



Florida Department of  
Law Enforcement

Richard L. Swearingen  
*Commissioner*

**Office of Executive Director**  
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[www.fdle.state.fl.us](http://www.fdle.state.fl.us)

Ron DeSantis, *Governor*  
Ashley Moody, *Attorney General*  
Jimmy Patronis, *Chief Financial Officer*  
Nikki Fried, *Commissioner of Agriculture*

## LEGISLATIVE BUDGET REQUEST

Florida Department of Law Enforcement

Tallahassee, Florida

September 15, 2021

Chris Spencer, Director  
Office of Policy and Budget  
Executive Office of the Governor  
1701 Capitol  
Tallahassee, Florida 32399-0001

Eric Pridgeon, Staff Director  
House Appropriations Committee  
221 Capitol  
Tallahassee, Florida 32399-1300

Tim Sadberry, Staff Director  
Senate Committee on Appropriations  
201 Capitol  
Tallahassee, Florida 32399-1300

Dear Directors:

Pursuant to Chapter 216, Florida Statutes, our Legislative Budget Request for the Florida Department of Law Enforcement is submitted in the format prescribed in the budget instructions. The information provided electronically and contained herein is a true and accurate presentation of our proposed needs for the 2022-23 Fiscal Year.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Richard L. Swearingen', is written over a white background.

Richard L. Swearingen  
Commissioner

## **FLORIDA DEPARTMENT OF LAW ENFORCEMENT**

### **Request for Approval Temporary Special Duty – General Pay Additives Implementation Plan For Fiscal Year 2021-22**

In accordance with previous rule authority established in 60L-32.0012, Florida Administrative Code, the Florida Department of Law Enforcement has used existing rate and salary appropriations to grant pay additives when warranted based on the duties and responsibilities of the position.

Temporary special duty additives are a valuable management tool which allows agencies to compensate employees for identified additional duties which are not permanent in nature.

#### Pay Additive – General

The agency requests approval to continue to grant a pay additive up to 15 percent of employee base salary or agency minimum, whichever is greater to staff who are temporarily assigned higher level duties and responsibilities not customarily associated with a position.

#### Pay Additive – Absent Coworker

The agency requests approval to continue to grant a pay additive up to 15 percent of employee base salary or agency minimum, whichever is greater to staff who are temporarily assigned duties and responsibilities of a coworker who is absent from work due to authorized Family and Medical Leave Act or military leave.

For both pay additive scenarios addressed in this plan, the additive will begin on the first day of special duties being assumed and continue for up to 90 days. After this 90-day period, the agency will reassess the need for the additive and address accordingly.

During fiscal year 2020-21, the agency implemented a total of forty-two temporary special duty additives, all of which would fall within the scenarios described above. The positions granted included the following classes; Administrative Assistant I, Administrative Assistant II, Business Consultant I, Crime Intelligence Analyst I, Crime Intelligence Analyst II, Crime Laboratory Analyst, Crime Laboratory Analyst Supervisor, Crime Laboratory Technician, Forensic Technologist, Senior Crime Laboratory Analyst, Government Analyst I, Government Analyst II, Inspector, Operations Review Specialist, Purchasing Specialist, Research and Training Specialist, Senior Crime Intelligence Analyst II, Special Agent and Staff Assistant.

The agency expended approximately \$77,930 on these forty-two additives. The agency anticipates expenditures to be comparable to those in the past year.

The following Collective Bargaining Agreements contain language regarding Temporary Special Duty:

#### State of Florida and the Police Benevolent Association – Law Enforcement

Article 21 Compensation for Temporary Special Duty in Higher Level Position, Section 1

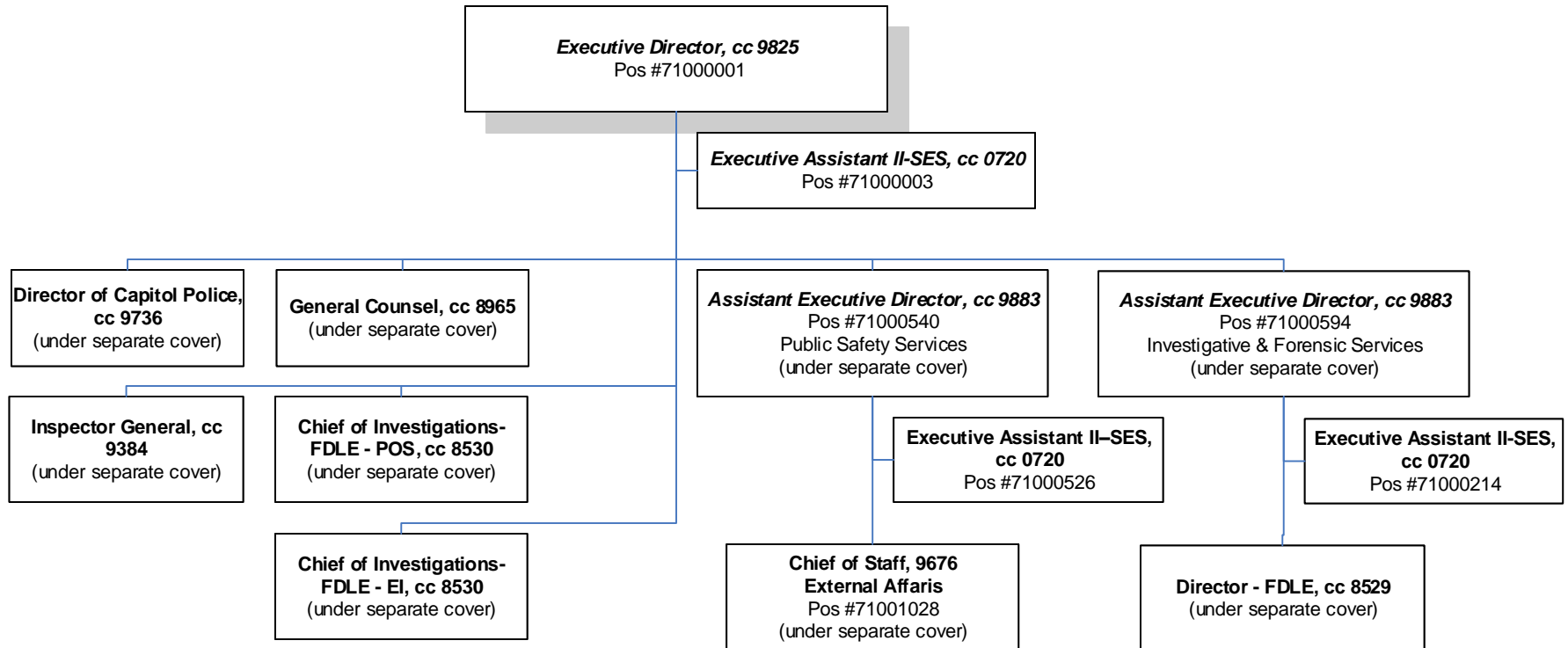
#### State of Florida and the Fraternal Order of Police – Special Agent

Article 21 Compensation for Temporary Special Duty in Higher Level Position, Section 1

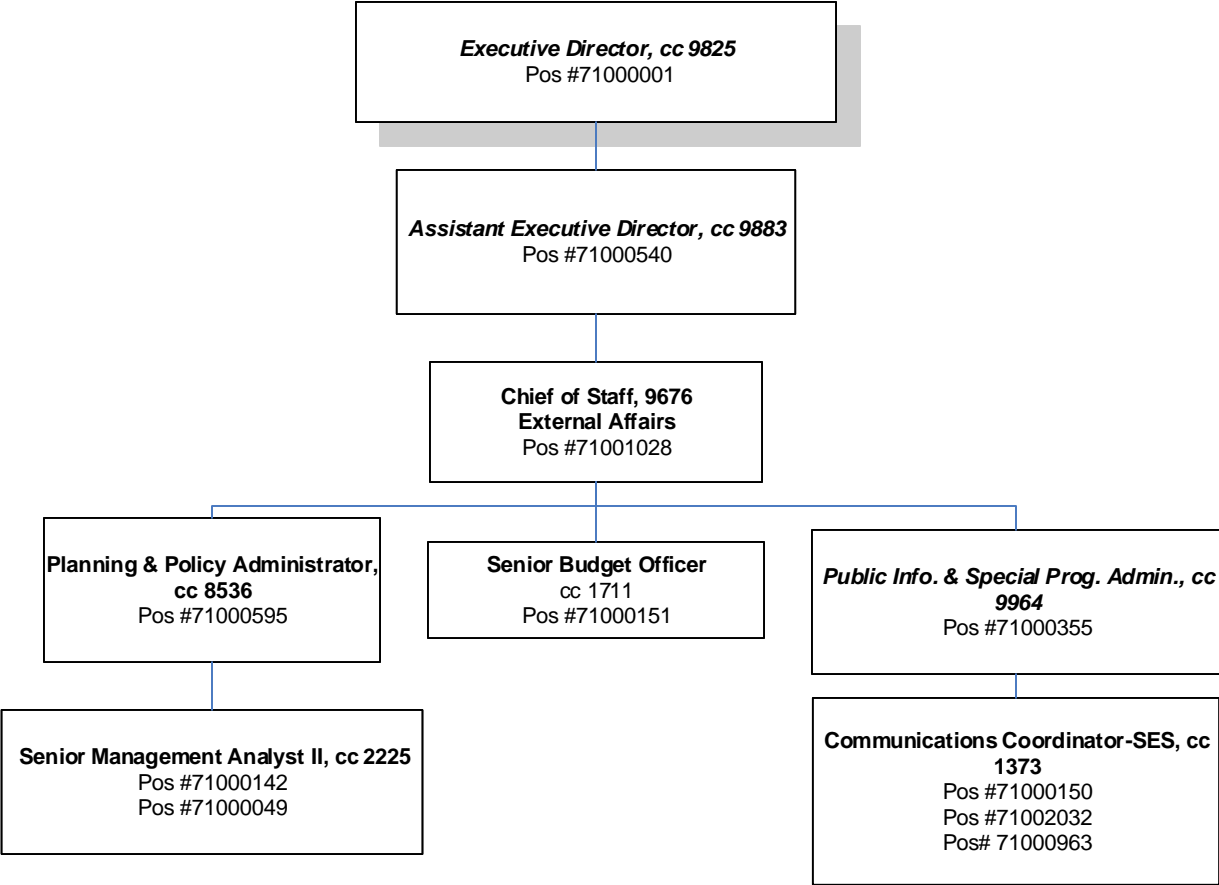
#### AFSCME Master Contract

Article 21 Compensation for Temporary Special Duty in Higher Level Position, A

Florida Department of Law Enforcement  
Office of the Executive Director



Florida Department of Law Enforcement  
Office of External Affairs



Florida Department of Law Enforcement  
Office of the General Counsel

**Executive Director, cc 9825**  
Pos #71000001

**General Counsel – FDLE, cc 8965**  
Pos #71000144

**Senior Attorney, cc 7738**

Pos #71000955  
(Funded/supports MROC)  
Pos #71000848  
(Funded/supports TROC)  
Pos #71000849  
(Funded/supports JROC)  
Pos #71000501  
Funded/supports TBROC)  
Pos #71002385  
(Funded/supports CJPP)  
Pos #71002337  
(Funded/supports IFS/FC3 OROC)

(These Senior Attorneys are funded/support  
the various Regions but  
report to the General Counsel)

**Attorney Supervisor, cc 7739**

Pos #71000616

**Senior Attorney, cc 7738**

Pos #71000629  
Pos #71002369  
Pos #71001061  
Pos #71000353  
Pos #71000162

**OPS Senior Attorney, cc 7738**

Pos #71900055

**Operations & Management  
Consultant Manager-SES, cc  
2238**

Pos #71000120

**Business Consultant I, 0736**

Pos #71000808

**Government Operations Consultant II,  
cc 2236**

Pos #71000520  
Pos #71000731  
Pos #71000183

**Government Operations Consultant I,  
cc 2234**

Pos #71001532  
Pos #71002569  
Pos #71002570  
Pos #71002571  
Pos #71002572  
Pos #71002573

**OPS Government Operations  
Consultant I, cc 2236**

Pos #71900125

**Administrative Secretary, cc 0108**

Pos #71002321 .5 FTE)

**Administrative Assistant II, cc 0712**

Pos #71000637

**OPS Government Operations  
Consultant I, cc 2234**

Pos #71900312

**Senior Attorney, cc 7738**

Pos #71001146  
Pos #71001464  
Pos #71000037  
Pos #71000695  
(Funded/supports CJP-Reports to  
Attorney Supervisor)  
Pos #71000573  
(Funded/supports IFS)  
Pos #71000314

**OPS Senior Attorney, cc 7739**

Pos #71900118

Florida Department of Law Enforcement  
Office of Inspector General

**Executive Director, cc 9825**  
Pos #71000001

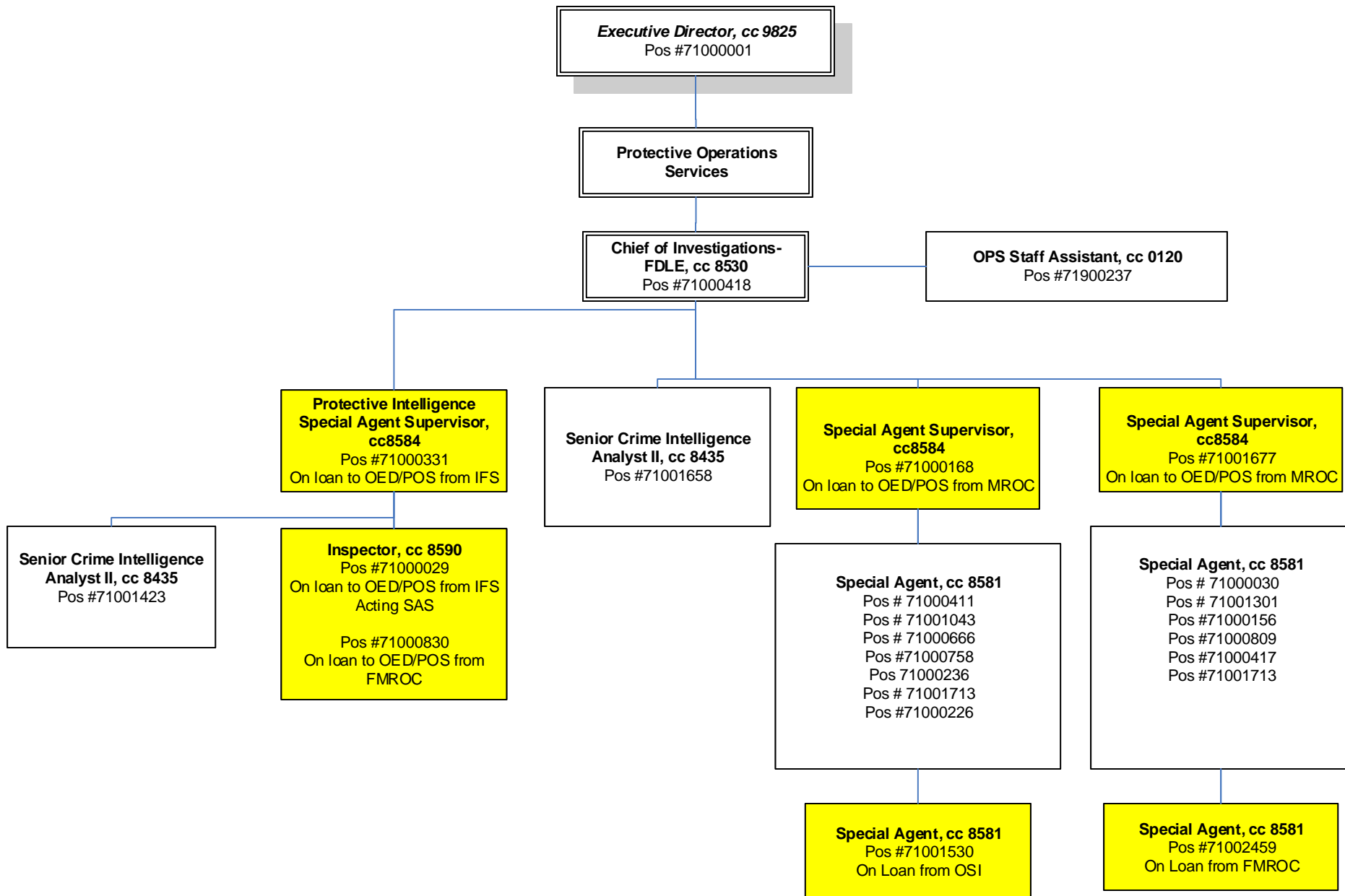
**Inspector General, cc 9384**  
Pos #71000584

**Audit Section**

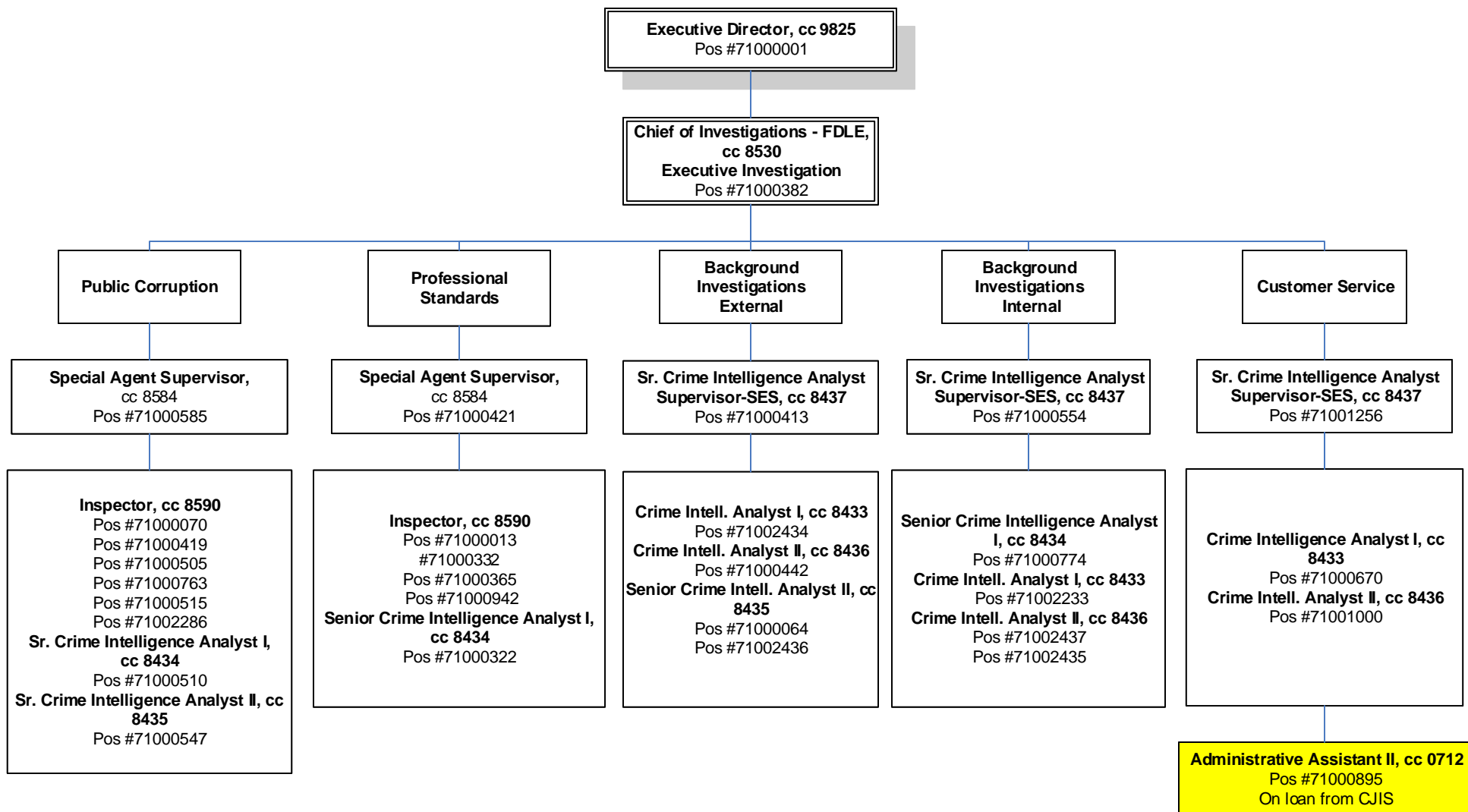
**Director of Auditing-FDLE, 8561**  
Pos #7100800

**Senior Management Analyst II-SES, cc 2225**  
Pos #71001033  
Pos #71001990  
Pos #71000541

Florida Department of Law Enforcement  
Office of the Executive Director  
Protective Operations Services

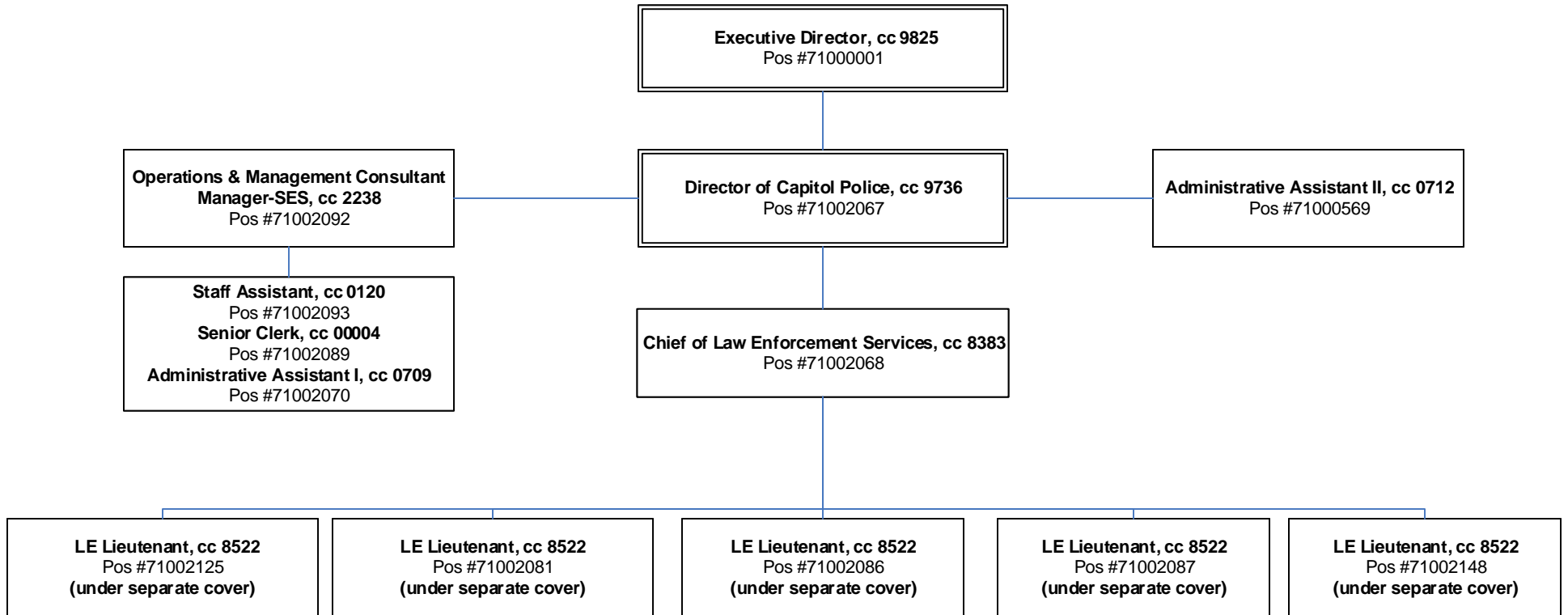


Florida Department of Law Enforcement  
Office of Executive Director  
Office of Executive Investigations

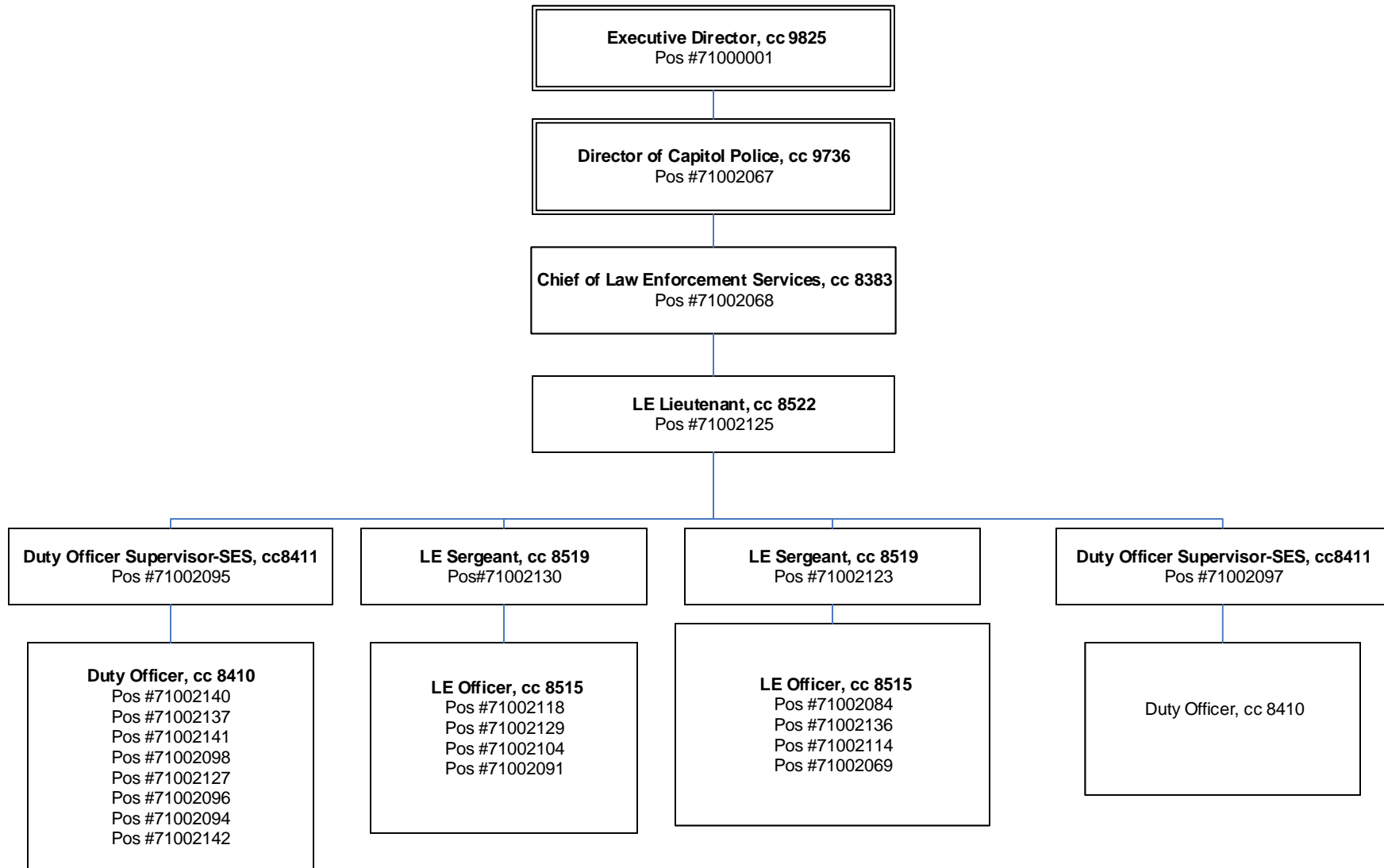




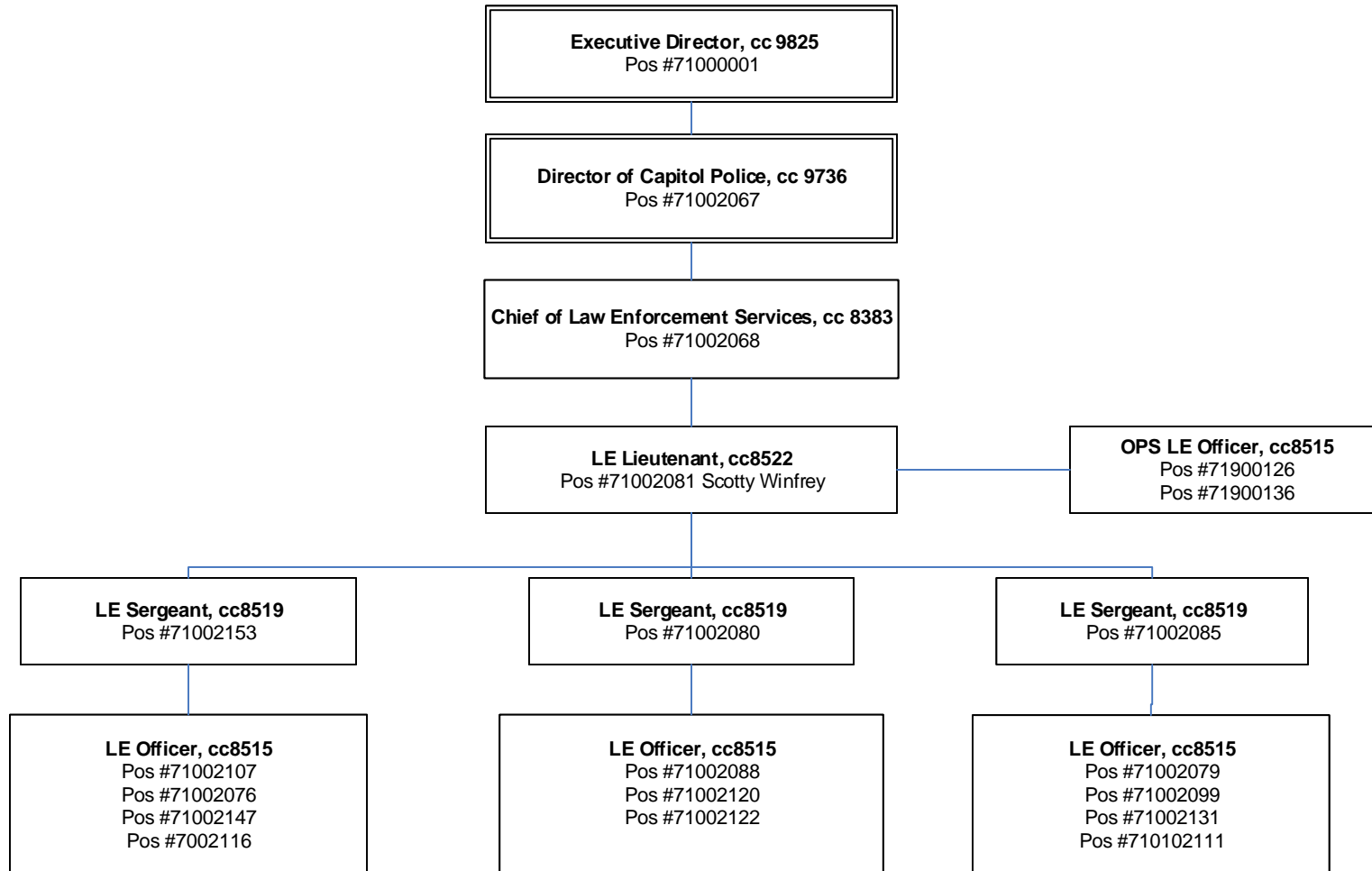
Florida Department of Law Enforcement  
Capitol Police



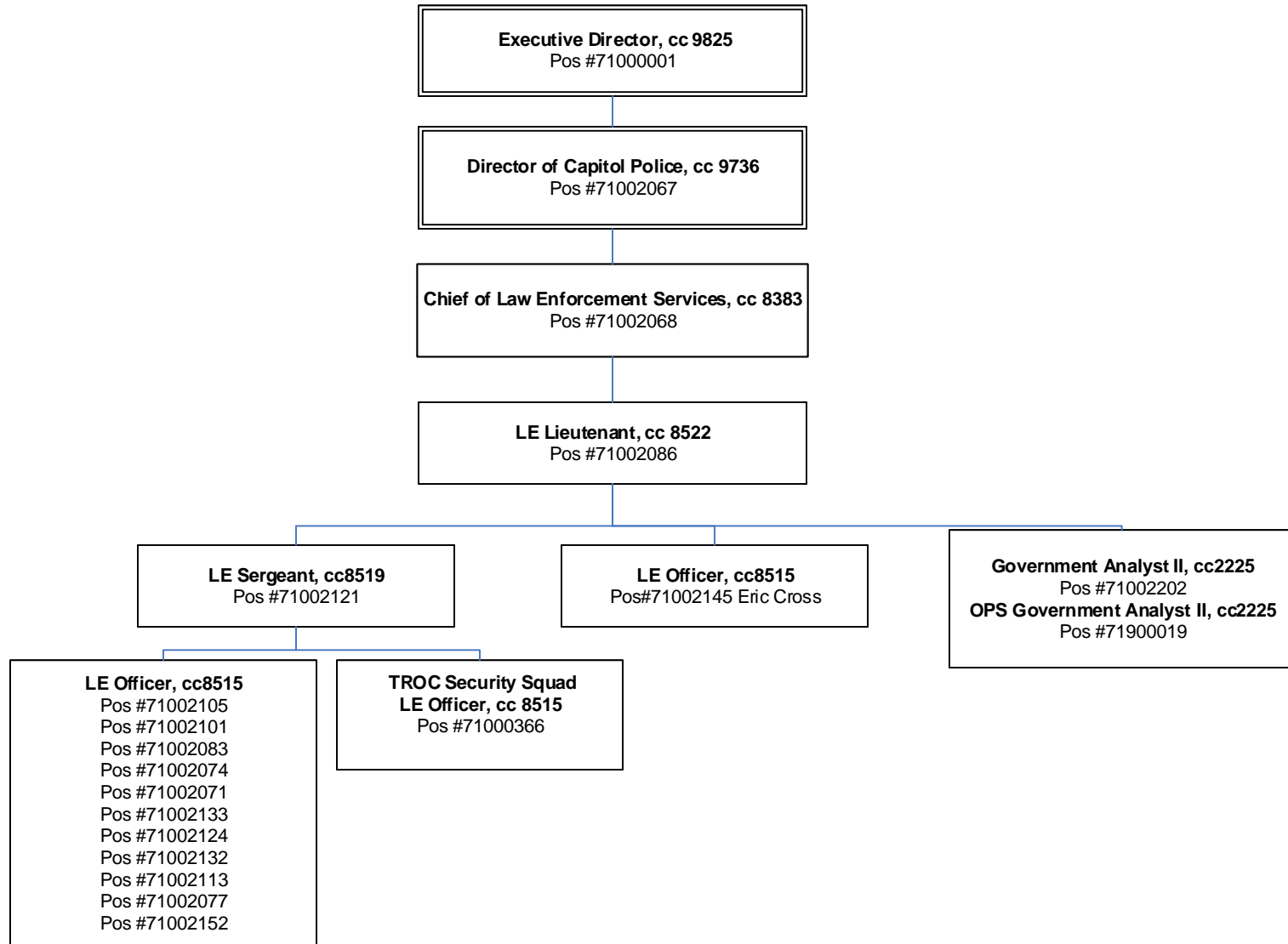
Florida Department of Law Enforcement  
Capitol Police



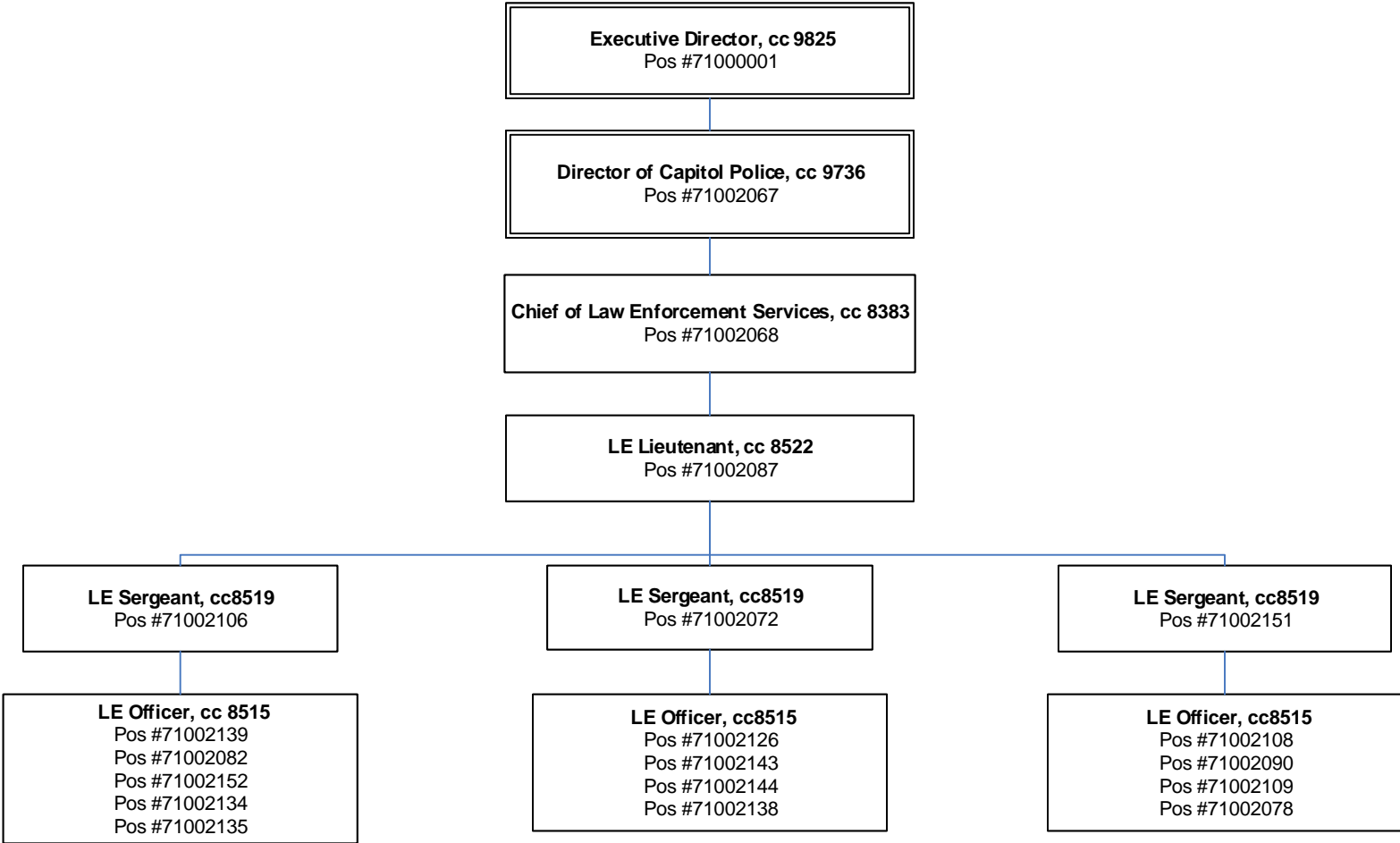
Florida Department of Law Enforcement  
Capitol Police



Florida Department of Law Enforcement  
Capitol Police



Florida Department of Law Enforcement  
Capitol Police



Florida Department of Law Enforcement  
Capitol Police

**Executive Director, cc 9825**  
Pos #71000001

**Director of Capitol Police, cc 9736**  
Pos #71002067

**Chief of Law Enforcement Services, cc 8383**  
Pos #71002068

**LE Lieutenant, cc 8522**  
Pos #71002148

**LE Sergeant, cc8519**  
Pos #71002150

**LE Officer, cc 8515**  
Pos #71002128  
Pos #71002110  
Pos #71002138

**LE Investigator II, cc8541**  
Pos #71000832  
Pos #71000166  
Pos #71002115  
Pos #71002117

**Government Analyst II, cc2225**  
Pos #71000598

**LE Sergeant, cc8519**  
Pos #71002100

**CAPITOL POLICE**  
**OPS Security Officer, cc 8206**  
Pos #71900172  
Pos #71900151  
Pos #71900251  
Pos #71900243

**LE Officer, cc 8515**  
Pos #71002112  
Pos #71002103  
Pos #71002149  
Pos #71000452

**TROC**  
**Security Officer, cc8206**  
Pos #71002075  
Pos #71001405

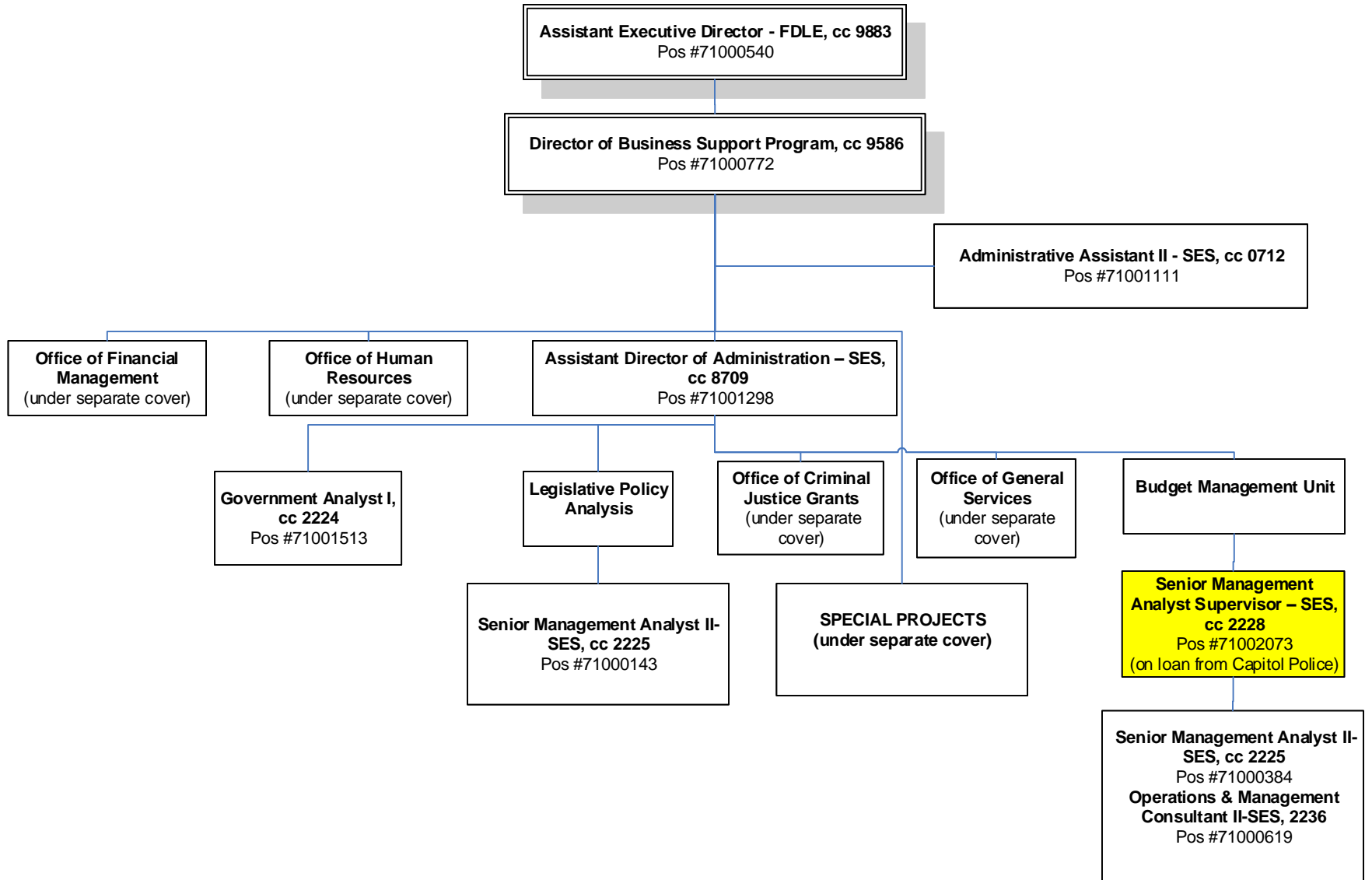
**Administrative Assistant I, cc0709**  
Pos #71001565  
Pos #71000789

**Senior Management Analyst II-SES, cc 2225**  
Pos #71002073  
(On Loan to BSP)

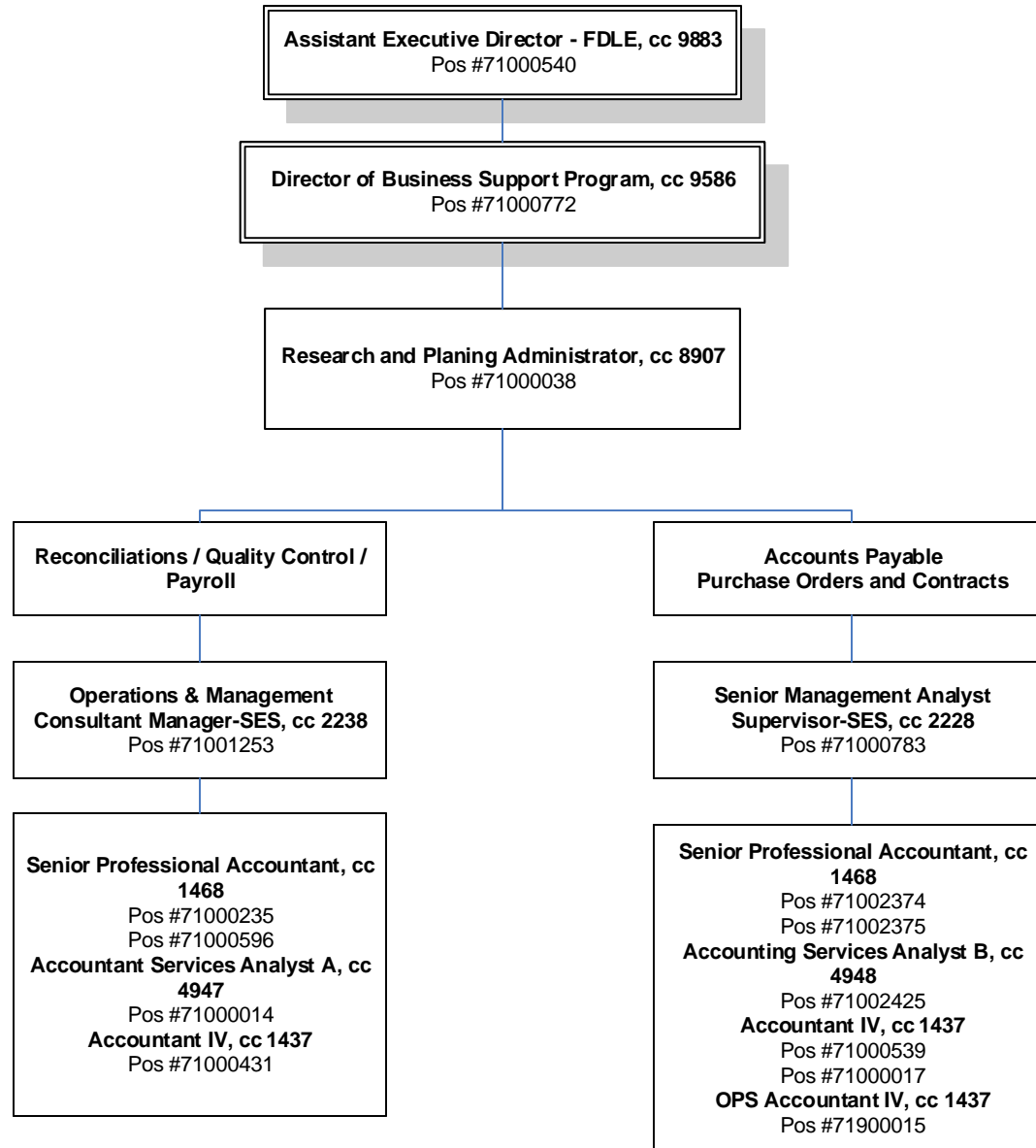
**Distributed Computer Systems Analyst, cc 2052**  
Pos #71000206  
(On Loan to ITS)

**Telecommunications Specialist III, cc 2035**  
Pos #71000325 Vacant  
(On loan to ITS)

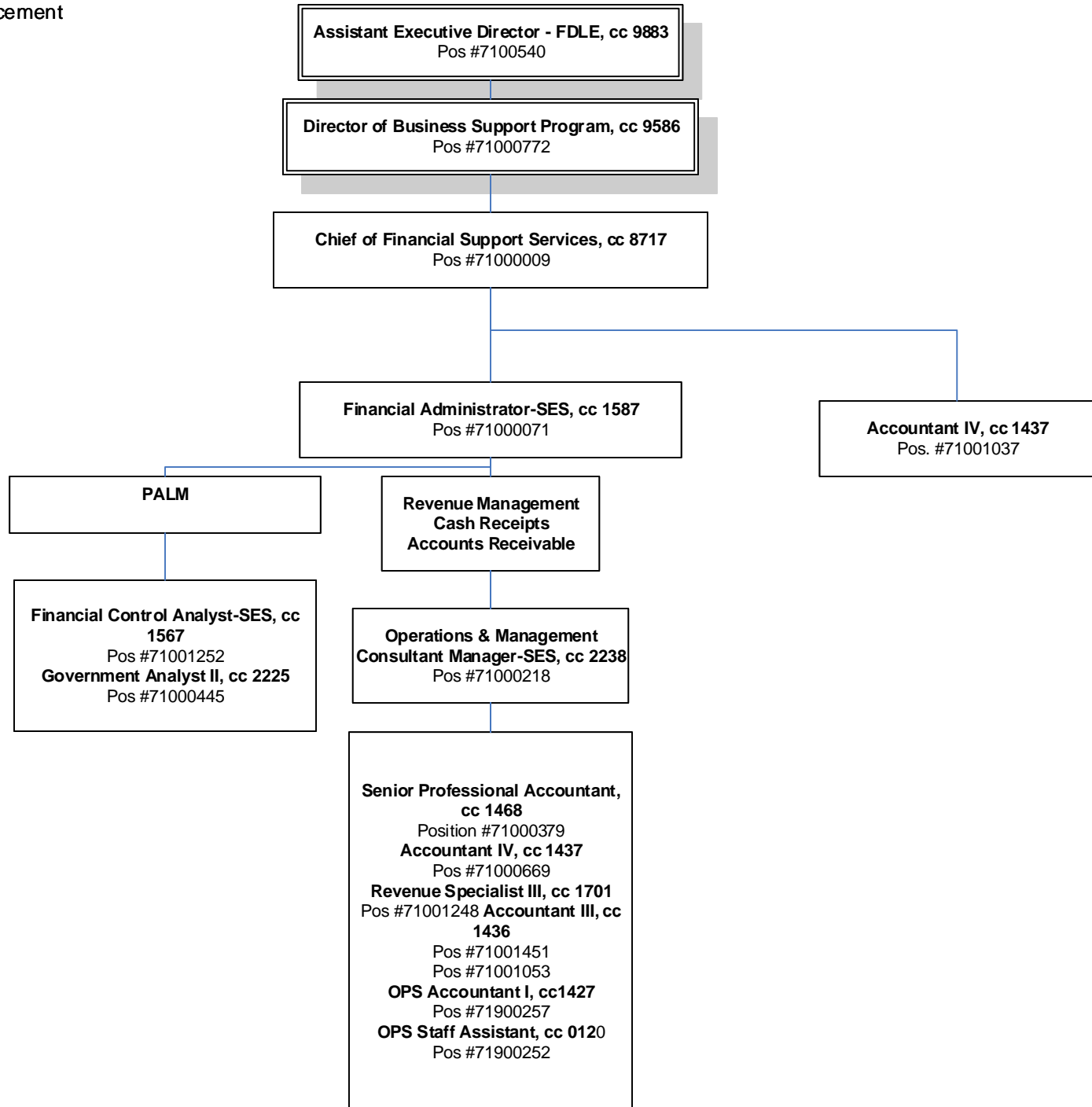
Florida Department of Law Enforcement  
Business Support Program  
Director's Office



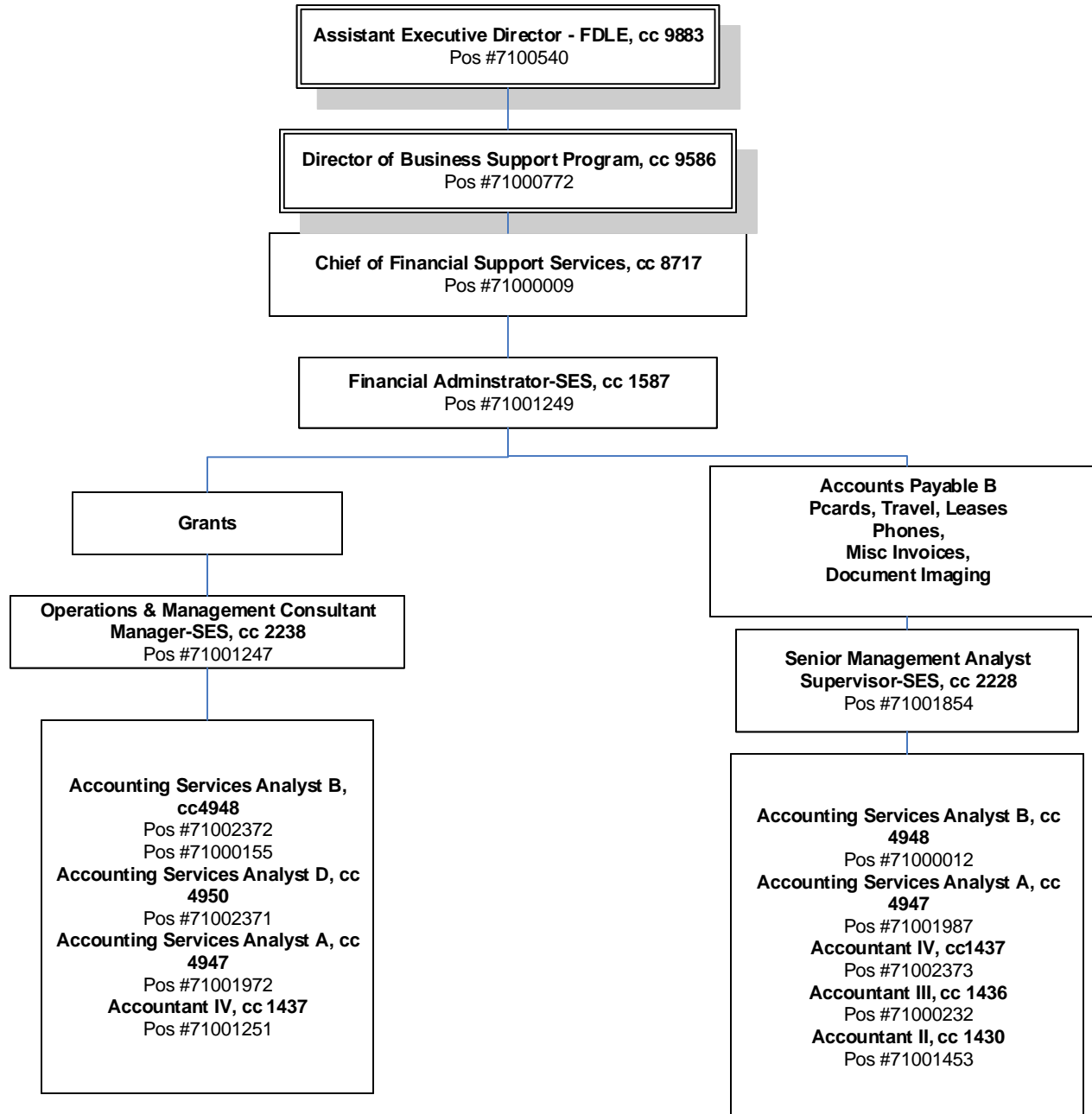
Florida Department of Law Enforcement  
Business Support Program  
Director's Office  
Special Projects







Florida Department of Law Enforcement  
Business Support Program  
Office of Financial Management  
Page 2 of 2



Florida Department of Law Enforcement  
Business Support Program  
Office of Human Resources

**Assistant Executive Director - FDLE, cc 9883**  
Pos #7100540

**Director of Business Support Program -  
FDLE, cc 9586**  
Pos #71000772

**Chief of Human Resource Management, cc 9756**  
Pos #71000141

**FMLA/FSWP/WORKERS' COMP**  
**Senior Management Analyst II – SES, cc 2225**  
Pos #71002304

**Senior Management Analyst Supervisor – SES, cc 2228**  
Pos #71000560

**Senior Management Analyst Supervisor – SES, cc 2228**  
Pos #71002305

**RECRUITMENT / SELECTION**

**Senior Management Analyst II – SES, cc 2225**  
Pos #71000749  
Pos #71001567  
Pos #71000309

**Senior Management Analyst I – SES, cc 2224**  
Pos #71000148 .5

**Personnel Services Specialist – SES, cc 0189**  
Pos #71000680

**SPECIAL PROJECTS**

**Senior Management Analyst II - SES, cc 2225**  
Pos #71000383

**ATTENDANCE AND LEAVE/IMPROMPTU REPORTS**

**Personnel Services Specialist – SES, cc 0170**  
Pos #71000083  
Pos #71002376

**Human Resource Specialist, cc 0190**  
Pos #71000490

**BENEFITS**

**Personnel Services Specialist – SES, cc 0170**  
Pos #71000147

**ADMINISTRATIVE/PERSONNEL FILES**

**Administrative Assistant II – SES, cc 0709**  
Pos #71000790

**Personnel Technician I – SES, cc 1006**  
Pos #71002370

**OPS Personnel Tech I, cc 1006**  
Pos #71900008

Florida Department of Law Enforcement  
Business Support Program  
Office of General Services

**Assistant Executive Director - FDLE, cc 9883**  
Pos #71000540

**Director of Business Support Program - FDLE, cc 9586**  
Pos #71000772

**Assistant Director of Administration – SES, cc 8709**  
Pos #71001298

**Chief of General Services, cc 7780**  
Pos #71000238

**Support Services  
Section**

**Facilities  
Management**

**Operations Review  
Specialist, cc 2239**  
Pos #71000110 **OPS**  
**Government Analyst II, cc**  
**2225**  
Pos #71900127

**Purchasing Section**

**Senior Management Analyst Supervisor – SES,  
cc 2228**  
Pos #71001852  
Administrative Assistant II, cc 0712  
Pos #71001851

**Construction Projects  
Consultant II, cc 4692**  
Pos #71000602

**General Services Purchasing  
Manager-SES, cc 9147**  
Pos #71000007

**Mailroom**

**Property/Fleet  
Management**

**Purchasing**

**Procurement  
Contracts**

**Staff Assistant, cc 0120**  
Pos #71000782  
**Administrative Assistant II cc 0712**  
Pos #71000775

**General Services Specialist, cc 0839**  
Pos #71000350  
**Gov. Operations Consult I, cc 2236**  
Pos #71000781  
Pos 71001456

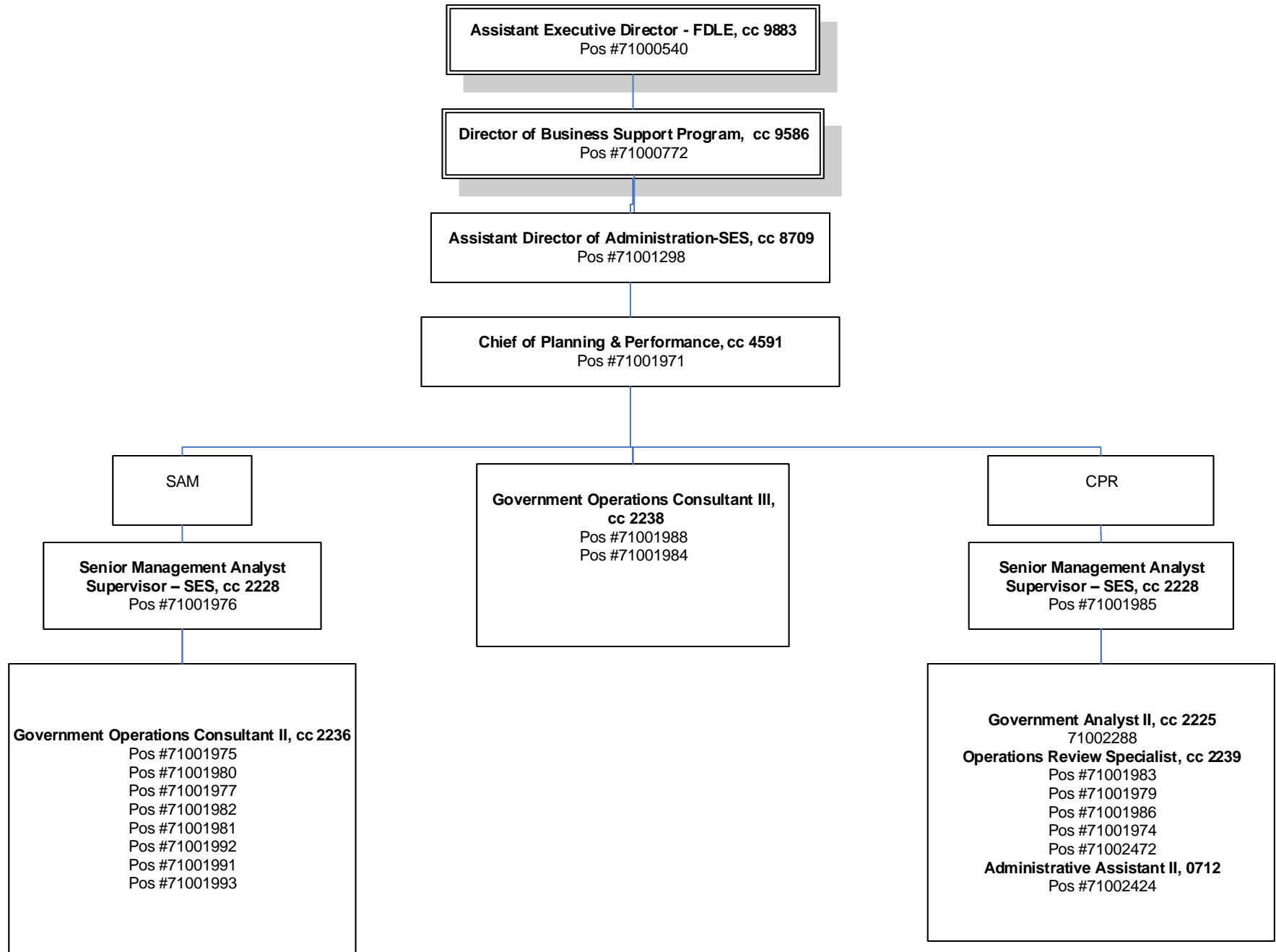
**Purchasing Specialist, cc 9147**  
Pos #71000010  
**Purchasing Agent III, cc 0815**  
Pos #71000016  
**Purchasing Analyst, cc 0830**  
Pos #71000582

**Contract Administration Analyst,  
cc 2257**  
Pos #71000152  
**Senior Program Analyst, cc 6842**  
Pos #71001989  
**Operations Review Specialist, cc**  
**2239**  
Pos #71001067

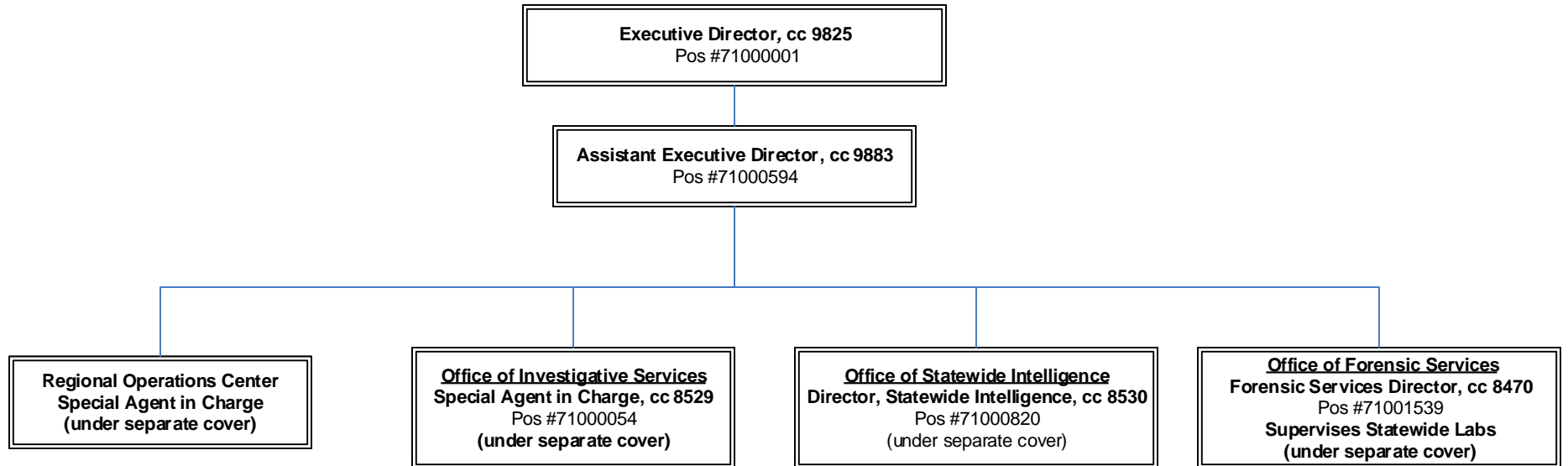
**Printshop**

**Administrative Assistant II, cc 0712**  
Pos #71000391

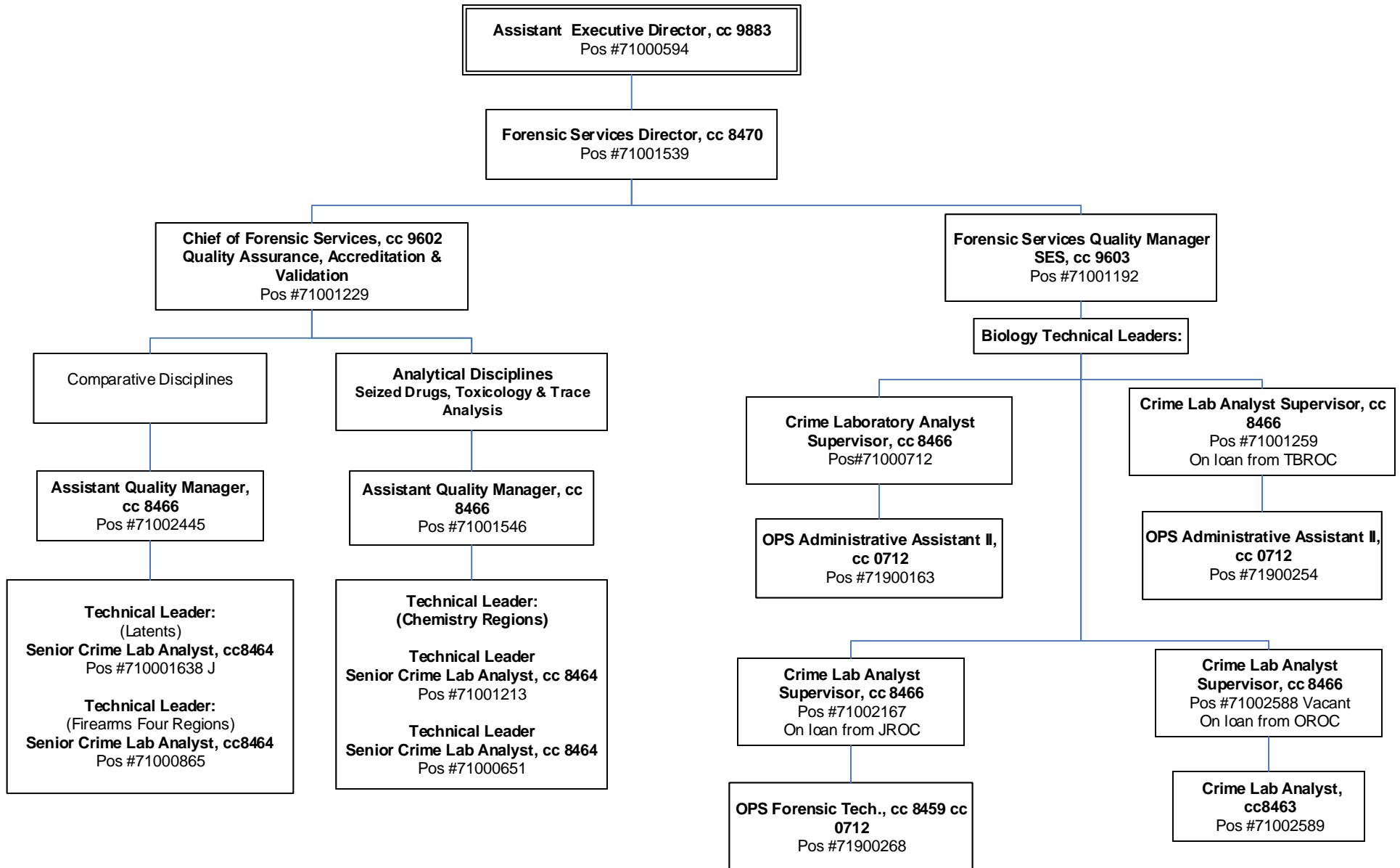
Florida Department of Law Enforcement  
Business Support Program  
Office of Criminal Justice Grants



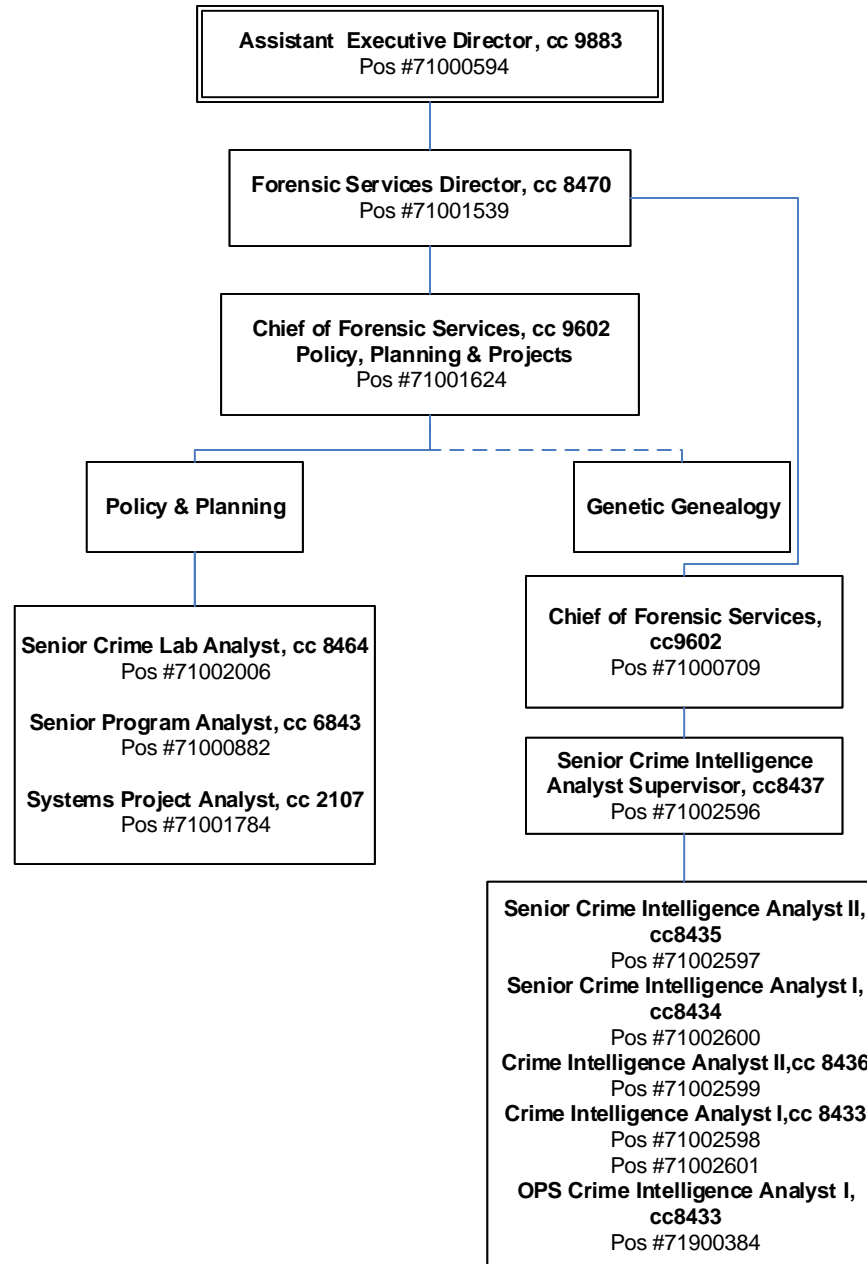
Florida Department of Law Enforcement  
Investigations and Forensic Science Program



Florida Department of Law Enforcement  
Investigations & Forensic Science Program



Florida Department of Law Enforcement  
Investigations & Forensic Science Program





Florida Department of Law Enforcement  
Investigations and Forensic Science Program

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, cc 8529**  
Pos #71000054

**Office of Policy Development & Planning**  
**Chief of Policy Development & Planning,**  
**cc 6826**  
Pos #71000617

**Domestic Security Preparedness**  
**Sr. Mgt. Analyst Supervisor, cc 2228**  
Pos #71000661  
**Government. Analyst II, cc 2225**  
Pos #71000095  
Pos #71000615  
**Planner IV, cc 2322**  
Pos #71002287

**Business Support**  
**Sr. Mgt. Analyst Supervisor, cc 2228**  
Pos #71000211  
**Oper. Review Specialist, cc 2239**  
Pos #71002021  
**Gov. Analyst II, cc 2225**  
Pos #71000107  
Pos #71001277  
**Gov. Oper Consultant III, cc 2238**  
Pos #71000998  
**Business Consultant I, cc 0736**  
Pos #71000633  
**OPS Clerk Specialist, cc 0003**  
Pos# 71900176  
Pos #71900276  
**OPS Staff Assistant, 0120**  
Pos #71900275 Kristen

**Policy & Planning**  
**Sr. Mgt. Analyst Supervisor, cc 2228**  
Pos #71001520  
**Senior Program Analyst, cc 6843**  
Pos #71001804  
**Government Analyst II, cc 2225**  
Pos #71000149r  
Pos #71000330  
Pos #71001050  
Pos #71001850  
Pos #71002017

Florida Department of Law Enforcement  
Investigations and Forensic Science Program  
Office of Statewide Intelligence

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, Statewide Intelligence, cc 8530**  
Pos #71000820

**Administrative Assistant II, cc 0712**  
Pos #71001398  
**OPS Administrative Assistant I cc 0709**  
Pos# 71900190

**Florida Fusion Center**  
**Chief of Crime Intelligence & Analytical Support, cc 5926**  
Pos #71002022

**Counterterrorism & Targeted Violence**  
**Chief of Investigations, 8530**  
Pos #71002602

**Intelligence Watch & Warning**  
**Sr. Crime Intell. Analyst Supervisor, cc 8437**  
Pos #71002285  
**Crime Intelligence Analyst I, cc 8433**  
Pos #71000514  
**Crime Intelligence Analyst II, cc 8436**  
Pos #71000066  
Pos #71000305  
Pos #71000397  
**OPS Crime Intelligence Analyst I, cc 8433**  
Pos # 71900216

**Security Manager / Counter Intelligence Analyst**  
**Senior Intell. Security Officer, cc 8438**  
Pos #71002033

**External Partners**  
**SMAS-SES, cc 2228**  
Pos #71001269

**Government Analyst II, cc 2225**  
Pos #71000893  
Pos #71001005  
**OPS Government Analyst I, cc 2224**  
Pos #71900035  
**OPS Government Analyst II, cc 2225**  
Pos #71900178  
**Sr. Crime Intell. Analyst II, cc 8435**  
Pos #71001508  
**OPS Crime Intelligence Analyst II cc 8436**  
Pos #71900026  
**OPS Crime Intelligence Analyst I, cc 8433**  
Pos #71900165

**Special Agent Supervisor, cc 8584**  
Pos #71002603  
**Inspector, cc 8590**  
Pos #71002604

**Senior Crime Intelligence Analyst I, cc 8434**  
Pos #71002606  
Pos #71002607  
**Operations Review Specialist, cc 2239**  
Pos #71002605

**Operations & Management Consultant Mgr., cc 2238**  
Pos #71000042  
**Crime Intelligence Analyst II, cc 8436**  
Pos #71002027  
**Crime Intelligence Analyst I, cc 8433**  
Pos #71001295  
Pos #71001270  
Pos #71002029  
**OPS Crime Intelligence Analyst I, cc 8433**  
Pos #71900173  
Pos #71900181  
Pos 71900192

Florida Department of Law Enforcement  
Investigations and Forensic Science Program  
Office of Statewide Intelligence

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, Statewide Intelligence, cc 8530**  
Pos #71000820

**Florida Intelligence Center**  
**Chief of Investigations, cc 8530**  
Pos #71000324

**Organized Crime Intelligence**  
**Special Agent Supervisor, cc 8584**  
Pos #71000922

**Cyber**  
**Senior Crime Intelligence**  
**Analyst Supervisor, cc 8437**  
Pos #71000537

**Counter Terrorism (CTIC)**  
**Senior Crime Intelligence Analyst**  
**Supervisor, cc 8437**  
Pos #71000343

**Organized Crime Analysis Squad**  
**(FCAC)**  
**Sr. Crime Intell. Supervisor, cc 8437**  
Pos #71002020

**Domestic Security Intelligence**  
**Special Agent Supervisor, cc 8584**  
Pos #71001054

**Organized Crime**  
**Inspector, cc 8590**  
Pos #71000986  
Pos #71000438  
**Crime Intell. Analyst I, cc 8433**  
Pos #71002566  
**Crime Intell. Analyst II, cc 8436**  
Pos #71002565  
**Senior Crime Intell. Analyst I, cc**  
**8434**  
Pos #71002564  
**Senior Crime Intell. Analyst II, cc**  
**8435**  
Pos #71002562  
Pos #71002563

**Crime Intell. Analyst I, cc 8433**  
Pos #71002552  
**Crime Intell. Analyst II, cc 8436**  
Pos #71002004  
Pos #71002386 **OPS Crime**  
**Intelligence Tech., cc 8427**  
Pos #71900206

**Senior Crime Intell. Analyst I, cc**  
**8434**  
Pos #71000487  
Pos #71002025  
**Senior Crime Intell. Analyst II, cc**  
**8435**  
Pos. #71001161  
Pos #71002026

**Senior Crim Intell. Analyst I, cc 8434**  
Pos #71002237  
**Crime Intell. Analyst II, cc 8436**  
Pos #71002015  
Pos #71002034

**Domestic Security**  
**Inspector, cc 8590**  
Pos #7100000975  
Pos #71000819  
**Senior Crime Intell Analyst II, cc 8435**  
Pos #71002236

**Senior Attorney, cc 7738**  
Pos #71002385 Reports to  
OED/GC

**Protective Intelligence**  
**Special Agent Supervisor, cc**  
**8584**  
Pos #71000331  
Reports to OED/POS

Florida Department of Law Enforcement  
Investigations and Forensic Science Program  
Field Services

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, cc 8529**  
Pos #71000054

**Administrative Assistant II, cc 0712**  
Pos #71002338

**Field Services**  
**Chief of Investigations, cc 8530**  
Pos #71000304

**Law Enforcement Services**  
**Special Agent Supervisor, cc 8584**  
Pos# 71001276

**Systems Administration**  
**Sr. Mgt. Analyst Supervisor, cc 2228**  
Pos #71000112  
**Government Analyst II, cc 2225**  
Pos #71002028  
Pos #71001075  
**OPS Planning Consultant, cc 2336**  
Pos #71900331

**Cyber High Tech Crime**  
**Training & Outreach**  
**Special Agent Supervisor, cc 8584**  
Pos. #71000061  
**Inspector, cc 8590**  
Pos #71000818  
Pos #71001099  
On loan from OEI  
**Systems Programming Consultant, cc 2117**  
Pos #71000328  
**Digital Forensic Consultant, cc 8468**  
Pos #71002005  
Pos #71002031  
**Telecommunications Consultant, cc 2113**  
Pos #71000773  
**Senior Information Technology Business**  
**Consultant, cc 2114**  
Pos #71002016  
**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71002003  
Pos #71002205

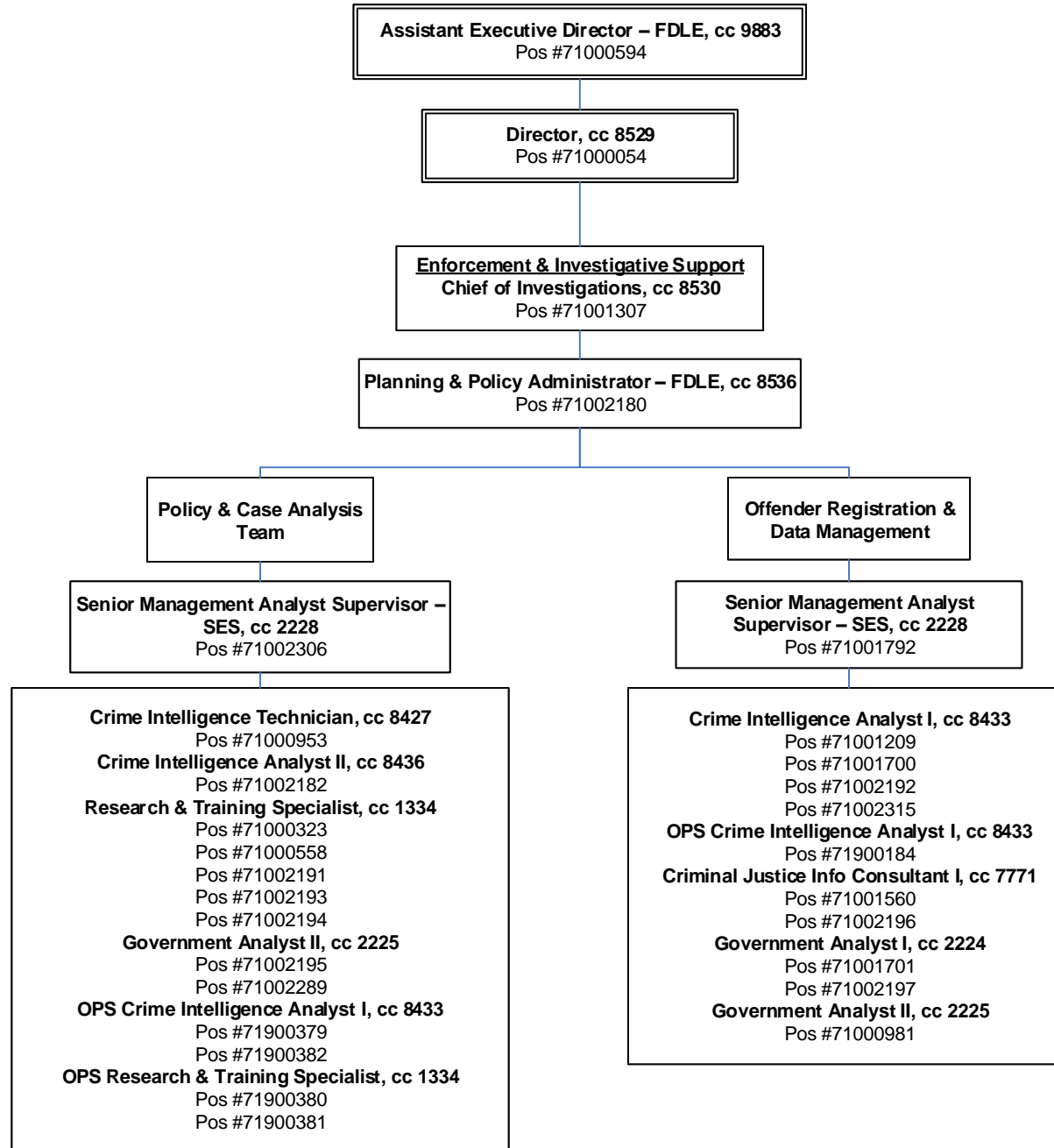
**Mutual Aid**  
**Inspector, cc 8590**  
Pos #71000021

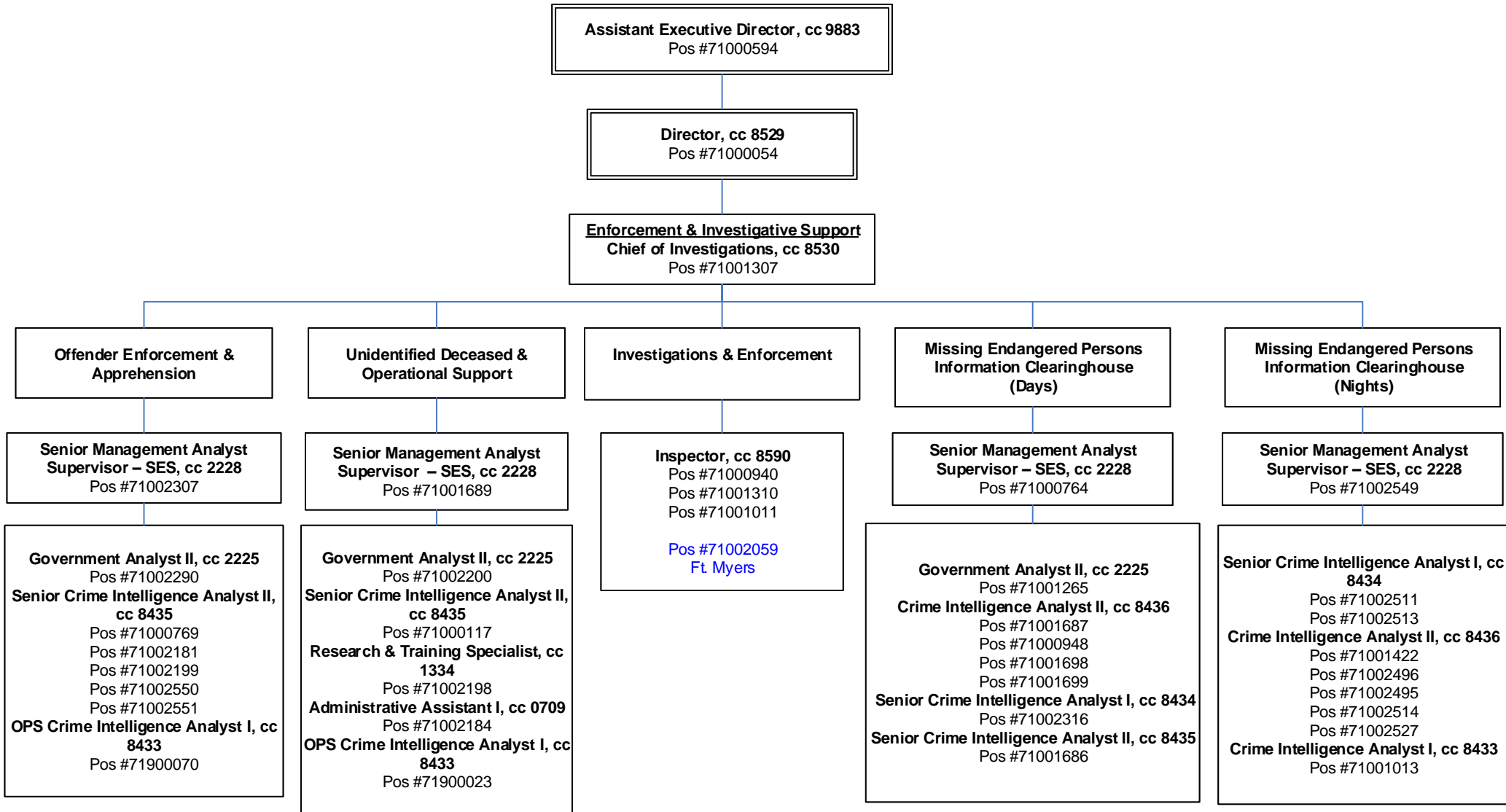
**Oper. Review Specialist, cc 2239**  
Pos #71000770  
**Government Analyst II, cc 2225**  
Pos #71000450

**Aviation Unit**  
**Special Agent Chief Pilot, cc 8581**  
Pos #71001170  
On loan from TBROC  
  
**Special Agent, cc 8581**  
Pos #71000354  
Pos #71000767  
Pos #71002329  
Pos #71002584  
  
**OPS Special Agent, cc 8581**  
Pos #71900052 t  
  
**Multi-Engine Reciprocal Aircraft Pilot,**  
**cc 6572**  
Pos #710002585  
Pos #71002586  
Pos #71002587

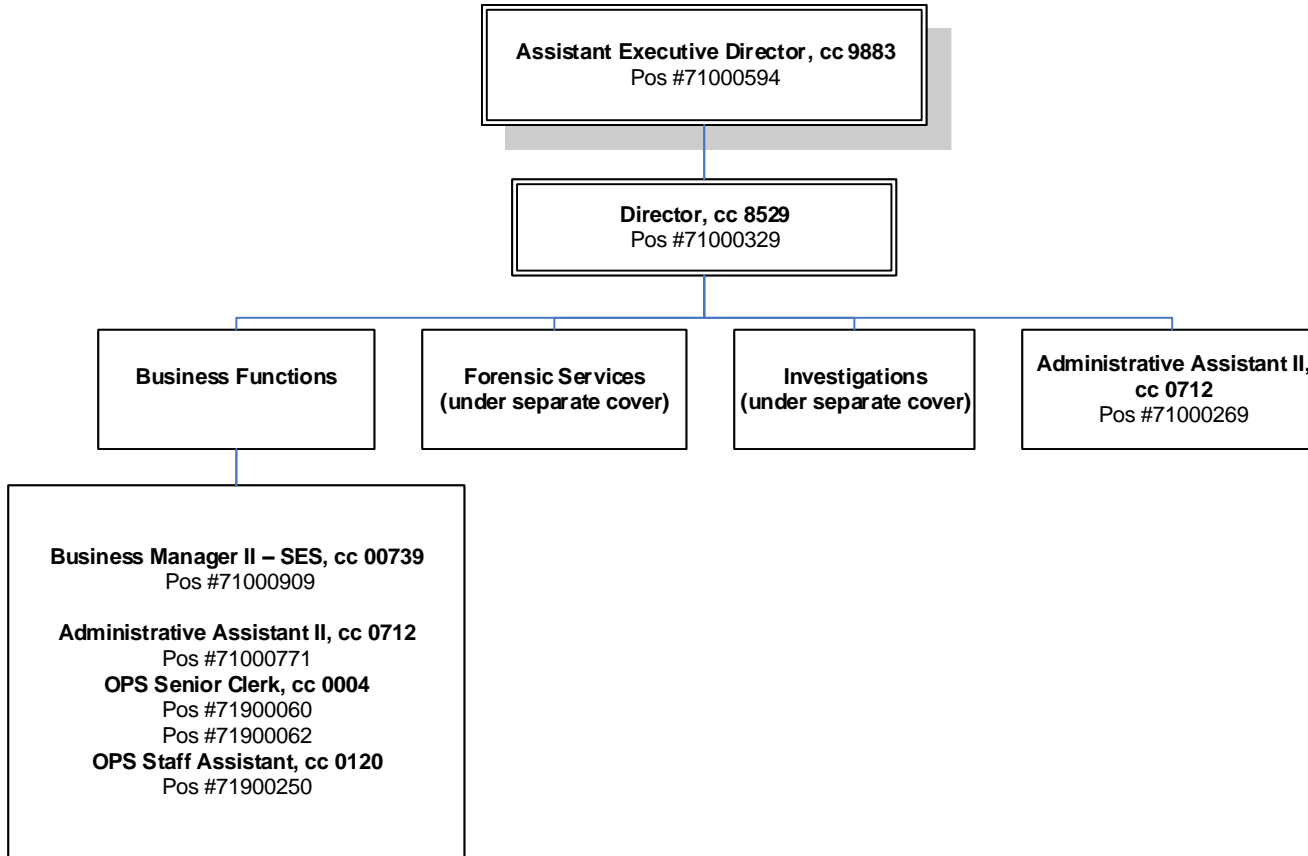
**(Orlando)**  
**Senior Attorney, cc 7738**  
Pos #71002337  
This position reports to the  
Office of General Counsel

**Inspector, cc 8590**  
Pos #71002286 Position on loan  
to EI from IFS





Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Ft. Myers Regional Operations Center



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Ft. Myers Regional Operations Center  
Investigations

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, cc 8529**  
Pos #71000329

**Chief of Investigations, cc 8530**  
Pos #71000167

**Cyber / ESST**  
**Special Agent Supervisor, cc 8584**  
Pos #71002275

**Major Case**  
**Special Agent Supervisor, cc 8585**  
Post #71001818

**Counterterrorism**  
**Special Agent Supervisor, cc 8584**  
Pos #71000499

**Staff Assistant, cc 0120**  
Pos #71000915

**Special Agent, cc 8581**  
Pos #71002389  
Pos #71002063  
Pos #710001305  
Pos #71001488  
Pos #71000299  
**Digital Forensic Consultant, cc 8468**  
Pos #71002047  
**Sr. Crime Intelligence Analyst II, cc 8435**  
Pos #71001496

**Special Agent, cc 8581**  
Pos #71000898  
Pos #71001380 P  
Pos #71001490  
Pos #71000836 Albert Fiorentino  
**Sr. Crime Intelligence Analyst II, cc 8435**  
Pos #71000965

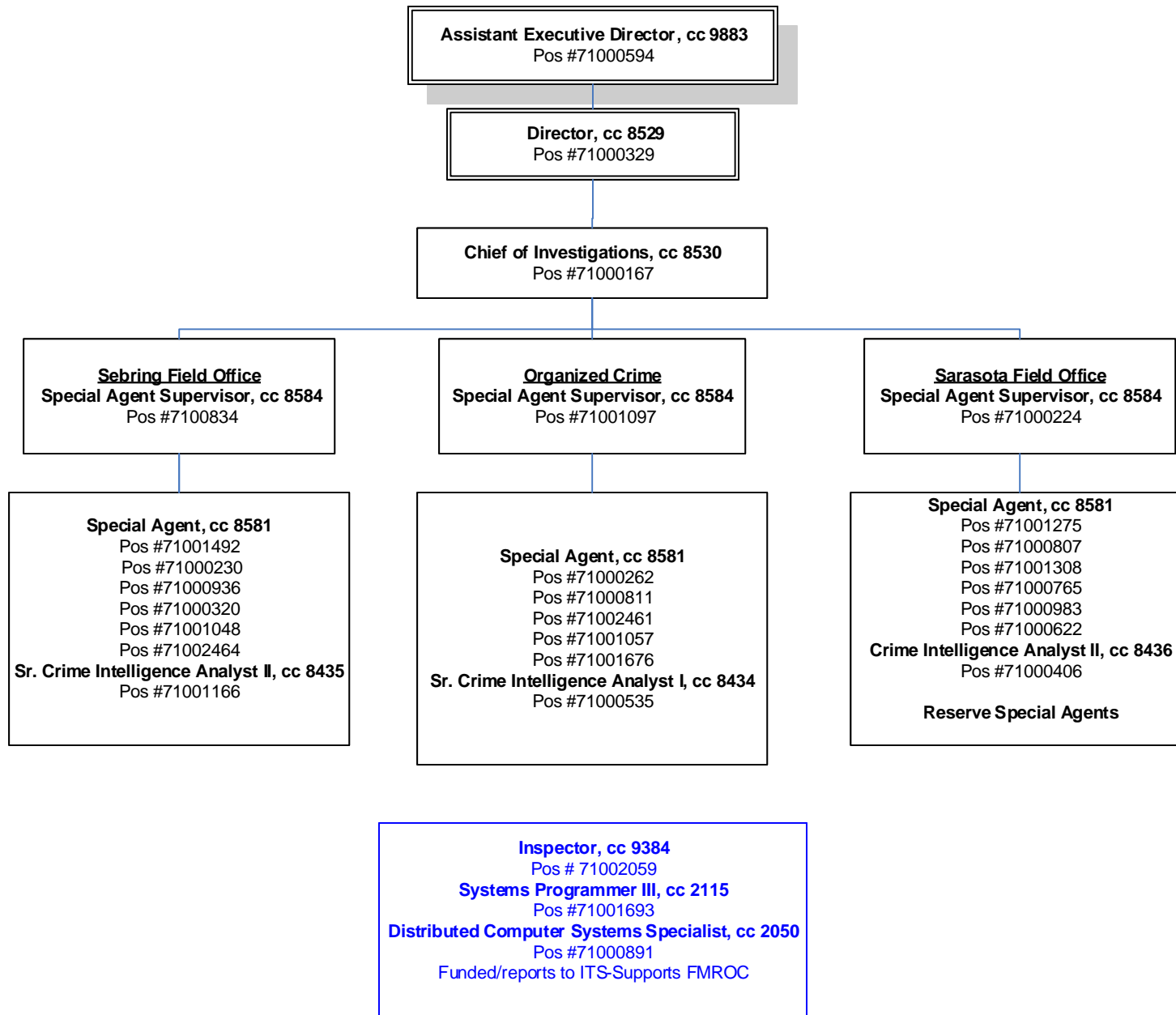
**Special Agent, cc 8581**  
Pos #71002506  
Pos #71002060  
Pos #71002508  
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Pos #71002465  
Pos #71002460  
Pos #71002505  
**Sr. Crime Intelligence Analyst II, cc 8435**  
Pos #71000952  
Pos #71002507

**RDSTF**  
**Planner IV, cc 2322**  
Pos #71002280  
**OPS Planning Consultant, cc 2336**  
Pos #71900143 Thomas Beezley

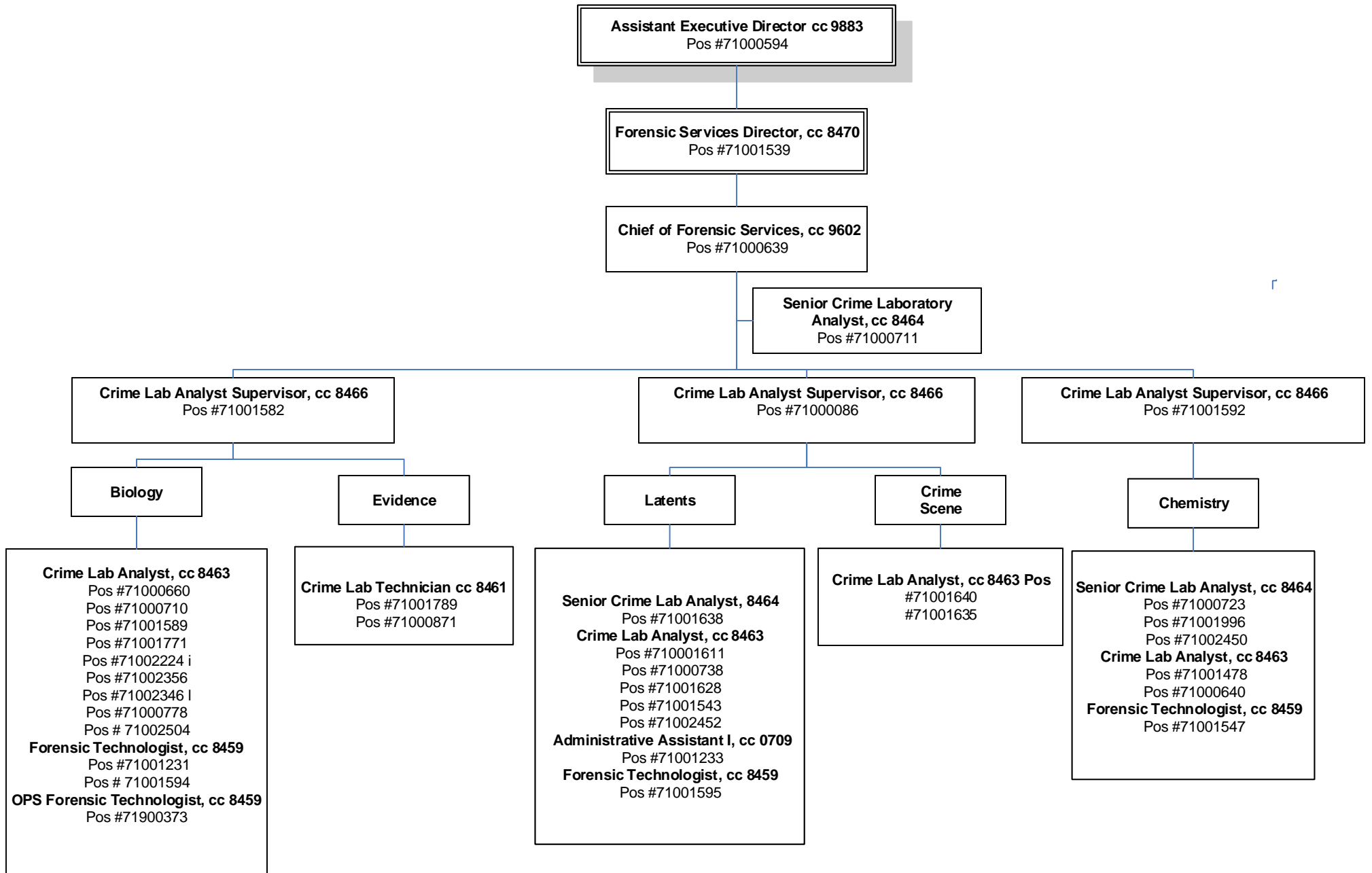
**Inspector, cc 8590**  
Pos 71000830 Mark Baker  
On loan from FMROC to POS/  
Intell  
**Special Agent, cc 8581**  
Pos #71002459  
On loan from FMROC to POS



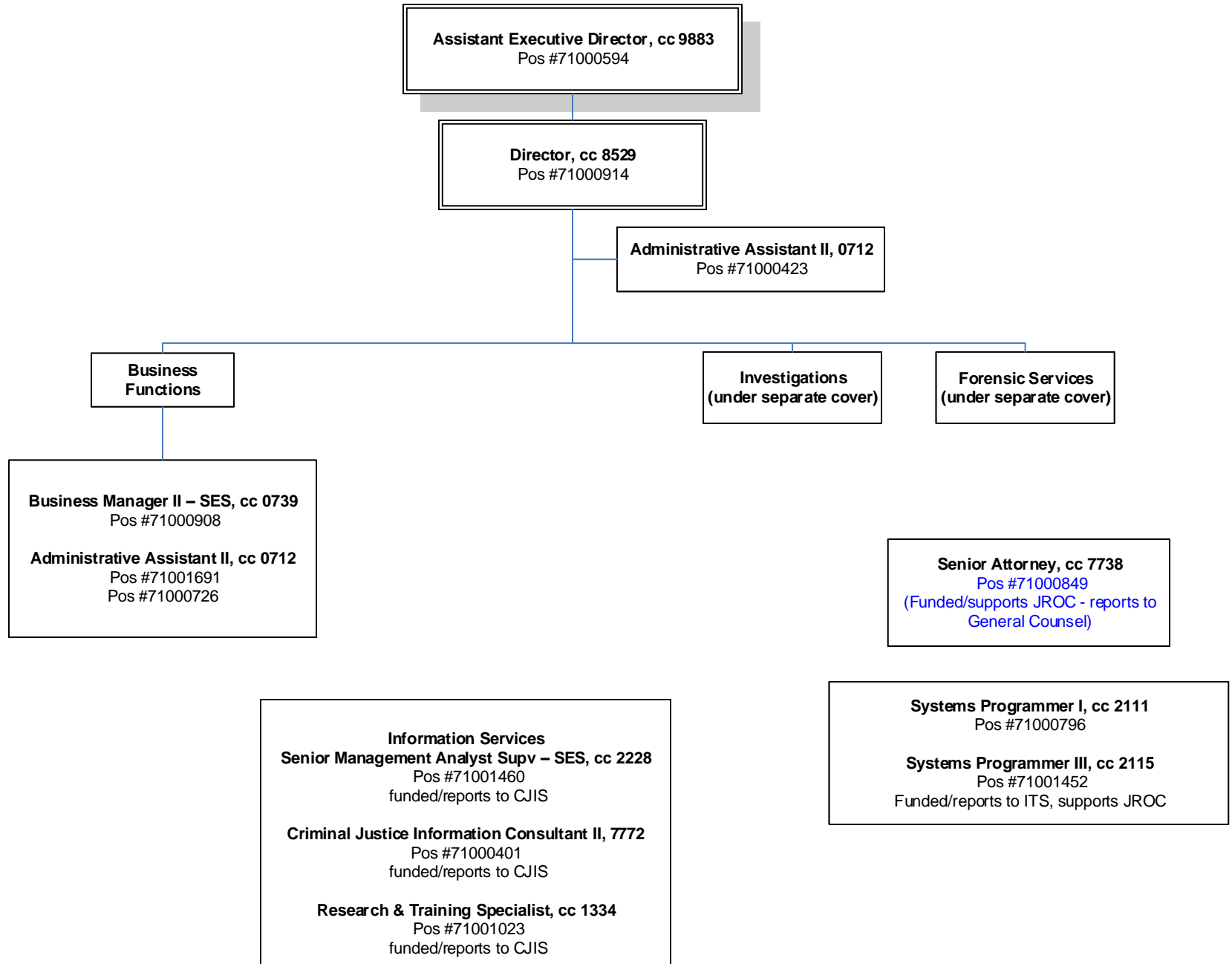
Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Ft. Myers Regional Operations Center  
Investigations



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Ft. Myers Regional Operations Center  
Forensic Services



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Jacksonville Regional Operations Center



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Jacksonville Regional Operations Center  
Investigations

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, cc 8529**  
Pos #71000914

**Chief of Investigations, cc 8530**  
Pos #71000032

**Special Agent, cc 8581**  
Pos #71000371

**Gainesville Field Office**  
**Special Agent Supervisor, cc 8584**  
Pos #71000973

**Organized Crime**  
**Special Agent Supervisor, cc 8584**  
Pos #71000833

**St. Augustine Field Office**  
**Special Agent Supervisor, cc 8584**  
Pos #71000841

**Major Case**  
**Special Agent Supervisor, cc 8584**  
Pos #71001692

**Special Agent, cc 8581**  
Pos #71000051  
Pos #71001300  
Pos #71002491  
Pos #71001164  
Pos #71001502  
Pos #71002207  
**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71001690

\* Resident Agent in Charge

**Reserve Special Agent**

**Special Agent, cc 8581**  
Pos #71001051  
Pos #71001304  
Pos #71001679  
Pos #71002467  
Pos #71002470  
**Sr. Crime Intelligence Analyst II, cc 8435**  
Pos #71000424  
Pos #71001286

**Special Agent, cc 8581**  
Pos #71000265  
Pos #71000416  
Pos #71001837  
Pos #71002471  
**Sr. Crime Intelligence Analyst I, cc 8434**  
Pos #71000443

\* Resident Agent in Charge

**Special Agent, cc 8581**  
Pos #71000827  
Pos #71001165  
Pos #71002323  
Pos #71002468  
Pos #71002469  
Pos #71000761  
Pos #71000976  
**Administrative Assistant I, cc 0709**  
Pos #71002030  
**OPS Staff Assistant, cc 0120**  
Pos #71900046  
Pos #71900245

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Jacksonville Regional Operations Center  
Investigations

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, cc 8529**  
Pos #71000914

**Chief of Investigations, cc 8530**  
Pos #71000032

**Cyber / ESST**  
**Special Agent Supervisor, cc 8584**  
Pos #71001528

**RDSTF**  
**Special Agent Supervisor, cc 8584**  
Pos #71002331

**Counterterrorism**  
**Special Agent Supervisor, cc 8584**  
Pos #71002043

**Special Agent, cc 8581**  
Pos #71000025  
Pos #71000222  
Pos #71000264  
Pos #71000508  
Pos #71002388  
Pos #71000435

**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71001167  
Pos #71001657

**Digital Forensic Consultant, cc 8468**  
Pos #71000992

**Crime Intelligence Technician, cc 8427**  
Pos #71000805

**Special Agent, cc 8581**  
Pos #71002044  
Pos #71002045  
Pos #71000020  
Pos #71000979

**Sr. Crime Intelligence Analyst II, cc 8435**  
Pos #71002048  
Pos #71001521

**Sr. Crime Intelligence Analyst I, cc 8434**  
Pos #71001205

**Research & Training Spec., cc 1334**  
Pos #71002046

**Planner IV, cc 2322**  
Pos #71002282

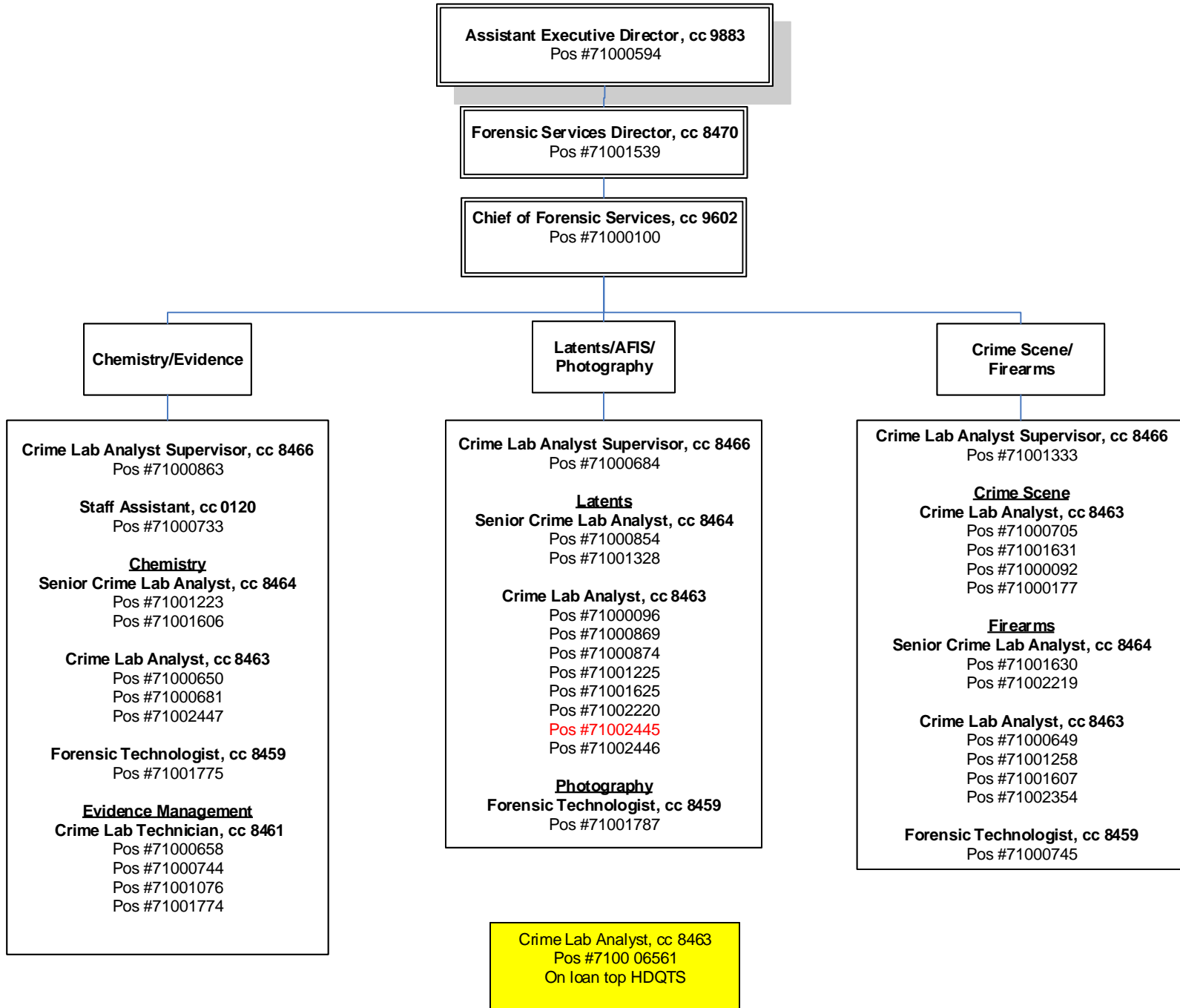
**OPS Planning Consultant, cc 2336**  
Pos. #71900269

**Special Agent, cc 8581**  
Pos #71002490  
Pos #71000362  
Pos #71002492  
Pos #71002493  
Pos #71002526  
Pos #71000261 Vacant

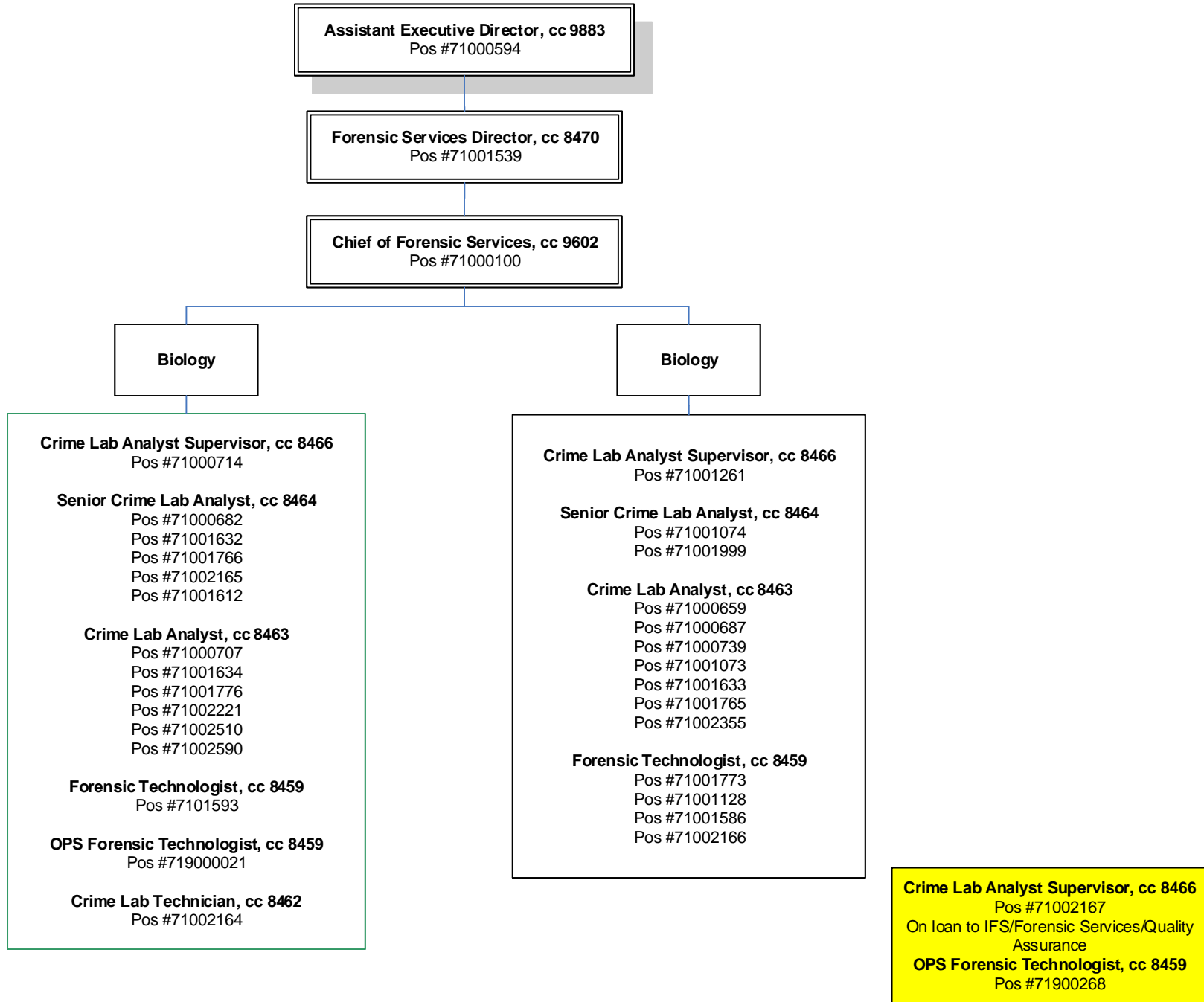
**Sr. Crime Intelligence Analyst II, cc 8435**  
Pos #71002494

**Data Processing Manager-SES, cc 2133**  
Pos #71000888  
(on loan to ITS)

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Jacksonville Regional Operations Center  
Forensic Services



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Jacksonville Regional Operations Center  
Forensic Services



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Miami Regional Operations Center  
Investigations

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director – FDLE, cc 8529**  
Pos #71000024

**Administrative Assistant II, 0712**  
Pos #71001314

**Information Services IT & Training**

**Chief of Investigations – FDLE, cc 8530**  
Pos #71001006

**Chief of Investigations, cc 8530**  
Pos #71000962

**Business Manager II – SES, cc 0739**  
Pos #71000241

**Research & Training Specialist, cc 1334**  
Pos # 71001408  
**Administrative Assistant I, cc 0709**  
Pos # 71000239  
**OPS Staff Assistant, cc 0120**  
Pos #71900336

**Business Office**

**Administrative Assistant II, cc 0712**  
Pos # 71000159  
**Crime Intelligence Technician, cc 8427**  
Pos #71000433  
**OPS Staff Assistant, cc 0120**  
Pos #71900031  
Pos #71900034

**Sr. Management Analyst Supervisor – SES, cc 2228**  
Pos #71000317  
**Research & Training Specialist, cc 1334**  
Pos #71002064 Gabriela Sanchez  
(Funded/reports to CJIS – members physically located in MROC)  
**Criminal Justice Info Consultant II, cc 7772**  
Pos #71000632  
(Member physically located in FMROC)  
(Funded/reports to CJIS)

**Senior Attorney, cc 7738**  
Pos #71000955  
Funded/supports MROC – reports to the Office of General Counsel

**Special Agent Supervisors cc 8584**  
Pos# 71000168  
Pos #71001677  
Positions loan to POS



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Miami Regional Operations Center  
Investigations

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director – FDLE, cc 8529**  
Pos #71000024

**Chief of Investigations – FDLE, cc 8530**  
Pos #71001006

**RDSTF**  
**Special Agent Supervisor, cc 8584**  
Pos #71000035

**Analyst Support**  
**Senior Crime Intelligence Analyst  
Supervisor-SES, cc 8437**  
Pos #71000844

**Counterterrorism**  
**Special Agent Supervisor, cc 8584**  
Pos #71002540

**Special Agent, cc 8581**  
Pos #71000939  
Pos #71001182  
Pos #71002539  
Pos #71001393  
**Planner IV, cc 2322**  
Pos #71002281  
**Crime Intelligence Analyst II, cc8436**  
Pos #71002066

**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71002243  
**Senior Crime Intelligence Analyst I, cc 8434**  
Pos #71000135  
**Crime Intelligence Analyst II, cc 8436**  
Pos #71001820  
Pos #71000449  
**Crime Intelligence Analyst I, cc 8433**  
Pos #71001809  
Pos #71002340

**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71002544  
**Senior Crime Intelligence Analyst I, cc 8434**  
Pos #71000138  
**Special Agent, cc 8581**  
Pos #71000398  
Pos #71001826  
Pos #71002335  
Pos #71002543  
Pos #71002537  
Pos #71002538  
Pos #71002541  
Pos #71002542 Vacant JTTF T1  
Pos #71002536  
Pos #71002548 Vacant

**Inspector, cc 8590**  
Pos #71001310  
Funded/reports to EIS – supports  
Miami

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Miami Regional Operations Center  
Investigations

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director – FDLE, cc 8529**  
Pos #71000024

**Chief of Investigations, cc 8530**  
Pos #71001006

**Organized Crime**  
**Special Agent Supervisor, cc 8584**  
Pos #71001389

**Special Agent, cc 8581**  
Pos #71000455  
Pos #71001500  
Pos #71001058  
Pos #71001824

**Organized Crime 2**  
**Special Agent Supervisor, cc 8584**  
Pos #71001091

**Special Agent, cc 8581**  
Pos #71000825  
Pos #71000840  
Pos #71001503  
Pos #71001829  
  
**Reserve Special Agent**

**Cyber / ESST**  
**Special Agent Supervisor, cc 8584**  
Pos #71001306

**Special Agent, cc 8581**  
Pos #71000225  
Pos #71002326  
Pos #71002328  
Pos #71002330  
Pos # 71001501  
Pos #71002479  
**Digital Forensic Consultant, cc 8468**  
Pos #71002065

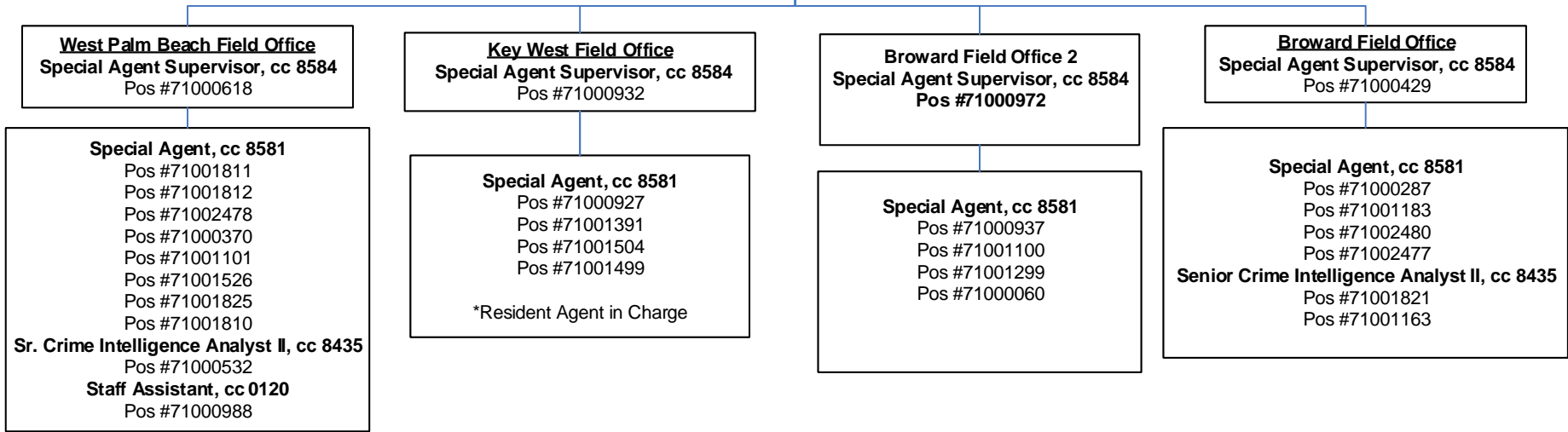
**Government Analyst II, cc 2225**  
Pos #71000768  
Funded/Reports to CJP – supports MROC

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Miami Regional Operations Center  
Investigations

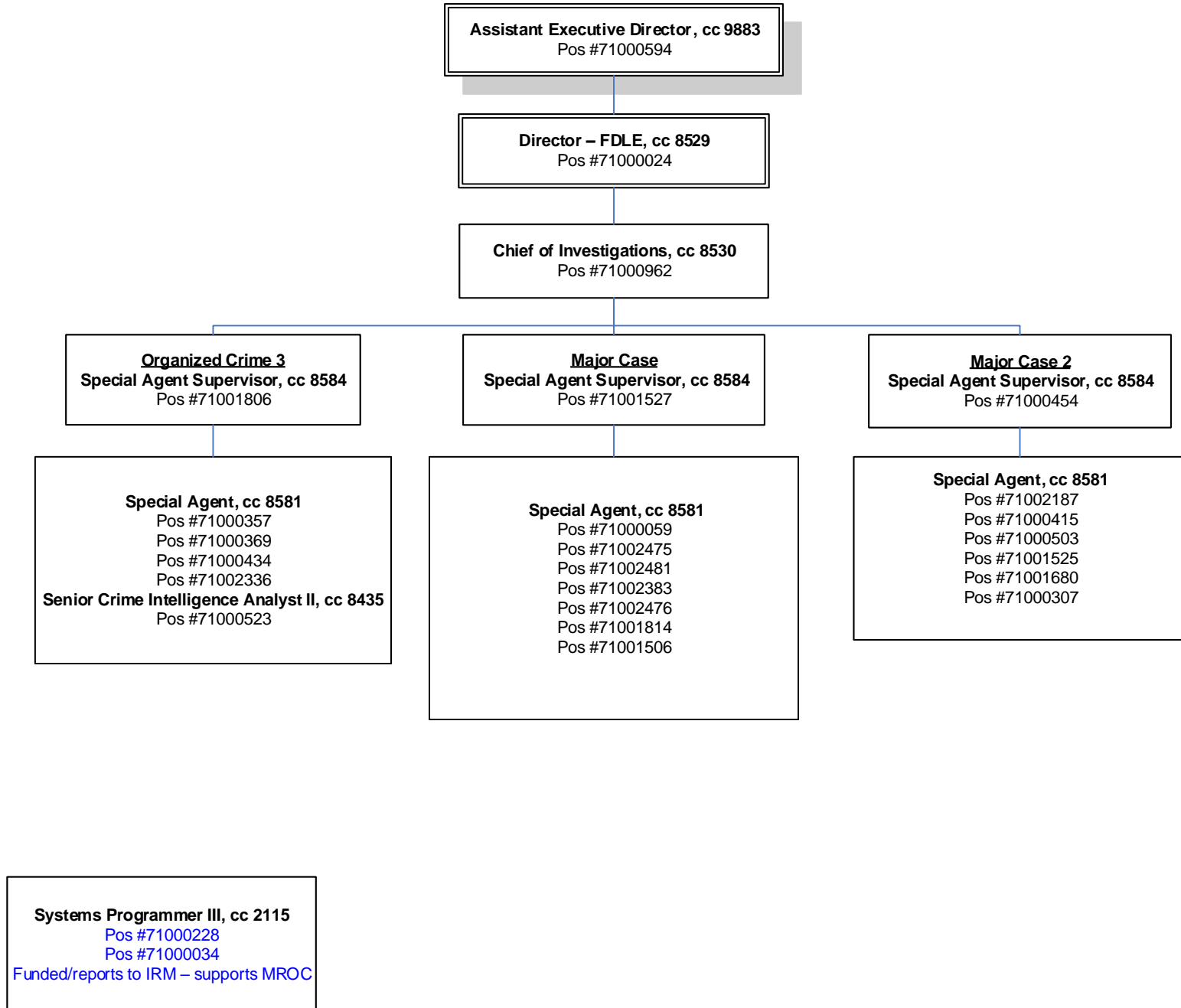
**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director – FDLE, cc 8529**  
Pos #71000024

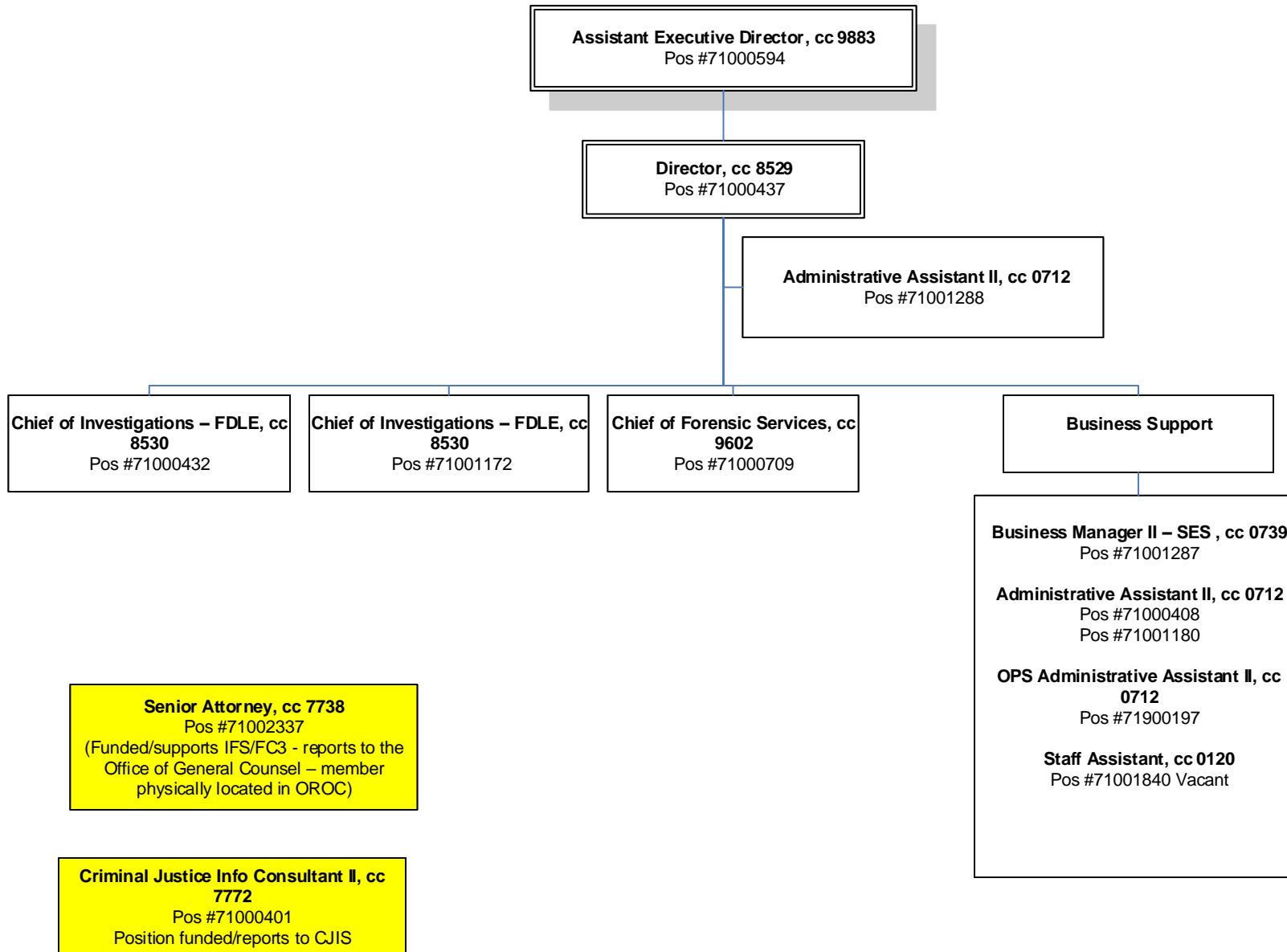
**Chief of Investigations – FDLE, cc 8530**  
Pos #71000962



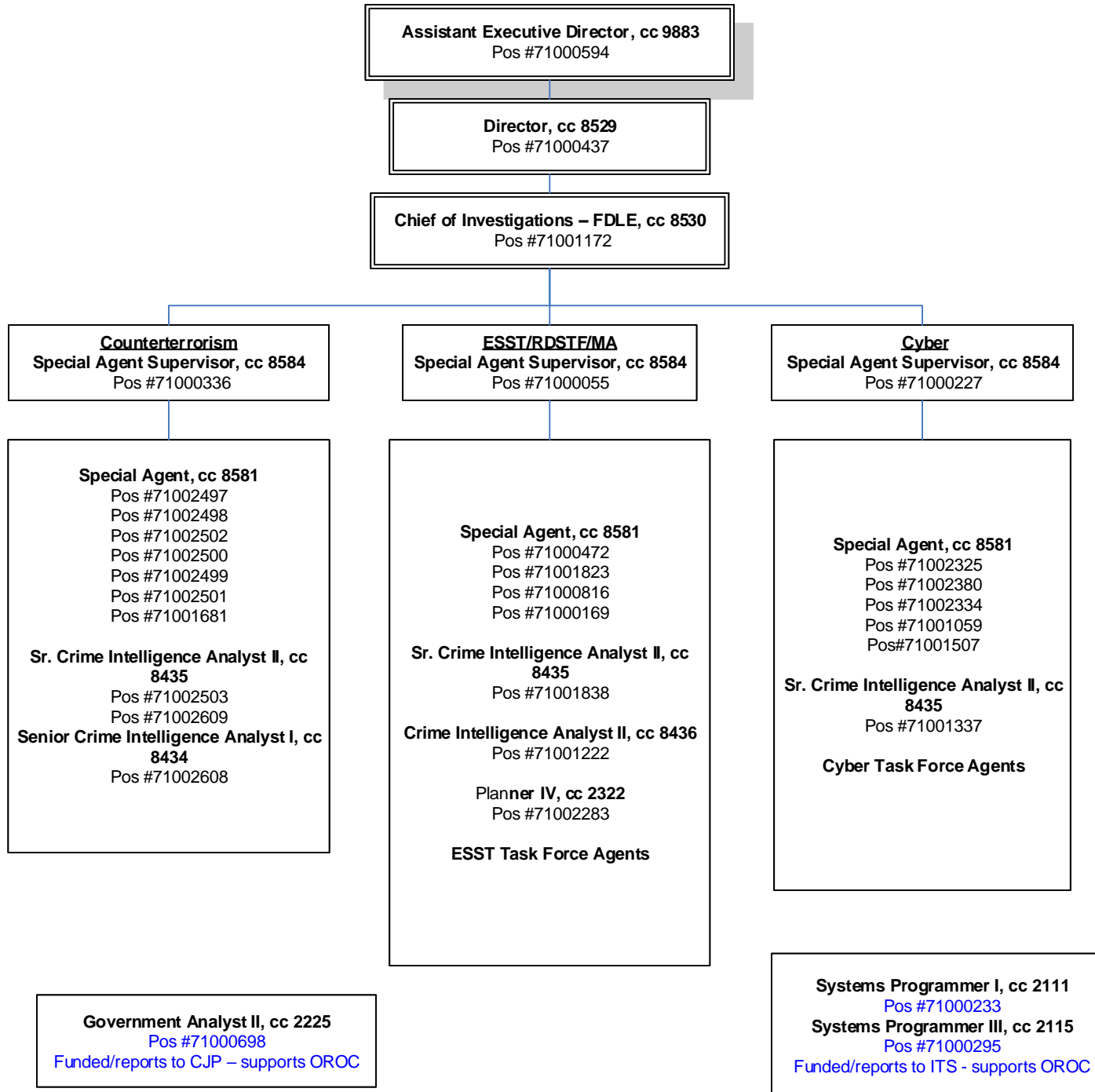
Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Miami Regional Operations Center  
Investigations



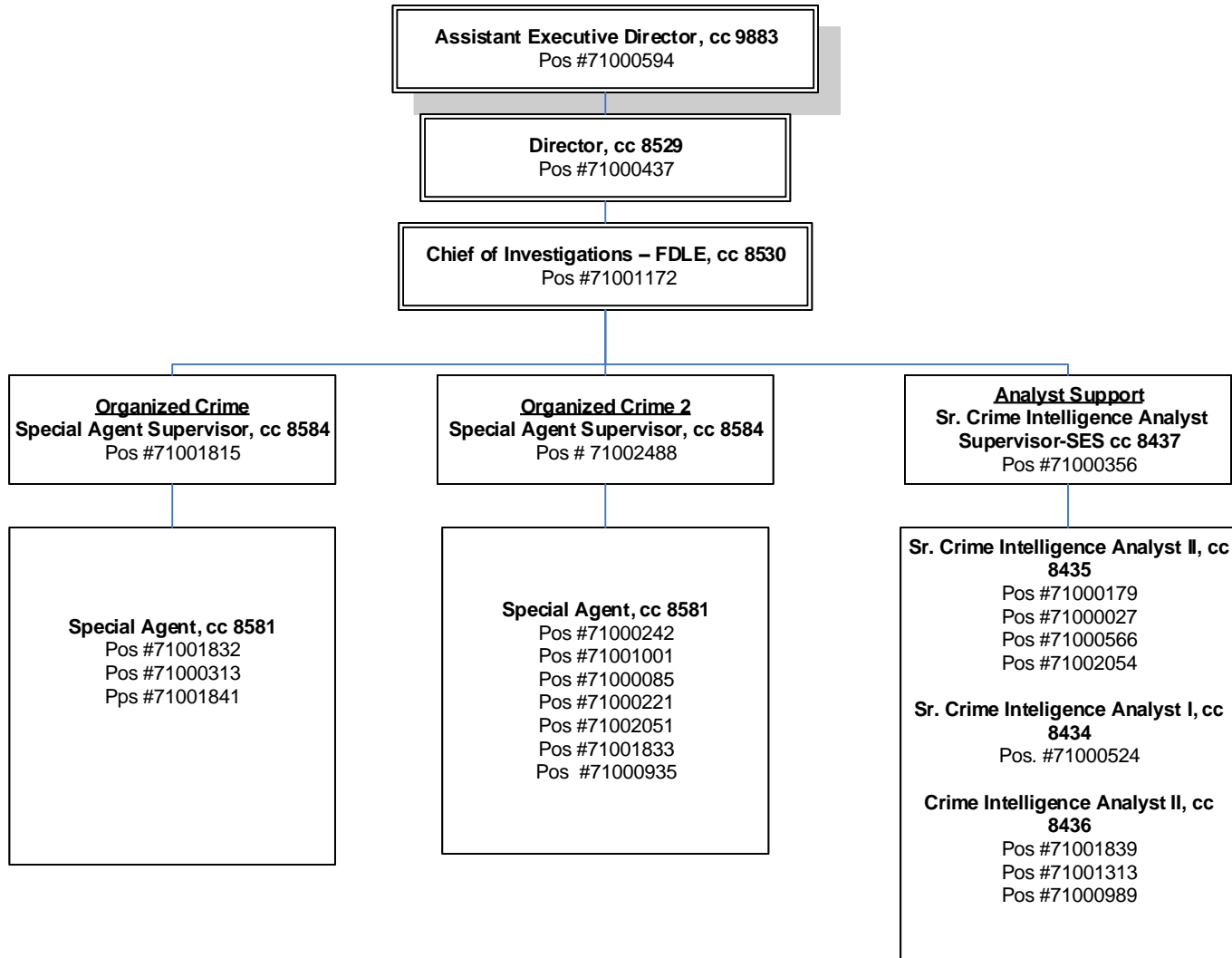
Florida Department Of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center



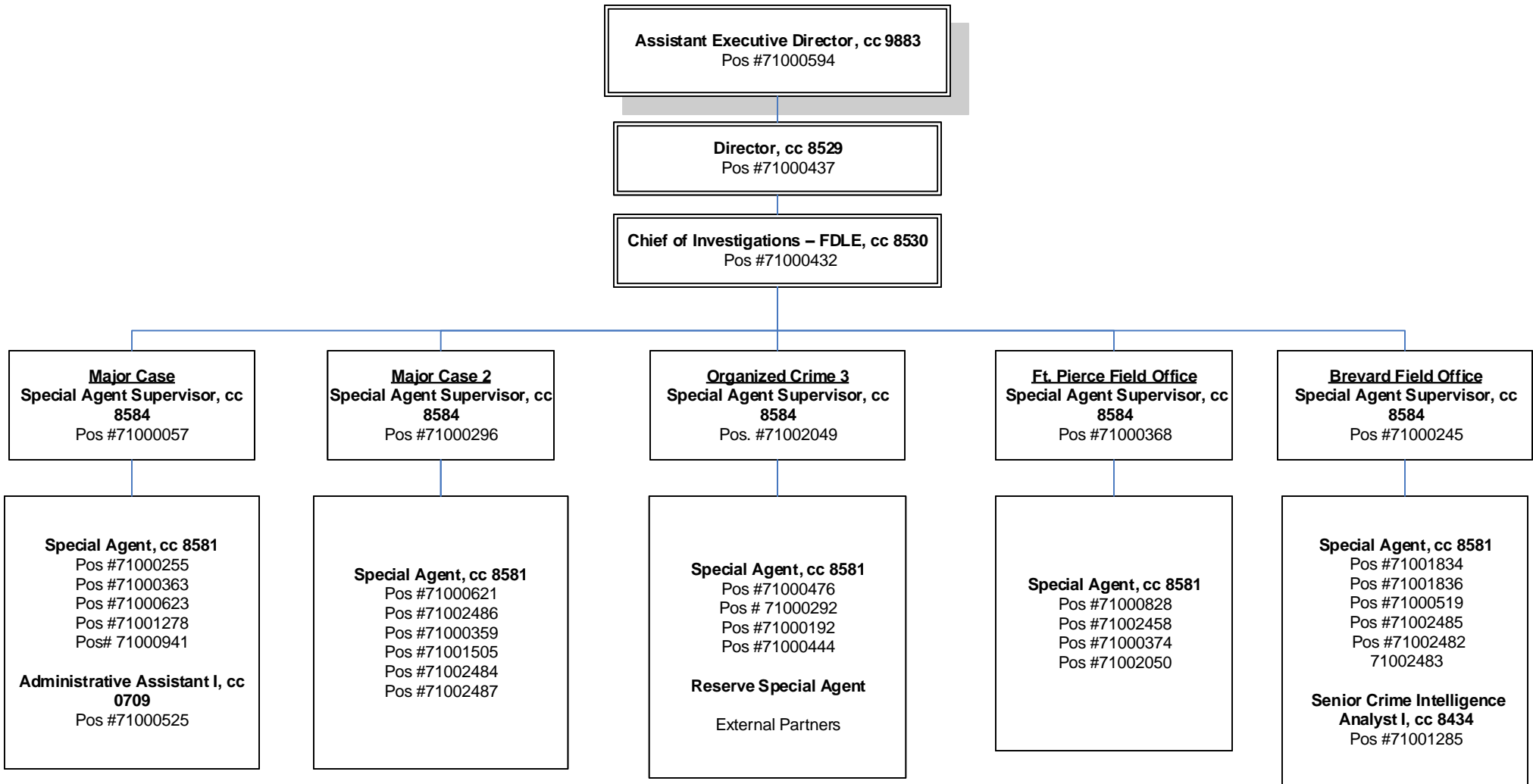
Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center  
Investigations - Page 1 of 2



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center  
Investigations - Page 1 of 2



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center  
Investigations - Page 2 of 2





Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center  
Forensic Services - Page 1 of 3

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Forensic Services Director, cc 8470**  
Pos #71001539

**Chief of Forensic Services, cc 9602**  
Pos #71000709

**Senior Crime Lab Analyst, cc 8464**  
Pos #71001622

**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71002053

**Evidence**

**Chemistry**

**Trace Evidence**

**Genetic Genealogy**

**Crime Lab Analyst Supv, cc 8466**  
Pos #71001365

**Crime Lab Technician, cc 8461**  
Pos #71000685  
Pos #71001324  
Pos #71001063  
Pos #71000373  
Pos #71002168

**OPS Staff Assistant, cc 0120**  
Pos #71900291

**OPS Clerk Specialist, cc 0003**  
Pos #71900120

**Crime Lab Analyst Supv, cc 8466**  
Pos #71000641

**Senior Crime Lab Analyst, cc 8464**  
Pos #71001260  
Pos #71001363  
Pos #71001623  
Pos #71002211  
Pos #71001078

**Crime Lab Analyst, cc 8463**  
Pos #71001360  
Pos #71000694  
Pos #71000686  
Pos #71001473  
Pos #71002444

**Forensic Technologist, cc 8459**  
Pos #71000074

**Crime Lab Analyst Supv, cc 8466**  
Pos #71000740

**Senior Crime Lab Analyst, cc 8464**  
Pos #71001472  
Pos #71001083  
Pos #71001085  
Pos #71000867

**Crime Lab Analyst, cc 8463**  
Pos #71001574  
Pos #71000654  
Pos #71001230  
Pos #71000737

**Forensic Technologist cc 8459**  
Pos #71000665  
Pos #71001596

**Senior Crime Intelligence Analyst 'Supervisor-SES, cc8437**  
Pos #71002596

**Senior Crime Intelligence Analyst II, cc 8435**  
Pos #71002597

**Senior Crime Intelligence Analyst I, cc 8434**  
Pos #71002600

**Crime Intelligence Analyst II, cc 8436**  
Pos #71002599

**Crime Intelligence Analyst I, cc 8433**  
Pos #71002598  
Pos #71002601

**OPS Crime Intelligence Analyst I, 8433**  
71900384

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center  
Forensic Services – Page 2 of 3

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Forensic Services Director, cc 8470**  
Pos #71001539

**Chief of Forensic Services, cc 9602**  
Pos #71000709

**Biology / DNA**

**Crime Lab Analyst Supv, cc 8466**  
Pos #71001084

**Senior Crime Lab Analyst, cc 8464**  
Pos. #71000859

**Crime Lab Analyst, cc 8463**  
Pos #71000088  
Pos #71001126  
Pos #71001336  
Pos #71002217  
Pos #71002214  
Pos #71000648  
Pos #71001581  
Pos #71001767

**Forensic Technologist, cc 8459**  
Pos #71001780  
Pos #71001777

**Crime Lab Analyst Supv, cc 8466**  
Pos #71000752

**Senior Crime Lab Analyst, cc 8464**  
Pos #71001619  
Pos #71001646  
Pos #71001768  
Pos #71001770

**Crime Lab Analyst, cc 8463**  
Pos #71002218  
Pos #71001081  
Pos #71002345  
Pos #71002170  
Pos #71002215

**Forensic Technologist, cc 8459**  
Pos #71002171  
Pos #71001481  
Pos #71001544

**OPS Forensic Technologist, cc 8459**  
Pos #71900274

**Crime Lab Analyst Supv, cc 8466**  
Pos #71002172

**Senior Crime Lab Analyst, cc 8464**  
Pos #7100017  
Pos #71001362  
Pos #71000711

**Crime Lab Analyst, cc 8463**  
Pos #71001618  
Pos #71002347  
Pos #71001626  
Pos #71001769  
Pos #7100732  
Pos #71002216  
Pos #71002215

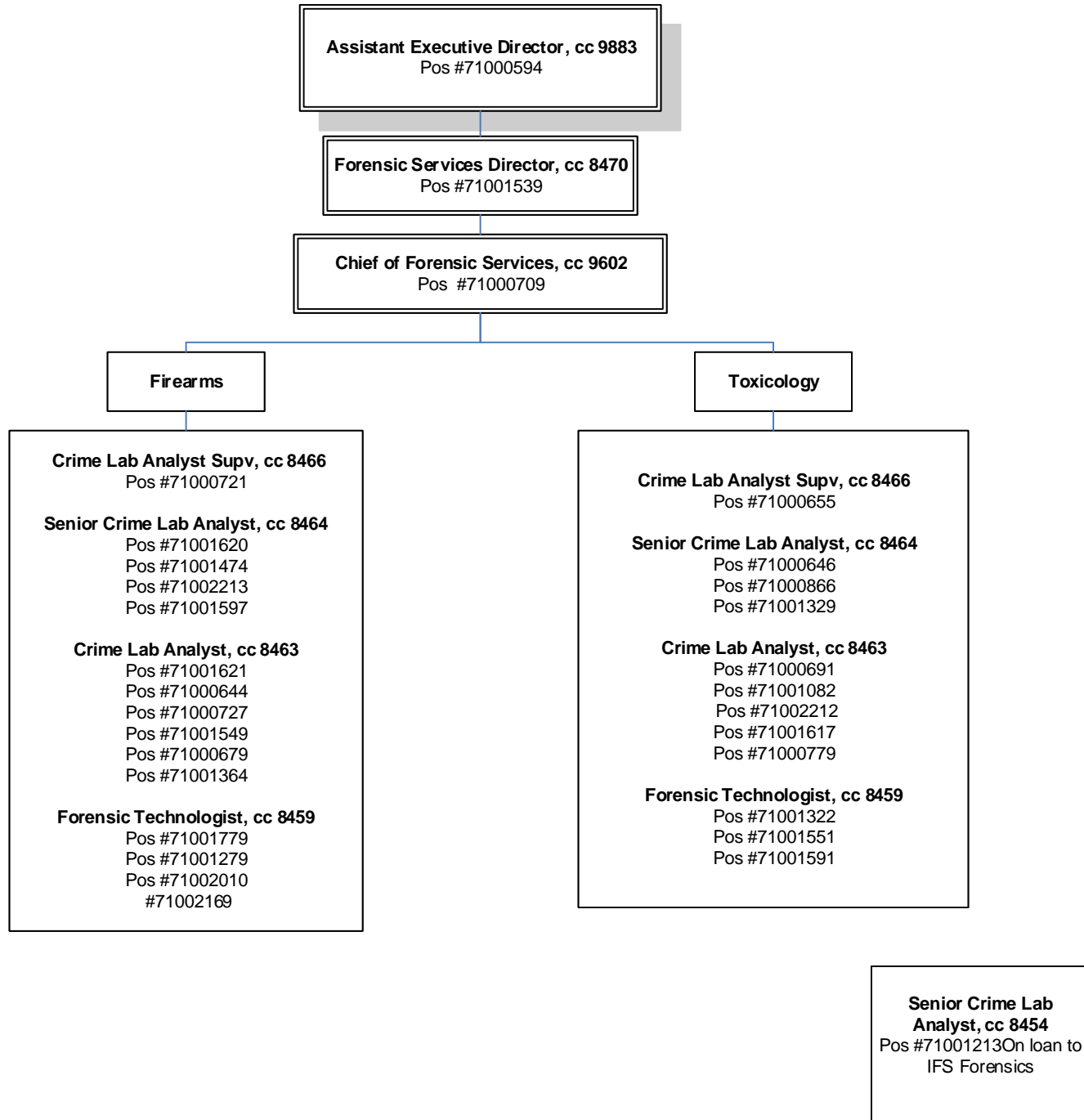
**Forensic Technologist cc 8459**  
Pos #71000104  
Pos #71001598  
Pos #71001580 Vacant

**Crime Lab Analyst Supv, cc 8466**  
Pos #71002588 Vacant on loan to  
HDQTS

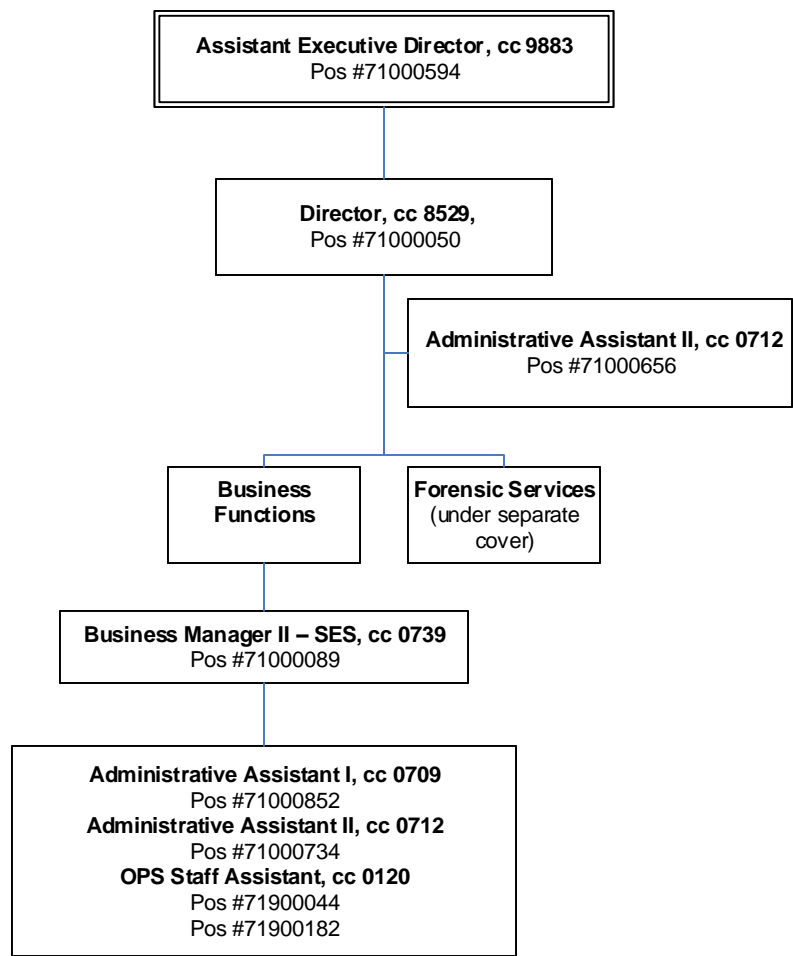
**Crime Lab Analyst, cc 8463**  
Pos #71002589

**Crime Lab Analyst, cc 8463**  
Pos #71000636  
on loan to TBROC

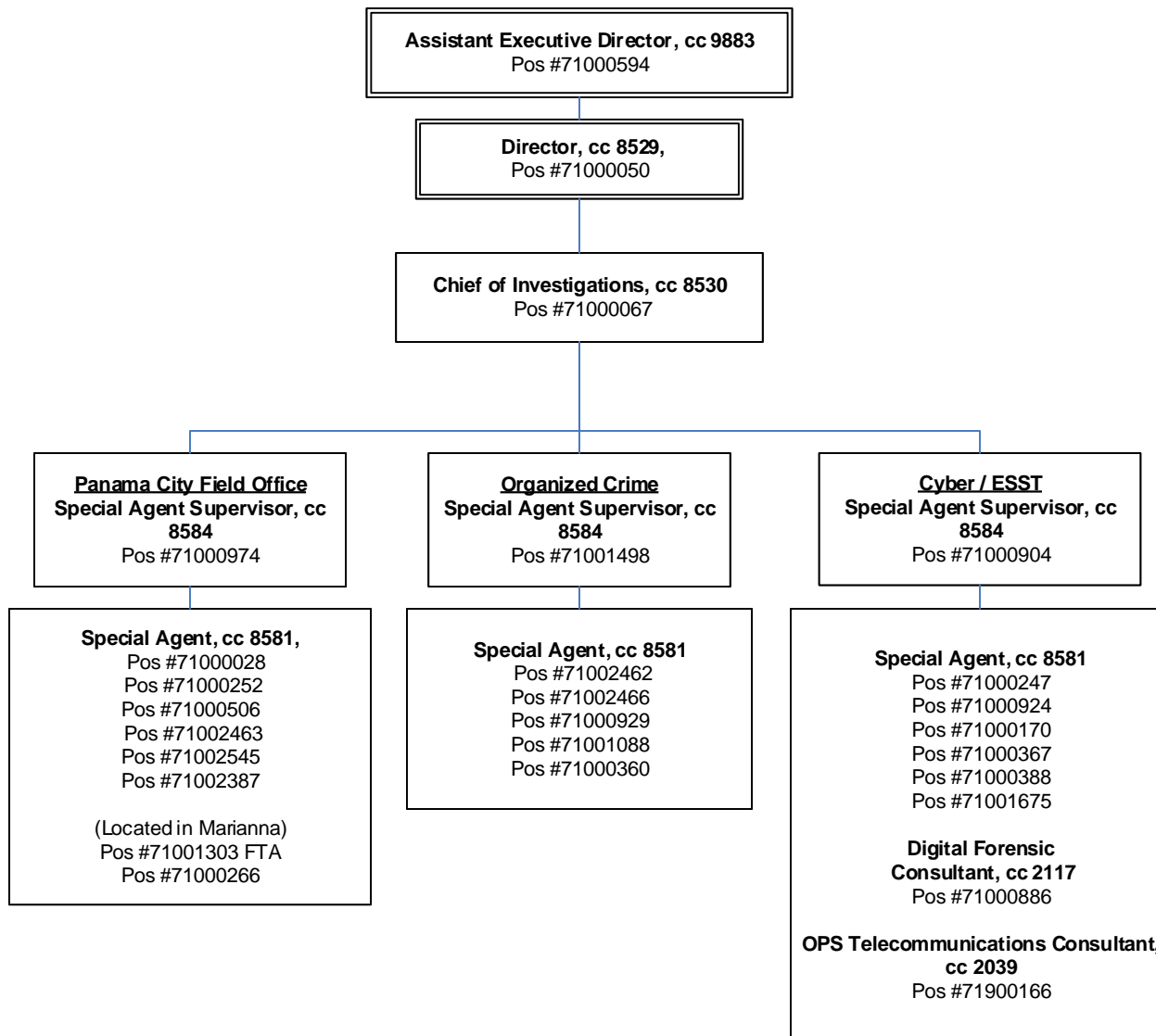
Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Orlando Regional Operations Center  
Forensic Services – Page 3 of 3



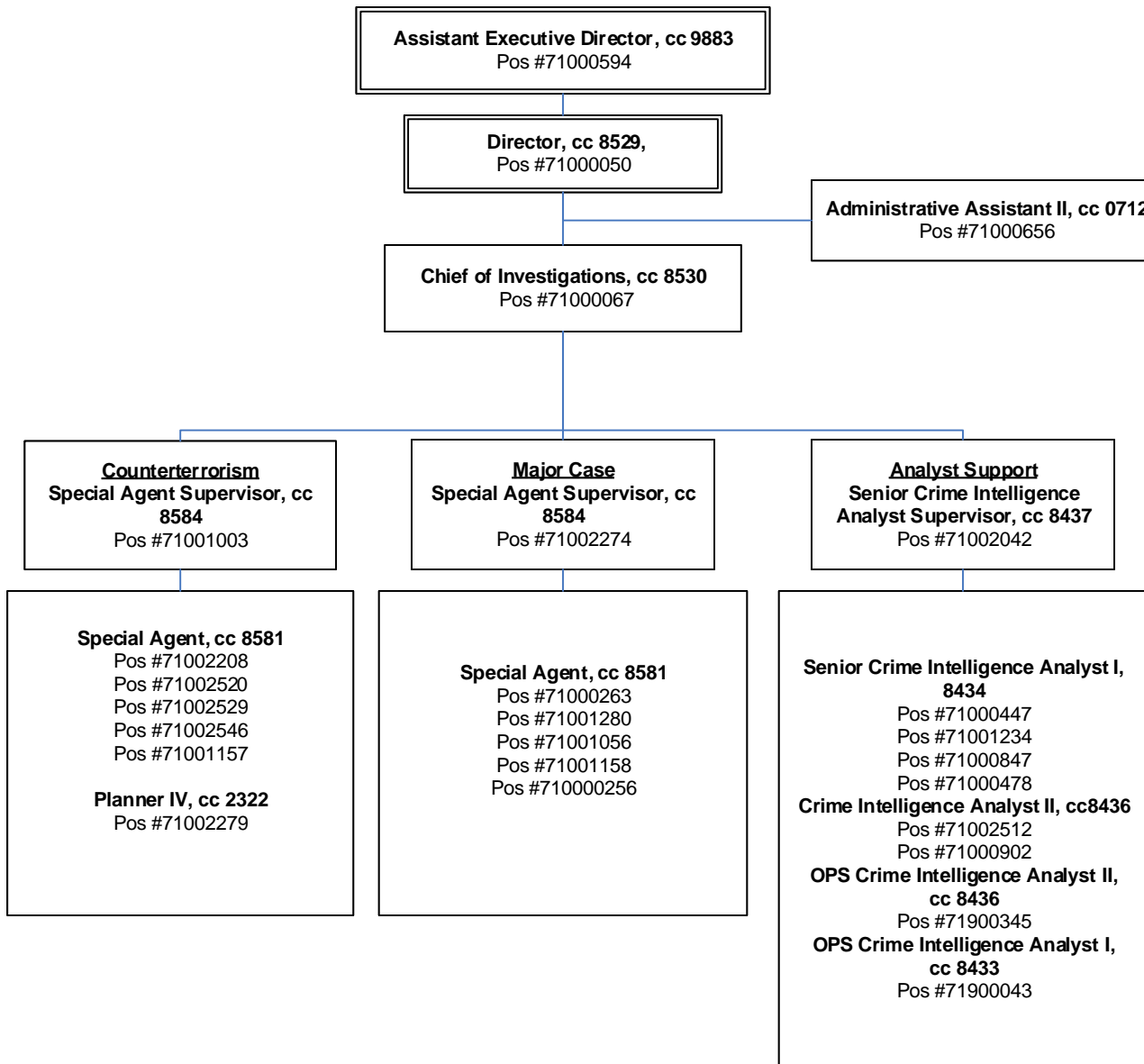
Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Pensacola Regional Operations Center



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Pensacola Regional Operations Center



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Pensacola Regional Operations Center



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Pensacola Regional Operations Center  
Forensic Services

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Forensic Services Director, cc 8470**  
Pos #71001539

**Chief of Forensic Services, cc 9602**  
Pos #71000642

**Latents/Documents/Photography/  
Crime Scene**

**Chemistry/Evidence**

**Biology/DNA**

**LATENTS/DOCUMENTS**  
**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71001129

**Senior Crime Lab Analyst, cc 8464**  
Pos #71000077  
Pos #71000422  
Pos #71001217  
Pos #71002222

**Crime Lab Analyst, cc 8463**  
Pos #71000079  
Pos #71001609  
Pos #71000664  
Pos #71000002  
Pos #71002453  
Pos #71001584

**Forensic Technologist, cc 8459**  
Pos #71001599

**PHOTOGRAPHY**  
**Forensic Technologist, cc 8459**  
Pos #71000093 J

**CRIME SCENE**  
**Crime Lab Analyst, cc 8463**  
Pos #71000736  
Pos #71000741

**CHEMISTRY**  
**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71000870

**Senior Crime Lab Analyst, cc 8464**  
Pos #71001615  
Pos #71000708  
**Crime Lab Analyst, cc 8463**  
Pos #71001997  
Pos #71000706  
Pos #71000873  
Pos #71000098  
Pos #71002454

**Forensic Technologist, cc 8459**  
Pos #71000853

**EVIDENCE**  
**Crime Lab Technician, cc 8461**  
Pos #71002161  
Pos #71001368  
Pos #71001335

**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71000751  
Pos #71001614

**Senior Crime Lab Analyst, cc 8464**  
Pos #71001583  
Pos #71001218  
**Crime Lab Analyst, cc 8463**

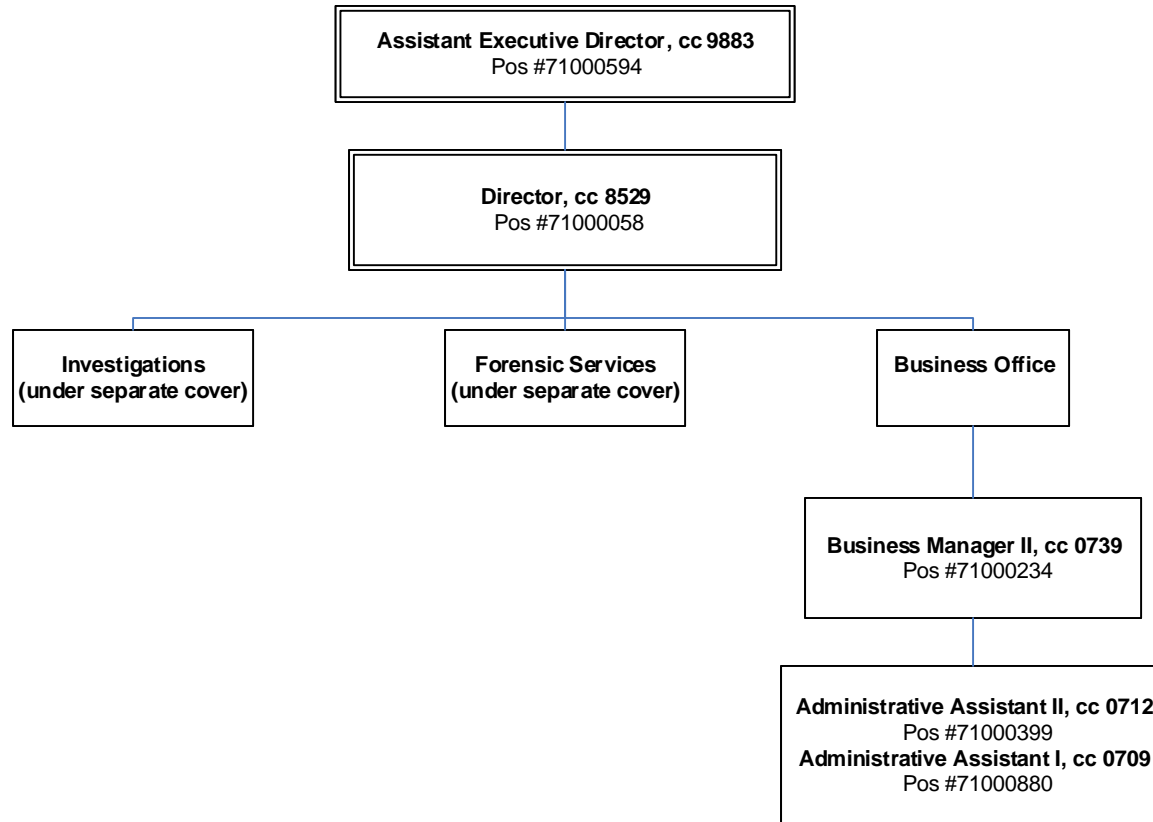
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Pos #71001762

**Forensic Technologist, cc 8459**  
Pos #71002162  
Pos #71001130  
Pos #71001079

**OPS Crime Lab Technician cc 8461**  
Pos #71900232

IFS positions located in PROC  
**Crime Laboratory Analyst Supervisor, cc 8466**  
Pos #71000712 Nadine Flanagan  
**OPS Administrative Assistant II, cc 0712**  
Pos #71900163 Vanessa Fiinkelstein

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tallahassee Regional Operations Center

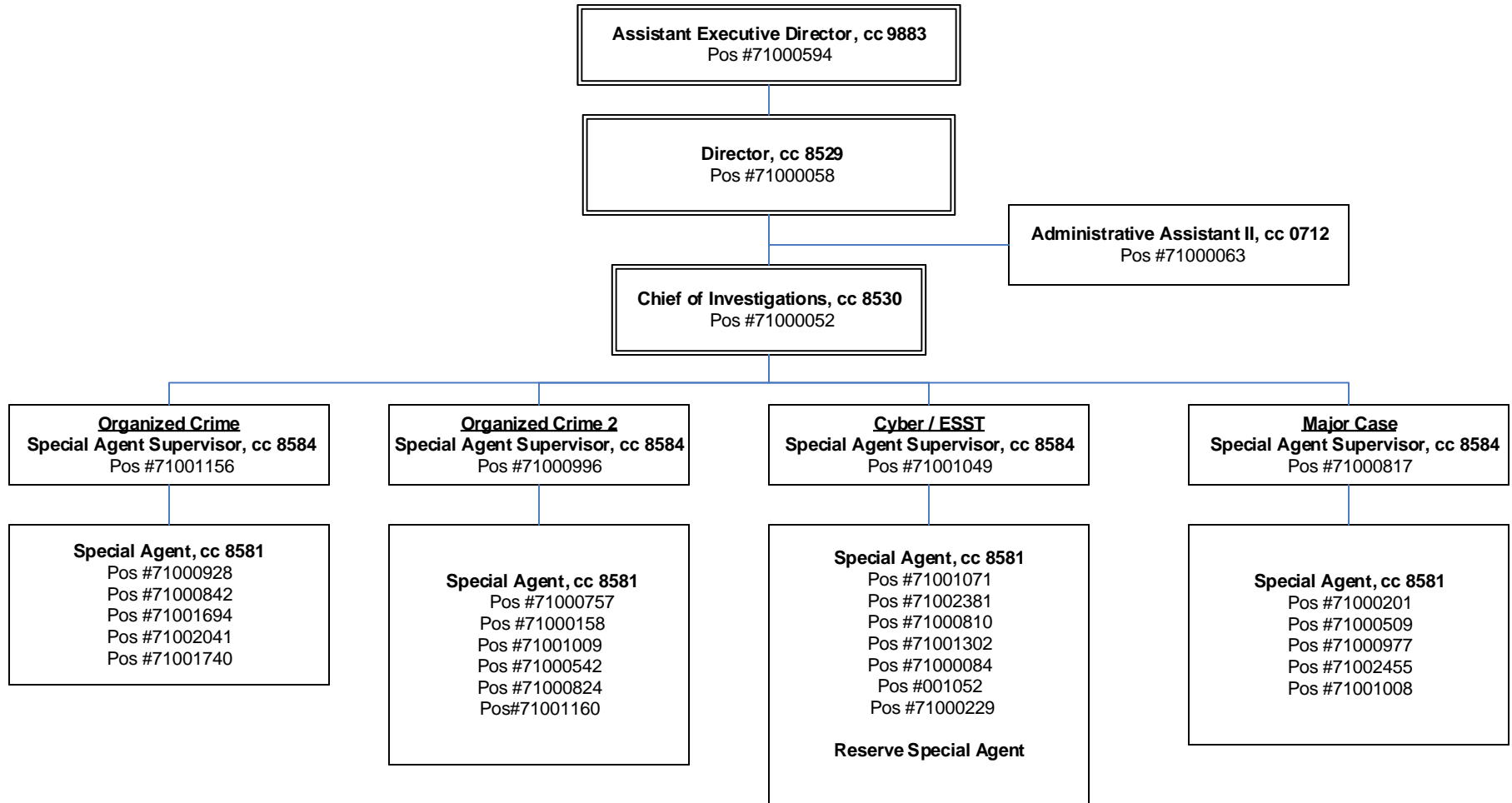


**Research & Training Specialist, cc 1334**  
Pos #71000188  
Funded/reports to CJIS

**Government Analyst II, cc 2225**  
Pos #71000604  
Funded/reports to CJP - supports TROC

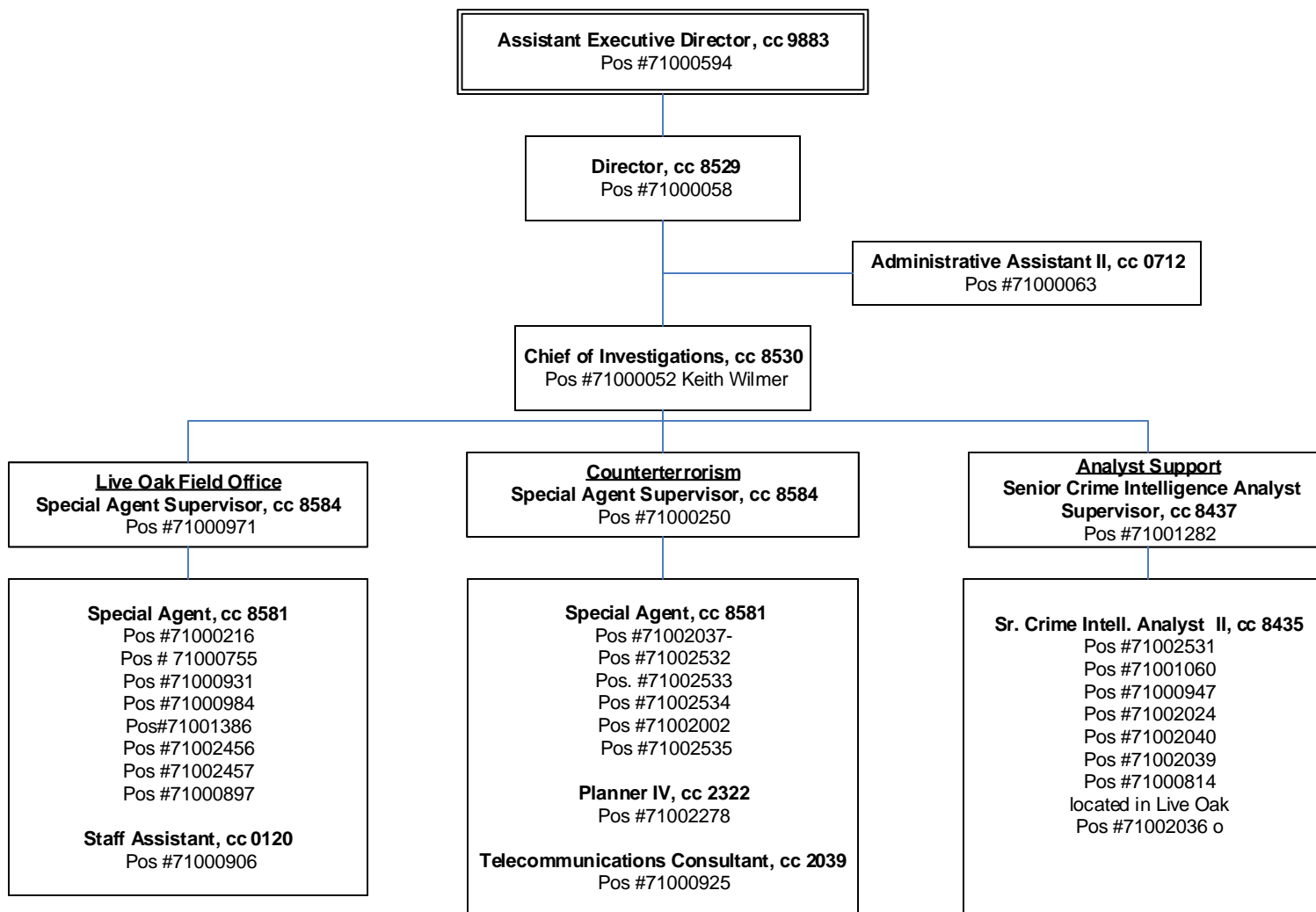


Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tallahassee Regional Operations Center  
Investigations



**Senior Attorney, cc 7738**  
Pos #71000848 Lauren Gonzalez  
Funded/supports TROC – reports to General  
Counsel

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tallahassee Regional Operations Center  
Investigations



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tallahassee Regional Operations Center  
Forensic Services

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Forensic Services Director, cc 8470**  
Pos #71001539

**Chief of Forensic Services, cc 9602**  
Pos #71000073

**Latent Prints/Photography/  
Firearms**

**Biometric ID System**

**Evidence/Crime Scene/ Digital  
Evidence**

**Biology/DNA**

**Crime Lab Analyst Supv, cc 8466**  
Pos #71000102

**Photography**  
**Forensic Technologist, cc 8459**  
Pos #71000106

**Latents**  
**Senior Crime Lab Analyst, cc 8464**  
Pos #71001132  
Pos #71001069  
Pos #71000864  
Pos #71000716

**Crime Lab Analyst, cc 8463**  
Pos #71001579  
Pos #71002451

**Firearms**  
**Senior Crime Lab Analyst, cc 8464**  
Pos #71000715

**Crime Lab Analyst, cc 8463**  
Pos #71000720  
Pos #71001610

**Forensic Technologist, cc 8459**  
Pos #71001545

**Fingerprint Manager, cc 8424**  
Pos #71001263

**Fingerprint Analyst, cc 8415**  
Pos #71000103  
Pos #71000456  
Pos #71000722  
Pos #71000878  
Pos #71001352  
Pos #71001601  
Pos #71002364  
Pos #71002361  
Pos #71002362  
Pos #71002363  
Pos #71002360  
Pos #71002365

**Crime Lab Analyst Supv, cc 8466**  
Pos #71000747

**Evidence**  
**Crime Lab Technician, cc 8461**  
Pos #71000663  
Pos #71000876  
Pos #71002176

**Crime Scene**  
**Senior Crime Lab Analyst, cc 8464**  
Pos #71000746

**Crime Lab Analyst, cc 8463**  
Pos #71000075  
Pos #71001603

**Forensic Technologist, cc 8459.**  
Pos #71001072

**Digital Evidence**  
**Senior Crime Lab Analyst, cc 8464**  
Pos #71002223

**Crime Lab Analyst, cc 8463**  
Pos #71001332  
Pos #71000890

**Senior Crime Lab Analyst, cc 8464**  
Pos #71002007  
Funded in IFS reports to TROC

**Digital Evidence**  
**Crime Lab Analyst, cc 8463**  
Pos #71002009  
On loan from TBROC

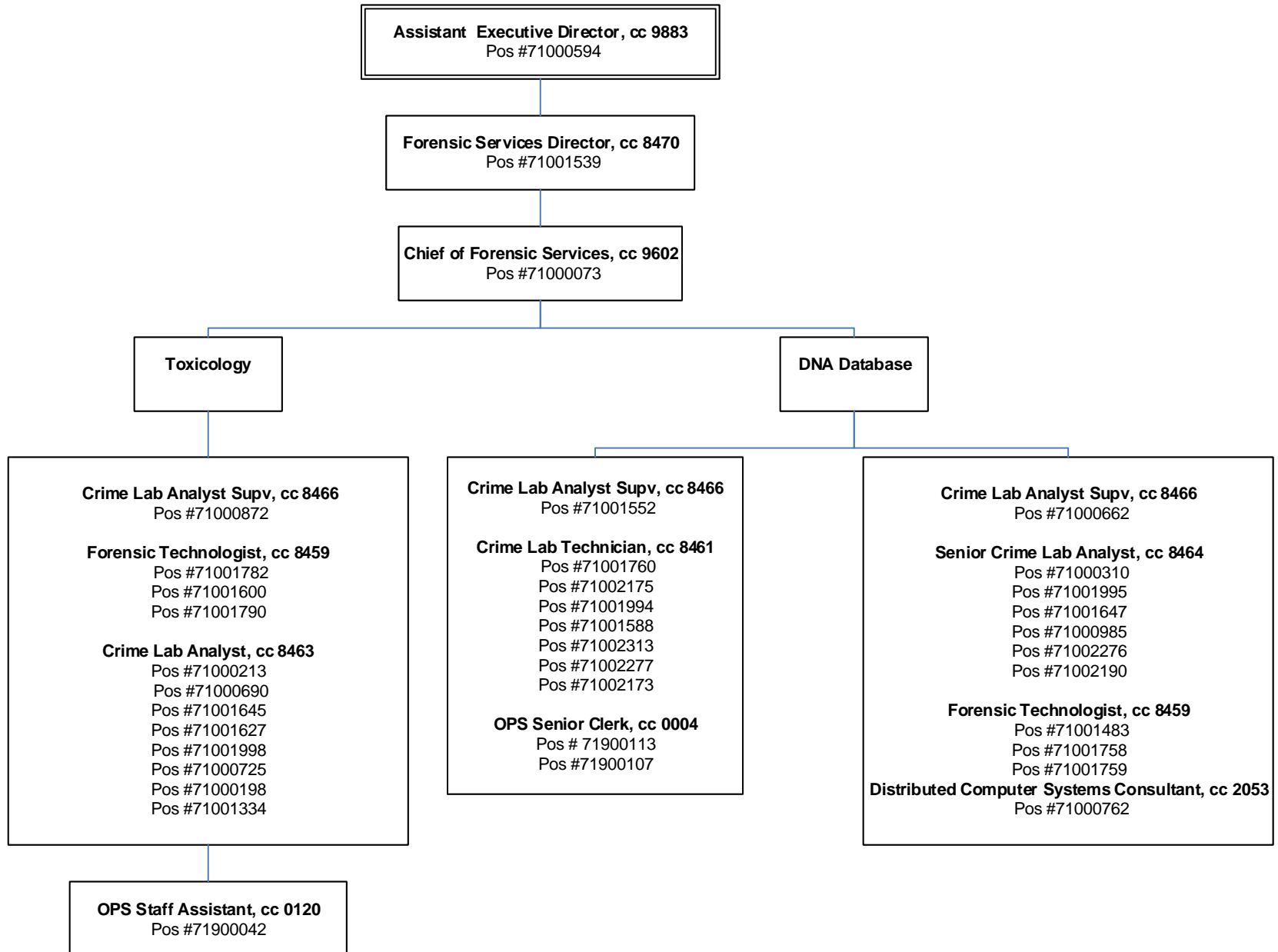
**Crime Lab Analyst Supv, cc 8466**  
Pos #71000099

**Senior Crime Lab Analyst, cc 8464**  
Pos #71000613  
Pos #71001763

**Crime Lab Analyst, cc 8463**  
Pos #71001764  
Pos #71001367 Brittany Levasseur  
Pos #71000678  
Pos #71000653  
Pos #71000094  
Pos #71002352  
Pos #71001232  
Pos #71000729

**Forensic Technologist, cc 8459**  
Pos #71001585  
Pos #71002179  
Pos #71002177  
Pos #71002178

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tallahassee Regional Operations Center  
Forensic Services



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tampa Regional Operations Center

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Director, cc 8529**  
Pos #71000068

**Business Functions**

**Business Manager II – SES, cc 0739**  
Pos #71000920

**Administrative Assistant II, cc 0712**  
Pos# 71000957  
**OPS Senior Clerk, cc0004**  
Pos #71900233  
**OPS Clerk, cc 0001**  
Pos # 71900265  
**Crime Intelligence Technician, cc 8427**  
Pos #71000412  
**Building Operations Specialist, cc 2210**  
Pos #71000993

**Criminal Justice Information Consultant II, 7772**  
Pos #71002311  
**Research & Training Specialist, cc 1334**  
Pos #71000133  
Positions funded/reports to CJIS

**Investigations (under separate cover)**

**Chief of Investigations, cc 8530**  
Pos #71001491

**Chief of Investigations, cc 8530**  
Pos #71001673

**Administrative Assistant II, 0712**  
Pos #71000259  
**Research & Training Specialist, cc 1334**  
Pos #71001688

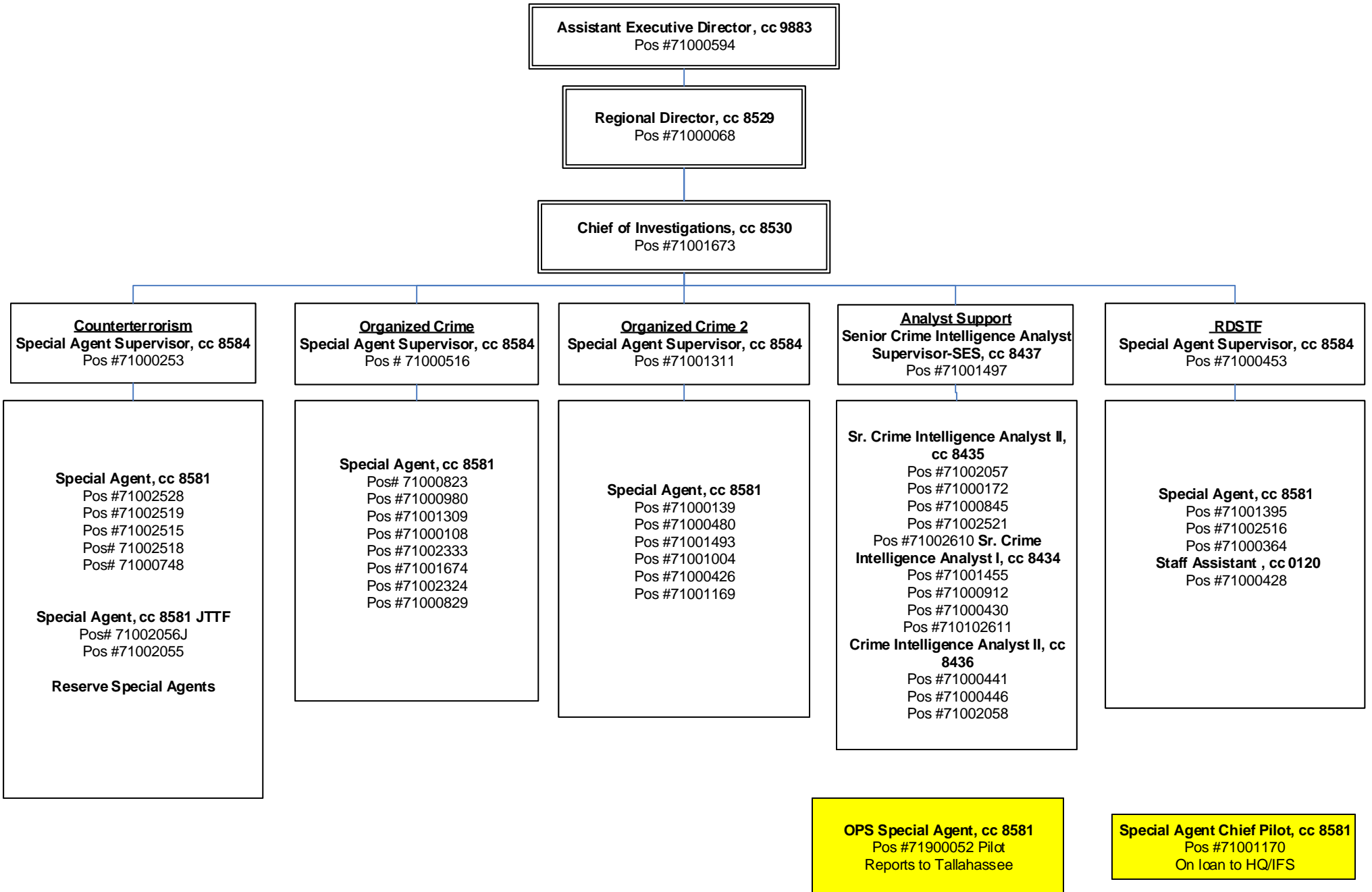
**Senior Attorney, cc 7738**  
Pos #71000501  
Funded /Supports TBROC – reports to Office of General Counsel

**Systems Programmer I, cc 2111**  
Pos #71000243  
**System Programmer III, cc 2115**  
Pos #71000919  
Funded/reports to IRM – supports TBROC

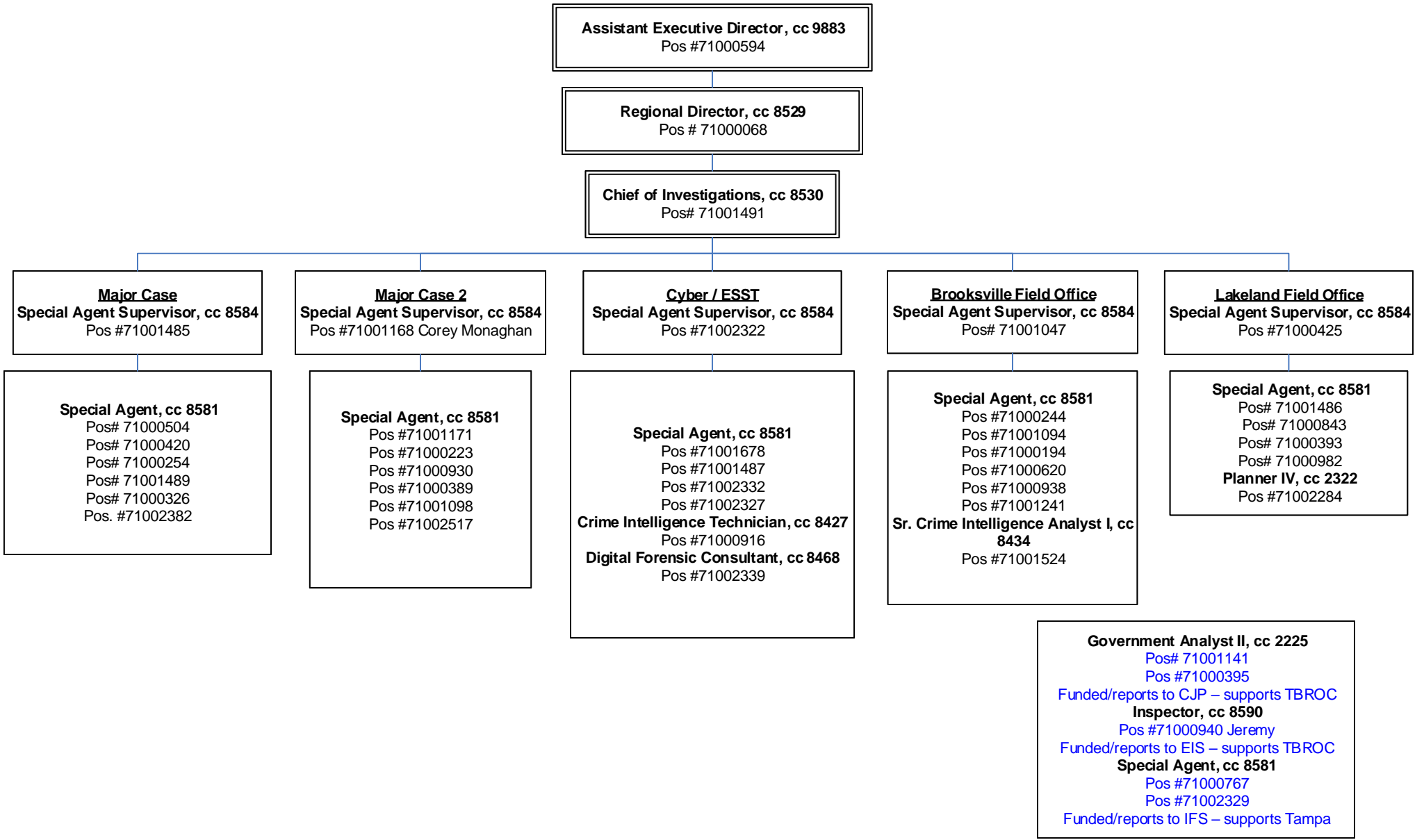
**Forensic Services (under separate cover)**

**Chief of Forensics, cc 9602**  
Pos #71000673

Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tampa Regional Operations Center  
Investigations Page 2 of 5



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tampa Regional Operations Center  
Investigations Page 3 of 5



**Assistant Executive Director, cc 9883**  
 Pos #71000594

**Forensic Services Director, cc 8470**  
 Pos #71001539

**Chief of Forensic Services, cc 9602**  
 Pos #71000673

**Firearms**

**Latent Prints/  
 Impression Evidence**

**Chemistry/Trace**

**Digital Evidence/  
 Evidence Management**

**Crime Lab Analyst Supv , cc 8466**  
 Pos #71001228

**Senior Crime Lab Analyst, cc 8464**  
 Pos #71000080  
 Pos #71001477  
 Pos #71000018  
 Pos #71000210

**Crime Lab Analyst, cc 8463**  
 Pos #71001338  
 Pos #71001541  
 Pos #71001608  
 Pos #71001643  
 Pos #71001540  
 Pos #71001480  
 Pos #71002156  
 Pos #71000667

**Forensic Technologist, cc 8459**  
 Pos #71000970  
 Pos #7100082  
 Pos #71001786

**Crime Lab Analyst Supv, cc 8466**  
 Pos #71000645

**Senior Crime Lab Analyst, cc 8464**  
 Pos #71000078  
 Pos #71000161  
 Pos# 71001327

**Crime Lab Analyst, cc 8463**  
 Pos #71001613  
 Pos #71002226  
 Pos #71000154  
 Pos #71001125  
 Pos #71000657  
 Pos #71002448

**Forensic Technologist, cc 8459**  
 Pos #71001783  
 Pos #71001784

**Impression Evidence**  
**Senior Crime Lab Analyst, cc 8464**  
 Pos #71000675  
 Pos #71001616

**Crime Lab Analyst, cc 8463**  
 Pos #71001257  
 Pos #71001127

**Crime Lab Analyst Supv, cc 8466**  
 Pos #71000743

**Chemistry**  
**Crime Lab Analyst, cc 8463**  
 Pos #71000652  
 Pos #71001361  
 Pos #71002449  
 Pos #71000724  
 Pos #71001326  
 Pos #71000713  
 Pos #71000719  
 Pos #71001642  
 Pos #71000676  
 Pos #71000857

**Forensic Technologist, cc 8459**  
 Pos #71001602

**Crime Lab Analyst Supv, cc 8466**  
 Pos #71000862

**Digital Evidence**  
**Staff Assistant, cc 0120**  
 Pos #71001819  
 Pos #71001484

**Senior Crime Lab Analyst, cc 8464**  
 Pos #71001641

**Crime Lab Analyst, cc 8463**  
 Pos #71002008  
 Pos #71001215  
 Pos #71000868

**Evidence Management**  
**Crime Lab Technician, cc 8461**  
 Pos #71000081  
 Pos #71001077  
 Pos #71001550  
 Pos #71000877

Senior Crime Lab Analyst, cc 8464  
 Pos #71000154  
 Pos #71000865  
 Funded by TBROC reports to  
 Headquarters

**Crime Lab Analyst, cc 8463**  
 Pos #71002009  
 On loan to TROC



Florida Department of Law Enforcement  
Investigations & Forensic Science Program  
Tampa Regional Operations Center  
Forensic Services Page 5 Of 5

**Assistant Executive Director, cc 9883**  
Pos #71000594

**Forensic Services Director, cc 8470**  
Pos #71001539

**Chief of Forensic Services, cc 9602**  
Pos #71000673

**BIOLOGY**

**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71002154

**Senior Crime Lab Analyst, cc 8464**

Pos #71001644  
Pos #71000742  
Pos #71001636  
Pos #71002228

**Crime Lab Analyst, cc 8463**

Pos #71001476  
Pos #71002000  
Pos #71002227  
Pos #71002229  
Pos #71002160  
Pos #71002522

**Forensic Technologist, cc 8459**

Pos #71000668  
Pos #71002158

**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71001479

**Senior Crime Lab Analyst, cc 8464**

Pos #71001475  
Pos #71002230  
Pos #71001542  
Pos #71001366  
Pos #71000672  
Pos #71001637

**Crime Lab Analyst, cc 8463**

Pos #71000856  
Pos #71002348  
Pos #71001639

**Forensic Technologist, cc 8459**

Pos #71002155  
Pos #71001068

**OPS Forensic Technologist, cc 8459**

Pos #71900383

**Crime Lab Analyst, cc 8463**

Pos #71000636  
On loan from OROC

**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71001220

**Senior Crime Lab Analyst, cc 8464**

Pos #71001629  
Pos #71001785  
Pos #71002001

**Crime Lab Analyst, cc 8463**

Pos #71000603  
Pos #71000861  
Pos #71001772  
Pos #71002225  
Pos #71002524  
Pos #71001604  
Pos #71002523

**Forensic Technologist, cc 8459**

Pos #71001086  
Pos #71002159  
Pos #71002157

**Crime Lab Analyst Supervisor, cc 8466**  
Pos #71002591

**Crime Lab Analyst, cc 8463**

Pos #71002592  
Pos #71002593

**Crime Lab Analyst Supervisor, cc 8466**

Pos #71001259

On loan to IFS/Forensic Services/Quality Assurance

**OPS Administrative Assistant II, cc 0712**

Pos #71900254

Florida Department of Law Enforcement  
Information Technology Services

**Assistant Executive Director, cc 9883**  
Pos # 710000540

**Information Resource Management Director,**  
**cc 9910**  
Pos #71000267

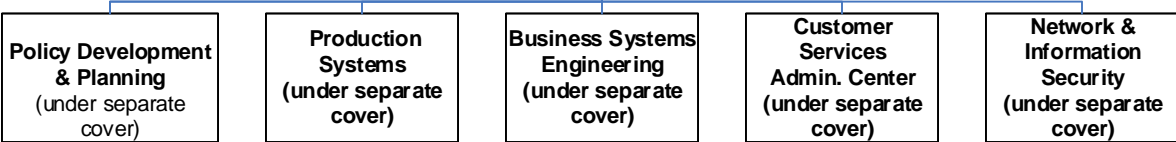
**Policy Development  
& Planning**  
(under separate  
cover)

**Production  
Systems**  
(under separate  
cover)

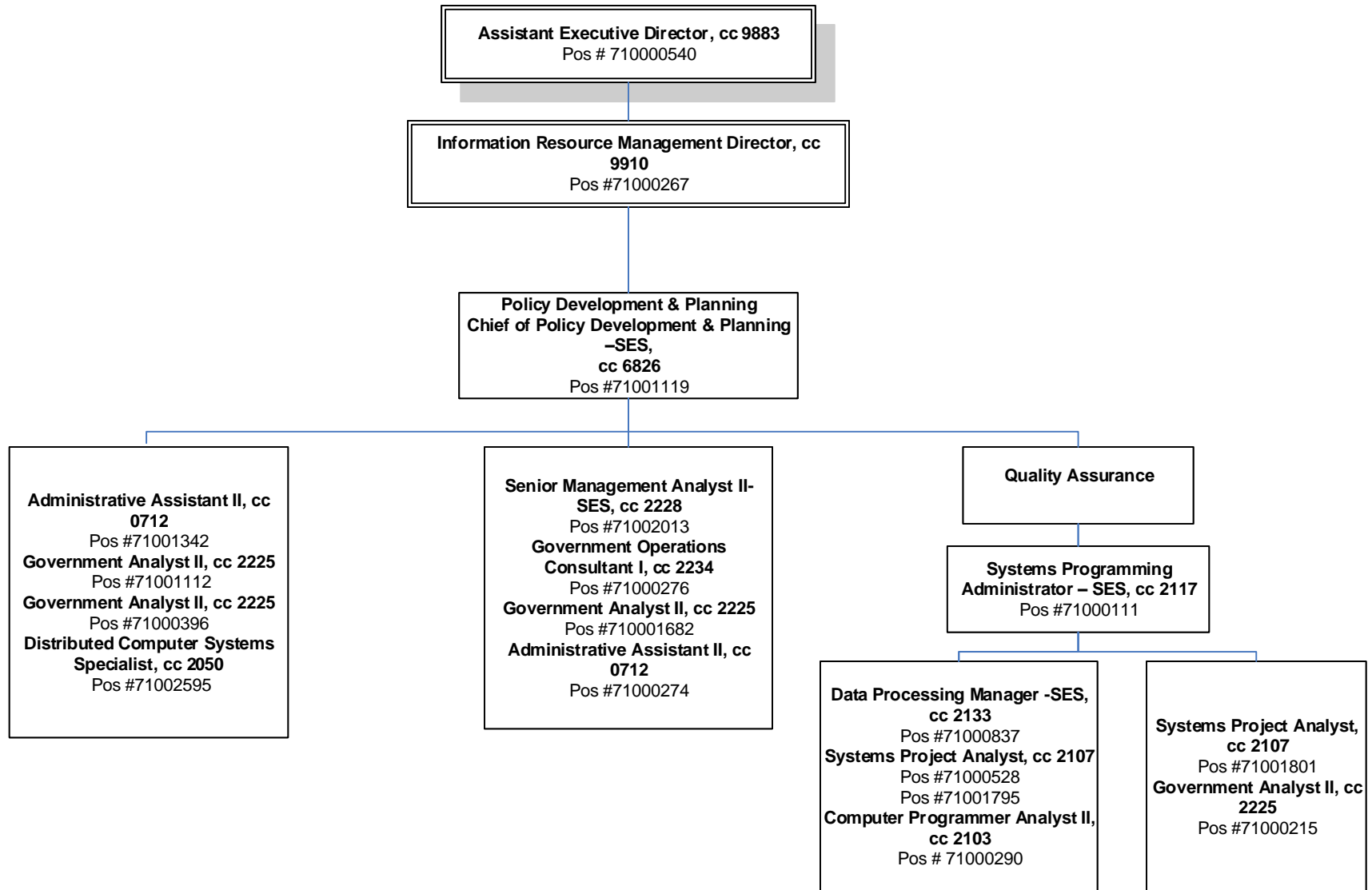
**Business Systems  
Engineering**  
(under separate  
cover)

**Customer  
Services  
Admin. Center**  
(under separate  
cover)

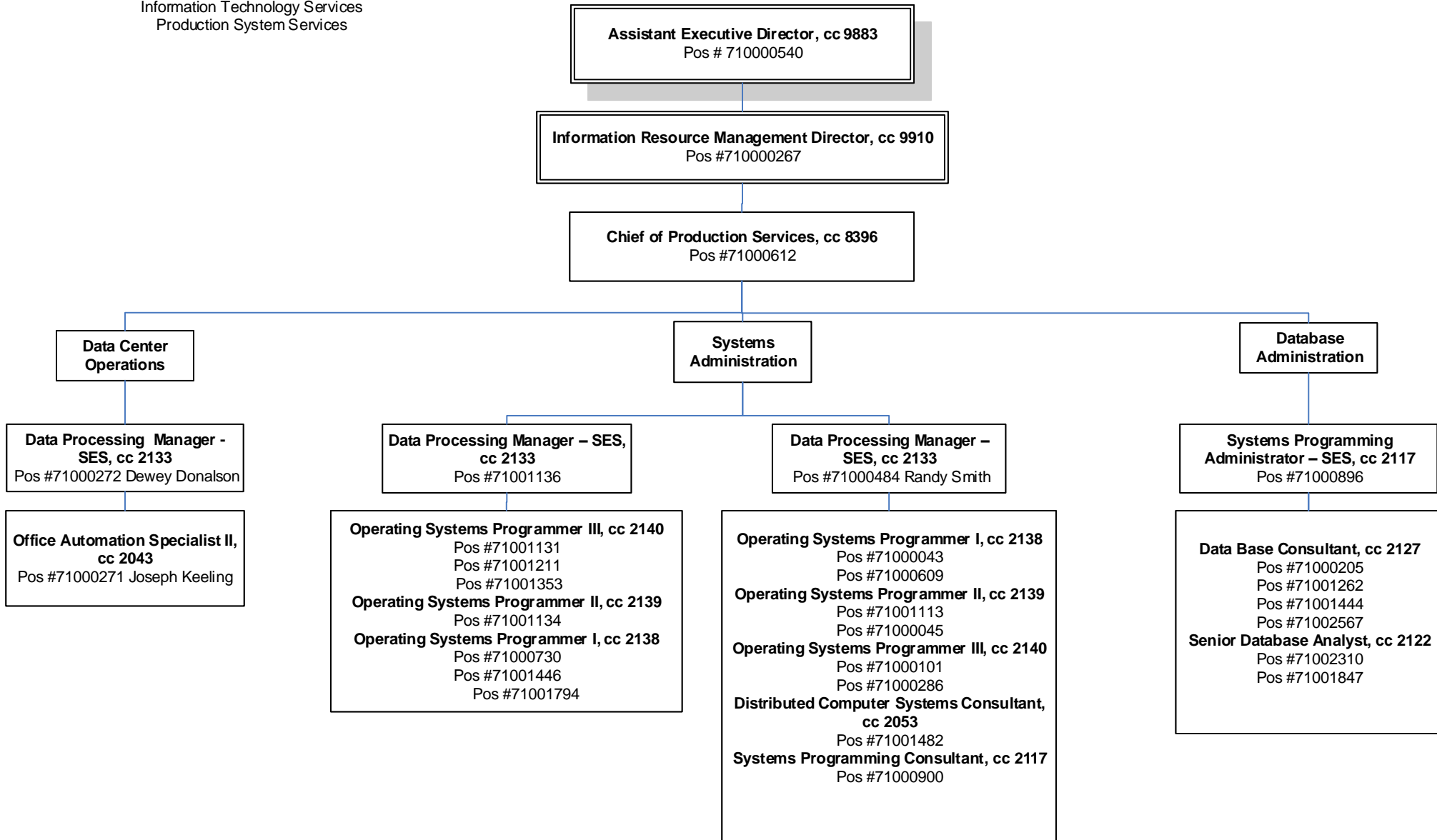
**Network &  
Information  
Security**  
(under separate  
cover)

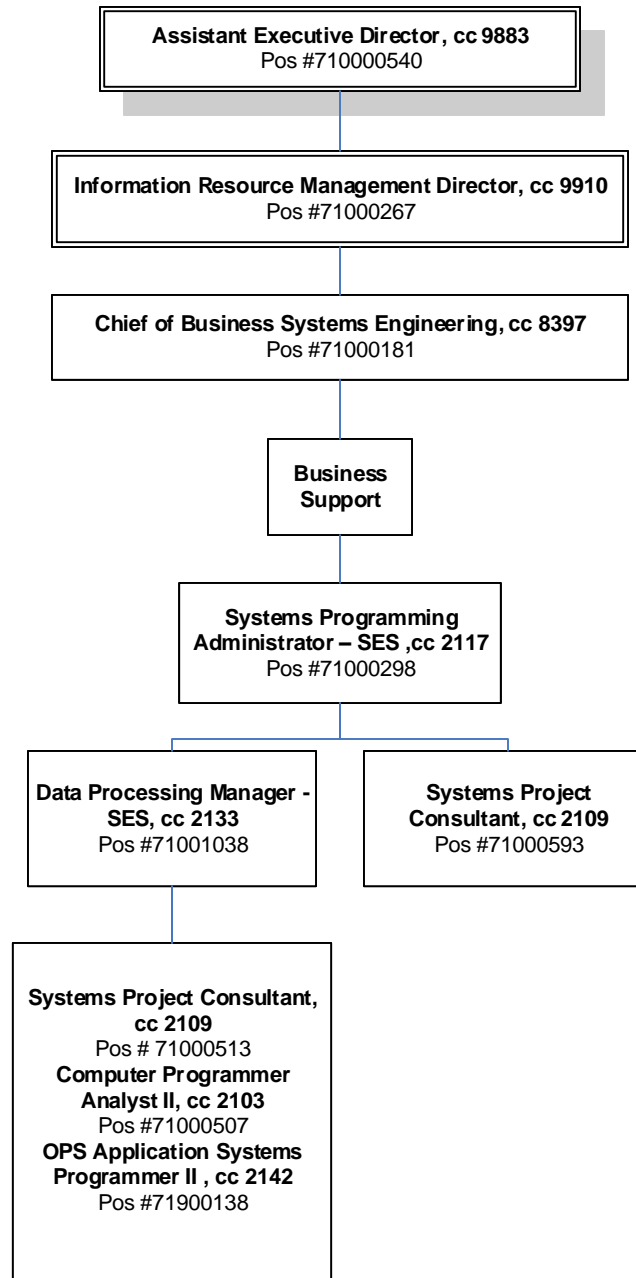


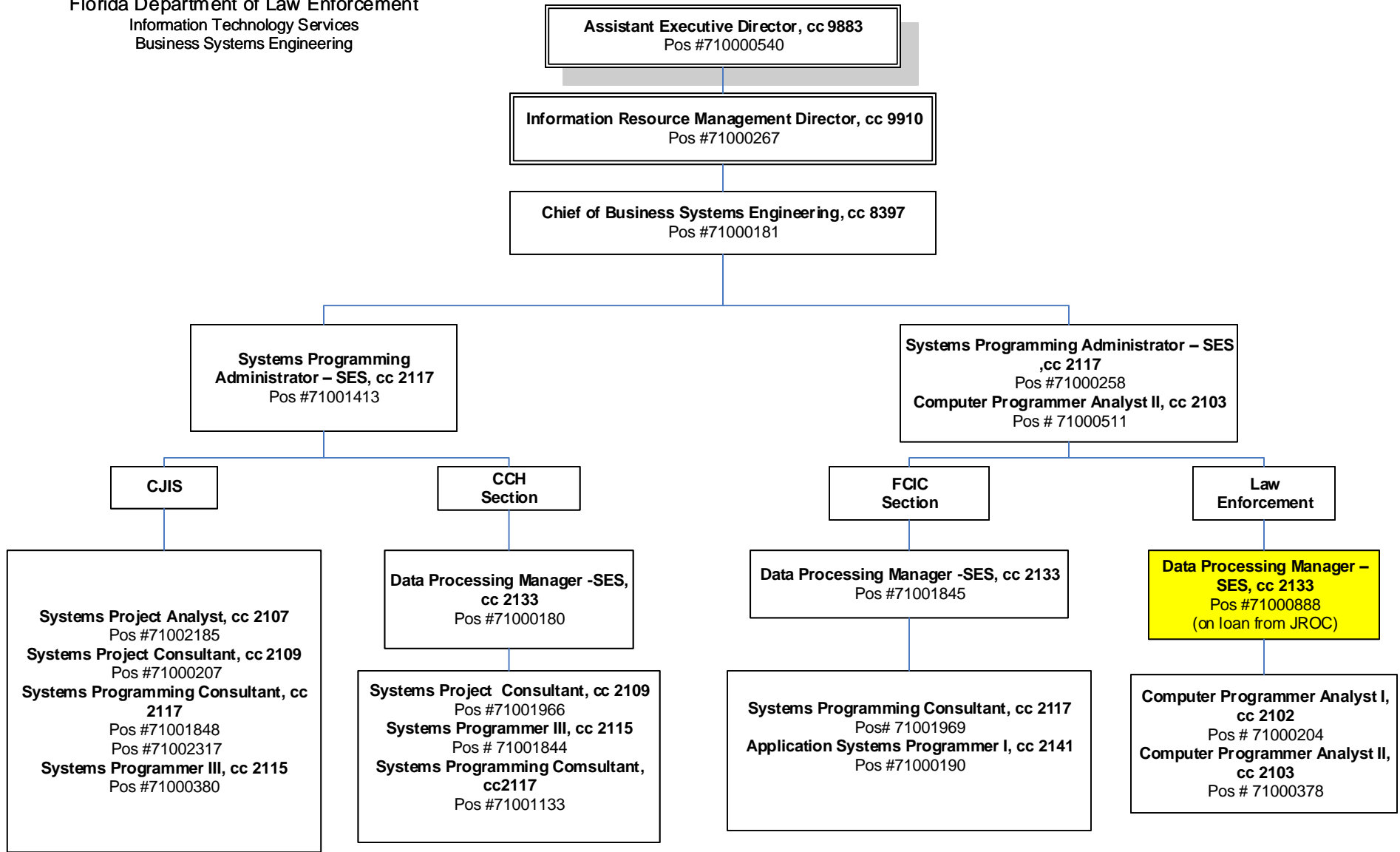
Florida Department of Law Enforcement  
Policy Development and Planning

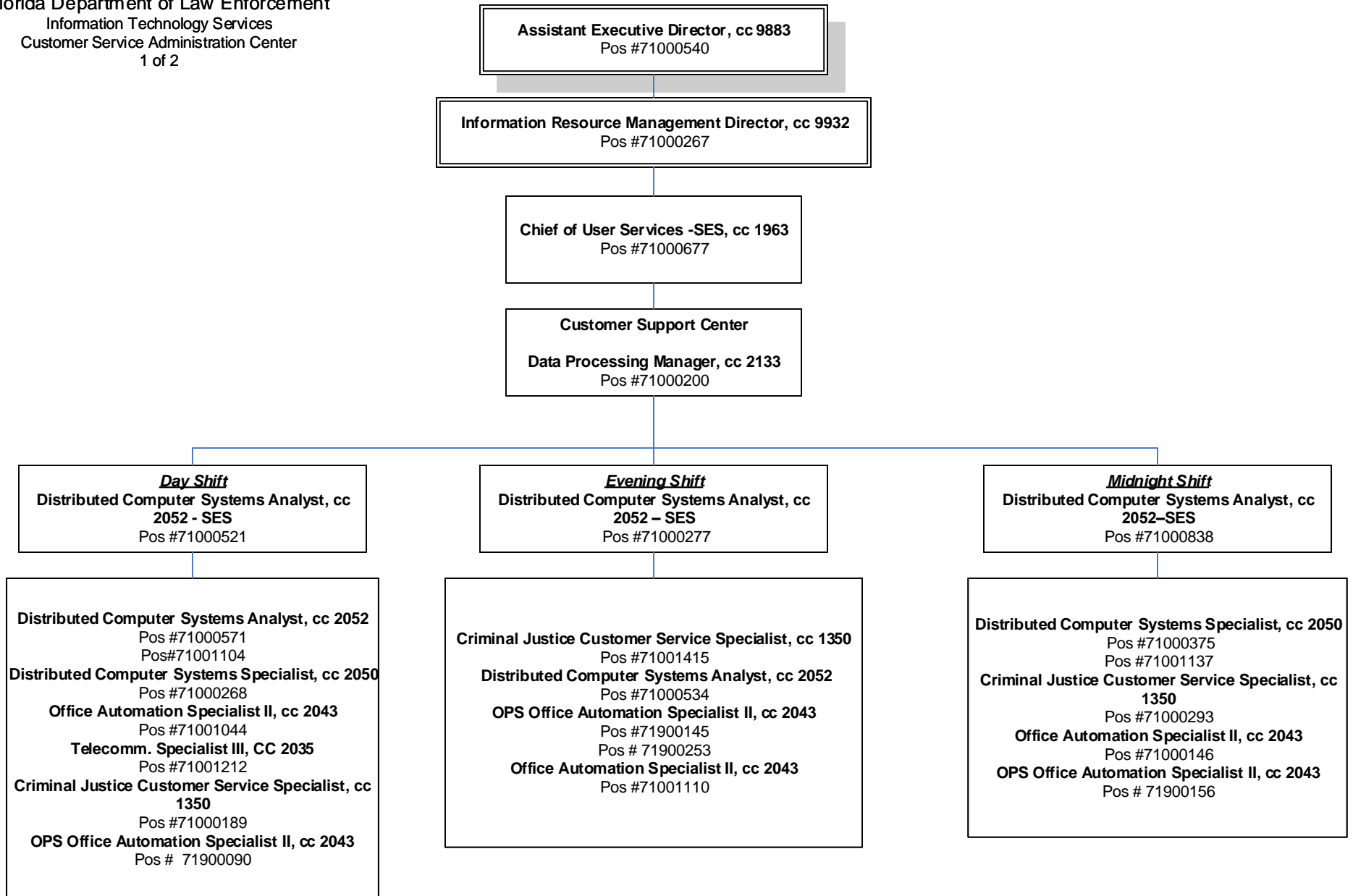


Florida Department of Law Enforcement  
Information Technology Services  
Production System Services









**Assistant Executive Director, cc 9883**  
Pos #71000540

**Information Resource Management Director, cc 9932**  
Pos #71000267

**Chief of User Services -SES, cc 1963**  
Pos #71000677

**Regional System Administration**  
**Data Processing Manager, cc 2133**  
Pos #71000005

**Distributed Systems Administration**  
**Data Processing Manager, cc 2133**  
Pos #71001354

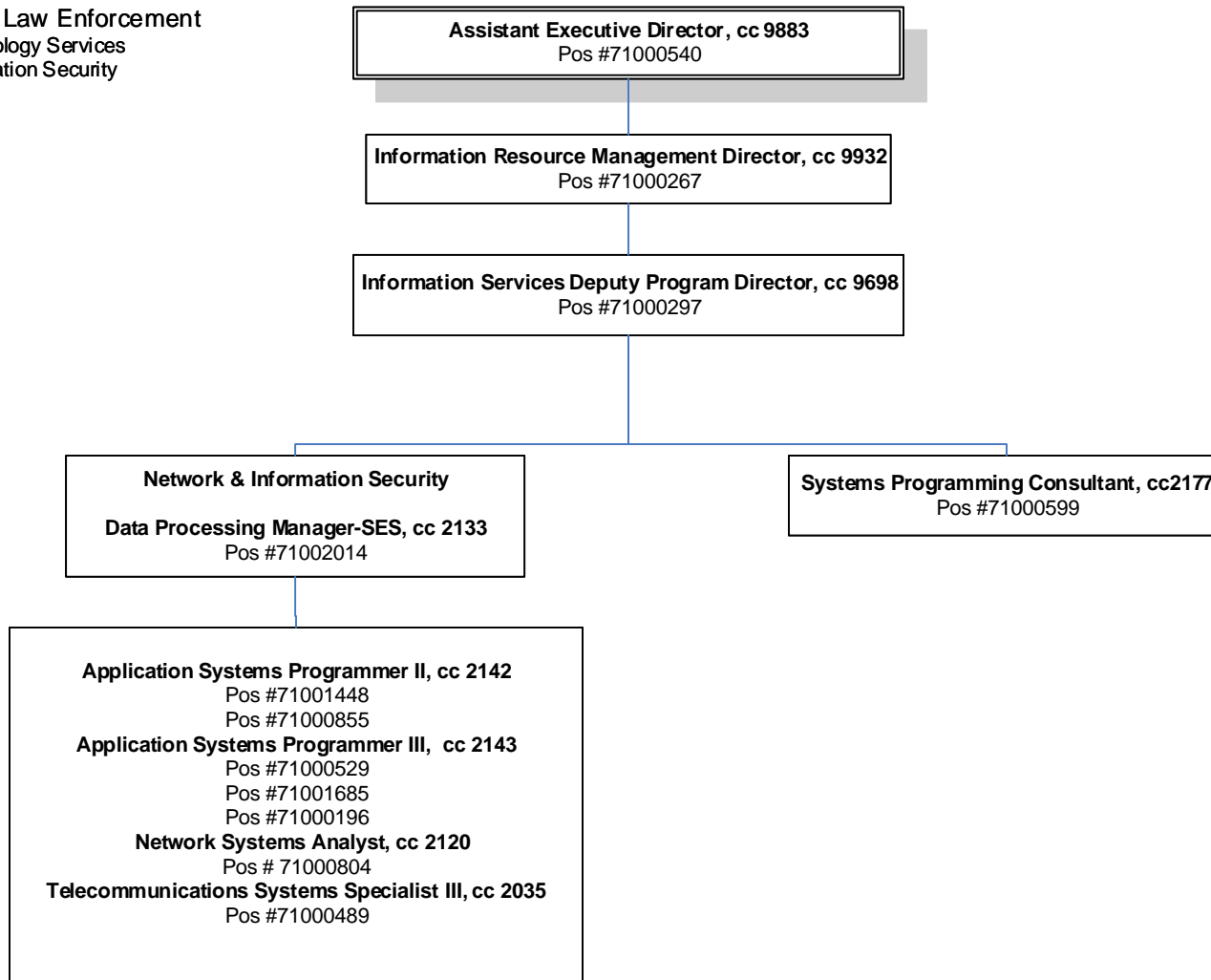
**Funded/Reports to ITS/Supports:**  
**Pensacola**  
**Systems Programmer III, cc 2115**  
Pos #71001339  
**Distributed Computer Systems Specialist, cc 2050**  
Pos #71001967  
**Jacksonville**  
**Systems Programmer III, cc 2115**  
Pos #71001452  
**Systems Programmer I, cc 2111**  
Pos #71000233  
**Tampa**  
**Systems Programmer III, cc 2115**  
Pos #71000919  
**Systems Programmer I, cc 2111**  
Pos #71000243  
**Orlando**  
**Systems Programmer I, cc 2111**  
Pos #71000796  
**Systems Programmer III, cc 2115**  
Pos #71000295  
**Miami**  
**Systems Programmer III, cc 2115**  
Pos #71000228  
Pos #71000034  
**FMROC**  
**Systems Programmer III, cc 2115**  
Pos #71001693  
**Distributed Computer Systems Specialist, cc 2050**  
Pos #71000891  
**These positions are under Regional Systems Administration in the Regional Offices**

**Distributed Computer Systems Analyst, cc 2052**  
Pos #71000750  
Pos #71001355  
Pos #71000206  
**OPS Distributed Computer Systems Analyst, cc 2052**  
Pos #71900244  
**OPS Telecommunications Specialist III, cc 2035**  
Pos #71900310  
**Telecommunications Specialist III, cc 2035**  
Pos #71000325  
**Systems Programmer I, cc 2111**  
Pos #71000699  
Pos #71000786  
**Systems Programmer III, cc 2115**  
Pos #71000284  
Pos #71000999

**Systems Programmer II, cc 2113**  
Pos #71002146  
Pos #71002119  
  
On loan to ITS from Cap. Police



Florida Department of Law Enforcement  
Information Technology Services  
Network & Information Security



Florida Department of Law Enforcement  
Criminal Justice Information Services

**Executive Director - FDLE, cc 9825**  
Pos #71000001

**Assistant Executive Director - FDLE, cc 9883**  
Pos #71000540

**Director, Criminal Justice Information - FDLE, cc 9827**  
Pos# 71000019

**Administrative Assistant II, cc 0712**  
Pos #71000033

**Information Services  
Deputy Program Director, cc 9698**  
Pos #71000126

**Field Services Bureau**  
(under separate cover)

**Planning & Policy Administrator, cc 8536**  
Pos #71000536  
**Information Resource Management  
Consultant II, cc 7772**  
Pos #71000576  
**Government Analyst II, cc 2225**  
Pos# 71000315  
Pos #71002314

**Information Services  
Deputy Program Director, cc 9698**  
Pos #71001650

**Firearms Eligibility  
Bureau**  
(under separate cover)

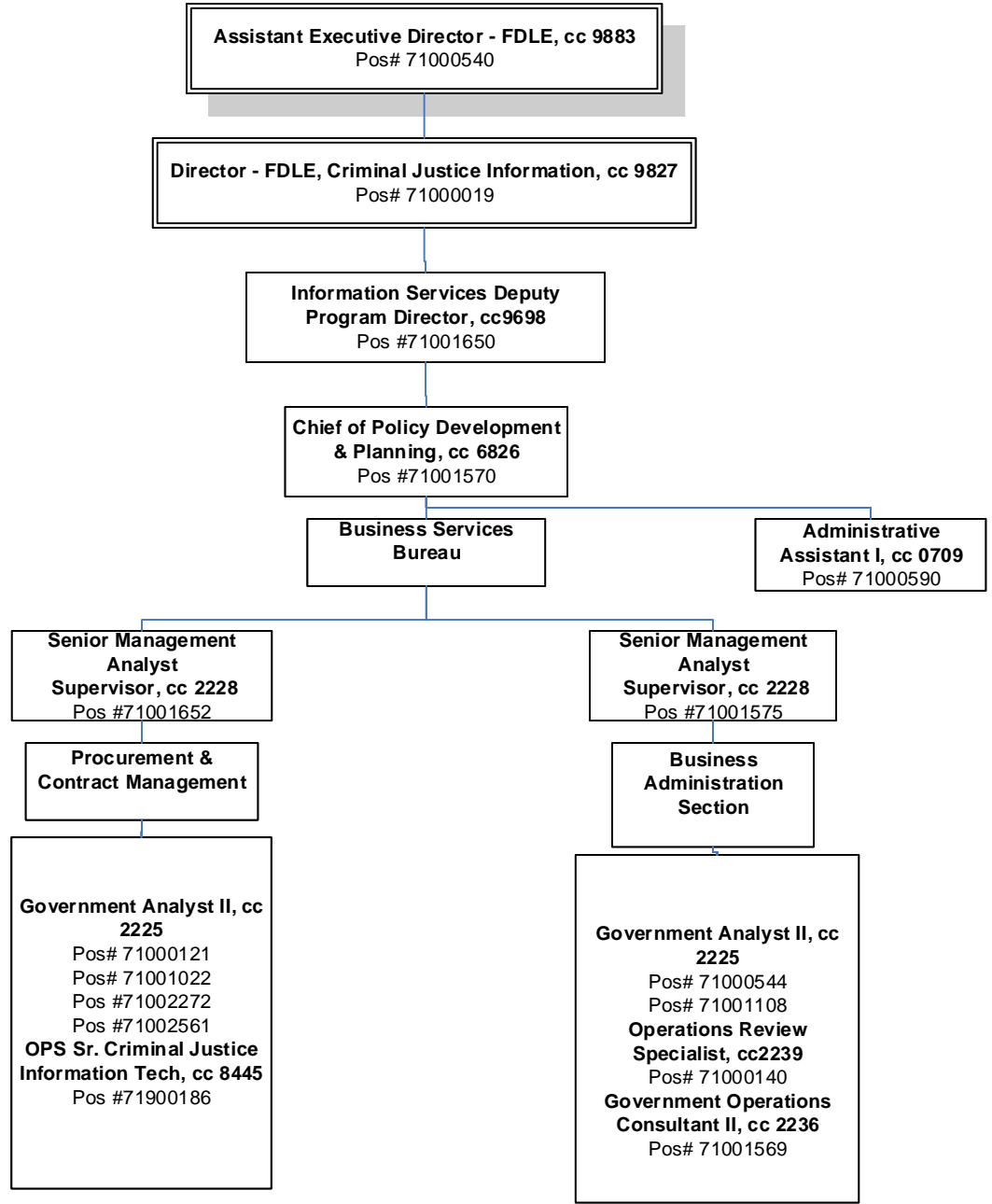
**Criminal History  
Services**  
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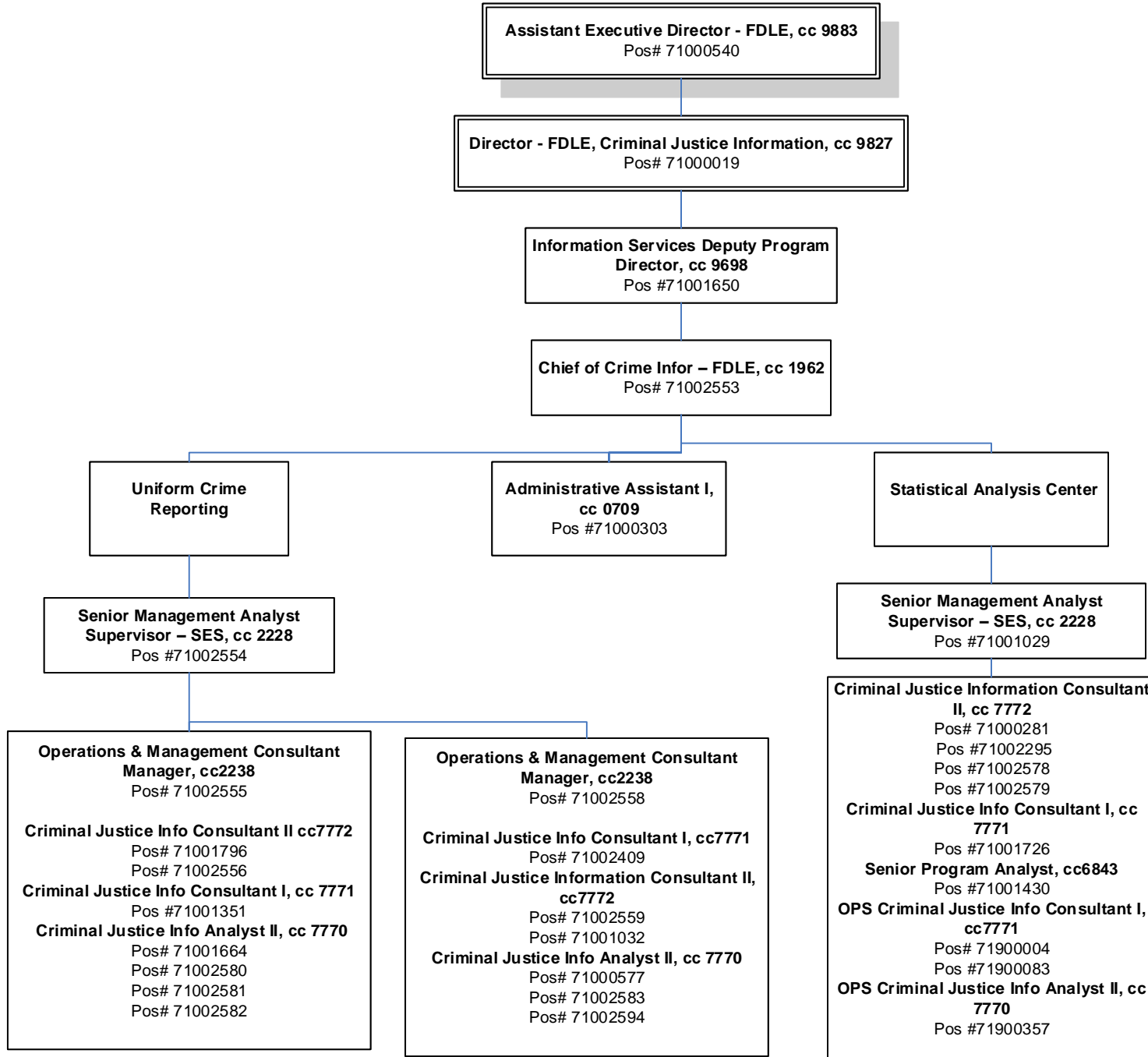
**Crime Information  
Bureau**  
(under separate cover)

**Business Services**  
(under separate cover)

**Criminal Justice  
Analytics Bureau**  
(under separate cover)

Florida Department of Law Enforcement  
Criminal Justice Information Services  
Administration





Florida Department of Law Enforcement  
Criminal Justice Information Services  
Criminal History Services

**Assistant Executive Director - FDLE, cc 9883**  
Pos# 71000540

**Director - Criminal Justice Information – FDLE, cc 9827**  
Pos #71000019

**Information Services Deputy  
Program Director, cc9698**  
Pos #71000126

**Planning and Policy Administrator, cc 8536**  
Pos #71001725

**Criminal Justice Information Consultant  
II, cc 7770**  
Pos #71002393  
Pos#71000340

**Operations & Management Consultant  
Manager-SES, cc 2238**  
Pos# 71001425

**Operations & Management Consultant  
Manager – SES, cc 2238**  
Pos #71002296

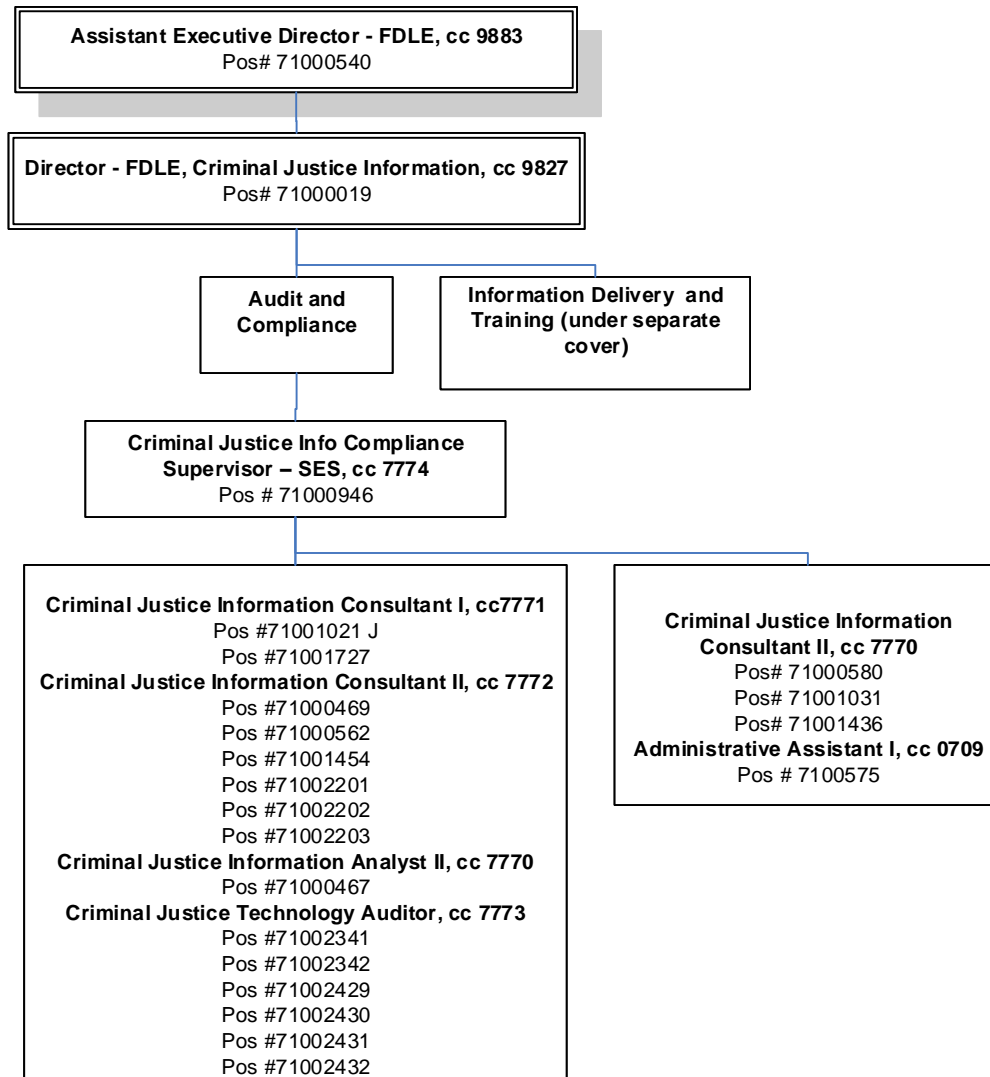
**Operations & Management Consultant  
Manager – SES, cc 2238**  
Pos #71001663

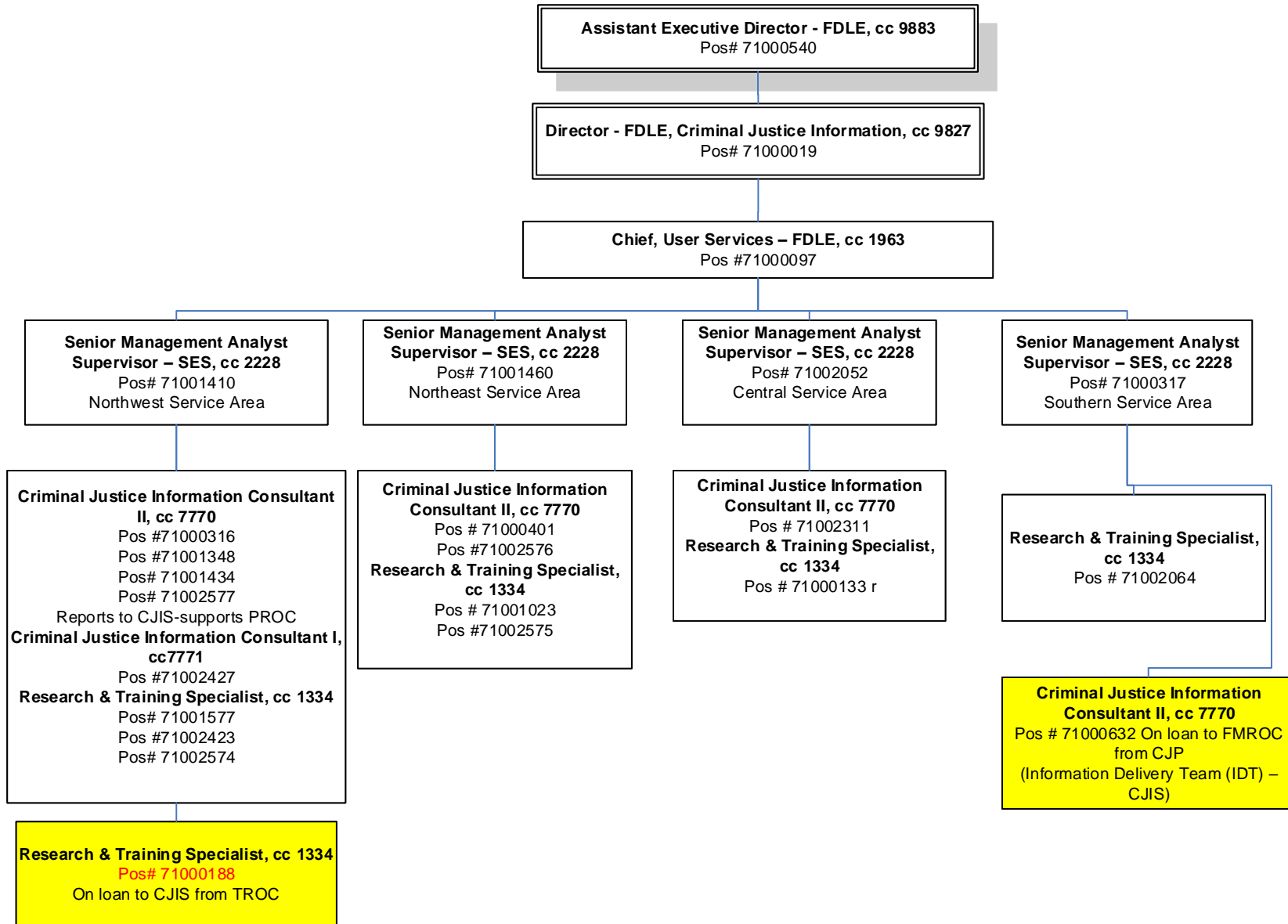
**Criminal Justice Information Consultant I, cc 7771**  
Pos #71001210  
**Criminal Justice Information Analyst II, cc7770**  
Pos #71000475  
Pos #71002293  
Pos #71001459  
Pos #71002318  
**Criminal Justice Information Analyst I, cc 7769**  
Pos #71001649  
Pos #71000471  
**Criminal Justice Information Examiner, cc7768**  
Pos# 71001219  
Pos #71001659  
Pos #71001668

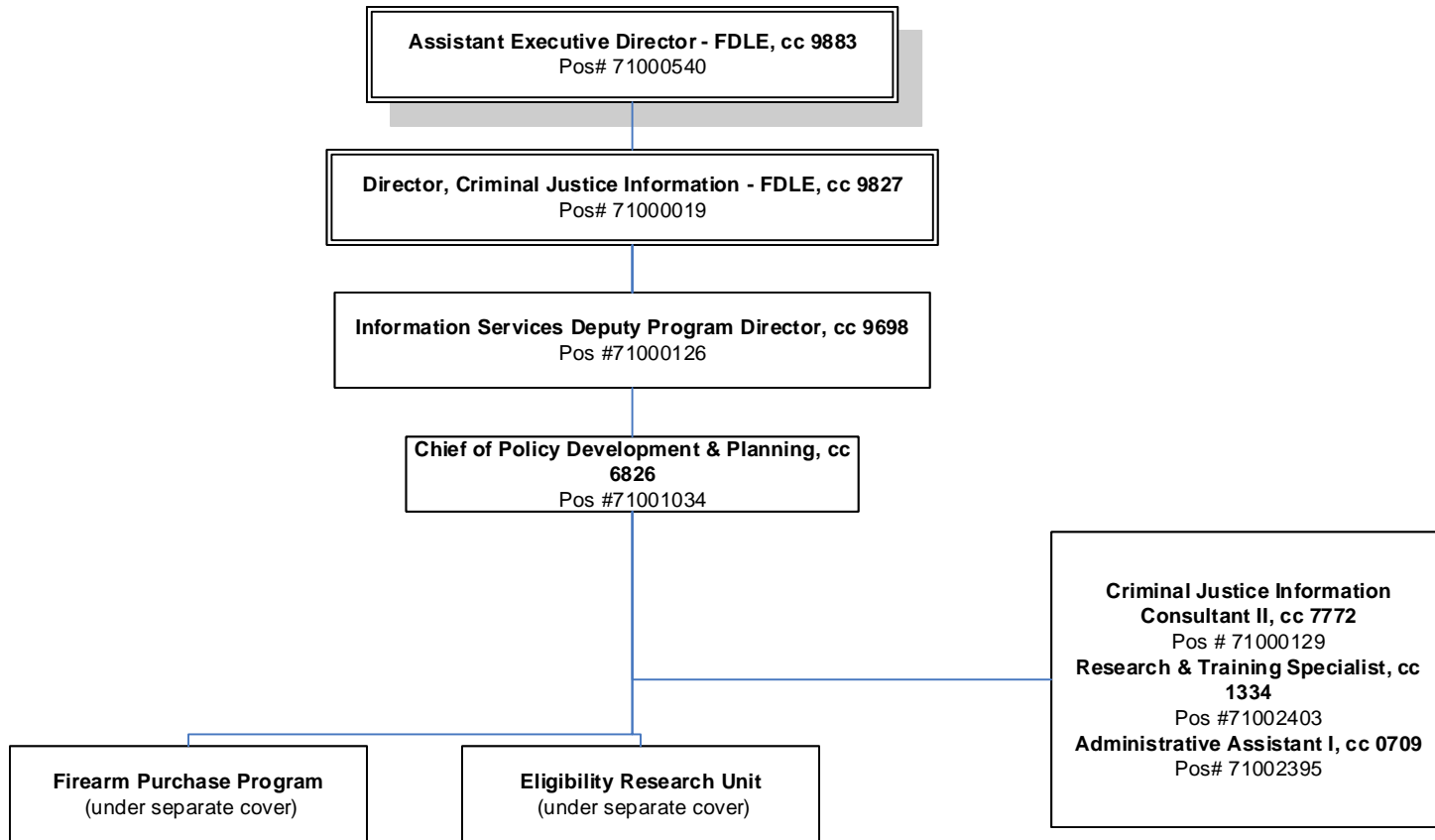
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cc7771**  
Pos #71001443  
Pos #71001803  
**Criminal Justice Information Analyst I, cc7769**  
Pos# 71001024  
Pos #7110101797  
**Criminal Justice Information Analyst II, cc7770**  
Pos #71000199 J  
Pos #71002297  
Pos #71000491  
**Criminal Justice Information Examiner, cc7768**  
Pos #71000345

**Criminal Justice Information Consultant I, cc7771**  
Pos #71000581  
**Criminal Justice Information Analyst II, cc7770**  
Pos #71001106  
Pos #71002183  
Pos #71002273  
Pos #71000498  
Pos #71001559  
Pos #71002271  
Pos# 71002319  
**Criminal Justice Information Analyst I, cc7769**  
Pos #71000485  
**Criminal Justice Information Examiner, cc7768**  
Pos #71001667 Tonnette Keaton  
Pos #71001461  
Pos #71001238

Florida Department of Law Enforcement  
Criminal Justice Information Services  
Field Services









**Assistant Executive Director - FDLE, cc 9883**  
 Pos# 71000540

**Director - Criminal Justice Information – FDLE, cc 9827**  
 Pos #71000019

**Information Services Deputy Program  
 Director, cc 9698**  
 Pos #71000126

**Chief of Policy Development & Planning, cc 6826**  
 Pos #71001034

**Firearm Purchase Program**

**Senior Management Analyst Supervisor – SES, cc 2228**  
 Pos #71001414

**Operations & Management Consultant  
 Manager – SES, cc 2238**  
 Pos #71000959

**Operations & Management Consultant  
 Manager – SES, cc 2238**  
 Pos #71000954

**Operations & Management  
 Consultant Manager – SES, cc 2238**  
 Pos #71002402 Samuel

**Criminal Justice Information Analyst II, cc7770**  
 Pos # 71001793  
 Pos#71002394  
 Pos #71002411

**Criminal Justice Information Analyst I, cc7769**  
 Pos #71000209  
 Pos #71000488  
 Pos #71000776  
 Pos #71001429  
 Pos #71002357

**Criminal Justice Information Examiner, cc7768**  
 Pos# 71001419  
 Pos# 71001420  
 Pos# 71001435  
 Pos# 71001554  
 Pos# 71002406  
 Pos# 71002407

**OPS Criminal Justice Information Examiner, cc7768**  
 Pos #71900350

**Criminal Justice Information Analyst II, cc7770**  
 Pos# 71000185  
 Pos #71002368  
 Pos #71002416

**Criminal Justice Information Analyst I, cc7769**  
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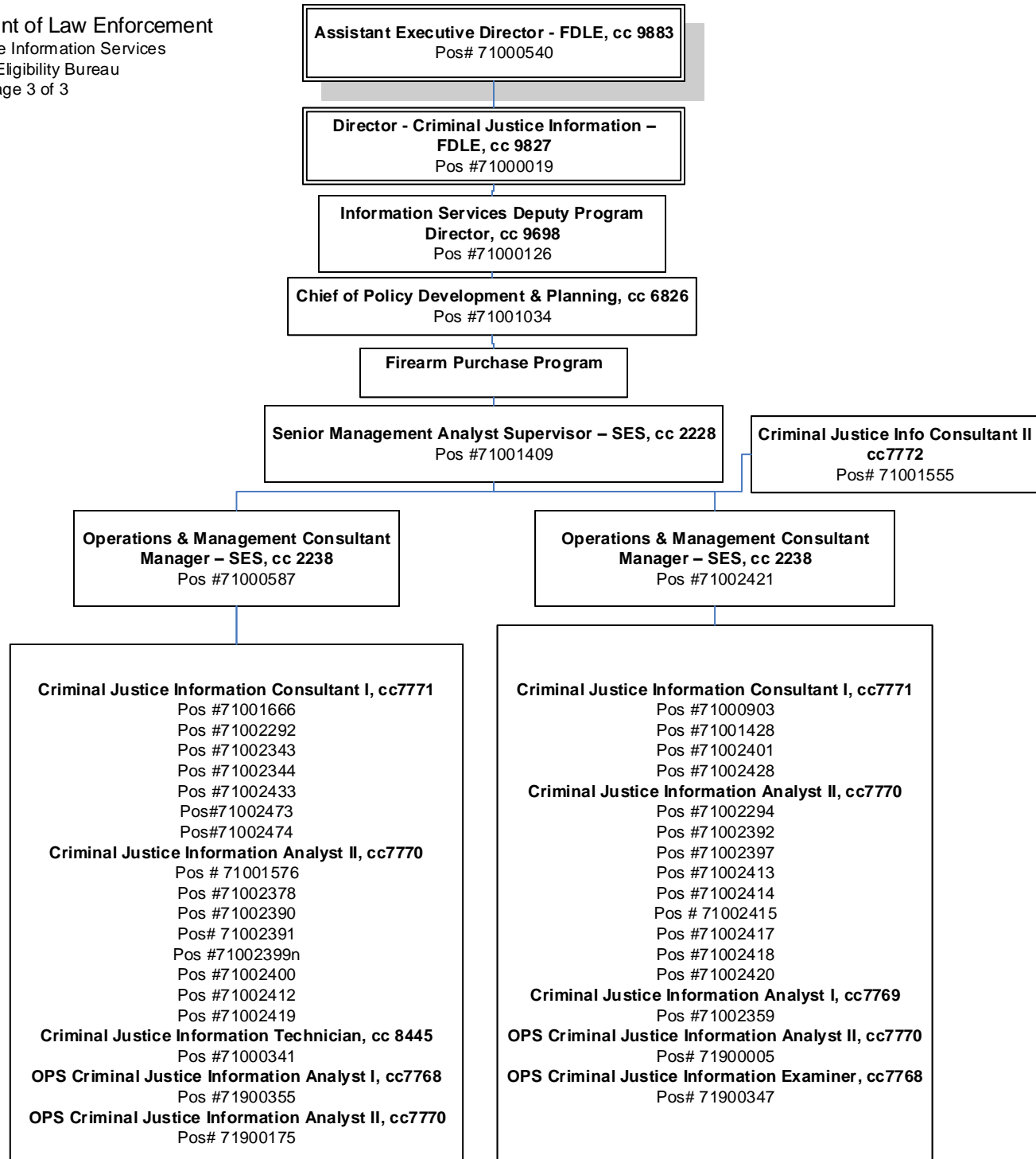
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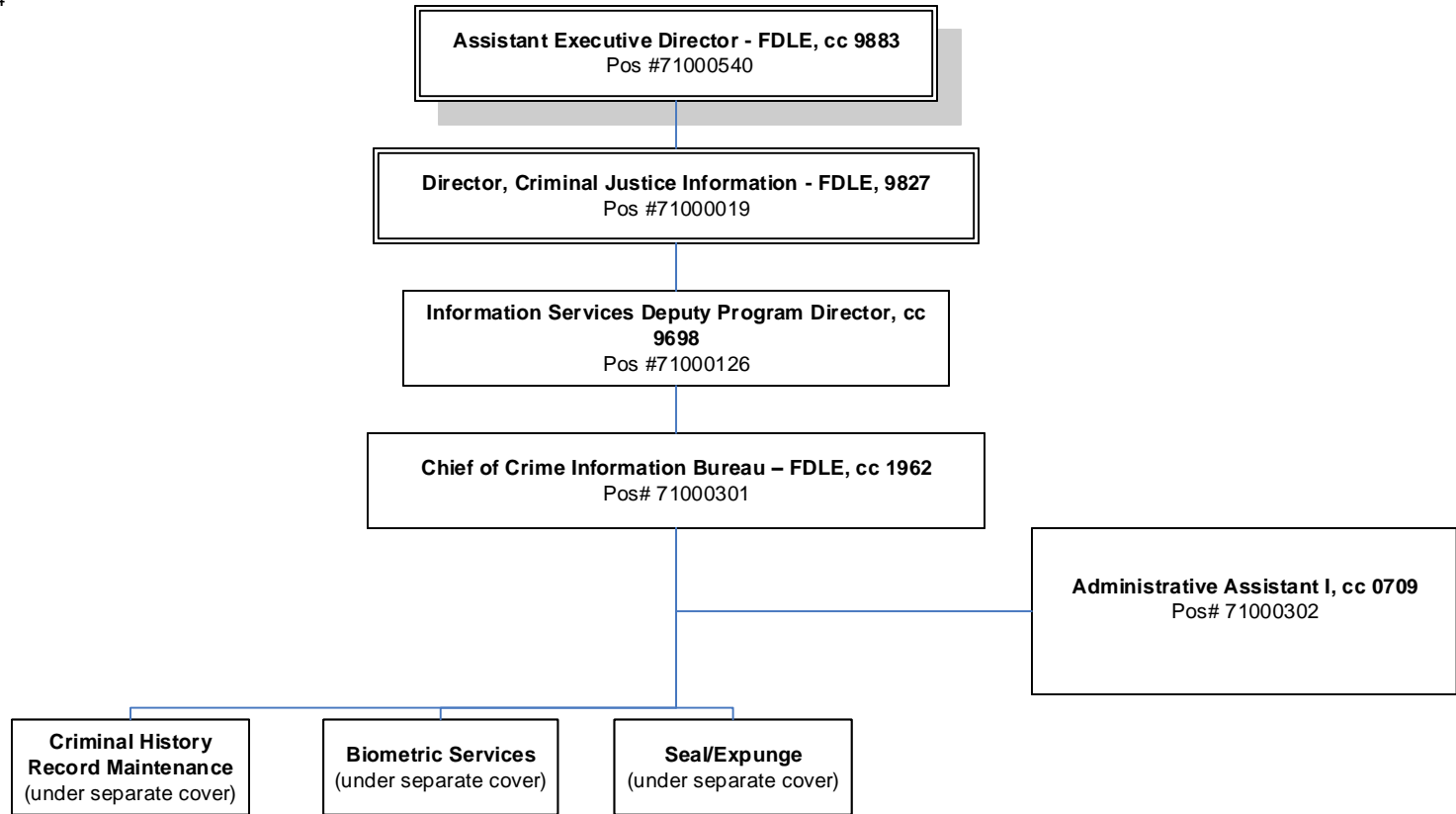
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 Pos #71900193

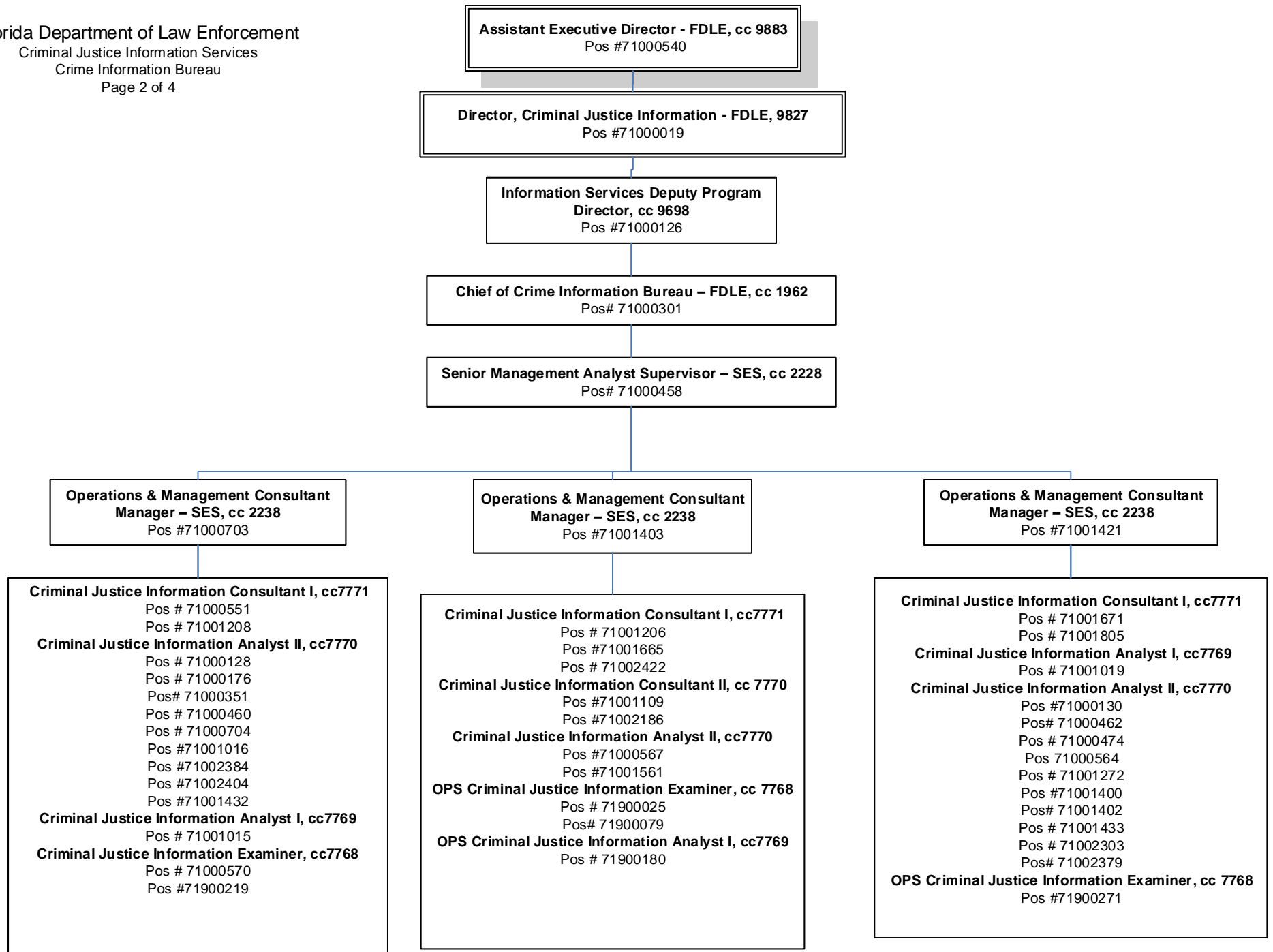
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 Pos #71002358  
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 Pos #71002298

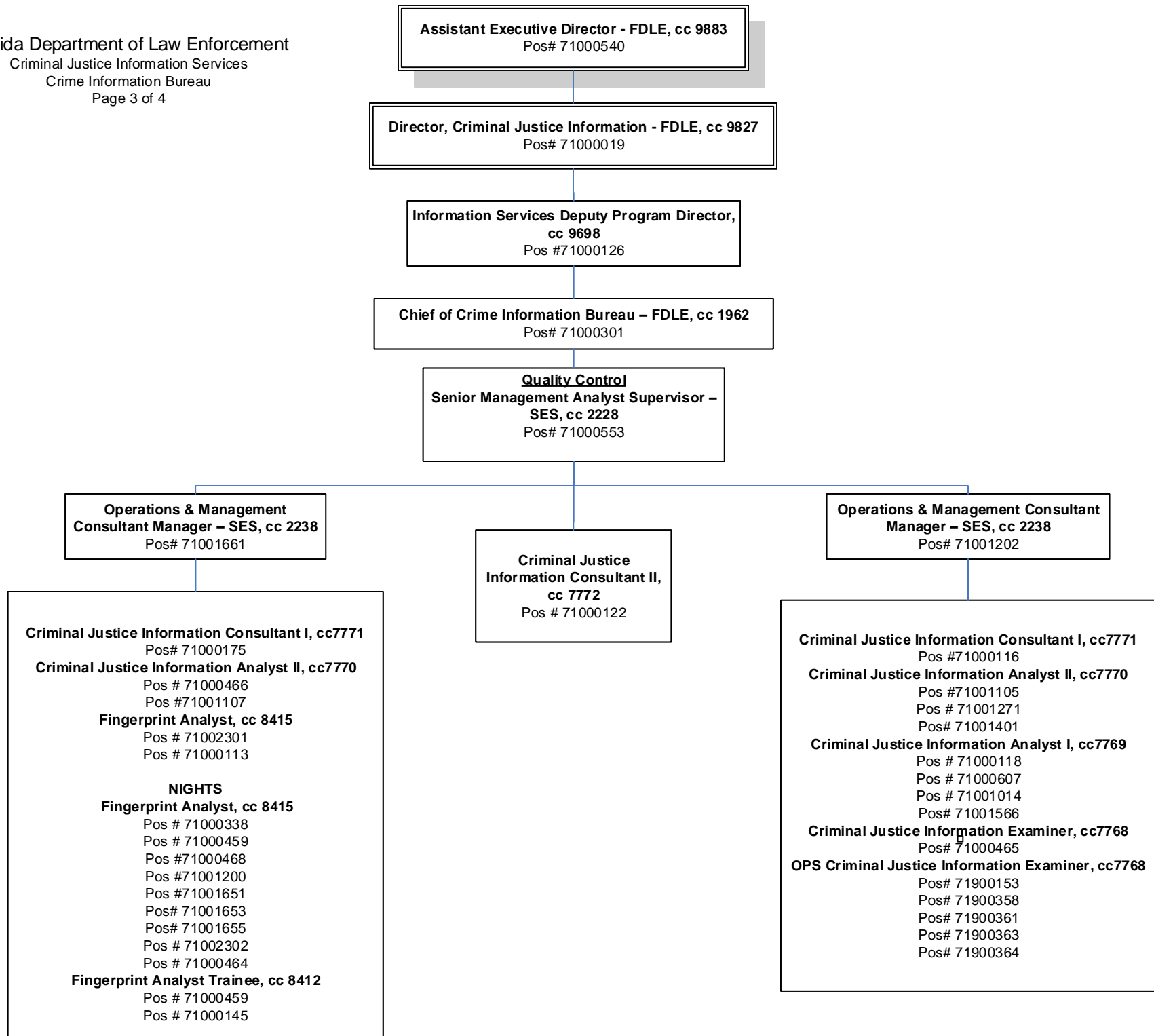
**Criminal Justice Information Analyst I, cc7769**  
 Pos # 71000008  
 Pos # 71000546  
 Pos #71001418  
 Pos #71001437  
 Pos # 71001557  
 Pos # 71001562

**Criminal Justice Information Examiner, cc7768**  
 Pos# 71001017  
 Pos# 71001417  
 Pos# 71001431  
 Pos #71001438  
 Pos #71002405









**Assistant Executive Director - FDLE, cc 9883**  
Pos# 71000540

**Director, Criminal Justice Information - FDLE, cc 9827**  
Pos# 71000019

**Information Services Deputy Program Director,  
cc 9698**  
Pos #71000126

**Chief of Crime Information Bureau – FDLE, cc 1962**  
Pos# 71000301

**Quality Control  
Senior Management Analyst Supervisor –  
SES, cc 2228**  
Pos# 71000553

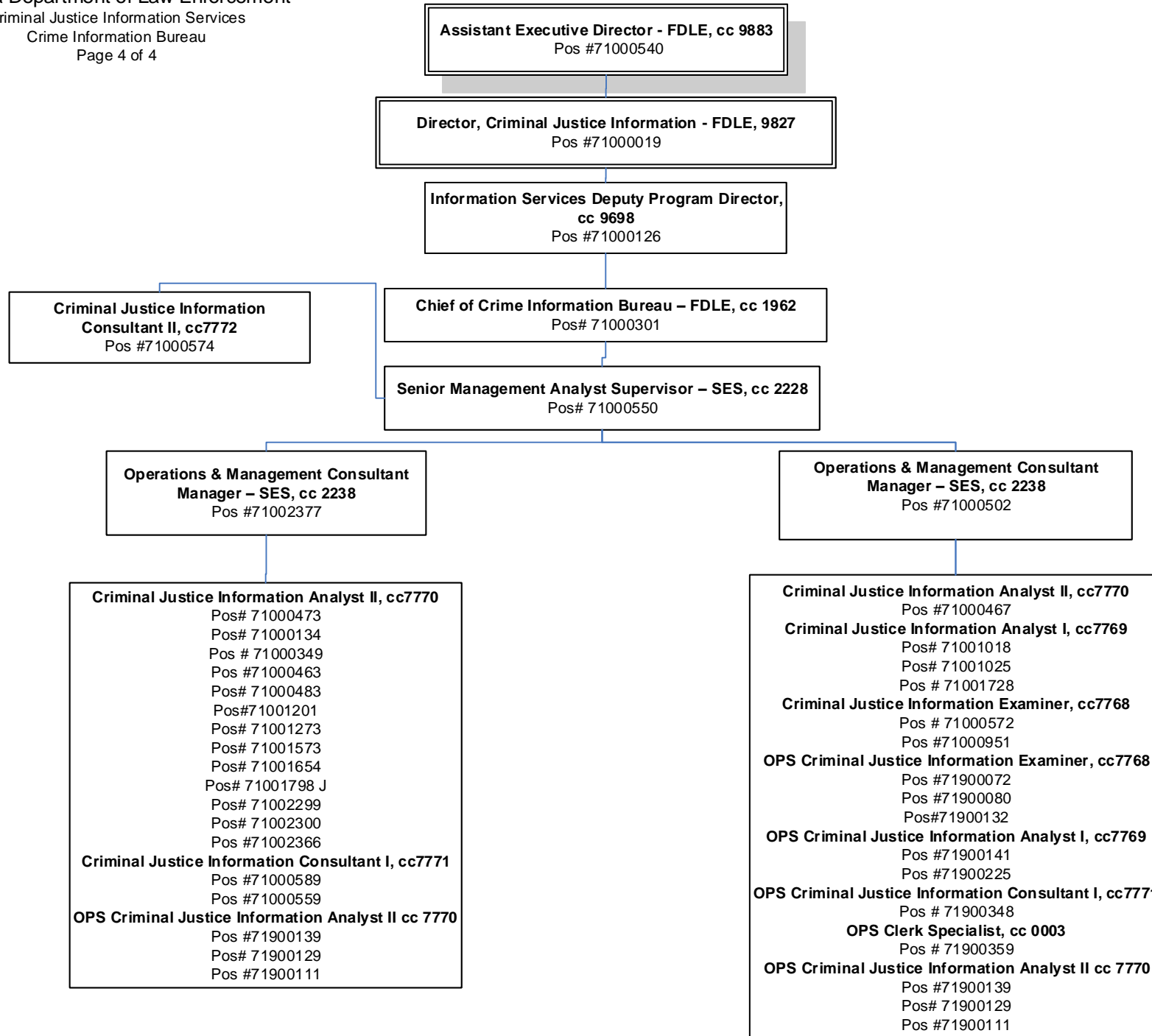
**Operations & Management  
Consultant Manager – SES, cc 2238**  
Pos# 71001661

**Operations & Management Consultant  
Manager – SES, cc 2238**  
Pos# 71001202

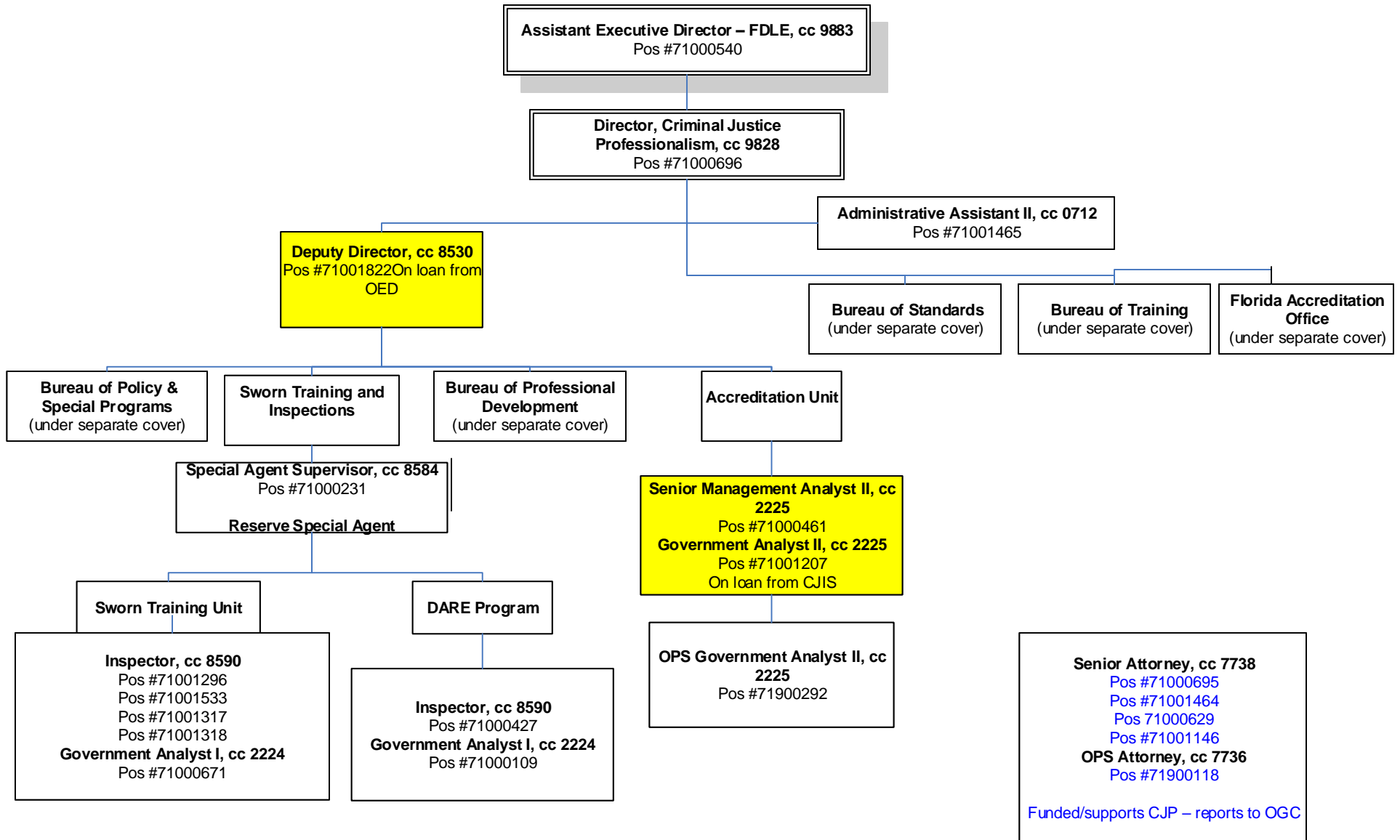
**Criminal Justice  
Information Consultant II,  
cc 7772**  
Pos # 71000122

**Criminal Justice Information Consultant I, cc7771**  
Pos# 71000175  
**Criminal Justice Information Analyst II, cc7770**  
Pos # 71000466  
Pos #71001107  
**Fingerprint Analyst, cc 8415**  
Pos # 71002301  
Pos # 71000113  
  
**NIGHTS**  
**Fingerprint Analyst, cc 8415**  
Pos # 71000338  
Pos # 71000459  
Pos #71000468  
Pos #71001200  
Pos #71001651  
Pos# 71001653  
Pos# 71001655  
Pos # 71002302  
Pos # 71000464  
**Fingerprint Analyst Trainee, cc 8412**  
Pos # 71000459  
Pos # 71000145

**Criminal Justice Information Consultant I, cc7771**  
Pos #71000116  
**Criminal Justice Information Analyst II, cc7770**  
Pos #71001105  
Pos # 71001271  
Pos# 71001401  
**Criminal Justice Information Analyst I, cc7769**  
Pos # 71000118  
Pos # 71000607  
Pos # 71001014  
Pos# 71001566  
**Criminal Justice Information Examiner, cc7768**  
Pos# 71000465  
**OPS Criminal Justice Information Examiner, cc7768**  
Pos# 71900153  
Pos# 71900358  
Pos# 71900361  
Pos# 71900363  
Pos# 71900364



Florida Department of Law Enforcement  
Criminal Justice Professionalism  
Director's Office



Florida Department of Law Enforcement  
Criminal Justice Professionalism  
Bureau of Standards

**Assistant Executive Director, cc 9883**  
Pos #71000540

**Director, Criminal Justice Professionalism, cc 9828**  
Pos #71000696

**Chief of Standards–FDLE, cc 3628**  
Pos #71000624

**Field Services and  
Records**

**Government Operations Consultant I, cc 2234**  
Pos #71000630

**Professional  
Compliance**

**Training & Research Manager – SES, cc 6004**  
Pos. #71001245

**Training & Research Manager – SES cc 6004**  
Pos #71000701

**Field Services**

**Records**

**Professional  
Compliance**

**Administrative Assistant II, cc 0712**  
Pos #71001468  
**Government Analyst II, cc 2225**  
Pos #71000698 OROC  
Pos #71000768 MROC  
Pos #71000604 STROC  
Pos #71000395 TBROC  
Pos #71001141 TBROC (Lakeland)  
Pos #71000394 PROC  
Pos #71001140 FMROC (Sarasota)  
#71000605 FMROC  
Pos #71001102 TROC  
Pos #71001103 JROC  
  
Above GA IIs funded and report to CJP – supports  
Regions

**Criminal Justice Customer Service  
Specialist, cc 1350**  
Pos #71001142  
Pos #71001356  
Pos #71001357  
Pos #71000626  
**OPS Senior Clerk, cc 0004**  
Pos #71900226

**Administrative Assistant II, cc 0712**  
Pos #71000700  
Pos #710000795  
**Research & Training Specialist, cc 1334**  
Pos #71000600  
Pos #71001143  
Pos #71000688  
Pos #71000792  
Pos #71000799  
Pos #71001469  
Pos #71001466  
Pos #71001538  
Pos. # 71000791  
**OPS Senior Clerk, cc 0004**  
Pos #71900100



Florida Department of Law Enforcement  
Criminal Justice Professionalism  
Bureau of Training

**Assistant Executive Director, cc 9883**  
Pos #71000540

**Director, Criminal Justice Professionalism, cc 9828**  
Pos #71000696

**Chief of Training – FDLE, cc 3630**  
Pos #71000627

**Research & Assessment**

**Training & Research Manager – SES, cc 6004**  
Pos #71001148

**EXAM ADMINISTRATION**  
Government Analyst II, cc 2225  
Pos #71000634

**EXAM DEVELOPMENT & RESEARCH**  
Government Analyst II, cc 2225  
Pos #71001471  
Pos # 71000693  
Pos #71001978

**Curriculum Development**

**Training & Research Manager – SES, cc 6004**  
Pos #71000793

**Government Analyst II, cc 2225**  
Pos #71001147  
**Research & Training Specialist, cc 1334**  
Pos #71000766  
Pos #71001534  
Pos #71001344  
Pos #710001144  
Pos. #71001244  
Pos #71001536  
Pos #71000787  
**Administrative Assistant II, cc 0712**  
Pos #71001535  
**OPS Research & Training Specialist, cc 1334**  
Pos #71900108

**Distance Learning & Publishing**

**Training & Research Manager – SES, cc 6004**  
Pos #71000697

**Government Analyst II, cc 2225**  
Pos #71001145  
**Research & Training Specialist, cc 1334**  
Pos #71001467  
Pos #71000788  
Pos #71001412  
**OPS Research & Training Specialist, cc 1334**  
Pos #71900183  
**OPS Administrative Assistant I, cc 0709**  
Pos #71900231

**Criminal Justice Info Consultant II, cc 7772**  
Pos #71000632  
On loan to MROC from CJP  
(Information Delivery Team (IDT) – CJIS)

Florida Department of Law Enforcement  
Criminal Justice Professionalism  
Bureau of Professional Development

**Assistant Executive Director, cc 9883**  
Pos #71000540

**Director, Criminal Justice Professionalism, cc 9828**  
Pos #71000696

**Deputy Director, cc 8530**  
Pos # 71001822

**Accreditation  
Commission**

**Chief of Professional Development –  
FDLE, cc 3631**  
Pos #71000127

**Florida Law Enforcement Accreditation  
Director, cc 8535**  
Pos #71001297

**Analyst Academy &  
Internal Training**

**Research & Training  
Specialist, cc 1334**  
Pos #71001340

**Administrative Assistant II, cc 0712**  
Pos #71001246

**Senior Program Analyst cc 6843**  
Pos #71002204  
**Government Operations Consultant III, cc 2238**  
Pos #71001695  
Pos #71001696  
Pos #71000702  
**OPS Administrative Assistant I, cc 0709**  
Pos #71900130

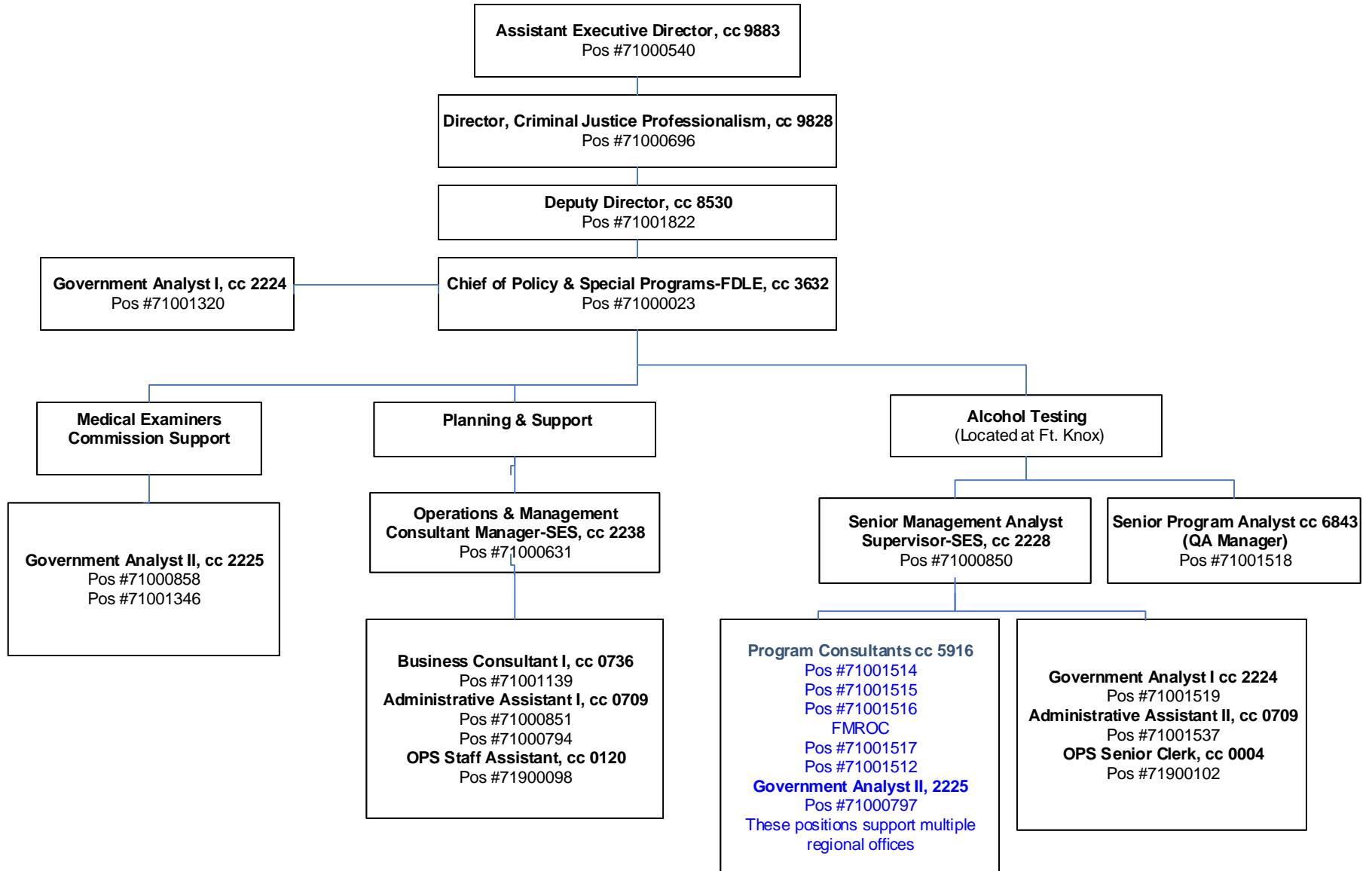
**Training & Research Manager-SES, cc 6004**  
Pos #71000907

**Florida Criminal Justice Executive  
Institute**

**Government Analyst II, cc 2225**  
Pos #71001065  
**Research & Training Specialist, cc 1334**  
Pos #71000883  
Pos #71001243  
**Government Operations Consultant III, cc 2238**  
Pos #71001316  
Pos #71001235 S  
**Administrative Assistant II, cc 0712**  
Pos #71001347  
**OPS Senior Clerk, cc 0004**  
Pos #71900187

**Research & Training Specialist, cc  
1334**  
Pos #71001242  
**Government Analyst II, cc 2225**  
Pos #71001199  
**OPS Research & Training Specialist,  
cc 1334**  
Pos #71900110  
**Administrative Assistant II, cc 0712**  
Pos #71001066

Florida Department of Law Enforcement  
 Criminal Justice Professionalism  
 Bureau of Policy & Special Programs



LAW ENFORCEMENT, DEPARTMENT OF		FISCAL YEAR 2020-21			
SECTION I: BUDGET		OPERATING	FIXED CAPITAL OUTLAY		
TOTAL ALL FUNDS GENERAL APPROPRIATIONS ACT		286,477,096	2,410,156		
ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.)		49,689,660	-250,000		
FINAL BUDGET FOR AGENCY		336,166,756	2,160,156		
SECTION II: ACTIVITIES * MEASURES		Number of Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO
Executive Direction, Administrative Support and Information Technology (2)					2,160,156
Capitol Complex Security * Number of calls for Capitol Police services		5,693	1,620.02	9,222,748	
DNA Database * Number of DNA samples added to the DNA Database		58,898	67.29	3,963,228	
Crime Laboratory Services * Number of lab service requests completed		74,357	798.53	59,376,549	
Investigative Services * Number of criminal investigations		2,470	35,632.68	88,012,729	
Domestic Security * Number of domestic security activities		1,441	5,624.83	8,105,385	
Intelligence Initiatives * Number of intelligence reports		15,047	309.17	4,652,114	
Missing Persons * Number of missing persons intelligence checks conducted		25,201	73.85	1,861,148	
Criminal History Record Checks * Number of criminal history record checks processed for employment, licensure, volunteers and the public		2,926,437	4.93	14,433,232	
Criminal History Record Checks - Gun Transfer Requests * Number of criminal history record checks processed for gun transfer requests from licensed federal firearm dealers		1,500,493	5.20	7,798,067	
Criminal History Creation And Maintenance * Number of arrest records created and maintained		28,400,023	0.78	22,086,577	
Officer Compliance * Number of criminal justice officer disciplinary actions		637	7,374.84	4,697,770	
Officer Records Management * Number of professional law enforcement certificates issued		21,015	66.89	1,405,605	
Criminal Justice Training * Number of individuals who pass the basic professional certification examination		7,655	765.00	5,856,070	
TOTAL				231,471,222	2,160,156
SECTION III: RECONCILIATION TO BUDGET					
PASS THROUGHS					
TRANSFER - STATE AGENCIES					
AID TO LOCAL GOVERNMENTS				28,636,400	
PAYMENT OF PENSIONS, BENEFITS AND CLAIMS					
OTHER					
REVERSIONS				76,059,007	
TOTAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)				336,166,629	2,160,156

### SCHEDULE XI/EXHIBIT VI: AGENCY-LEVEL UNIT COST SUMMARY

(1) Some activity unit costs may be overstated due to the allocation of double budgeted items.  
(2) Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.  
(3) Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.  
(4) Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

**Schedule XIV**  
**Variance from Long Range Financial Outlook**

**Agency:** Department of Law Enforcement

**Contact:** Cynthia Barr

Article III, Section 19(a)3, Florida Constitution, requires each agency Legislative Budget Request to be based upon and reflect the long range financial outlook adopted by the Joint Legislative Budget Commission or to explain any variance from the outlook.

- 1) Does the long range financial outlook adopted by the Joint Legislative Budget Commission in September 2021 contain revenue or expenditure estimates related to your agency?

Yes  No

- 2) If yes, please list the estimates for revenues and budget drivers that reflect an estimate for your agency for Fiscal Year 2022-2023 and list the amount projected in the long range financial outlook and the amounts projected in your Schedule I or budget request.

	Issue (Revenue or Budget Driver)	R/B*	FY 2022-2023 Estimate/Request Amount	
			Long Range Financial Outlook	Legislative Budget Request
a				
b				
c				
d				
e				
f				

- 3) If your agency's Legislative Budget Request does not conform to the long range financial outlook with respect to the revenue estimates (from your Schedule I) or budget drivers, please explain the variance(s) below.

\* R/B = Revenue or Budget Driver

# SCHEDULE IV-B FOR FLORIDA INCIDENT-BASED REPORTING SYSTEM (FIBRS)

## IMPLEMENTATION

For Fiscal Year 2022-2023




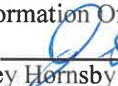

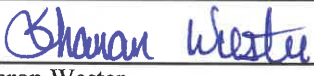

September 15, 2021

FLORIDA DEPARTMENT OF LAW ENFORCEMENT

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### I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval	
Agency: Florida Department of Law Enforcement	Schedule IV-B Submission Date: September 15, 2021
Project Name: Florida Incident Based Reporting System (FIBRS)	Is this project included in the Agency's LRPP? _____ Yes <u> X </u> No
FY 2022-23 LBR Issue Code: 36120C0	FY 2022-23 LBR Issue Title: Florida Incident Based Reporting System (FIBRS)
Agency Contact for Schedule IV-B (Name, Phone #, and E-mail address): Becky Bezemek, 850-410-8459, <a href="mailto:BeckyBezemek@fdle.state.fl.us">BeckyBezemek@fdle.state.fl.us</a>	
AGENCY APPROVAL SIGNATURES	
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.	
Agency Head: 	Date: 9/2/21
Printed Name: Richard Swearingen	
Agency Chief Information Officer (or equivalent): 	Date: 8/17/21
Printed Name: Joey Hornsby	
Budget Officer: 	Date: 8-18-21
Printed Name: Cynthia Barr	
Planning Officer: 	Date: 8/18/2021
Printed Name: Sharon Wester	
Project Sponsor: 	Date: 8-19-2021
Printed Name: Charles Schaeffer <i>FOR DIRECTOR SCHAEFFER</i>	
Schedule IV-B Preparers (Name, Phone #, and E-mail address):	
Business Need:	Phillip Suber, 850-410-8104, <a href="mailto:PhillipSuber@fdle.state.fl.us">PhillipSuber@fdle.state.fl.us</a>
Cost Benefit Analysis:	Erica Wolaver, 850-410-8511, <a href="mailto:EricaWolaver@fdle.state.fl.us">EricaWolaver@fdle.state.fl.us</a>
Risk Analysis:	Kristen Grosh, 850-410-8451, <a href="mailto:KristenGrosh@fdle.state.fl.us">KristenGrosh@fdle.state.fl.us</a>
Technology Planning:	Becky Bezemek, 850-410-8459, <a href="mailto:BeckyBezemek@fdle.state.fl.us">BeckyBezemek@fdle.state.fl.us</a>
Project Planning:	Kristen Grosh, 850-410-8451, <a href="mailto:KristenGrosh@fdle.state.fl.us">KristenGrosh@fdle.state.fl.us</a>



## II. Schedule IV-B Business Case – Strategic Needs Assessment

### A. Background and Strategic Needs Assessment

*Purpose: To clearly articulate the business-related need(s) for the proposed project.*

#### 1. Business Need

Florida has participated in the Uniform Crime Reporting (UCR) program since 1971, collecting crime data and providing the information to the Federal Bureau of Investigation's (FBI) UCR program. There are approximately 400 Florida state and local agencies reporting UCR summary data to FDLE.

The FBI's UCR program is phasing out the Summary Reporting System (SRS) in 2021 in favor of incident-based crime reporting. It is necessary for states that report UCR summary data, such as Florida, to make the transition to incident-based crime reporting to participate in national crime reporting statistics and analytics.

Florida's state and local law enforcement agencies' eligibility for certain federal grant funds is dependent on submission of crime statistics to the FBI's "Crime in the U.S. Report". Beginning in 2021, the FBI will only accept incident-based crime data; therefore, Florida will need to submit the state's data in this new format to enable the law enforcement agencies to maintain their eligibility for annual federal funding.

To accommodate incident-based data, Florida's UCR Program must have a system capable of receiving and processing the data, as well as the capability to report in the National Incident Based Reporting System (NIBRS) format to the FBI.

Florida also generates and publishes crime statistical data for the state. While the current UCR SRS data could continue to be used for state statistics, summary data does not include the same level of detail, nor does it include all crime types that are included in NIBRS. Therefore, using summary data in Florida while all other states and the federal government transition to NIBRS would mean that Florida information could not be accurately report crime statistics compared to data from other states. Additionally, NIBRS provides higher quality and more accurate data along with additional context that agencies need to understand crime problems internally as well as to explain crime trends to their constituents.

NIBRS provides a mechanism to combine data from various law enforcement agencies to study multi-jurisdictional patterns and trends. While most law enforcement agencies have their own information systems with their data structures and codes, NIBRS standardizes the data across agencies so they can easily analyze across multiple jurisdictions.

The current data collection, analysis, validation, and dissemination processes are a mixture of manual and automated activities performed by many agency staff members that require the use of multiple, disparate information systems. Many of the processes associated with the summary reports are obsolete compared with current technical standards due to age and inflexible design characteristics. There are several areas where current processes do not meet end user needs. The FDLE staff depends greatly on manual processes to achieve business goals. Success depends on staff in approximately 400 agencies performing interdependent tasks in a timely and correct manner. Manual processes always carry the potential of introducing human error. Due to historical design constraints, it is not possible to upgrade the current disparate systems to meet the new requirements that would bring modern benefits in terms of both efficiency and timeliness of data to FDLE and its customers, such as elected officials, government agencies,

the general public, and the media.

Florida state and local law enforcement agencies currently submit separate data sets for UCR SRS, hate crime, domestic violence, human trafficking, and cargo theft based on Florida requirements. In addition, the FBI has recently established a process for collecting Use-of-Force data from law enforcement agencies. Many agencies also submit data to the Florida Data Sharing Project (FDSP) repositories, and the FDSP data set has significant overlap with these other data sets. Each of these data streams has its own data formats and processes for submitting data, and these disparate requirements add to the burden placed upon the staff at these agencies. While NIBRS includes human trafficking, cargo theft, hate crime, and domestic violence data, Florida collects additional data on hate crimes and domestic violence beyond what is required by NIBRS, and NIBRS does not include a significant portion of the necessary Use-of-Force data. Therefore, rather than requiring separate data streams to support NIBRS and non-NIBRS data requirements, Florida is using this opportunity to consolidate data submission to reduce the burden on state and local law enforcement agencies.

## 2. Business Objectives

In order to provide incident-based data to the FBI, continue grant eligibility for local agencies, and meet other state requirements, Florida must support the following business objectives:

- Provide a state-level repository to support the FBI's NIBRS data collection, the FBI's Use-of-Force data collection, Law Enforcement Information Exchange (LInX) data collection, the FBI's law enforcement employee count collection, and Florida specific data elements collected from state and local law enforcement agencies;
- Provide a mechanism for agencies that do not have a records management system (RMS) or whose RMS is not capable of submitting NIBRS data so that those agencies can provide incident data to the state;
- Ingest data from state and local law enforcement agencies per the FIBRS technical specifications that are based on the current NIEM XML standards;
- Automate the collection of law enforcement employee counts from state and local agencies for submission to the FBI;
- Perform data quality checks on received data to ensure it meets associated business rules and automate when applicable;
- Generate agency-level statistics from the received data for agency review, provide statistics equivalent to the UCR Summary for comparison purposes;
- Provide a mechanism for an agency to review the generated statistics, allowing the agency to update their data if necessary;
- Provide the ability to send automated submissions to NIBRS, Use-of-Force, and LInX;
- Provide the ability to generate canned and ad hoc statistics and reports;
- Manage agency information and points of contact for data review and data approval through a secure user interface;
- Support data transmissions through secure channels;
- Meet current FBI, FDLE, and state security requirements and support updates to security requirements;
- Provide a solution to meet capacity requirements, growth for future needs, and disaster recovery needs;
- Comply with current and subsequent updates to state and national retention requirements;
- Provide up to date training on solution functionalities;

- Provide the ability to audit all transactions and generate reports;
- Automate data quality checks;
- Support the certification process for national submissions; and
- Manage federal pass-through funds to agencies for implementing the technical requirements.

In addition to the objectives that are geared towards the submission of incident-based data to the FBI, Florida intends to support the following business objectives:

- Eliminate or improve manual and/or obsolete processes in the collection of data, formatting/reformatting of data, generation of statistics and reports, maintenance of agency information and points of contact, data review, and data approval;
- Consolidate and streamline data submission from state and local agencies to state, regional, and federal data repositories so that agencies are not responsible for multiple, disparate data submission processes;
- Eliminate standalone stovepipe data collection websites currently maintained by FDLE for collection of hate crime, human trafficking, and cargo theft data; and
- Provide an integrated mechanism for agencies to submit data to the FBI Use-of-Force repository.

## B. Baseline Analysis

*Purpose: To establish a basis for understanding the business processes, stakeholder groups, and current technologies that will be affected by the project and the level of business transformation that will be required for the project to be successful.*

### 1. Current Business Process(es)

#### **Background**

The Department of Justice's (DOJ) FBI is responsible for the Uniform Crime Reporting (UCR) program. Title 28, United States Code 534 (a) and (c) (28 U.S.C. 534 (a) & (c)): Requires the FBI to collect and publish UCR data. The DOJ's Bureau of Justice Statistics (BJS) uses the data from the UCR program to generate national crime statistics. BJS is tasked with generating a representative sample of national crime data as part of the National Crime Statistics Exchange (NCS-X) program. The UCR program includes both SRS data as well as NIBRS. UCR S data has been collected since the 1930s, while NIBRS came online nationally in 1988.

Florida has participated in the UCR SRS program since 1971, collecting crime data and providing that data to the FBI UCR program. While Florida once reported incident-based data, for the last twenty years Florida has been reporting UCR summary data.

Approximately 400 state and local agencies report summary data to FDLE, with some agencies reporting data for their jurisdiction as well as other jurisdictions. The state and local law enforcement agencies submit summary data to FDLE; FDLE checks, compiles, and verifies the data, and then submits the State's summary data to the FBI UCR Program. The overall business process includes not just data submission to FDLE or the FBI, but also the management of agencies and users who submit data through the FDLE UCR SRS, data validation, and report generation. In addition, FDLE prepares state crime data and statistics for release to the public and media through their public website. The details for the current business process are described below.

### ***User and Agency Management***

UCR SRS data in Florida is reported for approximately 400 jurisdictions, and each jurisdiction has been assigned at least one unique Originating Agency Identifier (ORI) code<sup>1</sup>. UCR SRS data is reported by ORI code. Some jurisdictions have multiple ORI codes; for example, the Florida Highway Patrol (FHP) is a single reporting agency, but has a unique ORI for each county in the state and submits data for each ORI code. Overall, UCR SRS data is reported for 627 ORI codes. This could vary slightly due to the establishment of new agencies or the addition of ORI codes within agencies.

Each agency that reports UCR data designates one or more users who have access to the FDLE UCR system. These users are assigned specific roles. The agency administrator role permits access to all of the input modules while the others are limited to their respective modules. Each user is assigned the ORI code(s) that indicate what data he/she is allowed to access. Each agency may have multiple users, and each user may have access to multiple agencies. Agencies are configured as a regular agency or a contract agency. A contract agency's data is submitted by another agency. For example, Broward County Sheriff's Office reports county data as recorded by the Sheriff's Office, but also data for some cities in the county, such as the Pembroke Park Police Department. Therefore, a Pembroke Park user would be configured as a contract agency user.

Users access FDLE's UCR system either through Florida's Criminal Justice Network (CJNET) or through the public internet. While every law enforcement agency has access to CJNET, only specific terminals and systems are connected to CJNET. Each user gains access via a username and password.

FDLE manages agencies and users as described below.

### ***Creating and Managing Users***

New users are manually added by FDLE administrators through a user management tool. Users may be assigned other roles, such as for cargo theft. Each user is also assigned at least one ORI code. FDLE also manages users, including updating user information, resetting passwords, removing user accounts, or adding or deleting ORI codes for an account.

New user accounts are created as requested by agencies in the state via the agencies' designated contacts. Agencies notify FDLE when users are terminated or when someone will no longer be performing UCR-related tasks. The timeliness of the notification is dependent upon the agency; however, occasionally FDLE receives notifications via return messages from disabled email accounts.

### ***Managing Agencies***

FDLE maintains information for each jurisdiction in the UCR Input Module. The data fields include basic agency information (ORI, agency name, address, and vendor) and contact information fields for the commanding officer, UCR contact person, and Human Trafficking contact. The contact fields include the person's name, title, email, phone number, and fax number. Agencies can update this information themselves, but normally the change is made by FDLE personnel when notified to ensure that the information is updated.

---

<sup>1</sup> An ORI code (Originating Agency Identifier) is a unique nine-character identifier assigned by the FBI to a law enforcement agency.

### ***Updating agency population values in UCR Input Module***

FDLE has used population data generated by the University of Florida (UF) Bureau of Economic and Business Research (BEBR), not U.S. Census data, to generate statistics since 1971. The population data is generated annually and includes data for each city, town, and unincorporated area. Since FDLE does not receive data from cities and towns that do not have a police force, FDLE must manually combine cities and towns with unincorporated areas as necessary to be able to generate accurate crime rates. This population data is entered manually into the UCR Input Module.

### ***Updating information in agency contact list spreadsheet***

In addition to the agency information maintained in the UCR Input Module as described above, FDLE manually maintains an agency contact list spreadsheet that includes most of the same information plus contact information for hate crimes and annual employee counts. The spreadsheet includes worksheets with contact information for specific uses, such as email addresses for agencies in each of the FDLE regions, state agencies, sheriff's offices, police chiefs, and points of contact for hate crimes.

### ***Activities for Each Reporting Cycle***

There are two reporting cycles, semi-annual and annual. The semi-annual cycle covers the first six months of the year, and the annual cycle covers the entire year. Agencies may submit updated information for the first half of the year during the second half, which is incorporated in the annual report. Because of the potential for updated data affecting the first six months, one cannot assume that the difference between the data submitted during the semi-annual period and the annual period represents crime in the second half of the year.

Unless otherwise noted, documentation in this section applies to both annual and semi-annual reports.

### ***Setting Up New Reporting Period***

At the beginning of each reporting period, FDLE manually creates and opens a new reporting period in the UCR system. FDLE creates a new version of a tracking spreadsheet that logs if and when each agency has submitted its data, what kind of agency it is, whether FDLE has sent a summary verification package(s) to the agency head, whether each agency has provided a signed verification of its data, and whether an agency is in the process of adjusting/correcting its data following an initial submission.

Once the initial setup is complete, FDLE manually emails a notification that the reporting period is open, which prompts agencies to start their entry of data.

### ***Agency Entry of Data***

#### ***UCR Summary Data***

Users submit UCR summary data to FDLE either by uploading seven mandatory and two optional data files per ORI code as text files or by filling in an online form. The Agency UCR upload files contain comma separated text fields. In either case, the data indicates the ORI code for the data, the report period, and report year. A user who reports for multiple ORI codes must upload multiple sets of files or fill in multiple forms.

The UCR system, including the input web site, is written, hosted, and maintained at and by FDLE's

Information Technology Services (ITS).

Submitted UCR summary data undergoes a number of validations to ensure the consistency of numeric data, the ORI is correct, the reporting period is accurate, etc. If all validations pass, the data is ingested into the UCR summary system.

#### Hate Crime and Cargo Theft Data

Hate crime and cargo theft data are only reported annually (not semi-annually) to the FBI. Although FDLE submits this data to the FBI only on an annual basis, local agencies report the data to FDLE as incidents occur.

Hate crime and cargo theft data is supplied by agencies to FDLE solely through forms that must be filled out manually on a web page. While some field-level validation is performed on this data, there is no cross-field validation logic on either the hate crime or cargo theft web forms. There is not a designed input module to collect this data; instead, online forms are used which include drop-down menus for fields where the response is limited to a list of select codes. Since all data is entered in free-form fields, FDLE personnel must manually review and test for errors, and correct formatting and typographical errors.

#### Human Trafficking Data

Human Trafficking data is only reported annually (not semi-annually) to the FBI. Although FDLE submits this data to the FBI only on an annual basis, local agencies report the data to FDLE as incidents occur.

Human Trafficking data is entered by agency users via a dedicated web-based input module. The system performs cross-validation logic that checks Human Trafficking data for internal validation errors. It works similarly to the UCR error checks. Human Trafficking data is only reported for occurrences and is incident-based rather than statistics for a specified time period as with UCR summary data.

#### Employee Count Data

Employee count data is only reported annually (not semi-annually) to the FBI.

The FBI requires statistics on the number of full-time employees in law enforcement in the state, designated by the number of males and females in two categories: law enforcement officers and civilian employees.

FDLE maintains a database that can generate an accurate count of sworn officers since all have to be approved by the State, and this data can provide the number of male and female officers. However, the civilian employee count includes anyone else employed by law enforcement agencies in a civilian capacity, which is not available through existing FDLE databases.

FDLE has a web-based survey form for the collection of data for both the sworn and civilian personnel at each agency. The data collection for the current cycle is launched around October 31st through an email notification to the agencies. At the completion of the survey in December, FDLE manually compiles a spreadsheet of the results which is provided to the FBI.

### **Data Validation and Updates**

#### Submission tracking and verification

FDLE manually maintains a tracking spreadsheet to note when data submissions occurred, whether submissions are pending, if and when FDLE has sent a summary verification package(s) to the agency, whether each agency has provided a signed verification of its data, and whether an agency is in the process of adjusting or correcting its data following an initial submission. There are situations when an agency will

report to FDLE that it will not be submitting data for a particular reporting period, and these situations are tracked as well. The tracking spreadsheet is used to manually generate reports for managers to show the status of the current submission cycle. If an agency submits data but is unable to verify and complete the submission process for a specific submission cycle, in addition to updating the tracking spreadsheet to note this, that agency's data must be manually removed from the database.

FDLE creates a copy of the UCR Database twice daily. This process performs data cleanup such as standardizing formats and generating reports.

FDLE generates several reports that are saved in portable document format (PDF) and then manually e-mailed to the agencies following data submission for review and verification purposes. These reports can also be run at the county and statewide level and are a source that are placed on the website or run on an ad hoc basis to provide data to outside requestors.

FDLE uses statistical analytical software (SAS) to manually generate a Verification Checklist Packet for each ORI that provides the verification details for that agency's submission, as well as for re-submissions if changes are made. There are numerous detailed validations that are performed, primarily with regard to values being consistent, such as verifying that specific numeric counts add up to the supplied total. The checklist provides a comparison of the currently reported data for the previous year. Each agency receives the summarized data in the form of a "Crime in Florida Report." The checklist includes a signature block that must be signed by the agency head or designee and returned to FDLE to document that the agency approves of the final data as reported. FDLE coordinates with each agency, following up as needed to ensure data is submitted, corrections are completed when necessary, and the verification checklist form is signed. Signed verification forms are returned to FDLE via fax or email, and FDLE collects and tracks the signed forms.

FDLE manually sends out reminders to agencies that have not yet submitted or verified data.

#### Detail/Error Warning Report

Once a user has entered data into the system, either by manual data entry or upload of data files, the Detail/Error Warning Report is available and must be accessed by the user as part of the submission process. When users access the Detail/Error Warning Report, they receive a list of reported errors and warnings. Warnings reflect data that is atypical but not necessarily wrong. If any errors are displayed, they must be corrected or submission is not possible. When the report indicates no errors are present, users may then complete the submission of their data.

In addition to the Detail/Error Warning Report, a test environment version of the UCR Input Module is available for agencies to submit partial data (i.e., less than the full cycle) to identify any errors. This has been provided to allow agencies to correct errors during the course of a reporting period rather than having to wait until submitting for the full cycle when agencies would then have six or twelve months of errors to fix at once.

FDLE actively works with agencies by phone and email to correct any errors preventing submission or any errors revealed during verification.

#### Finalizing Submissions and Locking Data

Once an agency signifies that its submission is complete, their data record is locked. If the agency determines that corrections are required, or if FDLE data verification reveals an issue, the agency can request that its record be unlocked. FDLE manually unlocks the record so the agency can make necessary

corrections.

#### Agency Download of Data Tables

Once data has been input by agencies, an agency user may view a summary of the entered data for each data table (offense, arrest, etc.). When viewing a table in the input program, the user has the option to download the table in Microsoft Word, Microsoft Excel, or PDF format. This can be helpful if errors are present that need to be resolved, or if they would like to make a copy of their submitted data for their records.

#### **Finalizing Data and Submitting to FBI**

##### Closing of Reporting Period in UCR Input Module

Once data submission is complete and the data has been verified and approved, FDLE manually closes the reporting period so reports can be generated.

##### Federal Report Generation and Submission to the FBI

FDLE manually generates the Human Trafficking report as an XML file per the FBI National Information Exchange Model (NIEM) Information Exchange Package Documentation (IEPD) specification.

The hate crime and cargo theft data have historically been provided as Microsoft Excel spreadsheets, where the data is collected in online forms and FDLE generates a spreadsheet for each data set. At the request of the FBI, FDLE provides those as flat files per the respective FBI technical specification, and the flat files are generated from the spreadsheets.

Employee count data is compiled by FDLE into a spreadsheet which is provided to the FBI.

Currently, data files are emailed to the FBI.

#### **Reporting Activities for Florida**

Once data is available for the reporting period, FDLE prepares reports for publication on the FDLE website. It is important to release the correct information on the FDLE website in a timely manner as FDLE typically gets requests for the semi-annual and annual information releases.

In addition, FDLE prepares a Hate Crimes spreadsheet for the Florida Office of the Attorney General. Florida Statute 877.19, the Hate Crimes Reporting Act, outlines Hate Crime reporting requirements for the state, asserting that law enforcement agencies report Hate Crimes to FDLE and the Florida Attorney General's Office publishes an annual hate crime report.

#### **Differences Between UCR and Florida Reports**

FDLE collects some data elements that are not defined by the FBI's UCR Summary specification. Some are collected as required by Florida statute, others because of state Attorney General requirements or requests. These data elements are primarily for hate crimes and domestic violence.

There are some values for data elements defined in the FBI's UCR Summary specification that FDLE does not collect. For example, Florida's data lacks the same level of granularity for victim and offender ages, race by age and sex of offender, types of drugs associated with an arrest, or types of felonies associated with homicides.



### ***Data Format***

The format for the agencies' UCR Summary reporting files does not follow the UCR format defined by the FBI, but is an FDLE-specific comma-delimited text file format. The data files uploaded by agencies into the UCR input system are the same for the semi-annual cycle as for the annual cycle.

### ***Drivers for Change***

The top driver for change is that the FBI stopped accepting UCR Summary data in January 2021 and is now only accepting NIBRS data. Florida's current processes and systems could not effectively be upgraded to meet national standards. States that only report UCR Summary data, including Florida, must make the transition to NIBRS to participate in national crime reporting statistics and analytics.

The current data collection, analysis, validation, and dissemination processes are a mixture of manual and automated activities performed by many agency staff members at all levels of government that require the use of multiple, disparate information systems. Many of the processes associated with the summary reports are obsolete by technological standards due to age and inflexible design characteristics. There are several areas where current processes do not meet the needs of the users of the systems and/or data. The FDLE staff depends greatly on manual processes. Success depends on staff in approximately 400 agencies performing interdependent tasks in a timely and correct manner. Manual processes always carry the potential of introducing human error. Due to historical design constraints, it is not possible to upgrade the current disparate systems to new requirements that would bring modern benefits in terms of both efficiency and timeliness of information to FDLE and its customers such as elected officials, government agencies, the general public, and the media.

### **NIBRS Benefits to State and Local Agencies**

NIBRS provides a number of benefits to state and local agencies.

The June 2014 NCS-X bulletin includes a frequently asked question "How will participating in NIBRS benefit a local agency's needs?" It is answered as follows: "In today's environment of open access to data, NIBRS provides a national standard for crime reporting to which local agencies can point when interacting with elected officials, the media, and the public. The editing and validation checks built into the NIBRS reporting standard provide agencies with higher quality and more accurate incident-based data. The additional data collected through NIBRS also provides the context that agencies need to understand crime problems internally and to help explain crime problems and trends to their constituents. Finally, agencies collecting NIBRS data can track crimes based on the attributes of the crime incident, not just on the limited number of crime types captured by the standard UCR Part I offenses. For example, NIBRS will allow an agency to talk about gangs, drugs, and firearms related crimes at a level of detail not possible with summary UCR data."

In addition to a significant improvement in the details and context of the reported data, the data can also be submitted more frequently. Florida UCR Summary data is submitted twice per year, so it is somewhat out-of-date before it is compiled into crime statistics and published. NIBRS data is generally submitted monthly and is, therefore, much more current. This means that statistics can be published more frequently, providing more timely data not only to law enforcement, but to the public and elected officials as well.

NIBRS also provides a mechanism to combine data from various law enforcement agencies to study multi-

jurisdictional patterns and trends. While most law enforcement agencies have their own information systems with unique data structures and codes, NIBRS standardizes the data across different agencies so that they can be combined easily for multi-jurisdictional analyses. While a law enforcement agency with a sophisticated information system will not need NIBRS to support its internal work, if its analysts are interested in what is happening in neighboring or similar jurisdictions across the country, NIBRS data expedites the analysis.

### **Support for Small Local Agencies**

There are agencies in Florida that do not have an RMS, or do not have one capable of submitting UCR Summary (or NIBRS) data. These agencies either do not provide data to FDLE, or have to manually type in their entire data set using the FDLE UCR Input Module. Manual data entry increases the risk of data entry errors and is time-consuming. Agencies that do not have an RMS must rely on paper forms, or electronic forms stored potentially on a local computer.

FDLE is providing support to agencies that do not have the budget and resources to buy or maintain a NIBRS-compatible RMS, which could include providing access to a basic RMS system that is capable of submitting NIBRS data. This would not only increase the statistical or incident data available to the State, but would also streamline incident management at the local level.

### **National Crime Statistics Exchange (NCS-X) Program**

The NCS-X program, led by BJS and the FBI, is an effort to expand NIBRS into a nationally representative system of incident-based crime. The goal of NCS-X is to enroll a sample of 400 scientifically selected law enforcement agencies to submit data to NIBRS. When these 400 new NIBRS-reporting agencies are combined with the more than 6,800 agencies that already reported to NIBRS as of 2013, the nation will have a nationally representative system of incident-based crime statistics drawn from the operational data systems of local and state law enforcement agencies. This incident-based data draws upon the attributes and circumstances of criminal incidents and allow for more detailed and transparent descriptions of crime in communities. Thirty-one of those 400 sample agencies are in Florida. NCS-X provided funding to states and sample agencies to offset at least some portion of the costs of transitioning to NIBRS.

### ***Consolidate and Simplify Data Submission for State and Local Agencies***

Florida's state and local agencies currently submit separate data sets for UCR Summary, hate crime, domestic violence, human trafficking, and cargo theft data based on Florida requirements.<sup>2</sup> In addition, the FBI has recently established a separate process for collecting Use-of-Force data from law enforcement agencies. Many agencies also submit data to the Florida Data Sharing Project (FDSP) repositories, and the FDSP data set has significant overlap with these other data sets. Each of these data streams has its own data formats and processes for submitting data, and these disparate requirements add to the burden placed upon the staff at these agencies.

While NIBRS includes human trafficking, cargo theft, hate crime, and domestic violence data, Florida collects additional data on hate crimes and domestic violence beyond what is in NIBRS. NIBRS does not include a significant portion of the necessary Use-of-Force data. Rather than requiring separate data streams to support NIBRS and non-NIBRS data requirements, Florida used this opportunity to consolidate data submissions to simplify the process and reduce the burden on state and local agencies.

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<sup>2</sup> Florida Statute 943.05 outlines program requirements for crime reporting.

### **Current Metrics**

Note that performance metrics are not applicable for the current business process given that:

- the current system takes input submissions only twice per year,
- the first submission covers a six-month period; the second submission covers a twelve-month period,
- each submission contains 7-9 files, and
- each file consists of a limited set of numerical statistics.

## **2. Assumptions and Constraints**

### **Assumptions**

- The collection of statistical data is mission critical to FDLE which analyzes criminal justice data and prepares statistical reports for policy makers, planners, and program developers, in addition to supporting local law enforcement agencies in crime analysis and grant eligibility.
- Detailed requirements need to be documented before moving forward with the project.
- Requirements and requests for data collection from the federal government, as well as requirements from the Florida legislature and/or Attorney General will evolve over time.
- The system will comply with state of Florida and FBI Criminal Justice Information Services (CJIS) Security Policies.
- To the extent possible, the system will leverage data submitted by other FDLE Criminal Justice Analytics data sources.

### **Constraints**

- Data submissions to the FBI must conform to the FBI NIBRS technical specification and must be certified by the NIBRS program.
- Florida must continue to collect hate crime and domestic violence data beyond what is required for NIBRS.
- Use-of-Force data submissions to the FBI must conform to the FBI Use-of-Force technical specification.
- Submissions to FDLE will include standard data element names, standard business rules, and standard format of data collection.

## **C. Proposed Business Process Requirements**

*Purpose: To establish a basis for understanding what business process requirements the proposed solution must meet in order to select an appropriate solution for the project.*

### **1. Proposed Business Process Requirements**

- 1) Establish a Florida Incident-Based Reporting System (FIBRS) data repository for incident-based data from state and local agencies

- 2) Collect all NIBRS data elements on a monthly basis (or more frequently) from state and local agencies for all NIBRS-reportable incidents and arrests
- 3) Continue to collect all Florida-specific data elements (i.e., not included in NIBRS) for hate crime and domestic violence on a monthly basis (or more frequently) from state and local agencies
- 4) Collect Use-of-Force data on a monthly basis (or more frequently) from participating state and local agencies
- 5) Collect FDSP data from participating state and local agencies that elect to submit their FDSP data through FIBRS
- 6) Collect employee count data from state and local agencies annually, designating law enforcement or civilian employees along with their sex
- 7) Ensure that statistical incident data (e.g., NIBRS, hate crime) is cleanly separated from more sensitive investigative data
- 8) Minimize the number of separate and unique data submission processes and data sets that state and local agencies must support
- 9) Eliminate current manual processes for collecting, reviewing, tracking, and updating data submissions
- 10) Maintain information on state and local agencies, including one or more designated reporting coordinators for each agency, and their contact information
- 11) Maintain information for one or more designated data approvers for each agency, and their contact information
- 12) Provide training and support for each agency
- 13) Provide a user management capability to allow the addition, deletion, and modification of FIBRS users, including FDLE and state/local agency users, to include the ability to manage user authorization and privilege management so that each user only has access to the data he/she are authorized to view, update, or approve
- 14) Support state and local agencies to generate data for submission to the state repository to ensure the data is accurate, complete, timely, and of high quality
- 15) Provide a mechanism for agencies that do not have an RMS, or whose RMS is not capable of reporting NIBRS data, so that those agencies can provide incident data to the state
- 16) Perform data quality checks on received data to ensure it meets NIBRS and Use-of-Force business rules plus state-defined business rules
- 17) Provide a mechanism to alert an agency of any data quality problems in the received data, along with a way for the agency to update its data
- 18) Generate agency-level data and statistics from the received data for agency review, and for an appropriate period of time also provide statistics equivalent to the UCR Summary for comparison purposes
- 19) Provide a mechanism for an agency to review and download the generated statistics, and to update its data if the review indicates any issues with the data provided by the agency
- 20) Provide a mechanism for an agency to indicate to FDLE their data is not to be included in the state's NIBRS submission, which may occur for reasons such as concerns with the statistics resulting from the agency's data, data quality issues, RMS issues, etc.
- 21) Provide a mechanism for an agency to explicitly approve the submitted data based on their review of the data and the corresponding generated statistics
- 22) Provide an automated mechanism to track data submissions and approvals to show the status of the current submission cycle, including agencies who have submitted data, are revising data, or that will not be able to submit data, that have indicated that the data is not to be included in the state's NIBRS submission, and that have formally approved their data

- 23) Provide automated reminders to agencies that have not submitted data, and to agencies that have not provided one of the mandatory formal approvals of data
- 24) Accept UCR Summary data submissions from state and local agencies until FDLE determines that a sufficient number of agencies are submitting data to FIBRS
- 25) Manage agency population data for use in developing statistics
- 26) Generate NIBRS data for monthly submission to the FBI for the entire state
- 27) Submit data to FDSP for those agencies that have elected to contribute their FDSP data through FIBRS
- 28) Submit Use-of-Force data to the FBI for those agencies that want their data submitted
- 29) Submit employee count information to the FBI annually
- 30) Generate state crime data and statistics for publication and distribution
- 31) Publish state crime data and statistics for dissemination to the public, media, and government stakeholders

## 2. Business Solution Alternatives

In 2016, FDLE received funding from the NCS-X program to develop an implementation plan for transitioning from UCR Summary to NIBRS. As part of that project, FDLE developed an online readiness assessment survey to collect information from Florida state and local agencies. In addition, FDLE participated in a number of on-site readiness assessments conducted directly by the NCS-X program.

These assessments provided a statewide snapshot with the following data points:

- Incident data collection processes and systems currently in place across the state.
- NIBRS data elements currently being collected at each agency.
- Vendor and agency-developed RMS products in use, as well as short-term plans for upgrading or replacing products.
- Readiness of deployed vendor and agency-developed RMS products for NIBRS data collection, quality checks, and submission to the state.
- Number of officers and staff potentially impacted by the NIBRS transition.

The project was also intended to conduct the following tasks:

- Document AS-IS and TO-BE high-level business processes and technical functionality for Florida's statistical reporting at the state level.
- Determine the use of RMS products and the changes and costs required to implement and deploy a statewide incident reporting system that can support NIBRS.
- Determine data elements that state and local agencies are required to submit to the state beyond what is defined by NIBRS.
- Research data that is submitted to other state and federal programs, and evaluate the potential for simplifying the current disparate data submission processes state and local agencies must support.
- Develop cost and schedule estimates for a new Florida system that supports NIBRS at a minimum.
- Develop and research alternative approaches for implementing a new statewide NIBRS reporting system that also supports Florida-specific data elements, and the potential for consolidating the current disparate data submissions to other programs.

Four approaches were evaluated as follows:

**Approach 1** – Develop a basic NIBRS capability based on the existing NIBRS technical specification.

**Approach 2** – Leverage the existing Florida Data Sharing Project (FDSP) systems in the state.

**Approach 3** – Develop a system based on the existing FBI National Data Exchange (N-DEx) data submission specification.

**Approach 4** – Develop a hybrid system that accounts for the strengths and weaknesses of FDSP and N-DEx.

### 3. Rationale for Selection

FDLE applied several criteria to compare alternatives and recommend a business solution that best meets the business and strategic needs of the agency, as well as state and local agency stakeholders.

These criteria include:

- Initial and future workload for state and local agencies
- Support for multiple data sets used by the state and/or the FBI
- Ability to automate or streamline data collection processes
- Ability to disseminate crime data and statistics to public, media, and government stakeholders
- Impact to vendor and agency RMS systems
- Impact to FDLE IT services and systems
- Costs

### 4. Recommended Business Solution

After evaluation of several approaches, the recommended business solution is to replace the current UCR Summary system with a new hybrid solution, based on Approach 4, above. This system will meet Florida's needs for collecting NIBRS, FDSP, Use-of-Force, and the Florida-specific data elements required for hate crime and domestic violence reporting, while also supporting FDLE's need for a state-owned crime data and analysis repository. The new FIBRS system will be based on Commercial Off-The-Shelf (COTS) products that are customizable to meet current and future business needs and integrate with the existing FDSP system.

FIBRS will be able to process and store all required high level data constructs and all detailed data contents to meet both current needs and anticipated future upgrades. This approach will define business rules to ensure the data is consistent and of high quality, so that crime data can be used for both statistical and investigative purposes.

To realize the business solution, FDLE plans to acquire commercially available systems that can be customized to meet FDLE's business requirements.

The contracted systems will include, but are not limited to:

- Commercial NIBRS repository
- Commercial RMS product
- Integration with the existing FDSP system
- Contracted services to upgrade local agencies' RMS products
- Computer hardware (e.g., servers, storage, and network)
- Commercial systems software (e.g., operating system, database management system, and application server platform)
- Project management services
- Software customization services

- Data analysis and migration services
- System integration and testing services
- Implementation and configuration
- Training services

## D. Functional and Technical Requirements

*Purpose: To identify the function and technical system requirements that must be met by the project.*

This section documents the high-level functional and technical requirements of the system.

### Data Collection and Storage

- The FIBRS repository will be hosted in FDLE’s Microsoft Azure government tenant.
- The FIBRS repository will be capable of supporting data elements and their cardinality as defined by the FDLE Extensible Markup Language (XML) data specifications. The technical specification includes markings so that an agency can indicate that the data for a specific incident may be included in NIBRS submissions, Use-of-Force (UoF) submissions, forwarded to the FDSP, or any combination. For example, an agency may indicate that an incident is to be included in NIBRS submissions but not forwarded to the FDSP.
- The FIBRS repository will be capable of supporting employee count data elements.
  - The FIBRS repository will provide a mechanism for agencies to submit their annual employee count information.
  - The FIBRS repository will accept agency data submissions that conform to the CJAdmin XML data specification.
- The FIBRS repository will retain the original data submission as provided based on the XML data specifications.
- FIBRS will provide a mechanism for an agency to indicate it has no reportable incidents for a particular month.
- Agencies will submit data to FIBRS through a secure web service accessible via CJNET.
- The FIBRS repository will leverage communal information for each agency and contact information for appropriate personnel designated by the agency. The FIBRS repository will support the import and grouping of population data from University of Florida (UF) Bureau of Economic and Business Research (BEBR). FDLE will acquire an RMS for use by agencies that do not have an RMS, whose RMS is not capable of reporting NIBRS data, or who desire to transition to a state-supported solution. FDLE worked with interested agencies to define requirements for the RMS, evaluate RMS products, and to collect feedback on the recommended product. The RMS will have the capability to submit data to the FDSP.
- The state-provided RMS will be accessible from an officer’s desktop computer, laptop, or Mobile Data Terminal. Regardless of where the officer is and whether he/she has network access, the officer must be able to access all functions of the software and all code lists in order to be able to enter complete incident data. However, if the officer is at a location without network access, the software must temporarily store the data and be capable of uploading the data to the RMS when network access becomes available.
- FDLE will provide technical assistance to RMS vendors and developers to provide training on the FIBRS technical specification and functional and technical requirements, as well as to provide implementation and testing support, to ensure that all implementers understand the requirements and are able to develop products that will interoperate with FIBRS.
- FDLE will provide technical and financial support for agencies to upgrade their RMS systems in order to ensure that as many agencies as possible are able to participate, providing the

jurisdictional and population coverage necessary for representative crime statistics for the state and the nation.

- Agencies will submit their data at least monthly; however, the FIBRS repository will support accepting data on a more frequent basis. The FIBRS repository will perform automated checks on submitted data to ensure it adheres to all business rules.
- The FIBRS repository will provide a mechanism for FDLE personnel to view submitted data.
- Agencies will be able to update their data to correct errors or to incorporate more recent information.
- The FIBRS repository will calculate UCR Summary statistics from agency data submissions and provide to each agency so staff can compare with earlier statistics. An agency that submits FIBRS data will not be required to also submit UCR Summary data.
- FDLE will continue to accept UCR Summary data from agencies that have not transitioned to the use of the FIBRS technical specification until FDLE determines that a sufficient number of agencies are submitting data to FIBRS. UCR Summary submissions will continue through the existing UCR Input Module.
- With the heightened awareness of the lack of nationwide statistical data on the Use-of-Force by law enforcement, FDLE expanded the UoF data collection options to include a user interface. This allows agencies, who are unable to submit the data using the XML data specifications, an opportunity to participate in this program.

#### **Administration and Management**

- An agency can designate one or more persons to be an agency contact, and one or more persons to be an agency approver. An agency's contact and approver may be the same person(s).
- Agencies will be provided training on their roles and on any software tools available to them to support their tasks. New agencies must receive training prior to being granted access to FIBRS. Existing agencies will receive periodic refresher training, with the frequency of refresher training to be determined by FDLE.
- The FIBRS repository will provide a web-based interface to agency and FDLE users. Access requirements will follow FDLE security policy.
- Only agency users with certain privileges will be able to update information in FIBRS, review agency-level data or generated statistics, or review error and warning reports for their data.
- The FIBRS repository will support an FDLE administrator role.
- Only agency users with certain privileges will be able to review data and generated statistics, review error and warning reports for their data, or update information for their designated agency.
- Only agency users with certain privileges will be able to provide formal approvals for data from their designated agency.
- The FIBRS repository will provide an interactive mechanism for agency users to formally approve data.
- The FIBRS repository will provide an interactive mechanism for agencies to indicate for a particular reporting period that they are planning to update their data, or will not be able to submit their data, or that their data should not be used for the generation of Florida statistics or supplied to the FBI.
- The FIBRS repository will automatically notify the agency when mandatory agency approvals of data are required. FIBRS will automatically notify designated FDLE personnel if an agency does not approve their data in a timely fashion.
- The FIBRS repository will automatically track and update the status information for each agency, which will be available to designated FDLE personnel.
- The FIBRS repository must be sufficiently flexible to accommodate FBI and State updates to NIBRS, Use-of-Force, and employee count specifications and/or published templates.



- Data must be explicitly marked in FIBRS to logically and/or physically separate statistical data from the more sensitive investigative data to ensure that the only users who can access sensitive data are those who have the explicit authorization to do so. Different user roles will determine the type of data accessible; user roles will have different attributes for those working with investigative versus statistical data.
- The FIBRS repository will automatically notify the submitting agency when errors are found in their data. The information contained in the notification must be specific enough for a submitting agency to be able to identify and correct the error. By default, data approved in FIBRS will be included in the state’s NIBRS submission. However, FDLE or an agency can use the FIBRS user interface to indicate to FDLE that their data is not to be included in the state’s NIBRS submission, which may occur for various reasons such as concerns with the statistics resulting from the data, data quality issues, RMS issues, etc. FIBRS will update the status of the agency’s data submission process and will alert the appropriate FDLE personnel. When the agency is ready, they can use the FIBRS user interface to indicate that their data may be submitted to NIBRS.

**Report Generation and Data Submission to Other Organizations and Systems**

- The FIBRS repository will generate and submit approved NIBRS data for state and local agencies to the FBI NIBRS repository monthly, adhering to the published FBI NIBRS XML specification.
- The FIBRS repository will forward FDSP data to the FDSP repository daily.
- The FIBRS repository will generate and submit Use-of-Force data to the FBI on a monthly basis, or more often if desired by an agency, adhering to the published FBI Use-of-Force specification.
- The FIBRS repository will generate and submit employee count data to the FBI annually, in the format documented by the FBI.
- The FIBRS repository will automatically generate state crime data and statistics for publication and distribution where possible, and provide interactive access and/or download of data where necessary. FDLE will publish the data and/or provide access to it for the public, media and government stakeholders.
- The FIBRS repository will be capable of generating ad hoc reports in response to requests from agencies or public record requests or state policymakers.

**III. Success Criteria**

*Purpose: To identify the critical results, both outputs and outcomes, that must be realized for the project to be considered a success.*

SUCCESS CRITERIA TABLE				
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)
1	More detailed and accurate crime data (Incident-based) available in FIBRS from state and local agencies	Agencies submit data using FIBRS technical specification instead of UCR Summary	FDLE Local agencies State policymakers	06/22 (initial agencies) 07/23 (remainder)
2	More detailed and accurate crime data available – data validation	Agencies submit data to FIBRS repository will	FDLE	06/22 (initial

**SCHEDULE IV-B FOR FLORIDA INCIDENT-BASED REPORTING SYSTEM (FIBRS) IMPLEMENTATION**

<b>SUCCESS CRITERIA TABLE</b>				
<b>#</b>	<b>Description of Criteria</b>	<b>How will the Criteria be measured/assessed?</b>	<b>Who benefits?</b>	<b>Realization Date (MM/YY)</b>
	performed on submitted data with reports on errors/discrepancies reported to agency	perform automated data validation and report results to agency, which can update data in FIBRS	Local agencies State policymakers NIBRS FBI	agencies) 07/23 (remainder)
3	More complete crime data available – additional agencies using Records Management Systems	State-supported RMS available to agencies without an RMS or whose RMS cannot submit incident-based data	FDLE Local agencies NIBRS State policymakers	10/21 (initial agencies) 07/23 (remainder)
4	More timely crime data available	Agencies submit data daily or monthly instead of every six months	FDLE Local agencies	06/22 (initial agencies) 07/23 (remainder)
5	Incident-based data from Florida available for generation of nationwide crime reporting through FBI NIBRS	Data from FIBRS submitted to FBI NIBRS	FDLE Local agencies NIBRS	06/22 (initial agencies) 07/23 (remainder)
6	Incident-based data from Florida available for use by FBI Use-of-Force	Data from FIBRS submitted to FBI Use-of-Force repository	FDLE Local agencies FBI	03/21 (initial agencies) - Completed 07/23 (remainder)
7	Law enforcement data available in FDSP repository	Data from FIBRS submitted to FDSP repository	Local agencies FDSP	06/22 (initial agencies) 07/23 (remainder)
8	Reduction in number of different and overlapping data submissions processes supported by agencies and FDLE	Agencies submit data using FIBRS technical specification instead of separate UCR Summary, FDSP, cargo theft, hate crime, and domestic violence interfaces	FDLE Local agencies	01/21 (initial agencies) - Completed 07/23 (remainder)
9	Incident-based crime reports available in Florida	Florida crime reports generated using FIBRS data	FDLE Local and state agencies/officials State policymakers	06/22 (initial agencies) 07/23 (remainder)

**SCHEDULE IV-B FOR FLORIDA INCIDENT-BASED REPORTING SYSTEM (FIBRS) IMPLEMENTATION**

<b>SUCCESS CRITERIA TABLE</b>				
<b>#</b>	<b>Description of Criteria</b>	<b>How will the Criteria be measured/assessed?</b>	<b>Who benefits?</b>	<b>Realization Date (MM/YY)</b>
			Public	
10	Automate existing manual processes	Data verification information generated by FIBRS and available online to agency users	FDLE Local agencies	06/22 (initial agencies) 07/23 (remainder)
11	Eliminate multiple, overlapping data submissions	State and local agencies submit a single data set to FIBRS rather than using multiple overlapping data submission processes	FDLE Local agencies	07/23
12	Leverage new technology	Use of standards such as NIEM, NIBRS, Use-of-Force, web services	FDLE Local agencies	09/20 (UoF) - Completed 06/22
13	Decommission legacy systems	UCR Input Module, and web input forms for Hate Crime, Cargo Theft, and Domestic Violence taken out of service	FDLE	TBD

## IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

### A. Benefits Realization Table

*Purpose: To calculate and declare the tangible benefits compared to the total investment of resources needed to support the proposed IT project.*

For each tangible benefit, identify the recipient of the benefit, how and when it is realized, how the realization will be measured, and how the benefit will be measured to include estimates of tangible benefit amounts.

BENEFITS REALIZATION TABLE					
#	Description of Benefit	Who Receives benefit	How is the benefit realized?	How will the realization of the benefit be measured	Realization Date (MM/YY)
1	More detailed and accurate crime data	<ul style="list-style-type: none"> <li>• Criminal Justice Agencies</li> <li>• State and local policymakers</li> <li>• State and local governments</li> <li>• FDLE</li> <li>• Public</li> <li>• FBI</li> </ul>	<ul style="list-style-type: none"> <li>• Florida UCR data does not currently meet all FBI UCR specifications due to a lack of data granularity. The new FIBRS system will collect compliant data.</li> <li>• Florida's current UCR system collects aggregate crime data; specific descriptive data about victim, offender, location, weapon, time-of-day, drug/alcohol involvement is not collected. The new FIBRS system will collect this information providing analytical value to influence policy.</li> <li>• Incident geolocation data, not currently collected, will allow for the creation and utilization of statewide crime-mapping.</li> <li>• Currently, agencies are presented with their aggregate crime data statistics twice annually. The new FIBRS system will provide immediate feedback for data error/validity correction and comparison as well as providing for continuous corrections/updates to previously submitted data.</li> </ul>	<ul style="list-style-type: none"> <li>• More detailed and accurate crime data will be measured by the implementation of new methods for receiving, validating, updating, correcting, storing, and displaying data in the new FIBRS system.</li> </ul>	06/22
2	More complete crime data available (due to more agencies using Records Management System)	<ul style="list-style-type: none"> <li>• Criminal Justice Agencies</li> <li>• State and local policymakers</li> <li>• State and local governments</li> <li>• FDLE</li> <li>• Public</li> <li>• FBI</li> </ul>	<ul style="list-style-type: none"> <li>• Agencies currently not able to participate in Florida's UCR program because of an outdated/obsolete system will be able to participate by using the state-provided RMS system and thereby eliminate the need to manually count, record, and submit their UCR data. This will both increase the completeness and accuracy of the UCR data and increase the number of agencies participating.</li> <li>• Agencies that use the state-provided RMS will be able to participate in Florida's UCR program.</li> </ul>	<ul style="list-style-type: none"> <li>• FDLE will measure the number of local criminal justice agencies utilizing the state-provided RMS system to collect and submit compliant UCR data.</li> </ul>	06/23
3	Availability of more timely crime data	<ul style="list-style-type: none"> <li>• Criminal Justice Agencies</li> <li>• State and local policymakers</li> <li>• State and local governments</li> </ul>	<ul style="list-style-type: none"> <li>• Currently, Florida's crime data is collected and provided on a twice annual basis. With the new FIBRS system, data will be collected and made available on at least a monthly basis with the ability to report more frequently.</li> </ul>	<ul style="list-style-type: none"> <li>• The availability of more timely crime data will be measured by the implementation of new methods for receiving,</li> </ul>	06/23

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		<ul style="list-style-type: none"> <li>• FDLE</li> <li>• Public</li> <li>• FBI</li> </ul>	<ul style="list-style-type: none"> <li>• Agencies can provide incident data to the state program without having to wait for classification, clearance, closure, prosecution, etc. of an incident because the new FIBRS system will allow for continuous updates to previously submitted data.</li> <li>• Florida will be able to provide statewide UCR data to the national program on a monthly basis as required by the FBI.</li> </ul>	<p>validating, updating, correcting, storing, and displaying data in the new FIBRS system on at least a monthly basis.</p> <ul style="list-style-type: none"> <li>• The availability of more timely crime data will be measured by FDLE's ability to provide the FBI with monthly UCR data.</li> </ul>	
4	Reduction in the number of different and overlapping data submission processes supported by agencies and FDLE	<ul style="list-style-type: none"> <li>• FDLE</li> <li>• Criminal Justice Agencies</li> <li>• FBI</li> </ul>	<ul style="list-style-type: none"> <li>• Criminal justice agencies are required to provide four separate data submissions, twice annually, as part of the UCR submission requirements. The current submission process requires these data submissions to be entered in separate places.</li> <li>• A new FIBRS system will be able to provide all the functionality in one cohesive system, which will reduce the time spent synchronizing data and maintaining separate systems.</li> <li>• Currently, FDLE manually generates separate files for submitting statewide UCR data to the national program at the FBI. A new FIBRS system will generate file(s) that conform to the national program standards.</li> </ul>	<ul style="list-style-type: none"> <li>• The reduction of the number of different and overlapping data submissions will be measured by the ability of the new FIBRS system to provide the functionality in one cohesive system.</li> <li>• The FBI will be able to ingest Florida's statewide crime data file(s) without modification.</li> </ul>	6/23
5	Automate existing manual processes	<ul style="list-style-type: none"> <li>• FDLE</li> <li>• Criminal Justice Agencies</li> <li>• FBI</li> </ul>	<ul style="list-style-type: none"> <li>• Currently, Florida's UCR program requires the manual management of several processes: setting the system to the current year and reporting period, combine population values for overlapping jurisdictions, setting every agency (ORI) to the correct population, create/manage user accounts for system access, unlock agencies in system when need to resubmit/edit data, send notifications to agencies about submission cycles, generate and distribute agency verification packets, log and track submissions and verification progress, and direct contact delinquent agencies regarding submissions/verifications.</li> <li>• Currently, agencies receive verification packets to review and verify their submitted data. Generating and distributing these packets is a manually triggered and monitored process. The new FIBRS system will automatically generate and display these immediately upon data submission.</li> </ul>	<ul style="list-style-type: none"> <li>• The reduction of time for manual management of processes will be measured by the added functionality to the FIBRS system.</li> </ul>	6/23

6	More detailed and accurate use-of-force data	<ul style="list-style-type: none"> <li>• Criminal Justice Agencies</li> <li>• State and local policymakers</li> <li>• State and local governments</li> <li>• FDLE</li> <li>• Public</li> <li>• FBI</li> </ul>	<ul style="list-style-type: none"> <li>• Currently, a small number of law enforcement agencies participate in the FBI's LEEP application to submit use-of-force data. Duplication and data quality issues exist with this method of use-of-force submissions.</li> <li>• A new FIBRS system will be able to provide all the use-of-force functionality in one cohesive system, which will reduce the data quality issues. It will provide a user interface for data entry as well as a method for file submissions from an agency's RMS.</li> </ul>	<ul style="list-style-type: none"> <li>• The availability of more timely use-of-force data will be measured by the implementation of new methods for receiving, validating, updating, correcting, storing, and displaying data in the new FIBRS system.</li> <li>• The availability of more timely crime data will be measured by FDLE's ability to provide the FBI with the use-of-force data.</li> </ul>	7/22
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## B. Cost Benefit Analysis (CBA)

*Purpose: To provide a comprehensive financial prospectus specifying the project's tangible benefits, funding requirements, and proposed source(s) of funding.*

The focus on this project is to implement the agency's strategy to comply with the Federal Bureau of Investigation's (FBI) deadline to convert Uniform Crime Reporting (UCR) from summary data to incident-based data from Florida's local and state law enforcement agencies by standing-up the state program and assisting Florida law enforcement agencies to transition to incident-based crime reporting.

NIBRS also provides a mechanism to combine data from various law enforcement agencies to study multi-jurisdictional patterns and trends. While most law enforcement agencies have their own information systems with their data structures and codes, NIBRS standardizes the data across different agencies so that they can be combined easily for multi-jurisdictional analyses. While a law enforcement agency with a sophisticated information system will not need NIBRS to support its internal work, if its analysts are interested in what is happening in neighboring or similar jurisdictions across the country, NIBRS data will expedite the analysis.

The planned improvements and efficiencies in the work processes will enable FDLE to add additional data sharing services and maintain sufficient productivity in the face of growing demands.

Cost Benefit Analyst spreadsheets are in appendix H.

## V. Schedule IV-B Major Project Risk Assessment

*Purpose: To provide an initial high-level assessment of overall risk incurred by the project to enable appropriate risk mitigation and oversight and to improve the likelihood of project success. The risk assessment summary identifies the overall level of risk associated with the project and provides an assessment of the project's*

alignment with business objectives.

### A. Risk Assessment Tool

Project	Florida Incident-Based Reporting System	
Agency	Florida Department of Law Enforcement	
FY 2021-22 LBR Issue Code:	FY 2021-22 LBR Issue Title:	
36120C0	Florida Incident-Based Reporting	
Risk Assessment Contact Info (Name, Phone #, and E-mail Address):		
Becky Bezemek, 850-410-8459, BeckyBezemek@fdle.state.fl.us		
Executive Sponsor	Charles Schaeffer	
Project Manager	Kristen Grosh	
Prepared By	Kristen Grosh	7/27/2021
<b>Risk Assessment Summary</b>		
Business Strategy		
	Level of Project Risk	
<b>Project Risk Area Breakdown</b>		
Risk Assessment Areas		<i>Risk Exposure</i>
Strategic Assessment		MEDIUM
Technology Exposure Assessment		MEDIUM
Organizational Change Management Assessment		MEDIUM
Communication Assessment		MEDIUM
Fiscal Assessment		HIGH
Project Organization Assessment		MEDIUM
Project Management Assessment		LOW
Project Complexity Assessment		HIGH
<i>Overall Project Risk</i>		HIGH

The complete risk assessment worksheets are in Appendix I.

## VI. Schedule IV-B Technology Planning

*Purpose: To ensure there is close alignment with the business and functional requirements and the selected technology.*

### A. Current Information Technology Environment

#### 1. Current System

##### a. Description of Current System

The current UCR Summary system is comprised of a number of automated, semi-automated, and manual processes and systems developed over twenty years. Requirements for UCR Summary data have evolved over time, and new data collection requirements have been added, such as for human trafficking. At this time, the following data is collected from state and local agencies through the mechanisms indicated:

- UCR Summary data either through manual entry on a dedicated web-based input form, or by uploading multiple text data files to the UCR Input Module,
- Hate crime data through manual entry on a Kentico survey form available on a web page,
- Cargo theft data through manual entry on a Kentico survey form available on a web page,
- Human trafficking data through manual entry on a dedicated web-based input form, and
- Employee count data through manual entry on a web-based survey form.

The current system performs some automated validation of the supplied data, while other validation is performed manually by FDLE personnel.

The current system also includes artifacts that are managed manually by FDLE personnel rather than through an automated system or process, and these artifacts include:

- Agency Contact List spreadsheet
- Data Submission Tracking spreadsheet

Local agencies collect summary, hate crime, cargo theft, and human trafficking data primarily through officers dispatched to calls for service. In most cases, an officer enters data into the Mobile Data Terminal (MDT) which then transfers the data to the agency’s automated RMS, although some agencies still use paper forms or have officers take notes that are then called in to data entry personnel for transcription into an RMS.

#### User and User Types

The current FDLE system includes the following user types and user numbers.

User Type for State System	# of users
Agency Data Entry Users	694



User Type for State System	# of users
FDLE Administrators	16
<b>Total</b>	<b>710</b>

**Number of Transactions**

UCR Summary data is currently received from approximately 400 state and local agencies. Some agencies report data for their jurisdiction as well as other jurisdictions; over 400 jurisdictions are represented.

The number of internal transactions, such as for FDLE personnel to add or update an agency user, are not tracked. It should also be noted that under the current reporting requirements, data submission transactions are very limited given that:

- Agencies submit UCR Summary data to FDLE twice per year
- The first submission covers a six-month period; the second submission covers a twelve-month period
- Each summary submission contains 7-9 files consisting of a limited set of numerical statistics
- FDLE submits summary data to the FBI twice per year
- Agency submissions to FDLE for hate crime, cargo theft, and human trafficking contain limited data and totaled only 265 for an entire year
- FDLE submits hate crime, cargo theft, and human trafficking data to the FBI once per year
- Agency personnel counts are submitted to FDLE and compiled for submission to the FBI once per year
- Use-of-Force by law enforcement is not captured

However, some transaction information is available or can be estimated as noted below based on the 2018 Crime in Florida Reports.

- Total number of UCR Summary crimes reported by state and local agencies: 567,166
- Highest number of UCR Summary crimes reported by a county: 100,541
- Lowest number of UCR Summary crimes reported by a county: 56
- Number of hate crimes reported: 168
- Number of cargo thefts reported: 90
- Number of human trafficking incidents reported: 141
- Employee data is supplied once per year per agency

**Requirements for Public Access, Security, Privacy, and Confidentiality**

The UCR systems are not open to the public. Reports generated from the data are available to the public via FDLE’s Florida Statistical Analysis Center’s public web site. Currently, reports are generated twice a year with additional ad-hoc reports generated as needed.

**Hardware Characteristics**

The overall FDLE system consists of two (2) production servers, two (2) test servers, and two (2) development servers. The network interface for users accessing is via CJNET, and includes a network load balancer. Most storage is internal to the servers, although the development server uses the FDLE Storage Area Network (SAN).

The hardware used by state and local agencies that submit data to FDLE varies by jurisdiction.

### **Software Characteristics**

The overall FDLE system uses a number of different software and database components that have been developed over the years. The system uses a SQL Server database housing the in-process data that has been submitted by state and local agencies as well as a separate database that houses data once it has been validated and edited for consistency. Data is copied to a Microsoft Access database where data is generated for submission to the FBI. Data is also copied to a set of SAS data sets which are used for quality analysis, generating reports for publication, and making the data available to the users/public. Some data transformation has to occur outside of the current system to accommodate legacy issues for historical data.

Agency users upload some data through dedicated web forms, while Summary data is submitted either by an agency user typing the information into a form in the UCR Input Module or by uploading a set of files. Some data validation is performed as part of a regular batch process. Some components use Microsoft Windows while others use Linux. Internally developed software generally uses the Java programming language, although a number of utilities have been developed over the years using SAS software. Some SAS programs are run automatically, while others are initiated manually.

The characteristics for software used by state and local agencies that submit data to FDLE vary by agency.

### **Existing System and Process Documentation**

The current processes and software products and tools in use at FDLE have evolved over the years. Documentation for the total system as a whole does not exist, although some individual processes and software products have been documented.

System and process documentation available at state and local agencies that submit data to FDLE are unknown.

### **User Interfaces**

The current systems include a number of user interfaces for FDLE and/or agency personnel to access various components of the current system as described below.

- FDLE personnel use the UCR user management tool to manage agency user accounts.
- FDLE personnel use the UCR Input Module to manage information for each jurisdiction.
- Agency users enter UCR Summary data into the UCR Input Module through a web-based input form.
- Agency users upload UCR Summary data into the UCR Input Module.
- Agency users enter hate crime, cargo theft, and employee count data through Kentico survey forms on a web page.
- Agency users enter human trafficking data through web-based input forms.
- Agency users access the Detail/Error Warning Report through the UCR Input Module.
- Once an agency signifies the submission is complete, the Input Module locks the data record.
- FDLE personnel use the UCR Input Module to unlock an agency's data record so the agency can manually enter or upload corrected data.
- FDLE personnel use SAS programs to extract the data.
- FDLE personnel use macro-enabled Microsoft Excel templates to present the data as reports in PDF format.
- FDLE personnel use the Microsoft Access database to populate data for internal status reports, including which agencies have submitted, are pending, have verified, etc., and the respective percentage of the population falling into each category.

- FDLE personnel manually enter population data into the UCR Input Module.
- State and local agency officers generally enter incident data via MDT into their agency's RMS.
- State and local agency supervisors, data transcribers, and records personnel generally access incident data through the user interface provided by their RMS.

### **System Interfaces**

The current systems include a number of internal and external interfaces as described below:

- Agency user interface to the current systems either through Florida's CJNET or through the public Internet.
- SAS interfaces with the UCR Database to copy the data which is used to generate reports and perform some data cleanup on agency submissions.
- A Microsoft Access database interfaces with the UCR Database via ODBC.
- Data entered or uploaded by agency users goes into the UCR Web Database.
- Once data in the UCR Web Database has been checked and any errors corrected, data is copied to the UCR Database.

### **Report Generation**

FDLE generates six UCR Summary data files for submission to the FBI from a Microsoft Access database that is linked via ODBC to the UCR data tables on the UCRDB database running under SQL Server.

FDLE manually generates the human trafficking report as an XML file per the FBI NIEM Information Exchange Package Documentation (IEPD) specification.

The hate crime and cargo theft data have historically been provided as Microsoft Excel spreadsheets, where the data is collected in online forms and FDLE generates a spreadsheet for each data set. At the request of the FBI, FDLE provides those as flat files per the respective FBI technical specification, and the flat files are generated from the spreadsheets.

Employee count data is compiled by FDLE into a macro-enabled Microsoft Excel template, which generates a flat file to provide to the FBI.

Currently, data files are uploaded using an FTP server at the FBI.

Once data is available for a reporting period, FDLE prepares reports for publication on the FDLE website. In addition, FDLE prepares a hate crimes spreadsheet for the Florida Office of the Attorney General.

### **Consistency with Agency Software Standards and Hardware Platforms**

Many of the processes associated with the summary reports are obsolete by technological standards due to age and inflexible design characteristics. As the overall system has evolved over the years, additions and changes have adhered to FDLE's software standards and hardware platforms available at the time. The format of Summary data submitted to the FBI does not adhere to the current FBI specification.

### **Scalability to Meet Long-Term and Network Requirements**

The current system is specifically geared towards UCR Summary data collection, processing, and submission. The new incident-based system and processes will be put into place, and agencies will transition over a period of time. The current systems and processes must remain in place while the state and approximately 400 Florida agencies make the transition. FDLE will collect and report both UCR Summary and NIBRS information until sufficient agencies make the transition for the state and FBI to have

representative NIBRS data for Florida. The current system is not capable of scaling to support NIBRS data submissions.

#### **b. Current System Resource Requirements**

##### **FDLE Systems**

The following hardware is part of the FDLE system:

- 1 load balancer (for the CJNET interface)
- 2 production physical servers (each with 2 CPUs, 4 cores, 16GB RAM, 150GB internal storage)
- 2 test physical servers (each with 1 CPU, 4 cores, 8GB RAM, 150 GB internal storage)
- 2 development virtual servers (1 CPU, 2 cores, 1GB RAM, 50 GB on Storage Area Network)

The following software is part of the FDLE system:

- Microsoft Windows 2012
- Linux
- JBoss
- Microsoft SQL Server 2016
- Commvault Enterprise back-up
- Java programming language
- Apache Wicket framework
- SAS software
- Kentico
- Microsoft Excel
- Microsoft Access
- FDLE in-house developed authentication and authorization Application Security Module (ASM)

The FDLE UCR systems are hosted and maintained by the FDLE ITS. There are annual maintenance contracts in place on hardware and software. It is estimated that the equivalent of two full-time ITS personnel provide operations and maintenance support to the FDLE UCR systems. In addition to support staff, there are five (5) personnel that support data collection, agency assistance, report generation, data management, training, and agency liaison services as part of the overall FDLE system. These five personnel include one fulltime position assigned specifically to UCR, and four positions with duties outside of the UCR program.

##### **State and Local Agency Systems**

The hardware used by state and local agencies that submit data to FDLE varies by jurisdiction.

The software used by state and local agencies that submit data to FDLE varies by agency. Based on a survey performed by FDLE, there are at least 36 different commercial RMS systems in use in Florida, seven (7) in-house RMS products, and 11 agencies that do not have an automated RMS. Some RMS systems used in the state are documented in the “Current Hardware and Software Inventory” section of this document.

FDLE does not currently fund the acquisition or maintenance of agency RMS software or hardware.

#### **c. Current System Performance**

The UCR system is a collection of servers, operating systems, databases, software products, and

numerous interfaces that is specifically geared towards data collection, processing, and submission of UCR Summary, hate crime, cargo theft, and human trafficking data, as well as agency personnel counts. While the current system is capable of handling the current data storage, data processing, and user interfaces requirements, extensive changes are required in order to go from the current UCR Summary requirements to NIBRS. The data to be submitted by agencies to FDLE, and by FDLE to the FBI, will change from being a very small set of numerical statistics submitted twice per year to a detailed set of incident-based data submitted monthly using labor intensive processes.

The current data collection, analysis, validation, and dissemination processes are a mixture of manual and automated activities performed by many agency staff members at all levels of government that require the use of multiple, disparate information systems. Many of the processes associated with the summary reports are obsolete by technological standards due to age and inflexible design characteristics. There are several areas where current processes do not meet end user needs. The FDLE staff depends greatly on manual processes to achieve business goals. Success depends on staff in approximately 400 agencies performing interdependent tasks in a timely and correct manner. Manual processes always carry the potential of introducing human error. Due to historical design constraints, it is not possible to upgrade the current disparate systems to new requirements that would bring modern benefits in terms of both efficiency and timeliness of information to FDLE and its customers such as elected officials, government agencies, the general public, and the media.

In addition, the FBI has a process for the submission of Use-of-Force data to the FBI. This encompasses any Use-of-Force that results in the death or serious bodily injury of a person, as well as when a law enforcement officer discharges a firearm at or in the direction of a person. Given the potential benefit of such information based on recent incidents, the accompanying publicity, and the current lack of representative data, it is anticipated that submission of such data to FDLE and then to the FBI will provide significant benefit at both the state and federal levels. However, the current systems and processes cannot support the collection of this data from Florida agencies, or the submission of data to the FBI.

## **2. Information Technology Standards**

The current system is based upon the standards and specifications provided by FBI CJIS, there are some deviations from the standard in use in Florida.

- UCR Summary data is provided by FDLE to the FBI based on the FBI UCR Summary Reporting Technical Specification, with some Florida-specific deviations.
- Summary data files uploaded by Florida agencies are based on an FDLE-defined flat-file specification derived from the FBI Summary Reporting Technical Specification.
- Hate crime data is provided by FDLE to the FBI using the FBI Hate Crime Technical Specification.
- Cargo theft data is provided by FDLE to the FBI using the FBI Cargo Theft Specification.
- Human trafficking data is provided by FDLE to the FBI using the FBI NIEM IEPD specification.
- Employee count data is provided by FDLE to the FBI using a spreadsheet template provided by the FBI which produces a flat file per the FBI technical specification.

## **B. Current Hardware and/or Software Inventory**

The current hardware and software systems were designed to support the UCR Summary reporting system, which only reports on a small set of data (originally designed more than a half century ago) and no longer meets new federal requirements and state needs for a significantly larger data set, collected more frequently, and analyzed and reported more thoroughly. The existing software cannot be upgraded to the

new data standards being used in the law enforcement community, and the existing hardware is inadequate to handle the new data sizes and processing power required to meet current and future law enforcement practices.

The current hardware is no longer under purchase or warranty coverage. Software has primarily been developed in-house over the years and is not covered by maintenance contracts. All production hardware is supported through maintenance contracts.

The current processes, hardware, and software must remain operational while the state transitions to NIBRS reporting. This will allow FDLE to continue to generate crime reports for Florida and submit summary data to the FBI until a sufficient number of state and local agencies have transitioned for the state to have representative incident-based data available.

### **UCR Web Application Architecture**

The UCR web application architecture is hosted at FDLE Information Technology Services (ITS) and consists of:

- Firewall protecting FDLE user access
- Firewall protecting UCR Admin/User access
- JBoss middle-ware Enterprise Application Server
- F5 load balancer for FDLE users
- F5 load balancer for UCR Admin/Users
- Internet-accessible DMZ Windows server cluster (FDLE users)
- CJNET-accessible Windows server cluster (UCR Admin/Users)
- Web server architecture, including:
  - Presentation Layer – User Interface Components
  - Service Layer – Spring Beans
  - Database Layer – DAO Components
  - Application Layer – Java SE, SQL Server 2008/2014, Authentication and Authorization Framework (ASM)
- SQL Server Database, including
  - FDLE ASM
  - UCR Transactions on UCRDBWEB SQL server
  - UCR Report on UCRDB SQL server
  - UCR data tables are housed in SQL Server 2014; the database resides in a clustered 2 node environment; the OS for the 2 nodes are Windows 2012 R2.
- Reporter – SAS Reporting Application

Network connections from the FDLE users and state and local agency users (i.e., UCR Admin/User) to the FDLE site is either through the existing Internet connection or the Florida Criminal Justice Network (CJNET).

The system hardware of the current UCR summary system consists of legacy CPUs, memory, and internal data storage devices:

- Production System: 2 physical servers – each with 2 CPUs 4 Cores, 16 GB RAM, 150 GB internal storage.
- Testing System: 2 physical servers – each with 1 CPU 4 Cores, 8GB RAM, 150 GB internal storage.
- Development System: 2 virtual servers – 1 CPU, 2 Cores, 1 GB RAM, 50 GB on SAN

The current UCR system is backed up by Commvault (enterprise back-up system).

**Current User Groups and RMS Applications**

State and local agency users are from approximately 400 Florida law enforcement agencies and include:

- All Police departments (including all cities, counties, schools, colleges, universities, airports, beach patrols, etc.)
- All sheriff's offices (SO)
- The Florida Fish and Wildlife Conservation (FWC) Commission
- The Florida Department of Corrections Inspector General (IG) Office
- The Florida Department of Law Enforcement (FDLE)
- The Florida Highway Patrol (FHP)
- The Florida Department of Business and Professional Regulation Division of Alcoholic Beverages and Tobacco (DABT)
- The Florida Department of Financial Services Division of Insurance Fraud

FDLE surveyed all agencies currently submitting UCR Summary data to the state to determine which agencies have an RMS, what RMS is used, what NIBRS data elements are collected, how many officers in the agency report incident data, whether the agency shares their RMS with any other agencies, the age of their hardware and software, and whether there are plans to update or replace the RMS hardware or software. Over 85% of the agencies (311) responded. Based on this data, there are at least 36 different commercial RMS products in use in Florida, seven (7) in-house RMS products, and 11 agencies that do not have an automated RMS. There are also approximately 18 RMS products, including both commercial and in-house systems, which are used by only one agency in the state. Details from that survey are shown below. Note that the numbers shown are from the survey and do not include every agency in the state.

The following commercial Records Management Systems (RMS) are being used throughout Florida as of 2016:

Commercial RMS	# of agencies
ACISS Systems RMS	9
ARMS Records Management	2
AssetWorks BOSSCOPS	1
Beacon Software Solutions RMS	3
Caliber Public Safety Global Software	1
Capers Software RMS	1
Cohero CommandPoint RMS/AFR	1
Competitive Edge Software Report Exec	1
Computer Information Systems RMS	4
Crime Star RMS	1
Delphi Enterprises Code 3	3
eForce Software RMS	3

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<b>Commercial RMS</b>	<b># of agencies</b>
Executive Information Services RMS	7
Florida State Univ. TRACS	2
Hexagon Safety & Infrastructure I/LEADS	3
Informant Technologies Informant PS	1
Logisys Systems Data Trak	1
MobileTec International InMotion RMS	1
Motorola Solutions InfoTrak	1
Motorola Solutions PremierOne	3
Pamet RMS	1
Pulsiam SafetyNet RMS	1
QED Web/Partner	1
SmartCOP SmartRMS	42
Southern Software RMS	4
Spillman Flex	11
Sungard Naviline	3
Sungard ONEsolution	52
TriTech Inform RMS	3
TriTech Tiburon Total Command RMS	26
TriTech VisionRMS	2
Tritier WinGS Direct RMS	2
Tyler New World Records Management	24
USA Software CrimeFile IMS	20
Versaterm Versadex	2

In addition to the above commercial RMS applications, the following Florida agencies have developed and support their own in-house RMS, with several of these agencies also providing RMS services to sister agencies:

<b>In-House Developed</b>	<b># of agencies</b>
Bay County SO	5
FDLE/Capitol Police	1
Florida Department of Law Enforcement	1
Jacksonville SO	2



In-House Developed	# of agencies
Palm Beach County SO	1
Seminole County SO	11
University of Central Florida PD	1

**Current Agency Data Collection Practices**

This section describes the process for collecting and recording incident data used by state and local agencies for crimes that occur within their jurisdiction. While details vary from agency to agency, the general process described here provides a high level, general view of the current process.

Citizen calls for service and officer dispatch are initiated through a staff of call takers, generally using a Computer Aided Dispatch (CAD) product that provides call information to an officer’s Mobile Data Terminal (MDT). Officers input additional incident data into their MDT, which in general automatically populate the agency’s RMS. RMS currently used in the state are configured for Florida’s UCR Summary data collection and submission and perform very limited, if any, data validations geared towards UCR Summary on the data entered by the officer. Incident data is generally reviewed by a supervisor to ensure it meets agency and UCR Summary business rules. Supervisors can approve the incident report or send it back to the officer for corrections; in some cases, supervisors can make limited changes to the data themselves. Once the supervisor has approved the incident report, the report goes to records department staff, who also perform business rule checks and can also send a report back for corrections, and who may also be able to make some updates to the report themselves. UCR Summary data submissions are generated semi-annually by the agency, generally through the use of UCR Summary reporting capabilities built into the agency’s RMS, and submitted to FDLE.

Some agencies do not have automated CAD systems and/or MDTs. Some agencies have a very limited automated RMS, while some rely on paper forms. These agencies generate UCR Summary data submissions manually and submit to FDLE through an online web form.

Most current vendor and some in-house developed RMS used in the state include NIBRS capabilities. In some cases, all NIBRS data elements are already included in the RMS database and displayed to the officers on their MDTs. However, NIBRS business rule data validation is not performed on input data since the state is not currently reporting NIBRS data. In other cases, the RMS database does not include all the NIBRS data elements. Therefore, these agencies would need changes to their RMS database and screens displayed to officers on their MDTs.

**C. Proposed Technical Solution**

The current information technology environment supporting UCR Summary reporting is significantly different from the proposed environment required to support incident-based reporting. While the processes are comparable in some cases, incident-based reporting requires daily and monthly data collection, processing, and submission versus semi-annual data collection and submission for summary reporting. Keeping the current systems and processes in place indefinitely is not an option based on the FBI discontinuing the acceptance of Summary data in January 2021.

The processing power and storage capacity required for the new FIBRS repository is much greater than the current summary system due to the larger number of data elements required for incident-based

reporting, and because detailed information for each incident is reported rather than a statistical summary of the total data for six months or a year. It requires increased storage capacity plus the processing power to manage the increased data handling and analysis. However, similar to the current system, the incident-based reporting system does not require real-time transaction processing for data collection or reporting. Although FDSP data requires much more timely data collection and data forwarding, it is still on a daily basis versus real-time.

***Hosting of FIBRS Repository***

The FIBRS repository is the backbone storage and processing system and may consist of several machines hosting a database server, application server, web server, and associated network and software systems. The systems must be hosted in FDLE enterprise Microsoft Azure government tenant and must be protected from unauthorized access and environmental events.

***State-provided RMS***

FDLE is providing a RMS for agencies that do not have their own RMS, have an RMS that cannot be reasonably upgraded to support incident-based reporting, or that desire to use a state-supported RMS rather than maintain their own. FDLE developed and vetted requirements, evaluated candidate vendor products, and made a final selection on a vendor and product. In March 2021, FDLE executed a contract with SmartCOP for the provision of a state-sponsored RMS.

***Hosting of State-provided RMS***

The state-provided RMS will be the incident management system for Florida law enforcement agencies and will be a software-as-a-service. The system is hosted in DHSMV-FHP's data center.

***Develop FIBRS Repository In-House or Acquire Customized COTS FIBRS Repository***

The FIBRS repository is based on the NIBRS specification with customized functionality added to meet Florida requirements. The NIBRS specification is well documented. In addition, FDLE has documented the supplementary FIBRS specification. The deployed FIBRS repository meets the FIBRS specification as published by FDLE.

***Develop State-provided RMS In-House or Acquire Customized COTS RMS***

The state-provided RMS meets the needs determined by FDLE. The RMS is based on the NIBRS specification with customized functionality added to meet Florida's documented FIBRS requirements. The deployed RMS must meet the FIBRS specification as published by FDLE.

**1. Technical Solution Alternatives**

Based on the business process requirements and the recommended business solution as documented in section II.C – Proposed Business Process Requirements, a number of different aspects of the overall solution were reviewed as documented below.

***Hosting of FIBRS Repository***

The alternative implementations for the FIBRS repository are to host at the FDLE data center, or to use a repository hosted at a third-party site. Note that some repository vendors offer hosting, while others do not.

***State-provided RMS***

The alternative implementations are for the state to provide an RMS for agencies that do not have their own RMS, have an RMS that cannot be reasonably upgraded to support FIBRS incident-based reporting, or that desire to use a state-supported RMS rather than maintain their own.

**Hosting of State-provided RMS**

The alternatives for the state-provided RMS are to host at the FDLE data center, use a repository hosted at a vendor-site, or use an RMS that already exists at NLETS.

**Develop FIBRS Repository In-House or Acquire Customized COTS FIBRS Repository**

The alternatives are to develop the FIBRS repository at FDLE, or to acquire a COTS product and contract with the vendor to customize for Florida's needs.

**Develop State-provided RMS In-House or Acquire Customized COTS RMS**

The alternatives are to develop the state-provided RMS at FDLE, or to acquire a COTS product and contract with the vendor to customize for Florida's needs.

**2. Rationale for Selection**

FDLE applied several criteria to compare alternatives and recommend a solution that best meets the business and strategic needs of the agency, as well as state and local agency stakeholders. These criteria include:

- Impact to state and local agencies
- Impact to vendor and agency RMS
- Impact to FDLE IT services and systems
- Resource requirements
- Costs

**3. Recommended Technical Solution**

**Hosting of FIBRS repository**

The FIBRS repository is hosted in a cloud solution.

While some vendors provide hosting support, many do not, and those that do only provide it as an alternative for states that do not have the data center support necessary. The time and cost required to ensure that a vendor-hosted repository meets state policy requirements makes a vendor-hosted solution more expensive than hosting in Microsoft Azure. A vendor would still have to acquire hardware upon which to host the repository given that there are few vendor-hosted state incident data repositories in the country. FDLE would also have to conduct periodic audits of the vendor site to ensure ongoing adherence to state and agency policy requirements since the site is not under the control of FDLE or a trusted organization such as Microsoft Azure or NLETS.

The repository could also be hosted at a trusted site such as NLETS if FDLE provided the hardware. But the installation of hardware and software at a remote site, and the management of such a remote system would make this solution more expensive and less secure than hosting in Azure.

**State-provided RMS**

The state is providing a state-supported RMS in order to ensure that incident-based data is available from a sufficient number of jurisdictions in the state to provide representative data for crime statistics.

Some of the reasons for this are below.

- There are a number of agencies that do not have an RMS and manage incident data through paper forms. Without a state-provided RMS, those agencies would not be able to participate in FIBRS.

- There are a number of agencies that maintain incident data in local computer systems that cannot support data submission to FIBRS, or that have systems that cannot be upgraded to support any new requirements. Without a state-provided RMS, those would not be able to participate in FIBRS.
- Given the number of commercial and in-house developed RMS used by only one or two agencies, the cost of upgrading all those systems is quite high. Given the option of using a state-provided system, at least some of these agencies will switch to the state-provided RMS, saving the costs of upgrading their existing RMSs.
- For small and some medium-size agencies, the cost of maintaining the existing RMS is a strain on budgets, data centers, and support staff. By using a state-provide RMS, these agencies can liberate resources for other mission critical needs.

***Hosting of State-provided RMS***

The RMS is hosted in DHSMV-FHP's data center.

***Develop FIBRS Repository In-House or Acquire Customized COTS FIBRS Repository***

FDLE acquired a vendor-customized COTS repository product for the FIBRS repository.

The market for a state-level incident-based repository consists of the 50 states; this is not a large number of COTS state-level repository products. In addition, some states have developed their own. Virtually every installed COTS repository has been customized to some degree to meet state requirements for additional data elements, business rules, code values, data export formats, etc. Therefore, all vendors are capable of, and have the expectation that any customer will require customizations to the base product. Therefore, in this realm, the customization of a COTS product is a standard approach. Vendors typically charge license, installation, and training fees for their base product plus any additional modules that are required, then charge an additional amount for customization. Ongoing maintenance fees cover the base product plus any customizations. Therefore, when the base product is updated to add features, improve usability, or to address any security issues, the vendor provides those changes to the customized products as well.

While the state-level repository is not as complex a product as an RMS, there is still a significant level of requirements analysis, design, and development. Given the number of data elements that are expected to be in the FIBRS repository, and the number of business rules that will be inherited from NIBRS and use-of-force, the repository would not be a small, simple project. Development of such a product from scratch in FDLE would be a significant undertaking requiring subject matter experts (SMEs), system engineers, business analysts, software developers, and technical writers. Developing a Florida-specific repository product from scratch would be an extremely complex and costly endeavor, and doing it while transitioning the entire state to incident-based reporting would be onerous. Therefore, development of the FIBRS repository at FDLE is not a practical alternative.

***Develop State-provided RMS In-House or Acquire Customized COTS RMS***

FDLE acquired a vendor-customized COTS RMS product as the state-provided RMS.

There are dozens of COTS RMS products currently available since the market consists of every law enforcement agency in the country, if not the world. Virtually every installed product has been customized to some degree to meet state or agency requirements for additional data elements, business rules, code values, screen layout, etc. Therefore, all vendors are capable of, and have the expectation that any customer will require customizations to the base product. Therefore, in this realm, the customization of a

COTS product is a standard approach. Vendors typically charge license, installation, and training fees for their base product plus any additional modules that are required, then charge an additional amount for customization. Ongoing maintenance fees cover the base product plus any customizations. Therefore, when the base product is updated to add features, improve usability, or to address any security issues, the vendor provides those changes to the customized products as well.

Development of an RMS product entails a significant level of requirements analysis, design, and development. Complexities of a simple RMS product that can support an entire agency throughout the lifecycle of an incident from initial reporting to final disposition is a significant undertaking requiring subject matter experts (SMEs), system engineers, business analysts, software developers, and technical writers. Most existing RMS products have taken years to design, develop, and evolve into fully functional and usable products. Developing a Florida-specific RMS product from scratch would be an extremely complex and costly endeavor, and doing it while transitioning the entire state to incident-based reporting would be onerous. Therefore, development of a state-provided RMS at FDLE is not a practical alternative.

#### **D. Proposed Solution Description**

The proposed solution is to replace the current UCR Summary system with a new hybrid solution (i.e., Approach 4 as selected in Section II.C.4) that is geared toward meeting Florida's needs for NIBRS, FDSP, Use-of-Force, and the Florida-specific data elements required for hate crime and domestic violence reporting. The hybrid approach is intended to allow state and local agencies to submit a FIBRS message to FDLE, and FDLE will extract the data necessary to support data submissions to the FBI for NIBRS and the Use-of-Force, for Florida's state-wide crime statistics plus hate crime and domestic violence reporting, and to FDSP repository. FDLE could also submit data directly to the N-DEx program if desired.

To meet these requirements, FDLE implemented a data repository with two key components, the Florida CJIS Portal (Portal) and Florida Incident Based Reporting System (FIBRS) data to collect, store, and distribute incident based data from state and local agencies. The Criminal Justice Data Transparency (CJDT) and Uniform Arrest Affidavit projects will leverage technology from the FIBRS solution to standardize and streamline the submission of data to FDLE. This will have the added benefit of economizing submissions from data contributors and reducing the need for multiple repositories. Independently implementing FIBRS will significantly increase the cost.

Data collection will consist of the following types of data from state and local agencies in Florida:

1. Collect all NIBRS data elements on a monthly-basis or more frequently, for all NIBRS-reportable incidents and arrests.
2. Collect all Florida-specific data elements (i.e. not in standard NIBRS) for hate crime and domestic violence on a monthly-basis or more frequently.
3. Collect Use-of-Force data on a monthly basis or more frequently.
4. Collect FDSP data on a daily basis.
5. Collect law enforcement agencies' employee count data annually.

The following section describes the technical aspects of the collected information.

#### **Data Contents Overview**

The hybrid solution includes approximately 250 data elements, including all NIBRS, FDSP, Florida hate crime, Florida domestic violence, and Use-of-Force data elements.

The high-level data constructs include:

- Address/location
- Event (incident, arrest, citation, booking, field contact, case record or CAD record)
- Image
- Narrative
- Offense/charge
- Pawn
- Person (including whether subject, victim, witness, etc.)
- Organization (including agency information)
- Phone number
- Vehicle
- Property (non-vehicle)
- Scars/marks/tattoos for a person
- Warrant
- Weapon

The hybrid solution's data contents are summarized below.

- Incident information includes details related to uniform crime reporting such as details related to the incident, case, offense, subject, arrest, victim, officer, property/vehicle, location, and arrestee.
- Arrest information includes details such as subject, offense, charge, arresting agency, bond information, victim information, and vehicle details.
- Location information includes individual address elements such as street number, street name, city, and latitude and longitude.
- Organization information includes organization name, organization type, and agency ORI code for law enforcement agencies.
- Person information includes name separated into first/middle/last/suffix, date of birth, identifiers such as social security number, race, sex, ethnicity, and descriptors such as hair color, height, weight, etc.
- Property information includes the identical set of property status values as in NIBRS, but property is organized by the piece of property as in the FDSP.
- Includes equivalents for all of the additional hate crime data fields that Florida currently collects.
- Includes equivalents for all domestic violence offense codes and relationship types currently collected by Florida.
- Includes equivalents for all use of force data elements.

The hybrid approach provides the capability, using a component known as the Florida CJIS Portal, to include sensitive data in a data submission by including explicit dissemination criteria as defined by the N-DEx program and as needed to support other legislatively mandated work, like CJDT and the uniform arrest affidavit. The Portal will not share sensitive data with the FIBRS Repository component. This allows accurate and complete NIBRS and UoF data to be extracted from the Florida FIBRS repository while restricting the sharing of sensitive data. Data used to generate NIBRS and UoF statistics do not include any personally identifiable information. Data marked as non-sensitive can be forwarded to the FDSP. By leveraging the N-DEx data markings, the Florida system can potentially forward data to N-DEx with the appropriate markings for that system.

The design of the hybrid solution includes all data elements for the various data sets (i.e., NIBRS, FDSP, hate crime, domestic violence, etc.) that must be supported by Florida. Previously, these data sets were

reported separately with numerous overlapping data elements. Some of the reporting was done manually by personnel at the agencies and at FDLE. These manual processes required extra work and increased chances for data entry errors. Therefore, one of the goals of the hybrid solution is to minimize the number of data sets and data submission processes that must be supported by state and local agencies and this approach will also eliminate manual steps in the data submissions process. This approach will also leverage the Portal to security manage data to be shared with other systems like CJDT and the Computerized Criminal History (CCH) system.

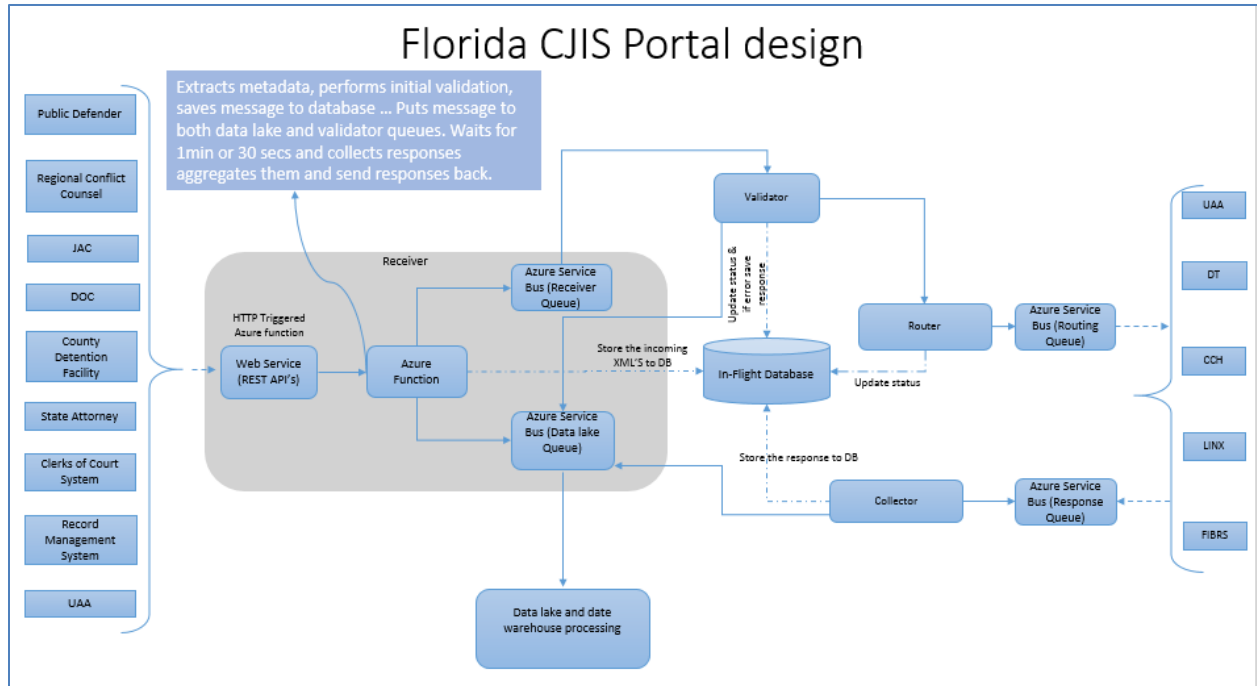
This approach will define and implement business rules to ensure the data is consistent and of high quality, and will incorporate the required NIBRS business rules.

### **Data Submission**

The hybrid data specification is defined in the form of a NIEM IEPD(s), which includes extensive information for mapping the hybrid data model to NIBRS. The hybrid data specification extends the NIBRS data model so that existing RMS and repository vendor products, software tools, and documentation can be leveraged for implementation and interoperability. NIBRS and NIEM also provide a number of free-to-use tools that can be used by vendor and agency implementers for testing, to ensure conformance to the business rules, and to simplify development; these tools can be modified to support the Florida implementation rather than developing comparable tools from scratch.

Data will be submitted to the Florida CJIS Portal by state and local agencies. The Portal will extract the raw data and send relevant data to the FDSP and other systems. Non-sensitive data for NIBRS, Use-of-Force and Florida specific crime reporting will be shared via the FIBRS repository. During this process, the data will be checked against all applicable business rules as well as any other data quality requirements. In case of data quality issues, the submitting agency will be notified so that errors can be corrected. For both components, authorization is managed through integration with a third-party provider.

The data submission process is outlined in the conceptual diagram below. "State/Local" refers to state and local law enforcement agencies across Florida. They may send their data to the FIBRS repository via the Florida CJIS Portal located in Microsoft Azure, where data collection, validation, and state reporting will occur. Furthermore, data is submitted in various formats to other analytical and investigative law enforcement programs.



### Administration and Data Functions

The hybrid repository includes application servers and web interfaces to implement agency and user management, data upload, review, validation, and other miscellaneous administrative functions:

- Collect and store all incident data submitted by state and local agencies
- Store state and local agencies, including their names, locations, ORI code, etc.
- Store authorized agency FIBRS users
- Store authorized FDLE FIBRS users
- Add, delete, and edit users in the system; modify authorizations and privileges
- Assign roles to users
- Download and review the generated agency crime statistics by the agency users
- Examine any data quality issues and allow the reporting agencies to update their data
- Approve agency data submission for submission to the FBI
- Designate that agency data is not to be included in a data submission to the FBI
- Track data submissions and approvals by individual agency; show status of progress, error correction, and approvals; provide reminders to agencies to complete their required tasks in a timely manner
- Collect agency/jurisdiction population data to be used for statistical analysis in the annual Crime in Florida report and other reports
- Accept UCR Summary data submissions from state and local agencies until FDLE determines that a sufficient number of agencies are submitting data to FIBRS
- Generate state crime data and statistics (i.e., Crime in Florida report, etc.) to be published
- Publish and disseminate state crime data and statistics to the public, media, and government officials
- Provide training and support to the agencies' administrative personnel in the use of the above functions
- Provide option to submit data to FDSP
- Provide options on what data is restricted from the submission to the FDSP



## 1. Summary Description of Proposed System

There are three major components that are part of the planned approach: (a) the Florida CJIS Portal that receives, stores and processes data from agencies, (b) the FIBRS repository that further processes NIBRS and UoF data, and generates data submissions for transmission to other systems such as NIBRS at the FBI, and (c) a state-provided RMS for agencies that do not have their own RMS, have an RMS that cannot be reasonably upgraded to support incident-based reporting, or that desire to use a state-supported RMS rather than maintain their own.

### **System Type**

FIBRS will host all data submitted by state and local agencies to FDLE, and will include a machine-to-machine web service for agencies to upload data to FIBRS.

FIBRS and the Portal include an application server, web server, and a database server, with a web-based interface to perform numerous administrative and managerial functions related to user management and data handling, as described above. FIBRS is hosted in FDLE's Microsoft Azure government tenant.

The state-provided RMS will be a data warehouse hosting all data submitted by officers at agencies using the RMS. The RMS will leverage cloud services and software-as-a-service.

### **Connectivity**

FIBRS will interface with the FBI, local agencies and FDSP systems over existing secure connections. FDLE personnel will connect to FIBRS over the FDLE intranet. State and local agency representatives will connect to the system over secure connection with the agencies.

The state-provided RMS will be accessible over a secure network connection to allow officers to enter data from incident locations as well as their offices. Officers will be able to enter data into their mobile data terminals (MDTs) or office computers for transmission to the RMS. In locations where network service is not available, the data will be stored on the MDT until network service is available, at which time the data will be transmitted. Agency supervisors and records management personnel will be able to review and approve data from their office computers.

### **Security, Privacy, Confidentiality, Access**

These standards will be the same as the current security standards used by FDLE.

Since FIBRS will contain personally identifiable information, data controls will be established to ensure that access to sensitive data is restricted to appropriate personnel, while allowing the data necessary for crime statistics reporting to be accessible by the Florida Statistical Analysis Center (FSAC).

### **Development and Procurement Approach**

To realize the business solution, FDLE plans to acquire commercially available systems that can be customized to meet FDLE's business requirements. The contracted systems will include, but are not limited to:

- Commercial NIBRS repository
- Commercial RMS product
- Contracted services to upgrade local agencies' RMS products
- Computer hardware (e.g., servers, storage, and network)

- Commercial systems software (e.g., operating system, database management system, and application server platform)
- Project management services
- Software customization services
- Data analysis and migration services
- System integration and testing services
- Implementation and configuration
- Training services

***Internal and External Interfaces***

FIBRS will communicate with the following external systems:

- FBI NIBRS (outgoing)
- FDSP (outgoing)
- FBI Use-of-Force (outgoing)
- Law Enforcement Employee Count
- Florida state-provided RMS (incoming)
- All Florida state and local agency RMS (incoming)
- State’s Statute Table
- Florida’s uniform arrest affidavit
- FDLE’s Data Transparency Solution
- FDLE’s Data Visualization Tool

The state-provided RMS will communicate with the following systems:

- FIBRS (outgoing)
- Officer MDTs at agencies using the RMS (incoming)
- Officer, supervisor, and records management personnel desktop systems (incoming)
- State’s Statute Table
- Florida’s uniform arrest affidavit
- FDLE’s Data Transparency Solution

***Maturity and Life Expectancy of the Technology***

FDLE procured a vendor solution which is mature and used in other states. The systems will be updated by the vendor when upgrades are available for the underlying vendor product. The vendor solutions will be flexible to facilitate future changes and upgrades.

***Other Systems to be Integrated With***

The systems will interface with the systems indicated in the “Internal and External Interfaces” section above. These systems will not be tightly integrated since system-to-system data submissions will be accomplished via the transmission of data files through a web services interface. Agency and FDLE users will interface via web applications.

**2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)**

FIBRS is hosted in FDLE’s Microsoft Azure government tenant. The state-provided RMS will not require hardware to be procured, because it is hosted in DHSMV-FHP’s data center.

**SCHEDULE IV-B FOR FLORIDA INCIDENT-BASED REPORTING SYSTEM (FIBRS) IMPLEMENTATION**

Anticipated total project costs are summarized in the table below:

<b>Title:</b>	Florida Incident-Based Reporting System						
<b>Tracking #:</b>	TBD						
<b>Customer:</b>	Criminal Justice Information Services			<b>Customer Contact:</b>	_____		
<b>Manager:</b>	Kristen Grosh			<b>ITS Lead:</b>	_____		
<b>Planned Start:</b>	7/1/2019			<b>Planned Finish:</b>	6/30/2023		
<b>Duration (mos):</b>	48.7						
<b>Baseline Date:</b>	7/1/2019						
<b>Revision Date:</b>	9/7/2021			<b>Version #:</b>	3.0		

Project Budget Cost Elements	Actual	Actual	Actual	Actual	Planned	Planned	Totals
	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	
<b>Staff</b>							
State Staff	\$0	\$459,508	\$591,011	\$924,400	\$1,502,121	\$1,502,121	\$4,979,162
OPS	\$0	\$14,686	\$22,221	\$34,559	\$0	\$0	\$71,466
<b>Expenses</b>							
Staff Expenses	\$0	\$12,477	\$10,000	\$133,825	\$151,407	\$159,197	\$466,906
Requested New Staff Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Software	\$0	\$0	\$0	\$3,250	\$1,010,000	\$0	\$1,013,250
Other Expenses	\$0	\$0	\$9,725	\$407,376	\$668,001	\$75,000	\$1,160,102
<b>OCO</b>	\$0	\$0	\$7,444	\$0	\$0	\$0	\$7,444
<b>Contract Services</b>							
Contract Staff	\$412,000	\$198,513	\$722,351	\$688,096	\$1,158,375	\$628,000	\$3,807,335
Project Deliverables	\$0	\$0	\$405,783	\$3,758,789	\$2,497,190	\$957,468	\$7,619,230
Other IT Services	\$0	\$58,000	\$98,922	\$100,603	\$371,078	\$251,364	\$879,967
<b>Other</b>	\$0	\$0	\$101,069	\$446,470	\$7,657,157	\$0	\$8,204,696
<b>Total</b>	<b>\$412,000</b>	<b>\$743,184</b>	<b>\$1,968,526</b>	<b>\$6,497,369</b>	<b>\$15,015,329</b>	<b>\$3,573,150</b>	<b>\$28,209,559</b>

Maintenance Budget/Recurring Costs							
Cost Elements	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Totals
State Staff	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Staff Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance Expenses	\$0	\$0	\$0	\$371,729	\$1,435,000	\$1,584,114	\$3,390,843
Contracted Services Maintenance	\$0	\$0	\$0	\$0	\$569,072.00	\$1,061,608	\$1,630,680
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$371,729</b>	<b>\$2,004,072</b>	<b>\$2,645,722</b>	<b>\$5,021,523</b>

**E. Capacity Planning**

*(historical and current trends versus projected requirements)*

The overall process of the planned system includes agencies processing and submitting data to FDLE as well as FDLE processing and analyzing data for internal and public use and subsequently submitting data to the FBI. However, for the purposes of this section, only components under the control of FDLE are included since agency RMS systems already collect and store incident data and the transition to incident-based reporting by FDLE does not significantly impact agency RMS system capacities or capabilities.

There are three major components that are part of the planned approach:

1. The Florida CJIS Portal that receives, stores and processes data from agencies,
2. The FIBRS repository that further processes NIBRS and UoF data, and generates data submissions for transmission to other systems such as FBI NIBRS, and
3. A state-provided RMS system for agencies that do not have their own RMS or that desire to use a state-supported RMS rather than maintaining their own.

Each of these major components is covered separately below.

**Historical and Current Information**

**FIBRS**

Current data submission transactions from state and local agencies are limited due to the restrictive design of the UCR Summary data collection. Most agency data are submitted twice per year, with some data only collected once per year. Limited data is submitted more frequently; in 2016 this data consisted of fewer

than 300 reports. UCR Summary data reporting was originally designed more than a half century ago to be suitable for paper reporting and has not been significantly updated since then. The data is statistical in nature so the size of the data sets and the number of records is relatively small by modern standards. The number of agencies submitting data directly to FDLE is approximately 400. Therefore, data capacity, network bandwidth, and processing power requirements are currently low.

### **State-provided RMS**

The state does not currently provide such a service.

## **Projected Requirements**

### **FIBRS**

The required transition from a UCR Summary statistical reporting process to a FIBRS incident-based process means that data set size will increase significantly, and the frequency of data submissions will go from semi-annual to daily and monthly. Therefore, the historical capacity and capabilities of the existing hardware, software, and network do not provide a foundation for determining projected requirements. However, the information available regarding the number of agencies and number of incidents does provide input into projected requirements.

The inclusion of FDSP data that will be forwarded to the FDSP repository means that FIBRS must be capable of receiving, processing, and transmitting data on a daily basis. When errors or other issues are identified in submitted data, or when additional information regarding an incident becomes available, an agency can update and then resubmit the data to FDLE, meaning that some incident data may be submitted multiple times.

The transition from UCR Summary to NIBRS for statistical analysis of incident data will increase reporting frequency from twice annually to monthly, with a significantly larger data set requiring application of a complex business rule set to enforce much higher data quality. Additionally, NIBRS supports more frequent reporting than monthly, so some agencies may report weekly or by any other desired schedule.

While the actual capacity planning can only be done after the detailed design of the system is completed, some generalizations can be made.

- Over 600,000 offenses were reported during the previous annual reporting cycle, for an average of almost 1,700 per day or 50,000 per month.
- Some incidents may be submitted more than once either due to the availability of additional data or to make corrections and/or updates to an earlier submission. Assuming ten percent (10%) are resubmitted, the average number of incidents submitted would increase to over 1,800 per day or 55,000 per month.
- All incident data is expected to be retained indefinitely.
- Original XML data submissions will be retained indefinitely.
- While there is not an expectation that agencies will submit historical (i.e., pre-FIBRS) data to FIBRS, some agencies may submit all data that has not previously been submitted, which would include historical data.
- Some agencies may submit data weekly or monthly rather than daily, requiring greater capacity to handle larger data files. It is expected that these larger file submissions would occur over a short

period of time at the beginning of the month, increasing the maximum capacity required to accept data submissions.

In addition to the primary FIBRS system, a back-up system must also be acquired, so operations can continue if the primary system is down for a period of time. While FIBRS will forward incident data on a daily basis to the FDSP, a slowdown or short delay in submitting data to the FDSP is not catastrophic. Data submissions to the FBI for NIBRS and Use-of-Force will occur monthly; a slowdown or short delay in submitting this data does not create issues with these programs.

### **State-provided RMS**

Based on the online survey conducted by FDLE, it appears that fewer than 15 agencies currently lack an RMS, totaling fewer than 600 officers. However, it is anticipated that as many as 100 small and medium agencies totaling as many as 4,000 officers may switch to a state-provided RMS in order to upgrade to a modern system, simplify operations, and lower costs. Therefore, the hardware must be sufficient to support the larger user base. While the details will depend on the user pricing model of the selected product, licensing and upgrades must support adding additional users as new agencies come online. The RMS software licensing prices and capacity requirements are driven by the number of users rather than the number or frequency of incident data collected. Therefore, detailed estimates for the number of incidents, transaction frequency, peak transactions, etc., are not required.

In addition to the primary state-provided RMS system, a back-up system must also be implemented so operations can continue if the primary system is down for a period of time. Since the RMS is used in real-time by officers, data entry and access responsiveness for the back-up system must be equivalent to that of the primary system, requiring the back-up system to have equivalent processing power, networking capacity, and storage capacity as the primary system.

## **VII. Schedule IV-B Project Management Planning**

*Purpose: To require the agency to provide evidence of its thorough project planning and provide the tools the agency will use to carry out and manage the proposed project. The level of detail must be appropriate for the project's scope and complexity.*

FDLE has a Project Management Plan that includes:

### **Project Scope**

The scope of this project is to implement and deploy solutions for Florida to collect and process incident-based crime data from participating local and state criminal justice agencies. The solutions provide data to NIBRS, Use-of-Force, and LInX and provide a means to store and display state of Florida only statistical data. The solutions also automate the collection, storage, and submission of law enforcement employee count data and population data.

The following are in scope for this project:

- Implementation of the technical specification for an incident-based reporting program that supports the needs of NIBRS, Use-of-Force, LInX, and any additional data required by Florida for hate crime and domestic violence
- A state records management system

- A state repository for the incident-based crime data that can collect, extract, and submit data to NIBRS, Use-of-Force and LInX on behalf of state and local agencies
- Platforms, including development, test, production, and disaster recovery environments, to support the state repository and state records management system
- Funds for modifying state and local agencies' RMS, including the management of funds
- Processes and procedures that involve interfacing the repository with:
  - FBI
    - NIBRS
    - Use-of-Force
    - Law Enforcement Employee Count
  - Florida's LInX System
  - State Agencies' Records Management Systems (RMS)
  - Local Agencies' RMS(s)
  - State's Statute Table
  - State's RMS
  - Florida's uniform arrest affidavit
  - FDLE's Criminal Justice Data Transparency Solution
  - FDLE's Data Visualization Tool

The following is out of scope for this project:

- A web-based mechanism to disseminate state and local crime data and statistics to the public, media, and government officials in a timely manner

### **Project Phasing Plan**

This project consists of three high-level phases: detailed planning, procurement/contracting, and implementation and deployment. Given the number of state and local agencies that will interface to the FIBRS repository, and the number of initial and future agencies that are anticipated to use the state-provided RMS, the overall timeframe for this project is relatively long. In addition, FDLE needs to have systems in place and at least a partial set of agencies reporting NIBRS data by the time the FBI stops accepting UCR Summary data in January 2021. Therefore, all phases of the project will overlap so at least partial functionality is in place by then.

#### **Phase 1 - Detailed Planning**

The detailed planning phase involves designing and developing the FIBRS technical specification and technical requirements, assembling the project team, and establishing mechanisms for FDLE to collaborate with state and local law enforcement agencies and with vendors. The technical specification and technical requirements documentation have been provided to state and local agencies that have developed their own RMSs. FDLE identified agencies interested in using the state-provided RMS to review requirements defined by FDLE and to review product offerings. During this phase, FDLE will also continue to collect and update information collected during readiness assessments to fill in missing information and to make updates as agencies change their RMSs.

#### **Phase 2 - Contracting**

This phase of project includes obtaining funding and statutory approvals to move forward with procurement process. The specifications and requirements developed during the detailed planning phase will be used to develop procurements for both the FIBRS repository and state-provided RMS. FDLE has procured a vendor(s) commercial product for FIBRS repository. FDLE is procuring a vendor(s) commercial product for

a state-provided RMS.

### **Phase 3 - Implementation and Deployment**

The implementation and deployment phase began as soon as the technical specification and requirements were available since agencies and vendors could begin efforts to upgrade their existing RMS products. In addition, FDLE began development of a test plan and various documentation and software tools to simplify development and testing of products. Once the contracting phase was complete, vendors started customizations to the products that will be used for the FIBRS repository. Work on the state-provided RMS will begin when its contracting phase completes.

FDLE worked with agencies to determine the first set of RMS products to upgrade, and FDLE provides technical assistance to those agencies to aid with the rapid adjustment, to answer questions, and to provide support to ensure a successful upgrade and deployment. FDLE focuses primarily, but not exclusively, on agencies that are part of the NCS-X sample agencies that the FBI needs to be able to generate accurate nationwide NIBRS crime statistics. FDLE will work with the FIBRS repository and state-provided RMS vendors to provide similar technical assistance. FDLE will also work with the state-provided RMS vendor to interface the RMS to the FIBRS repository via the Portal.

Once the state-provided RMS is deployed, FDLE will work with an initial set of agencies to onboard them to the RMS. FDLE will focus primarily, but not exclusively, on agencies that are part of the NCS-X sample agencies that the FBI needs to be able to generate accurate nationwide NIBRS crime statistics. Once the initial set is operational, additional agencies will be brought onboard with the state-provided RMS.

During this phase, FDLE will also work with the NCS-X Implementation Team and FBI NIBRS programs to start submitting data to NIBRS. FDLE will work with the FBI to submit data to the Use-of-Force repository. FDLE will coordinate with the state FDSP repository to forward appropriate data to the FDSP. Work will be done on an agency-by-agency approach as agencies submit data to FIBRS.

Toward the end of this phase, the FIBRS repository and state-provided RMS will have been deployed for approximately two years. While it is anticipated that FDLE will still be bringing agencies online with both the FIBRS repository and the state-provided RMS, the number of agencies being brought online will have slowed. However, by this time, desirable additional features or requirements may have been identified, technology advances may be available that would improve the process and related systems, user requests may have been received, new features may be available in the various products, etc. Therefore, it is anticipated that a round of feature enhancements and technology refreshes will be beneficial to improve services, stay current with technology, and continue to improve the overall process. These enhancements and refreshes will be conducted in parallel to any ongoing work to bring agencies online with the FIBRS repository and the state-provided RMS. In addition to defining operational processes and procedures, FDLE will retire and decommission outdated business process, tools, methods, and functions that no longer add value to the FIBRS process.

### **Baseline Schedule**

A baselined schedule can be found in Appendix G. The detailed project schedule is maintained as a separate document using Microsoft Project. The schedule consists of four files: a master schedule and three sub-schedules (GCOM's FIBRS schedule, FDLE project schedule, and a SmartCOP's Statewide RMS schedule). The project schedules and budget were rebaselined in July 2021.

## Project Organization

The comprehensive nature of the FIBRS repository and RMS necessitates the coordination among a variety of disparate agencies and groups. This project requires coordination and management of a skilled project staff consisting of technical, functional, and administrative staff, mixed with contract staff and task-specific vendors.

The FIBRS Project organization consists of the Executive Steering Committee (ESC), Project Steering Committee (PSC), the Project Manager, and the Project Team. FDLE SME's and a number of other groups provide additional support.

### FDLE Executive Steering Committee

The Executive Steering Committee consists of the Assistant Commissioner (Public Safety Services), Director of CJIS (also the project sponsor), Director of Business Support, and the Chief Information Officer (CIO). The CJIS Director, Director of Business Support, and the CIO report to the Assistant Commissioner of Public Safety Services. The Executive Steering Committee provides guidance on project decisions that impact scope, schedule and budget.

### FDLE Project Steering Committee

The PSC monitors project status and has decision making authority over the project that impacts the scope, schedule, and budget. Critical project needs are evaluated and with direction provided to the Project Manager (PM) as appropriate focusing on the project's current status, budget and spend plan, open issues, change requests, risks, and communications. The PSC assists in identifying and securing project resources and are responsible for approving project deliverables.

A status report is prepared for each meeting and is distributed to each attendee. The members of the PSC represent the following organizations:

- Florida Police Chiefs Association
- Florida Sheriffs Association
- State Law Enforcement Agency
- FDLE – Business Support Program
- FDLE – Information Technology Services
- FDLE – Criminal Justice Information Services
- FDLE – Criminal Justice Information Services

### Project Manager

The PM is responsible for the overall management and coordination of the work effort and successful completion of the FIBRS project. The PM monitors the day-to-day status of project team efforts. This includes establishing and maintaining the project management plan, assigning, directing, and monitoring the work of project staff, serving as FDLE's primary point of contact for the prime contractor(s), managing issues and risks, monitoring and reporting project status, and reviewing contract deliverables prior to delivery to the PSC for approval.

### Project Team

The FIBRS Project Team consists of a core group of FDLE members responsible for the day to day tasks associated with the project. This team is comprised of members of ITS and any other project staff positions (state positions or Contractors) deemed necessary for the successful completion of the project. The Project Team created a Resource Plan which defines all resources for the project



including all positions deemed necessary.

Contract Manager

As a member of the Project Team, the Contract Manager is responsible for gathering the necessary information for developing the Statement of Work (SOW) and other contracting vehicles, monitoring the award of those contracts, ensuring performance delivery as required by the contract and closing out contracts when the tasks are completed. The Contract Manager works closely with FDLE contract and legal members to ensure that all work is accomplished within State and FDLE contracting rules and guidelines. The Contract Manager will coordinate budget issues and maintain awareness of all expenditures and accounts payable.

FDLE Implementation and Transition Unit (ITU)

A subset of the Criminal Justice Analytics Bureau (CJAB) that will serve as the ITU which acts as the conduit through which user community stakeholders and program personnel communicate, ensuring the resulting services are compliant with the mission. This includes policy identification/coordination for new services, questions for the record, and public inquires. This project requires extensive coordination with local agencies as they make modifications to their systems to become compliant with state specifications.

Project Administrator (PA) and Program Manager (PgM)

The PA and PgM oversee projects to ensure they meet FDLE's strategic plan. The PA and PgM leverage the resources and responsibilities of related projects so that they mutually benefit one another and thereby achieve division goals and objectives. The PA and PgM coordinate the overall activities so that different projects do not interfere with one another's progress but instead share resources effectively and efficiently.

**Quality Assurance Plan**

The focus of the quality management process is to build effective processes that enable the production of high-quality deliverables that meet the specified business requirements. The quality management procedure consists of two principal processes: Quality Assurance (QA) and Quality Control (QC).

Quality Assurance

QA is the practice of adhering to planned, established and systematic approaches designed to ensure the high caliber of the deliverables and the detection and correction of any errors. It provides information about a common set of guidelines and standards to be applied by the Project Team. The primary aspect of a QA review is to ensure that the processes established for the project are being followed. If new processes are required, a group will be formed to establish the quality procedure. The benefits of following quality assurance processes include the following:

- Improved communication
- Improved planning and requirement gathering/definition processes
- Improved development process
- Improved product quality
- Better criteria for hardware and software testing
- Easier transition to production for hardware and software

The most effective QA activity is a formal QA review. The Project Team will conduct these reviews of project processes. Using results generated by this review, the PM will direct follow-up actions to ensure that the project uses sound processes. Additionally, the ESC will advise the PM of any observed deficiencies in processes and the PM will take corrective action to resolve the deficiency in the future.

#### Quality Control

QC activities are those focused on the inspection and/or testing of the deliverable produced. The QC Team verifies that the deliverables are of acceptable quality and that they are technically accurate. QC is the responsibility of the Project Team and the PM or Task Lead responsible for a deliverable. The PM monitors the activities associated with the acceptance of deliverables. QC is conducted before a deliverable is submitted as final to be approved by the PM. The Project Manager is responsible for developing and maintaining a Quality Plan. The Quality Plan will document major deliverables of the project, completeness and correctness criteria, quality control activities and quality assurance activities.

Topics Addressed in the Quality Plan:

Quality Control activities associated with project deliverables:

- Document Deliverables
- Hardware and Software Deliverables
- Service Deliverables

Quality Assurance activities:

- QA processes (Requirements Traceability, Testing, Data Migration, etc.)
- Responsibility for QA processes

Quality Metrics for the project such as:

- Changes in Scope
- Changes to Schedule
- Changes in Cost
- Number and Type of Issues
- Number and Type of Defects
- Preparedness of customer to assume production responsibilities
- Preparedness of IT to assume production responsibilities
- Solution "Fitness for Use"

System testing and operational acceptance testing are the primary QC processes used to assure that deliverables meet FDLE's documented requirements. System testing will involve specific testing and measurement at a technical level to verify compatibility, usability, performance, accuracy, and content of results.

#### Project Oversight

The project team reports as required to the following entities:

- Bureau of Justice Statistics (BJS)
- Department of Management Services (DMS)
- Florida Legislature
- Governor's Office
- Independent Verification and Validation (IV&V)

Criminal and Juvenile Justice Information Systems (CJJIS) Council

The CJJIS Council provides statewide oversight of justice information systems and data while developing plans and policies to facilitate the coordination of information sharing and interoperability, and ensuring appropriate access and security.

Change Management

Change management occurs throughout the lifecycle of the project. A change can be related to any facet of the project – scope creep, schedule revision, funding / cost changes, team / resource changes, issues and risks, etc.

If the change is minor, the PM may determine that the change can be met within current project parameters and the formal change process is not necessary. If the change could impact requirements, deliverables, payment schedule, cost, or completion date of a major milestone, the PM (or team member assigned) will fully research the impact of the project change and formulate a resolution. The PM will complete a formal Project Change Request form and present the change to the Project Steering Committee.

The Project Steering Committee will determine if the proposed change should be approved. Members of the Project Steering Committee will signify approval or disapproval of a proposed project change by signing the Project Change Request form.

The PM and/or PSC may consult with the ESC if the proposed change significantly alters requirements, deliverables, payment schedule, cost, or completion date of a major milestone. The ESC will determine if the proposed change should be approved.

If the PSC or ESC determines that the approved project change will require a Contract Amendment, the PM will work with the vendor to prepare the Contract Amendment for the PSC's review and approval. The contract amendment will then be processed according to FDLE contract procedures.

Communications Plan

The PM developed a Communications Plan to provide a framework for addressing change management with customers. The Communications Plan outlines a comprehensive strategy of both communicating project and process change information to the FIBRS customer base and others affected by the project as well as receiving and processing input/feedback from customers and others. The Communication Plan identifies communication strategies which will be used to target the different audience groups (users, stakeholders, advisors, media, decision-makers, etc.) via an assortment of communication methods (Internet and email, formal and informal documents, multi-media presentations, and face-to-face meetings).

Effective communication and outreach, both internal and external to FDLE is critical to the overall new repository and statewide RMS during the design, development and implementation phase of the project and to ensure increased understanding, involvement, and buy-in from all stakeholders. The objectives of the Communications Plan include the following:

- To ensure that target audiences are aware of and understand the purpose and mission of FDLE, particularly as it relates to crime statistics reporting, understand the rationale for development of a new system, and know what will and what will not change as a result of this project.
- To ensure that all audiences and stakeholder groups recognize the benefits of an updated reporting method, and how it will help organizations achieve their criminal justice objectives.

- To provide information to external customers on how implementation of the updated FIBRS may affect current and future work processes and what will be done to mitigate any perceived negative effects, address and clarify any unrealistic user expectations, and achieve “buy-in” from the internal and external user community.
- To maintain a dynamic and proactive communications campaign, in which information is updated and continuously provided for the benefit of the entire user community, and to establish a culture in which feedback is encouraged and is gathered and evaluated to ensure that project objectives will be met and project goals achieved.

The PM is responsible for developing and maintaining a Communication Management Plan. This plan documents how and in what format information will be communicated, when and where communication will be made, and who is responsible for providing each type of communication.

Topics included in the Communication Management Plan:

Target Audience - Identification of all possible audience groups in as much detail as possible:

Specific stakeholder groups (Police Departments, Sheriff's Offices, etc.)

- Project Team
- PSC
- FDLE management
- FDLE customers
- Legislature
- Oversight agencies

Communication Method Communications may be formal, such as status reports, Operational Work Plans, newsletters, and quarterly meetings or informal such as notices or announcements through email or website. Communications may also be in written form or face-to-face. Examples include such things as:

- Status reports
- Operational Work Plans
- Stakeholder /customer surveys
- Project newsletters
- Pamphlets
- Project website
- Ad Hoc notices
- PSC meetings
- Project Team meetings
- FDLE Executive Management briefs

Method of Delivery - Methods of delivery could be such things as:

- Emails
- Presentations
- Reports
- Website
- Documents (electronic or paper)
- Meetings

Frequency

Some communications could be set at regular intervals such as meetings or reports required annually,

quarterly, biweekly, etc. or upon specific project milestone or phase timelines according to project needs. Some communication could also be random and event-specific such as notices dealing with specific issues.

**Responsibility**

Each type of communication must be assigned to the PM or a specific member of the Project Team.

**Risk Management**

The selected vendor(s) will provide a Risk Management Plan that describes the plan to manage risks throughout the life of the project. A risk refers to future conditions or circumstances, which will have an adverse impact on the project if they occur, that exist outside of the control of FDLE or the Project Team. In other words, a risk is a potential future problem. Risk management is performed continually over the life of the project. Risk management includes the following:

- Step 1: Identify major risks to project success
- Step 2: Assess the potential impact of each risk and its probability of occurrence
- Step 3: Determine appropriate contingency plans
- Step 4: Determine the acceptable level of tolerance for each risk
- Step 5: Specify mitigation strategies to be implemented for critical risks
- Step 6: Periodically review the effectiveness of mitigation strategies and identify any new risks.

Risk identification occurs throughout the life of the project. Any project stakeholder, Project Team member, customer or contractor can submit a risk at any time. A risk mitigation session is conducted at the start of each build or phase. The PM will manage the FDLE risk documents which one of the artifacts maintained throughout the life of the project. Distribution of the risk document will be agreed upon between the FDLE and the vendor PM at the beginning of the engagement. The risk document will be an electronic document and available to the Project Team at all times during the project.

The PM (in consultation with the PSC) evaluates the risk and recommends a risk level. The risk level is used to set the priority of the risk and determine how risks should be addressed.

Risk management includes an ongoing cycle of risk identification, analysis and monitoring. Each risk with a risk level of medium or high is evaluated to determine if the impact is severe enough that a risk mitigation plan should be created. If a risk mitigation plan is required, the risk is investigated to determine whether or not the resolution of a risk causes the budget, personnel, scope or schedule to change. In the event a risk mitigation plan must be exercised, project change control processes will be used (if necessary) and activities associated with the risk mitigation plan will be added to the Project Schedule to ensure the work is completed. The PM monitors all risk mitigation plans to ensure they are being executed successfully.

**Implementation Plan**

One of the most important goals of the entire implementation plan is to ensure that state and local agencies do not have to bear the cost of the transition to incident-based reporting. Therefore, significant assistance is being provided to agencies and vendors to educate them on the new specifications, and to simplify development, testing, deployment, and training. FDLE is providing funding to agencies to upgrade their vendor or in-house RMS products, to deploy the upgraded versions, and to train-the-trainer for these products. FDLE is also providing tools and software so vendors and agencies do not have to duplicate each other's efforts. This assistance is part of all aspects of the implementation plan described below.

As noted previously, there are three major components that are part of the planned approach: the FIBRS

repository, the Florida CJIS Portal, and the state-provided RMS system for agencies that do not have their own RMS or that desire to use a state-supported RMS rather than maintaining their own. The systems will be based upon a FIBRS technical specification that is geared towards meeting Florida's needs for NIBRS, FDSP, Use-of-Force, and the Florida-specific data elements required for hate crime and domestic violence reporting.

At the highest level, the implementation plan consists of the following:

- Develop and publish the technical specification,
- Acquire, customize, and deploy a commercial customized repository and a customized RMS system to meet FDLE's business requirements,
- Update existing RMS systems in use by state and local agencies to adhere to the technical specification,
- Test with agencies to work with the FIBRS repository,
- Test with agencies to submit NIBRS and Use-of-Force data to the FBI,
- Forward FDSP data to the FDSP system, and
- Retire the existing UCR Summary systems.

FDLE developed the FDLE technical specification using the existing FBI NIBRS specification as the foundation. This specification includes complete documentation, data elements listings, diagrams, and sample data submission messages. FDLE has also established a CJNet portal where agencies can download the technical specification, access documentation and software/tools, ask questions, and request assistance.

The procurement for both the FIBRS repository and the state-provided RMS included the technical specification so that vendors have complete technical information on the data to be submitted and/or stored, and they are able to review the specification and provide feedback on errors or potential places of improvement. The technical specification was released to agencies that have developed their own RMS so they can review the specification and provide feedback.

As the procurement contracts are in place for the FIBRS repository and state-provided RMS, the vendor(s) will modify their products to meet FDLE's needs, including:

- Conformance to the FIBRS technical specification for data coming into FIBRS,
- Conformance to the FBI NIBRS and Use-of-Force technical specification for data going from FIBRS to the FBI,
- Ability to submit data to the FDSP repository in the state, and
- Adherence to the business process requirements and the functional and technical requirements defined by FDLE.

FDLE established a small working group of agencies interested in using the state-provided RMS to assist in the selection of the RMS. This group helped to establish requirements, review information on available products, participate in demonstrations.

In parallel with the acquisition, customization, and deployment of the FIBRS repository (including the Portal) and state-provided RMS, FDLE is working with vendors and agencies to update their RMS products to conform to the FDLE technical specification. Initial efforts were focused on vendor and in-house RMS

products in use by sample agencies identified by the NCS-X project. FDLE is providing technical assistance to vendors and agencies regarding the various specifications and requirements to simplify implementation and to ensure interoperability. FDLE started with a small set of RMS products and the selected test agency to educate and support the vendor and agency. As vendors and agencies make progress and need reduced technical assistance, FDLE is assisting additional vendors and agencies. Given the number of different RMS products in use in the state, the upgrade process will be a multi-year undertaking and is expected to continue beyond January 1, 2021, when the FBI ceased accepting UCR Summary data.

FDLE is providing funding to agencies to upgrade their vendor or in-house RMS products, to deploy the upgraded versions, and to train-the-trainer for these products. These upgrades were prioritized as shown below. Note that all upgrades are dependent on the readiness of agencies and vendors to perform and use the upgraded RMS products. Some agencies and their vendors that are ready to start the upgrade process may move up the priority list over agencies and/or vendors that are not yet ready.

- Upgrade NCS-X sample agencies to FIBRS.
- Upgrade other agencies that use the same vendors as the NCS-X sample agencies.
- Upgrade remaining large population agencies.
- Upgrade remaining agencies that utilize RMS products used by multiple agencies.
- Upgrade remaining agencies that utilize RMS products used by a single agency.

Now that the FIBRS repository is deployed, each agency will test their vendor, in-house, or state-provided RMS product for interoperability for FIBRS data submission. The agencies are working with FDLE and the FBI to be NIBRS and Use-of-Force operational.

FDLE is working with agencies and vendors to ensure that FDSP data is properly submitted to FIBRS and forwarded as appropriate to the state FDSP repository; there is no certification process for the FDSP.

As noted previously, FDLE conducted an online survey which collected extensive information on what RMS systems are currently in use in the state. FDLE will continue to follow-up with agencies and vendors to ensure that there is accurate information on products and agencies using them, as well as to identify agencies that are interested in using the state-supplied RMS either because they do not have an RMS or would prefer to use a state-provided system. For products in use by only a few agencies, the state may also realize cost savings by encouraging agencies to switch to the state-provided RMS rather than paying the cost of upgrading the vendor's RMS system.

FDLE will continue to accept UCR Summary data during the transition to incident-based reporting. For agencies that have transitioned to FIBRS, FDLE will convert NIBRS data to the UCR Summary format to allow for comparison of statistical reports to previous years. The agencies will be able to compare their NIBRS crime numbers with what their data would have looked like if they were still submitting according to UCR Summary guidelines. FDLE will generate state crime statistics using these converted UCR Summary statistics combined with UCR Summary data from agencies that have not made the transition until FDLE determines sufficient state and local agencies have transitioned for the state to have representative incident-based data available. Once a sufficient number of agencies have made the transition, FDLE will decommission the UCR Summary systems currently in use.

## VIII. Appendices

Number and include all required spreadsheets along with any other tools, diagrams, charts, etc. chosen to accompany and support the narrative data provided by the agency within the Schedule IV-B.

Appendix A – Acronyms and Definitions

Appendix B – Information Technology Standards

Appendix C – FBI Effects of NIBRS on Crime Statistics

Appendix D – FBI Letter of Transition

Appendix E – Current System Operational Cost

Appendix F – Project Cost

Appendix G – FIBRS Project Master Schedule

Appendix H – Cost-Benefit Analysis

Appendix I – FIBRS Project Risk Assessment



## FY 2022-23 Schedule IV-B for FIBRS

### Appendix A – Acronyms and Definitions

Abbreviation / Acronym	Description
ASM	Application Security Module
BEBR	Bureau of Economic and Business Research at the University of Florida
BJS	Bureau of Justice Statistics, U.S. Department of Justice
CAD	Computer Aided Dispatch
CBA	Cost Benefit Analysis
CJIS	Criminal Justice Information Services
CJNET	Florida Criminal Justice Network. A communications network maintained by FDLE that provides access to state and national criminal justice resources relating to Law Enforcement, Judicial, and Correctional information.
COTS	Commercial Off-The-Shelf
CPU	Central Processing Unit
DABT	Florida Division of Alcoholic Beverages and Tobacco
DAO	Data Access Object
DMS	Department of Management Services
DMZ	Demilitarized Zone. In computer security, a DMZ is a physical or logical subnetwork that contains and exposes an organization's external-facing services to an untrusted network, usually a larger network such as the Internet.
DOJ	U.S. Department of Justice
FBI	Federal Bureau of Investigation
FDLE	Florida Department of Law Enforcement
FDSP	<p>Florida has two systems that agencies use to share record management system (RMS), jail management system (JMS), computer-aided dispatch (CAD), and other investigative data with each other and law enforcement partners outside of Florida. The Orlando region uses the Federated Integrated Network for Data Exchange and Retrieval (FINDER) and the remainder of the state uses the Naval Criminal Investigative Service's (NCIS) Law Enforcement Information Exchange (LInX) system. Both systems are integrated with each other and share data with other LInX systems around the United States including the Department of Defense Law Enforcement Defense Data Exchange (D-DEx).</p> <p>In both systems, the agency data is mapped into a common data format and</p>

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<b>Abbreviation / Acronym</b>	<b>Description</b>
	<p>then stored in a database that is accessible to the other agencies. Collectively known as the Florida Data Sharing Project (FDSP), these systems capture most, but not all of the data elements required for NIBRS reporting. Data in the systems is updated by the agencies on a daily basis.</p> <p>Florida also participates in the FBI's National Data Exchange (N-DEx) system which is a national repository for a subset of the data stored in FDSP. Data is uploaded to N-DEx in the FBI National Information Exchange Model (NIEM) Information Exchange Package Documentation (IEPD) specification format.</p>
FHP	Florida Highway Patrol
FIBRS	Florida Incident Based Reporting System
FSAC	Florida Statistical Analysis Center
FWC	Florida Fish and Wildlife Conservation Commission
FY	Fiscal Year
GB	Gigabyte
IBR	Incident Based Reporting. A crime data collection approach consisting of details of criminal incidents, rather than summary counts as in SRS.
IEPD	Information Exchange Package Documentation. A NIEM specification for a specific data exchange. Contains data describing the structure, content, and other artifacts of the information exchange, supporting a specific set of business requirements.
IG	Inspector General
IT	Information Technology
ITS	Information Technology Services
Kentico	Webpage content management system
LBR	Legislative Budget Request
MDT	Mobile Data Terminal
N-DEx	FBI National Data Exchange. An unclassified national information sharing system that enables criminal justice agencies to search, link, analyze, and share local, state, tribal, and federal records. N-DEx contains incident, arrest, and booking reports; pretrial investigations; supervised released reports; calls for service; photos; and field contact/identification records. Includes over 3,000 data elements.
NCS-X	National Crime Statistics Exchange. An effort to expand the FBI's National

**FY 2022-23 Schedule IV-B for FIBRS**

<b>Abbreviation / Acronym</b>	<b>Description</b>
	Incident-Based Reporting System (NIBRS) into a nationally representative system of incident-based crime statistics. Managed by BJS and the FBI.
NIBRS	National Incident Based Reporting System. The FBI IBR used by law enforcement agencies in the U.S. for collecting and reporting crime data. Includes 58 data elements.
NIEM	National Information Exchange Model. An XML-based information exchange framework that defines a common vocabulary enabling efficient information exchange across diverse public and private organizations. Supported by DHS, DoD and DOJ.
NLETS	International Justice & Public Safety Network, formerly known as the National Law Enforcement Telecommunications System. Nationwide interstate justice and public safety network for the exchange of law enforcement-, criminal justice-, and public safety-related information.
ODBC	Open Database Connectivity
ORI	Originating Agency Identifier
OS	Operating System
PD	Police Department
PDF	Portable Document Format
R2	Release 2
RAM	Random Access Memory
RMS	Records Management System
SAN	Storage Area Network
SAS	Company name, originally known as Statistical Analysis System
SE	Standard Edition
SME	Subject Matter Expert
SO	Sheriff's Office
SQL	Structured Query Language
SRS	Summary Reporting System. A crime data collection approach consisting of counts of offenses and arrests for certain offense categories occurring over a period of time, rather than criminal incident details as in IBR.
UCR	Uniform Crime Reporting. An FBI program that compiles official data on crime in the United States. Includes SRS and NIBRS, as well as programs for Law

**FY 2022-23 Schedule IV-B for FIBRS**

<b>Abbreviation / Acronym</b>	<b>Description</b>
	Enforcement Officers Killed or Assaulted, Hate Crimes, Cargo Theft, and Human Trafficking reporting.
UCRDB	System name of one of FDLE's UCR database servers
UCRDBWEB	System name of one of FDLE's UCR database servers
UF	University of Florida
Use-of-Force	Use-of-Force. The FBI program to collect data on police-involved shootings and use of force, which includes any use of force that results in the death or serious bodily injury of a person, as well as when a law enforcement officer discharges a firearm at or in the direction of a person. Includes approximately 90 data elements.
XML	Extensible Markup Language

## Appendix B – FDLE’s Information Technology Standards

The following IT standards have been adopted for FDLE’s information systems and services. The application of specific standards may depend on requirements of the systems and services. Questions should be directed to the Division of Information Technology Services.

- a. Architecture
  - Approved cloud computing service is authorized for FDLE applications.
  - Information systems will be developed to operate in a multi-tier architecture
  - Web-based interfaces will be used for the presentation (user) tier
  - Information systems will use load-balancing where appropriate
  - Information systems will operate on clustered server environments where appropriate
  - Development and testing will be performed on separate non-production servers
  - No data or transactions are to be lost due to isolated failures of equipment
- b. Servers
  - Servers will be scaled to handle large bursts of transactions on each interface where appropriate
  - Virtualization will be used when possible
  - Server operating systems will be either Red Hat Linux or Microsoft Windows Server
- c. Storage
  - Information systems will be designed to use redundant storage technologies in primary and backup or secondary (DR) sites
  - Backup and recovery processes will enable the recovery of data and software in the event that primary files are corrupted or destroyed
- d. Network
  - When officer or public safety is involved, CJNET will be the preferred network transport
  - Firewalls will be used to monitor and control incoming and outgoing network traffic
- e. Database
  - FDLE supports relational database(s) using either Oracle RDBMS, Microsoft SQL Server or MySQL
  - Audit logs will capture forensic metadata for all changes to data, including changes made by FDLE staff
- f. Application Software
  - Commercial software products must be reviewed and approved by ITS
  - Software development standards are specified in FDLE Development Standards Version 2.0
  - FDLE supports software development using Java EE or Microsoft .NET
  - Java development standards are specified in Java Development Standards Version 2.0
  - Web-based application standards are specified in JSF Web Framework Standards Version 2.0
  - JBoss is the preferred application server platform used for FDLE information systems
  - Web Services should be used where possible when application communicates outside the agency
- g. Security
  - 28 CFR Part 20 and Public Law 92-544, regulates sharing criminal justice information with criminal justice and non-criminal justice governmental agencies

- Systems that store or process criminal history information shall meet the FBI CJIS Security Policy (CSP)
- Florida Statutes
  - Chapter 119, F.S. – Public Records
  - Section 282.318, F.S. – Security of data and information technology
  - Section 501.171, F.S. – Security of confidential personal information
  - Chapter 943, F.S. – Department of Law Enforcement
- Administrative Rules
  - 60GG-2, F.A.C., Information Security
  - 60GG-4, F.A.C. – Cloud Computing
  - 60GG-5, F.A.C. – Information Technology Architecture Standards
- FDLE Policies -
  - 1.4 – Use of FDLE Resources
  - 2.5 – Information Security
  - 2.6 – Acceptable Use of Information Technology
  - 3.1 – Background Investigations.
  
- Cloud Computing
  - Microsoft Azure Security Best Practices
  
- Industry Standards – Where applicable, compliance with the following standards is preferred:
  - Lightweight Directory Access Protocol (LDAP)/Active Directory (AD)
  - Security Assertion Markup Language (SAML)
  - Global Federated Identity and Privilege Management (GFIPM)
  
- h. Availability
  - FDLE’s standards on availability: minimum 99.5% uptime
  
- i. Data Communication Standards
  - Sections 282.701 to 282.711, F.S. – Communication Information Technology Services Act
  - National Information Exchange Model (NIEM)
  - FBI Criminal Justice Information Services (CJIS) Standards, including those associated with;
    - National Crime Information Center (NCIC)
    - Interstate Identification Index (III)
    - National Fingerprint File (NFF)
    - National Instant Criminal Background Check System (NICS)
    - National Data Exchange (N-Dex)
  
- j. Accessibility
  - United States Rehabilitation Act – Section 508 details accessibility standards for all systems
  - Section 282.601 to 282.606, F.S. – Accessibility of Information and Technology
  
- k. Desktop Computing
  - Microsoft Windows Operating System
  - Microsoft Office
  - Microsoft Visio
  - Microsoft Project
  - Adobe Acrobat

I. Project Management

- Sections 282.003 to 282.318, F.S. – Information Technology Management Act
- Rule 60GG-1, F.A.C. – Project Management and Oversight Standards
- Project Management Institute, Project Management Body of Knowledge (PMBOK)
- All production deployments must follow ITS procedure 5.1 “Production Change” CCCB

m. Deviations from these standards must be directed ITS for review and approval.

n. All identified technologies must be in a supported version



## Effects of NIBRS on Crime Statistics

### *Executive Summary*

Many law enforcement agencies are hesitant about moving from the Uniform Crime Reporting (UCR) Program's Summary Reporting System (SRS) to its National Incident-Based Reporting System (NIBRS) because of the perception that reporting crime through NIBRS will appear to increase the agency's crime. The perception is based on the following reporting differences:

- The SRS collects aggregated monthly crime in ten offense categories.
- NIBRS collects disaggregated offense, victim, offender, property, and arrestee information for 49 offenses.
- The SRS employs a hierarchy rule, which NIBRS does not.
- NIBRS counts up to 10 offenses per incident.

An example of these differences can be seen in an incident involving murder, robbery, and motor vehicle theft. The Hierarchy Rule in the SRS states when more than one offense occurs within an incident, only the most serious crime contributes to the agency's monthly crime totals. Therefore, the agency would count only the homicide for the monthly totals because homicide is the highest offense on the hierarchy. When reported through NIBRS, however, the agency would count the murder, the robbery, and the motor vehicle theft.

Due to the differences between the SRS and NIBRS reporting standards, it can appear that an agency has higher levels of crime after switching to NIBRS. Agencies, of course, understand that NIBRS reporting does not actually increase crime, but often fear that the public, media, and government officials will misinterpret the *apparent* change in crime and attribute the increased crime counts to failed policing administration and leadership rather than a change in how the crime data are being reported. In spite of this concern, NIBRS participation increased from 663 reporting agencies in 1991 to 6,299 agencies in 2014.

Analysis of the NIBRS data and the data that were converted to SRS data sets showed the following effects on reported crime due to the removal of the Hierarchy Rule and to an allowance for reporting multiple offenses:

- Rape: No effect.
- Robbery: Increased 0.6 percent.
- Aggravated Assault: Increased 0.6 percent.
- Burglary: Increased 1.0 percent.
- Larceny: Increased 2.6 percent.
- Motor Vehicle Theft: Increased 2.7 percent.
- Total SRS Offenses: Increased 2.1 percent.
- Incidents that involved multiple offenses: 10.6 percent of all reported incidents.





Agencies moving to NIBRS can use this information to explain that increases in their crime rates are due, at least in part, to the elimination of the Hierarchy Rule and to the allowance of reporting up to ten offenses in a single incident. In addition, the long-term effect of using SRS data to develop policies may be negative because SRS data may not address the true nature of the crime problem.



### ***Introduction***

Since 1930, the FBI's Uniform Crime Reporting (UCR) Program has collected statistics from law enforcement agencies who voluntarily submit monthly aggregate totals for seven Part I crimes through the Summary Reporting System (SRS). By the late 1970s, the FBI and its partner law enforcement agencies saw the need for a new crime reporting program which not only included a host of expanded crime categories, but which also collected more comprehensive data about crime incidents in general. After working together to develop the blueprint for a new data collection program, the UCR Program began collecting data through the National Incident-Based Reporting System (NIBRS) in 1991.

Though NIBRS was seen as a major improvement over the SRS, not all law enforcement agencies were willing to make the change to a more robust and disaggregated system for reporting crime data. The cost of changing to NIBRS electronic data submission was, and still is, an expensive transition for law enforcement agencies. Additionally, and aside from potential costs, some law enforcement agency administrators fear that transitioning to NIBRS from the SRS will make it appear that their agency has an unwarranted increase in the level of crime in their jurisdiction. However, the apparent increase in crime volume when switching to NIBRS is easily explained due to the elimination of the Hierarchy Rule. The Hierarchy Rule in the SRS requires that law enforcement agencies only report the most serious offense occurring in an incident, whereas NIBRS collects up to ten offenses for each incident of crime.

It is important to understand the value of data that law enforcement agencies release to the public. The true value of these data are realized only when the data are accurate and the integrity of the data allows for the necessary confidence to make valid conclusions about crime within communities and across the nation. UCR data are used by government entities (at all levels), businesses, and citizens to make important decisions. Administrators choose locations to target resources, businesses choose locations to conduct profitable ventures, and families chose locations to establish safe homes and send children to safe schools based on the accuracy and integrity of crime data.

Providing erroneous or incomplete crime data will yield inaccurate information and cause people to make inaccurate conclusions. This can result in ineffective policies, business practices, and



personal decisions. The harm of such inaccuracy may cost billions of dollars in ineffective policy implementation, unprofitable ventures, and loss due to crime.

The following analysis aims to evaluate the increase in crime volume reported by law enforcement agencies when using NIBRS data specifications, rather than the SRS. Further, why this change occurs and why it will not be apparent in law enforcement agency crime trends is discussed. In short, when NIBRS data are converted to the SRS for the purpose of trending, the hierarchy rule is reapplied. In spite of reporting more data, agencies do not experience an increase in crime when changing from the SRS to NIBRS reporting specifications.

To achieve the goal of evaluating the change in crime data that law enforcement agencies may experience, this study simply compares the difference in crime volume and computes the percentage difference in crime volume due to the hierarchy rule. The analysis was conducted at the national level and is used as a reasonable estimate of how changing from an SRS reporting agency to a NIBRS reporting agency affects the amount of crime submitted to the FBI's UCR Program. NIBRS data for 2014 was used to determine this effect. Law enforcement agencies reporting at least one Group A offense occurring in 2014 were represented.<sup>1</sup>

### ***History: UCRs Evolution from a Socioeconomic Indicator to a Means of Transparency***

These seven crimes were established in 1930 and are the nation's premier indicator of the nature of crime in the United States: murder, rape, robbery, aggravated assault, burglary, motor vehicle theft, and larceny. Together, these seven offenses were called Crime Index offenses because they were *indicators* illustrating the extent to which crime was increasing or decreasing in the United States. Since the collection and reporting of data was a completely manual process—meaning there were no computers to help account for the number of crimes occurring in the nation—the Crime Index offenses were used to determine the general level of crime in the nation. Since, in essence, these seven crimes represented nearly all types of crime, no other types of crime needed to be collected. Moreover, it also would not have been feasible to collect/report each and every crime with the manually intensive methods of collecting data in the 1930s. (An eighth index crime, arson, was added in 1979. The term [Crime Index was discontinued](#) in 2003 and the eight offenses are since referred to as Part I crimes. The ninth and tenth Part I crimes, human trafficking—commercial sex acts and human trafficking—involuntary servitude, were added in 2013.)

Computers had begun automating manual processes for UCR in 1960 which allowed for collecting more disaggregated data. By 1984, the nation was entering the information age, and technology allowed for the collection of greater amounts of crime data. NIBRS was created to

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<sup>1</sup> The data file used to create this report was generated on 7/7/2015. Agencies are allowed to report 2014 NIBRS data until December 2015. It is assumed the majority of law enforcement agencies already reported NIBRS data for 2014, though there may be slight differences in results from NIBRS data files created after 7/7/2015 should the data be used to replicate this study. The conclusions derived from such findings are assumed to not be significantly different from the findings presented in this study.



take advantage of technological advances in order to meet the need for a more detailed crime data collection format. Rather than focus on aggregate totals inferring crime rate changes, the NIBRS collects an *accounting* of information on incidents of crime within an agency and geographic location. After all, data must reflect the true phenomenon that has taken place at a particular time and location.

To meet the public's need for accounting crime incidents, the NIBRS expanded the eight SRS offenses to 49 Group A offenses with data about victims, offenders, property, and arrests being collected along with elements for each offense. NIBRS also included arrest-only information collected for an additional 10 Group B offenses.<sup>2</sup>

By the new millennium, the concept of a Crime Index, which provided a total crime count based on the seven original SRS offenses, was challenged. The FBI's UCR Program began to question the validity of comparing crime rates based on the combined total count of the seven Crime Index offenses to represent an agency's overall level of criminality. For example, the Crime Index equally weighted a murder and a burglary. Therefore, a town recording two murders appeared to have the same level of crime as a town reporting two burglaries. As mentioned earlier in this article, this imprecise representation of crime levels was removed from the UCR vernacular in 2003.

The public's need for expanded victim information was realized around this same time. In 2001, the FBI UCR Program received requests to expand the definition of rape to include male victims (the legacy definition only included female victims) and victims of sodomy and sexual assault with objects. NIBRS, however, already contained this more inclusive definition of rape.

In 2014, several changes were made in NIBRS: data collection was expanded to collect data on cargo theft, new hate crime categories were added, the race category of Asian/Pacific Islander was separated into two distinct race categories, two human trafficking categories were added, an offense for purchasing prostitution was added, and a law enforcement victim type was added.

To meet the public's expanding needs for crime data, the following efforts are underway to enhance NIBRS:

- A partnership with the National Academy of Science and the Bureau of Justice Statistics (BJS) will modernize the nation's crime statistics.
- The National Crime Statistics Exchange Project, in partnership with BJS, aims to provide a valid and reliable sample of crime data used to develop national NIBRS crime estimates.
- The FBI UCR Program plans to transition to a NIBRS-only reporting system.

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<sup>2</sup> An eleventh Group B offense, runaways, was dropped in 2011 as it is not technically a criminal offense. Runaway offenses are still collected in UCR databases as agencies may still report runaways, but it is not required and is no longer published in UCR data releases.



NIBRS data has been used in recent years to provide more transparency in law enforcement. NIBRS data can be very useful to agencies in this regard because, unlike SRS data, the public is able to examine a jurisdiction's detailed crime data. Since most records management software will report NIBRS data in an automated fashion, the public can be sure agencies are not reporting false crime numbers to make their crime rate appear to decrease when it has not. In effect, NIBRS data provides tamper-proof transparency for law enforcement agencies, which has a positive impact on law enforcement public relations.

The following are the current NIBRS record descriptions. They are indicative of the UCR Program's evolution from an indicator-based system in the 1930s, to a technological accounting-based and victim-focused system via NIBRS. (These descriptions are likely to change in the future as the need for different, better, and more detailed crime data grows; as technology capacity increases; and as the familiarity with its use makes data collection and analysis easier.)

### ***NIBRS Segments***

- Incident Information
  - Incident Date
  - Incident Hour
  - Exceptional Clearance
  - Exceptional Clearance Date
- Offense Information
  - Offense Codes
  - Attempted vs. Completed
  - Offender Suspected Use (of alcohol, drug, or computers)
  - Location
  - Type and Number of Premises Entered
  - Type of Criminal Activity
  - Weapon/Force Used
  - Bias Motivation
- Property Information
  - Loss Type
  - Property Description
  - Value of Property
  - Date Recovered



- Number of Motor Vehicles Stolen/Recovered
- Drug Types and Amounts
- Victim Information
  - Connection to Offenses
  - Type of Victim
  - Age/Sex/Race/Ethnicity/Resident Status of Victim
  - Assault and Homicide Circumstances
  - Injury Types
  - Relationships to Offenders
- Offender Information
  - Age/Sex/Race/Ethnicity<sup>3</sup> of Offender
- Arrestee Information
  - Arrest Date
  - Type of Arrest
  - Arrest Offense Code
  - Arrestee Weapons
  - Age/Sex/Race/Ethnicity/Resident Status of Arrestee
  - Disposition of Minors
- Group B Arrest Information
  - Type of Arrest
  - Arrestee Weapons
  - Age/Sex/Race/Ethnicity of Arrestee
  - Disposition of Minors

### ***NIBRS Offenses***

Group A Offenses<sup>4</sup>—The following offenses are reported in Group A Incident Reports. There are 23 Group A crime categories made up of 49 offenses (Offense Codes are in parentheses):

Arson (200)

Assault Offenses

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<sup>3</sup> Ethnicity category was added in the 2013 data collection.

<sup>4</sup> FBI. (1/17/2013). *NIBRS User Manual*, <https://www.fbi.gov/about-us/cjis/ucr/nibrs/nibrs-user-manual>. pp. 14-18.



Aggravated Assault (13A)

Simple Assault (13B)

Intimidation (13C)

Bribery (510)

Burglary/Breaking and Entering (220)

Counterfeiting/Forgery (250)

Destruction/Damage/Vandalism of Property (290)

Drug/Narcotic Offenses

Drug/Narcotic Violations (35A)

Drug Equipment Violations (35B)

Embezzlement (270)

Extortion/Blackmail (210)

Fraud Offenses

False Pretenses/Swindle/Confidence Game (26A)

Credit Card/Automated Teller Machine Fraud (26B)

Impersonation (26C)

Welfare Fraud (26D)

Wire Fraud (26E)

Gambling Offenses

Gambling Offenses Betting/Wagering (39A)

Operating/Promoting/Assisting Gambling (39B)

Gambling Equipment Violations (39C)

Sports Tampering (39D)

Homicide Offenses

Murder and Nonnegligent Manslaughter (09A)



Negligent Manslaughter (09B)

Justifiable Homicide (09C)

Kidnaping/Abduction (100)

Larceny/Theft Offenses

Pocket-picking (23A)

Purse-snatching (23B)

Shoplifting (23C)

Theft From Building (23D)

Theft From Coin-Operated Machine or Device (23E)

Theft From Motor Vehicle (23F)

Theft of Motor Vehicle Parts or Accessories (23G)

All Other Larceny (23H)

Motor Vehicle Theft (240)

Human Trafficking

Human Trafficking/Commercial Sex Acts (64A)<sup>5</sup>

Human Trafficking/Involuntary Servitude (64B)<sup>5</sup>

Pornography/Obscene Material (370)

Prostitution Offenses (40A)

Assisting or Promoting Prostitution (40B)

Purchasing Prostitution (40C)<sup>5</sup>

Robbery (120)

Sex Offenses

Rape (11A)

Sodomy (11B)

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<sup>5</sup> These offenses were added in the 2013 data collection.



Sexual Assault With An Object (11C)

Fondling (11D)

Incest (36A)

Statutory Rape (36B)

Stolen Property Offenses (Receiving, etc.) (280)

Weapon Law Violations (520)

Group B Offenses<sup>6</sup>—The following offenses are reported in Group B Arrest Reports. They include all offenses that are not Group A offenses. Group B offenses are reported using the following 10 crime categories:

1. Bad Checks (90A)
2. Curfew/Loitering/Vagrancy Violations (90B)
3. Disorderly Conduct (90C)
4. Driving Under the Influence (90D)
5. Drunkenness (90E)
6. Family Offenses, Nonviolent (90F)
7. Liquor Law Violations (90G)
8. Peeping Tom (90H)
9. Trespass of Real Property (90J)
10. All Other Offenses (90Z)

### ***Participation***

In 1991, NIBRS' first year, 663 law enforcement agencies converted from the SRS and provided crime data to the FBI in the new, highly-disaggregated NIBRS format. Twenty-five years later, more than 6,299 agencies actively participated in the NIBRS data collection. Those agencies submitted more than 76 million incidents involving Group A offenses and nearly 26 million incidents involving Group B offenses (See Table 1 and Figure 1).

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<sup>6</sup> An 11<sup>th</sup> category, Runaway, was discontinued in 2010.

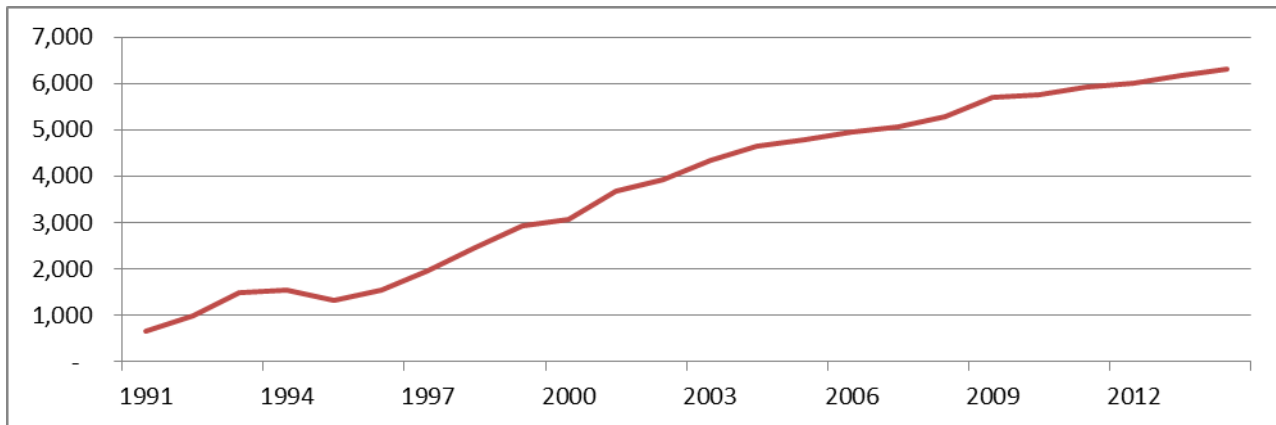




Table 1: NIBRS ORIs, Incidents Involving Group A Offenses, and Group B Offenses by Year<sup>7</sup>

Year	ORIs	Group A	Group B	Year	ORIs	Group A	Group B
1991	663	582,369	227,485	2003	4,344	3,597,576	1,154,498
1992	990	760,509	266,438	2004	4,648	4,036,881	1,296,557
1993	1,474	876,646	332,714	2005	4,791	4,561,703	1,457,435
1994	1,553	894,350	345,323	2006	4,947	4,847,671	1,540,038
1995	1,307	836,846	318,524	2007	5,062	4,945,692	1,588,734
1996	1,530	1,063,339	387,663	2008	5,290	4,959,971	1,648,144
1997	1,961	1,460,136	541,424	2009	5,695	4,992,094	1,746,930
1998	2,449	1,822,384	711,548	2010	5,744	4,998,914	1,753,973
1999	2,924	2,136,872	830,071	2011	5,929	5,020,791	1,720,606
2000	3,063	2,616,248	937,668	2012	6,004	5,001,060	1,713,703
2001	3,662	3,232,081	1,044,178	2013	6,178	4,927,535	1,667,350
2002	3,923	3,418,648	1,126,216	2014	6,299	4,759,438	1,565,192
				<b>Total</b>		<b>76,349,754</b>	<b>25,922,412</b>

Figure 1: Number of ORIs Reporting NIBRS Records by Year, 1991-2014<sup>7</sup>



<sup>7</sup> Totals for agencies and reports for 2014 may change because records may be submitted to the FBI until December 2015. (Please see footnote 1.) The number does not include zero reporting agencies which are active but report no crime.



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### *The Hierarchy Rule in Depth*

In the SRS, offenses are ranked in terms of severity, and only the highest-ranked offense is reported in incidents which have multiple offense types. The exceptions are the offenses of Arson and Human Trafficking. These offenses do not follow the Hierarchy Rule in that they are *always* reported. SRS offenses are reported in the following order:

- I. Murder and Nonnegligent Manslaughter (abbreviated to Murder)
- II. Rape<sup>8</sup>
- III. Robbery
- IV. Aggravated Assault
- V. Burglary
- VI. Larceny
- VII. Motor Vehicle Theft
- VIII. Arson (always reported, does not follow the Hierarchy Rule)
- IX. Human Trafficking – Commercial Sex Acts (always reported, does not follow the Hierarchy Rule)
- X. Human Trafficking – Involuntary Servitude (always reported, does not follow the Hierarchy Rule)

According to the Hierarchy Rule, murder, human trafficking, and arson are always counted in the SRS, however the other six Part I crimes are not always reported in multiple-offense incidents. If, for example, a murder and rape occur within the same incident, only the murder is counted in the SRS. Further, if an aggravated assault occurs in the same incident as a burglary, the burglary is not counted.

There are also a few considerations which are true to both NIBRS and the SRS. For example, aggravated assault is always inherent to robbery, so only a robbery is counted when both occur in the same incident.<sup>9</sup> Similarly, larceny is not reported with burglary as it is inherent to the crime.<sup>10</sup> NIBRS, however, would capture each crime mentioned above. Up to ten offenses of the 49 offenses reported in NIBRS can be listed in an incident's offense segments.

Table 2 shows the number of NIBRS offenses that are removed from crime counts when the data are converted to the SRS. As murder is at the top of the hierarchy, there is no reduction in the number of murder offenses when converting from NIBRS to the SRS. However, there were 12

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<sup>8</sup> In 2011, the FBI's CJIS Advisory Policy Board changed the definition of Rape in the SRS to include male victims, sodomy, and sexual assault with objects. The change was approved by the FBI Director and implemented starting with the 2013 UCR data collections. NIBRS always collected information for these sex offense. The expanded definition of rape was used in this study.

<sup>9</sup> The exception in NIBRS would be if there were multiple victims in an incident and some were not robbed, but all were victims of aggravated assault.

<sup>10</sup> The exception in NIBRS would be if offenders committed larceny offenses outside of a structure after committing burglary offenses within the same incident.



rape victims involved in incidents where murder was also involved. Similarly, for 4,458 NIBRS burglaries, there was a murder, a rape, a robbery, or an aggravated assault which happened in the same incident. The 12 rapes and 4,458 burglaries would not be counted in the UCR SRS data collection due to conditions established by the Hierarchy Rule.

Nationally, there is a minimal percentage increase (less than 0.04%) in crime volume for rape when law enforcement agencies move from the SRS to NIBRS. Robbery increased by little more than one-half of one percent (0.6%), aggravated assault and burglary each increased by 1.0 percent, larceny increased by 2.6 percent, and motor vehicle theft increased by 2.7 percent.

**Table 2: Percent Increases in Crime Volume by Removing the Hierarchy Rule**

	Incidents	Offenses	Reduction to Hierarchy	Percent Increase
Murder <sup>11</sup>	3,418	3,650	0	-
Rape <sup>11</sup>	36,035	37,635	12	0.0
Robbery	75,581	75,581	382	0.6
Aggravated Assault <sup>11</sup>	167,992	203,740	1,154	0.6
Burglary <sup>12</sup>	570,470	570,470	4,458	1.0
Larceny <sup>13</sup>	1,666,327	1,666,327	43,248	2.6
Motor Vehicle Theft	162,652	162,652	4,689	2.7
Totals	2,682,475	2,720,055	53,743	2.1

The concern of many law enforcement agency officials is that the inclusion of these crimes, particularly property crimes, will appear as an increase in crime when switching from SRS reporting to NIBRS reporting. As previously discussed, the apparent increase is simply due to the difference between how crimes are counted in NIBRS versus the SRS and its application of the Hierarchy Rule. Further, none of the increases amount to a change greater than 2.7 percent.

### *No Need for Apprehension*

Any increases in crime volume due to the ability to report multiple offenses in the NIBRS are eliminated when trending. For trends, NIBRS data are converted to SRS data and the Hierarchy Rule is again applied. This reduces crime counts in multiple-offense incidents to what would

<sup>11</sup> The number of offenses differs from the number of incidents for murder, rape, and aggravated assault because these Crimes Against Persons offense categories count one offense for each victim in the incident. Robbery, burglary, and motor vehicle theft are considered Crimes Against Property and count only one offense per incident.

<sup>12</sup> The Hotel Rule (see the *SRS Users Manual* at <https://www.fbi.gov/about-us/cjis/ucr/nibrs/summary-reporting-system-srs-user-manual>, pp 43 for explanation) and number of premises entered were not considered for burglary offense totals.

<sup>13</sup> NIBRS allows for the reporting of eight different types of larceny offenses per offense. Incidents with more than one larceny offense type reported were aggregated to only count one larceny per offense to simulate how this would be reported in the SRS.



have been reported if the agency was only reporting according to SRS specifications. When the FBI UCR Program starts trending NIBRS data, comparisons to pre-NIBRS data submissions would not be included in trends.

Reporting NIBRS data does not actually increase crime within jurisdictions, even though there is a slight, but visible, effect on crime rates. As shown in Table 3, approximately one in ten of NIBRS incidents have multiple offenses (10.6%), and only 1 percent (1.1%) of NIBRS incidents have multiple offenses affected by the Hierarchy Rule. NIBRS shows a small (2.1%) percentage increase from the SRS in crime volume which is easily explained by the allowance of reporting incidents with multiple offenses and the absence of the Hierarchy Rule.

Table 3: Number of Offenses per Incident, 2014

Offenses	Frequency	Percent	Cumulative Percent
1	4,253,081	89.4	89.4
2	457,479	9.6	99.0
3	43,304	0.9	99.9
4	4,778	0.1	100.0
5	688	-	100.0
6	93	-	100.0
7	14	-	100.0
8	1	-	100.0
Total	4,759,438	100.0	100.0

### *Conclusion*

The elimination of the SRS has been discussed for some time in UCR governance meetings. In several speeches in 2015, FBI Director James B. Comey called for “more and better data related to those we arrest, those we confront for breaking the law and jeopardizing public safety, and those who confront us.” The CJIS Advisory Policy Board (a joint group of law enforcement executives, academics, and data analysts who are stakeholders in the UCR Program) the International Association of Chiefs of Police, the National Sheriffs’ Association, Major City Chiefs Association, Major County Sheriffs’ Association have all pledged their support for that call. The result of this dialogue and agreement is the FBI and its partners undertaking the cessation of SRS reporting and the across-the-board implementation of NIBRS.

When this change is eventually made, a similar 2.1 percent increase in the number of reported crimes should be expected for agencies transitioning from SRS to NIBRS data. One strategy to ease this perceived uptick in crime is that agencies can provide a side-by-side comparison of their NIBRS data with a few years of NIBRS data that has been converted to SRS data and



demonstrate what the trend of crime rates would look like if the agency was still only reporting in the SRS. The converted data could help soften and explain the *appearance* of increased crime while lending even more transparency to the agency's crime reporting to the public.

Law enforcement agency officials can use this study to demonstrate how changing from SRS reporting to NIBRS reporting might affect their local crime counts. It is accepted that incident-based data collections will have more robust and accurate crime counts over traditional tally-based systems like the SRS. Any reports law enforcement agencies generate can show how the elimination of the Hierarchy Rule has affected the agency's data by trending and comparing data prior to the law enforcement agency's conversion to the NIBRS.

Above all, law enforcement agencies are engaged in partnerships with their communities to maximize public safety. Inaccurate information concerning crime in these communities and the nation may cause enormous social costs and waste of public and private resources. Effective policies must be enacted based on relevant and accurate information provided through NIBRS in order to meet the goal of maximizing public safety.

Though NIBRS adds a level of complexity, as well as initial costs to agencies, there is greater value for agencies who transition from the incomplete story of crime told through the antiquated SRS data to a more accurate, transparent, and complete story of crime articulated through NIBRS.



**U.S. Department of Justice**

**Federal Bureau of Investigation**

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Office of the Director

*Washington, D.C. 20535-0001*

June 10, 2016

TO: State Uniform Crime Reporting (UCR) Program Managers

RE: The FBI's Transition to a National Incident-Based Reporting System (NIBRS)-Only Data Collection

Recent events across the nation have underscored the importance of having informed conversations about policing and crime policy. The FBI has a longstanding tradition of collecting and providing crime statistics for transparency and accountability in policing through its UCR Program. But we need to get better.

After careful consideration, the FBI will discontinue its Summary Reporting System (SRS) for crime statistics and fully transition the UCR Program to the data-rich NIBRS data collection. On February 9, 2016, I concurred with the following Criminal Justice Information Services (CJIS) Advisory Policy Board (APB) recommendation:

“The FBI UCR Program will transition to a NIBRS-only data collection by January 1, 2021, and will evaluate the probability of achieving that goal on an annual basis. Federal, state, local, and tribal agencies unable to meet the five year transition and who have committed to transitioning to NIBRS will collaborate with the FBI CJIS to develop a transition plan and timeline for conversion.”

This transition is supported by the CJIS APB, the International Association of Chiefs of Police, Major Cities Chiefs Association, Major County Sheriffs' Association, and the National Sheriffs' Association, as well as the Executive Branch of our government.

Transitioning to a NIBRS-only data collection will happen over the next five years. Once complete, the FBI will have faster access to more robust data that is necessary to show how safe our communities are and to help law enforcement and municipal leaders better allocate resources to prevent and combat crime. Through the NIBRS, law enforcement agencies can be more transparent and accountable to the communities they serve.

To: State Uniform Crime Reporting (UCR) Program Managers  
Re: The FBI's Transition to a National Incident-Based  
Reporting System (NIBRS)-Only Data Collection

Already, 31 percent of participating agencies report their UCR statistics via the NIBRS. In the last few years, the FBI and the Bureau of Justice Statistics have worked to increase the number of NIBRS participants through the National Crime Statistics Exchange (NCS-X) initiative. Currently, the FBI and the NCS-X team are working with local and state agencies as well as other law enforcement organizations across the country to improve the way crime data is reported. The FBI understands this transition comes with a financial burden and is committed to helping state UCR Programs and the 400 agencies identified through the NCS-X initiative to obtain necessary resources to transition to NIBRS.

NIBRS is the pathway to richer crime statistics that can improve our ability to address the important issues we face today. As we move forward, the transition from the SRS to the NIBRS is crucial to our success in providing better, more meaningful national crime data. I'm grateful for your help.

Sincerely yours,



James B. Comey  
Director

**Current Operating Costs - UCR System**

Updated: 9/13/2017

Category	Item Description	Notes	2018-19	2019-20	2020-21	2021-22	2022-23	Totals
<b>Staff</b>								
	State Staff:							
	1 Criminal Justice Information Consultant II (UCR)	Kennedy	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	
	1 Database Admin (PSS)	Elaine	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	
	1 Sys Admin (PSS)	Grant's team	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	
	1 Sys Programmer (BSE)	Kevin	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	
	1 Application SW Developer (BSE)	Brandon	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	
	Contract Staff:							
	1 Systems Analyst	Ramanathan	\$85,000	\$85,000		\$85,000	\$85,000	
	<b>Subtotal - Staff</b>		<b>\$238,500</b>	<b>\$238,500</b>	<b>\$153,500</b>	<b>\$238,500</b>	<b>\$238,500</b>	<b>\$1,107,500</b>
<b>Hardware</b>								
	Production							
Assume 5 year re	Database Server	Shared	\$9,000					
	Application Server	Shared	\$5,000					
	Development							
	Database Server	Shared	\$5,500					
	Application Server	Virtual						
	Test							
	Database Server	Shared	\$5,500					
	Application Server	Virtual						
	<b>Subtotal - Hardware</b>		<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>
<b>Software</b>								
	Red Hat Enterprise Linux	Physical & Virtual	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	
	JBOSS EAP	Physical & Virtual	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	
	VMWare	Virtual	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
	MS SQL	Physical & Virtual	\$2,200					
	<b>Subtotal - Software</b>		<b>\$18,200</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$82,200</b>
<b>Other</b>								
	Standard Expenses for State pos.		\$13,894	\$13,894	\$13,894	\$13,894	\$13,894	
	HR Service Fee		\$774	\$774	\$774	\$774	\$774	
	<b>Subtotal - Other</b>		<b>\$14,668</b>	<b>\$14,668</b>	<b>\$14,668</b>	<b>\$14,668</b>	<b>\$14,668</b>	<b>\$73,339</b>



**Current Operating Costs - UCR System**

Updated: 9/13/2017

<b>Category</b>	<b>Item Description</b>	<b>Notes</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>Totals</b>
<b>TOTALS</b>			<b>\$296,368</b>	<b>\$269,168</b>	<b>\$184,168</b>	<b>\$269,168</b>	<b>\$269,168</b>	<b>\$1,288,039</b>

<b>Title:</b>	Florida Incident-Based Reporting System	
<b>Tracking #:</b>	TBD	
<b>Customer:</b>	Criminal Justice Information Services	<b>Customer Contact:</b>
<b>Manager:</b>	Kristen Grosh	<b>ITS Lead:</b>
<b>Planned Start:</b>	7/1/2019	<b>Planned Finish:</b>
<b>Duration (mos):</b>	48.7	
<b>Baseline Date:</b>	7/1/2019	
<b>Revision Date:</b>	9/7/2021	<b>Version #:</b>
		3.0

Project Budget	Actual	Actual	Actual	Actual	Planned	Planned	
Cost Elements	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22 -23	Totals
<b>Staff</b>							
State Staff		\$0	\$459,508	\$591,011	\$924,400	\$1,502,121	\$4,979,162
OPS		\$0	\$14,686	\$22,221	\$34,559	\$0	\$71,466
<b>Expenses</b>							
Staff Expenses		\$0	\$12,477	\$10,000	\$133,825	\$151,407	\$466,906
Requested New Staff Expenses		\$0	\$0	\$0	\$0	\$0	\$0
Software		\$0	\$0	\$0	\$3,250	\$1,010,000	\$1,013,250
Other Expenses		\$0	\$0	\$9,725	\$407,376	\$668,001	\$1,160,102
<b>OCO</b>		\$0	\$0	\$7,444	\$0	\$0	\$7,444
<b>Contract Services</b>							
Contract Staff	\$412,000	\$198,513	\$722,351	\$688,096	\$1,158,375	\$628,000	\$3,807,335
Project Deliverables	\$0	\$0	\$405,783	\$3,758,789	\$2,497,190	\$957,468	\$7,619,230
Other IT Services	\$0	\$58,000	\$98,922	\$100,603	\$371,078	\$251,364	\$879,967
<b>Other</b>		\$0	\$0	\$101,069	\$446,470	\$7,657,157	\$8,204,696
<b>Total</b>	<b>\$412,000</b>	<b>\$743,184</b>	<b>\$1,968,526</b>	<b>\$6,497,369</b>	<b>\$15,015,329</b>	<b>\$3,573,150</b>	<b>\$28,209,559</b>

**Maintenance Budget/Recurring Costs**

Cost Elements	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22 -23	Totals
State Staff	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Staff Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance Expenses	\$0	\$0	\$0	\$371,729	\$1,435,000	\$1,584,114	\$3,390,843
Contracted Services Maintenance	\$0	\$0	\$0	\$0	\$569,072.00	\$1,061,608	\$1,630,680
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$371,729</b>	<b>\$2,004,072</b>	<b>\$2,645,722</b>	<b>\$5,021,523</b>

Title: Florida Incident-Based Reporting System Tracking #: TBD Manager: Kristen Grosh Duration: 48.7 Baseline Date: 7/1/2019 Revision Date: September 7, 2021 Version #: 3.0		Actual Cost	Actual Cost	Actual Cost	Actual Cost	Actual Cost	Planned Cost	
Cost Elements	Description	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Planned Total
<b>Salary &amp; OPS</b>								
	Criminal Justice Information Consultant II		\$16,500	\$65,809	\$65,810	\$22,461	\$22,461	\$193,041
	Criminal Justice Information Consultant I		\$0	\$17,367	\$29,766	\$30,824	\$30,824	\$108,780
	Government Analyst II					\$68,063	\$68,063	\$136,126
	Bureau Chief		\$34,822	\$59,532	\$59,532	\$38,866	\$38,866	\$231,618
	Senior Management Analyst Supervisor		\$33,000	\$65,809	\$65,813			\$164,622
	Senior Management Analyst Supervisor					\$38,715	\$38,715	\$77,430
	Operations and Management Consultant Manager		\$114,890	\$14,663	\$13,442	\$36,763	\$36,763	\$216,521
	Operations and Management Consultant Manager		\$56,432	\$18,755	\$18,751	\$73,526	\$73,526	\$240,990
	Criminal Justice Information Consultant II		\$56,432	\$37,501	\$37,503	\$22,461	\$22,461	\$176,358
	Criminal Justice Information Consultant II		\$41,653	\$7,117	\$7,119	\$34,032	\$34,032	\$123,952
	Research & Training Specialist		\$41,653	\$35,592	\$35,593	\$58,944	\$58,944	\$230,726
	Research & Training Specialist		\$33,000	\$6,579	\$6,581	\$58,944	\$58,944	\$164,048
Requested LBR 22-23	Research and Training Specialist		\$31,126	\$32,904				\$64,030
Requested LBR 22-23	Research and Training Specialist			\$9,482				\$9,482
	Criminal Justice Information Analyst II			\$9,482	\$32,906	\$54,034	\$54,034	\$150,456
	Criminal Justice Information Analyst II				\$56,886	\$54,034	\$54,034	\$164,954
	Criminal Justice Information Analyst II				\$56,886	\$54,034	\$54,034	\$164,954
	Criminal Justice Information Analyst II			\$36,888	\$52,078	\$54,034	\$54,034	\$197,034
	Criminal Justice Information Analyst II			\$32,550	\$52,078	\$54,034	\$54,034	\$192,696
	Criminal Justice Information Consultant II			\$17,359	\$52,078	\$34,032	\$34,032	\$137,500
	Criminal Justice Information Consultant II			\$17,359	\$52,078	\$68,063	\$68,063	\$205,563
	Criminal Justice Information Consultant II			\$17,359	\$52,078	\$68,063	\$68,063	\$205,563
	Criminal Justice Information Consultant I			\$21,938	\$65,813	\$30,824	\$30,824	\$149,398
	Criminal Justice Information Analyst II					\$54,034	\$54,034	\$108,068
	Criminal Justice Information Analyst II					\$54,034	\$54,034	\$108,068
	Planning and Policy Administrator			\$32,247	\$59,531	\$29,444	\$29,444	\$150,666
	Administrative Assistant I			\$34,719	\$52,078	\$14,315	\$14,315	\$115,427
	Criminal Justice Information Consultant I					\$61,647	\$61,647	\$123,294
	Criminal Justice Information Consultant II					\$68,063	\$68,063	\$136,126
	Criminal Justice Information Consultant II					\$68,063	\$68,063	\$136,126
	Criminal Justice Information Consultant I					\$61,647	\$61,647	\$123,294
	Criminal Justice Information Consultant II					\$68,063	\$68,063	\$136,126
	Criminal Justice Information Consultant II					\$68,063	\$68,063	\$136,126
<b>Full Time Employees</b>	<b>Subtotal</b>		<b>\$ 459,508</b>	<b>\$591,011</b>	<b>\$924,400</b>	<b>\$1,502,121</b>	<b>\$1,502,121.40</b>	<b>\$4,979,162</b>
	Government Analyst II		\$14,686	\$22,221	\$34,559		\$0	\$71,466
	Government Analyst I		\$0					\$0
								\$0
<b>OPS</b>	<b>Subtotal</b>		<b>\$ 14,686</b>	<b>\$22,221</b>	<b>\$34,559</b>	<b>\$0</b>	<b>\$0</b>	<b>\$71,466</b>
<b>State Staff</b>	<b>Subtotal</b>		<b>\$ 474,194</b>	<b>\$613,232</b>	<b>\$958,959</b>	<b>\$1,502,121</b>	<b>\$1,502,121</b>	<b>\$5,050,628</b>
<b>Expenses</b>								
	HR and Standard FTE Expenses		\$12,477	\$10,000	\$133,825	\$151,407	\$159,197	\$466,906
	Requested LBR 22-23 Nonrecurring HR & FTE Expenses			\$0	\$0	\$0		\$0
	Requested LBR 22-23 Recurring HR & FTE Expenses		\$0	\$0	\$0	\$0		\$0
<b>Staff Expenses</b>	<b>Subtotal</b>		<b>\$ 12,477</b>	<b>\$10,000</b>	<b>\$133,825</b>	<b>\$151,407</b>	<b>\$159,197</b>	<b>\$466,906</b>
	Master Name Index Software					\$1,000,000		\$1,000,000

Title: Florida Incident-Based Reporting System Tracking #: TBD Manager: Kristen Grosh Duration: 48.7 Baseline Date: 7/1/2019 Revision Date: September 7, 2021 Version #: 3.0		Actual Cost	Actual Cost	Actual Cost	Actual Cost	Actual Cost	Planned Cost	
Cost Elements	Description	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Planned Total
	Redhat Annual Support License				\$3,250	\$10,000		\$13,250
								\$0
<b>Software</b>	<b>Subtotal</b>		\$ -	\$0	\$3,250	\$1,010,000	\$0	\$1,013,250
	Other system software			\$2,140				\$2,140
	Contingency			\$7,585	\$8,817	\$149,114	\$75,000	\$240,516
	Travel and Workshops							\$0
	Record Management System Software (TBD)				\$398,559	\$518,887		\$917,446
<b>Other Expenses</b>			\$0	\$9,725	\$407,376	\$668,001	\$75,000	\$1,160,102
<b>Recurring</b>	Master Name Index Software Maint.					\$25,000	\$650,000	\$675,000
<b>Recurring</b>	Microsoft Azure Cloud Environment and Storage				\$371,729	\$600,000	\$674,114	\$1,645,843
<b>Recurring</b>	Record Management System Software (TBD)					\$800,000	\$250,000	\$1,050,000
<b>Recurring</b>	Redhat Annual Support License					\$10,000	\$10,000	\$20,000
<b>Maintenance Expenses</b>		\$0	\$0	\$0	\$371,729	\$1,435,000	\$1,584,114	\$3,370,843
<b>Expenses</b>	<b>Subtotal</b>		\$12,477	\$19,725	\$916,180	\$3,264,408	\$1,818,311	\$6,011,101
<b>Operating Capital Outlay</b>								
	Other Equipment			\$7,444				\$7,444
<b>Operating Capital Outlay</b>	<b>Subtotal</b>		\$ -	\$7,444	\$0	\$0	\$0	\$7,444
<b>Contract Services</b>								
	Data Scientist	\$412,000	\$182,713	\$413,671	\$337,296	\$600,000	\$200,000	\$2,145,680
	Business Management Specialist		\$8,500	\$74,625	\$222,100	\$246,375	\$246,000	\$797,600
	Business Analyst		\$7,300	\$159,077				\$166,377
	System Administrator Consultant					\$182,000	\$182,000	\$364,000
	Technical Writer			\$74,978	\$128,700	\$130,000		\$333,678
							\$628,000	
<b>Recurring</b>	Enterprise Application Integration Engineer						\$208,000	\$208,000
<b>Contract Staff</b>	<b>Subtotal</b>	\$412,000	\$198,513	\$722,351	\$688,096	\$1,158,375	\$208,000	\$4,015,335
	FIBRS - 1.0.0 Project Management Plan			\$12,375				\$12,375
	FIBRS - 1.0.2 Defect Management and Resolution Plan			\$12,375				\$12,375
	FIBRS - 2.0.1 Solution Test Plan - Staging				\$46,408			\$46,408
	FIBRS - 2.0.2 Solution Test Plan - FIBRS				\$92,817			\$92,817
	FIBRS - 2.0.3 Solution Test Plan - MNI					\$46,408		\$46,408
	FIBRS - 2.0.4 FDLE System Security Plan				\$61,877			\$61,877
	FIBRS - 2.0.4 Requirement Validation- MNI				\$21,355			\$21,355
	FIBRS - 3.0.0 Installation Plan - Staging				\$19,000			\$19,000
	FIBRS - 3.0.1 Installation Plan - FIBRS				\$23,877			\$23,877
	FIBRS - 3.0.3 Installed and Configured Products- DEV				\$102,189			\$102,189
	FIBRS - 3.0.4 Installed and Configured Products- TEST				\$102,189			\$102,189
	FIBRS - 3.0.5 Installed and Configured Products- PROD				\$408,756			\$408,756
	FIBRS - 3.0.6 Installed and Configured Products- DR					\$204,377		\$204,377
	FIBRS - 3.0.7 Customizations Development Plan			\$61,877				\$61,877
	FIBRS - 3.0.9 Solution Testing - Staging				\$232,040			\$232,040
	FIBRS - 3.0.10 Solution Testing - FIBRS				\$309,775			\$309,775
	FIBRS - 3.0.11 Solution Testing - MNI					\$232,040		\$232,040
	FIBRS - 3.0.12 Implementation Plan - Staging				\$30,939			\$30,939
	FIBRS - 3.0.13 Implementation Plan - FIBRS				\$41,303			\$41,303
	FIBRS - 3.0.14 Implementation Plan - MNI					\$49,939		\$49,939

<b>Title:</b>	Florida Incident-Based Reporting System							
<b>Tracking #:</b>	TBD							
<b>Manager:</b>	Kristen Grosh							
<b>Duration:</b>	48.7							
<b>Baseline Date:</b>	7/1/2019							
<b>Revision Date:</b>	September 7, 2021							
<b>Version #:</b>	3.0							
		Actual Cost	Actual Cost	Actual Cost	Actual Cost	Actual Cost	Planned Cost	
<b>Cost Elements</b>	<b>Description</b>	<b>Prior Years</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>FY 20-21</b>	<b>FY 21-22</b>	<b>FY 22-23</b>	<b>Planned Total</b>
	FIBRS - 3.0.15 Implemented Solution - Staging				\$116,062			\$116,062
	FIBRS - 3.0.16 Implemented Solution - FIBRS				\$120,754			\$120,754
	FIBRS - 3.0.17 Implemented Solution - MNI					\$77,347		\$77,347
	FIBRS - 3.0.18 Implemented Solution - Use-of-Force				\$337,904			\$337,904
	FIBRS - 4.0.0 Training Plan				\$61,877			\$61,877
	FIBRS - 4.0.1 Training Materials				\$41,303			\$41,303
	FIBRS - 4.0.2 Training				\$165,213			\$165,213
	FIBRS - 5.0.0 Operations Acceptance Test - Start (Retainage)					\$155,005		\$155,005
	FIBRS - 5.0.1 Operations Acceptance Test - End					\$556,946		\$556,946
	FIBRS - 5.0.2 System Operations Guide				\$61,877			\$61,877
	FIBRS - 6.0.0 F-1 Maintenance Plan				\$123,755			\$123,755
	FIBRS - 7.0.0 Implementation Support		\$0	\$319,156	\$877,679	\$957,468	\$957,468	\$3,111,771
	Third Party User Support				\$162,240			\$162,240
	SmartCop/FHP Deliverable				\$197,600	\$192,660		\$390,260
	LinX Change Request					\$25,000		\$25,000
<b>Project Deliverables</b>	<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$405,783</b>	<b>\$3,758,789</b>	<b>\$2,497,190</b>	<b>\$957,468</b>	<b>\$7,619,230</b>
<b>Recurring</b>	Maintenance Solution Support (FIBRS - 8.0.0 and FIBRS - 8.0.1)					\$569,072	\$853,608	\$1,422,680
								\$0
								\$0
<b>Maintenance</b>	<b>Subtotal</b>	<b>\$ -</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$569,072</b>	<b>\$853,608</b>	<b>\$1,422,680</b>
	Independent Validation and Verification		\$0		\$100,603	\$174,944	\$151,364	\$426,911
	3rd Party IT Services			\$94,075				\$94,075
	Contingency		\$58,000	\$4,847		\$196,134	\$100,000	\$358,981
								\$0
<b>Other IT Services</b>	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 58,000.00</b>	<b>\$98,922</b>	<b>\$100,603</b>	<b>\$371,078</b>	<b>\$251,364</b>	<b>\$879,967</b>
<b>Contract Services</b>	<b>Subtotal</b>	<b>\$ 412,000.00</b>	<b>\$ 256,513.00</b>	<b>\$1,227,056</b>	<b>\$4,547,488</b>	<b>\$4,595,715</b>	<b>\$2,898,440</b>	<b>\$13,937,212</b>
<b>Other</b>								
	Passthrough to Local Agencies for RMS Upgrades (Software)		\$0		\$226,633	\$6,781,914		\$7,008,547
	HR Services			\$3,981				\$3,981
	Indirect Costs - NCS-X Grant			\$5,650	\$10,040	\$0	\$0	\$15,690
	Motor Vehicle for Auditors and Trainers			\$91,438				\$91,438
	NCS-X Passthrough for Local Agencies				\$209,797	\$875,243		\$1,085,040
<b>Other</b>	<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$101,069</b>	<b>\$446,470</b>	<b>\$7,657,157</b>	<b>\$0</b>	<b>\$8,204,696</b>
<b>Grand Total</b>		<b>\$412,000</b>	<b>\$743,184</b>	<b>\$1,968,526</b>	<b>\$6,869,098</b>	<b>\$17,019,401</b>	<b>\$6,218,872</b>	<b>\$33,211,082</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1	<b>1</b>	<b>FIBRS Project Master Schedule</b>	<b>74%</b>	<b>Fri 2/14/20</b>	<b>Fri 6/30/23</b>	<b>881 days</b>
2	<b>1.1</b>	<b>FIBRS Project Schedule</b>	<b>83%</b>	<b>Fri 2/14/20</b>	<b>Mon 9/27/21</b>	<b>413 days</b>
1	<b>1</b>	<b>Inception</b>	<b>100%</b>	<b>Fri 2/14/20</b>	<b>Mon 6/22/20</b>	<b>92 days</b>
2	1.1	Sign Contract	100%	Fri 2/14/20	Fri 2/14/20	0 days
3	1.2	Conduct Project kick-off meeting	100%	Fri 2/14/20	Mon 2/24/20	7 days
4	1.3	Assemble & Train Project Team	100%	Mon 2/24/20	Fri 3/6/20	10 days
5	<b>1.4</b>	<b>Gov Cloud Environment Setup</b>	<b>100%</b>	<b>Fri 5/1/20</b>	<b>Wed 6/17/20</b>	<b>34 days</b>
6	1.4.1	FDLE to provide Azure tenant Access, Best practices, and Decision on Environment Management	100%	Fri 5/1/20	Fri 5/1/20	1 day
7	1.4.2	FDLE Decision on technology stack	100%	Fri 5/1/20	Fri 5/1/20	0 days
8	1.4.3	Set up B2C (Gov Cloud)	100%	Mon 5/4/20	Tue 5/12/20	7 days
9	1.4.4	AD B2C POC (GCOM Azure Tenant)	100%	Tue 5/12/20	Thu 5/21/20	8 days
10	1.4.5	Fix FDLE provided Azure Tenant to work with B2C POC (Gov Cloud)	100%	Wed 5/13/20	Tue 5/26/20	9 days
11	1.4.6	Transfer B2C Code to Gov Cloud	100%	Wed 5/27/20	Thu 5/28/20	2 days
12	1.4.7	B2C POC decision	100%	Fri 5/29/20	Fri 5/29/20	1 day
13	1.4.8	Negotiate New Go-Live Dates	100%	Mon 5/4/20	Tue 5/12/20	7 days
14	1.4.9	Prepare Change Request	100%	Wed 5/13/20	Tue 5/26/20	10 days
15	1.4.10	Prepare Change Request Continues	100%	Wed 5/27/20	Thu 6/4/20	7 days
16	1.4.11	Review and Approve Change Request	100%	Fri 6/5/20	Wed 6/17/20	9 days
17	1.5	FDLE Finalizes Errata for IEPD 1.1	100%	Wed 5/13/20	Fri 5/22/20	8 days
18	1.6	Change request approval and signature	100%	Wed 6/17/20	Wed 6/17/20	0 days
19	1.7	FDLE ITS B2C Setup	100%	Fri 6/19/20	Fri 6/19/20	0 days
20	1.8	Finalize B2C Setup	100%	Fri 6/19/20	Mon 6/22/20	2 days
21	<b>2</b>	<b>Florida CJIS Portal (Portal) Solution</b>	<b>87%</b>	<b>Mon 3/9/20</b>	<b>Wed 6/30/21</b>	<b>336 days</b>
22	<b>2.1</b>	<b>Inception</b>	<b>100%</b>	<b>Mon 3/9/20</b>	<b>Fri 3/13/20</b>	<b>5 days</b>
23	<b>2.1.1</b>	<b>Finalize High-Level Portal Requirements</b>	<b>100%</b>	<b>Mon 3/9/20</b>	<b>Fri 3/13/20</b>	<b>5 days</b>
24	2.1.1.1	Public Defender (CMS)	100%	Mon 3/9/20	Fri 3/13/20	5 days
25	2.1.1.2	Regional Conflict Counsel	100%	Mon 3/9/20	Fri 3/13/20	5 days
26	2.1.1.3	JAC	100%	Mon 3/9/20	Fri 3/13/20	5 days
27	2.1.1.4	DOC	100%	Mon 3/9/20	Fri 3/13/20	5 days
28	2.1.1.5	County Detention Facility (JMS)	100%	Mon 3/9/20	Fri 3/13/20	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
29	2.1.1.6	State Attorney (CMS)	100%	Mon 3/9/20	Fri 3/13/20	5 days
30	2.1.1.7	Clerks of Court System (CMS)	100%	Mon 3/9/20	Fri 3/13/20	5 days
31	2.1.1.8	Record Mgt System	100%	Mon 3/9/20	Fri 3/13/20	5 days
32	<b>2.2</b>	<b>Portal Solution Design</b>	<b>100%</b>	<b>Mon 3/16/20</b>	<b>Fri 8/21/20</b>	<b>115 days</b>
33	<b>2.2.1</b>	<b>Develop Solution Test Plan - Portal</b>	<b>100%</b>	<b>Mon 3/16/20</b>	<b>Fri 7/24/20</b>	<b>94 days</b>
34	2.2.1.1	Develop Solution Test Plan - Portal	100%	Mon 3/16/20	Fri 3/27/20	10 days
35	2.2.1.2	Develop Solution Test Plan - Portal Continues	100%	Mon 3/30/20	Tue 3/31/20	2 days
36	2.2.1.3	Review Solution Test Plan Document - Portal - Cycle 1	100%	Wed 4/1/20	Tue 4/14/20	10 days
37	2.2.1.4	Update Solution Test Plan - Portal - Cycle 1	100%	Mon 4/13/20	Mon 4/13/20	1 day
38	2.2.1.5	Review Solution Test Plan Document - Portal - Cycle 2	100%	Tue 4/14/20	Mon 4/27/20	10 days
39	2.2.1.6	Update Solution Test Plan - Portal - Cycle 2	100%	Tue 4/28/20	Mon 5/11/20	10 days
40	2.2.1.7	QA review of Solution Test Plan - Portal	100%	Tue 5/12/20	Wed 5/13/20	2 days
41	2.2.1.8	Review Solution Test Plan Document - Portal - Cycle 3	100%	Thu 5/14/20	Thu 5/21/20	6 days
42	2.2.1.9	Update Solution Test Plan - Portal - Cycle 3	100%	Fri 5/22/20	Tue 5/26/20	3 days
43	2.2.1.10	Review Solution Test Plan Document - Portal - Cycle 4	100%	Wed 5/27/20	Tue 6/9/20	10 days
44	2.2.1.11	Review Solution Test Plan Document Continuation - Portal - Cycle 4	100%	Wed 6/10/20	Tue 6/23/20	10 days
45	2.2.1.12	Update Solution Test Plan - Portal - Cycle 4	100%	Wed 6/24/20	Wed 6/24/20	1 day
46	2.2.1.13	Review Solution Test Plan Document Continuation - Portal - Cycle 5	100%	Thu 6/25/20	Thu 6/25/20	1 day
47	2.2.1.14	Update Solution Test Plan - Portal - Cycle 5	100%	Fri 6/26/20	Mon 6/29/20	2 days
48	2.2.1.15	Review Solution Test Plan Document Continuation - Portal - Cycle 6	100%	Tue 6/30/20	Tue 7/14/20	10 days
49	2.2.1.16	Review Solution Test Plan Document Continuation - Portal - Cycle 6 Continued	100%	Wed 7/15/20	Thu 7/16/20	2 days
50	2.2.1.17	Update Solution Test Plan - Portal - Cycle 6	100%	Fri 7/17/20	Fri 7/17/20	1 day
51	2.2.1.18	Final Review Solution Test Plan - Portal	100%	Mon 7/20/20	Mon 7/20/20	1 day
52	2.2.1.19	FDLE Approves Test Plan - Portal	100%	Fri 7/24/20	Fri 7/24/20	0 days
53	<b>2.2.2</b>	<b>Develop FDLE System Security Plan - Portal</b>	<b>100%</b>	<b>Wed 6/24/20</b>	<b>Fri 8/21/20</b>	<b>43 days</b>
54	2.2.2.1	Develop FDLE System Security Plan - Portal	100%	Wed 6/24/20	Mon 7/6/20	9 days
55	2.2.2.2	Preliminary Review by FDLE	100%	Tue 7/7/20	Mon 7/13/20	5 days
56	2.2.2.3	Update FDLE System Security Plan - Portal	100%	Tue 7/14/20	Tue 7/14/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
57	2.2.2.4	Review FDLE System Security Plan - Portal	100%	Wed 7/15/20	Mon 7/20/20	4 days
58	2.2.2.5	Update FDLE System Security Plan - Portal	100%	Tue 7/21/20	Thu 7/23/20	3 days
59	2.2.2.6	Review FDLE System Security Plan - Portal	100%	Fri 7/24/20	Fri 7/31/20	6 days
60	2.2.2.7	Update FDLE System Security Plan - Portal	100%	Mon 8/3/20	Wed 8/5/20	3 days
61	2.2.2.8	Review FDLE System Security Plan - Portal	100%	Thu 8/6/20	Wed 8/12/20	5 days
62	2.2.2.9	Update FDLE System Security Plan - Portal	100%	Thu 8/13/20	Thu 8/13/20	1 day
63	2.2.2.10	Final FDLE System Security Plan Review	100%	Fri 8/14/20	Fri 8/21/20	6 days
64	<b>2.3</b>	<b>Portal Development</b>	<b>100%</b>	<b>Mon 3/16/20</b>	<b>Thu 10/22/20</b>	<b>159 days</b>
65	<b>2.3.1</b>	<b>Requirements Gathering and Documentation</b>	<b>100%</b>	<b>Mon 3/16/20</b>	<b>Thu 10/22/20</b>	<b>159 days</b>
66	<b>2.3.1.1</b>	<b>Requirements Gathering</b>	<b>100%</b>	<b>Mon 3/16/20</b>	<b>Fri 3/27/20</b>	<b>10 days</b>
67	2.3.1.1.1	Understand User Requirements	100%	Mon 3/16/20	Fri 3/27/20	10 days
68	<b>2.3.1.2</b>	<b>Document Use Case Document Outlines</b>	<b>100%</b>	<b>Mon 3/30/20</b>	<b>Thu 10/22/20</b>	<b>149 days</b>
69	<b>2.3.1.2.1</b>	<b>Document User Authorization Use Case</b>	<b>100%</b>	<b>Wed 4/1/20</b>	<b>Mon 8/24/20</b>	<b>103 days</b>
70	2.3.1.2.1.1	Finalize User Authorization Use Case document	100%	Wed 4/1/20	Tue 4/7/20	5 days
71	2.3.1.2.1.2	Update User Authorization Use case with AD solution	100%	Mon 6/1/20	Fri 6/12/20	10 days
72	2.3.1.2.1.3	Update User Authorization Use case with AD solution - Continued	100%	Mon 6/15/20	Fri 6/19/20	5 days
73	2.3.1.2.1.4	Review User Authorization Use Case - Cycle 1	100%	Mon 6/22/20	Mon 6/22/20	1 day
74	2.3.1.2.1.5	Update User Authorization Use Case - Cycle 1	100%	Tue 6/23/20	Tue 6/23/20	1 day
75	2.3.1.2.1.6	Review User Authorization Use Case - Cycle 2	100%	Wed 6/24/20	Mon 6/29/20	4 days
76	2.3.1.2.1.7	Update User Authorization Use Case - Cycle 2	100%	Tue 6/30/20	Tue 6/30/20	1 day
77	2.3.1.2.1.8	Review User Authorization Use Case - Cycle 3	100%	Wed 7/1/20	Thu 7/9/20	6 days
78	2.3.1.2.1.9	Update User Authorization Use Case - Cycle 3	100%	Fri 7/10/20	Thu 7/16/20	5 days
79	2.3.1.2.1.10	Review User Authorization Use Case - Cycle 4	100%	Fri 7/17/20	Thu 7/23/20	5 days
80	2.3.1.2.1.11	Update User Authorization Use Case - Cycle 4	100%	Fri 7/24/20	Fri 7/24/20	1 day
81	2.3.1.2.1.12	Review User Authorization Use Case Review	100%	Mon 7/27/20	Mon 7/27/20	1 day
82	2.3.1.2.1.13	Provide answer to GCOM's response on permissions assigned	100%	Tue 7/28/20	Fri 7/31/20	4 days
83	2.3.1.2.1.14	Address FDLE questions	100%	Mon 8/3/20	Tue 8/11/20	7 days
84	2.3.1.2.1.15	FDLE Approves User Authorization Use Case	100%	Mon 8/24/20	Mon 8/24/20	0 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
85	<b>2.3.1.2.2</b>	<b>Document Florida CJIS Portal CJAdmin IEPD Intake Use Case</b>	<b>100%</b>	<b>Mon 3/30/20</b>	<b>Thu 10/22/20</b>	<b>149 days</b>
86	2.3.1.2.2.1	Finalize Florida CJIS Portal CJAdmin IEPD Intake Use Case document	100%	Mon 3/30/20	Wed 4/1/20	3 days
87	2.3.1.2.2.2	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 1	100%	Thu 4/2/20	Mon 4/13/20	8 days
88	2.3.1.2.2.3	Understand Florida CJIS Portal CJAdmin IEPD Intake Use Case Requirements	100%	Tue 4/14/20	Mon 4/27/20	10 days
89	2.3.1.2.2.4	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 1	100%	Tue 4/28/20	Mon 5/11/20	10 days
90	2.3.1.2.2.5	QA Florida CJIS Portal CJAdmin IEPD Intake Use Case	100%	Tue 5/12/20	Tue 5/12/20	1 day
91	2.3.1.2.2.6	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 2	100%	Wed 5/13/20	Wed 5/27/20	10 days
92	2.3.1.2.2.7	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 2	100%	Thu 5/28/20	Tue 6/2/20	4 days
93	2.3.1.2.2.8	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 3	100%	Wed 6/3/20	Tue 6/16/20	10 days
94	2.3.1.2.2.9	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case Continued - Cycle 3	100%	Wed 6/17/20	Wed 6/17/20	1 day
95	2.3.1.2.2.10	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 3	100%	Thu 6/18/20	Fri 6/19/20	2 days
96	2.3.1.2.2.11	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 4	100%	Mon 6/22/20	Mon 6/22/20	1 day
97	2.3.1.2.2.12	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 4	100%	Tue 6/23/20	Tue 6/23/20	1 day
98	2.3.1.2.2.13	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 5	100%	Wed 6/24/20	Mon 6/29/20	4 days
99	2.3.1.2.2.14	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 5	100%	Tue 6/30/20	Tue 6/30/20	1 day
100	2.3.1.2.2.15	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 6	100%	Wed 7/1/20	Wed 7/1/20	1 day
101	2.3.1.2.2.16	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 6	100%	Thu 7/2/20	Mon 7/6/20	3 days
102	2.3.1.2.2.17	Review Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 7	100%	Tue 7/7/20	Wed 7/8/20	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
103	2.3.1.2.2.18	Update Florida CJIS Portal CJAdmin IEPD Intake Use Case - Cycle 7	100%	Thu 7/9/20	Fri 7/10/20	2 days
104	2.3.1.2.2.19	Final FDLE Florida CJIS Portal CJAdmin IEPD Intake Use Case Review	100%	Mon 7/13/20	Tue 7/14/20	2 days
105	2.3.1.2.2.20	Final QA version of Florida CJIS Portal CJAdmin IEPD Intake Use Case Submitted	100%	Wed 7/15/20	Wed 7/15/20	1 day
106	2.3.1.2.2.21	FDLE Approves Florida CJIS Portal CJAdmin IEPD Intake Use Case	100%	Sun 7/26/20	Sun 7/26/20	0 days
107	2.3.1.2.2.22	Update CJADmin IEPD Intake Use case with B2C changes for "Service Accounts"	100%	Mon 8/3/20	Mon 8/3/20	1 day
108	2.3.1.2.2.23	FDLE provides feedback on CCH rules spreadsheet	100%	Tue 9/22/20	Tue 9/22/20	0 days
109	2.3.1.2.2.24	Update FDLE IEPD Intake Business Rules Spreadsheet	100%	Tue 9/22/20	Fri 9/25/20	4 days
110	2.3.1.2.2.25	FDLE provides feedback on CCH rules spreadsheet	100%	Mon 9/28/20	Tue 10/6/20	7 days
111	2.3.1.2.2.26	Update FDLE IEPD Intake Business Rules Spreadsheet	100%	Wed 10/7/20	Fri 10/9/20	3 days
112	2.3.1.2.2.27	FDLE approves FDLE Intake Business Rules Spreadsheet	100%	Thu 10/15/20	Thu 10/22/20	6 days
113	<b>2.3.1.2.3</b>	<b>Document Florida CJIS Portal FDLE IEPD Intake Use Case</b>	<b>100%</b>	<b>Mon 4/27/20</b>	<b>Mon 8/3/20</b>	<b>71 days</b>
114	2.3.1.2.3.1	Understand Florida CJIS Portal FDLE IEPD Intake Use Case Requirements	100%	Mon 4/27/20	Fri 5/8/20	10 days
115	2.3.1.2.3.2	Finalize Florida CJIS Portal FDLE IEPD Intake Use Case document	100%	Mon 5/11/20	Thu 5/21/20	9 days
116	2.3.1.2.3.3	Review Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 1	100%	Fri 5/22/20	Fri 5/22/20	1 day
117	2.3.1.2.3.4	Update Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 1	100%	Mon 5/25/20	Fri 6/5/20	10 days
118	2.3.1.2.3.5	Update Florida CJIS Portal FDLE IEPD Intake Use Case Continuation - Cycle 1	100%	Mon 6/8/20	Tue 6/9/20	2 days
119	2.3.1.2.3.6	Review Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 2	100%	Wed 6/10/20	Tue 6/23/20	10 days
120	2.3.1.2.3.7	Review Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 2 Continuation	100%	Wed 6/24/20	Mon 6/29/20	4 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
121	2.3.1.2.3.8	Update Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 2	100%	Tue 6/30/20	Tue 6/30/20	1 day
122	2.3.1.2.3.9	Review Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 3	100%	Wed 7/1/20	Fri 7/10/20	7 days
123	2.3.1.2.3.10	Update Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 3	100%	Mon 7/13/20	Mon 7/13/20	1 day
124	2.3.1.2.3.11	Review Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 4	100%	Tue 7/14/20	Tue 7/21/20	6 days
125	2.3.1.2.3.12	Update Florida CJIS Portal FDLE IEPD Intake Use Case - Cycle 4	100%	Wed 7/22/20	Wed 7/22/20	1 day
126	2.3.1.2.3.13	Final Florida CJIS Portal FDLE IEPD Intake Use Case Review	100%	Thu 7/23/20	Fri 7/24/20	2 days
127	2.3.1.2.3.14	FDLE Approves Florida CJIS Portal FDLE IEPD Intake Use Case	100%	Fri 7/24/20	Fri 7/24/20	0 days
128	2.3.1.2.3.15	Update FDLE IEPD Intake Use case with B2C changes for "Service Accounts"	100%	Mon 8/3/20	Mon 8/3/20	1 day
129	<b>2.3.1.2.4</b>	<b>Document Florida CJIS Portal UI Use Case</b>	<b>100%</b>	<b>Mon 4/27/20</b>	<b>Thu 7/30/20</b>	<b>69 days</b>
130	2.3.1.2.4.1	Understand Florida CJIS Portal UI Use Case Requirements	100%	Mon 4/27/20	Fri 5/8/20	10 days
131	2.3.1.2.4.2	Draft Florida CJIS Portal UI Use Case document	100%	Mon 5/11/20	Fri 5/22/20	10 days
132	2.3.1.2.4.3	Finalize Florida CJIS Portal UI Use Case document	100%	Mon 5/25/20	Wed 6/3/20	8 days
133	2.3.1.2.4.4	Review Florida CJIS Portal UI Use Case - Cycle 1	100%	Thu 6/4/20	Mon 6/15/20	8 days
134	2.3.1.2.4.5	Update Florida CJIS Portal UI Use Case - Cycle 1	100%	Tue 6/16/20	Wed 6/24/20	7 days
135	2.3.1.2.4.6	Review Florida CJIS Portal UI Use Case - Cycle 2	100%	Thu 6/25/20	Thu 6/25/20	1 day
136	2.3.1.2.4.7	Update Florida CJIS Portal UI Use Case - Cycle 2	100%	Fri 6/26/20	Fri 6/26/20	1 day
137	2.3.1.2.4.8	Review Florida CJIS Portal UI Use Case - Cycle 3	100%	Mon 6/29/20	Thu 7/2/20	4 days
138	2.3.1.2.4.9	Update Florida CJIS Portal UI Use Case - Cycle 3	100%	Fri 7/3/20	Wed 7/8/20	4 days
139	2.3.1.2.4.10	Review Florida CJIS Portal UI Use Case - Cycle 4	100%	Thu 7/9/20	Thu 7/9/20	1 day
140	2.3.1.2.4.11	Update Florida CJIS Portal UI Use Case - Cycle 4	100%	Fri 7/10/20	Mon 7/13/20	2 days
141	2.3.1.2.4.12	Review Florida CJIS Portal UI Use Case - Cycle 5	100%	Tue 7/14/20	Thu 7/16/20	3 days
142	2.3.1.2.4.13	Update Florida CJIS Portal UI Use Case - Cycle 5	100%	Fri 7/17/20	Fri 7/17/20	1 day
143	2.3.1.2.4.14	Review Florida CJIS Portal UI Use Case - Cycle 6	100%	Mon 7/20/20	Mon 7/20/20	1 day
144	2.3.1.2.4.15	Update Florida CJIS Portal UI Use Case - Cycle 6	100%	Tue 7/21/20	Tue 7/21/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
145	2.3.1.2.4.16	Review Florida CJIS Portal UI Use Case - Cycle 7	100%	Tue 7/21/20	Tue 7/21/20	1 day
146	2.3.1.2.4.17	Update Florida CJIS Portal UI Use Case - Cycle 7	100%	Wed 7/22/20	Wed 7/22/20	1 day
147	2.3.1.2.4.18	Final Florida CJIS Portal UI Use Case Review	100%	Thu 7/23/20	Thu 7/30/20	6 days
148	2.3.1.2.4.19	FDLE Approves Florida CJIS Portal UI Use Case	100%	Thu 7/30/20	Thu 7/30/20	0 days
149	<b>2.3.1.2.5</b>	<b>Document Portal Interface Control Document (ICD)</b>	<b>100%</b>	<b>Tue 4/7/20</b>	<b>Fri 7/17/20</b>	<b>74 days</b>
150	2.3.1.2.5.1	Staging ICD Development	100%	Tue 4/7/20	Fri 4/17/20	9 days
151	2.3.1.2.5.2	FDLE Review of Staging ICD - Cycle 1	100%	Mon 4/20/20	Thu 4/23/20	4 days
152	2.3.1.2.5.3	GCOM Revise Staging ICD - Cycle 1	100%	Fri 4/24/20	Fri 4/24/20	1 day
153	2.3.1.2.5.4	FDLE Review of Staging ICD - Cycle 2	100%	Mon 4/27/20	Mon 4/27/20	1 day
154	2.3.1.2.5.5	GCOM Revise Staging ICD - Cycle 2	100%	Tue 4/28/20	Wed 4/29/20	2 days
155	2.3.1.2.5.6	FDLE Review of Staging ICD - Cycle 3	100%	Mon 4/27/20	Tue 5/5/20	7 days
156	2.3.1.2.5.7	GCOM Revise Staging ICD - Cycle 3	100%	Wed 5/6/20	Thu 5/7/20	2 days
157	2.3.1.2.5.8	FDLE Review of Staging ICD - Cycle 4	100%	Fri 5/8/20	Fri 5/15/20	6 days
158	2.3.1.2.5.9	GCOM Revise Staging ICD - Cycle 4	100%	Mon 5/18/20	Tue 5/19/20	2 days
159	2.3.1.2.5.10	FDLE Review of Staging ICD - Cycle 5	100%	Wed 5/20/20	Tue 5/26/20	4 days
160	2.3.1.2.5.11	GCOM Revise Staging ICD - Cycle 5	100%	Wed 5/27/20	Wed 6/3/20	6 days
161	2.3.1.2.5.12	FDLE Review of Staging ICD - Cycle 6	100%	Thu 6/4/20	Wed 6/17/20	10 days
162	2.3.1.2.5.13	GCOM Revise Staging ICD - Cycle 6	100%	Thu 6/18/20	Fri 6/19/20	2 days
163	2.3.1.2.5.14	FDLE Review of Staging ICD - Cycle 7	100%	Mon 6/22/20	Tue 6/23/20	2 days
164	2.3.1.2.5.15	GCOM Revise Staging ICD - Cycle 7	100%	Wed 6/24/20	Mon 6/29/20	4 days
165	2.3.1.2.5.16	FDLE Review of Staging ICD - Cycle 8	100%	Tue 6/30/20	Tue 6/30/20	1 day
166	2.3.1.2.5.17	GCOM Revise Staging ICD - Cycle 8	100%	Wed 7/1/20	Fri 7/10/20	8 days
167	2.3.1.2.5.18	FDLE Review of Staging ICD - Cycle 9	100%	Mon 7/13/20	Wed 7/15/20	3 days
168	2.3.1.2.5.19	GCOM Revise Staging ICD - Cycle 9	100%	Thu 7/16/20	Thu 7/16/20	1 day
169	2.3.1.2.5.20	FDLE Review of Staging ICD - Cycle 10	100%	Fri 7/17/20	Fri 7/17/20	1 day
170	2.3.1.2.5.21	FDLE Review and Approve Staging ICD	100%	Fri 7/17/20	Fri 7/17/20	0 days
171	<b>2.3.1.2.6</b>	<b>Document Florida CJIS Portal Agency Authorization Use Case</b>	<b>100%</b>	<b>Tue 6/16/20</b>	<b>Mon 8/24/20</b>	<b>49 days</b>
172	2.3.1.2.6.1	Draft Florida CJIS Portal Agency Authorization Use Case document	100%	Tue 6/16/20	Wed 6/24/20	7 days
173	2.3.1.2.6.2	Review Florida CJIS Portal Agency Authorization Use Case - Cycle 1	100%	Thu 6/25/20	Mon 6/29/20	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
174	2.3.1.2.6.3	Update Florida CJIS Portal Agency Authorization Use Case - Cycle 1	100%	Tue 6/30/20	Tue 6/30/20	1 day
175	2.3.1.2.6.4	Review Florida CJIS Portal Agency Authorization Use Case - Cycle 2	100%	Wed 7/1/20	Thu 7/2/20	2 days
176	2.3.1.2.6.5	Update Florida CJIS Portal Agency Authorization Use Case - Cycle 2	100%	Fri 7/3/20	Mon 7/6/20	2 days
177	2.3.1.2.6.6	Review Florida CJIS Portal Agency Authorization Use Case - Cycle 3	100%	Tue 7/7/20	Wed 7/8/20	2 days
178	2.3.1.2.6.7	Update Florida CJIS Portal Agency Authorization Use Case - Cycle 3	100%	Thu 7/9/20	Fri 7/10/20	2 days
179	2.3.1.2.6.8	Review Florida CJIS Portal Agency Authorization Use Case - Cycle 4	100%	Mon 7/13/20	Wed 7/15/20	3 days
180	2.3.1.2.6.9	Update Florida CJIS Portal Agency Authorization Use Case - Cycle 4	100%	Thu 7/16/20	Fri 7/17/20	2 days
181	2.3.1.2.6.10	Review Florida CJIS Portal Agency Authorization Use Case - Cycle 5	100%	Mon 7/20/20	Mon 7/20/20	1 day
182	2.3.1.2.6.11	Update Florida CJIS Portal Agency Authorization Use Case - Cycle 5	100%	Mon 7/20/20	Mon 7/20/20	0 days
183	2.3.1.2.6.12	Review Florida CJIS Portal Agency Authorization Use Case - Cycle 6	100%	Tue 7/21/20	Tue 7/28/20	6 days
184	2.3.1.2.6.13	Update Florida CJIS Portal Agency Authorization and CCH Agency ICD	100%	Wed 7/29/20	Mon 8/10/20	9 days
185	2.3.1.2.6.14	Review Agency and Statute ICD	100%	Tue 8/11/20	Mon 8/17/20	5 days
186	2.3.1.2.6.15	Update Agency and Statute ICD	100%	Tue 8/18/20	Wed 8/19/20	2 days
187	2.3.1.2.6.16	Final Florida CJIS Portal Agency Authorization Use Case Review	100%	Thu 8/20/20	Thu 8/20/20	1 day
188	2.3.1.2.6.17	FDLE Approves Florida CJIS Portal Agency Authorization Use Case	100%	Mon 8/24/20	Mon 8/24/20	0 days
189	<b>2.3.2</b>	<b>DEV System Development</b>	<b>100%</b>	<b>Mon 5/4/20</b>	<b>Fri 10/2/20</b>	<b>110 days</b>
190	<b>2.3.2.1</b>	<b>Development</b>	<b>100%</b>	<b>Mon 5/4/20</b>	<b>Fri 8/7/20</b>	<b>70 days</b>
191	2.3.2.1.1	Install and Configure Products - DEV Environment	100%	Mon 5/4/20	Mon 5/11/20	6 days
192	2.3.2.1.2	Customization/Configuration for user authorization	100%	Mon 6/15/20	Fri 6/26/20	10 days
193	2.3.2.1.3	Customization/Configuration for Business Rules	100%	Mon 6/29/20	Fri 7/10/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
194	2.3.2.1.4	Customization/Configuration for Business Rules - Continued (UoF)	100%	Fri 7/31/20	Fri 8/7/20	6 days
195	2.3.2.1.5	Customization/Configuration for Agency Configuration	100%	Mon 7/13/20	Fri 7/17/20	5 days
196	2.3.2.1.6	Customization/Configuration for Portal Integration	100%	Mon 6/29/20	Tue 6/30/20	2 days
197	2.3.2.1.7	Customization/Configuration for intake, portal and ICD	100%	Tue 6/16/20	Mon 6/29/20	10 days
198	2.3.2.1.8	Customization/Configuration for intake, portal and ICD - Continued	100%	Tue 6/30/20	Wed 7/1/20	2 days
199	2.3.2.1.9	Unit Tests by DEV team	100%	Mon 6/29/20	Wed 7/8/20	8 days
200	2.3.2.1.10	Deploy in FDLE DEV Env	100%	Wed 7/8/20	Wed 7/8/20	0 days
201	2.3.2.1.11	FDLE ITS resolves Function access Issues in DEV and TEST environments	100%	Fri 6/26/20	Fri 6/26/20	0 days
202	2.3.2.1.12	Validate DEV install	100%	Wed 7/8/20	Wed 7/8/20	0 days
203	2.3.2.1.13	FDLE ITS completes VPN set up for CJIS Portal (DEV and TEST)	100%	Tue 6/30/20	Tue 6/30/20	0 days
204	<b>2.3.2.2</b>	<b>Testing by GCOM QA Team</b>	<b>100%</b>	<b>Thu 6/25/20</b>	<b>Tue 8/11/20</b>	<b>34 days</b>
205	2.3.2.2.1	Create / Update Test cases	100%	Thu 6/25/20	Tue 6/30/20	4 days
206	<b>2.3.2.2.2</b>	<b>Test CJAdmin, UI, User Authorization and Agency Authorization</b>	<b>100%</b>	<b>Mon 7/20/20</b>	<b>Fri 7/24/20</b>	<b>5 days</b>
207	2.3.2.2.2.1	Execute Test Cases	100%	Mon 7/20/20	Wed 7/22/20	3 days
208	2.3.2.2.2.2	Fix Defects by DEV team	100%	Thu 7/23/20	Thu 7/23/20	1 day
209	2.3.2.2.2.3	Retest by QA	100%	Fri 7/24/20	Fri 7/24/20	1 day
210	<b>2.3.2.2.3</b>	<b>Test IEDP Intake (UoF)</b>	<b>100%</b>	<b>Mon 8/10/20</b>	<b>Tue 8/11/20</b>	<b>2 days</b>
211	2.3.2.2.3.1	Execute Test Cases	100%	Mon 8/10/20	Mon 8/10/20	1 day
212	2.3.2.2.3.2	Fix Defects by DEV team	100%	Tue 8/11/20	Tue 8/11/20	1 day
213	2.3.2.2.3.3	Retest by QA	100%	Tue 8/11/20	Tue 8/11/20	0 days
214	2.3.2.2.4	GCOM Review Test Results	100%	Tue 8/11/20	Tue 8/11/20	0 days
215	<b>2.3.2.3</b>	<b>Integration &amp; Security Testing by GCOM QA Team</b>	<b>100%</b>	<b>Thu 7/9/20</b>	<b>Tue 8/11/20</b>	<b>24 days</b>
216	2.3.2.3.1	Perform Security Testing	100%	Thu 7/9/20	Mon 7/13/20	3 days
217	2.3.2.3.2	Perform Integration testing with FIBRS UoF	100%	Mon 8/10/20	Mon 8/10/20	1 day
218	2.3.2.3.3	Perform Integration testing with CJDT	100%	Mon 8/10/20	Mon 8/10/20	1 day
219	2.3.2.3.4	Fix Defects by DEV team	100%	Tue 8/11/20	Tue 8/11/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
220	2.3.2.3.5	Retest by QA	100%	Tue 8/11/20	Tue 8/11/20	0 days
221	2.3.2.3.6	GCOM Review Test Results	100%	Tue 8/11/20	Tue 8/11/20	0 days
222	<b>2.3.2.4</b>	<b>Test System Development</b>	<b>100%</b>	<b>Thu 6/18/20</b>	<b>Tue 8/11/20</b>	<b>39 days</b>
223	2.3.2.4.1	FDLE ITS Test Environment Readiness	100%	Thu 6/18/20	Thu 6/18/20	0 days
224	2.3.2.4.2	Setup Test Environment by GCOM	100%	Thu 7/9/20	Fri 7/10/20	2 days
225	2.3.2.4.3	Install and Configure Products - Test	100%	Mon 7/13/20	Tue 7/21/20	7 days
226	2.3.2.4.4	Deploy Code in Test Environment	100%	Tue 8/11/20	Tue 8/11/20	0 days
227	<b>2.3.2.5</b>	<b>Perform Solution / Performance Testing</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Wed 8/26/20</b>	<b>23 days</b>
228	2.3.2.5.1	Develop Performance Test Plan	100%	Mon 7/27/20	Fri 8/7/20	10 days
229	2.3.2.5.2	Submit Performance Test Plan	100%	Mon 8/10/20	Tue 8/11/20	2 days
230	2.3.2.5.3	Prep data for Performance Testing	100%	Wed 8/12/20	Mon 8/17/20	4 days
231	2.3.2.5.4	Conduct Solution & Performance Testing	100%	Tue 8/18/20	Wed 8/26/20	7 days
232	2.3.2.5.5	Provide FDLE with non-functional test results	100%	Wed 8/26/20	Wed 8/26/20	1 day
233	<b>2.3.2.6</b>	<b>Solution Testing (FAT/UAT) by FDLE Team</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Fri 8/28/20</b>	<b>25 days</b>
234	<b>2.3.2.6.1</b>	<b>FAT Testing by FDLE QA</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Mon 8/24/20</b>	<b>21 days</b>
235	<b>2.3.2.6.1.1</b>	<b>FAT for CJAdmin, UI, User Authorization and Agency Authorization</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Mon 8/17/20</b>	<b>16 days</b>
236	2.3.2.6.1.1.1	Conduct FAT Testing	100%	Mon 7/27/20	Mon 8/3/20	6 days
237	2.3.2.6.1.1.2	Defect Fixes for FAT	100%	Tue 8/4/20	Fri 8/14/20	9 days
238	2.3.2.6.1.1.3	Retest FAT defects	100%	Mon 8/17/20	Mon 8/17/20	1 day
239	<b>2.3.2.6.1.2</b>	<b>FAT for FDLE IEPD</b>	<b>100%</b>	<b>Tue 8/11/20</b>	<b>Mon 8/24/20</b>	<b>10 days</b>
240	2.3.2.6.1.2.1	Conduct FAT Testing	100%	Tue 8/11/20	Wed 8/12/20	2 days
241	2.3.2.6.1.2.2	Defect Fixes for FAT	100%	Thu 8/13/20	Fri 8/21/20	10 days
242	2.3.2.6.1.2.3	Retest FAT defects	100%	Mon 8/24/20	Mon 8/24/20	1 day
243	<b>2.3.2.6.2</b>	<b>UAT</b>	<b>100%</b>	<b>Tue 8/18/20</b>	<b>Fri 8/28/20</b>	<b>9 days</b>
244	2.3.2.6.2.1	Conduct UAT Testing	100%	Tue 8/18/20	Wed 8/26/20	7 days
245	2.3.2.6.2.2	Defect Fixes for UAT	100%	Thu 8/27/20	Thu 8/27/20	1 day
246	2.3.2.6.2.3	Retest UAT defects	100%	Fri 8/28/20	Fri 8/28/20	1 day
247	2.3.2.7	FDLE Reviews and Approves all Test Results	100%	Wed 9/30/20	Fri 10/2/20	3 days
248	<b>2.4</b>	<b>Install, Customize and Configure</b>	<b>100%</b>	<b>Tue 4/28/20</b>	<b>Wed 9/9/20</b>	<b>96 days</b>
249	<b>2.4.1</b>	<b>Develop Installation Plan - Portal</b>	<b>100%</b>	<b>Tue 4/28/20</b>	<b>Wed 7/29/20</b>	<b>67 days</b>
250	2.4.1.1	Develop Installation Plan - Portal	100%	Tue 4/28/20	Thu 4/30/20	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
251	2.4.1.2	Review Installation Plan - Portal - Cycle 1	100%	Tue 4/28/20	Thu 4/30/20	3 days
252	2.4.1.3	Update Installation Plan - Portal - Cycle 1	100%	Fri 5/1/20	Fri 5/1/20	1 day
253	2.4.1.4	Review Installation Plan - Portal - Cycle 2	100%	Mon 5/4/20	Fri 5/15/20	10 days
254	2.4.1.5	Update Installation Plan - Portal - Cycle 2	100%	Mon 6/1/20	Fri 6/12/20	10 days
255	2.4.1.6	Update Installation Plan - Portal Continuation - Cycle 2	100%	Mon 6/15/20	Fri 6/19/20	5 days
256	2.4.1.7	Review Installation Plan - Portal - Cycle 3	100%	Mon 6/22/20	Thu 6/25/20	4 days
257	2.4.1.8	Update Installation Plan - Portal - Cycle 3	100%	Fri 6/26/20	Thu 7/2/20	5 days
258	2.4.1.9	Review Installation Plan - Portal - Cycle 4	100%	Mon 7/6/20	Tue 7/7/20	2 days
259	2.4.1.10	Update Installation Plan - Portal - Cycle 4	100%	Wed 7/8/20	Wed 7/8/20	1 day
260	2.4.1.11	Review Installation Plan - Portal - Cycle 5	100%	Thu 7/9/20	Fri 7/17/20	7 days
261	2.4.1.12	Update Installation Plan - Portal - Cycle 5	100%	Mon 7/20/20	Tue 7/21/20	2 days
262	2.4.1.13	Final Review Installation Plan - Portal	100%	Wed 7/22/20	Wed 7/22/20	1 day
263	2.4.1.14	FDLE Approves Installation Plan - FIBRS	100%	Wed 7/29/20	Wed 7/29/20	0 days
264	<b>2.4.2</b>	<b>Develop Implementation Plan - Portal</b>	<b>100%</b>	<b>Tue 8/18/20</b>	<b>Wed 9/9/20</b>	<b>16 days</b>
265	2.4.2.1	Develop Implementation Plan - Portal	100%	Tue 8/18/20	Thu 8/20/20	3 days
266	2.4.2.2	Review Implementation Plan - Portal - Cycle 1	100%	Fri 8/21/20	Mon 8/24/20	2 days
267	2.4.2.3	Update Implementation Plan - Portal - Cycle 1	100%	Tue 8/25/20	Tue 8/25/20	1 day
268	2.4.2.4	Final Review Implementation Plan - Portal	100%	Wed 8/26/20	Mon 8/31/20	4 days
269	2.4.2.5	FDLE Approves Implementation Plan - Portal	100%	Wed 9/9/20	Wed 9/9/20	0 days
270	<b>2.5</b>	<b>Production Cut Over and Go Live</b>	<b>100%</b>	<b>Sat 7/11/20</b>	<b>Tue 9/1/20</b>	<b>37 days</b>
271	2.5.1	Tech Transfer to FDLE CCCB for Approval	100%	Mon 8/31/20	Mon 8/31/20	0 days
272	2.5.2	FDLE ITS Production Environment Readiness	100%	Sat 7/11/20	Sat 7/11/20	0 days
273	2.5.3	Setup Production Environment by GCOM	100%	Mon 7/13/20	Fri 7/24/20	10 days
274	2.5.4	Setup, Installed and Configuration - PROD Environment	100%	Tue 9/1/20	Tue 9/1/20	4 hrs
275	2.5.5	Send Notification to Stakeholders / Users of Go-Live	100%	Tue 9/1/20	Tue 9/1/20	0 days
276	2.5.6	Deploy Software (Cutover-implementation plan check)	100%	Tue 9/1/20	Tue 9/1/20	4 hrs
277	2.5.7	Validate Deployment (Cutover-implementation plan check)	100%	Tue 9/1/20	Tue 9/1/20	0 days
278	2.5.8	Portal Solution - Go Live	100%	Tue 9/1/20	Tue 9/1/20	0 days
279	<b>2.6</b>	<b>Other FDLE IEPD Reports Implementation</b>	<b>100%</b>	<b>Mon 8/31/20</b>	<b>Tue 11/17/20</b>	<b>56 days</b>
280	<b>2.6.1</b>	<b>Development</b>	<b>100%</b>	<b>Mon 8/31/20</b>	<b>Fri 10/16/20</b>	<b>35 days</b>



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
281	2.6.1.1	Develop Solution (Other Reports) and Perform Unit Testing	100%	Mon 8/31/20	Fri 9/11/20	10 days
282	2.6.1.2	Continuation of Development and Unit Testing	100%	Mon 9/14/20	Fri 9/25/20	10 days
283	2.6.1.3	Continue Development and Unit Testing	100%	Mon 9/28/20	Wed 10/7/20	8 days
284	2.6.1.4	Perform Integration Testing	100%	Mon 9/28/20	Thu 10/8/20	9 days
285	2.6.1.5	Deploy to TEST environment	100%	Fri 10/9/20	Fri 10/9/20	1 day
286	2.6.1.6	Develop and deploy to TEST enhanced functionality	100%	Tue 10/13/20	Fri 10/16/20	4 days
287	<b>2.6.2</b>	<b>Solution Testing (FAT/UAT) by FDLE Team</b>	<b>100%</b>	<b>Mon 10/12/20</b>	<b>Wed 11/4/20</b>	<b>18 days</b>
288	<b>2.6.2.1</b>	<b>FAT Testing by FDLE QA</b>	<b>100%</b>	<b>Mon 10/12/20</b>	<b>Tue 10/27/20</b>	<b>12 days</b>
289	2.6.2.1.1	FAT round 1	100%	Mon 10/12/20	Fri 10/16/20	5 days
290	2.6.2.1.2	Defect fixes for FAT	100%	Tue 10/13/20	Tue 10/20/20	6 days
291	2.6.2.1.3	FAT defects re-test	100%	Wed 10/21/20	Tue 10/27/20	5 days
292	<b>2.6.2.2</b>	<b>UAT</b>	<b>100%</b>	<b>Mon 10/19/20</b>	<b>Tue 11/3/20</b>	<b>12 days</b>
293	2.6.2.2.1	UAT round 1	100%	Mon 10/19/20	Thu 10/29/20	9 days
294	2.6.2.2.2	Defect Fixes for UAT	100%	Fri 10/30/20	Mon 11/2/20	2 days
295	2.6.2.2.3	UAT round 2	100%	Tue 11/3/20	Tue 11/3/20	1 day
296	2.6.2.3	FDLE Reviews and Approves all Test Results	100%	Wed 11/4/20	Wed 11/4/20	1 day
297	<b>2.6.3</b>	<b>Perform Solution / Performance Testing</b>	<b>100%</b>	<b>Mon 10/19/20</b>	<b>Mon 11/2/20</b>	<b>11 days</b>
298	2.6.3.1	Prep data for Performance Testing	100%	Mon 10/19/20	Fri 10/23/20	5 days
299	2.6.3.2	Conduct Solution & Performance Testing	100%	Mon 10/26/20	Fri 10/30/20	5 days
300	2.6.3.3	Provide FDLE with non-functional test results	100%	Mon 11/2/20	Mon 11/2/20	1 day
301	<b>2.6.4</b>	<b>Deploy Changes in Production</b>	<b>100%</b>	<b>Wed 10/28/20</b>	<b>Fri 11/6/20</b>	<b>8 days</b>
302	2.6.4.1	Create Implementation Plan	100%	Wed 10/28/20	Thu 10/29/20	2 days
303	2.6.4.2	Approve Implementation Plan	100%	Fri 10/30/20	Fri 10/30/20	1 day
304	2.6.4.3	Tech Transfer to FDLE CCCB for Approval	100%	Thu 11/5/20	Thu 11/5/20	1 day
305	2.6.4.4	Deploy Software (Cutover-implementation plan check)	100%	Fri 11/6/20	Fri 11/6/20	1 day
306	2.6.4.5	Validate Deployment (Cutover-implementation plan check)	100%	Fri 11/6/20	Fri 11/6/20	0 days
307	2.6.4.6	Portal Go Live (Phase II)	100%	Fri 11/6/20	Fri 11/6/20	0 days
308	<b>2.6.5</b>	<b>Deploy Changes in Production</b>	<b>100%</b>	<b>Mon 11/9/20</b>	<b>Tue 11/17/20</b>	<b>6 days</b>
309	2.6.5.1	Create Implementation Plan	100%	Mon 11/9/20	Tue 11/10/20	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
310	2.6.5.2	Approve Implementation Plan	100%	Thu 11/12/20	Fri 11/13/20	2 days
311	2.6.5.3	Tech Transfer to FDLE CCCB for Approval	100%	Mon 11/16/20	Mon 11/16/20	1 day
312	2.6.5.4	Deploy Software (Cutover-implementation plan check)	100%	Tue 11/17/20	Tue 11/17/20	1 day
313	2.6.5.5	Validate Deployment (Cutover-implementation plan check)	100%	Tue 11/17/20	Tue 11/17/20	0 days
314	2.6.5.6	Portal Go Live (Phase II - defect fixes)	100%	Tue 11/17/20	Tue 11/17/20	0 days
315	<b>2.7</b>	<b>System Enhancement/Defect Resolution Round 1 (December Release)</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Tue 12/15/20</b>	<b>19 days</b>
316	<b>2.7.1</b>	<b>Code Development</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Wed 11/25/20</b>	<b>6 days</b>
317	2.7.1.1	Defect Fixes and Unit Testing	100%	Wed 11/18/20	Tue 11/24/20	5 days
318	2.7.1.2	Deployment in DEV	100%	Wed 11/25/20	Wed 11/25/20	1 day
319	<b>2.7.2</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Tue 12/1/20</b>	<b>9 days</b>
320	2.7.2.1	Create test data	100%	Wed 11/18/20	Fri 11/20/20	3 days
321	2.7.2.2	Conduct integration testing	100%	Fri 11/27/20	Mon 11/30/20	2 days
322	2.7.2.3	Deployment in TEST	100%	Tue 12/1/20	Tue 12/1/20	1 day
323	2.7.2.4	Updating JIRA	100%	Tue 12/1/20	Tue 12/1/20	1 day
324	<b>2.7.3</b>	<b>FAT &amp; UAT by FDLE</b>	<b>100%</b>	<b>Wed 12/2/20</b>	<b>Fri 12/11/20</b>	<b>8 days</b>
325	2.7.3.1	FAT	100%	Wed 12/2/20	Mon 12/7/20	4 days
326	2.7.3.2	Defect fixes per FAT feedback	100%	Tue 12/8/20	Tue 12/8/20	1 day
327	2.7.3.3	UAT	100%	Tue 12/8/20	Thu 12/10/20	3 days
328	2.7.3.4	UAT round2	100%	Fri 12/11/20	Fri 12/11/20	1 day
329	<b>2.7.4</b>	<b>Deployment in Production</b>	<b>100%</b>	<b>Tue 12/8/20</b>	<b>Tue 12/15/20</b>	<b>6 days</b>
330	2.7.4.1	Create Implementation Plan	100%	Tue 12/8/20	Thu 12/10/20	3 days
331	2.7.4.2	Review Implementation Plan	100%	Fri 12/11/20	Fri 12/11/20	1 day
332	2.7.4.3	Tech Transfer to FDLE CCCB for Approval	100%	Mon 12/14/20	Mon 12/14/20	1 day
333	2.7.4.4	Send Notification to Stakeholders / Users of Go-Live	100%	Mon 12/14/20	Mon 12/14/20	0 days
334	2.7.4.5	Deployment in production	100%	Tue 12/15/20	Tue 12/15/20	1 day
335	<b>2.8</b>	<b>System Enhancement/Defect Resolution Round 2 (February Release)</b>	<b>100%</b>	<b>Wed 12/16/20</b>	<b>Thu 2/4/21</b>	<b>33 days</b>
336	<b>2.8.1</b>	<b>Code Development</b>	<b>100%</b>	<b>Wed 12/16/20</b>	<b>Tue 12/29/20</b>	<b>9 days</b>
337	2.8.1.1	Code creation and unit testing	100%	Wed 12/16/20	Mon 12/28/20	8 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
338	2.8.1.2	Deployment in DEV	100%	Tue 12/29/20	Tue 12/29/20	1 day
339	<b>2.8.2</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>100%</b>	<b>Wed 12/30/20</b>	<b>Mon 1/11/21</b>	<b>7 days</b>
340	2.8.2.1	Create test data	100%	Wed 12/30/20	Mon 1/4/21	2 days
341	2.8.2.2	Conduct integration testing	100%	Tue 1/5/21	Fri 1/8/21	4 days
342	2.8.2.3	Deployment in TEST	100%	Mon 1/11/21	Mon 1/11/21	1 day
343	<b>2.8.3</b>	<b>FAT &amp; UAT by FDLE</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Fri 1/29/21</b>	<b>13 days</b>
344	2.8.3.1	FAT	100%	Tue 1/12/21	Fri 1/15/21	4 days
345	2.8.3.2	Defect fixes for FAT	100%	Tue 1/19/21	Thu 1/21/21	3 days
346	2.8.3.3	UAT	100%	Fri 1/22/21	Wed 1/27/21	4 days
347	2.8.3.4	UAT round2	100%	Thu 1/28/21	Fri 1/29/21	2 days
348	<b>2.8.4</b>	<b>Deployment in Production</b>	<b>100%</b>	<b>Fri 1/22/21</b>	<b>Thu 2/4/21</b>	<b>10 days</b>
349	2.8.4.1	Implementation plan	100%	Fri 1/22/21	Wed 1/27/21	4 days
350	2.8.4.2	Review	100%	Thu 1/28/21	Fri 1/29/21	2 days
351	2.8.4.3	Update Implementation Plan	100%	Fri 1/29/21	Fri 1/29/21	0 days
352	2.8.4.4	Approval	100%	Mon 2/1/21	Mon 2/1/21	1 day
353	2.8.4.5	Tech Transfer to FDLE CCCB for Approval	100%	Tue 2/2/21	Wed 2/3/21	2 days
354	2.8.4.6	Send Notification to Stakeholders / Users of Go-Live	100%	Wed 2/3/21	Wed 2/3/21	0 days
355	2.8.4.7	Deployment in production	100%	Thu 2/4/21	Thu 2/4/21	1 day
356	<b>2.9</b>	<b>System Enhancement/Defect Resolution Round 3 (March Release)</b>	<b>63%</b>	<b>Fri 1/15/21</b>	<b>Thu 3/25/21</b>	<b>49 days</b>
357	<b>2.9.1</b>	<b>Requirement Gathering for enhancement</b>	<b>100%</b>	<b>Fri 1/15/21</b>	<b>Fri 2/19/21</b>	<b>25 days</b>
358	2.9.1.1	FDLE ITS completes ForgeRock configuration in DEV	100%	Fri 1/15/21	Fri 1/15/21	1 day
359	2.9.1.2	FDLE Provides IEPD 1.2 Errata v2	100%	Mon 2/1/21	Mon 2/1/21	1 day
360	2.9.1.3	Analyze Errata	100%	Tue 2/2/21	Mon 2/8/21	5 days
361	2.9.1.4	Create / update BR spreadsheet	100%	Mon 2/8/21	Mon 2/8/21	0 days
362	2.9.1.5	Review BR spreadsheet	100%	Tue 2/9/21	Fri 2/12/21	4 days
363	2.9.1.6	Update BR Spreadsheet	100%	Fri 2/12/21	Fri 2/12/21	0 days
364	2.9.1.7	Review BR spreadsheet	100%	Mon 2/15/21	Wed 2/17/21	3 days
365	2.9.1.8	update BR Spreadsheet	100%	Thu 2/18/21	Thu 2/18/21	1 day
366	2.9.1.9	Approve BR spreadsheet	100%	Fri 2/19/21	Fri 2/19/21	1 day
367	<b>2.9.2</b>	<b>Code Development</b>	<b>100%</b>	<b>Tue 1/19/21</b>	<b>Tue 2/23/21</b>	<b>26 days</b>
368	2.9.2.1	FDLE ITS resolves issues with ForgeRock	100%	Wed 2/3/21	Wed 2/3/21	0 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
369	2.9.2.2	ForgeRock and Integration server POC	100%	Tue 1/19/21	Thu 2/11/21	10 days
370	2.9.2.3	Complete integration for ForgeRock	100%	Fri 2/12/21	Fri 2/19/21	5 days
371	2.9.2.4	Code creation and unit testing (includes IEPD Errata changes)	100%	Thu 2/18/21	Mon 2/22/21	3 days
372	2.9.2.5	Deployment in DEV	100%	Tue 2/23/21	Tue 2/23/21	1 day
373	<b>2.9.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>63%</b>	<b>Mon 2/22/21</b>	<b>Mon 3/8/21</b>	<b>11 days</b>
374	2.9.3.1	Create test data	100%	Wed 2/24/21	Wed 2/24/21	1 day
375	2.9.3.2	Conduct integration testing	100%	Thu 2/25/21	Mon 3/1/21	3 days
376	2.9.3.3	FDLE ITS Completes ForgeRock Configuration in TEST	100%	Mon 2/22/21	Mon 2/22/21	1 day
377	2.9.3.4	FDLE resolves issues in ForgeRock TEST (MFA, migration, Password reset)	0%	Thu 3/4/21	Thu 3/4/21	1 day
378	2.9.3.5	Complete Integration for Password Reset and UID conversion for migrated users	0%	Fri 3/5/21	Fri 3/5/21	1 day
379	2.9.3.6	Deployment in TEST	0%	Mon 3/8/21	Mon 3/8/21	1 day
380	<b>2.9.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>0%</b>	<b>Tue 3/9/21</b>	<b>Fri 3/19/21</b>	<b>9 days</b>
381	2.9.4.1	FAT	0%	Tue 3/9/21	Thu 3/11/21	3 days
382	2.9.4.2	Defect fixes for FAT	0%	Fri 3/12/21	Fri 3/12/21	1 day
383	2.9.4.3	UAT	0%	Mon 3/15/21	Wed 3/17/21	3 days
384	2.9.4.4	Defect Fixes for UAT	0%	Thu 3/18/21	Thu 3/18/21	1 day
385	2.9.4.5	UAT round2	0%	Fri 3/19/21	Fri 3/19/21	1 day
386	<b>2.9.5</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Thu 3/25/21</b>	<b>14 days</b>
387	2.9.5.1	FDLE ITS Completes ForgeRock Configuration in PROD	0%	Mon 3/8/21	Mon 3/8/21	1 day
388	2.9.5.2	Implementation plan	0%	Tue 3/9/21	Thu 3/11/21	3 days
389	2.9.5.3	Review	0%	Fri 3/12/21	Tue 3/16/21	3 days
390	2.9.5.4	Tech Transfer to FDLE CCCB for Approval	0%	Mon 3/22/21	Tue 3/23/21	2 days
391	2.9.5.5	Send Notification to Stakeholders / Users of Go-Live	0%	Tue 3/23/21	Tue 3/23/21	0 days
392	2.9.5.6	Deployment in production	0%	Wed 3/24/21	Thu 3/25/21	2 days
393	<b>2.10</b>	<b>System Enhancement/Defect Resolution Round 4 (April Release)</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Thu 5/6/21</b>	<b>44 days</b>
394	<b>2.10.1</b>	<b>Requirement Gathering for enhancement</b>	<b>0%</b>	<b>Tue 3/9/21</b>	<b>Mon 3/22/21</b>	<b>10 days</b>
395	2.10.1.1	Requirement sessions with business	0%	Tue 3/9/21	Tue 3/9/21	1 day
396	2.10.1.2	Create / update use case	0%	Wed 3/10/21	Fri 3/12/21	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
397	2.10.1.3	Review use case	0%	Mon 3/15/21	Tue 3/16/21	2 days
398	2.10.1.4	Update use case	0%	Wed 3/17/21	Thu 3/18/21	2 days
399	2.10.1.5	Approve Use case	0%	Fri 3/19/21	Mon 3/22/21	2 days
400	<b>2.10.2</b>	<b>Code Development</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Thu 4/1/21</b>	<b>19 days</b>
401	2.10.2.1	FDLE set ups LInX SFTP with function app	0%	Mon 3/8/21	Mon 3/8/21	0 days
402	2.10.2.2	GCOM addresses LInX requests	0%	Mon 3/8/21	Fri 3/12/21	5 days
403	2.10.2.3	Code creation and unit testing	0%	Tue 3/23/21	Wed 3/31/21	7 days
404	2.10.2.4	Deployment in DEV	0%	Thu 4/1/21	Thu 4/1/21	1 day
405	<b>2.10.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>0%</b>	<b>Fri 4/2/21</b>	<b>Tue 4/13/21</b>	<b>8 days</b>
406	2.10.3.1	Create test data	0%	Fri 4/2/21	Mon 4/5/21	2 days
407	2.10.3.2	Conduct integration testing	0%	Tue 4/6/21	Mon 4/12/21	5 days
408	2.10.3.3	Deployment in TEST	0%	Tue 4/13/21	Tue 4/13/21	1 day
409	<b>2.10.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>0%</b>	<b>Wed 4/14/21</b>	<b>Fri 4/30/21</b>	<b>13 days</b>
410	2.10.4.1	FAT	0%	Wed 4/14/21	Mon 4/19/21	4 days
411	2.10.4.2	Defect fixes for FAT	0%	Tue 4/20/21	Wed 4/21/21	2 days
412	2.10.4.3	UAT	0%	Thu 4/22/21	Tue 4/27/21	4 days
413	2.10.4.4	Defect Fixes for UAT	0%	Wed 4/28/21	Thu 4/29/21	2 days
414	2.10.4.5	UAT round2	0%	Fri 4/30/21	Fri 4/30/21	1 day
415	<b>2.10.5</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Tue 4/20/21</b>	<b>Thu 5/6/21</b>	<b>13 days</b>
416	2.10.5.1	Implementation plan	0%	Tue 4/20/21	Mon 4/26/21	5 days
417	2.10.5.2	Review	0%	Tue 4/27/21	Thu 4/29/21	3 days
418	2.10.5.3	Tech Transfer to FDLE CCCB for Approval	0%	Mon 5/3/21	Tue 5/4/21	2 days
419	2.10.5.4	Send Notification to Stakeholders / Users of Go-Live	0%	Tue 5/4/21	Tue 5/4/21	0 days
420	2.10.5.5	Deployment in production	0%	Wed 5/5/21	Thu 5/6/21	2 days
421	<b>2.11</b>	<b>System Enhancement/Defect Resolution Round 5 (June Release)</b>	<b>0%</b>	<b>Tue 3/23/21</b>	<b>Wed 6/30/21</b>	<b>71 days</b>
422	<b>2.11.1</b>	<b>Requirement Gathering for enhancement</b>	<b>0%</b>	<b>Tue 3/23/21</b>	<b>Wed 4/21/21</b>	<b>22 days</b>
423	2.11.1.1	Requirement sessions with business	0%	Tue 3/23/21	Thu 4/1/21	8 days
424	2.11.1.2	Create / update use case	0%	Fri 4/2/21	Tue 4/13/21	8 days
425	2.11.1.3	Review use case	0%	Wed 4/14/21	Thu 4/15/21	2 days
426	2.11.1.4	Update use case	0%	Fri 4/16/21	Mon 4/19/21	2 days
427	2.11.1.5	Approve Use case	0%	Tue 4/20/21	Wed 4/21/21	2 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
428	<b>2.11.2</b>	<b>Code Development</b>	<b>0%</b>	<b>Thu 4/22/21</b>	<b>Thu 5/6/21</b>	<b>11 days</b>
429	2.11.2.1	Code creation and unit testing	0%	Thu 4/22/21	Wed 5/5/21	10 days
430	2.11.2.2	Deployment in DEV	0%	Thu 5/6/21	Thu 5/6/21	1 day
431	<b>2.11.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>0%</b>	<b>Fri 5/7/21</b>	<b>Fri 5/21/21</b>	<b>11 days</b>
432	2.11.3.1	Create test data	0%	Fri 5/7/21	Mon 5/10/21	2 days
433	2.11.3.2	Conduct integration testing	0%	Tue 5/11/21	Thu 5/20/21	8 days
434	2.11.3.3	Deployment in TEST	0%	Fri 5/21/21	Fri 5/21/21	1 day
435	<b>2.11.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>0%</b>	<b>Mon 5/24/21</b>	<b>Fri 6/25/21</b>	<b>24 days</b>
436	2.11.4.1	FAT	0%	Mon 5/24/21	Thu 6/3/21	8 days
437	2.11.4.2	Defect fixes for FAT	0%	Fri 6/4/21	Mon 6/7/21	2 days
438	2.11.4.3	UAT	0%	Tue 6/8/21	Thu 6/17/21	8 days
439	2.11.4.4	Defect Fixes for UAT	0%	Fri 6/18/21	Mon 6/21/21	2 days
440	2.11.4.5	UAT round2	0%	Tue 6/22/21	Fri 6/25/21	4 days
441	<b>2.11.5</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Fri 6/4/21</b>	<b>Wed 6/30/21</b>	<b>19 days</b>
442	2.11.5.1	Implementation plan	0%	Fri 6/4/21	Thu 6/10/21	5 days
443	2.11.5.2	Review	0%	Fri 6/11/21	Tue 6/15/21	3 days
444	2.11.5.3	Tech Transfer to FDLE CCCB for Approval	0%	Mon 6/28/21	Tue 6/29/21	2 days
445	2.11.5.4	Send Notification to Stakeholders / Users of Go-Live	0%	Tue 6/29/21	Tue 6/29/21	0 days
446	2.11.5.5	Deployment in production	0%	Wed 6/30/21	Wed 6/30/21	1 day
447	<b>3</b>	<b>Florida Incident-Based Reporting System (FIBRS) - Use of Force Module</b>	<b>100%</b>	<b>Thu 3/26/20</b>	<b>Wed 9/16/20</b>	<b>125 days</b>
448	<b>3.1</b>	<b>Understanding Requirements &amp; Use Cases (UoF with Verification)</b>	<b>100%</b>	<b>Thu 3/26/20</b>	<b>Mon 7/20/20</b>	<b>83 days</b>
449	<b>3.1.1</b>	<b>Develop Use of Force Incoming and Outgoing Processing Use Case</b>	<b>100%</b>	<b>Thu 3/26/20</b>	<b>Tue 7/14/20</b>	<b>78 days</b>
450	3.1.1.1	Understand Requirements for Use of Force Incoming and Outgoing Processing Use Case	100%	Thu 3/26/20	Wed 4/8/20	10 days
451	3.1.1.2	Finalize UoF Incoming Use Case document	100%	Thu 4/9/20	Wed 4/22/20	10 days
452	3.1.1.3	Review UoF Incoming Use Case - Cycle 1	100%	Thu 4/23/20	Wed 5/6/20	10 days
453	3.1.1.4	Review UoF Incoming Use Case - Cycle 1 Continues	100%	Thu 5/7/20	Fri 5/8/20	2 days
454	3.1.1.5	Update UoF Incoming Use Case - Cycle 1	100%	Mon 5/11/20	Tue 5/12/20	2 days
455	3.1.1.6	Review UoF Incoming Use Case - Cycle 2	100%	Wed 5/13/20	Wed 5/27/20	10 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
456	3.1.1.7	Review UoF Incoming Use Case - Cycle 2 Continues	100%	Thu 5/28/20	Mon 6/1/20	3 days
457	3.1.1.8	Update UoF Incoming Use Case - Cycle 2	100%	Tue 6/2/20	Wed 6/3/20	2 days
458	3.1.1.9	Review UoF Incoming Use Case - Cycle 3	100%	Thu 6/4/20	Tue 6/9/20	4 days
459	3.1.1.10	Update UoF Incoming Use Case - Cycle 3	100%	Wed 6/10/20	Wed 6/10/20	1 day
460	3.1.1.11	Review UoF Incoming Use Case - Cycle 4	100%	Thu 6/11/20	Tue 6/16/20	4 days
461	3.1.1.12	Update UoF Incoming Use Case - Cycle 4	100%	Wed 6/17/20	Wed 6/17/20	1 day
462	3.1.1.13	Review UoF Incoming Use Case - Cycle 5	100%	Thu 6/18/20	Wed 6/24/20	5 days
463	3.1.1.14	Update UoF Incoming Use Case - Cycle 5	100%	Thu 6/25/20	Fri 6/26/20	2 days
464	3.1.1.15	Review UoF Incoming Use Case - Cycle 6	100%	Mon 6/29/20	Mon 7/6/20	5 days
465	3.1.1.16	Update UoF Incoming Use Case - Cycle 6	100%	Tue 7/7/20	Fri 7/10/20	4 days
466	3.1.1.17	Final FDLE Review of UoF Incoming Use Case	100%	Fri 7/10/20	Fri 7/10/20	0 days
467	3.1.1.18	Final updated of UoF Incoming Use Case (GCOM QA Review)	100%	Mon 7/13/20	Mon 7/13/20	1 day
468	3.1.1.19	Finalize UoF Outgoing Use Case document	100%	Thu 4/9/20	Wed 4/22/20	10 days
469	3.1.1.20	Review UoF Outgoing Use Case - Cycle 1	100%	Thu 4/23/20	Wed 5/6/20	10 days
470	3.1.1.21	Review UoF Outgoing Use Case - Cycle 1 Continues	100%	Thu 5/7/20	Fri 5/8/20	2 days
471	3.1.1.22	Update UoF Outgoing Use Case - Cycle 1	100%	Mon 5/11/20	Tue 5/19/20	7 days
472	3.1.1.23	Review UoF Outgoing Use Case - Cycle 2	100%	Wed 5/20/20	Wed 5/27/20	5 days
473	3.1.1.24	Update UoF Outgoing Use Case - Cycle 2	100%	Thu 5/28/20	Wed 6/3/20	5 days
474	3.1.1.25	Review UoF Outgoing Use Case - Cycle 3	100%	Thu 6/4/20	Wed 6/17/20	10 days
475	3.1.1.26	Update UoF Outgoing Use Case - Cycle 3	100%	Thu 6/18/20	Wed 7/1/20	10 days
476	3.1.1.27	Update UoF Outgoing Use Case - Cycle 3 Continues	100%	Thu 7/2/20	Fri 7/3/20	2 days
477	3.1.1.28	Review UoF Outgoing Use Case - Cycle 4	100%	Mon 7/6/20	Thu 7/9/20	4 days
478	3.1.1.29	Update UoF Outgoing Use Case - Cycle 4	100%	Fri 7/10/20	Fri 7/10/20	1 day
479	3.1.1.30	Final FDLE Review of UoF Outgoing Use Case	100%	Fri 7/10/20	Fri 7/10/20	0 days
480	3.1.1.31	Final updated of UoF Outgoing Use Case (GCOM QA Review)	100%	Mon 7/13/20	Mon 7/13/20	1 day
481	3.1.1.32	FDLE Approves Use of Force Incoming and Outgoing Processing Use Case	100%	Tue 7/14/20	Tue 7/14/20	0 days
482	<b>3.1.2</b>	<b>Develop Use of Force UI Use Case</b>	<b>100%</b>	<b>Tue 6/2/20</b>	<b>Mon 7/20/20</b>	<b>35 days</b>
483	3.1.2.1	Finalize UoF Incoming UI Use Case	100%	Tue 6/2/20	Fri 6/12/20	9 days
484	3.1.2.2	Finalize UoF Incoming UI Use Case Continues	100%	Mon 6/15/20	Fri 6/26/20	10 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
485	3.1.2.3	Finalize UoF Incoming UI Use Case Continues	100%	Mon 6/29/20	Thu 7/2/20	4 days
486	3.1.2.4	Review UoF UI Use Case - Cycle 1	100%	Mon 7/6/20	Thu 7/9/20	4 days
487	3.1.2.5	Update UoF UI Use Case - Cycle 1	100%	Fri 7/10/20	Mon 7/13/20	2 days
488	3.1.2.6	FDLE Approves Use of Force Incoming and Outgoing Processing Use Case	100%	Tue 7/14/20	Mon 7/20/20	5 days
489	<b>3.2</b>	<b>Development &amp; GCOM Testing (UoF with Verification)</b>	<b>100%</b>	<b>Wed 6/10/20</b>	<b>Fri 8/21/20</b>	<b>53 days</b>
490	<b>3.2.1</b>	<b>Customize/configure Use of Force Incoming Processing per Use Case</b>	<b>100%</b>	<b>Wed 6/10/20</b>	<b>Fri 8/14/20</b>	<b>48 days</b>
491	3.2.1.1	Customization/Configuration - Use of Force Incoming Processing per Use Case	100%	Wed 6/10/20	Tue 6/23/20	10 days
492	3.2.1.2	Unit Tests by DEV team - Use of Force Incoming and Outgoing Processing	100%	Wed 6/24/20	Fri 6/26/20	3 days
493	3.2.1.3	Deploy in FDLE DEV Env - Use of Force Incoming and Outgoing Processing	100%	Mon 6/29/20	Mon 6/29/20	1 day
494	3.2.1.4	Create / Update Test Cases - Use of Force Incoming Processing	100%	Wed 6/24/20	Tue 7/7/20	10 days
495	3.2.1.5	Execute Test Cases - Use of Force Incoming and Outgoing Processing	100%	Wed 7/8/20	Tue 7/21/20	10 days
496	3.2.1.6	Fix Defects by DEV team - Use of Force Incoming and Outgoing Processing	100%	Wed 7/22/20	Tue 8/4/20	10 days
497	3.2.1.7	Retest by QA - Use of Force Incoming and Outgoing Processing	100%	Wed 8/5/20	Fri 8/14/20	8 days
498	3.2.1.8	Review Test Results - Use of Force Incoming Processing	100%	Fri 8/14/20	Fri 8/14/20	0 days
499	<b>3.2.2</b>	<b>Customize/configure Use of Force Outgoing Processing per Use Case</b>	<b>100%</b>	<b>Thu 7/2/20</b>	<b>Mon 8/10/20</b>	<b>28 days</b>
500	3.2.2.1	Customization/Configuration - Use of Force Outgoing Processing per Use Case	100%	Thu 7/2/20	Wed 7/15/20	10 days
501	3.2.2.2	Unit Tests by DEV team - Use of Force Incoming and Outgoing Processing	100%	Thu 7/16/20	Fri 7/24/20	7 days
502	3.2.2.3	Deploy in FDLE DEV Env - Use of Force Incoming and Outgoing Processing	100%	Mon 7/27/20	Mon 7/27/20	1 day
503	3.2.2.4	Create / Update Test Cases - Use of Force Outgoing Processing	100%	Thu 7/2/20	Wed 7/15/20	10 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
504	3.2.2.5	Execute Test Cases - Use of Force Incoming and Outgoing Processing	100%	Tue 7/28/20	Thu 7/30/20	3 days
505	3.2.2.6	Fix Defects by DEV team - Use of Force Incoming and Outgoing Processing	100%	Fri 7/31/20	Mon 8/3/20	2 days
506	3.2.2.7	Retest by QA - Use of Force Incoming and Outgoing Processing	100%	Tue 8/4/20	Mon 8/10/20	5 days
507	3.2.2.8	Review Test Results - Use of Force Outgoing Processing	100%	Mon 8/10/20	Mon 8/10/20	0 days
508	<b>3.2.3</b>	<b>Customize/configure Use of Force UI per Use Case</b>	<b>100%</b>	<b>Fri 7/3/20</b>	<b>Fri 7/31/20</b>	<b>20.8 days</b>
509	3.2.3.1	Customization/Configuration - Use of Force UI per Use Case	100%	Fri 7/3/20	Thu 7/16/20	10 days
510	3.2.3.2	Unit Tests by DEV team - Use of Force UI	100%	Fri 7/17/20	Tue 7/21/20	3 days
511	3.2.3.3	Deploy in FDLE DEV Env - Use of Force UI	100%	Wed 7/22/20	Mon 7/27/20	4 days
512	3.2.3.4	Create / Update Test Cases - Use of Force UI	100%	Fri 7/3/20	Thu 7/16/20	10 days
513	3.2.3.5	Execute Test Cases - Use of Force UI	100%	Thu 7/23/20	Tue 7/28/20	2 days
514	3.2.3.6	Fix Defects by DEV team - Use of Force UI	100%	Tue 7/28/20	Wed 7/29/20	1 day
515	3.2.3.7	Retest by QA - Use of Force UI	100%	Wed 7/29/20	Fri 7/31/20	2 days
516	3.2.3.8	Review Test Results - Use of Force UI	100%	Fri 7/31/20	Fri 7/31/20	0 days
517	<b>3.2.4</b>	<b>Customize/configure UoF Verification Process per Use Case</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Fri 8/7/20</b>	<b>27.5 days</b>
518	3.2.4.1	Customization/Configuration UoF Verification Process per Use Case - Cycle 1	100%	Wed 7/1/20	Tue 7/14/20	10 days
519	3.2.4.2	Unit Tests by DEV team - UoF Verification Process	100%	Wed 7/15/20	Thu 7/16/20	2 days
520	3.2.4.3	Deploy in FDLE DEV Env - UoF Verification Process	100%	Fri 7/17/20	Fri 7/17/20	1 day
521	3.2.4.4	Create / Update Test Cases - UoF Verification Process	100%	Wed 7/1/20	Tue 7/14/20	10 days
522	3.2.4.5	Execute Test Cases - UoF Verification Process	100%	Mon 7/20/20	Mon 7/27/20	6 days
523	3.2.4.6	Fix Defects by DEV team - UoF Verification Process	100%	Thu 7/23/20	Wed 7/29/20	3 days
524	3.2.4.7	Retest by QA - UoF Verification Process	100%	Wed 7/29/20	Fri 8/7/20	7 days
525	3.2.4.8	Review Test Results - UoF Verification Process	100%	Fri 8/7/20	Fri 8/7/20	0 days
526	<b>3.2.5</b>	<b>Integration Testing by GCOM QA team</b>	<b>100%</b>	<b>Fri 7/17/20</b>	<b>Fri 8/21/20</b>	<b>26 days</b>
527	3.2.5.1	Select Test Cases for existing Use Cases (includes data validation, roles/security testing)	100%	Fri 7/17/20	Mon 7/27/20	7 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
528	3.2.5.2	Conduct Integration Testing between FIBRS, Portal and FBI	100%	Mon 8/17/20	Wed 8/19/20	3 days
529	3.2.5.3	Fix Defects for Integration Test	100%	Thu 8/20/20	Thu 8/20/20	1 day
530	3.2.5.4	Retest Integration Test Defects	100%	Fri 8/21/20	Fri 8/21/20	1 day
531	3.2.5.5	Review Integration Test Results	100%	Fri 8/21/20	Fri 8/21/20	0 days
532	<b>3.3</b>	<b>Installed, Customized and Configure Product</b>	<b>100%</b>	<b>Fri 7/17/20</b>	<b>Wed 9/16/20</b>	<b>44 days</b>
533	<b>3.3.1</b>	<b>Implementation Plan (UoF with Verification)</b>	<b>100%</b>	<b>Wed 8/12/20</b>	<b>Mon 8/31/20</b>	<b>14 days</b>
534	3.3.1.1	Develop Implementation Plan - FIBRS UoF with Verification	100%	Wed 8/12/20	Thu 8/20/20	7 days
535	3.3.1.2	Review Implementation Plan - FIBRS UoF with Verification	100%	Fri 8/21/20	Mon 8/24/20	2 days
536	3.3.1.3	Update Implementation Plan - FIBRS UoF with Verification	100%	Tue 8/25/20	Tue 8/25/20	1 day
537	3.3.1.4	Review Implementation Plan - FIBRS UoF with Verification - Cycle 2	100%	Wed 8/26/20	Wed 8/26/20	1 day
538	3.3.1.5	Update Implementation Plan - FIBRS UoF with Verification - Cycle 2	100%	Thu 8/27/20	Thu 8/27/20	1 day
539	3.3.1.6	Review Implementation Plan - FIBRS UoF with Verification - Cycle 3	100%	Fri 8/28/20	Fri 8/28/20	1 day
540	3.3.1.7	Update Implementation Plan - FIBRS UoF with Verification - Cycle 3	100%	Mon 8/31/20	Mon 8/31/20	1 day
541	3.3.1.8	Review-Prelim Approval Implementation Plan - FIBRS UoF with Verification	100%	Mon 8/31/20	Mon 8/31/20	0 days
542	<b>3.3.2</b>	<b>FAT/UAT Testing (UoF with Verification)</b>	<b>100%</b>	<b>Fri 7/17/20</b>	<b>Mon 8/31/20</b>	<b>31.8 days</b>
543	3.3.2.1	Deploy Code in Test Environment (UoF with Verification)	100%	Fri 7/31/20	Mon 8/3/20	1 day
544	3.3.2.2	Update FIBRS Test Cases for FAT/UAT (UoF with Verification)	100%	Fri 7/17/20	Thu 7/30/20	10 days
545	3.3.2.3	Conduct FIBRS FAT (UoF UI)	100%	Mon 8/3/20	Wed 8/5/20	2 days
546	3.3.2.4	Conduct FIBRS FAT (verification)	100%	Fri 8/7/20	Tue 8/11/20	2 days
547	3.3.2.5	Conduct FIBRS FAT (UoF Outgoing)	100%	Tue 8/11/20	Wed 8/12/20	2 days
548	3.3.2.6	Conduct FIBRS FAT (UoF Incoming)	100%	Mon 8/17/20	Mon 8/17/20	1 day
549	3.3.2.7	Defect Fixes for FIBRS FAT (UoF with verification)	100%	Wed 8/5/20	Mon 8/17/20	8 days
550	3.3.2.8	Retest FIBRS FAT defects (UoF with Verification)	100%	Mon 8/17/20	Tue 8/18/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
551	3.3.2.9	FDLE Approves FAT Test Results (UoF with Verification)	100%	Tue 8/18/20	Tue 8/18/20	0 days
552	3.3.2.10	Conduct FIBRS UAT (UoF UI)	100%	Tue 8/18/20	Wed 8/19/20	1 day
553	3.3.2.11	Conduct FIBRS UAT ( Verification)	100%	Wed 8/19/20	Thu 8/20/20	1 day
554	3.3.2.12	Conduct FIBRS UAT (UoF Outgoing)	100%	Thu 8/20/20	Mon 8/24/20	2 days
555	3.3.2.13	Conduct FIBRS UAT (UoF Incoming)	100%	Wed 8/19/20	Thu 8/20/20	1 day
556	3.3.2.14	Defect Fixes for FIBRS UAT (UoF with Verification)	100%	Wed 8/19/20	Thu 8/27/20	6 days
557	3.3.2.15	Retest FIBRS UAT defects (UoF with Verification)	100%	Thu 8/27/20	Fri 8/28/20	1 day
558	3.3.2.16	FDLE Approves UAT Test Results (UoF with Verification)	100%	Fri 8/28/20	Fri 8/28/20	0 days
559	3.3.2.17	FDLE Reviews and Approves all Test Results -(UoF with Verification)	100%	Fri 8/28/20	Mon 8/31/20	1 day
560	<b>3.3.3</b>	<b>Implemented Solution - Go-live Activities (UoF with Verification)</b>	<b>100%</b>	<b>Mon 8/31/20</b>	<b>Wed 9/2/20</b>	<b>2.2 days</b>
561	3.3.3.1	Tech Transfer to FDLE CCCB for Approval	100%	Mon 8/31/20	Mon 8/31/20	0 days
562	3.3.3.2	Send Notification to Stakeholders / Users of Go-Live	100%	Mon 8/31/20	Mon 8/31/20	0 days
563	3.3.3.3	Implement Solution and Configuration - FIBRS	100%	Tue 9/1/20	Wed 9/2/20	2 days
564	3.3.3.4	FIBRS Sanity Testing on Prod	100%	Wed 9/2/20	Wed 9/2/20	0 days
565	3.3.3.5	Update Implementation - FIBRS	100%	Wed 9/2/20	Wed 9/2/20	0 days
566	3.3.3.6	FDLE Approves Implementation - FIBRS	100%	Wed 9/2/20	Wed 9/2/20	0 days
567	3.3.3.7	FIBRS UoF with verification - Go Live	100%	Wed 9/2/20	Wed 9/2/20	0 days
568	<b>3.3.4</b>	<b>Training</b>	<b>100%</b>	<b>Wed 8/5/20</b>	<b>Wed 9/16/20</b>	<b>30.2 days</b>
569	3.3.4.1	Training Material	100%	Wed 8/5/20	Wed 8/19/20	10 days
570	3.3.4.2	Training	100%	Thu 9/3/20	Wed 9/16/20	10 days
571	<b>4</b>	<b>Florida Incident-Based Reporting System (FIBRS)</b>	<b>83%</b>	<b>Mon 2/24/20</b>	<b>Mon 9/27/21</b>	<b>407 days</b>
572	<b>4.1</b>	<b>Project Management</b>	<b>100%</b>	<b>Mon 2/24/20</b>	<b>Fri 6/19/20</b>	<b>85 days</b>
573	<b>4.1.1</b>	<b>Develop &amp; Baseline Project Schedule</b>	<b>100%</b>	<b>Fri 3/20/20</b>	<b>Wed 6/17/20</b>	<b>64 days</b>
574	4.1.1.1	Develop Microsoft Project Schedule - Portal & FIBRS	100%	Fri 3/20/20	Thu 4/2/20	10 days
575	4.1.1.2	Review Project Schedule - Portal & FIBRS - Cycle 1	100%	Fri 4/3/20	Fri 4/10/20	6 days
576	4.1.1.3	Update Project Schedule - Portal & FIBRS - Cycle 1	100%	Mon 4/13/20	Tue 4/14/20	2 days
577	4.1.1.4	Review Project Schedule - Portal & FIBRS - Cycle 2	100%	Wed 4/15/20	Wed 4/22/20	6 days
578	4.1.1.5	Update Project Schedule - Portal & FIBRS - Cycle 2	100%	Thu 4/23/20	Wed 5/6/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
579	4.1.1.6	Update Schedule due to Change Request	100%	Thu 5/7/20	Thu 5/21/20	10 days
580	4.1.1.7	Final Review Project Schedule - Portal & FIBRS	100%	Fri 5/22/20	Fri 6/5/20	10 days
581	4.1.1.8	FDLE Approves Project Schedule - Portal & FIBRS	100%	Wed 6/17/20	Wed 6/17/20	0 days
582	4.1.1.9	Baseline the Project Schedule - Portal & FIBRS	100%	Wed 6/17/20	Wed 6/17/20	0 days
583	<b>4.1.2</b>	<b>Develop &amp; Approve Project Management Plan</b>	<b>100%</b>	<b>Mon 2/24/20</b>	<b>Fri 6/19/20</b>	<b>85 days</b>
584	4.1.2.1	Develop Project Management Plan - Portal & FIBRS	100%	Mon 2/24/20	Fri 3/6/20	10 days
585	4.1.2.2	Review Project Management Plan - Portal & FIBRS - Cycle 1	100%	Mon 3/9/20	Wed 3/18/20	8 days
586	4.1.2.3	Update Project Management Plan - Portal & FIBRS - Cycle 2	100%	Thu 3/19/20	Thu 3/19/20	1 day
587	4.1.2.4	Review Project Management Plan - Portal & FIBRS - Cycle 2	100%	Fri 3/20/20	Thu 4/2/20	10 days
588	4.1.2.5	Update Project Management Plan - Portal & FIBRS - Cycle 2	100%	Fri 4/3/20	Fri 4/3/20	1 day
589	4.1.2.6	Final Review Project Management Plan - Portal & FIBRS	100%	Mon 6/15/20	Fri 6/19/20	5 days
590	4.1.2.7	FDLE Approves Project Management Plan - Portal & FIBRS	100%	Fri 6/19/20	Fri 6/19/20	0 days
591	<b>4.1.3</b>	<b>Develop &amp; Approve Defect Management and Resolution Plan</b>	<b>100%</b>	<b>Mon 2/24/20</b>	<b>Thu 4/16/20</b>	<b>39 days</b>
592	4.1.3.1	Develop Defect Management and Resolution Plan - Portal & FIBRS	100%	Mon 2/24/20	Fri 3/6/20	10 days
593	4.1.3.2	Review Defect Management and Resolution Plan - Portal & FIBRS - Cycle 1	100%	Mon 3/9/20	Wed 3/18/20	8 days
594	4.1.3.3	Update Defect Management Plan - Portal & FIBRS - Cycle 1	100%	Thu 3/19/20	Thu 3/19/20	1 day
595	4.1.3.4	Review Defect Management and Resolution Plan - Portal & FIBRS - Cycle 2	100%	Fri 3/20/20	Thu 4/2/20	10 days
596	4.1.3.5	Update Defect Management Plan - Portal & FIBRS - Cycle 2	100%	Fri 4/3/20	Fri 4/3/20	1 day
597	4.1.3.6	Final Review Defect Management Plan - Portal & FIBRS	100%	Mon 4/6/20	Thu 4/16/20	9 days
598	4.1.3.7	FDLE Approves Defect Management and Resolution Plan - Portal & FIBRS	100%	Thu 4/16/20	Thu 4/16/20	0 days
599	<b>4.2</b>	<b>Project Continuous Monitoring and Control - 2020 Tasks</b>	<b>0%</b>	<b>Thu 3/5/20</b>	<b>Fri 6/25/21</b>	<b>334 days</b>
600	<b>4.2.1</b>	<b>Review / Update Schedule (Weekly)</b>	<b>0%</b>	<b>Fri 6/12/20</b>	<b>Fri 6/25/21</b>	<b>262 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
601	4.2.1.1	Review/Update Weekly Schedule 1	100%	Fri 6/12/20	Fri 6/12/20	0 days
602	4.2.1.2	Review/Update Weekly Schedule 2	100%	Fri 6/19/20	Fri 6/19/20	0 days
603	4.2.1.3	Review/Update Weekly Schedule 3	100%	Fri 6/26/20	Fri 6/26/20	0 days
604	4.2.1.4	Review/Update Weekly Schedule 4	100%	Fri 7/3/20	Fri 7/3/20	0 days
605	4.2.1.5	Review/Update Weekly Schedule 5	100%	Fri 7/10/20	Fri 7/10/20	0 days
606	4.2.1.6	Review/Update Weekly Schedule 6	100%	Fri 7/17/20	Fri 7/17/20	0 days
607	4.2.1.7	Review/Update Weekly Schedule 7	100%	Fri 7/24/20	Fri 7/24/20	0 days
608	4.2.1.8	Review/Update Weekly Schedule 8	100%	Fri 7/31/20	Fri 7/31/20	0 days
609	4.2.1.9	Review/Update Weekly Schedule 9	100%	Fri 8/7/20	Fri 8/7/20	0 days
610	4.2.1.10	Review/Update Weekly Schedule 10	100%	Fri 8/14/20	Fri 8/14/20	0 days
611	4.2.1.11	Review/Update Weekly Schedule 11	100%	Fri 8/21/20	Fri 8/21/20	0 days
612	4.2.1.12	Review/Update Weekly Schedule 12	100%	Fri 8/28/20	Fri 8/28/20	0 days
613	4.2.1.13	Review/Update Weekly Schedule 13	100%	Fri 9/4/20	Fri 9/4/20	0 days
614	4.2.1.14	Review/Update Weekly Schedule 14	100%	Fri 9/11/20	Fri 9/11/20	0 days
615	4.2.1.15	Review/Update Weekly Schedule 15	100%	Fri 9/18/20	Fri 9/18/20	0 days
616	4.2.1.16	Review/Update Weekly Schedule 16	100%	Fri 9/25/20	Fri 9/25/20	0 days
617	4.2.1.17	Review/Update Weekly Schedule 17	100%	Fri 10/2/20	Fri 10/2/20	0 days
618	4.2.1.18	Review/Update Weekly Schedule 18	100%	Fri 10/9/20	Fri 10/9/20	0 days
619	4.2.1.19	Review/Update Weekly Schedule 19	100%	Fri 10/16/20	Fri 10/16/20	0 days
620	4.2.1.20	Review/Update Weekly Schedule 20	100%	Fri 10/23/20	Fri 10/23/20	0 days
621	4.2.1.21	Review/Update Weekly Schedule 21	100%	Fri 10/30/20	Fri 10/30/20	0 days
622	4.2.1.22	Review/Update Weekly Schedule 22	100%	Fri 11/6/20	Fri 11/6/20	0 days
623	4.2.1.23	Review/Update Weekly Schedule 23	100%	Fri 11/13/20	Fri 11/13/20	0 days
624	4.2.1.24	Review/Update Weekly Schedule 24	100%	Fri 11/20/20	Fri 11/20/20	0 days
625	4.2.1.25	Review/Update Weekly Schedule 25	100%	Fri 11/27/20	Fri 11/27/20	0 days
626	4.2.1.26	Review/Update Weekly Schedule 26	100%	Fri 12/4/20	Fri 12/4/20	0 days
627	4.2.1.27	Review/Update Weekly Schedule 27	100%	Fri 12/11/20	Fri 12/11/20	0 days
628	4.2.1.28	Review/Update Weekly Schedule 28	100%	Fri 12/18/20	Fri 12/18/20	0 days
629	4.2.1.29	Review/Update Weekly Schedule 29	100%	Fri 12/25/20	Fri 12/25/20	0 days
630	4.2.1.30	Review / Update Schedule (Weekly) 30	100%	Fri 1/1/21	Fri 1/1/21	0 days
631	4.2.1.31	Review / Update Schedule (Weekly) 31	100%	Fri 1/8/21	Fri 1/8/21	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
632	4.2.1.32	Review / Update Schedule (Weekly) 32	100%	Fri 1/15/21	Fri 1/15/21	0 days
633	4.2.1.33	Review / Update Schedule (Weekly) 33	100%	Fri 1/22/21	Fri 1/22/21	0 days
634	4.2.1.34	Review / Update Schedule (Weekly) 34	100%	Fri 1/29/21	Fri 1/29/21	0 days
635	4.2.1.35	Review / Update Schedule (Weekly) 35	100%	Fri 2/5/21	Fri 2/5/21	0 days
636	4.2.1.36	Review / Update Schedule (Weekly) 36	100%	Fri 2/12/21	Fri 2/12/21	0 days
637	4.2.1.37	Review / Update Schedule (Weekly) 37	100%	Fri 2/19/21	Fri 2/19/21	0 days
638	4.2.1.38	Review / Update Schedule (Weekly) 38	100%	Fri 2/26/21	Fri 2/26/21	0 days
639	4.2.1.39	Review / Update Schedule (Weekly) 39	0%	Fri 3/5/21	Fri 3/5/21	0 days
640	4.2.1.40	Review / Update Schedule (Weekly) 40	0%	Fri 3/12/21	Fri 3/12/21	0 days
641	4.2.1.41	Review / Update Schedule (Weekly) 41	0%	Fri 3/19/21	Fri 3/19/21	0 days
642	4.2.1.42	Review / Update Schedule (Weekly) 42	0%	Fri 3/26/21	Fri 3/26/21	0 days
643	4.2.1.43	Review / Update Schedule (Weekly) 43	0%	Fri 4/2/21	Fri 4/2/21	0 days
644	4.2.1.44	Review / Update Schedule (Weekly) 44	0%	Fri 4/9/21	Fri 4/9/21	0 days
645	4.2.1.45	Review / Update Schedule (Weekly) 45	0%	Fri 4/16/21	Fri 4/16/21	0 days
646	4.2.1.46	Review / Update Schedule (Weekly) 46	0%	Fri 4/23/21	Fri 4/23/21	0 days
647	4.2.1.47	Review / Update Schedule (Weekly) 47	0%	Fri 4/30/21	Fri 4/30/21	0 days
648	4.2.1.48	Review / Update Schedule (Weekly) 48	0%	Fri 5/7/21	Fri 5/7/21	0 days
649	4.2.1.49	Review / Update Schedule (Weekly) 49	0%	Fri 5/14/21	Fri 5/14/21	0 days
650	4.2.1.50	Review / Update Schedule (Weekly) 50	0%	Fri 5/21/21	Fri 5/21/21	0 days
651	4.2.1.51	Review / Update Schedule (Weekly) 51	0%	Fri 5/28/21	Fri 5/28/21	0 days
652	4.2.1.52	Review / Update Schedule (Weekly) 52	0%	Fri 6/4/21	Fri 6/4/21	0 days
653	4.2.1.53	Review / Update Schedule (Weekly) 53	0%	Fri 6/11/21	Fri 6/11/21	0 days
654	4.2.1.54	Review / Update Schedule (Weekly) 54	0%	Fri 6/18/21	Fri 6/18/21	0 days
655	4.2.1.55	Review / Update Schedule (Weekly) 55	0%	Fri 6/25/21	Fri 6/25/21	0 days
656	<b>4.2.2</b>	<b>Present Monthly Project Status Report</b>	<b>0%</b>	<b>Thu 3/5/20</b>	<b>Sat 6/5/21</b>	<b>320 days</b>
657	4.2.2.1	Present Monthly Project Status Report 1	100%	Thu 3/5/20	Thu 3/5/20	0 days
658	4.2.2.2	Present Monthly Project Status Report 2	100%	Fri 4/3/20	Fri 4/3/20	0 days
659	4.2.2.3	Present Monthly Project Status Report 3	100%	Tue 5/5/20	Tue 5/5/20	0 days
660	4.2.2.4	Present Monthly Project Status Report 4	100%	Fri 6/5/20	Fri 6/5/20	0 days
661	4.2.2.5	Present Monthly Project Status Report 5	100%	Fri 7/3/20	Fri 7/3/20	0 days
662	4.2.2.6	Present Monthly Project Status Report 6	100%	Wed 8/5/20	Wed 8/5/20	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
663	4.2.2.7	Present Monthly Project Status Report 7	100%	Fri 9/4/20	Fri 9/4/20	0 days
664	4.2.2.8	Present Monthly Project Status Report 8	100%	Mon 10/5/20	Mon 10/5/20	0 days
665	4.2.2.9	Present Monthly Project Status Report 9	100%	Thu 11/5/20	Thu 11/5/20	0 days
666	4.2.2.10	Present Monthly Project Status Report 10	100%	Sat 12/5/20	Sat 12/5/20	0 days
667	4.2.2.11	Present Monthly Project Status Report 11	100%	Tue 1/5/21	Tue 1/5/21	0 days
668	4.2.2.12	Present Monthly Project Status Report 12	100%	Fri 2/5/21	Fri 2/5/21	0 days
669	4.2.2.13	Present Monthly Project Status Report 13	0%	Fri 3/5/21	Fri 3/5/21	0 days
670	4.2.2.14	Present Monthly Project Status Report 14	0%	Mon 4/5/21	Mon 4/5/21	0 days
671	4.2.2.15	Present Monthly Project Status Report 15	0%	Wed 5/5/21	Wed 5/5/21	0 days
672	4.2.2.16	Present Monthly Project Status Report 16	0%	Sat 6/5/21	Sat 6/5/21	0 days
673	<b>4.2.3</b>	<b>Review FDLE Capacity Plan Quarterly</b>	<b>0%</b>	<b>Fri 8/7/20</b>	<b>Tue 4/27/21</b>	<b>180 days</b>
674	4.2.3.1	Review FDLE Capacity Plan Quarterly 1	100%	Fri 8/7/20	Fri 8/7/20	0 days
675	4.2.3.2	Review FDLE Capacity Plan Quarterly 2	100%	Tue 10/27/20	Tue 10/27/20	0 days
676	4.2.3.3	Review FDLE Capacity Plan Quarterly 3	100%	Tue 1/26/21	Tue 1/26/21	0 days
677	4.2.3.4	Review FDLE Capacity Plan Quarterly 4	0%	Tue 4/27/21	Tue 4/27/21	0 days
678	<b>4.2.4</b>	<b>Review Completed Customizations</b>	<b>0%</b>	<b>Fri 4/3/20</b>	<b>Fri 6/4/21</b>	<b>298 days</b>
679	4.2.4.1	Review Completed Customizations 1	100%	Fri 4/3/20	Fri 4/3/20	0 days
680	4.2.4.2	Review Completed Customizations 2	100%	Tue 5/5/20	Tue 5/5/20	0 days
681	4.2.4.3	Review Completed Customizations 3	100%	Fri 6/5/20	Fri 6/5/20	0 days
682	4.2.4.4	Review Completed Customizations 4	100%	Fri 7/3/20	Fri 7/3/20	0 days
683	4.2.4.5	Review Completed Customizations 5	100%	Wed 8/5/20	Wed 8/5/20	0 days
684	4.2.4.6	Review Completed Customizations 6	100%	Fri 9/4/20	Fri 9/4/20	0 days
685	4.2.4.7	Review Completed Customizations 7	100%	Mon 10/5/20	Mon 10/5/20	0 days
686	4.2.4.8	Review Completed Customizations 8	100%	Thu 11/5/20	Thu 11/5/20	0 days
687	4.2.4.9	Review Completed Customizations 9	100%	Fri 12/4/20	Fri 12/4/20	0 days
688	4.2.4.10	Review Completed Customizations 10	100%	Tue 1/5/21	Tue 1/5/21	0 days
689	4.2.4.11	Review Completed Customizations 11	100%	Fri 2/5/21	Fri 2/5/21	0 days
690	4.2.4.12	Review Completed Customizations 12	0%	Fri 3/5/21	Fri 3/5/21	0 days
691	4.2.4.13	Review Completed Customizations 13	0%	Mon 4/5/21	Mon 4/5/21	0 days
692	4.2.4.14	Review Completed Customizations 14	0%	Wed 5/5/21	Wed 5/5/21	0 days
693	4.2.4.15	Review Completed Customizations 15	0%	Fri 6/4/21	Fri 6/4/21	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
694	<b>4.2.5</b>	<b>Review/Update Solution Architecture Design</b>	<b>0%</b>	<b>Fri 7/3/20</b>	<b>Fri 6/4/21</b>	<b>233 days</b>
695	4.2.5.1	Review/Update Solution Architecture Design 1	100%	Fri 7/3/20	Fri 7/3/20	0 days
696	4.2.5.2	Review/Update Solution Architecture Design 2	100%	Wed 8/5/20	Wed 8/5/20	0 days
697	4.2.5.3	Review/Update Solution Architecture Design 3	100%	Fri 9/4/20	Fri 9/4/20	0 days
698	4.2.5.4	Review/Update Solution Architecture Design 4	100%	Mon 10/5/20	Mon 10/5/20	0 days
699	4.2.5.5	Review/Update Solution Architecture Design 5	100%	Fri 2/5/21	Fri 2/5/21	0 days
700	4.2.5.6	Review/Update Solution Architecture Design 6	0%	Fri 3/5/21	Fri 3/5/21	0 days
701	4.2.5.7	Review/Update Solution Architecture Design 7	0%	Mon 4/5/21	Mon 4/5/21	0 days
702	4.2.5.8	Review/Update Solution Architecture Design 8	0%	Wed 5/5/21	Wed 5/5/21	0 days
703	4.2.5.9	Review/Update Solution Architecture Design 9	0%	Fri 6/4/21	Fri 6/4/21	0 days
704	<b>4.2.6</b>	<b>Review/Update Requirement Validation</b>	<b>0%</b>	<b>Fri 4/3/20</b>	<b>Fri 6/4/21</b>	<b>298 days</b>
705	4.2.6.1	Review/Update Requirement Validation 1	100%	Fri 4/3/20	Fri 4/3/20	0 days
706	4.2.6.2	Review/Update Requirement Validation 2	100%	Tue 5/5/20	Tue 5/5/20	0 days
707	4.2.6.3	Review/Update Requirement Validation 3	100%	Fri 6/5/20	Fri 6/5/20	0 days
708	4.2.6.4	Review/Update Requirement Validation 4	100%	Fri 7/3/20	Fri 7/3/20	0 days
709	4.2.6.5	Review/Update Requirement Validation 5	100%	Wed 8/5/20	Wed 8/5/20	0 days
710	4.2.6.6	Review/Update Requirement Validation 6	100%	Fri 9/4/20	Fri 9/4/20	0 days
711	4.2.6.7	Review/Update Requirement Validation 7	100%	Mon 10/5/20	Mon 10/5/20	0 days
712	4.2.6.8	Review/Update Requirement Validation 8	100%	Thu 11/5/20	Thu 11/5/20	0 days
713	4.2.6.9	Review/Update Requirement Validation 9	100%	Fri 12/4/20	Fri 12/4/20	0 days
714	4.2.6.10	Review/Update Requirement Validation 10	100%	Tue 1/5/21	Tue 1/5/21	0 days
715	4.2.6.11	Review/Update Requirement Validation 11	100%	Fri 2/5/21	Fri 2/5/21	0 days
716	4.2.6.12	Review/Update Requirement Validation 12	0%	Fri 3/5/21	Fri 3/5/21	0 days
717	4.2.6.13	Review/Update Requirement Validation 13	0%	Mon 4/5/21	Mon 4/5/21	0 days
718	4.2.6.14	Review/Update Requirement Validation 14	0%	Wed 5/5/21	Wed 5/5/21	0 days
719	4.2.6.15	Review/Update Requirement Validation 15	0%	Fri 6/4/21	Fri 6/4/21	0 days
720	<b>4.2.7</b>	<b>Review/Update Requirement Traceability Matrix</b>	<b>0%</b>	<b>Thu 6/11/20</b>	<b>Fri 6/4/21</b>	<b>249 days</b>
721	4.2.7.1	Review/Update Requirement Traceability Matrix 1	100%	Thu 6/11/20	Thu 6/11/20	0 days
722	4.2.7.2	Review/Update Requirement Traceability Matrix 2	100%	Fri 7/3/20	Fri 7/3/20	0 days
723	4.2.7.3	Review/Update Requirement Traceability Matrix 3	100%	Wed 8/5/20	Wed 8/5/20	0 days
724	4.2.7.4	Review/Update Requirement Traceability Matrix 4	100%	Fri 9/4/20	Fri 9/4/20	0 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
725	4.2.7.5	Review/Update Requirement Traceability Matrix 5	100%	Mon 10/5/20	Mon 10/5/20	0 days
726	4.2.7.6	Review/Update Requirement Traceability Matrix 6	100%	Thu 11/5/20	Thu 11/5/20	0 days
727	4.2.7.7	Review/Update Requirement Traceability Matrix 7	100%	Fri 12/4/20	Fri 12/4/20	0 days
728	4.2.7.8	Review/Update Requirement Traceability Matrix 8	100%	Tue 1/5/21	Tue 1/5/21	0 days
729	4.2.7.9	Review/Update Requirement Traceability Matrix 9	100%	Fri 2/5/21	Fri 2/5/21	0 days
730	4.2.7.10	Review/Update Requirement Traceability Matrix 10	0%	Fri 3/5/21	Fri 3/5/21	0 days
731	4.2.7.11	Review/Update Requirement Traceability Matrix 11	0%	Mon 4/5/21	Mon 4/5/21	0 days
732	4.2.7.12	Review/Update Requirement Traceability Matrix 12	0%	Wed 5/5/21	Wed 5/5/21	0 days
733	4.2.7.13	Review/Update Requirement Traceability Matrix 13	0%	Fri 6/4/21	Fri 6/4/21	0 days
734	<b>4.3</b>	<b>Understanding FIBRS requirements &amp; Use Cases</b>	<b>95%</b>	<b>Mon 3/9/20</b>	<b>Fri 4/23/21</b>	<b>289 days</b>
735	<b>4.3.1</b>	<b>FIBRS Specific Use cases</b>	<b>95%</b>	<b>Mon 3/9/20</b>	<b>Fri 4/23/21</b>	<b>289 days</b>
736	<b>4.3.1.1</b>	<b>Develop LE Employee Count Incoming and Outgoing Processing Use Case</b>	<b>100%</b>	<b>Mon 3/9/20</b>	<b>Fri 9/18/20</b>	<b>140 days</b>
737	4.3.1.1.1	Understand Requirements for LE Employee Count Incoming and Outgoing Processing Use Case	100%	Mon 3/9/20	Wed 3/11/20	3 days
738	4.3.1.1.2	Finalize LE Employee Count Incoming and Outgoing Processing Use Case document	100%	Thu 3/12/20	Mon 3/23/20	8 days
739	4.3.1.1.3	Review LE Employee Count Incoming and Outgoing Processing use case - Cycle 1	100%	Tue 3/24/20	Fri 3/27/20	4 days
740	4.3.1.1.4	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 1	100%	Mon 3/30/20	Wed 4/1/20	3 days
741	4.3.1.1.5	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 2	100%	Thu 4/2/20	Fri 4/3/20	2 days
742	4.3.1.1.6	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 2	100%	Mon 4/6/20	Tue 4/7/20	2 days
743	4.3.1.1.7	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 3	100%	Wed 4/8/20	Mon 4/13/20	4 days
744	4.3.1.1.8	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 3	100%	Tue 4/14/20	Thu 4/16/20	3 days
745	4.3.1.1.9	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 4	100%	Fri 4/17/20	Thu 4/30/20	10 days
746	4.3.1.1.10	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 4 Continues	100%	Fri 5/1/20	Thu 5/14/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
747	4.3.1.1.11	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 4 Continues	100%	Fri 5/15/20	Fri 5/15/20	1 day
748	4.3.1.1.12	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 4	100%	Mon 5/18/20	Fri 5/22/20	5 days
749	4.3.1.1.13	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 5	100%	Tue 5/26/20	Wed 5/27/20	2 days
750	4.3.1.1.14	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 5	100%	Thu 5/28/20	Tue 6/2/20	4 days
751	4.3.1.1.15	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 6	100%	Wed 6/3/20	Tue 6/16/20	10 days
752	4.3.1.1.16	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 6 Continues	100%	Wed 6/17/20	Mon 6/29/20	9 days
753	4.3.1.1.17	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 6	100%	Tue 6/30/20	Thu 7/2/20	3 days
754	4.3.1.1.18	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 7	100%	Mon 7/6/20	Fri 7/17/20	10 days
755	4.3.1.1.19	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 7 Continues	100%	Mon 7/20/20	Fri 7/31/20	10 days
756	4.3.1.1.20	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 7	100%	Mon 8/3/20	Fri 8/14/20	10 days
757	4.3.1.1.21	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 7 Continues	100%	Mon 8/17/20	Fri 8/28/20	10 days
758	4.3.1.1.22	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 7 Continues	100%	Mon 8/31/20	Tue 9/1/20	2 days
759	4.3.1.1.23	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 8	100%	Fri 9/4/20	Wed 9/9/20	3 days
760	4.3.1.1.24	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 8	100%	Thu 9/10/20	Thu 9/10/20	1 day
761	4.3.1.1.25	Review LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 9	100%	Fri 9/11/20	Tue 9/15/20	3 days
762	4.3.1.1.26	Update LE Employee Count Incoming and Outgoing Processing Use Case - Cycle 9	100%	Wed 9/16/20	Wed 9/16/20	1 day
763	4.3.1.1.27	Final FDLE Review of LE Employee Count Incoming and Outgoing Processing Use Case	100%	Thu 9/17/20	Fri 9/18/20	2 days
764	4.3.1.1.28	FDLE Approves LE Employee Count Incoming and Outgoing Processing Use Case	100%	Fri 9/18/20	Fri 9/18/20	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
765	<b>4.3.1.2</b>	<b>Develop FIBRS Incoming and Outgoing processing Use Case</b>	<b>100%</b>	<b>Thu 3/12/20</b>	<b>Wed 9/9/20</b>	<b>130 days</b>
766	4.3.1.2.1	Understand Requirements for FIBRS Incoming and Outgoing Processing Use Case	100%	Thu 3/12/20	Wed 3/25/20	10 days
767	4.3.1.2.2	Finalize FIBRS Incoming and Outgoing Processing Use Case document	100%	Thu 3/26/20	Wed 4/8/20	10 days
768	4.3.1.2.3	Preliminary Review FIBRS Incoming and Outgoing Processing Use Case	100%	Thu 4/9/20	Tue 4/14/20	4 days
769	4.3.1.2.4	Finalize FIBRS Incoming Use Case document	100%	Wed 4/15/20	Tue 4/21/20	5 days
770	4.3.1.2.5	Review FIBRS Incoming Use Case - Cycle 1	100%	Wed 4/22/20	Thu 4/30/20	7 days
771	4.3.1.2.6	Update FIBRS Incoming Use Case - Cycle 1	100%	Fri 5/1/20	Mon 5/4/20	2 days
772	4.3.1.2.7	Review FIBRS Incoming Use Case - Cycle 2	100%	Tue 5/5/20	Mon 5/18/20	10 days
773	4.3.1.2.8	Update FIBRS Incoming Use Case - Cycle 2	100%	Tue 5/19/20	Mon 5/25/20	5 days
774	4.3.1.2.9	Review FIBRS Incoming Use Case - Cycle 3	100%	Tue 5/26/20	Mon 6/8/20	10 days
775	4.3.1.2.10	Review FIBRS Incoming Use Case - Cycle 3 Continues	100%	Tue 6/9/20	Mon 6/22/20	10 days
776	4.3.1.2.11	Review FIBRS Incoming Use Case - Cycle 3 Continues	100%	Tue 6/23/20	Tue 7/7/20	10 days
777	4.3.1.2.12	Review FIBRS Incoming Use Case - Cycle 3 Continues	100%	Wed 7/8/20	Mon 7/20/20	9 days
778	4.3.1.2.13	Update FIBRS Incoming Use Case - Cycle 3	100%	Tue 7/21/20	Tue 7/28/20	6 days
779	4.3.1.2.14	Review FIBRS Incoming Use Case - Cycle 4	100%	Wed 7/29/20	Fri 7/31/20	3 days
780	4.3.1.2.15	Update FIBRS Incoming Use Case - Cycle 4	100%	Mon 8/3/20	Wed 8/12/20	8 days
781	4.3.1.2.16	Review FIBRS Incoming Use Case - Cycle 5	100%	Thu 8/13/20	Fri 8/21/20	7 days
782	4.3.1.2.17	Update FIBRS Incoming Use Case - Cycle 5	100%	Mon 8/24/20	Wed 9/2/20	8 days
783	4.3.1.2.18	Final FDLE Review of FIBRS Incoming Use Case	100%	Thu 9/3/20	Thu 9/3/20	1 day
784	4.3.1.2.19	Finalize FIBRS Outgoing Use Case document	100%	Wed 4/15/20	Tue 4/21/20	5 days
785	4.3.1.2.20	Review FIBRS Outgoing Use Case - Cycle 1	100%	Wed 4/22/20	Tue 5/5/20	10 days
786	4.3.1.2.21	Review FIBRS Outgoing Use Case - Cycle 1 Continues	100%	Wed 5/6/20	Fri 5/8/20	3 days
787	4.3.1.2.22	Update FIBRS Outgoing Use Case - Cycle 1	100%	Mon 5/11/20	Thu 5/21/20	9 days
788	4.3.1.2.23	Review FIBRS Outgoing Use Case - Cycle 2	100%	Fri 5/22/20	Thu 5/28/20	4 days
789	4.3.1.2.24	Update FIBRS Outgoing Use Case - Cycle 2	100%	Fri 5/29/20	Thu 6/4/20	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
790	4.3.1.2.25	Review FIBRS Outgoing Use Case - Cycle 3	100%	Fri 6/5/20	Thu 6/18/20	10 days
791	4.3.1.2.26	Review FIBRS Outgoing Use Case - Cycle 3 Continues	100%	Fri 6/19/20	Thu 7/2/20	10 days
792	4.3.1.2.27	Review FIBRS Outgoing Use Case - Cycle 3 Continues	100%	Mon 7/6/20	Fri 7/17/20	10 days
793	4.3.1.2.28	Review FIBRS Outgoing Use Case - Cycle 3 Continues	100%	Mon 7/20/20	Fri 7/31/20	10 days
794	4.3.1.2.29	Review FIBRS Outgoing Use Case - Cycle 3 Continues	100%	Mon 8/3/20	Tue 8/4/20	2 days
795	4.3.1.2.30	Update FIBRS Outgoing Use Case - Cycle 3	100%	Wed 8/5/20	Tue 8/18/20	10 days
796	4.3.1.2.31	Update FIBRS Outgoing Use Case - Cycle 3 Continues	100%	Wed 8/19/20	Thu 8/20/20	2 days
797	4.3.1.2.32	Review FIBRS Outgoing Use Case - Cycle 4	100%	Fri 8/21/20	Tue 8/25/20	3 days
798	4.3.1.2.33	Update FIBRS Outgoing Use Case - Cycle 4	100%	Wed 8/26/20	Fri 8/28/20	3 days
799	4.3.1.2.34	Final FDLE Review of FIBRS Outgoing Use Case	100%	Mon 8/31/20	Wed 9/9/20	7 days
800	4.3.1.2.35	FDLE Approves FIBRS Incoming and Outgoing processing Use Cases	100%	Wed 9/9/20	Wed 9/9/20	0 days
801	<b>4.3.1.3</b>	<b>Develop Incident Submission History Use Case</b>	<b>100%</b>	<b>Thu 4/9/20</b>	<b>Fri 9/18/20</b>	<b>117 days</b>
802	4.3.1.3.1	Understand Requirements for Incident Submission History User Manual	100%	Thu 4/9/20	Fri 4/10/20	2 days
803	4.3.1.3.2	Finalize Incident Submission History Use Case document	100%	Mon 4/13/20	Mon 4/20/20	6 days
804	4.3.1.3.3	Review Incident Submission History Use Case - Cycle 1	100%	Tue 4/21/20	Mon 5/4/20	10 days
805	4.3.1.3.4	Review Incident Submission History Use Case - Cycle 1 Continues	100%	Tue 5/5/20	Tue 5/12/20	6 days
806	4.3.1.3.5	Update Incident Submission History Use Case - Cycle 1	100%	Wed 5/13/20	Mon 5/18/20	4 days
807	4.3.1.3.6	Review Incident Submission History Use Case - Cycle 2	100%	Tue 5/19/20	Tue 6/2/20	10 days
808	4.3.1.3.7	Review Incident Submission History Use Case - Cycle 2 Continues	100%	Wed 6/3/20	Thu 6/4/20	2 days
809	4.3.1.3.8	Update Incident Submission History Use Case - Cycle 2	100%	Wed 6/3/20	Mon 6/8/20	4 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
810	4.3.1.3.9	Review Incident Submission History Use Case - Cycle 3	100%	Tue 6/9/20	Mon 6/22/20	10 days
811	4.3.1.3.10	Review Incident Submission History Use Case - Cycle 3 Continues	100%	Tue 6/23/20	Wed 7/1/20	7 days
812	4.3.1.3.11	Update Incident Submission History Use Case - Cycle 3	100%	Thu 7/2/20	Tue 7/7/20	4 days
813	4.3.1.3.12	Review Incident Submission History Use Case - Cycle 4	100%	Wed 7/8/20	Thu 7/16/20	7 days
814	4.3.1.3.13	Update Incident Submission History Use Case - Cycle 4	100%	Fri 7/17/20	Fri 7/24/20	6 days
815	4.3.1.3.14	Review Incident Submission History Use Case - Cycle 5	100%	Mon 7/27/20	Wed 7/29/20	3 days
816	4.3.1.3.15	Update Incident Submission History Use Case - Cycle 5	100%	Thu 7/30/20	Thu 8/6/20	6 days
817	4.3.1.3.16	Review Incident Submission History Use Case - Cycle 6	100%	Fri 8/7/20	Fri 8/14/20	6 days
818	4.3.1.3.17	Update Incident Submission History Use Case - Cycle 6	100%	Mon 8/17/20	Fri 8/28/20	10 days
819	4.3.1.3.18	Update Incident Submission History Use Case - Cycle 6 Continues	100%	Mon 8/31/20	Fri 9/4/20	5 days
820	4.3.1.3.19	Review Incident Submission History Use Case - Cycle 6	100%	Tue 9/8/20	Wed 9/9/20	2 days
821	4.3.1.3.20	Update Incident Submission History Use Case - Cycle 6	100%	Thu 9/10/20	Thu 9/10/20	1 day
822	4.3.1.3.21	Review Incident Submission History Use Case - Cycle 7	100%	Fri 9/11/20	Tue 9/15/20	3 days
823	4.3.1.3.22	Update Incident Submission History Use Case - Cycle 7	100%	Wed 9/16/20	Thu 9/17/20	2 days
824	4.3.1.3.23	Final FDLE Review of Incident Submission History Use Case	100%	Fri 9/18/20	Fri 9/18/20	1 day
825	4.3.1.3.24	FDLE Approves Incident Submission History Use Case	100%	Fri 9/18/20	Fri 9/18/20	0 days
826	<b>4.3.1.4</b>	<b>Develop Verification Process Use Case</b>	<b>100%</b>	<b>Mon 4/13/20</b>	<b>Mon 7/13/20</b>	<b>66 days</b>
827	4.3.1.4.1	Understand Requirements for Verification Process Use Case	100%	Mon 4/13/20	Fri 4/24/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
828	4.3.1.4.2	Understand Requirements Verification Process Use Case Continues	100%	Mon 4/27/20	Fri 5/1/20	5 days
829	4.3.1.4.3	Finalize Verification Process Use Case document	100%	Mon 5/4/20	Tue 5/5/20	2 days
830	4.3.1.4.4	Review Verification Process Use Case - Cycle 1	100%	Wed 5/6/20	Fri 5/15/20	8 days
831	4.3.1.4.5	Update Verification Process Use Case - Cycle 1	100%	Mon 5/18/20	Thu 5/28/20	9 days
832	4.3.1.4.6	Review Verification Process Use Case - Cycle 2	100%	Fri 5/29/20	Thu 6/4/20	5 days
833	4.3.1.4.7	Update Verification Process Use Case - Cycle 2	100%	Fri 6/5/20	Mon 6/8/20	2 days
834	4.3.1.4.8	Review Verification Process Use Case - Cycle 3	100%	Tue 6/9/20	Fri 6/19/20	9 days
835	4.3.1.4.9	Update Verification Process Use Case - Cycle 3	100%	Mon 6/22/20	Wed 6/24/20	3 days
836	4.3.1.4.10	Review Verification Process Use Case - Cycle 4	100%	Thu 6/25/20	Thu 6/25/20	1 day
837	4.3.1.4.11	Update Verification Process Use Case - Cycle 4	100%	Fri 6/26/20	Mon 6/29/20	2 days
838	4.3.1.4.12	Review Verification Process Use Case - Cycle 5	100%	Tue 6/30/20	Mon 7/6/20	4 days
839	4.3.1.4.13	Update Verification Process Use Case - Cycle 5	100%	Tue 7/7/20	Tue 7/7/20	1 day
840	4.3.1.4.14	Review Verification Process Use Case - Cycle 6	100%	Wed 7/8/20	Fri 7/10/20	3 days
841	4.3.1.4.15	Update Verification Process Use Case - Cycle 6	100%	Mon 7/13/20	Mon 7/13/20	1 day
842	4.3.1.4.16	Final FDLE Review of Verification Process Use Case	100%	Mon 7/13/20	Mon 7/13/20	0 days
843	4.3.1.4.17	FDLE Approves Verification Process Use Case	100%	Mon 7/13/20	Mon 7/13/20	0 days
844	<b>4.3.1.5</b>	<b>Develop Data Quality Check Use Case</b>	<b>100%</b>	<b>Mon 5/4/20</b>	<b>Wed 5/20/20</b>	<b>13 days</b>
845	4.3.1.5.1	Understand Requirements for Data Quality Check Use Case	100%	Mon 5/4/20	Fri 5/15/20	10 days
846	4.3.1.5.2	Understand Requirements for Data Quality Check Use Case Continues	100%	Mon 5/18/20	Mon 5/18/20	1 day
847	4.3.1.5.3	FDLE Decision: This Use Case will be out of Scope	100%	Tue 5/19/20	Wed 5/20/20	2 days
848	<b>4.3.1.6</b>	<b>Develop Audit Maintenance Use Case</b>	<b>100%</b>	<b>Tue 5/19/20</b>	<b>Tue 11/10/20</b>	<b>126 days</b>
849	4.3.1.6.1	Understand Requirements for Audit Maintenance Use Case	100%	Tue 5/19/20	Fri 5/22/20	4 days
850	4.3.1.6.2	Finalize Audit Maintenance Use Case document	100%	Mon 6/1/20	Wed 6/10/20	8 days
851	4.3.1.6.3	Review Audit Maintenance Use Case - Cycle 1	100%	Thu 6/11/20	Tue 6/16/20	4 days
852	4.3.1.6.4	Update Audit Maintenance Use Case - Cycle 1	100%	Wed 6/17/20	Wed 6/17/20	1 day
853	4.3.1.6.5	Review Audit Maintenance Use Case - Cycle 2	100%	Thu 6/18/20	Wed 7/1/20	10 days
854	4.3.1.6.6	Review Audit Maintenance Use Case - Cycle 2 Continues	100%	Thu 7/2/20	Thu 7/16/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
855	4.3.1.6.7	Review Audit Maintenance Use Case - Cycle 2 Continues	100%	Fri 7/17/20	Thu 7/30/20	10 days
856	4.3.1.6.8	Update Audit Maintenance Use Case - Cycle 2	100%	Fri 7/31/20	Thu 8/13/20	10 days
857	4.3.1.6.9	Update Audit Maintenance Use Case - Cycle 2 Continues	100%	Fri 8/14/20	Thu 8/27/20	10 days
858	4.3.1.6.10	Update Audit Maintenance Use Case - Cycle 2 Continues	100%	Fri 8/28/20	Thu 9/3/20	5 days
859	4.3.1.6.11	Review Audit Maintenance Use Case - Cycle 3	100%	Tue 9/8/20	Wed 9/9/20	2 days
860	4.3.1.6.12	Update Audit Maintenance Use Case - Cycle 3	100%	Thu 9/10/20	Tue 9/15/20	4 days
861	4.3.1.6.13	Review Audit Maintenance Use Case - Cycle 4	100%	Wed 9/16/20	Wed 9/23/20	6 days
862	4.3.1.6.14	Update Audit Maintenance Use Case - Cycle 4	100%	Thu 9/24/20	Thu 9/24/20	1 day
863	4.3.1.6.15	Review Audit Maintenance Use Case - Cycle 5	100%	Fri 9/25/20	Fri 9/25/20	1 day
864	4.3.1.6.16	Update Audit Maintenance Use Case - Cycle 5	100%	Mon 9/28/20	Wed 9/30/20	3 days
865	4.3.1.6.17	Review Audit Maintenance Use Case - Cycle 6	100%	Thu 10/1/20	Mon 10/5/20	3 days
866	4.3.1.6.18	Update Audit Maintenance Use Case - Cycle 6	100%	Tue 10/6/20	Thu 10/8/20	3 days
867	4.3.1.6.19	Review Audit Maintenance Use Case - Cycle 7	100%	Fri 10/9/20	Thu 10/22/20	10 days
868	4.3.1.6.20	Review Audit Maintenance Use Case - Cycle 7 Continues	100%	Fri 10/23/20	Fri 10/30/20	6 days
869	4.3.1.6.21	Update Audit Maintenance Use Case - Cycle 7	100%	Mon 11/2/20	Wed 11/4/20	3 days
870	4.3.1.6.22	Final FDLE Review of Audit Maintenance Use Case	100%	Thu 11/5/20	Tue 11/10/20	4 days
871	4.3.1.6.23	FDLE Approves Audit Maintenance Use Case	100%	Tue 11/10/20	Tue 11/10/20	0 days
872	<b>4.3.1.7</b>	<b>Develop User Group Management Use Case</b>	<b>100%</b>	<b>Tue 5/19/20</b>	<b>Mon 8/31/20</b>	<b>75 days</b>
873	4.3.1.7.1	Understand Requirements for User Group Management Use Case	100%	Tue 5/19/20	Fri 5/22/20	4 days
874	4.3.1.7.2	Finalize User Group Management Use Case document	100%	Mon 6/1/20	Fri 6/12/20	10 days
875	4.3.1.7.3	Review User Group Management Use Case- Cycle 1	100%	Mon 6/15/20	Wed 6/17/20	3 days
876	4.3.1.7.4	Update User Group Management Use Case - Cycle 1	100%	Thu 6/18/20	Thu 6/18/20	1 day
877	4.3.1.7.5	Review User Group Management Use Case - Cycle 2	100%	Fri 6/19/20	Mon 6/29/20	7 days
878	4.3.1.7.6	Update User Group Management Use Case - Cycle 2	100%	Tue 6/30/20	Thu 7/2/20	3 days
879	4.3.1.7.7	Review User Group Management Use Case - Cycle 3	100%	Mon 7/6/20	Fri 7/17/20	10 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
880	4.3.1.7.8	Review User Group Management Use Case - Cycle 3 Continues	100%	Mon 7/20/20	Wed 7/22/20	3 days
881	4.3.1.7.9	Update User Group Management Use Case - Cycle 3	100%	Thu 7/23/20	Wed 8/5/20	10 days
882	4.3.1.7.10	Update User Group Management Use Case - Cycle 3 Continues	100%	Thu 8/6/20	Fri 8/7/20	2 days
883	4.3.1.7.11	Review User Group Management Use Case - Cycle 4	100%	Mon 8/10/20	Wed 8/19/20	8 days
884	4.3.1.7.12	Update User Group Management Use Case - Cycle 4	100%	Thu 8/20/20	Thu 8/27/20	6 days
885	4.3.1.7.13	Final FDLE Review of User Group Management Use Case	100%	Fri 8/28/20	Mon 8/31/20	2 days
886	4.3.1.7.14	FDLE Approves User Group Management Use Case	100%	Mon 8/31/20	Mon 8/31/20	0 days
887	<b>4.3.1.8</b>	<b>Develop Agency Authorization Use Case</b>	<b>100%</b>	<b>Mon 5/25/20</b>	<b>Thu 10/22/20</b>	<b>109 days</b>
888	4.3.1.8.1	Understand Requirements for Agency Maintenance User Manual	100%	Mon 5/25/20	Wed 5/27/20	3 days
889	4.3.1.8.2	FDLE Decision: This Use Case will be out of Scope	100%	Thu 5/28/20	Fri 5/29/20	2 days
890	4.3.1.8.3	FDLE Decision: This is added back to Scope	100%	Mon 8/31/20	Mon 8/31/20	0 days
891	4.3.1.8.4	Finalize Agency Authorization Use Case document	100%	Mon 8/31/20	Tue 9/8/20	7 days
892	4.3.1.8.5	Review Agency Authorization Use Case - Cycle 1	100%	Wed 9/9/20	Tue 9/15/20	5 days
893	4.3.1.8.6	Update Agency Authorization Use Case - Cycle 1	100%	Wed 9/16/20	Mon 9/21/20	4 days
894	4.3.1.8.7	Review Agency Authorization Use Case - Cycle 2	100%	Tue 9/22/20	Tue 9/29/20	6 days
895	4.3.1.8.8	Update Agency Authorization Use Case - Cycle 2	100%	Wed 9/30/20	Wed 9/30/20	1 day
896	4.3.1.8.9	Review Agency Authorization Use Case - Cycle 3	100%	Thu 10/1/20	Thu 10/1/20	1 day
897	4.3.1.8.10	Update Agency Authorization Use Case - Cycle 3	100%	Fri 10/2/20	Thu 10/8/20	5 days
898	4.3.1.8.11	Review Agency Authorization Use Case - Cycle 4	100%	Fri 10/9/20	Wed 10/14/20	4 days
899	4.3.1.8.12	Update Agency Authorization Use Case - Cycle 4	100%	Thu 10/15/20	Thu 10/15/20	1 day
900	4.3.1.8.13	Final FDLE Review of Audit Maintenance Use Case	100%	Fri 10/16/20	Thu 10/22/20	5 days
901	4.3.1.8.14	Final FDLE Review of Agency Authorization Use Case	100%	Thu 10/22/20	Thu 10/22/20	0 days
902	<b>4.3.1.9</b>	<b>Develop Reference Table Maintenance User Manual</b>	<b>100%</b>	<b>Tue 6/9/20</b>	<b>Fri 8/28/20</b>	<b>59 days</b>
903	4.3.1.9.1	Understand Requirements for Reference Table Maintenance User Manual	100%	Tue 6/9/20	Mon 6/15/20	5 days
904	4.3.1.9.2	Finalize Reference Table Maintenance User Manual document	100%	Thu 7/23/20	Tue 8/4/20	9 days



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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
905	4.3.1.9.3	Review Reference Table Maintenance User Manual - Cycle 1	100%	Wed 8/5/20	Fri 8/14/20	8 days
906	4.3.1.9.4	Update Reference Table Maintenance User Manual - Cycle 1	100%	Mon 8/17/20	Thu 8/20/20	4 days
907	4.3.1.9.5	Review Reference Table Maintenance User Manual - Cycle 2	100%	Fri 8/21/20	Wed 8/26/20	4 days
908	4.3.1.9.6	Update Reference Table Maintenance User Manual - Cycle 2	100%	Thu 8/27/20	Thu 8/27/20	1 day
909	4.3.1.9.7	Final FDLE Review of Reference Table Maintenance User Manual	100%	Fri 8/28/20	Fri 8/28/20	1 day
910	4.3.1.9.8	FDLE Approves Reference Table Maintenance User Manual	100%	Fri 8/28/20	Fri 8/28/20	0 days
911	<b>4.3.1.10</b>	<b>Develop Canned Reports User Manual</b>	<b>95%</b>	<b>Mon 6/1/20</b>	<b>Mon 3/15/21</b>	<b>200 days</b>
912	4.3.1.10.1	Understand Requirements for Canned Reports User Manual	100%	Mon 6/1/20	Wed 6/3/20	3 days
913	4.3.1.10.2	Finalize Canned Reports User Manual document	100%	Fri 8/21/20	Thu 9/3/20	10 days
914	4.3.1.10.3	Finalize Canned Reports User Manual document Continues	100%	Mon 9/7/20	Fri 9/18/20	10 days
915	4.3.1.10.4	Review Canned Reports User Manual - Cycle 1	100%	Mon 9/21/20	Mon 9/21/20	1 day
916	4.3.1.10.5	Update Canned Reports User Manual - Cycle 1	100%	Tue 9/22/20	Tue 9/22/20	1 day
917	4.3.1.10.6	Review Canned Reports User Manual - Cycle 2	100%	Wed 9/23/20	Thu 10/1/20	7 days
918	4.3.1.10.7	Update Canned Reports User Manual - Cycle 2	100%	Fri 10/2/20	Fri 10/16/20	10 days
919	4.3.1.10.8	Review Canned Reports User Manual - Cycle 3	100%	Mon 10/19/20	Wed 10/21/20	3 days
920	4.3.1.10.9	Update Canned Reports User Manual - Cycle 3	100%	Thu 10/22/20	Wed 11/4/20	10 days
921	4.3.1.10.10	Update Canned Reports User Manual - Cycle 3 Continues	100%	Thu 11/5/20	Thu 11/19/20	10 days
922	4.3.1.10.11	Update Canned Reports User Manual - Cycle 3 Continues	100%	Fri 11/20/20	Wed 11/25/20	4 days
923	4.3.1.10.12	Review Canned Reports User Manual - Cycle 4	100%	Mon 11/30/20	Tue 12/1/20	2 days
924	4.3.1.10.13	Update Canned Reports User Manual - Cycle 4	100%	Wed 12/2/20	Fri 12/4/20	3 days
925	4.3.1.10.14	Review Canned Reports User Manual - Cycle 5	100%	Mon 12/7/20	Wed 12/9/20	3 days
926	4.3.1.10.15	Update Canned Reports User Manual - Cycle 5	100%	Thu 12/10/20	Thu 12/17/20	6 days
927	4.3.1.10.16	Review Canned Reports User Manual - Cycle 6	100%	Fri 12/18/20	Wed 12/23/20	4 days
928	4.3.1.10.17	Update Canned Reports User Manual - Cycle 6	100%	Thu 12/24/20	Tue 1/5/21	6 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
929	4.3.1.10.18	Review Canned Reports User Manual - Cycle 7	100%	Wed 1/6/21	Wed 1/20/21	10 days
930	4.3.1.10.19	Review Canned Reports User Manual - Cycle 7 Continues	100%	Thu 1/21/21	Tue 1/26/21	4 days
931	4.3.1.10.20	Update Canned Reports User Manual - Cycle 7	100%	Wed 1/27/21	Thu 2/4/21	7 days
932	4.3.1.10.21	Review Canned Reports User Manual - Cycle 8	100%	Fri 2/5/21	Wed 2/17/21	9 days
933	4.3.1.10.22	Update Canned Reports User Manual - Cycle 8	100%	Thu 2/18/21	Fri 2/19/21	2 days
934	4.3.1.10.23	Review Canned Reports User Manual - Cycle 9	100%	Mon 2/22/21	Thu 3/4/21	9 days
935	4.3.1.10.24	Update Canned Reports User Manual - Cycle 9	0%	Fri 3/5/21	Thu 3/11/21	5 days
936	4.3.1.10.25	Final FDLE Review of Canned Reports User Manual	0%	Fri 3/12/21	Mon 3/15/21	2 days
937	4.3.1.10.26	FDLE Approves Canned Reports User Manual	0%	Mon 3/15/21	Mon 3/15/21	0 days
938	<b>4.3.1.11</b>	<b>Develop Ad Hoc Reports User Manual</b>	<b>0%</b>	<b>Tue 3/9/21</b>	<b>Fri 4/23/21</b>	<b>34 days</b>
939	4.3.1.11.1	Understand Requirements for Ad Hoc Reports User Manual	0%	Tue 3/9/21	Mon 3/22/21	10 days
940	4.3.1.11.2	Finalize Ad Hoc Reports User Manual document	0%	Tue 3/23/21	Mon 3/29/21	5 days
941	4.3.1.11.3	Review Ad Hoc Reports User Manual - Cycle 1	0%	Tue 3/30/21	Mon 4/5/21	5 days
942	4.3.1.11.4	Update Ad Hoc Reports User Manual - Cycle 1	0%	Tue 4/6/21	Wed 4/7/21	2 days
943	4.3.1.11.5	Review Ad Hoc Reports User Manual - Cycle 2	0%	Thu 4/8/21	Wed 4/14/21	5 days
944	4.3.1.11.6	Update Ad Hoc Reports User Manual - Cycle 2	0%	Thu 4/15/21	Fri 4/16/21	2 days
945	4.3.1.11.7	Final FDLE Review of Ad Hoc Reports User Manual	0%	Mon 4/19/21	Fri 4/23/21	5 days
946	4.3.1.11.8	FDLE Approves Ad Hoc Reports User Manual	0%	Fri 4/23/21	Fri 4/23/21	0 days
947	<b>4.3.1.12</b>	<b>Develop Population Data Processing Use Case</b>	<b>86%</b>	<b>Tue 12/8/20</b>	<b>Thu 3/18/21</b>	<b>69 days</b>
948	4.3.1.12.1	Understand Requirements for Population Data Processing Use Case	100%	Tue 12/8/20	Mon 12/14/20	5 days
949	4.3.1.12.2	Finalize Population Data Processing Use Case document	100%	Tue 12/15/20	Tue 12/22/20	6 days
950	4.3.1.12.3	Review Population Data Processing Use Case- Cycle 1	100%	Wed 12/23/20	Fri 1/8/21	10 days
951	4.3.1.12.4	Review Population Data Processing Use Case- Cycle 1 - Continues	100%	Mon 1/11/21	Thu 1/14/21	4 days
952	4.3.1.12.5	Update Population Data Processing Use Case - Cycle 1	100%	Fri 1/15/21	Fri 1/15/21	1 day
953	4.3.1.12.6	Review Population Data Processing Use Case - Cycle 2	100%	Tue 1/19/21	Fri 1/22/21	4 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
954	4.3.1.12.7	Update Population Data Processing Use Case - Cycle 2	100%	Mon 1/25/21	Wed 1/27/21	3 days
955	4.3.1.12.8	Review Population Data Processing Use Case - Cycle 3	100%	Thu 1/28/21	Fri 1/29/21	2 days
956	4.3.1.12.9	Update Population Data Processing Use Case - Cycle 3	100%	Mon 2/1/21	Fri 2/5/21	5 days
957	4.3.1.12.10	Review Population Data Processing Use Case - Cycle 4	100%	Mon 2/8/21	Thu 2/11/21	4 days
958	4.3.1.12.11	Update Population Data Processing Use Case - Cycle 4	100%	Fri 2/12/21	Wed 2/17/21	3 days
959	4.3.1.12.12	Review Population Data Processing Use Case - Cycle 5	100%	Thu 2/18/21	Wed 3/3/21	10 days
960	4.3.1.12.13	Review Population Data Processing Use Case - Cycle 5 - Continues	100%	Thu 3/4/21	Thu 3/4/21	1 day
961	4.3.1.12.14	Update Population Data Processing Use Case - Cycle 5	0%	Fri 3/5/21	Thu 3/11/21	5 days
962	4.3.1.12.15	Final FDLE Review of Population Data Processing Use Case	0%	Fri 3/12/21	Thu 3/18/21	5 days
963	4.3.1.12.16	FDLE Approves Population Data Processing Use Case	0%	Thu 3/18/21	Thu 3/18/21	0 days
964	<b>4.4</b>	<b>Design</b>	<b>100%</b>	<b>Mon 4/6/20</b>	<b>Thu 8/27/20</b>	<b>104 days</b>
965	<b>4.4.1</b>	<b>Define Architecture Design (FIBRS &amp; Portal)</b>	<b>100%</b>	<b>Mon 4/6/20</b>	<b>Fri 8/7/20</b>	<b>90 days</b>
966	4.4.1.1	Develop Solution Architecture Design (SAD) for FIBRS	100%	Mon 4/6/20	Mon 4/13/20	6 days
967	4.4.1.2	Review SAD Document - Portal & FIBRS - Cycle 1	100%	Tue 4/14/20	Fri 4/24/20	9 days
968	4.4.1.3	Update SAD - Portal & FIBRS - Cycle 1	100%	Mon 4/27/20	Wed 5/6/20	8 days
969	4.4.1.4	Review SAD Document - Portal & FIBRS - Cycle 2	100%	Thu 5/7/20	Thu 5/7/20	1 day
970	4.4.1.5	Update SAD - Portal & FIBRS - Cycle 2	100%	Fri 5/8/20	Mon 5/11/20	2 days
971	4.4.1.6	Review SAD Document - Portal & FIBRS - Cycle 3	100%	Tue 5/12/20	Tue 5/26/20	10 days
972	4.4.1.7	Update SAD - Portal & FIBRS - Cycle 3	100%	Mon 6/1/20	Fri 6/12/20	10 days
973	4.4.1.8	Update SAD - Portal & FIBRS - Cycle 3 Continues	100%	Mon 6/15/20	Wed 6/24/20	8 days
974	4.4.1.9	Review SAD Document - Portal & FIBRS - Cycle 4	100%	Thu 6/25/20	Tue 7/7/20	8 days
975	4.4.1.10	Update SAD - Portal & FIBRS - Cycle 4	100%	Wed 7/8/20	Tue 7/21/20	10 days
976	4.4.1.11	Update SAD - Portal & FIBRS - Cycle 4 Continues	100%	Wed 7/22/20	Fri 7/31/20	8 days
977	4.4.1.12	Review SAD Document - Portal & FIBRS - Cycle 5	100%	Mon 8/3/20	Fri 8/7/20	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
978	<b>4.4.2</b>	<b>Develop FDLE System Security Plan - FIBRS</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Thu 8/27/20</b>	<b>42 days</b>
979	4.4.2.1	Develop System Security Plan - FIBRS	100%	Wed 7/1/20	Tue 7/14/20	10 days
980	4.4.2.2	Review System Security Plan Document - FIBRS - Cycle 1	100%	Wed 7/15/20	Mon 7/20/20	4 days
981	4.4.2.3	Update System Security Plan - FIBRS - Cycle 1	100%	Tue 7/21/20	Fri 7/24/20	4 days
982	4.4.2.4	Review System Security Plan Document - FIBRS - Cycle 2	100%	Mon 7/27/20	Wed 7/29/20	3 days
983	4.4.2.5	Update System Security Plan- FIBRS - Cycle 2	100%	Thu 7/30/20	Wed 8/5/20	5 days
984	4.4.2.6	Review System Security Plan Document - FIBRS - Cycle 3	100%	Thu 8/6/20	Wed 8/12/20	5 days
985	4.4.2.7	Update System Security Plan- FIBRS - Cycle 3	100%	Thu 8/13/20	Thu 8/13/20	1 day
986	4.4.2.8	Final Review FDLE System Security Plan - FIBRS	100%	Fri 8/14/20	Thu 8/27/20	10 days
987	4.4.2.9	FDLE Approves Security Plan - FIBRS	100%	Thu 8/27/20	Thu 8/27/20	0 days
988	<b>4.4.3</b>	<b>Develop Solution Test Plan - FIBRS</b>	<b>100%</b>	<b>Mon 5/4/20</b>	<b>Wed 7/29/20</b>	<b>63 days</b>
989	4.4.3.1	Develop Solution Test Plan - FIBRS	100%	Mon 5/4/20	Fri 5/15/20	10 days
990	4.4.3.2	Develop Solution Test Plan - FIBRS Continues	100%	Mon 5/18/20	Mon 5/25/20	6 days
991	4.4.3.3	Review Solution Test Plan Document - FIBRS - Cycle 1	100%	Tue 5/26/20	Thu 6/4/20	8 days
992	4.4.3.4	Update Solution Test Plan - FIBRS - Cycle 1	100%	Fri 6/5/20	Wed 6/10/20	4 days
993	4.4.3.5	Review Solution Test Plan Document - FIBRS - Cycle 2	100%	Thu 6/11/20	Tue 6/16/20	4 days
994	4.4.3.6	Update Solution Test Plan - Portal & FIBRS - Cycle 2	100%	Wed 6/17/20	Wed 6/24/20	6 days
995	4.4.3.7	Review Solution Test Plan Document - FIBRS - Cycle 3	100%	Thu 6/25/20	Thu 7/9/20	10 days
996	4.4.3.8	Review Solution Test Plan Document - FIBRS - Cycle 3 Continues	100%	Fri 7/10/20	Tue 7/14/20	3 days
997	4.4.3.9	Update Solution Test Plan - Portal & FIBRS - Cycle 3	100%	Wed 7/15/20	Wed 7/15/20	1 day
998	4.4.3.10	Review Solution Test Plan Document - FIBRS - Cycle 4	100%	Thu 7/16/20	Mon 7/20/20	3 days
999	4.4.3.11	Update Solution Test Plan - Portal & FIBRS - Cycle 4	100%	Tue 7/21/20	Wed 7/22/20	2 days
1000	4.4.3.12	Review Solution Test Plan Document - FIBRS - Cycle 5	100%	Thu 7/23/20	Mon 7/27/20	3 days
1001	4.4.3.13	Update Solution Test Plan - Portal & FIBRS - Cycle 5	100%	Tue 7/28/20	Tue 7/28/20	1 day
1002	4.4.3.14	Final Review Solution Test Plan - FIBRS	100%	Wed 7/29/20	Wed 7/29/20	1 day
1003	4.4.3.15	FDLE Approves Test Plan - FIBRS	100%	Wed 7/29/20	Wed 7/29/20	0 days
1004	<b>4.5</b>	<b>Development &amp; GCOM Testing</b>	<b>95%</b>	<b>Mon 3/30/20</b>	<b>Tue 5/25/21</b>	<b>296 days</b>
1005	1.7.1.1	Setup FIBRS Dev Environment	100%	Mon 5/4/20	Fri 5/8/20	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1006	4.5.2	Install and Configure Products - DEV	100%	Mon 5/11/20	Fri 5/22/20	10 days
1007	4.5.3	Install and Configure Products - DEV Finalize	100%	Mon 5/25/20	Fri 6/5/20	10 days
1008	<b>4.5.4</b>	<b>Customize/Configure Solution</b>	<b>94%</b>	<b>Mon 3/30/20</b>	<b>Tue 5/25/21</b>	<b>296 days</b>
1009	<b>4.5.4.1</b>	<b>Customize/configure LE Employee Count Incoming and Outgoing Processing per Use Case</b>	<b>100%</b>	<b>Mon 3/30/20</b>	<b>Wed 10/7/20</b>	<b>138 days</b>
1010	4.5.4.1.1	Customization/Configuration LE Employee Count Incoming and Outgoing Processing per Use Case - Cycle 1	100%	Mon 3/30/20	Fri 4/10/20	10 days
1011	4.5.4.1.2	Customization/Configuration LE Employee Count Incoming and Outgoing Processing per Use Case - Cycle 2	100%	Thu 9/17/20	Wed 9/23/20	5 days
1012	4.5.4.1.3	Conduct Unit Tests by DEV team - LE Employee Count Incoming and Outgoing Processing	100%	Thu 9/24/20	Thu 9/24/20	1 day
1013	4.5.4.1.4	Deploy in FDLE DEV Env - LE Employee Count Incoming and Outgoing Processing	100%	Fri 9/25/20	Fri 9/25/20	1 day
1014	4.5.4.1.5	Create / Update Test cases - LE Employee Count Incoming and Outgoing Processing	100%	Mon 4/27/20	Tue 4/28/20	2 days
1015	4.5.4.1.6	Execute Test Cases - LE Employee Count Incoming and Outgoing Processing	100%	Mon 9/28/20	Fri 10/2/20	5 days
1016	4.5.4.1.7	Fix Defects by DEV team - LE Employee Count Incoming and Outgoing Processing	100%	Mon 10/5/20	Tue 10/6/20	2 days
1017	4.5.4.1.8	Retest by QA - LE Employee Count Incoming and Outgoing Processing	100%	Wed 10/7/20	Wed 10/7/20	1 day
1018	4.5.4.1.9	Review Test Results - LE Employee Count Incoming and Outgoing Processing	100%	Wed 10/7/20	Wed 10/7/20	0 days
1019	<b>4.5.4.2</b>	<b>Customize/configure FIBRS Incoming and Outgoing Processing per Use Case</b>	<b>100%</b>	<b>Fri 5/1/20</b>	<b>Tue 10/20/20</b>	<b>123 days</b>
1020	4.5.4.2.1	Customization/Configuration FIBRS Incoming processing per Use Case	100%	Fri 5/1/20	Thu 5/14/20	10 days
1021	4.5.4.2.2	Customization/Configuration FIBRS Outgoing Processing per Use Case	100%	Fri 5/15/20	Thu 5/28/20	10 days
1022	4.5.4.2.3	Unit Tests by DEV team - FIBRS Incoming and Outgoing Processing	100%	Thu 9/3/20	Wed 9/16/20	10 days
1023	4.5.4.2.4	Deploy in FDLE DEV Env - FIBRS Incoming and Outgoing Processing	100%	Thu 9/17/20	Wed 9/23/20	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1024	4.5.4.2.5	Create / Update Test Cases - FIBRS Incoming Processing	100%	Fri 5/15/20	Thu 5/28/20	10 days
1025	4.5.4.2.6	Create / Update Test Cases - FIBRS Outgoing Processing	100%	Thu 9/17/20	Wed 9/23/20	5 days
1026	4.5.4.2.7	Execute Test Cases - FIBRS Incoming Processing	100%	Tue 9/8/20	Fri 9/25/20	9 days
1027	4.5.4.2.8	Execute Test Cases - FIBRS Outgoing Processing	100%	Thu 9/24/20	Wed 9/30/20	5 days
1028	4.5.4.2.9	Fix Defects by DEV team - FIBRS Incoming Processing	100%	Fri 9/25/20	Fri 10/2/20	5 days
1029	4.5.4.2.10	Fix Defects by DEV team - FIBRS Outgoing Processing	100%	Thu 10/1/20	Fri 10/9/20	7 days
1030	4.5.4.2.11	Retest by QA - FIBRS Incoming Processing	100%	Fri 10/2/20	Tue 10/6/20	2 days
1031	4.5.4.2.12	Retest by QA - FIBRS Outgoing Processing	100%	Tue 10/13/20	Mon 10/19/20	5 days
1032	4.5.4.2.13	Review Test Results - FIBRS Incoming Processing	100%	Tue 10/6/20	Wed 10/7/20	1 day
1033	4.5.4.2.14	Review Test Results - FIBRS Outgoing Processing	100%	Tue 10/20/20	Tue 10/20/20	1 day
1034	<b>4.5.4.3</b>	<b>Customize/configure Incident Submission History per Use Case</b>	<b>100%</b>	<b>Tue 5/5/20</b>	<b>Thu 10/1/20</b>	<b>108 days</b>
1035	4.5.4.3.1	Customization/Configuration Incident Submission History per Use Case	100%	Tue 5/5/20	Mon 5/18/20	10 days
1036	4.5.4.3.2	Unit Tests by DEV team - Incident Submission History	100%	Thu 9/3/20	Wed 9/16/20	10 days
1037	4.5.4.3.3	Deploy in FDLE DEV Env - Incident Submission History	100%	Thu 9/17/20	Mon 9/21/20	3 days
1038	4.5.4.3.4	Create / Update Test Cases - Incident Submission History	100%	Tue 5/5/20	Fri 5/8/20	4 days
1039	4.5.4.3.5	Execute Test Cases - Incident Submission History	100%	Tue 9/22/20	Wed 9/23/20	2 days
1040	4.5.4.3.6	Fix Defects by DEV team - Incident Submission History	100%	Thu 9/24/20	Wed 9/30/20	5 days
1041	4.5.4.3.7	Retest by QA - Incident Submission History	100%	Thu 10/1/20	Thu 10/1/20	1 day
1042	<b>4.5.4.4</b>	<b>Customize/configure Verification Process per Use Case</b>	<b>100%</b>	<b>Fri 7/31/20</b>	<b>Tue 11/3/20</b>	<b>67.5 days</b>
1043	4.5.4.4.1	Customization/Configuration Verification Process per Use Case - Cycle 1	100%	Fri 8/7/20	Thu 9/3/20	10 days
1044	4.5.4.4.2	Unit Tests by DEV team - Verification Process	100%	Fri 9/4/20	Thu 9/24/20	10 days
1045	4.5.4.4.3	Deploy in FDLE DEV Env - Verification Process	100%	Fri 9/25/20	Fri 9/25/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1046	4.5.4.4.4	Create / Update Test Cases - Verification Process	100%	Fri 7/31/20	Fri 8/14/20	10 days
1047	4.5.4.4.5	Execute Test Cases - Verification Process	100%	Mon 9/28/20	Fri 10/9/20	10 days
1048	4.5.4.4.6	Fix Defects by DEV team - Verification Process	100%	Tue 10/13/20	Mon 10/26/20	10 days
1049	4.5.4.4.7	Retest by QA - Verification Process	100%	Tue 10/27/20	Tue 11/3/20	6 days
1050	4.5.4.4.8	Review Test Results - Verification Process	100%	Tue 11/3/20	Tue 11/3/20	0 days
1051	<b>4.5.4.5</b>	<b>Customize/configure Audit Maintenance per Use Case</b>	<b>100%</b>	<b>Wed 6/17/20</b>	<b>Tue 9/8/20</b>	<b>60 days</b>
1052	4.5.4.5.1	Customization/Configuration Audit Maintenance per Use Case	100%	Wed 6/17/20	Tue 6/23/20	5 days
1053	4.5.4.5.2	Unit Tests by DEV team - Audit Maintenance	100%	Wed 6/24/20	Wed 6/24/20	1 day
1054	4.5.4.5.3	Deploy in FDLE DEV Env - Audit Maintenance	100%	Thu 6/25/20	Thu 6/25/20	1 day
1055	4.5.4.5.4	Create / Update Test Cases - Audit Maintenance	100%	Tue 8/25/20	Thu 8/27/20	3 days
1056	4.5.4.5.5	Execute Test Cases - Audit Maintenance	100%	Fri 8/28/20	Thu 9/3/20	5 days
1057	4.5.4.5.6	Fix Defects by DEV team - Audit Maintenance	100%	Fri 9/4/20	Fri 9/4/20	1 day
1058	4.5.4.5.7	Retest by QA - Audit Maintenance	100%	Mon 9/7/20	Mon 9/7/20	1 day
1059	4.5.4.5.8	Review Test Results - Audit Maintenance	100%	Tue 9/8/20	Tue 9/8/20	1 day
1060	<b>4.5.4.6</b>	<b>Customize/configure User Group Management per Use Case</b>	<b>100%</b>	<b>Thu 6/18/20</b>	<b>Wed 9/2/20</b>	<b>55 days</b>
1061	4.5.4.6.1	Customization/Configuration User Group Management per Use Case	100%	Thu 6/18/20	Wed 6/24/20	5 days
1062	4.5.4.6.2	Unit Tests by DEV team - User Group Management	100%	Thu 6/25/20	Wed 7/1/20	5 days
1063	4.5.4.6.3	Deploy in FDLE DEV Env - User Group Management	100%	Mon 7/13/20	Tue 7/14/20	1 day
1064	4.5.4.6.4	Create / Update Test Cases - User Group Management	100%	Thu 8/20/20	Mon 8/24/20	3 days
1065	4.5.4.6.5	Execute Test Cases - User Group Management	100%	Tue 8/25/20	Thu 8/27/20	3 days
1066	4.5.4.6.6	Fix Defects by DEV team - User Group Management Use Case	100%	Fri 8/28/20	Mon 8/31/20	2 days
1067	4.5.4.6.7	Retest by QA - User Group Management	100%	Tue 9/1/20	Tue 9/1/20	1 day
1068	4.5.4.6.8	Review Test Results - User Group Management Use Case	100%	Wed 9/2/20	Wed 9/2/20	1 day
1069	<b>4.5.4.7</b>	<b>Customize/configure Agency Authorization per Use Case</b>	<b>100%</b>	<b>Thu 9/3/20</b>	<b>Thu 10/1/20</b>	<b>21 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1070	4.5.4.7.1	Customization/Configuration Agency Authorization per Use Case	100%	Thu 9/3/20	Wed 9/16/20	10 days
1071	4.5.4.7.2	Unit Tests by DEV team - Agency Authorization	100%	Thu 9/17/20	Fri 9/18/20	2 days
1072	4.5.4.7.3	Deploy in FDLE DEV Env - Agency Authorization	100%	Mon 9/21/20	Mon 9/21/20	1 day
1073	4.5.4.7.4	Create / Update Test Cases - Agency Authorization	100%	Wed 9/9/20	Tue 9/15/20	5 days
1074	4.5.4.7.5	Execute Test Cases - Agency Authorization	100%	Tue 9/22/20	Wed 9/23/20	2 days
1075	4.5.4.7.6	Fix Defects by DEV team - Agency Authorization Use Case	100%	Thu 9/24/20	Tue 9/29/20	4 days
1076	4.5.4.7.7	Retest by QA - Agency Authorization	100%	Wed 9/30/20	Wed 9/30/20	1 day
1077	4.5.4.7.8	Review Test Results - Agency Authorization Use Case	100%	Thu 10/1/20	Thu 10/1/20	1 day
1078	<b>4.5.4.8</b>	<b>Customize/configure Reference Table Maintenance per User Manual</b>	<b>100%</b>	<b>Thu 9/3/20</b>	<b>Thu 10/15/20</b>	<b>31 days</b>
1079	4.5.4.8.1	Customization/Configuration Reference Table Maintenance per User Manual	100%	Thu 9/3/20	Wed 9/16/20	10 days
1080	4.5.4.8.2	Unit Tests by DEV team - Reference Table Maintenance	100%	Thu 9/17/20	Wed 9/23/20	5 days
1081	4.5.4.8.3	Deploy in FDLE DEV Env - Reference Table Maintenance	100%	Thu 9/24/20	Thu 9/24/20	1 day
1082	4.5.4.8.4	Create / Update Test Cases - Reference Table Maintenance	100%	Thu 9/3/20	Wed 9/16/20	10 days
1083	4.5.4.8.5	Execute Test Cases - Reference Table Maintenance	100%	Fri 9/25/20	Thu 10/1/20	5 days
1084	4.5.4.8.6	Fix Defects by DEV team - Reference Table Maintenance	100%	Fri 10/2/20	Mon 10/5/20	2 days
1085	4.5.4.8.7	Retest by QA - Reference Table Maintenance	100%	Tue 10/6/20	Thu 10/15/20	7 days
1086	4.5.4.8.8	Review Test Results - Reference Table Maintenance	100%	Thu 10/15/20	Thu 10/15/20	0 days
1087	<b>4.5.4.9</b>	<b>Customize/configure Canned Reports per User Manual</b>	<b>100%</b>	<b>Mon 9/21/20</b>	<b>Fri 12/4/20</b>	<b>53 days</b>
1088	4.5.4.9.1	Customization/Configuration Canned Reports per User Manual	100%	Mon 9/21/20	Wed 9/30/20	8 days
1089	4.5.4.9.2	Unit Tests by DEV team - Canned Reports	100%	Mon 11/16/20	Mon 11/30/20	10 days
1090	4.5.4.9.3	Deploy in FDLE DEV Env - Canned Reports	100%	Mon 11/30/20	Mon 11/30/20	0 days
1091	4.5.4.9.4	Create / Update Test Cases - Canned Reports	100%	Mon 11/23/20	Mon 11/30/20	5 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1092	4.5.4.9.5	Execute Test Cases - Canned Reports	100%	Tue 12/1/20	Wed 12/2/20	2 days
1093	4.5.4.9.6	Fix Defects by DEV team - Canned Reports	100%	Thu 12/3/20	Thu 12/3/20	1 day
1094	4.5.4.9.7	Retest by QA - Canned Reports	100%	Fri 12/4/20	Fri 12/4/20	1 day
1095	4.5.4.9.8	Review Test Results - Canned Reports	100%	Fri 12/4/20	Fri 12/4/20	0 days
1096	<b>4.5.4.10</b>	<b>Customize/configure Ad Hoc Reports per User Manual</b>	<b>0%</b>	<b>Mon 4/26/21</b>	<b>Tue 5/25/21</b>	<b>22 days</b>
1097	4.5.4.10.1	Customization/Configuration Ad Hoc Reports per User Manual	0%	Mon 4/26/21	Fri 5/7/21	10 days
1098	4.5.4.10.2	Unit Tests by DEV team - Ad Hoc Reports	0%	Mon 5/10/21	Tue 5/11/21	2 days
1099	4.5.4.10.3	Deploy in FDLE DEV Env - Ad Hoc Reports	0%	Wed 5/12/21	Wed 5/12/21	1 day
1100	4.5.4.10.4	Create / Update Test Cases - Ad Hoc Reports	0%	Thu 5/13/21	Fri 5/14/21	2 days
1101	4.5.4.10.5	Execute Test Cases - Ad Hoc Reports	0%	Mon 5/17/21	Tue 5/18/21	2 days
1102	4.5.4.10.6	Fix Defects by DEV team - Ad Hoc Reports	0%	Wed 5/19/21	Thu 5/20/21	2 days
1103	4.5.4.10.7	Retest by QA - Ad Hoc Reports	0%	Fri 5/21/21	Mon 5/24/21	2 days
1104	4.5.4.10.8	Review Test Results - Ad Hoc Reports	0%	Tue 5/25/21	Tue 5/25/21	1 day
1105	<b>4.5.4.11</b>	<b>Customize/configure Population Data Processing per Use Case</b>	<b>100%</b>	<b>Tue 12/15/20</b>	<b>Mon 1/11/21</b>	<b>17 days</b>
1106	4.5.4.11.1	Customization/Configuration Population Data Processing per Use Case	100%	Tue 12/15/20	Tue 12/29/20	10 days
1107	4.5.4.11.2	Unit Tests by DEV team - Population Data Processing	100%	Wed 12/30/20	Wed 12/30/20	1 day
1108	4.5.4.11.3	Deploy in FDLE DEV Env - Population Data Processing	100%	Mon 1/4/21	Mon 1/4/21	1 day
1109	4.5.4.11.4	Create / Update Test Cases - Population Data Processing	100%	Wed 12/30/20	Wed 12/30/20	1 day
1110	4.5.4.11.5	Execute Test Cases - Population Data Processing	100%	Tue 1/5/21	Wed 1/6/21	2 days
1111	4.5.4.11.6	Fix Defects by DEV team - Population Data Processing	100%	Thu 1/7/21	Fri 1/8/21	2 days
1112	4.5.4.11.7	Retest by QA - Population Data Processing	100%	Mon 1/11/21	Mon 1/11/21	1 day
1113	4.5.4.11.8	Review Test Results - Population Data Processing	100%	Mon 1/11/21	Mon 1/11/21	0 days
1114	<b>4.5.5</b>	<b>Integration Testing by GCOM QA team QA team (includes data validation, roles/security testing, ADA Testing, Backup and Recovery)</b>	<b>100%</b>	<b>Thu 8/27/20</b>	<b>Fri 10/9/20</b>	<b>31 days</b>
1115	4.5.5.1	Share all test cases with FDLE	100%	Thu 8/27/20	Thu 8/27/20	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1116	4.5.5.2	Select Test Cases for existing Use Cases	100%	Thu 9/24/20	Wed 9/30/20	5 days
1117	4.5.5.3	Conduct Integration Testing between FIBRS and Portal	100%	Mon 10/5/20	Tue 10/6/20	2 days
1118	4.5.5.4	Fix Defects for Integration Test	100%	Wed 10/7/20	Thu 10/8/20	2 days
1119	4.5.5.5	Retest Integration Test Defects	100%	Fri 10/9/20	Fri 10/9/20	1 day
1120	4.5.5.6	Review Integration Test Results	100%	Fri 10/9/20	Fri 10/9/20	0 days
1121	<b>4.6</b>	<b>Installed, Customized and Configure Product</b>	<b>100%</b>	<b>Mon 2/24/20</b>	<b>Tue 11/17/20</b>	<b>191 days</b>
1122	<b>4.6.1</b>	<b>Develop Customizations Development Plan (FIBRS &amp; Portal)</b>	<b>100%</b>	<b>Mon 2/24/20</b>	<b>Wed 4/29/20</b>	<b>48 days</b>
1123	4.6.1.1	Develop Customization Plan - Portal & FIBRS	100%	Mon 2/24/20	Fri 3/6/20	10 days
1124	4.6.1.2	Review Customization Plan - Portal & FIBRS - Cycle 1	100%	Mon 3/9/20	Wed 3/18/20	8 days
1125	4.6.1.3	Update Customization Plan - Portal & FIBRS - Cycle 1	100%	Thu 3/19/20	Thu 3/19/20	1 day
1126	4.6.1.4	Review Customization Plan - Portal & FIBRS - Cycle 2	100%	Fri 3/20/20	Wed 3/25/20	4 days
1127	4.6.1.5	Update Customization Plan - Portal & FIBRS - Cycle 2	100%	Thu 3/26/20	Thu 3/26/20	1 day
1128	4.6.1.6	Review Customization Plan - Portal & FIBRS - Cycle 3	100%	Fri 3/27/20	Tue 4/7/20	8 days
1129	4.6.1.7	Update Customization Plan - Portal & FIBRS - Cycle 3	100%	Wed 4/8/20	Wed 4/8/20	1 day
1130	4.6.1.8	Review Customization Plan - Portal & FIBRS - Cycle 4	100%	Thu 4/9/20	Thu 4/16/20	6 days
1131	4.6.1.9	Update Customization Plan - Portal & FIBRS - Cycle 4	100%	Fri 4/17/20	Fri 4/17/20	1 day
1132	4.6.1.10	Review Customization Plan - Portal & FIBRS - Cycle 5	100%	Mon 4/20/20	Tue 4/21/20	2 days
1133	4.6.1.11	Update Customization Plan - Portal & FIBRS - Cycle 5	100%	Wed 4/22/20	Wed 4/22/20	1 day
1134	4.6.1.12	Final Review of Customization Plan - Portal & FIBRS	100%	Thu 4/23/20	Wed 4/29/20	5 days
1135	4.6.1.13	FDLE Approves Customization Plan - Portal & FIBRS	100%	Wed 4/29/20	Wed 4/29/20	0 days
1136	<b>4.6.2</b>	<b>Develop Installation Plan - FIBRS</b>	<b>100%</b>	<b>Fri 4/17/20</b>	<b>Fri 7/17/20</b>	<b>66 days</b>
1137	4.6.2.1	Develop Installation Plan - FIBRS	100%	Fri 4/17/20	Mon 4/27/20	7 days
1138	4.6.2.2	Review Installation Plan - FIBRS - Cycle 1	100%	Tue 4/28/20	Tue 4/28/20	1 day
1139	4.6.2.3	Update Installation Plan - FIBRS - Cycle 1	100%	Wed 4/29/20	Thu 4/30/20	2 days
1140	4.6.2.4	Review Installation Plan - FIBRS - Cycle 2	100%	Mon 5/4/20	Fri 5/15/20	10 days
1141	4.6.2.5	Update Installation Plan - FIBRS - Cycle 2	100%	Mon 6/1/20	Thu 6/4/20	4 days
1142	4.6.2.6	Review Installation Plan - FIBRS - Cycle 3	100%	Fri 6/5/20	Wed 6/10/20	4 days
1143	4.6.2.7	Update Installation Plan - FIBRS - Cycle 3	100%	Thu 6/11/20	Fri 6/12/20	2 days
1144	4.6.2.8	Review Installation Plan - FIBRS - Cycle 4	100%	Sun 6/14/20	Wed 6/17/20	3 days
1145	4.6.2.9	Update Installation Plan - FIBRS - Cycle 4	100%	Thu 6/18/20	Tue 6/23/20	4 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1146	4.6.2.10	Review Installation Plan - FIBRS - Cycle 5	100%	Wed 6/24/20	Thu 6/25/20	2 days
1147	4.6.2.11	Update Installation Plan - FIBRS - Cycle 5	100%	Fri 6/26/20	Fri 6/26/20	1 day
1148	4.6.2.12	Review Installation Plan - FIBRS - Cycle 6	100%	Mon 6/29/20	Mon 6/29/20	1 day
1149	4.6.2.13	Update Installation Plan - FIBRS - Cycle 6	100%	Tue 6/30/20	Wed 7/1/20	2 days
1150	4.6.2.14	Review Installation Plan - FIBRS - Cycle 7	100%	Thu 7/2/20	Tue 7/7/20	3 days
1151	4.6.2.15	Update Installation Plan - FIBRS - Cycle 7	100%	Wed 7/8/20	Thu 7/9/20	2 days
1152	4.6.2.16	Final Review of Installation Plan - FIBRS	100%	Fri 7/10/20	Fri 7/17/20	6 days
1153	4.6.2.17	FDLE Approves Installation Plan - FIBRS	100%	Fri 7/17/20	Fri 7/17/20	0 days
1154	<b>4.6.3</b>	<b>Develop Maintenance Plan (FIBRS &amp; Portal)</b>	<b>100%</b>	<b>Mon 5/4/20</b>	<b>Tue 6/30/20</b>	<b>42 days</b>
1155	4.6.3.1	Develop Initial Maintenance Plan - Portal & FIBRS Outline	100%	Mon 5/4/20	Fri 5/15/20	10 days
1156	4.6.3.2	Develop Finalized Maintenance Plan - Portal & FIBRS	100%	Mon 6/1/20	Mon 6/1/20	1 day
1157	4.6.3.3	Review Maintenance Plan - Portal & FIBRS - Cycle 1	100%	Tue 6/2/20	Tue 6/9/20	6 days
1158	4.6.3.4	Update Maintenance Plan - Portal & FIBRS - Cycle 1	100%	Wed 6/10/20	Thu 6/11/20	2 days
1159	4.6.3.5	Review Maintenance Plan - Portal & FIBRS - Cycle 2	100%	Thu 6/11/20	Thu 6/11/20	0 days
1160	4.6.3.6	Update Maintenance Plan - Portal & FIBRS - Cycle 2	100%	Thu 6/11/20	Thu 6/11/20	0 days
1161	4.6.3.7	Review Maintenance Plan - Portal & FIBRS - Cycle 3	100%	Fri 6/12/20	Wed 6/17/20	4 days
1162	4.6.3.8	Update Maintenance Plan - Portal & FIBRS - Cycle 3	100%	Thu 6/18/20	Thu 6/18/20	1 day
1163	4.6.3.9	Final Review of Maintenance Plan - Portal & FIBRS	100%	Fri 6/19/20	Tue 6/30/20	8 days
1164	4.6.3.10	FDLE Approves Maintenance Plan - Portal & FIBRS	100%	Tue 6/30/20	Tue 6/30/20	0 days
1165	<b>4.6.4</b>	<b>Develop Implementation Plan - FIBRS</b>	<b>100%</b>	<b>Mon 10/19/20</b>	<b>Wed 11/4/20</b>	<b>13 days</b>
1166	4.6.4.1	Update Implementation Plan - FIBRS	100%	Mon 10/19/20	Tue 10/27/20	7 days
1167	4.6.4.2	Review Implementation Plan - FIBRS - Cycle 1	100%	Wed 10/28/20	Wed 10/28/20	1 day
1168	4.6.4.3	Update Implementation Plan - Cycle 1	100%	Thu 10/29/20	Thu 10/29/20	1 day
1169	4.6.4.4	Review Implementation Plan - FIBRS - Cycle 2	100%	Fri 10/30/20	Fri 10/30/20	1 day
1170	4.6.4.5	Update Implementation Plan - Cycle 2	100%	Mon 11/2/20	Mon 11/2/20	1 day
1171	4.6.4.6	Final Review of Implementation Plan - FIBRS	100%	Tue 11/3/20	Wed 11/4/20	2 days
1172	4.6.4.7	FDLE Approves Implementation Plan - FIBRS	100%	Wed 11/4/20	Wed 11/4/20	0 days
1173	<b>4.6.5</b>	<b>Solution Testing (FAT/UAT) by FDLE Team</b>	<b>100%</b>	<b>Mon 6/8/20</b>	<b>Fri 11/13/20</b>	<b>114 days</b>
1174	4.6.5.1	FDLE ITS Test Environment Readiness	100%	Mon 6/8/20	Mon 6/8/20	0 days
1175	4.6.5.2	Setup Test Environment by GCOM	100%	Mon 6/8/20	Fri 6/19/20	10 days
1176	4.6.5.3	Setup Test Environment by GCOM Continues	100%	Mon 6/22/20	Fri 7/3/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1177	4.6.5.4	Installed and Configured Products - TEST (FIBRS Test Env. Setup)	100%	Mon 7/6/20	Fri 7/17/20	10 days
1178	<b>4.6.5.5</b>	<b>FAT Testing - FIBRS (Submission History, Agency)</b>	<b>100%</b>	<b>Thu 9/3/20</b>	<b>Tue 10/13/20</b>	<b>29 days</b>
1179	4.6.5.5.1	Deploy Code in Test Environment	100%	Fri 10/2/20	Fri 10/2/20	1 day
1180	4.6.5.5.2	Update FIBRS Test Cases for FAT	100%	Thu 9/3/20	Thu 9/10/20	5 days
1181	4.6.5.5.3	Conduct FIBRS FAT	100%	Mon 10/5/20	Fri 10/9/20	5 days
1182	4.6.5.5.4	Defect Fixes for FIBRS FAT - Iteration 1	100%	Mon 10/5/20	Fri 10/9/20	5 days
1183	4.6.5.5.5	Retest FIBRS FAT defects	100%	Mon 10/12/20	Tue 10/13/20	2 days
1184	4.6.5.5.6	FDLE Approves FAT Test Results - FIBRS	100%	Tue 10/13/20	Tue 10/13/20	0 days
1185	<b>4.6.5.6</b>	<b>FAT Testing - FIBRS (Incoming, LE Emp count, Ref. Table)</b>	<b>100%</b>	<b>Fri 9/11/20</b>	<b>Tue 10/20/20</b>	<b>28 days</b>
1186	4.6.5.6.1	Deploy Code in Test Environment	100%	Thu 10/8/20	Thu 10/8/20	1 day
1187	4.6.5.6.2	Update FIBRS Test Cases for FAT	100%	Fri 9/11/20	Thu 9/17/20	5 days
1188	4.6.5.6.3	Conduct FIBRS FAT	100%	Fri 10/9/20	Thu 10/15/20	5 days
1189	4.6.5.6.4	Defect Fixes for FIBRS FAT - Iteration 2	100%	Fri 10/9/20	Fri 10/16/20	5 days
1190	4.6.5.6.5	Retest FIBRS FAT defects	100%	Mon 10/19/20	Tue 10/20/20	2 days
1191	4.6.5.6.6	FDLE Approves FAT Test Results - FIBRS	100%	Tue 10/20/20	Tue 10/20/20	0 days
1192	<b>4.6.5.7</b>	<b>FAT Testing - FIBRS (Outgoing, Verification)</b>	<b>100%</b>	<b>Fri 9/18/20</b>	<b>Mon 10/26/20</b>	<b>27 days</b>
1193	4.6.5.7.1	Deploy Code in Test Environment	100%	Wed 10/21/20	Wed 10/21/20	1 day
1194	4.6.5.7.2	Update FIBRS Test Cases for FAT	100%	Fri 9/18/20	Thu 9/24/20	5 days
1195	4.6.5.7.3	Conduct FIBRS FAT	100%	Thu 10/22/20	Mon 10/26/20	3 days
1196	4.6.5.7.4	Defect Fixes for FIBRS FAT - Iteration 3	100%	Thu 10/22/20	Fri 10/23/20	2 days
1197	4.6.5.7.5	Retest FIBRS FAT defects	100%	Mon 10/26/20	Mon 10/26/20	1 day
1198	4.6.5.7.6	FDLE Approves FAT Test Results - FIBRS	100%	Mon 10/26/20	Mon 10/26/20	0 days
1199	4.6.5.8	Integration Testing with Portal	100%	Mon 10/12/20	Fri 10/23/20	10 days
1200	<b>4.6.5.9</b>	<b>UAT Testing - FIBRS</b>	<b>100%</b>	<b>Thu 9/24/20</b>	<b>Fri 11/13/20</b>	<b>36 days</b>
1201	4.6.5.9.1	Update Test Case for UAT - FIBRS	100%	Thu 9/24/20	Wed 10/7/20	10 days
1202	4.6.5.9.2	Conduct UAT - FIBRS	100%	Tue 10/27/20	Mon 11/2/20	5 days
1203	4.6.5.9.3	Defect Fixes for FIBRS UAT	100%	Tue 10/27/20	Tue 11/3/20	6 days
1204	4.6.5.9.4	Retest FIBRS UAT defects	100%	Wed 11/4/20	Fri 11/13/20	7 days
1205	4.6.5.9.5	FDLE Approves UAT Test Results - FIBRS	100%	Fri 11/13/20	Fri 11/13/20	0 days
1206	<b>4.6.6</b>	<b>Performance Testing - FIBRS</b>	<b>100%</b>	<b>Thu 11/5/20</b>	<b>Mon 11/9/20</b>	<b>3 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1207	4.6.6.1	Conduct FIBRS Performance Testing (xml Submission)	100%	Thu 11/5/20	Thu 11/5/20	1 day
1208	4.6.6.2	Conduct FIBRS Performance Testing (all other features)	100%	Fri 11/6/20	Fri 11/6/20	1 day
1209	4.6.6.3	Review FIBRS Performance Test Results	100%	Mon 11/9/20	Mon 11/9/20	1 day
1210	4.6.6.4	FDLE Approves FIBRS Performance Testing	100%	Mon 11/9/20	Mon 11/9/20	0 days
1211	<b>4.6.7</b>	<b>Implemented Solution - FIBRS Go-live Activities</b>	<b>100%</b>	<b>Mon 7/13/20</b>	<b>Tue 11/17/20</b>	<b>91 days</b>
1212	4.6.7.1	FDLE ITS Production Environment Readiness	100%	Mon 7/13/20	Mon 7/13/20	0 days
1213	4.6.7.2	Setup Prod Environment by GCOM	100%	Mon 7/20/20	Fri 7/31/20	10 days
1214	4.6.7.3	Installed and Configured Products - PROD (FIBRS Prod Env. Setup)	100%	Mon 8/31/20	Tue 9/1/20	1 day
1215	4.6.7.4	Tech Transfer to FDLE CCCB for Approval	100%	Mon 11/16/20	Mon 11/16/20	1 day
1216	4.6.7.5	Send Notification to Stakeholders / Users of Go-Live	100%	Mon 11/16/20	Mon 11/16/20	1 day
1217	4.6.7.6	Implement Solution and Configuration - FIBRS	100%	Tue 11/17/20	Tue 11/17/20	1 day
1218	4.6.7.7	FIBRS Sanity Testing on Prod	100%	Tue 11/17/20	Tue 11/17/20	1 day
1219	4.6.7.8	Update Implementation - FIBRS	100%	Tue 11/17/20	Tue 11/17/20	1 day
1220	4.6.7.9	FDLE Approves Implementation - FIBRS	100%	Tue 11/17/20	Tue 11/17/20	0 days
1221	4.6.7.10	FIBRS - Go Live	100%	Tue 11/17/20	Tue 11/17/20	0 days
1222	<b>4.7</b>	<b>Training</b>	<b>100%</b>	<b>Mon 5/25/20</b>	<b>Tue 1/12/21</b>	<b>162 days</b>
1223	<b>4.7.1</b>	<b>Develop System Operations Guide -FIBRS</b>	<b>100%</b>	<b>Tue 10/27/20</b>	<b>Wed 12/2/20</b>	<b>25 days</b>
1224	4.7.1.1	Develop System Operations Guide - FIBRS	100%	Tue 10/27/20	Mon 11/9/20	10 days
1225	4.7.1.2	Review System Operations Guide - FIBRS - Cycle 1	100%	Tue 11/10/20	Thu 11/12/20	2 days
1226	4.7.1.3	Update System Operations Guide - FIBRS - Cycle 1	100%	Fri 11/13/20	Mon 11/16/20	2 days
1227	4.7.1.4	Review System Operations Guide - FIBRS - Cycle 2	100%	Tue 11/17/20	Tue 11/24/20	6 days
1228	4.7.1.5	Update System Operations Guide - FIBRS - Cycle 2	100%	Wed 11/25/20	Wed 11/25/20	1 day
1229	4.7.1.6	Final Review System Operations Guide - FIBRS	100%	Mon 11/30/20	Wed 12/2/20	3 days
1230	4.7.1.7	FDLE Approves System Operations Guide - FIBRS	100%	Wed 12/2/20	Wed 12/2/20	0 days
1231	<b>4.7.2</b>	<b>Develop Training Plan -FIBRS</b>	<b>100%</b>	<b>Mon 5/25/20</b>	<b>Wed 9/9/20</b>	<b>78 days</b>
1232	4.7.2.1	Develop Training Plan - FIBRS	100%	Mon 5/25/20	Fri 6/5/20	10 days
1233	4.7.2.2	Develop Training Plan - FIBRS Continues	100%	Mon 6/8/20	Fri 6/19/20	10 days
1234	4.7.2.3	Review Training Plan - FIBRS - Cycle 1	100%	Mon 6/22/20	Mon 6/22/20	1 day
1235	4.7.2.4	Update Training Plan - FIBRS - Cycle 1	100%	Tue 6/23/20	Tue 6/23/20	1 day
1236	4.7.2.5	Review Training Plan - FIBRS - Cycle 2	100%	Wed 6/24/20	Mon 6/29/20	4 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1237	4.7.2.6	Update Training Plan - FIBRS - Cycle 2	100%	Tue 6/30/20	Wed 7/1/20	2 days
1238	4.7.2.7	Review Training Plan - FIBRS - Cycle 3	100%	Thu 7/2/20	Thu 7/16/20	10 days
1239	4.7.2.8	Review Training Plan - FIBRS - Cycle 3 Continues	100%	Fri 7/17/20	Thu 7/30/20	10 days
1240	4.7.2.9	Review Training Plan - FIBRS - Cycle 3 Continues	100%	Fri 7/31/20	Thu 8/13/20	10 days
1241	4.7.2.10	Review Training Plan - FIBRS - Cycle 3 Continues	100%	Fri 8/14/20	Thu 8/20/20	5 days
1242	4.7.2.11	Update Training Plan - FIBRS - Cycle 3	100%	Fri 8/21/20	Mon 8/24/20	2 days
1243	4.7.2.12	Review Training Plan - FIBRS - Cycle 4	100%	Tue 8/25/20	Tue 8/25/20	1 day
1244	4.7.2.13	Update Training Plan - FIBRS - Cycle 4	100%	Wed 8/26/20	Thu 8/27/20	2 days
1245	4.7.2.14	Final Review Training Plan - FIBRS	100%	Fri 8/28/20	Wed 9/9/20	8 days
1246	4.7.2.15	FDLE Approves Training Plan - FIBRS	100%	Wed 9/9/20	Wed 9/9/20	0 days
1247	<b>4.7.3</b>	<b>Develop Training Materials</b>	<b>100%</b>	<b>Mon 11/23/20</b>	<b>Fri 12/18/20</b>	<b>19 days</b>
1248	4.7.3.1	Develop Training Materials - FIBRS	100%	Mon 11/23/20	Fri 12/4/20	9 days
1249	4.7.3.2	Review Training Materials - FIBRS - Cycle 1	100%	Mon 12/7/20	Tue 12/8/20	2 days
1250	4.7.3.3	Update Training Materials - FIBRS - Cycle 1	100%	Wed 12/9/20	Thu 12/10/20	2 days
1251	4.7.3.4	Review Training Materials - FIBRS - Cycle 2	100%	Fri 12/11/20	Mon 12/14/20	2 days
1252	4.7.3.5	Update Training Materials - FIBRS - Cycle 2	100%	Tue 12/15/20	Wed 12/16/20	2 days
1253	4.7.3.6	Final Review Training Material - FIBRS	100%	Thu 12/17/20	Fri 12/18/20	2 days
1254	4.7.3.7	FDLE Approves Training Material - FIBRS	100%	Fri 12/18/20	Fri 12/18/20	0 days
1255	<b>4.7.4</b>	<b>Conduct User Training - FIBRS</b>	<b>100%</b>	<b>Thu 11/19/20</b>	<b>Tue 1/12/21</b>	<b>35 days</b>
1256	4.7.4.1	Conduct FIBRS User Training Session 1	100%	Thu 11/19/20	Thu 11/19/20	1 day
1257	4.7.4.2	Conduct FIBRS User Training Session 2	100%	Mon 11/23/20	Mon 11/23/20	1 day
1258	4.7.4.3	Conduct FIBRS User Training Session 3	100%	Tue 11/24/20	Tue 11/24/20	1 day
1259	4.7.4.4	Conduct FIBRS User Training Session 4	100%	Tue 12/1/20	Tue 12/1/20	1 day
1260	4.7.4.5	Conduct FIBRS User Training Session 5	100%	Fri 1/8/21	Fri 1/8/21	1 day
1261	4.7.4.6	Conduct FIBRS User Training Session 6	100%	Tue 1/12/21	Tue 1/12/21	1 day
1262	4.7.4.7	FDLE Approves FIBRS Training	100%	Tue 1/12/21	Tue 1/12/21	0 days
1263	<b>4.8</b>	<b>FDLE Onboarding Agencies - Certification</b>	<b>48%</b>	<b>Mon 10/19/20</b>	<b>Wed 6/30/21</b>	<b>176 days</b>
1264	4.8.1	FDLE onboarding agencies – group1	100%	Mon 10/19/20	Fri 10/30/20	10 days
1265	4.8.2	FDLE onboarding agencies – group2	100%	Mon 11/2/20	Mon 11/16/20	10 days
1266	4.8.3	FDLE onboarding agencies – group3	100%	Tue 11/17/20	Wed 12/2/20	10 days
1267	4.8.4	FDLE onboarding agencies – group4	100%	Thu 12/3/20	Wed 12/16/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1268	4.8.5	FDLE onboarding agencies – group5	100%	Thu 12/17/20	Wed 12/30/20	9 days
1269	4.8.6	FDLE onboarding agencies – group6	100%	Mon 1/4/21	Fri 1/15/21	10 days
1270	4.8.7	FDLE onboarding agencies – group7	100%	Tue 1/19/21	Mon 2/1/21	10 days
1271	4.8.8	FDLE onboarding agencies – group8	100%	Tue 2/2/21	Mon 2/15/21	10 days
1272	4.8.9	FDLE onboarding agencies – group9	50%	Tue 2/16/21	Mon 3/1/21	10 days
1273	4.8.10	FDLE onboarding agencies – group10	0%	Tue 3/2/21	Mon 3/15/21	10 days
1274	4.8.11	FDLE onboarding agencies – group11	0%	Tue 3/16/21	Mon 3/29/21	10 days
1275	4.8.12	FDLE onboarding agencies – group12	0%	Tue 3/30/21	Mon 4/12/21	10 days
1276	4.8.13	FDLE onboarding agencies – group13	0%	Tue 4/13/21	Mon 4/26/21	10 days
1277	4.8.14	FDLE onboarding agencies – group14	0%	Tue 4/27/21	Mon 5/10/21	10 days
1278	4.8.15	FDLE onboarding agencies – group15	0%	Tue 5/11/21	Mon 5/24/21	10 days
1279	4.8.16	FDLE onboarding agencies – group16	0%	Tue 5/25/21	Tue 6/8/21	10 days
1280	4.8.17	FDLE onboarding agencies – group17	0%	Wed 6/9/21	Tue 6/22/21	10 days
1281	4.8.18	FDLE onboarding agencies – group18	0%	Wed 6/23/21	Wed 6/30/21	6 days
1282	<b>4.9</b>	<b>Defect Resolutions - December Release</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Tue 12/15/20</b>	<b>19 days</b>
1283	<b>4.9.1</b>	<b>Code Development</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Wed 12/2/20</b>	<b>10 days</b>
1284	4.9.1.1	Defect Fixes and QA Testing	100%	Wed 11/18/20	Wed 12/2/20	10 days
1285	<b>4.9.2</b>	<b>Solution Testing (FAT/UAT) by FDLE Team</b>	<b>100%</b>	<b>Tue 12/1/20</b>	<b>Fri 12/11/20</b>	<b>9 days</b>
1286	<b>4.9.2.1</b>	<b>FAT Testing - FIBRS (Defects)</b>	<b>100%</b>	<b>Tue 12/1/20</b>	<b>Fri 12/4/20</b>	<b>4 days</b>
1287	4.9.2.1.1	Deploy Code in Test Environment	100%	Tue 12/1/20	Tue 12/1/20	1 day
1288	4.9.2.1.2	Conduct FIBRS FAT	100%	Wed 12/2/20	Thu 12/3/20	2 days
1289	4.9.2.1.3	Defect Fixes for FIBRS FAT - Iteration 1	100%	Wed 12/2/20	Thu 12/3/20	2 days
1290	4.9.2.1.4	Retest FIBRS FAT defects	100%	Fri 12/4/20	Fri 12/4/20	1 day
1291	4.9.2.1.5	FDLE Approves FAT Test Results - FIBRS	100%	Fri 12/4/20	Fri 12/4/20	0 days
1292	<b>4.9.2.2</b>	<b>FAT Testing - FIBRS (Canned Reports)</b>	<b>100%</b>	<b>Fri 12/4/20</b>	<b>Tue 12/8/20</b>	<b>2 days</b>
1293	4.9.2.2.1	Deploy Code in Test Environment	100%	Fri 12/4/20	Fri 12/4/20	0 days
1294	4.9.2.2.2	Conduct FIBRS FAT	100%	Mon 12/7/20	Mon 12/7/20	1 day
1295	4.9.2.2.3	Defect Fixes for FIBRS FAT - Iteration 2	100%	Mon 12/7/20	Mon 12/7/20	1 day
1296	4.9.2.2.4	Retest FIBRS FAT defects	100%	Tue 12/8/20	Tue 12/8/20	1 day
1297	4.9.2.2.5	FDLE Approves FAT Test Results - FIBRS	100%	Tue 12/8/20	Tue 12/8/20	0 days
1298	<b>4.9.2.3</b>	<b>UAT Testing - FIBRS</b>	<b>100%</b>	<b>Wed 12/9/20</b>	<b>Fri 12/11/20</b>	<b>3 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1299	4.9.2.3.1	Conduct UAT - FIBRS	100%	Wed 12/9/20	Thu 12/10/20	2 days
1300	4.9.2.3.2	Defect Fixes for FIBRS UAT	100%	Wed 12/9/20	Thu 12/10/20	2 days
1301	4.9.2.3.3	Retest FIBRS UAT defects	100%	Fri 12/11/20	Fri 12/11/20	1 day
1302	4.9.2.3.4	FDLE Approves UAT Test Results - FIBRS	100%	Fri 12/11/20	Fri 12/11/20	0 days
1303	<b>4.9.3</b>	<b>FIBRS PROD Deployment</b>	<b>100%</b>	<b>Mon 12/14/20</b>	<b>Tue 12/15/20</b>	<b>2 days</b>
1304	4.9.3.1	Tech Transfer to FDLE CCCB for Approval	100%	Mon 12/14/20	Mon 12/14/20	1 day
1305	4.9.3.2	Implement Solution and Configuration - FIBRS	100%	Tue 12/15/20	Tue 12/15/20	1 day
1306	4.9.3.3	FDLE Approves Implementation - FIBRS	100%	Tue 12/15/20	Tue 12/15/20	0 days
1307	4.9.3.4	FIBRS - Prod deployment	100%	Tue 12/15/20	Tue 12/15/20	0 days
1308	<b>4.10</b>	<b>System Enhancement/Defect Resolution (February Release)</b>	<b>100%</b>	<b>Wed 12/16/20</b>	<b>Thu 2/4/21</b>	<b>33 days</b>
1309	<b>4.10.1</b>	<b>Requirement Gathering for enhancement</b>	<b>100%</b>	<b>Wed 12/16/20</b>	<b>Tue 12/22/20</b>	<b>5 days</b>
1310	4.10.1.1	Define Requirements for New Canned reports and Other Enhancements	100%	Wed 12/16/20	Tue 12/22/20	5 days
1311	4.10.1.2	Analyze Existing Jira Defects	100%	Wed 12/16/20	Wed 12/16/20	1 day
1312	<b>4.10.2</b>	<b>Code Development</b>	<b>100%</b>	<b>Thu 12/17/20</b>	<b>Tue 1/5/21</b>	<b>11 days</b>
1313	4.10.2.1	Deployment in DEV - New Canned reports, Other Enhancements, Jira Defects	100%	Thu 12/17/20	Mon 1/4/21	10 days
1314	4.10.2.2	Unit Testing - Enhancement/Defect Resolution Round 1	100%	Tue 1/5/21	Tue 1/5/21	1 day
1315	<b>4.10.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>100%</b>	<b>Wed 1/6/21</b>	<b>Mon 1/11/21</b>	<b>4 days</b>
1316	4.10.3.1	Conduct integration testing - Enhancement/Defect Resolution Round 1	100%	Wed 1/6/21	Mon 1/11/21	4 days
1317	<b>4.10.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Mon 2/1/21</b>	<b>14 days</b>
1318	<b>4.10.4.1</b>	<b>FAT Testing - FIBRS (Defects &amp; Enhancements)</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Mon 1/25/21</b>	<b>9 days</b>
1319	4.10.4.1.1	Deploy Code in Test Environment	100%	Tue 1/12/21	Tue 1/12/21	1 day
1320	4.10.4.1.2	Conduct FIBRS FAT	100%	Wed 1/13/21	Wed 1/20/21	5 days
1321	4.10.4.1.3	Defect Fixes for FIBRS FAT - Iteration 1	100%	Thu 1/21/21	Fri 1/22/21	2 days
1322	4.10.4.1.4	Retest FIBRS FAT defects	100%	Mon 1/25/21	Mon 1/25/21	1 day
1323	4.10.4.1.5	FDLE Approves FAT Test Results - FIBRS	100%	Mon 1/25/21	Mon 1/25/21	0 days
1324	<b>4.10.4.2</b>	<b>FAT Testing - FIBRS (Defect Fixes)</b>	<b>100%</b>	<b>Tue 1/19/21</b>	<b>Tue 1/26/21</b>	<b>6 days</b>
1325	4.10.4.2.1	Deploy Code in Test Environment	100%	Tue 1/19/21	Tue 1/19/21	1 day
1326	4.10.4.2.2	Conduct FIBRS FAT	100%	Wed 1/20/21	Thu 1/21/21	2 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1327	4.10.4.2.3	Defect Fixes for FIBRS FAT - Iteration 2	100%	Fri 1/22/21	Mon 1/25/21	2 days
1328	4.10.4.2.4	Retest FIBRS FAT defects	100%	Tue 1/26/21	Tue 1/26/21	1 day
1329	4.10.4.2.5	FDLE Approves FAT Test Results - FIBRS	100%	Tue 1/26/21	Tue 1/26/21	0 days
1330	<b>4.10.4.3</b>	<b>UAT Testing - FIBRS</b>	<b>100%</b>	<b>Wed 1/27/21</b>	<b>Mon 2/1/21</b>	<b>4 days</b>
1331	4.10.4.3.1	Conduct UAT - FIBRS	100%	Wed 1/27/21	Thu 1/28/21	2 days
1332	4.10.4.3.2	Defect Fixes for FIBRS UAT	100%	Fri 1/29/21	Fri 1/29/21	1 day
1333	4.10.4.3.3	Retest FIBRS UAT defects	100%	Mon 2/1/21	Mon 2/1/21	1 day
1334	4.10.4.3.4	FDLE Approves UAT Test Results - FIBRS	100%	Mon 2/1/21	Mon 2/1/21	0 days
1335	<b>4.10.5</b>	<b>FIBRS PROD Deployment</b>	<b>100%</b>	<b>Mon 2/1/21</b>	<b>Thu 2/4/21</b>	<b>3 days</b>
1336	4.10.5.1	Tech Transfer to FDLE CCCB for Approval	100%	Mon 2/1/21	Mon 2/1/21	0 days
1337	4.10.5.2	Implement Solution and Configuration - FIBRS	100%	Thu 2/4/21	Thu 2/4/21	1 day
1338	4.10.5.3	FDLE Approves Implementation - FIBRS	100%	Thu 2/4/21	Thu 2/4/21	0 days
1339	4.10.5.4	FIBRS - Prod deployment	100%	Thu 2/4/21	Thu 2/4/21	0 days
1340	<b>4.11</b>	<b>System Enhancement/Defect Resolution (March Release)</b>	<b>73%</b>	<b>Tue 1/12/21</b>	<b>Thu 3/25/21</b>	<b>52 days</b>
1341	<b>4.11.1</b>	<b>Requirement Gathering for enhancement</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Tue 2/2/21</b>	<b>15 days</b>
1342	4.11.1.1	Define Requirements for New Reports and Enhancements	100%	Tue 1/12/21	Tue 1/26/21	10 days
1343	4.11.1.2	Analyze Existing Jira Defects	100%	Wed 1/27/21	Tue 2/2/21	5 days
1344	<b>4.11.2</b>	<b>Code Development</b>	<b>100%</b>	<b>Wed 2/3/21</b>	<b>Wed 2/24/21</b>	<b>16 days</b>
1345	4.11.2.1	Deployment in DEV - New Reports, Enhancements and Jira Defects	100%	Wed 2/3/21	Wed 2/17/21	10 days
1346	4.11.2.2	Unit Testing - Enhancement/Defect Resolution Round 1	100%	Thu 2/18/21	Wed 2/24/21	5 days
1347	<b>4.11.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>100%</b>	<b>Thu 2/25/21</b>	<b>Fri 3/5/21</b>	<b>7 days</b>
1348	4.11.3.1	Conduct integration testing - Enhancement/Defect Resolution Round 1	100%	Thu 2/25/21	Fri 3/5/21	7 days
1349	<b>4.11.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Fri 3/19/21</b>	<b>10 days</b>
1350	<b>4.11.4.1</b>	<b>FAT Testing - FIBRS (Enhancements and Defect Fixes)</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Fri 3/12/21</b>	<b>5 days</b>
1351	4.11.4.1.1	Deploy Code in Test Environment	0%	Mon 3/8/21	Mon 3/8/21	1 day
1352	4.11.4.1.2	Conduct FIBRS FAT	0%	Tue 3/9/21	Thu 3/11/21	3 days
1353	4.11.4.1.3	Defect Fixes for FIBRS FAT - Iteration 2	0%	Tue 3/9/21	Thu 3/11/21	3 days
1354	4.11.4.1.4	Retest FIBRS FAT defects	0%	Fri 3/12/21	Fri 3/12/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1355	4.11.4.1.5	FDLE Approves FAT Test Results - FIBRS	0%	Fri 3/12/21	Fri 3/12/21	0 days
1356	<b>4.11.4.2</b>	<b>UAT Testing - FIBRS</b>	<b>0%</b>	<b>Mon 3/15/21</b>	<b>Fri 3/19/21</b>	<b>5 days</b>
1357	4.11.4.2.1	Conduct UAT - FIBRS	0%	Mon 3/15/21	Wed 3/17/21	3 days
1358	4.11.4.2.2	Defect Fixes for FIBRS UAT	0%	Thu 3/18/21	Thu 3/18/21	1 day
1359	4.11.4.2.3	Retest FIBRS UAT defects	0%	Fri 3/19/21	Fri 3/19/21	1 day
1360	4.11.4.2.4	FDLE Approves UAT Test Results - FIBRS	0%	Fri 3/19/21	Fri 3/19/21	0 days
1361	<b>4.11.5</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Mon 3/22/21</b>	<b>Thu 3/25/21</b>	<b>4 days</b>
1362	4.11.5.1	Tech Transfer to FDLE CCCB for Approval	0%	Mon 3/22/21	Tue 3/23/21	2 days
1363	4.11.5.2	Implement Solution and Configuration - FIBRS	0%	Wed 3/24/21	Wed 3/24/21	1 day
1364	4.11.5.3	FDLE Approves Implementation - FIBRS	0%	Thu 3/25/21	Thu 3/25/21	1 day
1365	4.11.5.4	FIBRS - Prod deployment	0%	Thu 3/25/21	Thu 3/25/21	0 days
1366	<b>4.12</b>	<b>System Enhancement/Defect Resolution (April Release)</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Thu 5/6/21</b>	<b>44 days</b>
1367	<b>4.12.1</b>	<b>Requirement Gathering for enhancement</b>	<b>0%</b>	<b>Mon 3/8/21</b>	<b>Wed 3/10/21</b>	<b>3 days</b>
1368	4.12.1.1	Define Requirements for New Reports and Enhancements	0%	Mon 3/8/21	Tue 3/9/21	2 days
1369	4.12.1.2	Analyze Existing Jira Defects	0%	Wed 3/10/21	Wed 3/10/21	1 day
1370	<b>4.12.2</b>	<b>Code Development</b>	<b>0%</b>	<b>Thu 3/11/21</b>	<b>Wed 3/24/21</b>	<b>10 days</b>
1371	4.12.2.1	Deployment in DEV - New Reports, Enhancements and Jira Defects	0%	Thu 3/11/21	Tue 3/23/21	9 days
1372	4.12.2.2	Unit Testing - Enhancement/Defect Resolution Round 1	0%	Wed 3/24/21	Wed 3/24/21	1 day
1373	<b>4.12.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>0%</b>	<b>Thu 3/25/21</b>	<b>Wed 3/31/21</b>	<b>5 days</b>
1374	4.12.3.1	Conduct integration testing - Enhancement/Defect Resolution Round 1	0%	Thu 3/25/21	Wed 3/31/21	5 days
1375	<b>4.12.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>0%</b>	<b>Thu 4/1/21</b>	<b>Thu 5/6/21</b>	<b>26 days</b>
1376	<b>4.12.4.1</b>	<b>FAT Testing - FIBRS (Enhancements and Defect Fixes)</b>	<b>0%</b>	<b>Thu 4/1/21</b>	<b>Fri 4/16/21</b>	<b>12 days</b>
1377	4.12.4.1.1	Deploy Code in Test Environment	0%	Thu 4/1/21	Thu 4/1/21	1 day
1378	4.12.4.1.2	Conduct FIBRS FAT	0%	Fri 4/2/21	Thu 4/8/21	5 days
1379	4.12.4.1.3	Defect Fixes for FIBRS FAT - Iteration 2	0%	Fri 4/9/21	Mon 4/12/21	2 days
1380	4.12.4.1.4	Retest FIBRS FAT defects	0%	Tue 4/13/21	Thu 4/15/21	3 days
1381	4.12.4.1.5	FDLE Approves FAT Test Results - FIBRS	0%	Fri 4/16/21	Fri 4/16/21	1 day
1382	<b>4.12.4.2</b>	<b>UAT Testing - FIBRS</b>	<b>0%</b>	<b>Mon 4/19/21</b>	<b>Fri 4/30/21</b>	<b>10 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1383	4.12.4.2.1	Conduct UAT - FIBRS	0%	Mon 4/19/21	Fri 4/23/21	5 days
1384	4.12.4.2.2	Defect Fixes for FIBRS UAT	0%	Mon 4/26/21	Tue 4/27/21	2 days
1385	4.12.4.2.3	Retest FIBRS UAT defects	0%	Wed 4/28/21	Fri 4/30/21	3 days
1386	4.12.4.2.4	FDLE Approves UAT Test Results - FIBRS	0%	Fri 4/30/21	Fri 4/30/21	0 days
1387	<b>4.12.4.3</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Mon 5/3/21</b>	<b>Thu 5/6/21</b>	<b>4 days</b>
1388	4.12.4.3.1	Tech Transfer to FDLE CCCB for Approval	0%	Mon 5/3/21	Tue 5/4/21	2 days
1389	4.12.4.3.2	Implement Solution and Configuration - FIBRS	0%	Wed 5/5/21	Thu 5/6/21	2 days
1390	4.12.4.3.3	FDLE Approves Implementation - FIBRS	0%	Thu 5/6/21	Thu 5/6/21	0 days
1391	4.12.4.3.4	FIBRS - Prod deployment	0%	Thu 5/6/21	Thu 5/6/21	0 days
1392	<b>4.13</b>	<b>System Enhancement/Defect Resolution (June Release)</b>	<b>0%</b>	<b>Fri 4/16/21</b>	<b>Tue 6/29/21</b>	<b>52 days</b>
1393	<b>4.13.1</b>	<b>Requirement Gathering for enhancement</b>	<b>0%</b>	<b>Fri 4/16/21</b>	<b>Tue 5/4/21</b>	<b>13 days</b>
1394	4.13.1.1	Define Requirements for New Reports and Enhancements	0%	Fri 4/16/21	Thu 4/29/21	10 days
1395	4.13.1.2	Analyze Existing Jira Defects	0%	Fri 4/30/21	Tue 5/4/21	3 days
1396	<b>4.13.2</b>	<b>Code Development</b>	<b>0%</b>	<b>Wed 5/5/21</b>	<b>Wed 5/19/21</b>	<b>11 days</b>
1397	4.13.2.1	Deployment in DEV - New Reports, Enhancements and Jira Defects	0%	Wed 5/5/21	Tue 5/18/21	10 days
1398	4.13.2.2	Unit Testing - Enhancement/Defect Resolution Round 1	0%	Wed 5/19/21	Wed 5/19/21	1 day
1399	<b>4.13.3</b>	<b>Integration Testing/Regression Testing by GCOM</b>	<b>0%</b>	<b>Thu 5/20/21</b>	<b>Wed 5/26/21</b>	<b>5 days</b>
1400	4.13.3.1	Conduct integration testing - Enhancement/Defect Resolution Round 1	0%	Thu 5/20/21	Wed 5/26/21	5 days
1401	<b>4.13.4</b>	<b>FAT &amp; UAT by FDLE</b>	<b>0%</b>	<b>Thu 5/27/21</b>	<b>Tue 6/29/21</b>	<b>23 days</b>
1402	<b>4.13.4.1</b>	<b>FAT Testing - FIBRS (Enhancements and Defect Fixes)</b>	<b>0%</b>	<b>Thu 5/27/21</b>	<b>Fri 6/11/21</b>	<b>11 days</b>
1403	4.13.4.1.1	Deploy Code in Test Environment	0%	Thu 5/27/21	Thu 5/27/21	1 day
1404	4.13.4.1.2	Conduct FIBRS FAT	0%	Fri 5/28/21	Fri 6/4/21	5 days
1405	4.13.4.1.3	Defect Fixes for FIBRS FAT - Iteration 2	0%	Mon 6/7/21	Tue 6/8/21	2 days
1406	4.13.4.1.4	Retest FIBRS FAT defects	0%	Wed 6/9/21	Thu 6/10/21	2 days
1407	4.13.4.1.5	FDLE Approves FAT Test Results - FIBRS	0%	Fri 6/11/21	Fri 6/11/21	1 day
1408	<b>4.13.4.2</b>	<b>UAT Testing - FIBRS</b>	<b>0%</b>	<b>Mon 6/14/21</b>	<b>Thu 6/24/21</b>	<b>9 days</b>
1409	4.13.4.2.1	Conduct UAT - FIBRS	0%	Mon 6/14/21	Fri 6/18/21	5 days
1410	4.13.4.2.2	Defect Fixes for FIBRS UAT	0%	Mon 6/21/21	Mon 6/21/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1411	4.13.4.2.3	Retest FIBRS UAT defects	0%	Tue 6/22/21	Wed 6/23/21	2 days
1412	4.13.4.2.4	FDLE Approves UAT Test Results - FIBRS	0%	Thu 6/24/21	Thu 6/24/21	1 day
1413	<b>4.13.4.3</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Fri 6/25/21</b>	<b>Tue 6/29/21</b>	<b>3 days</b>
1414	4.13.4.3.1	Tech Transfer to FDLE CCCB for Approval	0%	Fri 6/25/21	Mon 6/28/21	2 days
1415	4.13.4.3.2	Implement Solution and Configuration - FIBRS	0%	Tue 6/29/21	Tue 6/29/21	1 day
1416	4.13.4.3.3	FDLE Approves Implementation - FIBRS	0%	Tue 6/29/21	Tue 6/29/21	0 days
1417	4.13.4.3.4	FIBRS - Prod deployment	0%	Tue 6/29/21	Tue 6/29/21	0 days
1418	<b>4.14</b>	<b>FIBRS Production Disaster Recovery (DR) Exercise - FIBRS</b>	<b>0%</b>	<b>Mon 5/3/21</b>	<b>Fri 6/25/21</b>	<b>39 days</b>
1419	4.14.1	FDLE ITS DR Environment Readiness	0%	Mon 5/3/21	Mon 5/3/21	0 days
1420	4.14.2	Setup DR Environment by GCOM	0%	Mon 5/3/21	Fri 5/14/21	10 days
1421	4.14.3	Installed and Configured Products - DR (FIBRS DR Env. Setup)	0%	Mon 5/17/21	Tue 5/25/21	7 days
1422	4.14.4	Notify Business Units of Planned DR Exercise	0%	Wed 5/26/21	Wed 5/26/21	1 day
1423	4.14.5	Ensure System backup's are complete	0%	Thu 5/27/21	Tue 6/1/21	3 days
1424	4.14.6	Perform Cutover to DR Site	0%	Wed 6/2/21	Fri 6/4/21	3 days
1425	4.14.7	Evaluate Data Quality	0%	Mon 6/7/21	Wed 6/9/21	3 days
1426	4.14.8	Evaluate System Performance	0%	Thu 6/10/21	Mon 6/14/21	3 days
1427	4.14.9	Validate Connectivity to all systems	0%	Tue 6/15/21	Wed 6/16/21	2 days
1428	4.14.10	Operate at DR Location	0%	Thu 6/17/21	Fri 6/18/21	2 days
1429	4.14.11	Ensure System backup's are complete	0%	Mon 6/21/21	Mon 6/21/21	1 day
1430	4.14.12	Perform Cutover to Prime Operating Site	0%	Tue 6/22/21	Tue 6/22/21	1 day
1431	4.14.13	Validate Data and Systems Operations	0%	Wed 6/23/21	Fri 6/25/21	3 days
1432	4.14.14	FDLE Approves Disaster Recovery (DR) - FIBRS	0%	Fri 6/25/21	Fri 6/25/21	0 days
1433	<b>4.15</b>	<b>Operations Acceptance Test - FIBRS</b>	<b>0%</b>	<b>Mon 6/28/21</b>	<b>Mon 9/27/21</b>	<b>64 days</b>
1434	4.15.1	Conduct Operations Acceptance Test - Week 1-2	0%	Mon 6/28/21	Mon 7/12/21	10 days
1435	4.15.2	Conduct Operations Acceptance Test - Week 3-4	0%	Tue 7/13/21	Mon 7/26/21	10 days
1436	4.15.3	Conduct Operations Acceptance Test - Week 5-6	0%	Tue 7/27/21	Mon 8/9/21	10 days
1437	4.15.4	Conduct Operations Acceptance Test - Week 7-8	0%	Tue 8/10/21	Mon 8/23/21	10 days
1438	4.15.5	Conduct Operations Acceptance Test - Week 9-10	0%	Tue 8/24/21	Tue 9/7/21	10 days
1439	4.15.6	Conduct Operations Acceptance Test - Week 11-12	0%	Wed 9/8/21	Tue 9/21/21	10 days
1440	4.15.7	FDLE Approves Operational Acceptance Test	0%	Wed 9/22/21	Mon 9/27/21	4 days
1441	4.15.8	FDLE Approves Operational Acceptance Testing - FIBRS	0%	Mon 9/27/21	Mon 9/27/21	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1442	<b>5</b>	<b>Master Name Index (MNI)</b>	<b>32%</b>	<b>Wed 12/16/20</b>	<b>Wed 6/30/21</b>	<b>136 days</b>
1443	<b>5.1</b>	<b>Requirement Gathering for MNI</b>	<b>67%</b>	<b>Wed 12/16/20</b>	<b>Tue 3/23/21</b>	<b>66 days</b>
1444	5.1.1	Prepare for requirement sessions with business - MNI	100%	Wed 12/16/20	Wed 12/30/20	10 days
1445	5.1.2	Requirement sessions with business - MNI	100%	Mon 1/4/21	Thu 1/14/21	9 days
1446	5.1.3	Requirement sessions with business - MNI	100%	Fri 1/15/21	Wed 1/27/21	8 days
1447	5.1.4	Requirement sessions with business - MNI	100%	Thu 1/28/21	Wed 2/10/21	10 days
1448	5.1.5	FDLE Provides GCOM list of fields to include in MNI	100%	Wed 1/27/21	Wed 1/27/21	0 days
1449	5.1.6	Analyze field list and prepare questions	100%	Wed 1/27/21	Tue 2/2/21	5 days
1450	5.1.7	Analyze business rules and prepare questions	100%	Wed 1/27/21	Tue 2/2/21	5 days
1451	5.1.8	Present solution options to FDLE	100%	Mon 2/8/21	Thu 2/18/21	9 days
1452	5.1.9	FDLE decides on solution options	0%	Thu 2/18/21	Thu 2/18/21	0 days
1453	5.1.10	complete discussion on Business Rules	0%	Fri 2/19/21	Thu 2/25/21	5 days
1454	5.1.11	FDLE provides GCOM details on applications that need to extract data from MNI	0%	Mon 2/22/21	Mon 2/22/21	0 days
1455	5.1.12	Analyze and discuss details on applications that extract data	0%	Mon 2/22/21	Fri 3/5/21	10 days
1456	5.1.13	Create / update use case - MNI	0%	Mon 3/8/21	Fri 3/12/21	5 days
1457	5.1.14	Review use case - MNI	0%	Mon 3/15/21	Wed 3/17/21	3 days
1458	5.1.15	Update use case - MNI	0%	Thu 3/18/21	Mon 3/22/21	3 days
1459	5.1.16	Approve Use case - MNI	0%	Tue 3/23/21	Tue 3/23/21	1 day
1460	<b>5.2</b>	<b>Develop Solution Test Plan for MNI</b>	<b>19%</b>	<b>Mon 1/4/21</b>	<b>Fri 3/12/21</b>	<b>48.5 days</b>
1461	5.2.1	Develop Solution Test Plan - MNI	50%	Mon 1/4/21	Tue 3/2/21	5 days
1462	5.2.2	Review Solution Test Plan - MNI - Cycle 1	0%	Tue 3/2/21	Fri 3/5/21	3 days
1463	5.2.3	Update Solution Test Plan - MNI - Cycle 1	0%	Fri 3/5/21	Tue 3/9/21	2 days
1464	5.2.4	Review Solution Test Plan - MNI - Cycle 2	0%	Tue 3/9/21	Wed 3/10/21	1 day
1465	5.2.5	Update Solution Test Plan - MNI - Cycle 2	0%	Wed 3/10/21	Thu 3/11/21	1 day
1466	5.2.6	Final Review Solution Test Plan - MNI	0%	Thu 3/11/21	Fri 3/12/21	1 day
1467	5.2.7	FDLE Approves Solution Test Plan	0%	Fri 3/12/21	Fri 3/12/21	0 days
1468	<b>5.3</b>	<b>Develop Installation Plan for MNI</b>	<b>0%</b>	<b>Fri 3/12/21</b>	<b>Wed 4/21/21</b>	<b>28 days</b>
1469	5.3.1	Develop Installation Plan - MNI	0%	Fri 3/12/21	Tue 3/23/21	7 days
1470	5.3.2	Review Installation Plan - MNI - Cycle 1	0%	Tue 3/23/21	Tue 3/30/21	5 days
1471	5.3.3	Update Installation Plan - MNI - Cycle 1	0%	Tue 3/30/21	Fri 4/2/21	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1472	5.3.4	Review Installation Plan - MNI - Cycle 2	0%	Fri 4/2/21	Fri 4/9/21	5 days
1473	5.3.5	Update Installation Plan - MNI - Cycle 2	0%	Fri 4/9/21	Wed 4/14/21	3 days
1474	5.3.6	Final Review Installation Plan - MNI	0%	Wed 4/14/21	Wed 4/21/21	5 days
1475	5.3.7	FDLE Approves Installation Plan	0%	Wed 4/21/21	Wed 4/21/21	0 days
1476	<b>5.4</b>	<b>Code Development</b>	<b>0%</b>	<b>Wed 3/24/21</b>	<b>Wed 4/21/21</b>	<b>21 days</b>
1477	5.4.1	Code creation - MNI	0%	Wed 3/24/21	Tue 4/6/21	10 days
1478	5.4.2	Deployment in DEV - MNI	0%	Wed 4/7/21	Wed 4/7/21	1 day
1479	5.4.3	Unit Testing - MNI	0%	Thu 4/8/21	Wed 4/21/21	10 days
1480	<b>5.5</b>	<b>Integration Testing by GCOM</b>	<b>0%</b>	<b>Wed 3/24/21</b>	<b>Thu 5/20/21</b>	<b>42 days</b>
1481	5.5.1	Create / update Test case - MNI	0%	Wed 3/24/21	Tue 3/30/21	5 days
1482	5.5.2	Review test case - MNI	0%	Wed 3/31/21	Tue 4/6/21	5 days
1483	5.5.3	Create test data - MNI	0%	Wed 3/31/21	Tue 4/6/21	5 days
1484	5.5.4	Conduct integration testing - MNI	0%	Thu 4/22/21	Thu 4/29/21	6 days
1485	5.5.5	Code Fixes	0%	Fri 4/30/21	Fri 5/7/21	6 days
1486	5.5.6	Retest and Deployment into TEST	0%	Mon 5/10/21	Thu 5/20/21	9 days
1487	<b>5.6</b>	<b>Solution Testing (FAT &amp; UAT by FDLE)</b>	<b>0%</b>	<b>Fri 5/21/21</b>	<b>Thu 6/24/21</b>	<b>24 days</b>
1488	5.6.1	Conduct UAT/FAT - MNI - Cycle 1	0%	Fri 5/21/21	Wed 6/2/21	8 days
1489	5.6.2	Fix Defects - MNI - Cycle 1	0%	Thu 6/3/21	Mon 6/7/21	3 days
1490	5.6.3	Conduct UAT/FAT - MNI - Cycle 2	0%	Tue 6/8/21	Thu 6/17/21	8 days
1491	5.6.4	Fix Defects - MNI - Cycle 2	0%	Fri 6/18/21	Tue 6/22/21	3 days
1492	5.6.5	Conduct UAT/FAT - MNI -Cycle 3	0%	Wed 6/23/21	Thu 6/24/21	2 days
1493	5.6.6	FDLE Approves Solution Testing	0%	Thu 6/24/21	Thu 6/24/21	0 days
1494	<b>5.7</b>	<b>Develop Implementation Plan</b>	<b>0%</b>	<b>Thu 6/3/21</b>	<b>Mon 6/28/21</b>	<b>18 days</b>
1495	5.7.1	Develop Implementation Plan - MNI	0%	Thu 6/3/21	Fri 6/11/21	7 days
1496	5.7.2	Review Implementation Plan - MNI - Cycle 1	0%	Mon 6/14/21	Fri 6/18/21	5 days
1497	5.7.3	Update Implementation Plan - MNI - Cycle 1	0%	Mon 6/21/21	Wed 6/23/21	3 days
1498	5.7.4	Review Implementation Plan - MNI - Cycle 2	0%	Thu 6/24/21	Thu 6/24/21	1 day
1499	5.7.5	Update Implementation Plan - MNI - Cycle 2	0%	Fri 6/25/21	Fri 6/25/21	1 day
1500	5.7.6	Review and Approve Implementation Plan - MNI	0%	Mon 6/28/21	Mon 6/28/21	1 day
1501	5.7.7	FDLE Approves Implementation Plan	0%	Mon 6/28/21	Mon 6/28/21	0 days
1502	<b>5.8</b>	<b>Deployment in Production</b>	<b>0%</b>	<b>Tue 6/29/21</b>	<b>Wed 6/30/21</b>	<b>2 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1503	5.8.1	Tech Transfer to FDLE CCCB for Approval	0%	Tue 6/29/21	Tue 6/29/21	1 day
1504	5.8.2	Send Notification to Stakeholders / Users of Go-Live	0%	Tue 6/29/21	Tue 6/29/21	0 days
1505	5.8.3	Deployment in production	0%	Wed 6/30/21	Wed 6/30/21	1 day
1506	5.8.4	MNI - Go Live	0%	Wed 6/30/21	Wed 6/30/21	0 days
3	<b>1.2</b>	<b>FDLE FIBRS Project Schedule</b>	<b>65%</b>	<b>Mon 6/1/20</b>	<b>Fri 6/30/23</b>	<b>786 days</b>
1	<b>FIBRS-1</b>	<b>Perform FDLE FIBRS Schedule</b>	<b>65%</b>	<b>Mon 6/1/20</b>	<b>Fri 6/30/23</b>	<b>786 days</b>
2	<b>FIBRS-1.1</b>	<b>Perform Planning Tasks</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Fri 10/16/20</b>	<b>98 days</b>
3	<b>FIBRS-1.1.1</b>	<b>Create FDLE FIBRS Schedule</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Fri 6/26/20</b>	<b>20 days</b>
4	FIBRS-1.1.1.1	Create Schedule	100%	Mon 6/1/20	Fri 6/5/20	5 days
5	FIBRS-1.1.1.2	Review Schedule	100%	Mon 6/8/20	Fri 6/19/20	10 days
6	FIBRS-1.1.1.3	Review Schedule - 2	100%	Mon 6/22/20	Wed 6/24/20	3 days
7	FIBRS-1.1.1.4	Update Schedule	100%	Thu 6/25/20	Thu 6/25/20	1 day
8	FIBRS-1.1.1.5	Baseline Schedules	100%	Fri 6/26/20	Fri 6/26/20	1 day
9	FIBRS-1.1.1.6	MILESTONE - FDLE FIBRS Schedule - Completed	100%	Fri 6/26/20	Fri 6/26/20	0 days
10	<b>FIBRS-1.1.2</b>	<b>Approve FDLE's Project Management Plan</b>	<b>100%</b>	<b>Mon 6/8/20</b>	<b>Tue 7/7/20</b>	<b>21 days</b>
11	FIBRS-1.1.2.1	Verify FDLE's Project Management Plan	100%	Mon 6/8/20	Fri 6/19/20	10 days
12	FIBRS-1.1.2.2	Verify FDLE's Project Management Plan - 2	100%	Mon 6/22/20	Mon 7/6/20	10 days
13	FIBRS-1.1.2.3	Review FDLE's Project Management Plan	100%	Tue 7/7/20	Tue 7/7/20	1 day
14	FIBRS-1.1.2.4	Update FDLE's Project Management Plan	100%	Tue 7/7/20	Tue 7/7/20	0 days
15	FIBRS-1.1.2.5	Approve FDLE's Project Management Plan	100%	Tue 7/7/20	Tue 7/7/20	1 day
16	FIBRS-1.1.2.6	MILESTONE - FDLE's Project Management Plan - Completed	100%	Tue 7/7/20	Tue 7/7/20	0 days
17	<b>FIBRS-1.1.3</b>	<b>Establish IV&amp;V</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Fri 10/16/20</b>	<b>98 days</b>
18	FIBRS-1.1.3.1	Select IV&V Vendor	100%	Mon 6/1/20	Mon 6/1/20	1 day
19	FIBRS-1.1.3.2	Determine Funding for CJDT & UAA Portion of Contract - 1	100%	Fri 7/10/20	Thu 7/23/20	10 days
20	FIBRS-1.1.3.3	Determine Funding for CJDT & UAA Portion of Contract - 2	100%	Fri 7/24/20	Thu 8/6/20	10 days
21	FIBRS-1.1.3.4	Determine Funding for CJDT & UAA Portion of Contract - 3	100%	Fri 8/7/20	Thu 8/20/20	10 days
22	FIBRS-1.1.3.5	Determine Funding for CJDT & UAA Portion of Contract - 4	100%	Fri 8/21/20	Thu 9/3/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
23	FIBRS-1.1.3.6	Determine Funding for CJDT & UAA Portion of Contract - 5	100%	Fri 9/4/20	Fri 9/18/20	10 days
24	FIBRS-1.1.3.7	Release FIBRS Only IV&V Procurement	100%	Mon 9/21/20	Fri 10/2/20	10 days
25	FIBRS-1.1.3.8	Select FIBRS IV&V Vendor	100%	Mon 10/5/20	Fri 10/9/20	5 days
26	FIBRS-1.1.3.9	Create Purchase Order for IV&V	100%	Mon 10/12/20	Fri 10/16/20	5 days
27	FIBRS-1.1.3.10	MILESTONE - Establish IV&V - Completed	100%	Fri 10/16/20	Fri 10/16/20	0 days
28	FIBRS-1.1.4	Complete Phase Gate R&C Assessment	100%	Tue 7/28/20	Tue 7/28/20	1 day
29	FIBRS-1.1.5	MILESTONE - Perform Planning Tasks - Completed	100%	Fri 10/16/20	Fri 10/16/20	0 days
30	<b>FIBRS-1.2</b>	<b>Execute and Monitor FY 2019-20 Tasks</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Tue 6/30/20</b>	<b>22 days</b>
31	<b>FIBRS-1.2.1</b>	<b>Conduct June 2020 Monitoring</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Tue 6/30/20</b>	<b>22 days</b>
32	FIBRS-1.2.1.1	Create May 2020 Status Report (Update Spend Plan)	100%	Mon 6/1/20	Fri 6/5/20	5 days
33	FIBRS-1.2.1.2	Review May 2020 Status Report	100%	Mon 6/8/20	Tue 6/9/20	2 days
34	FIBRS-1.2.1.3	Approve May 2020 Status Report	100%	Tue 6/9/20	Tue 6/9/20	1 day
35	<b>FIBRS-1.2.1.4</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Fri 6/5/20</b>	<b>Fri 6/26/20</b>	<b>16 days</b>
36	FIBRS-1.2.1.4.1	Conduct PSC Meeting - 1st of the Month	100%	Tue 6/9/20	Tue 6/9/20	1 day
37	FIBRS-1.2.1.4.2	Conduct Project Sponsor Status Meeting	100%	Wed 6/10/20	Wed 6/10/20	1 day
38	FIBRS-1.2.1.4.3	Conduct ESC Meeting - 1st of the Month	100%	Fri 6/12/20	Fri 6/12/20	1 day
39	FIBRS-1.2.1.4.4	Conduct PSC Meeting - Mid-month Meeting	100%	Wed 6/24/20	Wed 6/24/20	1 day
40	FIBRS-1.2.1.4.5	Conduct ESC Meeting - Mid-month Meeting	100%	Thu 6/18/20	Thu 6/18/20	1 day
41	FIBRS-1.2.1.4.6	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 6/5/20	Fri 6/5/20	1 day
42	FIBRS-1.2.1.4.7	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 6/12/20	Fri 6/12/20	1 day
43	FIBRS-1.2.1.4.8	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 6/19/20	Fri 6/19/20	1 day
44	FIBRS-1.2.1.4.9	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 6/26/20	Fri 6/26/20	1 day
45	<b>FIBRS-1.2.1.5</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Tue 6/30/20</b>	<b>22 days</b>
46	FIBRS-1.2.1.5.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 6/1/20	Fri 6/12/20	10 days
47	FIBRS-1.2.1.5.2	Communicate with Stakeholders, Customers, and Project Team	100%	Mon 6/15/20	Fri 6/26/20	10 days
48	FIBRS-1.2.1.5.3	Update Schedule Weekly - 1	100%	Mon 6/8/20	Mon 6/8/20	1 day
49	FIBRS-1.2.1.5.4	Update Schedule Weekly - 2	100%	Mon 6/15/20	Mon 6/15/20	1 day
50	FIBRS-1.2.1.5.5	Update Schedule Weekly - 3	100%	Mon 6/22/20	Mon 6/22/20	1 day



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
51	FIBRS-1.2.1.5.6	Update Schedule Weekly - 4	100%	Mon 6/29/20	Mon 6/29/20	1 day
52	FIBRS-1.2.1.5.7	Review and Update Project Documentation, as required	100%	Mon 6/29/20	Tue 6/30/20	2 days
53	FIBRS-1.2.1.6	MILESTONE - Conduct June 2020 Monitoring	100%	Tue 6/30/20	Tue 6/30/20	0 days
54	FIBRS-1.2.2	MILESTONE - Execute and Monitor FY 2019-20 Tasks - Completed	100%	Tue 6/30/20	Tue 6/30/20	0 days
55	<b>FIBRS-1.3</b>	<b>Conduct State Financial Assistance Application Evaluation</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Tue 9/22/20</b>	<b>80 days</b>
56	<b>FIBRS-1.3.1</b>	<b>Establish Criteria Team</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Tue 6/16/20</b>	<b>12 days</b>
57	FIBRS-1.3.1.1	Create Rubric	100%	Mon 6/1/20	Fri 6/5/20	5 days
58	FIBRS-1.3.1.2	Perform Training for Evaluation Team	100%	Tue 6/16/20	Tue 6/16/20	1 day
59	<b>FIBRS-1.3.2</b>	<b>Establish Evaluation Team</b>	<b>100%</b>	<b>Wed 6/17/20</b>	<b>Thu 7/16/20</b>	<b>21 days</b>
60	FIBRS-1.3.2.1	Attend Training	100%	Wed 6/17/20	Wed 6/17/20	1 day
61	FIBRS-1.3.2.2	Perform Evaluation of Applications - Session 1	100%	Thu 6/18/20	Wed 7/1/20	10 days
62	FIBRS-1.3.2.3	Perform Evaluation of Applications - Session 2	100%	Thu 7/2/20	Thu 7/16/20	10 days
63	<b>FIBRS-1.3.3</b>	<b>Notify Selected Applicants</b>	<b>100%</b>	<b>Fri 7/17/20</b>	<b>Tue 9/22/20</b>	<b>47 days</b>
64	FIBRS-1.3.3.1	Identify Selected Applicants	100%	Fri 7/17/20	Thu 7/30/20	10 days
65	FIBRS-1.3.3.2	Approve Selected Applicants	100%	Fri 7/31/20	Thu 8/13/20	10 days
66	FIBRS-1.3.3.3	Approve Selected Applicants - 2	100%	Fri 8/14/20	Thu 8/27/20	10 days
67	FIBRS-1.3.3.4	Approve Selected Applicants - 3	100%	Fri 8/28/20	Fri 9/11/20	10 days
68	FIBRS-1.3.3.5	Create Selection Letters	100%	Mon 9/14/20	Tue 9/22/20	7 days
69	FIBRS-1.3.4	MILESTONE - Conduct State Financial Assistance Application Evaluation - Completed	100%	Tue 9/22/20	Tue 9/22/20	0 days
70	<b>FIBRS-1.4</b>	<b>Conduct Statewide RMS Contract</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Mon 4/26/21</b>	<b>206 days</b>
71	FIBRS-1.4.1	Evaluate FY 2020-21 Alternate Funding Source Contract	100%	Wed 7/1/20	Wed 7/15/20	10 days
72	FIBRS-1.4.2	Submit FY 2020-21 Alternate Funding Source Contract	100%	Fri 7/31/20	Thu 8/13/20	10 days
73	FIBRS-1.4.3	Review FY 2020-21 Alternate Funding Source Contract	100%	Fri 8/14/20	Thu 8/27/20	10 days
74	FIBRS-1.4.4	Submit RFQ using Alternate Funding Source	100%	Fri 8/28/20	Fri 9/11/20	10 days
75	FIBRS-1.4.5	Answer RFQ Questions	100%	Mon 9/14/20	Fri 9/25/20	10 days
76	FIBRS-1.4.6	Receive RFQ Responses	100%	Mon 9/28/20	Fri 10/9/20	10 days
77	FIBRS-1.4.7	Evaluate RFQ Responses	100%	Mon 10/12/20	Fri 10/23/20	10 days
78	FIBRS-1.4.8	Evaluate RFQ Responses - 2	100%	Mon 10/26/20	Fri 11/6/20	10 days
79	FIBRS-1.4.9	Evaluate RFQ Responses - 3	100%	Mon 11/9/20	Mon 11/23/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
80	FIBRS-1.4.10	Evaluate RFQ Responses - 4	100%	Tue 11/24/20	Wed 12/9/20	10 days
81	FIBRS-1.4.11	Select RMS Vendor	100%	Thu 12/10/20	Wed 12/23/20	10 days
82	FIBRS-1.4.12	Select RMS Vendor - 2	100%	Thu 12/24/20	Fri 1/8/21	10 days
83	FIBRS-1.4.13	Contract Discussions	100%	Mon 1/11/21	Mon 1/25/21	10 days
84	FIBRS-1.4.14	Contract Discussions - 2	100%	Tue 1/26/21	Mon 2/8/21	10 days
85	FIBRS-1.4.15	Create RMS Contract	100%	Tue 2/9/21	Mon 2/22/21	10 days
86	FIBRS-1.4.16	Create RMS Contract - 2	100%	Tue 2/23/21	Mon 3/8/21	10 days
87	FIBRS-1.4.17	Create RMS Contract - 3	100%	Tue 3/9/21	Mon 3/15/21	5 days
88	FIBRS-1.4.18	Conduct Background Checks on RMS Vendor Staff	100%	Tue 3/16/21	Mon 3/29/21	10 days
89	FIBRS-1.4.19	Check on Background Checks for RMS Vendor Staff	100%	Tue 3/30/21	Mon 4/12/21	10 days
90	FIBRS-1.4.20	Complete Background Checks for RMS Vendor Staff	100%	Tue 4/13/21	Mon 4/26/21	10 days
91	FIBRS-1.4.21	MILESTONE - Conduct Statewide RMS Contract - Completed	100%	Mon 4/26/21	Mon 4/26/21	0 days
92	<b>FIBRS-1.5</b>	<b>Execute and Monitor FY 2020-21 Tasks</b>	<b>99%</b>	<b>Wed 7/1/20</b>	<b>Wed 7/21/21</b>	<b>266 days</b>
93	<b>FIBRS-1.5.1</b>	<b>Conduct July 2020 Monitoring</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Wed 9/9/20</b>	<b>49 days</b>
94	FIBRS-1.5.1.1	Create June 2020 Status Report (Update Spend Plan)	100%	Wed 7/1/20	Mon 7/6/20	3 days
95	FIBRS-1.5.1.2	Review June 2020 Status Report	100%	Tue 7/7/20	Wed 7/8/20	2 days
96	FIBRS-1.5.1.3	Approve June 2020 Status Report	100%	Thu 7/9/20	Thu 7/9/20	1 day
97	<b>FIBRS-1.5.1.4</b>	<b>Create 4th Quarter FY 2019-20 Status Report</b>	<b>100%</b>	<b>Fri 7/10/20</b>	<b>Fri 8/7/20</b>	<b>21 days</b>
98	FIBRS-1.5.1.4.1	Create 4th Quarter FY 2019-20 Status Report	100%	Fri 7/10/20	Thu 7/23/20	10 days
99	FIBRS-1.5.1.4.2	Review 4th Quarter FY 2019-20 Status Report	100%	Tue 8/4/20	Thu 8/6/20	3 days
100	FIBRS-1.5.1.4.3	Approve 4th Quarter FY 2019-20 Status Report	100%	Fri 8/7/20	Fri 8/7/20	1 day
101	<b>FIBRS-1.5.1.5</b>	<b>Create FY 20-21 Spend Plan</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Wed 9/9/20</b>	<b>49 days</b>
102	FIBRS-1.5.1.5.1	Create FY 20-21 Spend Plan	100%	Wed 7/1/20	Wed 7/15/20	10 days
103	FIBRS-1.5.1.5.2	Review FY 20-21 Spend Plan	100%	Thu 7/16/20	Wed 7/29/20	10 days
104	FIBRS-1.5.1.5.3	Review FY 20-21 Spend Plan - 2	100%	Thu 7/30/20	Mon 8/3/20	3 days
105	FIBRS-1.5.1.5.4	Update FY 20-21 Spend Plan	100%	Tue 8/4/20	Tue 8/4/20	1 day
106	FIBRS-1.5.1.5.5	Review FY 20-21 Spend Plan	100%	Wed 8/5/20	Thu 8/6/20	2 days
107	FIBRS-1.5.1.5.6	Update FY 20-21 Spend Plan	100%	Fri 8/7/20	Mon 8/10/20	2 days
108	FIBRS-1.5.1.5.7	Wait for Change Request FIBRS-PCR-004 to be approved	100%	Tue 8/11/20	Mon 8/24/20	10 days
109	FIBRS-1.5.1.5.8	Update based on Change Request FIBRS-PCR-004	100%	Tue 8/25/20	Tue 9/8/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
110	FIBRS-1.5.1.5.9	Review and Approve FY 20-21 Spend Plan (Baseline)	100%	Wed 9/9/20	Wed 9/9/20	1 day
111	<b>FIBRS-1.5.1.6</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Thu 7/2/20</b>	<b>Fri 7/31/20</b>	<b>21 days</b>
112	FIBRS-1.5.1.6.1	Conduct PSC Meeting - 1st of the Month	100%	Thu 7/9/20	Thu 7/9/20	1 day
113	FIBRS-1.5.1.6.2	Conduct Project Sponsor Status Meeting	100%	Fri 7/10/20	Fri 7/10/20	1 day
114	FIBRS-1.5.1.6.3	Conduct PSC Meeting - Mid-month Meeting	100%	Thu 7/23/20	Thu 7/23/20	1 day
115	FIBRS-1.5.1.6.4	Conduct ESC Meeting - Mid-month Meeting	100%	Thu 7/30/20	Thu 7/30/20	1 day
116	FIBRS-1.5.1.6.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Thu 7/2/20	Thu 7/2/20	1 day
117	FIBRS-1.5.1.6.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 7/10/20	Fri 7/10/20	1 day
118	FIBRS-1.5.1.6.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 7/17/20	Fri 7/17/20	1 day
119	FIBRS-1.5.1.6.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 7/24/20	Fri 7/24/20	1 day
120	FIBRS-1.5.1.6.9	Conduct Weekly PM Meeting with Vendor - 5	100%	Fri 7/31/20	Fri 7/31/20	1 day
121	<b>FIBRS-1.5.1.7</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Fri 7/31/20</b>	<b>22 days</b>
122	FIBRS-1.5.1.7.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Wed 7/1/20	Wed 7/15/20	10 days
123	FIBRS-1.5.1.7.2	Communicate with Stakeholders, Customers, and Project Team	100%	Thu 7/16/20	Wed 7/29/20	10 days
124	FIBRS-1.5.1.7.3	Update Schedule Weekly - 1	100%	Mon 7/6/20	Mon 7/6/20	1 day
125	FIBRS-1.5.1.7.4	Update Schedule Weekly - 2	100%	Mon 7/13/20	Mon 7/13/20	1 day
126	FIBRS-1.5.1.7.5	Update Schedule Weekly - 3	100%	Mon 7/20/20	Mon 7/20/20	1 day
127	FIBRS-1.5.1.7.6	Update Schedule Weekly - 4	100%	Mon 7/27/20	Mon 7/27/20	1 day
128	FIBRS-1.5.1.7.7	Review and Update Project Documentation, as required	100%	Thu 7/30/20	Fri 7/31/20	2 days
129	FIBRS-1.5.1.8	MILESTONE - Conduct July 2020 Monitoring - Completed	100%	Wed 9/9/20	Wed 9/9/20	0 days
130	<b>FIBRS-1.5.2</b>	<b>Conduct August 2020 Monitoring</b>	<b>100%</b>	<b>Mon 8/3/20</b>	<b>Mon 8/31/20</b>	<b>21 days</b>
131	FIBRS-1.5.2.1	Create July 2020 Status Report (Update Spend Plan)	100%	Mon 8/3/20	Wed 8/5/20	3 days
132	FIBRS-1.5.2.2	Review July 2020 Status Report	100%	Thu 8/6/20	Thu 8/6/20	1 day
133	FIBRS-1.5.2.3	Approve July 2020 Status Report	100%	Fri 8/7/20	Fri 8/7/20	1 day
134	<b>FIBRS-1.5.2.4</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Fri 8/7/20</b>	<b>Fri 8/28/20</b>	<b>16 days</b>
135	FIBRS-1.5.2.4.1	Conduct PSC Meeting - 1st of the Month	100%	Fri 8/7/20	Fri 8/7/20	1 day
136	FIBRS-1.5.2.4.2	Conduct Project Sponsor Status Meeting	100%	Fri 8/7/20	Fri 8/7/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
137	FIBRS-1.5.2.4.3	Conduct PSC Meeting - Mid-month Meeting	100%	Thu 8/20/20	Thu 8/20/20	1 day
138	FIBRS-1.5.2.4.4	Conduct ESC Meeting - Mid-month Meeting	100%	Fri 8/21/20	Fri 8/21/20	1 day
139	FIBRS-1.5.2.4.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 8/7/20	Fri 8/7/20	1 day
140	FIBRS-1.5.2.4.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 8/14/20	Fri 8/14/20	1 day
141	FIBRS-1.5.2.4.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 8/21/20	Fri 8/21/20	1 day
142	FIBRS-1.5.2.4.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 8/28/20	Fri 8/28/20	1 day
143	<b>FIBRS-1.5.2.5</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Mon 8/3/20</b>	<b>Mon 8/31/20</b>	<b>21 days</b>
144	FIBRS-1.5.2.5.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 8/3/20	Fri 8/14/20	10 days
145	FIBRS-1.5.2.5.2	Communicate with Stakeholders, Customers, and Project Team	100%	Mon 8/17/20	Fri 8/28/20	10 days
146	FIBRS-1.5.2.5.3	Update Schedule Weekly - 1	100%	Mon 8/3/20	Mon 8/3/20	1 day
147	FIBRS-1.5.2.5.4	Update Schedule Weekly - 2	100%	Mon 8/10/20	Mon 8/10/20	1 day
148	FIBRS-1.5.2.5.5	Update Schedule Weekly - 3	100%	Mon 8/17/20	Mon 8/17/20	1 day
149	FIBRS-1.5.2.5.6	Update Schedule Weekly - 4	100%	Mon 8/24/20	Mon 8/24/20	1 day
150	FIBRS-1.5.2.5.7	Update Schedule Weekly - 5	100%	Mon 8/31/20	Mon 8/31/20	1 day
151	FIBRS-1.5.2.5.8	Review and Update Project Documentation, as required	100%	Mon 8/31/20	Mon 8/31/20	1 day
152	FIBRS-1.5.2.6	MILESTONE - Conduct August 2020 Monitoring - Completed	100%	Mon 8/31/20	Mon 8/31/20	0 days
153	<b>FIBRS-1.5.3</b>	<b>Conduct LBR and Schedule IV-B FY 2021-22</b>	<b>100%</b>	<b>Wed 7/1/20</b>	<b>Thu 10/15/20</b>	<b>75 days</b>
154	FIBRS-1.5.3.1	Evaluate FY 2020-21 Budget	100%	Wed 7/1/20	Wed 7/15/20	10 days
155	FIBRS-1.5.3.2	Create FY 20-21 Budget	100%	Thu 7/16/20	Wed 7/29/20	10 days
156	FIBRS-1.5.3.3	Create LBR FY 2021-22	100%	Thu 7/30/20	Wed 8/12/20	10 days
157	FIBRS-1.5.3.4	Revise Schedule IV-B FY 2020-21 for FY 2021-22	100%	Thu 7/30/20	Wed 8/12/20	10 days
158	FIBRS-1.5.3.5	Revise Schedule IV-B FY 2020-21 for FY 2021-22 - 2	100%	Thu 8/13/20	Wed 8/26/20	10 days
159	FIBRS-1.5.3.6	Revise Schedule IV-B FY 2020-21 for FY 2021-22 - 3	100%	Thu 8/27/20	Tue 9/8/20	8 days
160	FIBRS-1.5.3.7	Review Schedule IV-B FY 2021-22	100%	Wed 9/9/20	Fri 9/11/20	3 days
161	FIBRS-1.5.3.8	Update Schedule IV-B FY 2021-22	100%	Mon 9/14/20	Mon 9/14/20	1 day
162	FIBRS-1.5.3.9	Review Updated Schedule IV-B FY 2021-22	100%	Tue 9/15/20	Thu 9/24/20	8 days
163	FIBRS-1.5.3.10	Modify Schedule IV-B FY 2021-22	100%	Fri 9/25/20	Tue 9/29/20	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
164	FIBRS-1.5.3.11	Review Modified Schedule IV-B FY2021-22	100%	Wed 9/30/20	Fri 10/2/20	3 days
165	FIBRS-1.5.3.12	Update Schedule IV-B FY 2021-22 from PSC Feedback	100%	Mon 10/5/20	Tue 10/6/20	2 days
166	FIBRS-1.5.3.13	Send to ESC for Review	100%	Wed 10/7/20	Fri 10/9/20	3 days
167	FIBRS-1.5.3.14	Update Schedule IV-B FY 2021-22 from ESC Feedback	100%	Mon 10/12/20	Wed 10/14/20	3 days
168	FIBRS-1.5.3.15	Submit Schedule IV-B	100%	Thu 10/15/20	Thu 10/15/20	1 day
169	FIBRS-1.5.3.16	MILESTONE - Conduct LBR and Schedule IV-B FY 2021-22 - Completed	100%	Thu 10/15/20	Thu 10/15/20	0 days
170	<b>FIBRS-1.5.4</b>	<b>Conduct September 2020 Monitoring</b>	<b>100%</b>	<b>Tue 9/1/20</b>	<b>Wed 9/30/20</b>	<b>21 days</b>
171	FIBRS-1.5.4.1	Create August 2020 Status Report (Update Spend Plan)	100%	Tue 9/1/20	Fri 9/4/20	4 days
172	FIBRS-1.5.4.2	Review August 2020 Status Report	100%	Tue 9/8/20	Tue 9/8/20	1 day
173	FIBRS-1.5.4.3	Approve August 2020 Status Report	100%	Wed 9/9/20	Wed 9/9/20	1 day
174	<b>FIBRS-1.5.4.4</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Fri 9/4/20</b>	<b>Fri 9/25/20</b>	<b>15 days</b>
175	FIBRS-1.5.4.4.1	Conduct PSC Meeting - 1st of the Month	100%	Wed 9/9/20	Wed 9/9/20	1 day
176	FIBRS-1.5.4.4.2	Conduct Project Sponsor Status Meeting	100%	Thu 9/10/20	Thu 9/10/20	1 day
177	FIBRS-1.5.4.4.3	Conduct ESC Meeting - 1st of the Month	100%	Thu 9/17/20	Thu 9/17/20	1 day
178	FIBRS-1.5.4.4.4	Conduct PSC Meeting - Mid-month Meeting	100%	Wed 9/23/20	Wed 9/23/20	1 day
179	FIBRS-1.5.4.4.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 9/4/20	Fri 9/4/20	1 day
180	FIBRS-1.5.4.4.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 9/11/20	Fri 9/11/20	1 day
181	FIBRS-1.5.4.4.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 9/18/20	Fri 9/18/20	1 day
182	FIBRS-1.5.4.4.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 9/25/20	Fri 9/25/20	1 day
183	<b>FIBRS-1.5.4.5</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Tue 9/1/20</b>	<b>Wed 9/30/20</b>	<b>21 days</b>
184	FIBRS-1.5.4.5.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Tue 9/1/20	Tue 9/15/20	10 days
185	FIBRS-1.5.4.5.2	Communicate with Stakeholders, Customers, and Project Team	100%	Wed 9/16/20	Tue 9/29/20	10 days
186	FIBRS-1.5.4.5.3	Update Schedule Weekly - 1	100%	Tue 9/8/20	Tue 9/8/20	1 day
187	FIBRS-1.5.4.5.4	Update Schedule Weekly - 2	100%	Mon 9/14/20	Mon 9/14/20	1 day
188	FIBRS-1.5.4.5.5	Update Schedule Weekly - 3	100%	Mon 9/21/20	Mon 9/21/20	1 day
189	FIBRS-1.5.4.5.6	Update Schedule Weekly - 4	100%	Mon 9/28/20	Mon 9/28/20	1 day
190	FIBRS-1.5.4.5.7	Review and Update Project Documentation, as required	100%	Wed 9/30/20	Wed 9/30/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
191	FIBRS-1.5.4.6	MILESTONE - Conduct September 2020 Monitoring - Completed	100%	Wed 9/30/20	Wed 9/30/20	0 days
192	<b>FIBRS-1.5.5</b>	<b>Conduct October 2020 Monitoring</b>	<b>100%</b>	<b>Thu 10/1/20</b>	<b>Fri 10/30/20</b>	<b>22 days</b>
193	FIBRS-1.5.5.1	Create September 2020 Status Report (Update Spend Plan)	100%	Thu 10/1/20	Tue 10/6/20	4 days
194	FIBRS-1.5.5.2	Review September 2020 Status Report	100%	Wed 10/7/20	Thu 10/8/20	2 days
195	FIBRS-1.5.5.3	Approve September 2020 Status Report	100%	Fri 10/9/20	Fri 10/9/20	1 day
196	<b>FIBRS-1.5.5.4</b>	<b>Create 1st Quarter FY 2020-21 Status Report</b>	<b>100%</b>	<b>Mon 10/12/20</b>	<b>Fri 10/16/20</b>	<b>5 days</b>
197	FIBRS-1.5.5.4.1	Create 1st Quarter FY 2019-20 Status Report	100%	Mon 10/12/20	Wed 10/14/20	3 days
198	FIBRS-1.5.5.4.2	Review 1st Quarter FY 2019-20 Status Report	100%	Thu 10/15/20	Thu 10/15/20	1 day
199	FIBRS-1.5.5.4.3	Approve 1st Quarter FY 2019-20 Status Report	100%	Fri 10/16/20	Fri 10/16/20	1 day
200	<b>FIBRS-1.5.5.5</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Fri 10/2/20</b>	<b>Fri 10/30/20</b>	<b>21 days</b>
201	FIBRS-1.5.5.5.1	Conduct PSC Meeting - 1st of the Month	100%	Thu 10/8/20	Thu 10/8/20	1 day
202	FIBRS-1.5.5.5.2	Conduct Project Sponsor Status Meeting	100%	Fri 10/9/20	Fri 10/9/20	1 day
203	FIBRS-1.5.5.5.3	Conduct ESC Meeting - 1st of the Month	100%	Thu 10/8/20	Thu 10/8/20	1 day
204	FIBRS-1.5.5.5.4	Conduct PSC Meeting - Mid-month Meeting	100%	Fri 10/23/20	Fri 10/23/20	1 day
205	FIBRS-1.5.5.5.5	Conduct ESC Meeting - Mid-month Meeting	100%	Thu 10/22/20	Thu 10/22/20	1 day
206	FIBRS-1.5.5.5.6	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 10/2/20	Fri 10/2/20	1 day
207	FIBRS-1.5.5.5.7	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 10/9/20	Fri 10/9/20	1 day
208	FIBRS-1.5.5.5.8	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 10/16/20	Fri 10/16/20	1 day
209	FIBRS-1.5.5.5.9	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 10/23/20	Fri 10/23/20	1 day
210	FIBRS-1.5.5.5.10	Conduct Weekly PM Meeting with Vendor - 5	100%	Fri 10/30/20	Fri 10/30/20	1 day
211	<b>FIBRS-1.5.5.6</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Thu 10/1/20</b>	<b>Fri 10/30/20</b>	<b>22 days</b>
212	FIBRS-1.5.5.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Thu 10/1/20	Wed 10/14/20	10 days
213	FIBRS-1.5.5.6.2	Communicate with Stakeholders, Customers, and Project Team	100%	Thu 10/15/20	Wed 10/28/20	10 days
214	FIBRS-1.5.5.6.3	Update Schedule Weekly - 1	100%	Mon 10/5/20	Mon 10/5/20	1 day
215	FIBRS-1.5.5.6.4	Update Schedule Weekly - 2	100%	Mon 10/12/20	Mon 10/12/20	1 day
216	FIBRS-1.5.5.6.5	Update Schedule Weekly - 3	100%	Mon 10/19/20	Mon 10/19/20	1 day
217	FIBRS-1.5.5.6.6	Update Schedule Weekly - 4	100%	Mon 10/26/20	Mon 10/26/20	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
218	FIBRS-1.5.5.6.7	Review and Update Project Documentation, as required	100%	Thu 10/29/20	Fri 10/30/20	2 days
219	FIBRS-1.5.5.7	MILESTONE - Conduct October 2020 Monitoring - Completed	100%	Fri 10/30/20	Fri 10/30/20	0 days
220	<b>FIBRS-1.5.6</b>	<b>Conduct November 2020 Monitoring</b>	<b>100%</b>	<b>Mon 11/2/20</b>	<b>Mon 11/30/20</b>	<b>18 days</b>
221	FIBRS-1.5.6.1	Create October 2020 Status Report (Update Spend Plan)	100%	Mon 11/2/20	Wed 11/4/20	3 days
222	FIBRS-1.5.6.2	Review October 2020 Status Report	100%	Thu 11/5/20	Fri 11/6/20	2 days
223	FIBRS-1.5.6.3	Approve October 2020 Status Report	100%	Mon 11/9/20	Mon 11/9/20	1 day
224	<b>FIBRS-1.5.6.4</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Fri 11/6/20</b>	<b>Fri 11/20/20</b>	<b>10 days</b>
225	FIBRS-1.5.6.4.1	Conduct PSC Meeting - 1st of the Month	100%	Mon 11/9/20	Mon 11/9/20	1 day
226	FIBRS-1.5.6.4.2	Conduct Project Sponsor Status Meeting	100%	Tue 11/10/20	Tue 11/10/20	1 day
227	FIBRS-1.5.6.4.3	Conduct ESC Meeting	100%	Tue 11/17/20	Tue 11/17/20	1 day
228	FIBRS-1.5.6.4.4	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 11/6/20	Fri 11/6/20	1 day
229	FIBRS-1.5.6.4.5	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 11/13/20	Fri 11/13/20	1 day
230	FIBRS-1.5.6.4.6	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 11/20/20	Fri 11/20/20	1 day
231	<b>FIBRS-1.5.6.5</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Mon 11/2/20</b>	<b>Mon 11/30/20</b>	<b>18 days</b>
232	FIBRS-1.5.6.5.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 11/2/20	Mon 11/16/20	10 days
233	FIBRS-1.5.6.5.2	Communicate with Stakeholders, Customers, and Project Team	100%	Tue 11/17/20	Mon 11/30/20	8 days
234	FIBRS-1.5.6.5.3	Update Schedule Weekly - 1	100%	Mon 11/9/20	Mon 11/9/20	1 day
235	FIBRS-1.5.6.5.4	Update Schedule Weekly - 2	100%	Mon 11/16/20	Mon 11/16/20	1 day
236	FIBRS-1.5.6.5.5	Update Schedule Weekly - 3	100%	Mon 11/23/20	Mon 11/23/20	1 day
237	FIBRS-1.5.6.5.6	Review and Update Project Documentation, as required	100%	Tue 11/24/20	Mon 11/30/20	3 days
238	FIBRS-1.5.6.6	MILESTONE - Conduct November 2020 Monitoring - Completed	100%	Mon 11/30/20	Mon 11/30/20	0 days
239	<b>FIBRS-1.5.7</b>	<b>Conduct December 2020 Monitoring</b>	<b>100%</b>	<b>Tue 12/1/20</b>	<b>Mon 1/4/21</b>	<b>23 days</b>
240	FIBRS-1.5.7.1	Create November 2020 Status Report (Update Spend Plan)	100%	Tue 12/1/20	Fri 12/4/20	4 days
241	FIBRS-1.5.7.2	Review November 2020 Status Report	100%	Mon 12/7/20	Tue 12/8/20	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
242	FIBRS-1.5.7.3	Approve November 2020 Status Report	100%	Wed 12/9/20	Wed 12/9/20	1 day
243	<b>FIBRS-1.5.7.4</b>	<b>Organize Project Meetings</b>	<b>100%</b>	<b>Tue 12/1/20</b>	<b>Fri 12/18/20</b>	<b>14 days</b>
244	FIBRS-1.5.7.4.1	Conduct PSC Meeting - 1st of the Month	100%	Wed 12/9/20	Wed 12/9/20	1 day
245	FIBRS-1.5.7.4.2	Conduct Project Sponsor Status Meeting	100%	Thu 12/10/20	Thu 12/10/20	1 day
246	FIBRS-1.5.7.4.3	Conduct ESC Meeting	100%	Tue 12/1/20	Tue 12/1/20	1 day
247	FIBRS-1.5.7.4.4	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 12/4/20	Fri 12/4/20	1 day
248	FIBRS-1.5.7.4.5	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 12/11/20	Fri 12/11/20	1 day
249	FIBRS-1.5.7.4.6	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 12/18/20	Fri 12/18/20	1 day
250	<b>FIBRS-1.5.7.5</b>	<b>Create Operational Work Plan for 3rd Quarter FY 2020-21</b>	<b>100%</b>	<b>Thu 12/10/20</b>	<b>Mon 1/4/21</b>	<b>16 days</b>
251	FIBRS-1.5.7.5.1	Create Operational Work Plan for 3rd Quarter FY 2020-21	100%	Thu 12/10/20	Wed 12/16/20	5 days
252	FIBRS-1.5.7.5.2	Review OWP 3rd Quarter FY 2020-21	100%	Thu 12/17/20	Thu 12/24/20	6 days
253	FIBRS-1.5.7.5.3	Update OWP 3rd Quarter FY 2020-21	100%	Mon 12/28/20	Mon 12/28/20	1 day
254	FIBRS-1.5.7.5.4	Review and Approve OWP 3rd Quarter FY 2020-21	100%	Tue 12/29/20	Mon 1/4/21	4 days
255	<b>FIBRS-1.5.7.6</b>	<b>Perform Monthly Project Tasks</b>	<b>100%</b>	<b>Tue 12/1/20</b>	<b>Thu 12/31/20</b>	<b>22 days</b>
256	FIBRS-1.5.7.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Tue 12/1/20	Mon 12/14/20	10 days
257	FIBRS-1.5.7.6.2	Communicate with Stakeholders, Customers, and Project Team	100%	Tue 12/15/20	Tue 12/29/20	10 days
258	FIBRS-1.5.7.6.3	Update Schedule Weekly - 1	100%	Mon 12/7/20	Mon 12/7/20	1 day
259	FIBRS-1.5.7.6.4	Update Schedule Weekly - 2	100%	Mon 12/14/20	Mon 12/14/20	1 day
260	FIBRS-1.5.7.6.5	Update Schedule Weekly - 3	100%	Mon 12/21/20	Mon 12/21/20	1 day
261	FIBRS-1.5.7.6.6	Review and Update Project Documentation, as required	100%	Wed 12/30/20	Thu 12/31/20	2 days
262	FIBRS-1.5.7.7	MILESTONE - Conduct December 2020 Monitoring - Completed	100%	Mon 1/4/21	Mon 1/4/21	0 days
263	<b>FIBRS-1.5.8</b>	<b>Conduct January 2021 Monitoring</b>	<b>100%</b>	<b>Mon 1/4/21</b>	<b>Fri 1/29/21</b>	<b>19 days</b>
264	FIBRS-1.5.8.1	Create December 2020 Status Report (Update Spend Plan)	100%	Mon 1/4/21	Wed 1/6/21	3 days
265	FIBRS-1.5.8.2	Review December 2020 Status Report	100%	Thu 1/7/21	Thu 1/7/21	1 day
266	FIBRS-1.5.8.3	Approve December 2020 Status Report	100%	Fri 1/8/21	Fri 1/8/21	1 day



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
267	<b>FIBRS-1.5.8.4</b>	<b>Create 2nd Quarter FY 2020-21 Status Report</b>	<b>100%</b>	<b>Mon 1/11/21</b>	<b>Fri 1/22/21</b>	<b>9 days</b>
268	FIBRS-1.5.8.4.1	Create 2nd Quarter FY 2020-21 Status Report	100%	Mon 1/11/21	Fri 1/15/21	5 days
269	FIBRS-1.5.8.4.2	Review 2nd Quarter FY 2020-21 Status Report	100%	Tue 1/19/21	Thu 1/21/21	3 days
270	FIBRS-1.5.8.4.3	Approve 2nd Quarter FY 2020-21 Status Report	100%	Fri 1/22/21	Fri 1/22/21	1 day
271	<b>FIBRS-1.5.8.5</b>	<b>Organize Project Meetings January 2021</b>	<b>100%</b>	<b>Tue 1/5/21</b>	<b>Fri 1/29/21</b>	<b>18 days</b>
272	FIBRS-1.5.8.5.1	Conduct PSC Meeting - 1st of the Month	100%	Fri 1/8/21	Fri 1/8/21	1 day
273	FIBRS-1.5.8.5.2	Conduct Project Sponsor Status Meeting	100%	Fri 1/8/21	Fri 1/8/21	1 day
274	FIBRS-1.5.8.5.3	Conduct ESC Meeting - 1	100%	Tue 1/5/21	Tue 1/5/21	1 day
275	FIBRS-1.5.8.5.4	Conduct ESC Meeting - 2	100%	Tue 1/19/21	Tue 1/19/21	1 day
276	FIBRS-1.5.8.5.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 1/8/21	Fri 1/8/21	1 day
277	FIBRS-1.5.8.5.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 1/15/21	Fri 1/15/21	1 day
278	FIBRS-1.5.8.5.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 1/22/21	Fri 1/22/21	1 day
279	FIBRS-1.5.8.5.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 1/29/21	Fri 1/29/21	1 day
280	<b>FIBRS-1.5.8.6</b>	<b>Perform Monthly Project Tasks January 2021</b>	<b>100%</b>	<b>Mon 1/4/21</b>	<b>Fri 1/29/21</b>	<b>19 days</b>
281	FIBRS-1.5.8.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 1/4/21	Fri 1/15/21	10 days
282	FIBRS-1.5.8.6.2	Communicate with Stakeholders, Customers, and Project Team	100%	Tue 1/19/21	Fri 1/29/21	9 days
283	FIBRS-1.5.8.6.3	Update Schedule Weekly - 1	100%	Mon 1/4/21	Mon 1/4/21	1 day
284	FIBRS-1.5.8.6.4	Update Schedule Weekly - 2	100%	Mon 1/11/21	Mon 1/11/21	1 day
285	FIBRS-1.5.8.6.5	Update Schedule Weekly - 3	100%	Tue 1/19/21	Tue 1/19/21	1 day
286	FIBRS-1.5.8.6.6	Update Schedule Weekly - 4	100%	Mon 1/25/21	Mon 1/25/21	1 day
287	FIBRS-1.5.8.6.7	Review and Update Project Documentation, as required	100%	Fri 1/29/21	Fri 1/29/21	1 day
288	FIBRS-1.5.8.7	MILESTONE - Conduct January 2021 Monitoring - Completed	100%	Fri 1/29/21	Fri 1/29/21	0 days
289	<b>FIBRS-1.5.9</b>	<b>Conduct February 2021 Monitoring</b>	<b>100%</b>	<b>Mon 2/1/21</b>	<b>Fri 3/12/21</b>	<b>30 days</b>
290	FIBRS-1.5.9.1	Create January 2021 Status Report (Update Spend Plan)	100%	Mon 2/1/21	Fri 2/5/21	5 days
291	FIBRS-1.5.9.2	Review January 2021 Status Report	100%	Mon 2/8/21	Mon 2/8/21	1 day
292	FIBRS-1.5.9.3	Approve January 2021 Status Report	100%	Tue 2/9/21	Tue 2/9/21	1 day
293	<b>FIBRS-1.5.9.4</b>	<b>Organize Project Meetings February 2021</b>	<b>100%</b>	<b>Tue 2/2/21</b>	<b>Fri 2/26/21</b>	<b>19 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
294	FIBRS-1.5.9.4.1	Conduct PSC Meeting - 1st of the Month	100%	Tue 2/9/21	Tue 2/9/21	1 day
295	FIBRS-1.5.9.4.2	Conduct Project Sponsor Status Meeting	100%	Wed 2/10/21	Wed 2/10/21	1 day
296	FIBRS-1.5.9.4.3	Conduct ESC Meeting - 1	100%	Tue 2/2/21	Tue 2/2/21	1 day
297	FIBRS-1.5.9.4.4	Conduct ESC Meeting - 2	100%	Tue 2/16/21	Tue 2/16/21	1 day
298	FIBRS-1.5.9.4.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 2/5/21	Fri 2/5/21	1 day
299	FIBRS-1.5.9.4.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 2/12/21	Fri 2/12/21	1 day
300	FIBRS-1.5.9.4.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 2/19/21	Fri 2/19/21	1 day
301	FIBRS-1.5.9.4.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 2/26/21	Fri 2/26/21	1 day
302	<b>FIBRS-1.5.9.5</b>	<b>Perform Monthly Project Task February 2021</b>	<b>100%</b>	<b>Mon 2/1/21</b>	<b>Fri 2/26/21</b>	<b>20 days</b>
303	FIBRS-1.5.9.5.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 2/1/21	Fri 2/12/21	10 days
304	FIBRS-1.5.9.5.2	Communicate with Stakeholders, Customers, and Project Team	100%	Mon 2/15/21	Thu 2/25/21	9 days
305	FIBRS-1.5.9.5.3	Perform Data Quality Check on Defect List	100%	Mon 2/15/21	Fri 2/19/21	5 days
306	FIBRS-1.5.9.5.4	Update Schedule Weekly - 1	100%	Mon 2/8/21	Mon 2/8/21	1 day
307	FIBRS-1.5.9.5.5	Update Schedule Weekly - 2	100%	Mon 2/15/21	Mon 2/15/21	1 day
308	FIBRS-1.5.9.5.6	Update Schedule Weekly - 3	100%	Mon 2/22/21	Mon 2/22/21	1 day
309	FIBRS-1.5.9.5.7	Review and Update Project Documentation, as required	100%	Fri 2/26/21	Fri 2/26/21	1 day
310	<b>FIBRS-1.5.9.6</b>	<b>Rebaseline Schedule</b>	<b>100%</b>	<b>Mon 2/1/21</b>	<b>Fri 3/12/21</b>	<b>30 days</b>
311	FIBRS-1.5.9.6.1	Review Updated Schedules	100%	Mon 2/1/21	Fri 2/12/21	10 days
312	FIBRS-1.5.9.6.2	Update Schedules	100%	Mon 2/15/21	Wed 2/24/21	8 days
313	FIBRS-1.5.9.6.3	Review Updated Schedules	100%	Thu 2/25/21	Tue 3/9/21	9 days
314	FIBRS-1.5.9.6.4	Approve Update Schedules	100%	Wed 3/10/21	Wed 3/10/21	1 day
315	FIBRS-1.5.9.6.5	Rebaseline Schedules	100%	Thu 3/11/21	Fri 3/12/21	2 days
316	FIBRS-1.5.9.7	MILESTONE - Conduct February 2021 Monitoring - Completed	100%	Fri 3/12/21	Fri 3/12/21	0 days
317	<b>FIBRS-1.5.10</b>	<b>Conduct March 2021 Monitoring</b>	<b>100%</b>	<b>Mon 3/1/21</b>	<b>Fri 4/9/21</b>	<b>30 days</b>
318	FIBRS-1.5.10.1	Create February 2021 Status Report (Update Spend Plan)	100%	Mon 3/1/21	Thu 3/4/21	4 days
319	FIBRS-1.5.10.2	Review February 2021 Status Report	100%	Fri 3/5/21	Mon 3/8/21	2 days
320	FIBRS-1.5.10.3	Approve February 2021 Status Report	100%	Tue 3/9/21	Tue 3/9/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
321	<b>FIBRS-1.5.10.4</b>	<b>Organize Project Meetings March 2021</b>	<b>100%</b>	<b>Tue 3/2/21</b>	<b>Tue 3/30/21</b>	<b>21 days</b>
322	FIBRS-1.5.10.4.1	Conduct PSC Meeting - 1st of the Month	100%	Tue 3/9/21	Tue 3/9/21	1 day
323	FIBRS-1.5.10.4.2	Conduct Project Sponsor Status Meeting	100%	Wed 3/10/21	Wed 3/10/21	1 day
324	FIBRS-1.5.10.4.3	Conduct ESC Meeting - 1	100%	Tue 3/2/21	Tue 3/2/21	1 day
325	FIBRS-1.5.10.4.4	Conduct ESC Meeting - 2	100%	Tue 3/16/21	Tue 3/16/21	1 day
326	FIBRS-1.5.10.4.5	Conduct ESC Meeting - 3	100%	Tue 3/30/21	Tue 3/30/21	1 day
327	FIBRS-1.5.10.4.6	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 3/5/21	Fri 3/5/21	1 day
328	FIBRS-1.5.10.4.7	Conduct Weekly PM Meeting with Vendor - 2	100%	Fri 3/12/21	Fri 3/12/21	1 day
329	FIBRS-1.5.10.4.8	Conduct Weekly PM Meeting with Vendor - 3	100%	Fri 3/19/21	Fri 3/19/21	1 day
330	FIBRS-1.5.10.4.9	Conduct Weekly PM Meeting with Vendor - 4	100%	Fri 3/26/21	Fri 3/26/21	1 day
331	<b>FIBRS-1.5.10.5</b>	<b>Create Operational Work Plan for 4th Quarter FY 2020-21</b>	<b>100%</b>	<b>Wed 3/10/21</b>	<b>Fri 4/9/21</b>	<b>23 days</b>
332	FIBRS-1.5.10.5.1	Create Operational Work Plan for 4th Quarter FY 2020-21	100%	Wed 3/10/21	Tue 3/23/21	10 days
333	FIBRS-1.5.10.5.2	Review OWP 4th Quarter FY 2020-21	100%	Wed 3/24/21	Fri 3/26/21	3 days
334	FIBRS-1.5.10.5.3	Update OWP 4th Quarter FY 2020-21	100%	Mon 3/29/21	Mon 3/29/21	1 day
335	FIBRS-1.5.10.5.4	Review and Approve OWP 4th Quarter FY 2020-21	100%	Tue 3/30/21	Fri 4/9/21	9 days
336	<b>FIBRS-1.5.10.6</b>	<b>Perform Monthly Project Task March 2021</b>	<b>100%</b>	<b>Mon 3/1/21</b>	<b>Wed 3/31/21</b>	<b>23 days</b>
337	FIBRS-1.5.10.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 3/1/21	Fri 3/12/21	10 days
338	FIBRS-1.5.10.6.2	Communicate with Stakeholders, Customers, and Project Team	100%	Mon 3/15/21	Fri 3/26/21	10 days
339	FIBRS-1.5.10.6.3	Perform Data Quality Check on Defect List	100%	Mon 3/15/21	Fri 3/19/21	5 days
340	FIBRS-1.5.10.6.4	Perform Audit Configuration for Hardware	100%	Mon 3/15/21	Fri 3/19/21	5 days
341	FIBRS-1.5.10.6.5	Update Schedule Weekly - 1	100%	Mon 3/8/21	Mon 3/8/21	1 day
342	FIBRS-1.5.10.6.6	Update Schedule Weekly - 2	100%	Mon 3/15/21	Mon 3/15/21	1 day
343	FIBRS-1.5.10.6.7	Update Schedule Weekly - 3	100%	Mon 3/22/21	Mon 3/22/21	1 day
344	FIBRS-1.5.10.6.8	Update Schedule Weekly - 4	100%	Mon 3/29/21	Mon 3/29/21	1 day
345	FIBRS-1.5.10.6.9	Review and Update Project Documentation, as required	100%	Mon 3/29/21	Wed 3/31/21	3 days
346	FIBRS-1.5.10.7	MILESTONE - Conduct March 2021 Monitoring - Completed	100%	Fri 4/9/21	Fri 4/9/21	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
347	<b>FIBRS-1.5.11</b>	<b>Conduct April 2021 Monitoring</b>	<b>100%</b>	<b>Thu 4/1/21</b>	<b>Fri 4/30/21</b>	<b>22 days</b>
348	FIBRS-1.5.11.1	Create March 2021 Status Report (Update Spend Plan)	100%	Thu 4/1/21	Mon 4/5/21	3 days
349	FIBRS-1.5.11.2	Review March 2021 Status Report	100%	Tue 4/6/21	Wed 4/7/21	2 days
350	FIBRS-1.5.11.3	Approve March 2021 Status Report	100%	Thu 4/8/21	Thu 4/8/21	1 day
351	<b>FIBRS-1.5.11.4</b>	<b>Create 3rd Quarter FY 2020-21 Status Report</b>	<b>100%</b>	<b>Fri 4/9/21</b>	<b>Mon 4/26/21</b>	<b>12 days</b>
352	FIBRS-1.5.11.4.1	Create 3rd Quarter FY 2020-21 Status Report	100%	Fri 4/9/21	Thu 4/15/21	5 days
353	FIBRS-1.5.11.4.2	Review 3rd Quarter FY 2020-21 Status Report	100%	Fri 4/16/21	Tue 4/20/21	3 days
354	FIBRS-1.5.11.4.3	Approve 3rd Quarter FY 2020-21 Status Report	100%	Wed 4/21/21	Mon 4/26/21	4 days
355	<b>FIBRS-1.5.11.5</b>	<b>Organize Project Meetings April 2021</b>	<b>100%</b>	<b>Fri 4/2/21</b>	<b>Tue 4/27/21</b>	<b>18 days</b>
356	FIBRS-1.5.11.5.1	Conduct PSC Meeting - 1st of the Month	100%	Thu 4/8/21	Thu 4/8/21	1 day
357	FIBRS-1.5.11.5.2	Conduct Project Sponsor Status Meeting	100%	Fri 4/9/21	Fri 4/9/21	1 day
358	FIBRS-1.5.11.5.3	Conduct ESC Meeting - 1	100%	Tue 4/13/21	Tue 4/13/21	1 day
359	FIBRS-1.5.11.5.4	Conduct ESC Meeting - 2	100%	Tue 4/27/21	Tue 4/27/21	1 day
360	FIBRS-1.5.11.5.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 4/2/21	Fri 4/2/21	1 day
361	FIBRS-1.5.11.5.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Mon 4/12/21	Mon 4/12/21	1 day
362	FIBRS-1.5.11.5.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Mon 4/19/21	Mon 4/19/21	1 day
363	FIBRS-1.5.11.5.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Mon 4/26/21	Mon 4/26/21	1 day
364	<b>FIBRS-1.5.11.6</b>	<b>Perform Monthly Project Task April 2021</b>	<b>100%</b>	<b>Thu 4/1/21</b>	<b>Fri 4/30/21</b>	<b>22 days</b>
365	FIBRS-1.5.11.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Thu 4/1/21	Wed 4/14/21	10 days
366	FIBRS-1.5.11.6.2	Communicate with Stakeholders, Customers, and Project Team	100%	Thu 4/15/21	Wed 4/28/21	10 days
367	FIBRS-1.5.11.6.3	Perform Data Quality Check on Defect List	100%	Thu 4/15/21	Wed 4/21/21	5 days
368	FIBRS-1.5.11.6.4	Update Schedule Weekly - 1	100%	Mon 4/5/21	Mon 4/5/21	1 day
369	FIBRS-1.5.11.6.5	Update Schedule Weekly - 2	100%	Mon 4/12/21	Mon 4/12/21	1 day
370	FIBRS-1.5.11.6.6	Update Schedule Weekly - 3	100%	Tue 4/20/21	Tue 4/20/21	1 day
371	FIBRS-1.5.11.6.7	Update Schedule Weekly - 4	100%	Tue 4/27/21	Tue 4/27/21	1 day
372	FIBRS-1.5.11.6.8	Review and Update Project Documentation, as required	100%	Thu 4/29/21	Fri 4/30/21	2 days
373	FIBRS-1.5.11.7	MILESTONE - Conduct April 2021 Monitoring - Completed	100%	Fri 4/30/21	Fri 4/30/21	0 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
374	<b>FIBRS-1.5.12</b>	<b>Conduct May 2021 Monitoring</b>	<b>100%</b>	<b>Mon 5/3/21</b>	<b>Fri 5/28/21</b>	<b>20 days</b>
375	FIBRS-1.5.12.1	Create April 2021 Status Report (Update Spend Plan)	100%	Mon 5/3/21	Wed 5/5/21	3 days
376	FIBRS-1.5.12.2	Review April 2021 Status Report	100%	Thu 5/6/21	Fri 5/7/21	2 days
377	FIBRS-1.5.12.3	Approve April 2021 Status Report	100%	Mon 5/10/21	Mon 5/10/21	1 day
378	<b>FIBRS-1.5.12.4</b>	<b>Organize Project Meetings May 2021</b>	<b>100%</b>	<b>Mon 5/3/21</b>	<b>Tue 5/25/21</b>	<b>17 days</b>
379	FIBRS-1.5.12.4.1	Conduct PSC Meeting - 1st of the Month	100%	Mon 5/10/21	Mon 5/10/21	1 day
380	FIBRS-1.5.12.4.2	Conduct Project Sponsor Status Meeting	100%	Mon 5/10/21	Mon 5/10/21	1 day
381	FIBRS-1.5.12.4.3	Conduct ESC Meeting - 1	100%	Tue 5/11/21	Tue 5/11/21	1 day
382	FIBRS-1.5.12.4.4	Conduct ESC Meeting - 2	100%	Tue 5/25/21	Tue 5/25/21	1 day
383	FIBRS-1.5.12.4.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Mon 5/3/21	Mon 5/3/21	1 day
384	FIBRS-1.5.12.4.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Mon 5/10/21	Mon 5/10/21	1 day
385	FIBRS-1.5.12.4.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Mon 5/17/21	Mon 5/17/21	1 day
386	FIBRS-1.5.12.4.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Mon 5/24/21	Mon 5/24/21	1 day
387	<b>FIBRS-1.5.12.5</b>	<b>Perform Monthly Project Task May 2021</b>	<b>100%</b>	<b>Mon 5/3/21</b>	<b>Fri 5/28/21</b>	<b>20 days</b>
388	FIBRS-1.5.12.5.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Mon 5/3/21	Fri 5/14/21	10 days
389	FIBRS-1.5.12.5.2	Communicate with Stakeholders, Customers, and Project Team	100%	Mon 5/17/21	Thu 5/27/21	9 days
390	FIBRS-1.5.12.5.3	Perform Data Quality Check on Defect List	100%	Mon 5/17/21	Fri 5/21/21	5 days
391	FIBRS-1.5.12.5.4	Update Schedule Weekly - 1	100%	Tue 5/4/21	Tue 5/4/21	1 day
392	FIBRS-1.5.12.5.5	Update Schedule Weekly - 2	100%	Tue 5/11/21	Tue 5/11/21	1 day
393	FIBRS-1.5.12.5.6	Update Schedule Weekly - 3	100%	Tue 5/18/21	Tue 5/18/21	1 day
394	FIBRS-1.5.12.5.7	Update Schedule Weekly - 4	100%	Tue 5/25/21	Tue 5/25/21	1 day
395	FIBRS-1.5.12.5.8	Review and Update Project Documentation, as required	100%	Fri 5/28/21	Fri 5/28/21	1 day
396	FIBRS-1.5.12.6	MILESTONE - Conduct May 2021 Monitoring - Completed	100%	Fri 5/28/21	Fri 5/28/21	0 days
397	<b>FIBRS-1.5.13</b>	<b>Conduct June 2021 Monitoring</b>	<b>96%</b>	<b>Fri 5/28/21</b>	<b>Wed 7/21/21</b>	<b>37 days</b>
398	FIBRS-1.5.13.1	Create May 2021 Status Report (Update Spend Plan)	100%	Tue 6/1/21	Fri 6/4/21	4 days
399	FIBRS-1.5.13.2	Review May 2021 Status Report	100%	Mon 6/7/21	Tue 6/8/21	2 days
400	FIBRS-1.5.13.3	Approve May 2021 Status Report	100%	Wed 6/9/21	Wed 6/9/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
401	<b>FIBRS-1.5.13.4</b>	<b>Organize Project Meetings June 2021</b>	<b>100%</b>	<b>Fri 5/28/21</b>	<b>Tue 6/22/21</b>	<b>17 days</b>
402	FIBRS-1.5.13.4.1	Conduct PSC Meeting - 1st of the Month	100%	Wed 6/9/21	Wed 6/9/21	1 day
403	FIBRS-1.5.13.4.2	Conduct Project Sponsor Status Meeting	100%	Thu 6/10/21	Thu 6/10/21	1 day
404	FIBRS-1.5.13.4.3	Conduct ESC Meeting - 1	100%	Tue 6/8/21	Tue 6/8/21	1 day
405	FIBRS-1.5.13.4.4	Conduct ESC Meeting - 2	100%	Tue 6/22/21	Tue 6/22/21	1 day
406	FIBRS-1.5.13.4.5	Conduct Weekly PM Meeting with Vendor - 1	100%	Fri 5/28/21	Fri 5/28/21	1 day
407	FIBRS-1.5.13.4.6	Conduct Weekly PM Meeting with Vendor - 2	100%	Mon 6/7/21	Mon 6/7/21	1 day
408	FIBRS-1.5.13.4.7	Conduct Weekly PM Meeting with Vendor - 3	100%	Mon 6/14/21	Mon 6/14/21	1 day
409	FIBRS-1.5.13.4.8	Conduct Weekly PM Meeting with Vendor - 4	100%	Mon 6/21/21	Mon 6/21/21	1 day
410	<b>FIBRS-1.5.13.5</b>	<b>Create Operational Work Plan for 1st Quarter FY 2021-22</b>	<b>86%</b>	<b>Thu 6/10/21</b>	<b>Wed 7/21/21</b>	<b>29 days</b>
411	FIBRS-1.5.13.5.1	Create Operational Work Plan for 1st Quarter FY 2021-22	100%	Thu 6/10/21	Wed 6/16/21	5 days
412	FIBRS-1.5.13.5.2	Review OWP 1st Quarter FY 2021-22	100%	Thu 6/17/21	Wed 6/30/21	10 days
413	FIBRS-1.5.13.5.3	Update OWP 1st Quarter FY 2021-22	100%	Thu 7/1/21	Thu 7/15/21	10 days
414	FIBRS-1.5.13.5.4	Review and Approve OWP 1st Quarter FY 2021-22	0%	Fri 7/16/21	Wed 7/21/21	4 days
415	<b>FIBRS-1.5.13.6</b>	<b>Perform Monthly Project Task June 2021</b>	<b>100%</b>	<b>Tue 6/1/21</b>	<b>Wed 6/30/21</b>	<b>22 days</b>
416	FIBRS-1.5.13.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Tue 6/1/21	Mon 6/14/21	10 days
417	FIBRS-1.5.13.6.2	Communicate with Stakeholders, Customers, and Project Team	100%	Tue 6/15/21	Mon 6/28/21	10 days
418	FIBRS-1.5.13.6.3	Perform Data Quality Check on Defect List	100%	Tue 6/15/21	Mon 6/21/21	5 days
419	FIBRS-1.5.13.6.4	Perform Audit Configuration for Hardware	100%	Tue 6/15/21	Wed 6/23/21	7 days
420	FIBRS-1.5.13.6.5	Perform Review of Audit Configuration for Hardware	100%	Thu 6/24/21	Wed 6/30/21	5 days
421	FIBRS-1.5.13.6.6	Update Schedule Weekly - 1	100%	Tue 6/1/21	Tue 6/1/21	1 day
422	FIBRS-1.5.13.6.7	Update Schedule Weekly - 2	100%	Tue 6/8/21	Tue 6/8/21	1 day
423	FIBRS-1.5.13.6.8	Update Schedule Weekly - 3	100%	Tue 6/15/21	Tue 6/15/21	1 day
424	FIBRS-1.5.13.6.9	Update Schedule Weekly - 4	100%	Tue 6/22/21	Tue 6/22/21	1 day
425	FIBRS-1.5.13.6.10	Review and Update Project Documentation, as required	100%	Tue 6/29/21	Wed 6/30/21	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
426	FIBRS-1.5.13.7	MILESTONE - Conduct June 2021 Monitoring - Completed	0%	Wed 7/21/21	Wed 7/21/21	0 days
427	FIBRS-1.5.14	MILESTONE - Execute and Monitor FY 2020-21 Tasks - Completed	0%	Wed 7/21/21	Wed 7/21/21	0 days
428	<b>FIBRS-1.6</b>	<b>Conduct Florida CJIS Portal, Use-of-Force, and FIBRS Testing</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Mon 1/11/21</b>	<b>154 days</b>
429	<b>FIBRS-1.6.1</b>	<b>Preparation Testing for Florida CJIS Portal, Use-of-Force, and FIBRS</b>	<b>100%</b>	<b>Mon 6/1/20</b>	<b>Mon 8/24/20</b>	<b>60 days</b>
430	FIBRS-1.6.1.1	Plan Testing Activities	100%	Mon 6/1/20	Fri 6/12/20	10 days
431	FIBRS-1.6.1.2	Create Test Plan for FIBRS	100%	Mon 6/15/20	Fri 6/26/20	10 days
432	<b>FIBRS-1.6.1.3</b>	<b>Prepare for Testing the FDLE CJIS Portal</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Mon 8/24/20</b>	<b>40 days</b>
433	FIBRS-1.6.1.3.1	Create a Test Bed for the FDLE CJIS Portal	100%	Mon 6/29/20	Mon 7/13/20	10 days
434	FIBRS-1.6.1.3.2	Create a Test Bed for the FDLE CJIS Portal - 2	100%	Tue 7/14/20	Mon 7/27/20	10 days
435	FIBRS-1.6.1.3.3	Create a Test Bed for the FDLE CJIS Portal - 3	100%	Tue 7/28/20	Mon 8/10/20	10 days
436	FIBRS-1.6.1.3.4	Create a Test Bed for the FDLE CJIS Portal - 4	100%	Tue 8/11/20	Mon 8/24/20	10 days
437	<b>FIBRS-1.6.1.3.5</b>	<b>Prepare Test Scenarios for the FDLE CJIS Portal</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Wed 7/22/20</b>	<b>17 days</b>
438	FIBRS-1.6.1.3.5.1	Create Test Scenarios for the FDLE CJIS Portal	100%	Mon 6/29/20	Mon 7/13/20	10 days
439	FIBRS-1.6.1.3.5.2	Create Test Scenarios for the FDLE CJIS Portal - 2	100%	Tue 7/14/20	Mon 7/20/20	5 days
440	FIBRS-1.6.1.3.5.3	Review Test Scenarios for the FDLE CJIS Portal	100%	Tue 7/14/20	Mon 7/20/20	5 days
441	FIBRS-1.6.1.3.5.4	Revise Test Scenarios for the FDLE CJIS Portal	100%	Tue 7/21/20	Tue 7/21/20	1 day
442	FIBRS-1.6.1.3.5.5	Share Test Scenarios for the FDLE CJIS Portal	100%	Wed 7/22/20	Wed 7/22/20	1 day
443	<b>FIBRS-1.6.1.3.6</b>	<b>Prepare Test Cases for the FDLE CJIS Portal</b>	<b>100%</b>	<b>Tue 7/14/20</b>	<b>Wed 7/22/20</b>	<b>7 days</b>
444	FIBRS-1.6.1.3.6.1	Create Test Cases for the FDLE CJIS Portal	100%	Tue 7/14/20	Mon 7/20/20	5 days
445	FIBRS-1.6.1.3.6.2	Review Test Cases for the FDLE CJIS Portal	100%	Tue 7/14/20	Mon 7/20/20	5 days
446	FIBRS-1.6.1.3.6.3	Revise Test Cases for the FDLE CJIS Portal	100%	Tue 7/21/20	Tue 7/21/20	1 day
447	FIBRS-1.6.1.3.6.4	Share Test Cases for the FDLE CJIS Portal	100%	Wed 7/22/20	Wed 7/22/20	1 day
448	FIBRS-1.6.1.3.7	MILESTONE - Prepare Testing for FDLE CJIS Portal - Completed	100%	Mon 8/24/20	Mon 8/24/20	0 days
449	<b>FIBRS-1.6.1.4</b>	<b>Prepare for Testing FIBRS</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Mon 8/24/20</b>	<b>40 days</b>
450	<b>FIBRS-1.6.1.4.1</b>	<b>Prepare Use of Force Testing (User Interface)</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Mon 7/20/20</b>	<b>15 days</b>
451	FIBRS-1.6.1.4.1.1	Create a Test Bed for Use of Force	100%	Mon 6/29/20	Mon 7/13/20	10 days
452	<b>FIBRS-1.6.1.4.1.2</b>	<b>Prepare Test Scenarios for Use of Force</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Mon 7/13/20</b>	<b>10 days</b>
453	FIBRS-1.6.1.4.1.2.1	Create Test Scenarios for Use of Force	100%	Mon 6/29/20	Tue 7/7/20	6 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
454	FIBRS-1.6.1.4.1.2.2	Review Test Scenarios for Use of Force	100%	Wed 7/8/20	Wed 7/8/20	1 day
455	FIBRS-1.6.1.4.1.2.3	Revise Test Scenarios for Use of Force	100%	Thu 7/9/20	Fri 7/10/20	2 days
456	FIBRS-1.6.1.4.1.2.4	Share Test Scenarios for Use of Force	100%	Mon 7/13/20	Mon 7/13/20	1 day
457	<b>FIBRS-1.6.1.4.1.3</b>	<b>Prepare Test Cases for Use of Force</b>	<b>100%</b>	<b>Thu 7/9/20</b>	<b>Mon 7/20/20</b>	<b>8 days</b>
458	FIBRS-1.6.1.4.1.3.1	Create Test Cases for Use of Force	100%	Thu 7/9/20	Wed 7/15/20	5 days
459	FIBRS-1.6.1.4.1.3.2	Review Test Cases for Use of Force	100%	Thu 7/16/20	Thu 7/16/20	1 day
460	FIBRS-1.6.1.4.1.3.3	Revise Test Cases for Use of Force	100%	Fri 7/17/20	Fri 7/17/20	1 day
461	FIBRS-1.6.1.4.1.3.4	Share Test Cases for Use of Force	100%	Mon 7/20/20	Mon 7/20/20	1 day
462	FIBRS-1.6.1.4.1.4	MILESTONE - Prepare Use of Force Testing - Completed	100%	Mon 7/20/20	Mon 7/20/20	0 days
463	<b>FIBRS-1.6.1.4.2</b>	<b>Prepare FIBRS Testing (UI, Integrations, Reporting)</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Mon 8/24/20</b>	<b>40 days</b>
464	FIBRS-1.6.1.4.2.1	Create a Test Bed for FIBRS	100%	Mon 6/29/20	Mon 7/13/20	10 days
465	FIBRS-1.6.1.4.2.2	Create a Test Bed for FIBRS - 2	100%	Tue 7/14/20	Mon 7/27/20	10 days
466	FIBRS-1.6.1.4.2.3	Create a Test Bed for FIBRS - 3	100%	Tue 7/28/20	Mon 8/10/20	10 days
467	FIBRS-1.6.1.4.2.4	Create a Test Bed for FIBRS - 4	100%	Tue 8/11/20	Mon 8/24/20	10 days
468	<b>FIBRS-1.6.1.4.2.5</b>	<b>Prepare Test Scenarios for FIBRS</b>	<b>100%</b>	<b>Mon 6/29/20</b>	<b>Tue 7/21/20</b>	<b>16 days</b>
469	FIBRS-1.6.1.4.2.5.1	Create Test Scenarios for FIBRS	100%	Mon 6/29/20	Mon 7/13/20	10 days
470	FIBRS-1.6.1.4.2.5.2	Create Test Scenarios for FIBRS - 2	100%	Tue 7/14/20	Mon 7/20/20	5 days
471	FIBRS-1.6.1.4.2.5.3	Review Test Scenarios for FIBRS	100%	Tue 7/14/20	Fri 7/17/20	4 days
472	FIBRS-1.6.1.4.2.5.4	Revise Test Scenarios for FIBRS	100%	Mon 7/20/20	Mon 7/20/20	1 day
473	FIBRS-1.6.1.4.2.5.5	Share Test Scenarios for FIBRS	100%	Tue 7/21/20	Tue 7/21/20	1 day
474	<b>FIBRS-1.6.1.4.2.6</b>	<b>Prepare Test Cases for FIBRS</b>	<b>100%</b>	<b>Tue 7/14/20</b>	<b>Wed 7/22/20</b>	<b>7 days</b>
475	FIBRS-1.6.1.4.2.6.1	Create Test Cases for FIBRS	100%	Tue 7/14/20	Mon 7/20/20	5 days
476	FIBRS-1.6.1.4.2.6.2	Review Test Cases for FIBRS	100%	Wed 7/15/20	Mon 7/20/20	4 days
477	FIBRS-1.6.1.4.2.6.3	Revise Test Cases for FIBRS	100%	Tue 7/21/20	Tue 7/21/20	1 day
478	FIBRS-1.6.1.4.2.6.4	Share Test Cases for FIBRS	100%	Wed 7/22/20	Wed 7/22/20	1 day
479	FIBRS-1.6.1.4.2.7	MILESTONE - Prepare FIBRS Testing - Completed	100%	Mon 8/24/20	Mon 8/24/20	0 days
480	FIBRS-1.6.2	MILESTONE - Preparation Testing for Florida CJIS Portal, Use-of-Force, and FIBRS - Completed	100%	Mon 8/24/20	Mon 8/24/20	0 days
481	<b>FIBRS-1.6.3</b>	<b>Execute Testing for Florida CJIS Portal, Use-of-Force, and FIBRS</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Mon 1/11/21</b>	<b>115 days</b>
482	<b>FIBRS-1.6.3.1</b>	<b>Execute Testing for Florida CJIS Portal</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Mon 8/31/20</b>	<b>26 days</b>



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
483	<b>FIBRS-1.6.3.1.1</b>	<b>Perform FAT Testing for Florida CJIS Portal</b>	<b>100%</b>	<b>Mon 7/27/20</b>	<b>Mon 8/31/20</b>	<b>26 days</b>
484	FIBRS-1.6.3.1.1.1	Execute FAT Testing for Florida CJIS Portal	100%	Mon 7/27/20	Fri 7/31/20	5 days
485	FIBRS-1.6.3.1.1.2	Report FAT Bugs in Jira for Florida CJIS Portal	100%	Mon 7/27/20	Fri 7/31/20	5 days
486	FIBRS-1.6.3.1.1.3	Correct FAT Bugs for Florida CJIS Portal	100%	Mon 8/3/20	Mon 8/10/20	6 days
487	FIBRS-1.6.3.1.1.4	Perform FAT Bug Correction Testing for Florida CJIS Portal	100%	Tue 8/11/20	Fri 8/14/20	4 days
488	FIBRS-1.6.3.1.1.5	Execute FAT Testing for Florida CJIS Portal - Release 2	100%	Mon 8/17/20	Tue 8/18/20	2 days
489	FIBRS-1.6.3.1.1.6	Report FAT Bugs in Jira for Florida CJIS Portal - Release 2	100%	Mon 8/17/20	Tue 8/18/20	2 days
490	FIBRS-1.6.3.1.1.7	Correct FAT Bugs for Florida CJIS Portal - Release 2	100%	Wed 8/19/20	Thu 8/20/20	2 days
491	FIBRS-1.6.3.1.1.8	Perform FAT Bug Correction Testing for Florida CJIS Portal - Release 2	100%	Fri 8/21/20	Fri 8/21/20	1 day
492	FIBRS-1.6.3.1.1.9	Update FAT in TTM for Florida CJIS Portal	100%	Mon 8/3/20	Fri 8/14/20	10 days
493	FIBRS-1.6.3.1.1.10	Update FAT in TTM for Florida CJIS Portal - Release 2	100%	Mon 8/17/20	Thu 8/27/20	9 days
494	FIBRS-1.6.3.1.1.11	Prepare FAT Results Document for Florida CJIS Portal	100%	Mon 8/17/20	Thu 8/27/20	9 days
495	FIBRS-1.6.3.1.1.12	Share FAT Results with the Customers for Florida CJIS Portal	100%	Fri 8/28/20	Mon 8/31/20	2 days
496	FIBRS-1.6.3.1.1.13	MILESTONE - Perform FAT Testing for Florida CJIS Portal - Completed	100%	Mon 8/31/20	Mon 8/31/20	0 days
497	<b>FIBRS-1.6.3.1.2</b>	<b>Perform UAT Testing for Florida CJIS Portal</b>	<b>100%</b>	<b>Mon 8/17/20</b>	<b>Mon 8/31/20</b>	<b>11 days</b>
498	FIBRS-1.6.3.1.2.1	Execute UAT Testing for Florida CJIS Portal	100%	Mon 8/17/20	Fri 8/21/20	5 days
499	FIBRS-1.6.3.1.2.2	Report UAT Bugs in Jira for Florida CJIS Portal	100%	Mon 8/17/20	Fri 8/21/20	5 days
500	FIBRS-1.6.3.1.2.3	Correct UAT Bugs for Florida CJIS Portal	100%	Mon 8/24/20	Tue 8/25/20	2 days
501	FIBRS-1.6.3.1.2.4	Perform UAT Bug Correction Testing for Florida CJIS Portal	100%	Wed 8/26/20	Wed 8/26/20	1 day
502	FIBRS-1.6.3.1.2.5	Update UAT in TTM for Florida CJIS Portal	100%	Mon 8/24/20	Wed 8/26/20	3 days
503	FIBRS-1.6.3.1.2.6	Prepare UAT Results Document for Florida CJIS Portal	100%	Wed 8/26/20	Thu 8/27/20	2 days
504	FIBRS-1.6.3.1.2.7	Share UAT Results with the Customers for Florida CJIS Portal	100%	Fri 8/28/20	Mon 8/31/20	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
505	FIBRS-1.6.3.1.2.8	MILESTONE - Perform UAT Testing for Florida CJIS Portal - Completed	100%	Mon 8/31/20	Mon 8/31/20	0 days
506	FIBRS-1.6.3.1.3	MILESTONE - Execute Testing for Florida CJIS Portal	100%	Mon 8/31/20	Mon 8/31/20	0 days
507	<b>FIBRS-1.6.3.2</b>	<b>Execute Testing for Use-of-Force</b>	<b>100%</b>	<b>Mon 8/3/20</b>	<b>Mon 8/31/20</b>	<b>21 days</b>
508	<b>FIBRS-1.6.3.2.1</b>	<b>Perform FAT Testing for Use-of-Force</b>	<b>100%</b>	<b>Mon 8/3/20</b>	<b>Mon 8/31/20</b>	<b>21 days</b>
509	FIBRS-1.6.3.2.1.1	Execute FAT Testing for Use-of-Force	100%	Mon 8/3/20	Fri 8/14/20	10 days
510	FIBRS-1.6.3.2.1.2	Report FAT Bugs in Jira for Use-of-Force	100%	Mon 8/3/20	Fri 8/14/20	10 days
511	FIBRS-1.6.3.2.1.3	Correct FAT Bugs for Use-of-Force	100%	Mon 8/3/20	Fri 8/14/20	10 days
512	FIBRS-1.6.3.2.1.4	Perform FAT Bug Correction Testing for Use-of-Force	100%	Mon 8/17/20	Mon 8/17/20	1 day
513	FIBRS-1.6.3.2.1.5	Update FAT in TTM for Use-of-Force	100%	Mon 8/3/20	Fri 8/14/20	10 days
514	FIBRS-1.6.3.2.1.6	Prepare FAT Results Document for Use-of-Force	100%	Mon 8/17/20	Thu 8/27/20	9 days
515	FIBRS-1.6.3.2.1.7	Share FAT Results with the Customers for Use-of-Force	100%	Fri 8/28/20	Mon 8/31/20	2 days
516	FIBRS-1.6.3.2.1.8	MILESTONE - Perform FAT Testing for Use-of-Force - Completed	100%	Mon 8/31/20	Mon 8/31/20	0 days
517	<b>FIBRS-1.6.3.2.2</b>	<b>Perform UAT Testing for Use-of-Force</b>	<b>100%</b>	<b>Mon 8/17/20</b>	<b>Mon 8/31/20</b>	<b>11 days</b>
518	FIBRS-1.6.3.2.2.1	Execute UAT Testing for Use-of-Force	100%	Mon 8/17/20	Fri 8/21/20	5 days
519	FIBRS-1.6.3.2.2.2	Report UAT Bugs in Jira for Use-of-Force	100%	Mon 8/17/20	Fri 8/21/20	5 days
520	FIBRS-1.6.3.2.2.3	Correct UAT Bugs for Use-of-Force	100%	Mon 8/24/20	Wed 8/26/20	3 days
521	FIBRS-1.6.3.2.2.4	Perform UAT Bug Correction Testing for Use-of-Force	100%	Thu 8/27/20	Fri 8/28/20	2 days
522	FIBRS-1.6.3.2.2.5	Update UAT in TTM for Use-of-Force	100%	Mon 8/24/20	Tue 8/25/20	2 days
523	FIBRS-1.6.3.2.2.6	Prepare UAT Results Document for Use-of-Force	100%	Wed 8/26/20	Thu 8/27/20	2 days
524	FIBRS-1.6.3.2.2.7	Share UAT Results with the Customers for Use-of-Force	100%	Fri 8/28/20	Mon 8/31/20	2 days
525	FIBRS-1.6.3.2.2.8	MILESTONE - Perform UAT Testing for Use-of-Force - Completed	100%	Mon 8/31/20	Mon 8/31/20	0 days
526	FIBRS-1.6.3.2.3	MILESTONE - Execute Testing for Use-of-Force - Completed	100%	Mon 8/31/20	Mon 8/31/20	0 days
527	<b>FIBRS-1.6.3.3</b>	<b>Execute Testing for FIBRS</b>	<b>100%</b>	<b>Fri 10/2/20</b>	<b>Mon 1/11/21</b>	<b>67 days</b>
528	<b>FIBRS-1.6.3.3.1</b>	<b>Perform FAT Testing for FIBRS</b>	<b>100%</b>	<b>Fri 10/2/20</b>	<b>Tue 11/17/20</b>	<b>32 days</b>
529	FIBRS-1.6.3.3.1.1	Execute FAT Testing for FIBRS - Iteration 1	100%	Fri 10/2/20	Thu 10/15/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
530	FIBRS-1.6.3.3.1.2	Execute FAT Testing for FIBRS - Iteration 2	100%	Fri 10/16/20	Wed 10/21/20	4 days
531	FIBRS-1.6.3.3.1.3	Report FAT Bugs in Jira for FIBRS	100%	Fri 10/2/20	Tue 10/13/20	8 days
532	FIBRS-1.6.3.3.1.4	Correct FAT Bugs for FIBRS	100%	Thu 10/22/20	Tue 10/27/20	4 days
533	FIBRS-1.6.3.3.1.5	Deploy additional Functionality	100%	Wed 10/28/20	Fri 10/30/20	3 days
534	FIBRS-1.6.3.3.1.6	Perform FAT Bug Correction Testing for FIBRS	100%	Wed 10/28/20	Fri 10/30/20	3 days
535	FIBRS-1.6.3.3.1.7	Update FAT in TTM for FIBRS	100%	Wed 10/28/20	Fri 10/30/20	3 days
536	FIBRS-1.6.3.3.1.8	Execute FAT Testing for FIBRS Iteration 3	100%	Mon 11/2/20	Fri 11/13/20	9 days
537	FIBRS-1.6.3.3.1.9	Prepare FAT Results Document for FIBRS	100%	Mon 11/2/20	Fri 11/13/20	9 days
538	FIBRS-1.6.3.3.1.10	Share FAT Results with the Customers for FIBRS	100%	Mon 11/16/20	Tue 11/17/20	2 days
539	FIBRS-1.6.3.3.1.11	MILESTONE - Perform FAT Testing for FIBRS - Completed	100%	Tue 11/17/20	Tue 11/17/20	0 days
540	<b>FIBRS-1.6.3.3.2</b>	<b>Perform UAT Testing for FIBRS</b>	<b>100%</b>	<b>Thu 10/22/20</b>	<b>Tue 11/17/20</b>	<b>18 days</b>
541	FIBRS-1.6.3.3.2.1	Execute UAT Testing for FIBRS	100%	Thu 10/22/20	Wed 10/28/20	5 days
542	FIBRS-1.6.3.3.2.2	Report UAT Bugs in Jira for FIBRS	100%	Thu 10/22/20	Wed 10/28/20	5 days
543	FIBRS-1.6.3.3.2.3	Correct UAT Bugs for FIBRS	100%	Thu 10/29/20	Mon 11/2/20	3 days
544	FIBRS-1.6.3.3.2.4	Execute UAT Testing for FIBRS	100%	Mon 11/2/20	Fri 11/13/20	9 days
545	FIBRS-1.6.3.3.2.5	Perform UAT Bug Correction Testing for FIBRS	100%	Mon 11/9/20	Thu 11/12/20	3 days
546	FIBRS-1.6.3.3.2.6	Update UAT in TTM for FIBRS	100%	Thu 10/29/20	Thu 11/12/20	10 days
547	FIBRS-1.6.3.3.2.7	Prepare UAT Results Document for FIBRS	100%	Fri 11/13/20	Mon 11/16/20	2 days
548	FIBRS-1.6.3.3.2.8	Share UAT Results with the Customers for FIBRS	100%	Tue 11/17/20	Tue 11/17/20	1 day
549	FIBRS-1.6.3.3.2.9	MILESTONE - Perform UAT Testing for FIBRS - Completed	100%	Tue 11/17/20	Tue 11/17/20	0 days
550	<b>FIBRS-1.6.3.3.3</b>	<b>Execute Testing for December Deployment</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Tue 12/15/20</b>	<b>18 days</b>
551	<b>FIBRS-1.6.3.3.3.1</b>	<b>Perform FAT Testing on FIBRS - December Deployment</b>	<b>100%</b>	<b>Wed 11/18/20</b>	<b>Tue 12/15/20</b>	<b>18 days</b>
552	FIBRS-1.6.3.3.3.1.1	Execute FAT Testing for FIBRS - December Deployment 1	100%	Wed 11/18/20	Thu 12/3/20	10 days
553	FIBRS-1.6.3.3.3.1.2	Report FAT Bugs in Jira for FIBRS - December Deployment	100%	Wed 11/18/20	Thu 12/3/20	10 days
554	FIBRS-1.6.3.3.3.1.3	Correct FAT Bugs for FIBRS - December Deployment	100%	Wed 11/18/20	Thu 12/3/20	10 days
555	FIBRS-1.6.3.3.3.1.4	Execute FAT Testing for FIBRS - December Deployment 2	100%	Fri 12/4/20	Thu 12/10/20	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
556	FIBRS-1.6.3.3.3.1.5	Update FAT in TTM for FIBRS - December Deployment	100%	Fri 12/11/20	Fri 12/11/20	1 day
557	FIBRS-1.6.3.3.3.1.6	Prepare FAT Results Document for FIBRS - December Deployment	100%	Mon 12/14/20	Mon 12/14/20	1 day
558	FIBRS-1.6.3.3.3.1.7	Share FAT Results with the Customers for FIBRS - December Deployment	100%	Tue 12/15/20	Tue 12/15/20	1 day
559	FIBRS-1.6.3.3.3.1.8	MILESTONE - Perform FAT Testing on FIBRS - December Deployment	100%	Tue 12/15/20	Tue 12/15/20	0 days
560	<b>FIBRS-1.6.3.3.3.2</b>	<b>Perform UAT Testing on FIBRS - December Deployment</b>	<b>100%</b>	<b>Wed 12/2/20</b>	<b>Tue 12/15/20</b>	<b>10 days</b>
561	FIBRS-1.6.3.3.3.2.1	Execute UAT Testing for FIBRS - December Deployment	100%	Wed 12/2/20	Thu 12/10/20	7 days
562	FIBRS-1.6.3.3.3.2.2	Report UAT Bugs in Jira for FIBRS - December Deployment	100%	Wed 12/2/20	Thu 12/10/20	7 days
563	FIBRS-1.6.3.3.3.2.3	Correct UAT Bugs for FIBRS - December Deployment	100%	Wed 12/2/20	Thu 12/10/20	7 days
564	FIBRS-1.6.3.3.3.2.4	Update UAT in TTM for FIBRS - December Deployment	100%	Fri 12/11/20	Fri 12/11/20	1 day
565	FIBRS-1.6.3.3.3.2.5	Prepare UAT Results Document for FIBRS - December Deployment	100%	Mon 12/14/20	Mon 12/14/20	1 day
566	FIBRS-1.6.3.3.3.2.6	Share UAT Results with the Customers for FIBRS - December Deployment	100%	Tue 12/15/20	Tue 12/15/20	1 day
567	FIBRS-1.6.3.3.3.2.7	MILESTONE - Perform UAT Testing on FIBRS - December Deployment	100%	Tue 12/15/20	Tue 12/15/20	0 days
568	<b>FIBRS-1.6.3.3.4</b>	<b>Execute Testing for Verification and Outgoing</b>	<b>100%</b>	<b>Wed 12/16/20</b>	<b>Mon 1/11/21</b>	<b>17 days</b>
569	<b>FIBRS-1.6.3.3.4.1</b>	<b>Perform FAT on FIBRS Verification and Outgoing</b>	<b>100%</b>	<b>Wed 12/16/20</b>	<b>Mon 1/11/21</b>	<b>17 days</b>
570	FIBRS-1.6.3.3.4.1.1	Execute FAT on Verification	100%	Wed 12/16/20	Mon 12/28/20	8 days
571	FIBRS-1.6.3.3.4.1.2	Report FAT Bugs for Verification	100%	Wed 12/16/20	Wed 12/30/20	10 days
572	FIBRS-1.6.3.3.4.1.3	Correct Defects for FAT Verification	100%	Fri 12/18/20	Tue 12/29/20	7 days
573	FIBRS-1.6.3.3.4.1.4	Execute FAT on Outgoing	100%	Wed 12/16/20	Wed 12/30/20	10 days
574	FIBRS-1.6.3.3.4.1.5	Report FAT Bugs for Outgoing	100%	Wed 12/16/20	Wed 12/30/20	10 days
575	FIBRS-1.6.3.3.4.1.6	Correct Defects for FAT Outgoing	100%	Fri 12/18/20	Tue 12/29/20	7 days
576	FIBRS-1.6.3.3.4.1.7	Update FAT TTM for Verification and Outgoing	100%	Wed 12/30/20	Thu 1/7/21	6 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
577	FIBRS-1.6.3.3.4.1.8	Update FAT Test Results Documentation for Verification and Outgoing	100%	Fri 1/8/21	Fri 1/8/21	1 day
578	FIBRS-1.6.3.3.4.1.9	Share FAT Results with the Customers for FIBRS	100%	Mon 1/11/21	Mon 1/11/21	1 day
579	<b>FIBRS-1.6.3.3.4.2</b>	<b>Perform UAT on FIBRS Verification and Outgoing</b>	<b>100%</b>	<b>Tue 12/29/20</b>	<b>Mon 1/11/21</b>	<b>9 days</b>
580	FIBRS-1.6.3.3.4.2.1	Execute UAT on Verification	100%	Tue 12/29/20	Fri 1/8/21	8 days
581	FIBRS-1.6.3.3.4.2.2	Report UAT Bugs for Verification	100%	Tue 12/29/20	Fri 1/8/21	8 days
582	FIBRS-1.6.3.3.4.2.3	Correct Defects for UAT Verification	100%	Tue 12/29/20	Fri 1/8/21	8 days
583	FIBRS-1.6.3.3.4.2.4	Execute UAT on Outgoing	100%	Thu 12/31/20	Fri 1/8/21	6 days
584	FIBRS-1.6.3.3.4.2.5	Report UAT Bugs for Outgoing	100%	Thu 12/31/20	Fri 1/8/21	6 days
585	FIBRS-1.6.3.3.4.2.6	Correct Defects for UAT Outgoing	100%	Thu 12/31/20	Fri 1/8/21	6 days
586	FIBRS-1.6.3.3.4.2.7	Update UAT TTM for Verification and Outgoing	100%	Mon 1/11/21	Mon 1/11/21	1 day
587	FIBRS-1.6.3.3.4.2.8	Update UAT Test Results Documentation for Verification and Outgoing	100%	Mon 1/11/21	Mon 1/11/21	1 day
588	FIBRS-1.6.3.3.4.2.9	Share UAT Results with the Customers for FIBRS	100%	Mon 1/11/21	Mon 1/11/21	1 day
589	FIBRS-1.6.3.3.4.3	MILESTONE - Execute Testing for FIBRS Verification and Outgoing - Completed	100%	Mon 1/11/21	Mon 1/11/21	0 days
590	FIBRS-1.6.3.3.5	MILESTONE - Execute Testing for FIBRS - Completed	100%	Mon 1/11/21	Mon 1/11/21	0 days
591	FIBRS-1.6.4	MILESTONE - Conduct Florida CJIS Portal, Use-of-Force, and FIBRS Testing - Completed	100%	Mon 1/11/21	Mon 1/11/21	0 days
592	<b>FIBRS-1.7</b>	<b>Conduct Training for CJIS Portal, Use-of-Force, and FIBRS</b>	<b>100%</b>	<b>Mon 8/17/20</b>	<b>Tue 1/5/21</b>	<b>96 days</b>
593	FIBRS-1.7.1	Plan Project Office Staff Training Activities for Use-of-Force	100%	Mon 8/17/20	Fri 8/28/20	10 days
594	FIBRS-1.7.2	Schedule Training Sessions for Use-of-Force	100%	Mon 8/31/20	Fri 9/4/20	5 days
595	FIBRS-1.7.3	Plan Project Office Staff Training Activities for FIBRS	100%	Fri 11/13/20	Wed 11/18/20	4 days
596	FIBRS-1.7.4	Schedule Training Sessions for FIBRS	100%	Thu 11/19/20	Fri 12/4/20	10 days
597	<b>FIBRS-1.7.5</b>	<b>Establish CSC and ID&amp;T Training Document for Florida CJIS Portal and Use-of-Force</b>	<b>100%</b>	<b>Mon 8/31/20</b>	<b>Fri 9/25/20</b>	<b>19 days</b>
598	FIBRS-1.7.5.1	Create CSC and ID&T Training Document for Florida CJIS Portal and Use-of-Force	100%	Mon 8/31/20	Mon 9/14/20	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
599	FIBRS-1.7.5.2	Review CSC and ID&T Training Document for Florida CJIS Portal and Use-of-Force	100%	Tue 9/15/20	Mon 9/21/20	5 days
600	FIBRS-1.7.5.3	Update CSC and ID&T Training Document for Florida CJIS Portal and Use-of-Force	100%	Tue 9/22/20	Thu 9/24/20	3 days
601	FIBRS-1.7.5.4	Send CSC and ID&T Training Document for Florida CJIS Portal and Use-of-Force	100%	Fri 9/25/20	Fri 9/25/20	1 day
602	FIBRS-1.7.5.5	MILESTONE - Establish CSC and ID&T Training Document for Florida CJIS Portal and Use-of-Force - Completed	100%	Fri 9/25/20	Fri 9/25/20	0 days
603	FIBRS-1.7.6	Schedule Training Sessions for Verification and Outgoing	100%	Wed 12/16/20	Wed 12/16/20	1 day
604	FIBRS-1.7.7	Reschedule Training Sessions for Verification and Outgoing	100%	Tue 1/5/21	Tue 1/5/21	1 day
605	FIBRS-1.7.8	MILESTONE - Conduct Training for CJIS Portal, Use-of-Force, and FIBRS - Completed	100%	Tue 1/5/21	Tue 1/5/21	0 days
606	<b>FIBRS-1.8</b>	<b>Conduct Testing for System Corrections and Enhancements</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Wed 6/30/21</b>	<b>120 days</b>
607	<b>FIBRS-1.8.1</b>	<b>Conduct Testing for February 2021 Release</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Thu 2/4/21</b>	<b>17 days</b>
608	<b>FIBRS-1.8.1.1</b>	<b>Perform FAT for February 2021 Release</b>	<b>100%</b>	<b>Tue 1/12/21</b>	<b>Thu 2/4/21</b>	<b>17 days</b>
609	FIBRS-1.8.1.1.1	Execute FAT for February 2021 Release	100%	Tue 1/12/21	Tue 1/19/21	5 days
610	FIBRS-1.8.1.1.2	Report FAT Bugs for February 2021 Release	100%	Tue 1/12/21	Tue 1/19/21	5 days
611	FIBRS-1.8.1.1.3	Correct Defects for FAT for February 2021 Release	100%	Tue 1/12/21	Tue 1/19/21	5 days
612	FIBRS-1.8.1.1.4	Execute FAT for Defect Corrections for February 2021 Release	100%	Wed 1/20/21	Thu 1/21/21	2 days
613	FIBRS-1.8.1.1.5	Report FAT Bugs 2 for February 2021 Release	100%	Wed 1/20/21	Thu 1/21/21	2 days
614	FIBRS-1.8.1.1.6	Correct Defects 2 for FAT February 2021 Release	100%	Wed 1/20/21	Thu 1/21/21	2 days
615	FIBRS-1.8.1.1.7	Update FAT TTM for February 2021 Release	100%	Fri 1/22/21	Tue 1/26/21	3 days
616	FIBRS-1.8.1.1.8	Update FAT Test Results Documentation for February 2021 Release	100%	Wed 1/27/21	Fri 1/29/21	3 days
617	FIBRS-1.8.1.1.9	Share FAT Results for February 2021 Release with the Customers	100%	Thu 2/4/21	Thu 2/4/21	1 day
618	<b>FIBRS-1.8.1.2</b>	<b>Perform UAT for February 2021 Release</b>	<b>100%</b>	<b>Wed 1/20/21</b>	<b>Thu 2/4/21</b>	<b>12 days</b>
619	FIBRS-1.8.1.2.1	Execute UAT for February 2021 Release	100%	Wed 1/20/21	Tue 1/26/21	5 days
620	FIBRS-1.8.1.2.2	Report UAT Bugs for February 2021 Release	100%	Wed 1/20/21	Tue 1/26/21	5 days
621	FIBRS-1.8.1.2.3	Correct Defects for UAT for February 2021 Release	100%	Wed 1/20/21	Tue 1/26/21	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
622	FIBRS-1.8.1.2.4	Execute UAT for Defect Corrections for February 2021 Release	100%	Wed 1/27/21	Fri 1/29/21	3 days
623	FIBRS-1.8.1.2.5	Report UAT Bugs for February 2021 Release	100%	Wed 1/27/21	Fri 1/29/21	3 days
624	FIBRS-1.8.1.2.6	Correct Defects for February 2021 Release	100%	Wed 1/27/21	Fri 1/29/21	3 days
625	FIBRS-1.8.1.2.7	Verify UAT Bugs for February 2021 Release	100%	Mon 2/1/21	Mon 2/1/21	1 day
626	FIBRS-1.8.1.2.8	Update UAT TTM for February 2021 Release	100%	Mon 2/1/21	Tue 2/2/21	2 days
627	FIBRS-1.8.1.2.9	Update UAT Test Results Documentation for February 2021 Release	100%	Tue 2/2/21	Wed 2/3/21	2 days
628	FIBRS-1.8.1.2.10	Share UAT Results for February 2021 Release with the Customers	100%	Thu 2/4/21	Thu 2/4/21	1 day
629	FIBRS-1.8.1.3	MILESTONE - Conduct Testing for February 2021 Release - Completed	100%	Thu 2/4/21	Thu 2/4/21	0 days
630	<b>FIBRS-1.8.2</b>	<b>Conduct Testing for March 2021 Release</b>	<b>100%</b>	<b>Fri 2/5/21</b>	<b>Thu 4/22/21</b>	<b>55 days</b>
631	<b>FIBRS-1.8.2.1</b>	<b>Perform FAT for March 2021 Release</b>	<b>100%</b>	<b>Fri 2/5/21</b>	<b>Thu 4/22/21</b>	<b>55 days</b>
632	FIBRS-1.8.2.1.1	Prepare Documentation for March 2021 Release	100%	Fri 2/5/21	Tue 2/16/21	8 days
633	FIBRS-1.8.2.1.2	Review Documentation for March 2021 Release	100%	Wed 2/17/21	Mon 2/22/21	4 days
634	FIBRS-1.8.2.1.3	Execute FAT for March 2021 Release	100%	Thu 3/11/21	Wed 3/24/21	10 days
635	FIBRS-1.8.2.1.4	Report FAT Bugs for March 2021 Release	100%	Thu 3/11/21	Wed 3/24/21	10 days
636	FIBRS-1.8.2.1.5	Correct Defects for FAT for March 2021 Release	100%	Thu 3/11/21	Wed 3/24/21	10 days
637	FIBRS-1.8.2.1.6	Execute FAT for Defect Corrections for March 2021 Release	100%	Thu 3/25/21	Wed 3/31/21	5 days
638	FIBRS-1.8.2.1.7	Report FAT Bugs 2 for March 2021 Release	100%	Thu 3/25/21	Fri 3/26/21	2 days
639	FIBRS-1.8.2.1.8	Correct Defects 2 for FAT for March 2021 Release	100%	Thu 3/25/21	Fri 3/26/21	2 days
640	FIBRS-1.8.2.1.9	Update FAT TTM for March 2021 Release	100%	Mon 3/29/21	Tue 3/30/21	2 days
641	FIBRS-1.8.2.1.10	Update FAT Test Results Documentation for March 2021 Release	100%	Wed 3/31/21	Tue 4/13/21	10 days
642	FIBRS-1.8.2.1.11	Update FAT Test Results Documentation for March 2021 Release - 2	100%	Wed 4/14/21	Wed 4/21/21	6 days
643	FIBRS-1.8.2.1.12	Share FAT Results for March 2021 Release with the Customers	100%	Thu 4/22/21	Thu 4/22/21	1 day
644	<b>FIBRS-1.8.2.2</b>	<b>Perform UAT for March 2021 Release</b>	<b>100%</b>	<b>Thu 3/11/21</b>	<b>Thu 4/22/21</b>	<b>31 days</b>
645	FIBRS-1.8.2.2.1	Execute UAT for March 2021 Release	100%	Thu 3/11/21	Wed 3/24/21	10 days
646	FIBRS-1.8.2.2.2	Report UAT Bugs for March 2021 Release	100%	Thu 3/11/21	Wed 3/24/21	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
647	FIBRS-1.8.2.2.3	Correct Defects for UAT for March 2021 Release	100%	Thu 3/11/21	Wed 3/24/21	10 days
648	FIBRS-1.8.2.2.4	Execute UAT for Defect Corrections for March 2021 Release	100%	Thu 3/25/21	Fri 3/26/21	2 days
649	FIBRS-1.8.2.2.5	Report UAT Bugs 2 for March 2021 Release	100%	Thu 3/25/21	Fri 3/26/21	2 days
650	FIBRS-1.8.2.2.6	Correct Defects 2 for UAT for March 2021 Release	100%	Thu 3/25/21	Thu 3/25/21	1 day
651	FIBRS-1.8.2.2.7	Update UAT TTM for March 2021 Release	100%	Fri 3/26/21	Mon 3/29/21	2 days
652	FIBRS-1.8.2.2.8	Update UAT Test Results Documentation for March 2021 Release	100%	Tue 3/30/21	Mon 4/12/21	10 days
653	FIBRS-1.8.2.2.9	Update UAT Test Results Documentation for March 2021 Release - 2	100%	Tue 4/13/21	Wed 4/21/21	7 days
654	FIBRS-1.8.2.2.10	Share UAT Results for March 2021 Release with the Customers	100%	Thu 4/22/21	Thu 4/22/21	1 day
655	FIBRS-1.8.2.3	MILESTONE - Conduct Testing for March 2021 Release - Completed	100%	Thu 4/22/21	Thu 4/22/21	0 days
656	<b>FIBRS-1.8.3</b>	<b>Conduct Testing for April 2021 Release</b>	<b>100%</b>	<b>Mon 4/19/21</b>	<b>Fri 5/21/21</b>	<b>25 days</b>
657	<b>FIBRS-1.8.3.1</b>	<b>Perform FAT for April 2021 Release</b>	<b>100%</b>	<b>Mon 4/19/21</b>	<b>Fri 5/21/21</b>	<b>25 days</b>
658	FIBRS-1.8.3.1.1	Prepare Documentation for April 2021 Release	100%	Mon 4/19/21	Fri 4/23/21	5 days
659	FIBRS-1.8.3.1.2	Review Documentation for April 2021 Release	100%	Mon 4/26/21	Mon 4/26/21	1 day
660	FIBRS-1.8.3.1.3	Execute FAT for April 2021 Release	100%	Tue 4/27/21	Mon 5/3/21	5 days
661	FIBRS-1.8.3.1.4	Report FAT Bugs for April 2021 Release	100%	Tue 4/27/21	Mon 5/3/21	5 days
662	FIBRS-1.8.3.1.5	Correct Defects for FAT for April 2021 Release	100%	Tue 4/27/21	Mon 5/3/21	5 days
663	FIBRS-1.8.3.1.6	Execute FAT for Defect Corrections for April 2021 Release	100%	Tue 5/4/21	Thu 5/6/21	3 days
664	FIBRS-1.8.3.1.7	Report FAT Bugs 2 for April 2021 Release	100%	Tue 5/4/21	Wed 5/5/21	2 days
665	FIBRS-1.8.3.1.8	Correct Defects 2 for FAT for April 2021 Release	100%	Tue 5/4/21	Wed 5/5/21	2 days
666	FIBRS-1.8.3.1.9	Verify Corrections for FAT for April 2021 Release	100%	Thu 5/6/21	Fri 5/7/21	2 days
667	FIBRS-1.8.3.1.10	Update FAT TTM for April 2021 Release	100%	Mon 5/10/21	Tue 5/11/21	2 days
668	FIBRS-1.8.3.1.11	Update FAT Test Results Documentation for April 2021 Release	100%	Wed 5/12/21	Thu 5/13/21	2 days
669	FIBRS-1.8.3.1.12	Share FAT Results for April 2021 Release with the Customers	100%	Fri 5/14/21	Fri 5/21/21	6 days
670	<b>FIBRS-1.8.3.2</b>	<b>Perform UAT for April 2021 Release</b>	<b>100%</b>	<b>Tue 4/27/21</b>	<b>Fri 5/21/21</b>	<b>19 days</b>
671	FIBRS-1.8.3.2.1	Execute UAT for April 2021 Release	100%	Tue 4/27/21	Mon 5/3/21	5 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
672	FIBRS-1.8.3.2.2	Report UAT Bugs for April 2021 Release	100%	Tue 4/27/21	Mon 5/3/21	5 days
673	FIBRS-1.8.3.2.3	Correct Defects for UAT for April 2021 Release	100%	Tue 4/27/21	Mon 5/3/21	5 days
674	FIBRS-1.8.3.2.4	Execute UAT for Defect Corrections for April 2021 Release	100%	Tue 5/4/21	Tue 5/4/21	1 day
675	FIBRS-1.8.3.2.5	Report UAT Bugs 2 for April 2021 Release	100%	Tue 5/4/21	Tue 5/4/21	1 day
676	FIBRS-1.8.3.2.6	Correct Defects 2 for UAT for April 2021 Release	100%	Tue 5/4/21	Tue 5/4/21	1 day
677	FIBRS-1.8.3.2.7	Verify Corrections for UAT for April 2021 Release	100%	Wed 5/5/21	Wed 5/5/21	1 day
678	FIBRS-1.8.3.2.8	Update UAT TTM for April 2021 Release	100%	Tue 5/4/21	Mon 5/10/21	5 days
679	FIBRS-1.8.3.2.9	Update UAT Test Results Documentation for April 2021 Release	100%	Tue 5/11/21	Wed 5/12/21	2 days
680	FIBRS-1.8.3.2.10	Share UAT Results for April 2021 Release with the Customers	100%	Thu 5/13/21	Fri 5/21/21	7 days
681	FIBRS-1.8.3.3	MILESTONE - Conduct Testing for April 2021 Release - Completed	100%	Fri 5/21/21	Fri 5/21/21	0 days
682	<b>FIBRS-1.8.4</b>	<b>Conduct Testing for June 2021 Release</b>	<b>100%</b>	<b>Thu 5/6/21</b>	<b>Wed 6/30/21</b>	<b>39 days</b>
683	<b>FIBRS-1.8.4.1</b>	<b>Perform FAT for June 2021 Release</b>	<b>100%</b>	<b>Thu 5/6/21</b>	<b>Wed 6/30/21</b>	<b>39 days</b>
684	FIBRS-1.8.4.1.1	Prepare Documentation for June 2021 Release	100%	Thu 5/6/21	Wed 5/19/21	10 days
685	FIBRS-1.8.4.1.2	Review Documentation for June 2021 Release	100%	Thu 5/20/21	Thu 6/3/21	10 days
686	FIBRS-1.8.4.1.3	Update Documentation for June 2021 Release	100%	Fri 6/4/21	Fri 6/4/21	1 day
687	FIBRS-1.8.4.1.4	Execute FAT for June 2021 Release	100%	Tue 6/8/21	Thu 6/17/21	8 days
688	FIBRS-1.8.4.1.5	Report FAT Bugs for June 2021 Release	100%	Tue 6/8/21	Thu 6/17/21	8 days
689	FIBRS-1.8.4.1.6	Correct Defects for FAT for June 2021 Release	100%	Tue 6/8/21	Thu 6/17/21	8 days
690	FIBRS-1.8.4.1.7	Execute UAT for Defect Corrections for June 2021 Release	100%	Fri 6/18/21	Thu 6/24/21	5 days
691	FIBRS-1.8.4.1.8	Report UAT Bugs 2 for June 2021 Release	100%	Fri 6/18/21	Thu 6/24/21	5 days
692	FIBRS-1.8.4.1.9	Correct Defects 2 for UAT for June 2021 Release	100%	Fri 6/18/21	Thu 6/24/21	5 days
693	FIBRS-1.8.4.1.10	Verify Corrections for FAT for June 2021 Release	100%	Fri 6/25/21	Mon 6/28/21	2 days
694	FIBRS-1.8.4.1.11	Update UAT TTM for June 2021 Release	100%	Tue 6/29/21	Tue 6/29/21	1 day
695	FIBRS-1.8.4.1.12	Update UAT Test Results Documentation for June 2021 Release	100%	Wed 6/30/21	Wed 6/30/21	1 day
696	FIBRS-1.8.4.1.13	Share UAT Results for June 2021 Release with the Customers	100%	Wed 6/30/21	Wed 6/30/21	1 day
697	<b>FIBRS-1.8.4.2</b>	<b>Perform UAT for June 2021 Release</b>	<b>100%</b>	<b>Tue 6/8/21</b>	<b>Wed 6/30/21</b>	<b>17 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
698	FIBRS-1.8.4.2.1	Execute UAT for June 2021 Release	100%	Tue 6/8/21	Thu 6/17/21	8 days
699	FIBRS-1.8.4.2.2	Report UAT Bugs for June 2021 Release	100%	Tue 6/8/21	Thu 6/17/21	8 days
700	FIBRS-1.8.4.2.3	Correct Defects for UAT for June 2021 Release	100%	Tue 6/8/21	Thu 6/17/21	8 days
701	FIBRS-1.8.4.2.4	Execute UAT for Defect Corrections for June 2021 Release	100%	Fri 6/18/21	Thu 6/24/21	5 days
702	FIBRS-1.8.4.2.5	Report UAT Bugs 2 for June 2021 Release	100%	Fri 6/18/21	Thu 6/24/21	5 days
703	FIBRS-1.8.4.2.6	Correct Defects 2 for UAT for June 2021 Release	100%	Fri 6/18/21	Thu 6/24/21	5 days
704	FIBRS-1.8.4.2.7	Verify Corrections for UAT for June 2021 Release	100%	Fri 6/25/21	Mon 6/28/21	2 days
705	FIBRS-1.8.4.2.8	Update UAT TTM for June 2021 Release	100%	Fri 6/25/21	Mon 6/28/21	2 days
706	FIBRS-1.8.4.2.9	Update UAT Test Results Documentation for June 2021 Release	100%	Tue 6/29/21	Tue 6/29/21	1 day
707	FIBRS-1.8.4.2.10	Share UAT Results for June 2021 Release with the Customers	100%	Wed 6/30/21	Wed 6/30/21	1 day
708	FIBRS-1.8.4.3	MILESTONE - Conduct Testing for June 2021 Release - Completed	100%	Wed 6/30/21	Wed 6/30/21	0 days
709	FIBRS-1.8.5	MILESTONE - Conduct Testing for System Corrections and Enhancements - Completed	100%	Wed 6/30/21	Wed 6/30/21	0 days
710	<b>FIBRS-1.9</b>	<b>Conduct Testing for 2021</b>	<b>18%</b>	<b>Thu 7/1/21</b>	<b>Wed 12/15/21</b>	<b>115 days</b>
711	<b>FIBRS-1.9.1</b>	<b>Conduct Testing for August 2021 Release</b>	<b>43%</b>	<b>Thu 7/1/21</b>	<b>Wed 8/4/21</b>	<b>24 days</b>
712	<b>FIBRS-1.9.1.1</b>	<b>Perform FAT for August 2021 Release</b>	<b>48%</b>	<b>Thu 7/1/21</b>	<b>Wed 8/4/21</b>	<b>24 days</b>
713	FIBRS-1.9.1.1.1	Prepare Documentation for August 2021 Release	100%	Thu 7/1/21	Mon 7/12/21	7 days
714	FIBRS-1.9.1.1.2	Execute FAT for August 2021 Release	100%	Tue 7/13/21	Mon 7/19/21	5 days
715	FIBRS-1.9.1.1.3	Report FAT Bugs for August 2021 Release	100%	Tue 7/13/21	Mon 7/19/21	5 days
716	FIBRS-1.9.1.1.4	Correct Defects for FAT for August 2021 Release	50%	Tue 7/13/21	Tue 7/20/21	6 days
717	FIBRS-1.9.1.1.5	Execute UAT for Defect Corrections for August 2021 Release	0%	Wed 7/21/21	Mon 7/26/21	4 days
718	FIBRS-1.9.1.1.6	Report UAT Bugs 2 for August 2021 Release	0%	Wed 7/21/21	Mon 7/26/21	4 days
719	FIBRS-1.9.1.1.7	Correct Defects 2 for UAT for August 2021 Release	0%	Wed 7/21/21	Mon 7/26/21	4 days
720	FIBRS-1.9.1.1.8	Verify Corrections for FAT for August 2021 Release	0%	Tue 7/27/21	Fri 7/30/21	4 days
721	FIBRS-1.9.1.1.9	Update UAT TTM for August 2021 Release	0%	Mon 8/2/21	Mon 8/2/21	1 day
722	FIBRS-1.9.1.1.10	Update UAT Test Results Documentation for August 2021 Release	0%	Tue 8/3/21	Tue 8/3/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
723	FIBRS-1.9.1.1.11	Share UAT Results for August 2021 Release with the Customers	0%	Wed 8/4/21	Wed 8/4/21	1 day
724	<b>FIBRS-1.9.1.2</b>	<b>Perform UAT for August 2021 Release</b>	<b>37%</b>	<b>Tue 7/13/21</b>	<b>Wed 8/4/21</b>	<b>17 days</b>
725	FIBRS-1.9.1.2.1	Execute UAT for August 2021 Release	100%	Tue 7/13/21	Mon 7/19/21	5 days
726	FIBRS-1.9.1.2.2	Report UAT Bugs for August 2021 Release	100%	Tue 7/13/21	Mon 7/19/21	5 days
727	FIBRS-1.9.1.2.3	Correct Defects for UAT for August 2021 Release	50%	Tue 7/13/21	Tue 7/20/21	6 days
728	FIBRS-1.9.1.2.4	Execute UAT for Defect Corrections for August 2021 Release	0%	Wed 7/21/21	Mon 7/26/21	4 days
729	FIBRS-1.9.1.2.5	Report UAT Bugs 2 for August 2021 Release	0%	Wed 7/21/21	Mon 7/26/21	4 days
730	FIBRS-1.9.1.2.6	Correct Defects 2 for UAT for August 2021 Release	0%	Wed 7/21/21	Mon 7/26/21	4 days
731	FIBRS-1.9.1.2.7	Verify Corrections for UAT for August 2021 Release	0%	Tue 7/27/21	Fri 7/30/21	4 days
732	FIBRS-1.9.1.2.8	Update UAT TTM for August 2021 Release	0%	Mon 8/2/21	Mon 8/2/21	1 day
733	FIBRS-1.9.1.2.9	Update UAT Test Results Documentation for August 2021 Release	0%	Tue 8/3/21	Tue 8/3/21	1 day
734	FIBRS-1.9.1.2.10	Share UAT Results for August 2021 Release with the Customers	0%	Wed 8/4/21	Wed 8/4/21	1 day
735	FIBRS-1.9.1.3	MILESTONE - Conduct Testing for August 2021 Release - Completed	0%	Wed 8/4/21	Wed 8/4/21	0 days
736	<b>FIBRS-1.9.2</b>	<b>Conduct Testing for December 2021 Release</b>	<b>0%</b>	<b>Mon 9/13/21</b>	<b>Wed 12/15/21</b>	<b>65 days</b>
737	<b>FIBRS-1.9.2.1</b>	<b>Perform FAT for December 2021 Release</b>	<b>0%</b>	<b>Mon 9/13/21</b>	<b>Wed 12/15/21</b>	<b>65 days</b>
738	FIBRS-1.9.2.1.1	Prepare Documentation for December 2021 Release	0%	Mon 9/13/21	Fri 9/24/21	10 days
739	FIBRS-1.9.2.1.2	Prepare Documentation for December 2021 Release - 2	0%	Mon 9/27/21	Fri 10/8/21	10 days
740	FIBRS-1.9.2.1.3	Review Documentation for December 2021 Release	0%	Mon 10/11/21	Fri 10/22/21	10 days
741	FIBRS-1.9.2.1.4	Update Documentation for December 2021 Release	0%	Mon 10/25/21	Fri 11/5/21	10 days
742	FIBRS-1.9.2.1.5	Execute FAT for December 2021 Release	0%	Tue 11/9/21	Mon 11/15/21	4 days
743	FIBRS-1.9.2.1.6	Report FAT Bugs for December 2021 Release	0%	Tue 11/9/21	Mon 11/15/21	4 days
744	FIBRS-1.9.2.1.7	Correct Defects for FAT for December 2021 Release	0%	Tue 11/9/21	Mon 11/15/21	4 days
745	FIBRS-1.9.2.1.8	Execute UAT for Defect Corrections for December 2021 Release	0%	Tue 11/16/21	Fri 11/19/21	4 days
746	FIBRS-1.9.2.1.9	Report UAT Bugs 2 for December 2021 Release	0%	Tue 11/16/21	Fri 11/19/21	4 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
747	FIBRS-1.9.2.1.10	Correct Defects 2 for UAT for December 2021 Release	0%	Tue 11/16/21	Fri 11/19/21	4 days
748	FIBRS-1.9.2.1.11	Verify Corrections for FAT for December 2021 Release	0%	Mon 11/22/21	Mon 11/29/21	4 days
749	FIBRS-1.9.2.1.12	Update UAT TTM for December 2021 Release	0%	Tue 11/30/21	Fri 12/10/21	9 days
750	FIBRS-1.9.2.1.13	Update UAT Test Results Documentation for December 2021 Release	0%	Mon 12/13/21	Tue 12/14/21	2 days
751	FIBRS-1.9.2.1.14	Share UAT Results for December 2021 Release with the Customers	0%	Wed 12/15/21	Wed 12/15/21	1 day
752	<b>FIBRS-1.9.2.2</b>	<b>Perform UAT for December 2021 Release</b>	<b>0%</b>	<b>Mon 11/22/21</b>	<b>Wed 12/15/21</b>	<b>16 days</b>
753	FIBRS-1.9.2.2.1	Execute UAT for December 2021 Release	0%	Mon 11/22/21	Tue 11/30/21	5 days
754	FIBRS-1.9.2.2.2	Report UAT Bugs for December 2021 Release	0%	Mon 11/22/21	Tue 11/30/21	5 days
755	FIBRS-1.9.2.2.3	Correct Defects for UAT for December 2021 Release	0%	Mon 11/22/21	Tue 11/30/21	5 days
756	FIBRS-1.9.2.2.4	Execute UAT for Defect Corrections for December 2021 Release	0%	Wed 12/1/21	Tue 12/7/21	5 days
757	FIBRS-1.9.2.2.5	Report UAT Bugs 2 for December 2021 Release	0%	Wed 12/1/21	Tue 12/7/21	5 days
758	FIBRS-1.9.2.2.6	Correct Defects 2 for UAT for December 2021 Release	0%	Wed 12/1/21	Tue 12/7/21	5 days
759	FIBRS-1.9.2.2.7	Verify Corrections for UAT for December 2021 Release	0%	Wed 12/8/21	Fri 12/10/21	3 days
760	FIBRS-1.9.2.2.8	Update UAT TTM for December 2021 Release	0%	Mon 12/13/21	Mon 12/13/21	1 day
761	FIBRS-1.9.2.2.9	Update UAT Test Results Documentation for December 2021 Release	0%	Tue 12/14/21	Tue 12/14/21	1 day
762	FIBRS-1.9.2.2.10	Share UAT Results for December 2021 Release with the Customers	0%	Wed 12/15/21	Wed 12/15/21	1 day
763	FIBRS-1.9.2.3	MILESTONE - Conduct Testing for December 2021 Release	0%	Wed 12/15/21	Wed 12/15/21	0 days
764	FIBRS-1.9.3	MILESTONE - Conduct Testing for 2021	0%	Wed 12/15/21	Wed 12/15/21	0 days
765	<b>FIBRS-1.10</b>	<b>Conduct MNI Tasks</b>	<b>36%</b>	<b>Wed 2/3/21</b>	<b>Tue 5/24/22</b>	<b>331 days</b>
766	<b>FIBRS-1.10.1</b>	<b>Purchase MNI Product</b>	<b>79%</b>	<b>Wed 2/3/21</b>	<b>Fri 9/3/21</b>	<b>151 days</b>
767	<b>FIBRS-1.10.1.1</b>	<b>Prepare Testing for MNI</b>	<b>100%</b>	<b>Wed 2/3/21</b>	<b>Wed 5/19/21</b>	<b>76 days</b>
768	FIBRS-1.10.1.1.1	Plan Testing Activities for MNI	100%	Wed 2/3/21	Tue 2/16/21	10 days
769	FIBRS-1.10.1.1.2	Create a Test Bed for MNI	100%	Wed 2/17/21	Tue 3/2/21	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
770	FIBRS-1.10.1.1.3	Create a Test Bed for MNI - 2	100%	Wed 3/3/21	Tue 3/16/21	10 days
771	FIBRS-1.10.1.1.4	Submit Change Request for MNI - Testing activities on hold	100%	Wed 3/17/21	Tue 3/30/21	10 days
772	FIBRS-1.10.1.1.5	Approve MNI Change Request	100%	Wed 3/31/21	Wed 3/31/21	1 day
773	FIBRS-1.10.1.1.6	Update Schedule to update MNI tasks	100%	Thu 4/1/21	Wed 4/14/21	10 days
774	FIBRS-1.10.1.1.7	Review Schedule Changes for MNI	100%	Thu 4/15/21	Wed 4/21/21	5 days
775	FIBRS-1.10.1.1.8	Approve Schedule Changes	100%	Mon 5/10/21	Mon 5/17/21	6 days
776	FIBRS-1.10.1.1.9	Baseline Schedule for MNI Changes	100%	Tue 5/18/21	Wed 5/19/21	2 days
777	FIBRS-1.10.1.1.10	MILESTONE - Prepare Testing for MNI - Completed	100%	Wed 5/19/21	Wed 5/19/21	0 days
778	<b>FIBRS-1.10.1.2</b>	<b>Research MNI Products</b>	<b>100%</b>	<b>Thu 4/1/21</b>	<b>Wed 5/12/21</b>	<b>30 days</b>
779	FIBRS-1.10.1.2.1	Draft RFI	100%	Thu 4/1/21	Wed 4/14/21	10 days
780	FIBRS-1.10.1.2.2	Contact Gartner for Options	100%	Thu 4/15/21	Wed 4/28/21	10 days
781	FIBRS-1.10.1.2.3	Research Options with Gartner	100%	Thu 4/29/21	Wed 5/12/21	10 days
782	FIBRS-1.10.1.2.4	MILESTONE - Research MNI Products - Completed	100%	Wed 5/12/21	Wed 5/12/21	0 days
783	<b>FIBRS-1.10.1.3</b>	<b>Select MNI Product</b>	<b>75%</b>	<b>Thu 5/13/21</b>	<b>Fri 8/6/21</b>	<b>60 days</b>
784	FIBRS-1.10.1.3.1	Evaluate MNI Products	100%	Thu 5/13/21	Wed 5/26/21	10 days
785	FIBRS-1.10.1.3.2	Evaluate MNI Products - 2	100%	Thu 5/27/21	Thu 6/10/21	10 days
786	FIBRS-1.10.1.3.3	Evaluate MNI Products - 3	100%	Fri 6/11/21	Thu 6/24/21	10 days
787	FIBRS-1.10.1.3.4	Evaluate MNI Products - 4	100%	Fri 6/25/21	Fri 7/9/21	10 days
788	FIBRS-1.10.1.3.5	Evaluate MNI Products - 5	50%	Mon 7/12/21	Fri 7/23/21	10 days
789	FIBRS-1.10.1.3.6	Select MNI Product	0%	Mon 7/26/21	Fri 8/6/21	10 days
790	FIBRS-1.10.1.3.7	MILESTONE - Select MNI Product - Completed	0%	Fri 8/6/21	Fri 8/6/21	0 days
791	<b>FIBRS-1.10.1.4</b>	<b>Procure MNI Product</b>	<b>0%</b>	<b>Mon 8/9/21</b>	<b>Fri 9/3/21</b>	<b>20 days</b>
792	FIBRS-1.10.1.4.1	Create PO/IRR	0%	Mon 8/9/21	Fri 8/20/21	10 days
793	FIBRS-1.10.1.4.2	Approve PO/IRR	0%	Mon 8/23/21	Fri 9/3/21	10 days
794	FIBRS-1.10.1.4.3	MILESTONE - Procure MNI Product - Completed	0%	Fri 9/3/21	Fri 9/3/21	0 days
795	FIBRS-1.10.1.5	MILESTONE - Purchase MNI Product - Completed	0%	Fri 9/3/21	Fri 9/3/21	0 days
796	<b>FIBRS-1.10.2</b>	<b>Install and Configure MNI Product</b>	<b>0%</b>	<b>Tue 9/7/21</b>	<b>Tue 5/24/22</b>	<b>180 days</b>
797	<b>FIBRS-1.10.2.1</b>	<b>Install and Configure MNI Product - Dev</b>	<b>0%</b>	<b>Tue 9/7/21</b>	<b>Tue 11/16/21</b>	<b>50 days</b>
798	FIBRS-1.10.2.1.1	Install Networking Components for MNI Product	0%	Tue 9/7/21	Mon 9/20/21	10 days
799	FIBRS-1.10.2.1.2	Install MNI Product	0%	Tue 9/21/21	Mon 10/4/21	10 days
800	FIBRS-1.10.2.1.3	Verify Installation of MNI Product	0%	Tue 10/5/21	Mon 10/18/21	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
801	FIBRS-1.10.2.1.4	Configure MNI Product	0%	Tue 10/19/21	Mon 11/1/21	10 days
802	FIBRS-1.10.2.1.5	Test Installation and Configuration of MNI Product	0%	Tue 11/2/21	Tue 11/16/21	10 days
803	FIBRS-1.10.2.1.6	MILESTONE - Install and Configure MNI Product - Dev - Completed	0%	Tue 11/16/21	Tue 11/16/21	0 days
804	<b>FIBRS-1.10.2.2</b>	<b>Install and Configure MNI Product - Test</b>	<b>0%</b>	<b>Wed 11/17/21</b>	<b>Tue 2/1/22</b>	<b>50 days</b>
805	FIBRS-1.10.2.2.1	Install Networking Components for MNI Product	0%	Wed 11/17/21	Thu 12/2/21	10 days
806	FIBRS-1.10.2.2.2	Install MNI Product	0%	Fri 12/3/21	Thu 12/16/21	10 days
807	FIBRS-1.10.2.2.3	Verify Installation of MNI Product	0%	Fri 12/17/21	Mon 1/3/22	10 days
808	FIBRS-1.10.2.2.4	Configure MNI Product	0%	Tue 1/4/22	Tue 1/18/22	10 days
809	FIBRS-1.10.2.2.5	Test Installation and Configuration of MNI Product	0%	Wed 1/19/22	Tue 2/1/22	10 days
810	FIBRS-1.10.2.2.6	MILESTONE - Install and Configure MNI Product - Test - Completed	0%	Tue 2/1/22	Tue 2/1/22	0 days
811	<b>FIBRS-1.10.2.3</b>	<b>Install and Configure MNI Product - Production</b>	<b>0%</b>	<b>Wed 2/2/22</b>	<b>Tue 3/29/22</b>	<b>40 days</b>
812	FIBRS-1.10.2.3.1	Install Networking Components for MNI Product	0%	Wed 2/2/22	Tue 2/15/22	10 days
813	FIBRS-1.10.2.3.2	Install MNI Product	0%	Wed 2/16/22	Tue 3/1/22	10 days
814	FIBRS-1.10.2.3.3	Verify Installation of MNI Product	0%	Wed 3/2/22	Tue 3/15/22	10 days
815	FIBRS-1.10.2.3.4	Configure MNI Product	0%	Wed 3/16/22	Tue 3/29/22	10 days
816	FIBRS-1.10.2.3.5	MILESTONE - Install and Configure MNI Product - Production - Completed	0%	Tue 3/29/22	Tue 3/29/22	0 days
817	<b>FIBRS-1.10.2.4</b>	<b>Install and Configure MNI Product - DR</b>	<b>0%</b>	<b>Wed 3/30/22</b>	<b>Tue 5/24/22</b>	<b>40 days</b>
818	FIBRS-1.10.2.4.1	Install Networking Components for MNI Product	0%	Wed 3/30/22	Tue 4/12/22	10 days
819	FIBRS-1.10.2.4.2	Install MNI Product	0%	Wed 4/13/22	Tue 4/26/22	10 days
820	FIBRS-1.10.2.4.3	Verify Installation of MNI Product	0%	Wed 4/27/22	Tue 5/10/22	10 days
821	FIBRS-1.10.2.4.4	Configure MNI Product	0%	Wed 5/11/22	Tue 5/24/22	10 days
822	FIBRS-1.10.2.4.5	MILESTONE - Install and Configure MNI Product - DR - Completed	0%	Tue 5/24/22	Tue 5/24/22	0 days
823	FIBRS-1.10.2.5	MILESTONE - Install and Configure MNI Product - Completed	0%	Tue 5/24/22	Tue 5/24/22	0 days
824	<b>FIBRS-1.10.3</b>	<b>Conduct MNI Testing</b>	<b>6%</b>	<b>Wed 3/3/21</b>	<b>Tue 3/15/22</b>	<b>261 days</b>
825	<b>FIBRS-1.10.3.1</b>	<b>Prepare Test Scenarios for MNI</b>	<b>20%</b>	<b>Wed 3/3/21</b>	<b>Tue 11/16/21</b>	<b>181 days</b>
826	FIBRS-1.10.3.1.1	Create Test Scenarios for MNI	100%	Wed 3/3/21	Tue 3/16/21	10 days
827	FIBRS-1.10.3.1.2	Update Test scenarios for MNI	0%	Tue 9/21/21	Mon 10/4/21	10 days
828	FIBRS-1.10.3.1.3	Share Test Scenarios for MNI	0%	Tue 10/5/21	Mon 10/18/21	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
829	FIBRS-1.10.3.1.4	Revise Test Scenarios for MNI	0%	Tue 10/19/21	Mon 11/1/21	10 days
830	FIBRS-1.10.3.1.5	Review Test Scenarios for MNI	0%	Tue 11/2/21	Tue 11/16/21	10 days
831	FIBRS-1.10.3.1.6	MILESTONE - Prepare Test Scenarios for MNI	0%	Tue 11/16/21	Tue 11/16/21	0 days
832	<b>FIBRS-1.10.3.2</b>	<b>Prepare Test Cases for MNI</b>	<b>0%</b>	<b>Wed 11/17/21</b>	<b>Tue 1/18/22</b>	<b>40 days</b>
833	FIBRS-1.10.3.2.1	Create Test Cases for MNI	0%	Wed 11/17/21	Thu 12/2/21	10 days
834	FIBRS-1.10.3.2.2	Share Test Cases for MNI	0%	Fri 12/3/21	Thu 12/16/21	10 days
835	FIBRS-1.10.3.2.3	Revise Test Cases for MNI	0%	Fri 12/17/21	Mon 1/3/22	10 days
836	FIBRS-1.10.3.2.4	Review Test Cases for MNI	0%	Tue 1/4/22	Tue 1/18/22	10 days
837	FIBRS-1.10.3.2.5	MILESTONE - Prepare Test Cases for MNI - Completed	0%	Tue 1/18/22	Tue 1/18/22	0 days
838	FIBRS-1.10.3.3	MILESTONE - Prepare Testing for MNI - Completed	0%	Tue 1/18/22	Tue 1/18/22	0 days
839	<b>FIBRS-1.10.3.4</b>	<b>Execute Testing for MNI</b>	<b>0%</b>	<b>Wed 1/19/22</b>	<b>Tue 3/15/22</b>	<b>40 days</b>
840	<b>FIBRS-1.10.3.4.1</b>	<b>Perform FAT Testing for MNI</b>	<b>0%</b>	<b>Wed 1/19/22</b>	<b>Tue 2/15/22</b>	<b>20 days</b>
841	FIBRS-1.10.3.4.1.1	Execute FAT Testing for MNI	0%	Wed 1/19/22	Tue 1/25/22	5 days
842	FIBRS-1.10.3.4.1.2	Report FAT Bugs in Jira for MNI	0%	Wed 1/19/22	Tue 1/25/22	5 days
843	FIBRS-1.10.3.4.1.3	Correct FAT Bugs for MNI	0%	Wed 1/26/22	Tue 2/1/22	5 days
844	FIBRS-1.10.3.4.1.4	Perform FAT Bug Correction Testing for MNI	0%	Wed 2/2/22	Tue 2/8/22	5 days
845	FIBRS-1.10.3.4.1.5	Update FAT in TTM for MNI	0%	Wed 1/26/22	Tue 2/1/22	5 days
846	FIBRS-1.10.3.4.1.6	Prepare FAT Results Document for MNI	0%	Wed 2/2/22	Tue 2/8/22	5 days
847	FIBRS-1.10.3.4.1.7	Share FAT Results with the Customers for MNI	0%	Wed 2/9/22	Tue 2/15/22	5 days
848	FIBRS-1.10.3.4.1.8	MILESTONE - Perform FAT Testing for MNI - Completed	0%	Tue 2/15/22	Tue 2/15/22	0 days
849	<b>FIBRS-1.10.3.4.2</b>	<b>Perform UAT Testing for MNI</b>	<b>0%</b>	<b>Wed 2/16/22</b>	<b>Tue 3/15/22</b>	<b>20 days</b>
850	FIBRS-1.10.3.4.2.1	Execute UAT Testing for MNI	0%	Wed 2/16/22	Tue 2/22/22	5 days
851	FIBRS-1.10.3.4.2.2	Report UAT Bugs in Jira for MNI	0%	Wed 2/16/22	Tue 2/22/22	5 days
852	FIBRS-1.10.3.4.2.3	Correct UAT Bugs for MNI	0%	Wed 2/23/22	Tue 3/1/22	5 days
853	FIBRS-1.10.3.4.2.4	Perform UAT Bug Correction Testing for MNI	0%	Wed 3/2/22	Tue 3/8/22	5 days
854	FIBRS-1.10.3.4.2.5	Update UAT in TTM for MNI	0%	Wed 2/23/22	Tue 3/1/22	5 days
855	FIBRS-1.10.3.4.2.6	Prepare UAT Results Document for MNI	0%	Wed 3/2/22	Tue 3/8/22	5 days
856	FIBRS-1.10.3.4.2.7	Share UAT Results with the Customers for MNI	0%	Wed 3/9/22	Tue 3/15/22	5 days
857	FIBRS-1.10.3.4.2.8	MILESTONE - Perform UAT Testing for MNI - Completed	0%	Tue 3/15/22	Tue 3/15/22	0 days

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ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
858	FIBRS-1.10.3.4.3	MILESTONE - Execute Testing for MNI - Completed	0%	Tue 3/15/22	Tue 3/15/22	0 days
859	FIBRS-1.10.3.5	MILESTONE - Conduct MNI Testing - Completed	0%	Tue 3/15/22	Tue 3/15/22	0 days
860	FIBRS-1.10.4	MILESTONE - Conduct MNI Tasks - Completed	0%	Tue 5/24/22	Tue 5/24/22	0 days
861	<b>FIBRS-1.11</b>	<b>Conduct DR Testing</b>	<b>84%</b>	<b>Fri 4/9/21</b>	<b>Wed 8/4/21</b>	<b>82 days</b>
862	<b>FIBRS-1.11.1</b>	<b>Prepare Testing for DR</b>	<b>100%</b>	<b>Fri 4/9/21</b>	<b>Fri 6/4/21</b>	<b>40 days</b>
863	FIBRS-1.11.1.1	Plan Testing Activities for DR	100%	Fri 4/9/21	Mon 4/12/21	2 days
864	<b>FIBRS-1.11.1.2</b>	<b>Prepare Test Scenarios for DR</b>	<b>100%</b>	<b>Tue 4/13/21</b>	<b>Wed 5/26/21</b>	<b>32 days</b>
865	FIBRS-1.11.1.2.1	Create Test Scenarios for DR	100%	Tue 4/13/21	Mon 4/26/21	10 days
866	FIBRS-1.11.1.2.2	Update Test Scenarios for DR	100%	Tue 4/27/21	Mon 5/10/21	10 days
867	FIBRS-1.11.1.2.3	Revise Test Scenarios for DR	100%	Tue 5/11/21	Mon 5/24/21	10 days
868	FIBRS-1.11.1.2.4	Review Test Scenarios for DR	100%	Tue 5/25/21	Tue 5/25/21	1 day
869	FIBRS-1.11.1.2.5	Create Test Bed for DR	100%	Wed 5/26/21	Wed 5/26/21	1 day
870	<b>FIBRS-1.11.1.3</b>	<b>Prepare Test Cases for DR</b>	<b>100%</b>	<b>Tue 5/11/21</b>	<b>Fri 6/4/21</b>	<b>18 days</b>
871	FIBRS-1.11.1.3.1	Create Test Cases for DR	100%	Tue 5/11/21	Mon 5/24/21	10 days
872	FIBRS-1.11.1.3.2	Share Test Cases for DR	100%	Tue 5/25/21	Tue 6/1/21	5 days
873	FIBRS-1.11.1.3.3	Revise Test Cases for DR	100%	Wed 6/2/21	Thu 6/3/21	2 days
874	FIBRS-1.11.1.3.4	Review Test Cases for DR	100%	Fri 6/4/21	Fri 6/4/21	1 day
875	FIBRS-1.11.1.4	MILESTONE - Prepare Testing for DR - Completed	100%	Fri 6/4/21	Fri 6/4/21	0 days
876	<b>FIBRS-1.11.2</b>	<b>Execute Testing for DR</b>	<b>64%</b>	<b>Mon 6/14/21</b>	<b>Wed 8/4/21</b>	<b>37 days</b>
877	<b>FIBRS-1.11.2.1</b>	<b>Perform Testing for DR</b>	<b>64%</b>	<b>Mon 6/14/21</b>	<b>Wed 8/4/21</b>	<b>37 days</b>
878	FIBRS-1.11.2.1.1	Plan to run DR Exercise	100%	Mon 6/14/21	Fri 6/25/21	10 days
879	FIBRS-1.11.2.1.2	Schedule DR Exercise	100%	Mon 6/28/21	Tue 6/29/21	2 days
880	FIBRS-1.11.2.1.3	Execute Testing for DR	100%	Wed 6/30/21	Thu 7/1/21	2 days
881	FIBRS-1.11.2.1.4	Report Bugs/Issues in Jira for DR	100%	Wed 6/30/21	Thu 7/1/21	2 days
882	FIBRS-1.11.2.1.5	Resolve Issues found in DR Testing	100%	Wed 6/30/21	Wed 7/14/21	10 days
883	FIBRS-1.11.2.1.6	Resolve Issues found in DR Testing -2	20%	Thu 7/15/21	Fri 7/23/21	7 days
884	FIBRS-1.11.2.1.7	Perform Bug Correction Testing for DR	0%	Fri 7/23/21	Fri 7/30/21	5 days
885	FIBRS-1.11.2.1.8	Update TTM for DR	0%	Mon 8/2/21	Tue 8/3/21	2 days
886	FIBRS-1.11.2.1.9	Prepare Testing Results Document for DR	0%	Mon 8/2/21	Tue 8/3/21	2 days
887	FIBRS-1.11.2.1.10	Share Testing Results with the Customers for DR	0%	Wed 8/4/21	Wed 8/4/21	1 day
888	FIBRS-1.11.2.2	MILESTONE - Execute Testing for DR - Completed	0%	Wed 8/4/21	Wed 8/4/21	0 days



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
889	FIBRS-1.11.3	MILESTONE - Conduct DR Testing - Completed	0%	Wed 8/4/21	Wed 8/4/21	0 days
890	<b>FIBRS-1.12</b>	<b>Conduct Statewide RMS Tasks</b>	<b>55%</b>	<b>Mon 3/22/21</b>	<b>Wed 9/29/21</b>	<b>135 days</b>
891	<b>FIBRS-1.12.1</b>	<b>Create RMS Project Schedules</b>	<b>100%</b>	<b>Mon 3/22/21</b>	<b>Wed 5/19/21</b>	<b>43 days</b>
892	<b>FIBRS-1.12.1.1</b>	<b>Review RMS Project Schedule</b>	<b>100%</b>	<b>Mon 3/22/21</b>	<b>Mon 5/17/21</b>	<b>41 days</b>
893	FIBRS-1.12.1.1.1	Review RMS Project Schedule - 1	100%	Mon 3/22/21	Mon 3/22/21	1 day
894	FIBRS-1.12.1.1.2	Update Project Schedule based on Feedback - 1	100%	Tue 3/23/21	Tue 3/23/21	1 day
895	FIBRS-1.12.1.1.3	Review RMS Project Schedule - 2	100%	Wed 3/24/21	Wed 3/24/21	1 day
896	FIBRS-1.12.1.1.4	Update Project Schedule based on Feedback - 2	100%	Thu 3/25/21	Fri 3/26/21	2 days
897	FIBRS-1.12.1.1.5	Review RMS Project Schedule - 3	100%	Mon 3/29/21	Mon 3/29/21	1 day
898	FIBRS-1.12.1.1.6	Update Project Schedule based on Feedback - 3	100%	Tue 3/30/21	Tue 3/30/21	1 day
899	FIBRS-1.12.1.1.7	Review RMS Project Schedule - 4	100%	Wed 3/31/21	Wed 3/31/21	1 day
900	FIBRS-1.12.1.1.8	Update Project Schedule based on Feedback - 4	100%	Thu 4/1/21	Thu 4/1/21	1 day
901	FIBRS-1.12.1.1.9	Review RMS Project Schedule - 1	100%	Fri 4/2/21	Fri 4/9/21	6 days
902	FIBRS-1.12.1.1.10	Analyze Options for Hosting RMS	100%	Mon 4/12/21	Fri 4/16/21	5 days
903	FIBRS-1.12.1.1.11	Review RMS SOW	100%	Mon 4/19/21	Fri 4/23/21	5 days
904	FIBRS-1.12.1.1.12	Update RMS Schedule	100%	Mon 4/26/21	Fri 5/7/21	10 days
905	FIBRS-1.12.1.1.13	Approve RMS Project Schedule	100%	Mon 5/10/21	Mon 5/17/21	6 days
906	<b>FIBRS-1.12.1.2</b>	<b>Update FDLE Project Schedule for RMS Tasks</b>	<b>100%</b>	<b>Tue 3/30/21</b>	<b>Mon 5/17/21</b>	<b>35 days</b>
907	FIBRS-1.12.1.2.1	Update FDLE Project Schedule for RMS Tasks	100%	Tue 3/30/21	Tue 3/30/21	1 day
908	FIBRS-1.12.1.2.2	Review FDLE Project Schedule for RMS Tasks	100%	Wed 3/31/21	Tue 4/13/21	10 days
909	FIBRS-1.12.1.2.3	Update FDLE Project Schedule for RMS Tasks based on Feedback	100%	Wed 4/14/21	Fri 4/23/21	8 days
910	FIBRS-1.12.1.2.4	Review Revised FDLE Project Schedule for RMS Tasks	100%	Mon 4/26/21	Fri 5/7/21	10 days
911	FIBRS-1.12.1.2.5	Approve FDLE Project Schedule for RMS Tasks	100%	Mon 5/10/21	Mon 5/17/21	6 days
912	FIBRS-1.12.1.3	Baseline RMS Project Schedule and FDLE Project Schedules	100%	Tue 5/18/21	Wed 5/19/21	2 days
913	FIBRS-1.12.1.4	MILESTONE - Create RMS Project Schedules - Completed	100%	Wed 5/19/21	Wed 5/19/21	0 days
914	<b>FIBRS-1.12.2</b>	<b>Conduct RMS Testing</b>	<b>30%</b>	<b>Thu 5/20/21</b>	<b>Wed 9/29/21</b>	<b>92 days</b>
915	<b>FIBRS-1.12.2.1</b>	<b>Plan for RMS Testing</b>	<b>100%</b>	<b>Thu 5/20/21</b>	<b>Fri 6/4/21</b>	<b>11 days</b>
916	FIBRS-1.12.2.1.1	Create Test Plan for RMS Testing	100%	Thu 5/20/21	Wed 5/26/21	5 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
917	FIBRS-1.12.2.1.2	Review Test Plan for RMS Testing	100%	Thu 5/27/21	Tue 6/1/21	3 days
918	FIBRS-1.12.2.1.3	Update Test Plan for RMS Testing	100%	Wed 6/2/21	Thu 6/3/21	2 days
919	FIBRS-1.12.2.1.4	Share Test Plan for RMS Testing	100%	Fri 6/4/21	Fri 6/4/21	1 day
920	FIBRS-1.12.2.1.5	MILESTONE - Plan for RMS Testing	100%	Fri 6/4/21	Fri 6/4/21	0 days
921	<b>FIBRS-1.12.2.2</b>	<b>Prepare Test Scenarios for RMS</b>	<b>100%</b>	<b>Mon 6/7/21</b>	<b>Fri 7/16/21</b>	<b>29 days</b>
922	FIBRS-1.12.2.2.1	Create Test Scenarios for RMS	100%	Mon 6/7/21	Fri 6/11/21	5 days
923	FIBRS-1.12.2.2.2	Share Test Scenarios for RMS	100%	Mon 6/14/21	Fri 6/18/21	5 days
924	FIBRS-1.12.2.2.3	Revise Test Scenarios for RMS	100%	Mon 6/21/21	Tue 6/22/21	2 days
925	FIBRS-1.12.2.2.4	Review Test Scenarios for RMS	100%	Wed 6/23/21	Wed 6/23/21	1 day
926	FIBRS-1.12.2.2.5	Create Test data for RMS Testing	100%	Mon 7/12/21	Fri 7/16/21	5 days
927	FIBRS-1.12.2.2.6	MILESTONE - Prepare Test Scenarios for RMS - Completed	100%	Fri 7/16/21	Fri 7/16/21	0 days
928	<b>FIBRS-1.12.2.3</b>	<b>Prepare Test Cases for RMS</b>	<b>100%</b>	<b>Thu 6/24/21</b>	<b>Fri 7/16/21</b>	<b>16 days</b>
929	FIBRS-1.12.2.3.1	Create Test Cases for RMS	100%	Thu 6/24/21	Thu 7/8/21	10 days
930	FIBRS-1.12.2.3.2	Review Test Cases for RMS	100%	Fri 7/9/21	Fri 7/9/21	1 day
931	FIBRS-1.12.2.3.3	Revise Test Cases for RMS	100%	Mon 7/12/21	Thu 7/15/21	4 days
932	FIBRS-1.12.2.3.4	Share Test Cases for RMS	100%	Fri 7/16/21	Fri 7/16/21	1 day
933	FIBRS-1.12.2.3.5	MILESTONE - Prepare Test Cases for RMS - Completed	100%	Fri 7/16/21	Fri 7/16/21	0 days
934	<b>FIBRS-1.12.2.4</b>	<b>Execute Testing for RMS</b>	<b>0%</b>	<b>Fri 7/23/21</b>	<b>Wed 9/29/21</b>	<b>48 days</b>
935	<b>FIBRS-1.12.2.4.1</b>	<b>Perform FAT Testing for RMS</b>	<b>0%</b>	<b>Fri 7/23/21</b>	<b>Fri 9/10/21</b>	<b>35 days</b>
936	FIBRS-1.12.2.4.1.1	Execute FAT Testing for RMS	0%	Fri 7/23/21	Thu 8/5/21	10 days
937	FIBRS-1.12.2.4.1.2	Report FAT Bugs/Issues in Jira for RMS	0%	Fri 7/23/21	Thu 8/5/21	10 days
938	FIBRS-1.12.2.4.1.3	Resolve FAT Bug for RMS	0%	Fri 7/23/21	Thu 8/5/21	10 days
939	FIBRS-1.12.2.4.1.4	Perform FAT Bug Correction Testing for RMS	0%	Fri 8/6/21	Thu 8/19/21	10 days
940	FIBRS-1.12.2.4.1.5	Update FAT in TTM for RMS	0%	Fri 8/20/21	Thu 8/26/21	5 days
941	FIBRS-1.12.2.4.1.6	Prepare FAT Results Document for RMS	0%	Fri 8/27/21	Thu 9/2/21	5 days
942	FIBRS-1.12.2.4.1.7	Share FAT Results with the Customers for RMS	0%	Fri 9/3/21	Fri 9/10/21	5 days
943	FIBRS-1.12.2.4.1.8	MILESTONE - Perform FAT Testing for RMS	0%	Fri 9/10/21	Fri 9/10/21	0 days
944	<b>FIBRS-1.12.2.4.2</b>	<b>Perform UAT Testing for RMS</b>	<b>0%</b>	<b>Fri 8/6/21</b>	<b>Wed 9/29/21</b>	<b>38 days</b>
945	FIBRS-1.12.2.4.2.1	Execute UAT Testing for RMS	0%	Fri 8/6/21	Thu 8/19/21	10 days
946	FIBRS-1.12.2.4.2.2	Report UAT Bugs in Jira for RMS	0%	Fri 8/6/21	Thu 8/19/21	10 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
947	FIBRS-1.12.2.4.2.3	Correct UAT Bugs for RMS	0%	Fri 8/20/21	Thu 9/2/21	10 days
948	FIBRS-1.12.2.4.2.4	Perform UAT Bug Correction Testing for RMS	0%	Fri 9/3/21	Fri 9/17/21	10 days
949	FIBRS-1.12.2.4.2.5	Update UAT in TTM for RMS	0%	Mon 9/20/21	Fri 9/24/21	5 days
950	FIBRS-1.12.2.4.2.6	Prepare UAT Results Document for RMS	0%	Mon 9/27/21	Tue 9/28/21	2 days
951	FIBRS-1.12.2.4.2.7	Share UAT Results with the Customers for RMS	0%	Wed 9/29/21	Wed 9/29/21	1 day
952	FIBRS-1.12.2.4.2.8	MILESTONE - Perform UAT Testing for RMS - Completed	0%	Wed 9/29/21	Wed 9/29/21	0 days
953	FIBRS-1.12.2.4.3	MILESTONE - Execute Testing for RMS - Completed	0%	Wed 9/29/21	Wed 9/29/21	0 days
954	FIBRS-1.12.2.5	MILESTONE - Conduct RMS Testing - Completed	0%	Wed 9/29/21	Wed 9/29/21	0 days
955	FIBRS-1.12.3	MILESTONE - Conduct Statewide RMS Tasks - Completed	0%	Wed 9/29/21	Wed 9/29/21	0 days
956	<b>FIBRS-1.13</b>	<b>Execute and Monitor FY 2021-22 Tasks</b>	<b>9%</b>	<b>Thu 7/1/21</b>	<b>Thu 6/30/22</b>	<b>252 days</b>
957	<b>FIBRS-1.13.1</b>	<b>Conduct July 2021 Monitoring</b>	<b>53%</b>	<b>Thu 7/1/21</b>	<b>Fri 7/30/21</b>	<b>21 days</b>
958	FIBRS-1.13.1.1	Create July 2021 Status Reports (Update Spend Plan)	100%	Thu 7/1/21	Wed 7/7/21	4 days
959	FIBRS-1.13.1.2	Review July 2021 Status Report	100%	Thu 7/8/21	Thu 7/8/21	1 day
960	FIBRS-1.13.1.3	Approve July 2021 Status Report	100%	Fri 7/9/21	Fri 7/9/21	1 day
961	<b>FIBRS-1.13.1.4</b>	<b>Organize Project Meetings July 2021</b>	<b>56%</b>	<b>Fri 7/2/21</b>	<b>Tue 7/27/21</b>	<b>17 days</b>
962	FIBRS-1.13.1.4.1	Conduct PSC Meeting - 1st of the Month	100%	Fri 7/9/21	Fri 7/9/21	1 day
963	FIBRS-1.13.1.4.2	Conduct Project Sponsor Status Meeting	100%	Fri 7/9/21	Fri 7/9/21	1 day
964	FIBRS-1.13.1.4.3	Conduct ESC Meeting - 1	100%	Tue 7/13/21	Tue 7/13/21	1 day
965	FIBRS-1.13.1.4.4	Conduct ESC Meeting - 2	0%	Tue 7/27/21	Tue 7/27/21	1 day
966	FIBRS-1.13.1.4.5	Conduct Weekly PM Meetings with Vendors - Week 1	100%	Fri 7/2/21	Tue 7/6/21	2 days
967	FIBRS-1.13.1.4.6	Conduct Weekly PM Meetings with Vendors - Week 2	100%	Fri 7/9/21	Mon 7/12/21	2 days
968	FIBRS-1.13.1.4.7	Conduct Weekly PM Meetings with Vendors - Week 3	0%	Fri 7/16/21	Mon 7/19/21	2 days
969	FIBRS-1.13.1.4.8	Conduct Weekly PM Meetings with Vendors - Week 4	0%	Fri 7/23/21	Mon 7/26/21	2 days
970	<b>FIBRS-1.13.1.5</b>	<b>Create Quarterly Report for 4th Quarter FY 2020-21</b>	<b>50%</b>	<b>Mon 7/12/21</b>	<b>Wed 7/21/21</b>	<b>8 days</b>
971	FIBRS-1.13.1.5.1	Create Quarterly Report for 4th Quarter FY 2020-21	100%	Mon 7/12/21	Wed 7/14/21	3 days
972	FIBRS-1.13.1.5.2	Review 4th Quarter FY 2020-21 Report	100%	Thu 7/15/21	Thu 7/15/21	1 day
973	FIBRS-1.13.1.5.3	Update 4th Quarter FY 2020-21 Report	0%	Fri 7/16/21	Fri 7/16/21	1 day
974	FIBRS-1.13.1.5.4	Review and Approve 4th Quarter FY 2020-21 Report	0%	Mon 7/19/21	Wed 7/21/21	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
975	<b>FIBRS-1.13.1.6</b>	<b>Perform Monthly Project Task July 2021</b>	<b>40%</b>	<b>Thu 7/1/21</b>	<b>Fri 7/30/21</b>	<b>21 days</b>
976	FIBRS-1.13.1.6.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	100%	Thu 7/1/21	Thu 7/15/21	10 days
977	FIBRS-1.13.1.6.2	Communicate with Stakeholders, Customers, and Project Team	0%	Fri 7/16/21	Thu 7/29/21	10 days
978	FIBRS-1.13.1.6.3	Perform Data Quality Check on Defect List	0%	Fri 7/16/21	Thu 7/22/21	5 days
979	FIBRS-1.13.1.6.4	Update Schedule Weekly - 1	100%	Wed 7/7/21	Wed 7/7/21	1 day
980	FIBRS-1.13.1.6.5	Update Schedule Weekly - 2	100%	Tue 7/13/21	Tue 7/13/21	1 day
981	FIBRS-1.13.1.6.6	Update Schedule Weekly - 3	0%	Tue 7/20/21	Tue 7/20/21	1 day
982	FIBRS-1.13.1.6.7	Update Schedule Weekly - 4	0%	Tue 7/27/21	Tue 7/27/21	1 day
983	FIBRS-1.13.1.6.8	Review and Update Project Documentation, as required	0%	Fri 7/30/21	Fri 7/30/21	1 day
984	FIBRS-1.13.1.6.9	MILESTONE - Conduct July 2021 Monitoring - Completed	0%	Fri 7/30/21	Fri 7/30/21	0 days
985	<b>FIBRS-1.13.2</b>	<b>Conduct August 2021 Monitoring</b>	<b>0%</b>	<b>Fri 7/30/21</b>	<b>Tue 8/31/21</b>	<b>23 days</b>
986	<b>FIBRS-1.13.2.1</b>	<b>Conduct August 2021 Monitoring</b>	<b>0%</b>	<b>Mon 8/2/21</b>	<b>Mon 8/9/21</b>	<b>6 days</b>
987	FIBRS-1.13.2.1.1	Create August 2021 Status Reports (Update Spend Plan)	0%	Mon 8/2/21	Thu 8/5/21	4 days
988	FIBRS-1.13.2.1.2	Review August 2021 Status Report	0%	Fri 8/6/21	Fri 8/6/21	1 day
989	FIBRS-1.13.2.1.3	Approve August 2021 Status Report	0%	Mon 8/9/21	Mon 8/9/21	1 day
990	<b>FIBRS-1.13.2.2</b>	<b>Organize Project Meetings August 2021</b>	<b>0%</b>	<b>Fri 7/30/21</b>	<b>Mon 8/30/21</b>	<b>22 days</b>
991	FIBRS-1.13.2.2.1	Conduct PSC Meeting - 1st of the Month	0%	Mon 8/9/21	Mon 8/9/21	1 day
992	FIBRS-1.13.2.2.2	Conduct Project Sponsor Status Meeting	0%	Tue 8/10/21	Tue 8/10/21	1 day
993	FIBRS-1.13.2.2.3	Conduct ESC Meeting - 1	0%	Tue 8/10/21	Tue 8/10/21	1 day
994	FIBRS-1.13.2.2.4	Conduct ESC Meeting - 2	0%	Tue 8/24/21	Tue 8/24/21	1 day
995	FIBRS-1.13.2.2.5	Conduct Weekly PM Meetings with Vendors - Week 1	0%	Fri 7/30/21	Mon 8/2/21	2 days
996	FIBRS-1.13.2.2.6	Conduct Weekly PM Meetings with Vendors - Week 2	0%	Fri 8/6/21	Mon 8/9/21	2 days
997	FIBRS-1.13.2.2.7	Conduct Weekly PM Meetings with Vendors - Week 3	0%	Fri 8/13/21	Mon 8/16/21	2 days
998	FIBRS-1.13.2.2.8	Conduct Weekly PM Meetings with Vendors - Week 4	0%	Fri 8/20/21	Mon 8/23/21	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
999	FIBRS-1.13.2.2.9	Conduct Weekly PM Meetings with Vendors - Week 5	0%	Fri 8/27/21	Mon 8/30/21	2 days
1000	<b>FIBRS-1.13.2.3</b>	<b>Perform Monthly Project Task August 2021</b>	<b>0%</b>	<b>Mon 8/2/21</b>	<b>Tue 8/31/21</b>	<b>22 days</b>
1001	FIBRS-1.13.2.3.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	0%	Mon 8/2/21	Fri 8/13/21	10 days
1002	FIBRS-1.13.2.3.2	Communicate with Stakeholders, Customers, and Project Team	0%	Mon 8/16/21	Fri 8/27/21	10 days
1003	FIBRS-1.13.2.3.3	Perform Data Quality Check on Defect List	0%	Mon 8/16/21	Fri 8/20/21	5 days
1004	FIBRS-1.13.2.3.4	Update Schedule Weekly - 1	0%	Tue 8/3/21	Tue 8/3/21	1 day
1005	FIBRS-1.13.2.3.5	Update Schedule Weekly - 2	0%	Tue 8/10/21	Tue 8/10/21	1 day
1006	FIBRS-1.13.2.3.6	Update Schedule Weekly - 3	0%	Tue 8/17/21	Tue 8/17/21	1 day
1007	FIBRS-1.13.2.3.7	Update Schedule Weekly - 4	0%	Tue 8/24/21	Tue 8/24/21	1 day
1008	FIBRS-1.13.2.3.8	Update Schedule Weekly - 5	0%	Tue 8/31/21	Tue 8/31/21	1 day
1009	FIBRS-1.13.2.3.9	Review and Update Project Documentation, as required	0%	Mon 8/30/21	Tue 8/31/21	2 days
1010	FIBRS-1.13.2.3.10	MILESTONE - Conduct August 2021 Monitoring - Completed	0%	Tue 8/31/21	Tue 8/31/21	0 days
1011	<b>FIBRS-1.13.3</b>	<b>Conduct September 2021 Monitoring</b>	<b>0%</b>	<b>Wed 9/1/21</b>	<b>Thu 9/30/21</b>	<b>21 days</b>
1012	<b>FIBRS-1.13.3.1</b>	<b>Conduct September 2021 Monitoring</b>	<b>0%</b>	<b>Wed 9/1/21</b>	<b>Thu 9/9/21</b>	<b>6 days</b>
1013	FIBRS-1.13.3.1.1	Create September 2021 Status Reports (Update Spend Plan)	0%	Wed 9/1/21	Tue 9/7/21	4 days
1014	FIBRS-1.13.3.1.2	Review September 2021 Status Report	0%	Wed 9/8/21	Wed 9/8/21	1 day
1015	FIBRS-1.13.3.1.3	Approve September 2021 Status Report	0%	Thu 9/9/21	Thu 9/9/21	1 day
1016	<b>FIBRS-1.13.3.2</b>	<b>Organize Project Meetings September 2021</b>	<b>0%</b>	<b>Fri 9/3/21</b>	<b>Mon 9/27/21</b>	<b>16 days</b>
1017	FIBRS-1.13.3.2.1	Conduct PSC Meeting - 1st of the Month	0%	Thu 9/9/21	Thu 9/9/21	1 day
1018	FIBRS-1.13.3.2.2	Conduct Project Sponsor Status Meeting	0%	Fri 9/10/21	Fri 9/10/21	1 day
1019	FIBRS-1.13.3.2.3	Conduct ESC Meeting - 1	0%	Tue 9/7/21	Tue 9/7/21	1 day
1020	FIBRS-1.13.3.2.4	Conduct ESC Meeting - 2	0%	Tue 9/21/21	Tue 9/21/21	1 day
1021	FIBRS-1.13.3.2.5	Conduct Weekly PM Meetings with Vendors - Week 1	0%	Fri 9/3/21	Tue 9/7/21	2 days
1022	FIBRS-1.13.3.2.6	Conduct Weekly PM Meetings with Vendors - Week 2	0%	Fri 9/10/21	Mon 9/13/21	2 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1023	FIBRS-1.13.3.2.7	Conduct Weekly PM Meetings with Vendors - Week 3	0%	Fri 9/17/21	Mon 9/20/21	2 days
1024	FIBRS-1.13.3.2.8	Conduct Weekly PM Meetings with Vendors - Week 4	0%	Fri 9/24/21	Mon 9/27/21	2 days
1025	<b>FIBRS-1.13.3.3</b>	<b>Create Operational Work Plan for 2nd Quarter FY 2021-22</b>	<b>0%</b>	<b>Fri 9/10/21</b>	<b>Fri 9/24/21</b>	<b>11 days</b>
1026	FIBRS-1.13.3.3.1	Create Operational Work Plan for 2nd Quarter FY 2021-22	0%	Fri 9/10/21	Thu 9/16/21	5 days
1027	FIBRS-1.13.3.3.2	Review OWP 2nd Quarter FY 2021-22	0%	Fri 9/17/21	Mon 9/20/21	2 days
1028	FIBRS-1.13.3.3.3	Update OWP 2nd Quarter FY 2021-22	0%	Tue 9/21/21	Tue 9/21/21	1 day
1029	FIBRS-1.13.3.3.4	Review and Approve OWP 2nd Quarter FY 2021-22	0%	Wed 9/22/21	Fri 9/24/21	3 days
1030	<b>FIBRS-1.13.3.4</b>	<b>Perform Monthly Project Task September 2021</b>	<b>0%</b>	<b>Wed 9/1/21</b>	<b>Thu 9/30/21</b>	<b>21 days</b>
1031	FIBRS-1.13.3.4.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	0%	Wed 9/1/21	Wed 9/15/21	10 days
1032	FIBRS-1.13.3.4.2	Communicate with Stakeholders, Customers, and Project Team	0%	Thu 9/16/21	Wed 9/29/21	10 days
1033	FIBRS-1.13.3.4.3	Perform Data Quality Check on Defect List	0%	Thu 9/16/21	Wed 9/22/21	5 days
1034	<b>FIBRS-1.13.3.4.4</b>	<b>Perform Audit Configuration for Hardware - FY 2021-22 Q1</b>	<b>0%</b>	<b>Thu 9/16/21</b>	<b>Wed 9/29/21</b>	<b>10 days</b>
1035	FIBRS-1.13.3.4.4.1	Run Audit Report for Hardware in Azure - FY 2021-22 Q1	0%	Thu 9/16/21	Wed 9/22/21	5 days
1036	FIBRS-1.13.3.4.4.2	Verify Results of Audit Report for Hardware in Azure - FY 2021-22 Q1	0%	Thu 9/23/21	Wed 9/29/21	5 days
1037	FIBRS-1.13.3.4.5	Update Schedule Weekly - 1	0%	Wed 9/8/21	Wed 9/8/21	1 day
1038	FIBRS-1.13.3.4.6	Update Schedule Weekly - 2	0%	Tue 9/14/21	Tue 9/14/21	1 day
1039	FIBRS-1.13.3.4.7	Update Schedule Weekly - 3	0%	Tue 9/21/21	Tue 9/21/21	1 day
1040	FIBRS-1.13.3.4.8	Update Schedule Weekly - 4	0%	Tue 9/28/21	Tue 9/28/21	1 day
1041	FIBRS-1.13.3.4.9	Review and Update Project Documentation, as required	0%	Thu 9/30/21	Thu 9/30/21	1 day
1042	FIBRS-1.13.3.5	MILESTONE - Conduct September 2021 Monitoring - Completed	0%	Thu 9/30/21	Thu 9/30/21	0 days
1043	<b>FIBRS-1.13.4</b>	<b>Conduct October 2021 Monitoring</b>	<b>0%</b>	<b>Fri 10/1/21</b>	<b>Fri 10/29/21</b>	<b>21 days</b>
1044	<b>FIBRS-1.13.4.1</b>	<b>Conduct October 2021 Monitoring</b>	<b>0%</b>	<b>Fri 10/1/21</b>	<b>Fri 10/8/21</b>	<b>6 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1045	FIBRS-1.13.4.1.1	Create October 2021 Status Reports (Update Spend Plan)	0%	Fri 10/1/21	Wed 10/6/21	4 days
1046	FIBRS-1.13.4.1.2	Review October 2021 Status Report	0%	Thu 10/7/21	Thu 10/7/21	1 day
1047	FIBRS-1.13.4.1.3	Approve October 2021 Status Report	0%	Fri 10/8/21	Fri 10/8/21	1 day
1048	<b>FIBRS-1.13.4.2</b>	<b>Organize Project Meetings October 2021</b>	<b>0%</b>	<b>Fri 10/1/21</b>	<b>Mon 10/25/21</b>	<b>17 days</b>
1049	FIBRS-1.13.4.2.1	Conduct PSC Meeting - 1st of the Month	0%	Fri 10/8/21	Fri 10/8/21	1 day
1050	FIBRS-1.13.4.2.2	Conduct Project Sponsor Status Meeting	0%	Fri 10/8/21	Fri 10/8/21	1 day
1051	FIBRS-1.13.4.2.3	Conduct ESC Meeting - 1	0%	Tue 10/5/21	Tue 10/5/21	1 day
1052	FIBRS-1.13.4.2.4	Conduct ESC Meeting - 2	0%	Tue 10/19/21	Tue 10/19/21	1 day
1053	FIBRS-1.13.4.2.5	Conduct Weekly PM Meetings with Vendors - Week 1	0%	Fri 10/1/21	Mon 10/4/21	2 days
1054	FIBRS-1.13.4.2.6	Conduct Weekly PM Meetings with Vendors - Week 2	0%	Fri 10/8/21	Mon 10/11/21	2 days
1055	FIBRS-1.13.4.2.7	Conduct Weekly PM Meetings with Vendors - Week 3	0%	Fri 10/15/21	Mon 10/18/21	2 days
1056	FIBRS-1.13.4.2.8	Conduct Weekly PM Meetings with Vendors - Week 4	0%	Fri 10/22/21	Mon 10/25/21	2 days
1057	<b>FIBRS-1.13.4.3</b>	<b>Create Quarterly Report for 1st Quarter FY 2021-22</b>	<b>0%</b>	<b>Mon 10/11/21</b>	<b>Wed 10/27/21</b>	<b>13 days</b>
1058	FIBRS-1.13.4.3.1	Create Quarterly Report for 1st Quarter FY 2021-22	0%	Mon 10/11/21	Fri 10/15/21	5 days
1059	FIBRS-1.13.4.3.2	Review 1st Quarter FY 2021-22 Report	0%	Mon 10/18/21	Wed 10/20/21	3 days
1060	FIBRS-1.13.4.3.3	Update 1st Quarter FY 2021-22 Report	0%	Thu 10/21/21	Fri 10/22/21	2 days
1061	FIBRS-1.13.4.3.4	Review and Approve 1st Quarter FY 2021-22 Report	0%	Mon 10/25/21	Wed 10/27/21	3 days
1062	<b>FIBRS-1.13.4.4</b>	<b>Perform Monthly Project Task October 2021</b>	<b>0%</b>	<b>Fri 10/1/21</b>	<b>Fri 10/29/21</b>	<b>21 days</b>
1063	FIBRS-1.13.4.4.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	0%	Fri 10/1/21	Thu 10/14/21	10 days
1064	FIBRS-1.13.4.4.2	Communicate with Stakeholders, Customers, and Project Team	0%	Fri 10/15/21	Thu 10/28/21	10 days
1065	FIBRS-1.13.4.4.3	Perform Data Quality Check on Defect List	0%	Fri 10/15/21	Thu 10/21/21	5 days
1066	FIBRS-1.13.4.4.4	Update Schedule Weekly - 1	0%	Tue 10/5/21	Tue 10/5/21	1 day
1067	FIBRS-1.13.4.4.5	Update Schedule Weekly - 2	0%	Tue 10/12/21	Tue 10/12/21	1 day
1068	FIBRS-1.13.4.4.6	Update Schedule Weekly - 3	0%	Tue 10/19/21	Tue 10/19/21	1 day
1069	FIBRS-1.13.4.4.7	Update Schedule Weekly - 4	0%	Tue 10/26/21	Tue 10/26/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1070	FIBRS-1.13.4.4.8	Review and Update Project Documentation, as required	0%	Fri 10/29/21	Fri 10/29/21	1 day
1071	FIBRS-1.13.4.5	MILESTONE - Conduct October 2021 Monitoring - Completed	0%	Fri 10/29/21	Fri 10/29/21	0 days
1072	<b>FIBRS-1.13.5</b>	<b>Conduct November 2021 Monitoring</b>	<b>0%</b>	<b>Fri 10/29/21</b>	<b>Tue 11/30/21</b>	<b>20 days</b>
1073	<b>FIBRS-1.13.5.1</b>	<b>Conduct November 2021 Monitoring</b>	<b>0%</b>	<b>Mon 11/1/21</b>	<b>Tue 11/9/21</b>	<b>7 days</b>
1074	FIBRS-1.13.5.1.1	Create November 2021 Status Reports (Update Spend Plan)	0%	Mon 11/1/21	Fri 11/5/21	5 days
1075	FIBRS-1.13.5.1.2	Review November 2021 Status Report	0%	Mon 11/8/21	Mon 11/8/21	1 day
1076	FIBRS-1.13.5.1.3	Approve November 2021 Status Report	0%	Tue 11/9/21	Tue 11/9/21	1 day
1077	<b>FIBRS-1.13.5.2</b>	<b>Organize Project Meetings November 2021</b>	<b>0%</b>	<b>Fri 10/29/21</b>	<b>Tue 11/30/21</b>	<b>20 days</b>
1078	FIBRS-1.13.5.2.1	Conduct PSC Meeting - 1st of the Month	0%	Tue 11/9/21	Tue 11/9/21	1 day
1079	FIBRS-1.13.5.2.2	Conduct Project Sponsor Status Meeting	0%	Wed 11/10/21	Wed 11/10/21	1 day
1080	FIBRS-1.13.5.2.3	Conduct ESC Meeting - 1	0%	Tue 11/2/21	Tue 11/2/21	1 day
1081	FIBRS-1.13.5.2.4	Conduct ESC Meeting - 2	0%	Tue 11/16/21	Tue 11/16/21	1 day
1082	FIBRS-1.13.5.2.5	Conduct ESC Meeting - 3	0%	Tue 11/30/21	Tue 11/30/21	1 day
1083	FIBRS-1.13.5.2.6	Conduct Weekly PM Meetings with Vendors - Week 1	0%	Fri 10/29/21	Mon 11/1/21	2 days
1084	FIBRS-1.13.5.2.7	Conduct Weekly PM Meetings with Vendors - Week 2	0%	Fri 11/5/21	Mon 11/8/21	2 days
1085	FIBRS-1.13.5.2.8	Conduct Weekly PM Meetings with Vendors - Week 3	0%	Fri 11/12/21	Mon 11/15/21	2 days
1086	FIBRS-1.13.5.2.9	Conduct Weekly PM Meetings with Vendors - Week 4	0%	Fri 11/19/21	Mon 11/22/21	2 days
1087	FIBRS-1.13.5.2.10	Conduct Weekly PM Meetings with Vendors - Week 5	0%	Mon 11/29/21	Mon 11/29/21	1 day
1088	<b>FIBRS-1.13.5.3</b>	<b>Perform Monthly Project Task November 2021</b>	<b>0%</b>	<b>Mon 11/1/21</b>	<b>Tue 11/30/21</b>	<b>19 days</b>
1089	FIBRS-1.13.5.3.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	0%	Mon 11/1/21	Mon 11/15/21	10 days
1090	FIBRS-1.13.5.3.2	Communicate with Stakeholders, Customers, and Project Team	0%	Tue 11/16/21	Mon 11/29/21	8 days
1091	FIBRS-1.13.5.3.3	Perform Data Quality Check on Defect List	0%	Tue 11/16/21	Mon 11/22/21	5 days
1092	FIBRS-1.13.5.3.4	Update Schedule Weekly - 1	0%	Tue 11/2/21	Tue 11/2/21	1 day



FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1093	FIBRS-1.13.5.3.5	Update Schedule Weekly - 2	0%	Tue 11/9/21	Tue 11/9/21	1 day
1094	FIBRS-1.13.5.3.6	Update Schedule Weekly - 3	0%	Tue 11/16/21	Tue 11/16/21	1 day
1095	FIBRS-1.13.5.3.7	Update Schedule Weekly - 4	0%	Tue 11/23/21	Tue 11/23/21	1 day
1096	FIBRS-1.13.5.3.8	Update Schedule Weekly - 5	0%	Tue 11/30/21	Tue 11/30/21	1 day
1097	FIBRS-1.13.5.3.9	Review and Update Project Documentation, as required	0%	Tue 11/30/21	Tue 11/30/21	1 day
1098	FIBRS-1.13.5.4	MILESTONE - Conduct November 2021 Monitoring - Completed	0%	Tue 11/30/21	Tue 11/30/21	0 days
1099	<b>FIBRS-1.13.6</b>	<b>Conduct December 2021 Monitoring</b>	<b>0%</b>	<b>Wed 12/1/21</b>	<b>Thu 12/30/21</b>	<b>21 days</b>
1100	<b>FIBRS-1.13.6.1</b>	<b>Conduct December 2021 Monitoring</b>	<b>0%</b>	<b>Wed 12/1/21</b>	<b>Thu 12/9/21</b>	<b>7 days</b>
1101	FIBRS-1.13.6.1.1	Create December 2021 Status Reports (Update Spend Plan)	0%	Wed 12/1/21	Tue 12/7/21	5 days
1102	FIBRS-1.13.6.1.2	Review December 2021 Status Report	0%	Wed 12/8/21	Wed 12/8/21	1 day
1103	FIBRS-1.13.6.1.3	Approve December 2021 Status Report	0%	Thu 12/9/21	Thu 12/9/21	1 day
1104	<b>FIBRS-1.13.6.2</b>	<b>Organize Project Meetings December 2021</b>	<b>0%</b>	<b>Fri 12/3/21</b>	<b>Tue 12/28/21</b>	<b>17 days</b>
1105	FIBRS-1.13.6.2.1	Conduct PSC Meeting - 1st of the Month	0%	Thu 12/9/21	Thu 12/9/21	1 day
1106	FIBRS-1.13.6.2.2	Conduct Project Sponsor Status Meeting	0%	Fri 12/10/21	Fri 12/10/21	1 day
1107	FIBRS-1.13.6.2.3	Conduct ESC Meeting - 1	0%	Tue 12/14/21	Tue 12/14/21	1 day
1108	FIBRS-1.13.6.2.4	Conduct ESC Meeting - 2	0%	Tue 12/28/21	Tue 12/28/21	1 day
1109	FIBRS-1.13.6.2.5	Conduct Weekly PM Meetings with Vendors - Week 1	0%	Fri 12/3/21	Mon 12/6/21	2 days
1110	FIBRS-1.13.6.2.6	Conduct Weekly PM Meetings with Vendors - Week 2	0%	Fri 12/10/21	Mon 12/13/21	2 days
1111	FIBRS-1.13.6.2.7	Conduct Weekly PM Meetings with Vendors - Week 3	0%	Fri 12/17/21	Mon 12/20/21	2 days
1112	FIBRS-1.13.6.2.8	Conduct Weekly PM Meetings with Vendors - Week 4	0%	Mon 12/27/21	Mon 12/27/21	1 day
1113	<b>FIBRS-1.13.6.3</b>	<b>Create Operational Work Plan for 3rd Quarter FY 2021-22</b>	<b>0%</b>	<b>Fri 12/10/21</b>	<b>Mon 12/27/21</b>	<b>11 days</b>
1114	FIBRS-1.13.6.3.1	Create Operational Work Plan for 3rd Quarter FY 2021-22	0%	Fri 12/10/21	Thu 12/16/21	5 days
1115	FIBRS-1.13.6.3.2	Review OWP 3rd Quarter FY 2021-22	0%	Fri 12/17/21	Mon 12/20/21	2 days
1116	FIBRS-1.13.6.3.3	Update OWP 3rd Quarter FY 2021-22	0%	Tue 12/21/21	Tue 12/21/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1117	FIBRS-1.13.6.3.4	Review and Approve OWP 3rd Quarter FY 2021-22	0%	Wed 12/22/21	Mon 12/27/21	3 days
1118	<b>FIBRS-1.13.6.4</b>	<b>Perform Monthly Project Task December 2021</b>	<b>0%</b>	<b>Wed 12/1/21</b>	<b>Thu 12/30/21</b>	<b>21 days</b>
1119	FIBRS-1.13.6.4.1	Update Logs and Lists (Issues, Risks, Communication, Decision, Lessons Learned, Action Items)	0%	Wed 12/1/21	Tue 12/14/21	10 days
1120	FIBRS-1.13.6.4.2	Communicate with Stakeholders, Customers, and Project Team	0%	Wed 12/15/21	Wed 12/29/21	10 days
1121	FIBRS-1.13.6.4.3	Perform Data Quality Check on Defect List	0%	Wed 12/15/21	Tue 12/21/21	5 days
1122	<b>FIBRS-1.13.6.4.4</b>	<b>Perform Audit Configuration for Hardware - FY 2021-22 Q1</b>	<b>0%</b>	<b>Wed 12/15/21</b>	<b>Wed 12/29/21</b>	<b>10 days</b>
1123	FIBRS-1.13.6.4.4.1	Run Audit Report for Hardware in Azure - FY 2021-22 Q1	0%	Wed 12/15/21	Tue 12/21/21	5 days
1124	FIBRS-1.13.6.4.4.2	Verify Results of Audit Report for Hardware in Azure - FY 2021-22 Q1	0%	Wed 12/22/21	Wed 12/29/21	5 days
1125	FIBRS-1.13.6.4.5	Update Schedule Weekly - 1	0%	Tue 12/7/21	Tue 12/7/21	1 day
1126	FIBRS-1.13.6.4.6	Update Schedule Weekly - 2	0%	Tue 12/14/21	Tue 12/14/21	1 day
1127	FIBRS-1.13.6.4.7	Update Schedule Weekly - 3	0%	Tue 12/21/21	Tue 12/21/21	1 day
1128	FIBRS-1.13.6.4.8	Update Schedule Weekly - 4	0%	Tue 12/28/21	Tue 12/28/21	1 day
1129	FIBRS-1.13.6.4.9	Review and Update Project Documentation, as required	0%	Thu 12/30/21	Thu 12/30/21	1 day
1130	FIBRS-1.13.6.5	MILESTONE - Conduct December 2021 Monitoring - Completed	0%	Thu 12/30/21	Thu 12/30/21	0 days
1131	FIBRS-1.13.7	Conduct January 2022 Monitoring	0%	Mon 1/3/22	Mon 1/31/22	20 days
1132	FIBRS-1.13.8	Conduct February 2022 Monitoring	0%	Tue 2/1/22	Mon 2/28/22	20 days
1133	FIBRS-1.13.9	Conduct March 2022 Monitoring	0%	Tue 3/1/22	Thu 3/31/22	23 days
1134	FIBRS-1.13.10	Conduct April 2022 Monitoring	0%	Fri 4/1/22	Fri 4/29/22	21 days
1135	FIBRS-1.13.11	Conduct May 2022 Monitoring	0%	Mon 5/2/22	Wed 6/1/22	22 days
1136	FIBRS-1.13.12	Conduct June 2022 Monitoring	0%	Thu 6/2/22	Thu 6/30/22	21 days
1137	<b>FIBRS-1.13.13</b>	<b>Conduct LBR and Schedule IV-B FY 2022-23</b>	<b>43%</b>	<b>Thu 7/1/21</b>	<b>Tue 8/17/21</b>	<b>33 days</b>
1138	FIBRS-1.13.13.1	Create LBR FY 2022-23	100%	Thu 7/1/21	Thu 7/15/21	10 days
1139	FIBRS-1.13.13.2	Revise Schedule IV-B FY 2021-22 for FY 2022-23	100%	Thu 7/1/21	Thu 7/15/21	10 days
1140	FIBRS-1.13.13.3	Review Schedule IV-B FY 2022-23	0%	Fri 7/16/21	Wed 7/21/21	4 days
1141	FIBRS-1.13.13.4	Update Schedule IV-B FY 2022-23	0%	Thu 7/22/21	Thu 7/22/21	1 day

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1142	FIBRS-1.13.13.5	Review Updated Schedule IV-B FY 2022-23	0%	Fri 7/23/21	Tue 7/27/21	3 days
1143	FIBRS-1.13.13.6	Modify Schedule IV-B FY 2022-23	0%	Wed 7/28/21	Wed 7/28/21	1 day
1144	FIBRS-1.13.13.7	Review Modified Schedule IV-B FY2022-23	0%	Thu 7/29/21	Mon 8/2/21	3 days
1145	FIBRS-1.13.13.8	Update Schedule IV-B FY 2022-23 from PSC Feedback	0%	Tue 8/3/21	Tue 8/3/21	1 day
1146	FIBRS-1.13.13.9	Send to ESC for Review	0%	Wed 8/4/21	Tue 8/10/21	5 days
1147	FIBRS-1.13.13.10	Submit Schedule IV-B	0%	Wed 8/11/21	Tue 8/17/21	5 days
1148	FIBRS-1.13.13.11	MILESTONE - Conduct LBR and Schedule IV-B FY 2022-23 - Completed	0%	Tue 8/17/21	Tue 8/17/21	0 days
1149	FIBRS-1.13.14	MILESTONE - Execute and Monitor FY 2021-22 Tasks - Completed	0%	Thu 6/30/22	Thu 6/30/22	0 days
1150	<b>FIBRS-1.14</b>	<b>Execute and Monitor FY 2022-23 Tasks</b>	<b>0%</b>	<b>Fri 7/1/22</b>	<b>Fri 6/30/23</b>	<b>260 days</b>
1151	<b>FIBRS-1.14.1</b>	<b>Conduct Monthly Monitoring Tasks</b>	<b>0%</b>	<b>Fri 7/1/22</b>	<b>Fri 6/30/23</b>	<b>260 days</b>
1152	FIBRS-1.14.1.1	Conduct Monthly Monitoring Tasks 1	0%	Fri 7/1/22	Fri 7/29/22	20 days
1153	FIBRS-1.14.1.2	Conduct Monthly Monitoring Tasks 2	0%	Mon 8/1/22	Wed 8/31/22	23 days
1154	FIBRS-1.14.1.3	Conduct Monthly Monitoring Tasks 3	0%	Thu 9/1/22	Fri 9/30/22	22 days
1155	FIBRS-1.14.1.4	Conduct Monthly Monitoring Tasks 4	0%	Mon 10/3/22	Mon 10/31/22	21 days
1156	FIBRS-1.14.1.5	Conduct Monthly Monitoring Tasks 5	0%	Tue 11/1/22	Wed 11/30/22	22 days
1157	FIBRS-1.14.1.6	Conduct Monthly Monitoring Tasks 6	0%	Thu 12/1/22	Fri 12/30/22	22 days
1158	FIBRS-1.14.1.7	Conduct Monthly Monitoring Tasks 7	0%	Mon 1/2/23	Tue 1/31/23	22 days
1159	FIBRS-1.14.1.8	Conduct Monthly Monitoring Tasks 8	0%	Wed 2/1/23	Tue 2/28/23	20 days
1160	FIBRS-1.14.1.9	Conduct Monthly Monitoring Tasks 9	0%	Wed 3/1/23	Fri 3/31/23	23 days
1161	FIBRS-1.14.1.10	Conduct Monthly Monitoring Tasks 10	0%	Mon 4/3/23	Mon 5/1/23	21 days
1162	FIBRS-1.14.1.11	Conduct Monthly Monitoring Tasks 11	0%	Tue 5/2/23	Wed 5/31/23	22 days
1163	FIBRS-1.14.1.12	Conduct Monthly Monitoring Tasks 12	0%	Thu 6/1/23	Fri 6/30/23	22 days
1164	FIBRS-1.14.2	MILESTONE - Execute and Monitor FY 2020-23 Tasks - Completed	0%	Fri 6/30/23	Fri 6/30/23	0 days
1165	<b>FIBRS-1.15</b>	<b>Conduct Project Close-out</b>	<b>0%</b>	<b>Thu 6/1/23</b>	<b>Fri 6/30/23</b>	<b>22 days</b>
1166	FIBRS-1.15.1	Inspect and File System Documentation	0%	Thu 6/1/23	Fri 6/9/23	7 days
1167	FIBRS-1.15.2	Schedule Lessons Learned Meeting	0%	Mon 6/12/23	Mon 6/12/23	1 day
1168	FIBRS-1.15.3	Document Lessons Learned	0%	Tue 6/13/23	Tue 6/13/23	1 day
1169	FIBRS-1.15.4	Create Project Closeout Report	0%	Wed 6/14/23	Tue 6/20/23	5 days
1170	FIBRS-1.15.5	Review Project Closeout Report	0%	Wed 6/21/23	Fri 6/23/23	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
1171	FIBRS-1.15.6	Create Post Implementation Review Report	0%	Mon 6/26/23	Mon 6/26/23	1 day
1172	FIBRS-1.15.7	Archive Project Records	0%	Tue 6/27/23	Thu 6/29/23	3 days
1173	FIBRS-1.15.8	Conduct Close-out Meeting with Management and Staff	0%	Fri 6/30/23	Fri 6/30/23	1 day
1174	FIBRS-1.15.9	MILESTONE - Conduct Project Close-out	0%	Fri 6/30/23	Fri 6/30/23	0 days
1175	FIBRS-1.16	MILESTONE - Perform FDLE FIBRS Schedule - Completed	0%	Fri 6/30/23	Fri 6/30/23	0 days
4	<b>1.3</b>	<b>RMS Project Schedule</b>	<b>73%</b>	<b>Mon 3/15/21</b>	<b>Thu 9/30/21</b>	<b>144 days</b>
1	<b>RMS-1</b>	<b>FDLE Statewide RMS Project</b>	<b>73%</b>	<b>Mon 3/15/21</b>	<b>Thu 9/30/21</b>	<b>144 days</b>
2	<b>RMS-1.1</b>	<b>Initiation Phase (RMS-1 &amp; RMS-3)</b>	<b>100%</b>	<b>Mon 3/15/21</b>	<b>Thu 4/22/21</b>	<b>29 days</b>
3	RMS-1.1.1	Contract Signed AND/OR PO issued	100%	Mon 3/15/21	Mon 3/15/21	1 day
4	RMS-1.1.2	Kickoff Meeting	100%	Mon 3/15/21	Mon 3/15/21	1 day
5	<b>RMS-1.1.3</b>	<b>Project Management (RMS-1 &amp; RMS-3)</b>	<b>100%</b>	<b>Tue 3/16/21</b>	<b>Thu 4/22/21</b>	<b>28 days</b>
6	<b>RMS-1.1.3.1</b>	<b>Project Plan (RMS-1)</b>	<b>100%</b>	<b>Wed 3/17/21</b>	<b>Fri 4/16/21</b>	<b>23 days</b>
7	RMS-1.1.3.1.1	Create Project Plan	100%	Wed 3/17/21	Tue 3/23/21	5 days
8	RMS-1.1.3.1.2	Submit Project Plan for Review	100%	Mon 3/22/21	Mon 3/22/21	1 day
9	RMS-1.1.3.1.3	FDLE Review of Deliverable	100%	Tue 3/23/21	Wed 3/31/21	7 days
10	RMS-1.1.3.1.4	Provide Feedback	100%	Thu 4/1/21	Thu 4/1/21	0 days
11	RMS-1.1.3.1.5	Rework	100%	Fri 4/2/21	Fri 4/2/21	0 days
12	RMS-1.1.3.1.6	Re-submit deliverable	100%	Fri 4/2/21	Fri 4/2/21	0 days
13	RMS-1.1.3.1.7	FDLE review deliverable	100%	Wed 4/7/21	Thu 4/15/21	7 days
14	RMS-1.1.3.1.8	Sign-off of Project Plan	100%	Fri 4/16/21	Fri 4/16/21	0 days
15	<b>RMS-1.1.3.2</b>	<b>Defect Management &amp; Resolution Plan (RMS-3)</b>	<b>100%</b>	<b>Tue 3/16/21</b>	<b>Thu 4/22/21</b>	<b>28 days</b>
16	RMS-1.1.3.2.1	Create Defect/Management Resolution Plan	100%	Tue 3/16/21	Mon 3/22/21	5 days
17	RMS-1.1.3.2.2	Submit Defect/Resolution Management Plan for Review	100%	Mon 3/22/21	Mon 3/22/21	1 day
18	RMS-1.1.3.2.3	FDLE Review of Deliverable	100%	Tue 3/23/21	Tue 3/30/21	6 days
19	RMS-1.1.3.2.4	Provide Feedback	100%	Wed 3/31/21	Wed 3/31/21	0 days
20	RMS-1.1.3.2.5	Rework	100%	Thu 4/1/21	Fri 4/2/21	2 days
21	RMS-1.1.3.2.6	Re-submit Deliverable	100%	Fri 4/2/21	Fri 4/2/21	0 days
22	RMS-1.1.3.2.7	FDLE review deliverable	100%	Fri 4/2/21	Fri 4/16/21	10 days
23	RMS-1.1.3.2.8	Sign-off of Defect/Resolution Management Plan	100%	Fri 4/16/21	Thu 4/22/21	4 days
24	<b>RMS-1.2</b>	<b>Design &amp; Implementation Phase (RMS-4, RMS-5 &amp; RMS-6)</b>	<b>70%</b>	<b>Mon 4/19/21</b>	<b>Fri 9/24/21</b>	<b>115 days</b>
25	<b>RMS-1.2.1</b>	<b>Design Deliverables</b>	<b>98%</b>	<b>Mon 4/19/21</b>	<b>Thu 7/22/21</b>	<b>69 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
26	<b>RMS-1.2.1.1</b>	<b>Solution Architecture Design Document (RMS-4)</b>	<b>100%</b>	<b>Mon 4/26/21</b>	<b>Fri 6/11/21</b>	<b>35 days</b>
27	RMS-1.2.1.1.1	Create Solution Architecture Design Document	100%	Mon 4/26/21	Wed 5/5/21	8 days
28	RMS-1.2.1.1.2	Submit Design Document for Review	100%	Wed 5/5/21	Wed 5/5/21	0 days
29	RMS-1.2.1.1.3	FDLE Review of Deliverable	100%	Thu 5/6/21	Wed 5/19/21	10 days
30	RMS-1.2.1.1.8	Sign-off of Solutions Architecture Design Document	100%	Fri 5/21/21	Fri 6/11/21	15 days
31	<b>RMS-1.2.1.2</b>	<b>Security Plan (RMS-5)</b>	<b>100%</b>	<b>Mon 4/19/21</b>	<b>Thu 6/24/21</b>	<b>49 days</b>
32	RMS-1.2.1.2.1	Complete FDLE Security Plan (RMS-5)	100%	Mon 4/19/21	Fri 4/30/21	10 days
33	RMS-1.2.1.2.2	Submit Security Plan for Review	100%	Fri 4/30/21	Fri 4/30/21	0 days
34	RMS-1.2.1.2.3	FDLE Review of deliverable	100%	Mon 5/3/21	Mon 5/10/21	6 days
35	RMS-1.2.1.2.4	Provide Feedback	100%	Mon 5/10/21	Mon 5/10/21	0 days
36	RMS-1.2.1.2.5	Rework	100%	Tue 5/11/21	Tue 5/11/21	1 day
37	RMS-1.2.1.2.6	Re-submit deliverable	100%	Tue 5/11/21	Tue 5/11/21	0 days
38	RMS-1.2.1.2.7	FDLE review deliverable	100%	Wed 5/12/21	Thu 6/24/21	32 days
39	RMS-1.2.1.2.8	Sign-off of Security Plan	100%	Mon 6/21/21	Mon 6/21/21	0 days
40	<b>RMS-1.2.1.20</b>	<b>Training Materials (RMS-7)</b>	<b>95%</b>	<b>Mon 5/3/21</b>	<b>Thu 7/22/21</b>	<b>59 days</b>
41	RMS-1.2.1.20.35	Create Training Plan	100%	Mon 5/3/21	Fri 5/7/21	5 days
42	RMS-1.2.1.20.23	Create Admin Training Materials	100%	Mon 5/10/21	Thu 5/13/21	4 days
43	RMS-1.2.1.20.24	Create FIBRS Training Materials	100%	Mon 5/10/21	Fri 5/21/21	10 days
44	RMS-1.2.1.20.25	Create Traffic Training Materials	100%	Mon 5/24/21	Fri 6/4/21	10 days
45	RMS-1.2.1.20.26	Create Evidence Training Materials	100%	Mon 6/7/21	Fri 6/11/21	5 days
46	RMS-1.2.1.20.27	Create Reporting Training Materials	100%	Mon 6/14/21	Mon 6/21/21	6 days
47	RMS-1.2.1.20.28	Training documents submitted to FDLE	100%	Wed 6/23/21	Wed 6/23/21	1 day
48	RMS-1.2.1.20.29	FDLE reviews documents	100%	Thu 6/24/21	Thu 7/8/21	11 days
49	RMS-1.2.1.20.30	Rework	100%	Thu 7/8/21	Thu 7/8/21	0 days
50	RMS-1.2.1.20.31	Re-submit deliverable	100%	Thu 7/8/21	Thu 7/8/21	0 days
51	RMS-1.2.1.20.32	FDLE review deliverable	70%	Fri 7/9/21	Thu 7/22/21	10 days
52	RMS-1.2.1.20.33	FDLE approves documents (RMS-7)	0%	Thu 7/22/21	Thu 7/22/21	0 days
53	<b>RMS-1.2.2</b>	<b>Implementation Deliverables (RMS-6)</b>	<b>28%</b>	<b>Mon 5/24/21</b>	<b>Fri 9/24/21</b>	<b>90 days</b>
54	<b>RMS-1.2.2.1</b>	<b>Infrastructure</b>	<b>100%</b>	<b>Mon 5/24/21</b>	<b>Fri 5/28/21</b>	<b>5 days</b>
55	<b>RMS-1.2.2.1.1</b>	<b>Test Environment</b>	<b>100%</b>	<b>Mon 5/24/21</b>	<b>Thu 5/27/21</b>	<b>4 days</b>

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
56	RMS-1.2.2.1.1.1	Deploy Infrastructure in FHP CAD/RMS Environment	100%	Wed 5/26/21	Thu 5/27/21	2 days
57	RMS-1.2.2.1.1.2	Implement DR solution in FHP CAD/RMS Environment	100%	Mon 5/24/21	Tue 5/25/21	2 days
58	<b>RMS-1.2.2.1.2</b>	<b>Production Environment</b>	<b>100%</b>	<b>Wed 5/26/21</b>	<b>Fri 5/28/21</b>	<b>3 days</b>
59	RMS-1.2.2.1.2.1	Deploy Infrastructure in FHP CAD/RMS Environment	100%	Wed 5/26/21	Fri 5/28/21	3 days
60	RMS-1.2.2.1.2.2	Implement DR solution in FHP CAD/RMS Environment	100%	Wed 5/26/21	Thu 5/27/21	2 days
61	<b>RMS-1.2.2.2</b>	<b>Product Delivery</b>	<b>20%</b>	<b>Mon 5/24/21</b>	<b>Fri 9/24/21</b>	<b>89 days</b>
62	RMS-1.2.2.2.1	Install SQL	100%	Mon 5/24/21	Mon 5/24/21	0 days
63	RMS-1.2.2.2.2	Deliver Databases and Applications	100%	Mon 5/24/21	Mon 5/24/21	0 days
64	RMS-1.2.2.2.8	Deploy FCIC / NCIC Interface	100%	Tue 5/25/21	Wed 5/26/21	2 days
65	RMS-1.2.2.2.3	Product Configuration	100%	Thu 6/3/21	Wed 6/9/21	5 days
66	RMS-1.2.2.2.4	Perform Performance Testing as outlined in SOW	100%	Thu 6/10/21	Wed 6/23/21	10 days
67	RMS-1.2.2.2.5	Submit Performance Testing documents to FDLE	0%	Fri 8/6/21	Fri 8/6/21	1 day
68	<b>RMS-1.2.2.2.6</b>	<b>Document Review and Testing</b>	<b>0%</b>	<b>Fri 7/23/21</b>	<b>Fri 9/17/21</b>	<b>41 days</b>
69	RMS-1.2.2.2.6.1	FDLE reviews documents, verifies solution implemented in Test environment adheres to Solution Architecture Design Document, and provides defects (if any) to SmartCOP	0%	Mon 8/9/21	Fri 8/20/21	10 days
70	RMS-1.2.2.2.6.2	Perform Functional Acceptance Testing (FAT)	0%	Fri 7/23/21	Thu 8/5/21	10 days
71	RMS-1.2.2.2.6.3	Perform User Acceptance Testing (UAT)	0%	Fri 8/6/21	Thu 8/19/21	10 days
72	RMS-1.2.2.2.6.9	Test FCIC / NCIC Interface	0%	Fri 7/23/21	Thu 8/5/21	10 days
73	RMS-1.2.2.2.6.4	Provide Feedback on Implemented Solution	0%	Fri 8/20/21	Fri 8/20/21	1 day
74	RMS-1.2.2.2.6.5	Resolve defects	0%	Mon 8/23/21	Tue 8/31/21	7 days
75	RMS-1.2.2.2.6.6	Submit defect resolution to FDLE	0%	Wed 9/1/21	Fri 9/3/21	3 days
76	RMS-1.2.2.2.6.7	FDLE reviews defect resolution	0%	Mon 9/6/21	Fri 9/17/21	10 days
77	RMS-1.2.2.2.6.8	Sign-off of Implementation deliverables (RMS-6)	0%	Fri 9/17/21	Fri 9/17/21	0 days
78	RMS-1.2.2.2.7	Copy Test environment into Production	0%	Mon 9/20/21	Fri 9/24/21	5 days
79	<b>RMS-1.3</b>	<b>Training Deliverables (RMS-8)</b>	<b>29%</b>	<b>Thu 6/24/21</b>	<b>Tue 9/28/21</b>	<b>69 days</b>
80	RMS-1.3.4	Create Agency Onboarding process	95%	Thu 6/24/21	Fri 7/23/21	3 days

FIBRS Project Master Schedule

ID	WBS	Task Name	% Work Complete	Start	Finish	Duration
81	<b>RMS-1.3.3</b>	<b>Training</b>	<b>0%</b>	<b>Mon 9/20/21</b>	<b>Tue 9/28/21</b>	<b>7 days</b>
82	RMS-1.3.3.4	On board agencies in both test & production environments	0%	Mon 9/20/21	Mon 9/20/21	1 day
83	RMS-1.3.3.1	Conduct web based admin & user training (RMS-8)	0%	Tue 9/21/21	Mon 9/27/21	5 days
84	RMS-1.3.3.2	Provide Training Attendance Logs to FDLE	0%	Tue 9/28/21	Tue 9/28/21	1 day
85	RMS-1.3.3.3	Training Deliverables Complete (RMS-8)	0%	Tue 9/28/21	Tue 9/28/21	0 days
86	<b>RMS-1.4</b>	<b>Closure Phase (RMS-9)</b>	<b>0%</b>	<b>Tue 9/28/21</b>	<b>Thu 9/30/21</b>	<b>3 days</b>
87	RMS-1.4.3	Go Live on RMS	0%	Tue 9/28/21	Tue 9/28/21	1 day
88	RMS-1.4.1	Archive Project Documents	0%	Wed 9/29/21	Wed 9/29/21	1 day
89	RMS-1.4.2	Lessons Learned Meeting	0%	Thu 9/30/21	Thu 9/30/21	1 day
90	RMS-1.4.4	Perform Ongoing System Maintenance (RMS-9)	0%	Thu 9/30/21	Thu 9/30/21	0 days

CBAForm 1 - Net Tangible Benefits

Agency	Florida Department of Law Enforcement	Project	Florida Incident Based Reporting System
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Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits -- CBAForm 1A															
Agency <i>(Recurring Costs Only -- No Project Costs)</i>	FY 2022-23			FY 2023-24			FY 2024-25			FY 2025-26			FY 2026-27		
	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a)+(b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Cost Change Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project
A. Personnel Costs -- Agency-Managed Staff	\$238,500	\$208,000	\$446,500	\$446,500	\$1,213,046	\$1,659,546	\$361,500	\$1,298,046	\$1,659,546	\$361,500	\$1,298,046	\$1,659,546	\$361,500	\$1,298,046	\$1,659,546
A.b Total Staff	3.25	1.00	4.25	4.25	19.66	23.91	3.25	20.66	23.91	3.25	20.66	23.91	3.25	20.66	23.91
A-1.a. State FTEs (Salaries & Benefits)	\$153,500	\$0	\$153,500	\$153,500	\$1,298,046	\$1,451,546	\$153,500	\$1,298,046	\$1,451,546	\$153,500	\$1,298,046	\$1,451,546	\$153,500	\$1,298,046	\$1,451,546
A-1.b. State FTEs (#)	2.25	0.00	2.25	2.25	20.66	22.91	2.25	20.66	22.91	2.25	20.66	22.91	2.25	20.66	22.91
A-2.a. OPS Staff (Salaries)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-2.b. OPS (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-3.a. Staff Augmentation (Contract Cost)	\$85,000	\$208,000	\$293,000	\$293,000	-\$85,000	\$208,000	\$208,000	\$0	\$208,000	\$208,000	\$0	\$208,000	\$208,000	\$0	\$208,000
A-3.b. Staff Augmentation (# of Contractors)	1.00	1.00	2.00	2.00	-1.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
B. Application Maintenance Costs	\$0	\$1,763,608	\$1,763,608	\$0	\$1,763,608	\$1,763,608	\$0	\$1,770,000	\$1,770,000	\$0	\$1,770,000	\$1,770,000	\$0	\$1,770,000	\$1,770,000
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-3. Software	\$0	\$1,763,608	\$1,763,608	\$0	\$1,763,608	\$1,763,608	\$0	\$1,770,000	\$1,770,000	\$0	\$1,770,000	\$1,770,000	\$0	\$1,770,000	\$1,770,000
B-4. Other Specify	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C. Data Center Provider Costs	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114
C-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other Azure Cloud Environment	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114	\$0	\$674,114	\$674,114
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Other Costs	\$14,668	\$0	\$14,668	\$14,668	\$130,881	\$145,549	\$14,668	\$130,881	\$145,549	\$14,668	\$130,881	\$145,549	\$14,668	\$130,881	\$145,549
E-1. Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-2. Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-3. Other HR Services and FTE Expenses	\$14,668	\$0	\$14,668	\$14,668	\$130,881	\$145,549	\$14,668	\$130,881	\$145,549	\$14,668	\$130,881	\$145,549	\$14,668	\$130,881	\$145,549
<b>Total of Recurring Operational Costs</b>	<b>\$253,168</b>	<b>\$2,645,722</b>	<b>\$2,898,890</b>	<b>\$461,168</b>	<b>\$3,781,649</b>	<b>\$4,242,817</b>	<b>\$376,168</b>	<b>\$3,873,041</b>	<b>\$4,249,209</b>	<b>\$376,168</b>	<b>\$3,873,041</b>	<b>\$4,249,209</b>	<b>\$376,168</b>	<b>\$3,873,041</b>	<b>\$4,249,209</b>
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. Specify		\$0			\$0			\$0			\$0			\$0	
F-2. Specify		\$0			\$0			\$0			\$0			\$0	
F-3. Specify		\$0			\$0			\$0			\$0			\$0	
<b>Total Net Tangible Benefits:</b>		<b>(\$2,645,722)</b>			<b>(\$3,781,649)</b>			<b>(\$3,873,041)</b>			<b>(\$3,873,041)</b>			<b>(\$3,873,041)</b>	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE -- CBAForm 1B			
Choose Type		Estimate Confidence	Enter % (+/-)
Detailed/Rigorous	<input type="checkbox"/>	Confidence Level	
Order of Magnitude	<input type="checkbox"/>	Confidence Level	
Placeholder	<input type="checkbox"/>	Confidence Level	



A	B			C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	
1	Florida Department of Law Enforcement			Florida Incident Based Reporting System																		
Costs entered into each row are mutually exclusive. Insert rows for detail and modify appropriation categories as necessary, but do not remove any of the provided project cost elements. Reference vendor quotes in the Item Description where applicable. Include only one-time project costs in this table. Include any recurring costs in CBA Form 1A.																						
2					FY2022-23			FY2023-24			FY2024-25			FY2025-26			FY2026-27			TOTAL		
3				\$ 24,512,215	\$ 3,573,150			\$ -			\$ -			\$ -			\$ -			\$ 28,085,365		
4	Item Description <i>(remove guidelines and annotate entries here)</i>	Project Cost Element	Appropriation Category	Current & Previous Years Project-Related Cost	YR 1 #	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5 #	YR 5 LBR	YR 5 Base Budget	TOTAL		
5	Costs for all state employees working on the project.	FTE	S&B	\$ 3,477,040	23.90		\$ 1,502,121	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -
6	Costs for all OPS employees working on the project.	OPS	OPS	\$ 56,780	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -
7	Staffing costs for personnel using Time & Expense.	Staff Augmentation	Contracted Services	\$ 500,055	0.00	\$ 182,000	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -
8	Project management personnel and related deliverables.	Project Management	Contracted Services	\$ 551,600	1.00	\$ 246,000	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -
9	Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ 275,547	0.00	\$ 151,364	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -
10	Staffing costs for all professional services not included in other categories.	Consultants/Contractors	Contracted Services	\$ 1,533,680	2.00	\$ 200,000	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -
11	Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	\$ 412,000		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
12	Hardware purchases not included in data center services.	Hardware	OCO	\$ 7,444		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
13	Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ 6,661,702		\$ 957,468	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
14	Commercial software purchases and licensing costs.	Commercial Software	Expenses	\$ 1,000,000																		\$ 1,000,000
15	Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
16	All first-time training costs associated with the project.	Training	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
17	Include the quote received from the data center provider for project equipment and services. Only include one-time project costs in this row. Recurring, project-related data center costs are included in CBA Form 1A.	Data Center Services - One Time Costs	Data Center Category	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
18	Other contracted services not included in other categories.	Other Services	Contracted Services	\$ 353,056		\$ 100,000	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
19	Include costs for non-state data center equipment required by the project and the proposed solution (insert additional rows as needed for detail)	Equipment	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
20	Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
21	Other project expenses not included in other categories.	Other Expenses	Expense	\$ 1,168,766		\$ 75,000	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
22	Passthrough to Local Agencies for RMS	Pass through Funding	G/A Locals	\$ 8,093,587		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
23	Other project expenses not included in other categories. HR/FTE Expense	Other Expenses	Expense	\$ 420,958			\$ 159,197		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -
24	<b>Total</b>			\$ 24,512,215	26.90	\$ 1,911,832	\$ 1,661,318	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -

CBAForm 2 - Project Cost Analysis

Agency	<u>Florida Department of Law Enforcement</u>	Project	<u>Florida Incident Based Reporting System</u>
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PROJECT COST SUMMARY	PROJECT COST SUMMARY (from CBAForm 2A)					TOTAL
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
TOTAL PROJECT COSTS (*)	\$3,573,150	\$0	\$0	\$0	\$0	\$28,085,365
CUMULATIVE PROJECT COSTS <i>(includes Current &amp; Previous Years' Project-Related Costs)</i>	\$24,512,215	\$24,512,215	\$24,512,215	\$24,512,215	\$24,512,215	
Total Costs are carried forward to CBAForm3 Project Investment Summary worksheet.						

PROJECT FUNDING SOURCES	PROJECT FUNDING SOURCES - CBAForm 2B					TOTAL
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
General Revenue	\$3,573,150	\$0	\$0	\$0	\$0	\$3,573,150
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Federal Match <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Grants <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Other <input type="checkbox"/> Specify	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL INVESTMENT</b>	\$3,573,150	\$0	\$0	\$0	\$0	\$3,573,150
<b>CUMULATIVE INVESTMENT</b>	\$3,573,150	\$3,573,150	\$3,573,150	\$3,573,150	\$3,573,150	

Characterization of Project Cost Estimate - CBAForm 2C			
Choose Type	Estimate Confidence	Enter % (+/-)	
Detailed/Rigorous	Confidence Level		
Order of Magnitude	Confidence Level		
Placeholder	Confidence Level		

CBAForm 3 - Project Investment Summary

Agency	Florida Department of Law Enforcement	Project	Incident Based Reporting
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COST BENEFIT ANALYSIS -- CBAForm 3A						
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL FOR ALL YEARS
Project Cost	\$3,573,150	\$0	\$0	\$0	\$0	\$28,085,365
Net Tangible Benefits	(\$2,645,722)	(\$3,781,649)	(\$3,873,041)	(\$3,873,041)	(\$3,873,041)	(\$18,046,494)
Return on Investment	(\$30,731,087)	(\$3,781,649)	(\$3,873,041)	(\$3,873,041)	(\$3,873,041)	(\$46,131,859)
Year to Year Change in Program Staffing	1	20	21	21	21	

RETURN ON INVESTMENT ANALYSIS -- CBAForm 3B		
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.
Net Present Value (NPV)	(\$43,699,493)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.

Investment Interest Earning Yield -- CBAForm 3C					
Fiscal Year	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Cost of Capital	2.69%	2.90%	3.09%	3.29%	3.48%

	B	C	D	E	F	G	H						
3	<b>Project</b>		<i>Florida Incident-Based Reporting System</i>										
4													
5	<b>Agency</b>		<i>Florida Department of Law Enforcement</i>										
6	<b>FY 2021-22 LBR Issue Code:</b>			<b>FY 2021-22 LBR Issue Title:</b>									
7	<i>36120C0</i>			<i>Florida Incident-Based Reporting</i>									
8	<b>Risk Assessment Contact Info (Name, Phone #, and E-mail Address):</b>												
9	<i>Becky Bezemek, 850-410-8459, BeckyBezemek@fdle.state.fl.us</i>												
10	<b>Executive Sponsor</b>		<i>Charles Schaeffer</i>										
11	<b>Project Manager</b>		<i>Kristen Grosh</i>										
12	<b>Prepared By</b>		<i>Kristen Grosh</i>			<i>7/27/2021</i>							
14	<b>Risk Assessment Summary</b>												
15													
16	<b>Business Strategy</b>	<b>Level of Project Risk</b>											
17													
18													
19													
20													
21													
22													
23													
24													
25													
26													
27													
28													
29													
30													
31													
32													
34	<b>Project Risk Area Breakdown</b>												
35	<b>Risk Assessment Areas</b>						<i>Risk Exposure</i>						
36	<b>Strategic Assessment</b>						<b>MEDIUM</b>						
37													
38	<b>Technology Exposure Assessment</b>						<b>MEDIUM</b>						
39													
40	<b>Organizational Change Management Assessment</b>						<b>MEDIUM</b>						
41													
42	<b>Communication Assessment</b>						<b>MEDIUM</b>						
43													
44	<b>Fiscal Assessment</b>						<b>HIGH</b>						
45													
46	<b>Project Organization Assessment</b>						<b>MEDIUM</b>						
47													
48	<b>Project Management Assessment</b>						<b>LOW</b>						
49													
50	<b>Project Complexity Assessment</b>						<b>HIGH</b>						
51													
52													
53	<b>Overall Project Risk</b>						<b>HIGH</b>						

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
3	Section 1 -- Strategic Area			
4	#	Criteria	Values	Answer
5	1.01	Are project objectives clearly aligned with the agency's legal mission?	0% to 40% -- Few or no objectives aligned	81% to 100% -- All or nearly all objectives aligned
6			41% to 80% -- Some objectives aligned	
7			81% to 100% -- All or nearly all objectives aligned	
8	1.02	Are project objectives clearly documented and understood by all stakeholder groups?	Not documented or agreed to by stakeholders	Documented with sign-off by stakeholders
9			Informal agreement by stakeholders	
10			Documented with sign-off by stakeholders	
11	1.03	Are the project sponsor, senior management, and other executive stakeholders actively involved in meetings for the review and success of the project?	Not or rarely involved	Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings
12			Most regularly attend executive steering committee meetings	
13			Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings	
14	1.04	Has the agency documented its vision for how changes to the proposed technology will improve its business processes?	Vision is not documented	Vision is partially documented
15			Vision is partially documented	
16			Vision is completely documented	
17	1.05	Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented?	0% to 40% -- Few or none defined and documented	81% to 100% -- All or nearly all defined and documented
18			41% to 80% -- Some defined and documented	
19			81% to 100% -- All or nearly all defined and documented	
20	1.06	Are all needed changes in law, rule, or policy identified and documented?	No changes needed	No changes needed
21			Changes unknown	
22			Changes are identified in concept only	
23			Changes are identified and documented	
24			Legislation or proposed rule change is drafted	
25	1.07	Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions?	Few or none	All or nearly all
26			Some	
27			All or nearly all	
28	1.08	What is the external (e.g. public) visibility of the proposed system or project?	Minimal or no external use or visibility	Extensive external use or visibility
29			Moderate external use or visibility	
30			Extensive external use or visibility	
31	1.09	What is the internal (e.g. state agency) visibility of the proposed system or project?	Multiple agency or state enterprise visibility	Multiple agency or state enterprise visibility
32			Single agency-wide use or visibility	
33			Use or visibility at division and/or bureau level only	
34	1.10	Is this a multi-year project?	Greater than 5 years	Between 3 and 5 years
35			Between 3 and 5 years	
36			Between 1 and 3 years	
37			1 year or less	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
3	Section 2 -- Technology Area			
4	#	Criteria	Values	Answer
5	2.01	Does the agency have experience working with, operating, and supporting the proposed technical solution in a production environment?	Read about only or attended conference and/or vendor presentation	Supported production system 6 months to 12 months
6			Supported prototype or production system less than 6 months	
7			Supported production system 6 months to 12 months	
8			Supported production system 1 year to 3 years	
9			Installed and supported production system more than 3 years	
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed technical solution to implement and operate the new system?	External technical resources will be needed for implementation and operations	Internal resources have sufficient knowledge for implementation and operations
11			External technical resources will be needed through implementation only	
12			Internal resources have sufficient knowledge for implementation and operations	
13	2.03	Have all relevant technical alternatives/ solution options been researched, documented and considered?	No technology alternatives researched	Some alternatives documented and considered
14			Some alternatives documented and considered	
15			All or nearly all alternatives documented and considered	
16	2.04	Does the proposed technical solution comply with all relevant agency, statewide, or industry technology standards?	No relevant standards have been identified or incorporated into proposed technology	Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards
17			Some relevant standards have been incorporated into the proposed technology	
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	
19	2.05	Does the proposed technical solution require significant change to the agency's existing technology infrastructure?	Minor or no infrastructure change required	Minor or no infrastructure change required
20			Moderate infrastructure change required	
21			Extensive infrastructure change required	
22			Complete infrastructure replacement	
23	2.06	Are detailed hardware and software capacity requirements defined and documented?	Capacity requirements are not understood or defined	Capacity requirements are based on historical data and new system design specifications and performance requirements
24			Capacity requirements are defined only at a conceptual level	
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
3	Section 3 -- Organizational Change Management Area			
4	#	Criteria	Values	Answer
5	3.01	What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes	Minimal changes to organization structure, staff or business processes structure
6			Moderate changes to organization structure, staff or business processes	
7			Minimal changes to organization structure, staff or business processes structure	
8	3.02	Will this project impact essential business processes?	Yes	No
9			No	
10	3.03	Have all business process changes and process interactions been defined and documented?	0% to 40% -- Few or no process changes defined and documented	41% to 80% -- Some process changes defined and documented
11			41% to 80% -- Some process changes defined and documented	
12			81% to 100% -- All or nearly all processes defined and documented	
13	3.04	Has an Organizational Change Management Plan been approved for this project?	Yes	Yes
14			No	
15	3.05	Will the agency's anticipated FTE count change as a result of implementing the project?	Over 10% FTE count change	Less than 1% FTE count change
16			1% to 10% FTE count change	
17			Less than 1% FTE count change	
18	3.06	Will the number of contractors change as a result of implementing the project?	Over 10% contractor count change	Less than 1% contractor count change
19			1 to 10% contractor count change	
20			Less than 1% contractor count change	
21	3.07	What is the expected level of change impact on the citizens of the State of Florida if the project is successfully implemented?	Extensive change or new way of providing/receiving services or information)	Extensive change or new way of providing/receiving services or information)
22			Moderate changes	
23			Minor or no changes	
24	3.08	What is the expected change impact on other state or local government agencies as a result of implementing the project?	Extensive change or new way of providing/receiving services or information	Extensive change or new way of providing/receiving services or information
25			Moderate changes	
26			Minor or no changes	
27	3.09	Has the agency successfully completed a project with similar organizational change requirements?	No experience/Not recently (>5 Years)	Recently completed project with greater change requirements
28			Recently completed project with fewer change requirements	
29			Recently completed project with similar change requirements	
30			Recently completed project with greater change requirements	

	B	C	D	E
1	Agency: Agency Name		Project: Project Name	
3	Section 4 -- Communication Area			
4	#	Criteria	Value Options	Answer
5	4.01	Has a documented Communication Plan been approved for this project?	Yes	Yes
6			No	
7	4.02	Does the project Communication Plan promote the collection and use of feedback from management, project team, and business stakeholders (including end users)?	Negligible or no feedback in Plan	Routine feedback in Plan
8			Routine feedback in Plan	
9			Proactive use of feedback in Plan	
10	4.03	Have all required communication channels been identified and documented in the Communication Plan?	Yes	Yes
11			No	
12	4.04	Are all affected stakeholders included in the Communication Plan?	Yes	Yes
13			No	
14	4.05	Have all key messages been developed and documented in the Communication Plan?	Plan does not include key messages	Some key messages have been developed
15			Some key messages have been developed	
16			All or nearly all messages are documented	
17	4.06	Have desired message outcomes and success measures been identified in the Communication Plan?	Plan does not include desired messages outcomes and success measures	Plan does not include desired messages outcomes and success measures
18			Success measures have been developed for some messages	
19			All or nearly all messages have success measures	
20	4.07	Does the project Communication Plan identify and assign needed staff and resources?	Yes	Yes
21			No	



	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
3	Section 5 -- Fiscal Area			
4	#	Criteria	Values	Answer
5	5.01	Has a documented Spending Plan been approved for the entire project lifecycle?	Yes	No
6			No	
7	5.02	Have all project expenditures been identified in the Spending Plan?	0% to 40% -- None or few defined and documented	81% to 100% -- All or nearly all defined and documented
8			41% to 80% -- Some defined and documented	
9			81% to 100% -- All or nearly all defined and documented	
10	5.03	What is the estimated total cost of this project over its entire lifecycle?	Unknown	Greater than \$10 M
11			Greater than \$10 M	
12			Between \$2 M and \$10 M	
13			Between \$500K and \$1,999,999	
14			Less than \$500 K	
15	5.04	Is the cost estimate for this project based on quantitative analysis using a standards-based estimation model?	Yes	No
16			No	
17	5.05	What is the character of the cost estimates for this project?	Detailed and rigorous (accurate within ±10%)	Order of magnitude – estimate could vary between 10-100%
18			Order of magnitude – estimate could vary between 10-100%	
19			Placeholder – actual cost may exceed estimate by more than 100%	
20	5.06	Are funds available within existing agency resources to complete this project?	Yes	No
21			No	
22	5.07	Will/should multiple state or local agencies help fund this project or system?	Funding from single agency	Funding from other state agencies
23			Funding from local government agencies	
24			Funding from other state agencies	
25	5.08	If federal financial participation is anticipated as a source of funding, has federal approval been requested and received?	Neither requested nor received	Requested and received
26			Requested but not received	
27			Requested and received	
28			Not applicable	
29	5.09	Have all tangible and intangible benefits been identified and validated as reliable and achievable?	Project benefits have not been identified or validated	Most project benefits have been identified but not validated
30			Some project benefits have been identified but not validated	
31			Most project benefits have been identified but not validated	
32			All or nearly all project benefits have been identified and validated	
33	5.10	What is the benefit payback period that is defined and documented?	Within 1 year	No payback
34			Within 3 years	
35			Within 5 years	
36			More than 5 years	
37			No payback	
38	5.11	Has the project procurement strategy been clearly determined and agreed to by affected stakeholders?	Procurement strategy has not been identified and documented	Stakeholders have reviewed and approved the proposed procurement strategy
39			Stakeholders have not been consulted re: procurement strategy	
40			Stakeholders have reviewed and approved the proposed procurement strategy	
41	5.12	What is the planned approach for acquiring necessary products and solution services to successfully complete the project?	Time and Expense (T&E)	Combination FFP and T&E
42			Firm Fixed Price (FFP)	
43			Combination FFP and T&E	
44	5.13	What is the planned approach for procuring hardware and software for the project?	Timing of major hardware and software purchases has not yet been determined	Just-in-time purchasing of hardware and software is documented in the project schedule
45			Purchase all hardware and software at start of project to take advantage of one-time discounts	
46			Just-in-time purchasing of hardware and software is documented in the project schedule	
47	5.14	Has a contract manager been assigned to this project?	No contract manager assigned	Contract manager assigned is not the procurement manager or the project manager
48			Contract manager is the procurement manager	
49			Contract manager is the project manager	
50			Contract manager assigned is not the procurement manager or the project manager	
51	5.15	Has equipment leasing been considered for the project's large-scale computing purchases?	Yes	Yes
52			No	
53	5.16	Have all procurement selection criteria and outcomes been clearly identified?	No selection criteria or outcomes have been identified	Some selection criteria and outcomes have been defined and documented
54			Some selection criteria and outcomes have been defined and documented	
55			All or nearly all selection criteria and expected outcomes have been defined and documented	
56	5.17	Does the procurement strategy use a multi-stage evaluation process to progressively narrow the field of prospective vendors to the single, best qualified candidate?	Procurement strategy has not been developed	Multi-stage evaluation and proof of concept or prototype planned/used to select best qualified vendor
57			Multi-stage evaluation not planned/used for procurement	
58			Multi-stage evaluation and proof of concept or prototype planned/used to select best qualified vendor	
59	5.18	For projects with total cost exceeding \$10 million, did/will the procurement strategy require a proof of concept or prototype as part of the bid response?	Procurement strategy has not been developed	Yes, bid response did/will include proof of concept or prototype
60			No, bid response did/will not require proof of concept or prototype	
61			Yes, bid response did/will include proof of concept or prototype	
62			Not applicable	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
3	Section 6 -- Project Organization Area			
4	#	Criteria	Values	Answer
5	6.01	Is the project organization and governance structure clearly defined and documented within an approved project plan?	Yes	Yes
6			No	
7	6.02	Have all roles and responsibilities for the executive steering committee been clearly identified?	None or few have been defined and documented	All or nearly all have been defined and documented
8			Some have been defined and documented	
9			All or nearly all have been defined and documented	
10	6.03	Who is responsible for integrating project deliverables into the final solution?	Not yet determined	System Integrator (contractor)
11			Agency	
12			System Integrator (contractor)	
13	6.04	How many project managers and project directors will be responsible for managing the project?	3 or more	3 or more
14			2	
15			1	
16	6.05	Has a project staffing plan specifying the number of required resources (including project team, program staff, and contractors) and their corresponding roles, responsibilities and needed skill levels been developed?	Needed staff and skills have not been identified	Some or most staff roles and responsibilities and needed skills have been identified
17			Some or most staff roles and responsibilities and needed skills have been identified	
18			Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented	
19	6.06	Is an experienced project manager dedicated fulltime to the project?	No experienced project manager assigned	Yes, experienced project manager dedicated full-time, 100% to project
20			No, project manager is assigned 50% or less to project	
21			No, project manager assigned more than half-time, but less than full-time to project	
22			Yes, experienced project manager dedicated full-time, 100% to project	
23	6.07	Are qualified project management team members dedicated full-time to the project	None	Yes, business, functional or technical experts dedicated full-time, 100% to project
24			No, business, functional or technical experts dedicated 50% or less to project	
25			No, business, functional or technical experts dedicated more than half-time but less than full-time to project	
26			Yes, business, functional or technical experts dedicated full-time, 100% to project	
27	6.08	Does the agency have the necessary knowledge, skills, and abilities to staff the project team with in-house resources?	Few or no staff from in-house resources	Half of staff from in-house resources
28			Half of staff from in-house resources	
29			Mostly staffed from in-house resources	
30			Completely staffed from in-house resources	
31	6.09	Is agency IT personnel turnover expected to significantly impact this project?	Minimal or no impact	Minimal or no impact
32			Moderate impact	
33			Extensive impact	
34	6.10	Does the project governance structure establish a formal change review and control board to address proposed changes in project scope, schedule, or cost?	Yes	Yes
35			No	
36	6.11	Are all affected stakeholders represented by functional manager on the change review and control board?	No board has been established	Yes, all stakeholders are represented by functional manager
37			No, only IT staff are on change review and control board	
38			No, all stakeholders are not represented on the board	
39			Yes, all stakeholders are represented by functional manager	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
3	Section 7 -- Project Management Area			
4	#	Criteria	Values	Answer
5	7.01	Does the project management team use a standard commercially available project management methodology to plan, implement, and control the project?	No	Yes
6			Project Management team will use the methodology selected by the systems integrator	
7			Yes	
8	7.02	For how many projects has the agency successfully used the selected project management methodology?	None	More than 3
9			1-3	
10			More than 3	
11	7.03	How many members of the project team are proficient in the use of the selected project management methodology?	None	Some
12			Some	
13			All or nearly all	
14	7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% -- None or few have been defined and documented	81% to 100% -- All or nearly all have been defined and documented
15			41 to 80% -- Some have been defined and documented	
16			81% to 100% -- All or nearly all have been defined and documented	
17	7.05	Have all design specifications been unambiguously defined and documented?	0% to 40% -- None or few have been defined and documented	81% to 100% -- All or nearly all have been defined and documented
18			41 to 80% -- Some have been defined and documented	
19			81% to 100% -- All or nearly all have been defined and documented	
20	7.06	Are all requirements and design specifications traceable to specific business rules?	0% to 40% -- None or few are traceable	81% to 100% -- All or nearly all requirements and specifications are traceable
21			41 to 80% -- Some are traceable	
22			81% to 100% -- All or nearly all requirements and specifications are traceable	
23	7.07	Have all project deliverables/services and acceptance criteria been clearly defined and documented?	None or few have been defined and documented	All or nearly all deliverables and acceptance criteria have been defined and documented
24			Some deliverables and acceptance criteria have been defined and documented	
25			All or nearly all deliverables and acceptance criteria have been defined and documented	
26	7.08	Is written approval required from executive sponsor, business stakeholders, and project manager for review and sign-off of major project deliverables?	No sign-off required	Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables
27			Only project manager signs-off	
28			Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables	
29	7.09	Has the Work Breakdown Structure (WBS) been defined to the work package level for all project activities?	0% to 40% -- None or few have been defined to the work package level	41 to 80% -- Some have been defined to the work package level
30			41 to 80% -- Some have been defined to the work package level	
31			81% to 100% -- All or nearly all have been defined to the work package level	
32	7.10	Has a documented project schedule been approved for the entire project lifecycle?	Yes	No
33			No	
34	7.11	Does the project schedule specify all project tasks, go/no-go decision points (checkpoints), critical milestones, and resources?	Yes	Yes
35			No	
36	7.12	Are formal project status reporting processes documented and in place to manage and control this project?	No or informal processes are used for status reporting	Project team and executive steering committee use formal status reporting processes
37			Project team uses formal processes	
38			Project team and executive steering committee use formal status reporting processes	
39	7.13	Are all necessary planning and reporting templates, e.g., work plans, status reports, issues and risk management, available?	No templates are available	All planning and reporting templates are available
40			Some templates are available	
41			All planning and reporting templates are available	
42	7.14	Has a documented Risk Management Plan been approved for this project?	Yes	Yes
43			No	
44	7.15	Have all known project risks and corresponding mitigation strategies been identified?	None or few have been defined and documented	All known risks and mitigation strategies have been defined
45			Some have been defined and documented	
46			All known risks and mitigation strategies have been defined	
47	7.16	Are standard change request, review and approval processes documented and in place for this project?	Yes	Yes
48			No	
49	7.17	Are issue reporting and management processes documented and in place for this project?	Yes	Yes
50			No	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Florida Incident-Based Reporting System	
2				
3	Section 8 -- Project Complexity Area			
4	#	Criteria	Values	Answer
5	8.01	How complex is the proposed solution compared to the current agency systems?	Unknown at this time	More complex
6			More complex	
7			Similar complexity	
8			Less complex	
9	8.02	Are the business users or end users dispersed across multiple cities, counties, districts, or regions?	Single location	More than 3 sites
10			3 sites or fewer	
11			More than 3 sites	
12	8.03	Are the project team members dispersed across multiple cities, counties, districts, or regions?	Single location	Single location
13			3 sites or fewer	
14			More than 3 sites	
15	8.04	How many external contracting or consulting organizations will this project require?	No external organizations	1 to 3 external organizations
16			1 to 3 external organizations	
17			More than 3 external organizations	
18	8.05	What is the expected project team size?	Greater than 15	5 to 8
19			9 to 15	
20			5 to 8	
21			Less than 5	
22	8.06	How many external entities (e.g., other agencies, community service providers, or local government entities) will be impacted by this project or system?	More than 4	More than 4
23			2 to 4	
24			1	
25			None	
26	8.07	What is the impact of the project on state operations?	Business process change in single division or bureau	Statewide or multiple agency business process change
27			Agency-wide business process change	
28			Statewide or multiple agency business process change	
29	8.08	Has the agency successfully completed a similarly-sized project when acting as Systems Integrator?	Yes	Yes
30			No	
31	8.09	What type of project is this?	Infrastructure upgrade	Implementation requiring software development or purchasing commercial off the shelf (COTS) software
32			Implementation requiring software development or purchasing commercial off the shelf (COTS) software	
33			Business Process Reengineering	
34			Combination of the above	
35	8.10	Has the project manager successfully managed similar projects to completion?	No recent experience	Similar size and complexity
36			Lesser size and complexity	
37			Similar size and complexity	
38			Greater size and complexity	
39	8.11	Does the agency management have experience governing projects of equal or similar size and complexity to successful completion?	No recent experience	Greater size and complexity
40			Lesser size and complexity	
41			Similar size and complexity	
42			Greater size and complexity	

# SCHEDULE IV-B FOR BIOMETRIC IDENTIFICATION SOLUTION (BIS) MODERNIZATION

For Fiscal Year 2022-23




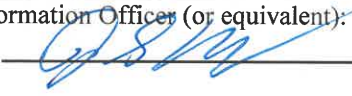

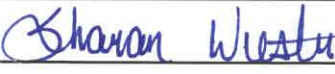
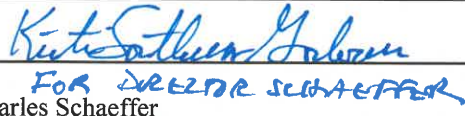
September 15, 2021

FLORIDA DEPARTMENT OF LAW ENFORCEMENT

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### I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval	
Agency: Florida Department of Law Enforcement	Schedule IV-B Submission Date: September 15, 2021
Project Name: Biometric Identification Solution (BIS) Modernization	Is this project included in the Agency's LRPP? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
FY 2022-23 LBR Issue Code:	FY 2022-23 LBR Issue Title: Biometric Identification Solution (BIS) Modernization
Agency Contact for Schedule IV-B (Name, Phone #, and E-mail address): Becky Bezemek, 850-410-8459, <a href="mailto:beckybezemek@fdle.state.fl.us">beckybezemek@fdle.state.fl.us</a>	
AGENCY APPROVAL SIGNATURES	
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.	
Agency Head: 	Date: 9/2/21
Printed Name: Richard Swearingen	
Agency Chief Information Officer (or equivalent): 	Date: 8/17/21
Printed Name: Joey Hornsby	
Budget Officer: 	Date: 8-18-21
Printed Name: Cynthia Barr	
Planning Officer: 	Date: 8/18/2021
Printed Name: Sharon Wester	
Project Sponsor:  FOR DEZDOR SCHAEFFER	Date: 8-19-2021
Printed Name: Charles Schaeffer	
Schedule IV-B Preparers (Name, Phone #, and E-mail address):	
Business Need:	Robin Sparkman, 850-410-8105, <a href="mailto:robinsparkman@fdle.state.fl.us">robinsparkman@fdle.state.fl.us</a>
Cost Benefit Analysis:	Erica Wolaver, 850-410-8511, <a href="mailto:ericawolaver@fdle.state.fl.us">ericawolaver@fdle.state.fl.us</a>
Risk Analysis:	Becky Bezemek, 850-410-8459, <a href="mailto:beckybezemek@fdle.state.fl.us">beckybezemek@fdle.state.fl.us</a>
Technology Planning:	Becky Bezemek, 850-410-8459, <a href="mailto:beckybezemek@fdle.state.fl.us">beckybezemek@fdle.state.fl.us</a>
Project Planning:	Becky Bezemek, 850-410-8459, <a href="mailto:beckybezemek@fdle.state.fl.us">beckybezemek@fdle.state.fl.us</a>

## II. Schedule IV-B Business Case – Strategic Needs Assessment

### A. Background and Strategic Needs Assessment

*Purpose: To clearly articulate the business-related need(s) for the proposed project.*

#### 1. Business Need

Florida Statute 943.051 designates the Florida Department of Law Enforcement (FDLE) as the state's central criminal justice information repository responsible for collecting, storing, maintaining, and retaining criminal history records. The Biometric Identification Solution (BIS) acts as a national fingerprint file (NFF) repository and fingerprint searching and identification system for the state, to include fingerprints, palm prints, and facial images collected during arrest booking events. BIS is used to identify persons booked in jail, for Rapid ID checks (roadside instant checks to verify identity), and for persons undergoing fingerprint-based criminal history record checks for civilians working with vulnerable populations, obtaining a professional license, and for the issuance of concealed weapons permits. BIS is also used by latent examiners across the state to process fingerprint and palm print images obtained from crime scenes. BIS also submits biometric data to the Federal Bureau of Investigation (FBI) for use in nationwide criminal history record checks. BIS is the means that associated arrest information, such as demographics and charging information, is received and passed on to the Computerized Criminal History (CCH) system to update individual criminal history records.

The FDLE BIS is the third largest repository in the nation, containing approximately 9.6 million unique person IDs and 31.5 million fingerprint images, for both criminals and civilian monitored populations such as licensees and employees in positions of special trust. BIS receives and processes 2,300 criminal booking submissions and over 6,700 fingerprint-based criminal history record check submissions daily. Additionally, there are over 9,000 active Rapid ID devices throughout the state that submit over 1.5 million searches per year to the BIS Rapid ID matchers.

The current BIS went into production in 2009 with an original five-year life-cycle expectancy, and subsequently underwent three major planned upgrades to expand its capacities and extend its life expectancy. This proprietary system is completely vendor supported. The BIS system is nearing its end of life, and is projected to exceed its contracted capacity by December 31, 2021. The overall volume of Florida's criminal and civilian monitored populations has steadily grown, and the trend will continue to increase. The demand for improved system performance and additional storage is essential for maintaining the biometric records.

In 2019, FDLE signed a three-year extension of the current BIS maintenance contract, after which time the BIS vendor advised FDLE the system may begin experiencing a degradation of service with an unpredictable impact on biometric processing. No further substantive expansions are possible to improve the current system as its core architecture is at the end of its life-cycle. Failure to modernize the system may limit FDLE's ability to conduct biometric searches and comparisons. Due to the age of the associated hardware, there is an increased risk of catastrophic equipment failure, resulting in a system downtime of a week or longer. Processing will slow down, and response times to stakeholder groups will increase. The increased time to complete a fingerprint search and return a response will create a public safety concern.

The BIS degradation of service will also slow the processing times of fingerprint-based criminal history checks in Florida for those attempting to obtain a license from a regulatory agency, obtain employment in a position of special trust or serve vulnerable populations. Furthermore, it will adversely affect the ability to share biometric data with the FBI for nation-wide searches.



Already local agencies utilizing latent workstations are operating on outdated and unsupported hardware and software which creates a security vulnerability and cannot be addressed in the current system. Without modernizing FDLE's automated fingerprint identification system, the current BIS risks catastrophic system failure which will immediately impact FDLE's operating trust fund based on the inability to make identifications for fingerprint-based criminal history background checks. These daily functions also include supporting officer and public safety at booking, criminal arrests, and communication with the FBI. Ultimately, if not remedied, the degradation of the system will impact safety for all Floridians and visitors to the state of Florida.

## 2. Business Objectives

In order to comply with Florida Statute 943.051 and the expectations of leaders, administrators, and decision-makers, the BIS Modernization project must support the following business objectives:

- Provide a statewide repository to support the collection of booking (ten-print) records, latent prints, retained civil prints; photographs to include booking, tattoos, and iris; and Rapid Identification (Rapid ID) workload through a cloud-based solution
- Provide improved processes for receiving, storing, and displaying data
- Provide more rapid development and deployment of applications and services
- Ability to provide increased storage capacity as required
- Establish a Disaster Recovery (DR) solution for biometric data housed in BIS, thereby providing a quicker recovery time from a catastrophic system outage and provide redundancy in the storage of the data
- Provide the ability to monitor capacity and increase capacity as data requirements continue to expand
- Provide an improved process for the management of images including fingerprints, palmprints, latent prints, and images such as mugshots, tattoos and scars
- Provide a method for managing civil records independently from criminal records
- Provide improved reporting capability including the ability to run real-time reports
- Provide full functioning, identical test and production systems
- Provide improved existing workflows within BIS
- Provide criminal workflows for Notices to Appear (NTA) and added charges while in custody
- Automate sealed and expunged records indicators
- Ability to establish new workflows for processes such as Livescan in the courtrooms, added charges, personal reviews, and deceased records
- Support enhanced communication between BIS and CCH
- Support enhanced communications between BIS and the FBI's Next Generation Identification (NGI) system
- Meet current FBI, FDLE and state security requirements
- Support an interface to local Automated Fingerprint Information System (AFIS) installations that comply with the Interface Control Document (ICD)
- Comply with state and national fingerprint retention requirements
- Provide the ability to receive, process and submit data through NIEM XML standards and the FBI's Electronic Biometric Transmission Specification (EBTS)
- Support data submissions to Florida's CJIS Portal
- Take advantage of the enhanced system accuracy.

## B. Baseline Analysis

*Purpose: To establish a basis for understanding the business processes, stakeholder groups, and current technologies that will be affected by the project and the level of business transformation that will be required for the project to be successful.*

### 1. Current Business Process(es)

FDLE is responsible for collecting, processing, storing, maintaining, and disseminating criminal justice information records necessary to the operation of Florida's criminal justice agencies. For every adult physically arrested and for juveniles arrested for specified offenses, the statute requires a booking event that includes fingerprints, palm prints, and facial images be submitted to FDLE's BIS. All criminal history records maintained by FDLE are based on positive biometric identification. Each offender is assigned a unique number called a State Identification (SID) number, also known as an FDLE number. Fingerprints may be captured using the "ten-print" which includes fingerprints from all ten digits from criminals and civilians and "less-than-ten" which is the industry term for transactions like Rapid ID.

BIS contains fingerprints, palm prints, and facial images. This includes a total of 31.5 million fingerprints and 9.6 million subject fingerprints; 8.9 million palm prints; and 5.1 million facial images. (There are approximately 400,000 subjects in CCH who have fingerprints on microfilm that are not searchable in BIS.) BIS also contains:

- Demographic information such as name, date of birth, sex, race, height, weight, hair color, eye color, social security number, scars/marks/tattoos, and other personal and physical descriptors
- Charge information including arrest dates, arresting/booking agency, and arrest charges
- Custody information for offenders sentenced to state prison
- Registration information for subjects required to register as a sexual offender, sexual predator, career offender, and those sentenced to felony probation

#### Booking Ten-print Process:

Upon receipt of booking and registration fingerprints from local agencies, BIS compares the submitted fingerprints to existing criminal and civil retained fingerprints to determine if the person has a prior event. If there is a prior event, the fingerprints are verified as being of the same individual prior to the new set of fingerprints being added to the existing record. The booking information is submitted electronically via Livescan fingerprint submissions from sheriff's offices, police departments, county corrections, Department of Juvenile Justice and other submitting agencies from Florida's 67 counties. While the electronic fingerprint submission of a booking is preferred, in some instances, an agency may need to submit booking information on hard fingerprint cards. Fingerprint cards mailed to FDLE containing the required data elements are forwarded to the Biometric Services Section for entry and verification. When missing or invalid data elements are detected, the fingerprint card is flagged for corrective action. The submitting agency is contacted to resolve any discrepancies found on the fingerprint cards. Upon resolution of the error(s), the information is entered and verified. The fingerprint cards are then scanned and electronically submitted through BIS. BIS also receives Livescan submissions from the Department of Corrections reception centers when inmates are processed for admission to a correctional institution.

#### Latent Print Process:

Latent prints are impressions produced by the ridged skin, known as friction ridges, on human fingers, palms, and soles of the feet. Examiners analyze and compare latent prints to known

prints of individuals in an effort to make identifications or exclusions. The Latent Stations located in the FDLE crime laboratories and local crime laboratories directly submit latent images to FDLE. Latents are searched against 20 fingers (10 finger blocks and the plain impressions or slaps) as well as the palm recordings for each hand, and all incidents for each individual stored in the FDLE BIS. This exponentially increases the potential to identify the source of the latent print. Latent Stations interface with the FBI's NGI Remote Universal Latent Workstation (ULW). The BIS Latent Station submits latent transactions using Hyper Text Transfer Protocol (HTTP). The Remote ULW uses email to send /receive NIST-formatted files to/from the FDLE BIS Data Exchange Services (DES) using SMTP, POP3, and IMAP4 protocol. The NIST files are included as SMIME-encoded email attachments.

Retained Civil Print Process:

Section 943.05, Florida Statutes, allows for the submission and subsequent retention of civil fingerprints to FDLE. Following a state and national fingerprint-based record check, FDLE will retain civil fingerprints if: (a) the Authorized Recipient or Qualified Entity requests fingerprint retention, or (b) the Authorized Recipient or Qualified Entity is required to retain civil fingerprints under Florida law. Incoming criminal fingerprints submitted to FDLE are searched against all retained fingerprints. If a fingerprint match occurs, FDLE provides criminal event notifications to the Authorized Recipient or Qualified Entity of the retained monitored civilian. The Florida Integrated Criminal History System (FALCON) automatically provides each criminal registration and arrest notification to the Authorized Recipient or Qualified Entity via the FDLE Information Notification System (FINS). FDLE requires all Authorized Recipients and Qualified Entities to validate and manage their own retained civilian fingerprints through FALCON.

Rapid Identification (Rapid ID):

Small, often portable, "less-than-ten" fingerprint readers referred to as edge devices are required to perform rapid identification transactions. The edge devices capture and submit biometric data to Rapid ID, which makes a search against fingerprint minutia data from events provided from BIS. Edge devices are employed in a variety of settings including jails, courtrooms, and patrol cars to quickly perform searches to determine if a person has a criminal event in BIS. Rapid ID is used with multiple functions to include re-registering a sex offender, checking the status of a DNA submission, or querying the FBI's Repository for Individuals of Special Concern (RISC).

**2. Assumptions and Constraints**

**Assumptions**

- Detailed requirements must be documented before moving forward with the project for each implementation phase.
- The system will comply with state of Florida and FBI Criminal Justice Information Services (CJIS) Security Policies.
- The system will comply with the standardized system communications FDLE based on NIEM XML.
- Fingerprint matching algorithms are proprietary.

**Constraints**

- Existing latent workstations must be replaced to connect to the modernized BIS.
- CCH, FALCON, Civil Workflow Control System (CWCS) interfaces must be modified to connect to the modernized BIS.

- Livescan devices will need to be updated with the modernized workstation software.

### C. Proposed Business Process Requirements

*Purpose: To establish a basis for understanding what business process requirements the proposed solution must meet in order to select an appropriate solution for the project.*

#### 1. Proposed Business Process Requirements

The system shall meet the following requirements:

- Collect latent prints, ten-prints, images and data for criminal bookings from local and state agencies
- Collect ten-prints and data for civil fingerprint submissions
- Collect latent prints from unsolved criminal investigations for comparison to retained criminal and civil fingerprints
- Expand image collection beyond mugshots to other modalities
- Improved matching algorithms
- Provide the following interfaces:
  - Livescan
  - Latent Workstations
  - County AFIS
  - FBI's Next Generation Identification (NGI) system
  - FALCON
  - CWCS
  - Digital Image System
  - CCH
  - Florida CJIS Portal
- Retain all source fingerprint submissions
- Generate workload and throughput statistics for canned and ad hoc reporting
- Provide notifications when specific trigger events occur within the system
- Provide separate work queues for processing data submissions
- Provide administrative functions and features
- Support or improve existing functionality
- Establish a Disaster Recovery (DR) solution
- Expand criminal workflows for new processes (e.g. NTA)

#### 2. Business Solution Alternatives

This section describes the analysis of alternative approaches considered for implementing a replacement for the current BIS system.

To conduct the alternatives analysis the following steps were performed:

- Identified and defined a list of potential alternative system implementation methods
- Developed high-level functional requirements the new system must be capable of addressing
- Established a set of uniform evaluation criteria against which each alternative was measured
- Evaluated each of the alternatives through the application of the evaluation criteria
- Determined the best alternative for the Department

Three approaches are presented:

**Approach 1: In-House Management of Fingerprint Processing**

Develop a new in-house system using a combination of staff and contracted staff. This approach is not feasible. FDLE does not have the technical expertise to build a biometric identification system or biometric matching algorithms.

**Approach 2: System Replacement**

Replace the current biometric identification system with a new solution which can meet FDLE's functional requirements and capacity needs. Replacing the aging BIS system allows for a new, more robust AFIS system with improved matching capabilities while also supporting expanded business requirements for new biometric modalities like facial recognition and iris scans.

**Approach 3: Status Quo/As-Is**

Continue to operate FDLE's current biometric identification system. No modifications or improvement can be made at this time. Additionally, system hardware will be of an age where replacement of parts is no longer feasible or available, requiring potential replacement of whole portions of the system which the current vendor has indicated is no longer possible.

**3. Rationale for Selection**

FDLE applied several criteria to compare alternatives and recommend a business solution that best meets the business and strategic needs of the agency, as well as state and local agency stakeholders.

These criteria include:

- Additional effort required to migrate data to an alternative proprietary system
- Initial and future workload for state and local agencies
- Ability to automate or streamline biometric identification processes
- Expand the ability to integrate with additional systems
- Ability to dynamically expand capacity as growing workload demands
- Impact to vendor and agency systems
- Impact to FDLE IT services and systems
- Cost to transition to a different vendor
- Accuracy of record matching

**4. Recommended Business Solution**

After evaluation of several approaches, the recommended business solution is to replace the current BIS with a new modernized solution, based on Approach 2, above. This system will meet Florida's needs for collecting, processing, storing, maintaining, and disseminating of biometrically based records. FDLE intends to modernized the BIS with sole source procurement that is customizable to meet current and future business needs and integrate with existing systems. FDLE has been operating Idemia biometric identification solution since the 1980's and has extensive experience with the fingerprint technology they provide. In order to reduce the inherent risk of this large technology project, contracting with the existing vendor reduces the risk and cost associated with attempting to procure and integrate fingerprint identification technology from other firms. Each biometric identification company has proprietary fingerprint matching algorithms; therefore, migrating to another proprietary matching algorithm would be costly and time-consuming.

The contracted systems will include, but are not limited to:

- BIS repository
- BIS matching subsystem
- Integration with existing interfaces
- Incorporating Rapid ID
- Software as a service
- Project management services
- Workflow software customization services
- User Management
- Data analysis and migration services
- System integration and testing services
- Implementation and configuration
- Training services (technical and user)
- Security services

#### **D. Functional and Technical Requirements**

*Purpose: To identify the functional and technical system requirements that must be met by the project.*

The following are the high-level requirements for the new BIS:

- Improve the methods of receiving, storing, and displaying data
- Improve system performance and flexibility of the database, programs, and reports in real time
- Store the demographic information for the retained civil fingerprint submissions
- Expand criminal and civil workflows
- Provide a function for managing agency users and associated licenses
- Provide management functionality for administrators
- Provide full system auditing and search capability
- Provide error queue management functionality
- Provide full functioning, identical test and production systems
- Collect and manage ten-print, palm print images and data from local agencies
- Provide counties access to their submitted data
- Improved automated matching capabilities
- Provide connectivity and interoperability to latent print workstations
- Provide new modalities for facial recognition and iris scans
- Establish a Disaster Recovery (DR) solution with real-time failover capability
- Meet FDLE's information technology (IT) standards and policies
- Maintain compliance with the FBI CJIS Security Policy (CSP), state of Florida, and FDLE security rules
- Follow FDLE standard on system availability: minimum 99.5% uptime, 24 hours a day, 7 day a week and 365 days a year
- Contain all migrated data from the current BIS to the new solution
- Meet the estimated capacity needs
- Interface with existing internal and external systems and include extensive security measures

### III. Success Criteria

*Purpose: To identify the critical results, both outputs and outcomes, that must be realized for the project to be considered a success.*

SUCCESS CRITERIA TABLE				
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)
1	More detailed and accurate finger print information available	Increase of BIS completing prints without review by a fingerprint analyst above 99%	FDLE Local Agencies	10/2025
2	More complete biometric data available	Able to use facial and iris capabilities	FDLE Local Agencies	10/2025
3	Decrease the amount of manual processing	Data verification information generated by BIS and available users	FDLE	10/2025
4	Leverage new technology	Use of latest and standardized technology and services	FDLE	10/2025
5	Improve work flows and support new work flows	Validation of work flows	FDLE	10/2025
6	Improved real time run reports with better layout for readability	Validation of real time reports	FDLE	10/2025
7	Improved user-friendly administrator screens	Validation of Administrator screens	FDLE	10/2025
8	Ability to view original submission	Validation of submission	FDLE	10/2025
9	Provide a test system that is functionally identical to production	Validation of test system	FDLE	10/2025

SUCCESS CRITERIA TABLE				
10	Implementation of a DR system	Measured by the existence of a DR system for the BIS production system	FDLE	10/2025
11	Meet FDLE's high availability requirements	Validation of BIS; Must be available 99.5% of the time.	FDLE	10/2025
12	Meet FDLE's Information Technology (IT) standards and policies	Review of BIS processes to FDLE standards and policies	FDLE	10/2025
13	Maintain compliance with the FBI CJIS Security Policy (CSP), State of Florida, and FDLE security rules	Validation of Compliance	FDLE	10/2025
14	Support current and new interfaces	Validation of interfaces	FDLE	10/2025
15	Successful migration of BIS data	Measured by the system containing the all data from the legacy BIS system	FDLE	10/2025

## IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

### A. Benefits Realization Table

*Purpose: To calculate and declare the tangible benefits compared to the total investment of resources needed to*



*support the proposed IT project.*

BENEFITS REALIZATION TABLE					
#	Description of Benefit	Who receives the benefit?	How is benefit realized?	How is the realization of the benefit measured?	Realization Date (MM/YY)
1	Modern system for the 21 <sup>st</sup> century	<ul style="list-style-type: none"> <li>• Public</li> <li>• Criminal Justice Agencies</li> <li>• Non-criminal Justice Agencies</li> <li>• FDLE</li> </ul>	The current BIS was put into production in 2009 with an original 5-year contract plan, and subsequently underwent three major planned upgrades to expand its capacities and extend its life expectancy. It will have a framework that is scalable and extensible allowing it to respond and adapt to the internet age, provide new functions and services, such as improved matching, Iris and Facial Capabilities.	A modern system for the 21 <sup>st</sup> century will be measured by the implementation.	10/2025
2	Improved public and officer safety	<ul style="list-style-type: none"> <li>• Public</li> <li>• Criminal Justice Agencies</li> <li>• Non-criminal Justice Agencies</li> </ul>	The “cost of a life” is priceless. Improved effectiveness and efficiency to match biometric data will have a significant impact on criminal justice stakeholders which include the ability to quickly share necessary biometric information during the course of a criminal investigation, the decision to release an inmate on bail during judicial proceedings, or determining eligibility for civilians seeking a license or employment to serve vulnerable populations.	Improved public safety is not easily measured. Improved matching capability should provide improved information sharing with stakeholder partners.	10/2025

BENEFITS REALIZATION TABLE					
3	More complete and timely data for the criminal history background checks ( <i>Non-criminal Justice</i> )	<ul style="list-style-type: none"> <li>• Public</li> <li>• Vulnerable populations</li> <li>• DCF</li> <li>• DJJ</li> <li>• AHCA</li> <li>• DOH</li> <li>• APD</li> <li>• DOACS</li> <li>• DBPR</li> <li>• Elder Affairs</li> </ul>	Implementing new technologies that will enable the BIS to handle larger volumes of transactions more efficiently, provide more accurate biometric matching, and add previously unavailable system functionalities such as Iris and Facial capabilities. Improved effectiveness and efficiency to match biometric data will have a significant impact on criminal justice stakeholders which include the ability to quickly share necessary biometric information to determine eligibility for civilians seeking a license or employment, such as those that serve vulnerable populations.	More complete and timely data for the criminal history background checks (Non-criminal Justice) use will be measured by the implementation of new methods for receiving data, storing data, and displaying data in a new BIS.	10/2025

BENEFITS REALIZATION TABLE					
4	More complete and timely information for criminal justice use	<ul style="list-style-type: none"> <li>• Public</li> <li>• Law Enforcement Agencies</li> <li>• Department of Corrections</li> <li>• Courts</li> <li>• State Attorneys</li> <li>• Jails</li> </ul>	<p>The completeness and timeliness of criminal data have a significant impact on criminal justice decisions which increase public safety. Examples are:</p> <ul style="list-style-type: none"> <li>• Investigations</li> <li>• Arrests and booking decisions</li> <li>• Pre-trial release (bail and bond) decisions</li> <li>• Charging decisions</li> <li>• Jail classification decisions</li> <li>• Sentencing and disposition decisions</li> <li>• Custody classification decisions</li> <li>• Sex offender registrations</li> <li>• Collection of DNA from felony offenders</li> </ul> <p>New system functionality includes Facial and Iris Recognition. The law enforcement community would have access to over five million mugshots with associated arrest events providing the ability to compare or match mugshots to other facial sources. Facial recognition technology has become widespread and reliable enough that law enforcement and correctional agencies are utilizing it to meet their investigative and security needs. Incorporating this technology into BIS will be a significant benefit to the criminal justice community and to public safety.</p>	More complete and timely information for criminal justice use will be measured by the implementation of new methods for receiving data, storing data, and displaying data in a new BIS system. It also contributes to the improved accuracy of criminal history records maintained with the CCH.	10/2025

BENEFITS REALIZATION TABLE					
5	Improved database structure	<ul style="list-style-type: none"> <li>• FDLE</li> </ul>	A modernized BIS will have a new structure that will improve data storage and reliability. The current system would require a minimum of 7-14 days to recover from catastrophic failure in order to rebuild the repository and repair/replace hardware. The modernized system will have failover disaster recovery capability and require approximately 2 days of recovery time to main system operability.	The improved database structure will be measured by improved data integrity through improved data storage and improved performance of the database updates.	10/2025

### B. Cost Benefit Analysis (CBA)

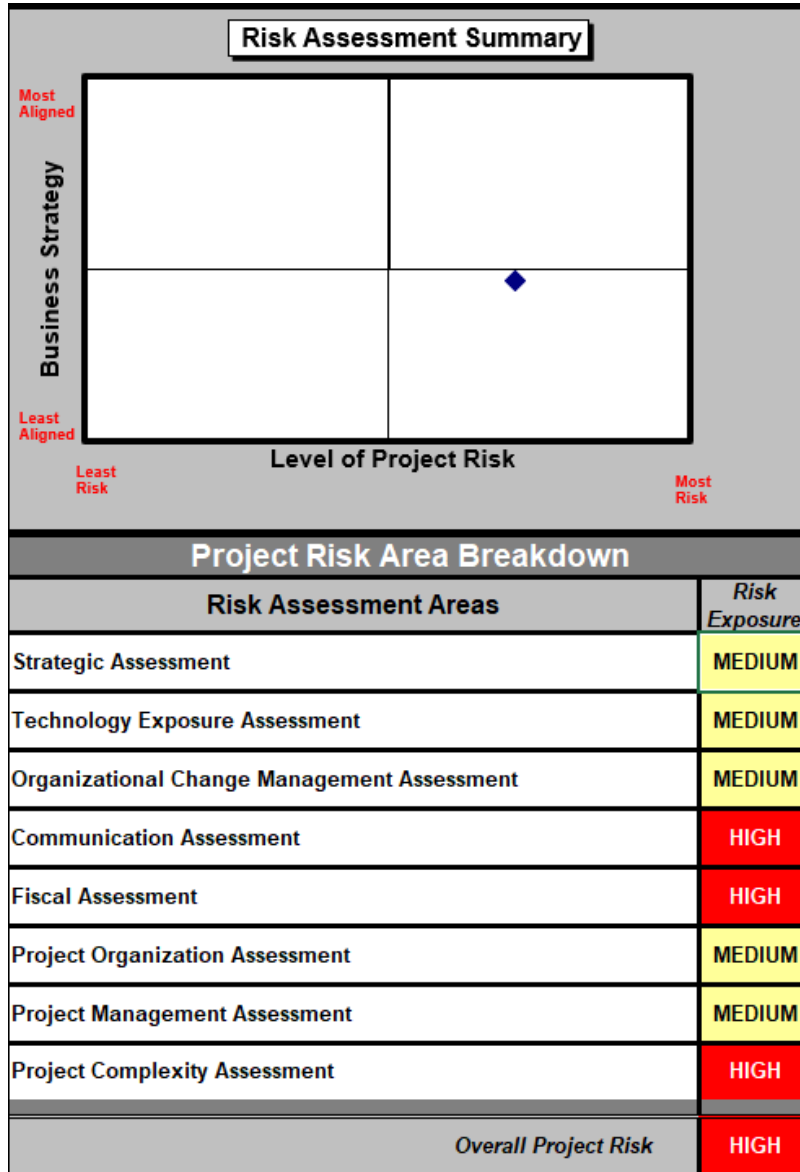
*Purpose: To provide a comprehensive financial prospectus specifying the project’s tangible benefits, funding requirements, and proposed source(s) of funding.*

The forms required for CBA are included as Appendix E.

## V. Schedule IV-B Major Project Risk Assessment

*Purpose: To provide an initial high-level assessment of overall risk incurred by the project to enable appropriate risk mitigation and oversight and to improve the likelihood of project success. The risk assessment summary identifies the overall level of risk associated with the project and provides an assessment of the project's alignment with business objectives.*

### A. Risk Assessment Summary Table



The complete risk assessment worksheets are in Appendix F.

## VI. Schedule IV-B Technology Planning

*Purpose: To ensure there is close alignment with the business and functional requirements and the selected technology.*

### A. Current Information Technology Environment

The current BIS was originally deployed in 2009 and designed to meet the FDLE capacity, throughput and / requirements for 5 years (2013). The BIS has been incrementally upgraded three separate times since 2013 to expand its capacity and extend its life expectancy. The life expectancy designs of systems use estimates of future capacity and throughput and the BIS is no different. Actual production figures often differ from projections and as a result, manufacturers tend to add extra 'buffer' into their designs to mitigate the risk of reaching system capacities earlier than planned. The actual BIS production data analysis concluded that the contingency contracted capacities will fully be consumed by January 2022.

Estimate is based on the following assumptions:

- Average or projected database growth based on the 2018 actuals rate remains constant
- Average throughput remains constant based on the 2018 actuals

#### 1. Current System

##### a. Description of Current System

The FDLE BIS is the third largest repository in the nation, containing approximately 9.6 million unique person IDs and 31.5 million fingerprint images, for both criminals and civilian monitored populations such as licensees and employees in positions of special trust. BIS receives and processes 2,300 criminal booking submissions and over 6,700 fingerprint-based criminal history record check submissions daily. Additionally, there are over 9,000 active Rapid ID devices throughout the state that submit over 1.5 million searches per year to the BIS Rapid ID matchers. The Interface Control Document (ICD) details the system's existing processes.

The existing BIS was installed in 2009, and many of the components are approaching or at End of Support (EOS) or End of Life (EOL) as defined by the Original Equipment Manufacturers (OEMs).

- The core architecture is reaching capacity as throughput continues to increase.
- The existing hardware is supported until December 31, 2021.
- Hardware replacement is unavailable for most components.
- Failure of servers will disable the system.

The table below shows the monthly Performance Metrics of the Transactions. Please note FDLE has seen decreases in criminal and civil retained fingerprints due to COVID-19.

DATE	07/2021	06/2021	05/2021	04/2021	03/2021
<b>Total All Transaction</b>	562,613	585,909	512,344	518,560	512,364
<b>Total Criminal Search TOT</b>	74,159	69,212	62,517	58,370	65,395
<b>Total Applicant Search TOT</b>	244,288	257,326	222,407	228,349	219,385
<b>Total Latent Search TOT</b>	7,762	8,386	6,935	7,306	8,424
<b>Total None Search TOT</b>	236,404	219,485	219,485	224,535	219,160

### **Requirements for Public Access, Security, Privacy, and Confidentiality**

The BIS meets the requirements of the FBI concerning access and use of criminal records and Florida Statutes that allow public access.

### **Hardware Characteristics**

The overall FDLE system consists of two (2) Advanced Data Storage (ADS) production servers. There are separate network interfaces for users accessing via CJNET versus the internet, and each interface includes a network load balancer. Most storage is internal to the servers, may use the FDLE SAN.

### **Software Characteristics**

The overall FDLE system uses a number of different software and data-based components that have been developed over the years. The characteristics for software used by state and local agencies that submit data to FDLE vary by agency.

### **Existing System and Process Documentation**

The current processes, software products and tools in use at FDLE have evolved over the years. Documentation for the total system as a whole does not exist, although some individual processes and software products have been documented. System and process documentation available at state and local agencies that submit data to FDLE are unknown.

### **System Interfaces**

The current systems include a number of internal and external interfaces as described below.

- Rapid DNA
- LiveScan
- Latent Workstations
- County AFIS
- FBI's NGI system
- FALCON
- CWCS
- Digital Image System
- CCH

### **Consistency with FDLE's Software Standards and Hardware Platforms**

The BIS is consistent with agency software standards and hardware platforms. The agency has adopted Oracle on Linux operating system and Microsoft SQL Server on Windows operating system as its standard relational database management system and Java as its standard programming language.

## **b. Current System Resource Requirements**

### **BIS Web Application Architecture**

The current BIS web application architecture is hosted at FDLE and consists of:

- Two (2) Advanced Data Storage (ADS) Servers – Oracle Real Application Cluster
- One Storage Area Network
- One Backup Server (BUPS) with EMC Legato NetWorker
- One Advanced Matching Service (AMS) Subsystem
- Six (6) Data Exchange Services (DES) – Red Hat Linux Cluster

- Eight (8) Data Processing Services (DPS) Computers
- Two (2) Web/Application Servers – Cluster
- One Centralized Management Service (CMS) Computer
- One Centralized Print Service (CPS) Computer
- Six (6) System Server Cabinets
- Three (3) System Console with KVM Switches
- Six (6) Ethernet Switches
- Two (2) Storage Cabinets
- One Tape Library Cabinet
- Two (2) BatchScan Stations
- Three (3) PrintScan stations
- Forty-one (41) PrintScan Software Licenses (without card scanning capability)
- Twelve (12) Latent Stations
- Ten (10) Report Laser Printers
- Two (2) Fingerprint/Palmprint Card Laser Printers
- Eight (8) Photo Quality Printers
- Ninety-Two (92) Review Station Software Licenses
- Eight (8) Review Stations (for county BIS database maintenance and reports), including:
- Seventy-Two (72) Descriptor Data Completion Entry (DDCE) Software Licenses
- Four (4) Review Station Software Licenses (to be used for FDLE system support personnel)

The following software is part of the FDLE system:

- Microsoft Windows 2012
- Linux
- JBoss
- Microsoft SQL Server 2014
- Commvault Enterprise back-up
- Java programming language
- Apache Wicket framework
- Kentico
- Microsoft Excel
- Microsoft Access
- FDLE in-house developed authentication and authorization Application Security Module (ASM)

### **c. Current System Performance**

The amount of BIS data grows every year. The BIS has been incrementally upgraded three separate times since 2009 to expand its capacity and extend its life expectancy, which expanded and optimized the Data Exchange Services of the BIS to allow adequately process increased message volumes. The upgrades also expanded and improved the Matching Sub-System (matchers), and replaced and expanded the SAN and Oracle database to meet expanding capacity and throughput demands. It expanded the Matching Sub-System and workflows to integrate the Applicant AFIS (Black Box Plus) workflows and 1.8 million retained applicant records and extend the capacity and throughput support through December 31, 2021.



The BIS core architecture cannot support any further substantive expansions.

The life expectancy designs of systems use estimates of future capacity and throughput and the BIS is no different. Actual production figures often differ from projections and as a result, manufacturers tend to add extra 'buffer' into their designs to mitigate the risk of reaching system capacities earlier than planned. However, the vendor notified FDLE that our current system would be End of Life on December 31, 2020 and the agency may begin to see a degradation of the systems that will impact the safety of all Floridians and visitors of the State of Florida.

### Strategic Information Technology Direction

FDLE embraces and promotes open system standards that are established within the IT industry such as, American National Standards Institute (ANSI), and NIEM. These standards and models support the strategic direction of the agency.

- **Architecture** – Promote the use of a multi-tier architecture that allows flexibility, scalability, and reusability.
- **Server Operating Systems** – Utilize server operating systems that will be either Red Hat Linux or Microsoft Windows Server.
- **Server Hardware** – Promote the use of server virtualization
- **Database Management Systems** – Store data in relational database(s) using either Oracle Relational Database Management System (RDBMS) or Microsoft SQL Server.
- **Application Software** – Develop application software using Java Platform Enterprise Edition (Java EE).
- **Storage** – Promote the use of SAN.
- **System Reliability and Availability** – Provide information systems and network services that give end users high (99.5+ %) reliability and availability/redundancy.
- **Integration and Efficiency** – Create modular, integrated systems that can be maintained by FDLE staff and can be easily modified to meet changing business needs of the agency.
- **High Availability and Disaster Recovery** – Provide a modular, integrated system that provides high availability through disaster recovery.

## 2. Information Technology Standards

See attached Appendix B for the FDLE information Technology Standards. When applicable, FDLE's information technology standards are followed.

## B. Current Hardware and/or Software Inventory

### BIS Web Application Architecture

The current BIS web application architecture is hosted at FDLE Information Technology Services (ITS) and consists of:

- Firewall protecting FDLE user access
- Two (2) Advanced Data Storage (ADS) Servers – Oracle Real Application Cluster, including:
  - Four (4) Oracle Enterprise License
  - Four (4) Oracle RAC
- One Storage Area Network, including:
  - Two (2) Fiber Channel Hubs
  - One RAID Array Storage Subsystem (50 TB)

- One LTO Automated Tape Library (50 TB)
- One Backup Server (BUPS) with EMC Legato NetWorker
- One Advanced Matching Service (AMS) Subsystem, including
  - Two (2) Advanced Matcher Controller (AMC) – Red Hat Linux Cluster
  - Eighty (80) Adaptive Matcher Processor (AMP)
  - Four (4) Expert Matching (EM)
  - Thirty (30) Palmprint Adaptive Matcher Processor (PAMP)
  - Two (2) Grayscale Matcher (GSM)
- Six (6) Data Exchange Services (DES) – red Hat Linux Cluster; as per the following:
  - Two (2) LiveScan/CWCS/ULW Interface – Cluster
  - Two (2) CCH Interface/NGI/Interstate AFIS Interface – Cluster
  - Two (2) Mail servers - Cluster
- Eight (8) Data Processing Services (DPS) Computers
- Two (2) Web/Application Servers – Cluster
- One Centralized Management Service (CMS) Computer
- One Centralized Print Service (CPS) Computer
- Six (6) System Server Cabinets
- Three (3) System Console with KVM Switches
- Six (6) Ethernet Switches
- Two (2) Storage Cabinets
- One Tape Library Cabinet
- Two (2) BatchScan Stations, Including:
  - One Workstation PC with 20” Flat Panel Display, Keyboard & mouse
  - Two (2) Flatbed Scanners with Automatic Document Feeder
  - One Workstation Desk and Chair
- Three (3) PrintScan stations
  - One Workstation PC with 24” and 20” Flat Panel Displays, Keyboards & Mouse
  - One Flatbed Scanner
  - One Workstation Desk and Chair
- Forty-one (41) PrintScan Software Licenses (without card scanning capability)
- Twelve (12) Latent Stations
  - One Workstation PC with 24” and 20” Flat Panel Display, Keyboard & Mouse
- Ten (10) Report Laser Printers
- Two (2) Fingerprint/Palmprint Card Laser Printers
- Eight (8) Photo Quality Printers
- Ninety-Two (92) Review Station Software Licenses
- Eight (8) Review Stations (for county BIS database maintenance and reports), including:
  - One Workstation PC with Monitor, Keyboard and Mouse
  - One Review Station Software License
- Seventy-Two (72) Descriptor Data Completion Entry (DDCE) Software Licenses
  - One for each existing FDLE Motorola LiveScan that does not have a JMS
- Four (4) Review Station Software Licenses (to be used for FDLE system support personnel)

The following software is part of the FDLE system:

- Microsoft Windows 2012
- Linux
- JBoss
- Microsoft SQL Server 2014
- Commvault Enterprise back-up

- Java programming language
- Apache Wicket framework
- Kentico
- Microsoft Excel
- Microsoft Access
- FDLE in-house developed authentication and authorization Application Security Module (ASM)

## C. Proposed Technical Solution

### 1. Technical Solution Alternatives

This section describes the analysis of alternative approaches considered for implementing a replacement for the current BIS.

To conduct the alternatives analysis the following steps were performed:

- Identified and defined a list of potential alternative system implementation methods
- Developed high-level functional requirements that the new system must be capable of addressing
- Established a set of uniform evaluation criteria against which each alternative was measured
- Evaluated each of the alternatives through the application of the evaluation criteria
- Determined the best alternative for the Department

Three approaches are presented:

#### **Approach 1: On-Premises Solution Replacement**

Replace the current biometric identification system with an on-premises option to be housed in the FDLE data center.

#### **Approach 2: Cloud-Based Solution Replacement**

Replace the current biometric identification system with a vendor provided and supported cloud-based solution/service.

#### **Approach 3: Status Quo/As-Is**

Continue to operate FDLE's current biometric identification system. No modifications or improvement can be made at this time and the vendor has notified FDLE that the current system will be at End of Support on December 31, 2021.

### 2. Rationale for Selection

FDLE applied several criteria to compare alternatives and recommend a business solution that best meets the business and strategic needs of the agency, as well as state and local agency stakeholders.

These criteria include:

- Additional effort required to migrate data to an alternative proprietary system
- Initial and future workload for state and local agencies
- Ability to automate or streamline biometric identification processes
- Expand the ability to integrate with additional systems
- Ability to dynamically expand capacity as growing workload demands

- Impact to vendor and agency systems
- Impact to FDLE IT services and systems
- Cost to transition to a different vendor
- Accuracy of record matching

Fingerprint matching is at the utmost importance due to the necessity to accurately match records and is a critical factor in the selection rationale of the solution.

### 3. Recommended Technical Solution

After comparing the on-premises option to the cloud-based solution, FDLE recommends replacing the current BIS with a new modernized cloud-based solution. This system will meet Florida's needs for collecting, processing, storing, maintaining, and disseminating of biometrically based records. Software as a service will allow FDLE to avoid purchasing and maintaining physical hardware. In addition, the upfront cost is significantly reduced. By utilizing software as a service and a phased approach to modernizing the BIS, FDLE is able to minimize the initial cost and adjust the solution as needed. By paying annual maintenance fees, FDLE will no longer make large scale budget requests for a multi-year projects every 7-10 years to sustain the state's biometric repository.

FDLE intends to modernized the BIS with a sole source procurement that is customizable to meet current and future business needs and integrate with existing systems. FDLE has been operating Idemia biometric identification systems since the 1980's and has extensive experience with the fingerprint technology they provide. In order to reduce the inherent risk of this large technology project, contracting with the existing vendor reduces the risk and cost associated with attempting to procure and integrate fingerprint identification technology from other firms. Each biometric identification company has proprietary fingerprint matching algorithms; therefore, migrating to another proprietary matching algorithm would be costly and time-consuming. The vendor's cloud-based system maintained at multiple identical sites allows for more robust backup and recovery capabilities, improved capability of matchers and processing for increased speed and accuracy. The modernized cloud-based BIS will be able to process and store all biometric data due to its ability to dynamically expand to support current and future capacity needs unlike traditional on-premises systems. In addition, the system will be able to perform all necessary upgrades as required with seamless scalability. The ability to expand and upgrade continuously will support the efforts to ensure public safety.

The contracted systems will include, but are not limited to:

- BIS repository
- BIS matching subsystem
- Cloud-based disaster recovery
- Integration with existing interfaces
- Incorporating Rapid ID
- Software as a service
- Project management services
- Workflow software customization services
- User management
- Data analysis and migration services
- System integration and testing services
- Implementation and configuration
- Training services (technical and user)
- Security services

The risks of not implementing a new BIS are listed below:

- Slower processing times of fingerprint-based criminal history checks in Florida for those attempting to obtain a license from a regulatory agency, obtain employment in a position of special trust or serve vulnerable populations could create citizen safety concerns.
- Adversely affect the ability to share biometric data with the FBI for nation-wide searches
- Catastrophic system failure would immediately impact FDLE's operating trust fund based on the inability to make identifications for fingerprint-based criminal history background checks.
- The inability to process daily functions including supporting officer and public safety for all Floridians and visitors to the state of Florida would be jeopardized.
- It will be difficult to incorporate the enhancements required by business or legislation.
- Old technology is limited regarding compliance with emerging federal data communications standards.
- The current BIS is limited to operating latent work stations under Microsoft Windows 7 Operating System. This creates potential security issues moving forward.
- Over time, it will be difficult to acquire technical resources to maintain the old technology. It is also anticipated that this will also result in more frequent and longer down times of the system.
- The current system is showing signs of hardware failure; at least five hard drives have failed to date and server fans are being replaced regularly.
- The BIS core architecture cannot support any further substantive expansions.
- BIS production data analysis concluded that the contingency contracted capacities will fully be consumed by January 2022.

## D. Proposed Solution Description

The proposed solution is to replace the current BIS with a new modernized cloud-based solution that will be customized to meet Florida's public safety needs.

### 1. Summary Description of Proposed System

FDLE plans to implement the modernized cloud-based BIS solution in multiple phases. Due to the current capacity issues addressing disaster recovery and Rapid ID, will provide critical relief to the issues with the current BIS and are executed concurrently. FDLE needs to implement the new system in the following phases:

#### **Phase 1.1: Database for Disaster Recovery**

Phase 1.1 replicates data storage from the on-premises SAN to the Azure Government Cloud. This provides FDLE two active copies of the AFIS data. If the on-premises SAN fails before the full cloud migration, processing will continue using the database in the cloud. The database in the cloud will also be backed up to a geo-redundant cloud site to eliminate reliance on the on-premises tape library for data backup.

#### **Phase 1.2: Rapid ID**

Phase 1.2 builds upon Phase 1.1 by establishing an instance of the new Multi-Biometric Identification System (MBIS) in the Azure Government Cloud and moving the Rapid ID functionality into the cloud. Once the system is functional, all Rapid ID transactions are routed to the cloud for processing.

#### **Phase 2: Latent Print Workstations**

Phase 2 builds upon Phase 1.1 and 1.2 by expanding the functionality of the FDLE Cloud MBIS

platform by adding latent finger and palm print identification services, including the delivery of new Latent Workstations with Windows 10 or newer operating systems, to enhance FBI CJIS compliance. Along with latent processing, the vendor will configure the cloud environment with the workflows and interfaces needed to begin applicant processing. Civil fingerprint processing can be moved up to the cloud environment either all at once or in waves.

**Phase 3: Ten-Print**

Phase 3 builds upon Phase 2 by further expanding the FDLE Cloud MBIS platform to include ten-print services and workflows, criminal and civil fingerprint processing, and other features as mutually agreed upon to meet FDLE needs. In addition, this final phase of the modernization project will add augmented vision video analytics services, face expert facial comparison capabilities and MBIS Dashboard functionality. From this point forward all system processing is done through the Azure Government Cloud MBIS, and a decommission plan can be put in place for the legacy on-premises BIS.

**System Type**

- Microsoft Azure Government Cloud
- Software as a service
- Web-based interface

**Connectivity**

The modernized BIS will interface with the FBI system over existing secure connections. FDLE will provide connectivity to the new BIS.

**Security, Privacy, Confidentiality, Access**

These standards will be the same as the current security standards used by FDLE.

**Development and Procurement Approach**

To realize the business solution, FDLE plans a sole source procurement process to acquire the commercially available system that can be customized to meet FDLE’s business requirements.

The contracted systems will include, but are not limited to:

- BIS repository
- BIS matching subsystem
- Integration with existing interfaces
- Incorporating Rapid ID
- Software as a service
- Project management services
- Workflow software customization services
- User management
- Data analysis and migration services
- System integration and testing services
- Implementation and configuration
- Training services (technical and user)
- Security services

Fingerprint matching is at the utmost importance due to the necessity to accurately match records that is relied upon for public safety. In order to accomplish the above objectives and timelines needed to continue operations of FDLE current BIS while addressing current capacity and degradation issues, FDLE must enter into a sole source procurement. This will allow FDLE

SCHEDULE IV-B FOR BIOMETRIC IDENTIFICATION SOLUTION (BIS) MODERNIZATION

to avoid continued degradation of the current system, operational failure in the impending future and ensure the highest level of accuracy is maintained.

**Internal and External Interfaces**

BIS interfaces with several systems. The systems interfaces are listed below:

- Rapid DNA
- LiveScan
- Latent Workstations
- County AFIS
- FBI’s NGI system
- FALCON
- CWCS
- Digital Image System
- CCH
- Florida CJIS Portal

**2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)**

Anticipated total project costs are summarized in the table below:

<b>Title:</b>	BIS Modernization					
<b>Tracking #:</b>	TBD					
<b>Customer:</b>	Criminal Justice Information Services				<b>Customer Contact:</b>	_____
<b>Manager:</b>	TBD				<b>ITS Lead:</b>	_____
<b>Planned Start:</b>	7/1/2022				<b>Planned Finish:</b>	6/30/2026
<b>Duration (mos):</b>	48.7				<b>Version #:</b>	1.0
<b>Baseline Date:</b>	7/1/2022					
<b>Revision Date:</b>	_____					
<b>Project Budget</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	
<b>Cost Elements</b>	<b>FY 21 –22</b>	<b>FY 22 –23</b>	<b>FY 23–24</b>	<b>FY 24–25</b>	<b>FY 25–26</b>	<b>Totals</b>
<b>Staff</b>						
State Staff	\$0	\$0	\$0	\$0	\$0	\$0
OPS	\$0	\$0	\$0	\$0	\$0	\$0
<b>Expenses</b>						
Project Deliverables	\$0	\$0	\$0	\$0	\$0	\$0
Other Expenses	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
						\$0
<b>Contract Services</b>						
Contract Staff	\$123,334	\$370,000	\$370,000	\$370,000	\$370,000	\$1,603,334
Project Deliverables	\$275,000	\$2,444,092	\$3,000,000	\$4,200,000	\$0	\$9,919,092
Other IT Services	\$30,000	\$650,000	\$650,000	\$1,150,000	\$650,000	\$3,130,000
						\$0
<b>Total</b>	<b>\$428,334</b>	<b>\$3,494,092</b>	<b>\$4,050,000</b>	<b>\$5,750,000</b>	<b>\$1,050,000</b>	<b>\$14,772,426</b>
<b>Maintenance Budget</b>						
<b>Cost Elements</b>	<b>FY 22 –22</b>	<b>FY 22 –23</b>	<b>FY 23–24</b>	<b>FY 24–25</b>	<b>FY 25–26</b>	<b>Totals</b>
Maintenance Expenses	\$90,000	\$180,000	\$165,000	\$165,000	\$165,000	\$765,000
Contracted Services Maintenance	\$0	\$0	\$1,652,429	\$5,083,983	\$6,932,629	\$13,669,041
<b>Total</b>	<b>\$90,000</b>	<b>\$180,000</b>	<b>\$1,817,429</b>	<b>\$5,248,983</b>	<b>\$7,097,629</b>	<b>\$14,434,041</b>

**E. Capacity Planning**  
*(historical and current trends versus projected requirements)*

The FDLE BIS is the third largest repository in the nation, containing approximately 9.5 million unique person IDs and 31.5 million fingerprint images, for both criminals and civilian monitored populations such as licensees and employees in positions of special trust. BIS receives and processes 2,300 criminal booking submissions and over 6,700 fingerprint-based criminal history record check submissions daily. Additionally, there are over 9,000 active Rapid ID devices throughout the state that submit over 1.5 million searches per year to the BIS Rapid ID matchers. The Interface Control Document (ICD) details the system’s existing processes.

The existing BIS was installed in 2009, and many of the components are approaching or at End of Support (EOS) or End of Life (EOL) as defined by the Original Equipment Manufacturers (OEMs).

- The core architecture is reaching capacity as throughput continues to increase.
- The existing hardware is supported until December 31, 2021.
- Hardware replacement is unavailable for most components.
- Failure of servers will disable the system.
- Security patching will no longer be provided leaving the system vulnerable.

The table below shows the monthly Performance Metrics of the Transactions. Please note FDLE has seen decreases in criminal and civil retained fingerprints due to COVID-19.

<b>DATE</b>	<b>07/2021</b>	<b>06/2021</b>	<b>05/2021</b>	<b>04/2021</b>	<b>03/2021</b>
<b>Total All Transaction</b>	562,613	585,909	512,344	518,560	512364
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**Hardware Characteristics**

The overall FDLE system consists of two (2) Advanced Data Storage (ADS) production servers. There are separate network interfaces for users accessing via CJNET versus the internet, and each interface includes a network load balancer. Most storage is internal to the servers, may use the FDLE SAN.

**Software Characteristics**

The overall FDLE system uses a number of different software and data-based components that have been developed over the years. The characteristics for software used by state and local agencies that submit data to FDLE vary by agency.

**Capacity Concerns and Forecast**

- The large number of LTO-4 tapes currently required to do a backup translates to a 6 to 15 days timeline to restore the system should the system experience catastrophic failure.



**SCHEDULE IV-B FOR BIOMETRIC IDENTIFICATION SOLUTION (BIS) MODERNIZATION**

	Contractual	Values from System Statistics							Projections (based on pre-Covid averages)			
		Jan 2015	Jan 2016	Jan 2017	Jan 2018	Jan 2019	Jan 2020	Jan 2021	Jan 2022	Jan 2023	Jan 2024	Jan 2025
Tenprint Person	12,500,000	6,020,992	7,526,192	8,261,509	8,754,244	9,074,007	9,385,069	9,517,818	9,712,587	10,526,445	11,408,500	12,364,467
Tenprint Incidents	32,000,000	21,596,156	24,110,856	25,714,855	27,218,914	28,619,909	29,960,057	30,887,788	31,950,112	33,936,096	36,045,527	38,286,079
Palm Print Person	3,200,000	1,849,852	2,027,396	2,190,608	2,351,522	2,510,785	2,660,873	2,768,926	2,894,334	3,200,880	3,539,894	3,914,813
Palm Print Incidents	9,000,000	4,707,366	5,399,695	6,071,410	6,756,574	7,464,748	8,159,274	8,663,869	9,230,354	10,787,217	12,606,672	14,733,011
Mugshots	2,000,000	1,861,140	2,423,925	3,075,551	3,902,229	4,763,678	5,649,806	6,336,759	7,114,458	9,930,129	13,860,151	19,345,548
ULF	240,000	183,695	180,808	180,045	183,263	188,595	188,886	197,230	202,041	206,530	211,119	215,810
ULP	127,000	82,075	83,601	86,091	89,204	94,061	96,476	102,167	105,465	116,158	127,935	140,907

**Projected Requirements**

The modernized BIS must migrate all data from the current BIS to the new solution. The table below is an example of the data needed to be migrated.

Record Type	Number of Records
Ten-print	33,000,000
Palm Print	9,200,000
Mugshots	5,200,000
Latent Finger	181,000
Latent Palm	90,700

The modernized BIS must meet, at a minimum, the estimated capacity needs documented in the table below.

Record Type	Initial Capacity	Yr-7 Capacity
Ten-print Incidents (500 ppi)	33,000,000	46,300,000
Palm print Incidents (500 ppi)	9,200,000	14,100,000
Mugshots (images)	5,200,000	10,100,000
Unsolved Latent Fingers	181,000	271,500
Unsolved Latent Palms	90,700	136,050

## VII. Schedule IV-B Project Management Planning

*Purpose: To require the agency to provide evidence of its thorough project planning and provide the tools the agency will use to carry out and manage the proposed project. The level of detail must be appropriate for the project's scope and complexity.*

### **Project Scope**

The scope of this project is to design, develop, and replace the current BIS with more modernized automated fingerprint identification system. BIS is a statewide automated fingerprint identification system capable of, but not limited to, reading, classifying, matching, and storing fingerprints, rolled fingerprints, and latent fingerprints. The system is available to every criminal justice agency that is responsible for the administration of criminal justice.

BIS holds all criminal fingerprints, palm prints, mugshots, and scars, marks and tattoo images collected during booking in the state of Florida along with subject's demographic information and criminal charge data. The system uses a combination of automated and manual matching of fingerprints (and palm prints) of new/unknown persons against the existing repository with the purpose of establishing identity. It is used by law enforcement and criminal justice agencies for identification of criminals and by forensic labs for solving crimes.

BIS also compares civil fingerprints submitted for criminal history record checks by Authorized Recipients or Qualified Entities to the criminal fingerprints held in the repository. In addition, Authorized Recipients or Qualified Entities can have these civil fingerprints retained for additional comparison to all incoming booking and criminal registration fingerprints. If a fingerprint match of an incoming criminal submission occurs to a retained civil fingerprint, FALCON transmits a notification of the match to the Authorized Recipient or Qualified Entity.

In addition, the scope of the project includes to build and administer an IT infrastructure to support new and projected expansion and data storage needs related to the storage of criminal data.

FDLE's primary objectives for this project are to:

- Replace current BIS
- Support existing and new interfaces
- Support current and future BIS functionality
- Support facial recognition and other forms of biometric identification
- Incorporate several enhancements to the system
- Support additional storage needed to store criminal information
- Support future storage needs

### **Project Phasing Plan**

This project consists of three high-level phases: detailed planning, procurement/contracting, and implementation and deployment. Given the number of state and local agencies that interface to the BIS, the overall timeframe for this project is relatively long. Additionally, FDLE

needs to have the new BIS in place by June 2025 therefore, all phases of the project will overlap, so at least partial functionality is in place by then.

### **Phase 1 – Detailed Planning**

The detailed planning phase involves designing and developing the BIS technical specification and technical requirements, assembling the project team, and establishing mechanisms for FDLE to collaborate with state and local law enforcement agencies and with vendors. The technical specification and technical requirements documentation are provided to state and local agencies to gain their feedback. During this phase, FDLE will also continue to collect and update information collected during readiness assessments to fill in missing information and to make updates.

### **Phase 2 - Contracting**

This phase of project will include obtaining funding and statutory approvals to move forward with the sole source procurement process.

### **Phase 3 - Implementation and Deployment**

The implementation and deployment phase start as soon as the technical specification and requirements are available. Additionally, FDLE can start development of a test plan and various documentation and software tools to simplify development and testing of products. Once the procurement/contracting phase is complete, vendors can start development of the BIS either by developing a new system or customizations of an existing product.

FDLE will provide technical assistance to those agencies and vendors to aid with the rapid adjustment, to answer questions, and to provide support to ensure a successful BIS replacement.

Toward the end of this phase, desirable additional features or requirements may have been identified; technology advances may be available that would improve the process and related systems; user requests may have been received; new features may be available in the various products; etc. Therefore, it is anticipated that a round of future enhancements and technology refreshes are beneficial to improve services; stay current with technology; and continue to improve the overall process. These enhancements and refreshes are conducted in parallel to any ongoing work. FDLE will retire and decommission outdated business process, tools, methods, and functions that no longer add value to BIS.

### **Baseline Schedule**

A baseline schedule can be found in Appendix. A more detailed baseline schedule is prepared after a contract is established with vendors

### **Project Organization**

The comprehensive nature of the BIS necessitates the coordination among a variety of disparate agencies and groups. This project requires coordination and management of a skilled project staff consisting of technical, functional, and administrative staff, mixed with contract staff and task-specific vendors.

The BIS Project organization consists of the Project Steering Committee (PSC), the Project Manager, and the Project Team. FDLE SME's and a number of other groups provide additional support. Each group performs a particular role for the project and is comprised of members of ITS, CJIS, and FDLE leadership.

### **FDLE Executive Leadership**

The Executive Leadership consists of the Assistant Commissioner (Public Safety Services),

Director of CJIS (also the project sponsor), Special Agent in Charge (SAC) of Office of Statewide Investigative Services and the Chief Information Officer (CIO). The CJIS Director and CIO report to the Assistant Commissioner of Public Safety Services. The SAC reports to the Assistant Commissioner of Investigations and Forensic Sciences. The Executive Leadership provides guidance on project decisions that impact scope, schedule, and budget.

#### FDLE Project Steering Committee

The PSC monitors and resolves risks and issues, and provides direction to the PM for the day-to-day operations, to minimize impact to project scope, schedule, and budget.

Regular meetings are conducted (based on direction from the PSC) to provide project updates. Meetings focus on action items, scope change requests, and risks (issues impacting budget or timeliness). The meetings follow a standard agenda. Critical project needs are addressed and guidance and direction are requested from the PSC as appropriate. The PSC provides assessment and analysis, ensuring that supporting initiatives are based upon knowledgeable and information decisions.

A status report is prepared for each meeting and is distributed to each attendee. The member of the PSC will be determined at a project initiation.

#### Project Manager

The PM is responsible for the overall management and coordination of the work effort and successful completion of the BIS project. The PM monitors the day-to-day status of project team efforts. This includes establishing and maintaining the project management plan, assigning, directing, and monitoring the work of project staff, serving as FDLE's primary point of contact for the prime contractor, managing issues and risks, monitoring and reporting project status, and reviewing contract deliverables prior to delivery to the PSC for approval.

#### Project Team

The BIS Project Team consists of a core group of FDLE members responsible for the day-to-day tasks associated with the project. This team is comprised largely of members of Criminal Justice Information Services, Information Technology Services and any other positions (FTE or Contract) deemed necessary for the successful completion of the project.

#### Contract Manager

As a member of the Project Team, the Contract Manager is responsible for gathering the necessary information for developing the SOW and other contracting vehicles, monitoring the award of those contracts, ensuring performance delivery as required by the contract and closing out contracts when the tasks are completed. The Contract Manager works closely with FDLE contract and legal members to ensure that all work is accomplished within State and FDLE contracting rules and guidelines. The Contract Manager will coordinate budget issues and maintain awareness of all expenditures and accounts payable.

#### FDLE Implementation and Transition Unit (ITU)

Workgroups will assist the Project Team in ensuring that the BIS project meets the operational needs. SMEs, representatives from business operations, and IT are assigned to the project. Business staff consisting of management and Criminal Justice Information Consultants, is assembled to improve BIS. The unit is responsible for implementation and transition of external agencies to the new system, as well as for stakeholder and customer communication, education/training, preparation and readiness for the new technology. They will evaluate existing policies and determine whether modifications are needed, or if new policies need to be created, to mitigate privacy or other risks related to new services and business processes.

The ITU will serve as the conduit through which user community stakeholders and program personnel communicate, ensuring the resulting services are compliant with the mission. This includes policy identification/coordination for new services, questions for the record, and public inquires. This project will require extensive coordination with loyal agencies as they make modifications to their systems to become compliant with state specifications.

### **Quality Assurance Plan**

The focus of the quality management process is to build effective processes that enable the production of high-quality deliverables that meet the specified business requirements. The quality management procedure consists of two principal processes: Quality Assurance (QA) and Quality Control (QC).

### **Quality Assurance**

QA is the practice of adhering to planned, established and systematic approaches designed to ensure the high caliber of the deliverables and the detection and correction of any errors. It provides information about a common set of guidelines and standards to be applied by the Project Team. The primary aspect of a QA review is to ensure that the processes established for the project are being followed. If new processes are required, a group will be formed to establish the quality procedure. The benefits of following quality assurance processes include the following:

- Improved communication
- Improved planning and requirement gathering/definition processes
- Improved development process
- Improved product quality
- Better criteria for hardware and software testing
- Easier transition to production for hardware and software

The most effective QA activity is a formal QA review. The Project Team will conduct these reviews of project processes. Using results generated by this review, the PM will direct follow-up actions to ensure that the project uses sound processes. Additionally, the ESC will advise the PM of any observed deficiencies in processes and the PM will take corrective action to resolve the deficiency in the future.

### **Quality Control**

QC activities are those focused on the inspection and/or testing of the deliverable produced. The QC Team will verify that the deliverables are of acceptable quality and that they are technically accurate. QC is the responsibility of the Project Team and the PM or Task Lead responsible for a deliverable. The PM will monitor the activities associated with the acceptance of deliverables. QC is conducted before a deliverable is submitted as final to be approved by the PM. The Project Manager is responsible for developing and maintaining a Quality Plan. The Quality Plan will document major deliverables of the project, completeness and correctness criteria, quality control activities and quality assurance activities.

#### **Topics Addressed in the Quality Plan:**

Quality Control activities associated with project deliverables:

- Document Deliverables
- Hardware and Software Deliverables
- Service Deliverables

Quality Assurance activities:

- QA processes (Requirements Traceability, Testing, Data Migration, etc.)
- Responsibility for QA processes

Quality Metrics for the project such as:

- Customer Satisfaction
- IT Satisfaction
- Vendor Satisfaction
- Changes in Scope
- Changes to Schedule
- Changes in Cost
- Number and Type of Issues
- Number and Type of Defects
- Preparedness of customer to assume production responsibilities
- Preparedness of IT to assume production responsibilities
- Solution “Fitness for Use”

System testing and operational acceptance testing will be the primary QC processes used to assure that deliverables meet FDLE’s documented requirements. System testing will involve specific testing and measurement at a technical level to verify compatibility, usability, performance, accuracy, and content of results.

### **External Project Oversight**

Criminal and Juvenile Justice Information Systems Council (CJJIS)

The CJJIS Council was created by section 943.08, F.S., with the purpose to develop and implement a statewide strategy for identification, sharing, and coordination of criminal and juvenile justice data among federal, state and local criminal justice agencies. The Council is comprised by 15 members, consisting of representatives from the Attorney General, State Attorneys, Department of Law Enforcement, Department of Corrections, Parole Commission, Department of Juvenile Justice, Department of Highway Safety and Motor Vehicles, Department of Children and Families, Public Defenders and the Office of State Court Administrators. The Governor of Florida appoints two sheriffs, two police chiefs, and one clerk of court to the Council. With this broad representation of the criminal justice community, all issues receive a full and fair hearing from all perspectives.

Pursuant to Rule 74-1.009 F.A.C., this project will include the contracting of an independent verification and validation vendor to provide additional project oversight.

### **Change Management**

Change management occurs throughout the lifecycle of the project. A change can be related to any facet of the project – scope creep, schedule revision, funding / cost changes, team / resource changes, issues and risks, etc.

If the change is minor (no change to scope, schedule or budget), the PM may determine the change can be met within current project parameters and the formal change process is not necessary. If the change could impact requirements, deliverables, payment schedule, cost, or completion date of a major milestone, the PM (or team member assigned) will consult with the contract manager and fully research the impact of the project change and formulate a resolution. The PM will complete a formal Project Change Request form and present the change to the Project Steering Committee.

The Project Steering Committee will determine if the proposed change should be approved. Members of the Project Steering Committee will signify approval or disapproval of a proposed project change by signing the Project Change Request form.

The PM and Project Steering Committee must consult with FDLE Executive Management if the proposed change significantly alters requirements, deliverables, payment schedule, cost, or completion date of a major milestone. FDLE Executive Management will determine if the proposed change should be approved.

If the Project Steering Committee or FDLE Management determines that the approved project change will require a Contract Amendment, the PM and the contract manager will work with the vendor to prepare the Contract Amendment for the PSC's review and approval. The contract amendment will then be processed according to FDLE contract procedures.

### **Communications Plan**

The PM will develop a Communications Plan to provide a framework for addressing change management with customers. The Communications Plan outlines a comprehensive strategy of both communicating project and process change information to the BIS customer base and others affected by the project as well as receiving and processing input/feedback from customers and others. The Communication Plan identifies communication strategies which will be used to target the different audience groups (users, stakeholders, advisors, media, decision-makers, etc.) via an assortment of communication methods (Internet and email, formal and informal documents, multi-media presentations, and face-to-face meetings). This document serves as the core of the BIS change management effort and will be updated throughout the life of the project.

Effective communication and outreach, both internal and external to FDLE is critical to the overall new repository statewide BIS during the design, development, and implementation phase of the project and to ensure increased understanding, involvement, and buy-in from all stakeholders. The objectives of the Communications Plan include the following:

- To ensure that target audiences are aware of and understand the purpose and mission of FDLE, particularly as it relates to crime statistics reporting, understand the rationale for development of a new system, and know what will and what will not change as a result of this project.
- To ensure that all audiences and stakeholder groups recognize the benefits of an updated reporting method, and how it will help organizations achieve their criminal justice objectives.
- To provide information to external customers on how implementation of the updated BIS may affect current and future work processes and what will be done to mitigate any perceived negative effects, address and clarify any unrealistic user expectations, and achieve "buy-in" from the internal and external user community.
- To maintain a dynamic and proactive communications campaign, in which information is updated and continuously provided for the benefit of the entire user community, and to establish a culture in which feedback is encouraged and is gathered and evaluated to ensure that project objectives will be met and project goals achieved.

The Project Manager is responsible for developing and maintaining a Communication Management Plan. This plan will document how and in what format information will be communicated, when and where communications are made, and who is responsible for providing each type of communication.

Topics included in the Communication Management Plan:

1. Target Audience - Identification of all possible audience groups in as much detail as possible:
  - Specific stakeholder groups (police departments, sheriffs' offices, etc.)
  - Project Team
  - Project Steering Committee
  - FDLE management
  - FDLE customers
  - Legislature
  - Oversight agencies
  
2. Communication Method - Communications may be formal, such as status reports, Operational Work Plans, newsletters, and quarterly meetings or informal such as notices or announcements through email or website. Communications may also be in written form or face-to-face. Examples include such things as:
  - Status reports
  - Operational Work Plans
  - Stakeholder /customer surveys
  - Project newsletters
  - Pamphlets
  - Project website
  - Ad Hoc notices
  - Project Steering Committee meetings
  - Project Team meetings
  - FDLE Executive Management briefs
  
3. Method of Delivery - Methods of delivery could be such things as:
  - Emails
  - Presentations
  - Reports
  - Website
  - Documents (electronic or paper)
  - Meetings
  
4. Frequency  
Some communications could be set at regular intervals such as meetings or reports required annually, quarterly, biweekly, etc. or upon specific project milestone or phase timelines according to project needs. Some communication could also be random and event-specific such as notices dealing with specific issues.
  
5. Responsibility  
Each type of communication must be assigned to the PM or a specific member of the Project Team.

**Risk Management**

The selected vendor(s) will provide a Risk Management Plan that describes the plan to manage risks throughout the life of the project. A risk refers to future conditions or circumstances, which will have an adverse impact on the project if they occur, that exist outside of the control of FDLE or the Project Team. In other words, a risk is a potential future problem. Risk



management is performed continually over the life of the project. Risk management includes the following:

Step 1: Identify major risks to project success

Step 2: Assess the potential impact of each risk and its probability of occurrence

Step 3: Determine appropriate contingency plans

Step 4: Determine the acceptable level of tolerance for each risk

Step 5: Specify mitigation strategies to be implemented for critical risks

Step 6: Periodically review the effectiveness of mitigation strategies and identify any new risks.

Risk identification occurs throughout the life of the project. Any project stakeholder, Project Team member, customer or contractor can submit a risk at any time. A risk mitigation session is conducted at the start of each build or phase. The PM will manage the FDLE risk documents which one of the artifacts maintained throughout the life of the project. Distribution of the risk document will be agreed upon between the FDLE and the vendor PM at the beginning of the engagement. The risk document will be an electronic document and available to the Project Team at all times during the project.

The PM (in consultation with the PSC) evaluates the risk and recommends a risk level. The risk level is used to set the priority of the risk and determine how risks should be addressed.

Risk management includes an ongoing cycle of risk identification, analysis and monitoring. FDLE uses TenStep to perform risk management. Each risk with a risk level of medium or high is evaluated to determine if the impact is severe enough that a risk mitigation plan should be created. If a risk mitigation plan is required, the risk is investigated to determine whether or not the resolution of a risk causes the budget, personnel, scope or schedule to change. In the event a risk mitigation plan must be exercised, project change control processes will be used (if necessary) and activities associated with the risk mitigation plan will be added to the Project Schedule to ensure the work is completed. The PM monitors all risk mitigation plans to ensure they are being executed successfully.

### **Implementation Plan**

FDLE will develop the BIS technical specification using the existing BIS specification as the foundation. This specification will include complete documentation, data elements listings, diagrams, and sample data submission messages. FDLE will also establish a developer portal where vendors and agencies can download the technical specification, access documentation and software/tools, ask questions, and request assistance.

Once the sole source procurement contract is in place for the BIS, the vendor(s) will modify their products to meet FDLE's needs and adhere to the business process requirements and the functional and technical requirements defined by FDLE.

The projects will utilize an implementation plan for deploying the solutions to the projection environment. The implementation plan identifies all activities required for successful deployment of the solutions for production use.

The implementation plan will include:

- Implementation Plan (Step-by-step instructions)
- Go-Live Schedule
- Implementation Approvals
- Implementation Communication Plan

- Dependencies
- Resource Requirements
- Failback Plan
- Post-Implementation Tasks

## VIII. Appendices

Appendix A – Acronyms and Definitions

Appendix B – Information Technology Standards and Definitions

Appendix C – Estimated Project Budget

Appendix D – Cost-Benefit Analysis Worksheet

Appendix E – Risk Assessment Worksheet

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### Appendix A – Acronyms and Definitions

Abbreviation / Acronym	Description
ASM	Application Security Module
BEBR	Bureau of Economic and Business Research at the University of Florida
BJS	Bureau of Justice Statistics, U.S. Department of Justice
CAD	Computer Aided Dispatch
CBA	Cost Benefit Analysis
CJIS	Criminal Justice Information Services
CJNET	Florida Criminal Justice Network. A communications network maintained by FDLE that provides access to state and national criminal justice resources relating to Law Enforcement, Judicial, and Correctional information.
COTS	Commercial Off-The-Shelf
CPU	Central Processing Unit
DABT	Florida Division of Alcoholic Beverages and Tobacco
DAO	Data Access Object
DMS	Department of Management Services
DMZ	Demilitarized Zone. In computer security, a DMZ is a physical or logical subnetwork that contains and exposes an organization's external-facing services to an untrusted network, usually a larger network such as the Internet.
DOJ	U.S. Department of Justice
FBI	Federal Bureau of Investigation
FDLE	Florida Department of Law Enforcement
FDSP	<p>Florida has two systems that agencies use to share record management system (RMS), jail management system (JMS), computer-aided dispatch (CAD), and other investigative data with each other and law enforcement partners outside of Florida. The Orlando region uses the Federated Integrated Network for Data Exchange and Retrieval (FINDER) and the remainder of the state uses the Naval Criminal Investigative Service's (NCIS) Law Enforcement Information Exchange (LInX) system. Both systems are integrated with each other and share data with other LInX systems around the United States including the Department of Defense Law Enforcement Defense Data Exchange (D-DEx).</p> <p>In both systems, the agency data is mapped into a common data format and</p>

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<b>Abbreviation / Acronym</b>	<b>Description</b>
	<p>then stored in a database that is accessible to the other agencies. Collectively known as the Florida Data Sharing Project (FDSP), these systems capture most, but not all of the data elements required for NIBRS reporting. Data in the systems is updated by the agencies on a daily basis.</p> <p>Florida also participates in the FBI's National Data Exchange (N-DEx) system which is a national repository for a subset of the data stored in FDSP. Data is uploaded to N-DEx in the FBI National Information Exchange Model (NIEM) Information Exchange Package Documentation (IEPD) specification format.</p>
FHP	Florida Highway Patrol
FIBRS	Florida Incident Based Reporting System
FSAC	Florida Statistical Analysis Center
FWC	Florida Fish and Wildlife Conservation Commission
FY	Fiscal Year
GB	Gigabyte
IBR	Incident Based Reporting. A crime data collection approach consisting of details of criminal incidents, rather than summary counts as in SRS.
IEPD	Information Exchange Package Documentation. A NIEM specification for a specific data exchange. Contains data describing the structure, content, and other artifacts of the information exchange, supporting a specific set of business requirements.
IG	Inspector General
IT	Information Technology
ITS	Information Technology Services
Kentico	Webpage content management system
LBR	Legislative Budget Request
MDT	Mobile Data Terminal
N-DEx	FBI National Data Exchange. An unclassified national information sharing system that enables criminal justice agencies to search, link, analyze, and share local, state, tribal, and federal records. N-DEx contains incident, arrest, and booking reports; pretrial investigations; supervised released reports; calls for service; photos; and field contact/identification records. Includes over 3,000 data elements.
NCS-X	National Crime Statistics Exchange. An effort to expand the FBI's National

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<b>Abbreviation / Acronym</b>	<b>Description</b>
	Incident-Based Reporting System (NIBRS) into a nationally representative system of incident-based crime statistics. Managed by BJS and the FBI.
NIBRS	National Incident Based Reporting System. The FBI IBR used by law enforcement agencies in the U.S. for collecting and reporting crime data. Includes 58 data elements.
NIEM	National Information Exchange Model. An XML-based information exchange framework that defines a common vocabulary enabling efficient information exchange across diverse public and private organizations. Supported by DHS, DoD and DOJ.
NLETS	International Justice & Public Safety Network, formerly known as the National Law Enforcement Telecommunications System. Nationwide interstate justice and public safety network for the exchange of law enforcement-, criminal justice-, and public safety-related information.
ODBC	Open Database Connectivity
ORI	Originating Agency Identifier
OS	Operating System
PD	Police Department
PDF	Portable Document Format
R2	Release 2
RAM	Random Access Memory
RMS	Records Management System
SAN	Storage Area Network
SAS	Company name, originally known as Statistical Analysis System
SE	Standard Edition
SME	Subject Matter Expert
SO	Sheriff's Office
SQL	Structured Query Language
SRS	Summary Reporting System. A crime data collection approach consisting of counts of offenses and arrests for certain offense categories occurring over a period of time, rather than criminal incident details as in IBR.
UCR	Uniform Crime Reporting. An FBI program that compiles official data on crime in the United States. Includes SRS and NIBRS, as well as programs for Law

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<b>Abbreviation / Acronym</b>	<b>Description</b>
	Enforcement Officers Killed or Assaulted, Hate Crimes, Cargo Theft, and Human Trafficking reporting.
UCRDB	System name of one of FDLE's UCR database servers
UCRDBWEB	System name of one of FDLE's UCR database servers
UF	University of Florida
Use-of-Force	Use-of-Force. The FBI program to collect data on police-involved shootings and use of force, which includes any use of force that results in the death or serious bodily injury of a person, as well as when a law enforcement officer discharges a firearm at or in the direction of a person. Includes approximately 90 data elements.
XML	Extensible Markup Language

## Appendix B – FDLE’s Information Technology Standards

The following IT standards have been adopted for FDLE’s information systems and services. The application of specific standards may depend on requirements of the systems and services. Questions should be directed to the Division of Information Technology Services.

- a. Architecture
  - Approved cloud computing service is authorized for FDLE applications.
  - Information systems will be developed to operate in a multi-tier architecture
  - Web-based interfaces will be used for the presentation (user) tier
  - Information systems will use load-balancing where appropriate
  - Information systems will operate on clustered server environments where appropriate
  - Development and testing will be performed on separate non-production servers
  - No data or transactions are to be lost due to isolated failures of equipment
- b. Servers
  - Servers will be scaled to handle large bursts of transactions on each interface where appropriate
  - Virtualization will be used when possible
  - Server operating systems will be either Red Hat Linux or Microsoft Windows Server
- c. Storage
  - Information systems will be designed to use redundant storage technologies in primary and backup or secondary (DR) sites
  - Backup and recovery processes will enable the recovery of data and software in the event that primary files are corrupted or destroyed
- d. Network
  - When officer or public safety is involved, CJNET will be the preferred network transport
  - Firewalls will be used to monitor and control incoming and outgoing network traffic
- e. Database
  - FDLE supports relational database(s) using either Oracle RDBMS, Microsoft SQL Server or MySQL
  - Audit logs will capture forensic metadata for all changes to data, including changes made by FDLE staff
- f. Application Software
  - Commercial software products must be reviewed and approved by ITS
  - Software development standards are specified in FDLE Development Standards Version 2.0
  - FDLE supports software development using Java EE or Microsoft .NET
  - Java development standards are specified in Java Development Standards Version 2.0
  - Web-based application standards are specified in JSF Web Framework Standards Version 2.0
  - JBoss is the preferred application server platform used for FDLE information systems
  - Web Services should be used where possible when application communicates outside the agency
- g. Security
  - 28 CFR Part 20 and Public Law 92-544, regulates sharing criminal justice information with criminal justice and non-criminal justice governmental agencies

- Systems that store or process criminal history information shall meet the FBI CJIS Security Policy (CSP)
- Florida Statutes
  - Chapter 119, F.S. – Public Records
  - Section 282.318, F.S. – Security of data and information technology
  - Section 501.171, F.S. – Security of confidential personal information
  - Chapter 943, F.S. – Department of Law Enforcement
- Administrative Rules
  - 60GG-2, F.A.C., Information Security
  - 60GG-4, F.A.C. – Cloud Computing
  - 60GG-5, F.A.C. – Information Technology Architecture Standards
- FDLE Policies -
  - 1.4 – Use of FDLE Resources
  - 2.5 – Information Security
  - 2.6 – Acceptable Use of Information Technology
  - 3.1 – Background Investigations.
  
- Cloud Computing
  - Microsoft Azure Security Best Practices
  
- Industry Standards – Where applicable, compliance with the following standards is preferred:
  - Lightweight Directory Access Protocol (LDAP)/Active Directory (AD)
  - Security Assertion Markup Language (SAML)
  - Global Federated Identity and Privilege Management (GFIPM)
  
- h. Availability
  - FDLE’s standards on availability: minimum 99.5% uptime
  
- i. Data Communication Standards
  - Sections 282.701 to 282.711, F.S. – Communication Information Technology Services Act
  - National Information Exchange Model (NIEM)
  - FBI Criminal Justice Information Services (CJIS) Standards, including those associated with;
    - National Crime Information Center (NCIC)
    - Interstate Identification Index (III)
    - National Fingerprint File (NFF)
    - National Instant Criminal Background Check System (NICS)
    - National Data Exchange (N-Dex)
  
- j. Accessibility
  - United States Rehabilitation Act – Section 508 details accessibility standards for all systems
  - Section 282.601 to 282.606, F.S. – Accessibility of Information and Technology
  
- k. Desktop Computing
  - Microsoft Windows Operating System
  - Microsoft Office
  - Microsoft Visio
  - Microsoft Project
  - Adobe Acrobat



I. Project Management

- Sections 282.003 to 282.318, F.S. – Information Technology Management Act
- Rule 60GG-1, F.A.C. – Project Management and Oversight Standards
- Project Management Institute, Project Management Body of Knowledge (PMBOK)
- All production deployments must follow ITS procedure 5.1 “Production Change” CCCB

m. Deviations from these standards must be directed ITS for review and approval.

n. All identified technologies must be in a supported version

# **FDLE IT Project Budget Workbook**

## **Instructions**

This file contains several worksheets to help plan and manage a project budget. Additional worksheets may be added if needed.

## **Notes**

This worksheet may be used to record important events or decisions related to the project budget.

### **1. Summary**

This worksheet shows estimated cost (summary level) for a project. Figures shown in this worksheet are linked to the Cost Estimate & Spend Plan worksheets.

### **2. Cost Estimate**

The Project Manager is responsible for preparing this worksheet. This worksheet is used to develop the cost estimate for a project. Generally, this is the first worksheet to be completed. Include notes and details for calculating estimates. Selected columns (marked) are reserved for the ITS Administration staff.

### **3. Budget Information**

This worksheet is used to identify the source of funds for the project. ITS Administration will work with the Project Manager to prepare this worksheet.

### **4. Spend Plan by Fiscal Year**

This worksheet is used to compare planned versus actual spending during a fiscal year. The budget figures in this worksheet come from the Budget Information worksheet (Project Cost Amount). A separate worksheet should be prepared for each fiscal year. Contact ITS Administration for assistance in completing this worksheet.

### **5. Procurements**

This worksheet is used to record actual orders for products and services. Contact ITS Administration for assistance in completing this worksheet.

### **6. Payment Ledger**

This worksheet is used to record payments for products and services ordered for the project. ITS Administration is responsible for updating this worksheet.

**Project Title:** BIS Modernization

**Notes**

<b>Date</b>	<b>Event / Action</b>	<b>Amount</b>
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Florida Department of Law Enforcement  
IT Project Budget Summary

<b>Title:</b>	<u>BIS Modernization</u>	
<b>Tracking #:</b>	<u>TBD</u>	
<b>Customer:</b>	<u>Criminal Justice Information Services</u>	<b>Customer Contact:</b> _____
<b>Manager:</b>	<u>TBD</u>	<b>ITS Lead:</b> _____
<b>Planned Start:</b>	<u>7/1/2022</u>	<b>Planned Finish:</b> <u>6/30/2026</u>
<b>Duration (mos):</b>	<u>48.7</u>	
<b>Baseline Date:</b>	<u>7/1/2022</u>	
<b>Revision Date:</b>	_____	<b>Version #:</b> <u>1.0</u>

<b>Project Budget</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	
<b>Cost Elements</b>	<b>FY 21 -22</b>	<b>FY 22 -23</b>	<b>FY 23-24</b>	<b>FY 24-25</b>	<b>FY 25-26</b>	<b>Totals</b>
<b>Staff</b>						
State Staff	\$0	\$0	\$0	\$0	\$0	\$0
OPS	\$0	\$0	\$0	\$0	\$0	\$0
<b>Expenses</b>						
Project Deliverables	\$0	\$0	\$0	\$0	\$0	\$0
Other Expenses	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
						\$0
<b>Contract Services</b>						\$0
Contract Staff	\$123,334	\$370,000	\$370,000	\$370,000	\$370,000	\$1,603,334
Project Deliverables	\$275,000	\$2,444,092	\$3,000,000	\$4,200,000	\$0	\$9,919,092
Other IT Services	\$30,000	\$650,000	\$650,000	\$1,150,000	\$650,000	\$3,130,000
						\$0
<b>Total</b>	<b>\$428,334</b>	<b>\$3,494,092</b>	<b>\$4,050,000</b>	<b>\$5,750,000</b>	<b>\$1,050,000</b>	<b>\$14,772,426</b>

<b>Maintenance Budget</b>						
<b>Cost Elements</b>	<b>FY 22 -22</b>	<b>FY 22 -23</b>	<b>FY 23-24</b>	<b>FY 24-25</b>	<b>FY 25-26</b>	<b>Totals</b>
Maintenance Expenses	\$90,000	\$180,000	\$165,000	\$165,000	\$165,000	\$765,000
Contracted Services Maintenance	\$0	\$0	\$1,652,429	\$5,083,983	\$6,932,629	\$13,669,041
<b>Total</b>	<b>\$90,000</b>	<b>\$180,000</b>	<b>\$1,817,429</b>	<b>\$5,248,983</b>	<b>\$7,097,629</b>	<b>\$14,434,041</b>

Florida Department of Law Enforcement  
IT Project Cost Estimate

<b>Title:</b>	BIS Modernization						
<b>Tracking #:</b>	TBD						
<b>Manager:</b>	TBD						
<b>Duration:</b>	48.7						
<b>Baseline Date:</b>	7/1/2021						
<b>Revision Date:</b>							
<b>Version #:</b>		Planned Cost	Planned Cost	Planned Cost	Planned Cost	Planned Cost	
<b>Cost Elements</b>	<b>Description</b>	<b>FY 21-22</b>	<b>FY 22-23</b>	<b>FY 23-24</b>	<b>FY 24-25</b>	<b>FY 25-26</b>	<b>Planned Total</b>
<b>Expenses</b>							
	Contingency		\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
<b>Other Expenses</b>	<b>Subtotal</b>		<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 120,000</b>
	Express Route	\$90,000	\$180,000	\$165,000	\$165,000	\$165,000	\$675,000
<b>Other Expenses</b>	<b>Subtotal</b>	<b>\$90,000</b>	<b>\$180,000</b>	<b>\$165,000</b>	<b>\$165,000</b>	<b>\$165,000</b>	<b>\$675,000</b>
<b>Expenses</b>	<b>Subtotal</b>	<b>\$ 90,000</b>	<b>\$ 210,000</b>	<b>\$ 195,000</b>	<b>\$ 195,000</b>	<b>\$ 195,000</b>	<b>\$ 795,000</b>
<b>Contract Services</b>							
	Project Manager	\$66,667	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
	Buisness Analyst	\$56,667	\$170,000	\$170,000	\$170,000	\$170,000	\$680,000
<b>Contract Staff</b>	<b>Subtotal</b>	<b>\$123,334</b>	<b>\$370,000</b>	<b>\$ 370,000.00</b>	<b>\$ 370,000.00</b>	<b>\$370,000</b>	<b>\$1,480,000</b>
	Implementation Phase 1.1	\$275,000	\$936,156				\$936,156
	Implementation Phase 1.2		\$1,507,936				\$1,507,936
	Implementation Phase 2			\$3,000,000			\$3,000,000
	Implementation Phase 3				\$4,200,000		\$4,200,000
<b>Project Deliverable</b>	<b>Subtotal</b>	<b>\$ 275,000.00</b>	<b>\$ 2,444,092.00</b>	<b>\$ 3,000,000.00</b>	<b>\$4,200,000</b>	<b>\$0</b>	<b>\$9,644,092</b>
	Maintenance Phase 1.1			\$681,204	\$701,871	\$724,996	\$2,108,071
	Maintenance Phase 1.2			\$971,225	\$1,001,338	\$1,030,839	\$3,003,402
	Maintenance Phase 2				\$3,380,774	\$3,587,845	\$6,968,619
	Maintenance Phase 3					\$1,588,949	\$1,588,949
<b>Maintenance</b>	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,652,429.00</b>	<b>\$ 5,083,983.00</b>	<b>\$6,932,629</b>	<b>\$13,669,041</b>
	CCH Modifications				\$500,000		\$500,000
	IV&V Services	\$30,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,400,000
	Contingency		\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000
<b>Other IT Services</b>	<b>Subtotal</b>	<b>\$30,000</b>	<b>\$650,000</b>	<b>\$650,000</b>	<b>\$1,150,000</b>	<b>\$650,000</b>	<b>\$3,100,000</b>
<b>Contract Services</b>	<b>Subtotal</b>	<b>\$ 428,334.00</b>	<b>\$ 3,464,092.00</b>	<b>\$ 5,672,429.00</b>	<b>\$ 10,803,983.00</b>	<b>\$ 7,952,629.00</b>	<b>\$ 27,893,133.00</b>
<b>Grand Total</b>		<b>\$518,334</b>	<b>\$3,674,092</b>	<b>\$5,867,429</b>	<b>\$10,998,983</b>	<b>\$8,147,629</b>	<b>\$28,688,133</b>

**FDLE LBR Position Costs**

7/31/2020

FY2021-22 LBR

Class Code	Class Title (Includes Working Titles)	Pay Grade	FDLE Annual Min	Annual Min	Annual Max	Add to total if in CAD area	Base for LBR	Retirement Class	Benefits for LBR	Total for LBR
1427	Accountant I	014		\$24,580	\$46,080	\$751 / \$1,478	24,674	Regular	17,642	42,316
1430	Accountant II	016		\$26,541	\$51,137	\$751 / \$1,478	26,642	Regular	17,989	44,631
1436	Accountant III	018		\$29,344	\$57,457	\$751 / \$1,478	29,457	Regular	18,486	47,943
1437	Accountant IV	020		\$32,697	\$61,626	\$751 / \$1,478	32,822	Regular	19,080	51,902
4947	Accounting Services Analyst A	021		\$34,501	\$69,642	\$751	34,634	Regular	19,400	54,034
4948	Accounting Services Analyst B	023		\$38,660	\$79,579	\$751	38,808	Regular	20,136	58,944
4950	Accounting Services Analyst D	025		\$43,507	\$85,867		43,674	Regular	20,995	64,669
0709	Administrative Assistant I	015		\$25,479	\$48,520	\$751	25,577	Regular	17,801	43,378
0712	Administrative Assistant II	018		\$29,344	\$57,457	\$751	29,457	Regular	18,486	47,943
0712	Administrative Assistant II - SES	418		\$29,344	\$58,787		29,457	Regular	19,636	49,093
0108	Administrative Secretary	012		\$22,454	\$37,078	\$751	22,539	Regular	17,265	39,804
2141	Application Systems Programmer I	023		\$38,660	\$79,579	\$2,109	38,808	Regular	20,136	58,944
2142	Application Systems Programmer II	024		\$40,948	\$85,000	\$2,109	41,105	Regular	20,542	61,647
2143	Application Systems Programmer III	025		\$43,507	\$85,867		43,674	Regular	20,995	64,669
8709	Assistant Director of Administration	540	\$93,000	\$52,918	\$139,032		93,357	Regular	30,914	124,271
9883	Assistant Executive Director-FDLE	940	\$131,000	\$64,559	\$161,488		131,503	Special Risk	56,649	188,152
7743	Attorney Supervisor	240	\$90,125	\$64,534	\$172,956		90,471	Regular	30,405	120,876
2210	Building Operations Specialist	017		\$27,926	\$54,147	\$751	28,033	Regular	18,234	46,267
0736	Business Consultant I	020		\$32,697	\$61,626	\$751 / \$1,478	32,822	Regular	19,080	51,902
0739	Business Manager II - SES	421	\$50,033	\$34,501	\$67,325		50,225	Regular	23,301	73,526
8397	Chief of Business System Engineering-FDLE	540	\$87,500	\$52,918	\$139,032		87,836	Regular	29,940	117,776
5926	Chief of Crime Intelligence & Analytical Support	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
8717	Chief of Financial Support Services	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
1962	Chief of Florida Crime Information-FDLE	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
9602	Chief of Forensic Services-FDLE	540	\$87,500	\$52,918	\$139,032		87,836	Special Risk	42,632	130,468
7780	Chief of General Services	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
9756	Chief of Human Resource Management	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
8530	Chief of Investigations-FDLE	540	\$93,000	\$52,918	\$139,032		93,357	Special Risk	44,404	137,761
8383	Chief of Law Enforcement Services-FDLE	540	\$93,000	\$52,918	\$139,032		93,357	Special Risk	44,404	137,761
4591	Chief of Planning & Performance	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
3632	Chief of Policy & Special Programs-FDLE	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
6826	Chief of Policy Development & Planning	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
8396	Chief of Production System Services-FDLE	540	\$87,500	\$52,918	\$139,032		87,836	Regular	29,940	117,776
3631	Chief of Professional Development-FDLE	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
3628	Chief of Standards-FDLE	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
3630	Chief of Training-FDLE	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
1963	Chief of User Services-FDLE	530	\$87,500	\$45,173	\$114,074		87,836	Regular	29,940	117,776
0003	Clerk Specialist	007		\$18,525	\$31,534	\$751	18,595	Regular	16,569	35,164

Class Code	Class Title (Includes Working Titles)	Pay Grade	FDLE Annual Min	Annual Min	Annual Max	Add to total if in CAD area	Base for LBR	Retirement Class	Benefits for LBR	Total for LBR
1373	Communications Coordinator-FDLE-SES	140	\$60,000	\$35,518	\$82,633		60,230	Regular	25,067	85,297
2515	Community Assistance Consultant	021		\$34,501	\$69,642		34,634	Regular	19,400	54,034
2020	Computer Operator I	011		\$21,533	\$37,478	\$2,109	21,615	Regular	17,102	38,717
2102	Computer Programmer Analyst I	020		\$32,697	\$61,626	\$2,109	32,822	Regular	19,080	51,902
2103	Computer Programmer Analyst II	022		\$36,468	\$74,316	\$2,109	36,607	Regular	19,748	56,355
2118	Computer Support Specialist	022		\$36,468	\$74,316		36,607	Regular	19,748	56,355
4692	Construction Projects Consultant II	024		\$40,948	\$85,000		41,105	Regular	20,542	61,647
8433	Crime Intelligence Analyst I	017		\$27,926	\$54,147	\$751	28,033	Regular	18,234	46,267
8436	Crime Intelligence Analyst II	020		\$32,697	\$61,626	\$751	32,822	Regular	19,080	51,902
8427	Crime Intelligence Technician	014		\$24,580	\$46,080	\$751	24,674	Regular	17,642	42,316
8463	Crime Laboratory Analyst	024	\$50,948	\$40,948	\$85,000	\$1,694	51,143	Special Risk	29,704	80,847
8466	Crime Laboratory Analyst Supervisor	026	\$72,000	\$46,381	\$91,985		72,276	Special Risk	36,487	108,763
8466	Crime Laboratory Analyst Supv. (Biology Tech Ldr)	026	\$72,000	\$46,381	\$91,985		72,276	Special Risk	36,487	108,763
8461	Crime Laboratory Technician	015		\$25,479	\$48,520	\$751	25,577	Regular	17,801	43,378
1353	Criminal Justice Communication Liaison	017		\$27,926	\$54,147		28,033	Regular	18,234	46,267
1350	Criminal Justice Customer Service Specialist	019		\$30,989	\$61,325	\$751	31,107	Regular	18,777	49,884
7769	Criminal Justice Information Analyst I	018		\$29,344	\$57,457		29,457	Regular	18,486	47,943
7770	Criminal Justice Information Analyst II	021		\$34,501	\$61,981		34,634	Regular	19,400	54,034
7774	Criminal Justice Information Compliance Supervisor	427		\$49,427	\$108,185		49,616	Regular	23,194	72,810
7771	Criminal Justice Information Consultant I	024		\$40,948	\$85,000		41,105	Regular	20,542	61,647
7772	Criminal Justice Information Consultant II	026		\$46,381	\$91,985		46,559	Regular	21,504	68,063
7768	Criminal Justice Information Examiner	015		\$25,479	\$48,520		25,577	Regular	17,801	43,378
8445	Criminal Justice Information Technician	011		\$21,533	\$37,478	\$751	21,615	Regular	17,102	38,717
7773	Criminal Justice Information Technology Auditor	027		\$49,427	\$98,313		49,616	Regular	22,044	71,660
2121	Data Base Analyst	023		\$38,660	\$79,579	\$2,109	38,808	Regular	20,136	58,944
2127	Data Base Consultant	026		\$46,381	\$91,985	\$2,109	46,559	Regular	21,504	68,063
2133	Data Processing Manager-SES	426	*	\$46,381	\$108,148		60,230	Regular	25,067	85,297
8468	Digital Forensic Consultant	027	\$60,000	\$49,427	\$98,313		60,230	Regular	23,917	84,147
8561	Director of Auditing-FDLE	530	\$62,000	\$45,173	\$114,074		62,238	Regular	25,422	87,660
9586	Director of Business Support Program-FDLE	930	\$106,000	\$54,229	\$128,805		106,407	SMS	48,593	155,000
9736	Director of Capitol Police-FDLE	930	\$106,000	\$54,229	\$128,805		106,407	Special Risk	48,593	155,000
9827	Director, Criminal Justice Info-FDLE	930	\$106,000	\$54,229	\$128,805		106,407	Special Risk	48,593	155,000
9828	Director, Criminal Justice Prof Program-FDLE	930	\$106,000	\$54,229	\$128,805		106,407	Special Risk	48,593	155,000
8529	Director-FDLE	940	\$116,500	\$64,559	\$161,488		116,948	SMS	51,977	168,925
2052	Distributed Computer Systems Analyst	022		\$36,468	\$74,316	\$2,109	36,607	Regular	19,748	56,355
2052	Distributed Computer Systems Analyst-SES	422	\$50,000	\$36,468	\$74,368		50,192	Regular	23,296	73,488
2053	Distributed Computer Systems Consultant	025		\$43,507	\$85,867	\$2,109	43,674	Regular	20,995	64,669
2050	Distributed Computer Systems Specialist	020		\$32,697	\$61,626	\$2,109	32,822	Regular	19,080	51,902
8410	Duty Officer	014	\$30,500	\$24,580	\$46,080	\$1,478 / \$2,303	30,617	Regular	18,691	49,308
8411	Duty Officer Supervisor-SES	415		\$25,479	\$50,402		25,577	Regular	18,951	44,528
0720	Executive Assistant II-SES	426	\$53,000	\$46,381	\$108,148		53,203	Regular	23,827	77,030



Class Code	Class Title (Includes Working Titles)	Pay Grade	FDLE Annual Min	Annual Min	Annual Max	Add to total if in CAD area	Base for LBR	Retirement Class	Benefits for LBR	Total for LBR
9825	Executive Director-FDLE	950	\$150,000	\$77,470	\$184,557		150,576	Special Risk	62,772	213,348
1587	Financial Administrator - SES	429	\$72,000	\$56,148	\$112,469		72,276	Regular	27,193	99,469
8415	Fingerprint Analyst	019		\$30,989	\$61,325	\$751	31,107	Regular	18,777	49,884
8412	Fingerprint Analyst Trainee	017		\$27,926	\$54,147	\$751	28,033	Regular	18,234	46,267
8424	Fingerprint Manager-SES	423	\$53,338	\$38,660	\$82,582		53,543	Regular	23,887	77,430
8535	Florida Law Enforcement Accreditation Director	150	\$62,000	\$41,460	\$98,010		62,238	Regular	25,422	87,660
8470	Forensic Services Director-FDLE	930	\$116,500	\$54,229	\$128,805		116,948	Special Risk	51,977	168,925
9603	Forensic Services Quality Manager-SES	540	\$87,500	\$52,918	\$139,032		87,836	Regular	29,940	117,776
8459	Forensic Technologist	018		\$29,344	\$57,457	\$751	29,457	Regular	18,486	47,943
8965	General Counsel-FDLE	930	\$120,000	\$54,229	\$128,805		120,461	SMS	53,105	173,566
0839	General Services Specialist	021		\$34,501	\$69,642	\$751	34,634	Regular	19,400	54,034
2224	Government Analyst I	022		\$36,468	\$74,316	\$751	36,607	Regular	19,748	56,355
2225	Government Analyst II	026		\$46,381	\$91,985	\$751	46,559	Regular	21,504	68,063
2225	Government Communications Coordinator	426		\$46,381	\$108,148		46,559	Regular	22,654	69,213
2234	Government Operations Consultant I	021		\$34,501	\$69,642	\$751	34,634	Regular	19,400	54,034
2236	Government Operations Consultant II	023		\$38,660	\$79,579	\$751	38,808	Regular	20,136	58,944
2238	Government Operations Consultant III	025		\$43,507	\$85,867	\$751	43,674	Regular	20,995	64,669
8633	Human Resource Administrator-FDLE	530	\$67,000	\$45,173	\$114,074		67,257	Regular	26,308	93,565
0190	Human Resource Specialist/HR-SES	423		\$38,660	\$82,582		38,808	Regular	21,286	60,094
2119	Information Resource Management Consultant II	027		\$49,427	\$98,313		49,616	Regular	22,044	71,660
9910	Information Resource Management Director-FDLE	930	\$106,000	\$54,229	\$128,805		106,407	SMS	48,593	155,000
9698	Information Services Deputy Program Director	540	\$93,000	\$52,918	\$139,032		93,357	Regular	30,914	124,271
9384	Inspector General-FDLE	930	\$86,000	\$54,229	\$128,805		86,330	SMS	42,149	128,479
8590	Inspector-FDLE	049	\$50,401	\$49,751	\$102,266	\$6,677	50,595	Special Risk	29,528	80,123
8541	Law Enforcement Investigator II	054		\$39,559	\$83,049	\$6,677	39,711	Special Risk	26,034	65,745
8522	Law Enforcement Lieutenant	055	\$48,500	\$44,488	\$101,662		48,686	Special Risk	28,915	77,601
8515	Law Enforcement Officer	052	\$37,229	\$31,880	\$63,892	\$6,677	37,372	Special Risk	25,283	62,655
8519	Law Enforcement Sergeant	054		\$39,559	\$83,049		39,711	Special Risk	26,034	65,745
8585	Legislative Affairs Director	530	\$106,000	\$45,173	\$114,074		106,407	Regular	33,218	139,625
6572	Multi-Engine Reciprocal Aircraft Pilot	021	****	\$34,501	\$69,642		62,238	Regular	24,272	86,510
2120	Network Systems Analyst	022		\$36,468	\$74,316	\$2,109	36,607	Regular	19,748	56,355
2043	Office Automation Specialist II	017		\$27,926	\$54,147	\$2,109	28,033	Regular	18,234	46,267
2138	Operating Systems Programmer I	023		\$38,660	\$79,579	\$2,109	38,808	Regular	20,136	58,944
2139	Operating Systems Programmer II	024		\$40,948	\$85,000	\$2,109	41,105	Regular	20,542	61,647
2140	Operating Systems Programmer III	025		\$43,507	\$85,867	\$2,109	43,674	Regular	20,995	64,669
2236	Operations & Management Consultant II-SES	423		\$38,660	\$82,582		38,808	Regular	21,286	60,094
2238	Operations & Management Consultant Manager-SES	425	\$50,033	\$43,507	\$93,333		50,225	Regular	23,301	73,526
2209	Operations Analyst I	017		\$27,926	\$54,147	\$751	28,033	Regular	18,234	46,267
2239	Operations Review Specialist	024		\$40,948	\$85,000	\$751	41,105	Regular	20,542	61,647
2234	Operations& Management Consultant I-SES	421		\$34,501	\$67,325		34,634	Regular	20,550	55,184
0170	Personnel Services Specialist / CBJA-SES	421		\$34,501	\$67,325		34,634	Regular	20,550	55,184

Class Code	Class Title (Includes Working Titles)	Pay Grade	FDLE Annual Min	Annual Min	Annual Max	Add to total if in CAD area	Base for LBR	Retirement Class	Benefits for LBR	Total for LBR
0189	Personnel Services Specialist / HR-SES	421		\$34,501	\$67,325		34,634	Regular	20,550	55,184
0185	Personnel Technician I / HR-SES	414		\$24,580	\$45,124		24,674	Regular	18,792	43,466
2322	Planner IV	022	**	\$36,468	\$74,316		36,607	Regular	19,748	56,355
8536	Planning & Policy Administrator-FDLE	150	\$62,000	\$41,460	\$98,010		62,238	Regular	25,422	87,660
2336	Planning Consultant	024		\$40,948	\$85,000		41,105	Regular	20,542	61,647
9964	Public Info & Special Program Admininstrator-FDLE	530	\$85,000	\$45,173	\$114,074		85,326	Regular	29,497	114,823
0815	Purchasing Agent III	018		\$29,344	\$57,457		29,457	Regular	19,636	49,093
0830	Purchasing Analyst	023	\$46,381	\$38,660	\$79,579		46,559	Regular	22,654	69,213
0818	Purchasing Specialist	021	\$36,467	\$34,501	\$69,642		36,607	Regular	20,898	57,505
7738	Regional Legal Advisor	230	\$74,000	\$51,627	\$138,364		74,284	Regular	27,548	101,832
1334	Research & Training Specialist	023		\$38,660	\$79,579	\$751	38,808	Regular	20,136	58,944
1701	Revenue Specialist III	017		\$27,926	\$54,147	\$751 / \$1,478	28,033	Regular	18,234	46,267
8596	Security Agent Supervisor-FDLE	048	\$55,474	\$45,820	\$93,444		55,687	Special Risk	31,162	86,849
8593	Security Agent-FDLE	046		\$38,823	\$64,840		38,972	Special Risk	25,797	64,769
8206	Security Officer	006	\$20,800	\$17,910	\$30,654	\$1,115	20,880	Regular	16,972	37,852
7738	Senior Attorney	230	\$64,314	\$51,627	\$138,364		64,561	Regular	25,832	90,393
1711	Senior Budget Officer-SES	429	\$73,000	\$56,148	\$112,469		73,280	Regular	27,371	100,651
0004	Senior Clerk	011		\$21,533	\$37,478	\$751	21,615	Regular	17,102	38,717
8434	Senior Crime Intelligence Analyst I	022		\$36,468	\$74,316	***	36,607	Regular	19,748	56,355
8435	Senior Crime Intelligence Analyst II	026		\$46,381	\$91,985	***	46,559	Regular	21,504	68,063
8437	Senior Crime Intelligence Analyst Supervisor-SES	426	\$53,338	\$46,381	\$108,148		53,543	Regular	23,887	77,430
8464	Senior Crime Laboratory Analyst	025	\$64,000	\$43,507	\$85,867	\$1,697	64,246	Special Risk	33,910	98,156
8448	Senior Criminal Justice Information Technician	014		\$24,580	\$46,080	\$751	24,674	Regular	17,642	42,316
2122	Senior Data Base Analyst	025		\$43,507	\$85,867	\$2,109	43,674	Regular	20,995	64,669
2114	Senior Information Technology Business Consultant	026		\$46,381	\$91,985		46,559	Regular	21,504	68,063
2224	Senior Management Analyst I - SES	422		\$36,468	\$74,368		36,607	Regular	20,898	57,505
2225	Senior Management Analyst II - SES	426	\$62,000	\$46,381	\$108,148		62,238	Regular	25,422	87,660
2228	Senior Management Analyst Supervisor-SES	426	\$53,338	\$46,381	\$108,148		53,543	Regular	23,887	77,430
1468	Senior Professional Accountant	022		\$36,468	\$74,316	\$751 / \$1,478	36,607	Regular	19,748	56,355
6843	Senior Program Analyst	027		\$49,427	\$98,313		49,616	Regular	22,044	71,660
8581	Special Agent	048		\$45,820	\$93,444	\$6,677	45,995	Special Risk	28,051	74,046
8581	Special Agent Pilot I	048		\$62,000	\$93,444	\$6,677	62,238	Special Risk	33,265	95,503
8581	Special Agent Pilot II	048		\$67,000	\$93,444	\$6,677	67,257	Special Risk	34,876	102,133
8581	Special Agent Pilot III	048		\$70,350	\$93,444	\$6,677	70,620	Special Risk	35,956	106,576
8584	Special Agent Supervisor	050	\$72,000	\$52,487	\$109,892	\$6,677	72,276	Special Risk	36,487	108,763
8580	Special Agent Trainee	047		\$41,588	\$53,035	\$6,677	41,748	Special Risk	26,688	68,436
8531	Special Programs Administrator-FDLE-SES	150	\$62,000	\$41,460	\$98,010		62,238	Regular	25,422	87,660
0120	Staff Assistant	013		\$23,483	\$43,774	\$751	23,573	Regular	17,447	41,020
2111	Systems Programmer I	023		\$38,660	\$79,579	\$2,109	38,808	Regular	20,136	58,944
2113	Systems Programmer II	024		\$40,948	\$85,000	\$2,109	41,105	Regular	20,542	61,647
2115	Systems Programmer III	025		\$43,507	\$85,867	\$2,109	43,674	Regular	20,995	64,669

Class Code	Class Title (Includes Working Titles)	Pay Grade	FDLE Annual Min	Annual Min	Annual Max	Add to total if in CAD area	Base for LBR	Retirement Class	Benefits for LBR	Total for LBR
2117	Systems Programming Administrator-SES	427	\$72,000	\$49,427	\$108,185		72,277	Regular	27,194	99,471
2117	Systems Programming Consultant	027	\$60,000	\$49,427	\$98,313	\$2,109	60,230	Regular	23,917	84,147
2107	Systems Project Analyst	024		\$40,948	\$85,000	\$2,109	41,105	Regular	20,542	61,647
2109	Systems Project Consultant	025		\$43,507	\$85,867	\$2,109	43,674	Regular	20,995	64,669
2039	Telecommunications Consultant	024		\$40,948	\$85,000	\$2,109	41,105	Regular	20,542	61,647
2035	Telecommunications Specialist III	019		\$30,989	\$61,325	\$2,109	31,107	Regular	18,777	49,884
6004	Training & Research Manager - SES	426	\$56,000	\$46,381	\$108,148		56,215	Regular	24,359	80,574

\* Data Processing Manager includes: Customer Service Manager (\$60,000), Production Systems Manager (\$64,000), and Critical Systems Manager (\$70,000).

\*\* Domestic Security Planner IV positions filled at 10% above class minimum.

\*\*\* SCIA I & SCIA II positions in Broward, Dade, Monroe, or Palm Beach countie will have \$1,269 added to the annual base rate of pay.

\*\*\*\* Multi-Engine Reciprocal Aircraft Pilot has three hiring levels based on experience/certification: \$62,000, \$67,000, \$70,350

# Non-Sworn Expense Package

7/31/2020

FY2021-22 LBR

After Release of Instructions

<b>Expense:(040000)</b> <b>Item</b>	<b>Professional*</b>			<b>Support Staff</b>		
	<b>Recurring</b>	<b>Non-Rec</b>	<b>Total</b>	<b>Recurring</b>	<b>Non-Rec</b>	<b>Total</b>
Telephone, Line/use	235	99	334	254	80	334
Telephone, purchase	26	99	125	120	80	200
Postage	141		141	160		160
Printing & Reproduction	121		121	121		121
Repair & Maintenance	121		121	0		
Office Supplies	385		385	385		385
File cabinet	0	450	450	0	450	450
Bookcase, 4 shelf/48"high	0	355	355	0		
Desk	0	625	625	0	614	614
Chair	0			0		
Executive	0	620	620	0		
Secretarial	0			0	620	620
Side Arm	0	304	304	0	304	304
Building Rental	3,866		3,866	3,007		3,007
Software & Training	428	423	851	428	423	851
Data Communications	682		682	682		682
Computing Equipment	0	920	920	0	920	920
<b>Total Expenses</b>	<b>6,005</b>	<b>3,895</b>	<b>9,900</b>	<b>5,157</b>	<b>3,491</b>	<b>8,648</b>

\* For attorney positions, additional \$700 recurring expense may be added for "Law Library."

## Human Resources Services (107040):

per FTE	<b>330</b>	<b>0</b>	<b>330</b>	<b>330</b>	<b>0</b>	<b>330</b>
<b>TOTAL PACKAGE</b>	<b>6,335</b>	<b>3,895</b>	<b>10,230</b>	<b>5,487</b>	<b>3,491</b>	<b>8,978</b>

CBAForm 1 - Net Tangible Benefits

Agency	Florida Department of Law Enforcement	Project	BIS Modernization
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Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits -- CBAForm 1A															
Agency <i>(Recurring Costs Only -- No Project Costs)</i>	FY 2022-23			FY 2023-24			FY 2024-25			FY 2025-26			FY 2026-27		
	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a)+(b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Cost Change Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project
A. Personnel Costs -- Agency-Managed Staff	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764
A.b Total Staff	2.50	0.00	2.50	2.50	0.00	2.50	2.50	0.00	2.50	2.50	0.00	2.50	2.50	0.00	2.50
A-1.a. State FTEs (Salaries & Benefits)	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764	\$166,764	\$0	\$166,764
A-1.b. State FTEs (#)	2.50	0.00	2.50	2.50	0.00	2.50	2.50	0.00	2.50	2.50	0.00	2.50	2.50	0.00	2.50
A-2.a. OPS Staff (Salaries)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-2.b. OPS (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-3.a. Staff Augmentation (Contract Cost)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-3.b. Staff Augmentation (# of Contractors)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
B. Application Maintenance Costs	\$1,613,554	\$180,000	\$1,793,554	\$1,613,554	\$1,817,429	\$3,430,983	\$1,613,554	\$5,248,983	\$6,862,537	\$1,613,554	\$7,097,629	\$8,711,183	\$1,613,554	\$7,440,675	\$9,054,229
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-3. Software	\$1,613,554	\$0	\$1,613,554	\$1,613,554	\$1,652,429	\$3,265,983	\$1,613,554	\$5,083,983	\$6,697,537	\$1,613,554	\$6,932,629	\$8,546,183	\$1,613,554	\$7,275,675	\$8,889,229
B-4. Other <i>Express Route</i>	\$0	\$180,000	\$180,000	\$0	\$165,000	\$165,000	\$0	\$165,000	\$165,000	\$0	\$165,000	\$165,000	\$0	\$165,000	\$165,000
C. Data Center Provider Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other <i>Specify</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Other Costs	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838
E-1. Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-2. Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-3. Other <i>Specify</i>	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838	\$15,838	\$0	\$15,838
<b>Total of Recurring Operational Costs</b>	<b>\$1,796,155</b>	<b>\$180,000</b>	<b>\$1,976,155</b>	<b>\$1,796,155</b>	<b>\$1,817,429</b>	<b>\$3,613,584</b>	<b>\$1,796,155</b>	<b>\$5,248,983</b>	<b>\$7,045,138</b>	<b>\$1,796,155</b>	<b>\$7,097,629</b>	<b>\$8,893,784</b>	<b>\$1,796,155</b>	<b>\$7,440,675</b>	<b>\$9,236,830</b>
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. <i>Specify</i>		\$0			\$0			\$0			\$0			\$0	
F-2. <i>Specify</i>		\$0			\$0			\$0			\$0			\$0	
F-3. <i>Specify</i>		\$0			\$0			\$0			\$0			\$0	
<b>Total Net Tangible Benefits:</b>		<b>(\$180,000)</b>			<b>(\$1,817,429)</b>			<b>(\$5,248,983)</b>			<b>(\$7,097,629)</b>			<b>(\$7,440,675)</b>	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE -- CBAForm 1B		
Choose Type	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous <input type="checkbox"/>	Confidence Level	
Order of Magnitude <input type="checkbox"/>	Confidence Level	
Placeholder <input type="checkbox"/>	Confidence Level	

A	B	C	D	E	F		G	H	I	J	K	L	M	N	O	P	Q	R	S	T	
1	Florida Department of Law Enforcement	BIS Modernization			CBAForm 2A Baseline Project Budget																
2	Costs entered into each row are mutually exclusive. Insert rows for detail and modify appropriation categories as necessary, but do not remove any of the provided project cost elements. Reference vendor quotes in the Item Description where applicable. Include only one-time project costs in this table. Include any recurring costs in CBA Form 1A.				FY2022-23			FY2023-24			FY2024-25			FY2025-26			FY2026-27			TOTAL	
3			\$ 428,334	\$ 3,494,092	\$ 4,050,000			\$ 5,750,000			\$ 1,050,000			\$ -			\$ 14,772,426				
4	Item Description <i>(remove guidelines and annotate entries here)</i>	Project Cost Element	Appropriation Category	Current & Previous Years Project-Related Cost	YR 1 #	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5 #	YR 5 LBR	YR 5 Base Budget	TOTAL	
5	Costs for all state employees working on the project.	FTE	S&B	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
6	Costs for all OPS employees working on the project.	OPS	OPS	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
7	Staffing costs for personnel using Time & Expense.	Staff Augmentation	Contracted Services	\$ 56,667	1.00	\$ 170,000	\$ -	1.00	\$ 170,000	\$ -	1.00	\$ 170,000	\$ -	1.00	\$ 170,000	\$ -	0.00	\$ -	\$ -	\$ -	\$ 736,667
8	Project management personnel and related deliverables.	Project Management	Contracted Services	\$ 66,667	1.00	\$ 200,000	\$ -	1.00	\$ 200,000	\$ -	1.00	\$ 200,000	\$ -	1.00	\$ 200,000	\$ -	0.00	\$ -	\$ -	\$ -	\$ 866,667
9	Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ 30,000	0.00	\$ 350,000	\$ -	0.00	\$ 350,000	\$ -	0.00	\$ 350,000	\$ -	0.00	\$ 350,000	\$ -	0.00	\$ -	\$ -	\$ -	\$ 1,430,000
10	Staffing costs for all professional services not included in other categories.	Consultants/Contractors	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
11	Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
12	Hardware purchases not included in data center services.	Hardware	OCO	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
13	Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ 275,000		\$ 2,444,092	\$ -		\$ 3,000,000	\$ -		\$ 4,200,000	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ 9,919,092
14	Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
15	All first-time training costs associated with the project.	Training	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
16	Include the quote received from the data center provider for project equipment and services. Only include one-time project costs in this row. Recurring, project-related data center costs are included in CBA Form 1A.	Data Center Services - One Time Costs	Data Center Category	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
17	Other contracted services not included in other categories.	Other Services	Contracted Services	\$ -		\$ 300,000	\$ -		\$ 300,000	\$ -		\$ 800,000	\$ -		\$ 300,000	\$ -		\$ -	\$ -	\$ -	\$ 1,700,000
18	Include costs for non-state data center equipment required by the project and the proposed solution (insert additional rows as needed for detail)	Equipment	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
19	Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
20	Other project expenses not included in other categories.	Other Expenses	Expense	\$ -		\$ 30,000	\$ -		\$ 30,000	\$ -		\$ 30,000	\$ -		\$ 30,000	\$ -		\$ -	\$ -	\$ -	\$ 120,000
21		<b>Total</b>		\$ 428,334	2.00	\$ 3,494,092	\$ -	2.00	\$ 4,050,000	\$ -	2.00	\$ 5,750,000	\$ -	2.00	\$ 1,050,000	\$ -	0.00	\$ -	\$ -	\$ -	\$ 14,772,426

CBAForm 2 - Project Cost Analysis

Agency <u>la Department of Law Enforce</u>	Project <u>BIS Modernization</u>
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PROJECT COST SUMMARY	PROJECT COST SUMMARY (from CBAForm 2A)					TOTAL
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
TOTAL PROJECT COSTS (*)	\$3,494,092	\$4,050,000	\$5,750,000	\$1,050,000	\$0	\$14,772,426
CUMULATIVE PROJECT COSTS <small>(includes Current &amp; Previous Years' Project-Related Costs)</small>	\$3,922,426	\$7,972,426	\$13,722,426	\$14,772,426	\$14,772,426	
Total Costs are carried forward to CBAForm3 Project Investment Summary worksheet.						

PROJECT FUNDING SOURCES	PROJECT FUNDING SOURCES - CBAForm 2B					TOTAL
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
General Revenue	\$180,000	\$4,050,000	\$5,750,000	\$1,050,000	\$0	\$11,030,000
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Federal Match <input type="checkbox"/>	\$350,000	\$0	\$0	\$0	\$0	\$350,000
Grants <input type="checkbox"/>	\$3,144,092	\$0	\$0	\$0	\$0	\$3,144,092
Other <input type="checkbox"/> Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$3,674,092	\$4,050,000	\$5,750,000	\$1,050,000	\$0	\$14,524,092
CUMULATIVE INVESTMENT	\$3,674,092	\$7,724,092	\$13,474,092	\$14,524,092	\$14,524,092	

Characterization of Project Cost Estimate - CBAForm 2C		
Choose Type	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous	Confidence Level	
Order of Magnitude	Confidence Level	
Placeholder	Confidence Level	

CBAForm 3 - Project Investment Summary

Agency	Florida Department of Law Enforcement	Project	BIS Modernization
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COST BENEFIT ANALYSIS -- CBAForm 3A						
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL FOR ALL YEARS
Project Cost	\$3,494,092	\$4,050,000	\$5,750,000	\$1,050,000	\$0	\$14,772,426
Net Tangible Benefits	(\$180,000)	(\$1,817,429)	(\$5,248,983)	(\$7,097,629)	(\$7,440,675)	(\$21,784,716)
Return on Investment	(\$4,102,426)	(\$5,867,429)	(\$10,998,983)	(\$8,147,629)	(\$7,440,675)	(\$36,557,142)
Year to Year Change in Program Staffing	0	0	0	0	0	

RETURN ON INVESTMENT ANALYSIS -- CBAForm 3B		
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.
Net Present Value (NPV)	(\$33,004,630)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.

Investment Interest Earning Yield -- CBAForm 3C					
Fiscal Year	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Cost of Capital	2.69%	2.90%	3.09%	3.29%	3.48%



	B	C	D	E	F	G	H				
3	<b>Project</b>		<i>Biometric Identification Solution Modernization</i>								
4											
5	<b>Agency</b>		<i>Florida Department of Law Enforcement</i>								
6	<b>FY 2022-23 LBR Issue Code:</b>			<b>FY 2021-22 LBR Issue Title:</b>							
7				<i>BIS Modernization</i>							
8	<b>Risk Assessment Contact Info (Name, Phone #, and E-mail Address):</b>										
9	<i>Harrison Rivers- Harrison Rivers@fdle.state.fl.us--850-410-8349</i>										
10	<b>Executive Sponsor</b>		<i>Charles Schaeffer</i>								
11	<b>Project Manager</b>		<i>Harrison Rivers</i>								
12	<b>Prepared By</b>		<i>Harrison Rivers</i>			<i>9/15/2021</i>					
14	<b>Risk Assessment Summary</b>										
15	<div style="display: flex; align-items: center;"> <div style="writing-mode: vertical-rl; transform: rotate(180deg); font-weight: bold; margin-right: 10px;">Business Strategy</div> <table border="1" style="border-collapse: collapse; width: 100%; height: 100%;"> <tr> <td style="width: 50%; height: 50%;"></td> <td style="width: 50%; height: 50%;"></td> </tr> <tr> <td style="width: 50%; height: 50%;"></td> <td style="width: 50%; height: 50%; text-align: center; vertical-align: middle;">◆</td> </tr> </table> </div> <p style="text-align: center; margin-top: 10px;"><b>Level of Project Risk</b></p> <div style="display: flex; justify-content: space-between; margin-top: 5px;"> <span>Least Risk</span> <span>Most Risk</span> </div>										◆
								◆			
17								Most Aligned			
18											
19											
20											
21											
22											
23											
24											
25											
26											
27											
28	Least Aligned										
29											
30											
31											
32											
34	<b>Project Risk Area Breakdown</b>										
35	<b>Risk Assessment Areas</b>						<i>Risk Exposure</i>				
36	<b>Strategic Assessment</b>						<b>MEDIUM</b>				
37											
38	<b>Technology Exposure Assessment</b>						<b>MEDIUM</b>				
39											
40	<b>Organizational Change Management Assessment</b>						<b>MEDIUM</b>				
41											
42	<b>Communication Assessment</b>						<b>HIGH</b>				
43											
44	<b>Fiscal Assessment</b>						<b>HIGH</b>				
45											
46	<b>Project Organization Assessment</b>						<b>MEDIUM</b>				
47											
48	<b>Project Management Assessment</b>						<b>MEDIUM</b>				
49											
50	<b>Project Complexity Assessment</b>						<b>HIGH</b>				
51											
52											
53	<b>Overall Project Risk</b>						<b>HIGH</b>				

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Biometric Identification Solution Modernization	
3	Section 1 -- Strategic Area			
4	#	Criteria	Values	Answer
5	1.01	Are project objectives clearly aligned with the agency's legal mission?	0% to 40% -- Few or no objectives aligned	81% to 100% -- All or nearly all objectives aligned
6			41% to 80% -- Some objectives aligned	
7			81% to 100% -- All or nearly all objectives aligned	
8	1.02	Are project objectives clearly documented and understood by all stakeholder groups?	Not documented or agreed to by stakeholders	Informal agreement by stakeholders
9			Informal agreement by stakeholders	
10			Documented with sign-off by stakeholders	
11	1.03	Are the project sponsor, senior management, and other executive stakeholders actively involved in meetings for the review and success of the project?	Not or rarely involved	Most regularly attend executive steering committee meetings
12			Most regularly attend executive steering committee meetings	
13			Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings	
14	1.04	Has the agency documented its vision for how changes to the proposed technology will improve its business processes?	Vision is not documented	Vision is completely documented
15			Vision is partially documented	
16			Vision is completely documented	
17	1.05	Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented?	0% to 40% -- Few or none defined and documented	41% to 80% -- Some defined and documented
18			41% to 80% -- Some defined and documented	
19			81% to 100% -- All or nearly all defined and documented	
20	1.06	Are all needed changes in law, rule, or policy identified and documented?	No changes needed	No changes needed
21			Changes unknown	
22			Changes are identified in concept only	
23			Changes are identified and documented	
24			Legislation or proposed rule change is drafted	
25	1.07	Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions?	Few or none	Few or none
26			Some	
27			All or nearly all	
28	1.08	What is the external (e.g. public) visibility of the proposed system or project?	Minimal or no external use or visibility	Extensive external use or visibility
29			Moderate external use or visibility	
30			Extensive external use or visibility	
31	1.09	What is the internal (e.g. state agency) visibility of the proposed system or project?	Multiple agency or state enterprise visibility	Multiple agency or state enterprise visibility
32			Single agency-wide use or visibility	
33			Use or visibility at division and/or bureau level only	
34	1.10	Is this a multi-year project?	Greater than 5 years	Greater than 5 years
35			Between 3 and 5 years	
36			Between 1 and 3 years	
37			1 year or less	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Biometric Identification Solution Modernization	
3	Section 2 -- Technology Area			
4	#	Criteria	Values	Answer
5	2.01	Does the agency have experience working with, operating, and supporting the proposed technical solution in a production environment?	Read about only or attended conference and/or vendor presentation	Installed and supported production system more than 3 years
6			Supported prototype or production system less than 6 months	
7			Supported production system 6 months to 12 months	
8			Supported production system 1 year to 3 years	
9			Installed and supported production system more than 3 years	
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed technical solution to implement and operate the new system?	External technical resources will be needed for implementation and operations	External technical resources will be needed for implementation and operations
11			External technical resources will be needed through implementation only	
12			Internal resources have sufficient knowledge for implementation and operations	
13	2.03	Have all relevant technical alternatives/ solution options been researched, documented and considered?	No technology alternatives researched	Some alternatives documented and considered
14			Some alternatives documented and considered	
15			All or nearly all alternatives documented and considered	
16	2.04	Does the proposed technical solution comply with all relevant agency, statewide, or industry technology standards?	No relevant standards have been identified or incorporated into proposed technology	Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards
17			Some relevant standards have been incorporated into the proposed technology	
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	
19	2.05	Does the proposed technical solution require significant change to the agency's existing technology infrastructure?	Minor or no infrastructure change required	Minor or no infrastructure change required
20			Moderate infrastructure change required	
21			Extensive infrastructure change required	
22			Complete infrastructure replacement	
23	2.06	Are detailed hardware and software capacity requirements defined and documented?	Capacity requirements are not understood or defined	Capacity requirements are defined only at a conceptual level
24			Capacity requirements are defined only at a conceptual level	
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Biometric Identification Solution Modernization	
3	Section 3 -- Organizational Change Management Area			
4	#	Criteria	Values	Answer
5	3.01	What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes	Minimal changes to organization structure, staff or business processes structure
6			Moderate changes to organization structure, staff or business processes	
7			Minimal changes to organization structure, staff or business processes structure	
8	3.02	Will this project impact essential business processes?	Yes	No
9			No	
10	3.03	Have all business process changes and process interactions been defined and documented?	0% to 40% -- Few or no process changes defined and documented	41% to 80% -- Some process changes defined and documented
11			41% to 80% -- Some process changes defined and documented	
12			81% to 100% -- All or nearly all processes defined and documented	
13	3.04	Has an Organizational Change Management Plan been approved for this project?	Yes	No
14			No	
15	3.05	Will the agency's anticipated FTE count change as a result of implementing the project?	Over 10% FTE count change	Less than 1% FTE count change
16			1% to 10% FTE count change	
17			Less than 1% FTE count change	
18	3.06	Will the number of contractors change as a result of implementing the project?	Over 10% contractor count change	1 to 10% contractor count change
19			1 to 10% contractor count change	
20			Less than 1% contractor count change	
21	3.07	What is the expected level of change impact on the citizens of the State of Florida if the project is successfully implemented?	Extensive change or new way of providing/receiving services or information)	Minor or no changes
22			Moderate changes	
23			Minor or no changes	
24	3.08	What is the expected change impact on other state or local government agencies as a result of implementing the project?	Extensive change or new way of providing/receiving services or information	Minor or no changes
25			Moderate changes	
26			Minor or no changes	
27	3.09	Has the agency successfully completed a project with similar organizational change requirements?	No experience/Not recently (>5 Years)	Recently completed project with greater change requirements
28			Recently completed project with fewer change requirements	
29			Recently completed project with similar change requirements	
30			Recently completed project with greater change requirements	

	B	C	D	E
1	Agency: Agency Name		Project: Project Name	
3	<b>Section 4 -- Communication Area</b>			
4	#	Criteria	Value Options	Answer
5	4.01	Has a documented Communication Plan been approved for this project?	Yes	No
6			No	
7	4.02	Does the project Communication Plan promote the collection and use of feedback from management, project team, and business stakeholders (including end users)?	Negligible or no feedback in Plan	Routine feedback in Plan
8			Routine feedback in Plan	
9			Proactive use of feedback in Plan	
10	4.03	Have all required communication channels been identified and documented in the Communication Plan?	Yes	No
11			No	
12	4.04	Are all affected stakeholders included in the Communication Plan?	Yes	No
13			No	
14	4.05	Have all key messages been developed and documented in the Communication Plan?	Plan does not include key messages	Plan does not include key messages
15			Some key messages have been developed	
16			All or nearly all messages are documented	
17	4.06	Have desired message outcomes and success measures been identified in the Communication Plan?	Plan does not include desired messages outcomes and success measures	Plan does not include desired messages outcomes and success measures
18			Success measures have been developed for some messages	
19			All or nearly all messages have success measures	
20	4.07	Does the project Communication Plan identify and assign needed staff and resources?	Yes	No
21			No	

	B	C	D	E
1		Agency: Florida Department of Law Enforcement	Project: Biometric Identification Solution Modernization	
3		Section 5 – Fiscal Area		
4	#	Criteria	Values	Answer
5	5.01	Has a documented Spending Plan been approved for the entire project lifecycle?	Yes	No
6			No	
7	5.02	Have all project expenditures been identified in the Spending Plan?	0% to 40% -- None or few defined and documented	41% to 80% -- Some defined and documented
8			41% to 80% -- Some defined and documented	
9			81% to 100% -- All or nearly all defined and documented	
10	5.03	What is the estimated total cost of this project over its entire lifecycle?	Unknown	Greater than \$10 M
11			Greater than \$10 M	
12			Between \$2 M and \$10 M	
13			Between \$500K and \$1,999,999	
14			Less than \$500 K	
15	5.04	Is the cost estimate for this project based on quantitative analysis using a standards-based estimation model?	Yes	Yes
16			No	
17	5.05	What is the character of the cost estimates for this project?	Detailed and rigorous (accurate within ±10%)	Order of magnitude – estimate could vary between 10-100%
18			Order of magnitude – estimate could vary between 10-100%	
19			Placeholder – actual cost may exceed estimate by more than 100%	
20	5.06	Are funds available within existing agency resources to complete this project?	Yes	No
21			No	
22	5.07	Will/should multiple state or local agencies help fund this project or system?	Funding from single agency	Funding from single agency
23			Funding from local government agencies	
24			Funding from other state agencies	
25	5.08	If federal financial participation is anticipated as a source of funding, has federal approval been requested and received?	Neither requested nor received	Requested but not received
26			Requested but not received	
27			Requested and received	
28			Not applicable	
29	5.09	Have all tangible and intangible benefits been identified and validated as reliable and achievable?	Project benefits have not been identified or validated	All or nearly all project benefits have been identified and validated
30			Some project benefits have been identified but not validated	
31			Most project benefits have been identified but not validated	
32			All or nearly all project benefits have been identified and validated	
33	5.10	What is the benefit payback period that is defined and documented?	Within 1 year	No payback
34			Within 3 years	
35			Within 5 years	
36			More than 5 years	
37			No payback	
38	5.11	Has the project procurement strategy been clearly determined and agreed to by affected stakeholders?	Procurement strategy has not been identified and documented	Stakeholders have not been consulted re: procurement strategy
39			Stakeholders have not been consulted re: procurement strategy	
40			Stakeholders have reviewed and approved the proposed procurement strategy	
41	5.12	What is the planned approach for acquiring necessary products and solution services to successfully complete the project?	Time and Expense (T&E)	Combination FFP and T&E
42			Firm Fixed Price (FFP)	
43			Combination FFP and T&E	
44	5.13	What is the planned approach for procuring hardware and software for the project?	Timing of major hardware and software purchases has not yet been determined	Just-in-time purchasing of hardware and software is documented in the project schedule
45			Purchase all hardware and software at start of project to take advantage of one-time discounts	
46			Just-in-time purchasing of hardware and software is documented in the project schedule	
47	5.14	Has a contract manager been assigned to this project?	No contract manager assigned	Contract manager assigned is not the procurement manager or the project manager
48			Contract manager is the procurement manager	
49			Contract manager is the project manager	
50			Contract manager assigned is not the procurement manager or the project manager	
51	5.15	Has equipment leasing been considered for the project's large-scale computing purchases?	Yes	Yes
52			No	
53	5.16	Have all procurement selection criteria and outcomes been clearly identified?	No selection criteria or outcomes have been identified	Some selection criteria and outcomes have been defined and documented
54			Some selection criteria and outcomes have been defined and documented	
55			All or nearly all selection criteria and expected outcomes have been defined and documented	
56	5.17	Does the procurement strategy use a multi-stage evaluation process to progressively narrow the field of prospective vendors to the single, best qualified candidate?	Procurement strategy has not been developed	Multi-stage evaluation not planned/used for procurement
57			Multi-stage evaluation not planned/used for procurement	
58			Multi-stage evaluation and proof of concept or prototype planned/used to select best qualified vendor	
59	5.18	For projects with total cost exceeding \$10 million, did/will the procurement strategy require a proof of concept or prototype as part of the bid response?	Procurement strategy has not been developed	Yes, bid response did/will include proof of concept or prototype
60			No, bid response did/will not require proof of concept or prototype	
61			Yes, bid response did/will include proof of concept or prototype	
62			Not applicable	

	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Biometric Identification Solution Modernization	
3	Section 6 -- Project Organization Area			
4	#	Criteria	Values	Answer
5	6.01	Is the project organization and governance structure clearly defined and documented within an approved project plan?	Yes	No
6			No	
7	6.02	Have all roles and responsibilities for the executive steering committee been clearly identified?	None or few have been defined and documented	All or nearly all have been defined and documented
8			Some have been defined and documented	
9			All or nearly all have been defined and documented	
10	6.03	Who is responsible for integrating project deliverables into the final solution?	Not yet determined	System Integrator (contractor)
11			Agency	
12			System Integrator (contractor)	
13	6.04	How many project managers and project directors will be responsible for managing the project?	3 or more	3 or more
14			2	
15			1	
16	6.05	Has a project staffing plan specifying the number of required resources (including project team, program staff, and contractors) and their corresponding roles, responsibilities and needed skill levels been developed?	Needed staff and skills have not been identified	Some or most staff roles and responsibilities and needed skills have been identified
17			Some or most staff roles and responsibilities and needed skills have been identified	
18			Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented	
19	6.06	Is an experienced project manager dedicated fulltime to the project?	No experienced project manager assigned	Yes, experienced project manager dedicated full-time, 100% to project
20			No, project manager is assigned 50% or less to project	
21			No, project manager assigned more than half-time, but less than full-time to project	
22			Yes, experienced project manager dedicated full-time, 100% to project	
23	6.07	Are qualified project management team members dedicated full-time to the project	None	No, business, functional or technical experts dedicated more than half-time but less than full-time to project
24			No, business, functional or technical experts dedicated 50% or less to project	
25			No, business, functional or technical experts dedicated more than half-time but less than full-time to project	
26			Yes, business, functional or technical experts dedicated full-time, 100% to project	
27	6.08	Does the agency have the necessary knowledge, skills, and abilities to staff the project team with in-house resources?	Few or no staff from in-house resources	Mostly staffed from in-house resources
28			Half of staff from in-house resources	
29			Mostly staffed from in-house resources	
30			Completely staffed from in-house resources	
31	6.09	Is agency IT personnel turnover expected to significantly impact this project?	Minimal or no impact	Minimal or no impact
32			Moderate impact	
33			Extensive impact	
34	6.10	Does the project governance structure establish a formal change review and control board to address proposed changes in project scope, schedule, or cost?	Yes	Yes
35			No	
36	6.11	Are all affected stakeholders represented by functional manager on the change review and control board?	No board has been established	No, all stakeholders are not represented on the board
37			No, only IT staff are on change review and control board	
38			No, all stakeholders are not represented on the board	
39			Yes, all stakeholders are represented by functional manager	

	B	C	D	E
1		Agency: Florida Department of Law Enforcement	Project: Biometric Identification Solution Modernization	
3		Section 7 -- Project Management Area		
4	#	Criteria	Values	Answer
5	7.01	Does the project management team use a standard commercially available project management methodology to plan, implement, and control the project?	No	Yes
6			Project Management team will use the methodology selected by the systems integrator	
7			Yes	
8	7.02	For how many projects has the agency successfully used the selected project management methodology?	None	More than 3
9			1-3	
10			More than 3	
11	7.03	How many members of the project team are proficient in the use of the selected project management methodology?	None	Some
12			Some	
13			All or nearly all	
14	7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% -- None or few have been defined and documented	41 to 80% -- Some have been defined and documented
15			41 to 80% -- Some have been defined and documented	
16			81% to 100% -- All or nearly all have been defined and documented	
17	7.05	Have all design specifications been unambiguously defined and documented?	0% to 40% -- None or few have been defined and documented	41 to 80% -- Some have been defined and documented
18			41 to 80% -- Some have been defined and documented	
19			81% to 100% -- All or nearly all have been defined and documented	
20	7.06	Are all requirements and design specifications traceable to specific business rules?	0% to 40% -- None or few are traceable	41 to 80% -- Some are traceable
21			41 to 80% -- Some are traceable	
22			81% to 100% -- All or nearly all requirements and specifications are traceable	
23	7.07	Have all project deliverables/services and acceptance criteria been clearly defined and documented?	None or few have been defined and documented	Some deliverables and acceptance criteria have been defined and documented
24			Some deliverables and acceptance criteria have been defined and documented	
25			All or nearly all deliverables and acceptance criteria have been defined and documented	
26	7.08	Is written approval required from executive sponsor, business stakeholders, and project manager for review and sign-off of major project deliverables?	No sign-off required	Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables
27			Only project manager signs-off	
28			Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables	
29	7.09	Has the Work Breakdown Structure (WBS) been defined to the work package level for all project activities?	0% to 40% -- None or few have been defined to the work package level	0% to 40% -- None or few have been defined to the work package level
30			41 to 80% -- Some have been defined to the work package level	
31			81% to 100% -- All or nearly all have been defined to the work package level	
32	7.10	Has a documented project schedule been approved for the entire project lifecycle?	Yes	No
33			No	
34	7.11	Does the project schedule specify all project tasks, go/no-go decision points (checkpoints), critical milestones, and resources?	Yes	No
35			No	
36	7.12	Are formal project status reporting processes documented and in place to manage and control this project?	No or informal processes are used for status reporting	Project team and executive steering committee use formal status reporting processes
37			Project team uses formal processes	
38			Project team and executive steering committee use formal status reporting processes	
39	7.13	Are all necessary planning and reporting templates, e.g., work plans, status reports, issues and risk management, available?	No templates are available	All planning and reporting templates are available
40			Some templates are available	
41			All planning and reporting templates are available	
42	7.14	Has a documented Risk Management Plan been approved for this project?	Yes	No
43			No	
44	7.15	Have all known project risks and corresponding mitigation strategies been identified?	None or few have been defined and documented	Some have been defined and documented
45			Some have been defined and documented	
46			All known risks and mitigation strategies have been defined	
47	7.16	Are standard change request, review and approval processes documented and in place for this project?	Yes	Yes
48			No	
49	7.17	Are issue reporting and management processes documented and in place for this project?	Yes	Yes
50			No	



	B	C	D	E
1	Agency: Florida Department of Law Enforcement		Project: Biometric Identification Solution Modernization	
2				
3	<b>Section 8 -- Project Complexity Area</b>			
4	#	Criteria	Values	Answer
5	8.01	How complex is the proposed solution compared to the current agency systems?	Unknown at this time	Similar complexity
6			More complex	
7			Similar complexity	
8			Less complex	
9	8.02	Are the business users or end users dispersed across multiple cities, counties, districts, or regions?	Single location	More than 3 sites
10			3 sites or fewer	
11			More than 3 sites	
12	8.03	Are the project team members dispersed across multiple cities, counties, districts, or regions?	Single location	More than 3 sites
13			3 sites or fewer	
14			More than 3 sites	
15	8.04	How many external contracting or consulting organizations will this project require?	No external organizations	1 to 3 external organizations
16			1 to 3 external organizations	
17			More than 3 external organizations	
18	8.05	What is the expected project team size?	Greater than 15	9 to 15
19			9 to 15	
20			5 to 8	
21			Less than 5	
22	8.06	How many external entities (e.g., other agencies, community service providers, or local government entities) will be impacted by this project or system?	More than 4	More than 4
23			2 to 4	
24			1	
25			None	
26	8.07	What is the impact of the project on state operations?	Business process change in single division or bureau	Statewide or multiple agency business process change
27			Agency-wide business process change	
28			Statewide or multiple agency business process change	
29	8.08	Has the agency successfully completed a similarly-sized project when acting as Systems Integrator?	Yes	Yes
30			No	
31	8.09	What type of project is this?	Infrastructure upgrade	Combination of the above
32			Implementation requiring software development or purchasing commercial off the shelf (COTS) software	
33			Business Process Reengineering	
34			Combination of the above	
35	8.10	Has the project manager successfully managed similar projects to completion?	No recent experience	Similar size and complexity
36			Lesser size and complexity	
37			Similar size and complexity	
38			Greater size and complexity	
39	8.11	Does the agency management have experience governing projects of equal or similar size and complexity to successful completion?	No recent experience	Greater size and complexity
40			Lesser size and complexity	
41			Similar size and complexity	
42			Greater size and complexity	

**SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS**

**Budget Period: 2020-2021**

**Department:** Office of Inspector General

**Chief Internal Auditor:** Lourdes Howell-Thomas

**Budget Entity:** 710000

**Phone Number:** 850-410-7241

(1)	(2)	(3)	(4)	(5)	(6)
REPORT NUMBER	PERIOD ENDING	UNIT/AREA	SUMMARY OF FINDINGS AND RECOMMENDATIONS	SUMMARY OF CORRECTIVE ACTION TAKEN	ISSUE CODE
IA-1718-03 Capitol Complex Building Access Card Program Audit	Report Issued November 2020	Capitol Police	<p><b>This audit is confidential.</b></p> <p>The objectives of this audit were to:</p> <ul style="list-style-type: none"> <li>-Determine if adequate internal controls are in place addressing the administration of the access card program.</li> <li>-Determine if any Department of Management Services employees have administrative privileges within the access card system in regards to issuing or modifying access cards.</li> <li>-Identify efficiencies or opportunities for improvement, if any. Three findings with recommendations were identified.</li> </ul>	Management agreed with all findings and corrective actions are in progress.	

## Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): Florida Department of Law Enforcement										
Agency Budget Officer/OPB Analyst Name:										
A "Y" indicates "YES" and is acceptable, an "N/A" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are										
Program or Service (Budget Entity Codes)										
Action	71150200	71150300	71550100	71600100	71600200	71600300	71700100	71700200	71800100	71800200
<b>I. GENERAL</b>										
1.1	Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on	Y	Y	Y	Y	Y	Y	Y	Y	Y
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>AUDITS:</b>										
1.3	Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR EXRA)	Y	Y	Y	Y	Y	Y	Y	Y	Y
1.4	Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SCIR, SC1 or SC1R SC1D adding column A12) to verify.	Y	Y	Y	Y	Y	Y	Y	Y	Y
1.5	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in									
<b>2. EXHIBIT A (EADR, EXA)</b>										
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y	Y	Y	Y	Y	Y	Y	Y	Y
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y	Y	Y	Y	Y	Y	Y	Y	Y
2.3	Are the issue codes and titles consistent with Section 3 of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>3. EXHIBIT B (EXBR, EXB)</b>										
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>AUDITS:</b>										
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC -	Y	Y	Y	Y	Y	Y	Y	Y	Y
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Not To	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP	Generally look for and be able to fully explain significant differences between A02 and A03									
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should not to zero									
TIP	Requests for appropriations which require advance payment authority must use the subtitle "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state									
<b>4. EXHIBIT D (EADR, EXD)</b>										
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y	Y	Y	Y	Y	Y	Y	Y	Y
4.2	Is the program component code and title used correct?	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A									
<b>5. EXHIBIT D-1 (EDIR, EXD1)</b>										
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>AUDITS:</b>										
5.2	Do the fund totals agree with the object category totals within each appropriation category? (EDIR, XD1A - Report should print "No Differences Found For This	Y	Y	Y	Y	Y	Y	Y	Y	Y
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y	Y	Y	Y	Y	Y	Y	Y	Y
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y	Y	Y	Y	Y	Y	Y	Y	Y

Action	Program or Service (Budget Entity Codes)									
	71150200	71150300	71550100	71600100	71600200	71600300	71700100	71700200	71800100	71800200
TIP If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.										
TIP If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.										
TIP Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.										
TIP If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000										
<b>6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)</b>										
6.1 Are issues appropriately aligned with appropriation categories?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.										
<b>7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)</b>										
7.1 Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.2 Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.3 Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.4 Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.5 Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.6 Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.7 Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (ODA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.8 Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7.9 Does the issue narrative reference the specific county(ies) where applicable?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.10 Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in MARS 2020-21?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.11 When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should not be deleted. (LRPP, PLMO)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7.12 Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.13 Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7.14 Do the amounts reflect appropriate FSI assignments?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.15 Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issue 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.16 Do the issue codes relating to special salary and benefits issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other codes)? (See pages 26, 100, 64, 100 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.17 Do the issues relating to Information Technology (IT) have a "C" in the sixth position of the issue code (36XXXXC) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.18 Are the issues relating to major audit findings and recommendations properly coded (4A0XXX0, 4B0XXX0)?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7.19 Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>AUDIT:</b>										
7.20 Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.21 Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7.22 Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
7.23 Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Debt Service (IOE N). (GENR, LBR4)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y

Action	Program or Service (Budget Entity Codes)									
	71150200	71150300	71550100	71600100	71600200	71600300	71700100	71700200	71800100	71800200
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAD, RSNP)									
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution									
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly justified in the D-3A narrative.									
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review each D-3A narrative.									
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that they are properly classified.									
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).									
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of by the agency.									
<b>8. SCHEDULE I &amp; RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)</b>										
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?									
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?									
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?									
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?									
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative)?									
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?									
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?									
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes, including the Schedule ID and applicable legislation?									
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code used?									
8.10	Are the statutory authority references correct?									
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)									
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?									
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?									
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?									
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?									
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?									
8.17	If applicable, are nonrecurring revenues entered into Column A04?									
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the General Budget Review?									
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?									
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?									
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?									
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)									
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?									

Action	Program or Service (Budget Entity Codes)									
	71150200	71150300	71550100	71600100	71600200	71600300	71700100	71700200	71800100	71800200
8.24 Are prior year September operating reversions appropriately shown in column A01, Section III?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.25 Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.26 Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.27 Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.28 Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.29 Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>AUDITS:</b>										
8.30 Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.31 Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SCIR, SCIA - Report should print "No Records Selected For This Request")	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.32 Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SCIR, DEPT)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.33 Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.34 Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!										
TIP Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review data for each trust fund.										
TIP Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.										
TIP Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.										
<b>9. SCHEDULE II (PSCR, SC2)</b>										
<b>AUDIT:</b>										
9.1 Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A (See page 156 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>10. SCHEDULE III (PSCR, SC3)</b>										
10.1 Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
10.2 Are amounts in Other Salary Amount appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADR or OADR to identify agency other salary amounts requested.	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>11. SCHEDULE IV (EADR, SC4)</b>										
11.1 Are the correct Information Technology (IT) issue codes used?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.										
<b>12. SCHEDULE VIII A (EADR, SC8A)</b>										
12.1 Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>13. SCHEDULE VIII B-1 (EADR, S8B1)</b>										
13.1 Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9).	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in Column A92.										
<b>14. SCHEDULE VIII B-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)</b>										
14.1 Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9).	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.										
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.										
<b>15. SCHEDULE VIII C (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)</b>										
15.1 Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Action	Program or Service (Budget Entity Codes)									
	71150200	71150300	71550100	71600100	71600200	71600300	71700100	71700200	71800100	71800200
15.2 Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
15.3 Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>AUDIT:</b>										
15.4 Do the issues net to zero at the department level? (GENR, LBR5)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>16. SCHEDULE XI (UCSR, SCXD) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal)</b>										
16.1 Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
16.2 Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>AUDITS INCLUDED IN THE SCHEDULE XI REPORT:</b>										
16.3 Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
16.4 None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
16.5 Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
16.6 Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
16.7 Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.										
<b>17. MANUALLY PREPARED EXHIBITS &amp; SCHEDULES (Required to be posted to the Florida Fiscal Portal)</b>										
17.1 Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions) and are they accurate and complete?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
17.2 Does manual exhibits tie to LAS/PBS where applicable?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
17.3 Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
17.4 Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
17.5 Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form including a Truth in Bonding statement (if applicable) ?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>AUDITS - GENERAL INFORMATION</b>										
TIP Review Section 6: Audits of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.										
TIP Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.										
<b>18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)</b>										
18.1 Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
18.2 Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
18.3 Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
18.4 Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
18.5 Are the appropriate counties identified in the narrative?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
18.6 Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
TIP Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations										
<b>19. FLORIDA FISCAL PORTAL</b>										
19.1 Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y