

Mission:

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.



Ron DeSantis
Governor

Scott A. Rivkees, MD
State Surgeon General

Vision: To be the **Healthiest State** in the Nation

LEGISLATIVE BUDGET REQUEST

Florida Department of Health

Tallahassee, FL 32399-1708

September 15, 2021

Chris Spencer, Policy Director
Office of Policy and Budget
Executive Office of the Governor
1701 Capitol
Tallahassee, FL 32399-0001

Eric Pridgeon, Staff Director
House Appropriations Committee
221 Capitol
Tallahassee, FL 32399-1300

Tim Sadberry, Staff Director
Senate Committee on Appropriations
201 Capitol
Tallahassee, FL 32399-1300

Dear Directors:

Pursuant to Chapter 216, Florida Statutes, our Legislative Budget Request for the Florida Department of Health is submitted in the format prescribed in the budget instructions. The information provided electronically and contained herein is a true and accurate presentation of our proposed needs for the 2022-23 Fiscal Year. The submission has been approved by Scott A. Rivkees, M.D., State Surgeon General.

Sincerely,

Ty Gentle
Director, Office of Budget and Revenue Management



Temporary Special Duty - General

Pay Additives Implementation Plan for Fiscal Year 2022-2023

Temporary Special Duty Additives - General may be authorized in situations where employees are assuming the acting roles of vacant positions within the agency. This additive may be used while the agency is involved in the recruiting process, and until the incumbent has been hired and/or successfully trained. The additive may be implemented on the effective date of the vacancy, and must be discontinued on or before the 90th day of implementation, unless prior approval has been received. The additive pay range is generally between 5-10% of the acting employees base rate of pay, the amount will be determined based upon the assigned duties and responsibilities of the acting role. The total value of Temporary Special Duty Additives - General implemented during fiscal year 2021-2022 was \$31,550.76 for a total of 31 employees. It is estimated that the agency will implement a similar number of Temporary Duty Additives - General in the 2021-2022 fiscal year. Pay Additives will impact employees in the following collective bargaining units:

AFSCME
FNA
FPD
SEAG

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MEMORANDUM

Date: September 14, 2021
To: Ty Gentle, Director, Office of Budget & Revenue Management
From: Mark H. Boehmer, CPA, Director of Auditing
Subject: *Certification of Expenditures of Newborn Screening Program, June 30, 2021*

Attached is the certification required by Section 383.14(3)(g)(2), *Florida Statutes*, to be made a part of the Department of Health's Legislative Budget Request.

MHB
enclosure



Certification of Expenditures
of
Newborn Screening Program

For the year ended June 30, 2021

R-2122-001

OFFICE OF INSPECTOR GENERAL

FLORIDA DEPARTMENT OF HEALTH
REVENUES AND EXPENDITURES
OF THE
NEWBORN SCREENING PROGRAM
Fiscal Year ended June 30, 2021

CERTIFIED REVENUES AND EXPENDITURES

Revenues and other credits

Hospital Fees	\$	3,201,943
Third Party Reimbursement:		
Medicaid		3,876,972
Other Third Party		19,488,499
Refunds, Other		160,816
		26,728,230
Total Revenues and other credits		26,728,230

Expenditures

Planning & Evaluations Trust Fund - 20-2-531003

Salaries		2,658,955
Other Personal Services		74,832
Expenses		12,341,353
Operating Capital Outlay		4,423
Contracted Services		2,324,563
Human Resource Transfer to Department of Management Services		11,453
Lease/Purchase		3,397
Service Charge to General Revenue		583,562
		18,002,538

Planning & Evaluations Trust Fund - 20-2-531003

One-time Transfer to Agency for Healthcare Administration (Please read Note 3)		8,403,747
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Donations Trust Fund - 20-2-168001

Salaries		2,084,072
Other Personal Services		87,312
Expenses		108,143
Contracted Services		5,572,629
Lease/Purchase		3,055
Human Resource Transfer to Department of Management Services		76,047
		7,931,258

Total Expenditures 34,337,543

Excess of Revenues and other credits Over (Under) Expenditures **(7,609,313)**

Amounts for revenues and expenditures were provided by the Office of Budget & Revenue Management.

FLORIDA DEPARTMENT OF HEALTH
REVENUES AND EXPENDITURES
OF THE
NEWBORN SCREENING PROGRAM
Fiscal Year ended June 30, 2021

NOTES

1. Certification by Office of Inspector General

Pursuant to Section 383.14(3)(g)(2), *Florida Statutes*, the Office of Inspector General shall calculate the annual direct costs of the uniform testing and reporting procedures of the Newborn Screening Program (Program), including applicable administrative costs (reasonably and directly associated with the Program), and certify that such costs are related. Our procedures included analyzing amounts provided to us by Department of Health's (Department) Office of Budget & Revenue Management. We reviewed selected items on a judgmental basis to determine whether transactions charged to the Program reasonably reflect the direct costs of initial testing.

2. Historical Data

Revenues and Expenditures – 5 years

	<u>June 30, 2017</u>	<u>June 30, 2018</u>	<u>June 30, 2019</u>	<u>June 30, 2020</u>	<u>June 30, 2021</u>
Revenues	\$26,878,025	\$34,118,703	\$29,665,990	\$27,410,501	\$26,728,230
Certified Expenditures	\$14,096,674	\$15,286,299	\$17,367,151	\$16,762,101	\$34,337,543
Excess of Revenues Over (Under) Certified Expenditures	\$12,781,351	\$18,832,404	\$12,298,839	\$10,648,400	(\$7,609,313)

The \$18,257,713 decrease in the Excess of Revenues Over (Under) Certified Expenditures between fiscal years ended June 30, 2020 and 2021 was due to a \$682,271 decrease in revenues and a \$17,575,442 increase in certified expenditures (See Note No. 3).

Cost per Screening Ratio – 5 years

	<u>June 30, 2017</u>	<u>June 30, 2018</u>	<u>June 30, 2019</u>	<u>June 30, 2020</u>	<u>June 30, 2021</u>
Total Certified Expenditures	\$14,096,674	\$15,286,299	\$17,367,151	\$16,762,101	\$25,933,796 ¹
Total Screenings	275,562	274,766	271,612	267,364	256,989
Cost per Screening ²	\$51.16	\$55.63	\$63.94	\$62.69	\$100.91

¹Certified Expenditures of \$29,601,183 less the transfer of \$8,403,747 to AHCA for prior State Medicaid Match = \$21,197,436.

²Cost per Screening is calculated using Total Certified Expenditures ÷ Screenings.

3. Medicaid Match

In years 2008 through 2014, amounts were transferred to the Agency for Health Care Administration (AHCA) for State Medicaid Match for reimbursement for Newborn Screening under a 2008 agreement between the Department and AHCA. AHCA advised the Department in 2015, the respective Medicaid Health Management Organization (HMO) should be billed, rather than billed to Medicaid and reimbursed to AHCA. Amounts were therefore no longer transferred to AHCA for this purpose. During the 2020-2021 fiscal year, it was determined that the Department owed AHCA for the years 2015 through February 2020. A one-time, final payment was transferred to AHCA in the amount of \$8,403,747.



DEPARTMENT LEVEL EXHIBITS AND SCHEDULES

Schedule VII: Agency Litigation Inventory

For directions on completing this schedule, please see the “Legislative Budget Request (LBR) Instructions” located on the Governor’s website.

Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Del Castillo v. Philip		
Court with Jurisdiction:	United States Court of Appeals for the 11th Circuit		
Case Number:	3:17-cv-722; 19-13070		
Summary of the Complaint:	Complaint for declaratory and injunctive relief. Seeks declaration that the Florida Dietetics and Nutrition Practice Act is unconstitutional to the extent that it prohibits unlicensed individuals from offering dietary and nutritional advice.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	s. 468.501–.518, Florida Statutes		
Status of the Case:	On appeal from Order granting Summary Judgment in favor of DOH.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input type="checkbox"/>	Agency Counsel	
	<input checked="" type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

Schedule VII: Agency Litigation Inventory

For directions on completing this schedule, please see the “Legislative Budget Request (LBR) Instructions” located on the Governor’s website.

Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Donivon Craig Tingle v. DOH		
Court with Jurisdiction:	First Judicial Circuit		
Case Number:	2018-CA-3143		
Summary of the Complaint:	Constitutional challenge on behalf of Native American farmers seeking to invalidate a provision which grants a Medical Marijuana Treatment Center license to a member of the <i>Pigford</i> class.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	s. 381.986(8)(a)2.b, F.S.		
Status of the Case:	<p>Case was stayed pending resolution of <i>Florigrown LLV v. Florida Department of Health</i>, a constitutional challenge to s. 381.986, F.S. The Florida Supreme Court issued an opinion on May 27, 2021 (mandate issued June 17, 2021).</p> <p>The stay in this case was lifted on August 3, 2021. The Department’s response to the Amended Complaint in this case is due August 23, 2021. The Department is filing a Motion to Dismiss.</p>		
Who is representing (of record) the state in this lawsuit? Check all that apply.	x	Agency Counsel	
	x	Office of the Attorney General or Division of Risk Management	
		Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Florigrown, LLC v. DOH et al.		
Court with Jurisdiction:	Florida Supreme Court		
Case Number:	FLSC: SC19-1464; First DCA: 1D18-4471, 1D18-4994; Second Judicial Circuit (Leon County): 2017-CA-2549		
Summary of the Complaint:	Complaint for declaratory and injunctive relief regarding implementation of Amendment 2 and the licensing regime and vertical integration structure of Medical Marijuana Treatment Centers.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	s. 381.986, Florida Statutes		
Status of the Case:	<p>The Florida Supreme Court issued an opinion on May 27, 2021 (mandate issued June 17, 2021). The FLSC order quashed the order enjoining DOH from issuing MMTC license. In doing so ruled that Florigrown did not have a likelihood of success on its constitutional challenges to the statute.</p> <p>Many intervenors have voluntarily dismissed. A hearing on the Department’s Motion to Dismiss is set for September 23, 2021.</p>		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Louis del Favero Orchids v. DOH		
Court with Jurisdiction:	Florida Northern District Court, United States Court of Appeals for the 11th Circuit		
Case Number:	4:19-cv-284, 19-14930		
Summary of the Complaint:	Complaint alleges that the Florida Department of Health denied constitutional due process to Louis del Favero Orchids as potential Medical Marijuana Treatment Centers applicant.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	s. 381.986, Florida Statutes		
Status of the Case:	On appeal from Order of Dismissal. Oral Argument held on 4/30/21. Supplemental Briefs were ordered and filed in May 2021. Awaiting decision.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Medcan, L.L.C. v. DOH		
Court with Jurisdiction:	Second Judicial Circuit		
Case Number:	2020-CA-00604		
Summary of the Complaint:	Complaint for declaratory relief regarding implementation of Amendment 2 and issuance of Medical Marijuana Treatment Centers licenses; challenges constitutionality of portions § 381.986, Florida Statutes.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 381.986, Florida Statutes		
Status of the Case:	Notice of Voluntary Dismissal filed on August 9, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Bazelet Americas L.L.C. v. DOH		
Court with Jurisdiction:	First District Court of Appeal		
Case Number:	First DCA: 1D19-3782; DOH Case No. 2019-0080		
Summary of the Complaint:	Administrative appeal brought by entity seeking default licensure as a Medical Marijuana Treatment Center under section 120.60, Florida Statutes.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 120.60(1), Florida Statutes; 381.986, Florida Statutes.		
Status of the Case:	Appeal of Final Order Dismissing Petition. Opinion affirming Final Order issued on August 13, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Louis Del Favero v. DOH		
Court with Jurisdiction:	First District Court of Appeal		
Case Number:	2019-CA-1047; 1D21-2378		
Summary of the Complaint:	Declaratory and mandamus action seeking default licensure under §120.60, Fla. Stat., as a Medical Marijuana Treatment Center.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 120.60, Fla. Stat.; Section 381.986, Fla. Stat.		
Status of the Case:	DOH’s Motion to Dismiss was granted by order dated July 30, 2021. Currently on appeal at the First DCA. Notice of Appeal filed August 9, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	KNY Medical Care, LLC d/b/a AKESOE v. DOH, OMMU		
Court with Jurisdiction:	Second Judicial Circuit		
Case Number:	2018-CA-2372		
Summary of the Complaint:	Action seeking mandamus, declaratory, and injunctive relief regarding Medical Marijuana Treatment Center registration. Challenges the constitutionality of section 381.986, Fla. Stat.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 381.986, Florida Statutes		
Status of the Case:	Notice of Voluntary Dismissal filed August 3, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Liner Source, Inc. v. DOH		
Court with Jurisdiction:	Second Judicial Circuit		
Case Number:	2018-CA-1932		
Summary of the Complaint:	Action by potential Medical Marijuana Treatment Center applicant for mandamus, injunctive and declaratory relief. Challenges constitutionality of section 381.986, Fla. Stat.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 381.986, Florida Statutes		
Status of the Case:	Hearing on Motions for Summary Judgment set for November 4, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	El Conuco Nursery, Inc. d/b/a GR Medical v. DOH		
Court with Jurisdiction:	Second Judicial Circuit		
Case Number:	2018-CA-275		
Summary of the Complaint:	Petition for writ of mandamus, and declaratory relief by potential Medical Marijuana Treatment Center applicant. Challenges constitutionality of section 381.986, Fla. Stat.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 381.986, Florida Statutes		
Status of the Case:	Notice for Non-Jury Trial filed by DOH. Trial set for 1/5/22-1/6/22.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Edward Miller & Son v. DOH		
Court with Jurisdiction:	First District Court of Appeal, Second Judicial Circuit		
Case Number:	1D19-4276, 2016-CA-700		
Summary of the Complaint:	Action for declaratory judgment re: seeking licensure as a Dispensing Organization under now-repealed statute, section 381.986, Florida Statutes (2015).		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:			
Status of the Case:	On Appeal of Order and Final Summary Judgement in favor of the Department. Affirmed by DCA on March 31, 2021. (Mandate issued 4/21/21)		
Who is representing (of record) the state in this lawsuit? Check all that apply.	x	Agency Counsel	
		Office of the Attorney General or Division of Risk Management	
	x	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Tropiflora, LLC v. Florida Department of Health, Office of Compassionate Use		
Court with Jurisdiction:	First District Court of Appeal, Second Judicial Circuit		
Case Number:	First DCA: 1D20-1372; Second Circuit (Leon County): 2016-CA-1330		
Summary of the Complaint:	Action seeking declaratory judgment and mandamus relief. Challenges medical marijuana treatment center licensing process.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 381.986, Florida Statutes; Ch. 2017-232 Laws of Florida		
Status of the Case:	On Appeal of Order and Final Summary Judgement in favor of the Department. All briefs filed. Awaiting opinion.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health ("DOH")		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	HM-09 Tampa, LLC d/b/a Hamburger Mary's Restaurant Bar & Grille et al v. Florida Department of Health, et al		
Court with Jurisdiction:	U.S. District Court, Middle District of Florida, Tampa Division		
Case Number:	8:19-cv-02820		
Summary of the Complaint:	<p>Challenge regarding Civil Rights Act for discrimination and violation of the First and Fourteenth Amendments of the United States Constitution.</p> <p>Second Amended Complaint:</p> <p>Count I – alleged violation of Equal Protection Clause</p> <p>Count II – alleged violation of First and Fourteenth Amendment</p> <p>Count III – alleged violation of Procedural Due Process rights</p> <p>Count IV – Negligence</p> <p>Seeks fees and costs pursuant to 42 U.S.C. § 1988</p>		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:			
Status of the Case:	Order Dismissing with Prejudice on December 11, 2020.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	x	Agency Counsel	
		Office of the Attorney General or Division of Risk Management	
	x	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Christina Paylan v. DOH		
Court with Jurisdiction:	Second Judicial Circuit, Leon County		
Case Number:	Second Judicial Circuit (Leon County): 20-CA-00713 Previous case numbers in other courts: Second DCA: 2D20-1261; Sixth Judicial Circuit (Pinellas County): 19-CA-7955		
Summary of the Complaint:	Plaintiff is challenging constitutionality of section 456.0635(3)(a)(2), Florida Statutes. Count I alleges statute is unconstitutional as-applied and Count II alleges statute is facially unconstitutional.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Section 456.0635(3)(a)(2), Florida Statutes.		
Status of the Case:	Order granting transfer of venue from Pinellas to Leon County – Plaintiff appealed to the Second DCA. Second DCA affirmed order transferring venue. Both parties have filed Motions for Summary Judgment. Hearing to be held on September 28, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Florida State Conference of NAACP, et al. v. DOH		
Court with Jurisdiction:	Florida Fourth District Court of Appeal		
Case Number:	4D21-2463		
Summary of the Complaint:	Challenge to Emergency Rule 64DER-21-12. Alleges that rule exceeds DOH’s statutory power. Emergency treatment has been requested by Petitioners.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Emergency Rule 64DER-21-12.		
Status of the Case:	Petition filed with Fourth DCA on August 20, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	N/A		

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Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	K.J., C.B., and D.W. v. DOH and American Exchange Health Insurance Services, LLC		
Court with Jurisdiction:	Second Judicial Circuit, Leon County		
Case Number:	Case No. 2020 CA 000595		
Summary of the Complaint:	<p>Complaint filed against DOH and co-defendant American Health Exchange Insurance Services, LLC.</p> <p>Count I is directed to DOH alleging negligence. Specifically alleges that DOH made unauthorized disclosure of Plaintiffs’ protected health information.</p> <p>Complaint was amended on 12/4/20 – now styled as a class action.</p>		
Amount of the Claim:	\$ unclear at this time.		
Specific Statutes or Laws (including GAA) Challenged:	N/A		
Status of the Case:	Plaintiff has a pending motion to amend its complaint. Court instructed Plaintiff to set for hearing. Awaiting Plaintiff to take action to do so.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	<p>Class action has not been certified (no hearing has been held as of yet).</p> <p>Plaintiffs’ counsel: William F. Cash III Levin, Papantonio, Thomas, Mitchell, Rafferty, and Proctor, P.A. J. Allistair McKenzie McKenzie Law Firm, P.A.</p>		

Office of Policy and Budget – June 2021

Schedule VII: Agency Litigation Inventory

For directions on completing this schedule, please see the “Legislative Budget Request (LBR) Instructions” located on the Governor’s website.

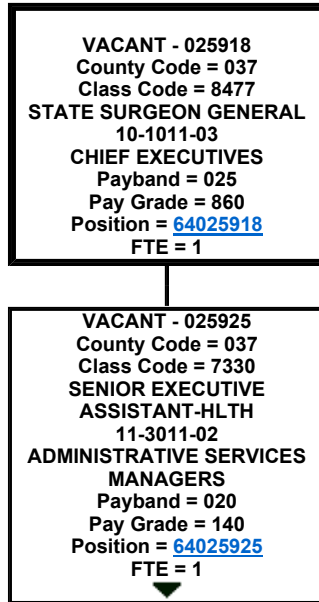
Agency:	Department of Health (“DOH”)		
Contact Person:	Louise St. Laurent General Counsel	Phone Number:	850-245-4005
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Norwegian Cruise Line Holdings, LTD et al v. Scott A. Rivkees, M.D. (official capacity)		
Court with Jurisdiction:	11 th Cir. Ct. App./ U.S. District Court for the Sothern District of Florida (Miami)		
Case Number:	Case No.: 21-12729 (11th Circuit); 1:21-cv-22492 (U.S. District Court)		
Summary of the Complaint:	Constitutional Challenge to Fla. Stat. § 381.00316(– which prohibits verification of vaccination through documentation. Also request for preliminary injunction.		
Amount of the Claim:	\$ N/A		
Specific Statutes or Laws (including GAA) Challenged:	Fla. Stat. § 381.00316		
Status of the Case:	Preliminary Injunction granted on August 8, 2021. DOH appealed order granting preliminary injunction on August 10, 2021.		
Who is representing (of record) the state in this lawsuit? Check all that apply.	<input checked="" type="checkbox"/>	Agency Counsel	
	<input type="checkbox"/>	Office of the Attorney General or Division of Risk Management	
	<input checked="" type="checkbox"/>	Outside Contract Counsel	
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).			

Florida Department of Health

State Surgeon General

Created: 8/11/2021 10:35:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



▲
VACANT - 025925
County Code = 037
Class Code = 7330
SENIOR EXECUTIVE
ASSISTANT-HLTH
11-3011-02
ADMINISTRATIVE SERVICES
MANAGERS
Payband = 020
Pay Grade = 140
Position = [64025925](#)
FTE = 1

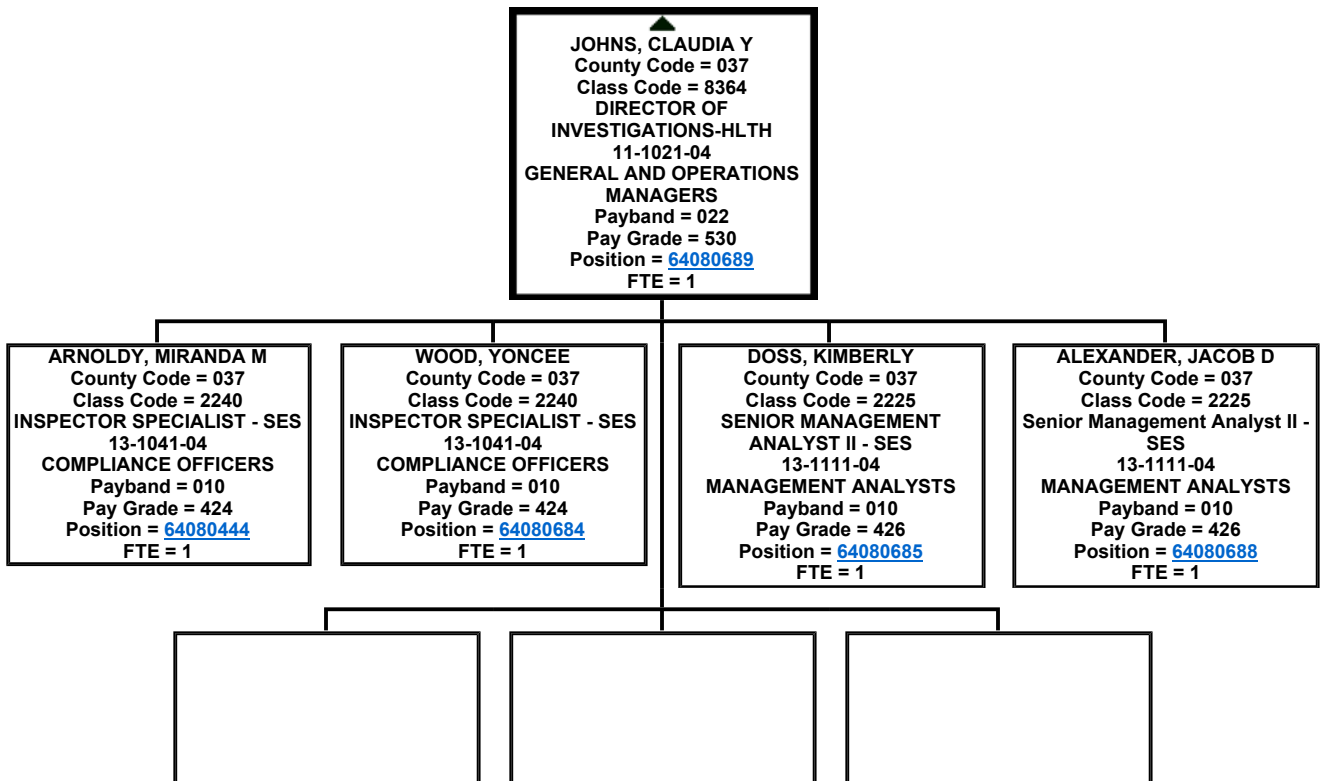
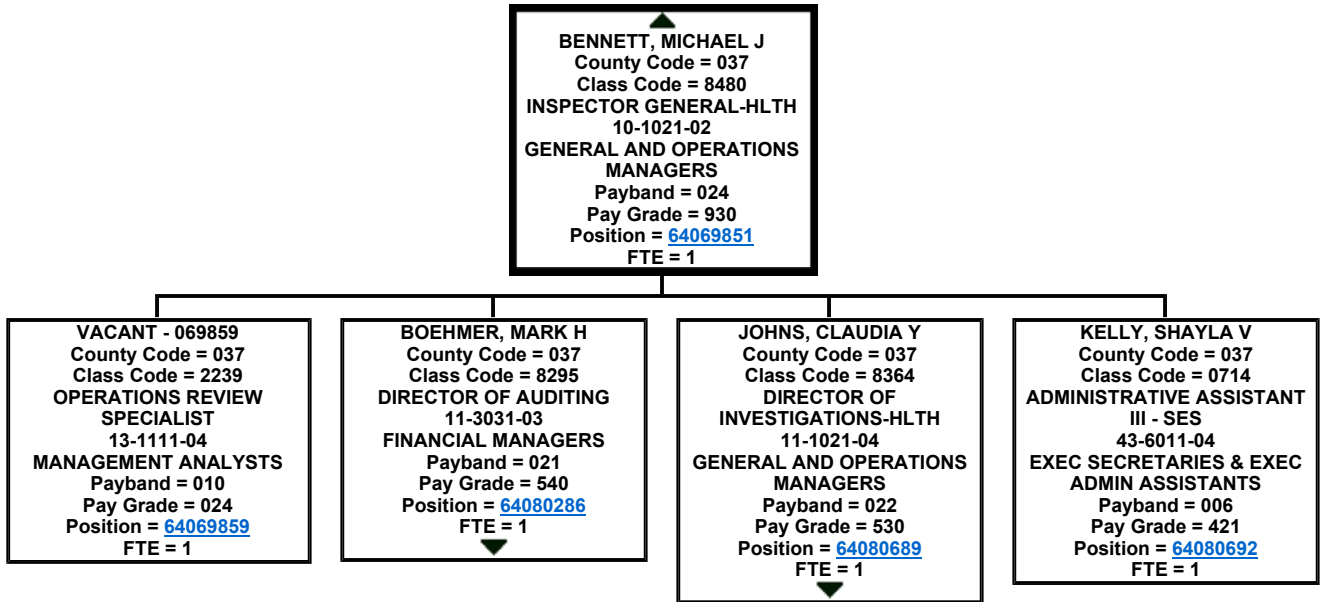
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County Code = 037
OPS ADMINISTRATIVE
SECRETARY
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64834026](#)
FTE = 1

Florida Department of Health

Inspector General

Created: 8/11/2021 10:35:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



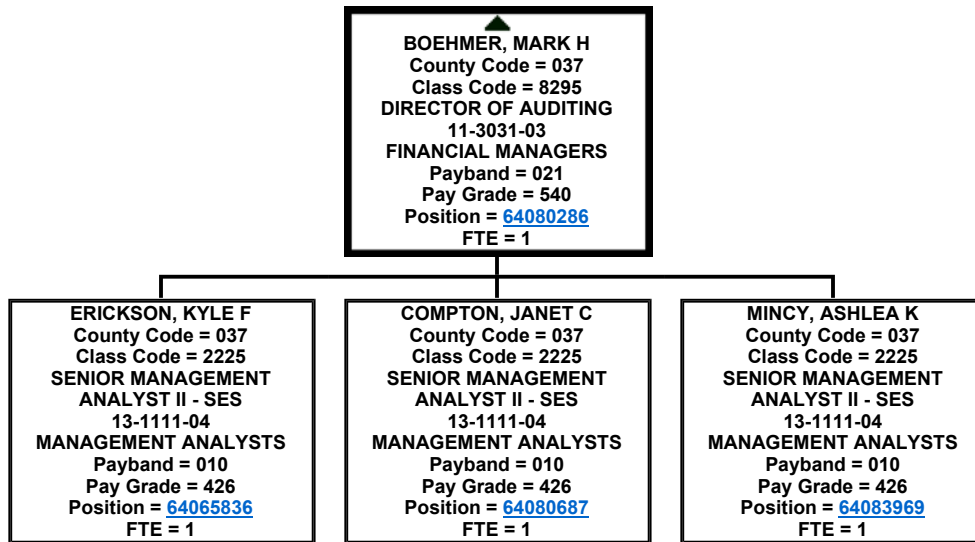
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Class Code = 2225
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ANALYST II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 426
Position = [64080690](#)
FTE = 1
▼

CRONK, NICHOLAS P
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Class Code = 2225
SENIOR MANAGEMENT
ANALYST II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 426
Position = [64080691](#)
FTE = 1

MALDONADO, SYLVIA P
County Code = 037
Class Code = 2234
OPERATIONS & MGT
CONSULTANT I - SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64082692](#)
FTE = 1

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ANALYST II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 426
Position = [64080690](#)
FTE = 1

METCALF, JESSICA N
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
SPECIALIST - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 424
Position = [64080686](#)
FTE = 1



Florida Department of Health

Chief of Staff

Created: 8/11/2021 10:35:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

▲
VACANT - 006217
 County Code = 037
 Class Code = 8289
CHIEF OF STAFF
 10-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 024
 Pay Grade = 940
 Position = [64006217](#)
 FTE = 1

PASLEY, CASSANDRA G
 County Code = 037
 Class Code = 9327
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 10-1021-01
GENERAL AND OPERATIONS MANAGERS
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 Pay Grade = 940
 Position = [64080452](#)
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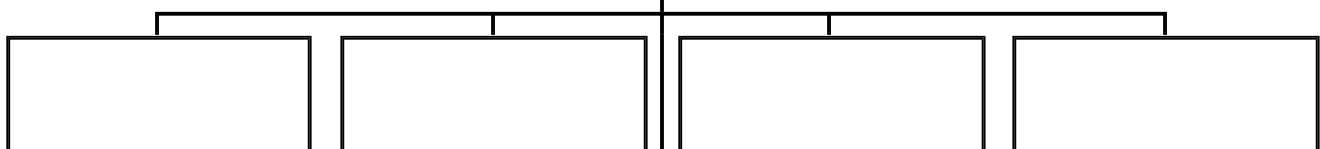
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 Class Code = 9327
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 10-1021-01
GENERAL AND OPERATIONS MANAGERS
 Payband = 023
 Pay Grade = 940
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 FTE = 1

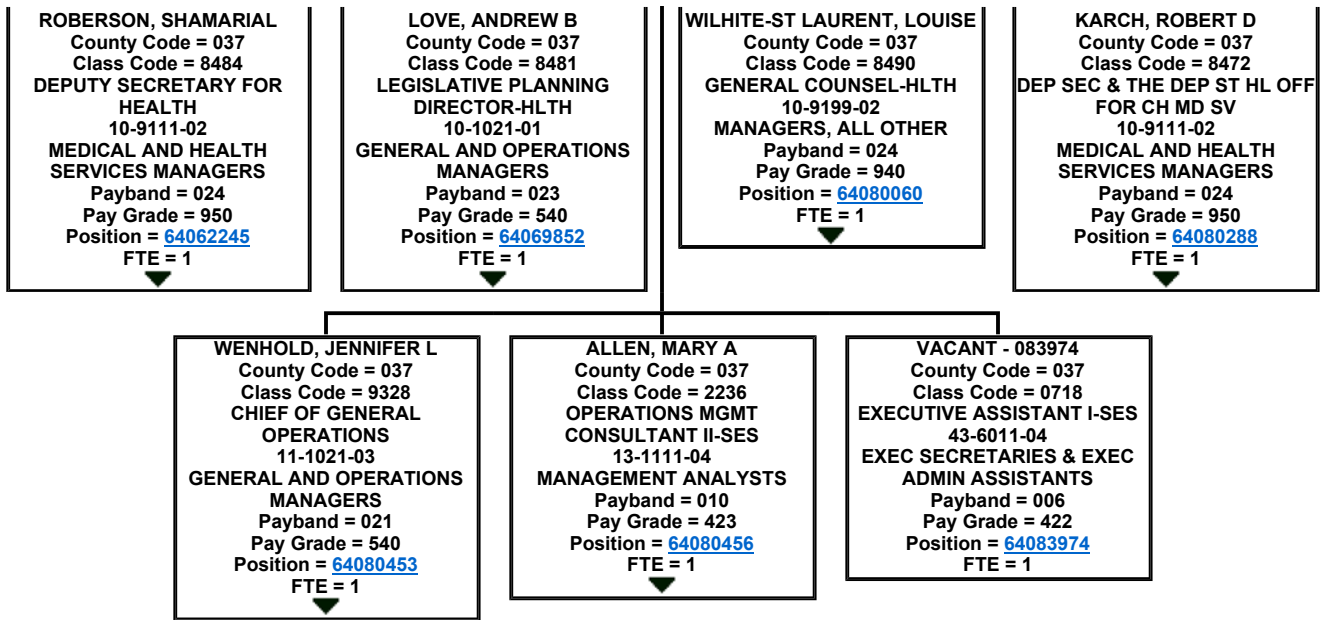
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DEPUTY SECRETARY FOR OPERATIONS
 10-1021-02
GENERAL AND OPERATIONS MANAGERS
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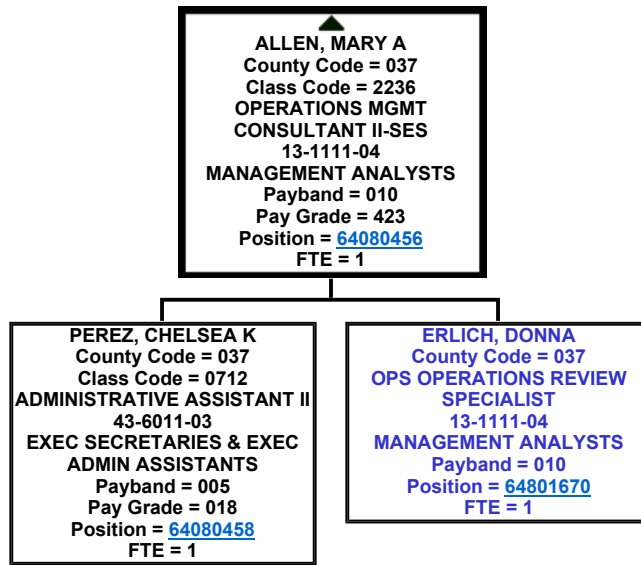
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 Class Code = 0714
ADMINISTRATIVE ASSISTANT III
 43-6011-04
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
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 FTE = 1

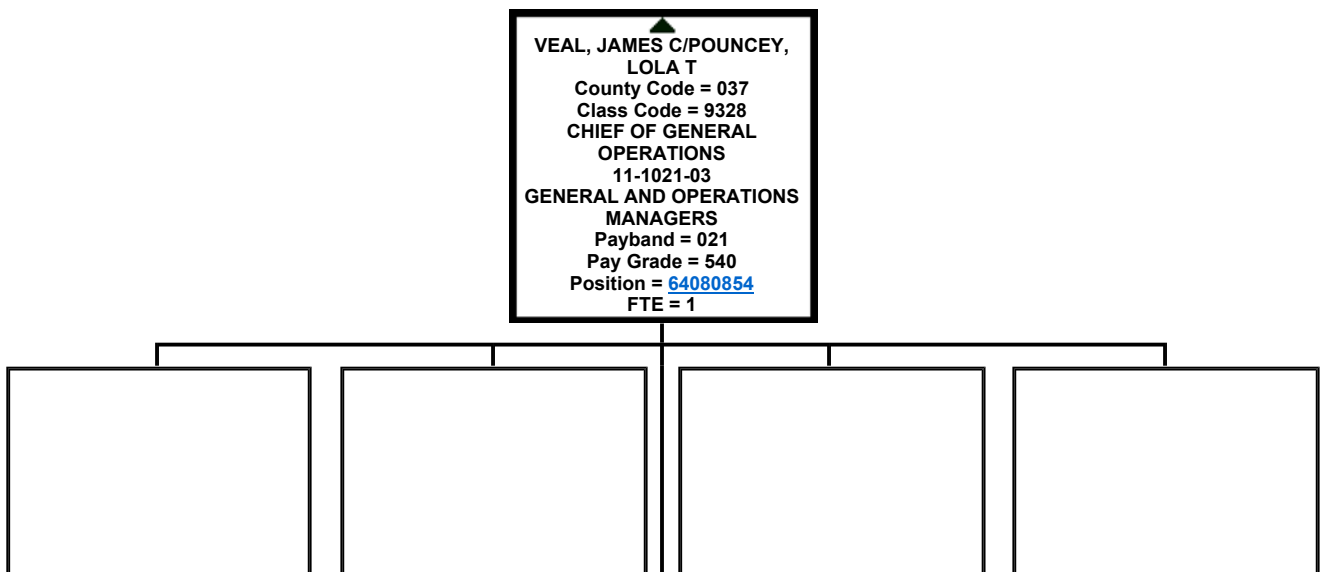
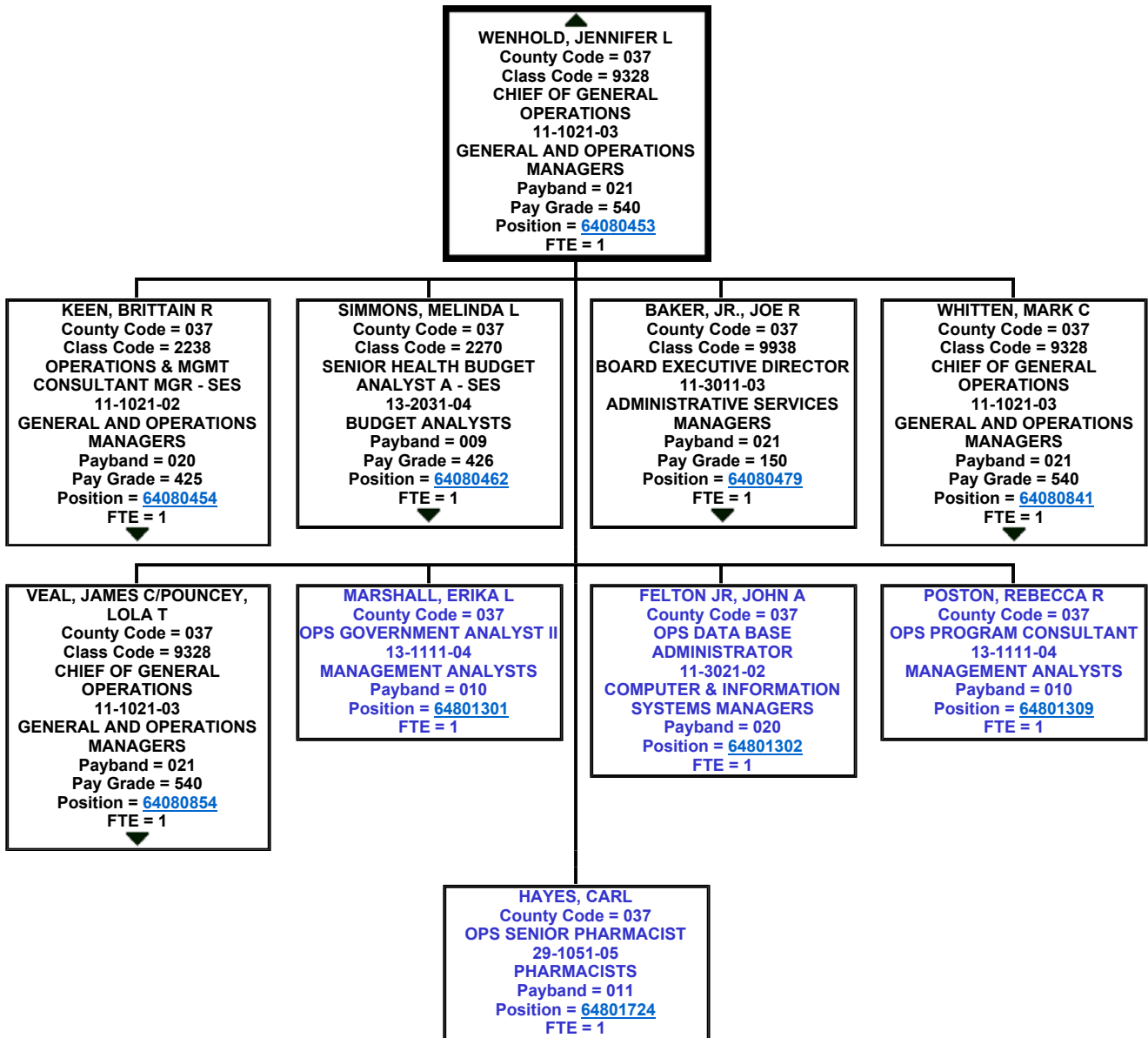
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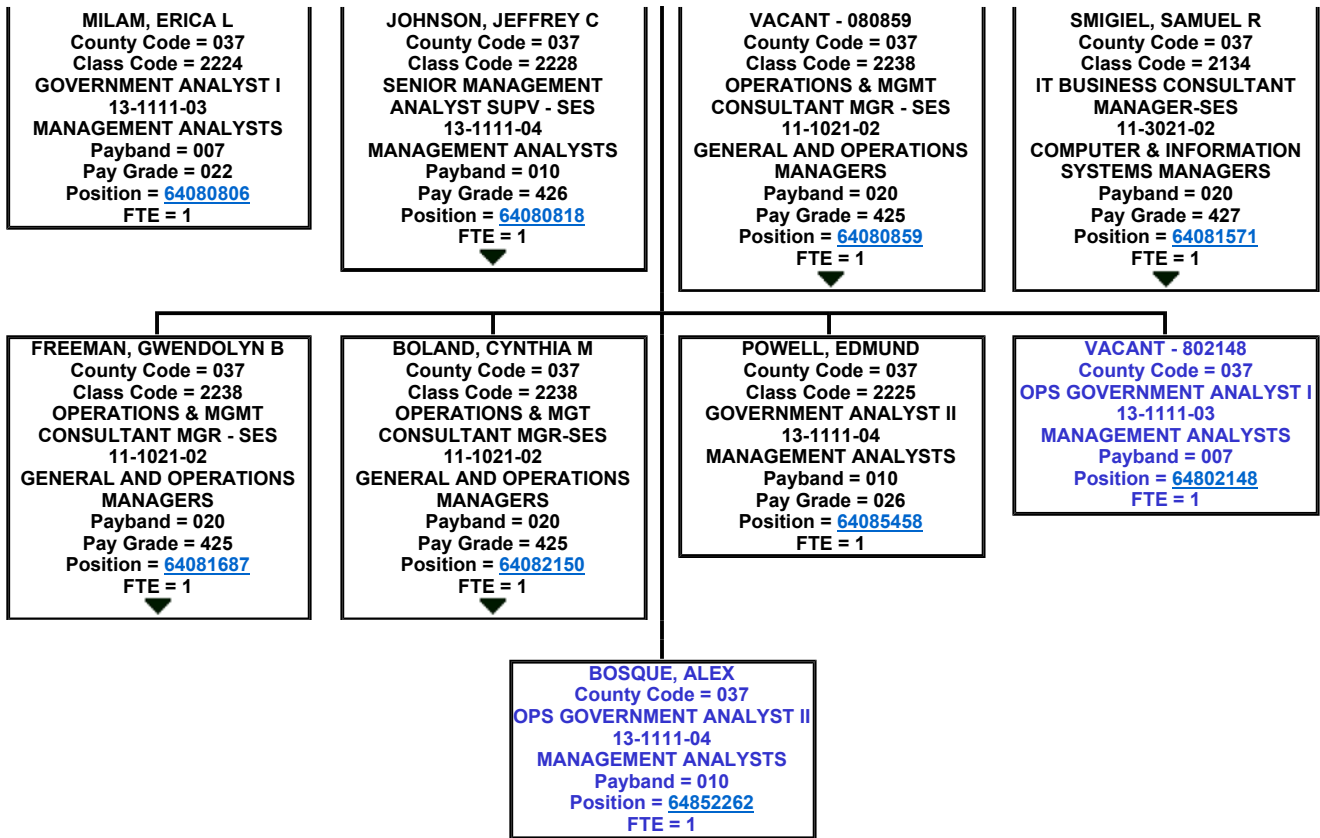
KHOURY, WEESAM A
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COMMUNICATIONS DIRECTOR
 10-2031-01
PUBLIC RELATIONS MANAGERS
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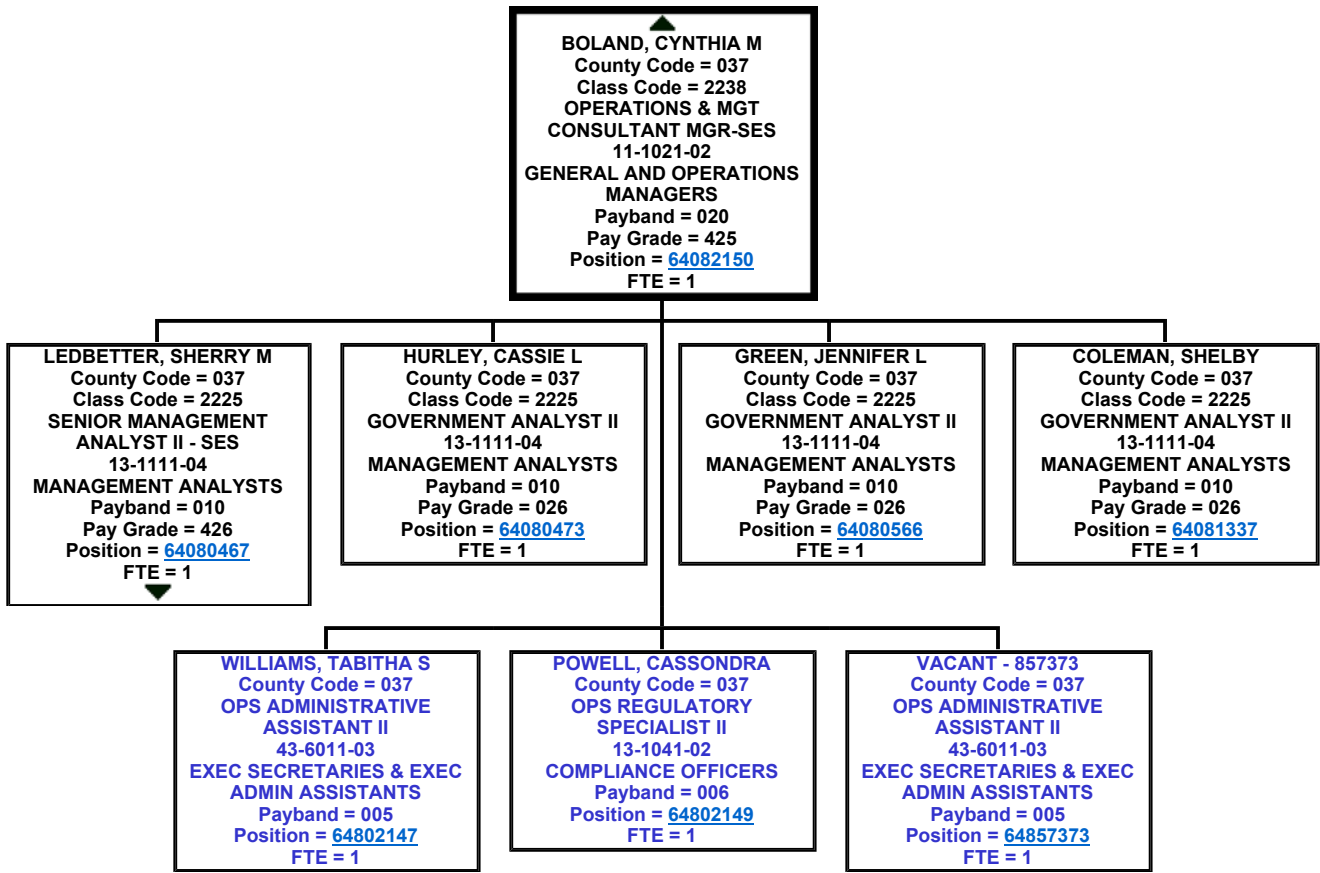


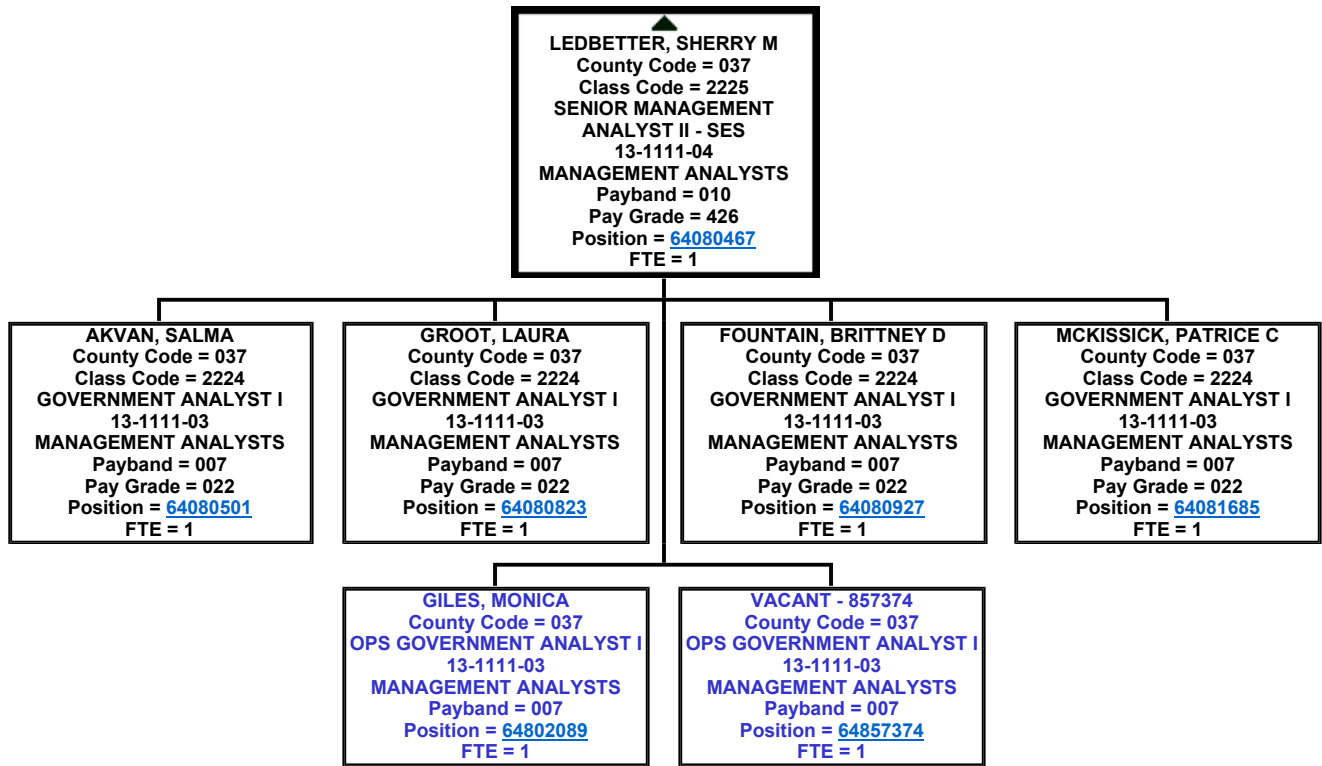


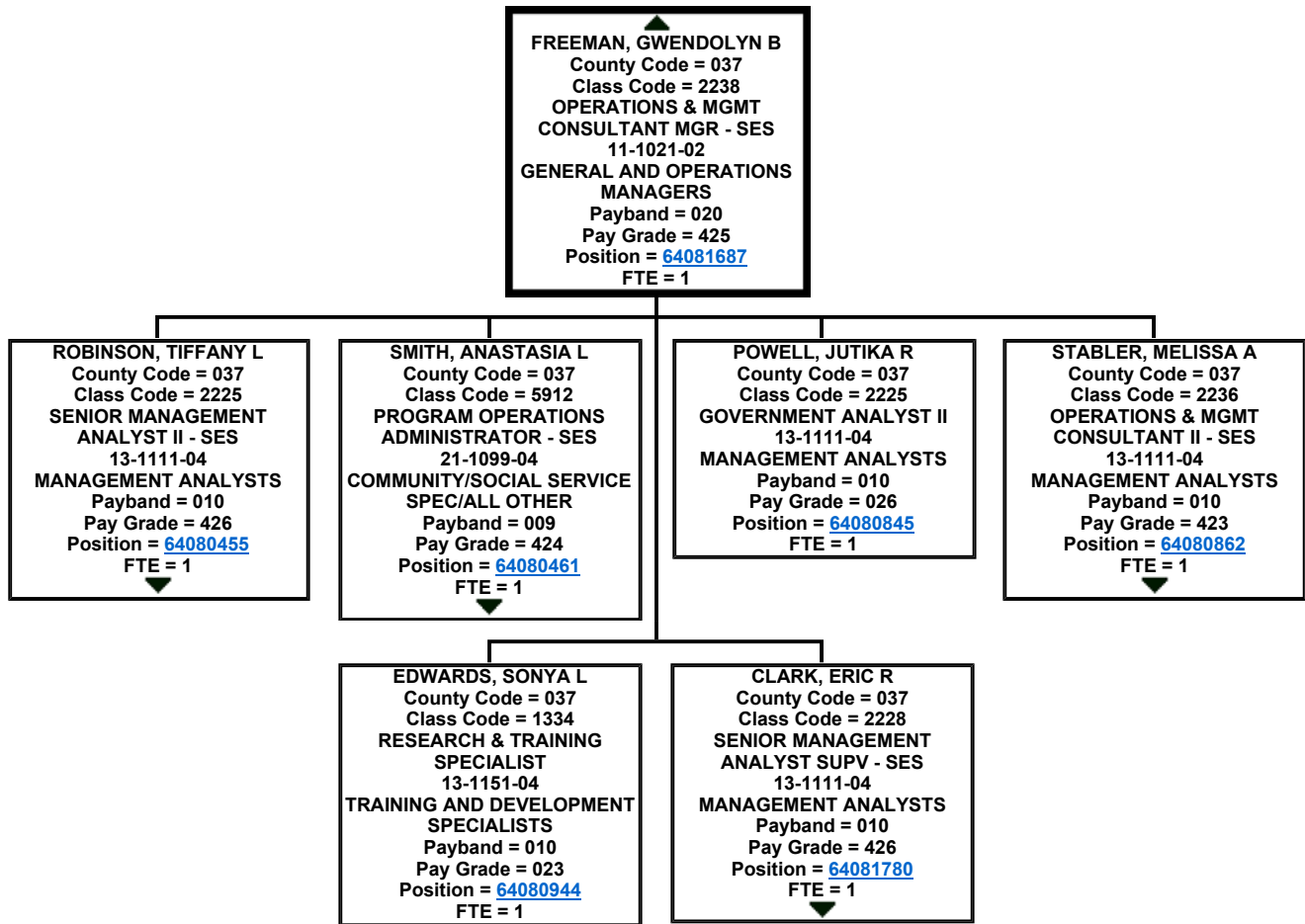


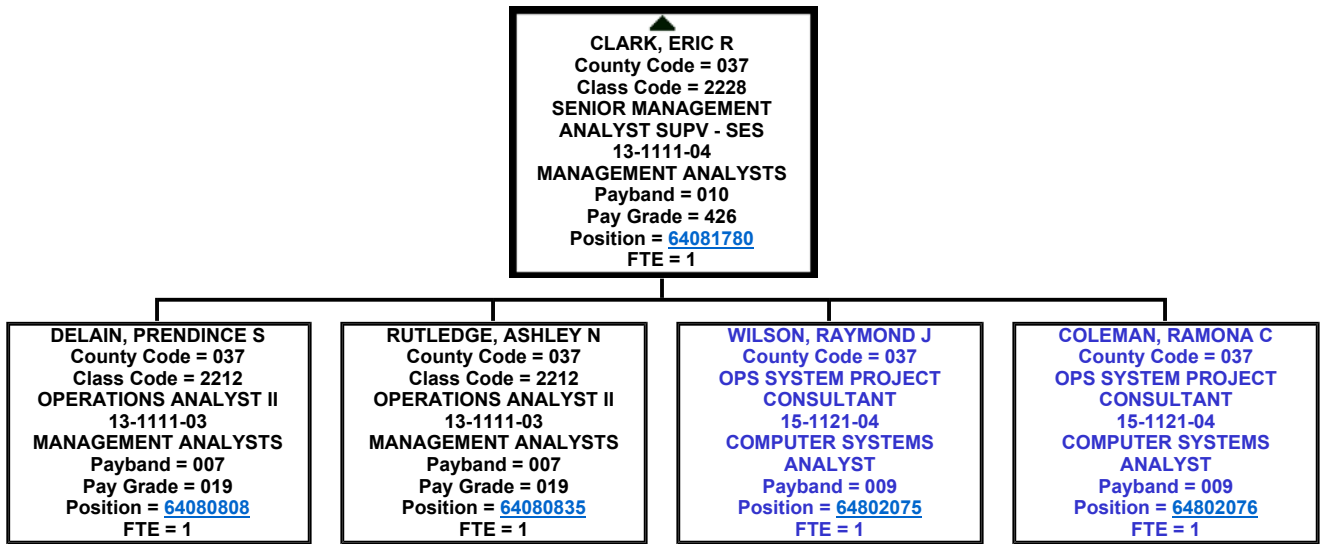


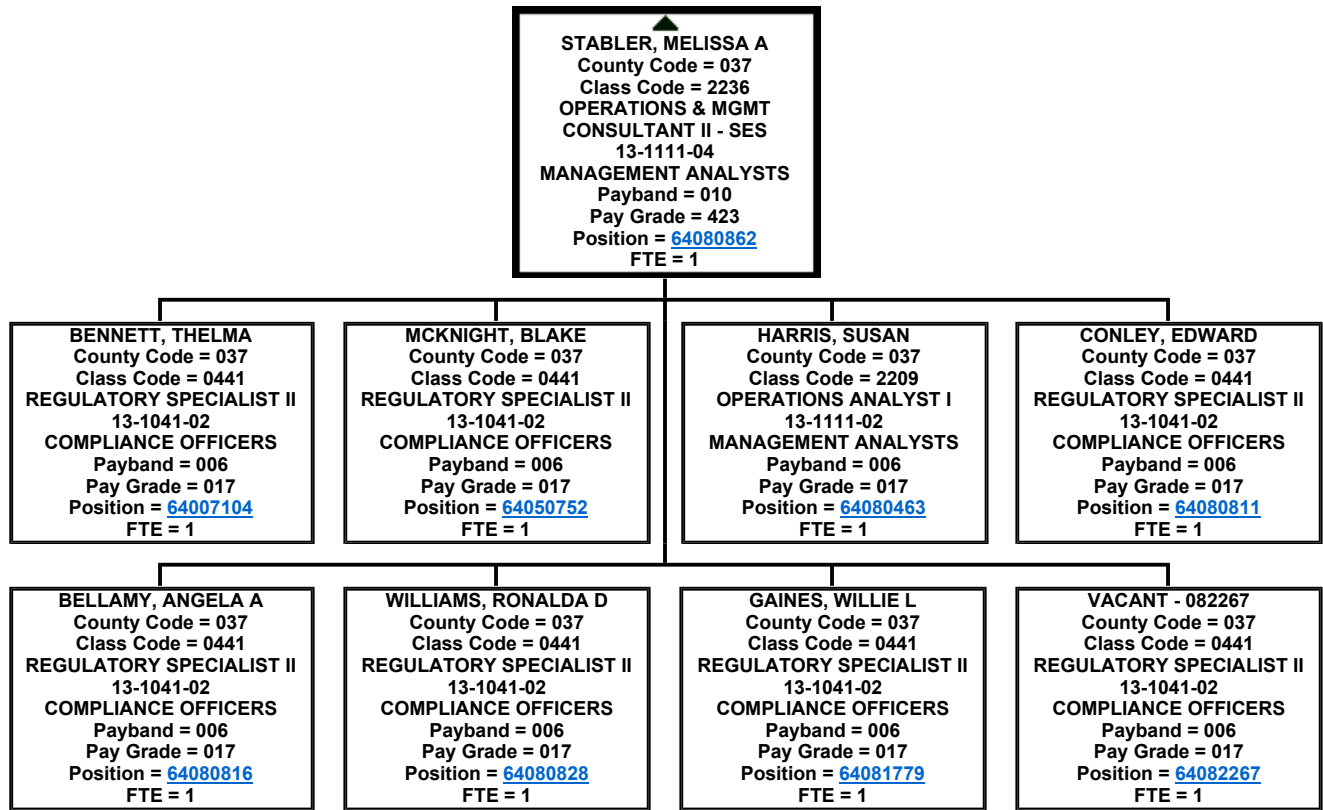


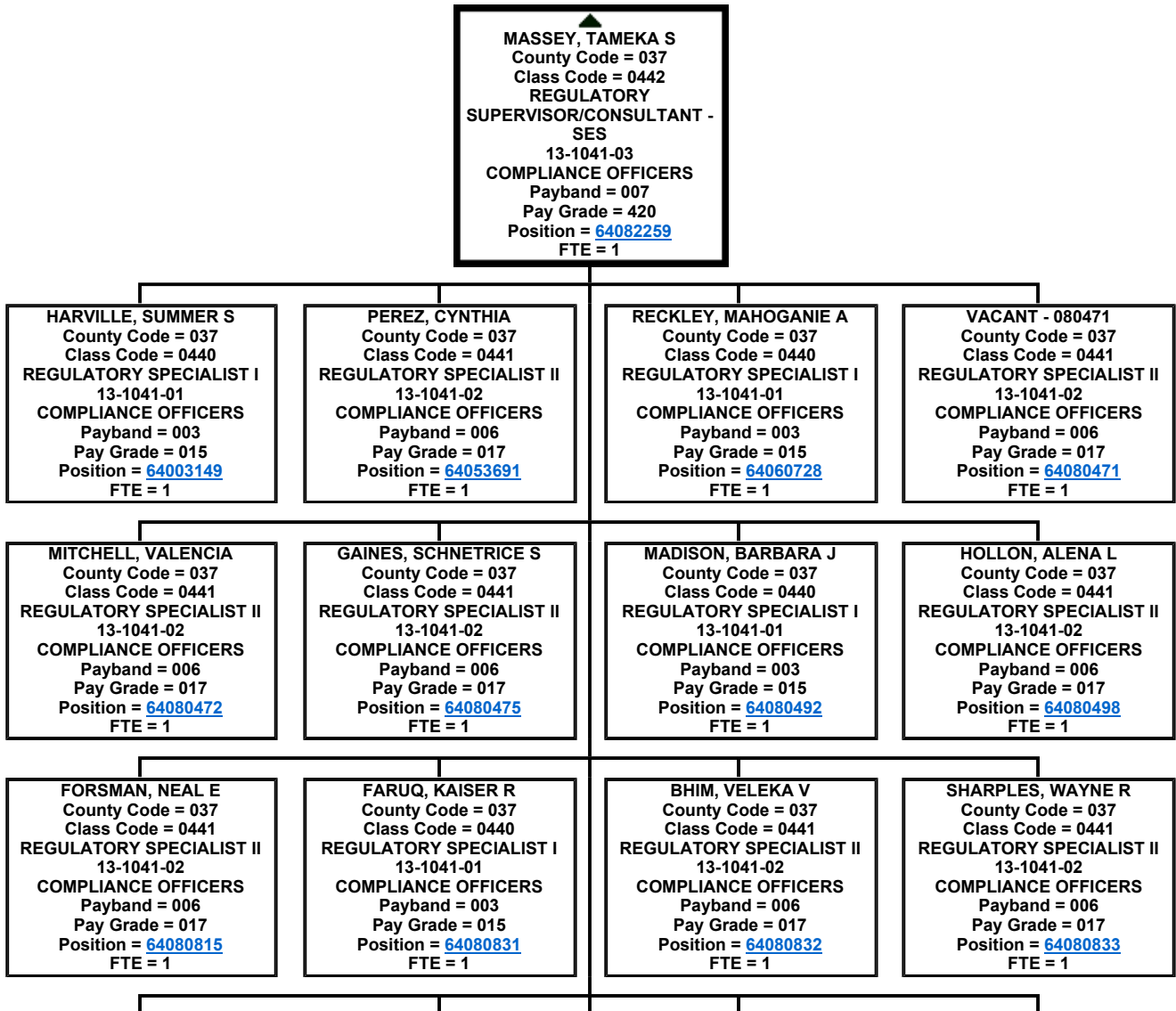
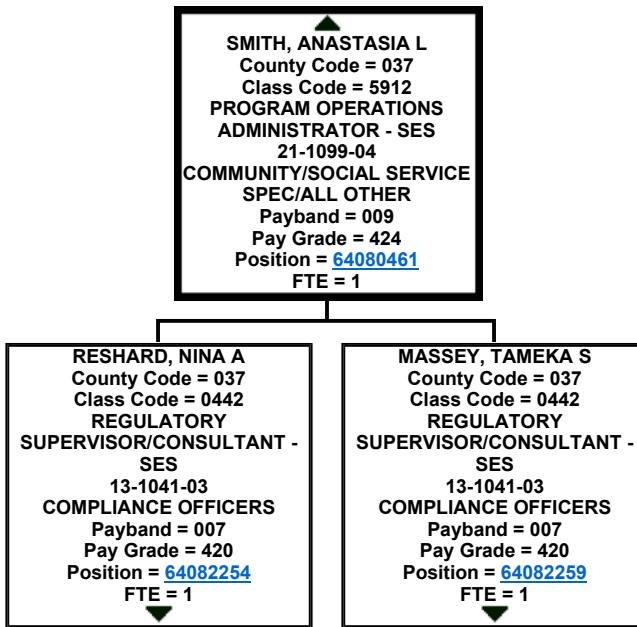


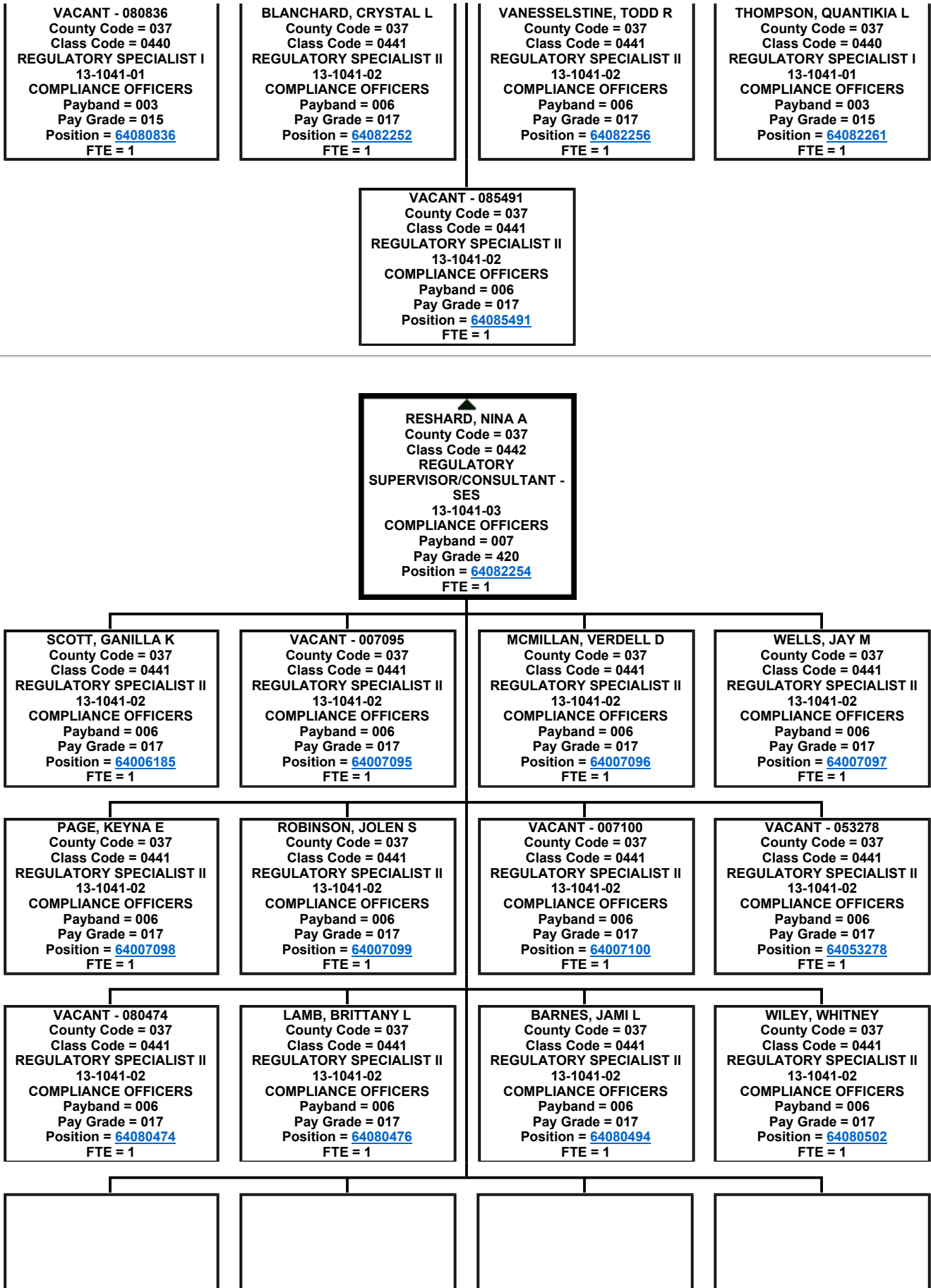










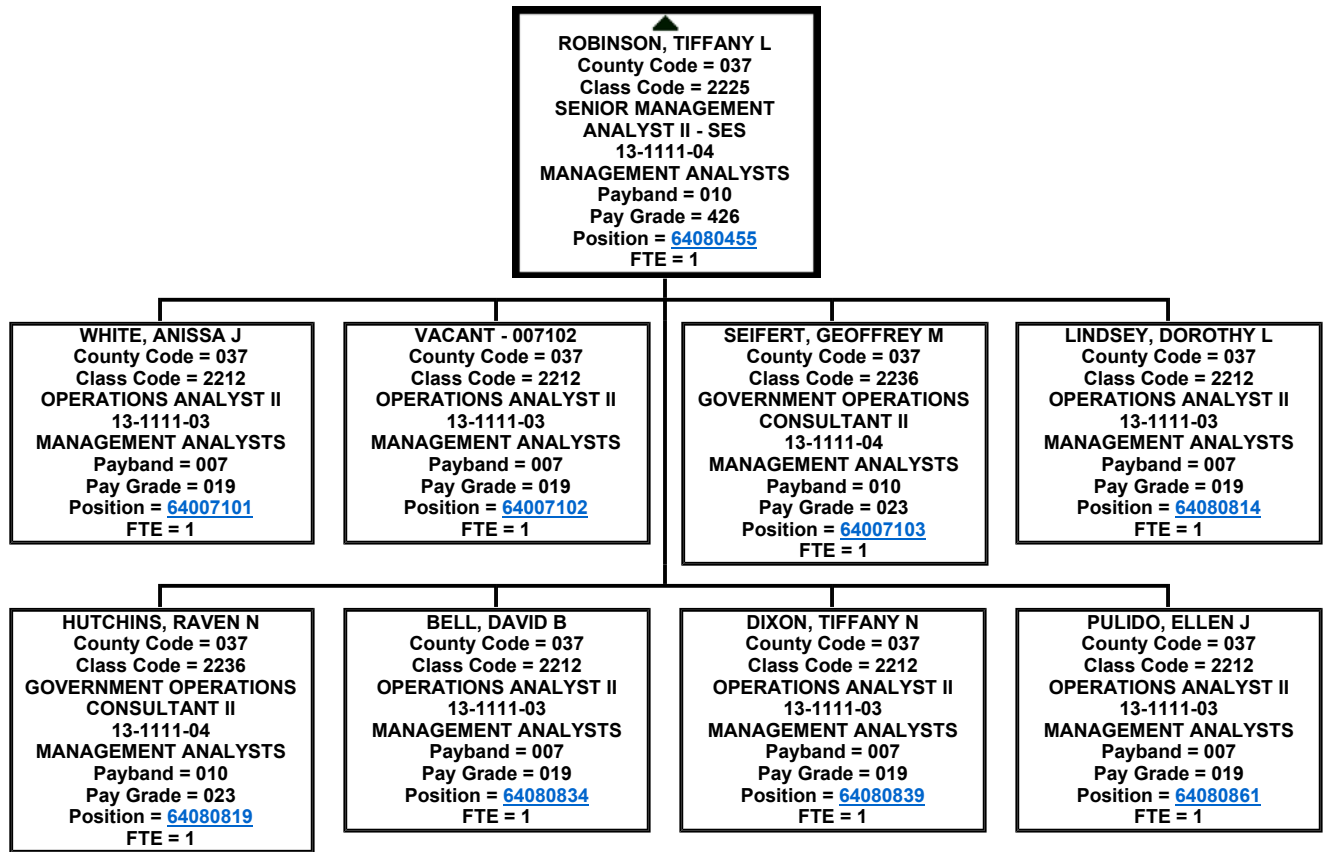


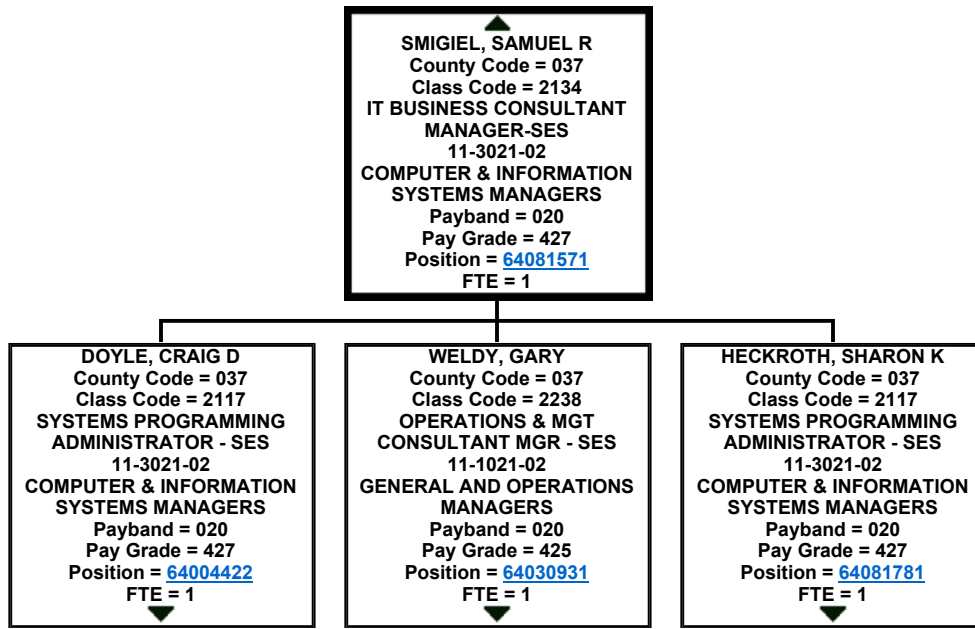
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Position = [64080540](#)
FTE = 1

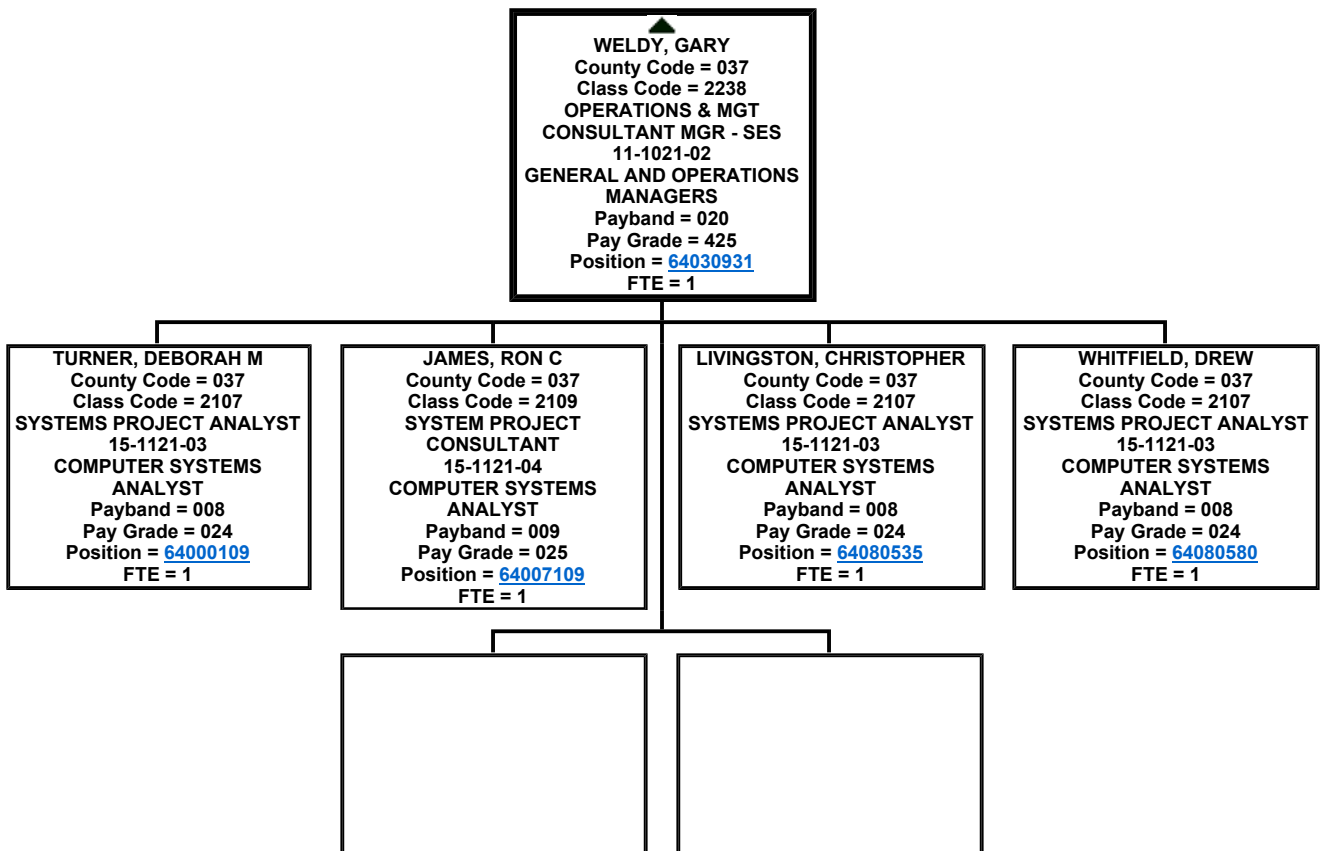
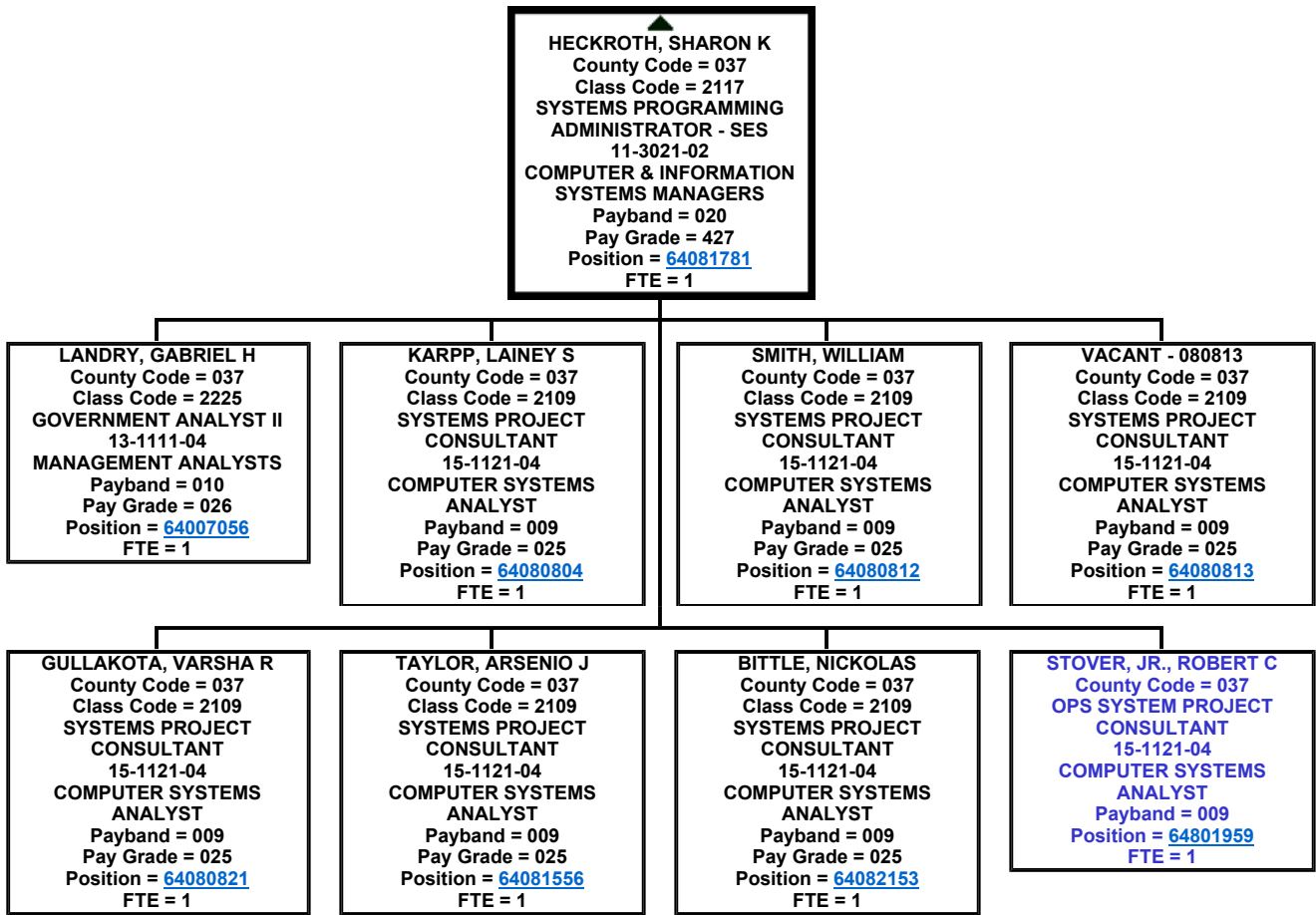
HUFF, LAUREN
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13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080837](#)
FTE = 1

MILLER, LINDA
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64082253](#)
FTE = 1

BATES, BETTY J
County Code = 037
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13-1041-02
COMPLIANCE OFFICERS
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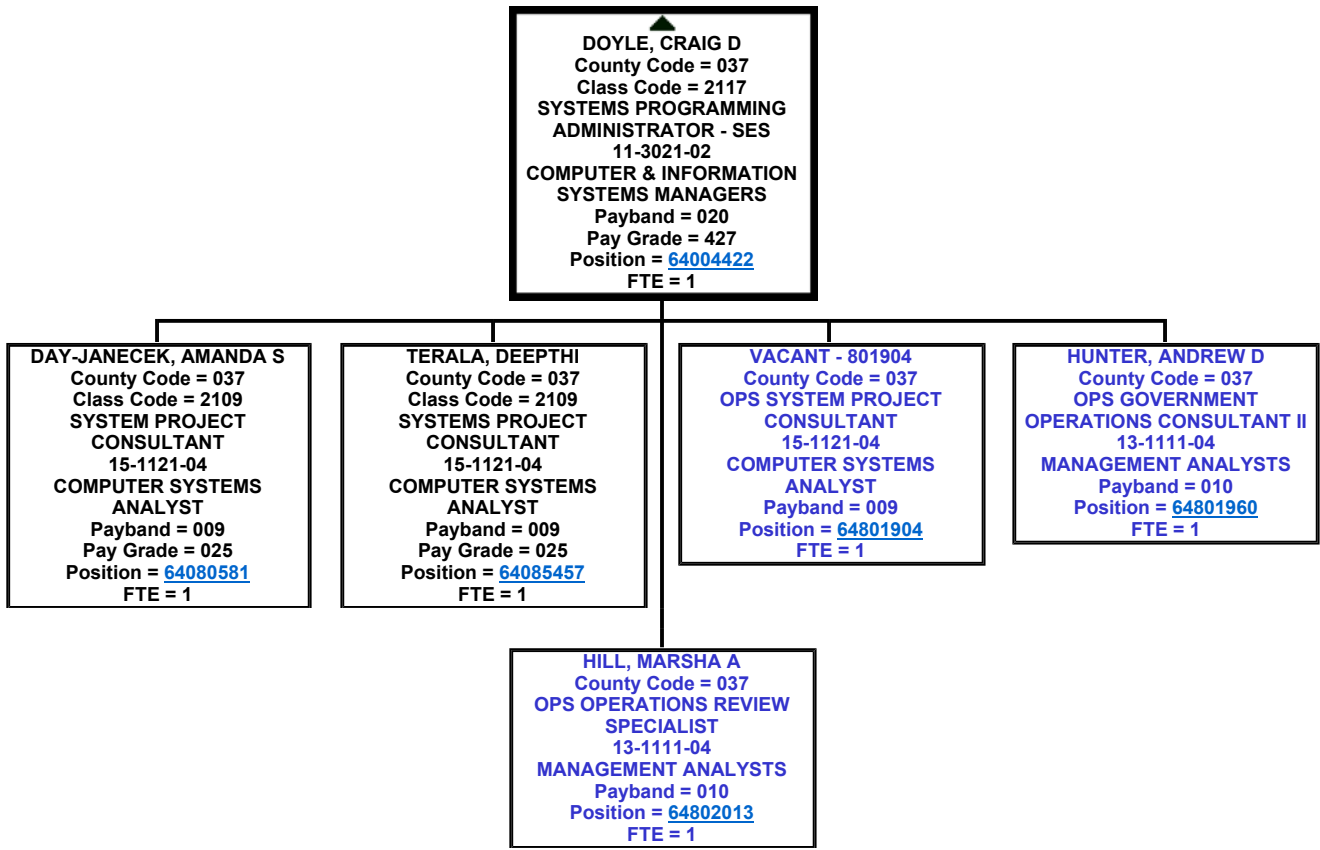


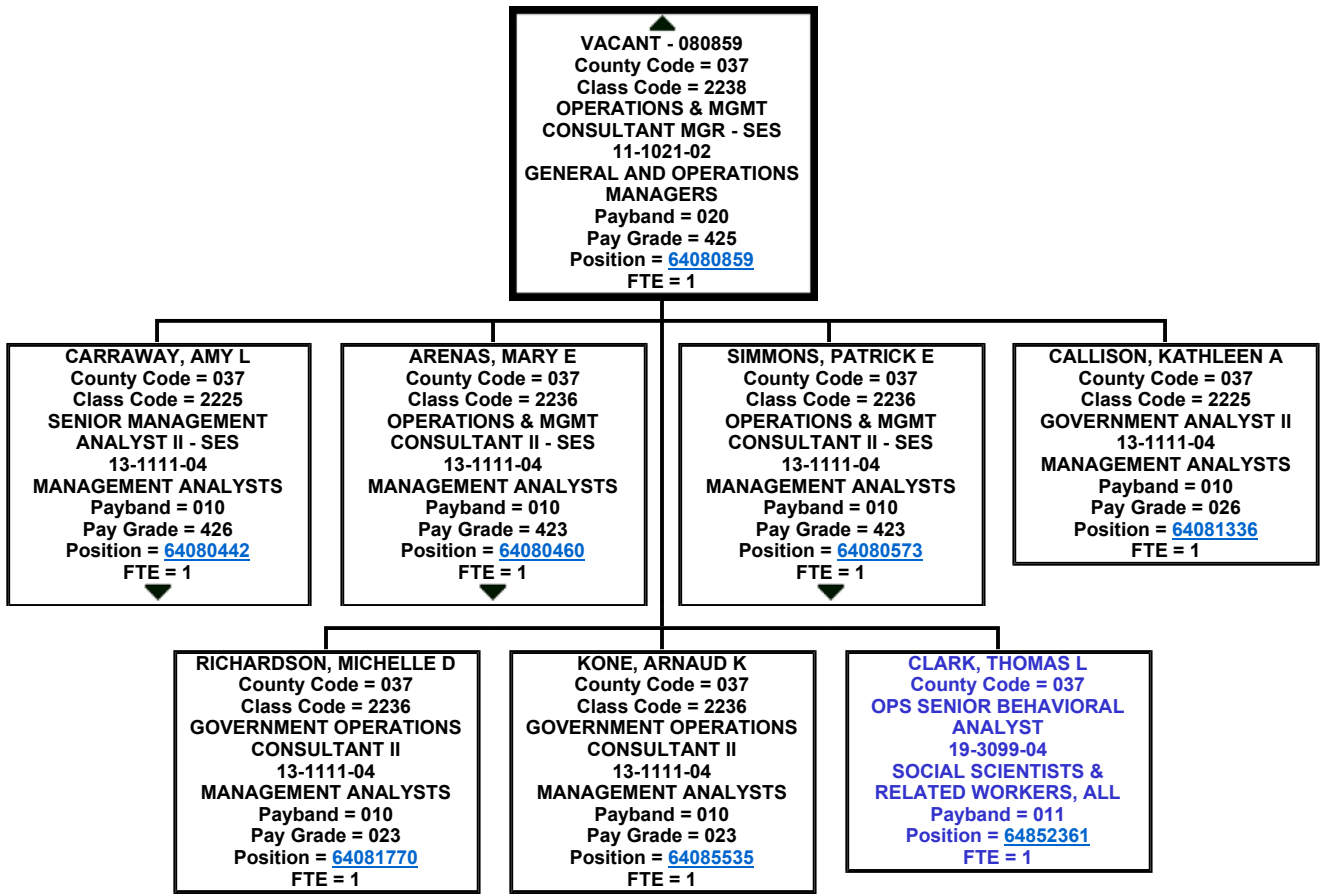


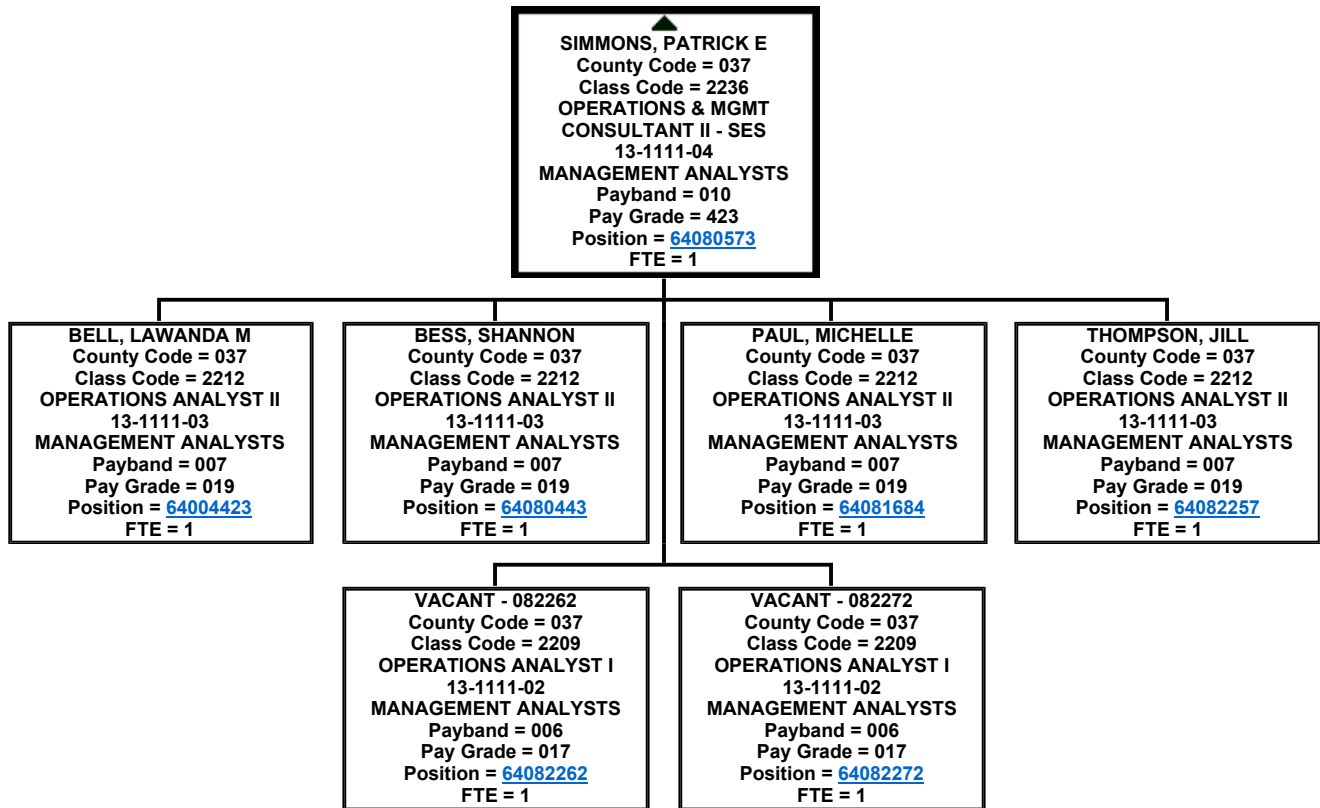


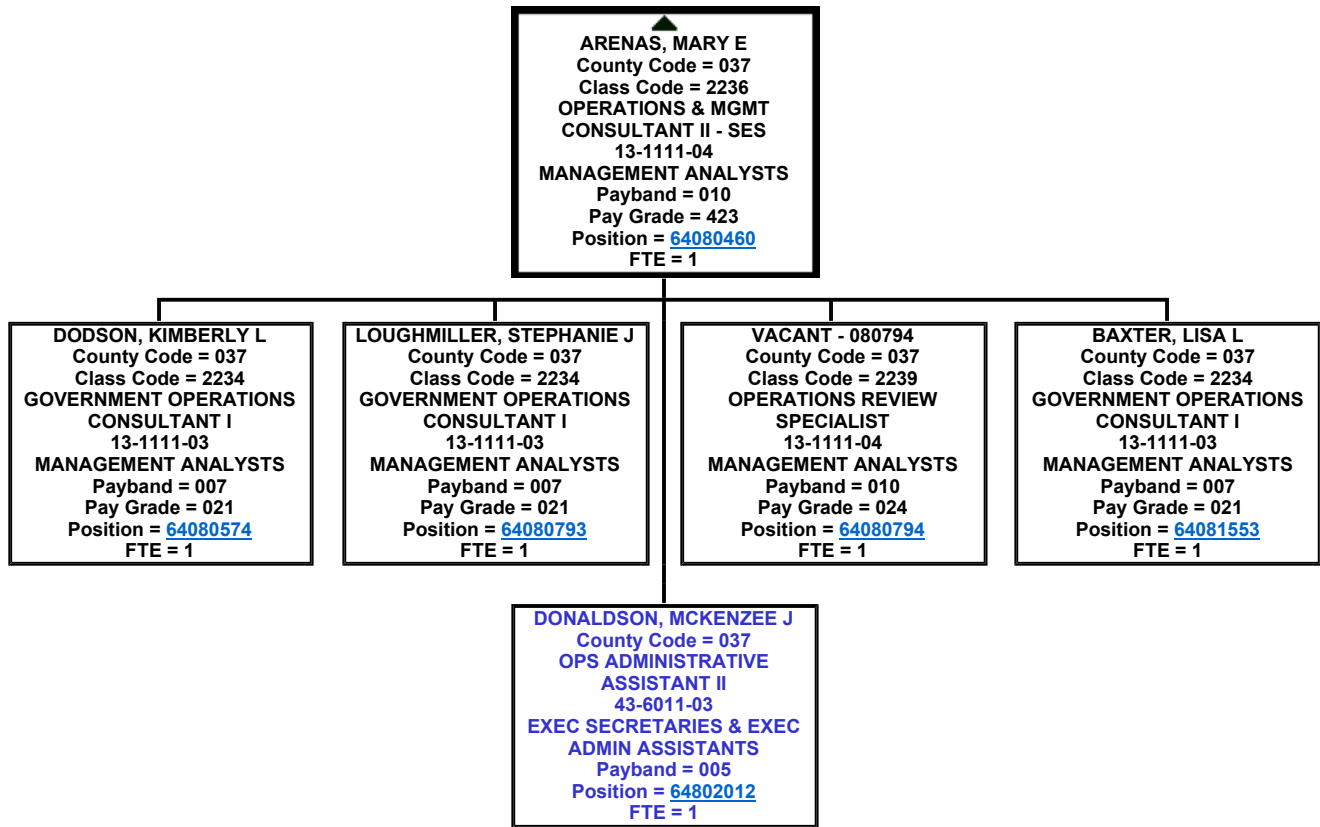
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County Code = 037
Class Code = 2107
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15-1121-03
COMPUTER SYSTEMS
ANALYST
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Pay Grade = 024
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FTE = 1

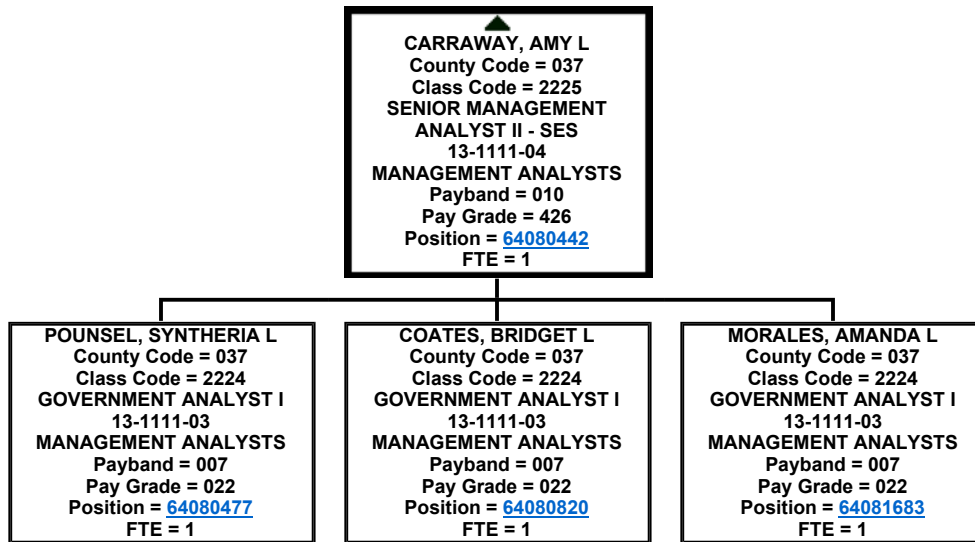
MITJA, JUSTIN A
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Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
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Pay Grade = 024
Position = [64082258](#)
FTE = 1

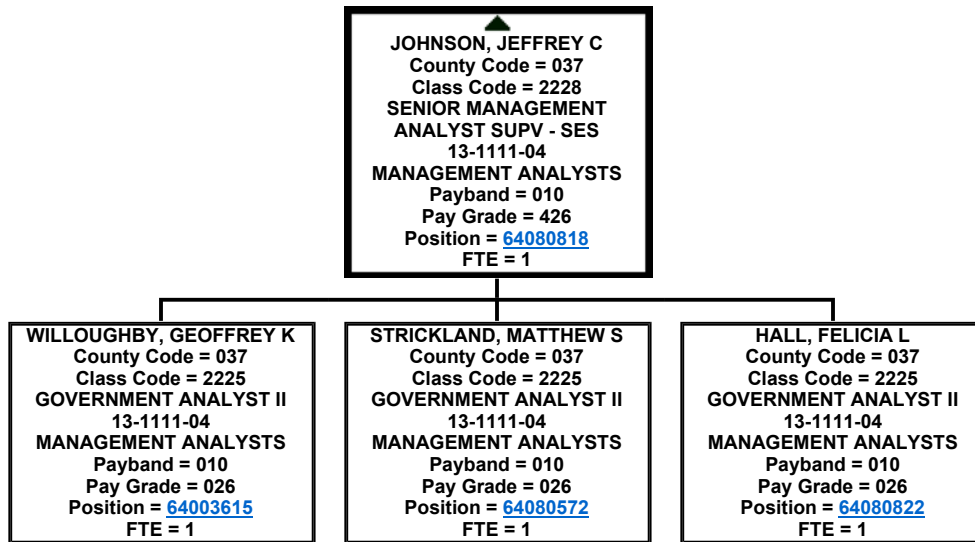


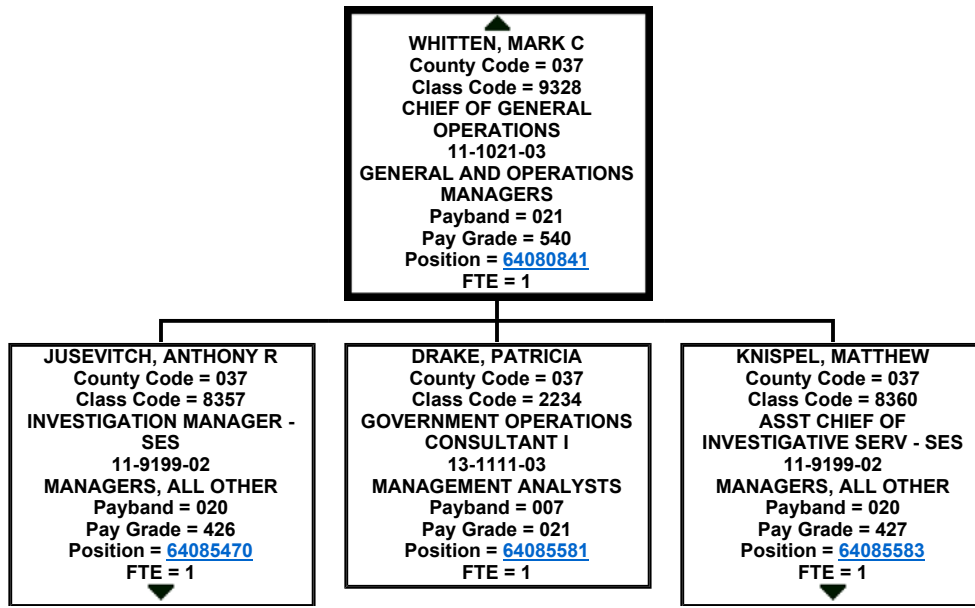


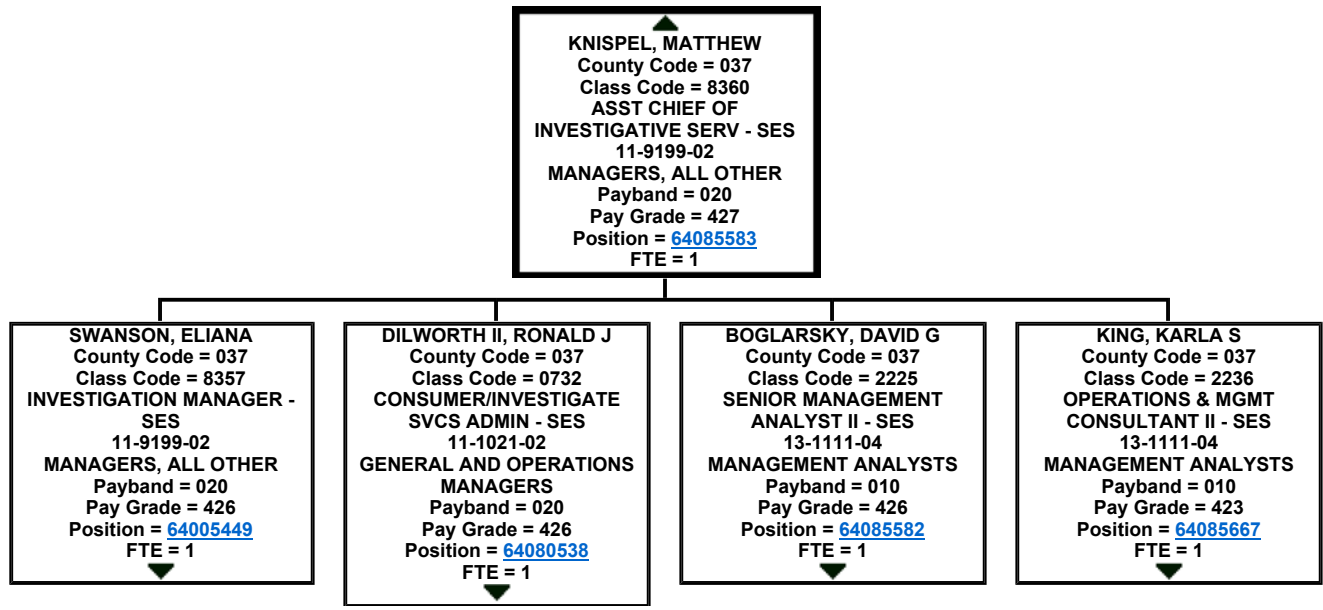


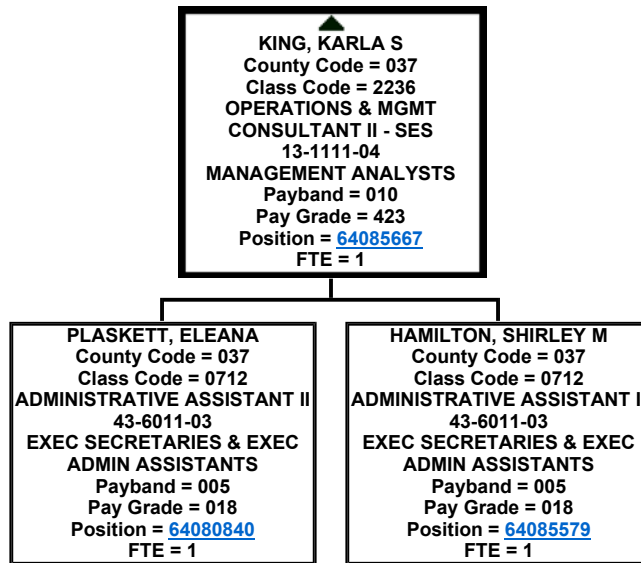


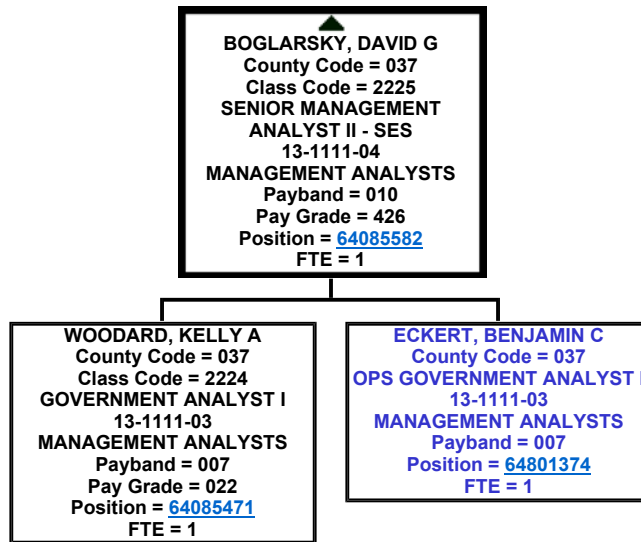


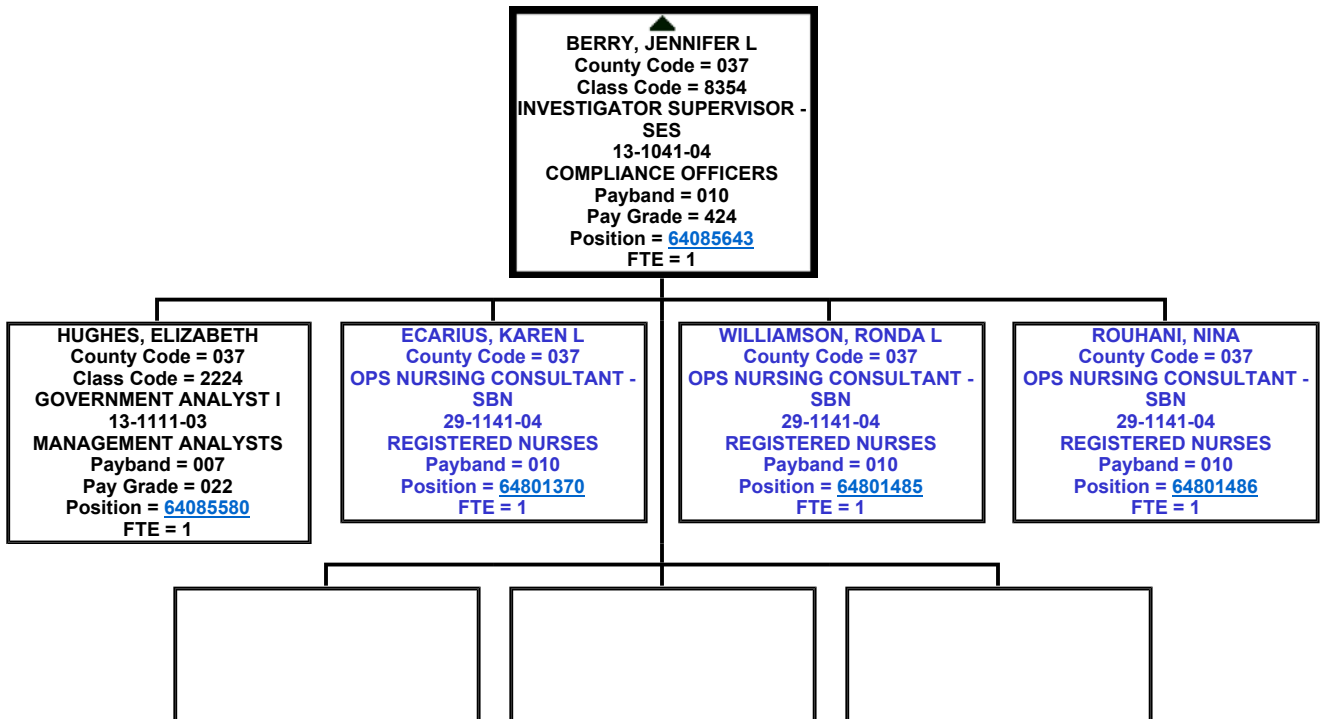
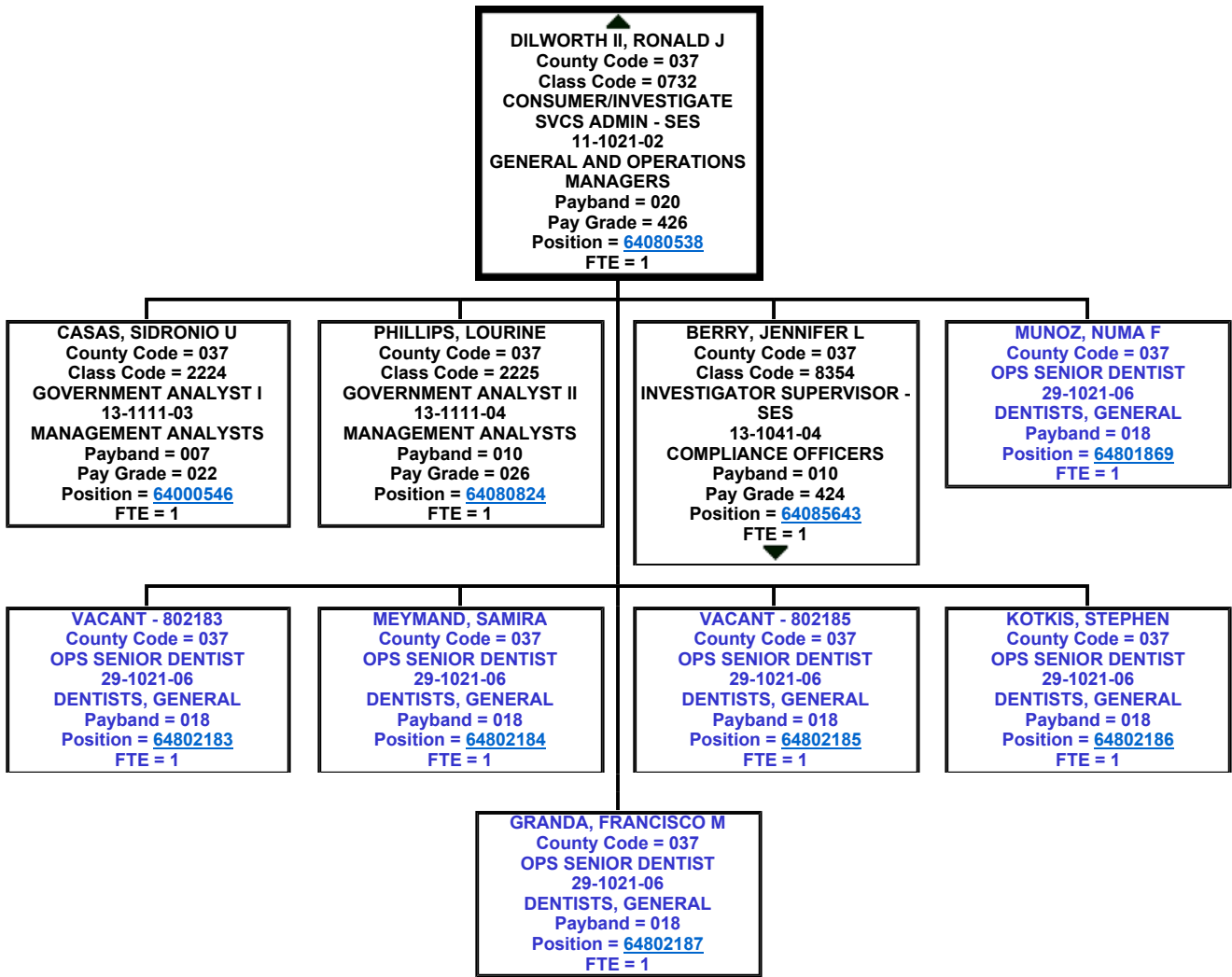








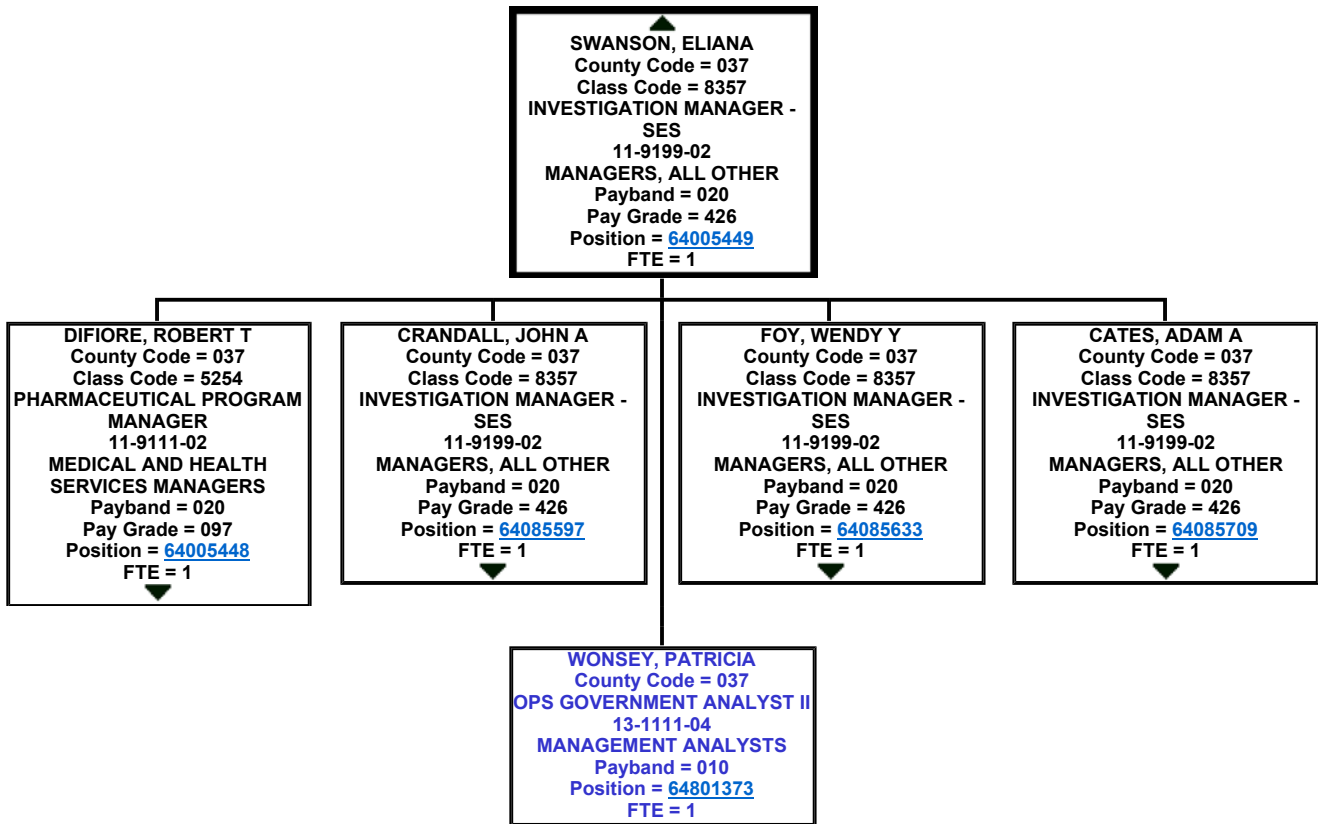


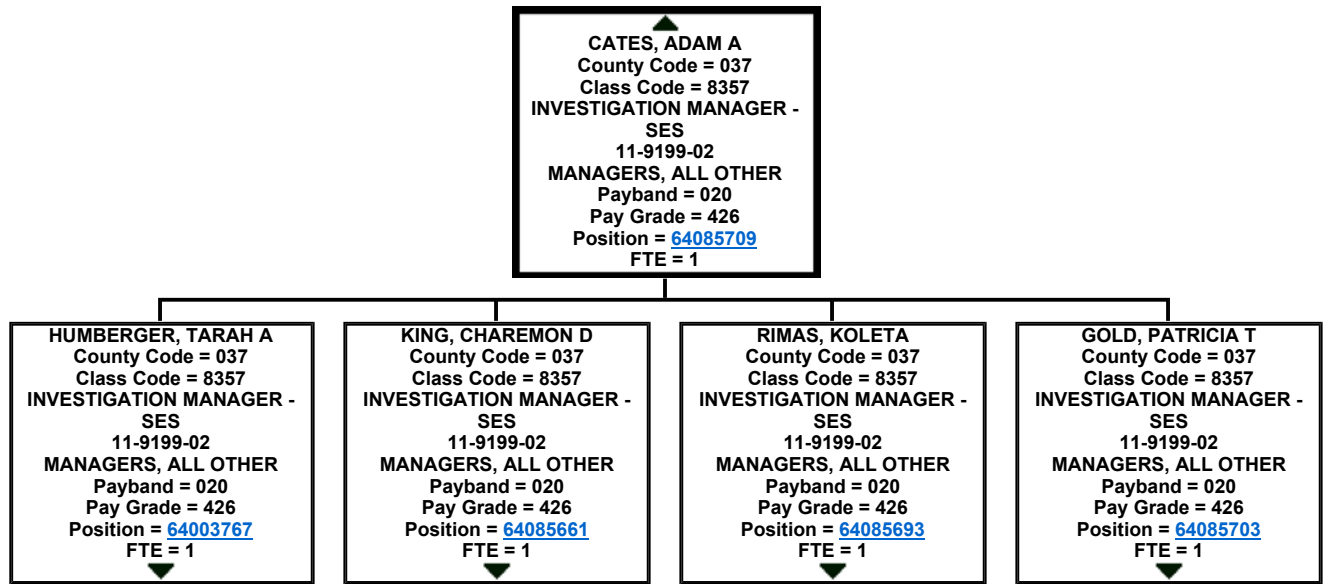


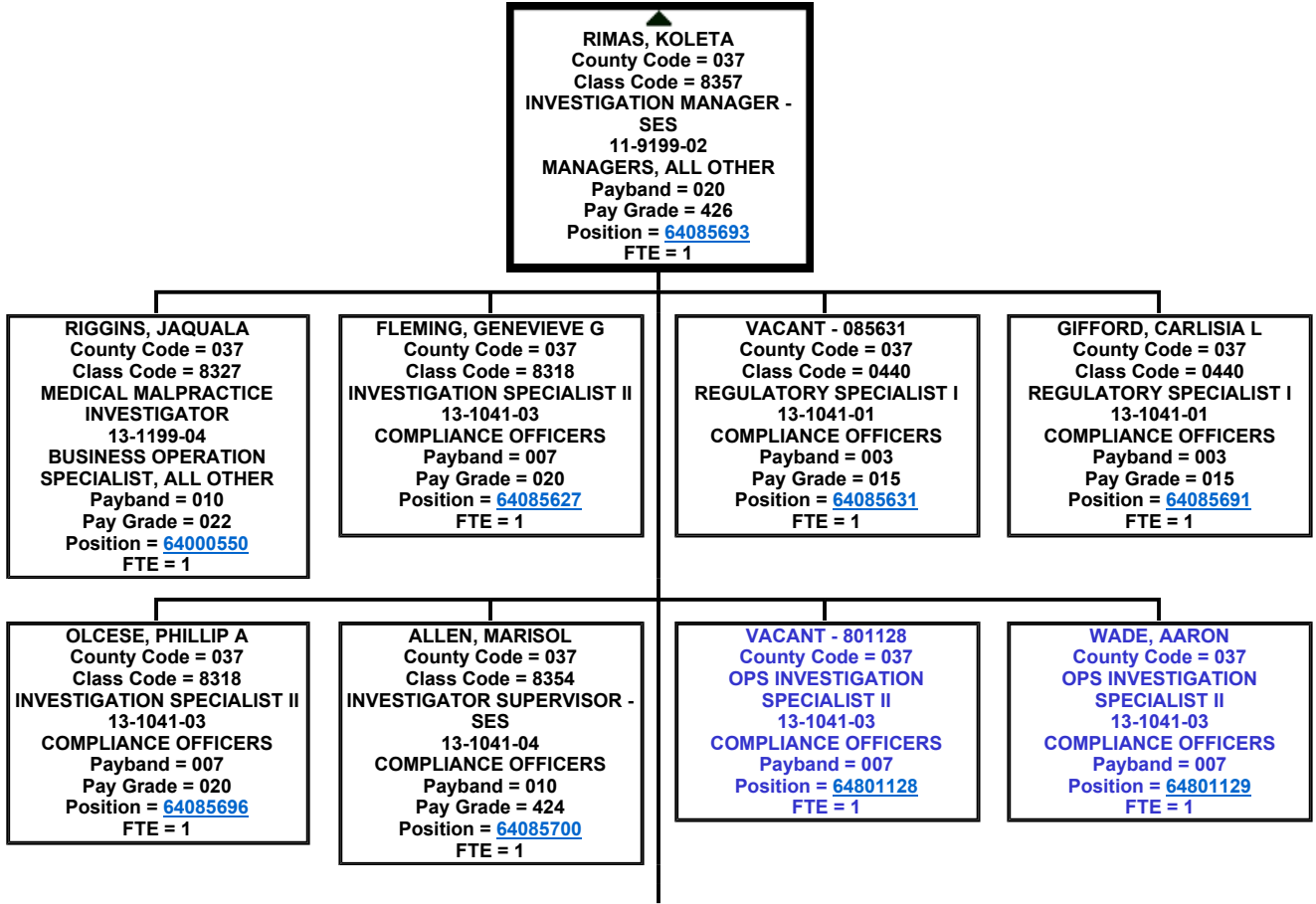
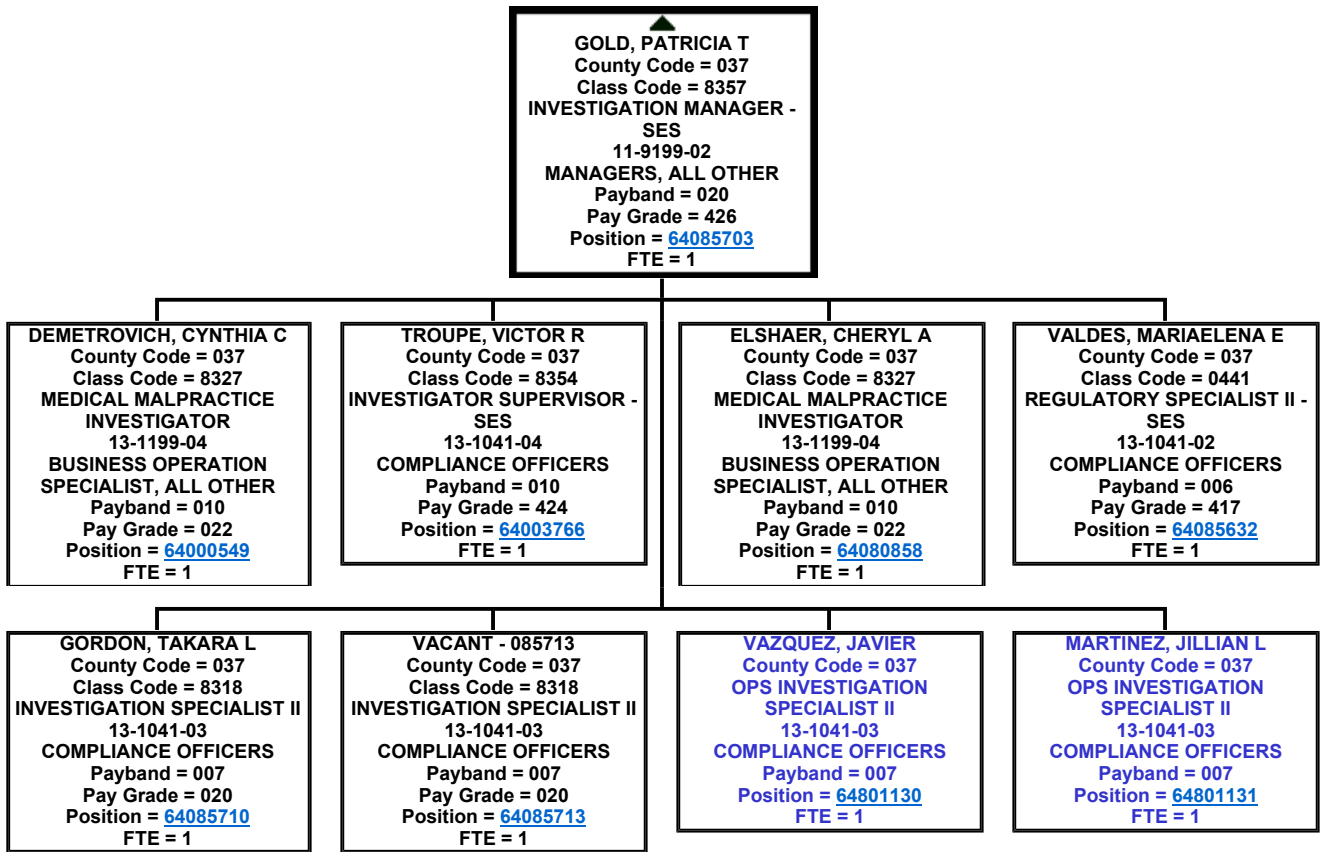
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OPS NURSING CONSULTANT -
SBN
29-1141-04
REGISTERED NURSES
Payband = 010
Position = 64801504
FTE = 1

CASTROVINCI, STACEY
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OPS NURSING CONSULTANT-
SBN
29-1141-04
REGISTERED NURSES
Payband = 010
Position = 64802021
FTE = 1

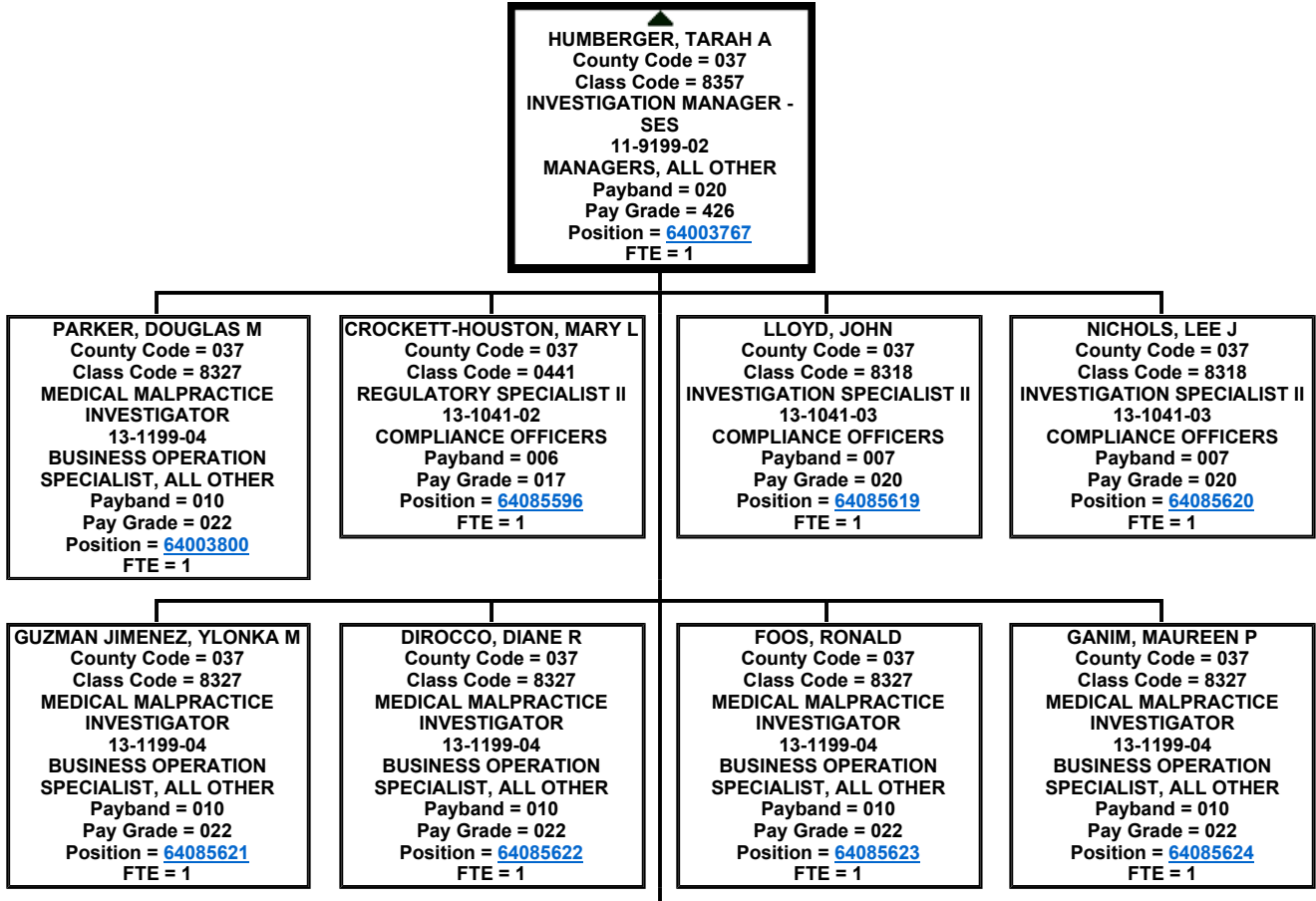
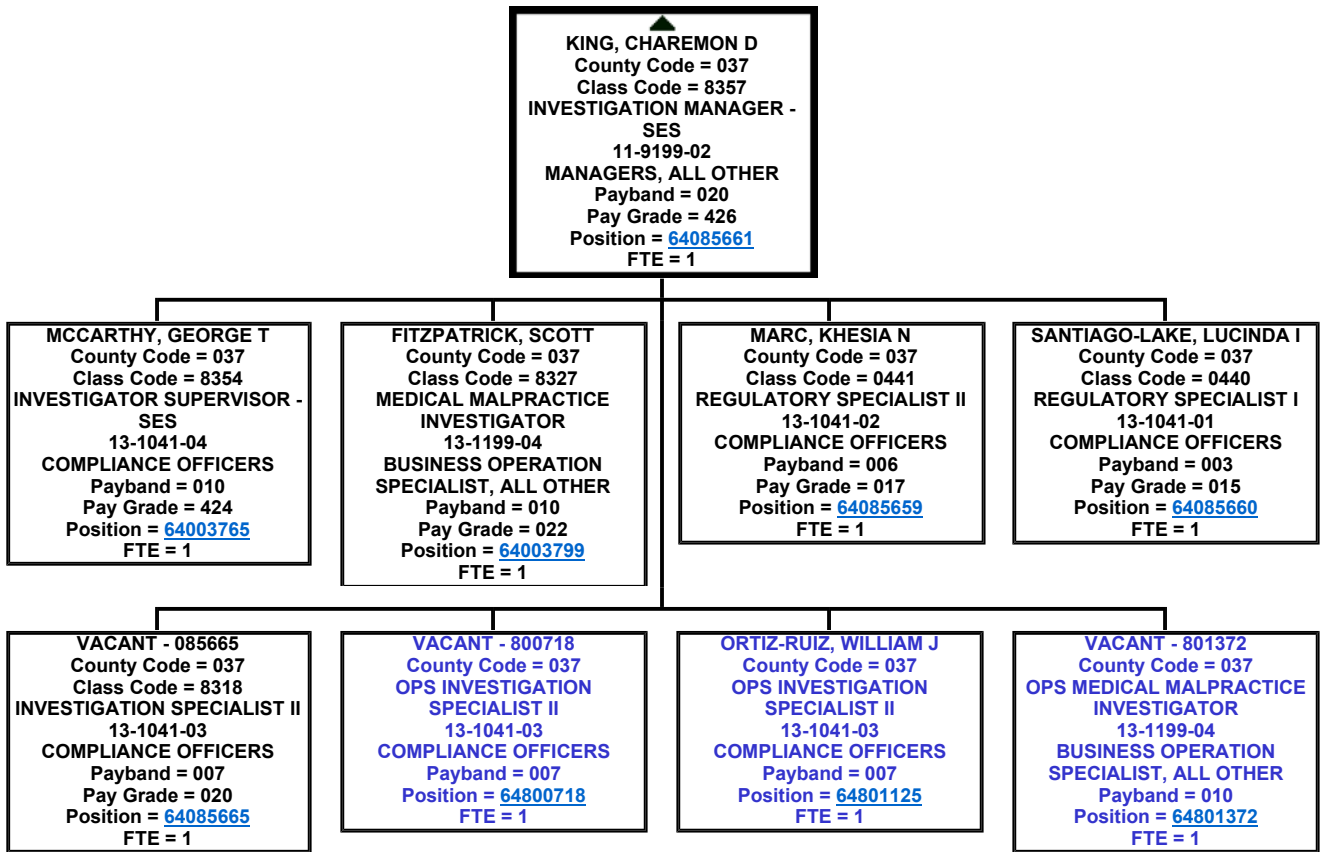
BATEAU, EVENSY
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SBN
29-1141-04
REGISTERED NURSES
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Position = 64802022
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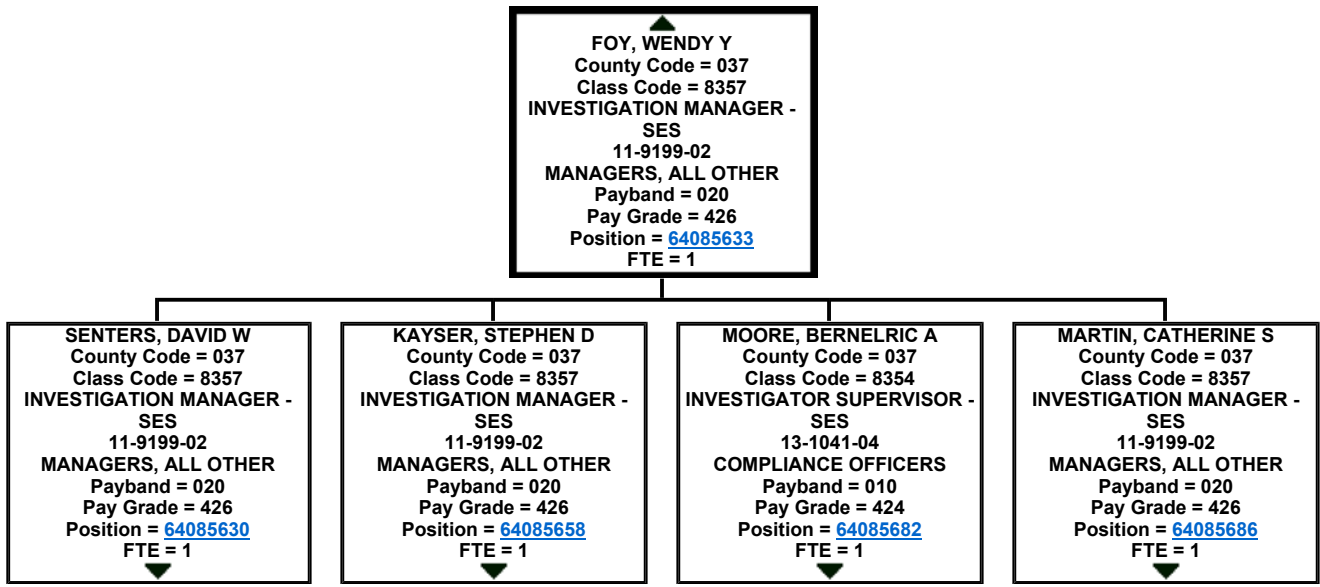


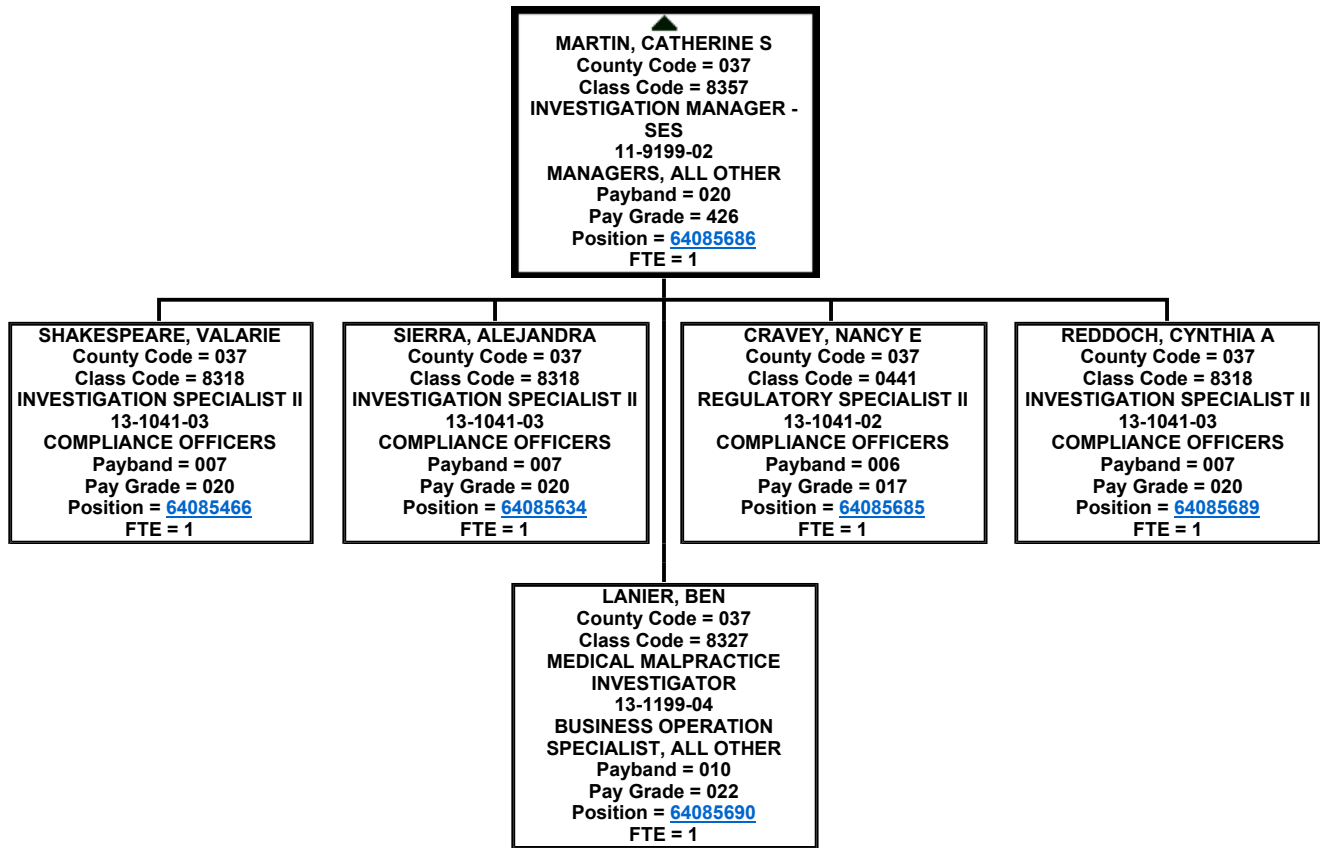


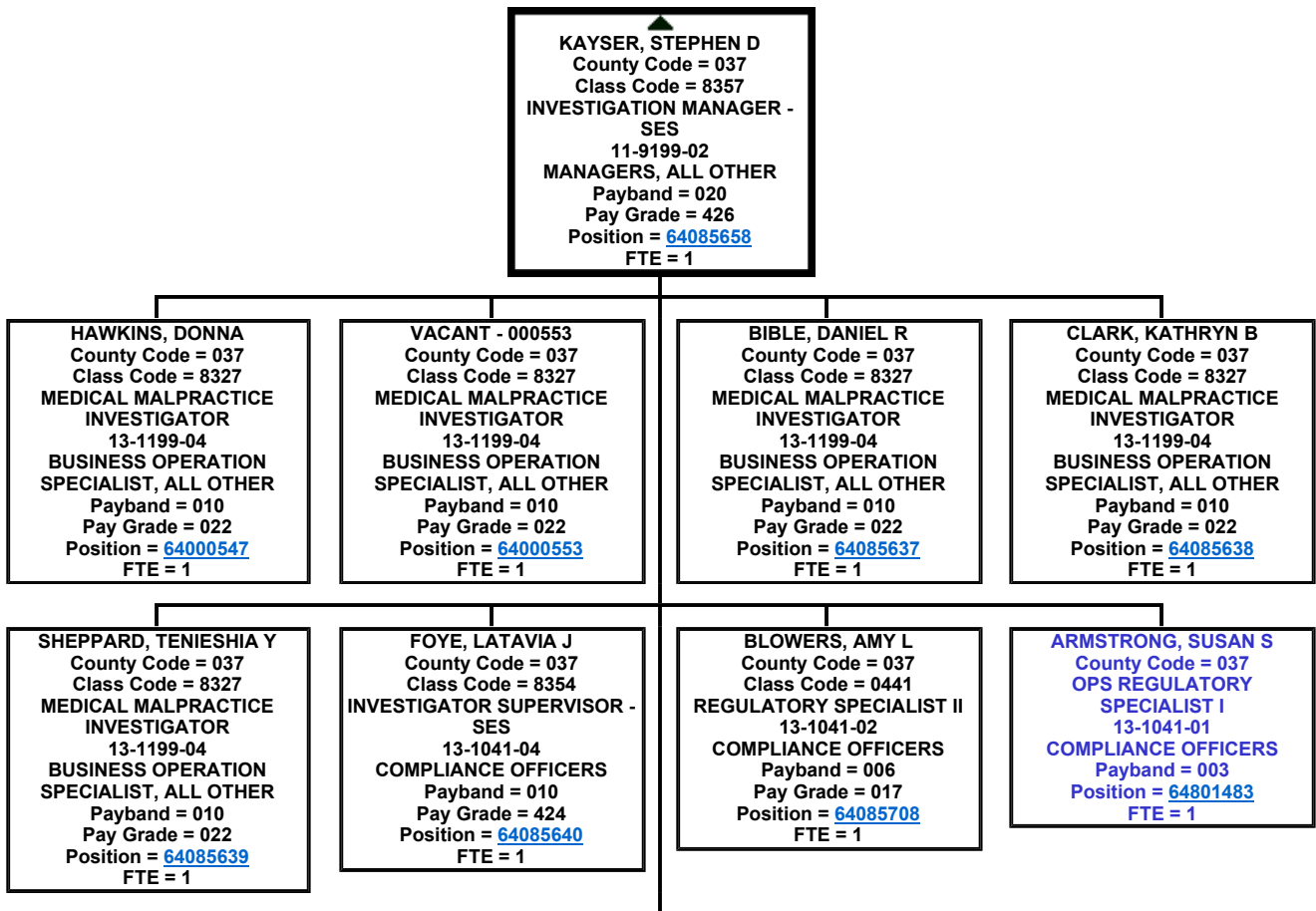
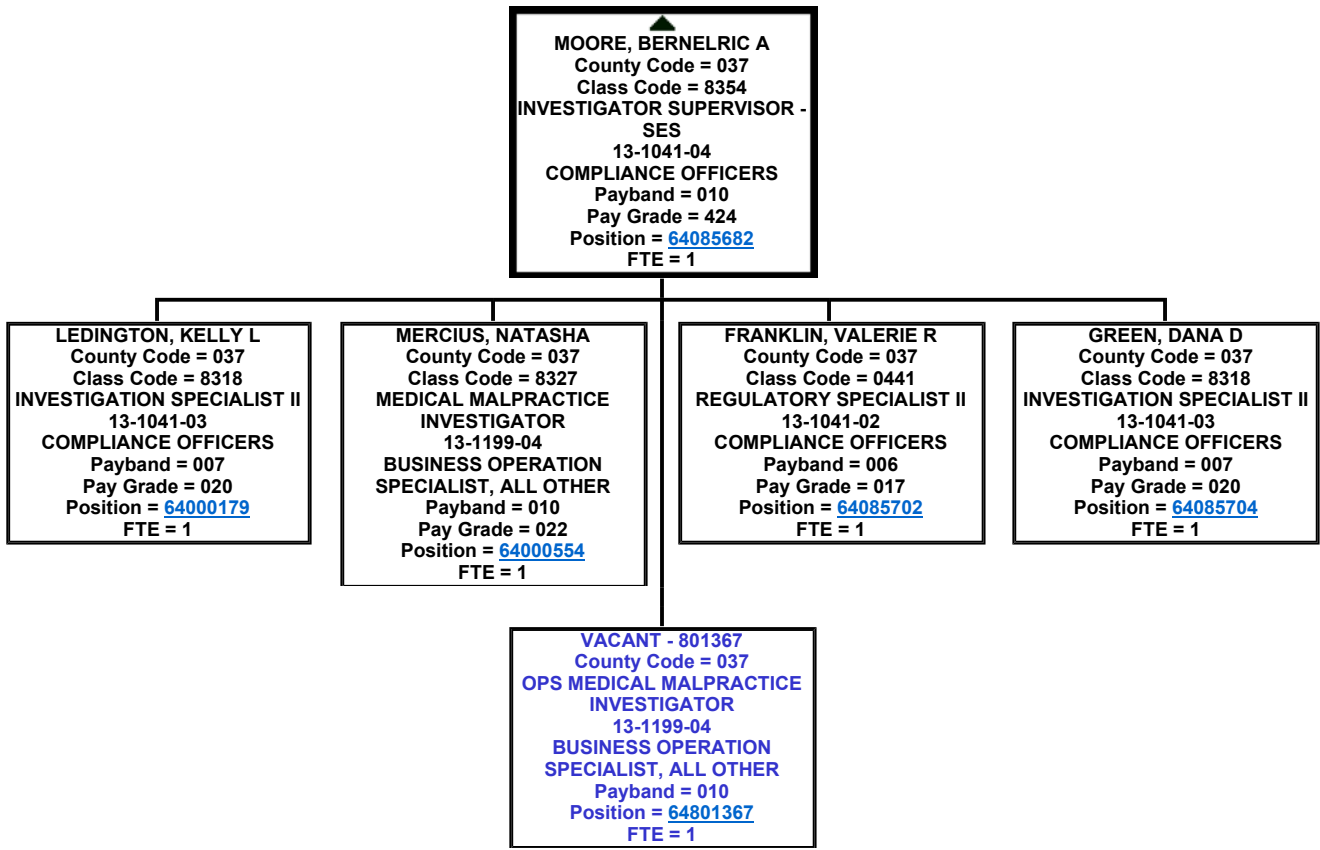
CUMMINGS, COREY A
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OPS MEDICAL MALPRACTICE
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13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Position = [64801505](#)
FTE = 1



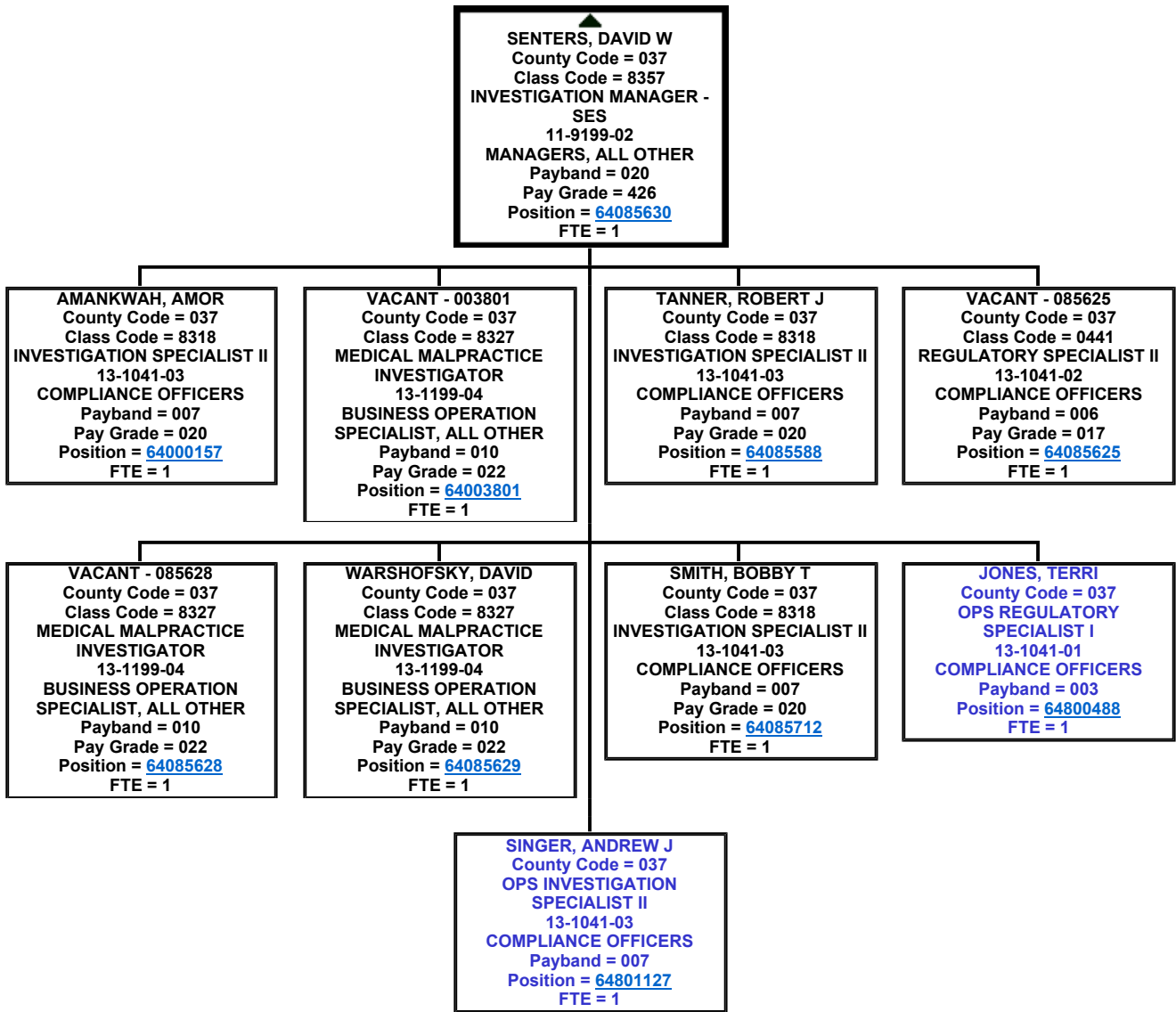
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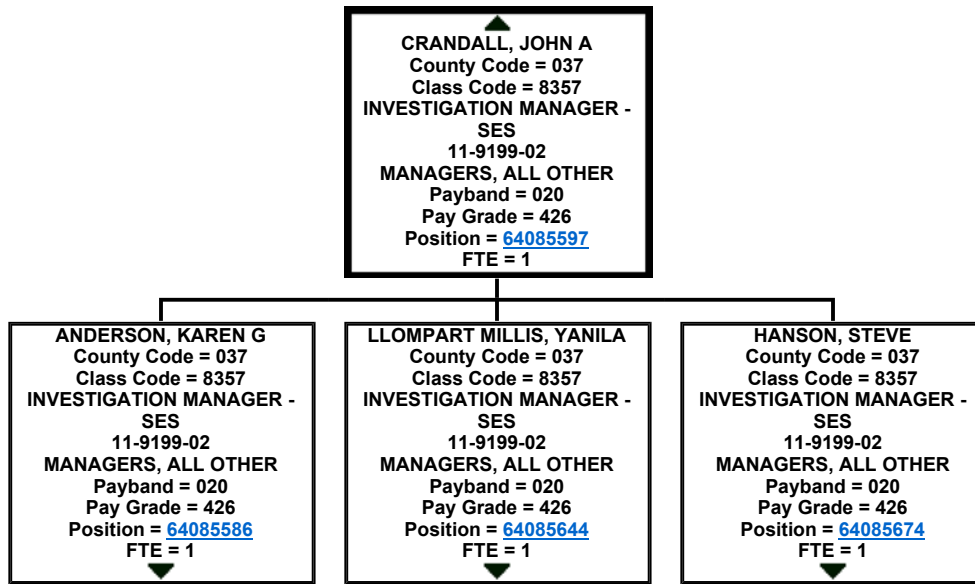


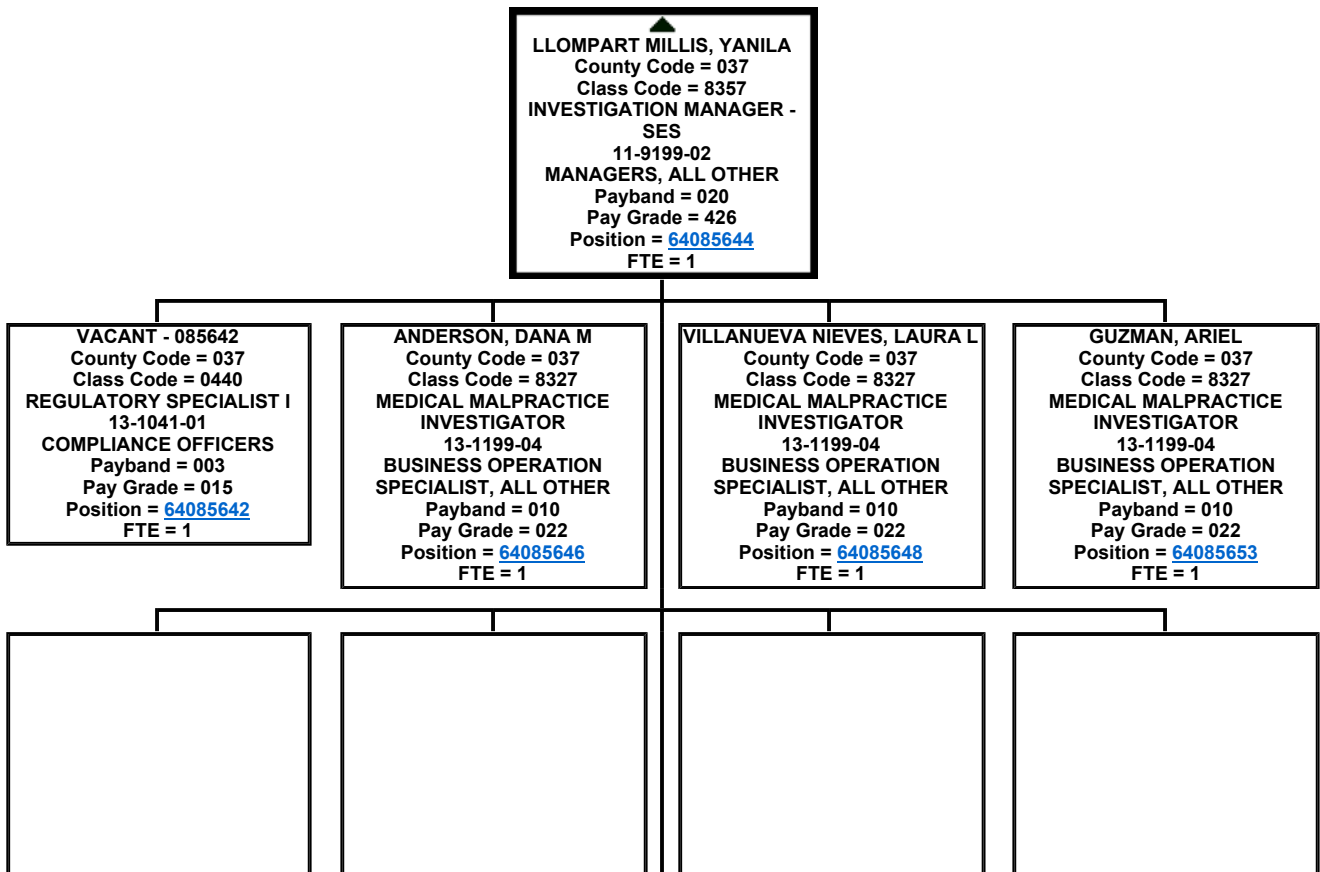
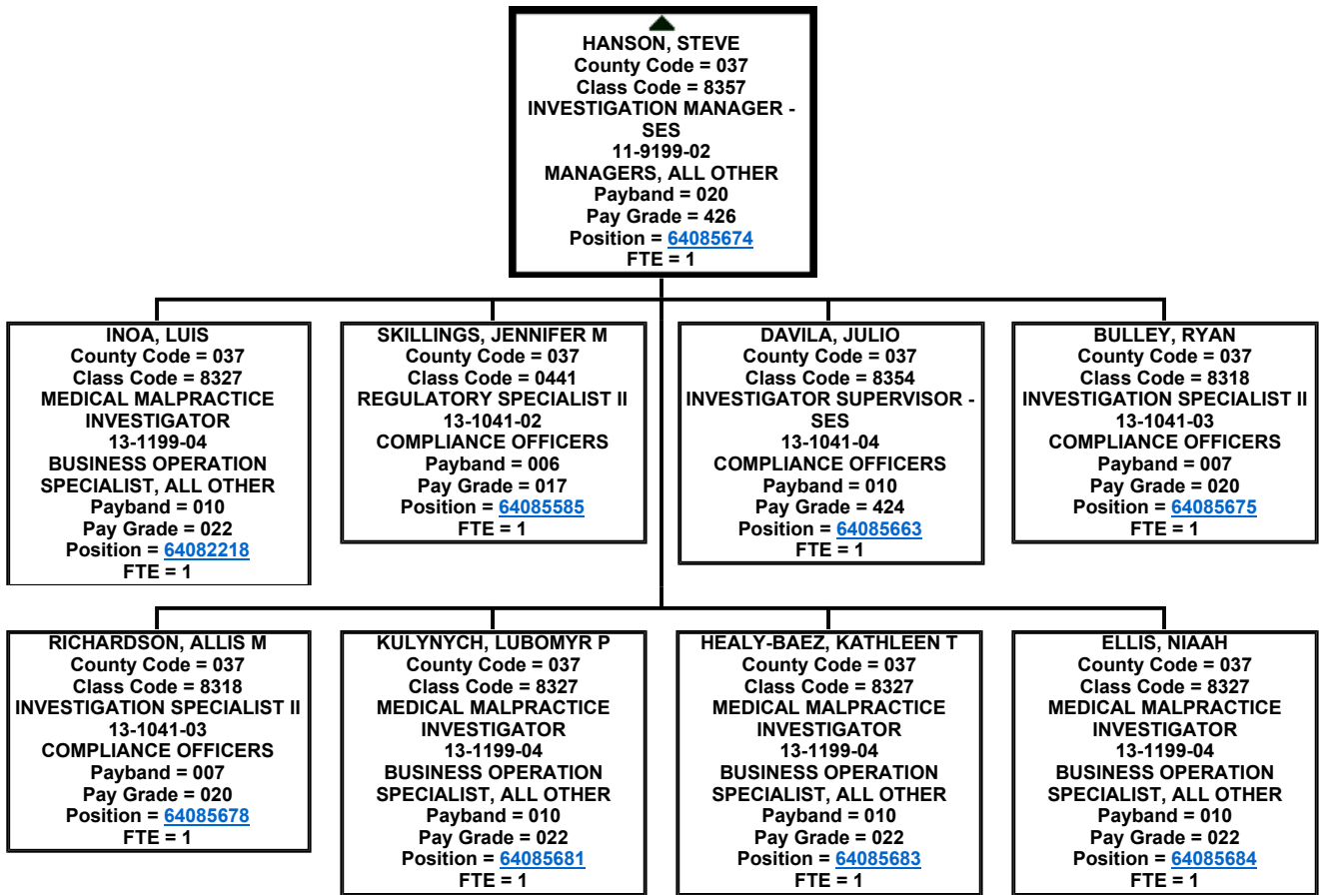


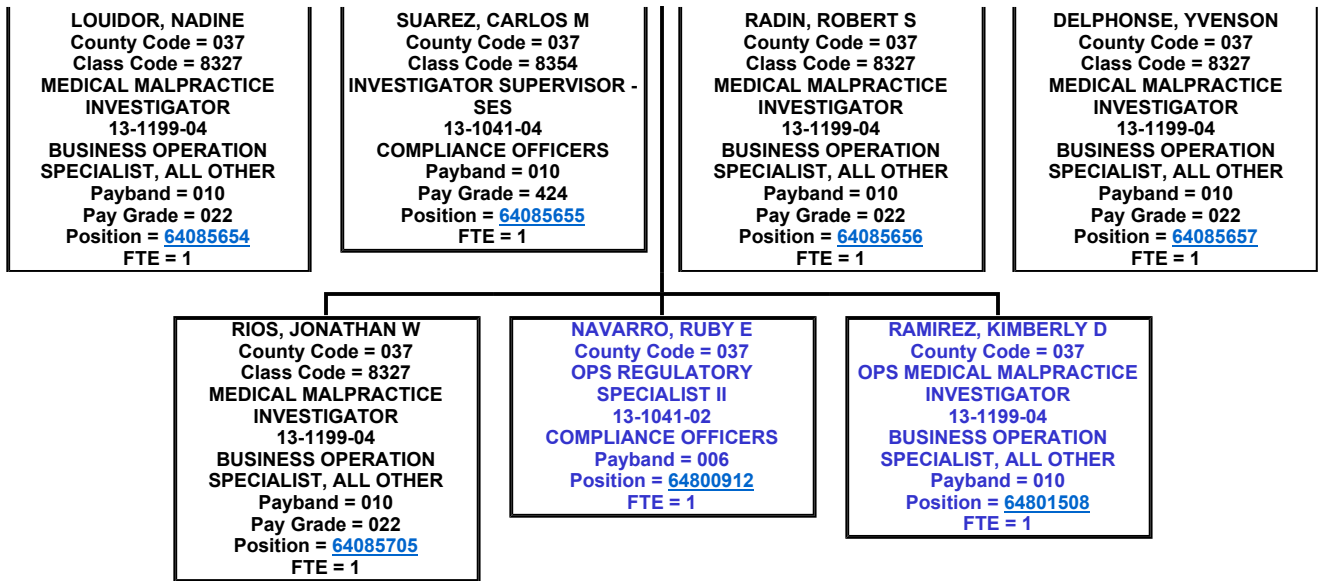


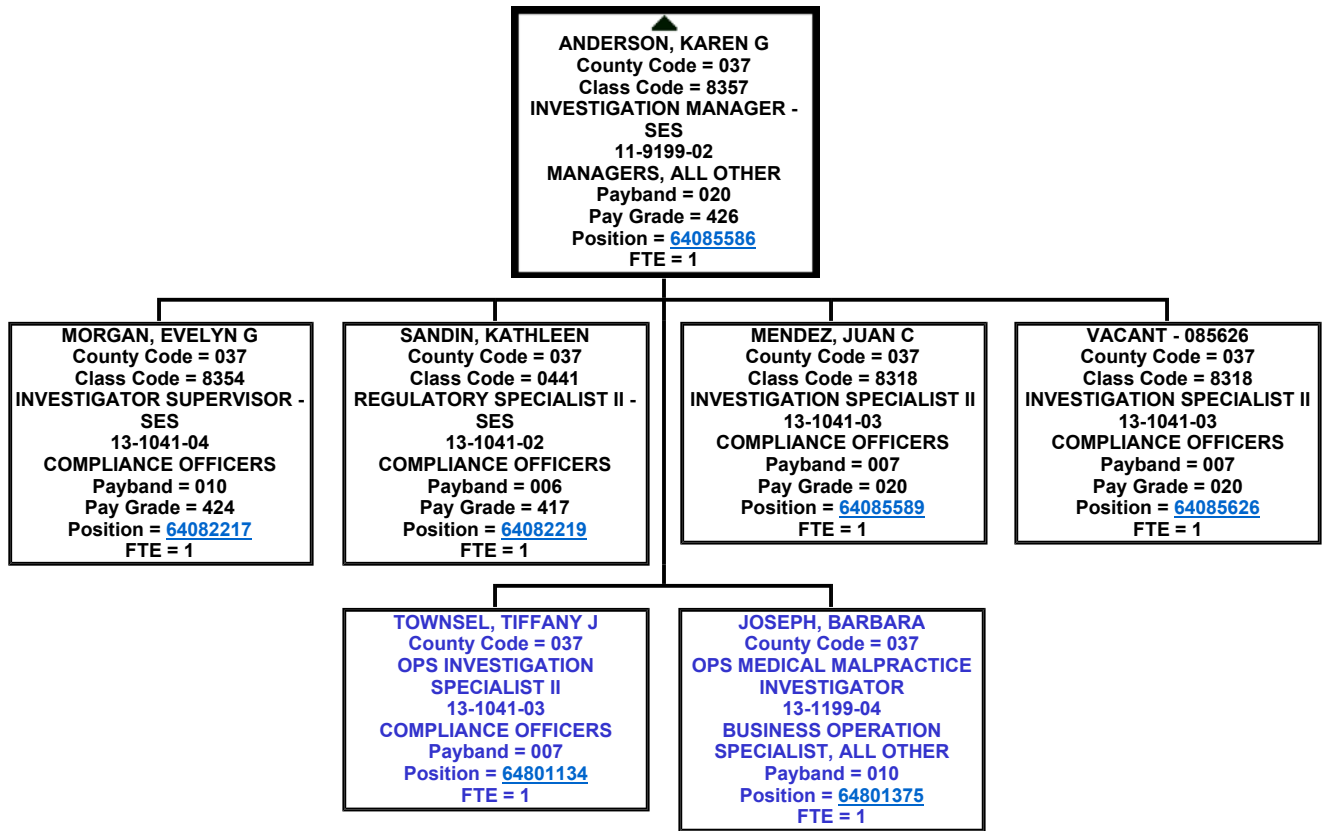
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BUSINESS OPERATION
SPECIALIST, ALL OTHER
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Position = 64801484
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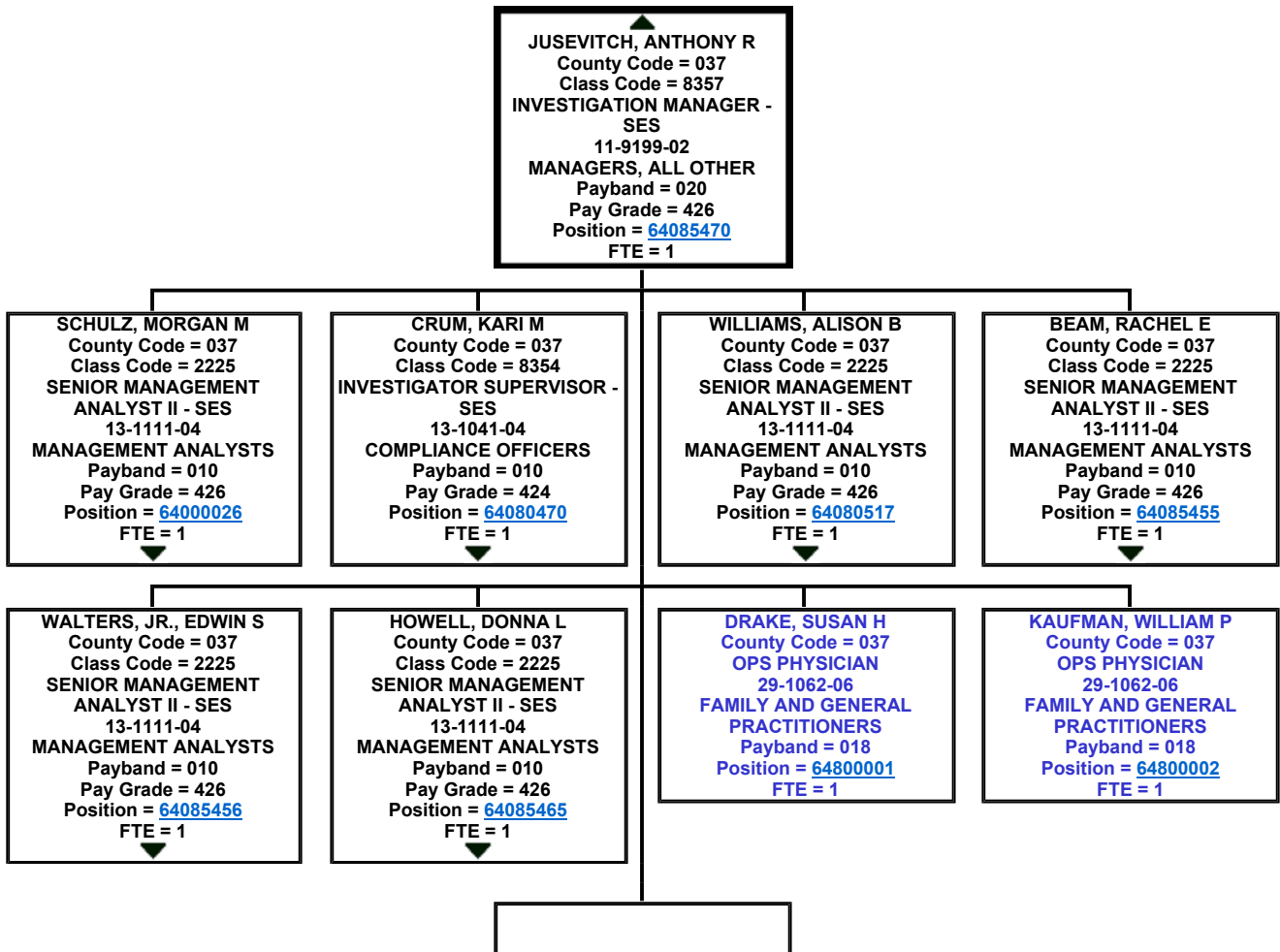
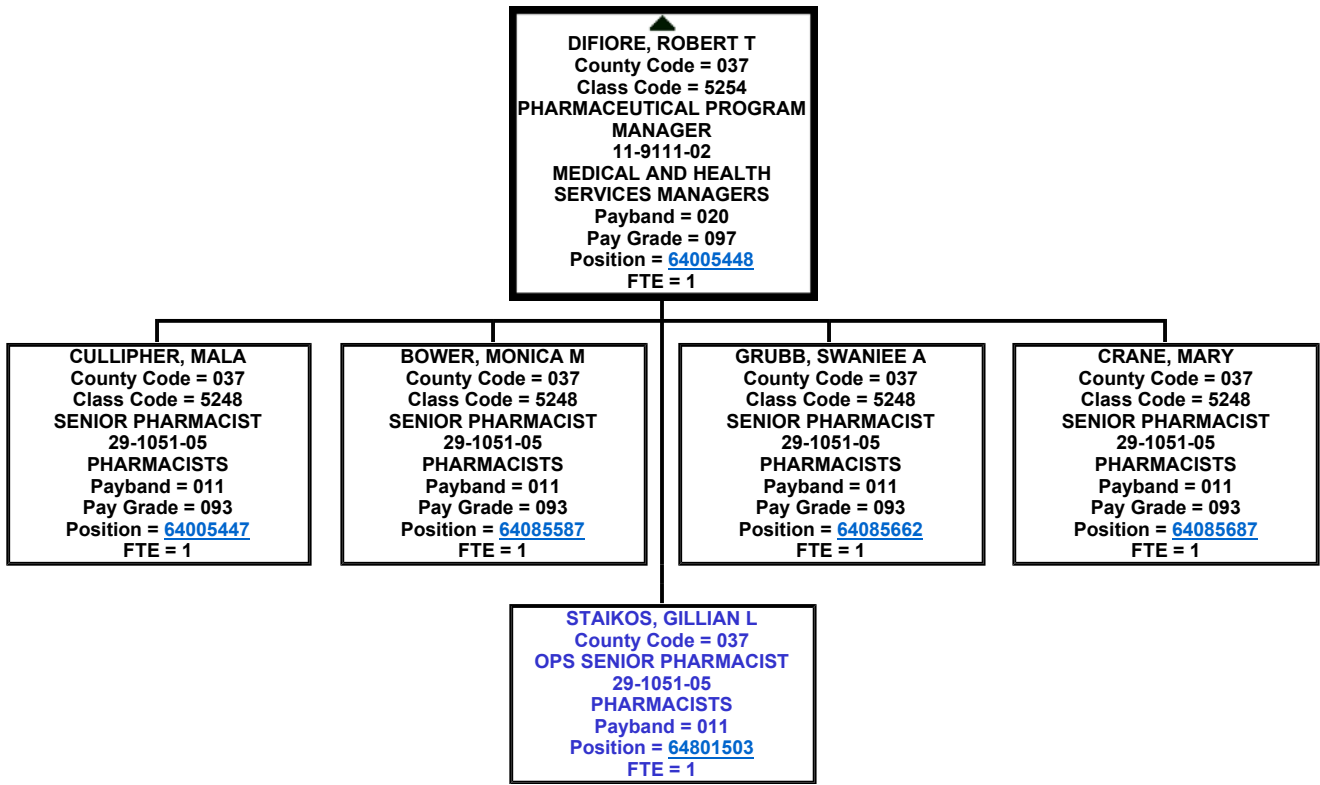




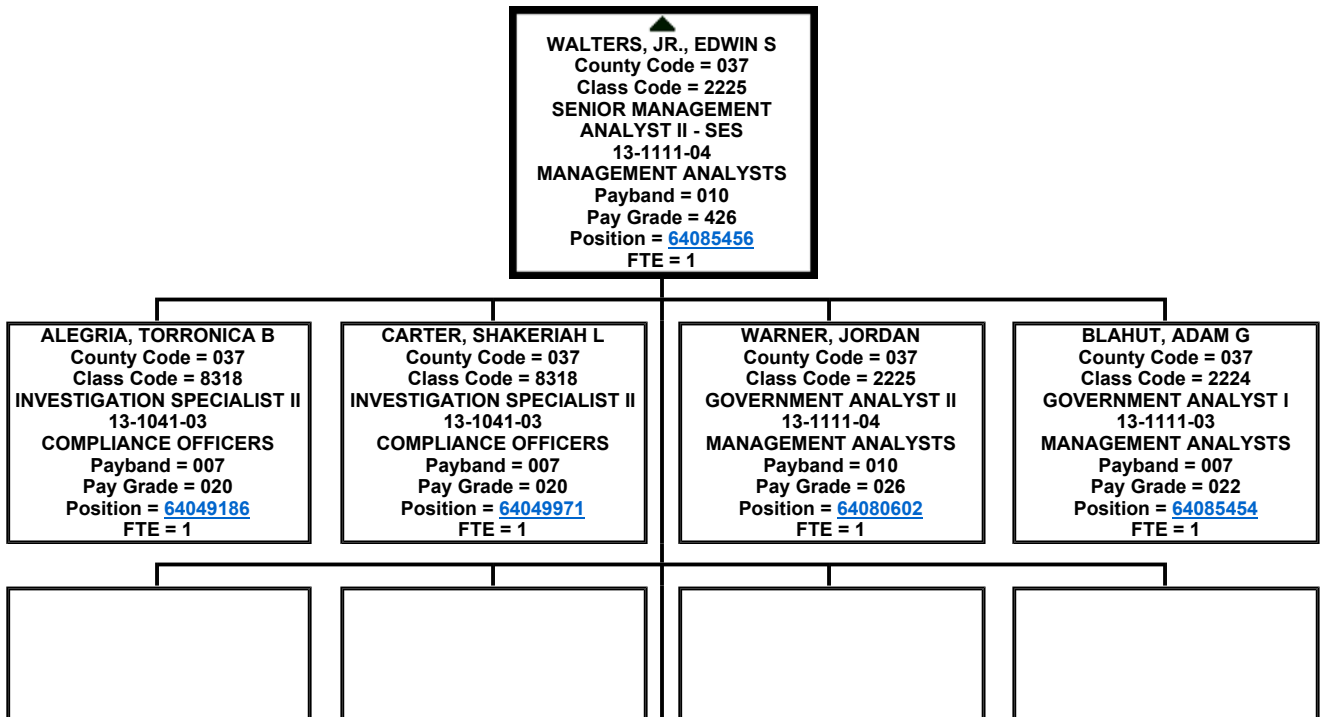
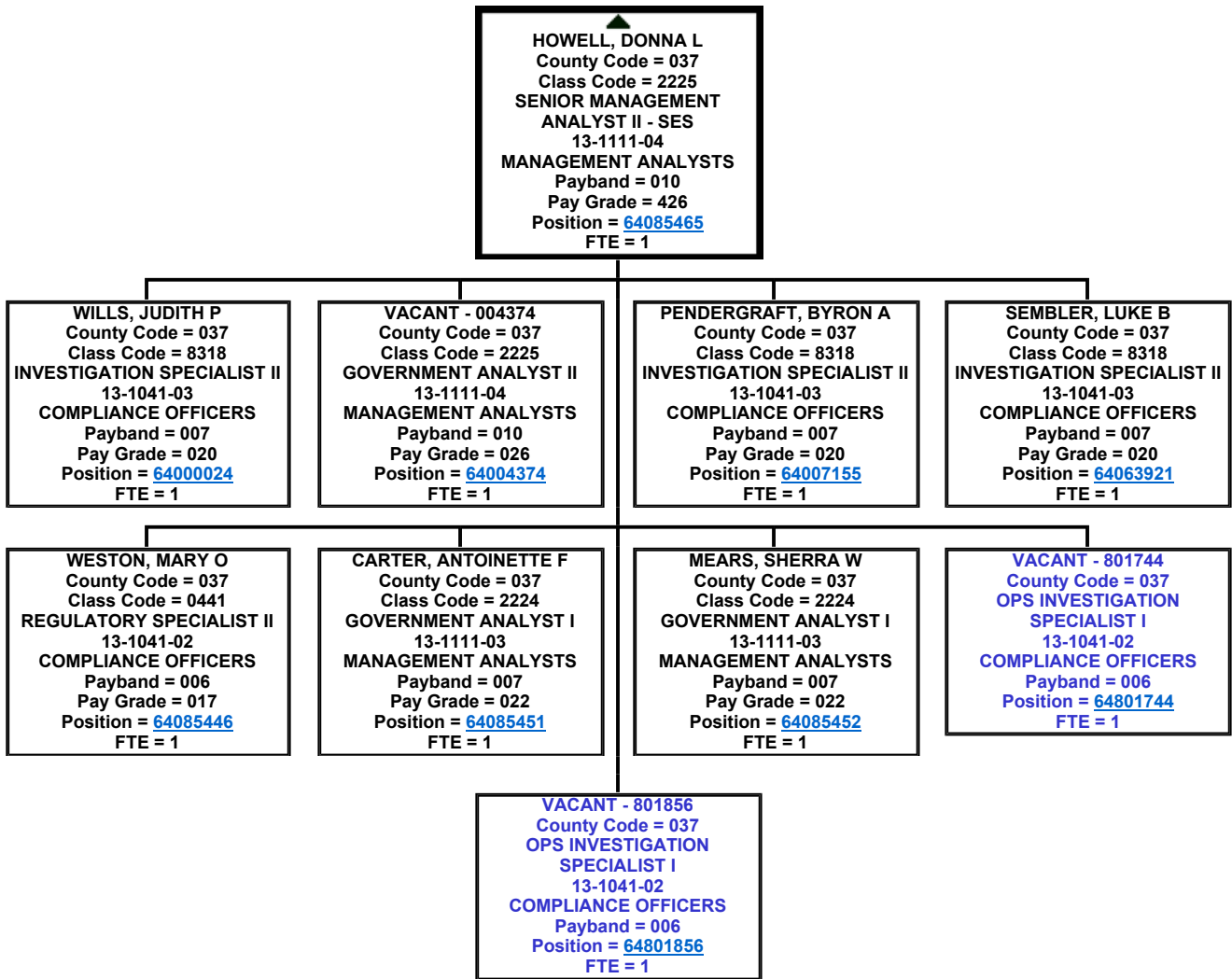


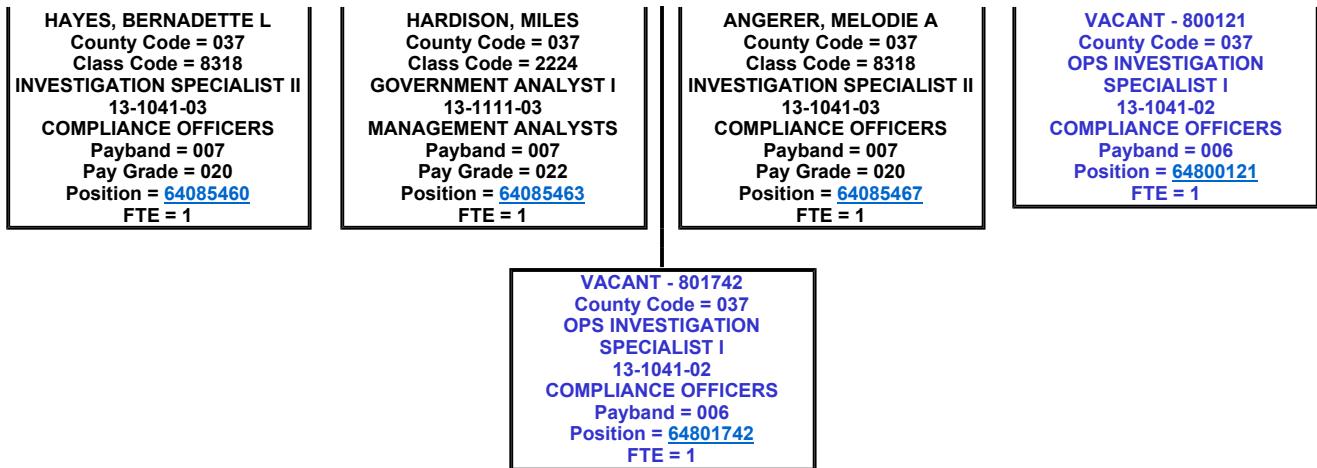


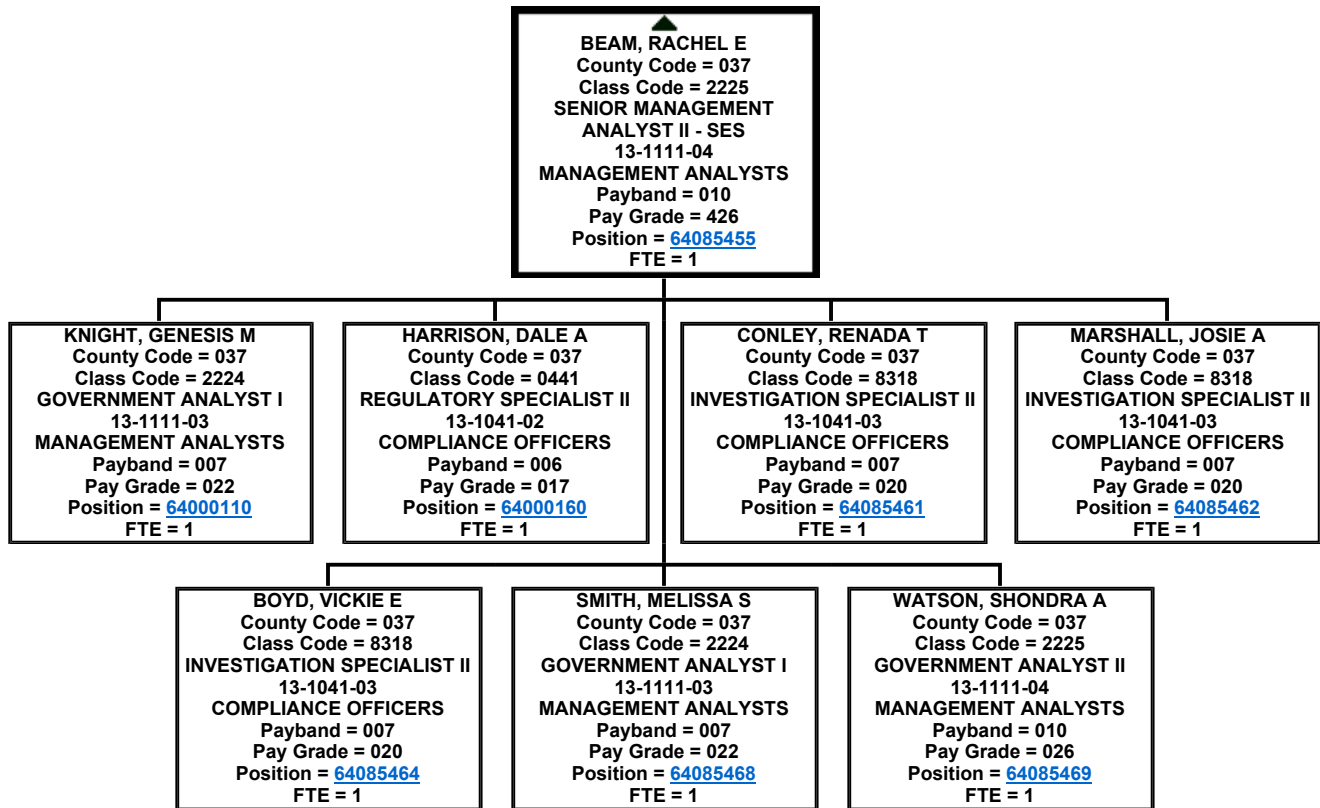


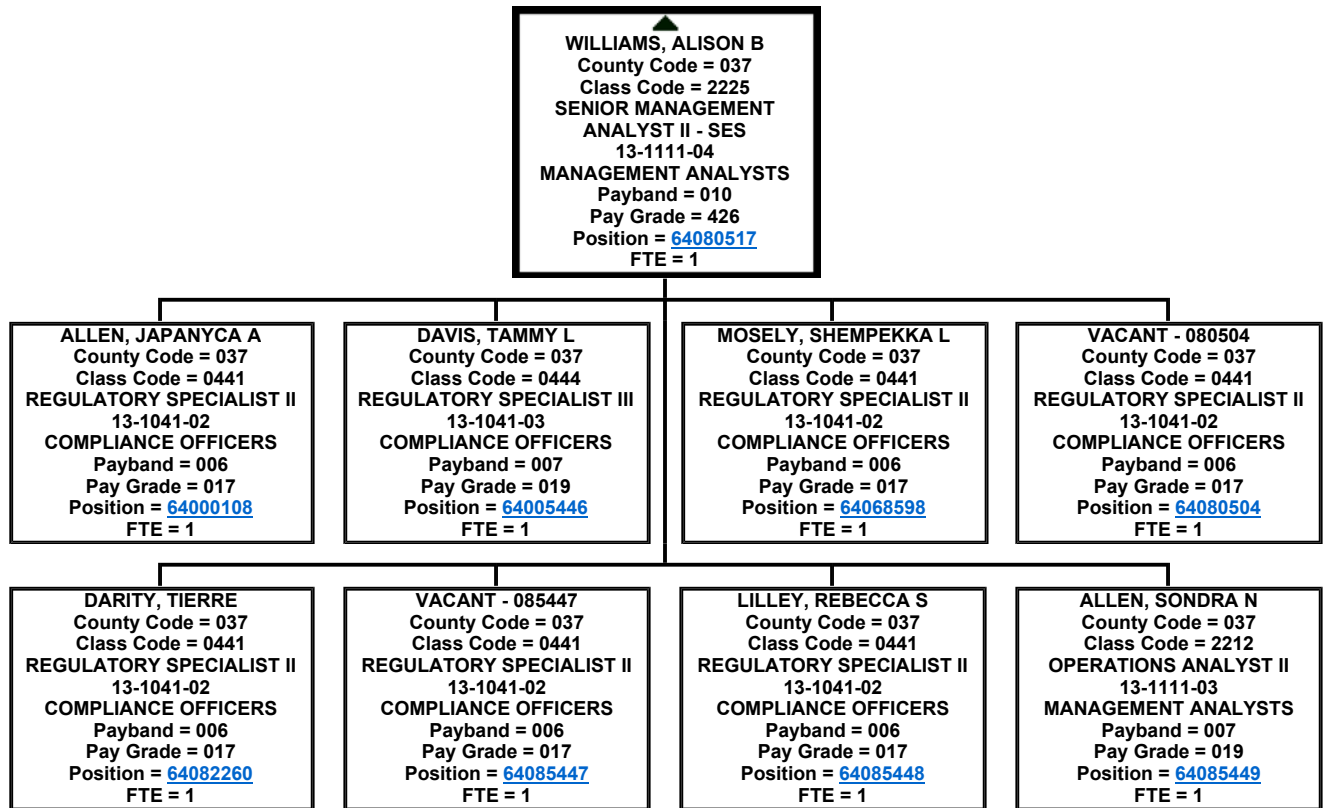


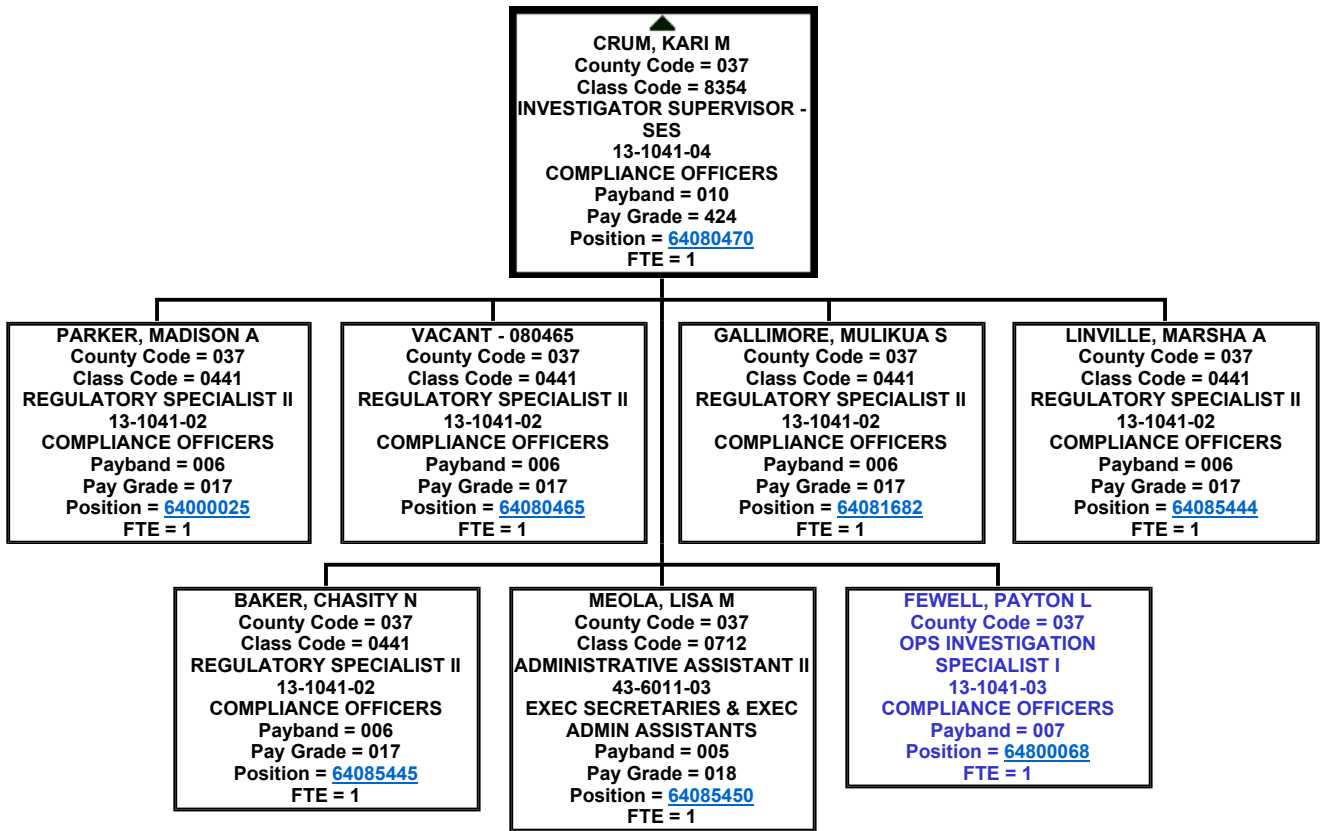
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FAMILY AND GENERAL
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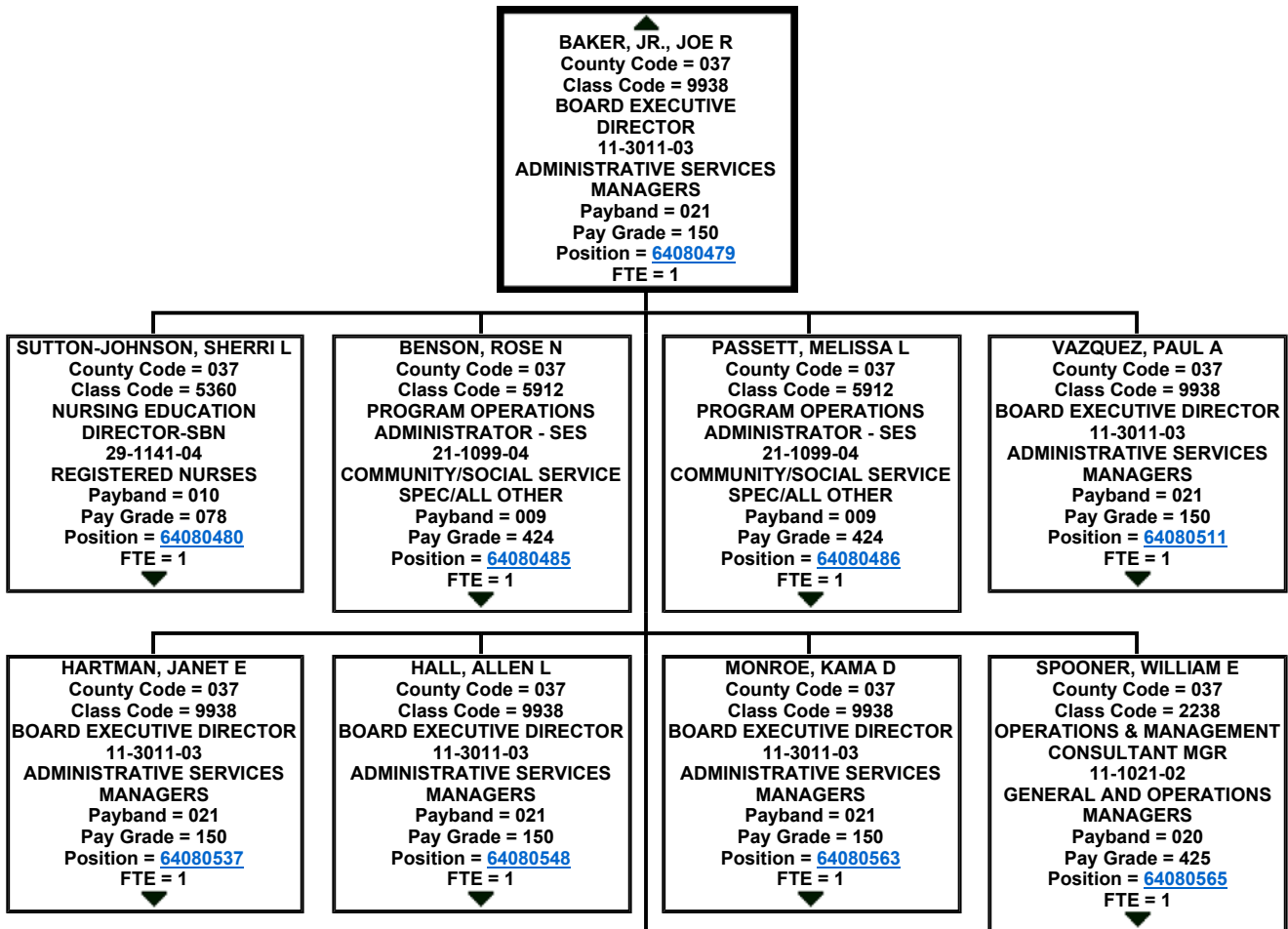
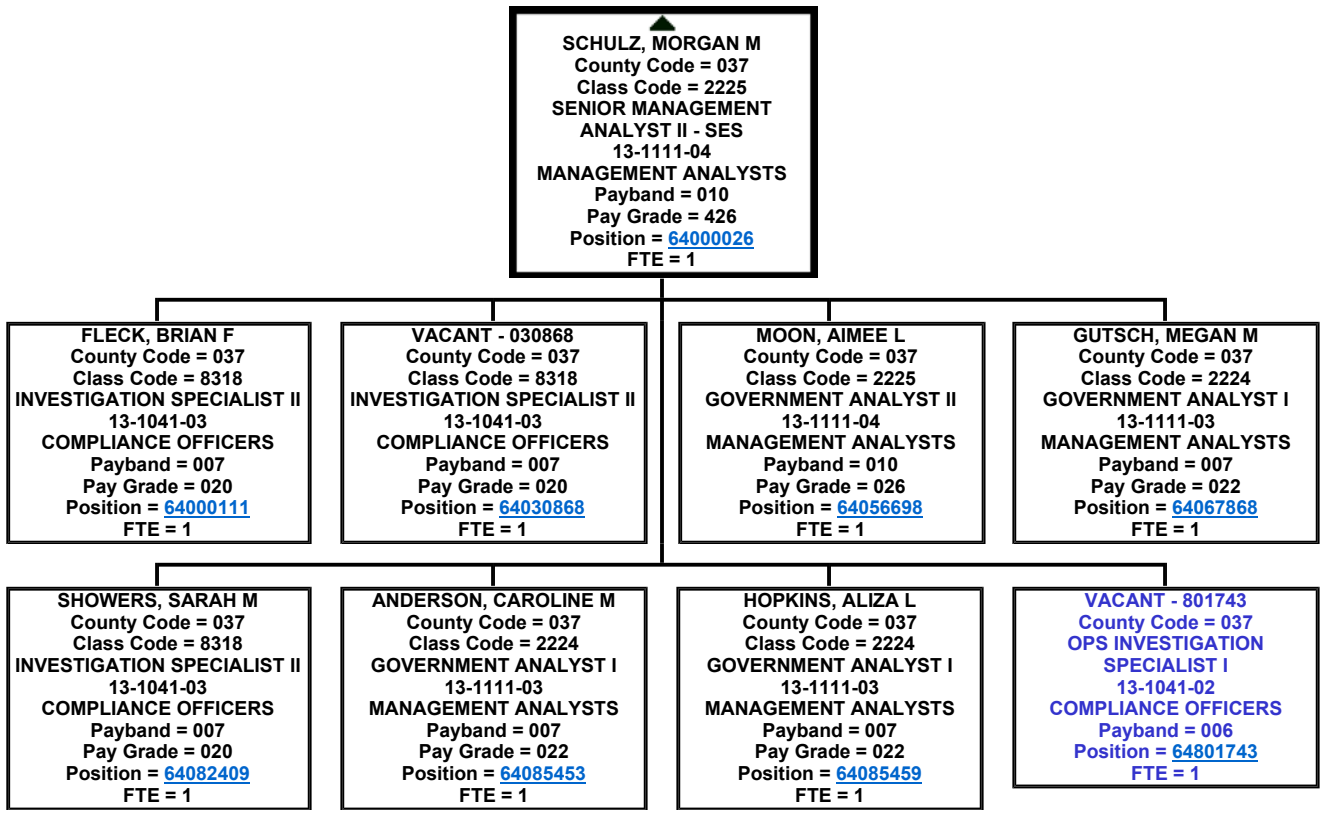


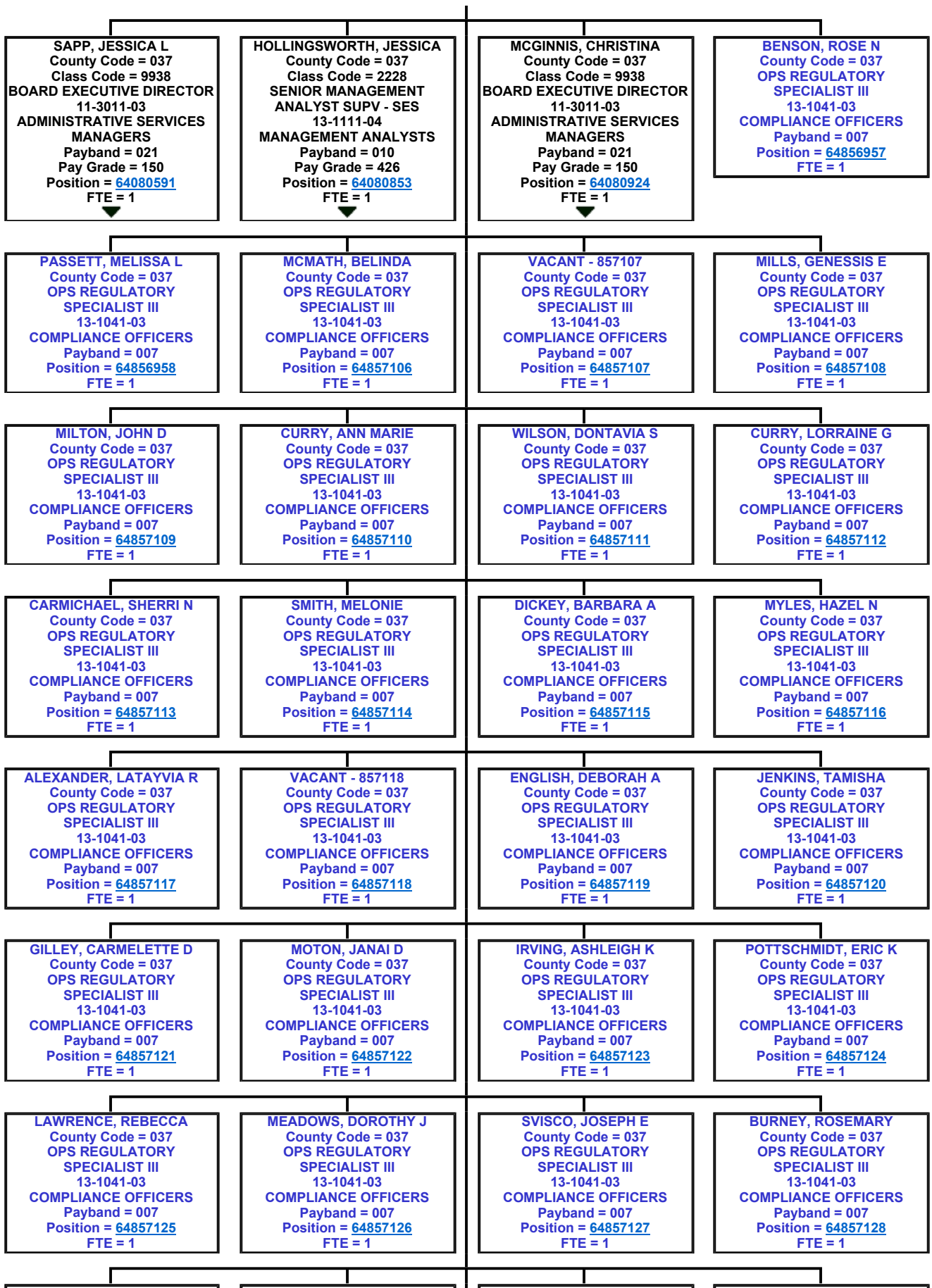


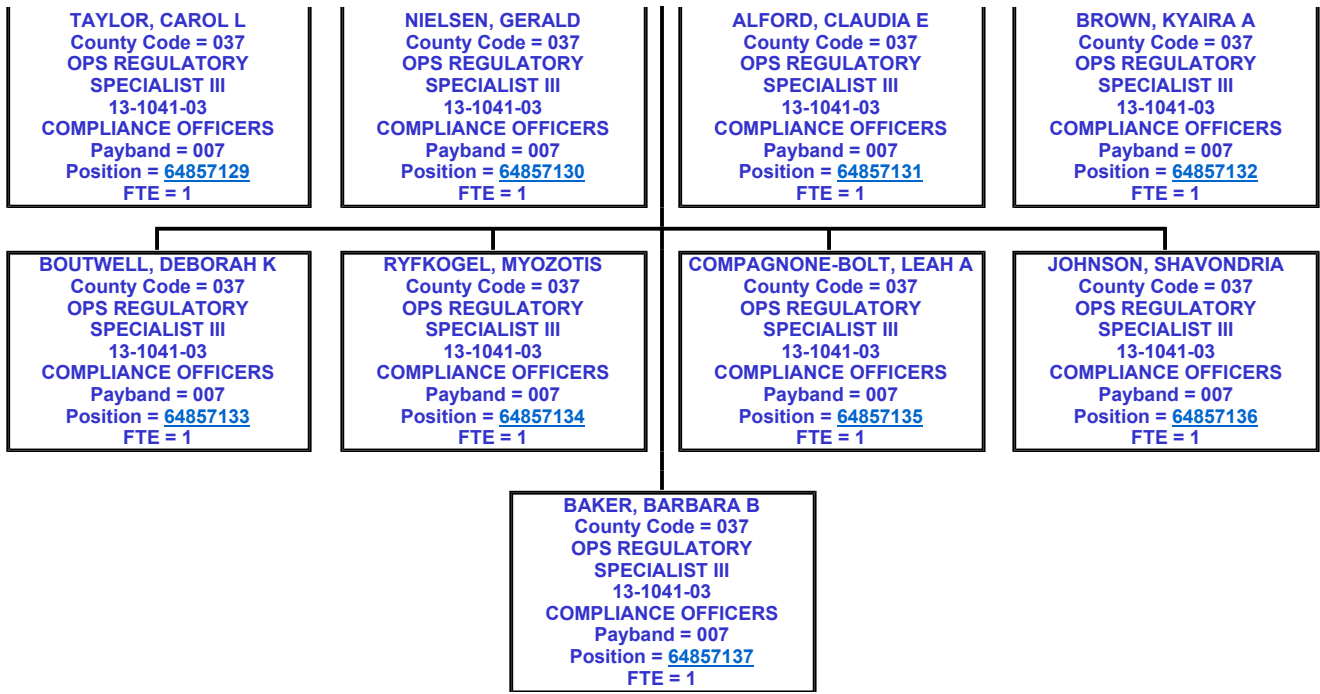


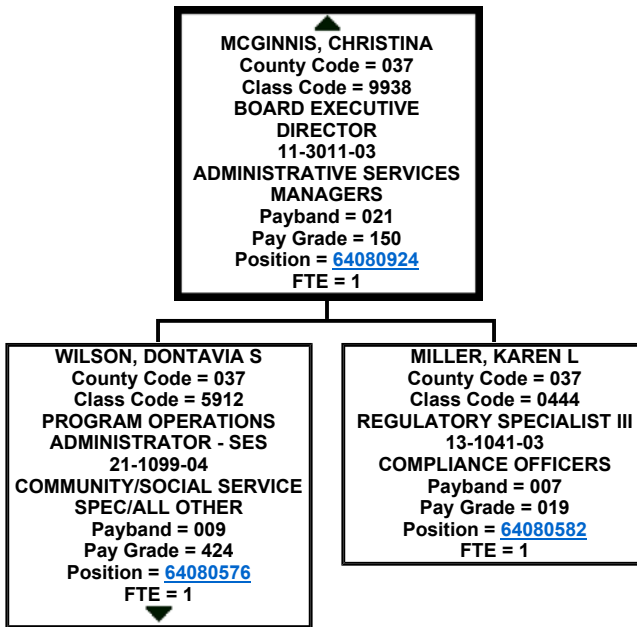


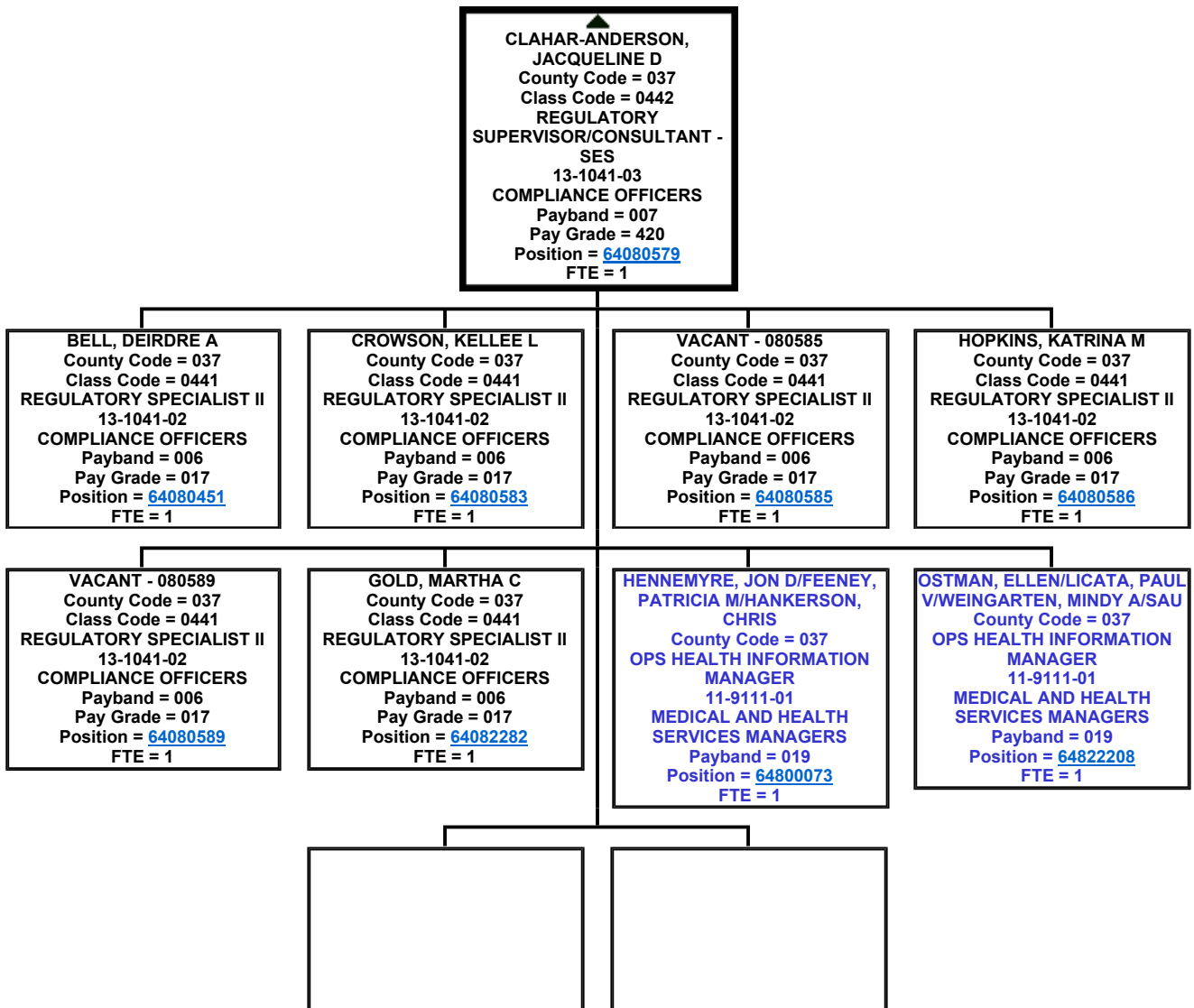
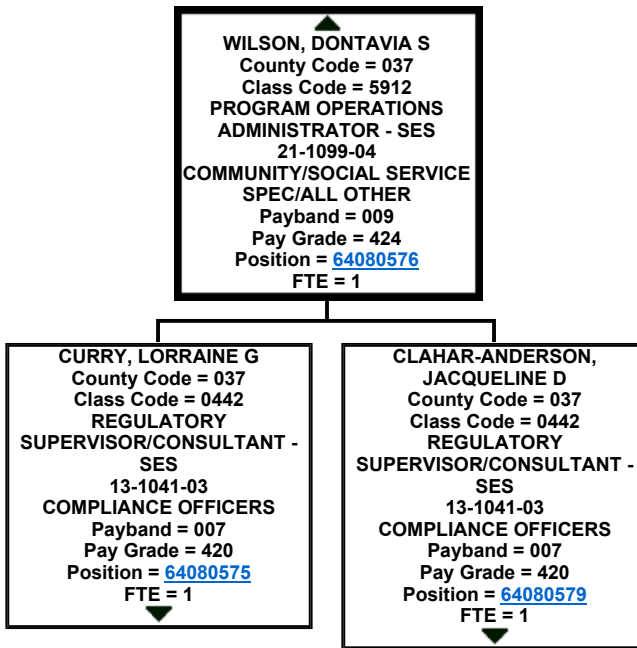






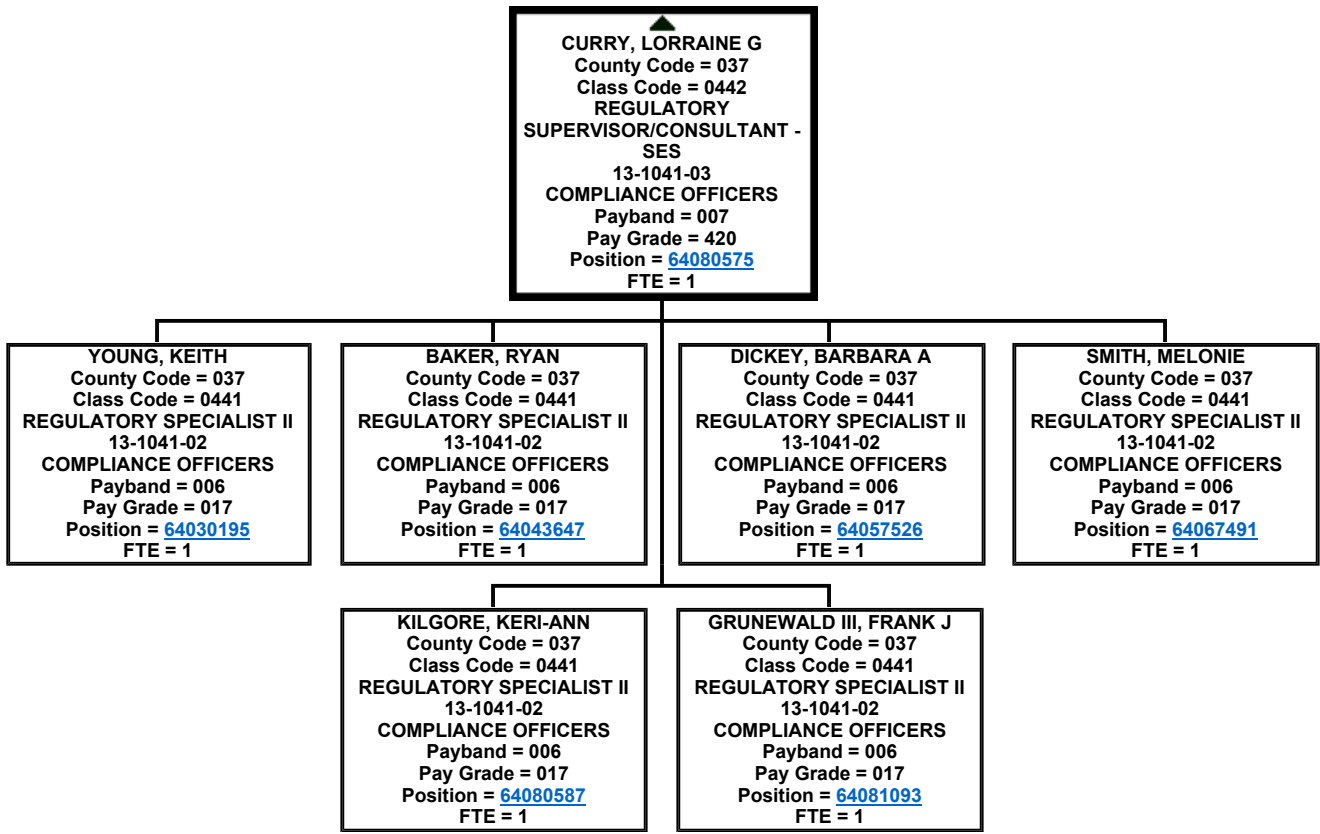


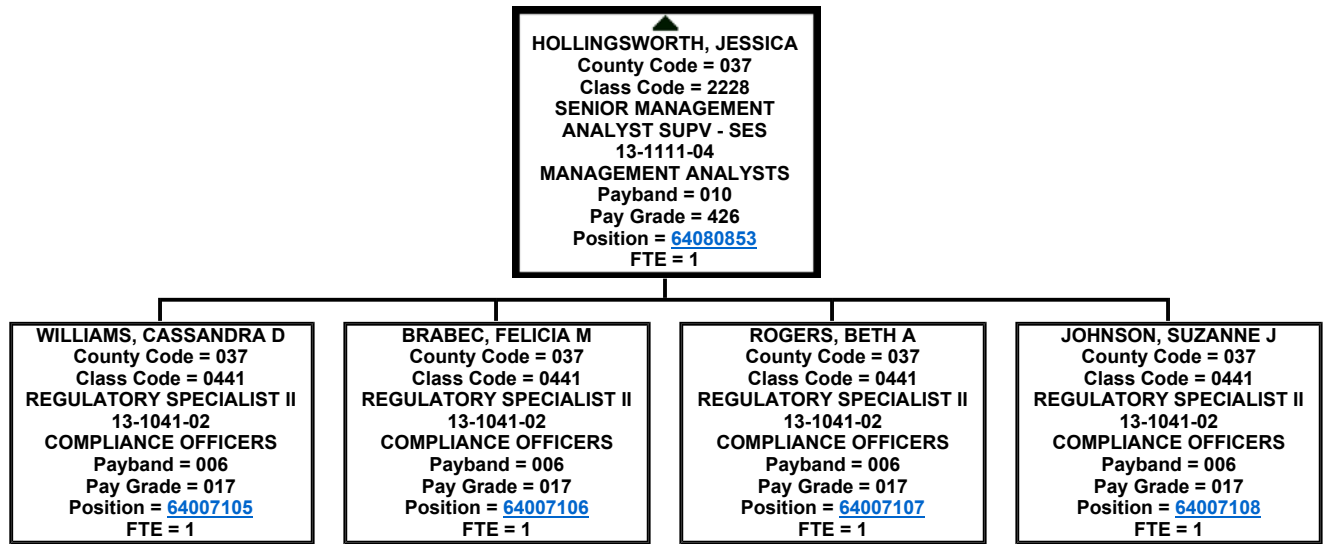


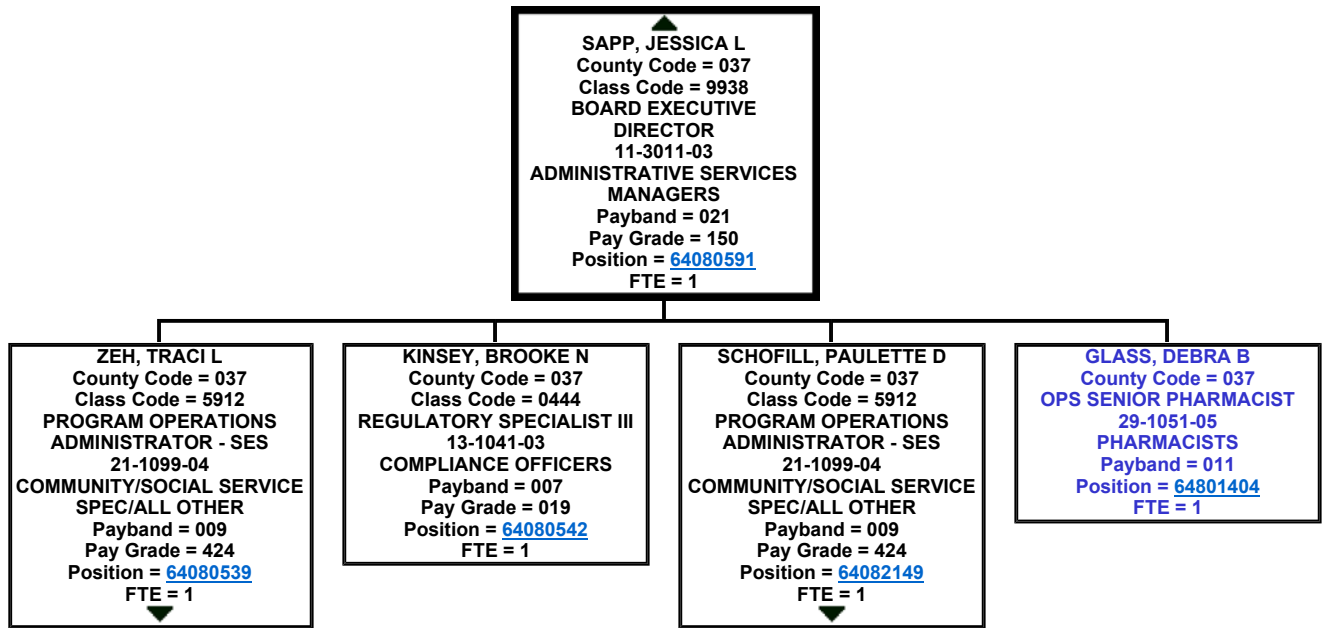


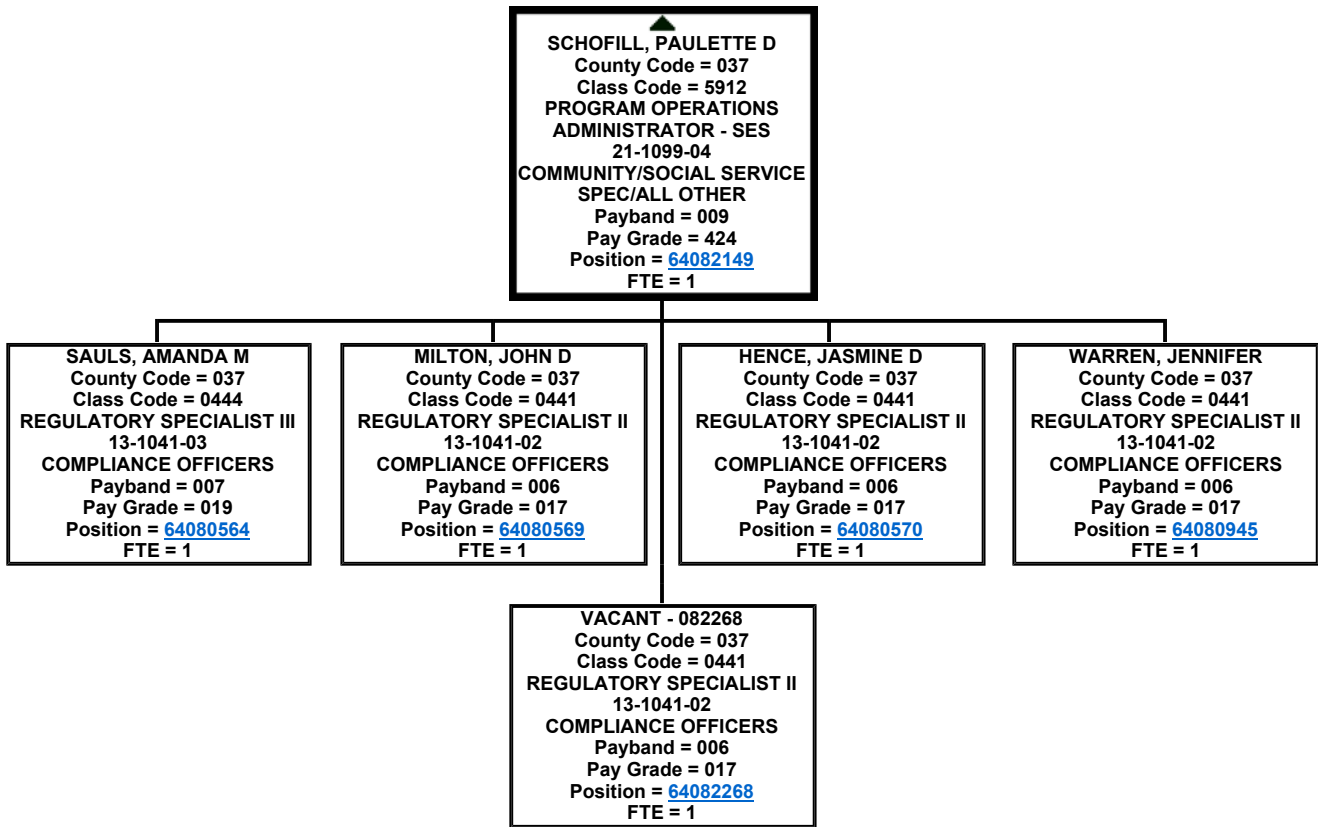
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JOHN E/KEPLEY, STEPHEN
R/MCC
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11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
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Position = [64822424](#)
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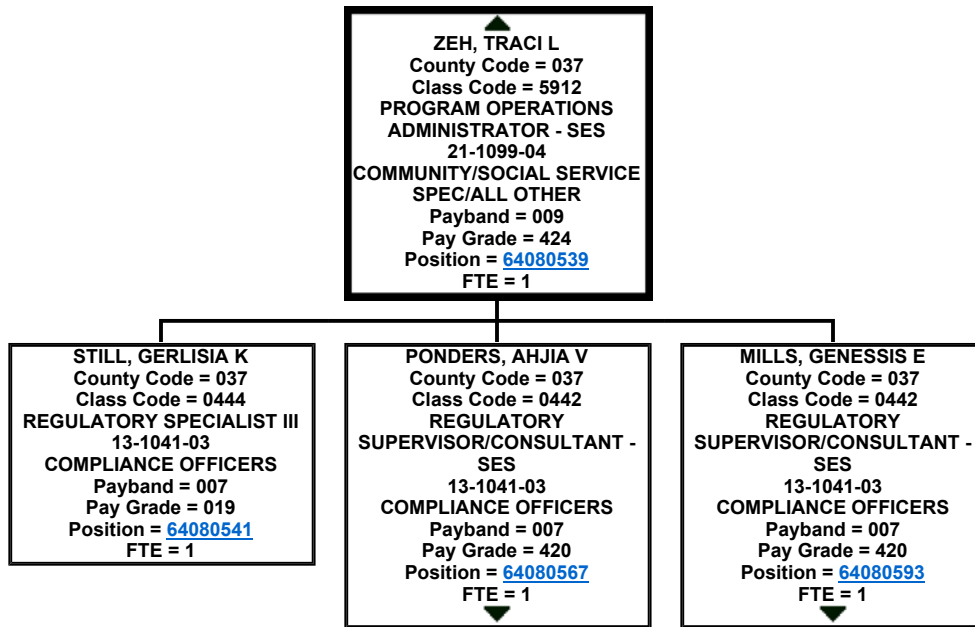
MONTOYA, BEATRIZ
E/VALDES, LINDA/HERNANDEZ,
ALVARO A
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MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 019
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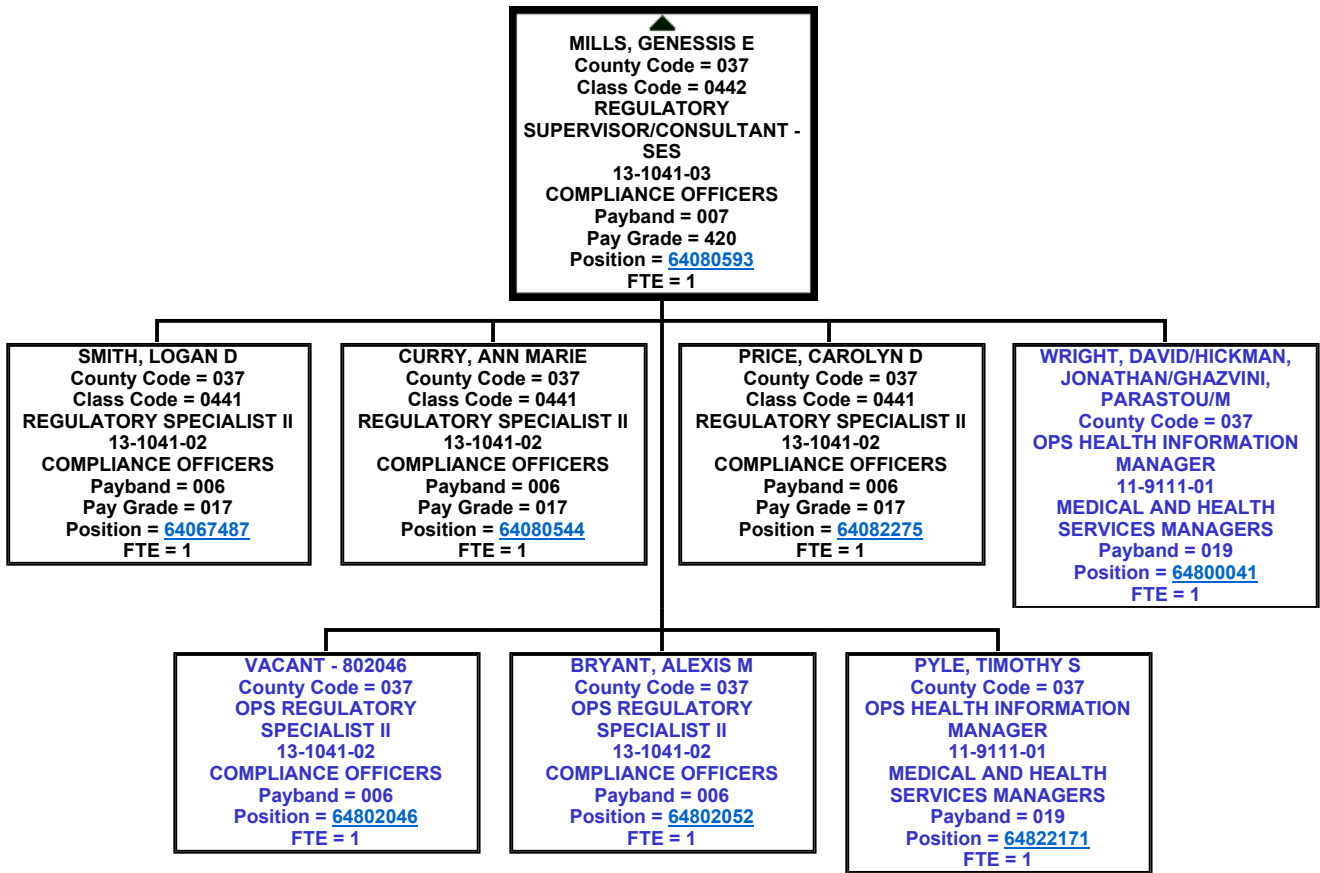


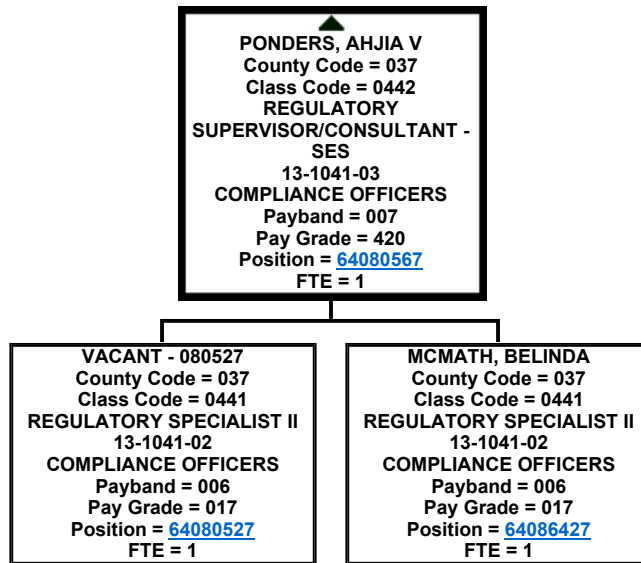


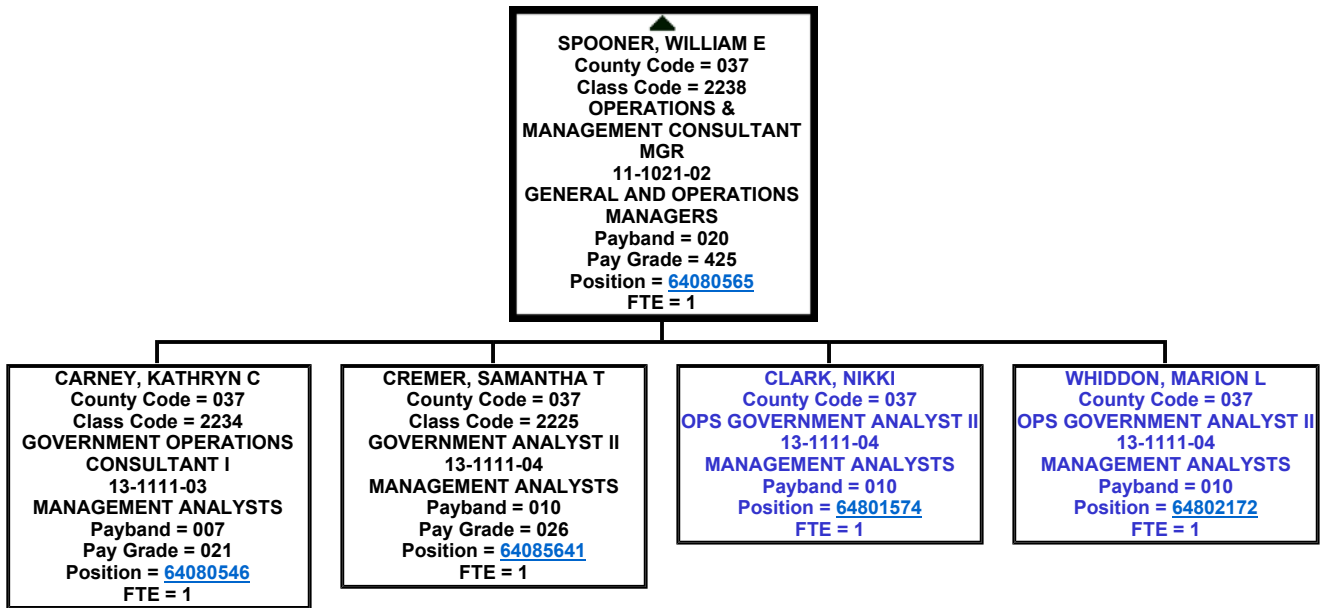


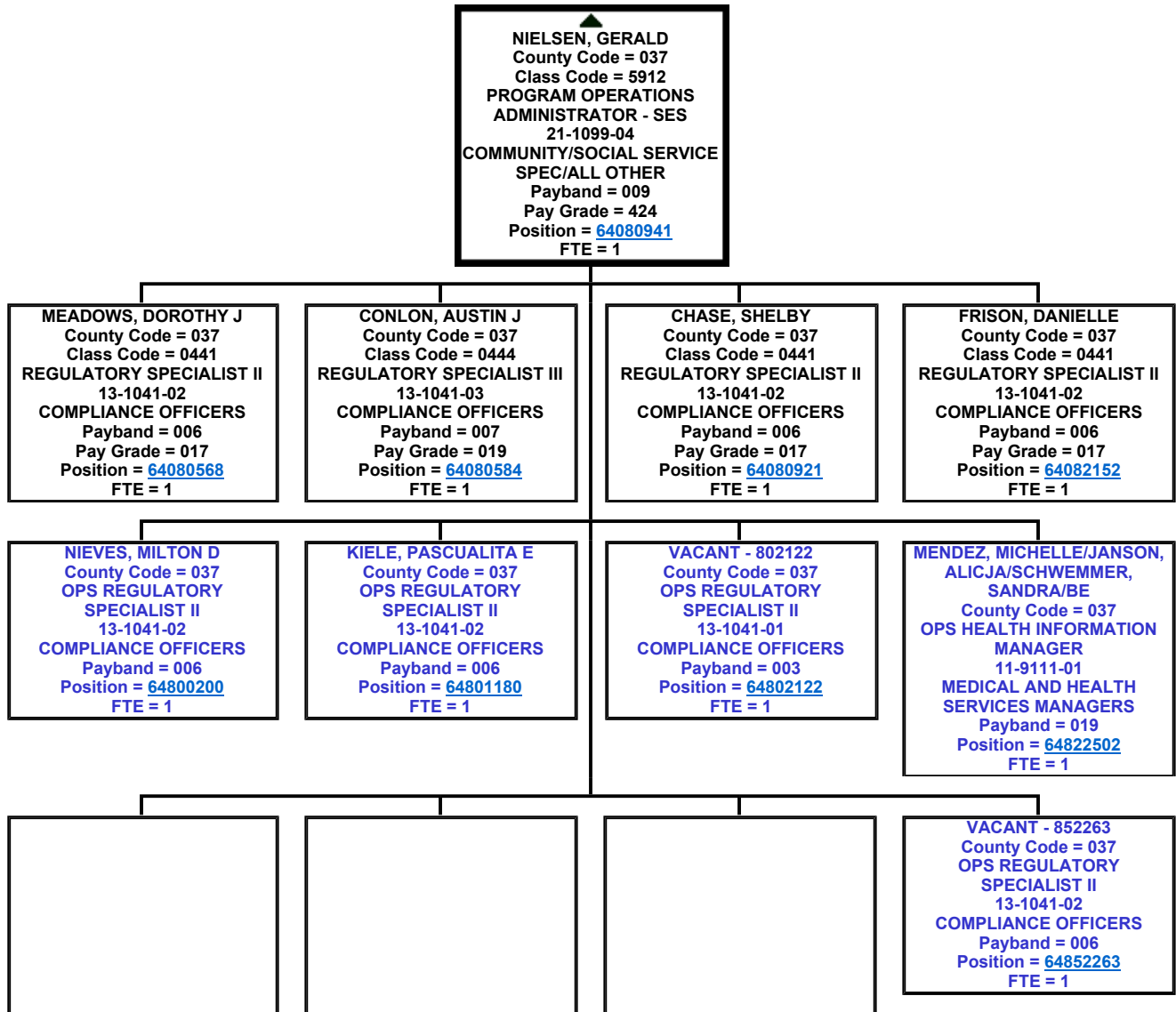
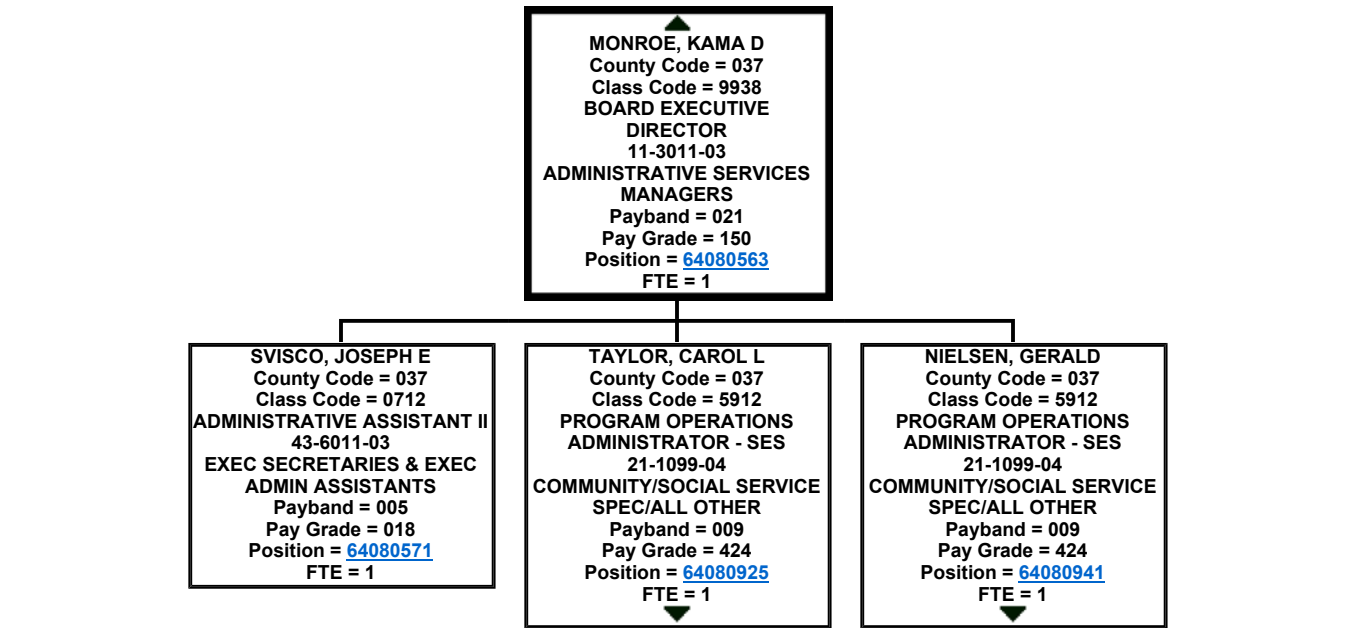












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JENNIFER/BROOKS,
CHRISTOPHE**
County Code = 037
**OPS HEALTH INFORMATION
MANAGER**
11-9111-01
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 019
Position = [64822503](#)
FTE = 1

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RODNEY/VEON, KATHY
K/MOREAU**
County Code = 037
**OPS HEALTH INFORMATION
MANAGER**
11-9111-01
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 019
Position = [64822591](#)
FTE = 1

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SHERRY S/RUTLAND, KRISTEN**
County Code = 037
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**MEDICAL AND HEALTH
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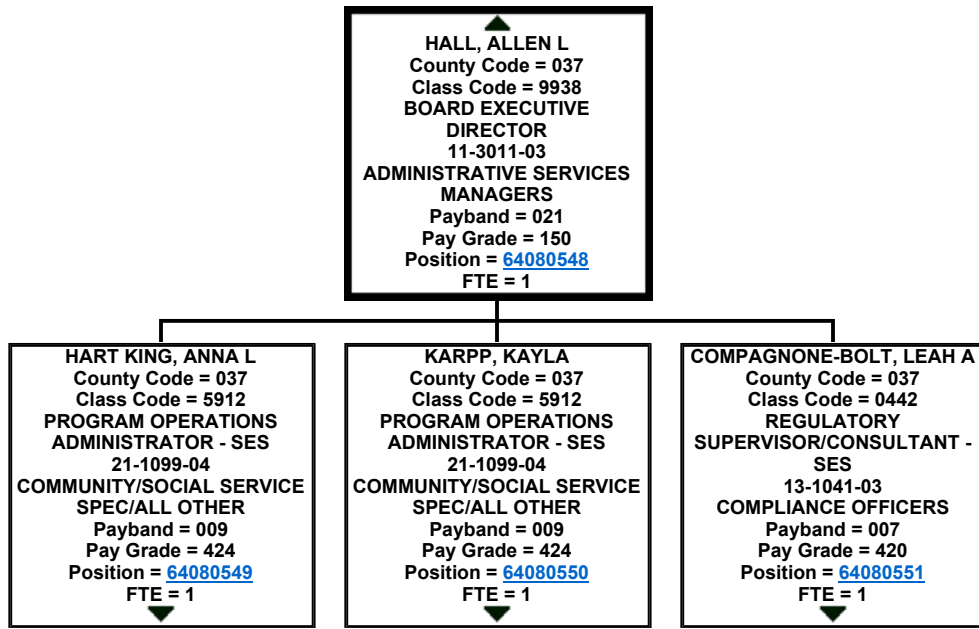
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SPEC/ALL OTHER
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 Pay Grade = 424
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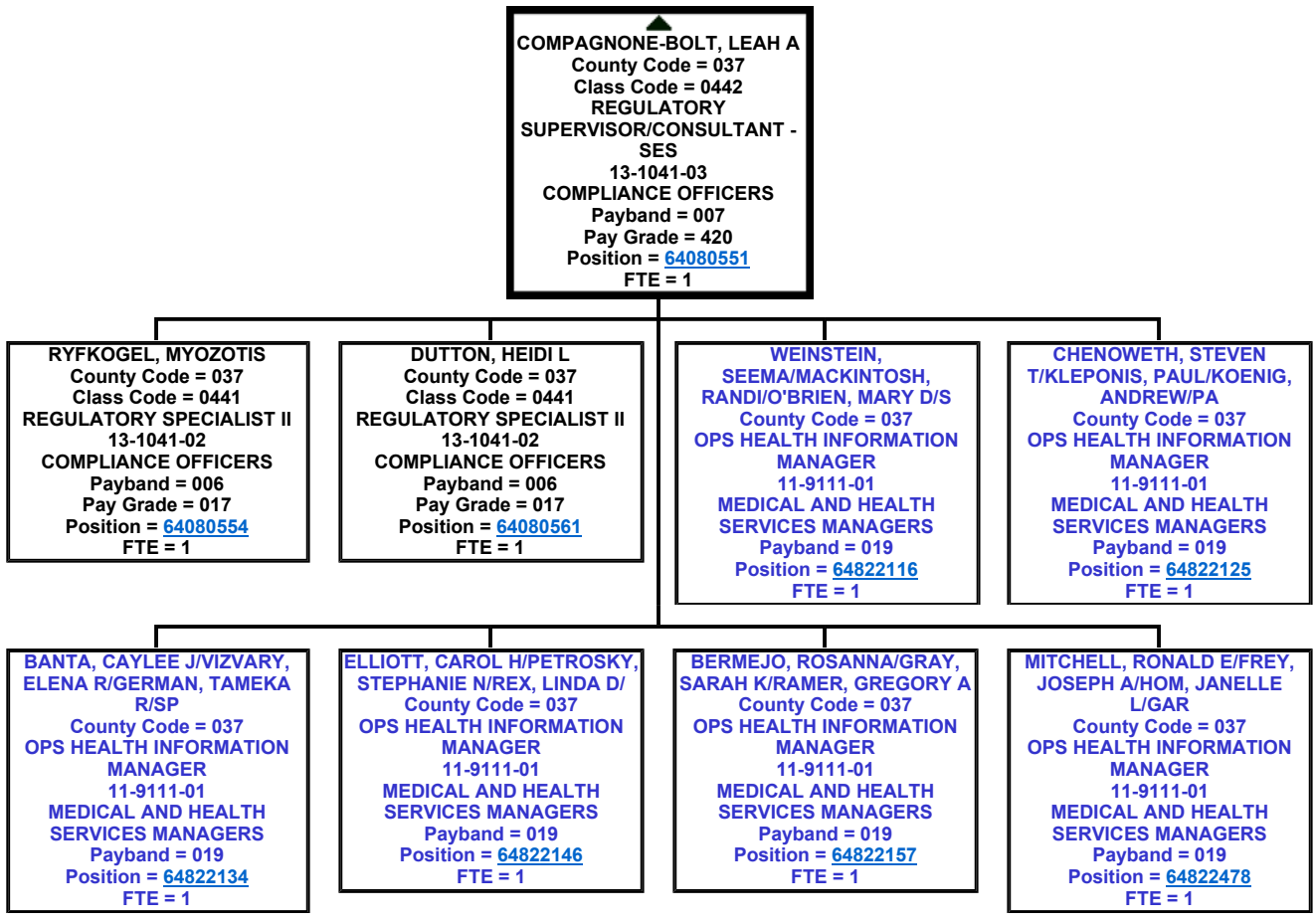
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COMPLIANCE OFFICERS
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 Pay Grade = 017
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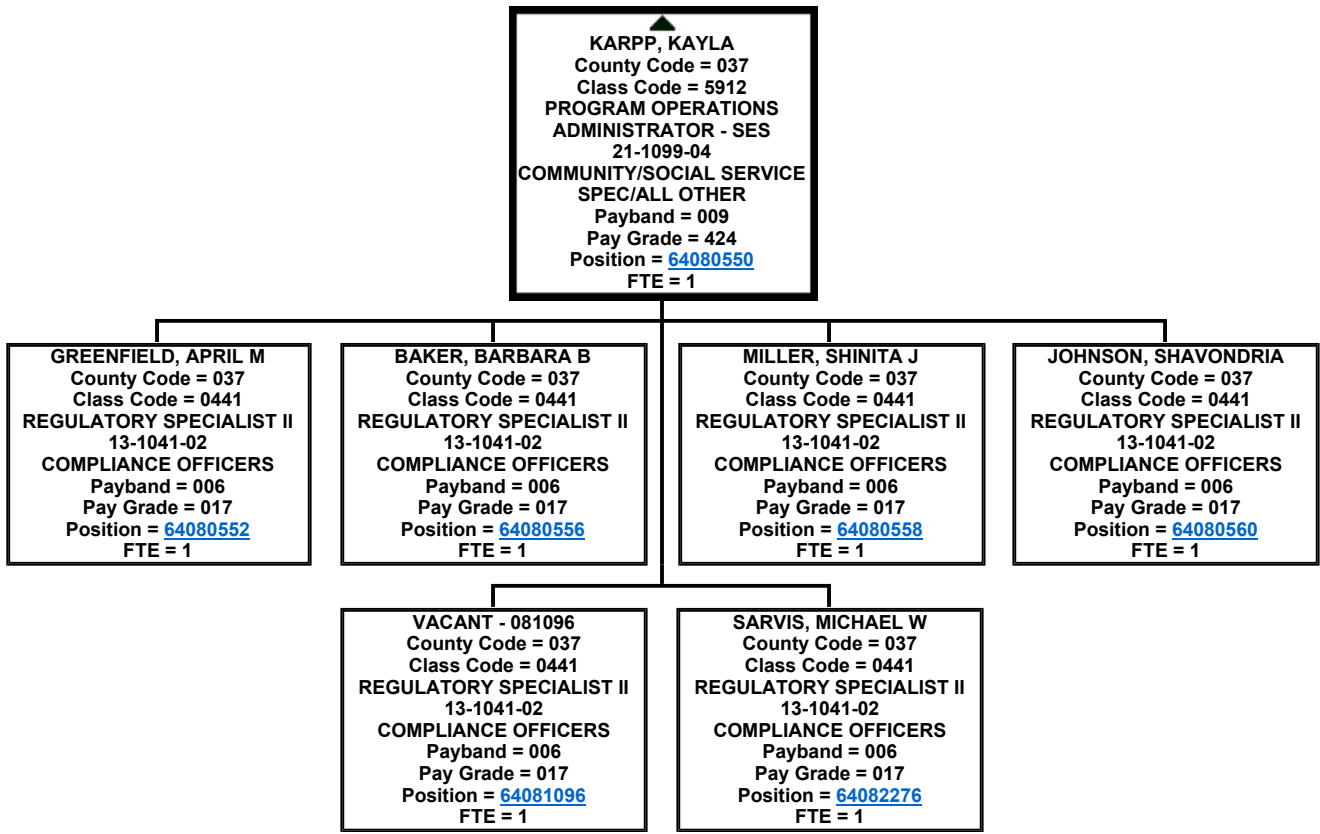
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COMPLIANCE OFFICERS
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 Pay Grade = 017
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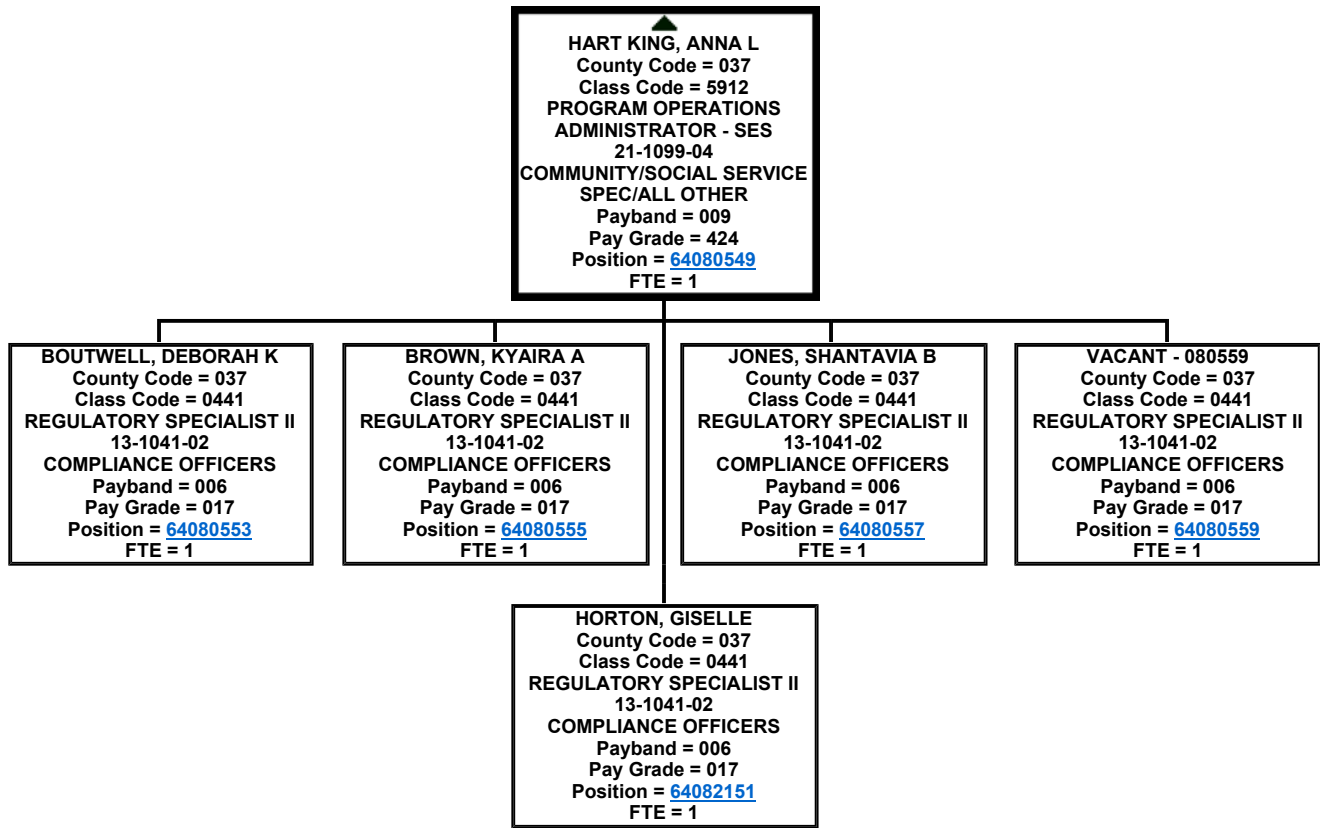
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COMPLIANCE OFFICERS
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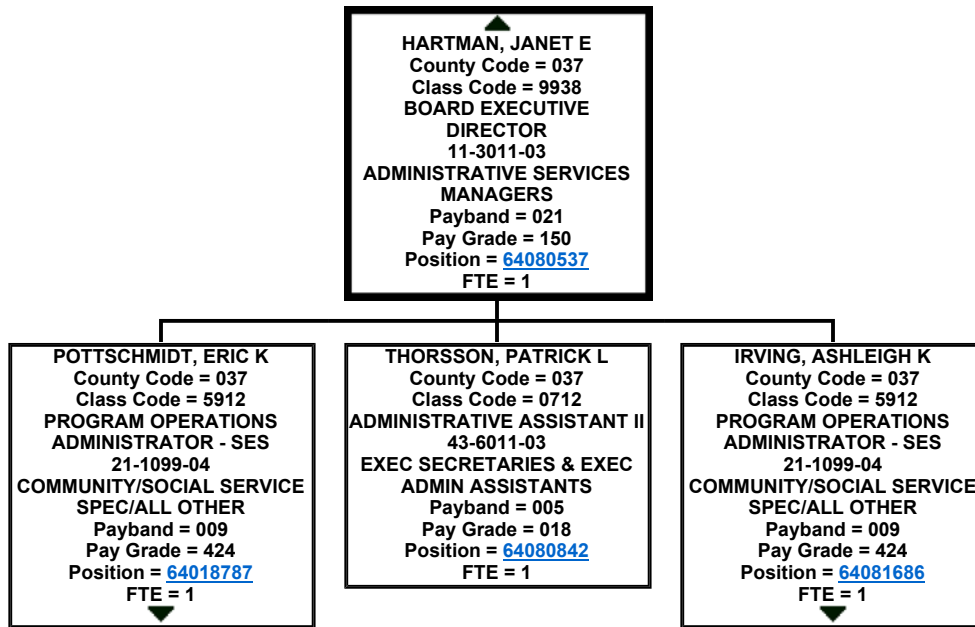
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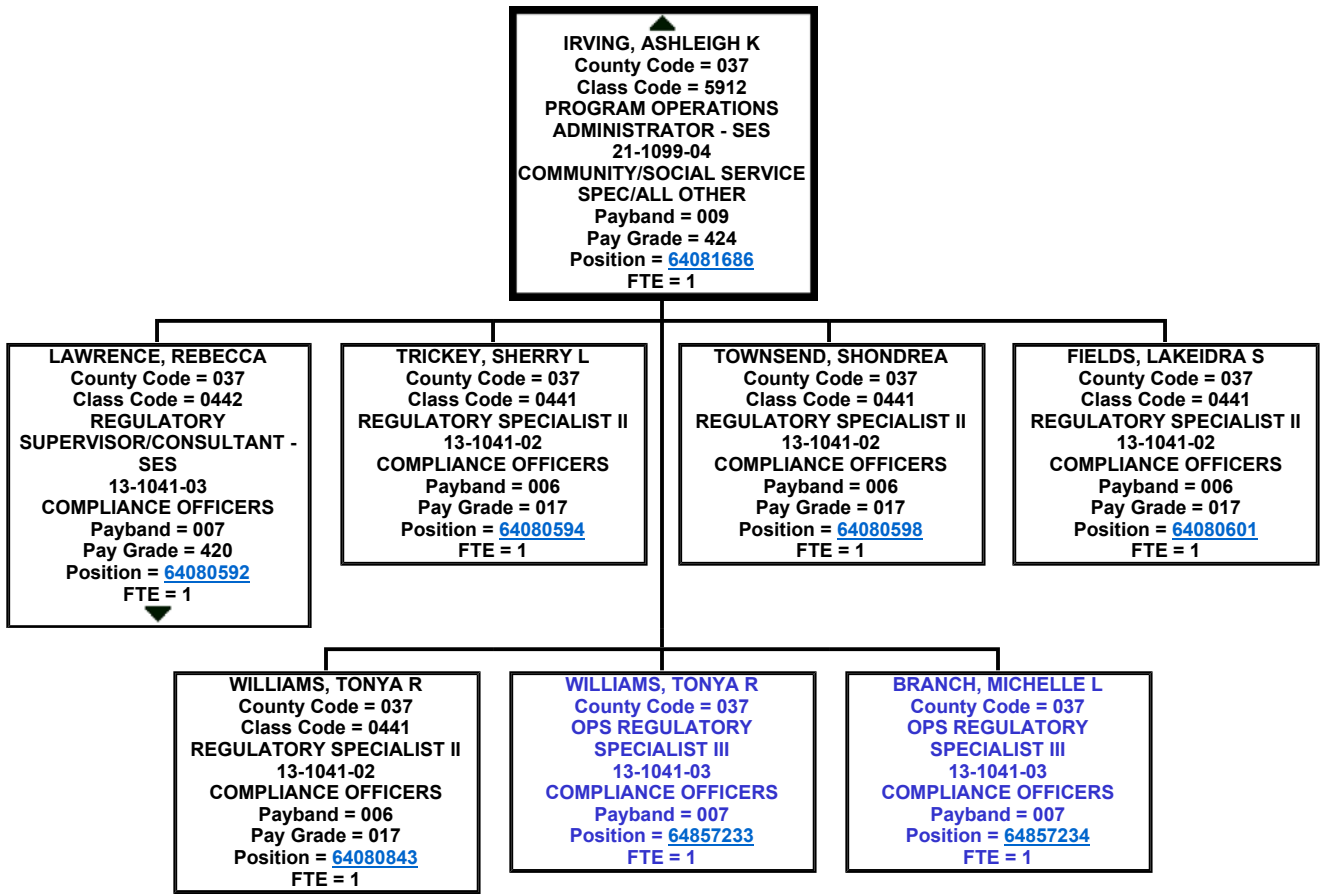












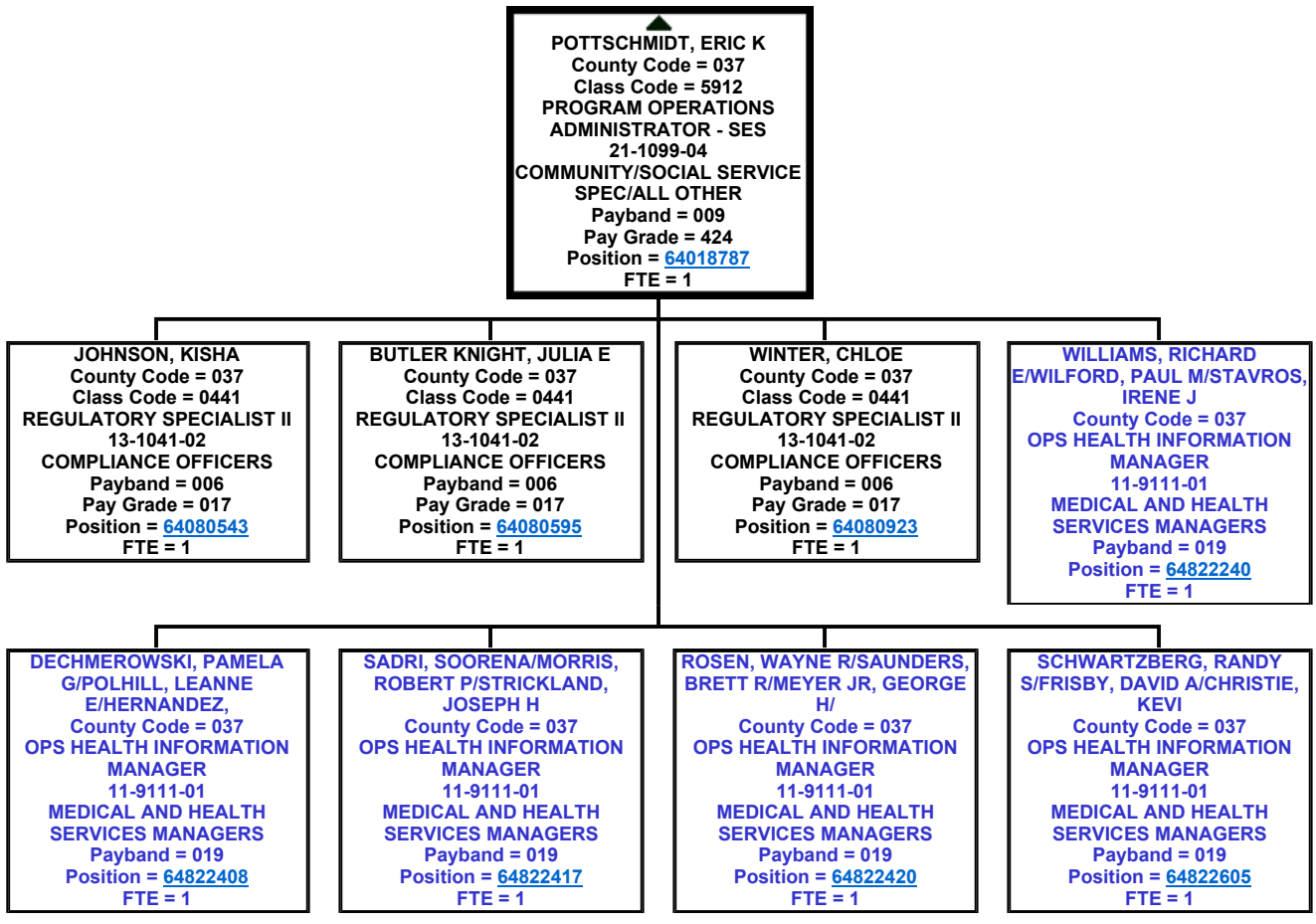
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 Pay Grade = 420
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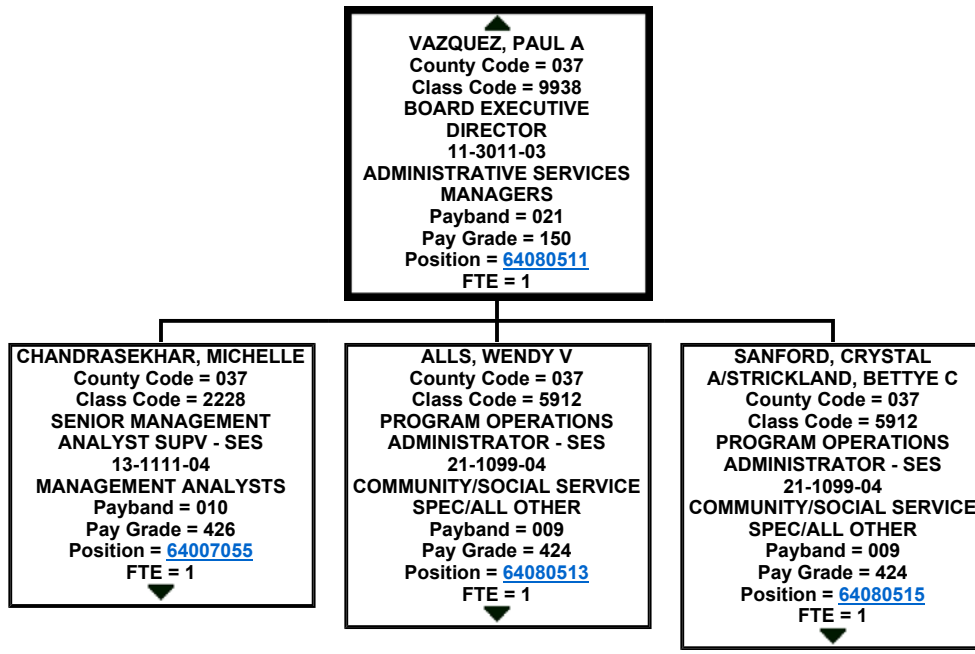
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COMPLIANCE OFFICERS
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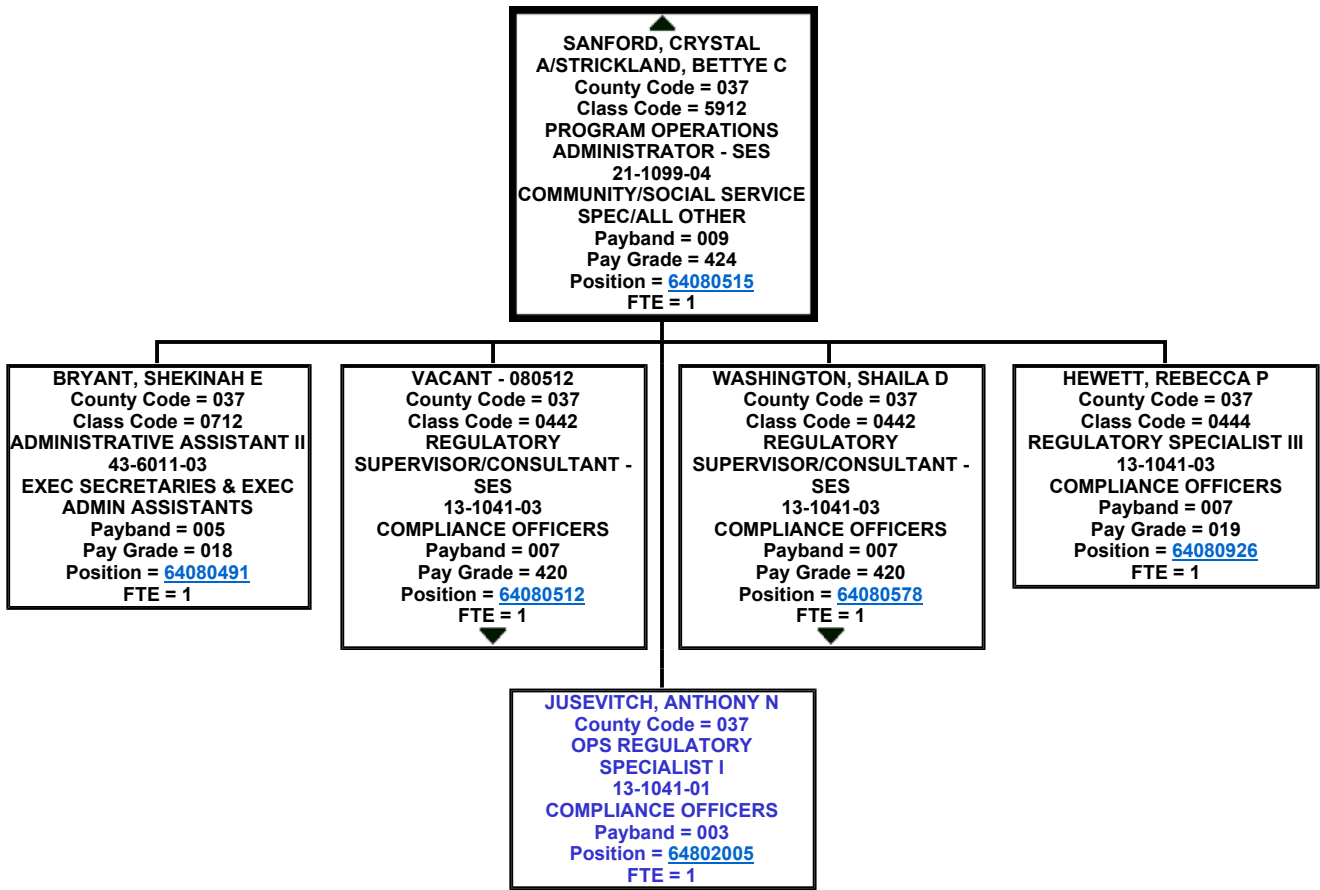
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COMPLIANCE OFFICERS
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 Pay Grade = 017
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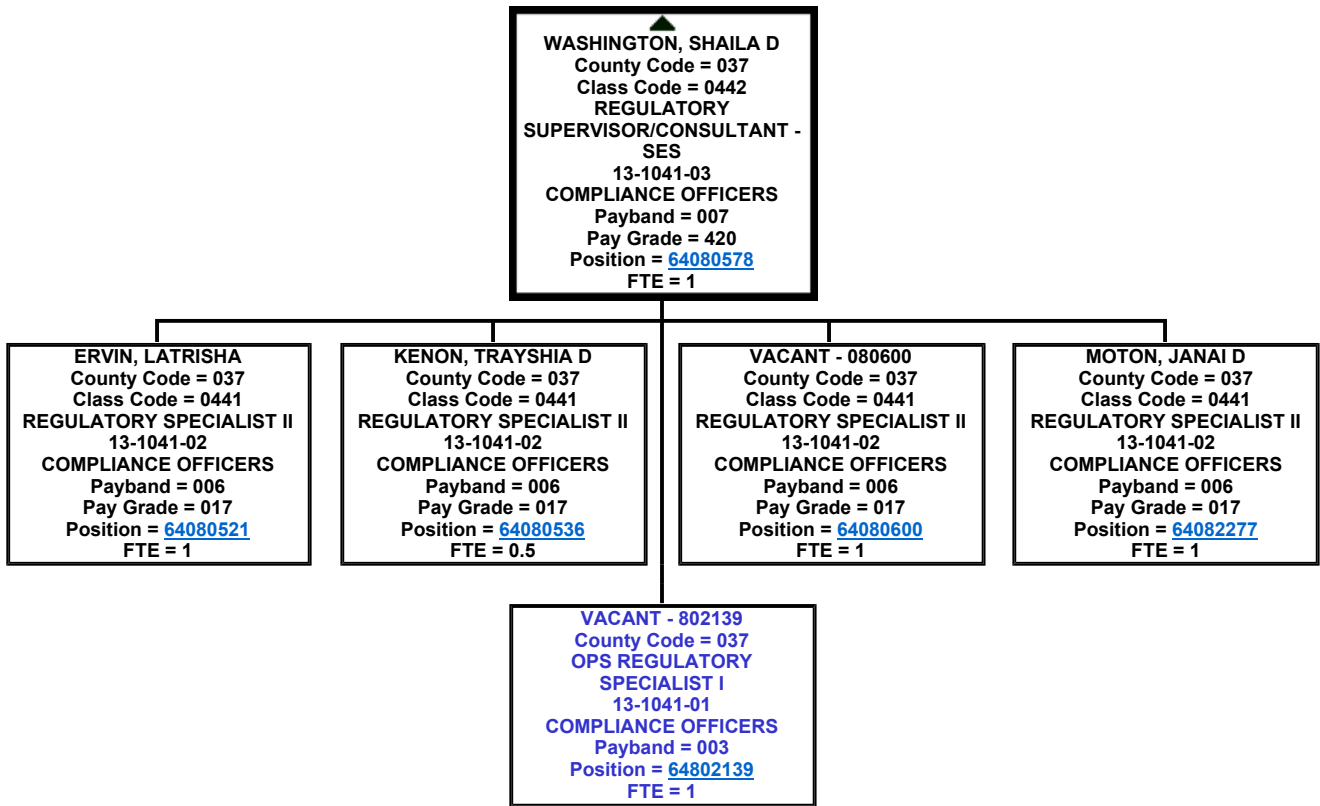
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COMPLIANCE OFFICERS
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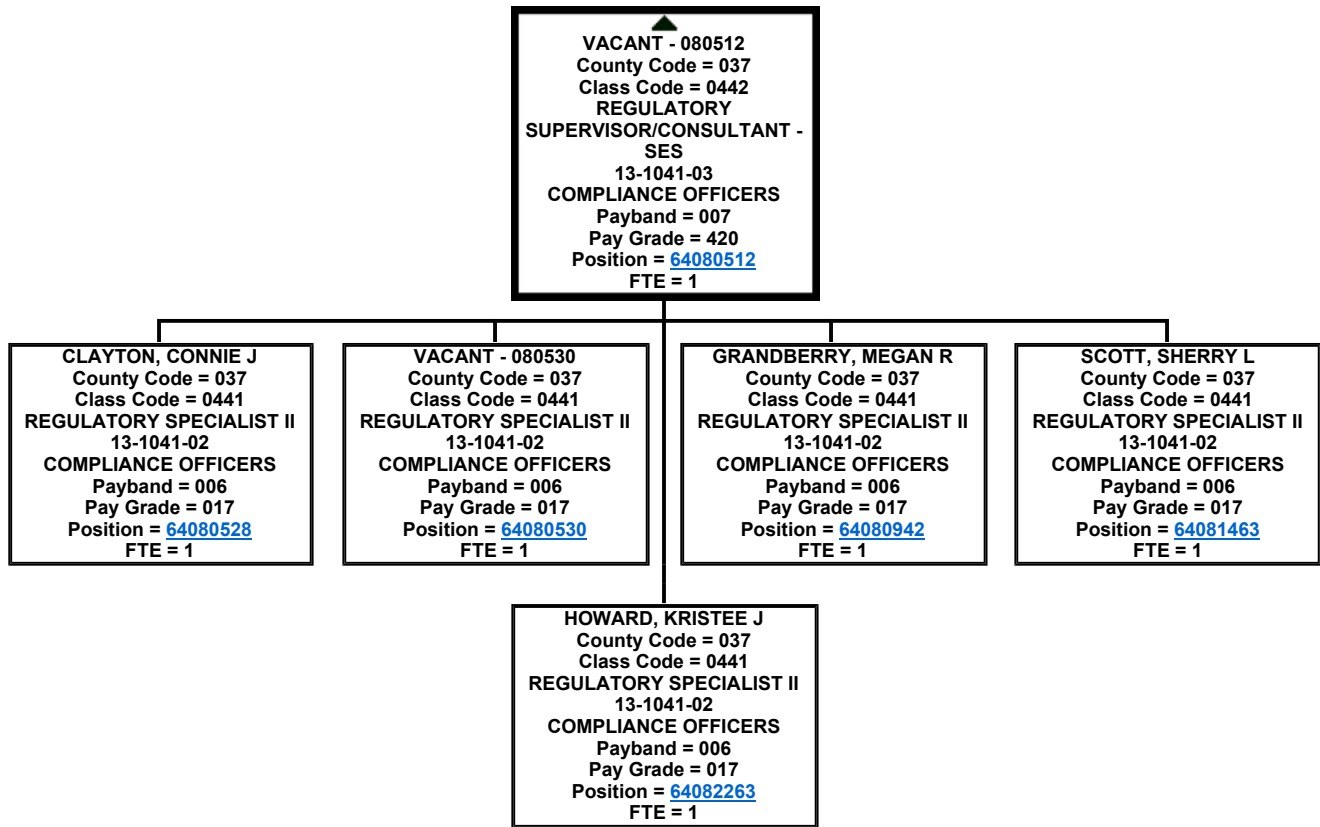
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COMPLIANCE OFFICERS
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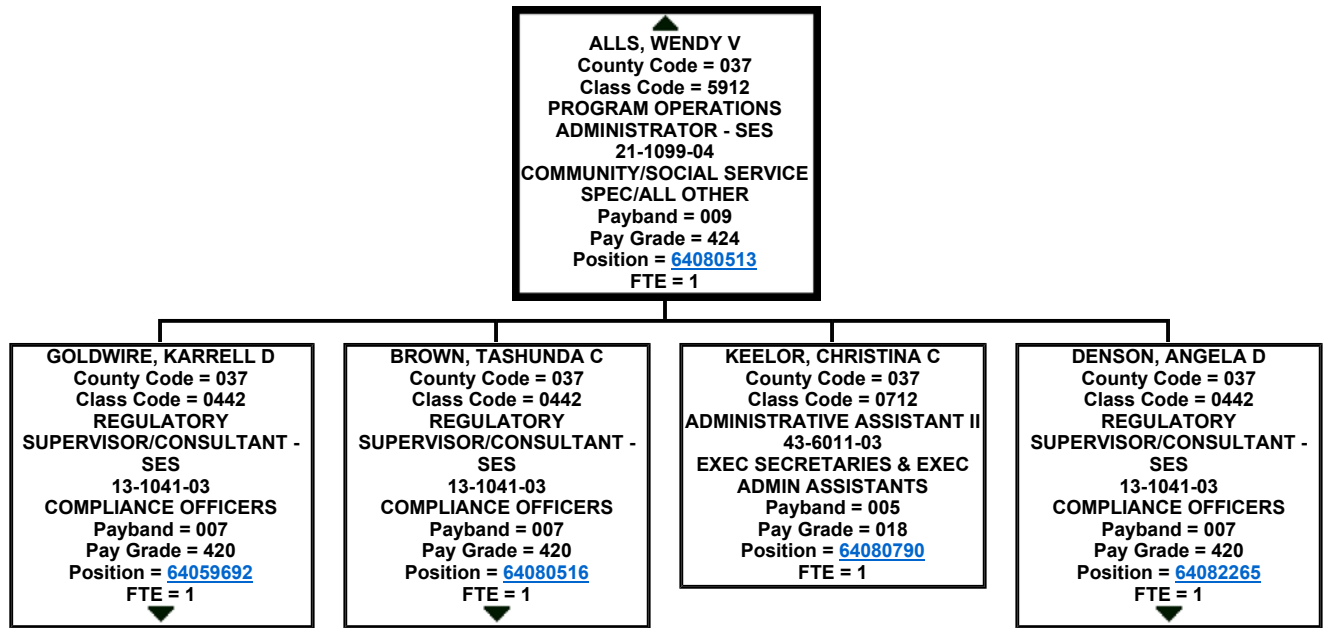












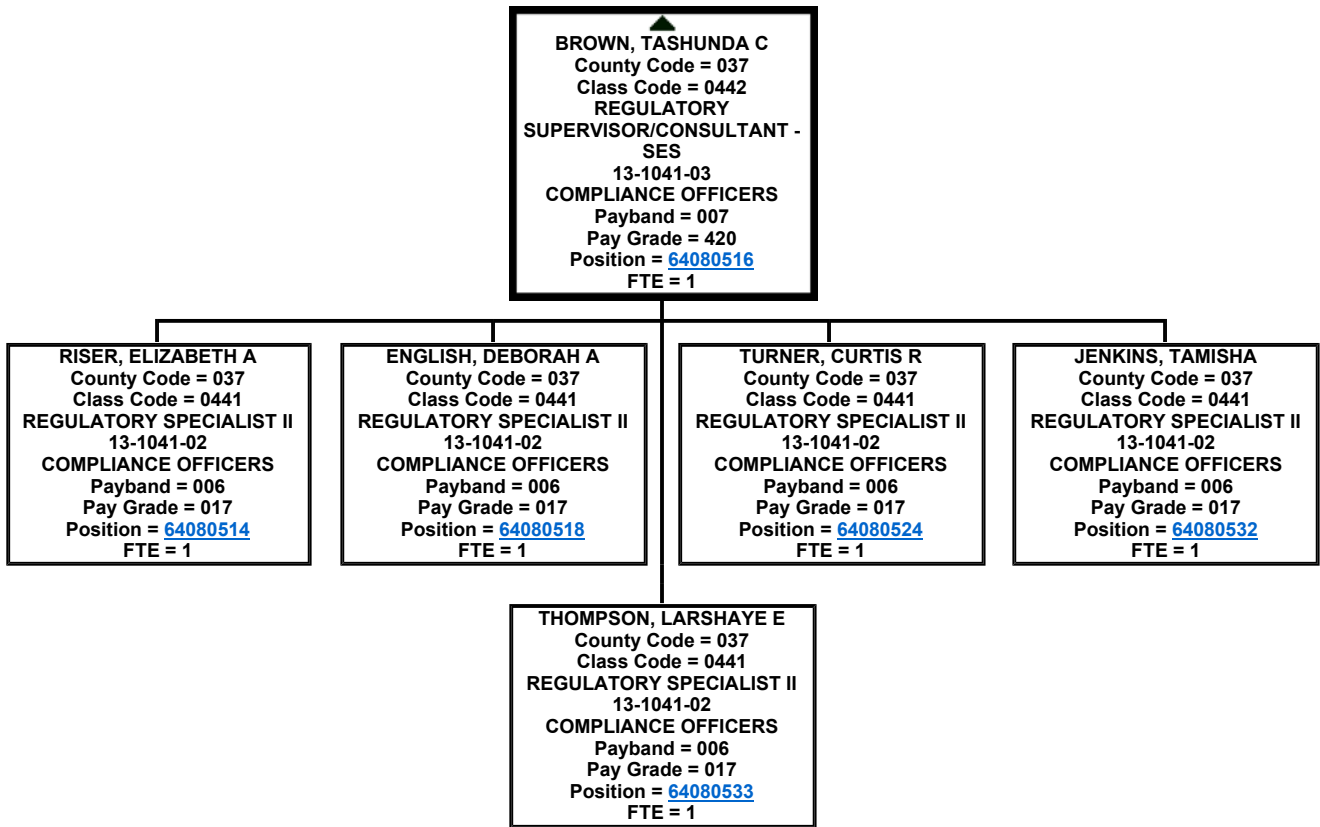
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DENSON, ANGELA D
 County Code = 037
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 13-1041-03
COMPLIANCE OFFICERS
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 Pay Grade = 420
 Position = [64082265](#)
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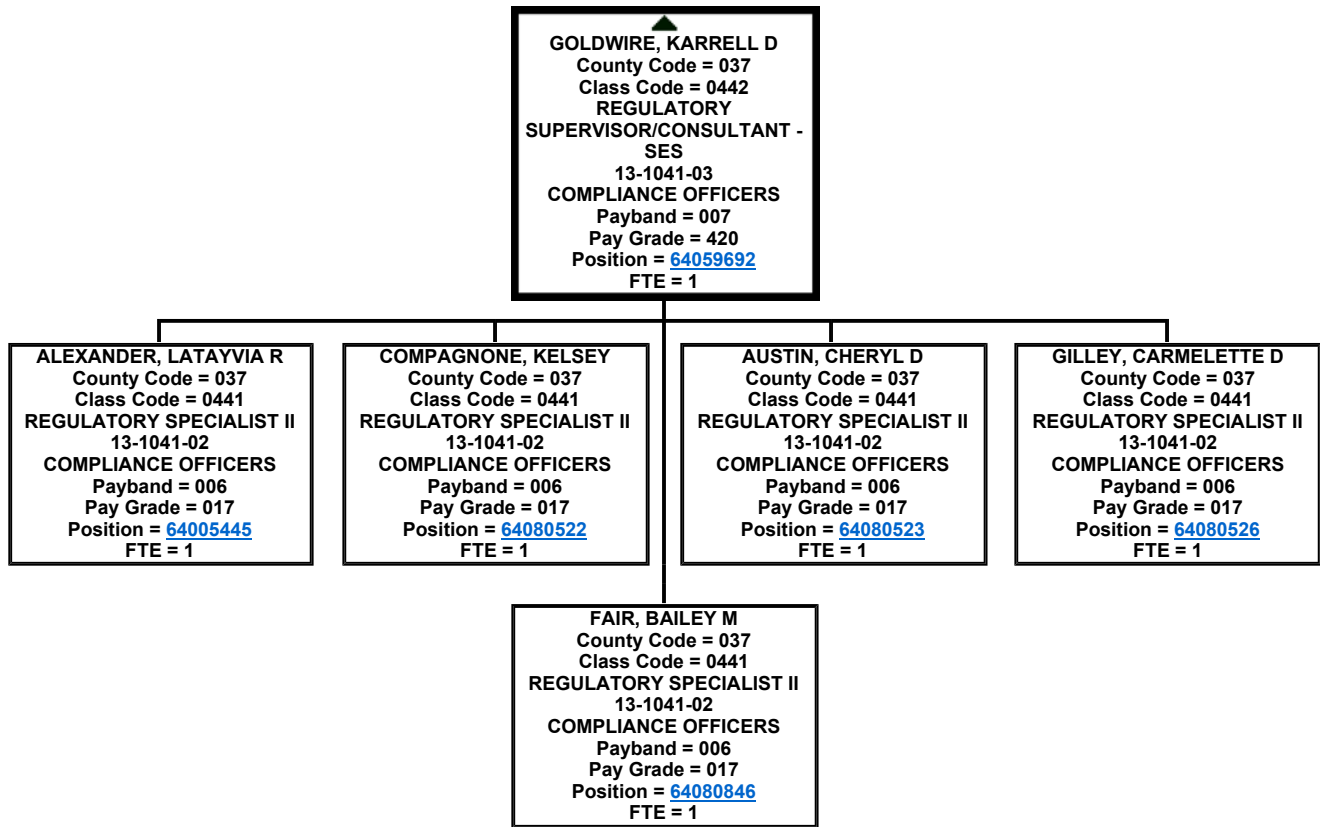
BROWNE, ALLENTON D
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COMPLIANCE OFFICERS
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 Pay Grade = 017
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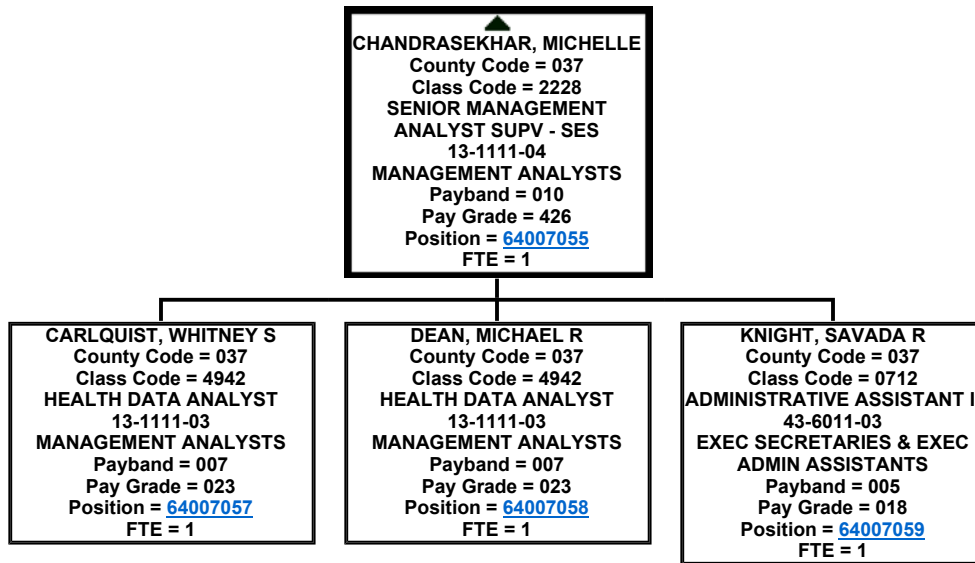
MYLES, HAZEL N
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COMPLIANCE OFFICERS
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 Pay Grade = 017
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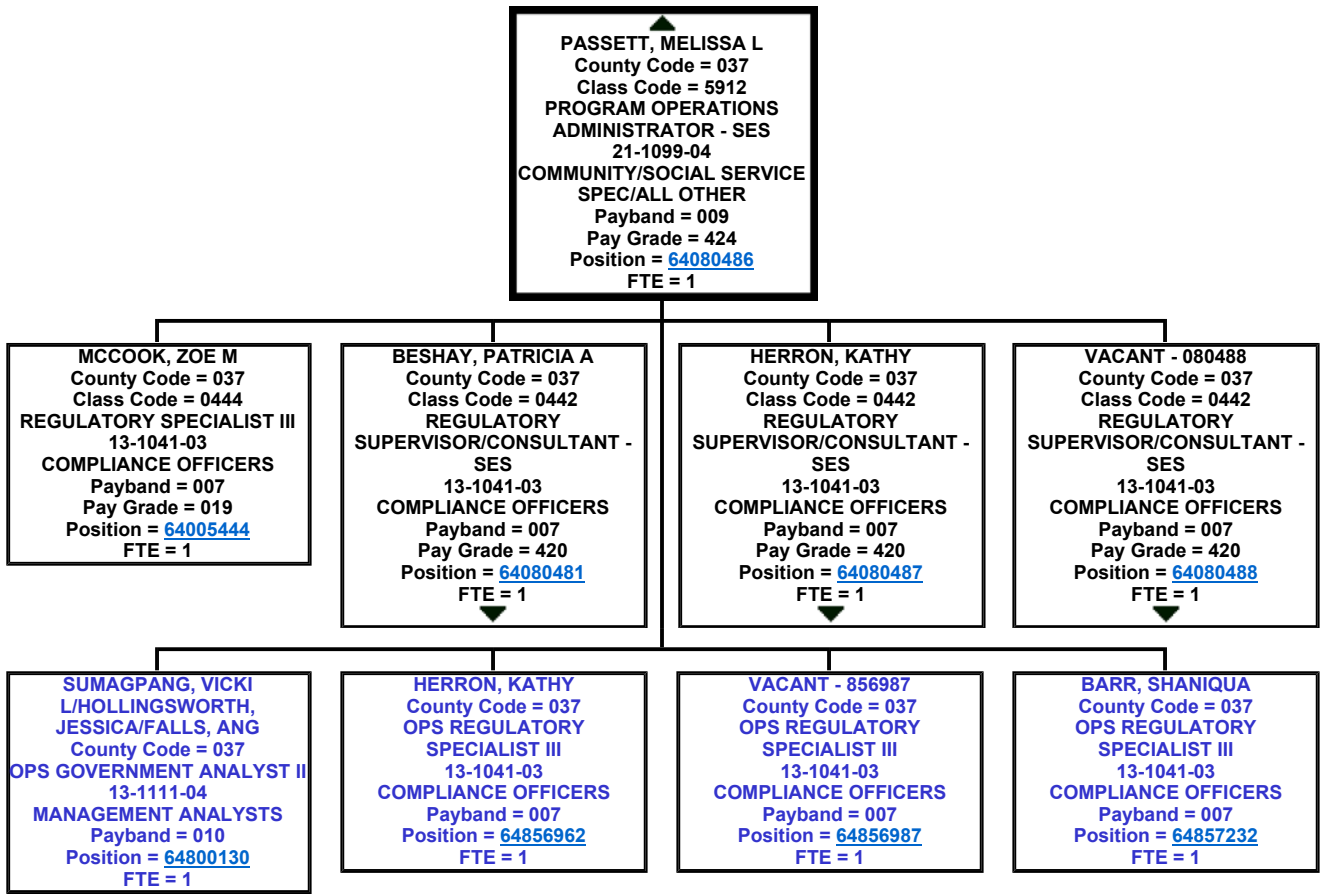
THAI, MEGAN
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COMPLIANCE OFFICERS
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 Pay Grade = 017
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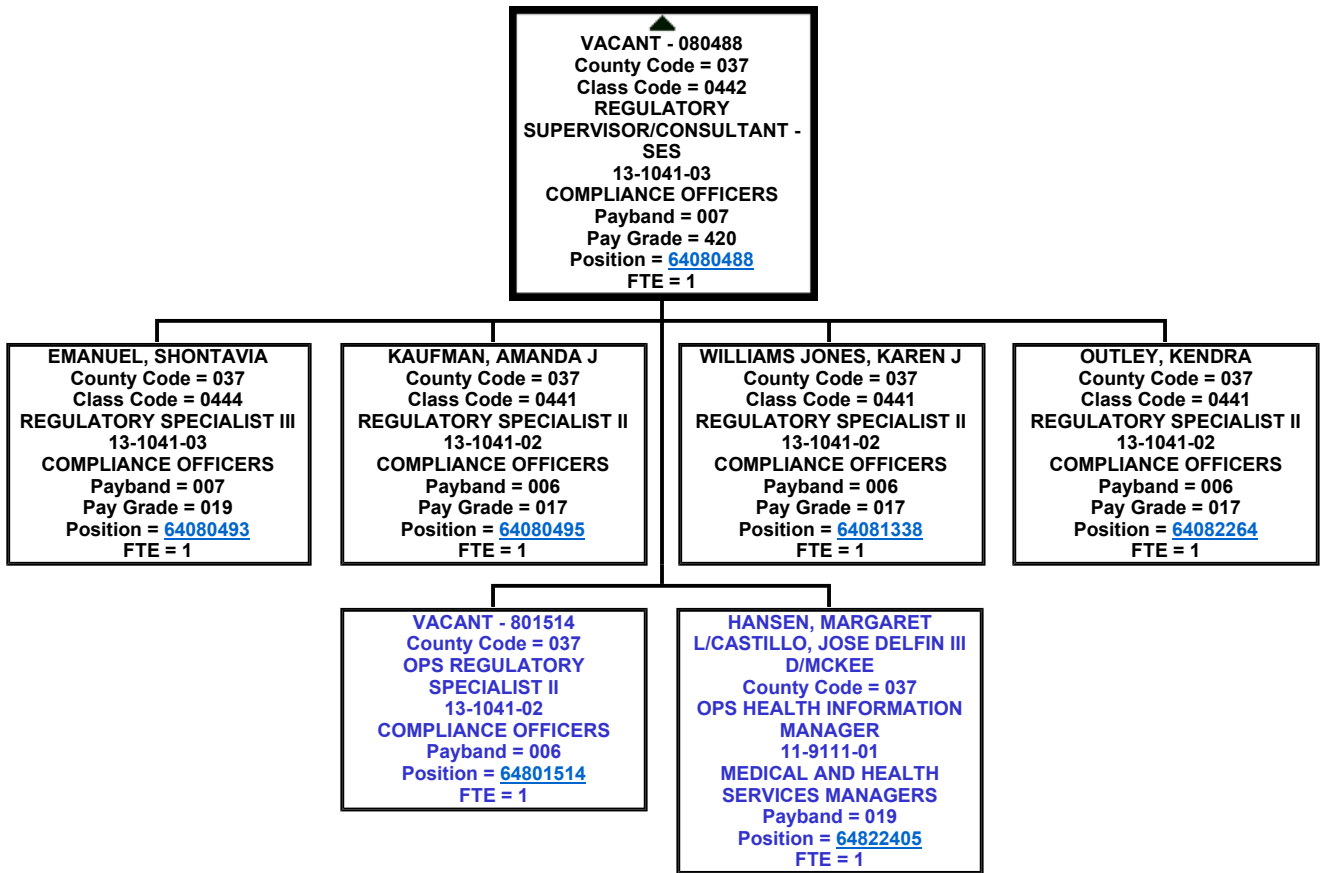
BROWN, LABRIA
 County Code = 037
 Class Code = 0441
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 13-1041-02
COMPLIANCE OFFICERS
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 Pay Grade = 017
 Position = [64082279](#)
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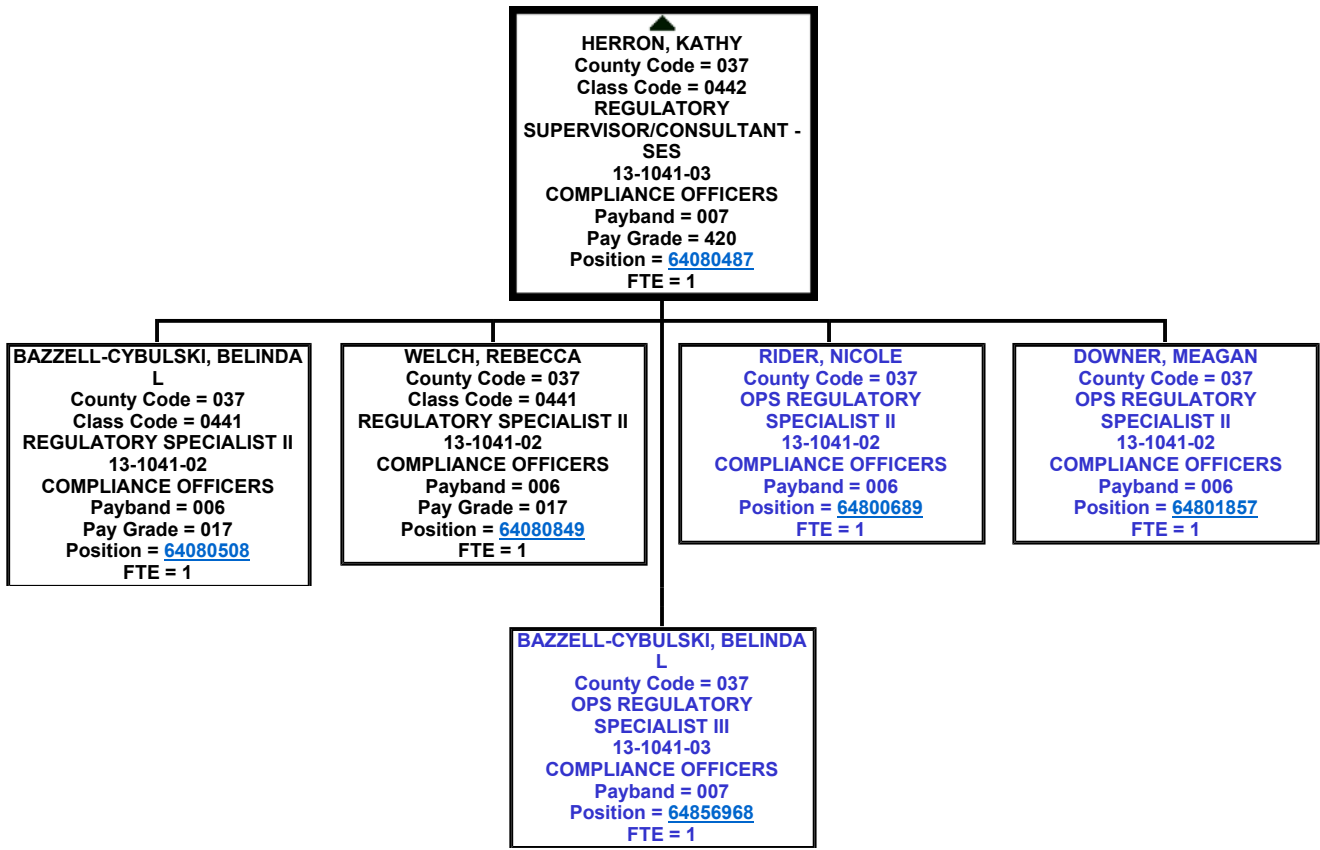


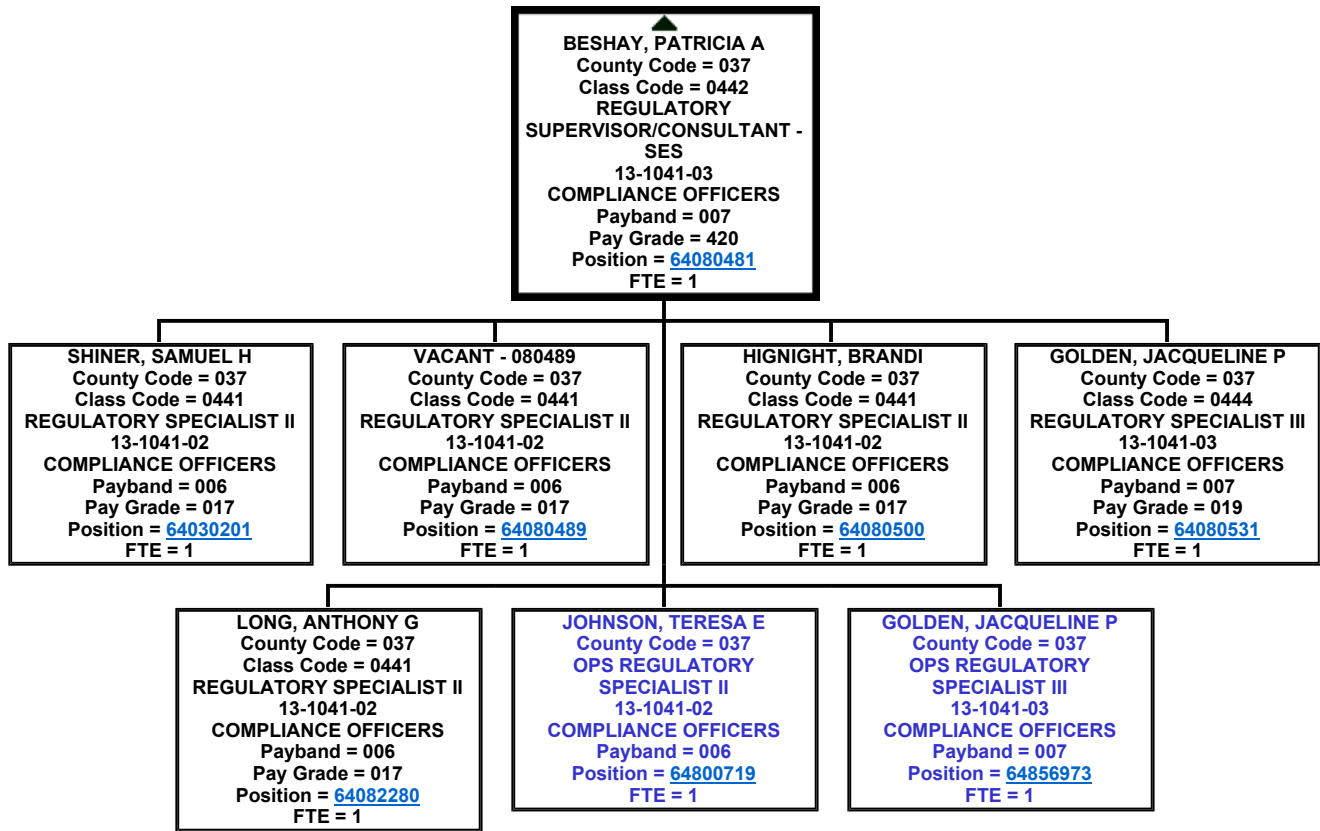


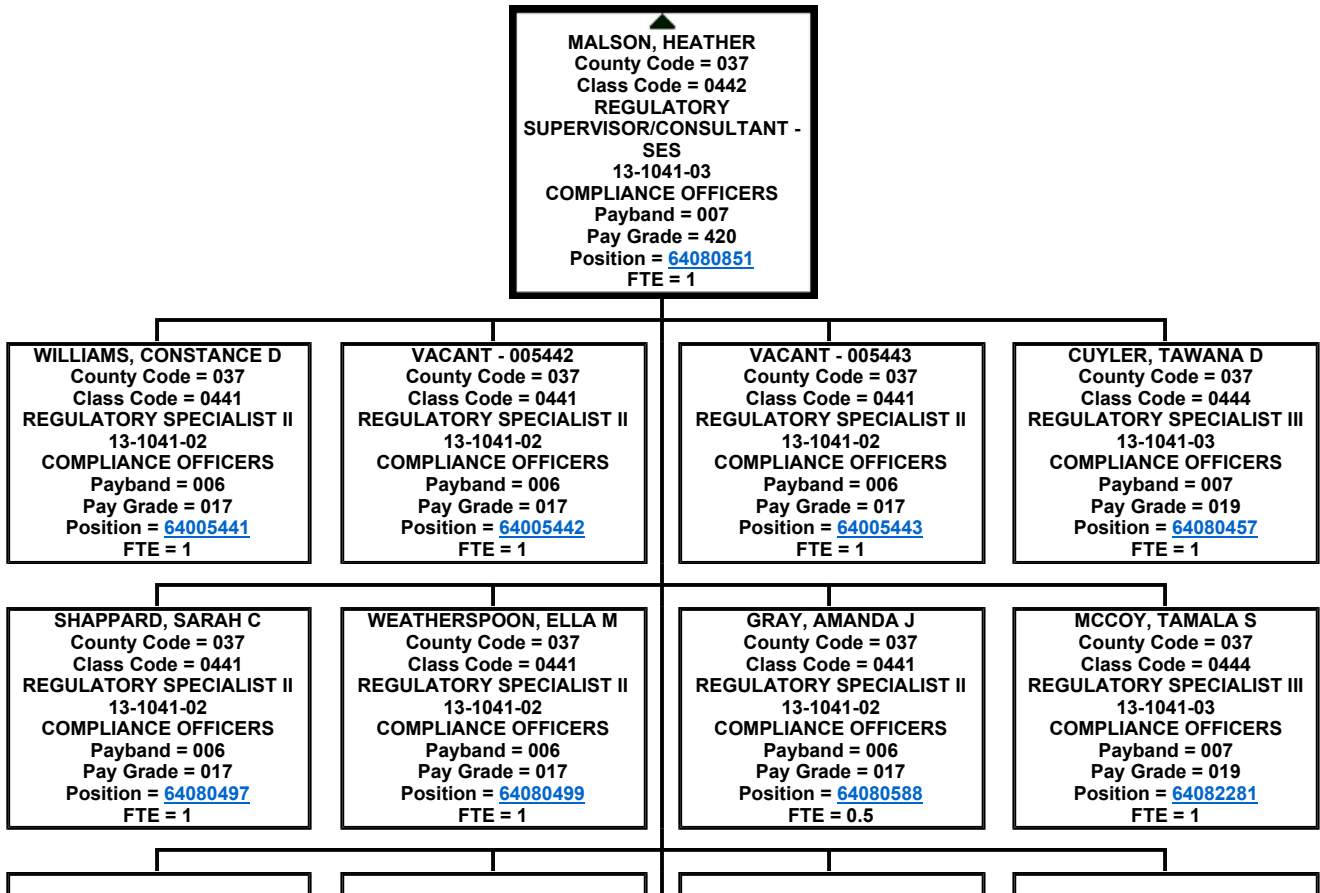
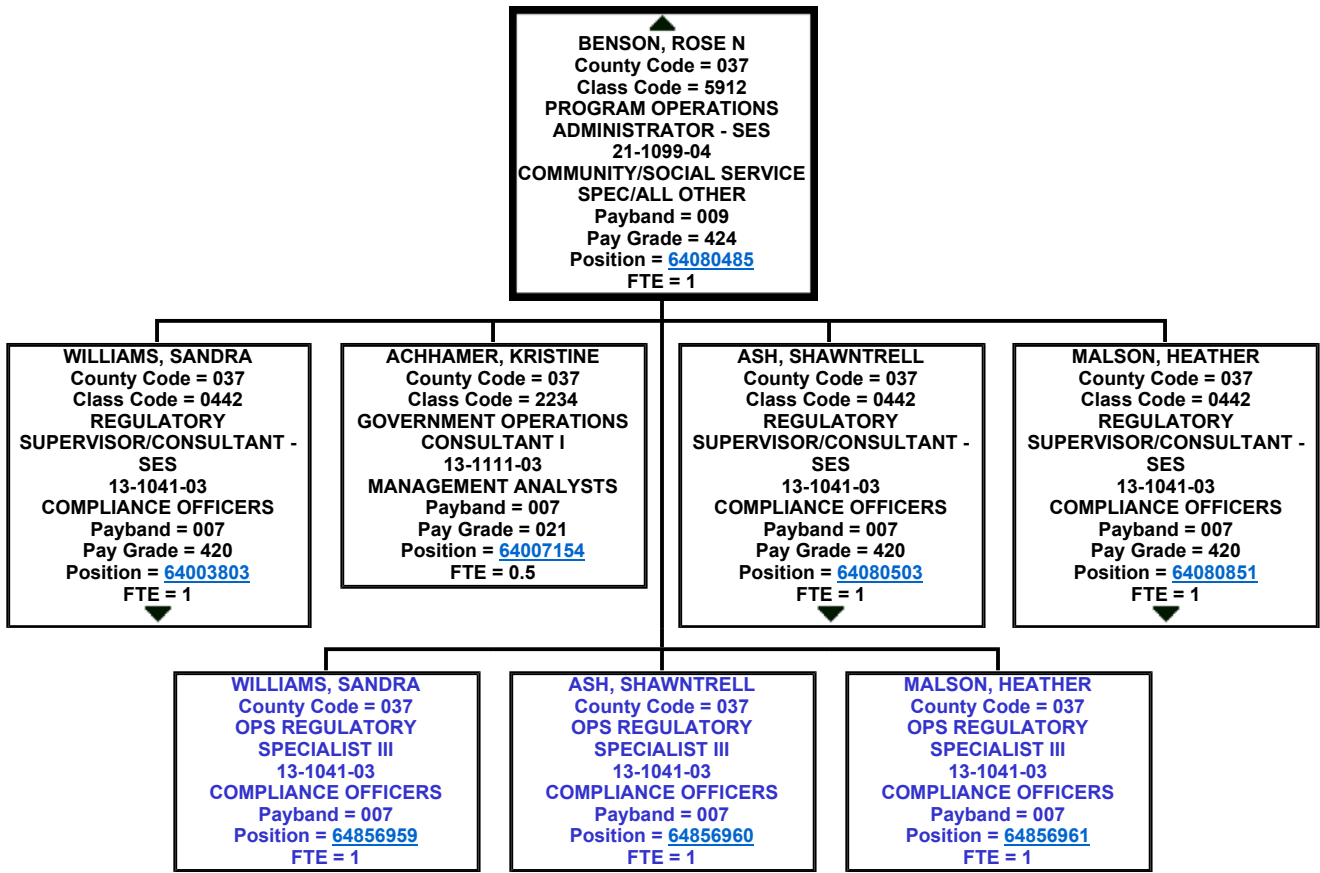


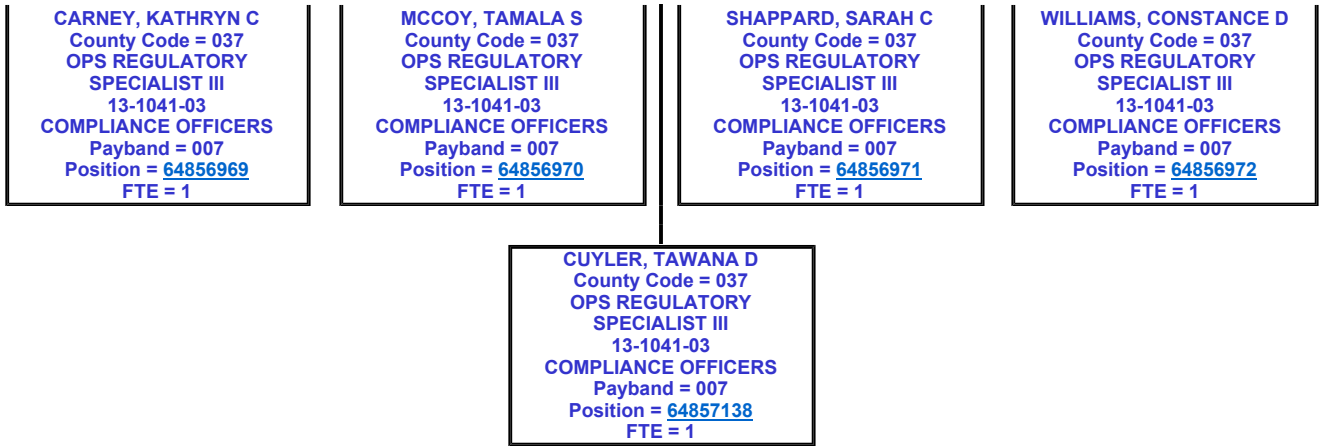


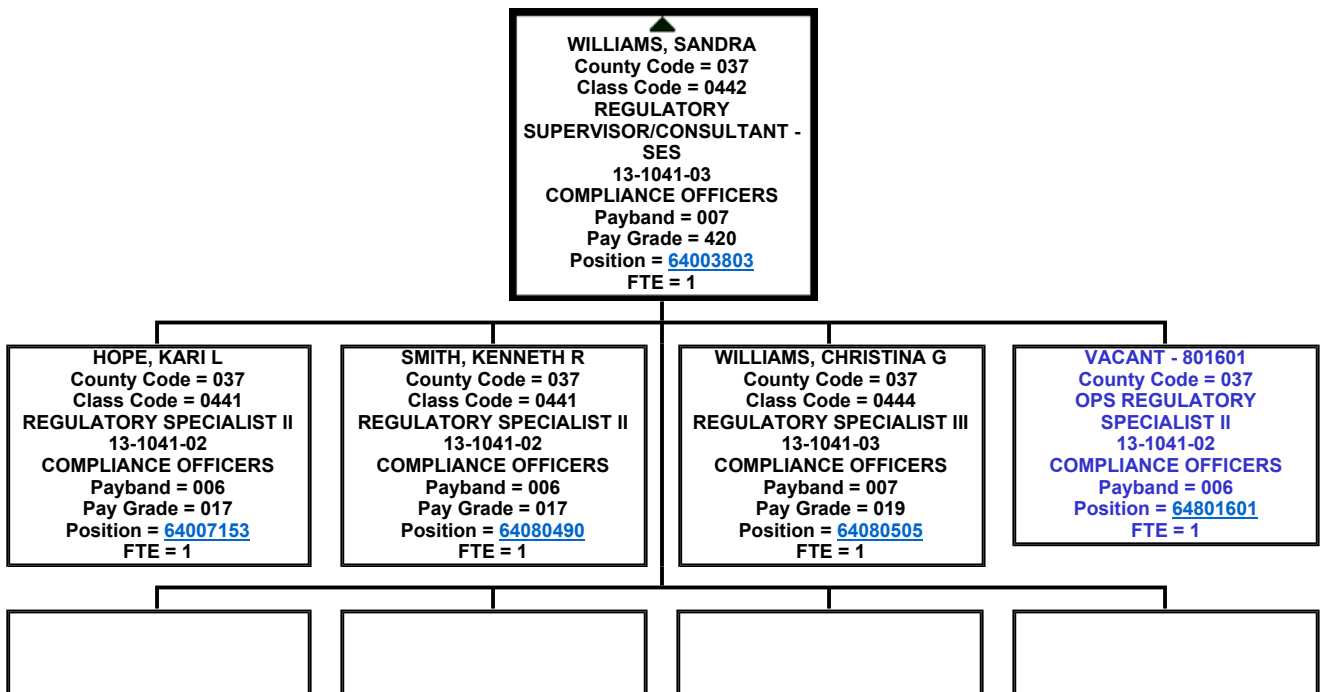
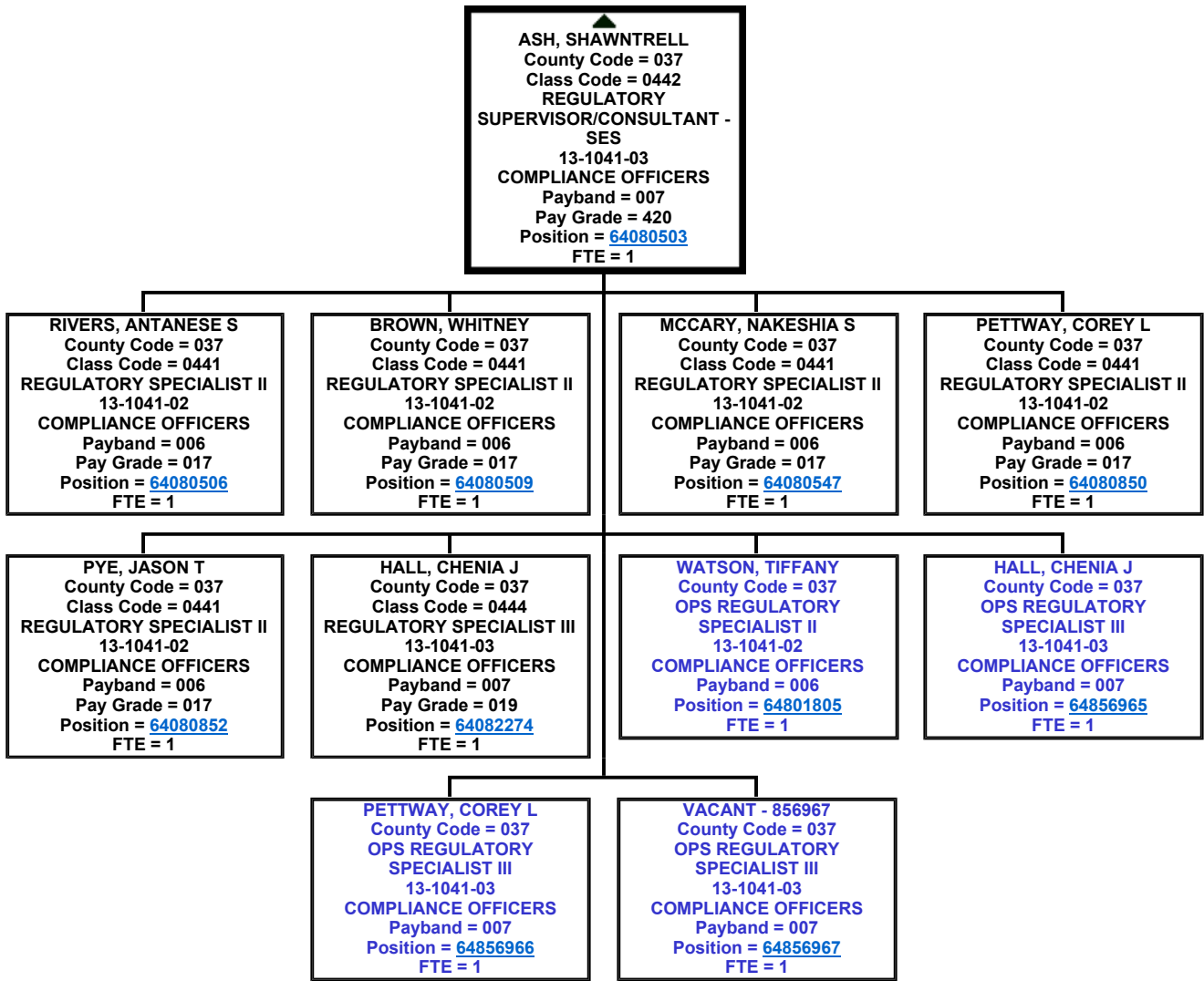












VACANT - 801957
County Code = 037
OPS REGULATORY
SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = [64801957](#)
FTE = 1

SELLERS, JAMES D
County Code = 037
OPS REGULATORY
SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = [64801961](#)
FTE = 1

WILLIAMS, CHRISTINA G
County Code = 037
OPS REGULATORY
SPECIALIST III
13-1041-03
COMPLIANCE OFFICERS
Payband = 007
Position = [64856963](#)
FTE = 1

HOPE, KARI L
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OPS REGULATORY
SPECIALIST III
13-1041-03
COMPLIANCE OFFICERS
Payband = 007
Position = [64856964](#)
FTE = 1

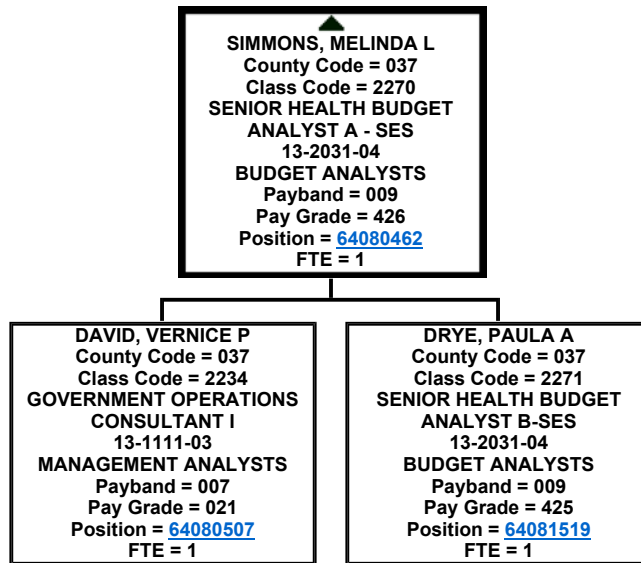
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SUTTON-JOHNSON, SHERRI L
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 Class Code = 5360
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DIRECTOR-SBN
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REGISTERED NURSES
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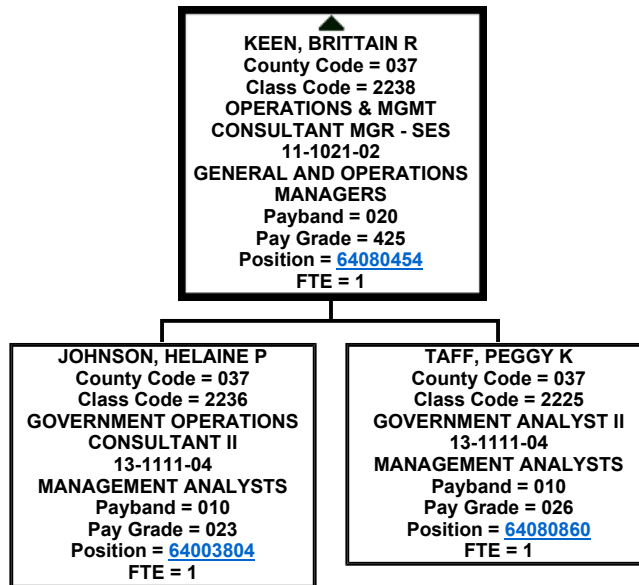
FALLS, ANGELA M
 County Code = 037
 Class Code = 5312
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CONSULTANT
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REGISTERED NURSES
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 Pay Grade = 079
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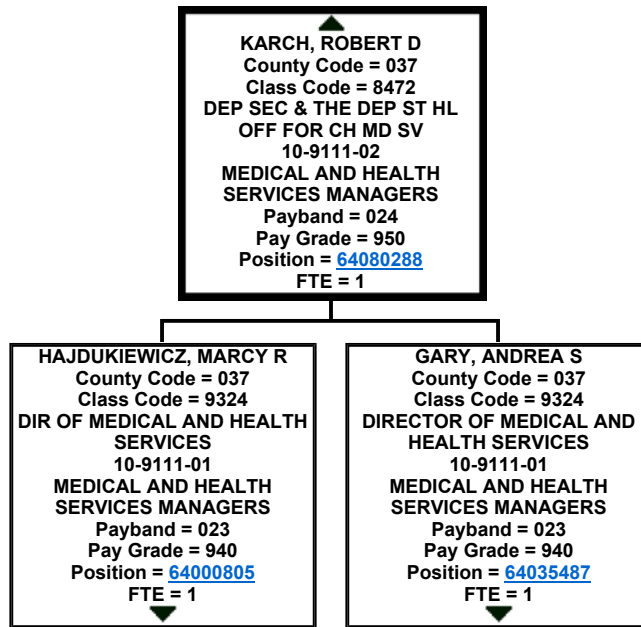
DOKE, JANET L
 County Code = 037
 Class Code = 5312
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 29-1141-04
REGISTERED NURSES
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 Pay Grade = 079
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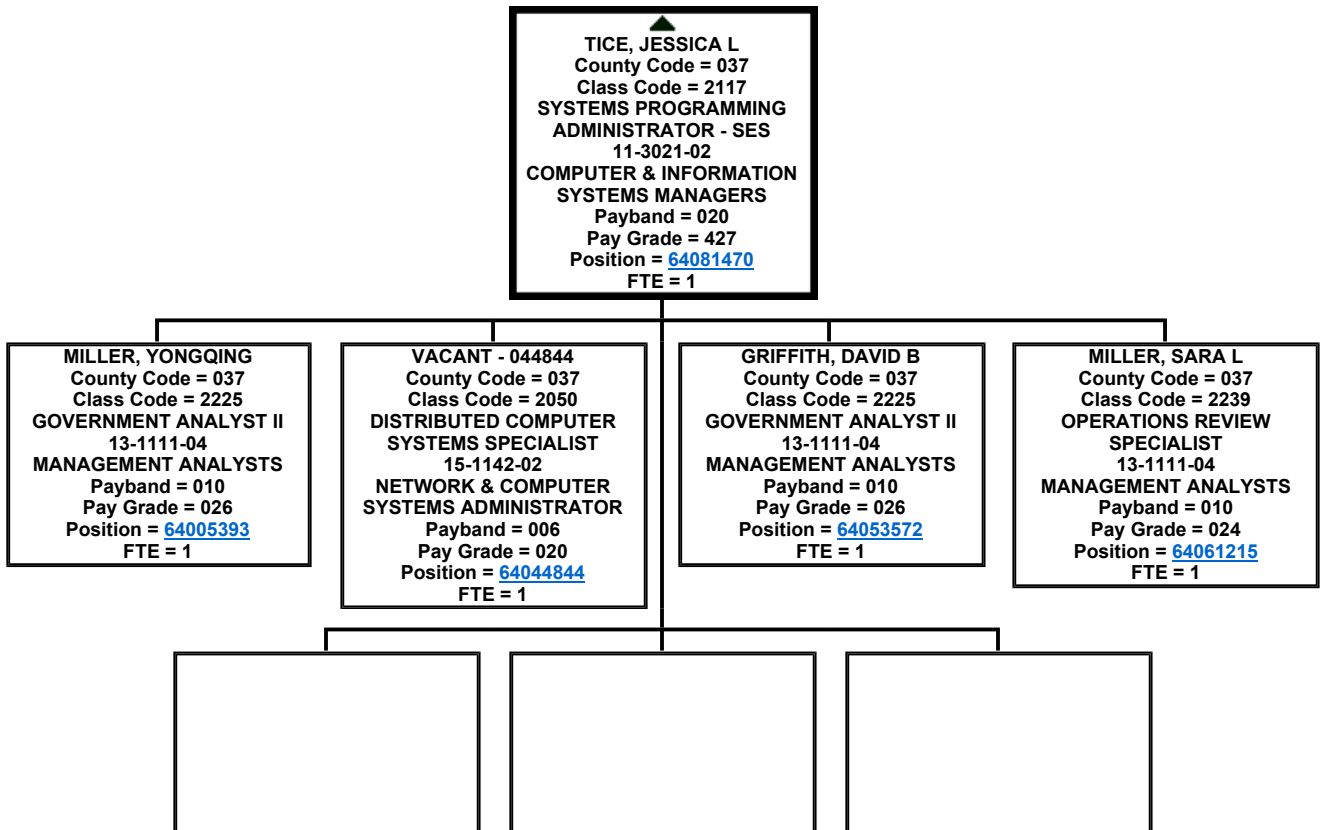
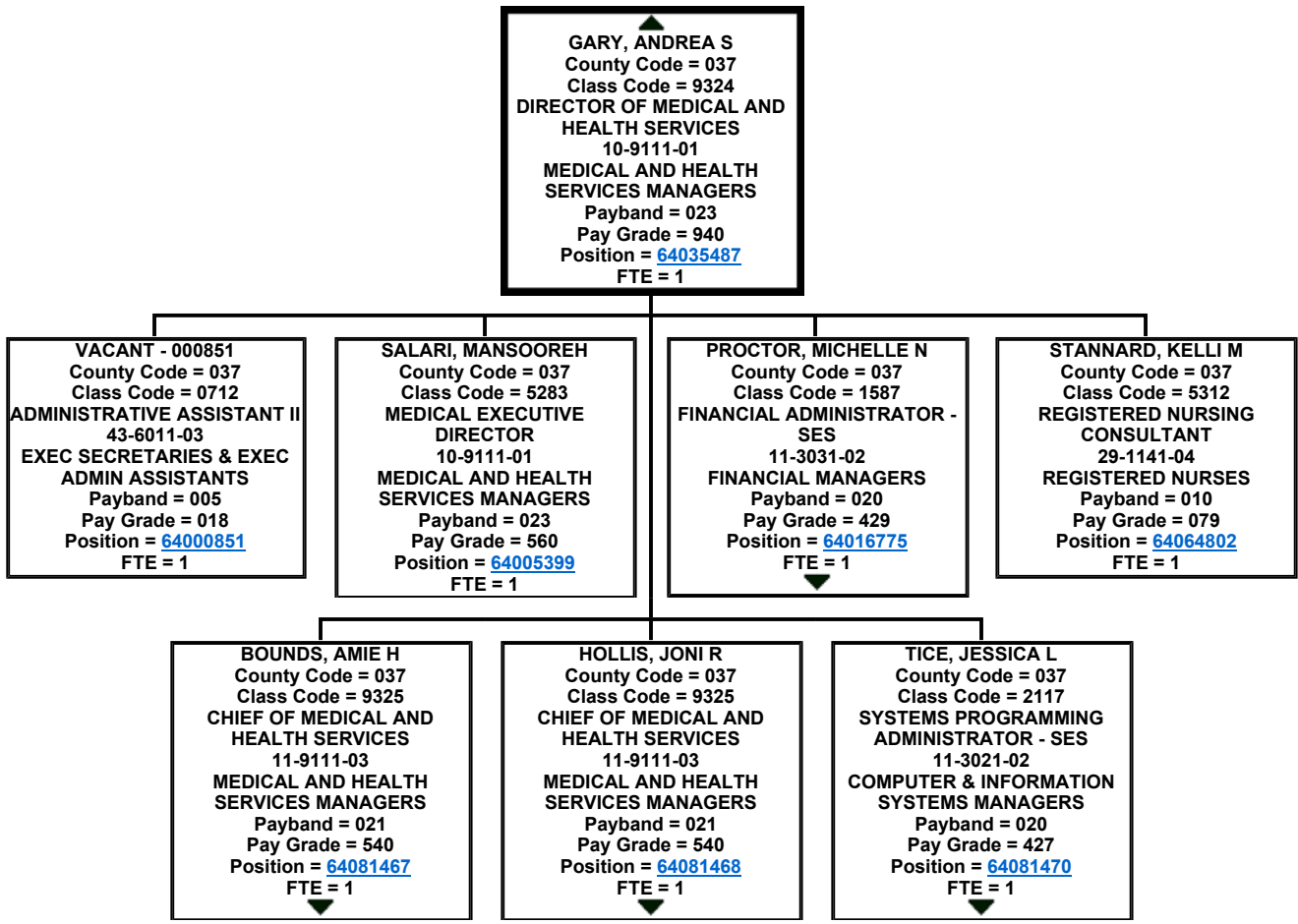
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 County Code = 037
 Class Code = 5312
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CONSULTANT
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64080482](#)
 FTE = 1

MCGLOCKTON, SERINA W
 County Code = 037
 Class Code = 0444
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 13-1041-03
COMPLIANCE OFFICERS
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 Pay Grade = 019
 Position = [64080483](#)
 FTE = 1





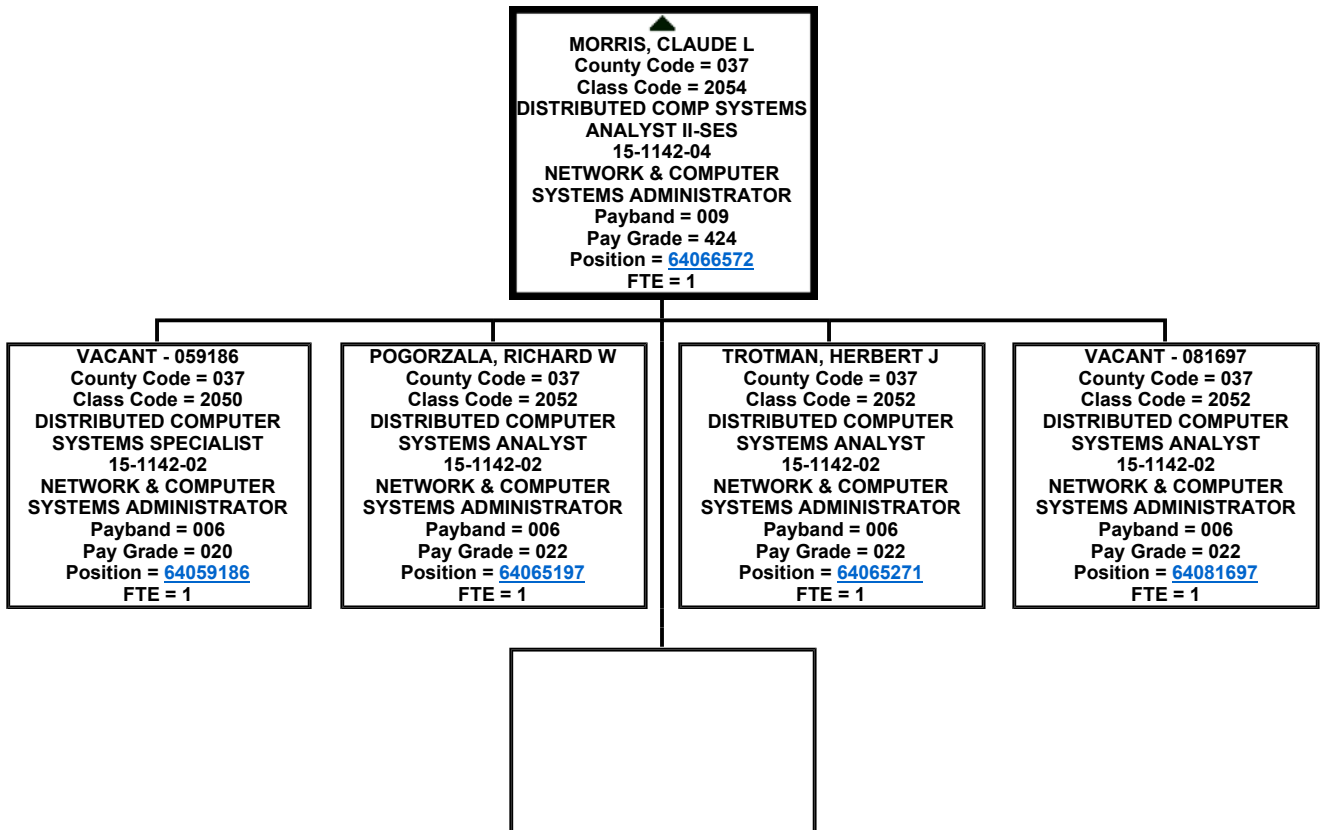
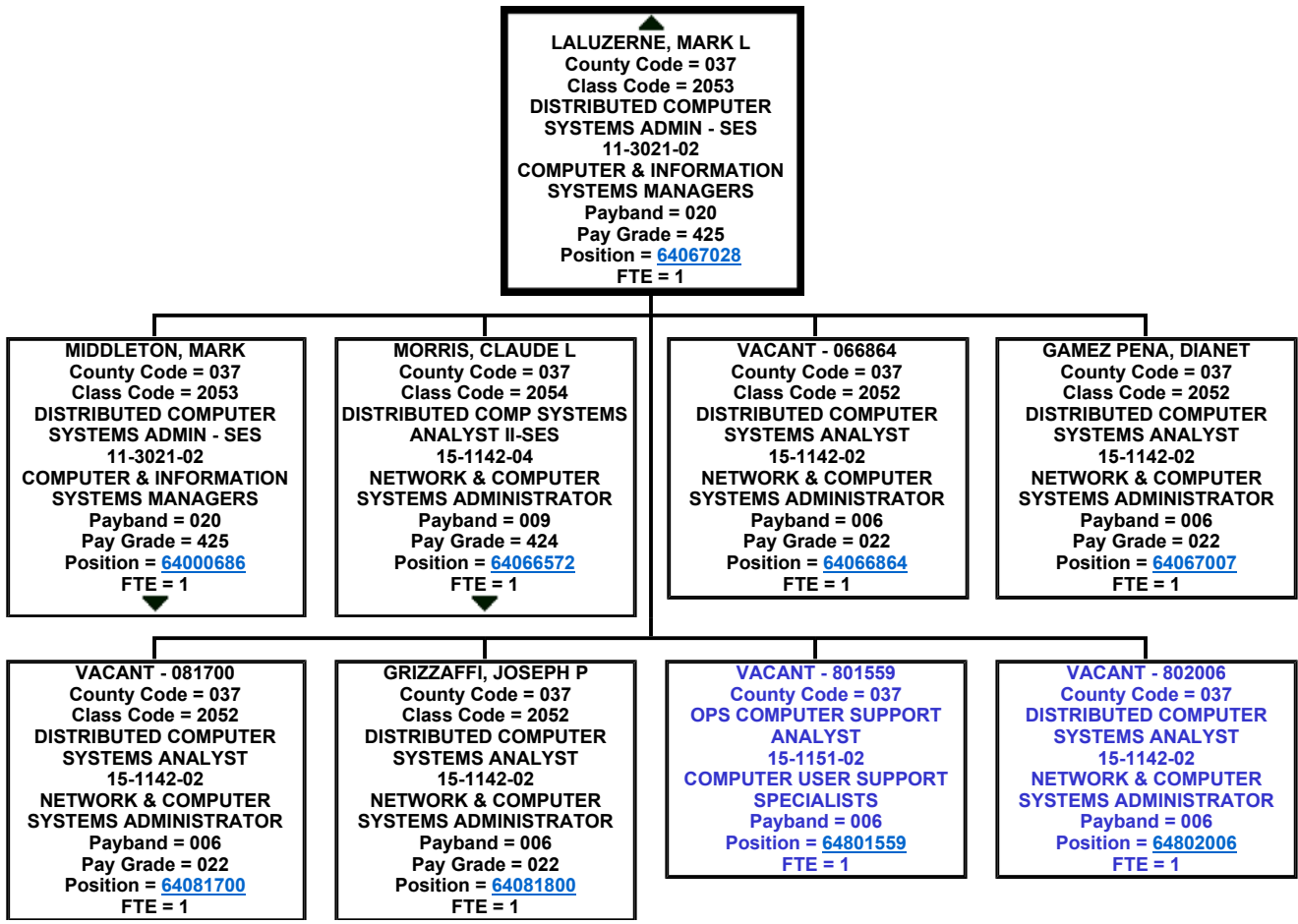




LALUZERNE, MARK L
County Code = 037
Class Code = 2053
DISTRIBUTED COMPUTER
SYSTEMS ADMIN - SES
11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
Payband = 020
Pay Grade = 425
Position = [64067028](#)
FTE = 1

MOORE, JACOB M
County Code = 037
Class Code = 2225
GOVERNMENT ANALYST II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 026
Position = [64081471](#)
FTE = 1

VACANT - 081702
County Code = 037
Class Code = 2225
GOVERNMENT ANALYST II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 026
Position = [64081702](#)
FTE = 1



HAMM, MICHAEL J
County Code = 037
Class Code = 2052
DISTRIBUTED COMPUTER
SYSTEMS ANALYST
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Pay Grade = 022
Position = [64081701](#)
FTE = 1

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MIDDLETON, MARK
 County Code = 037
 Class Code = 2053
**DISTRIBUTED COMPUTER
 SYSTEMS ADMIN - SES**
 11-3021-02
**COMPUTER & INFORMATION
 SYSTEMS MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64000686](#)
 FTE = 1

RAMIREZ, GIL A
 County Code = 037
 Class Code = 2052
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 SYSTEMS ANALYST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 022
 Position = [64066454](#)
 FTE = 1

VACANT - 081696
 County Code = 037
 Class Code = 2053
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 SYSTEMS CONSULTANT**
 15-1142-04
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 009
 Pay Grade = 025
 Position = [64081696](#)
 FTE = 1

VACANT - 801592
 County Code = 037
**OPS DISTRIBUTED COMPUTER
 SYSTEMS ANALYST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Position = [64801592](#)
 FTE = 1

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HOLLIS, JONI R
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64081468](#)
 FTE = 1

ROCKWELL, ALIECE D
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000647](#)
 FTE = 1

BUCHMAN, SHERRY L
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000675](#)
 FTE = 1

ANDREWS, CHERI L
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 Class Code = 5340
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**MEDICAL AND HEALTH
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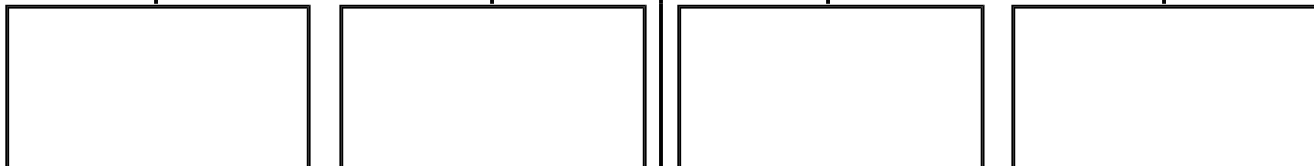
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**MEDICAL AND HEALTH
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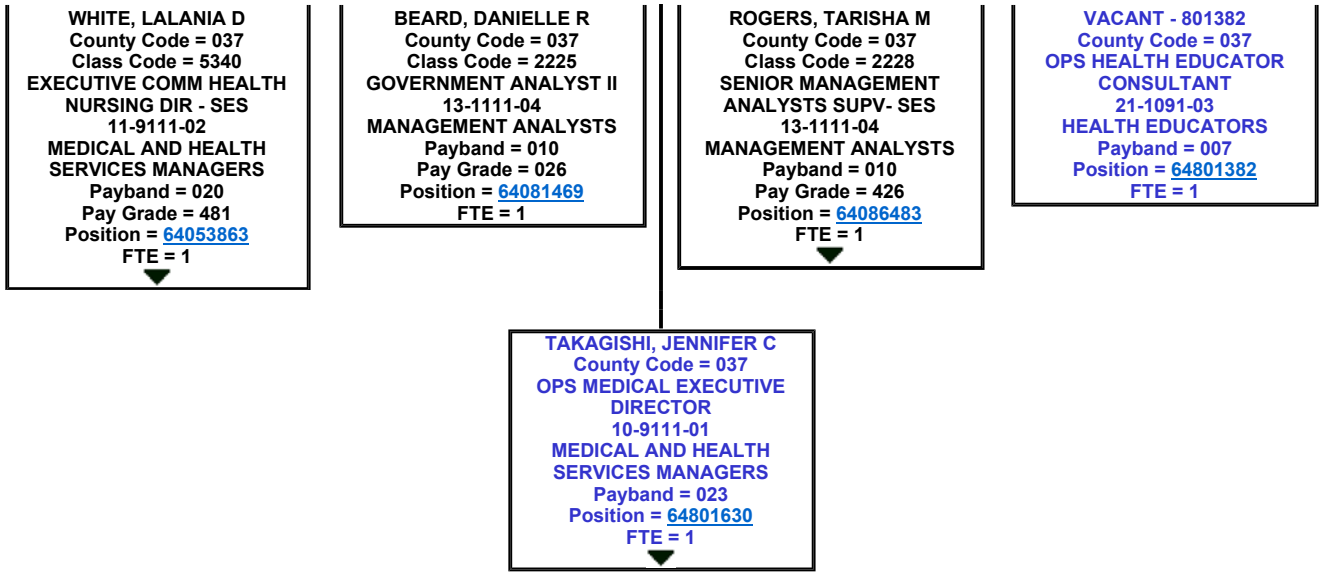
MITCHELL, JENNIFER L
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MANAGEMENT ANALYSTS
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 Pay Grade = 024
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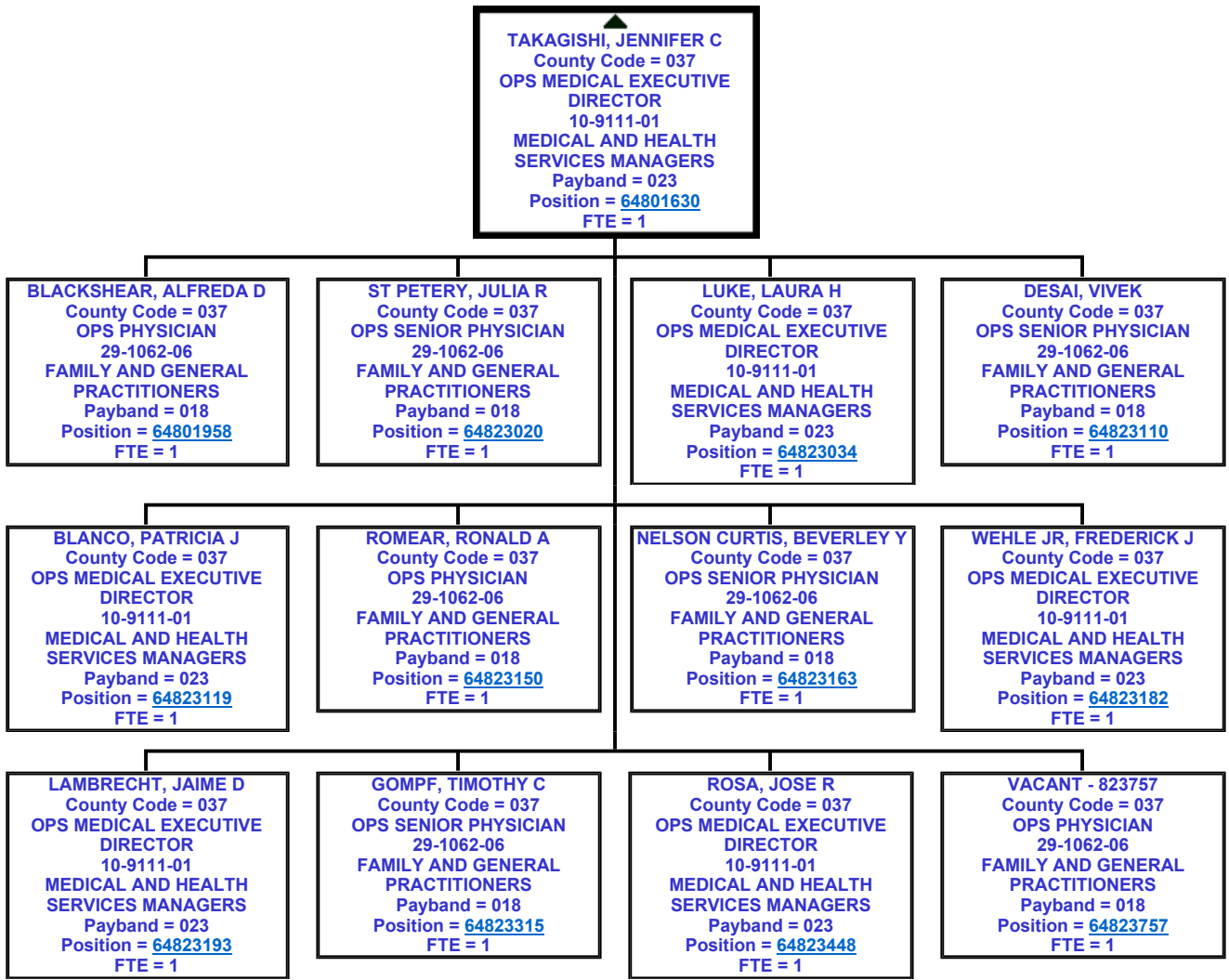
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 NURSING DIR - SE**
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**MEDICAL AND HEALTH
 SERVICES MANAGERS**
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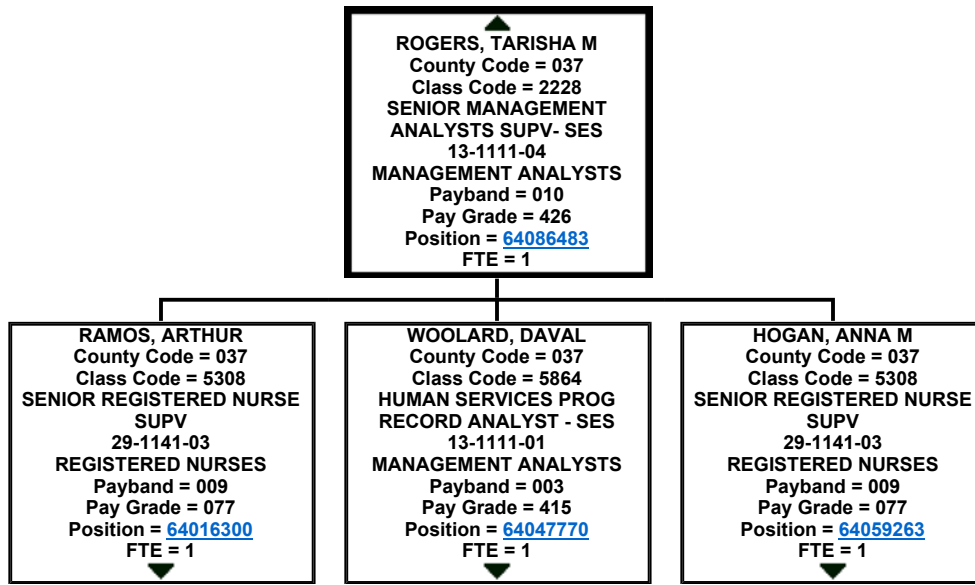
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 Class Code = 5340
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**MEDICAL AND HEALTH
 SERVICES MANAGERS**
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 Pay Grade = 481
 Position = [64042469](#)
 FTE = 1

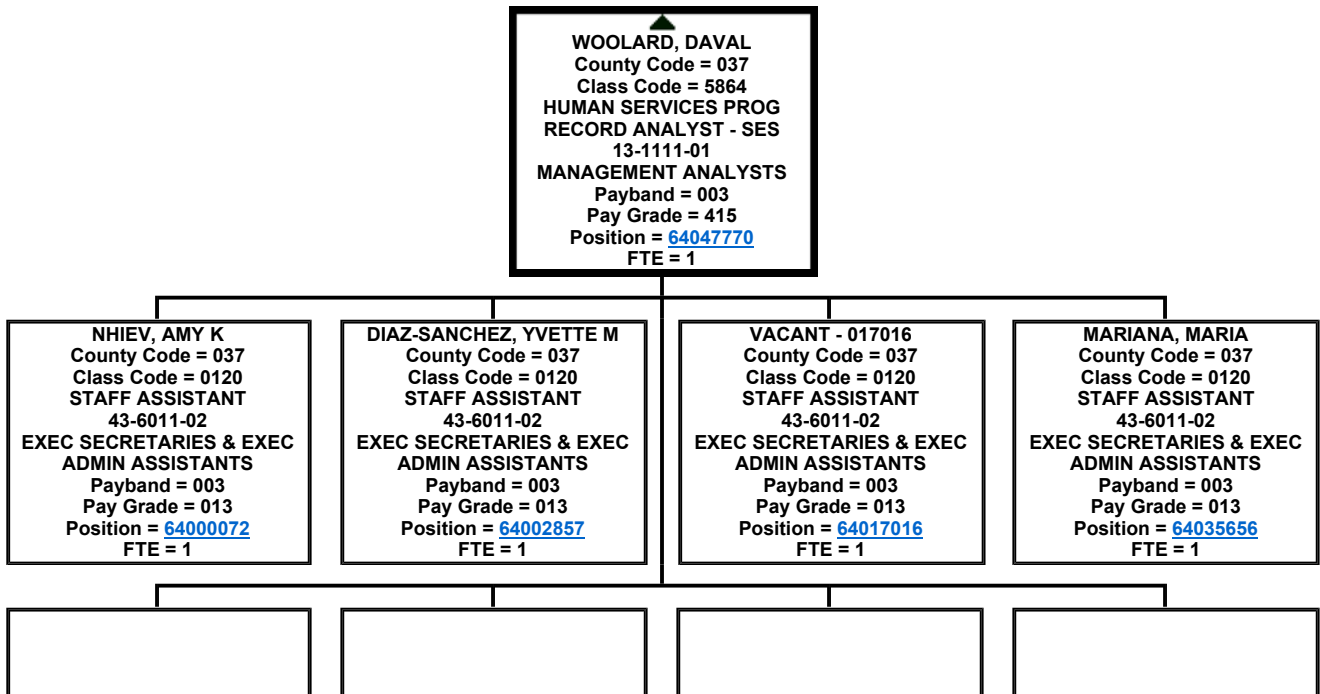
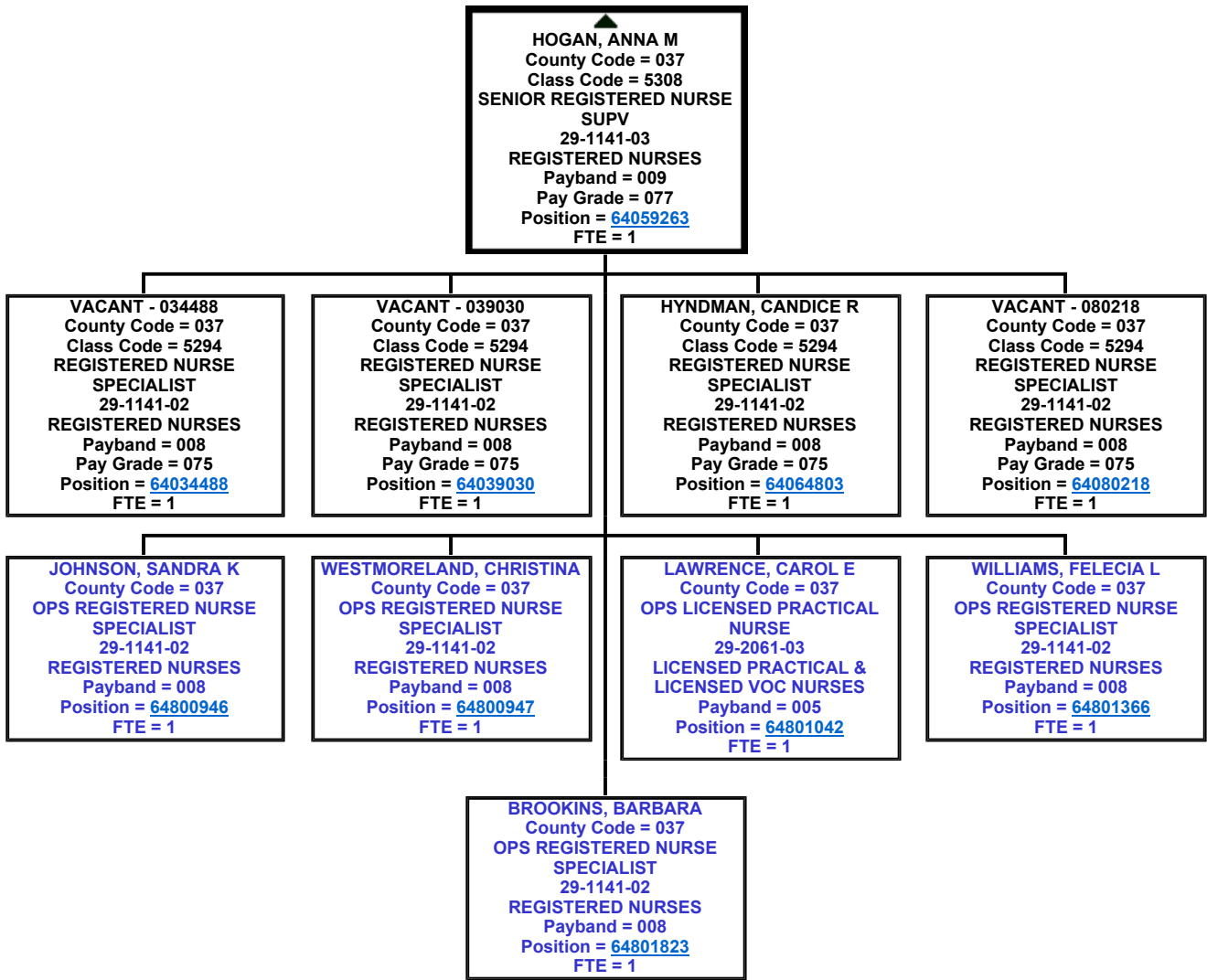
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 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64044885](#)
 FTE = 1









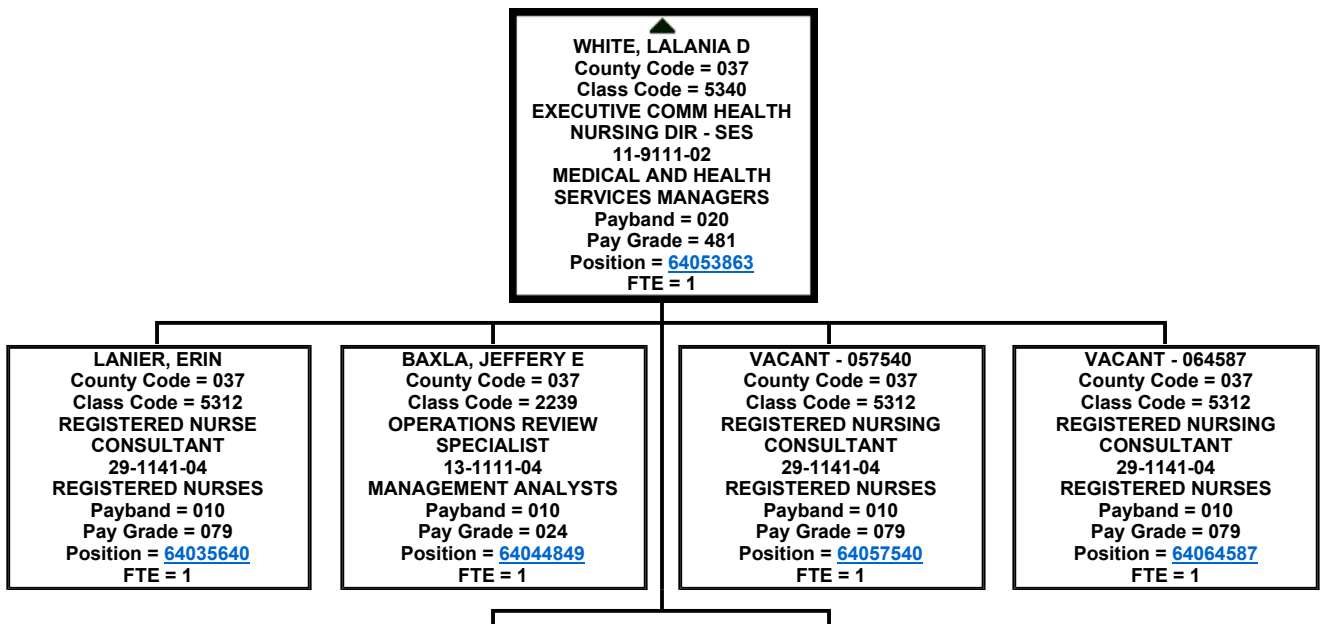
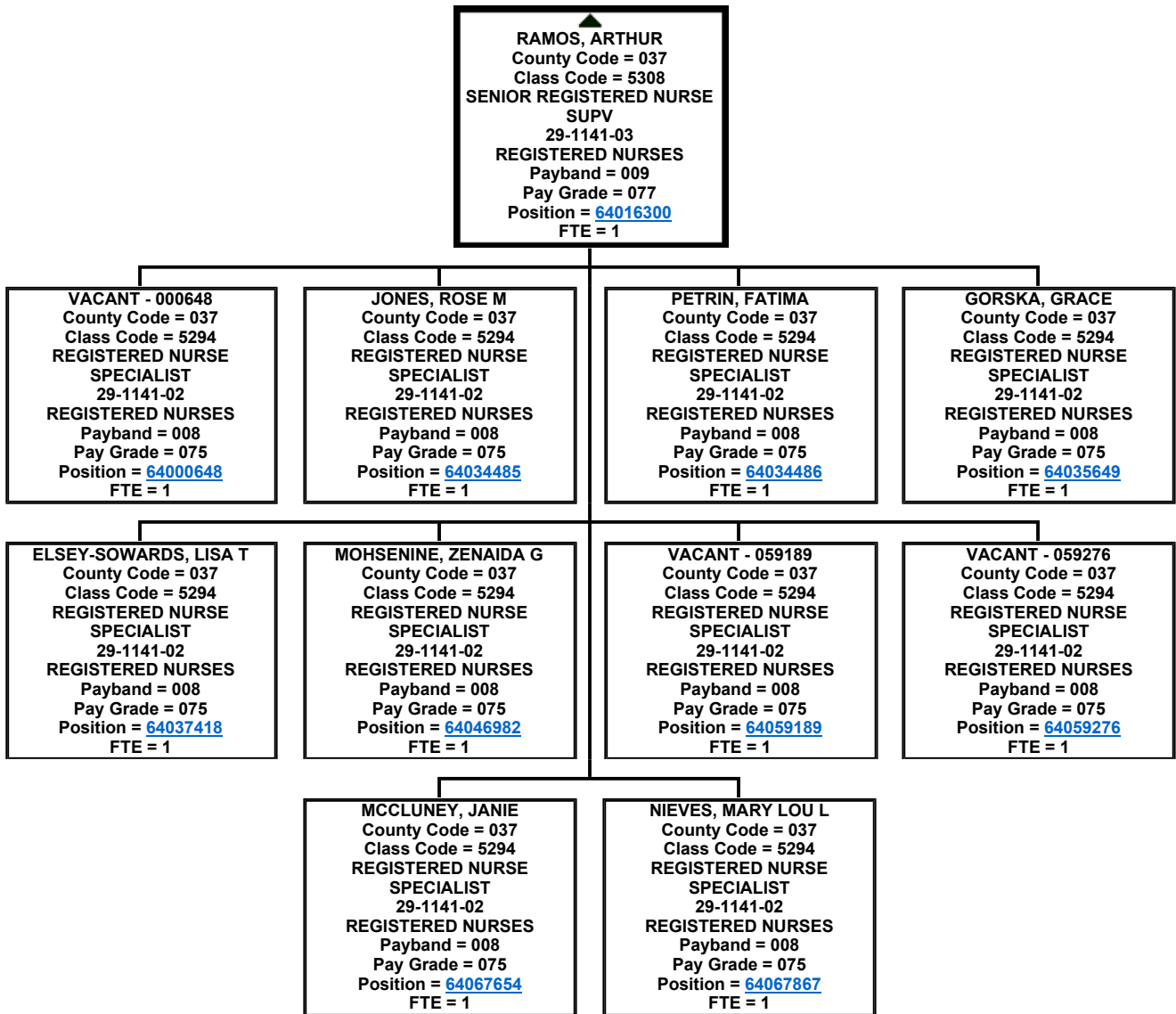


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 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64047995](#)
 FTE = 1

RUIZ, GISELA
 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
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 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
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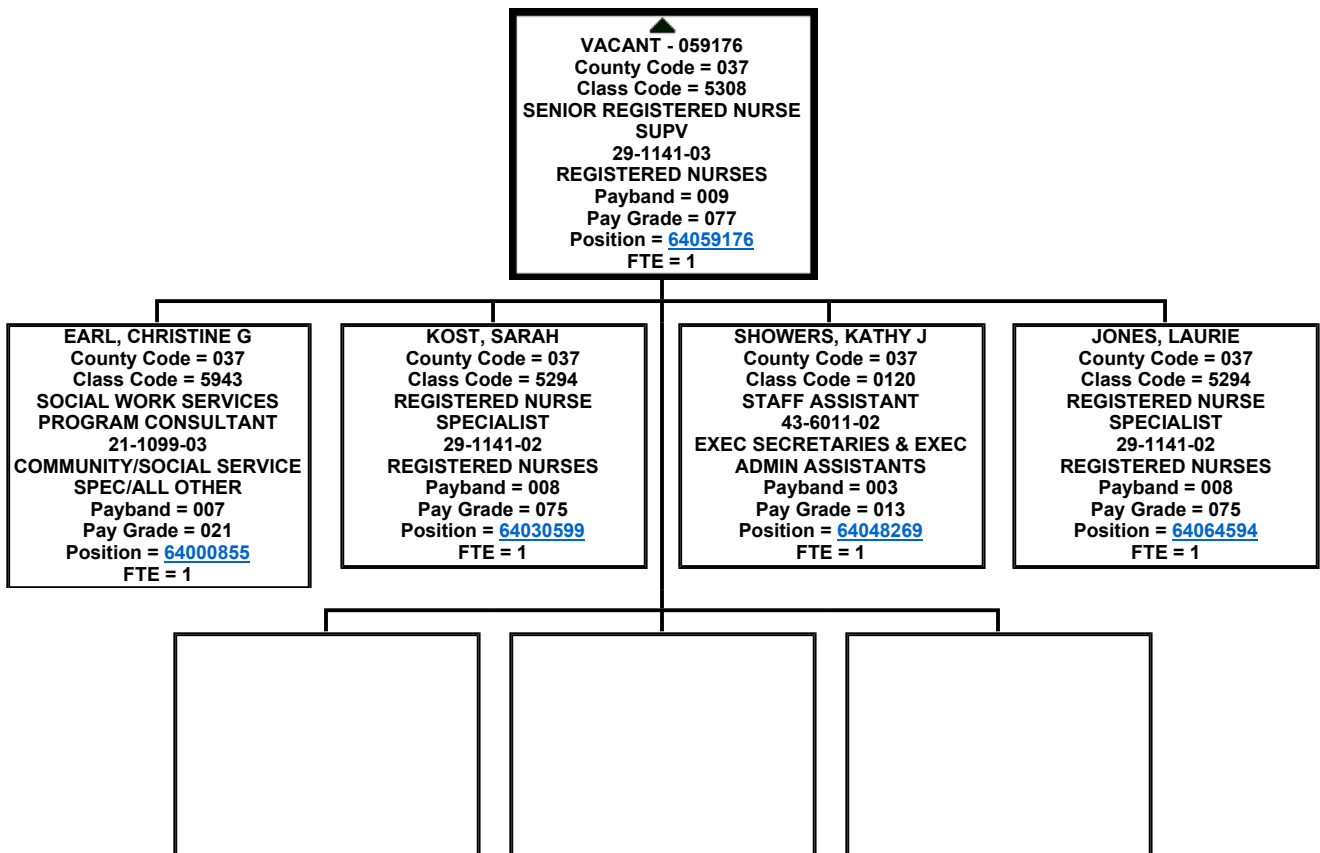
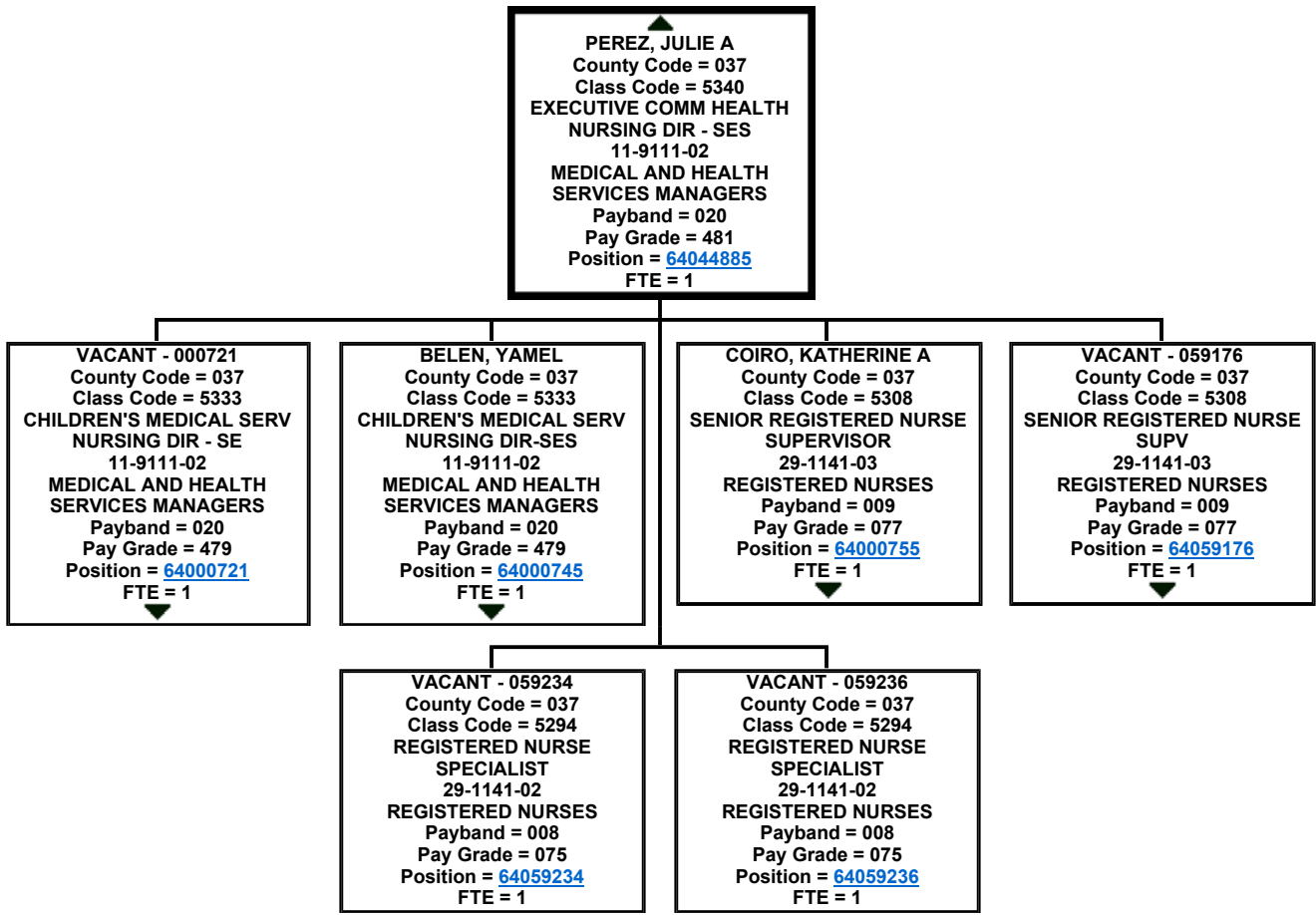
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 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64068278](#)
 FTE = 1

DOMINGUEZ, AMALIA
 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64082378](#)
 FTE = 1



WARD, KATRINA D
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64065835](#)
FTE = 1

RIVERS, KATRINA L
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64068083](#)
FTE = 1



HOWELL, SHERRIE L
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064595](#)
FTE = 1

JOHNSON, BRIENNE T
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64068190](#)
FTE = 1

VACANT - 068191
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64068191](#)
FTE = 1

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COIRO, KATHERINE A
 County Code = 037
 Class Code = 5308
SENIOR REGISTERED NURSE SUPERVISOR
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64000755](#)
 FTE = 1

ENRIGHT, KIMBERLY
 County Code = 037
 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64005985](#)
 FTE = 1

MELENDEZ, CARMEN R
 County Code = 037
OPS FAMILY SUPPORT WORKER
 21-1093-01
SOCIAL AND HUMAN SERVICE ASSISTANTS
 Payband = 002
 Position = [64801380](#)
 FTE = 1

ALESSANDRI, ERICA
 County Code = 037
OPS REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Position = [64801637](#)
 FTE = 1

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BELEN, YAMEL
 County Code = 037
 Class Code = 5333
CHILDREN'S MEDICAL SERV NURSING DIR-SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 479
 Position = [64000745](#)
 FTE = 1

BETANCOURT, DOLORES
 County Code = 037
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64000730](#)
 FTE = 1

DIPIETRO, AMANDA F
 County Code = 037
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
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MUIR, KARYN
 County Code = 037
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64000748](#)
 FTE = 1

JANNINO, JOAN M
 County Code = 037
 Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64000799](#)
 FTE = 1

EVENS, CAROL R
 County Code = 037
 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64000871](#)
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VACANT - 026569
 County Code = 037
 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64026569](#)
 FTE = 1

VACANT - 031067
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 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
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VACANT - 034497
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 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 021
 Position = [64034497](#)
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VACANT - 034499
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 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64034499](#)
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VACANT - 035658
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 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64035658](#)
 FTE = 1

VACANT - 035659
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 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64035659](#)
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CLARK-BAPTISTE, NISHAY N
 County Code = 037
 Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64059215](#)
 FTE = 1

VACANT - 056327
 County Code = 037
 Class Code = 5918
 HUMAN SERVICES PROGRAM
 CONSULTANT I
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64056327](#)
 FTE = 1

BAKER, MARTINA S
 County Code = 037
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64068239](#)
 FTE = 1

VACANT - 000721
 County Code = 037
 Class Code = 5333
 CHILDREN'S MEDICAL SERV
 NURSING DIR - SE
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 479
 Position = [64000721](#)
 FTE = 1

TABULOV, DARLENE
 County Code = 037
 Class Code = 5294
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 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64000733](#)
 FTE = 1

VACANT - 000737
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 Class Code = 5325
 SENIOR COMMUNITY HEALTH
 NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64000737](#)
 FTE = 1

MORTON, LESLY E
 County Code = 037
 Class Code = 5918
 HUMAN SERVICES PROGRAM
 CONSULTANT I
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64035316](#)
 FTE = 1

DAVIS, KRISTI C
 County Code = 037
 Class Code = 5325
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 NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64055873](#)
 FTE = 1

DAVIS, JESSICA M
 County Code = 037
 Class Code = 5943
 SOCIAL WORK SERVICES
 PROGRAM CONSULTANT
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64056328](#)
 FTE = 1

FORTE, WAYNEL M
 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64056329](#)
 FTE = 1

VACANT - 059233
 County Code = 037
 Class Code = 5294
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 SPECIALIST
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 Pay Grade = 075
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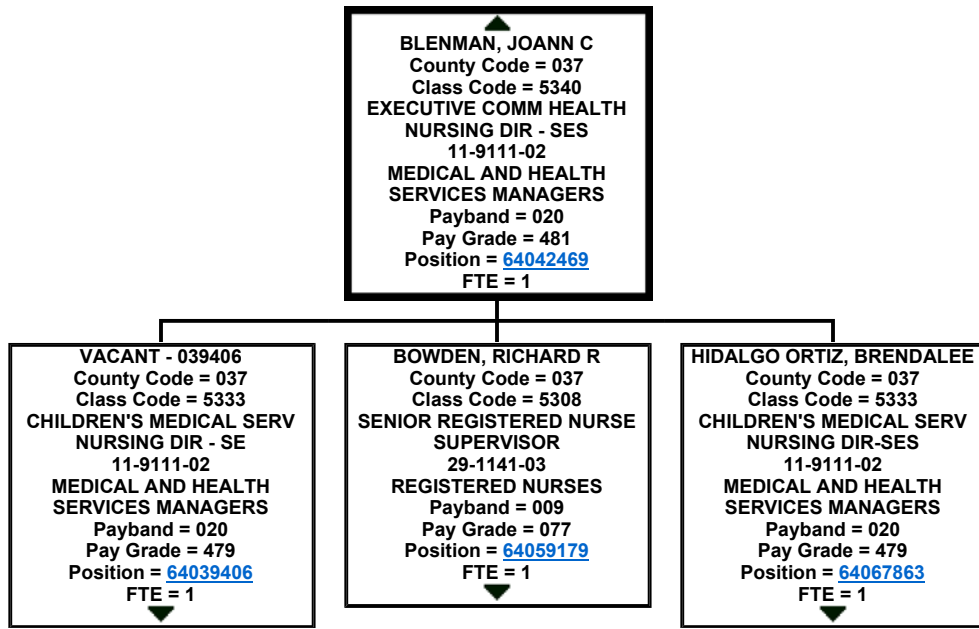
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 Class Code = 5294
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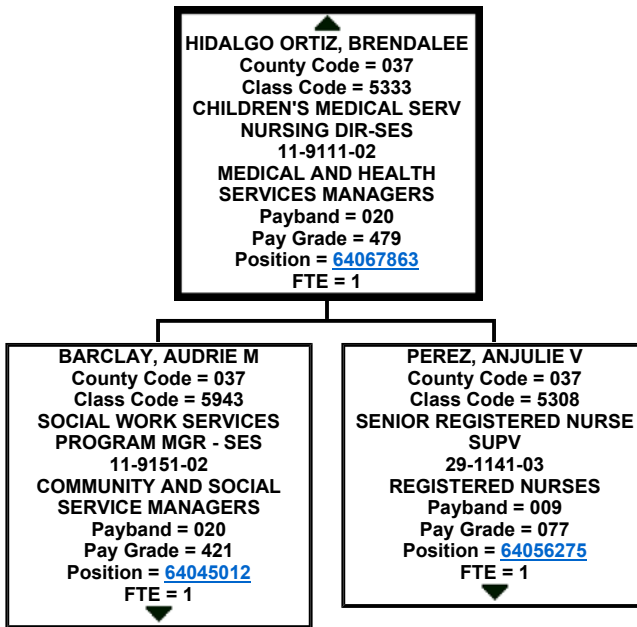
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 REGISTERED NURSES
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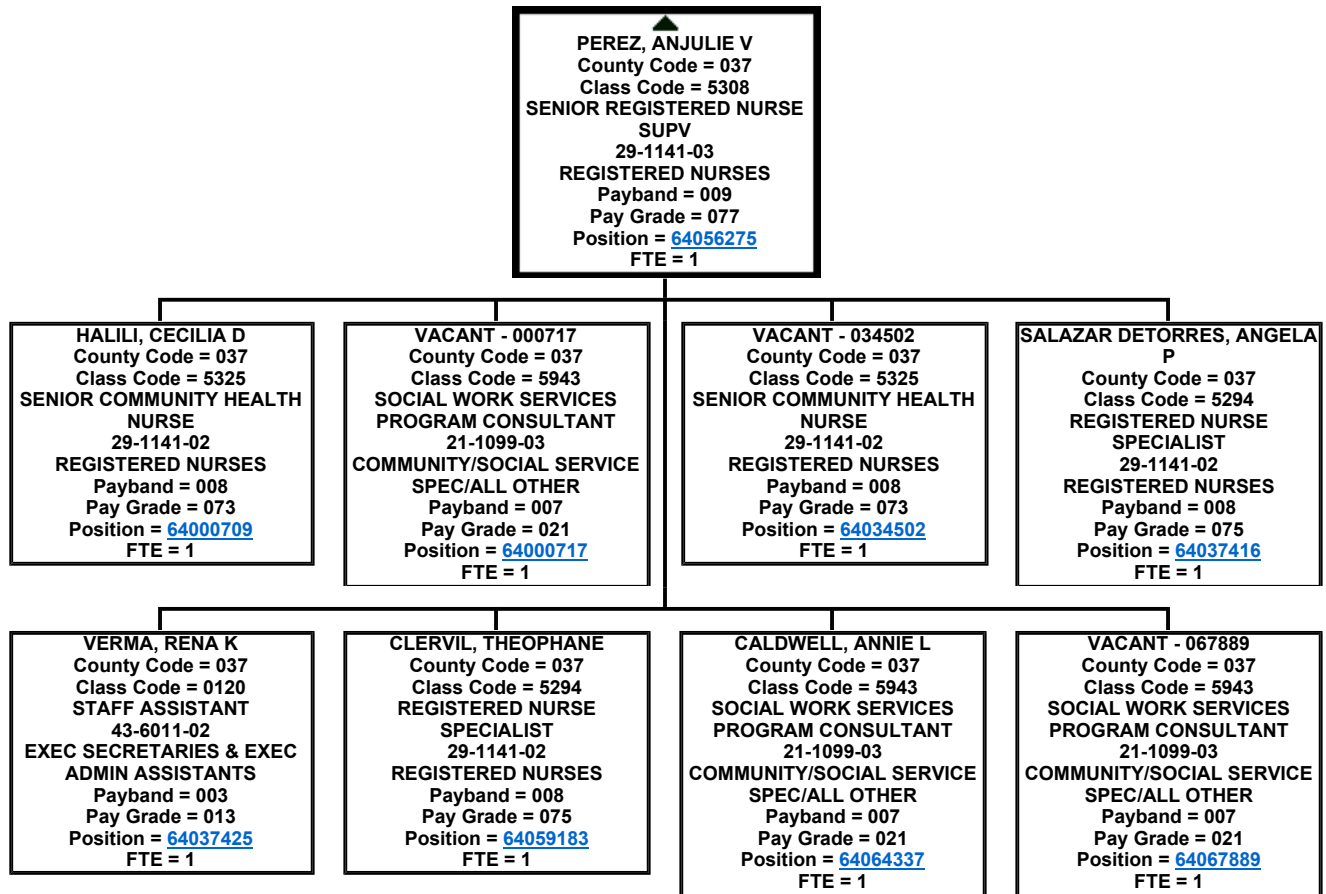
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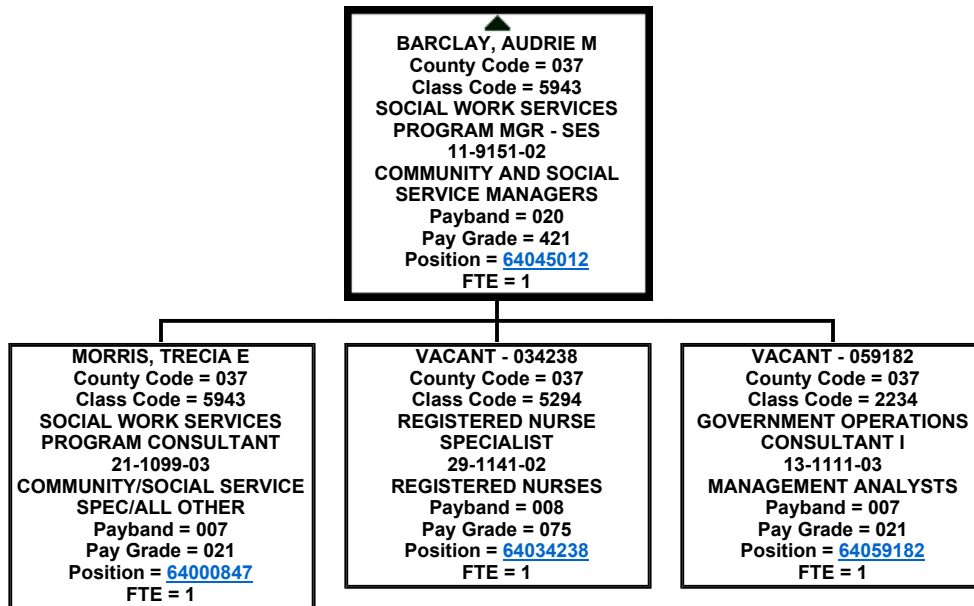
PROFFITT, CHARITY D
 County Code = 037
 OPS HUMAN SERVICES
 ANALYST
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 005
 Position = [64823687](#)
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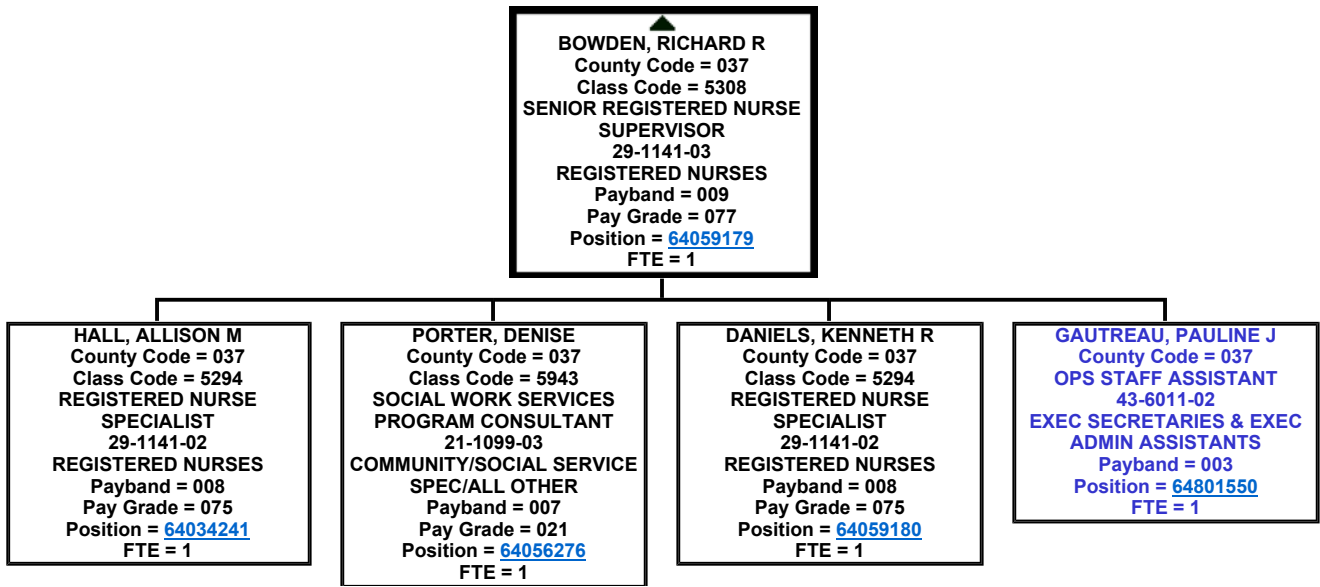
MITCHELL, KAREN W
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064598](#)
FTE = 1

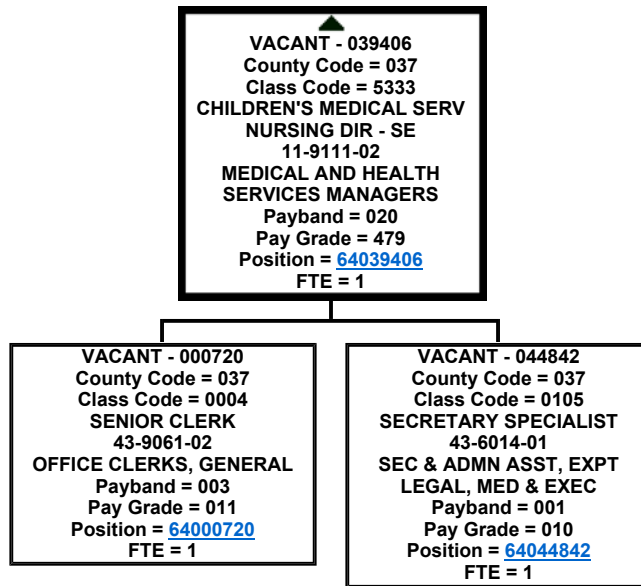


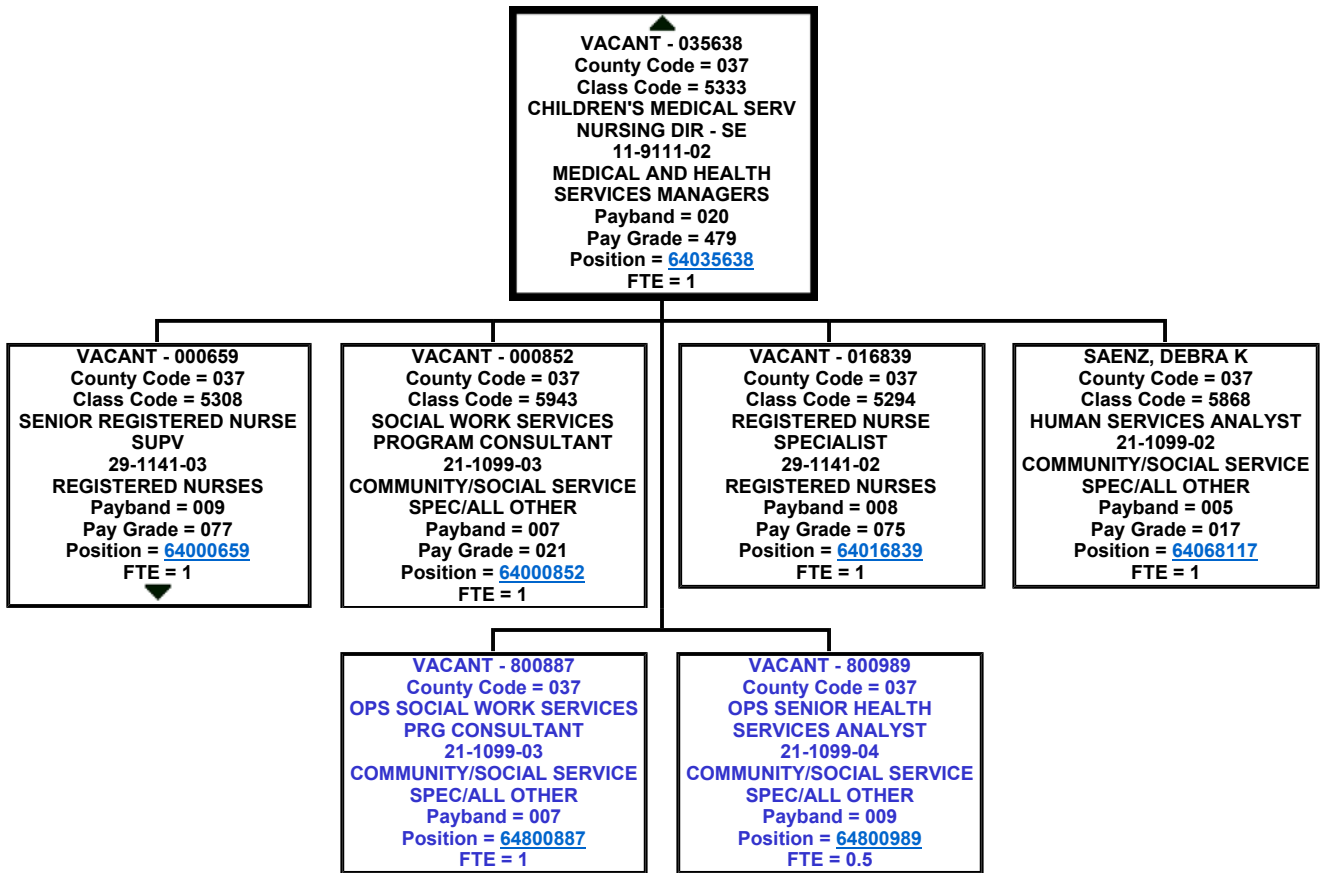


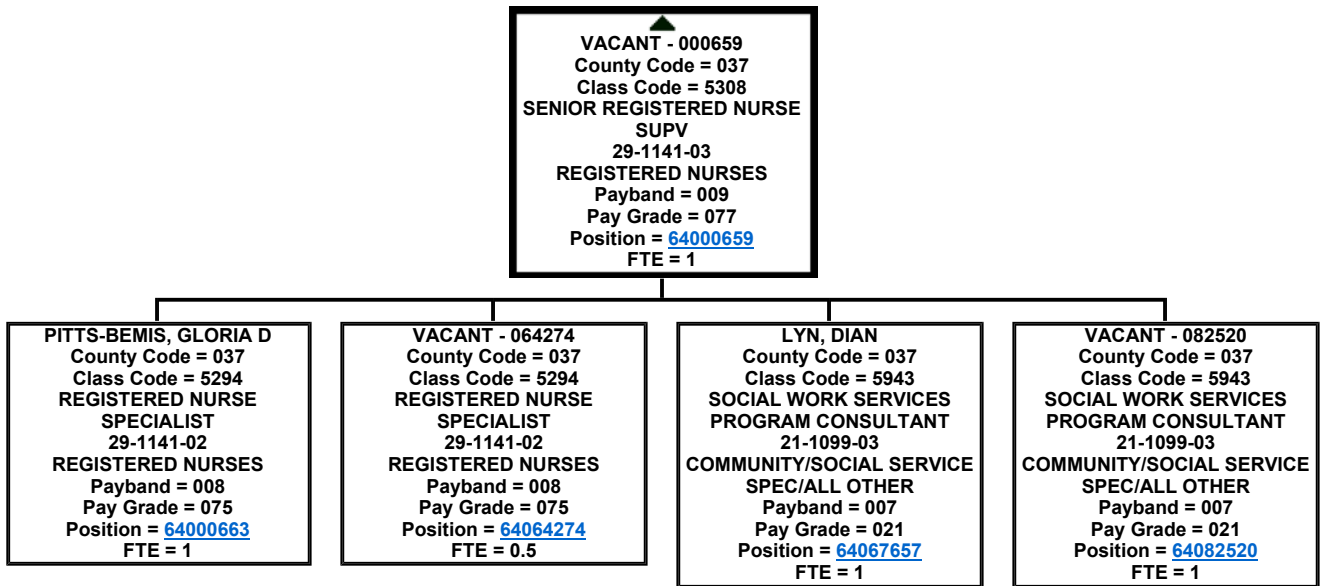


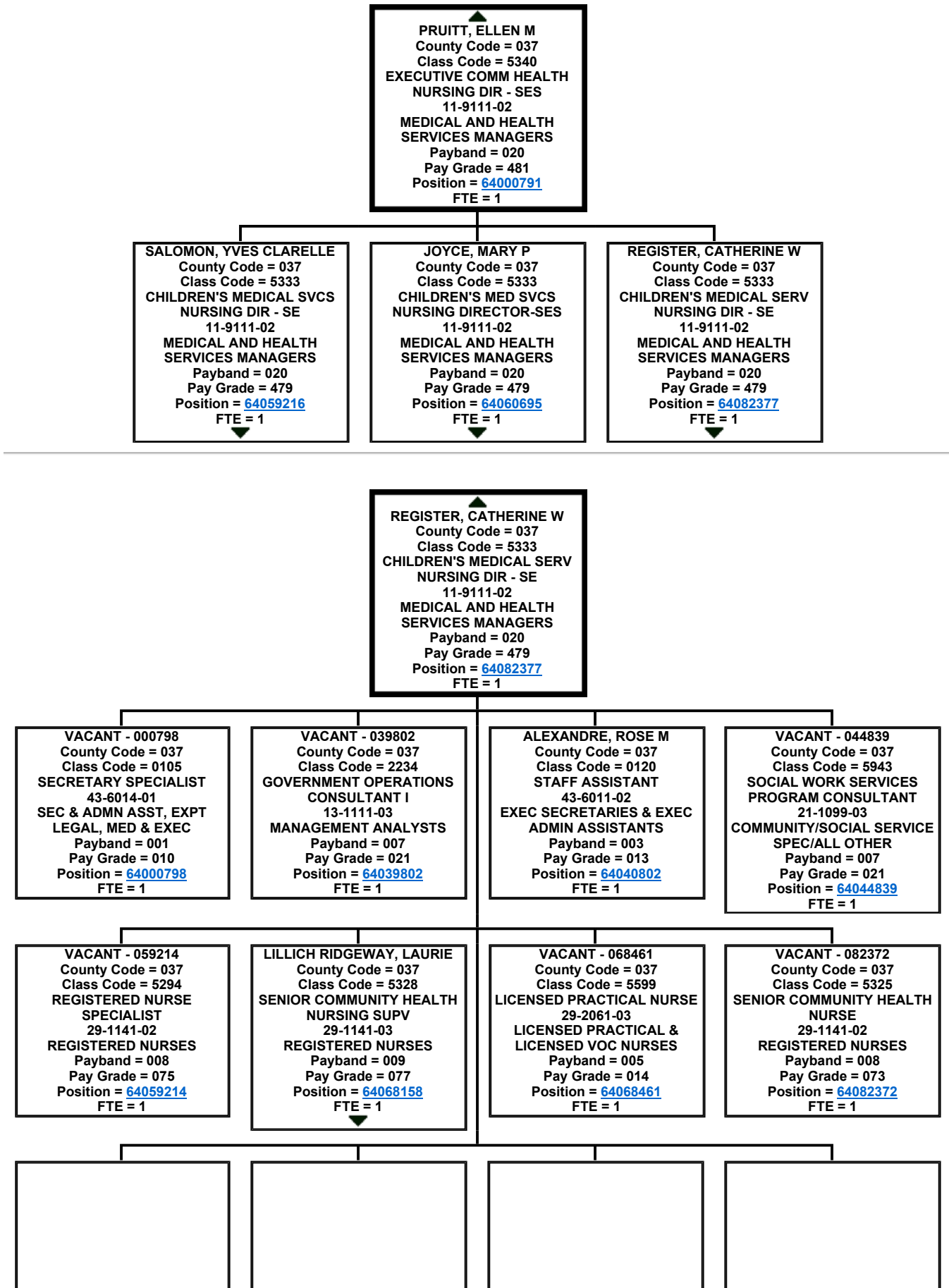










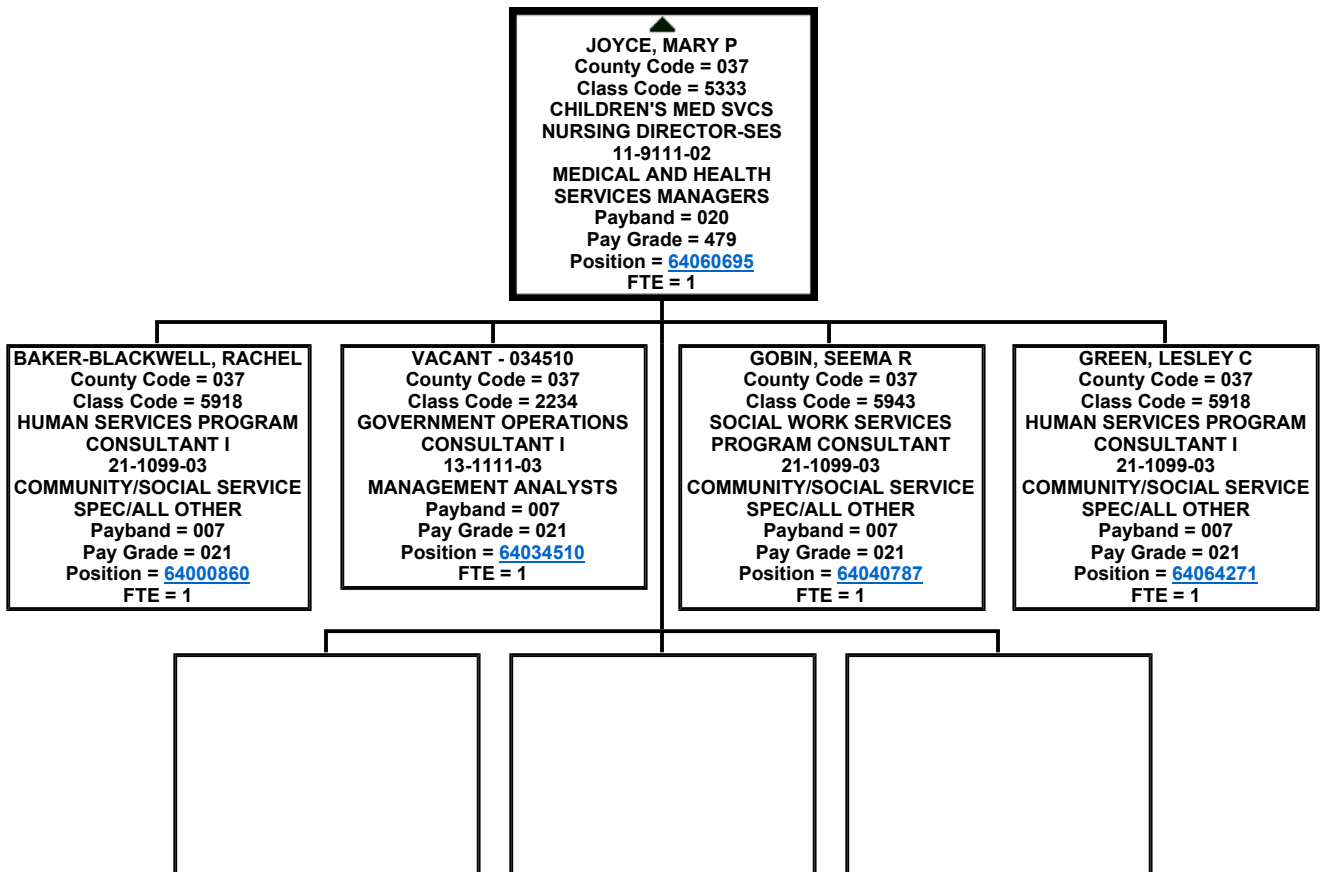
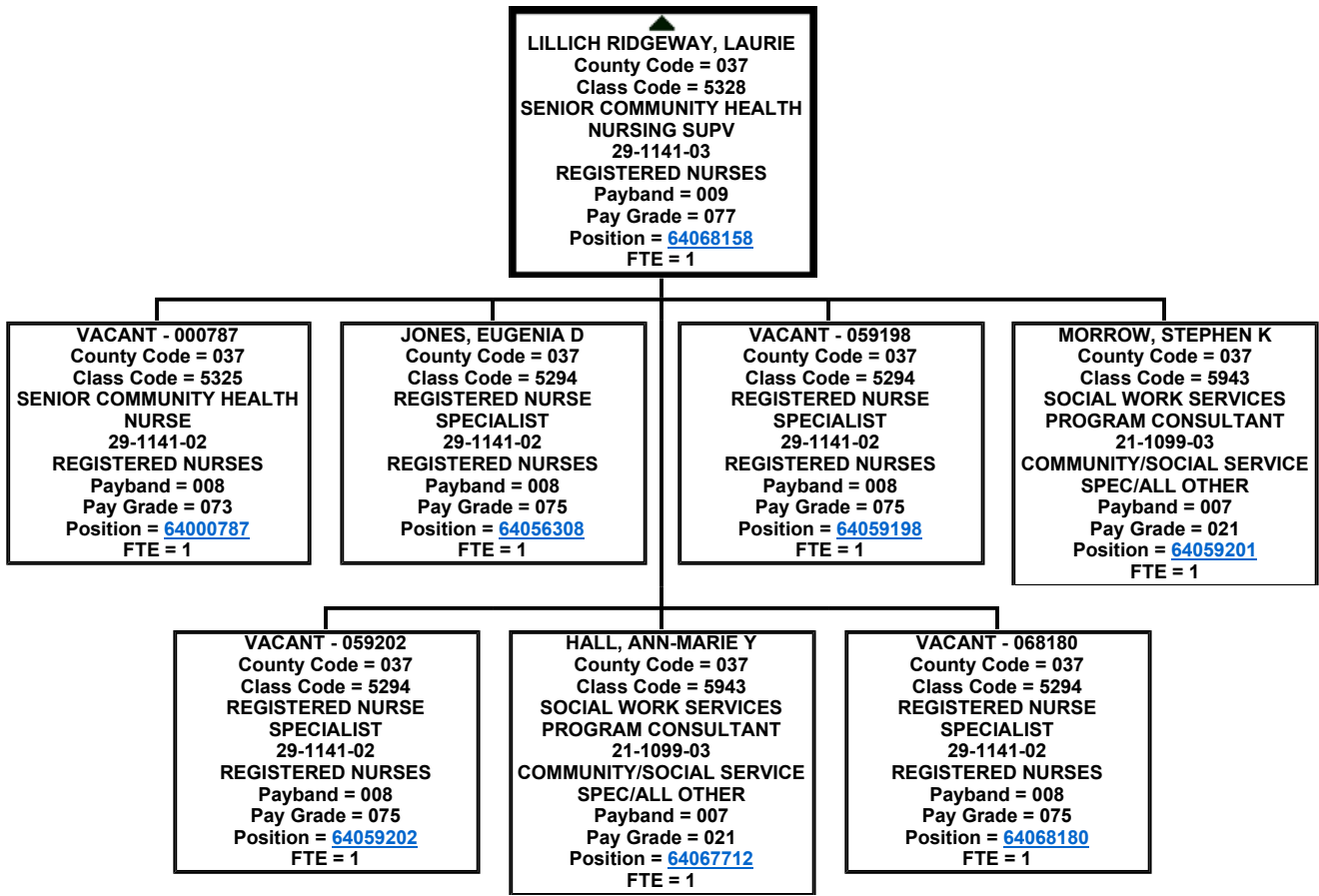


VACANT - 082379
 County Code = 037
 Class Code = 0105
 SECRETARY SPECIALIST
 43-6014-01
 SEC & ADMN ASST, EXPT
 LEGAL, MED & EXEC
 Payband = 001
 Pay Grade = 010
 Position = [64082379](#)
 FTE = 1

FOLLANO, PATRICIA M
 County Code = 037
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64082415](#)
 FTE = 1

CLARKE, ELSA
 County Code = 037
 OPS HUMAN SERVICES
 ANALYST
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 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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 FTE = 1

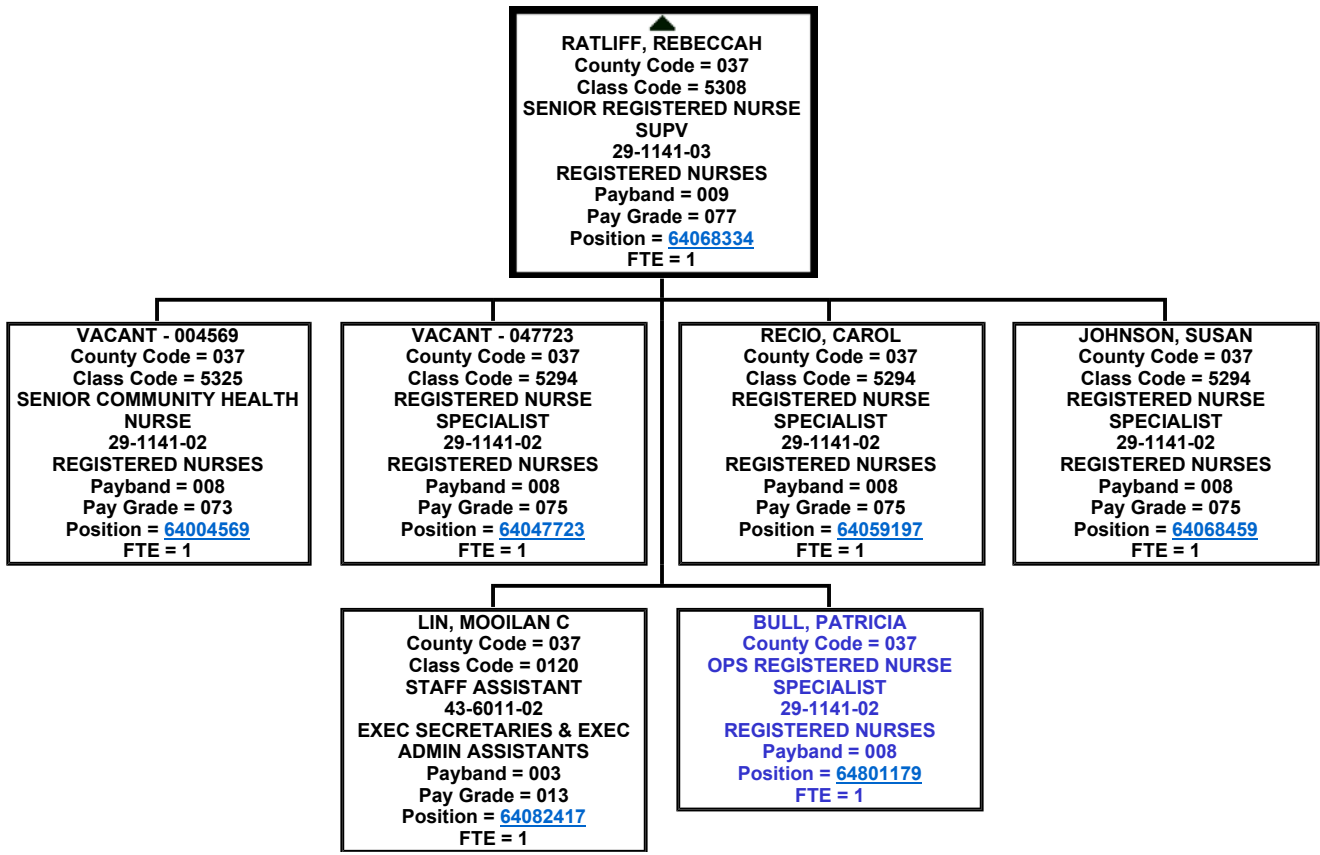
RESTAURI, HOLLY
 County Code = 037
 OPS STAFF ASSISTANT
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 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Position = [64823897](#)
 FTE = 1

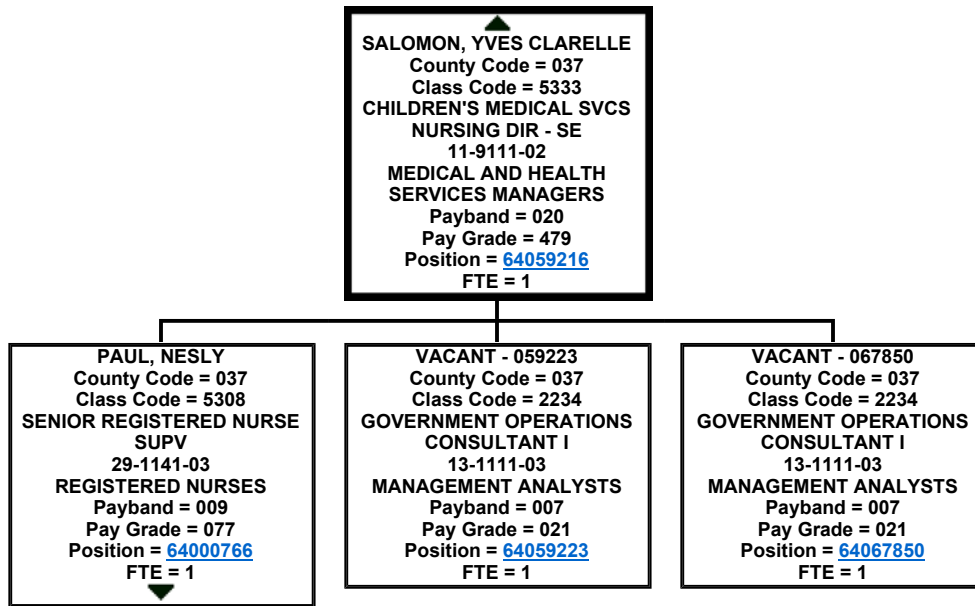


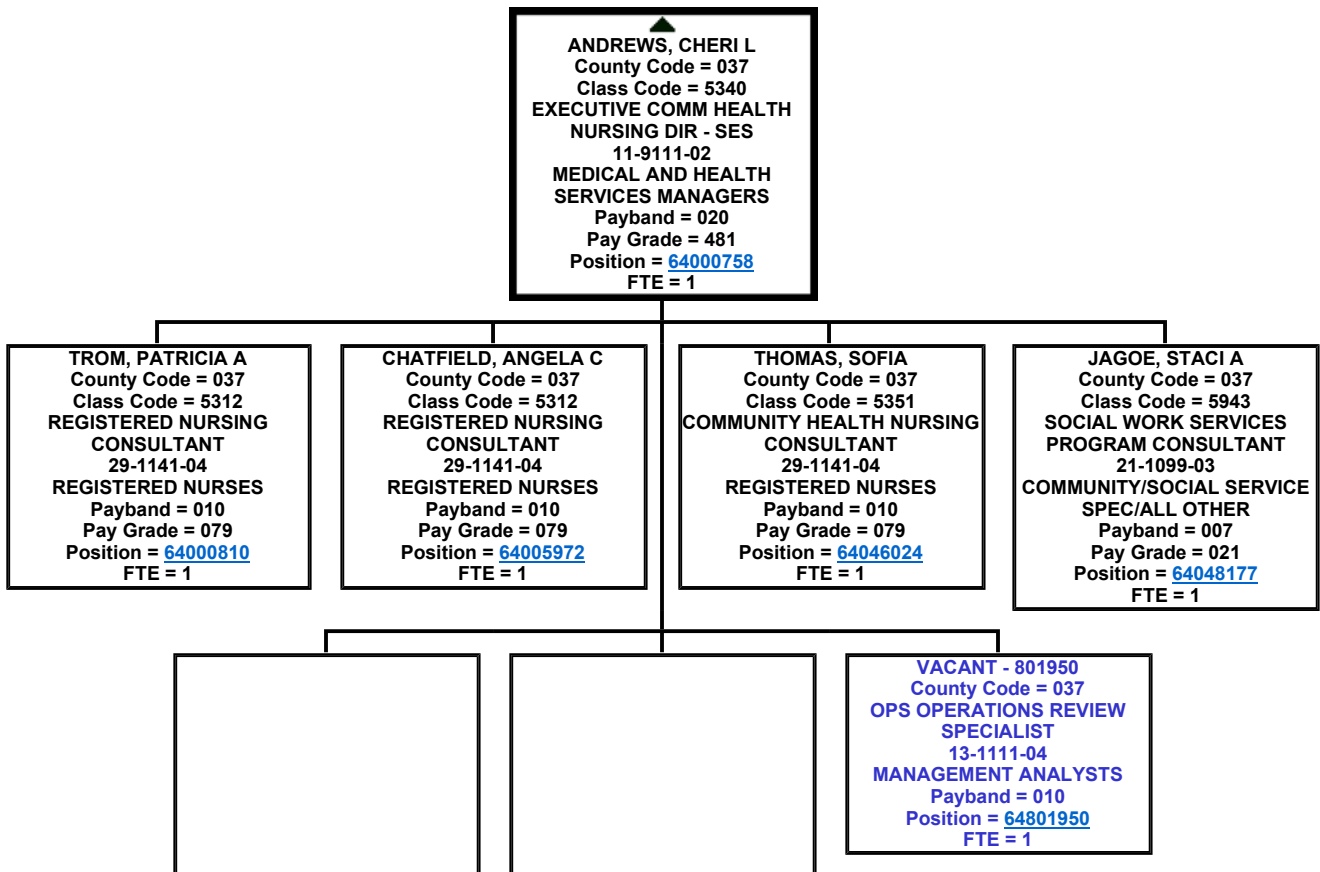
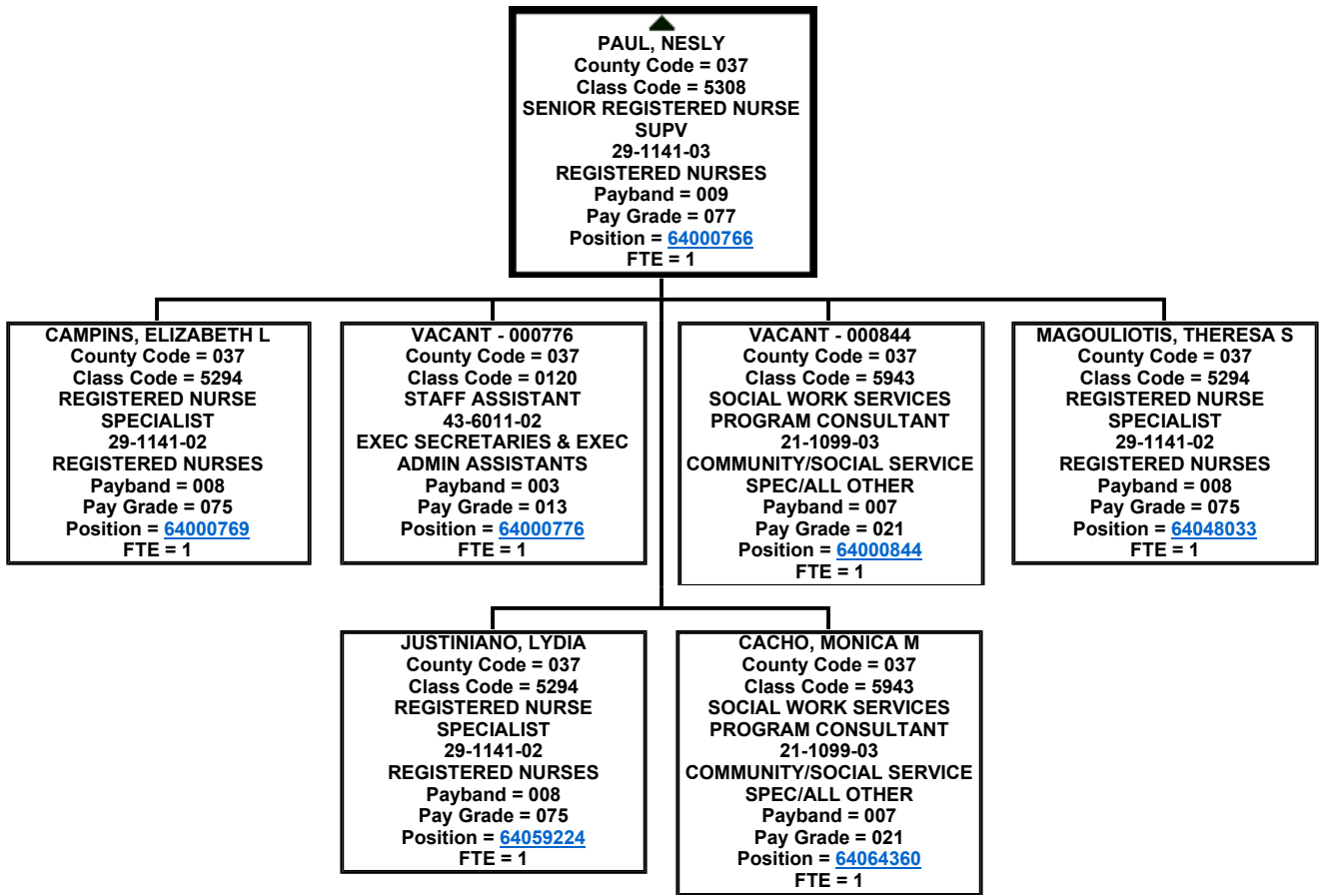
HOFHER, AMY C
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064309](#)
FTE = 1

RATLIFF, REBECCA
County Code = 037
Class Code = 5308
SENIOR REGISTERED NURSE
SUPV
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64068334](#)
FTE = 1
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ZEROTH, EMILY H
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64082605](#)
FTE = 1

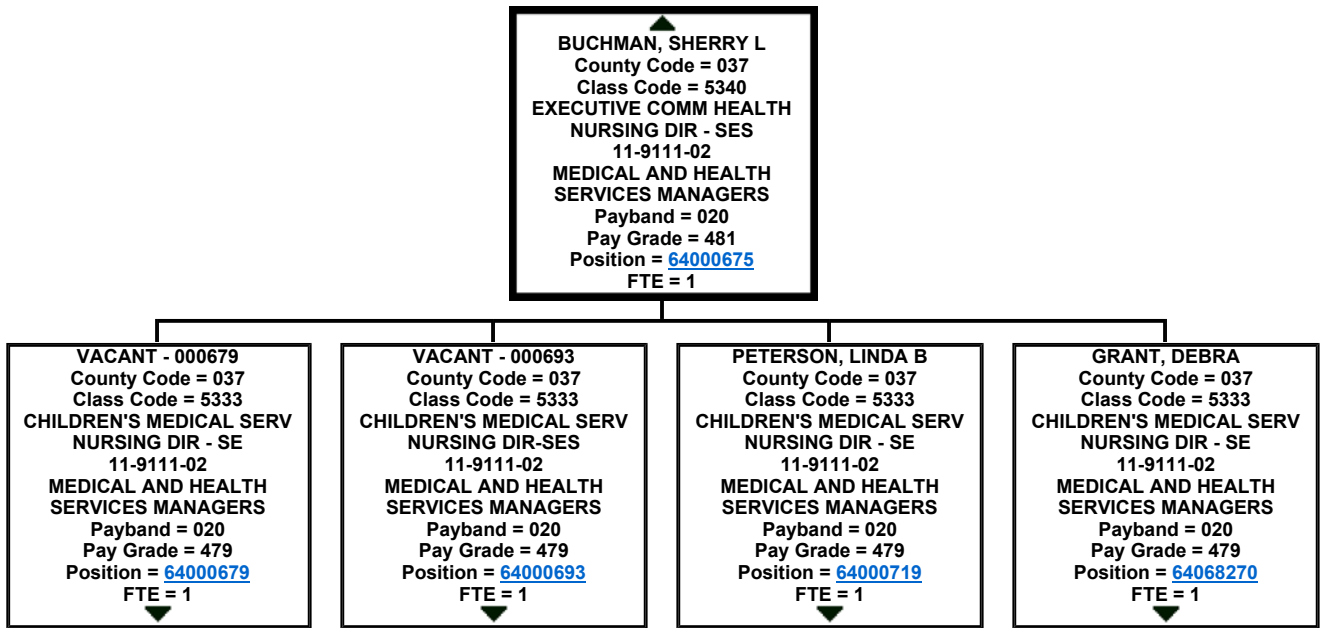


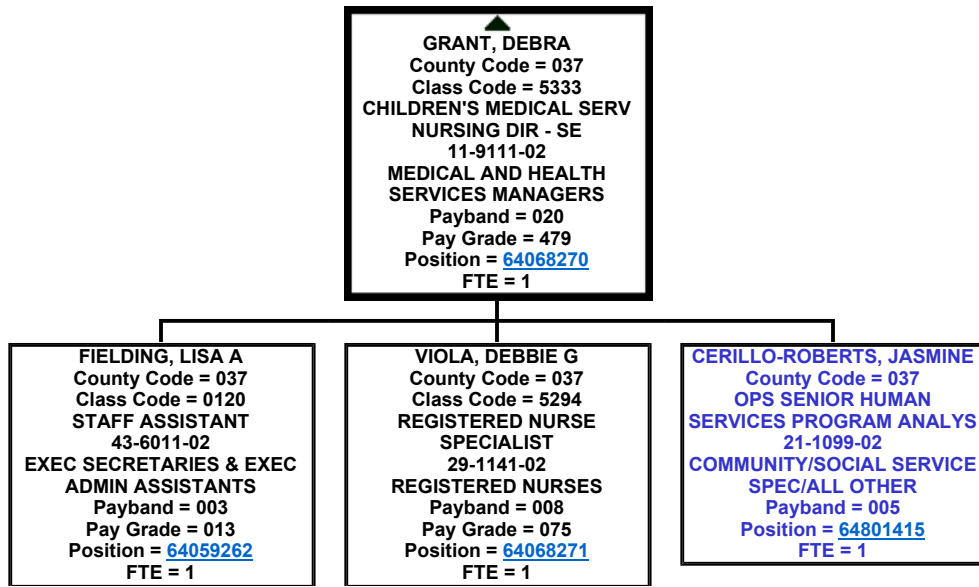




FAULKNER, DEIDRA J
County Code = 037
Class Code = 5312
**REGISTERED NURSING
CONSULTANT**
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64067240](#)
FTE = 1

STARNES, LINDA
County Code = 037
**OPS HUMAN SERVICES
ANALYST**
21-1099-02
**COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER**
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Position = [64801949](#)
FTE = 1

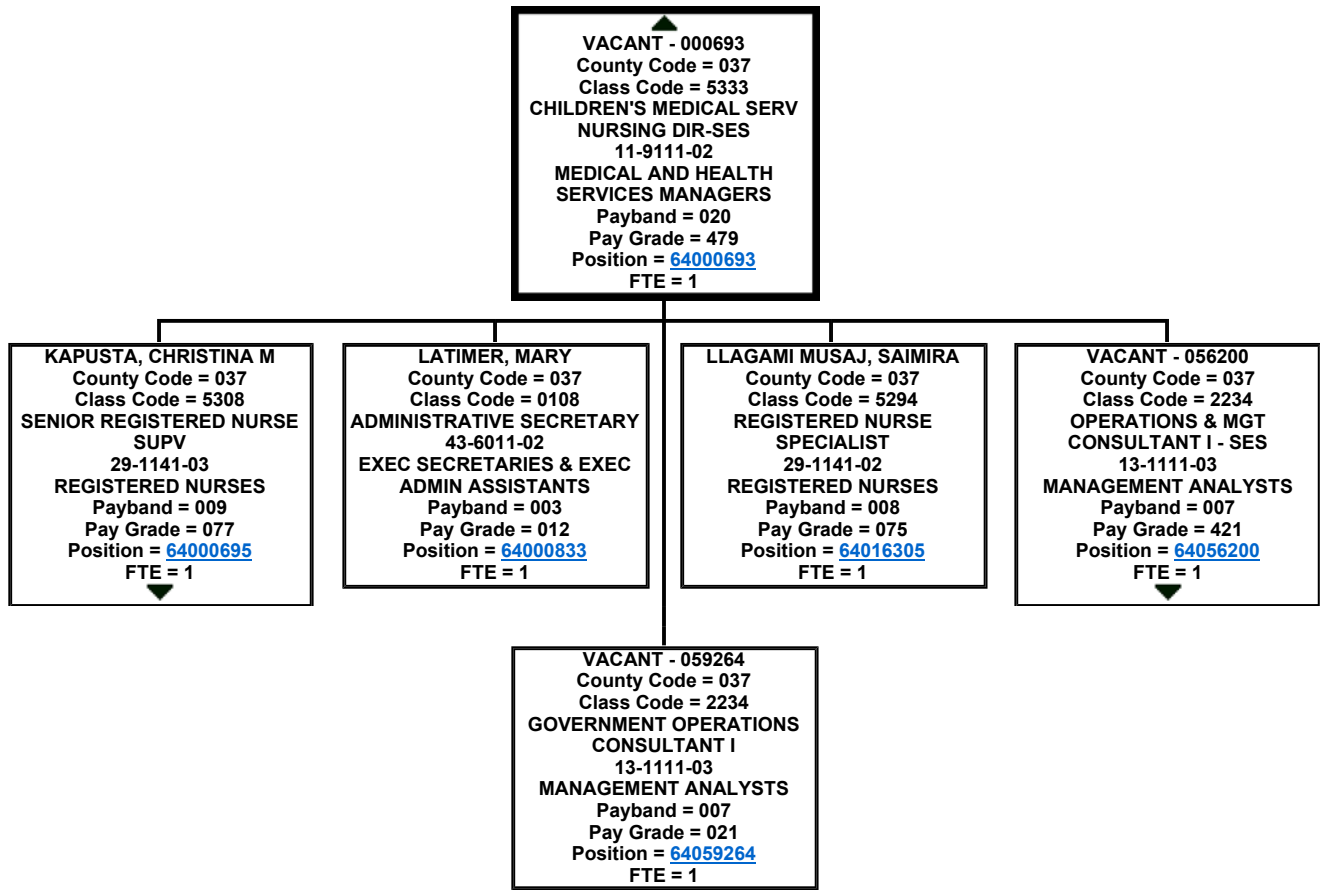


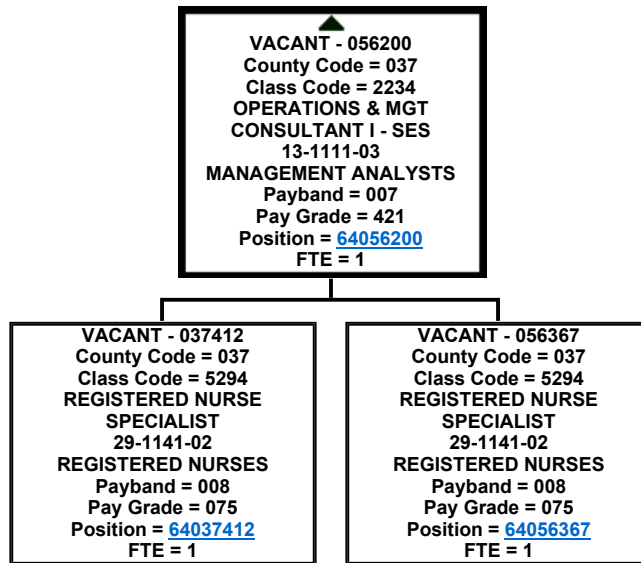


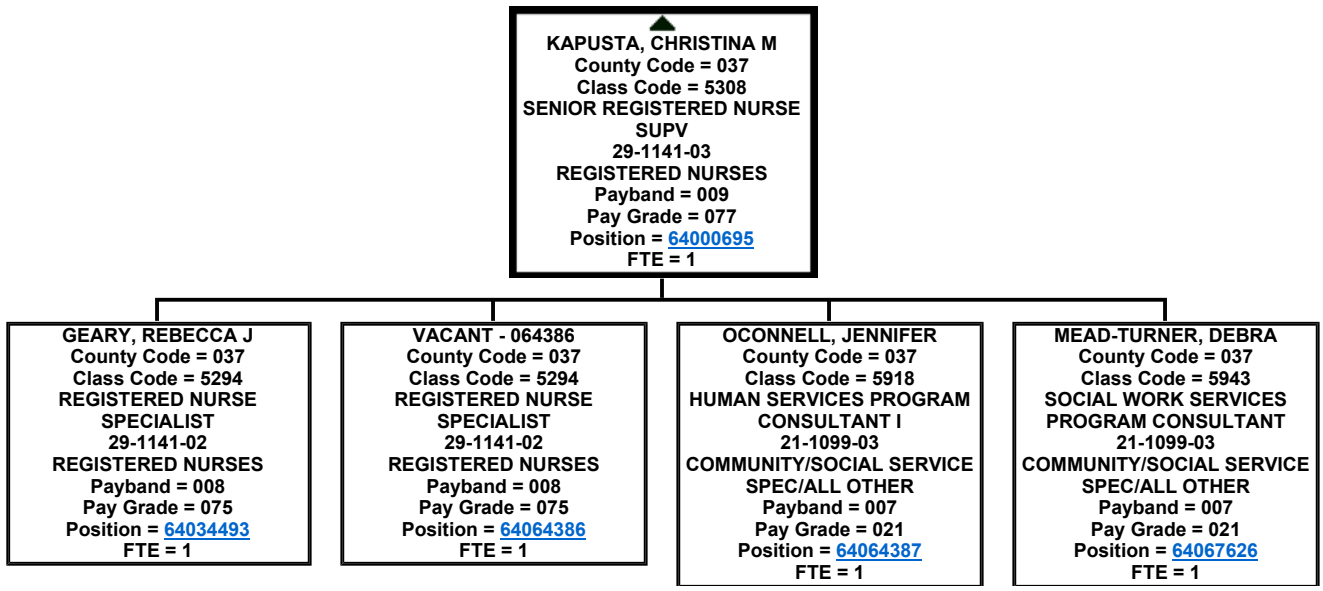
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PETERSON, LINDA B
County Code = 037
Class Code = 5333
CHILDREN'S MEDICAL SERV
NURSING DIR - SE
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 479
Position = [64000719](#)
FTE = 1

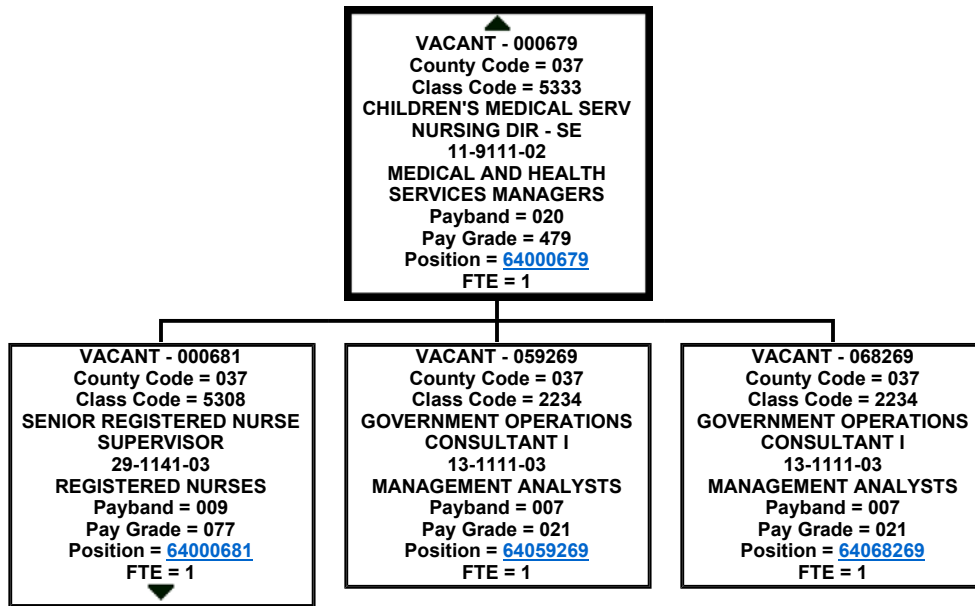
RAMOS, BRIANNA
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64056346](#)
FTE = 1

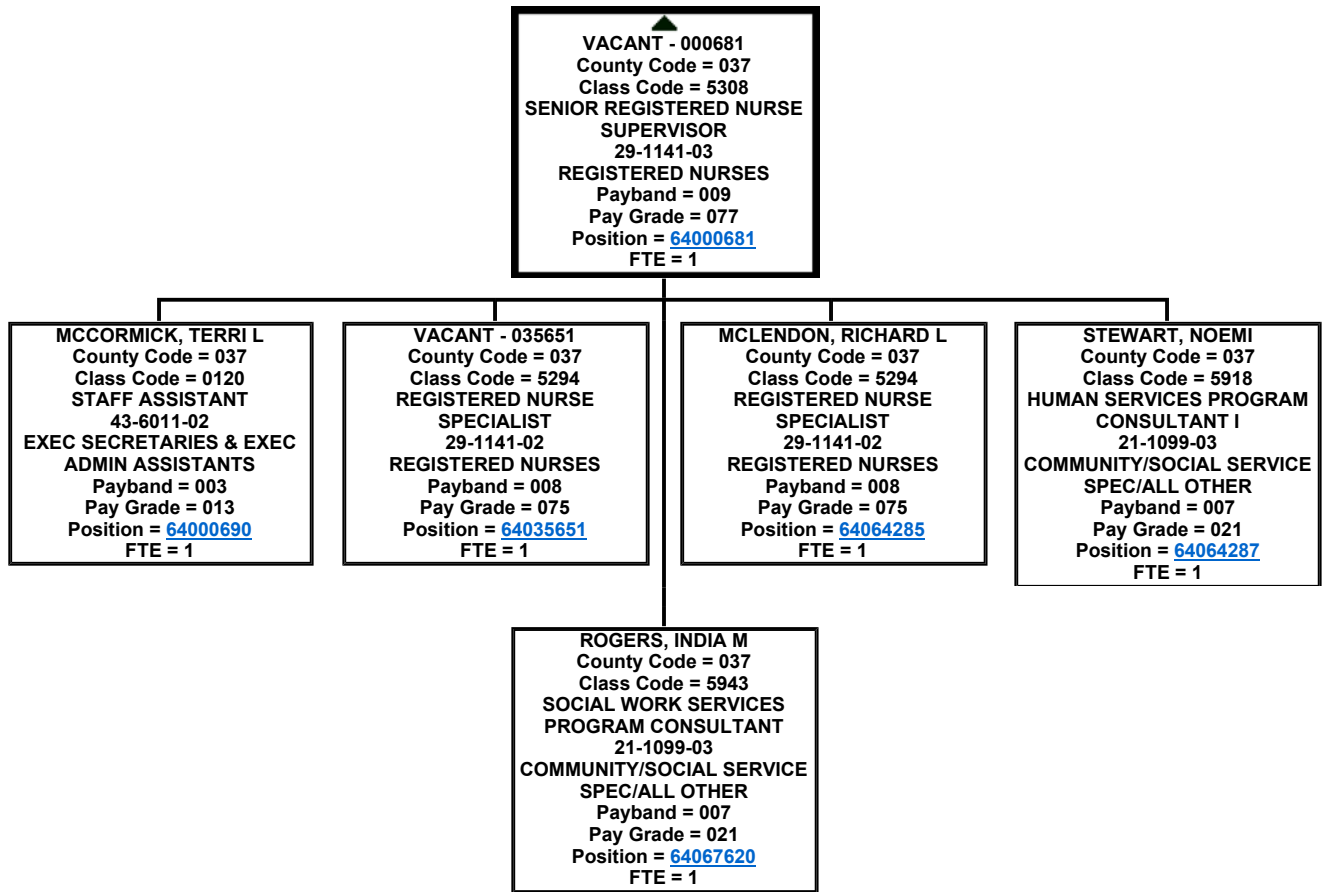
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Class Code = 5294
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REGISTERED NURSES
Payband = 008
Pay Grade = 075
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FTE = 1

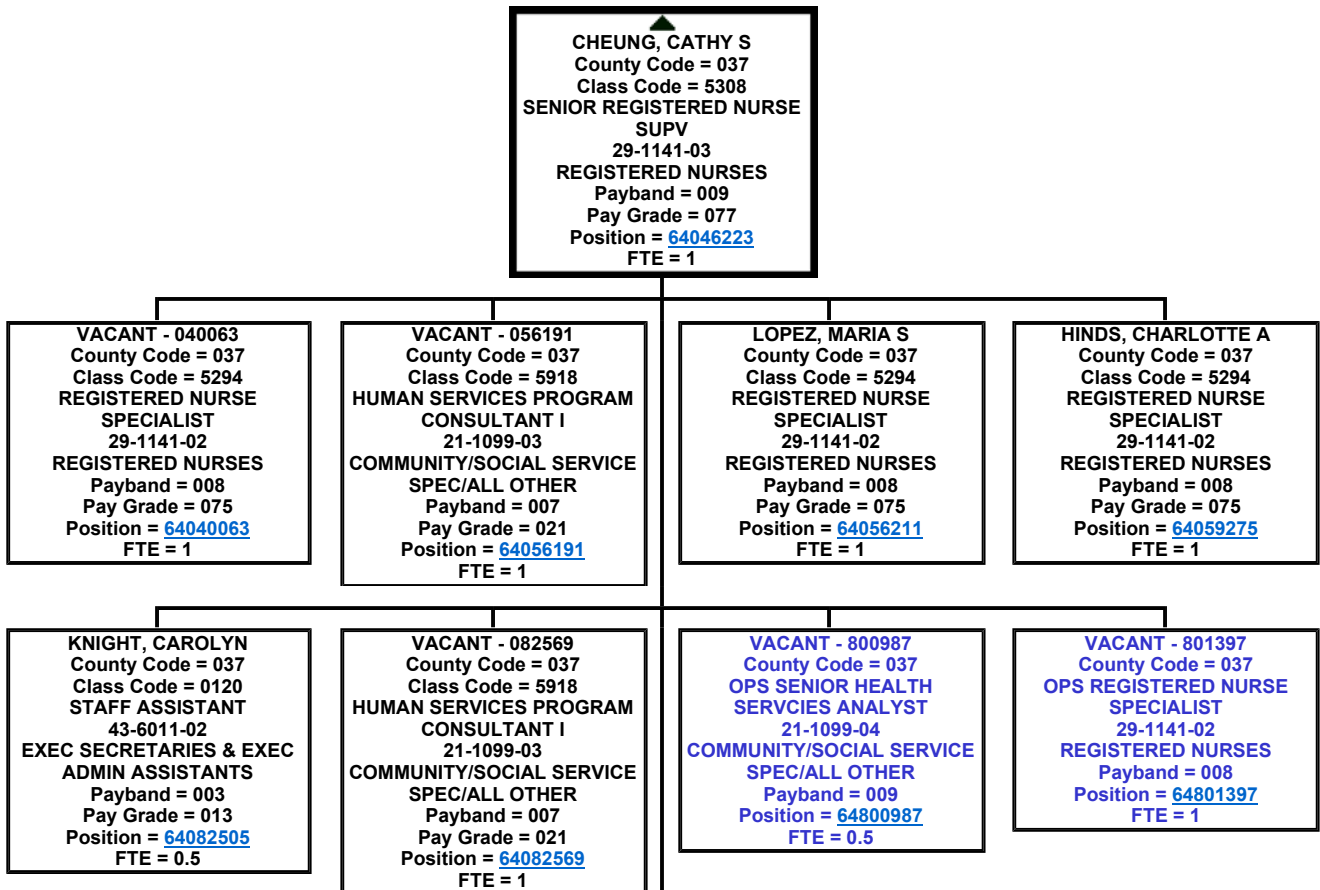
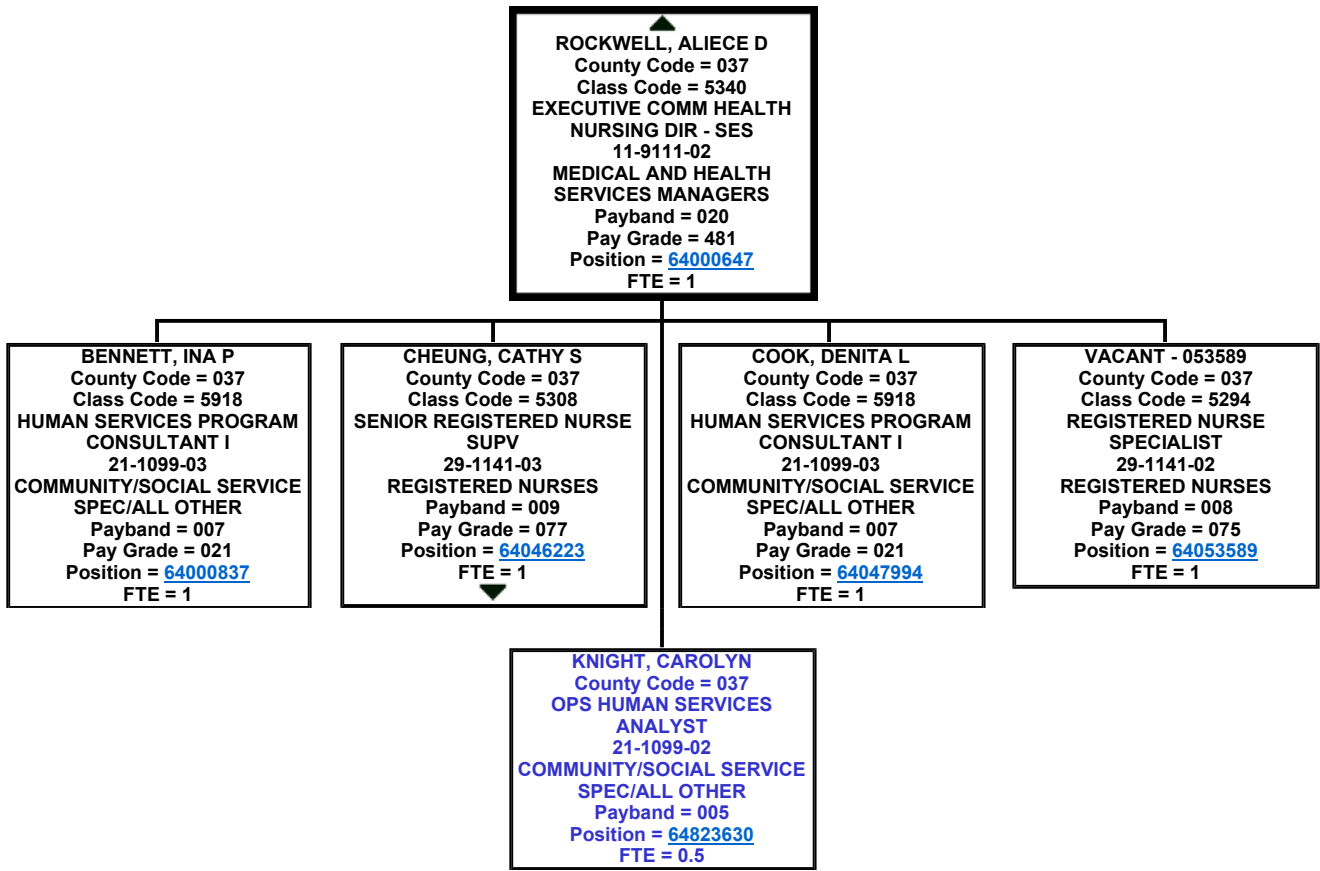




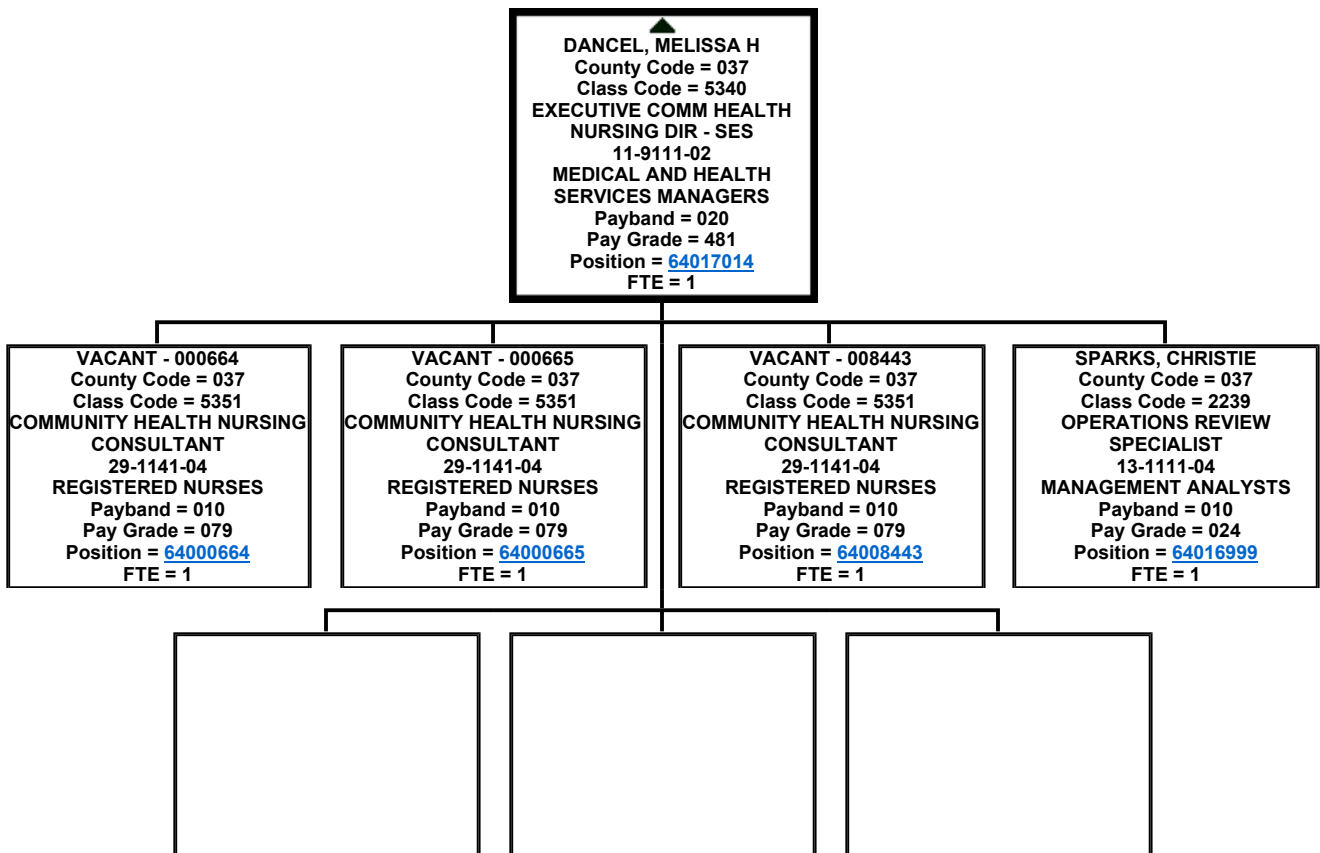
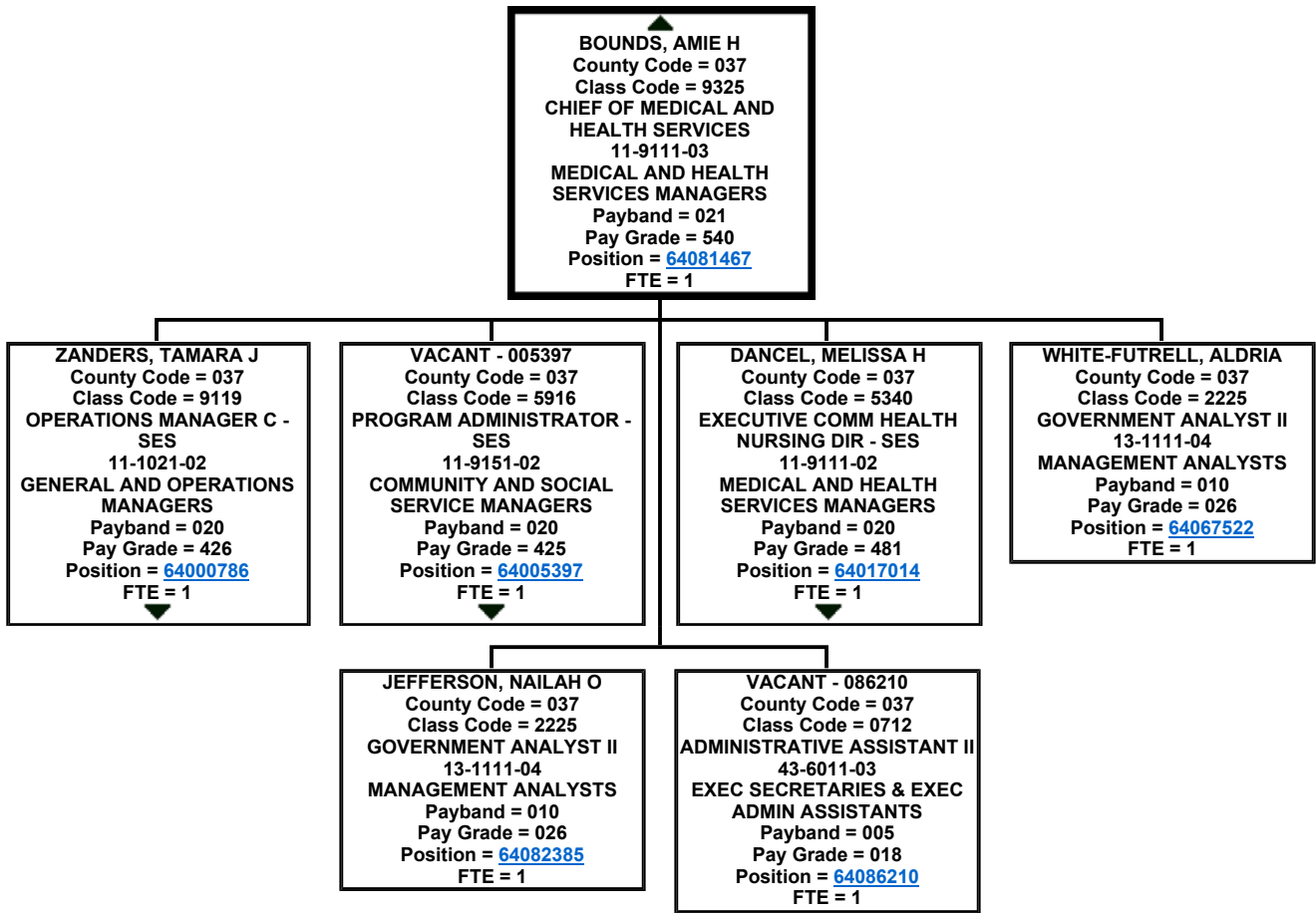








DAVIS, WHITNEY
County Code = 037
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64802071](#)
FTE = 1

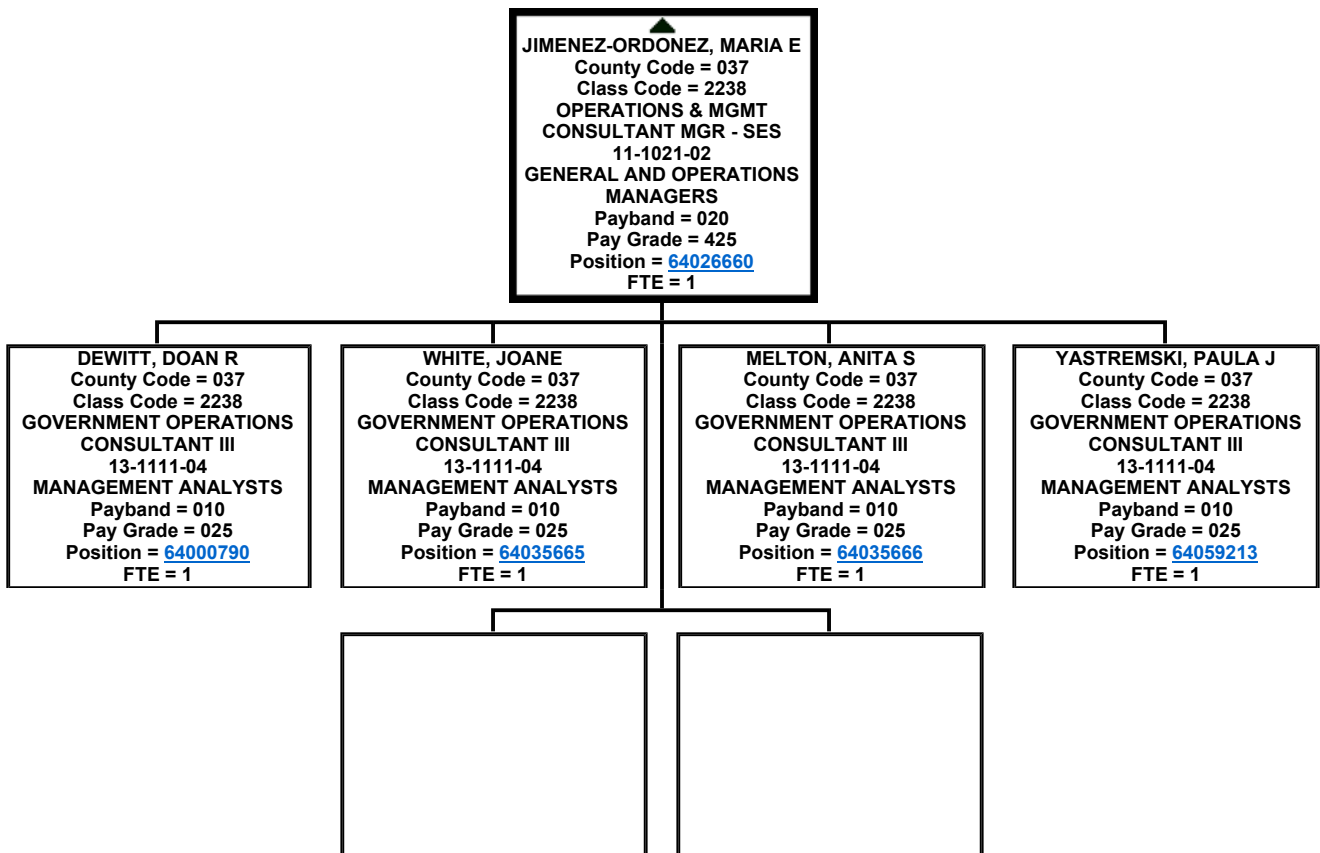
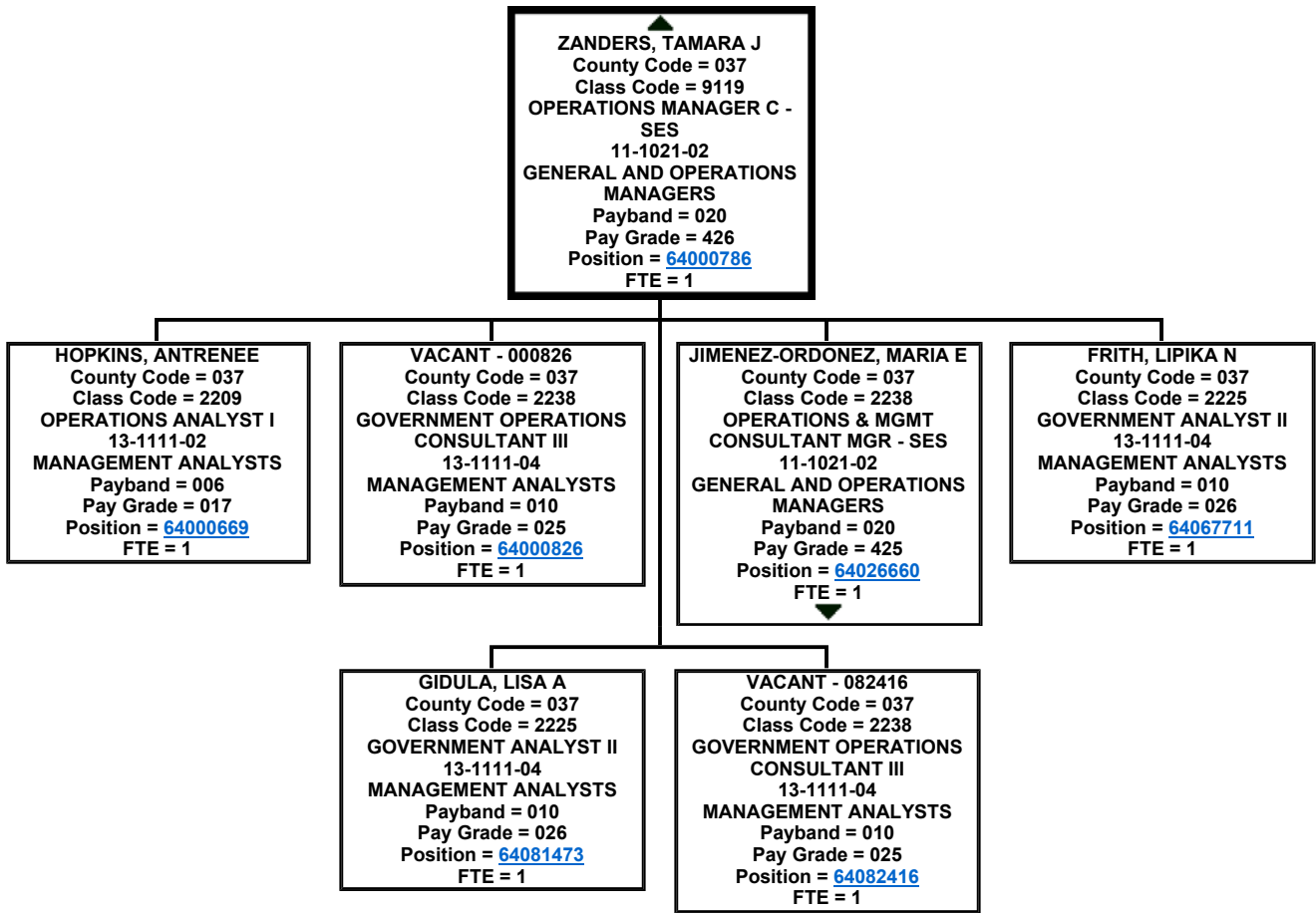


BALSTERS-WADDELL, ALANA
H
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64059138](#)
FTE = 1

PALMER, LANESHA
County Code = 037
Class Code = 5351
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CONSULTANT
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REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64064703](#)
FTE = 1

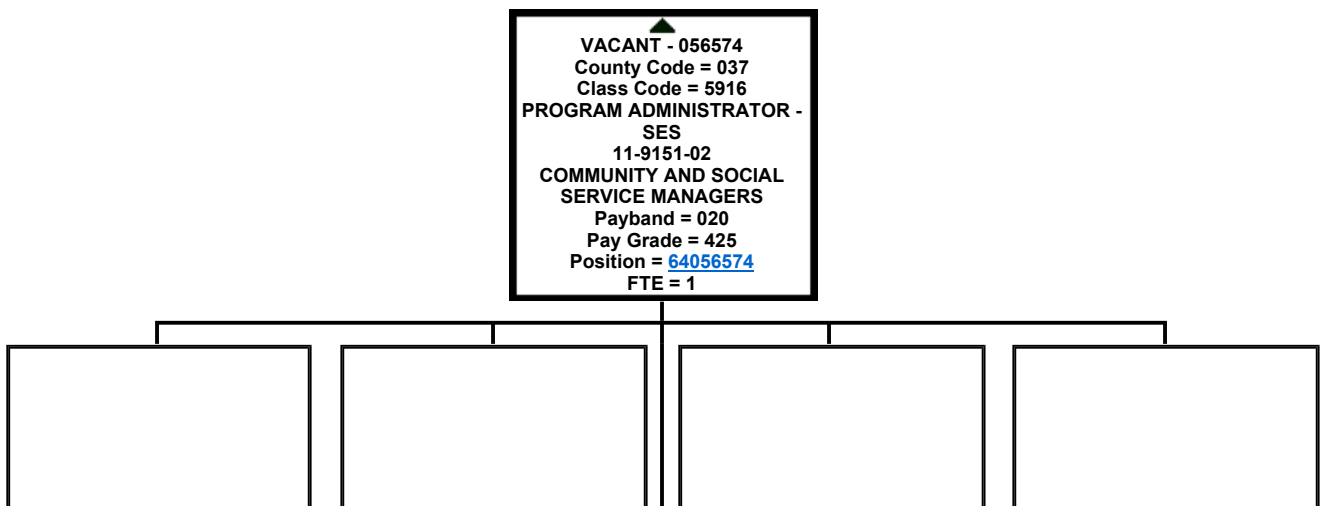
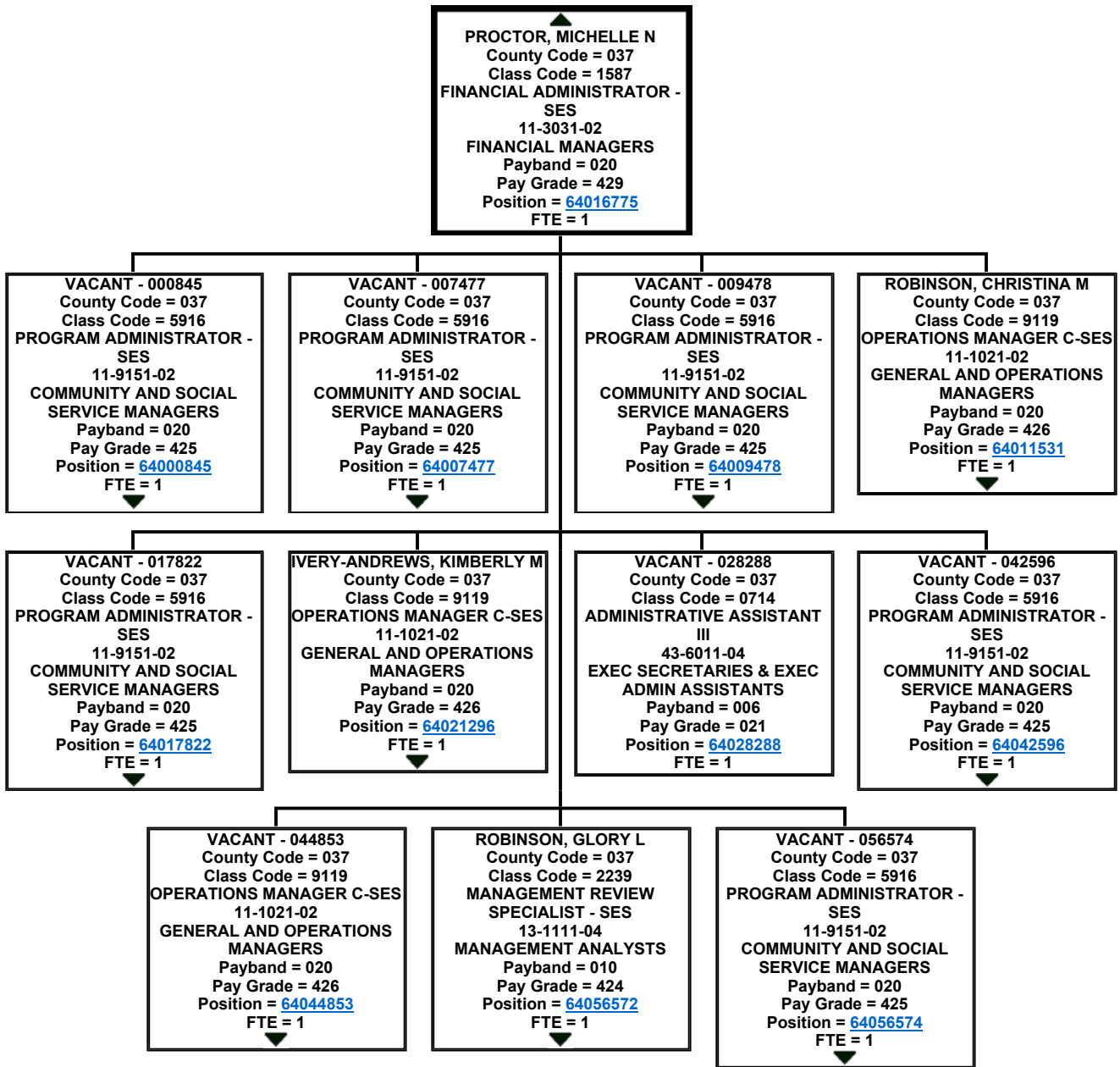
PIZZURRO, MARY T
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Class Code = 5351
COMMUNITY HEALTH NURSING
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REGISTERED NURSES
Payband = 010
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Position = [64068273](#)
FTE = 1

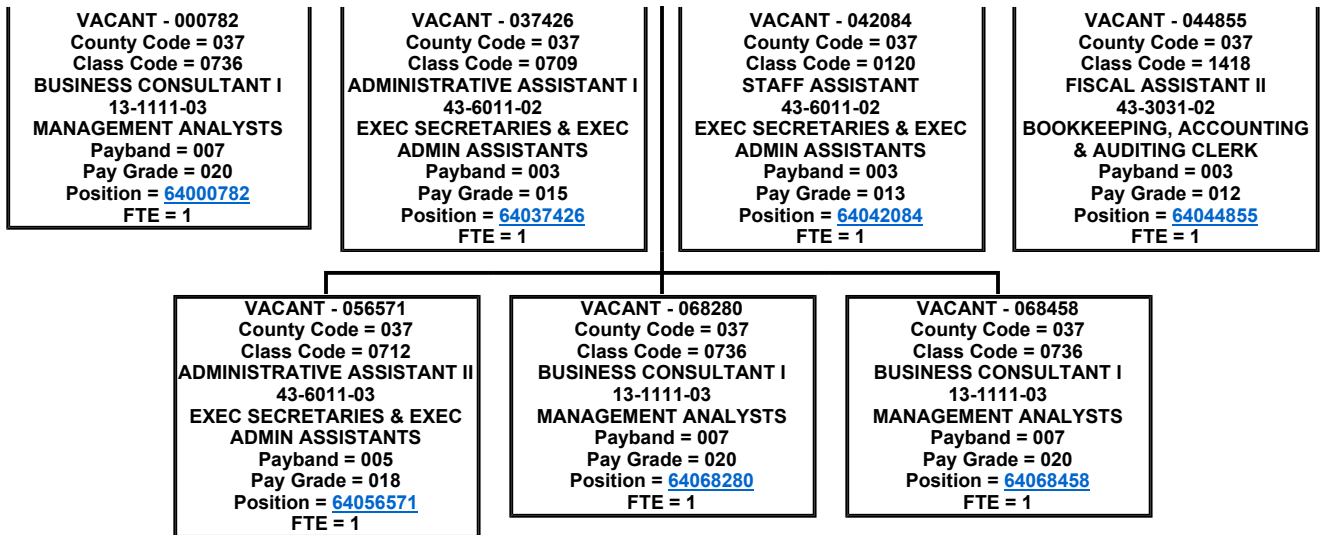


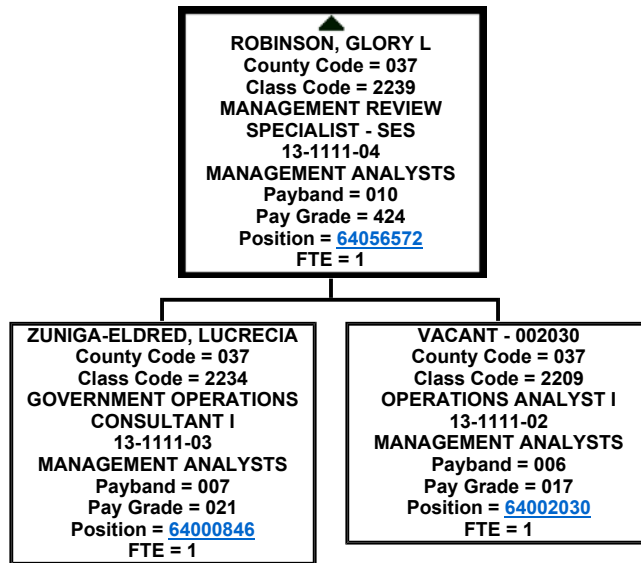


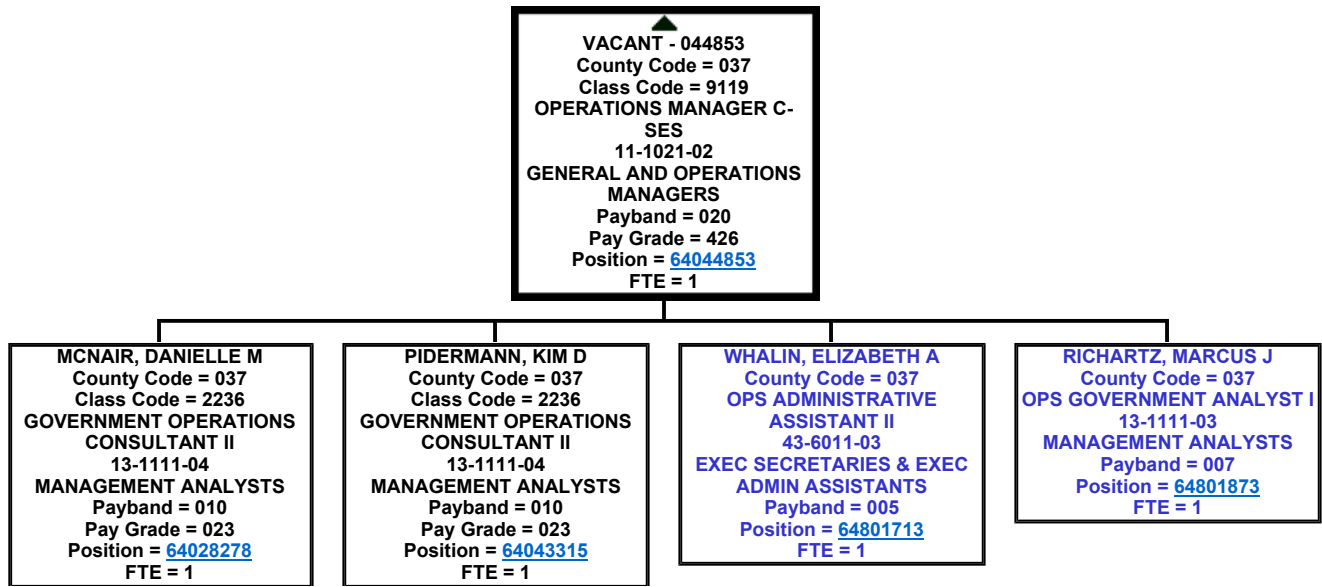
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County Code = 037
Class Code = 2238
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CONSULTANT III
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MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 025
Position = [64064270](#)
FTE = 1

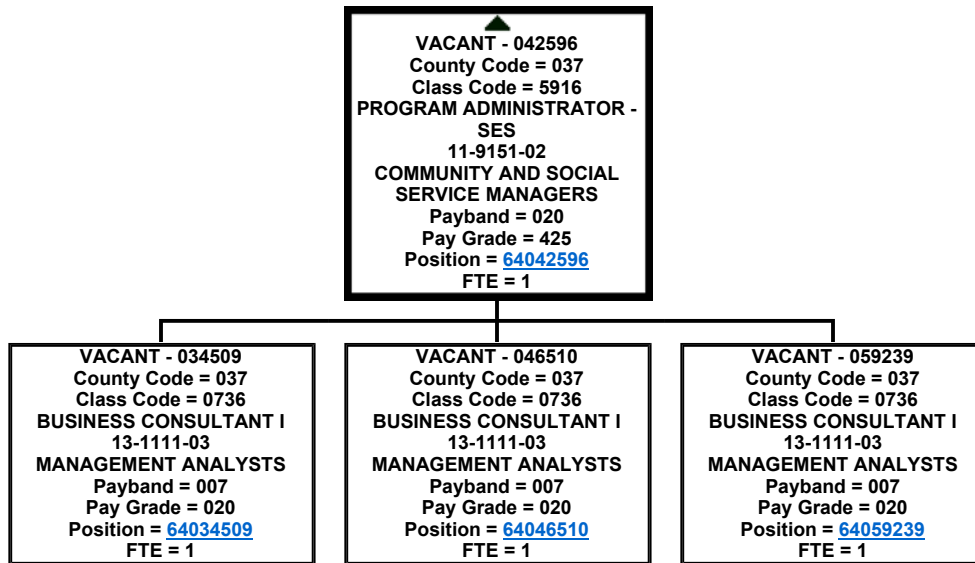
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CONSULTANT III
13-1111-04
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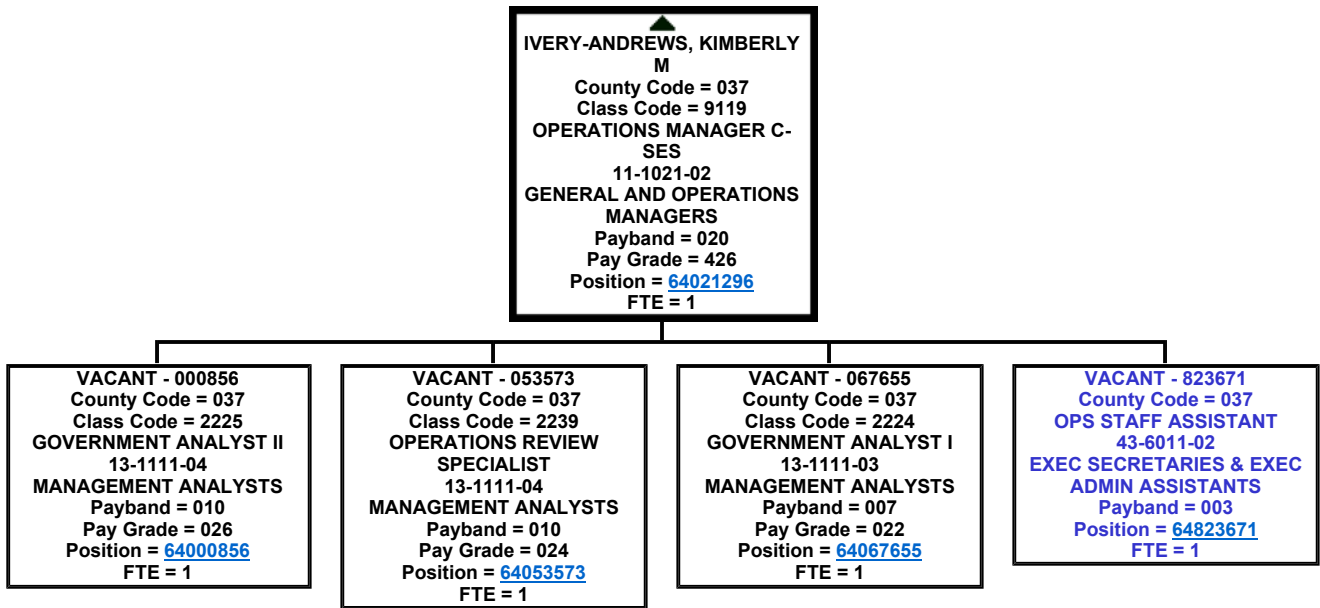


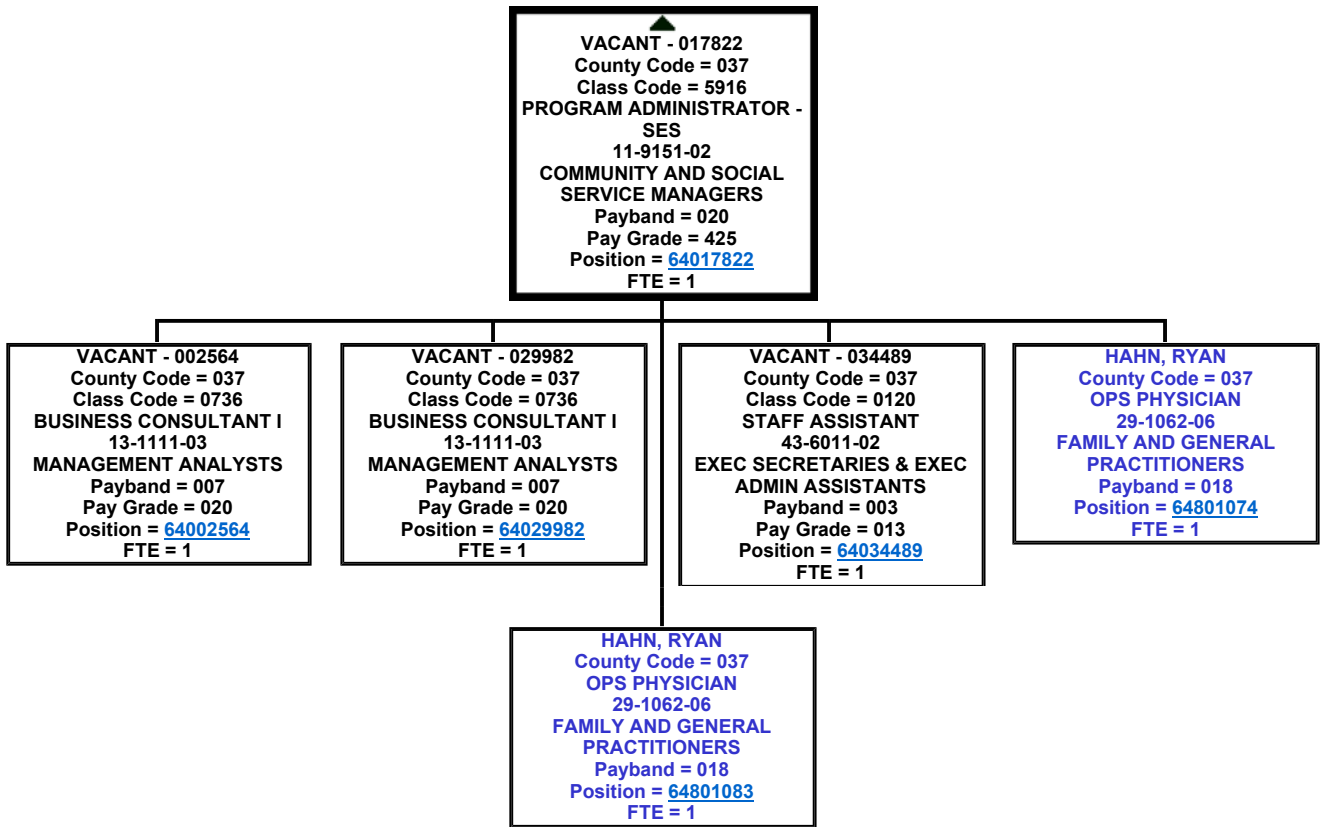




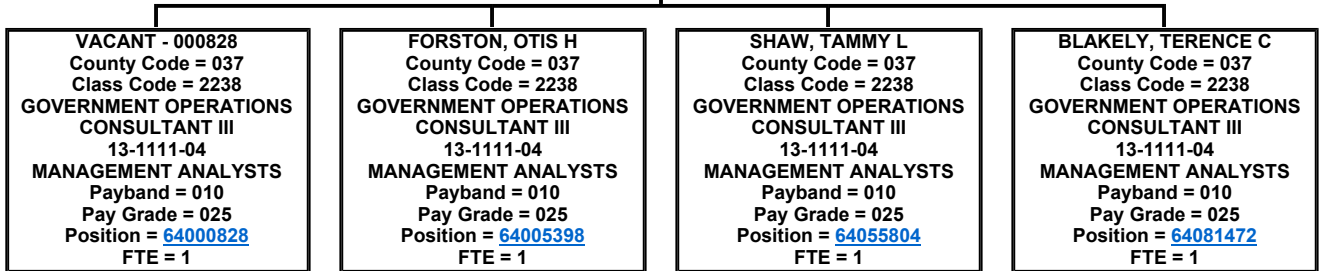


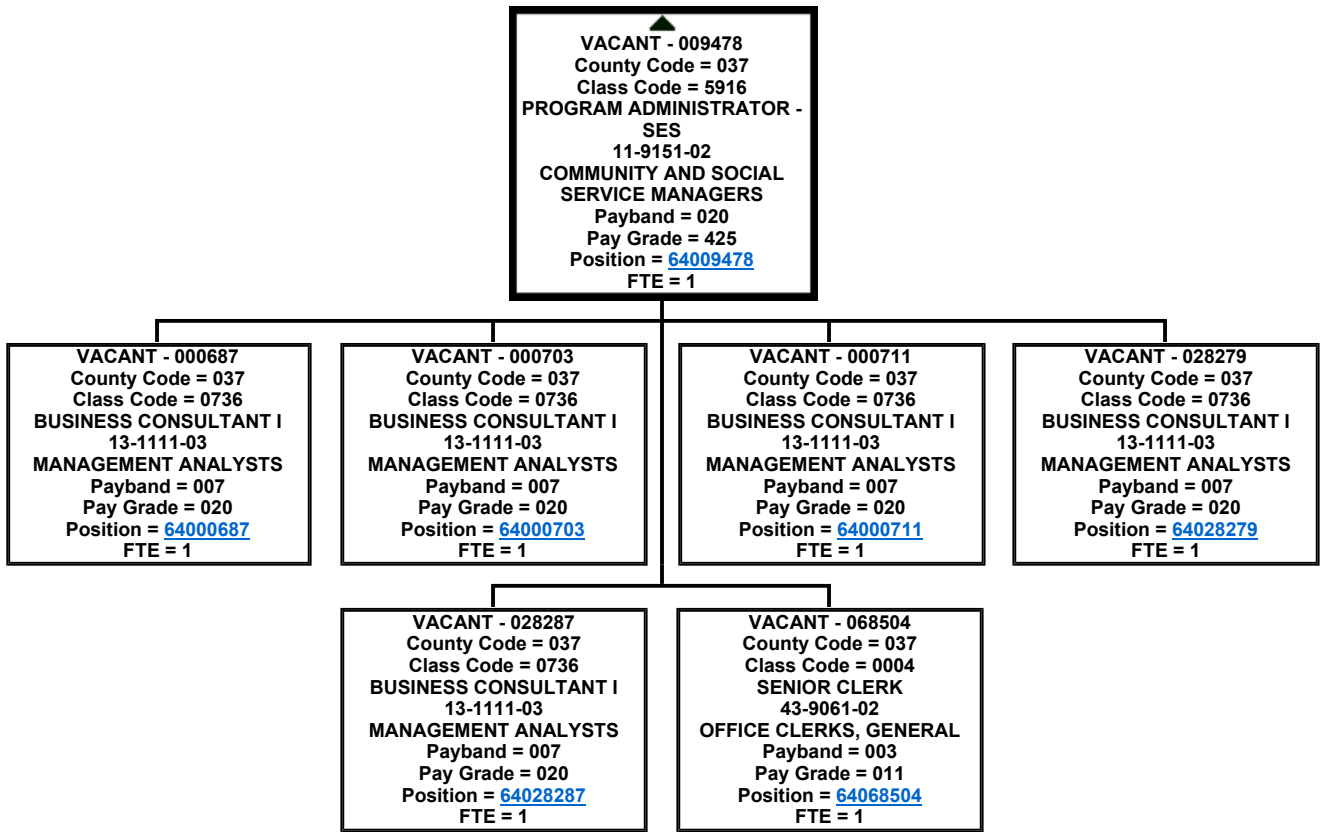


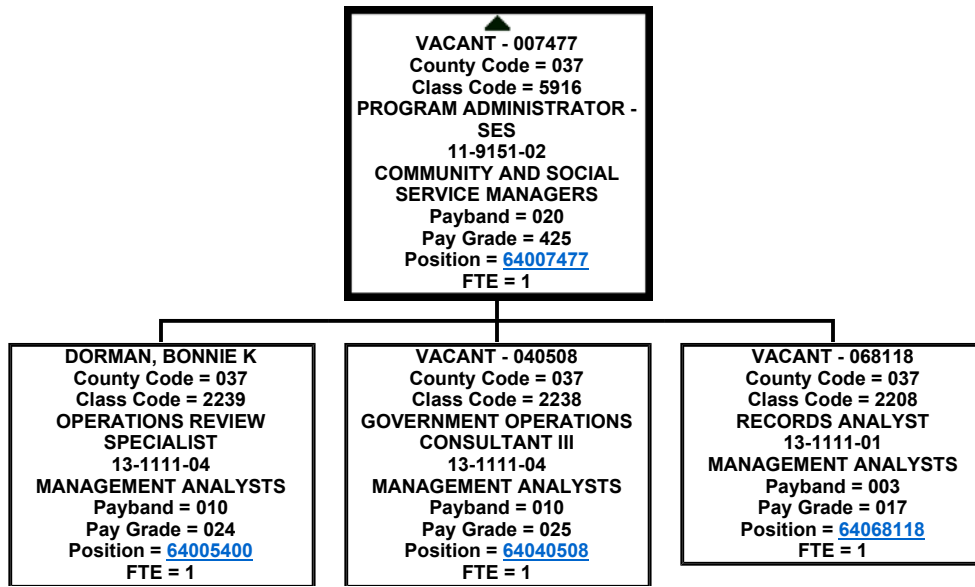


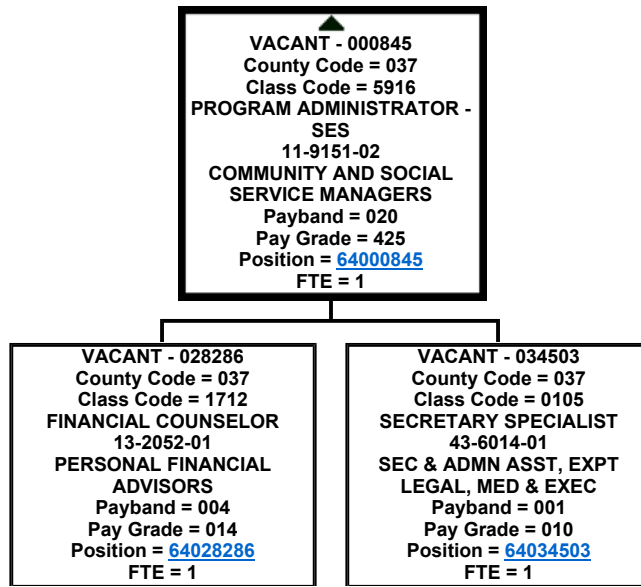


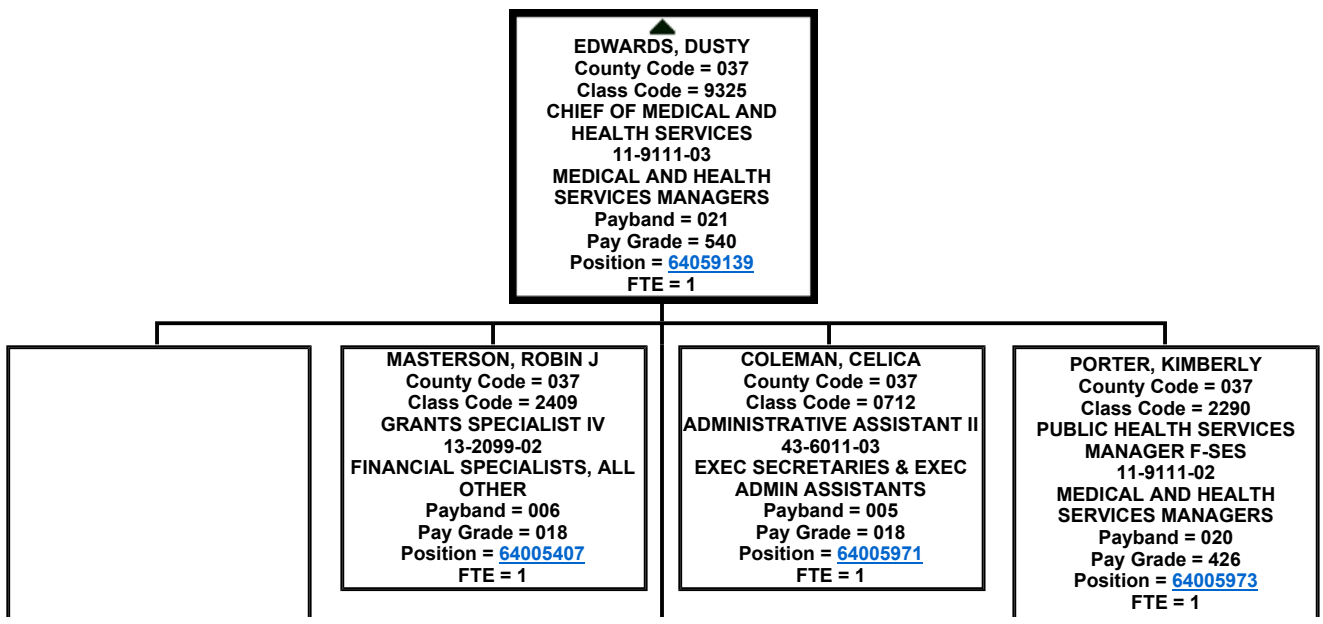
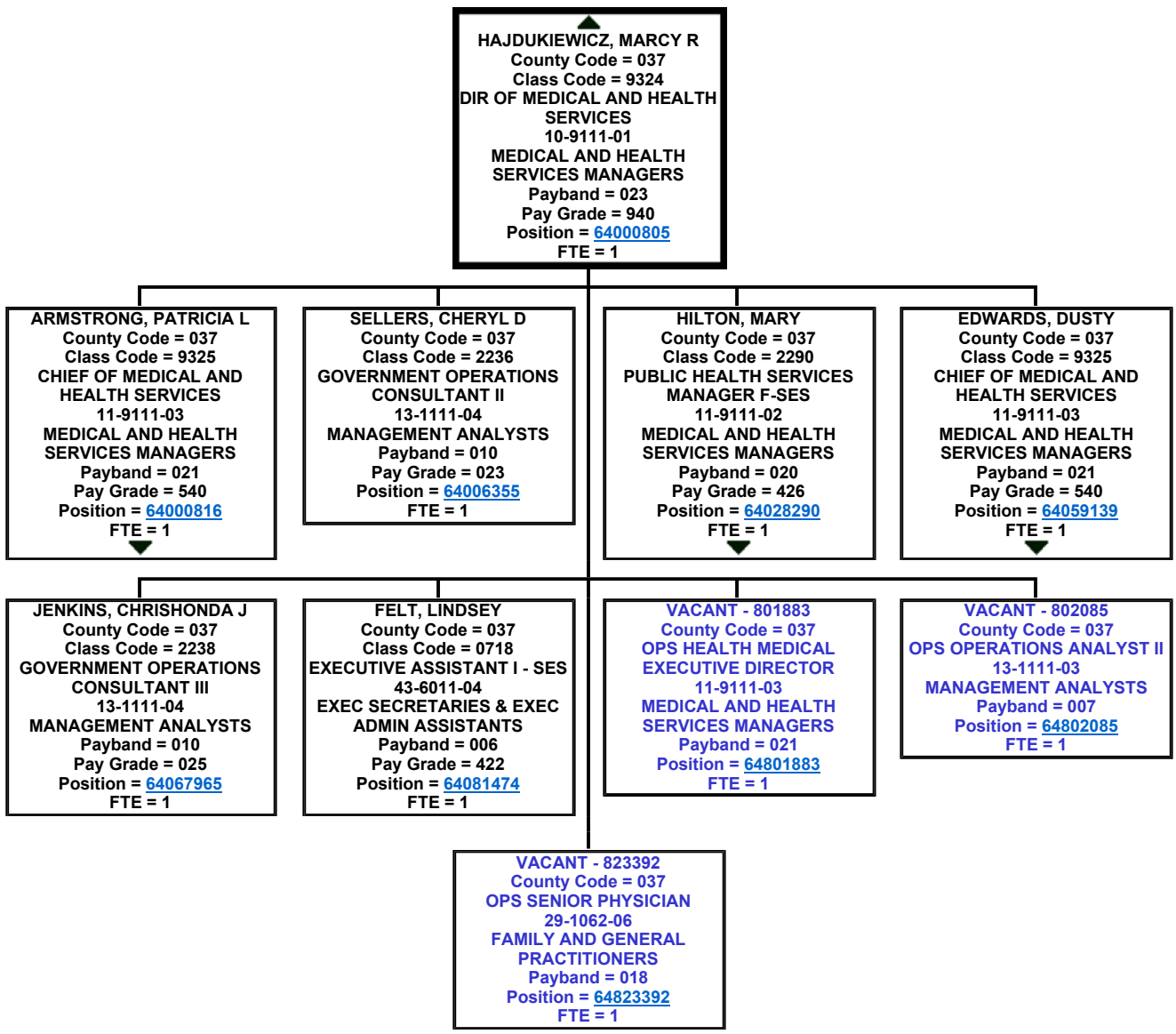
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GENERAL AND OPERATIONS MANAGERS
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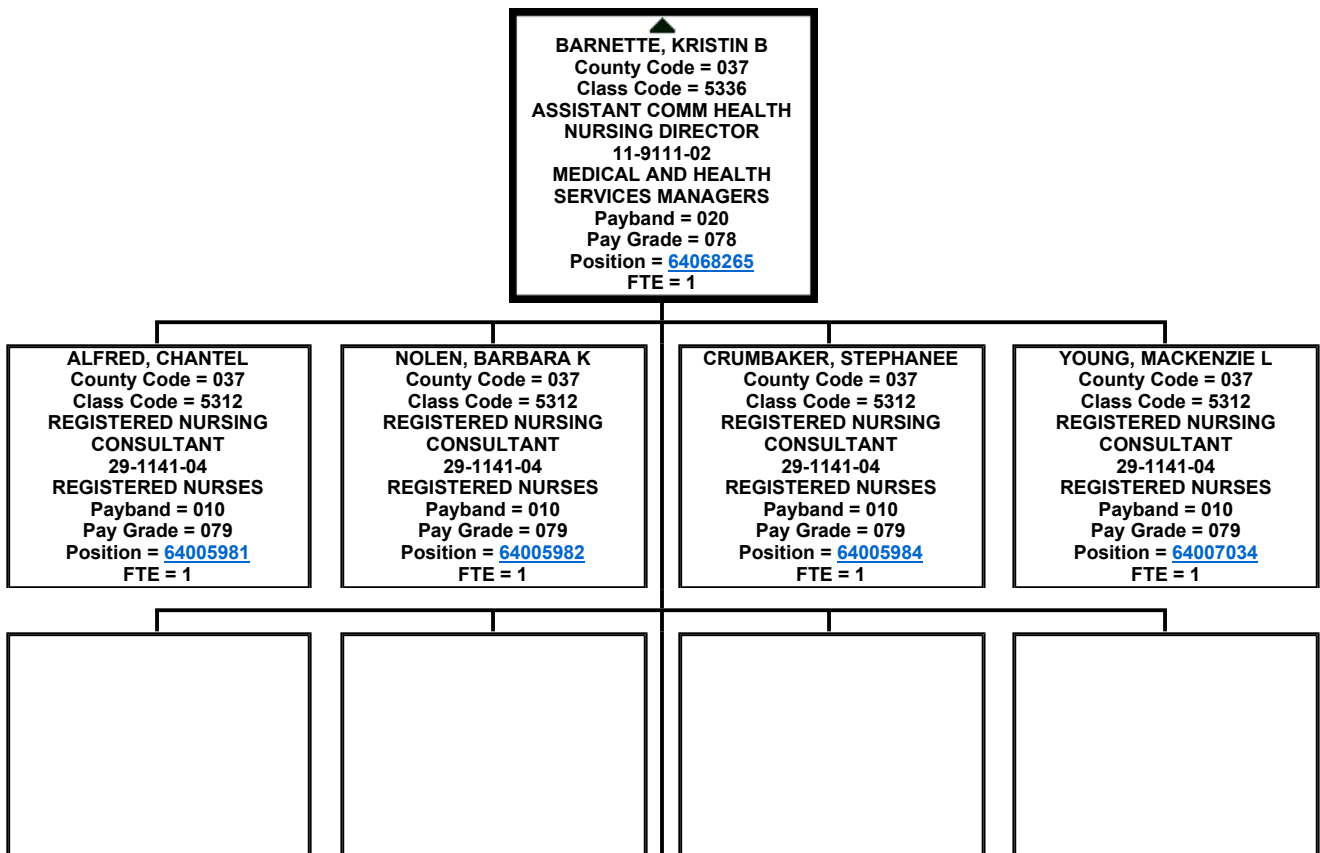
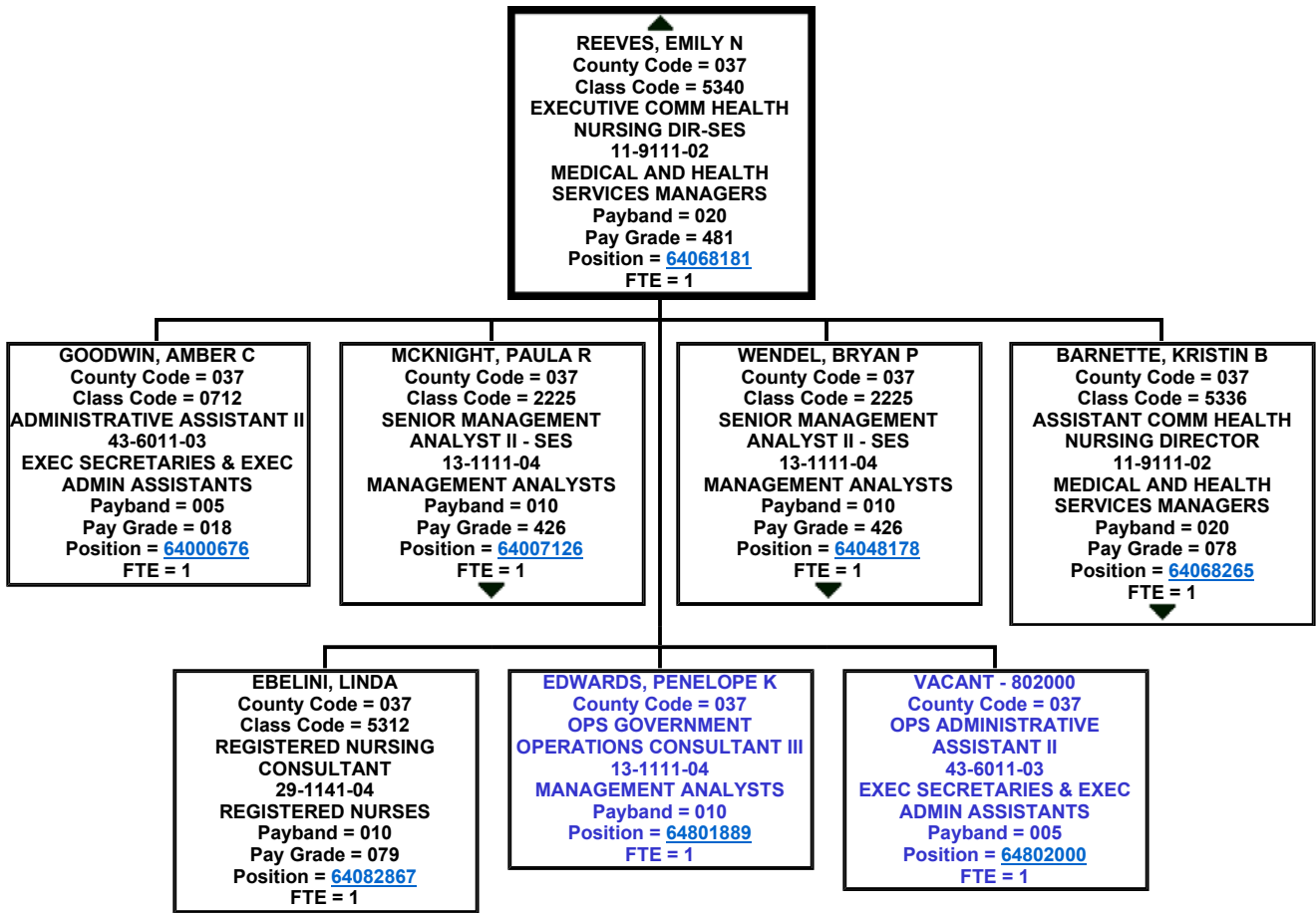




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R/MEYER, JESSICA O
County Code = 037
Class Code = 2290
PUBLIC HEALTH SERVICES
MANAGER F-SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 426
Position = [64005402](#)
FTE = 1



REEVES, EMILY N
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR-SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
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FTE = 1



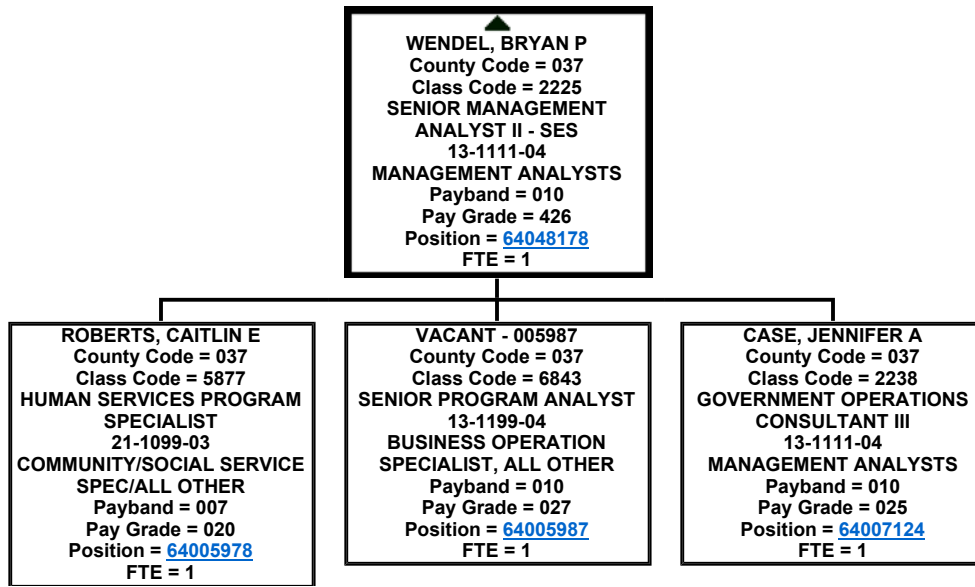
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 CONSULTANT
 29-1141-04
 REGISTERED NURSES
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 Pay Grade = 079
 Position = [64007125](#)
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GORDON, KIRSTIE
 County Code = 037
 Class Code = 5312
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 CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64036169](#)
 FTE = 1

CRUMP, SANDRA B
 County Code = 037
 Class Code = 5312
 REGISTERED NURSING
 CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64064359](#)
 FTE = 1

WESTPHAL, ALLISON L
 County Code = 037
 Class Code = 5312
 REGISTERED NURSING
 CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64064600](#)
 FTE = 1

VACANT - 801709
 County Code = 037
 OPS REGISTERED NURSING
 CONSULTANT
 29-1141-04
 REGISTERED NURSES
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 Position = [64801709](#)
 FTE = 1



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 Class Code = 2225
SENIOR MANAGEMENT ANALYST II - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 426
 Position = [64007126](#)
 FTE = 1

MCELROY, TAMARA W
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
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OLIVER, ADRIANNE
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 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64067977](#)
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MCCORVEY-REDDICK, ANDRALICA B
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64082606](#)
 FTE = 1

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PORTER, KIMBERLY
 County Code = 037
 Class Code = 2290
PUBLIC HEALTH SERVICES MANAGER F-SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64005973](#)
 FTE = 1

WILLIAMS, CHIQUITA L
 County Code = 037
 Class Code = 2212
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 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64000650](#)
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 Class Code = 5877
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 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64005979](#)
 FTE = 1

HORNE, ERICKA
 County Code = 037
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 13-1111-03
MANAGEMENT ANALYSTS
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 Pay Grade = 023
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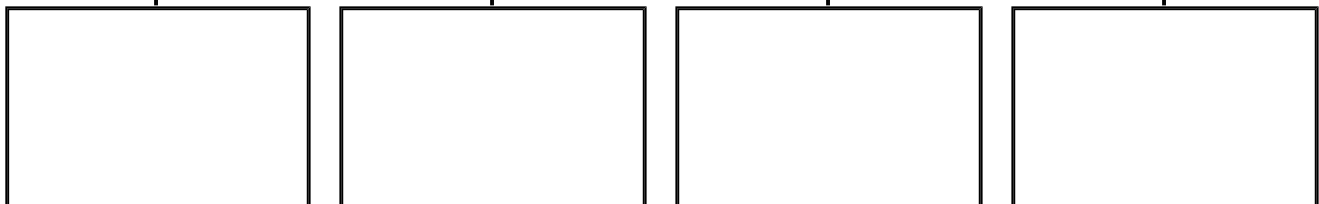
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COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 018
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 FTE = 1

HINSON-CHARLTON, HARRIET C
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64007037](#)
 FTE = 1

BRADLEY, JATARRA
 County Code = 037
 Class Code = 5871
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 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64042245](#)
 FTE = 1

RICH, NATASHA D
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64044202](#)
 FTE = 1

VACANT - 044846
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
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COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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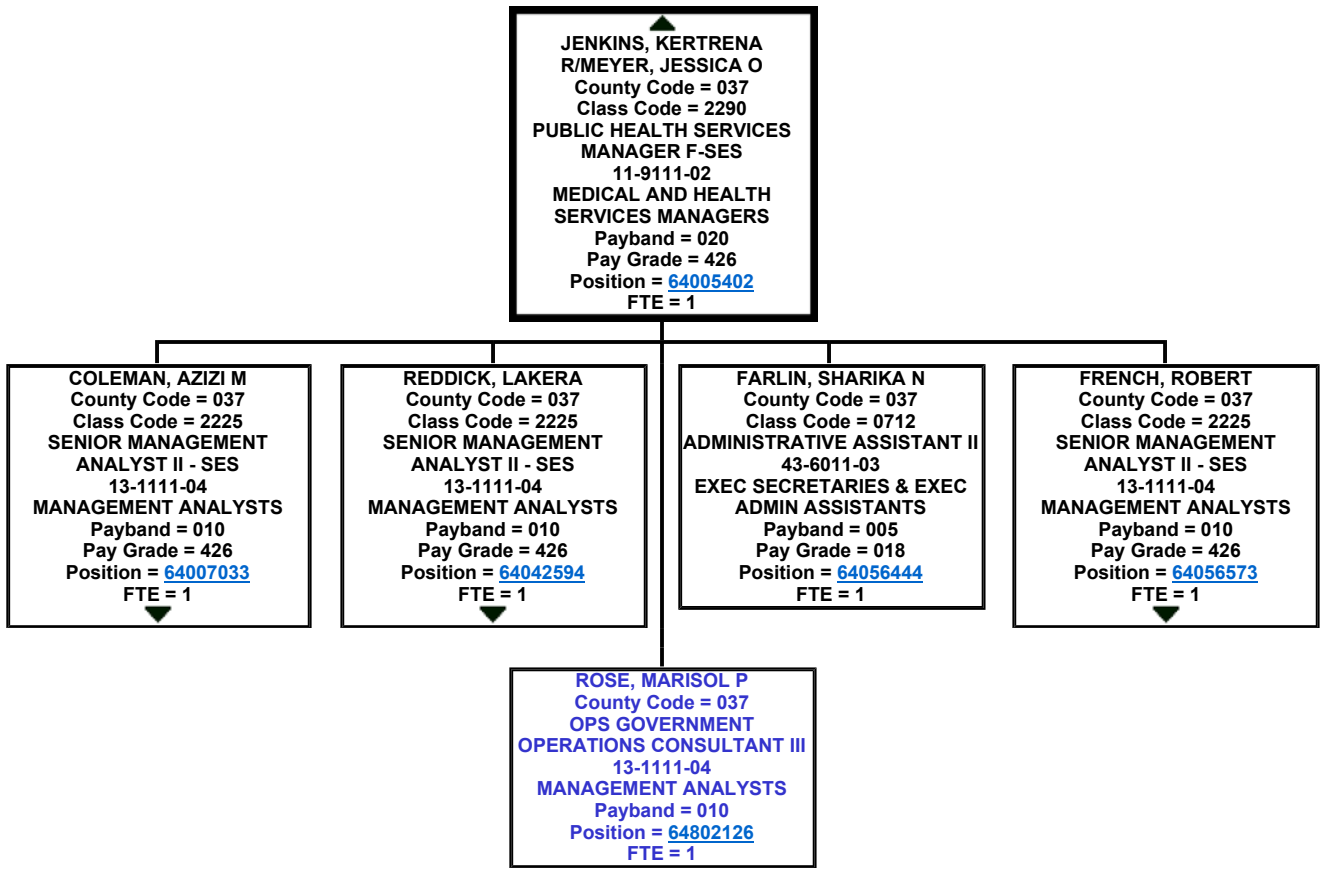


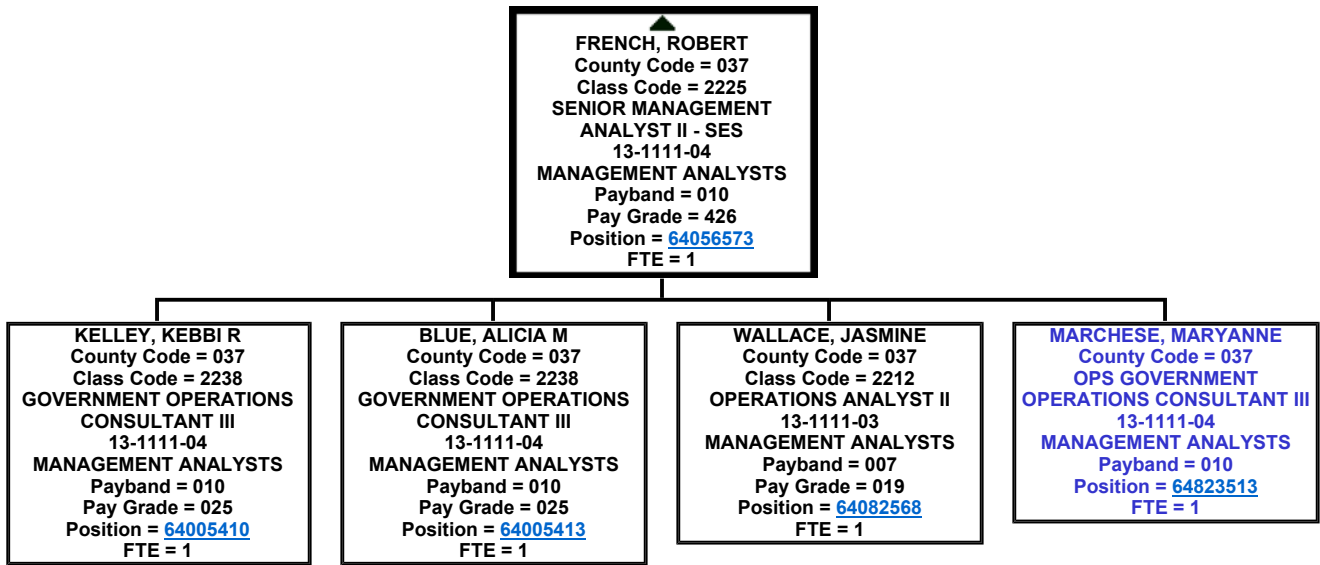
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21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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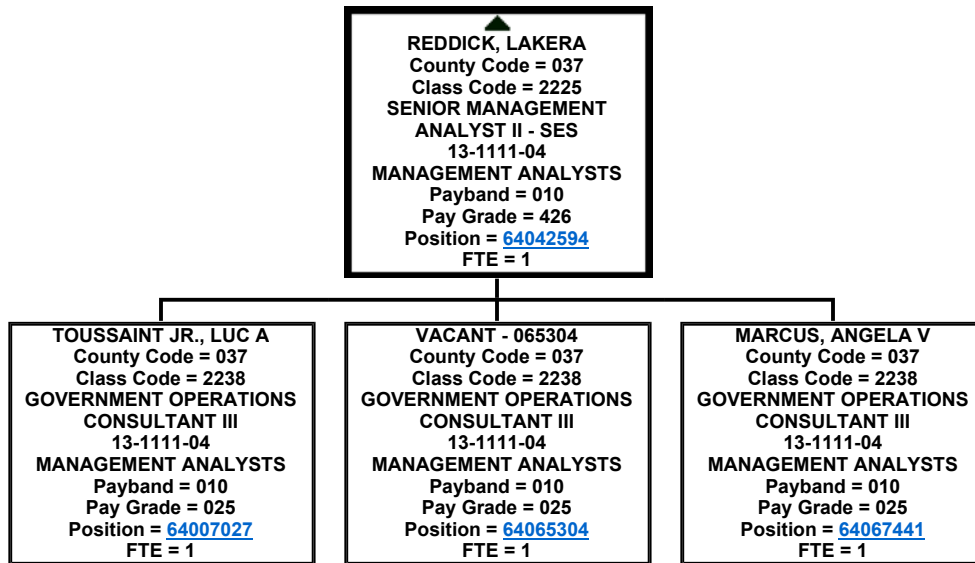
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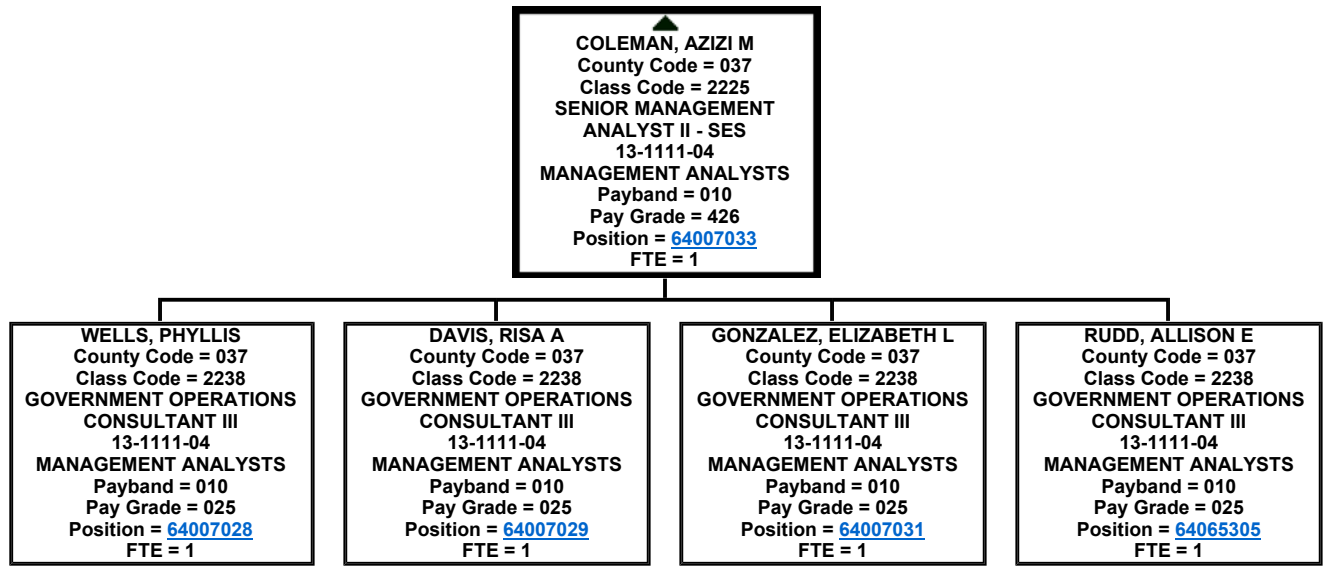
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Position = [64801711](#)
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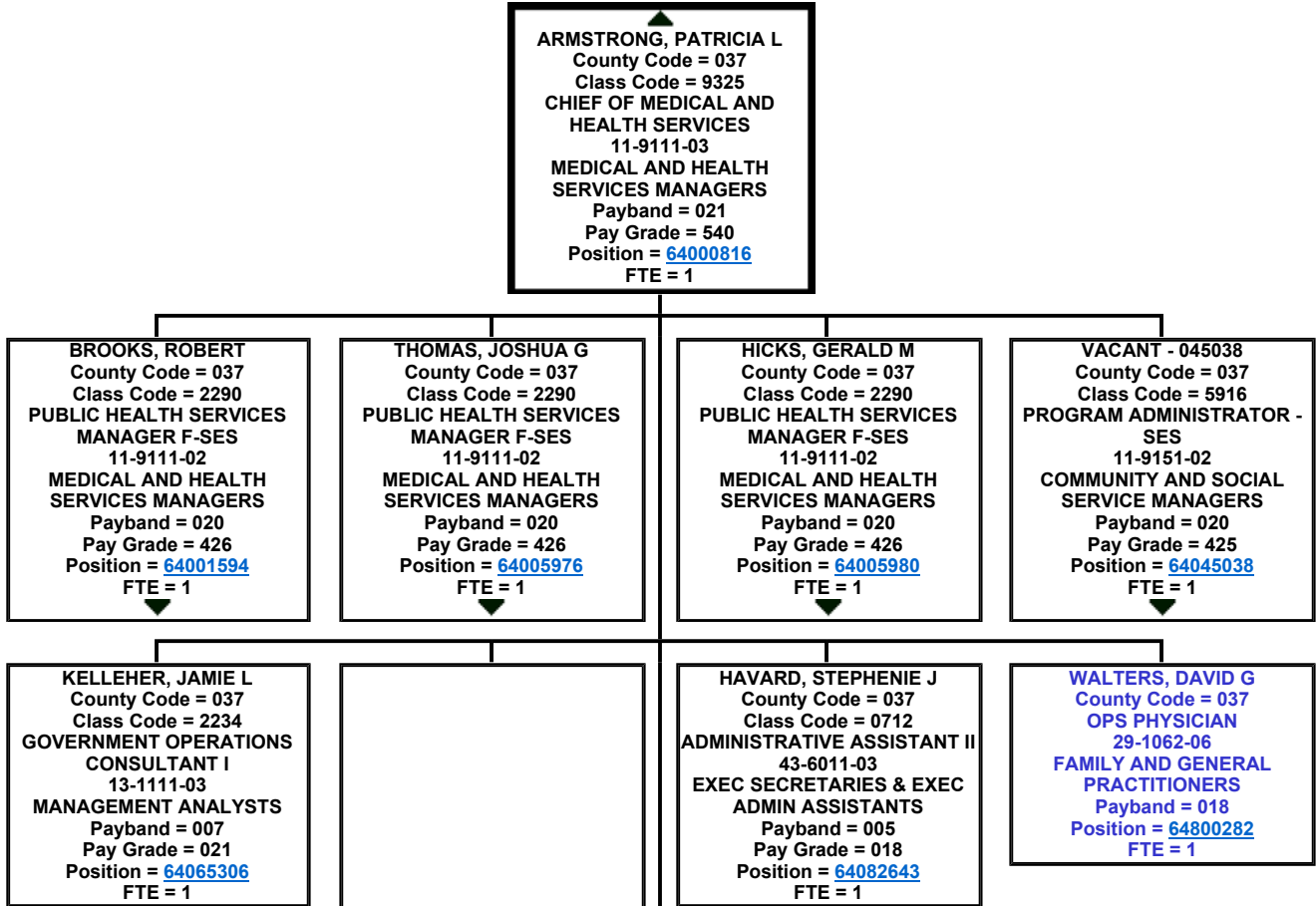
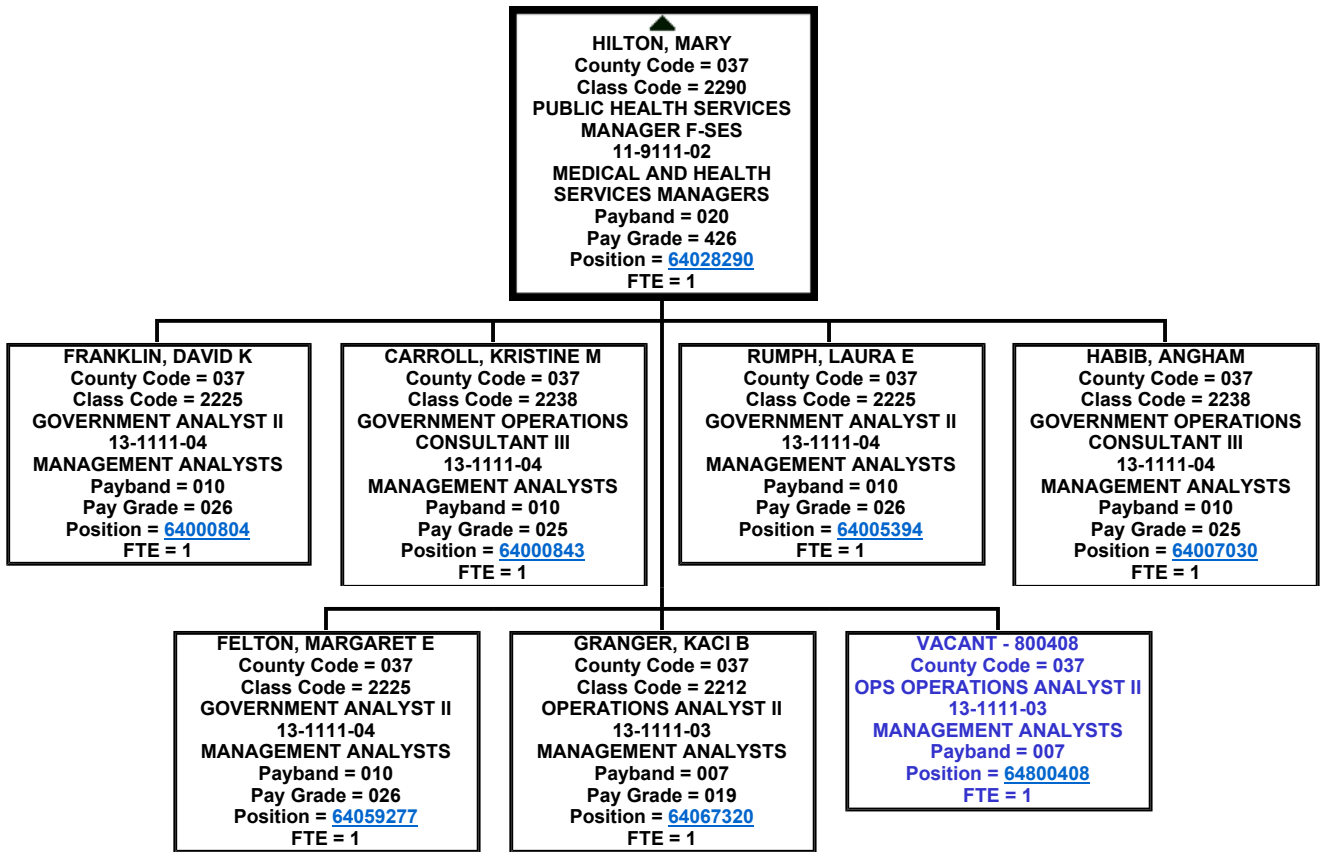
CAMUS, TERYL D
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Position = [64802049](#)
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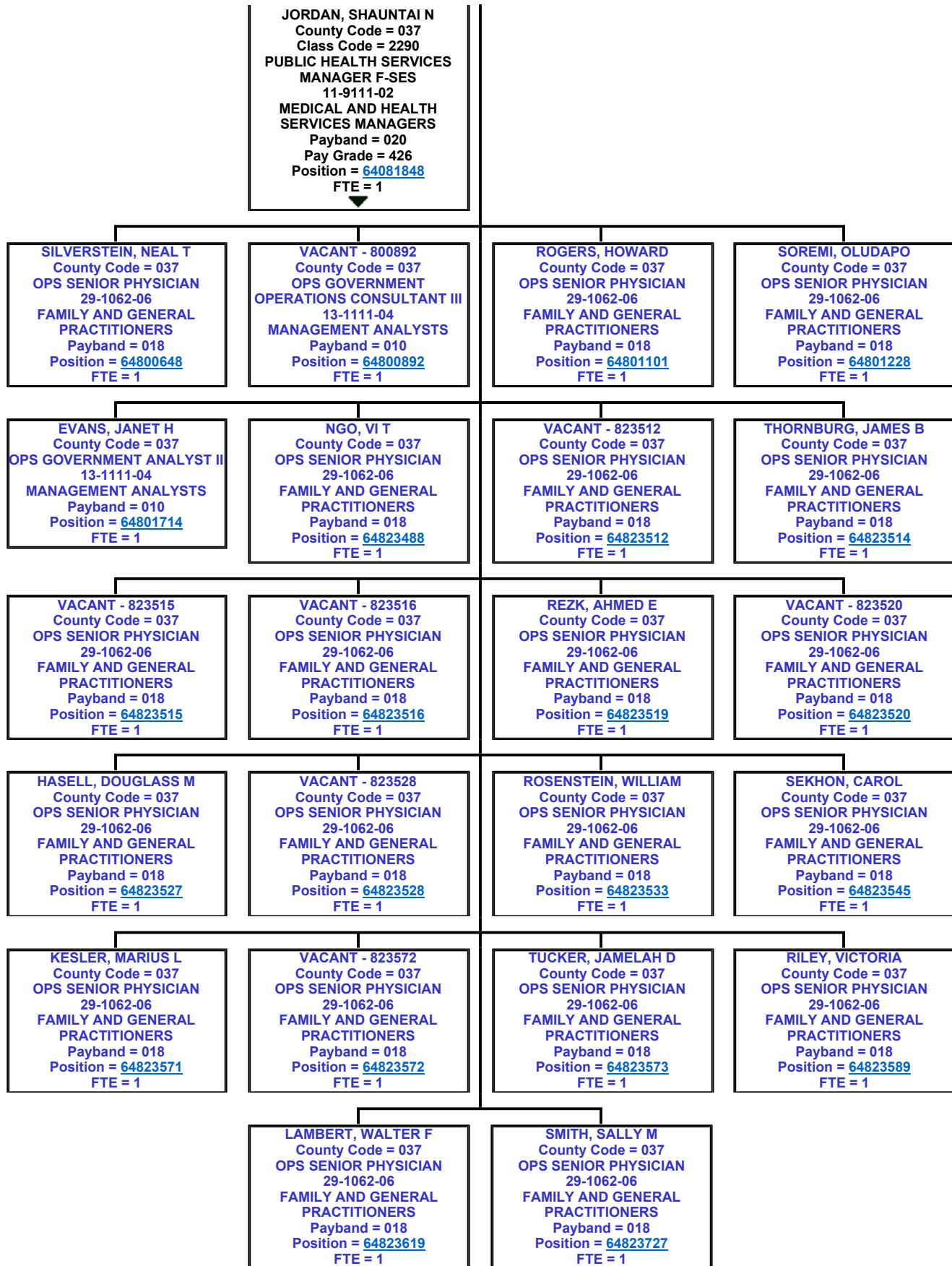


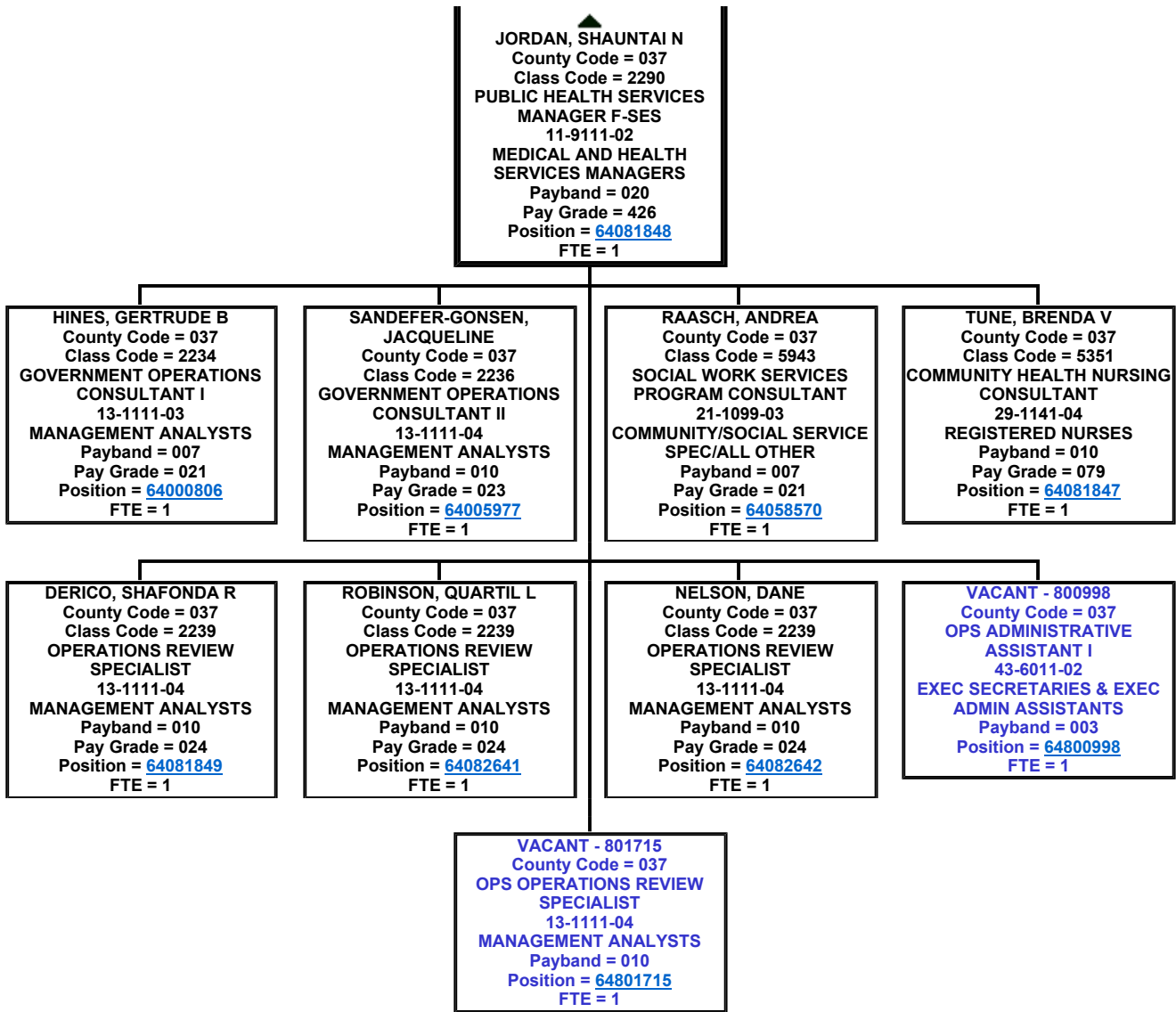


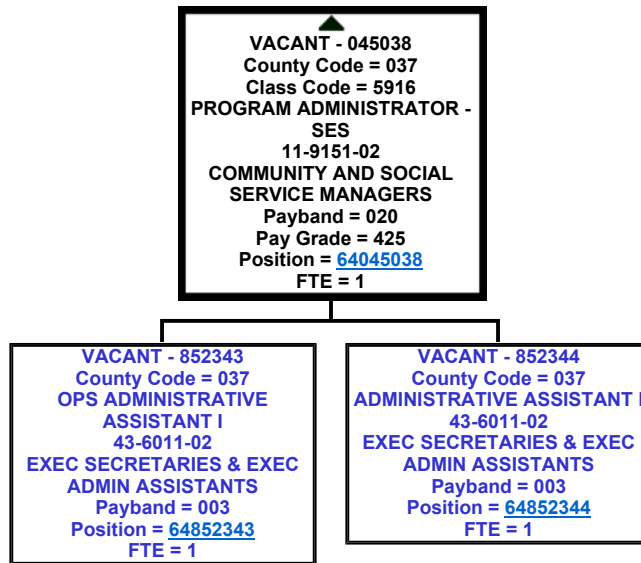


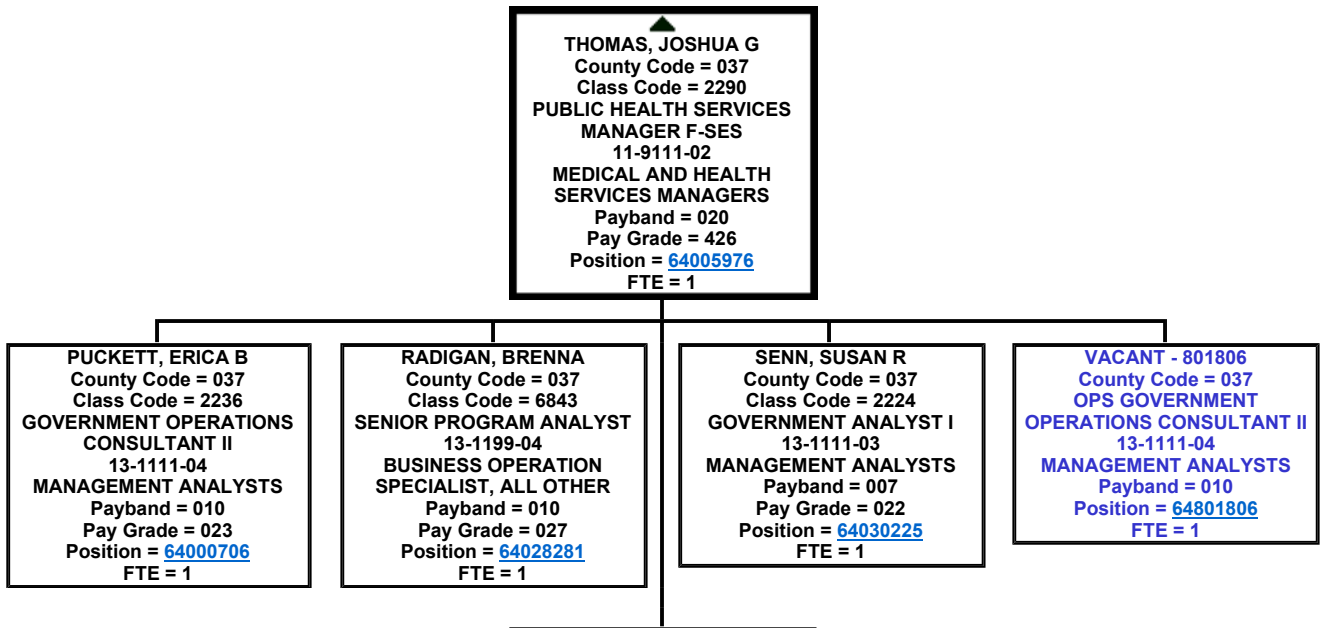
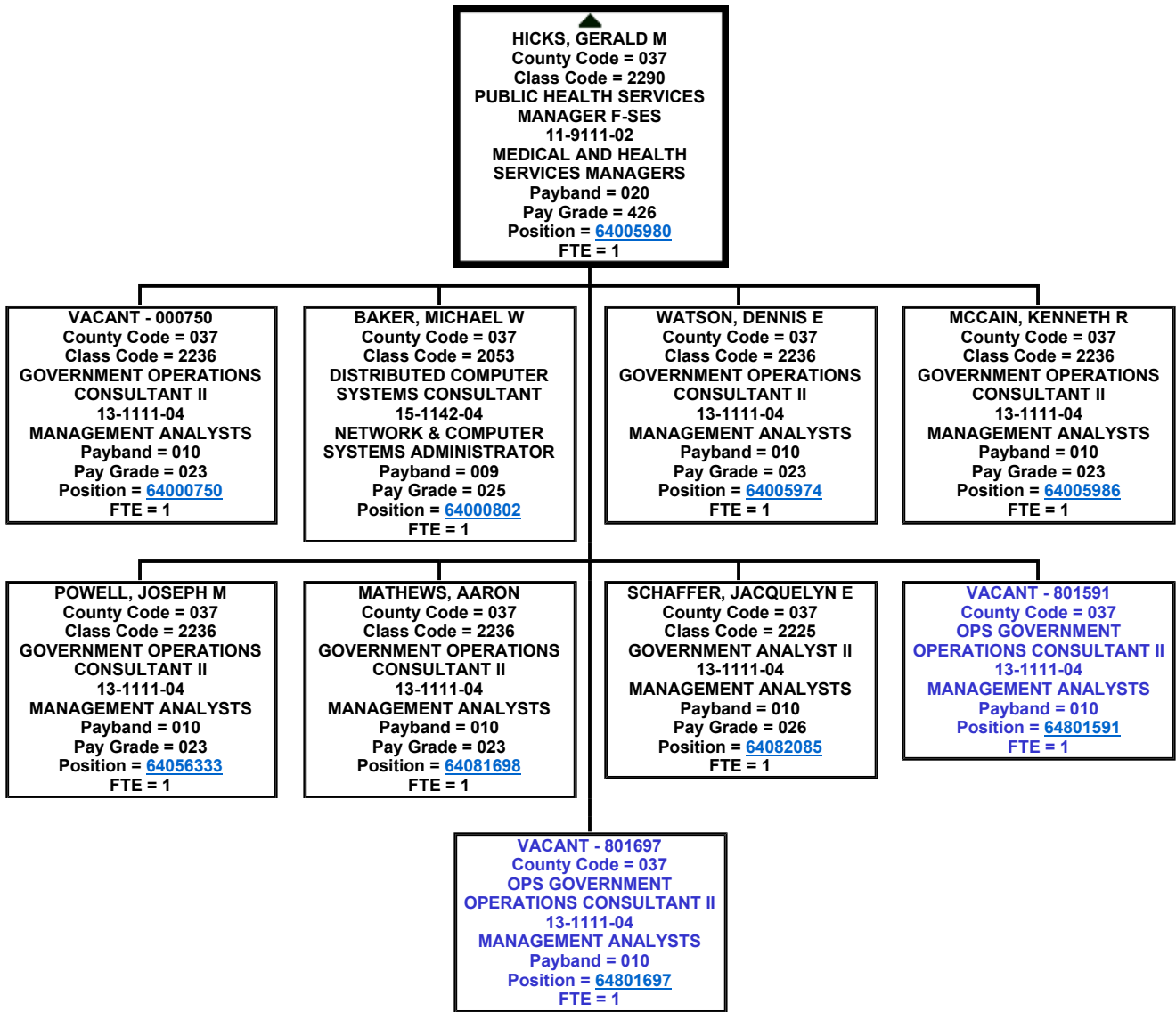




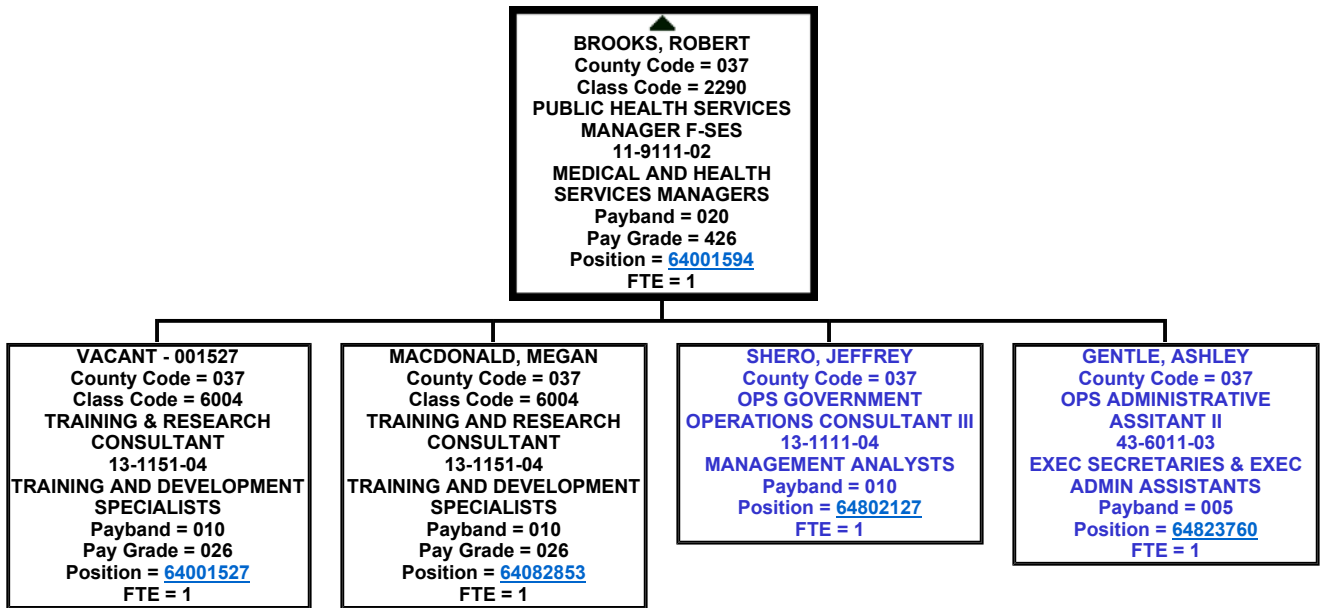


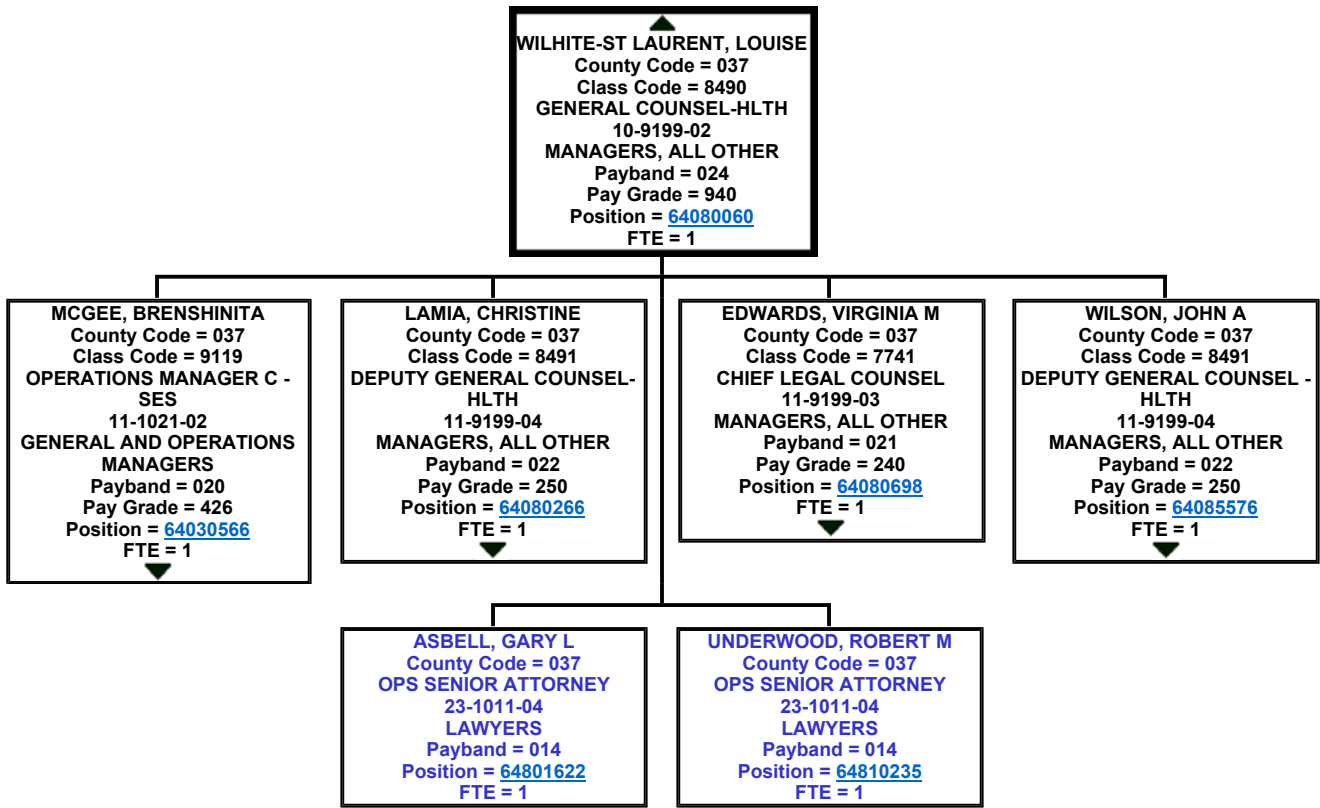


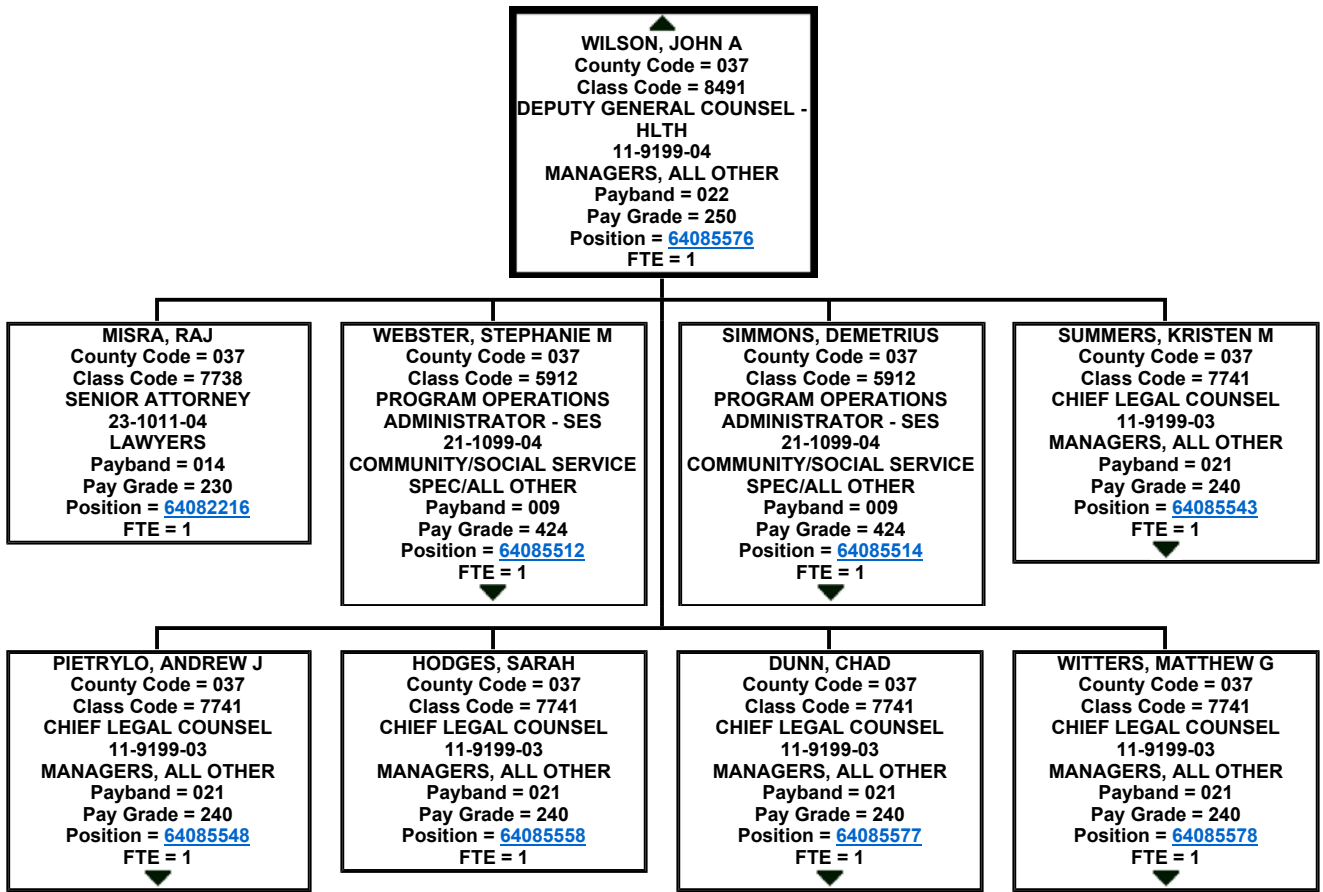


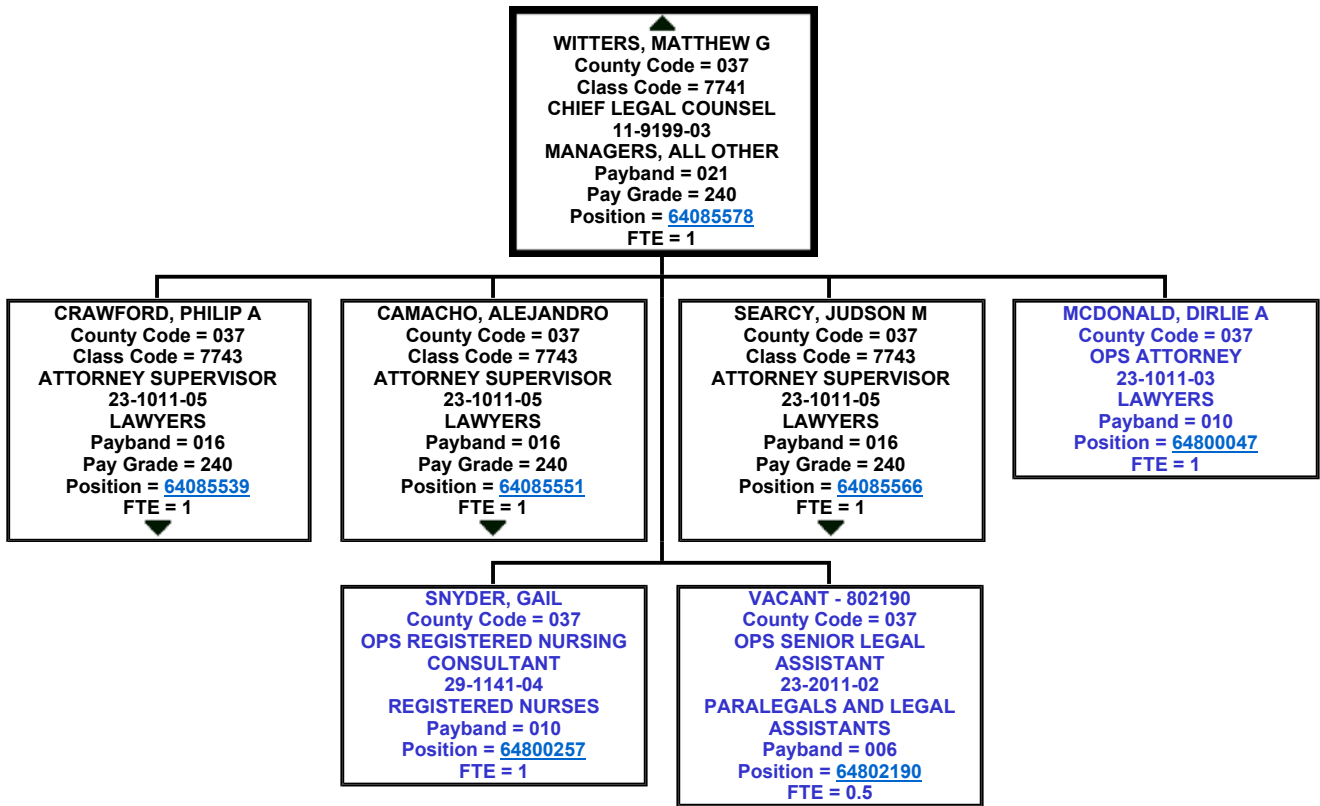


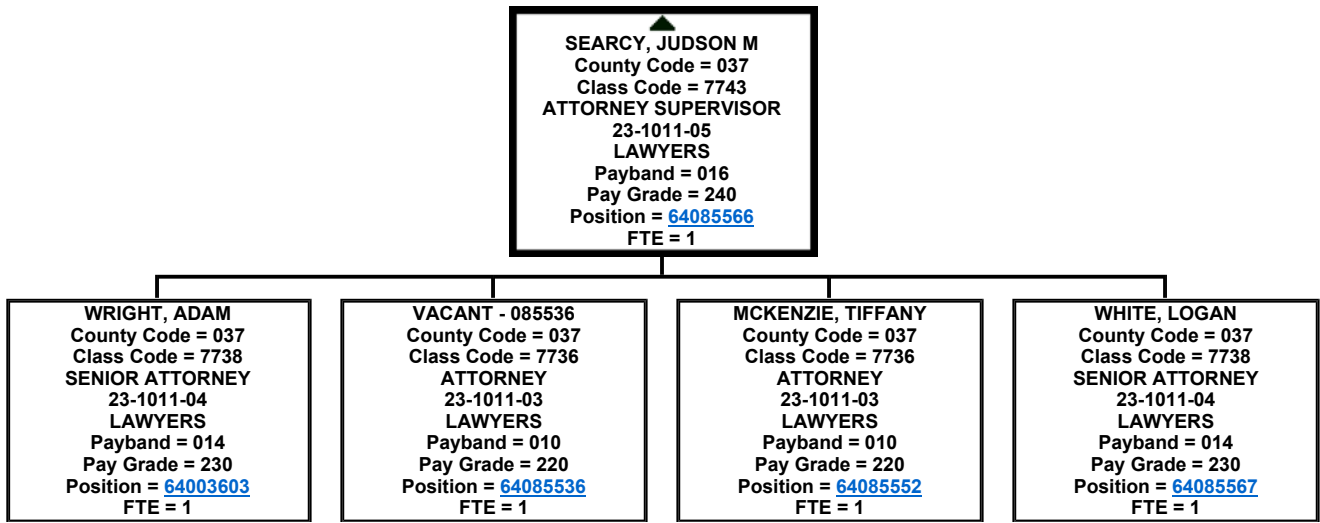
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MANAGEMENT ANALYSTS
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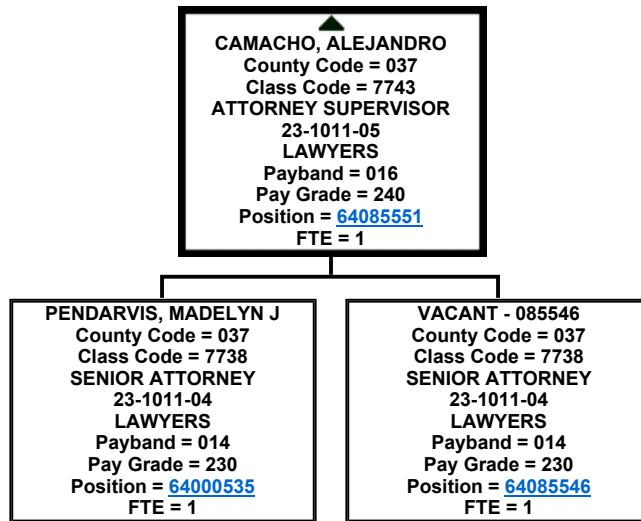


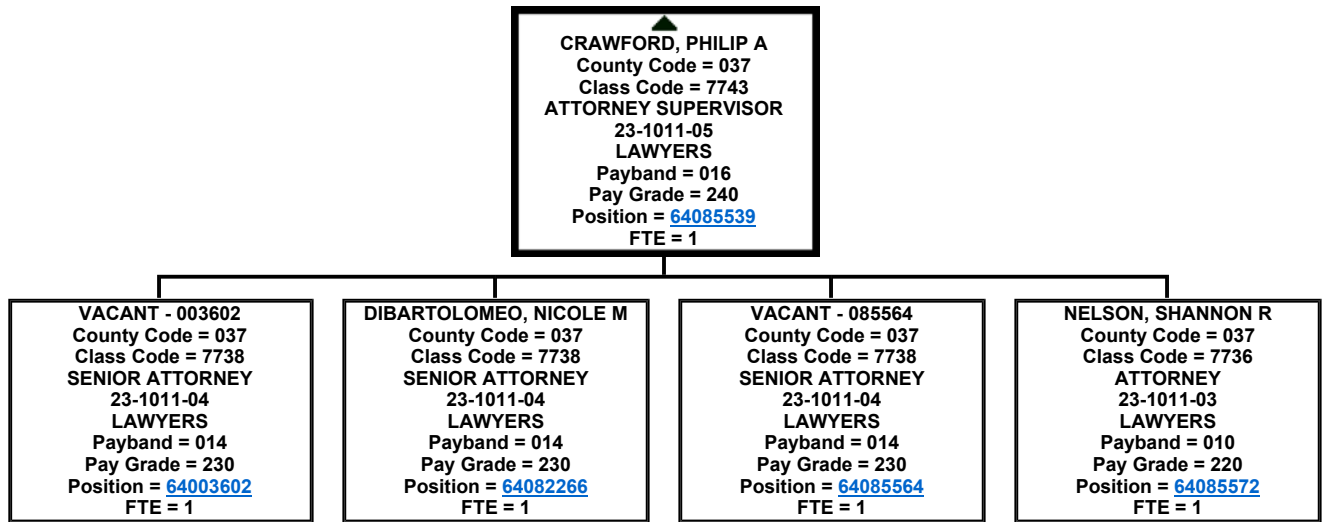


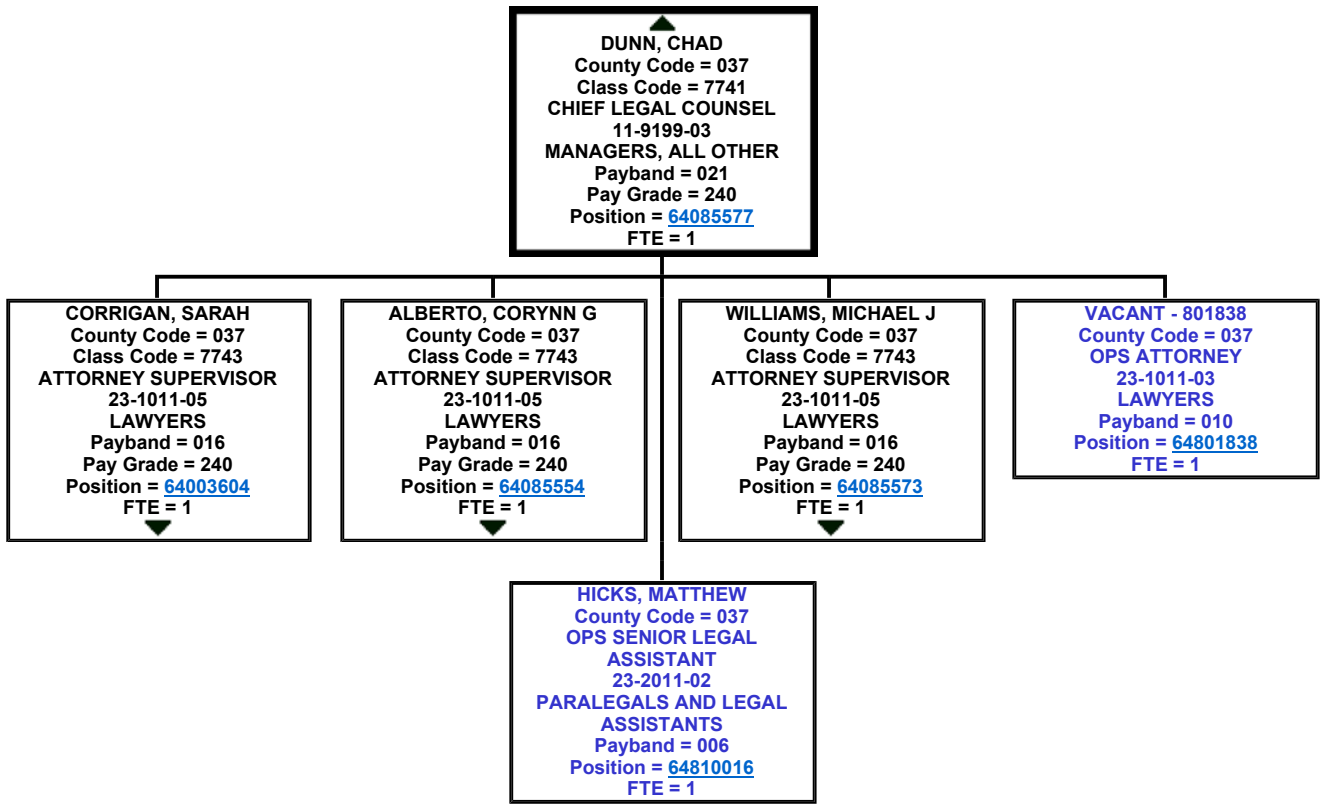


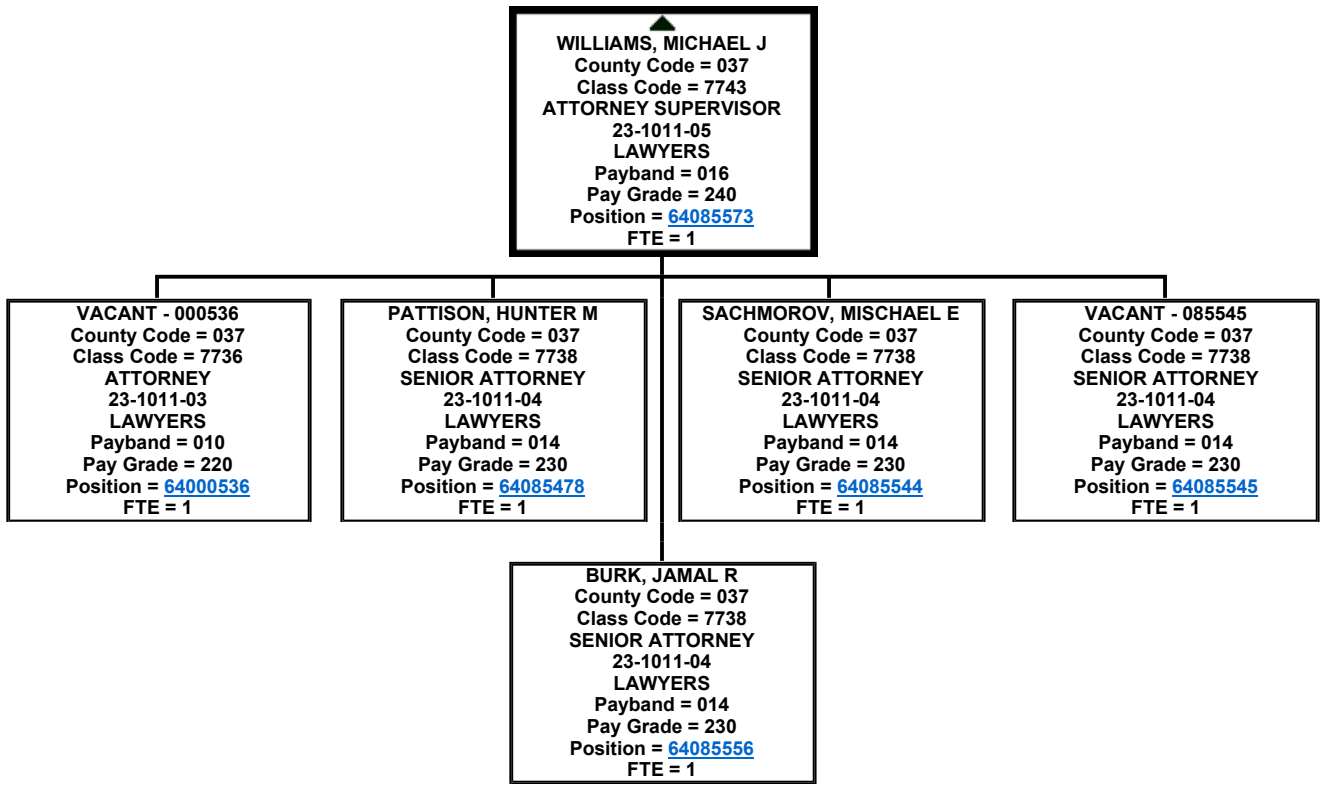


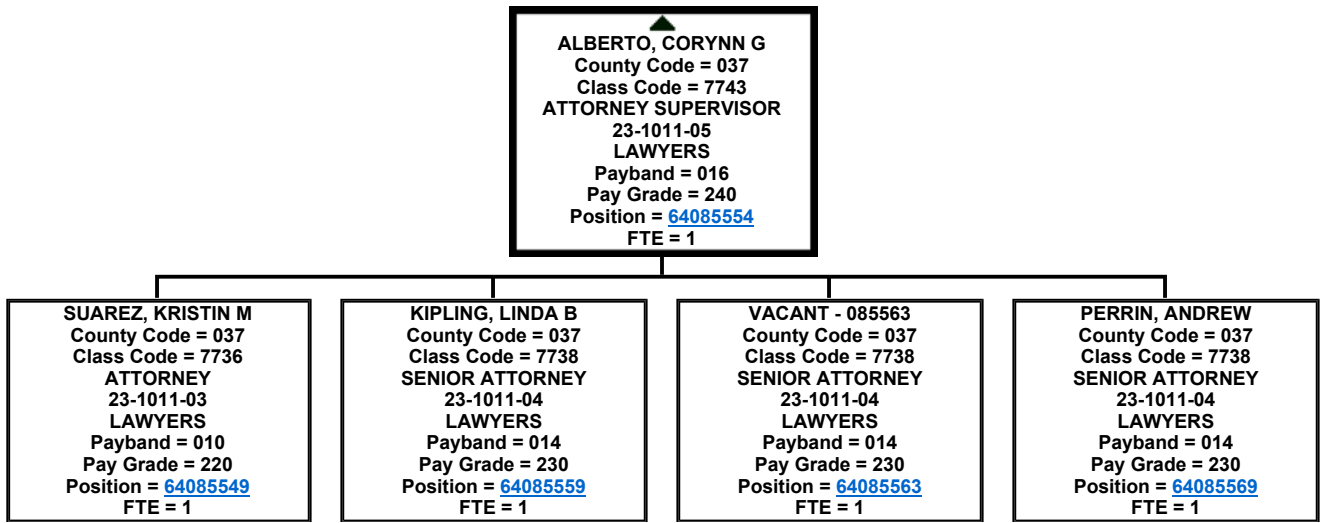


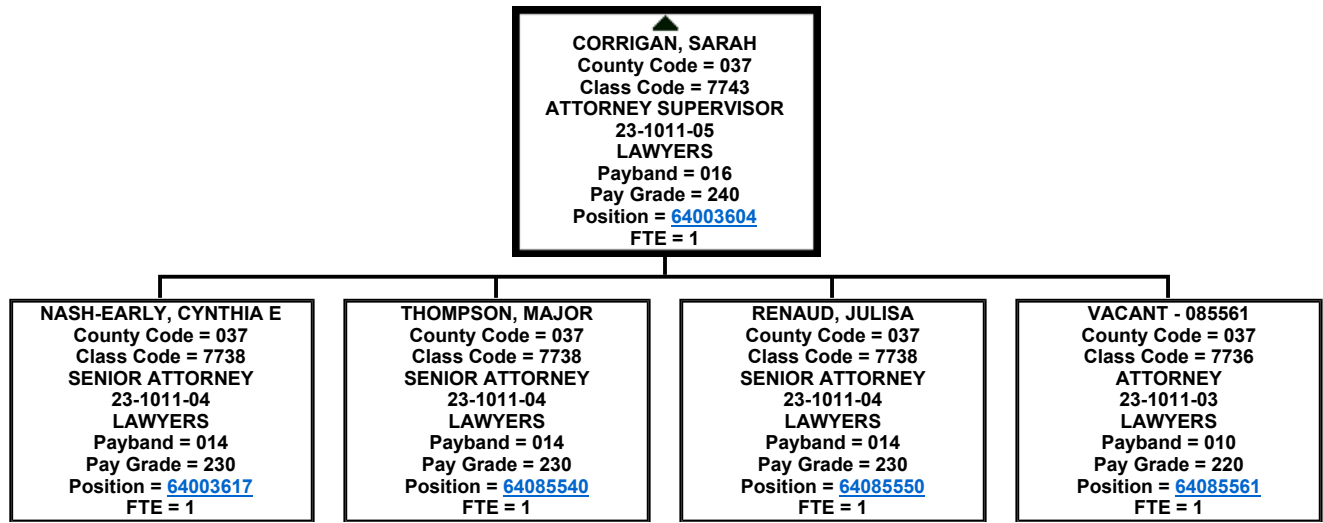


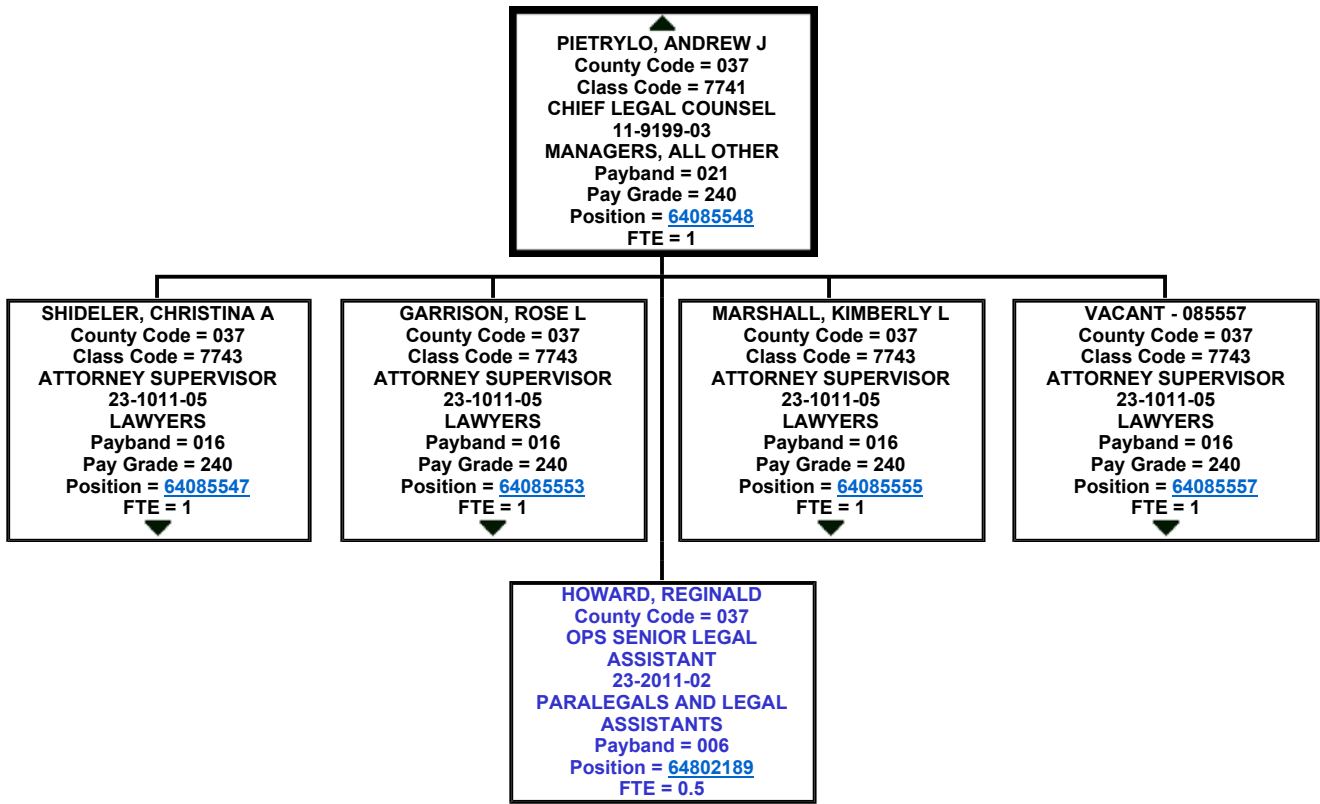


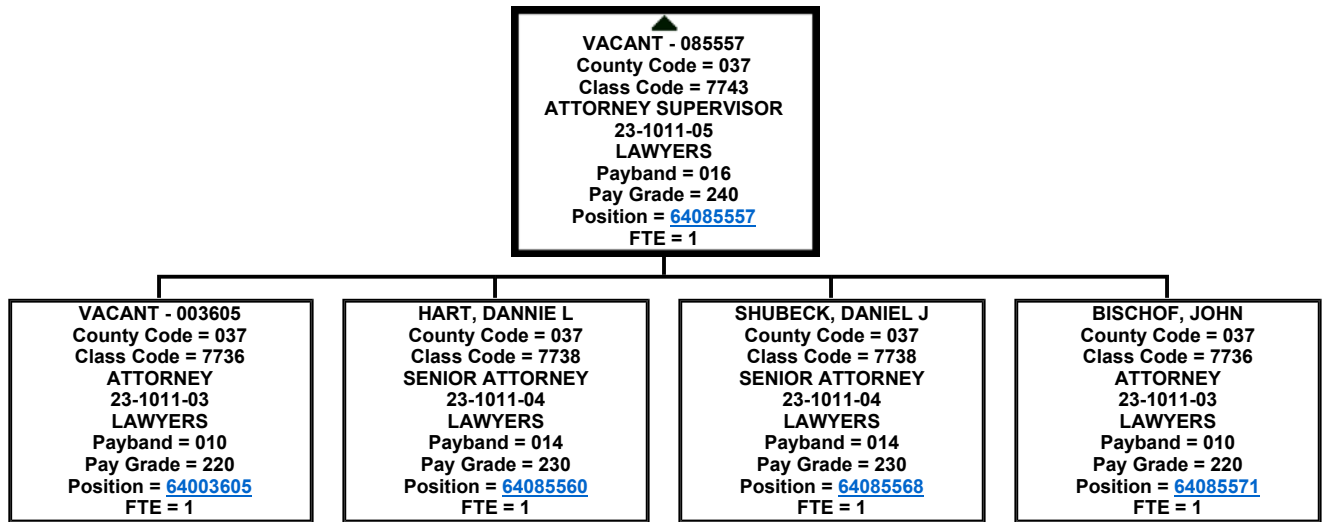


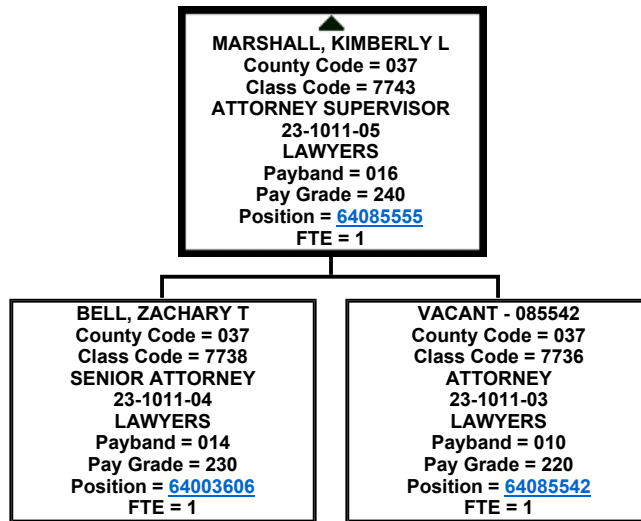


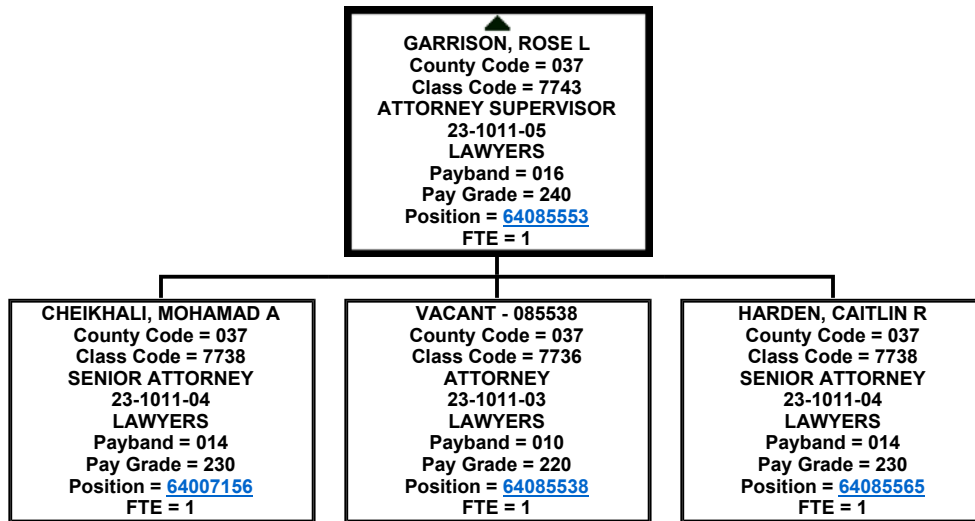


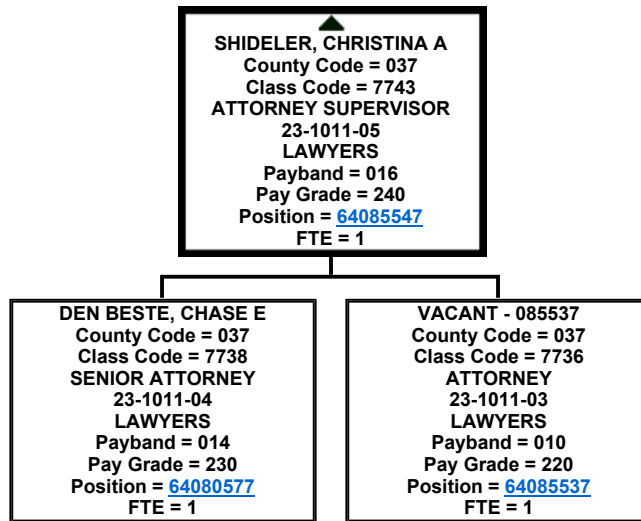


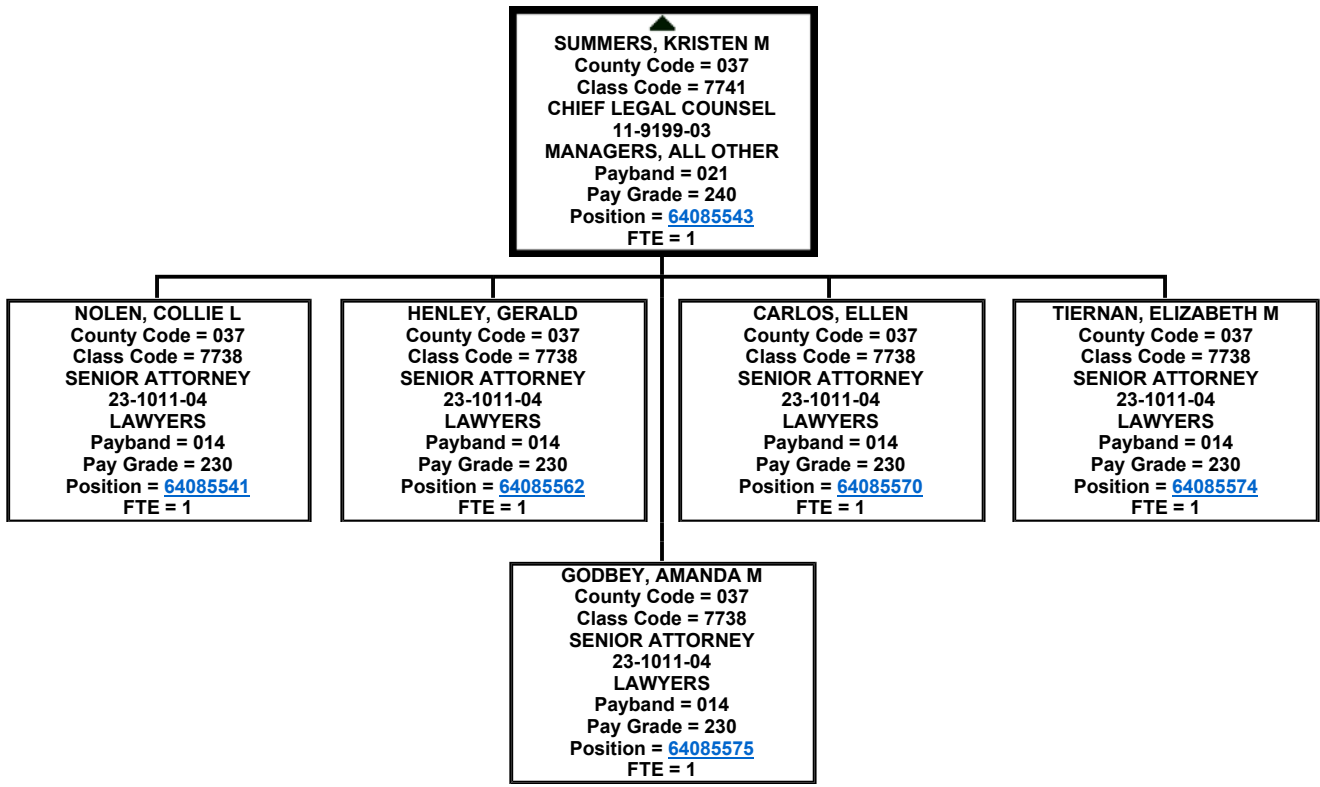


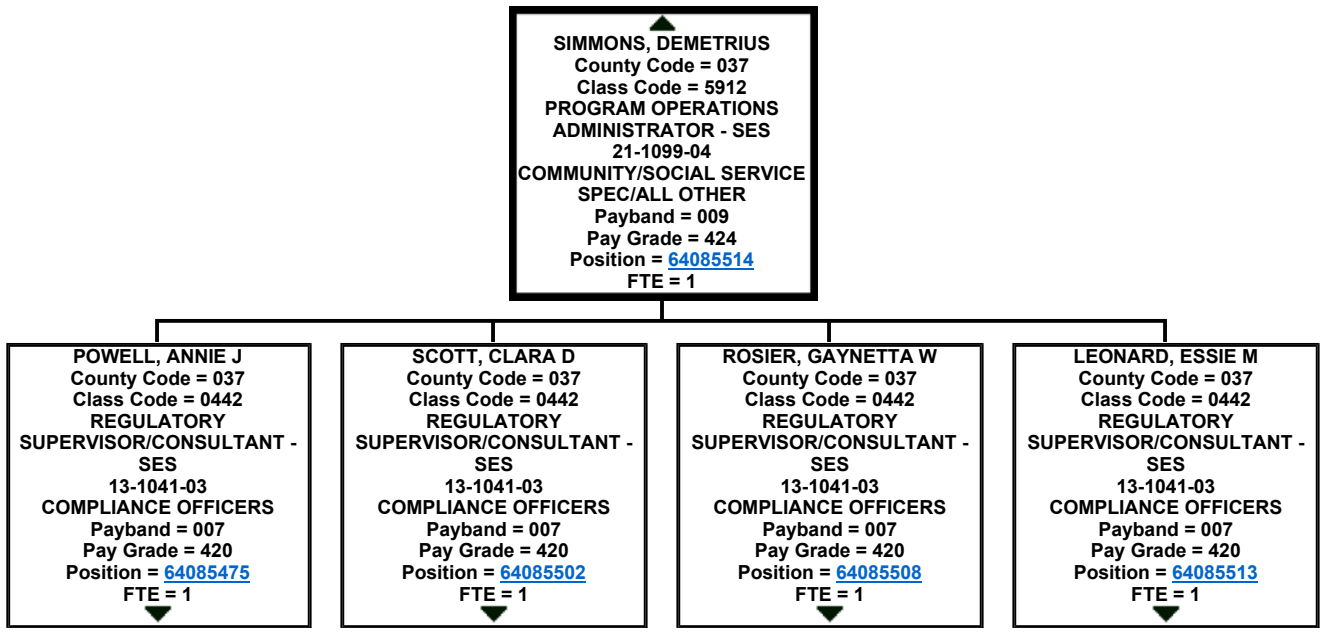












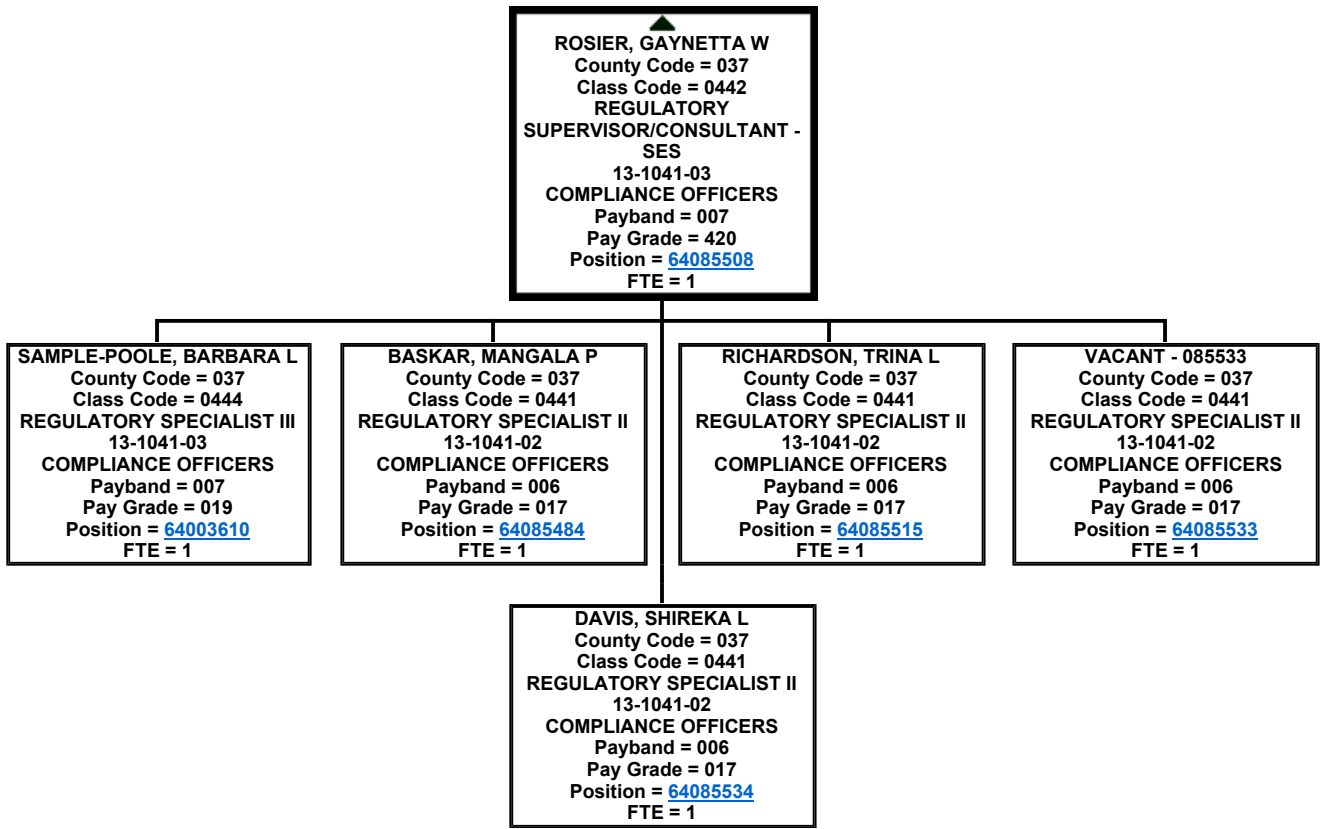
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LEONARD, ESSIE M
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 Class Code = 0442
REGULATORY
SUPERVISOR/CONSULTANT -
SES
 13-1041-03
COMPLIANCE OFFICERS
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 Pay Grade = 420
 Position = [64085513](#)
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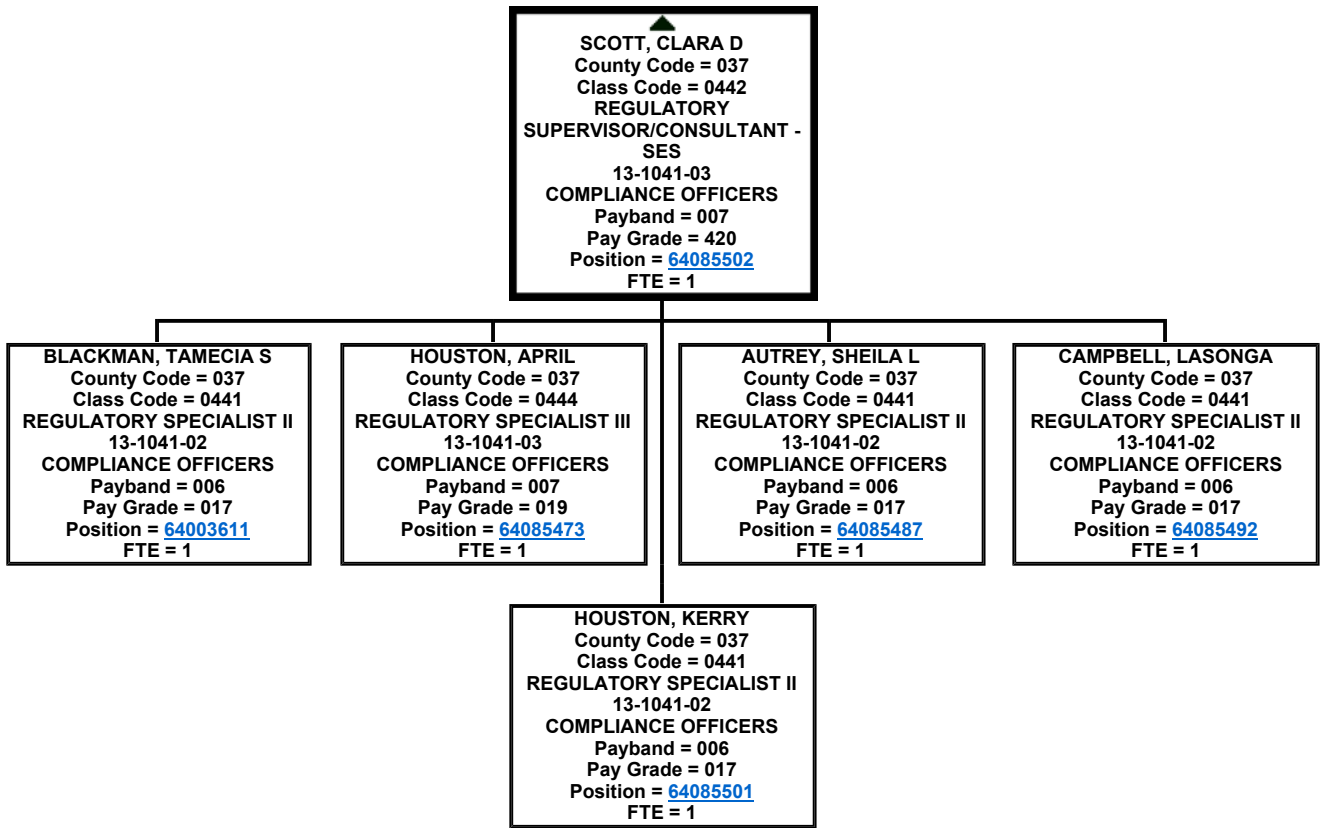
HERRING, PATRICIA A
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 Class Code = 0712
ADMINISTRATIVE ASSISTANT II
 43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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 Pay Grade = 018
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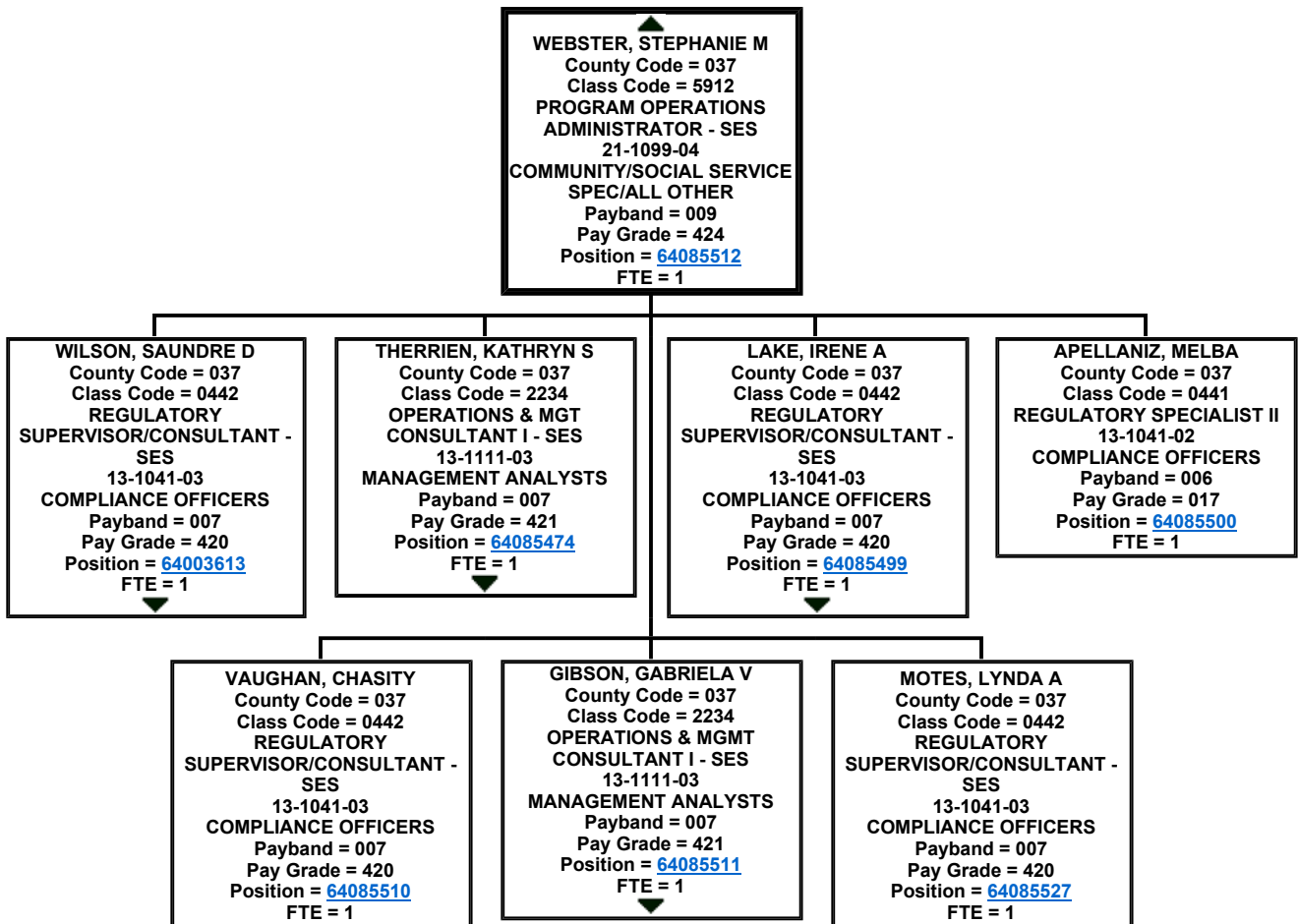
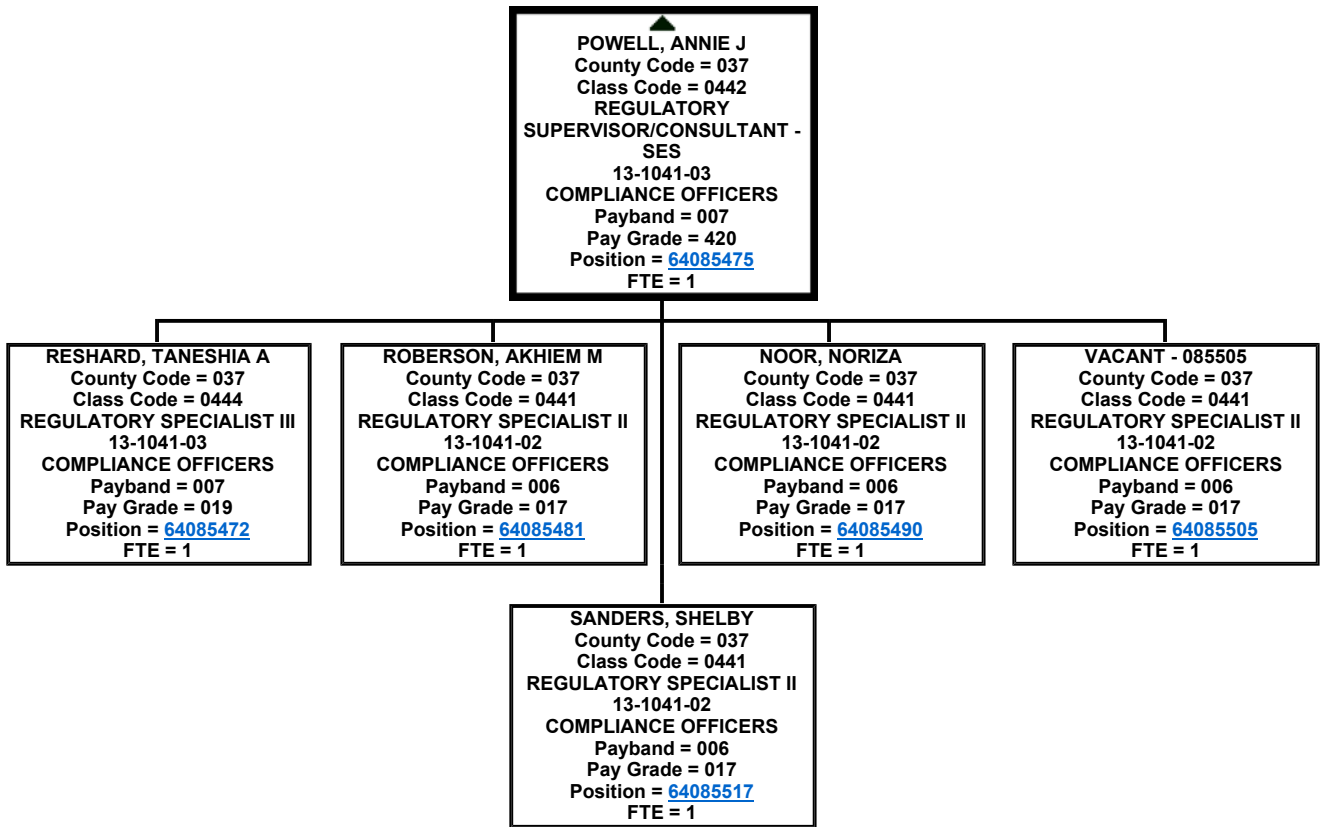
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 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 015
 Position = [64085477](#)
 FTE = 1

SEARS, KIMBERLY M
 County Code = 037
 Class Code = 0712
ADMINISTRATIVE ASSISTANT II
 43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 018
 Position = [64085485](#)
 FTE = 1

CASTANEDA, MARIE A
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 Class Code = 0712
ADMINISTRATIVE ASSISTANT II
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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 Position = [64085496](#)
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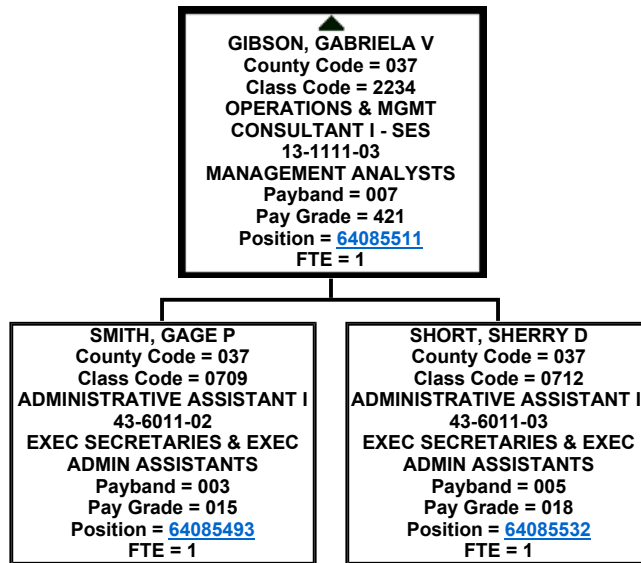
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 Class Code = 0442
**REGULATORY
 SUPERVISOR/CONSULTANT -
 SES**
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 Pay Grade = 420
 Position = [64085527](#)
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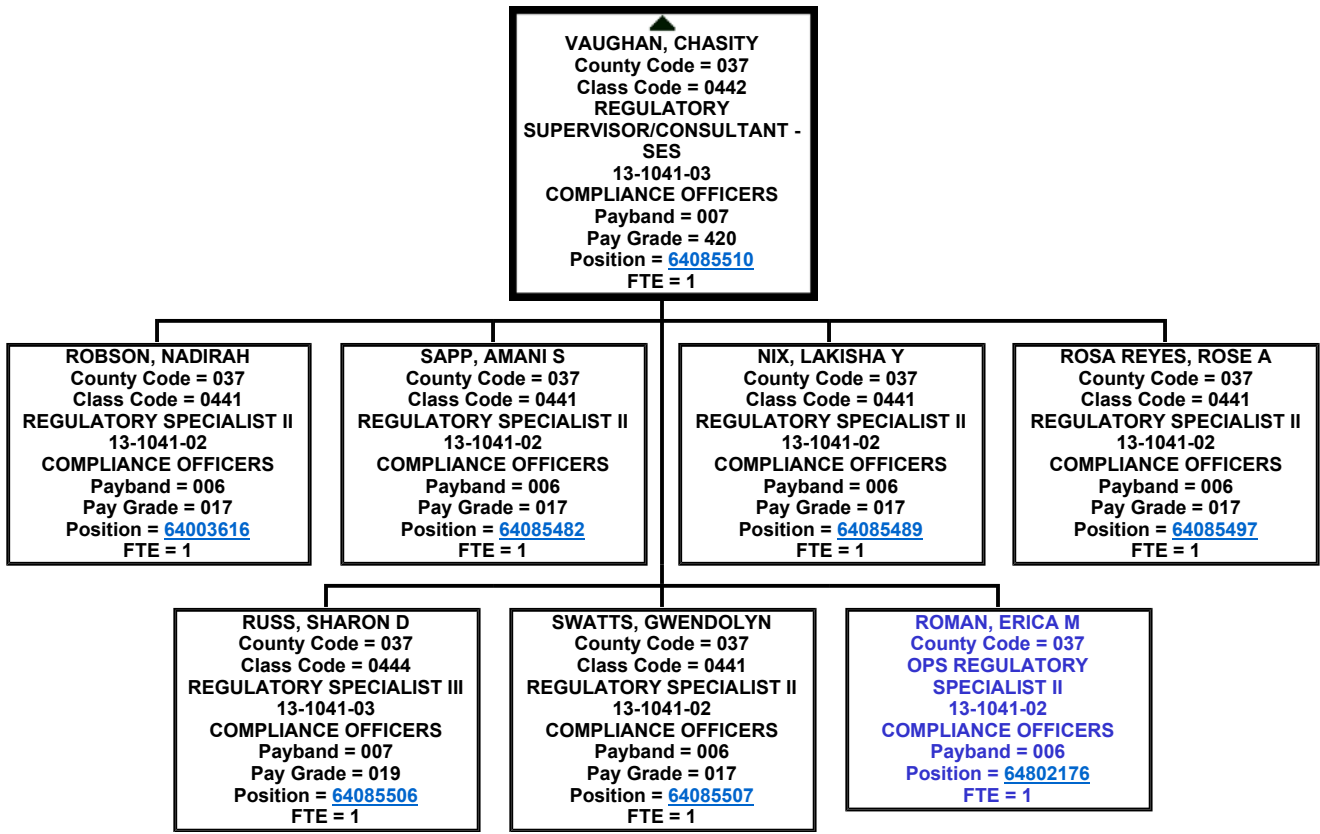
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 13-1041-02
COMPLIANCE OFFICERS
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 Pay Grade = 017
 Position = [64085498](#)
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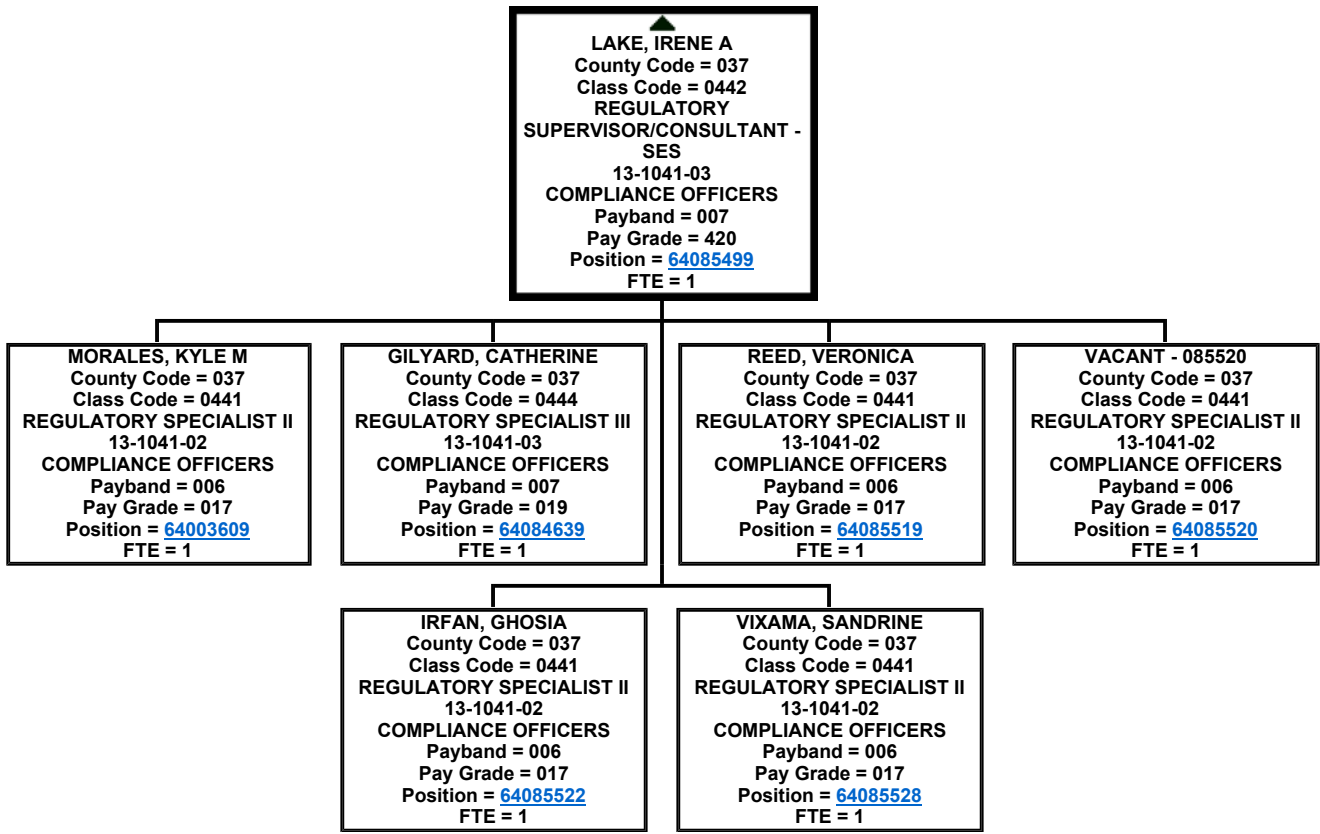
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COMPLIANCE OFFICERS
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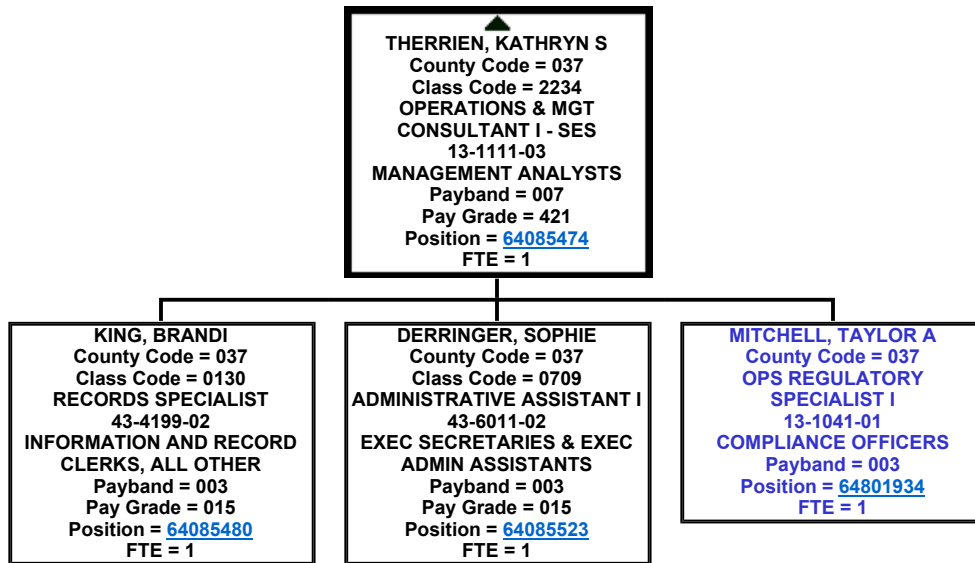
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COMPLIANCE OFFICERS
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 Pay Grade = 017
 Position = [64085531](#)
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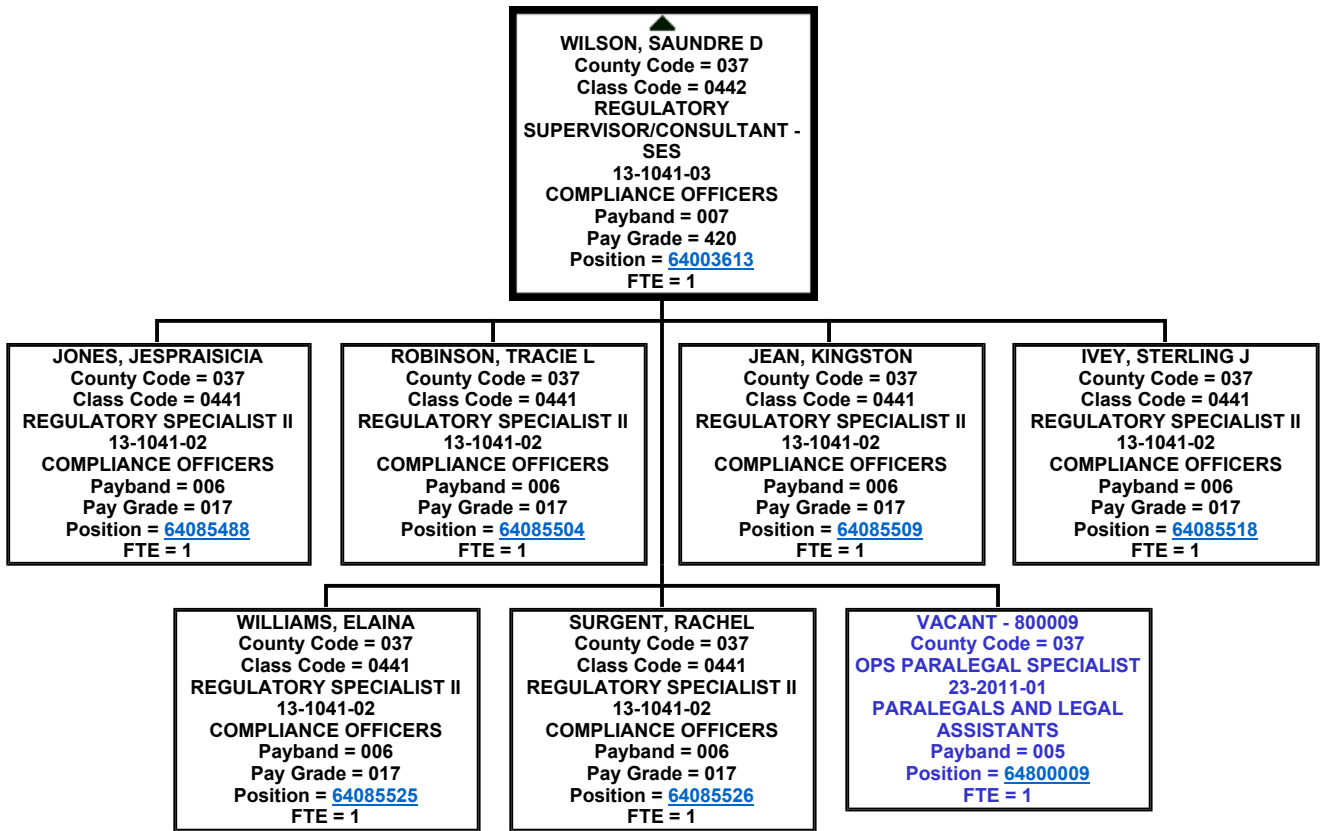
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OPS PARALEGAL SPECIALIST
 23-2011-01
**PARALEGALS AND LEGAL
 ASSISTANTS**
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 Position = [64810251](#)
 FTE = 1

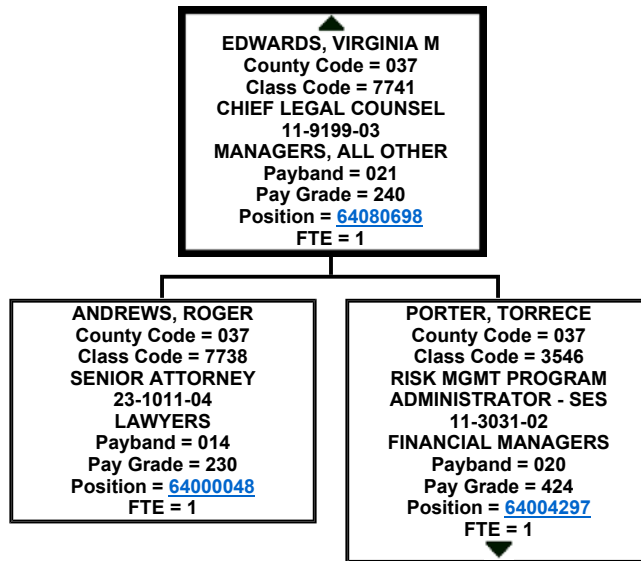


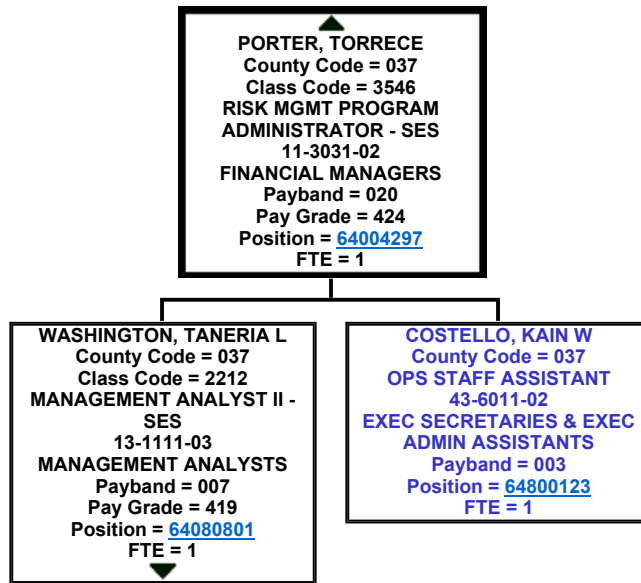


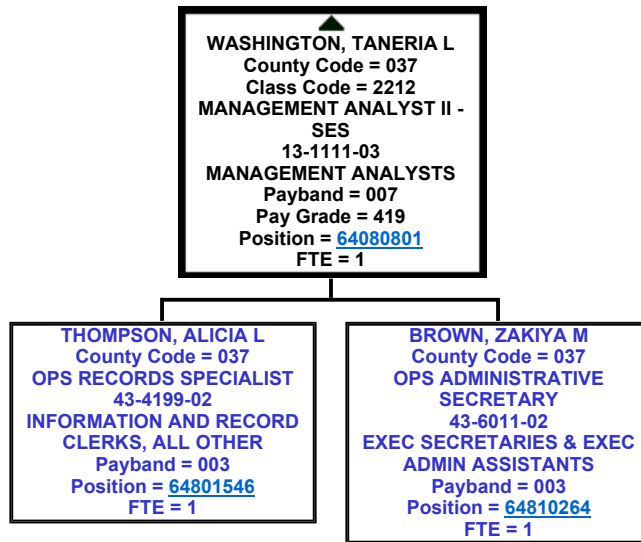


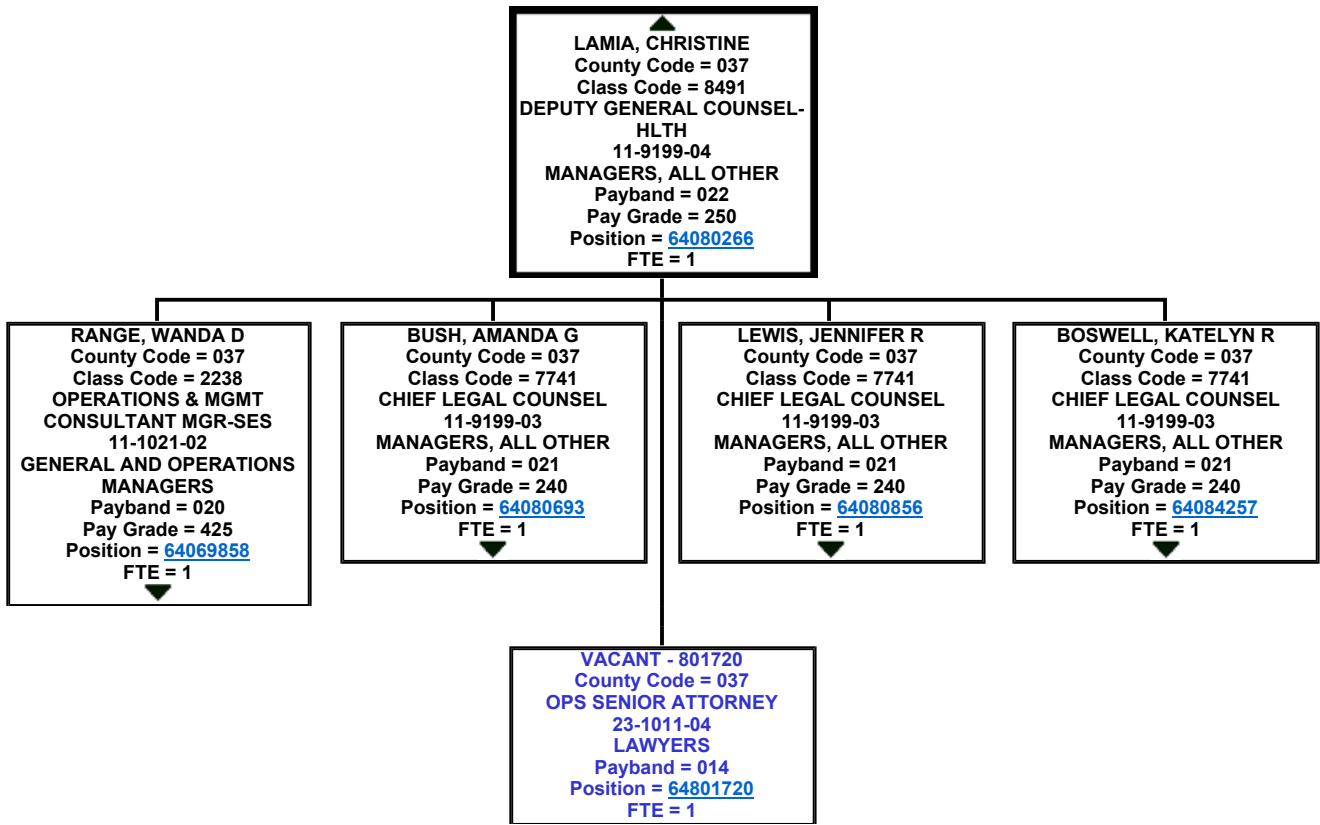


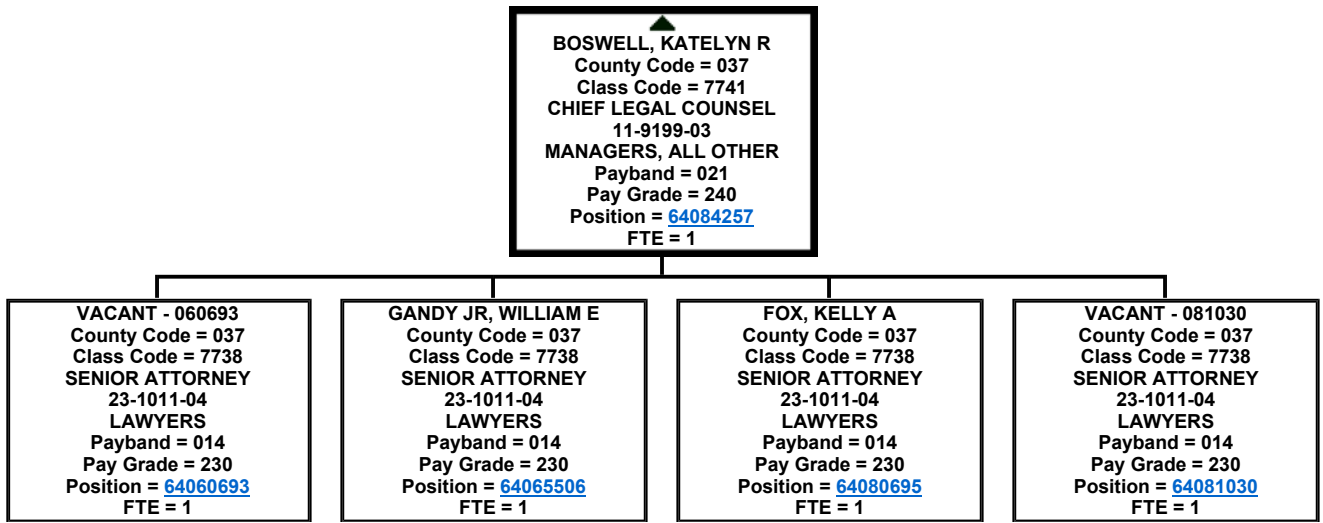


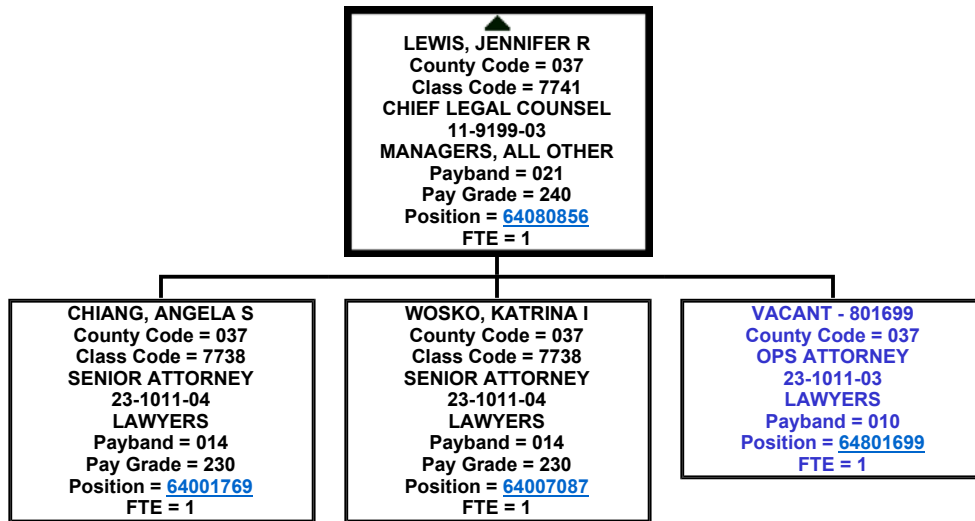


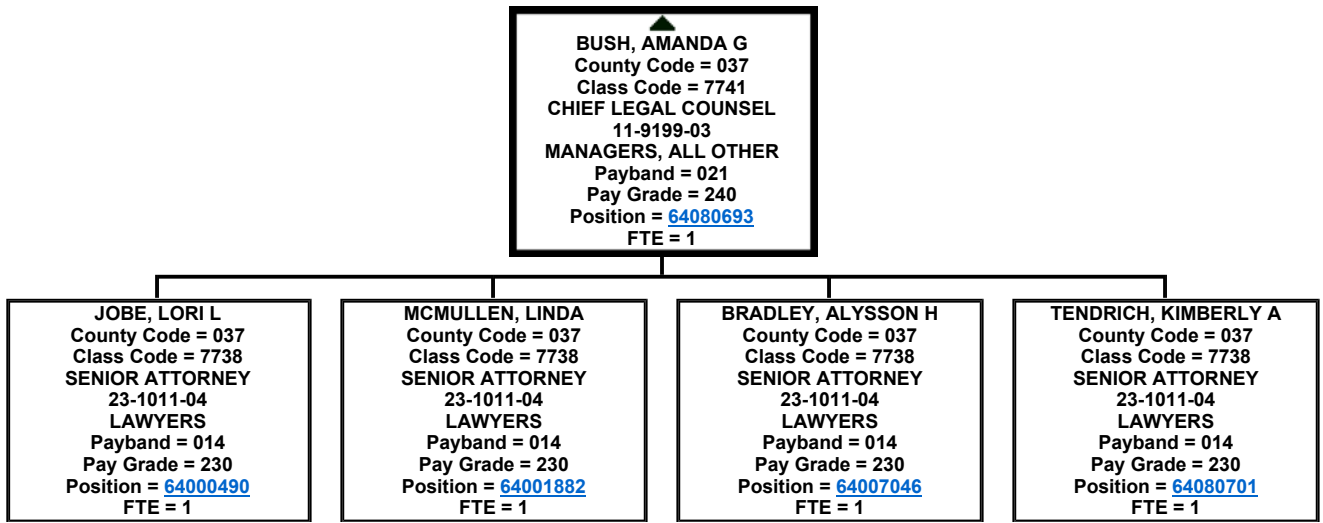


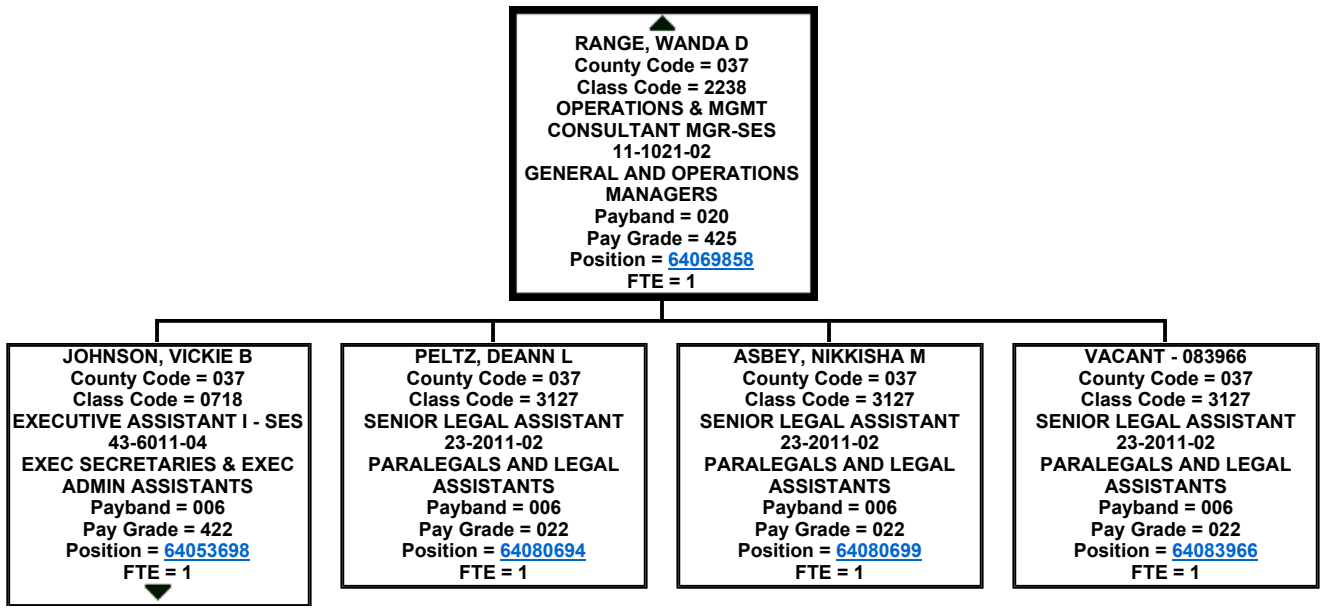


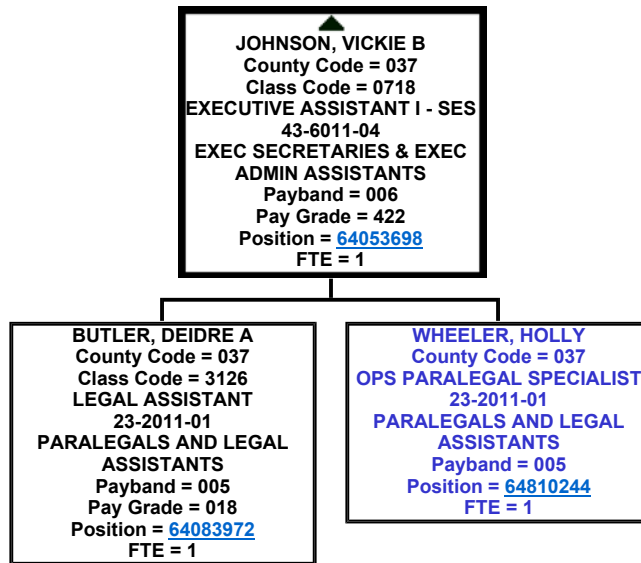


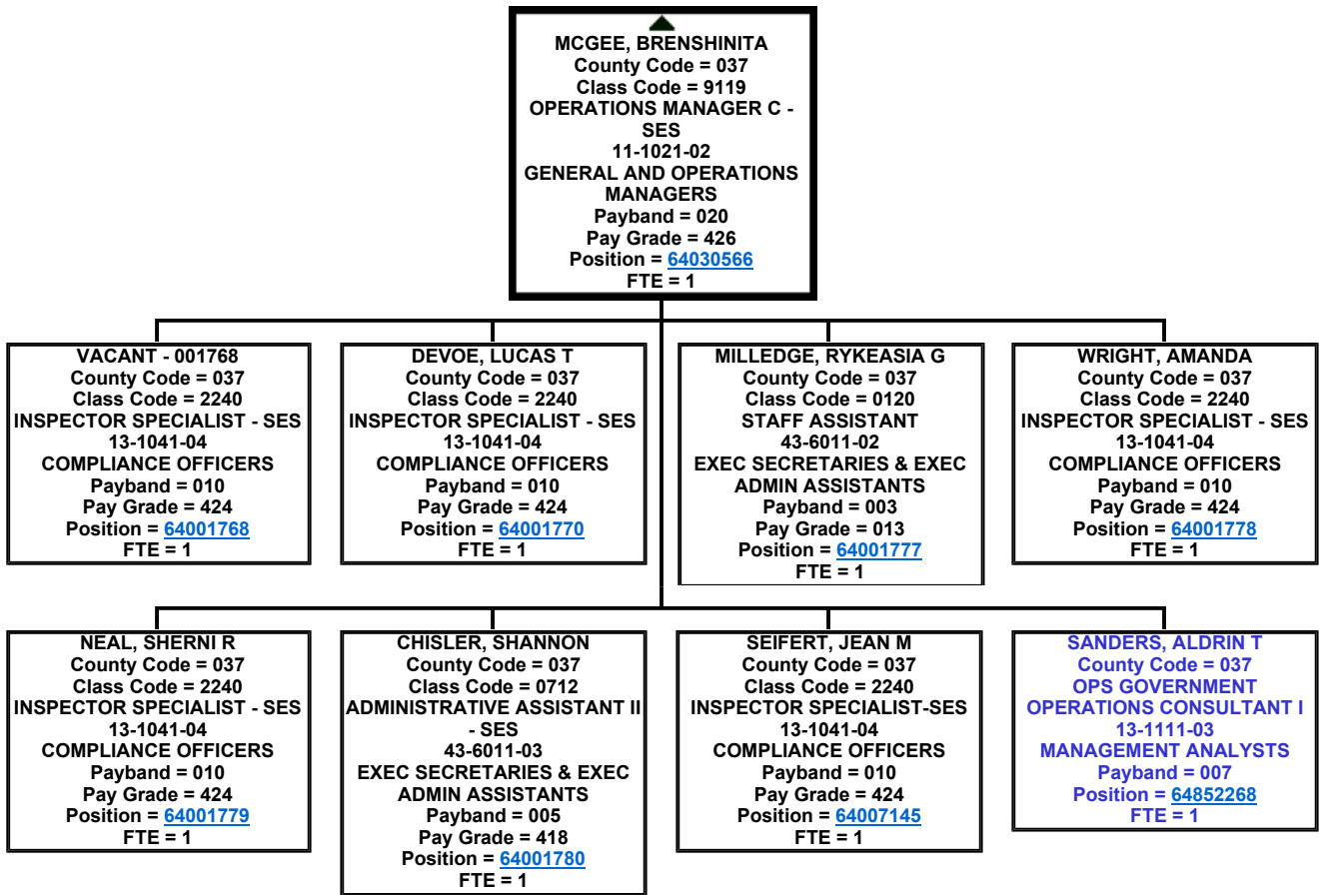


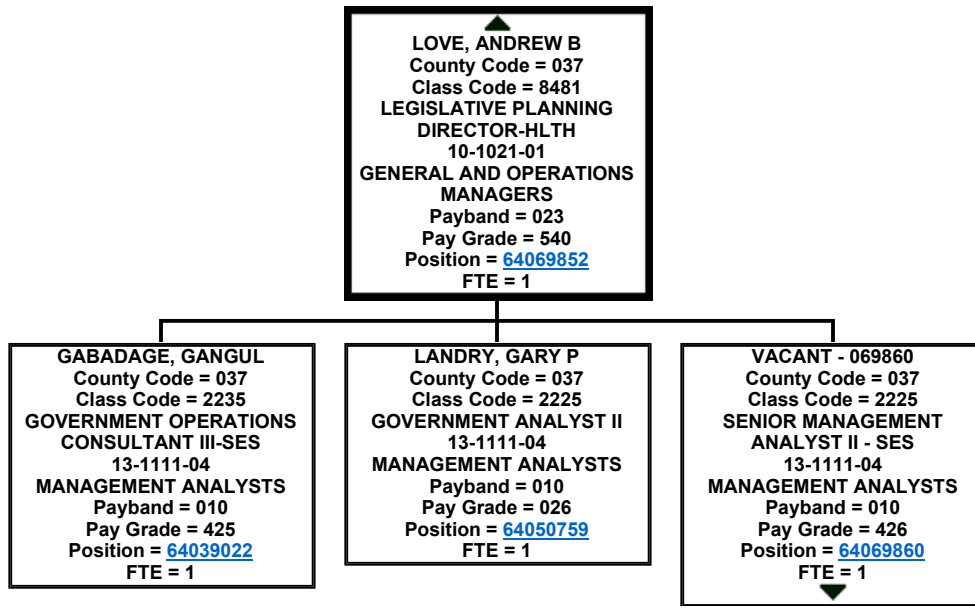


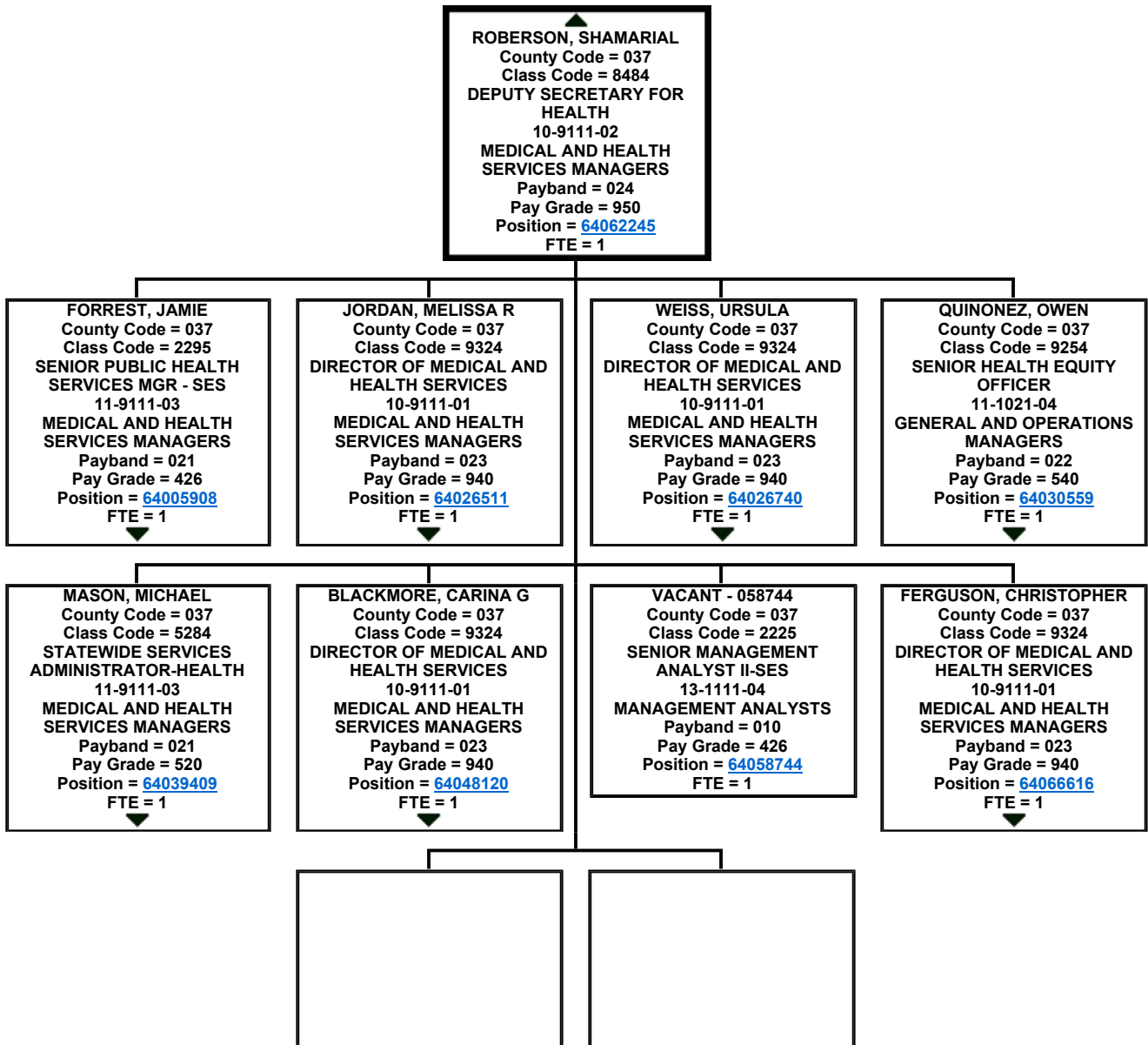
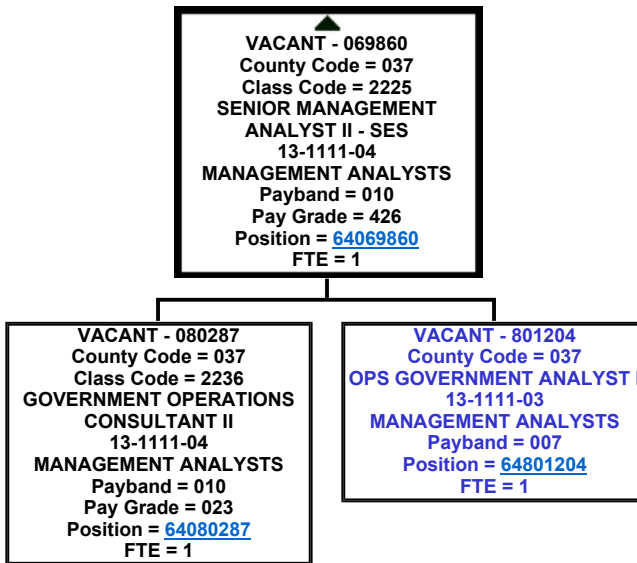








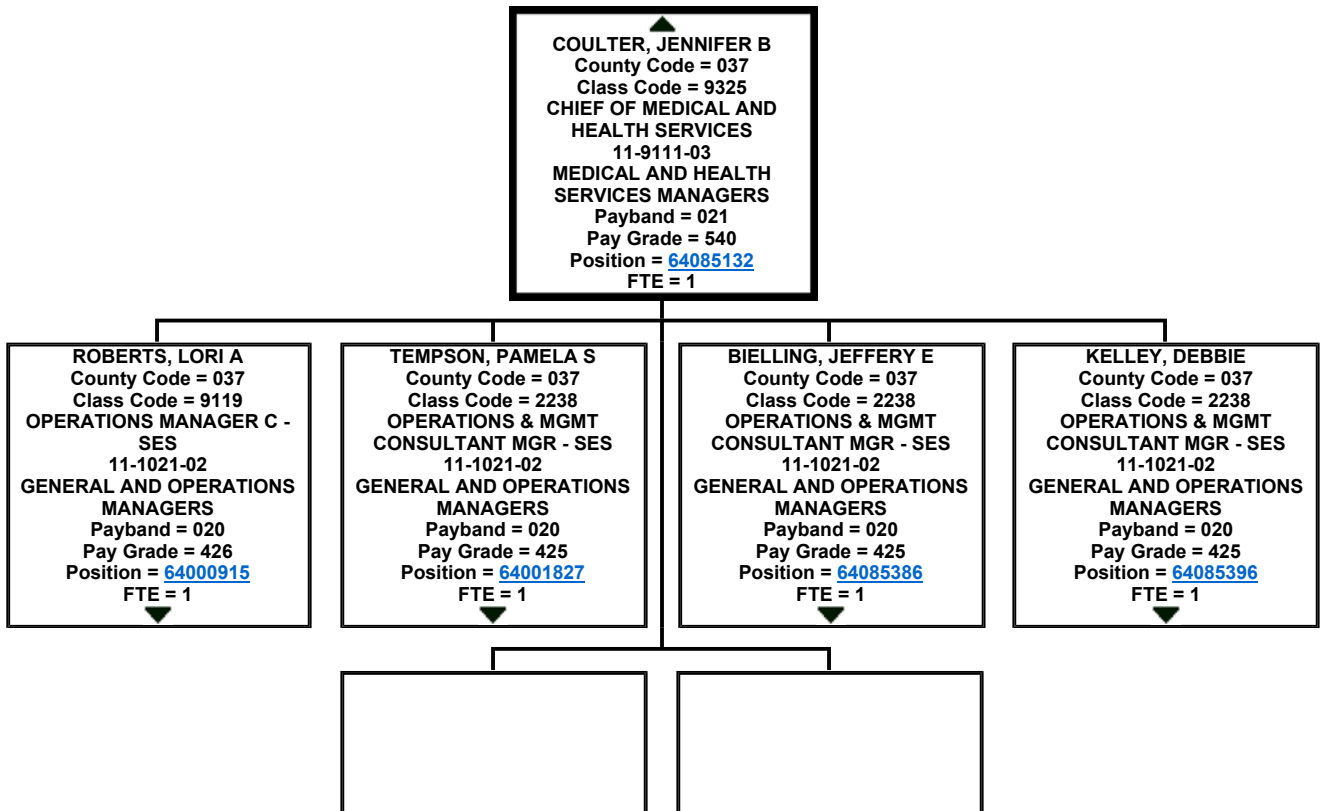
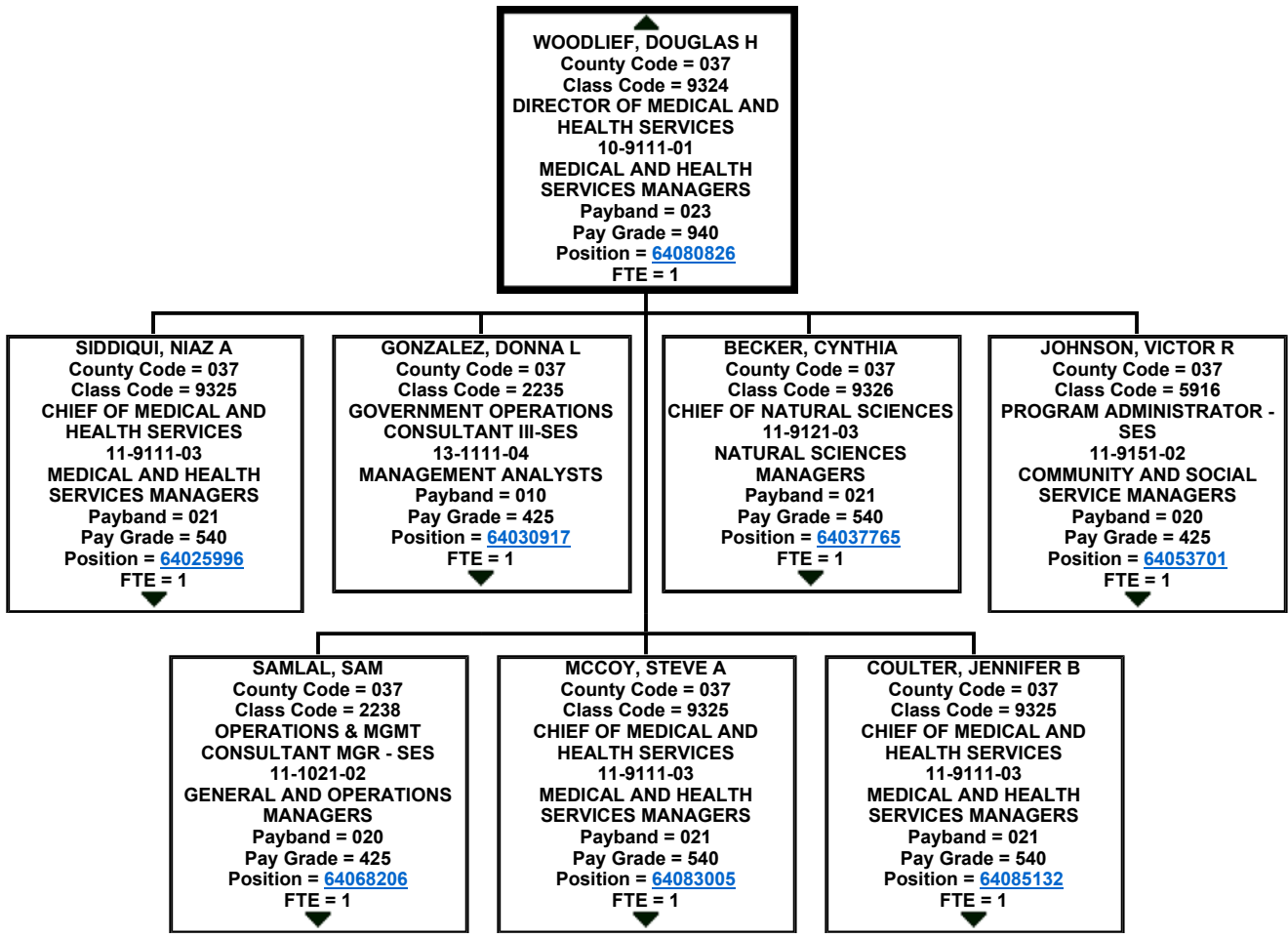




GRANT, COURTNI J
County Code = 037
Class Code = 0718
EXECUTIVE ASSISTANT I - SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 422
Position = [64080188](#)
FTE = 1

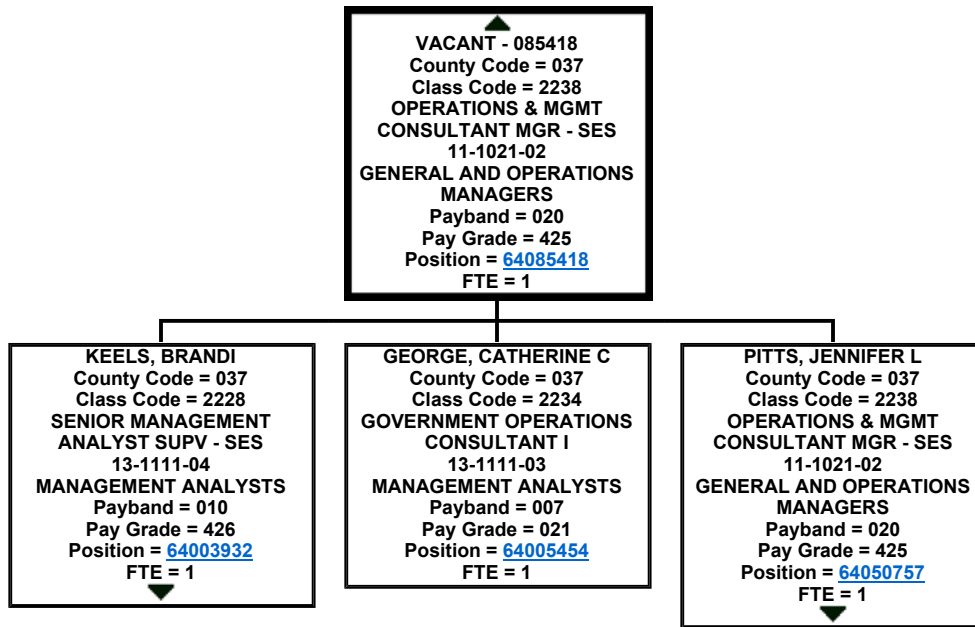
WOODLIEF, DOUGLAS H
County Code = 037
Class Code = 9324
DIRECTOR OF MEDICAL AND
HEALTH SERVICES
10-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 023
Pay Grade = 940
Position = [64080826](#)
FTE = 1



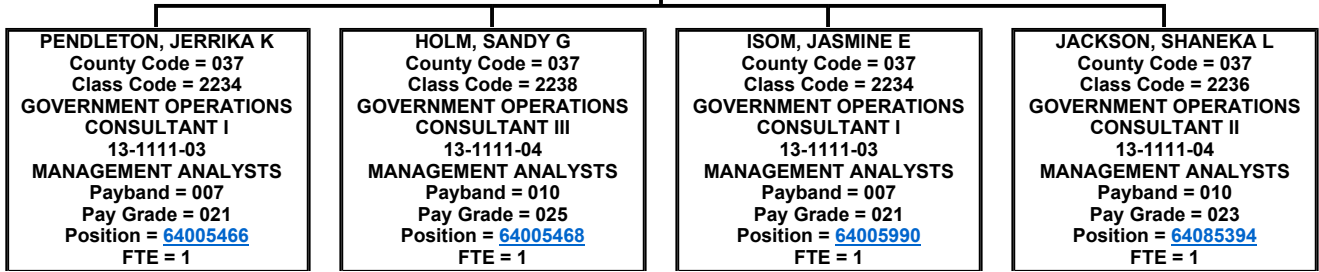


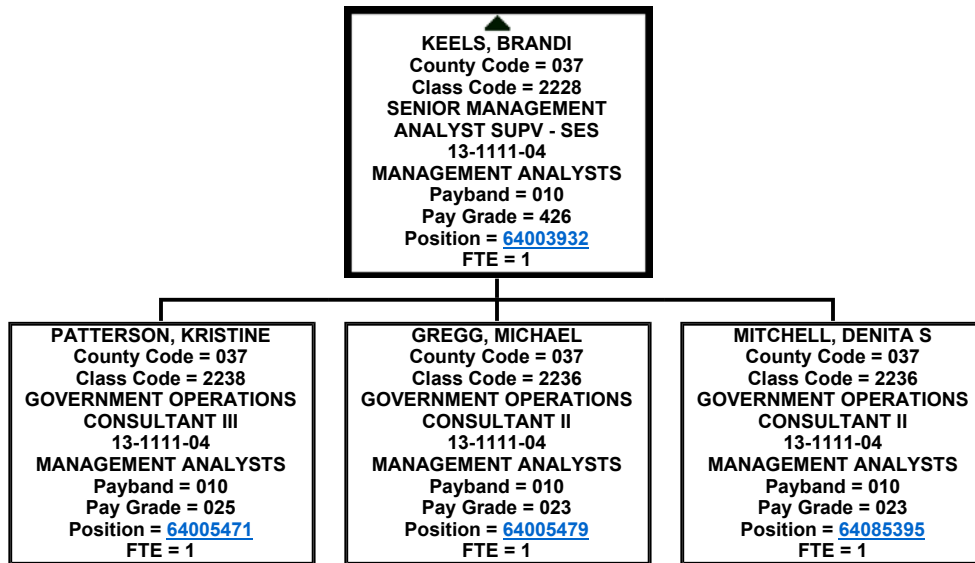
VACANT - 085418
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64085418](#)
FTE = 1
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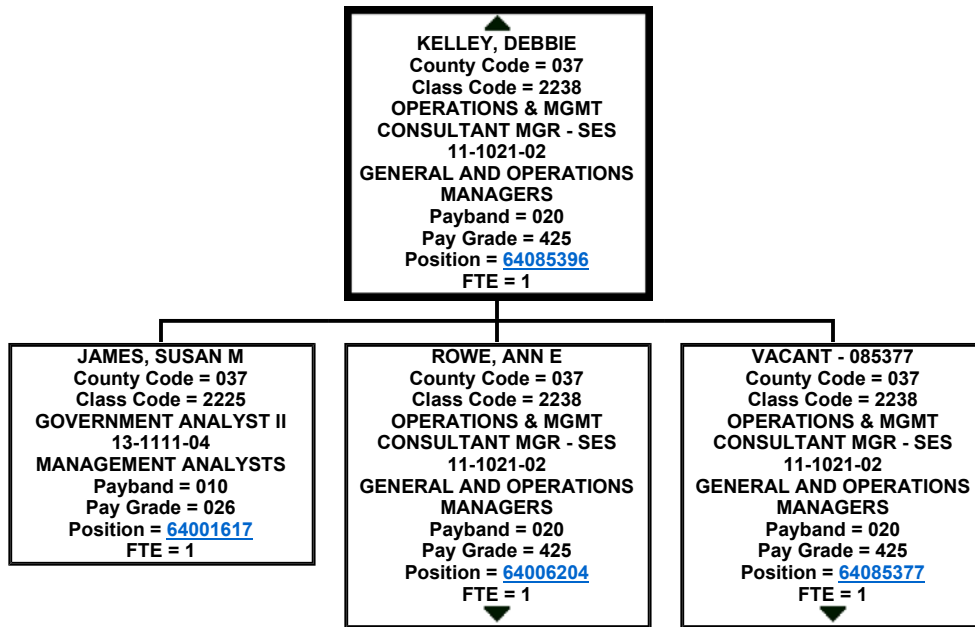
VACANT - 800381
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64800381](#)
FTE = 1

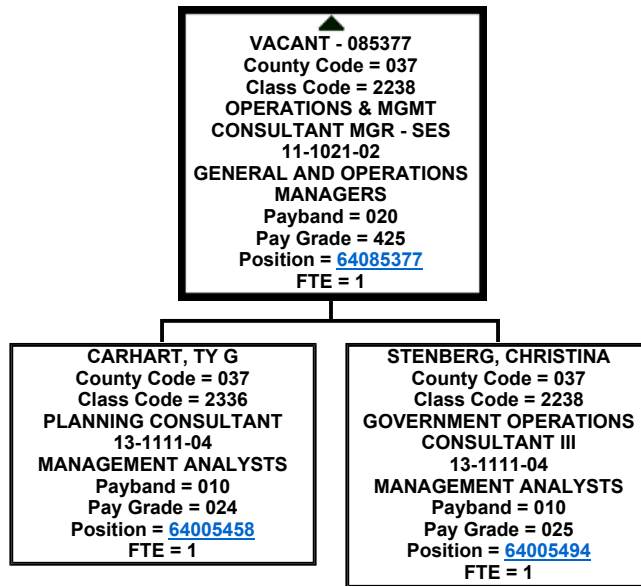


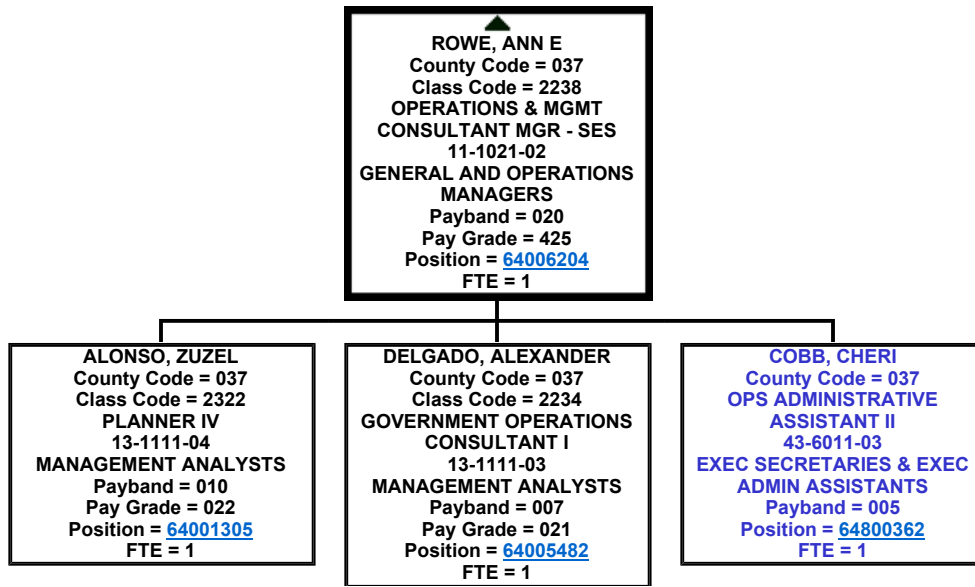
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PITTS, JENNIFER L
 County Code = 037
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64050757](#)
 FTE = 1

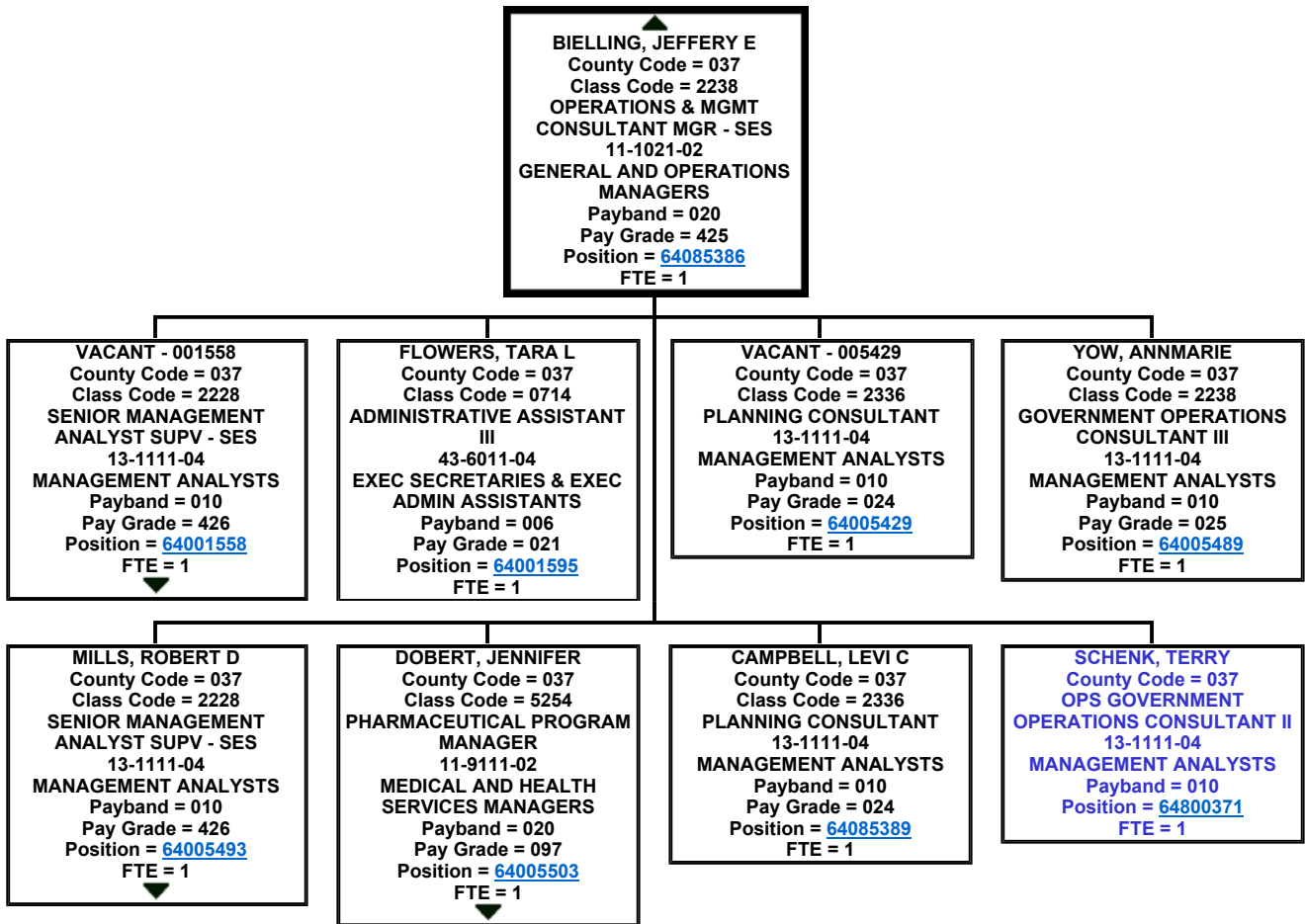


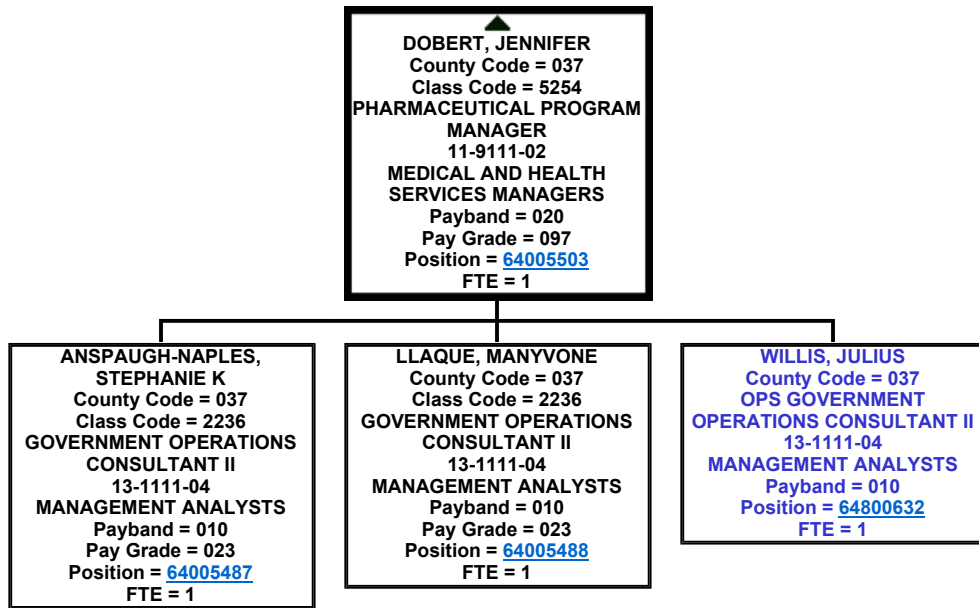


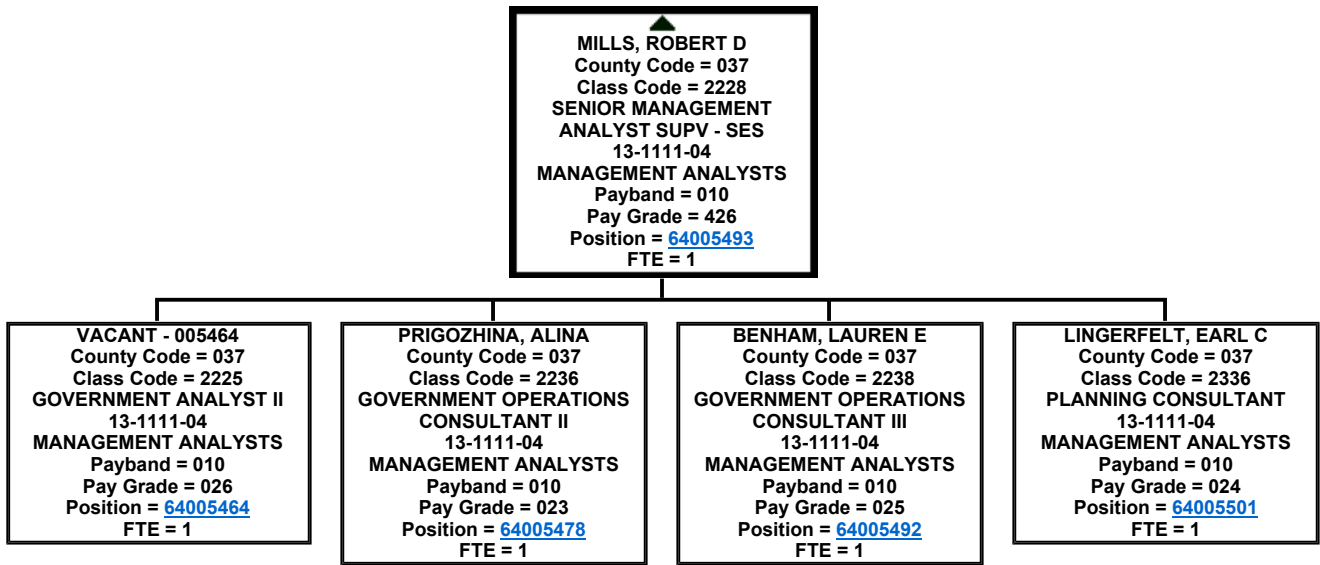


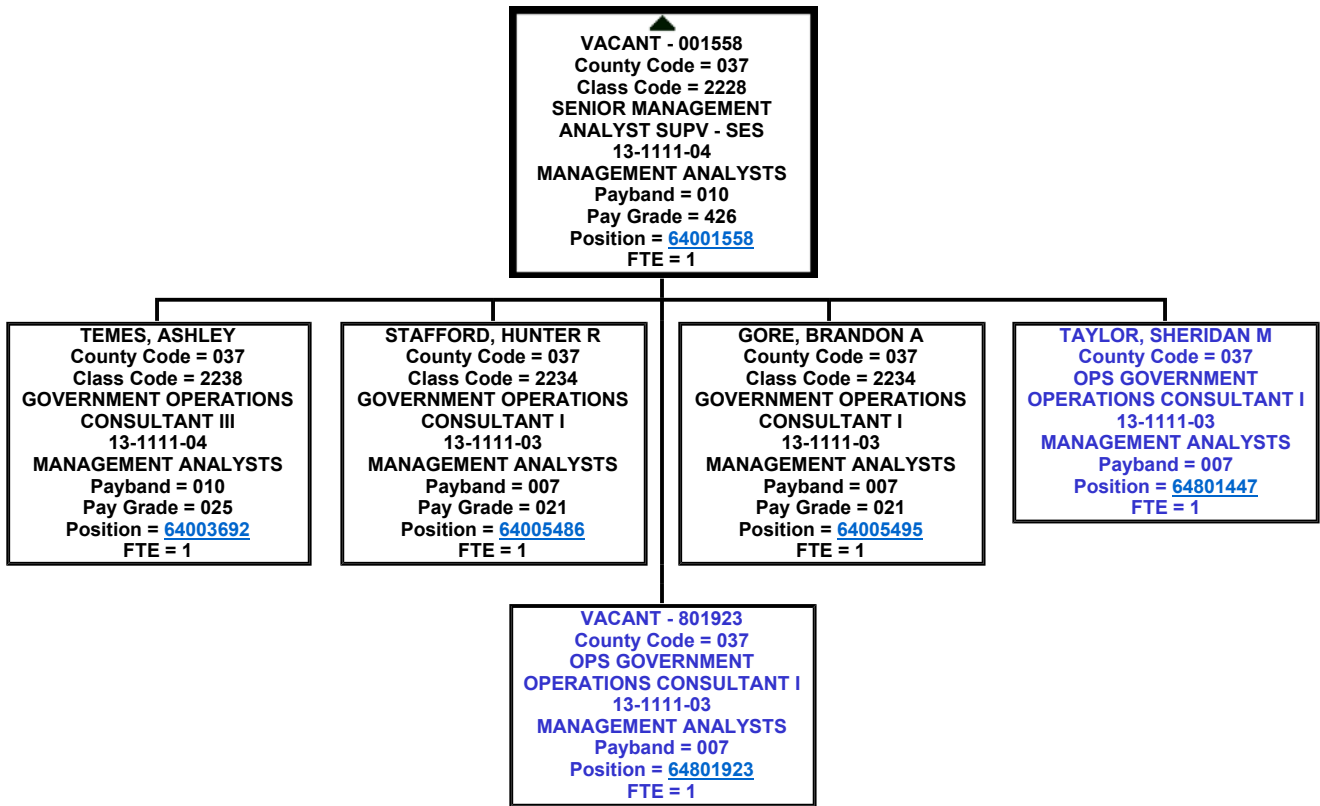


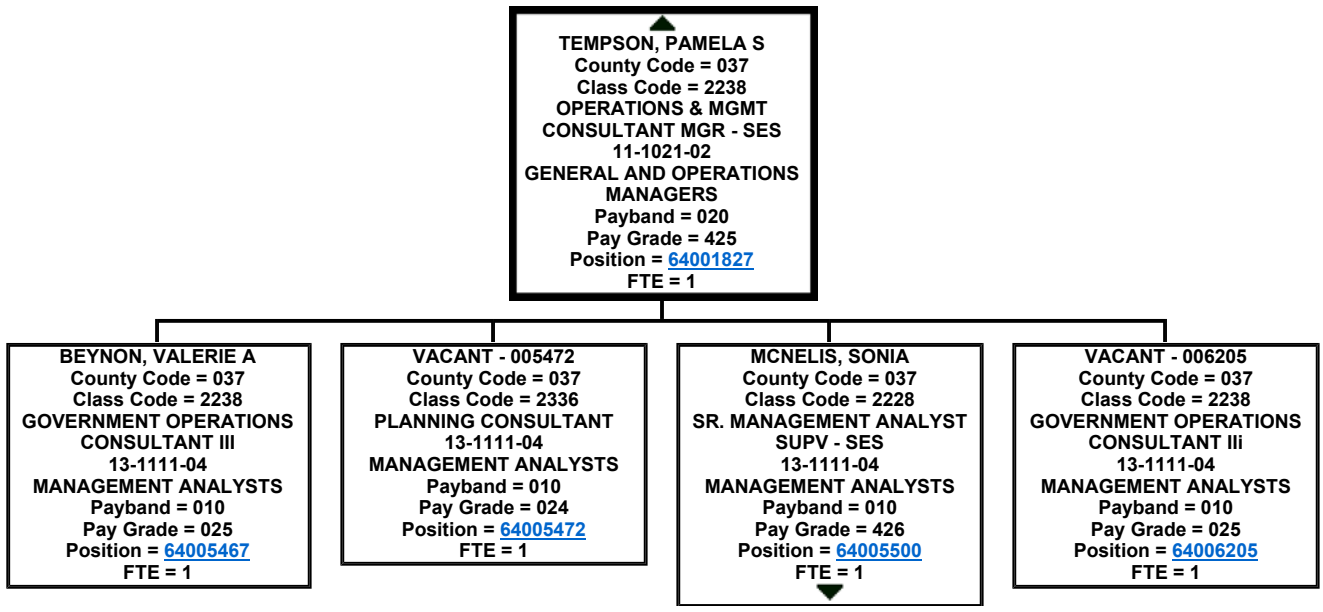


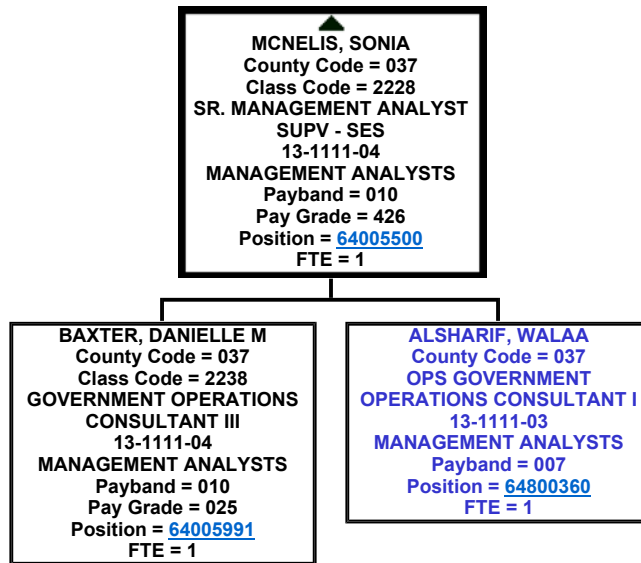


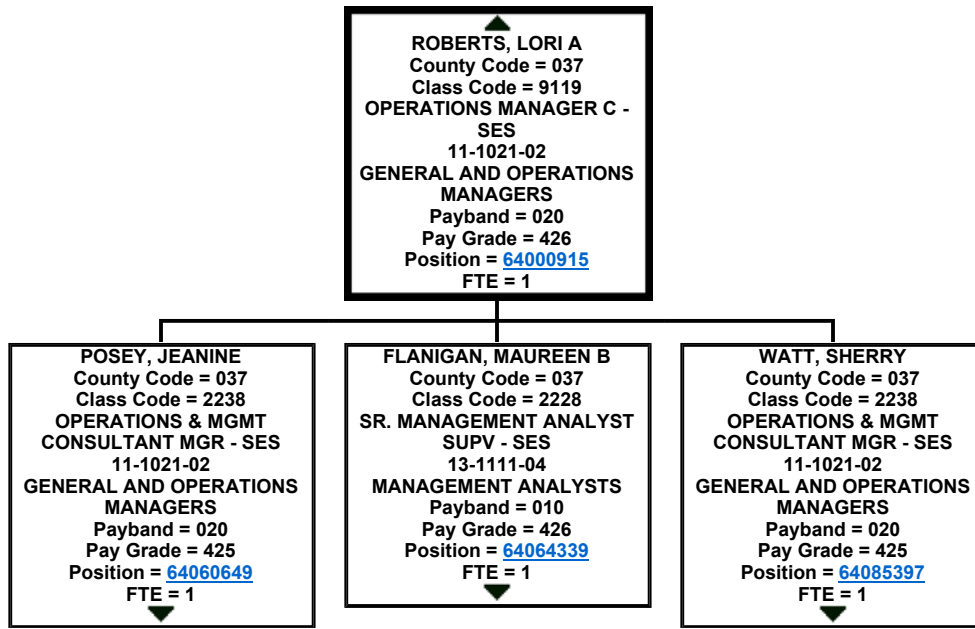


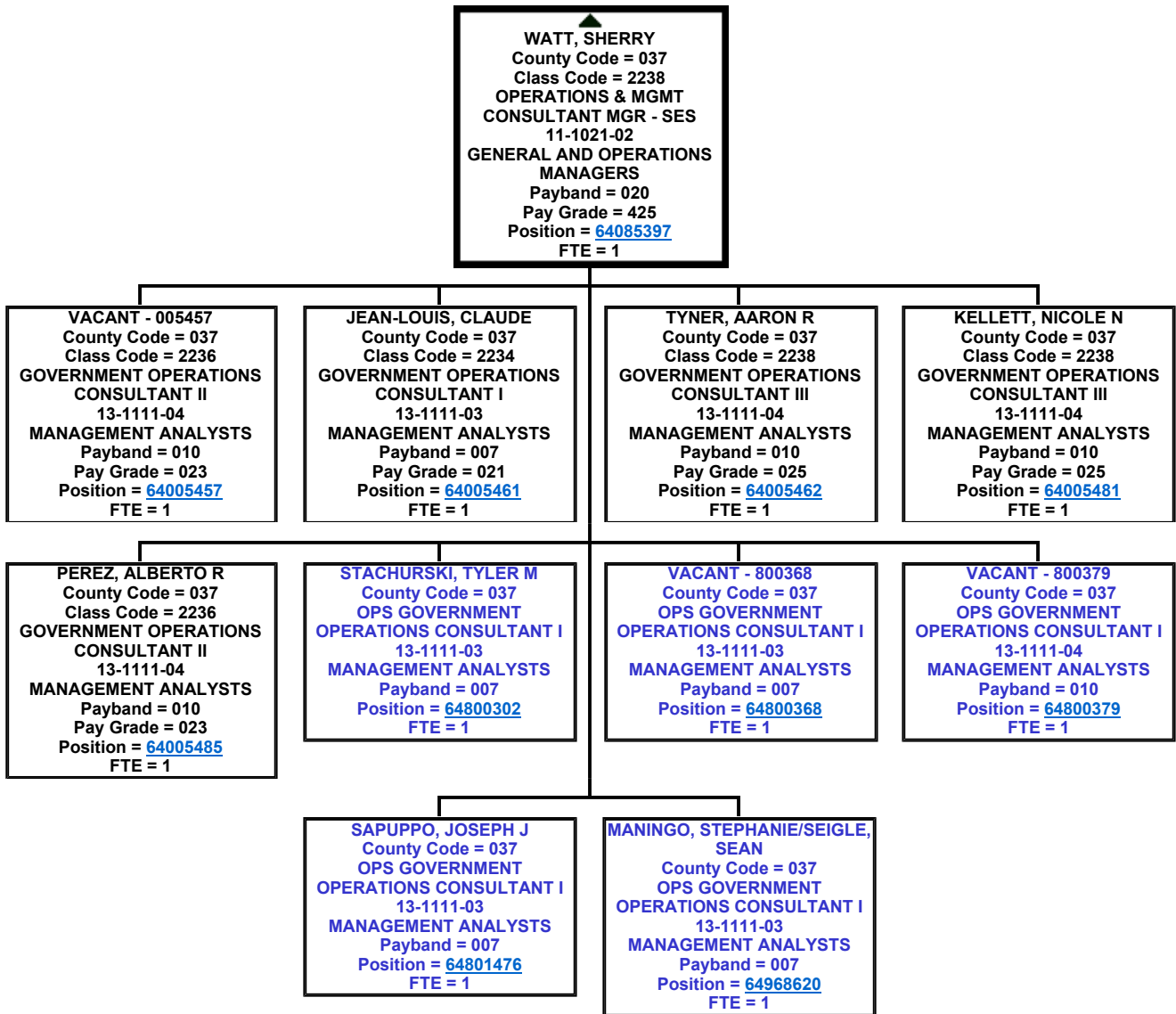


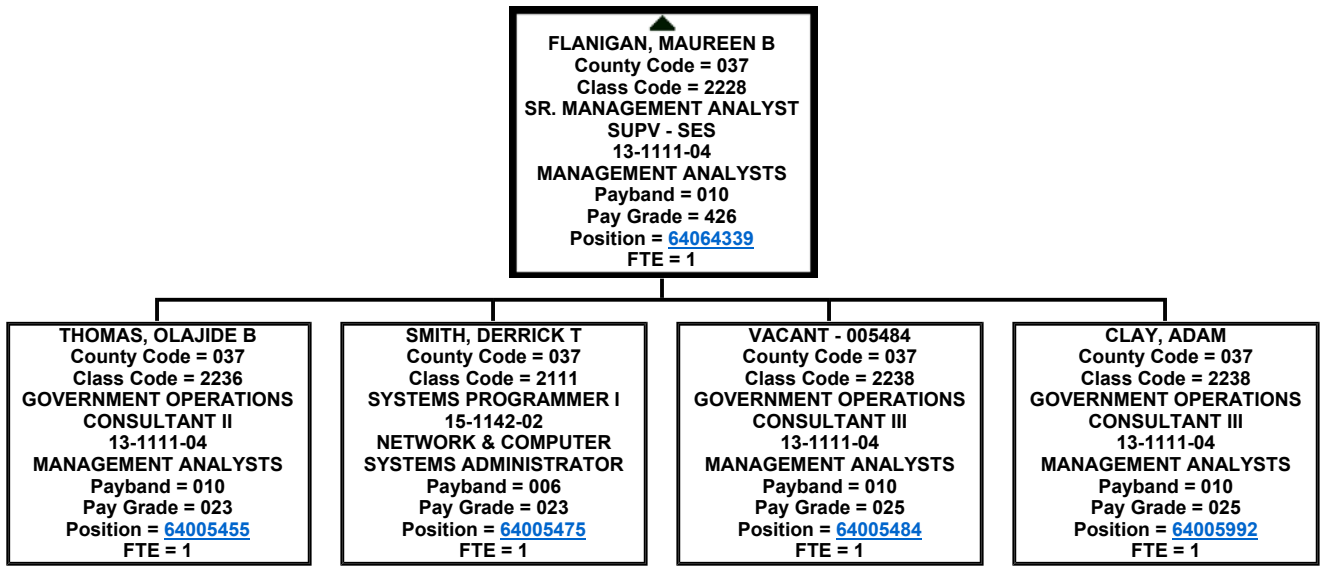


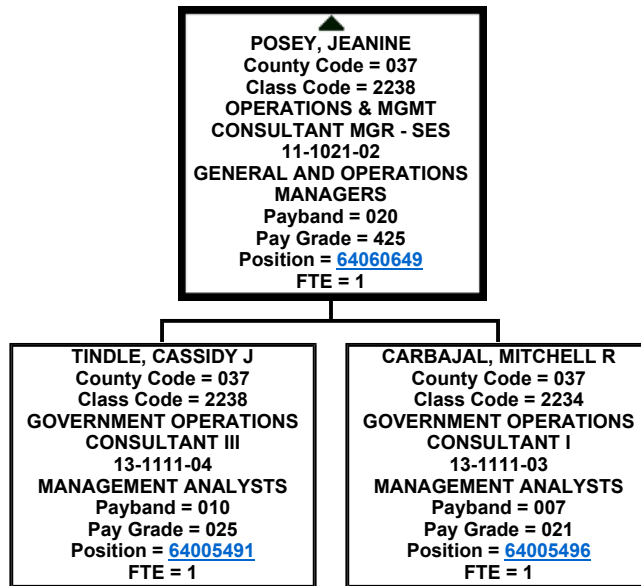


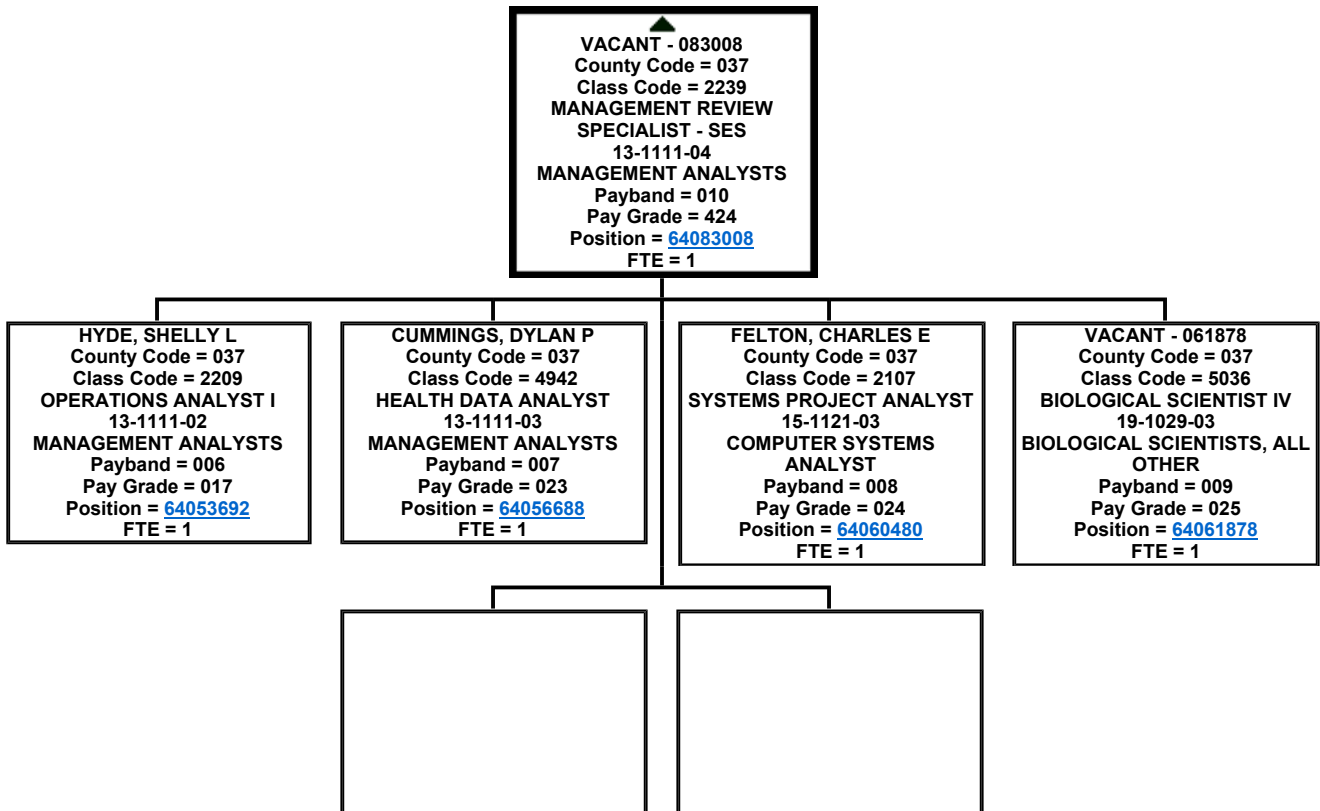
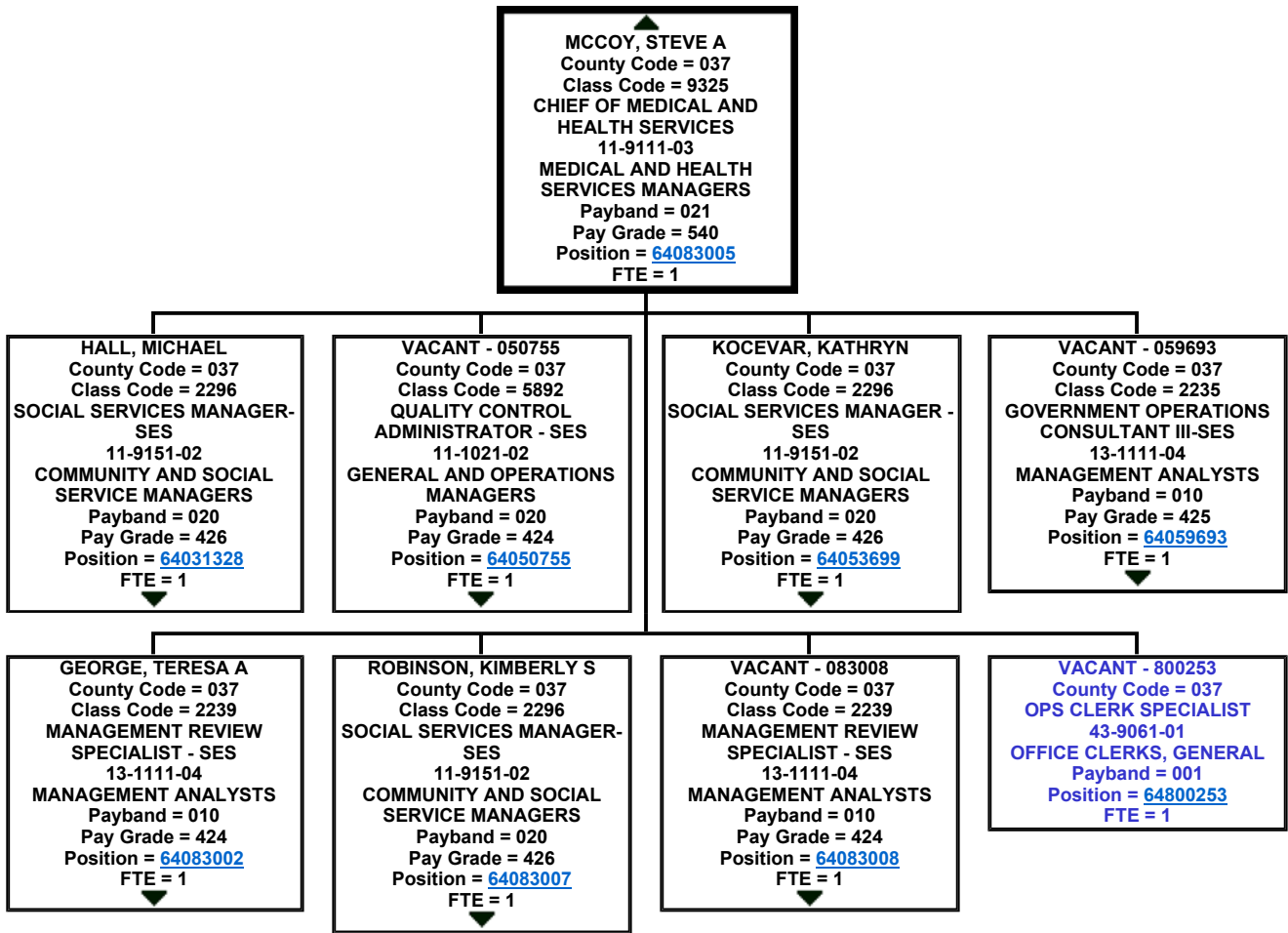






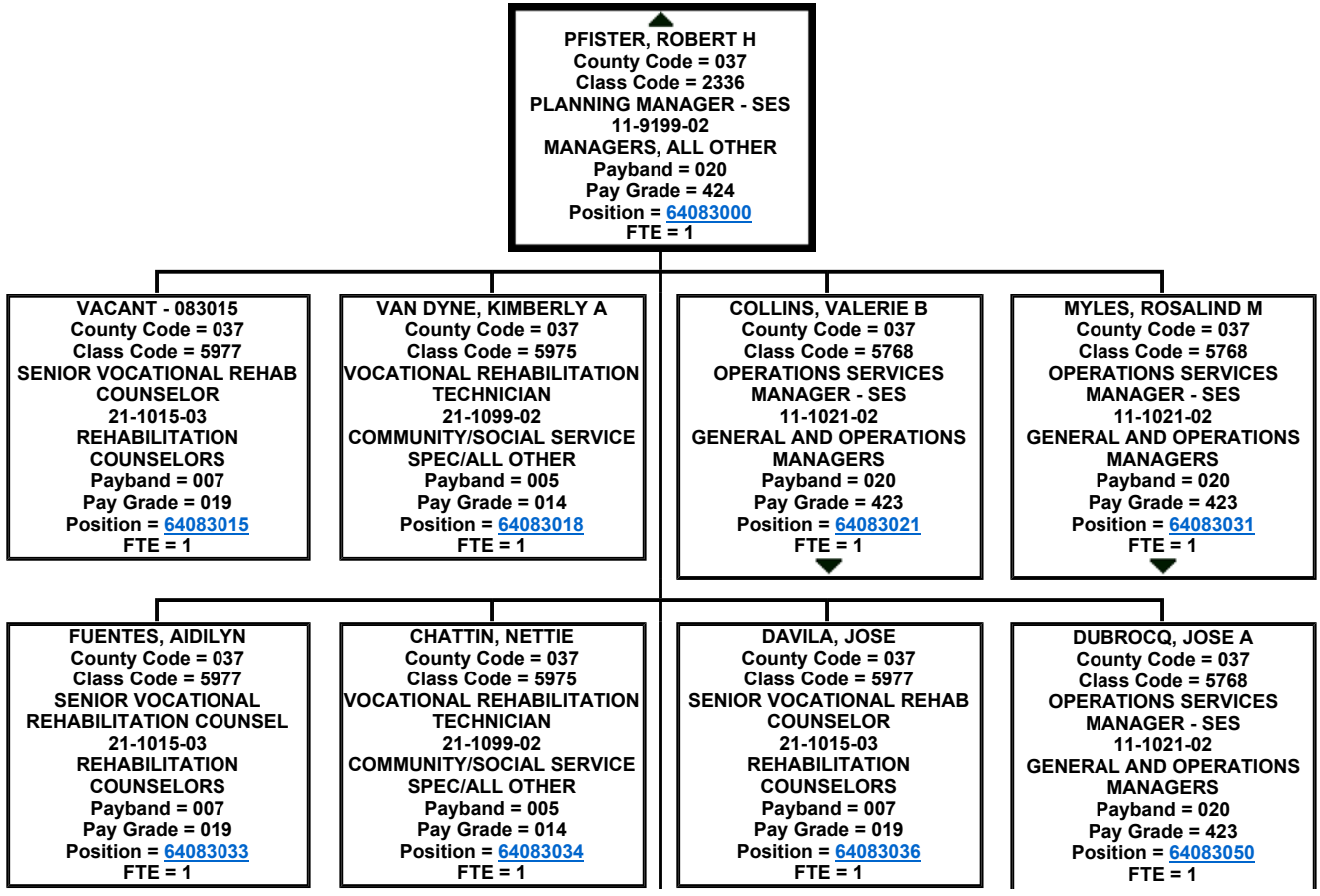
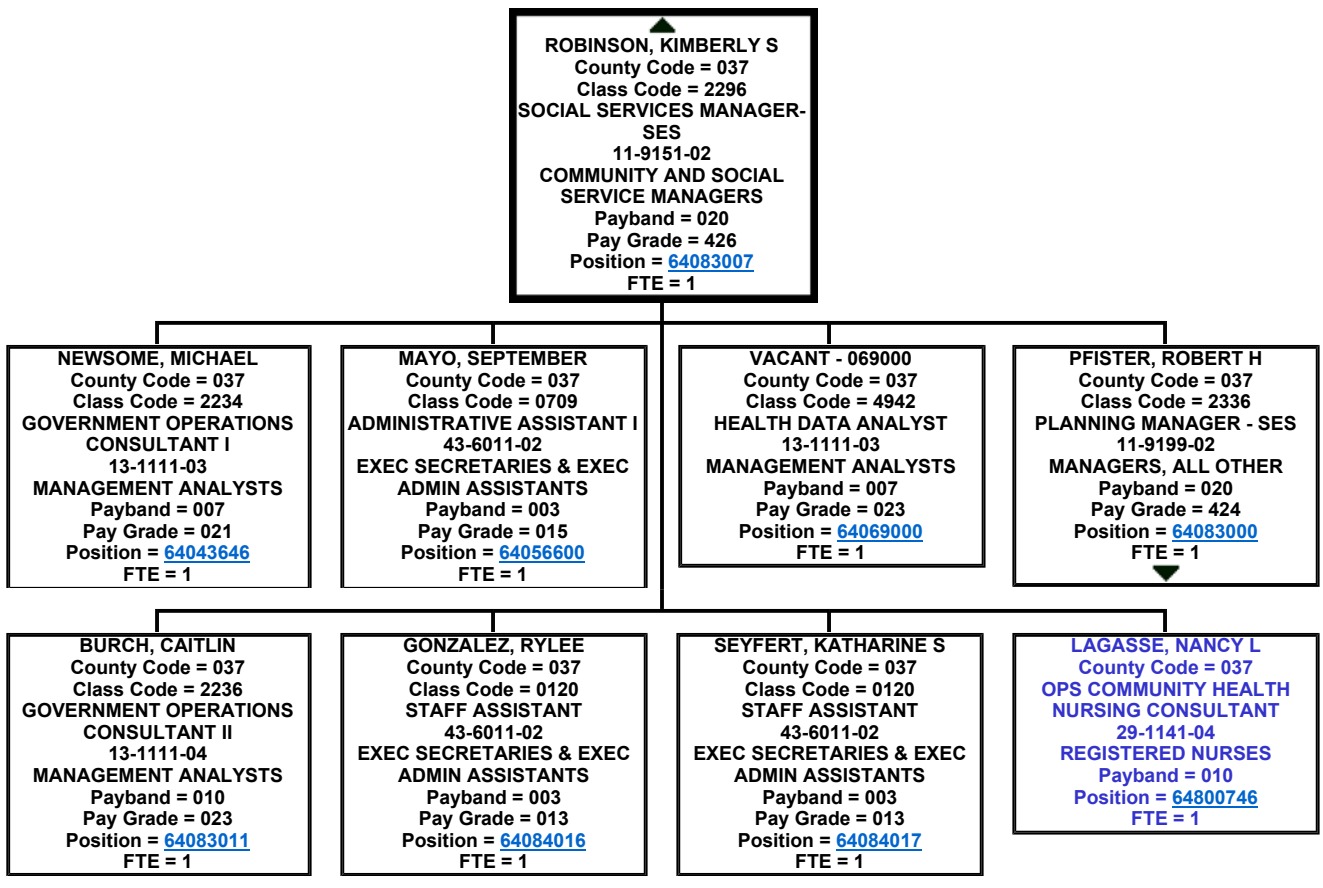


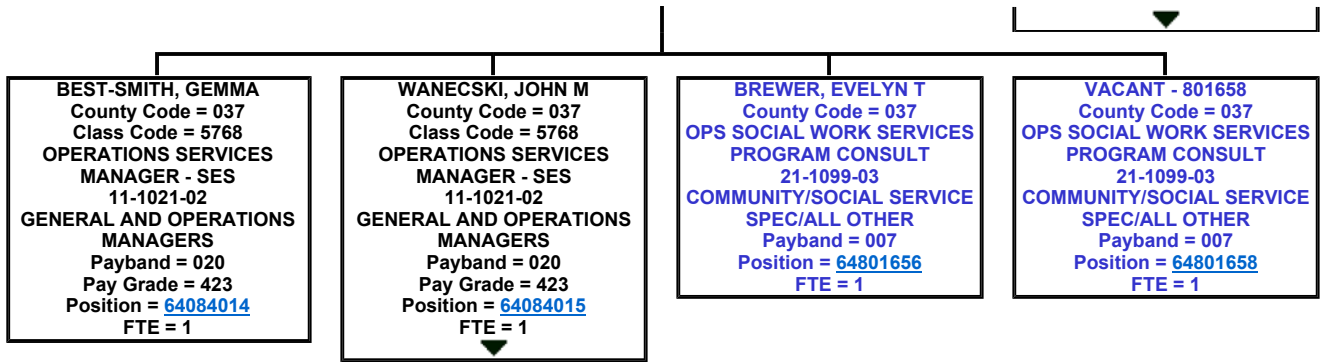


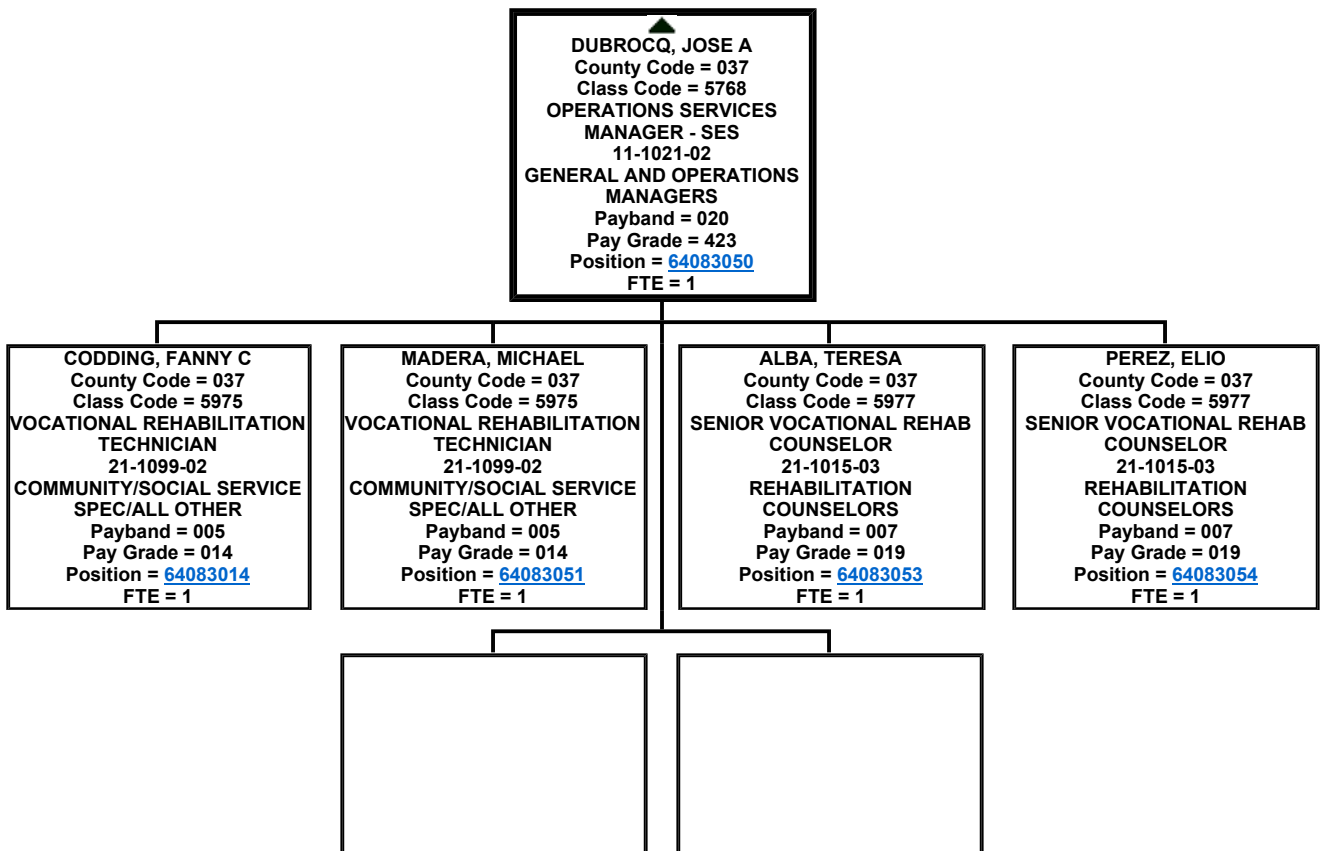
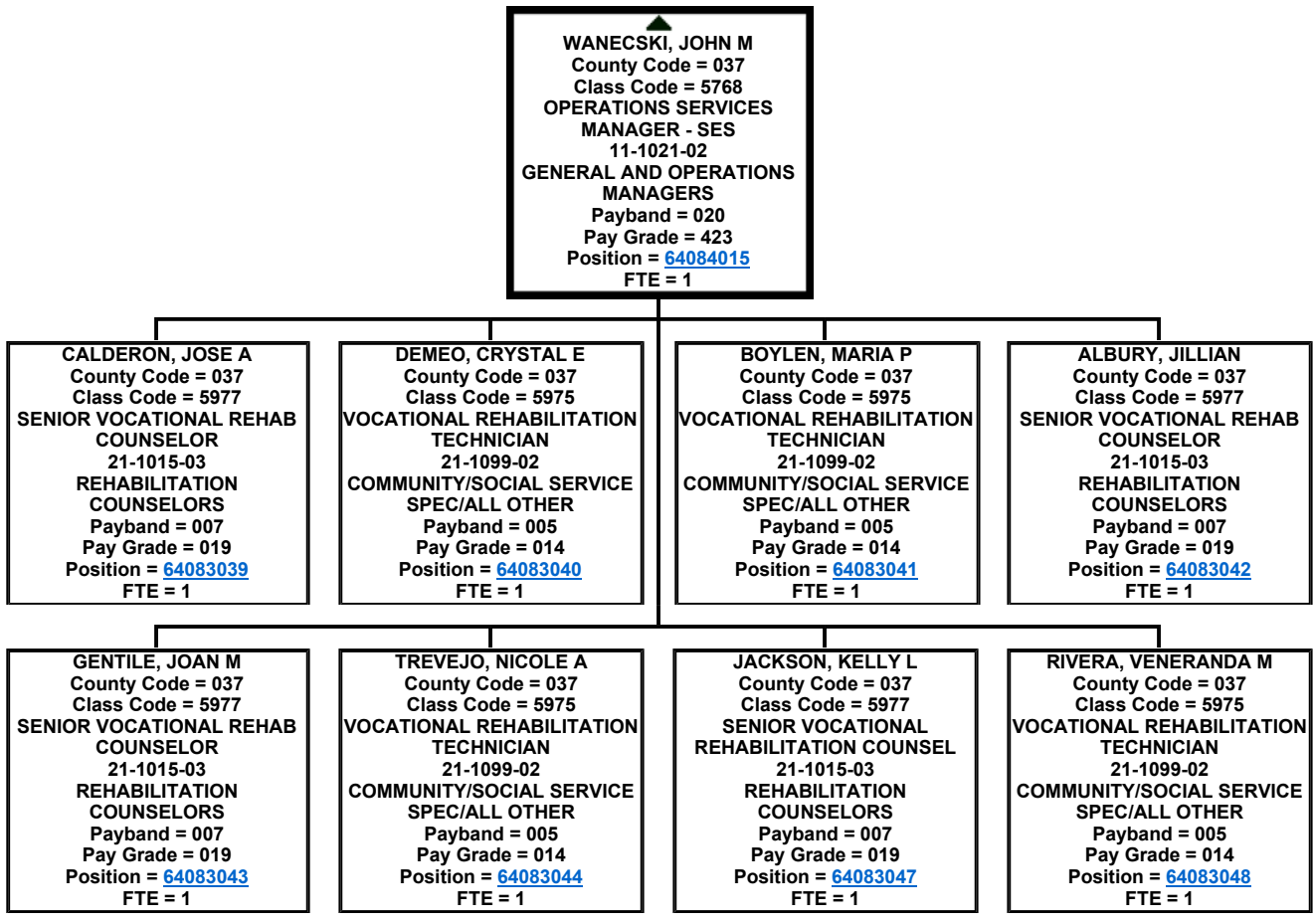


VACANT - 801757
County Code = 037
OPS SYSTEMS PROJECT
ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Position = [64801757](#)
FTE = 1

VACANT - 801790
County Code = 037
OPS SENIOR INFO TECH
BUSINESS CONSULTANT
15-1199-04
COMPUTER OCCUPATIONS,
ALL OTHERS
Payband = 009
Position = [64801790](#)
FTE = 1

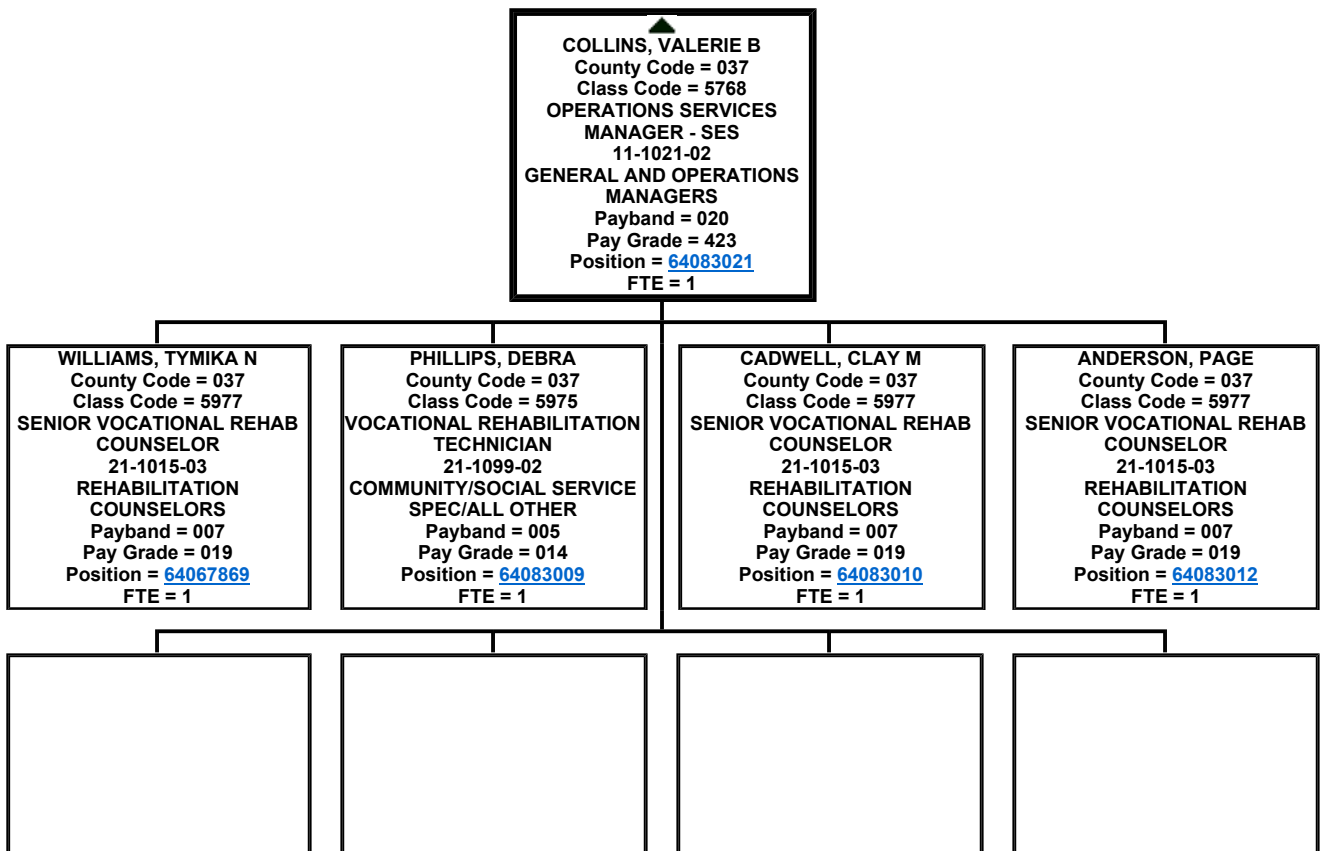
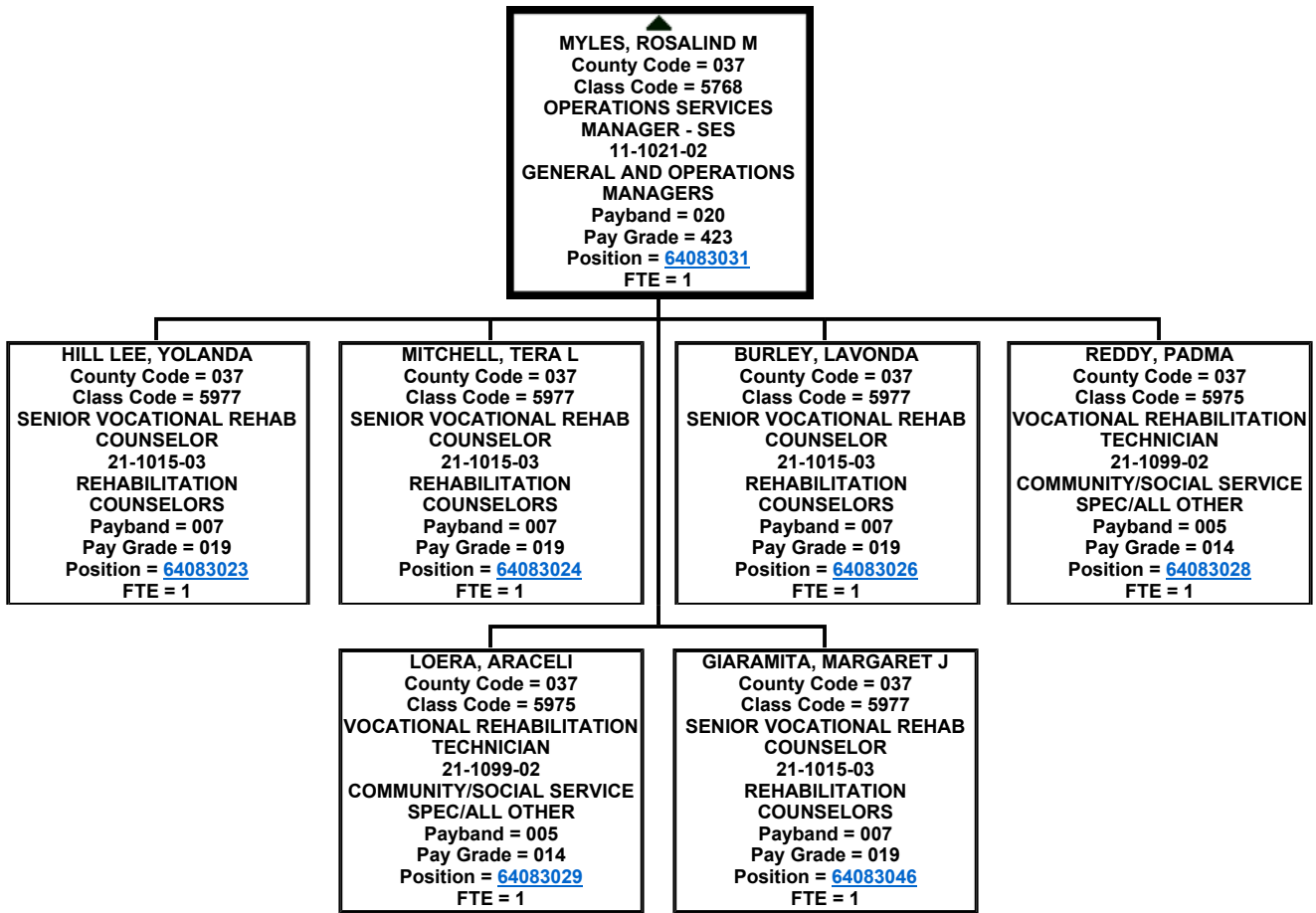






FERMIN, MERAIDA
County Code = 037
Class Code = 5975
VOCATIONAL REHABILITATION
TECHNICIAN
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Pay Grade = 014
Position = [64083055](#)
FTE = 1

ROSELL, MARIA C
County Code = 037
OPS SOCIAL WORK SERVICES
PROGRAM CONSULT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64801657](#)
FTE = 1

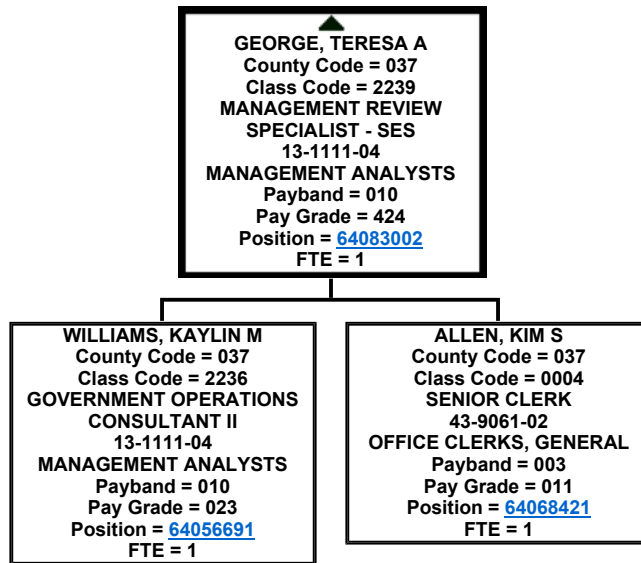


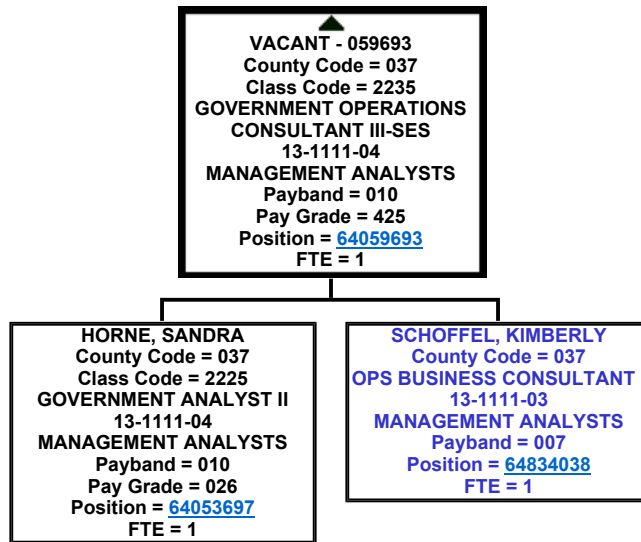
VACANT - 083017
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64083017](#)
 FTE = 1

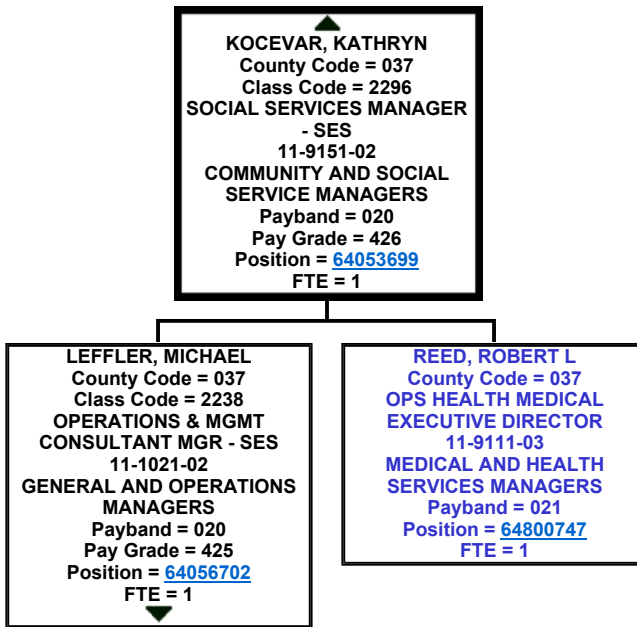
JOINER, BARBARA
 County Code = 037
 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 005
 Pay Grade = 014
 Position = [64083019](#)
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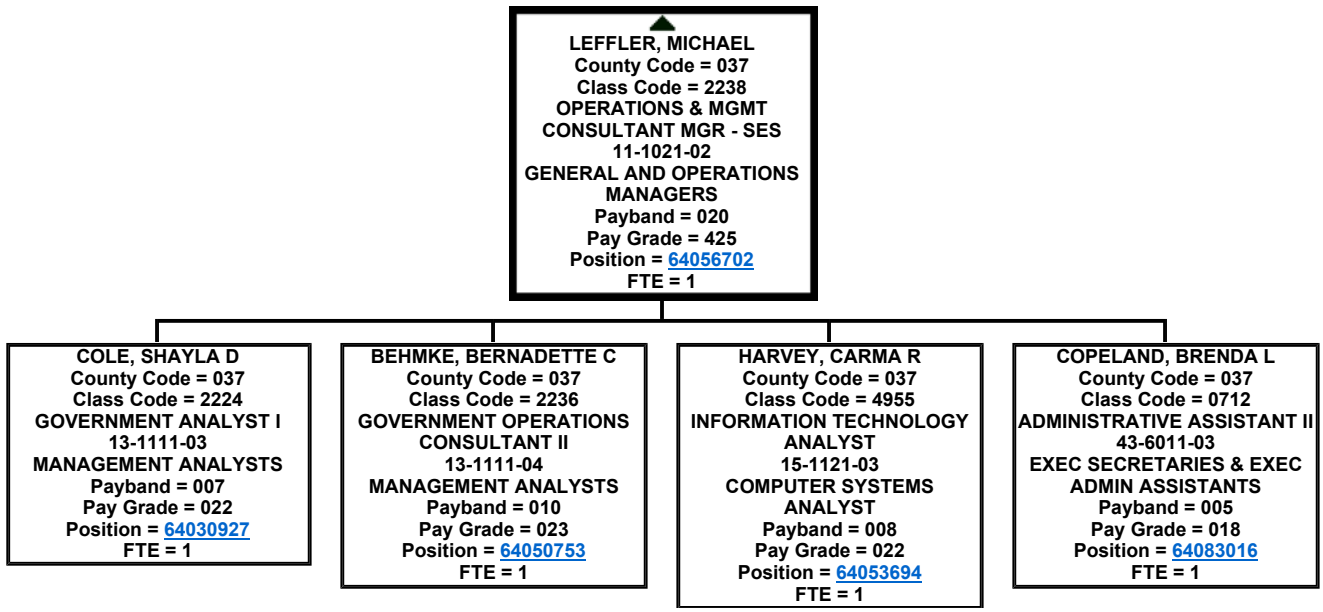
VACANT - 083020
 County Code = 037
 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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 Pay Grade = 014
 Position = [64083020](#)
 FTE = 1

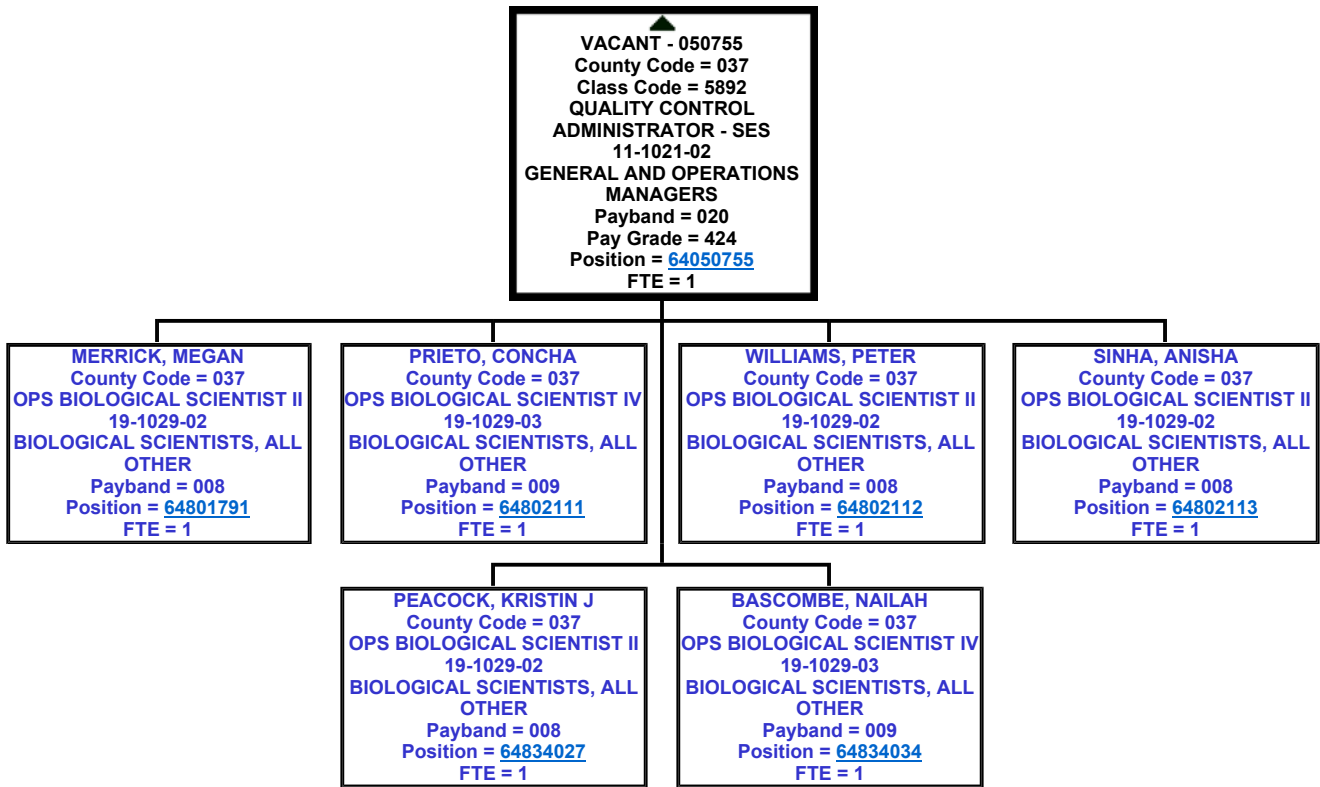
HILLMON-DOWDELL, JESSICA
 County Code = 037
 OPS SOCIAL WORK SERVICES
 PROGRAM CONSULT
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Position = [64801655](#)
 FTE = 1

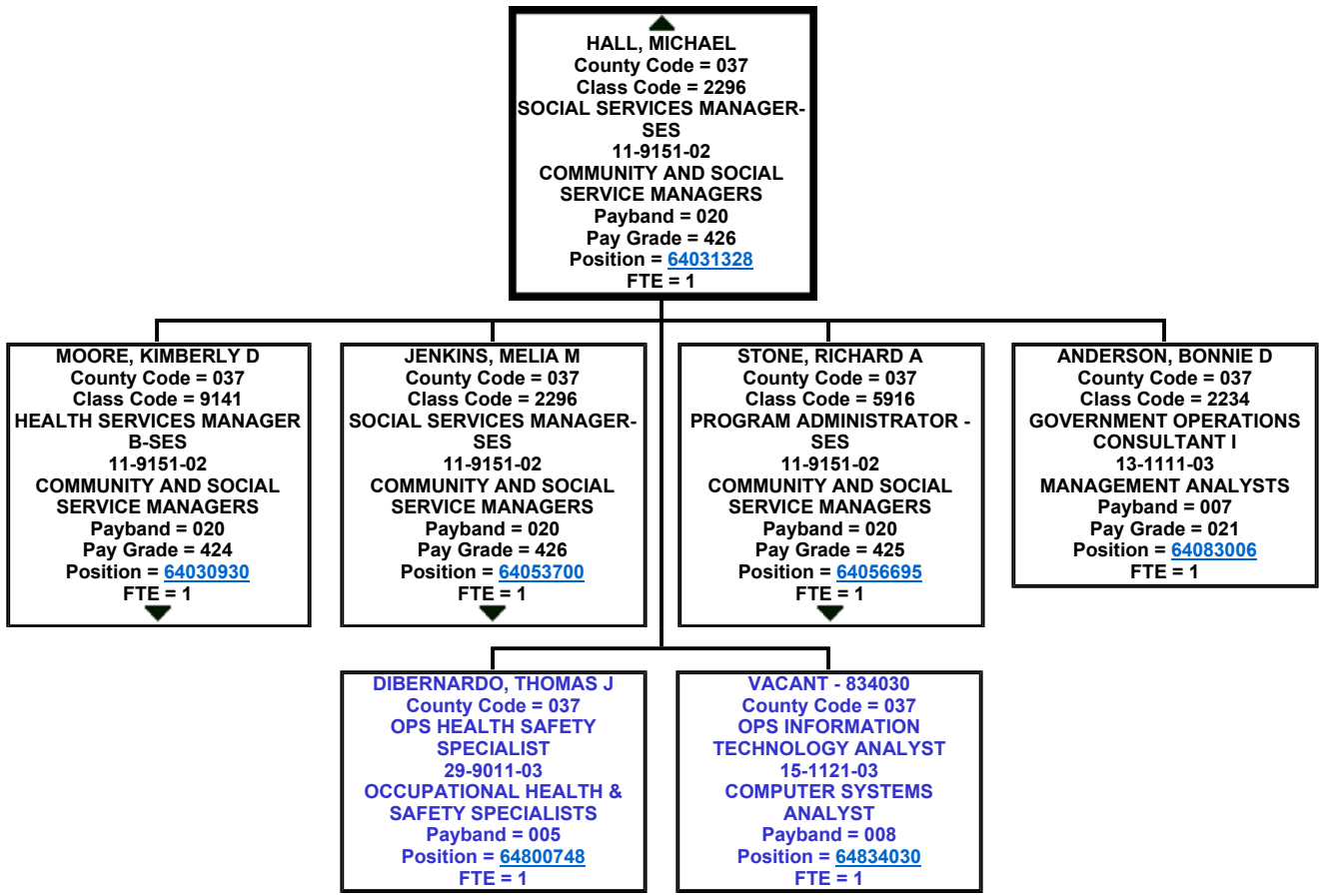


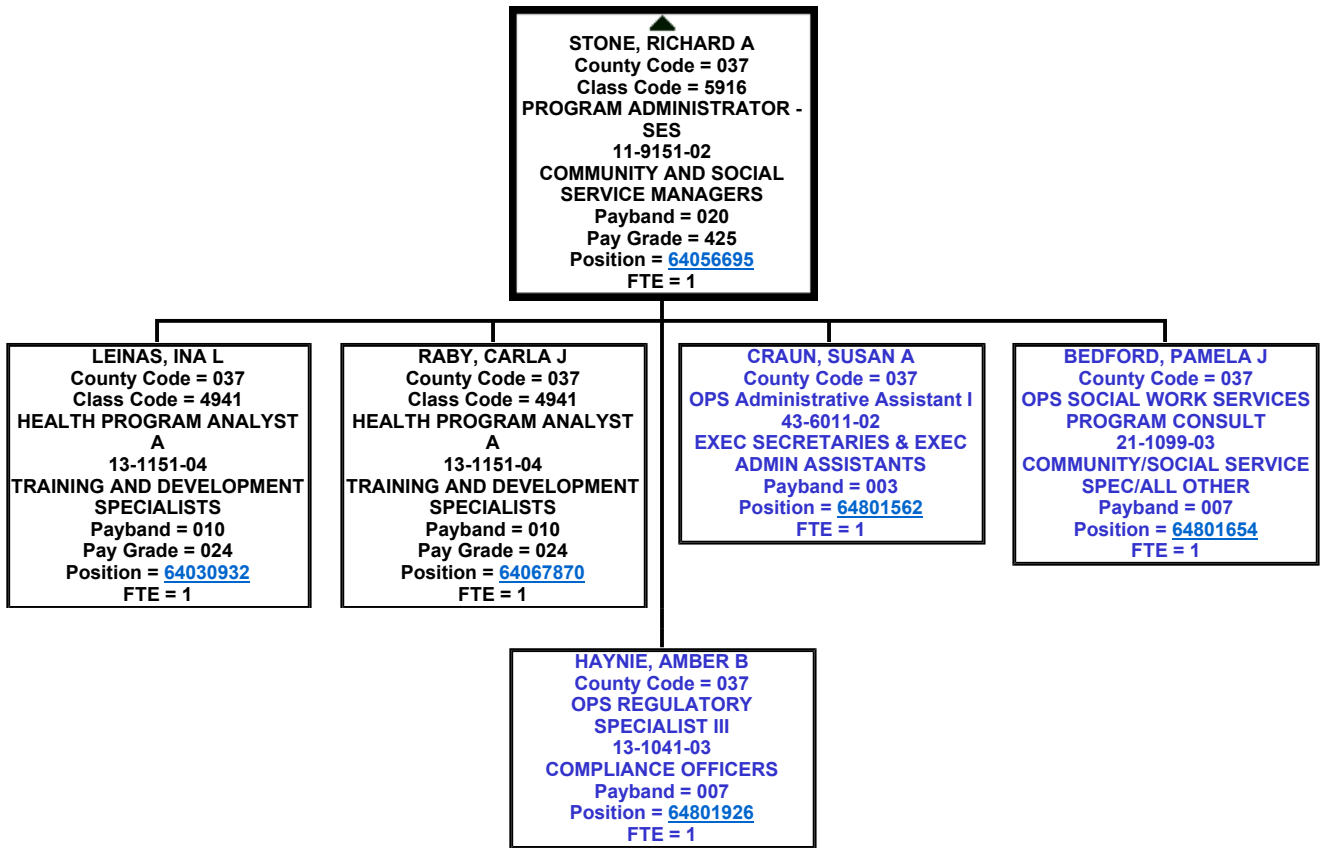


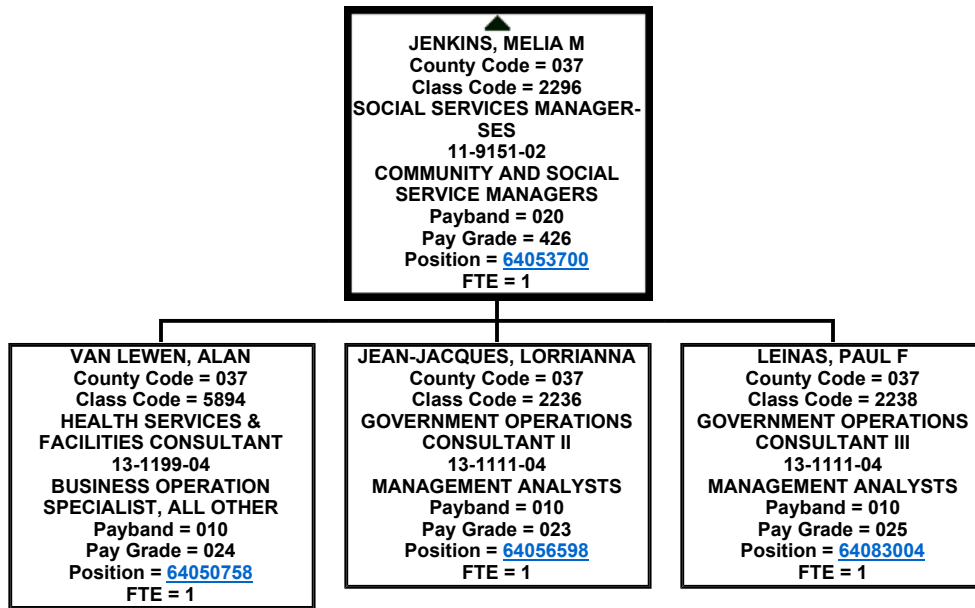


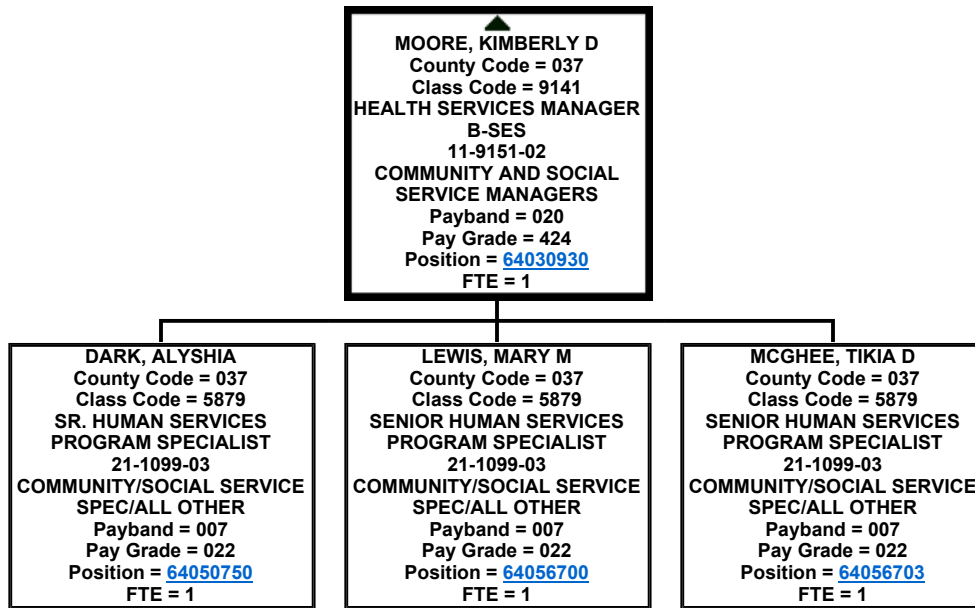












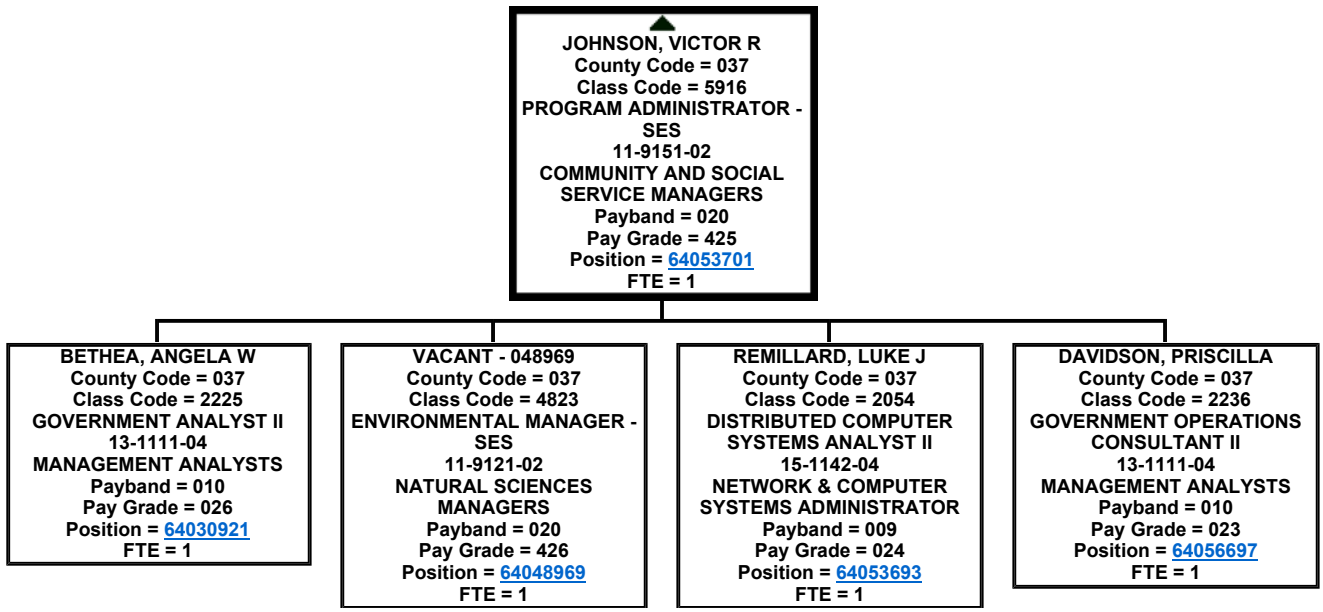
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SAMLAL, SAM
 County Code = 037
 Class Code = 2238
**OPERATIONS & MGMT
 CONSULTANT MGR - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64068206](#)
 FTE = 1

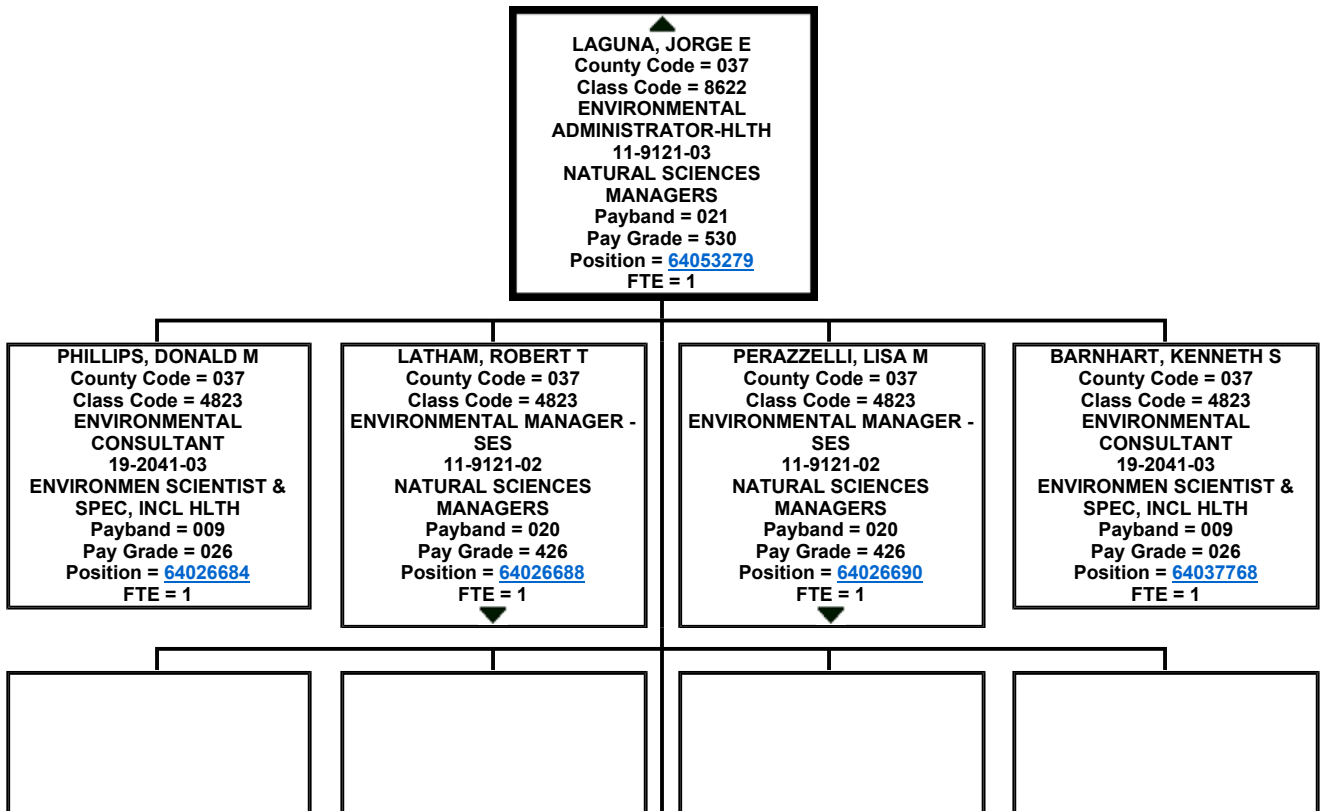
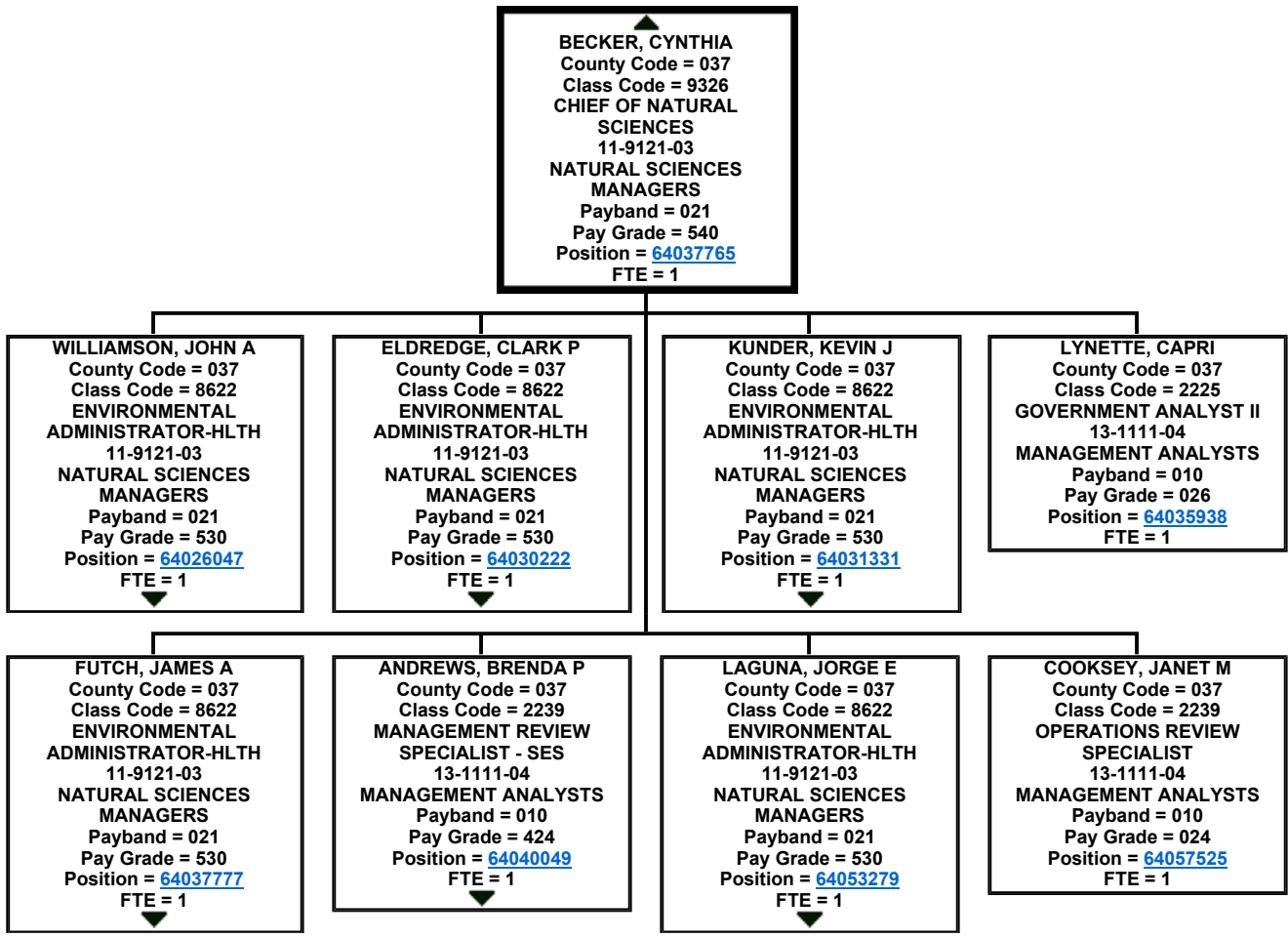
SIMMONS, DOLORES C
 County Code = 037
 Class Code = 2234
**GOVERNMENT OPERATIONS
 CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64005456](#)
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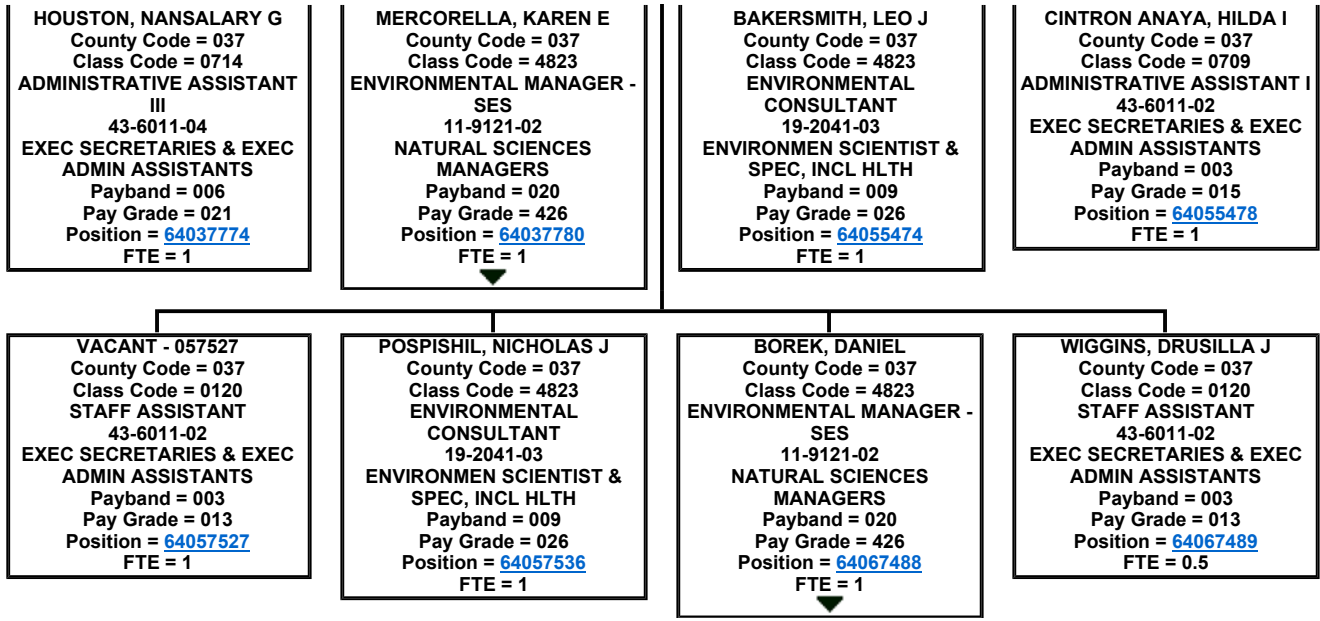
WEBB, DAWN
 County Code = 037
 Class Code = 2236
**GOVERNMENT OPERATIONS
 CONSULTANT II**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005477](#)
 FTE = 1

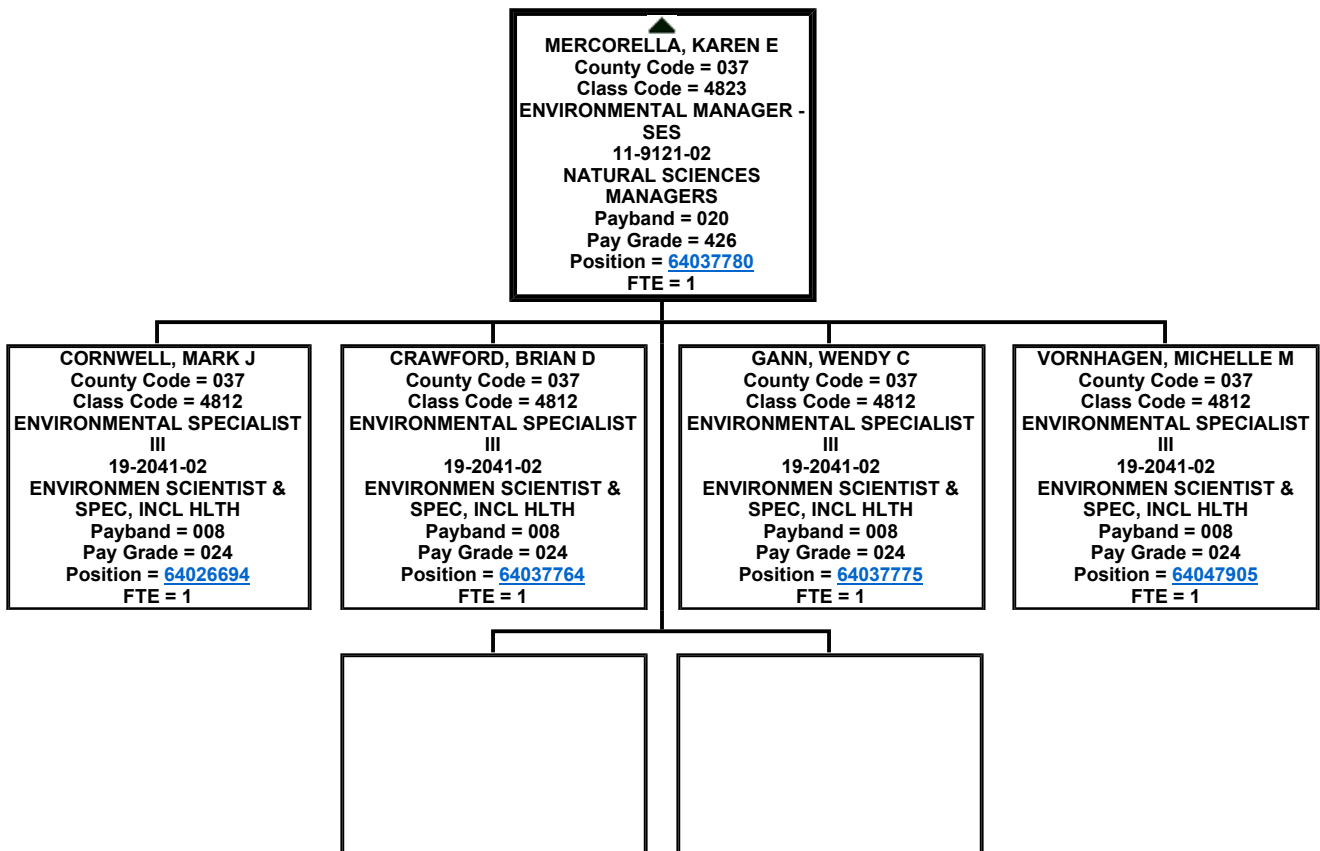
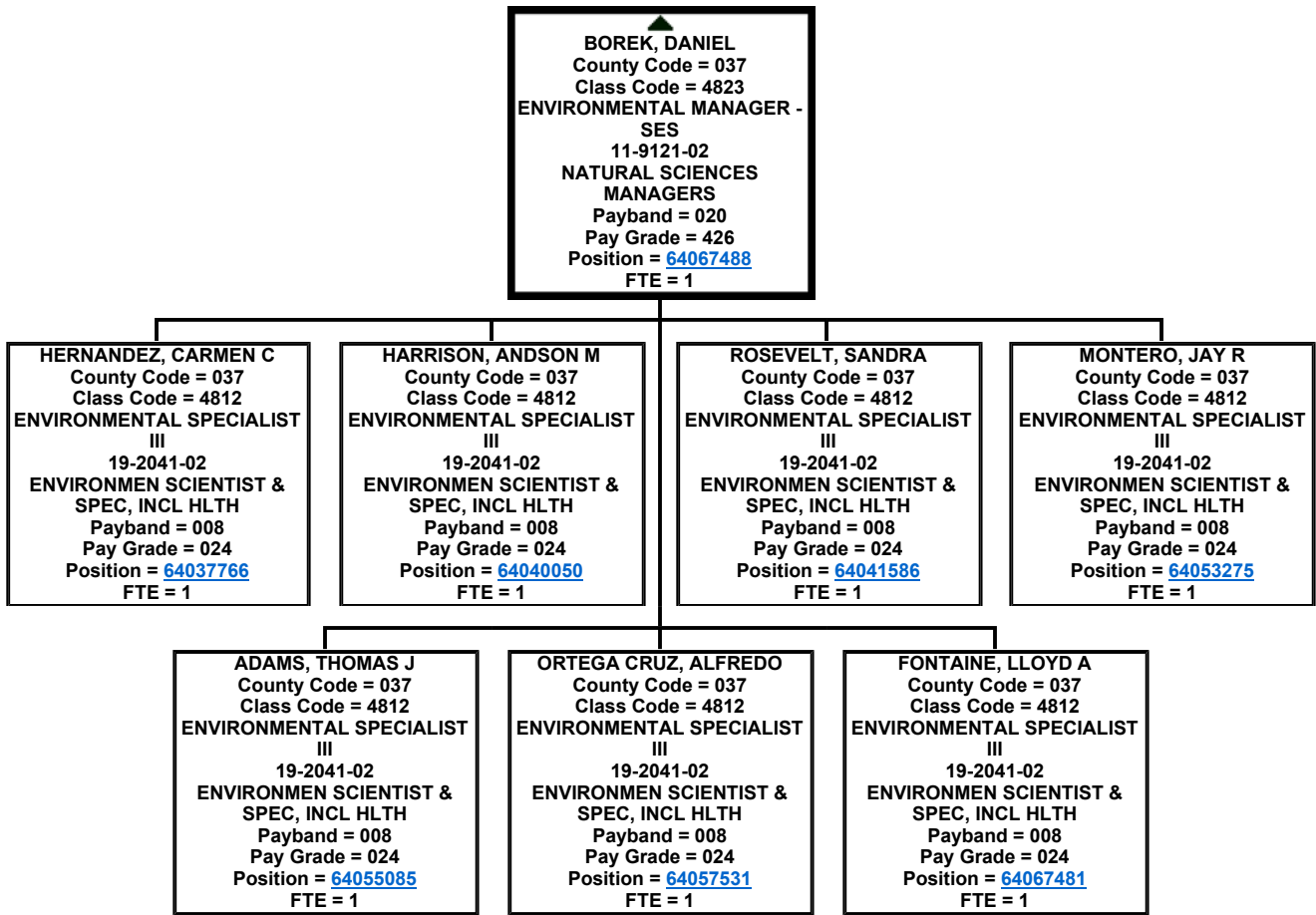
DAWSEY, JOE P
 County Code = 037
 Class Code = 2236
**GOVERNMENT OPERATIONS
 CONSULTANT II**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005480](#)
 FTE = 1

MARTIN, JOANNA
 County Code = 037
 Class Code = 2239
**OPERATIONS REVIEW
 SPECIALIST**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 024
 Position = [64085419](#)
 FTE = 1



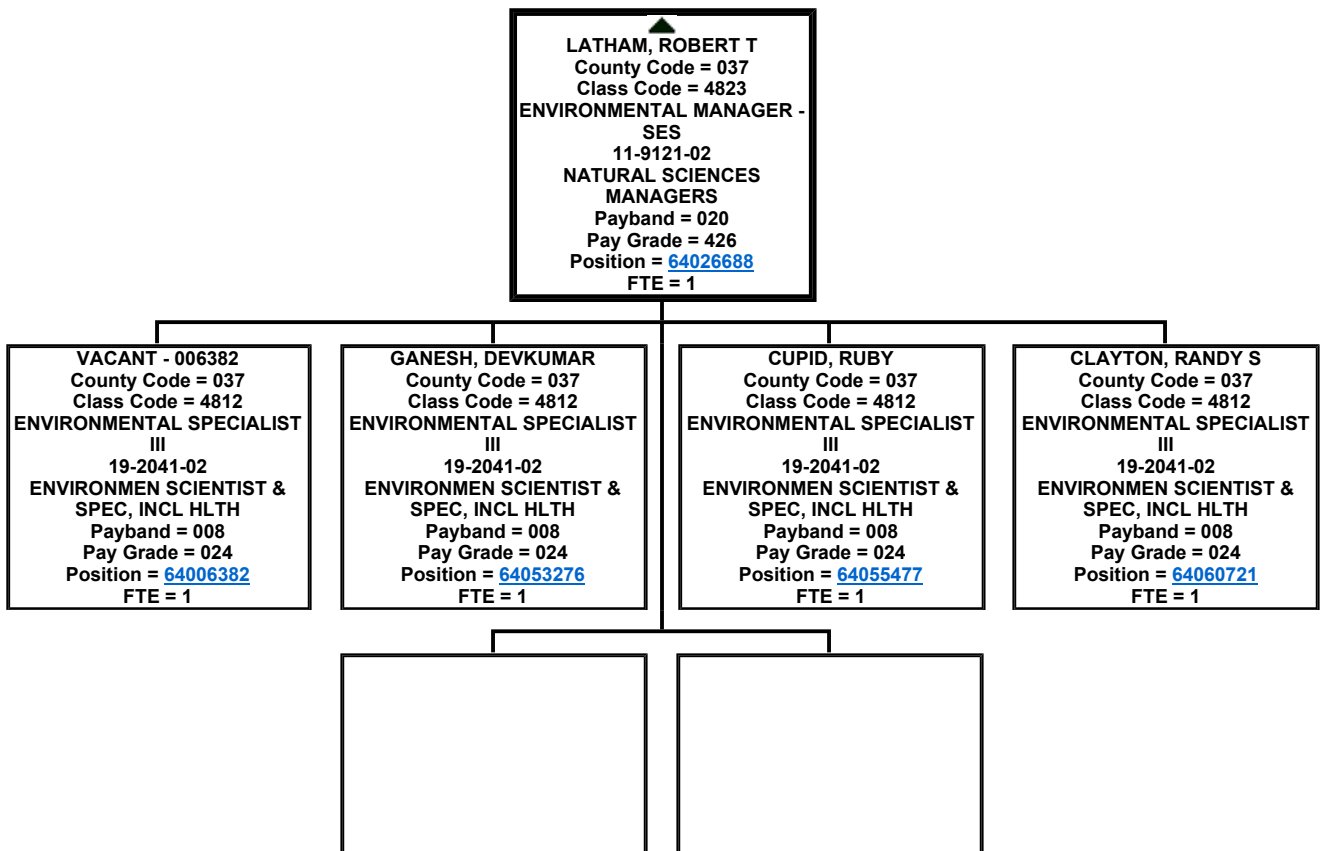
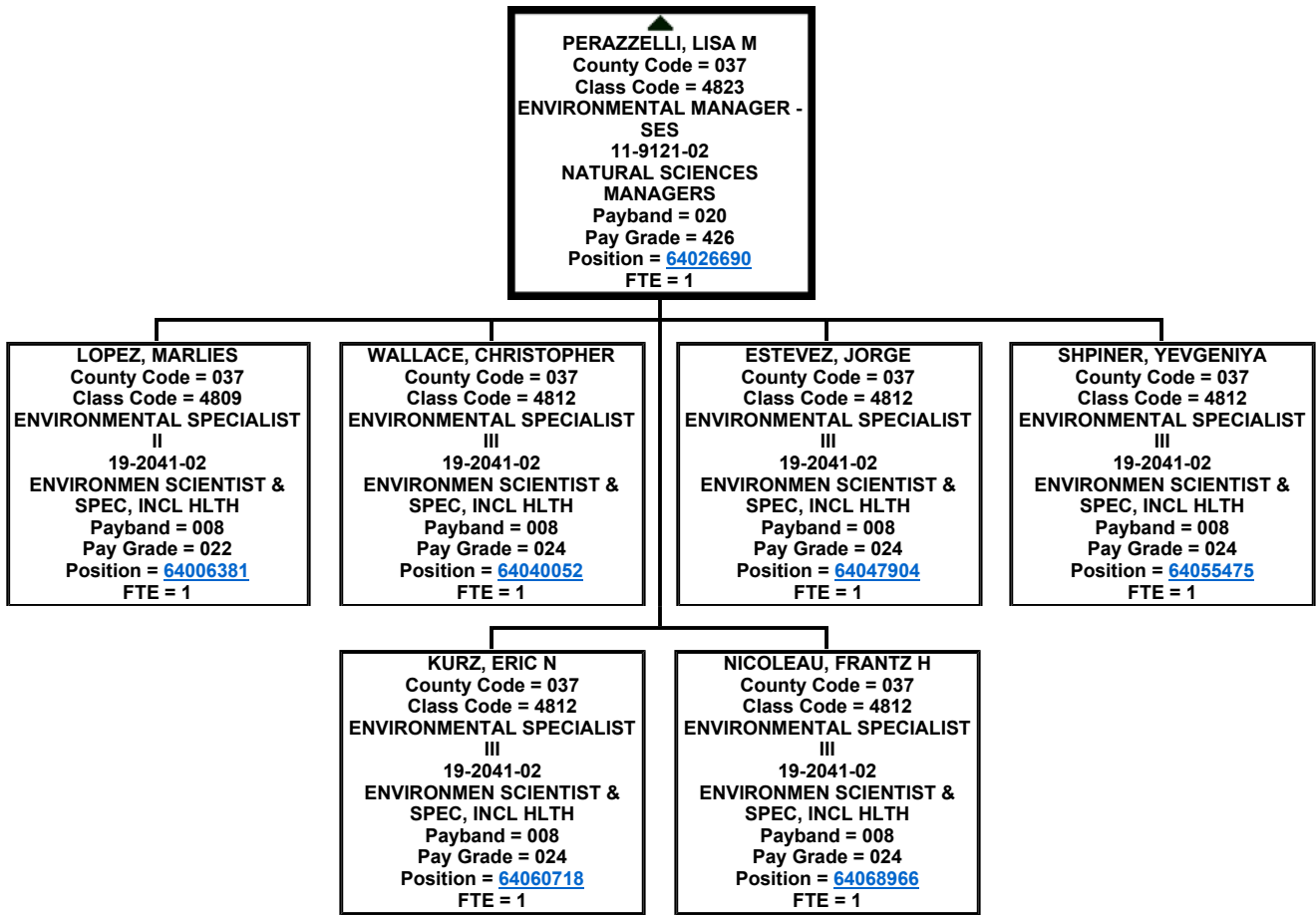






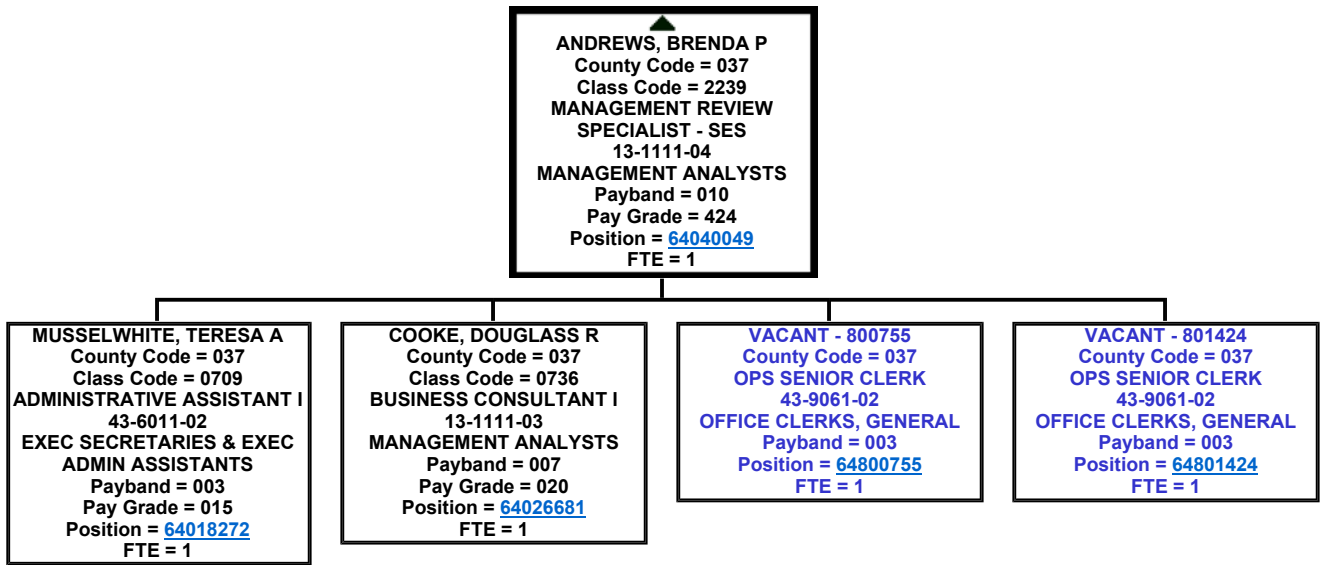
CARLSON, AMY L
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64057530](#)
FTE = 1

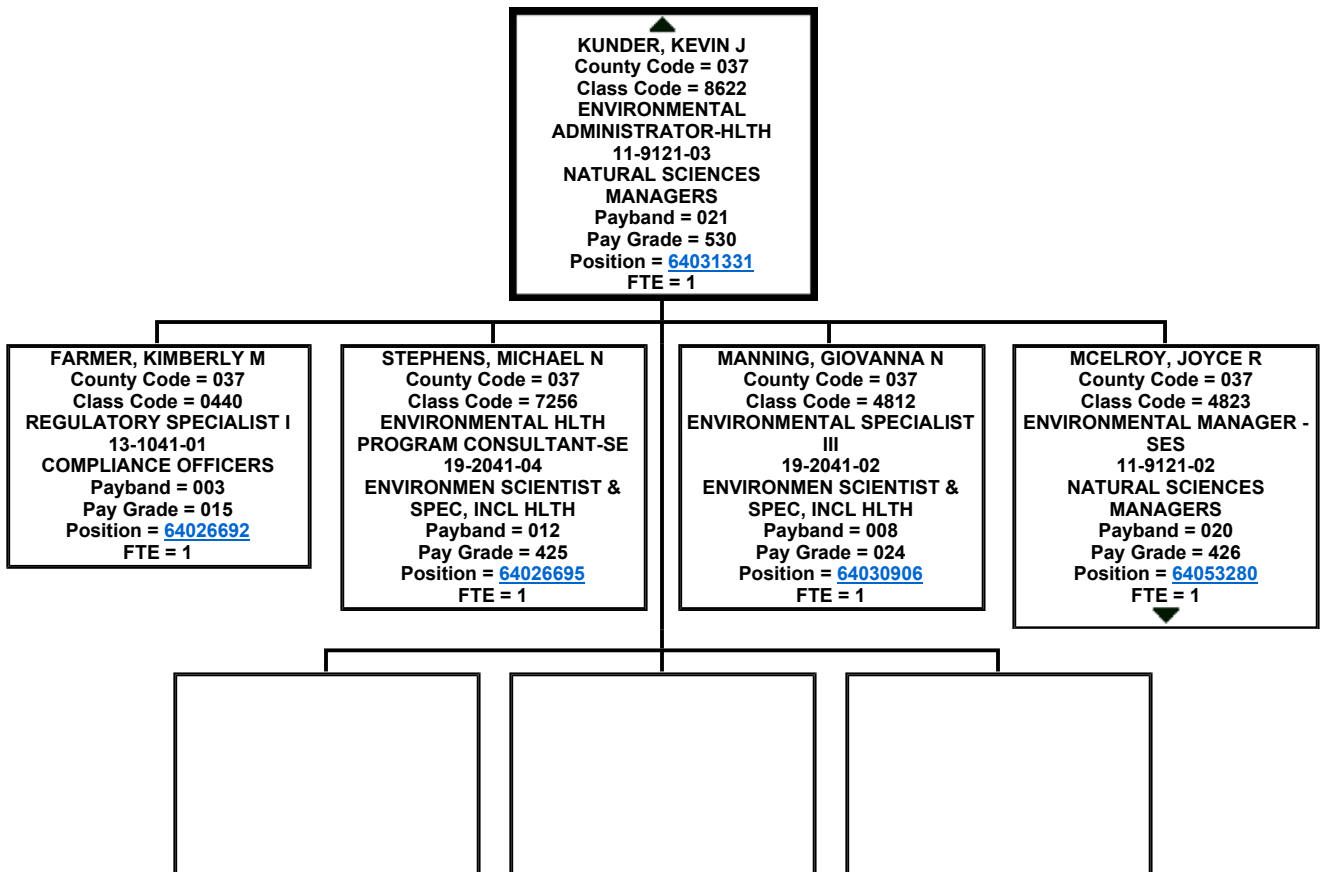
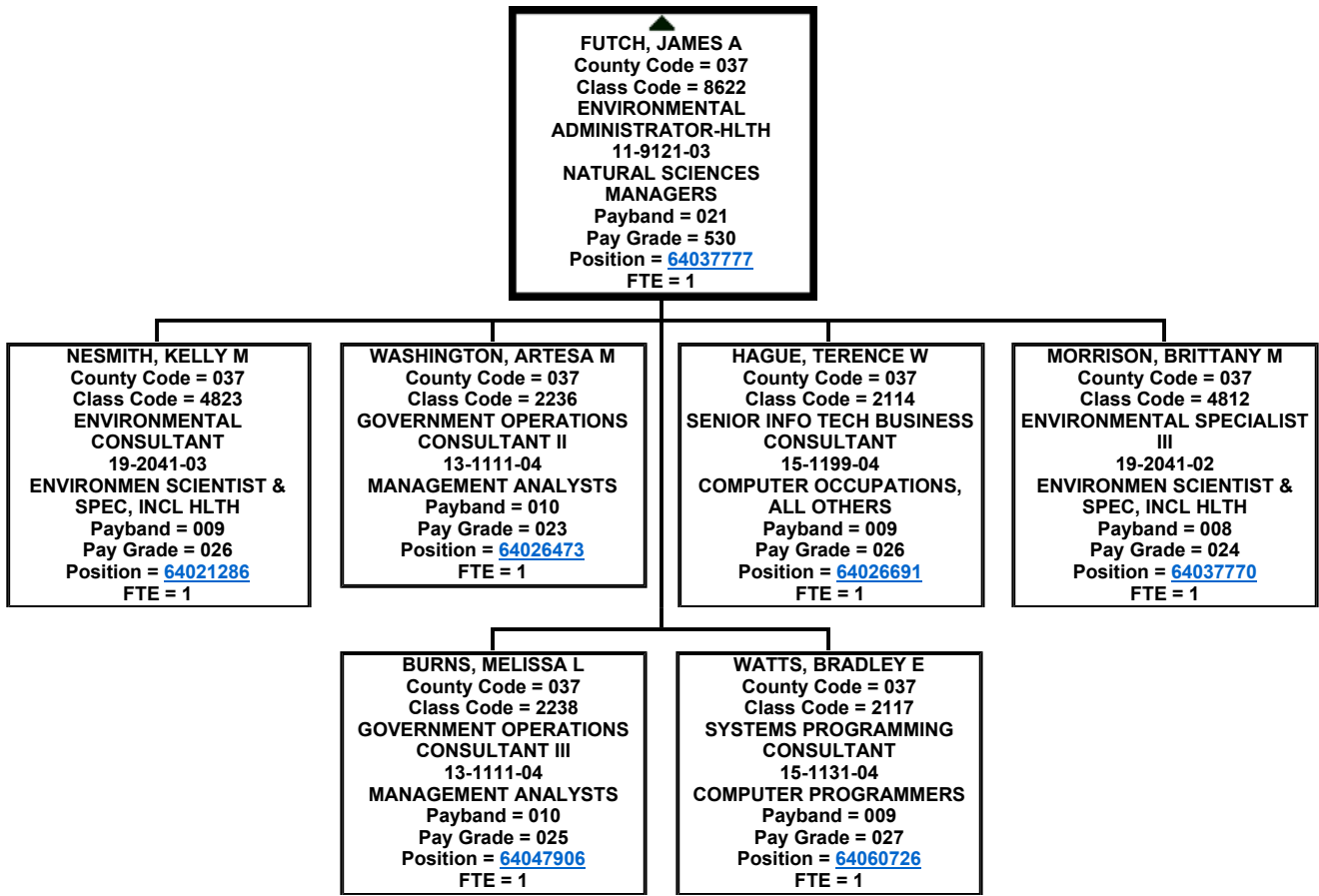
CHIE, WREDEE
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64068968](#)
FTE = 1



SERRANO, HECTOR L
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64060722](#)
FTE = 1

LEIBA, MICHAEL
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64067482](#)
FTE = 1

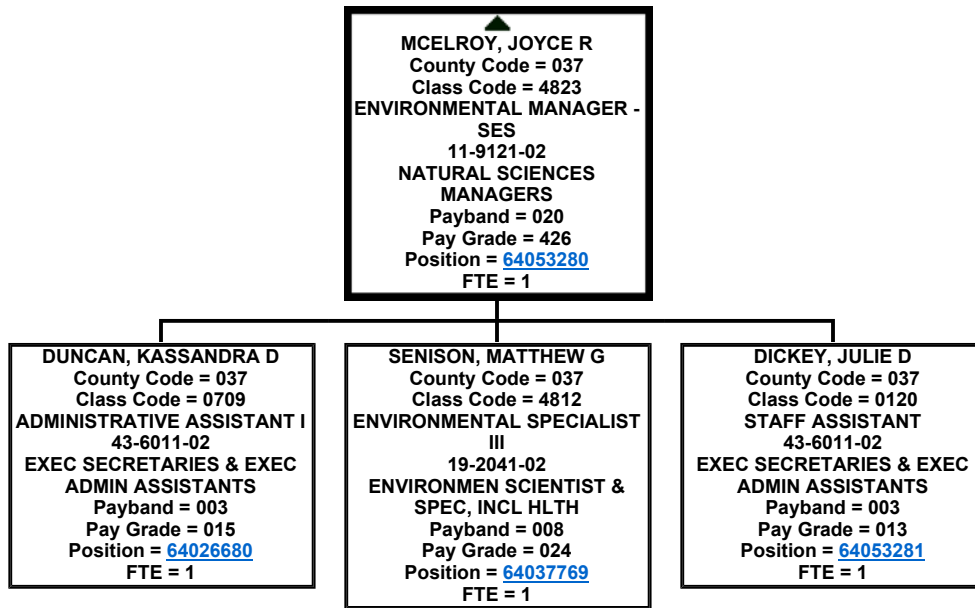


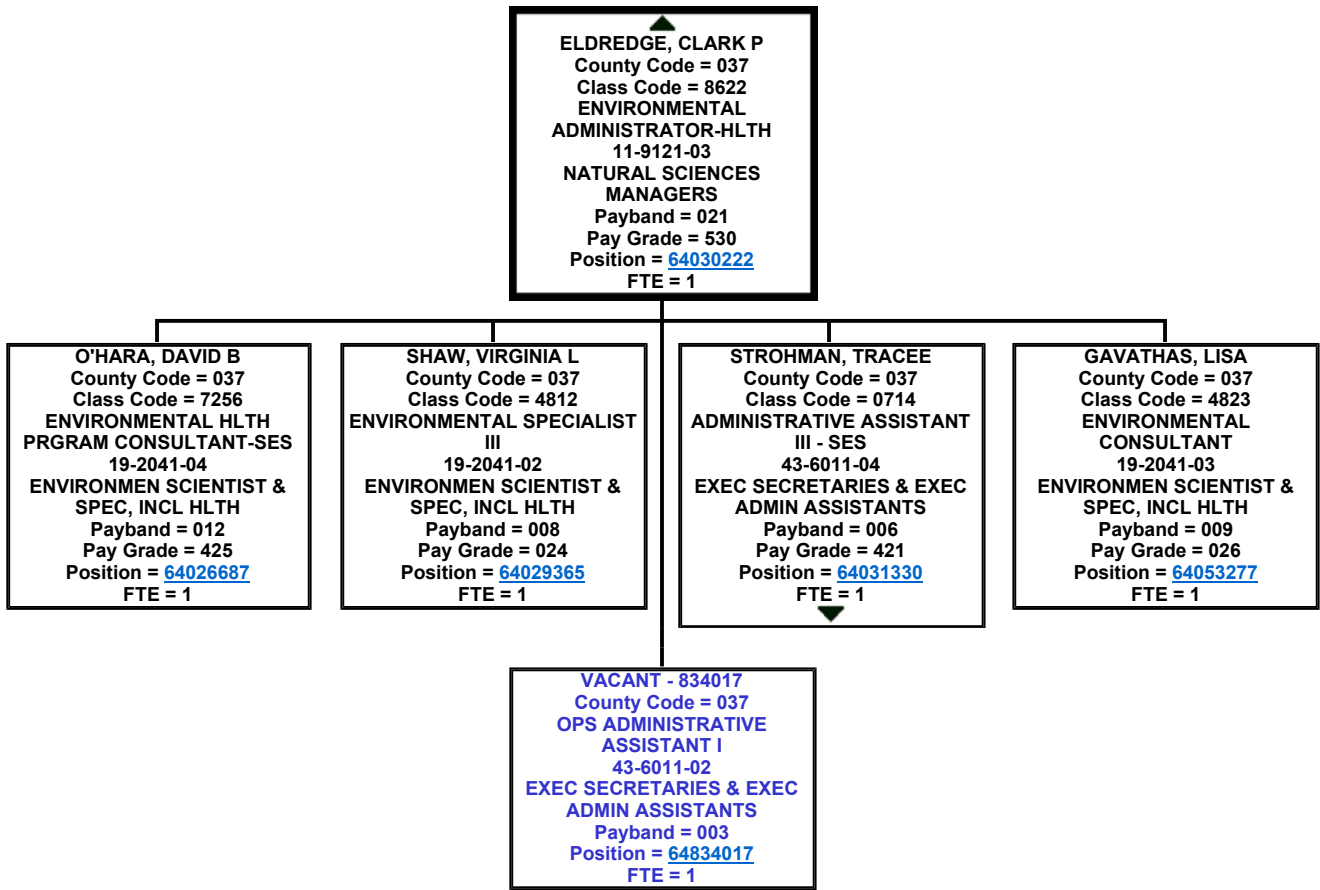


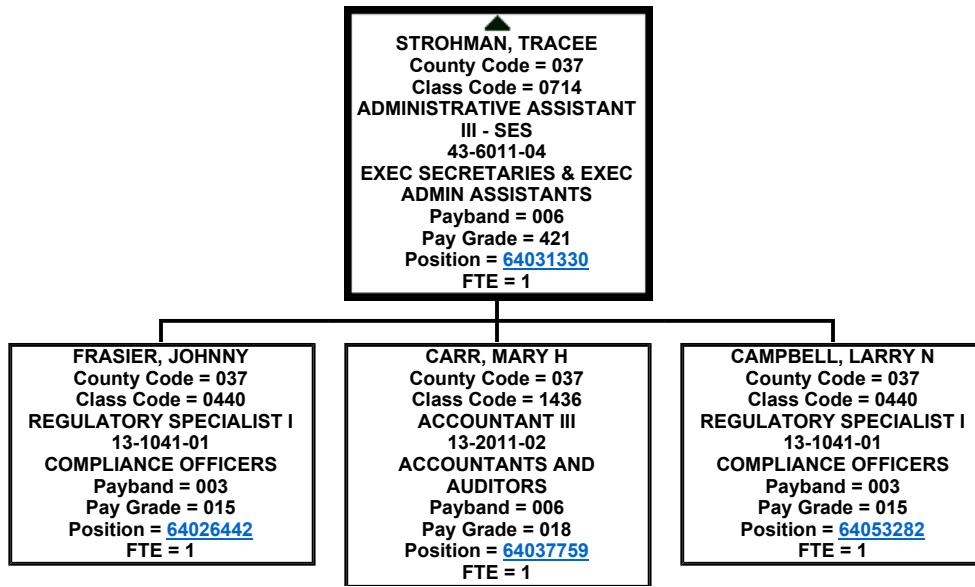
NASH, ROWENA
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64057533](#)
FTE = 1

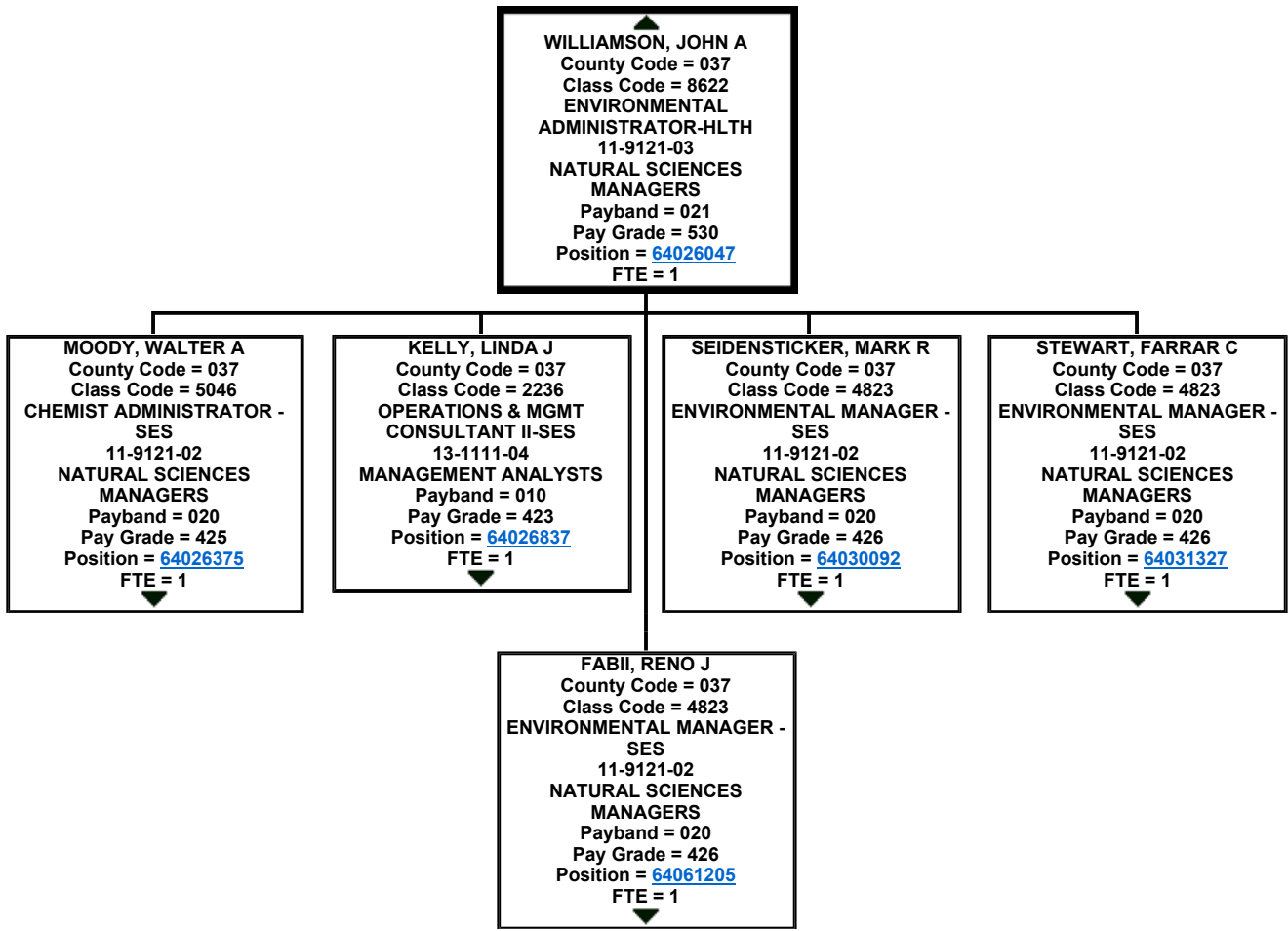
STEPHENSON, MARIE J
County Code = 037
Class Code = 4823
ENVIRONMENTAL
CONSULTANT
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 026
Position = [64066405](#)
FTE = 1

THORPE, MEGAN
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64068969](#)
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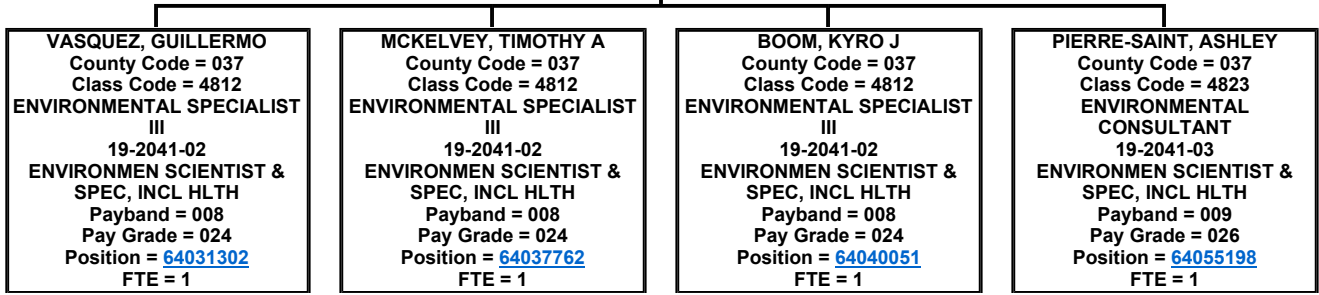


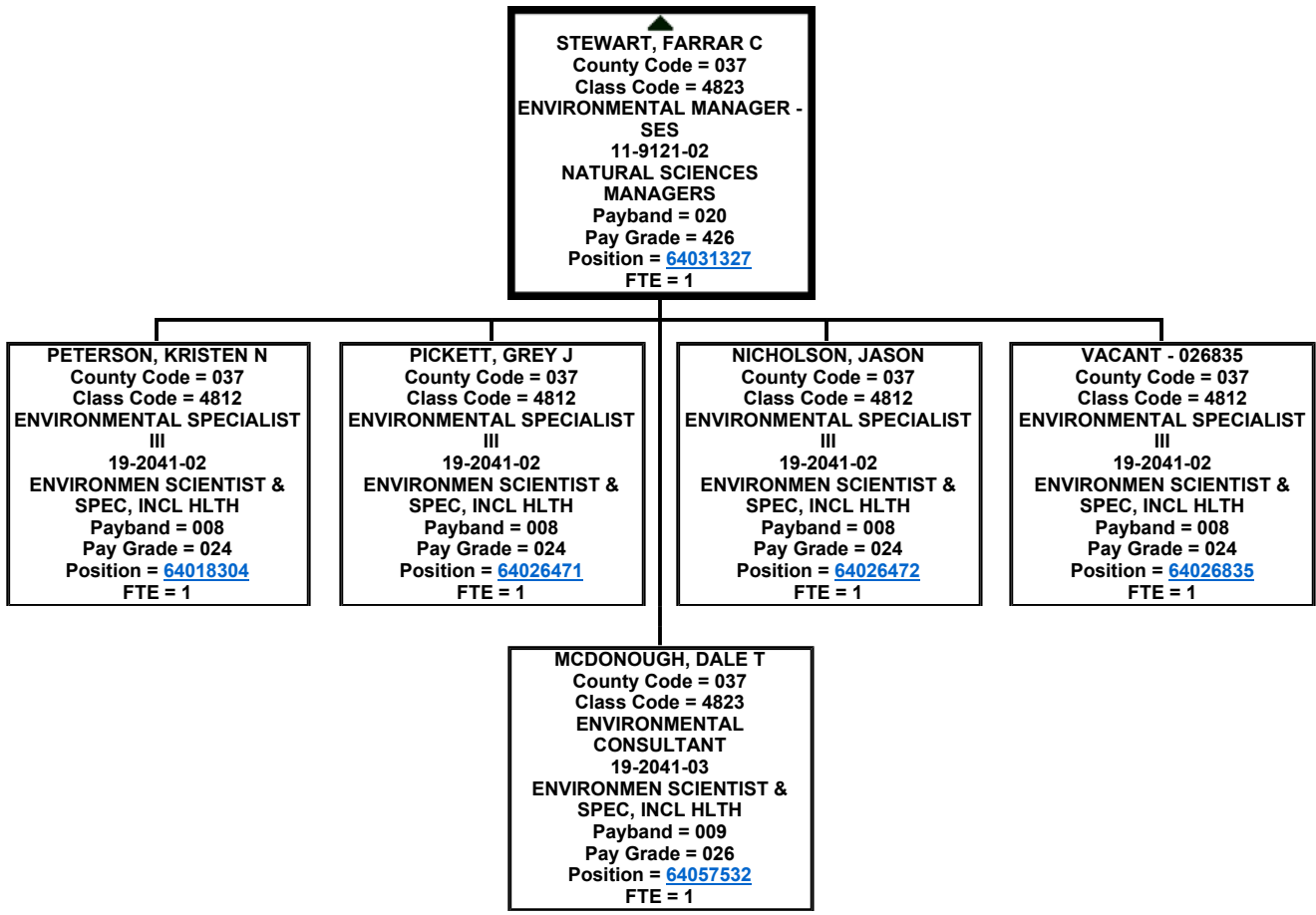


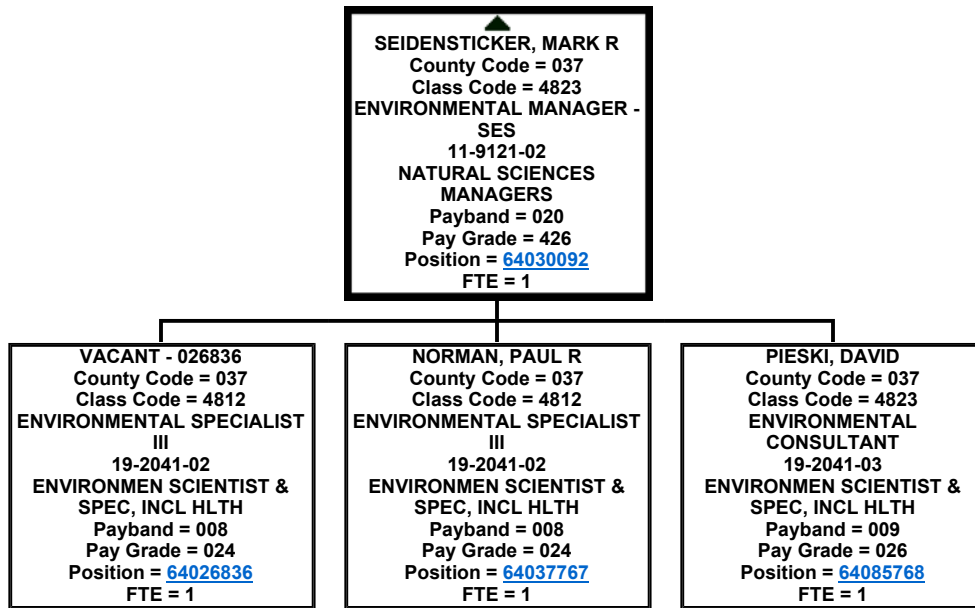


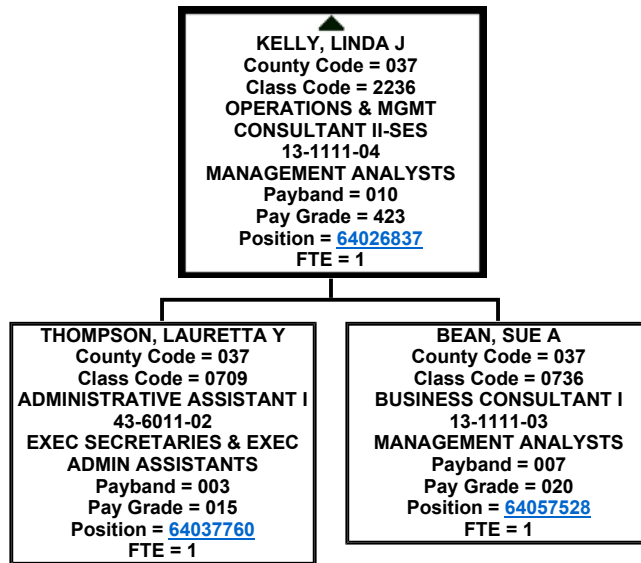


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FABII, RENO J
 County Code = 037
 Class Code = 4823
ENVIRONMENTAL MANAGER -
SES
 11-9121-02
NATURAL SCIENCES
MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64061205](#)
 FTE = 1









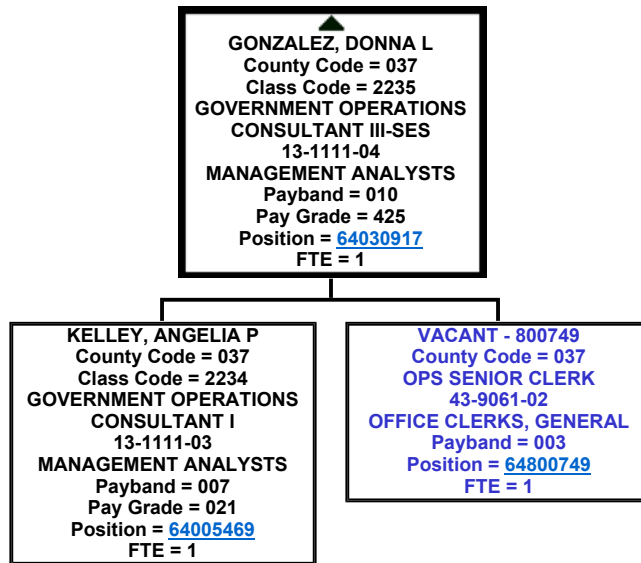
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MOODY, WALTER A
 County Code = 037
 Class Code = 5046
CHEMIST ADMINISTRATOR -
SES
 11-9121-02
NATURAL SCIENCES
MANAGERS
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 Pay Grade = 425
 Position = [64026375](#)
 FTE = 1

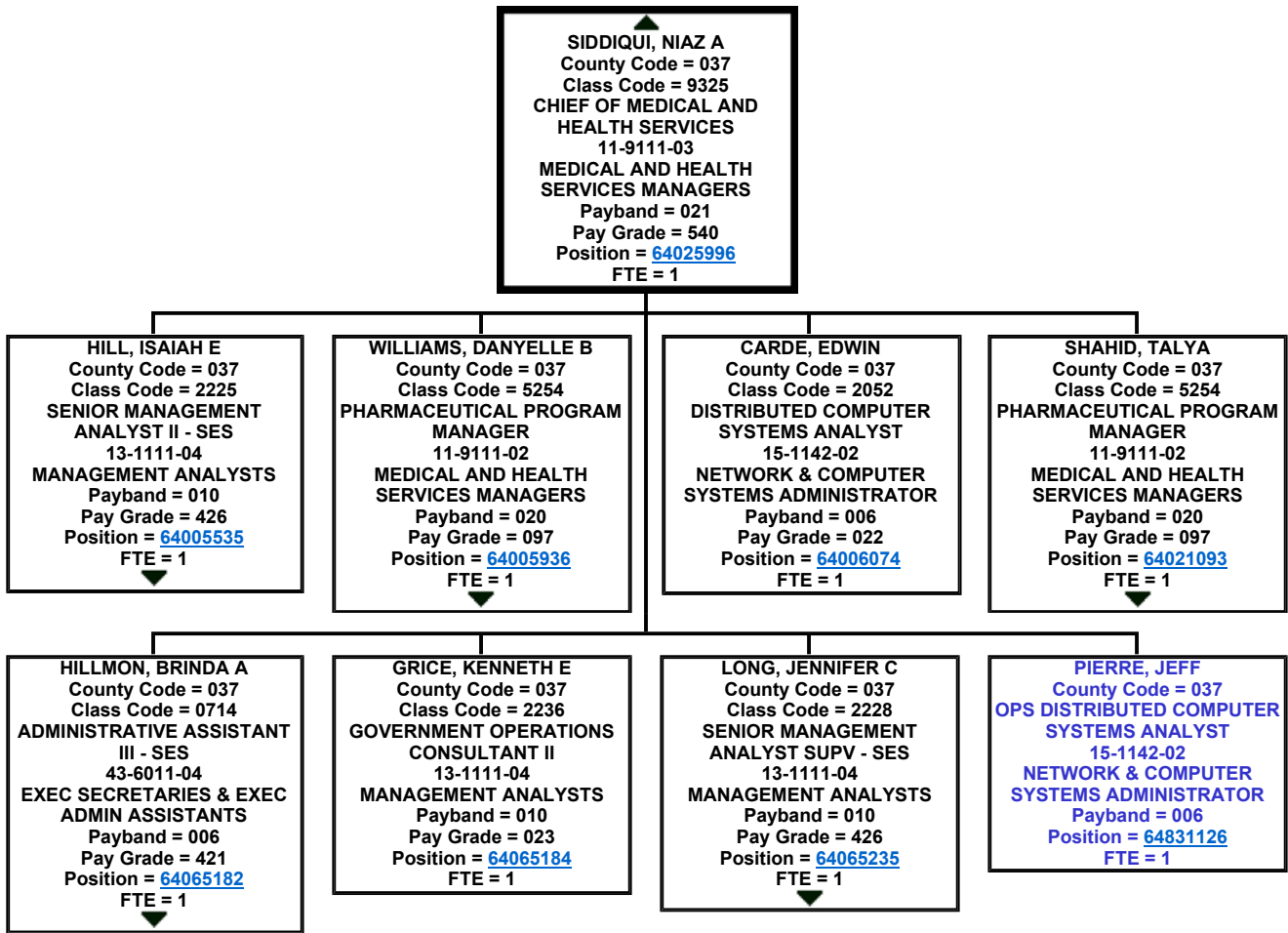
GEBREYES, KASSU
 County Code = 037
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CHEMIST III
 19-2031-02
CHEMISTS
 Payband = 008
 Pay Grade = 023
 Position = [64018763](#)
 FTE = 1

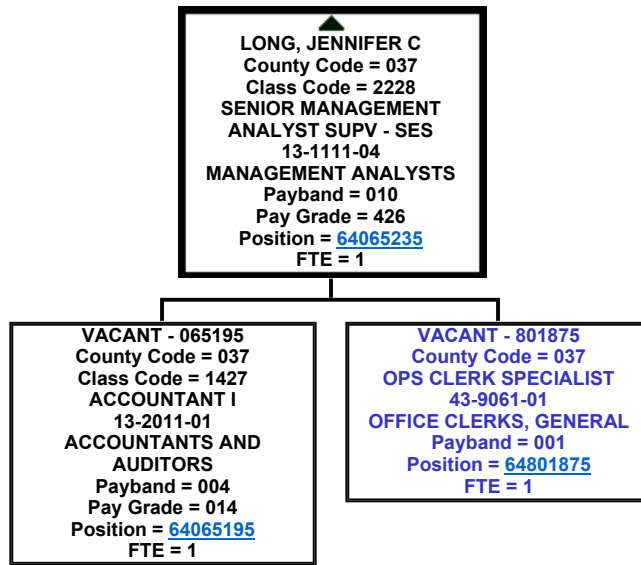
OWENS, JAMES M
 County Code = 037
 Class Code = 5045
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 19-2031-02
CHEMISTS
 Payband = 008
 Pay Grade = 023
 Position = [64037761](#)
 FTE = 1

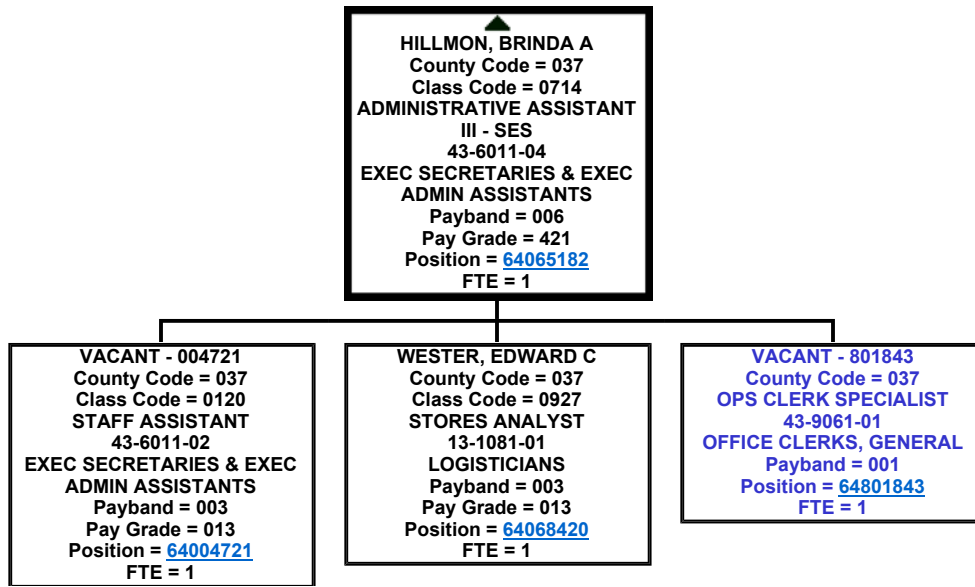
PASCARELLA, DAVID A
 County Code = 037
 Class Code = 5045
CHEMIST III
 19-2031-02
CHEMISTS
 Payband = 008
 Pay Grade = 023
 Position = [64055090](#)
 FTE = 1

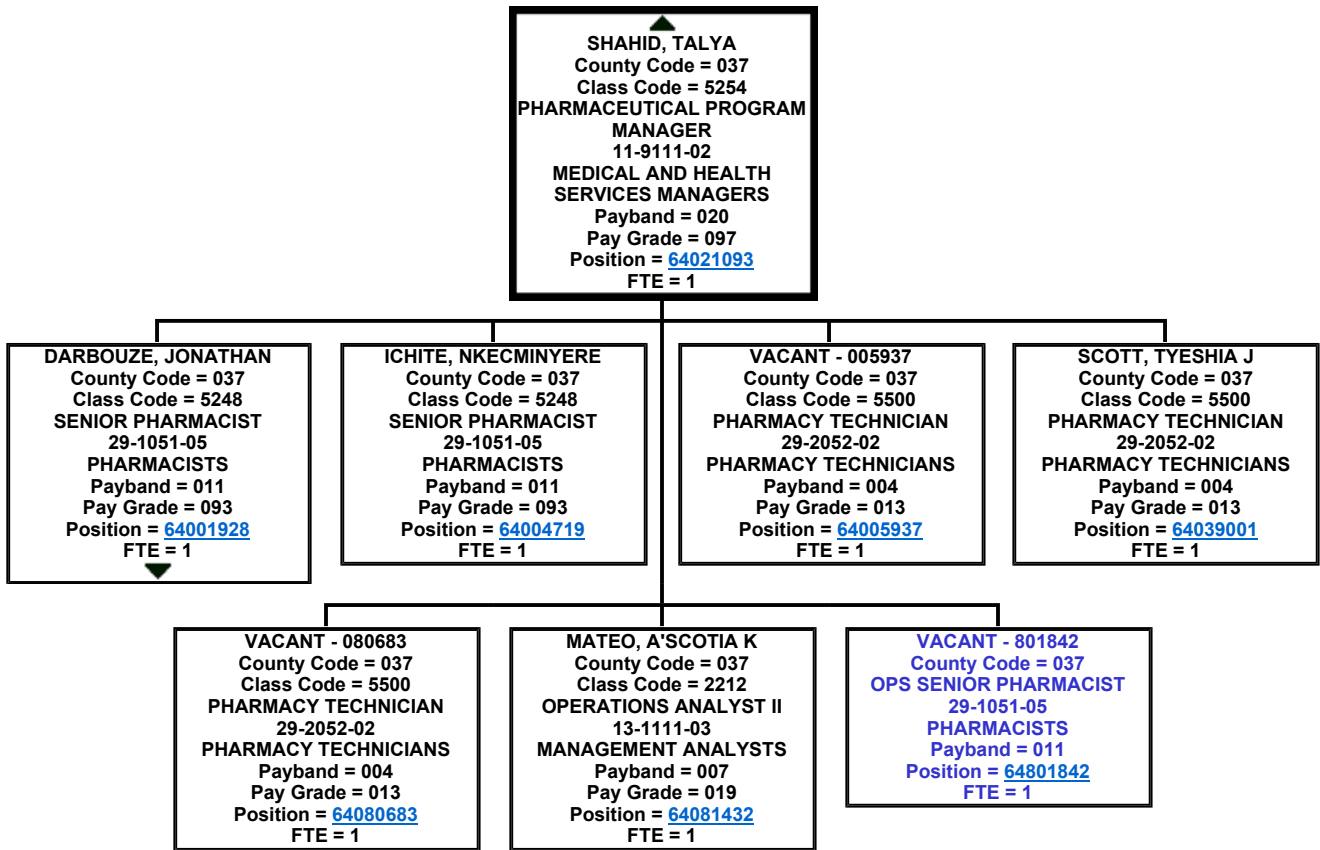
NGUYEN, DAO
 County Code = 037
 Class Code = 5045
CHEMIST III
 19-2031-02
CHEMISTS
 Payband = 008
 Pay Grade = 023
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 FTE = 1

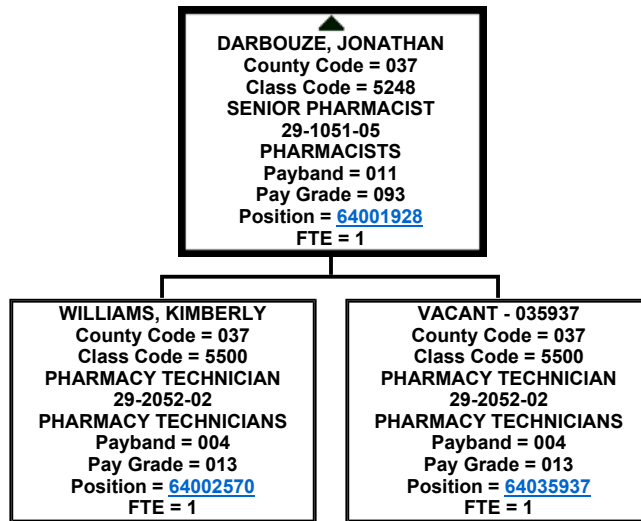


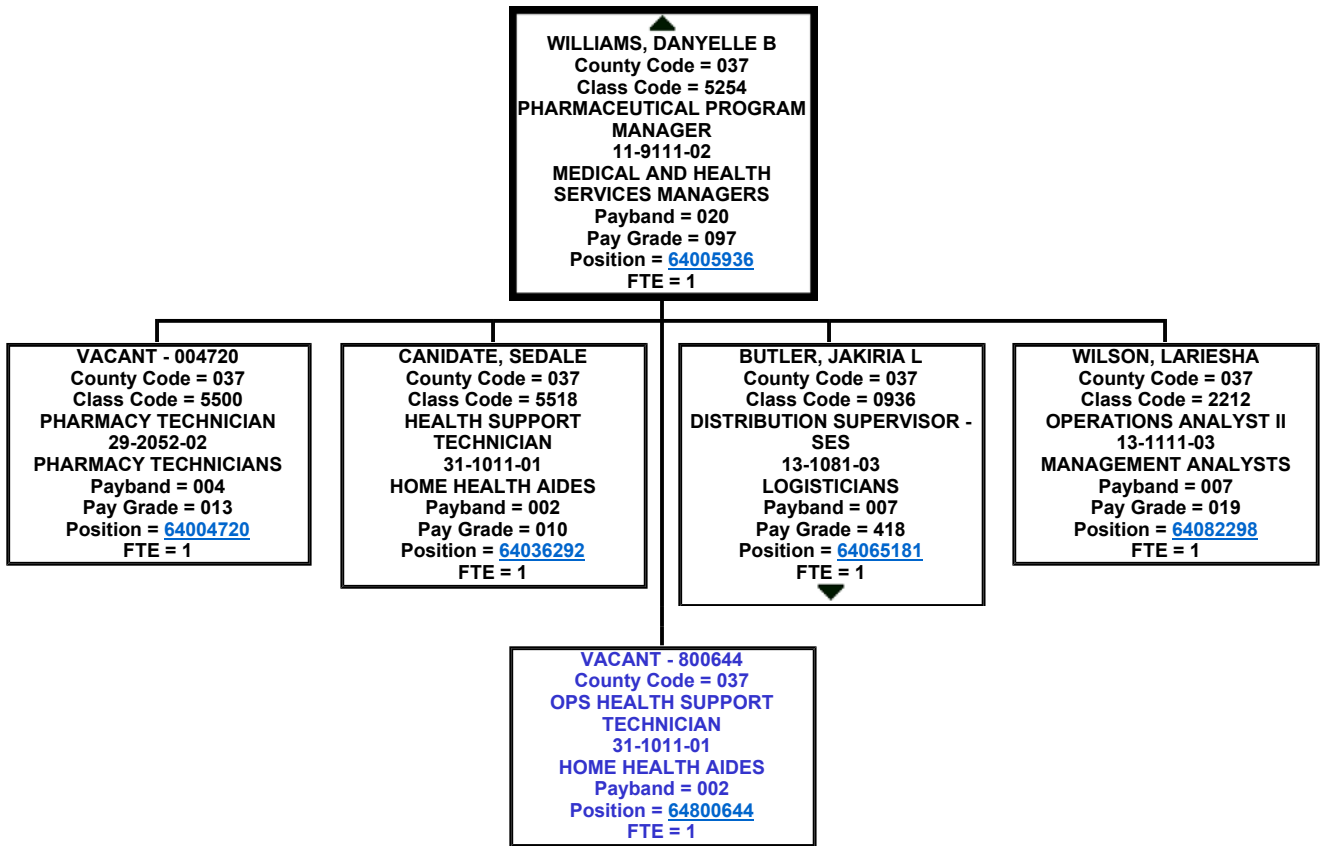


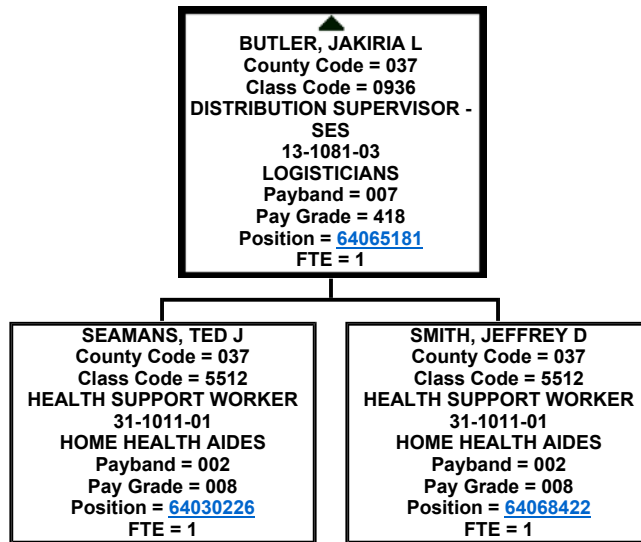


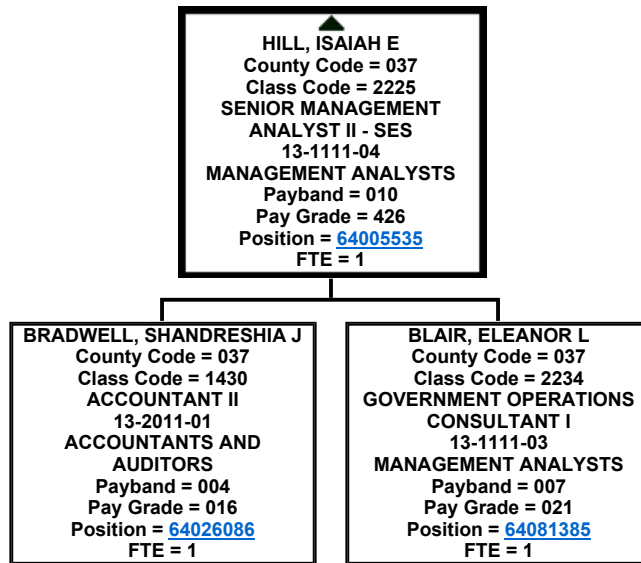


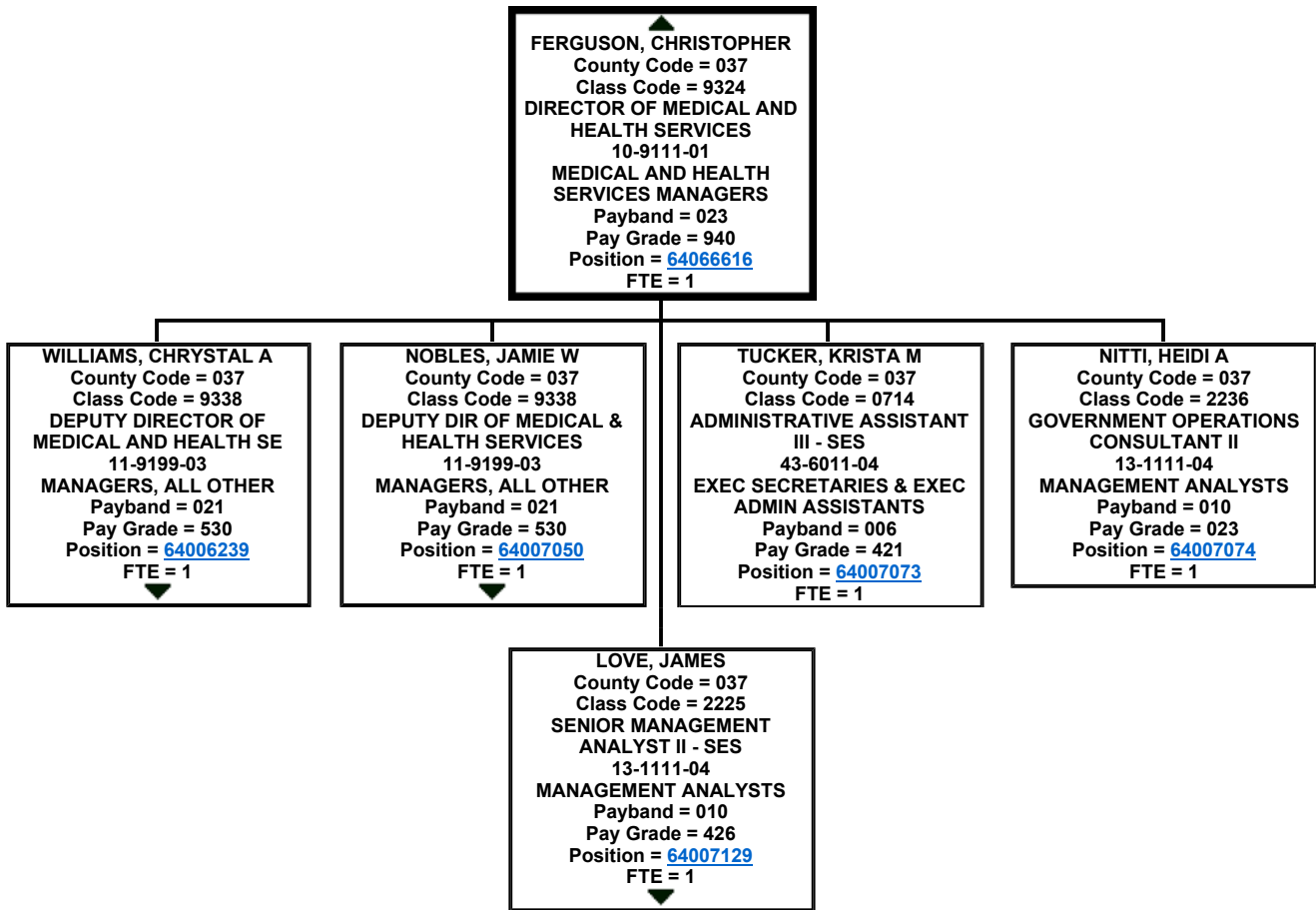


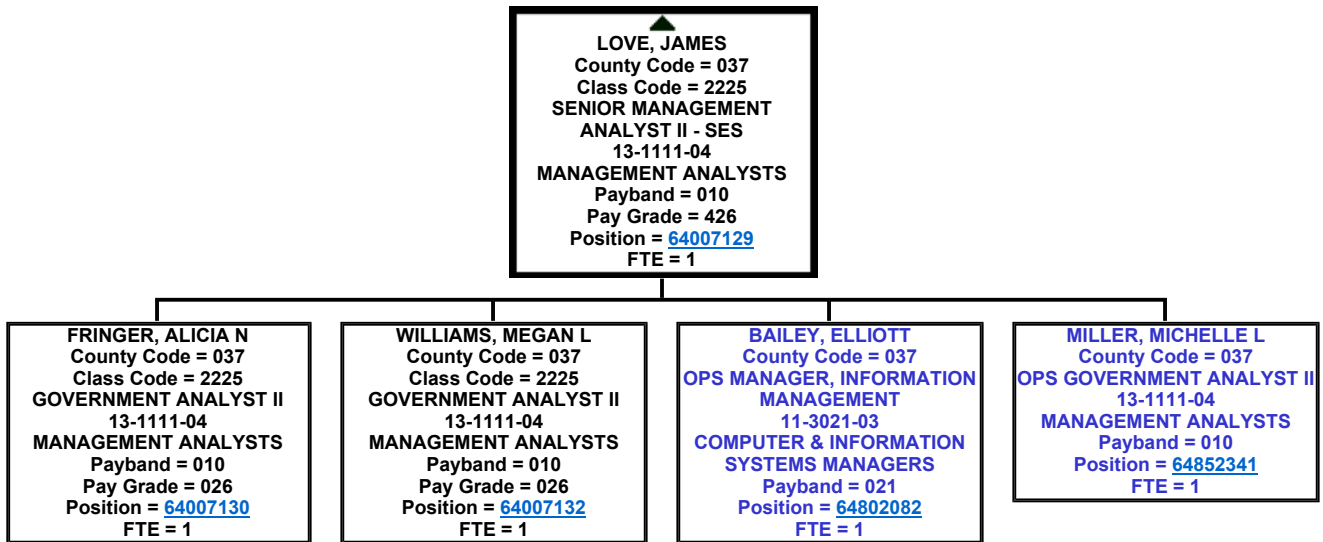


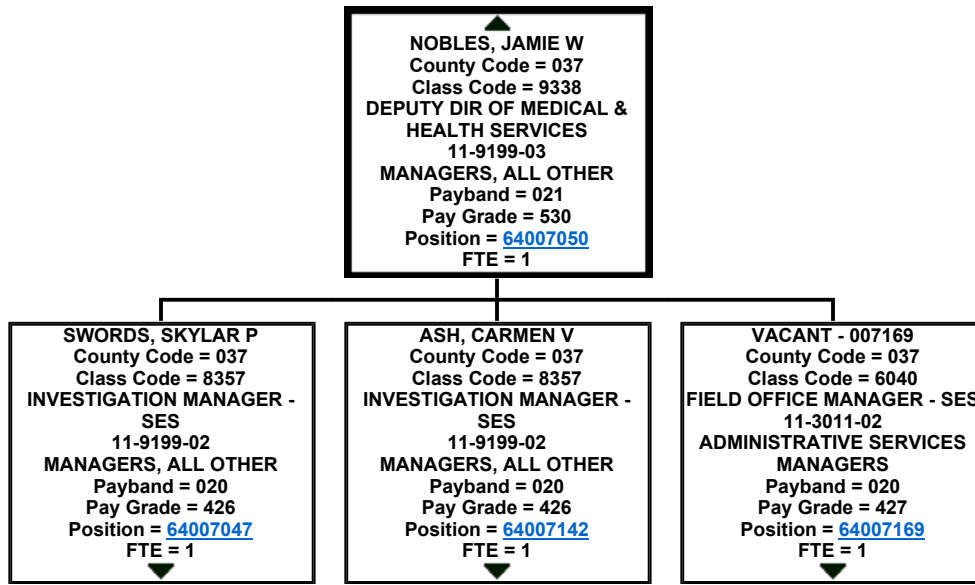


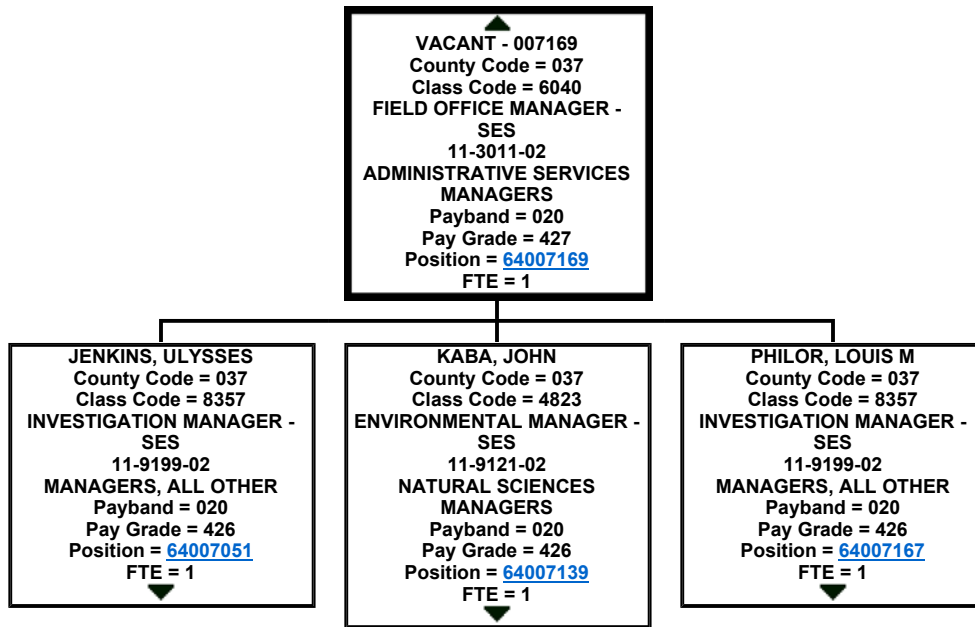


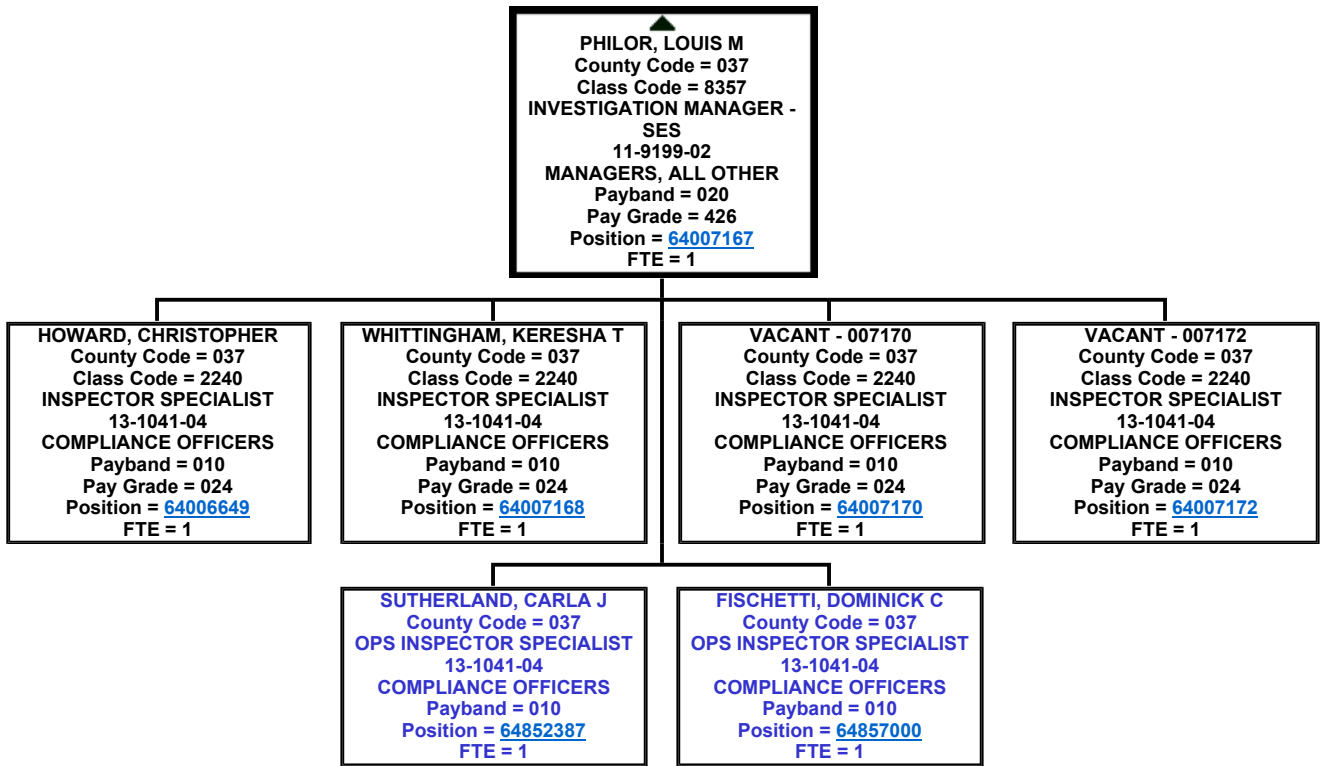


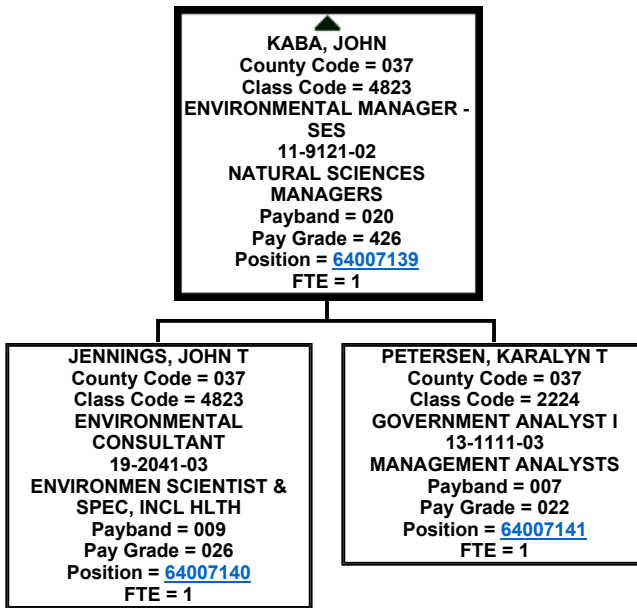


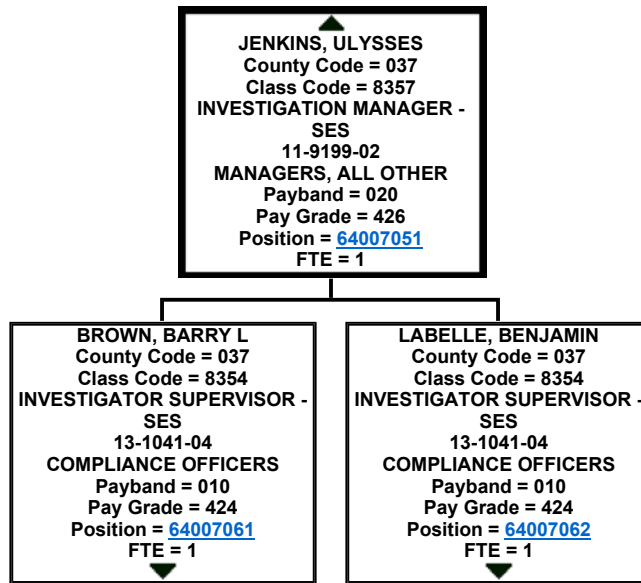


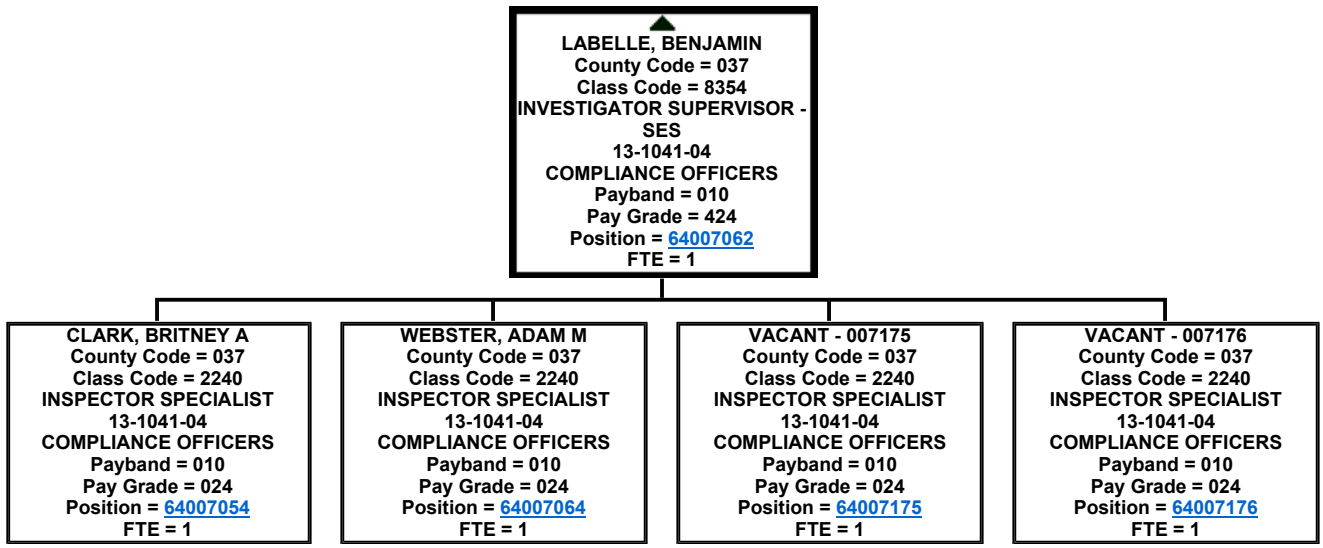


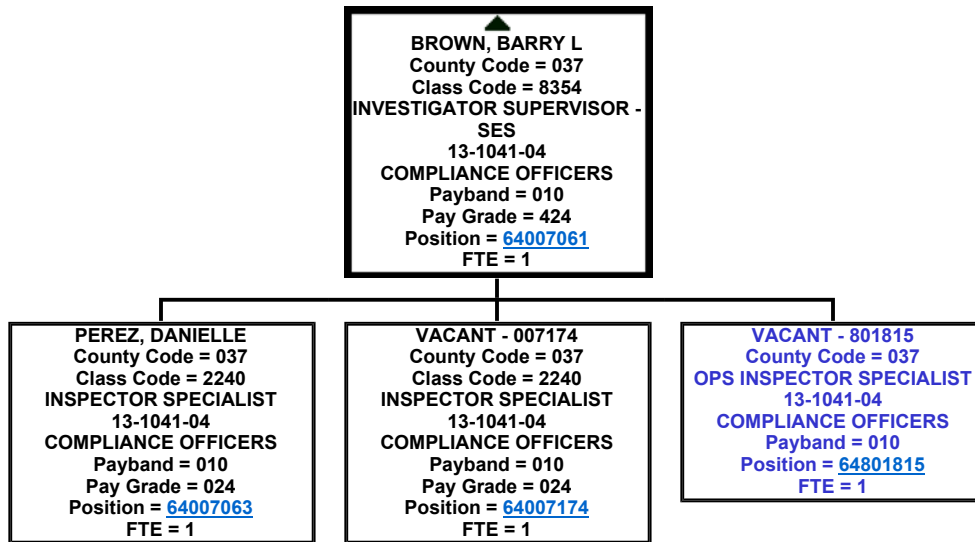


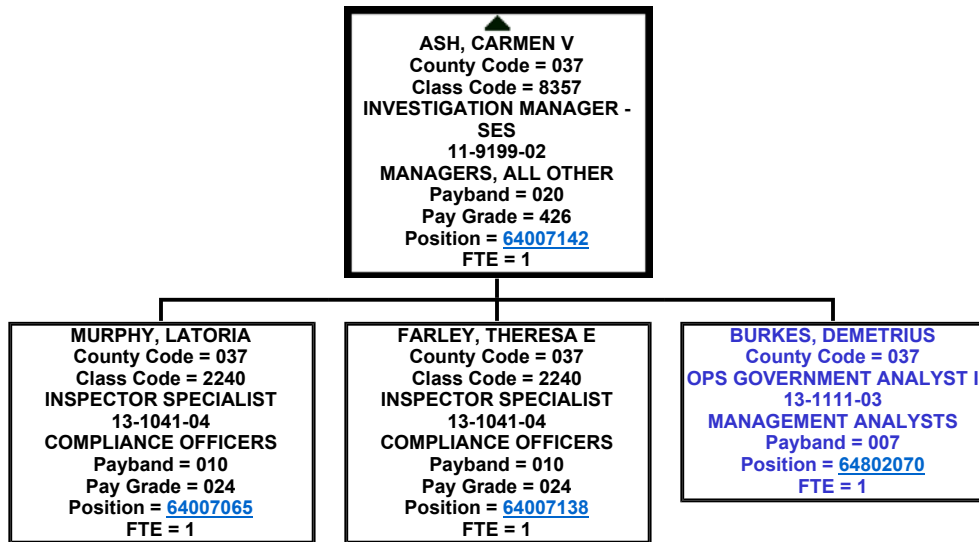


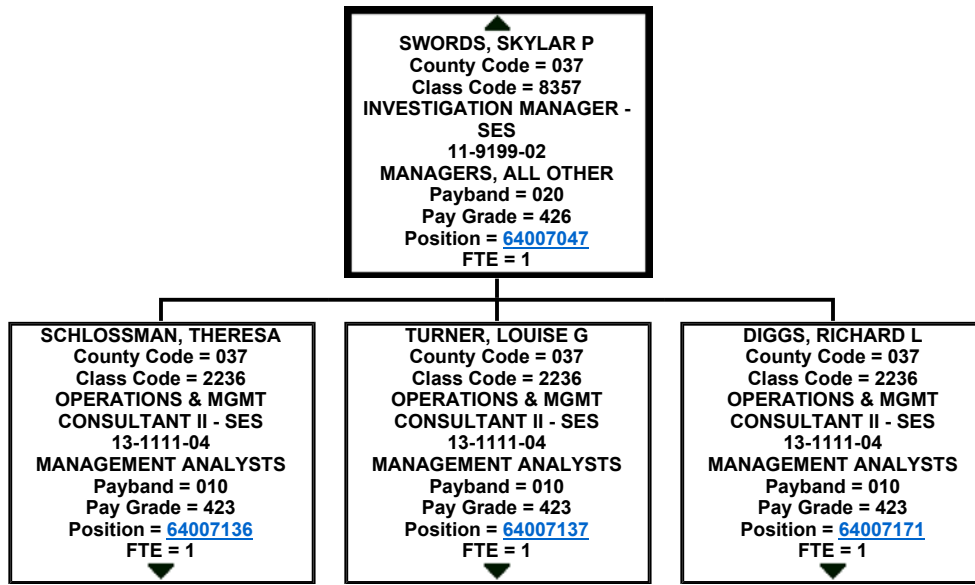


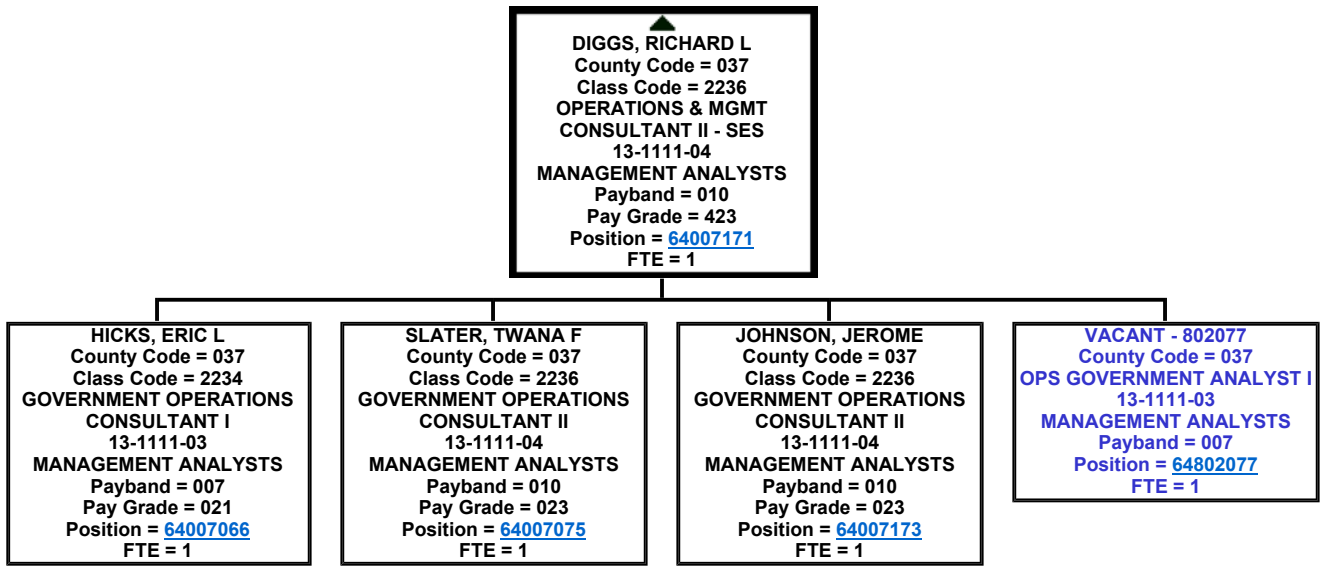


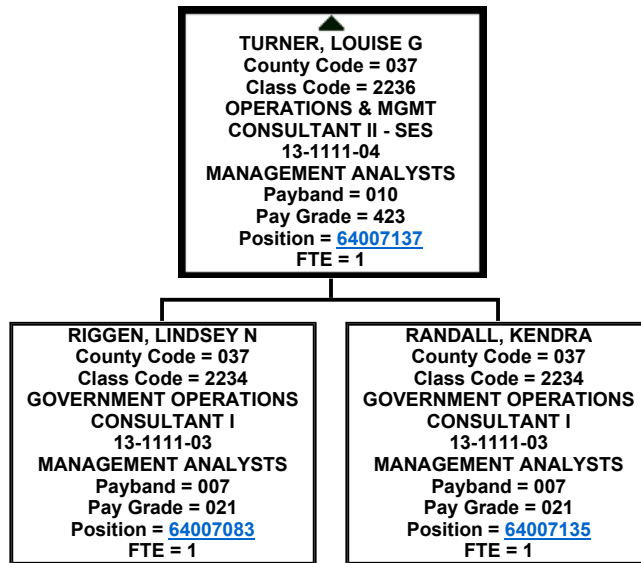


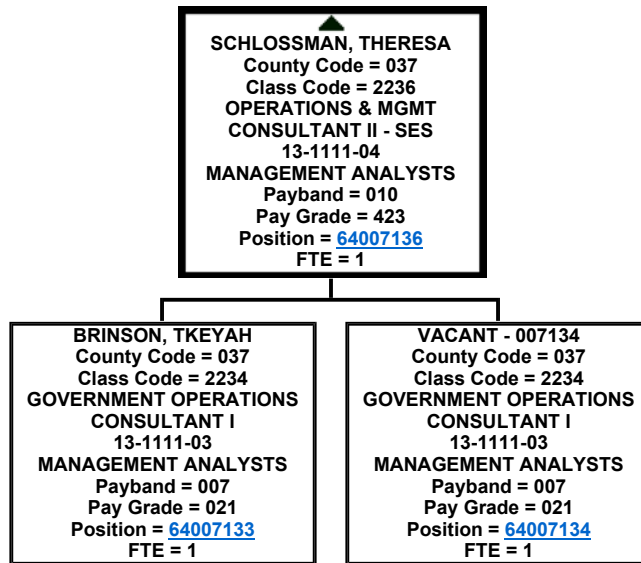


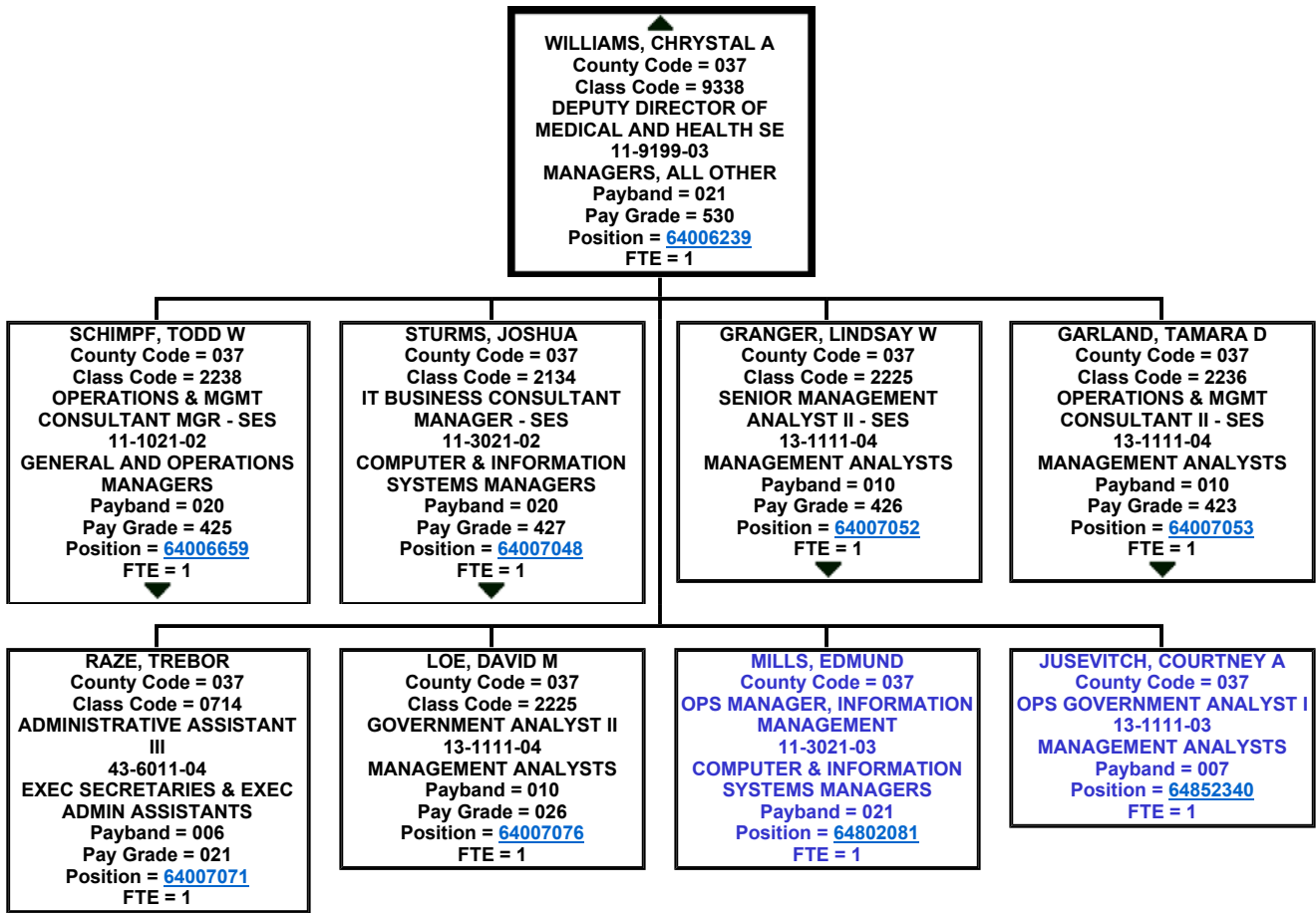


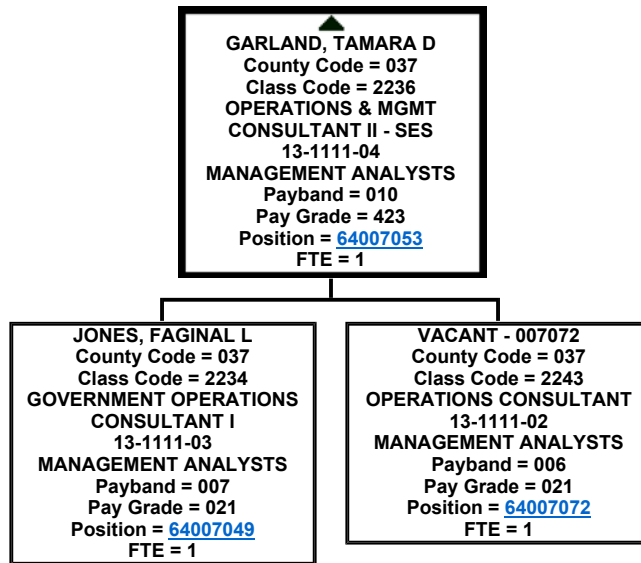


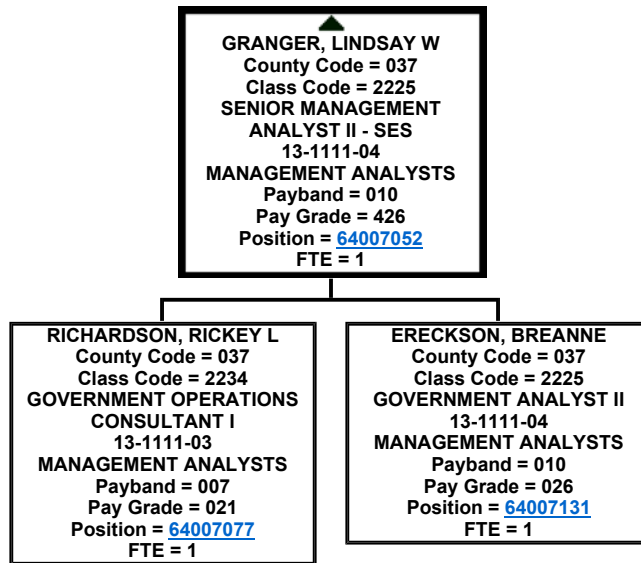


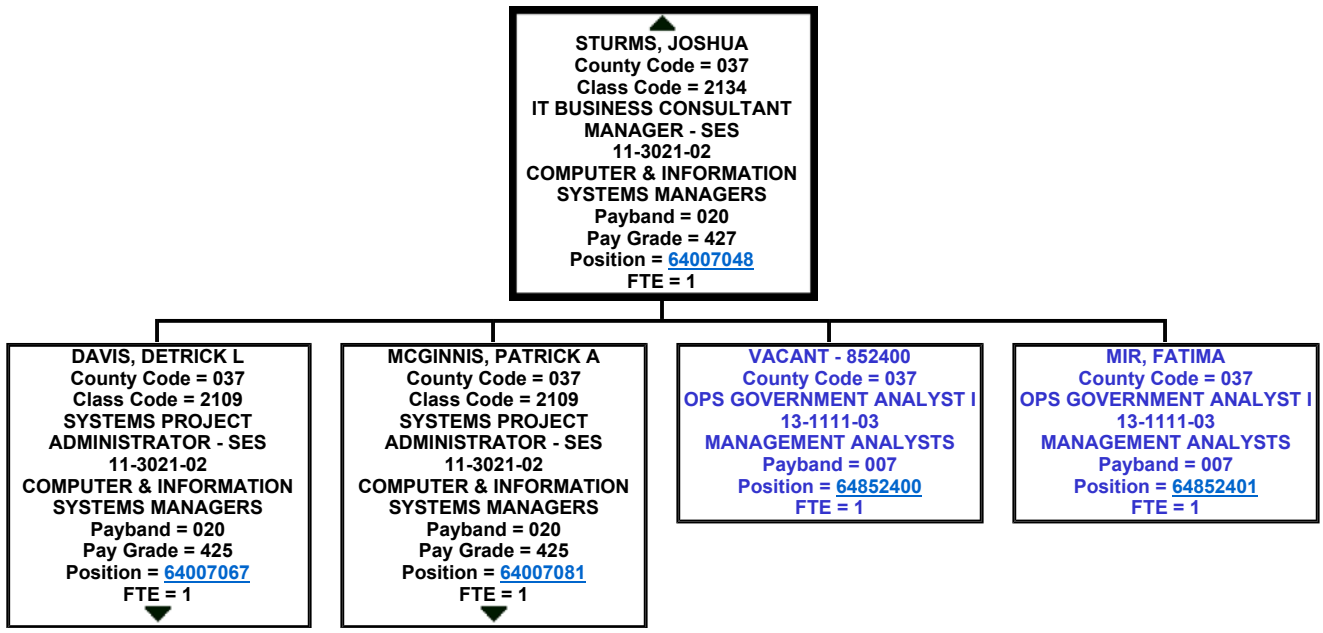








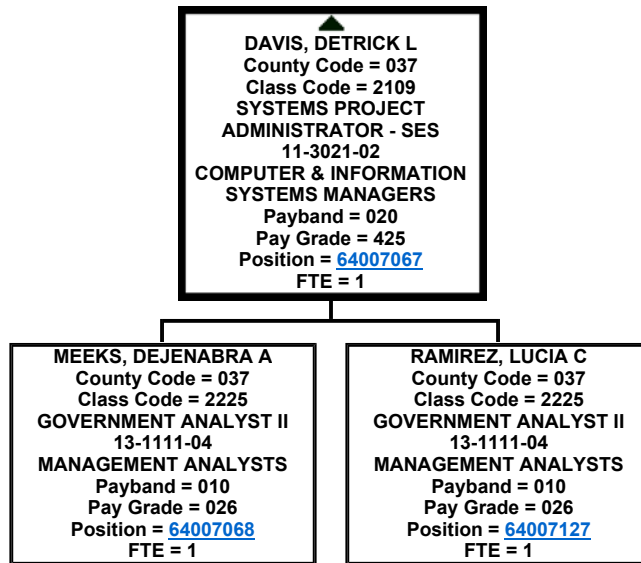


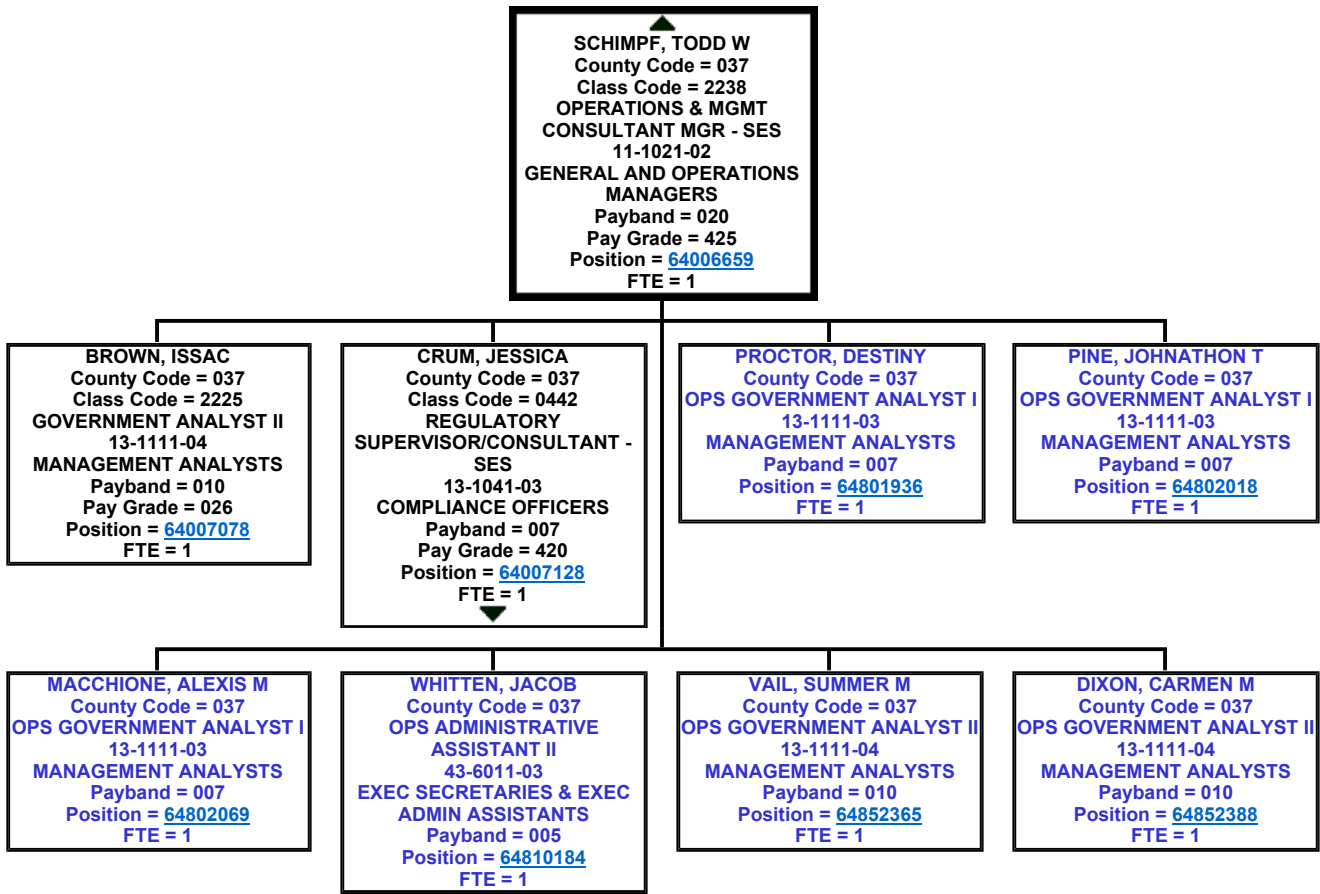


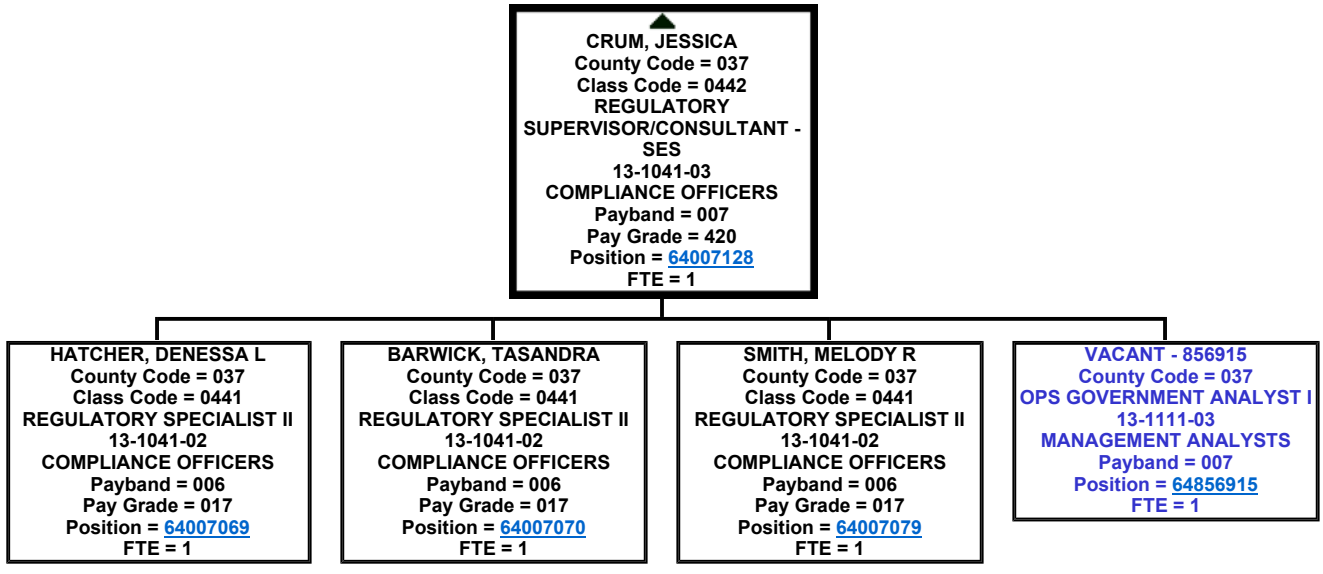
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County Code = 037
Class Code = 2109
SYSTEMS PROJECT
ADMINISTRATOR - SES
11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
Payband = 020
Pay Grade = 425
Position = [64007081](#)
FTE = 1

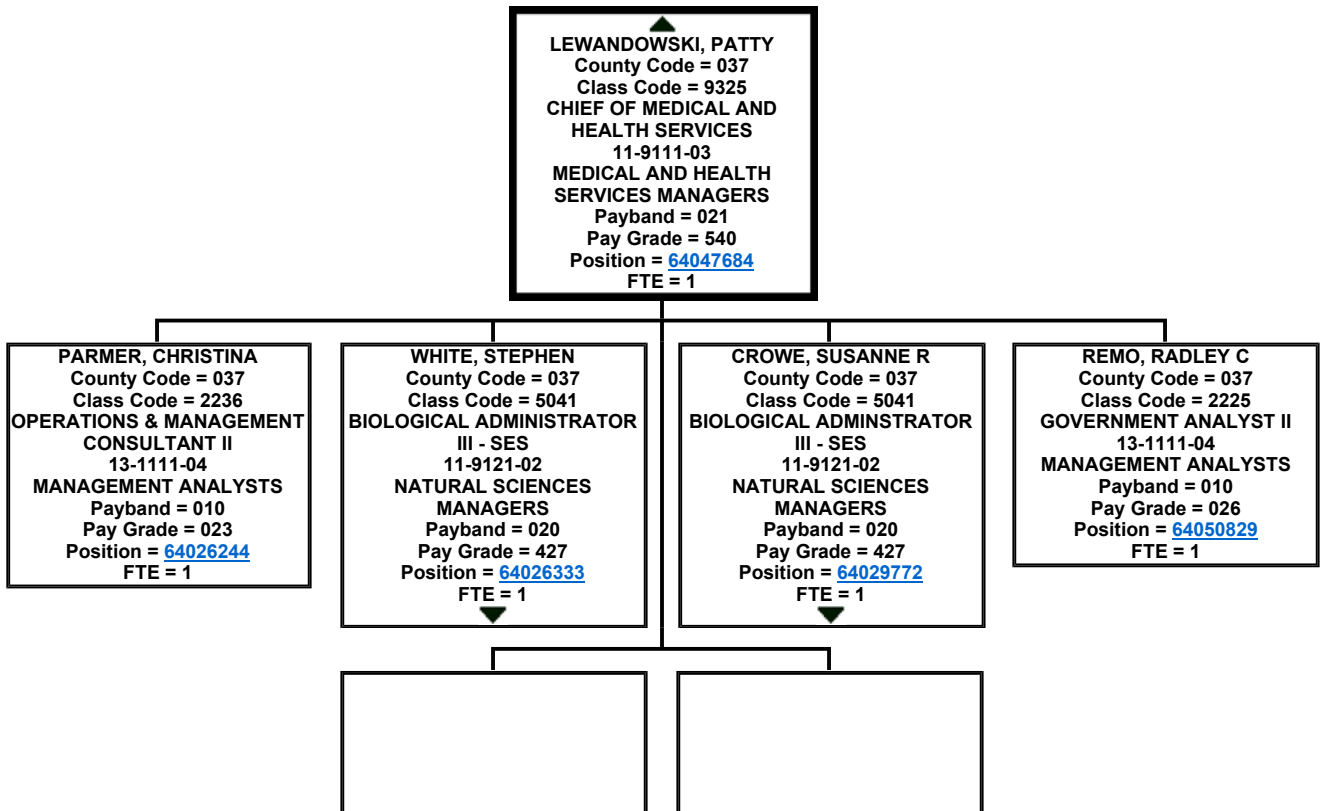
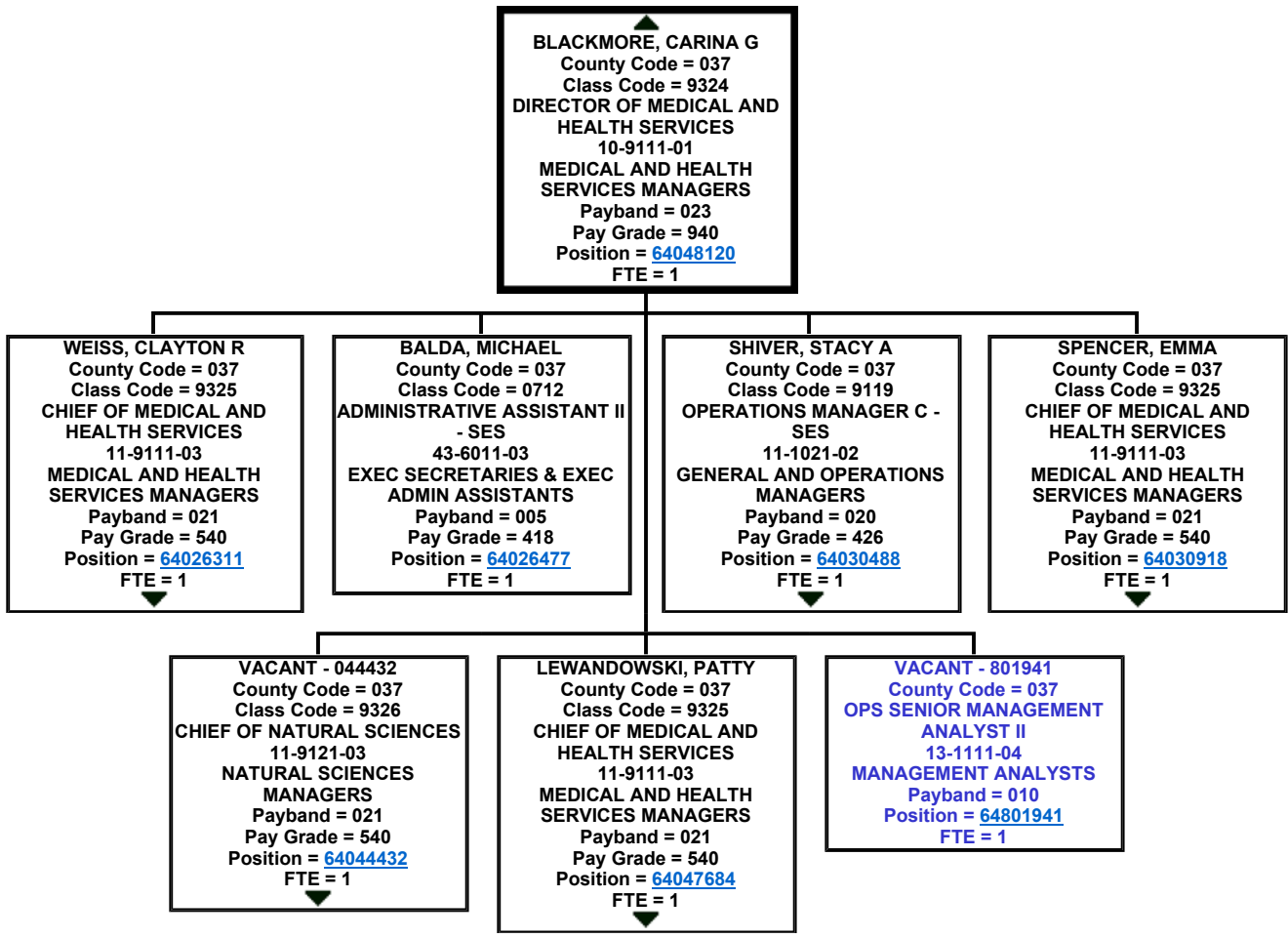
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County Code = 037
Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64007080](#)
FTE = 1

BRANCH, AUSTIN N
County Code = 037
Class Code = 2107
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15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64007082](#)
FTE = 1



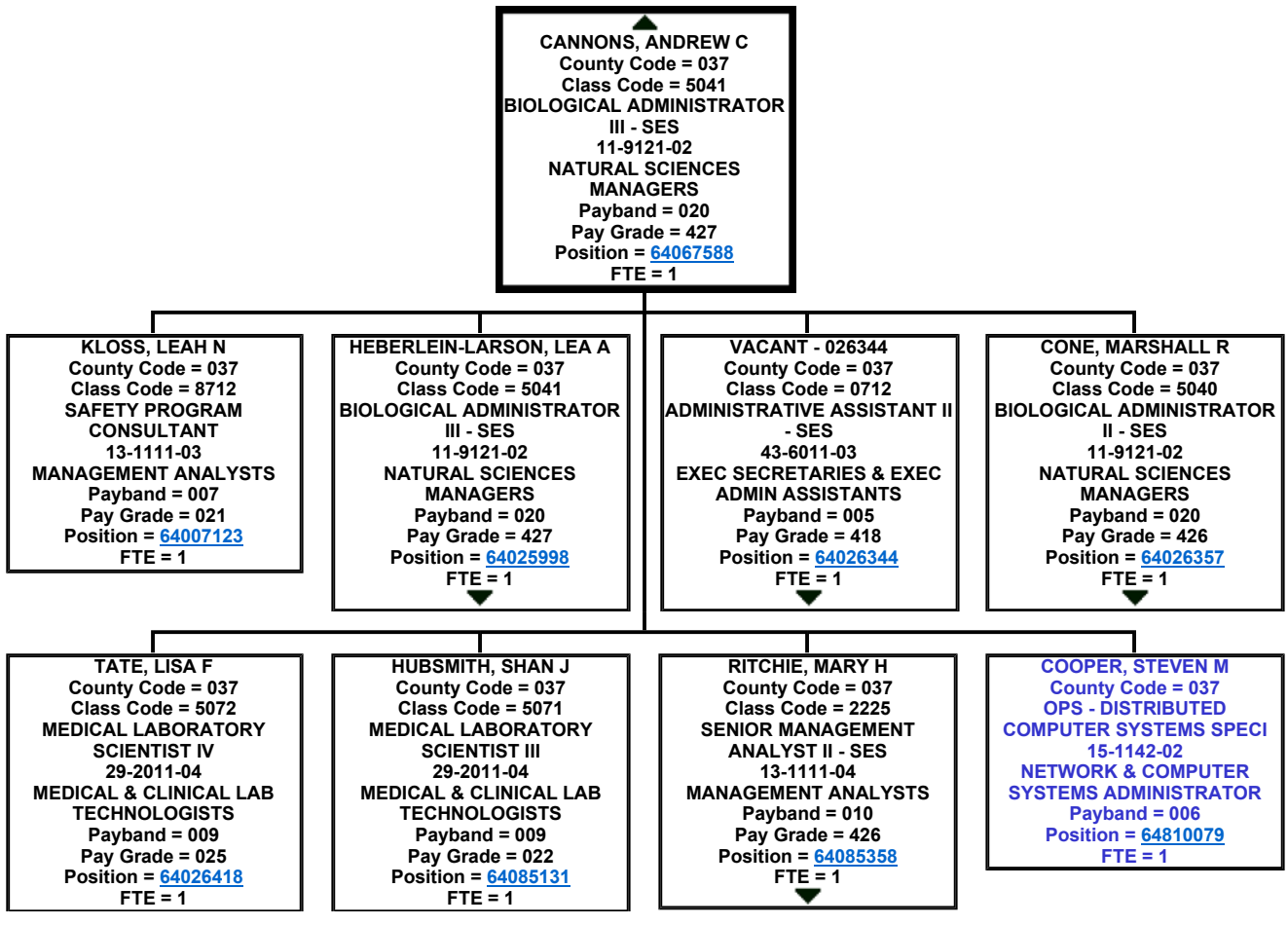


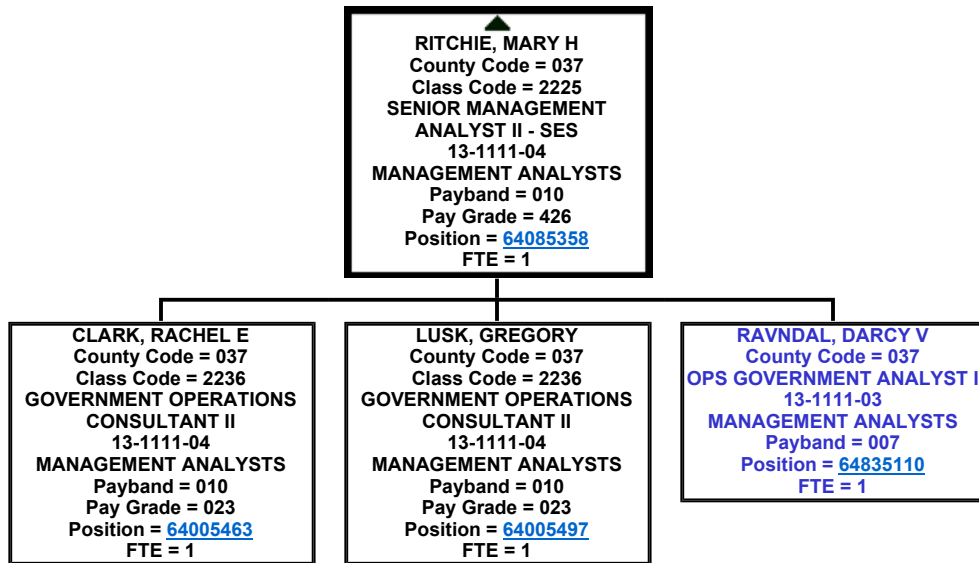


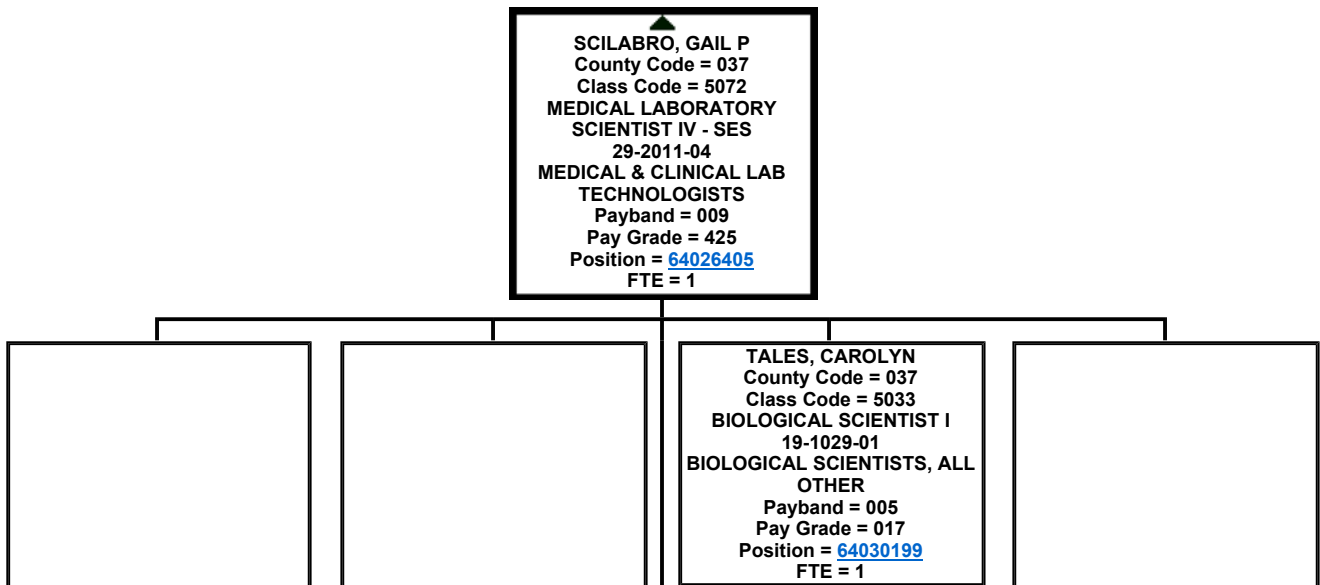
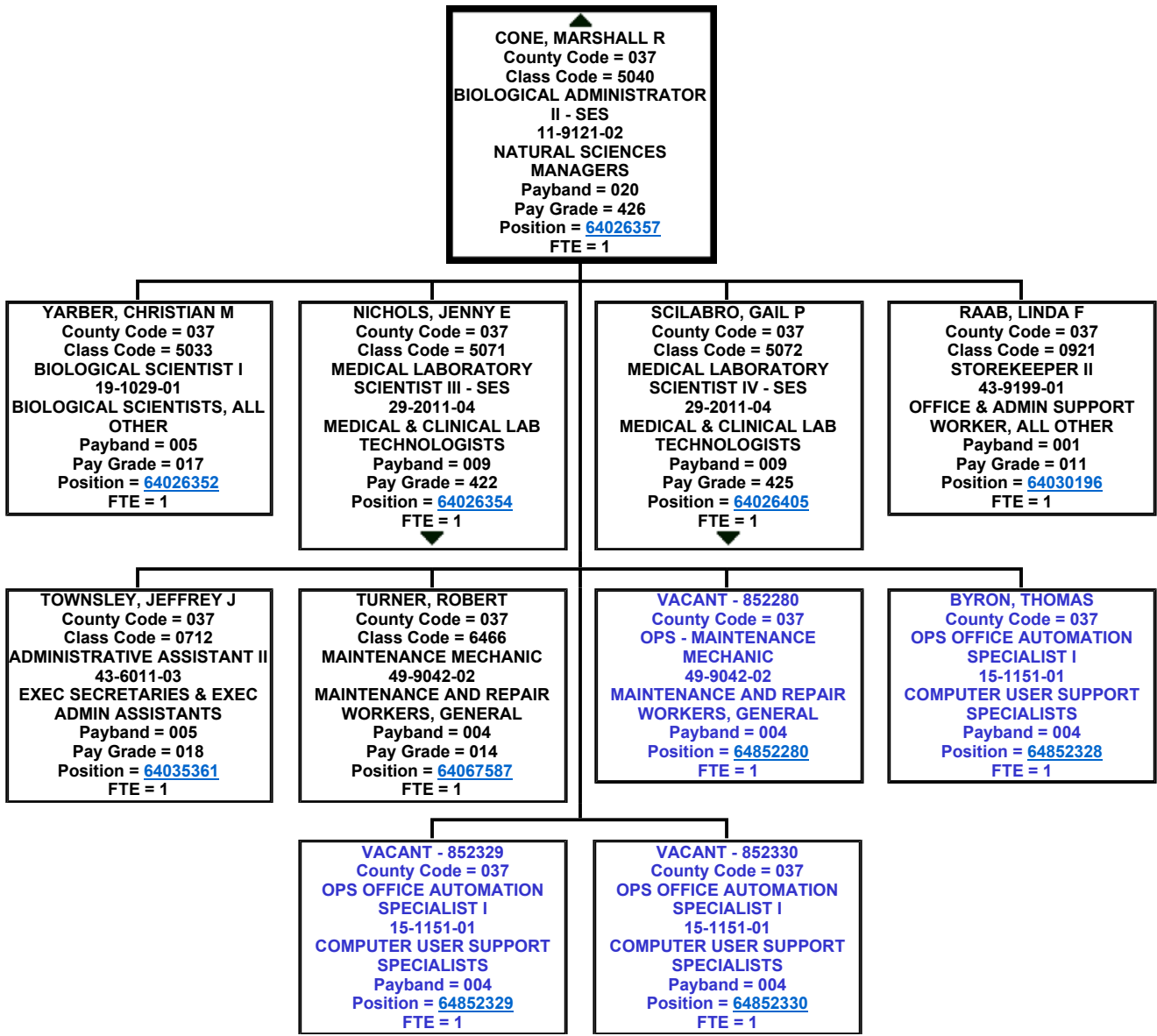


MARTIN, JENNIFER V
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Class Code = 0730
ADMINISTRATIVE SERVICES
DIRECTOR II - SE
11-3011-02
ADMINISTRATIVE SERVICES
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64064924](#)
FTE = 1

CANNONS, ANDREW C
County Code = 037
Class Code = 5041
BIOLOGICAL ADMINISTRATOR
III - SES
11-9121-02
NATURAL SCIENCES
MANAGERS
Payband = 020
Pay Grade = 427
Position = [64067588](#)
FTE = 1





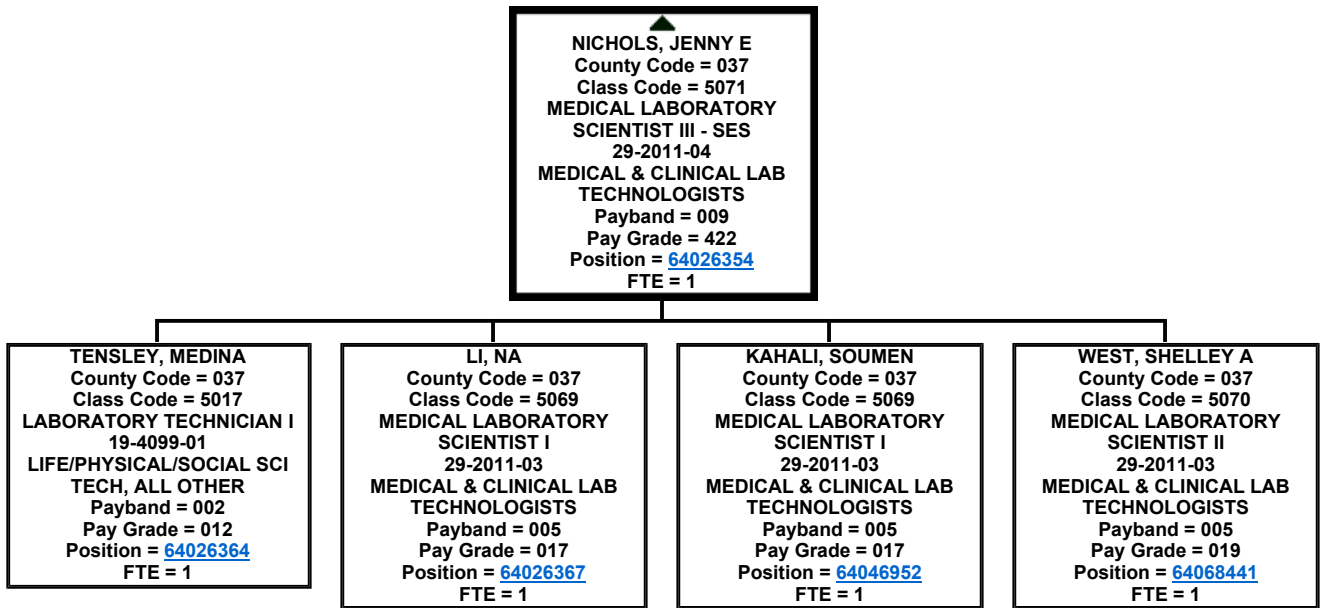


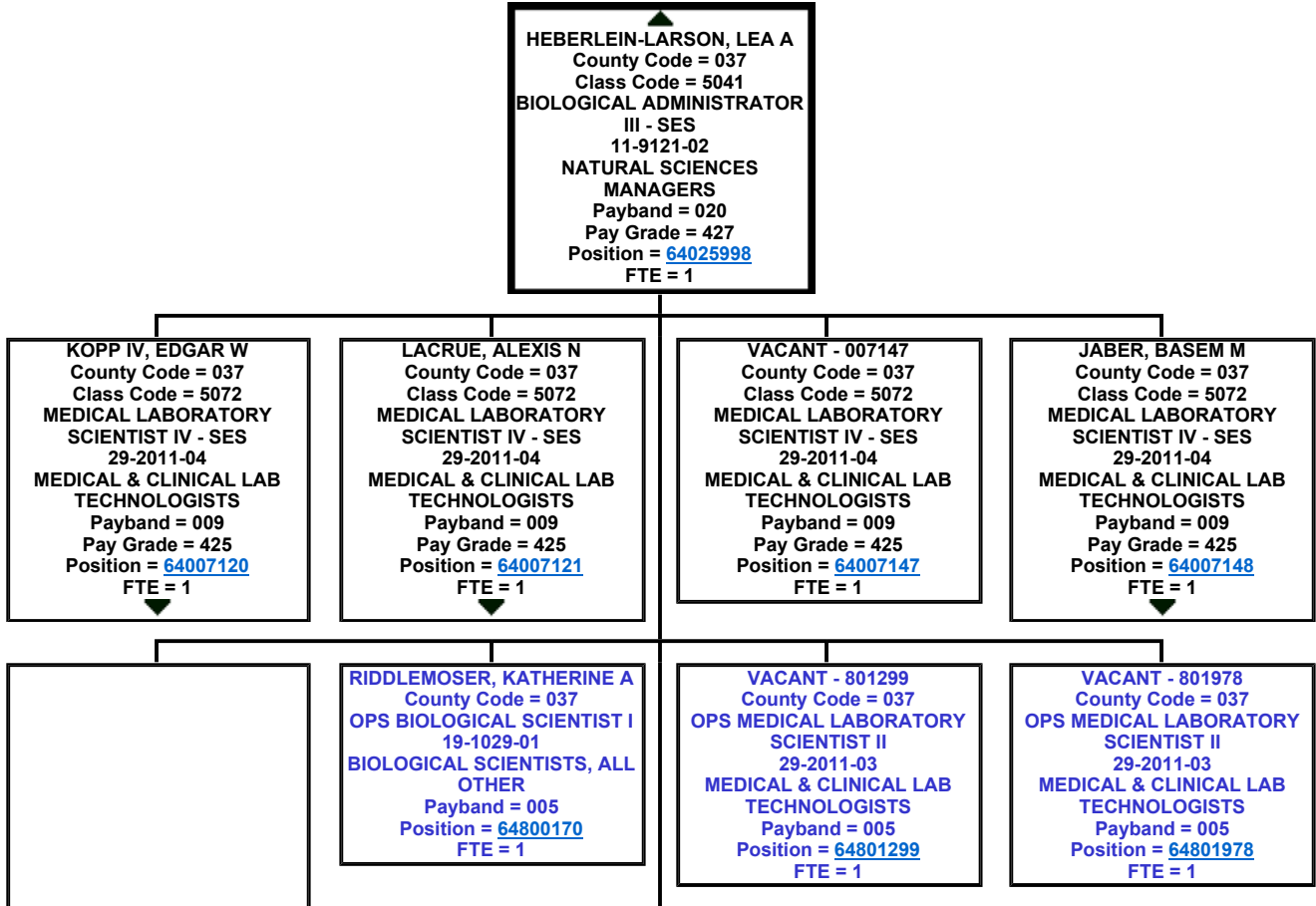
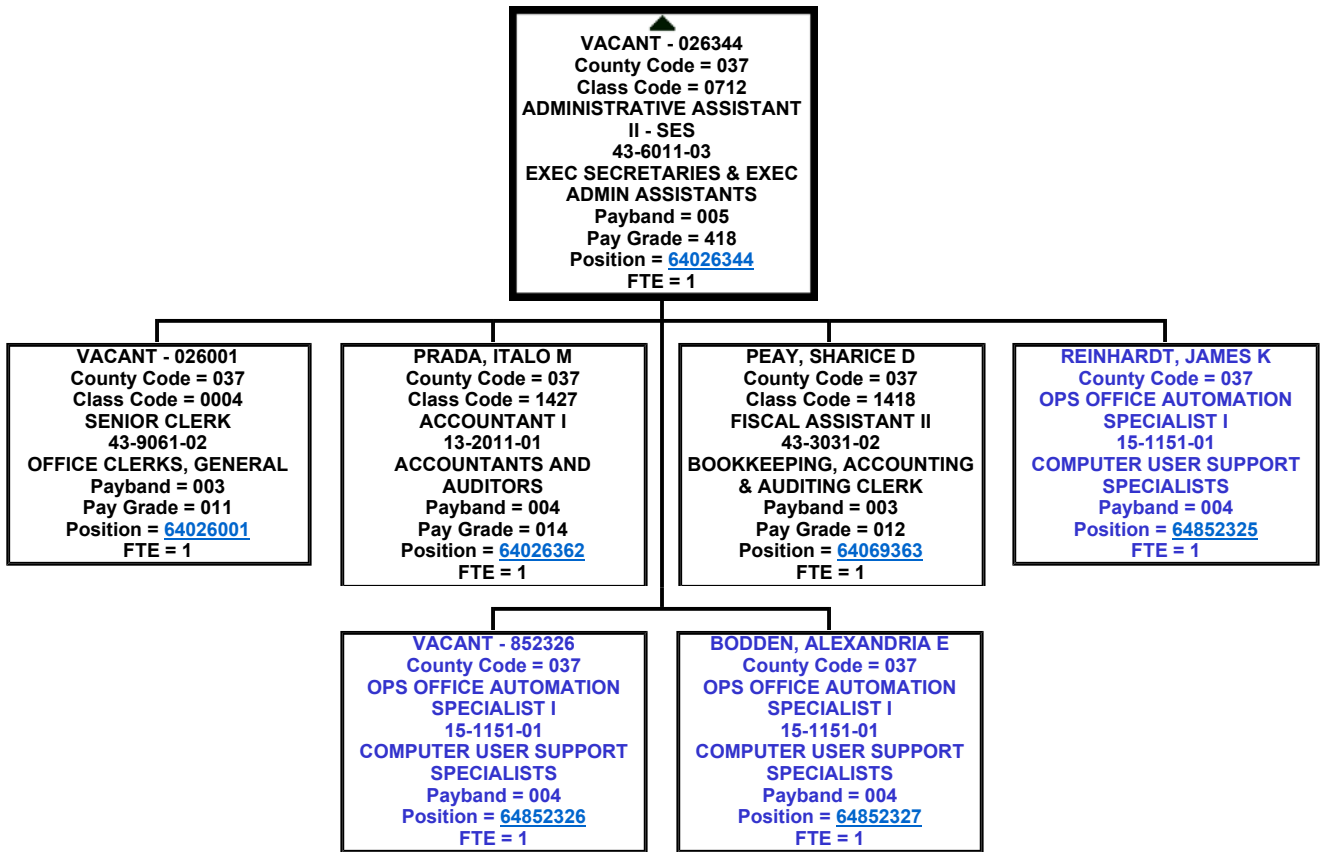
SCHNEELOCH, APRIL J
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64026353](#)
FTE = 1

SONI, SEEMAKUMARI A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026360](#)
FTE = 1

HUERTAS, RAMONA
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64037447](#)
FTE = 1

ELAM, VERONIKA J
County Code = 037
OPS MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Position = [64801881](#)
FTE = 1





CASTANEDA, MARIBEL
 County Code = 037
 Class Code = 5071
**MEDICAL LABORATORY
 SCIENTIST III**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 022
 Position = [64026411](#)
 FTE = 1

VACANT - 835024
 County Code = 037
OPS BIOLOGICAL SCIENTIST I
 19-1029-01
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 005
 Position = [64835024](#)
 FTE = 1

JABER, BASEM M
 County Code = 037
 Class Code = 5072
**MEDICAL LABORATORY
 SCIENTIST IV - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 425
 Position = [64007148](#)
 FTE = 1

GASCHE, CASIDY
 County Code = 037
**OPS BIOLOGICAL
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 11-9121-02
**NATURAL SCIENCES
 MANAGERS**
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 Position = [64801588](#)
 FTE = 1

VACANT - 801971
 County Code = 037
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64801971](#)
 FTE = 1

VACANT - 810024
 County Code = 037
OPS MEDICAL LAB SCIENTIST I
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810024](#)
 FTE = 1

VACANT - 810025
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810025](#)
 FTE = 1

VACANT - 810026
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810026](#)
 FTE = 1

LAIUPPA, FRANCES
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810027](#)
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CISNEROS, ANAIS
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**BIOLOGICAL SCIENTISTS, ALL
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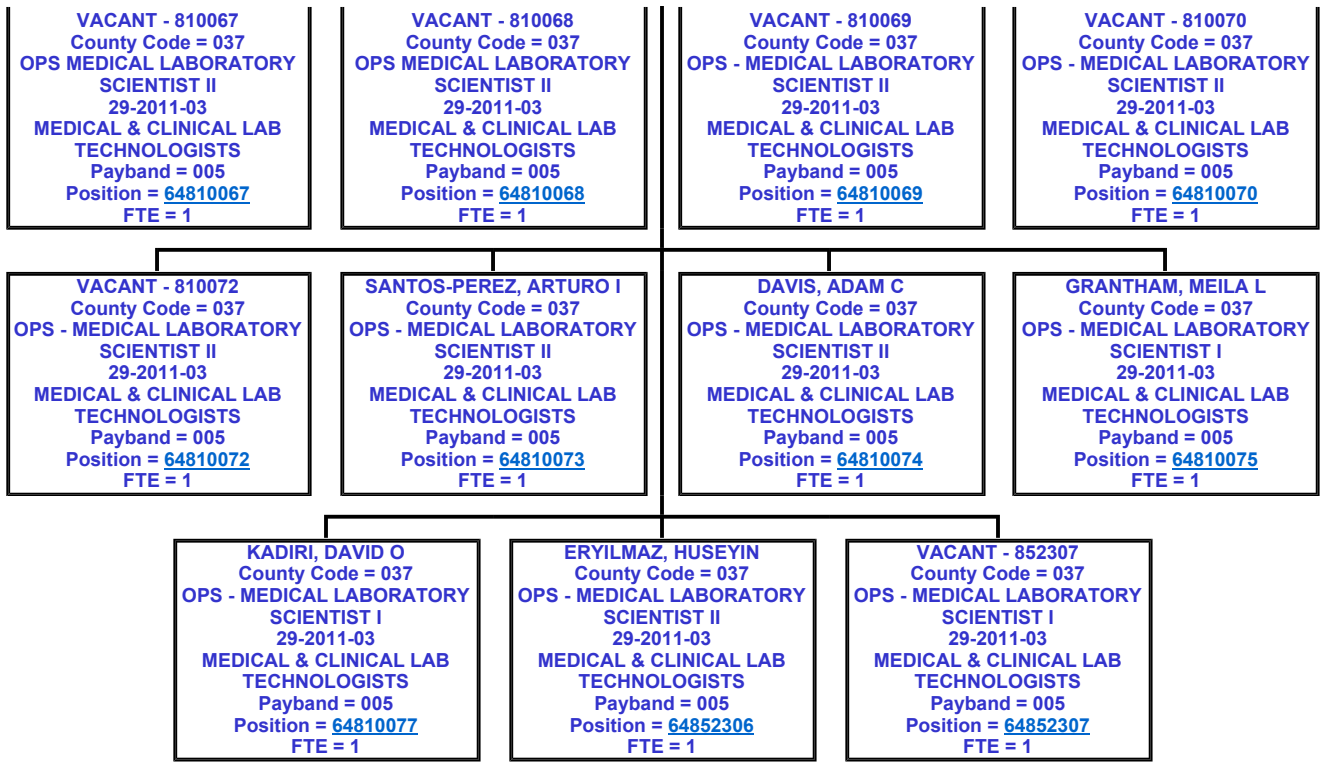
JABER, RAYAH
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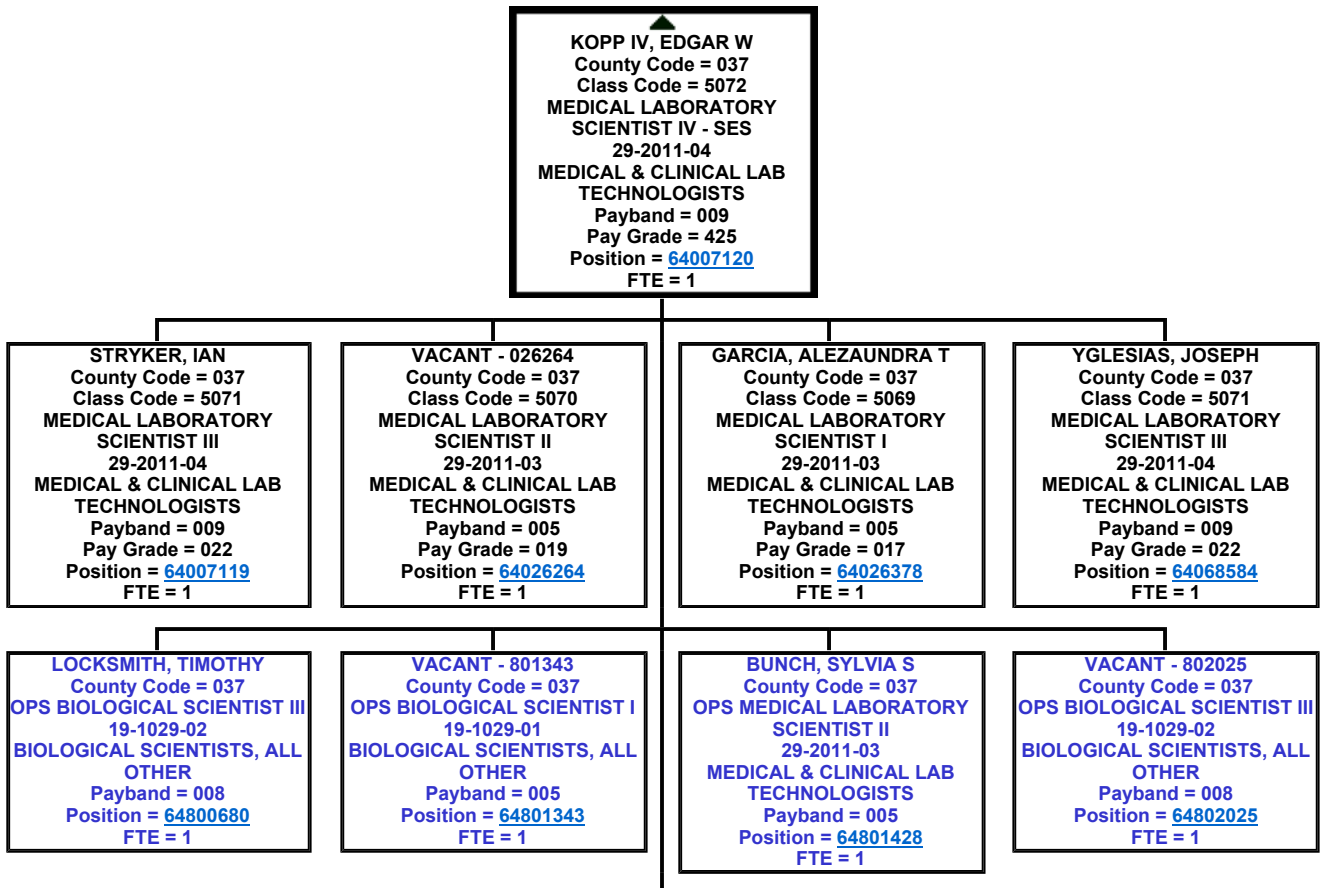
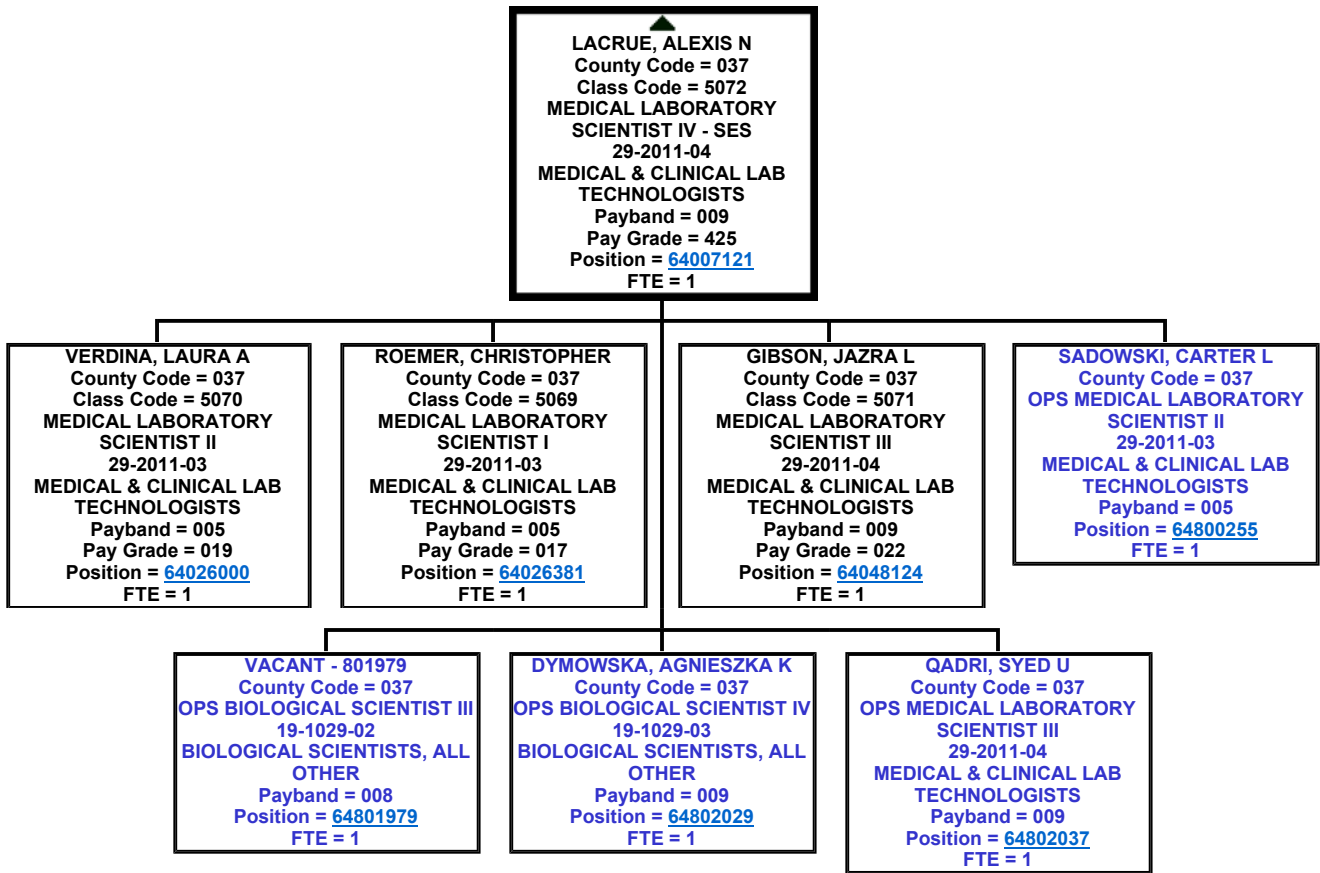
VACANT - 810063
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 29-2011-04
**MEDICAL & CLINICAL LAB
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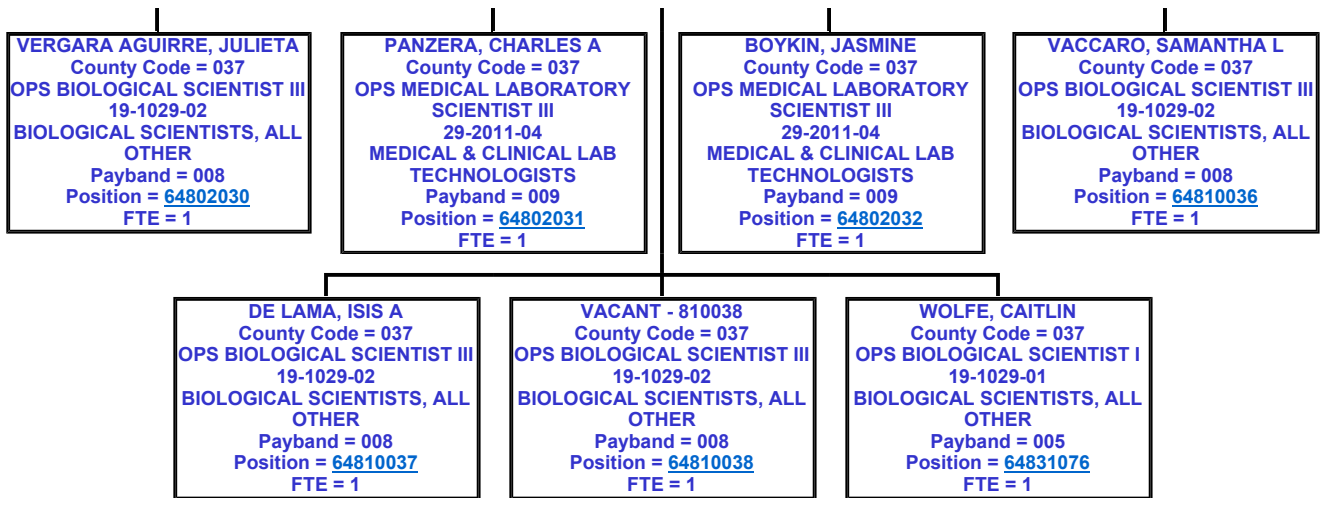
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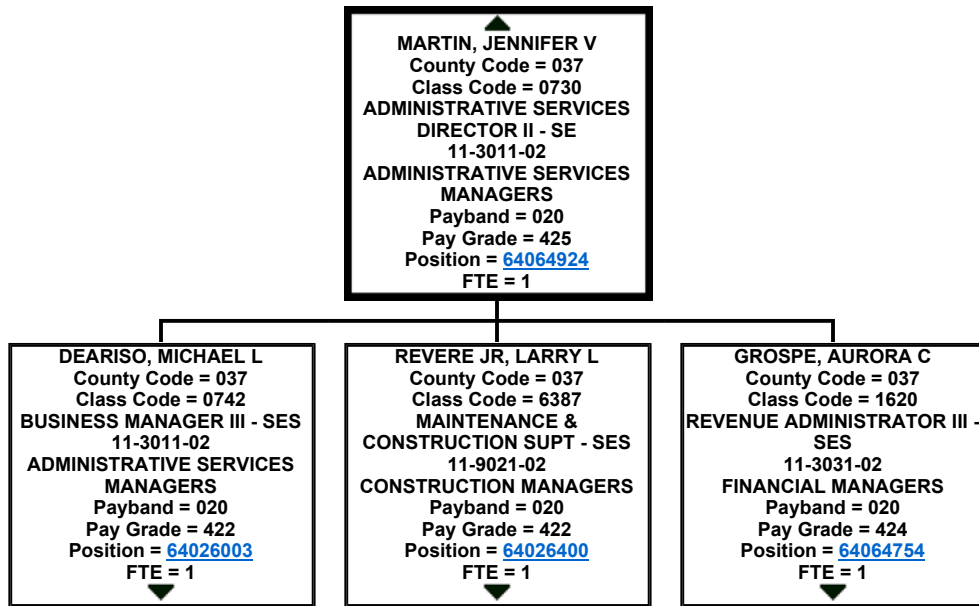
MANSOUR, MOHAMAD
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 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810065](#)
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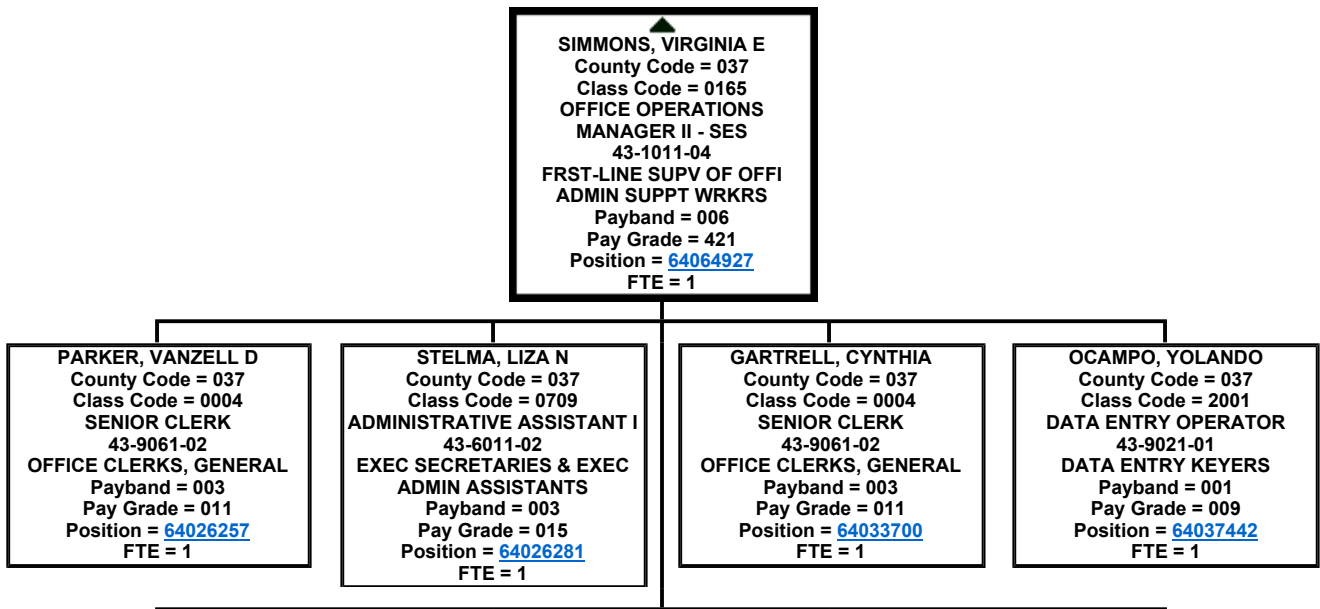
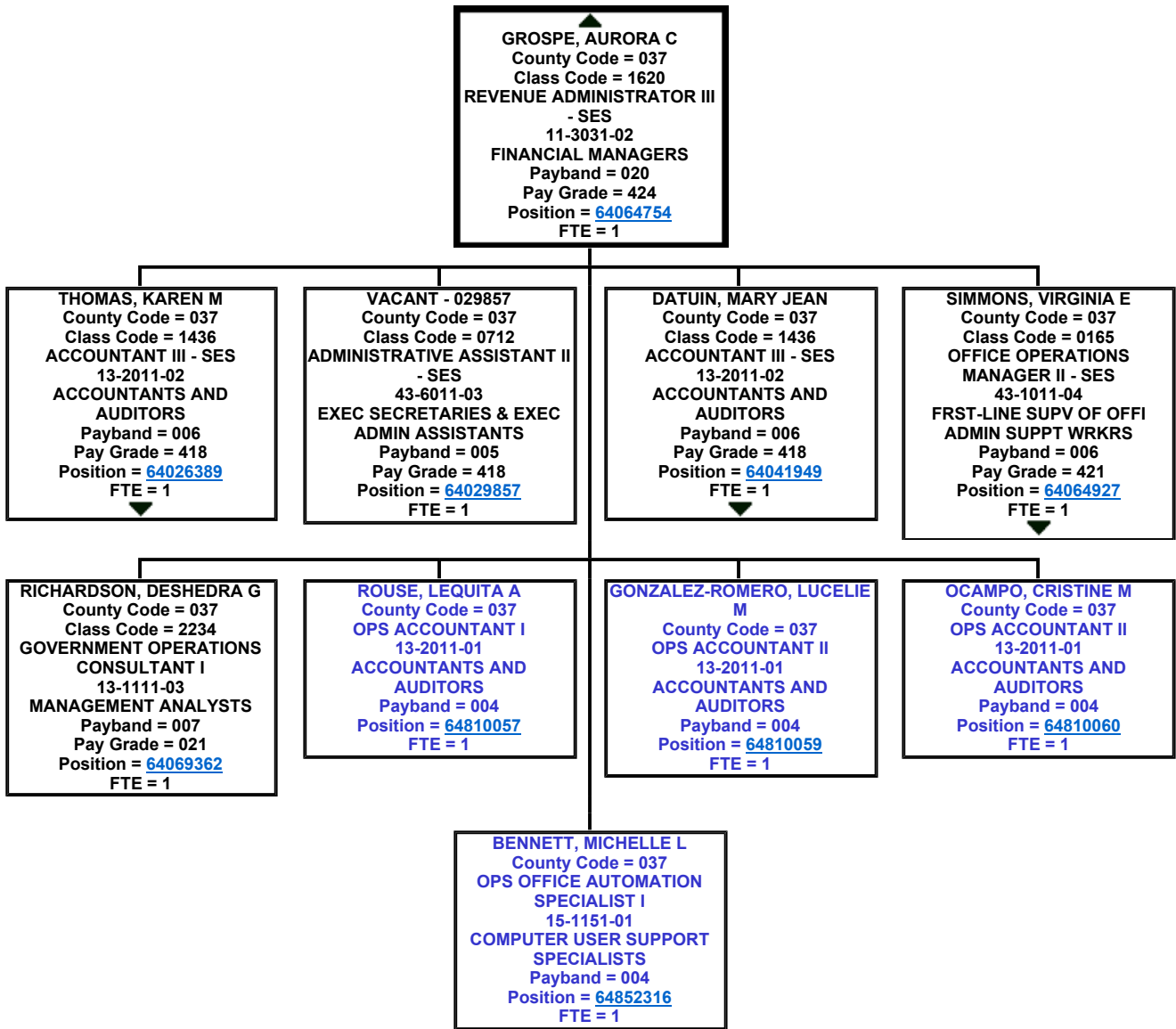
HABECKER, CONNOR D
 County Code = 037
**OPS MEDICAL LABORATORY
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 29-2011-03
**MEDICAL & CLINICAL LAB
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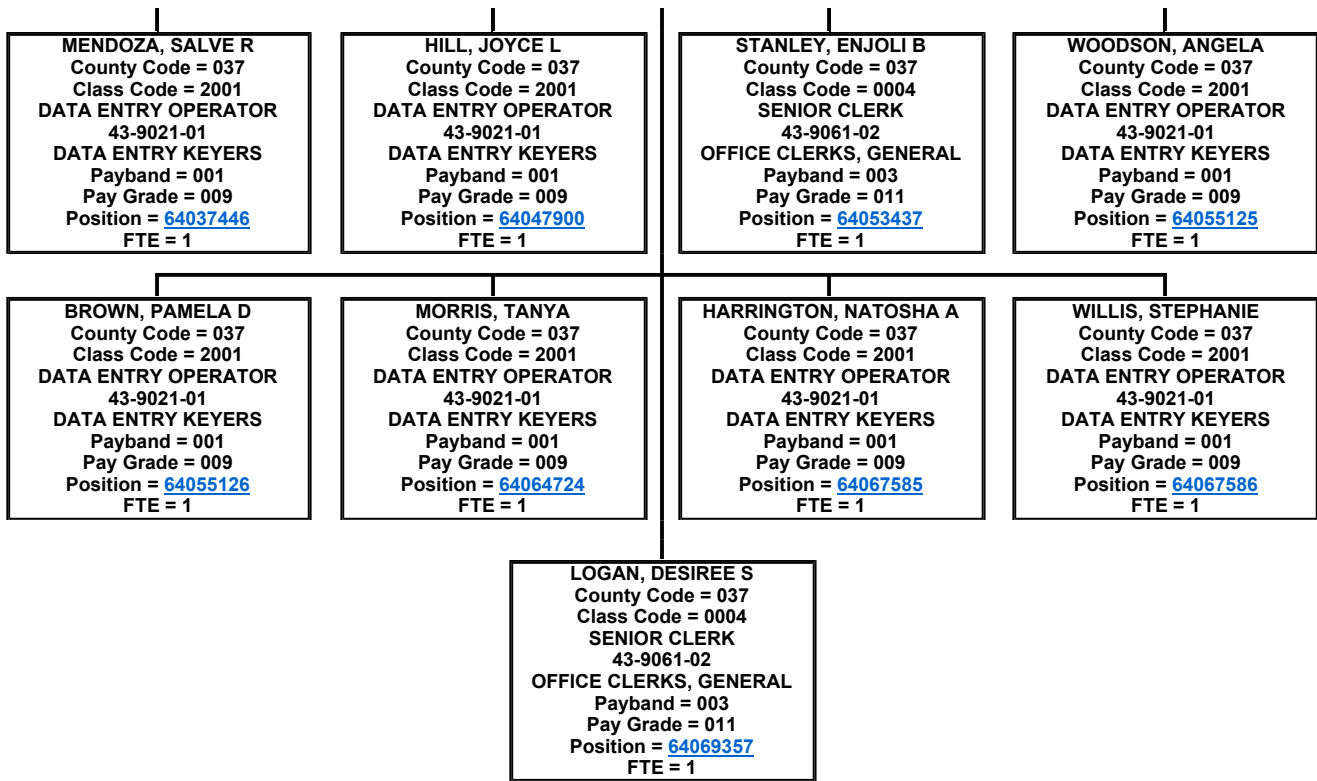


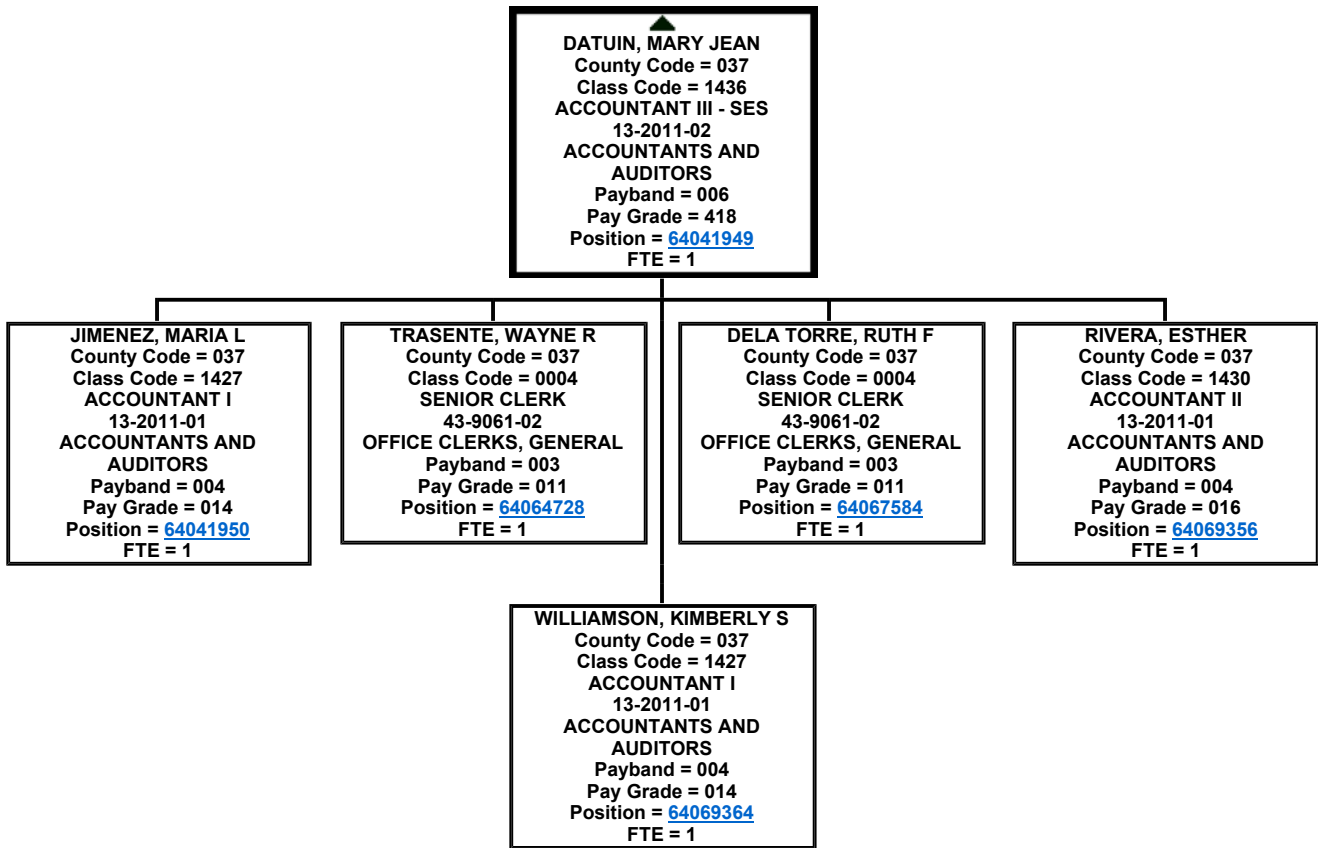


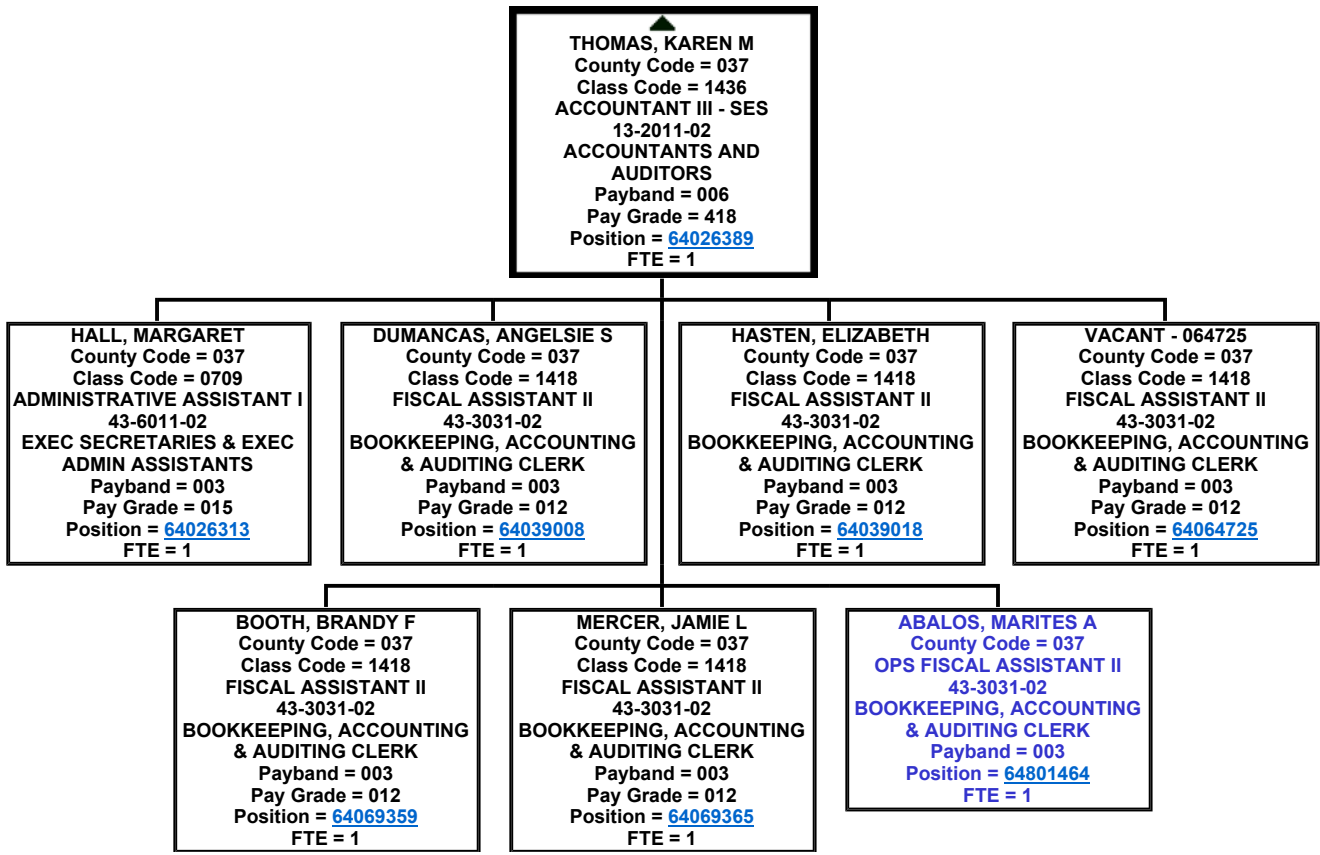


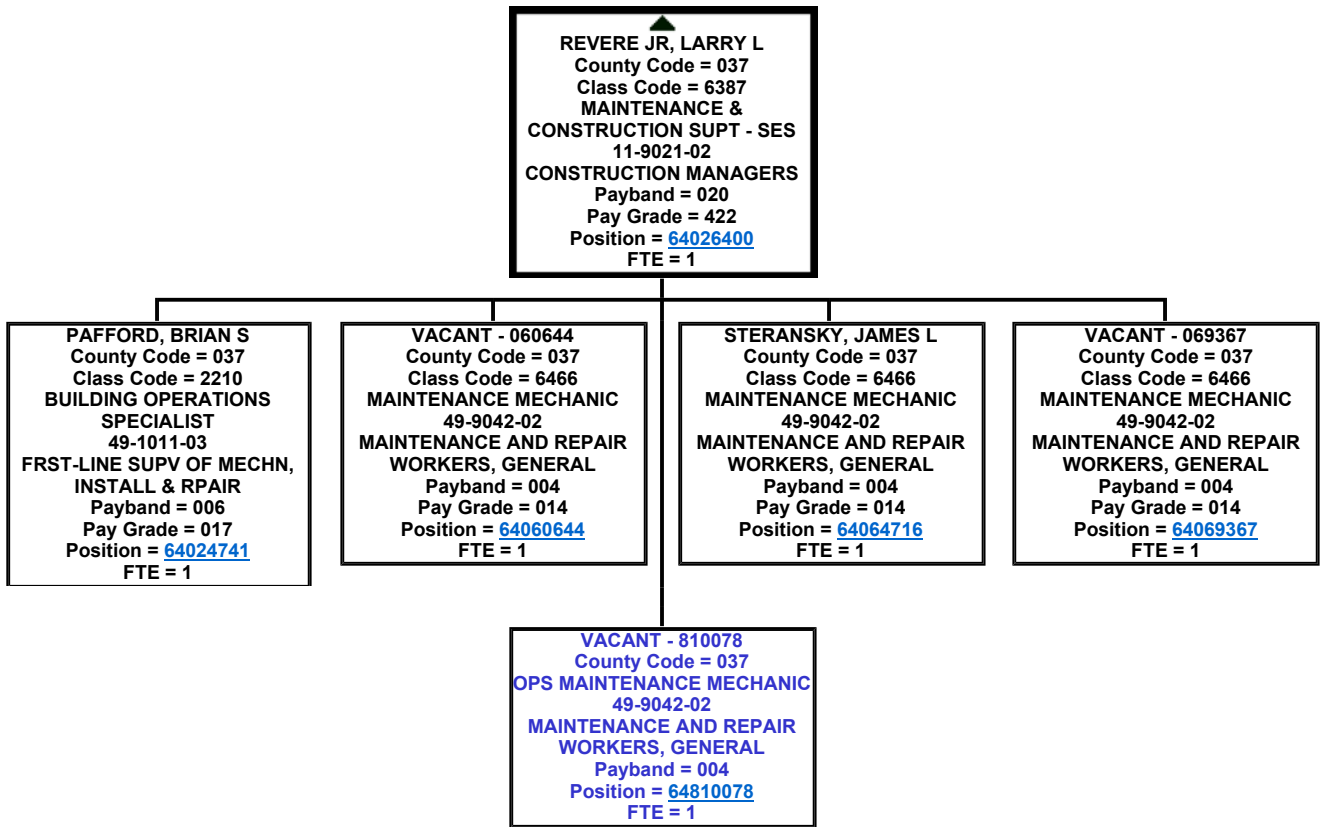


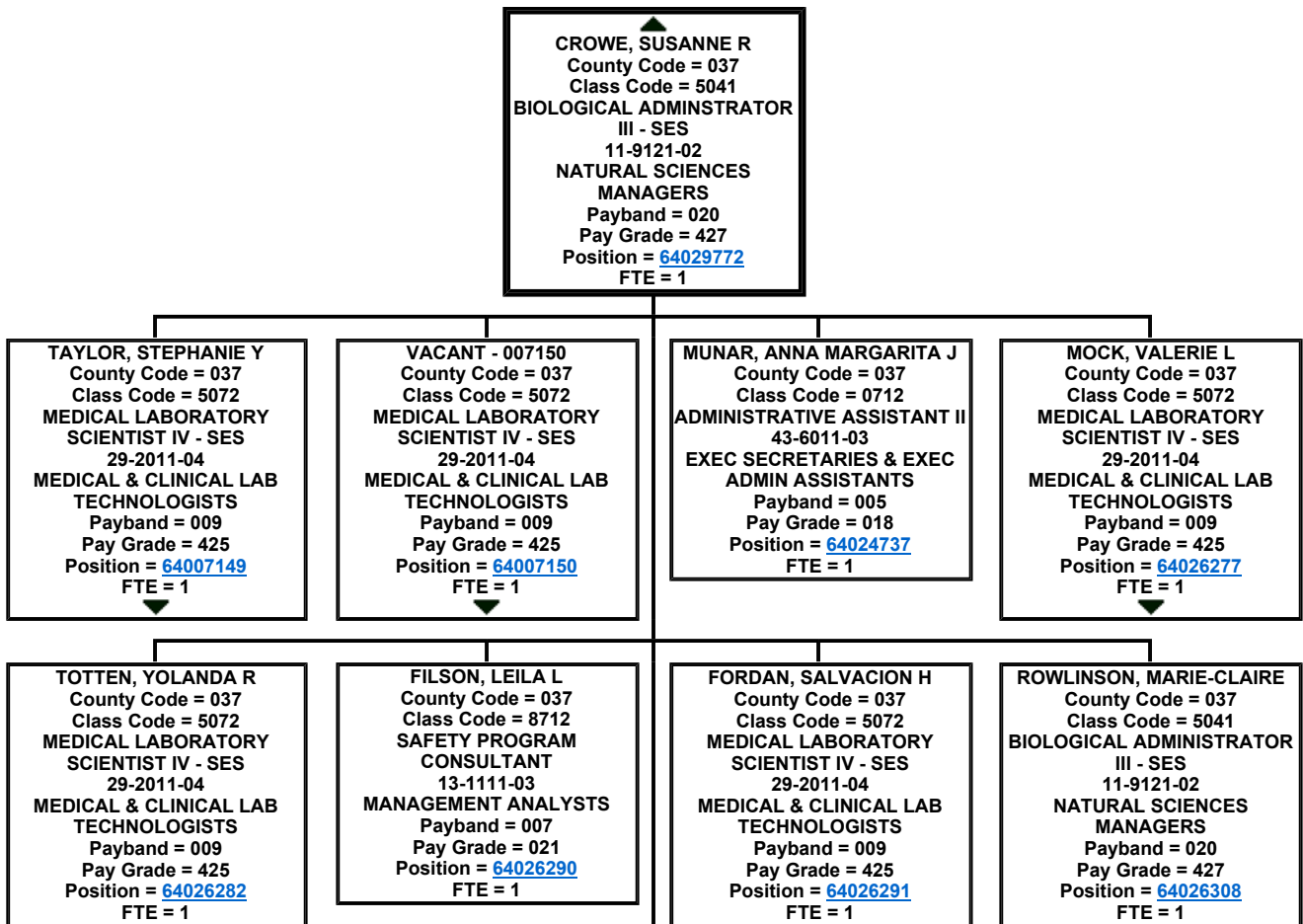
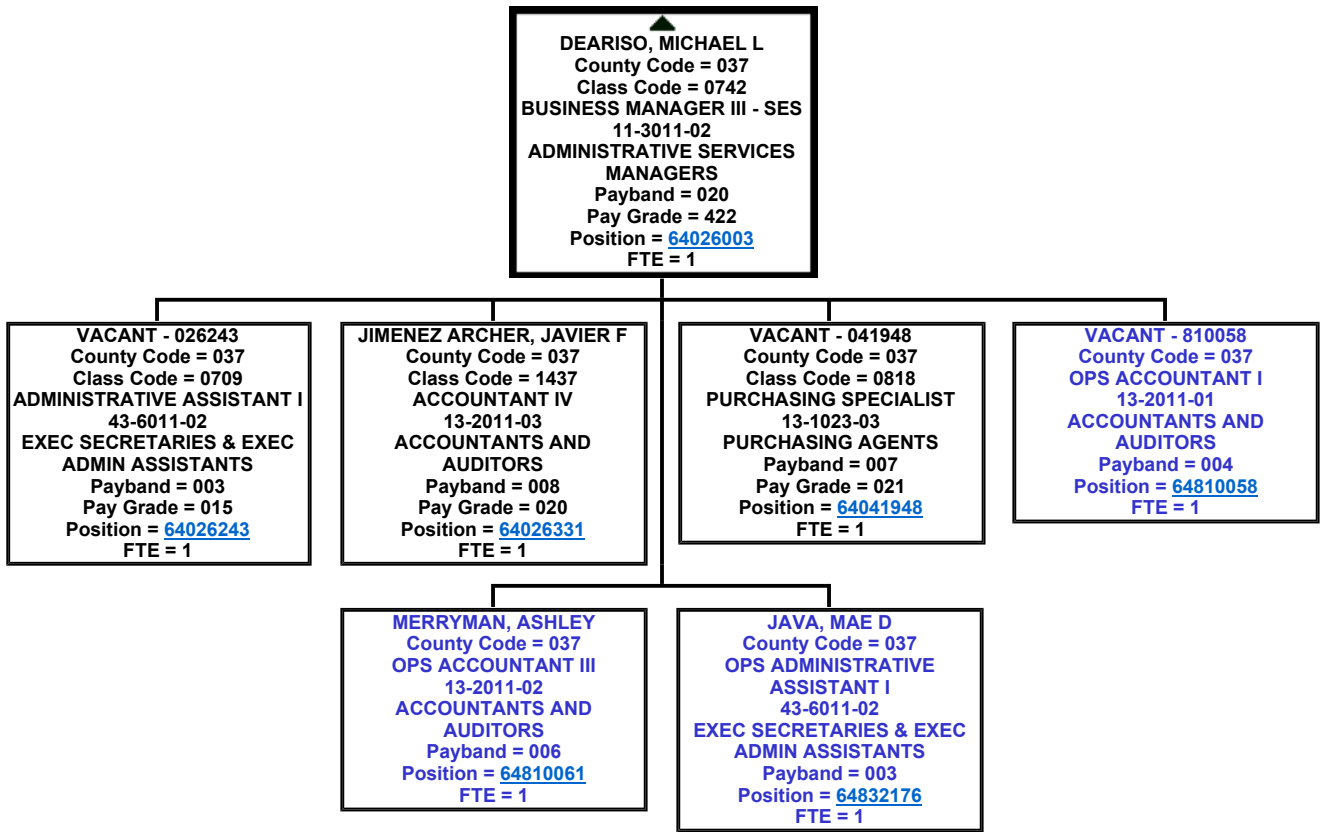


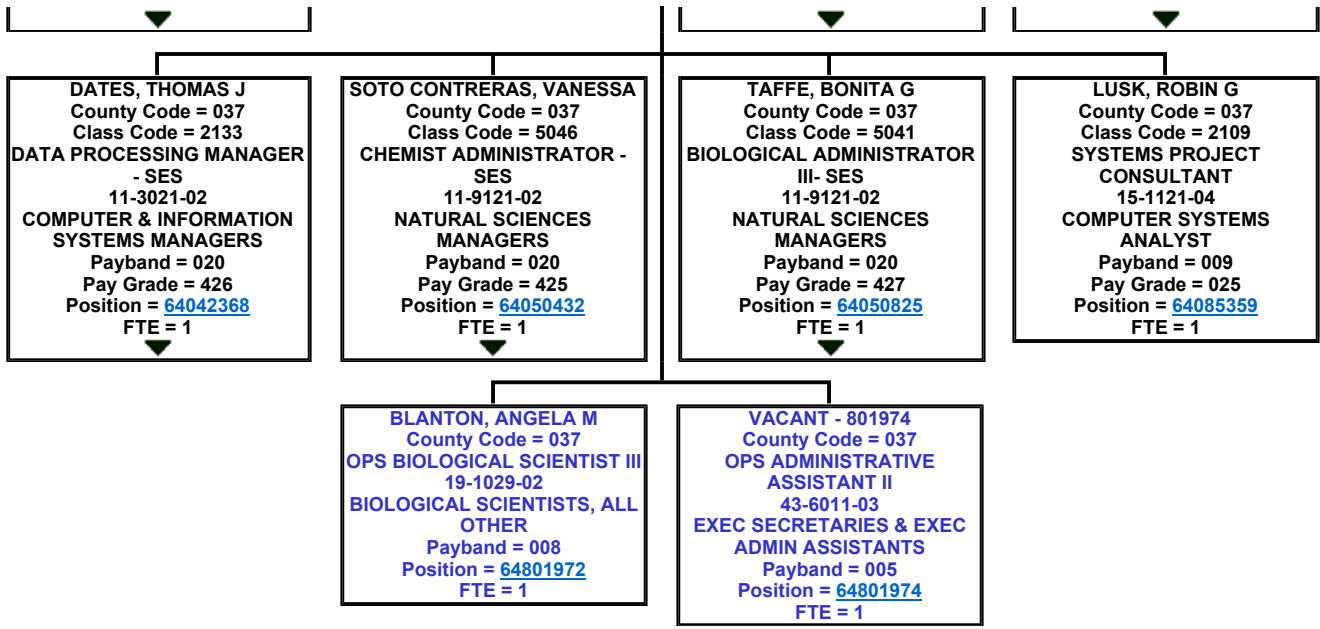


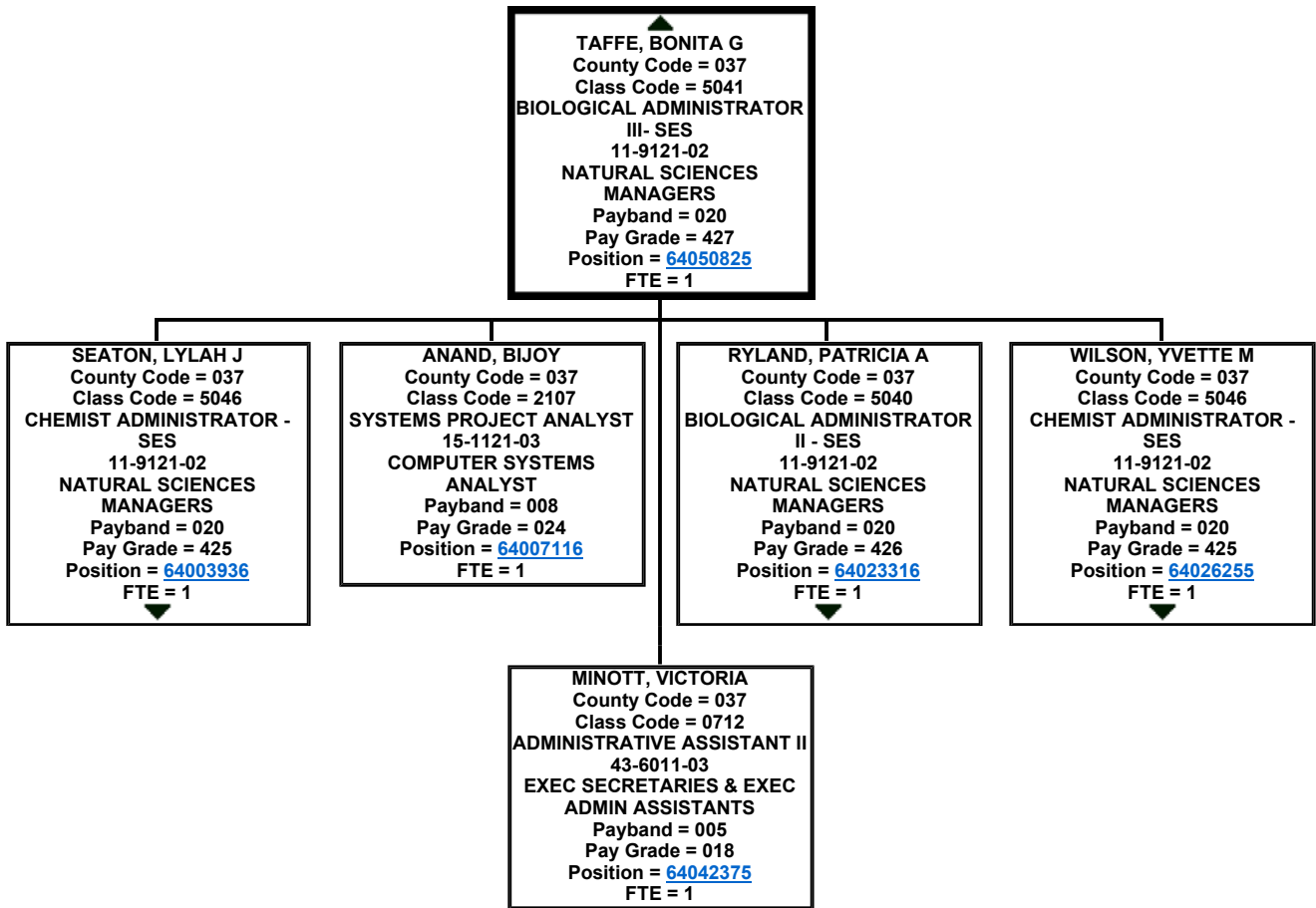


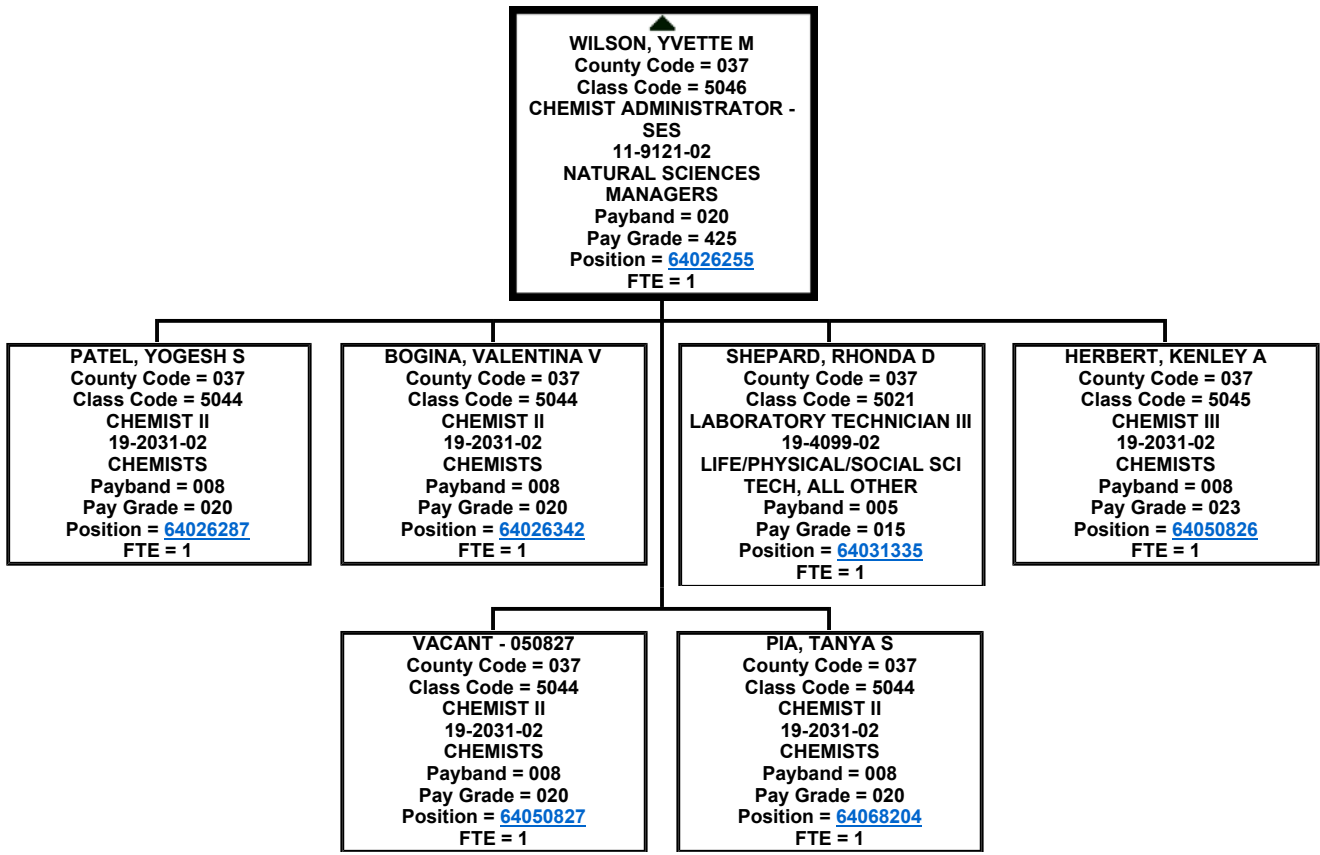


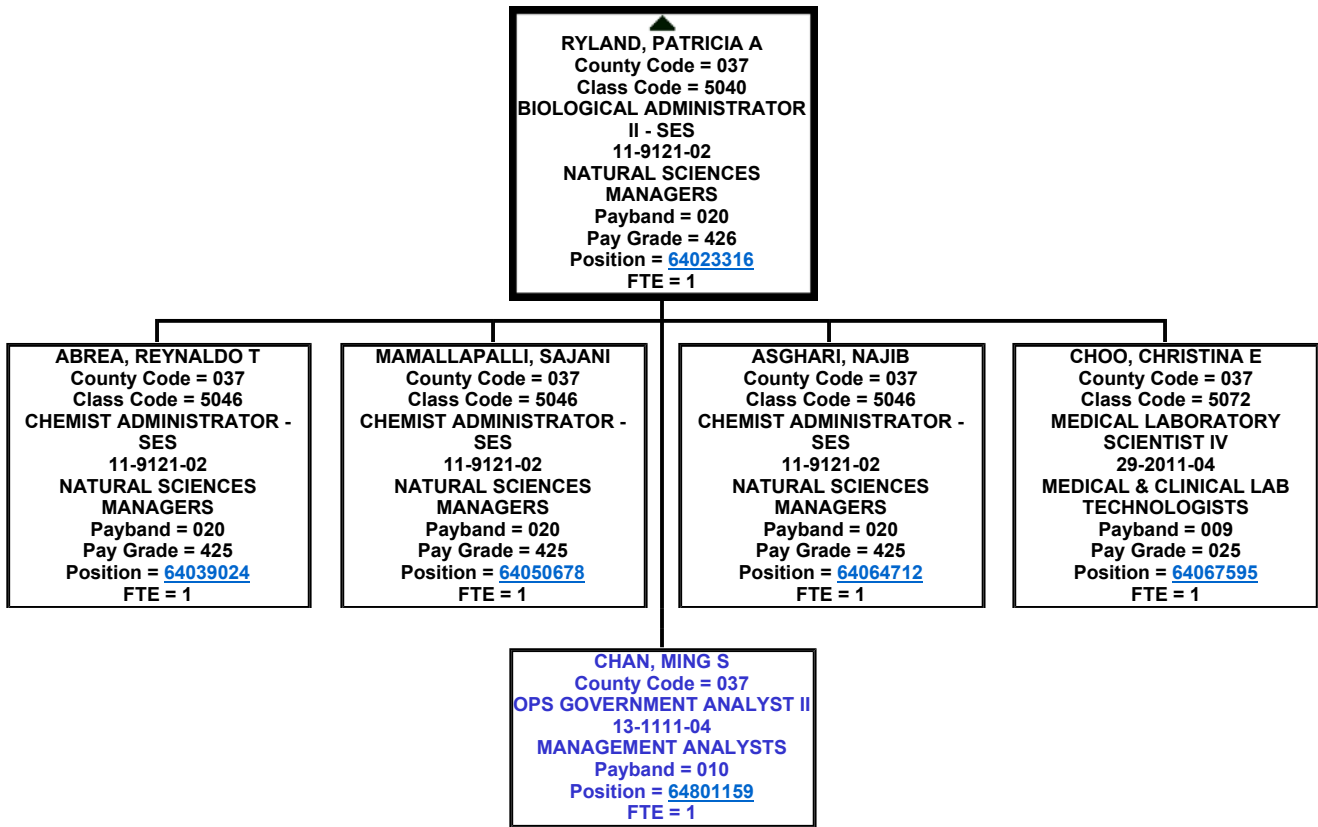


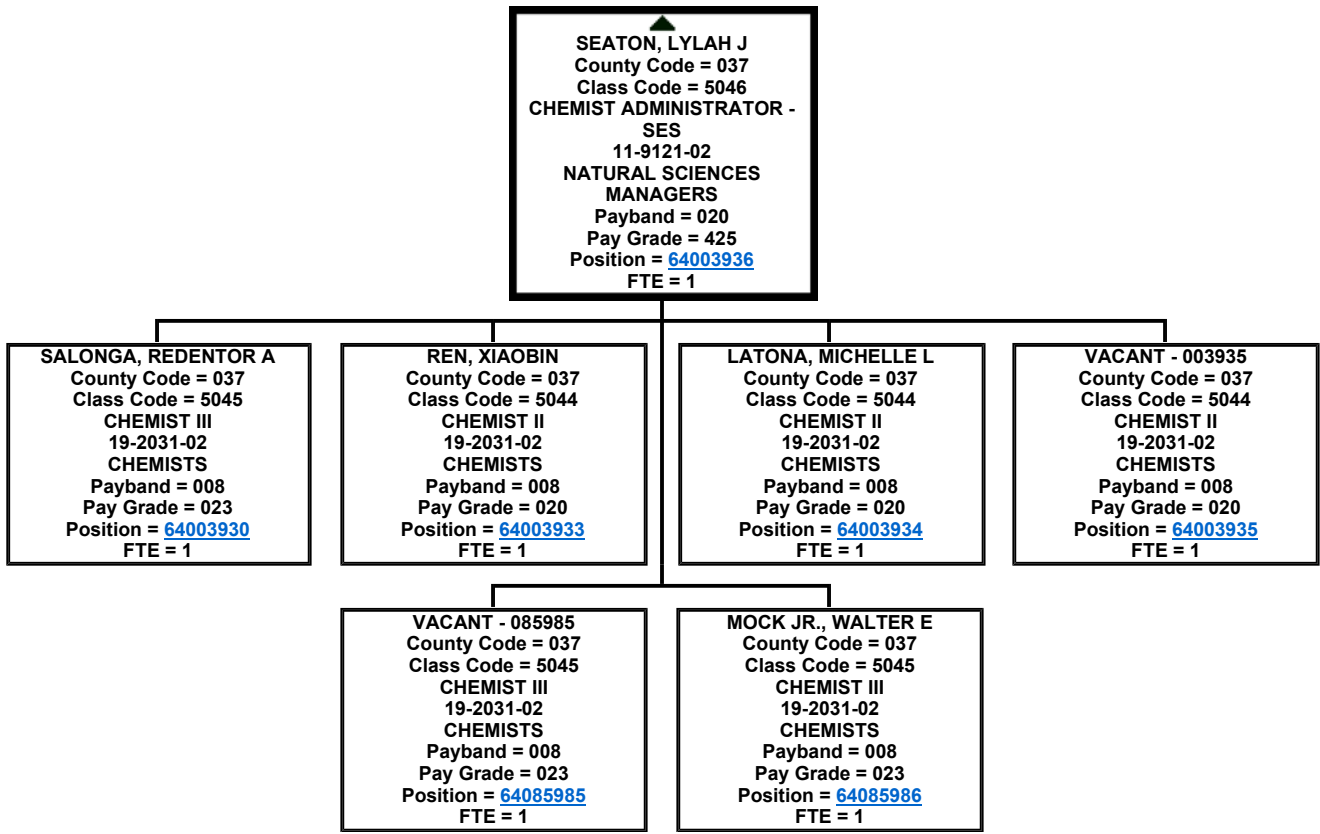


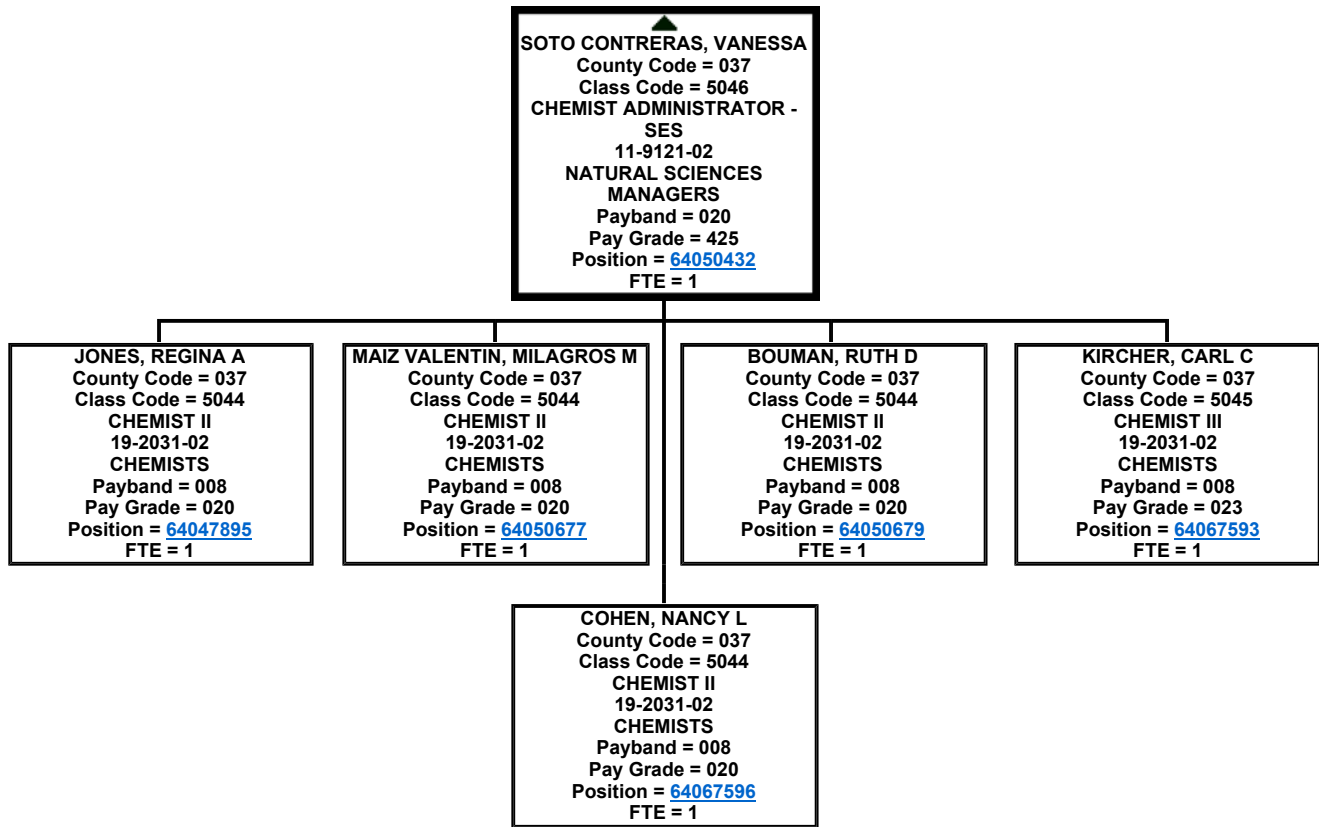


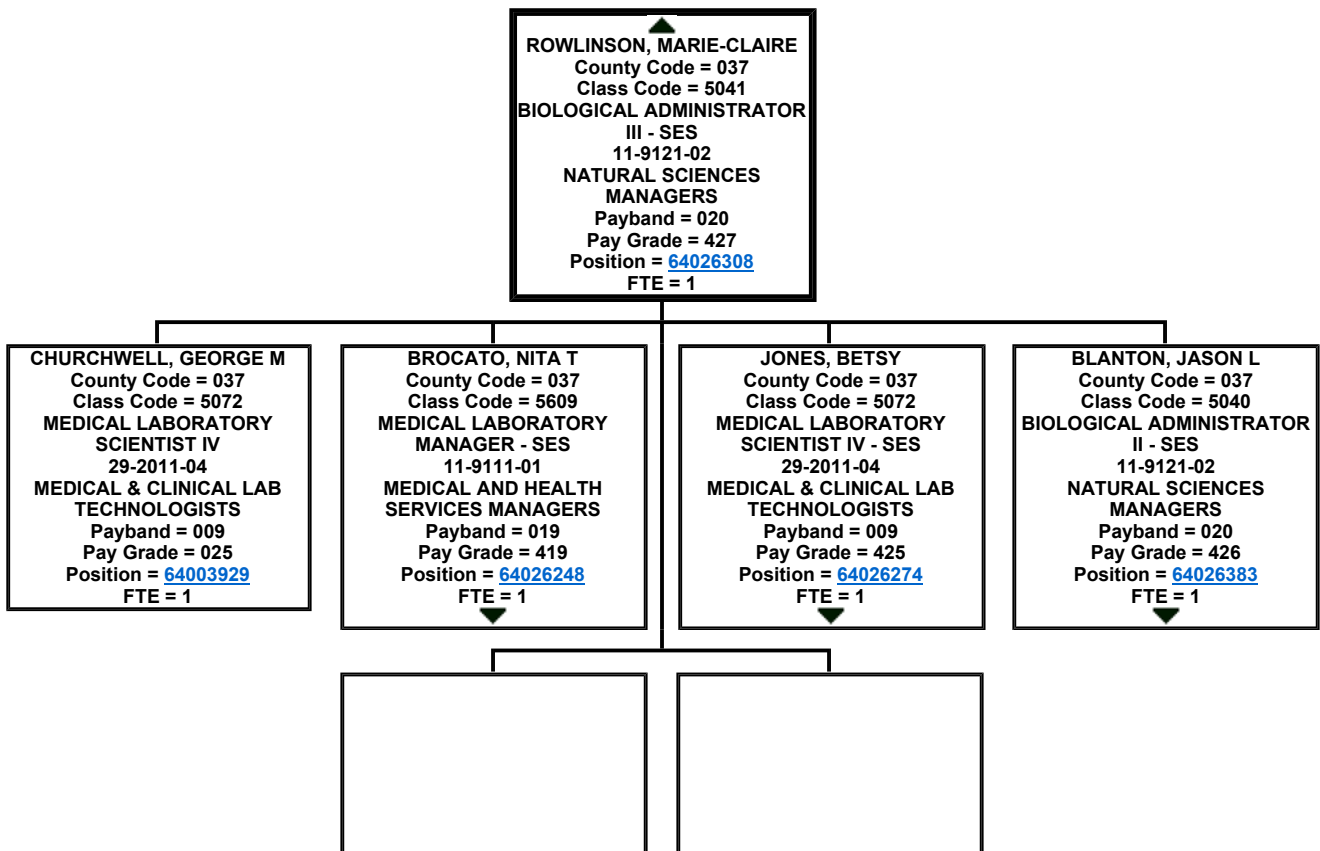
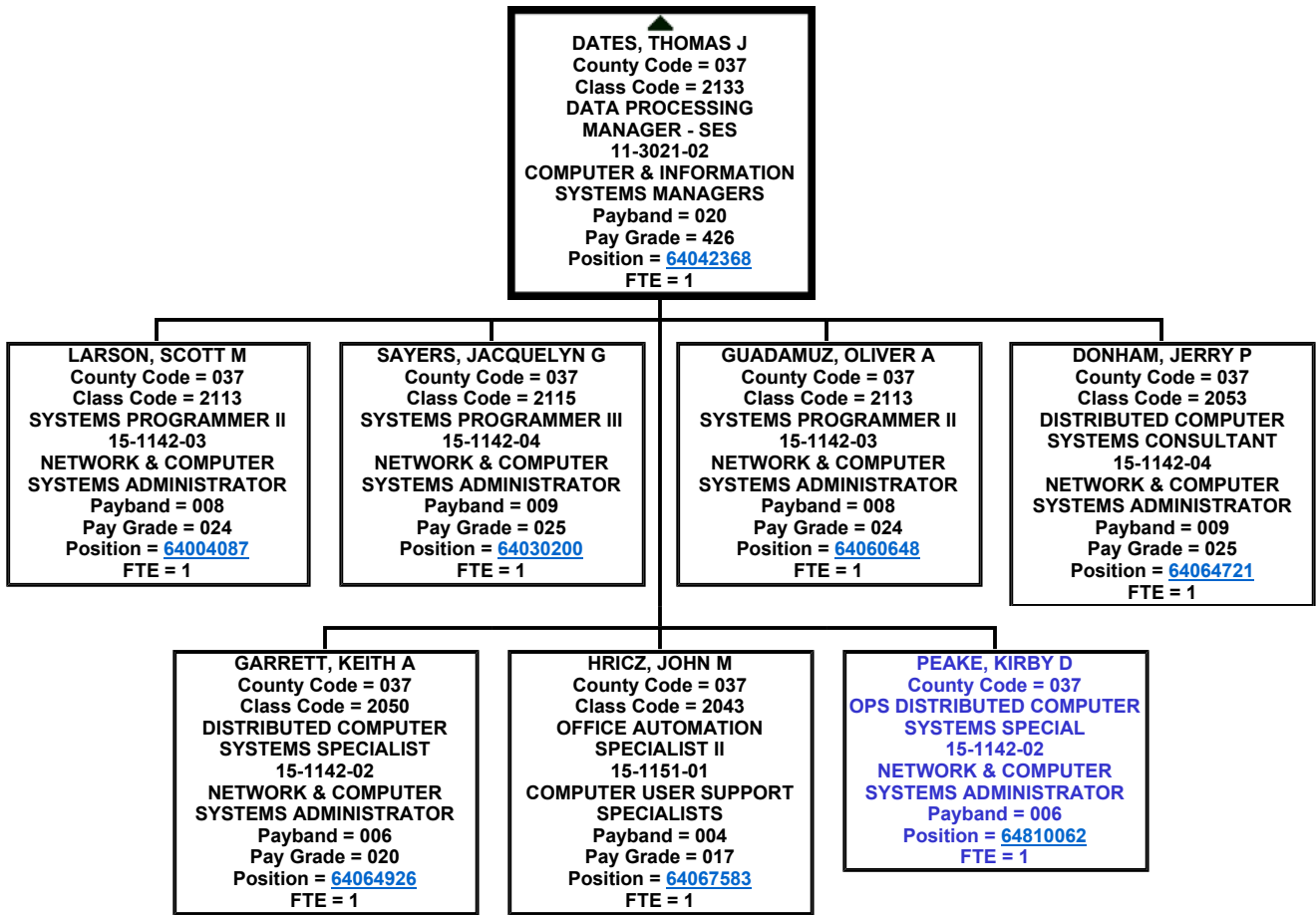






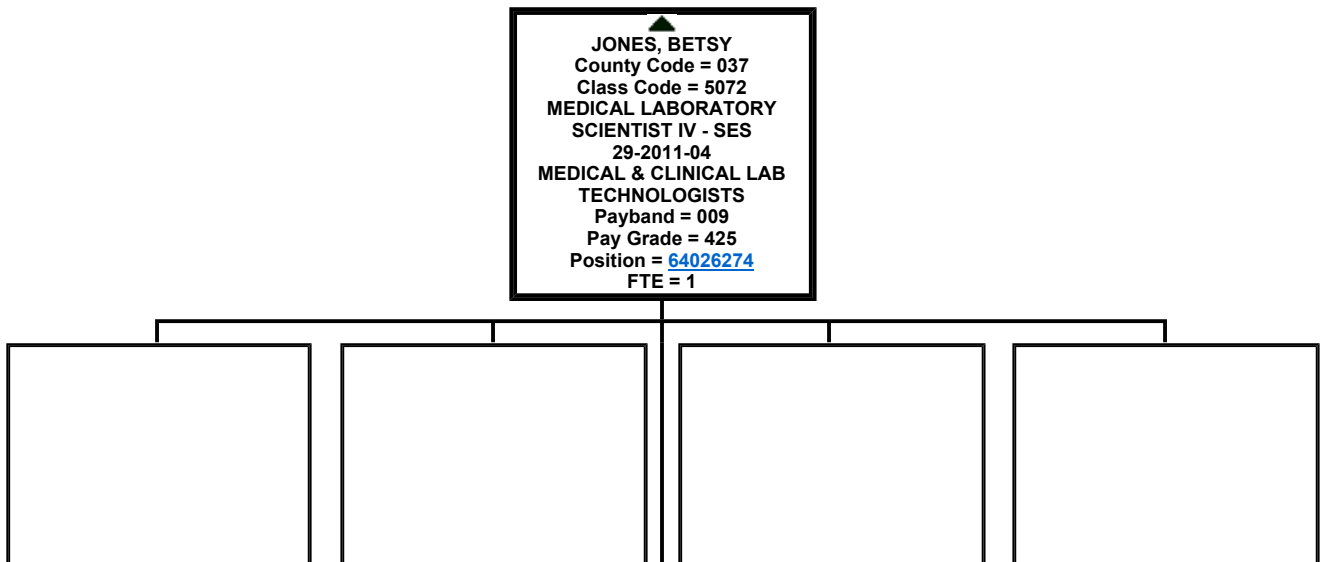
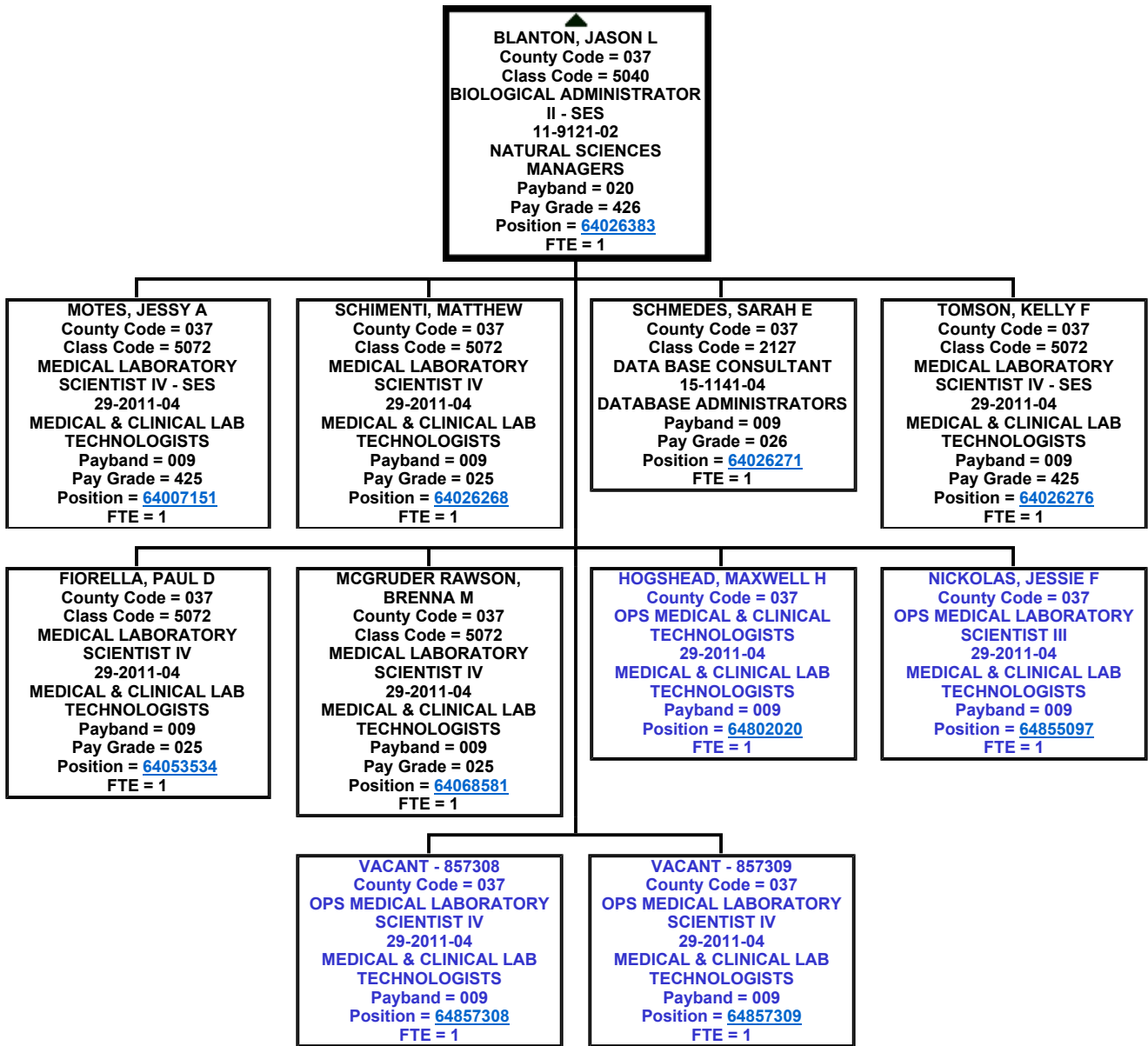






LEE, PHILIP A
County Code = 037
Class Code = 5072
MEDICAL LABORATORY
SCIENTIST IV
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 025
Position = [64046950](#)
FTE = 1

PEDROSA, MARIA DE LOS A
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 022
Position = [64085129](#)
FTE = 1



BURDEN, ELIZABETH A
 County Code = 037
 Class Code = 5071
 MEDICAL LABORATORY
 SCIENTIST III - SES
 29-2011-04
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 009
 Pay Grade = 422
 Position = [64026285](#)
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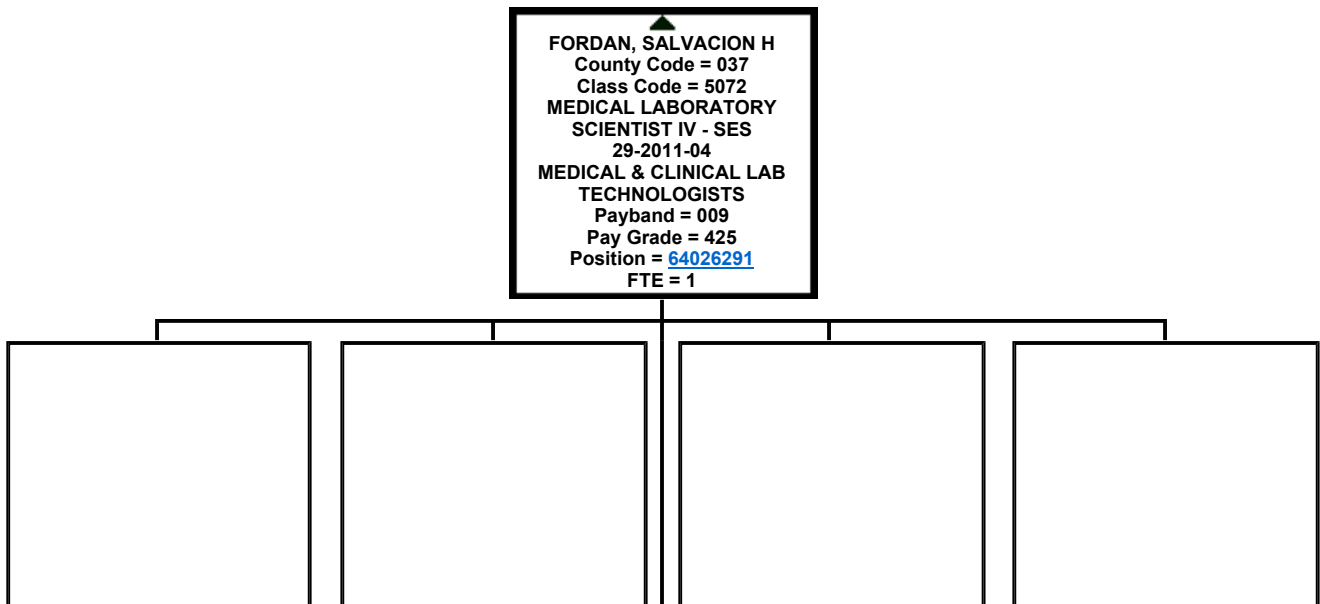
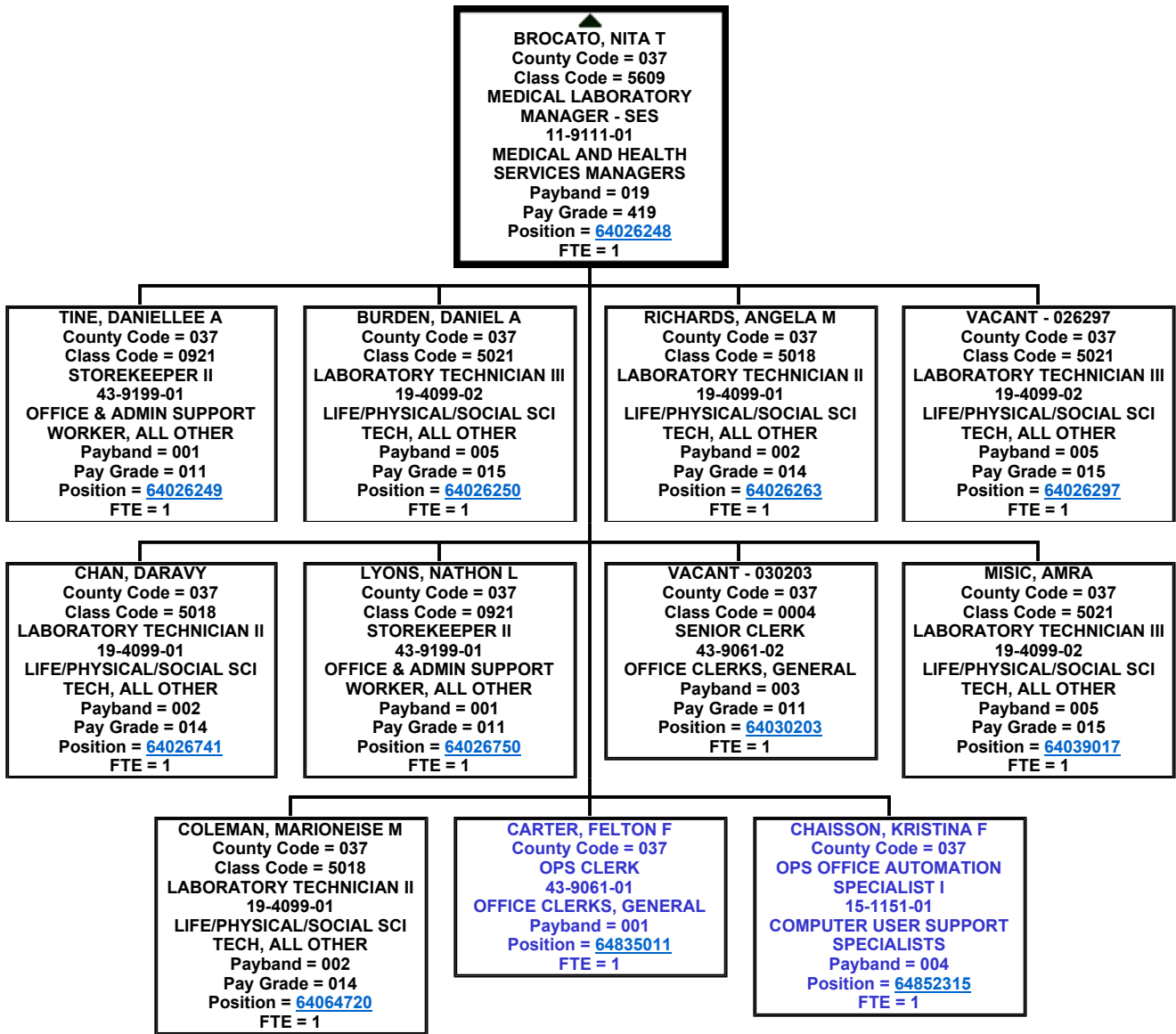
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 County Code = 037
 Class Code = 5071
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 29-2011-04
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
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 Pay Grade = 422
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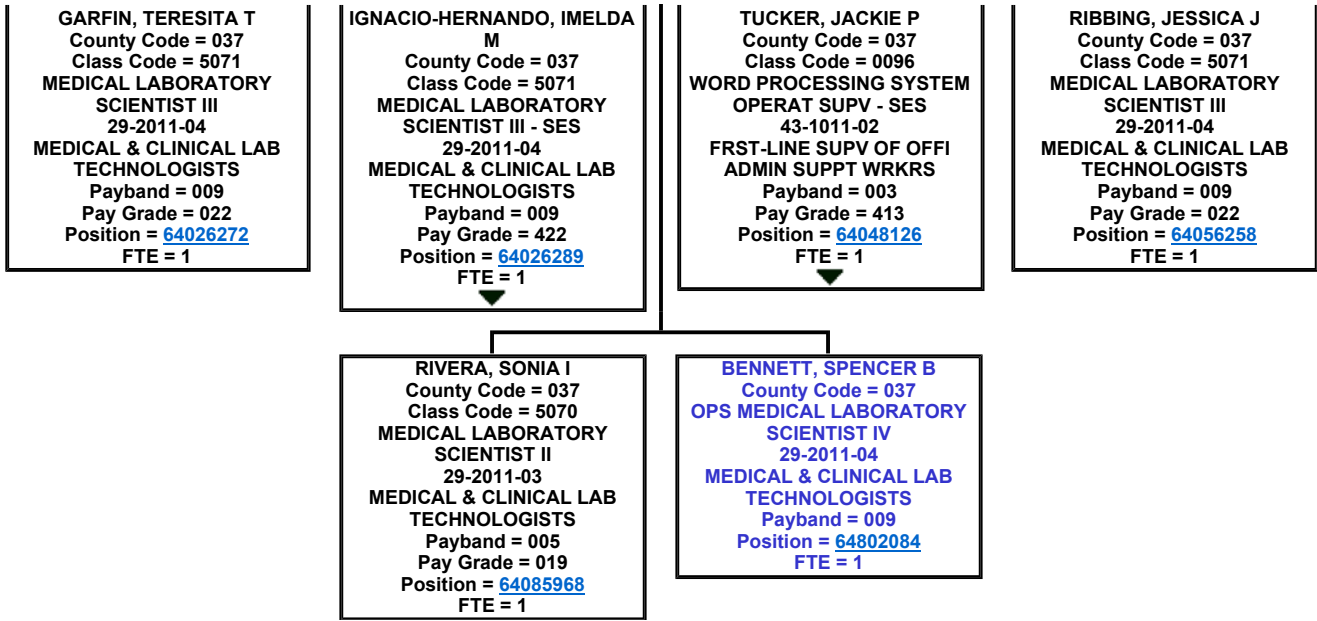
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 Class Code = 5072
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 29-2011-04
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
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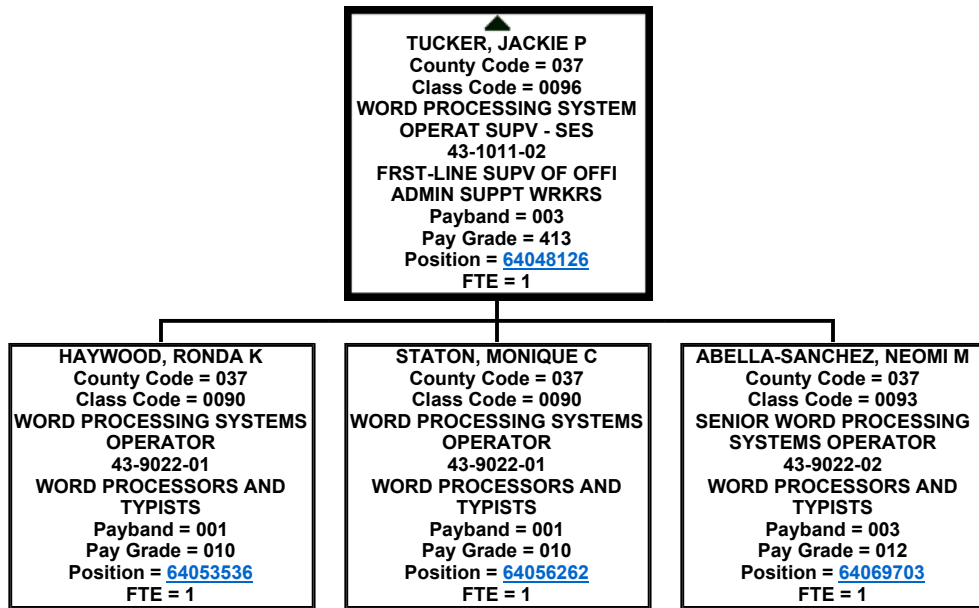
HARPER, DERRICK J
 County Code = 037
 Class Code = 5021
 LABORATORY TECHNICIAN III
 19-4099-02
 LIFE/PHYSICAL/SOCIAL SCI
 TECH, ALL OTHER
 Payband = 005
 Pay Grade = 015
 Position = [64053434](#)
 FTE = 1

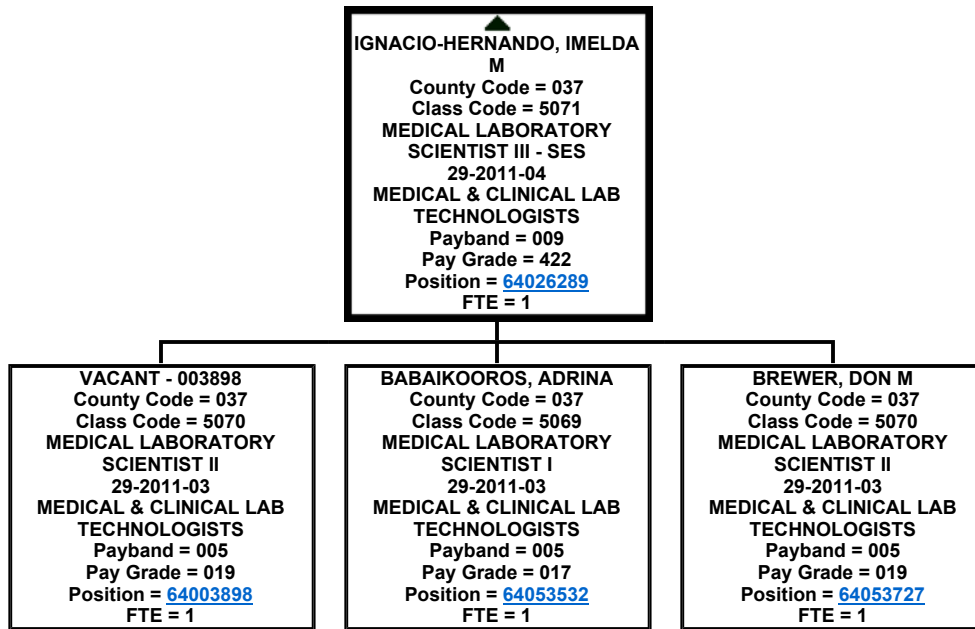
LOCKLEY, ALVA E
 County Code = 037
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64064709](#)
 FTE = 1

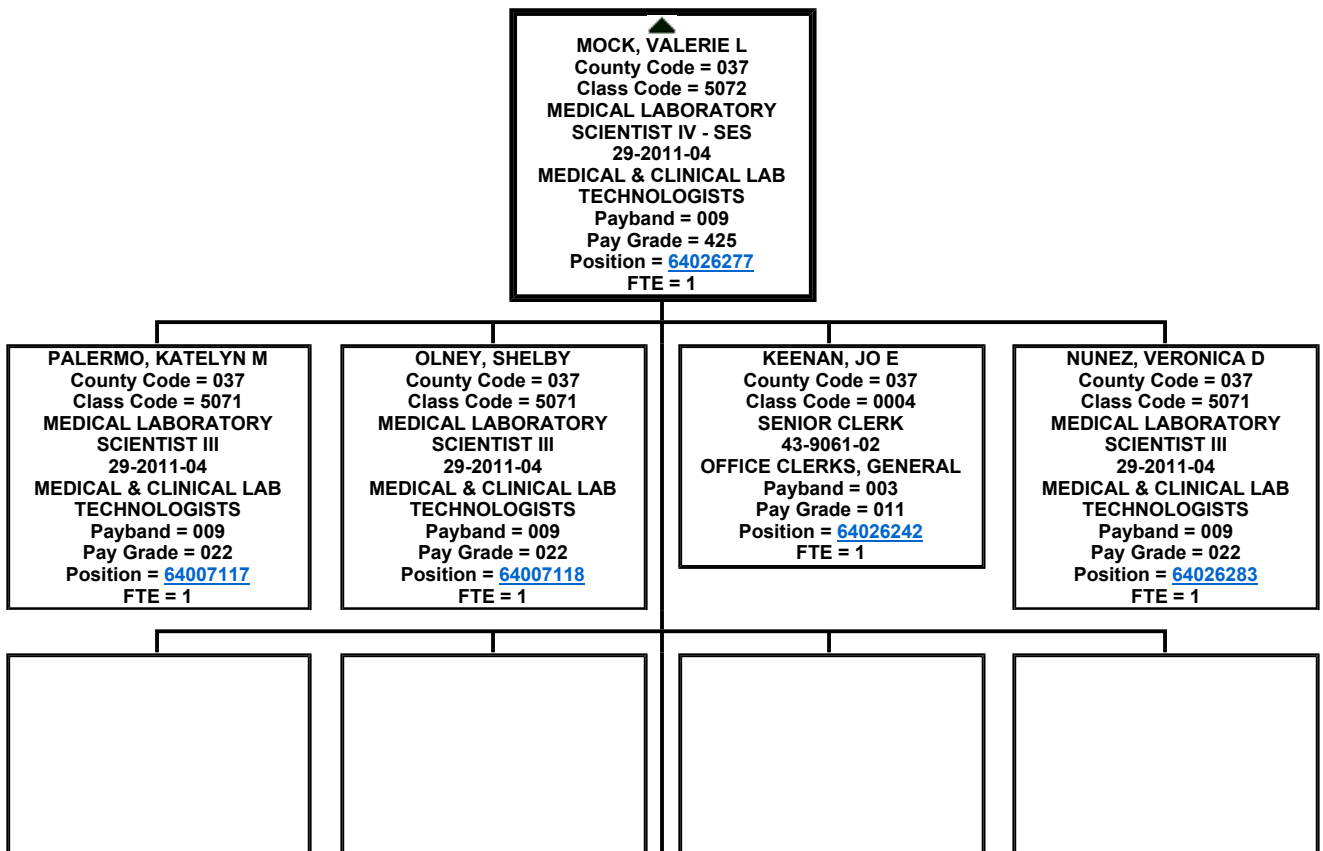
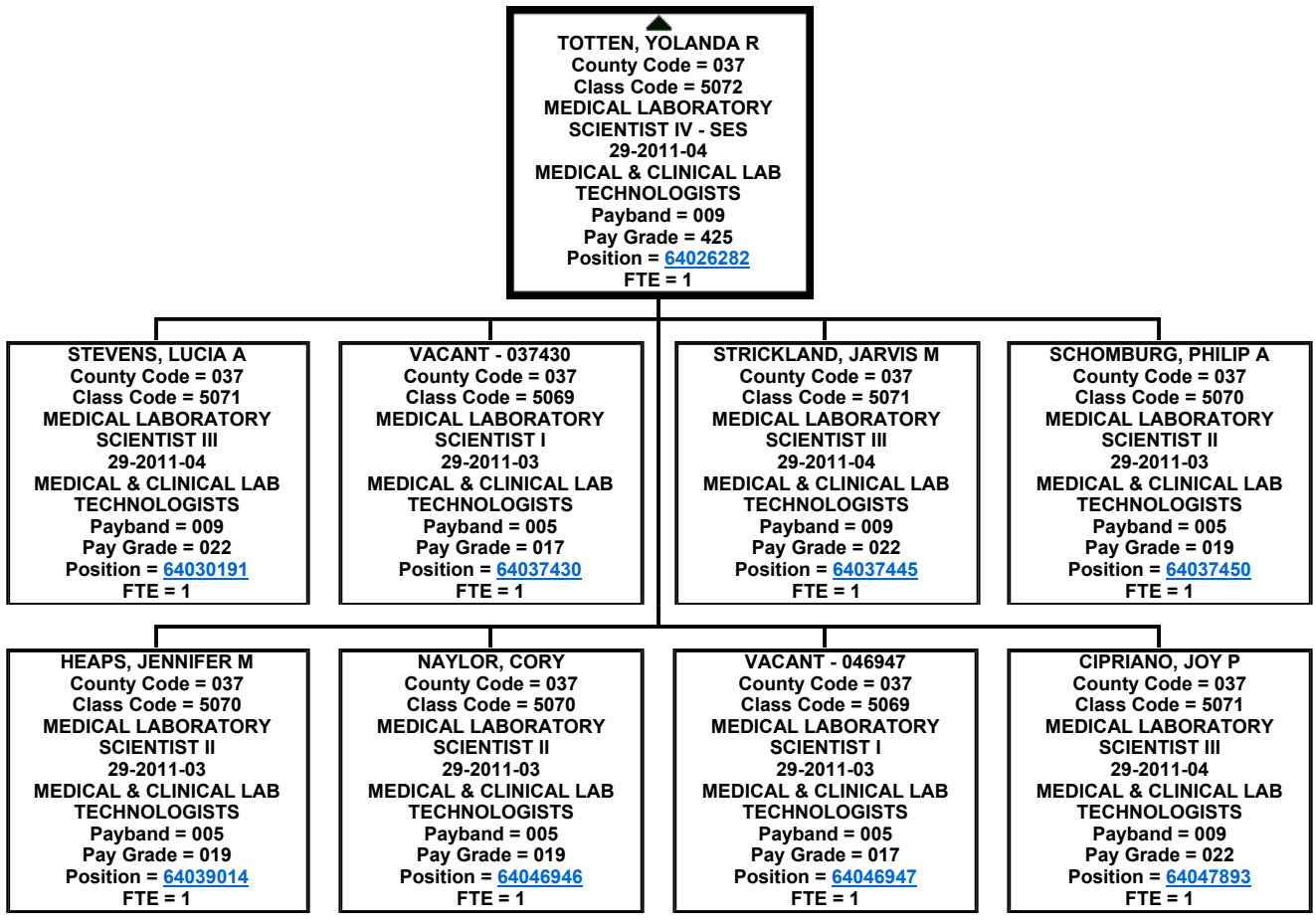
FREEMAN, DEBORAH
 County Code = 037
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64067590](#)
 FTE = 1

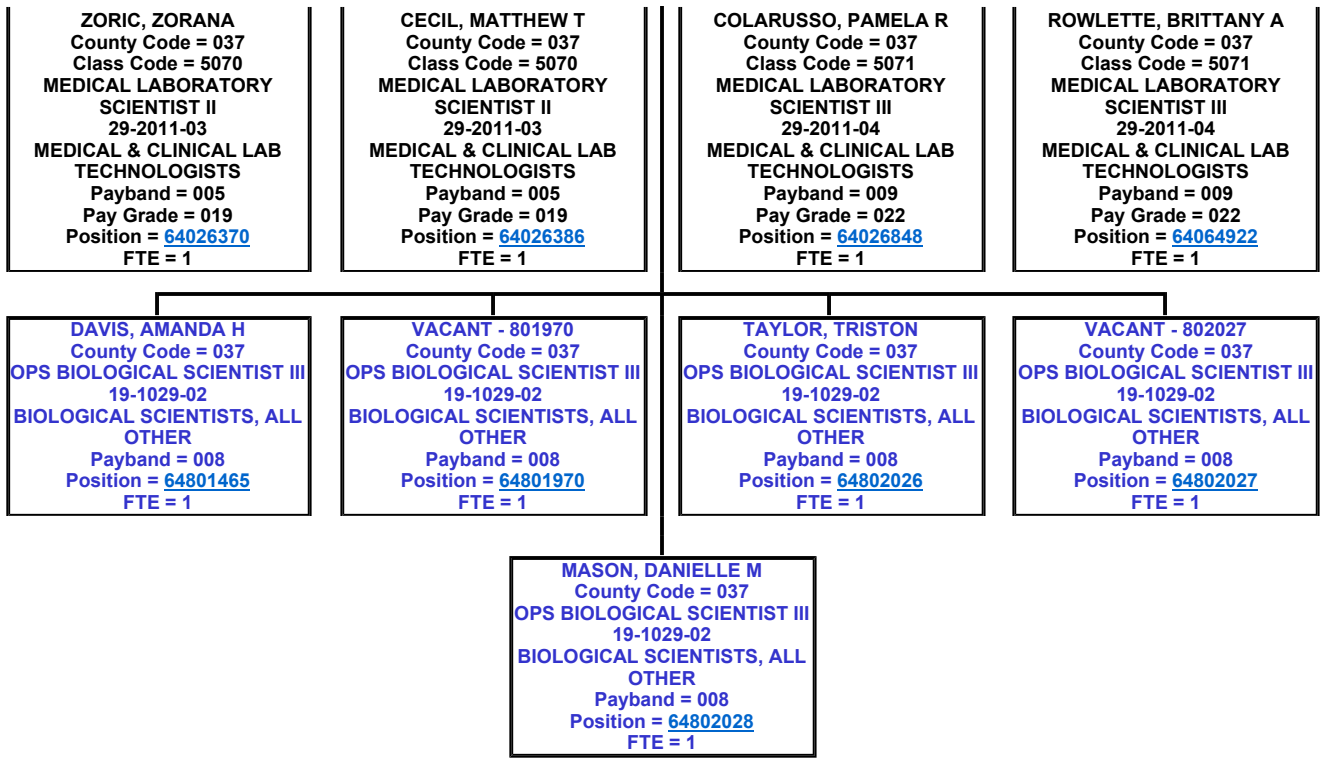


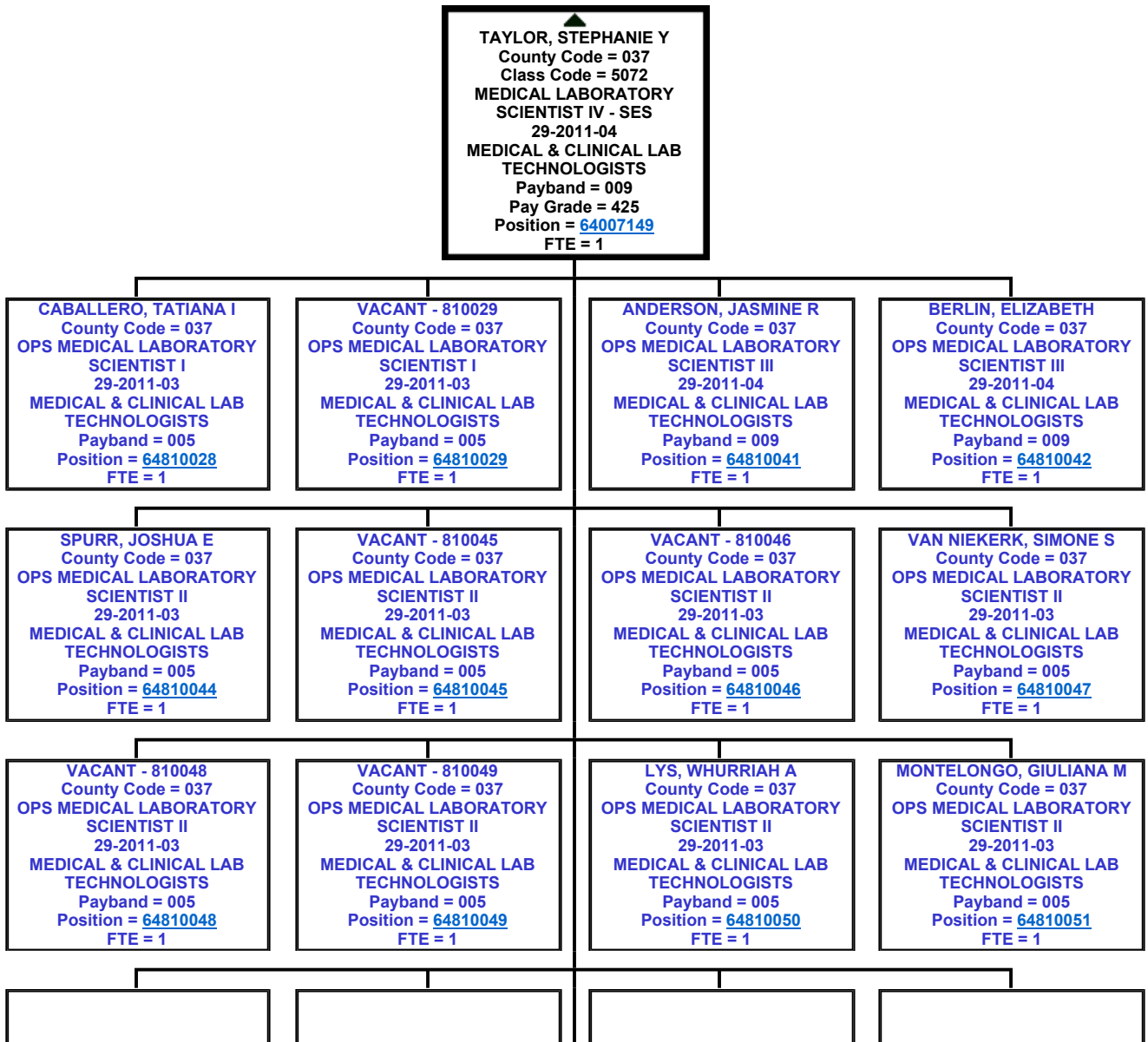
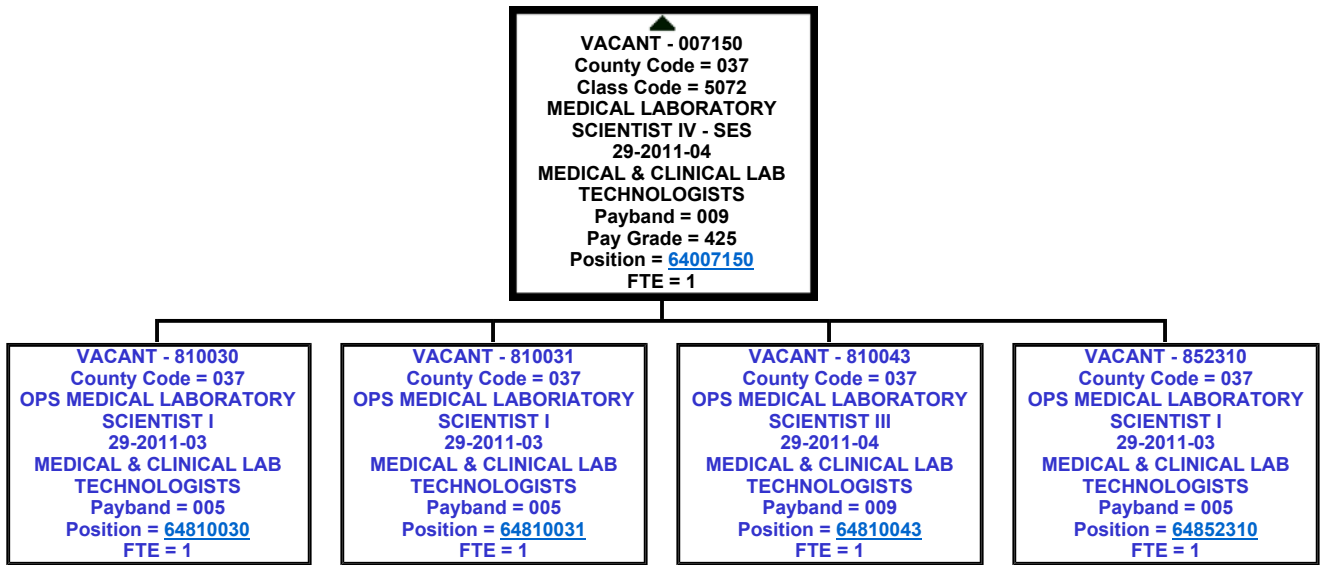


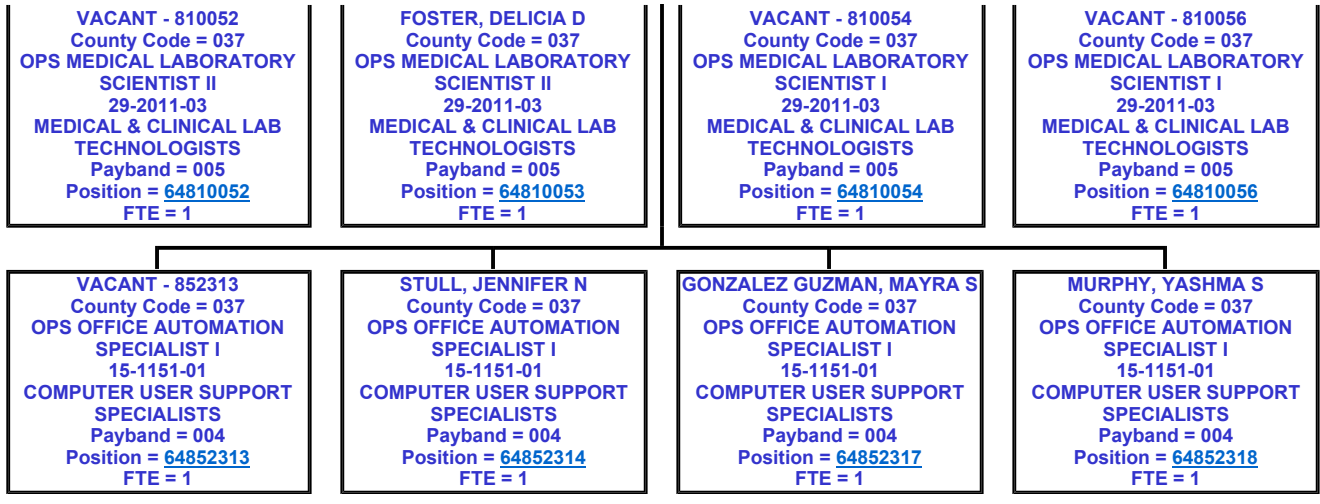


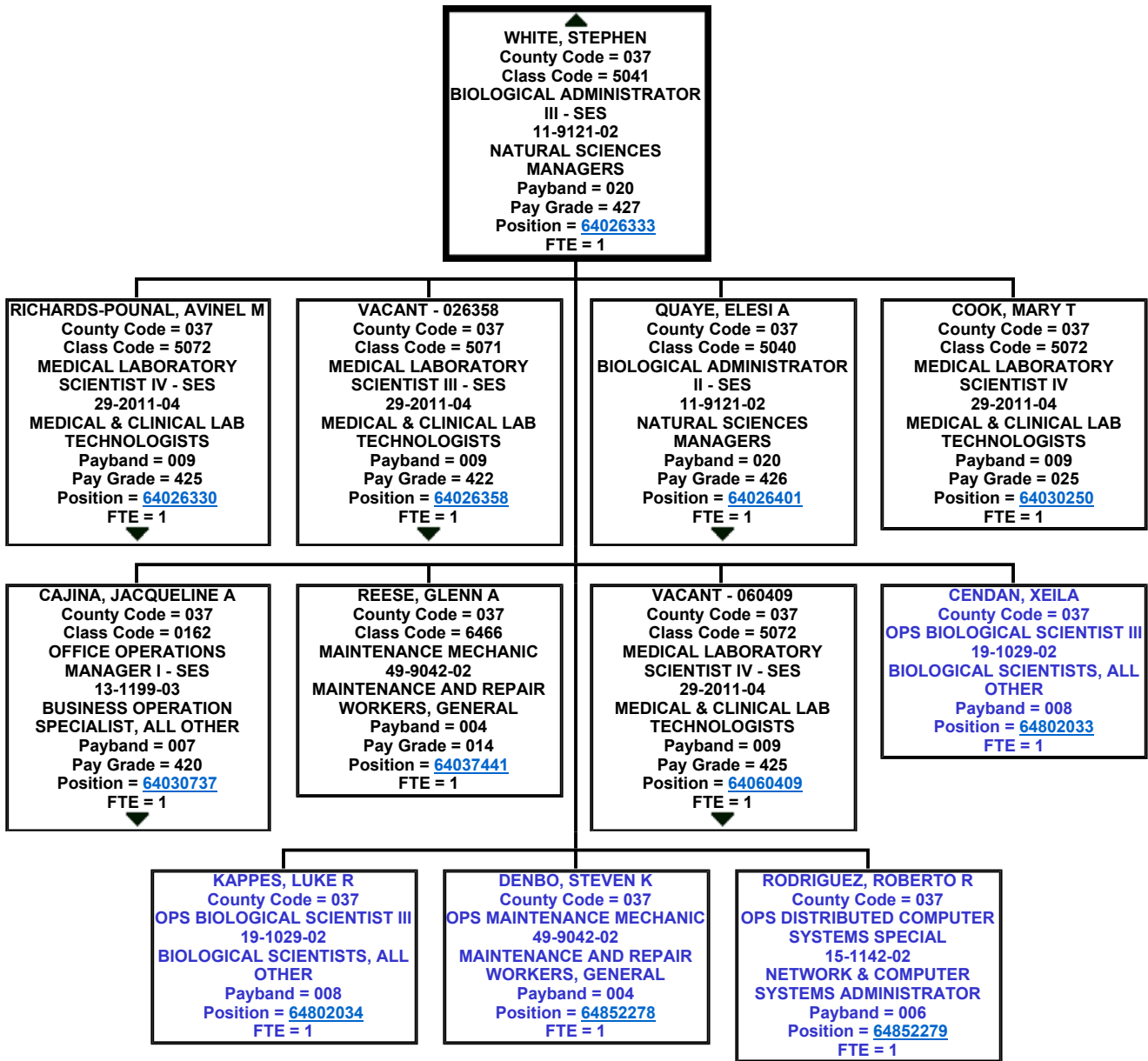








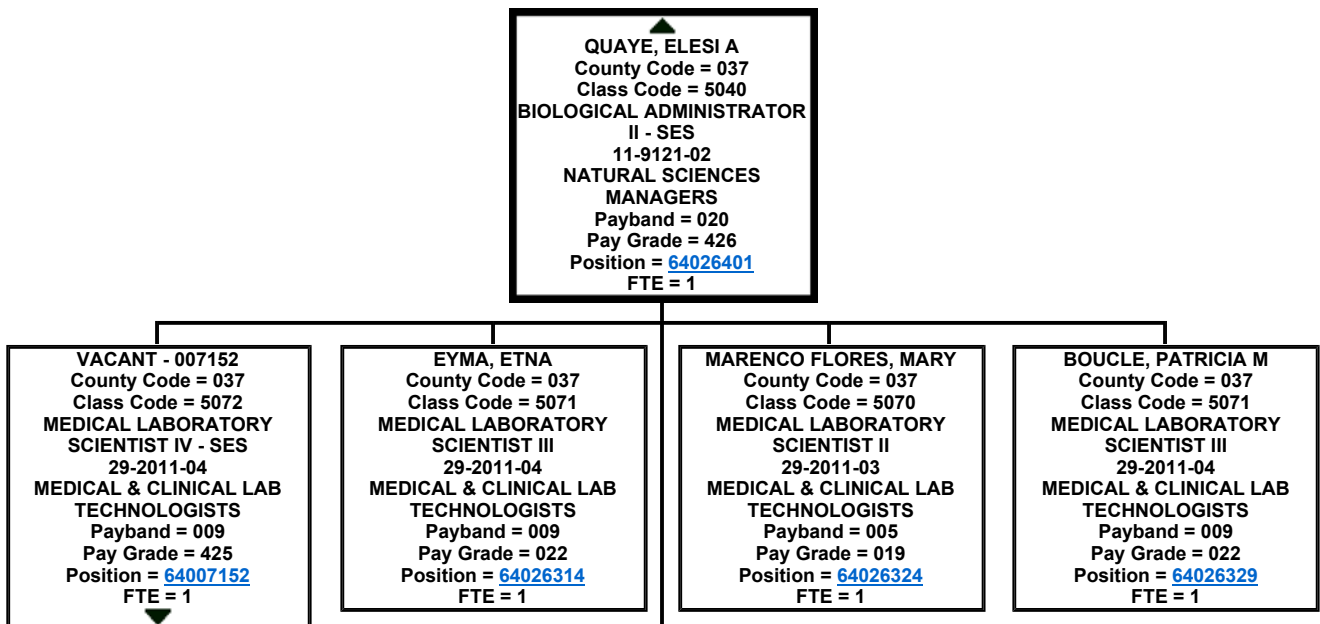
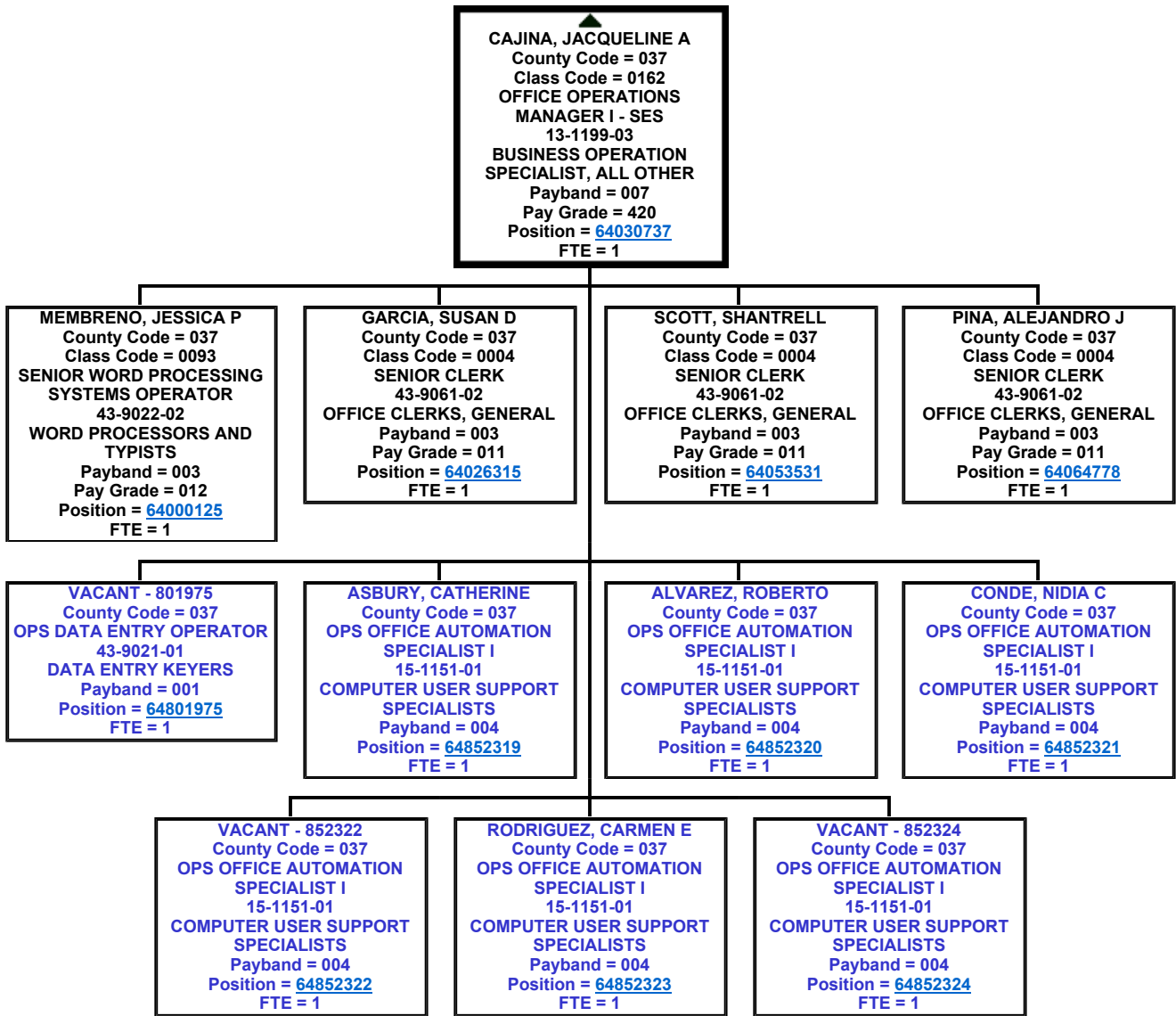


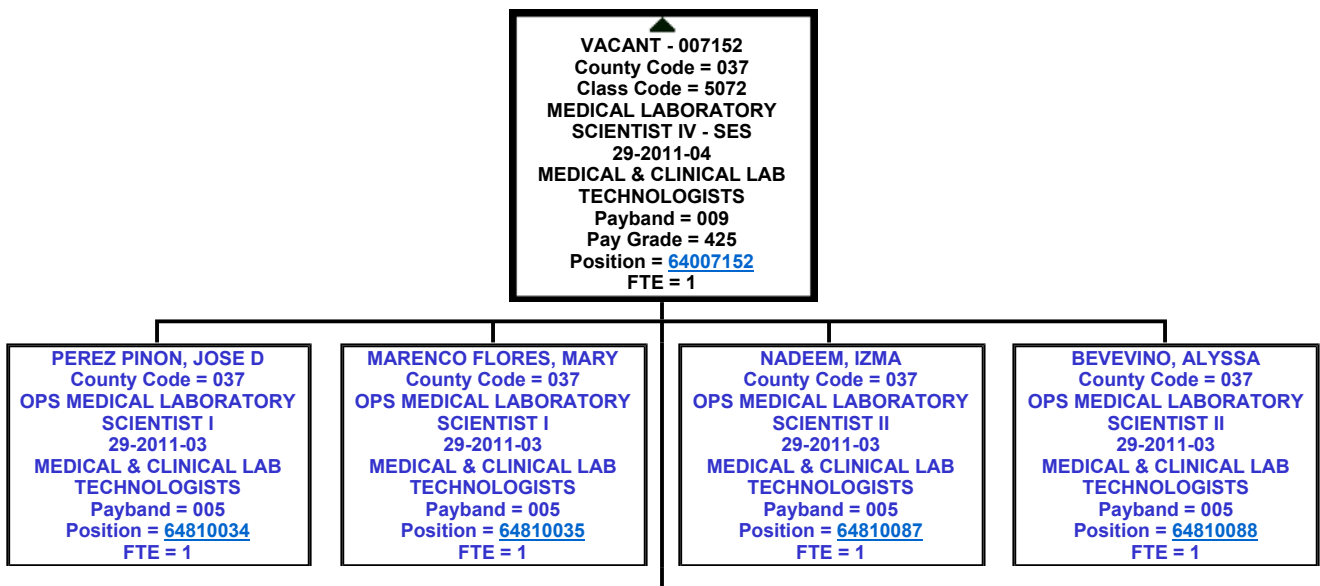
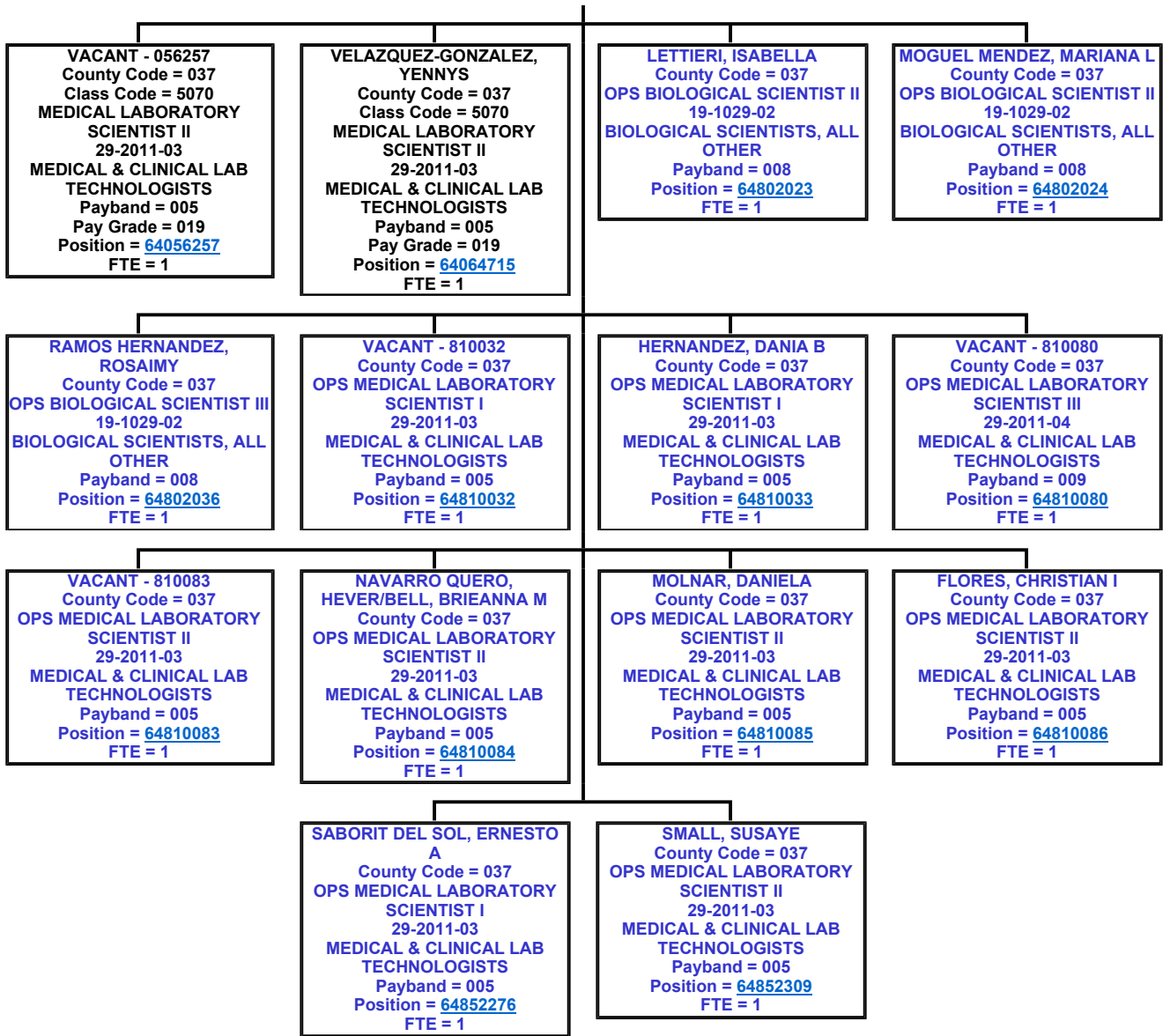


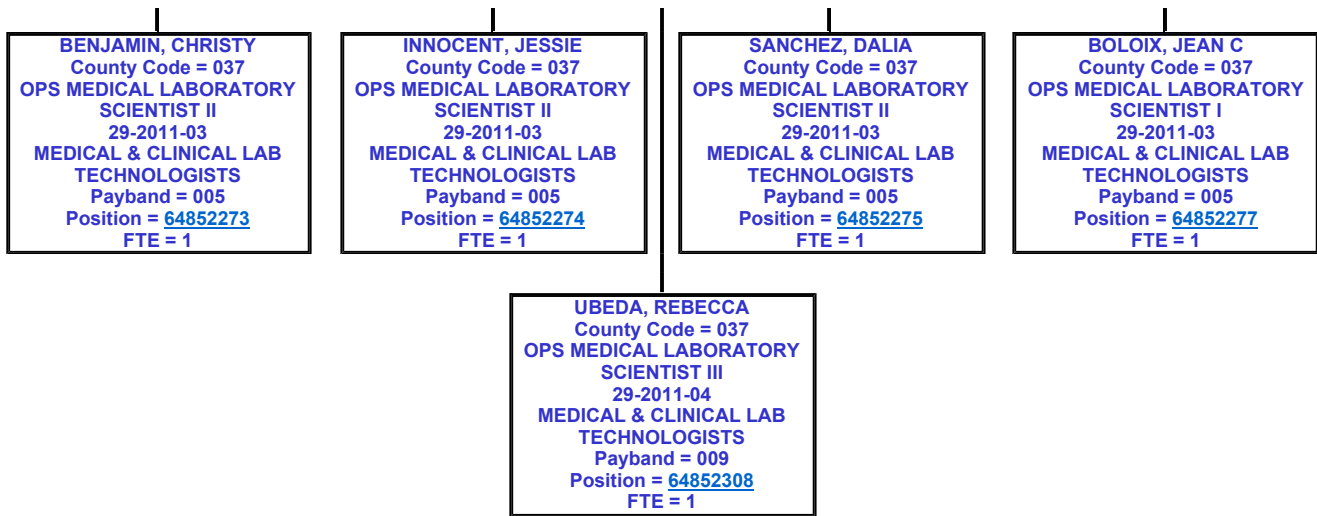
RAMOS-RYAN, JESSICA M
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 022
Position = [64007122](#)
FTE = 1

BUSTOS GIRALDO, MARIO A
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 022
Position = [64085130](#)
FTE = 1

WEISS, JAMES R
County Code = 037
Class Code = 5072
MEDICAL LABORATORY
SCIENTIST IV
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 025
Position = [64085747](#)
FTE = 1



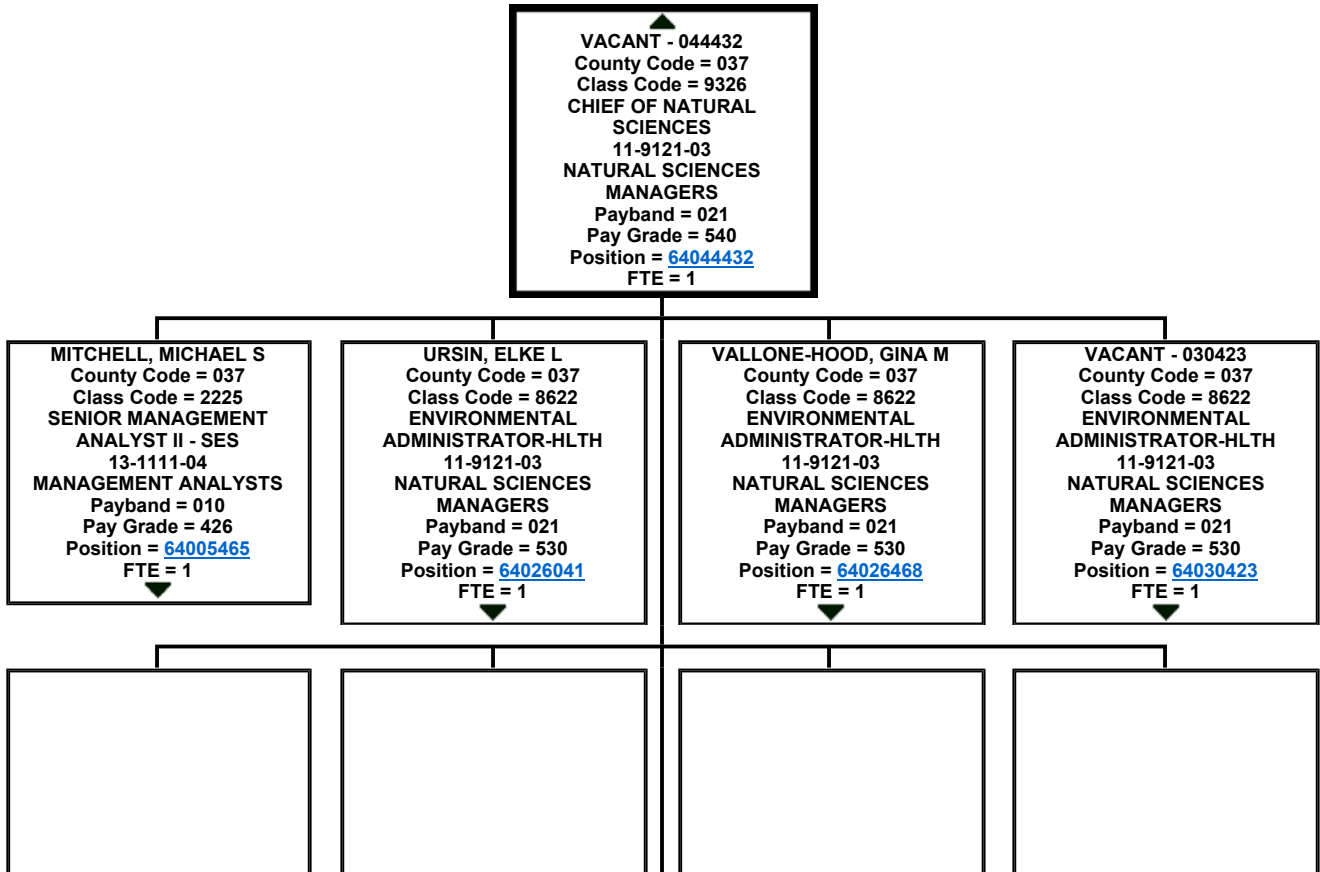
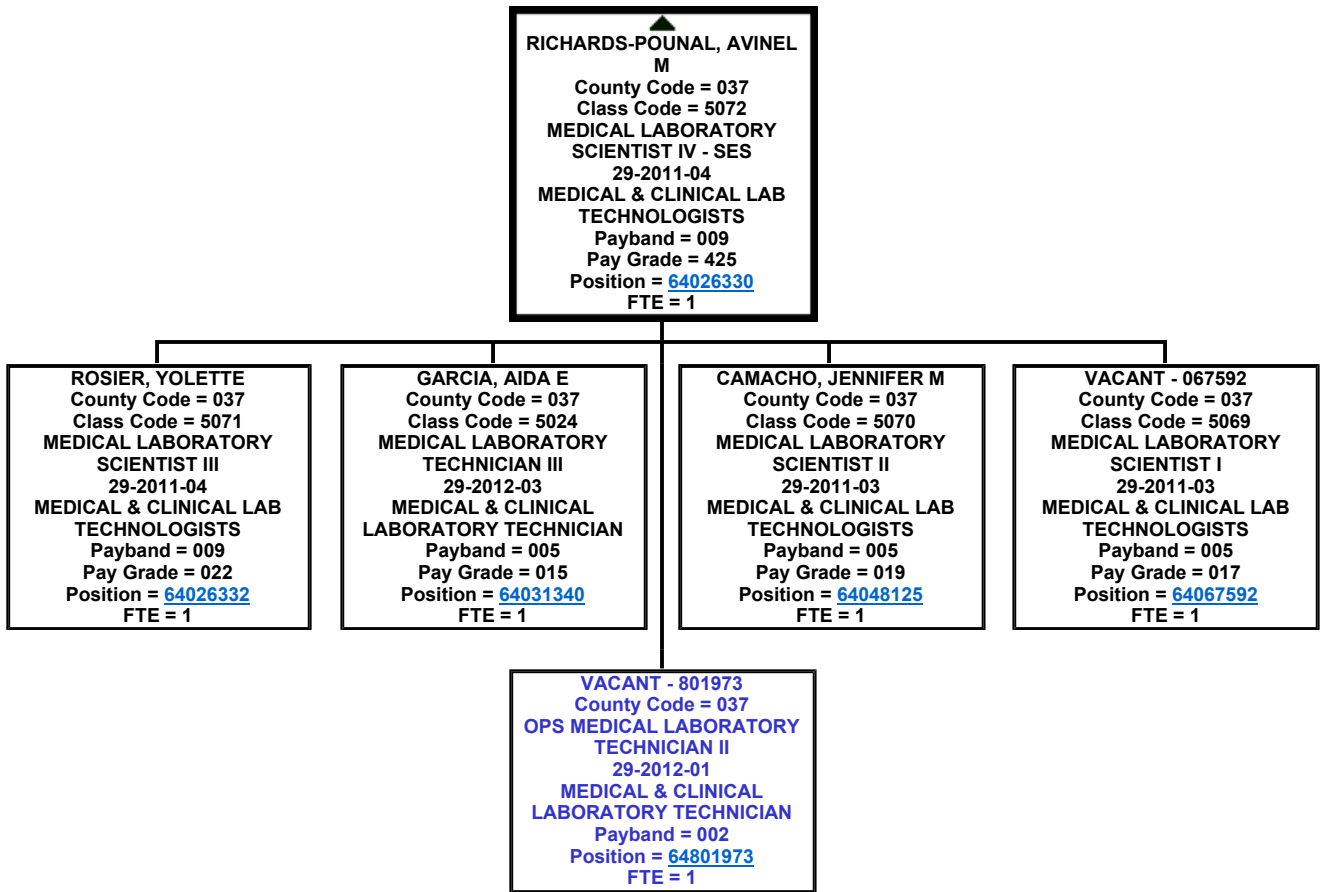


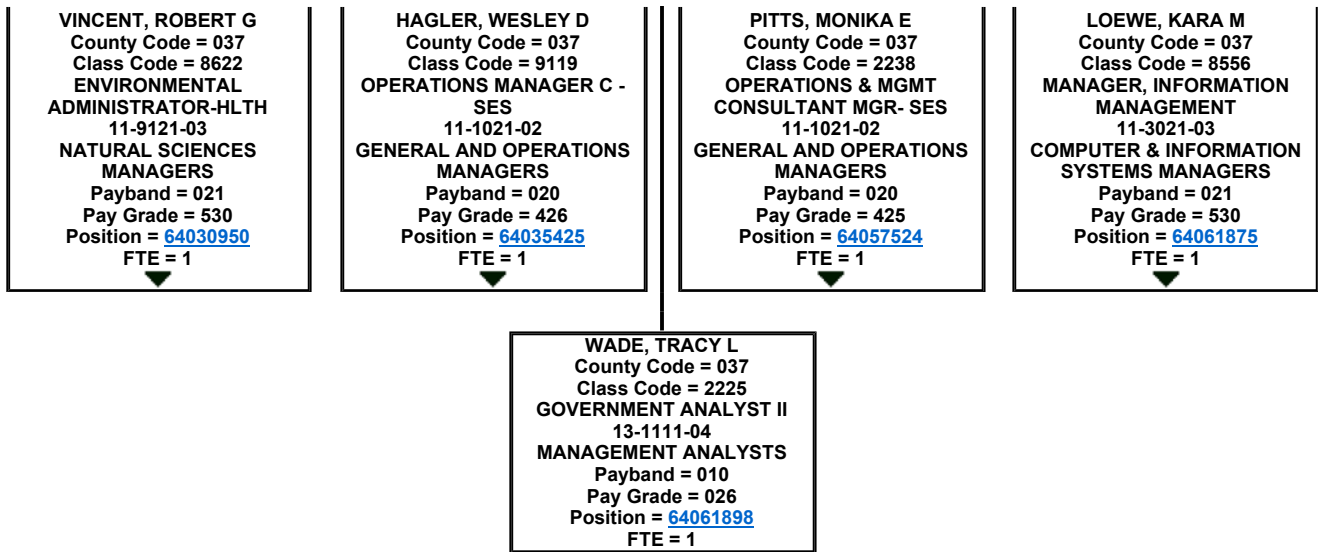


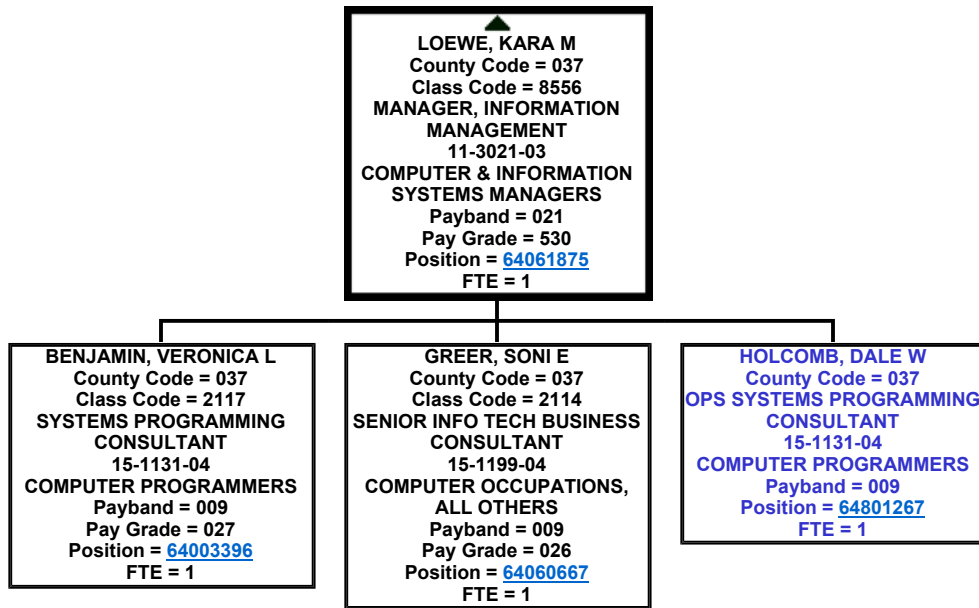
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County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III - SES
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 422
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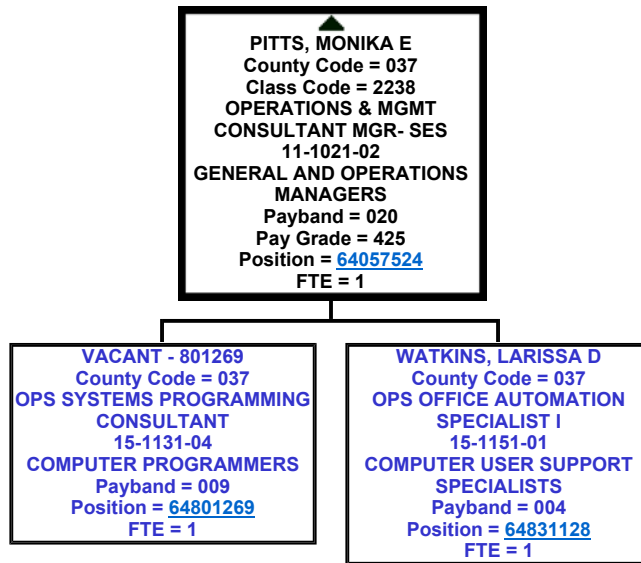
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County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64000801](#)
FTE = 1

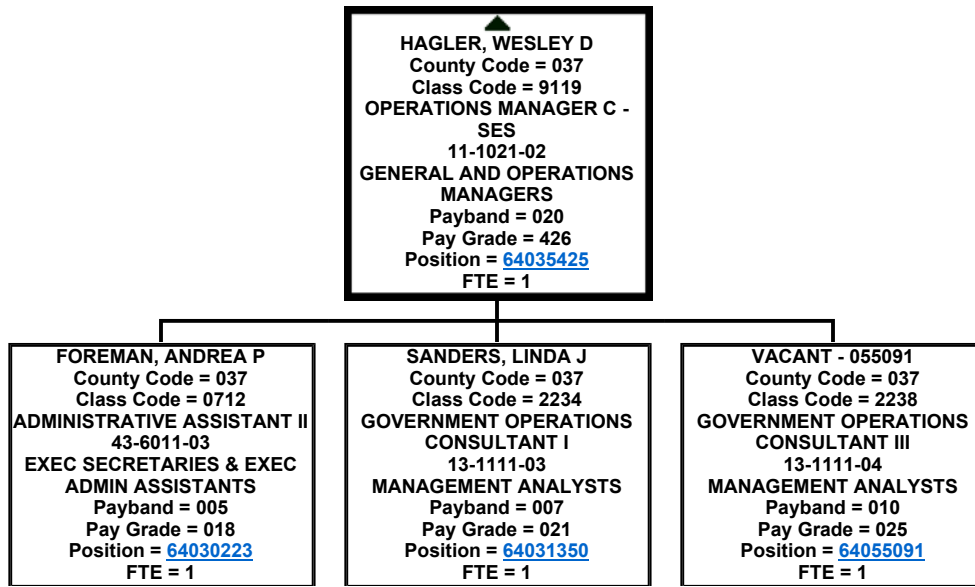
PEREZ, CARLOS A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026321](#)
FTE = 1

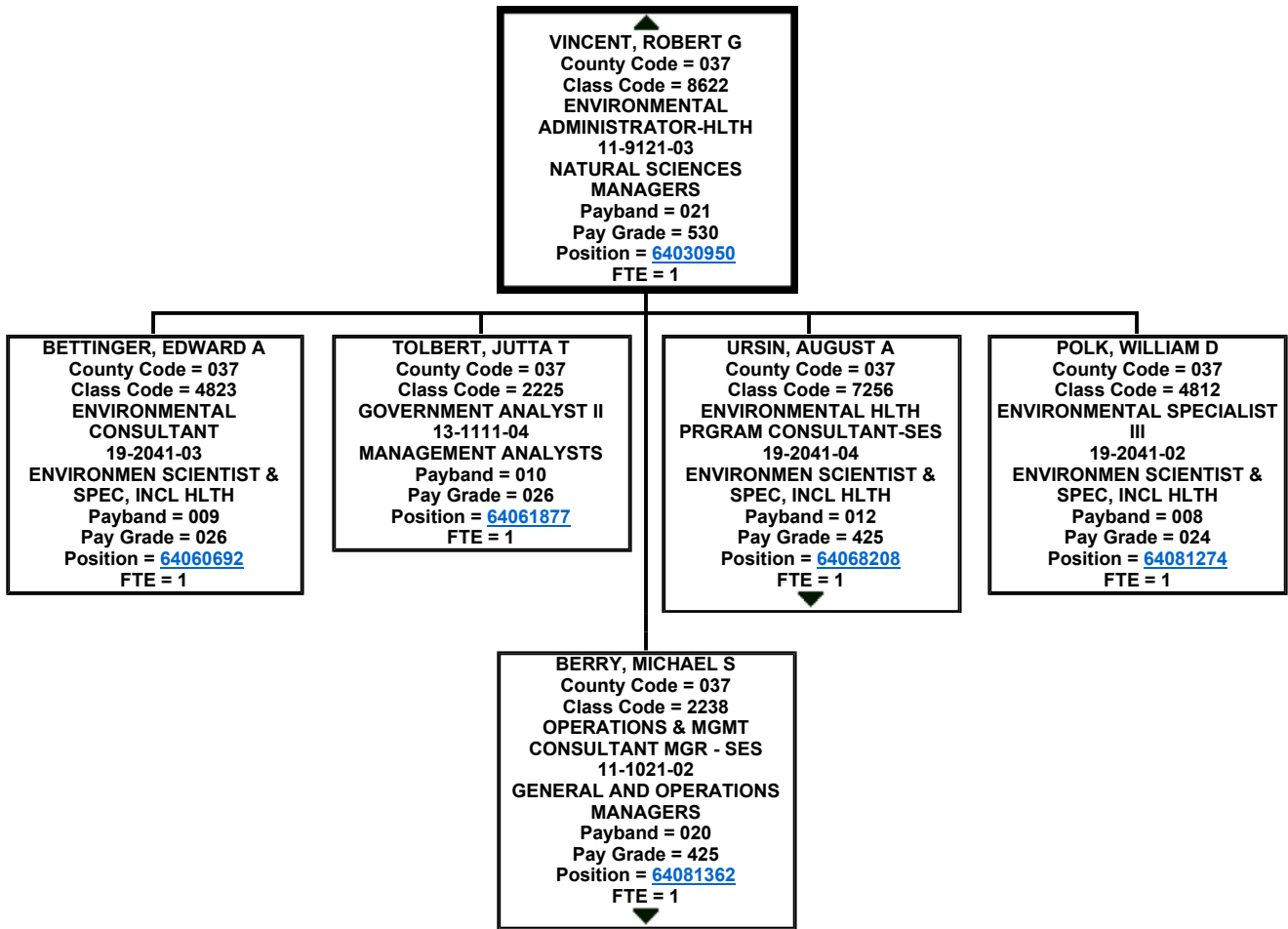


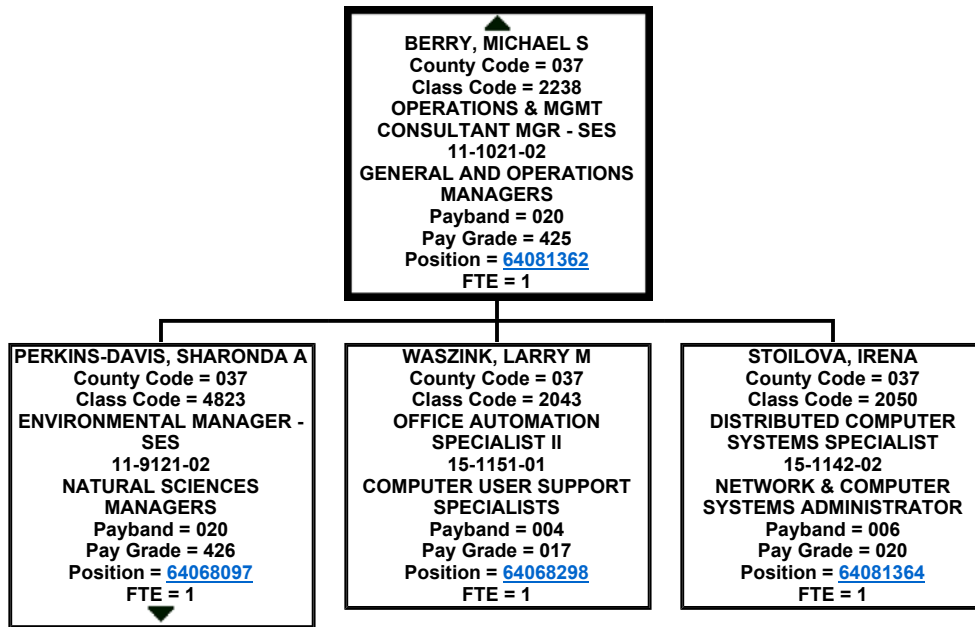


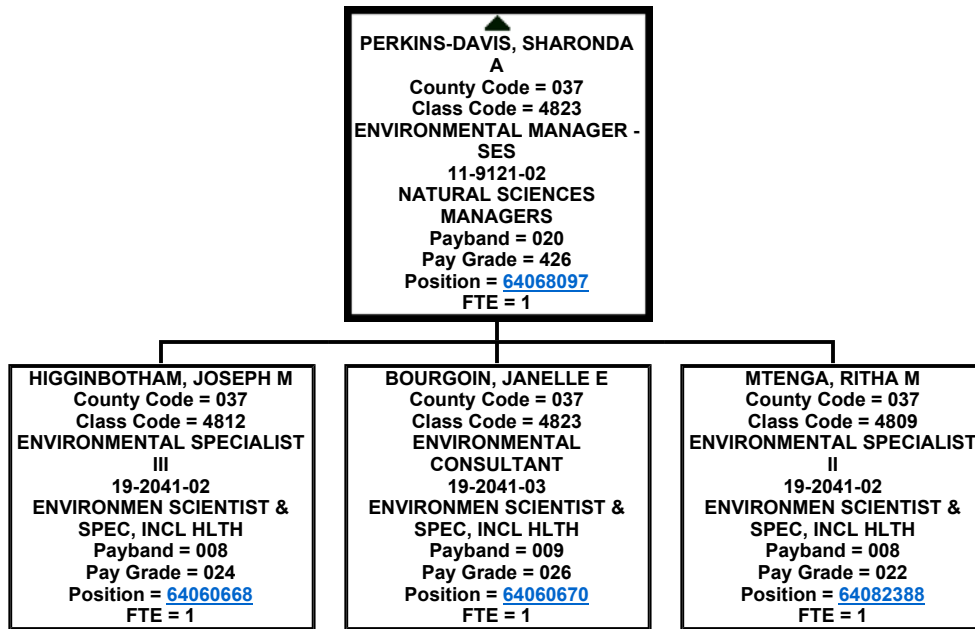


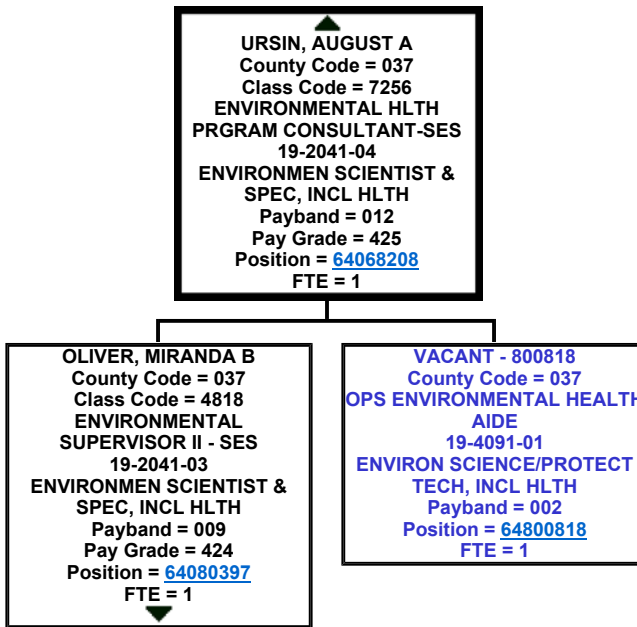


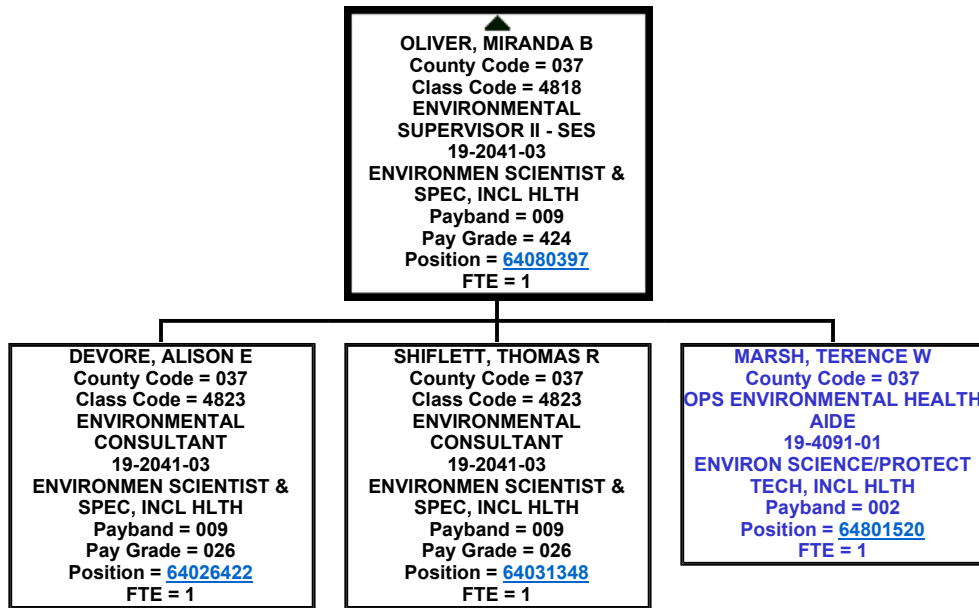


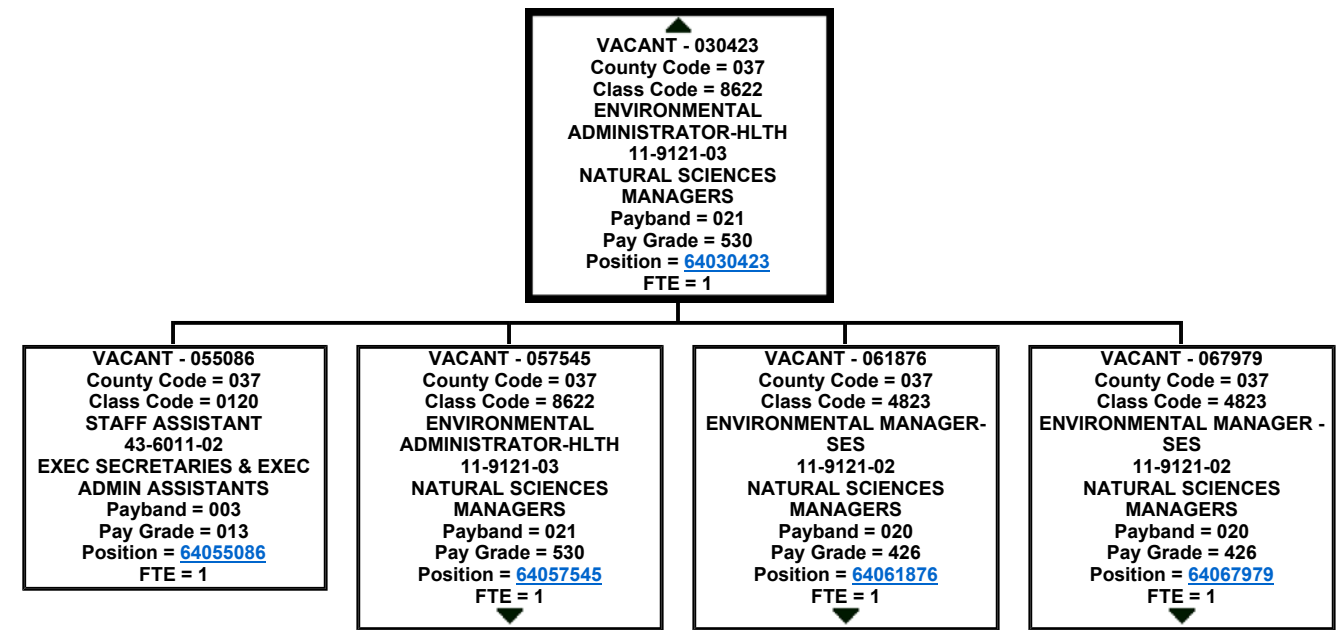


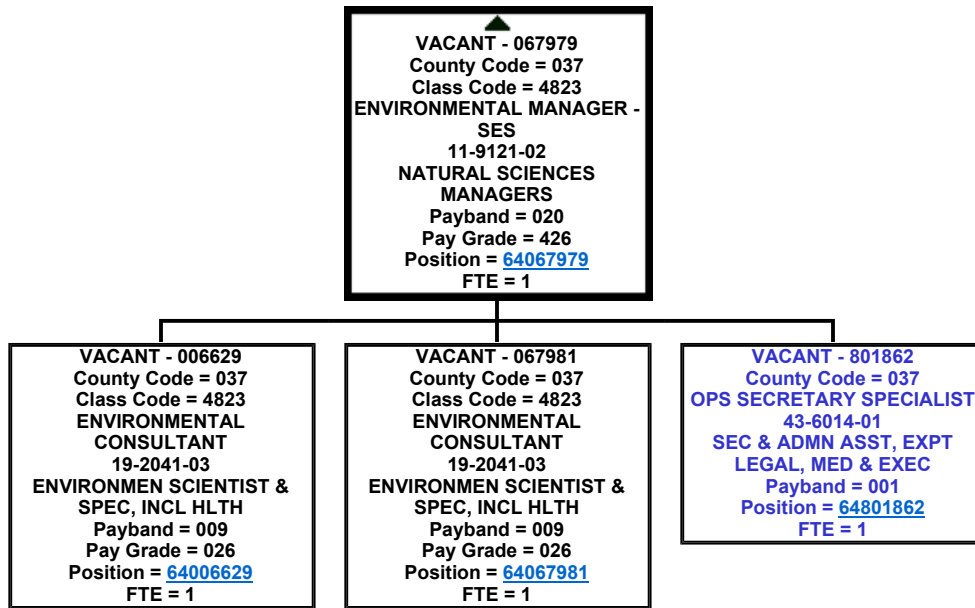


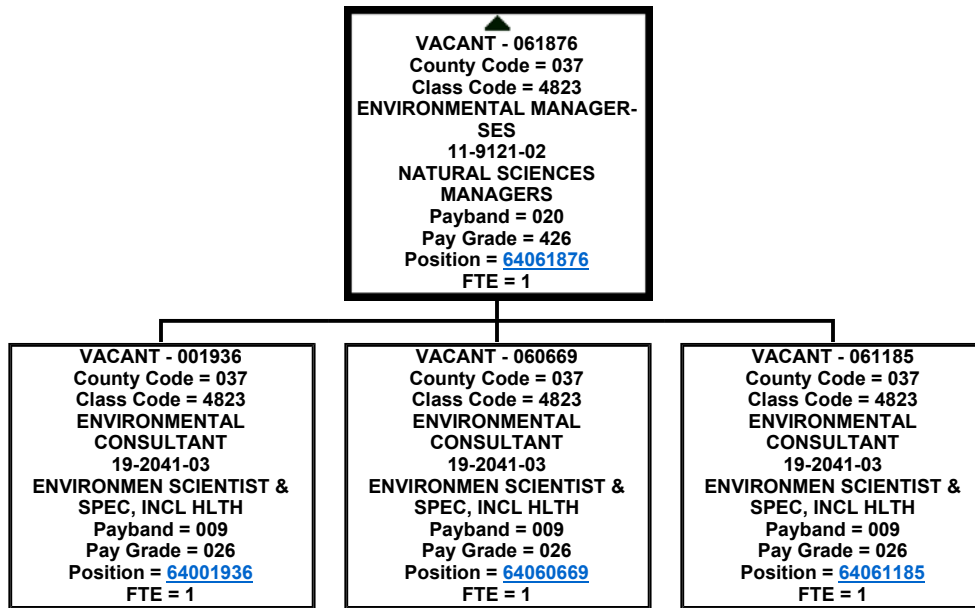








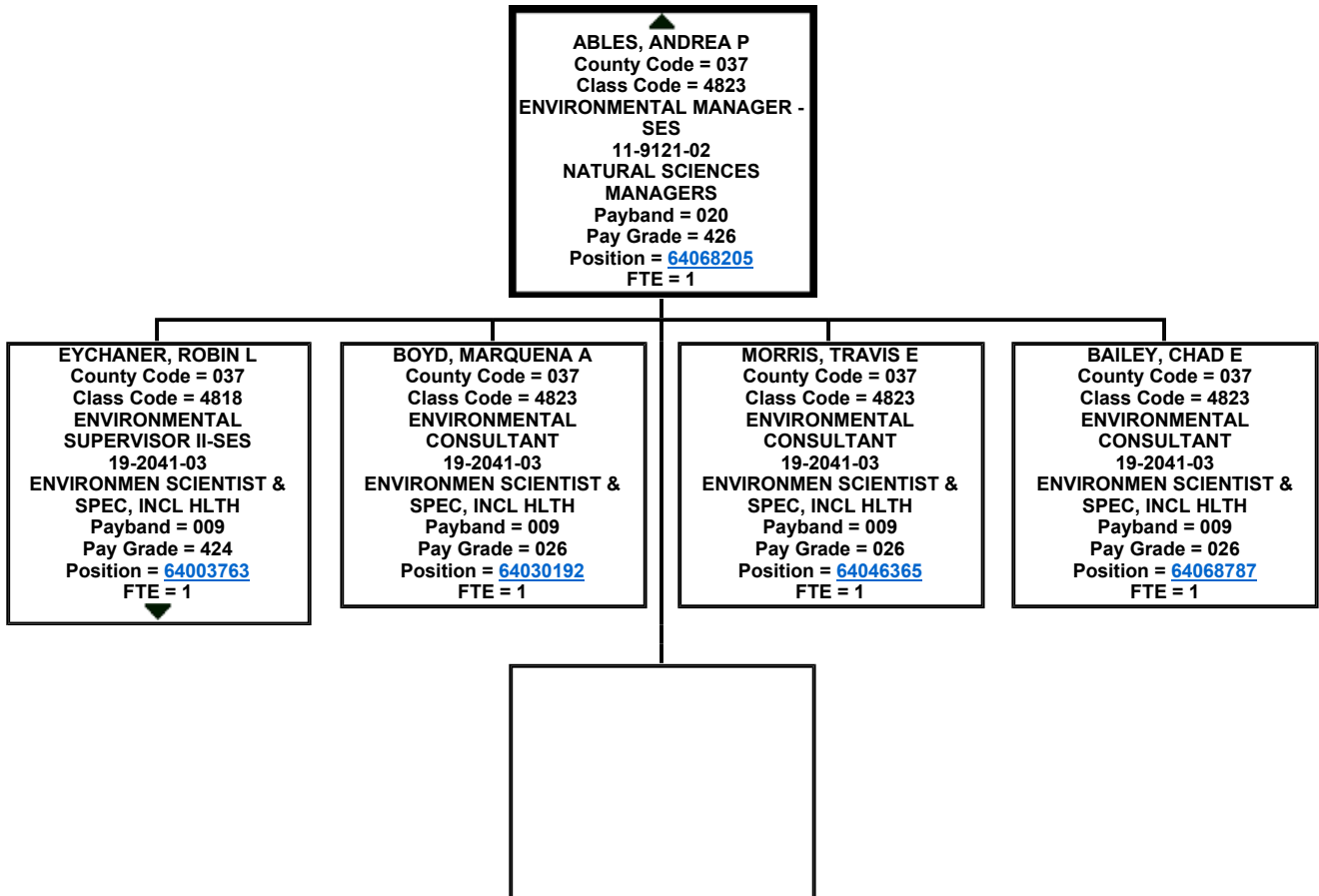
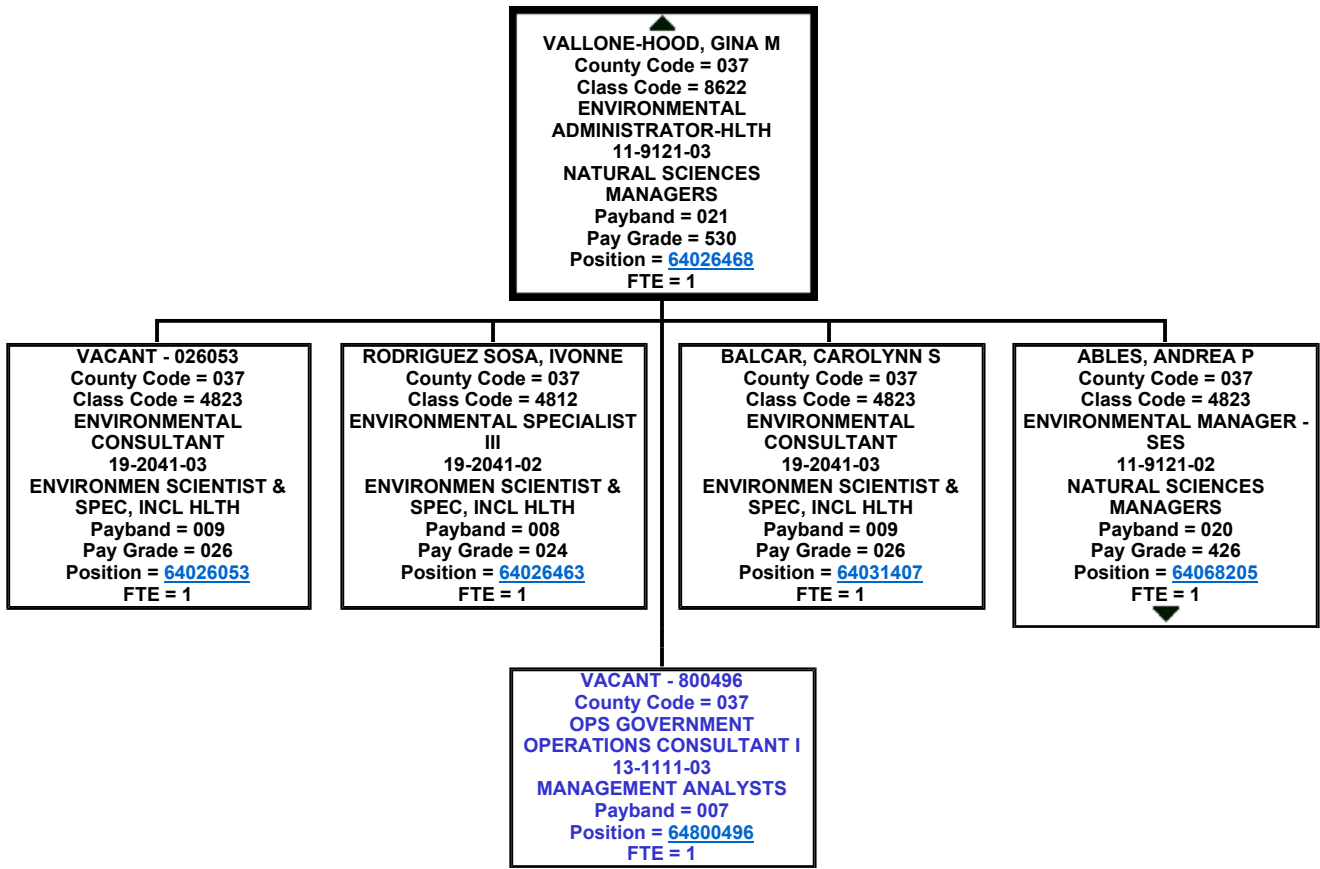




VACANT - 057545
County Code = 037
Class Code = 8622
ENVIRONMENTAL
ADMINISTRATOR-HLTH
11-9121-03
NATURAL SCIENCES
MANAGERS
Payband = 021
Pay Grade = 530
Position = [64057545](#)
FTE = 1

VACANT - 026492
County Code = 037
Class Code = 7256
ENVIRONMENTAL HLTH
PRGRAM CONSULTANT-SES
19-2041-04
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 012
Pay Grade = 425
Position = [64026492](#)
FTE = 1

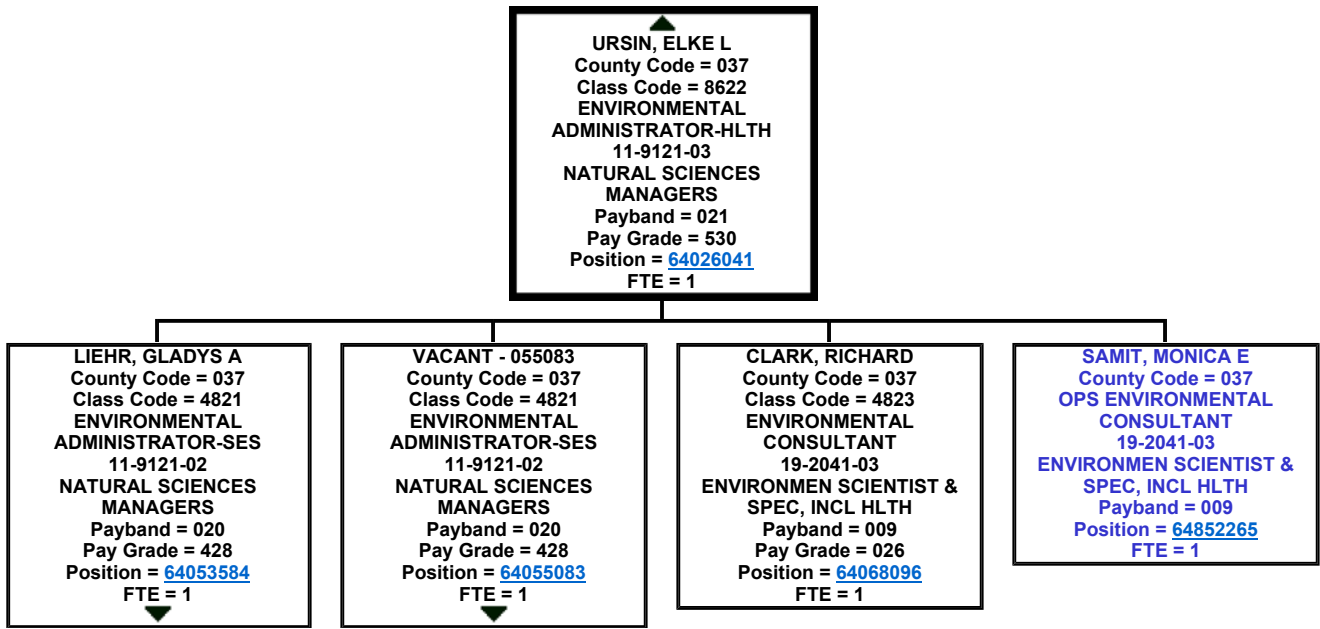
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County Code = 037
Class Code = 4823
ENVIRONMENTAL
CONSULTANT
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 026
Position = [64067978](#)
FTE = 1

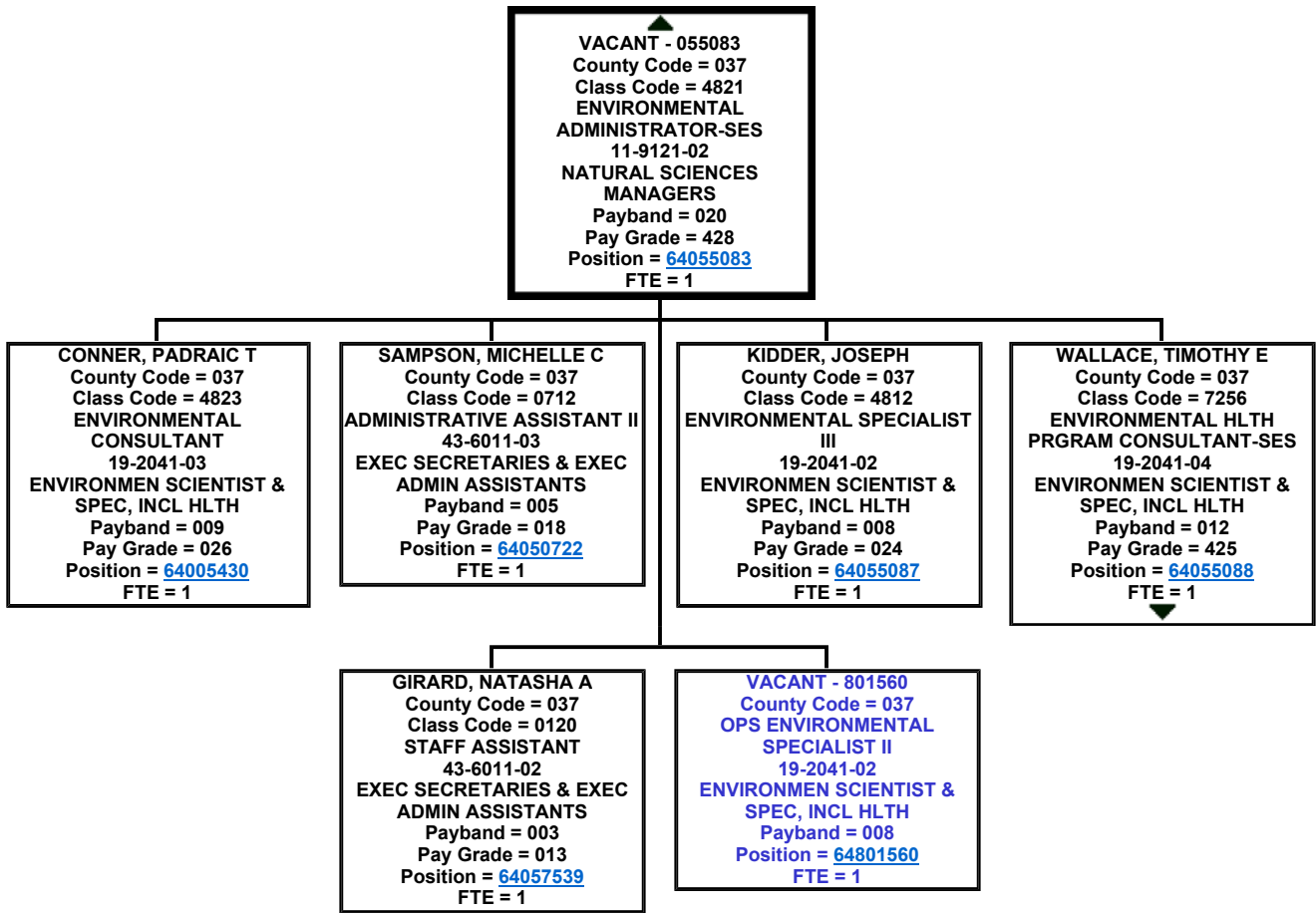


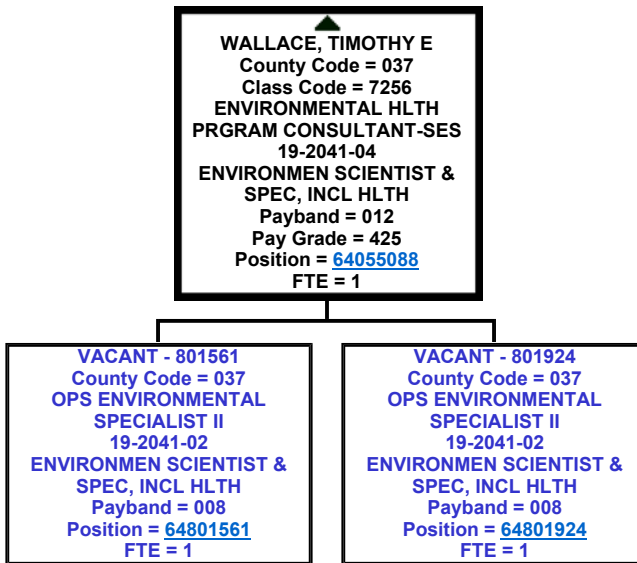
LAWHORN, MICHAEL J
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMENTAL SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64085775](#)
FTE = 1

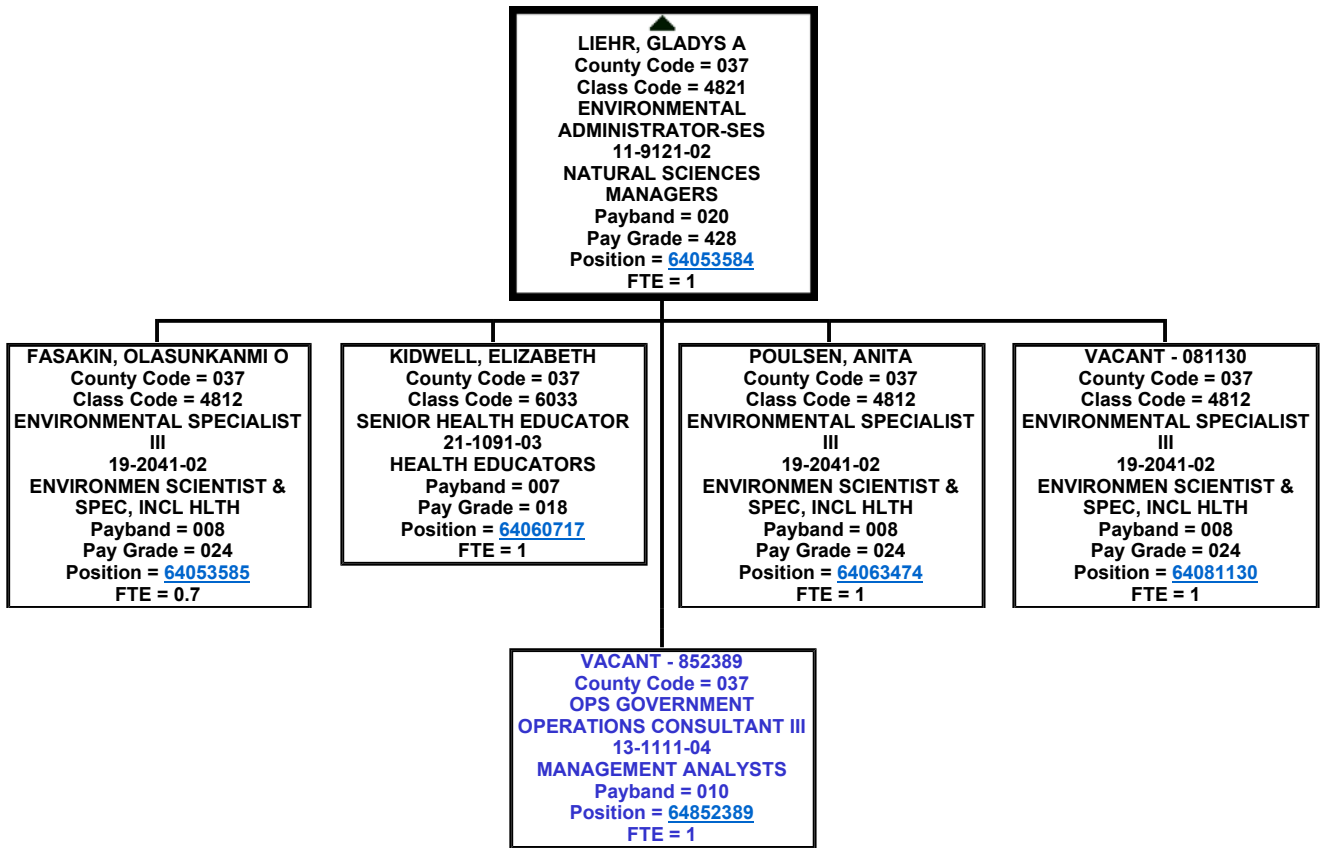
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EYCHANER, ROBIN L
County Code = 037
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II-SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64003763](#)
FTE = 1

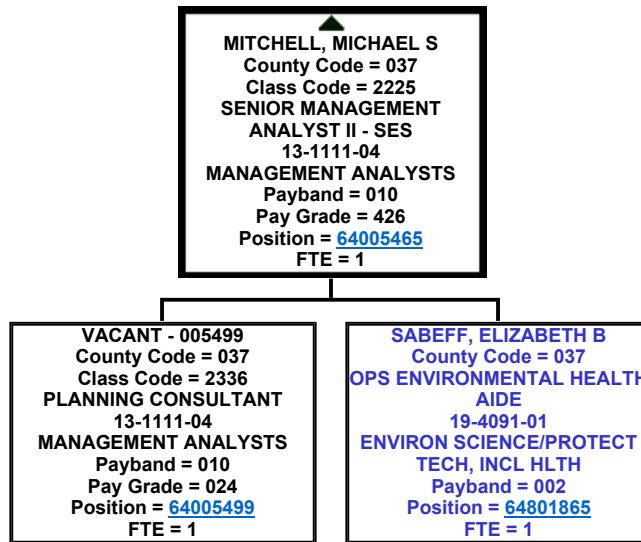
VACANT - 800819
County Code = 037
OPS ENVIRONMENTAL HEALTH
AIDE
19-4091-01
ENVIRON SCIENCE/PROTECT
TECH, INCL HLTH
Payband = 002
Position = [64800819](#)
FTE = 1

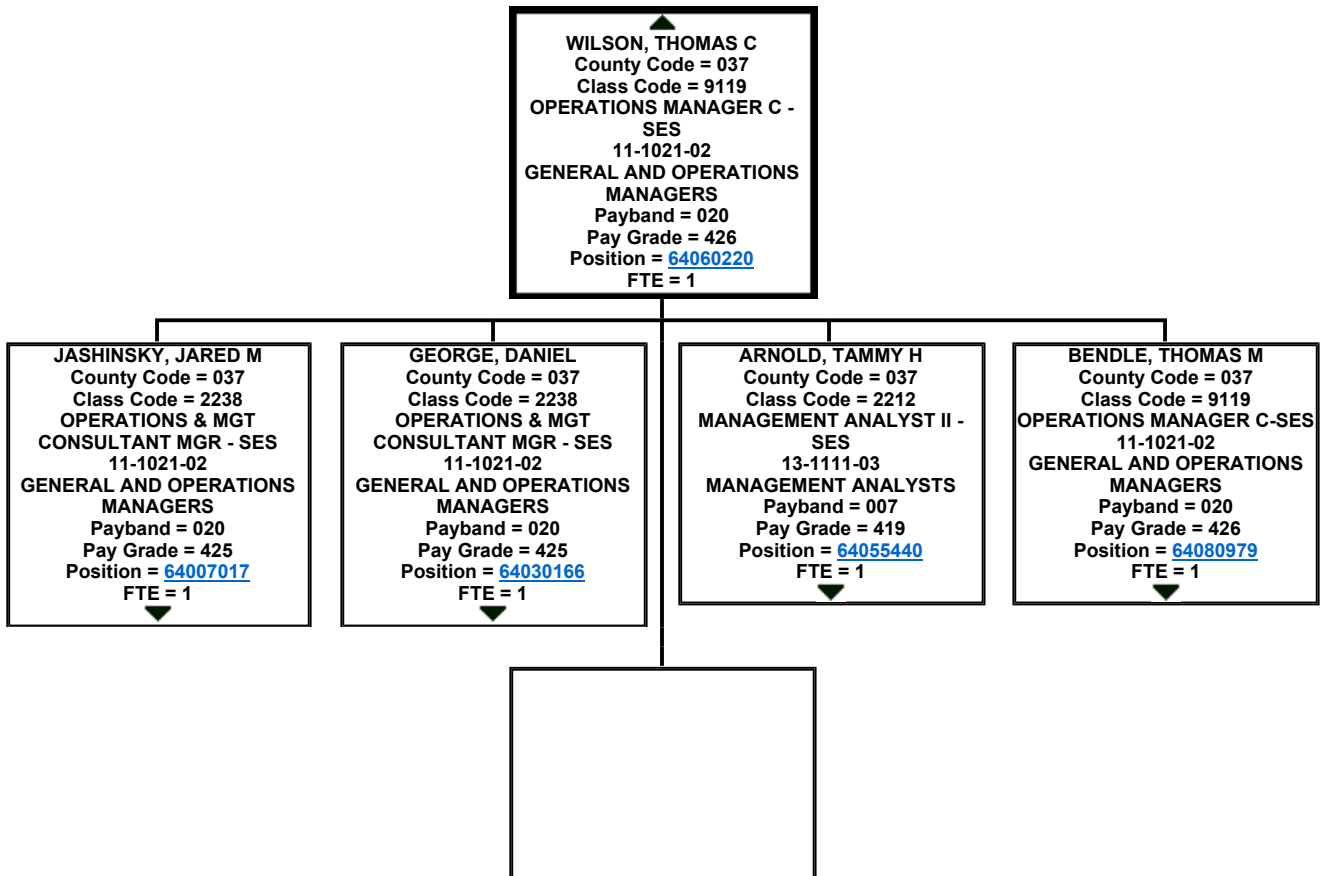
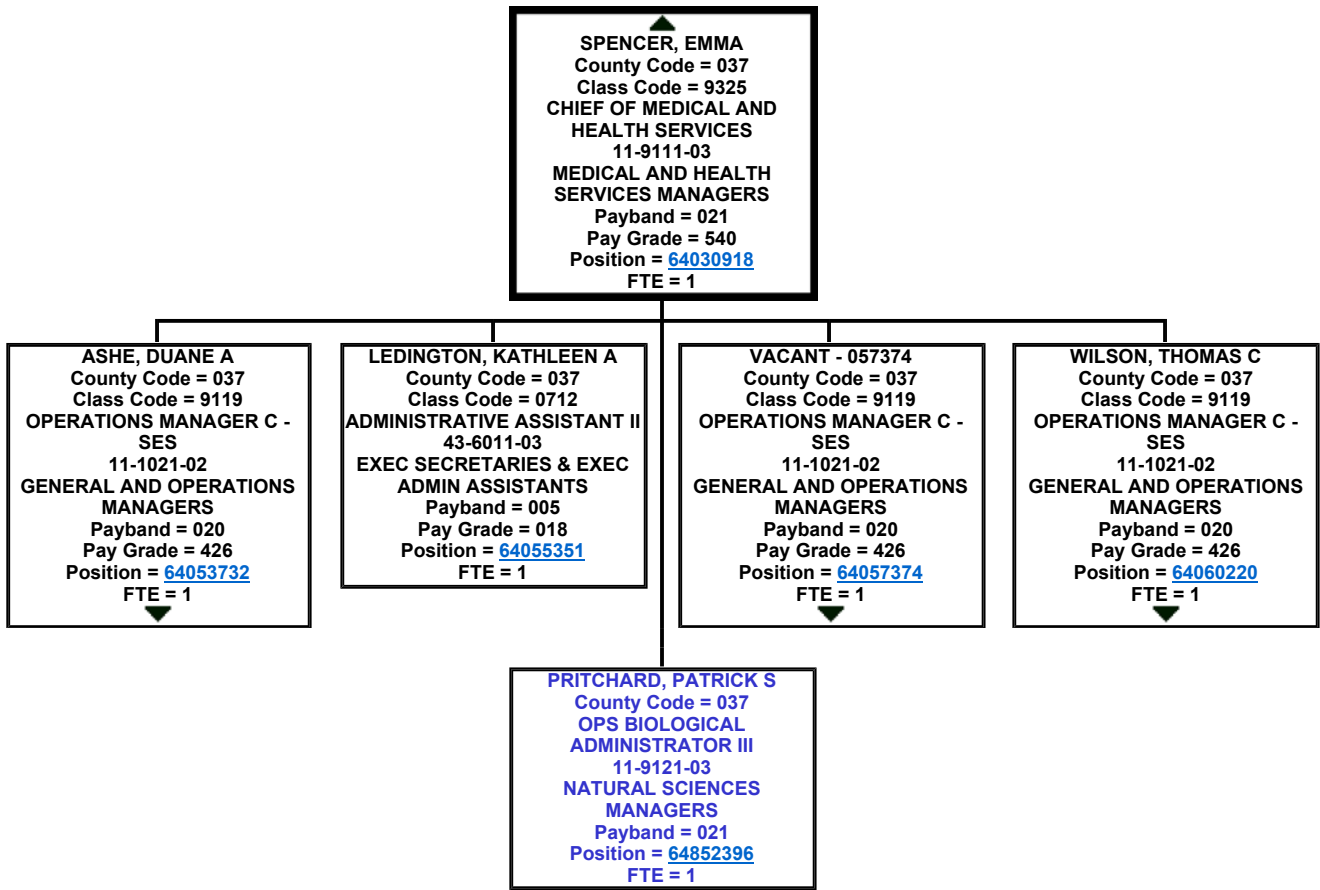




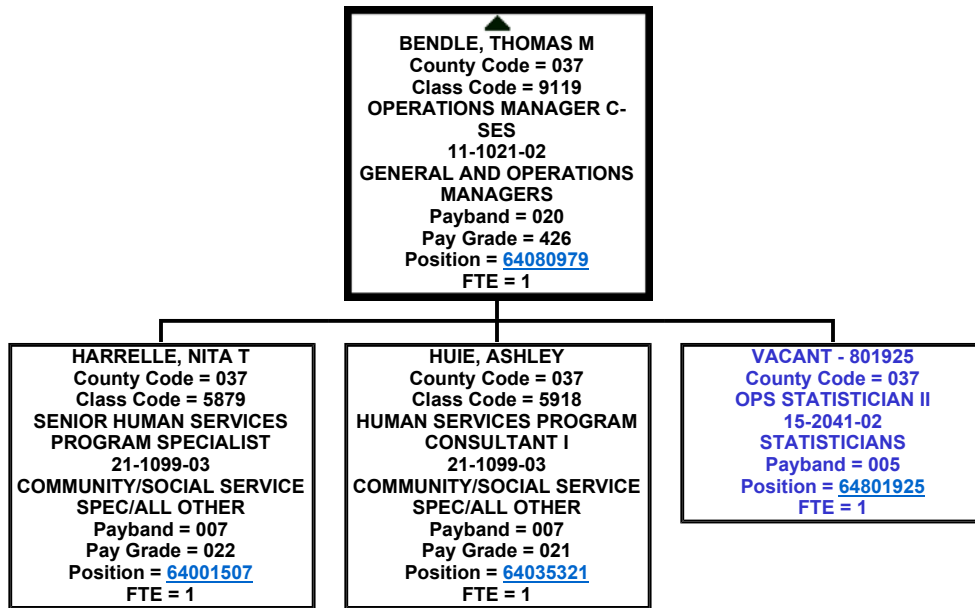


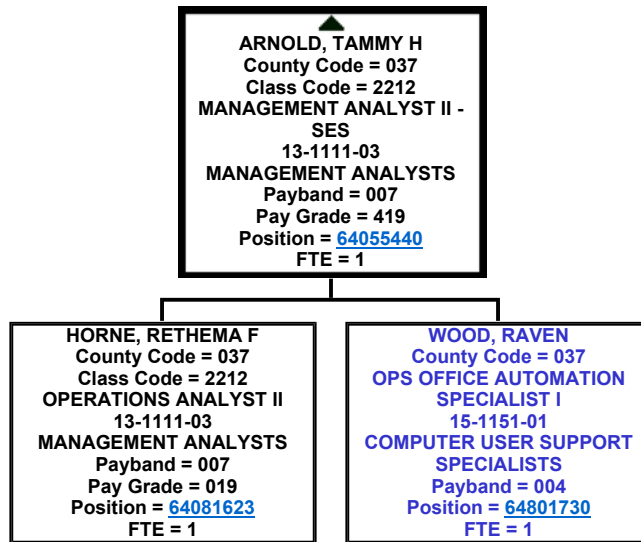


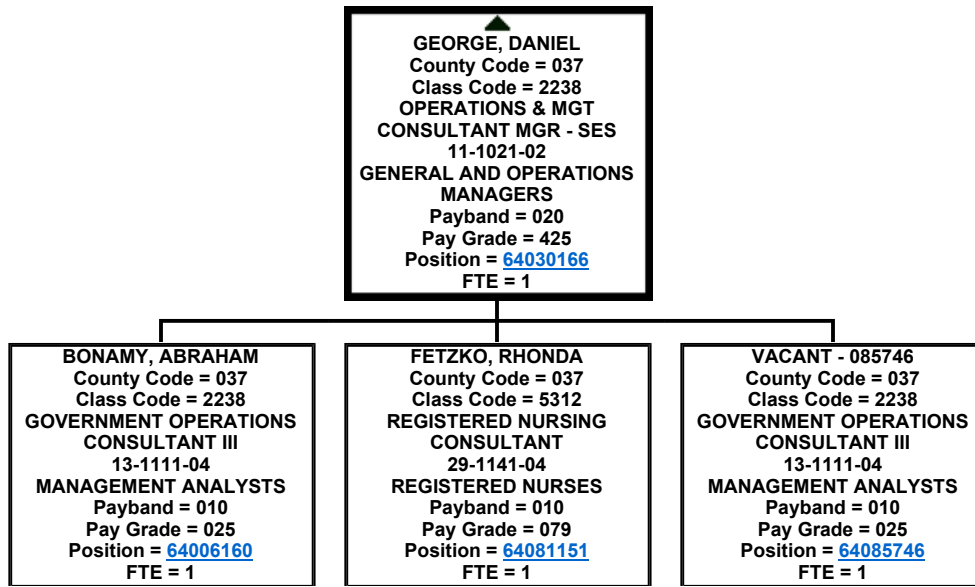


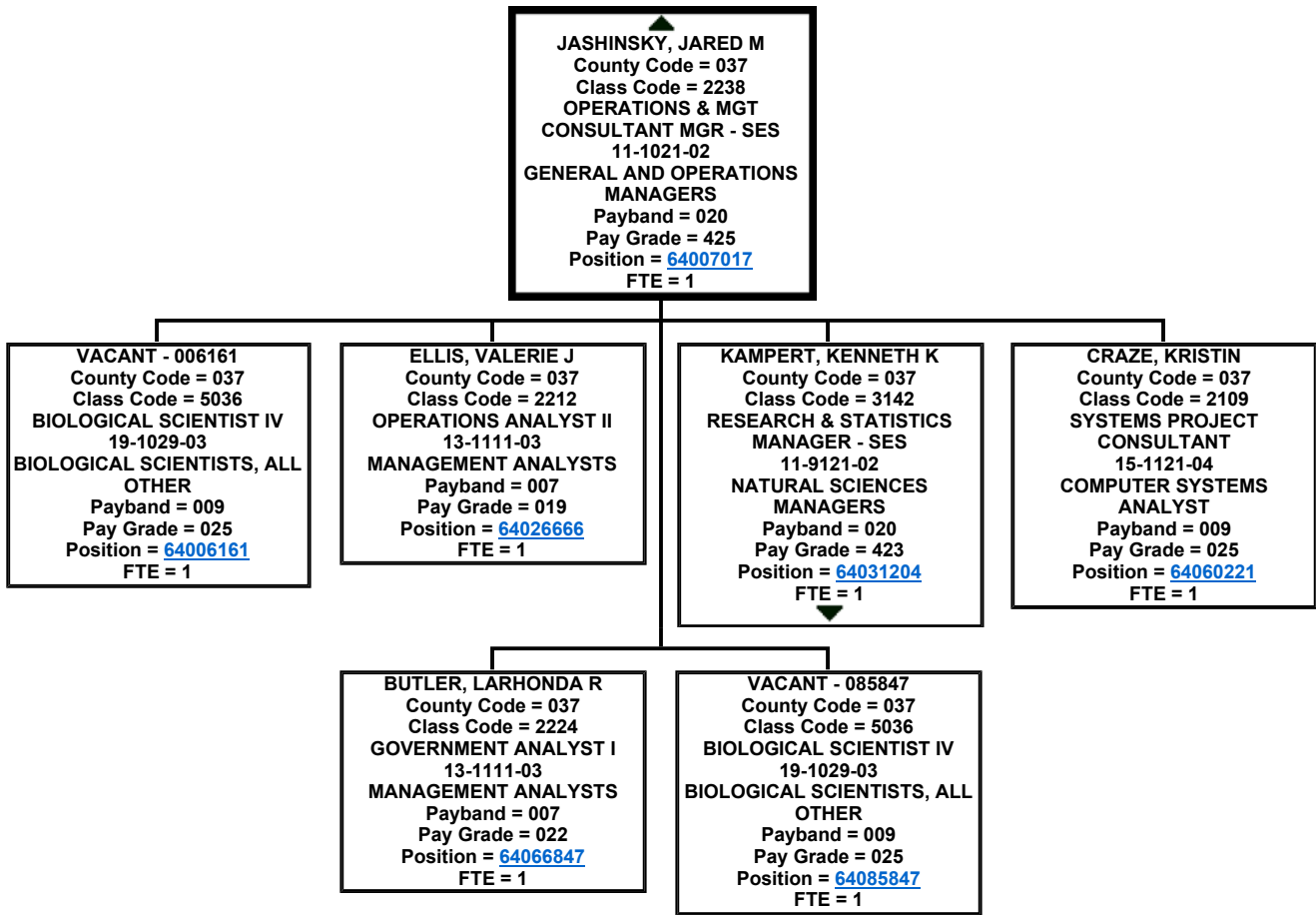


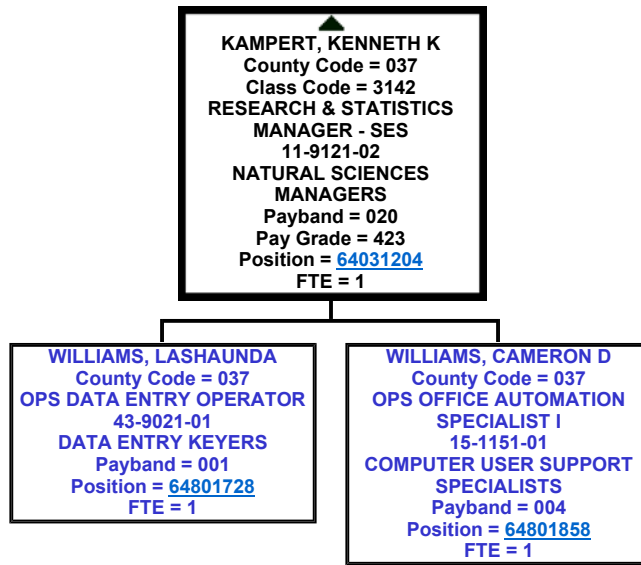
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County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64081152](#)
FTE = 1







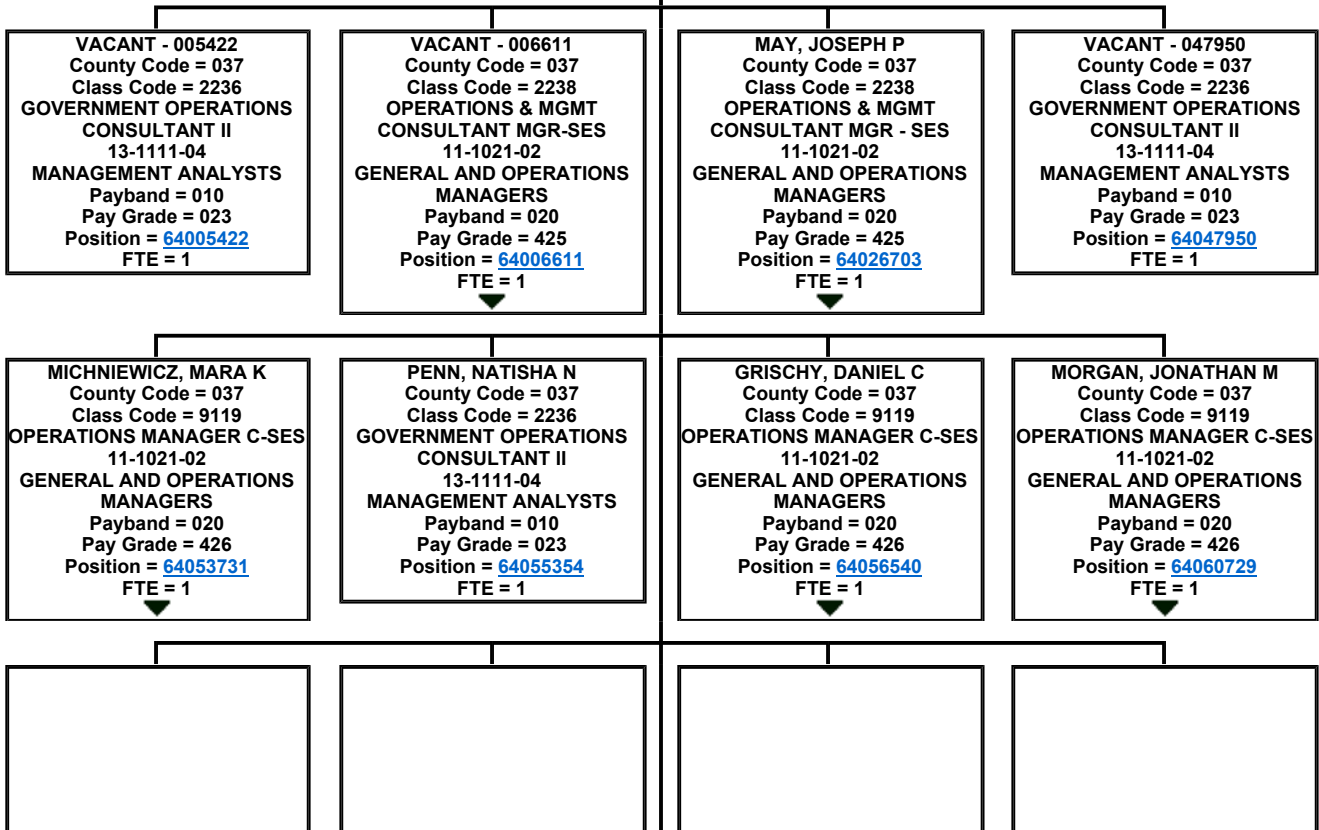


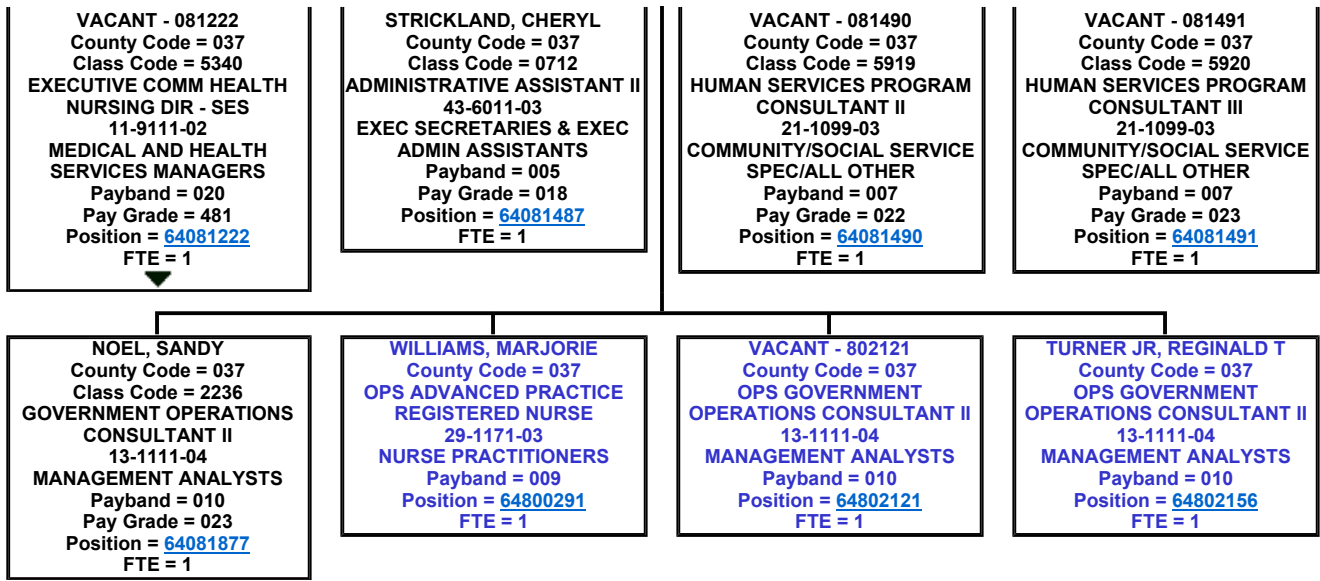


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 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64057374](#)
 FTE = 1

KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1

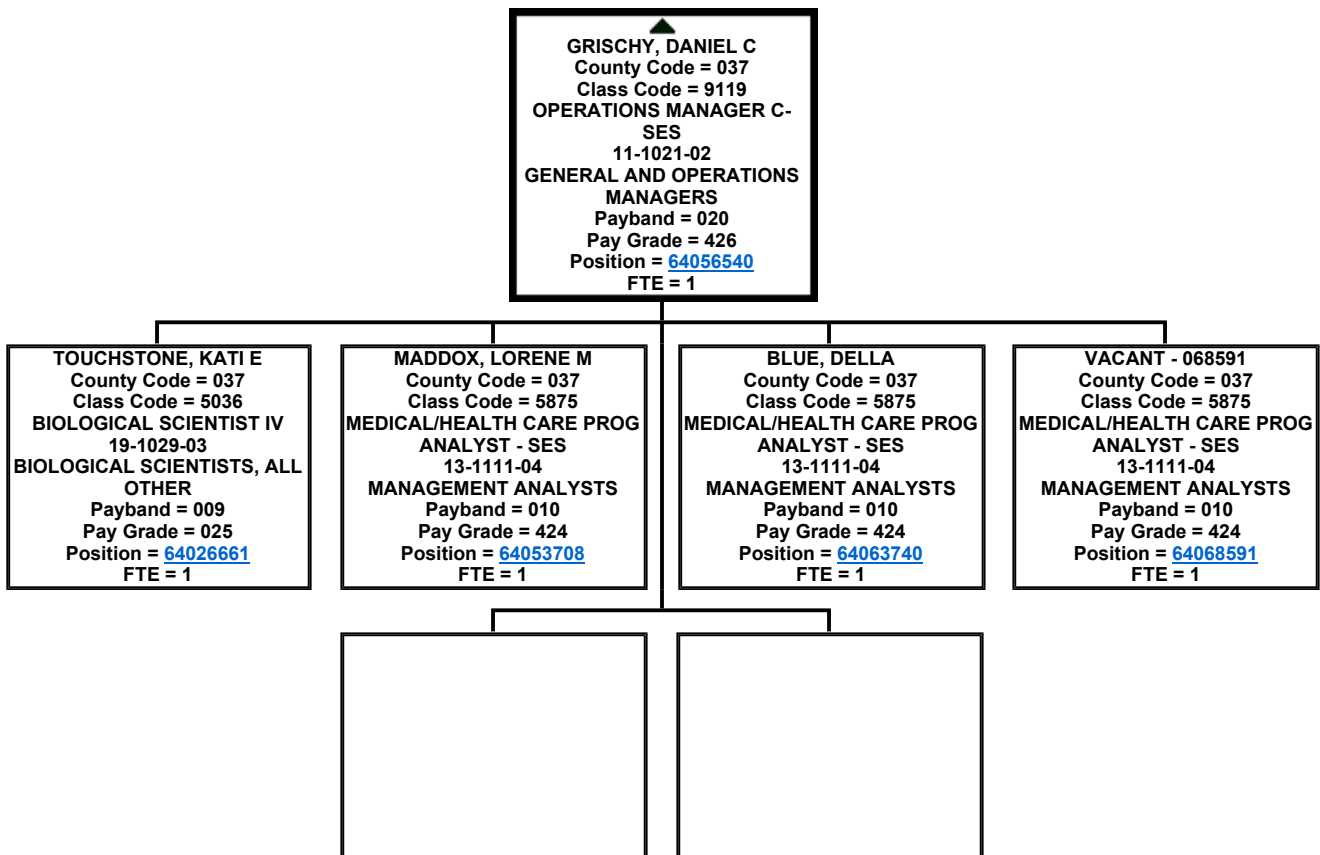
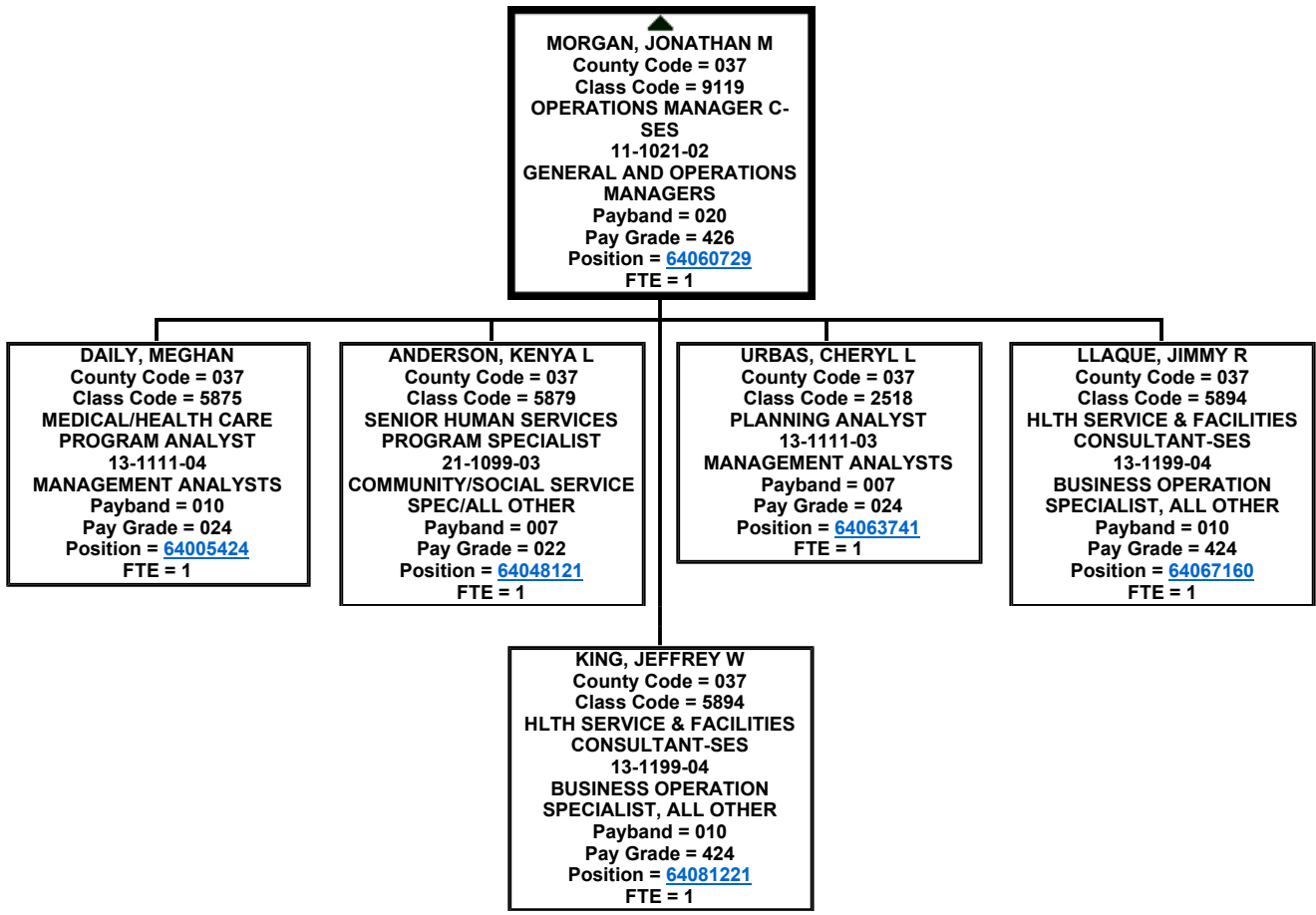
KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1





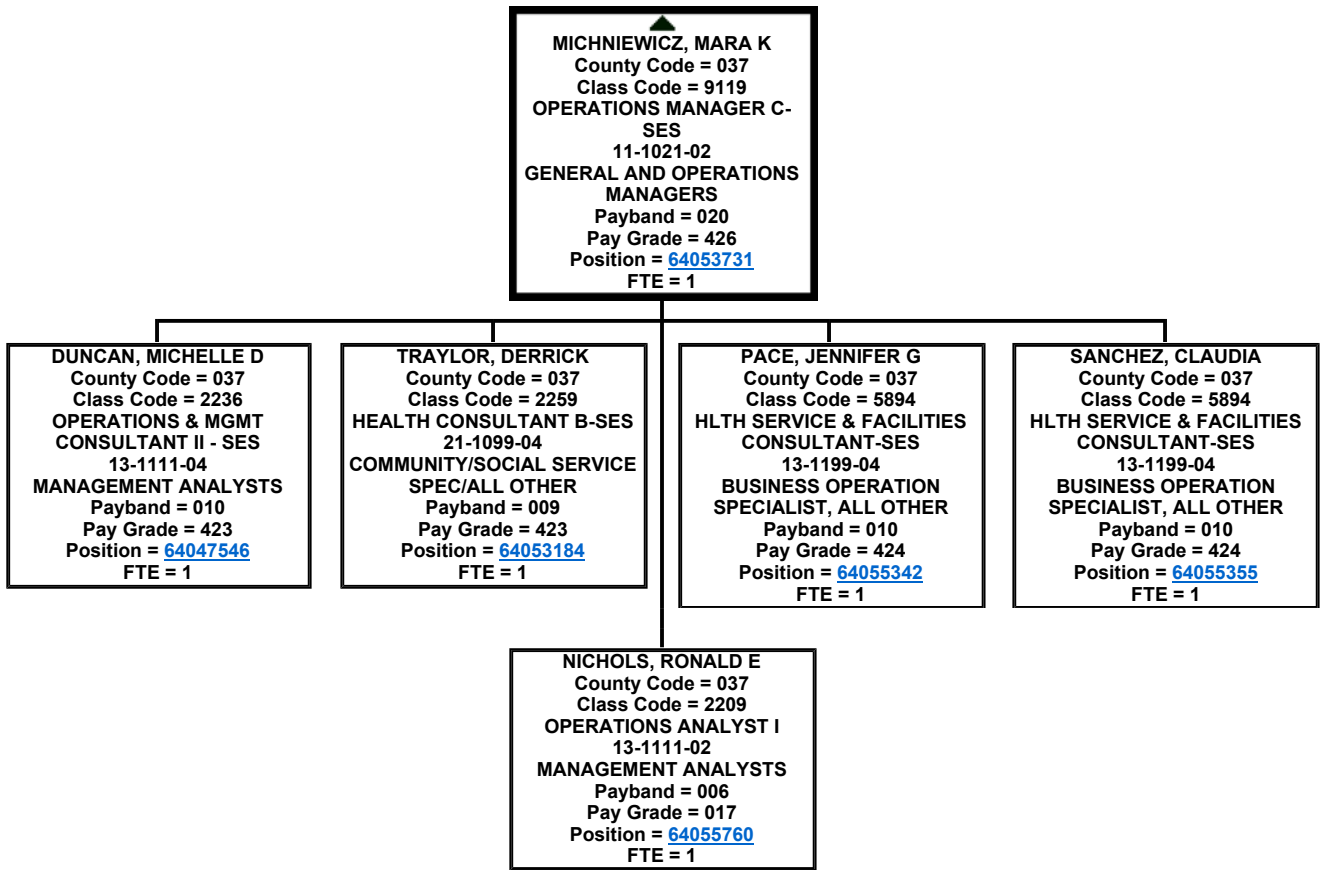
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VACANT - 081222
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR - SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 481
Position = [64081222](#)
FTE = 1

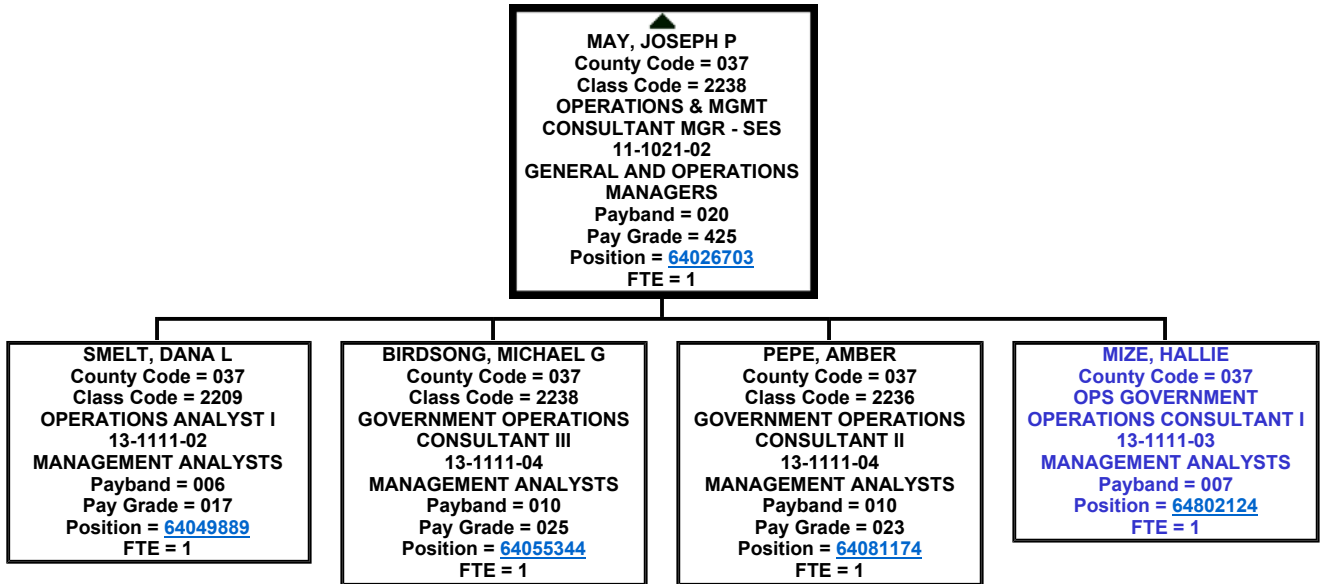
IRIYE, JEANNETTE
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64001503](#)
FTE = 1



LAGUERRE, GASLINE
County Code = 037
Class Code = 5875
MEDICAL/HEALTH CARE PROG
ANALYST - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 424
Position = [64080974](#)
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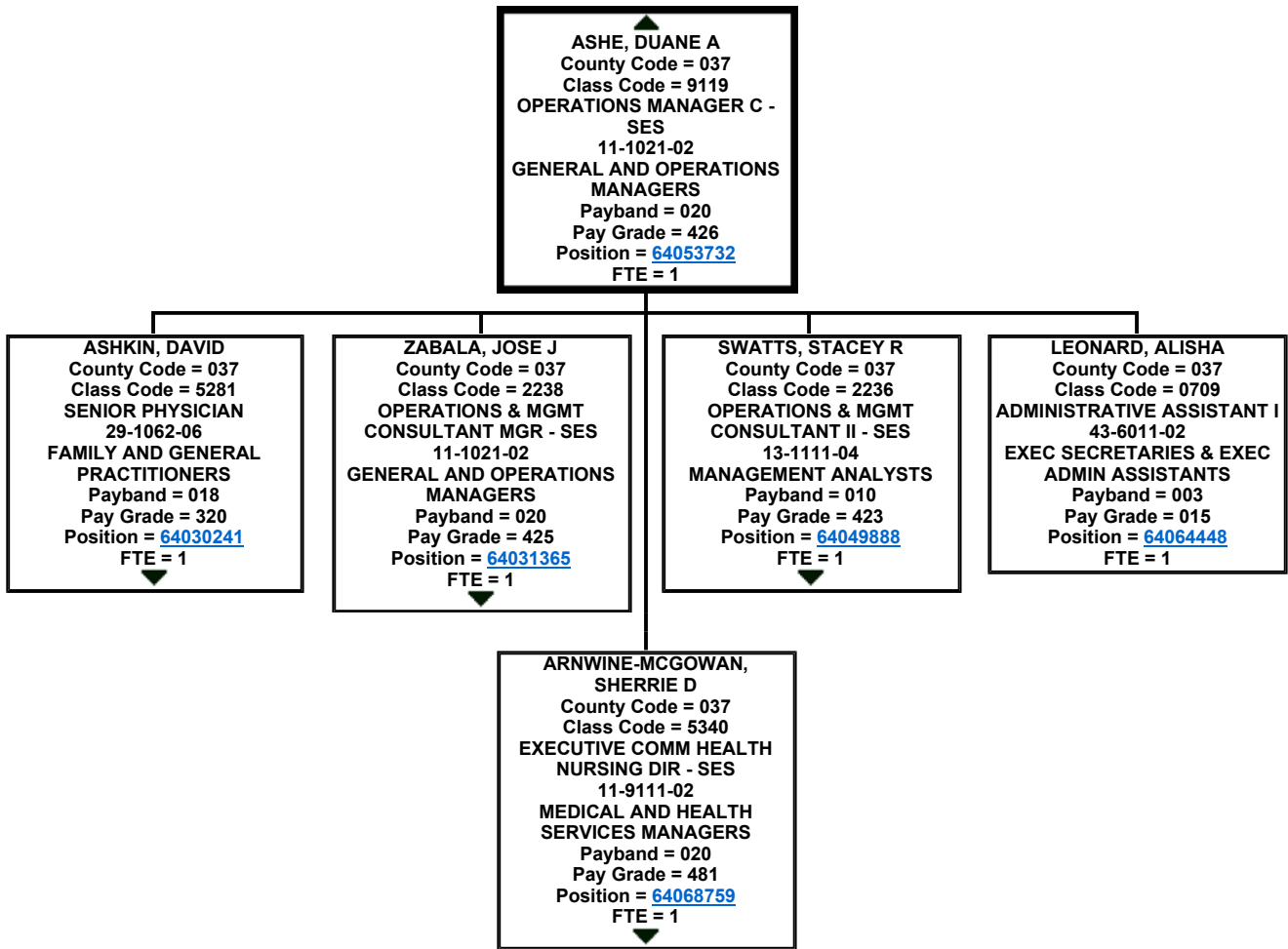
WILLIAMS, SHILENA D
County Code = 037
Class Code = 5879
SENIOR HUMAN SERVICES
PROGRAM SPEC - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 422
Position = [64080975](#)
FTE = 1

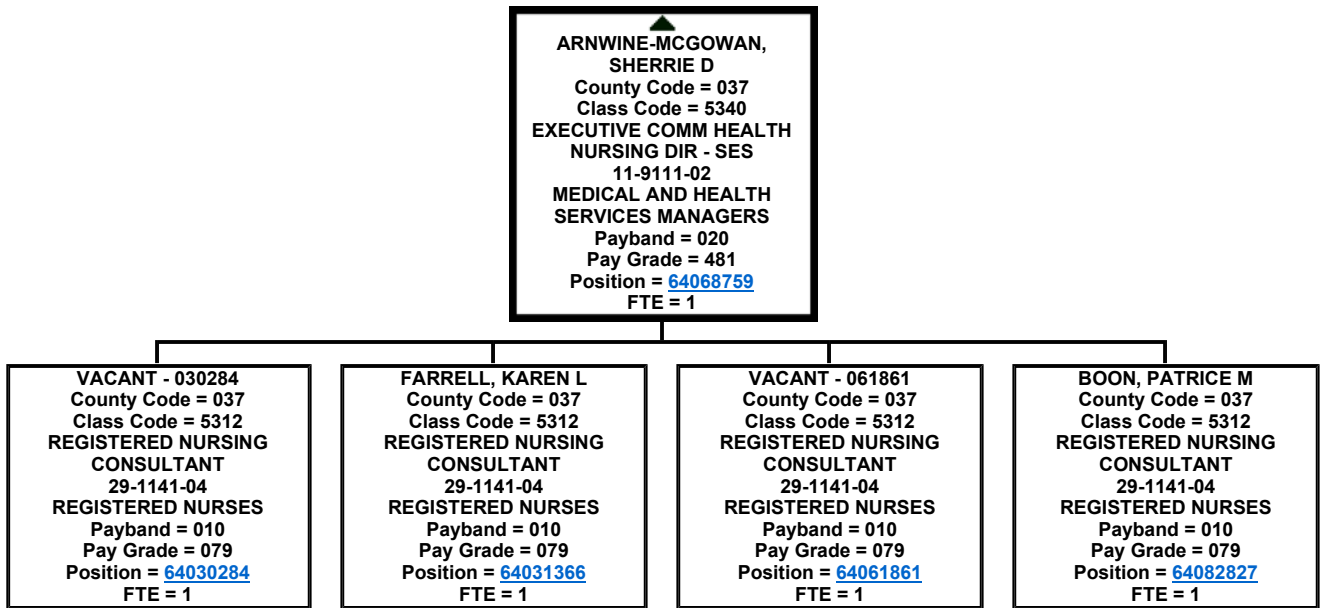


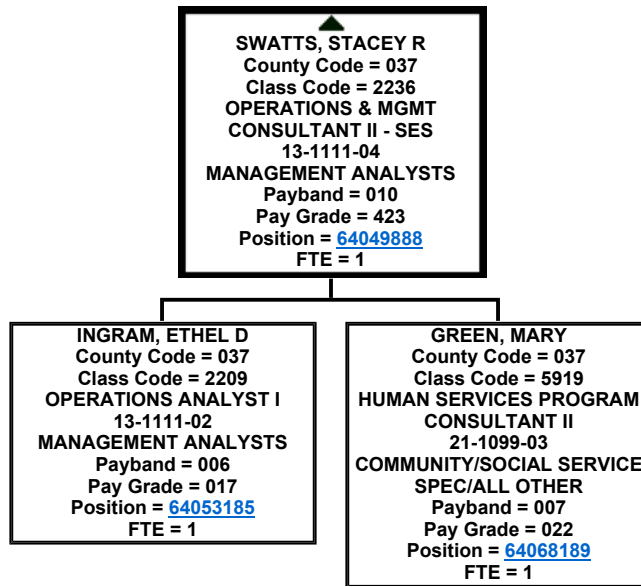


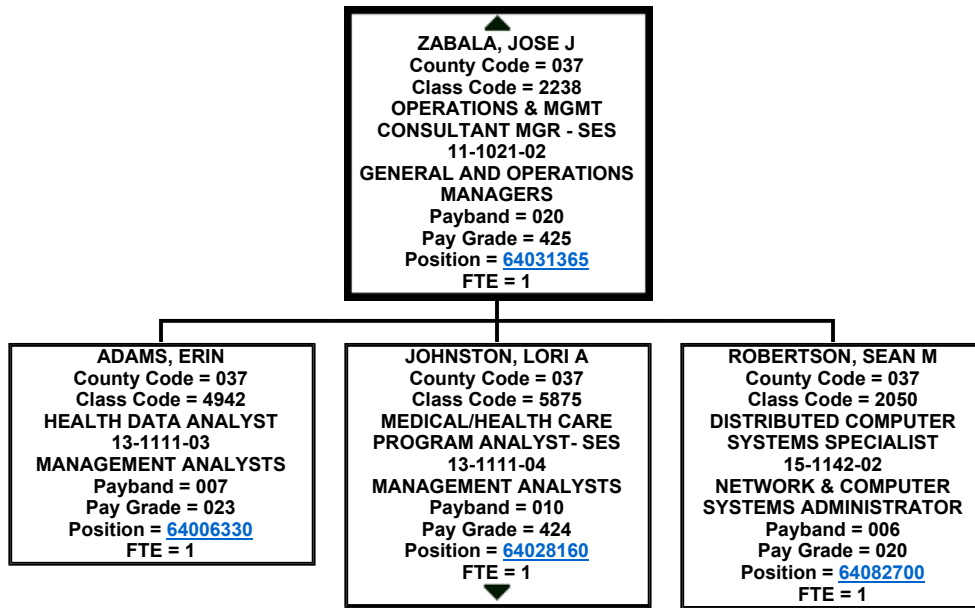
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VACANT - 006611
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64006611](#)
FTE = 1

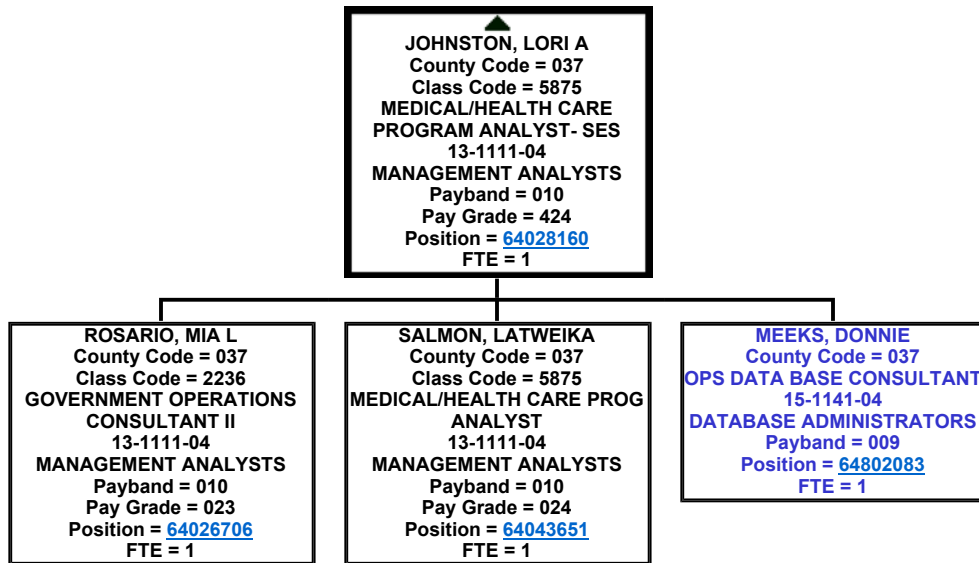
WALTERS, SHANTA K
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64055349](#)
FTE = 1





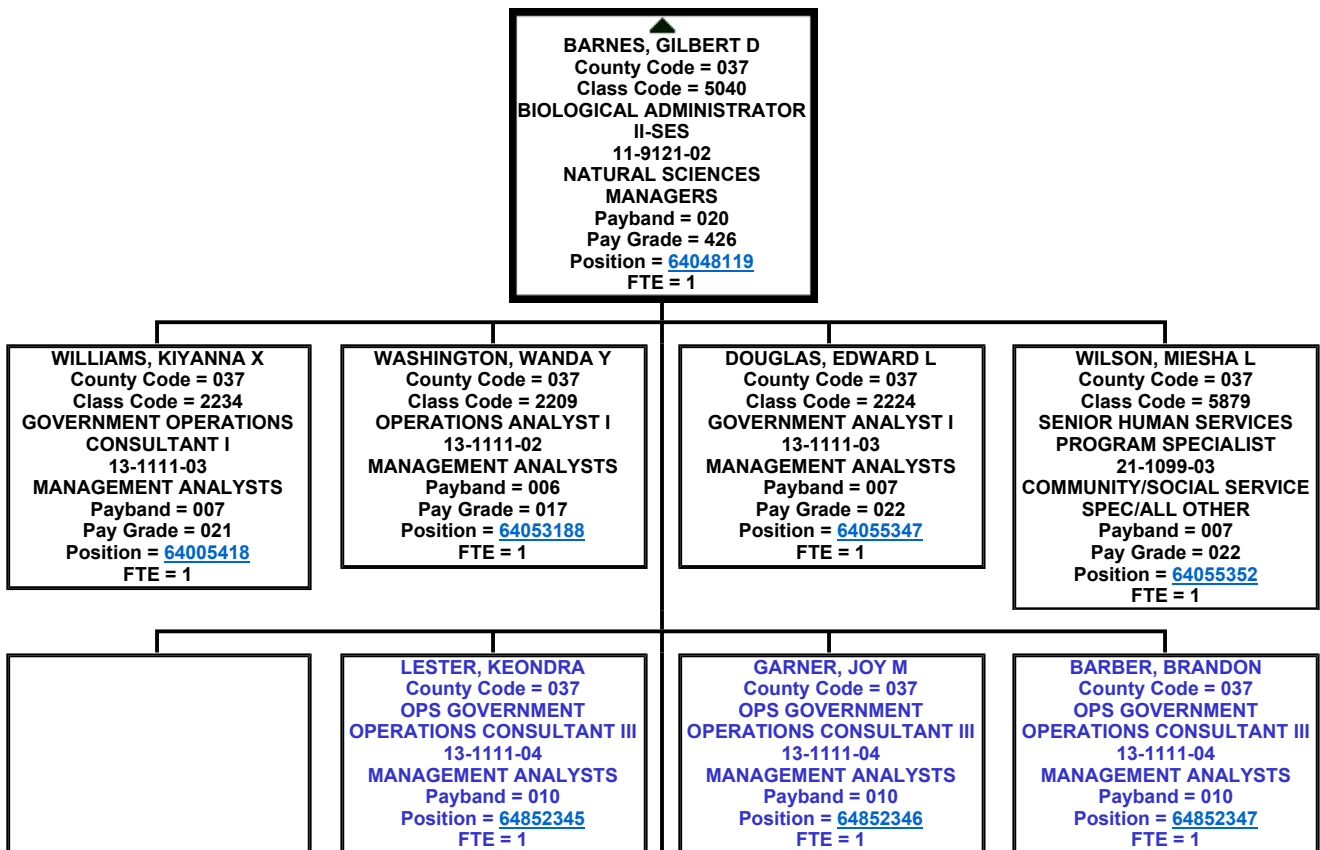
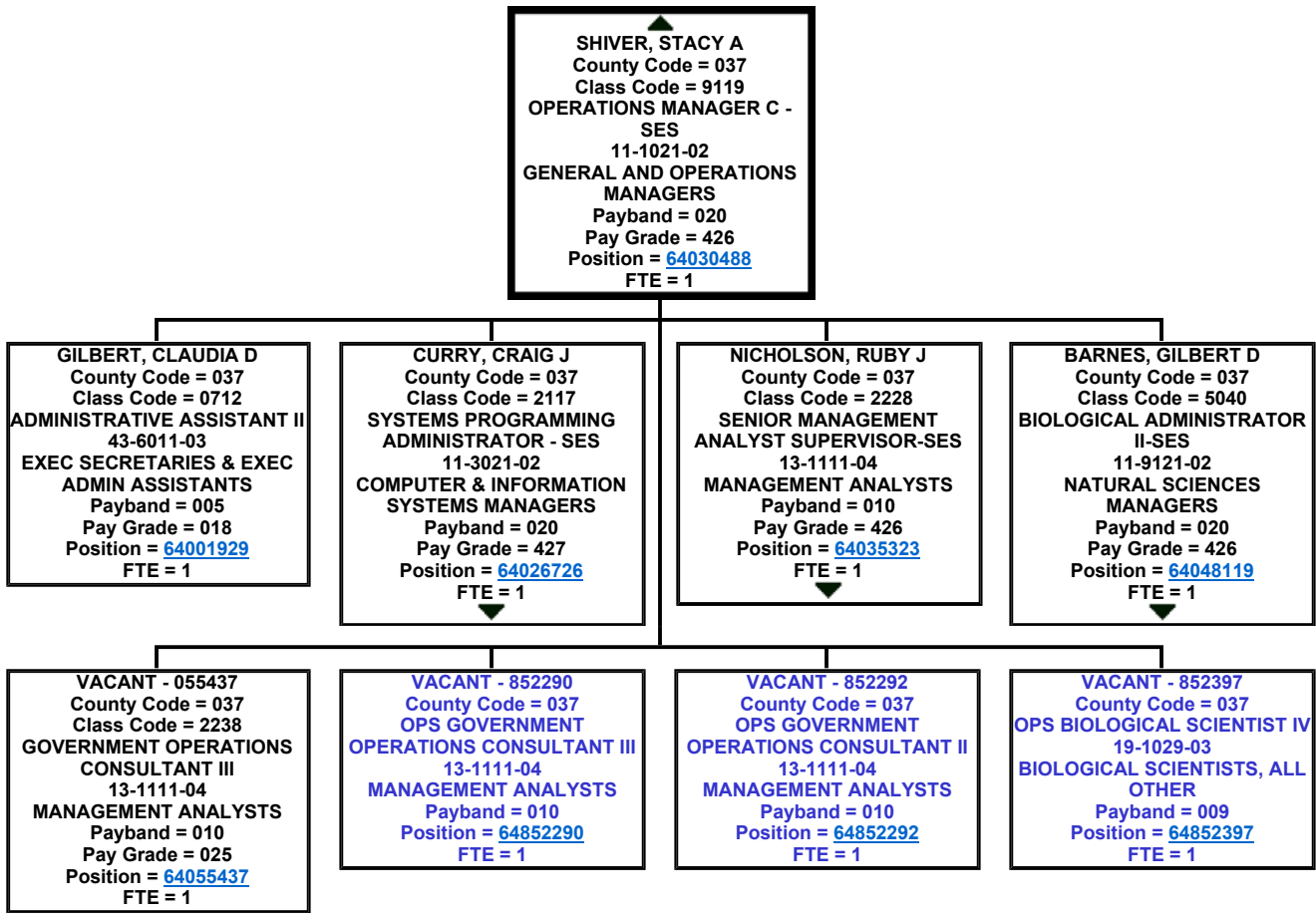






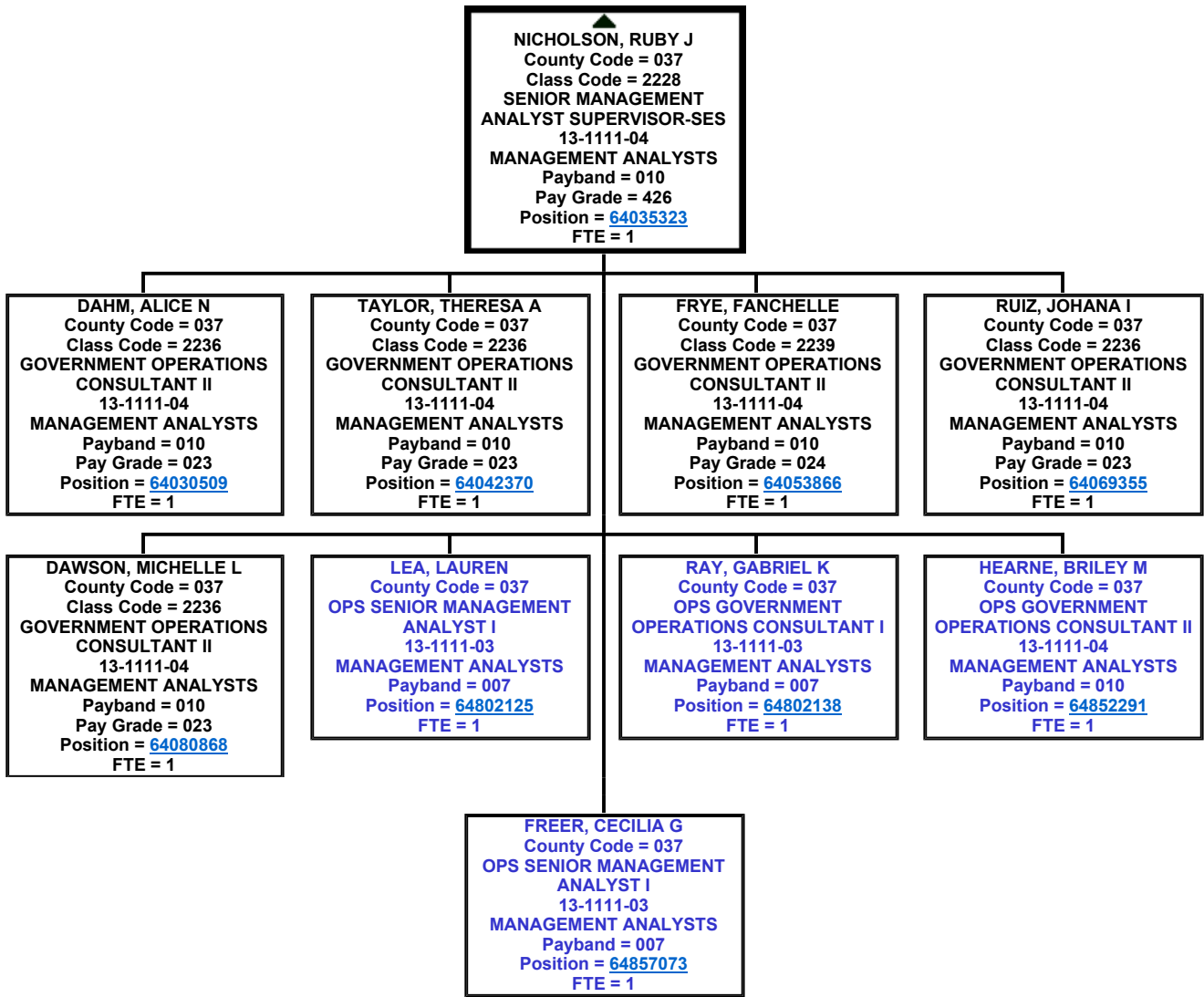
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ASHKIN, DAVID
County Code = 037
Class Code = 5281
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FAMILY AND GENERAL
PRACTITIONERS
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Pay Grade = 320
Position = [64030241](#)
FTE = 1

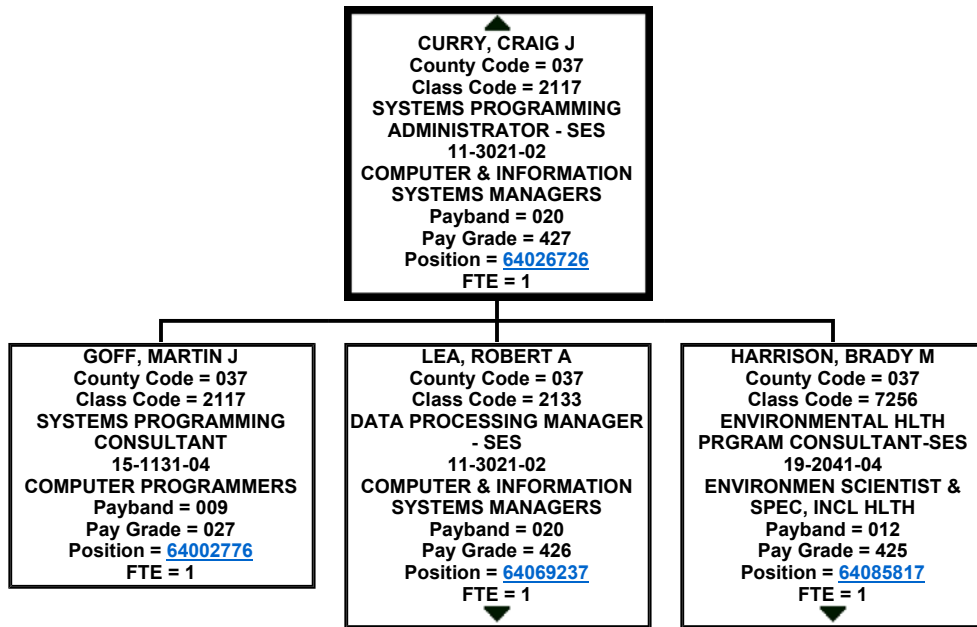
GOMEZ, MARIA E
County Code = 037
Class Code = 2234
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CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64030299](#)
FTE = 1

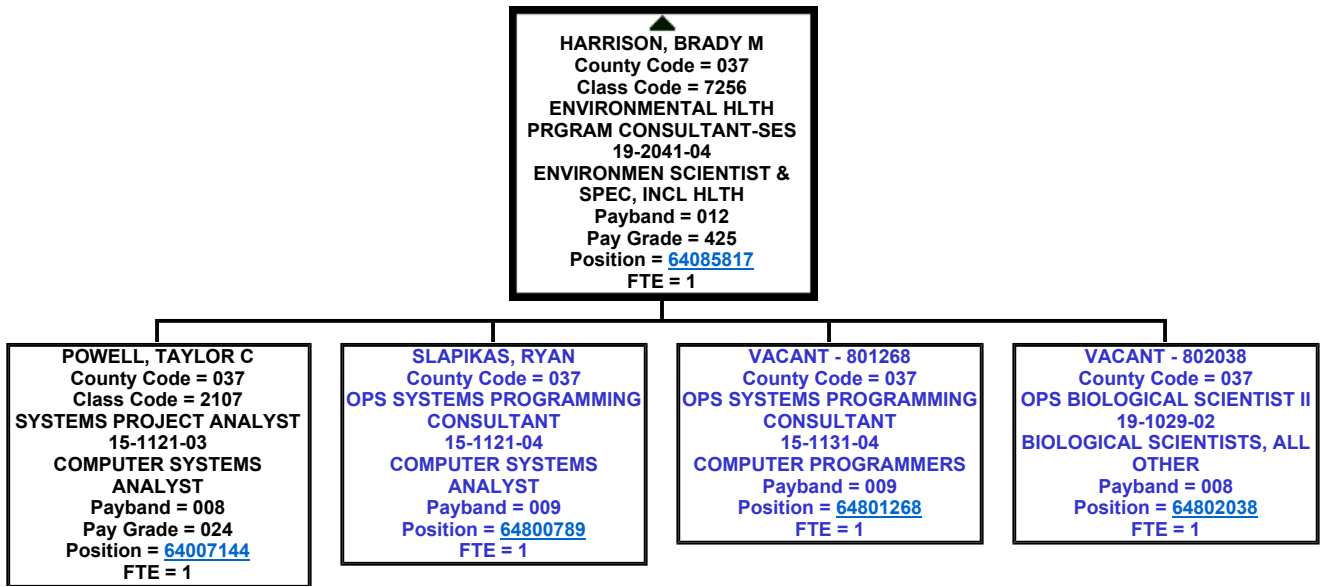


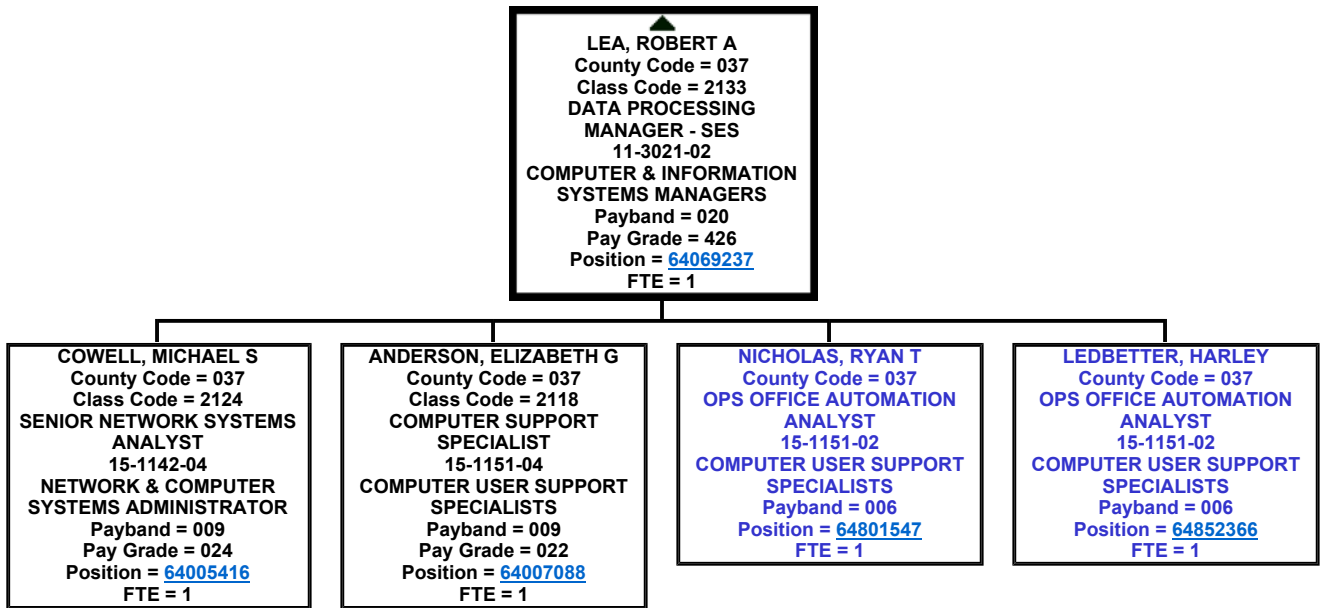
TILLMAN, JR, TITUS B
County Code = 037
Class Code = 2234
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CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64055634](#)
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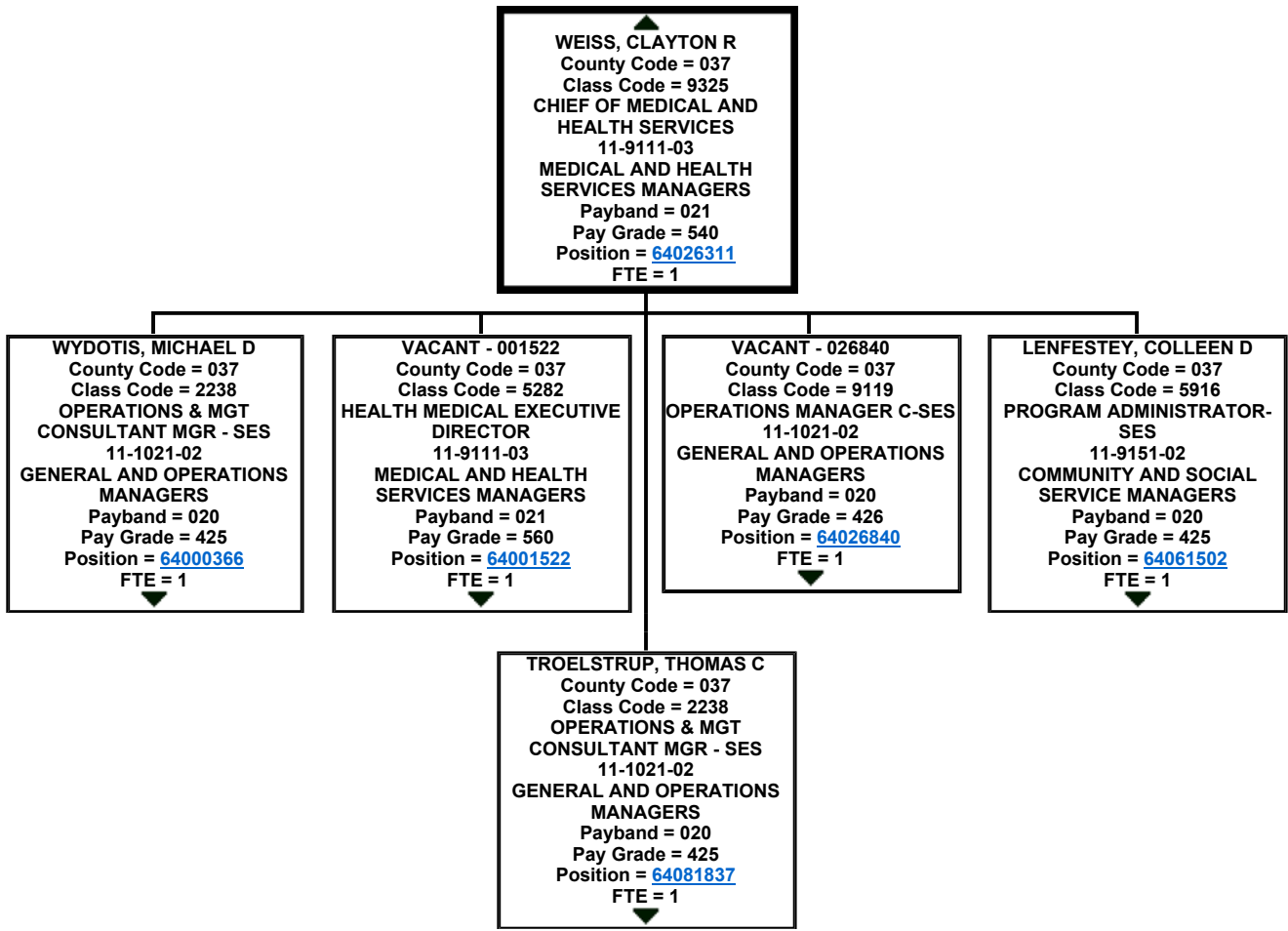
VALENTIN, EMMA L
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852348](#)
FTE = 1

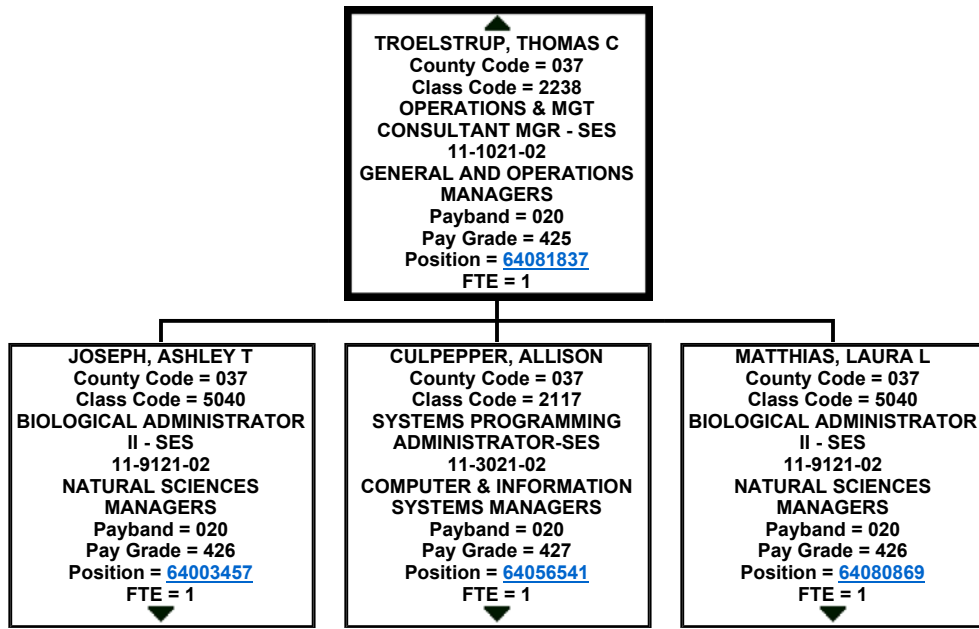


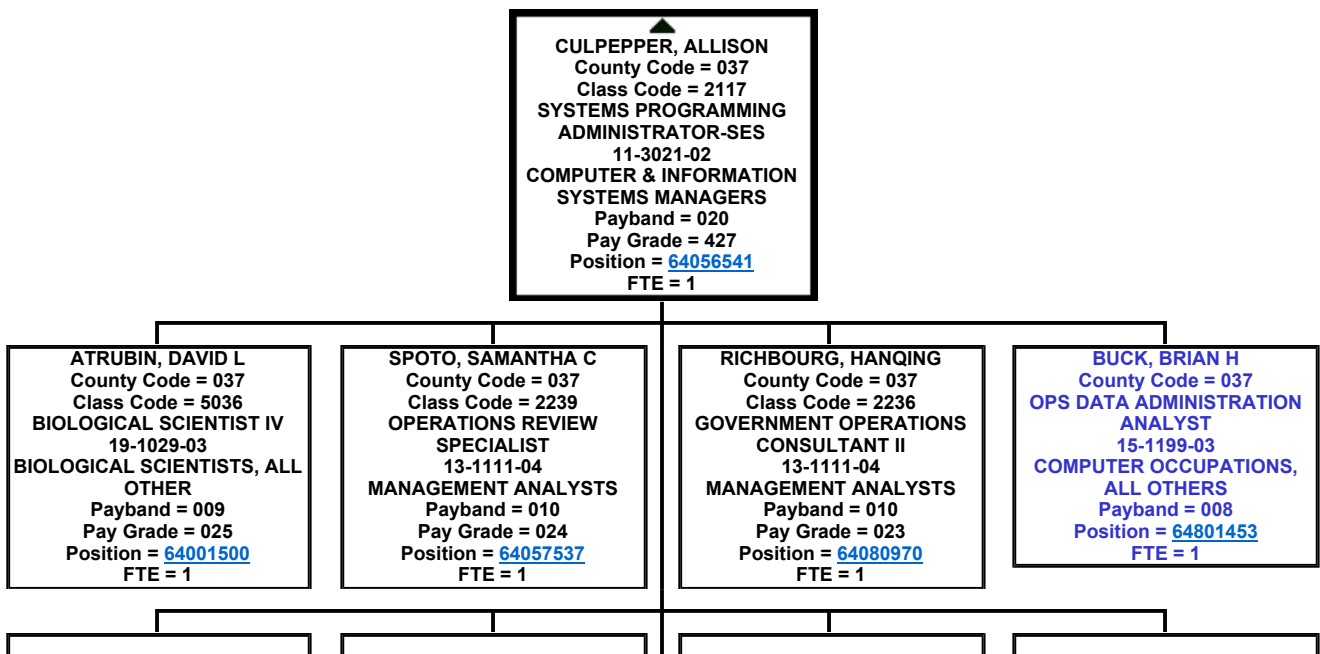
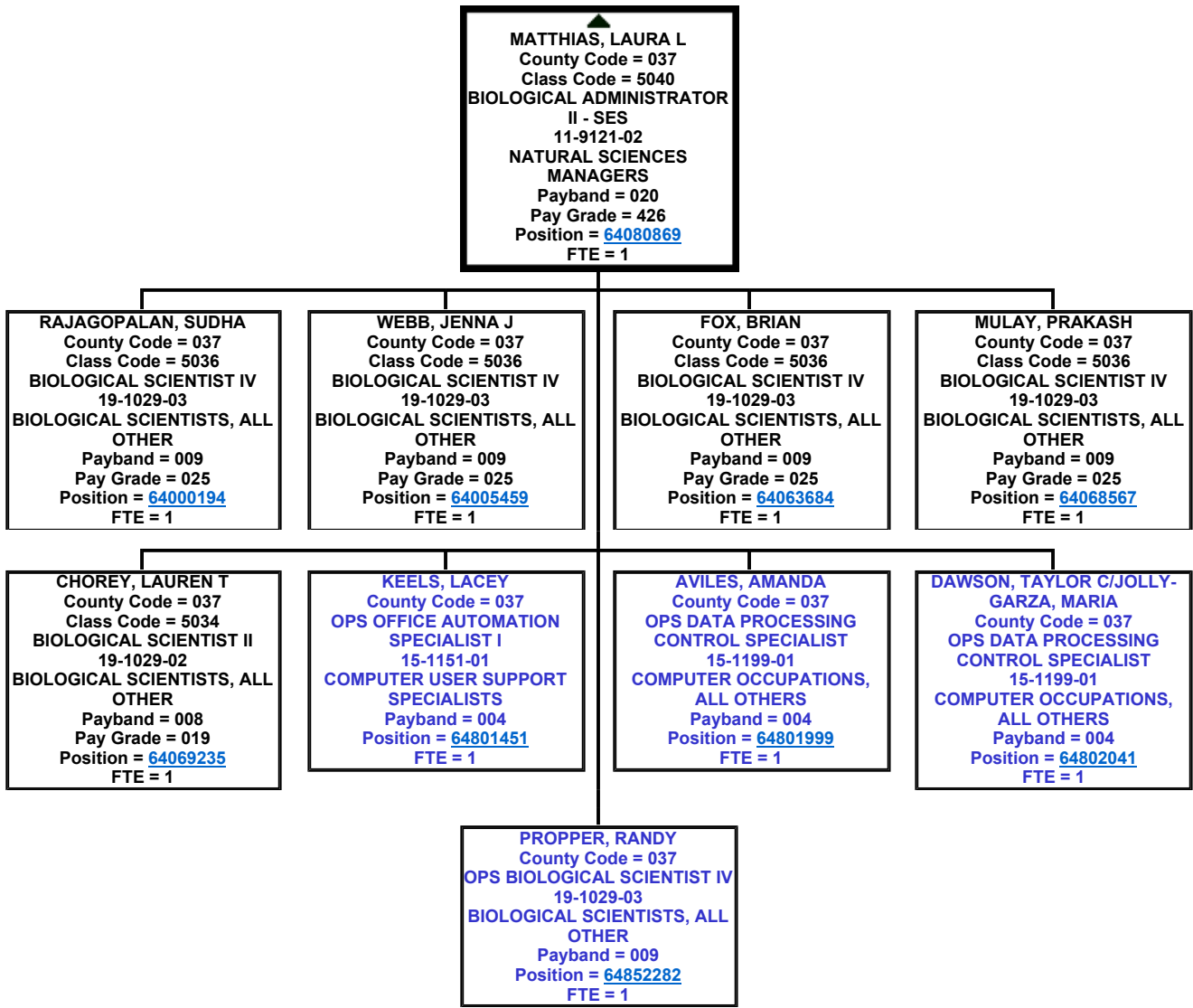


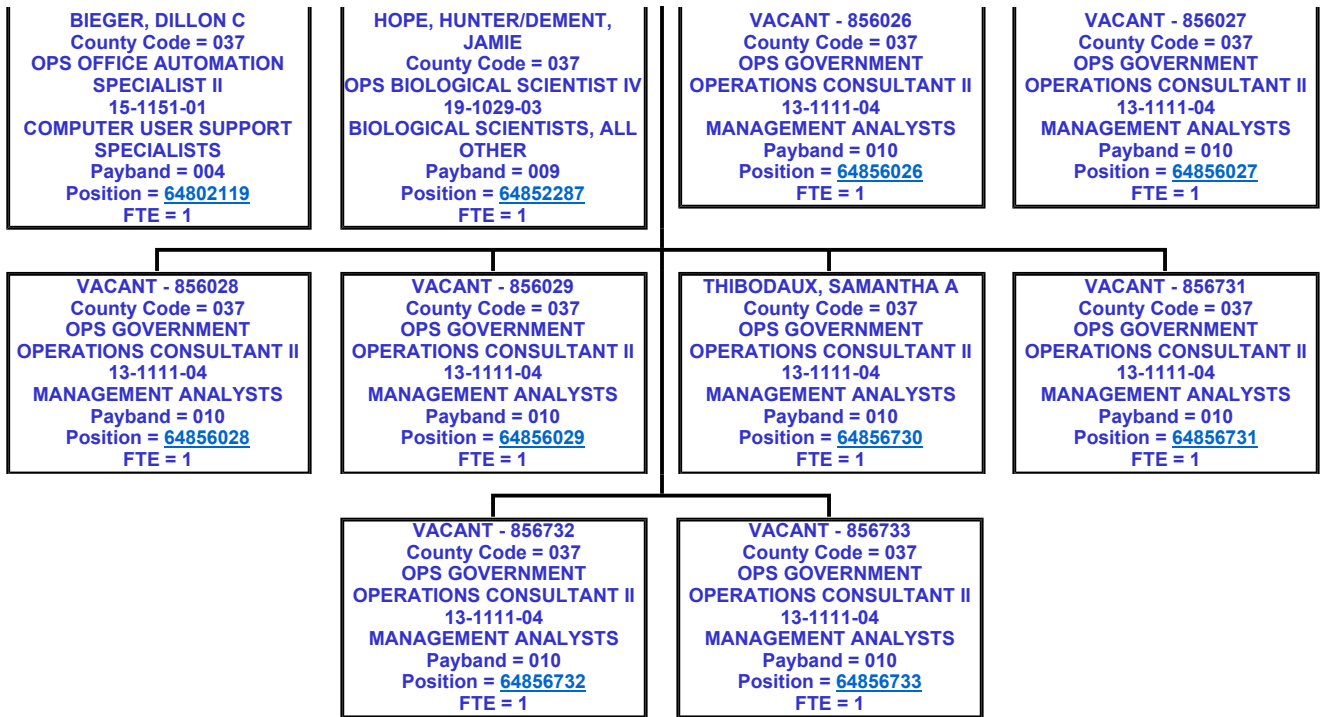


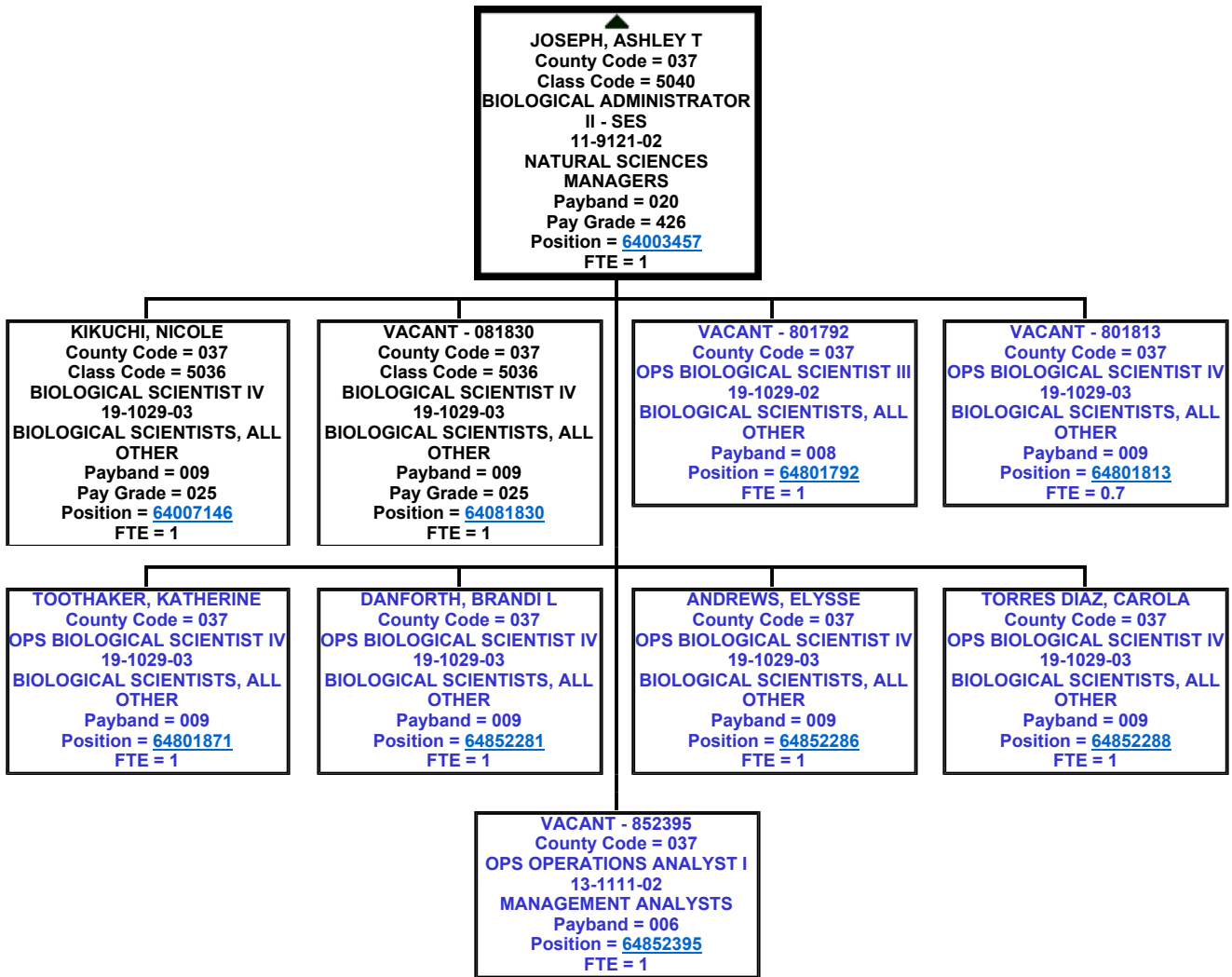


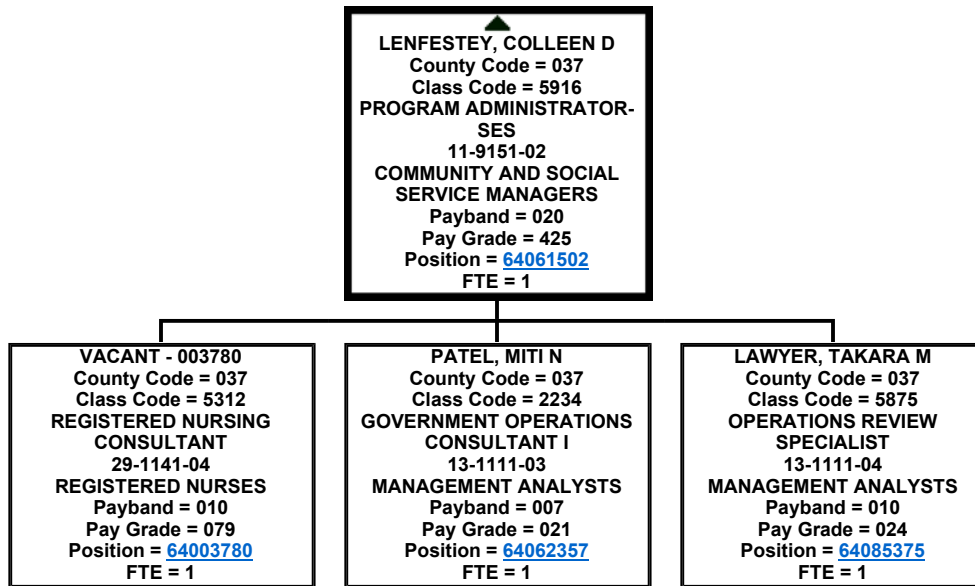


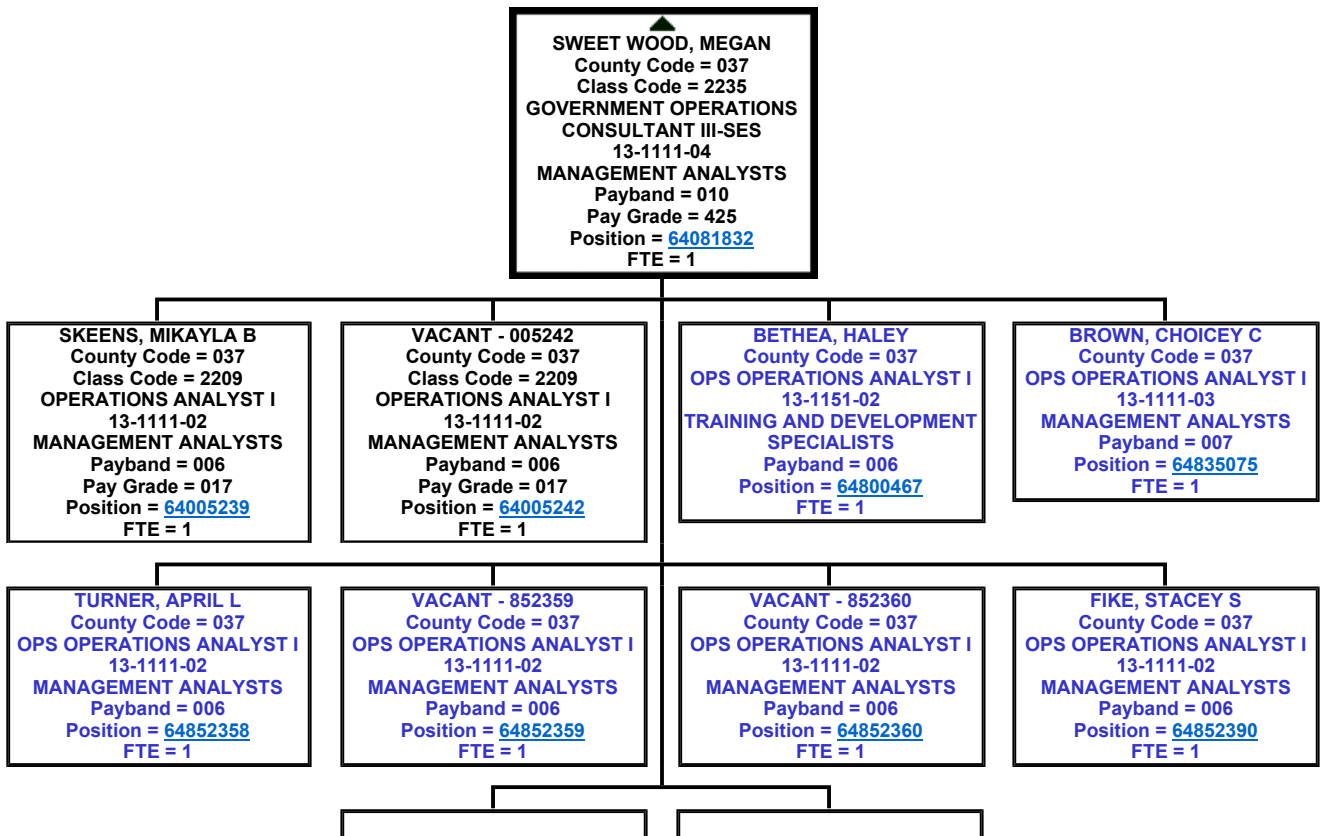
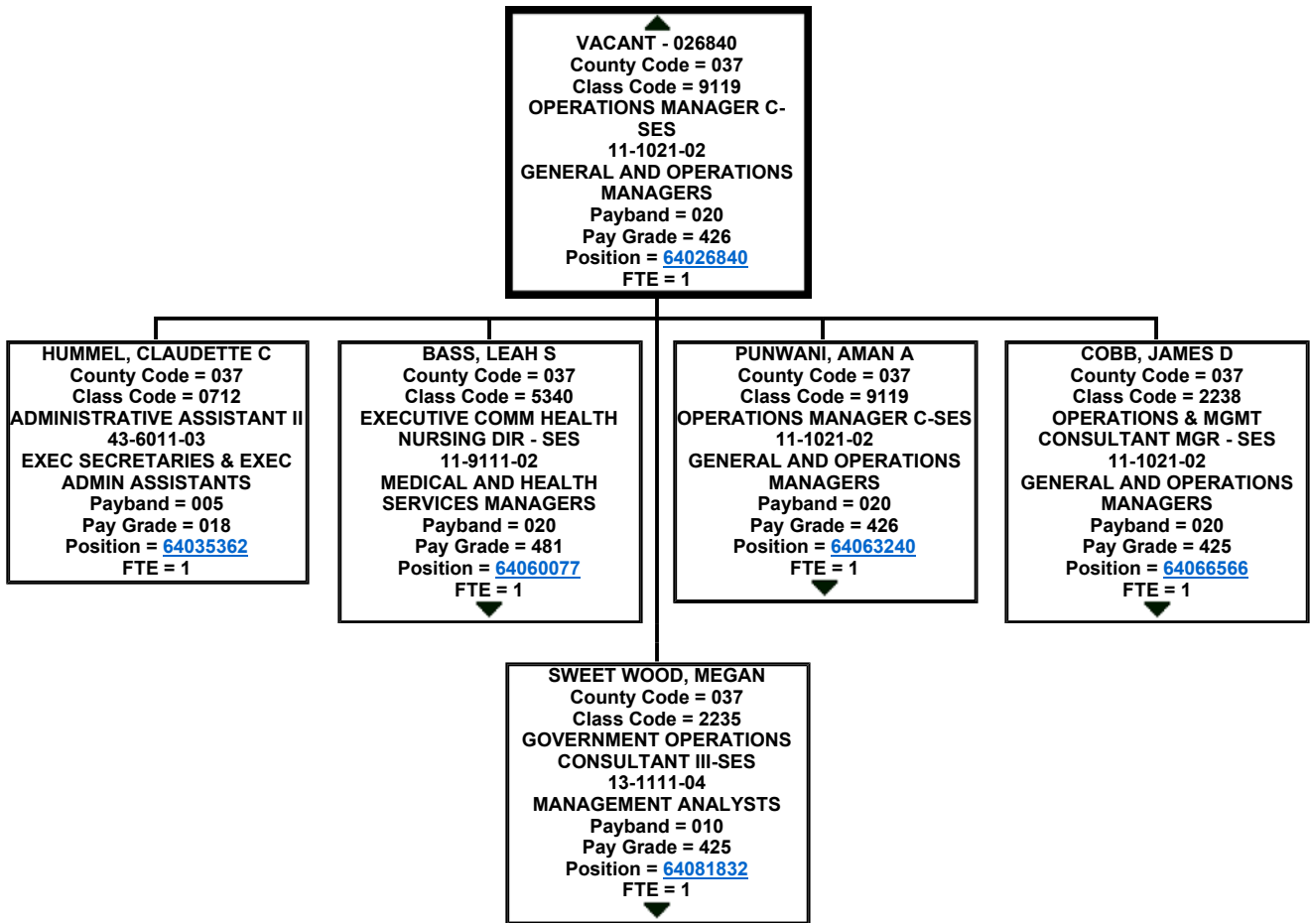






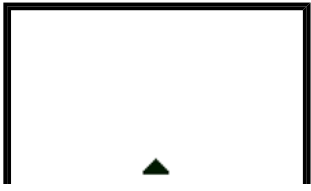
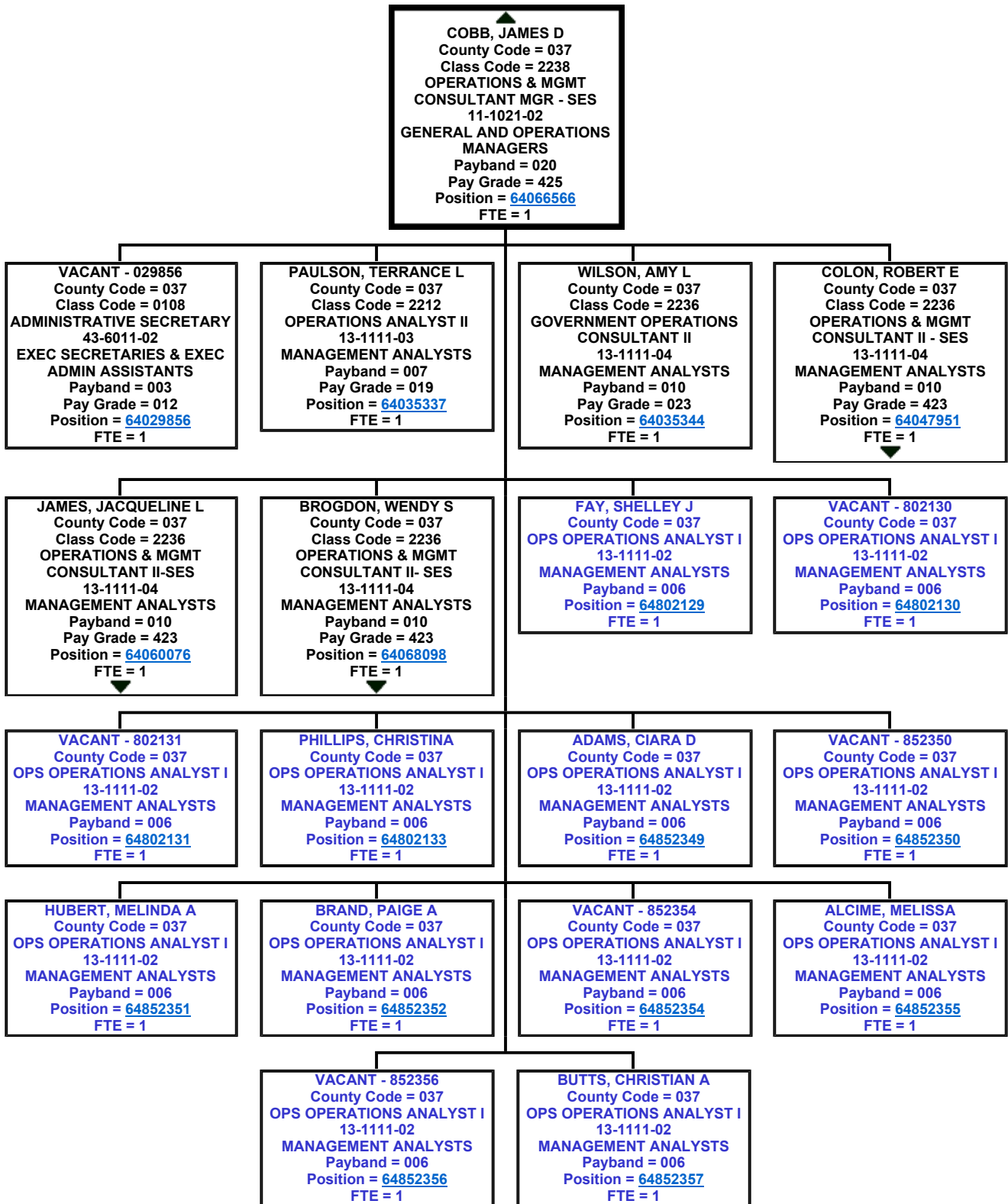


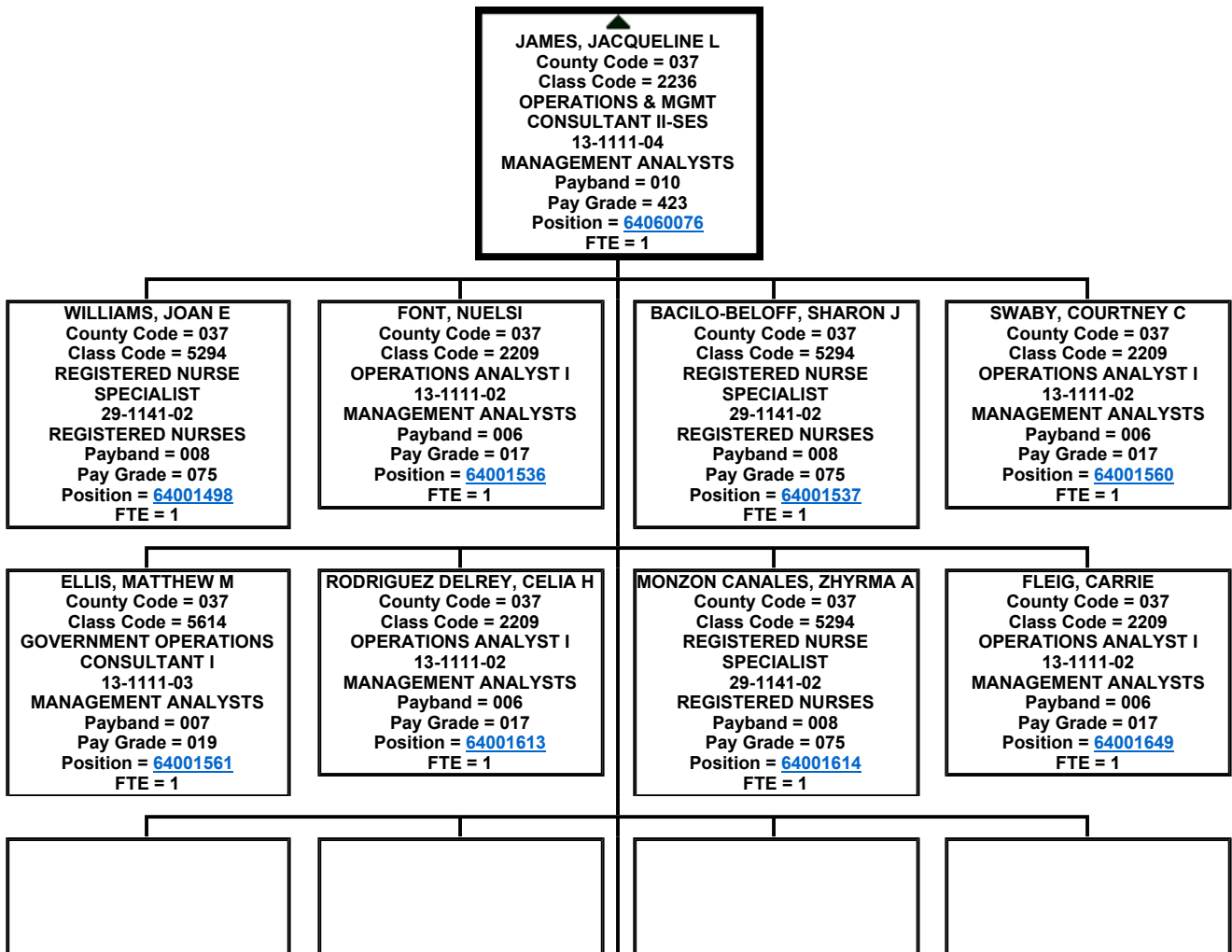
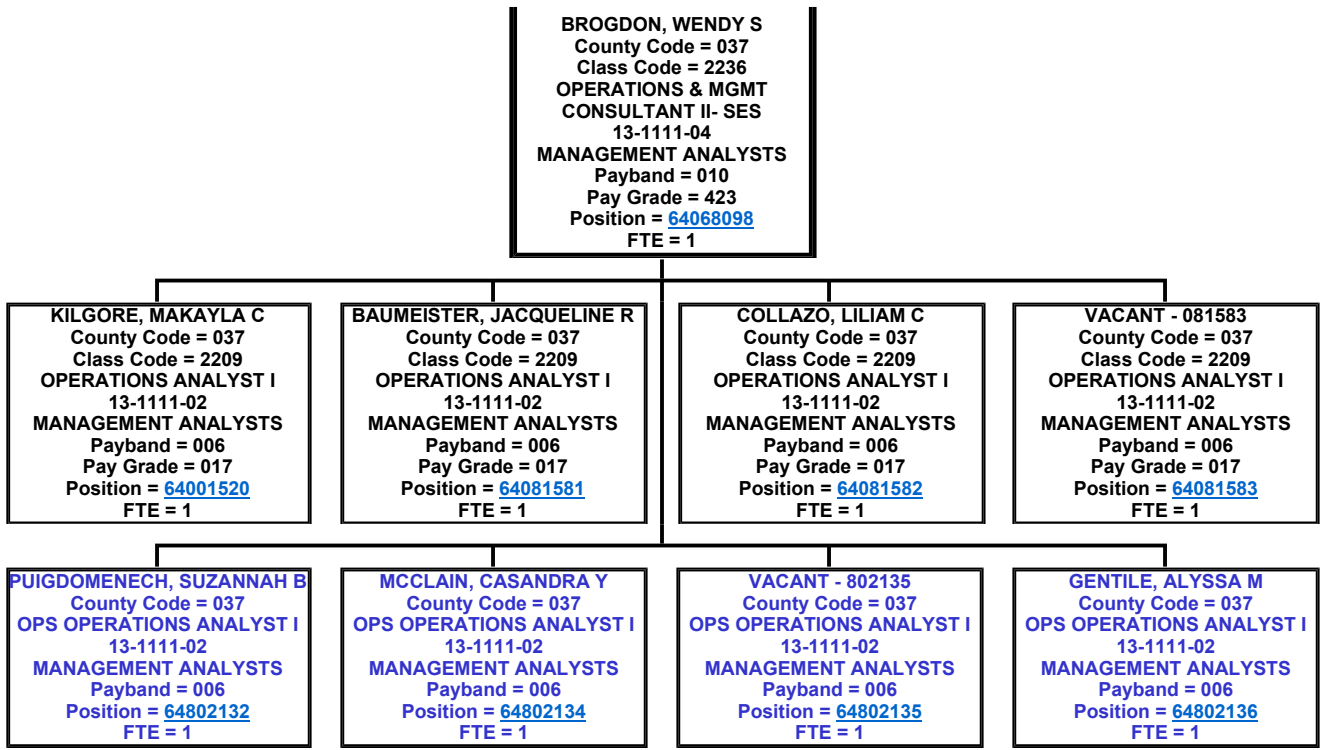




BRITTON, DAMIAN S
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852391](#)
FTE = 1

YOUNG BELL, JOIKYERA A
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852392](#)
FTE = 1





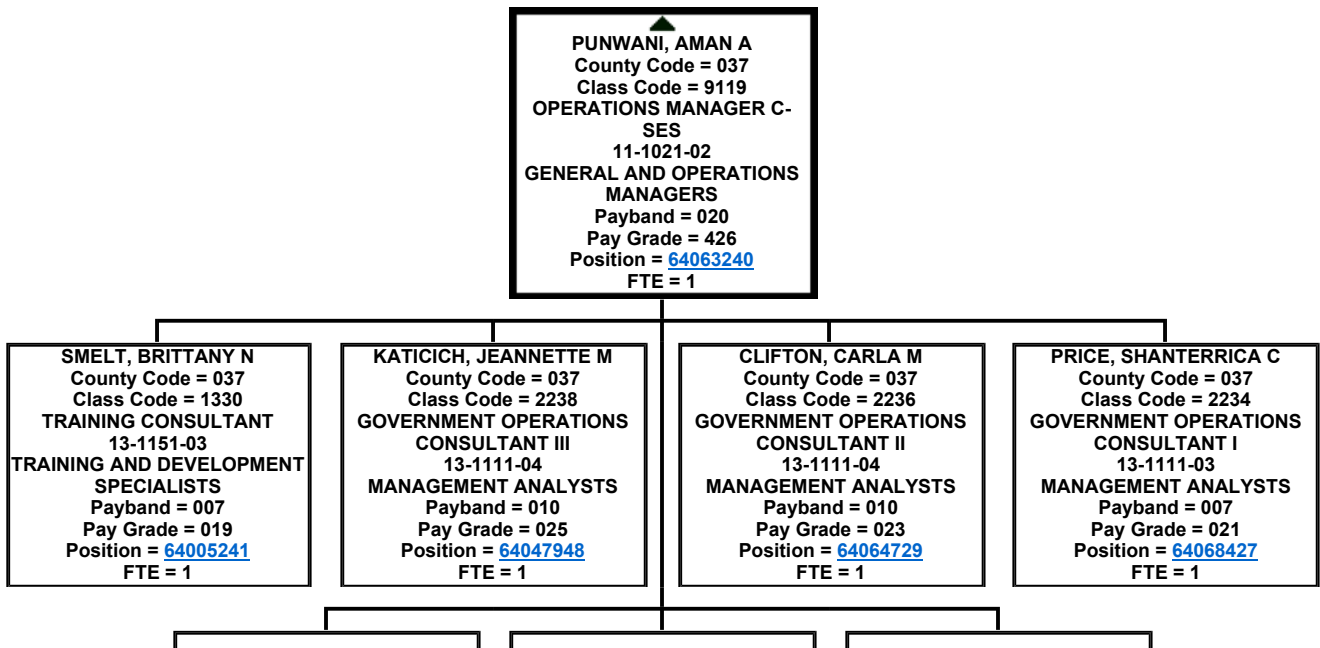
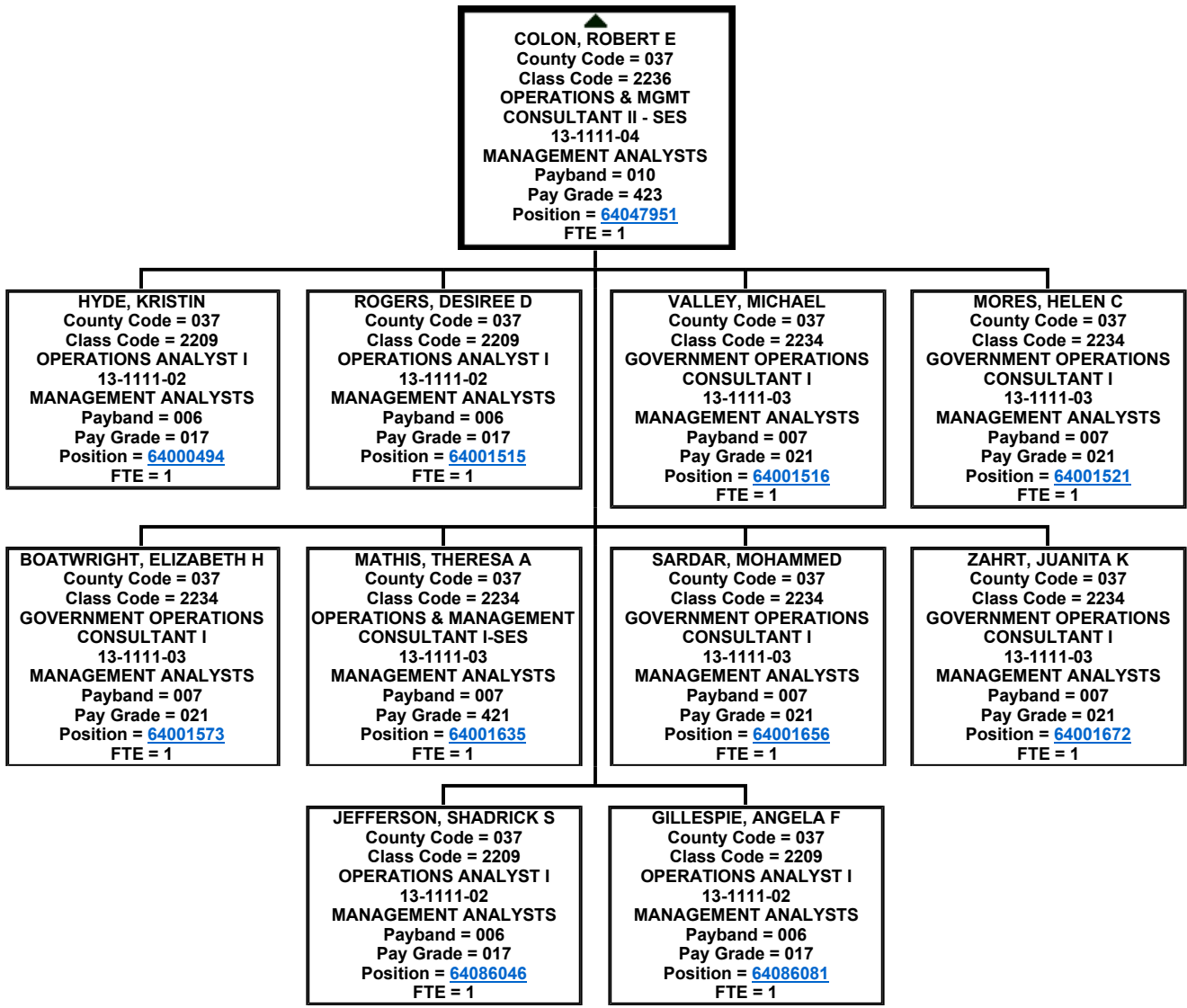
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 County Code = 037
 Class Code = 5294
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 SPECIALIST
 29-1141-02
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 Payband = 008
 Pay Grade = 075
 Position = [64001650](#)
 FTE = 1

VALLE, TRACY-ANN
 County Code = 037
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64001663](#)
 FTE = 1

VACANT - 005243
 County Code = 037
 Class Code = 2209
 OPERATIONS ANALYST I
 13-1111-02
 MANAGEMENT ANALYSTS
 Payband = 006
 Pay Grade = 017
 Position = [64005243](#)
 FTE = 1

HOLLIS, DEBRA L
 County Code = 037
 Class Code = 2209
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 Pay Grade = 017
 Position = [64086047](#)
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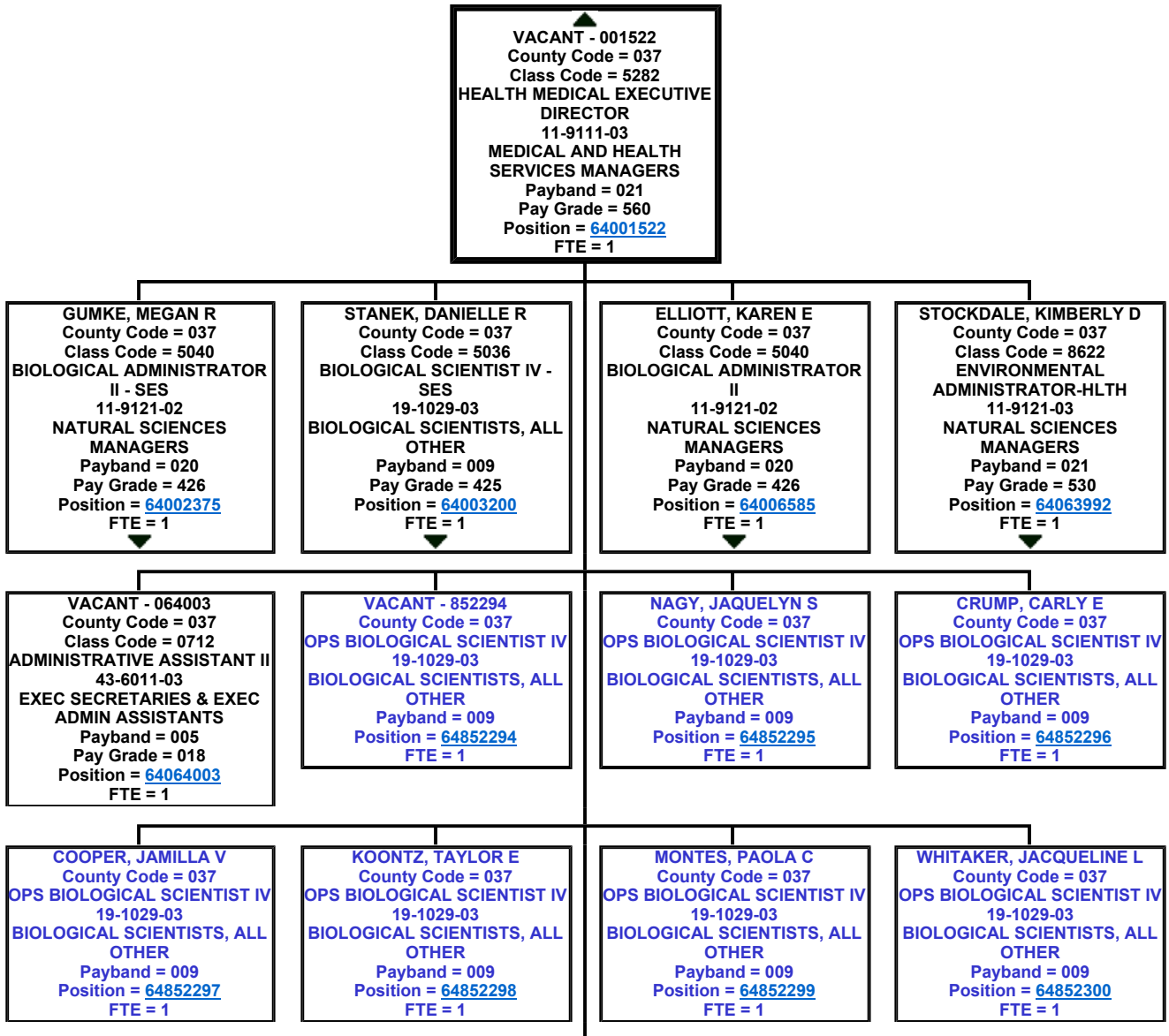
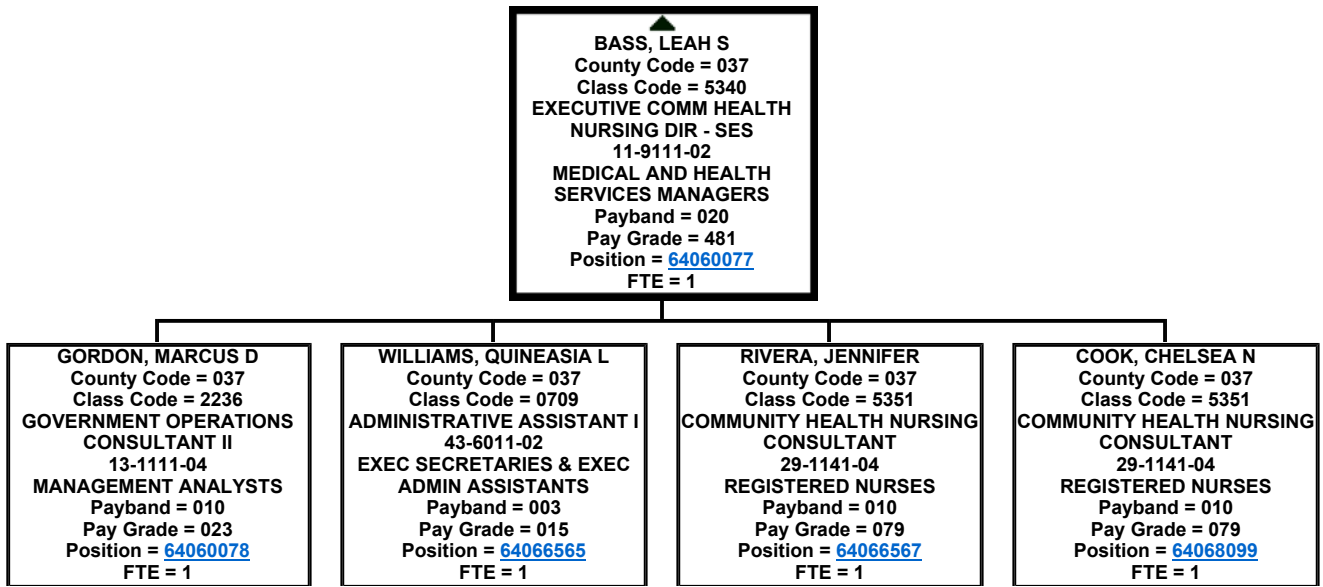
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 MANAGEMENT ANALYSTS
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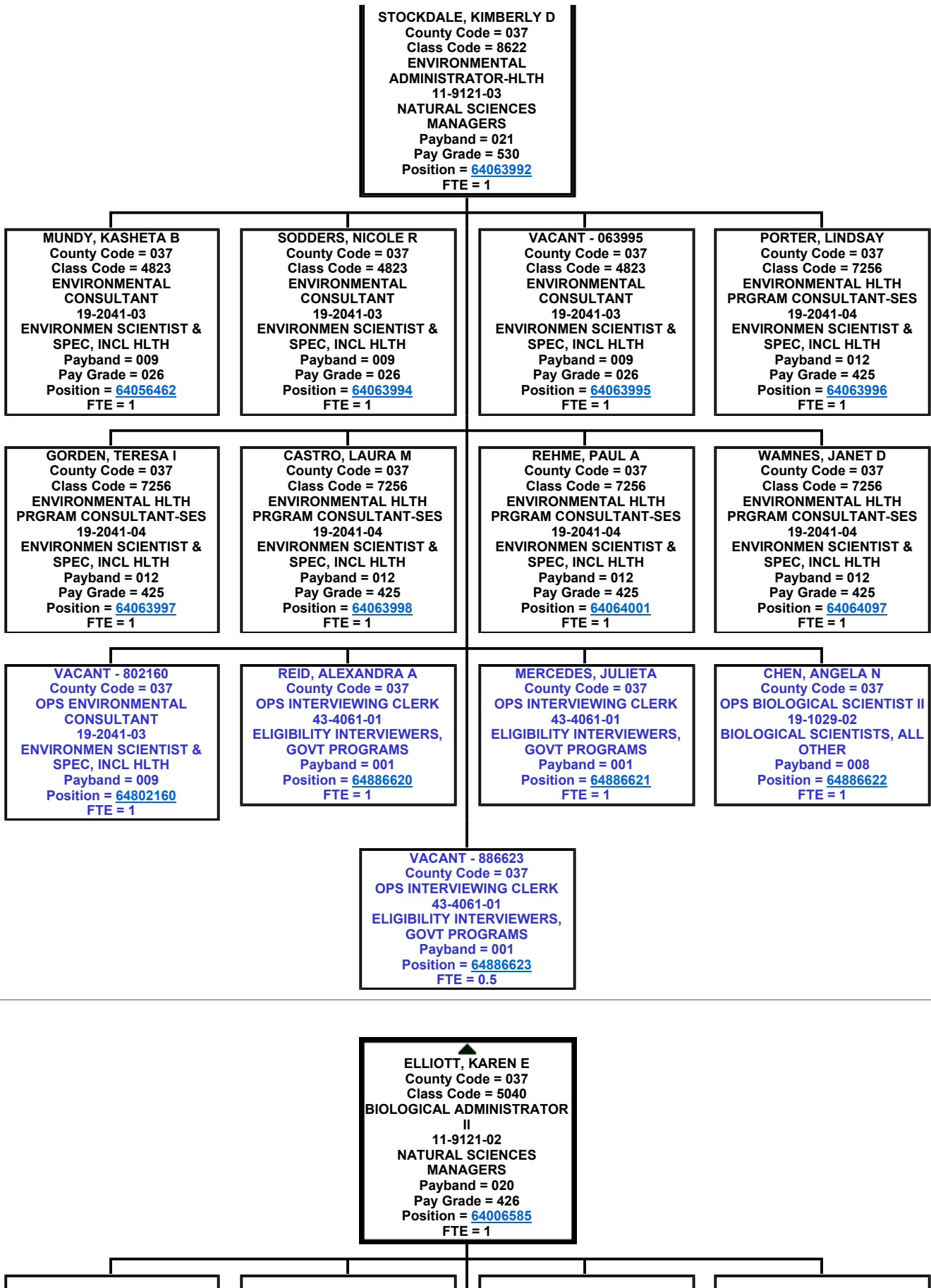
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Class Code = 2315
PLANNER II
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 020
Position = [64080960](#)
FTE = 1

JORVE, JONAS
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MANAGEMENT ANALYSTS
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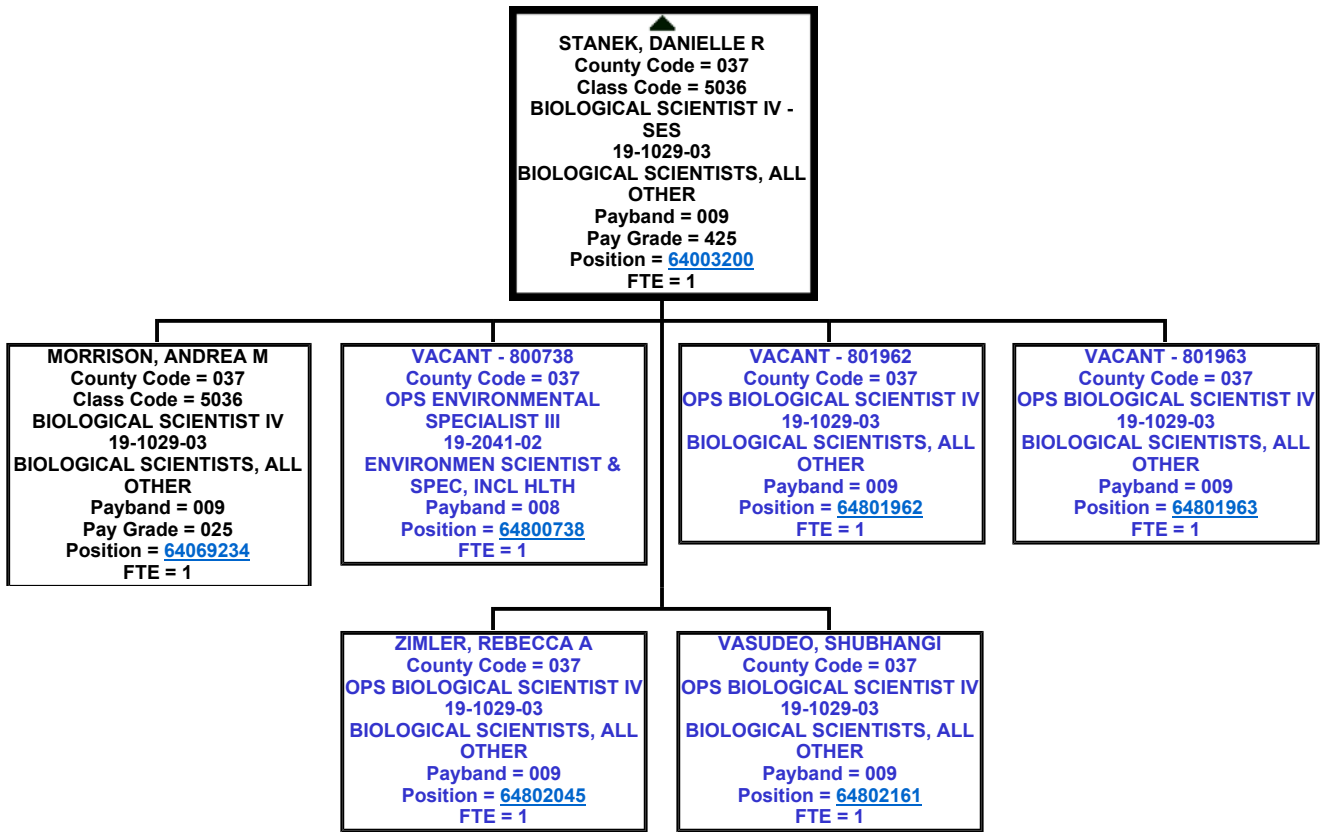
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MANAGEMENT ANALYSTS
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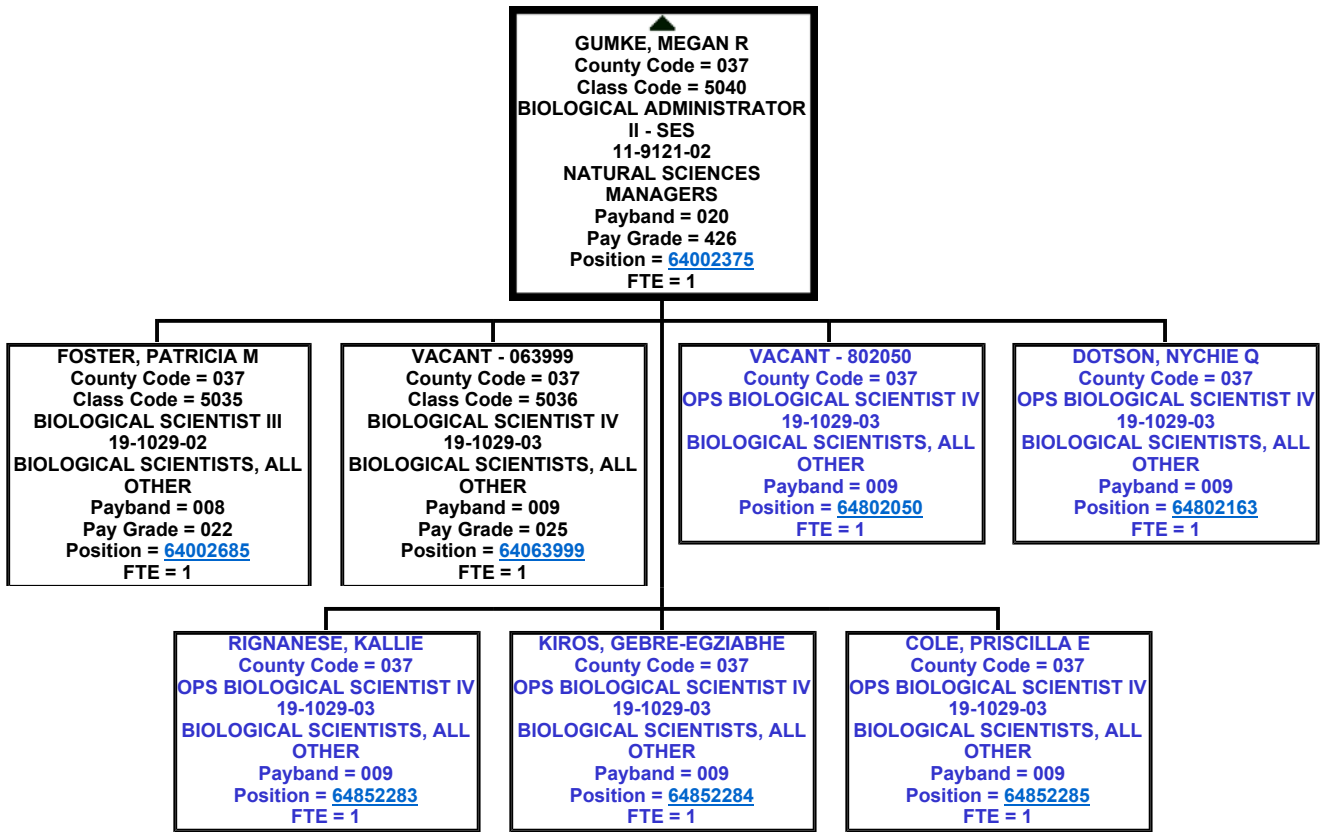


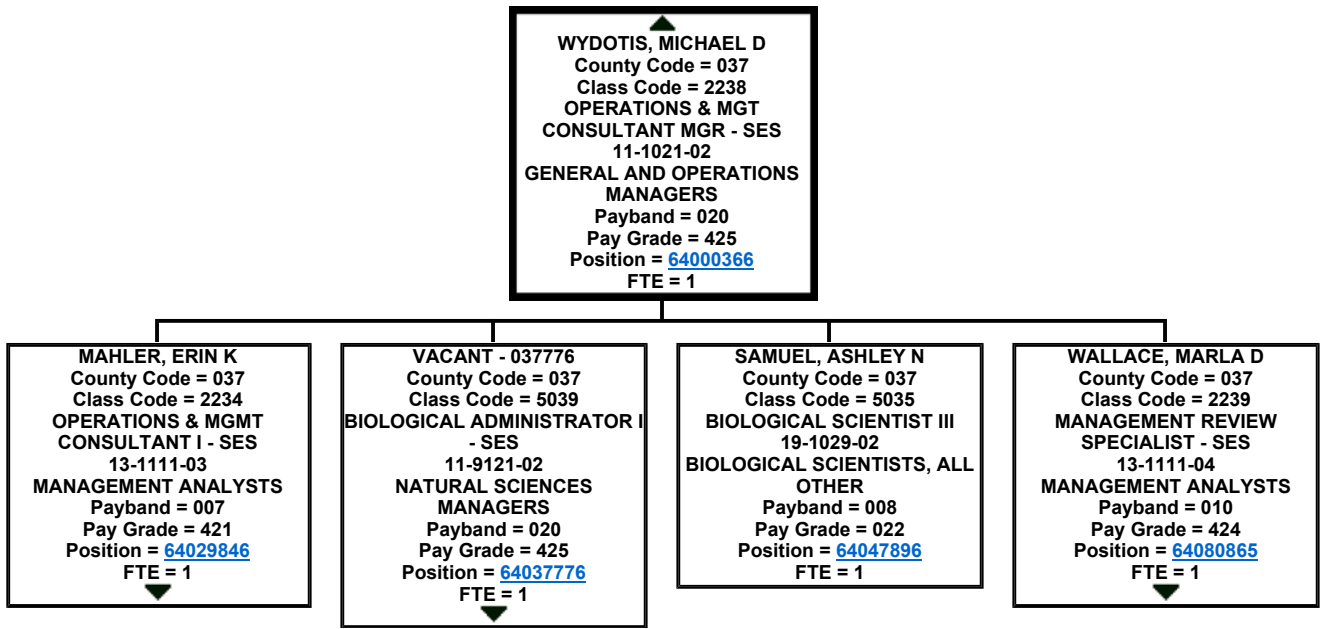


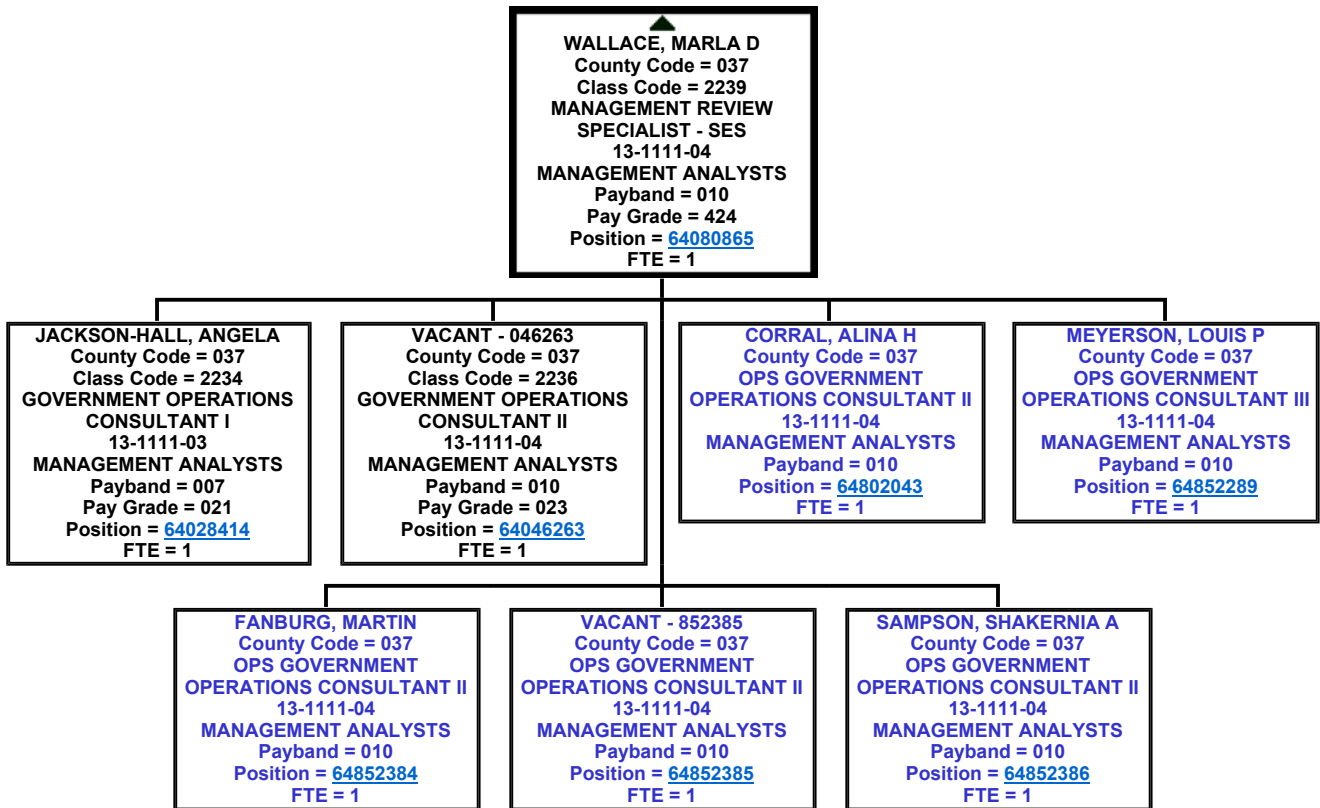


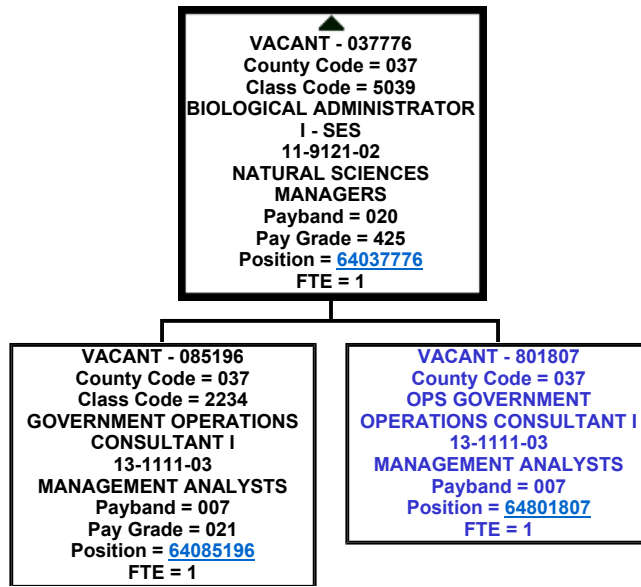
<p>ERSKINE, JALYSA N County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64801450 FTE = 1</p>	<p>VACANT - 801867 County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64801867 FTE = 1</p>	<p>ADAMS, JEREMY N County Code = 037 OPS BIOLOGICAL SCIENTIST III 19-1029-02 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 008 Position = 64802142 FTE = 1</p>	<p>SANTIAGO, RICHARD E County Code = 037 OPS BIOLOGICAL SCIENTIST III 19-1029-02 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 008 Position = 64802143 FTE = 1</p>
<p>KWIATKOWSKI, TAYLOR G County Code = 037 OPS BIOLOGICAL SCIENTIST III 19-1029-02 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 008 Position = 64802144 FTE = 1</p>	<p>COBLE, NIKKI M County Code = 037 OPS BIOLOGICAL SCIENTIST III 19-1029-02 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 008 Position = 64802145 FTE = 1</p>	<p>VACANT - 802162 County Code = 037 OPS BIOLOGICAL SCIENTIST III 19-1029-02 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 008 Position = 64802162 FTE = 1</p>	<p>PAGNOTTO, MARK County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64802192 FTE = 1</p>
<p>KINKEAD, ADRIAN County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64802193 FTE = 1</p>	<p>SLAWINSKI, MICHELLE C County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64802194 FTE = 1</p>	<p>ROGHANI, PARNIA County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64810000 FTE = 1</p>	<p>ALAK, MOHAMMAD County Code = 037 OPS BIOLOGICAL SCIENTIST IV 19-1029-03 BIOLOGICAL SCIENTISTS, ALL OTHER Payband = 009 Position = 64810001 FTE = 1</p>

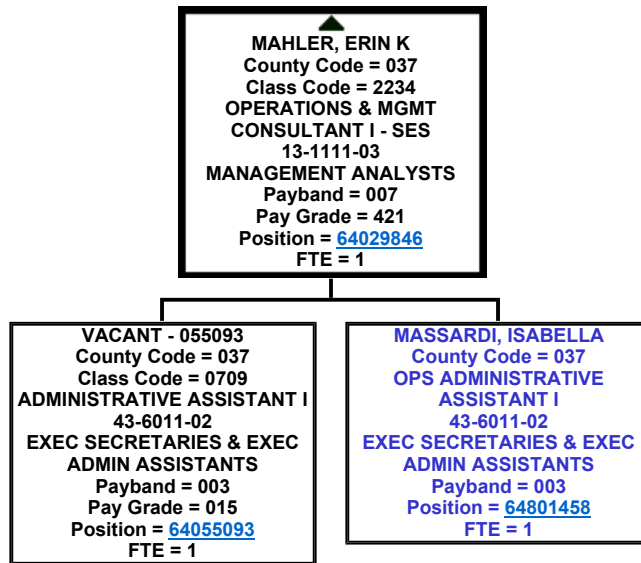






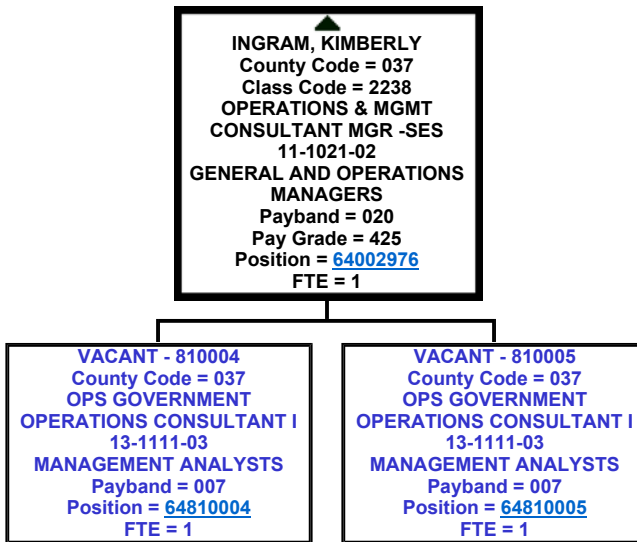


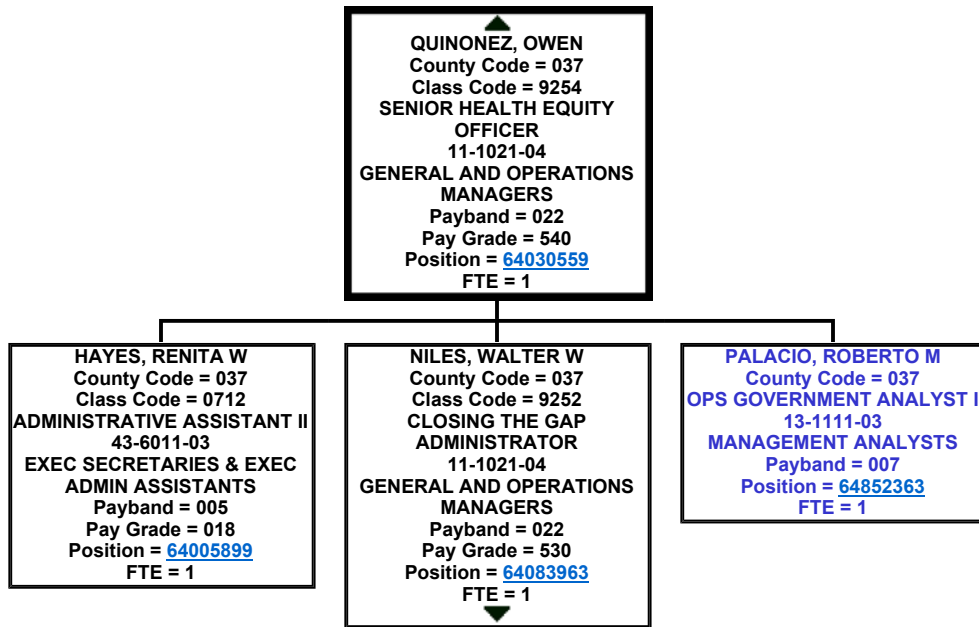


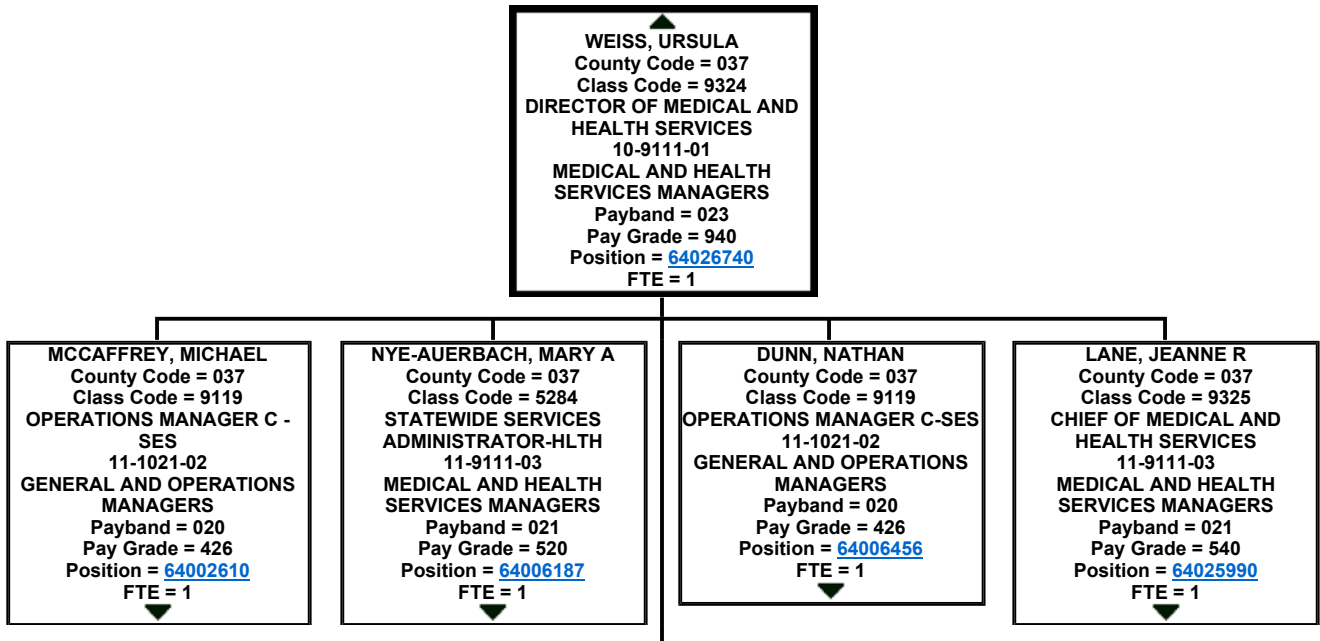
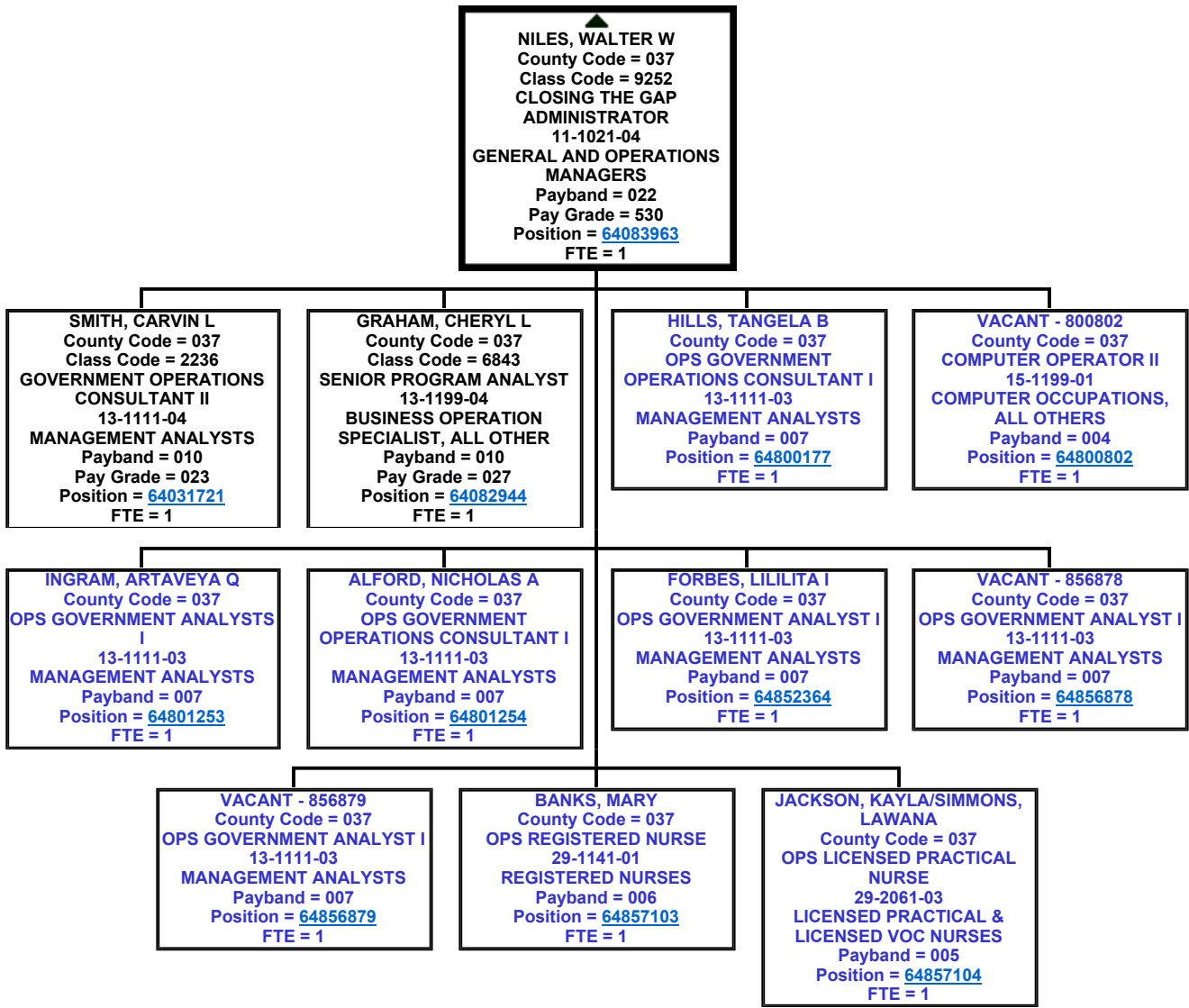


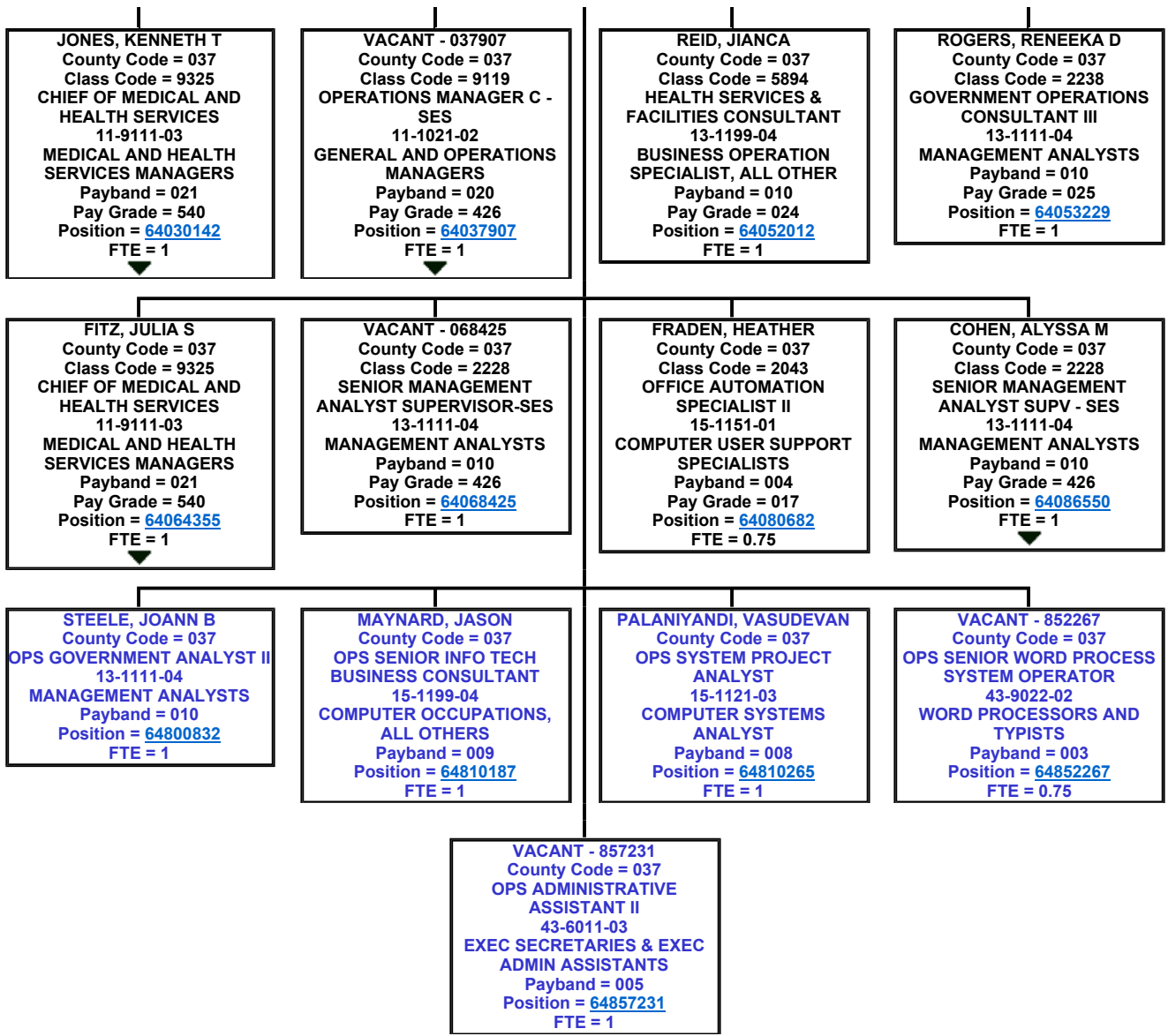
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STATEWIDE SERVICES
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MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 520
Position = [64039409](#)
FTE = 1

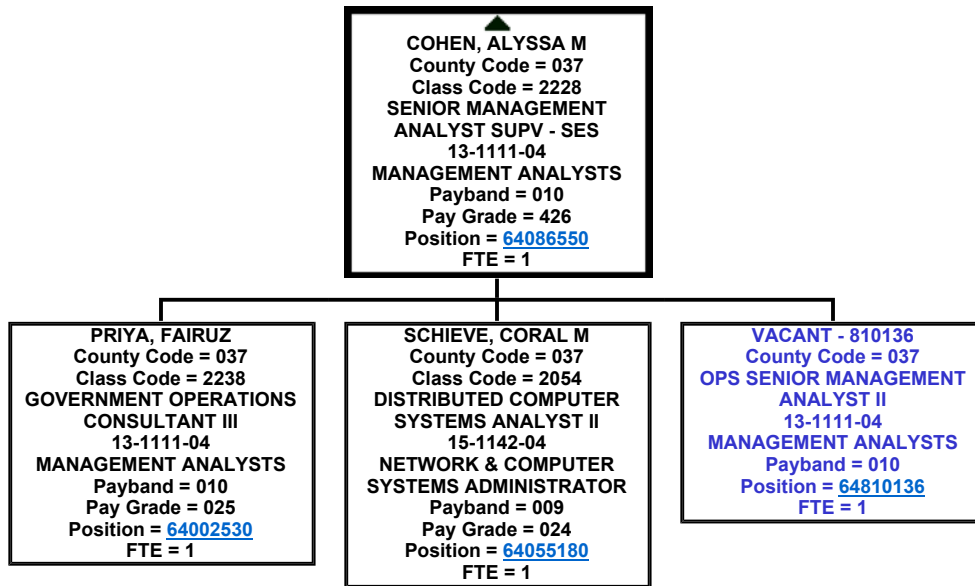
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INGRAM, KIMBERLY
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Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR -SES
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GENERAL AND OPERATIONS
MANAGERS
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Position = [64002976](#)
FTE = 1





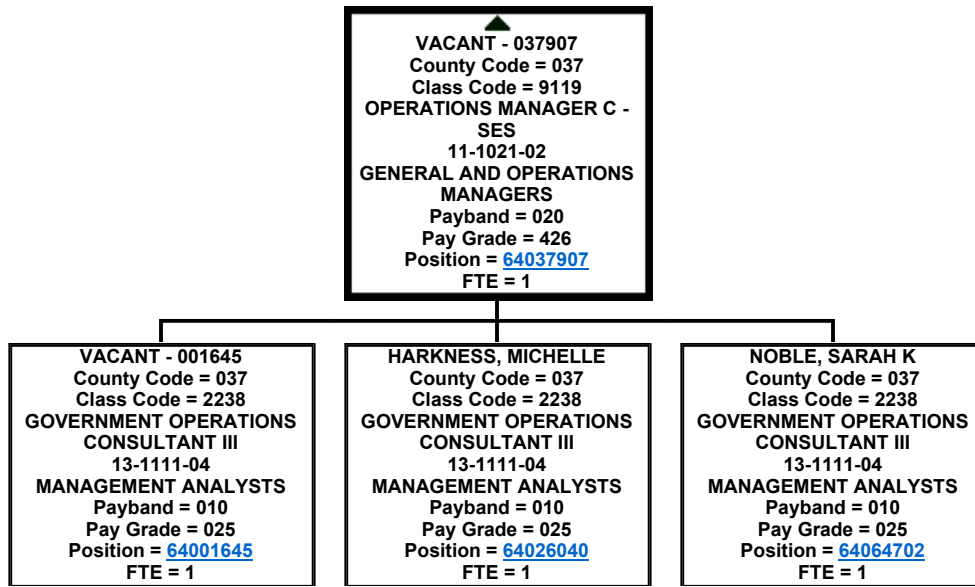


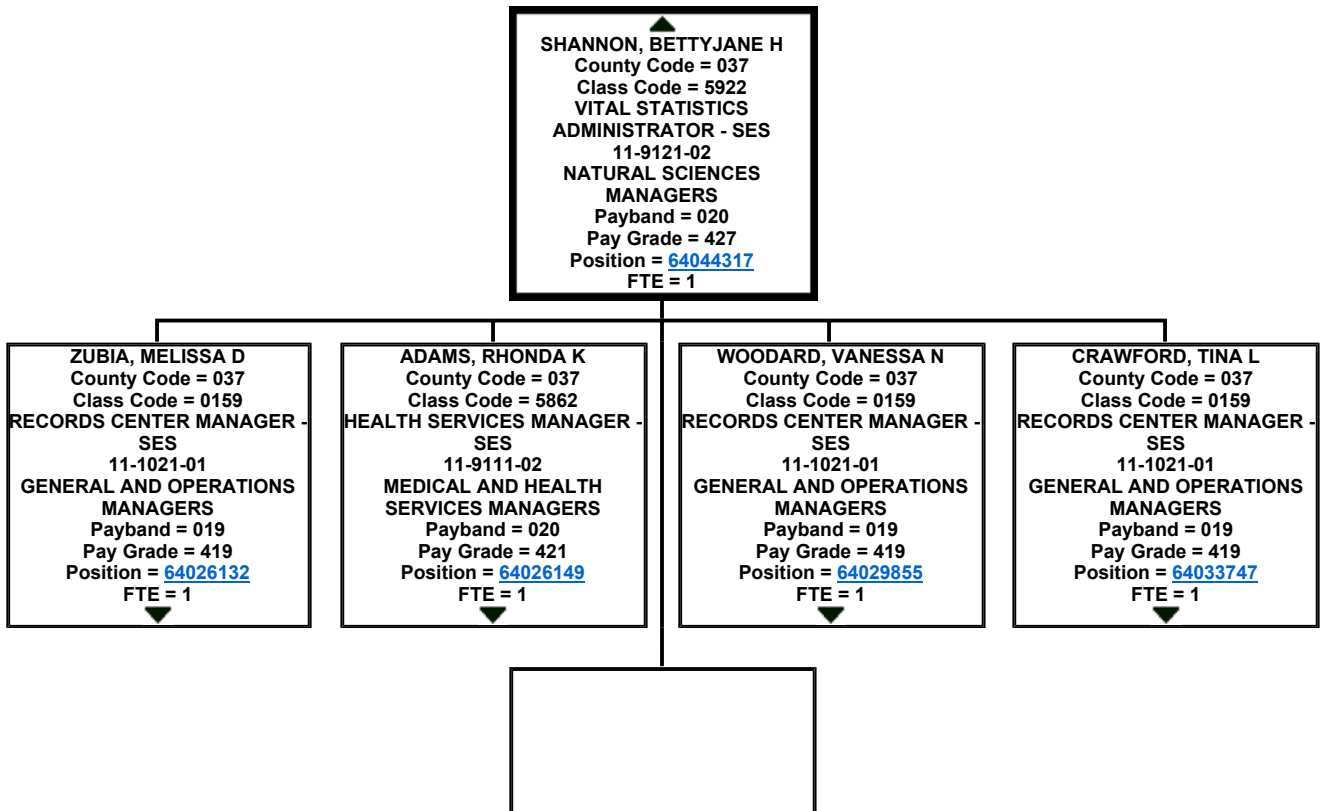
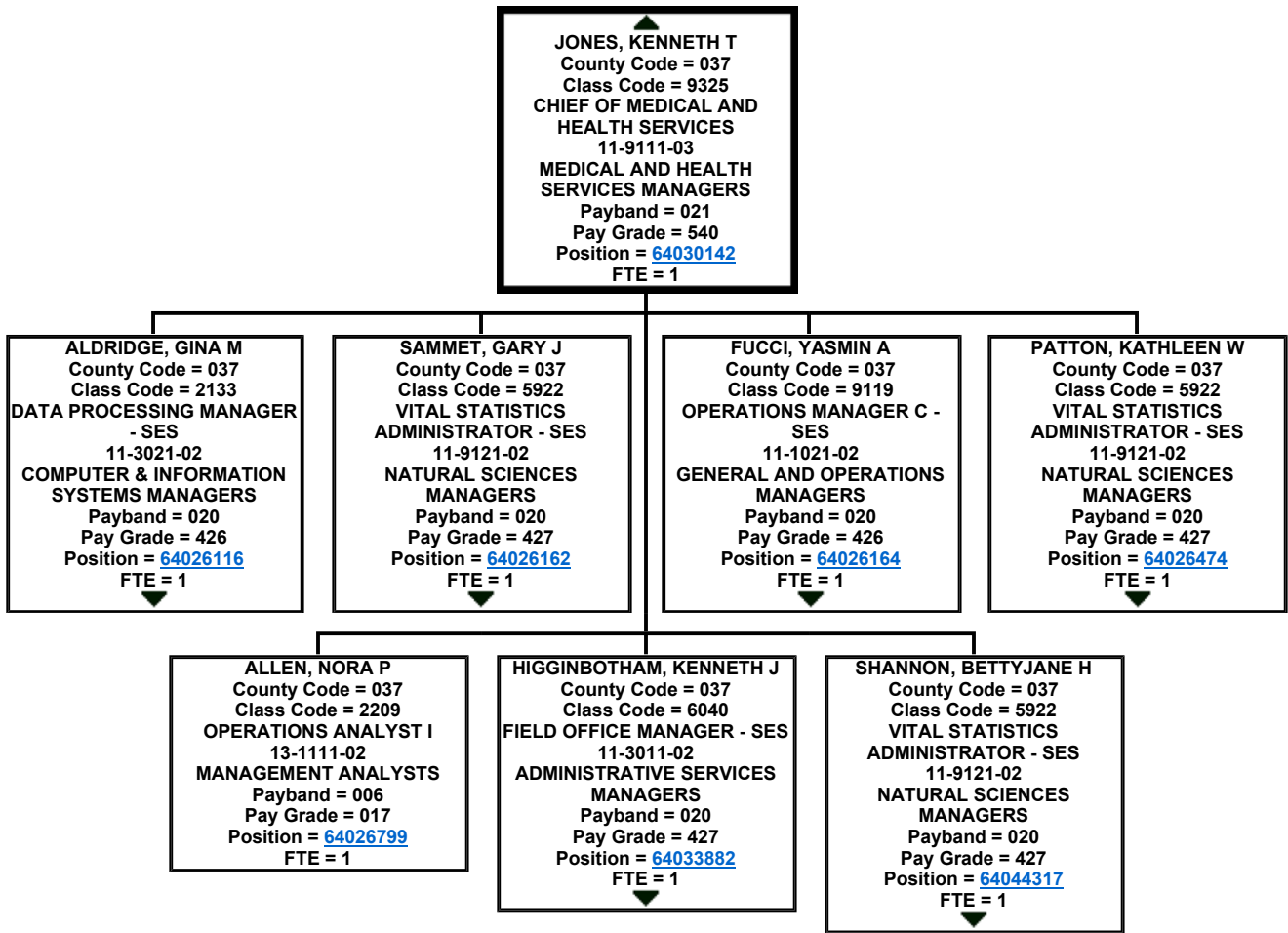




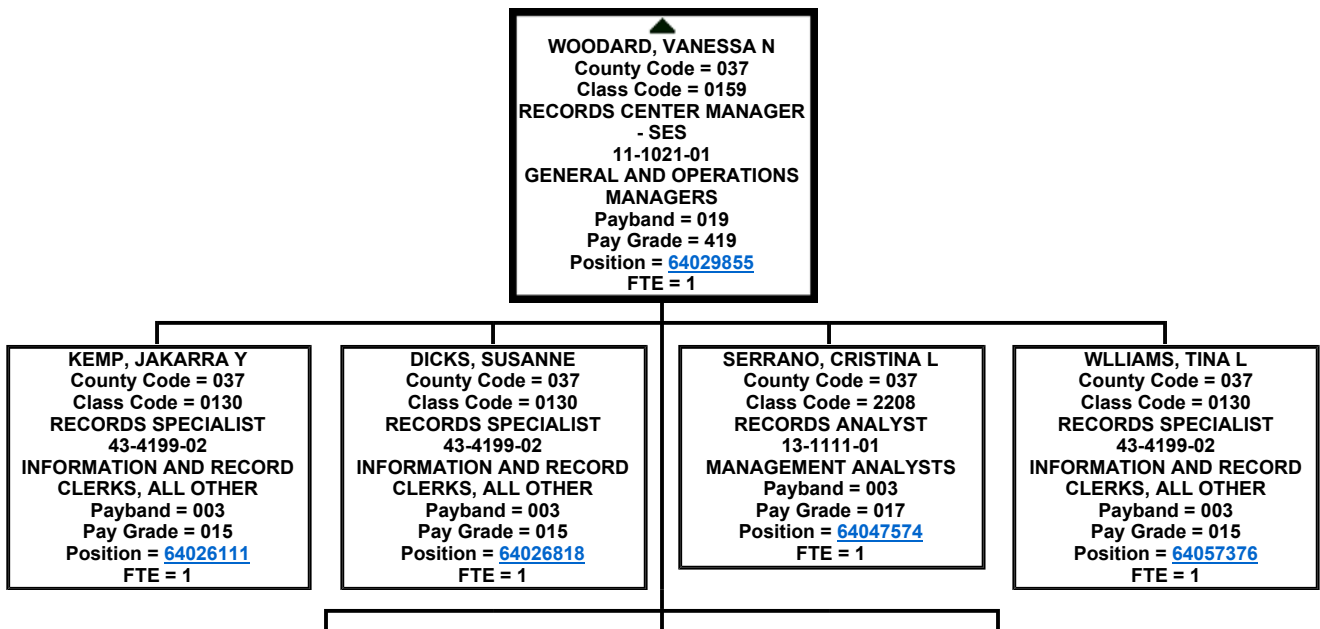
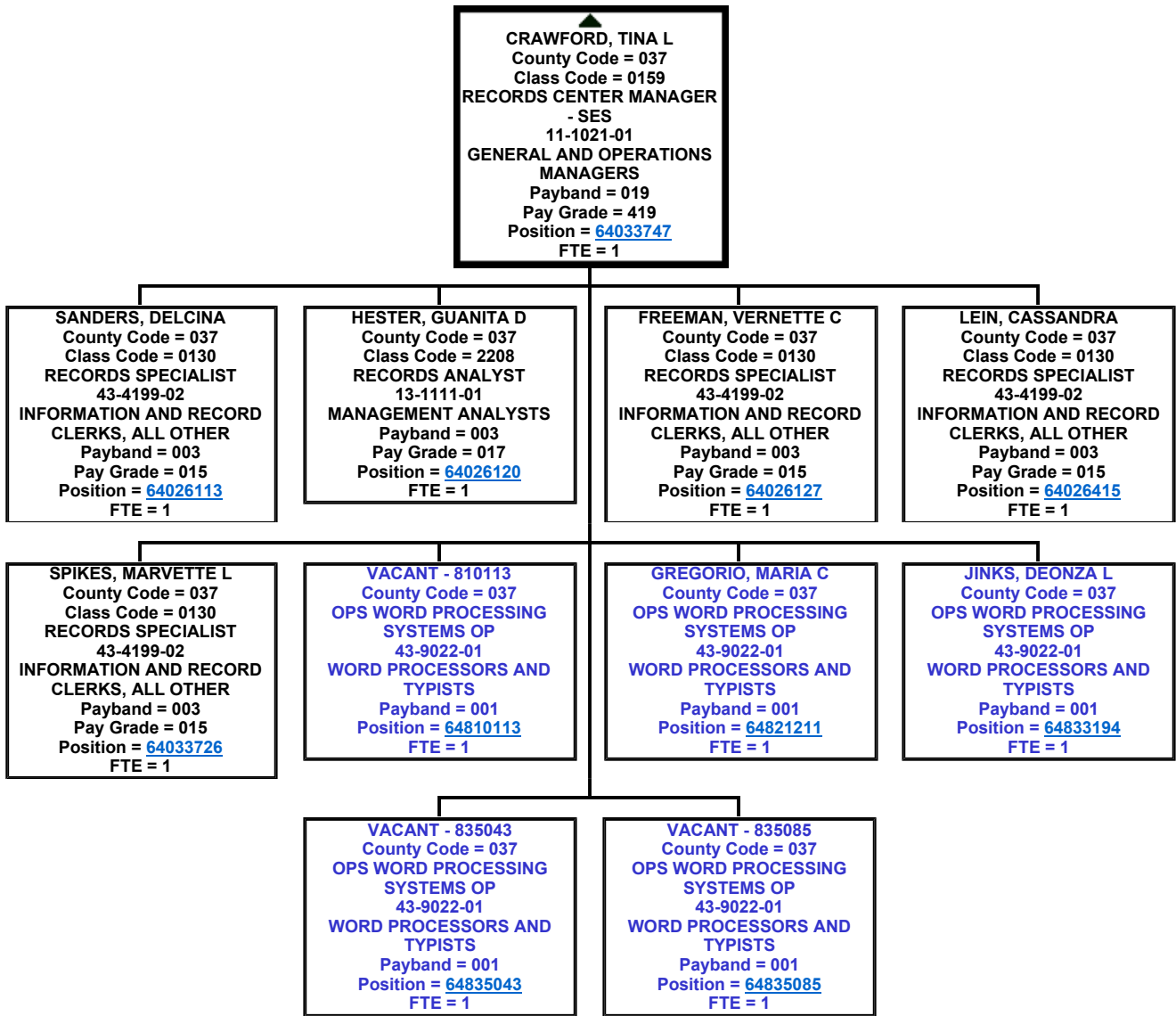
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CHIEF OF MEDICAL AND
HEALTH SERVICES
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 540
Position = [64064355](#)
FTE = 1

CREEL, SHERI
County Code = 037
Class Code = 9119
OPERATIONS MANAGER C -
SES
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GENERAL AND OPERATIONS
MANAGERS
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Position = [64031671](#)
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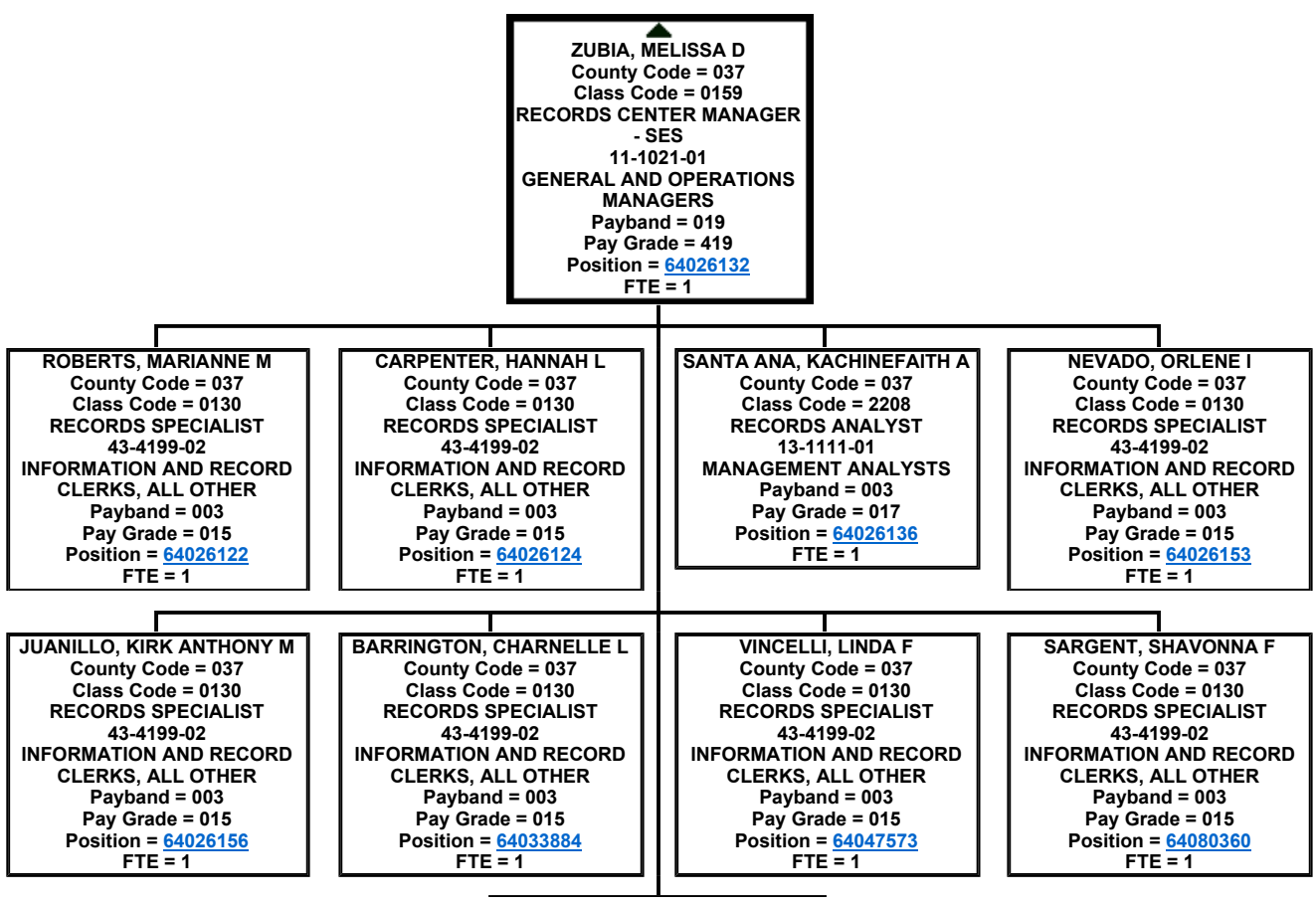
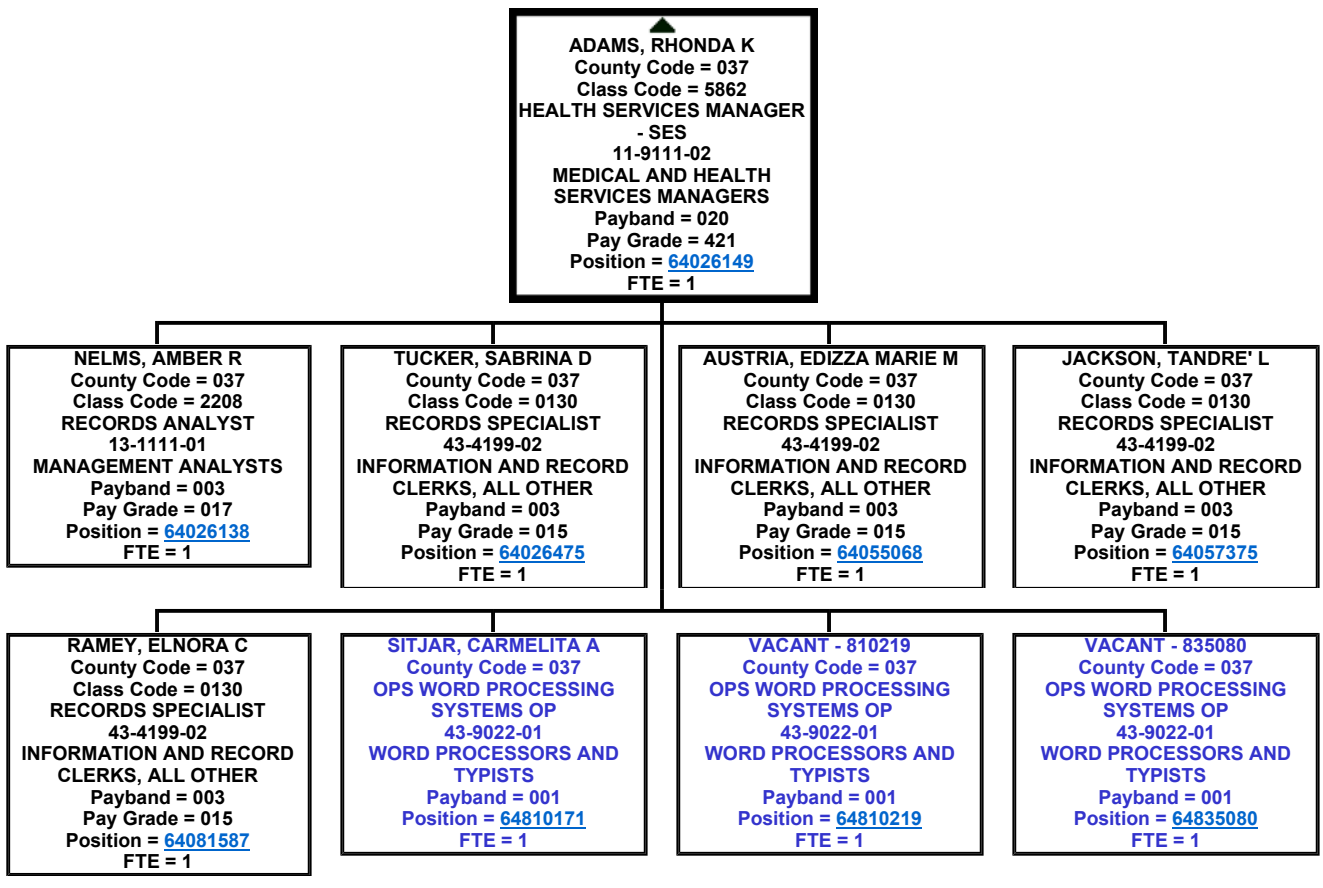
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13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Pay Grade = 017
Position = [64033889](#)
FTE = 1



MASSEY, BONNIE J
County Code = 037
Class Code = 0130
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INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
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Position = [64068393](#)
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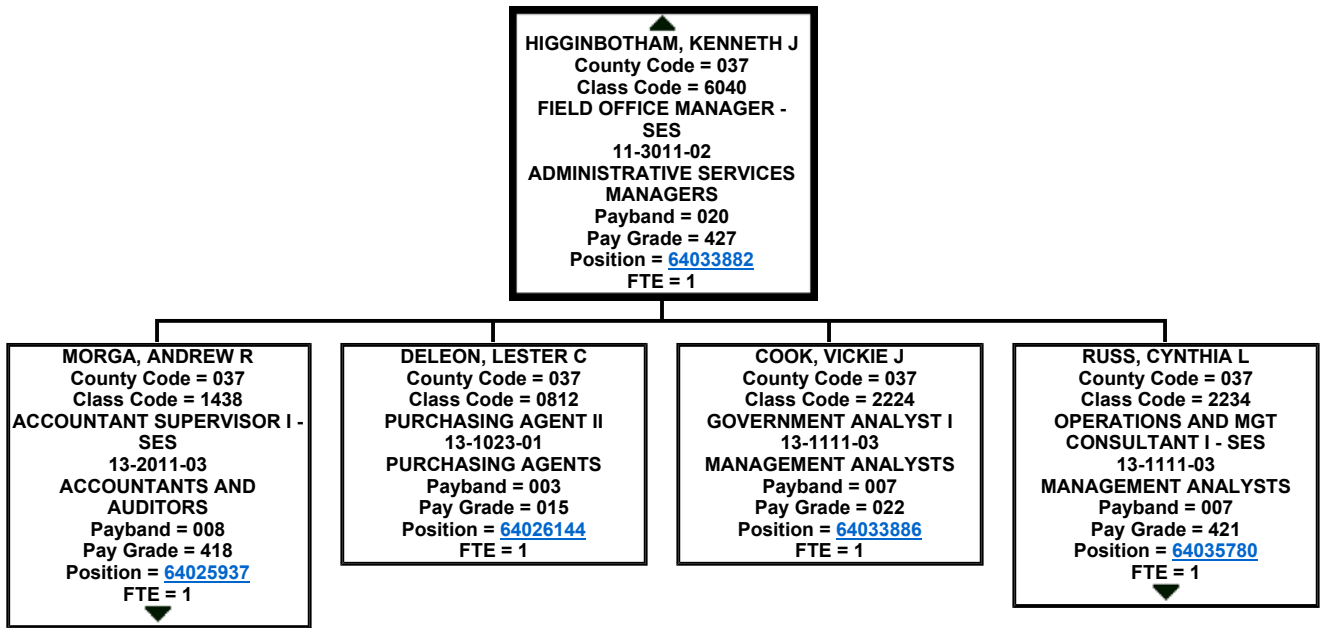
MINYARD, KIMBERLY M
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Class Code = 0130
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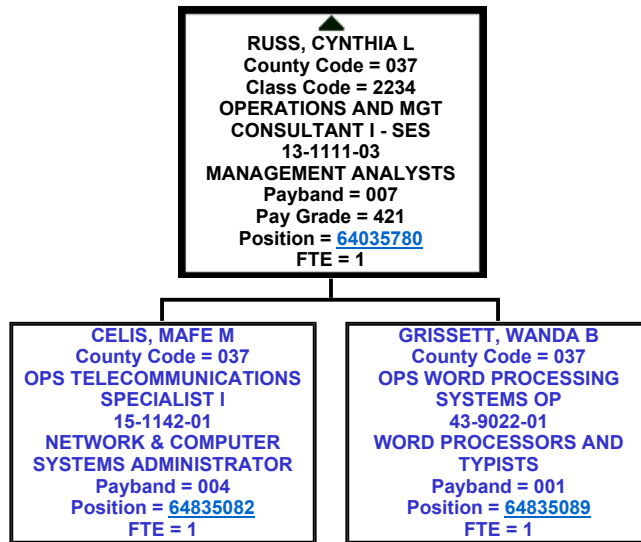
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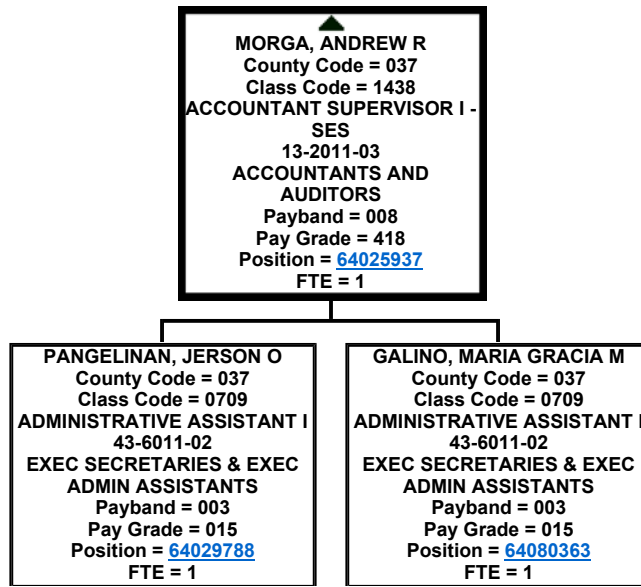


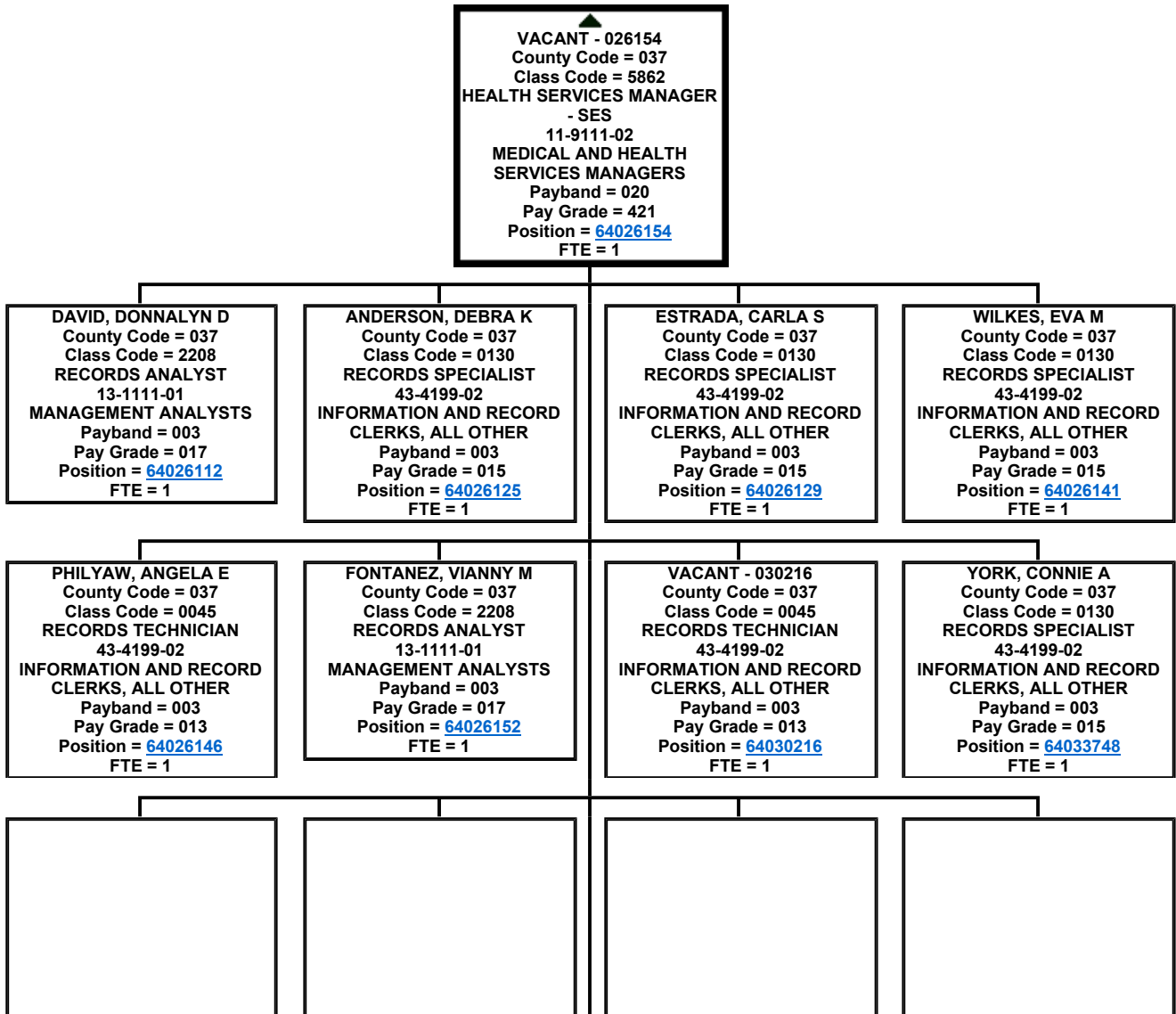
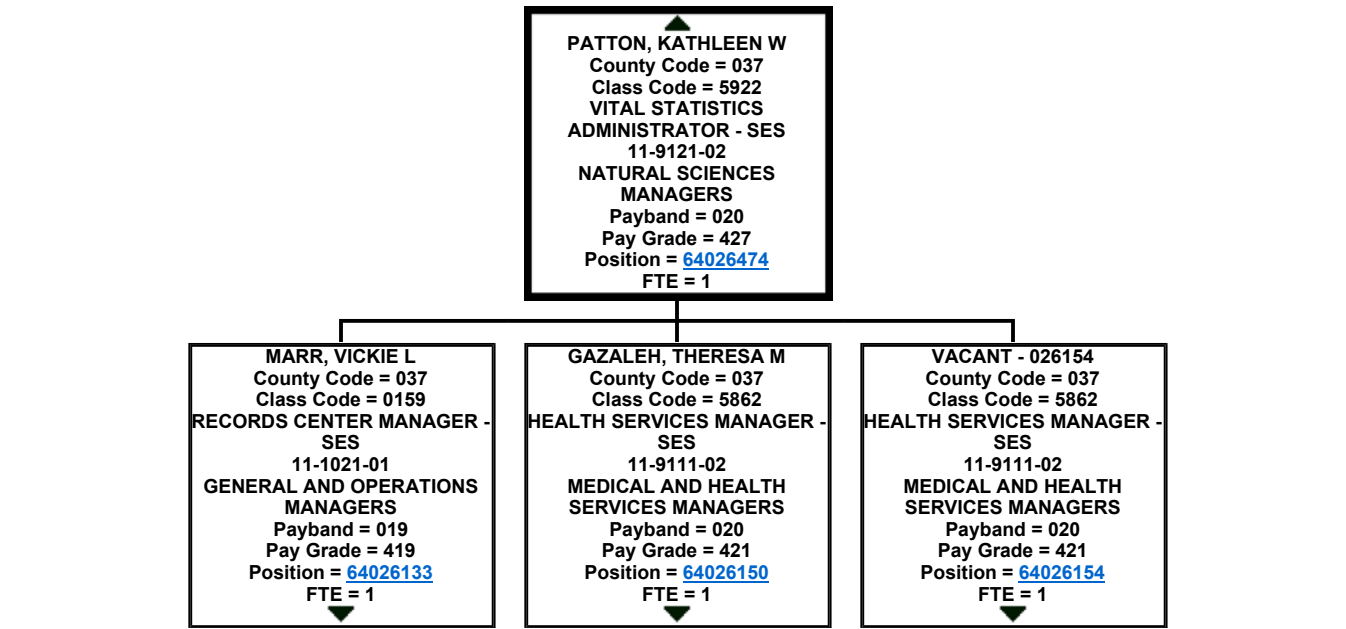
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County Code = 037
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SYSTEMS OPERATOR
43-9022-01
WORD PROCESSORS AND
TYPISTS
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Position = [64800561](#)
FTE = 1

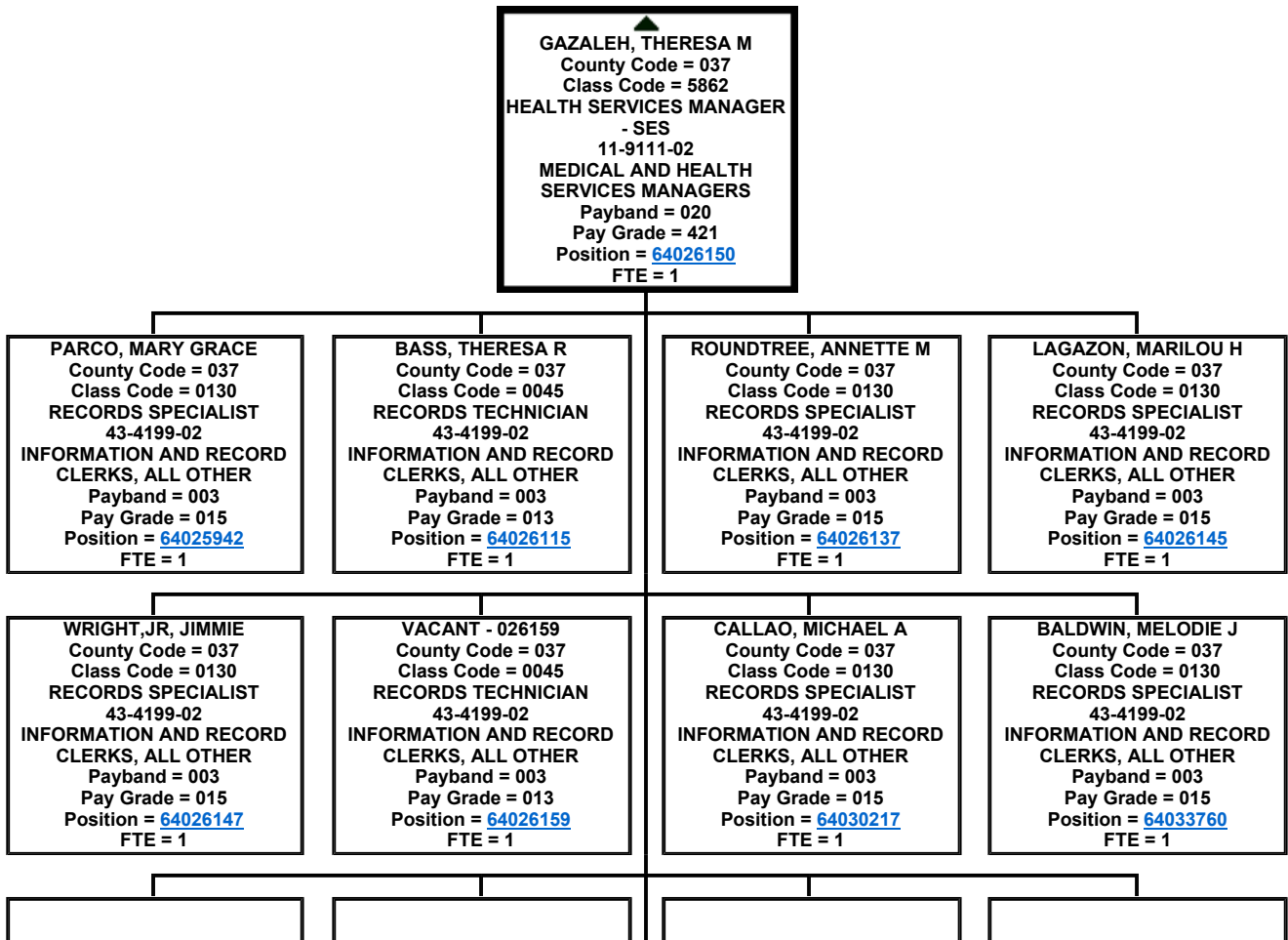
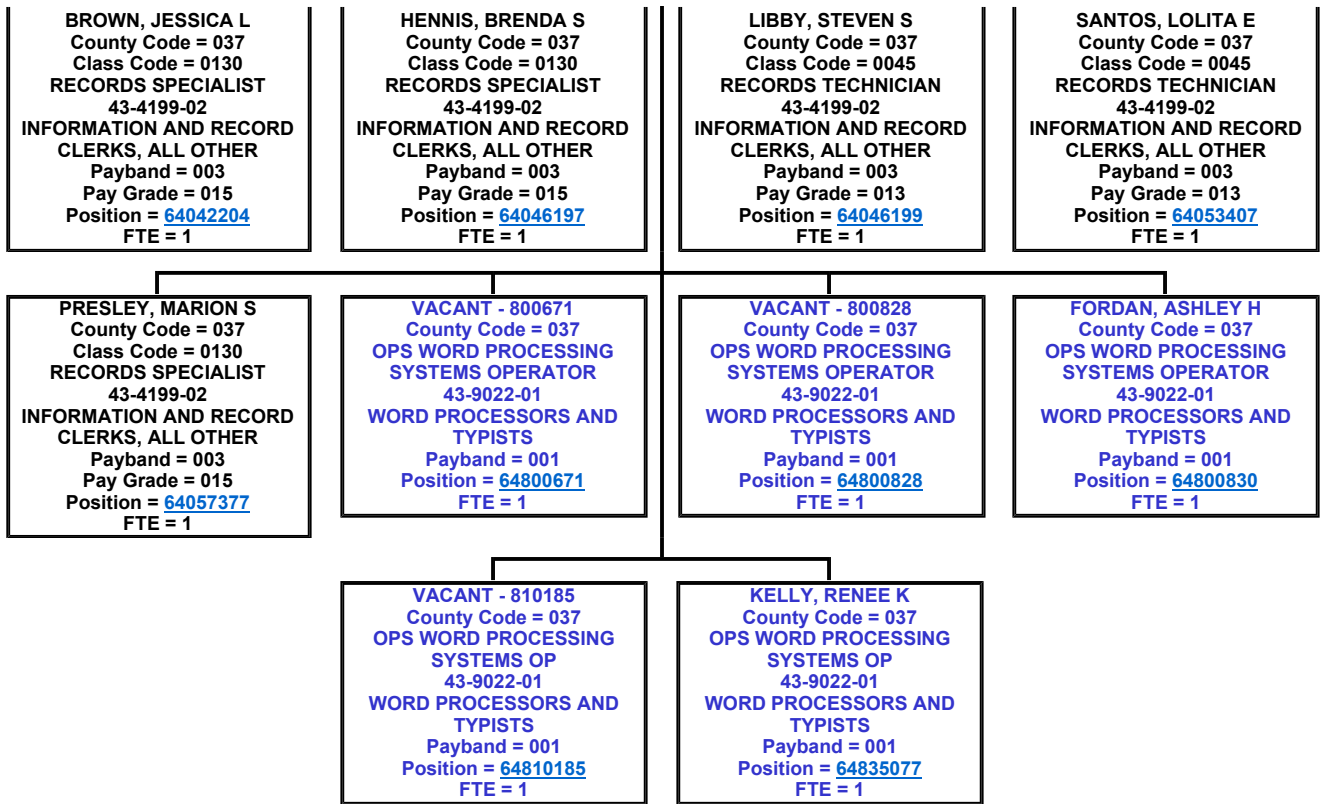
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County Code = 037
OPS WORD PROCESSING
SYSTEMS OP
43-9022-01
WORD PROCESSORS AND
TYPISTS
Payband = 001
Position = [64835090](#)
FTE = 1

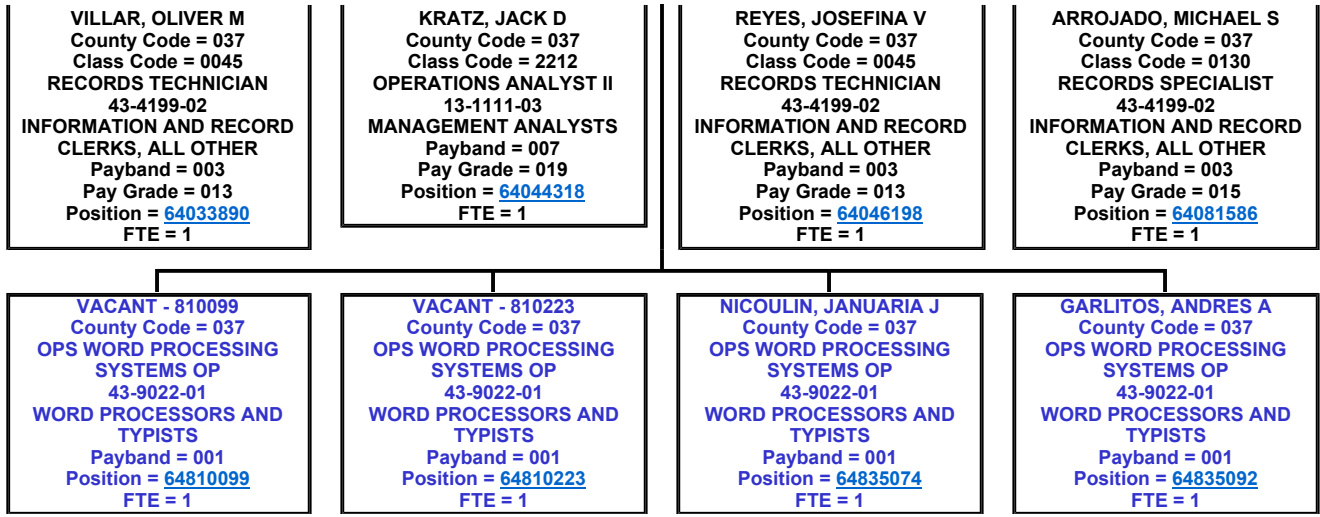


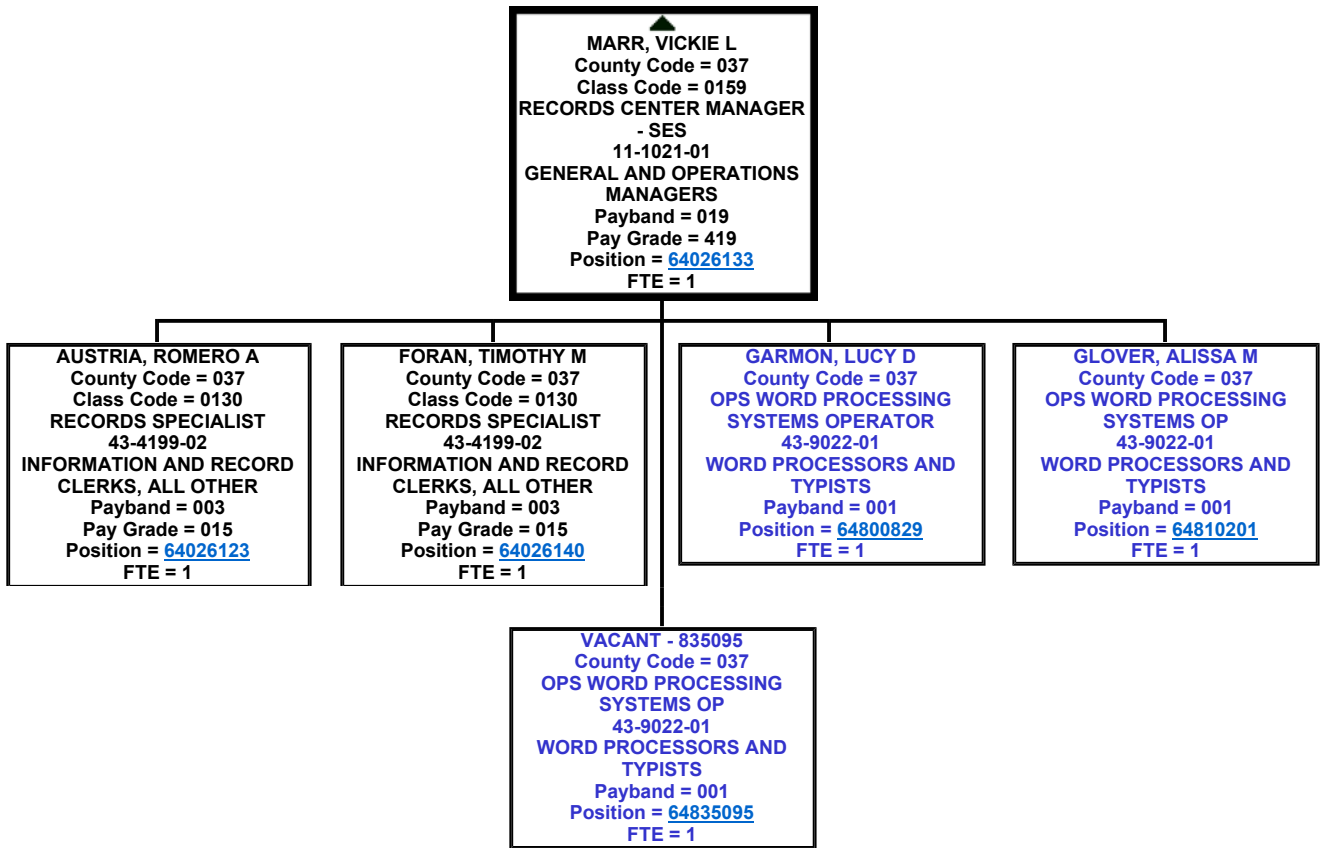


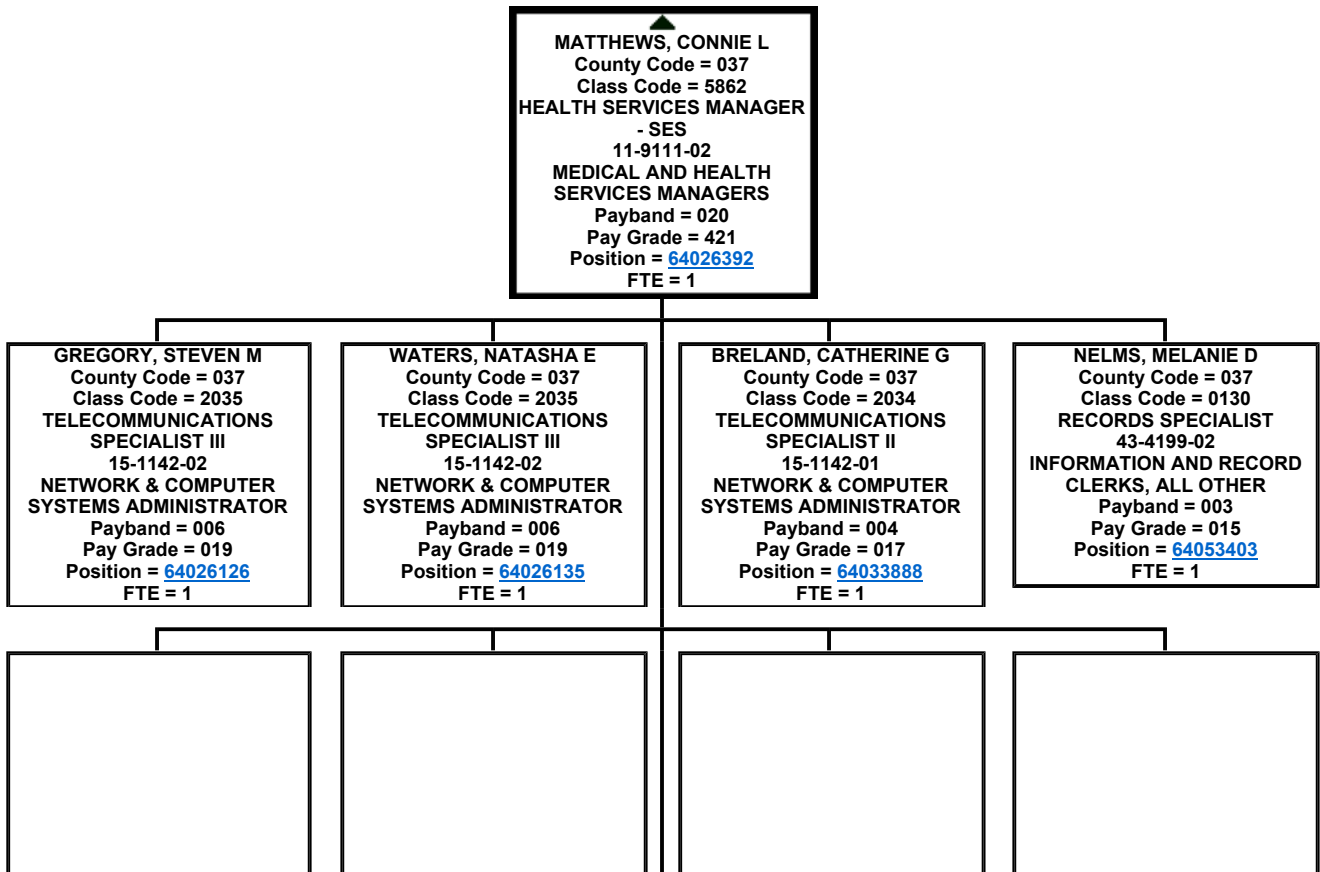
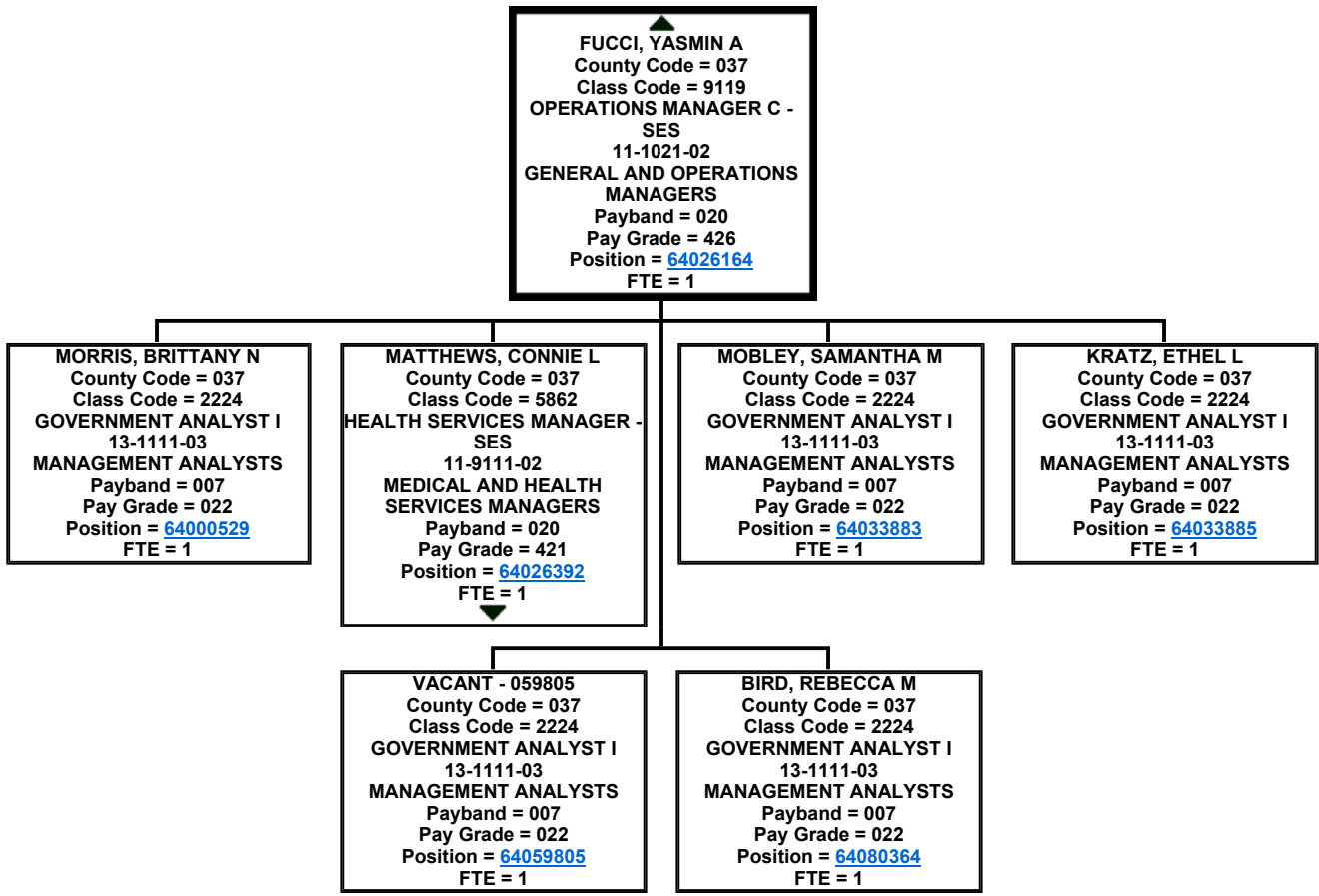












LYONS, DAVID C
 County Code = 037
 Class Code = 2034
**TELECOMMUNICATIONS
 SPECIALIST II**
 15-1142-01
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 004
 Pay Grade = 017
 Position = [64053404](#)
 FTE = 1

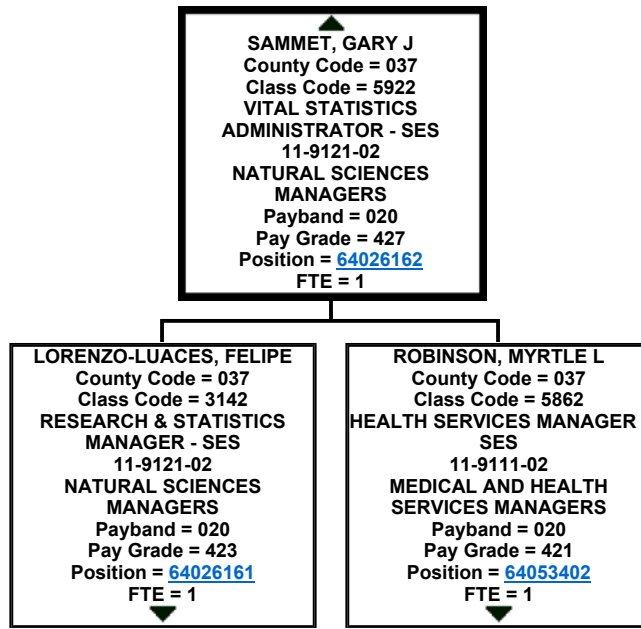
HICKS, STEPHANIE H
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 Class Code = 2034
**TELECOMMUNICATIONS
 SPECIALIST II**
 15-1142-01
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 004
 Pay Grade = 017
 Position = [64053405](#)
 FTE = 1

CRAWFORD, MARY R
 County Code = 037
 Class Code = 2034
**TELECOMMUNICATIONS
 SPECIALIST II**
 15-1142-01
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 004
 Pay Grade = 017
 Position = [64053406](#)
 FTE = 1

CALLAO, RIZA L
 County Code = 037
 Class Code = 2034
**TELECOMMUNICATIONS
 SPECIALIST II**
 15-1142-01
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 004
 Pay Grade = 017
 Position = [64053408](#)
 FTE = 1

DOMINGUEZ, GLENN O
 County Code = 037
 Class Code = 2034
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 SPECIALIST II**
 15-1142-01
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 004
 Pay Grade = 017
 Position = [64059807](#)
 FTE = 1

SITJAR, CHRISTOPHER A
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 Class Code = 2034
**TELECOMMUNICATIONS
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**NETWORK & COMPUTER
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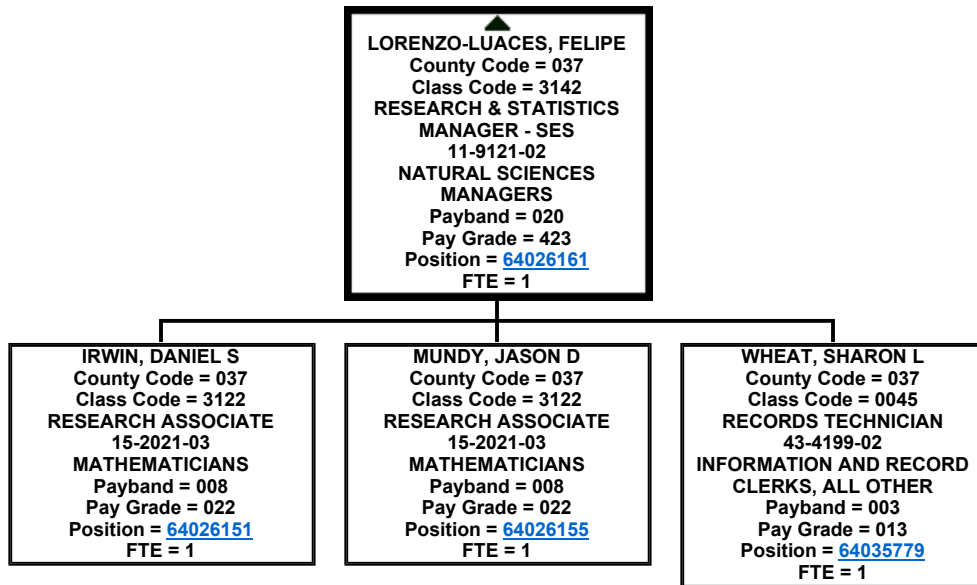
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HEALTH SERVICES MANAGER
 - SES
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MEDICAL AND HEALTH
SERVICES MANAGERS
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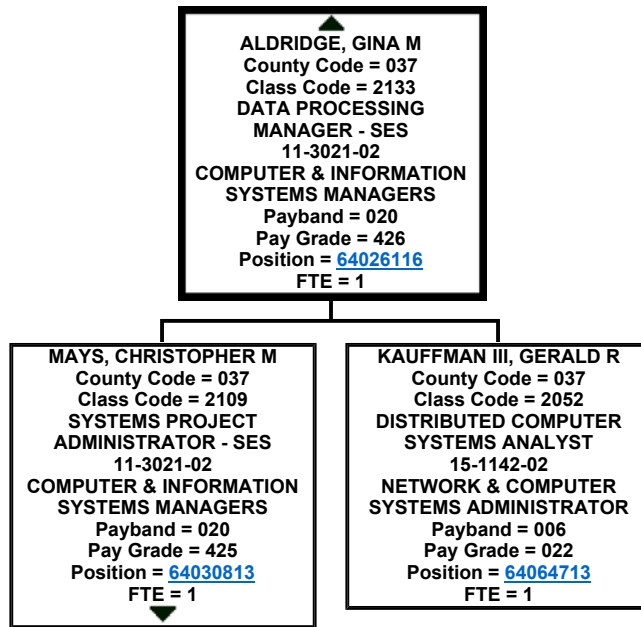
RUTLEDGE, SHANEKA E
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INFORMATION AND RECORD
CLERKS, ALL OTHER
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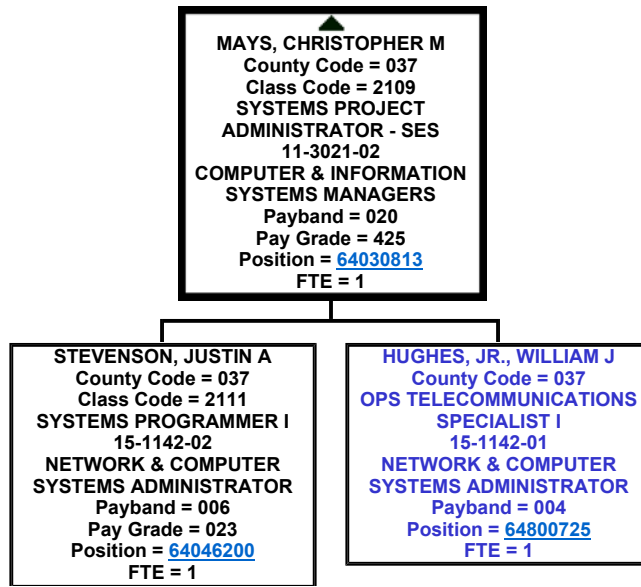
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INFORMATION AND RECORD
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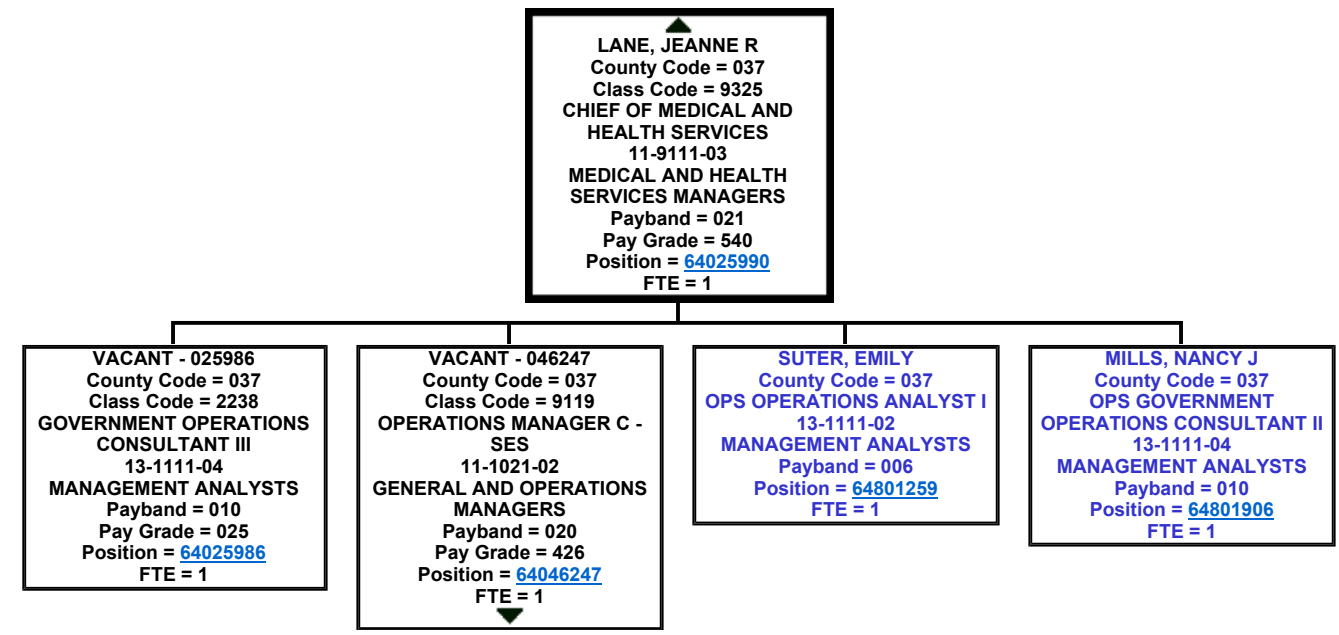
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 Class Code = 0130
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INFORMATION AND RECORD
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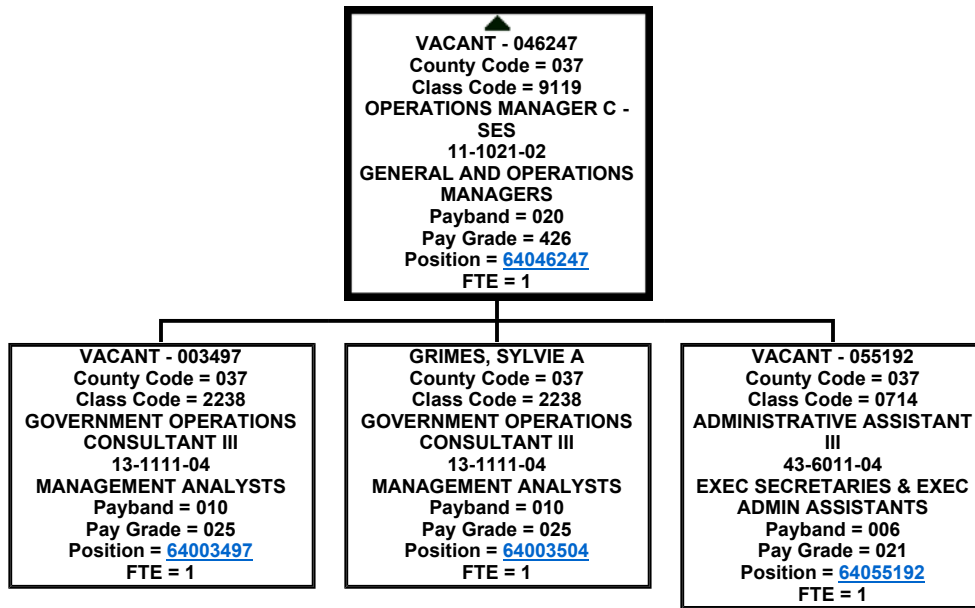
FOWLER, BRITTANY N
 County Code = 037
 Class Code = 2208
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MANAGEMENT ANALYSTS
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 Pay Grade = 017
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 FTE = 1

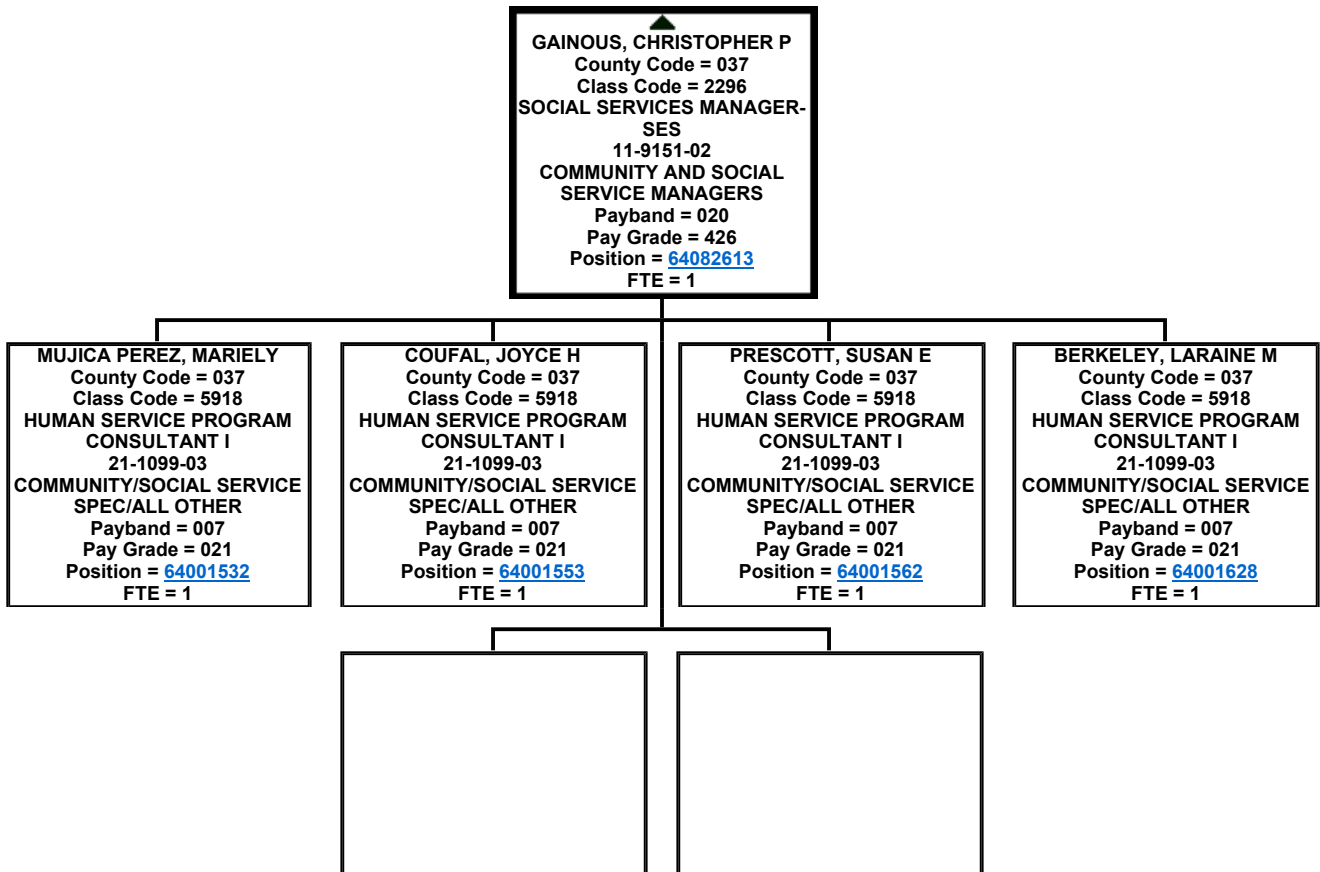
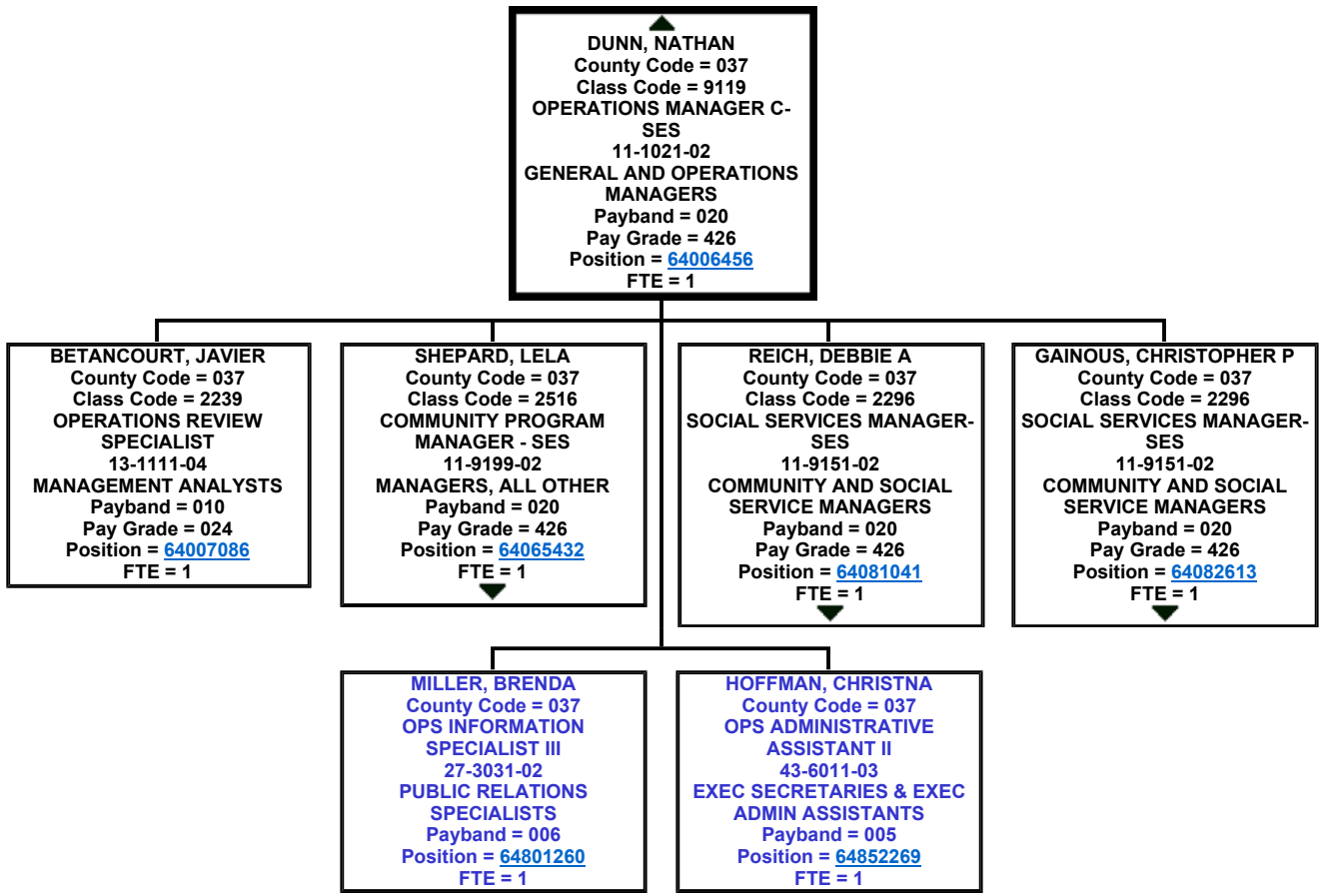






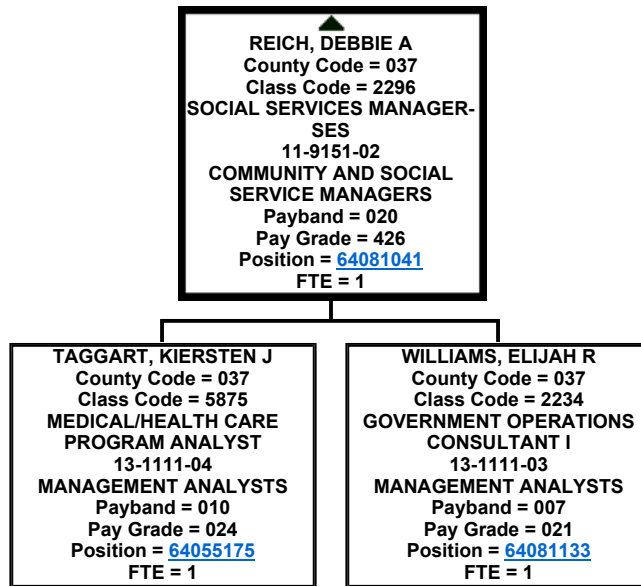


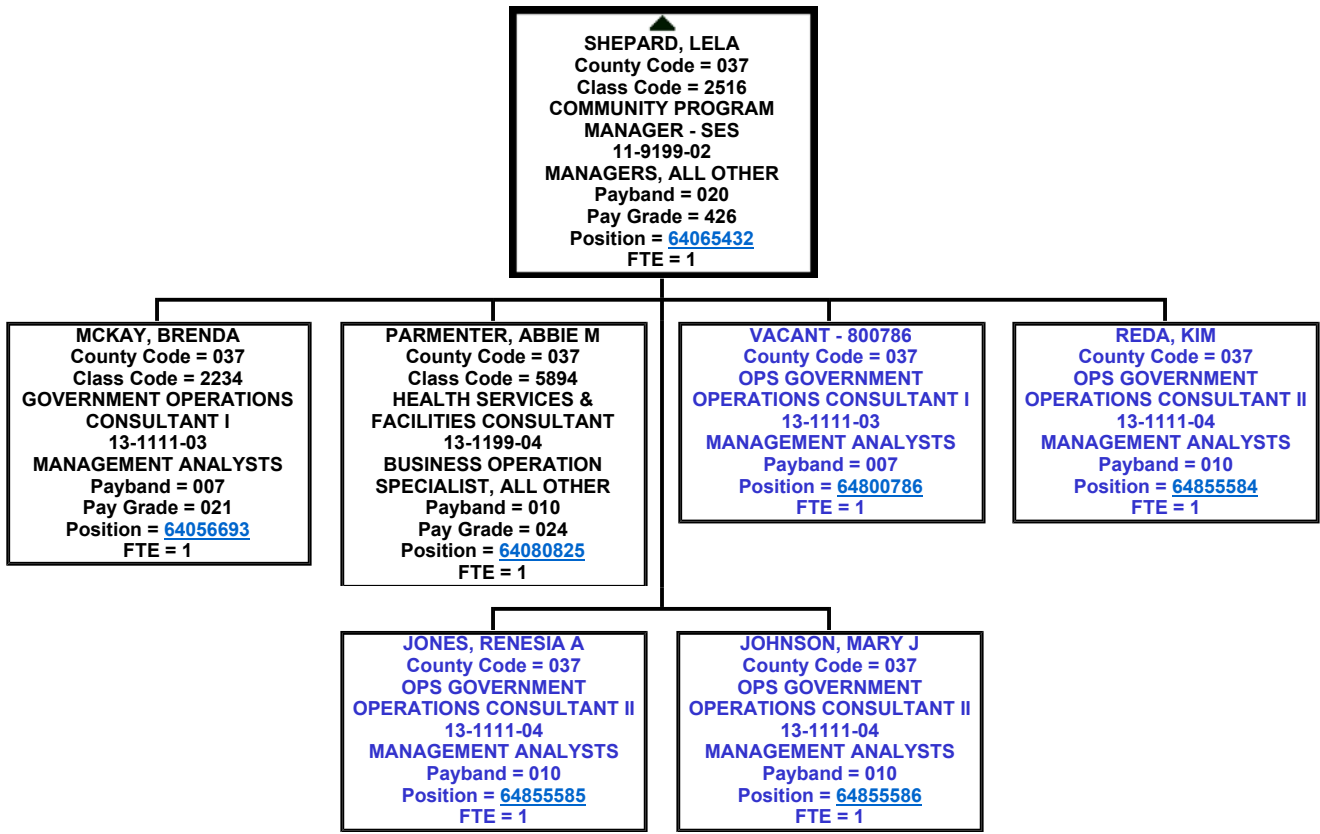




THOMPSON, LORRAINE R
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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FTE = 1

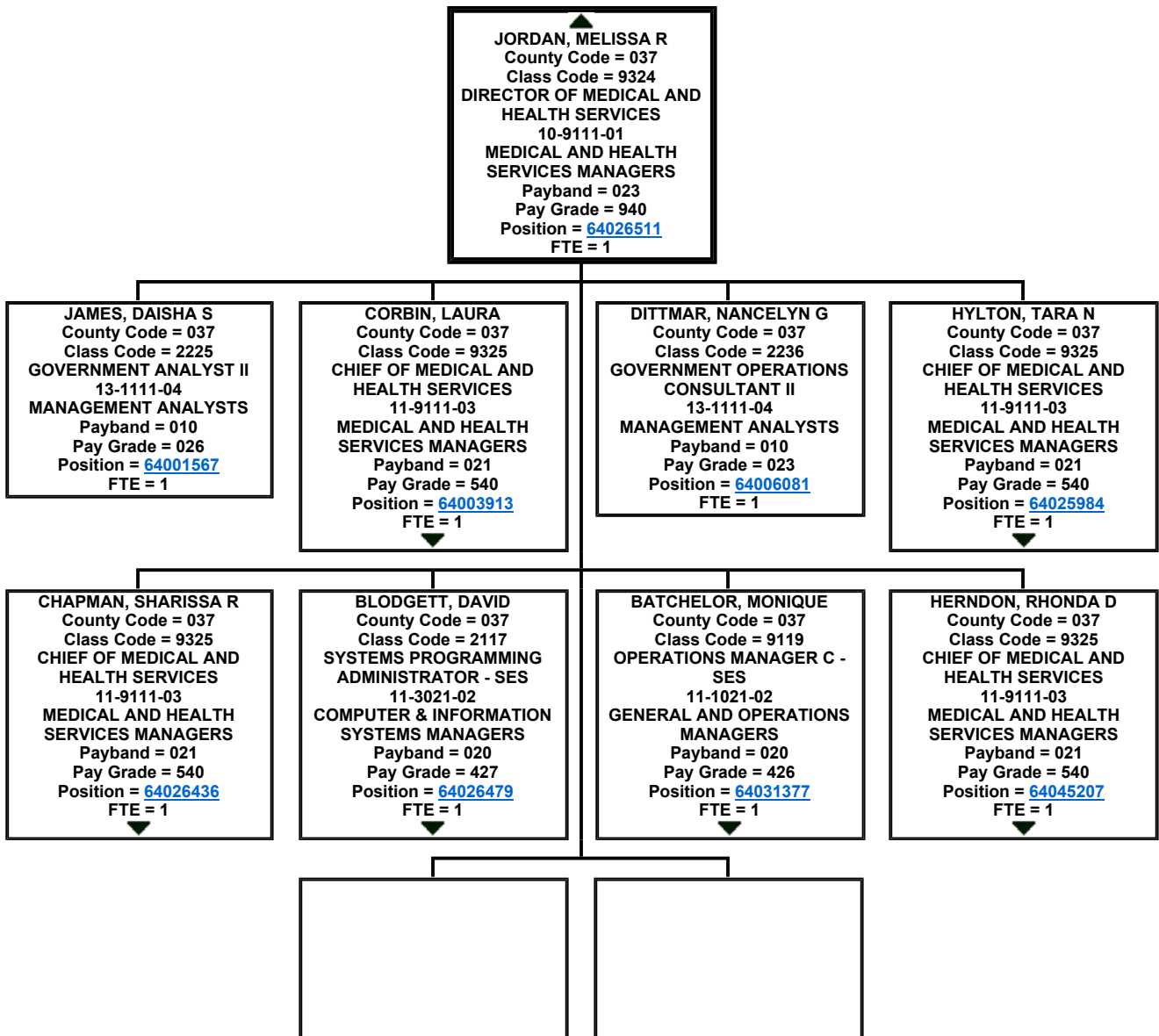
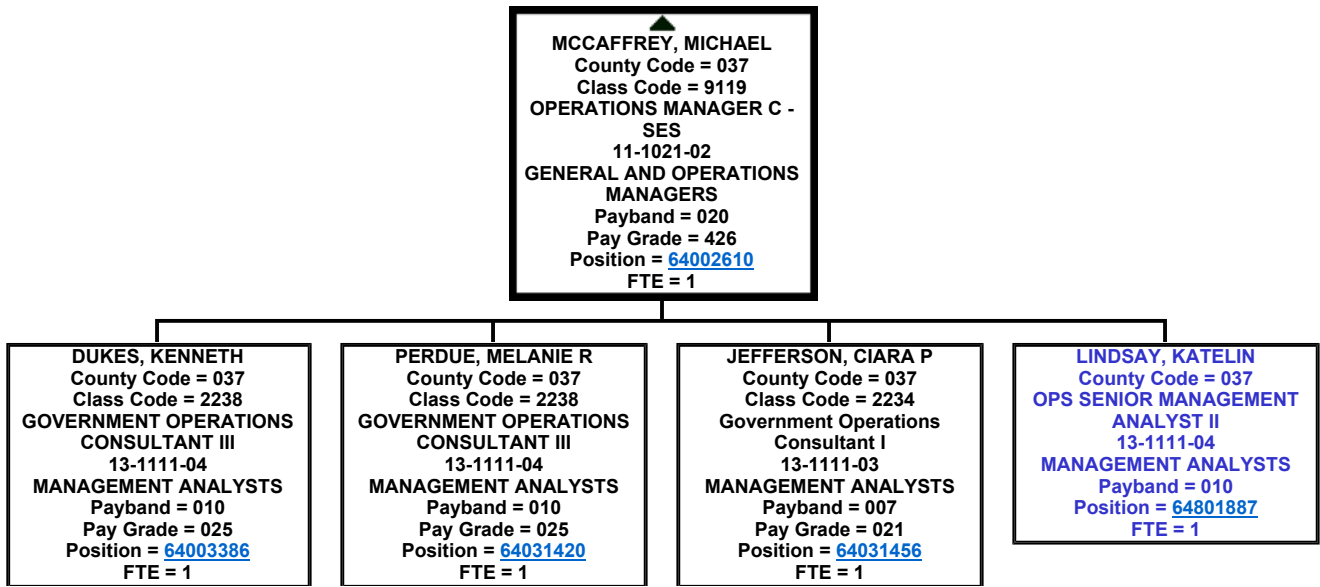
KRAJEWSKI, STEVEN T
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
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21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Position = [64001668](#)
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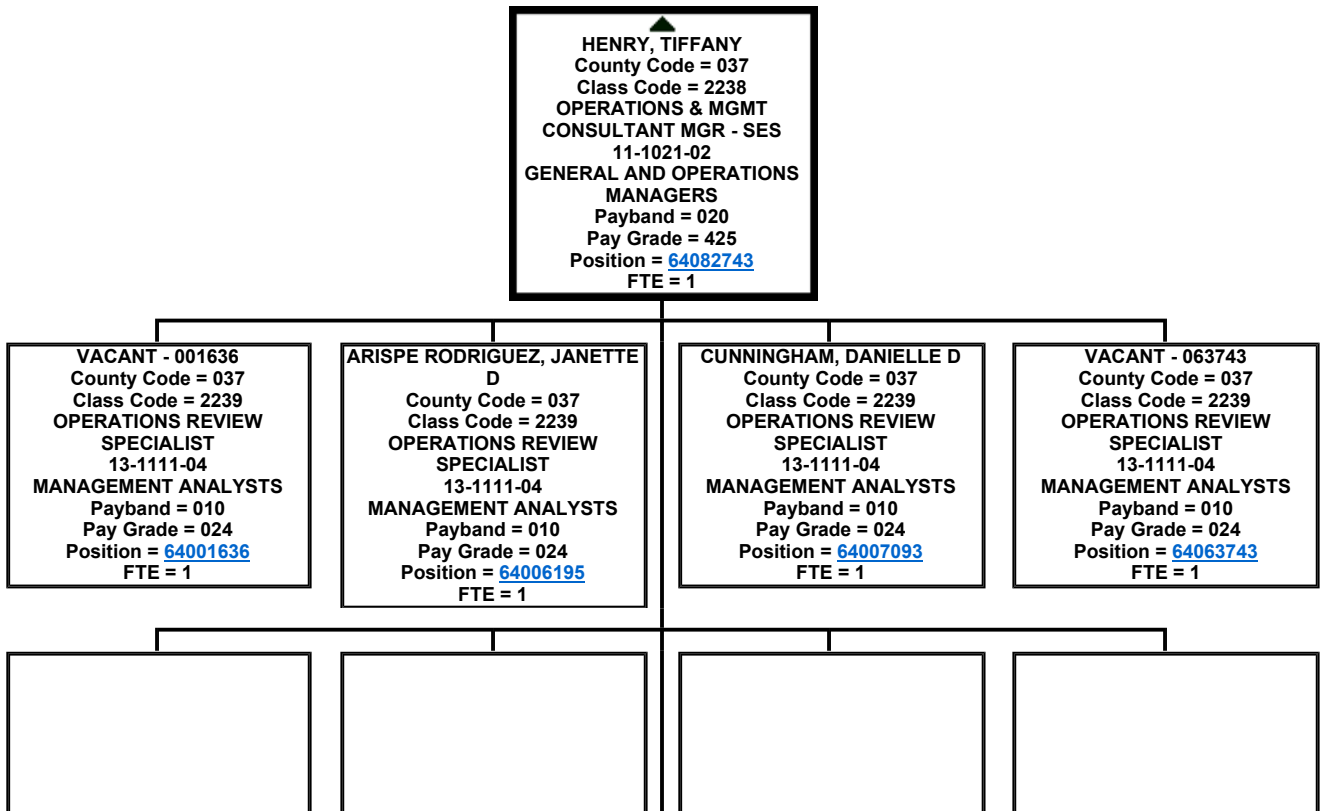
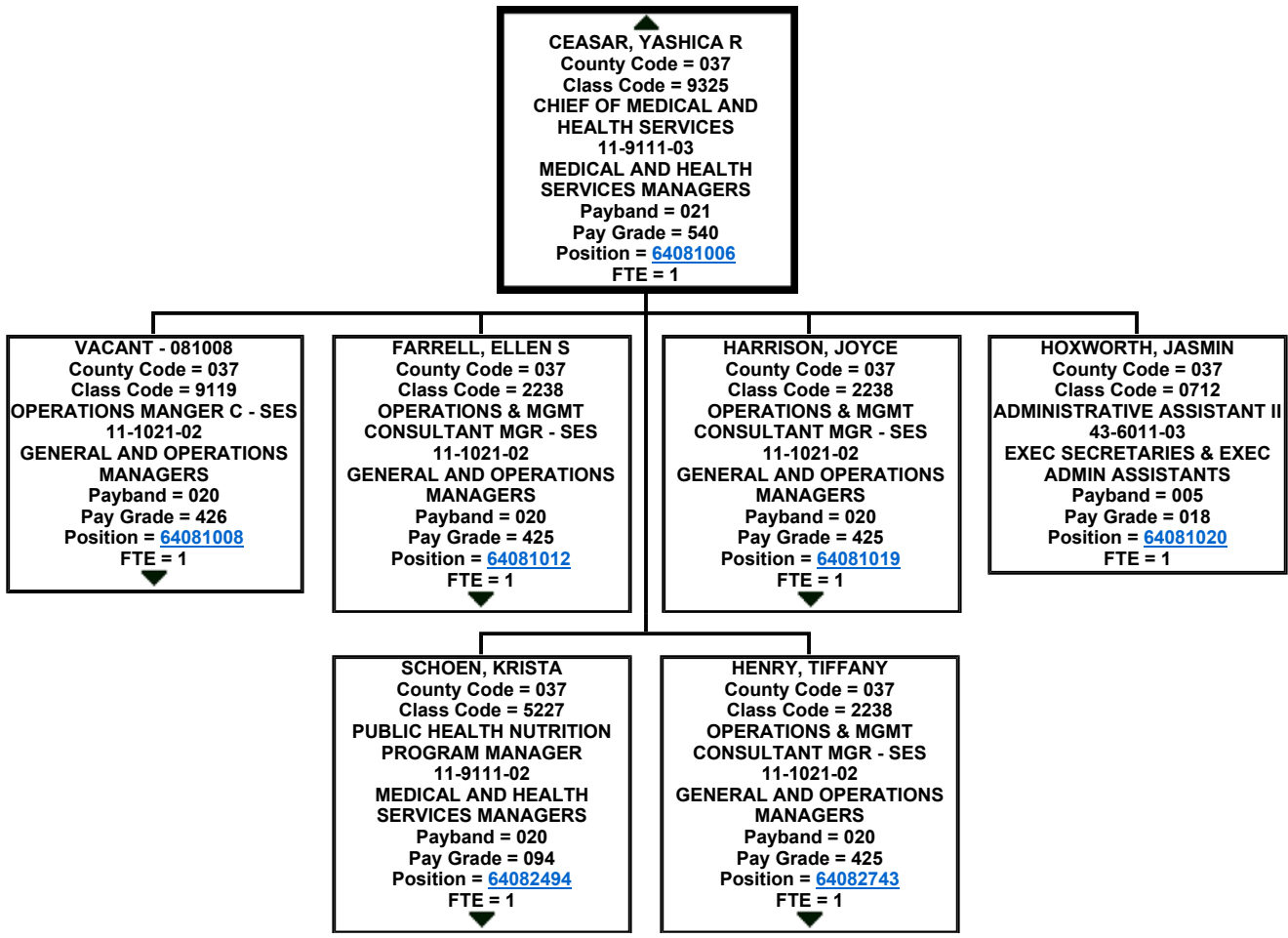
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NYE-AUERBACH, MARY A
County Code = 037
Class Code = 5284
STATEWIDE SERVICES
ADMINISTRATOR-HLTH
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 520
Position = [64006187](#)
FTE = 1

VACANT - 823124
County Code = 037
OPS SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = [64823124](#)
FTE = 1



REID, KESHIA
County Code = 037
Class Code = 8907
RESEARCH AND PLANNING
ADMINISTRATOR
11-1021-03
GENERAL AND OPERATIONS
MANAGERS
Payband = 021
Pay Grade = 540
Position = [64068212](#)
FTE = 1

CEASAR, YASHICA R
County Code = 037
Class Code = 9325
CHIEF OF MEDICAL AND
HEALTH SERVICES
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 540
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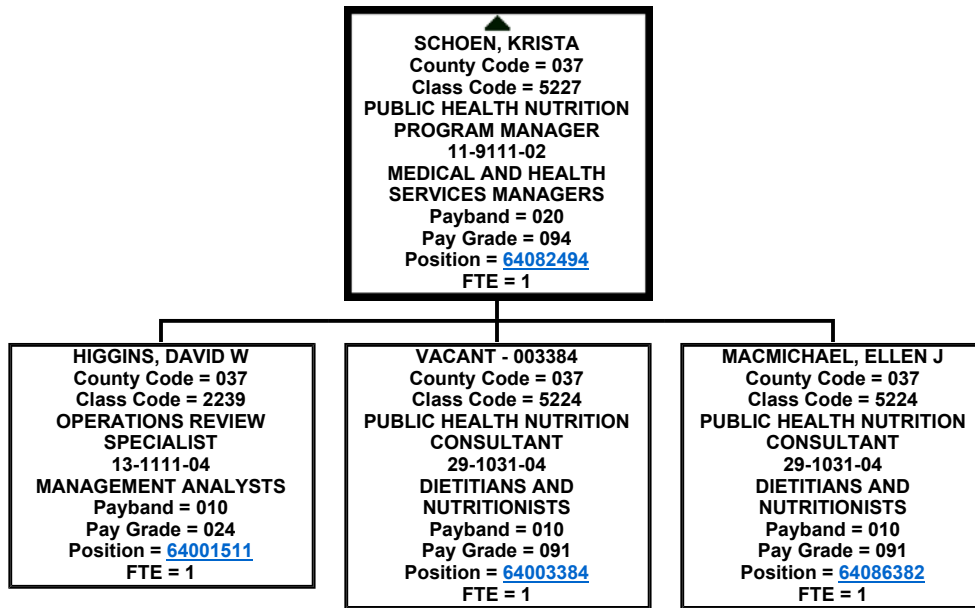
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13-1111-04
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Pay Grade = 024
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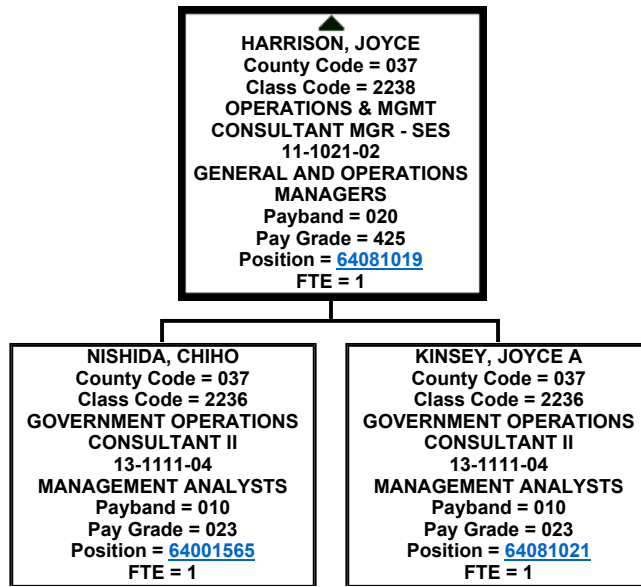
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13-1111-04
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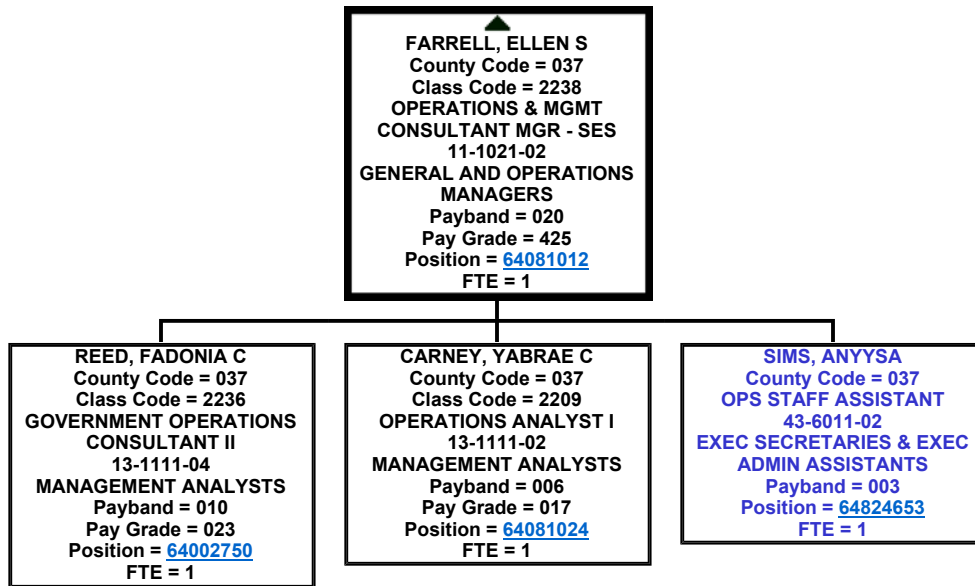
BARANY, SUSAN G
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64081029](#)
FTE = 1

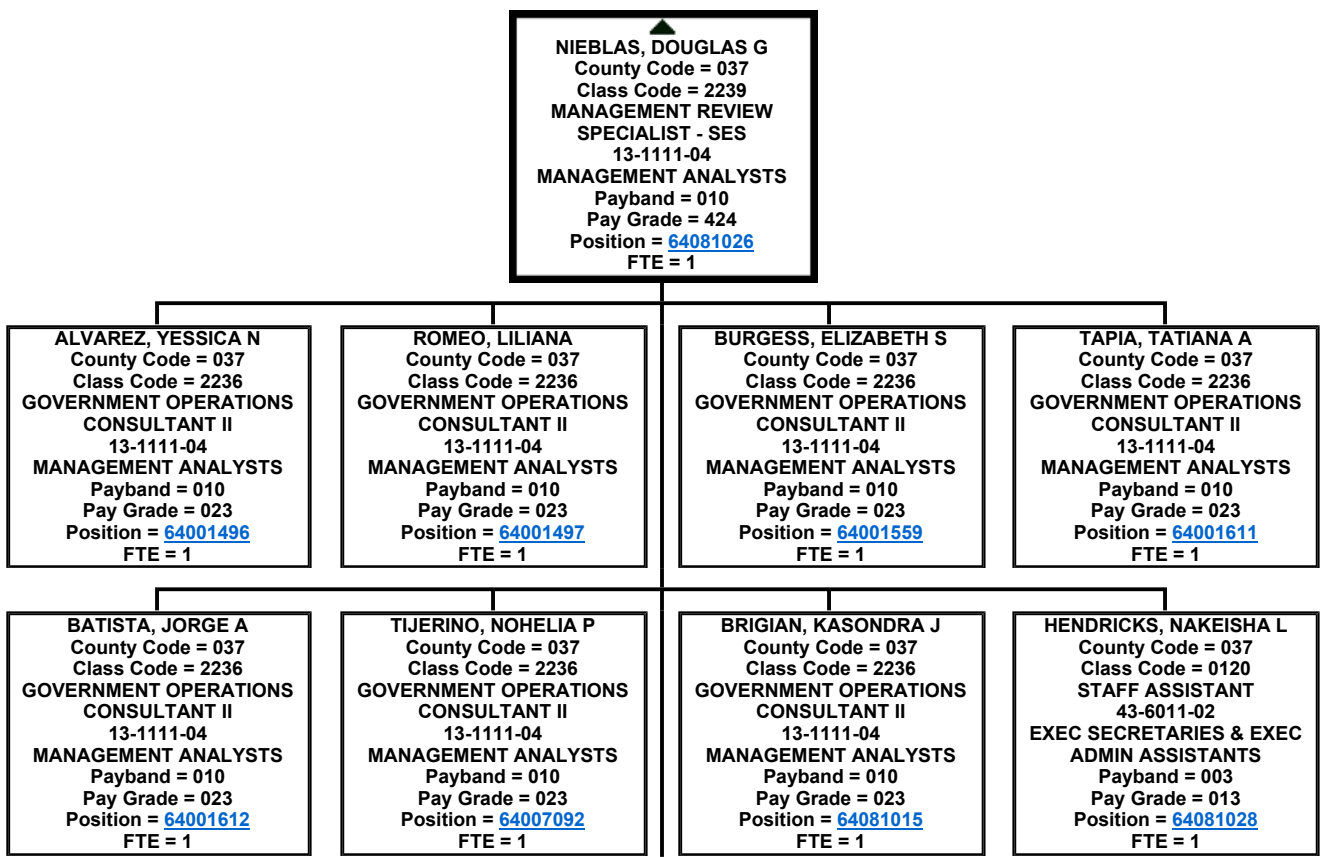
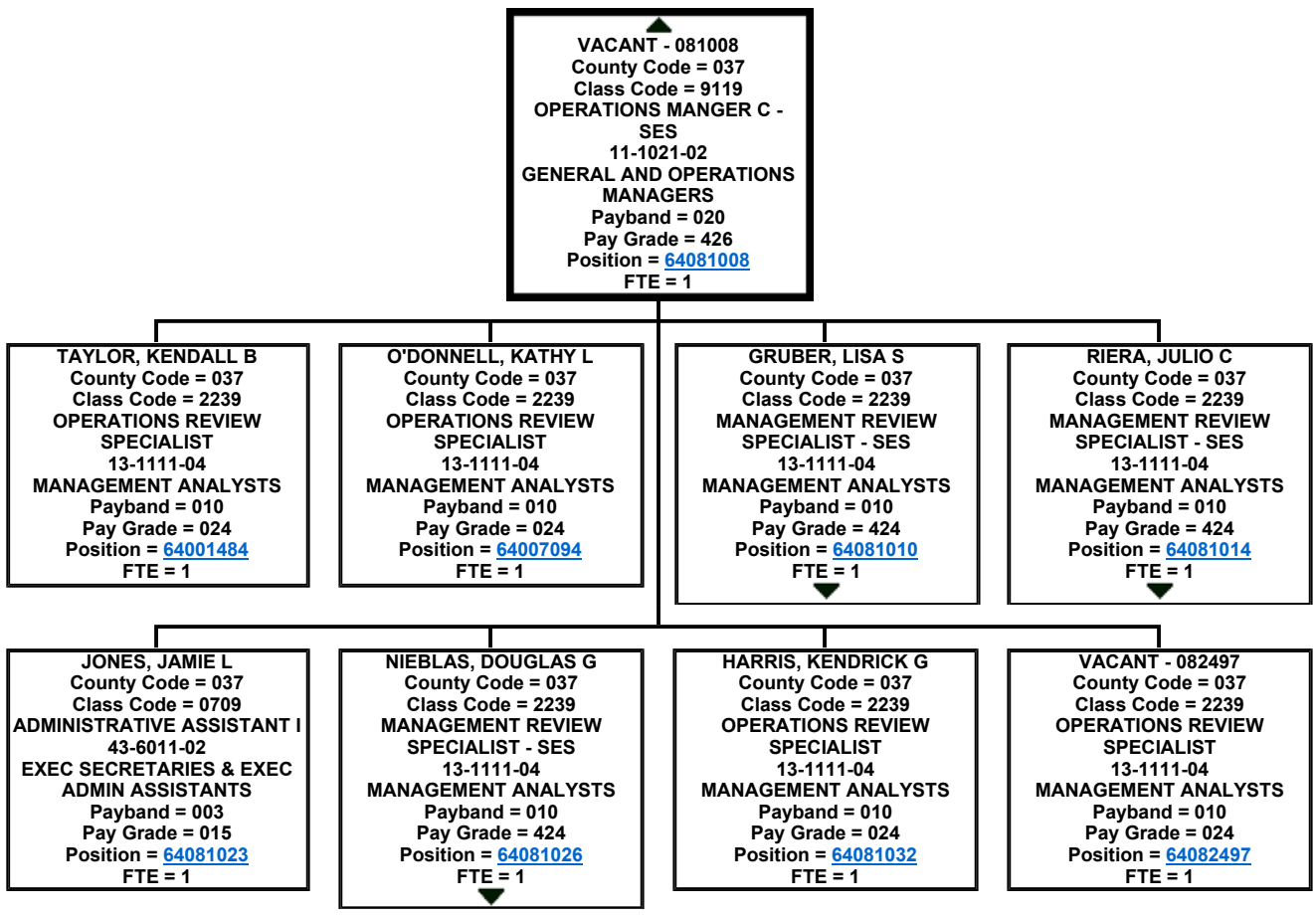
ANDERSON, COLIN
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64802154](#)
FTE = 1

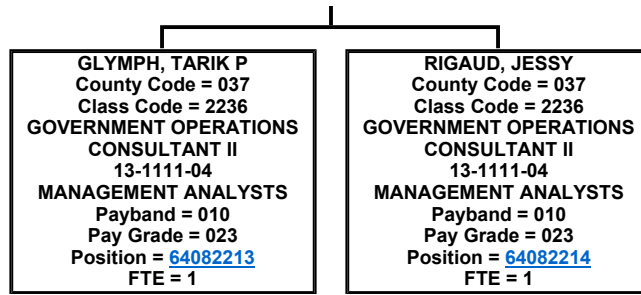
VACANT - 810009
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64810009](#)
FTE = 1

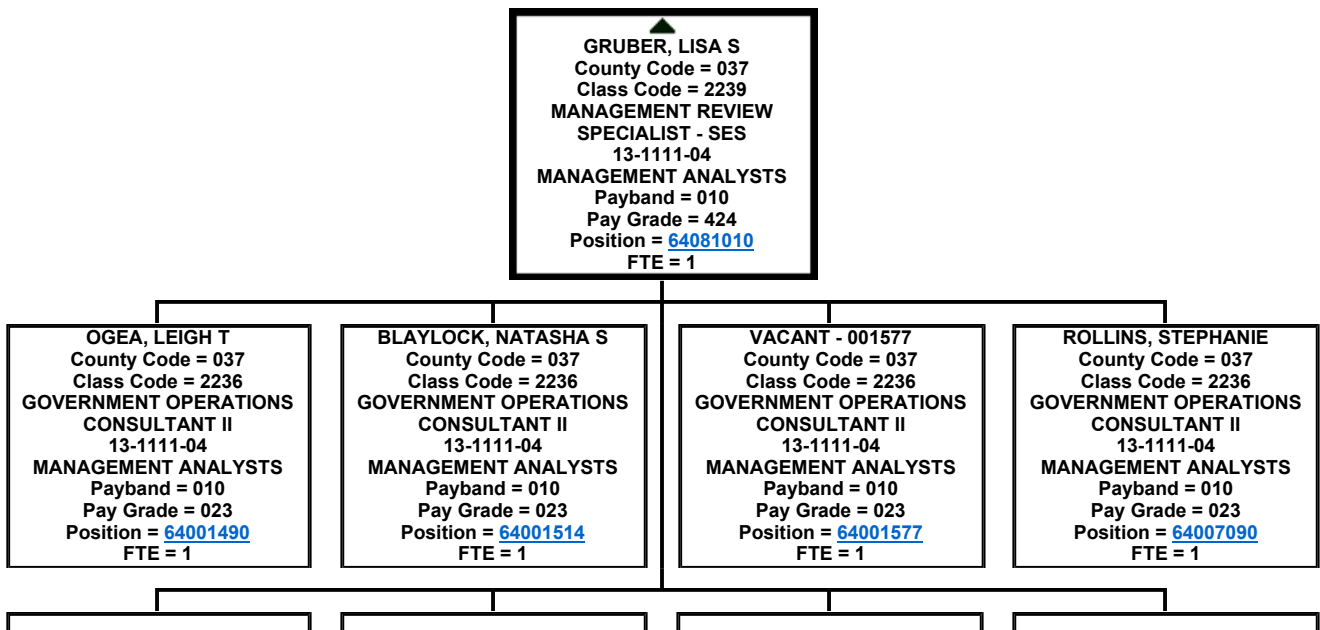
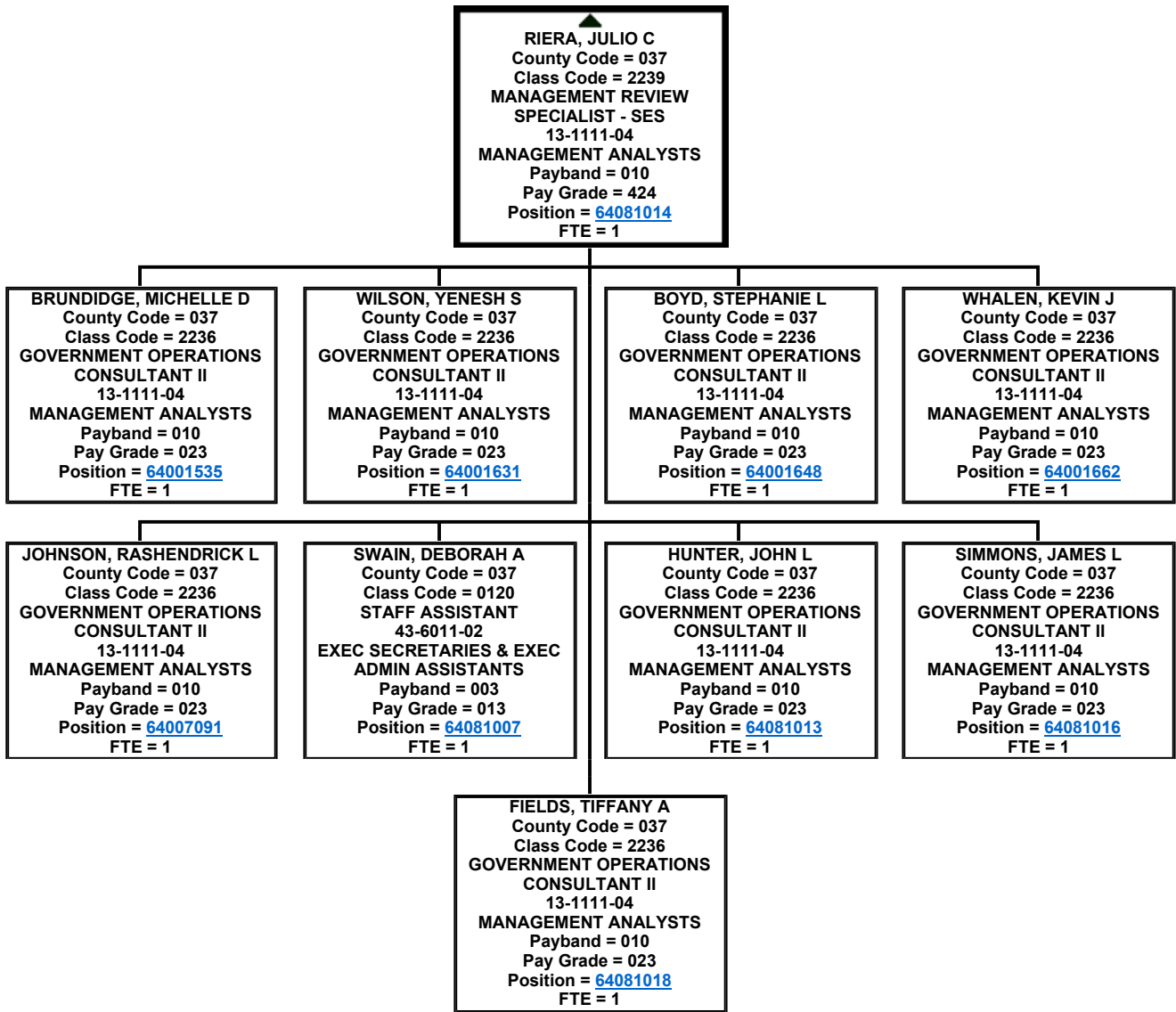










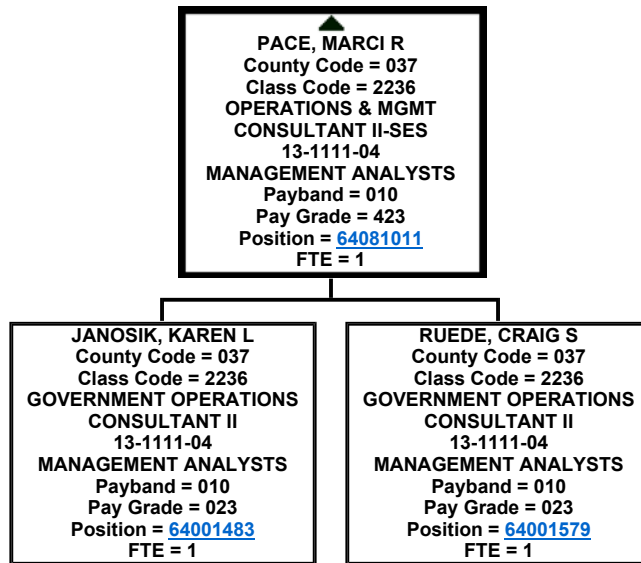


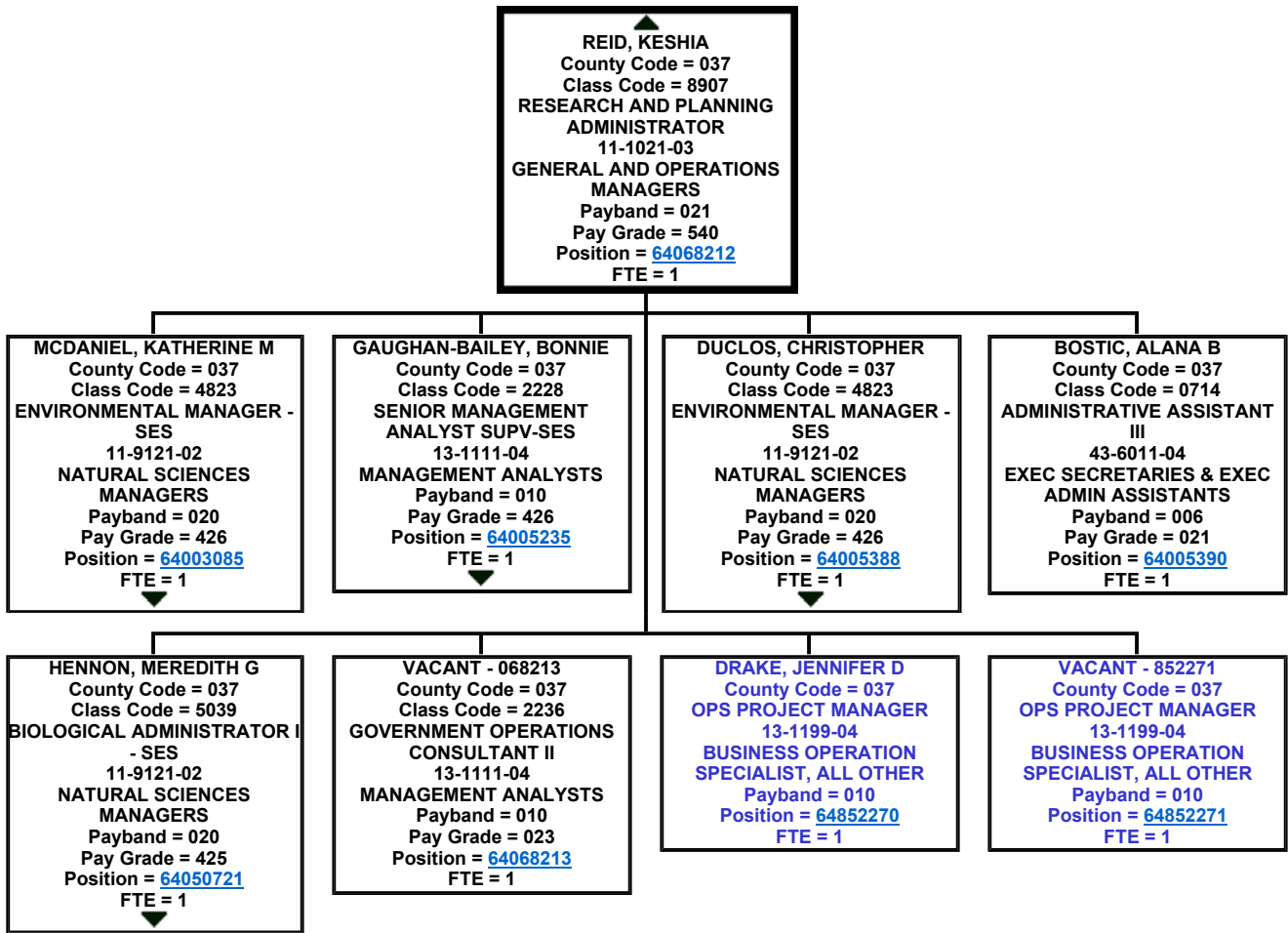
PACE, MARCI R
 County Code = 037
 Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II-SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64081011](#)
 FTE = 1
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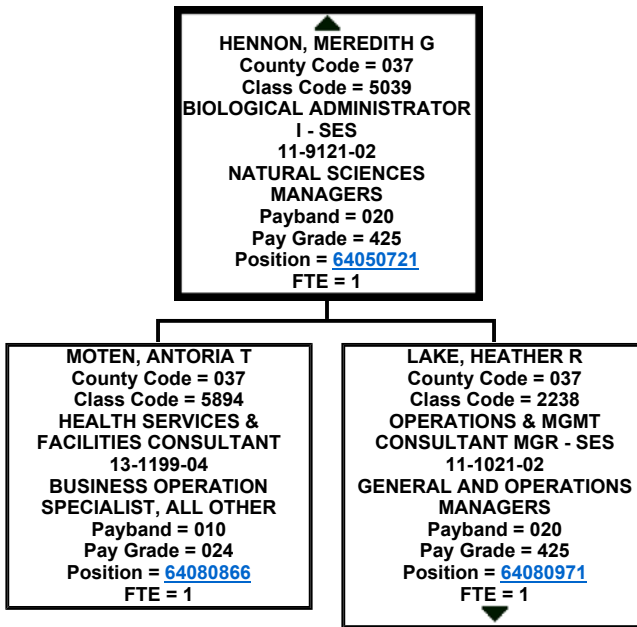
MOSLEY, SANDRA R
 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64081017](#)
 FTE = 1

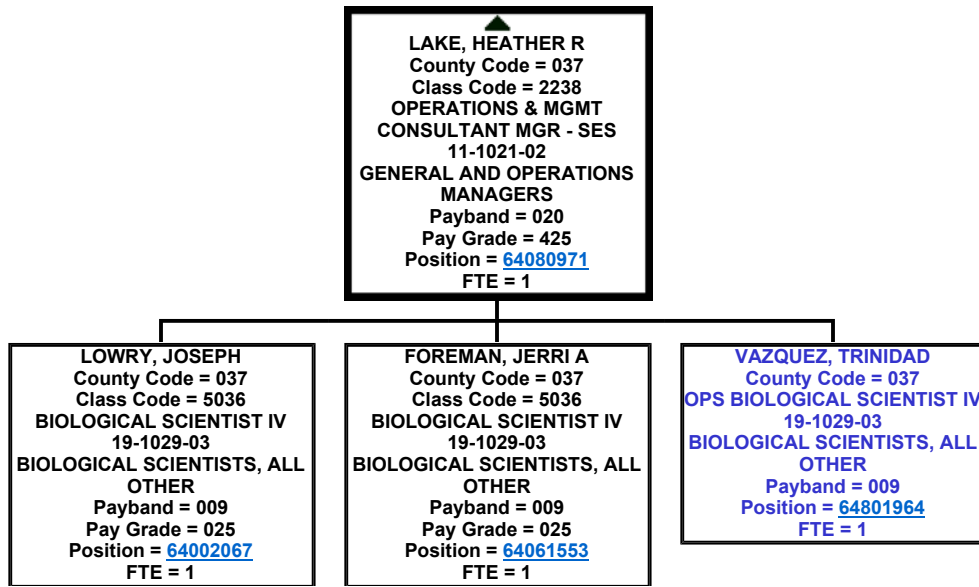
RITTMAN, MAIYA
 County Code = 037
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64081038](#)
 FTE = 1

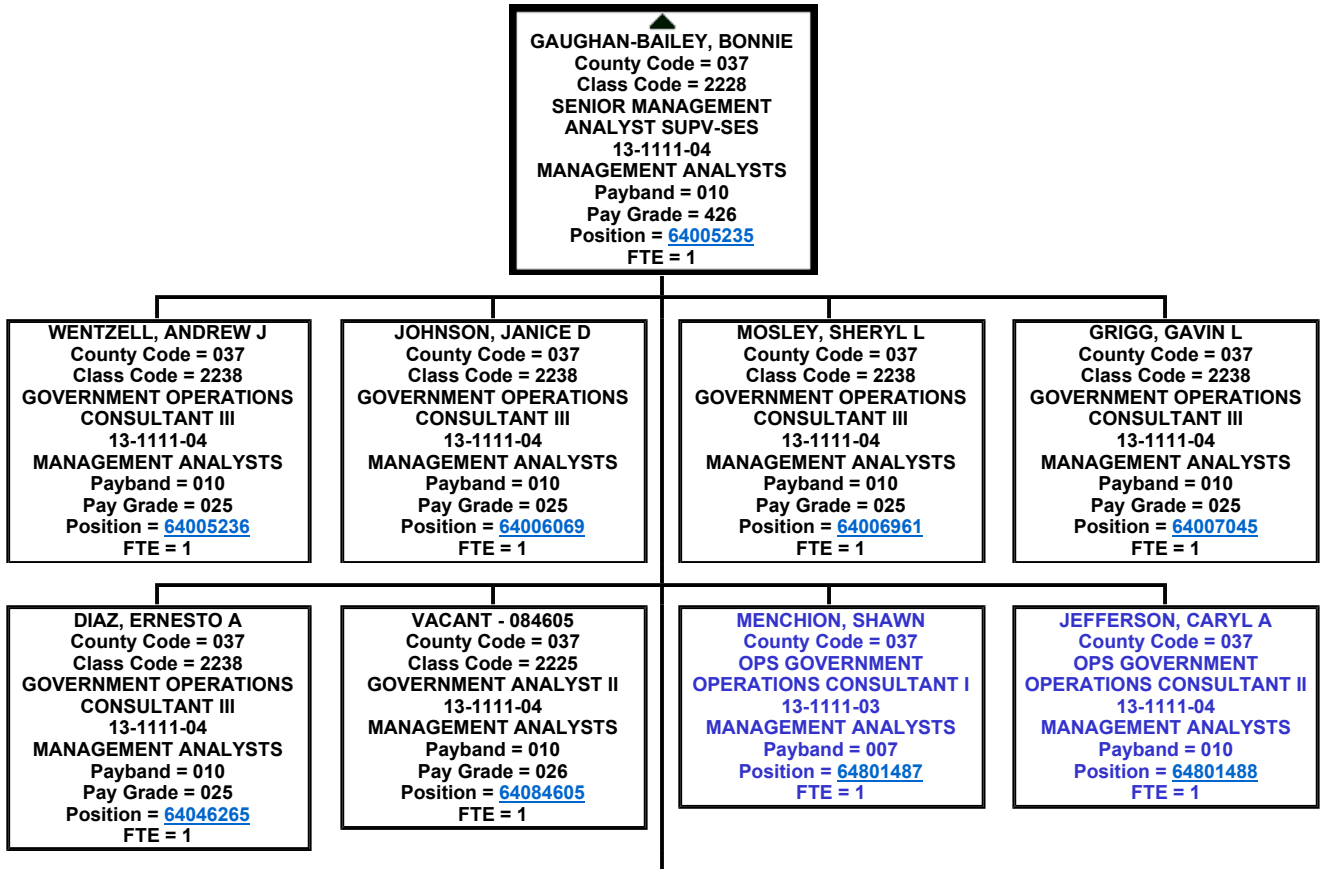
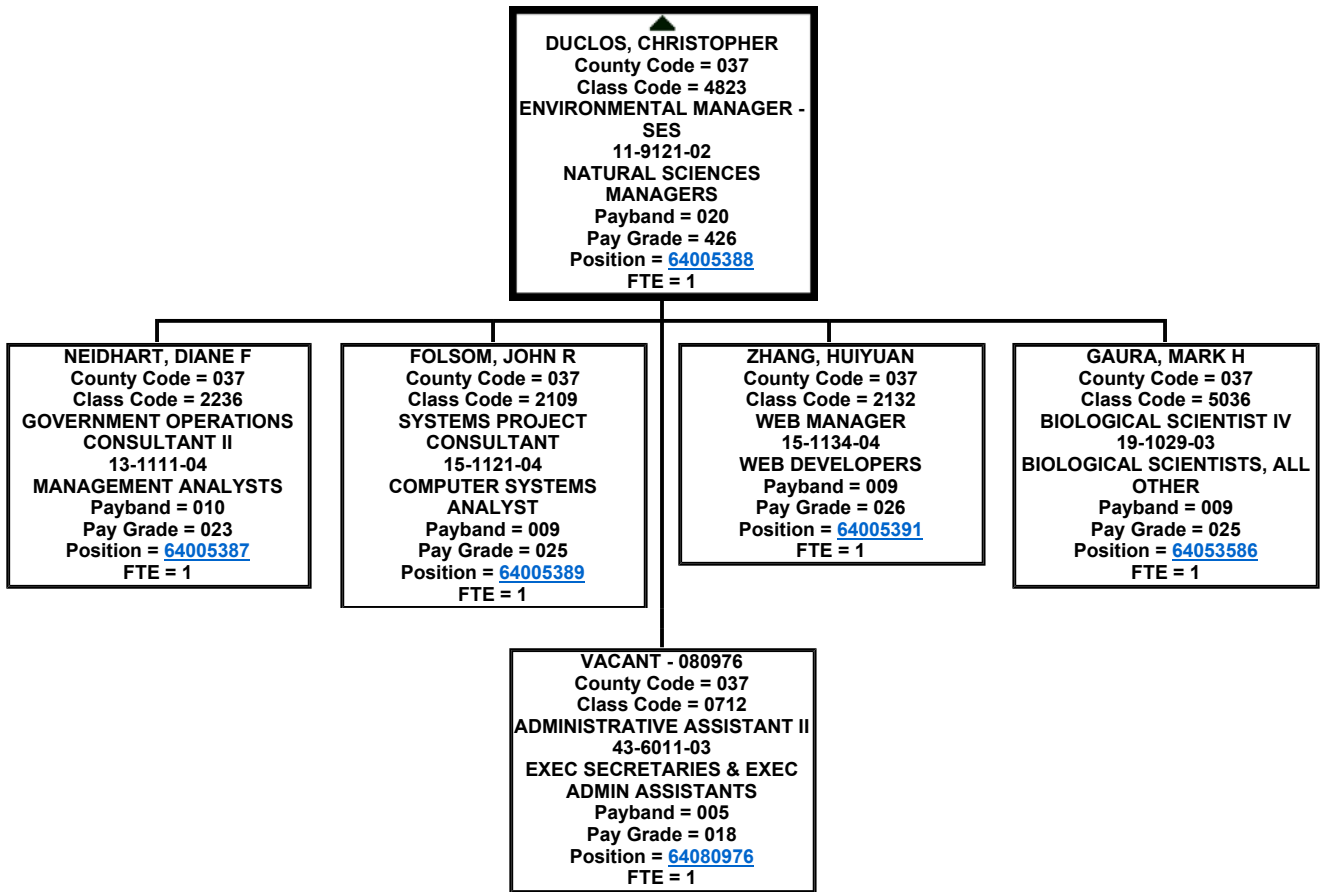
VINSON-WATSON, KALISSA D
 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64082212](#)
 FTE = 1



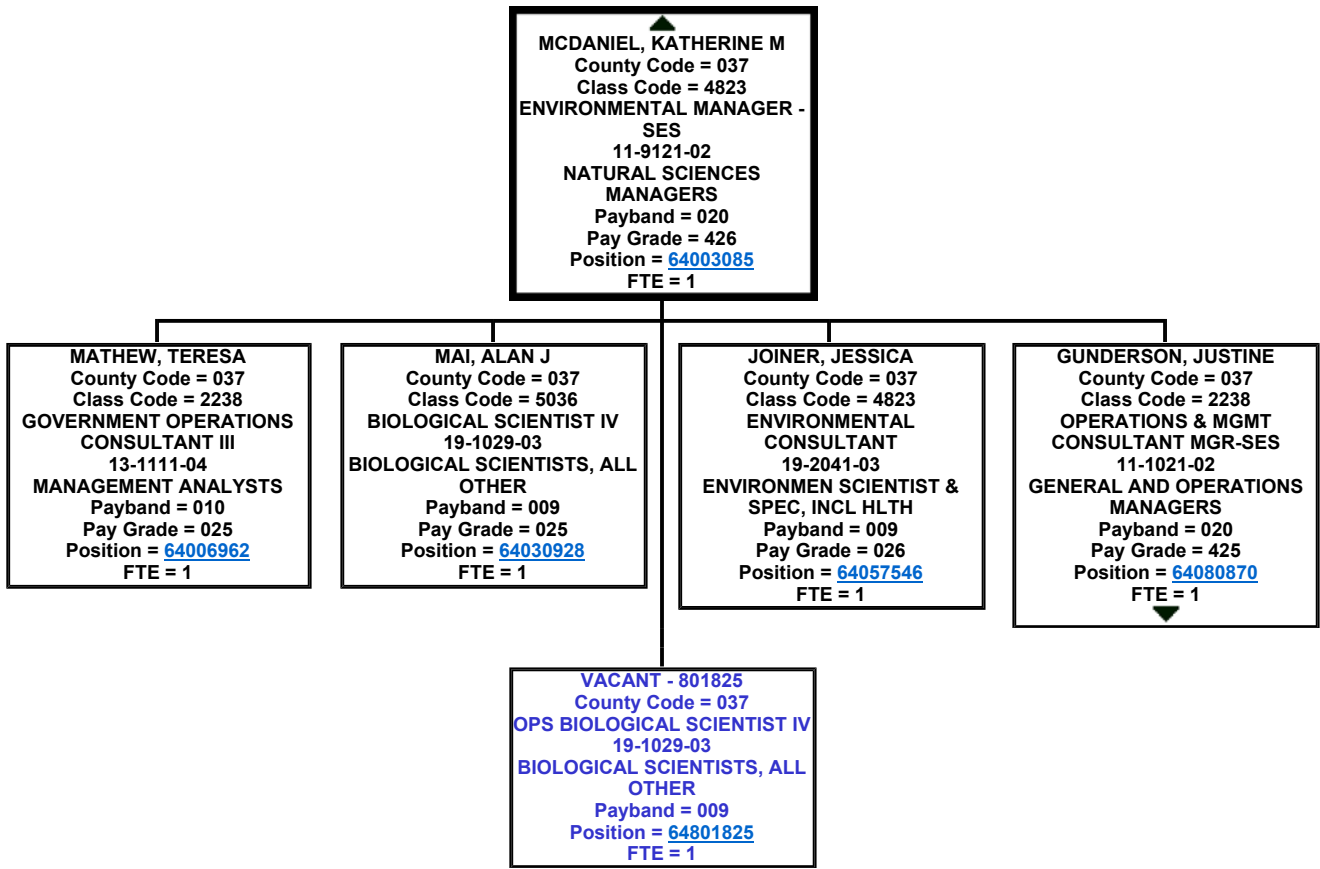


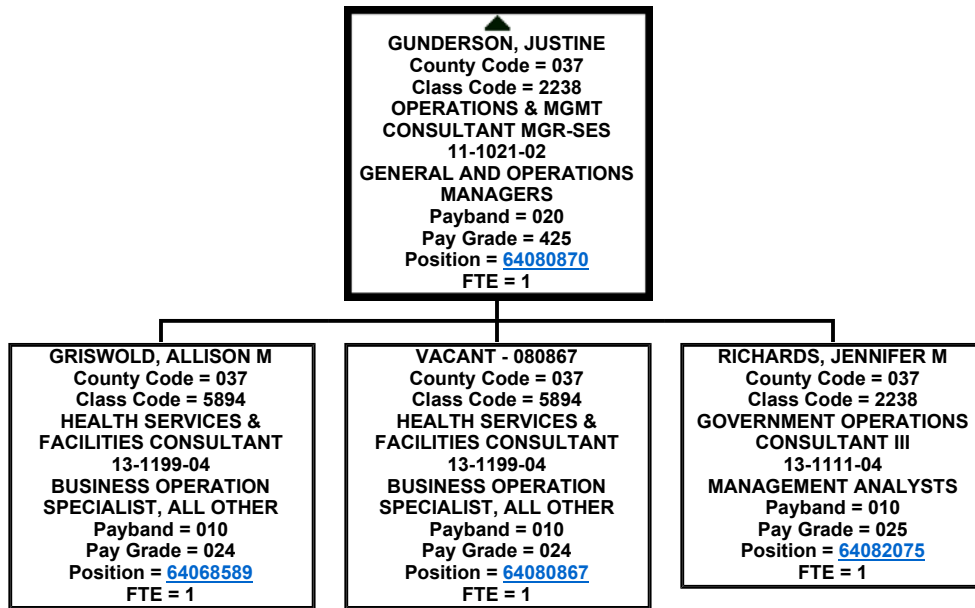


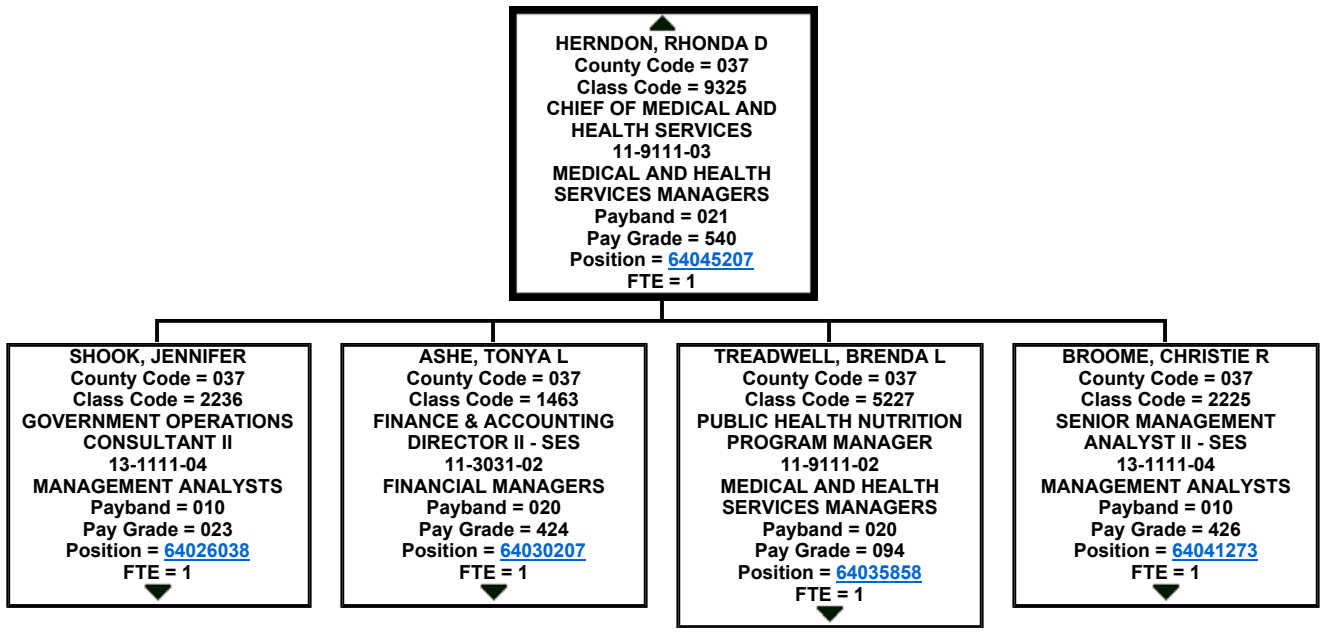


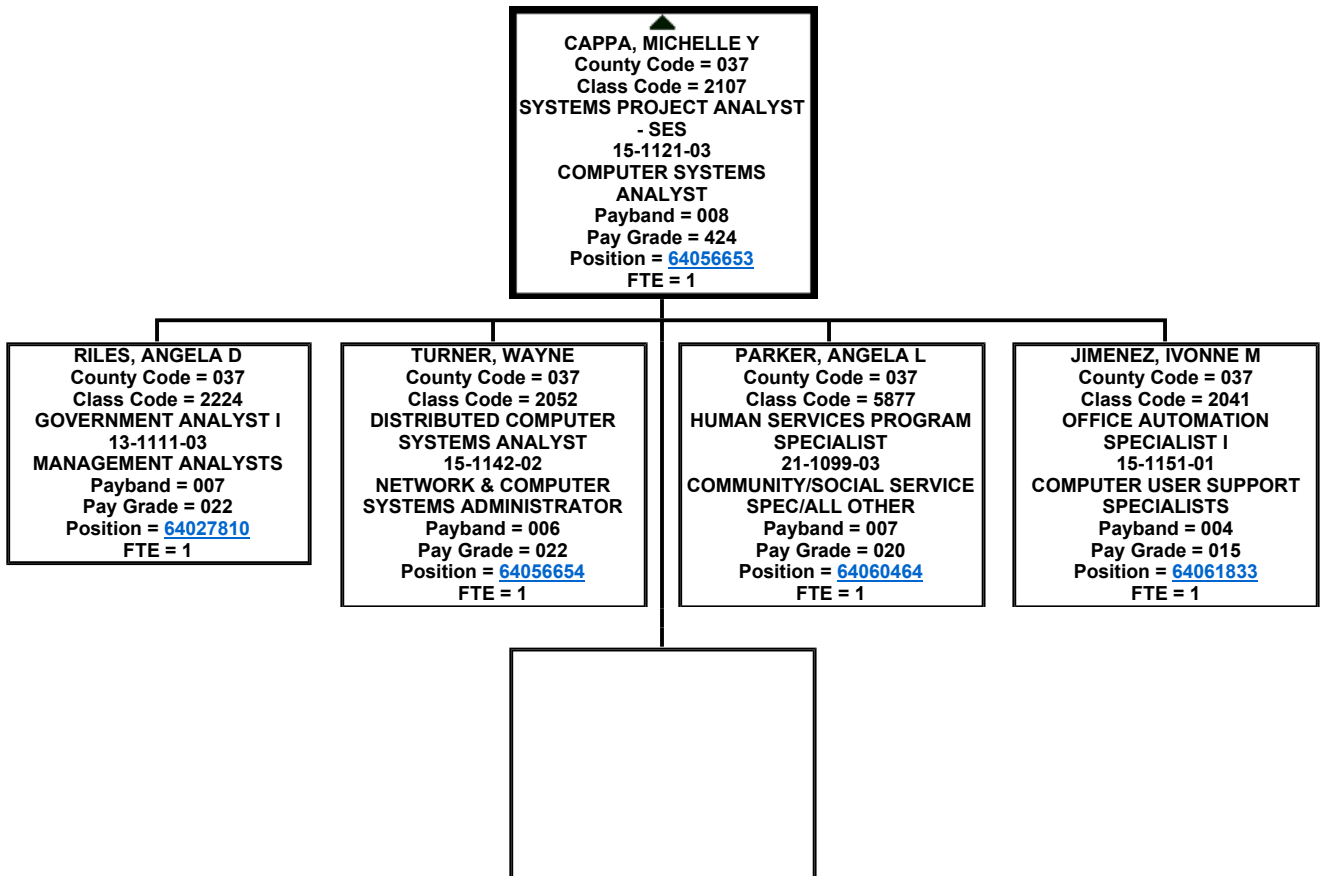
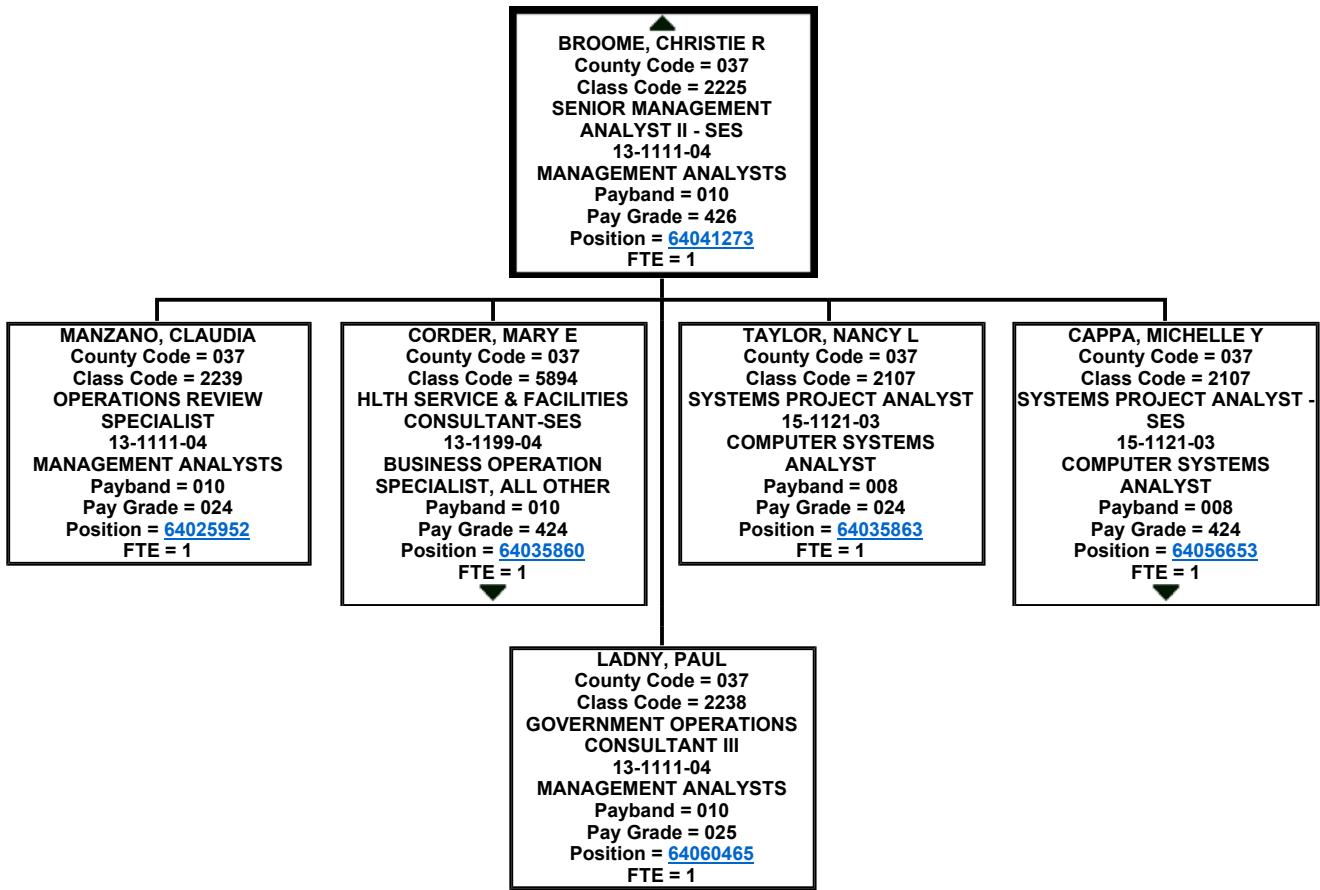


<p>HOWARD, MARY N County Code = 037 OPS GOVERNMENT OPERATIONS CONSULTANT III 13-1111-04 MANAGEMENT ANALYSTS Payband = 010 Position = 64801890 FTE = 1</p>	<p>TACHELL, TAYLOR County Code = 037 OPS GOVERNMENT OPERATIONS CONSULTANT III 13-1111-04 MANAGEMENT ANALYSTS Payband = 010 Position = 64801891 FTE = 1</p>	<p>DIAZ, ERNESTO A County Code = 037 OPS GOVERNMENT OPERATIONS CONSULTANT II 13-1111-04 MANAGEMENT ANALYSTS Payband = 010 Position = 64806613 FTE = 1</p>
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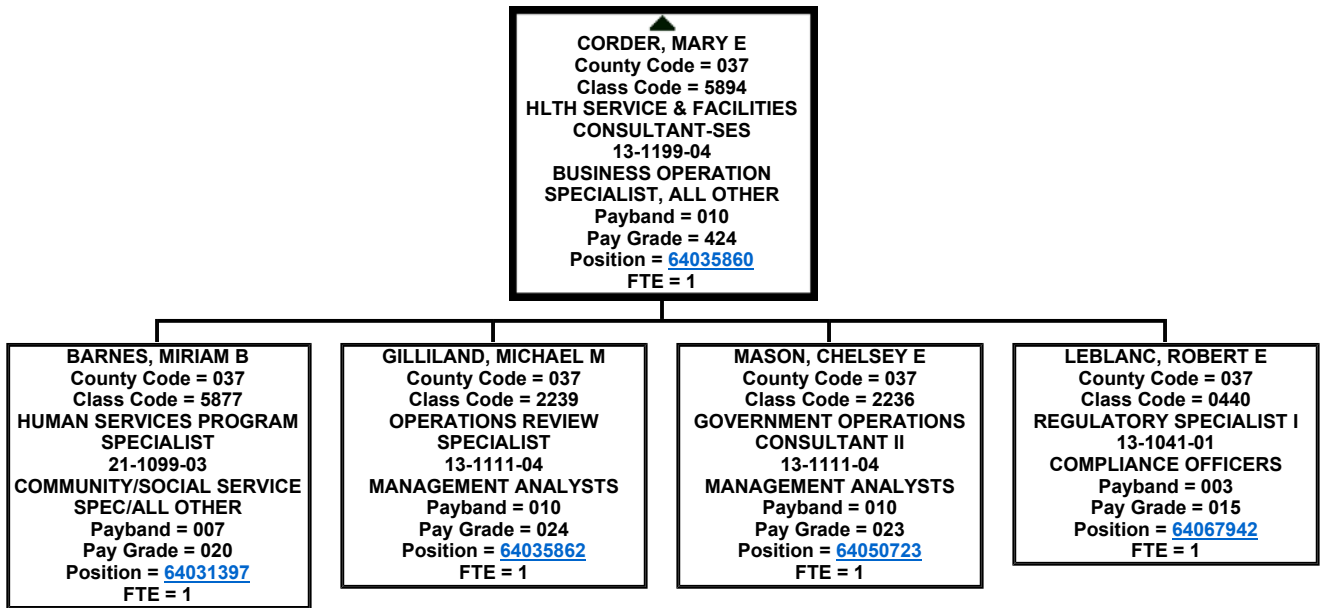


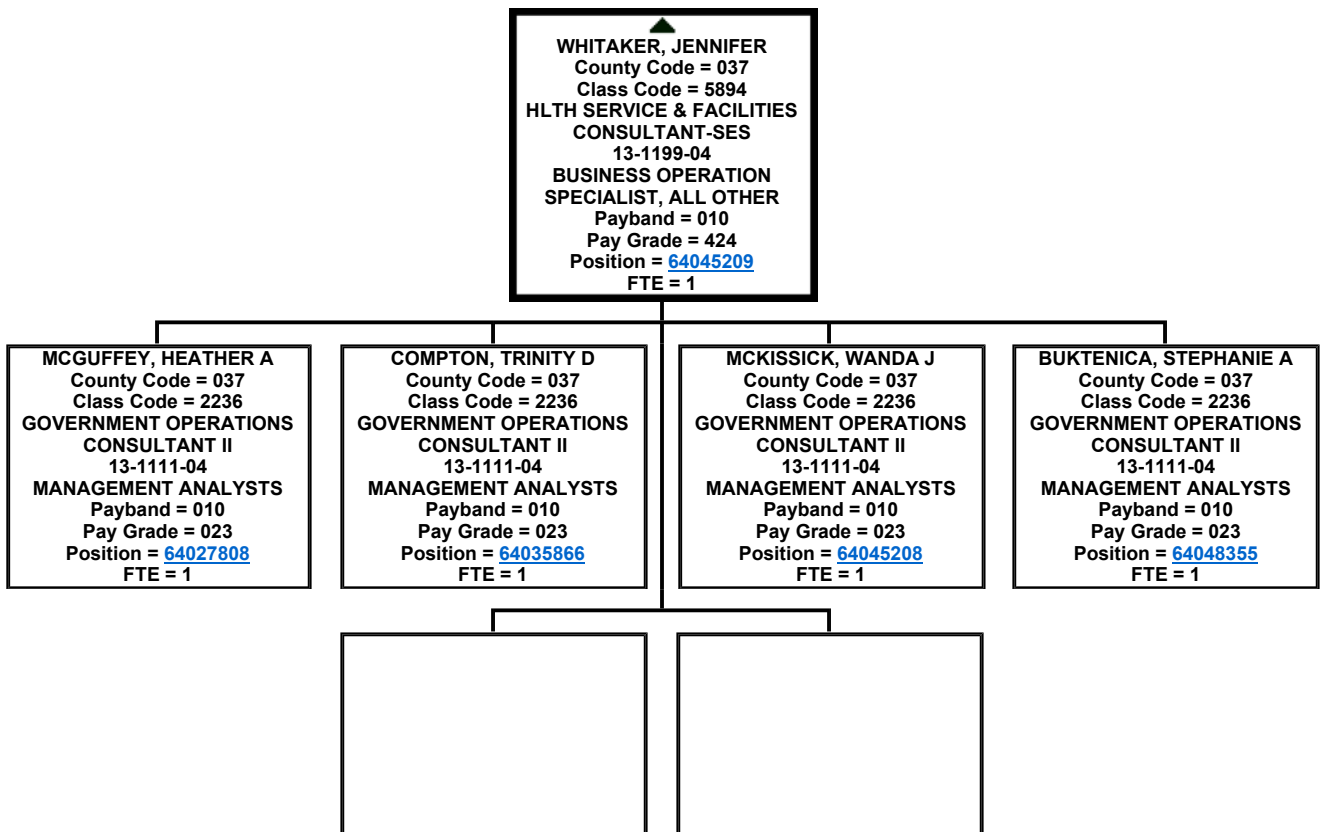
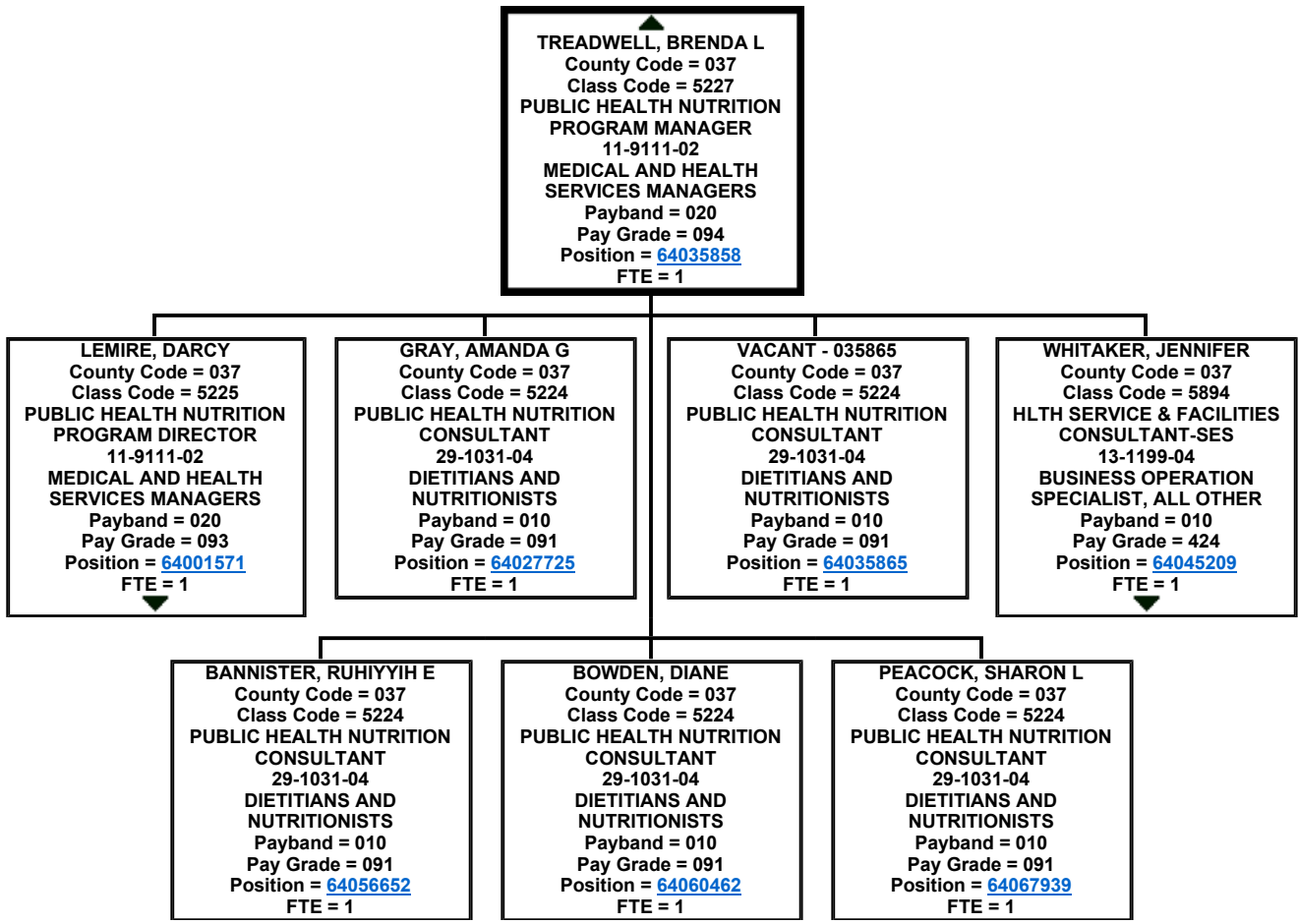






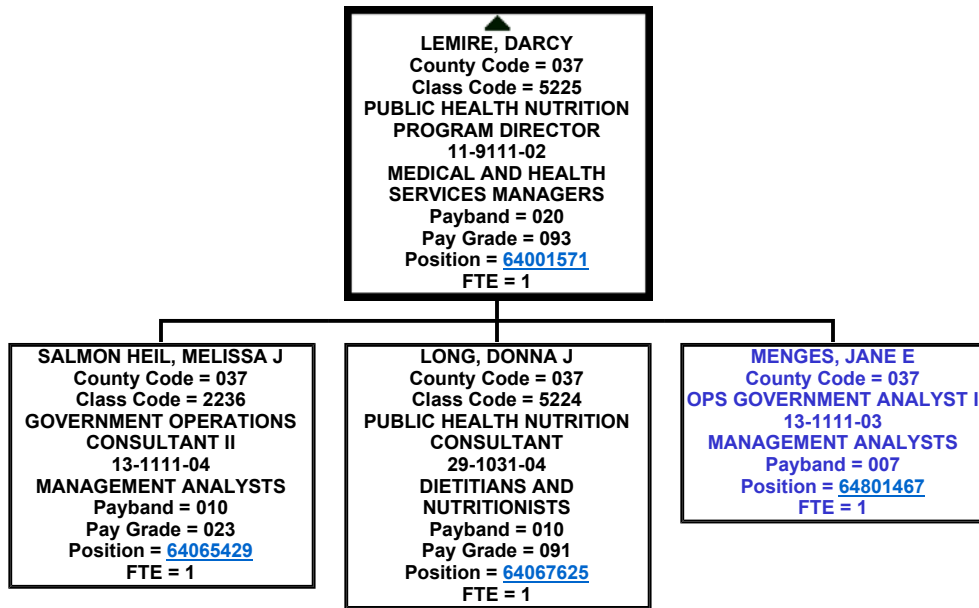
PATEL, PATRICIA D
County Code = 037
Class Code = 2041
OFFICE AUTOMATION
SPECIALIST I
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Pay Grade = 015
Position = [64067941](#)
FTE = 1

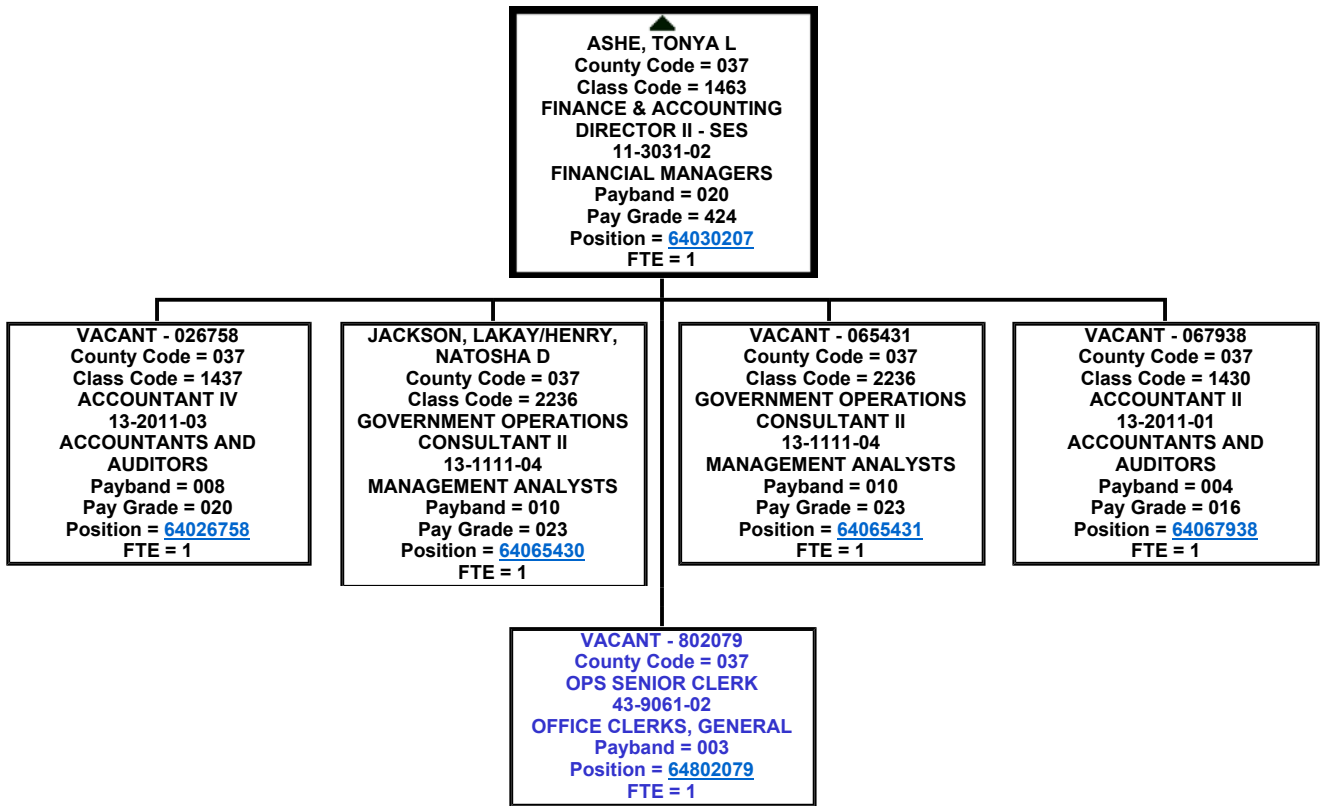




MARTINEZ, KAREN
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64050724](#)
FTE = 1

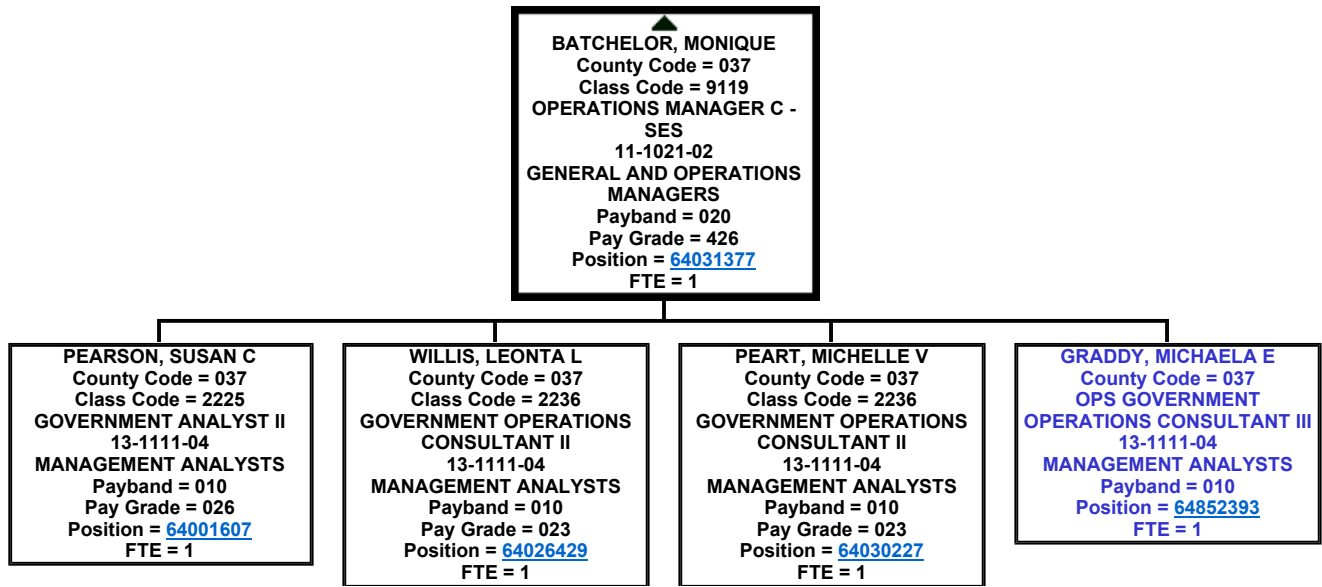
LILJESTRAND, CHRISTIAN M
County Code = 037
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64053628](#)
FTE = 1

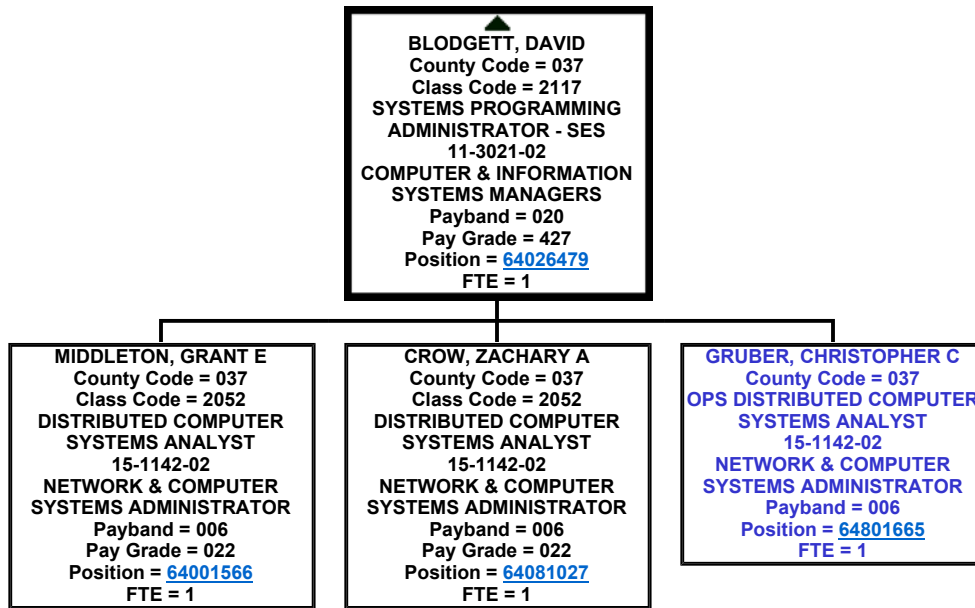


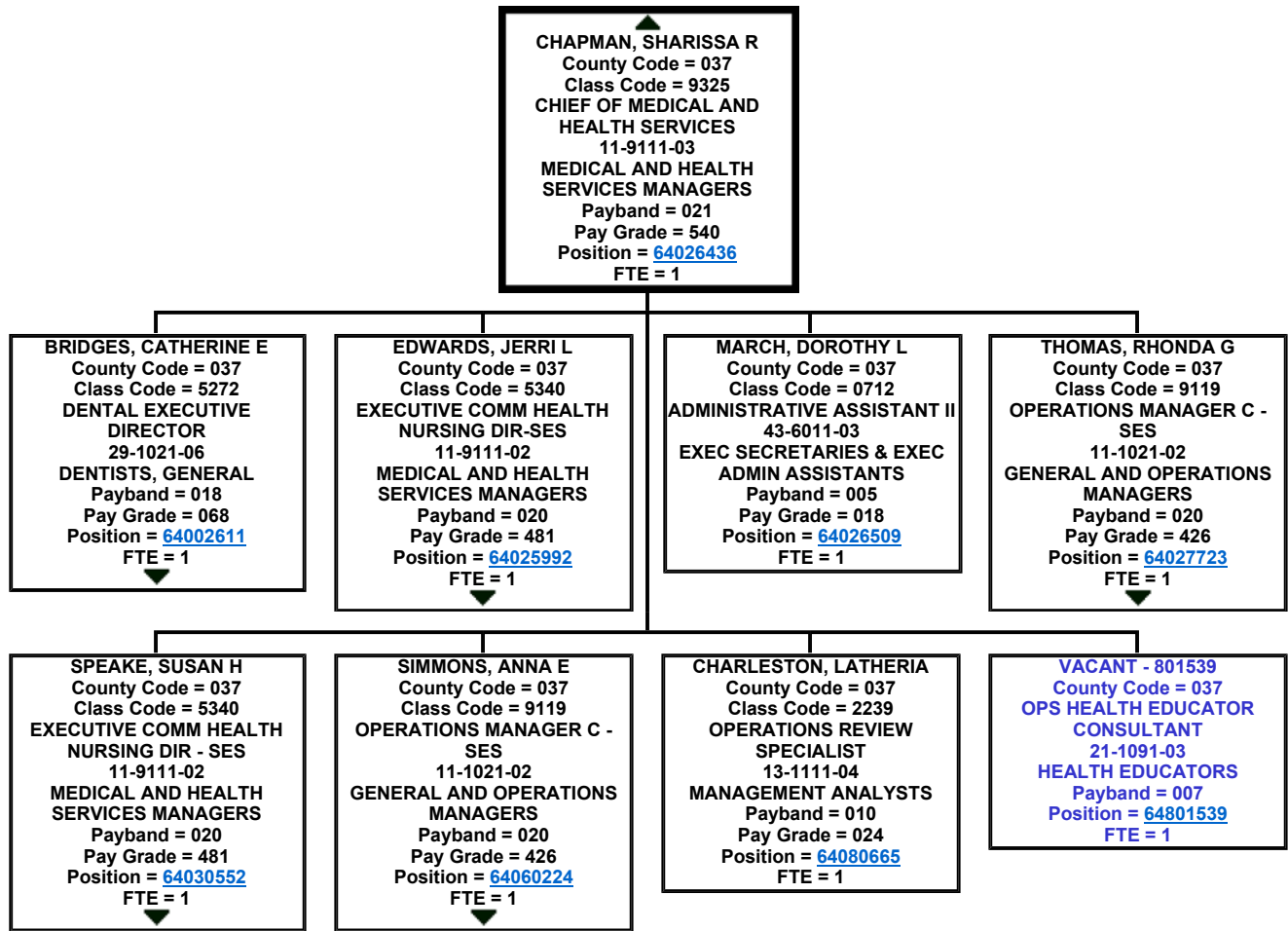


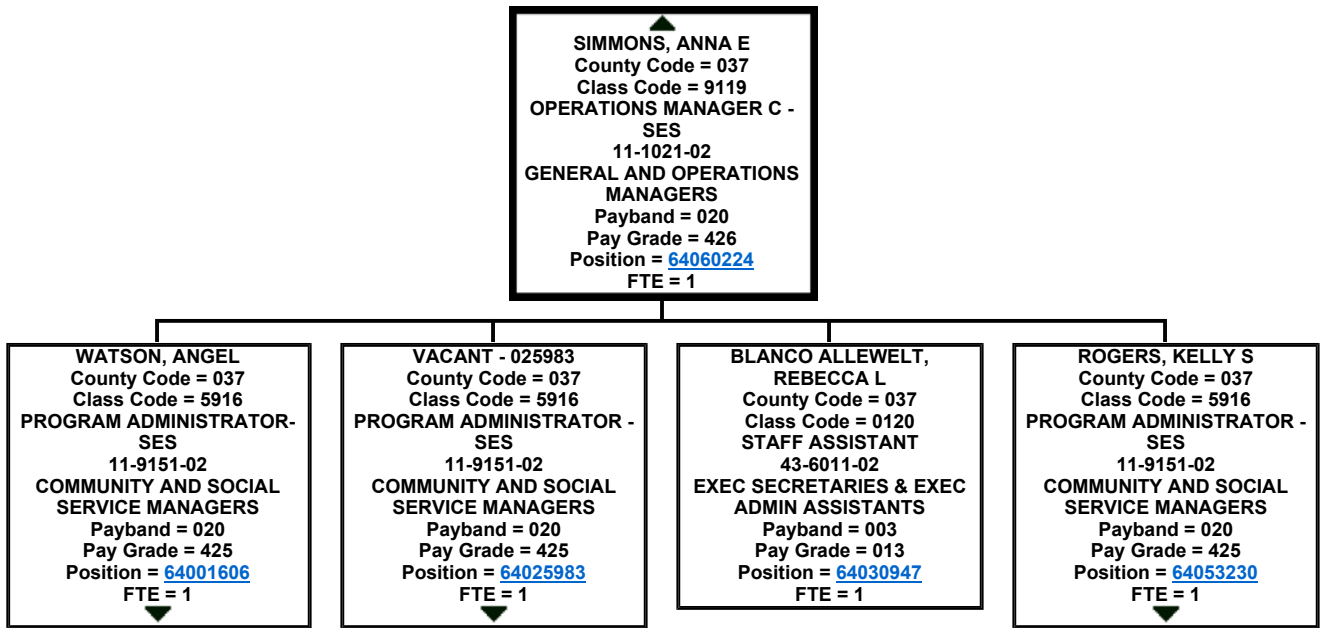
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SHOOK, JENNIFER
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64026038](#)
FTE = 1

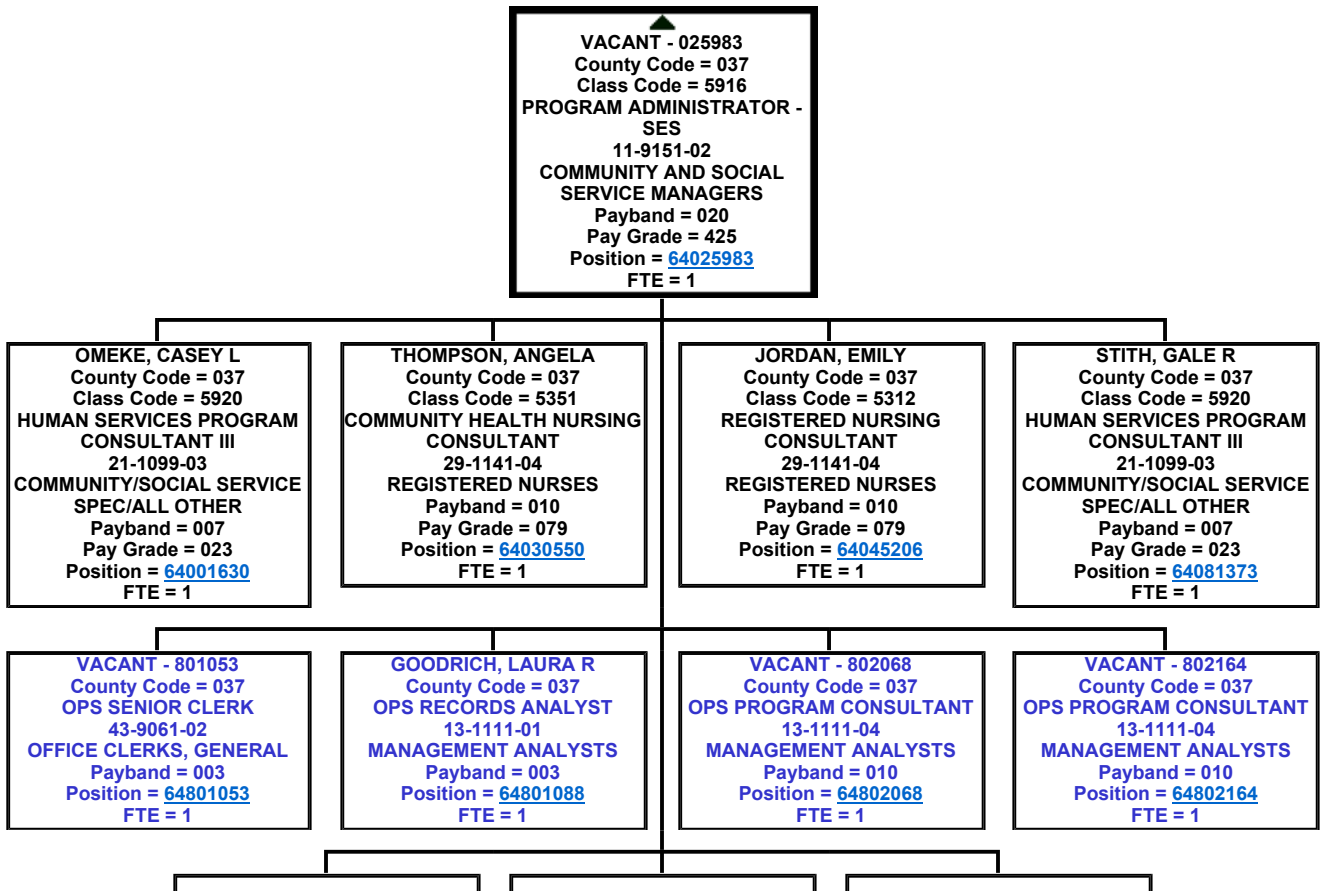
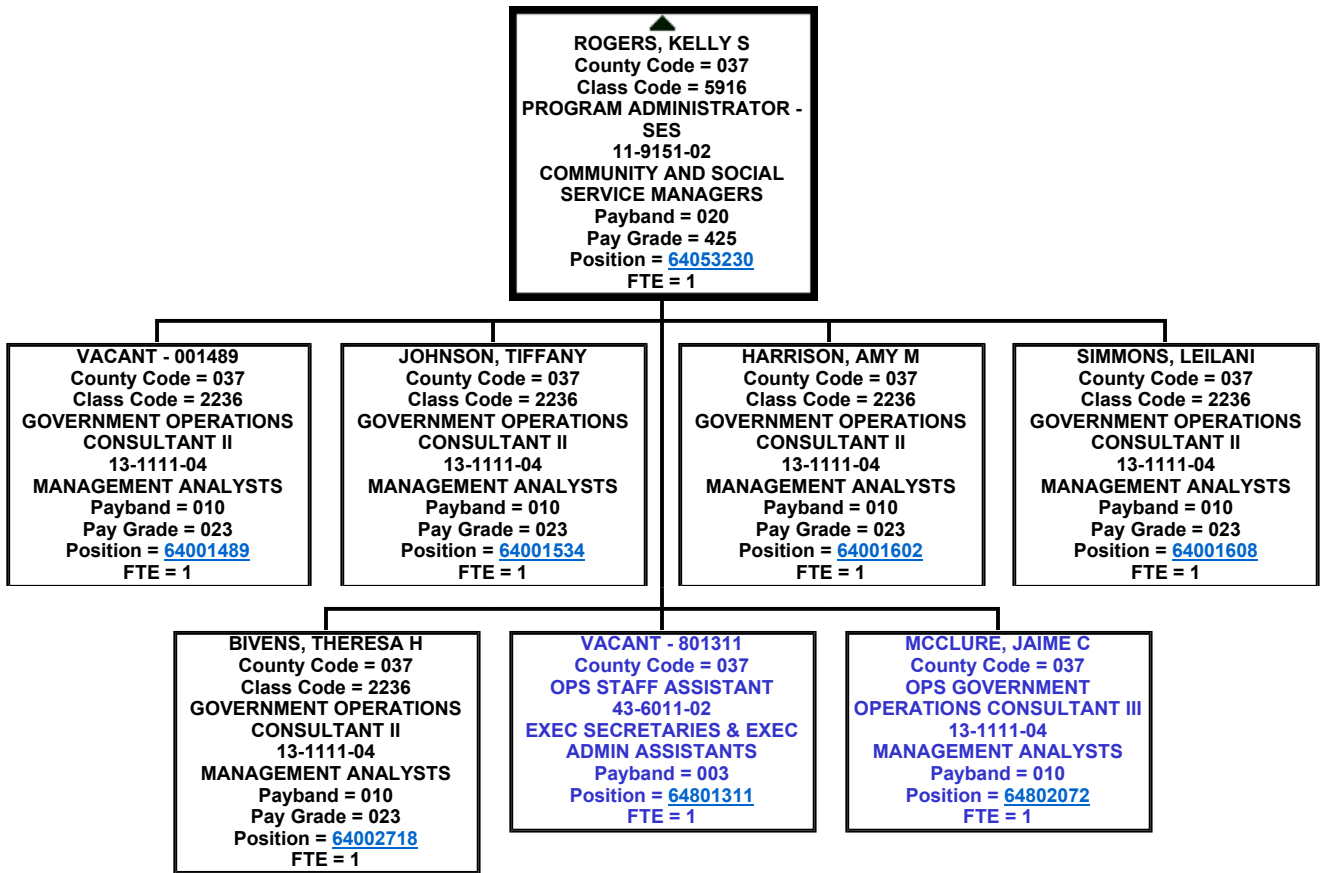
SANCHEZ, MISAEL P
County Code = 037
Class Code = 0108
ADMINISTRATIVE SECRETARY
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64048356](#)
FTE = 1







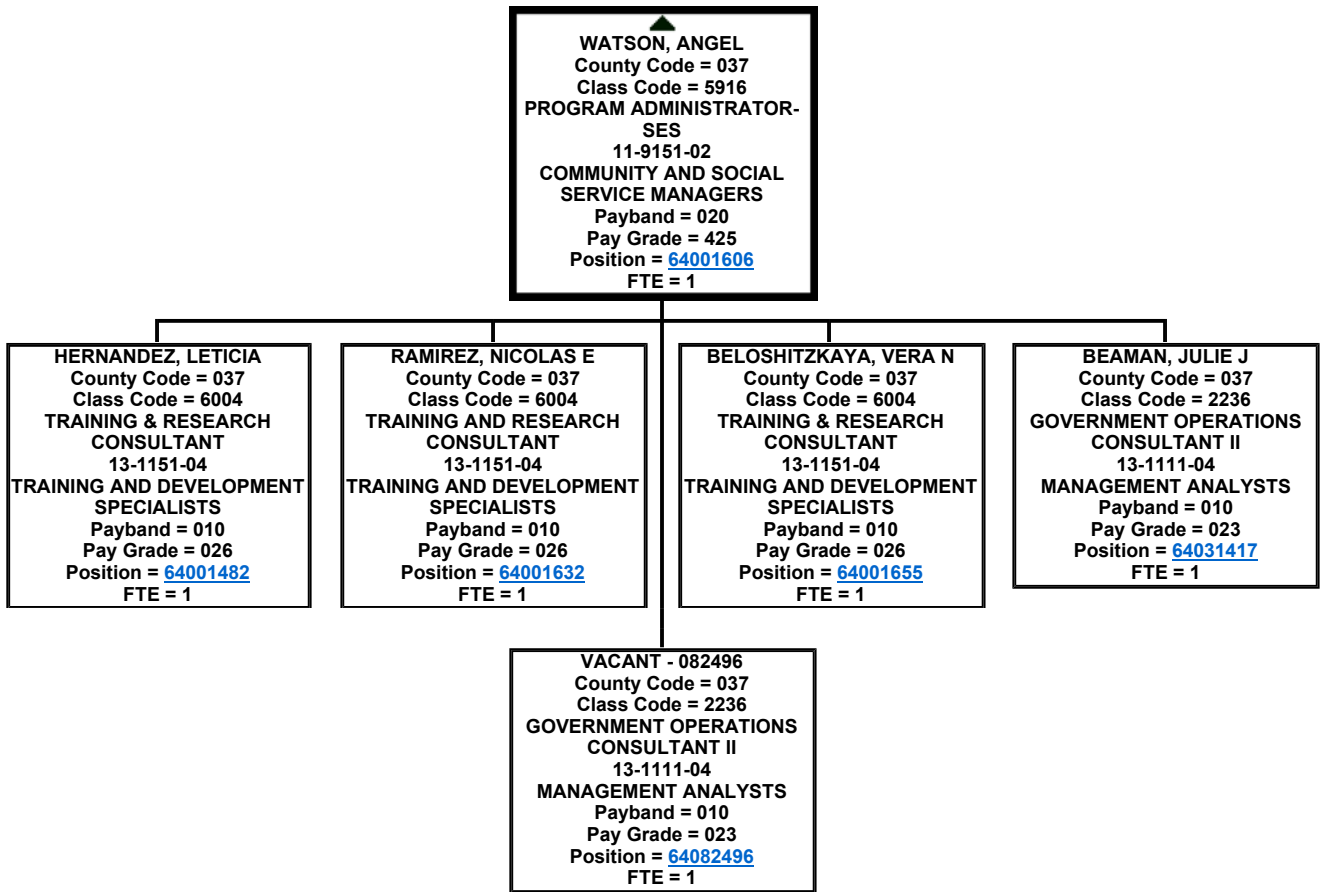


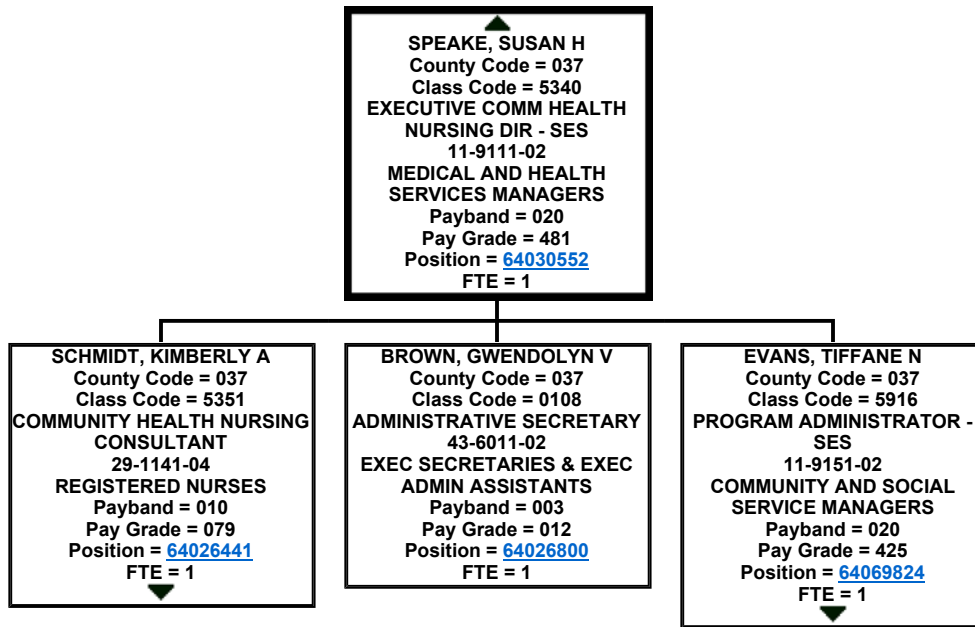


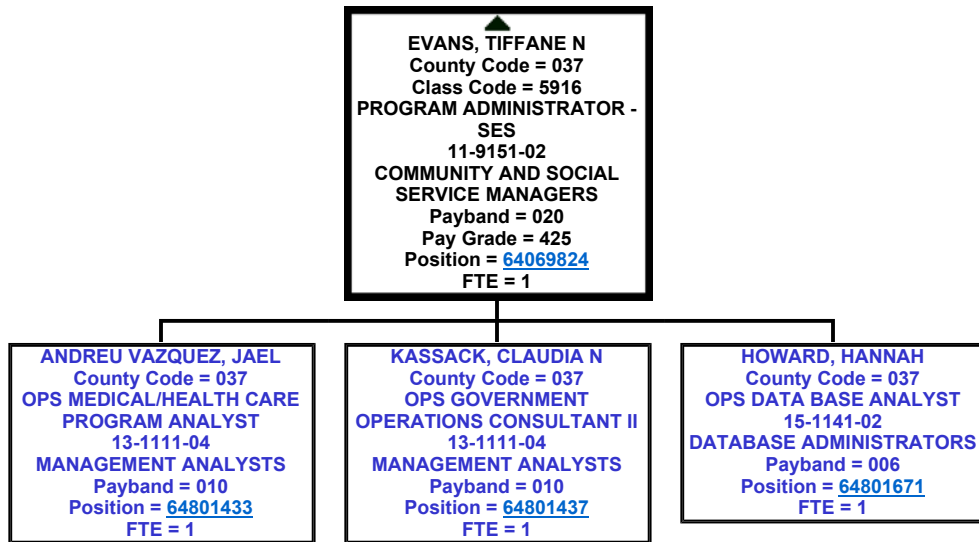
NOELL, DANIELLE E
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OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833043](#)
FTE = 1

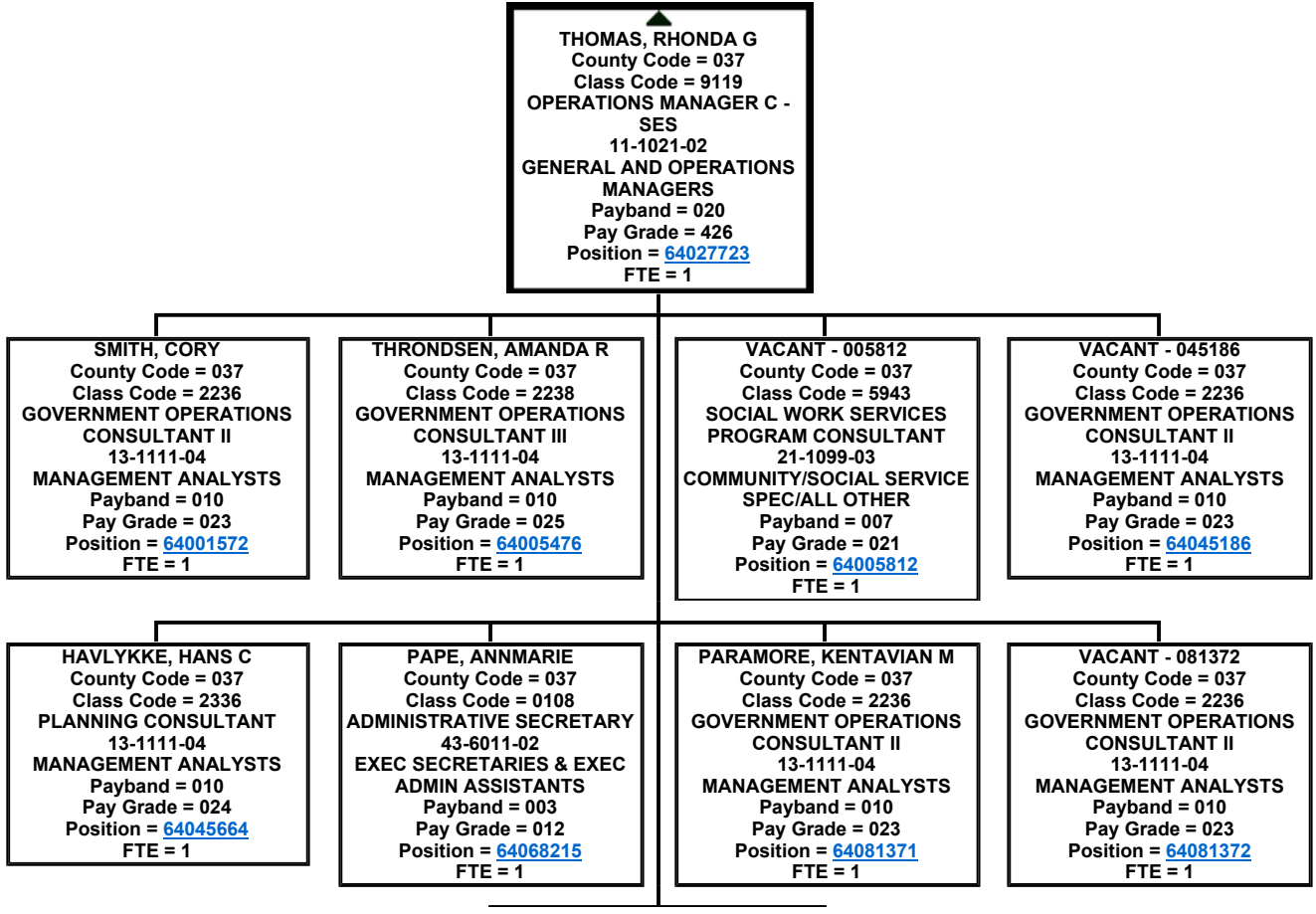
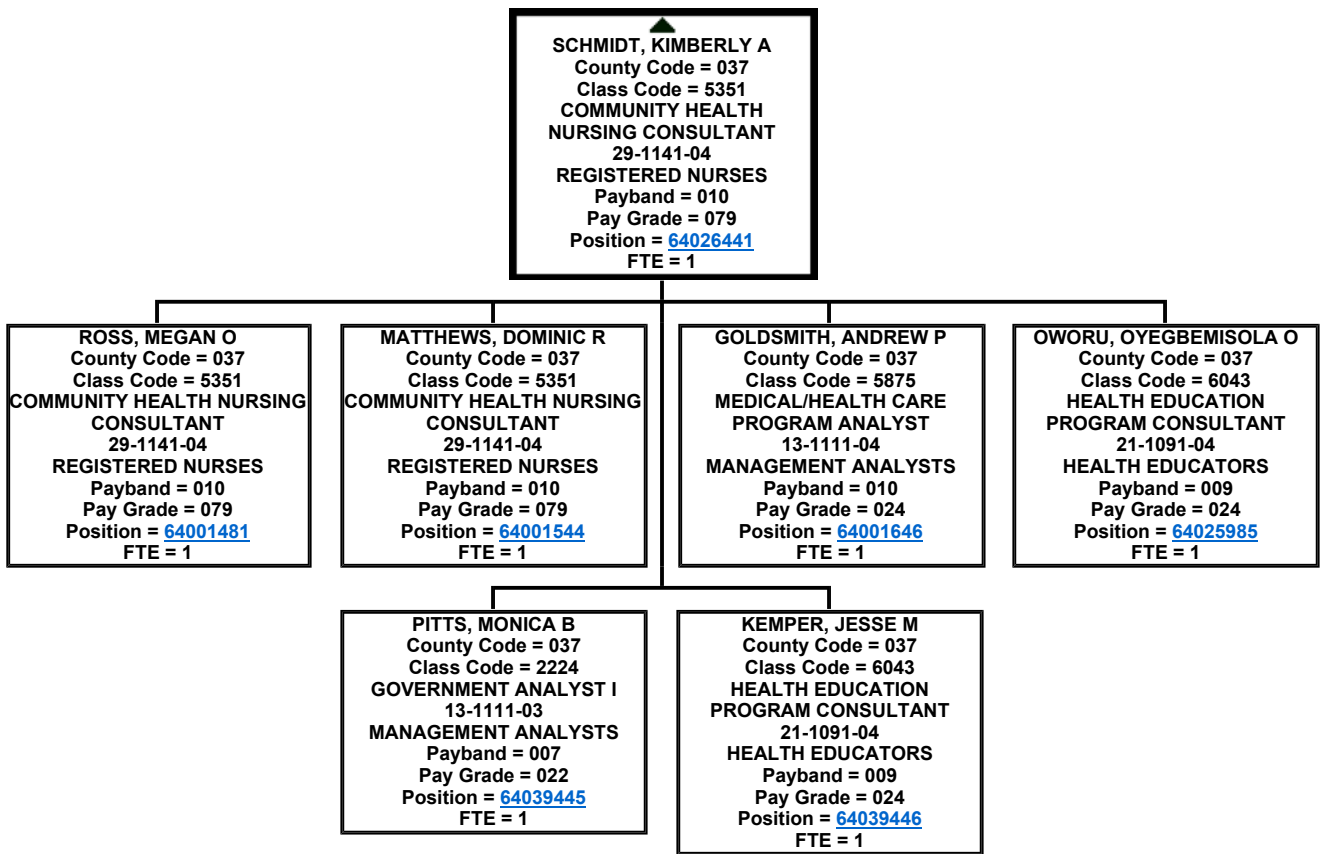
KNISPEL, MARTHA R
County Code = 037
OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833065](#)
FTE = 1

MORGAN, ASHLEE E
County Code = 037
OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833072](#)
FTE = 1



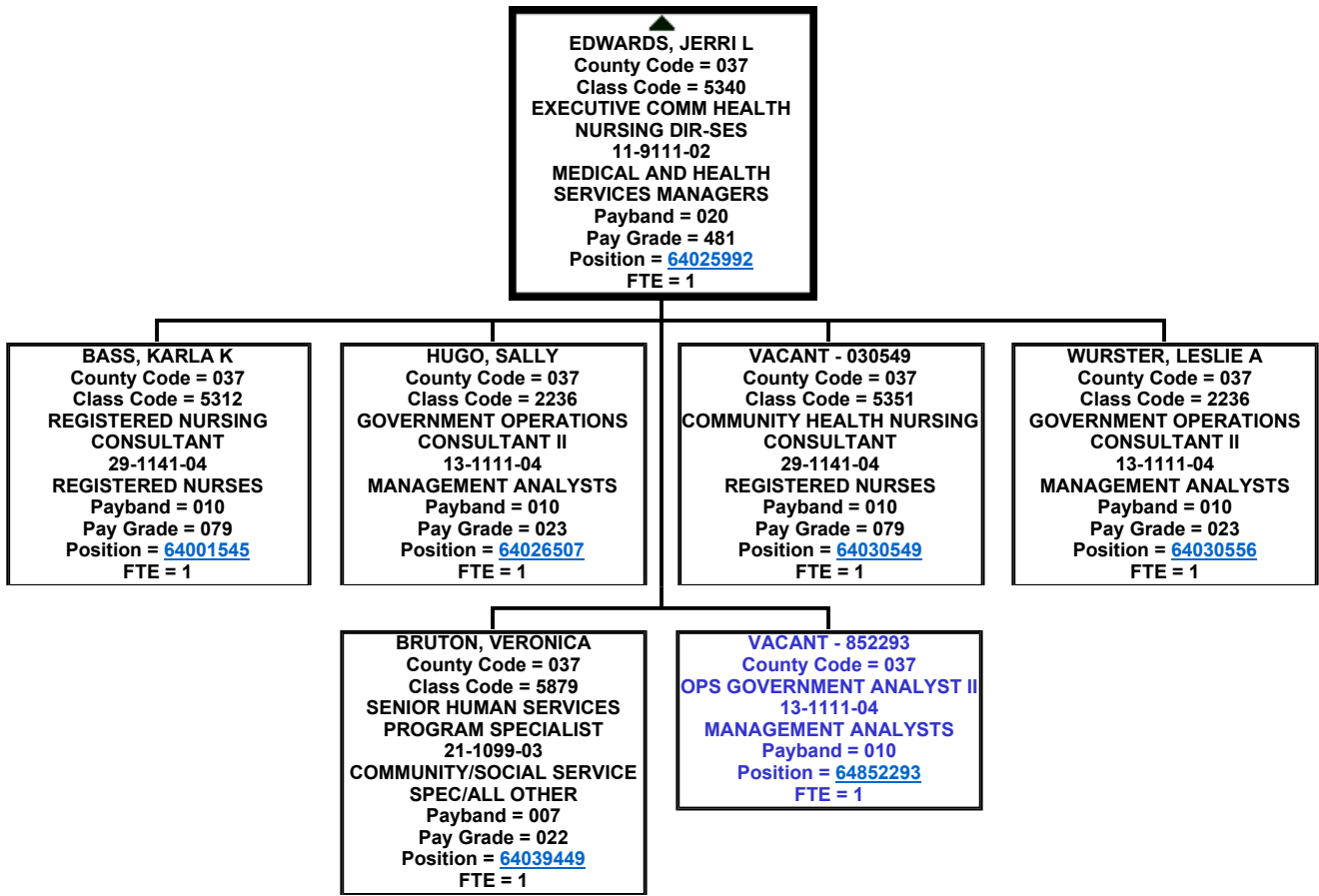


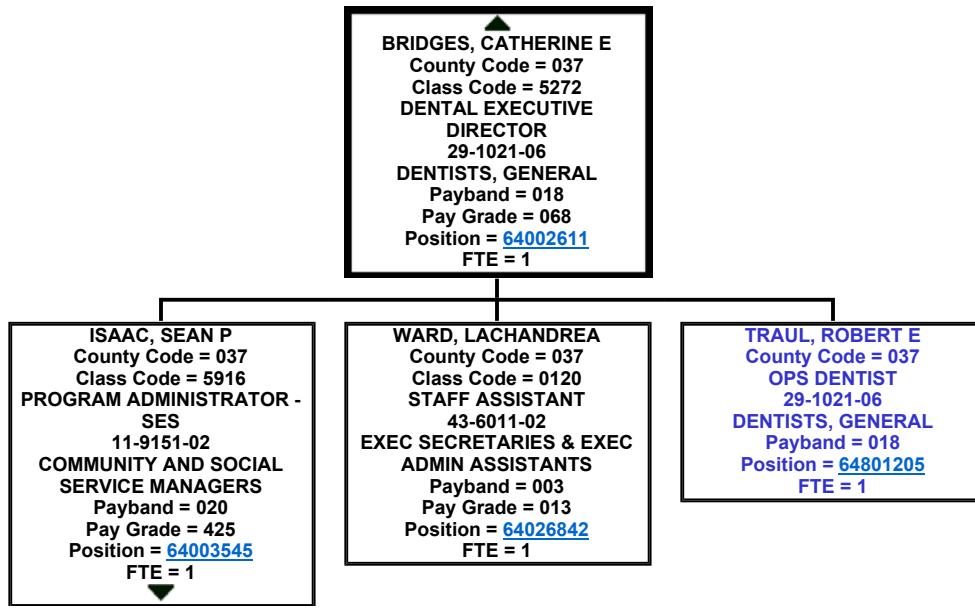


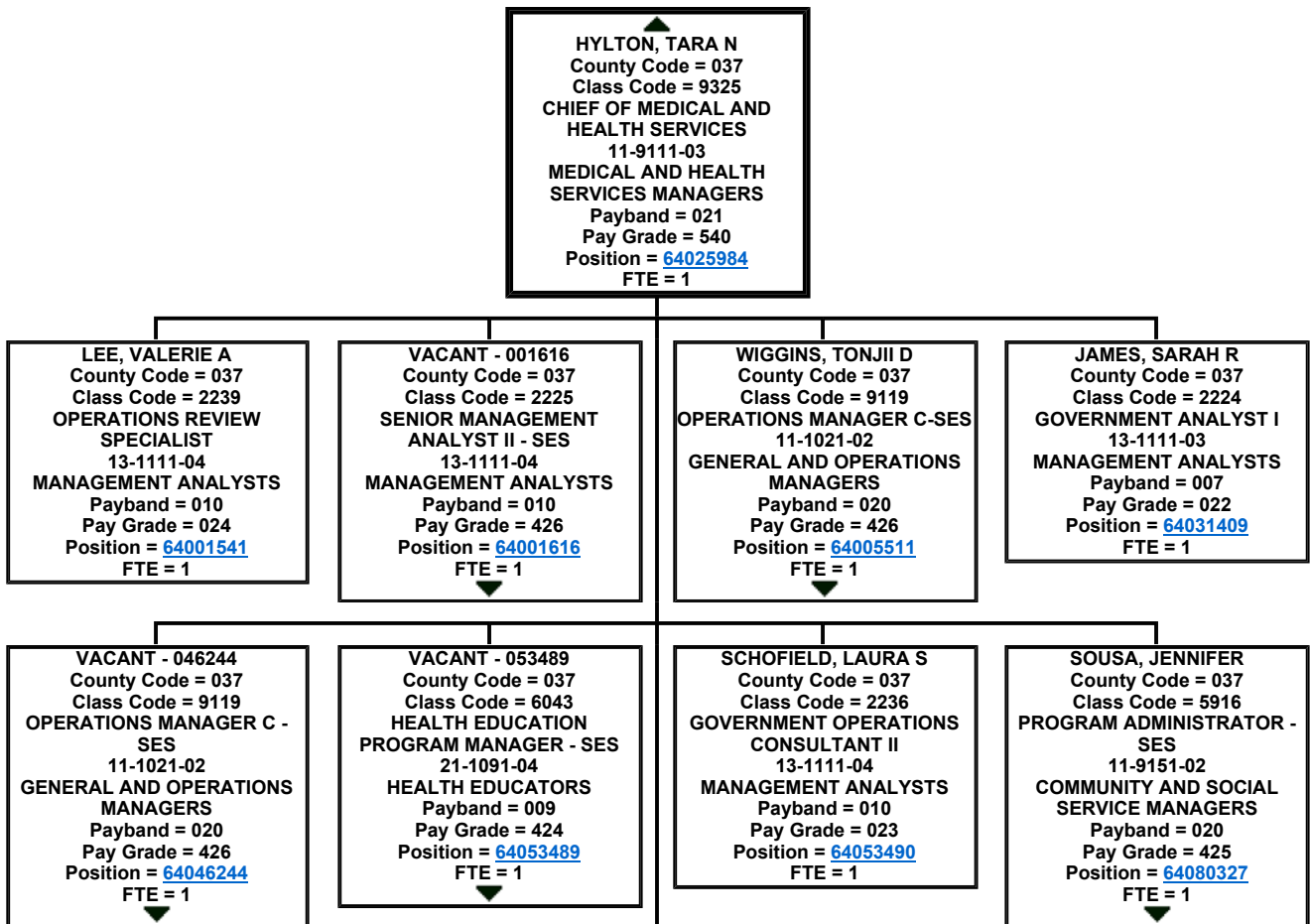
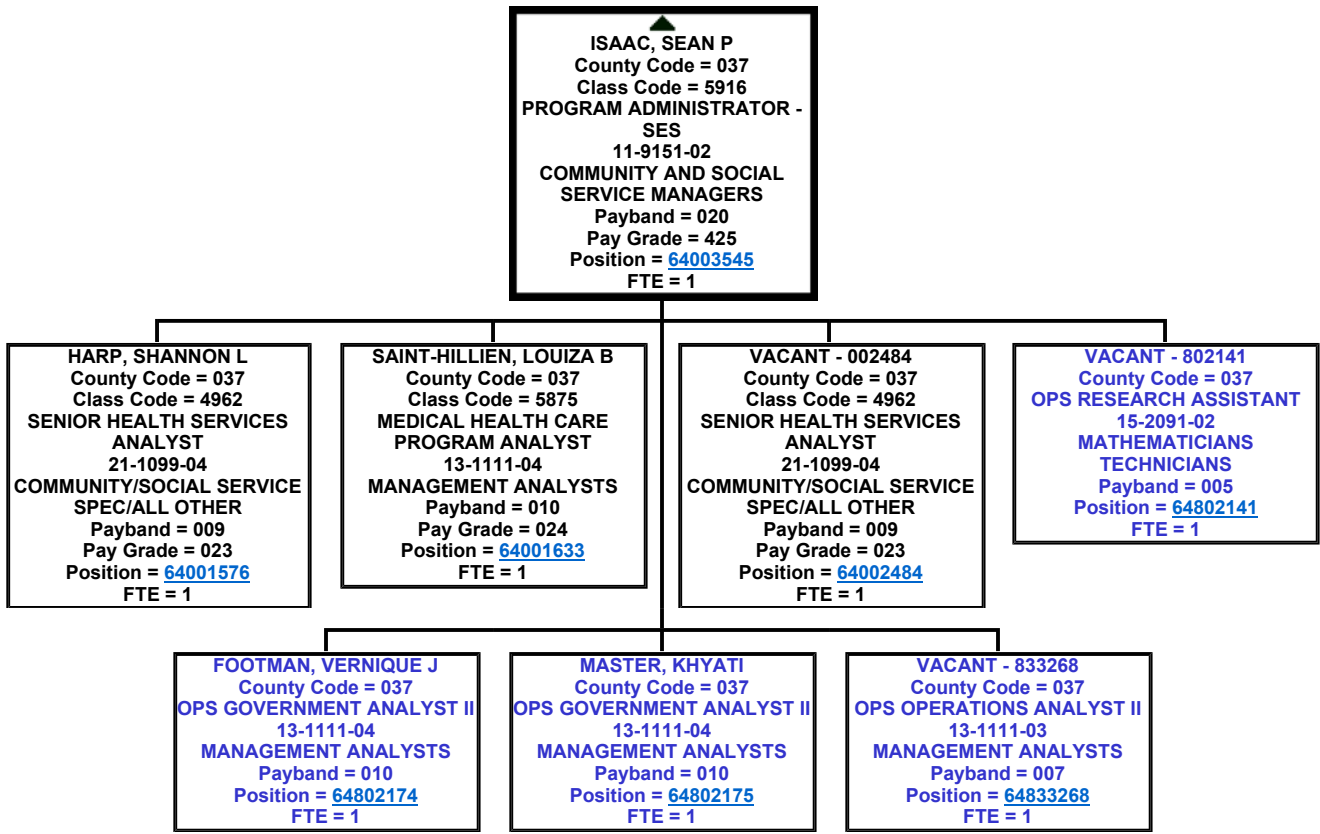


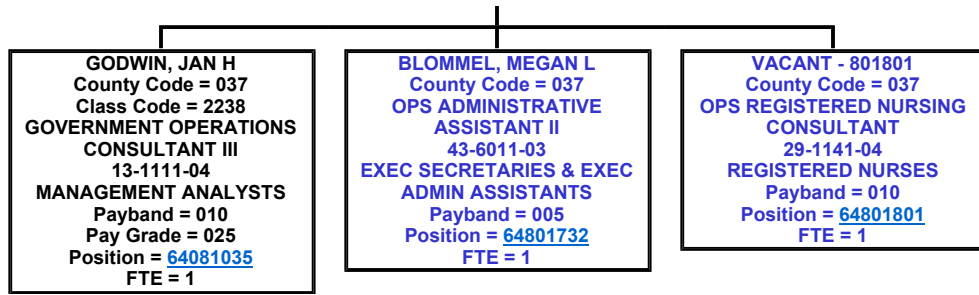
VACANT - 802170
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64802170](#)
FTE = 1

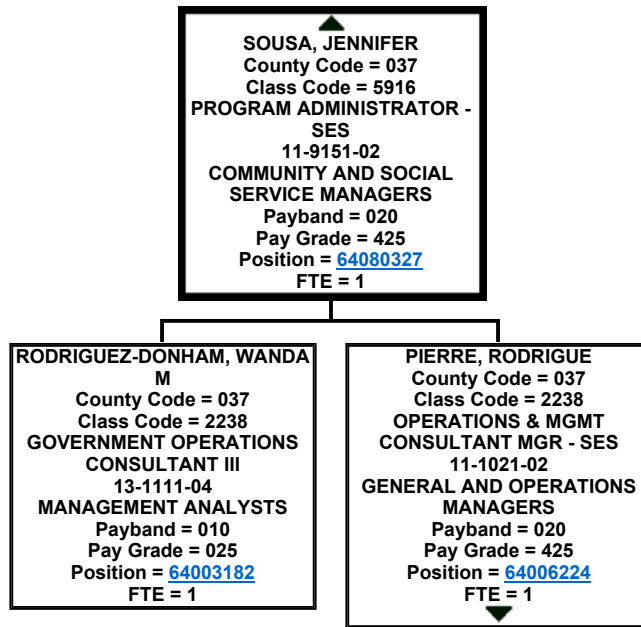
VACANT - 852272
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852272](#)
FTE = 1

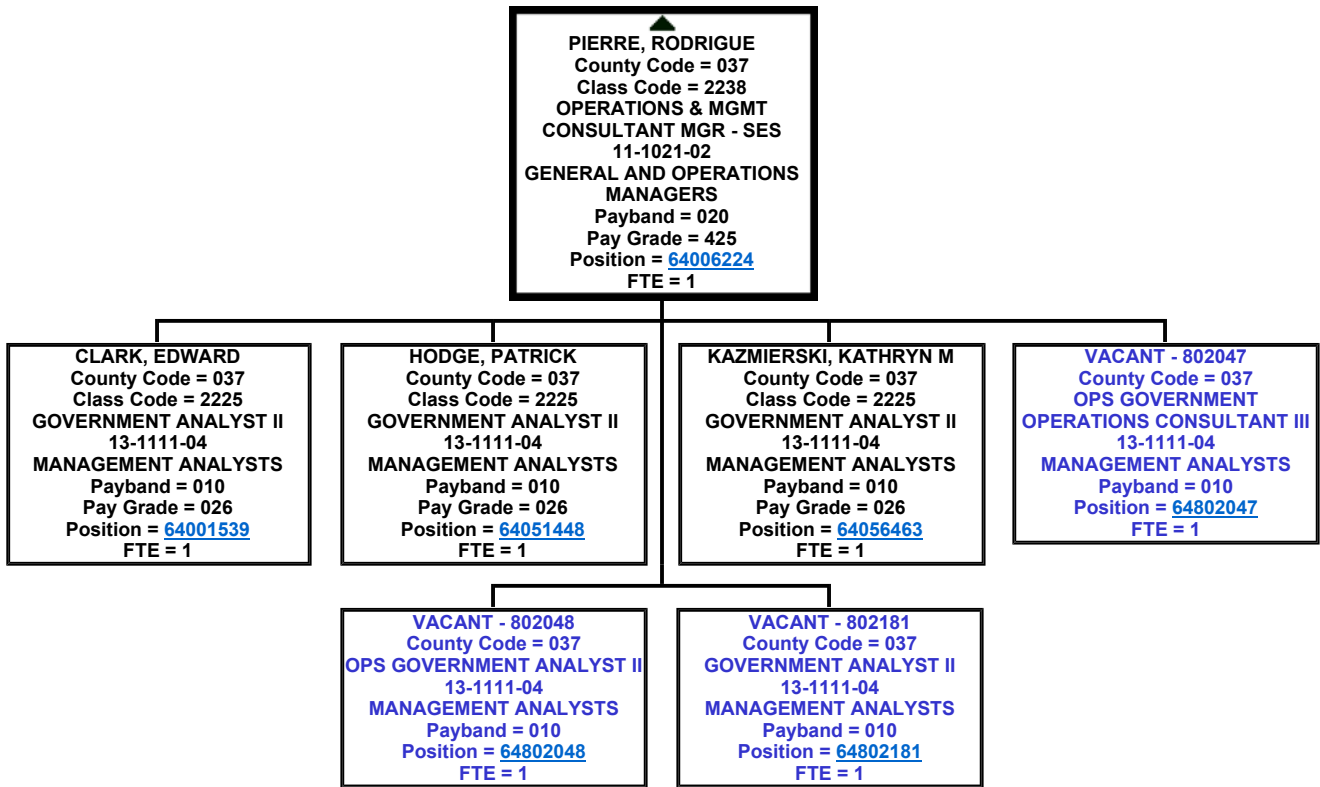


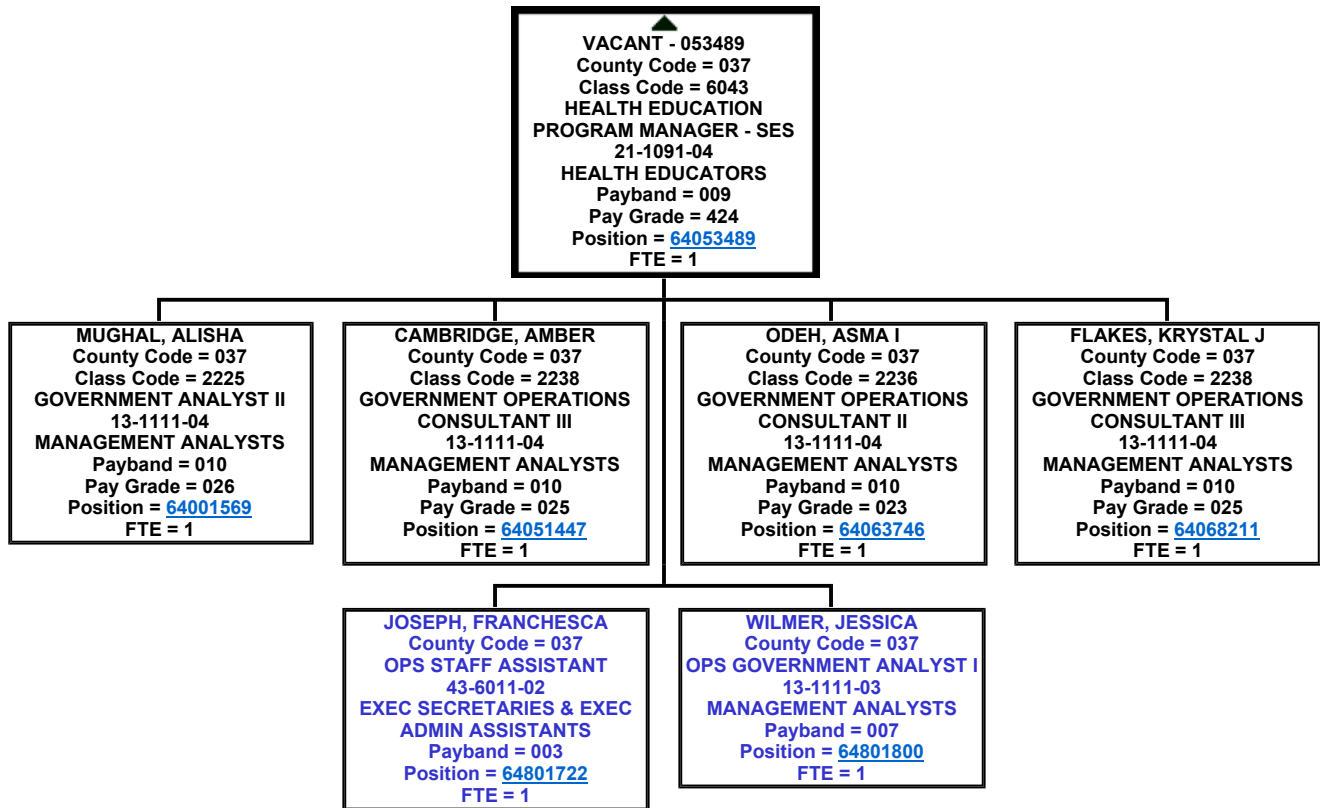


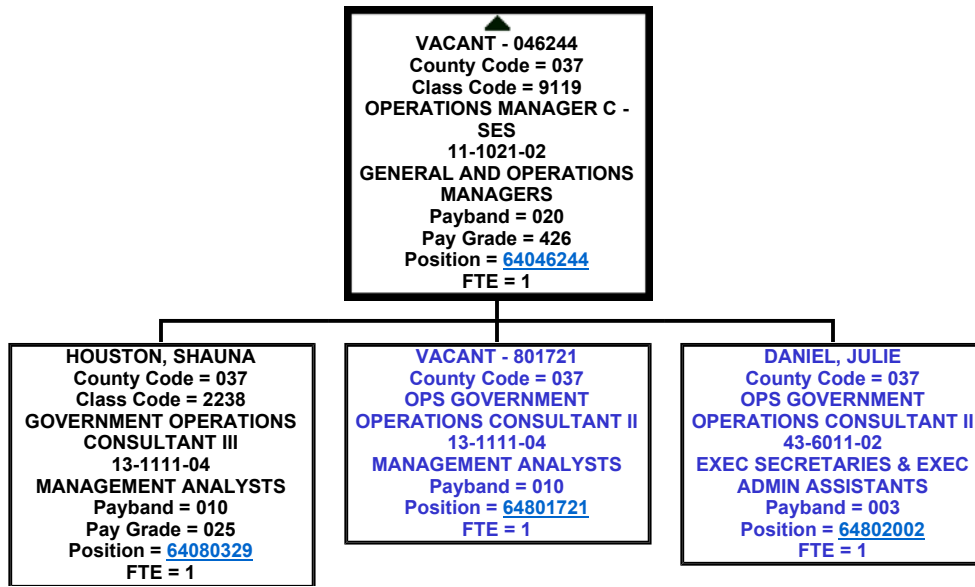


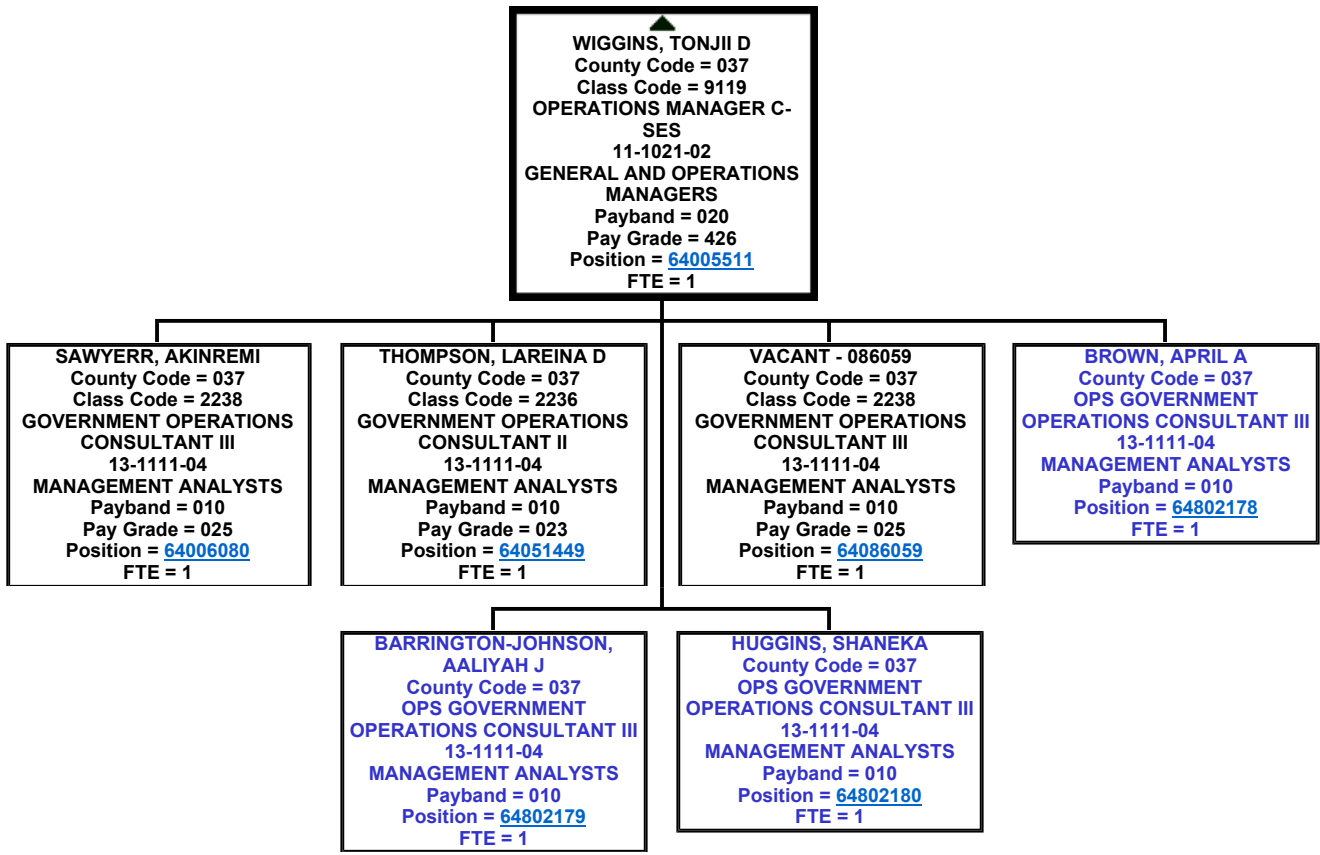


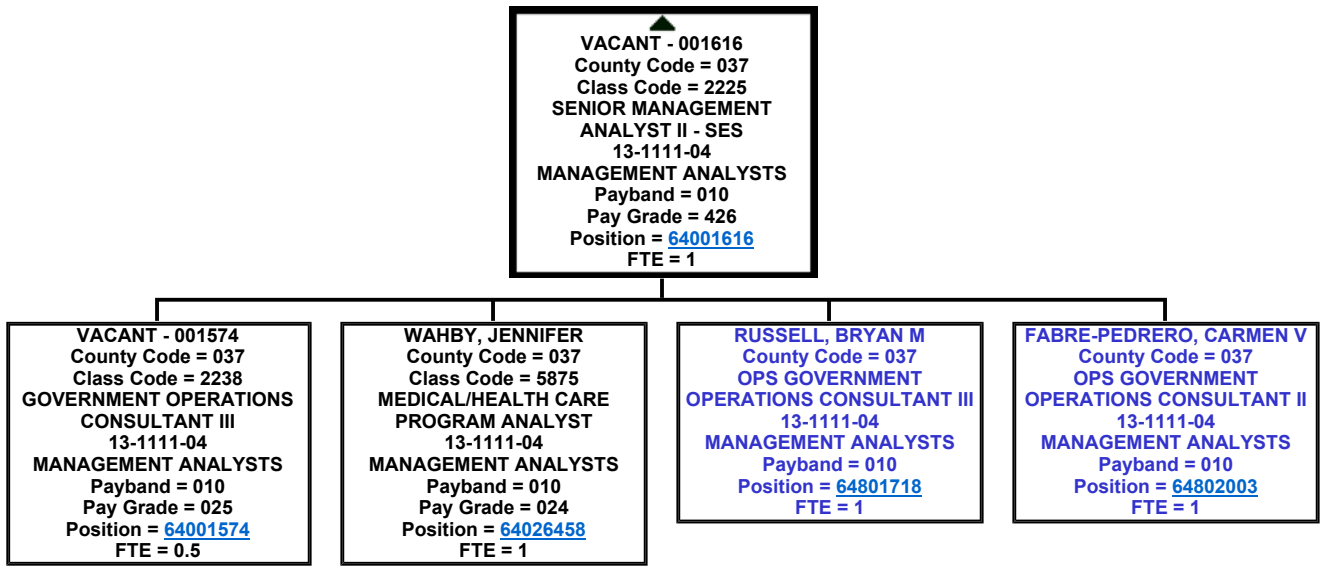


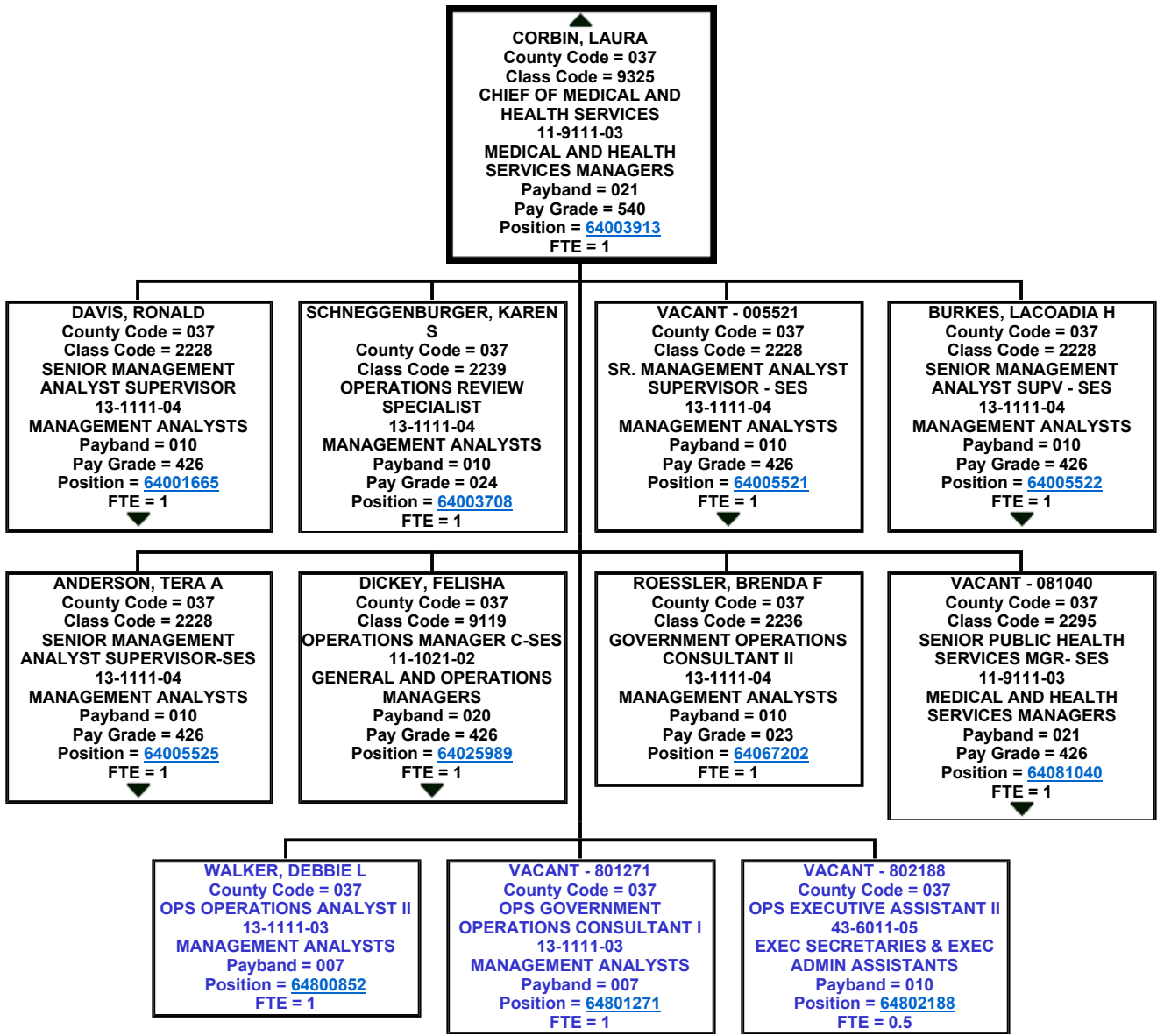


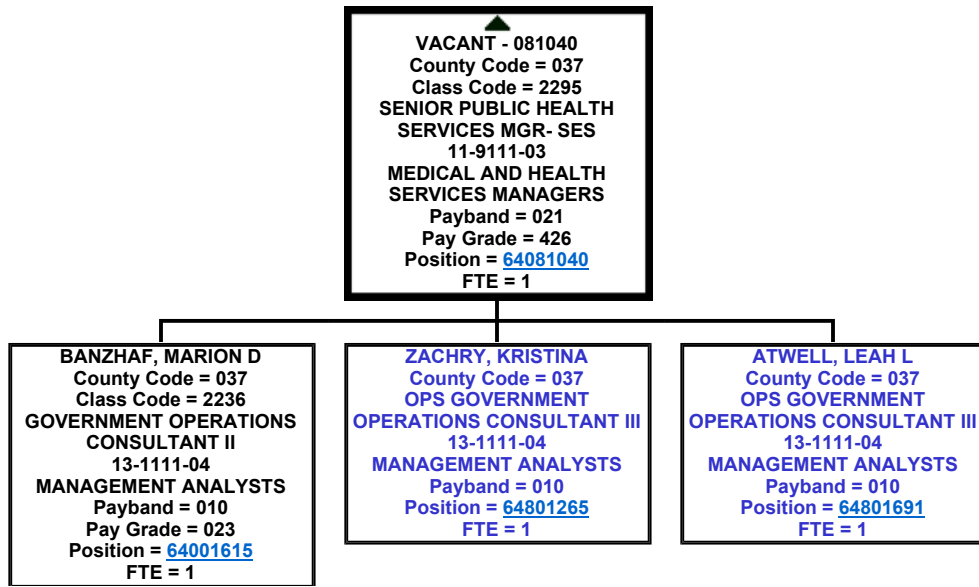


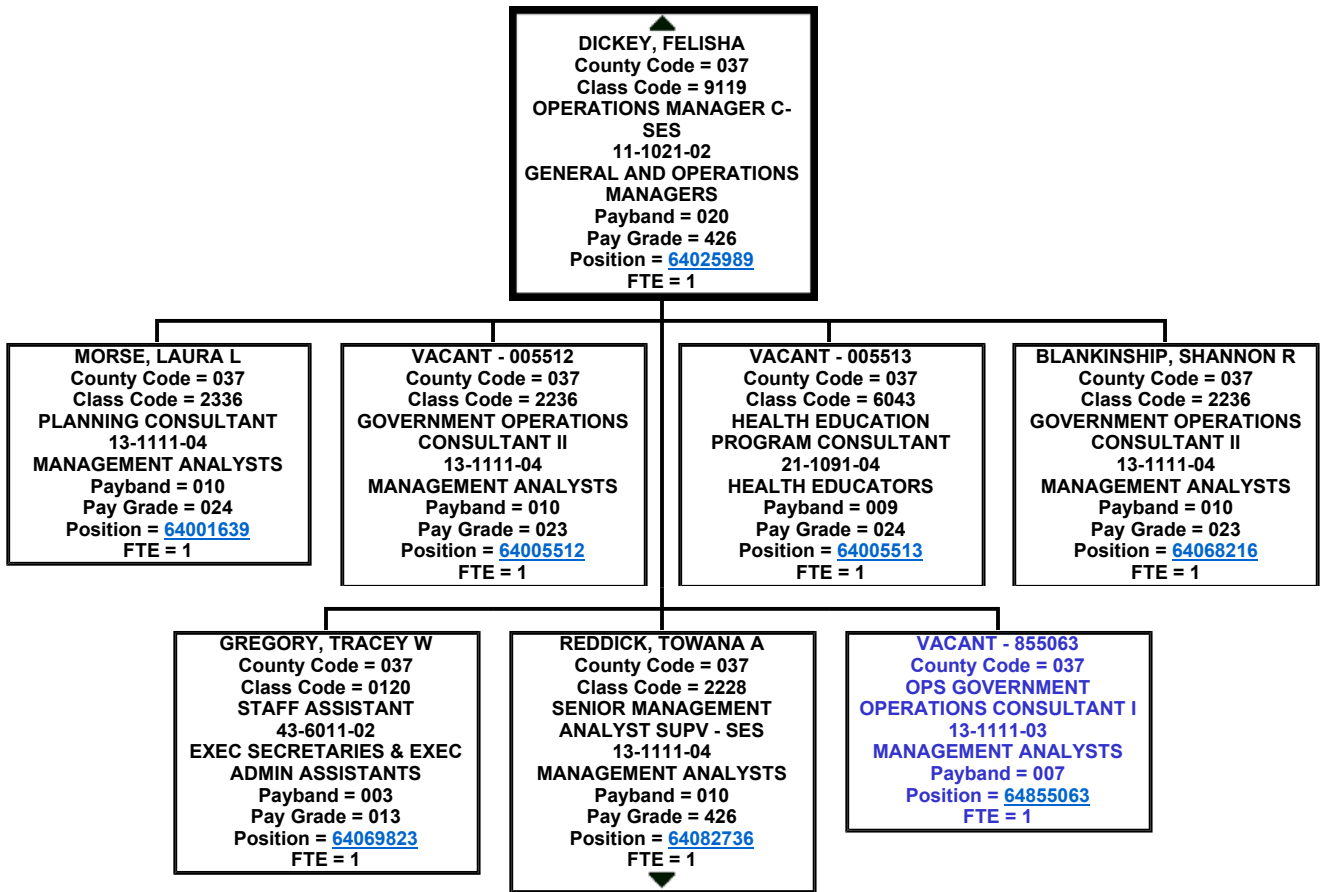


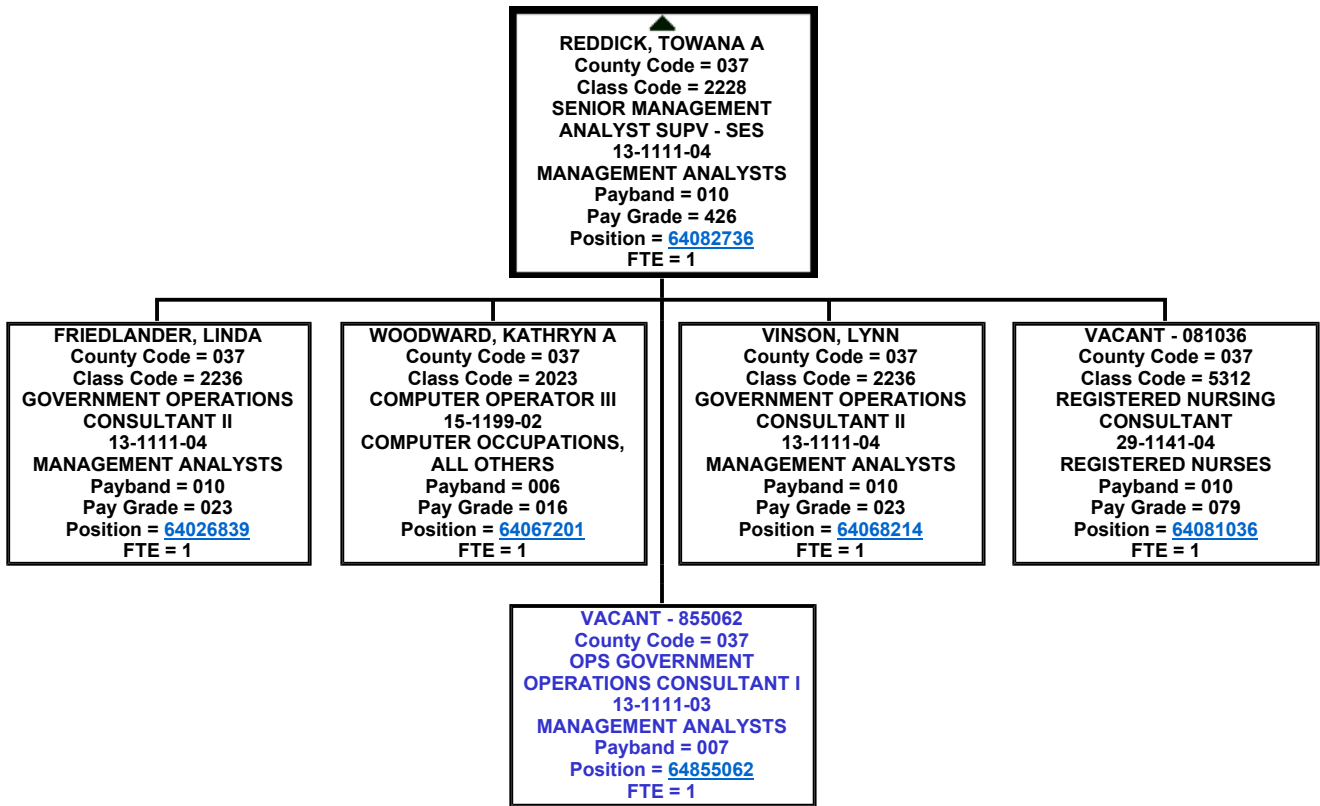


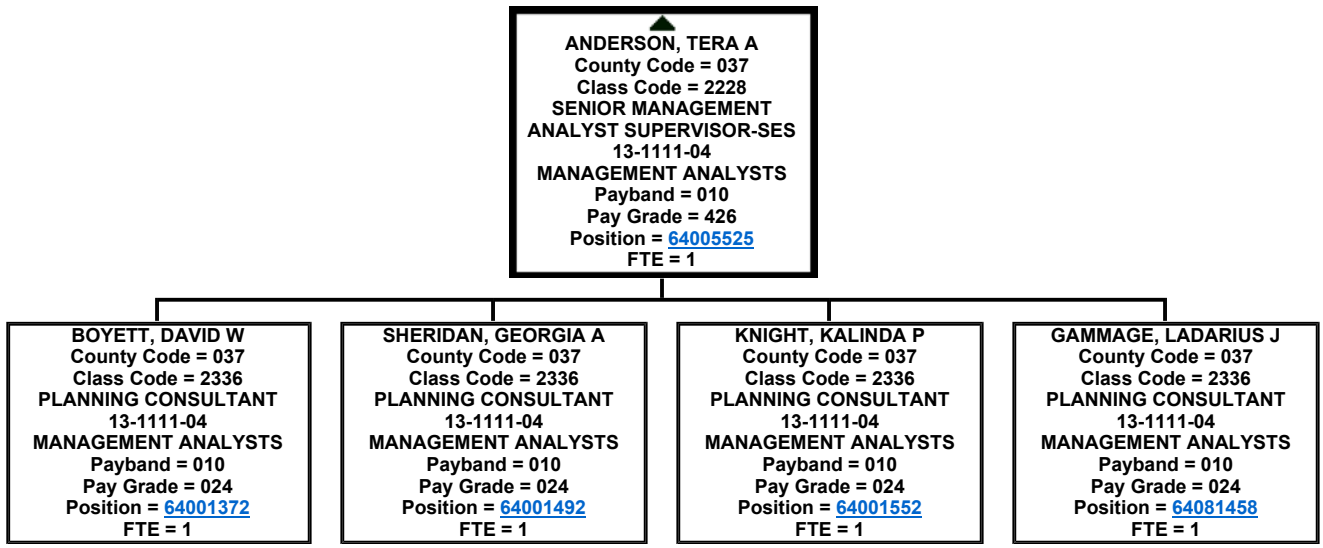


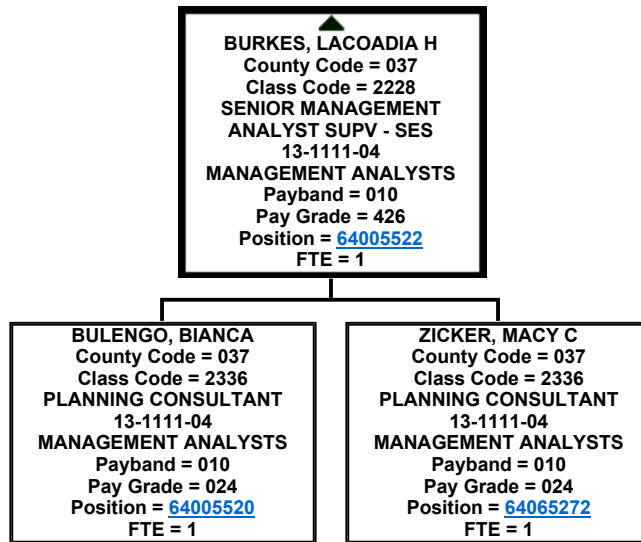


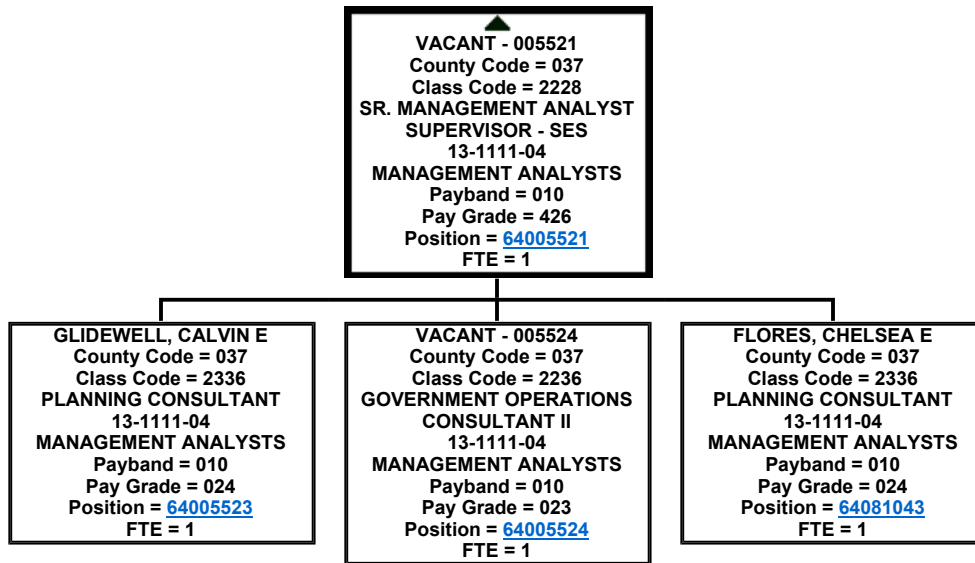


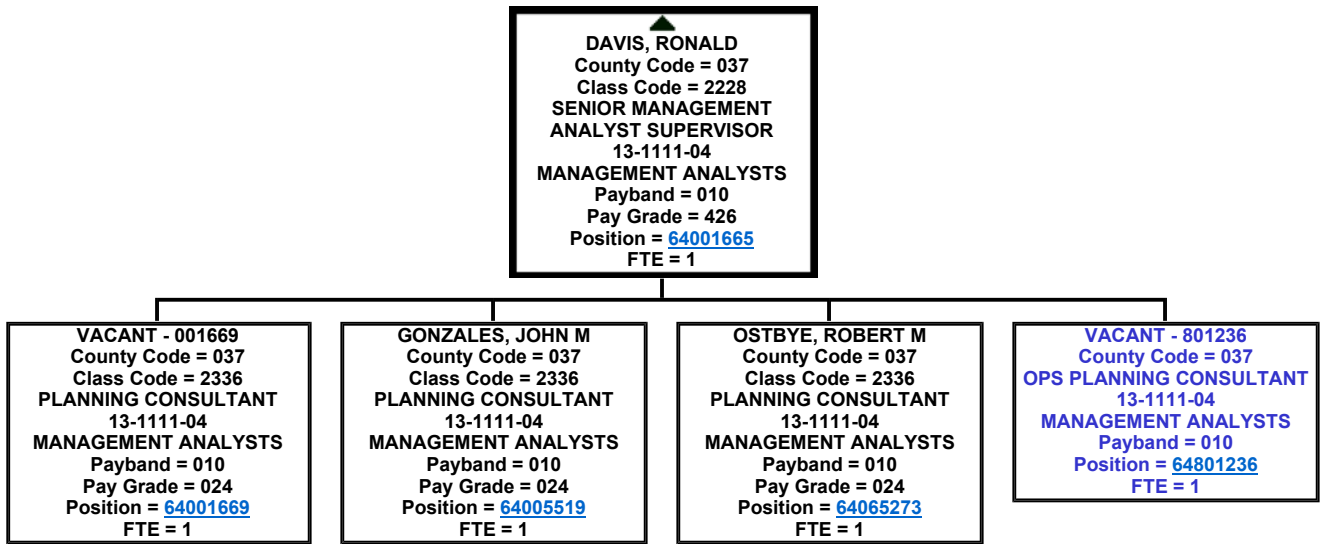




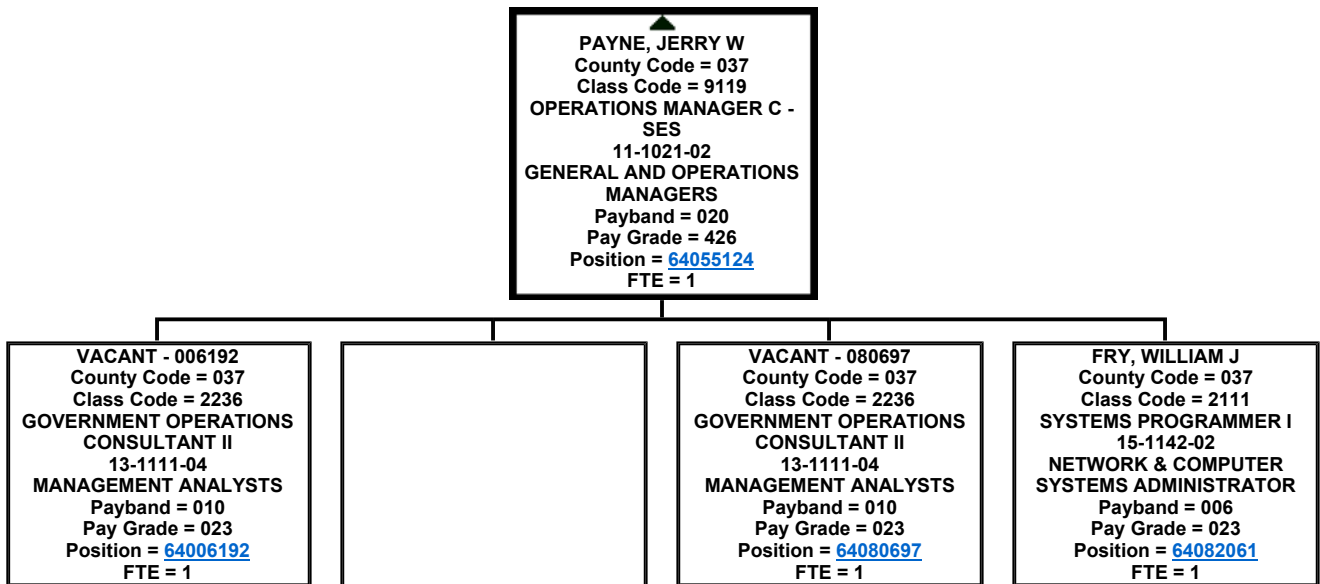
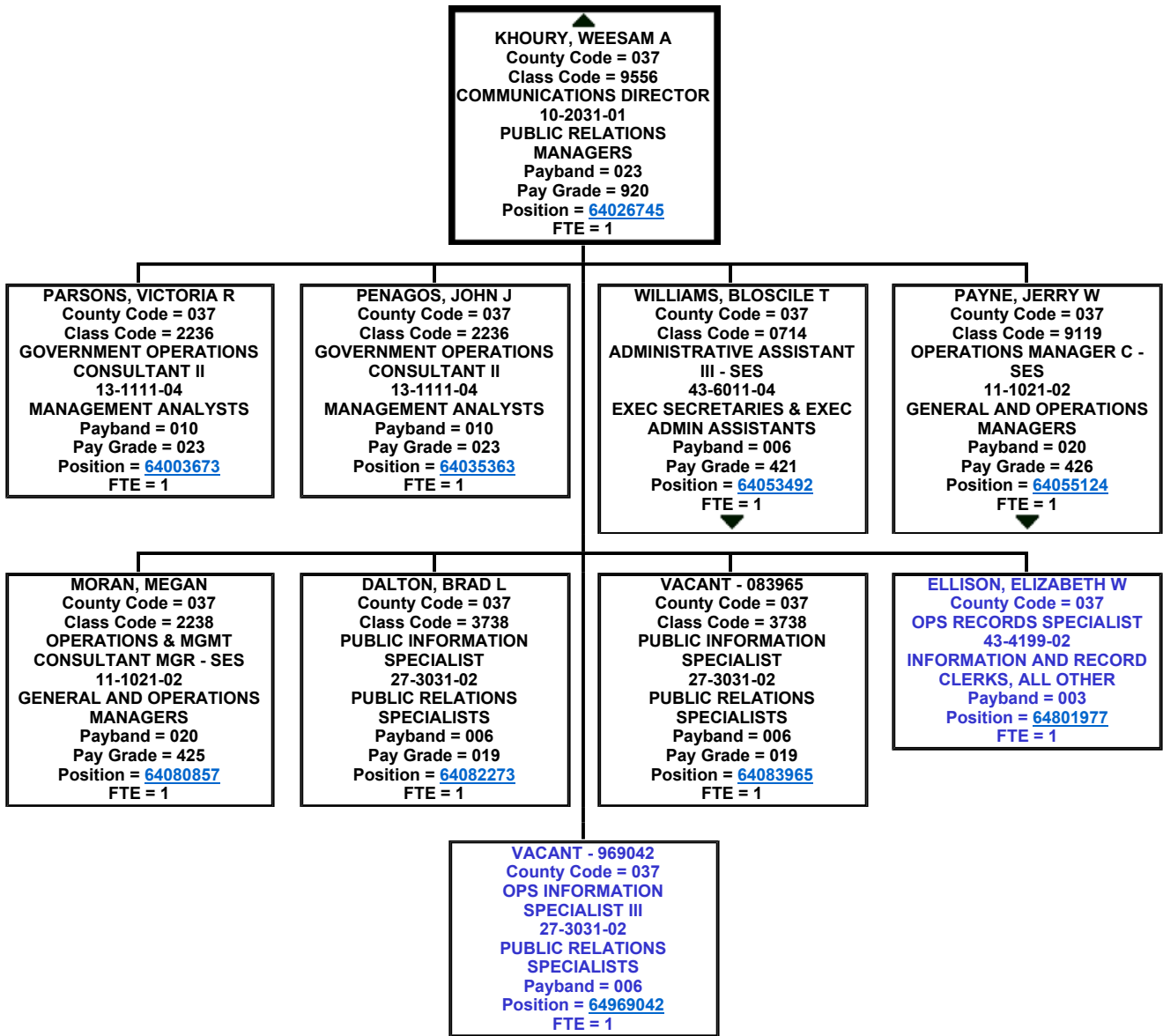




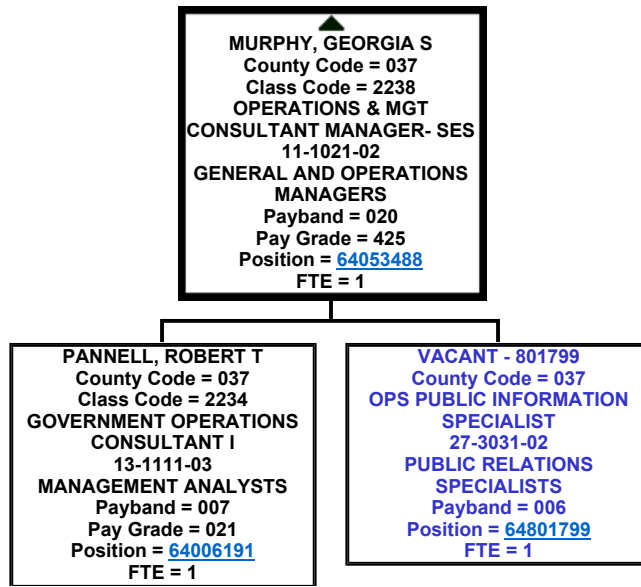






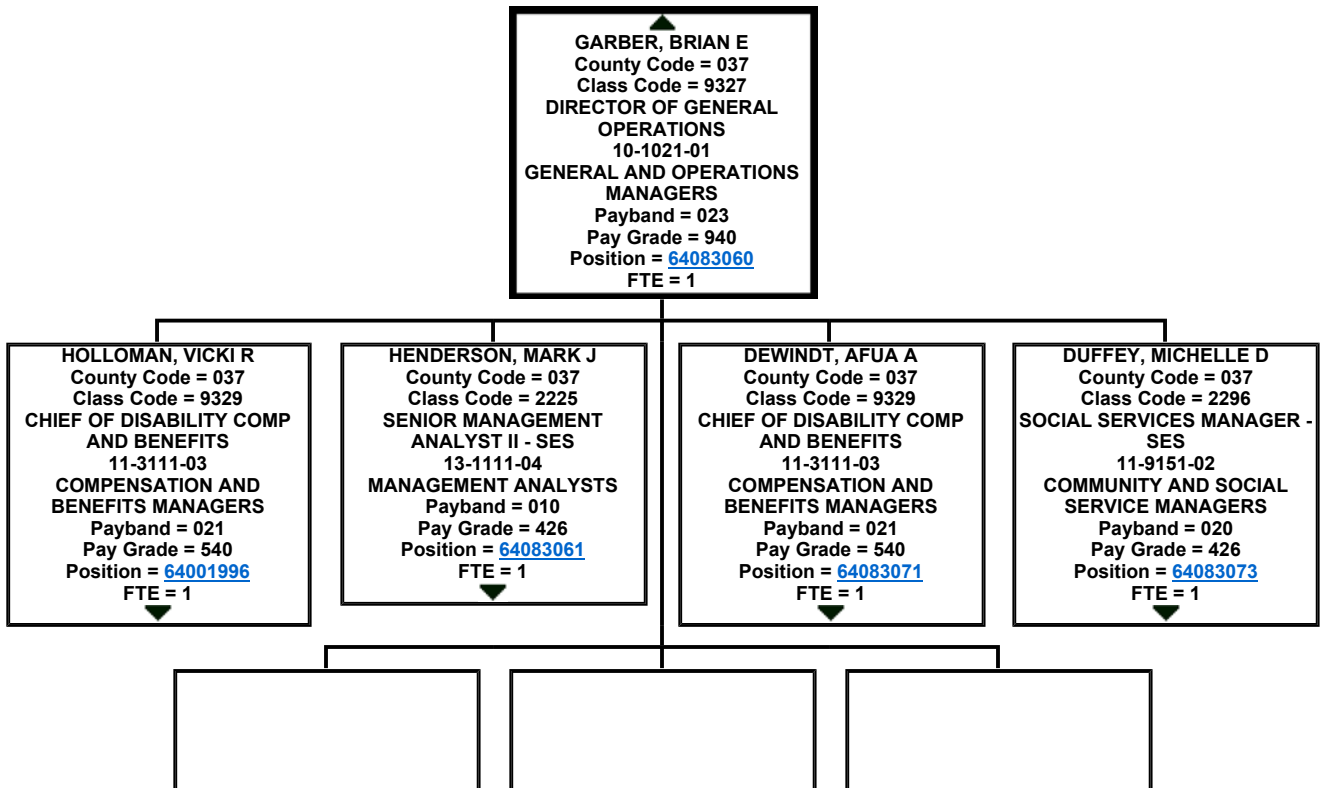
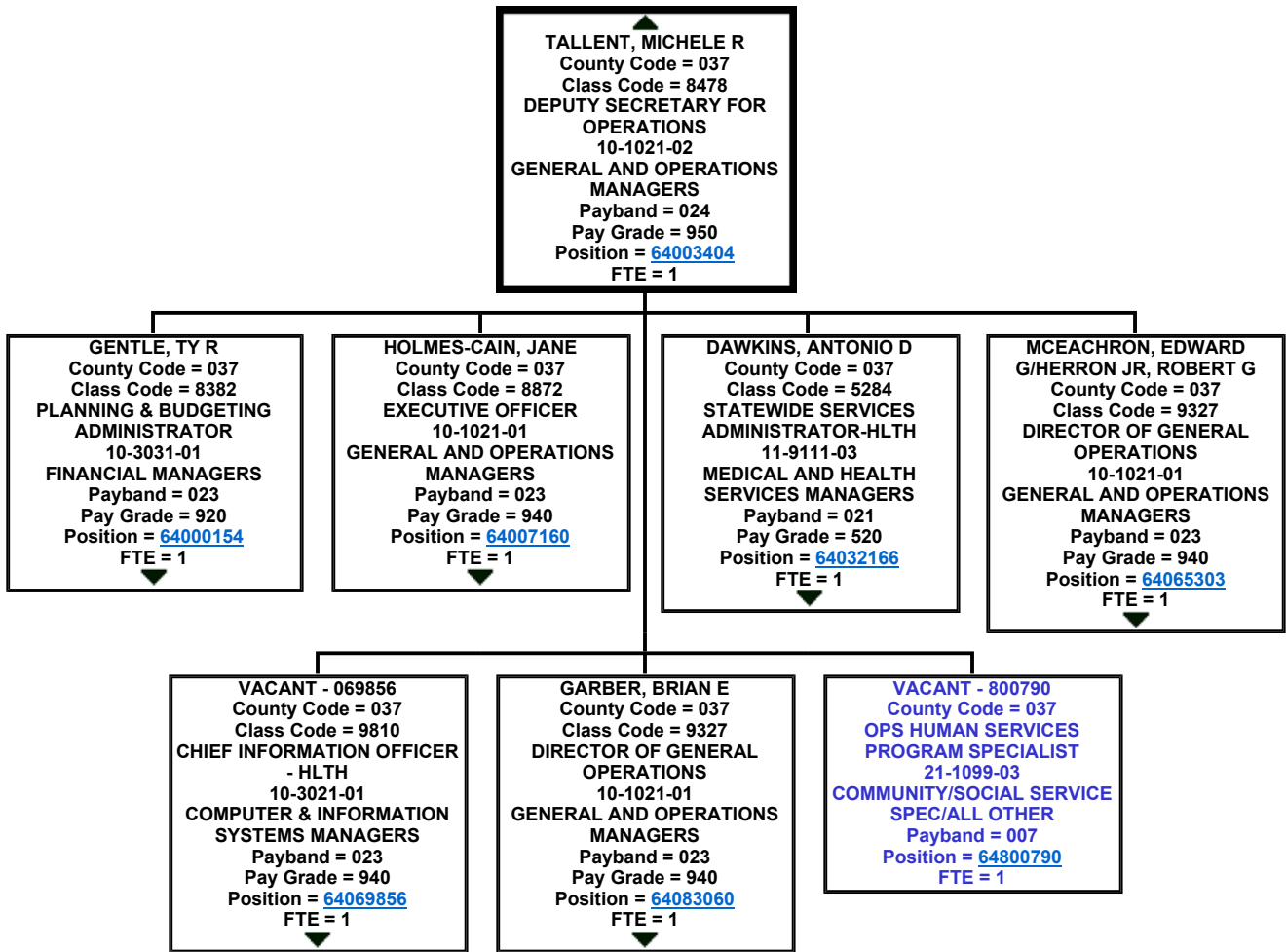


MURPHY, GEORGIA S
County Code = 037
Class Code = 2238
OPERATIONS & MGT
CONSULTANT MANAGER- SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64053488](#)
FTE = 1



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WILLIAMS, BLOSCILE T
County Code = 037
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III - SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 421
Position = [64053492](#)
FTE = 1

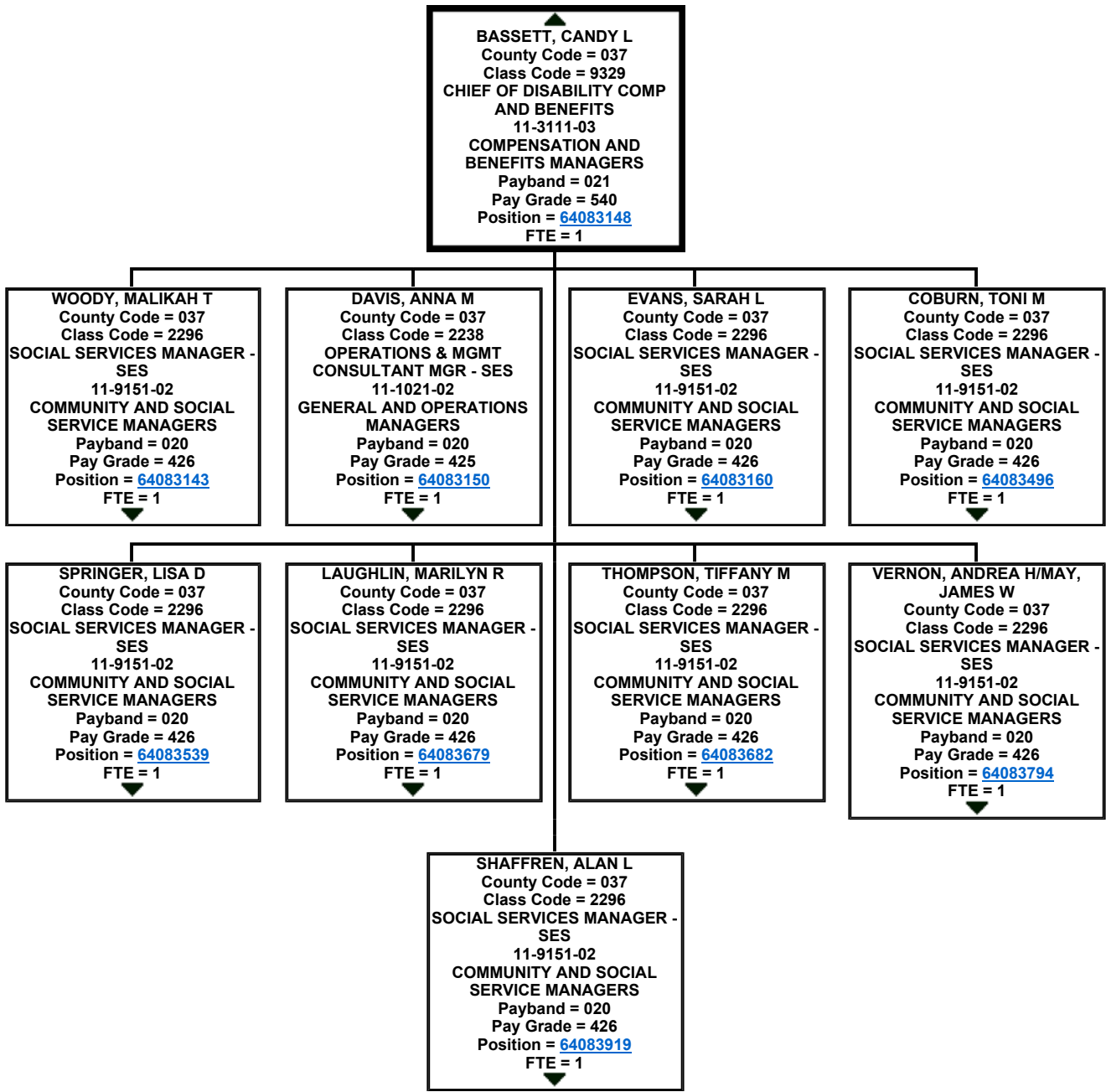
LANDRY, LAUREN C
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OPS CLERK
43-9061-01
OFFICE CLERKS, GENERAL
Payband = 001
Position = [64810257](#)
FTE = 1

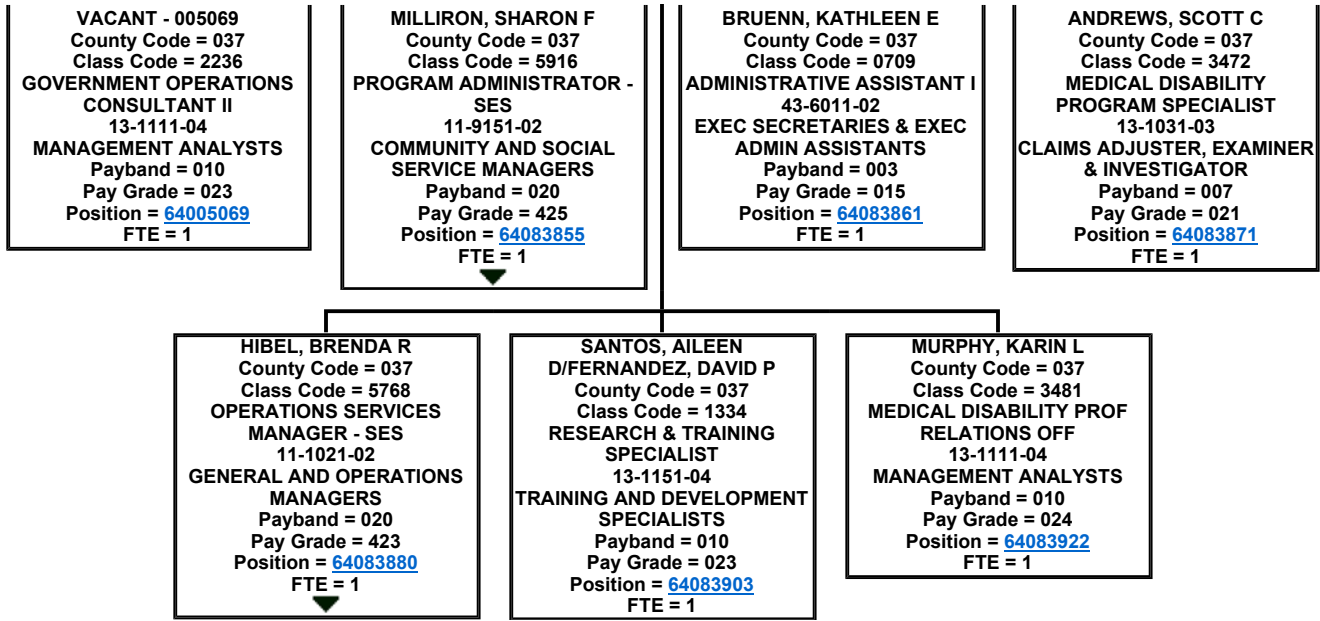


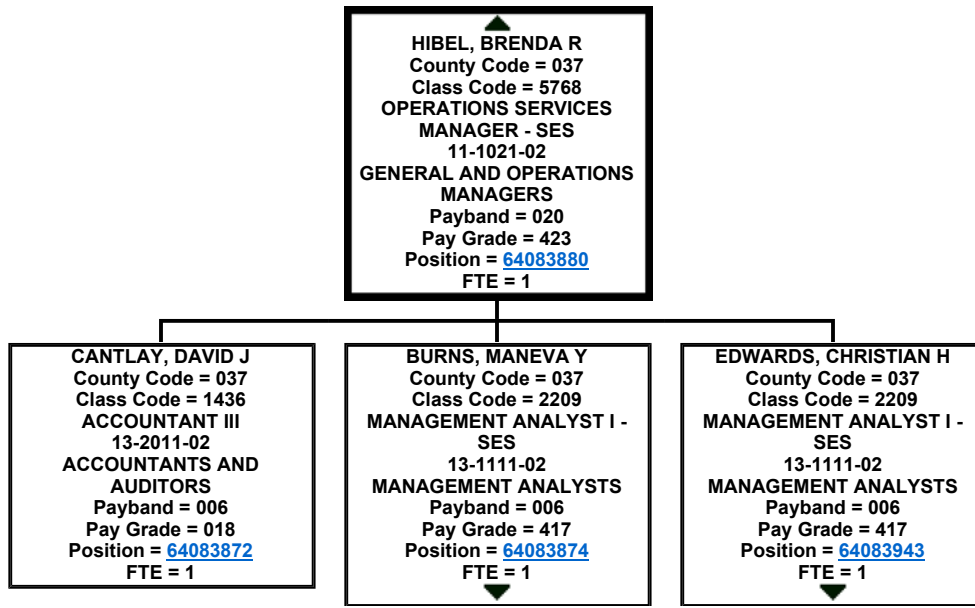
BUTTS, DEBORAH M
County Code = 037
Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64083094](#)
FTE = 1

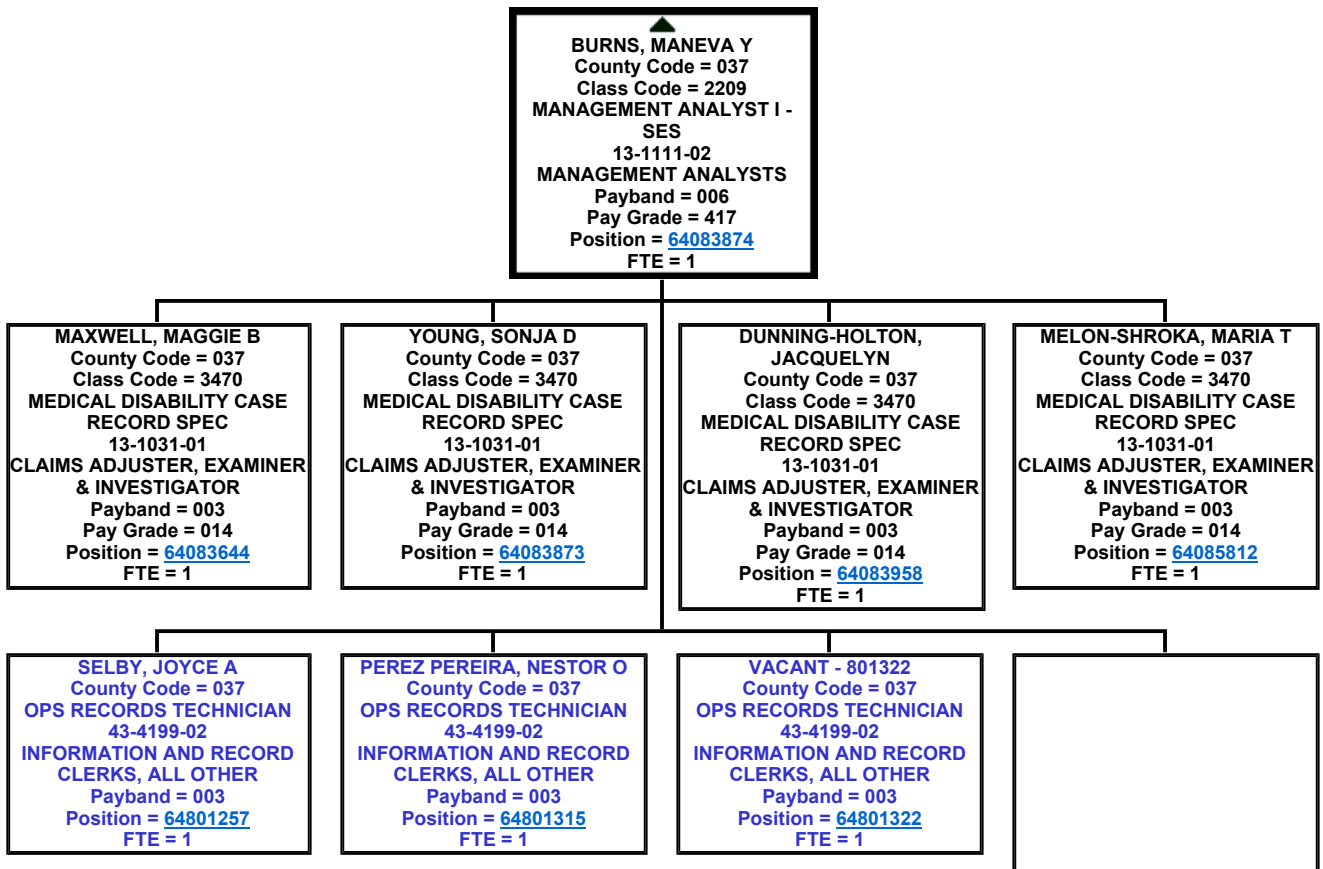
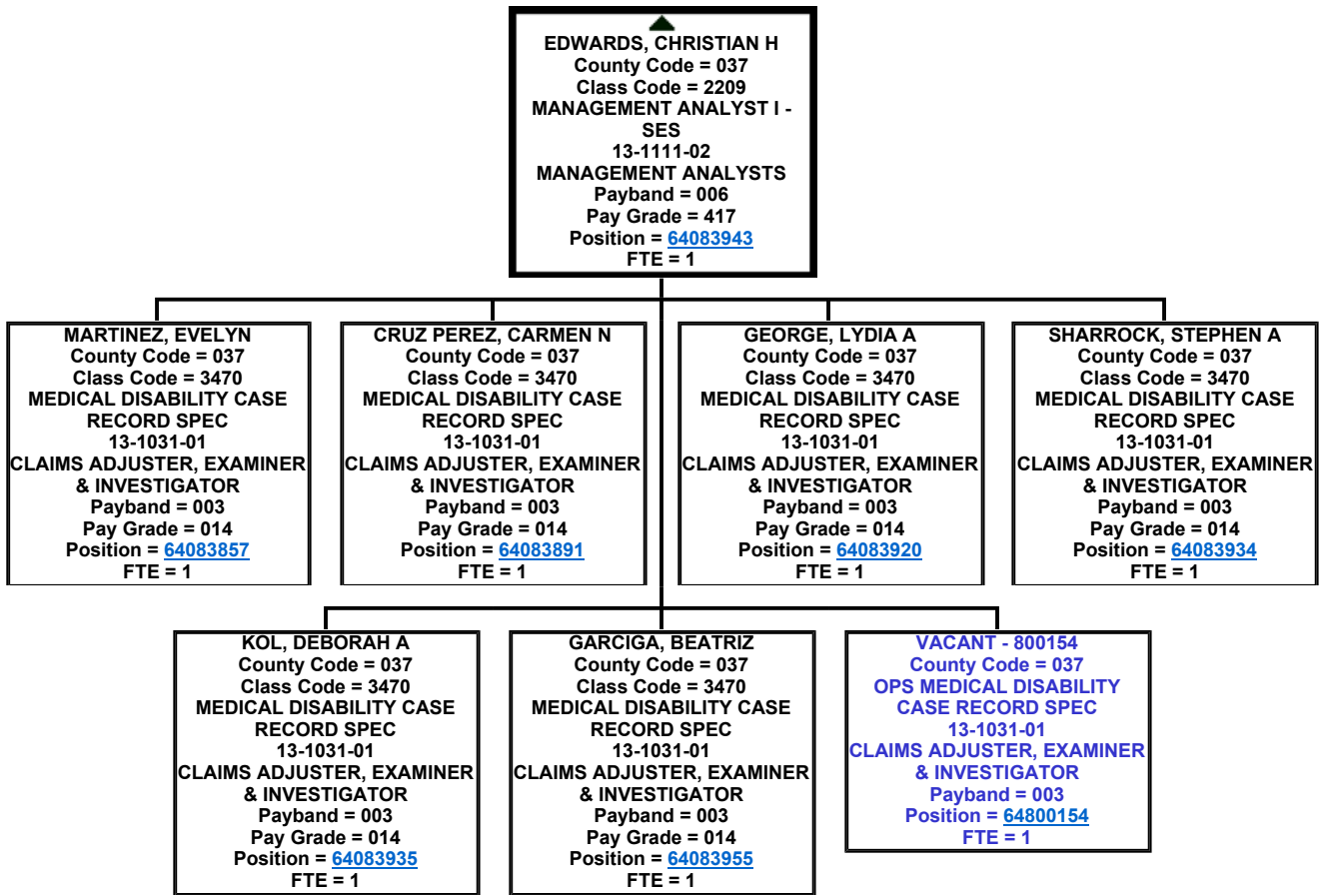
BORRES MANGANELLO,
CHRISTINA J
County Code = 037
Class Code = 9329
CHIEF OF DISABILITY COMP
AND BENEFITS
11-3111-03
COMPENSATION AND
BENEFITS MANAGERS
Payband = 021
Pay Grade = 540
Position = [64083133](#)
FTE = 1

BASSETT, CANDY L
County Code = 037
Class Code = 9329
CHIEF OF DISABILITY COMP
AND BENEFITS
11-3111-03
COMPENSATION AND
BENEFITS MANAGERS
Payband = 021
Pay Grade = 540
Position = [64083148](#)
FTE = 1

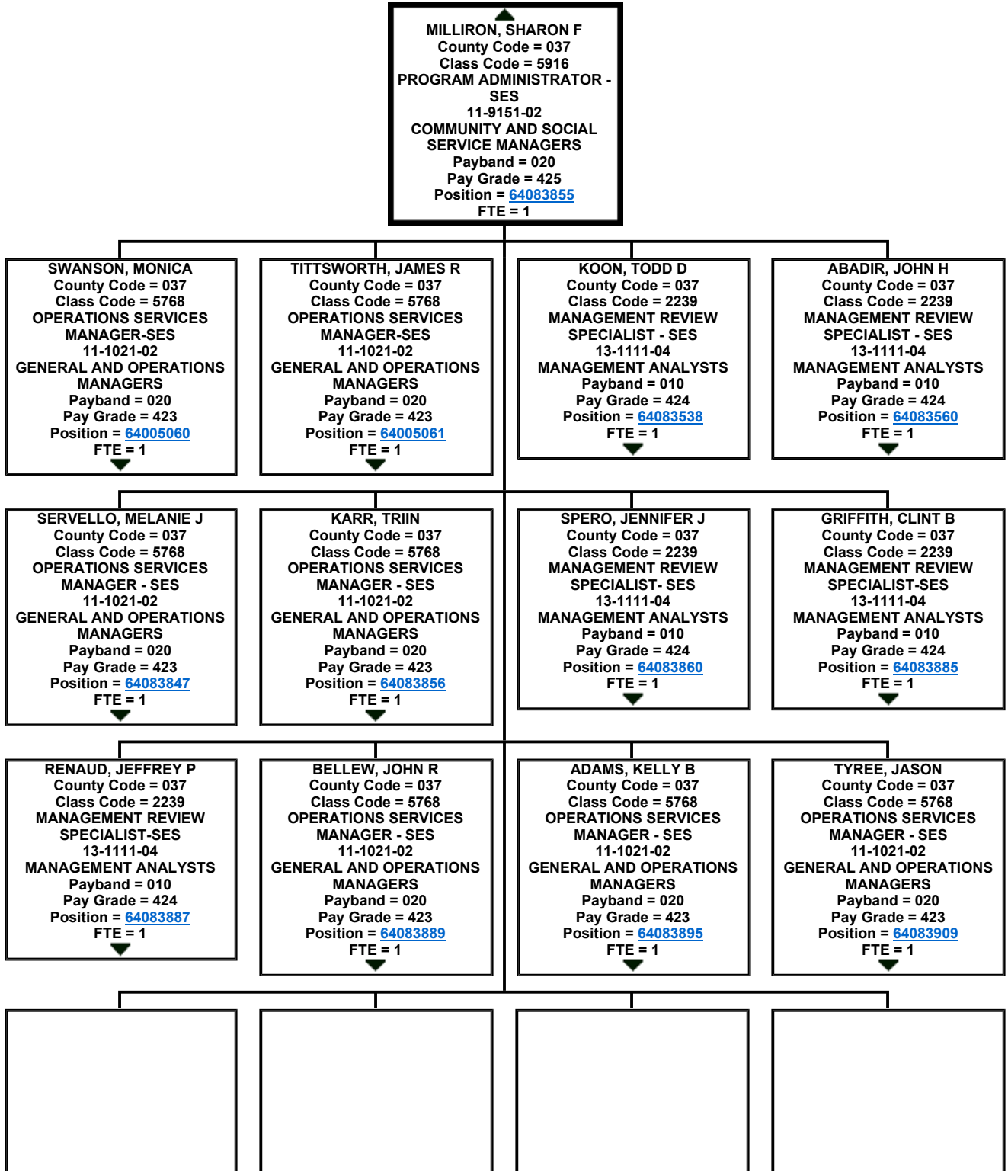








VACANT - 801410
 County Code = 037
 OPS MEDICAL DISABILITY
 CASE RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Position = [64801410](#)
 FTE = 1

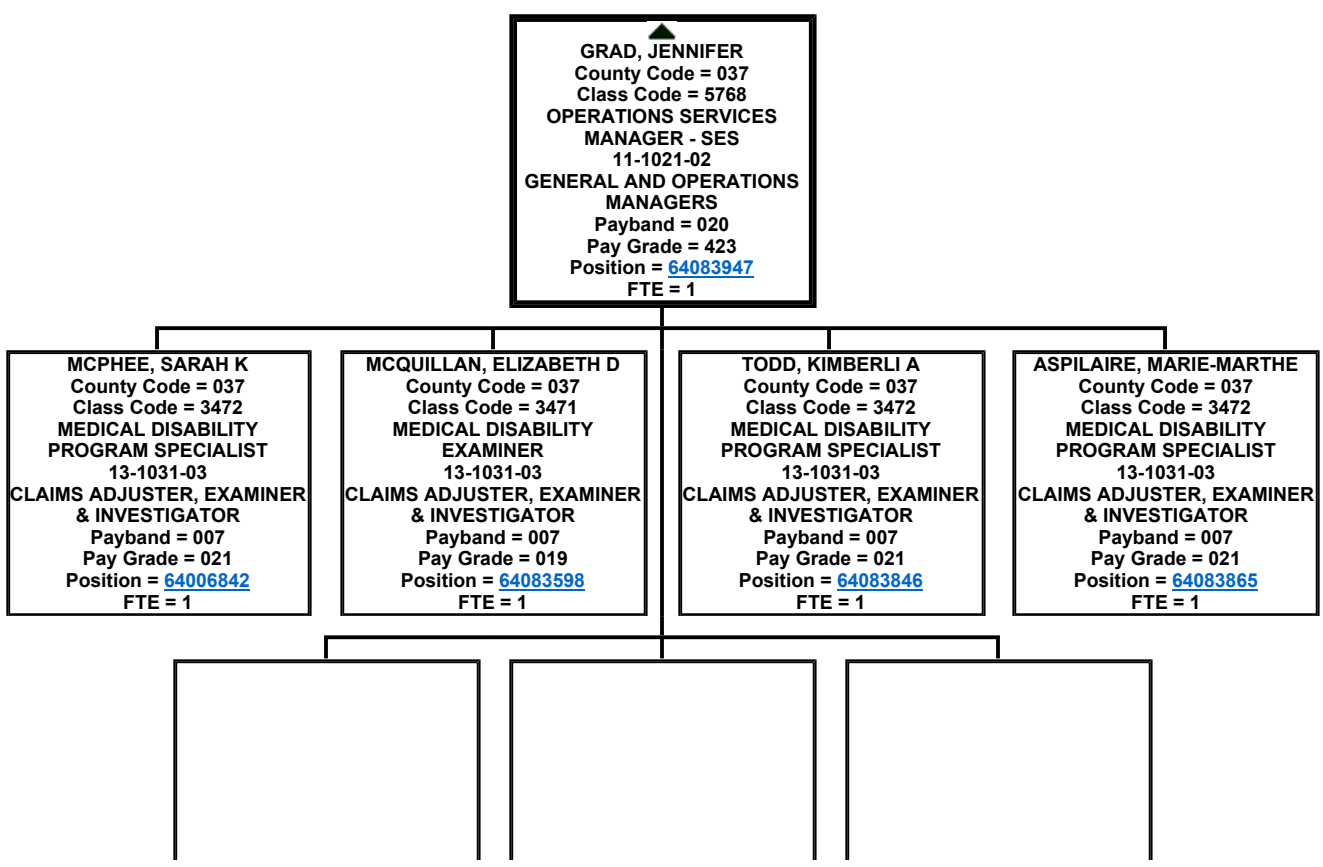
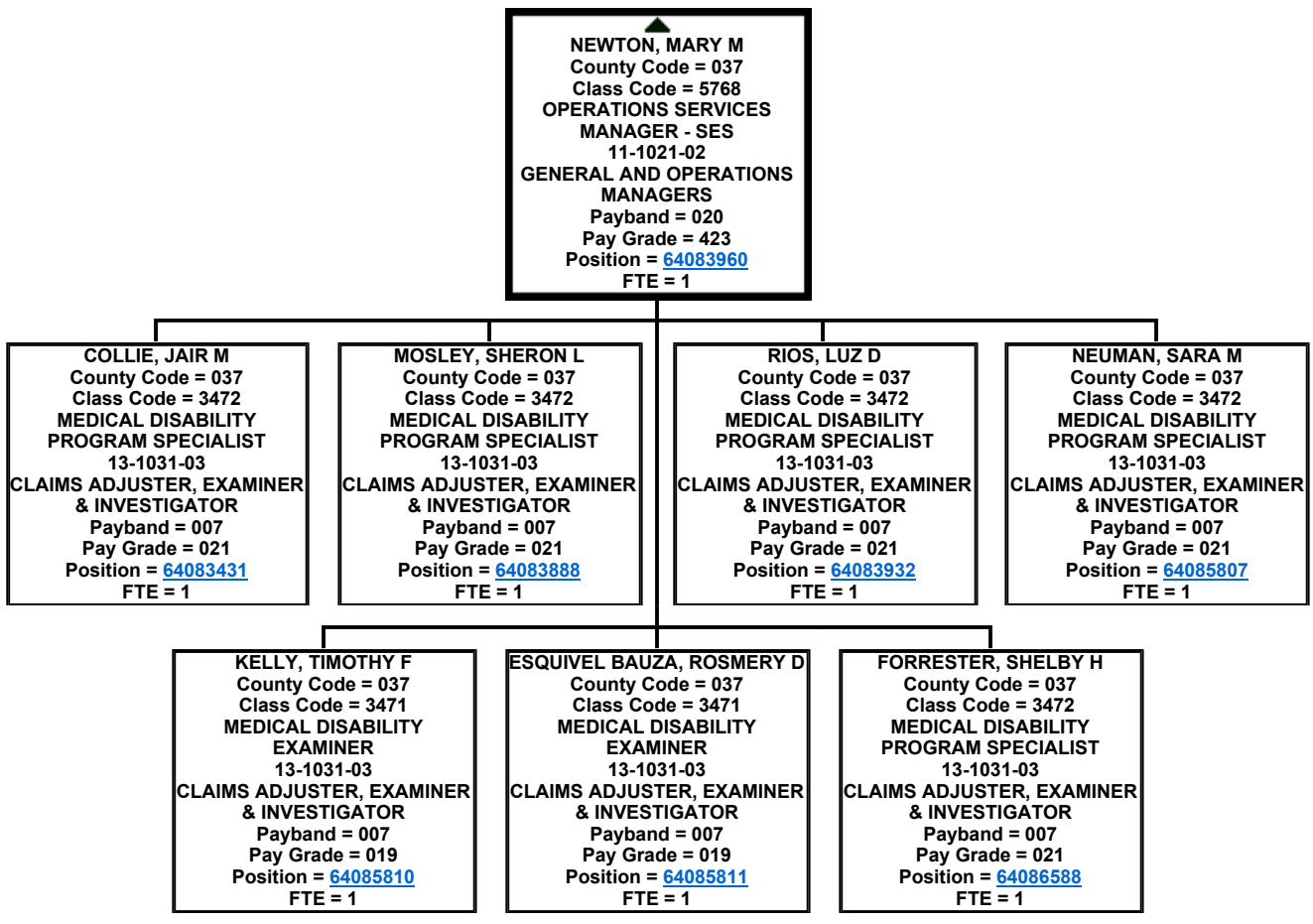


VACANT - 083923
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083923](#)
FTE = 1
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LONG, JESSICA
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083946](#)
FTE = 1
▼

GRAD, JENNIFER
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083947](#)
FTE = 1
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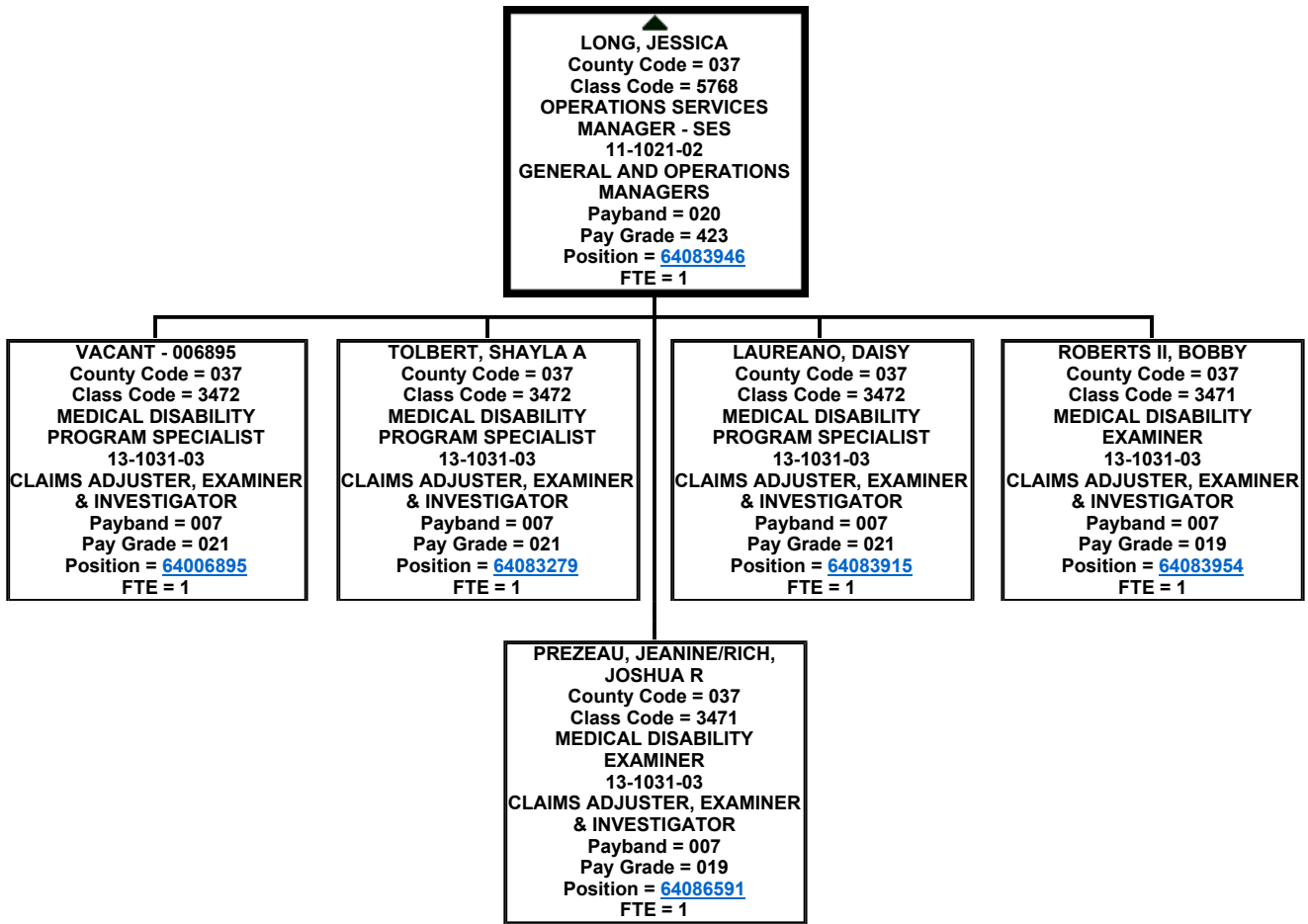
NEWTON, MARY M
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083960](#)
FTE = 1
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VACANT - 083894
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083894](#)
FTE = 1

BARGERSTOCK, DANIEL
S/TOLSON, MADISON E
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083941](#)
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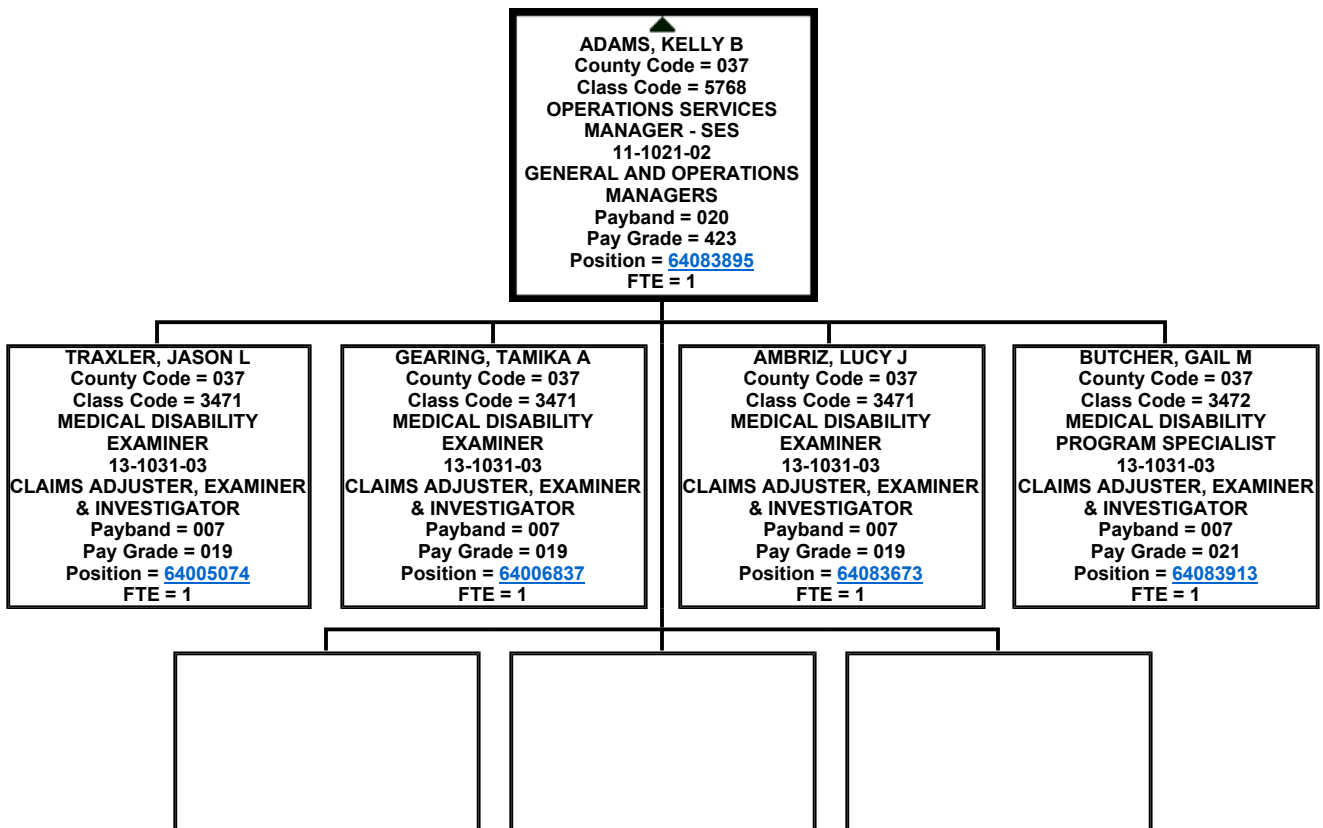
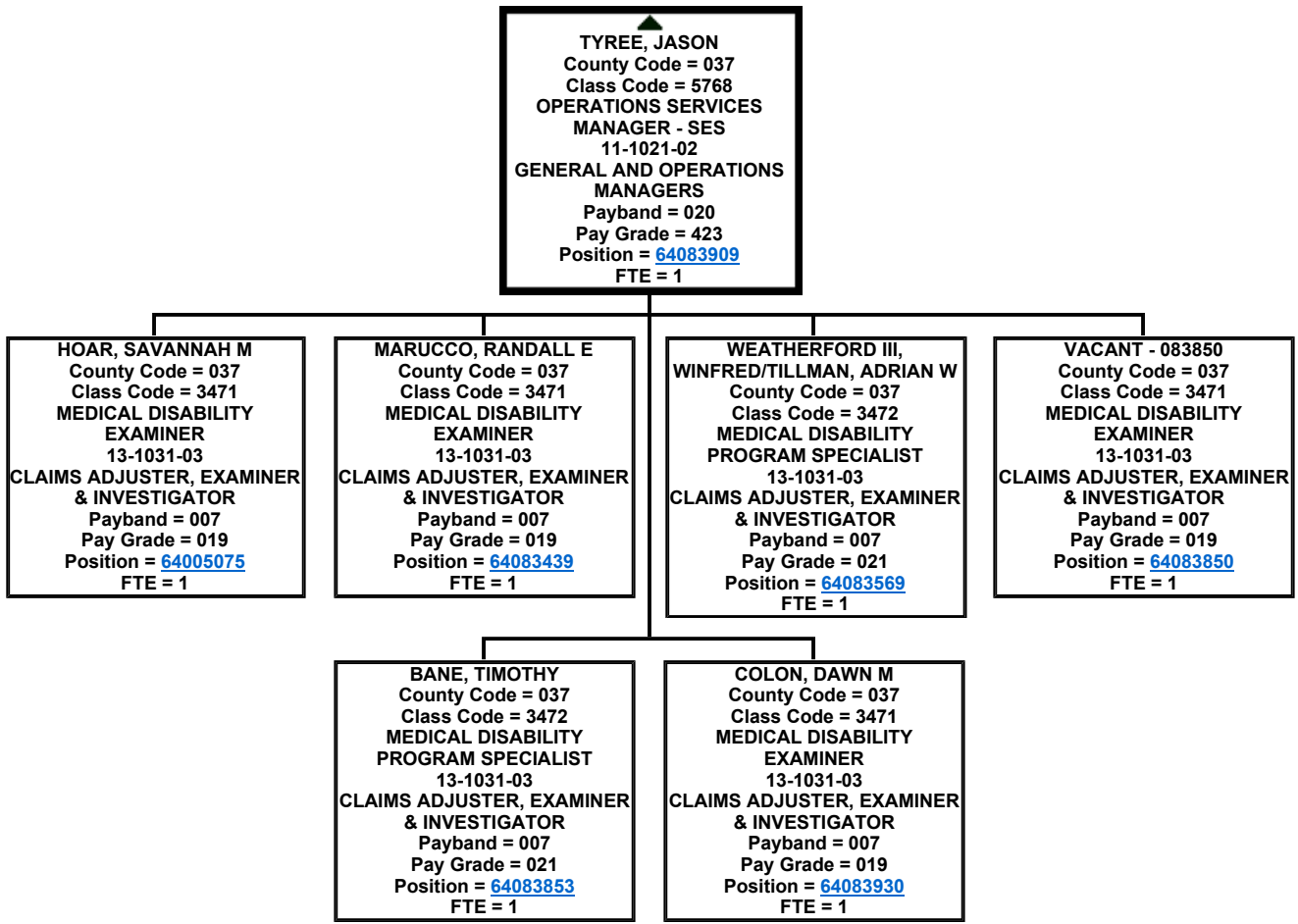
THOMAS, ARACELIS
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085806](#)
FTE = 1



VACANT - 083923
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083923](#)
FTE = 1

VACANT - 006843
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64006843](#)
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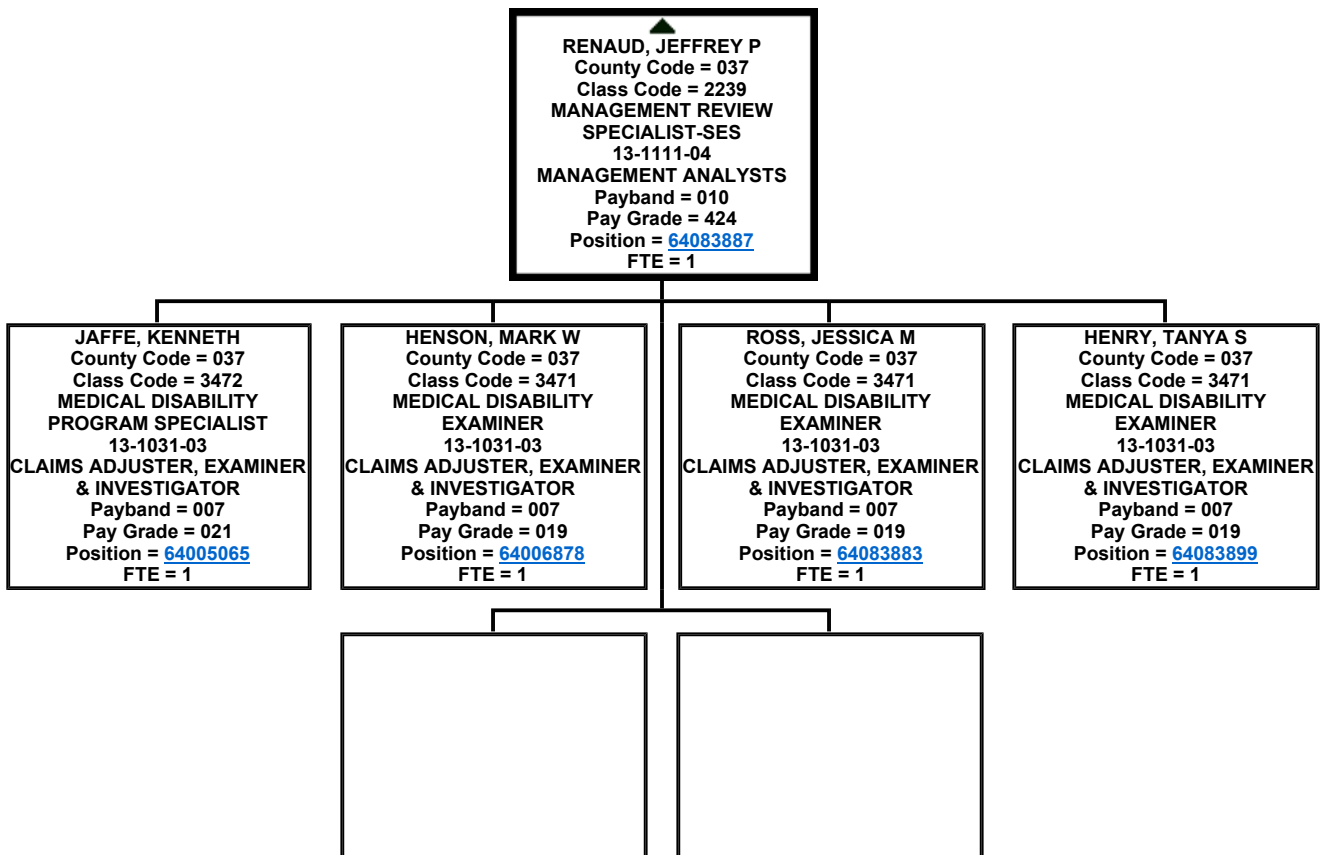
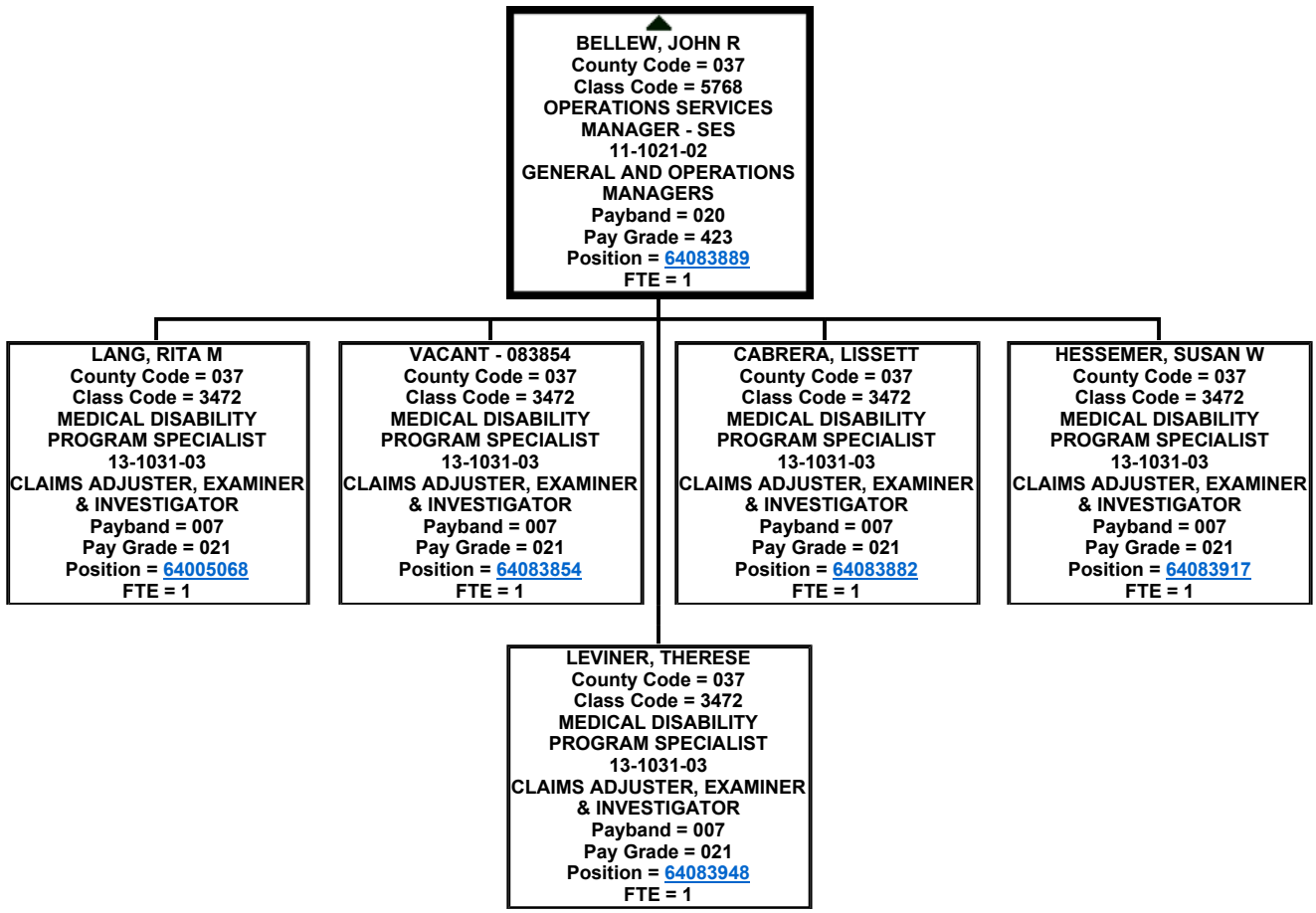
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083864](#)
FTE = 1



KOVALSKY, JILL
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083927](#)
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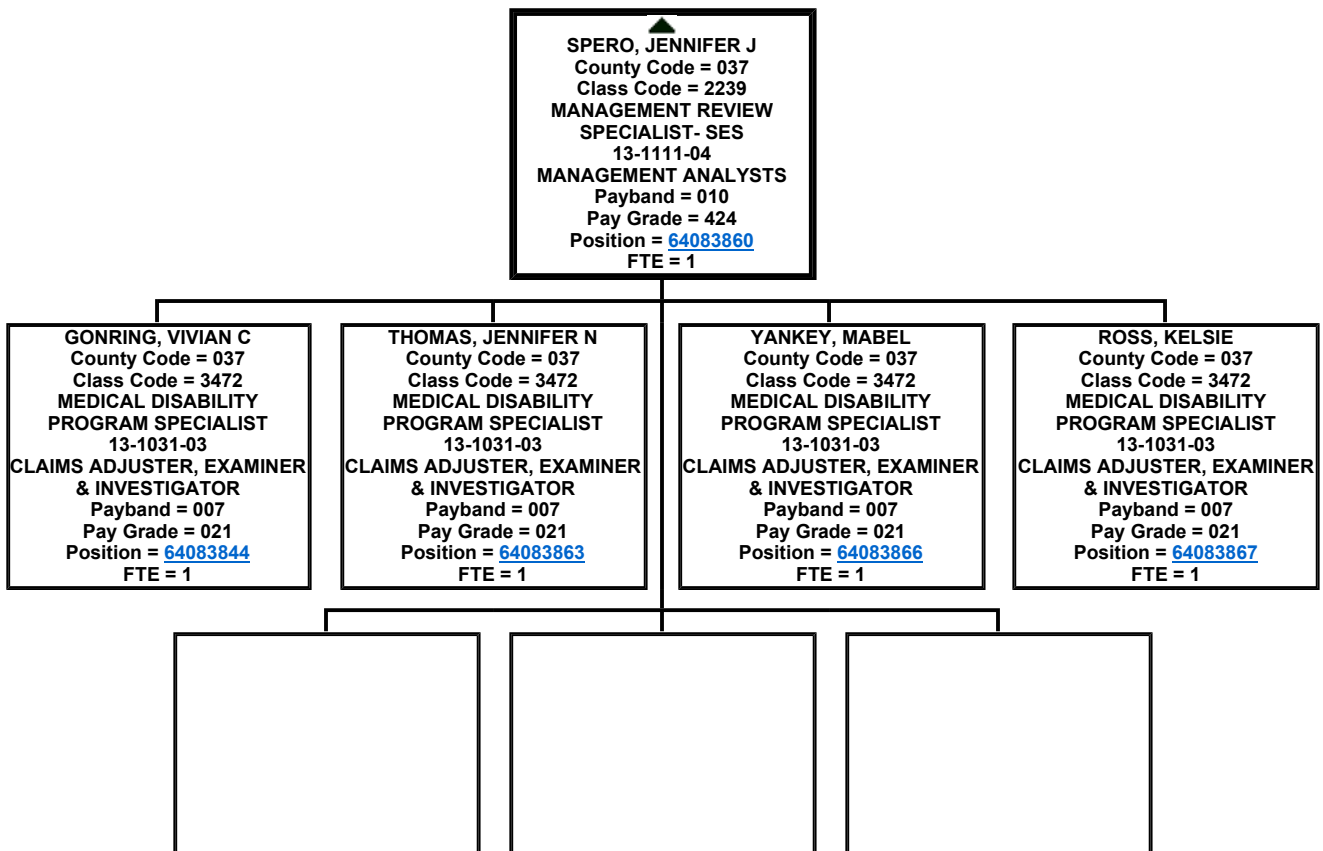
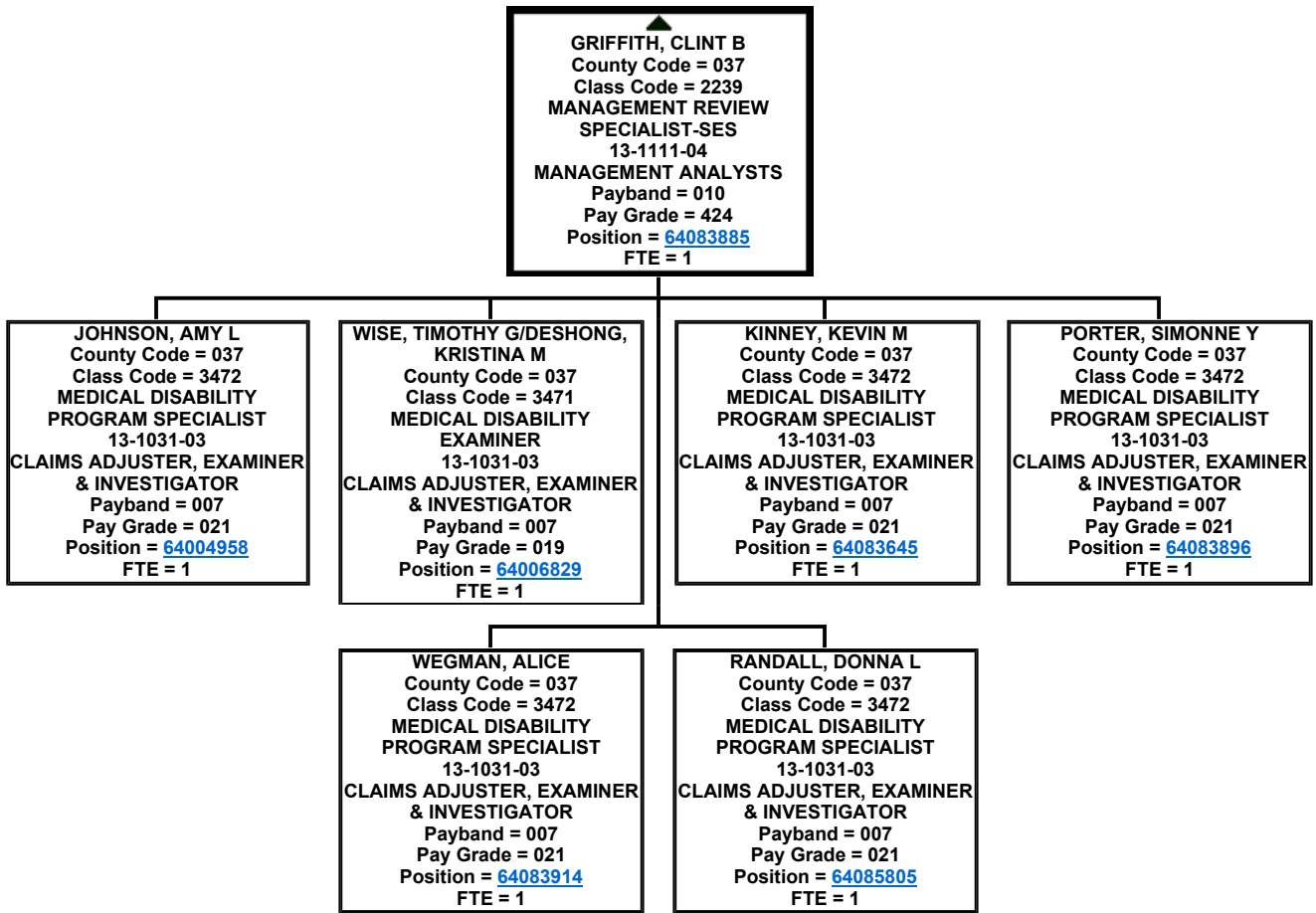
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085804](#)
FTE = 1

MOUNT, AILCY L
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64086589](#)
FTE = 1



JONES, KATLYN
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083926](#)
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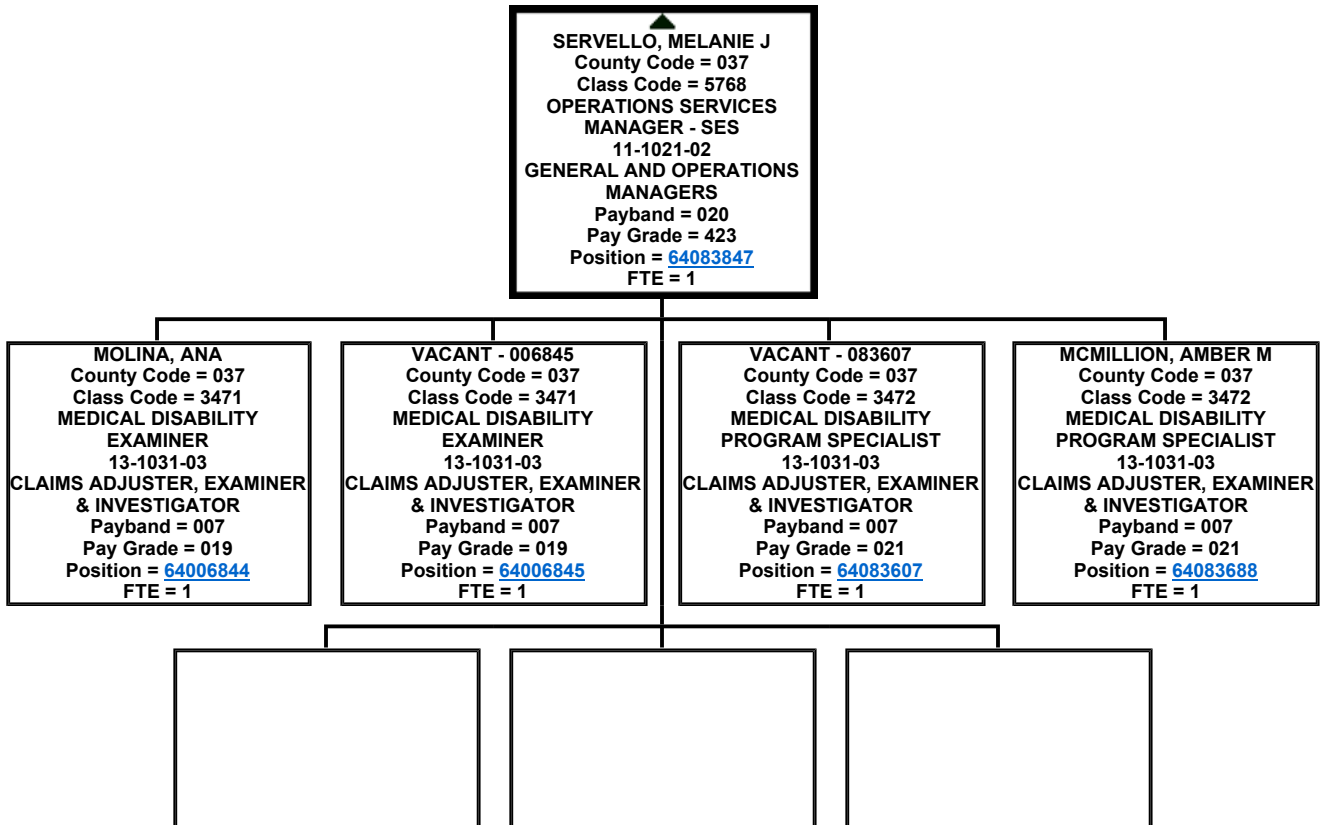
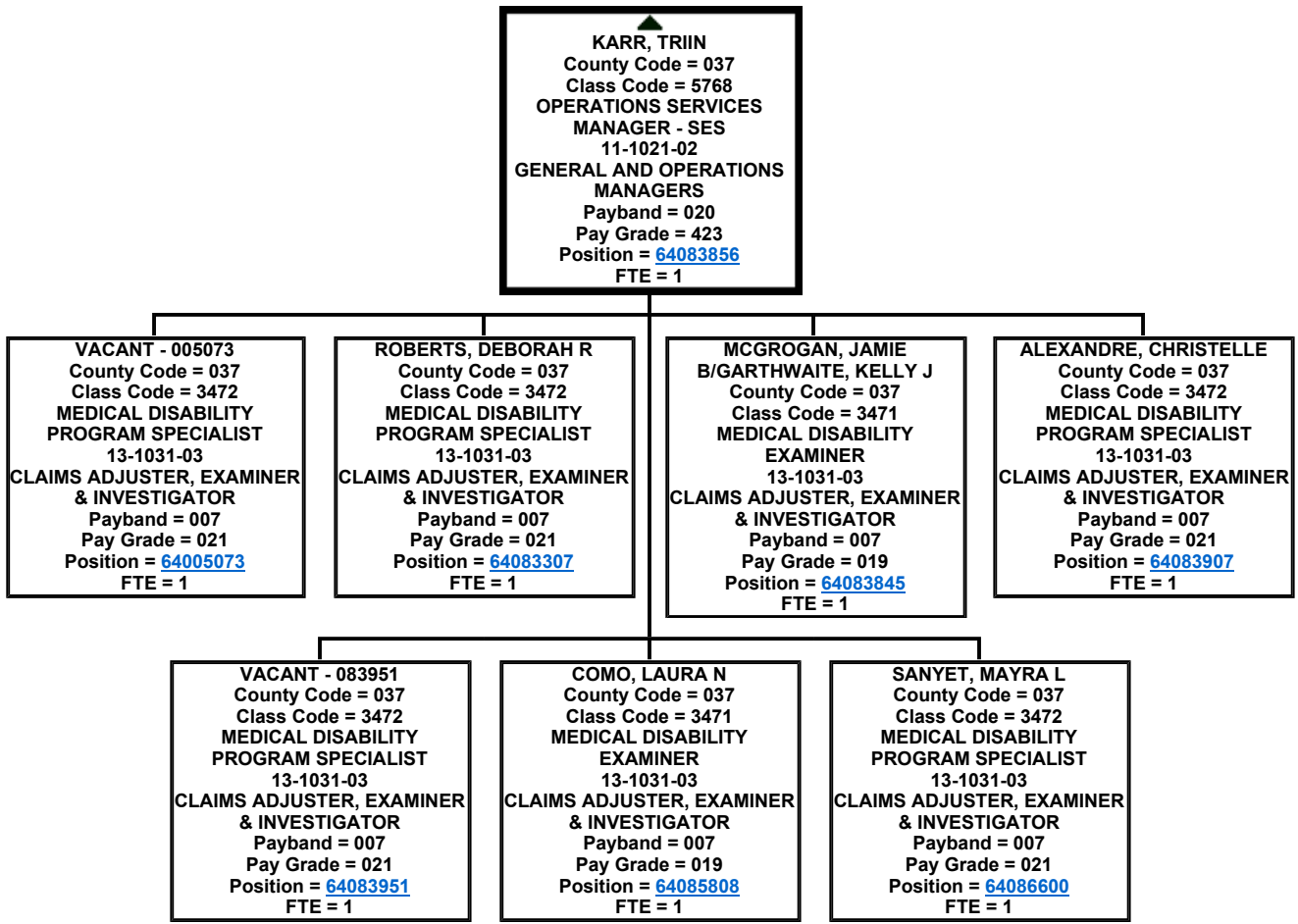
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083939](#)
FTE = 1



CULAR, NATALLIA V
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083897](#)
FTE = 1

SCHULER, KASSIE A
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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& INVESTIGATOR
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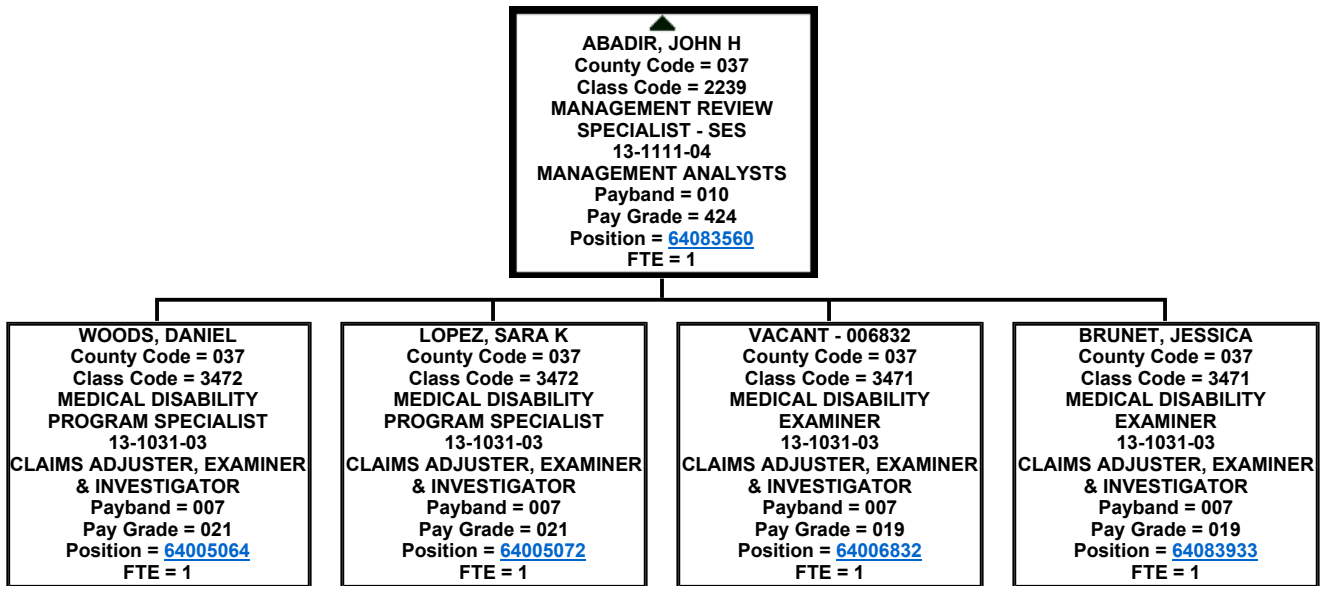
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
Payband = 007
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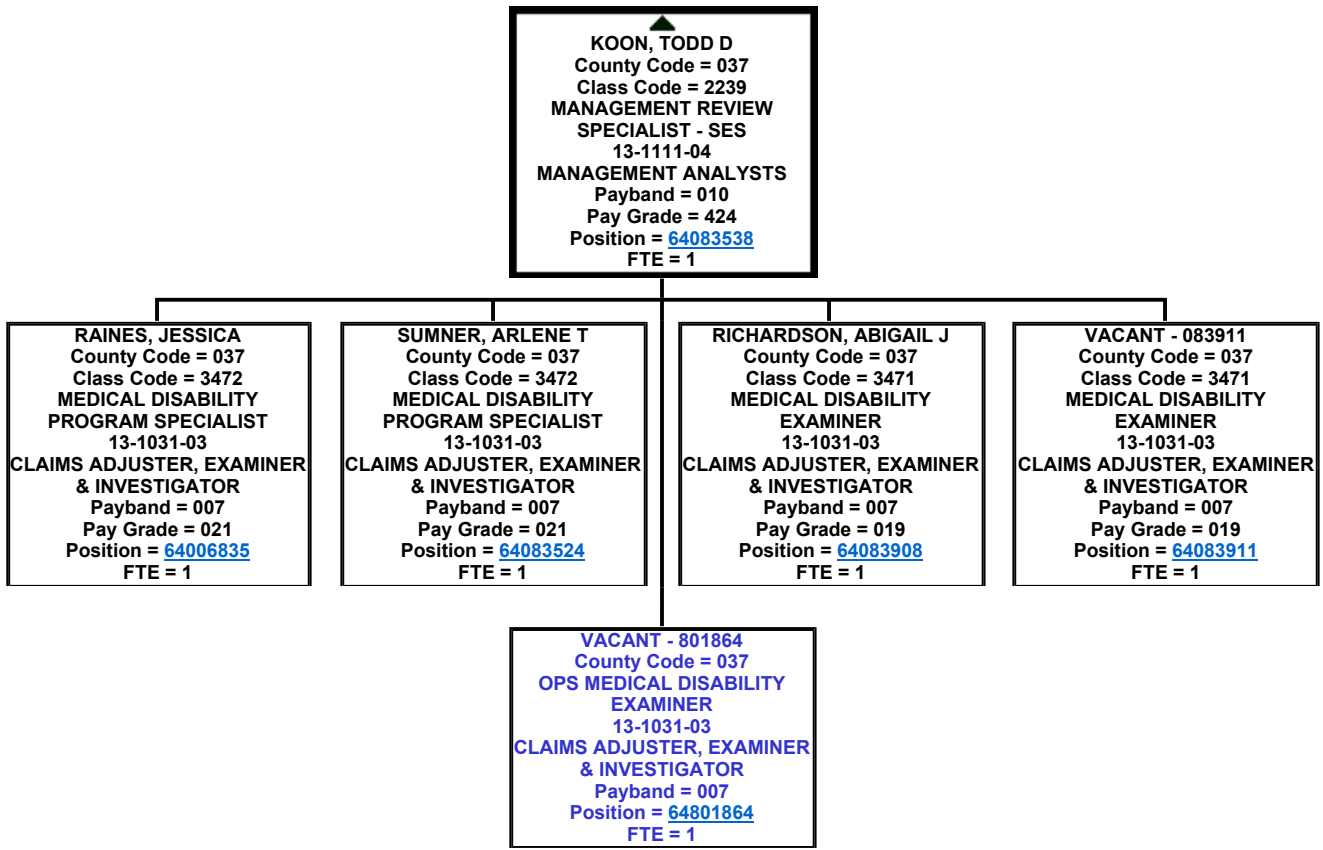


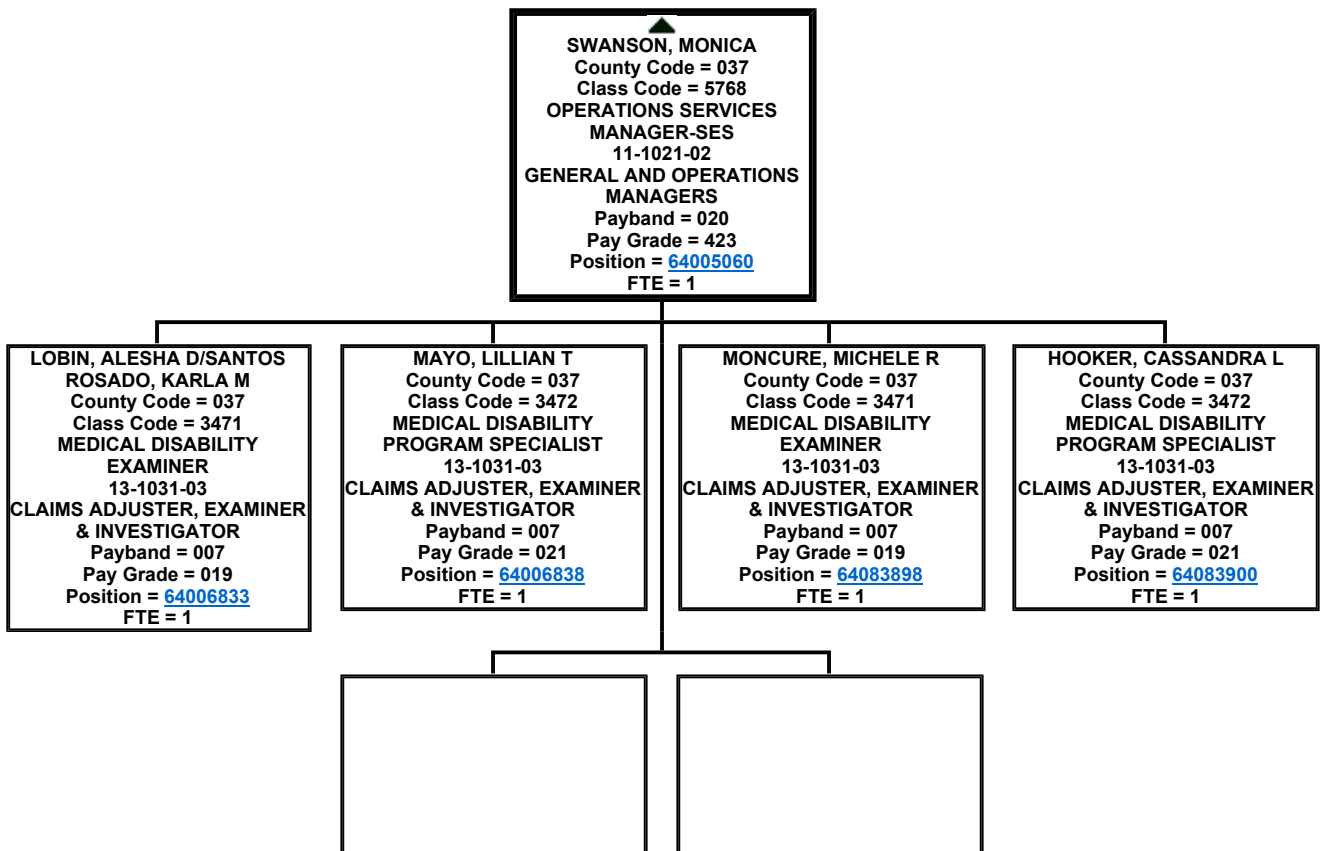
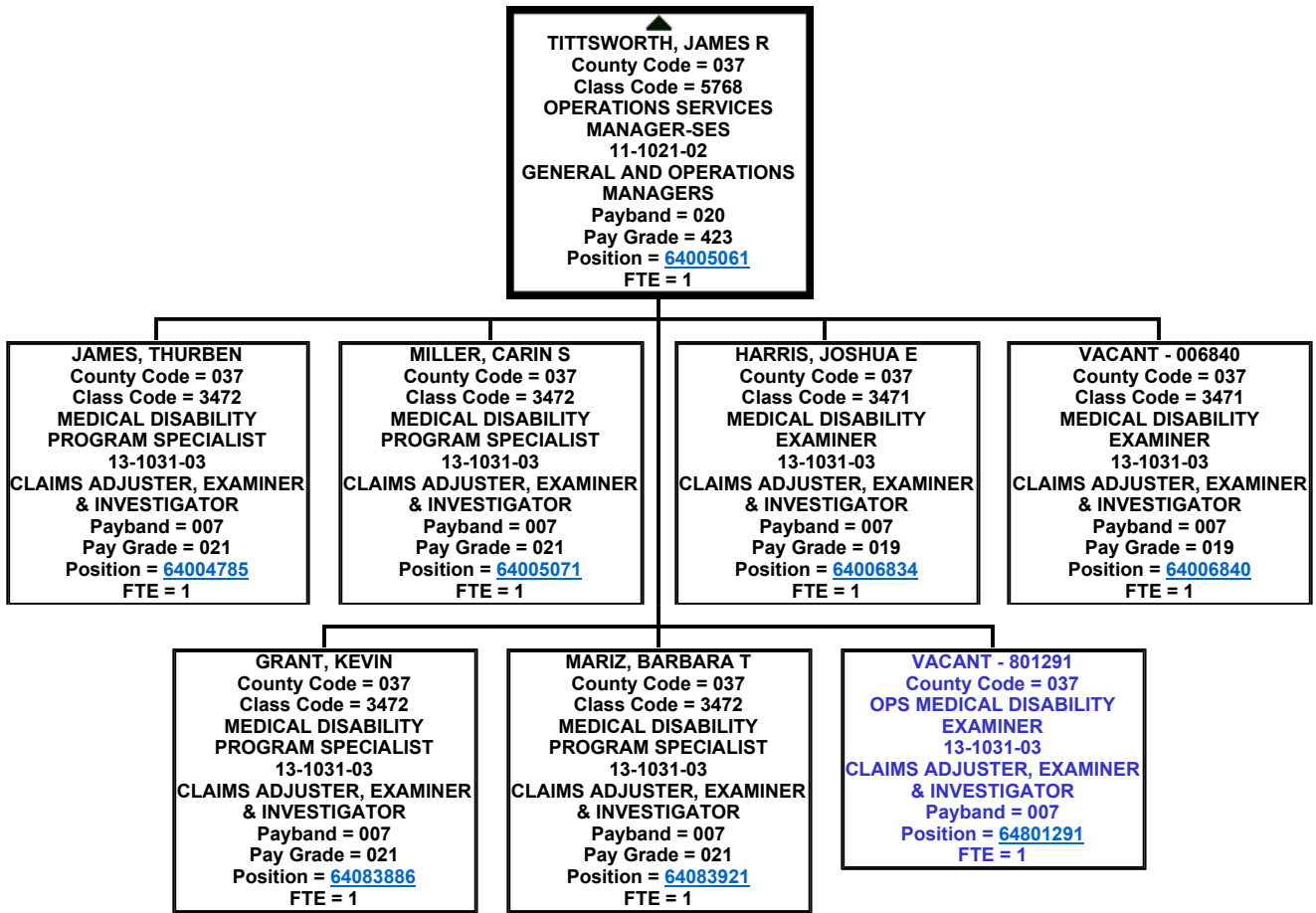
BRUETSCH, SHELDON M
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083901](#)
FTE = 1

DOWNING, STEVEN W
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083906](#)
FTE = 1

CZARNECKI, SHANA
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086590](#)
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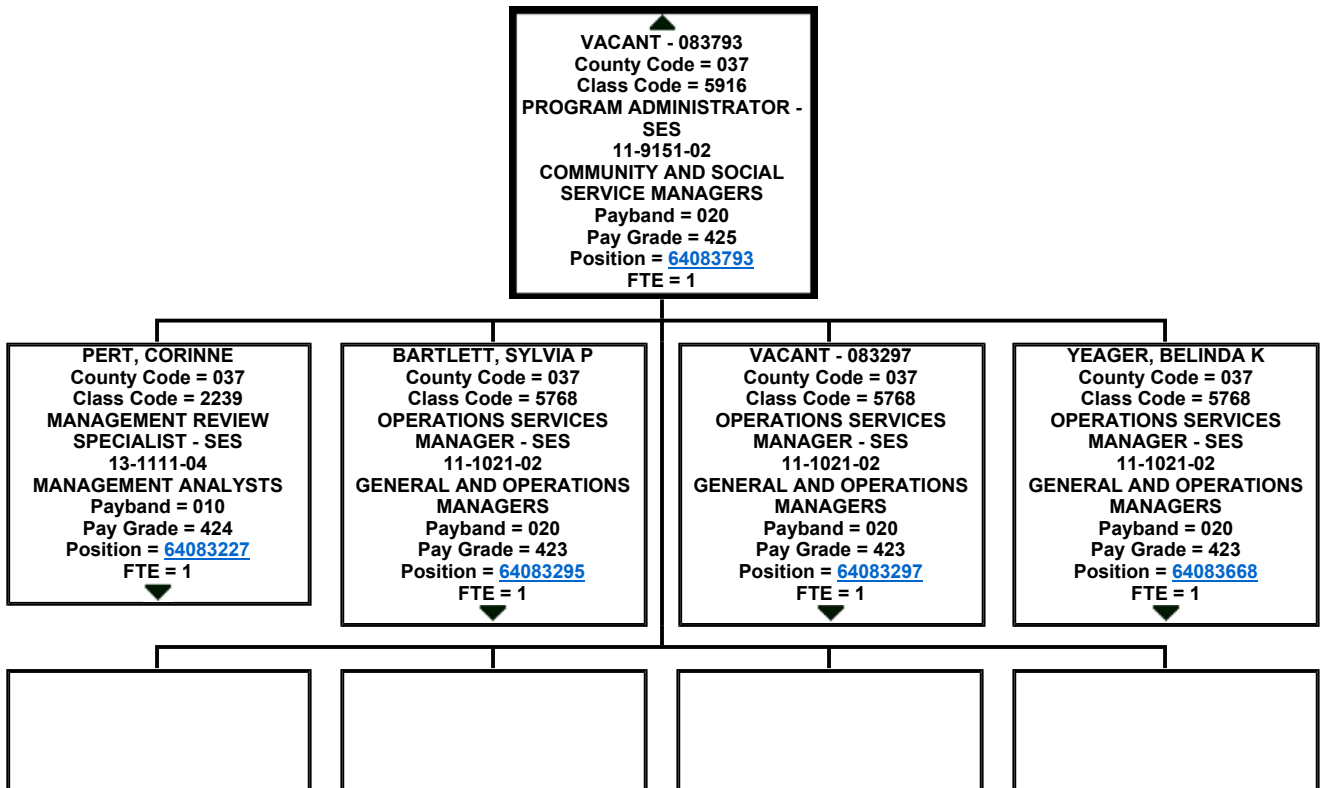
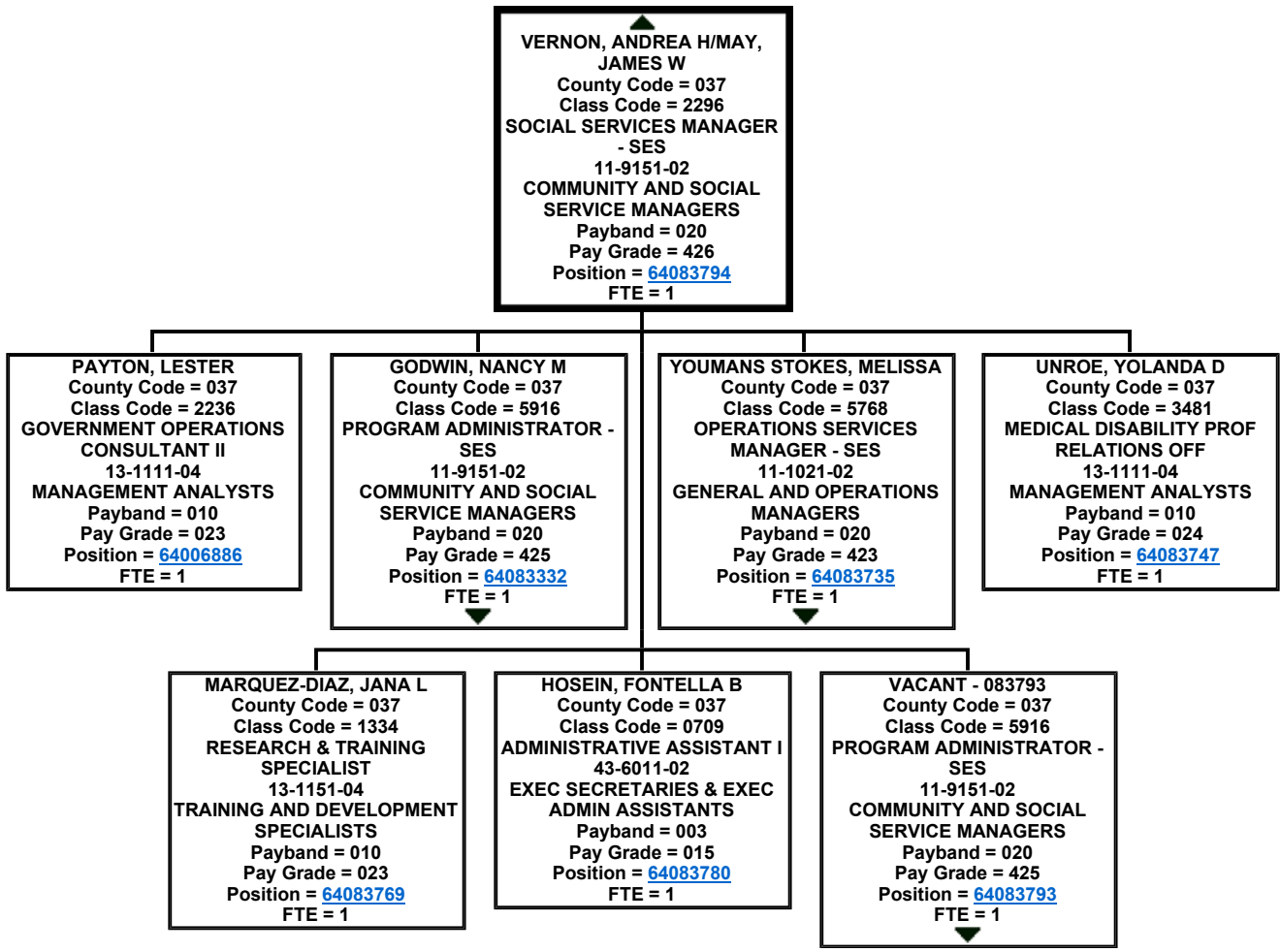







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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083904](#)
FTE = 1


VACANT - 086587
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086587](#)
FTE = 1




LOPEZ, CARMEN
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083739](#)
FTE = 1




WHITTED, SHARVIS E
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64083749](#)
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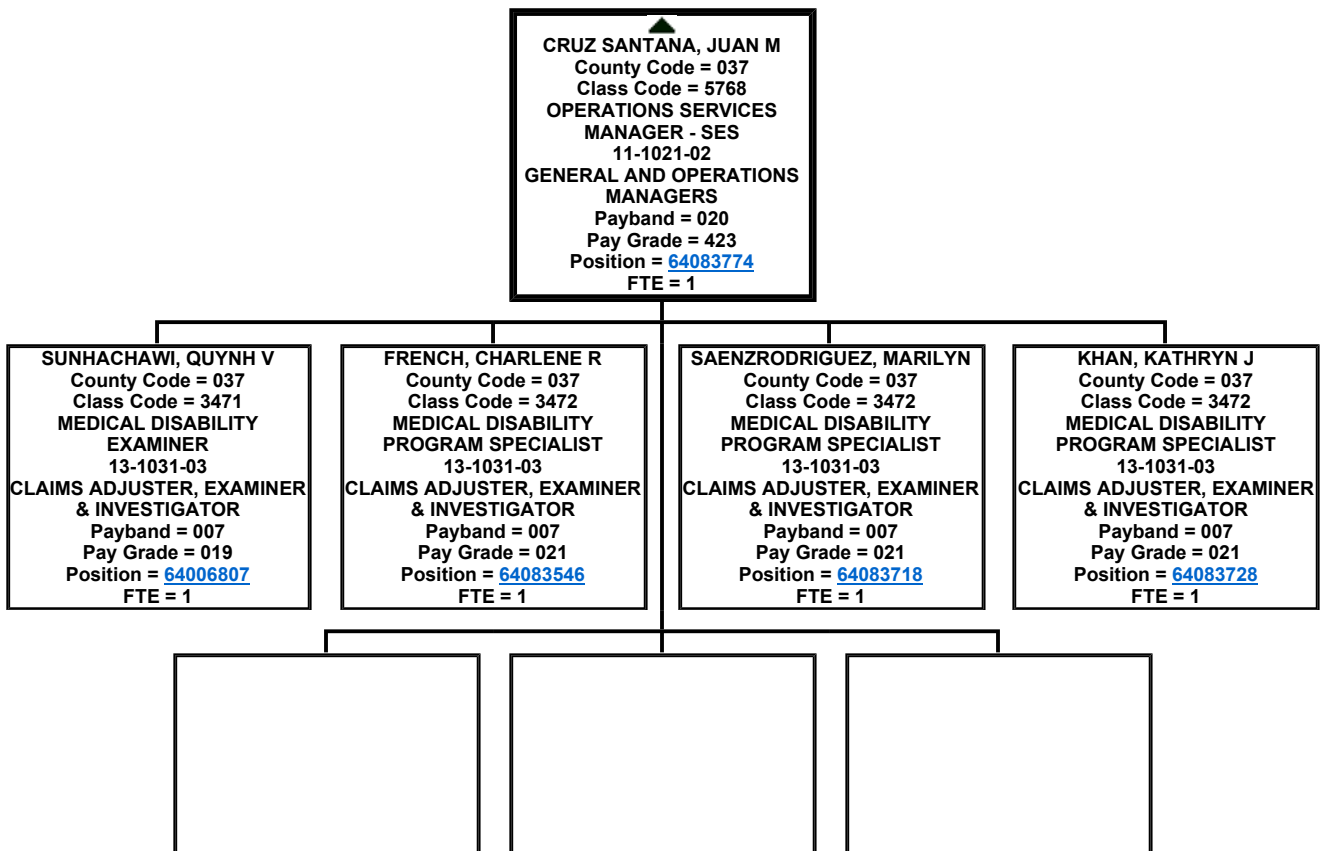
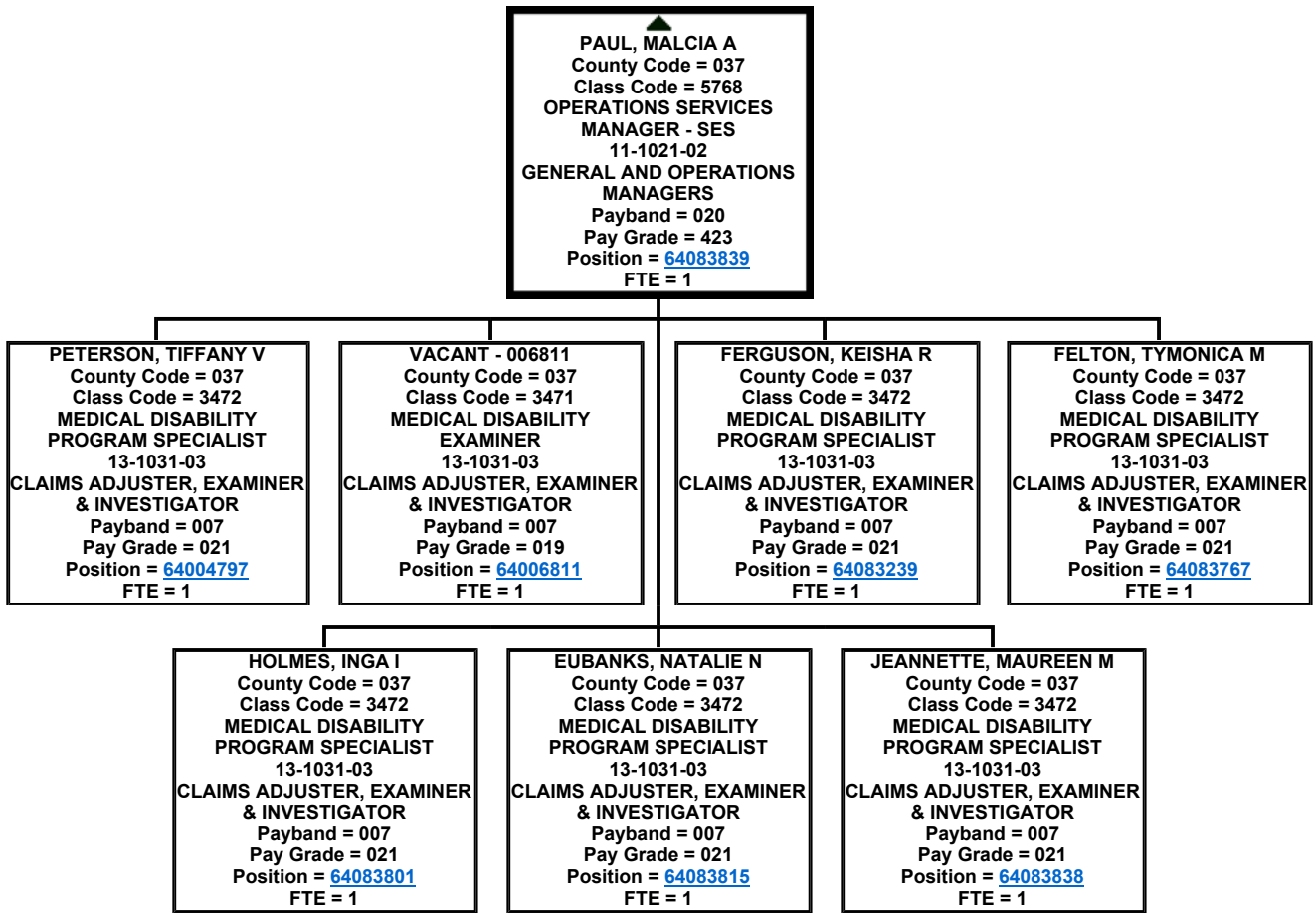


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County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083774](#)
FTE = 1



PAUL, MALCIA A
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
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GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64083839](#)
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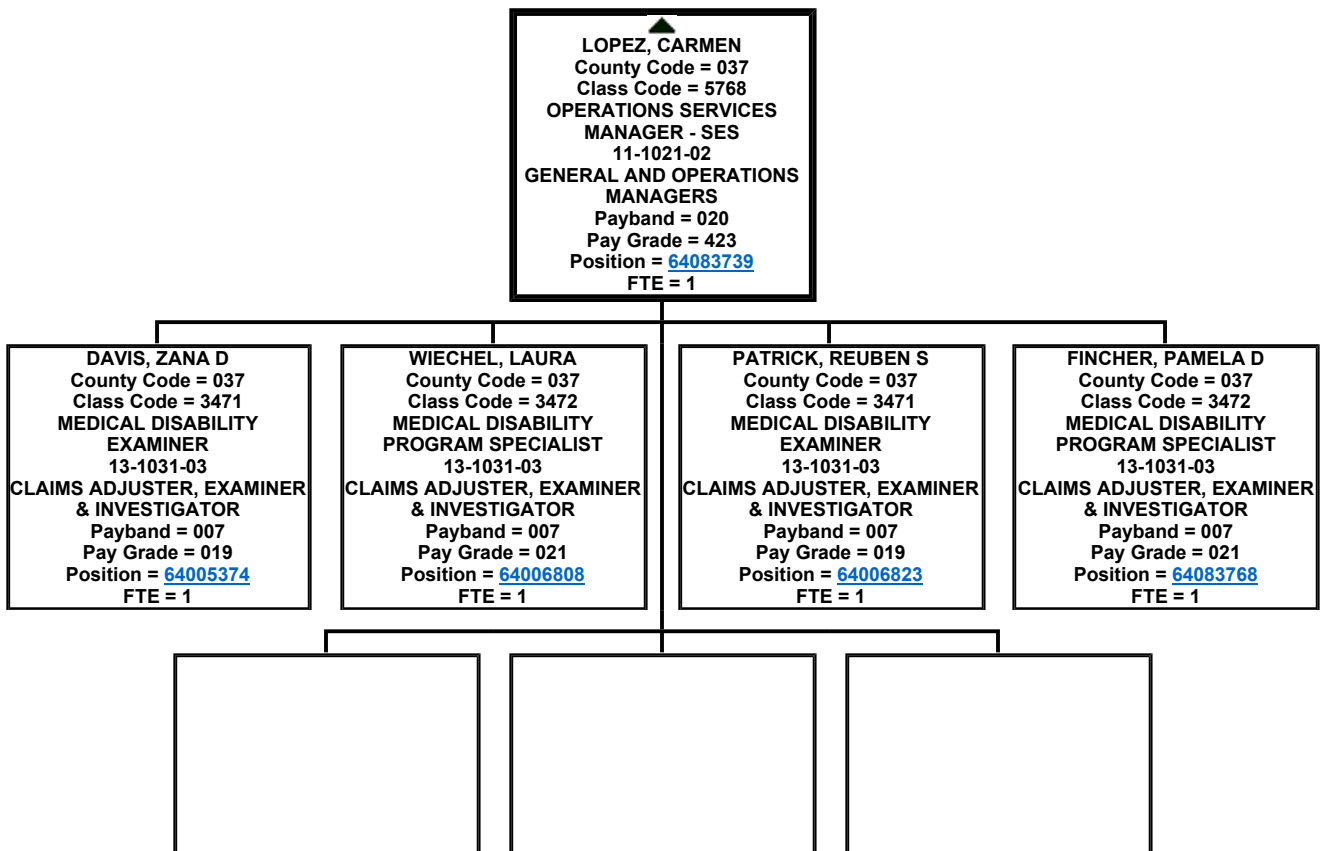
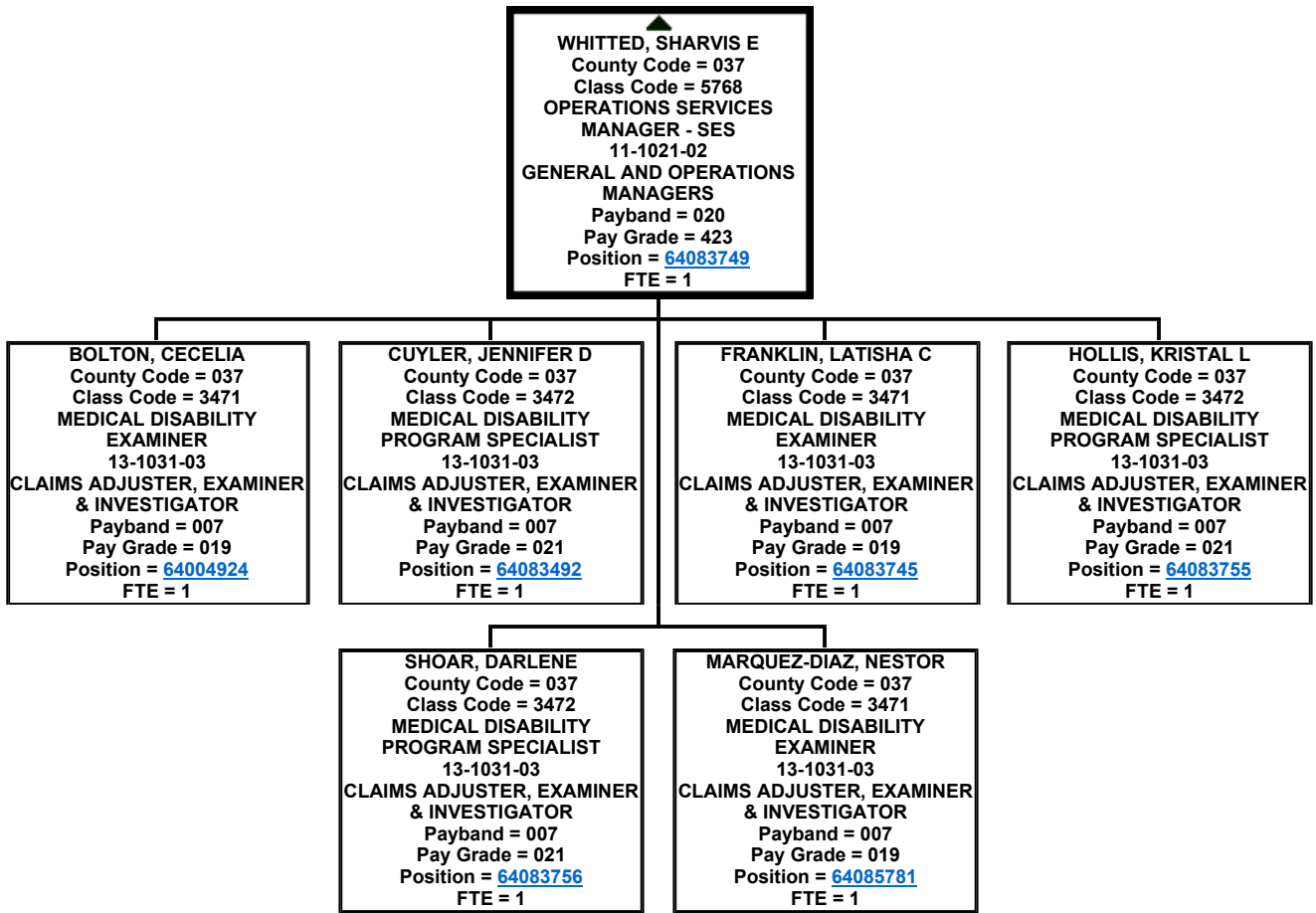




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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083734](#)
FTE = 1

KENDRICK, NATASHA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 021
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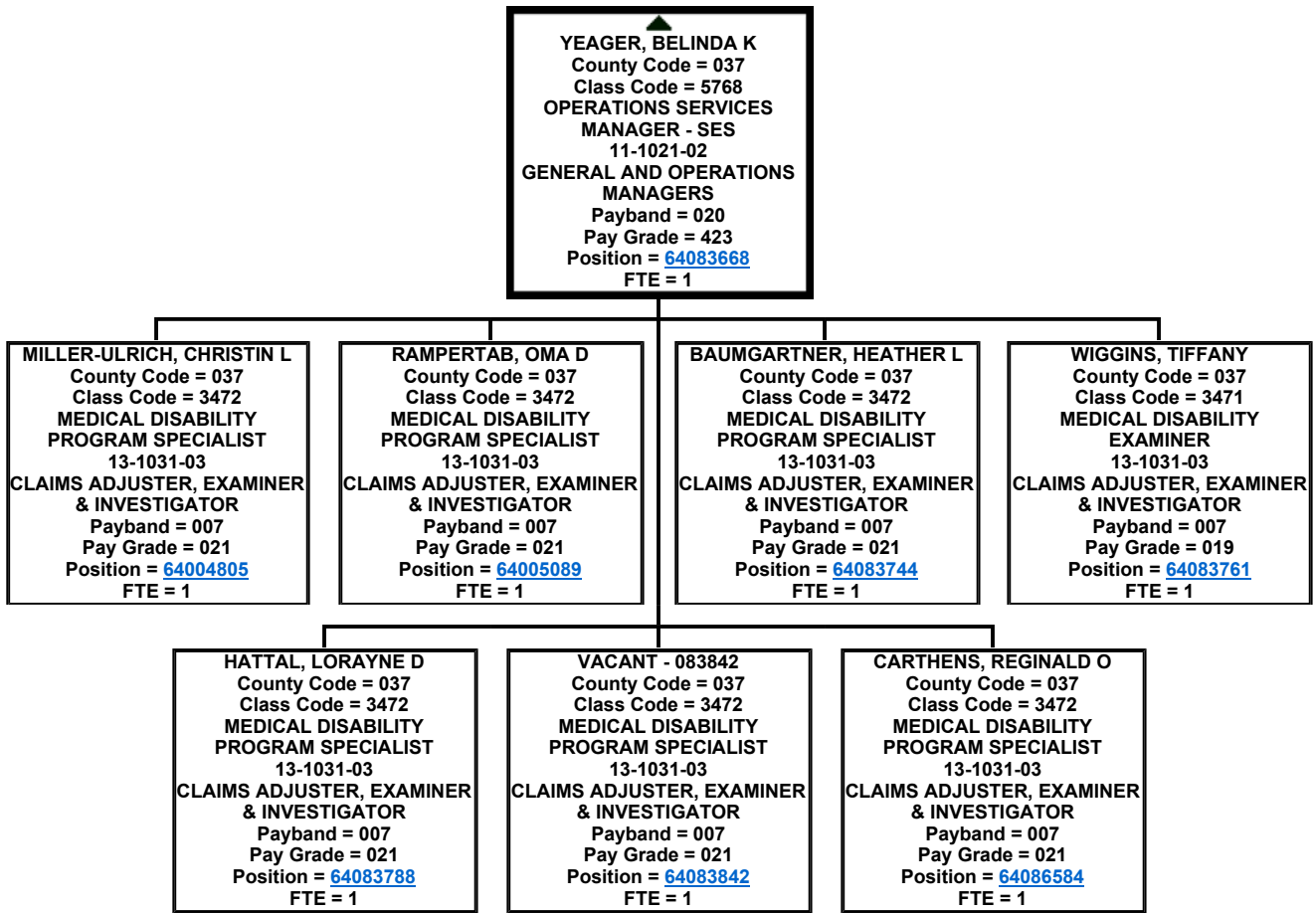
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083785](#)
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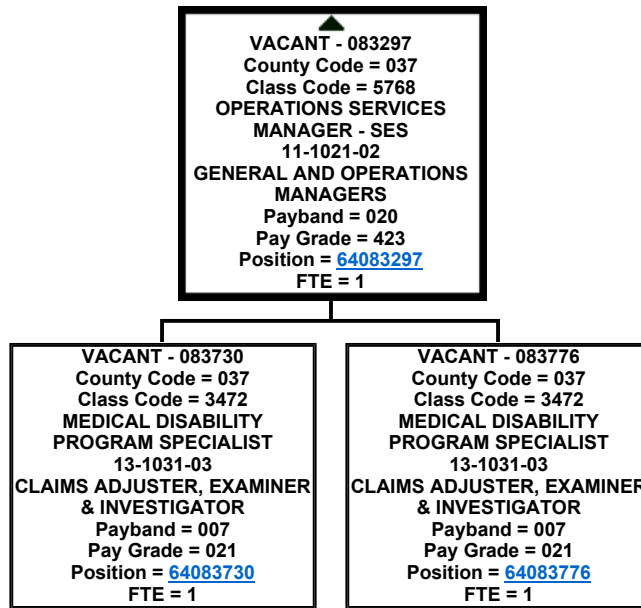


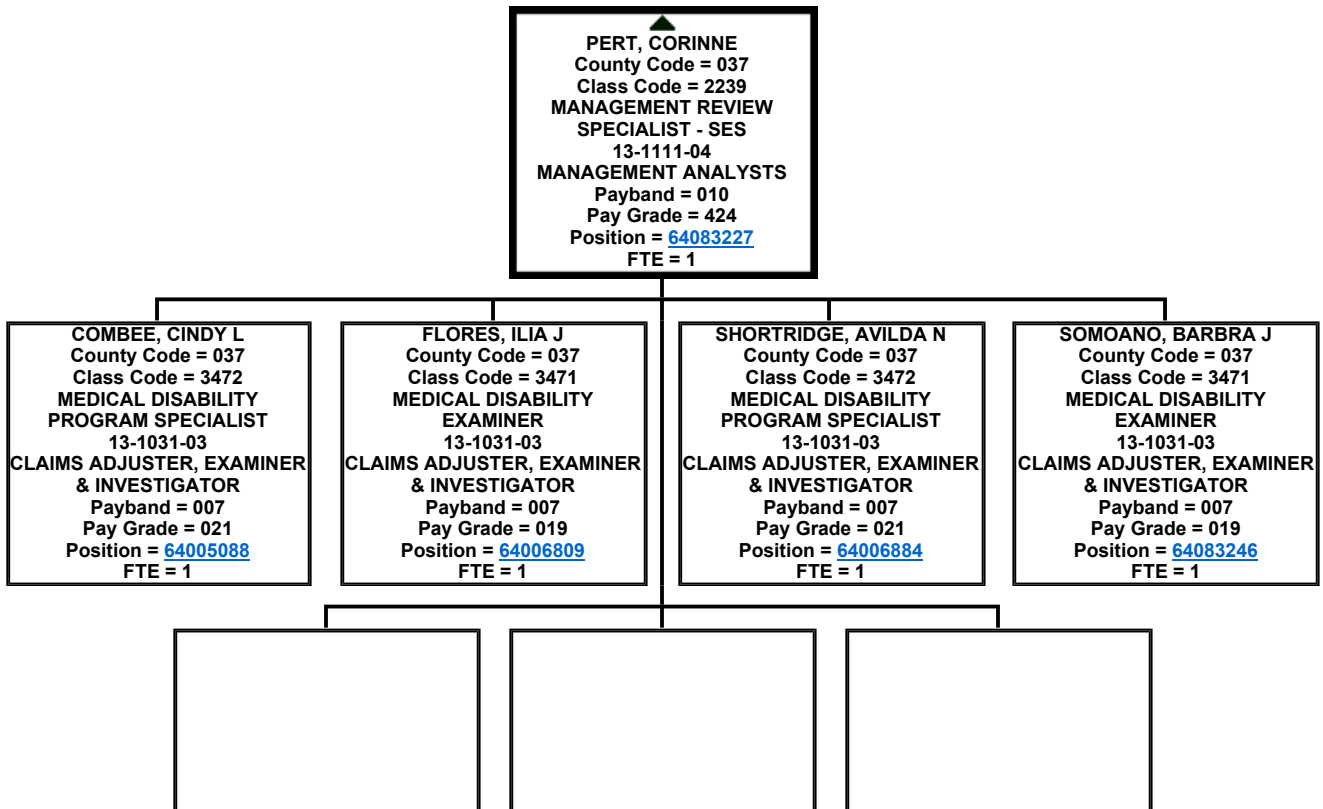
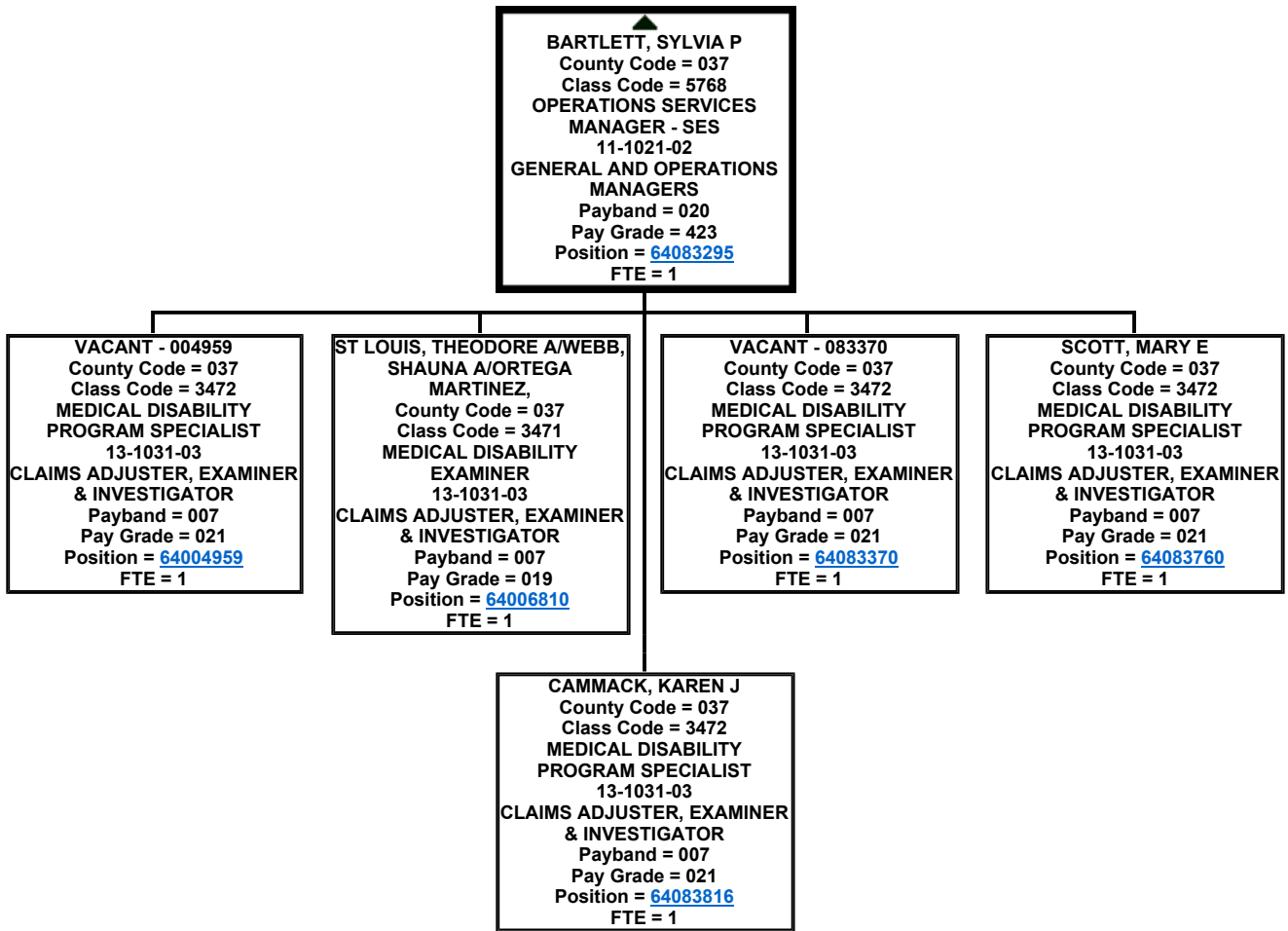
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083809](#)
FTE = 1

LOZADA-RODRIGUEZ, MARIA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083817](#)
FTE = 1

VACANT - 801644
County Code = 037
OPS MEDICAL DISABILITY
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Position = [64801644](#)
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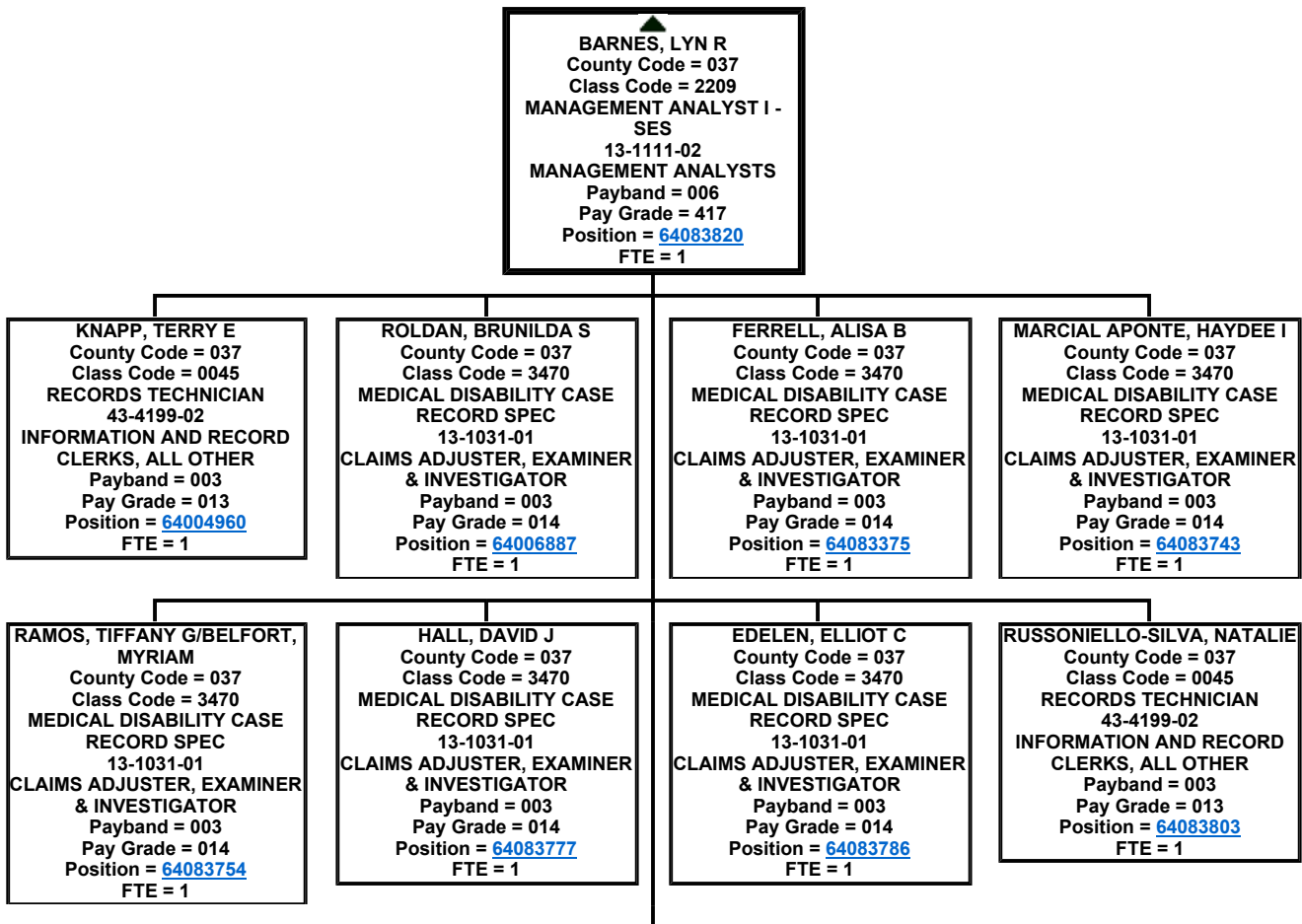
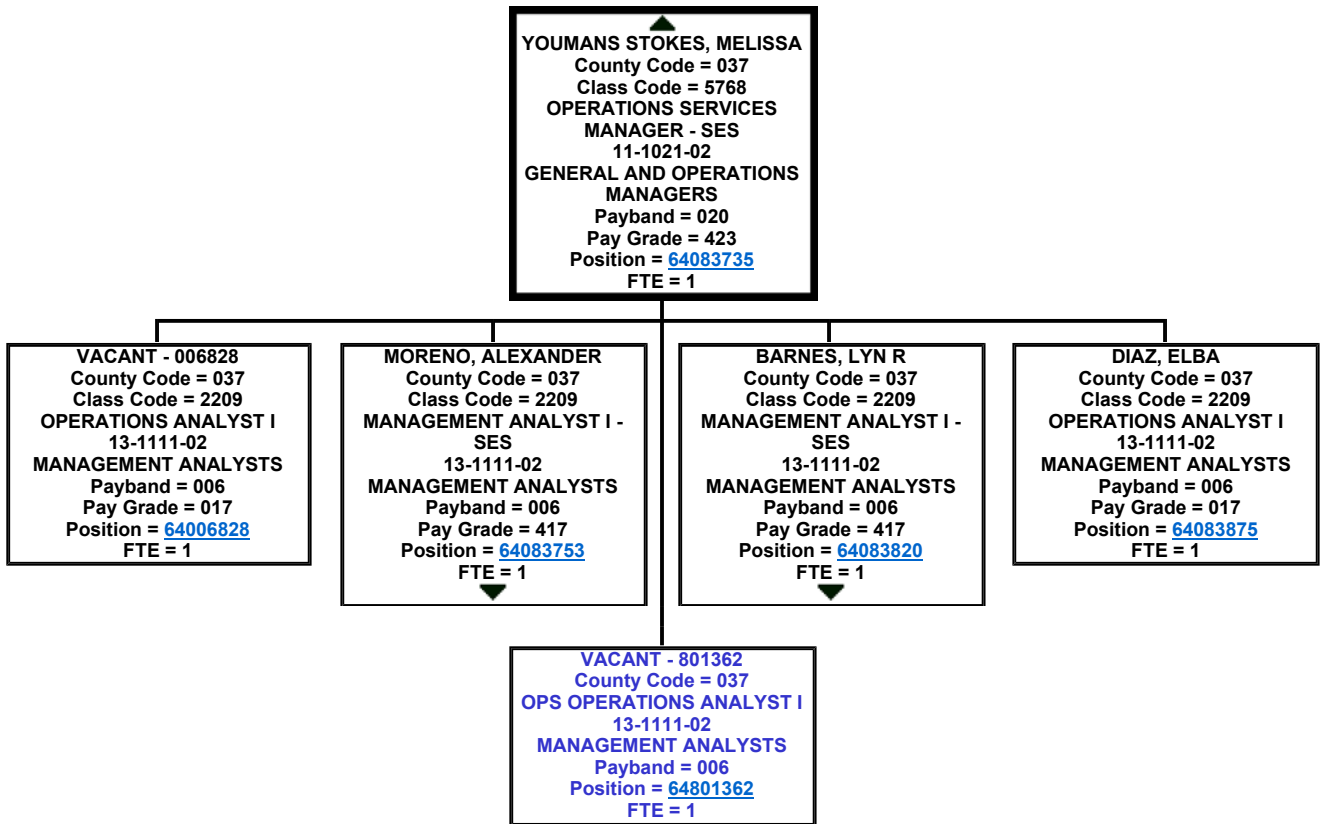




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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083723](#)
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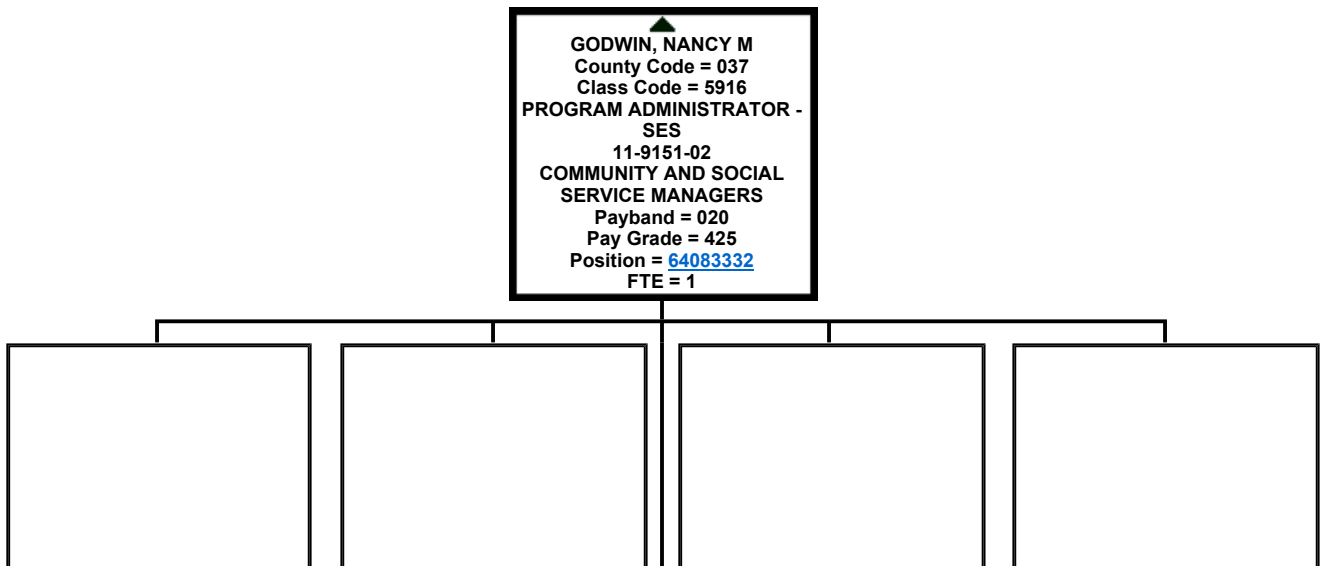
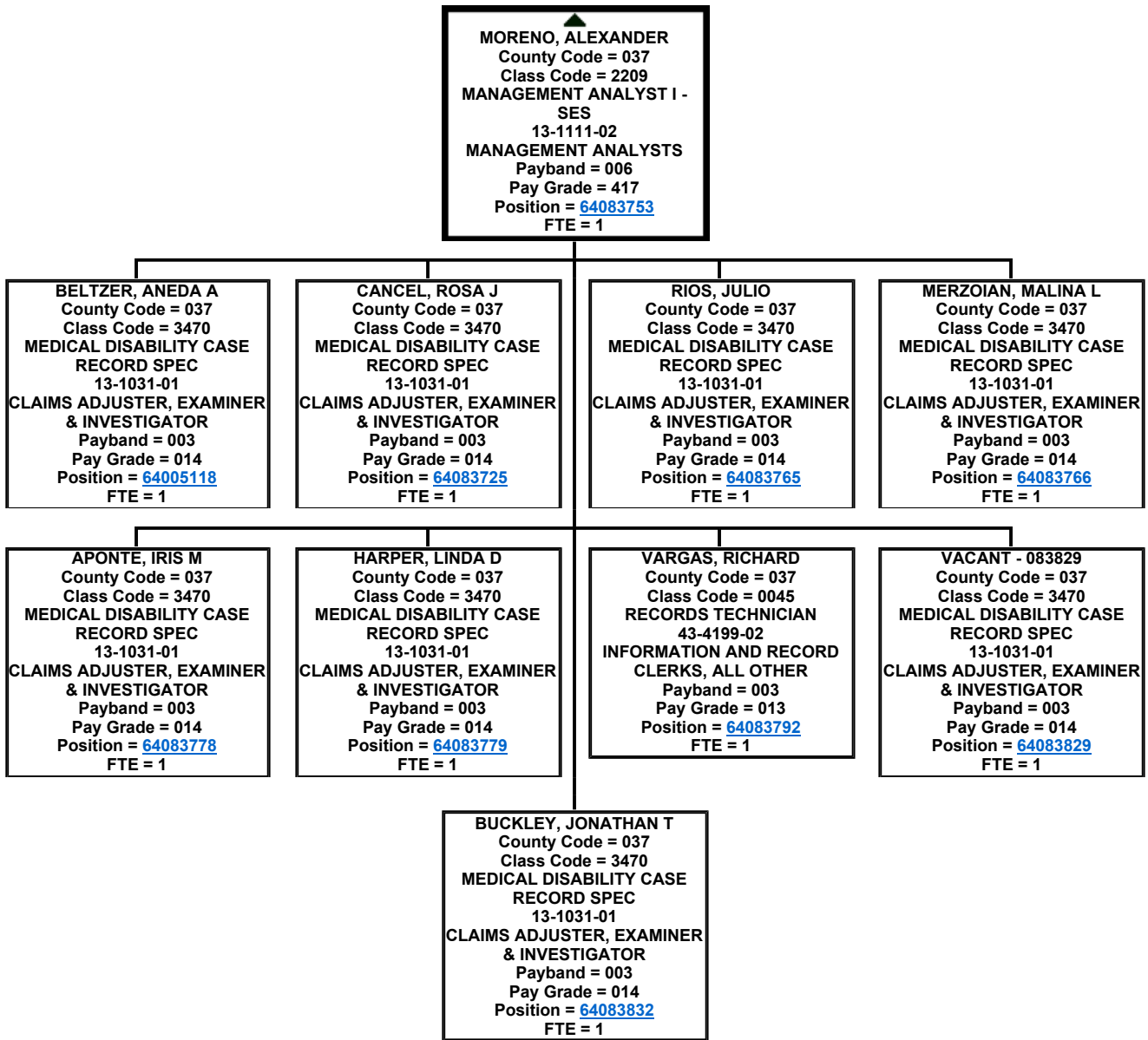
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083825](#)
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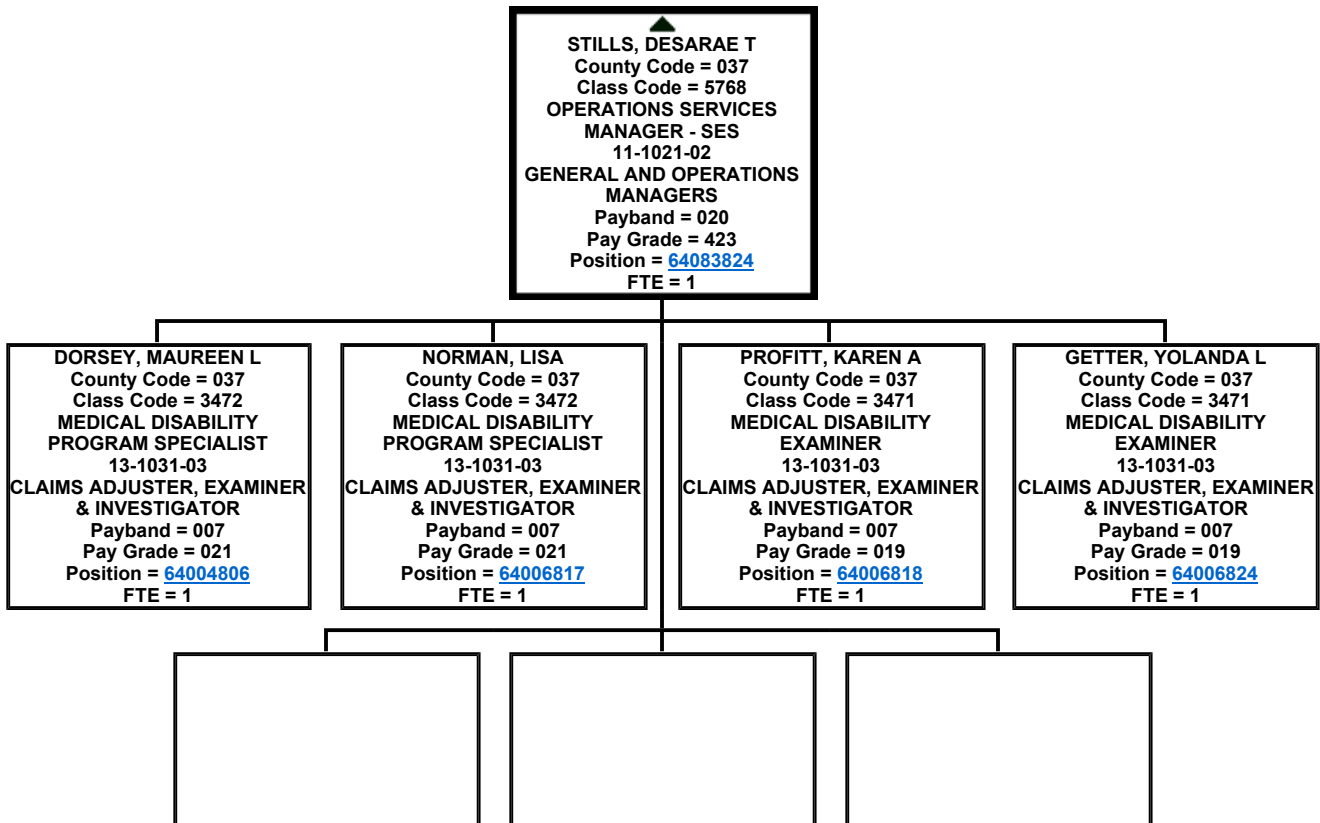
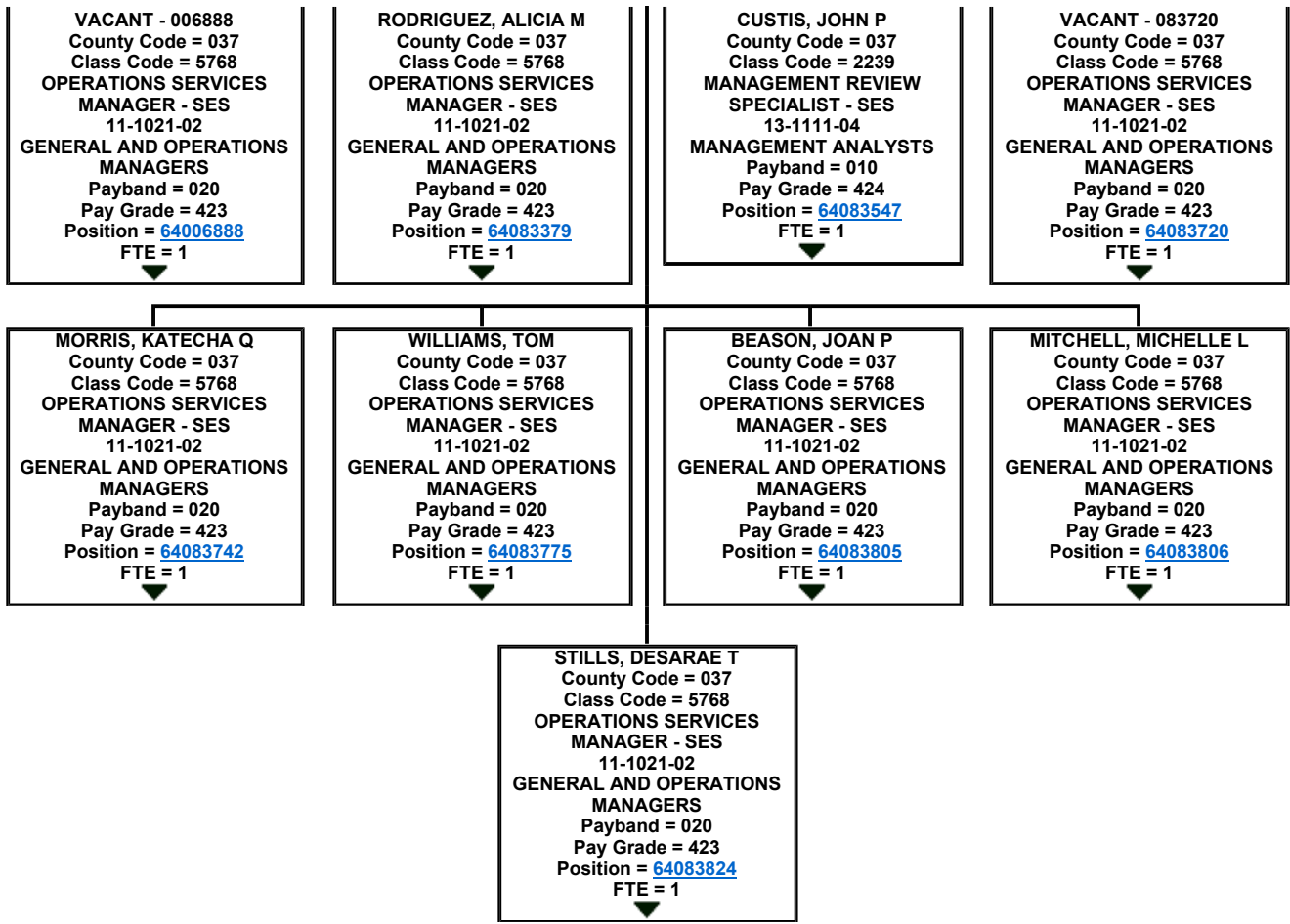
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083837](#)
FTE = 1



VACANT - 801365
County Code = 037
OPS RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Position = [64801365](#)
FTE = 1

VACANT - 801501
County Code = 037
OPS RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Position = [64801501](#)
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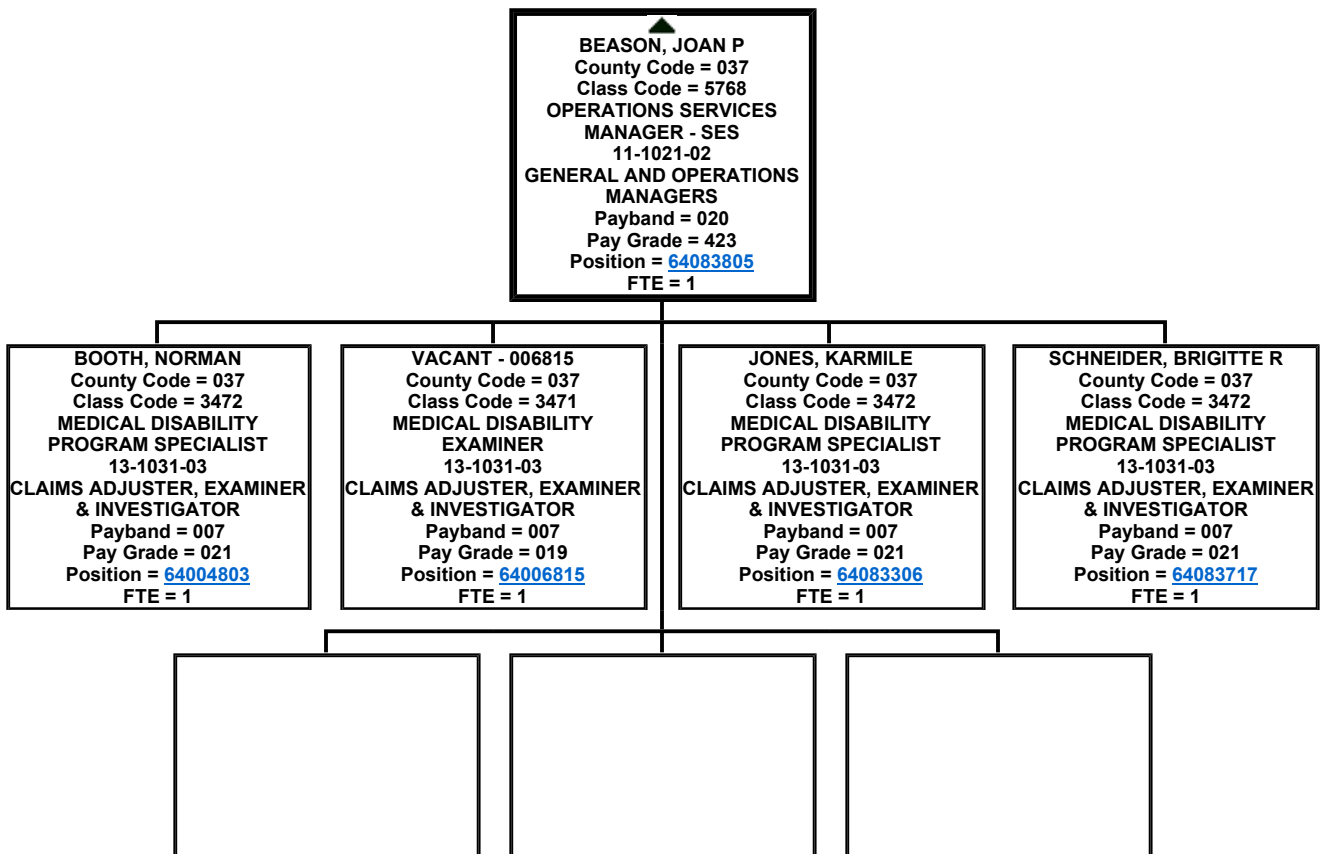
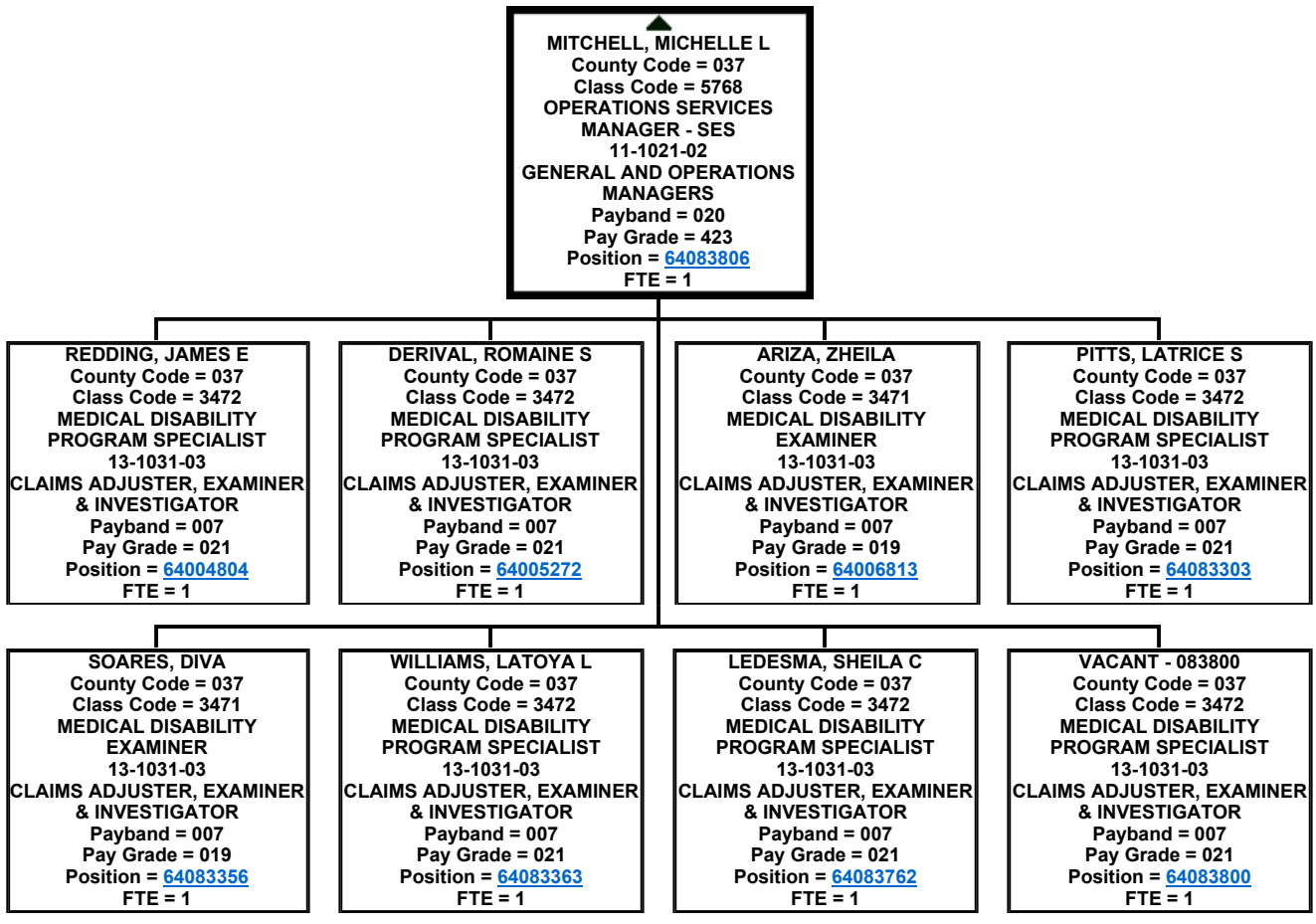




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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083819](#)
FTE = 1

BRUNO, LISA M/PUCCIO-BALL,
TONI M
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
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Position = [64085800](#)
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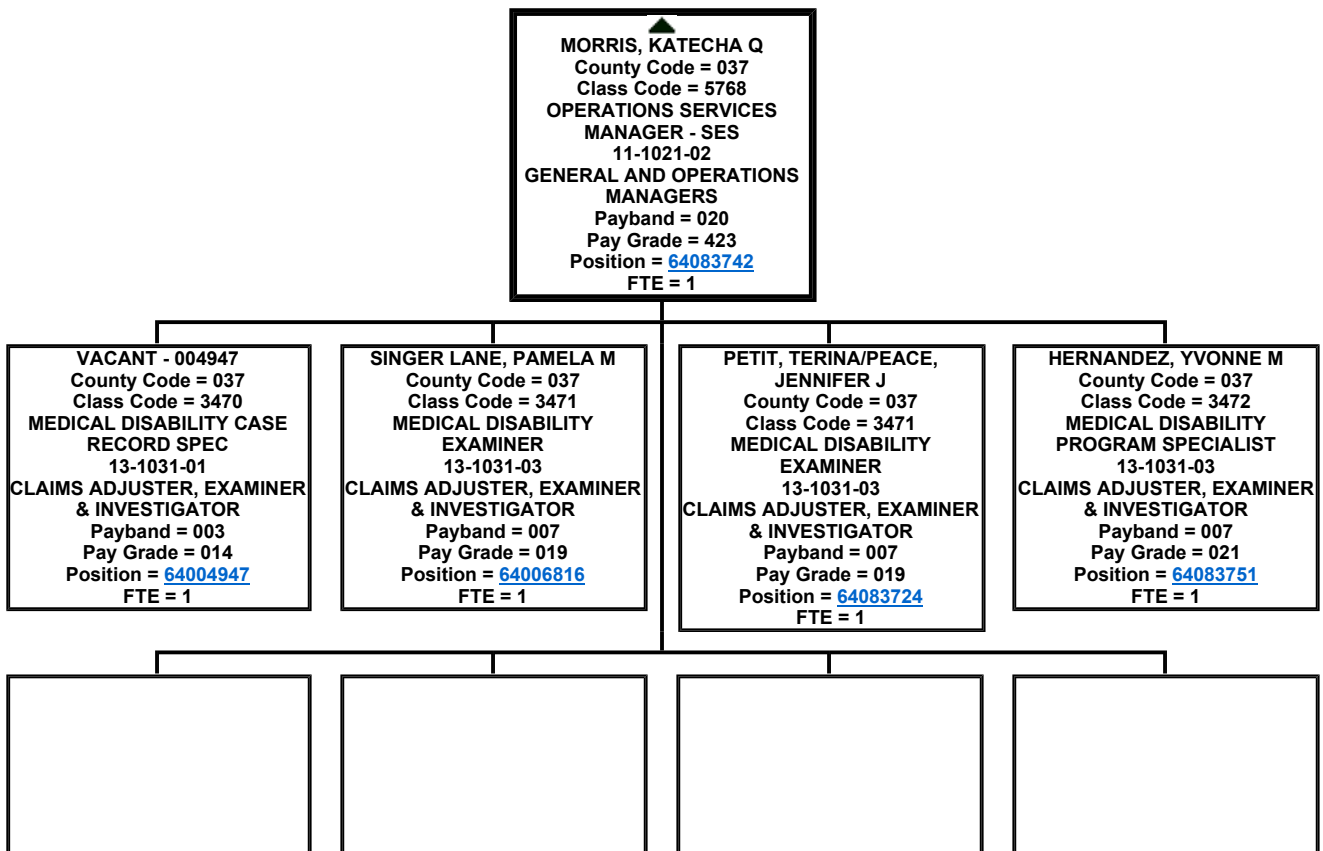
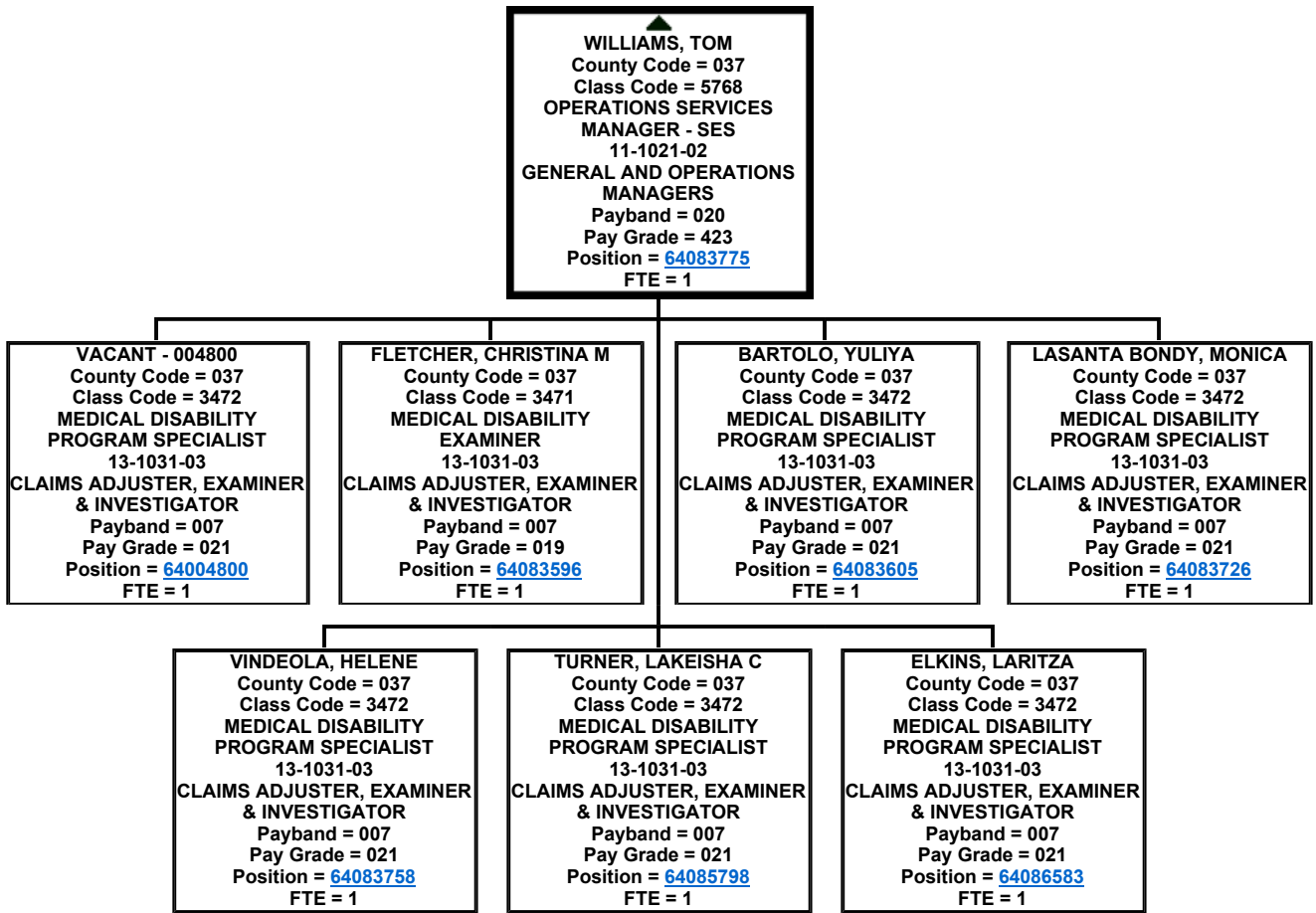
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086585](#)
FTE = 1



MILLER, LUZ L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083796](#)
FTE = 1

BLACK, TAKIARA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083799](#)
FTE = 1

NIMANI, IRFET
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64085779](#)
FTE = 1

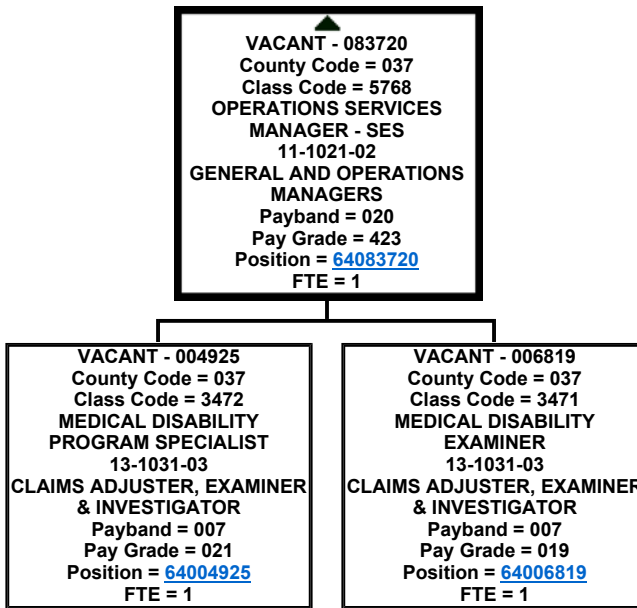


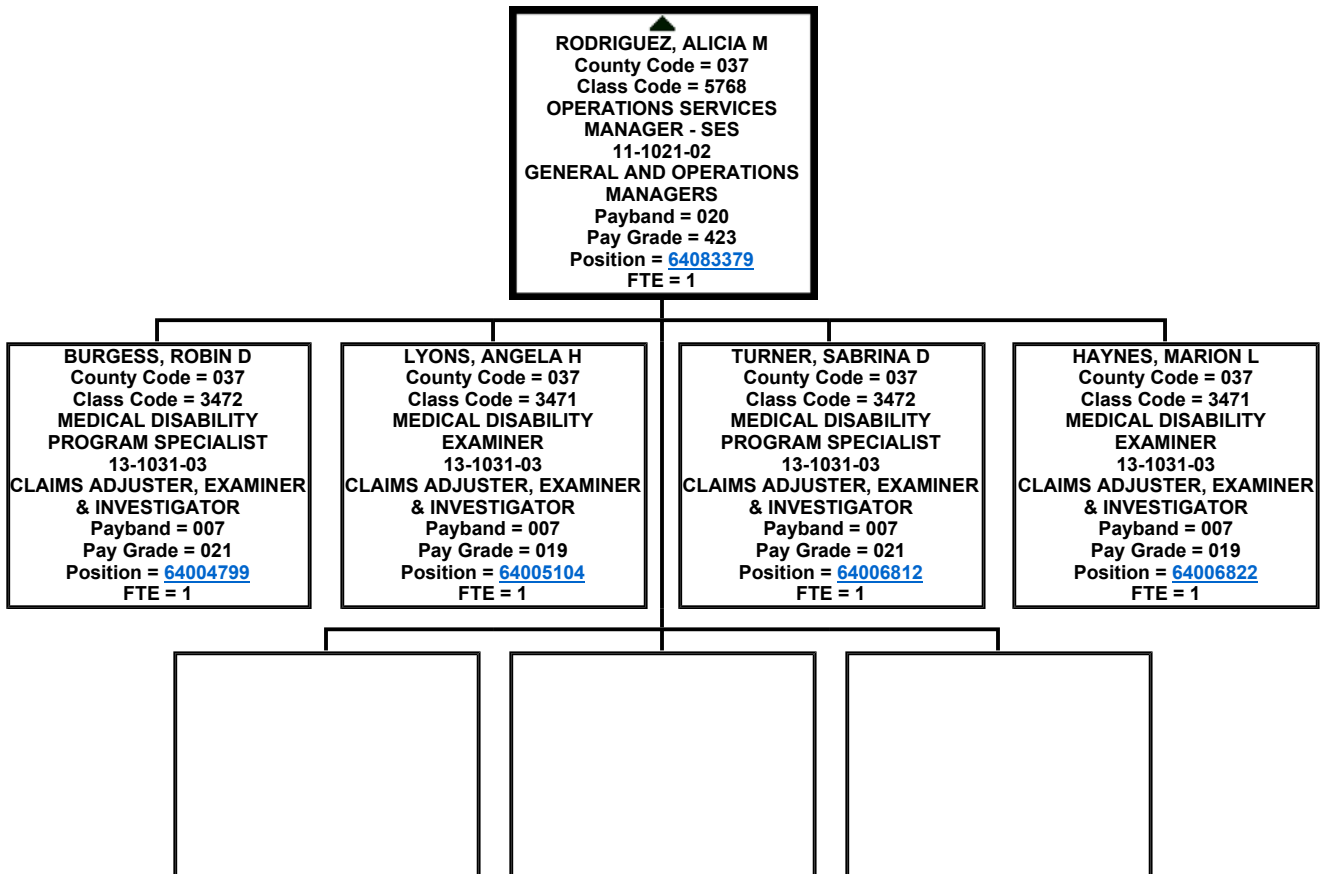
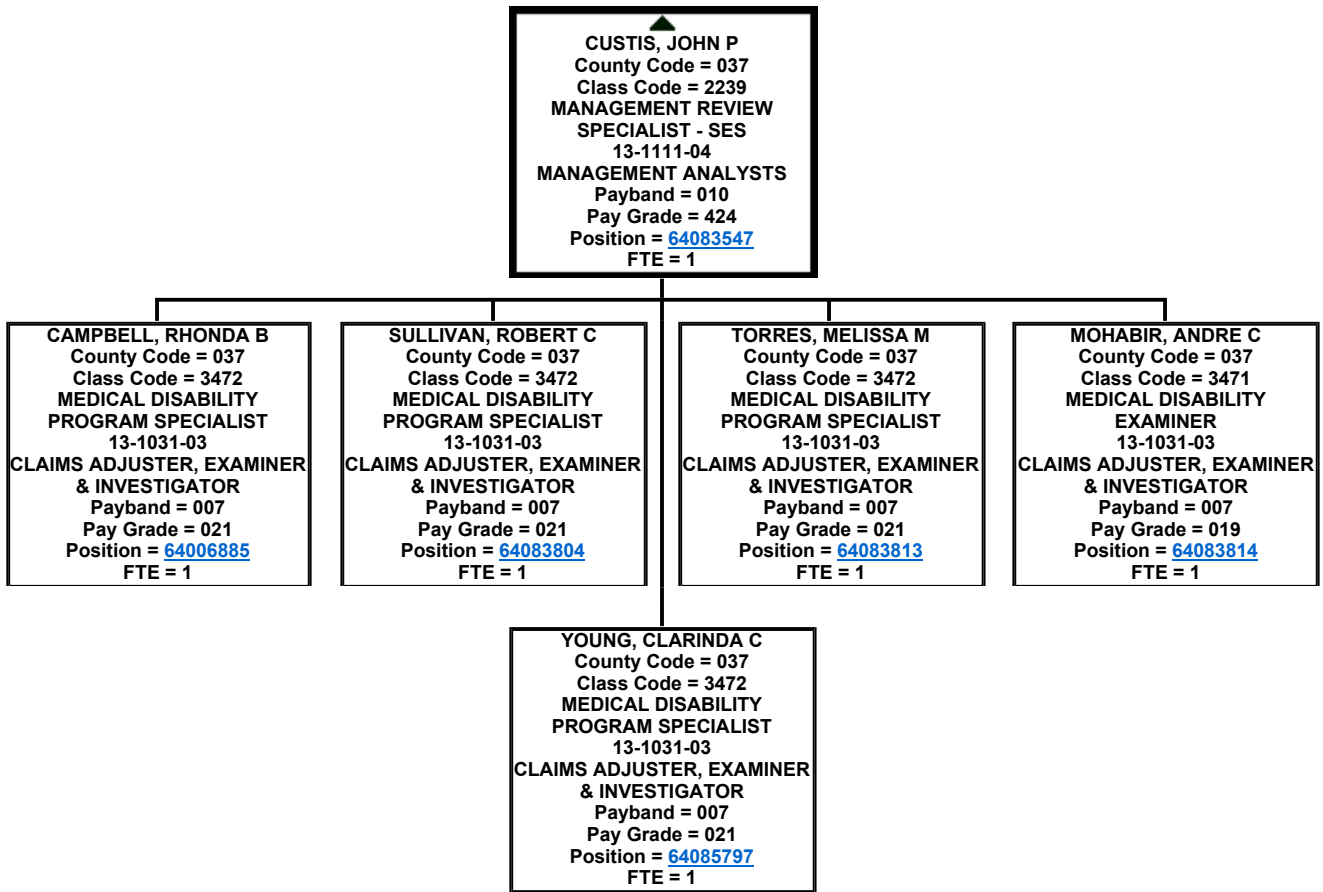
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 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083763](#)
 FTE = 1

BECKETT, MELANIE L
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083790](#)
 FTE = 1

MALCOLM, NAREE A
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083841](#)
 FTE = 1

VACANT - 801620
 County Code = 037
 OPS MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Position = [64801620](#)
 FTE = 1





VACANT - 083716
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64083716](#)
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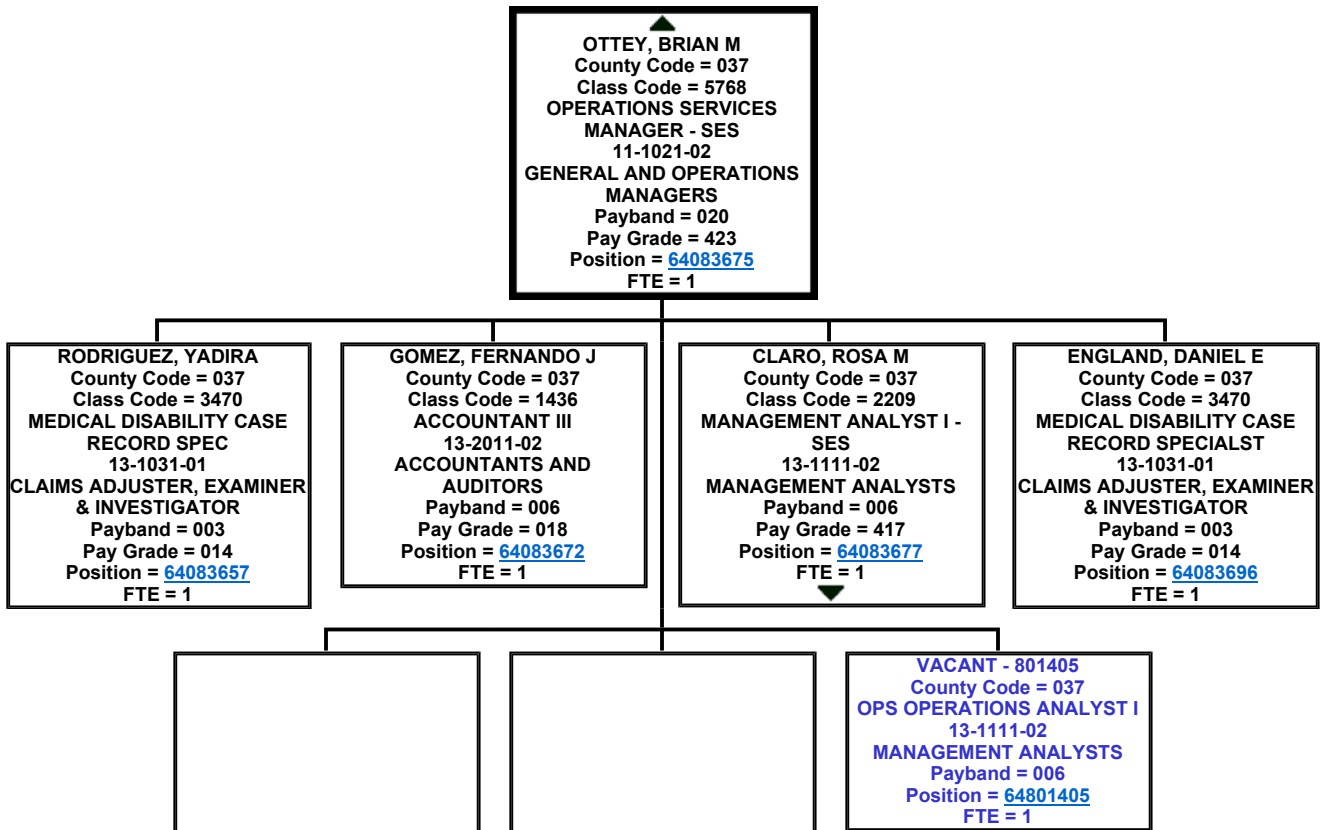
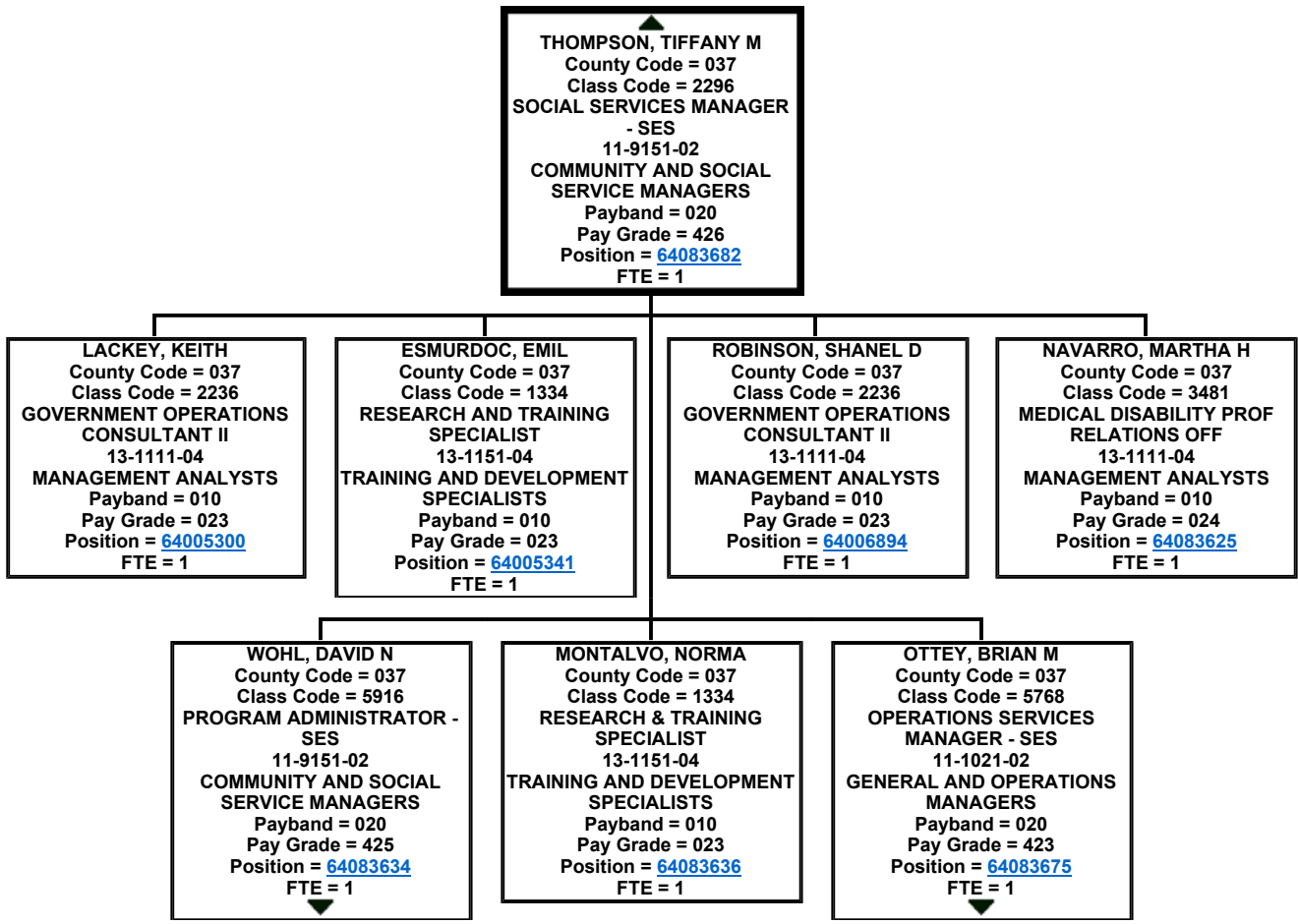
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083798](#)
FTE = 1

ARCHER, TANYA
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083812](#)
FTE = 1

VACANT - 006888
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64006888](#)
FTE = 1

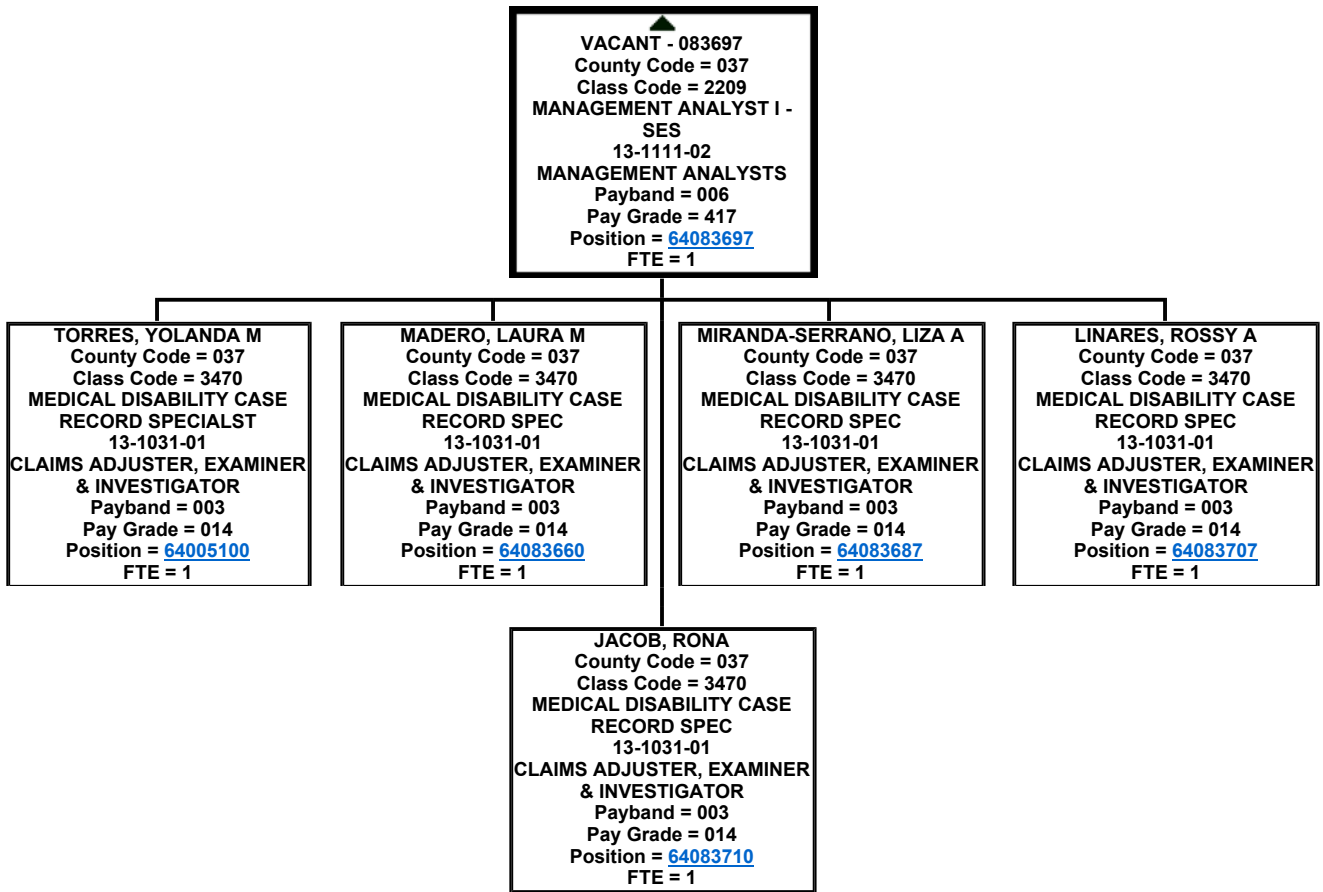
VACANT - 004940
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64004940](#)
FTE = 1

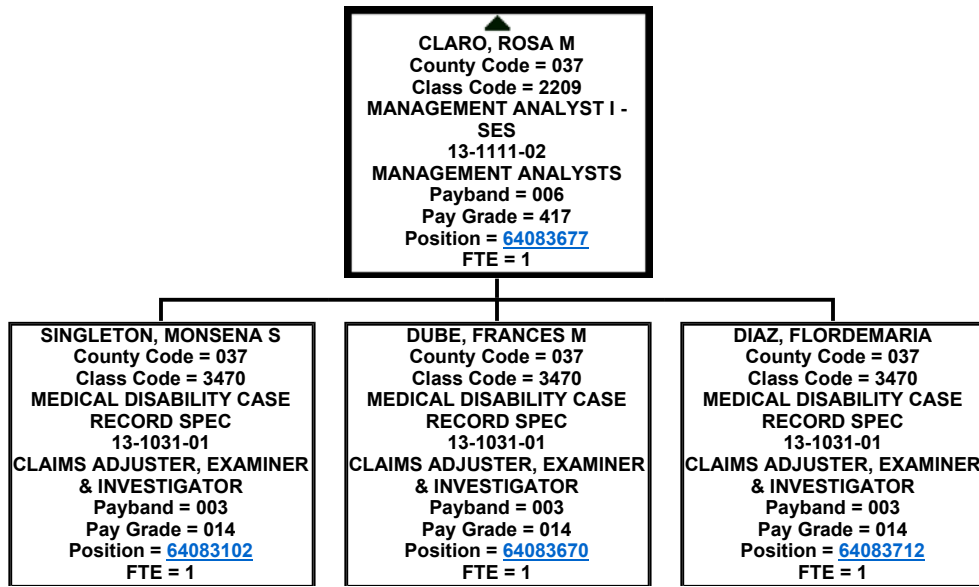
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083770](#)
FTE = 1

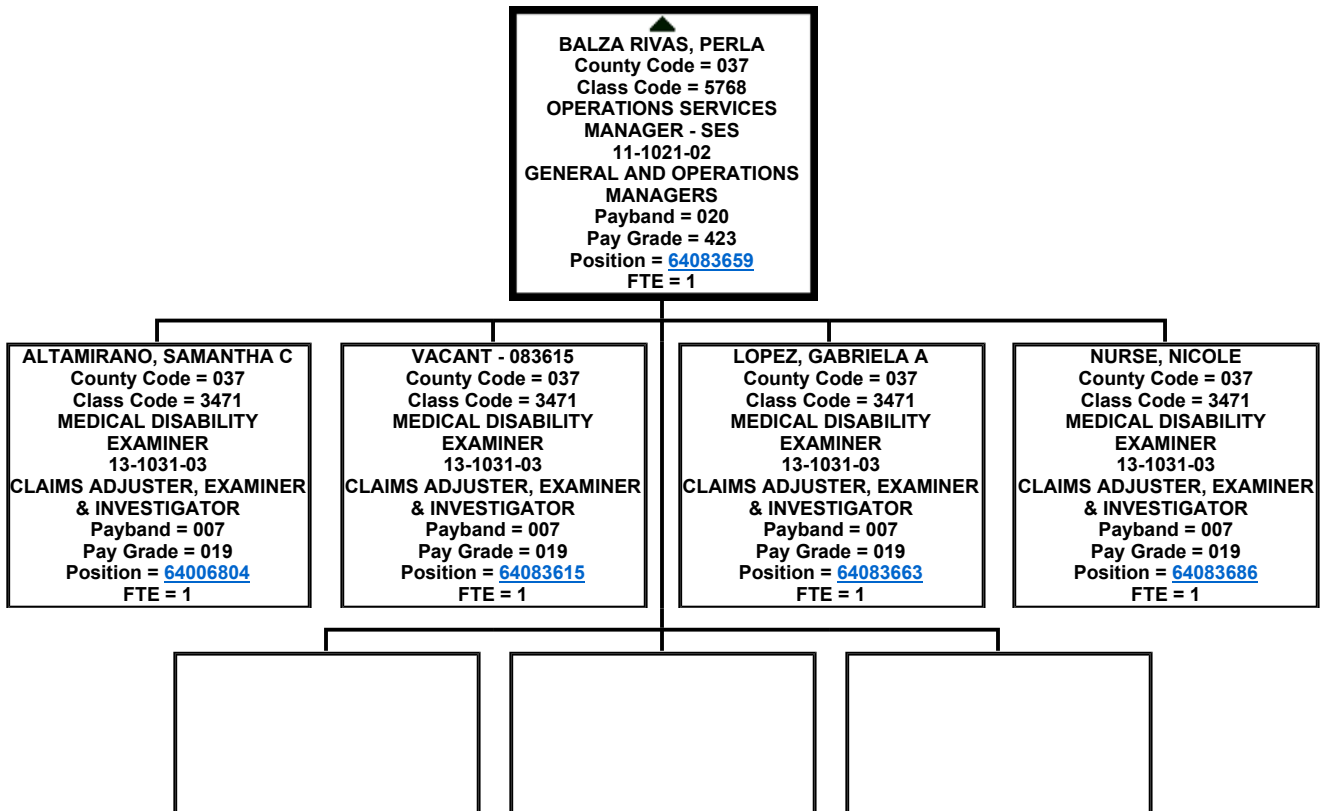
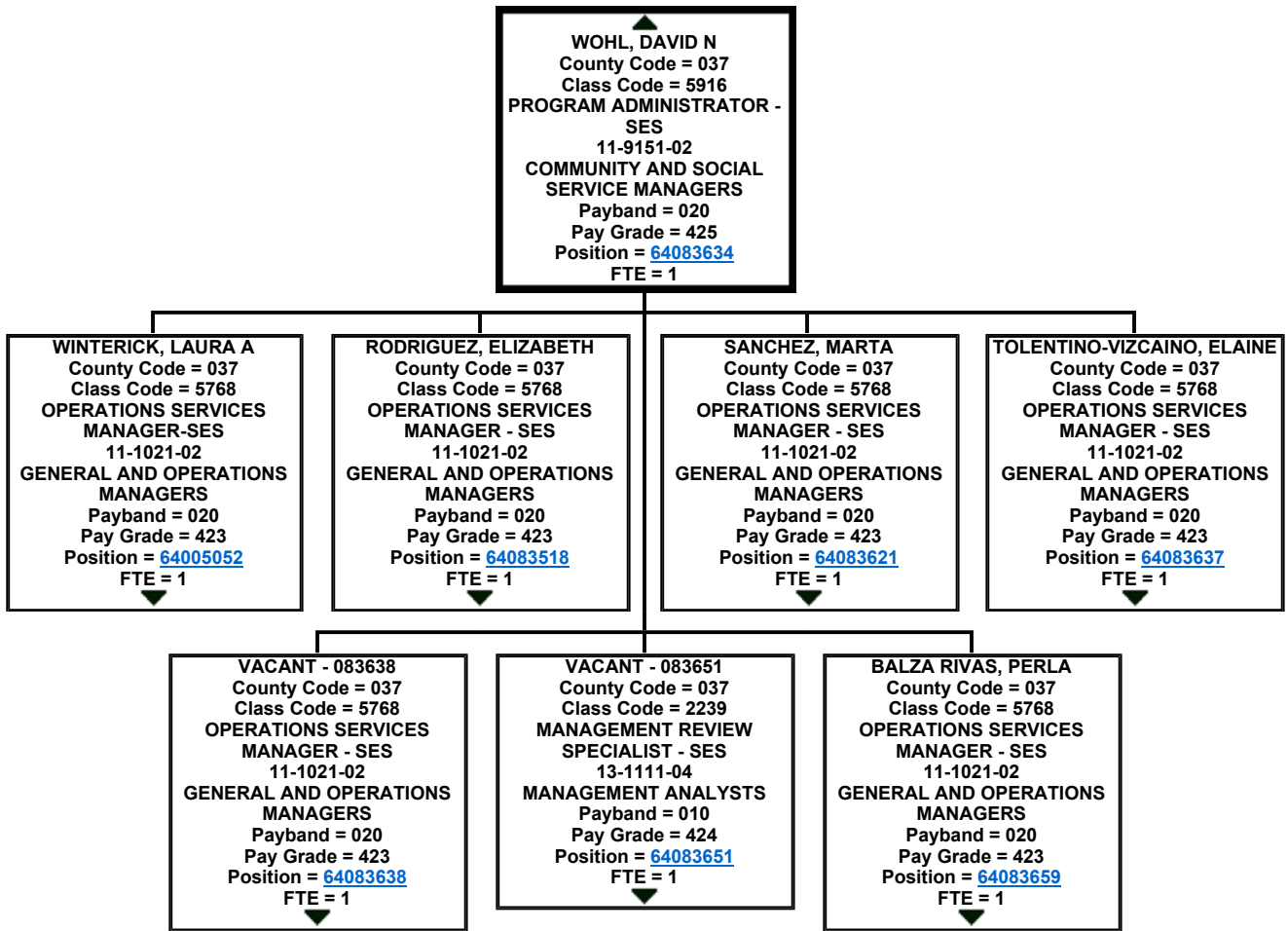


VACANT - 083697
County Code = 037
Class Code = 2209
MANAGEMENT ANALYST I -
SES
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 417
Position = [64083697](#)
FTE = 1
▼

HERNANDEZ, ULISES Y
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64086581](#)
FTE = 1



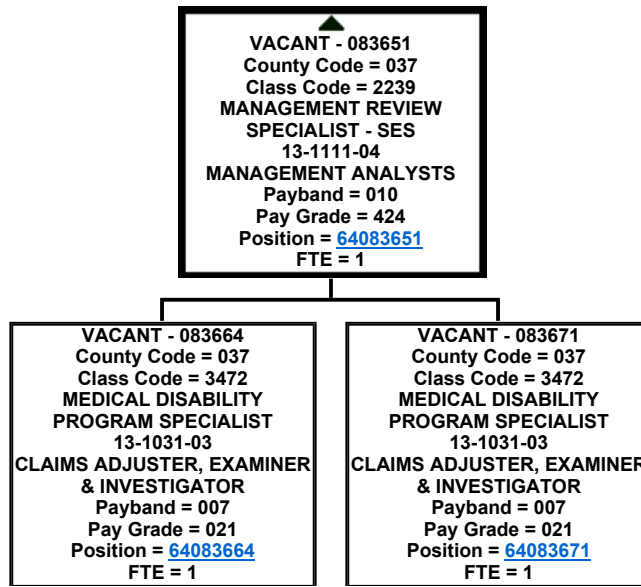




VACANT - 083713
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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083713](#)
FTE = 1

PEREZ, ANNETTE G
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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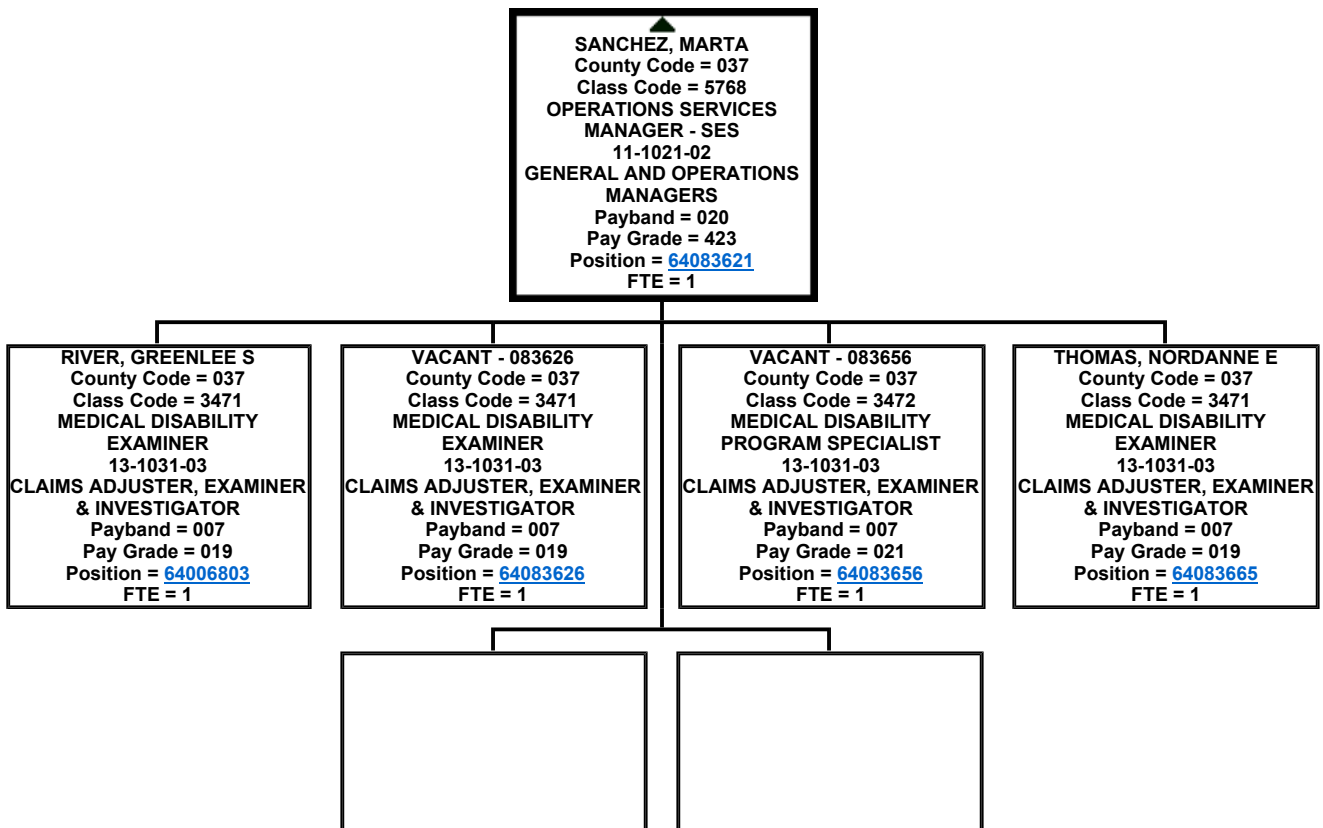
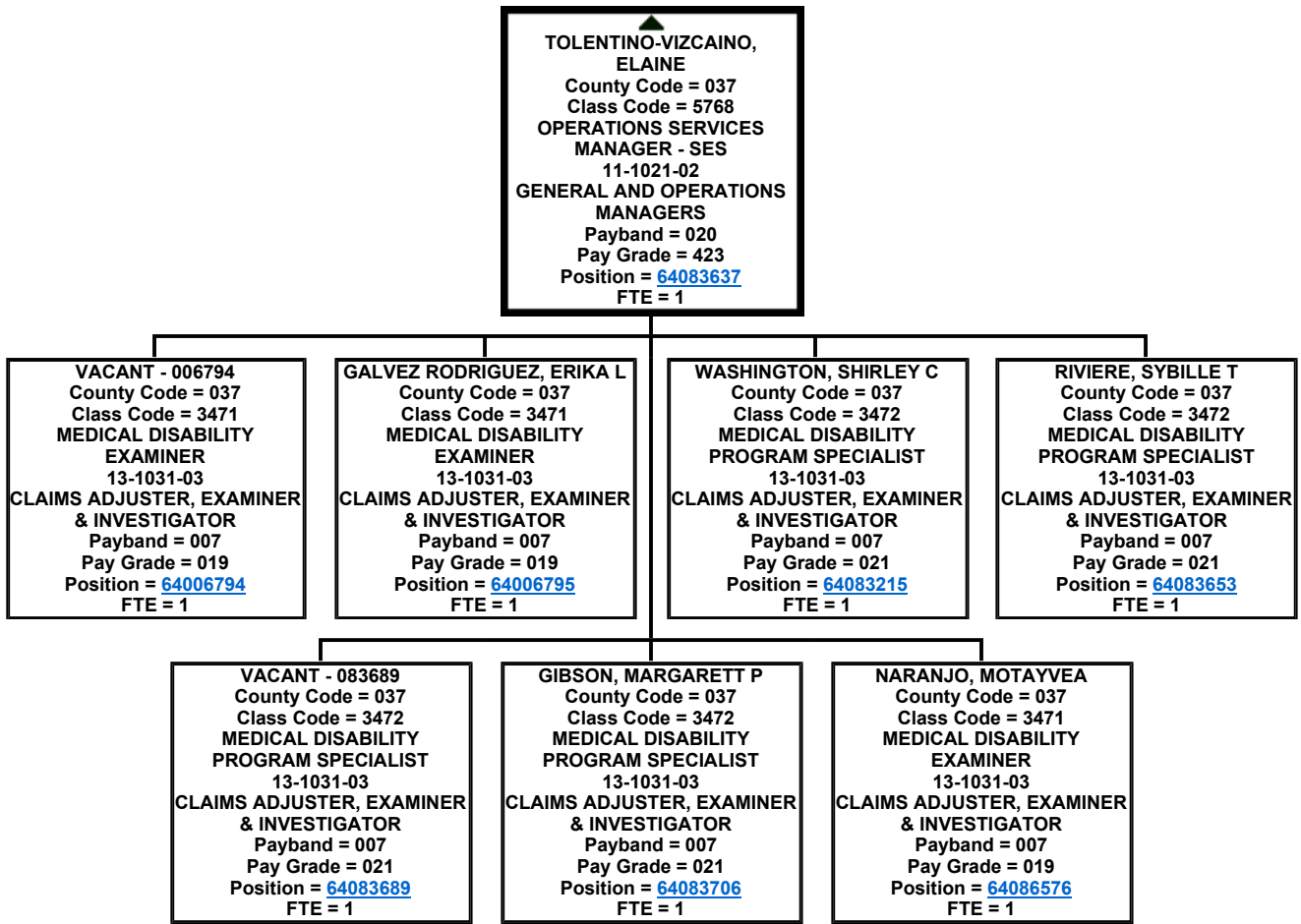
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Position = [64801357](#)
FTE = 1



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VACANT - 083638
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
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11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64083638](#)
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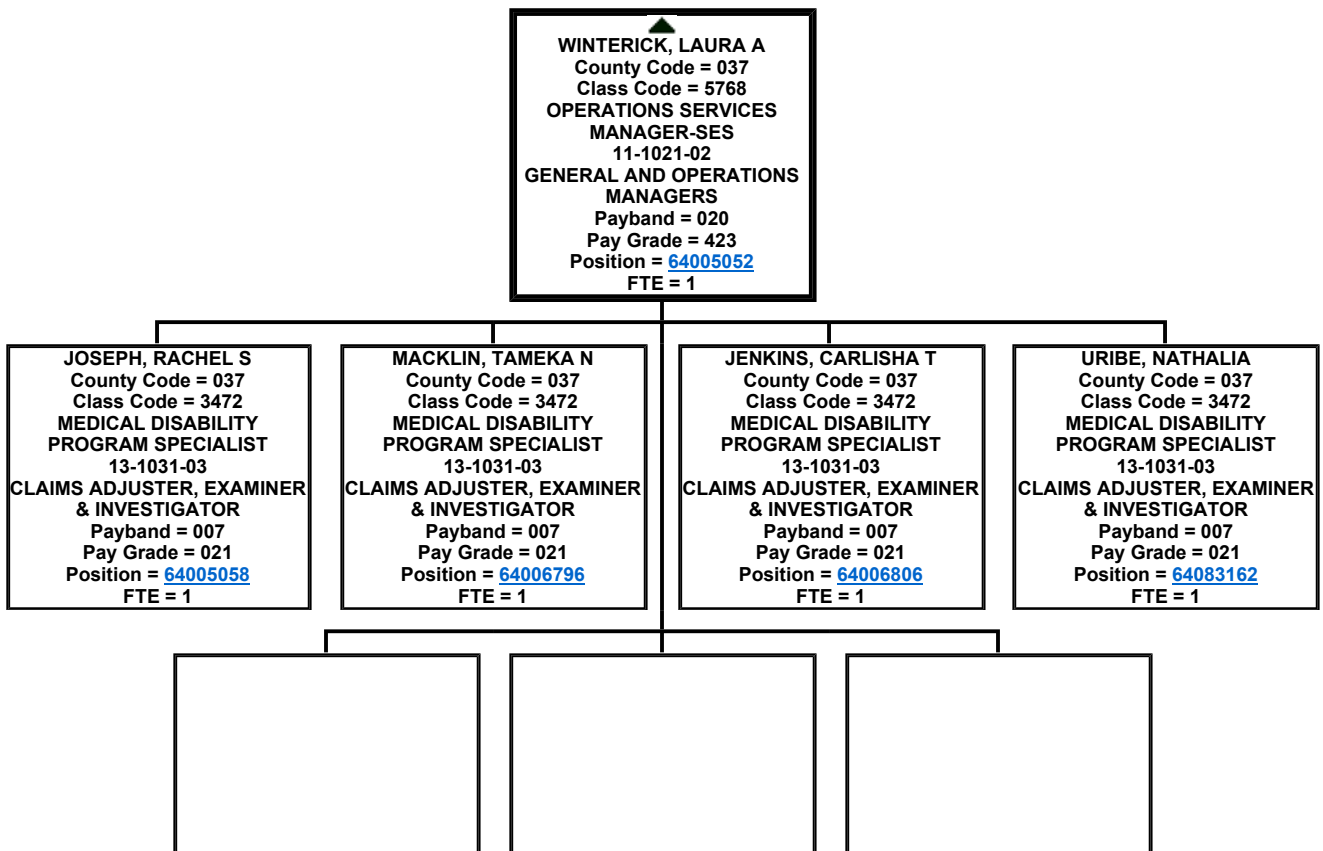
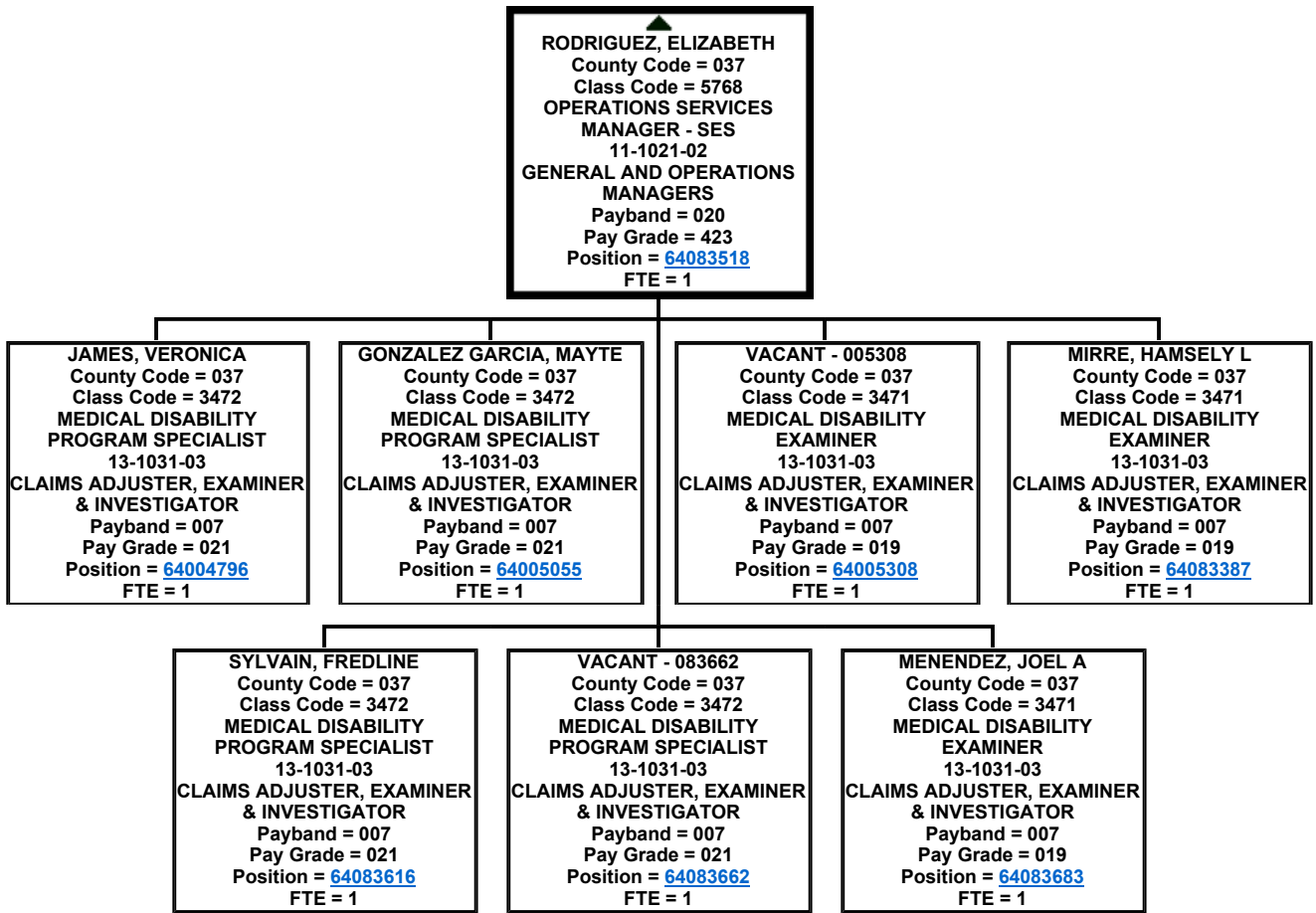
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083624](#)
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083646](#)
FTE = 1



OLIVEROS, NILIAN L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
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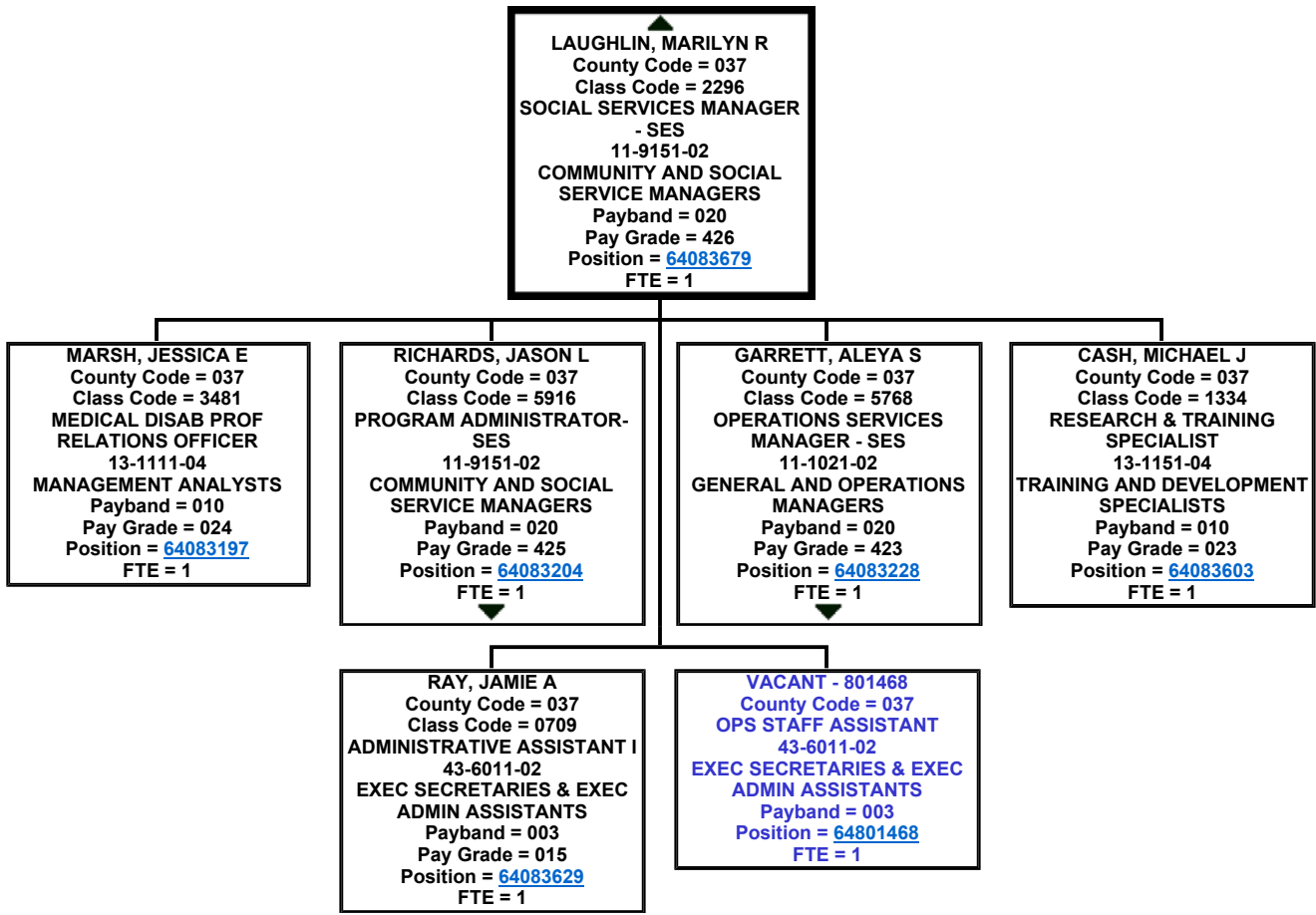
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PROGRAM SPECIALIST
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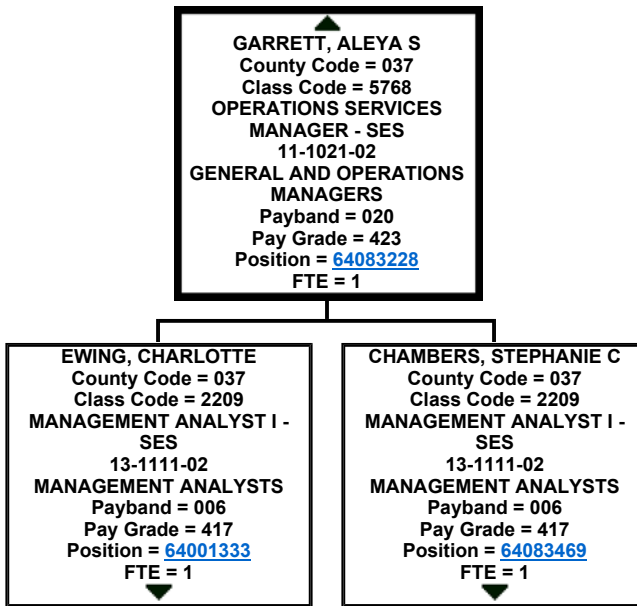


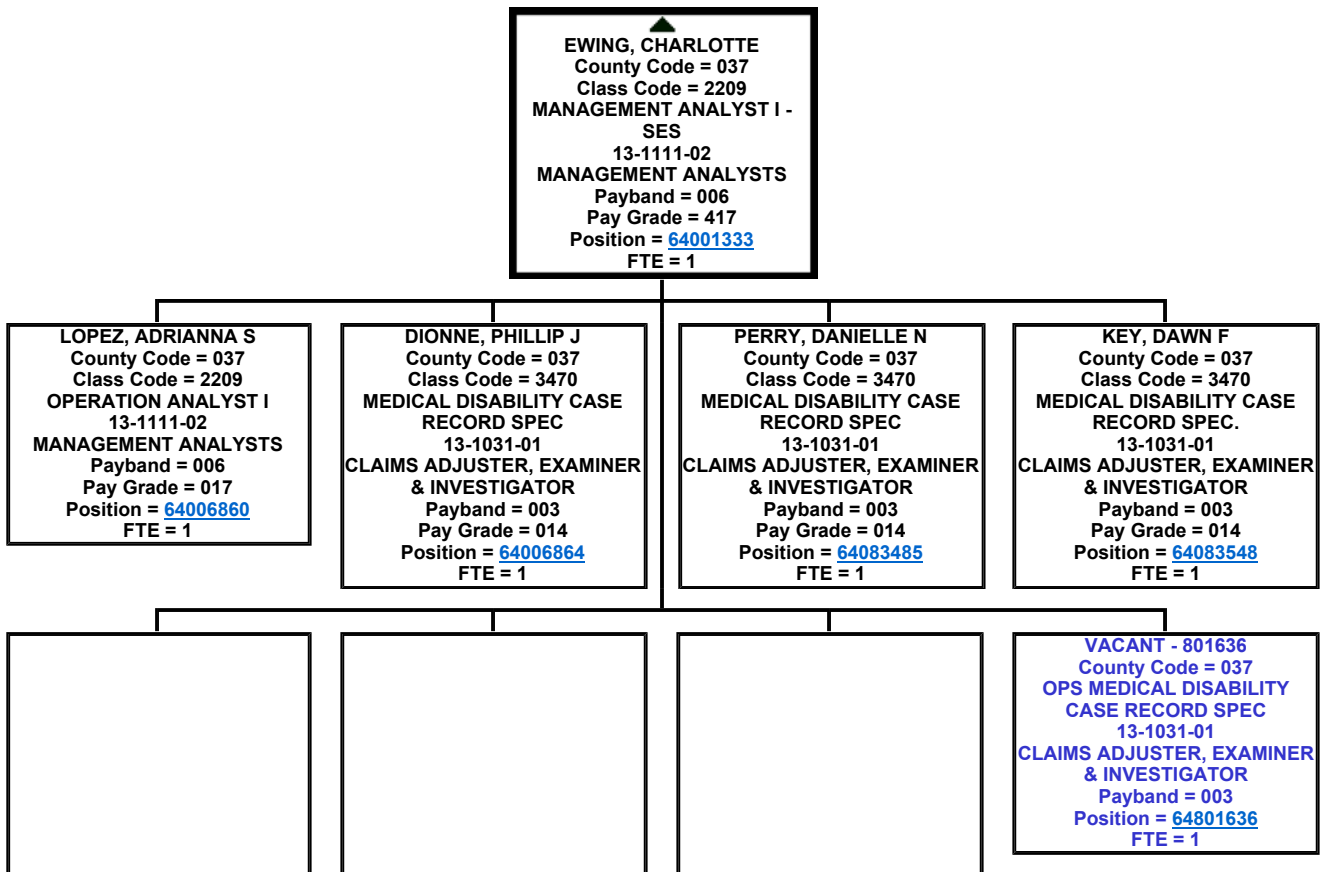
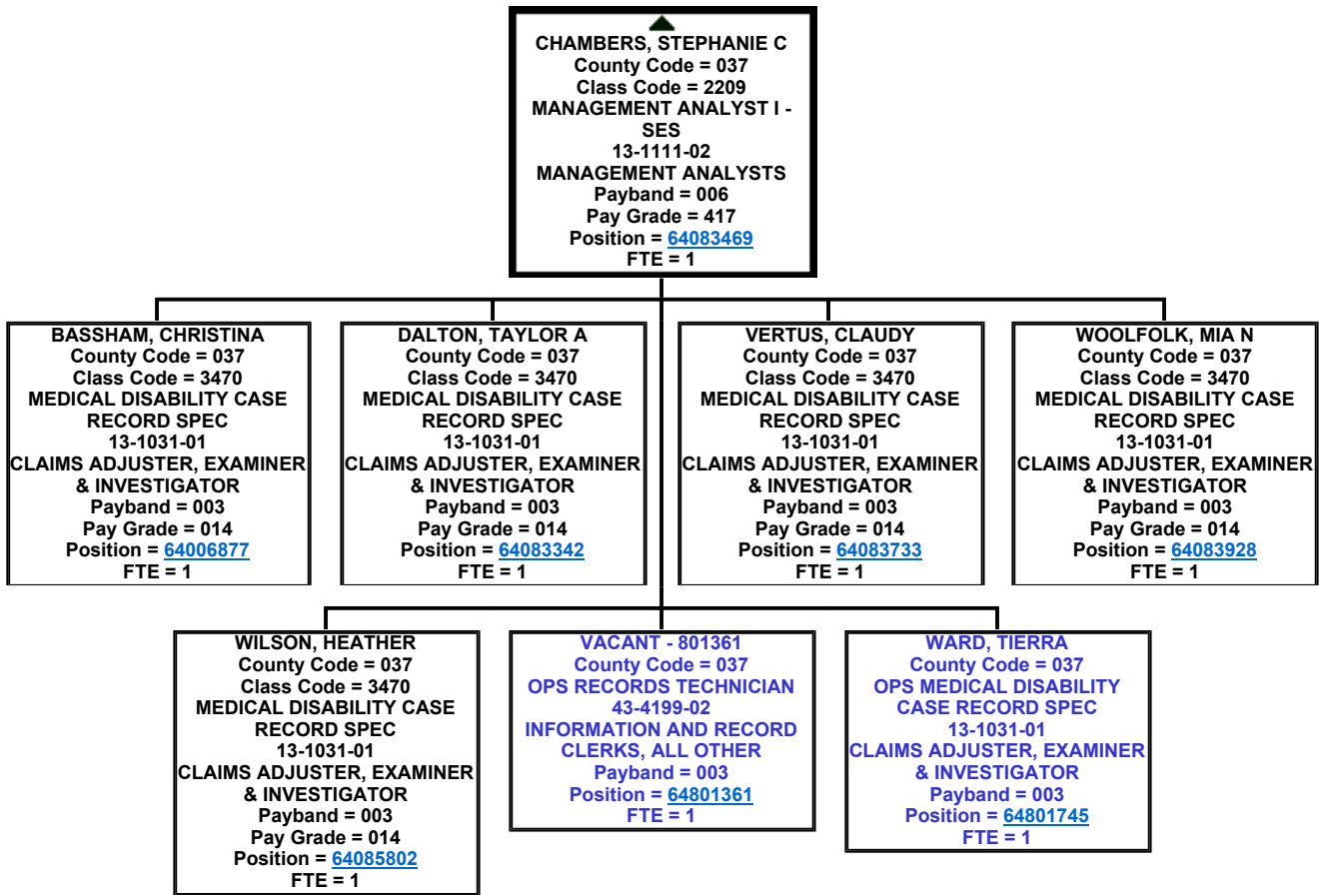
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PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083190](#)
FTE = 1

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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083617](#)
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MICHELLE M
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083658](#)
FTE = 1







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 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
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 Pay Grade = 014
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 County Code = 037
 Class Code = 5916
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 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
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 Position = [64083204](#)
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CAMPBELL, JERUSHA
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER-SES
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 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
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 Position = [64004974](#)
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VACANT - 005078
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 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64005078](#)
 FTE = 1

BRETT, AMBER M
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 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER-SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 Position = [64005080](#)
 FTE = 1

HOLLAND, JACQUILINE K
 County Code = 037
 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64005249](#)
 FTE = 1

HAGER, PAMELA
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64006874](#)
 FTE = 1

WELCH, LAUREN C
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Position = [64006875](#)
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ACARREGUI, MELLISSA
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER- SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 County Code = 037
 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
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 Position = [64083166](#)
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HOLMES, BENJAMIN
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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BRABANT, SUSANNE
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64083179](#)
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BYRD, CLENTON T
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 SPECIALIST - SES
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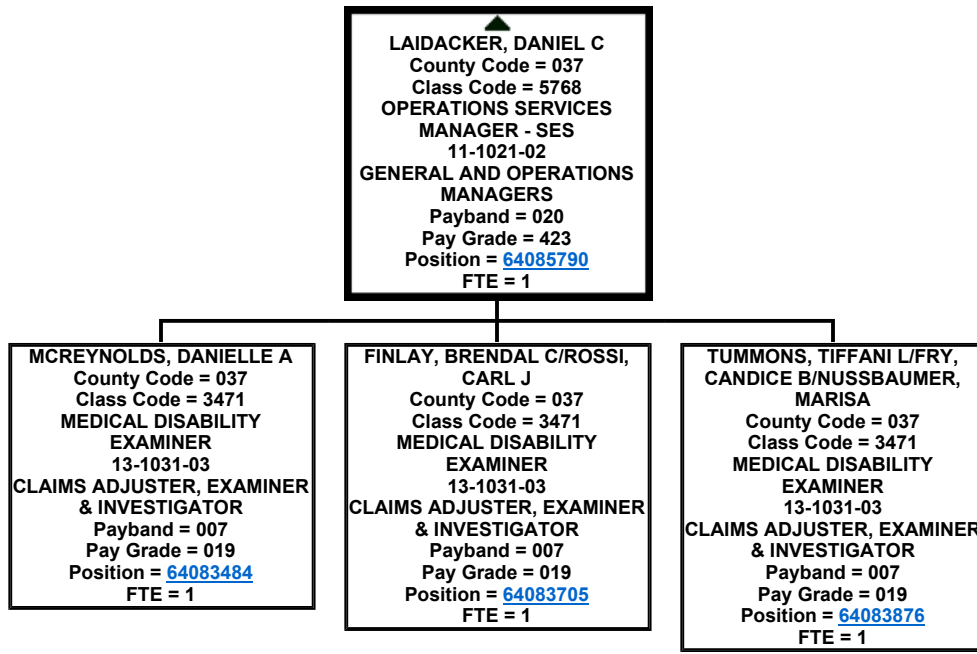
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GENERAL AND OPERATIONS
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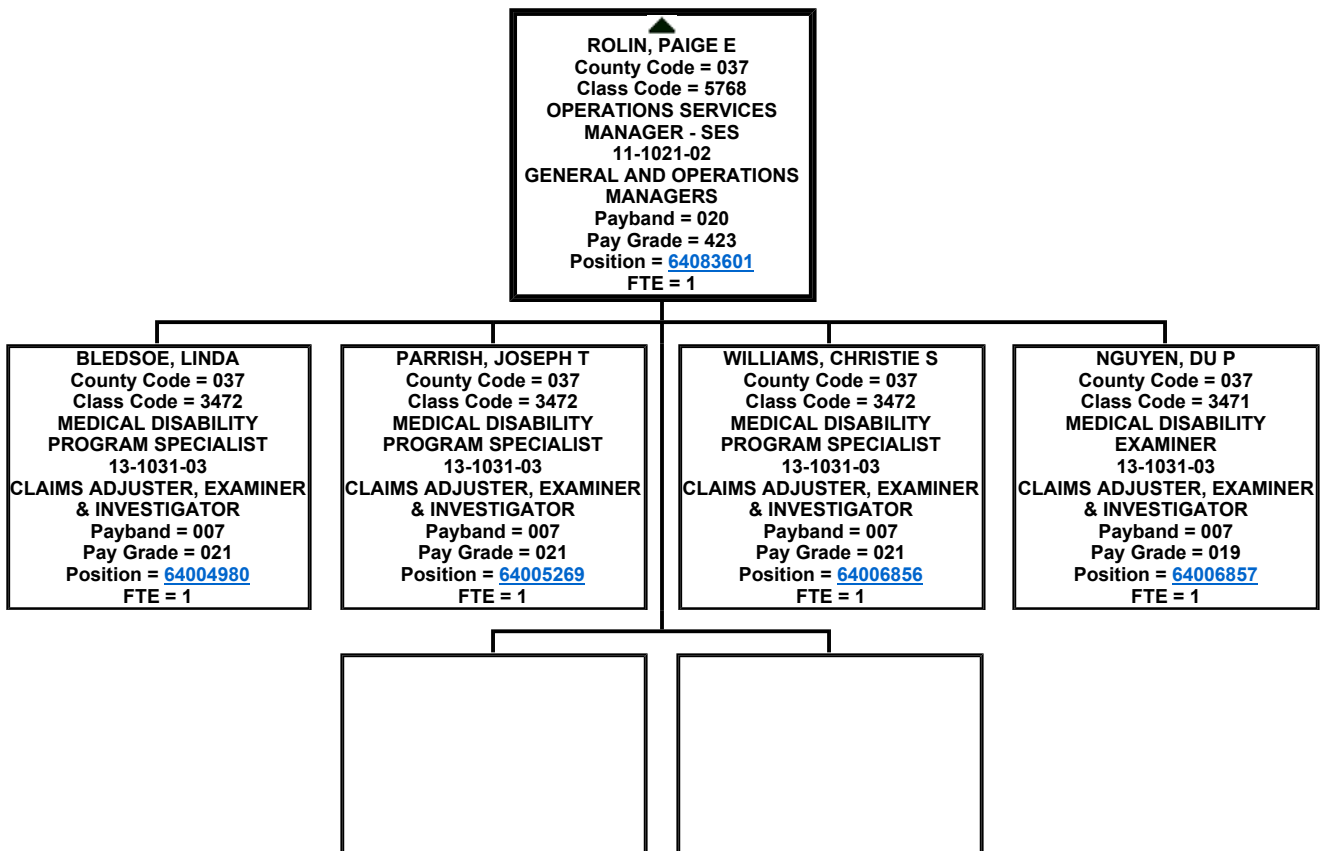
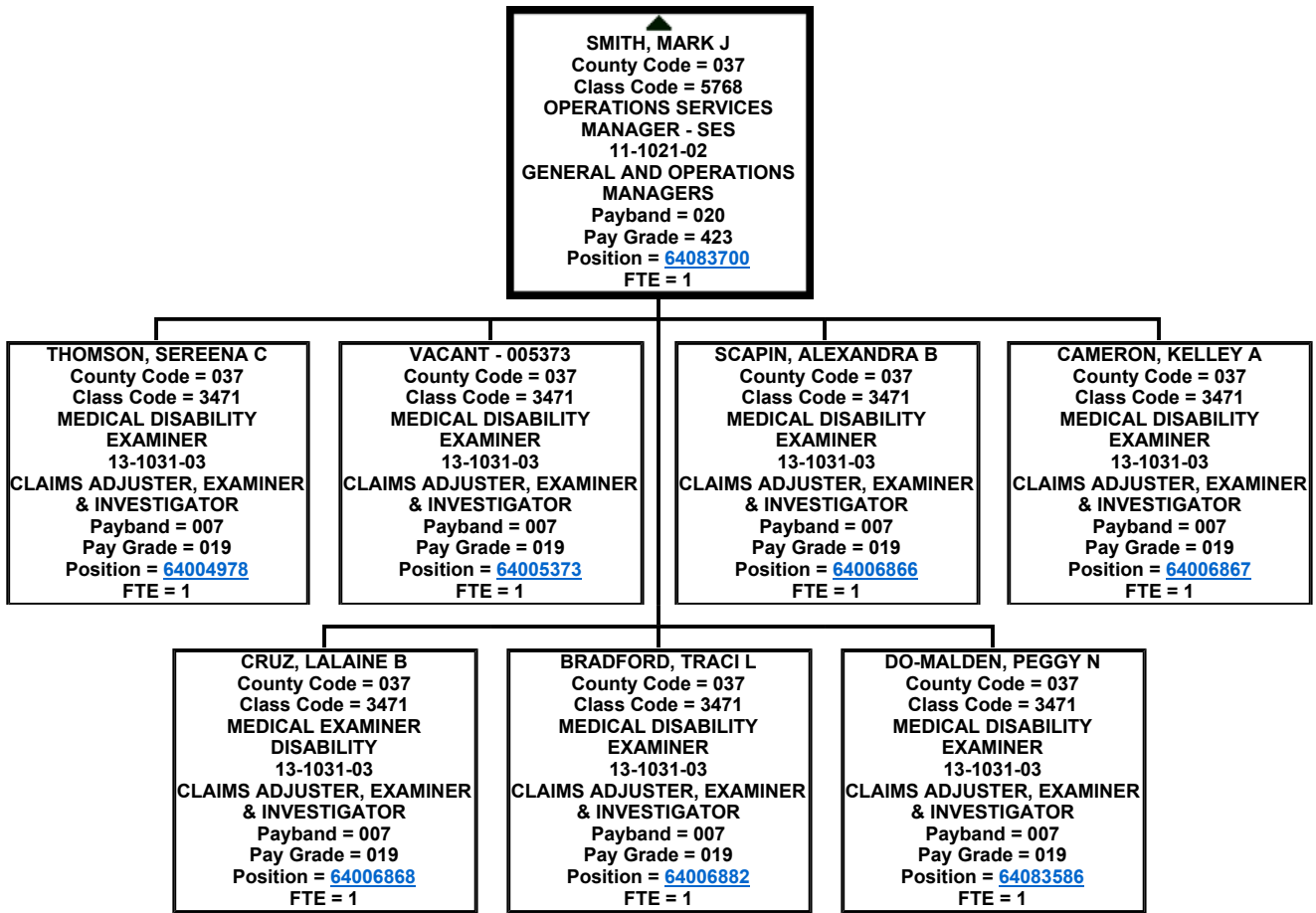
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OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083589](#)
FTE = 1

ROLIN, PAIGE E
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083601](#)
FTE = 1

SMITH, MARK J
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64083700](#)
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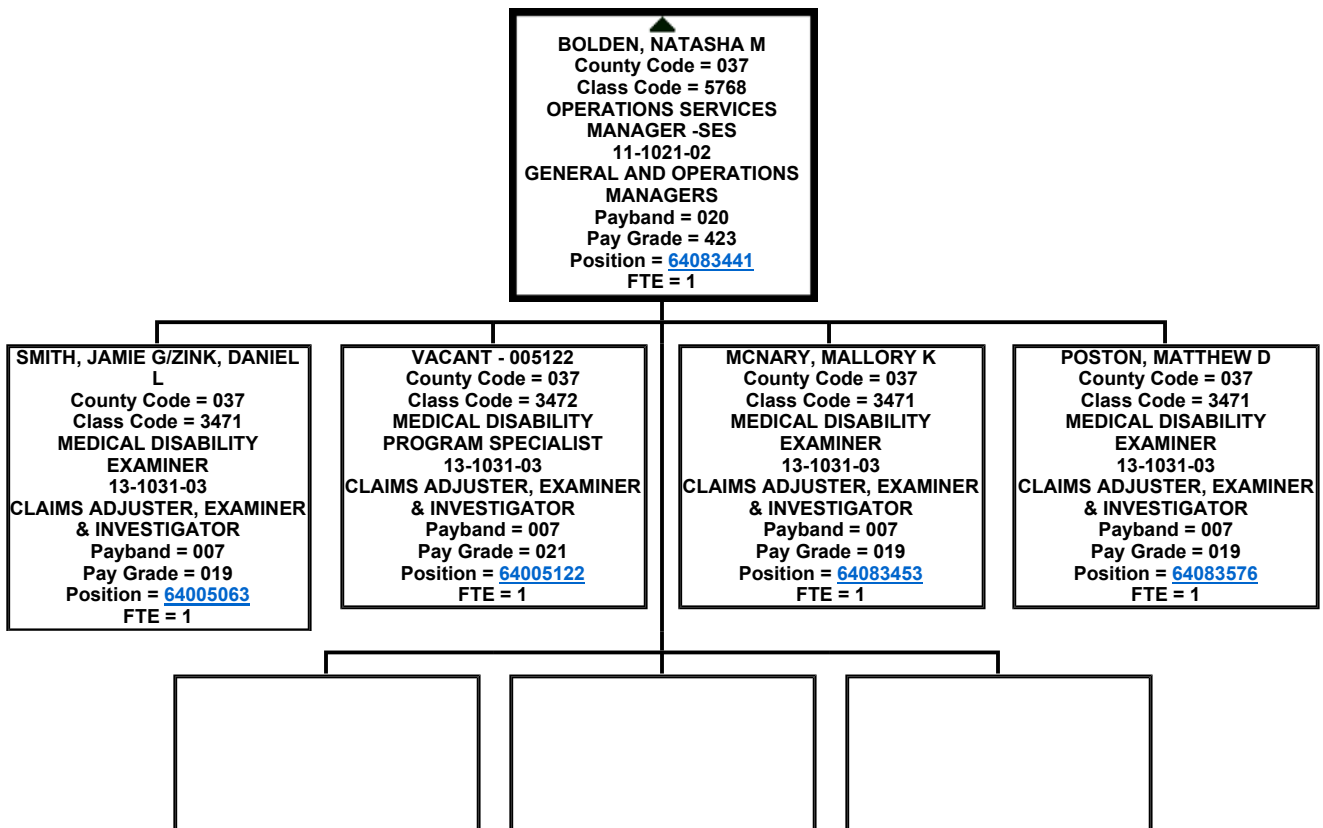
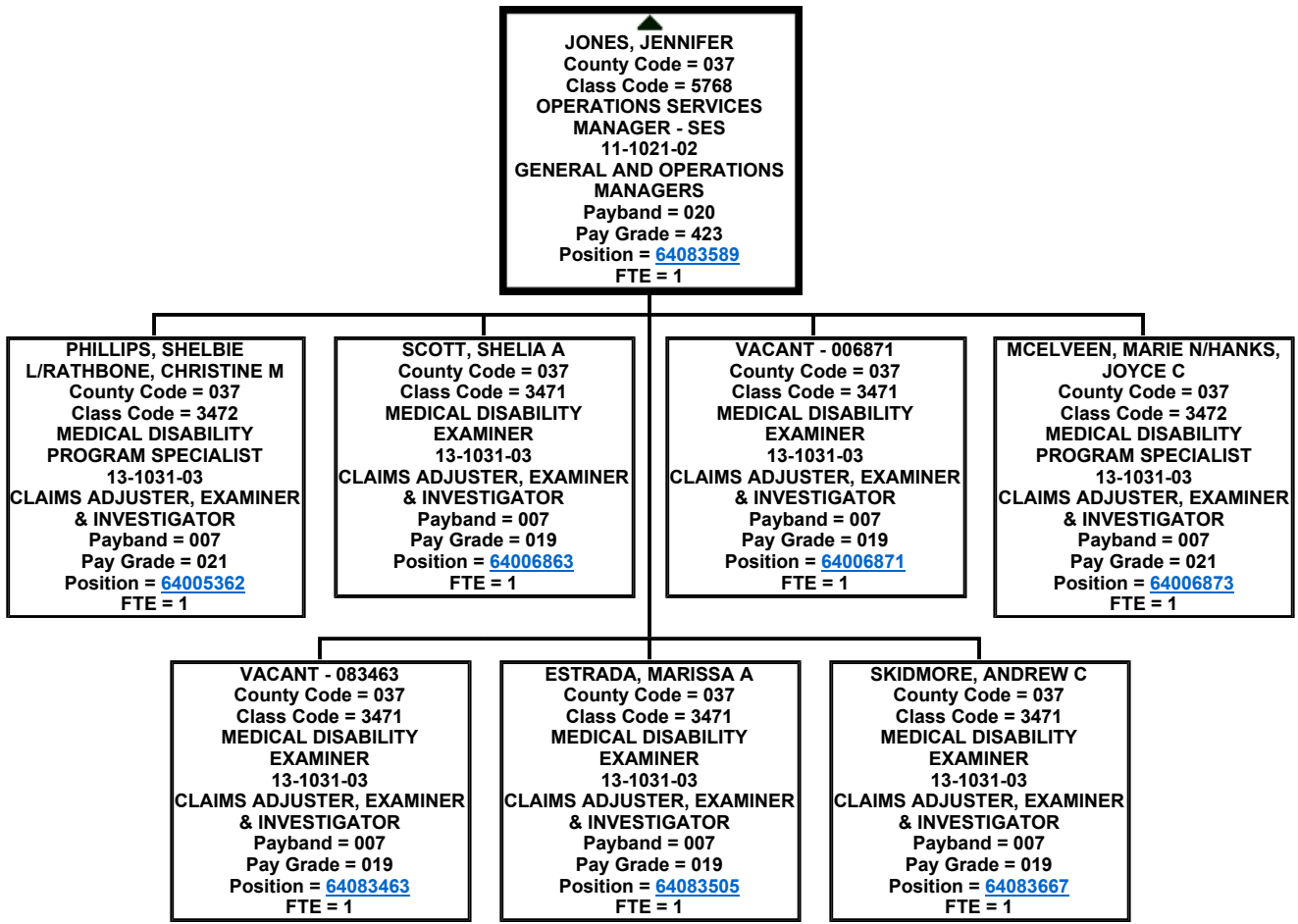
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OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64085790](#)
FTE = 1





COLEY, AMBER D/NOWLIN,
ABIGAIL K/ROBINSON,
WENDELYN
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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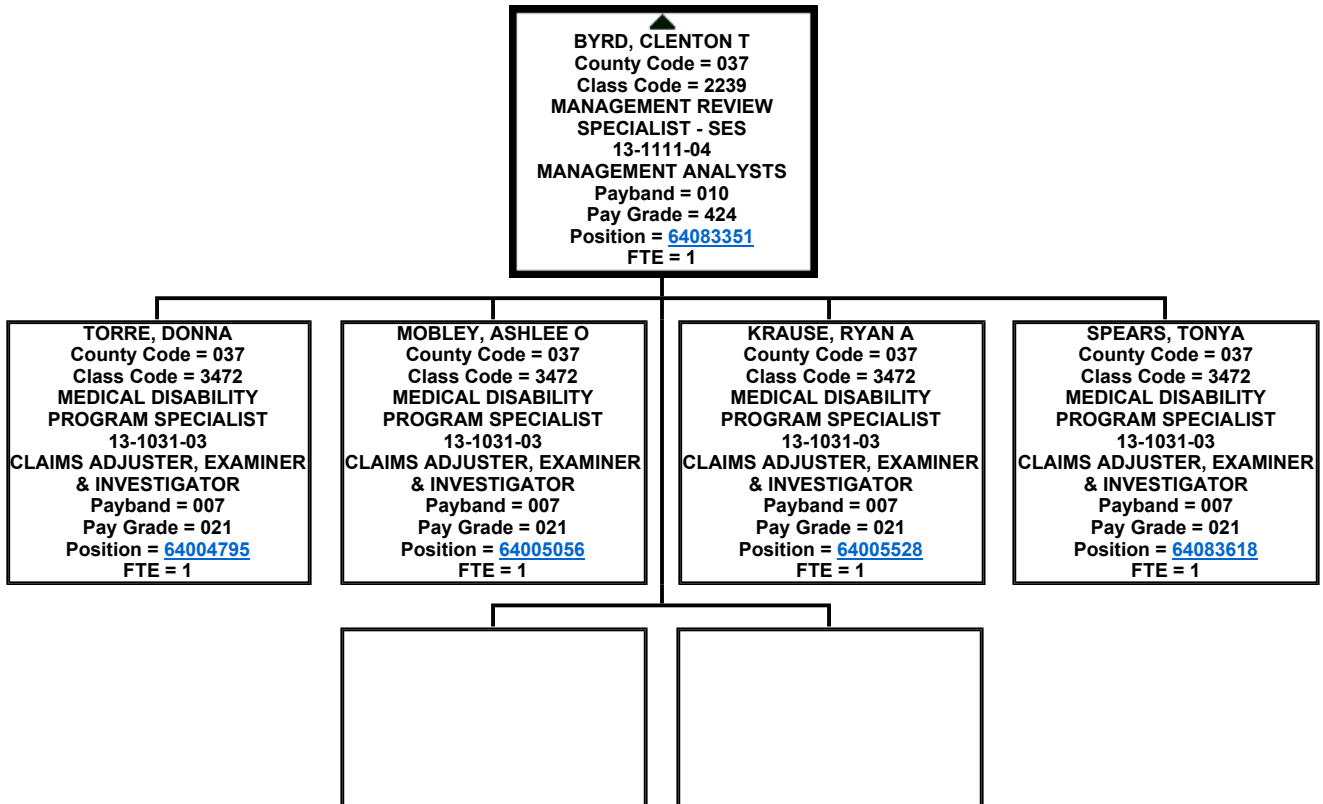
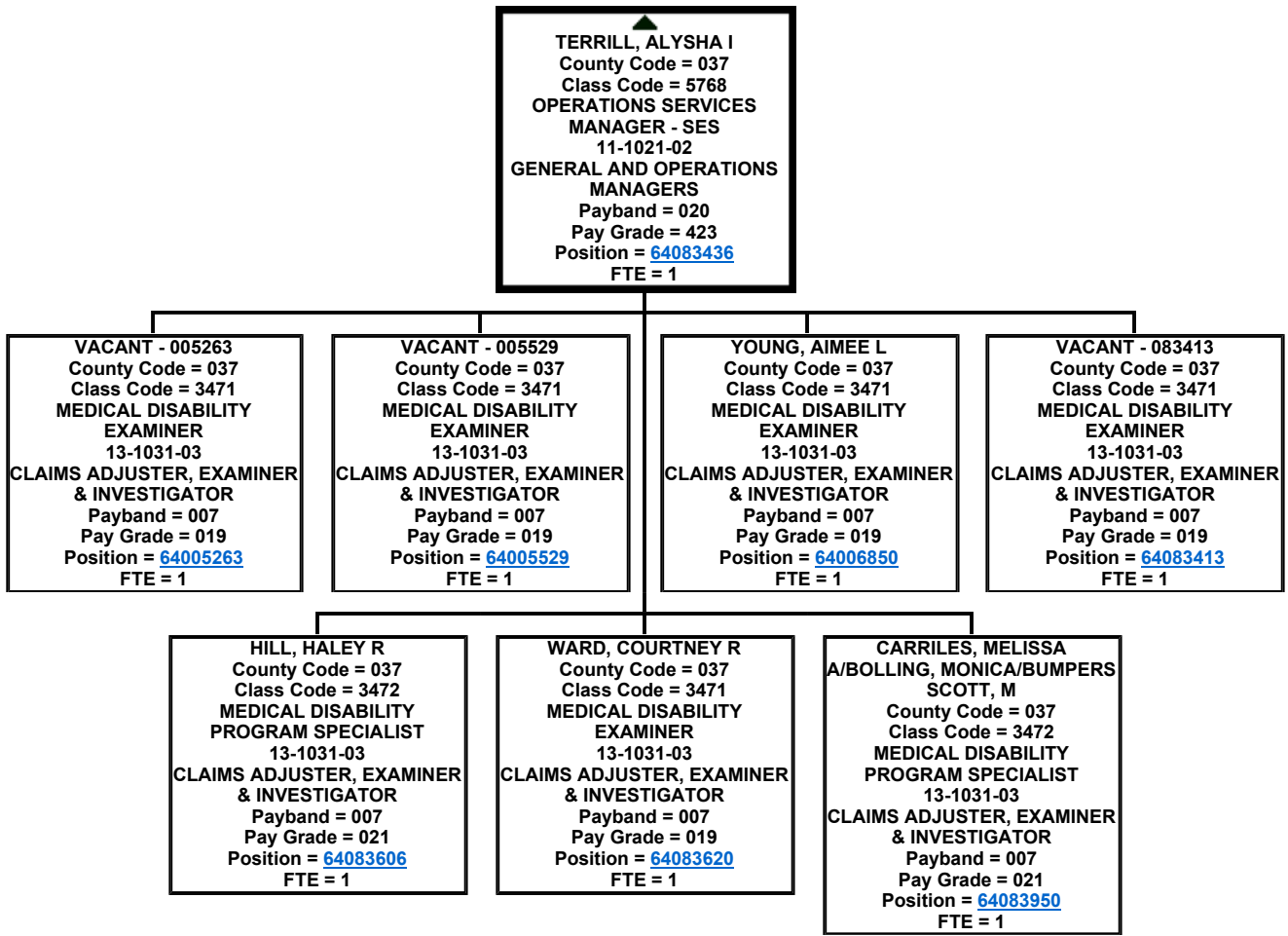
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County Code = 037
Class Code = 3472
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085795](#)
FTE = 1



REUTER, ANDREA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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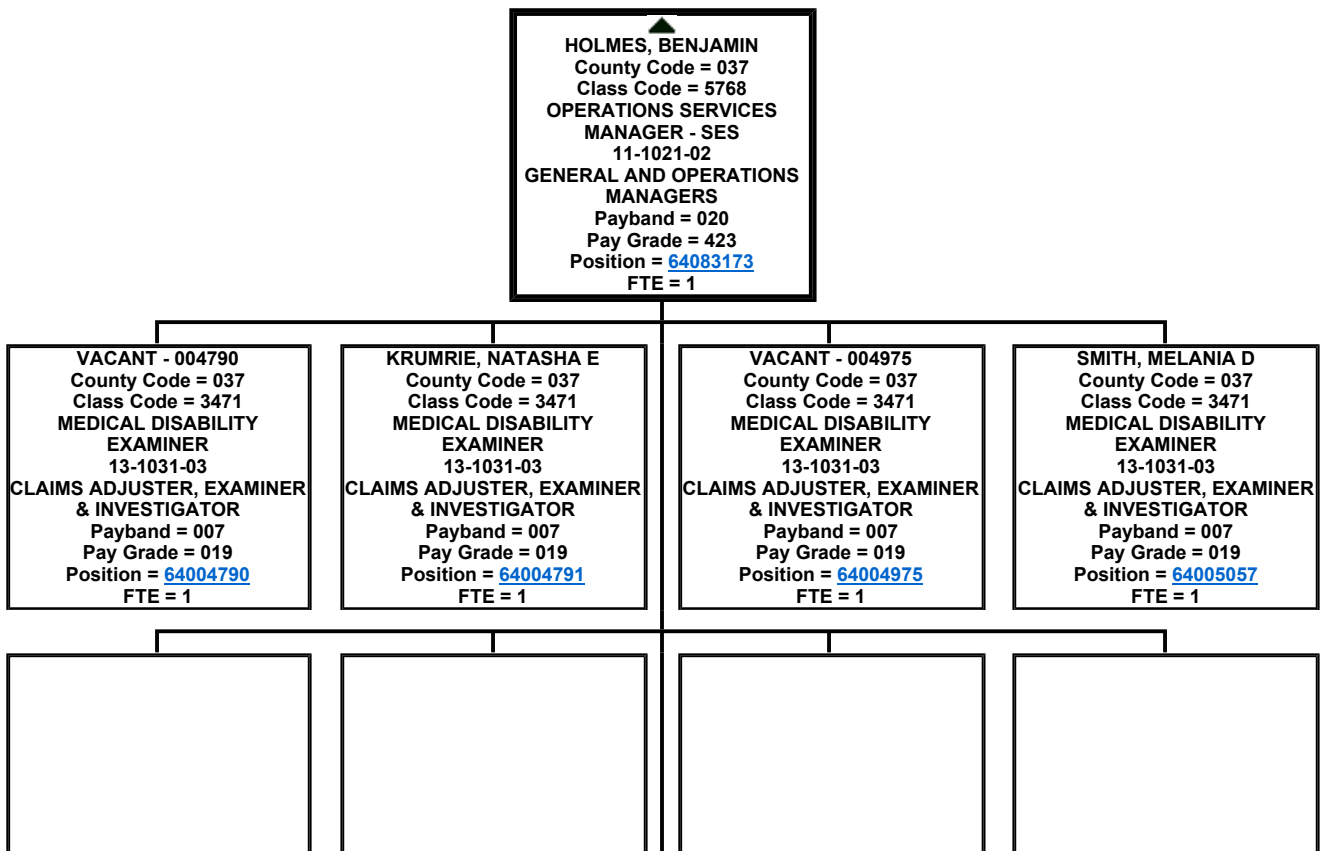
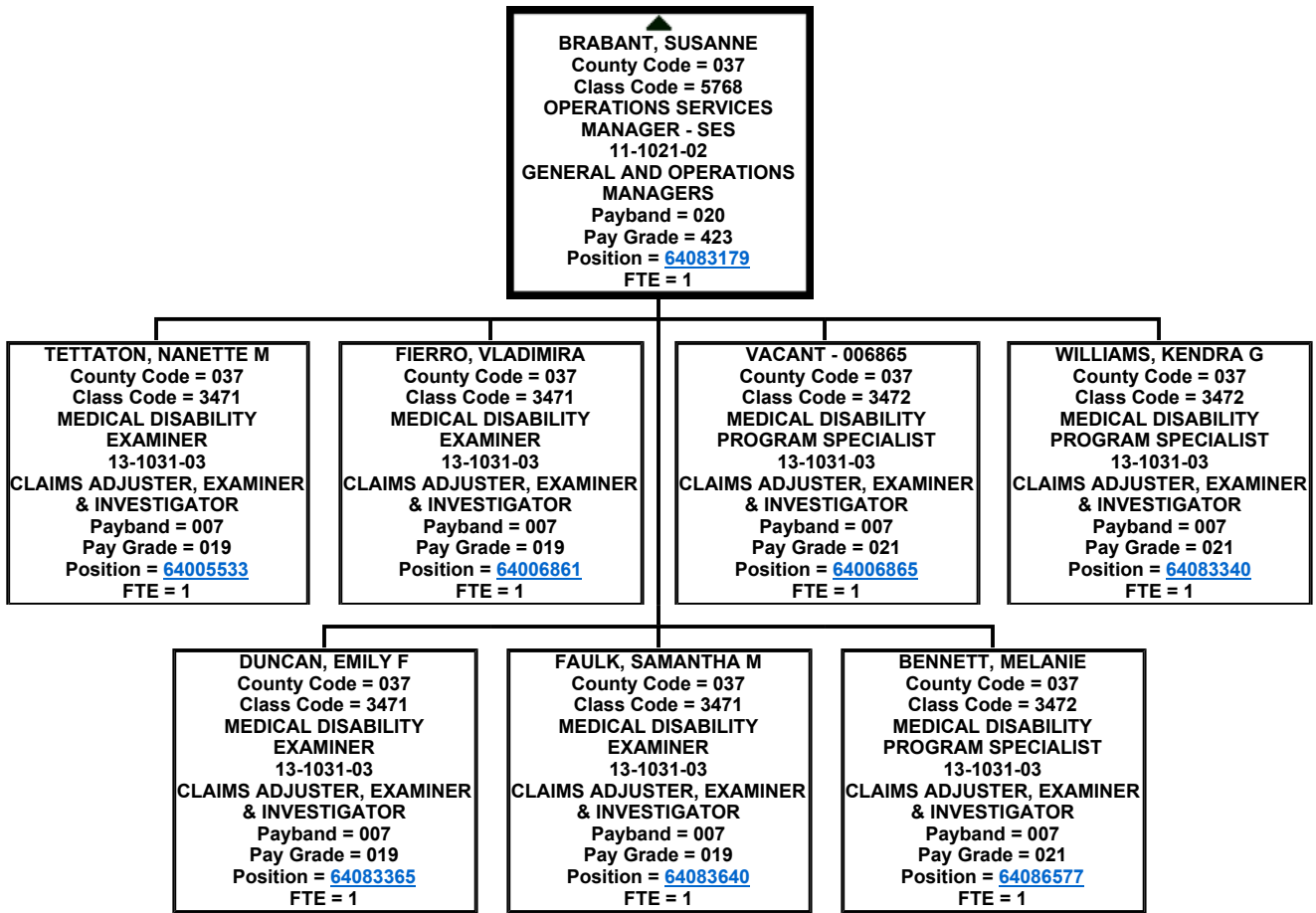
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EXAMINER
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CLAIMS ADJUSTER, EXAMINER
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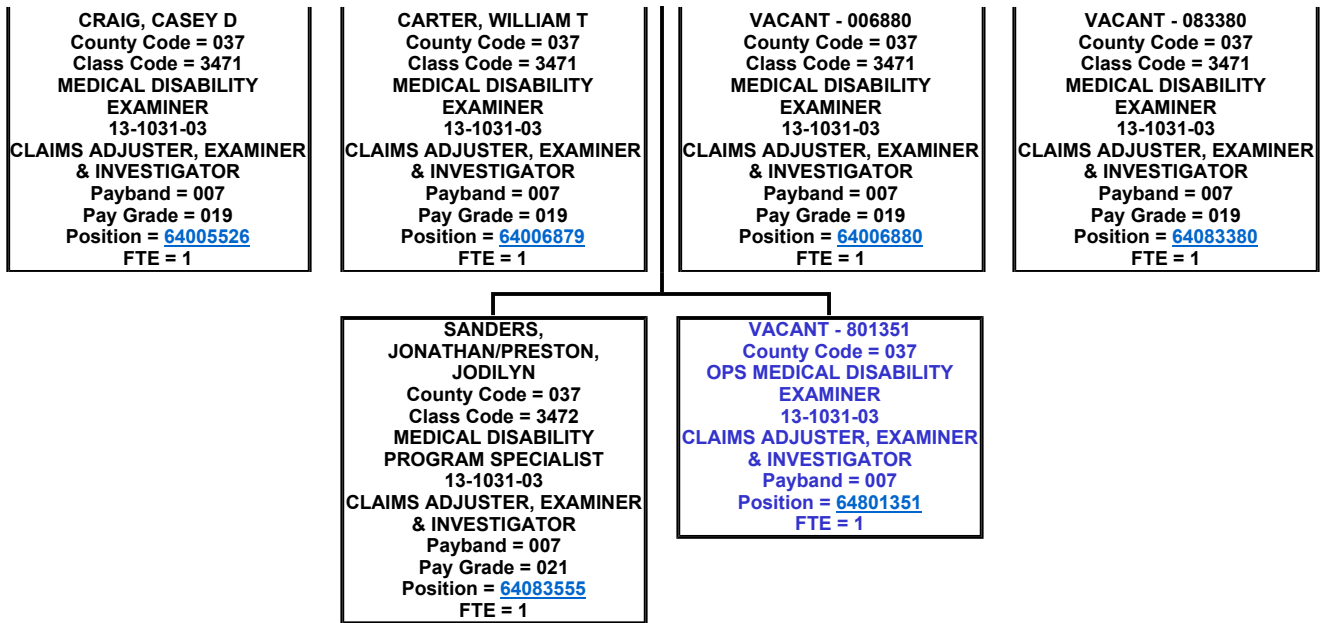
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EXAMINER
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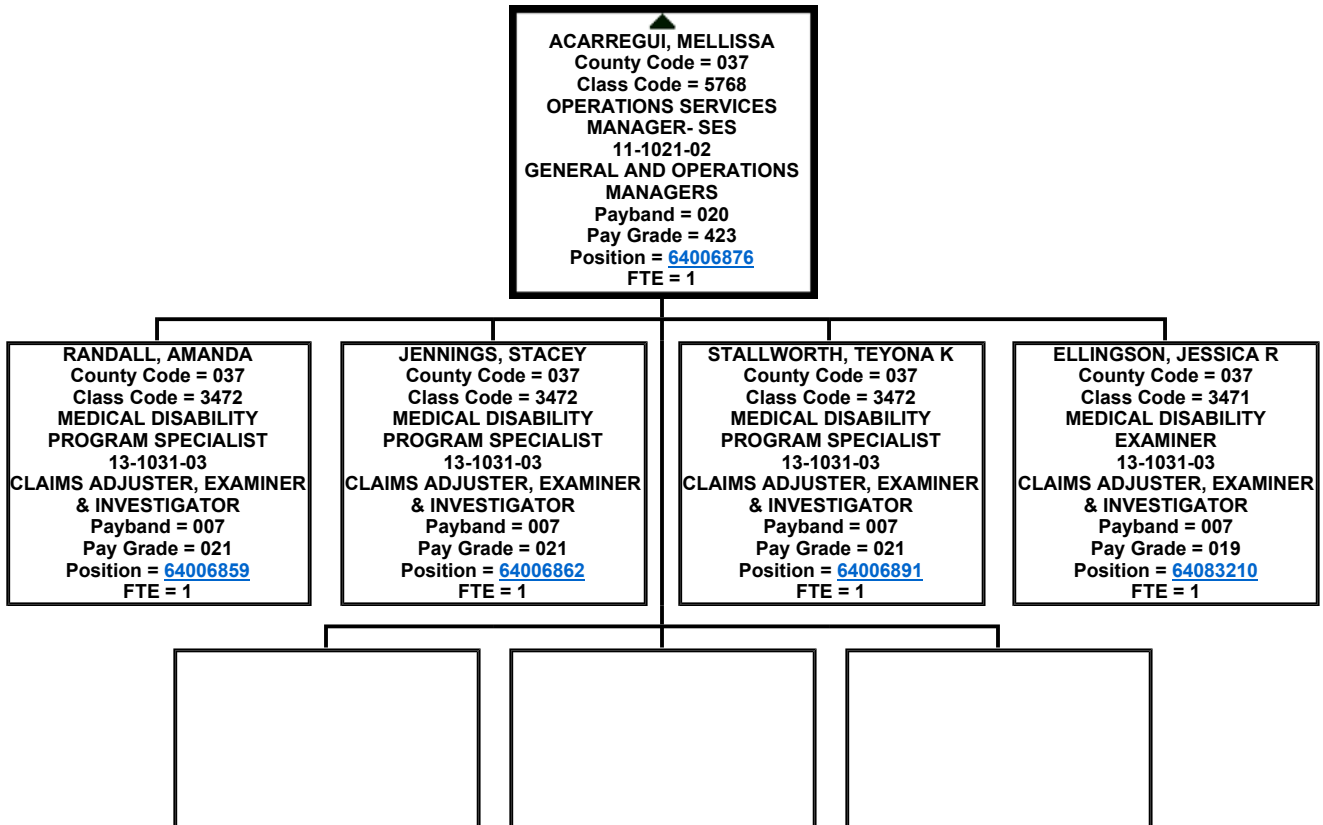
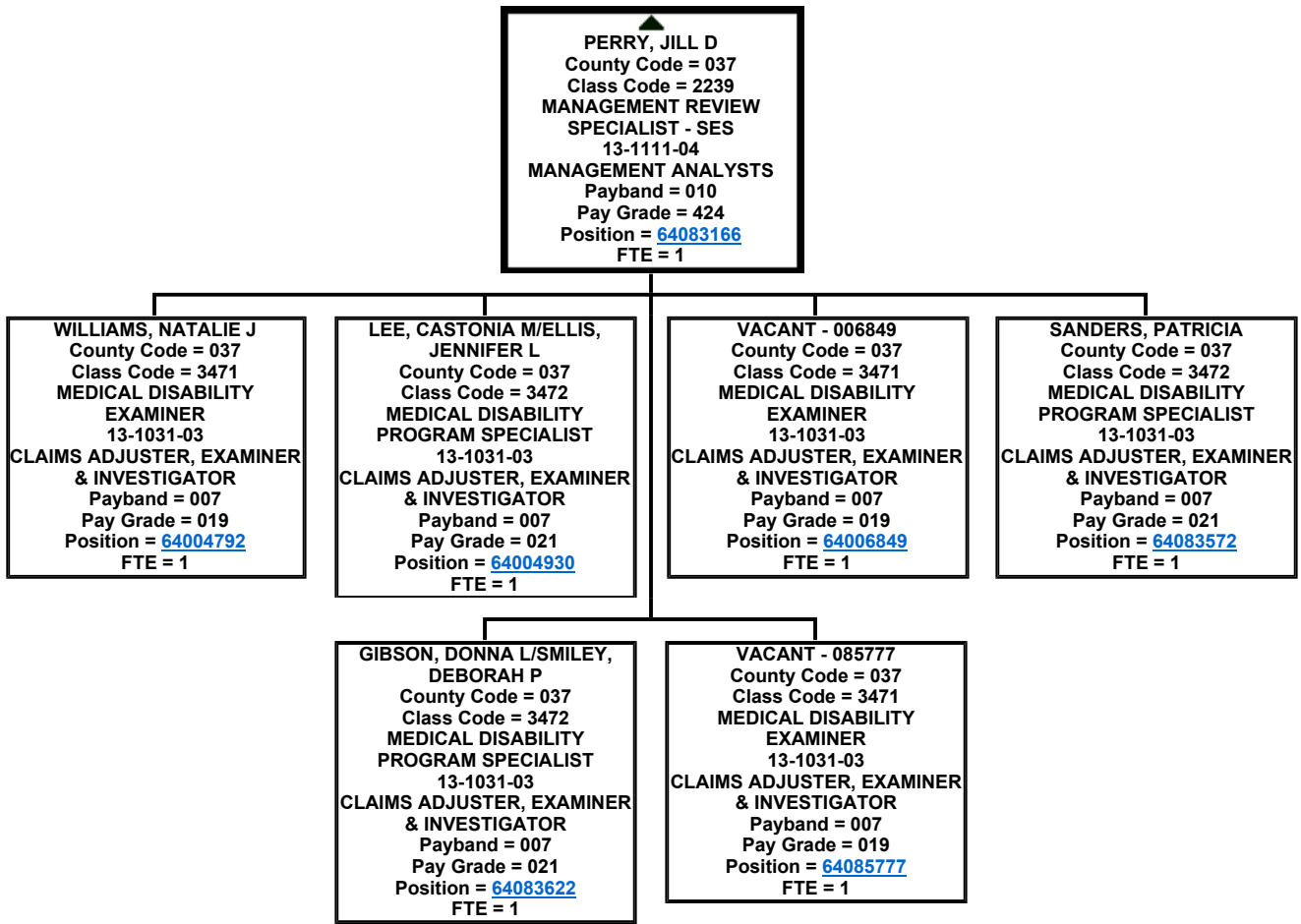


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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083691](#)
FTE = 1

MEGELA, KURT J
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083703](#)
FTE = 1



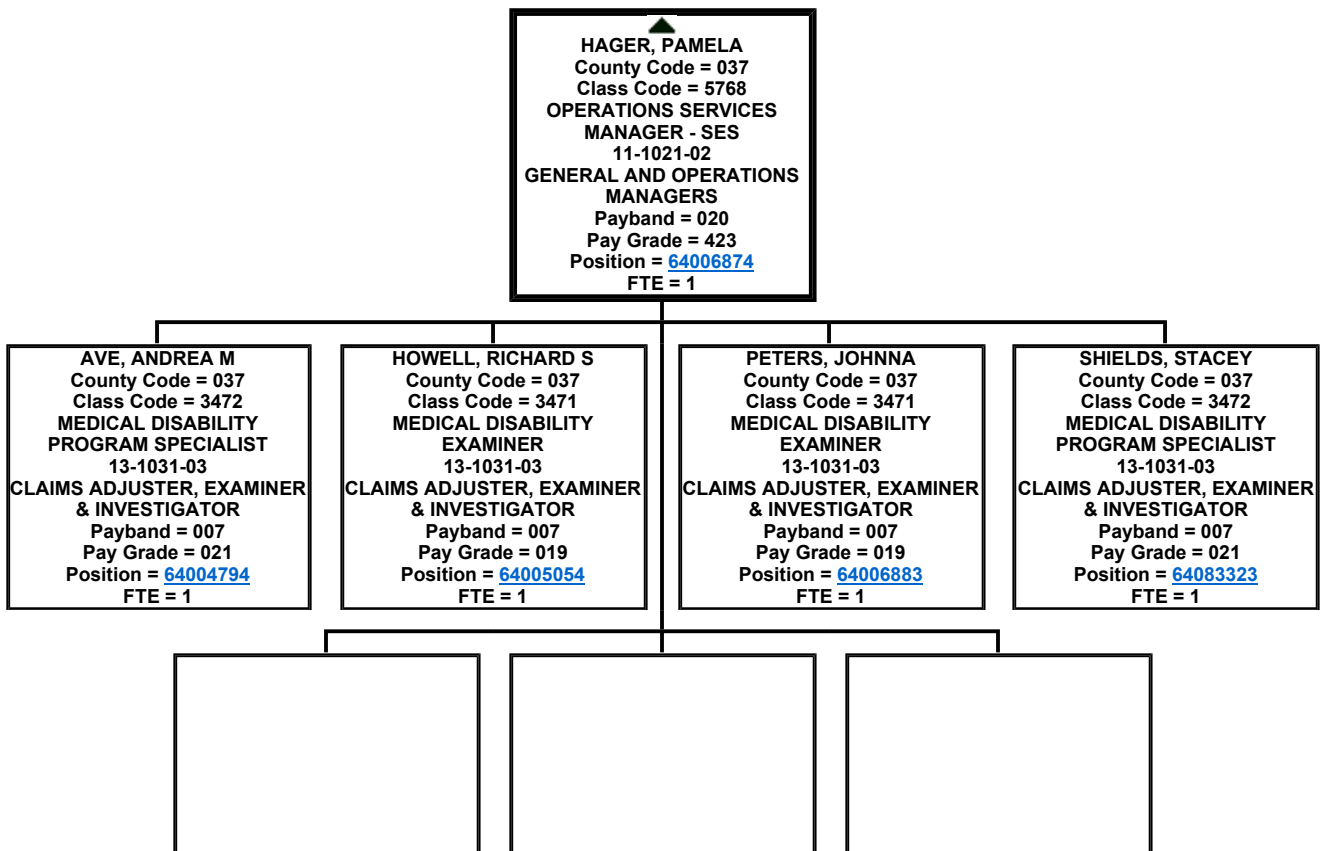
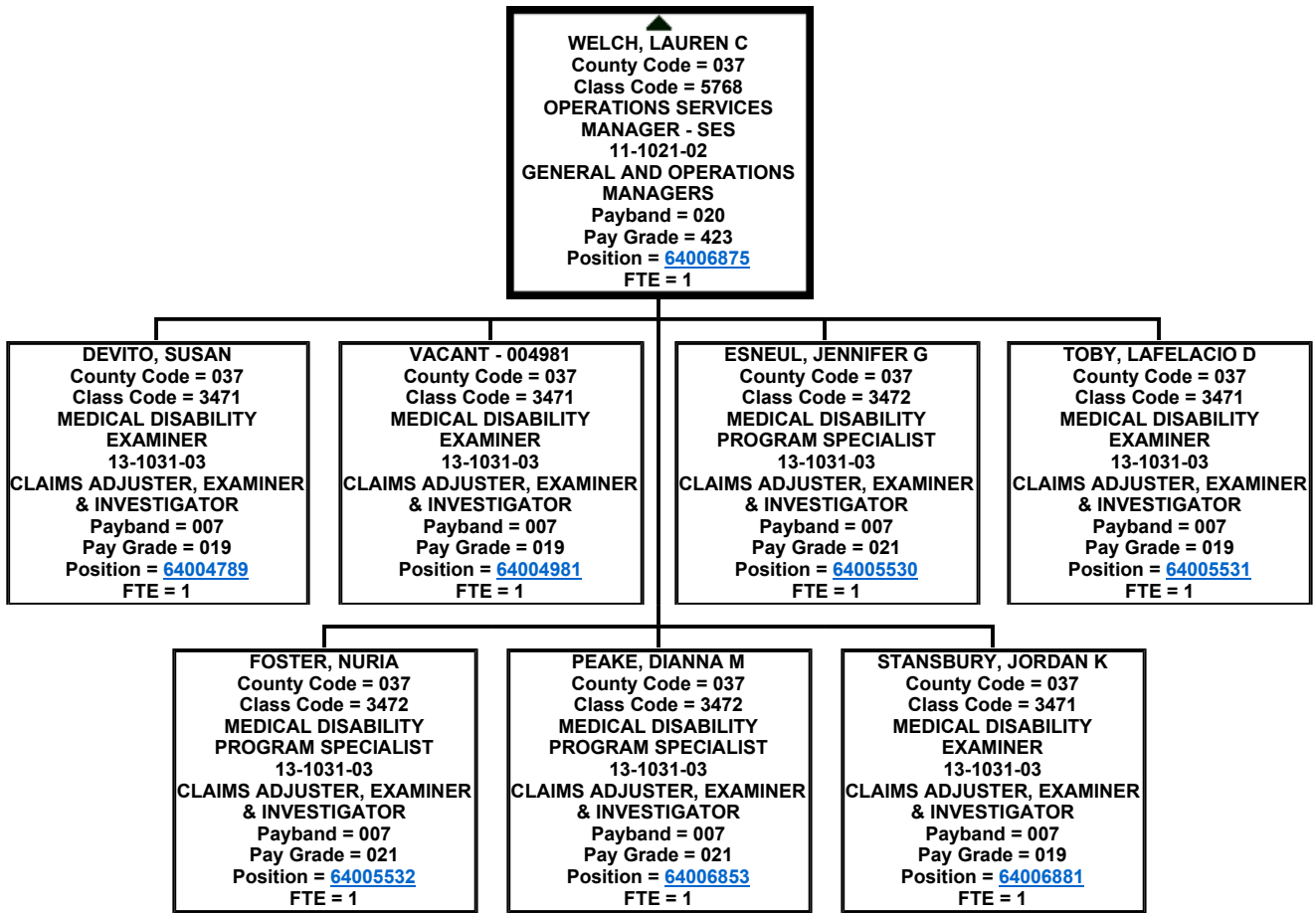




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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083360](#)
FTE = 1

BOOKER, KIMBERLY L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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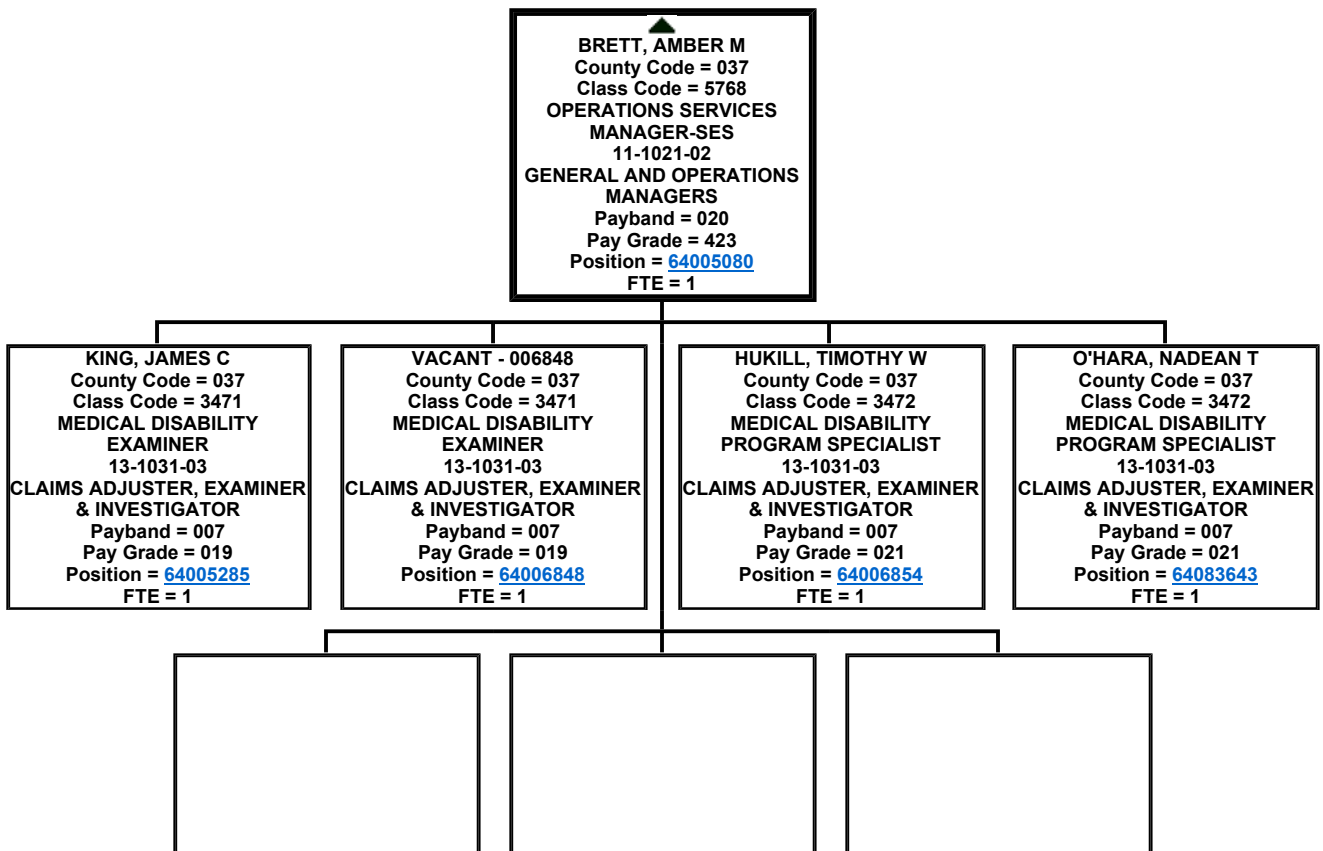
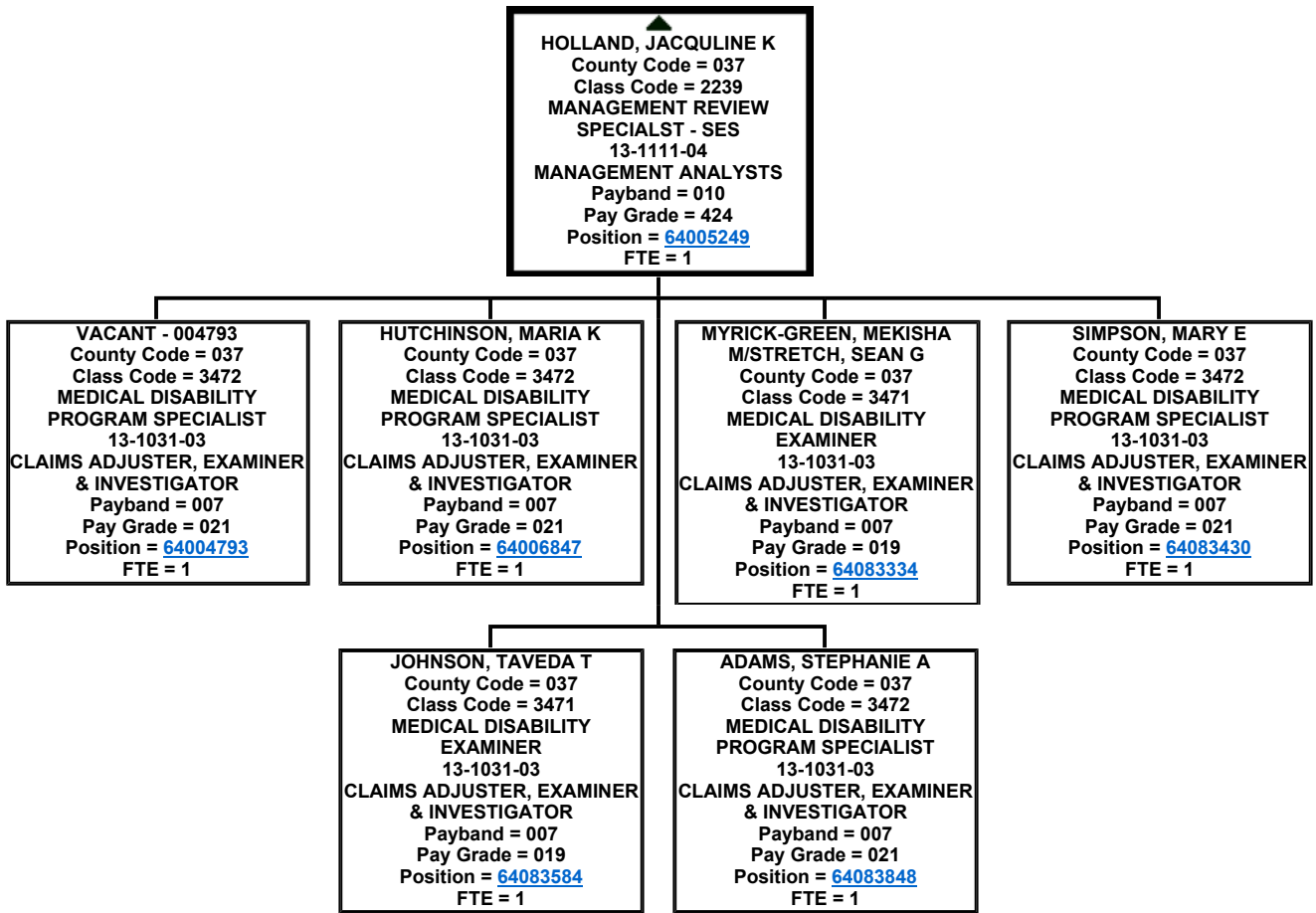
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086574](#)
FTE = 1



SUMMERS, NANCY
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083358](#)
FTE = 1

NUTTER, DALE E
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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Pay Grade = 021
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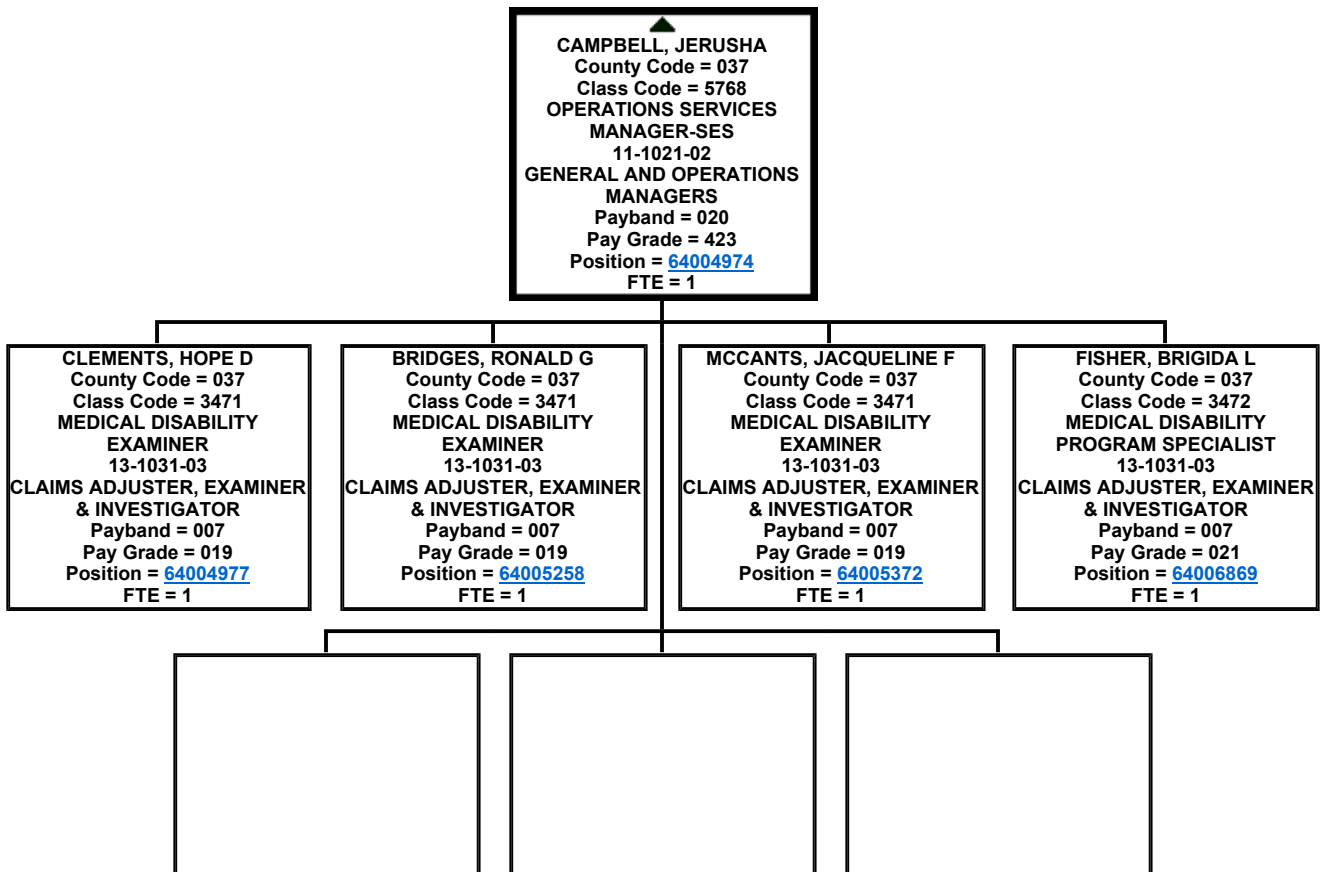
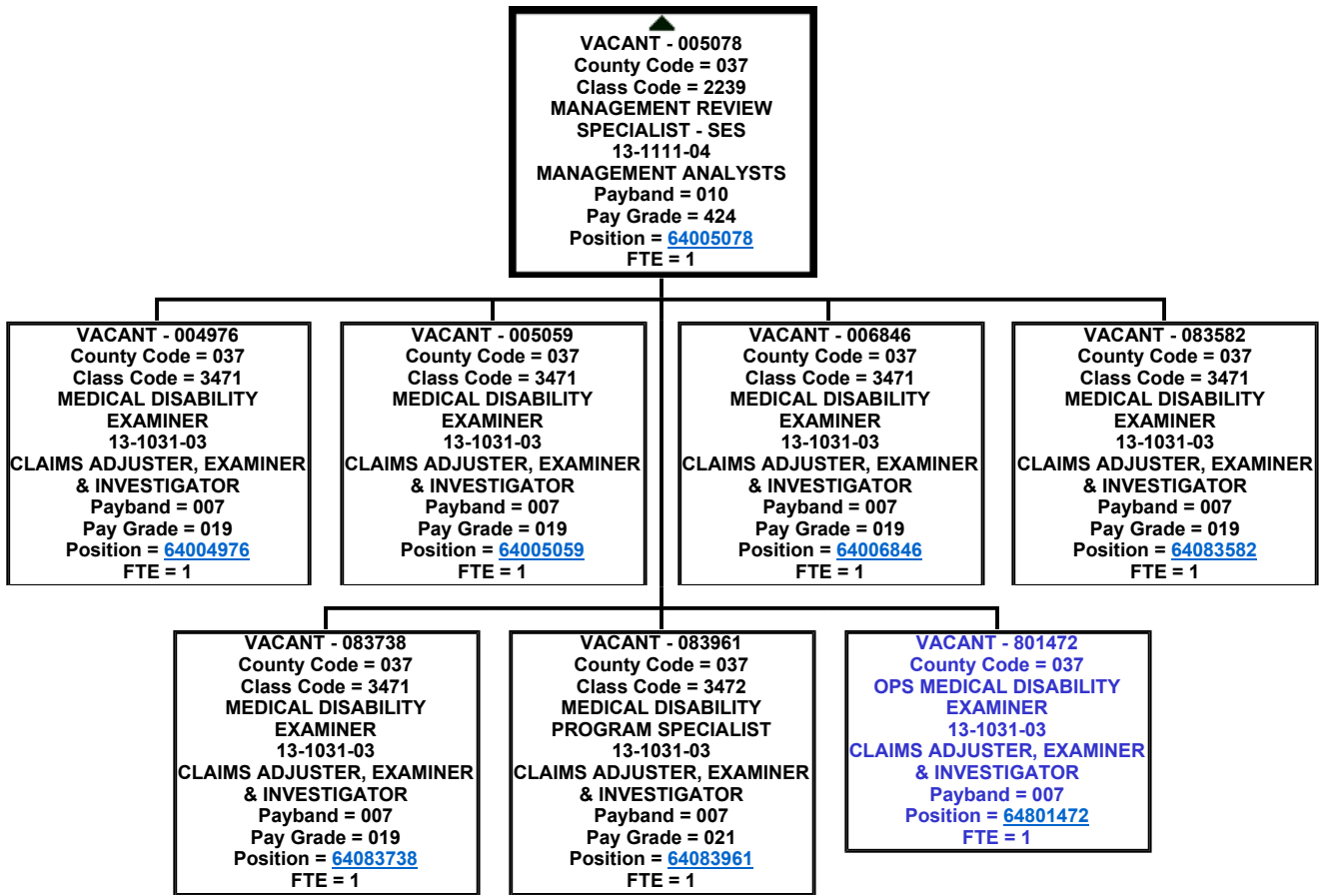
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083729](#)
FTE = 1



CROAZZO, JENNIFER G
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083650](#)
FTE = 1

VAUGHAN, SEASON E
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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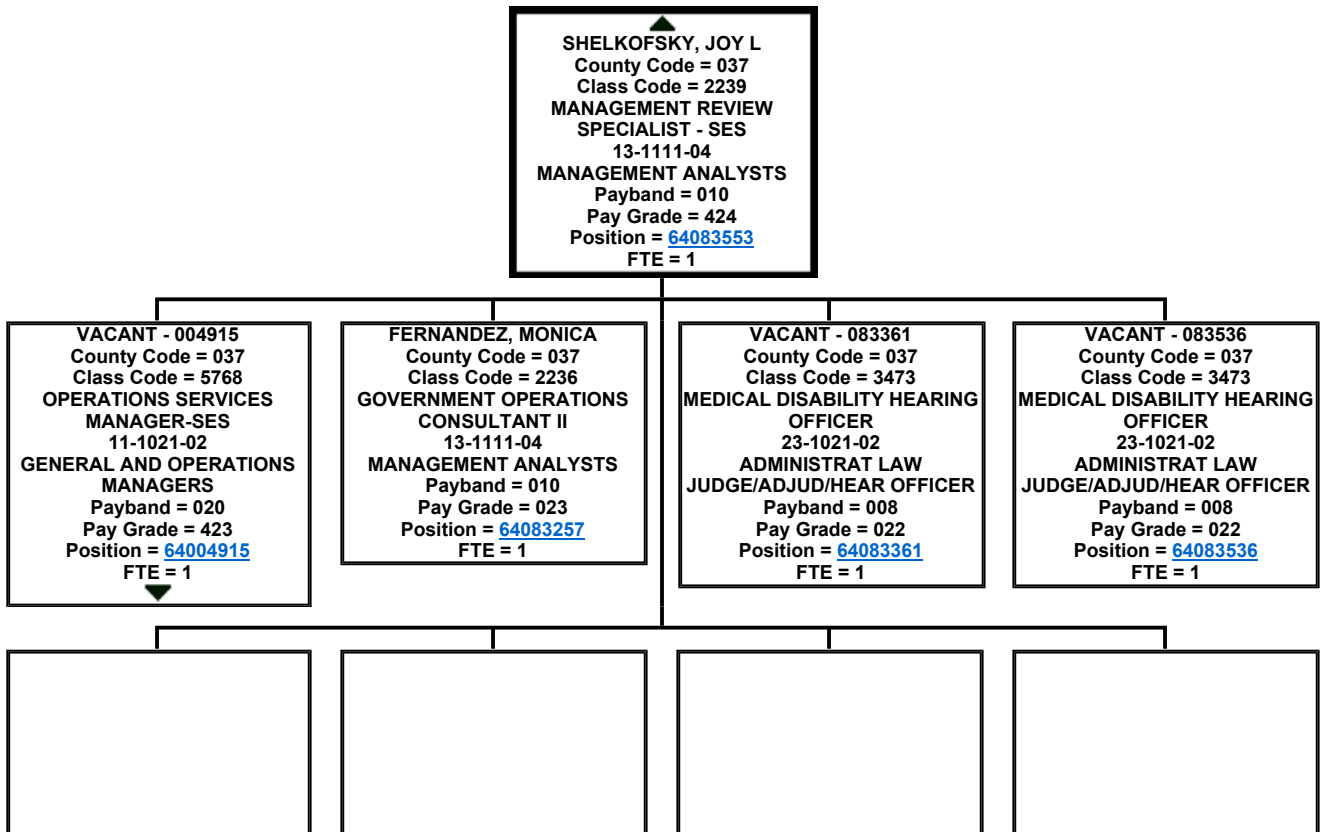
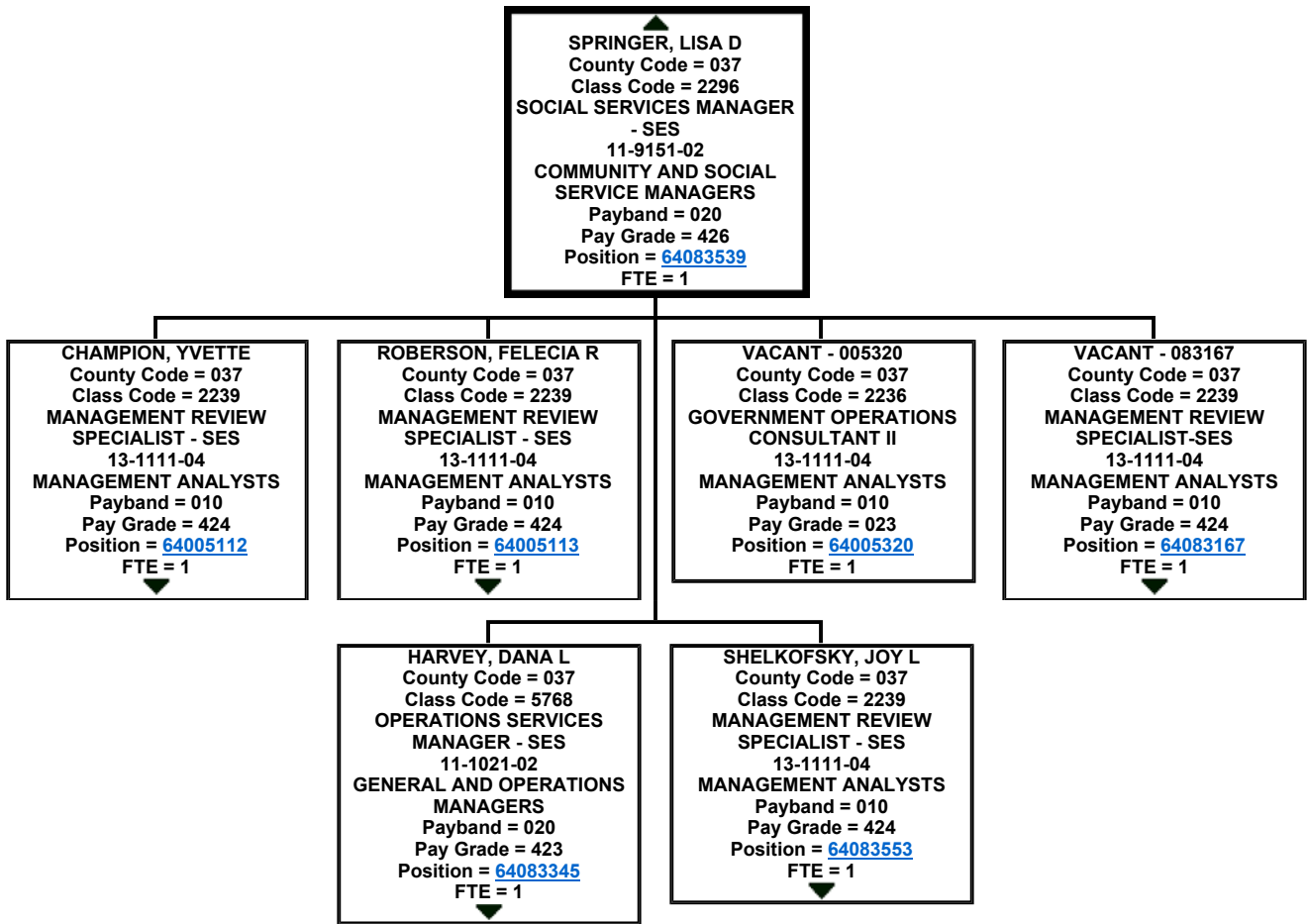
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County Code = 037
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086580](#)
FTE = 1



PATTERSON, MELODY S
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64006870](#)
FTE = 1

VACANT - 083610
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083610](#)
FTE = 1

MEAD, STACIE R
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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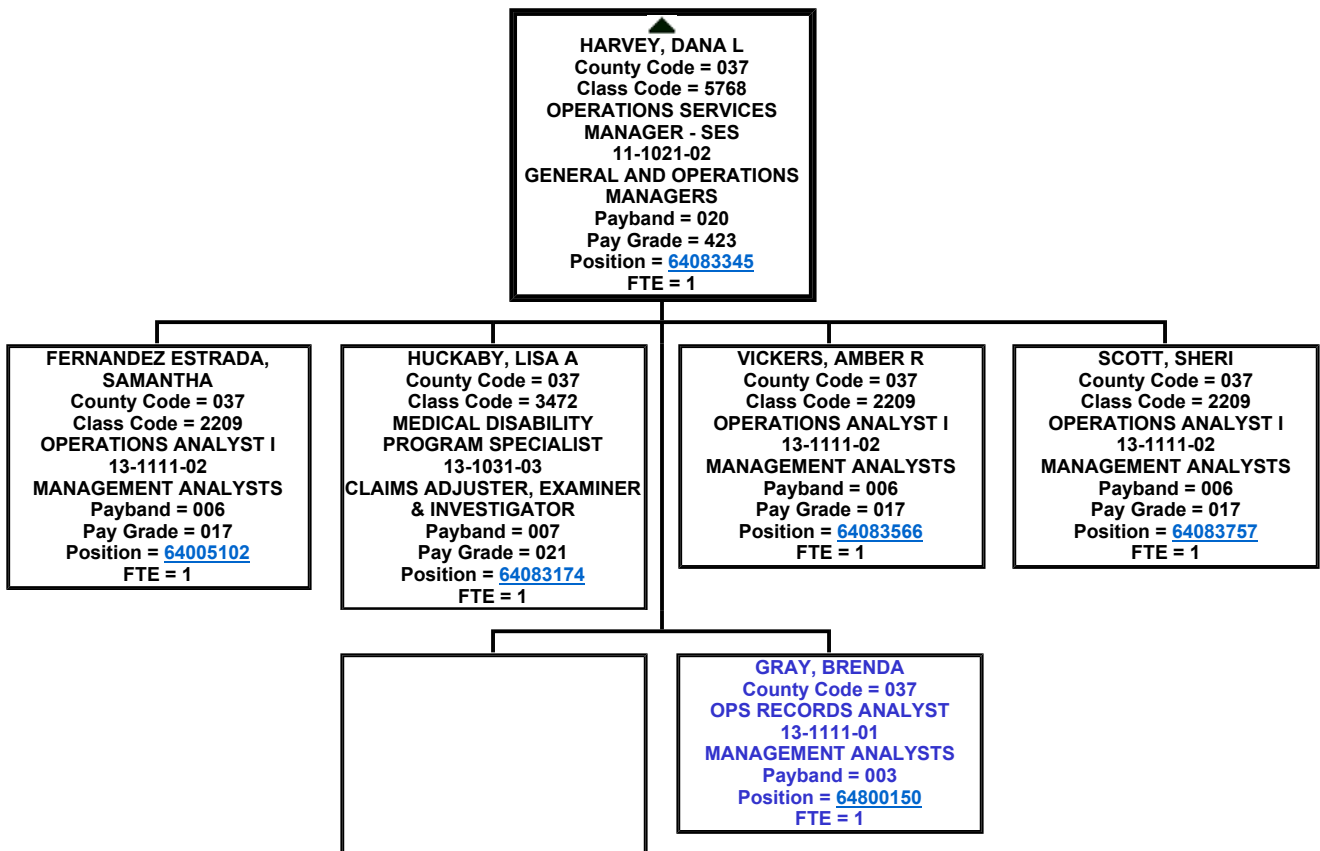
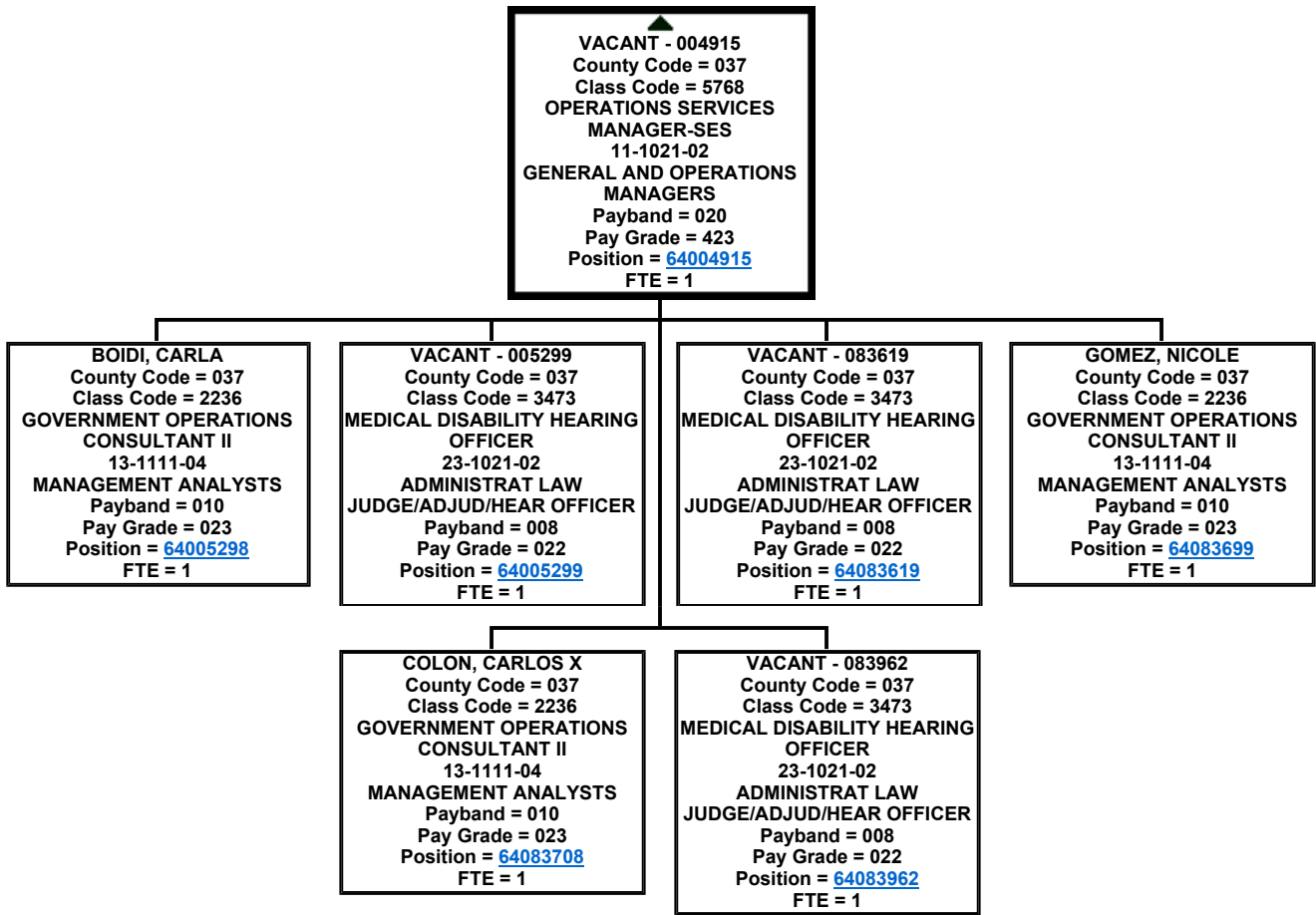


SMITH, AMANDA M
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Class Code = 2236
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CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
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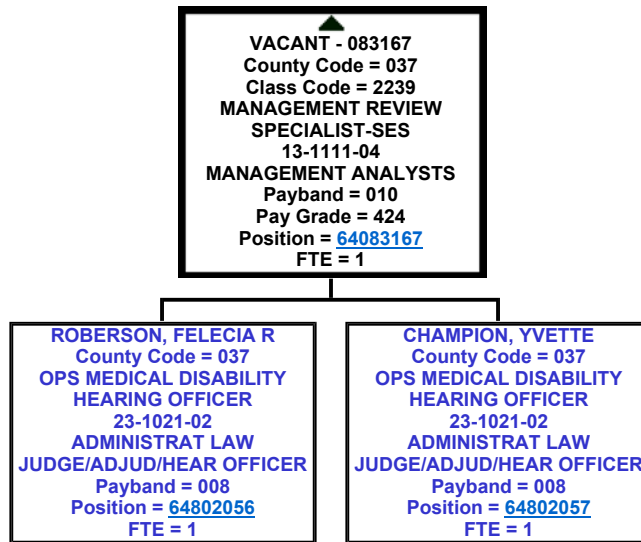
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County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
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Pay Grade = 023
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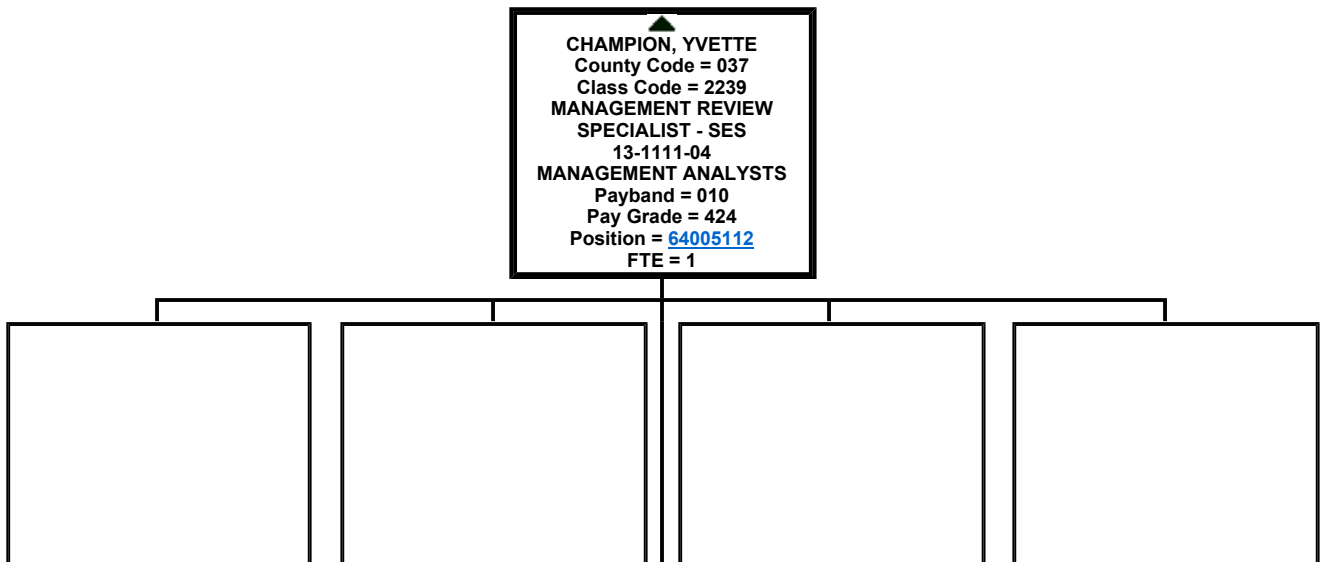
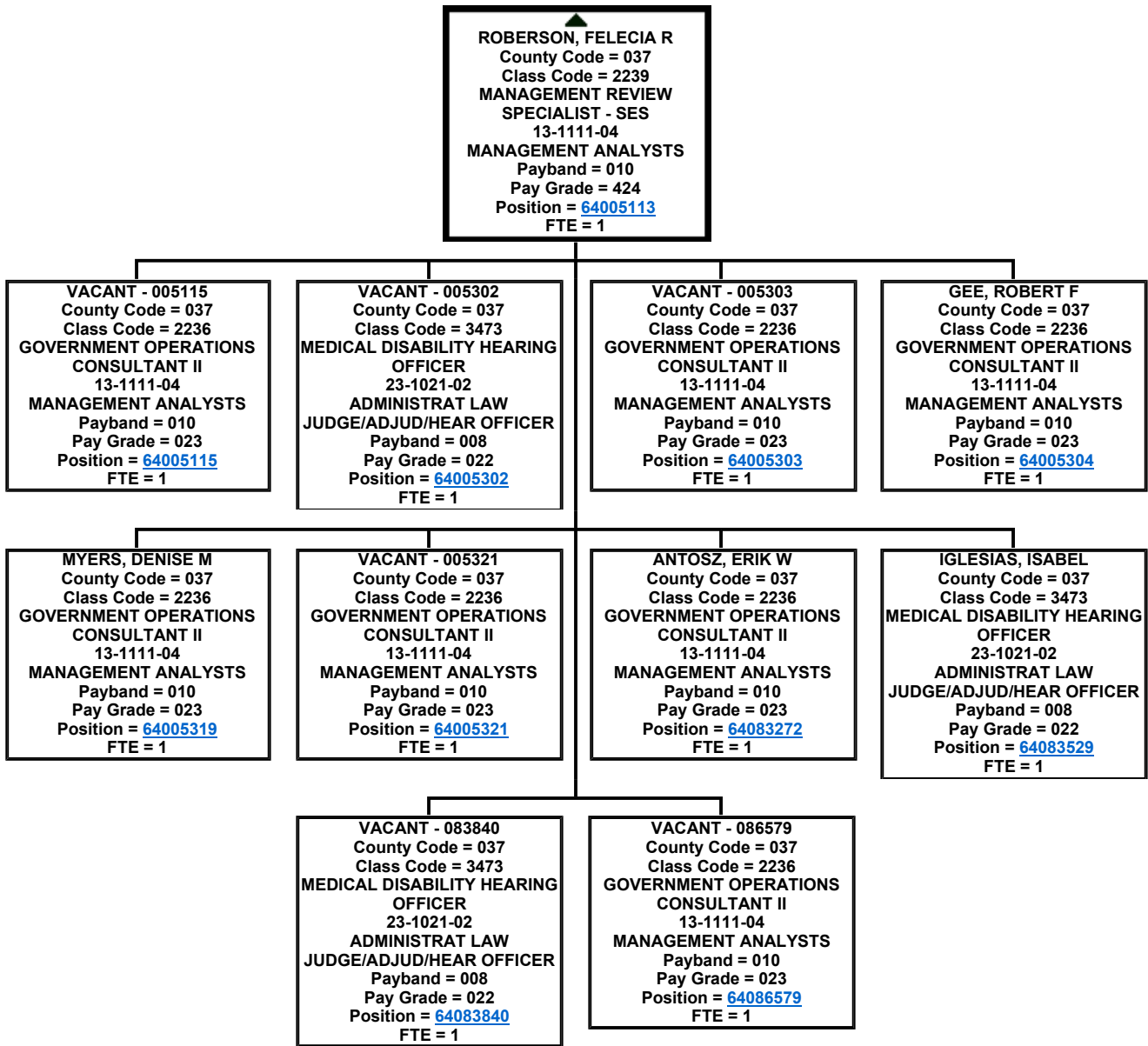
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Class Code = 2236
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CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
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Pay Grade = 023
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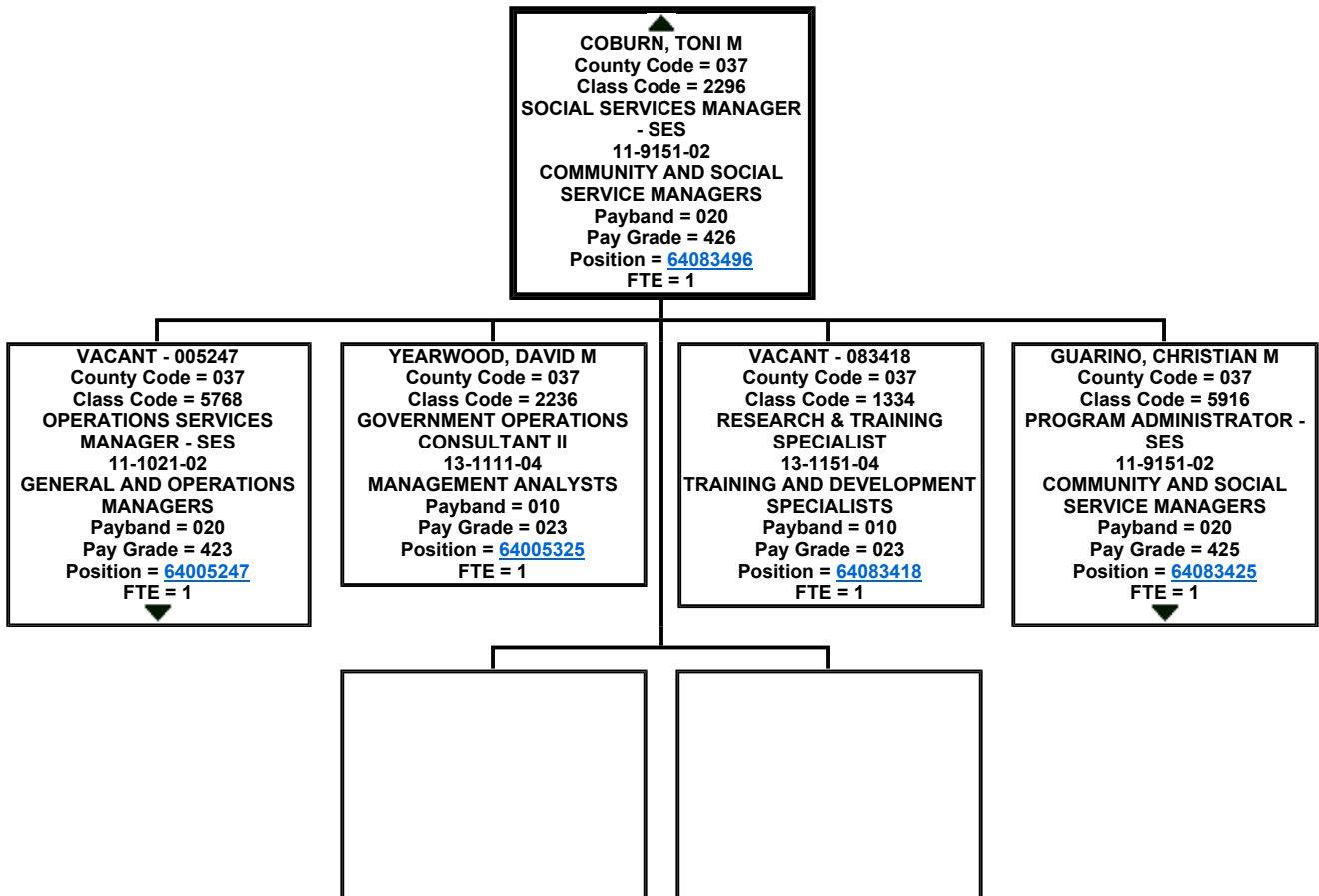
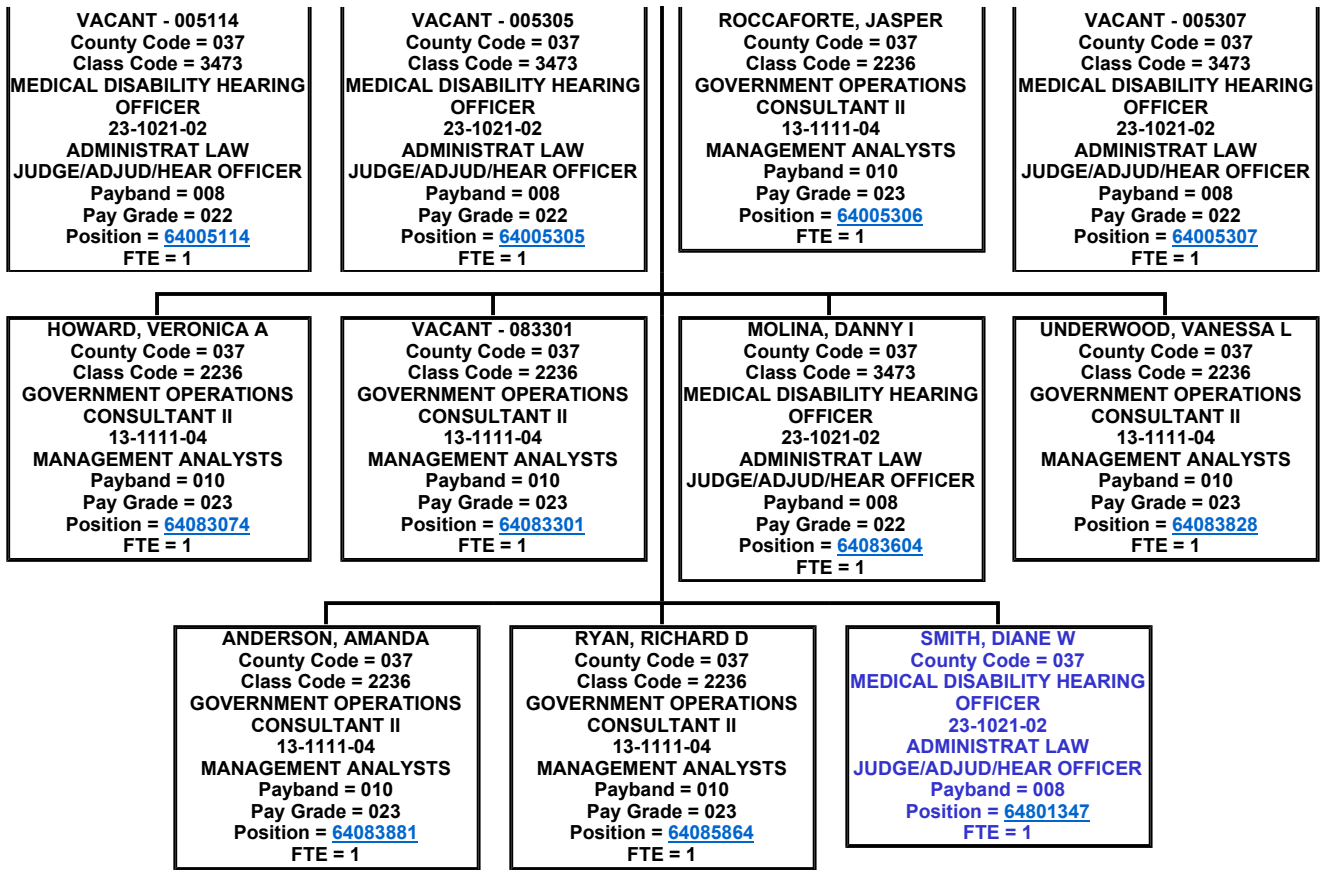
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County Code = 037
OPS MEDICAL DISABILITY
HEARING OFFICER
23-1021-02
ADMINISTRAT LAW
JUDGE/ADJUD/HEAR OFFICER
Payband = 008
Position = [64802063](#)
FTE = 1



WEBB, TINA M
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64083940](#)
FTE = 1







FLEMING, TERESA A
 County Code = 037
 Class Code = 0709
 ADMINISTRATIVE ASSISTANT I
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 015
 Position = [64083428](#)
 FTE = 1

STRAIN, RONALD
 County Code = 037
 Class Code = 3481
 MEDICAL DISABILITY PROF
 RELATIONS OFF
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 024
 Position = [64083490](#)
 FTE = 1

GUARINO, CHRISTIAN M
 County Code = 037
 Class Code = 5916
 PROGRAM ADMINISTRATOR -
 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64083425](#)
 FTE = 1

HENNING, CHRISTOPHER
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64005322](#)
 FTE = 1

VACANT - 005323
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64005323](#)
 FTE = 1

HODGES, PATRICIA M/HAWK,
 RHONDA J
 County Code = 037
 Class Code = 2239
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 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
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 Pay Grade = 424
 Position = [64005342](#)
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LICHTWARD, SABRINA
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 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64083412](#)
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 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
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 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64083422](#)
 FTE = 1

COOK, CONSTANCE L
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
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 GENERAL AND OPERATIONS
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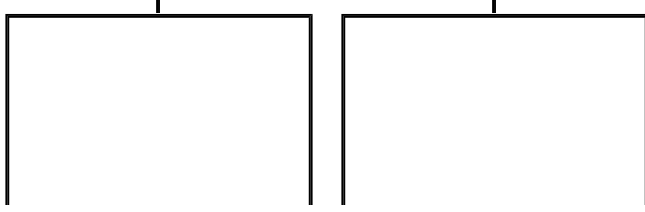
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 MANAGERS
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 Pay Grade = 423
 Position = [64083458](#)
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ELLIS, JENNIFER L
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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CONKLIN, JENNIFER L
 County Code = 037
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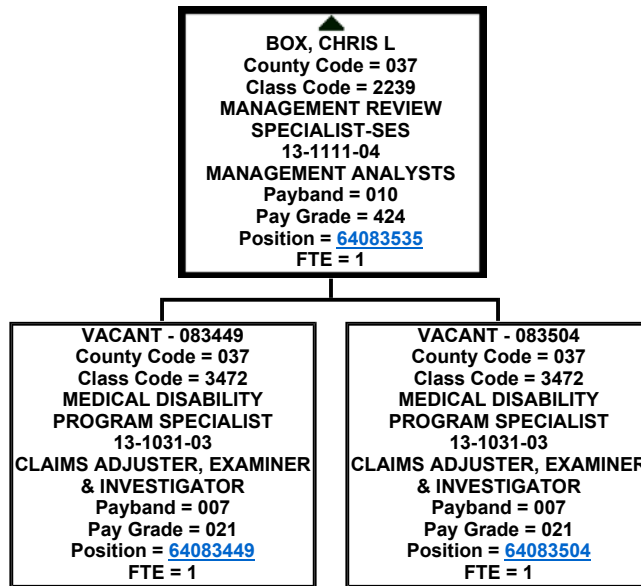
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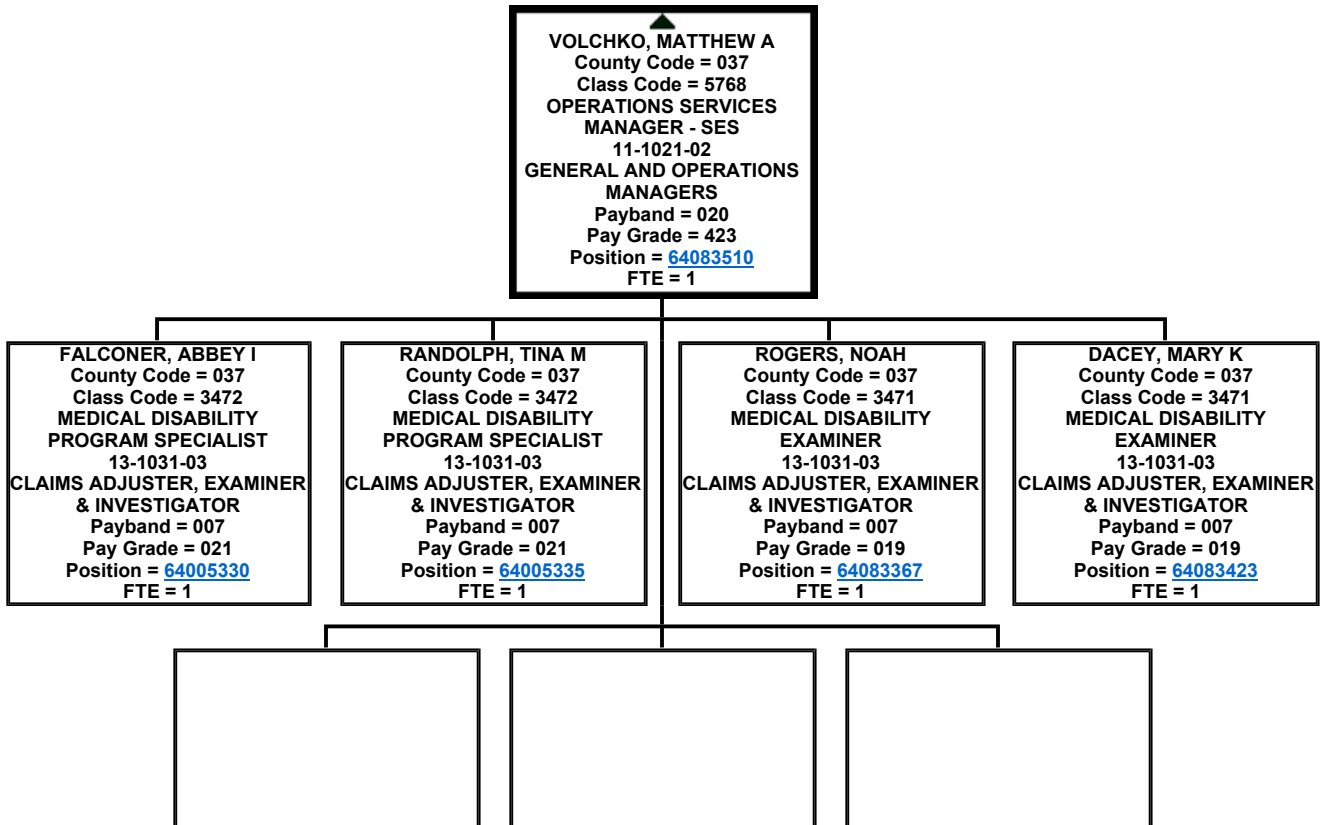
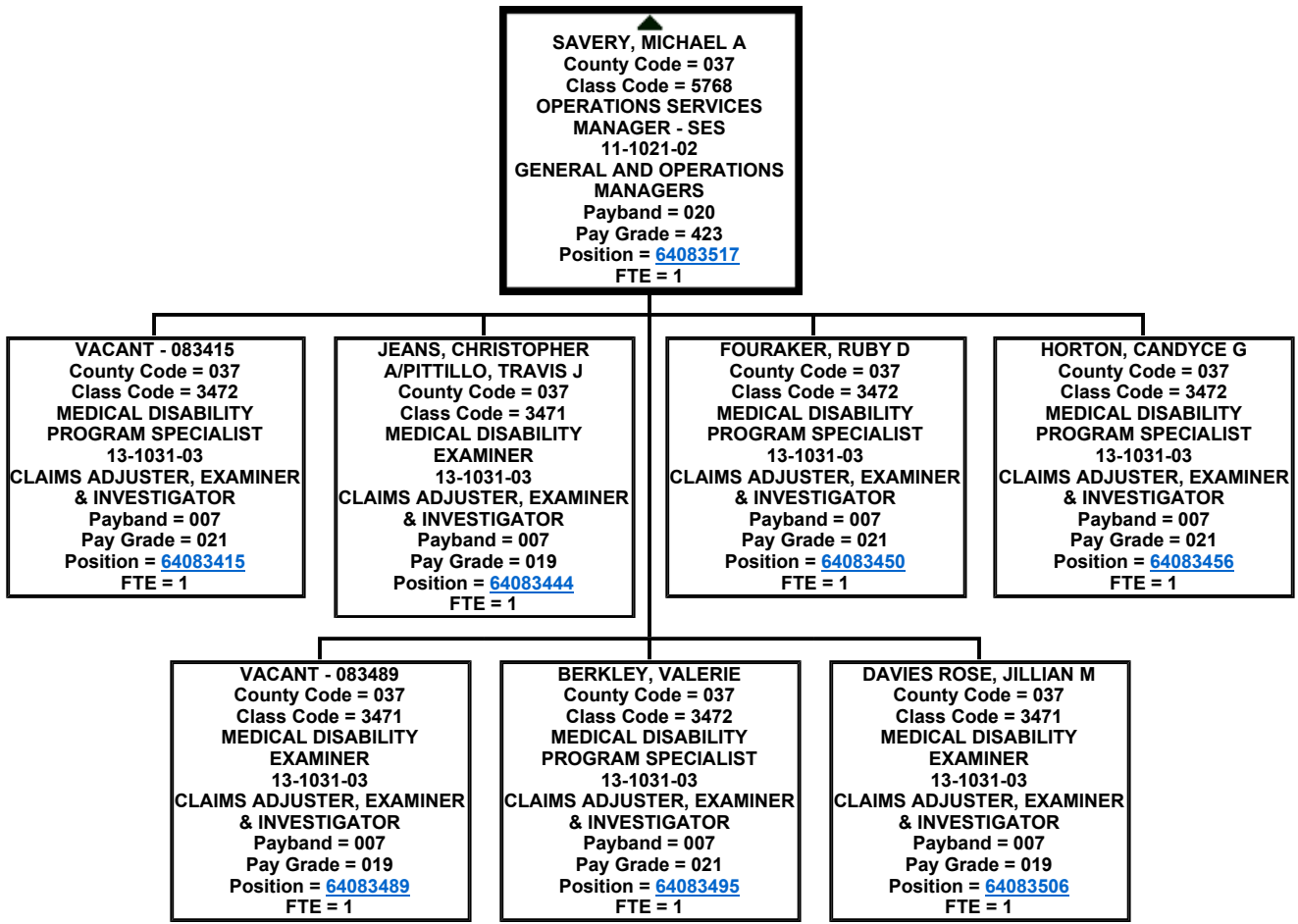
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 Pay Grade = 423
 Position = [64083510](#)
 FTE = 1



SAVERY, MICHAEL A
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64083517](#)
FTE = 1
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BOX, CHRIS L
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
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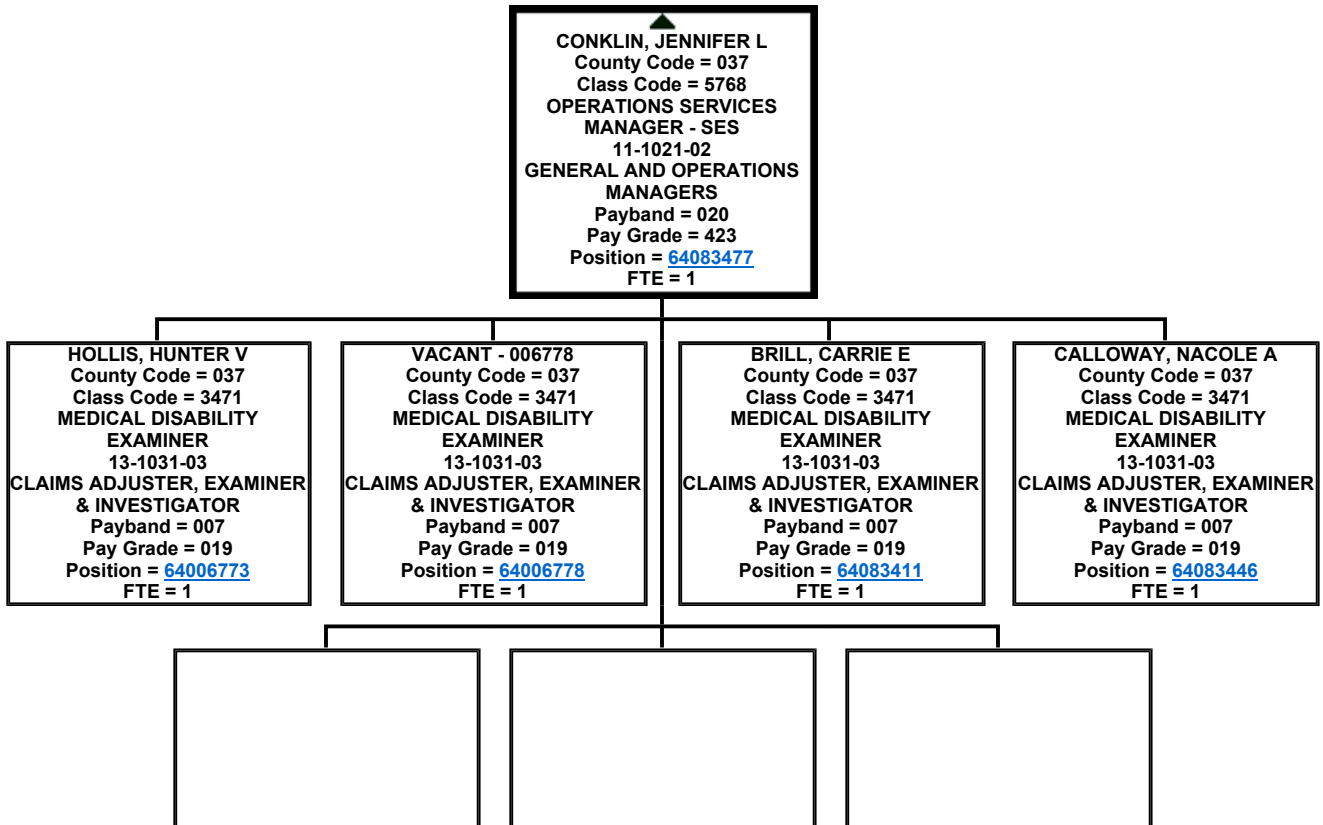
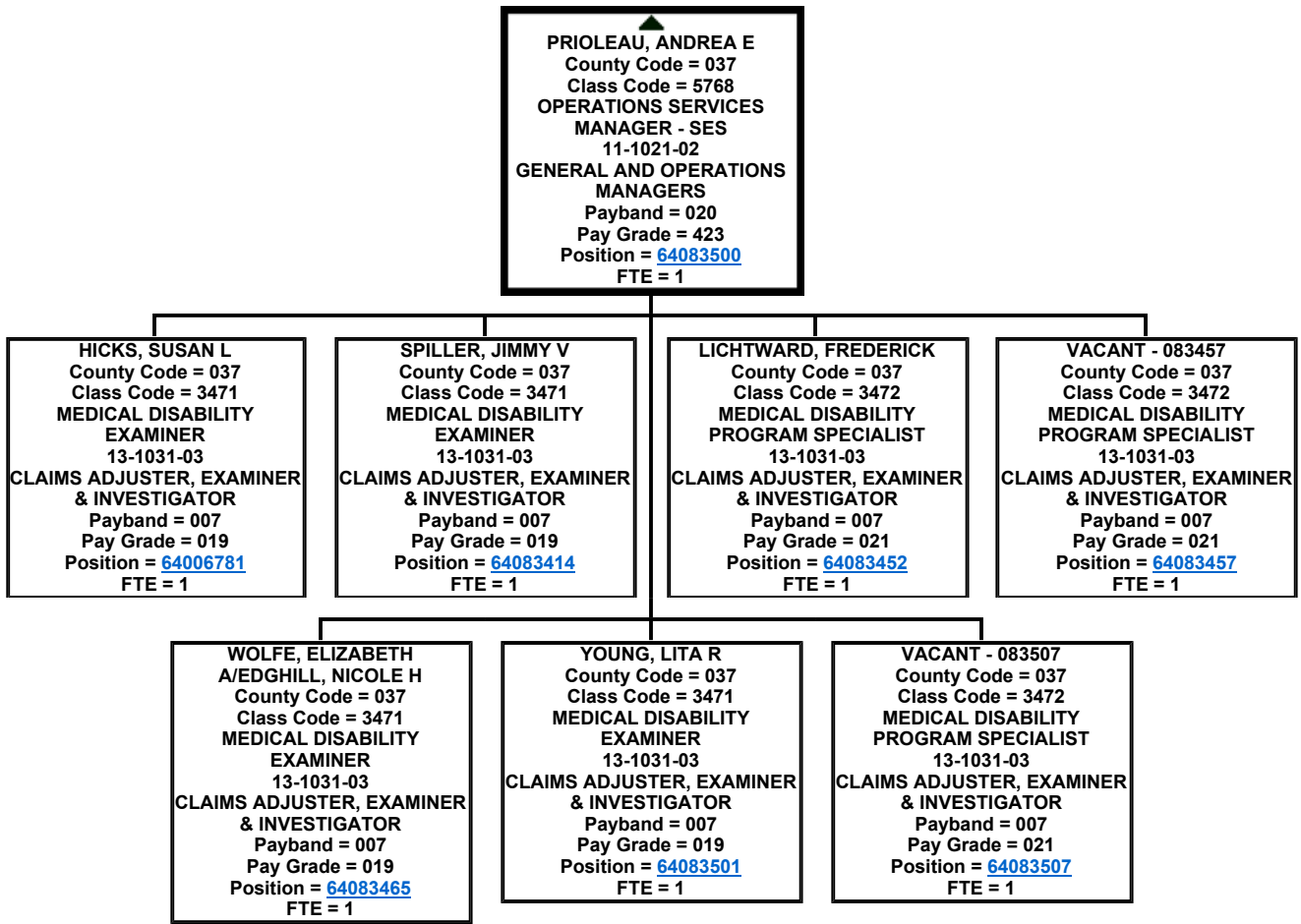




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MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083508](#)
FTE = 1

VACANT - 083525
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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& INVESTIGATOR
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Pay Grade = 019
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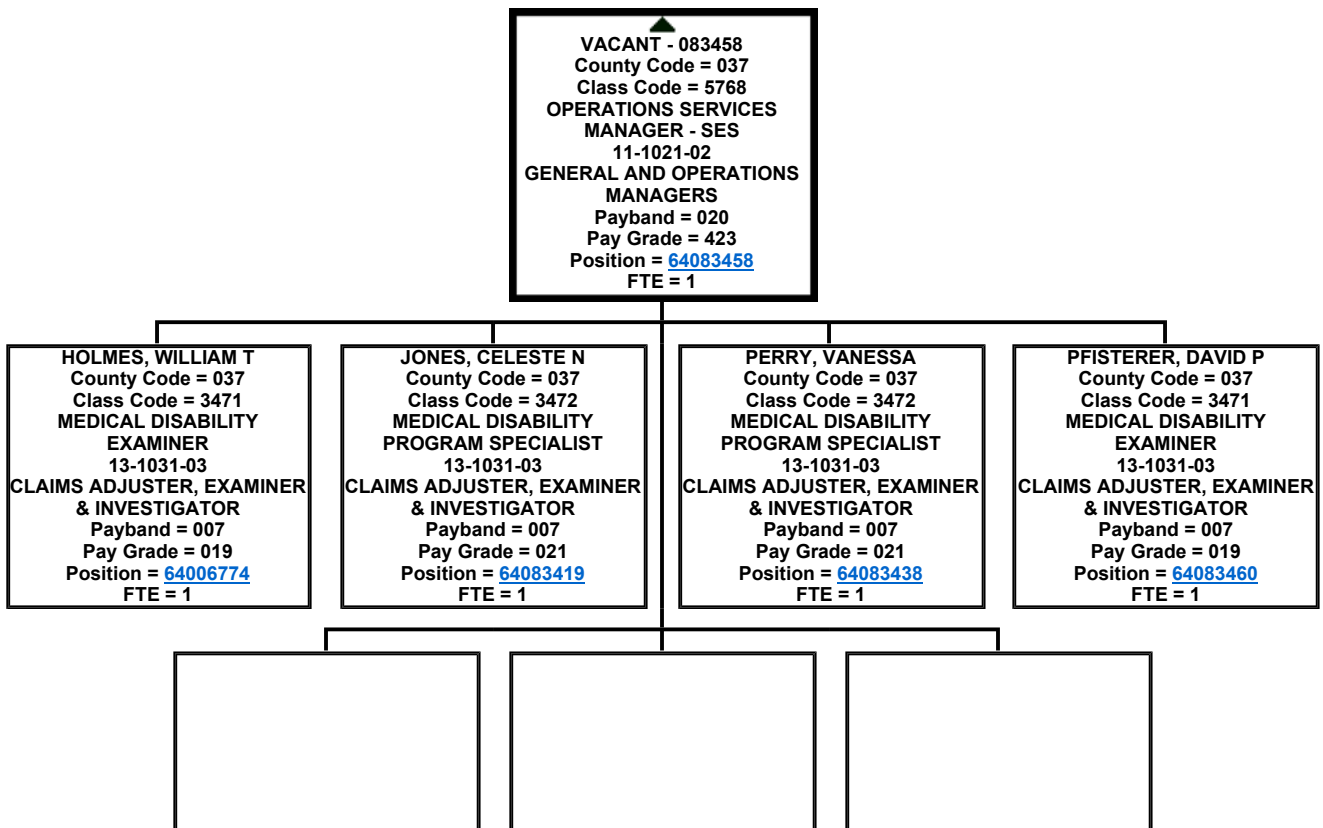
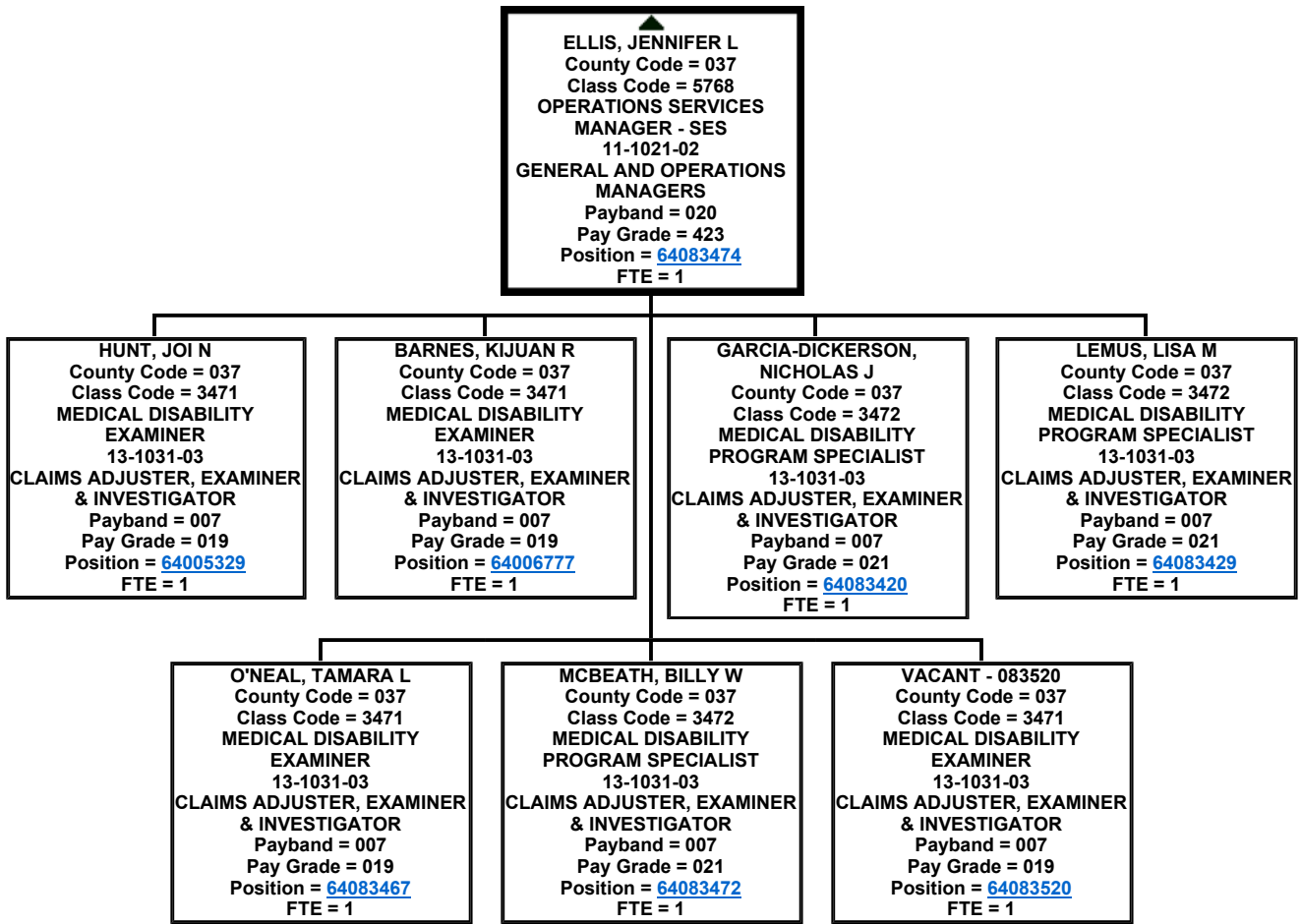
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MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083526](#)
FTE = 1



HOOVER, ANNE
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083447](#)
FTE = 1

VACANT - 083512
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
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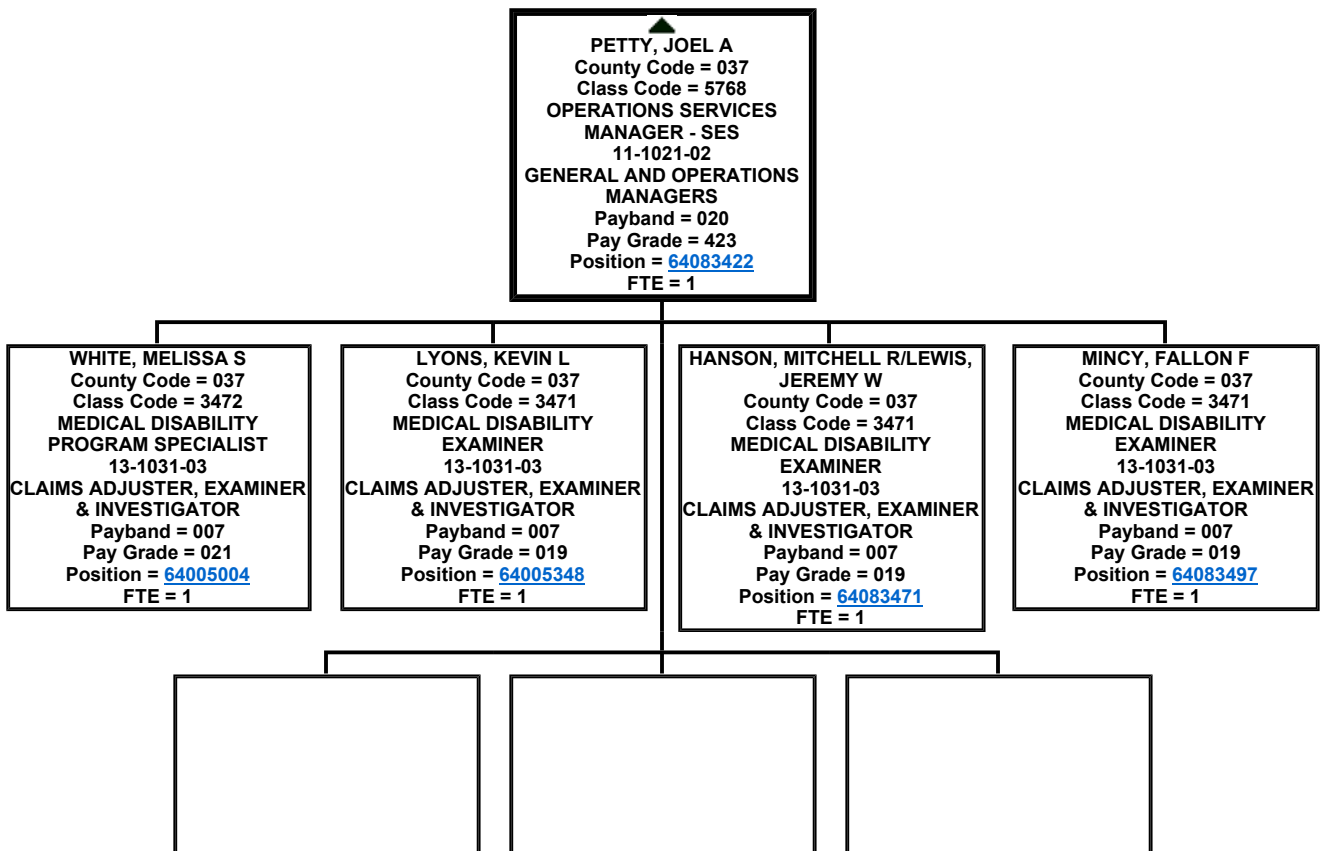
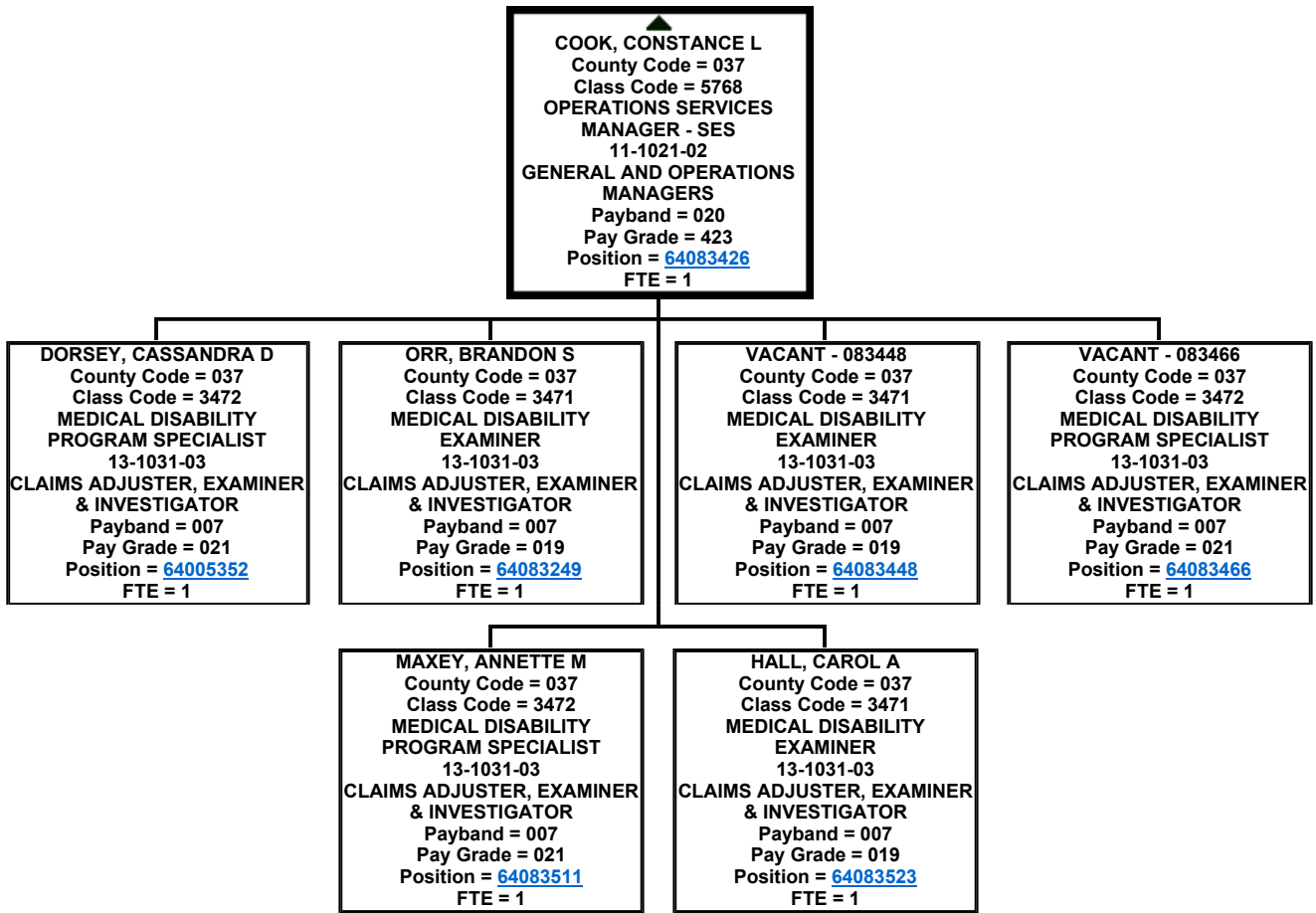
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085796](#)
FTE = 1



RUSSELL, PRAISE A
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083475](#)
FTE = 1

TUDOR, CAROLINE A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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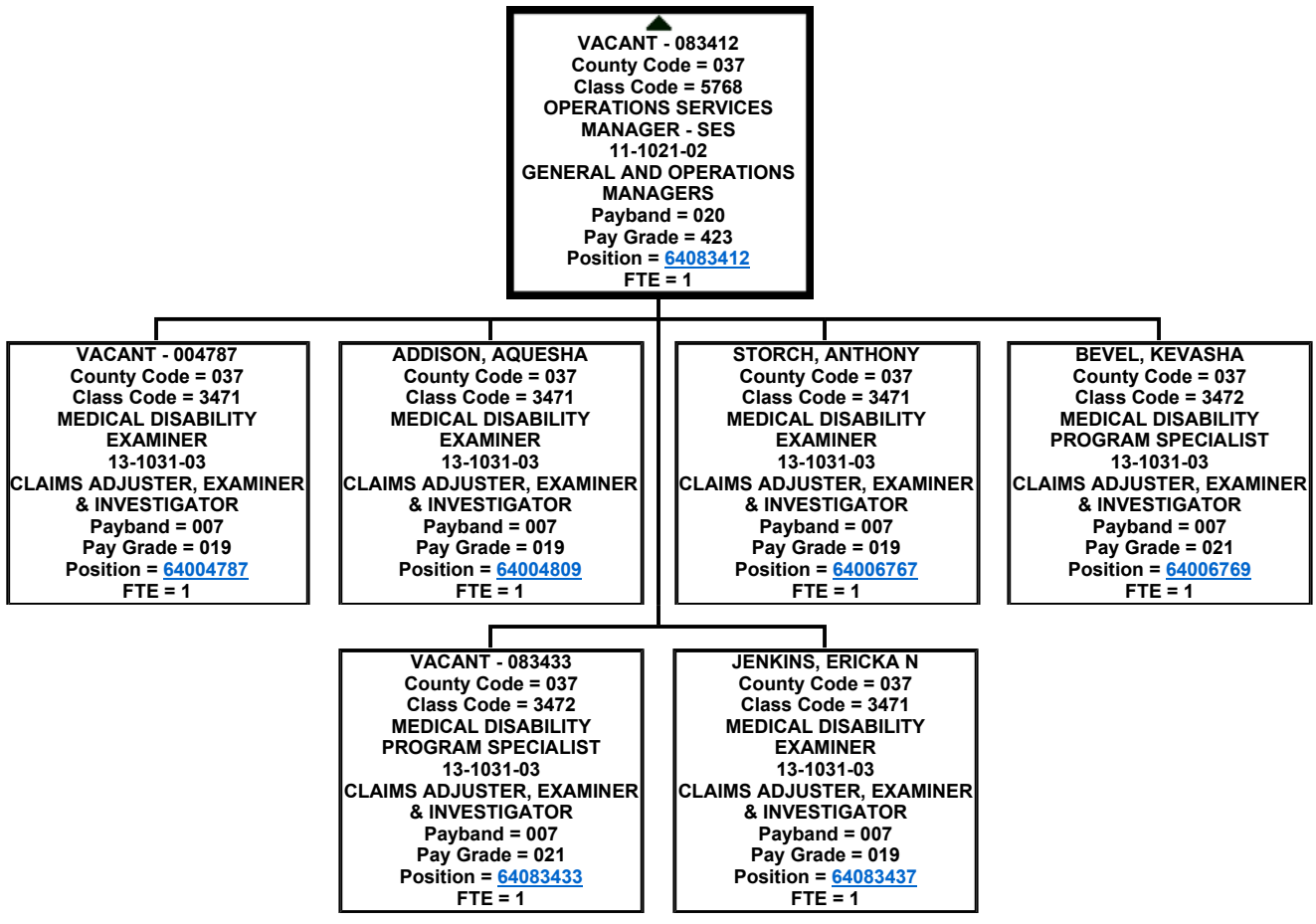
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MEDICAL DISABILITY
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083522](#)
FTE = 1



VACANT - 083498
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083498](#)
FTE = 1

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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085791](#)
FTE = 1

VACANT - 801499
County Code = 037
OPS MEDICAL DISABILITY
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CLAIMS ADJUSTER, EXAMINER
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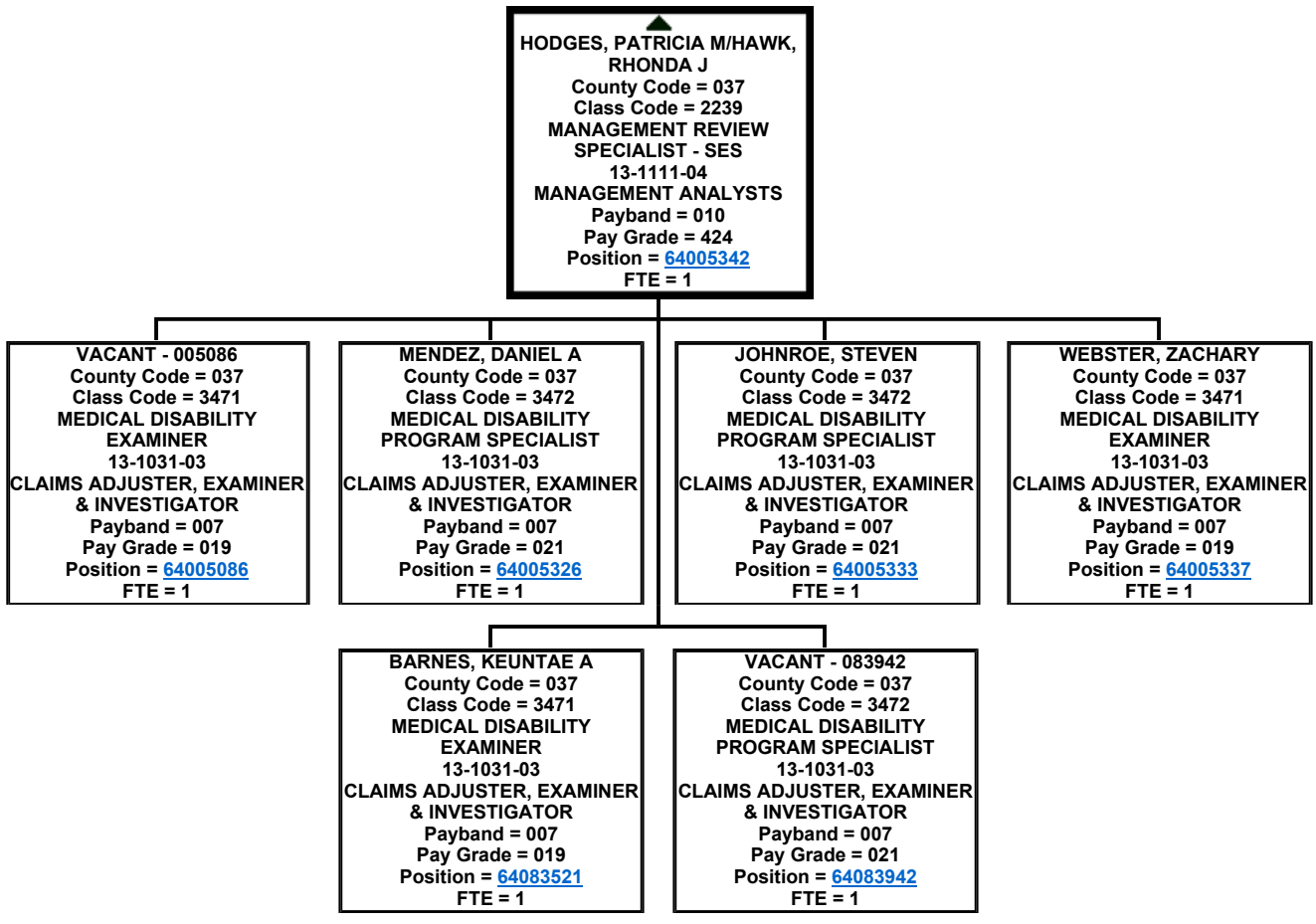
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MANAGEMENT REVIEW
SPECIALIST - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64083377](#)
 FTE = 1

GRAFF, CHRISTOPHER
 County Code = 037
 Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
 13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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 Pay Grade = 021
 Position = [64006896](#)
 FTE = 1

MCCORMICK, TODD P
 County Code = 037
 Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
 13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083432](#)
 FTE = 1

HART, SHERRY R
 County Code = 037
 Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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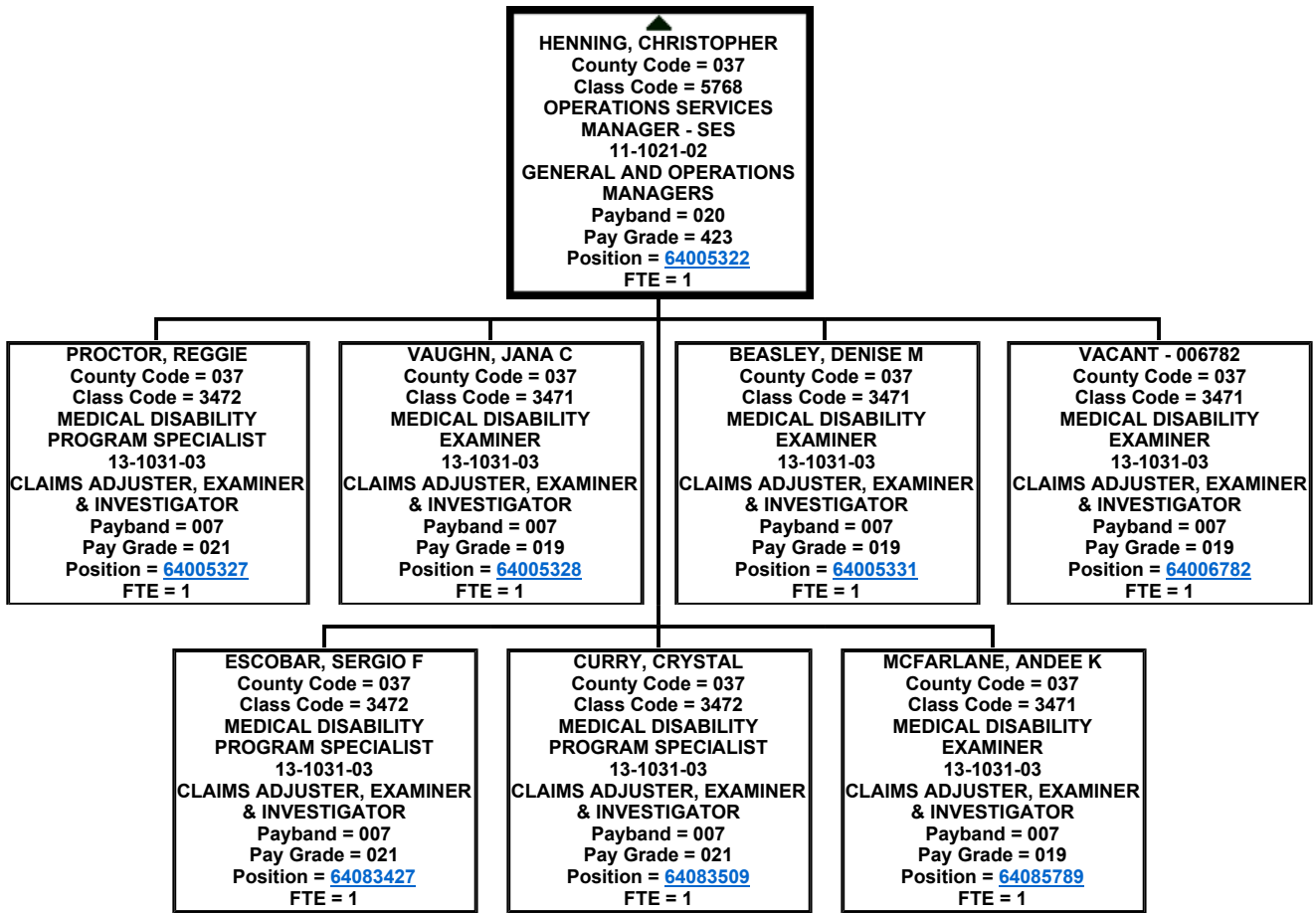
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MEDICAL DISABILITY
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& INVESTIGATOR
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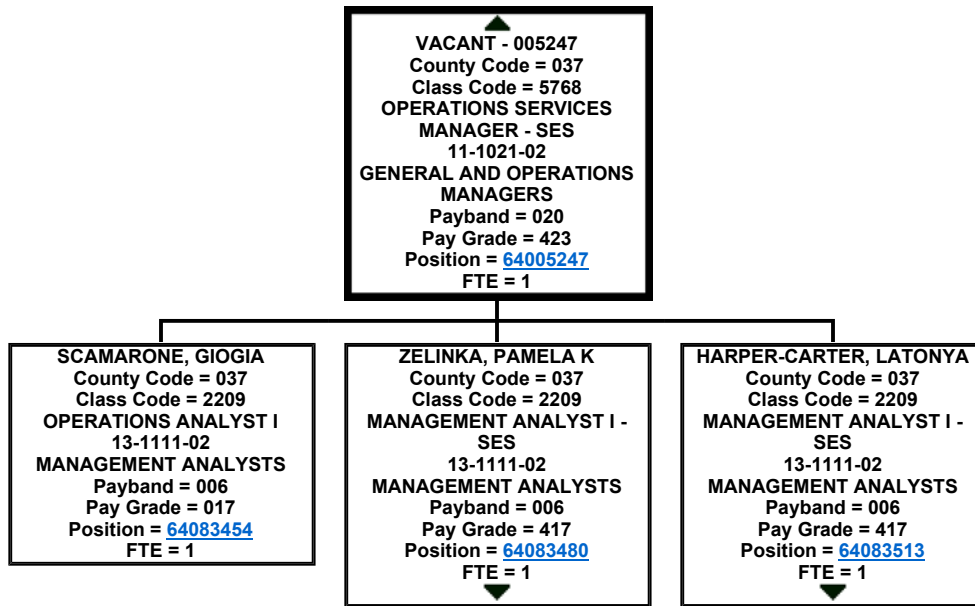


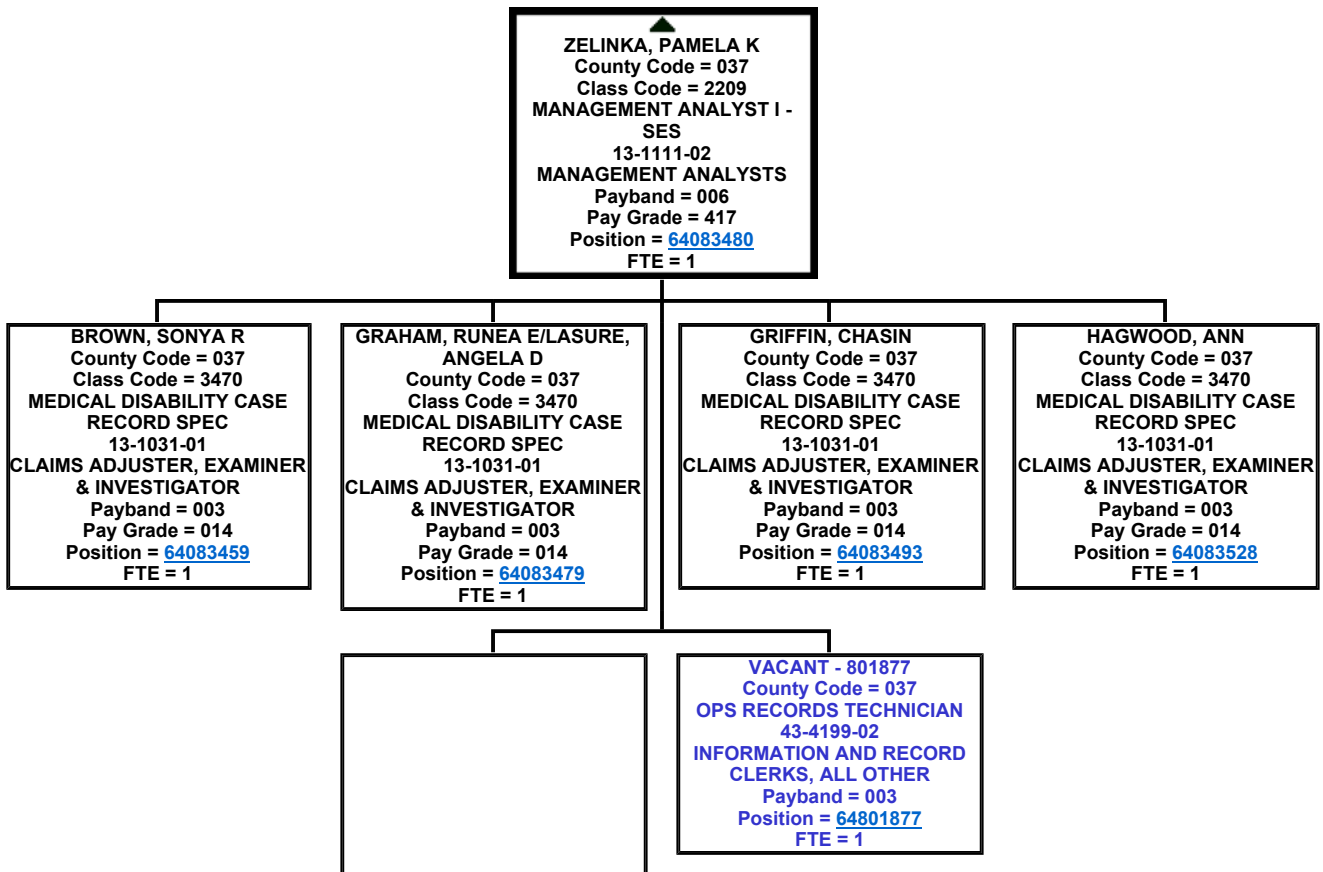
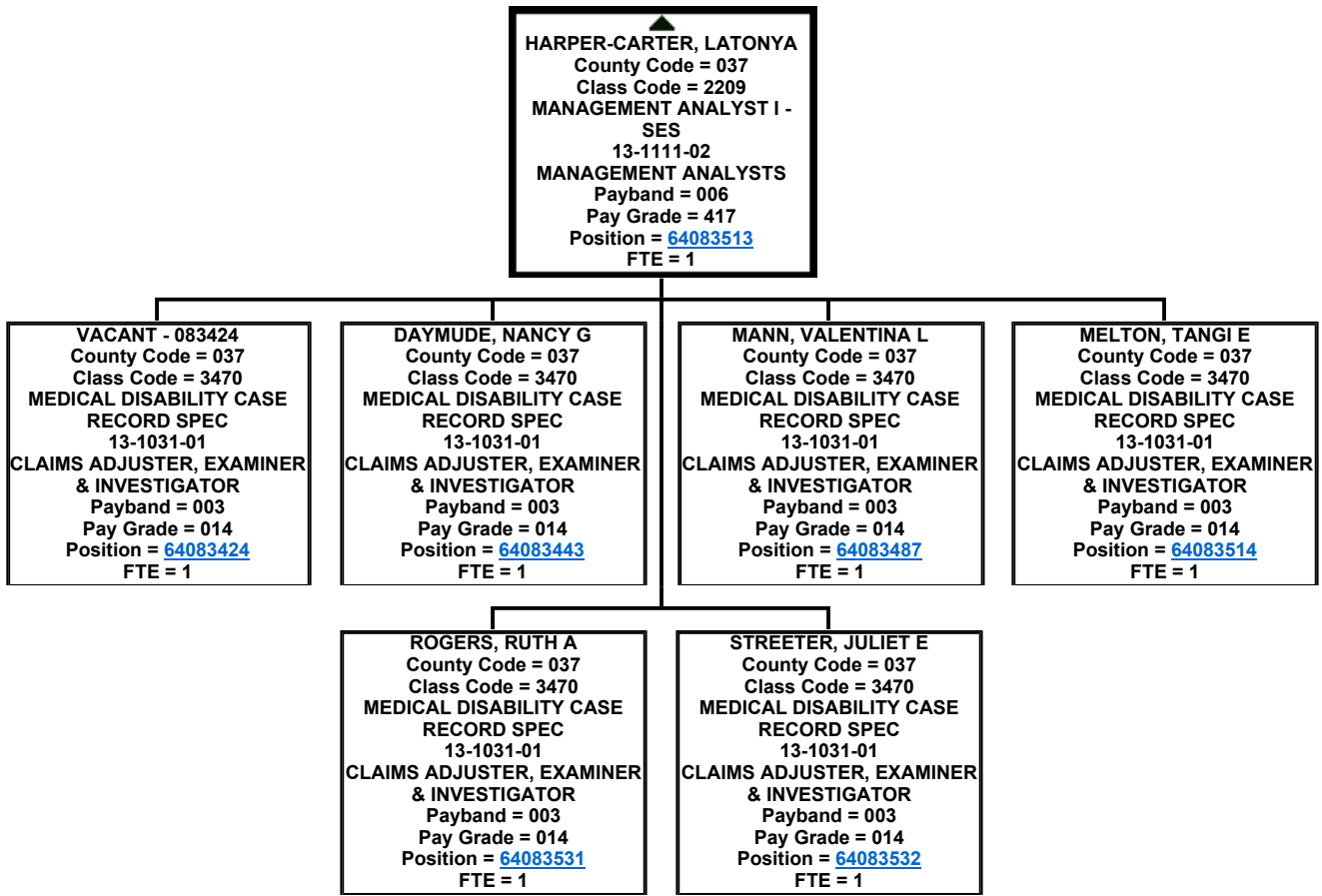
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VACANT - 005323
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64005323](#)
FTE = 1

VACANT - 005334
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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Position = [64005334](#)
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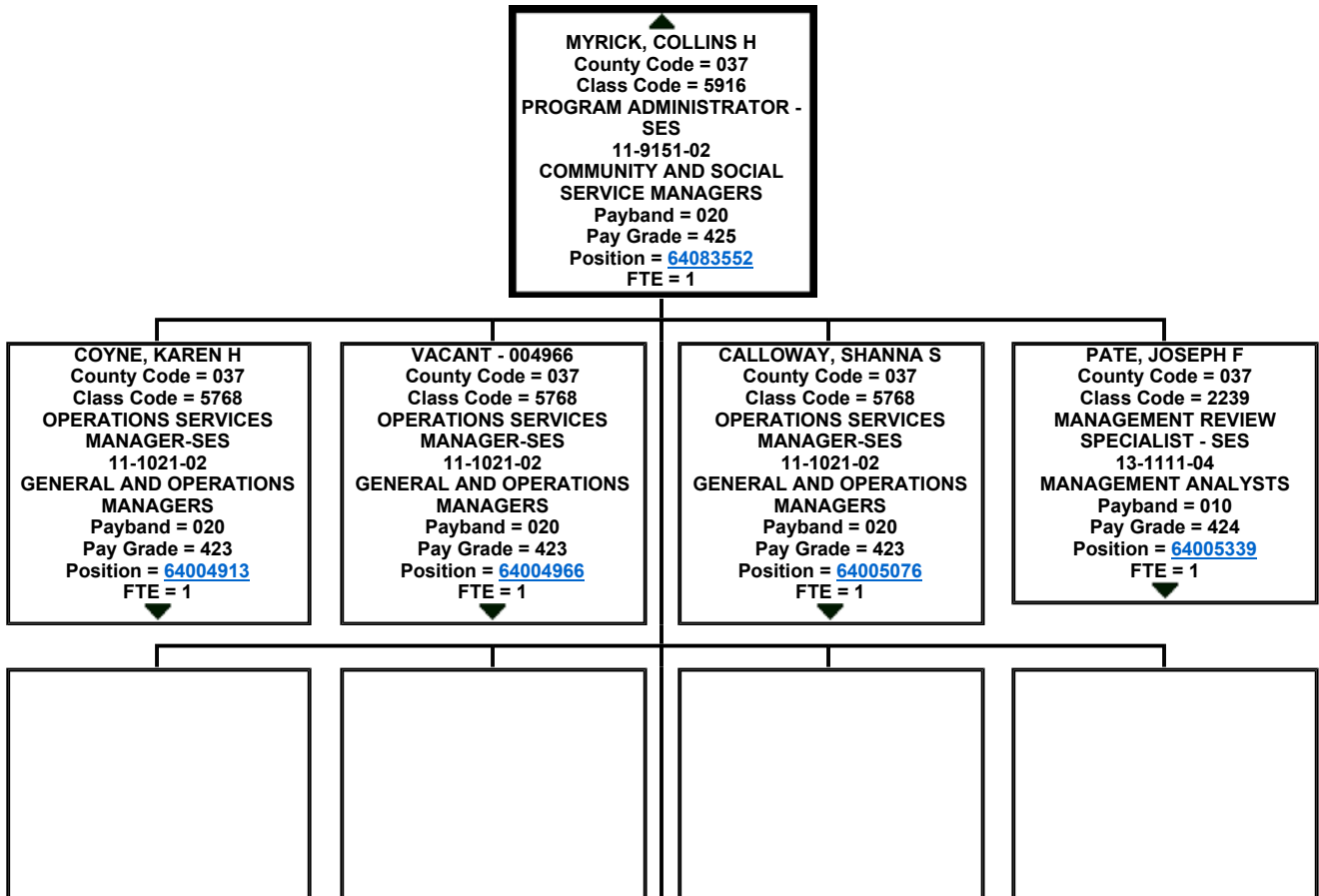
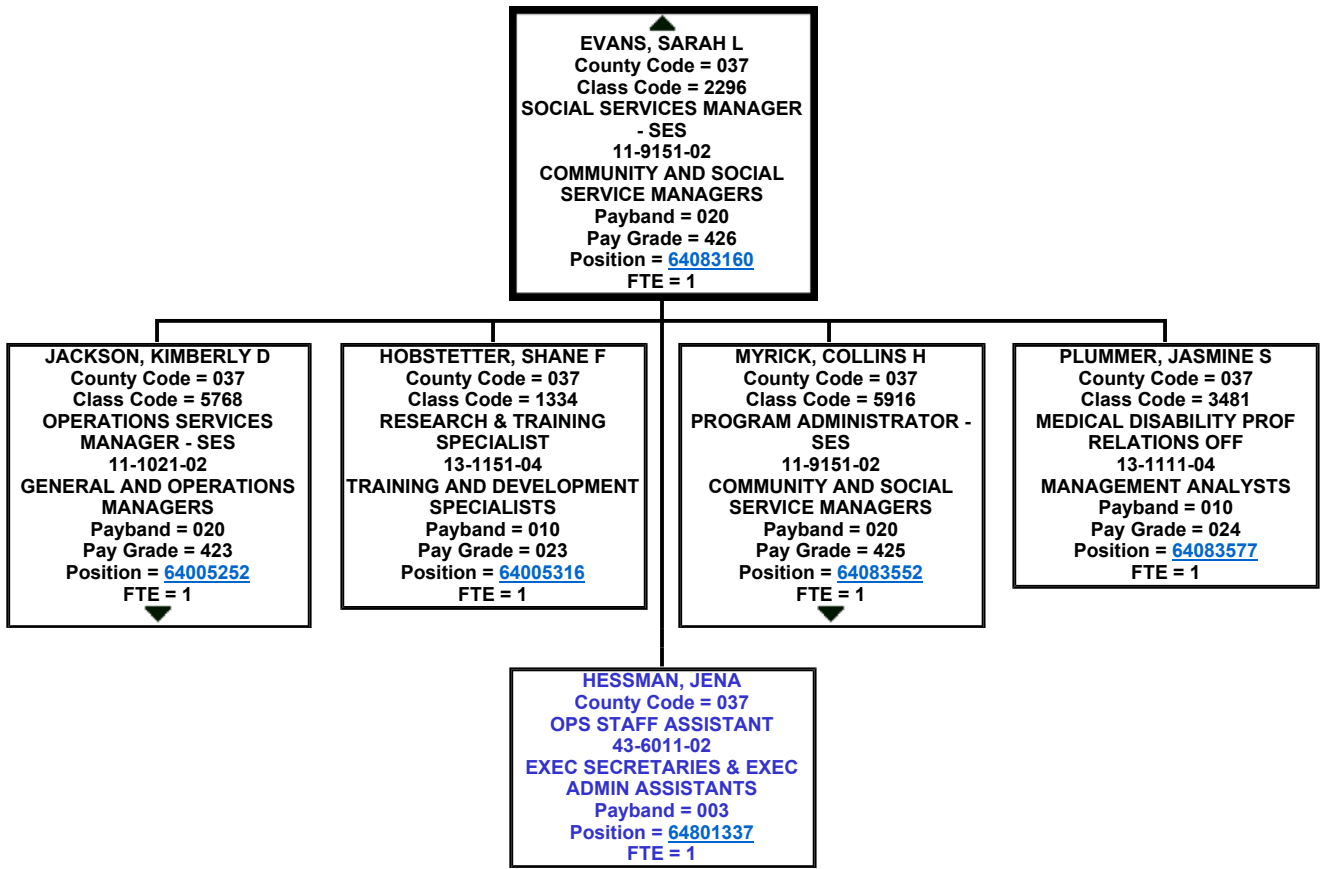
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County Code = 037
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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Pay Grade = 021
Position = [64083527](#)
FTE = 1

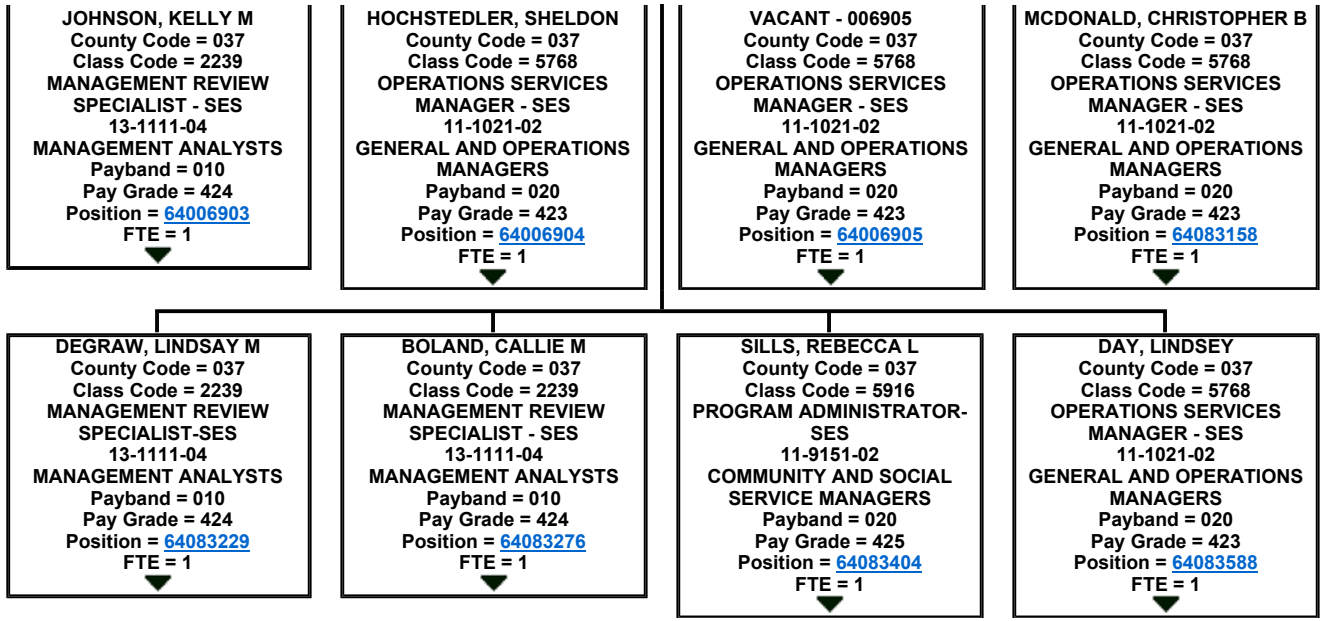


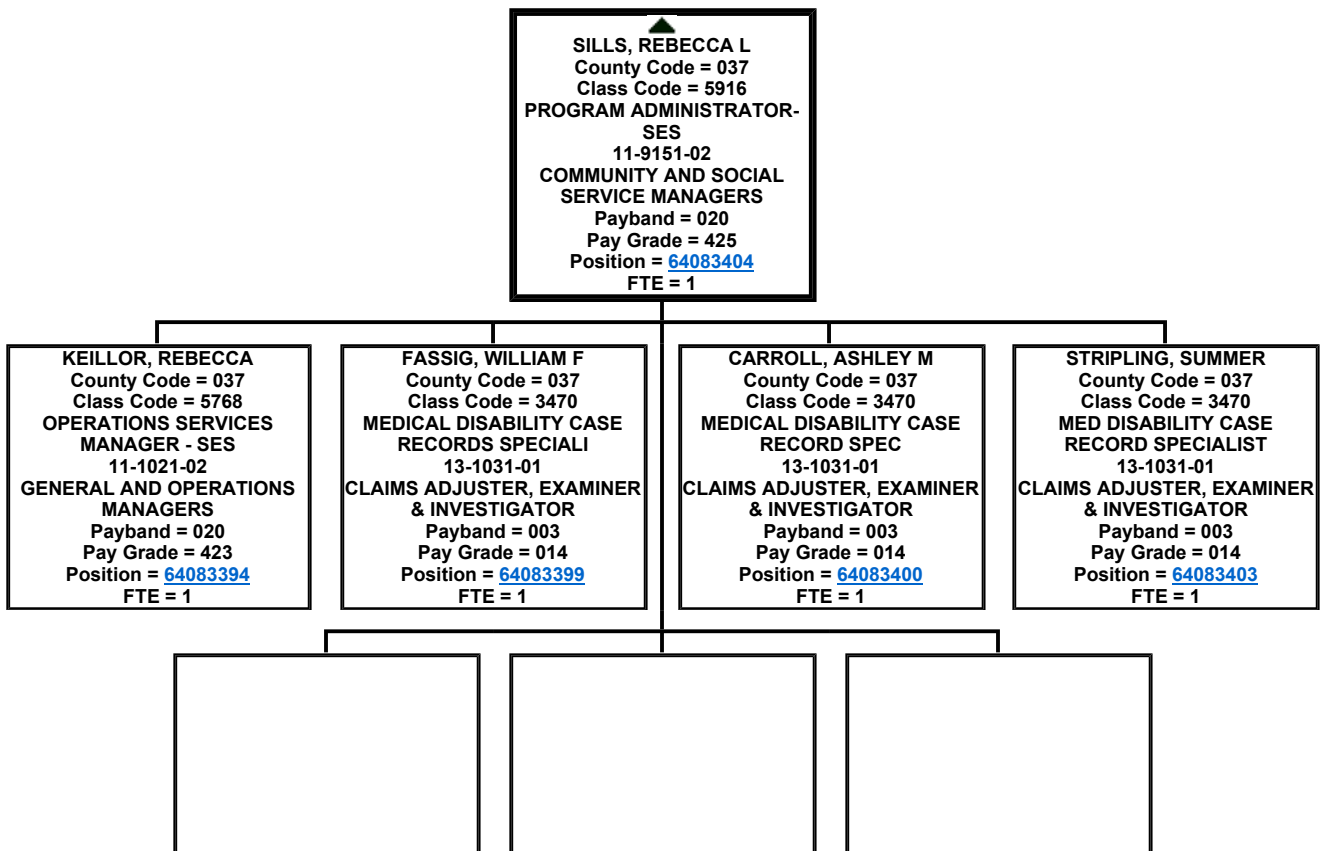
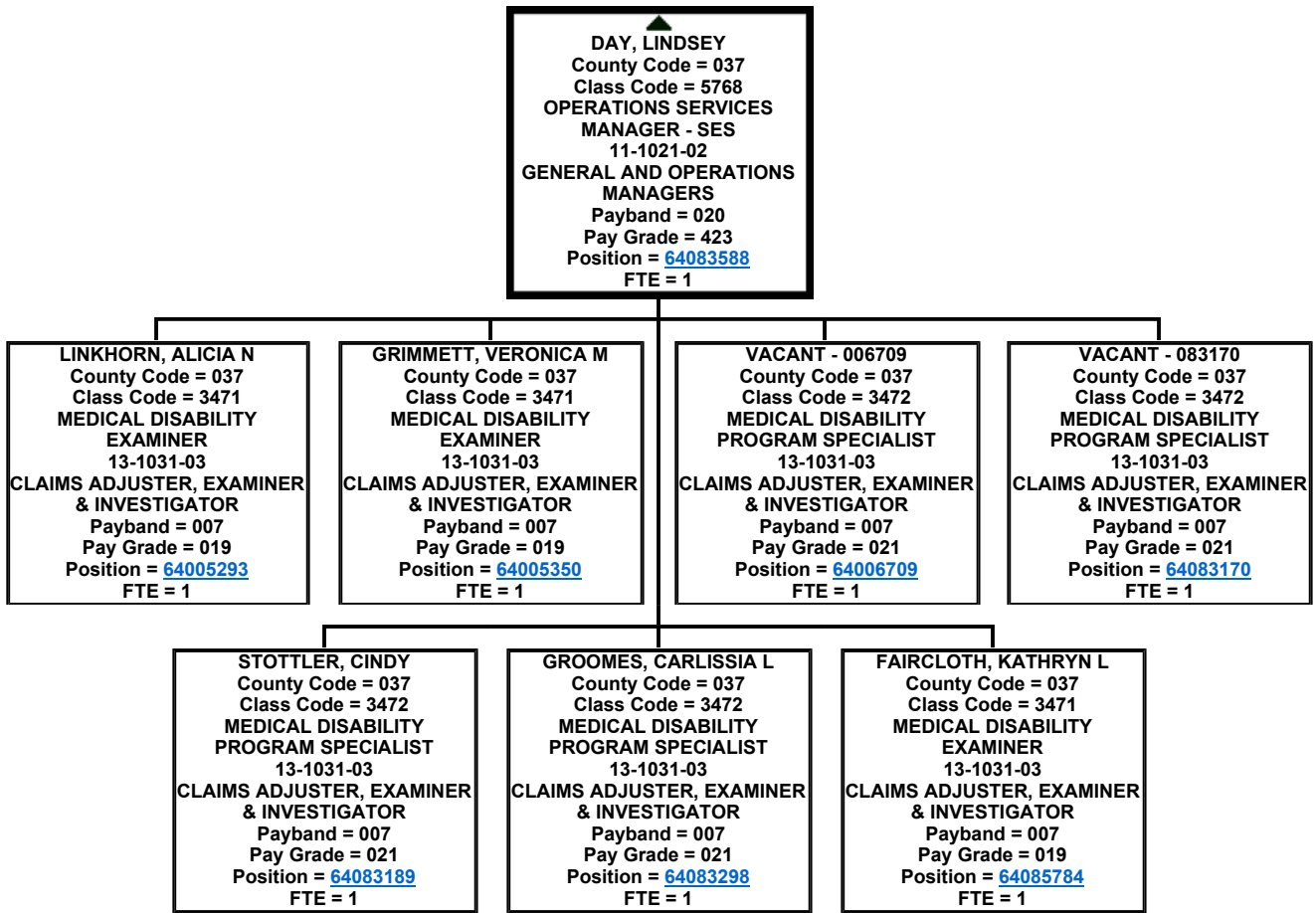




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County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
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Position = [64083530](#)
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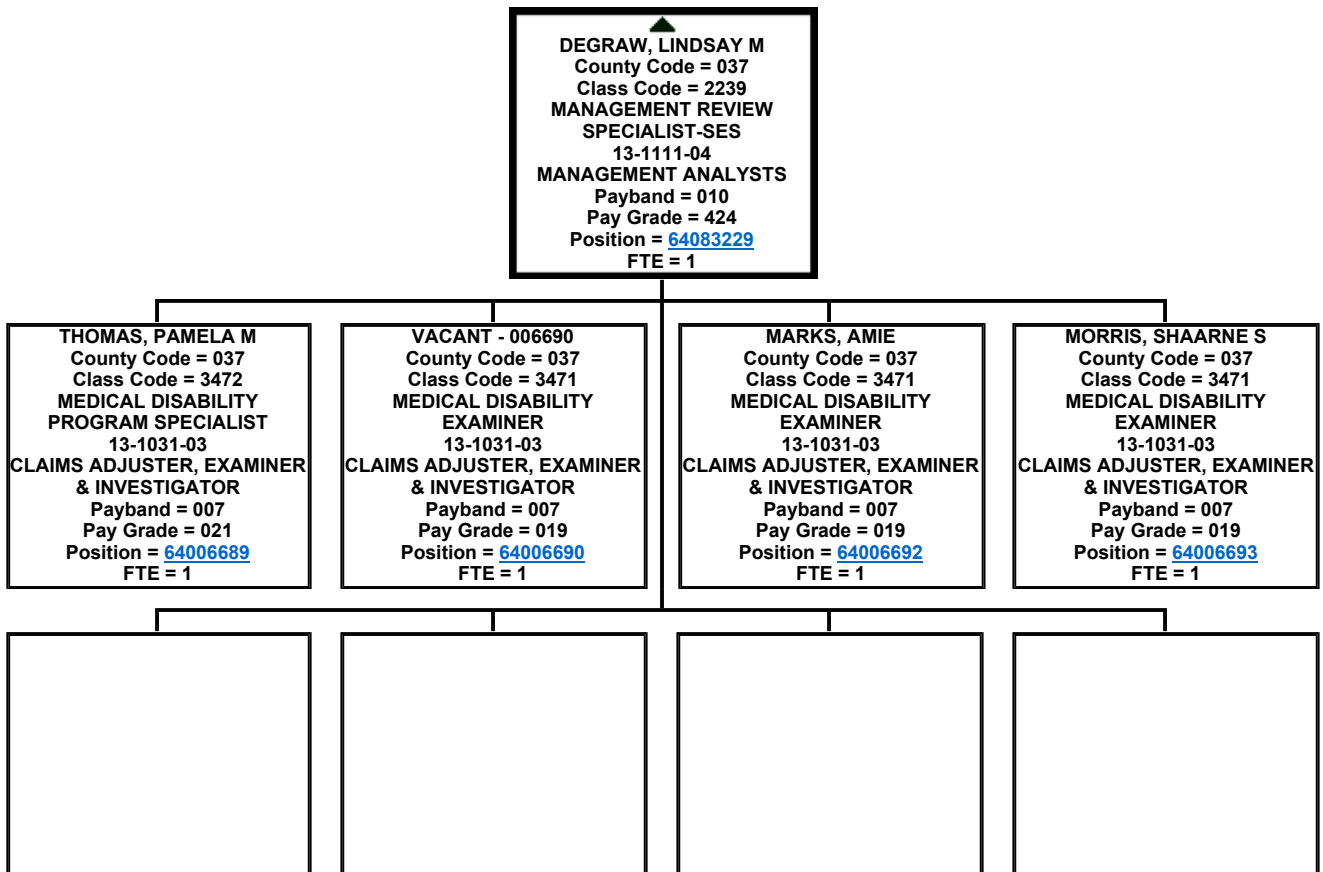
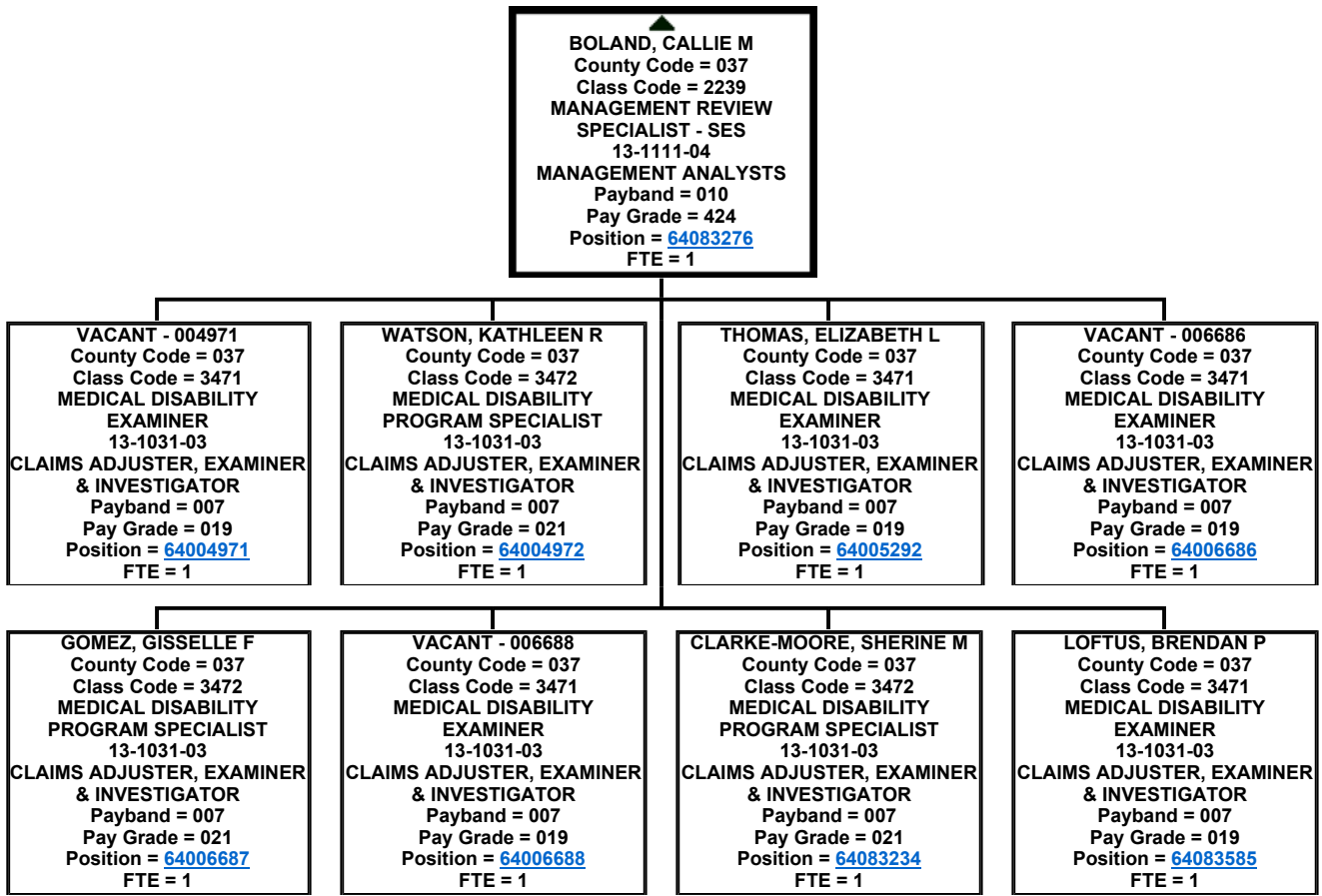




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County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Pay Grade = 014
Position = [64083405](#)
FTE = 1

MARTINEZ, CONSEVILLA D
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083409](#)
FTE = 1

VACANT - 801356
County Code = 037
OPS MEDICAL DISABILITY
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& INVESTIGATOR
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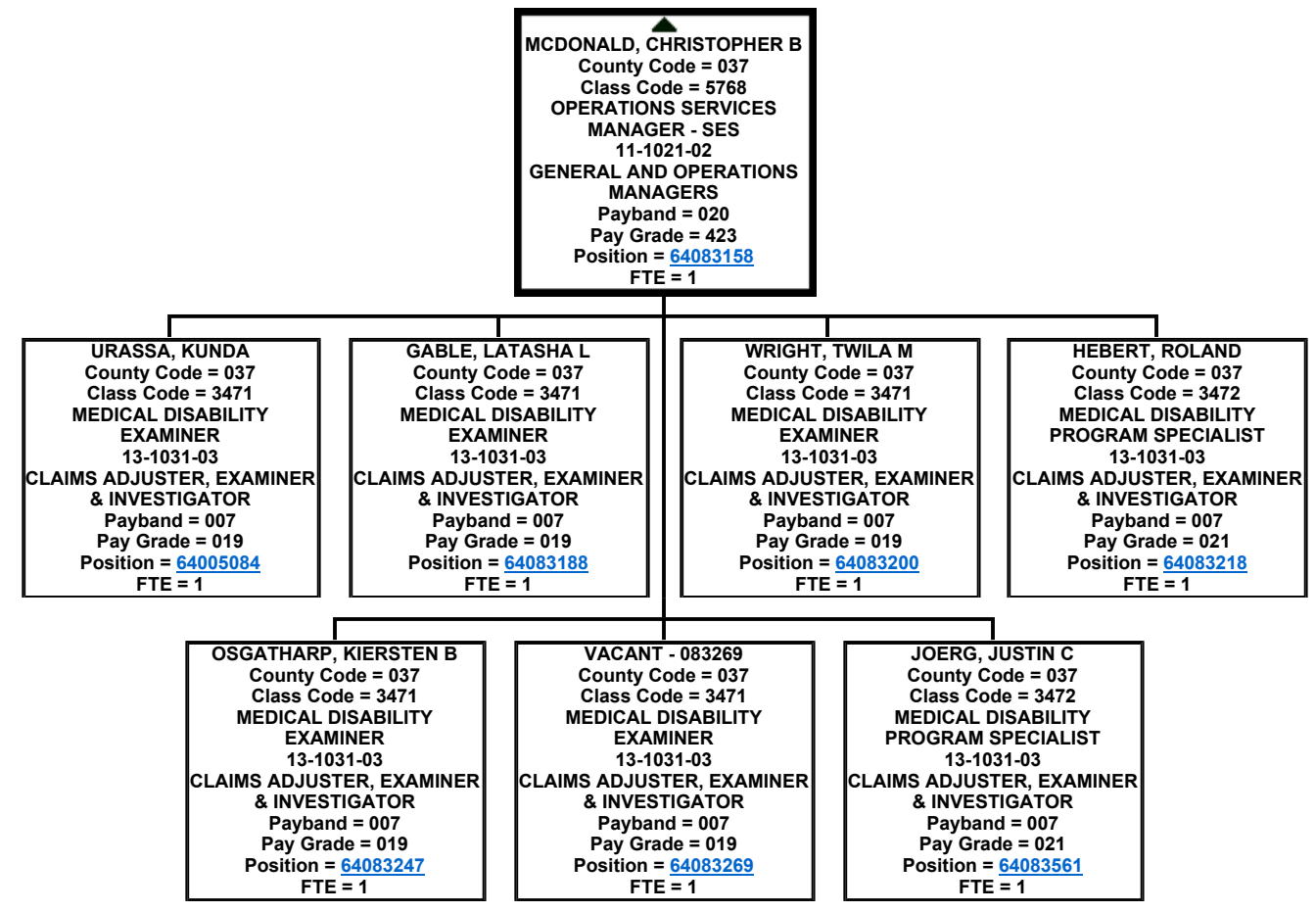


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MEDICAL DISABILITY
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13-1031-03
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Payband = 007
Pay Grade = 021
Position = [64006695](#)
FTE = 1

MILLS, LAURA M
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083180](#)
FTE = 1

VACANT - 083271
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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& INVESTIGATOR
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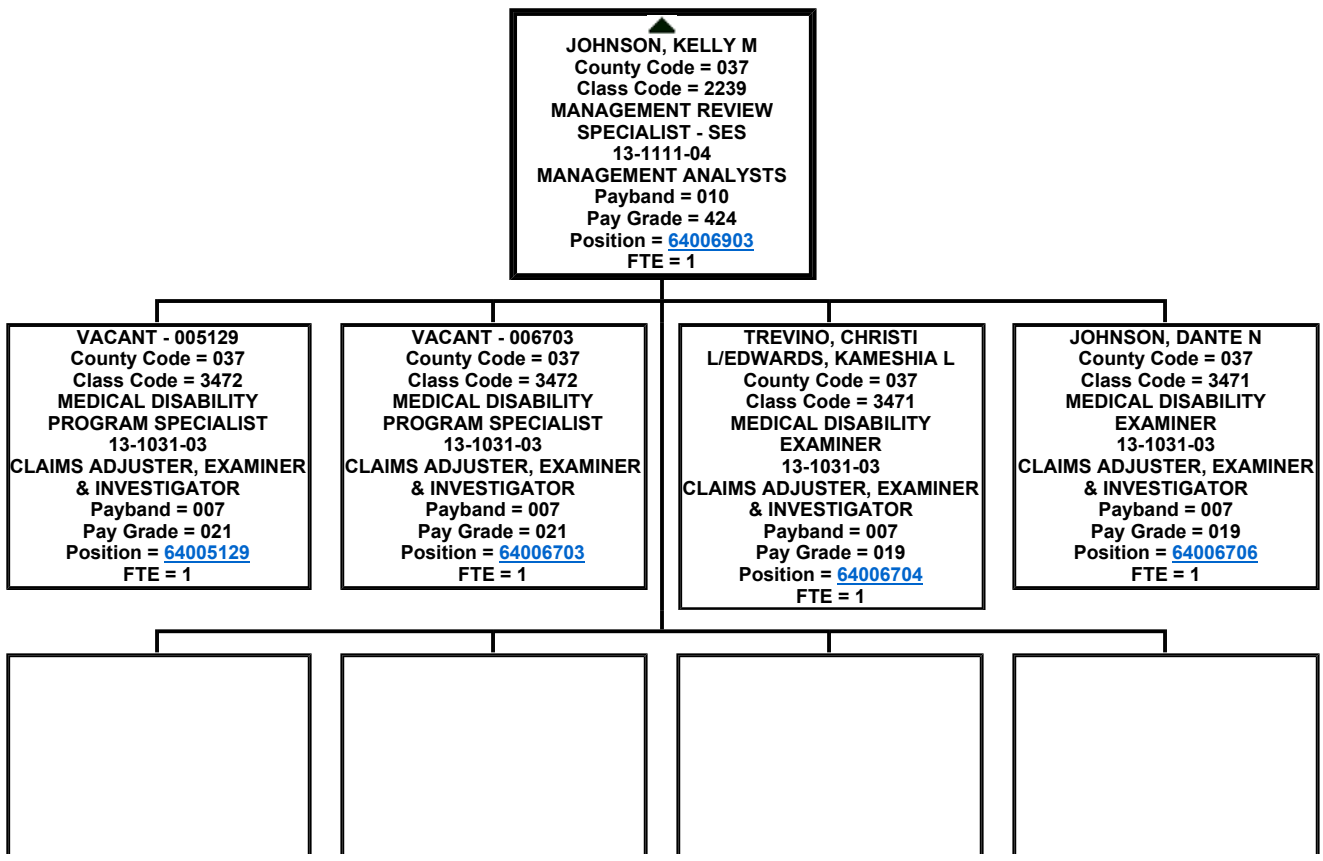
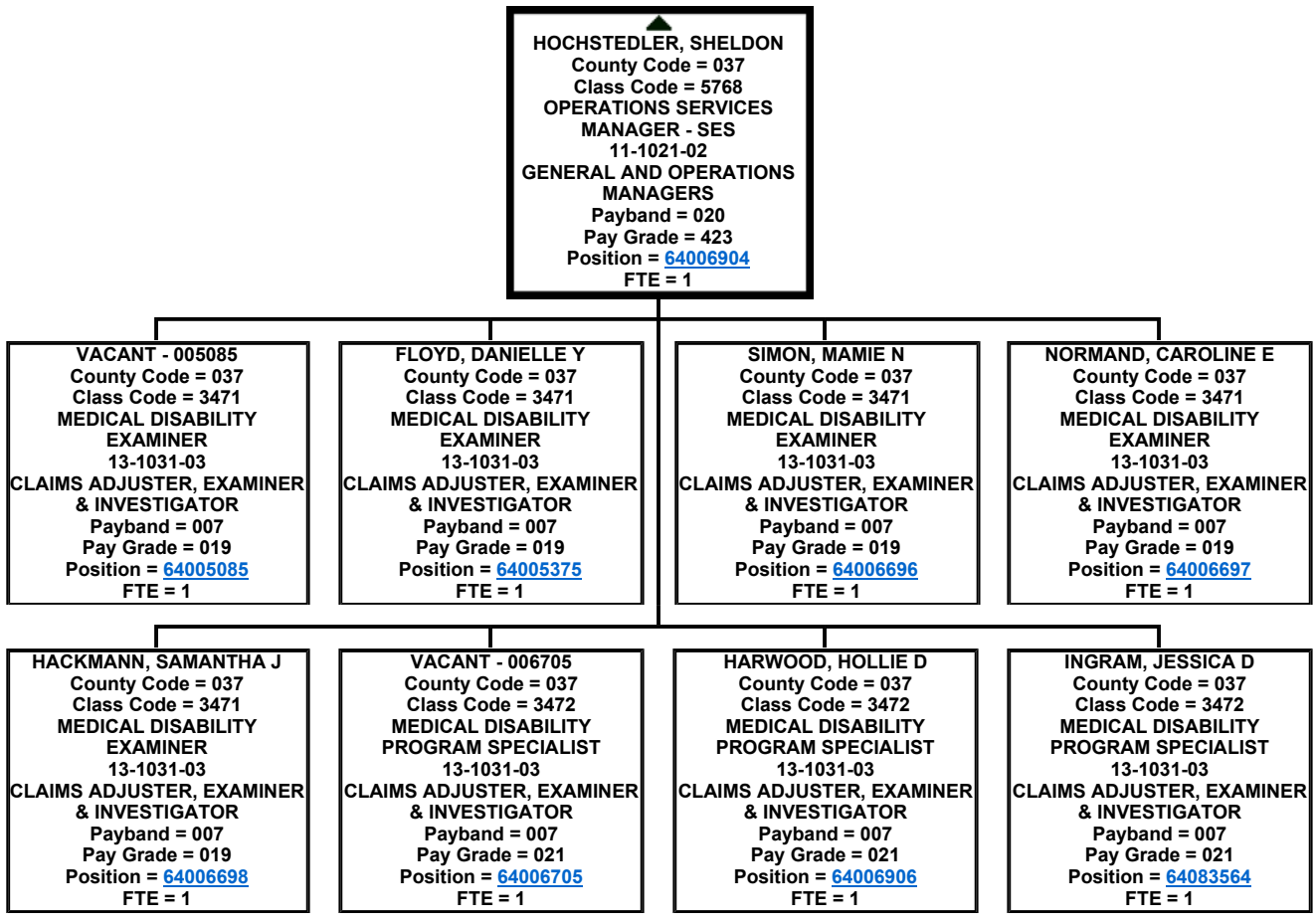
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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Pay Grade = 021
Position = [64083355](#)
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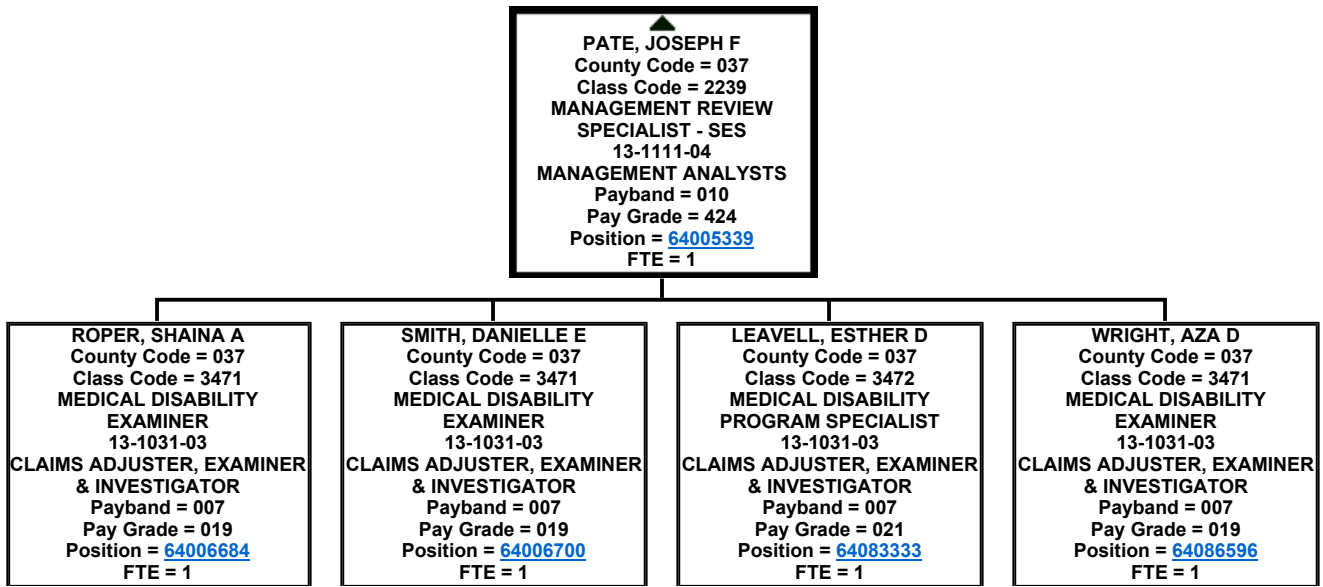
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GENERAL AND OPERATIONS
MANAGERS
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FTE = 1

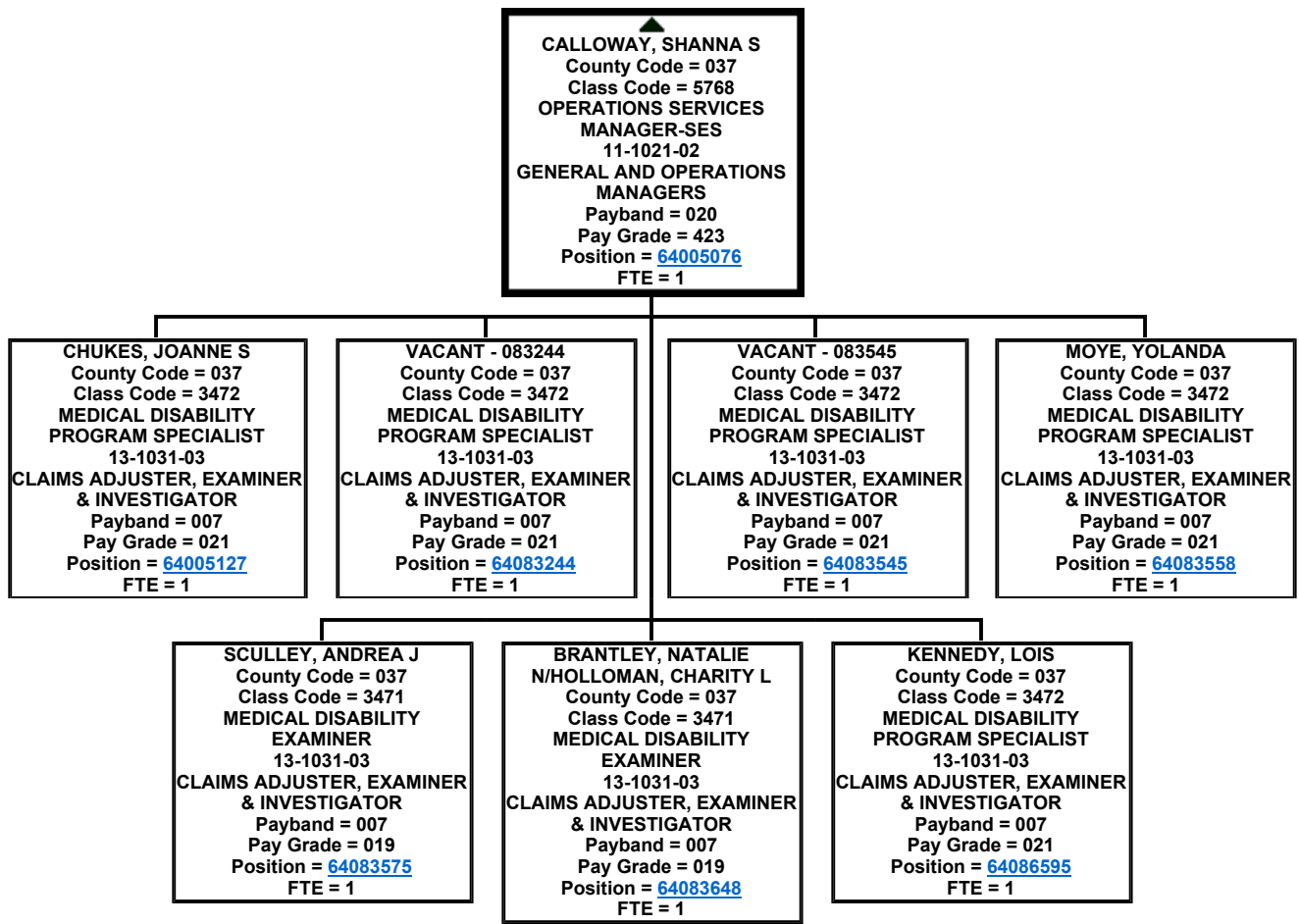
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Class Code = 3472
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64005083](#)
FTE = 1

VACANT - 005109
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64005109](#)
FTE = 1



<p>VACANT - 006707 County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64006707 FTE = 1</p>	<p>BLANKENSHIP, CHRISTINA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64006708 FTE = 1</p>	<p>KERKLIN, CARRIE M County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083211 FTE = 1</p>	<p>VACANT - 083231 County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083231 FTE = 1</p>
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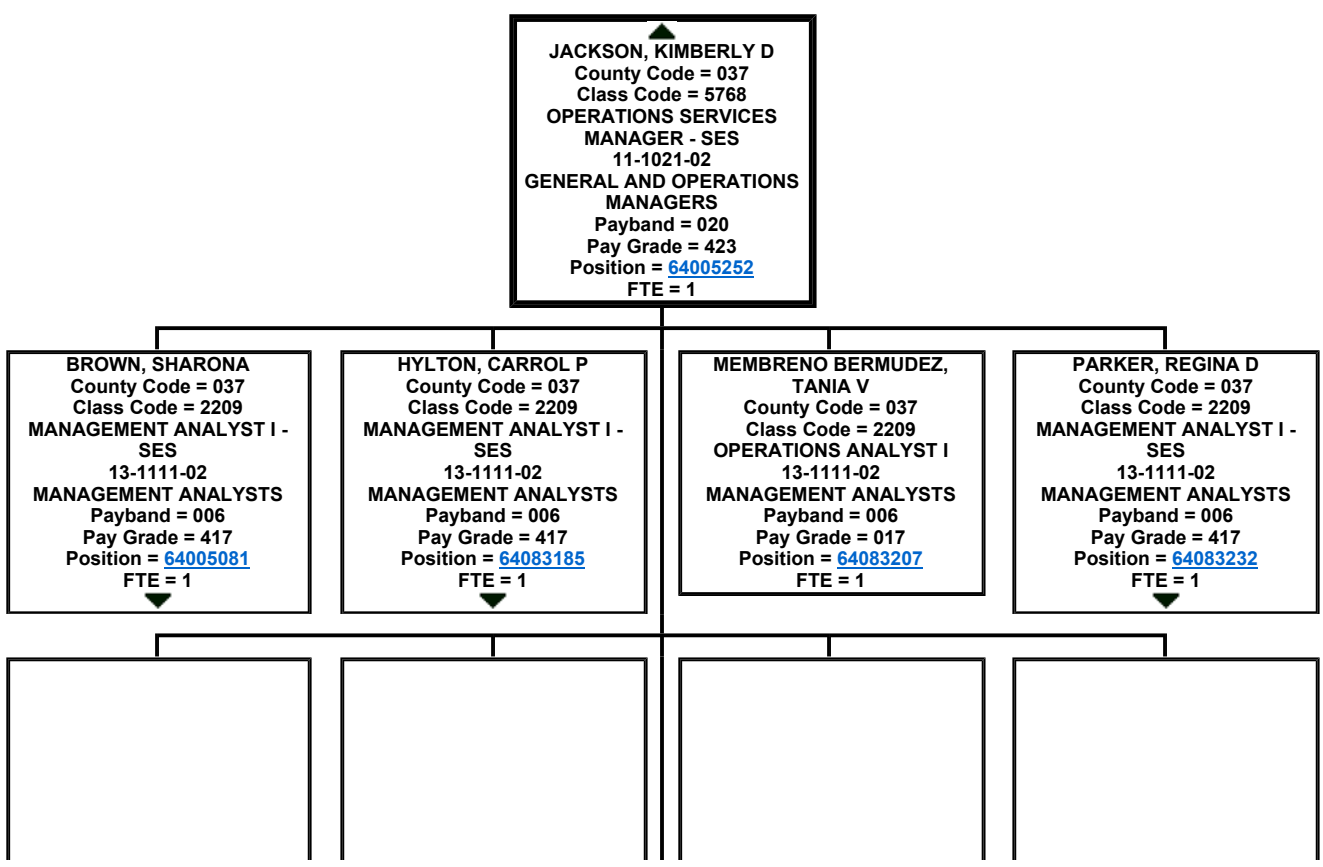
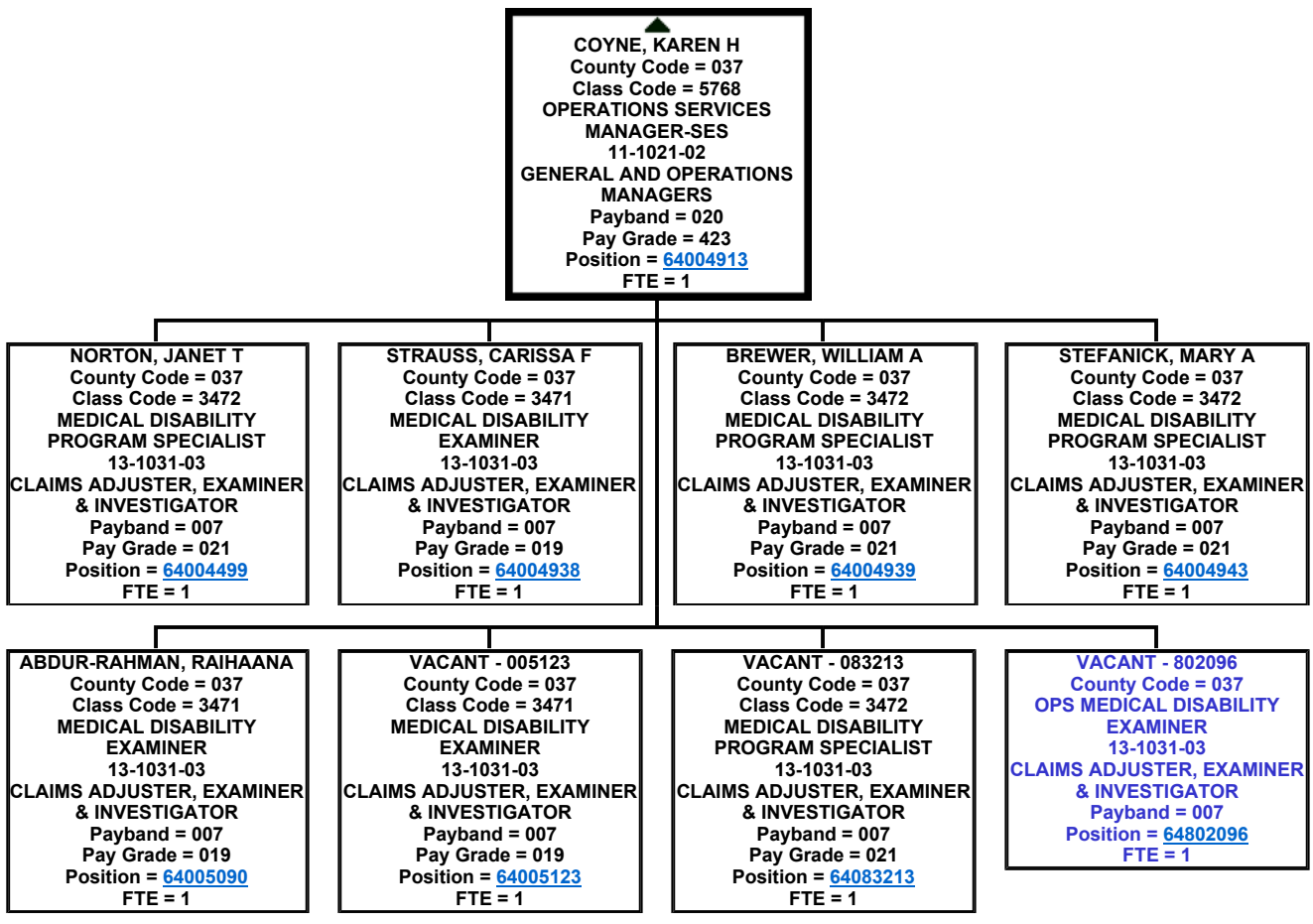


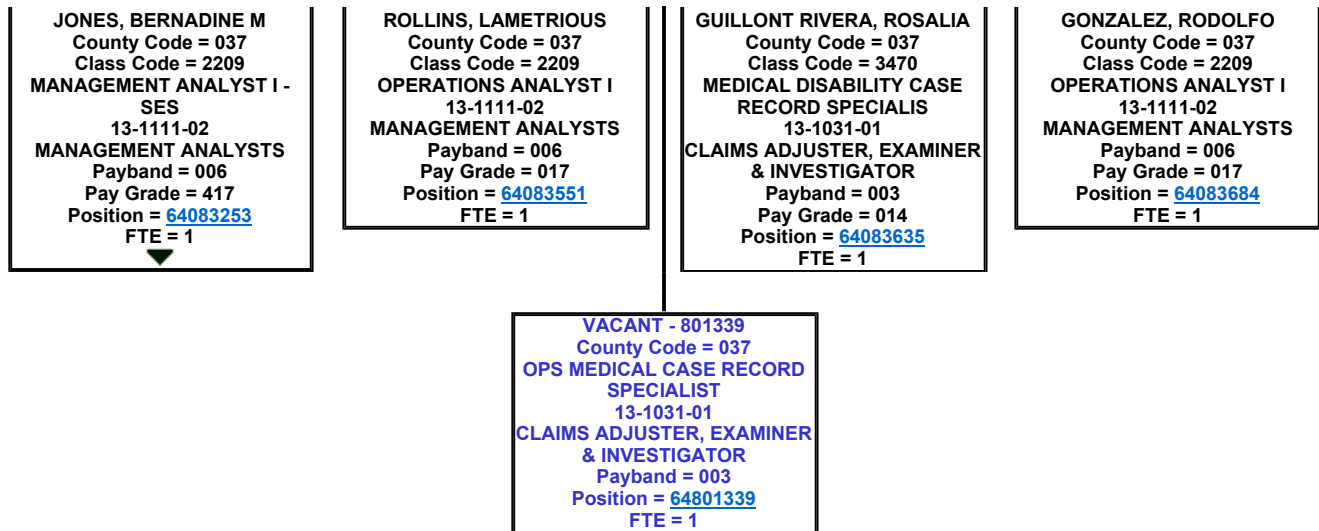


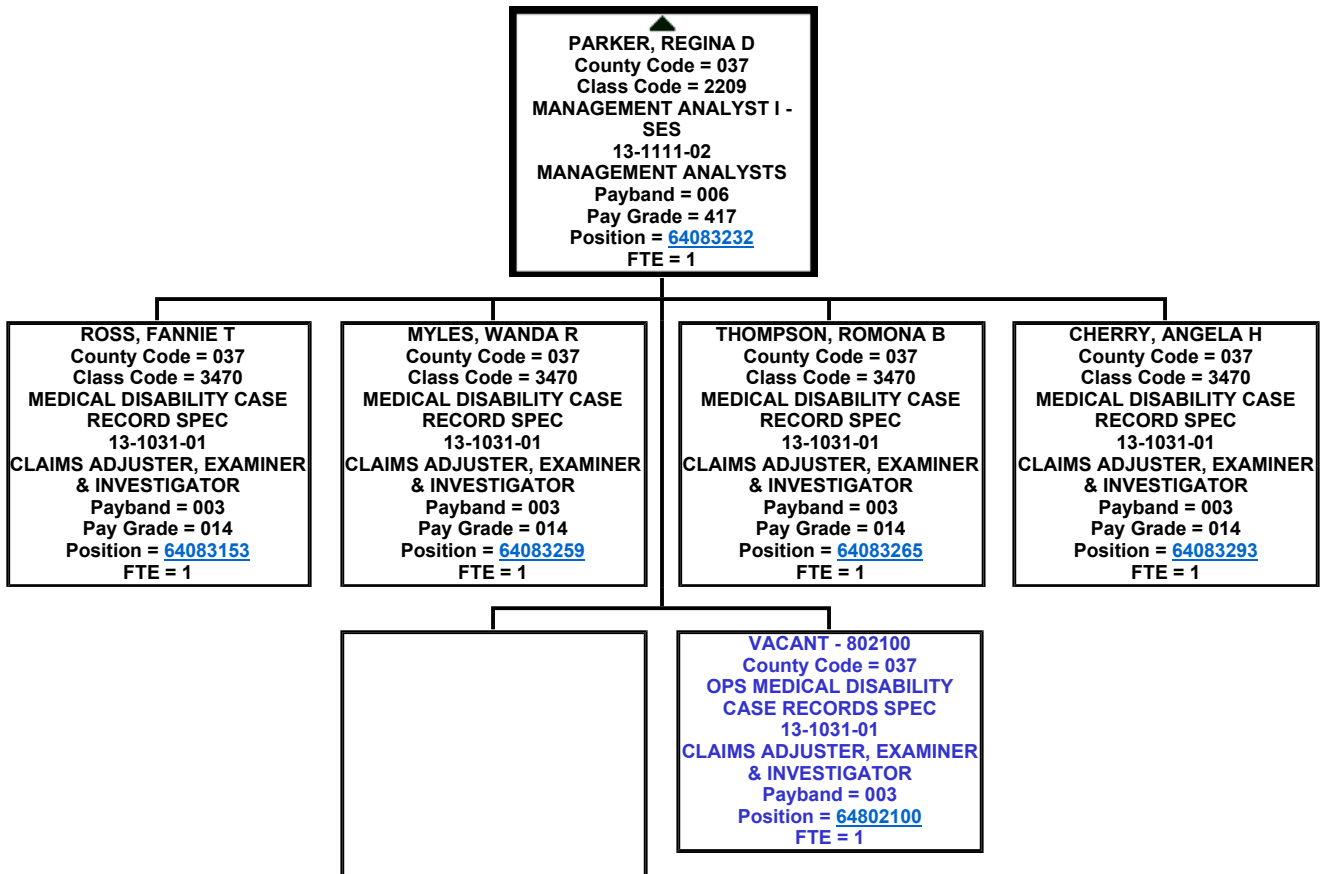
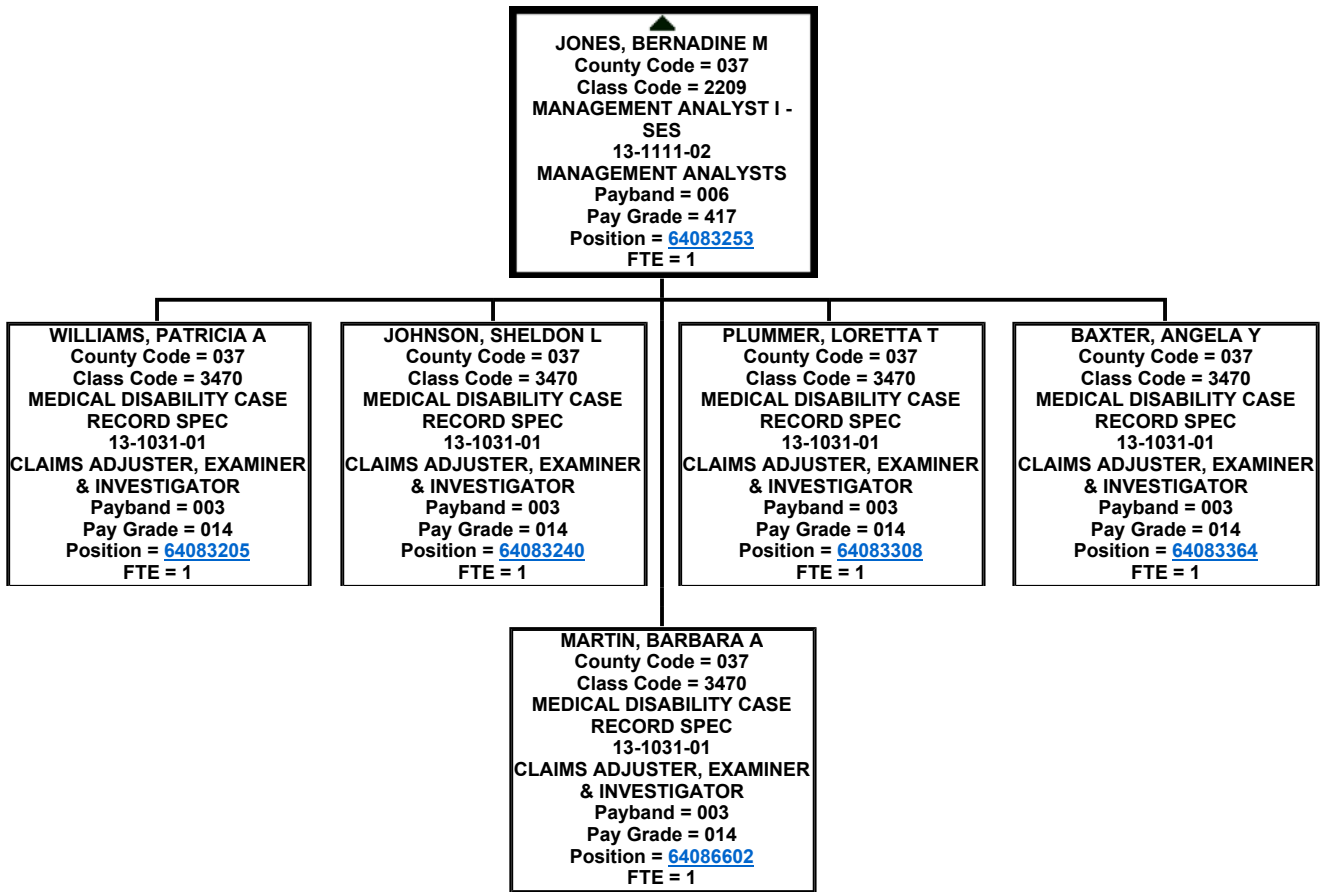
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Class Code = 5768
OPERATIONS SERVICES
MANAGER-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64004966](#)
FTE = 1

VACANT - 004973
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64004973](#)
FTE = 1

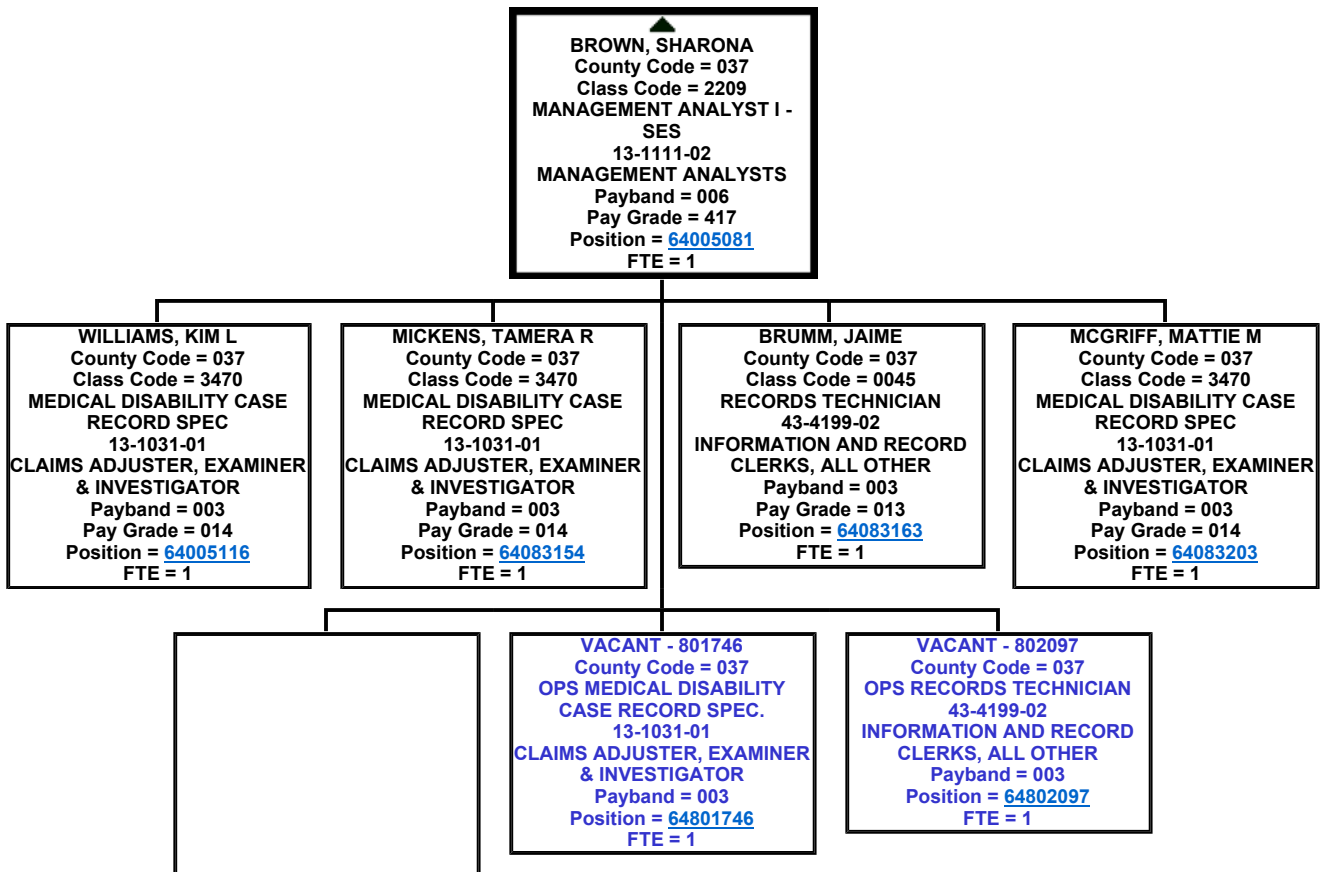
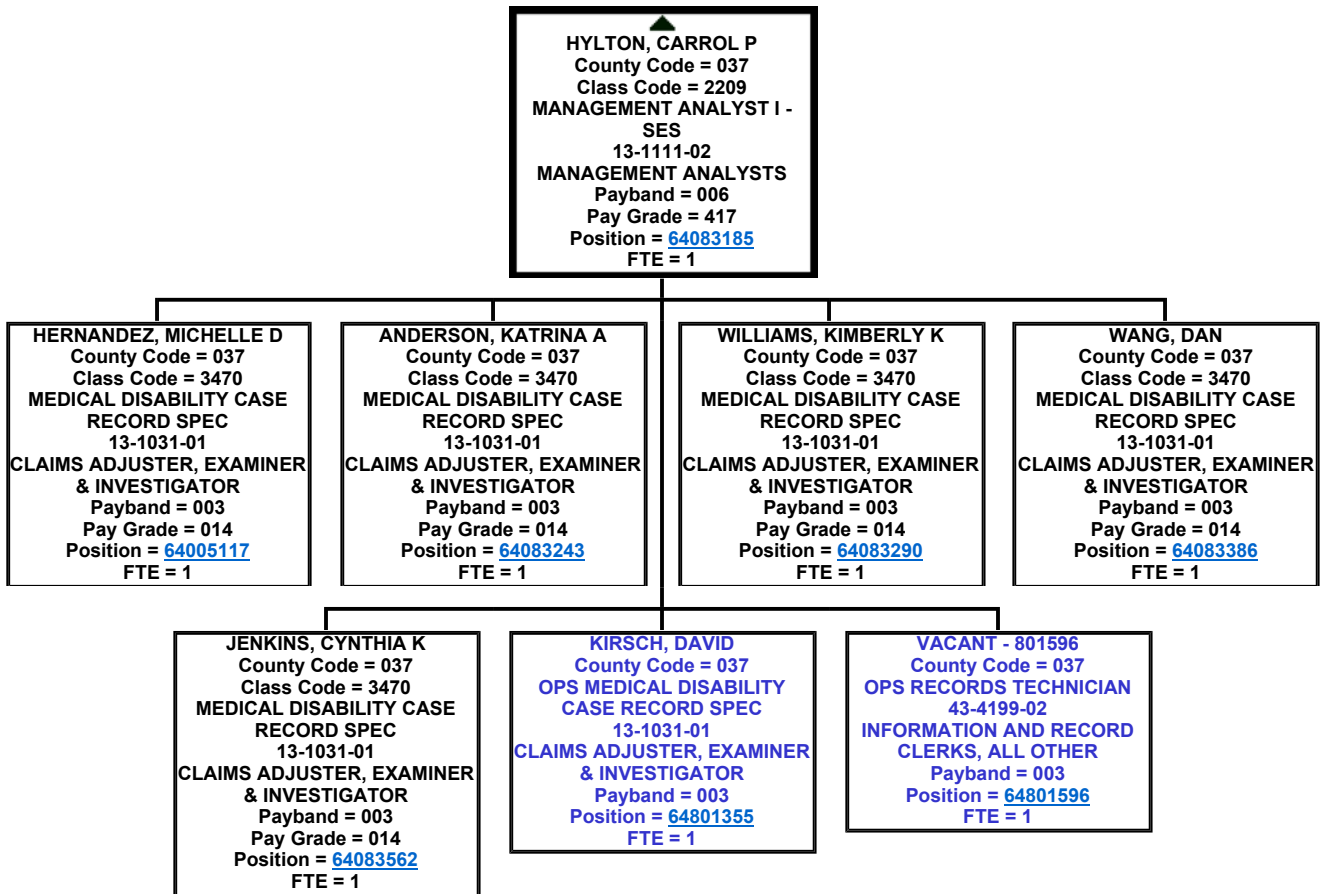
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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64006683](#)
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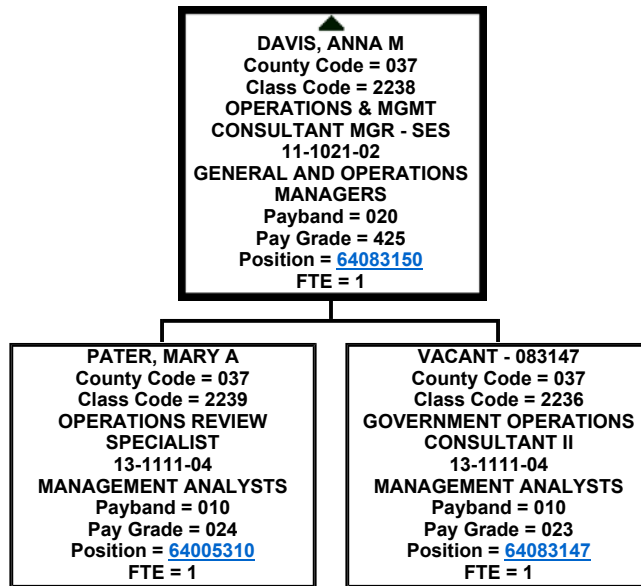


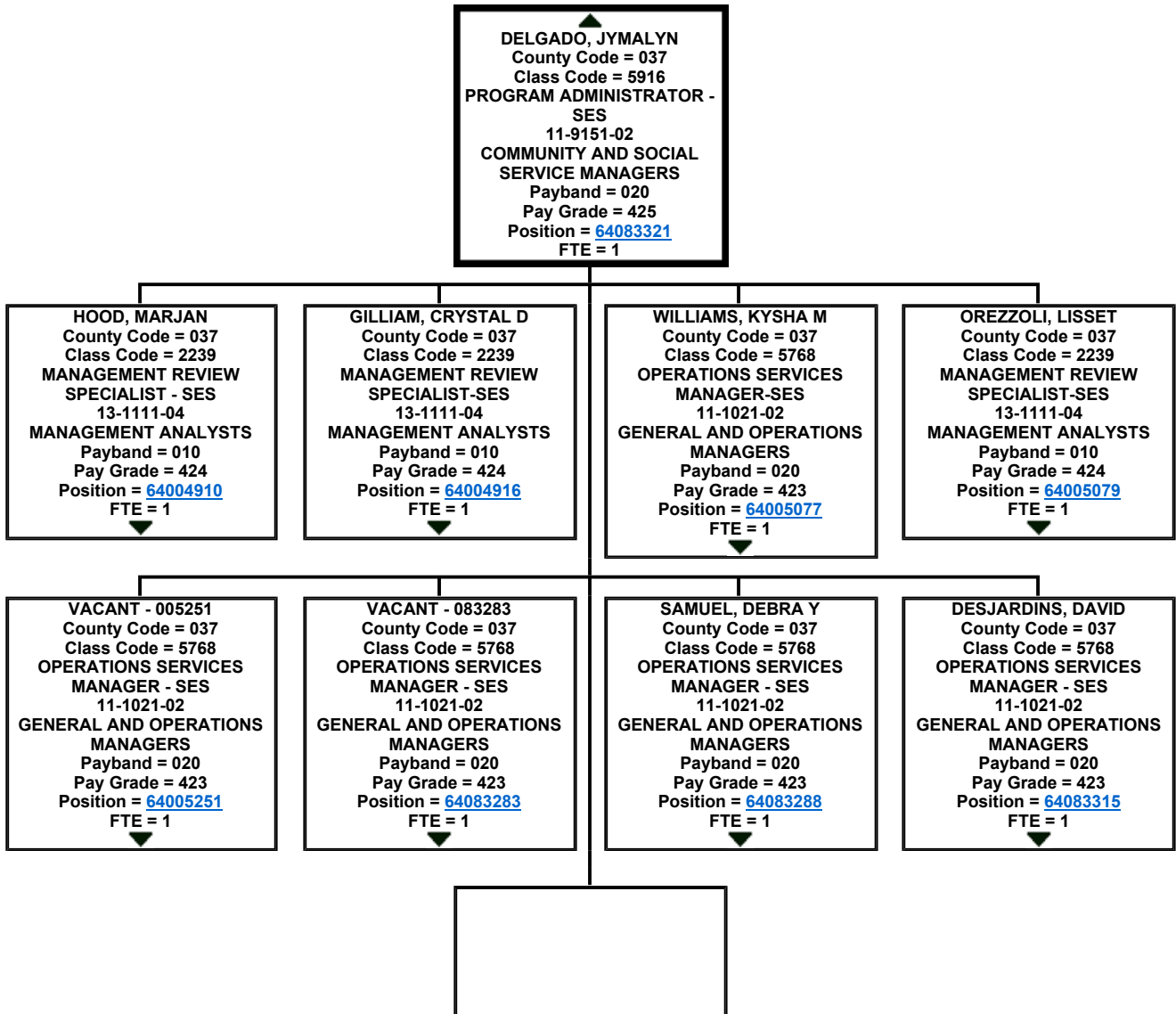
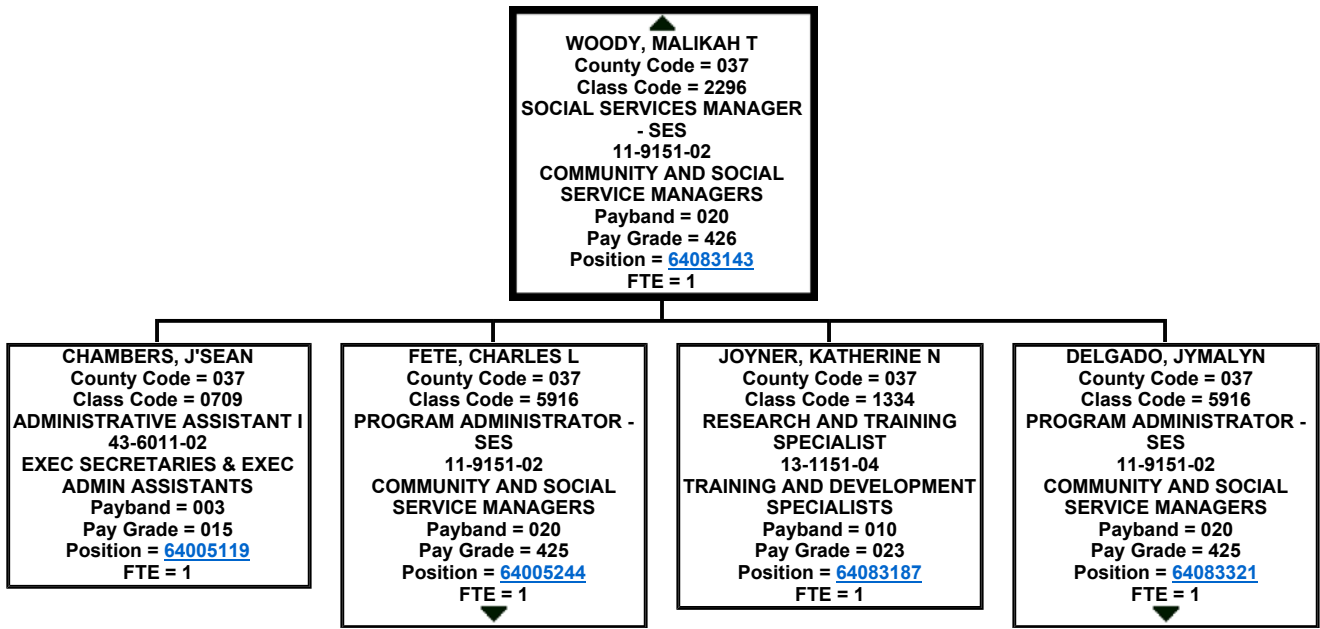


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Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 014
Position = [64083557](#)
FTE = 1

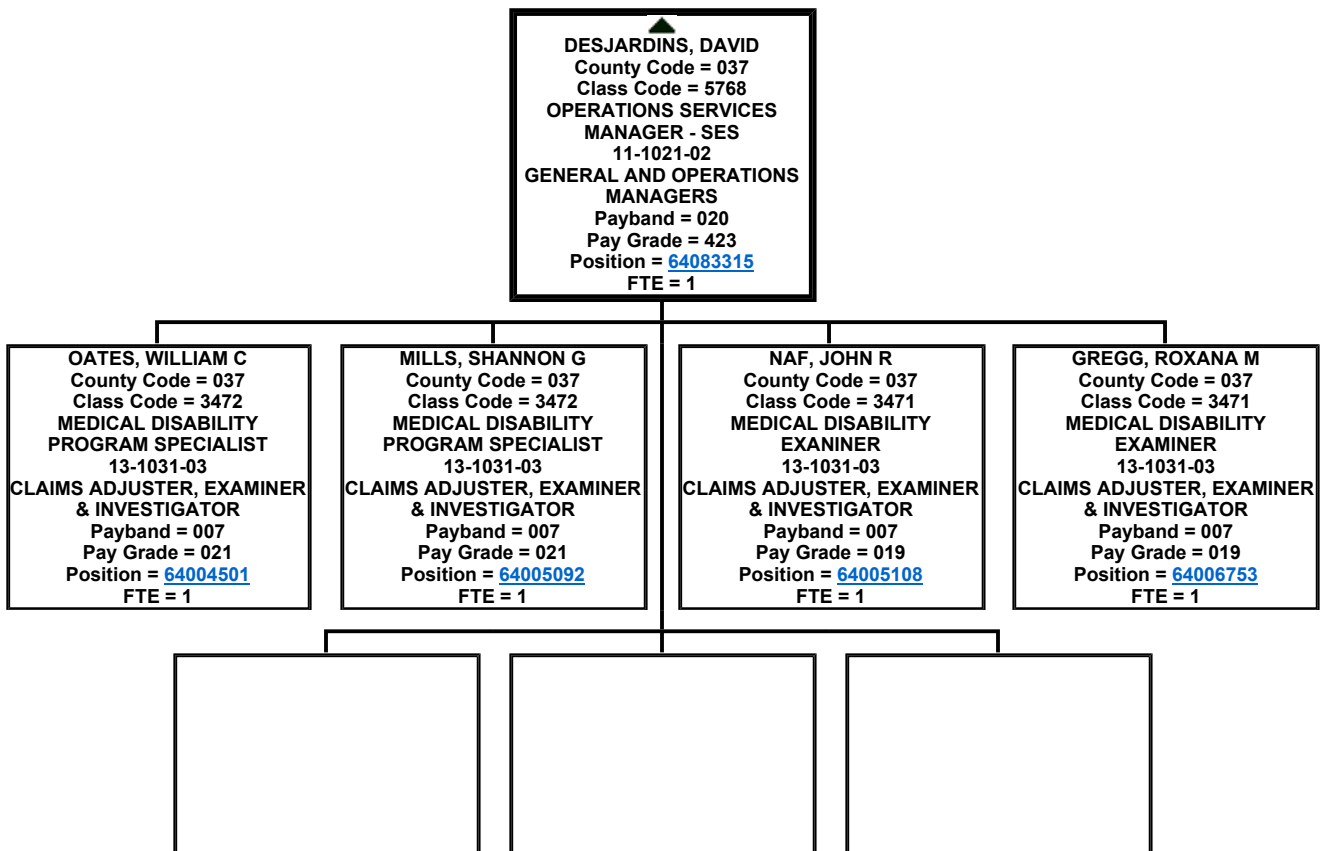
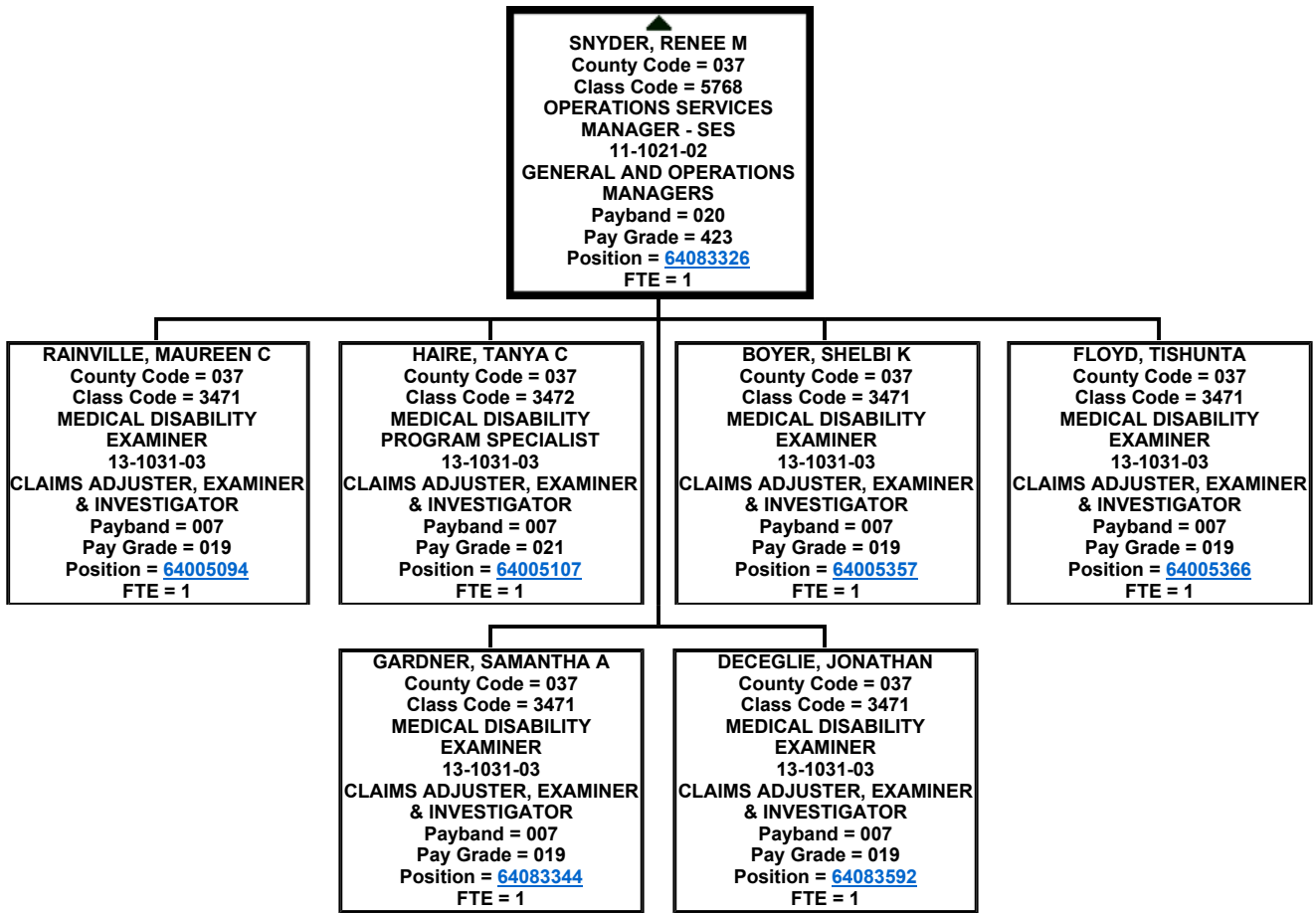


ALEXANDER, BRIANNA
R/MUNT, KIMBERLY A
County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Pay Grade = 014
Position = [64083268](#)
FTE = 1





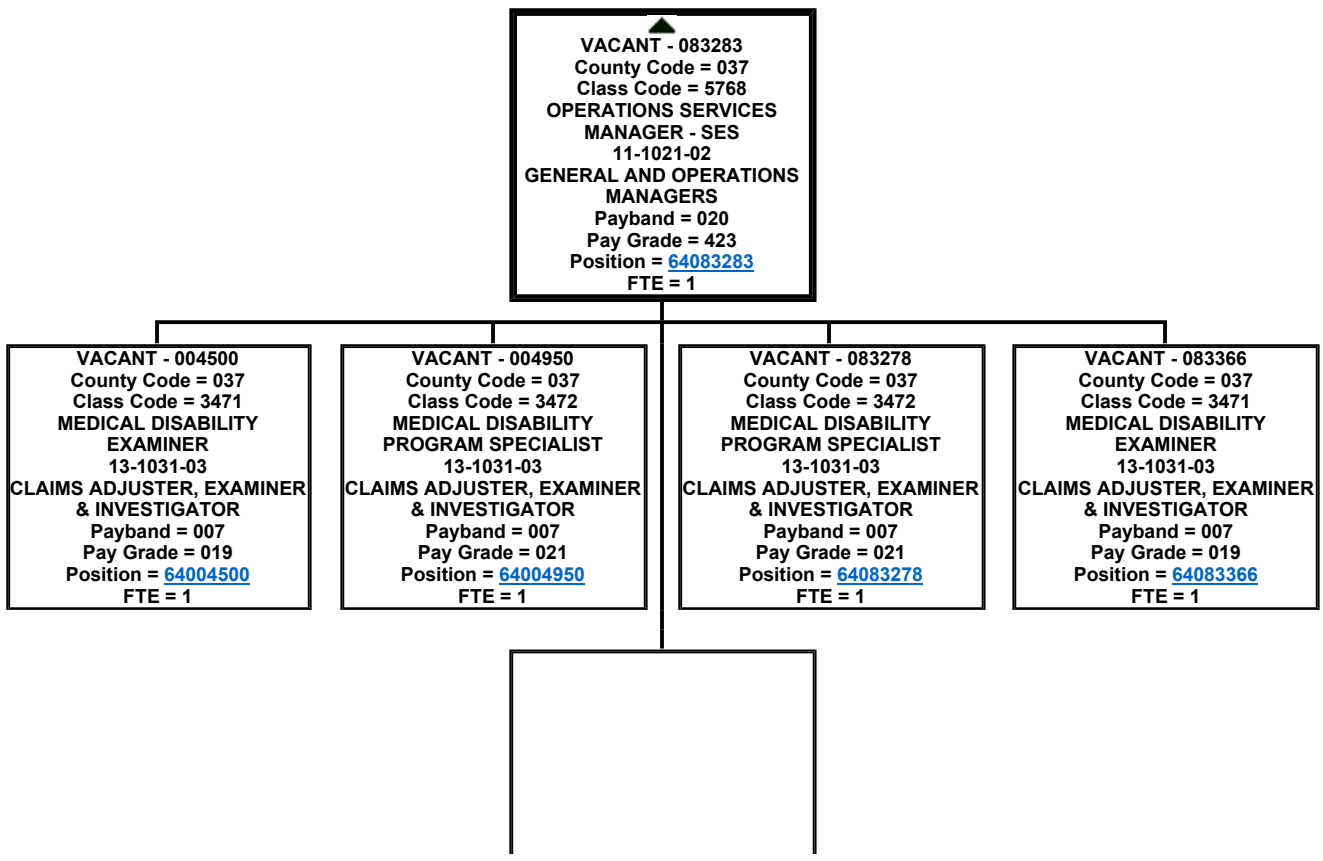
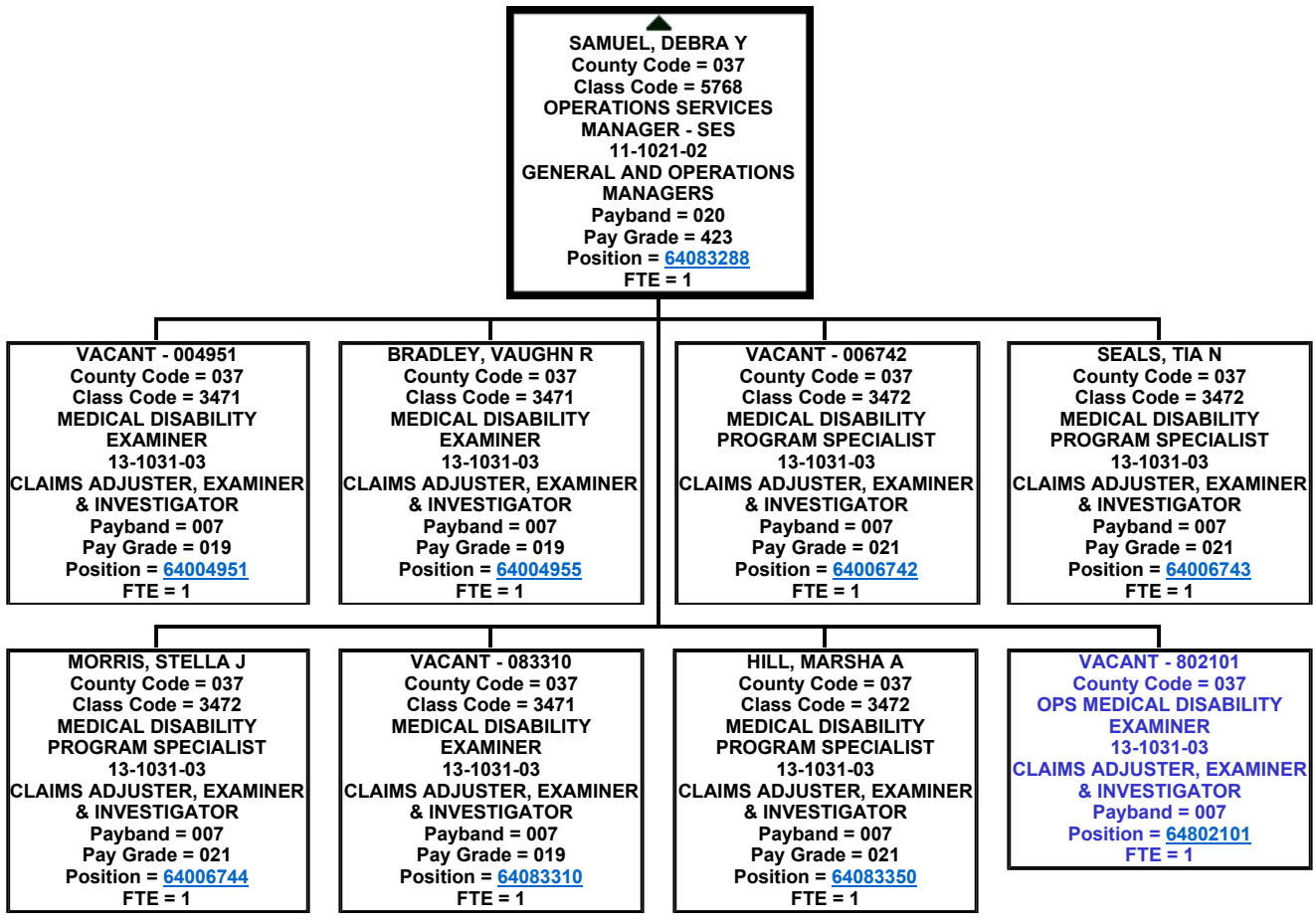
SNYDER, RENEE M
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083326](#)
FTE = 1



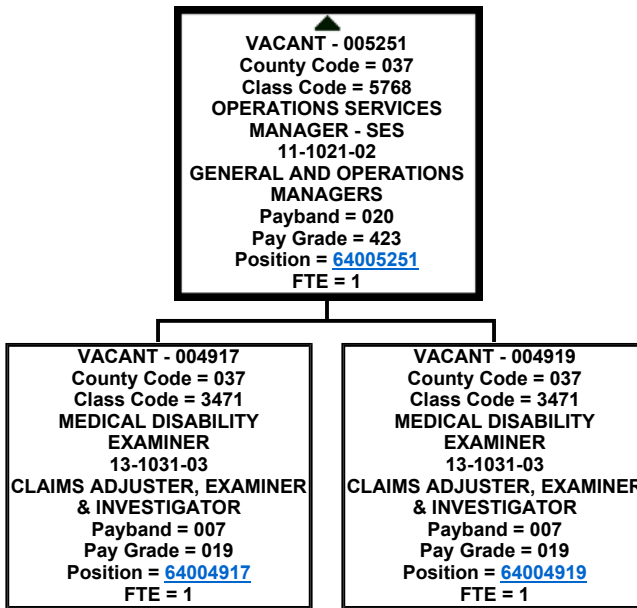
WHITTY, JEFFREY
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083168](#)
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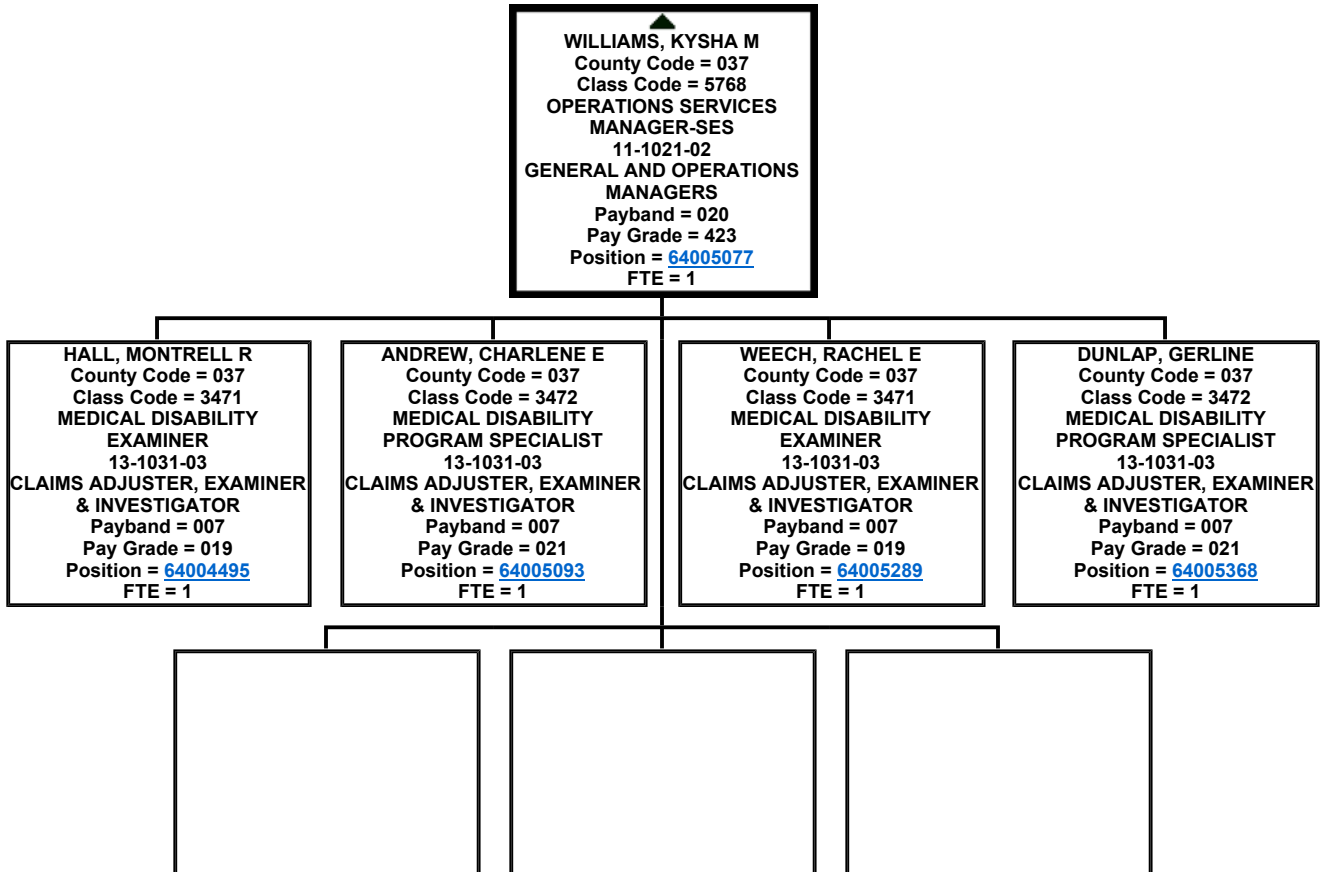
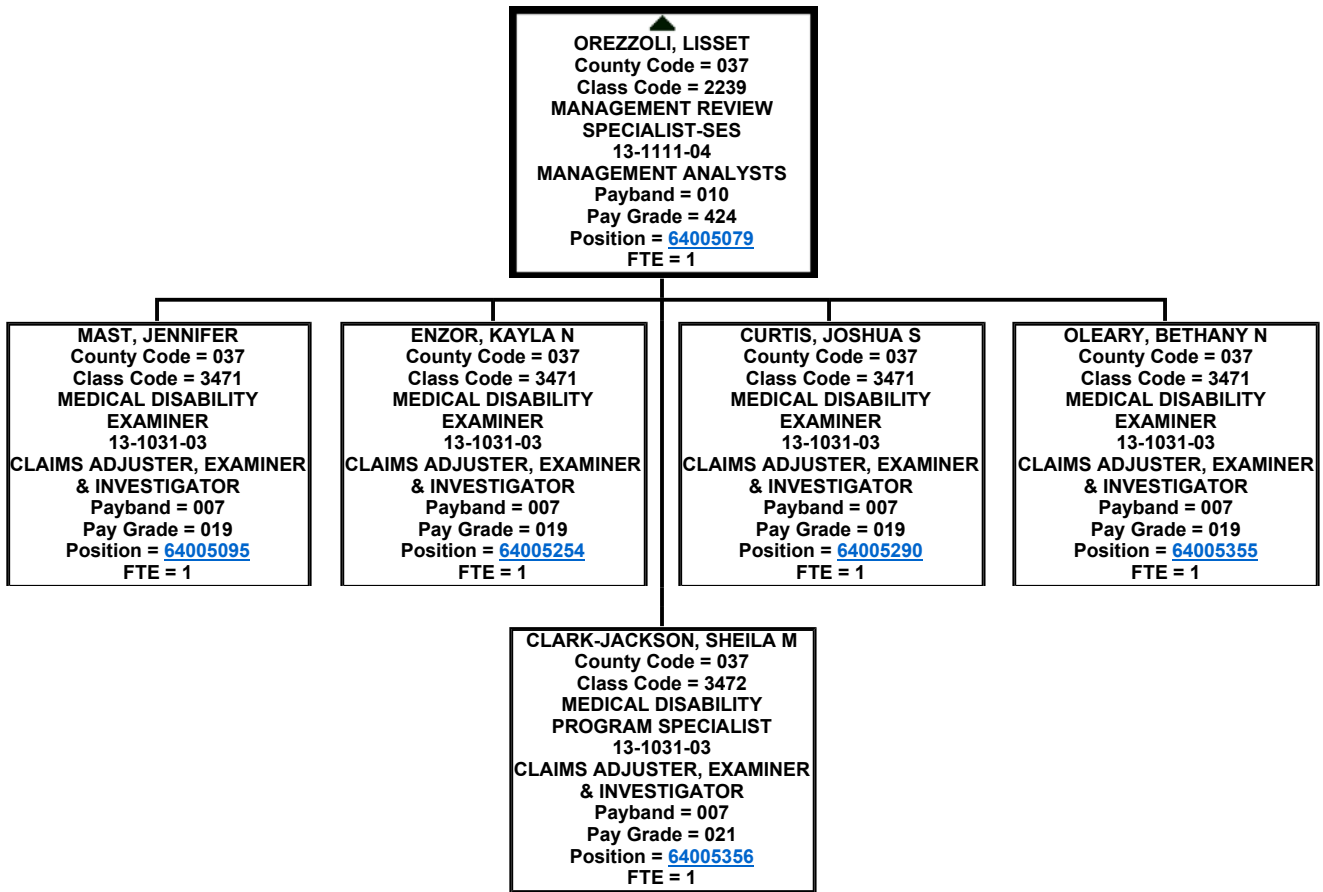
MAXWELL, THOMAS V
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083286](#)
FTE = 1

VACANT - 083369
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083369](#)
FTE = 1



VACANT - 083378
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083378](#)
FTE = 1

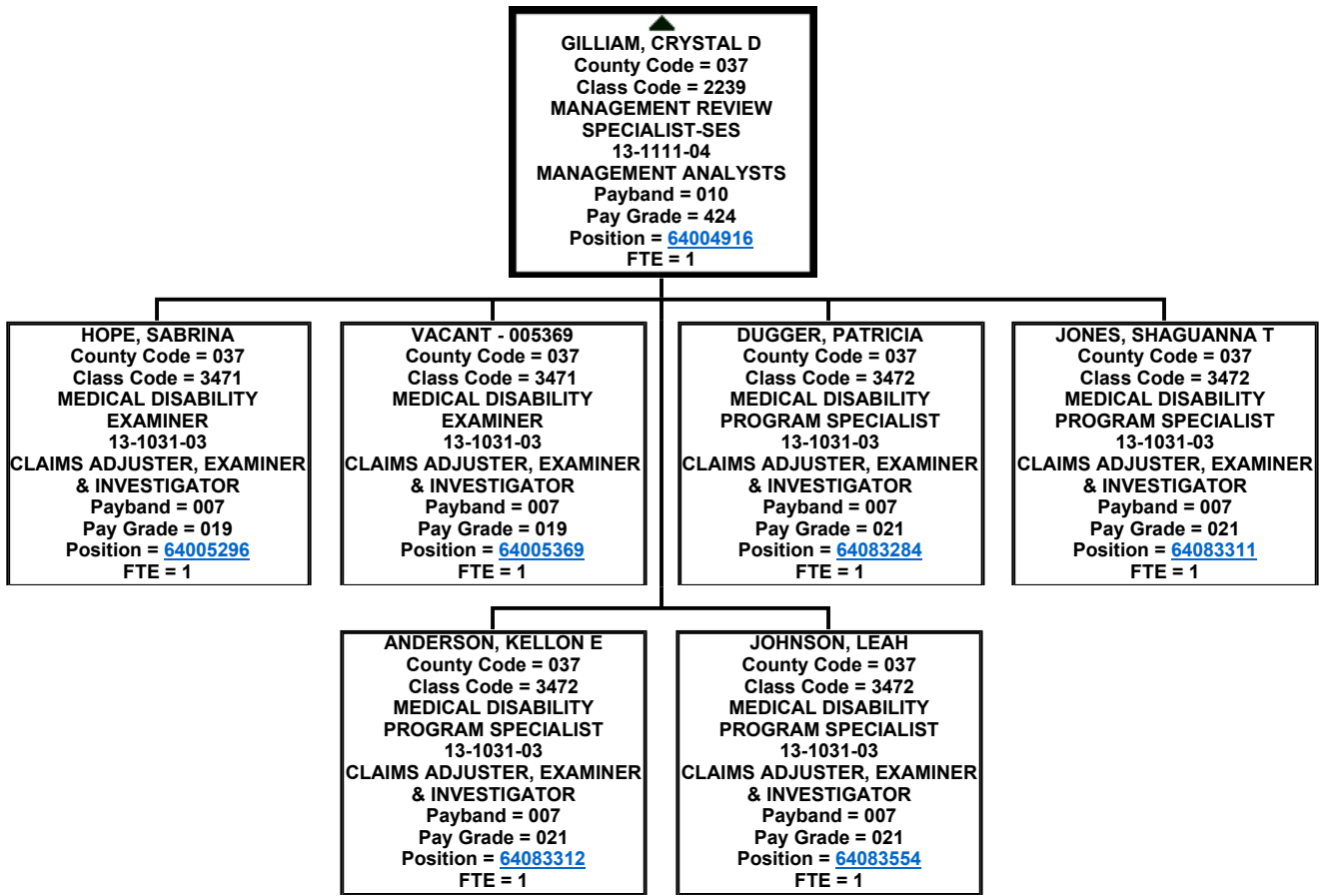


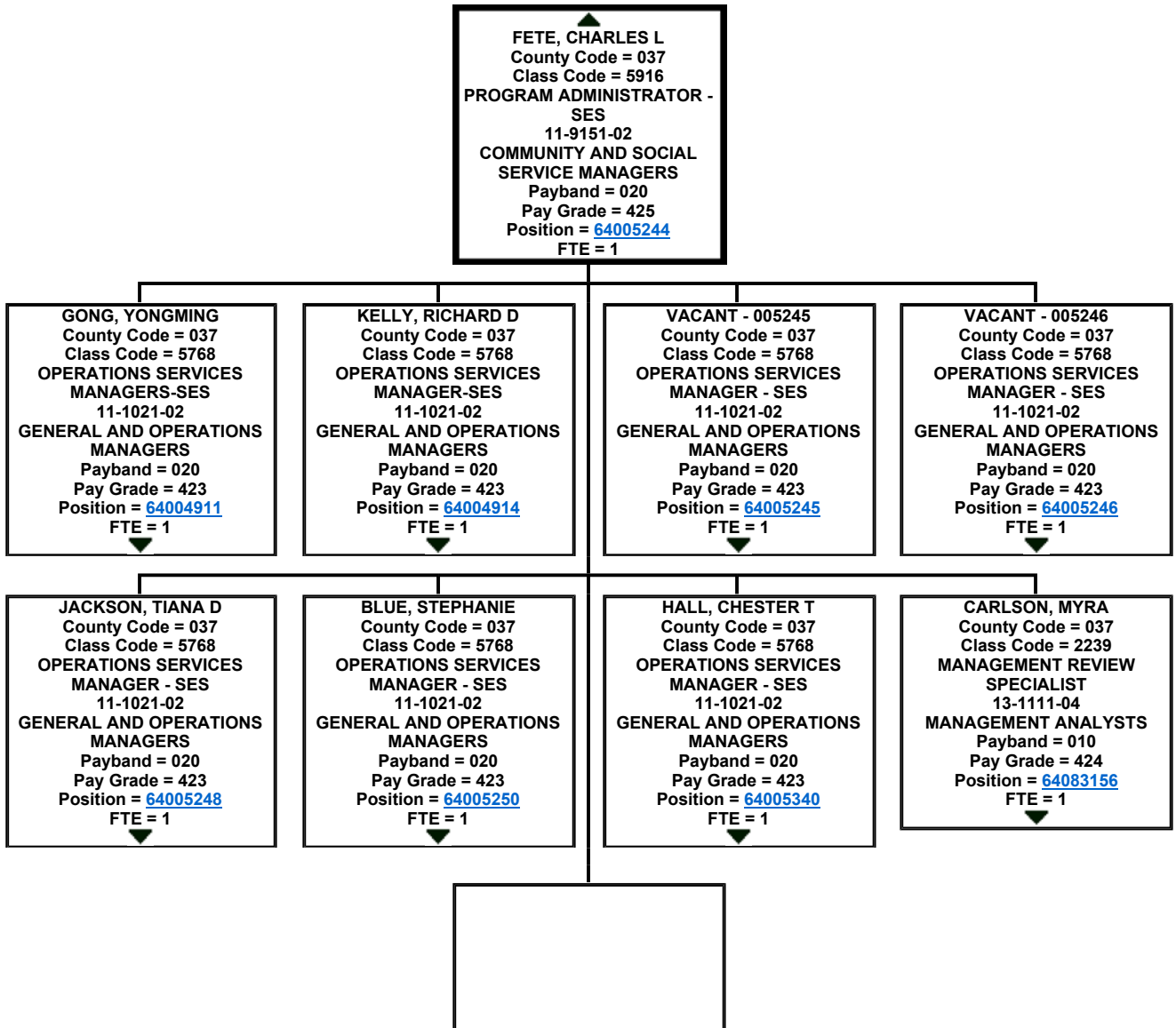
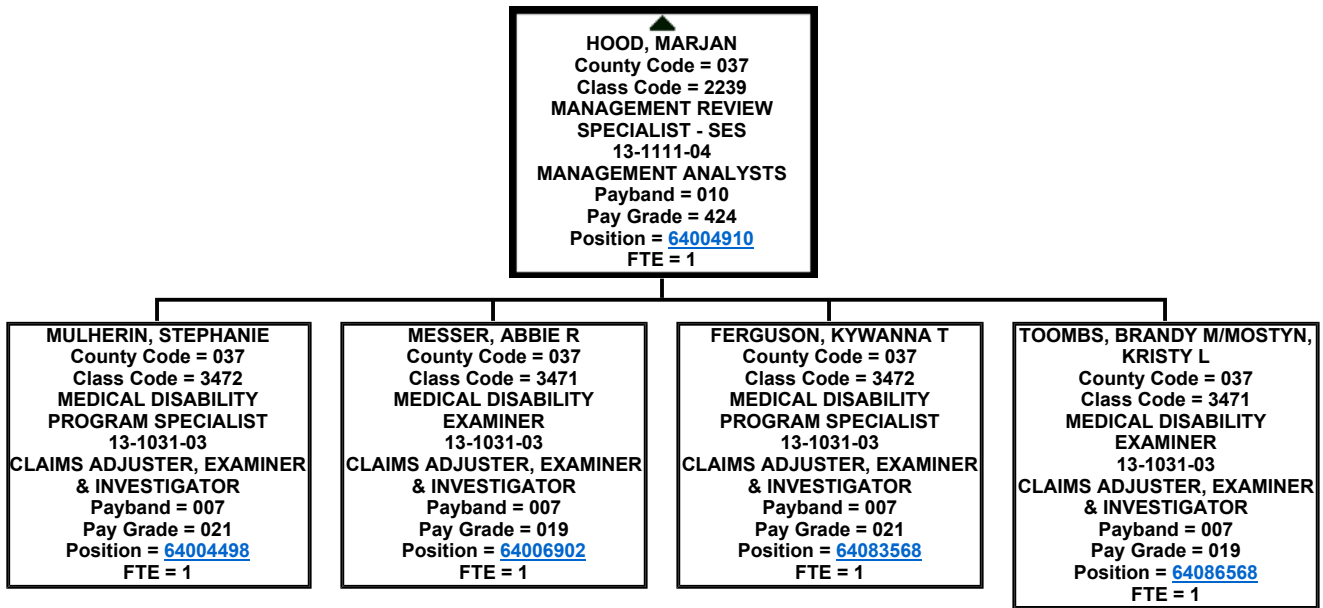


VACANT - 006741
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64006741](#)
FTE = 1

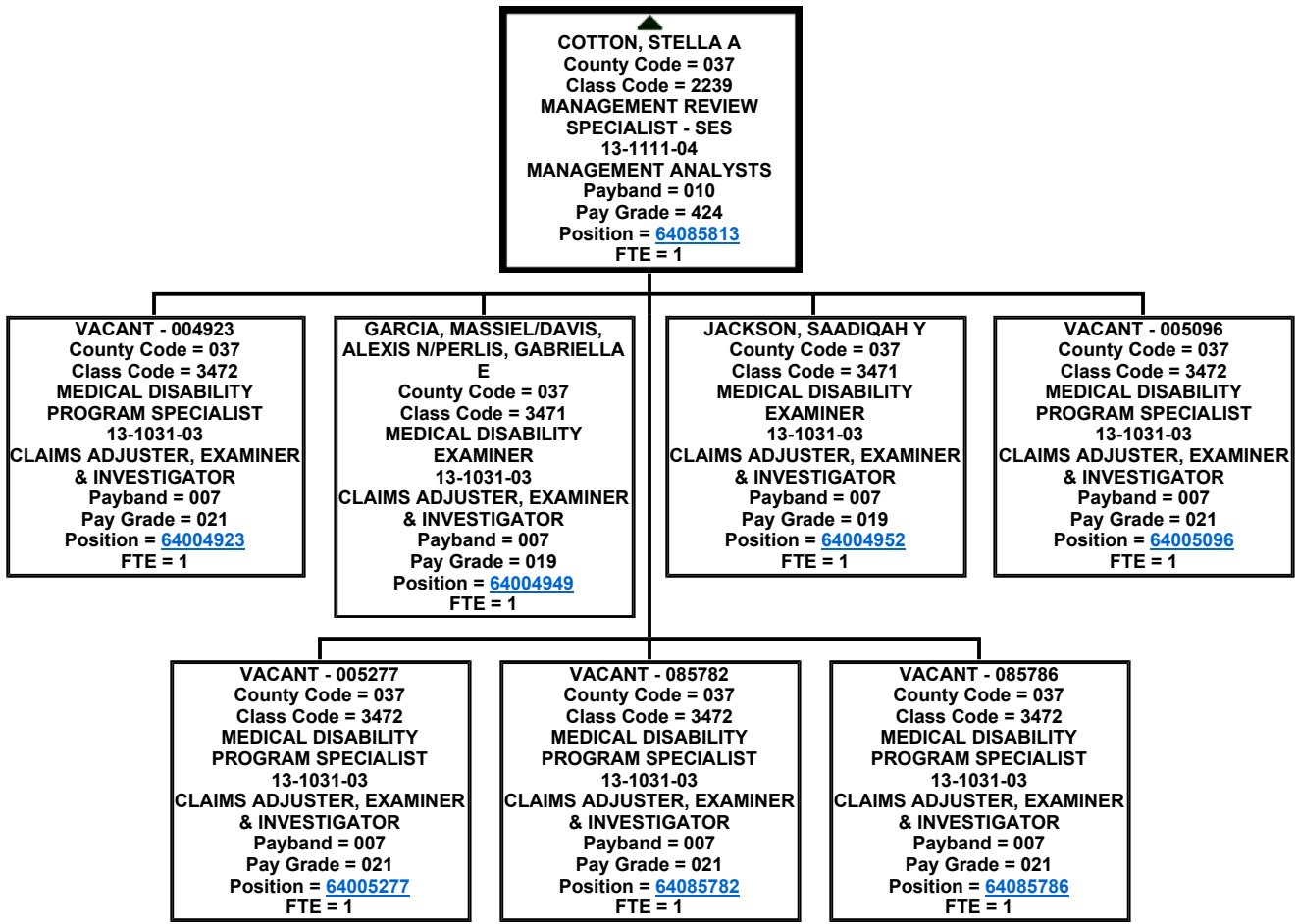
LAMARR, CARLITA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083357](#)
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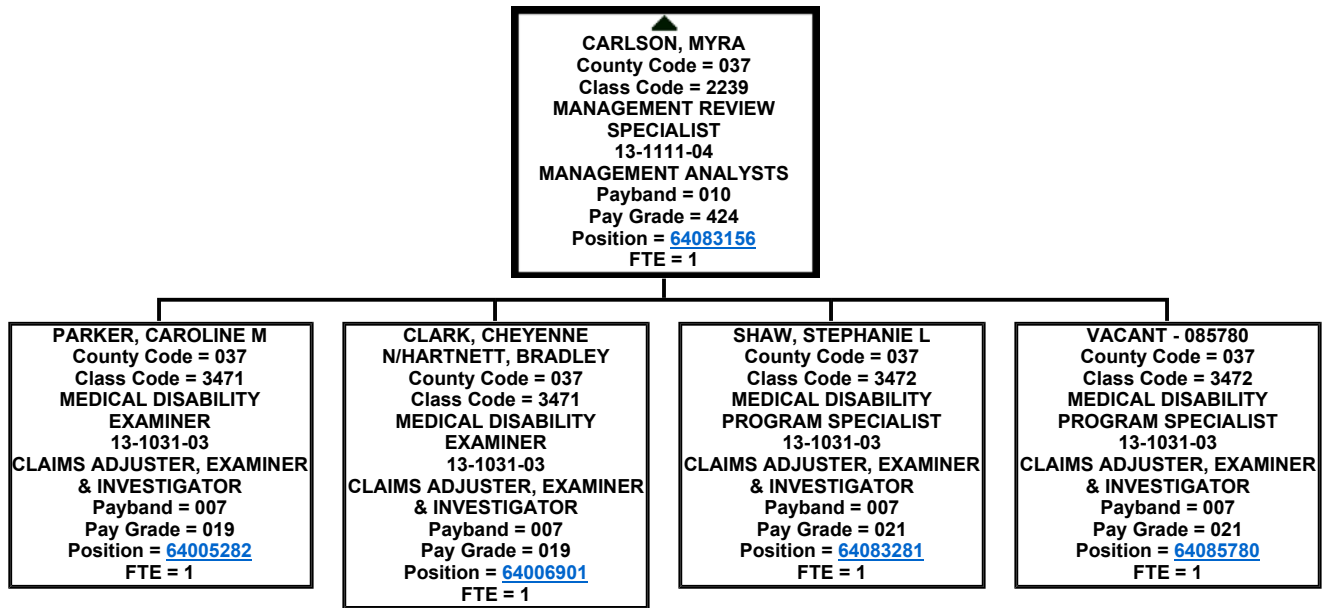
CLEVENGER, AMBER
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083362](#)
FTE = 1

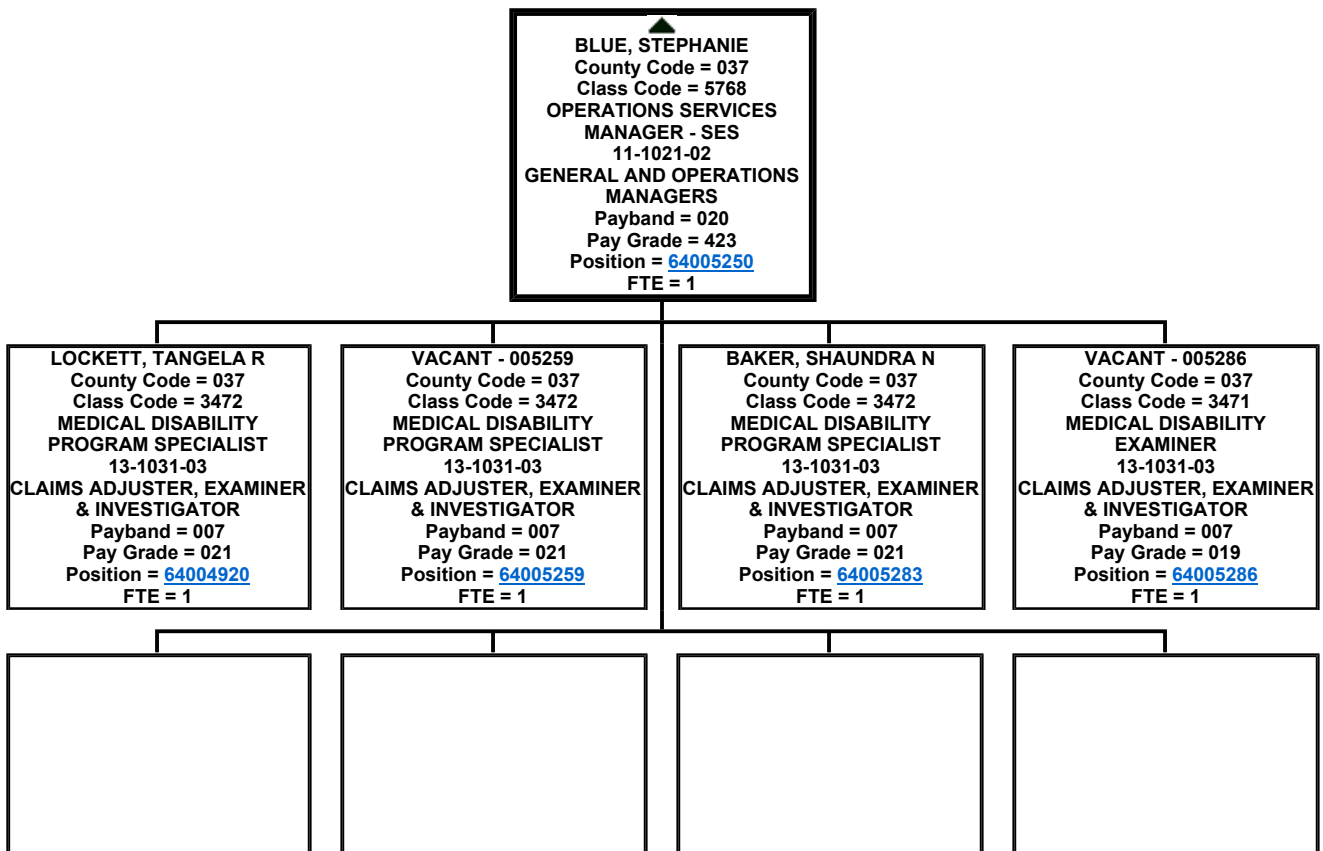
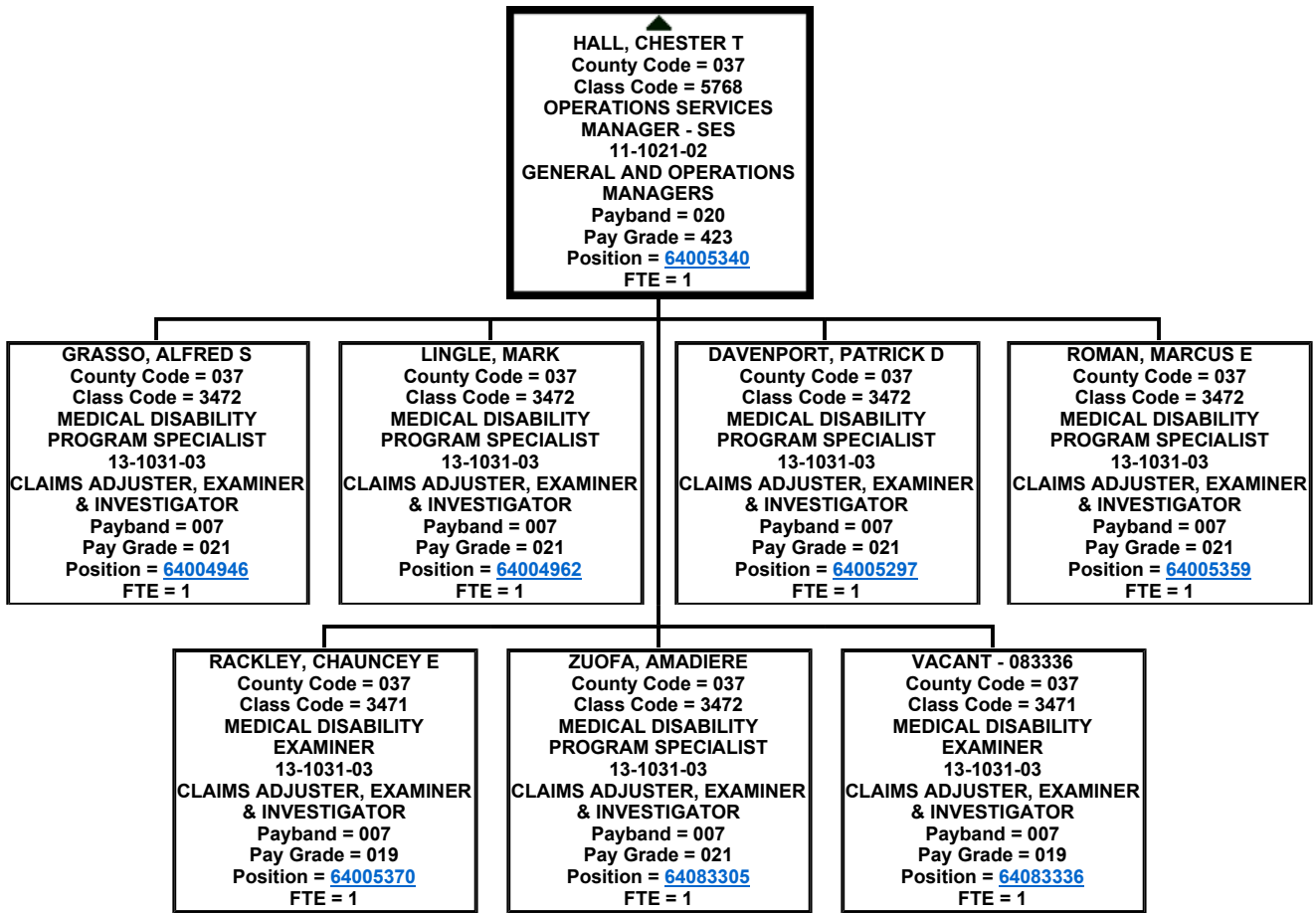




COTTON, STELLA A
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
SPECIALIST - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 424
Position = [64085813](#)
FTE = 1





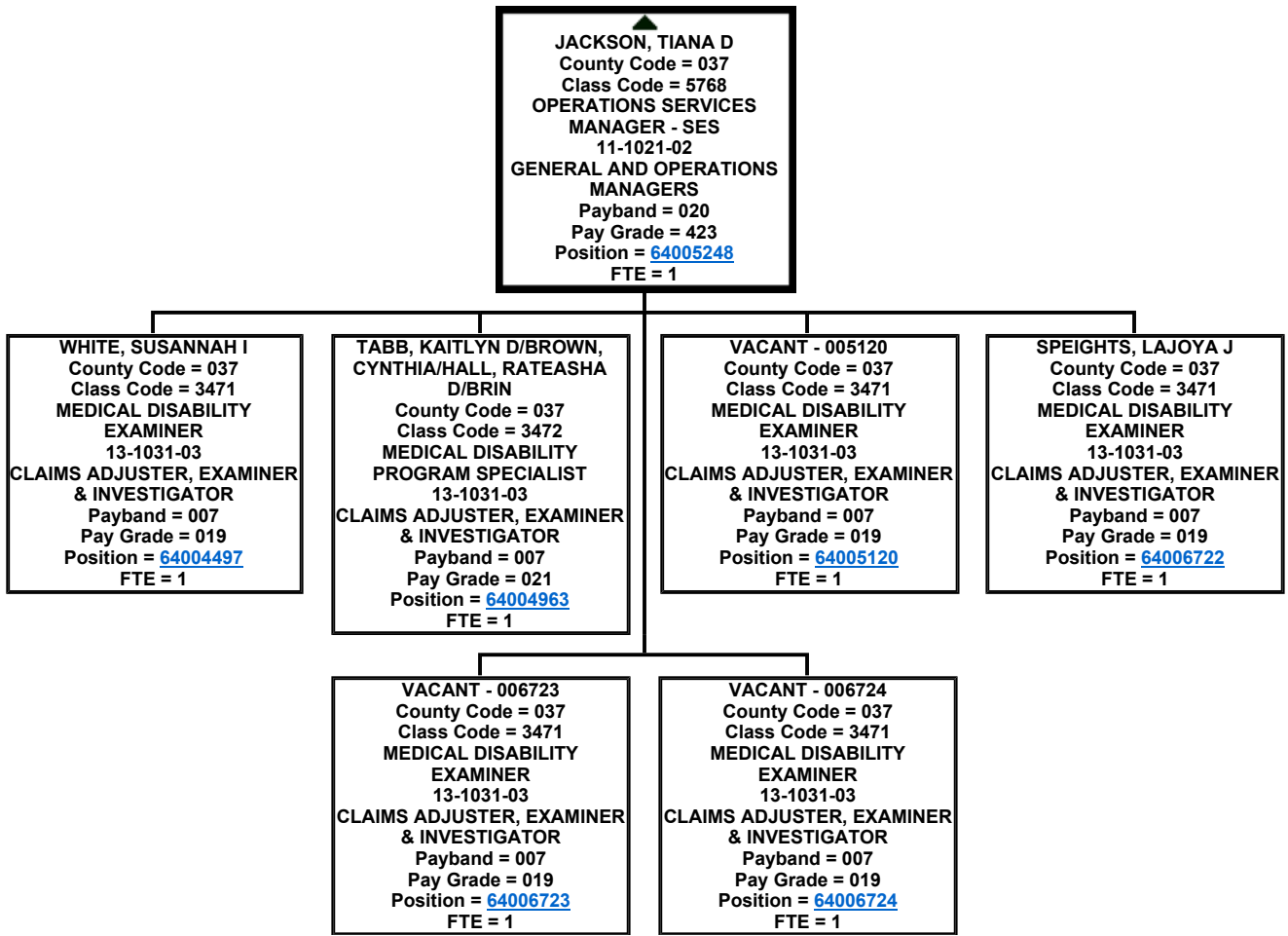


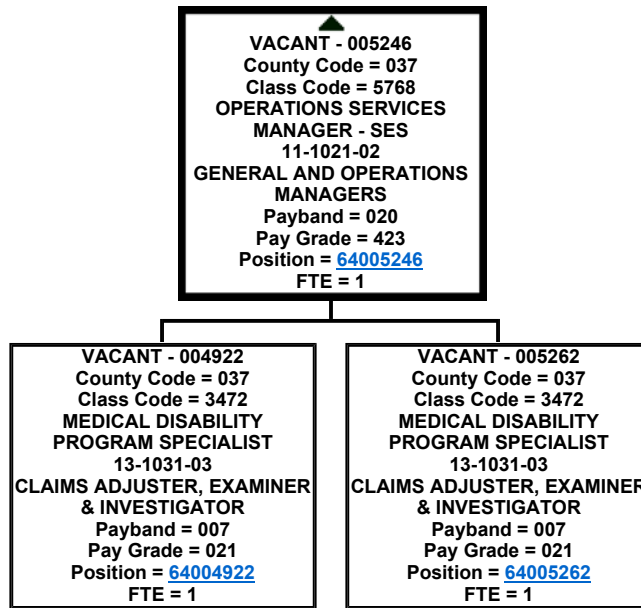
GASKIN, ALEXANDRA
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64005287](#)
 FTE = 1

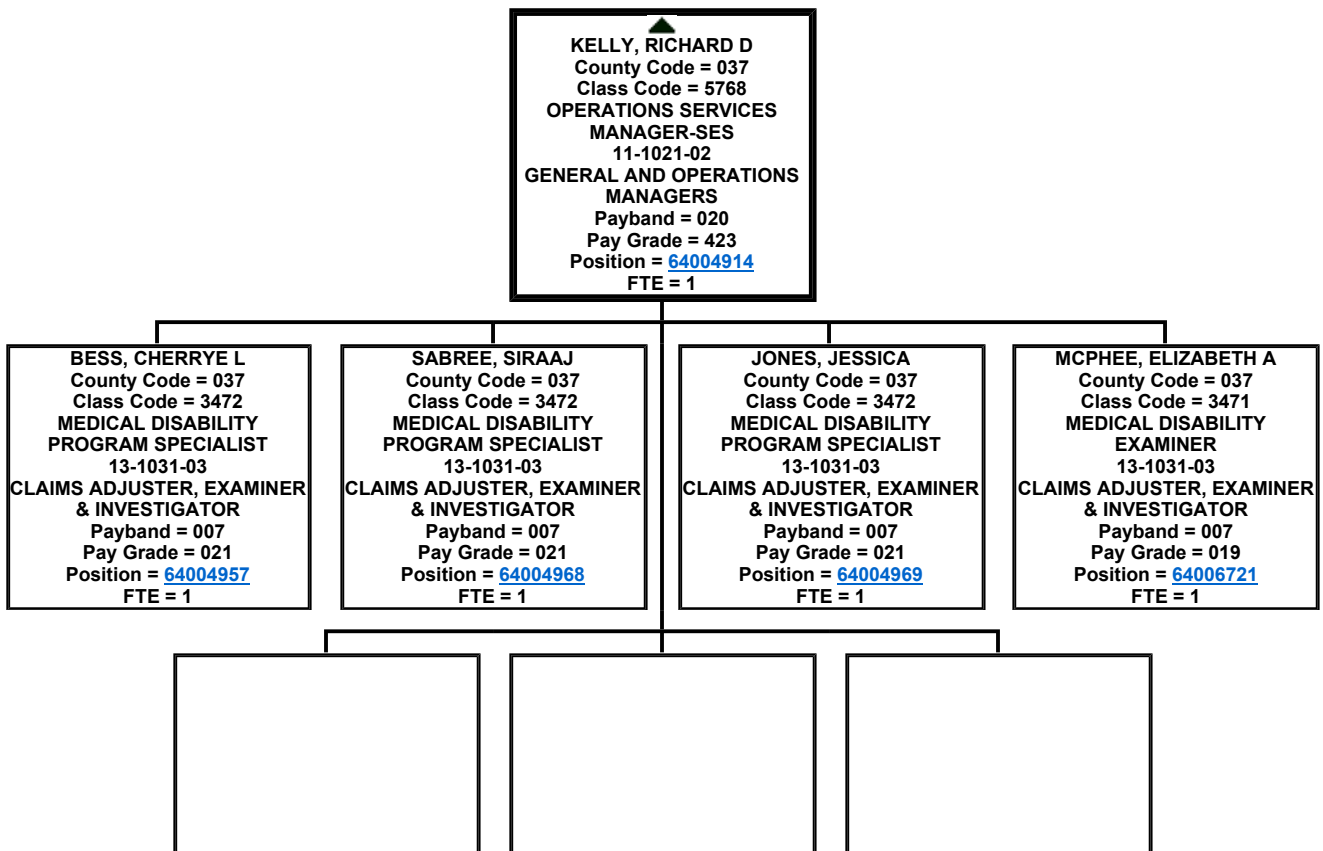
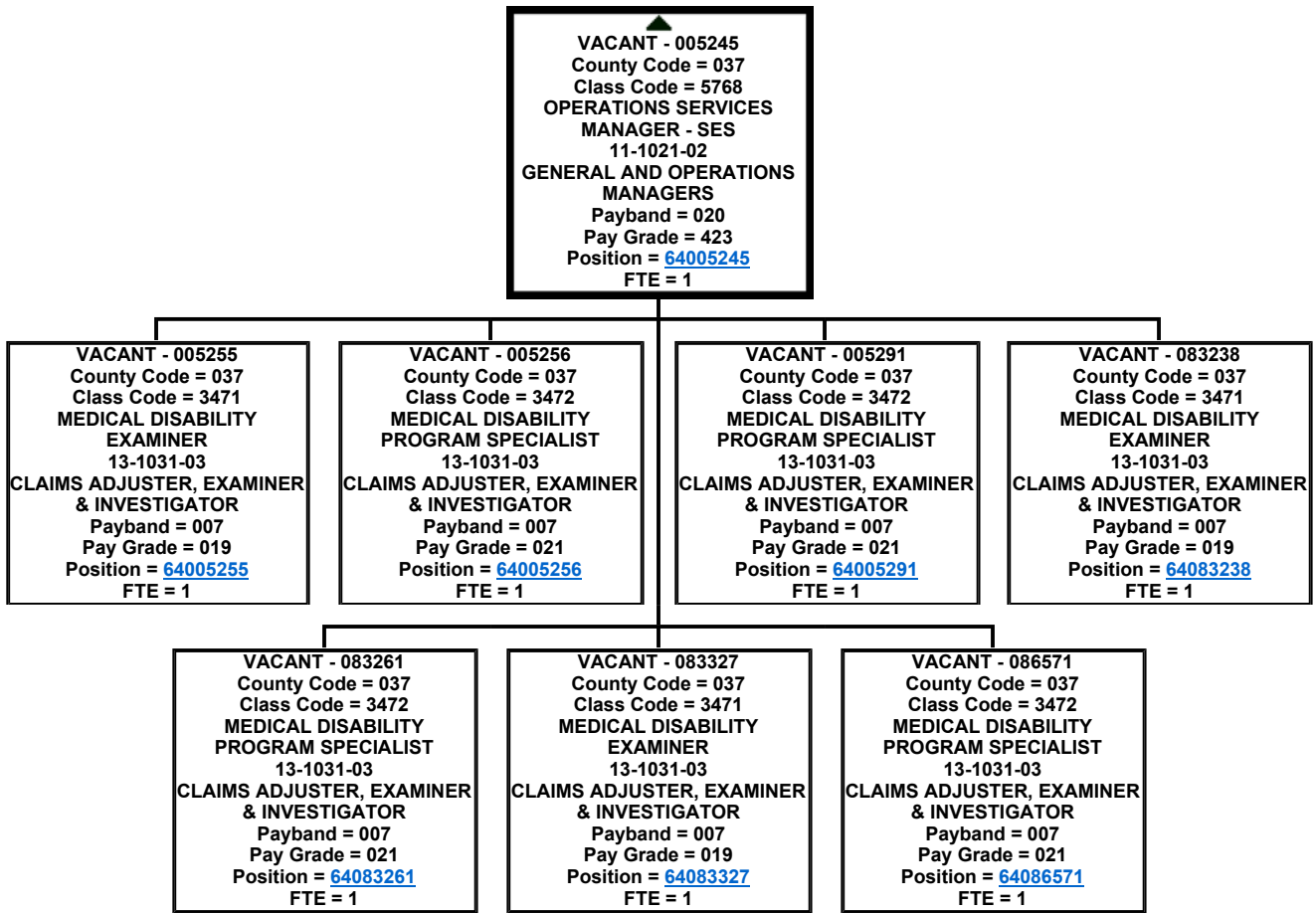
JOHNSON, YVETTA
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64006720](#)
 FTE = 1

RANDOLPH, CASEY L
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083245](#)
 FTE = 1

CAVITT, KEIONNA
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64083381](#)
 FTE = 1



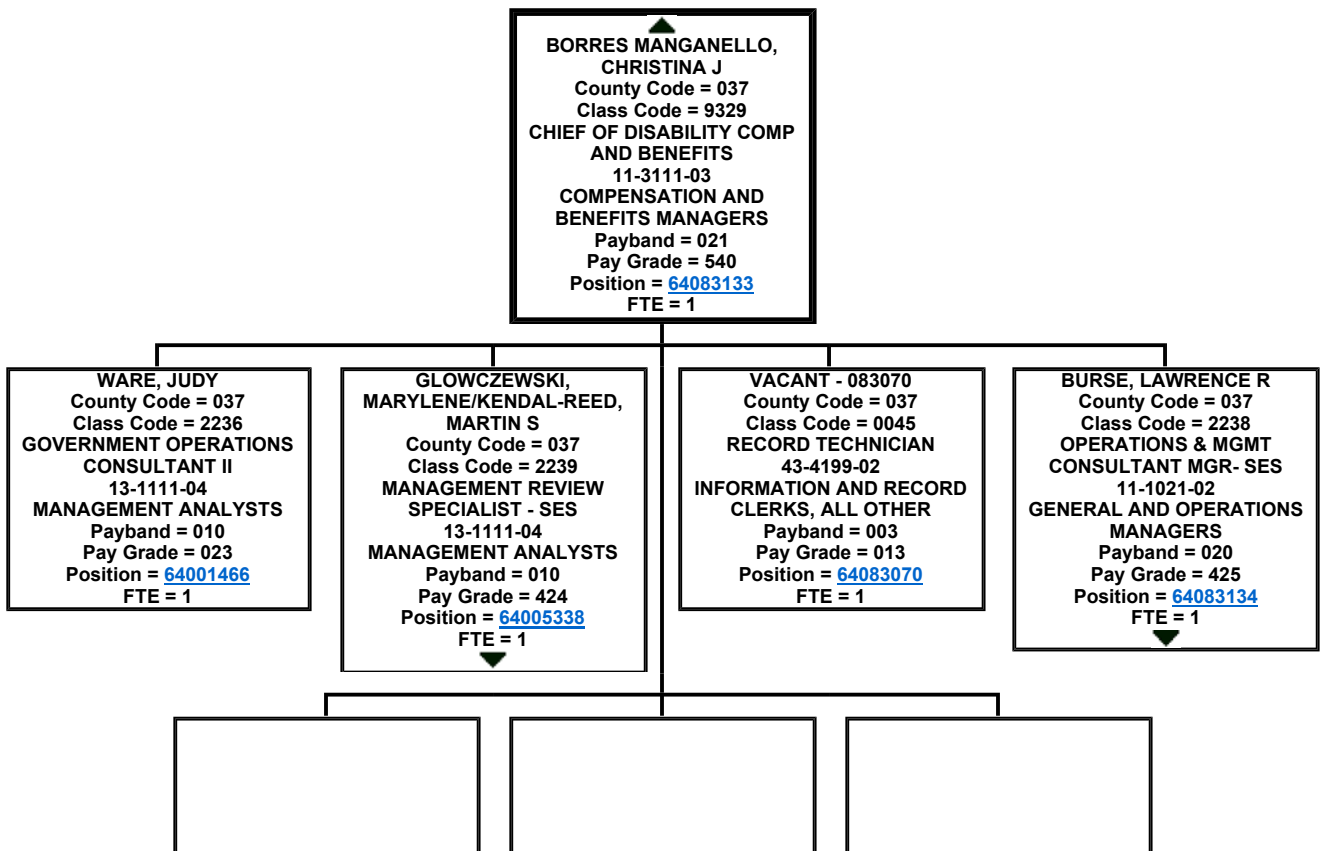
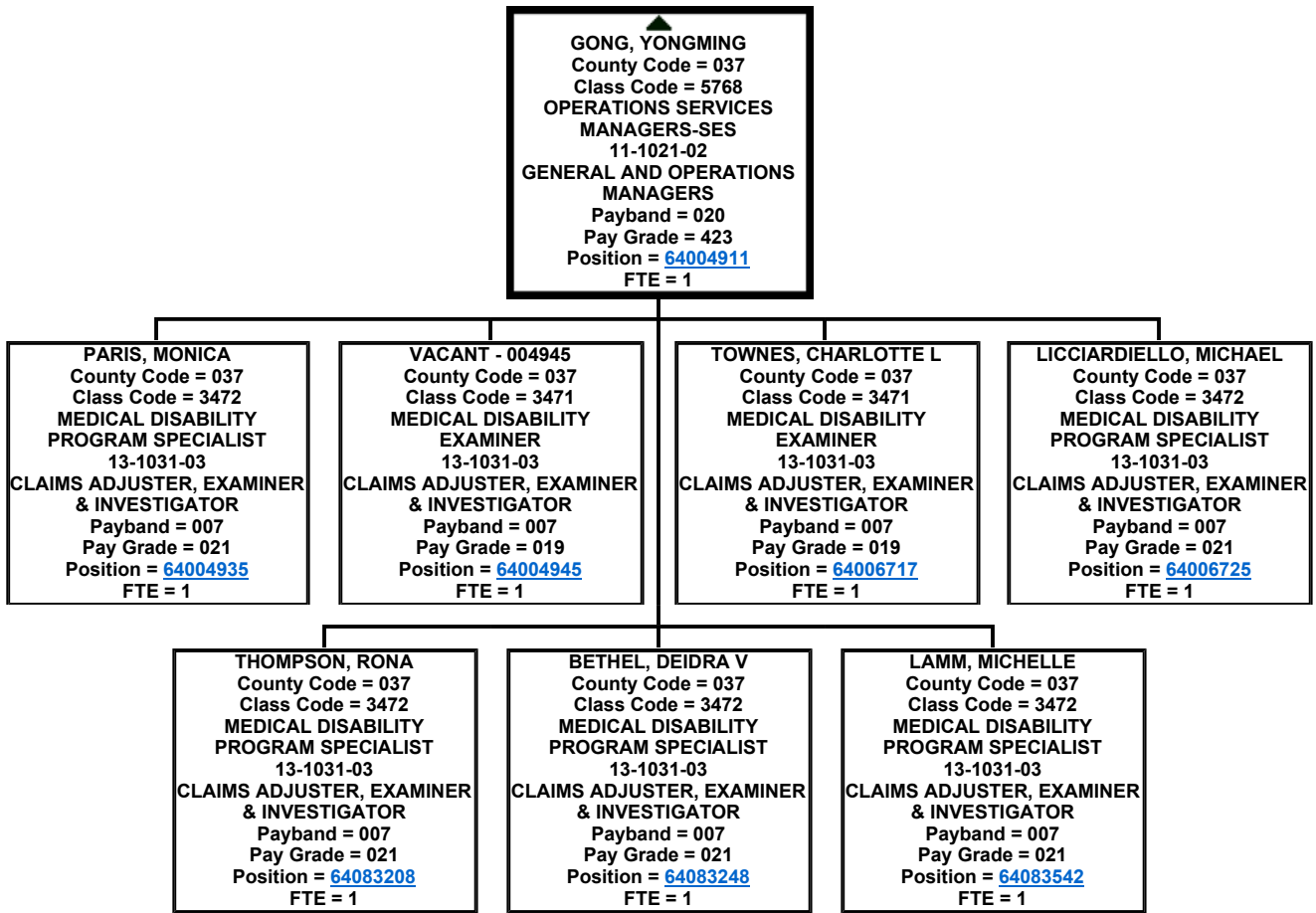




VACANT - 083212
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083212](#)
FTE = 1

SHOOK, CHRISTOPHER
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083368](#)
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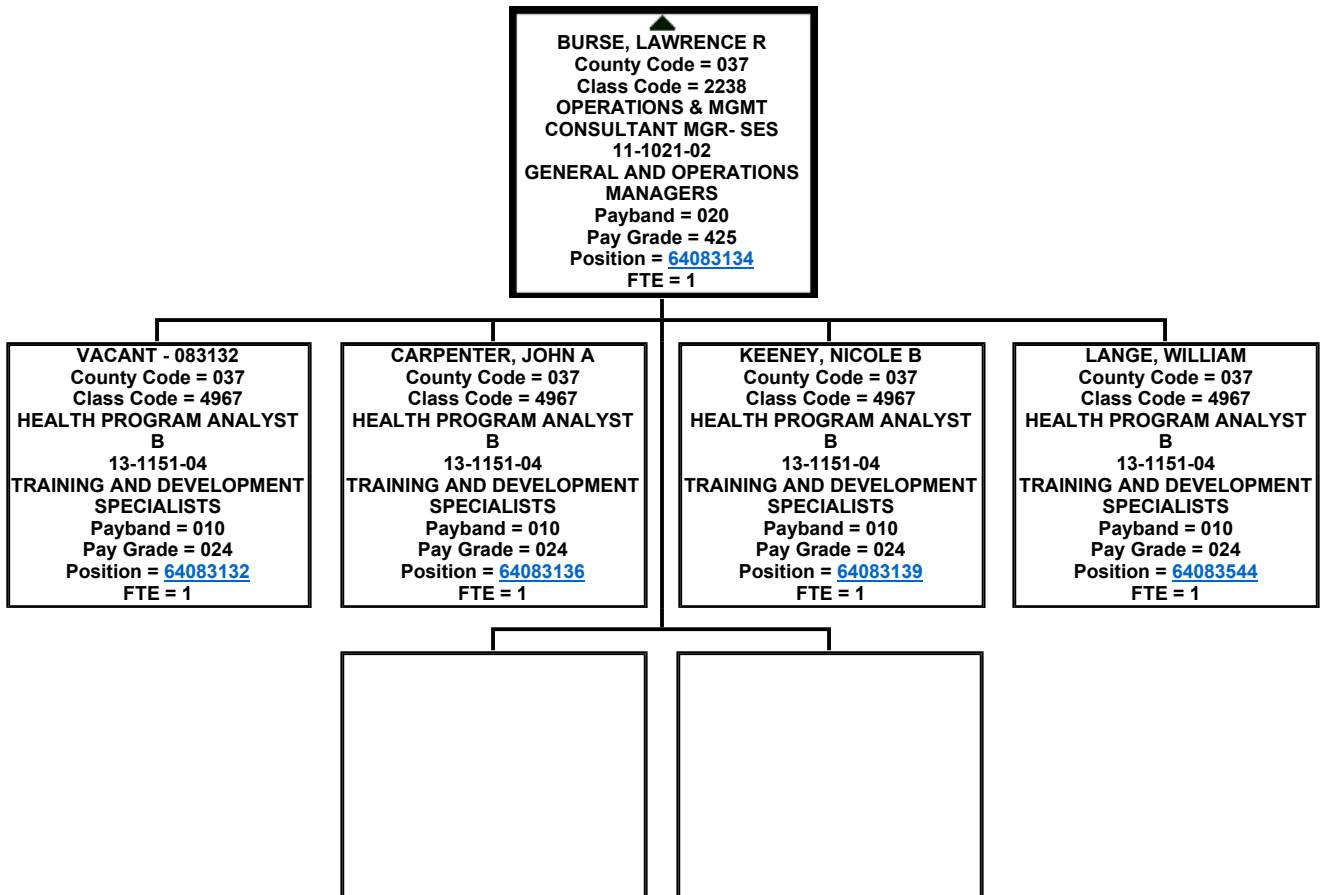
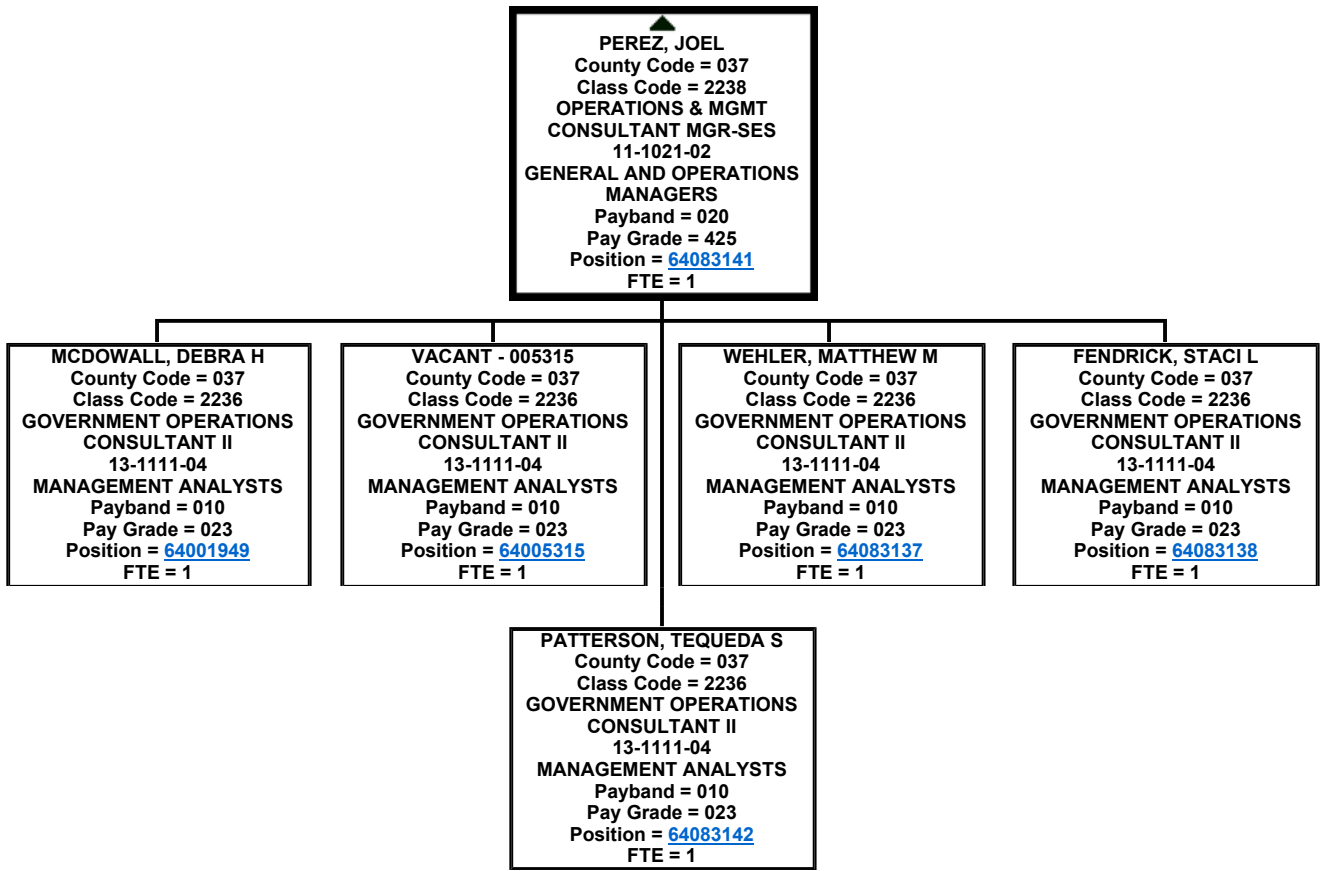
BURNHAM, PATRICK S
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64086570](#)
FTE = 1



PEREZ, JOEL
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64083141](#)
FTE = 1

BURNETT, PAULINE
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64083236](#)
FTE = 1

VACANT - 801492
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64801492](#)
FTE = 1



THIGPEN, JENNIFER F
County Code = 037
Class Code = 4967
HEALTH PROGRAM ANALYST
B
13-1151-04
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 010
Pay Grade = 024
Position = [64083849](#)
FTE = 1

FLEMING, ZAIDA T
County Code = 037
Class Code = 4967
HEALTH PROGRAM ANALYST
B
13-1151-04
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 010
Pay Grade = 024
Position = [64086575](#)
FTE = 1

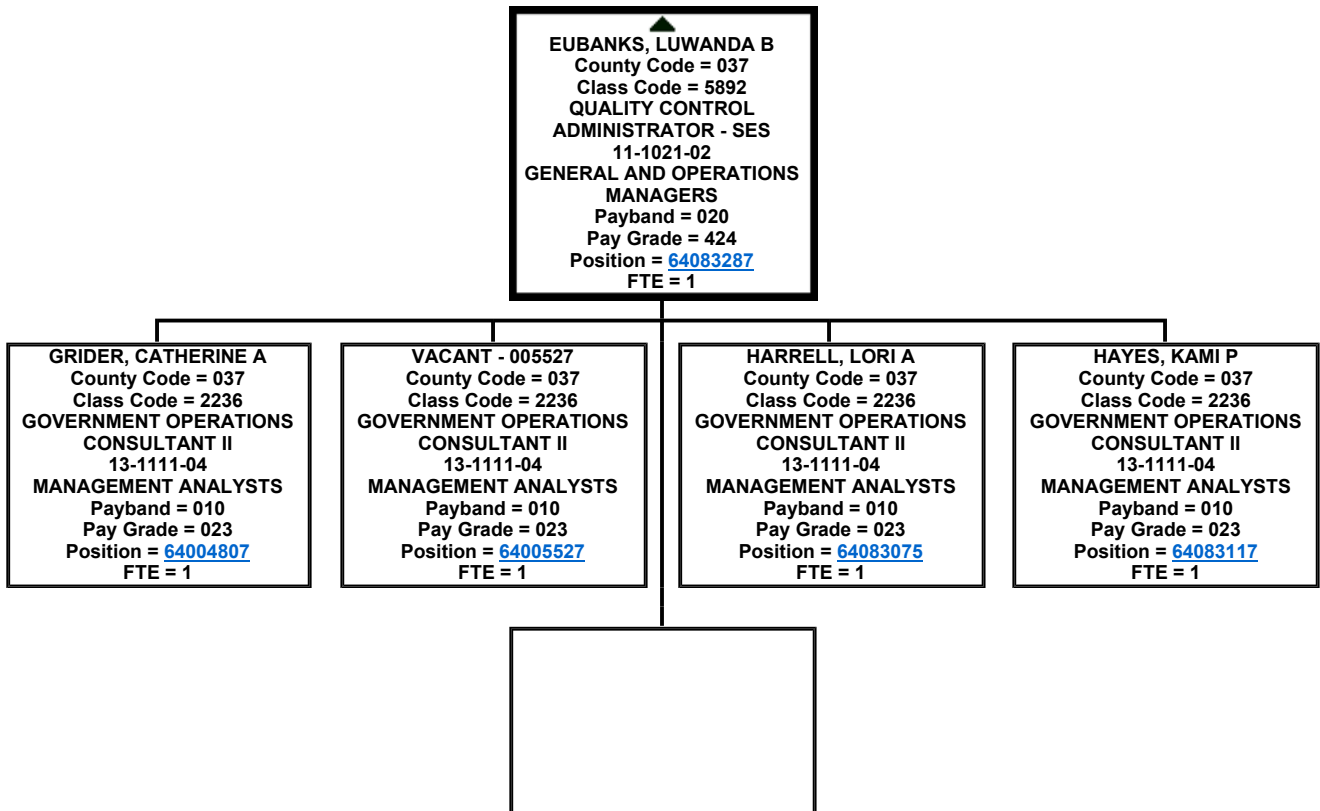
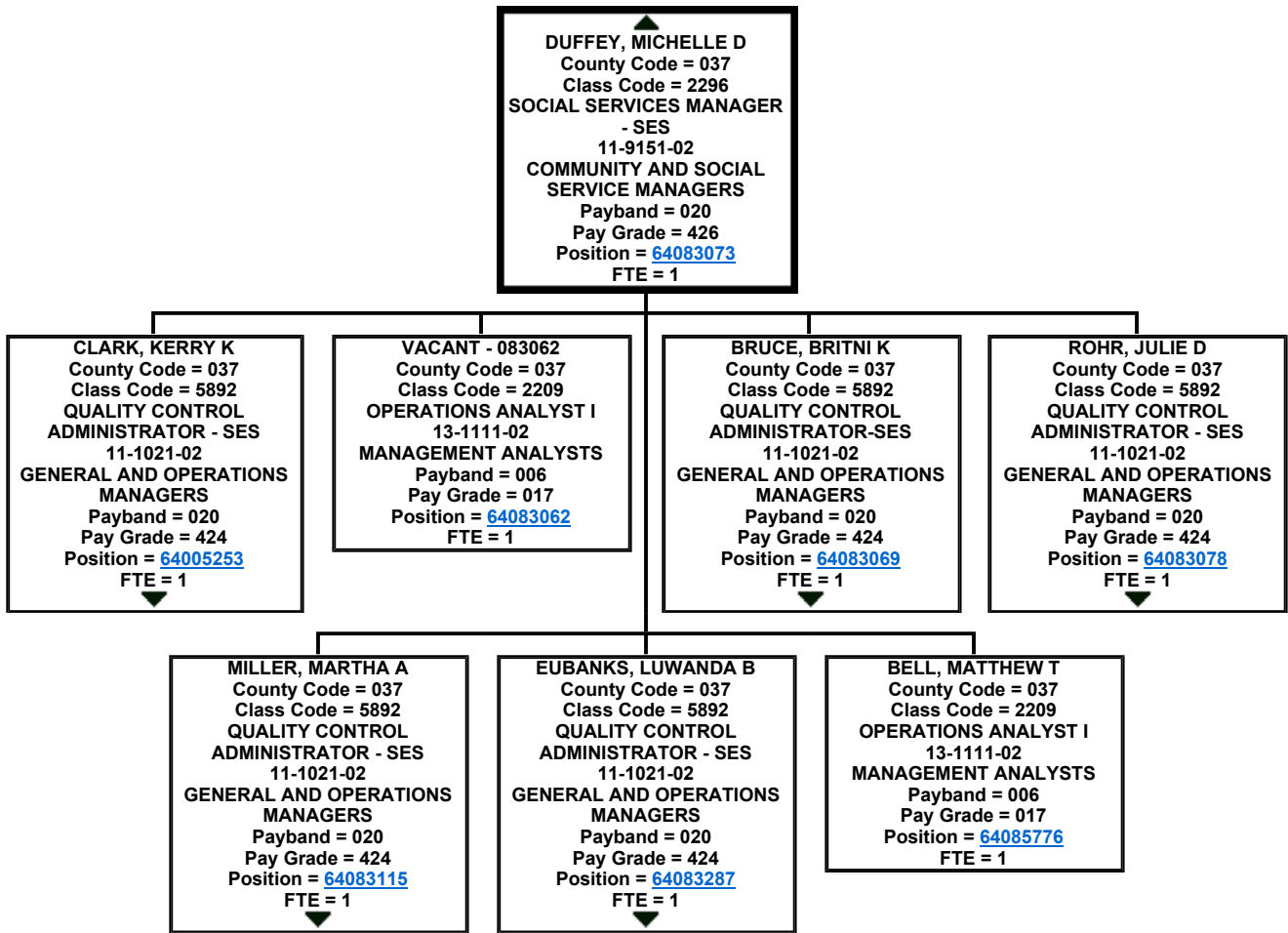
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**GLOWCZEWSKI,
 MARYLENE/KENDAL-REED,
 MARTIN S**
 County Code = 037
 Class Code = 2239
**MANAGEMENT REVIEW
 SPECIALIST - SES**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64005338](#)
 FTE = 1

ROWE, MICHELLE J
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64005312](#)
 FTE = 1

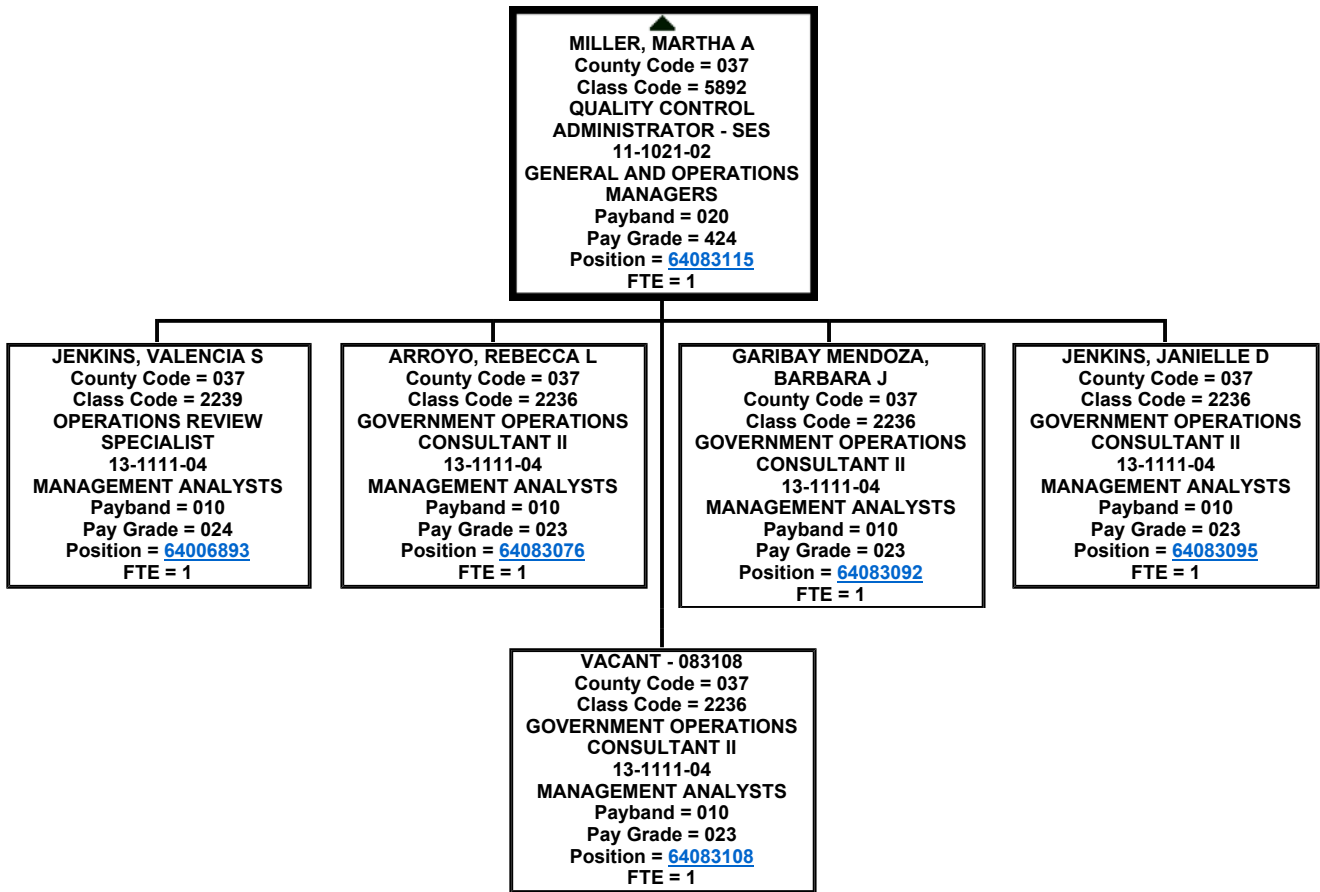
HIRSCHMAN, JONI D
 County Code = 037
 Class Code = 5871
**HUMAN SERVICES PROGRAM
 ANALYST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 018
 Position = [64083145](#)
 FTE = 1

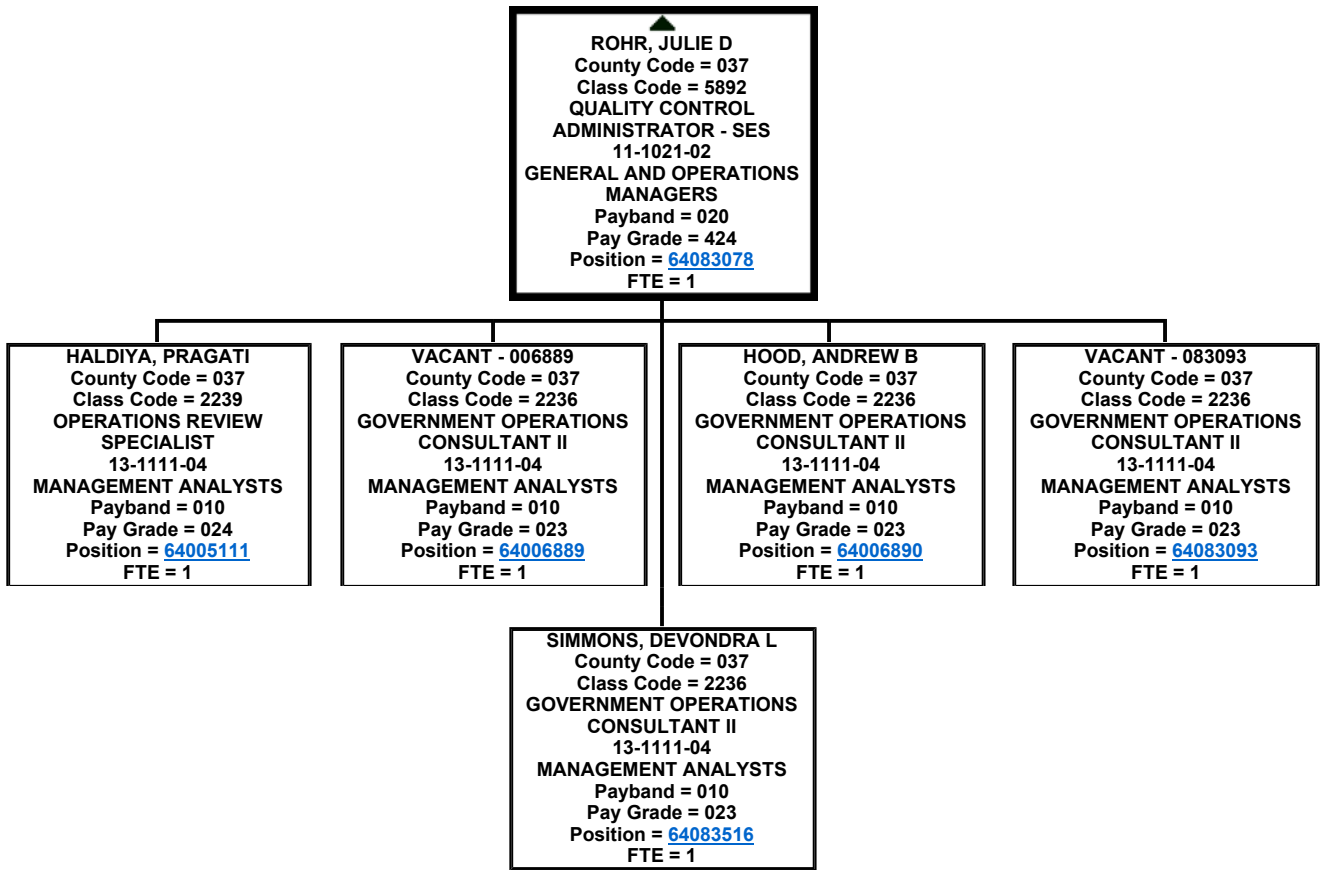
RODRIGUEZ, MELISSA
 County Code = 037
 Class Code = 3472
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 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64083309](#)
 FTE = 1

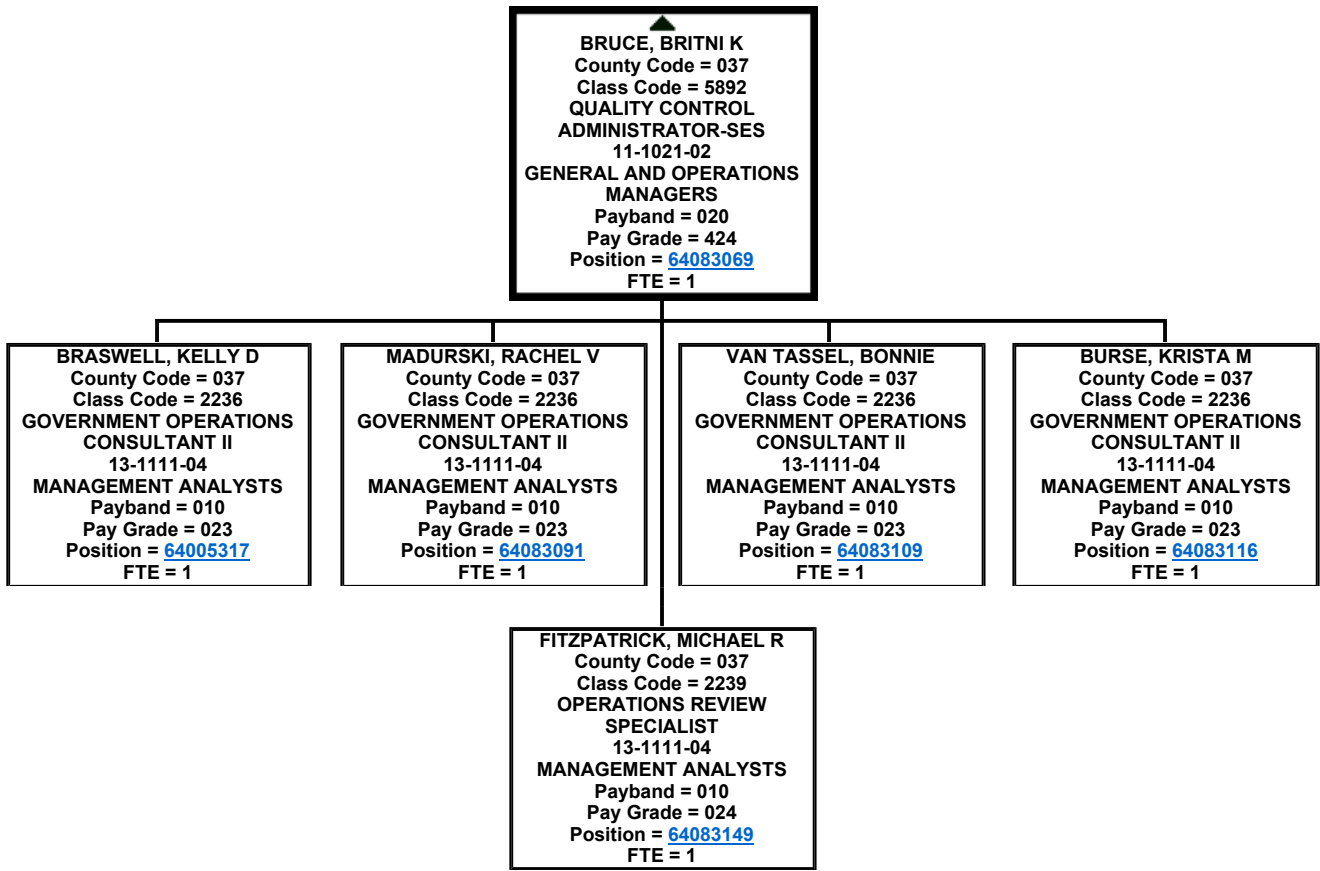
PARSONS, LAURA
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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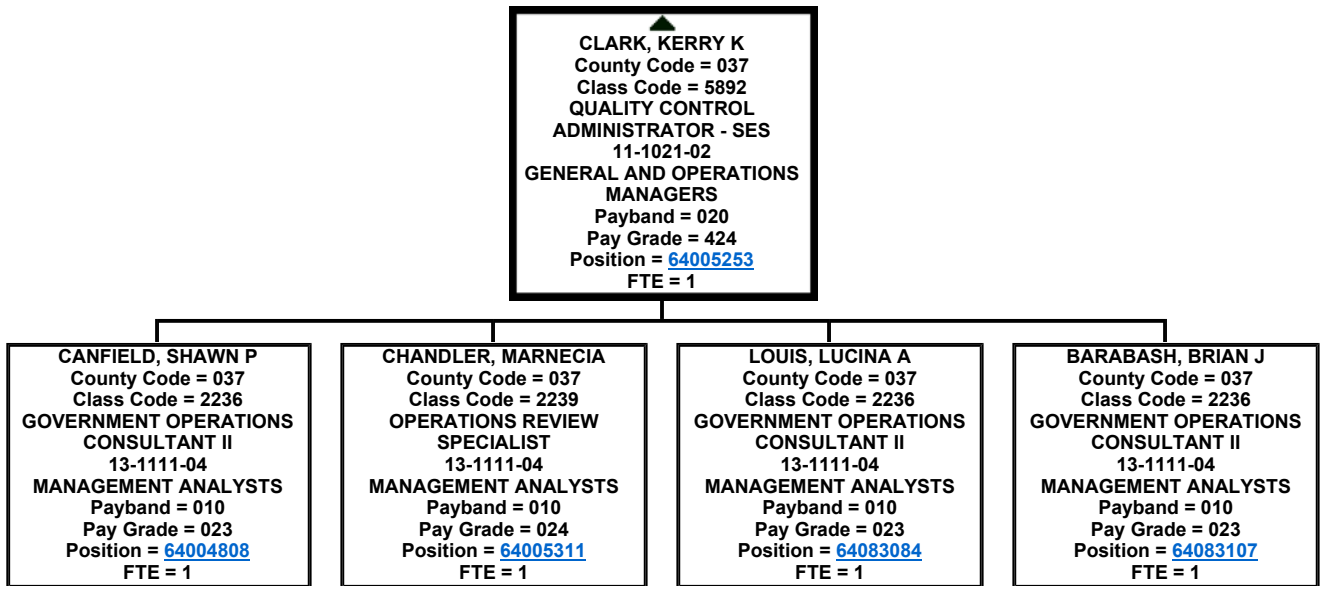


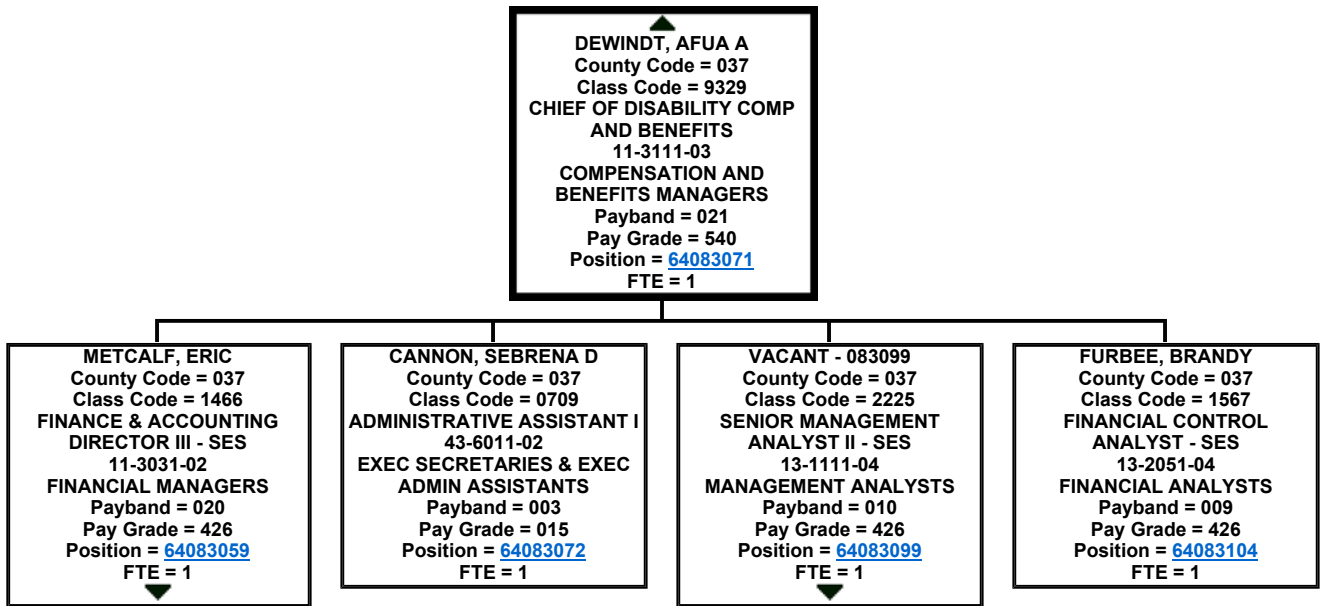
BURNETT, KARAE
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64083289](#)
FTE = 1

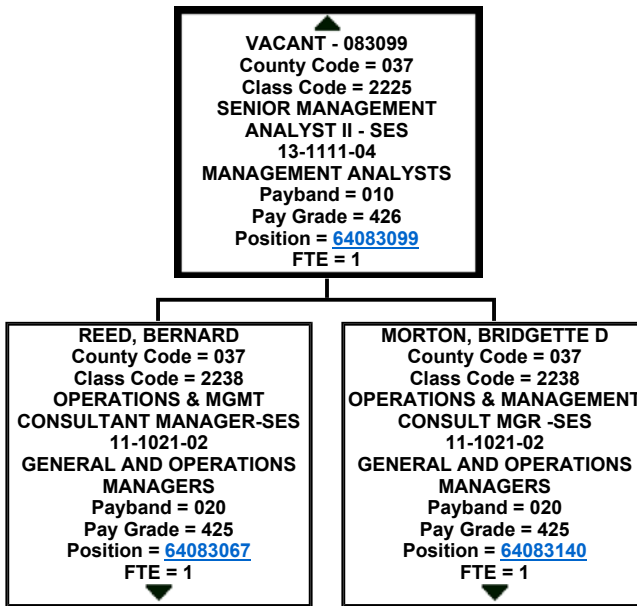


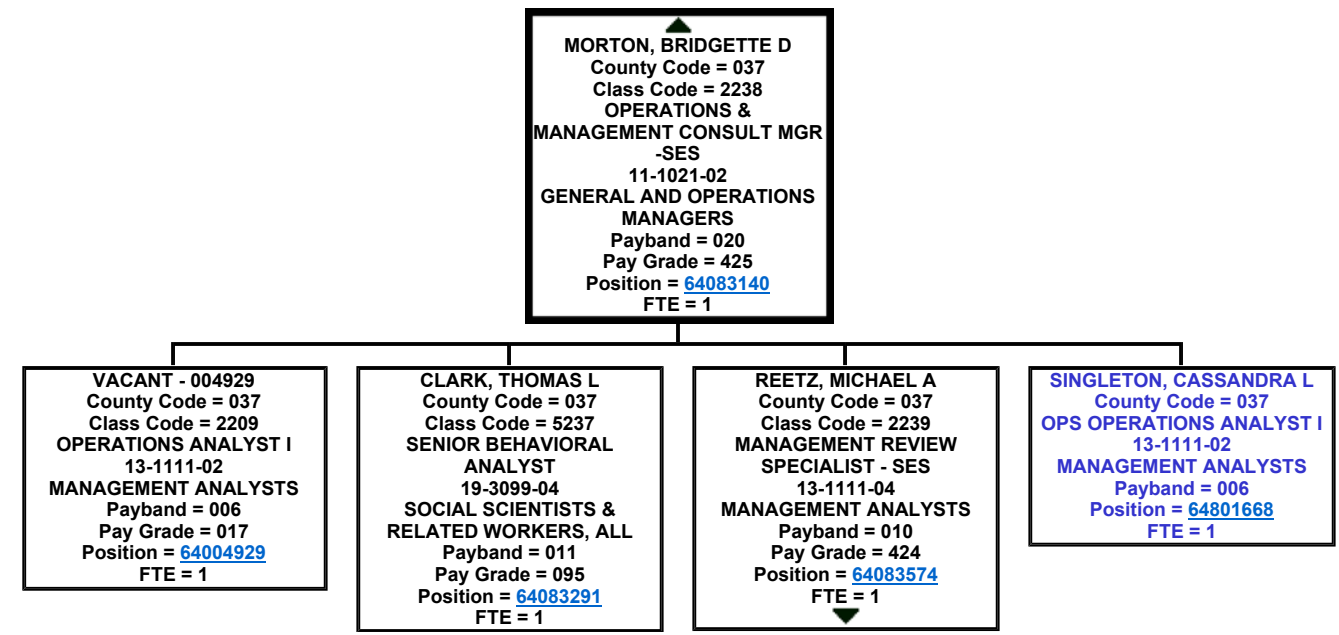


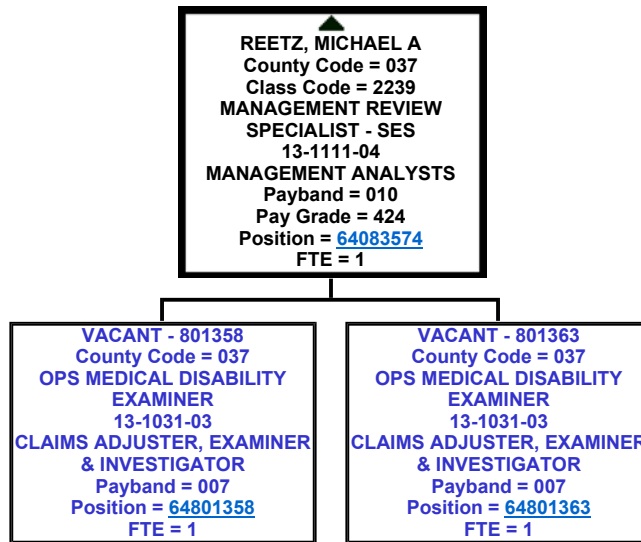


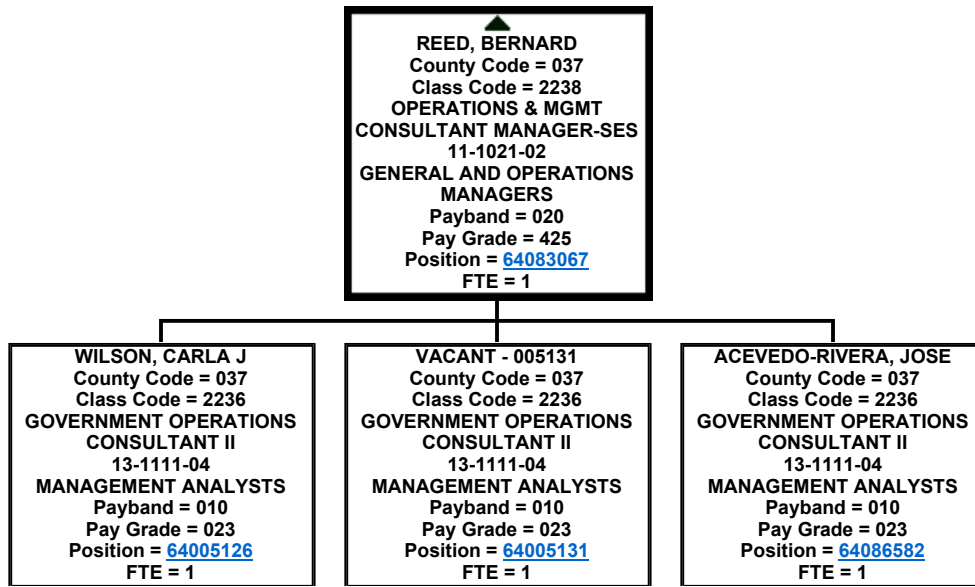


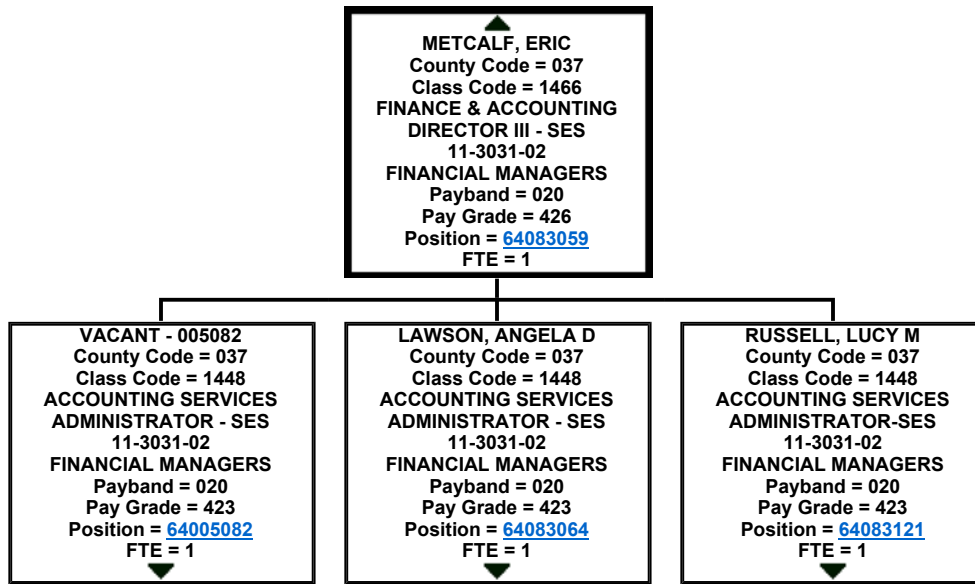


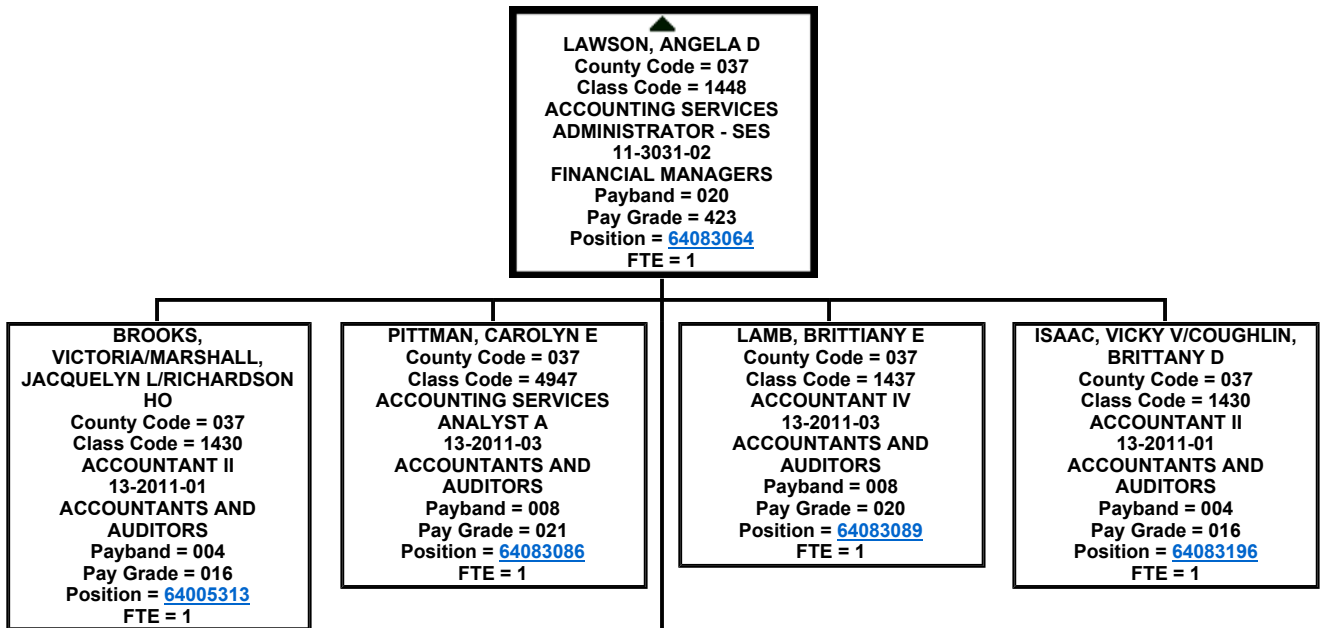
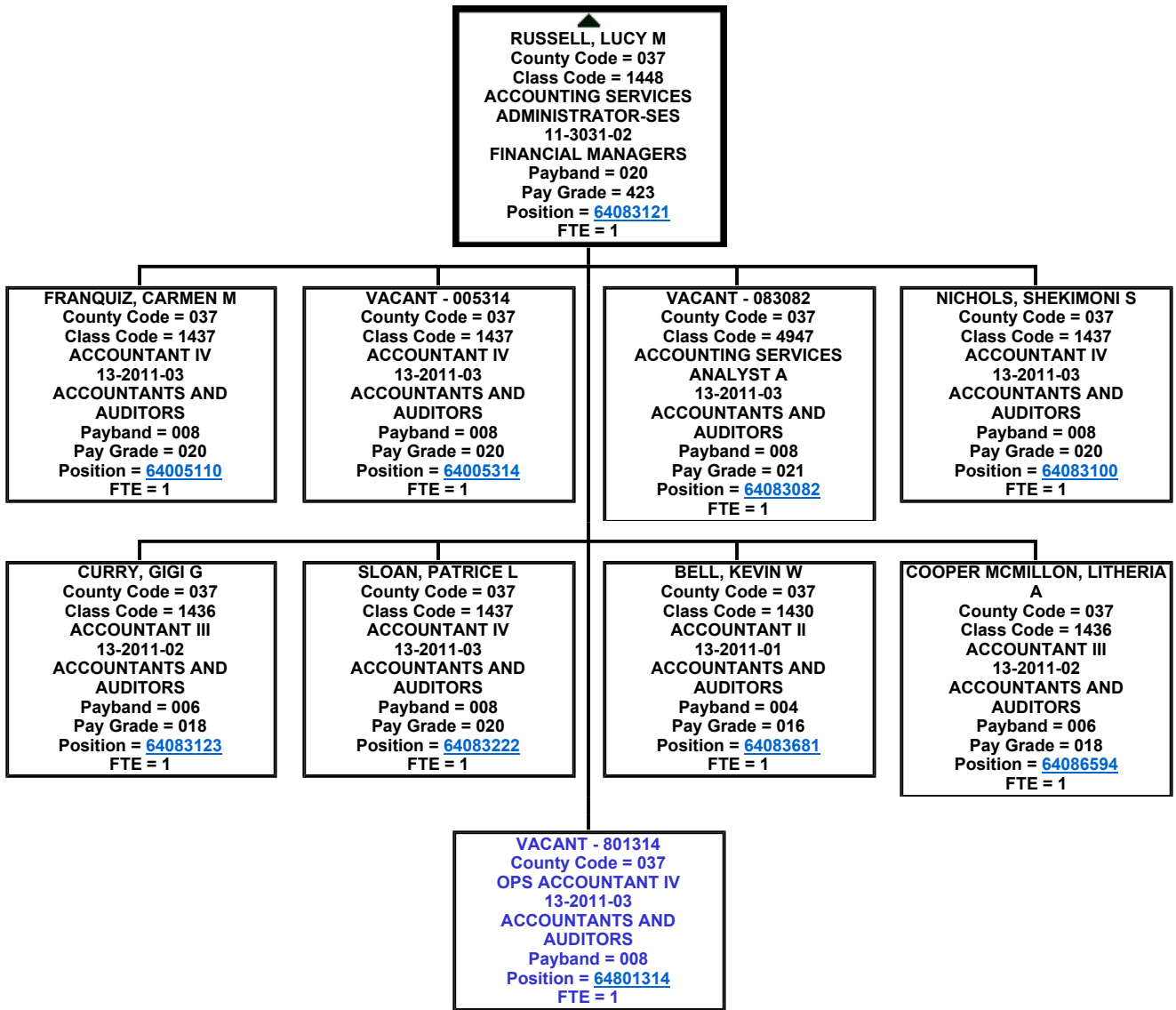


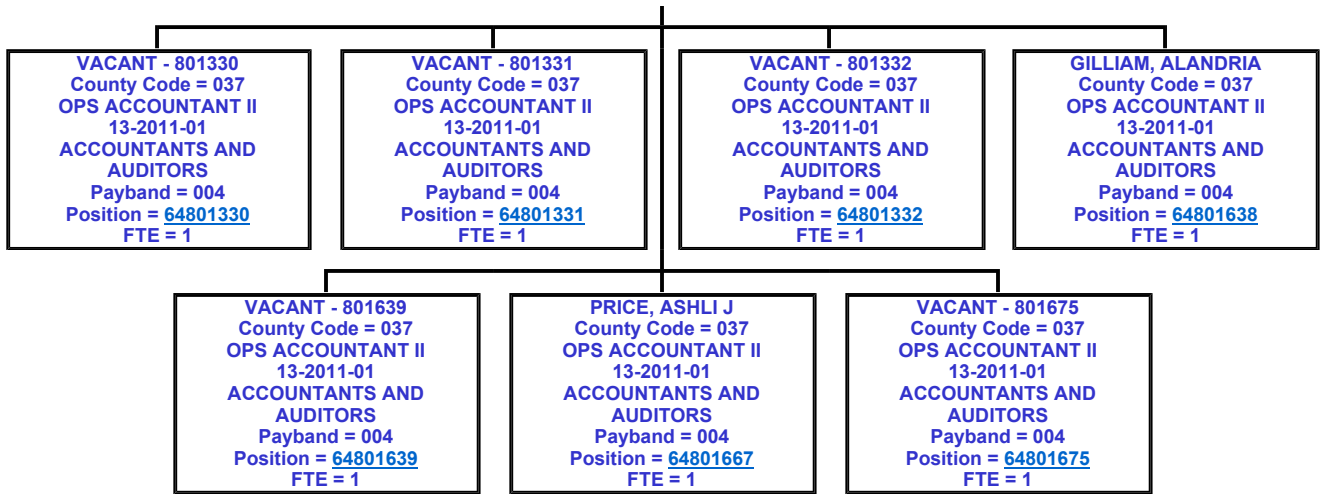


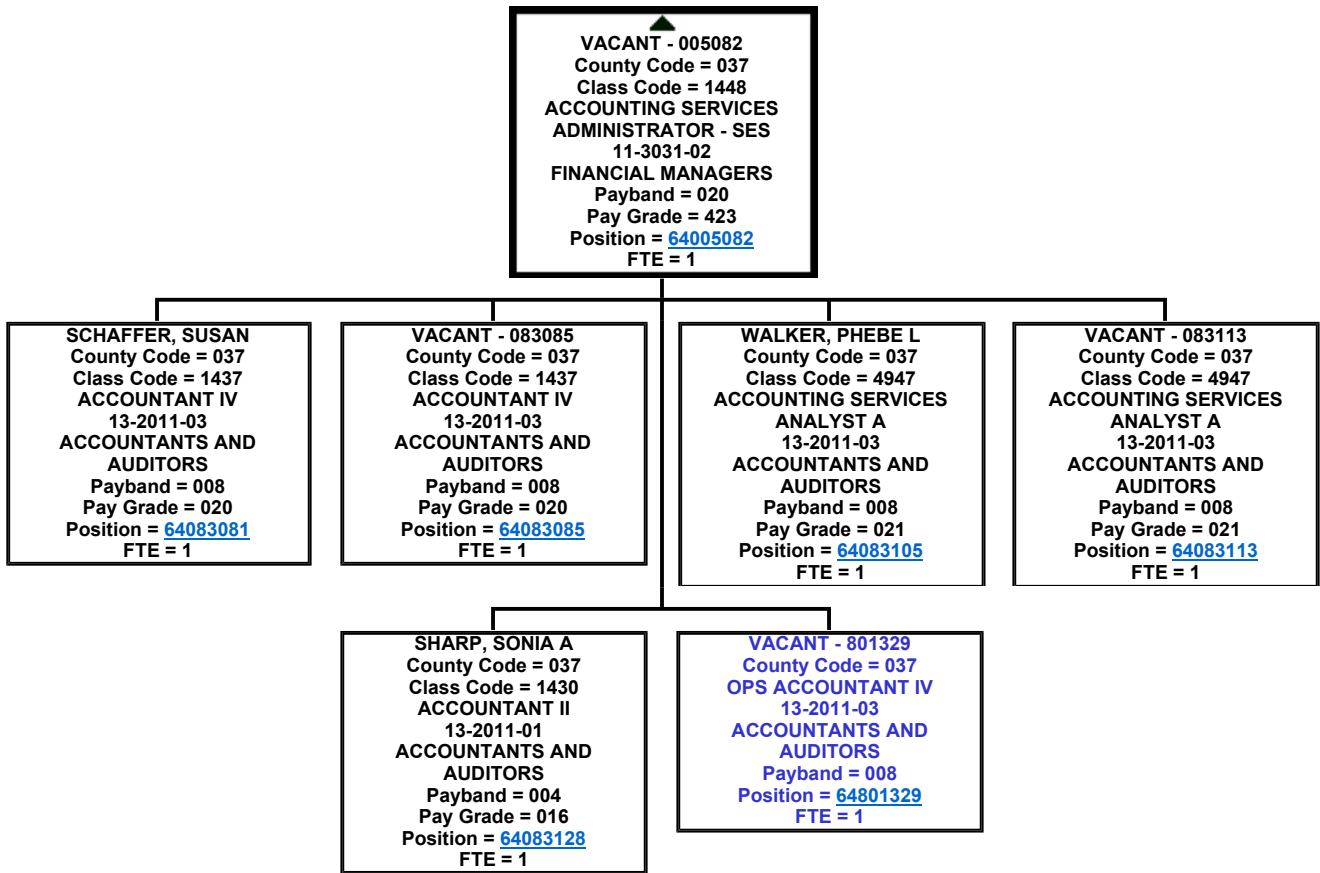


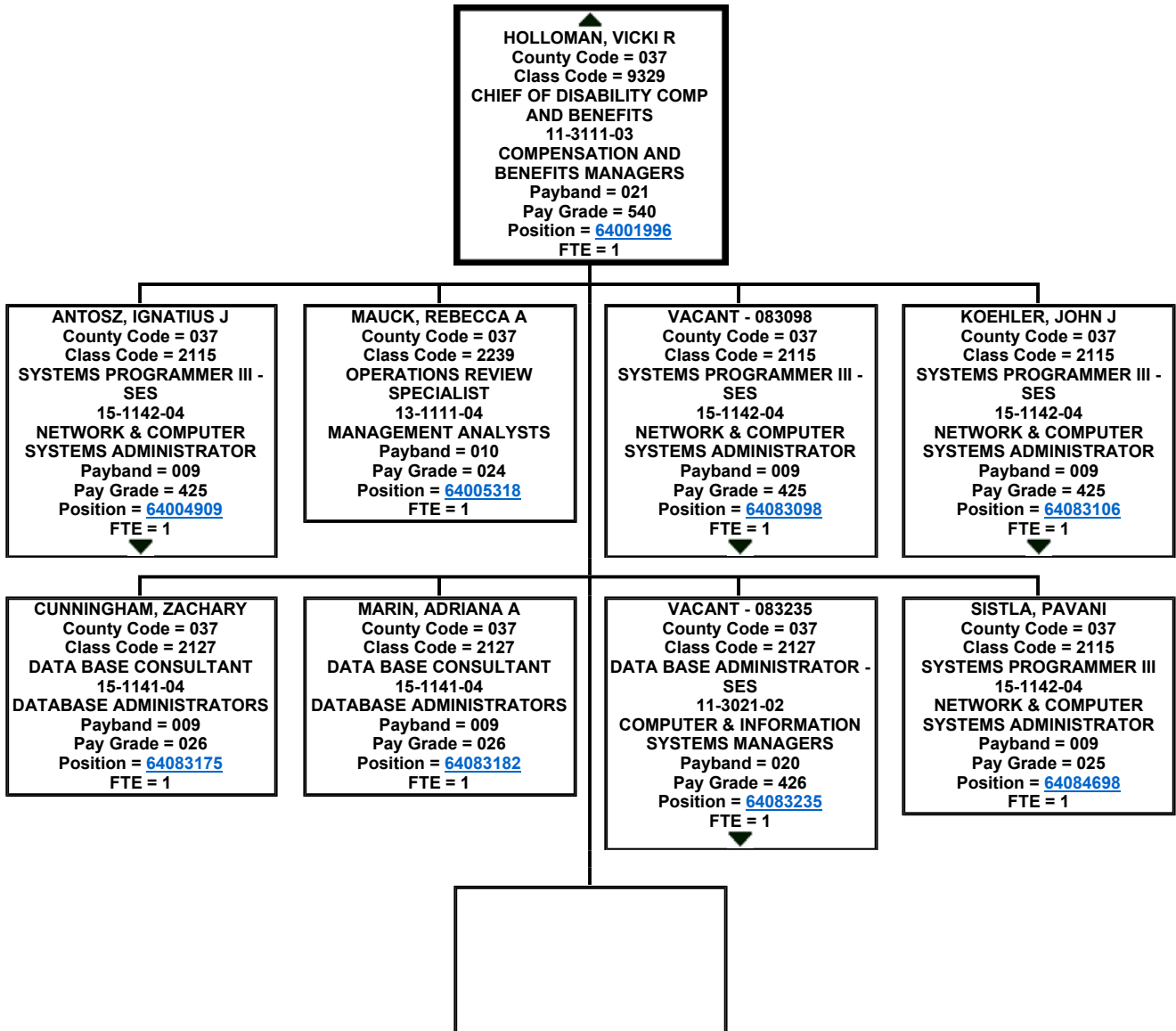
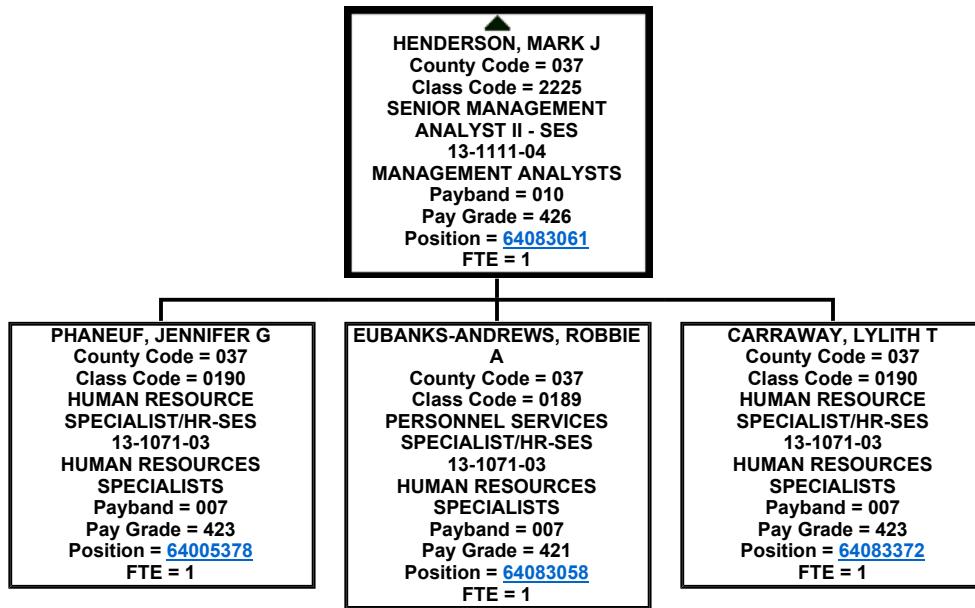




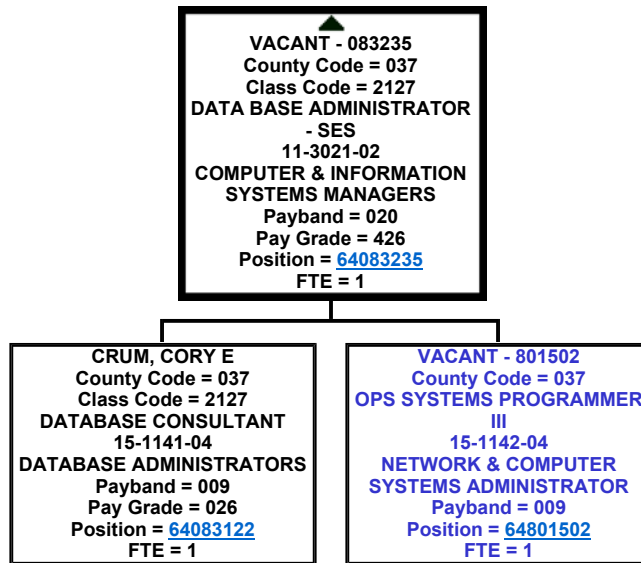


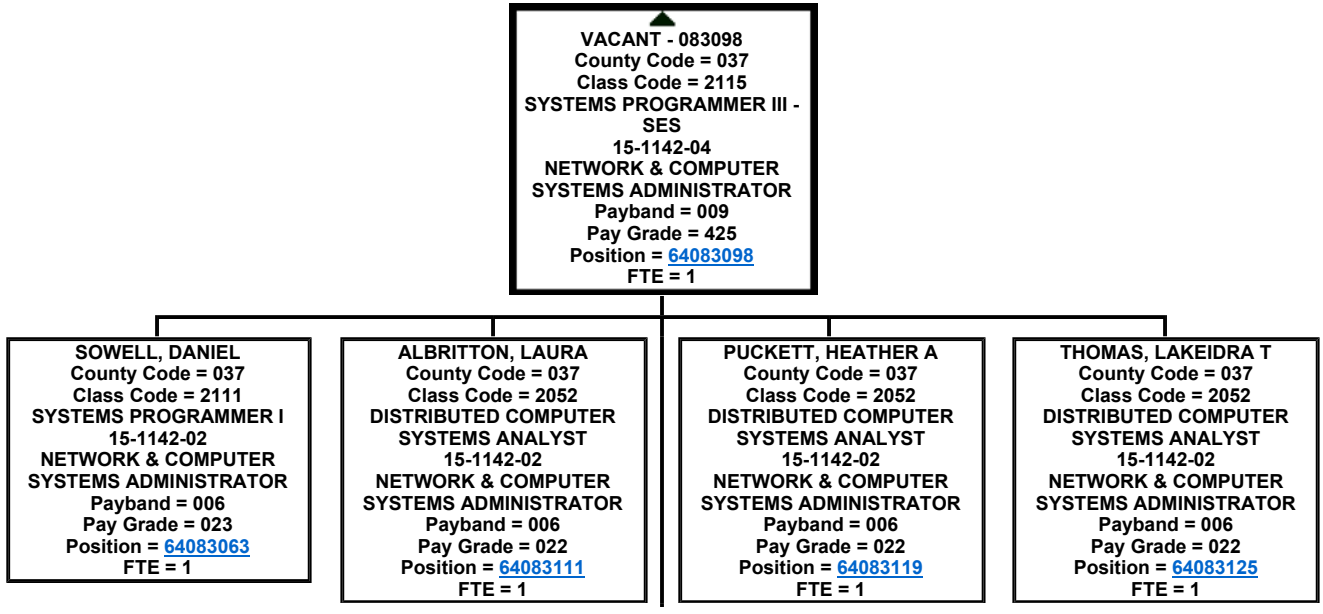
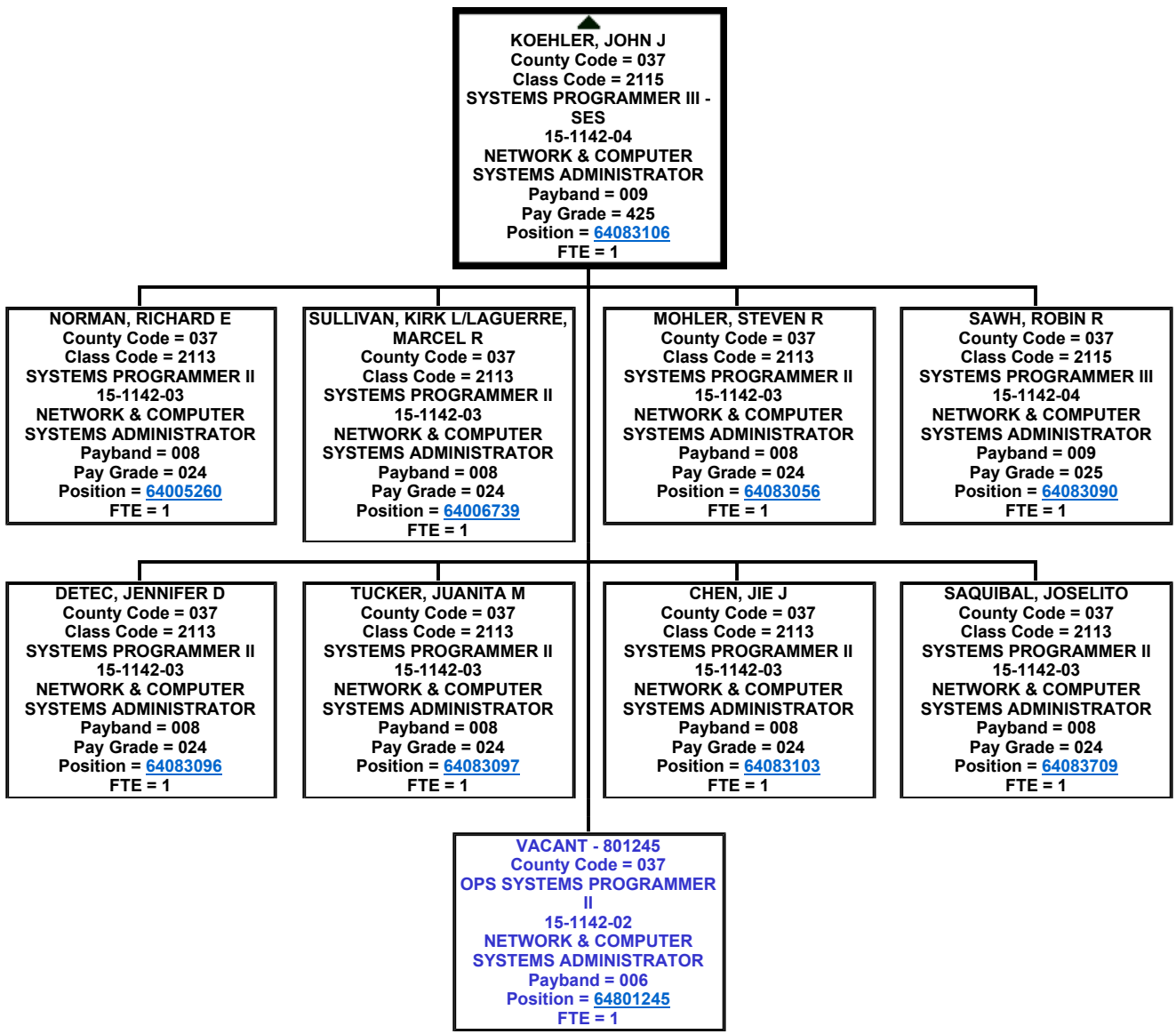


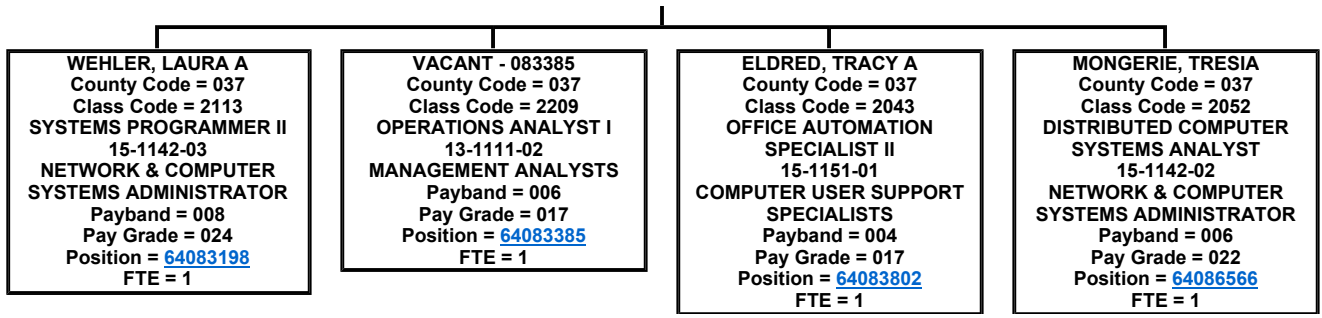


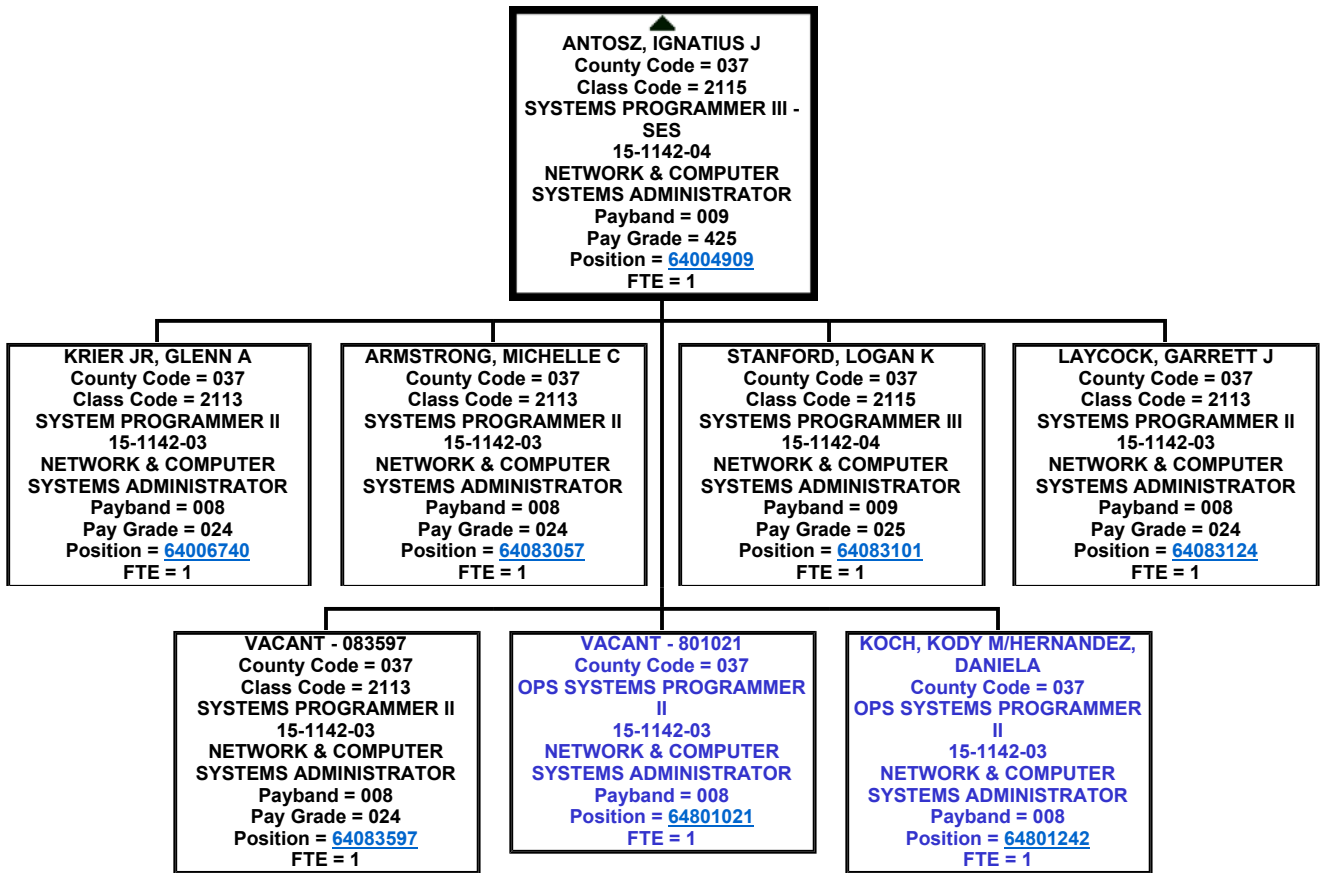


JOHNS, CHRISTINE E
County Code = 037
OPS ADMINISTRATIVE
ASSISTANT I
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64801340](#)
FTE = 1





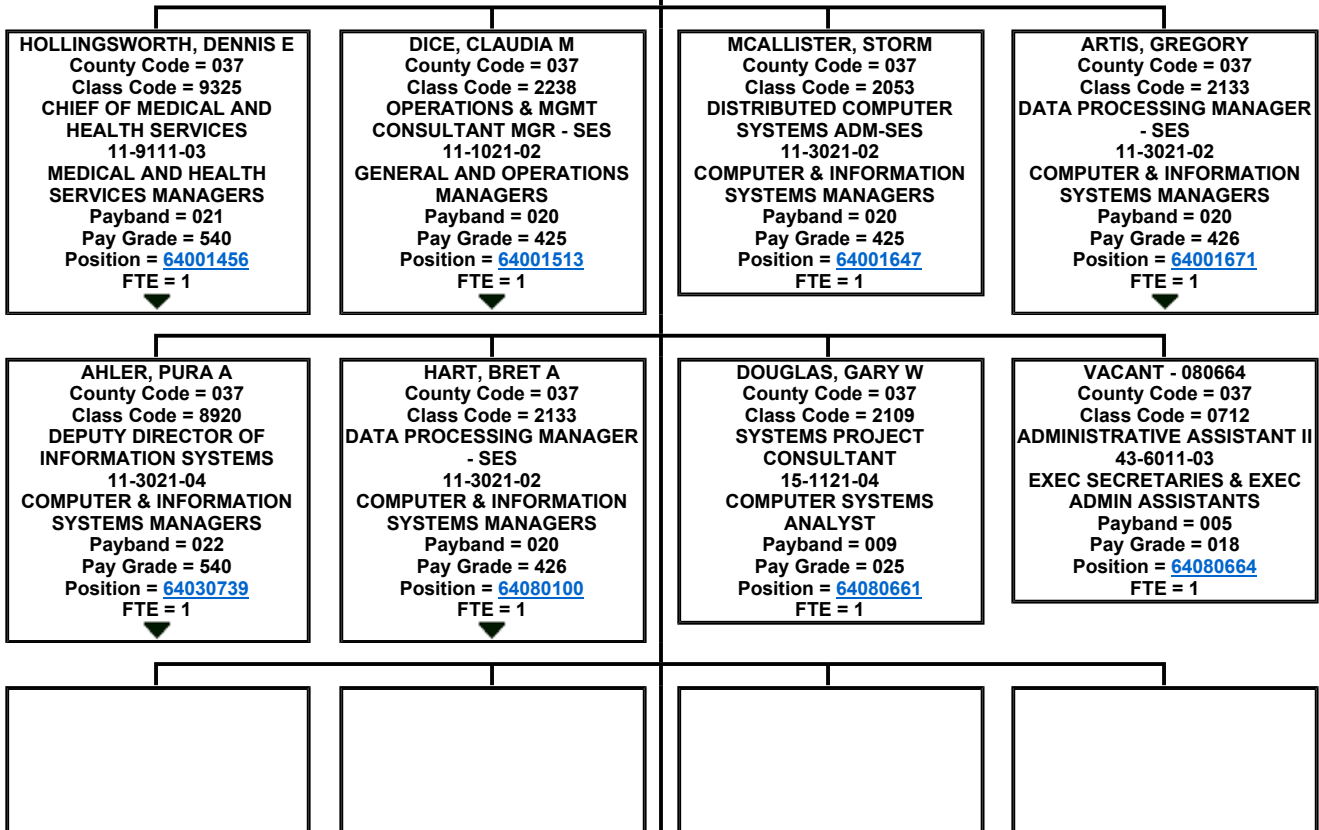


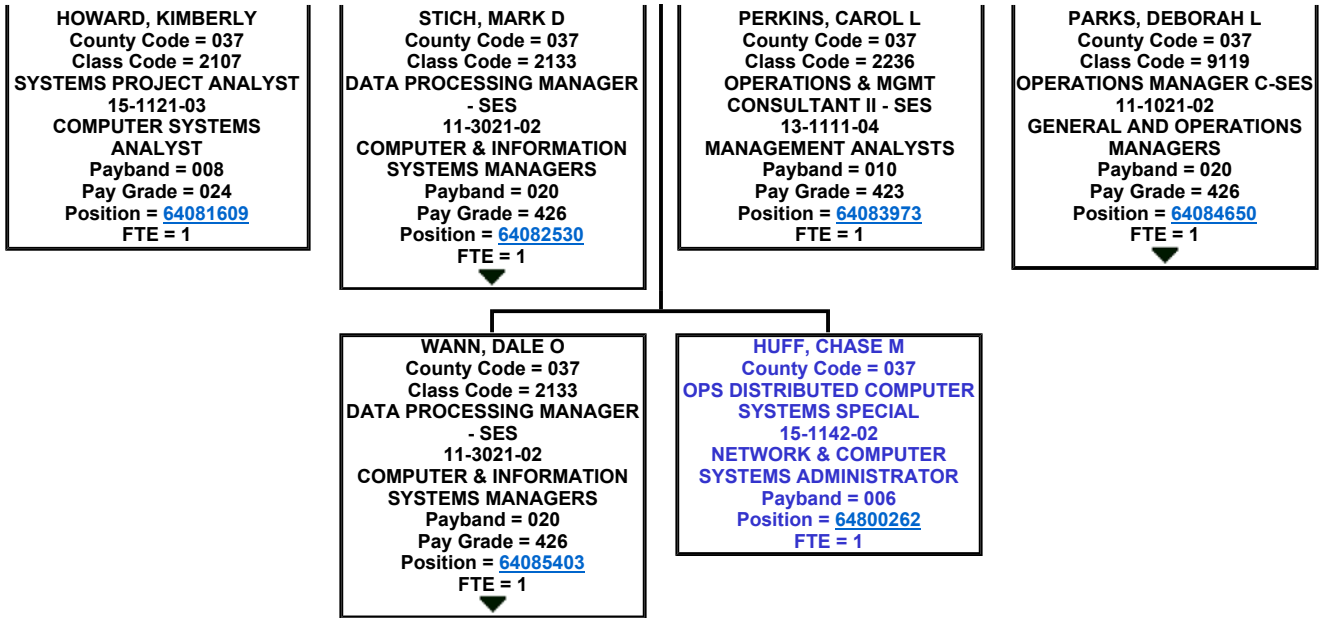


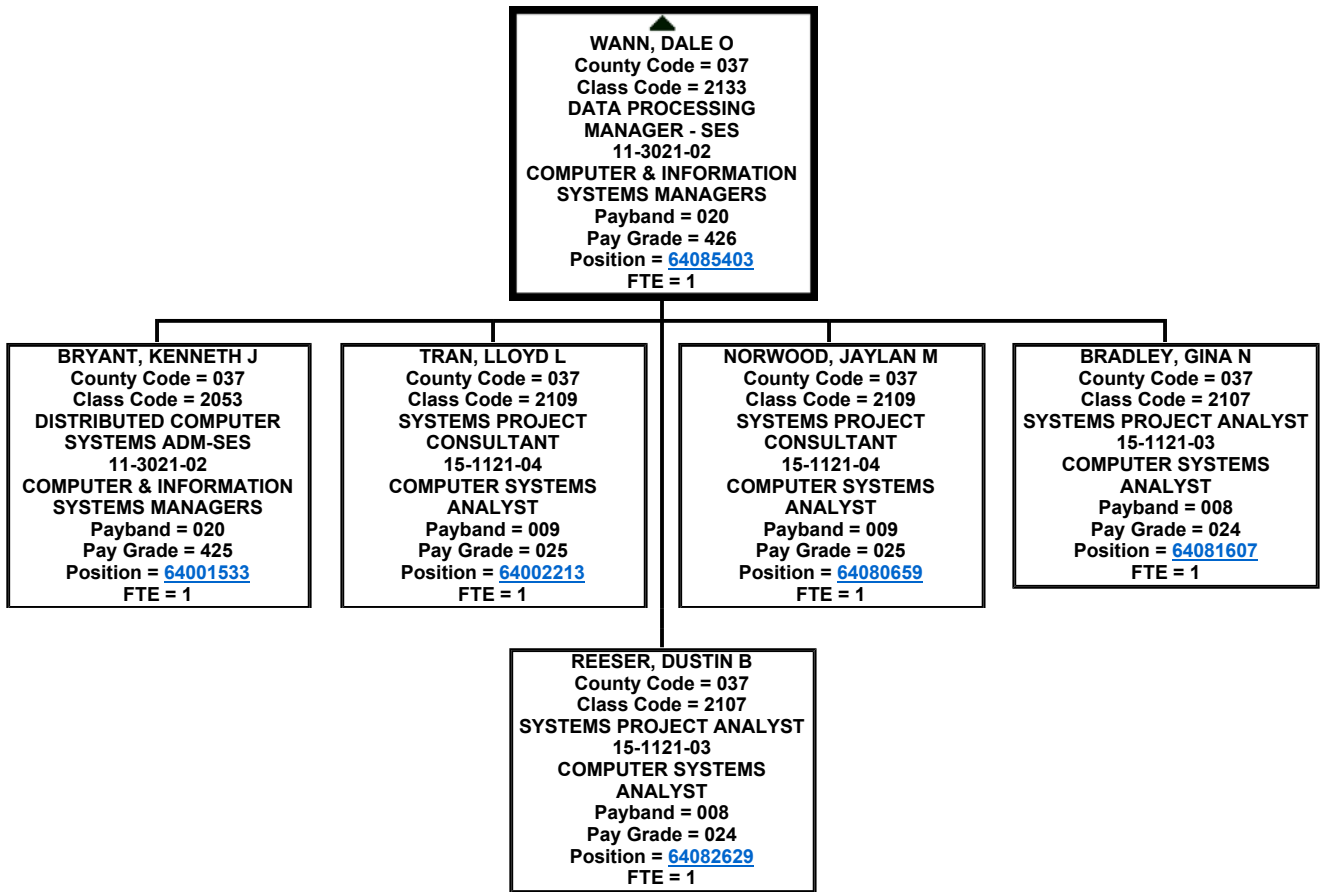
VACANT - 069856
 County Code = 037
 Class Code = 9810
CHIEF INFORMATION OFFICER
 - HLTH
 10-3021-01
COMPUTER & INFORMATION
SYSTEMS MANAGERS
 Payband = 023
 Pay Grade = 940
 Position = [64069856](#)
 FTE = 1

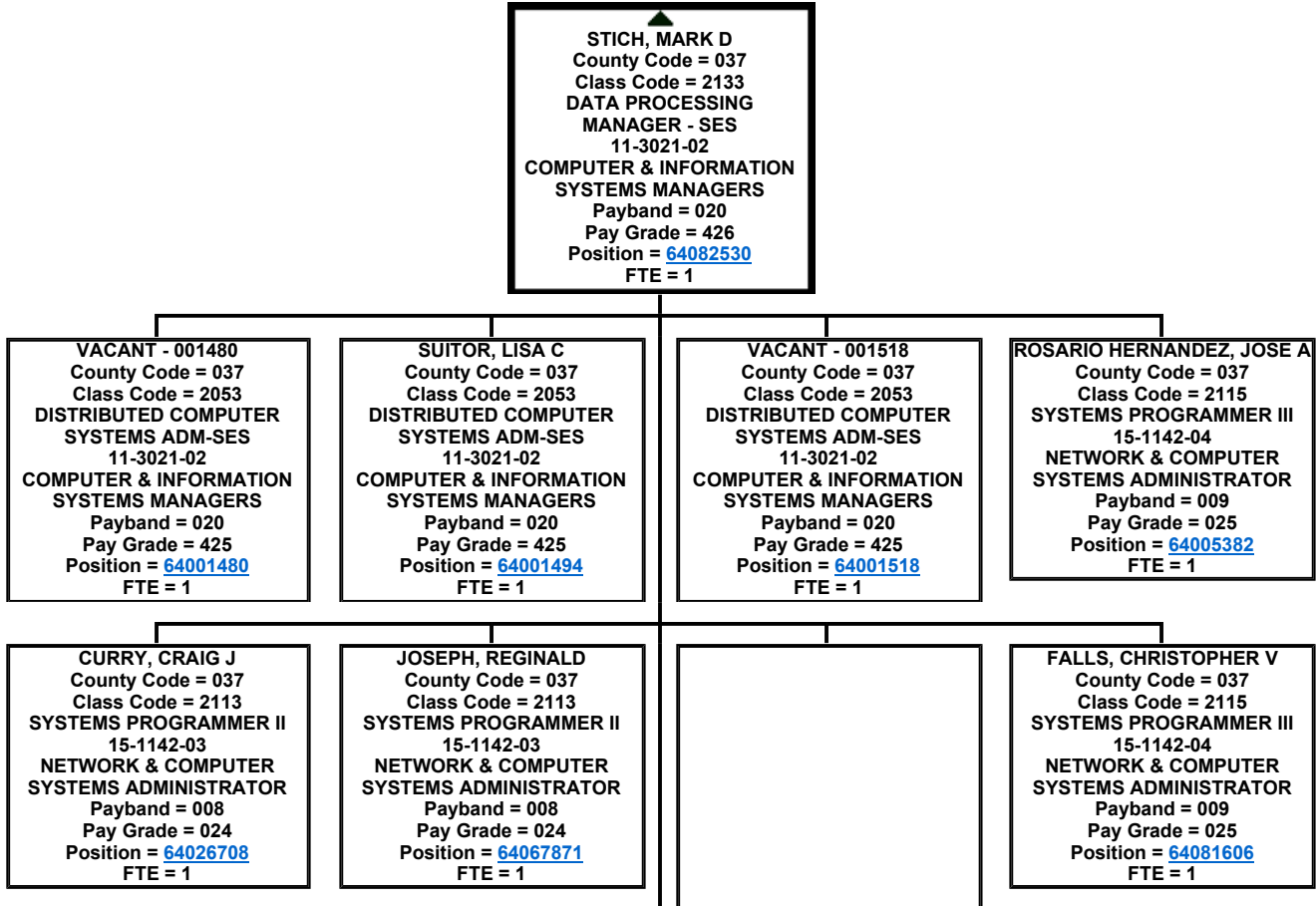
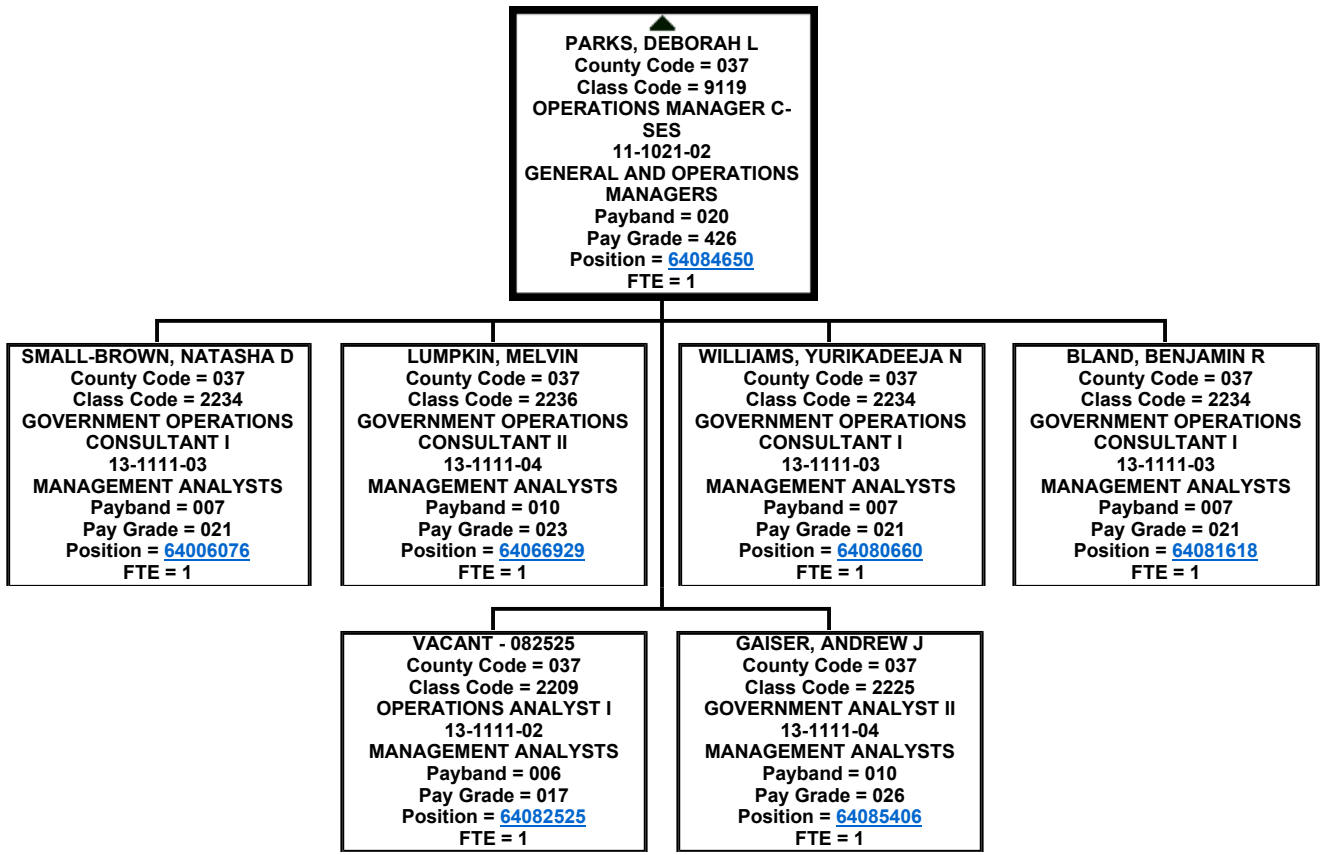
CHAFIN, PAUL F
 County Code = 037
 Class Code = 9328
CHIEF OF GENERAL
OPERATIONS
 11-1021-03
GENERAL AND OPERATIONS
MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64017966](#)
 FTE = 1

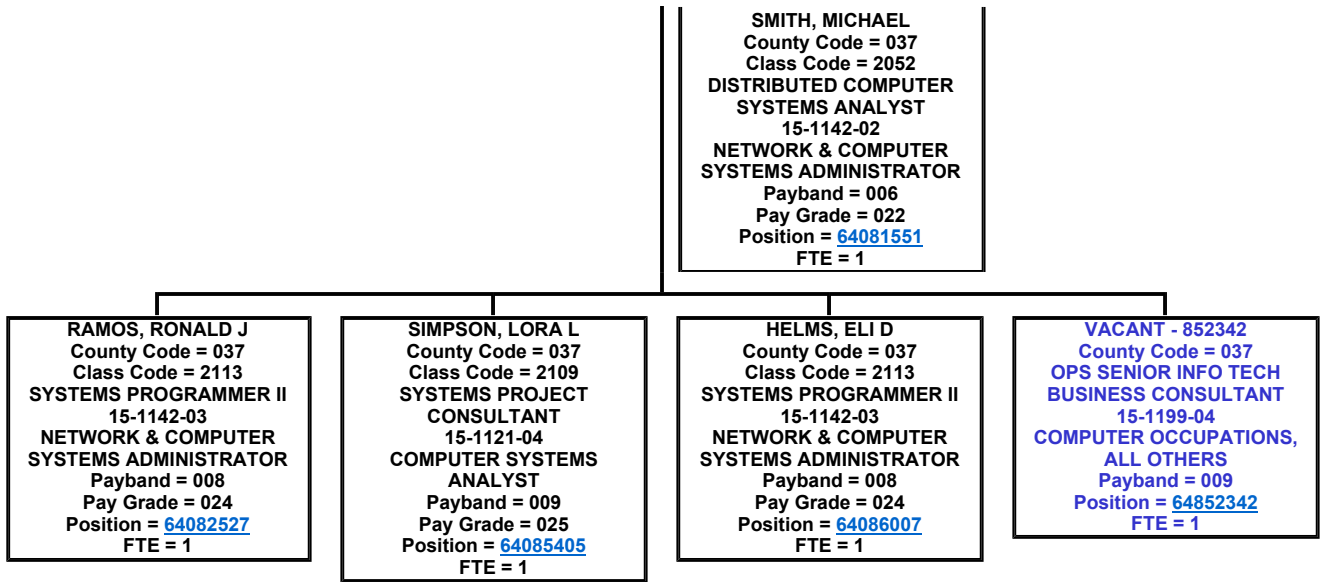
CHAFIN, PAUL F
 County Code = 037
 Class Code = 9328
CHIEF OF GENERAL
OPERATIONS
 11-1021-03
GENERAL AND OPERATIONS
MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64017966](#)
 FTE = 1

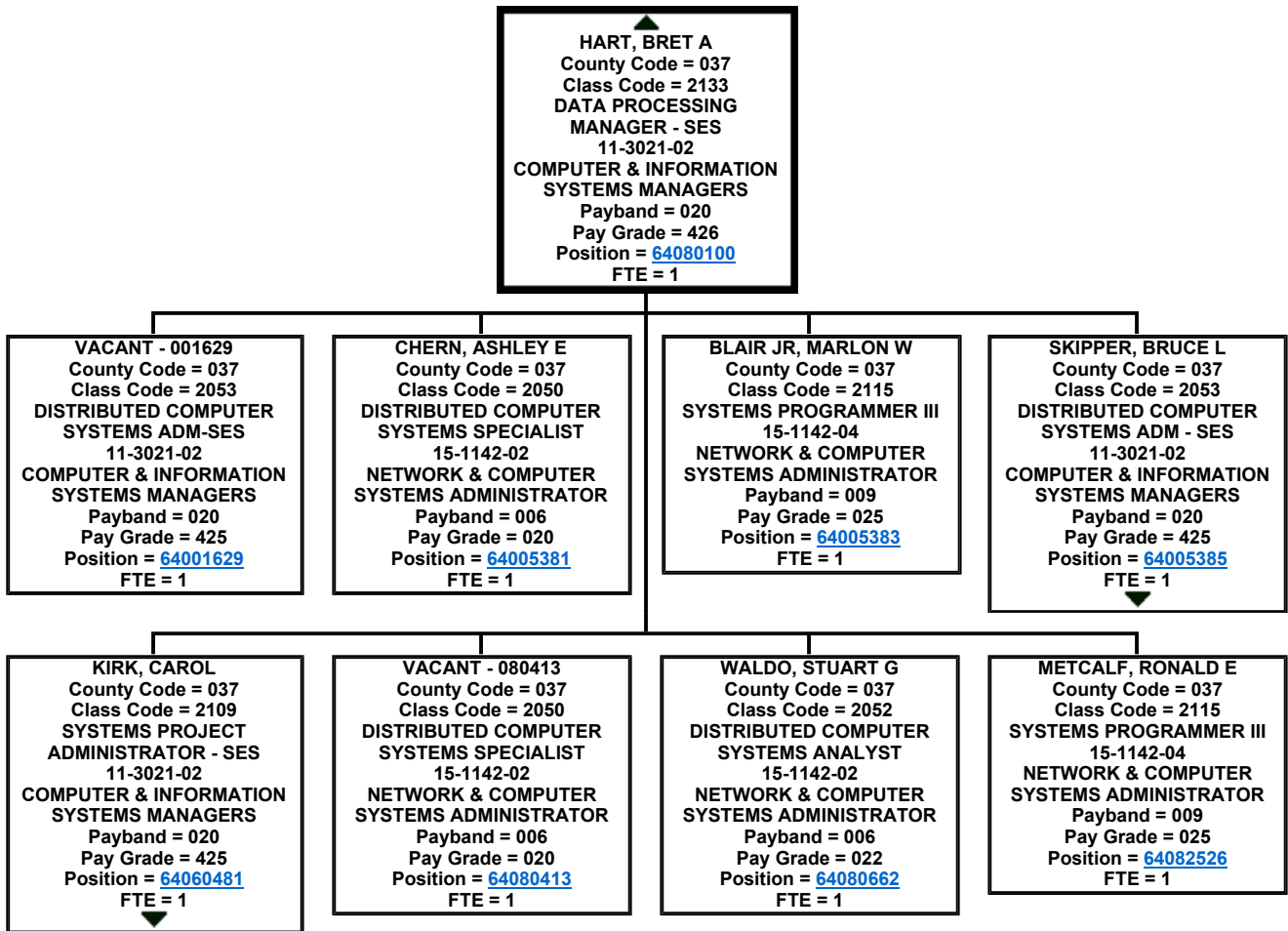


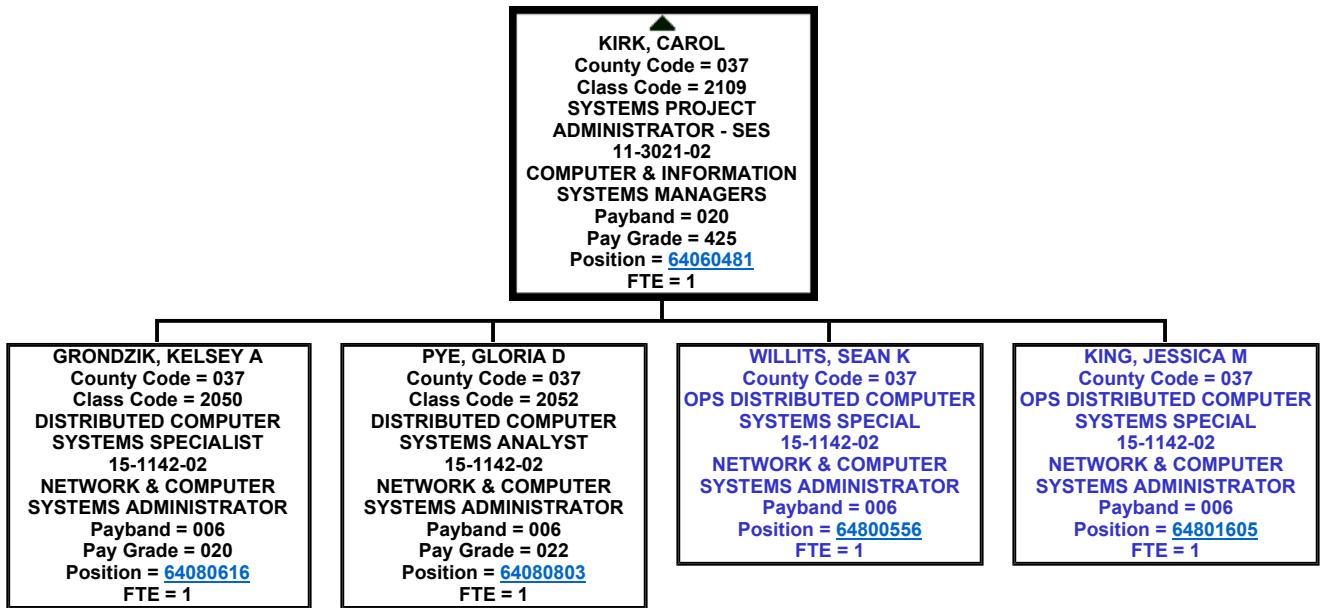


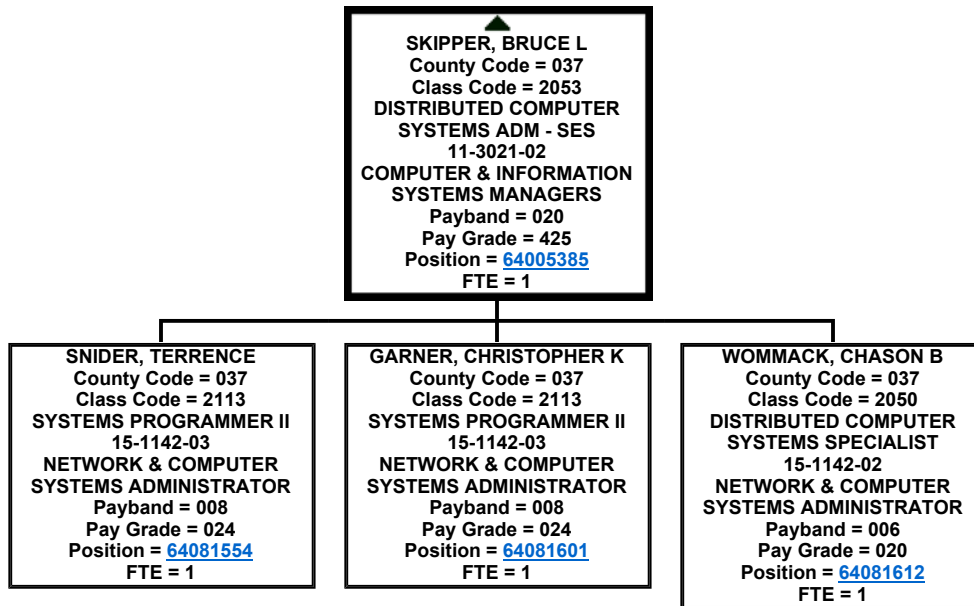


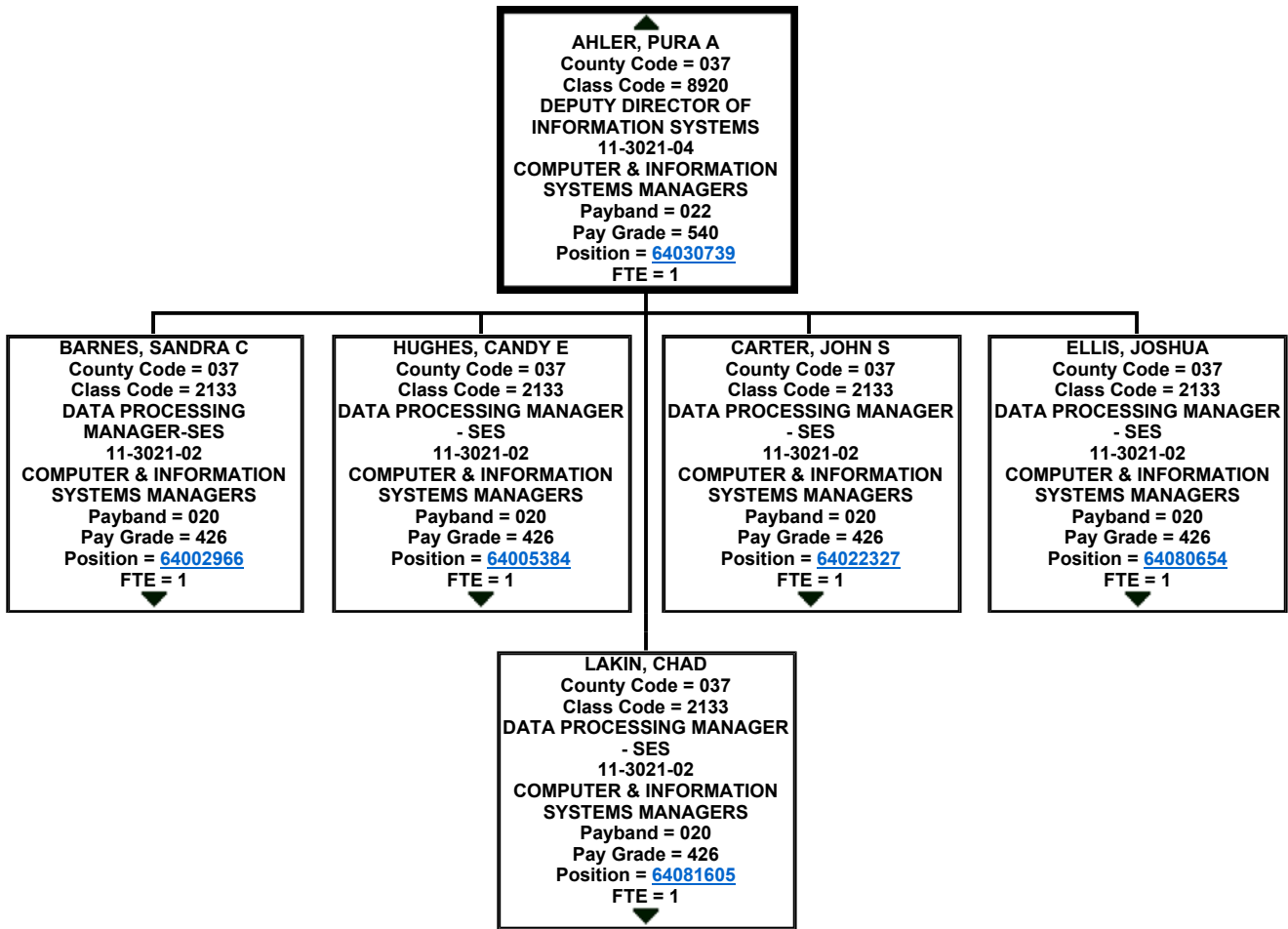


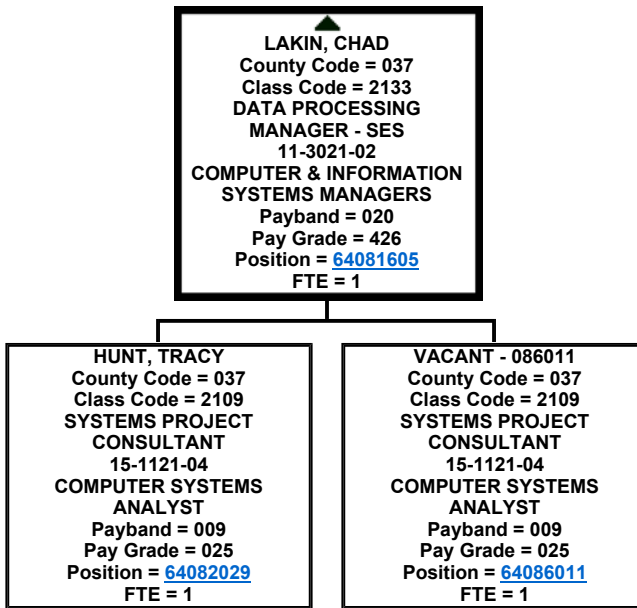


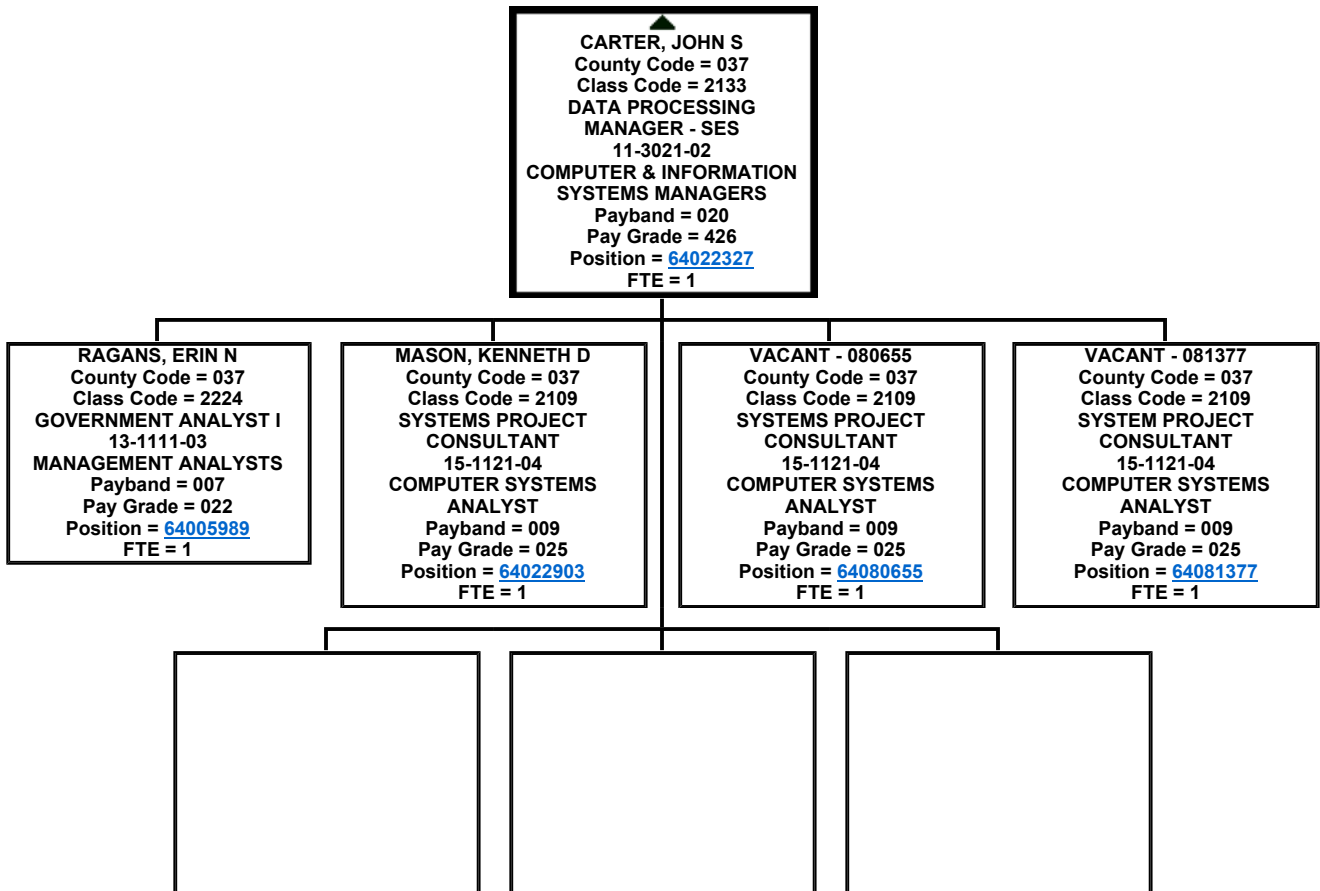
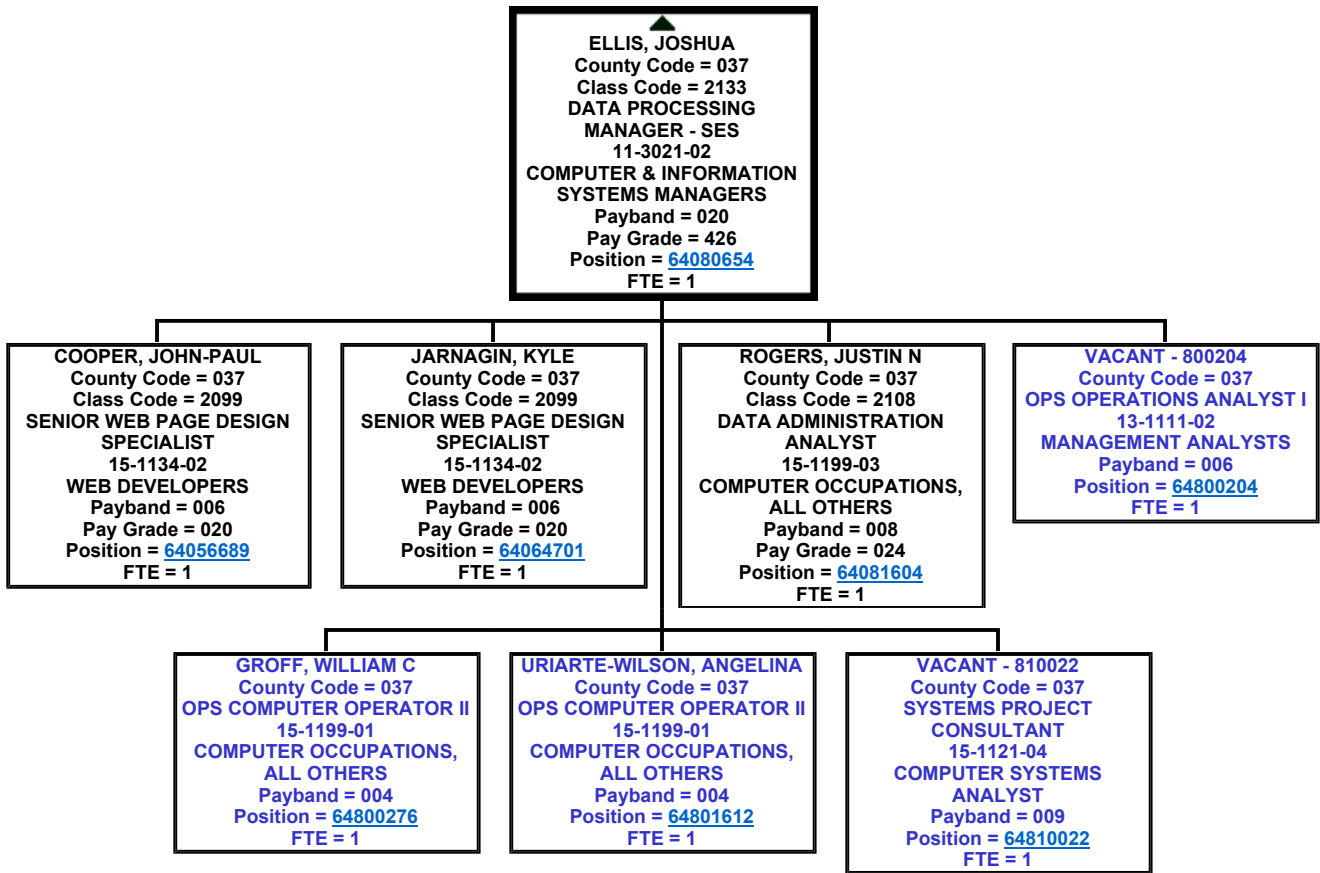








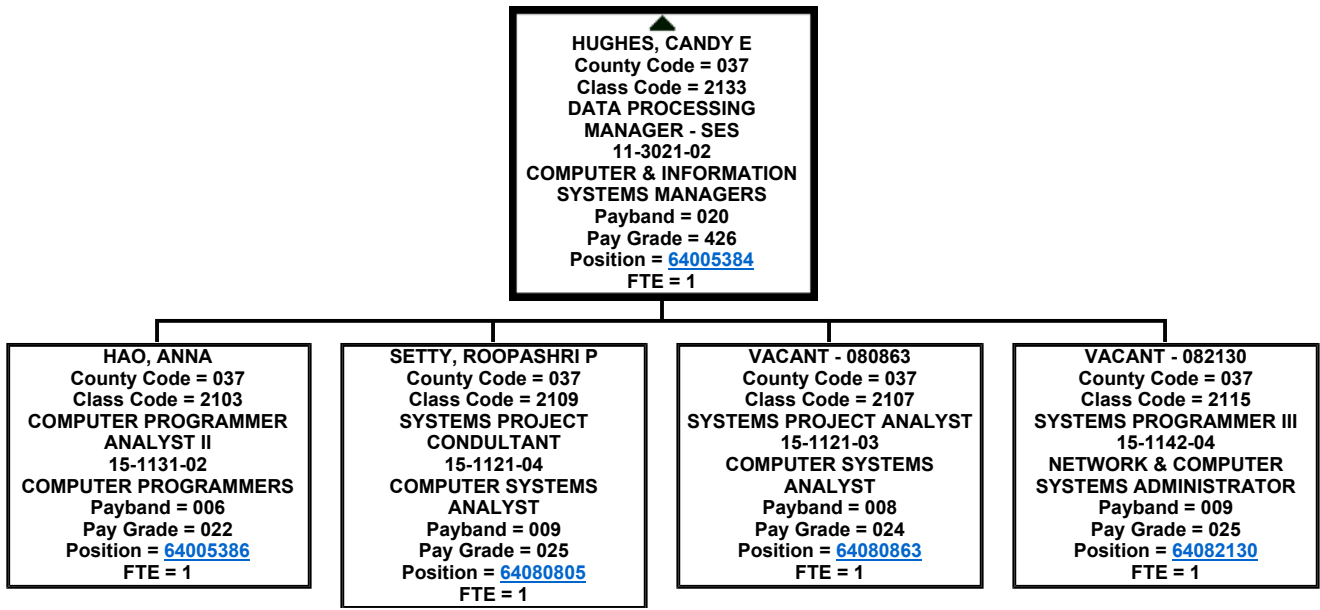


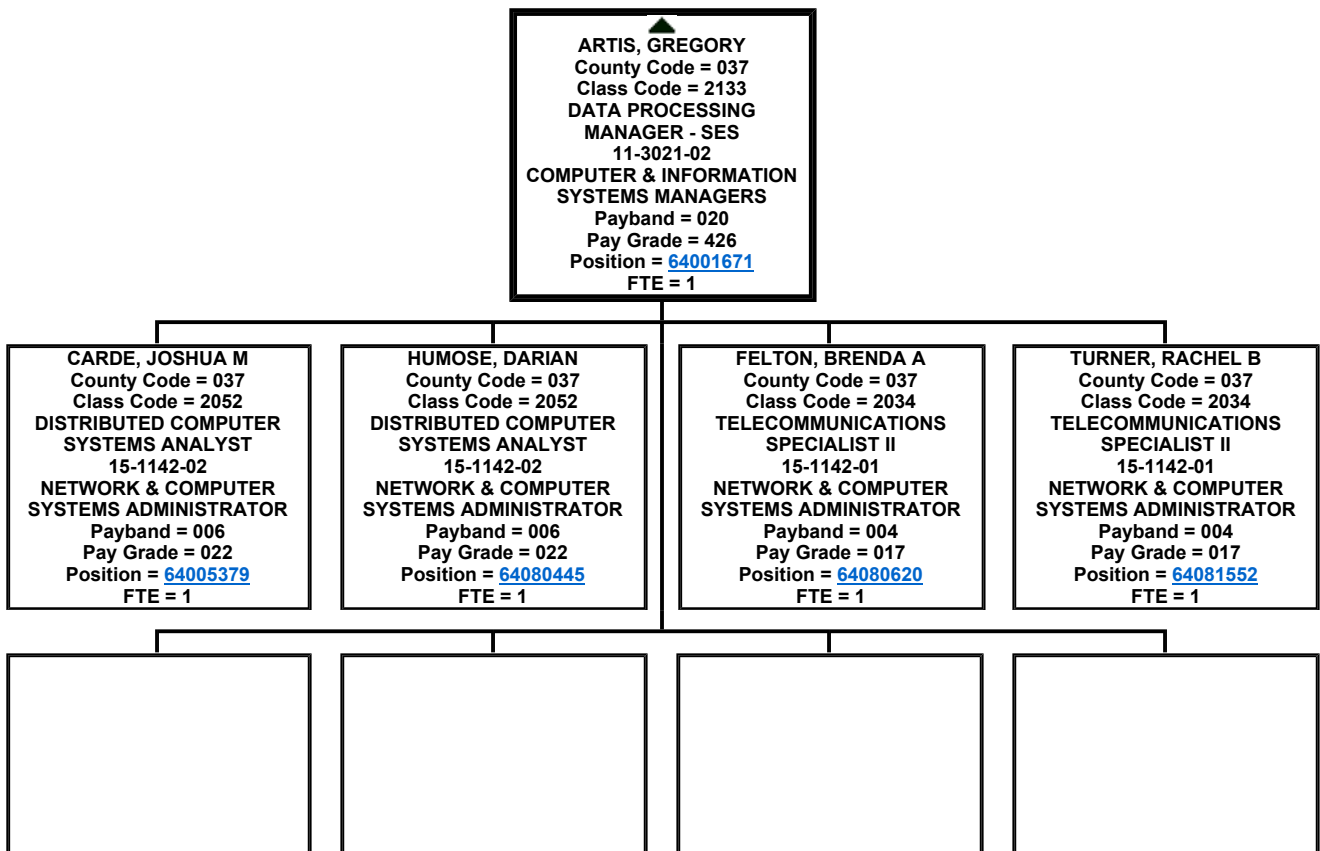
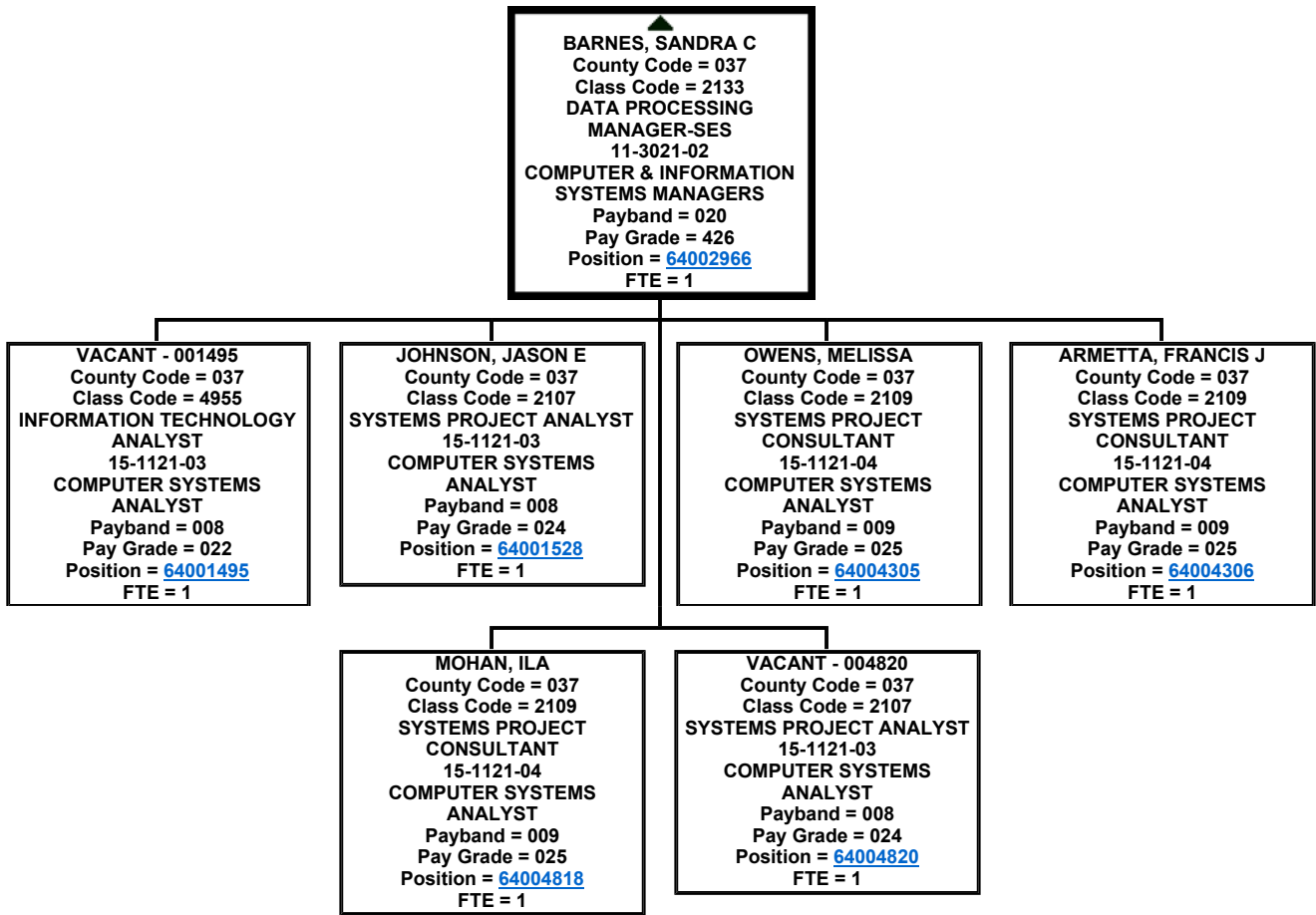


VACANT - 081608
County Code = 037
Class Code = 2109
SYSTEM PROJECT
CONSULTANT
15-1121-04
COMPUTER SYSTEMS
ANALYST
Payband = 009
Pay Grade = 025
Position = [64081608](#)
FTE = 1

KELLER, DAVID N
County Code = 037
Class Code = 2109
SYSTEMS PROJECT
CONSULTANT
15-1121-04
COMPUTER SYSTEMS
ANALYST
Payband = 009
Pay Grade = 025
Position = [64082028](#)
FTE = 1

BEERELLY, HIMA B
County Code = 037
Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64082768](#)
FTE = 1



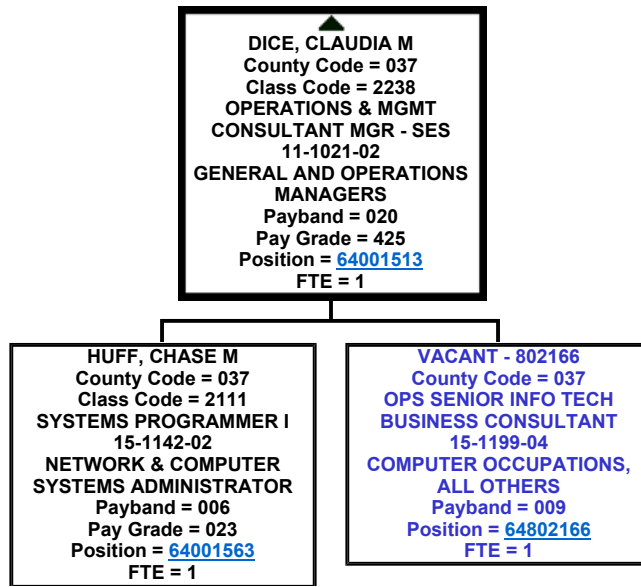


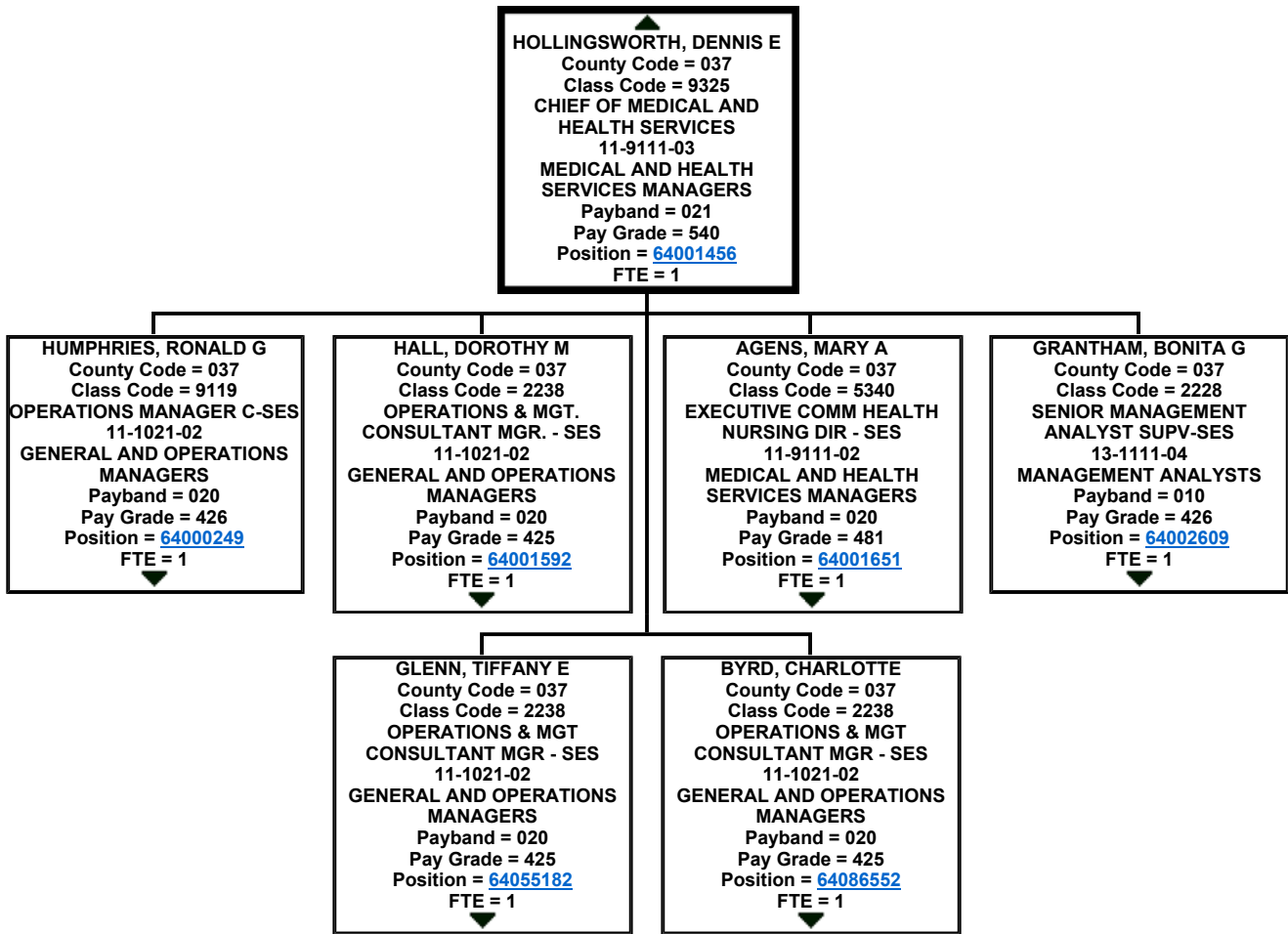
CLOSSON, RANDALL S
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL
15-1141-02
DATABASE ADMINISTRATORS
Payband = 006
Position = [64801935](#)
FTE = 1

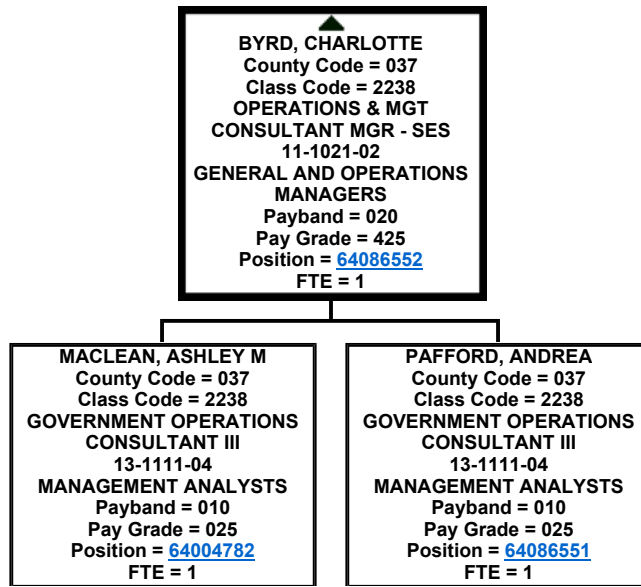
SMART, ALEX J
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64801939](#)
FTE = 1

MAGEE, KRISTINA M
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64801940](#)
FTE = 1

VACANT - 810017
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPEC.
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64810017](#)
FTE = 1



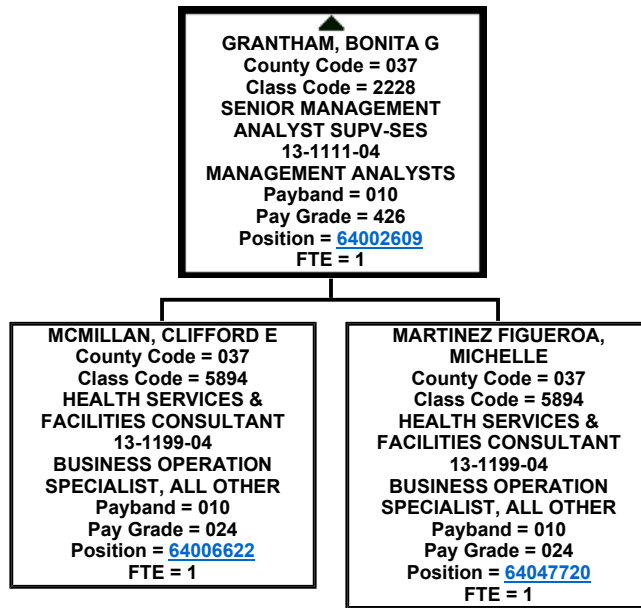


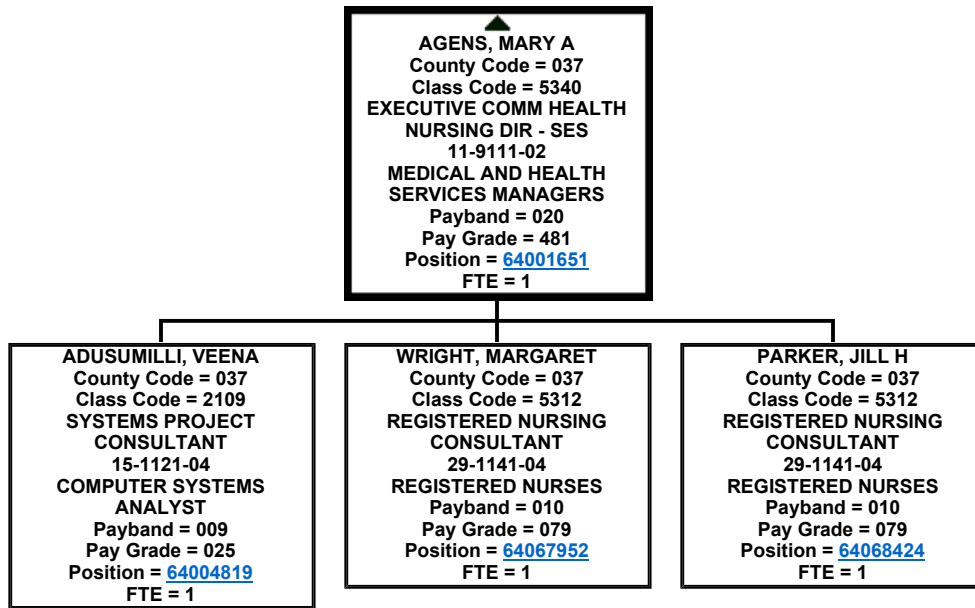


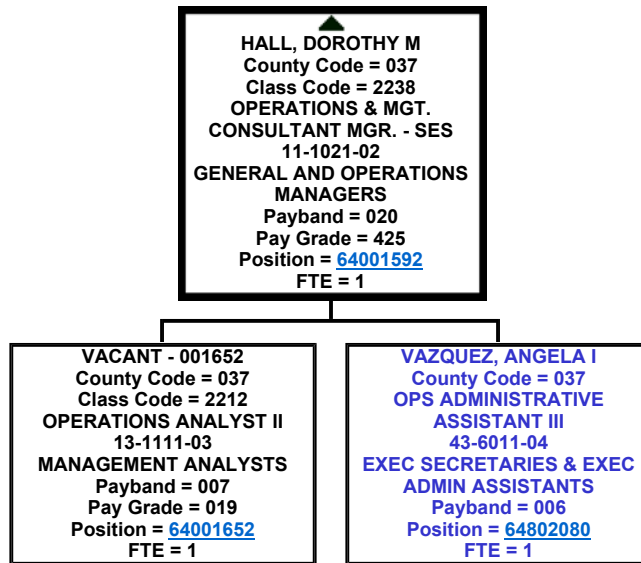
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GLENN, TIFFANY E
County Code = 037
Class Code = 2238
OPERATIONS & MGT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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Pay Grade = 425
Position = [64055182](#)
FTE = 1

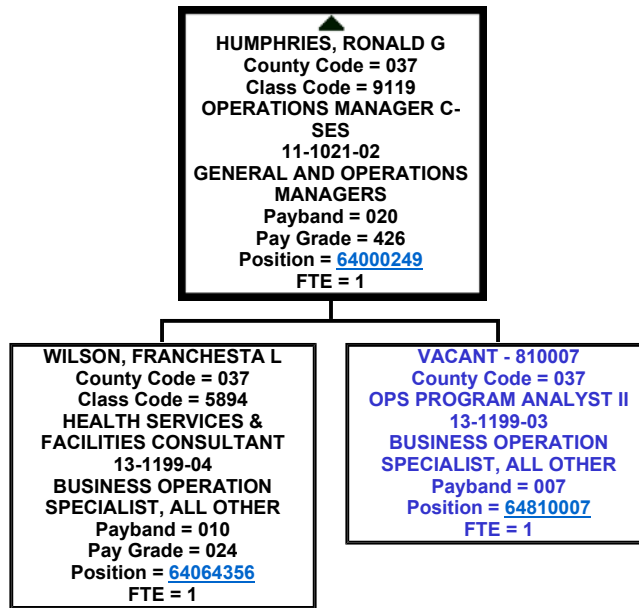
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County Code = 037
Class Code = 5894
HEALTH SERVICES &
FACILITIES CONSULTANT
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BUSINESS OPERATION
SPECIALIST, ALL OTHER
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Pay Grade = 024
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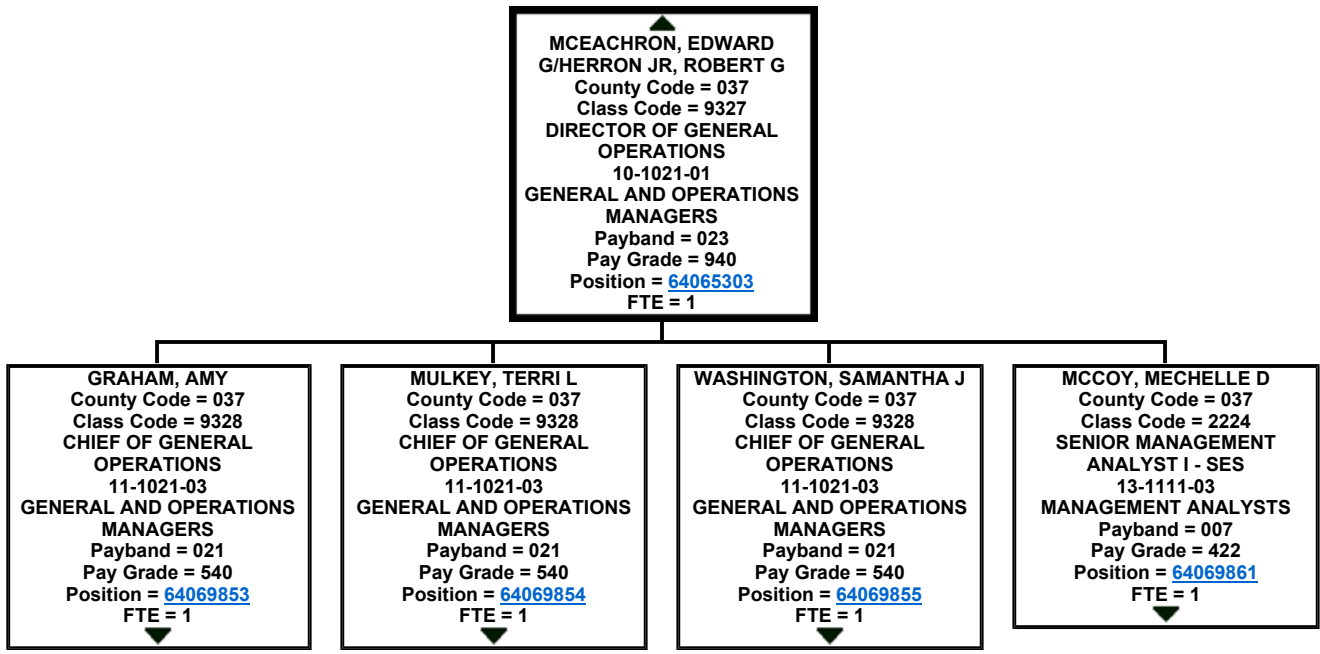
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County Code = 037
Class Code = 5894
HEALTH SERVICES &
FACILITIES CONSULTANT
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
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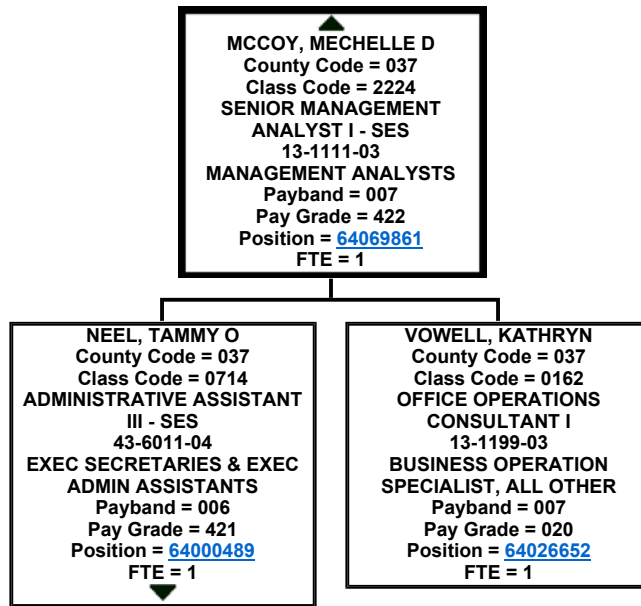


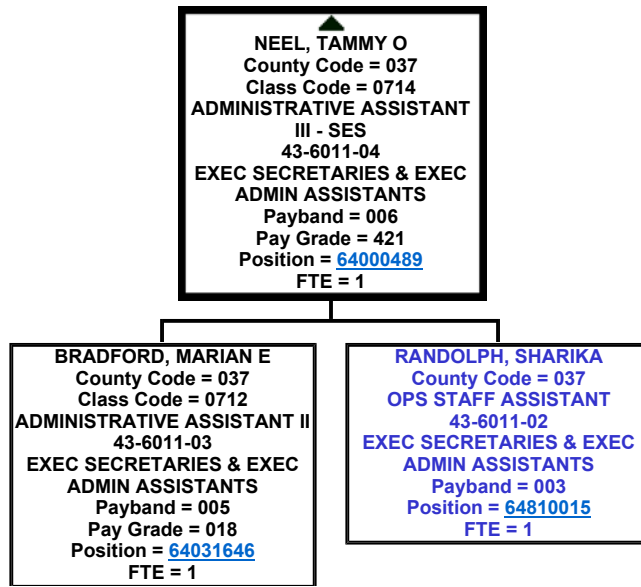


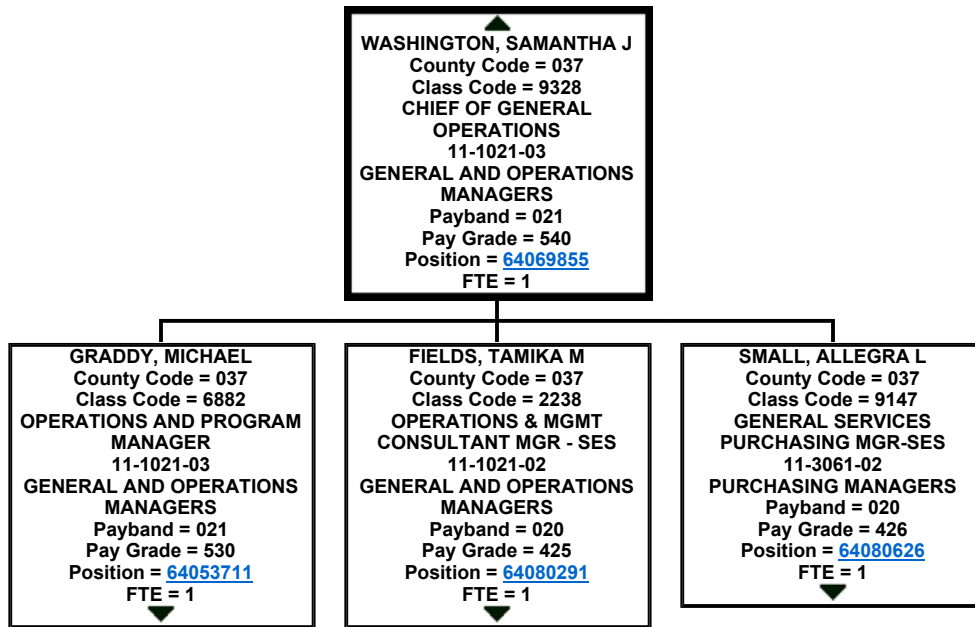


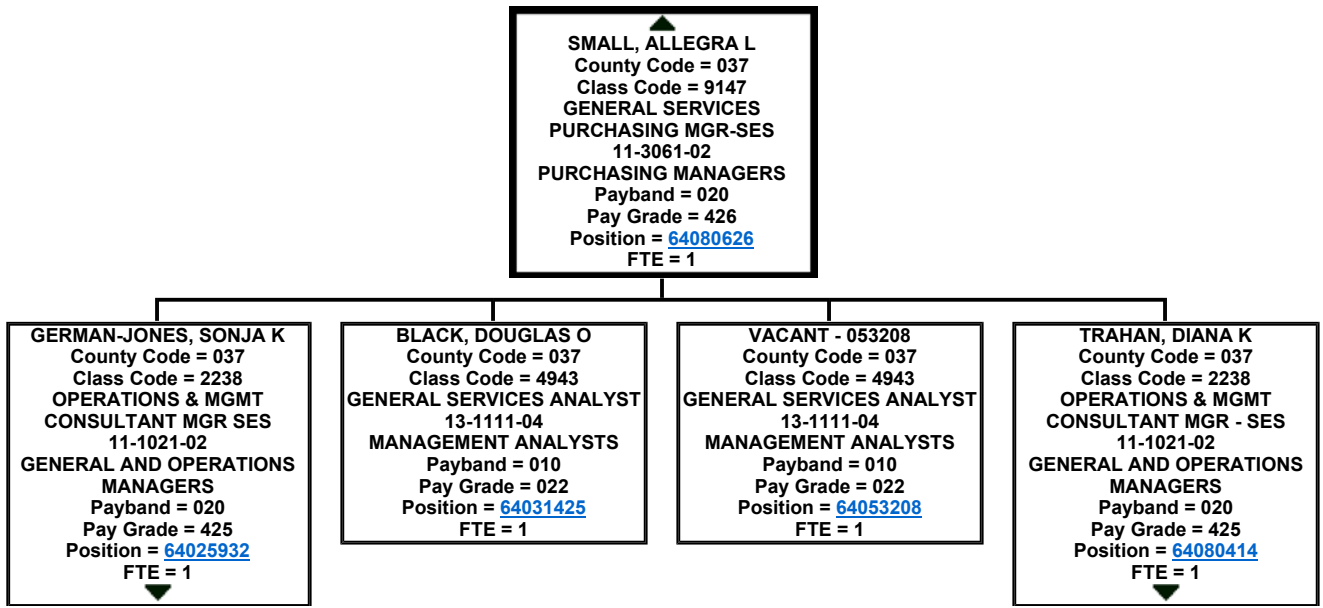


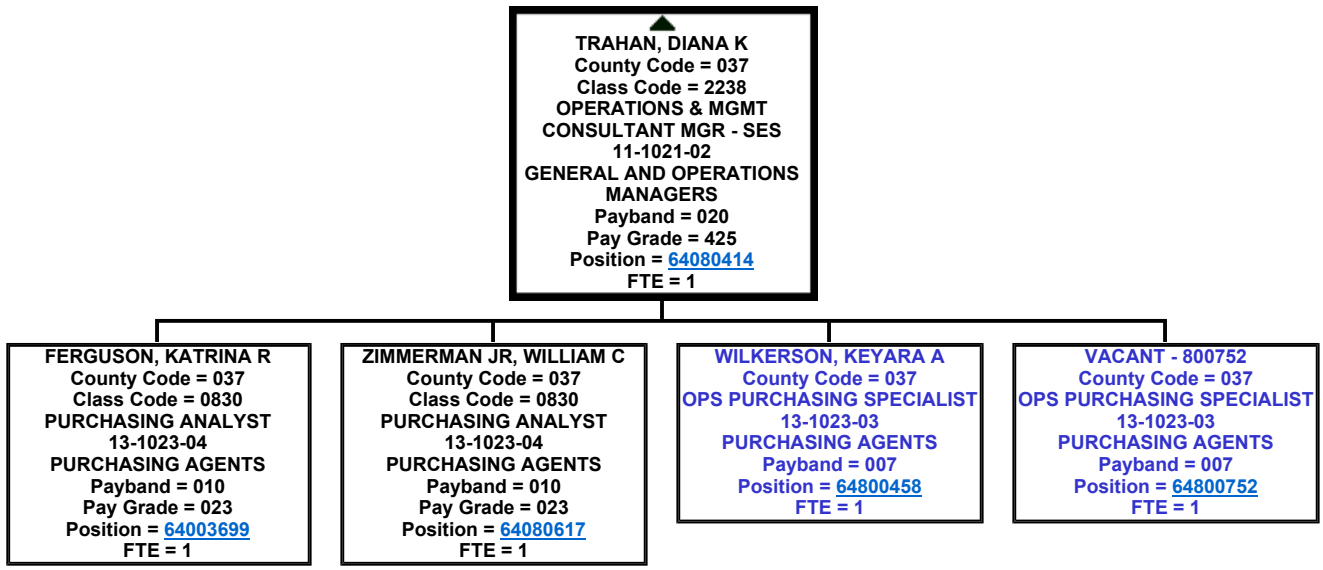












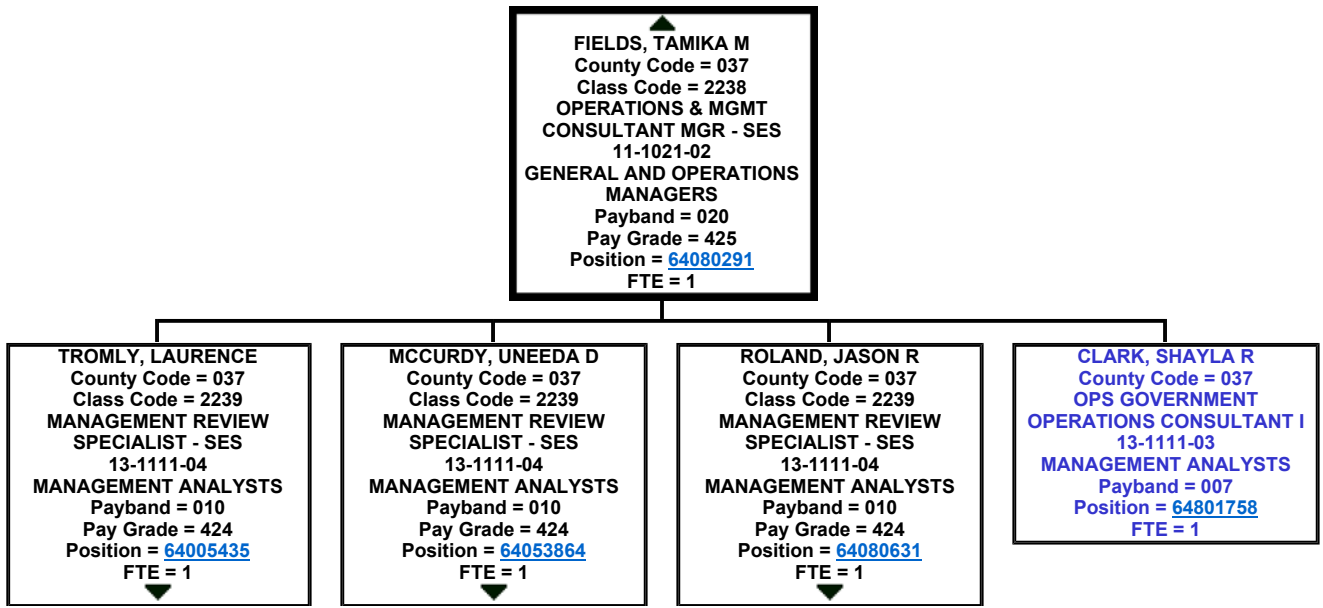
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GERMAN-JONES, SONJA K
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 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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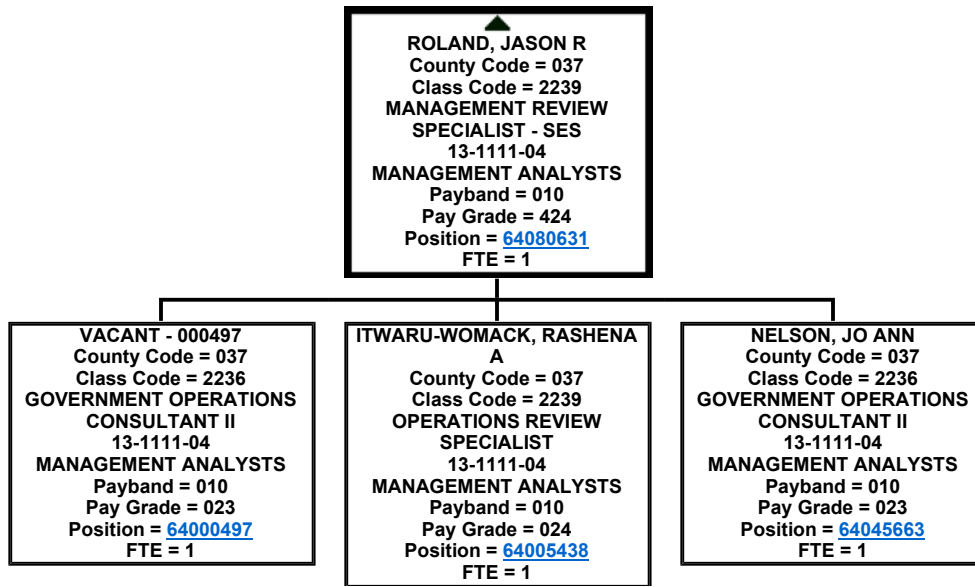
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 Class Code = 0830
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PURCHASING AGENTS
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 Pay Grade = 023
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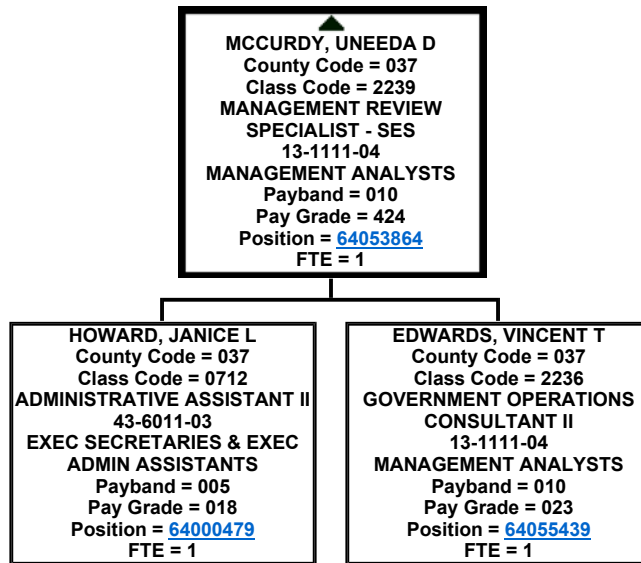
LUCAS, ERIN N
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 Payband = 010
 Pay Grade = 026
 Position = [64050760](#)
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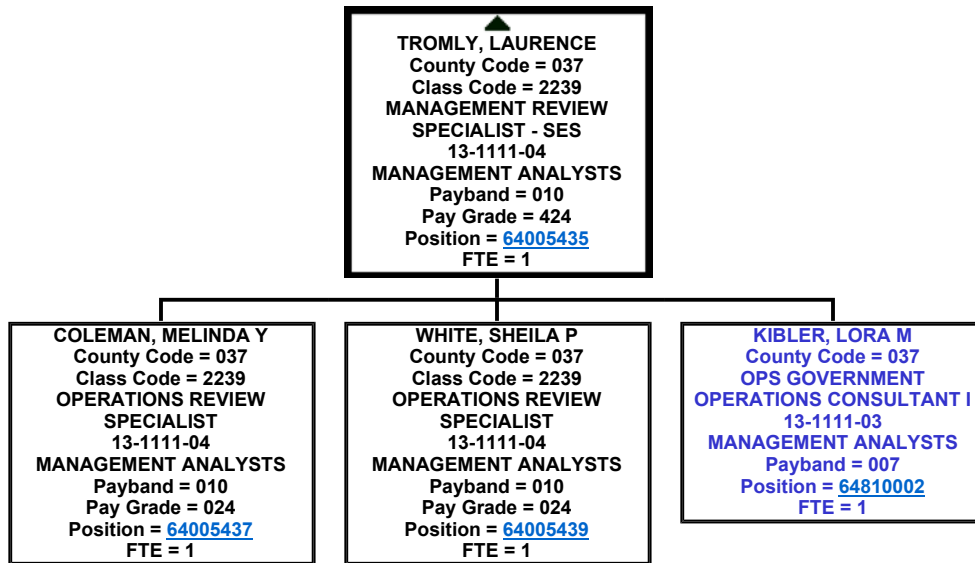
MILLER, BRITTANY S
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PURCHASING AGENTS
 Payband = 007
 Pay Grade = 021
 Position = [64080416](#)
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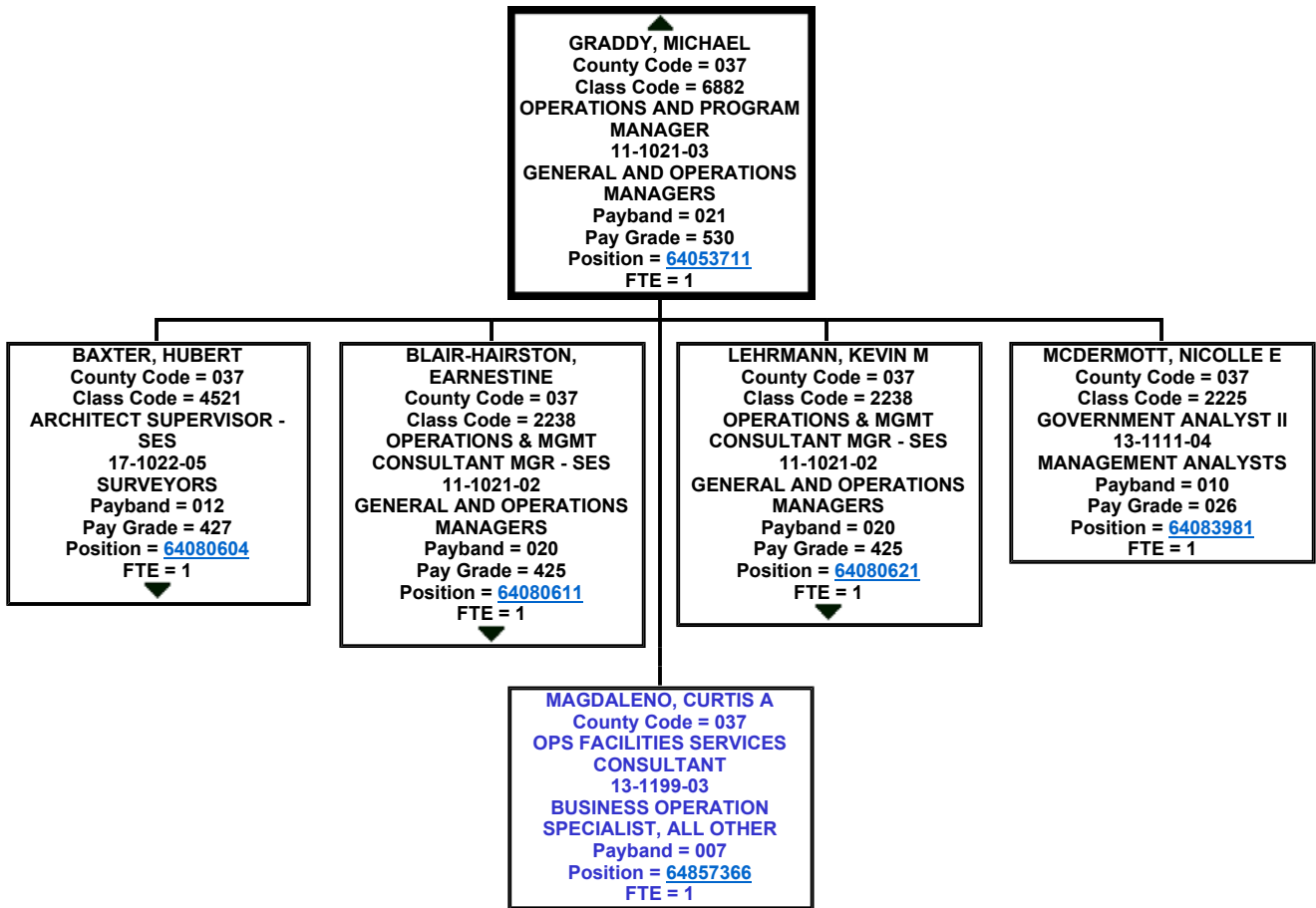
BROWN, DEBORAH K
 County Code = 037
 Class Code = 0830
PURCHASING ANALYST
 13-1023-04
PURCHASING AGENTS
 Payband = 010
 Pay Grade = 023
 Position = [64081464](#)
 FTE = 1

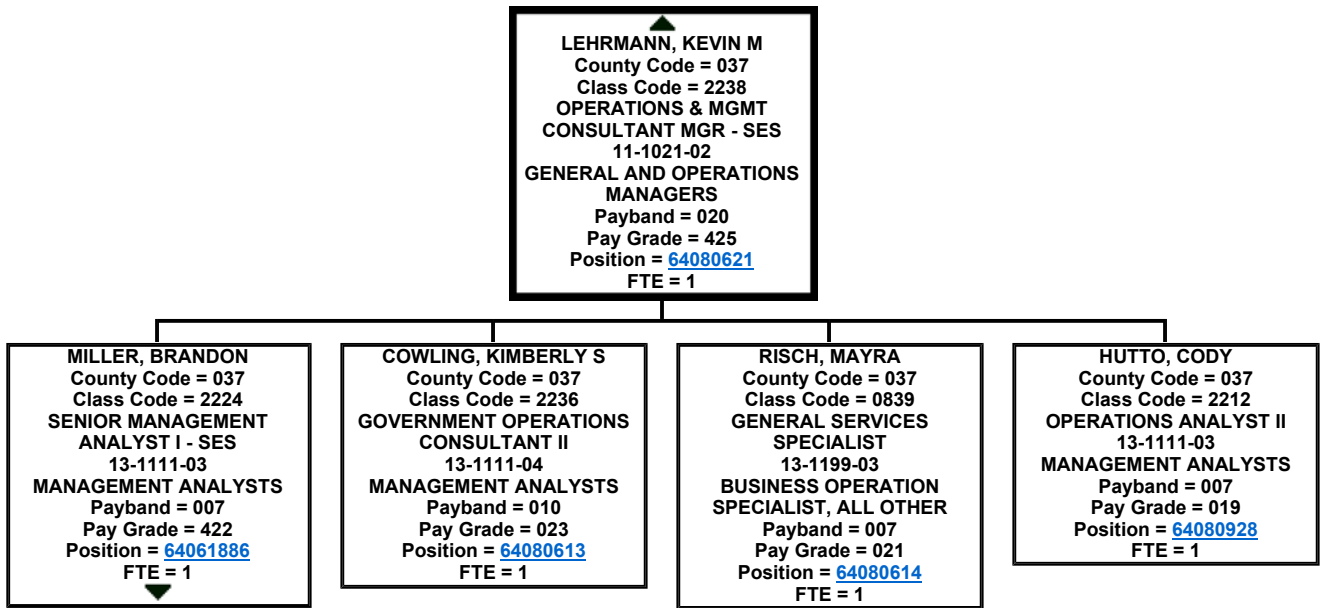


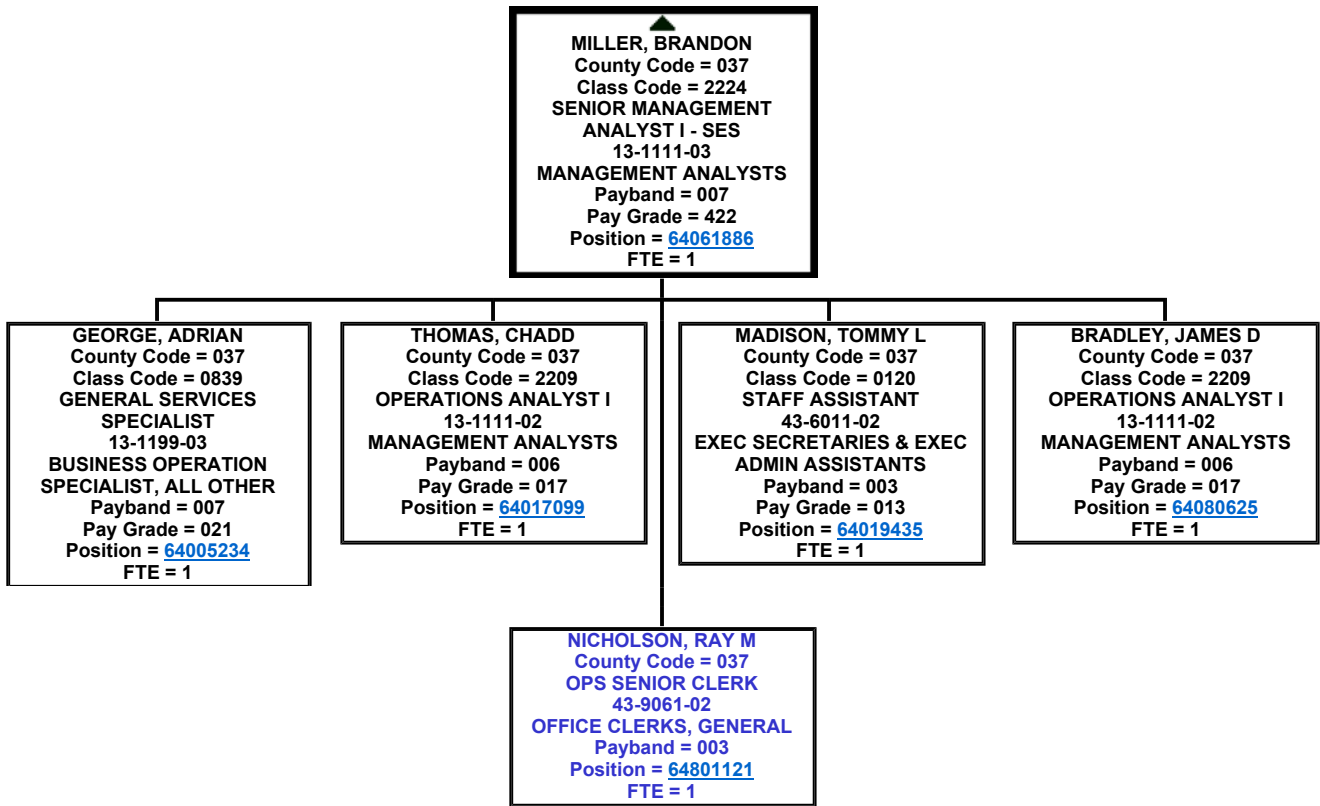


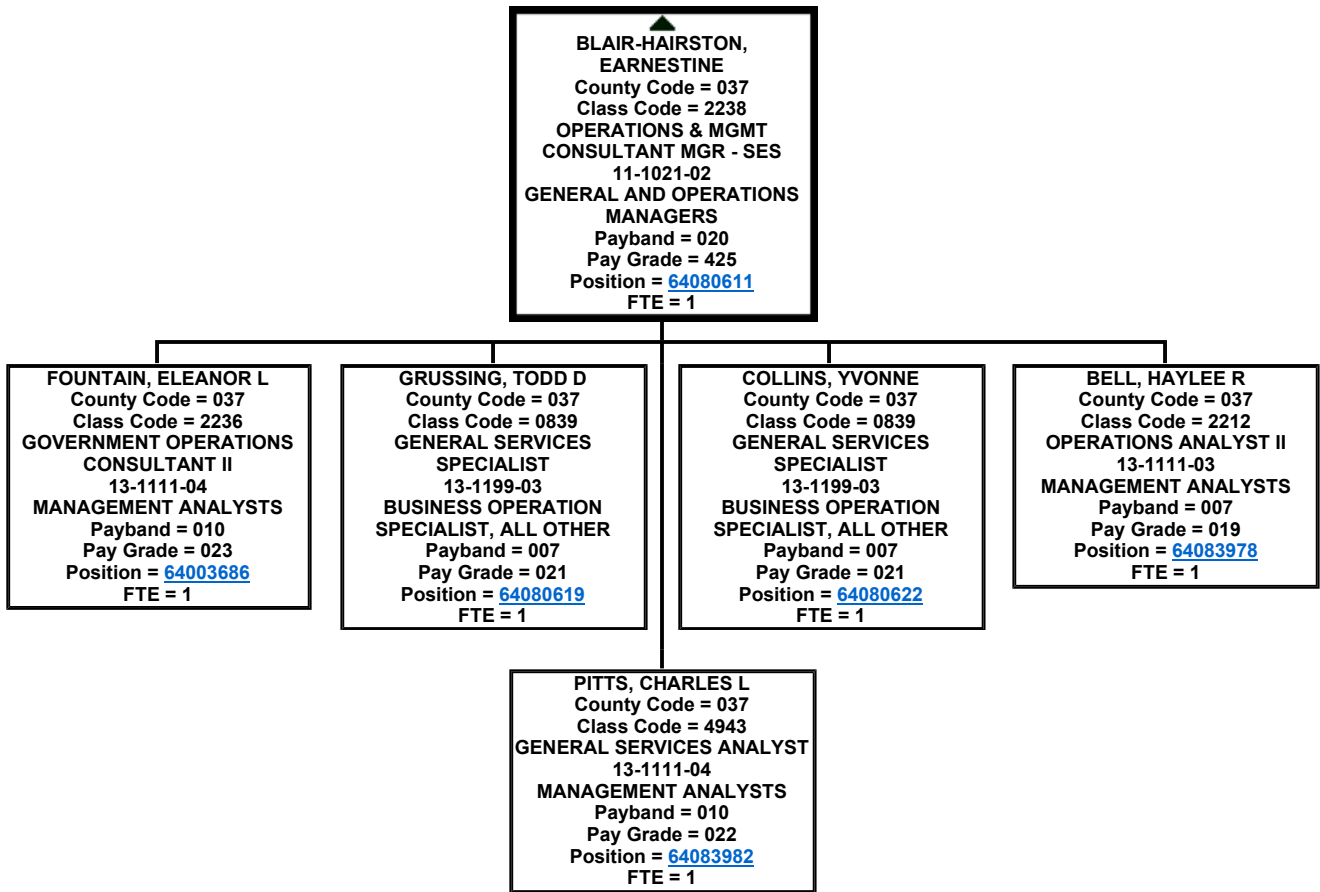


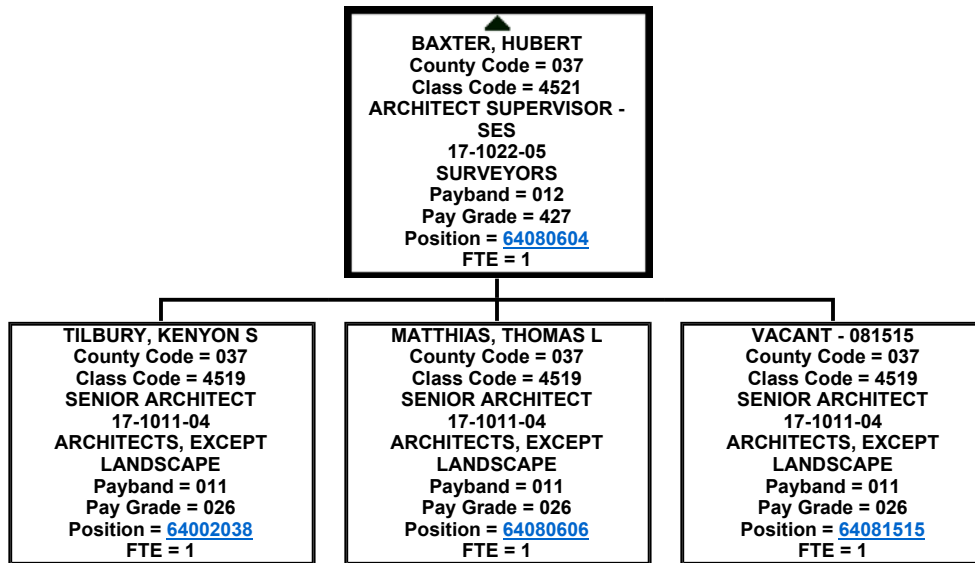


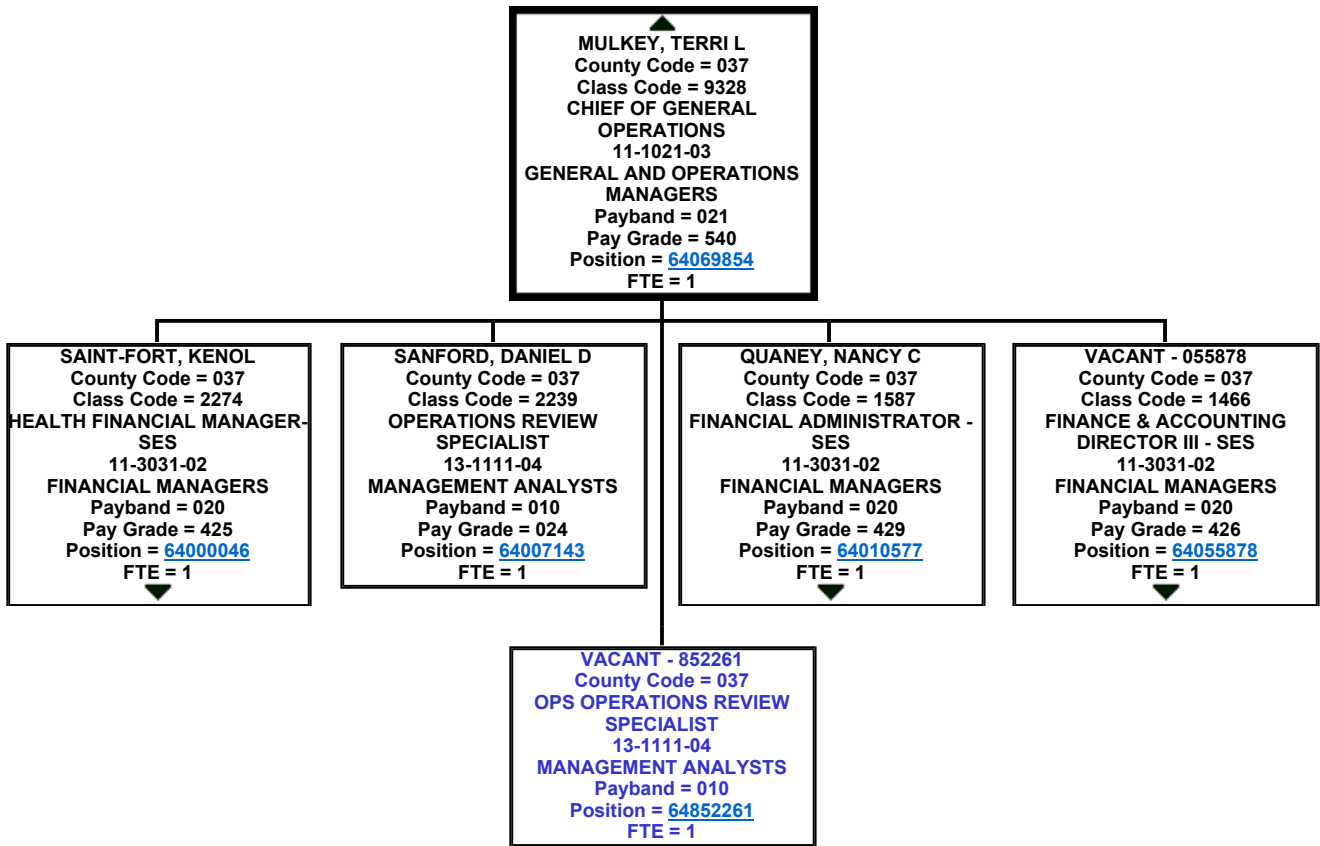


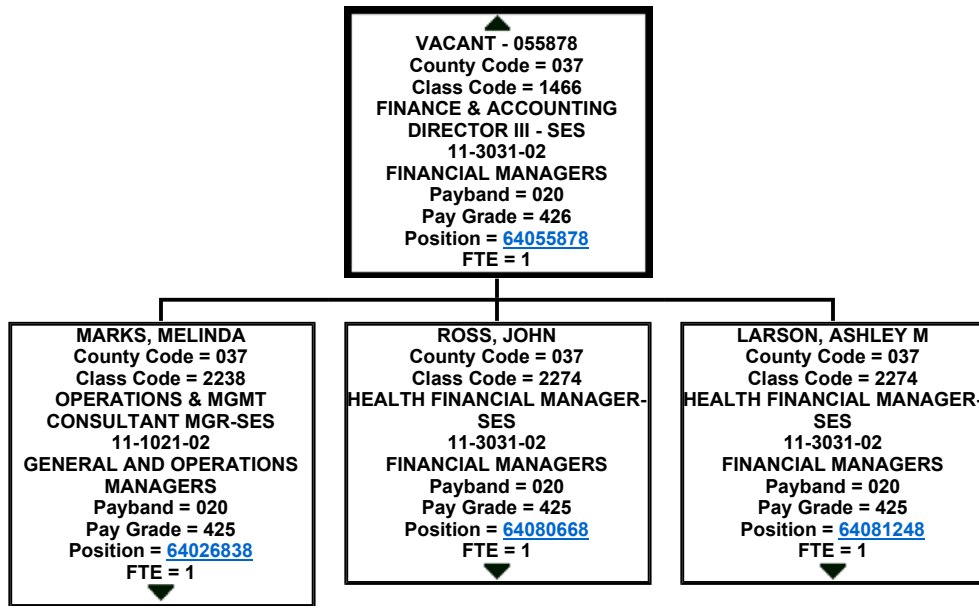


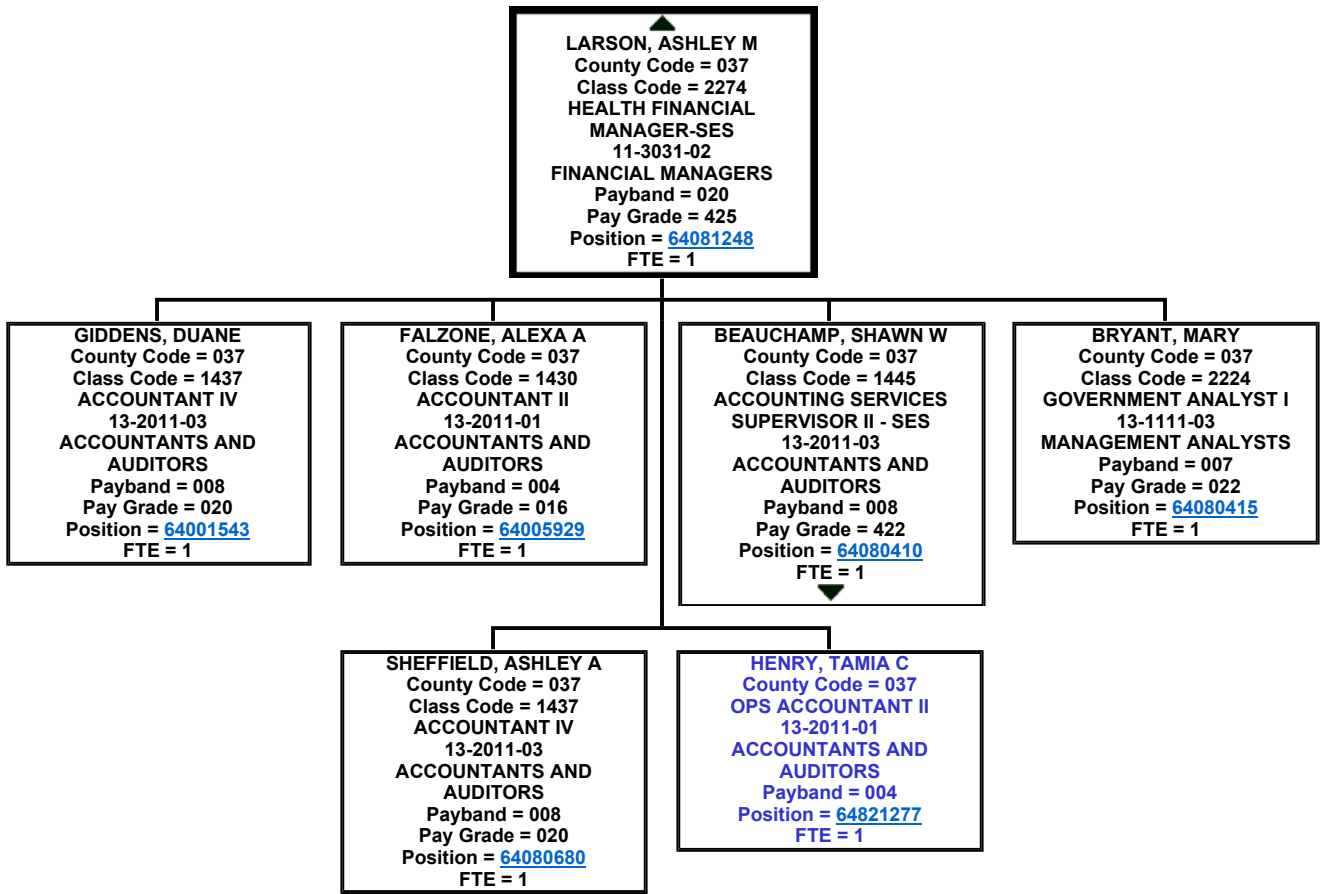


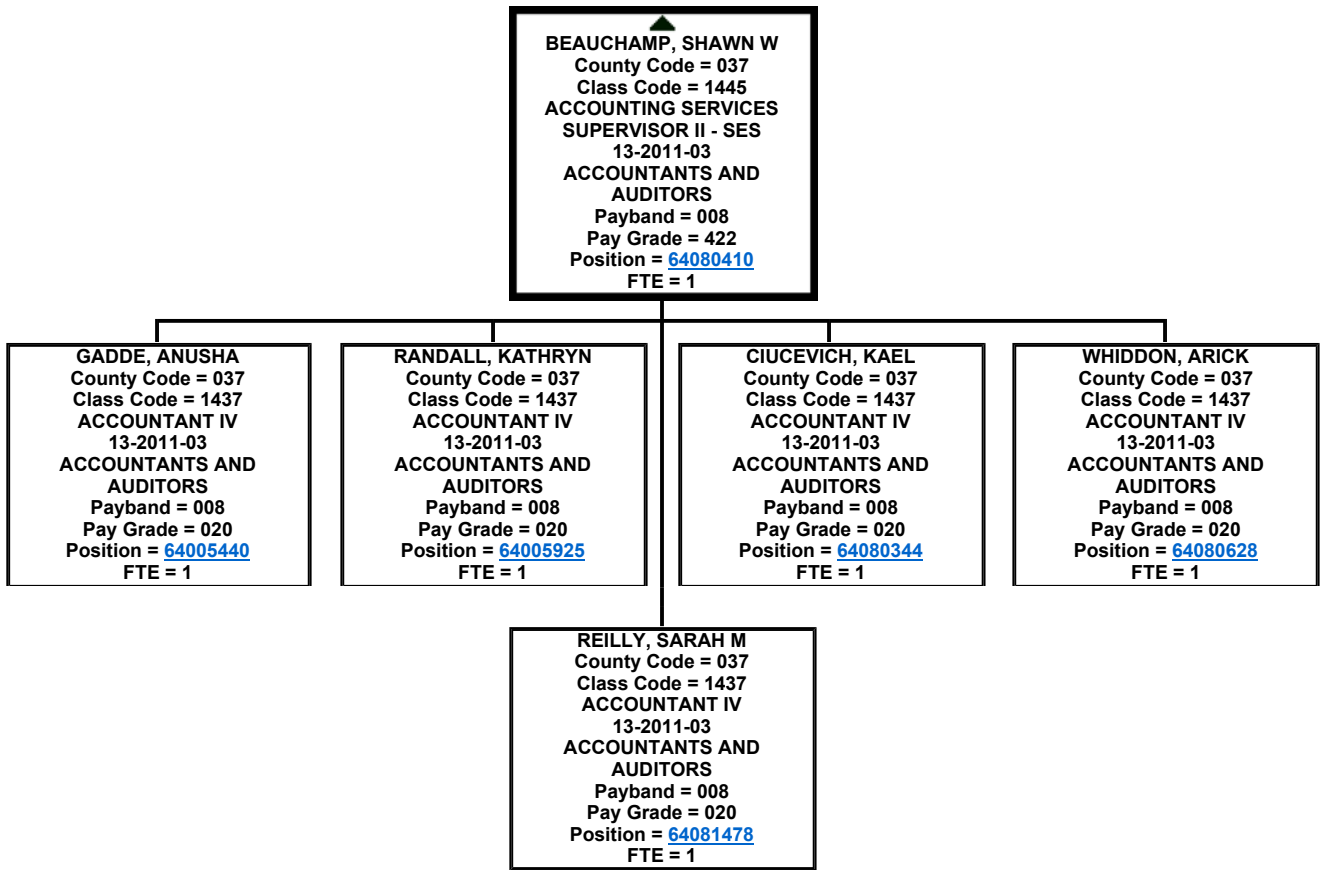


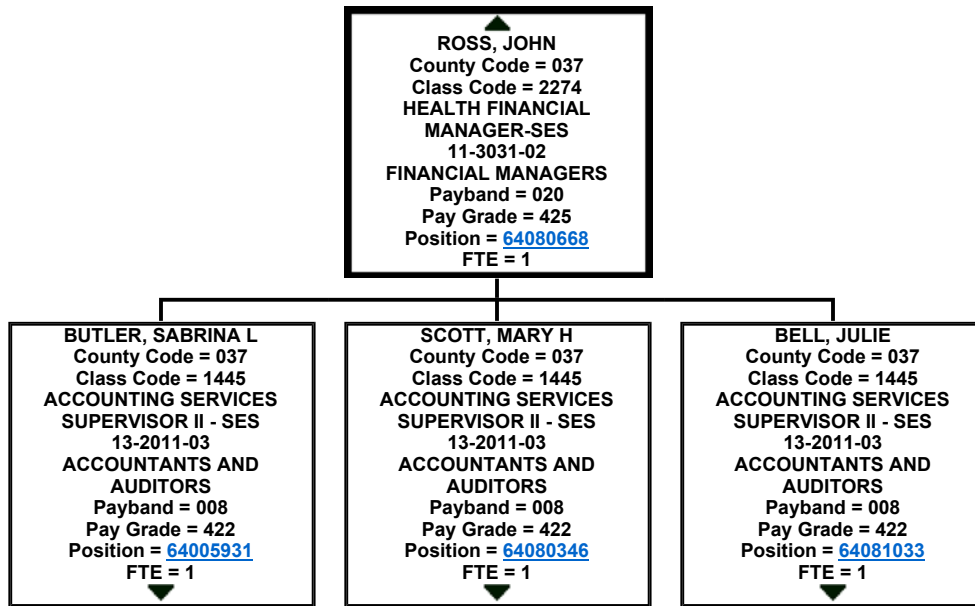


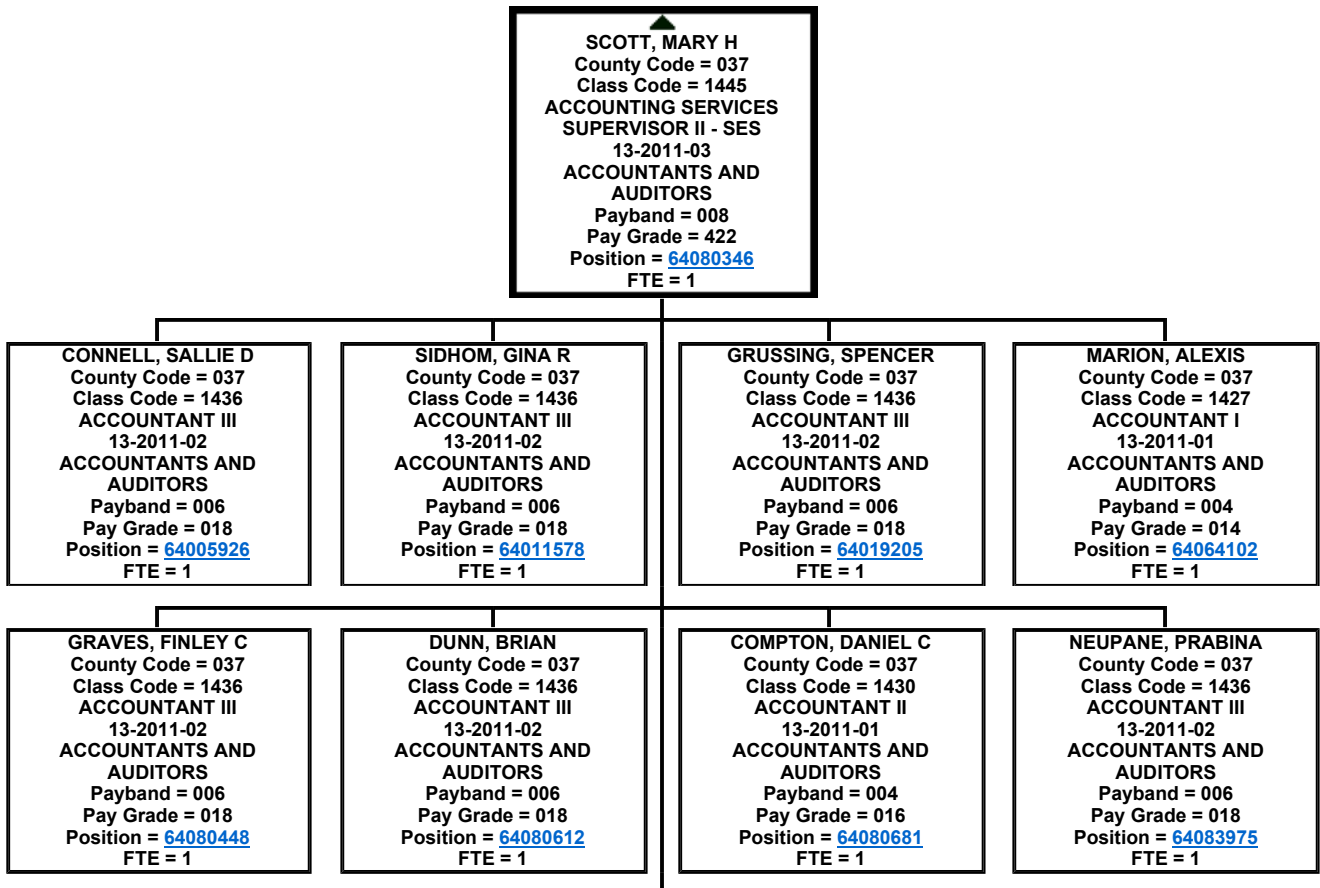
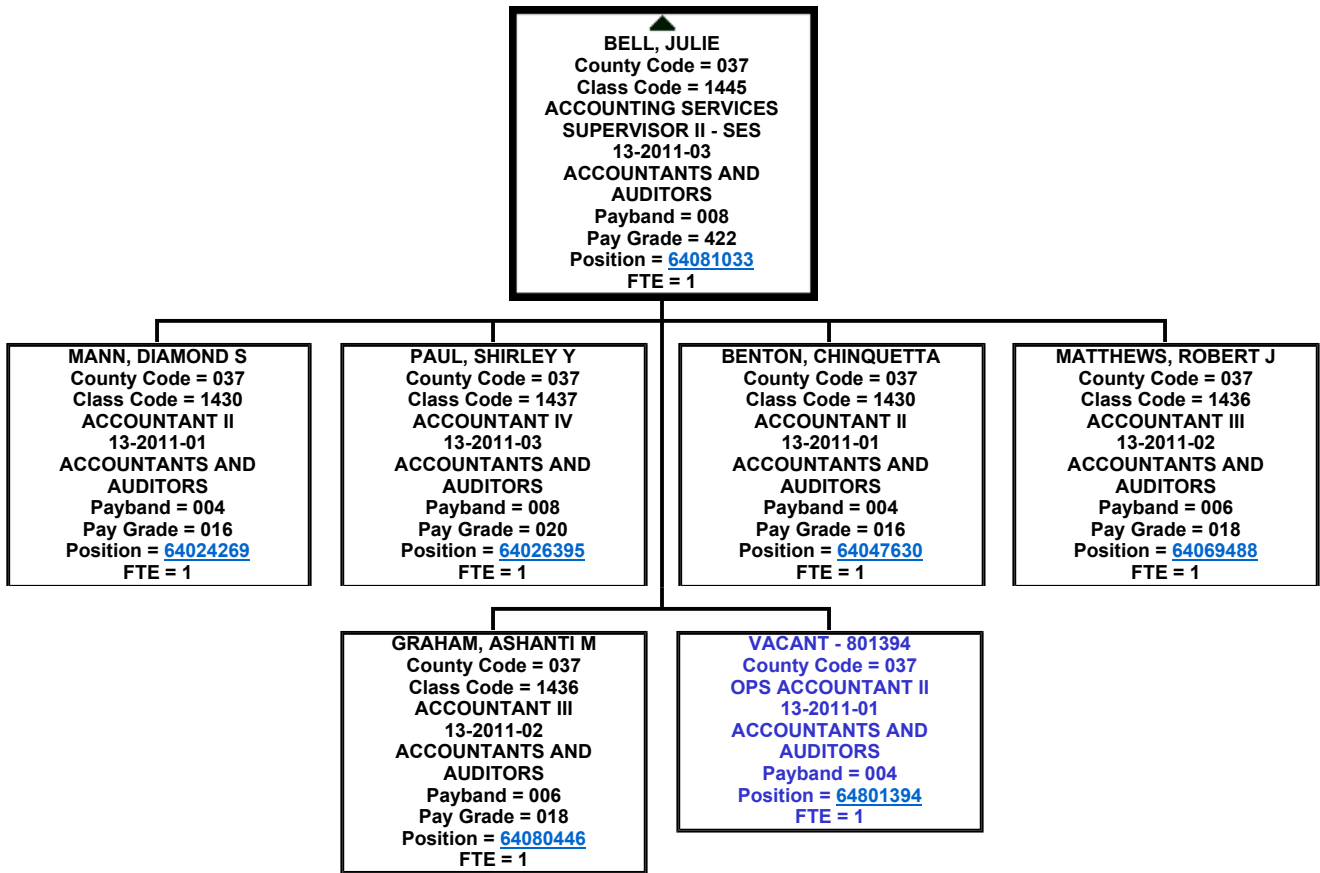




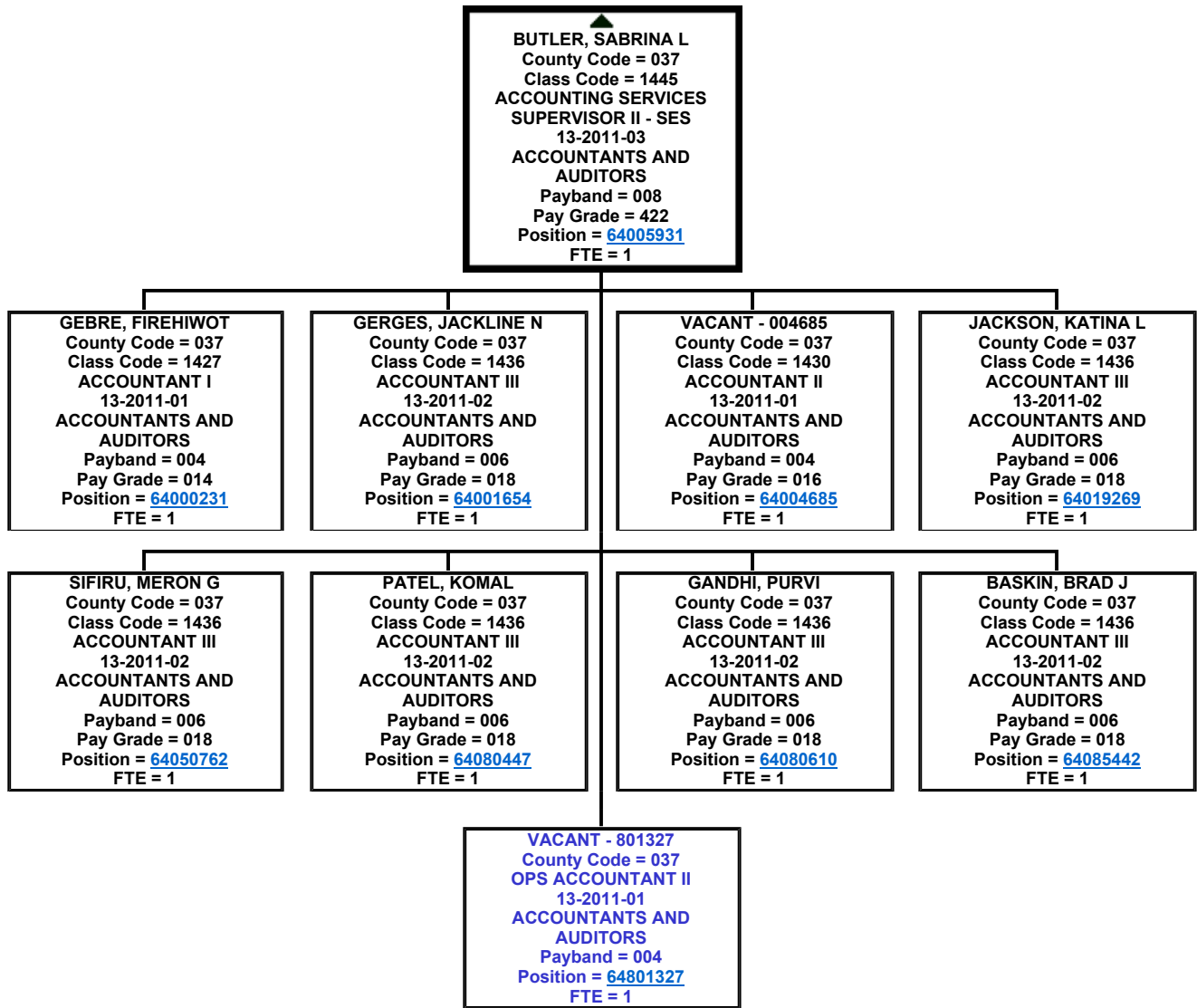


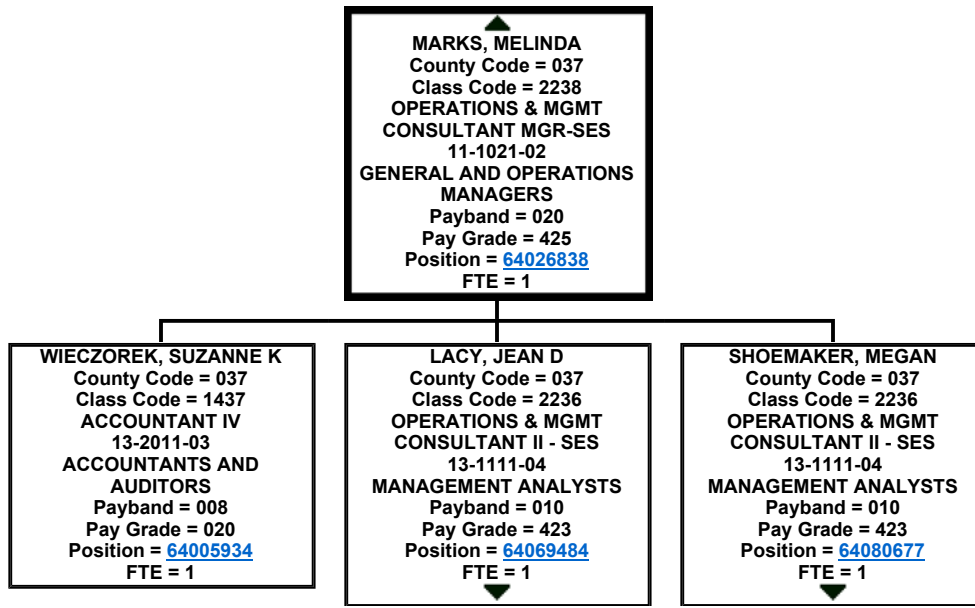


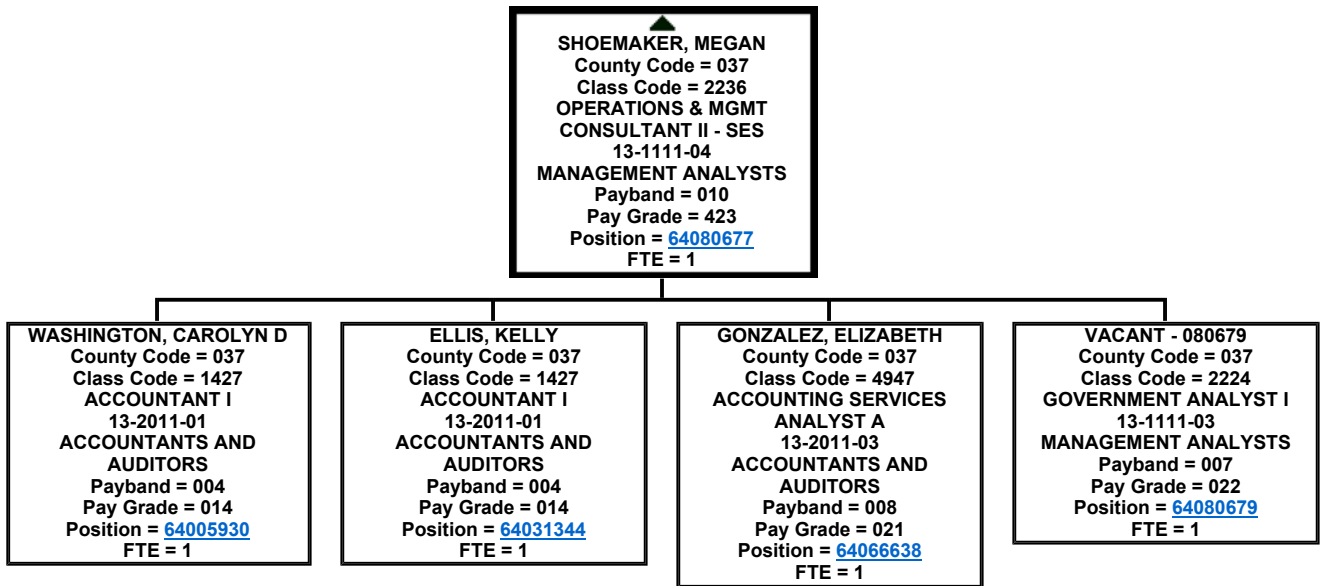


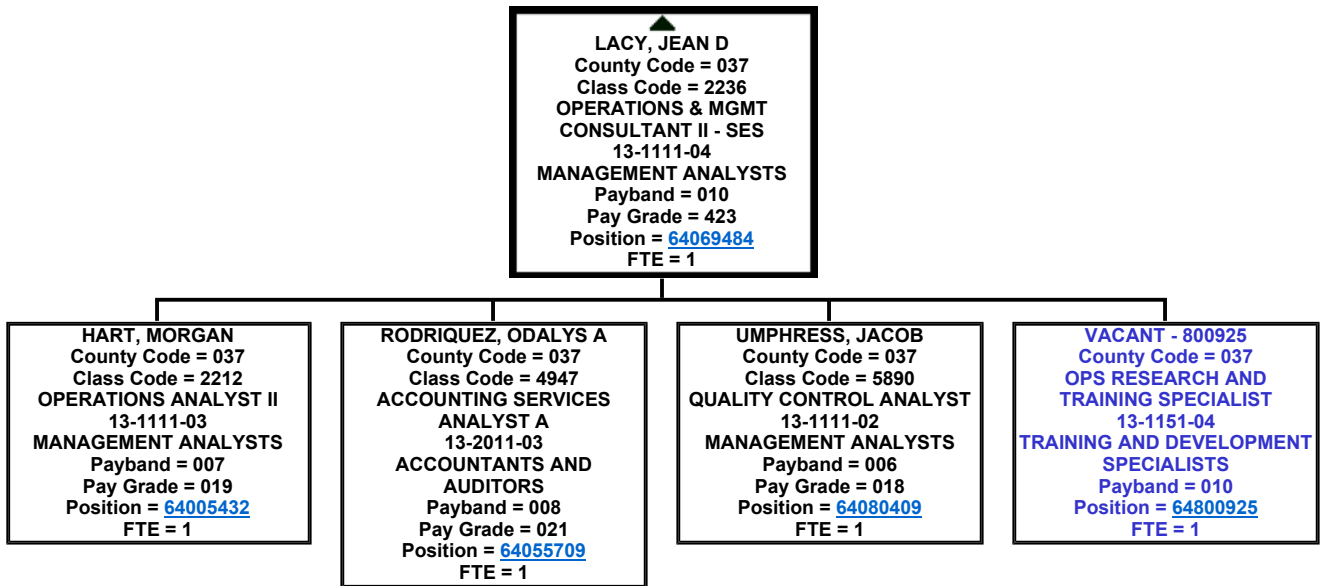


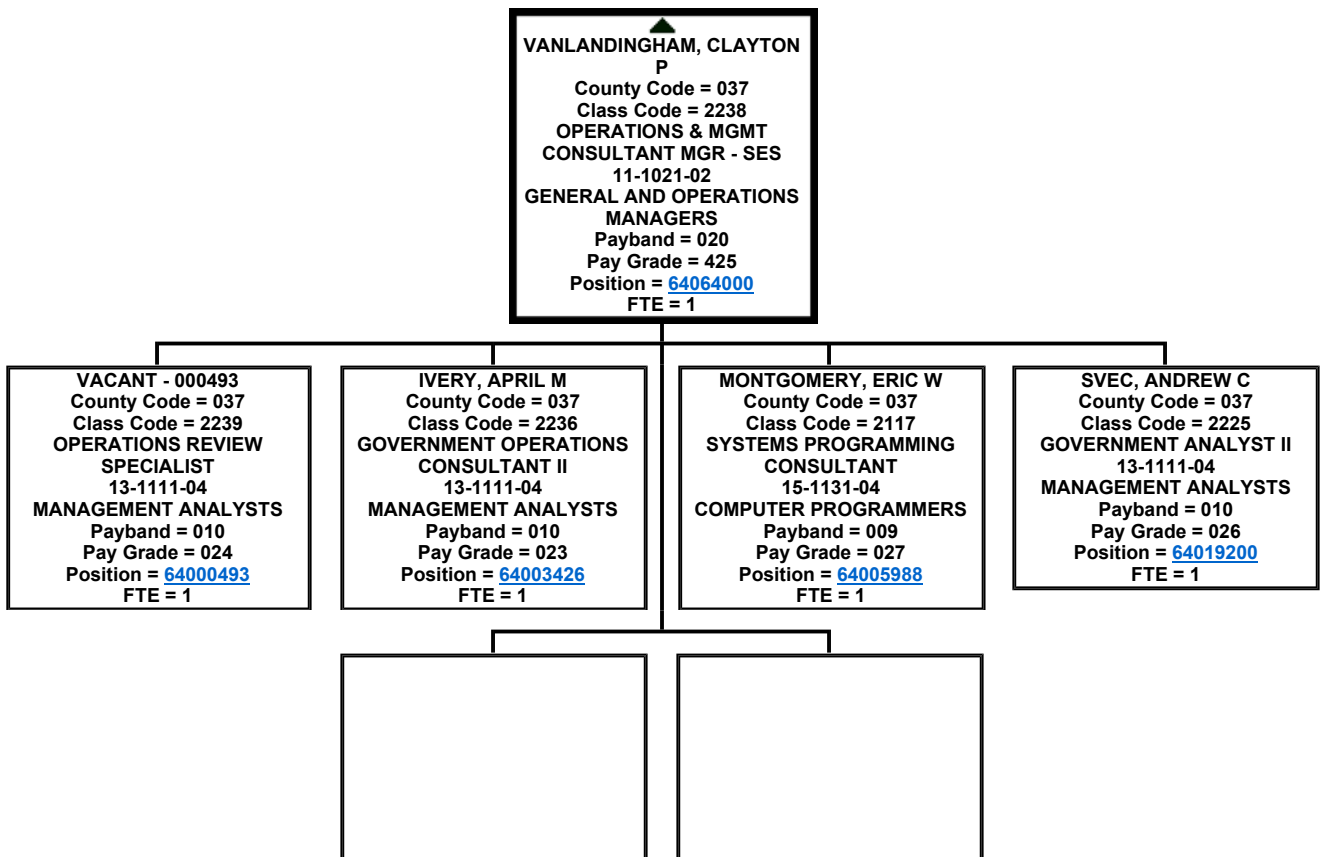
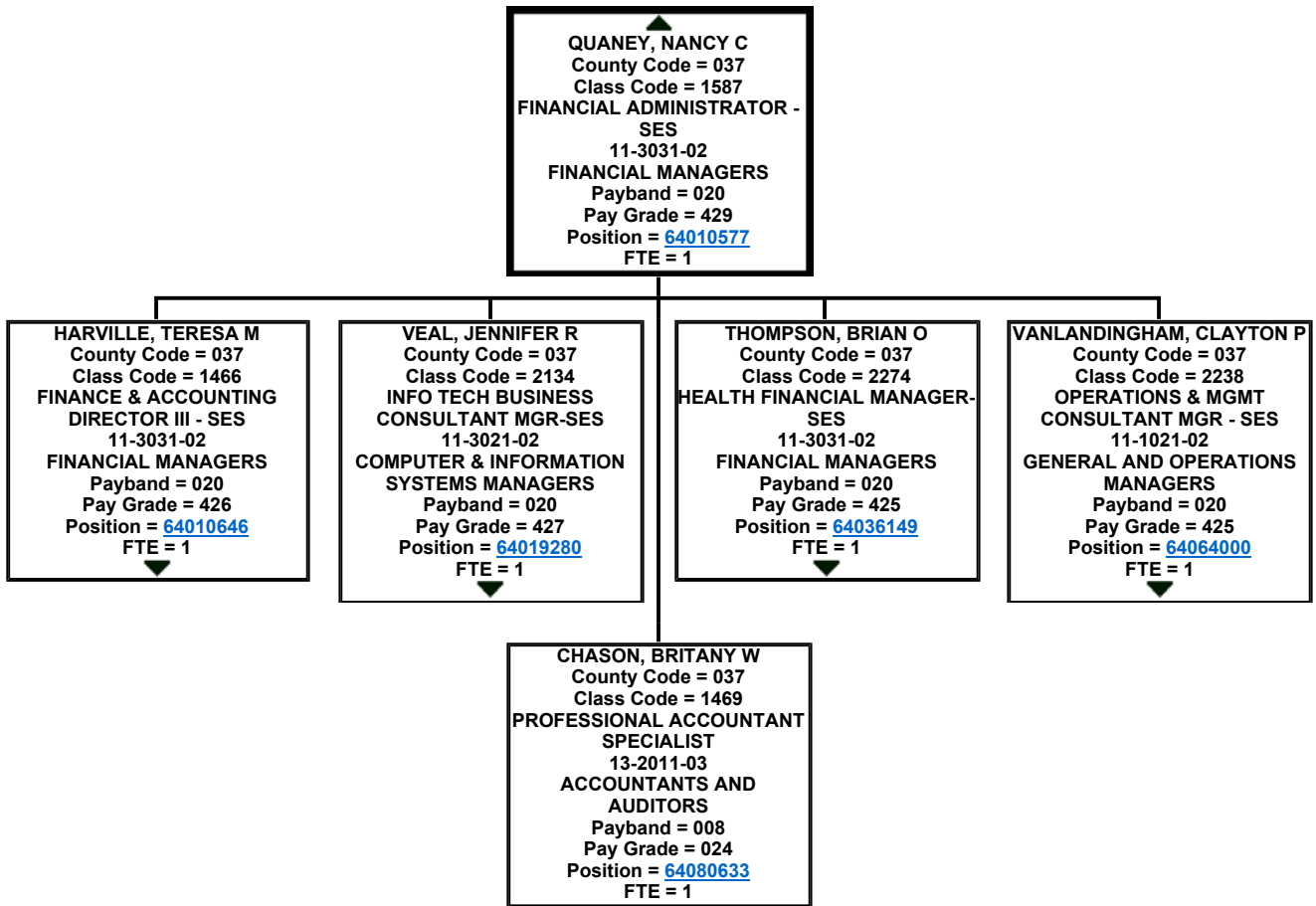
CLEM MARTIN, KATURIA L
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OPS ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Position = 64810003
FTE = 1





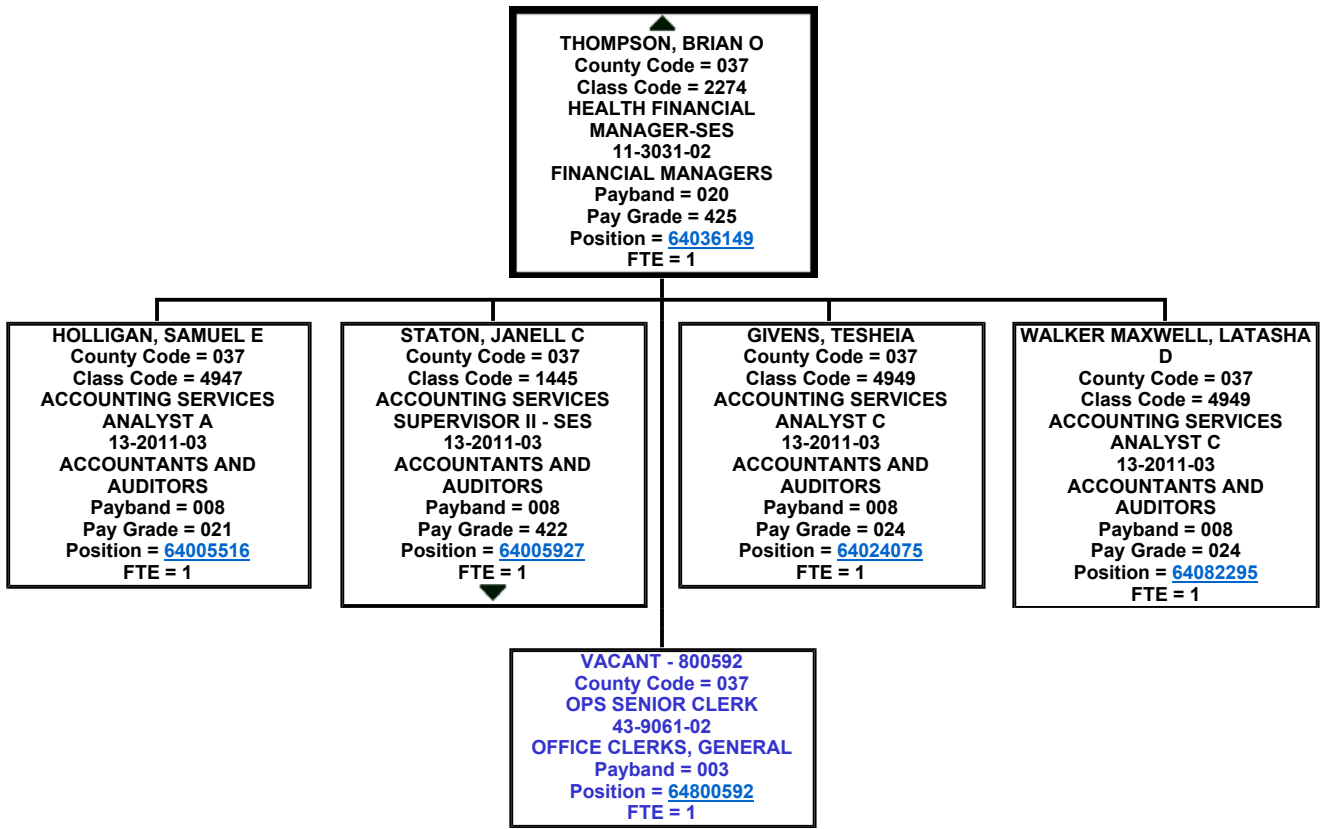


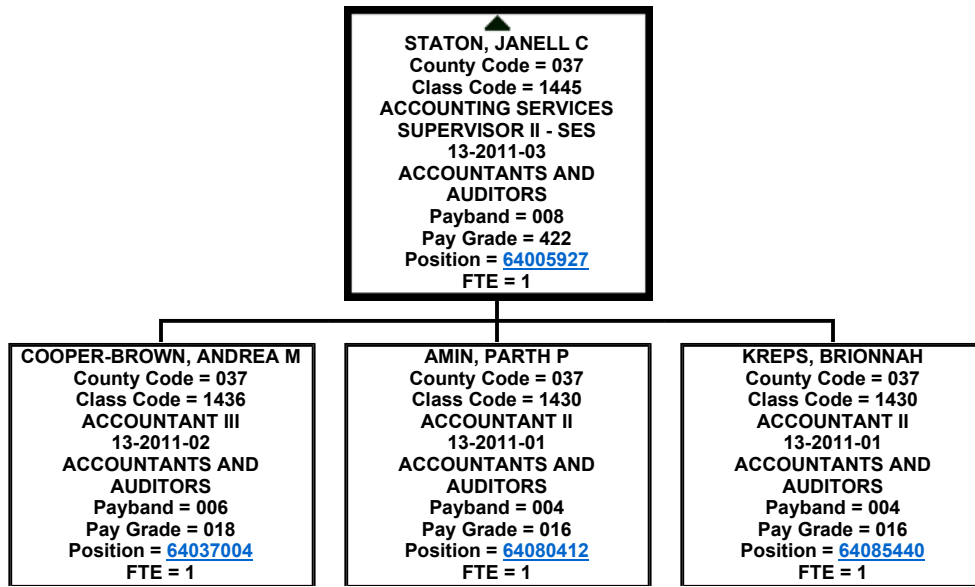


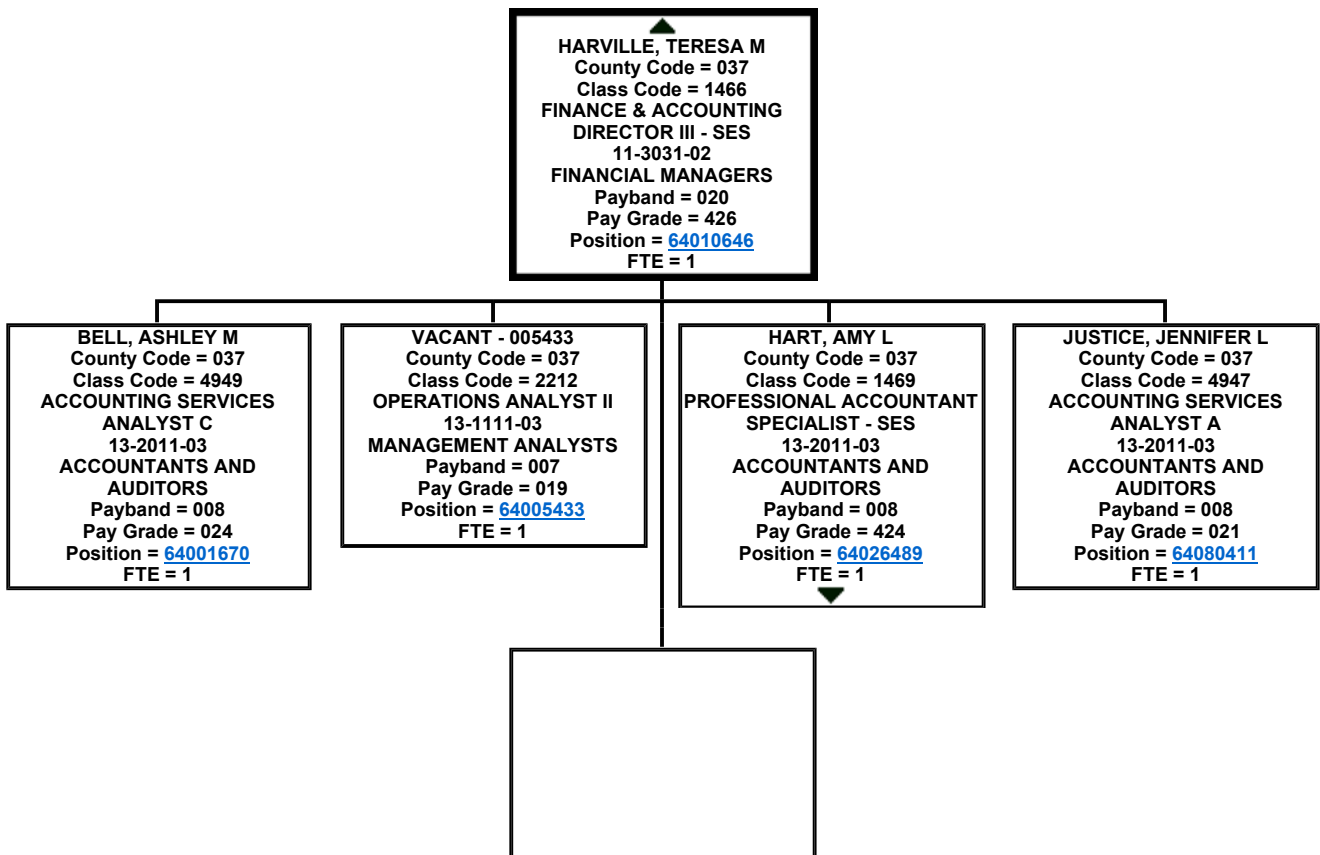
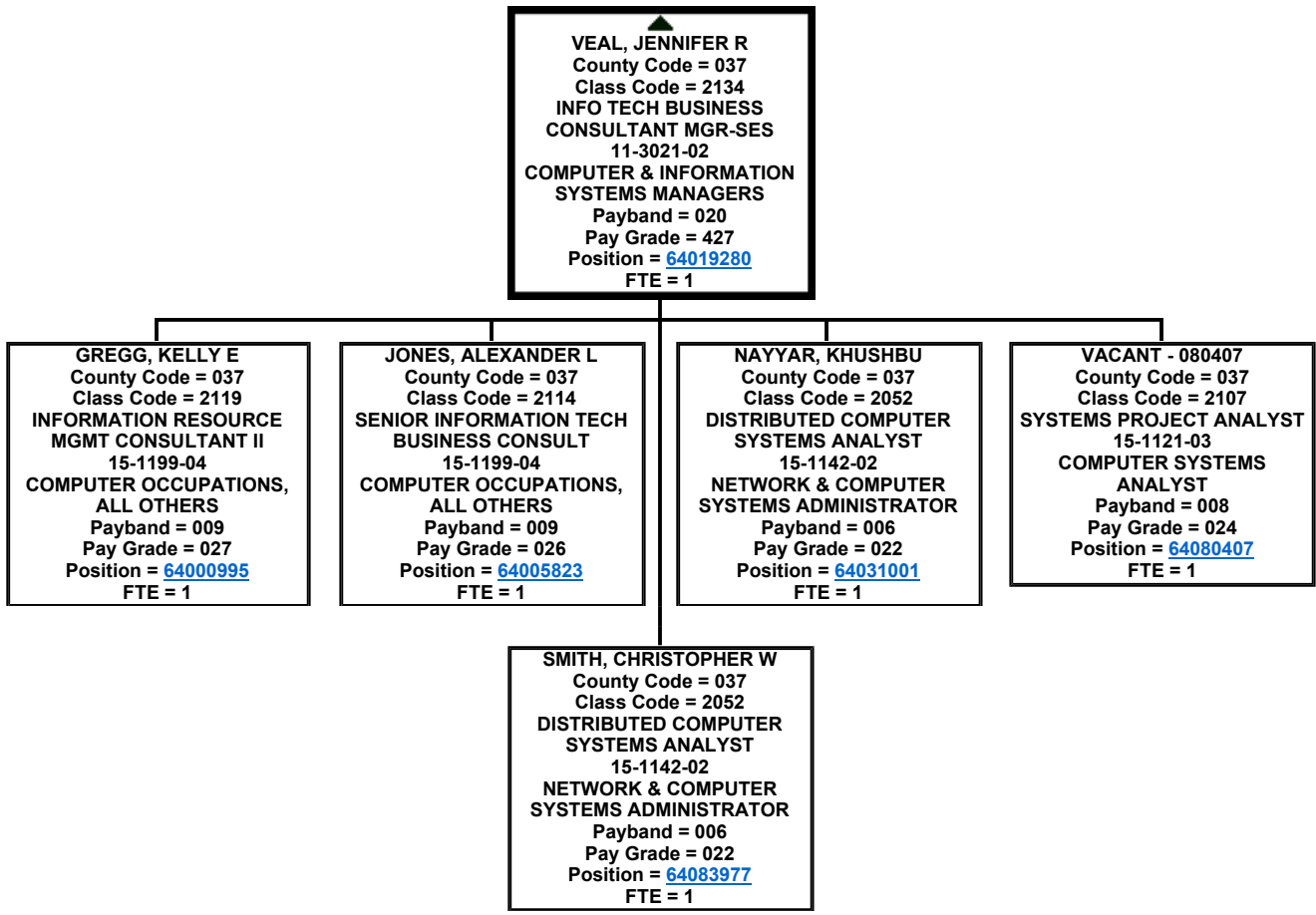


VACANT - 026710
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64026710](#)
FTE = 1

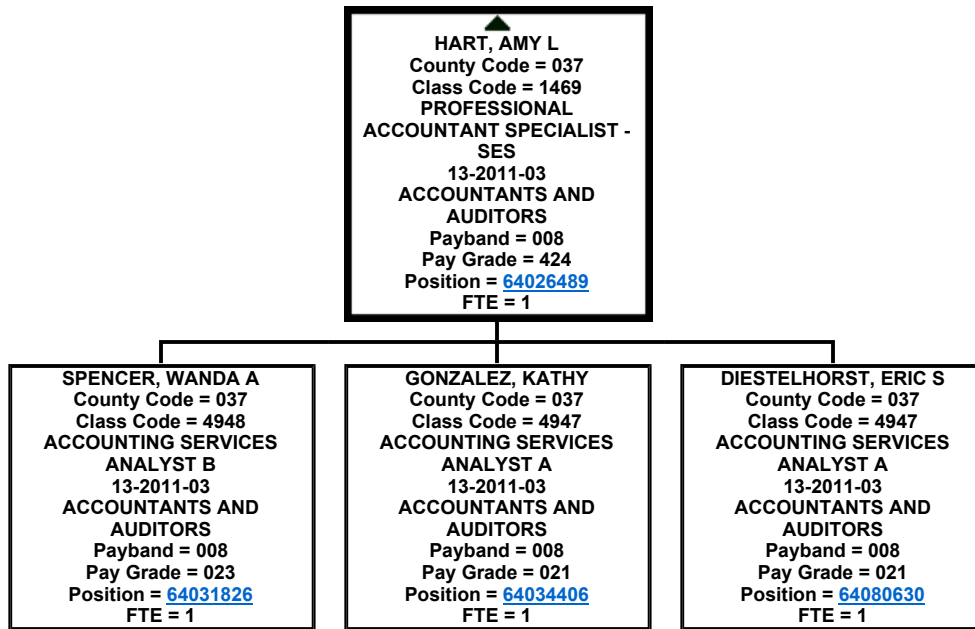
BONILLA, TIFFANY H
County Code = 037
OPS STAFF DEVELOPMENT &
TRAINING CONSULT
13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 007
Position = [64821291](#)
FTE = 1

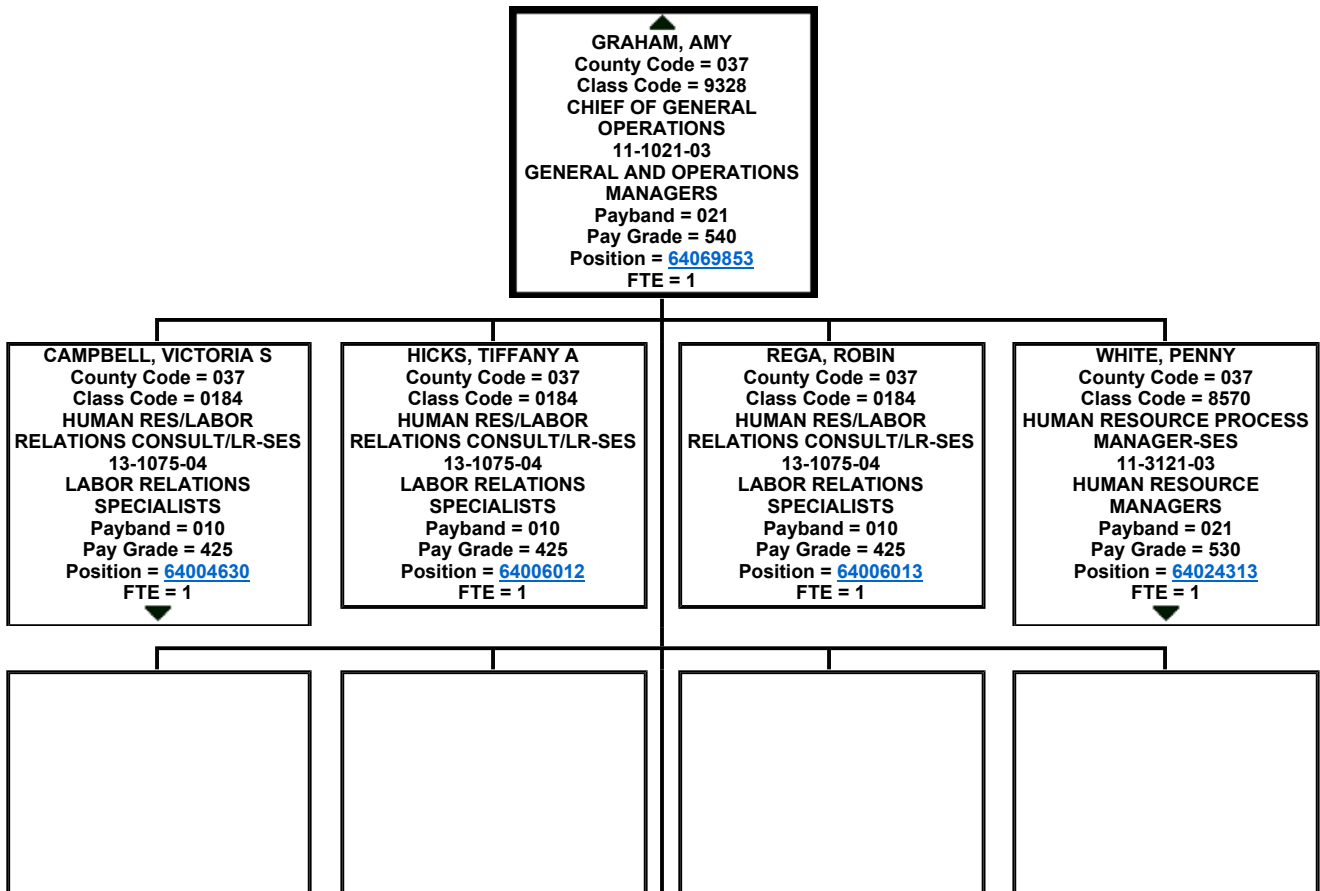
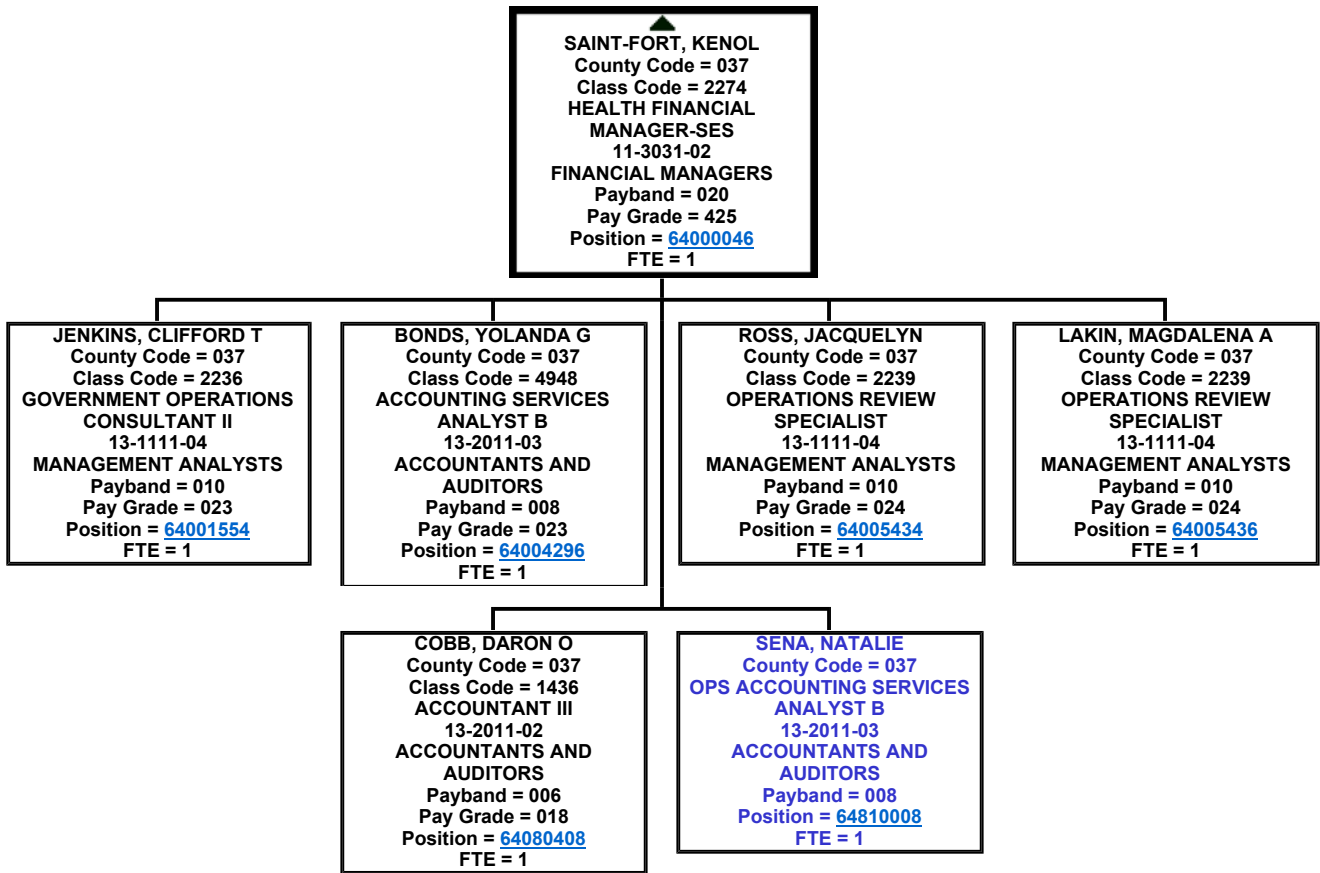


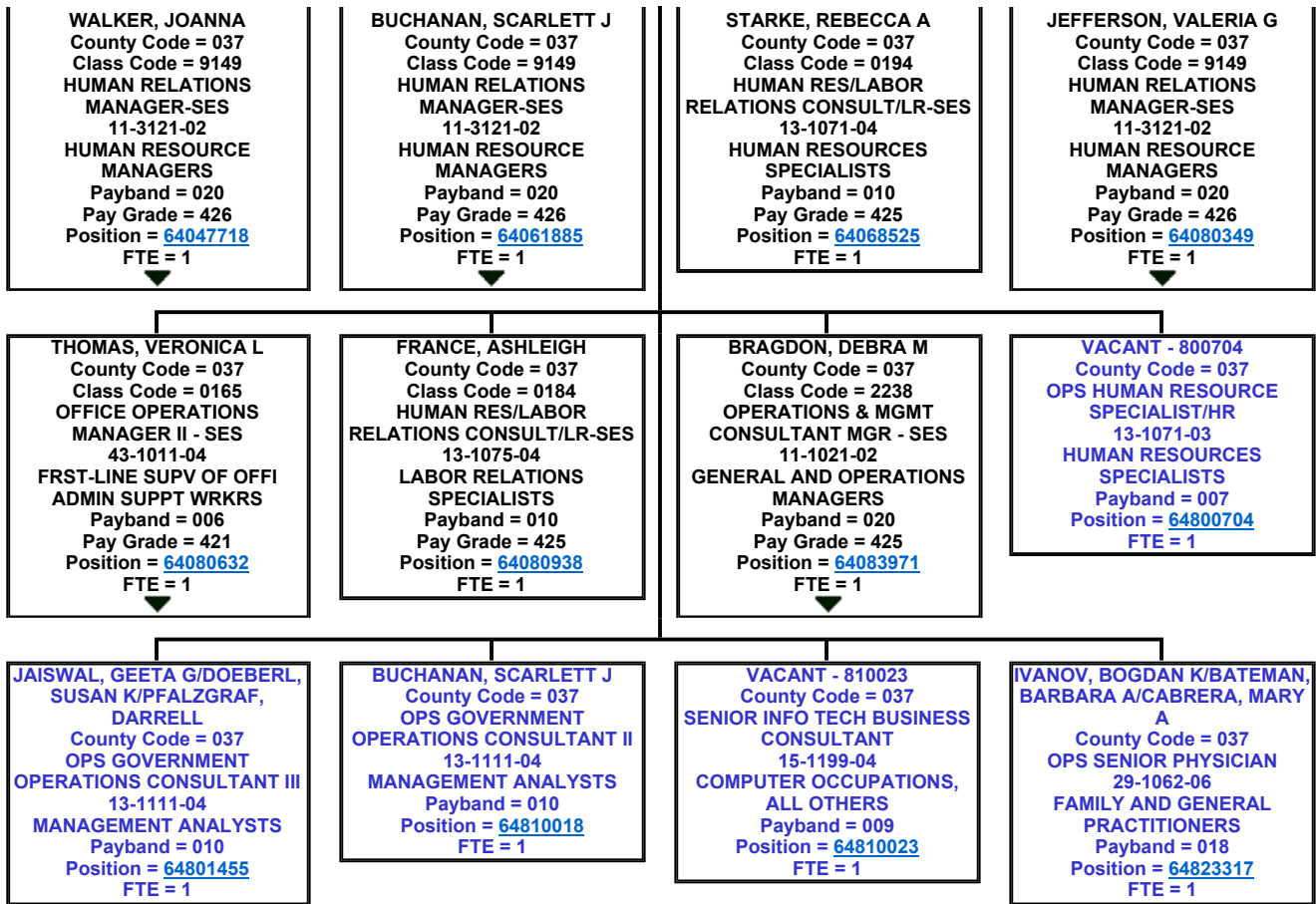


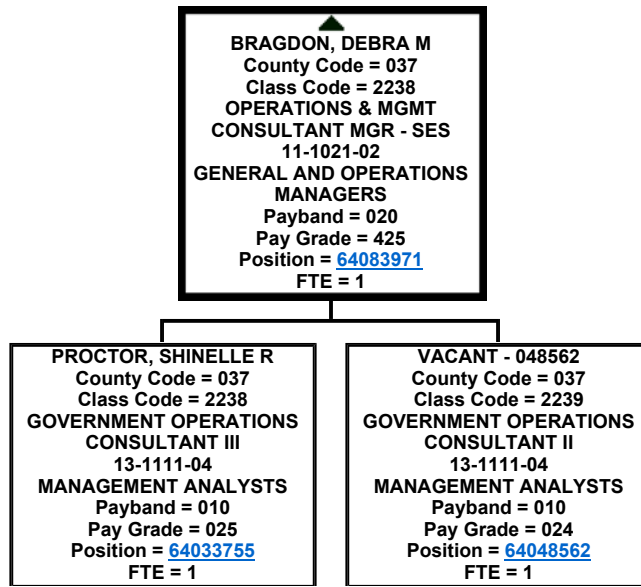


LANE, CASSONDRA
County Code = 037
Class Code = 1469
PROFESSIONAL ACCOUNTANT
SPECIALIST
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 024
Position = [64081477](#)
FTE = 1









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THOMAS, VERONICA L
County Code = 037
Class Code = 0165
OFFICE OPERATIONS
MANAGER II - SES
43-1011-04
FRST-LINE SUPV OF OFFI
ADMIN SUPPT WRKRS
Payband = 006
Pay Grade = 421
Position = [64080632](#)
FTE = 1

LEWIS, ALIYAH
County Code = 037
OPS STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64801552](#)
FTE = 1

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JEFFERSON, VALERIA G
 County Code = 037
 Class Code = 9149
**HUMAN RELATIONS
 MANAGER-SES**
 11-3121-02
**HUMAN RESOURCE
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64080349](#)
 FTE = 1

VACANT - 064358
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64064358](#)
 FTE = 1

POSEY, MELISSA A
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64083987](#)
 FTE = 1

REKER, EMILY/WWI, KATINA E
 County Code = 037
 Class Code = 3392
 13-1141-04
**COMP, BENEFIT & JOB
 ANALYSIS SPEC**
 Pay Grade = 023
 Position = [64888888](#)

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BUCHANAN, SCARLETT J
 County Code = 037
 Class Code = 9149
**HUMAN RELATIONS
 MANAGER-SES**
 11-3121-02
**HUMAN RESOURCE
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64061885](#)
 FTE = 1

PEASE, CASSANDRA G
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64006002](#)
 FTE = 1

HALL, JANELLE T
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST-HR/SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64006005](#)
 FTE = 1

SPENCER, KASSI
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64028801](#)
 FTE = 1

DANIELS, DELICIA
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64028893](#)
 FTE = 1

RANDALL, KEIONDRA
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64030242](#)
 FTE = 1

VACANT - 031264
 County Code = 037
 Class Code = 0188
**PERSONNEL TECHNICIAN
 III/HR-SES**
 13-1071-02
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 006
 Pay Grade = 419
 Position = [64031264](#)
 FTE = 1

JANVIER, JEFFREY
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
 13-1071-03
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64041577](#)
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GAY, DANIEL M
 County Code = 037
 Class Code = 0190
**HUMAN RESOURCE
 SPECIALIST/HR-SES**
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**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 007
 Pay Grade = 423
 Position = [64043762](#)
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 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64821315](#)
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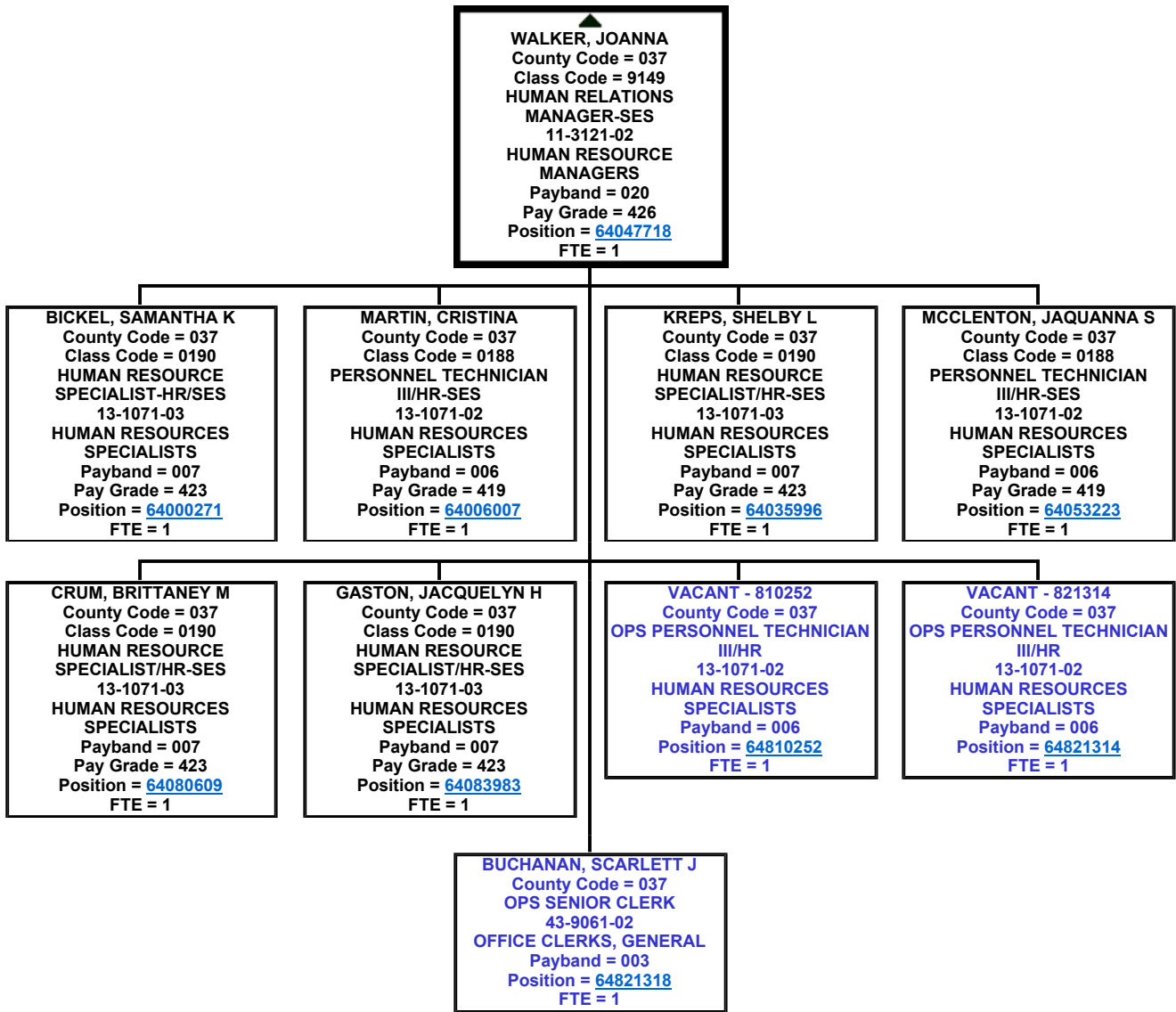
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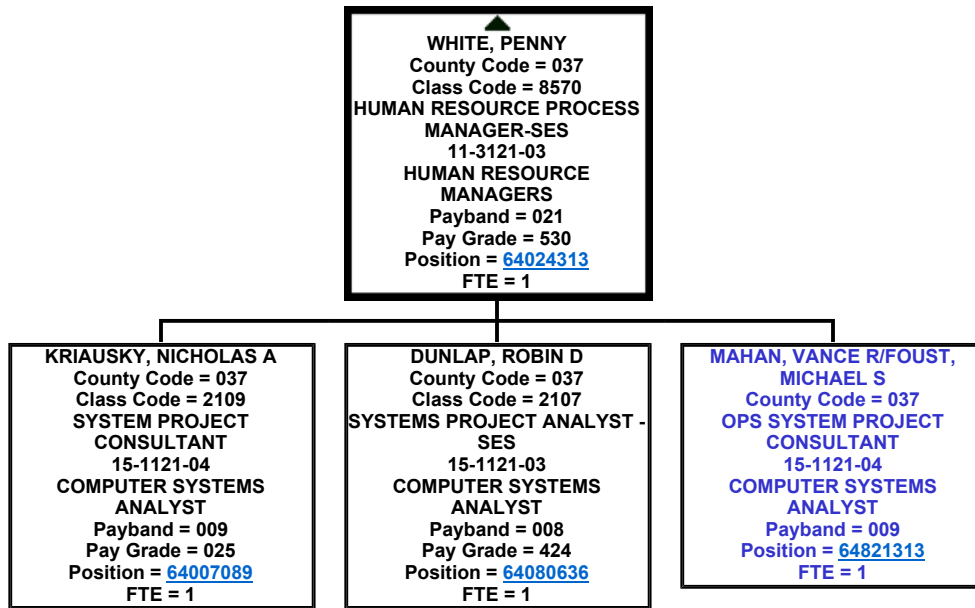
KEYS, SARA K
County Code = 037
Class Code = 0190
HUMAN RESOURCE
SPECIALIST/HR-SES
13-1071-03
HUMAN RESOURCES
SPECIALISTS
Payband = 007
Pay Grade = 423
Position = [64083970](#)
FTE = 1

ENZOR, NYRA A
County Code = 037
Class Code = 0190
HUMAN RESOURCE
SPECIALIST-HR/SES
13-1071-03
HUMAN RESOURCES
SPECIALISTS
Payband = 007
Pay Grade = 423
Position = [64086565](#)
FTE = 1

RUDD, CARLY/BEHR,
REBEKKA
County Code = 037
OPS PERSONNEL TECHNICIAN
III/HR
13-1071-02
HUMAN RESOURCES
SPECIALISTS
Payband = 006
Position = [64821317](#)
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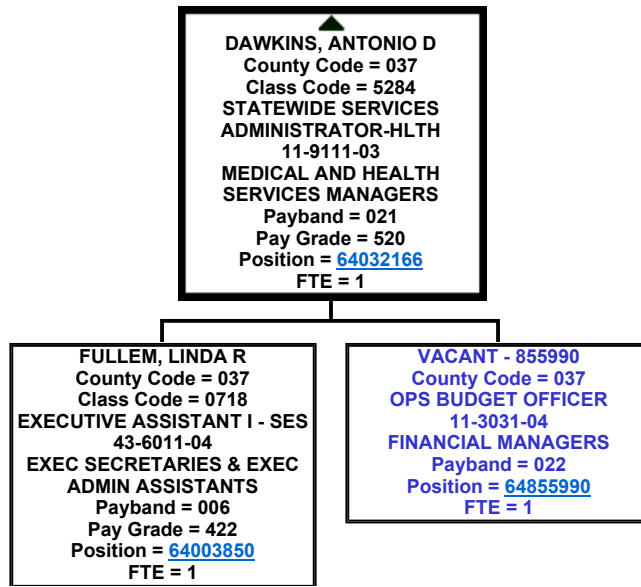
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64852362](#)
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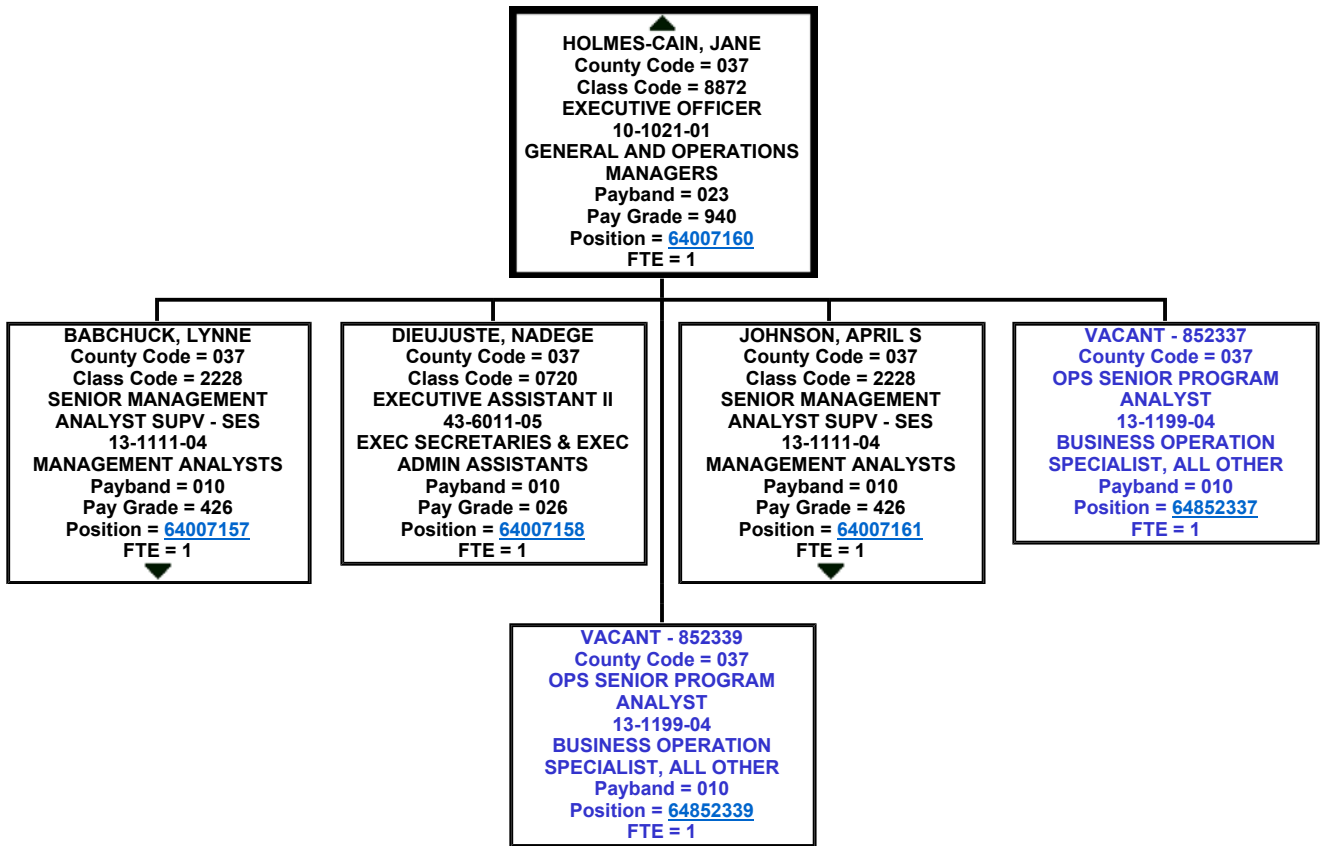


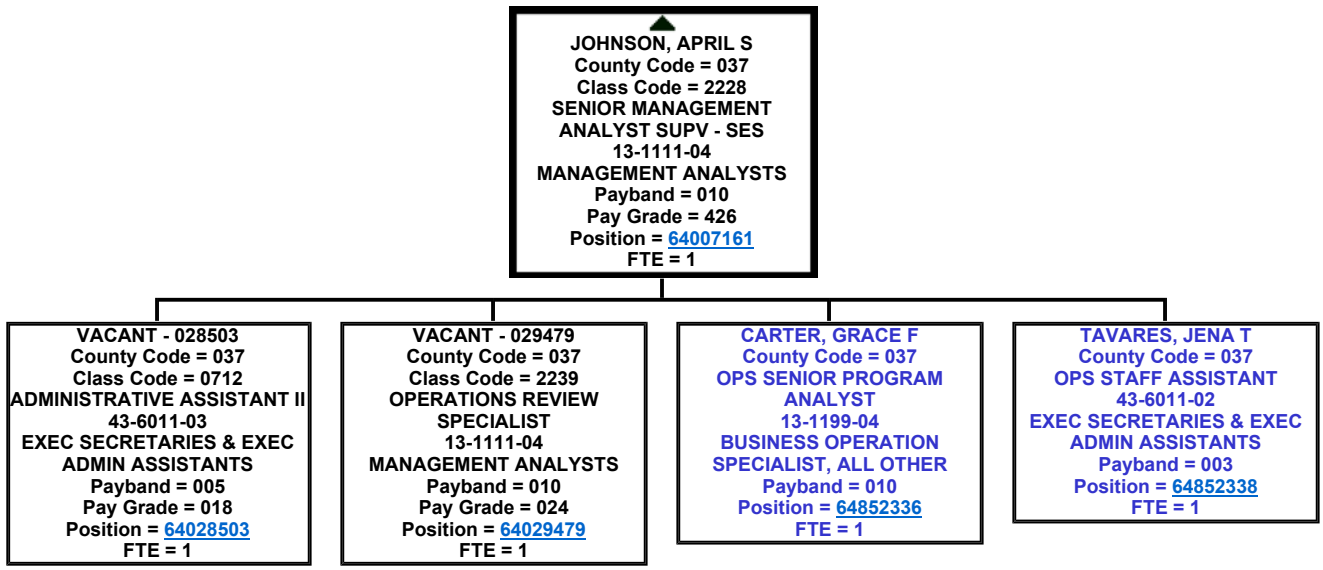


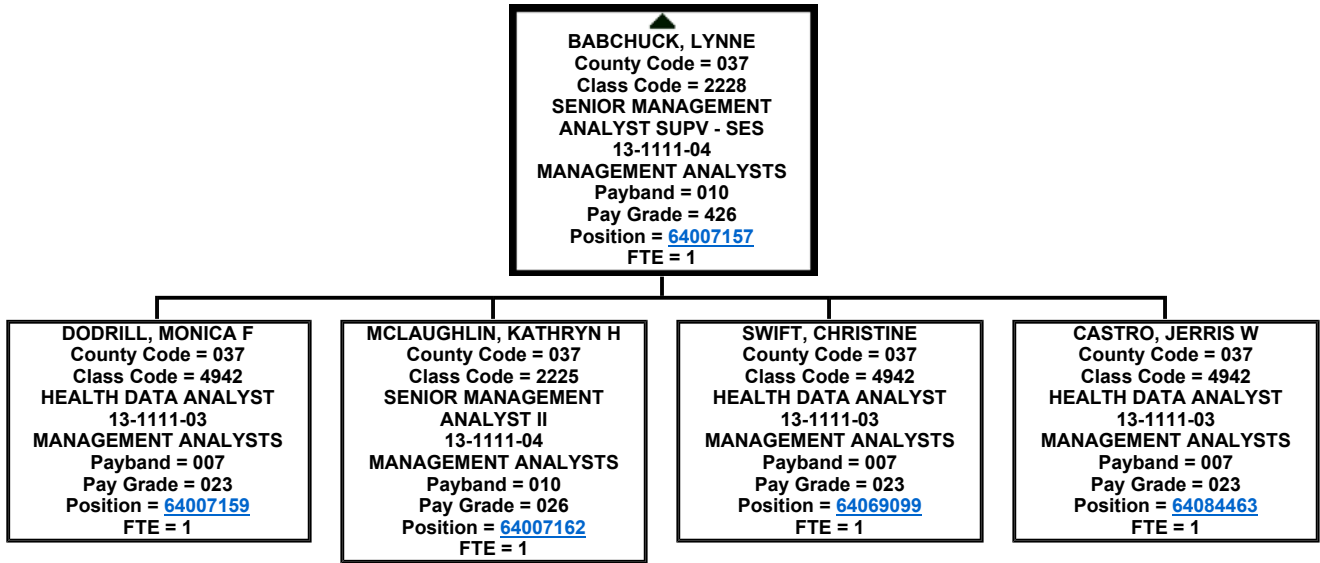
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CAMPBELL, VICTORIA S
County Code = 037
Class Code = 0184
HUMAN RES/LABOR
RELATIONS CONSULT/LR-SES
13-1075-04
LABOR RELATIONS
SPECIALISTS
Payband = 010
Pay Grade = 425
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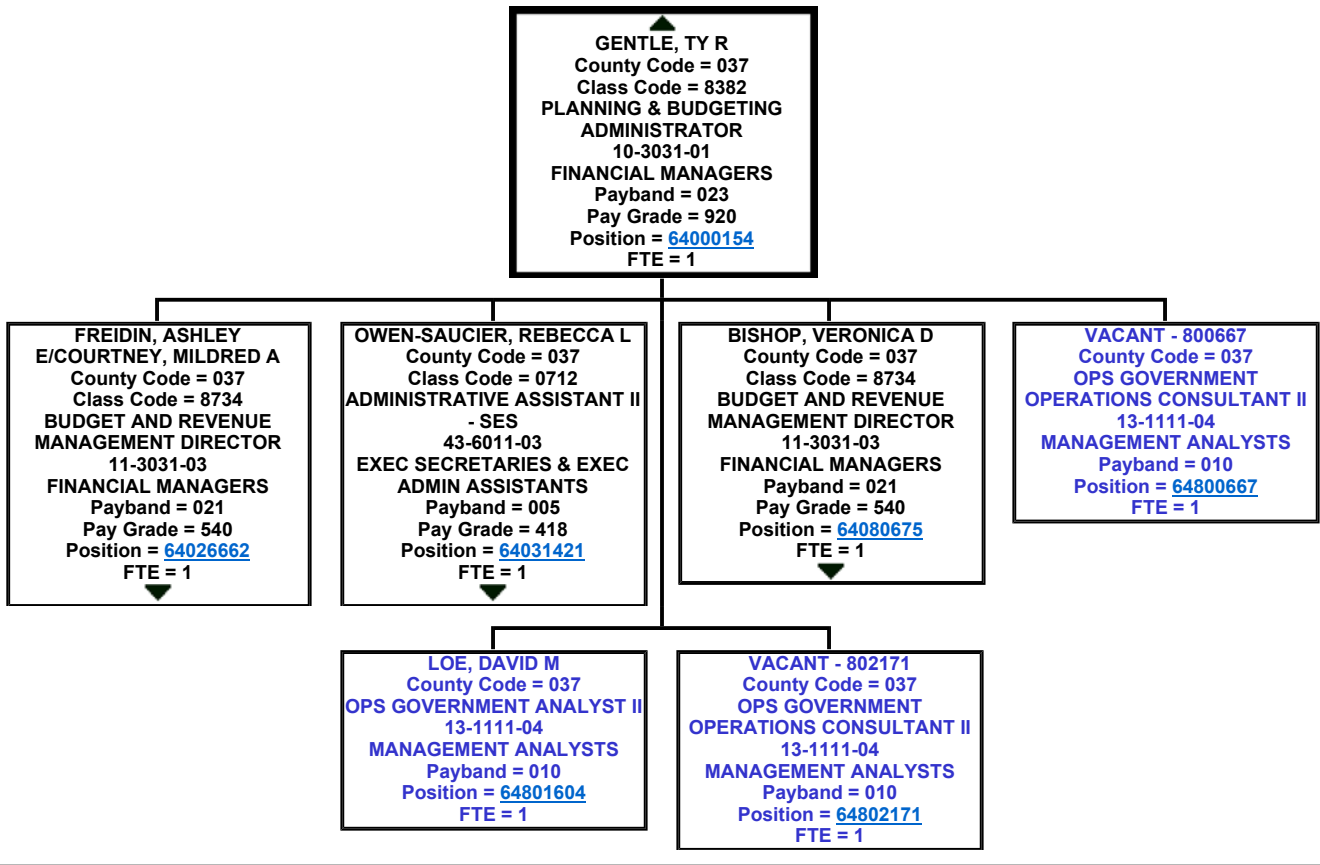
VACANT - 043645
County Code = 037
Class Code = 2224
GOVERNMENT ANALYST I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 022
Position = [64043645](#)
FTE = 1

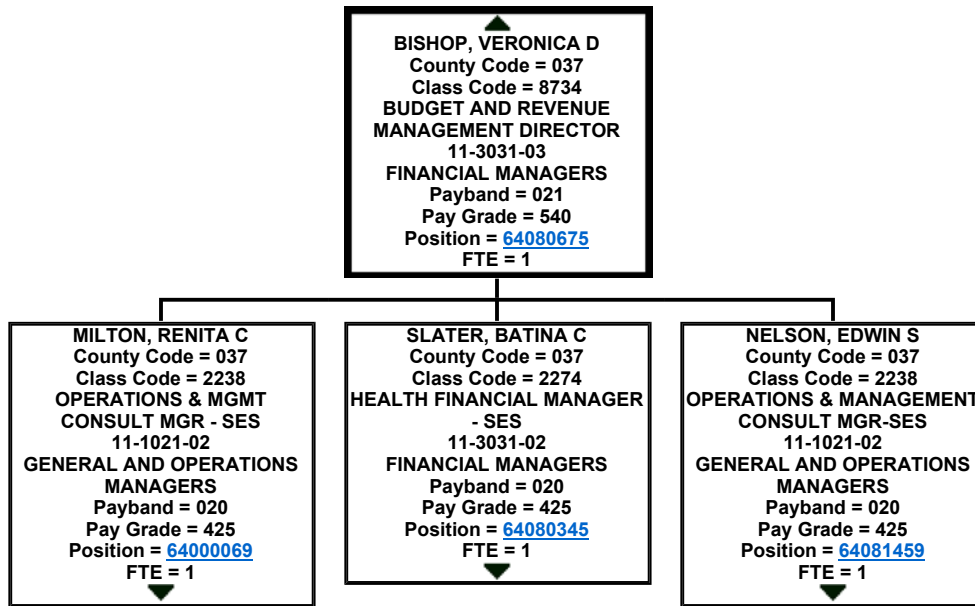


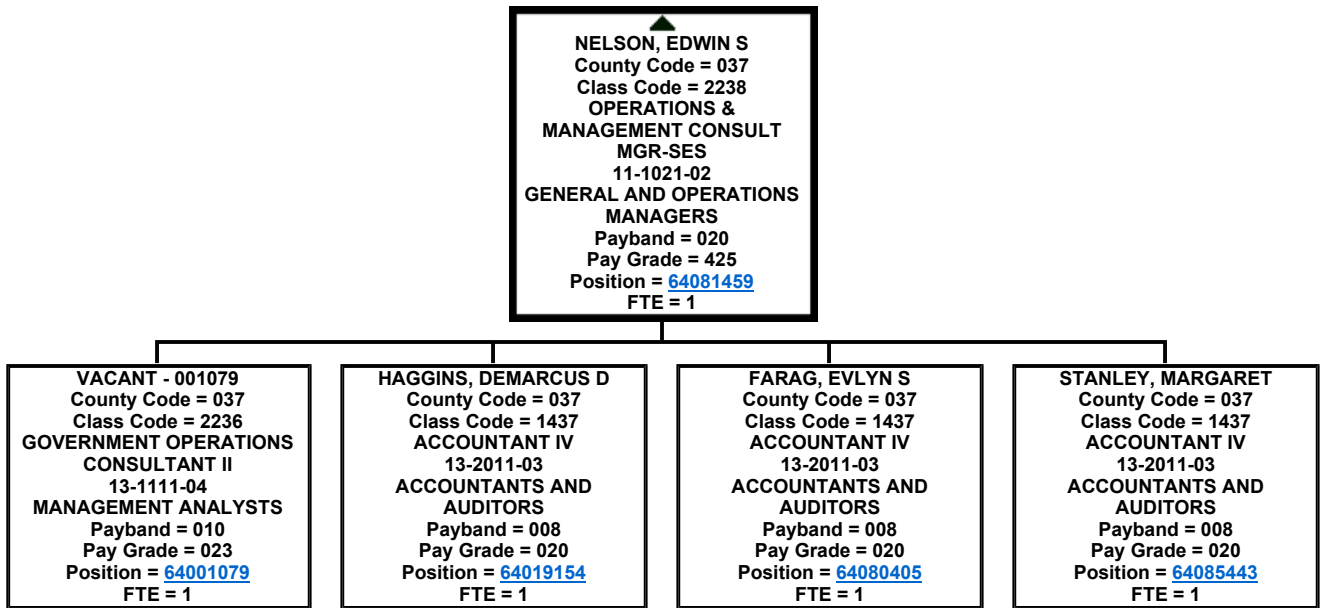


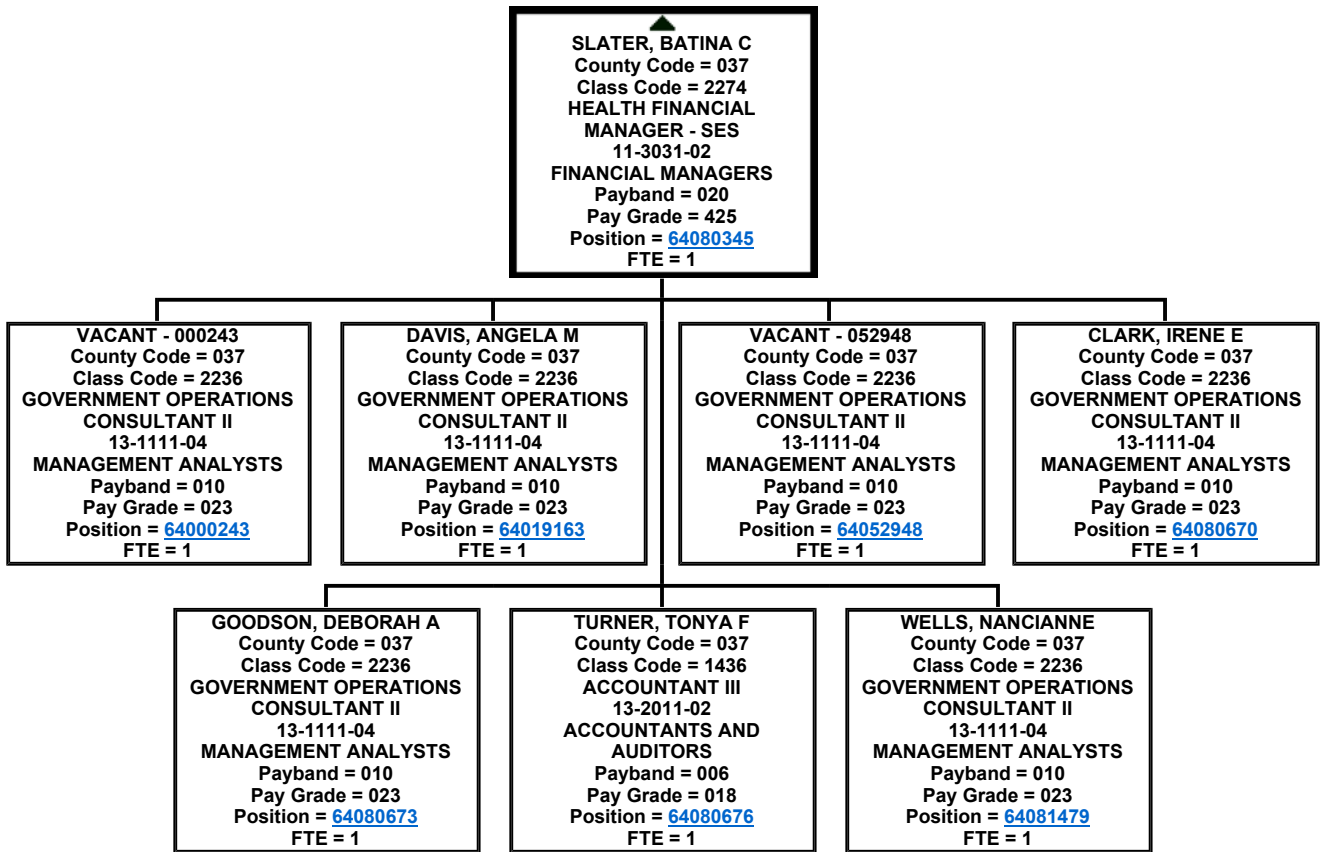






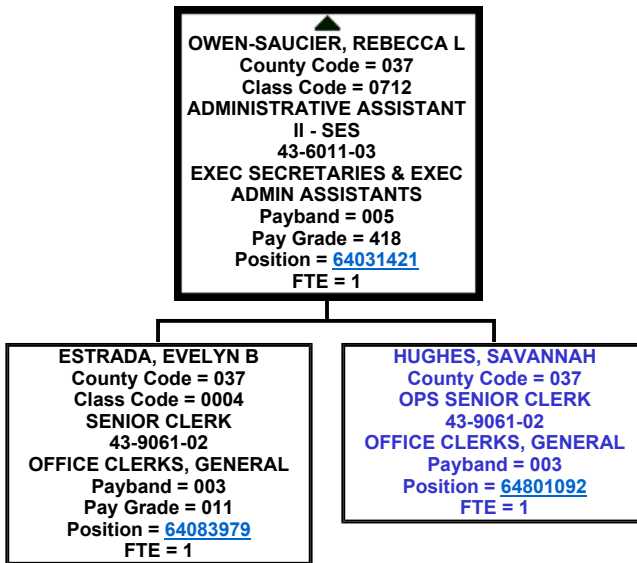


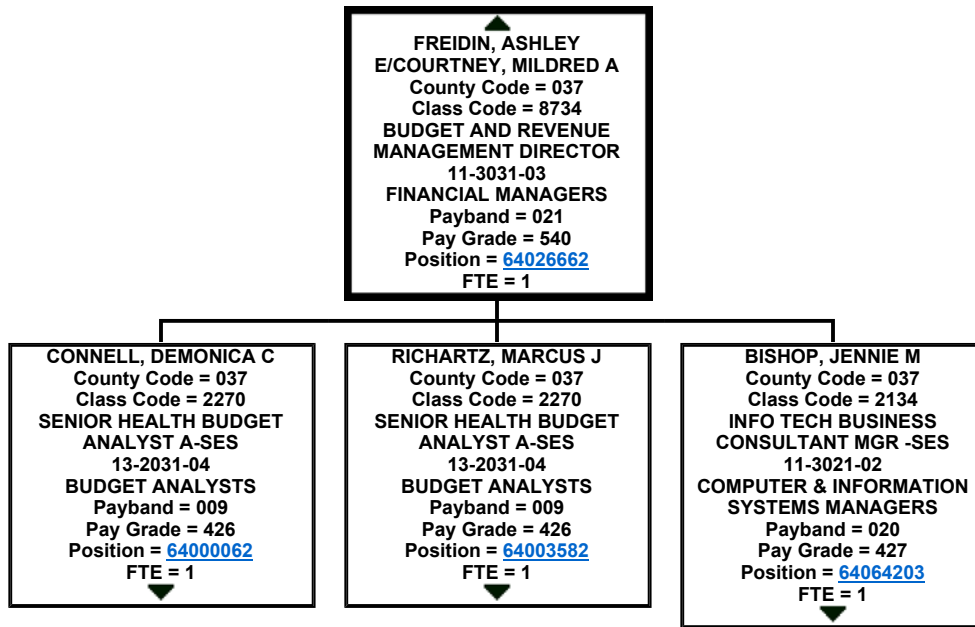


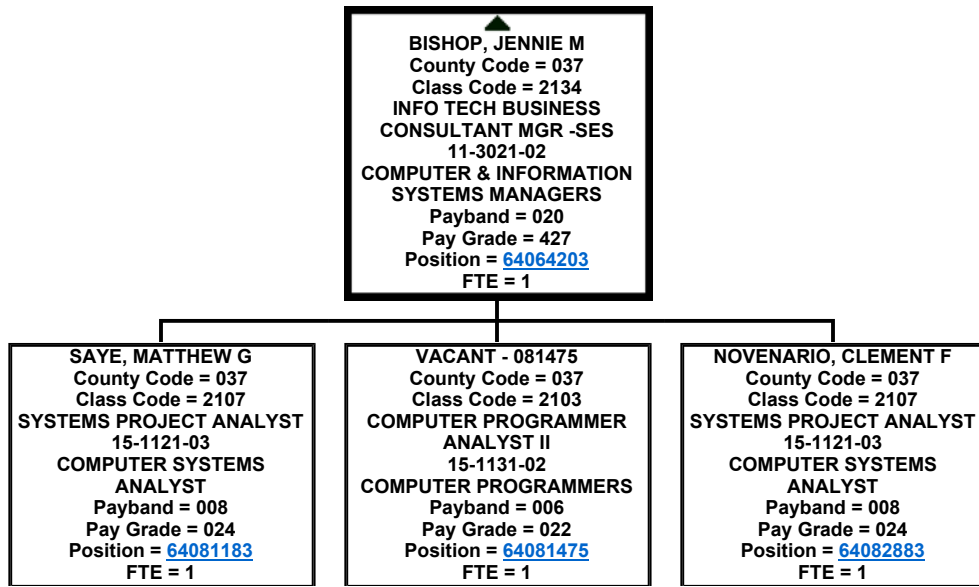


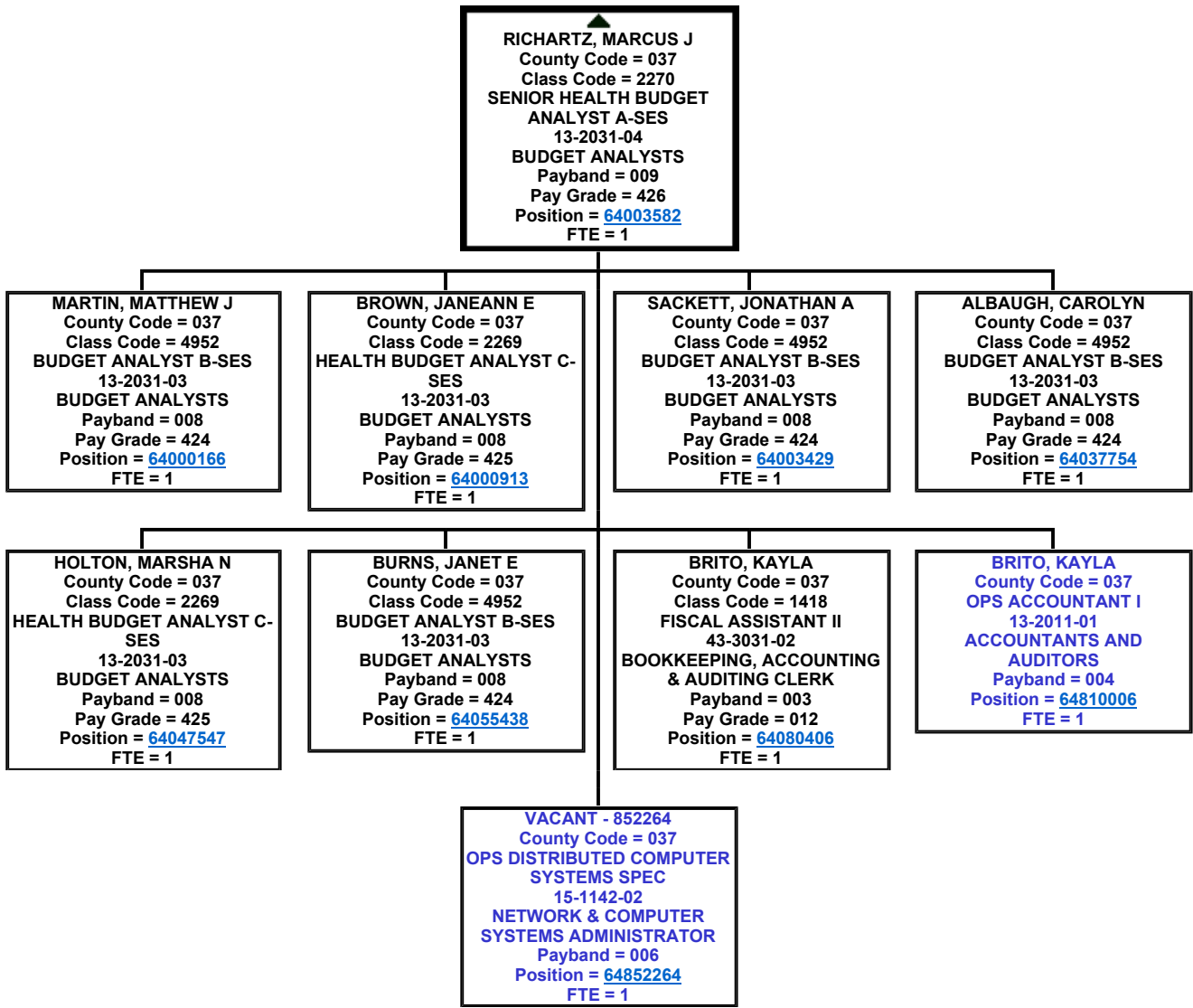
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MILTON, RENITA C
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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Pay Grade = 425
Position = [64000069](#)
FTE = 1

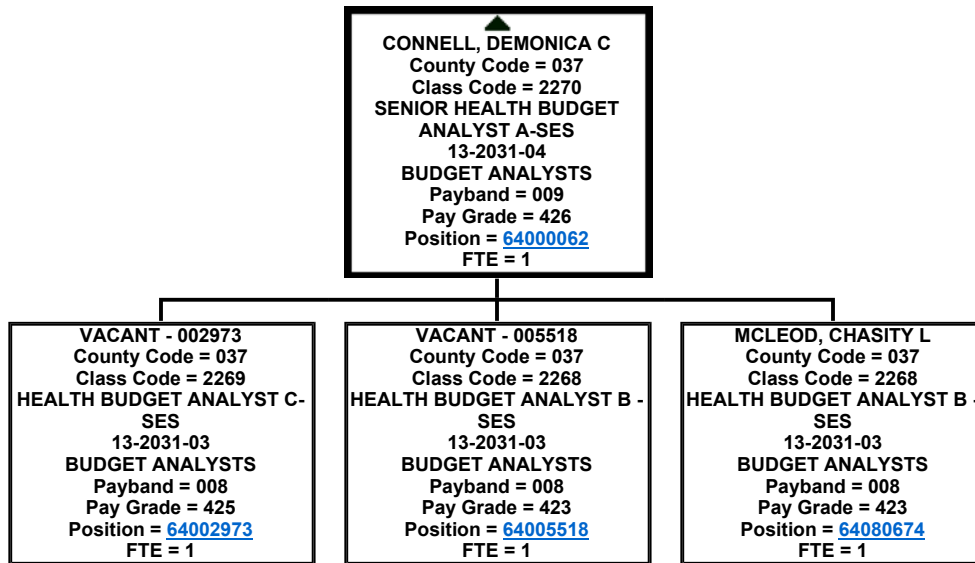
VACANT - 085420
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64085420](#)
FTE = 1











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Script timed out

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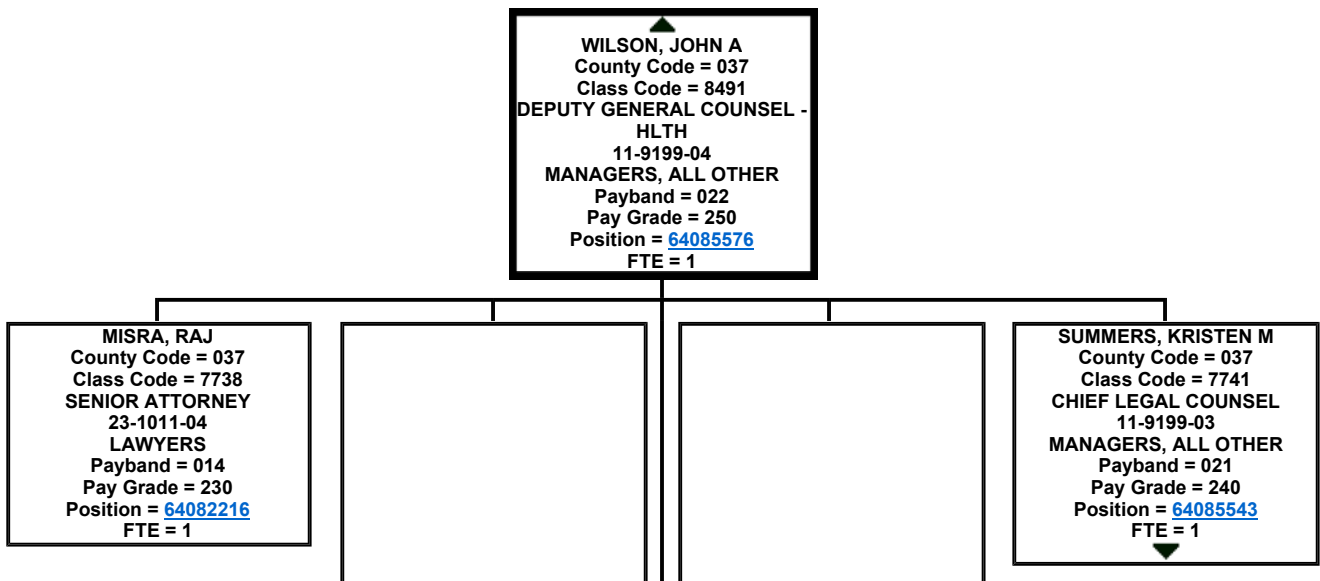
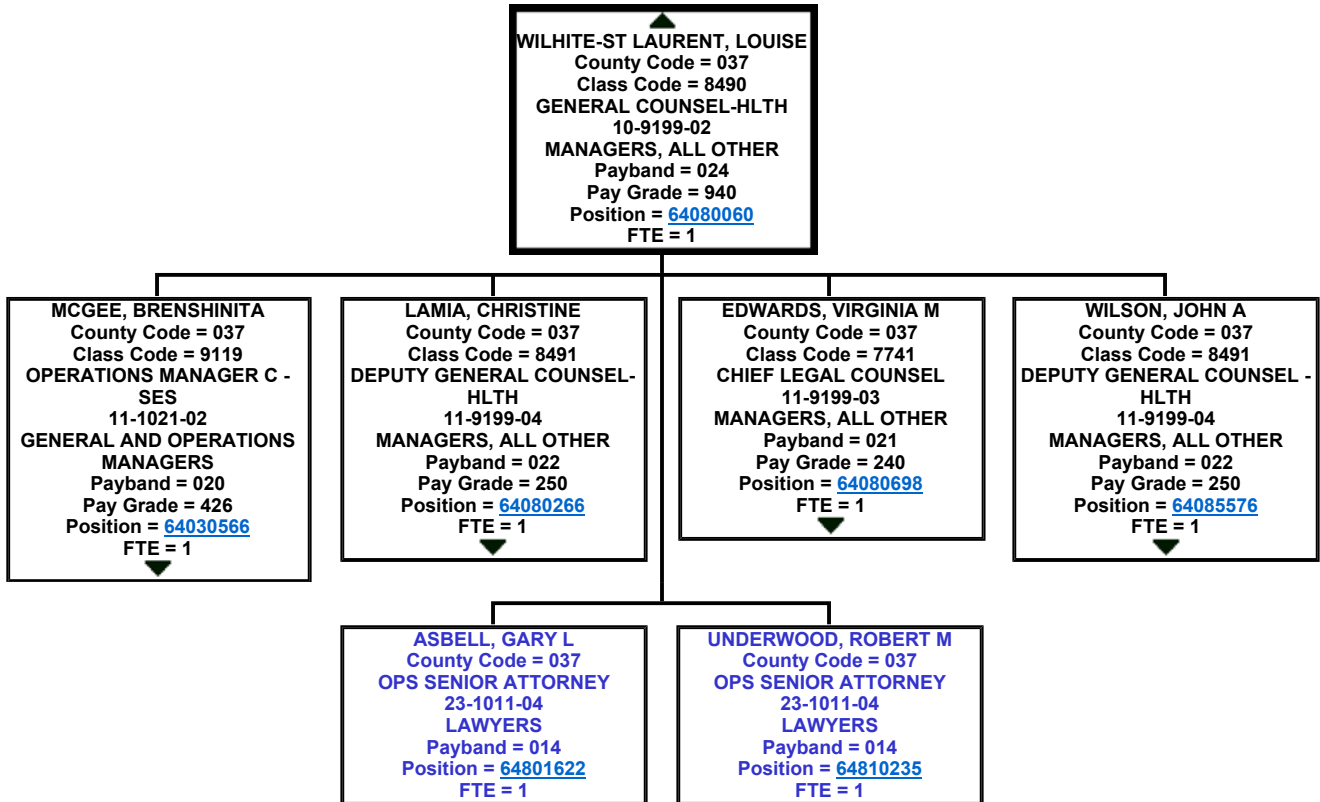
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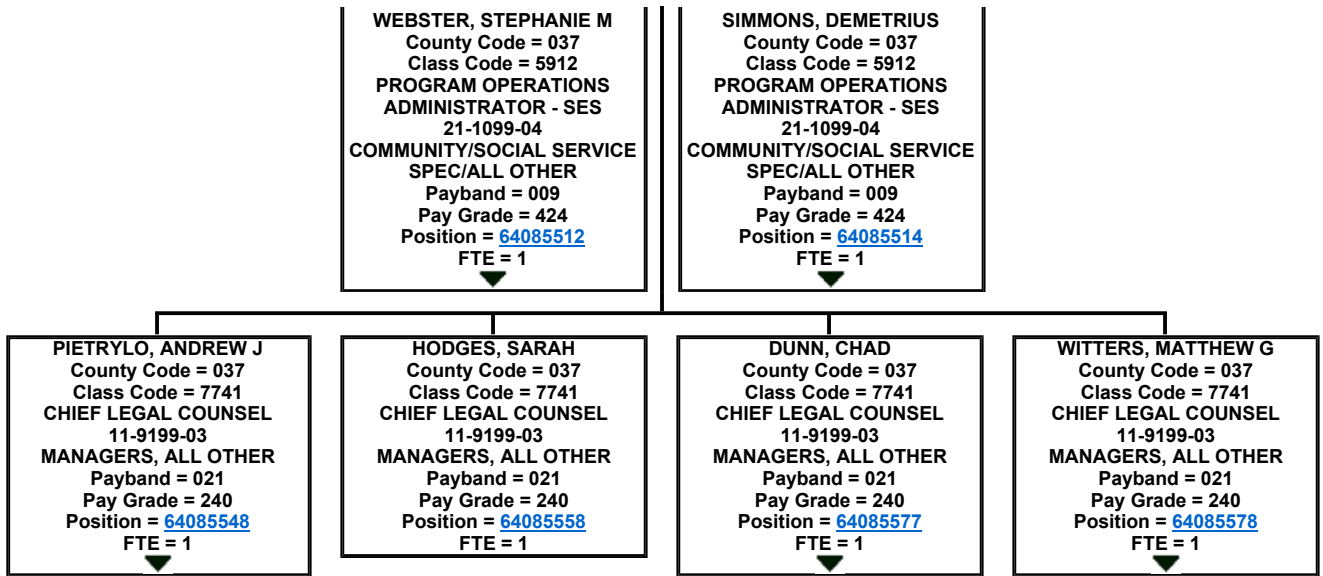
Florida Department of Health

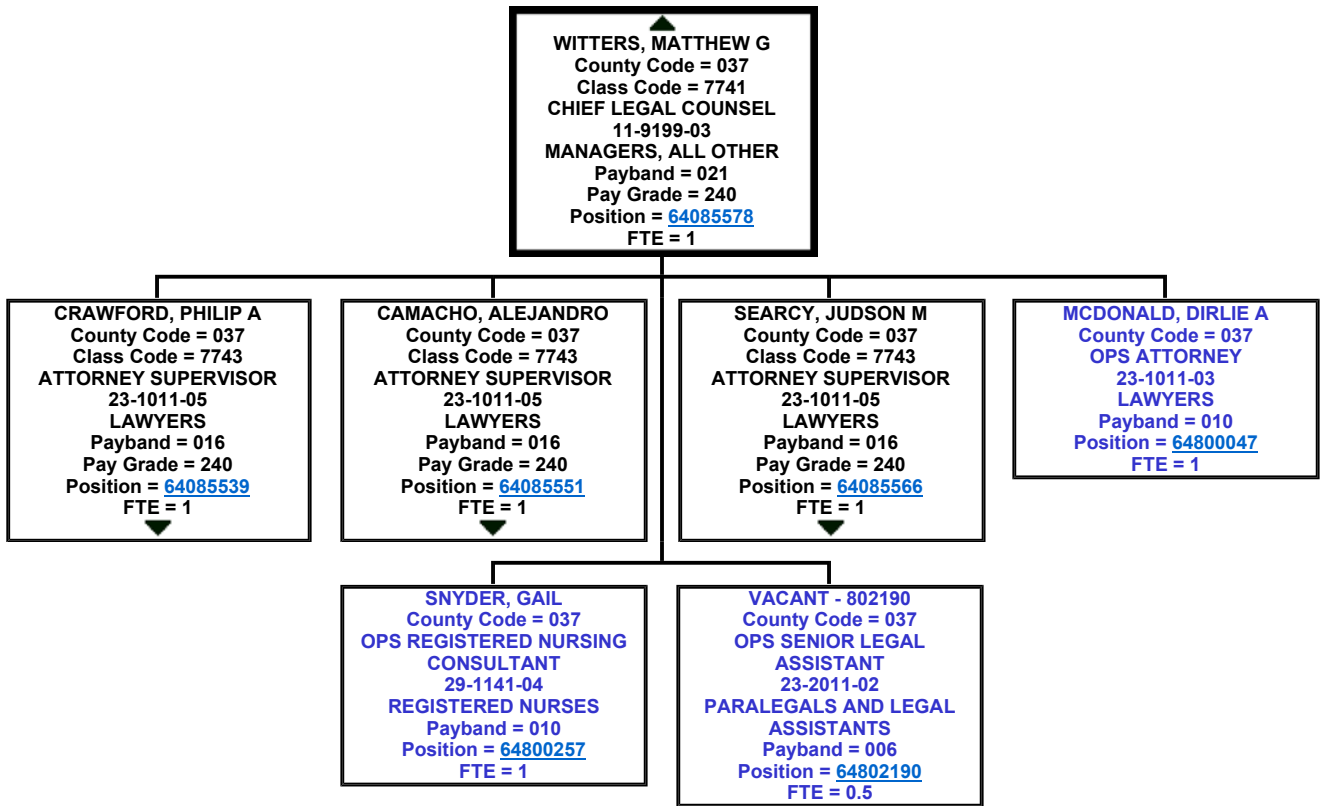
General Counsel

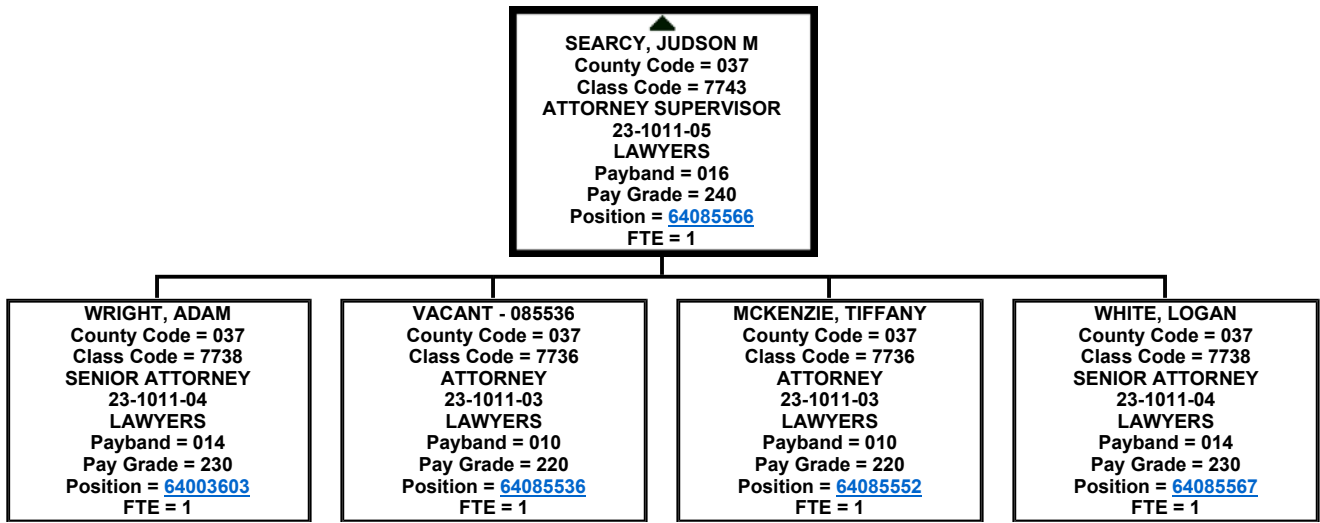
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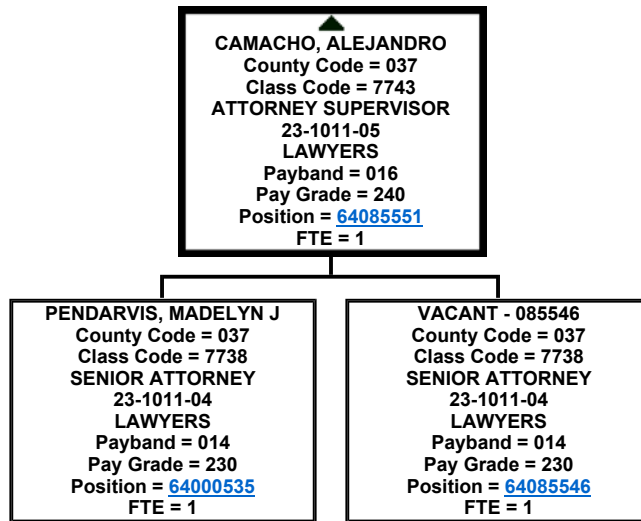
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

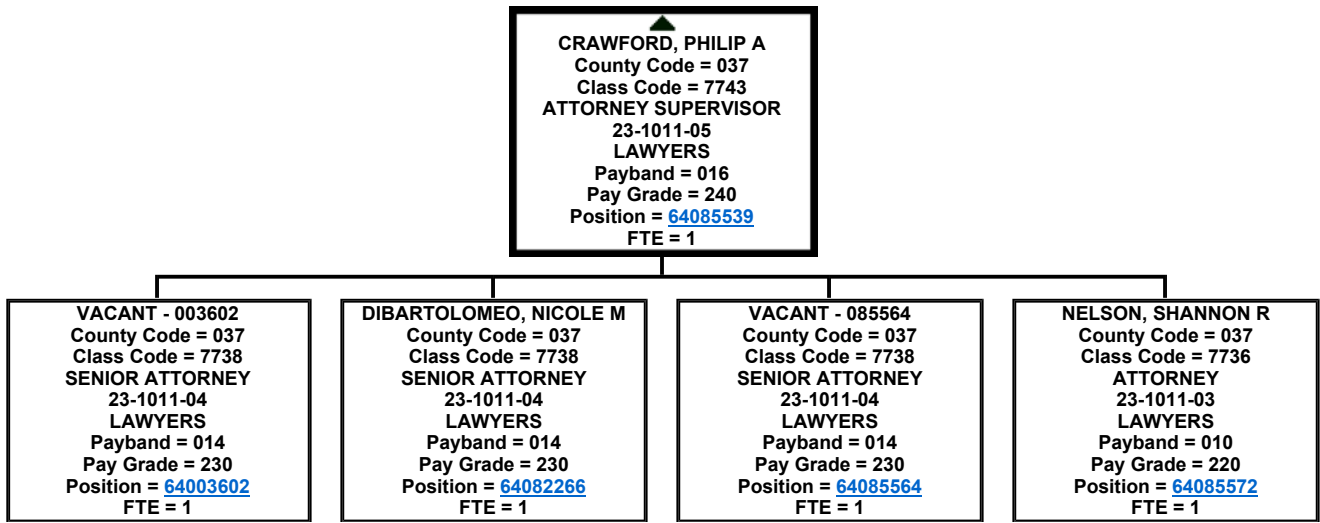


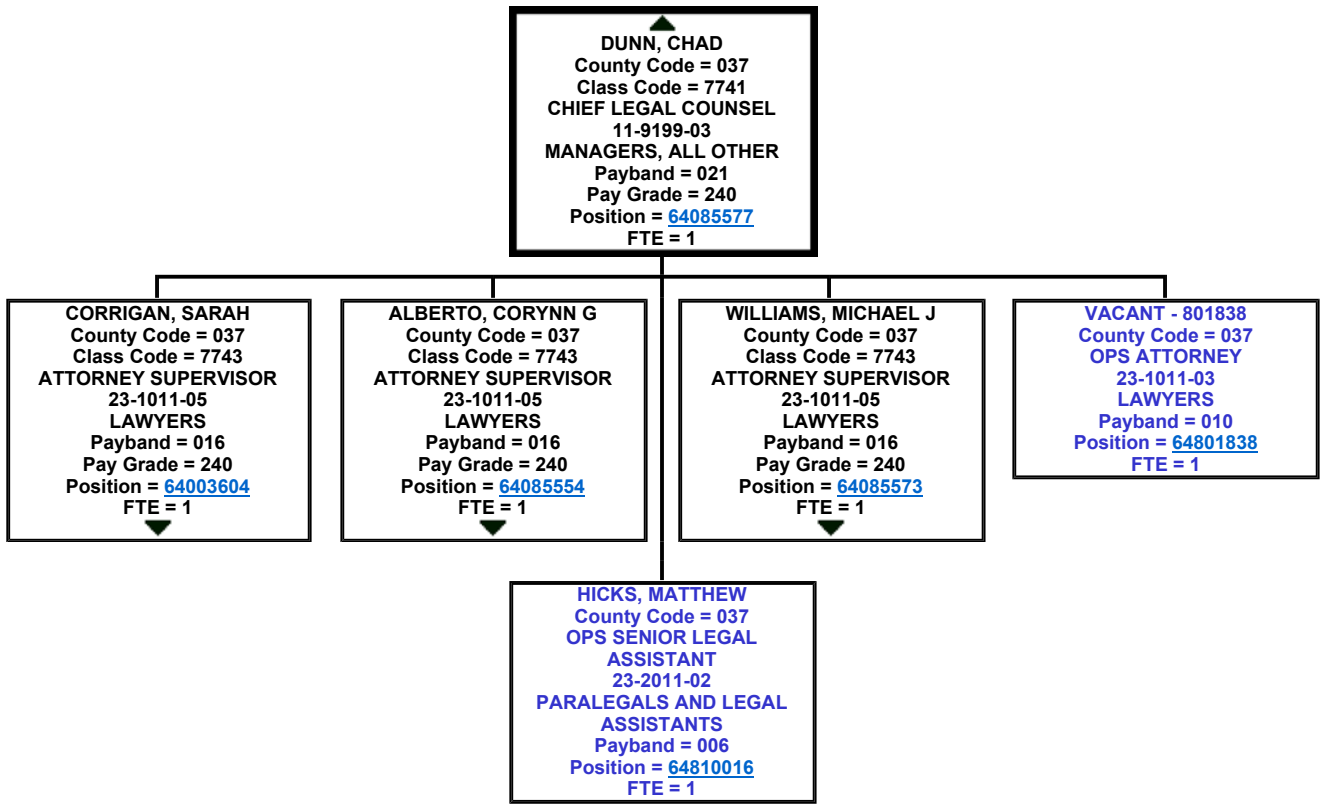


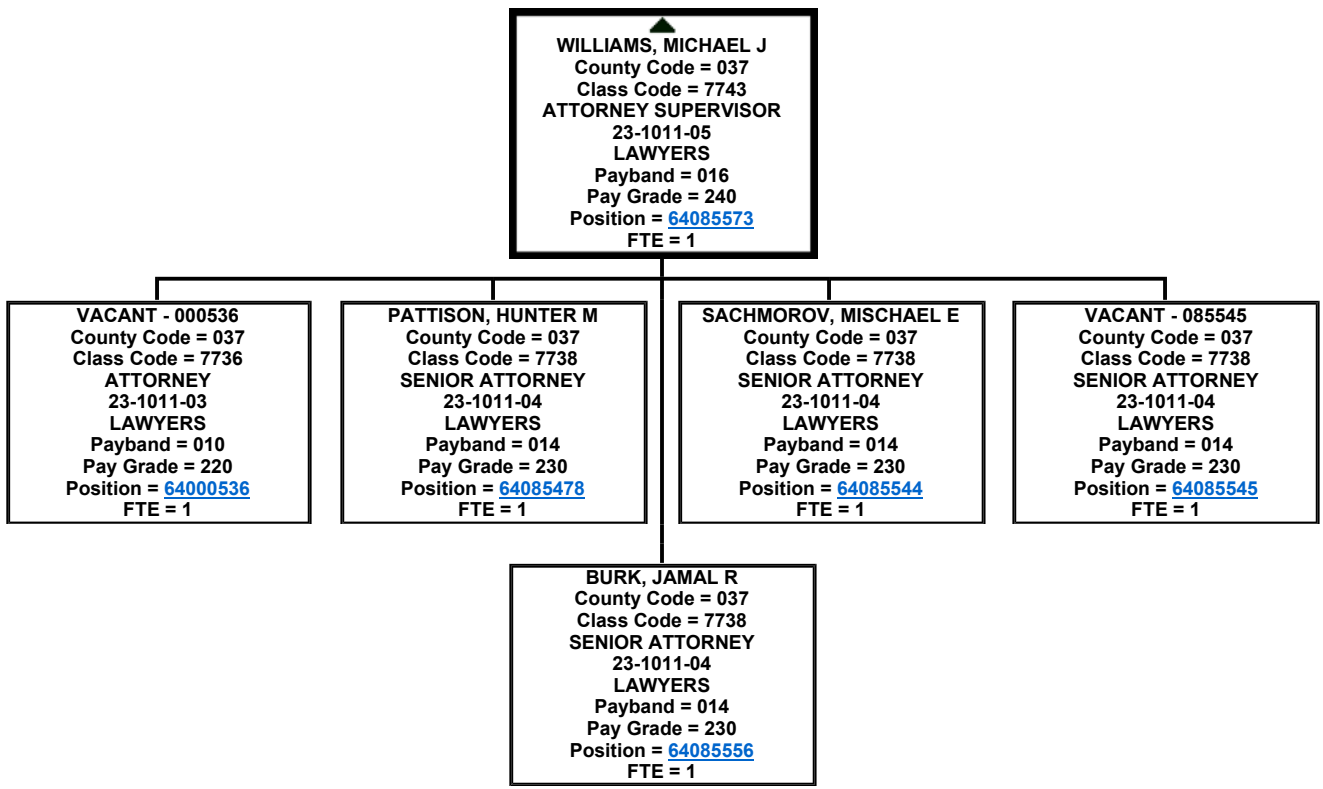












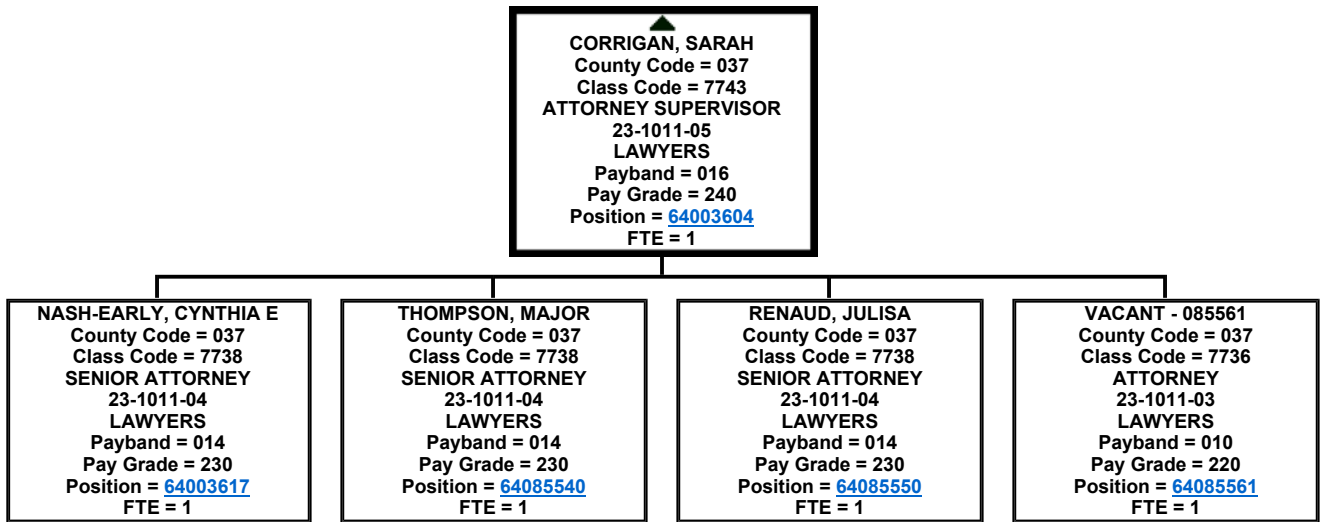
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ALBERTO, CORYNN G
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ATTORNEY SUPERVISOR
 23-1011-05
LAWYERS
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 Pay Grade = 240
 Position = [64085554](#)
 FTE = 1

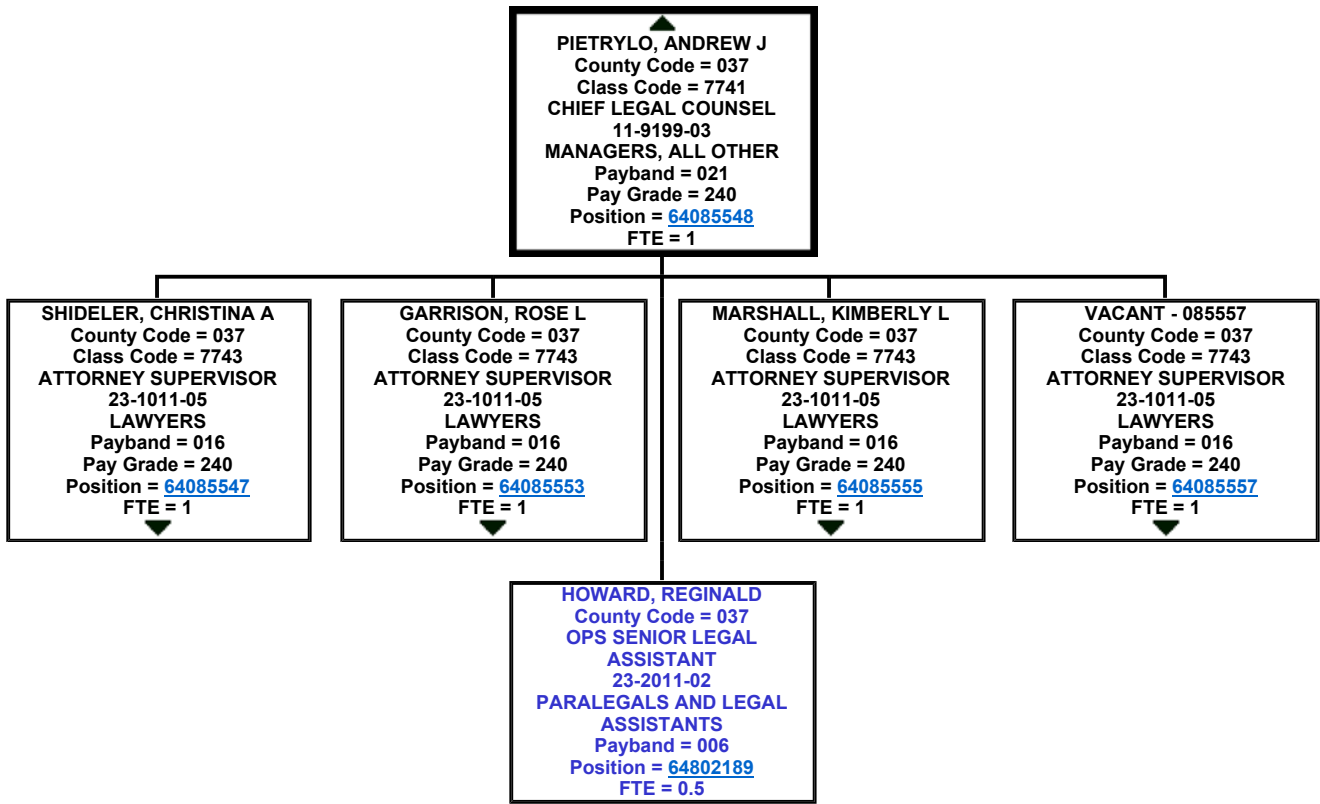
SUAREZ, KRISTIN M
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 Class Code = 7736
ATTORNEY
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LAWYERS
 Payband = 010
 Pay Grade = 220
 Position = [64085549](#)
 FTE = 1

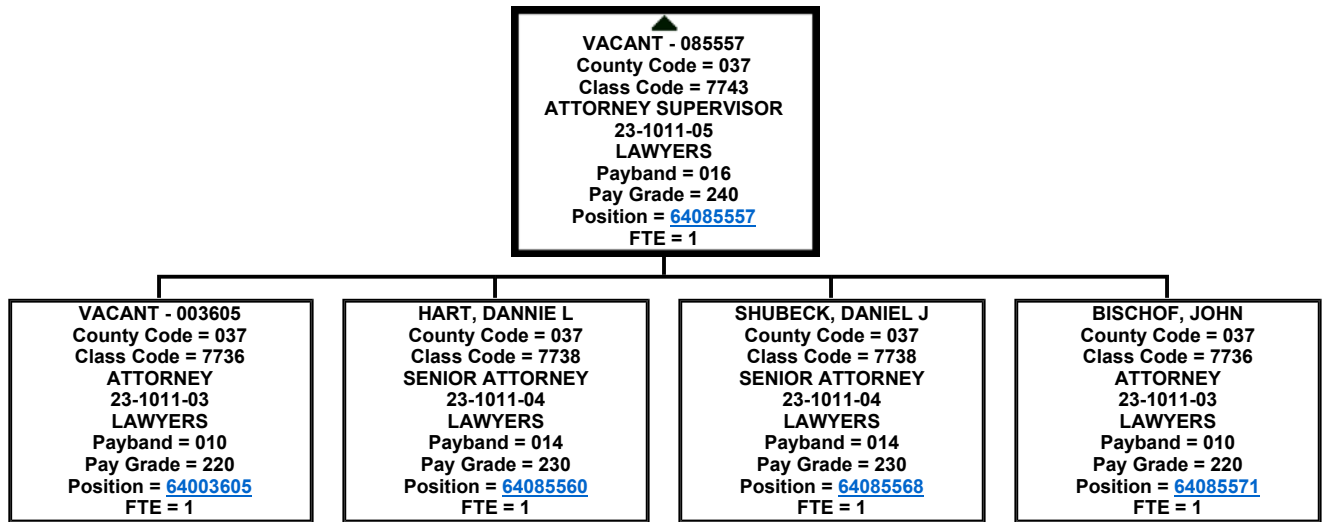
KIPLING, LINDA B
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SENIOR ATTORNEY
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LAWYERS
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 Pay Grade = 230
 Position = [64085559](#)
 FTE = 1

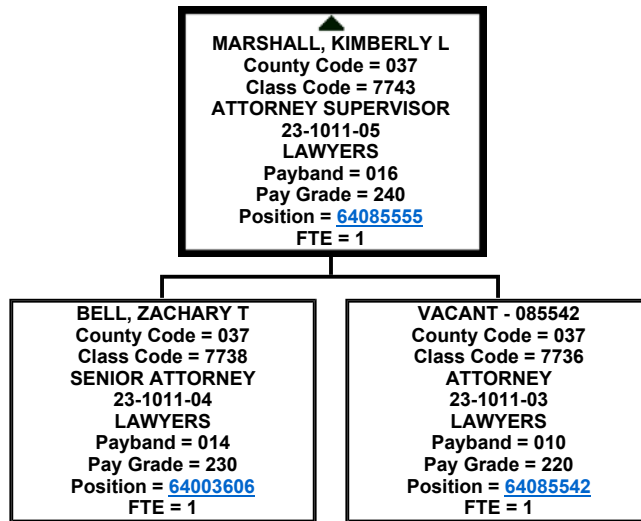
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LAWYERS
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 Pay Grade = 230
 Position = [64085563](#)
 FTE = 1

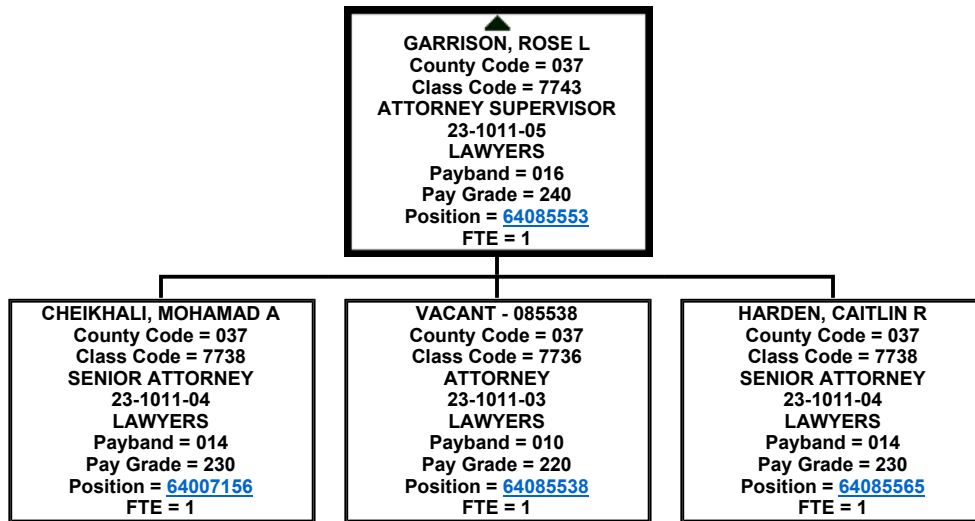
PERRIN, ANDREW
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 23-1011-04
LAWYERS
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 Position = [64085569](#)
 FTE = 1

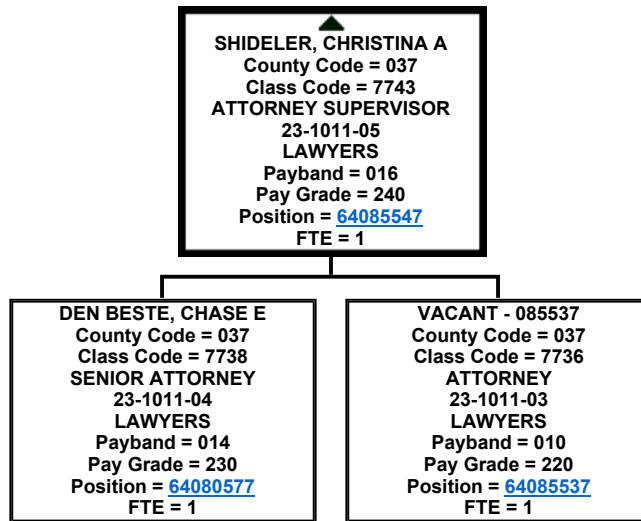


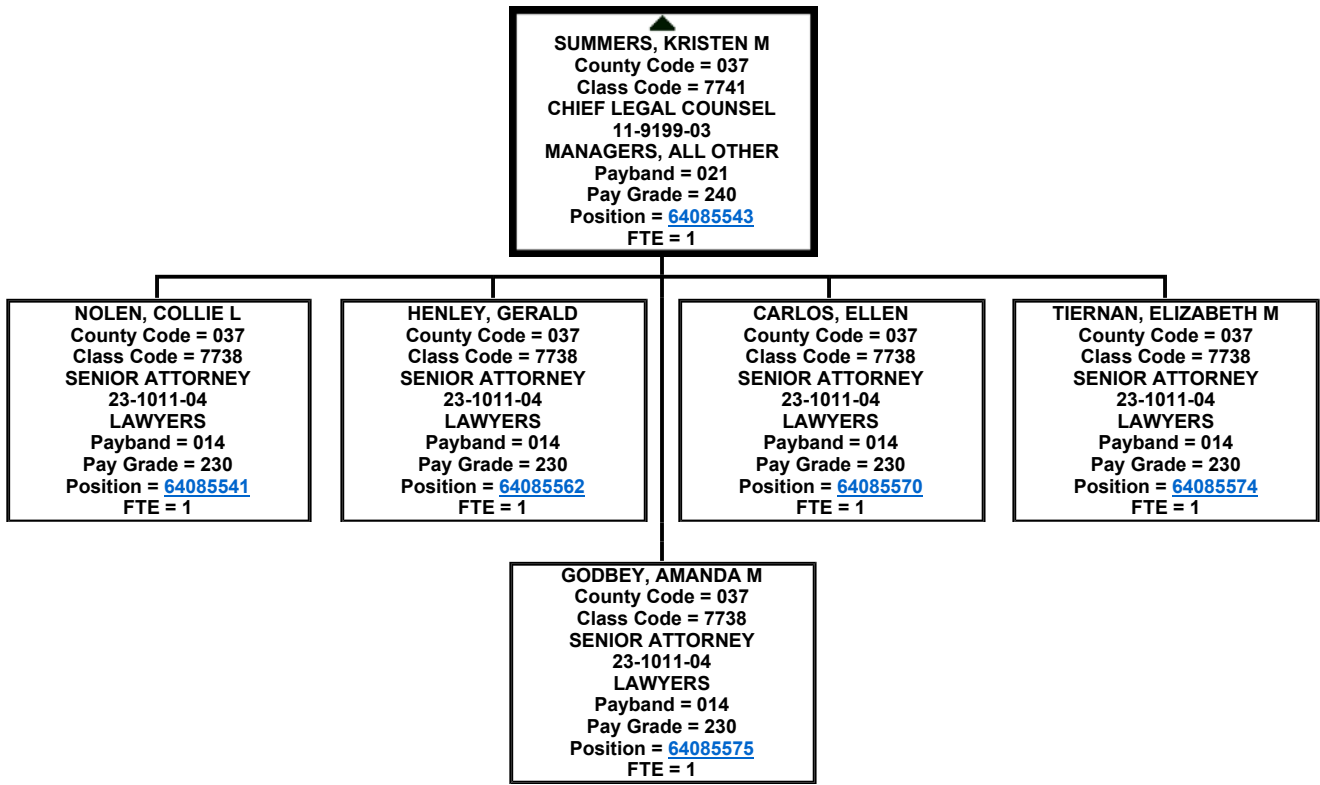


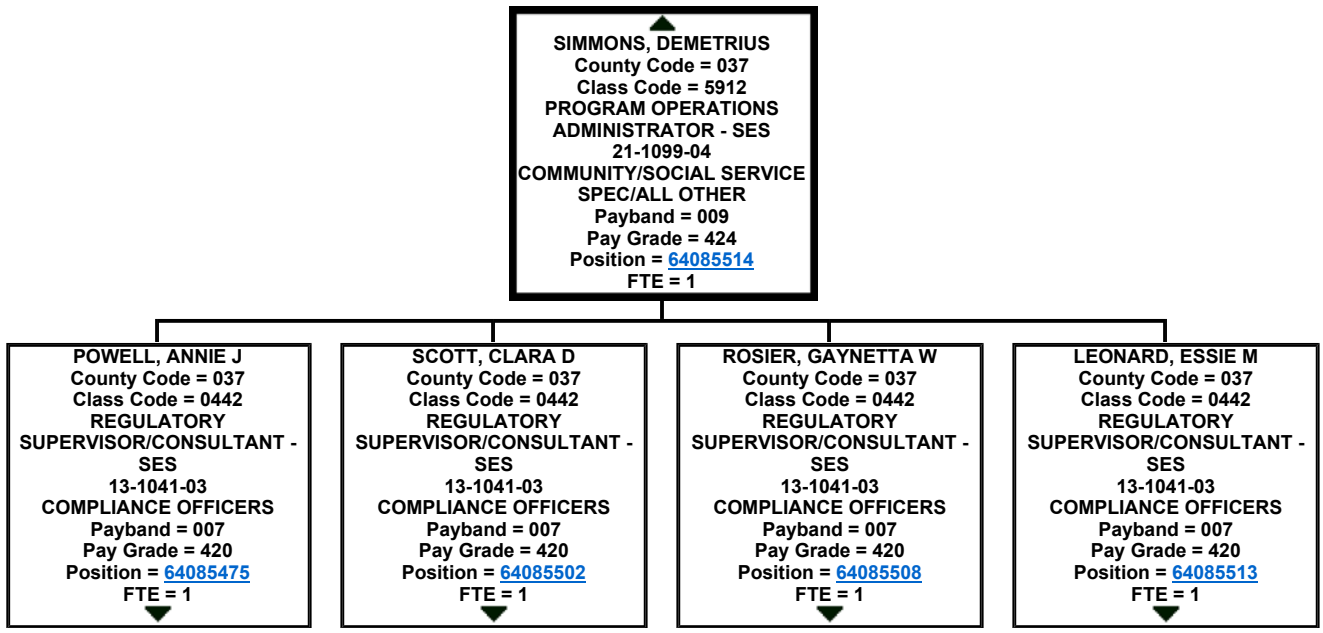




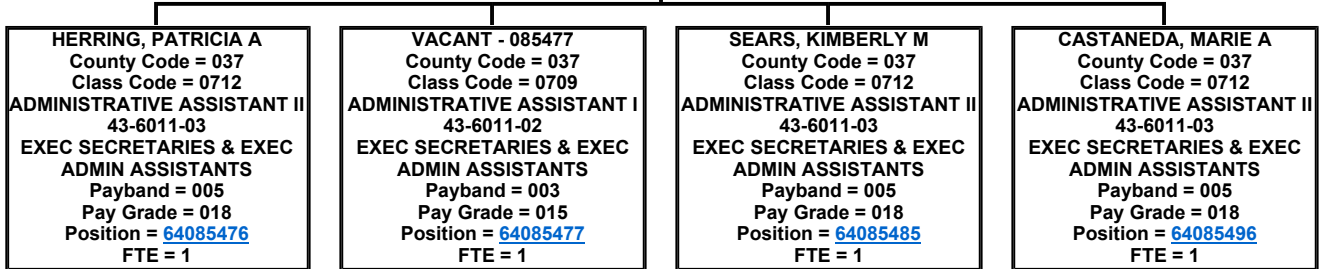


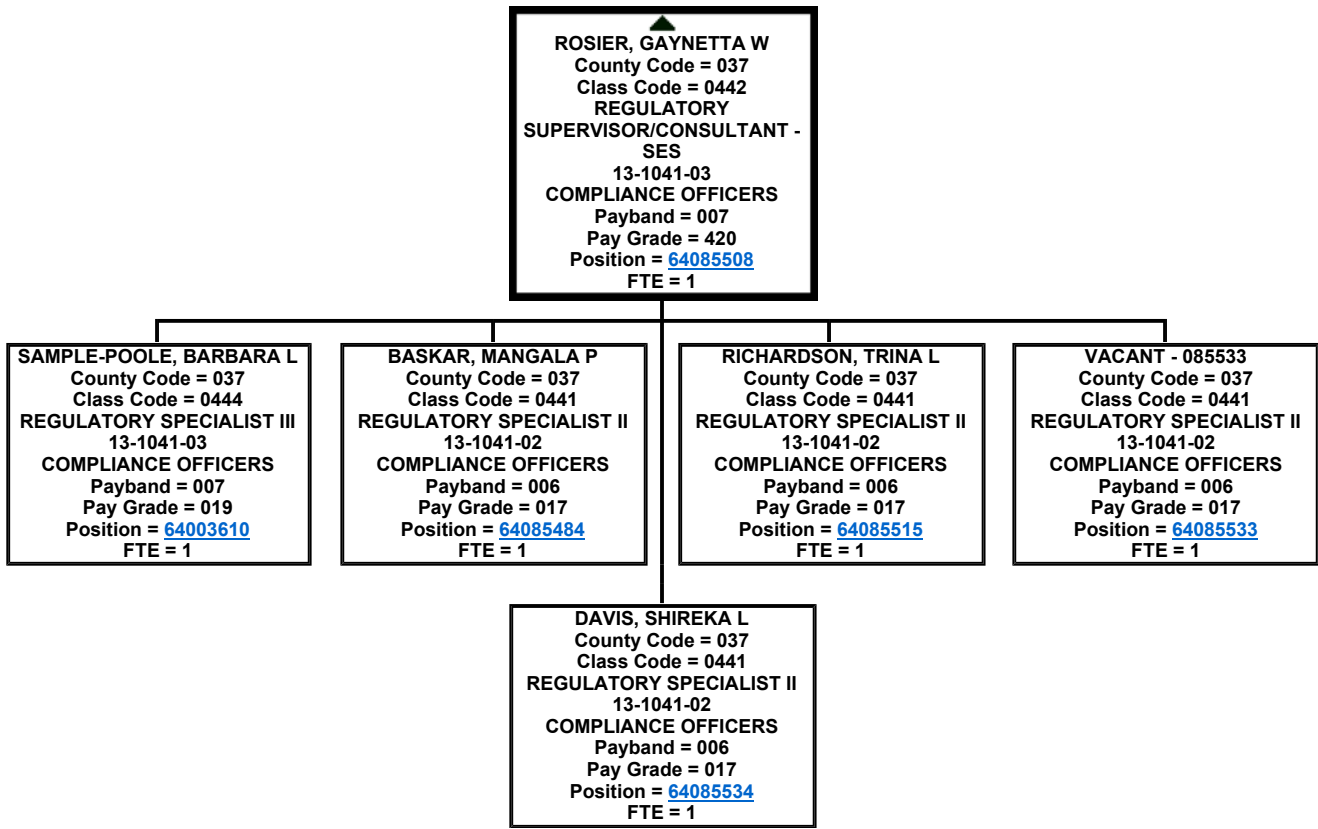


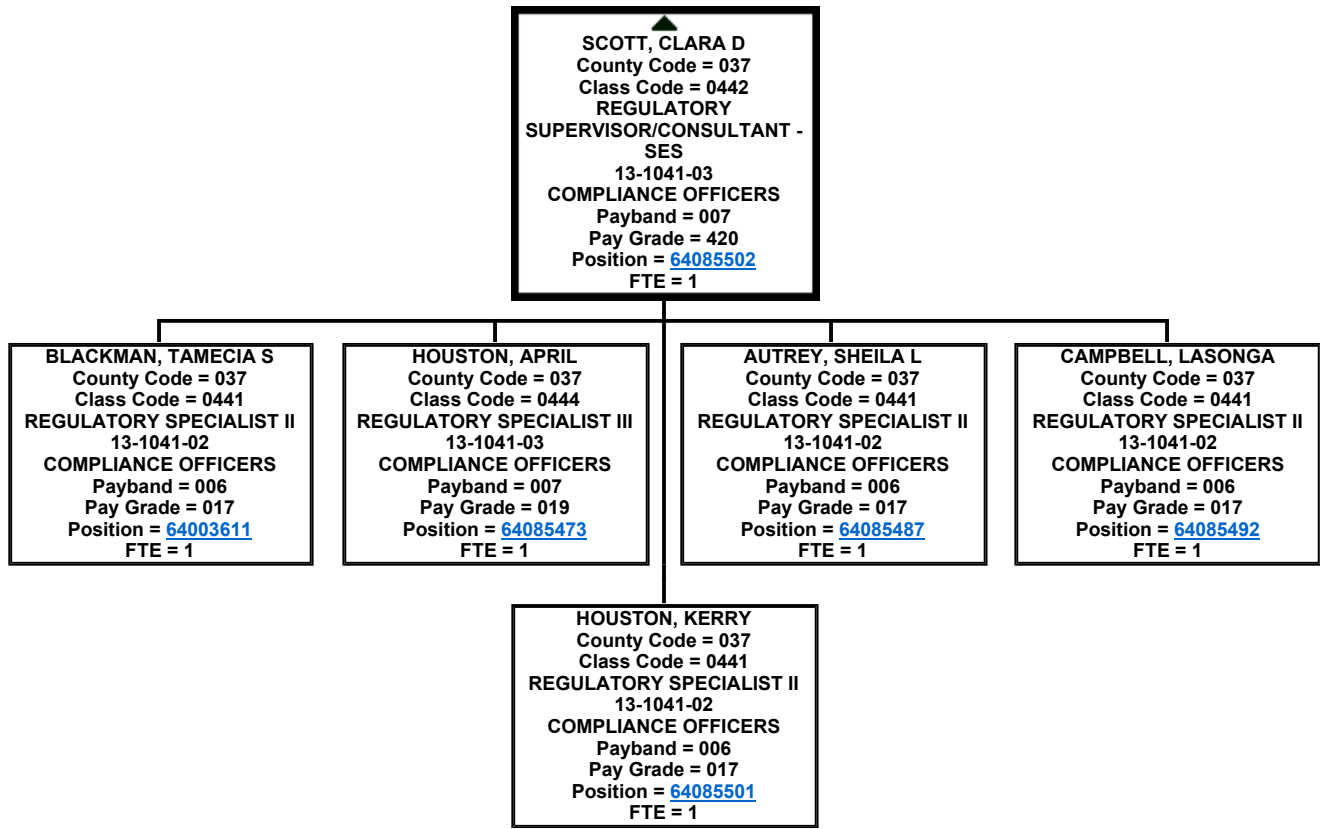


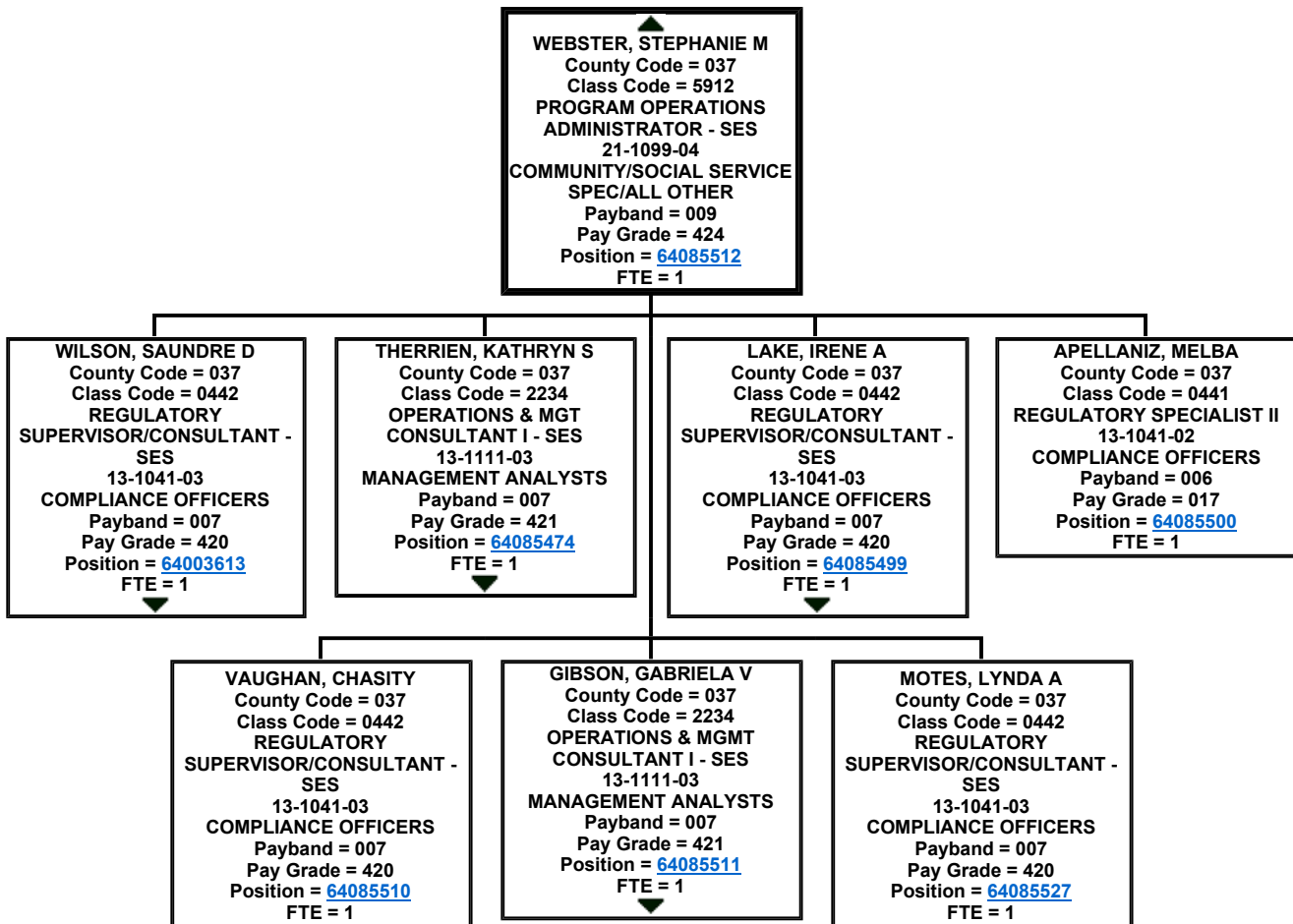
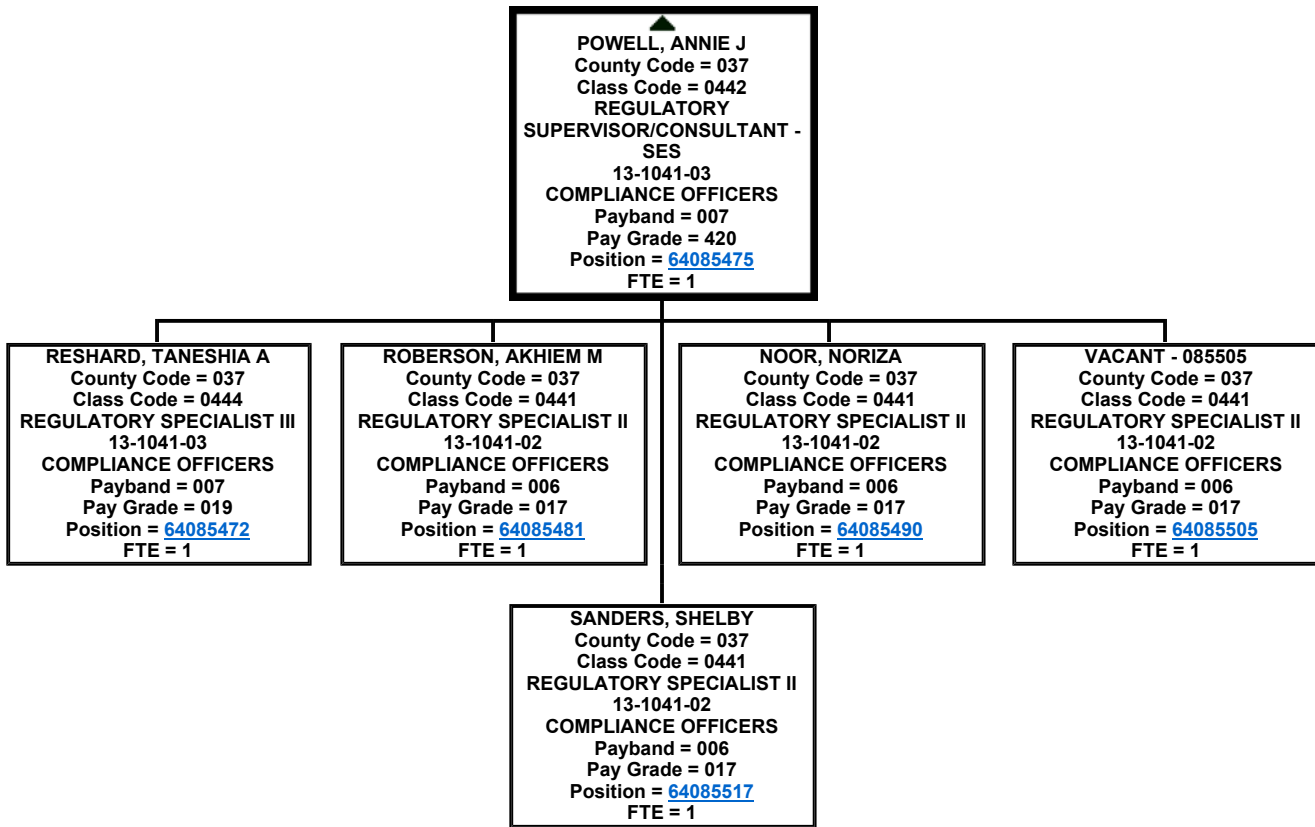


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LEONARD, ESSIE M
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 Class Code = 0442
REGULATORY
SUPERVISOR/CONSULTANT -
SES
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COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 420
 Position = [64085513](#)
 FTE = 1











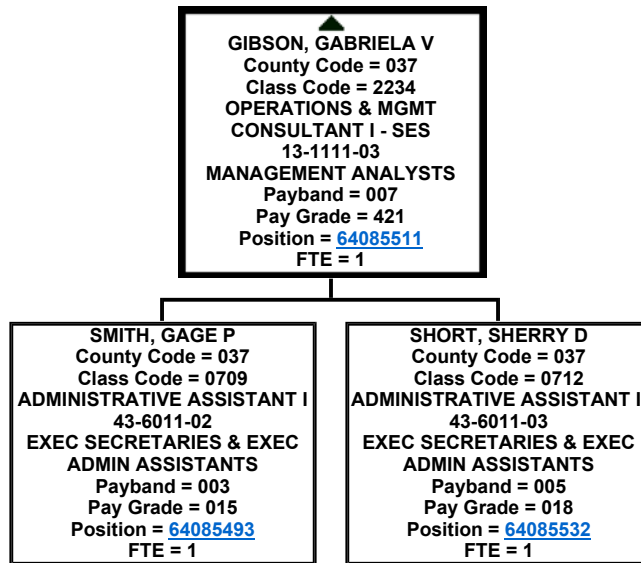
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 SES**
 13-1041-03
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 Payband = 007
 Pay Grade = 420
 Position = [64085527](#)
 FTE = 1

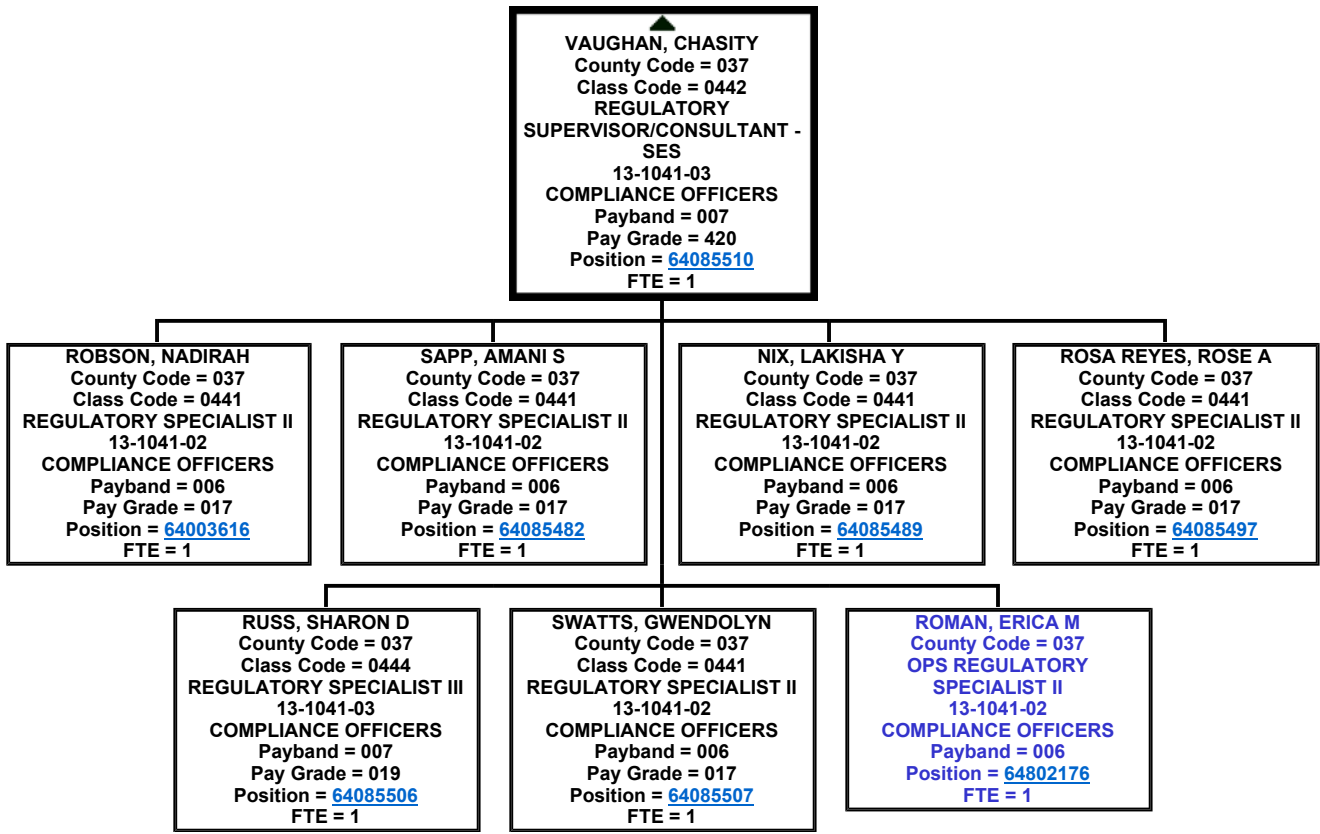
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 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64085498](#)
 FTE = 1

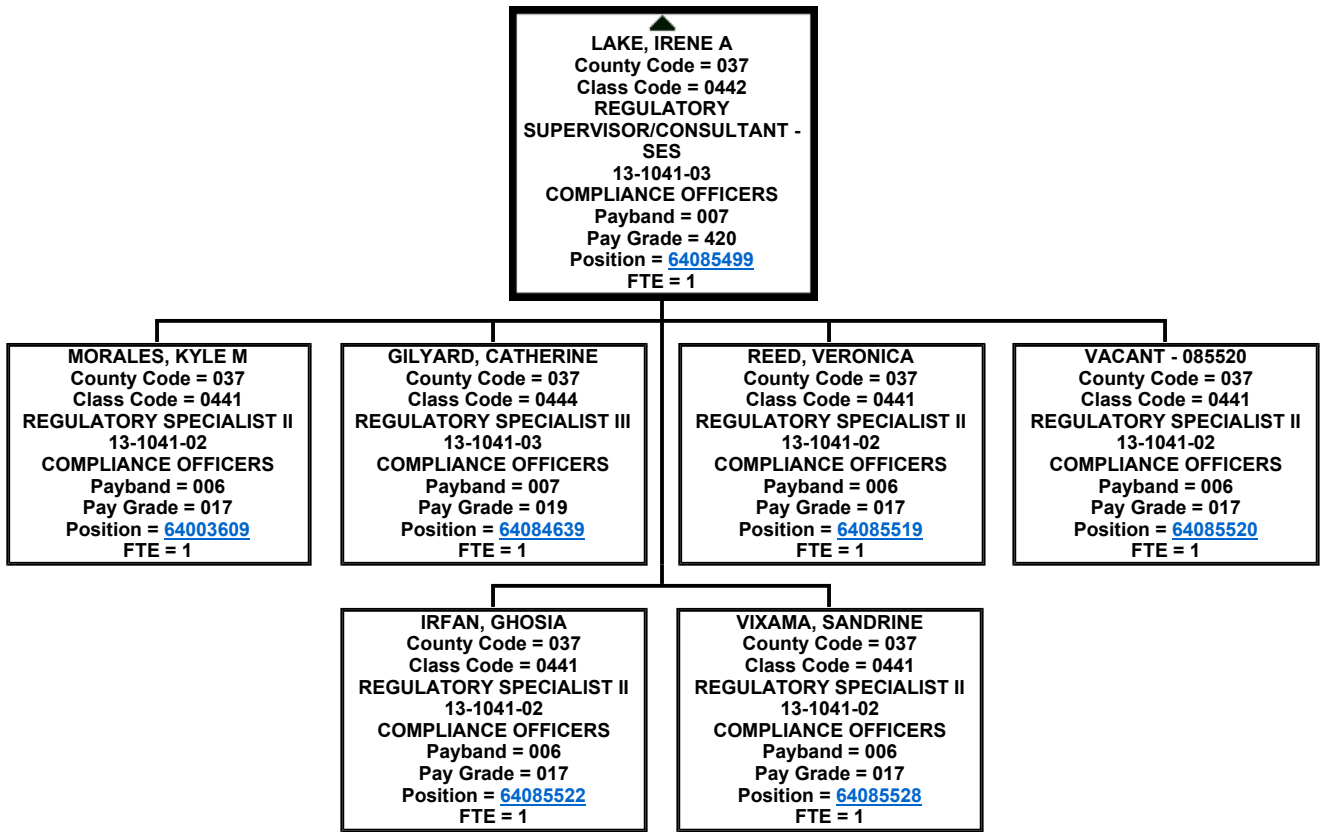
WARD, BREA
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 Class Code = 0441
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 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64085503](#)
 FTE = 1

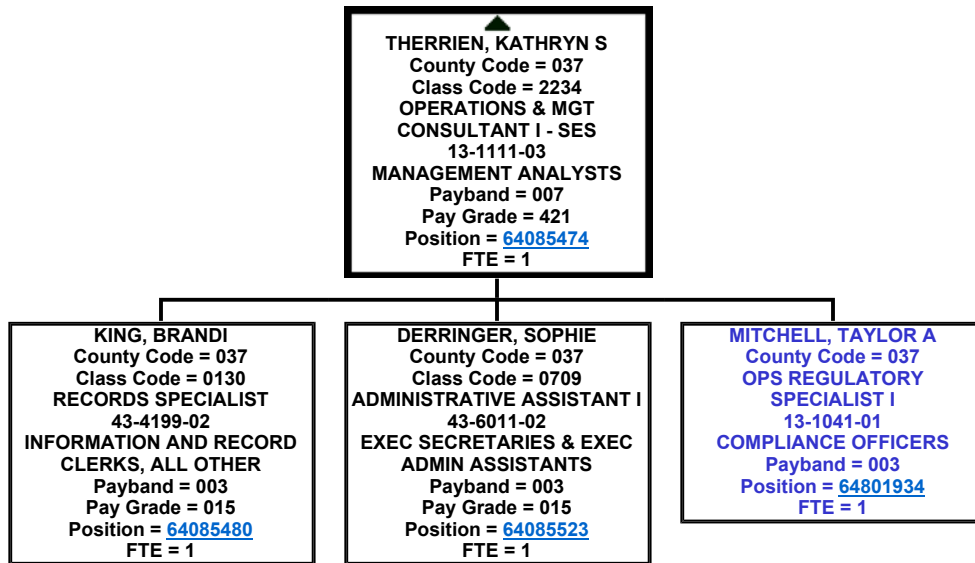
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 13-1041-02
COMPLIANCE OFFICERS
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 Pay Grade = 017
 Position = [64085531](#)
 FTE = 1

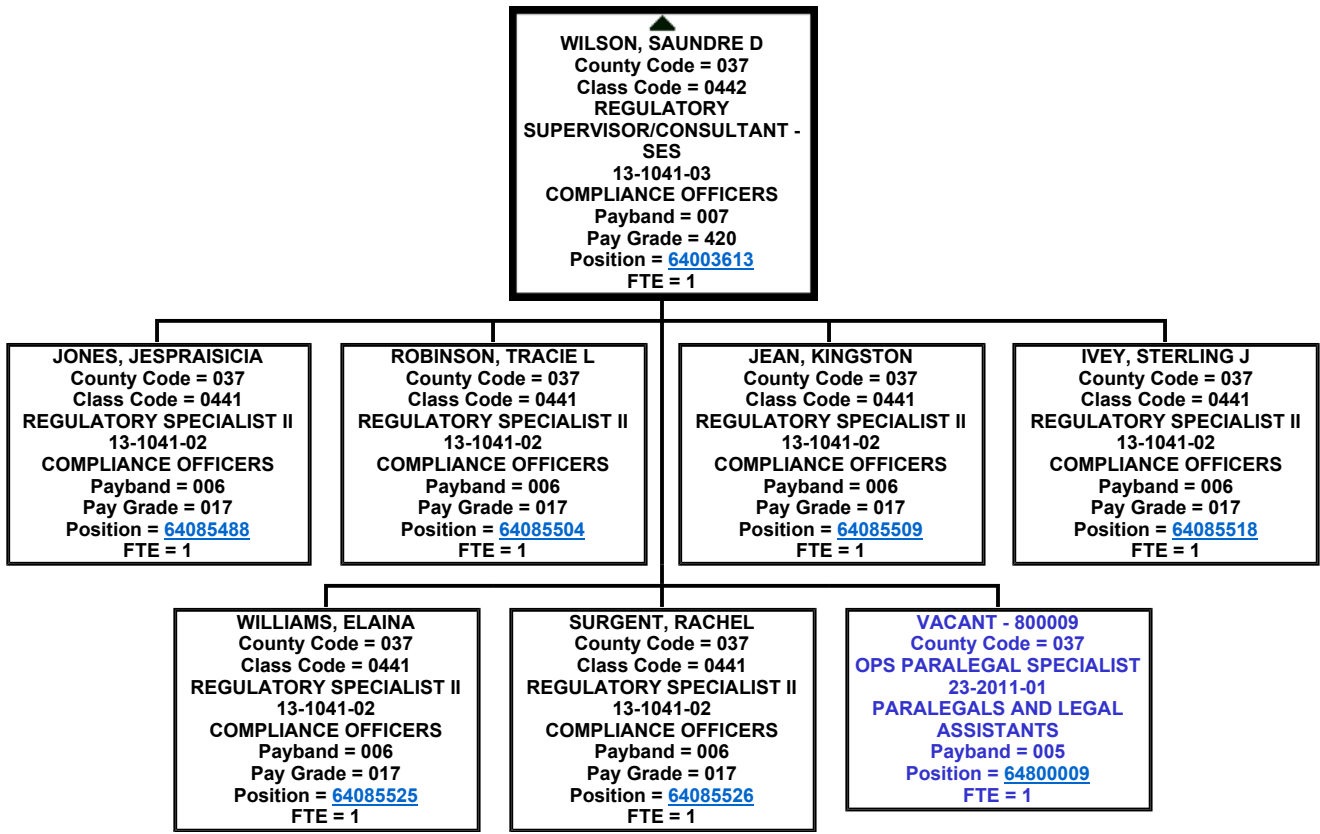
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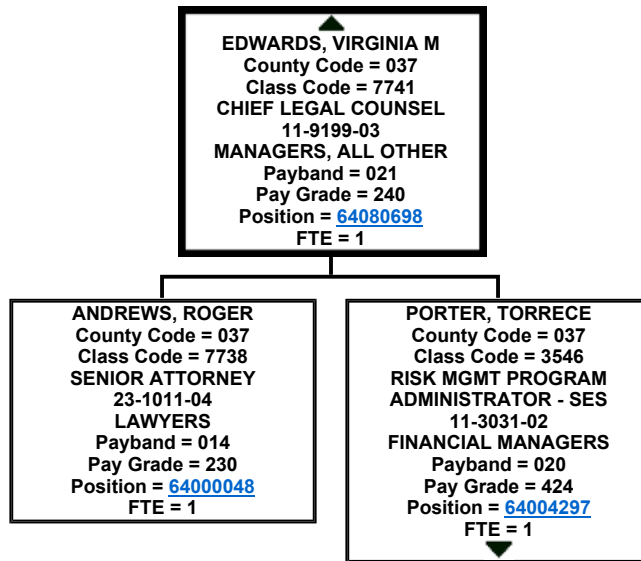


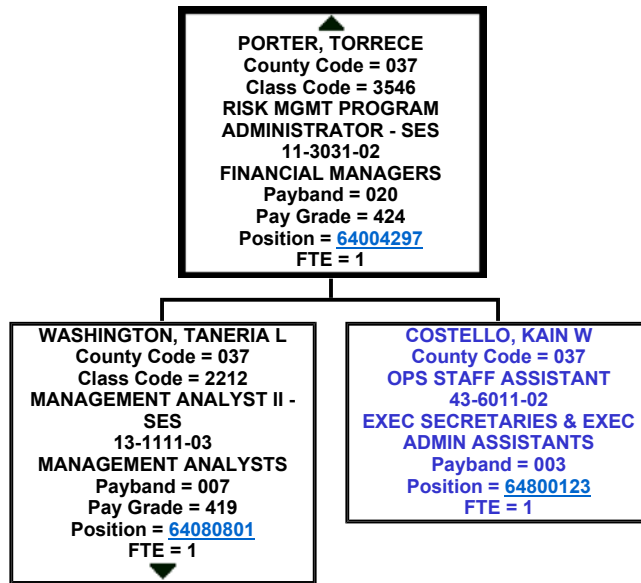


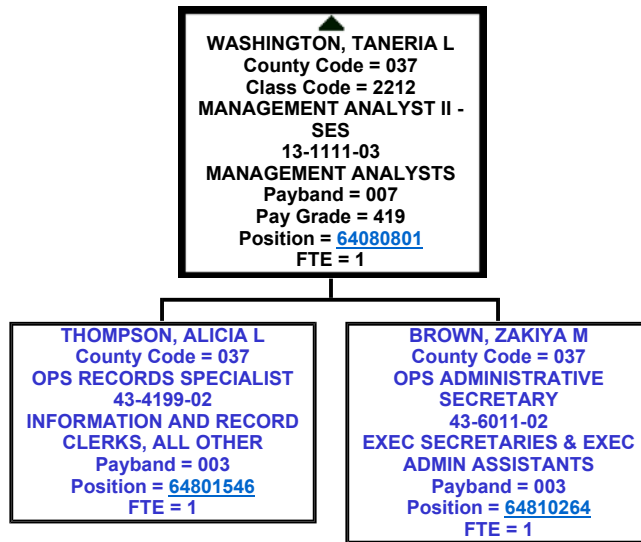


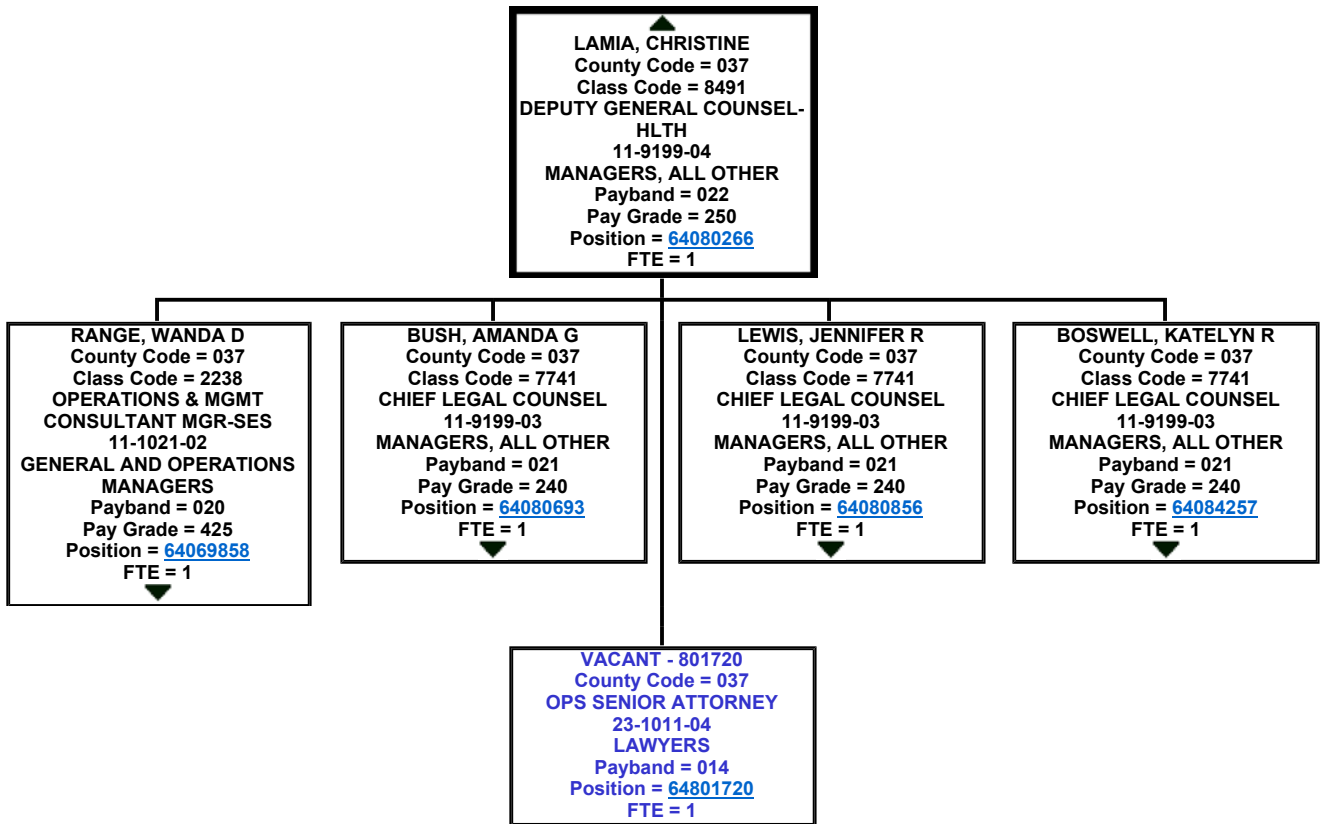












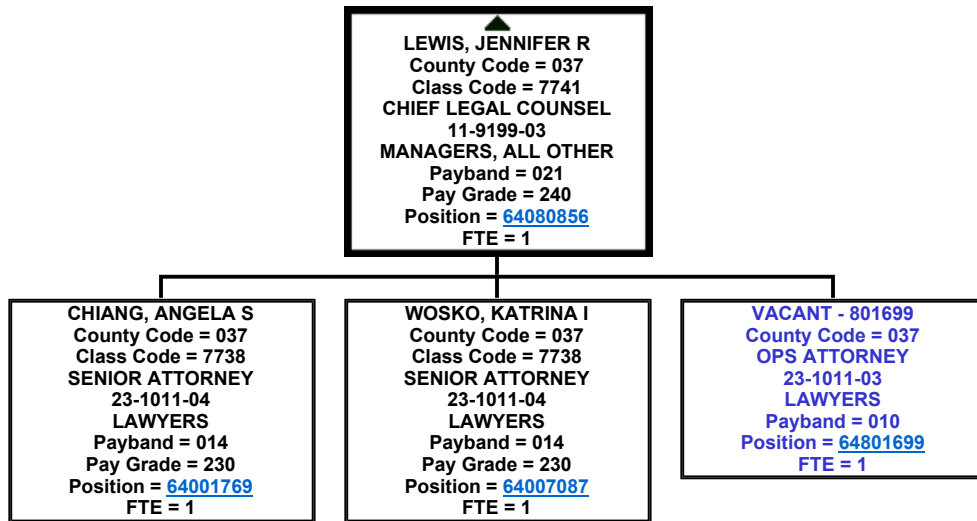
BOSWELL, KATELYN R
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CHIEF LEGAL COUNSEL
 11-9199-03
MANAGERS, ALL OTHER
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 Pay Grade = 240
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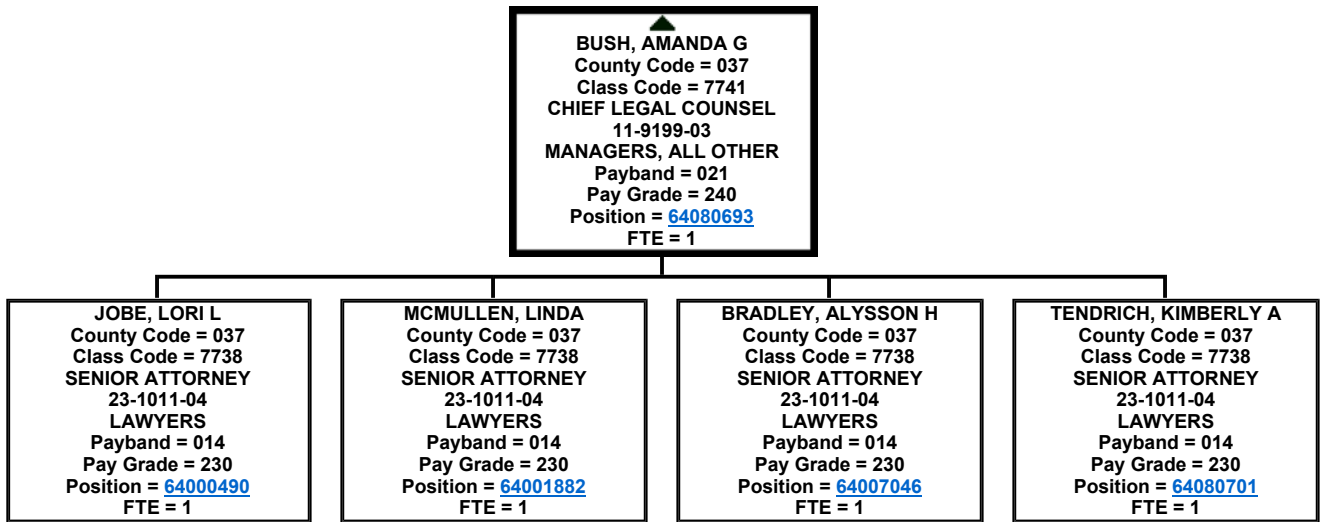
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SENIOR ATTORNEY
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LAWYERS
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 Pay Grade = 230
 Position = [64060693](#)
 FTE = 1

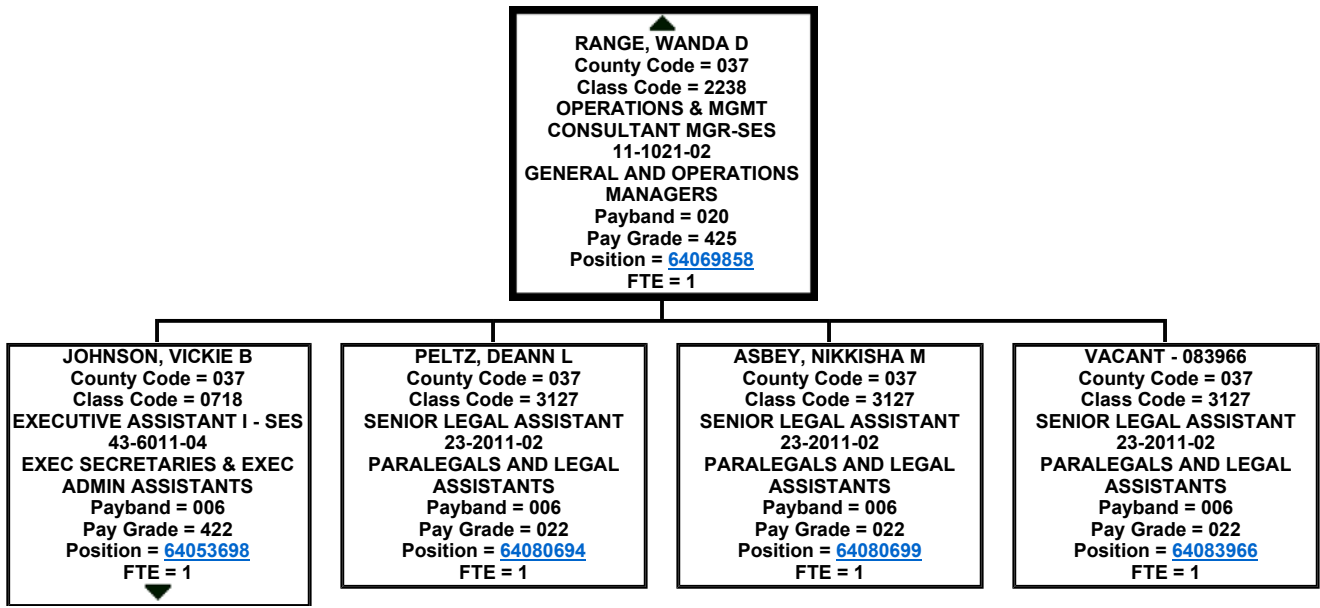
GANDY JR, WILLIAM E
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 23-1011-04
LAWYERS
 Payband = 014
 Pay Grade = 230
 Position = [64065506](#)
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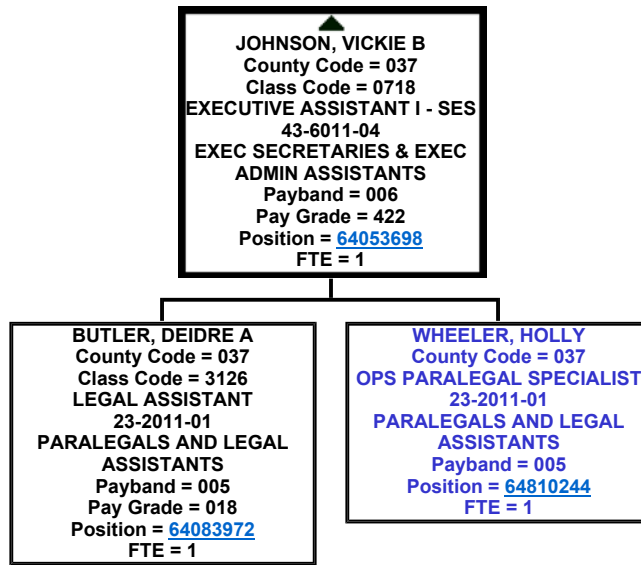
FOX, KELLY A
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LAWYERS
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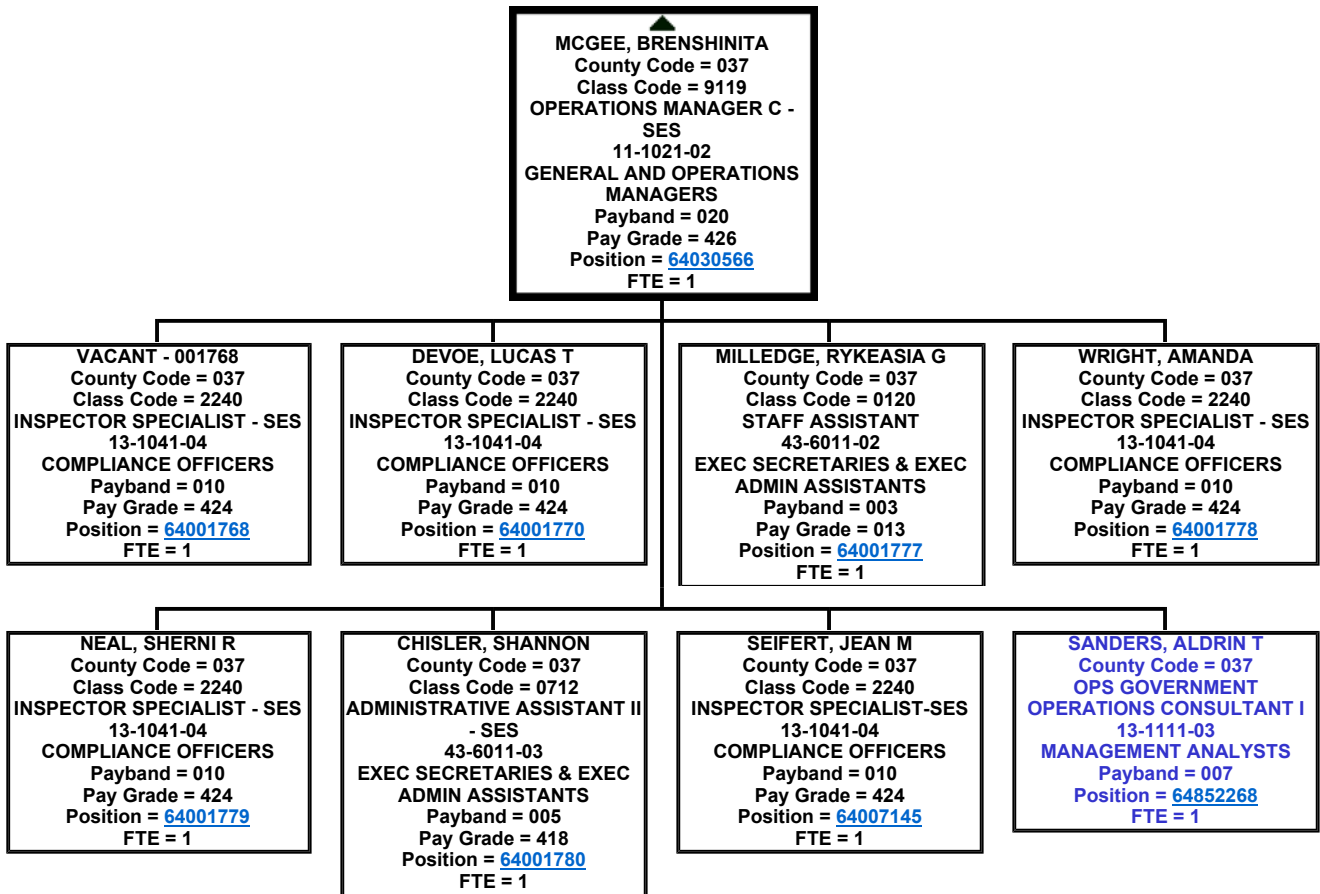
VACANT - 081030
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SENIOR ATTORNEY
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LAWYERS
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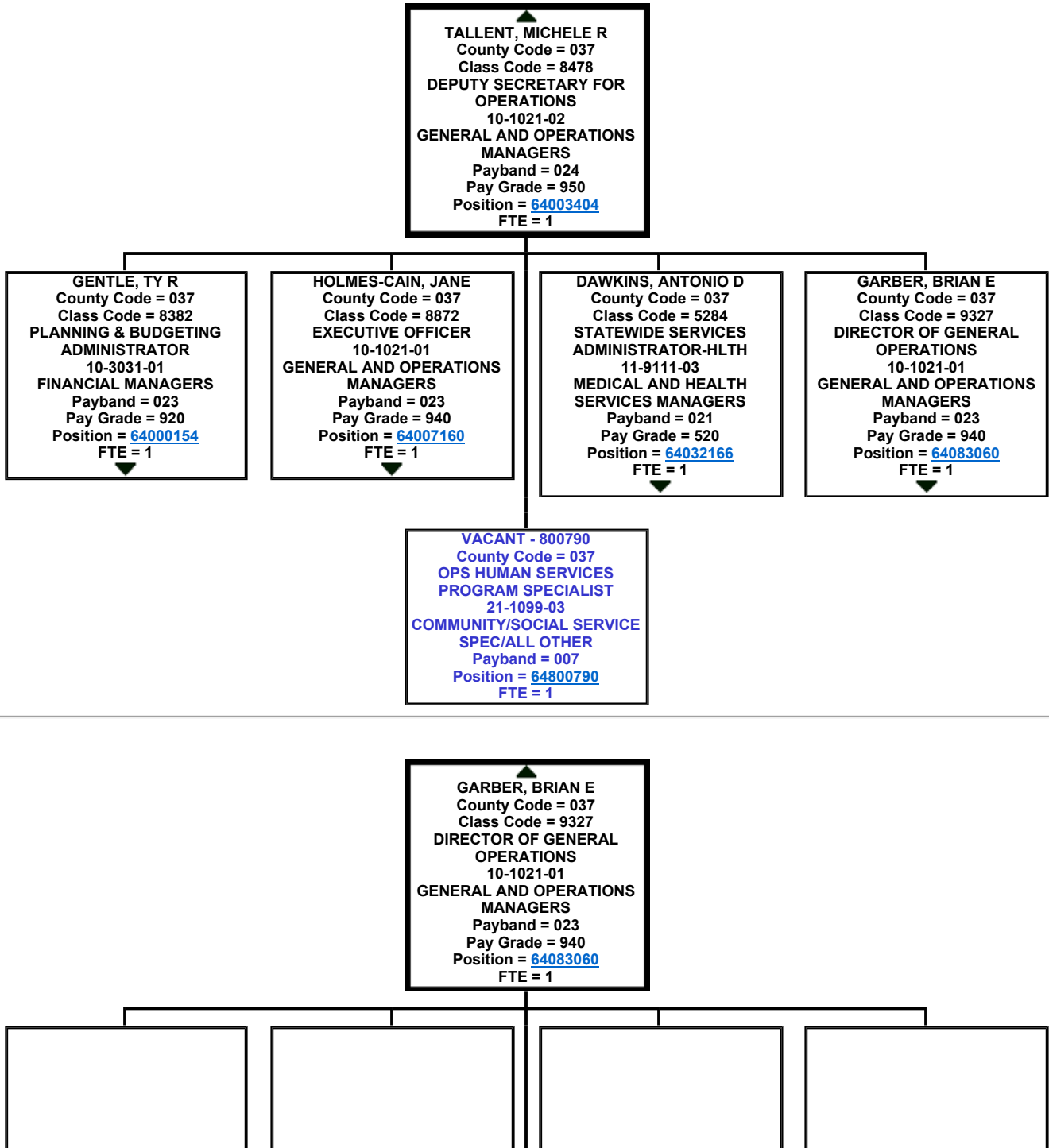


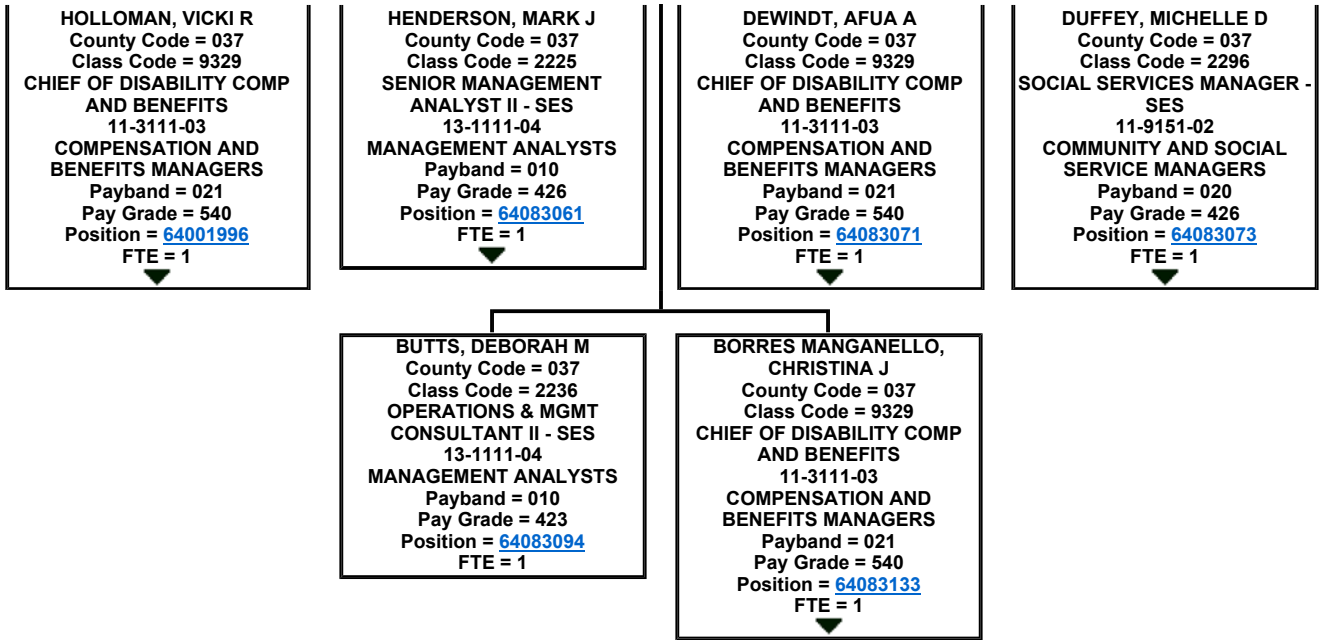
Florida Department of Health

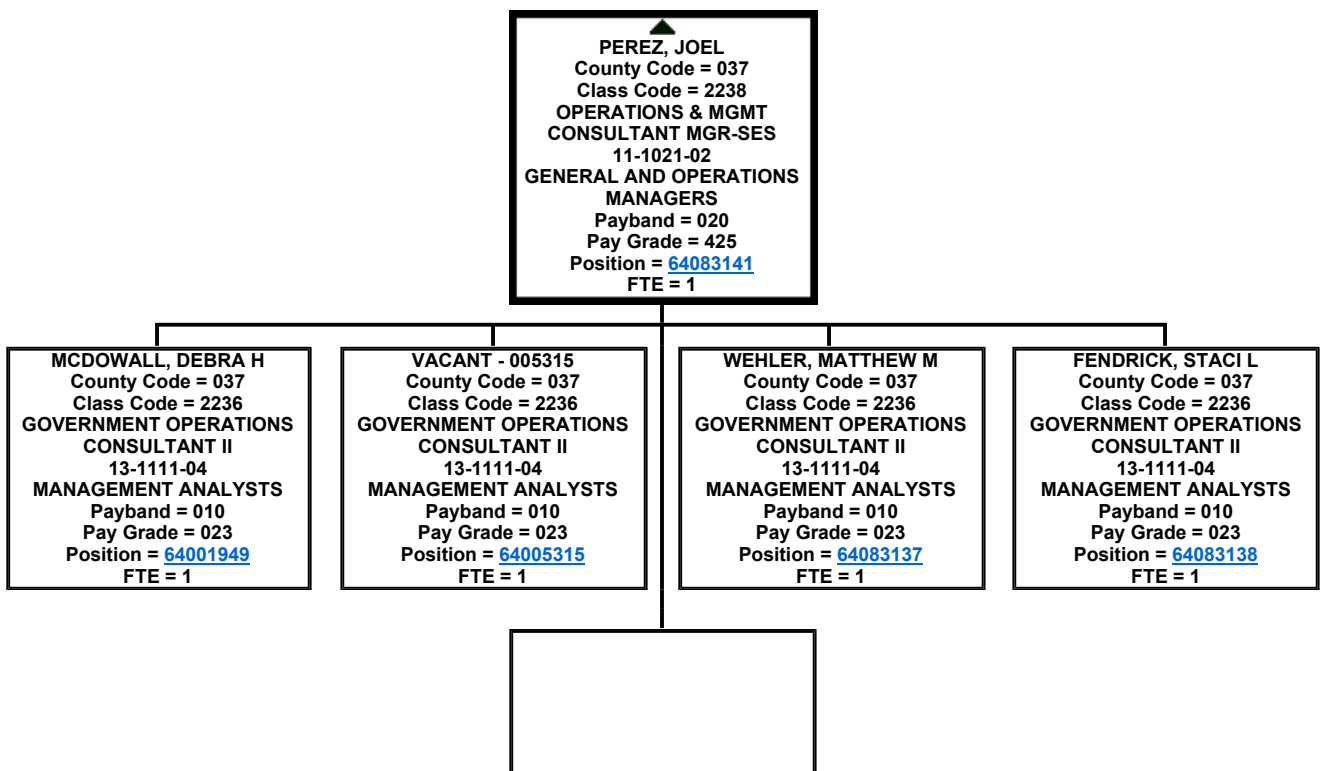
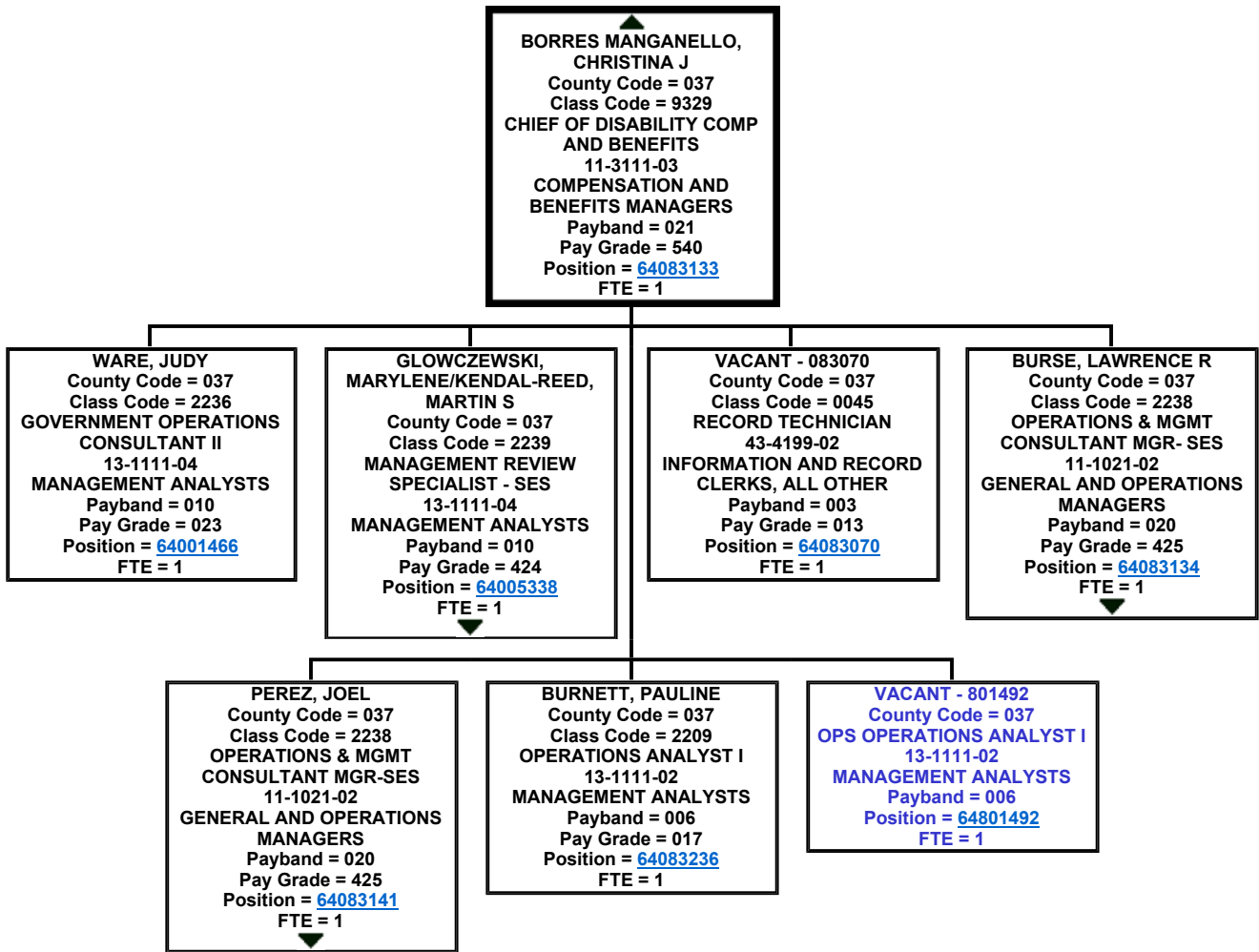
Deputy Secretary for Operations

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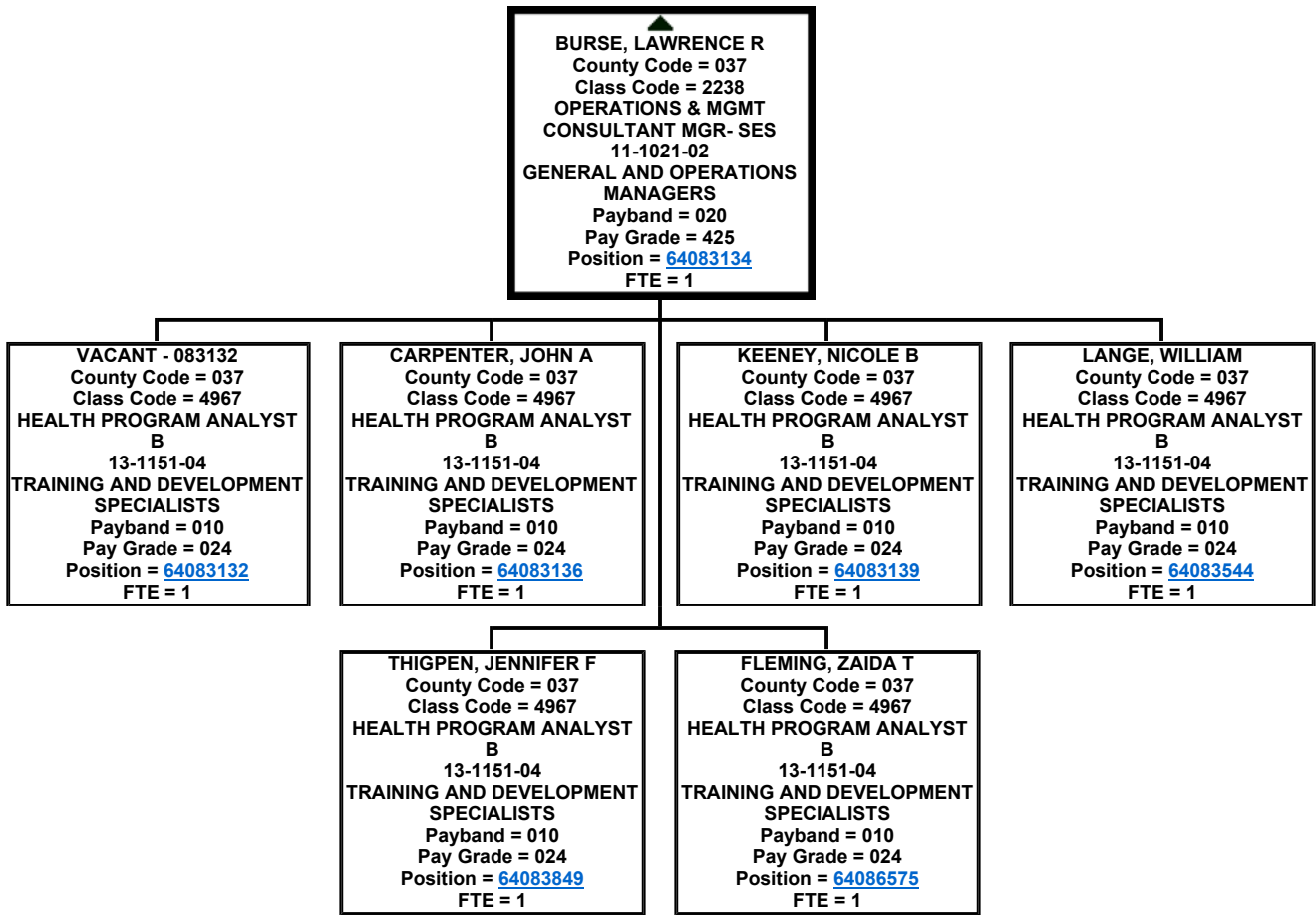
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







PATTERSON, TEQUEDA S
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64083142](#)
FTE = 1



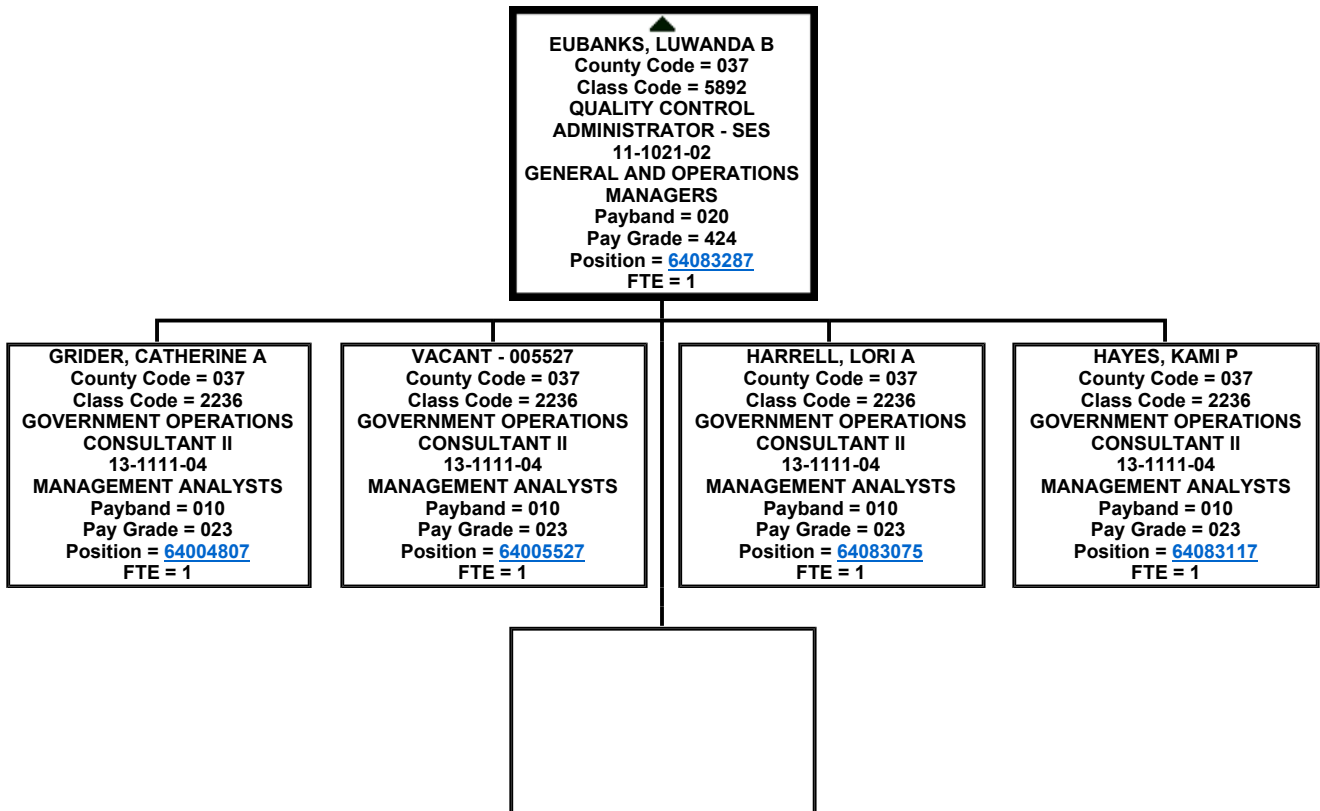
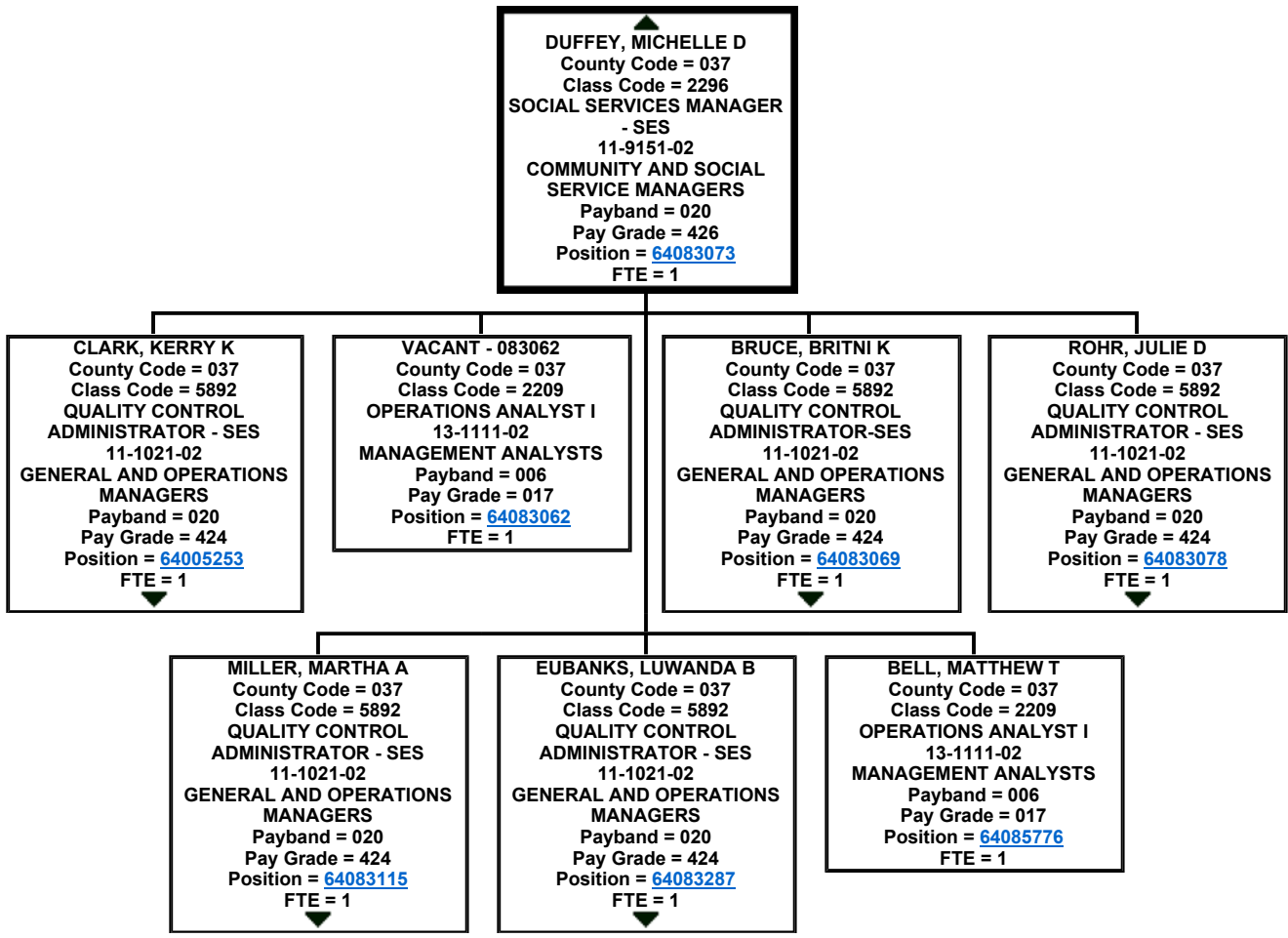
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**GLOWCZEWSKI,
 MARYLENE/KENDAL-REED,
 MARTIN S**
 County Code = 037
 Class Code = 2239
**MANAGEMENT REVIEW
 SPECIALIST - SES**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64005338](#)
 FTE = 1

ROWE, MICHELLE J
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64005312](#)
 FTE = 1

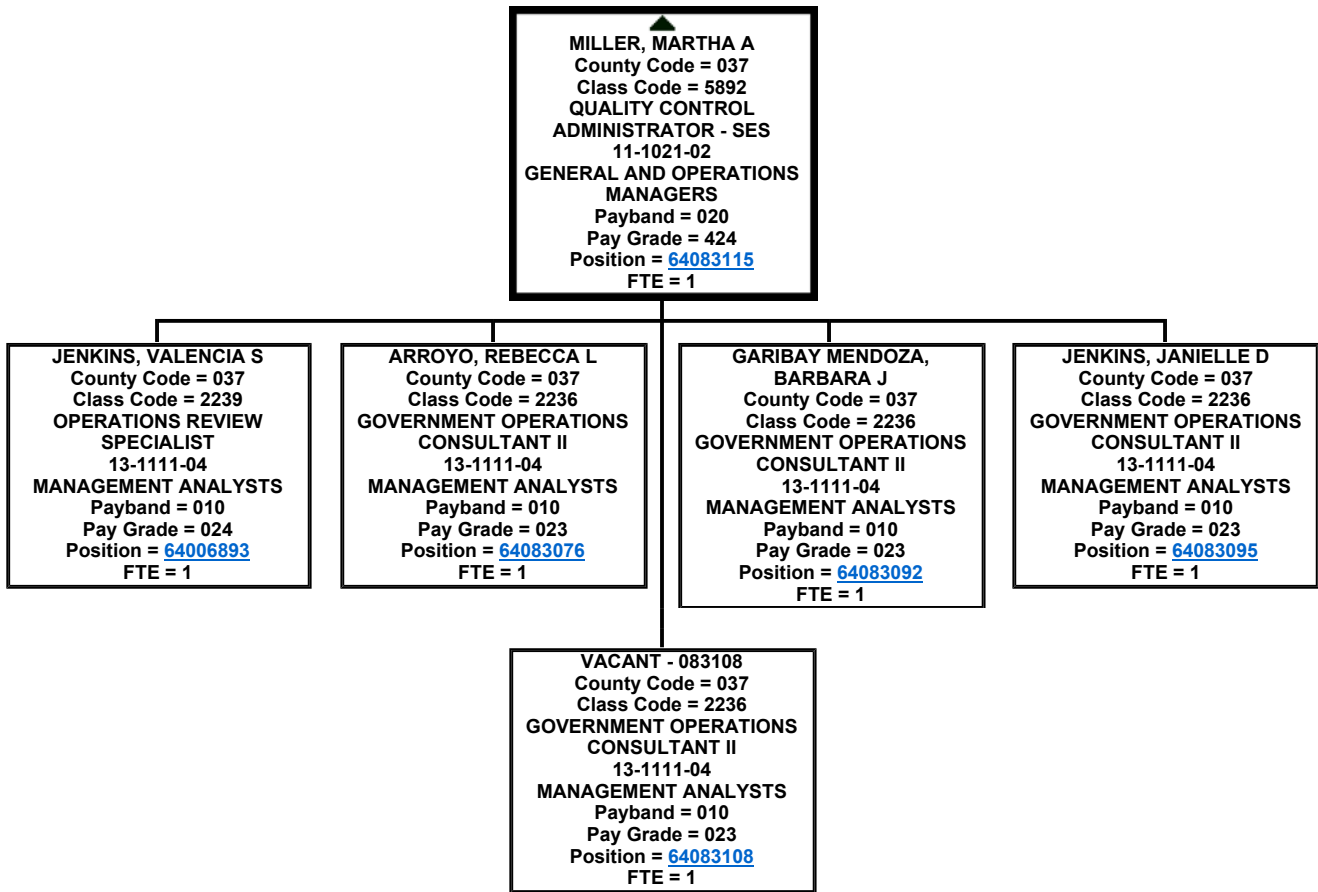
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 County Code = 037
 Class Code = 5871
**HUMAN SERVICES PROGRAM
 ANALYST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
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 Pay Grade = 018
 Position = [64083145](#)
 FTE = 1

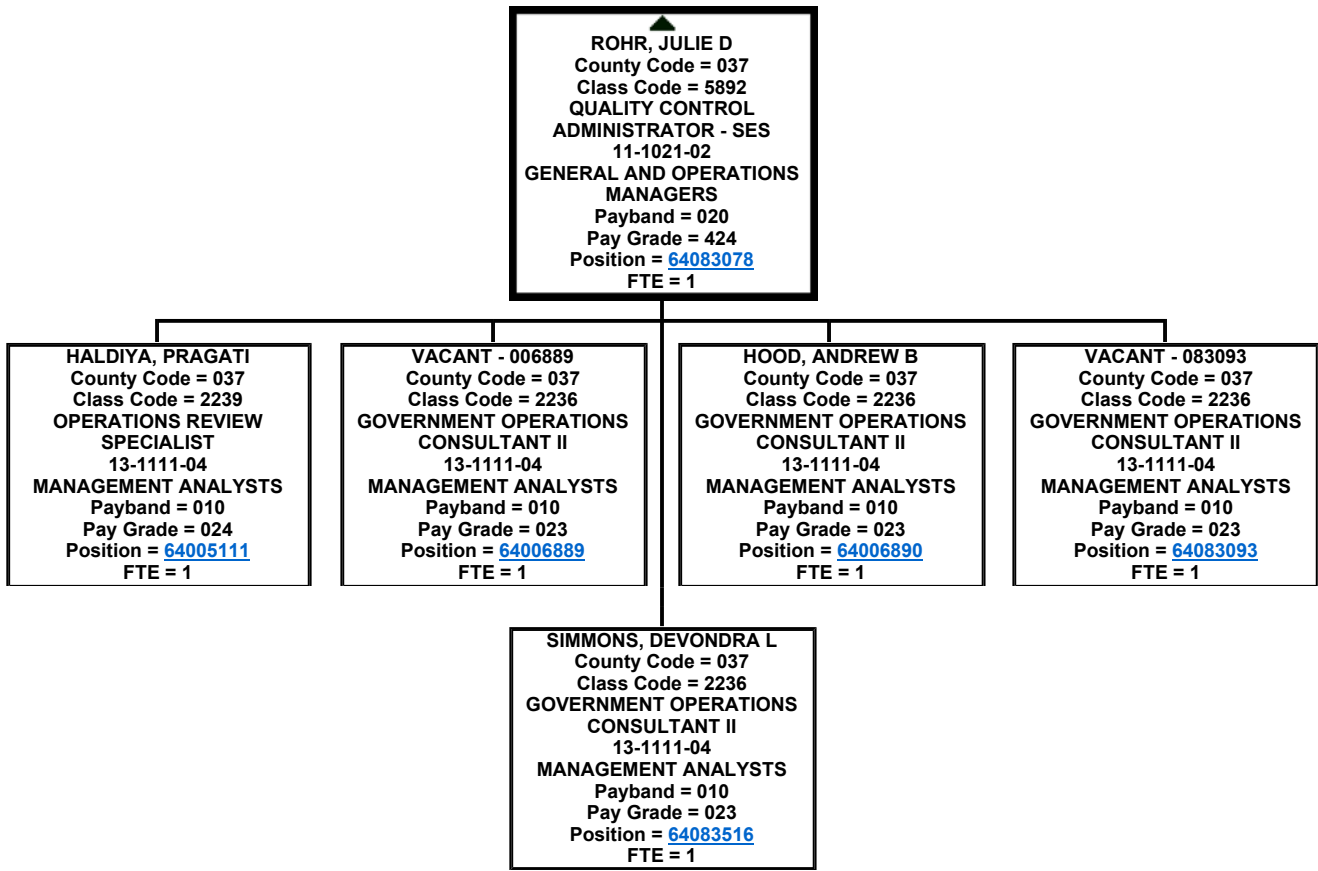
RODRIGUEZ, MELISSA
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 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64083309](#)
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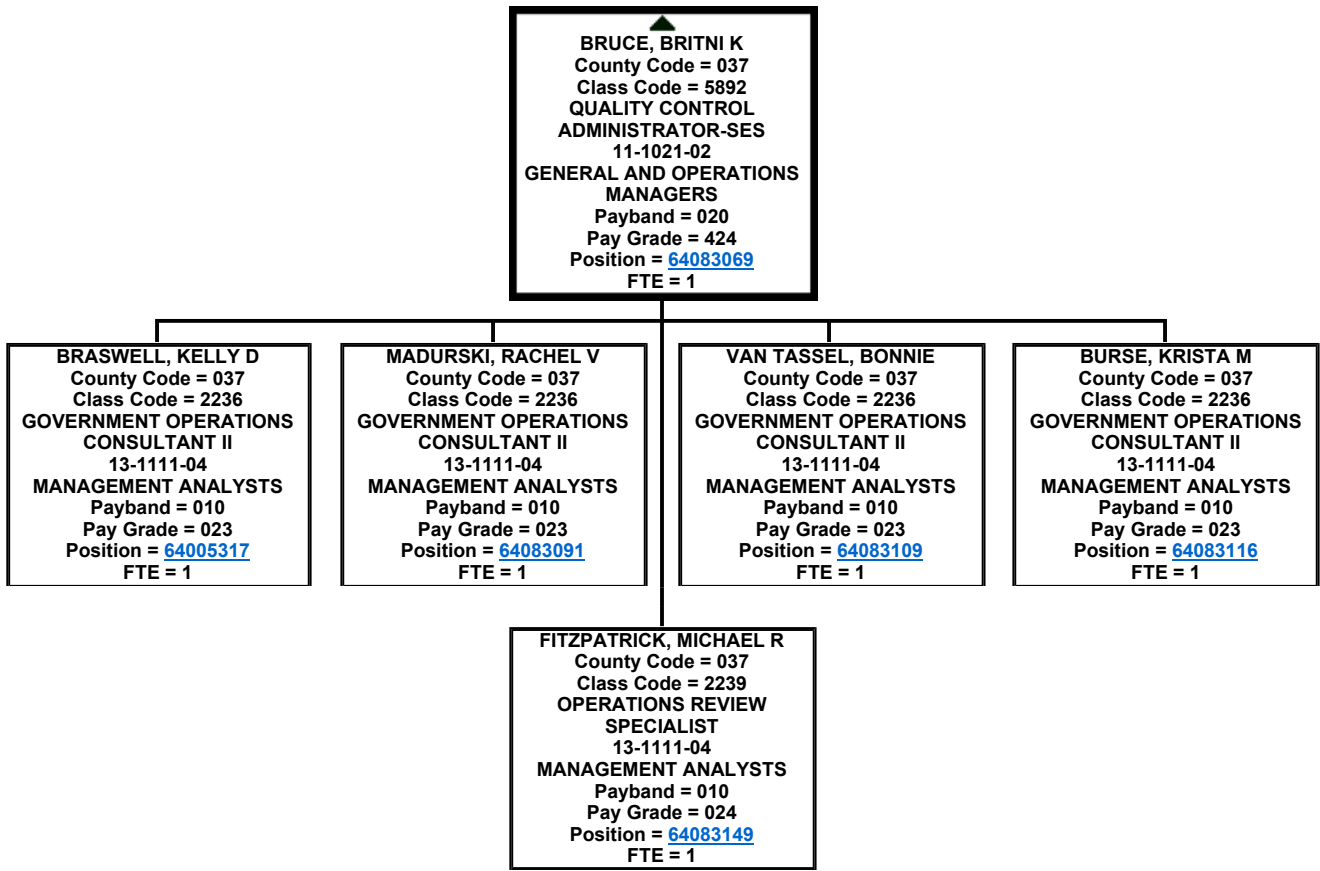
PARSONS, LAURA
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 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64083316](#)
 FTE = 1



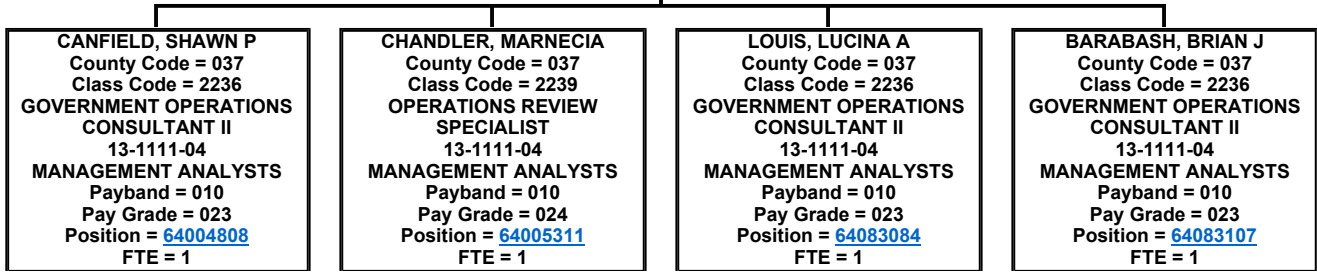
BURNETT, KARAE
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
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Pay Grade = 024
Position = [64083289](#)
FTE = 1

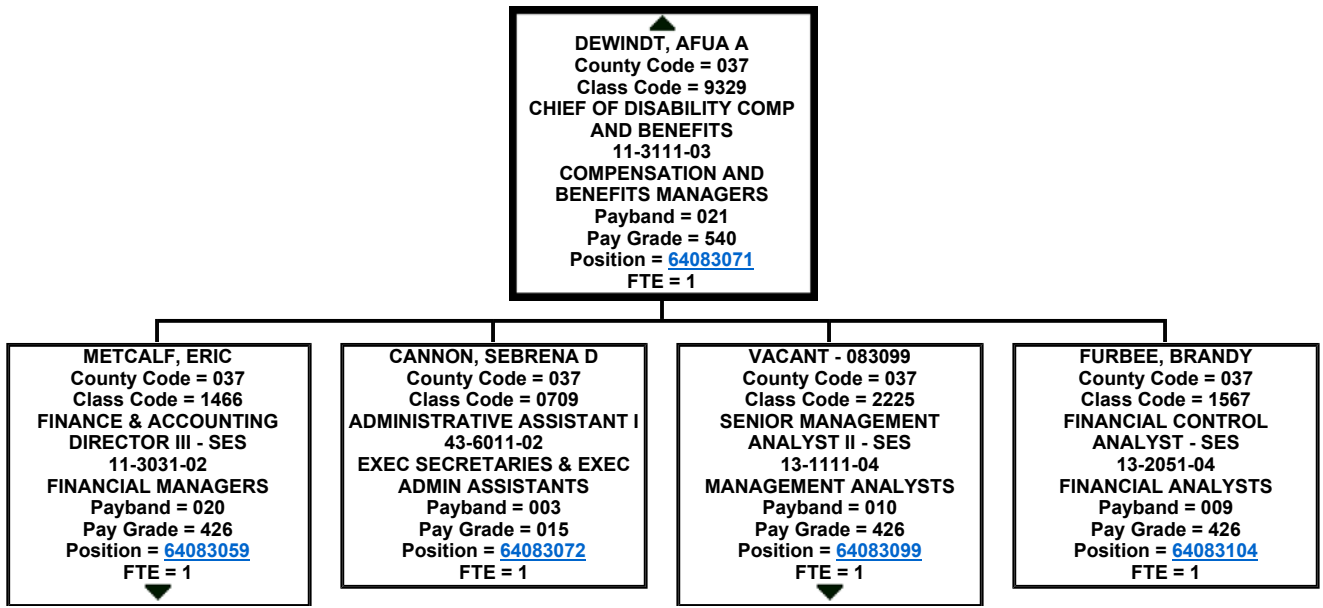


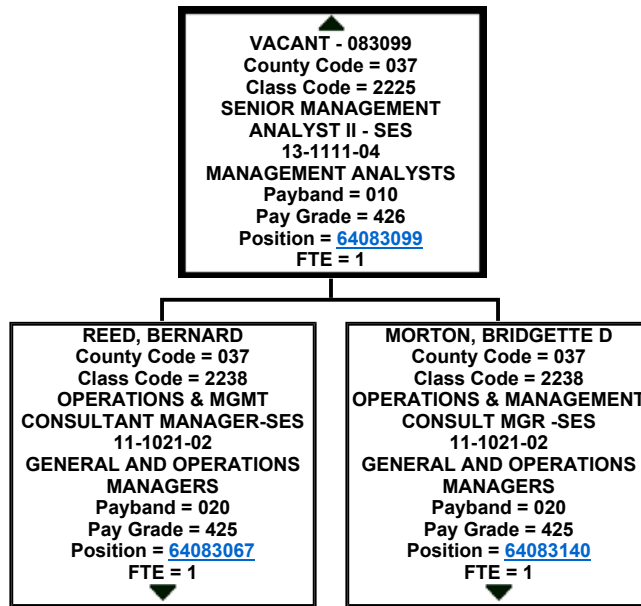


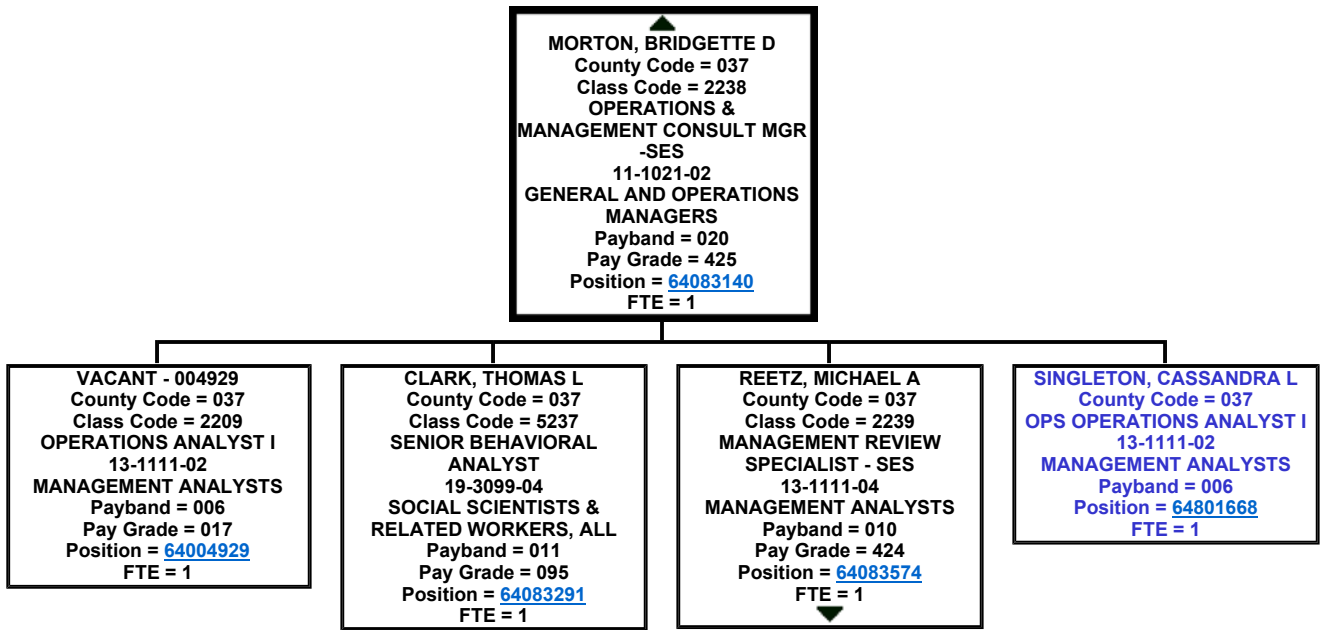


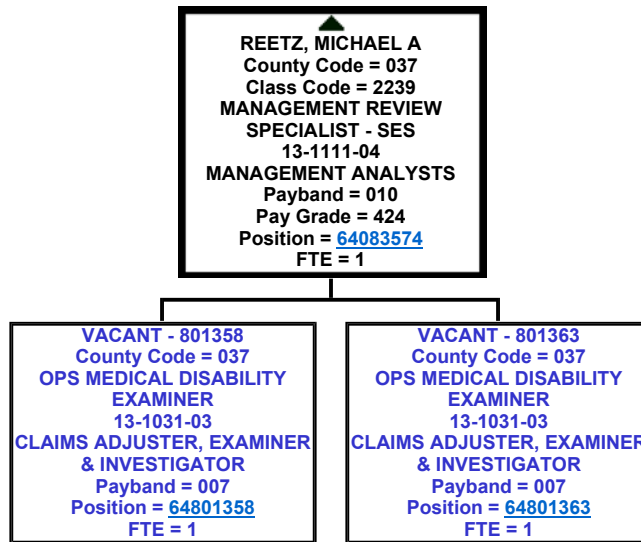
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CLARK, KERRY K
 County Code = 037
 Class Code = 5892
QUALITY CONTROL
ADMINISTRATOR - SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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 Pay Grade = 424
 Position = [64005253](#)
 FTE = 1

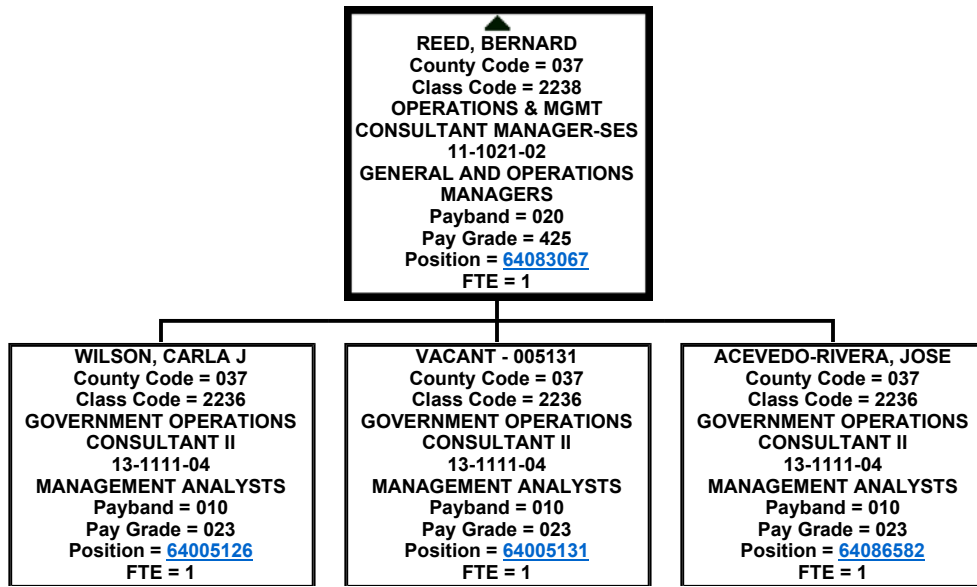


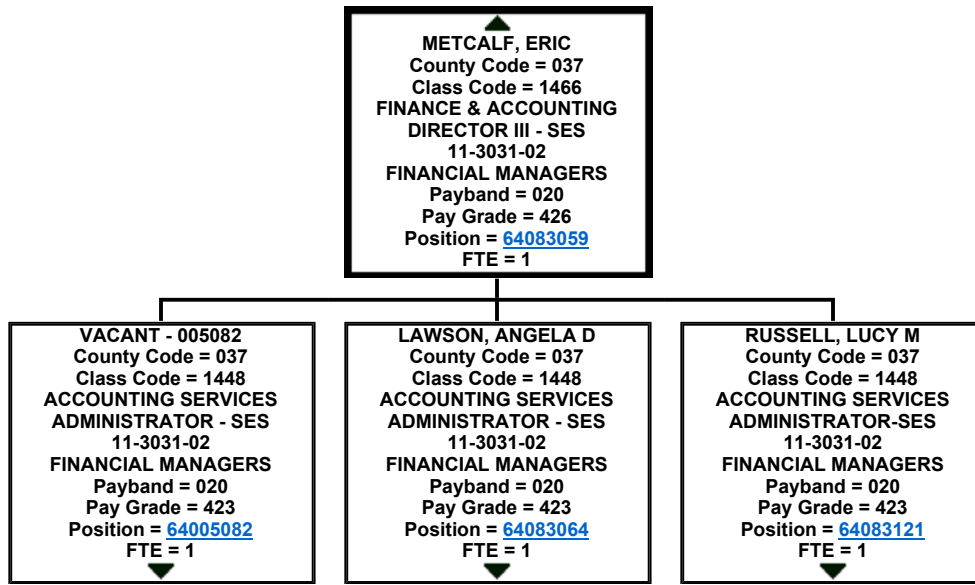


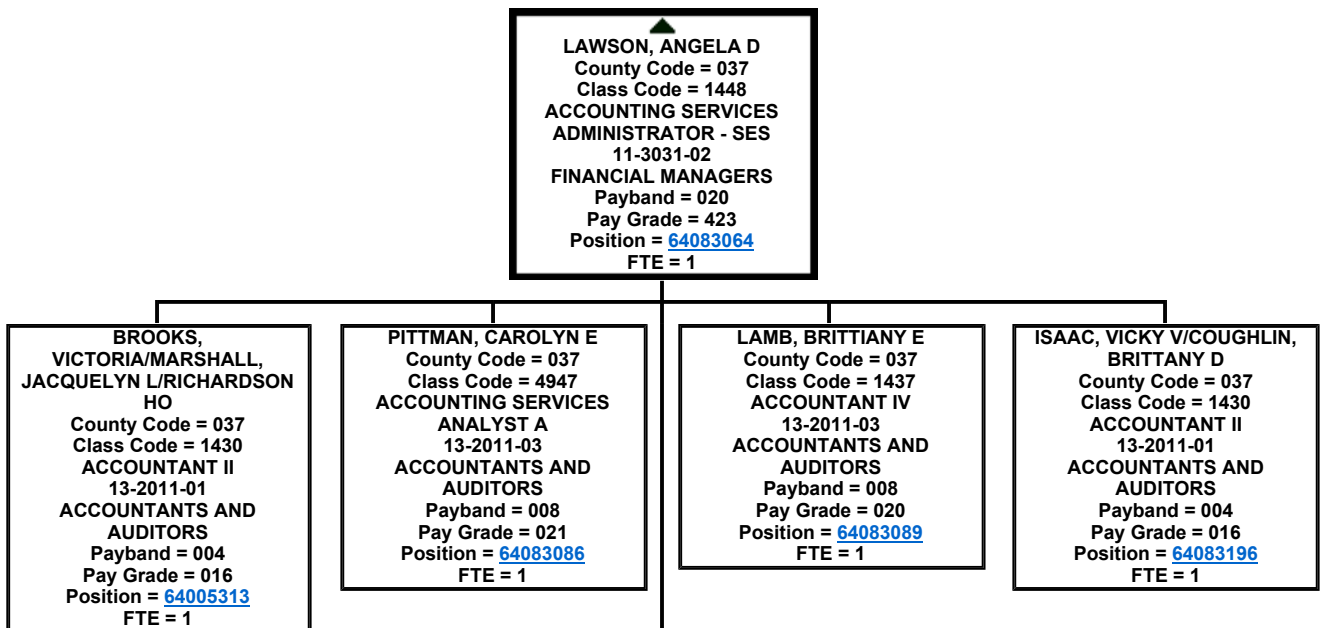
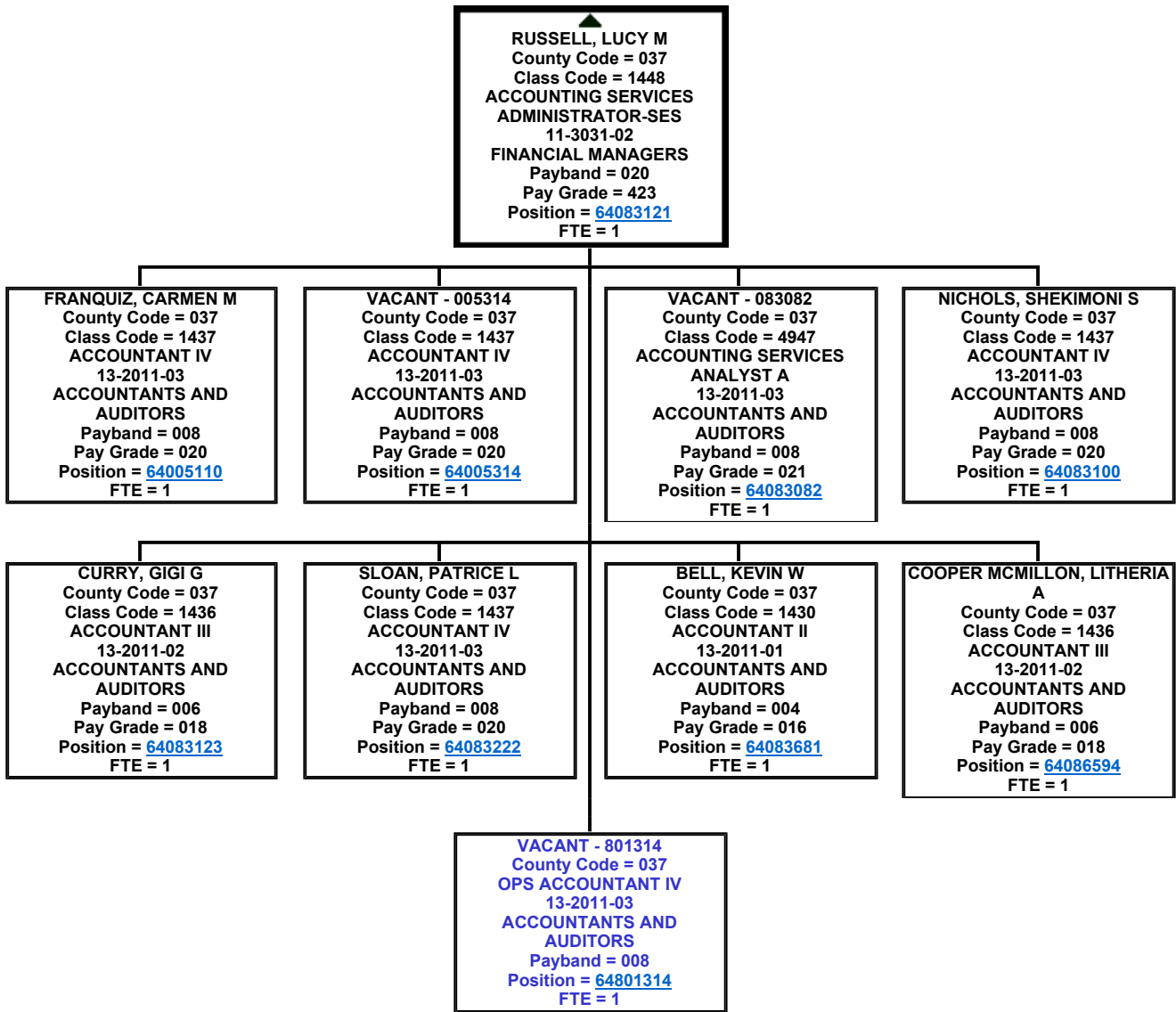


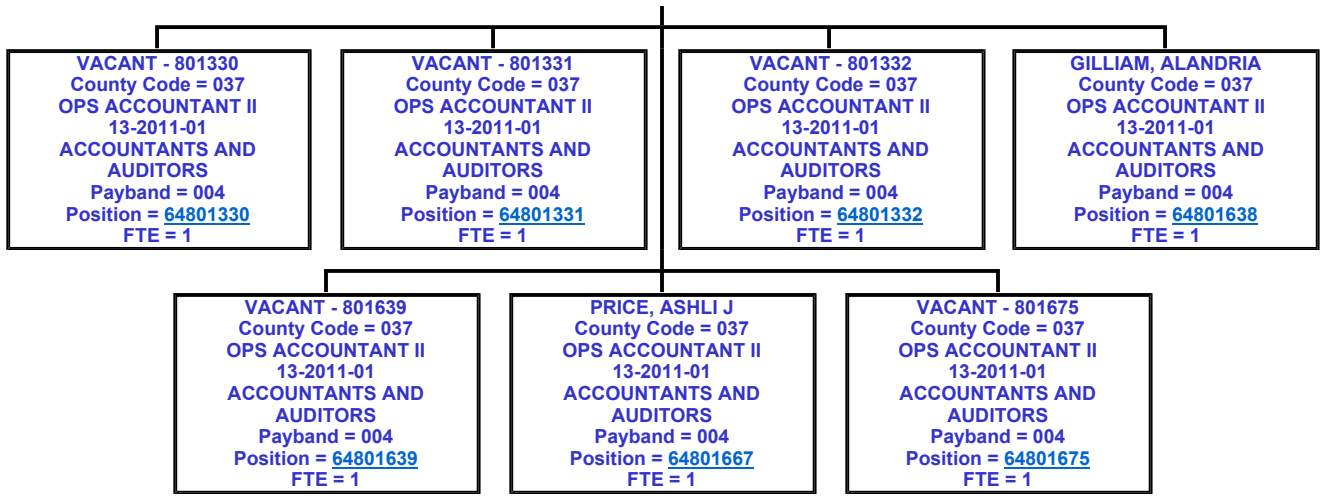


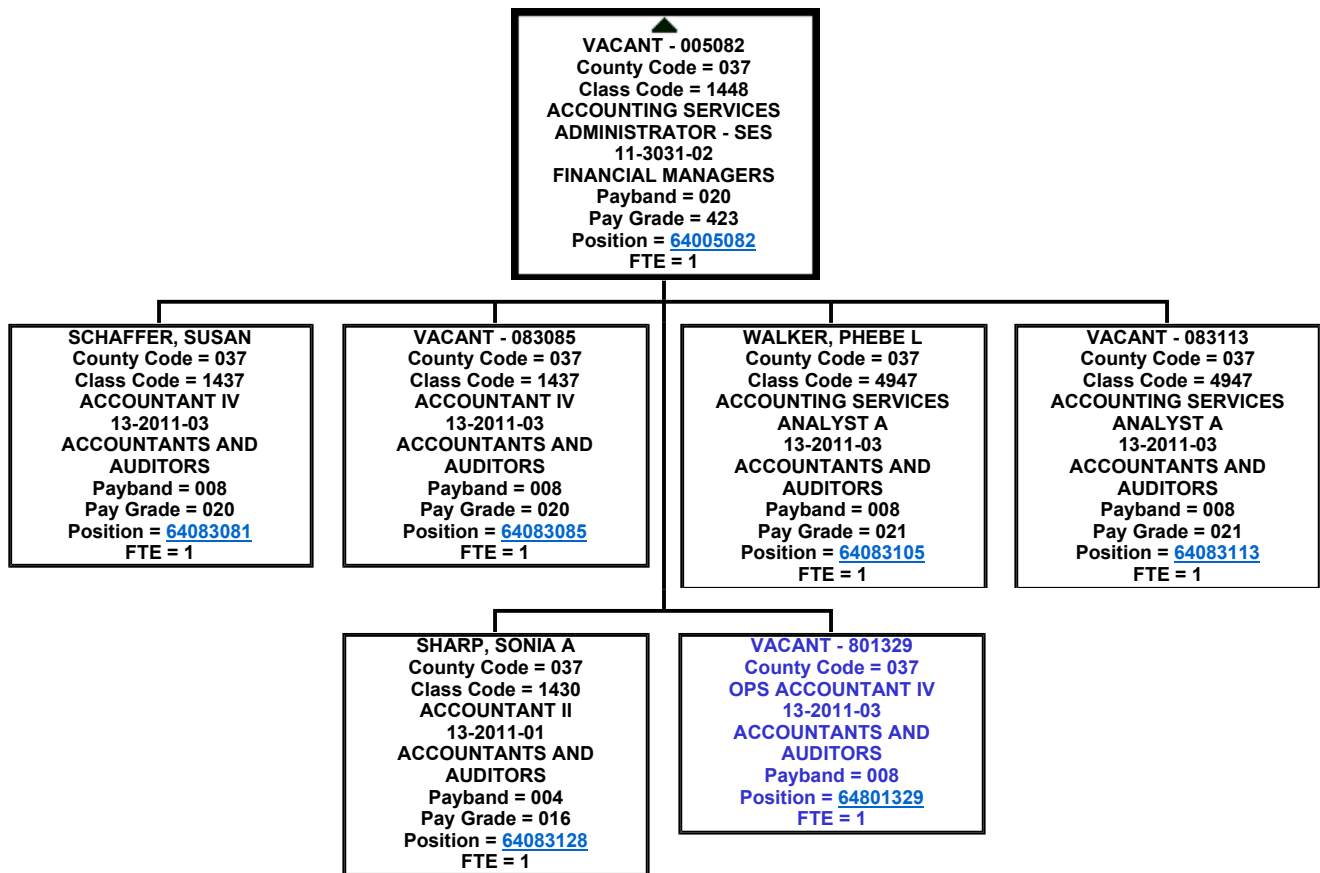


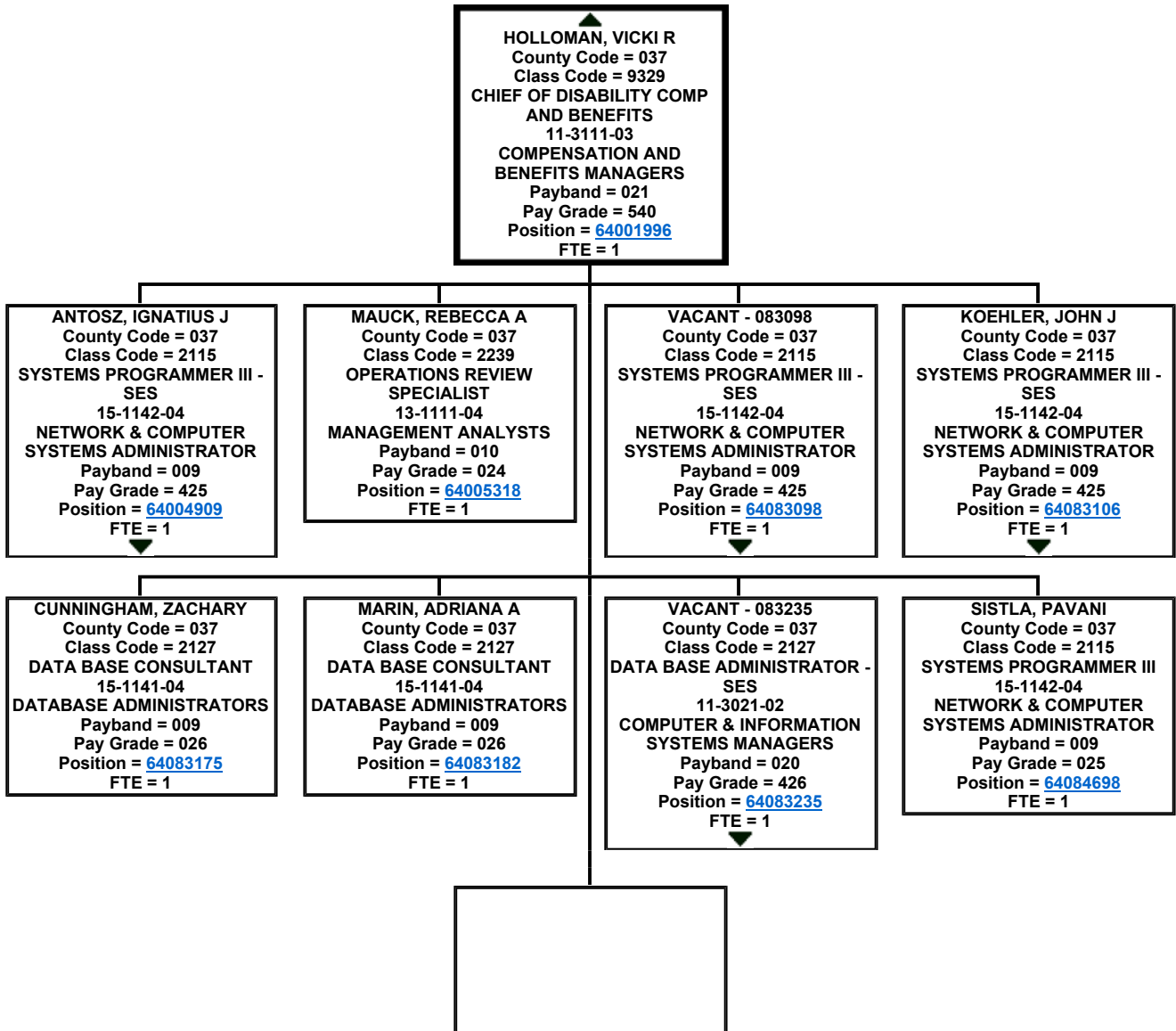
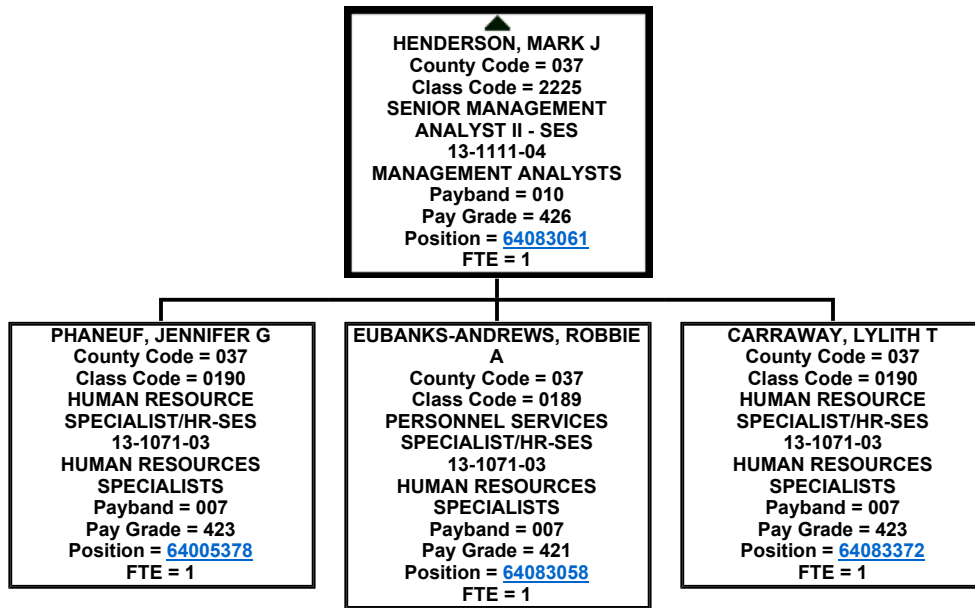




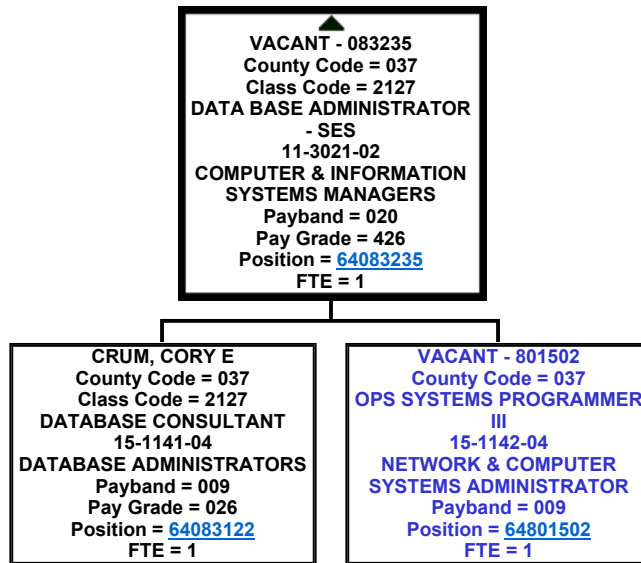


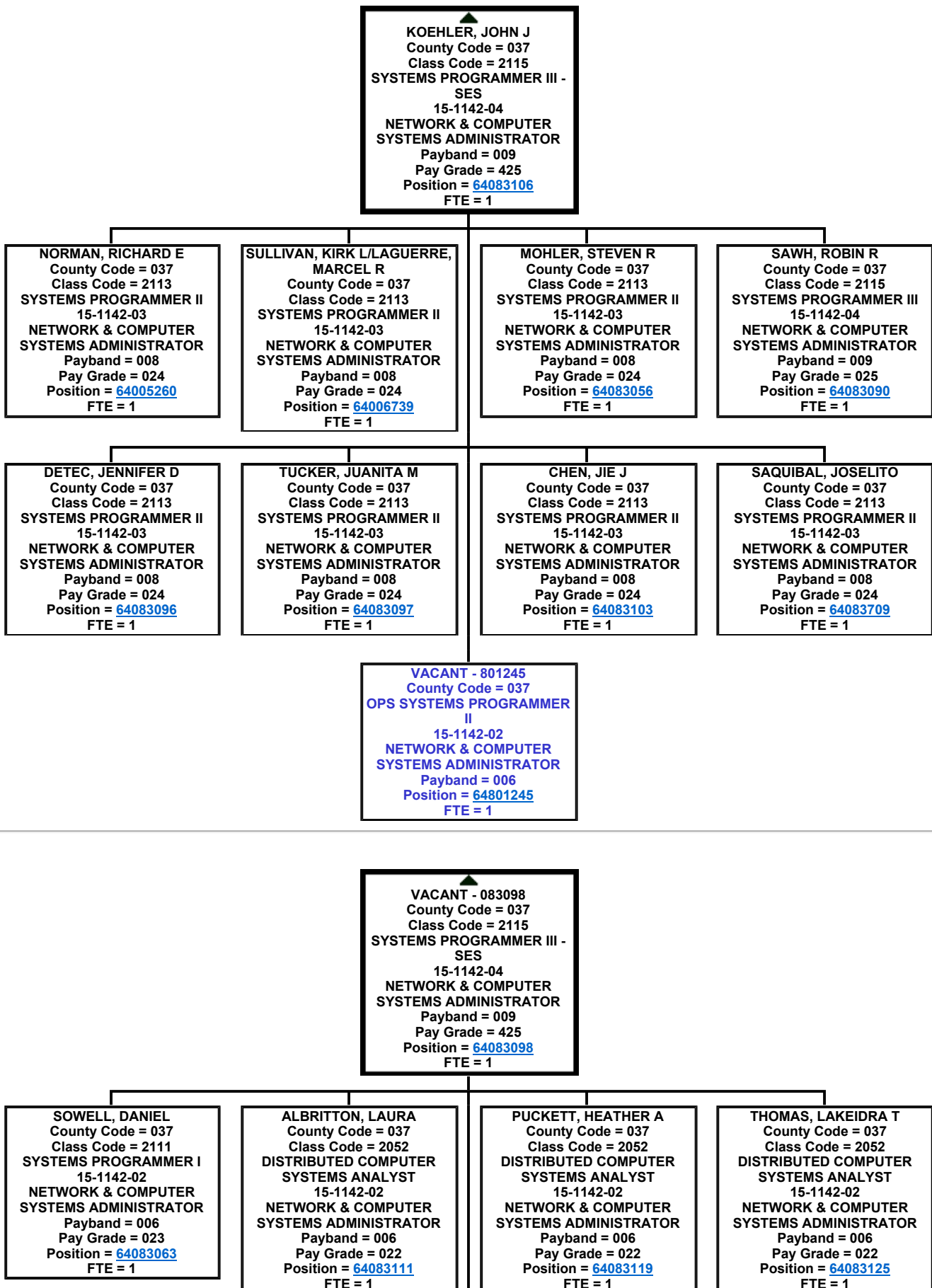


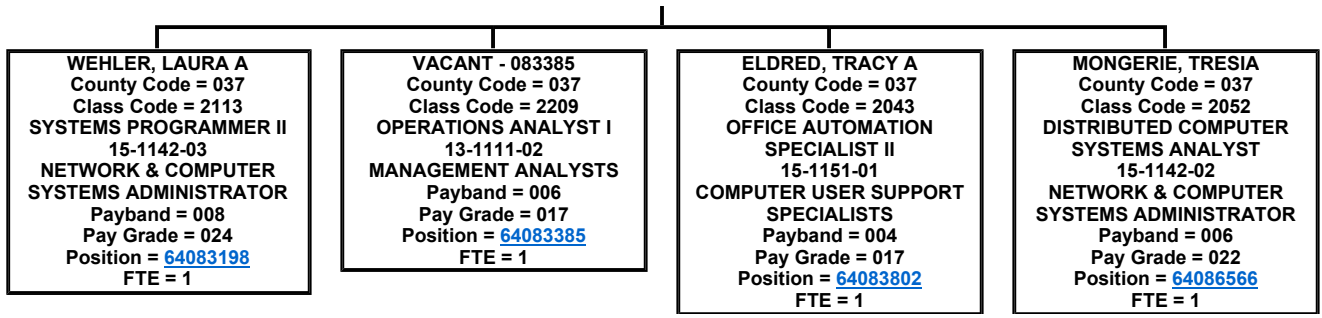


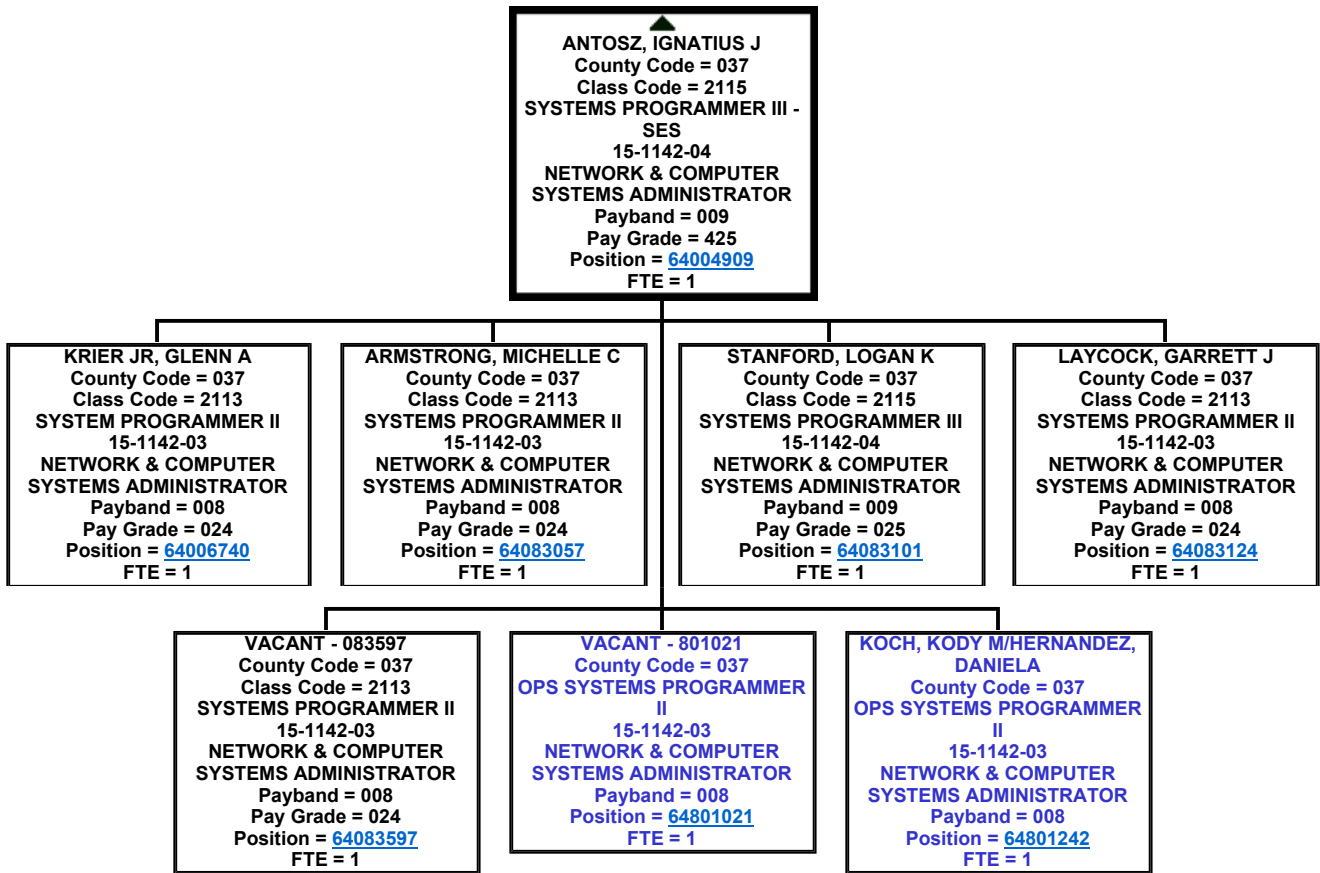


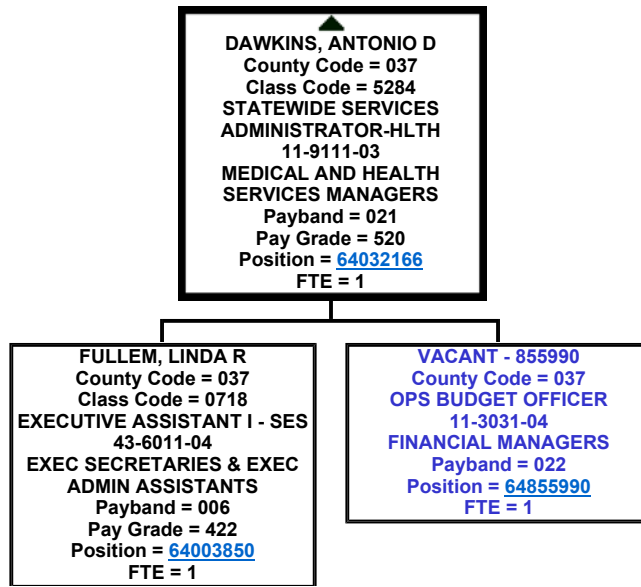
JOHNS, CHRISTINE E
County Code = 037
OPS ADMINISTRATIVE
ASSISTANT I
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64801340](#)
FTE = 1

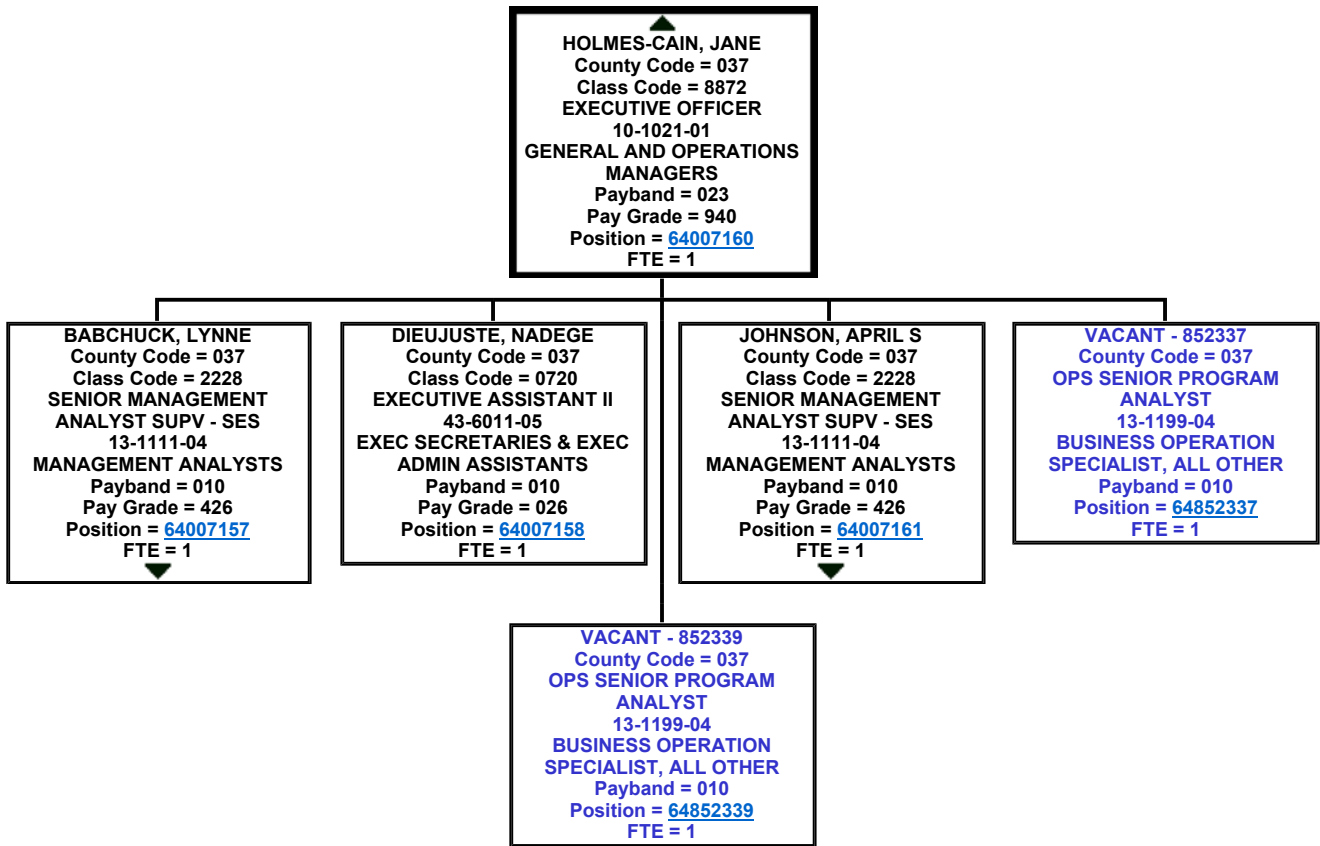


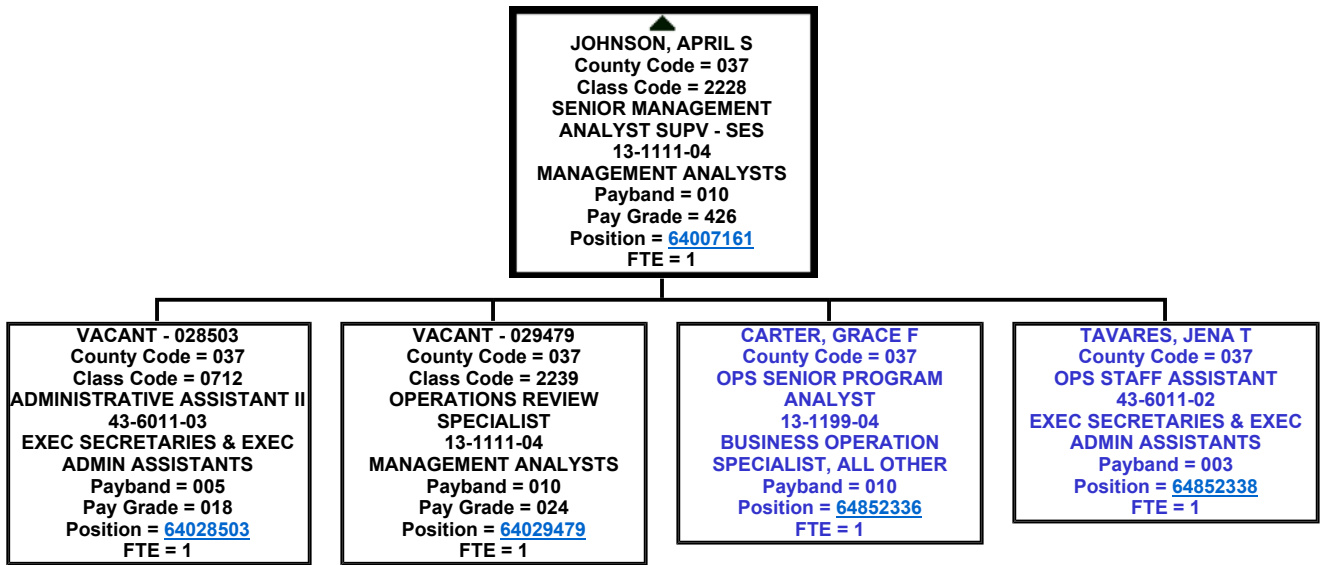


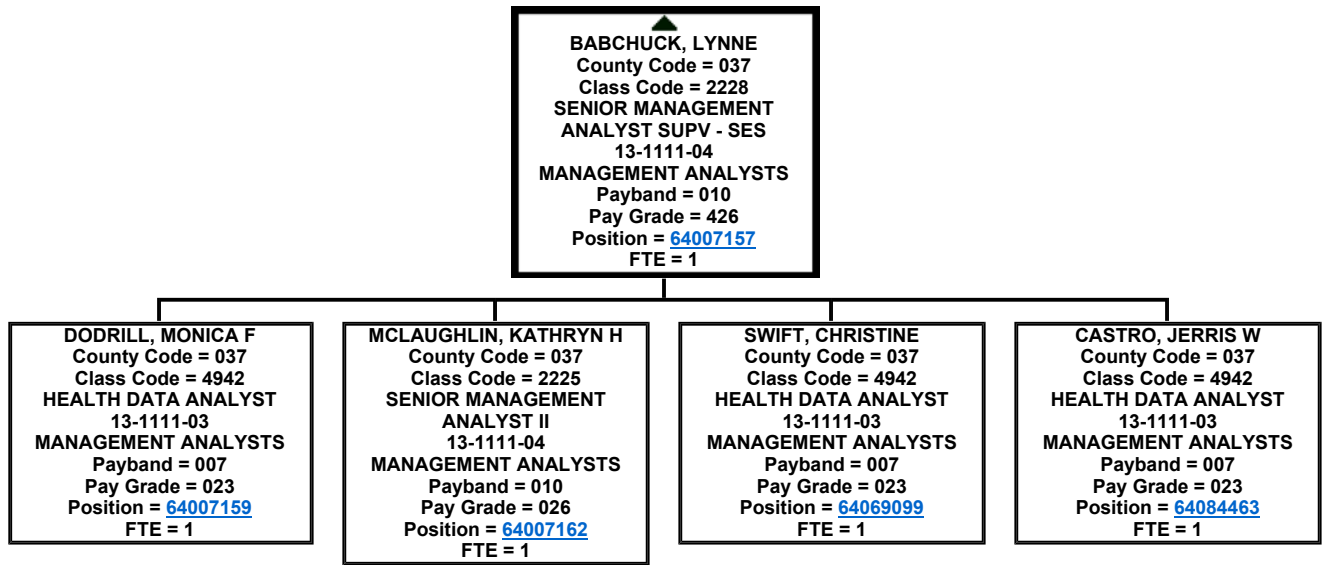


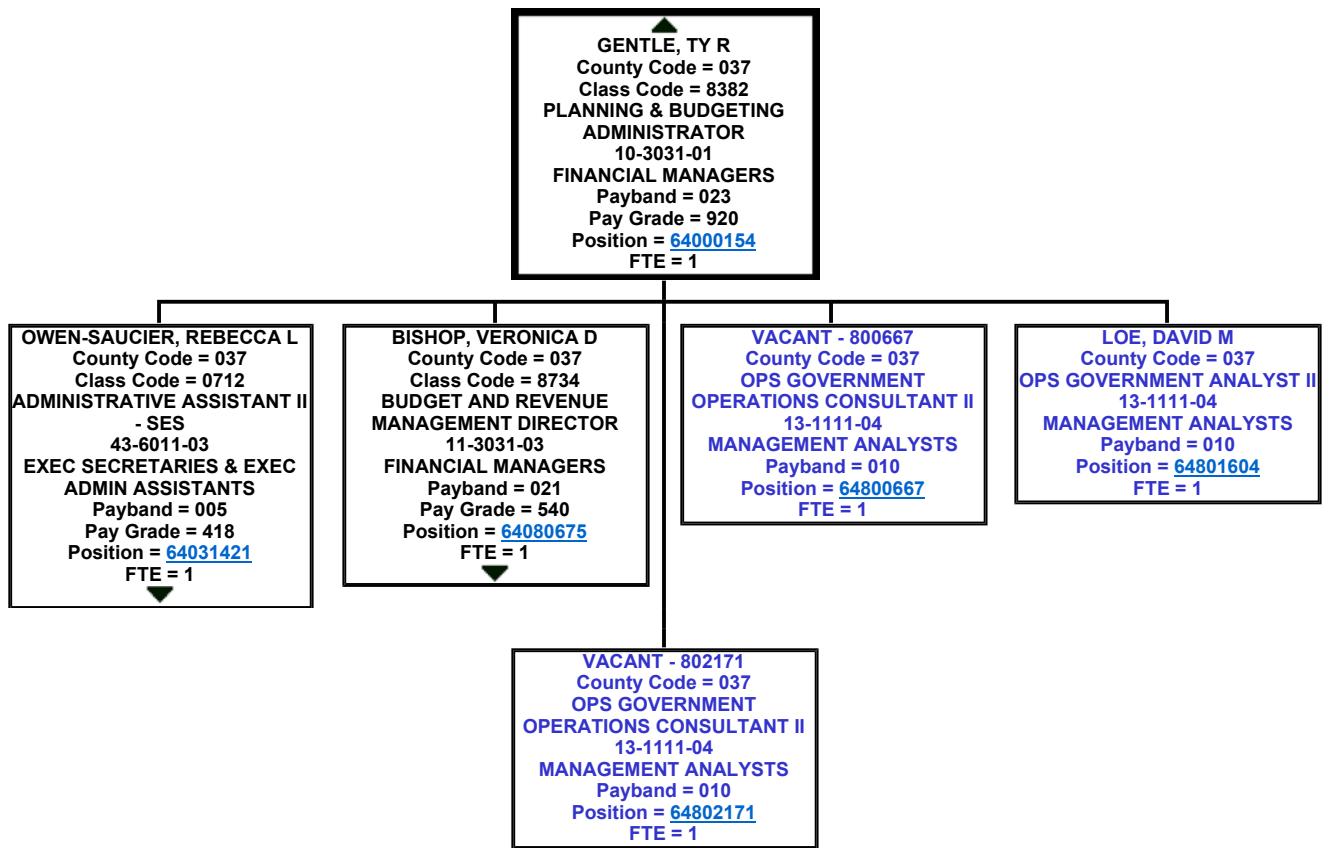


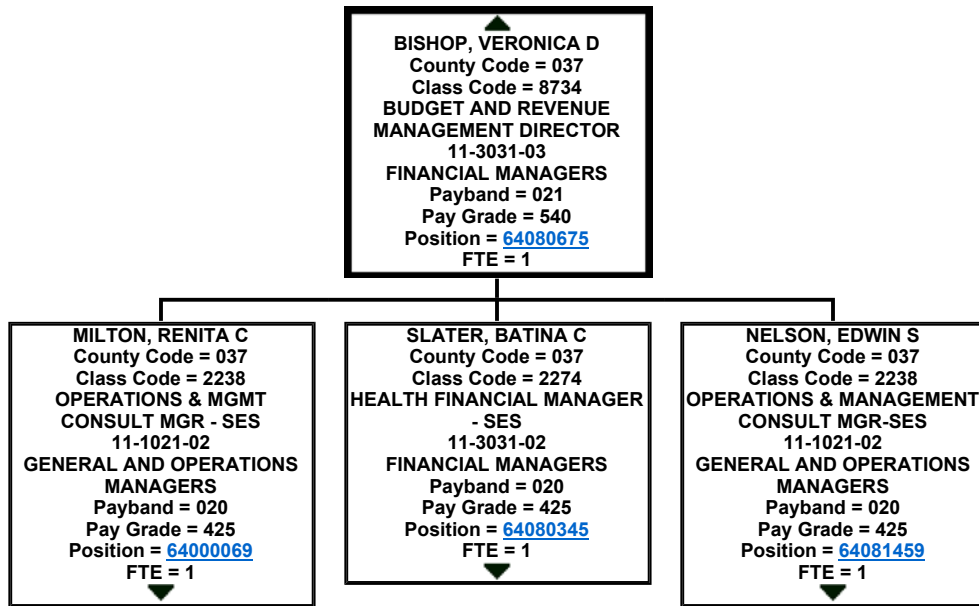


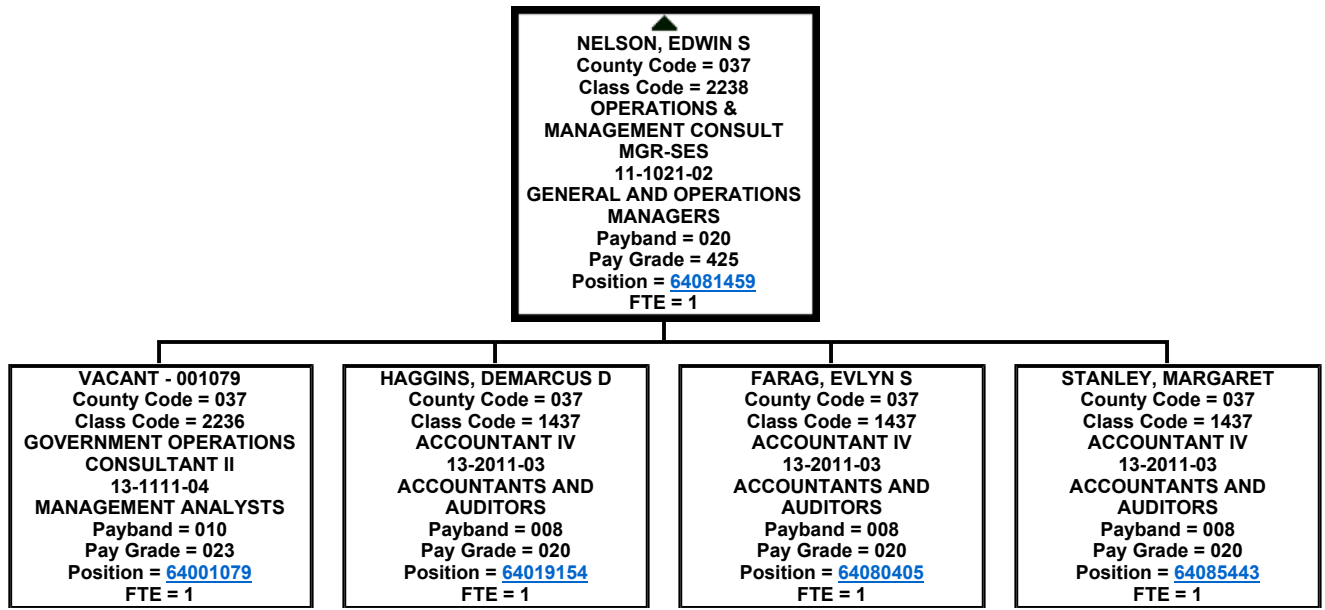


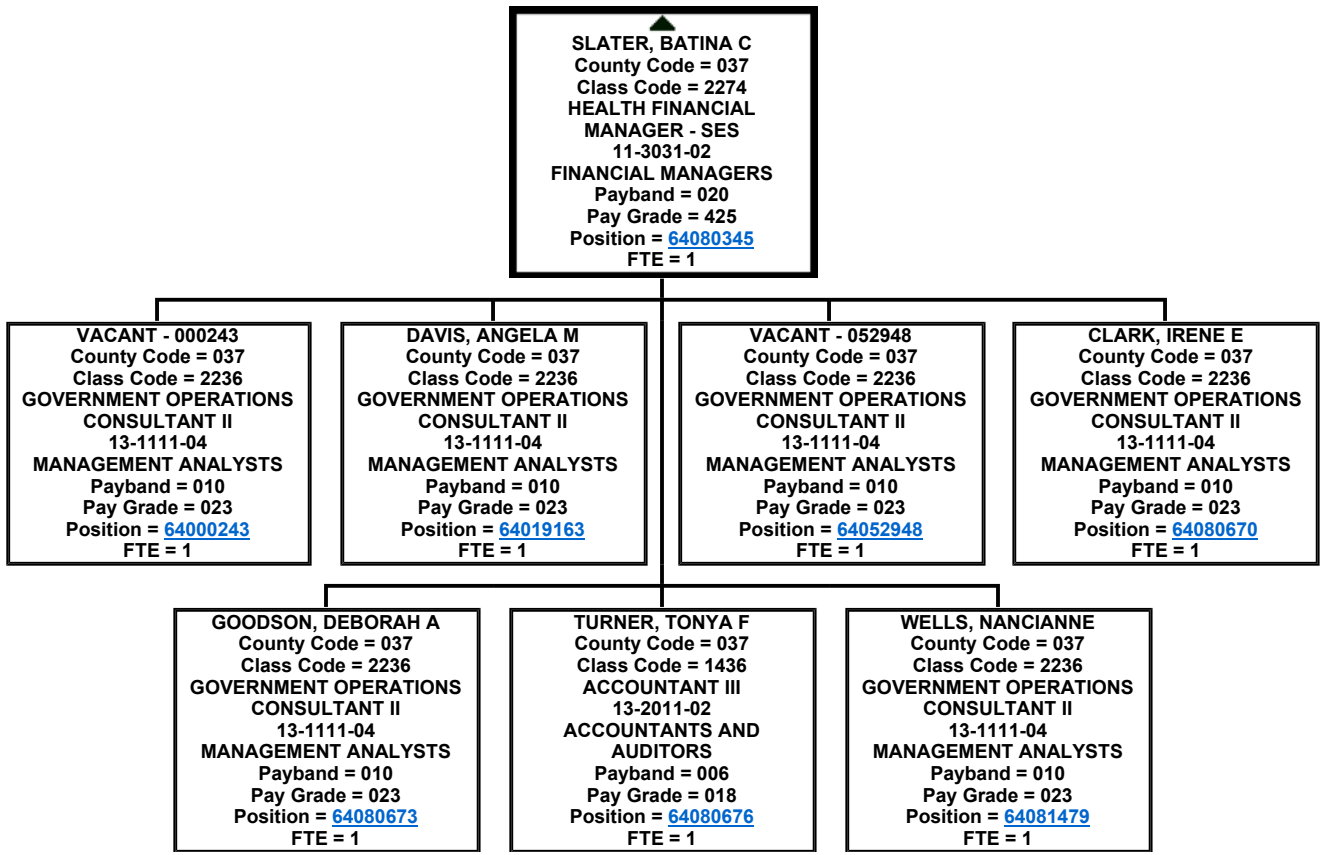






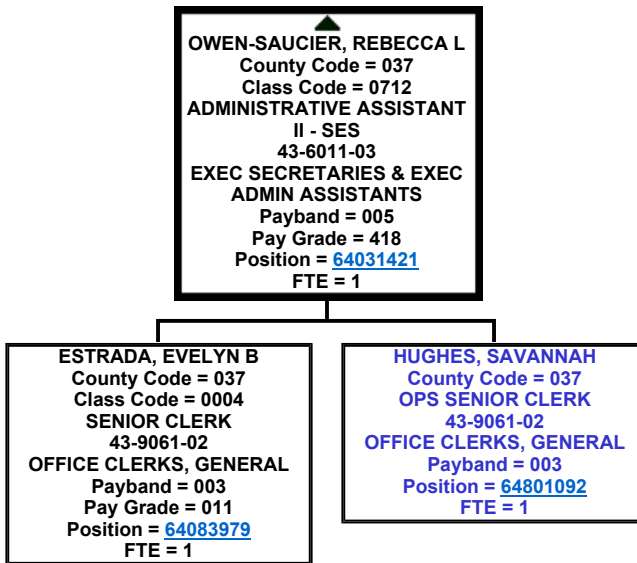






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MILTON, RENITA C
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64000069](#)
FTE = 1

VACANT - 085420
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
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Position = [64085420](#)
FTE = 1

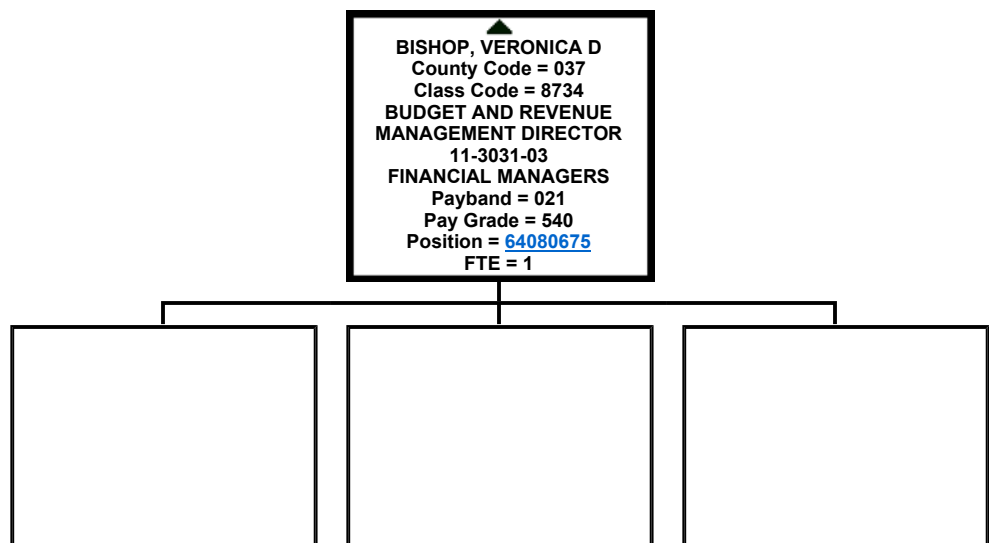
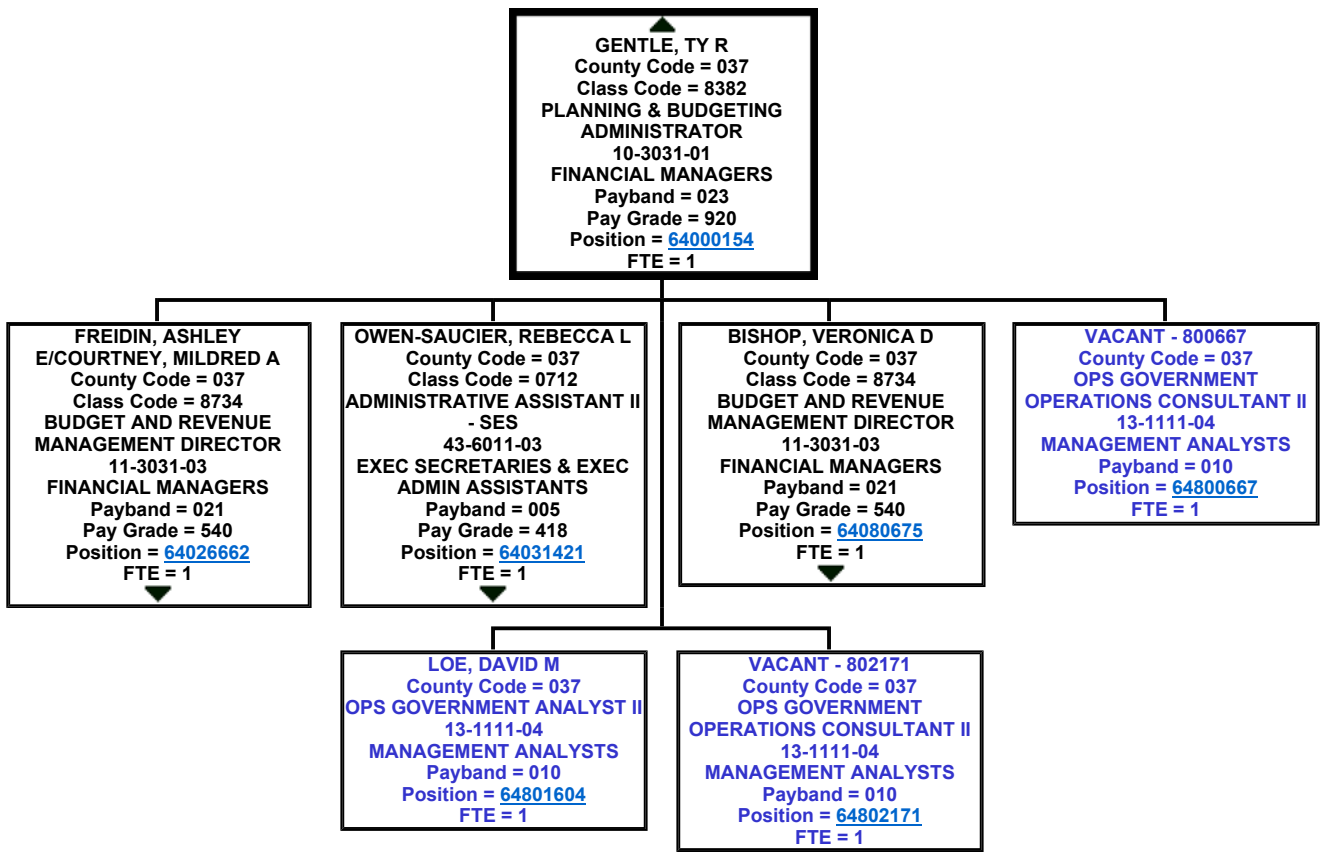


Florida Department of Health

Office of Budget and Revenue Management

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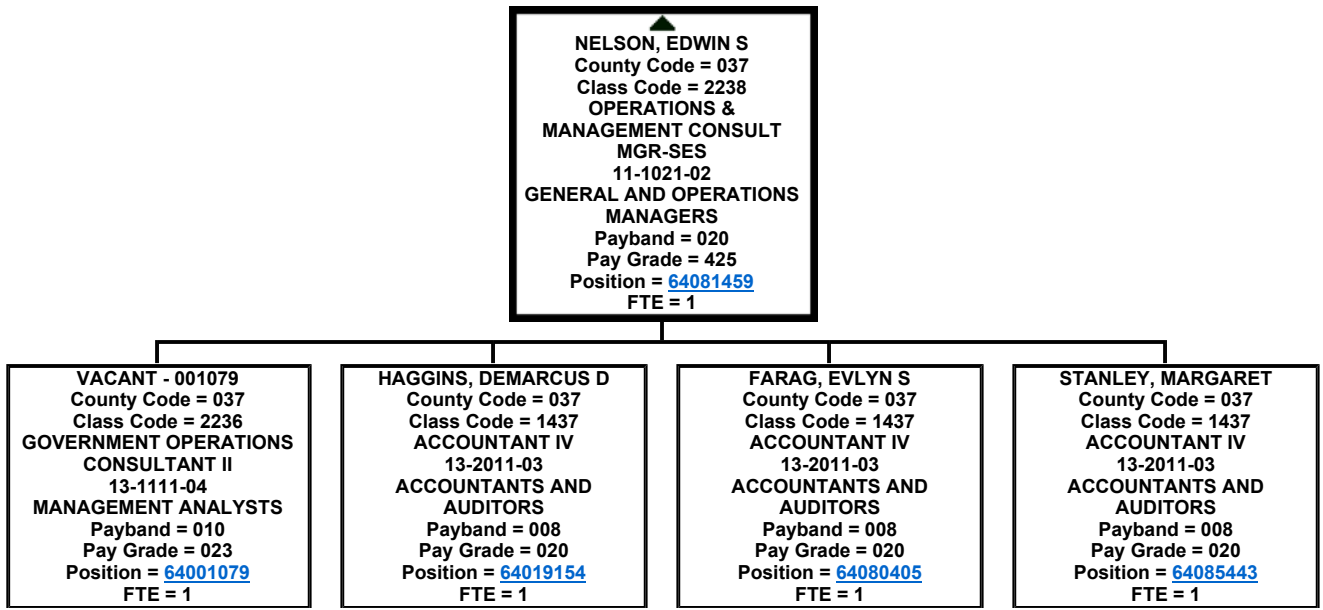
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

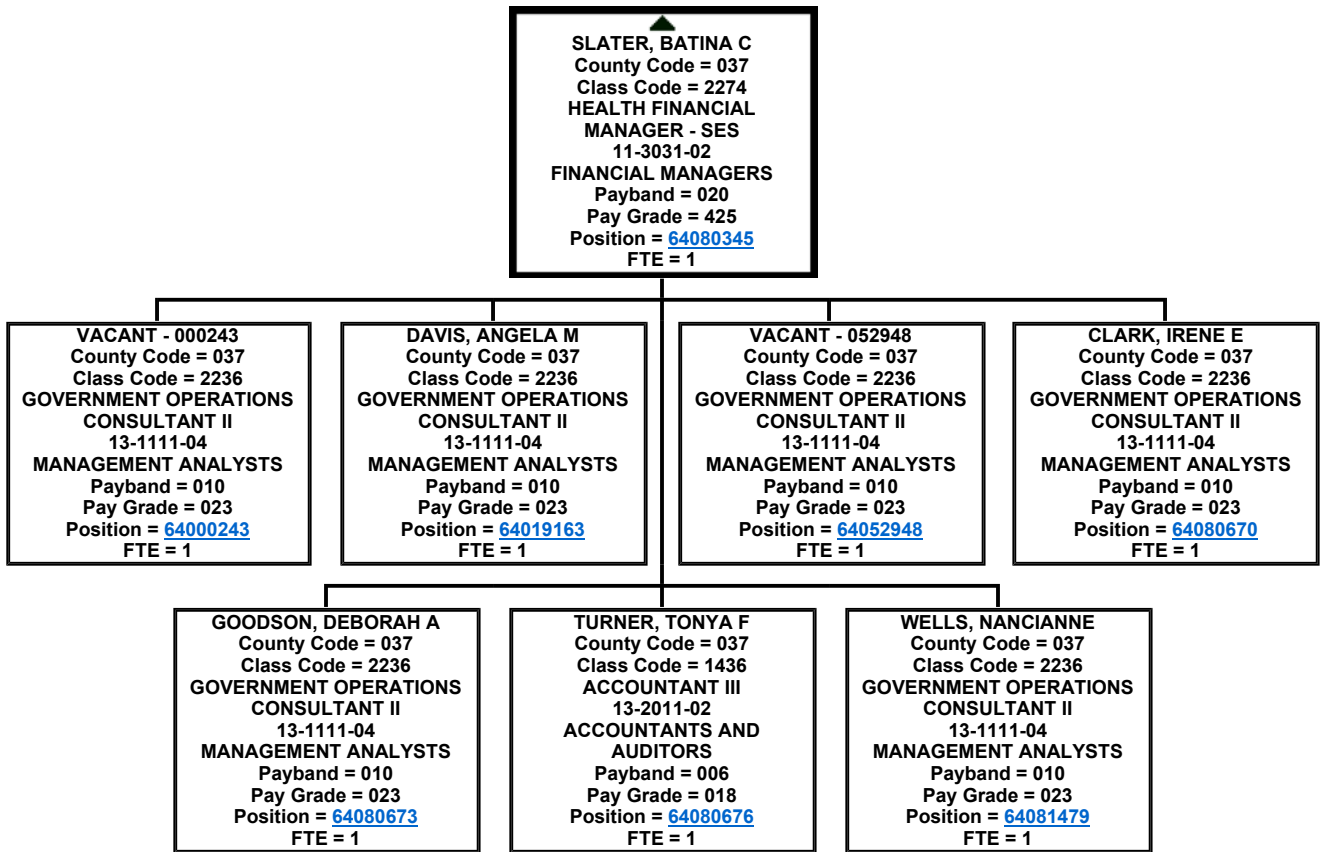


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Class Code = 2238
OPERATIONS & MGMT
CONSULT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64000069](#)
FTE = 1

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Class Code = 2274
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- SES
11-3031-02
FINANCIAL MANAGERS
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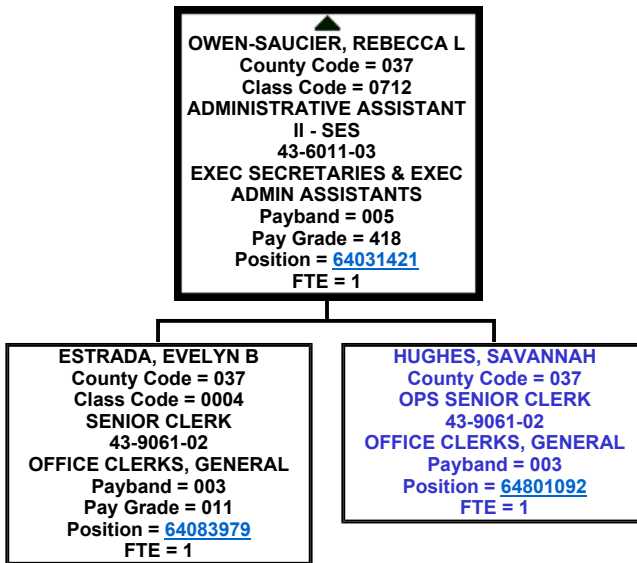
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Class Code = 2238
OPERATIONS & MANAGEMENT
CONSULT MGR-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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FTE = 1

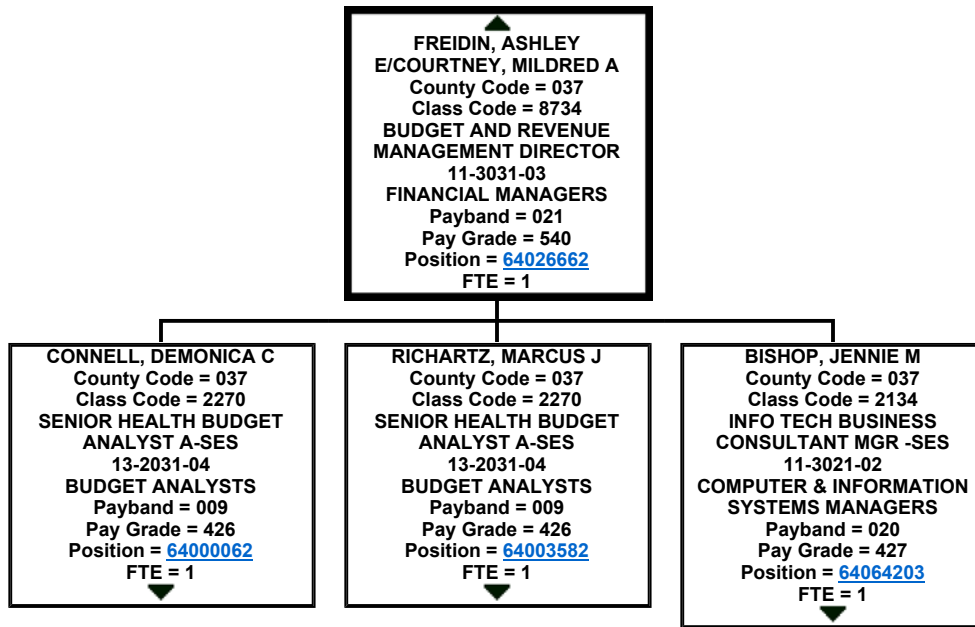


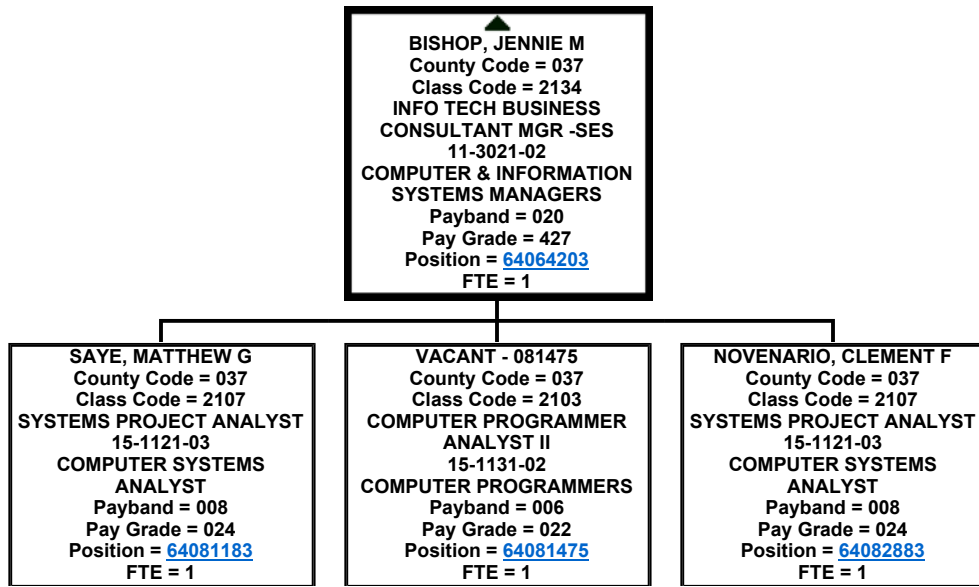


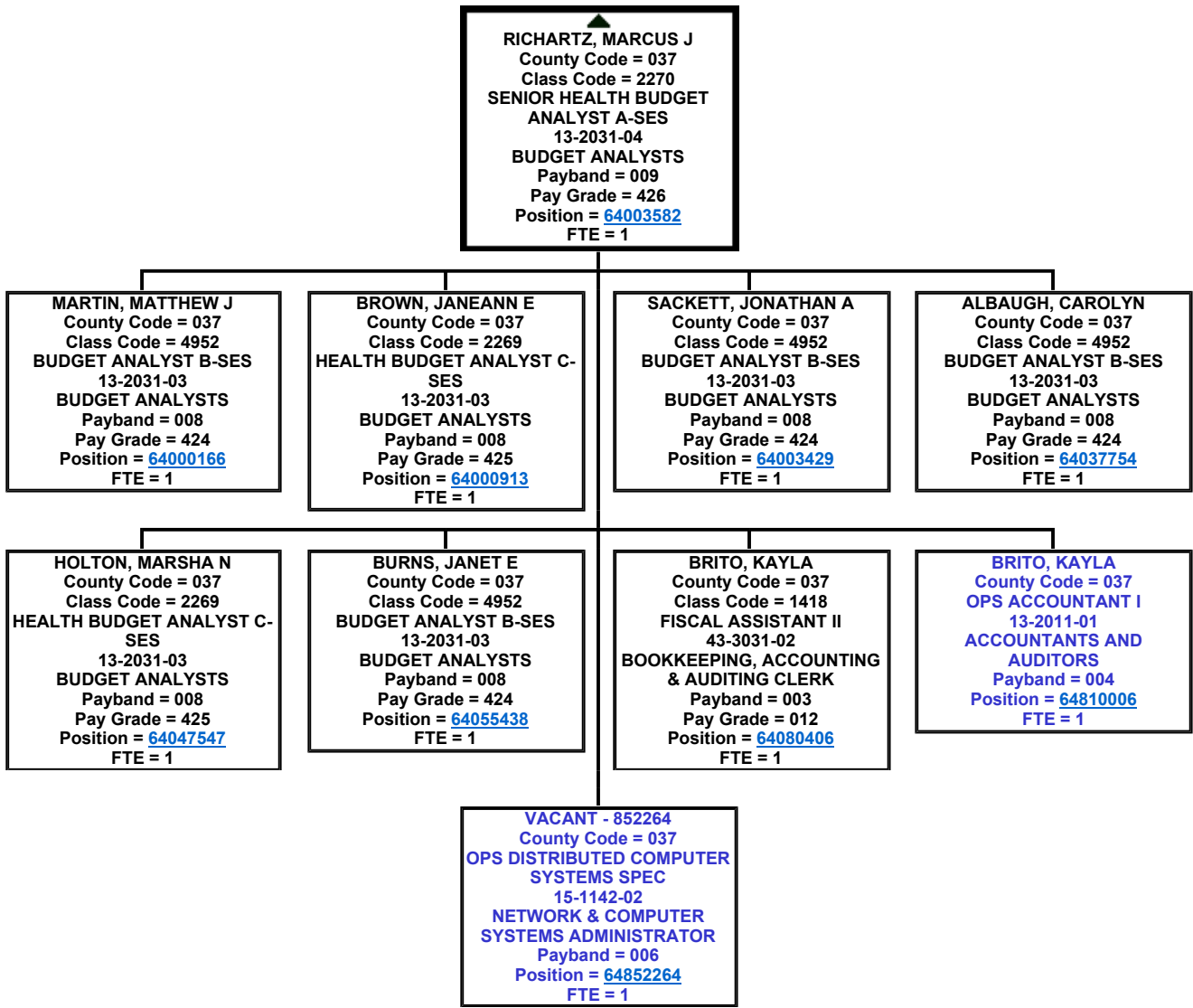
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OPERATIONS & MGMT
CONSULT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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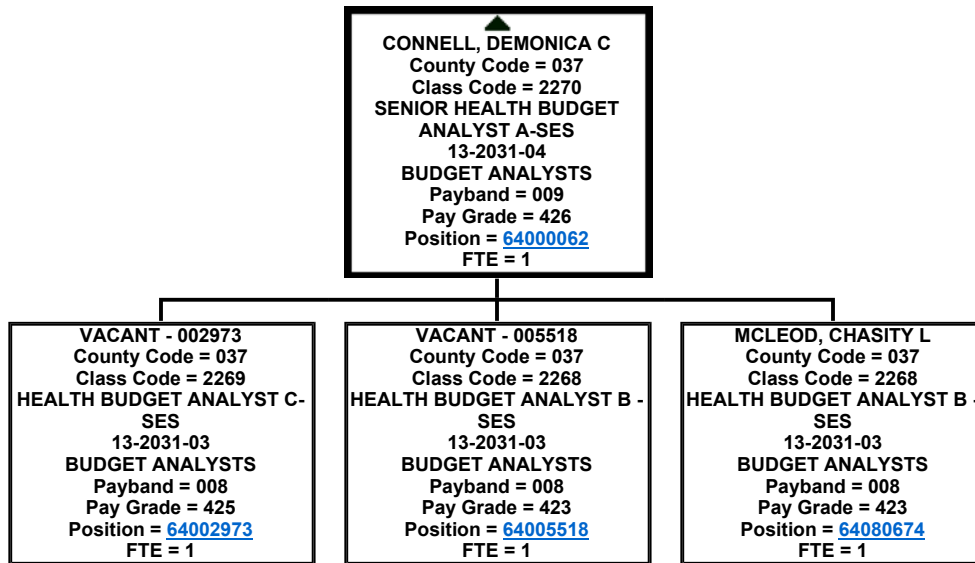
VACANT - 085420
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Class Code = 2236
GOVERNMENT OPERATIONS
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MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64085420](#)
FTE = 1









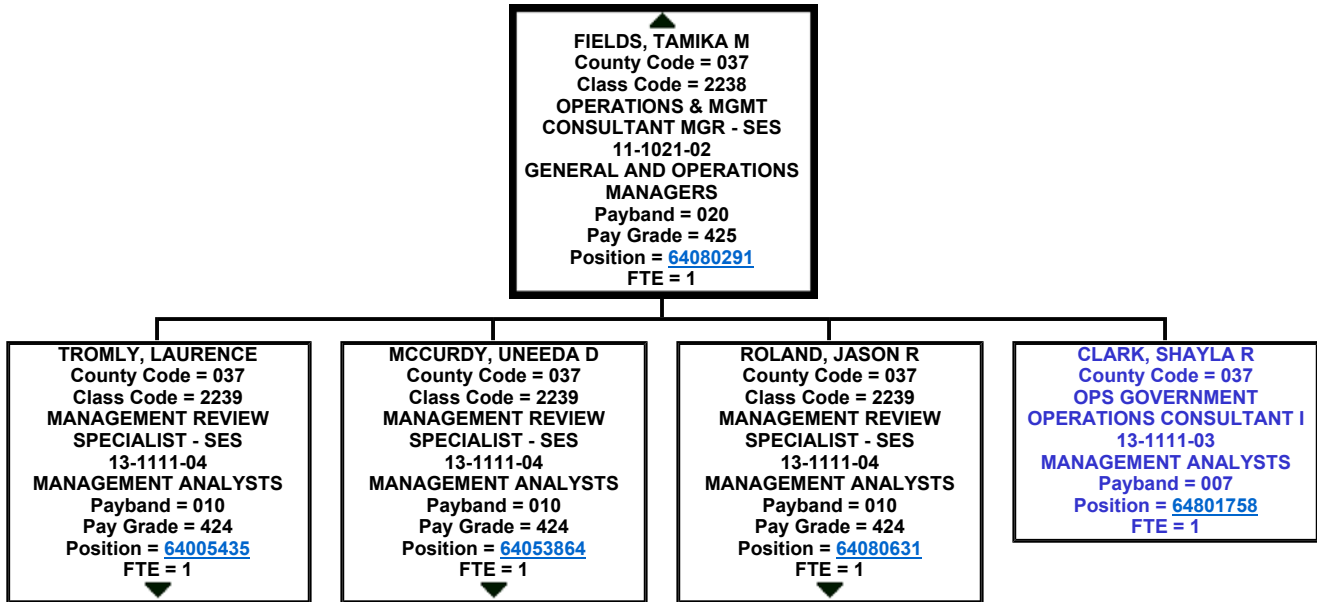


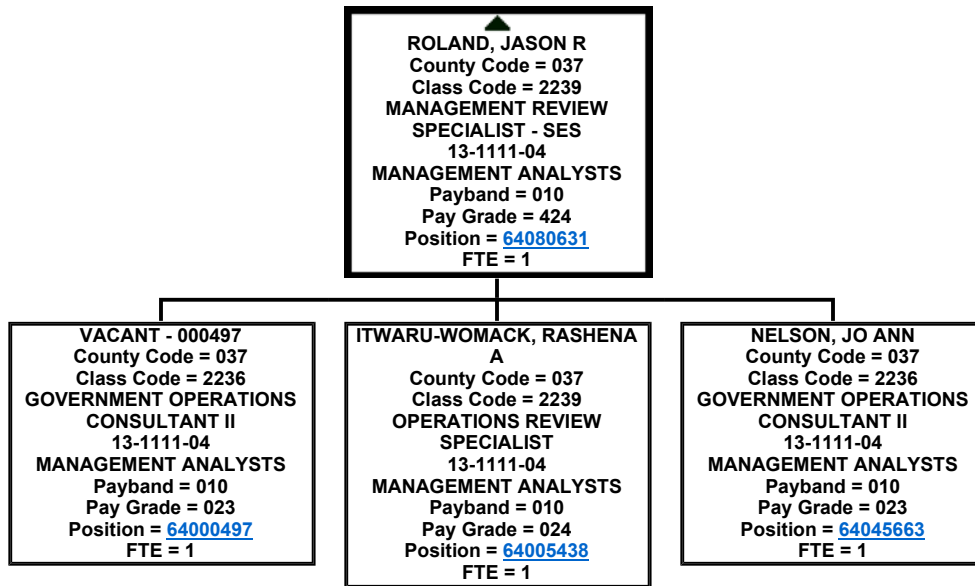
Florida Department of Health

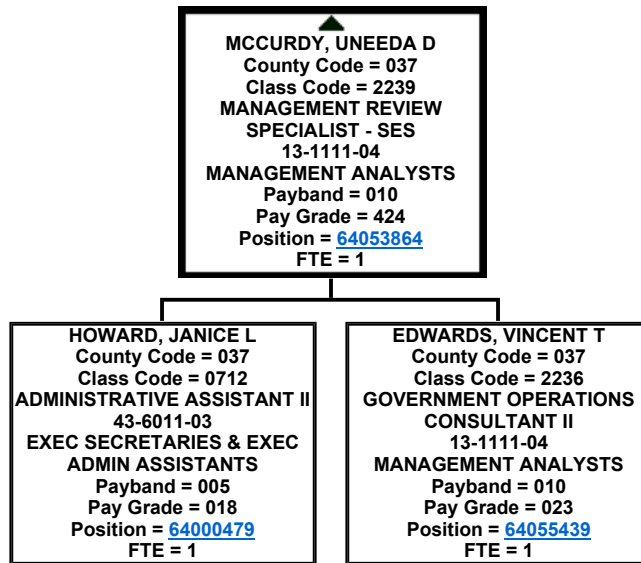
Office of Contracts

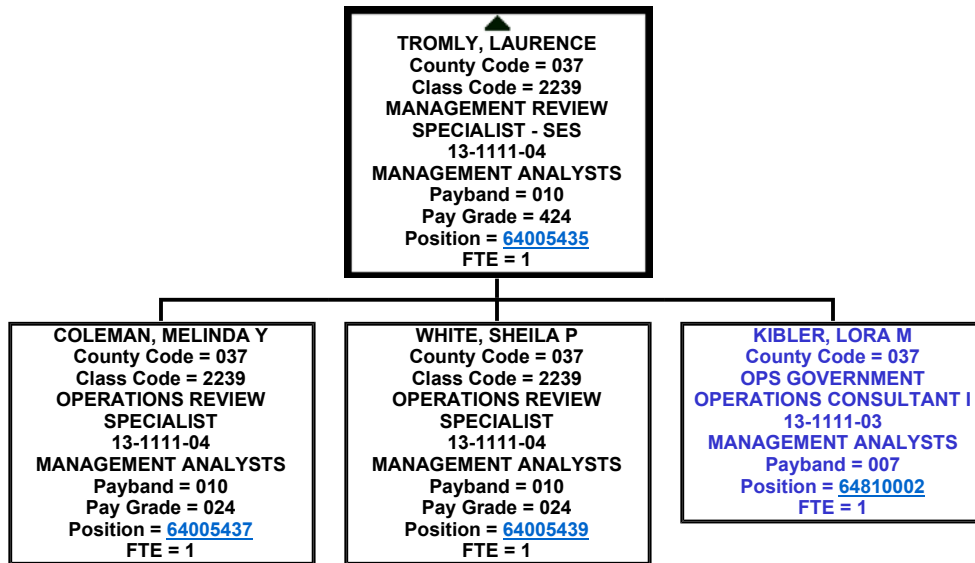
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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.









Florida Department of Health

Office of Information Technology

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

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VACANT - 069856
 County Code = 037
 Class Code = 9810
CHIEF INFORMATION OFFICER - HLTH
 10-3021-01
COMPUTER & INFORMATION SYSTEMS MANAGERS
 Payband = 023
 Pay Grade = 940
 Position = [64069856](#)
 FTE = 1

▼
CHAFIN, PAUL F
 County Code = 037
 Class Code = 9328
CHIEF OF GENERAL OPERATIONS
 11-1021-03
GENERAL AND OPERATIONS MANAGERS
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 FTE = 1

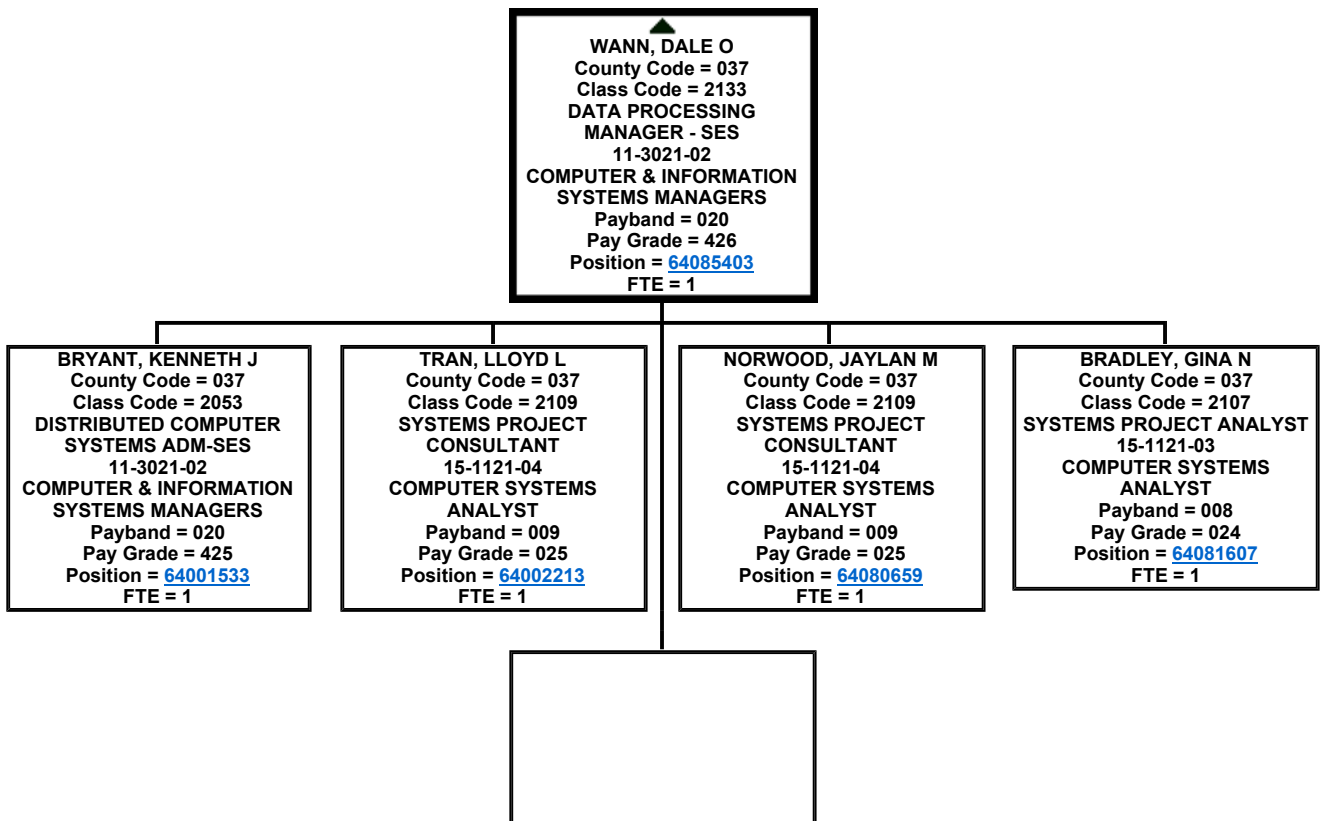
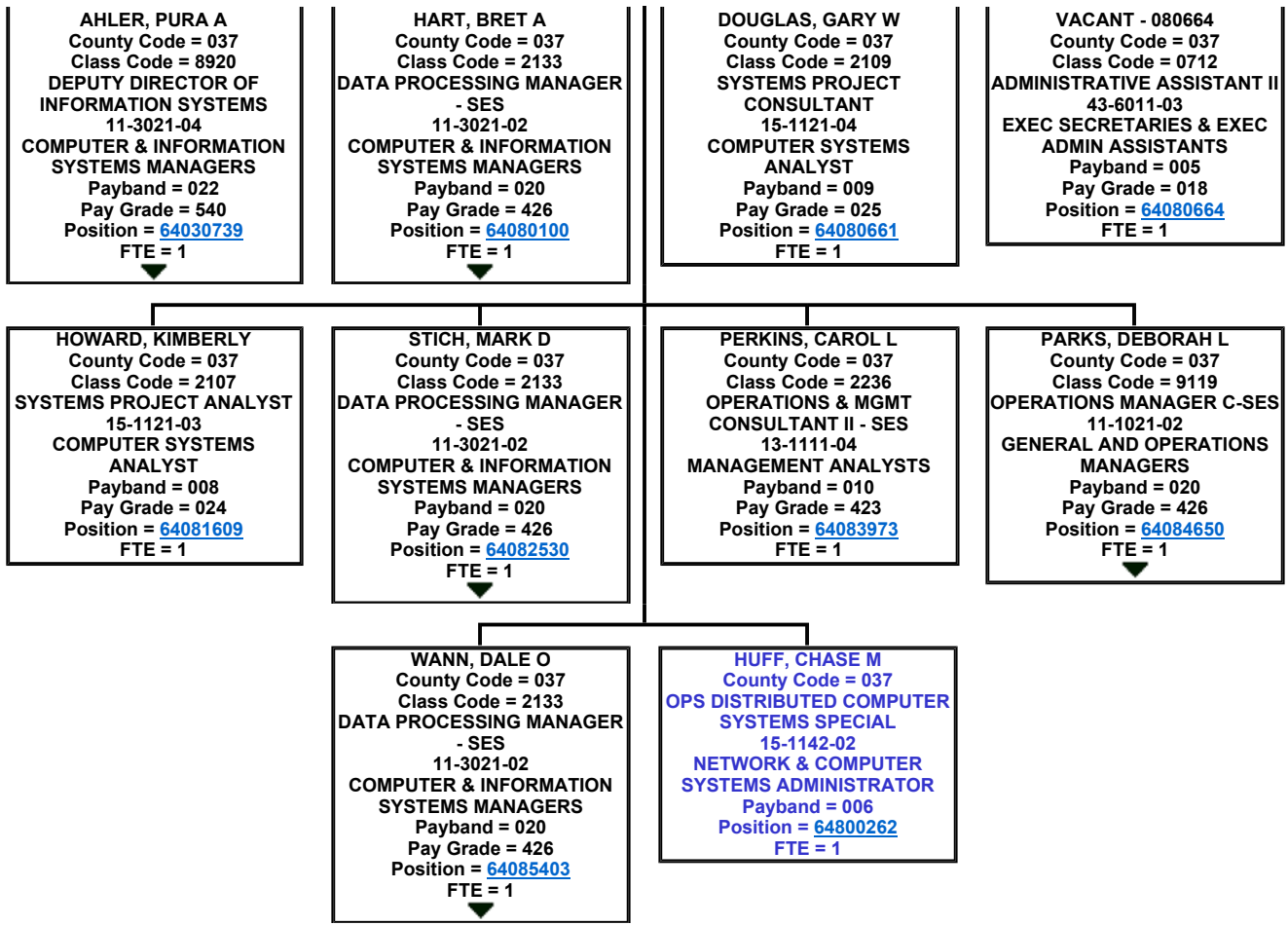
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 County Code = 037
 Class Code = 9328
CHIEF OF GENERAL OPERATIONS
 11-1021-03
GENERAL AND OPERATIONS MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64017966](#)
 FTE = 1

▼
HOLLINGSWORTH, DENNIS E
 County Code = 037
 Class Code = 9325
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 11-9111-03
MEDICAL AND HEALTH SERVICES MANAGERS
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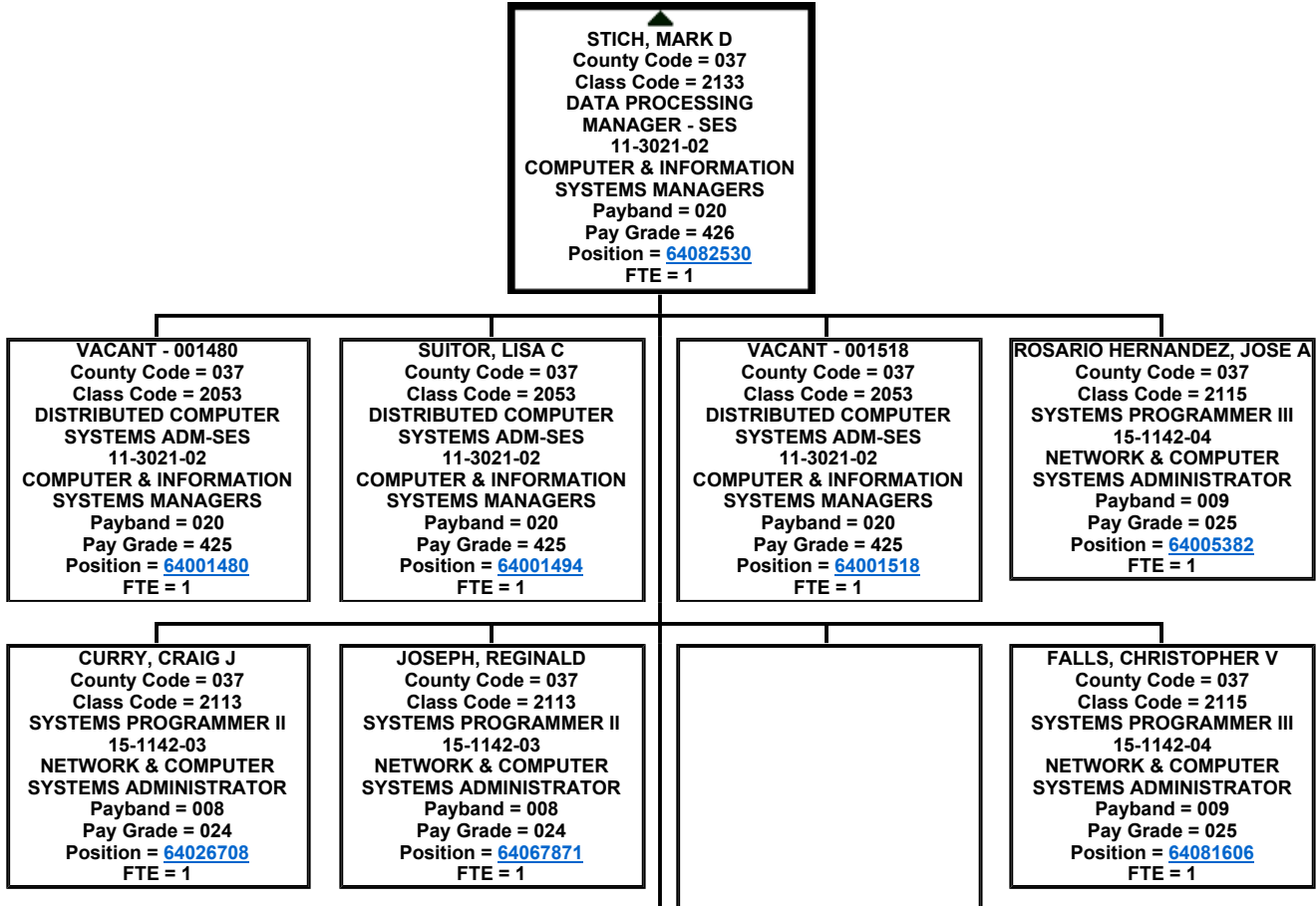
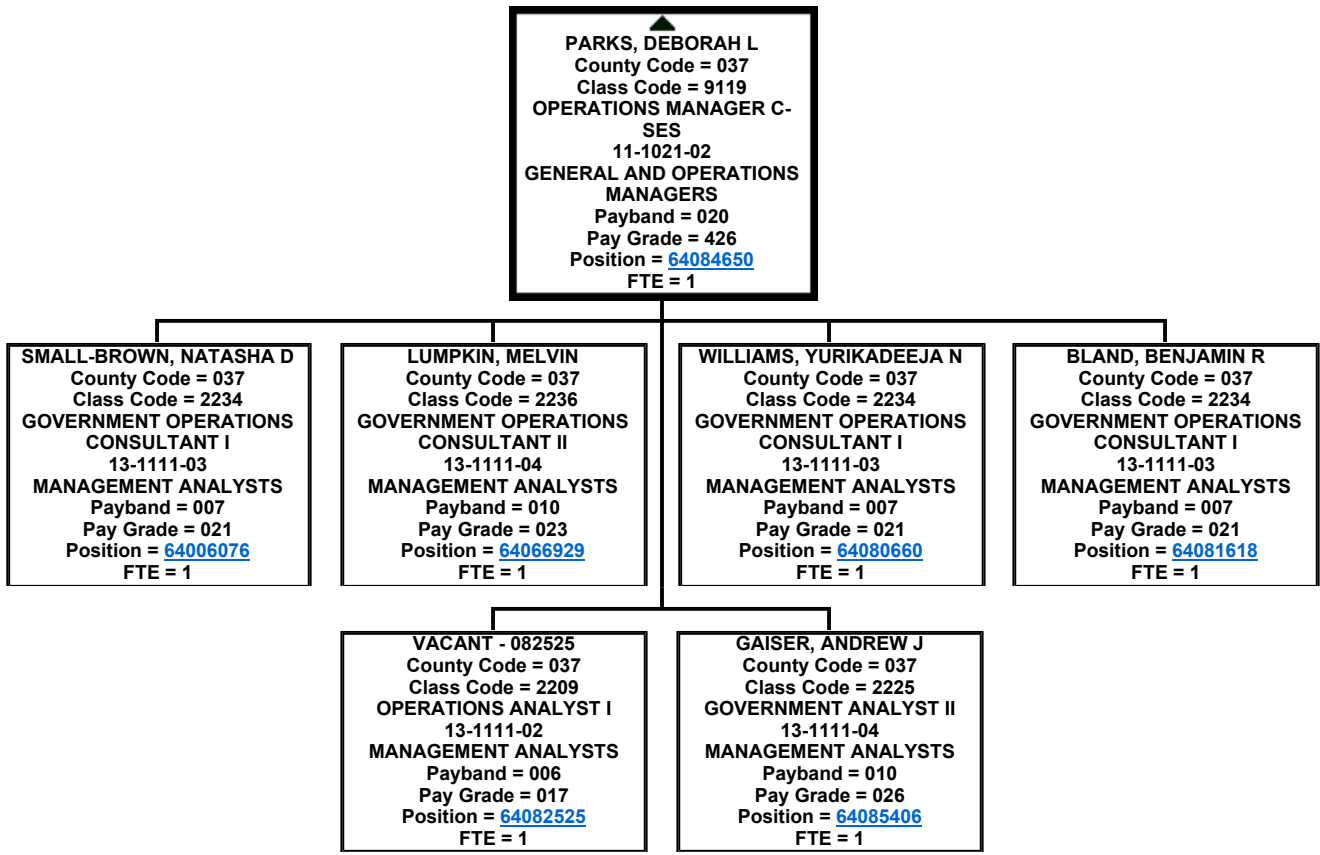
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OPERATIONS & MGMT CONSULTANT MGR - SES
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GENERAL AND OPERATIONS MANAGERS
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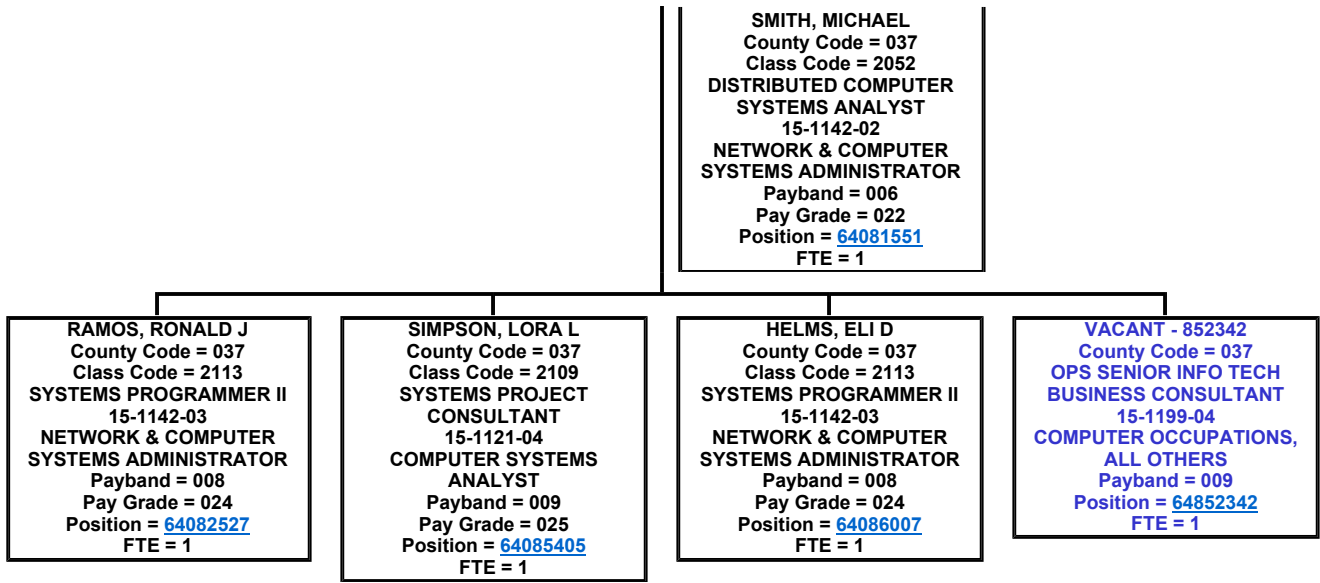
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DISTRIBUTED COMPUTER SYSTEMS ADM-SES
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COMPUTER & INFORMATION SYSTEMS MANAGERS
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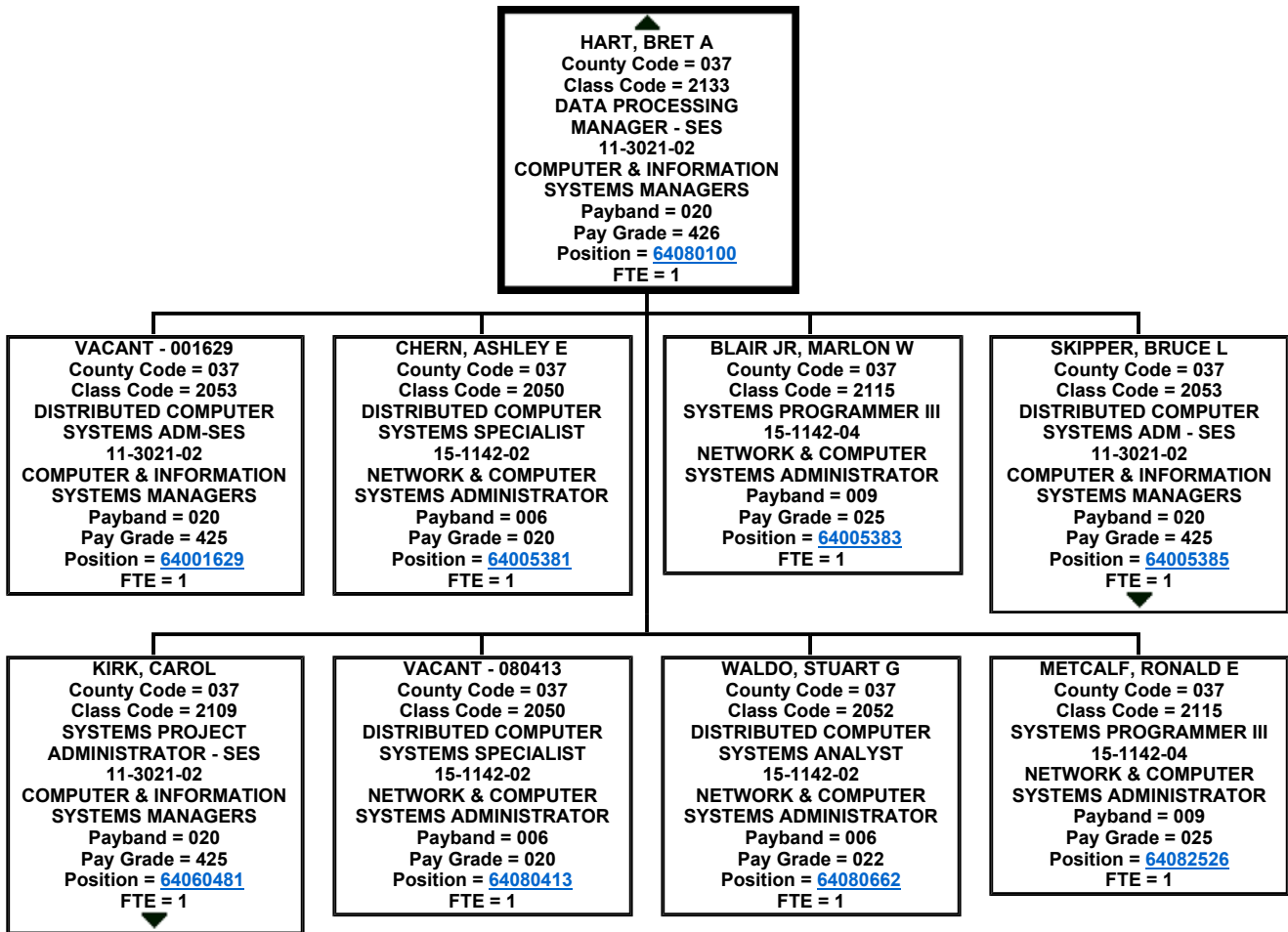
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ARTIS, GREGORY
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DATA PROCESSING MANAGER - SES
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COMPUTER & INFORMATION SYSTEMS MANAGERS
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 FTE = 1

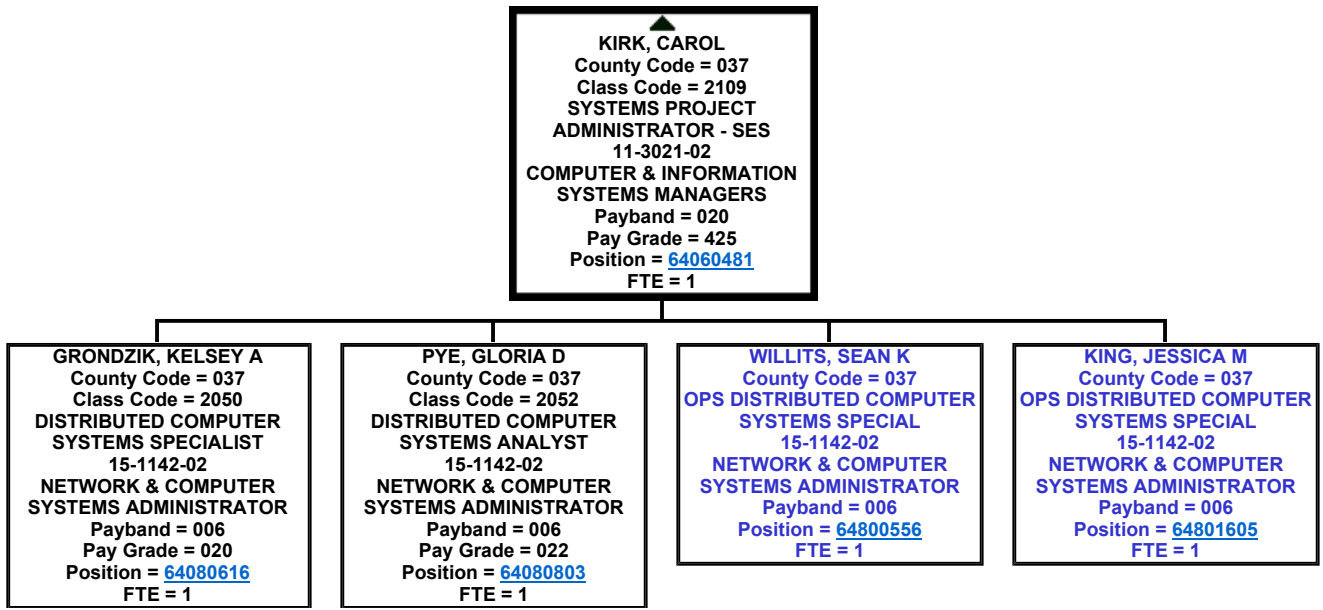


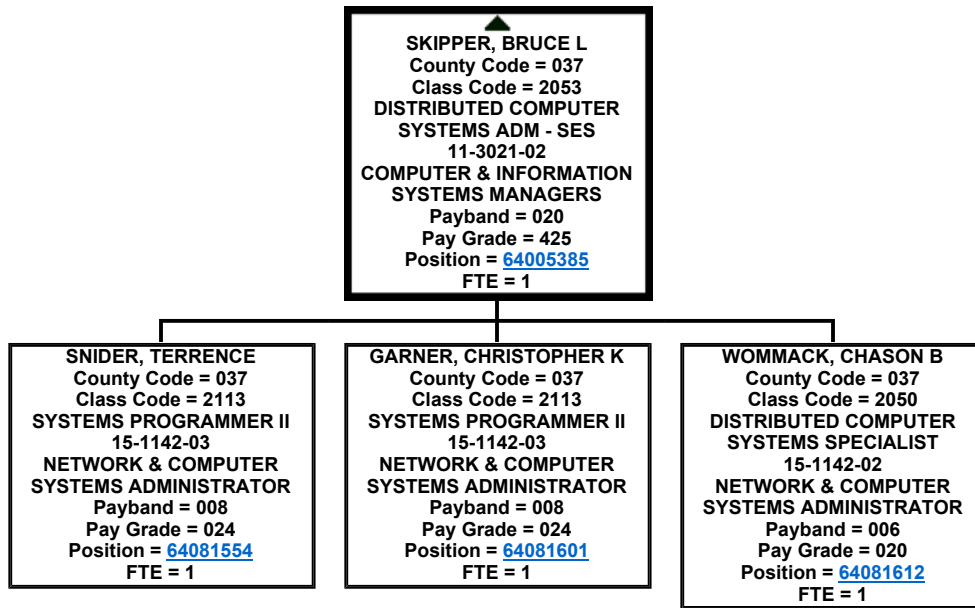
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Class Code = 2107
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15-1121-03
COMPUTER SYSTEMS
ANALYST
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Pay Grade = 024
Position = [64082629](#)
FTE = 1

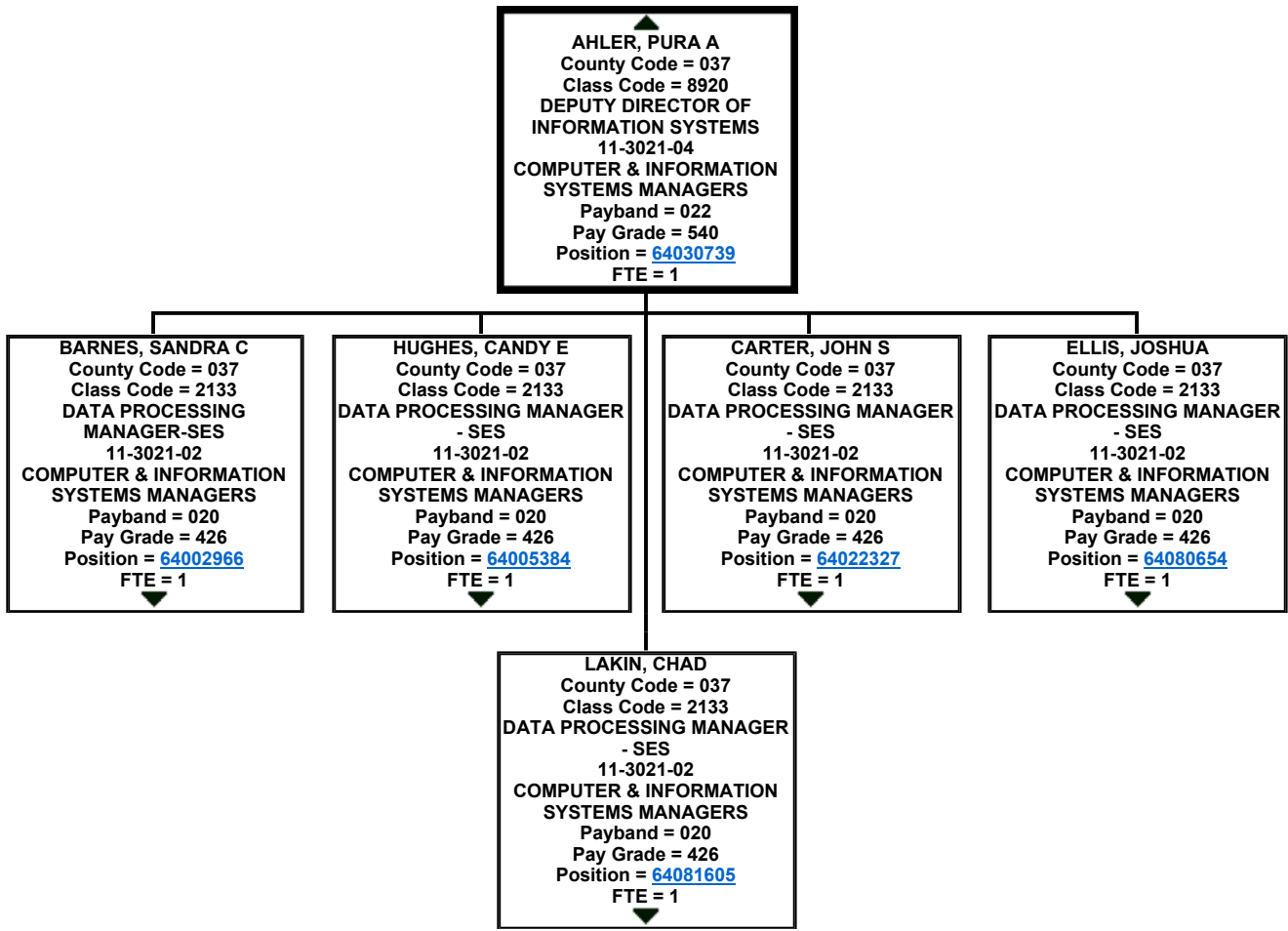


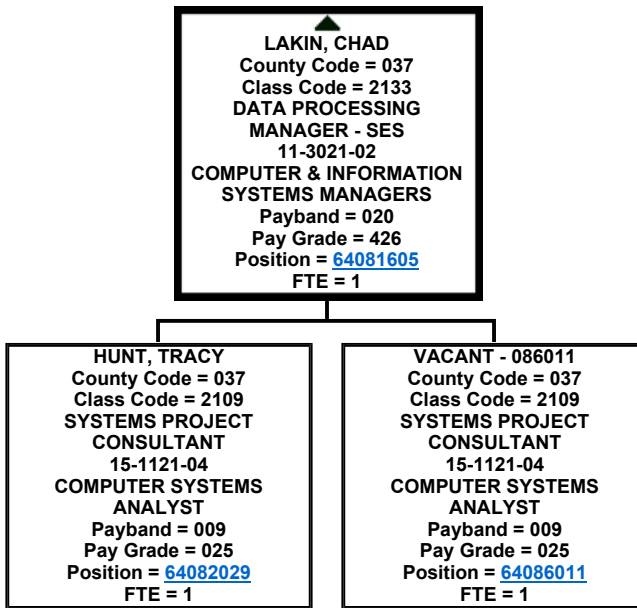


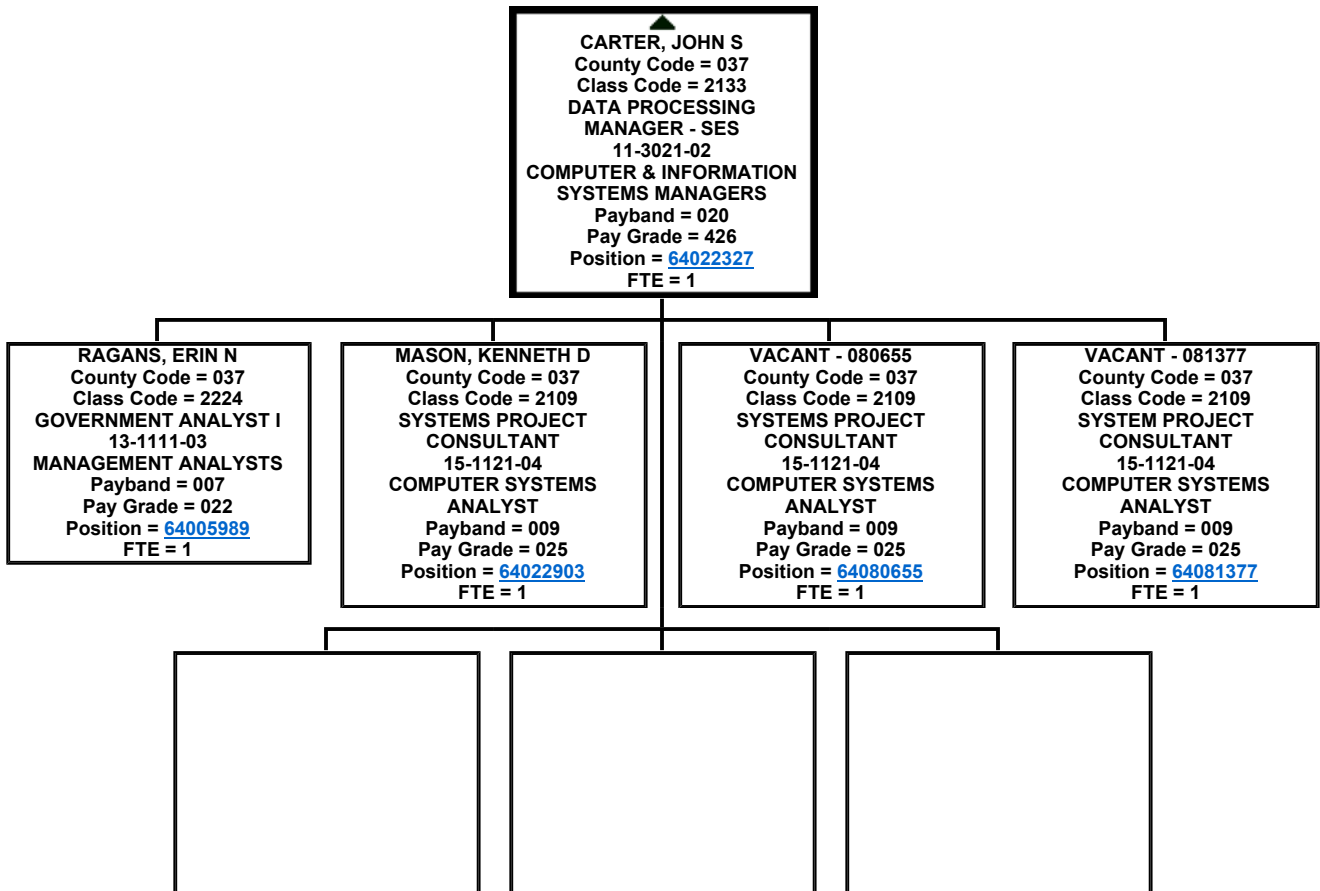
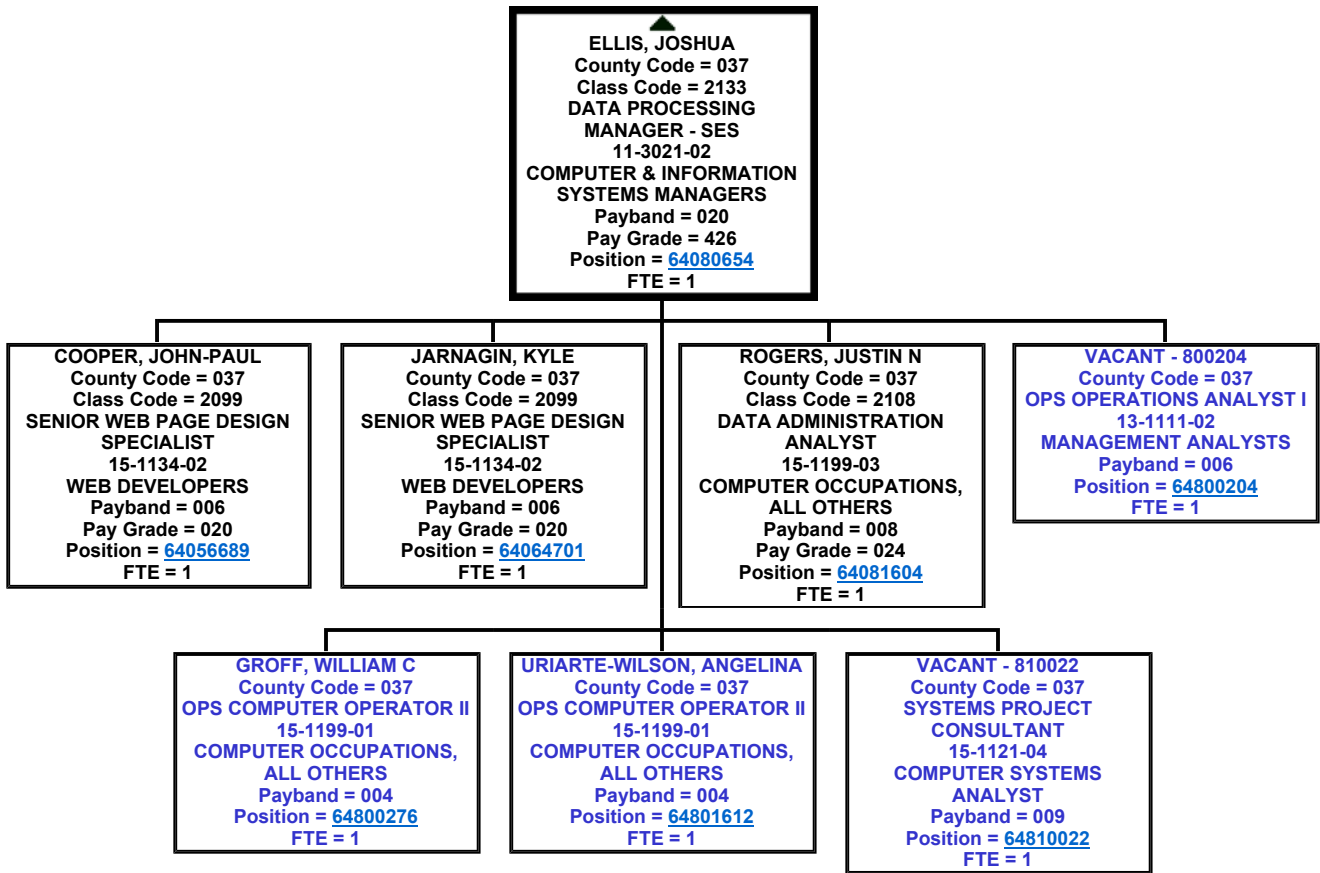








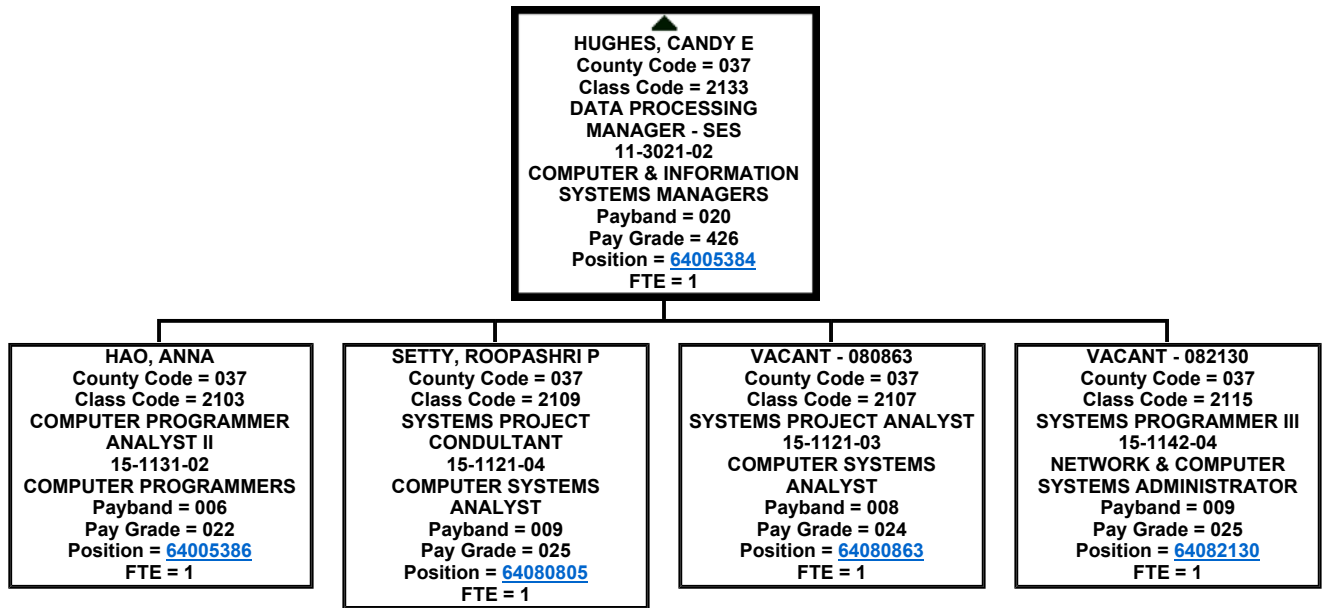


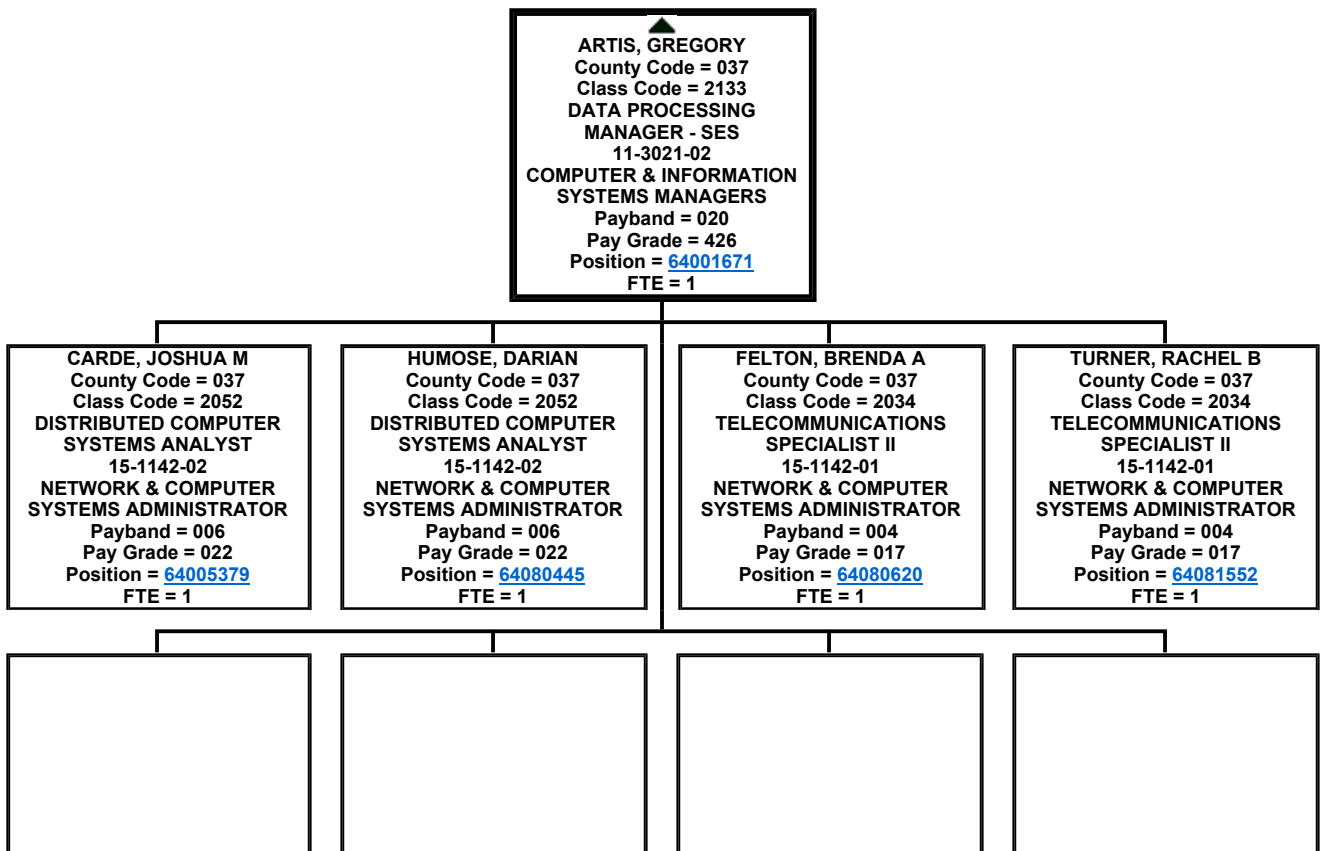
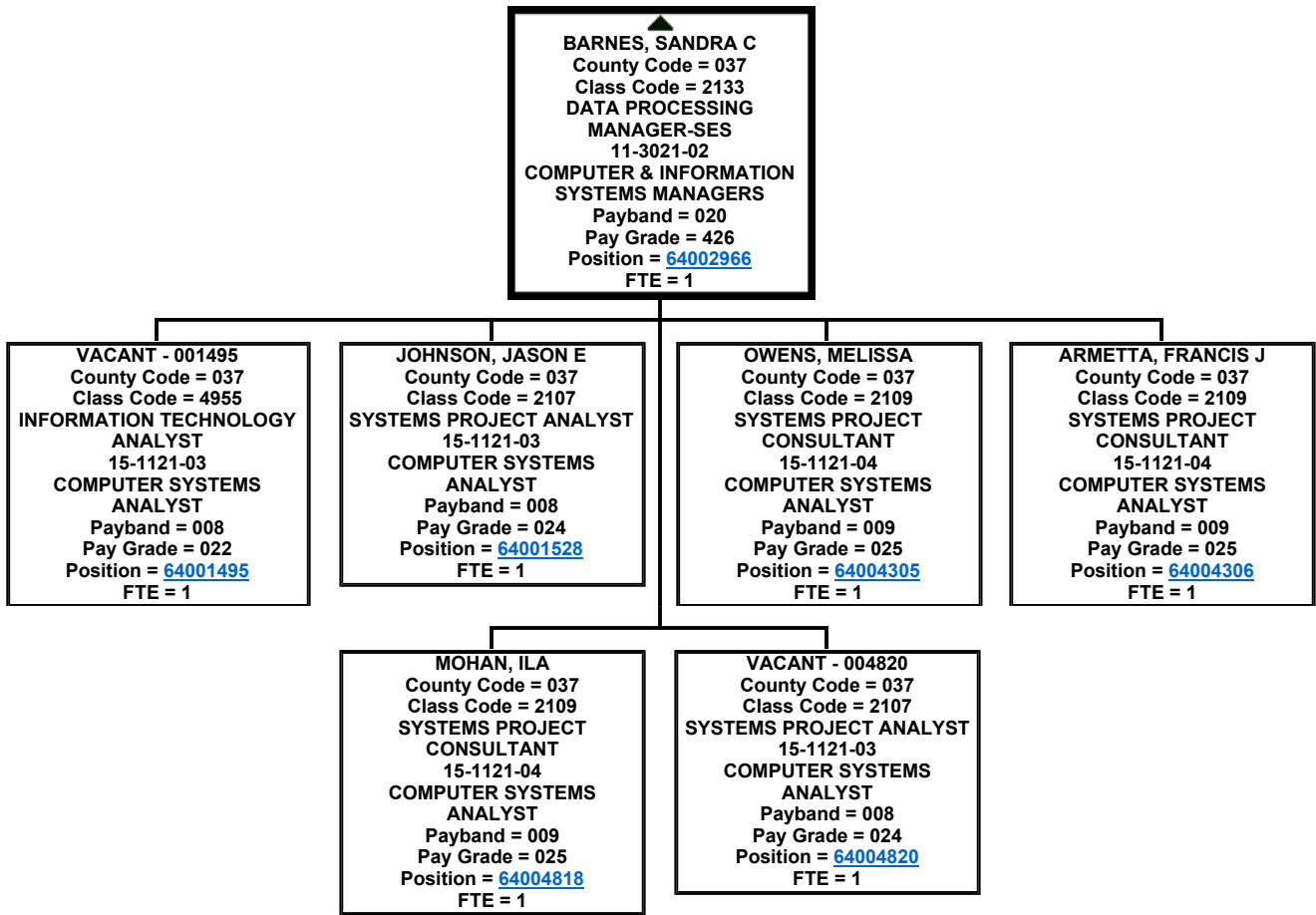


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Class Code = 2109
SYSTEM PROJECT
CONSULTANT
15-1121-04
COMPUTER SYSTEMS
ANALYST
Payband = 009
Pay Grade = 025
Position = [64081608](#)
FTE = 1

KELLER, DAVID N
County Code = 037
Class Code = 2109
SYSTEMS PROJECT
CONSULTANT
15-1121-04
COMPUTER SYSTEMS
ANALYST
Payband = 009
Pay Grade = 025
Position = [64082028](#)
FTE = 1

BEERELLY, HIMA B
County Code = 037
Class Code = 2107
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COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64082768](#)
FTE = 1



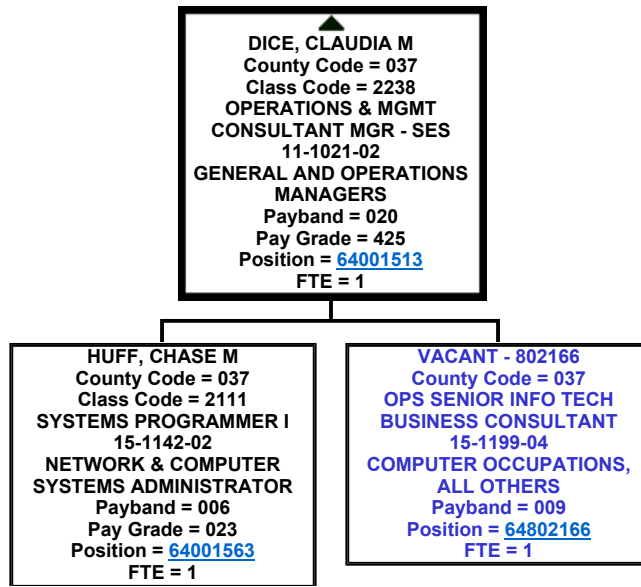


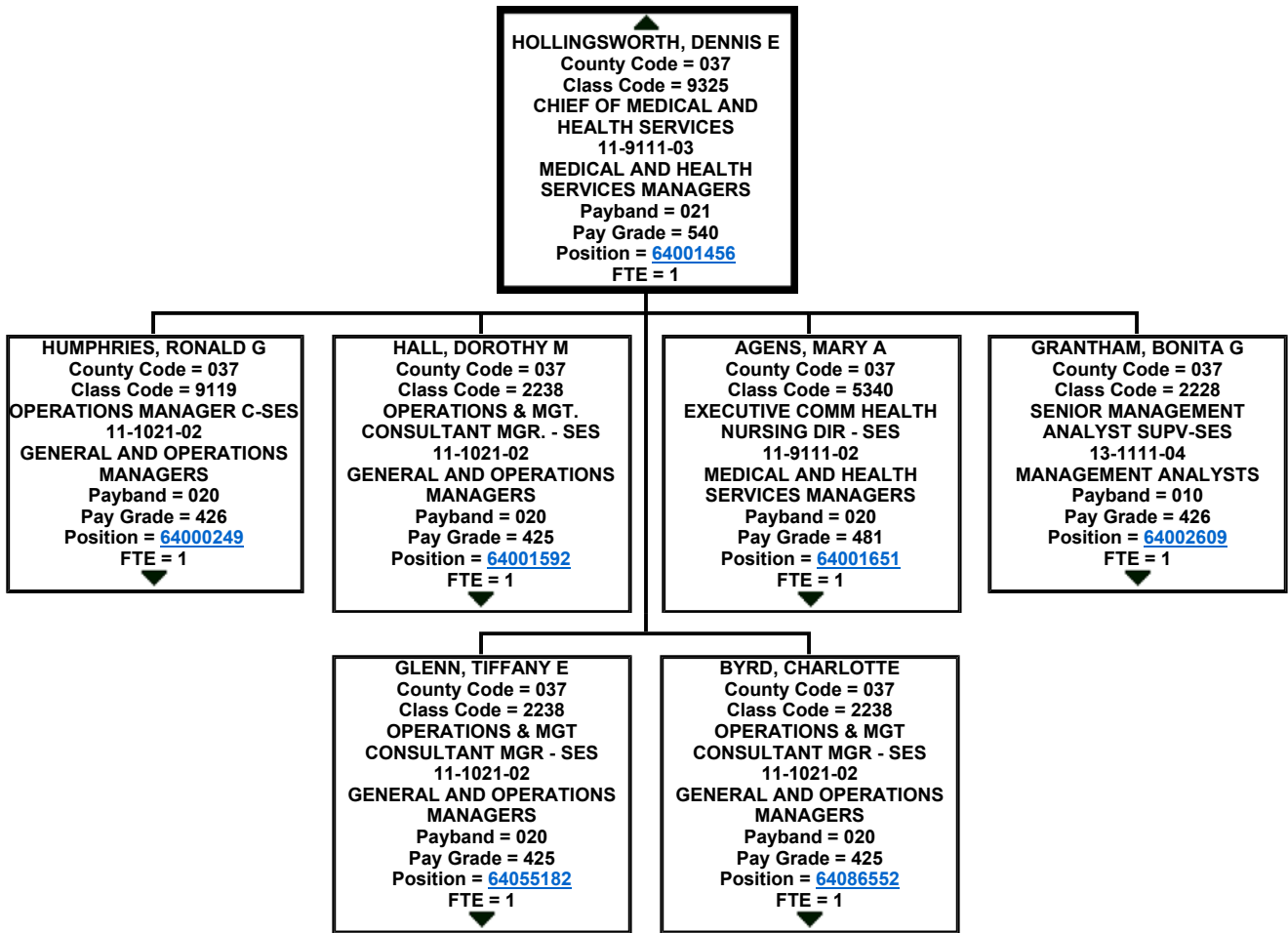
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County Code = 037
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SYSTEMS SPECIAL
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DATABASE ADMINISTRATORS
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FTE = 1

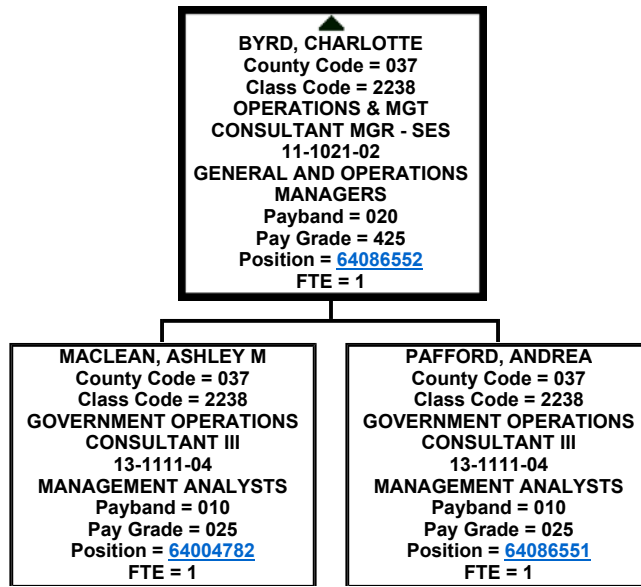
SMART, ALEX J
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64801939](#)
FTE = 1

MAGEE, KRISTINA M
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64801940](#)
FTE = 1

VACANT - 810017
County Code = 037
OPS DISTRIBUTED COMPUTER
SYSTEMS SPEC.
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
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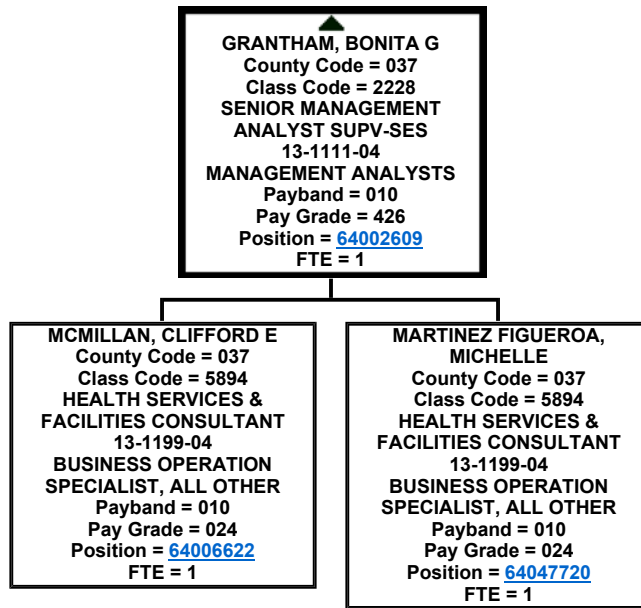


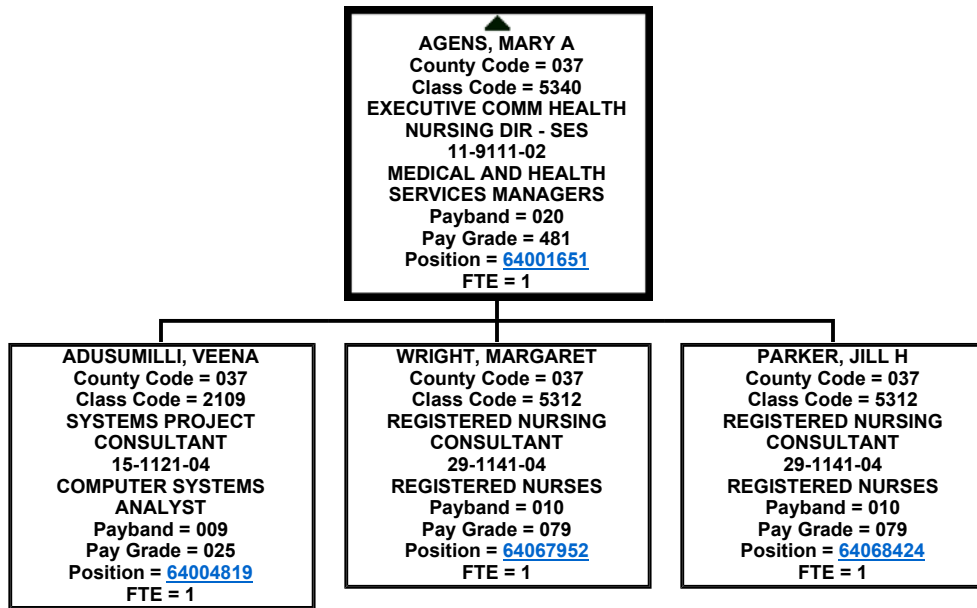


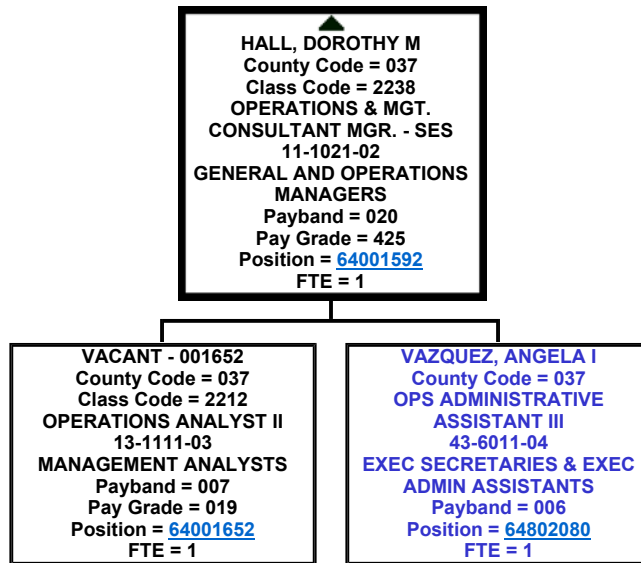
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GLENN, TIFFANY E
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OPERATIONS & MGT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64055182](#)
FTE = 1

SCAGGS-GOMEZ, VICKIE A
County Code = 037
Class Code = 5894
HEALTH SERVICES &
FACILITIES CONSULTANT
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Pay Grade = 024
Position = [64002608](#)
FTE = 1

HOUSTON, PAMELA R
County Code = 037
Class Code = 5894
HEALTH SERVICES &
FACILITIES CONSULTANT
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Pay Grade = 024
Position = [64080062](#)
FTE = 1







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HUMPHRIES, RONALD G
County Code = 037
Class Code = 9119
OPERATIONS MANAGER C-SES
11-1021-02
GENERAL AND OPERATIONS MANAGERS
Payband = 020
Pay Grade = 426
Position = [64000249](#)
FTE = 1

WILSON, FRANCHESTA L
County Code = 037
Class Code = 5894
HEALTH SERVICES & FACILITIES CONSULTANT
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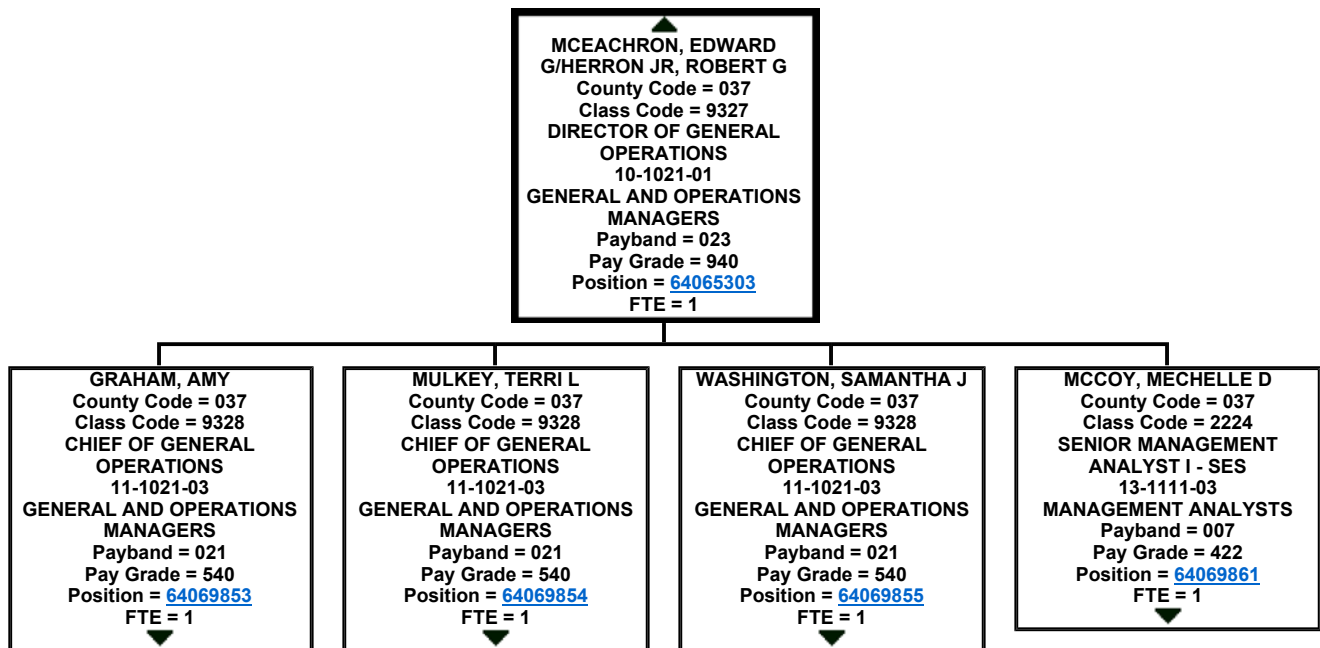
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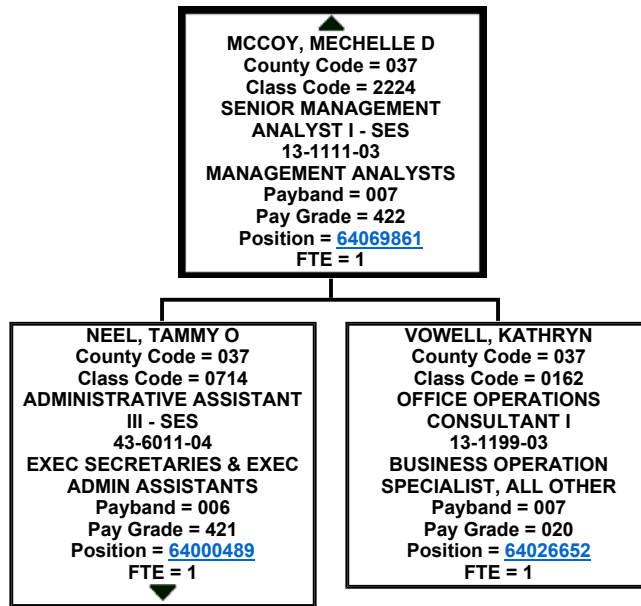
Florida Department of Health

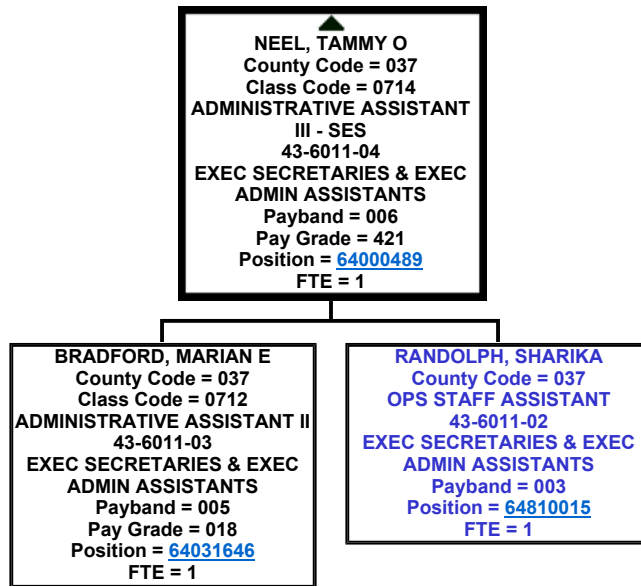
Division of Administration

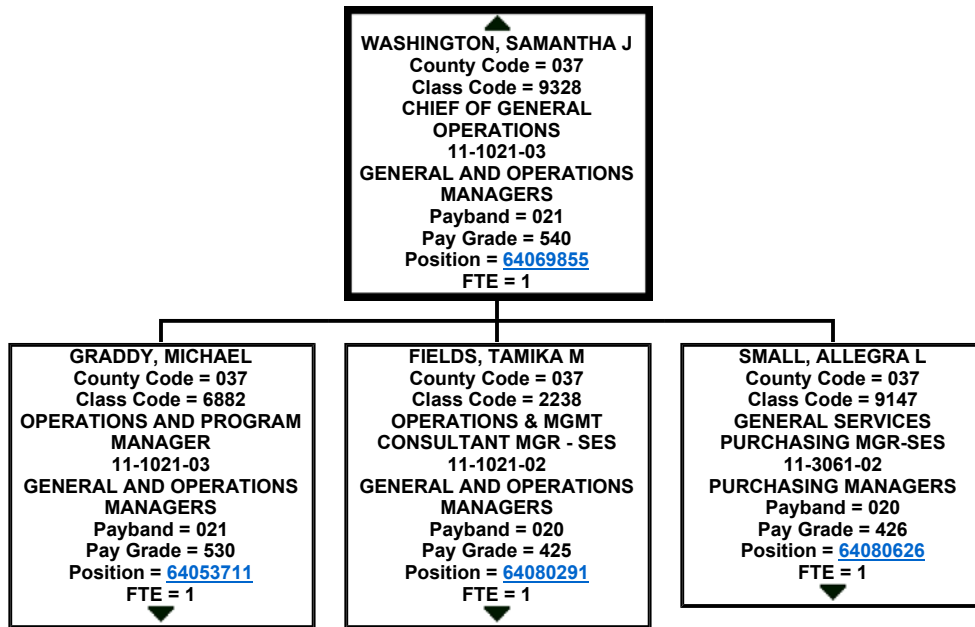
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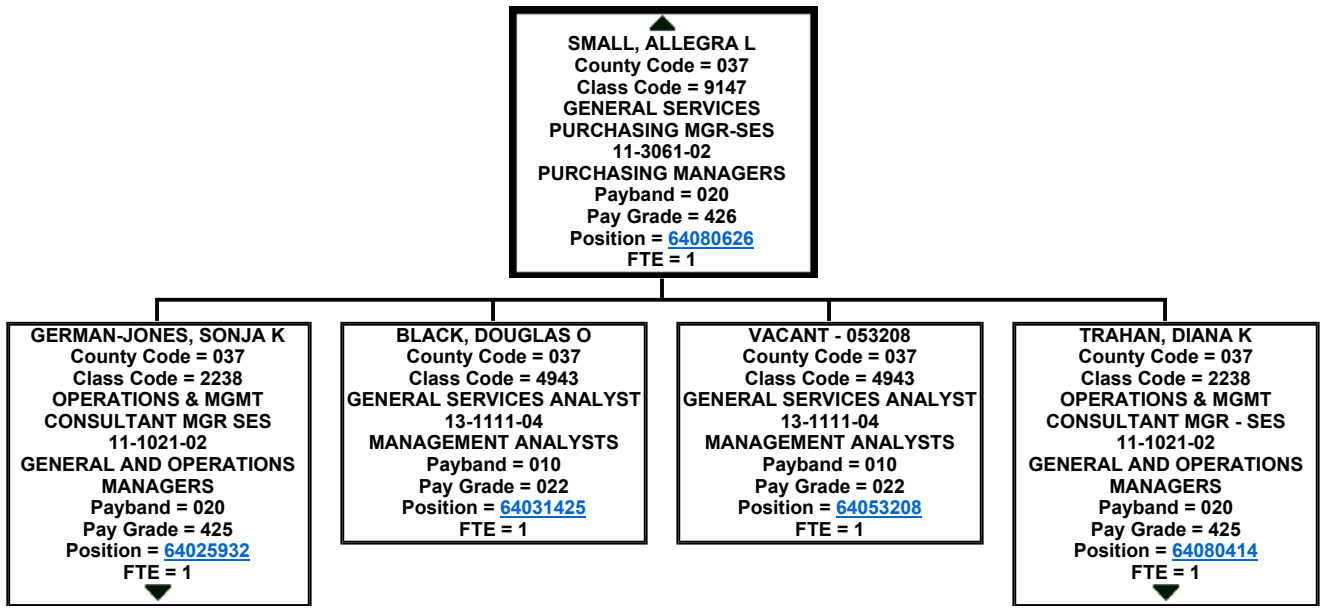
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

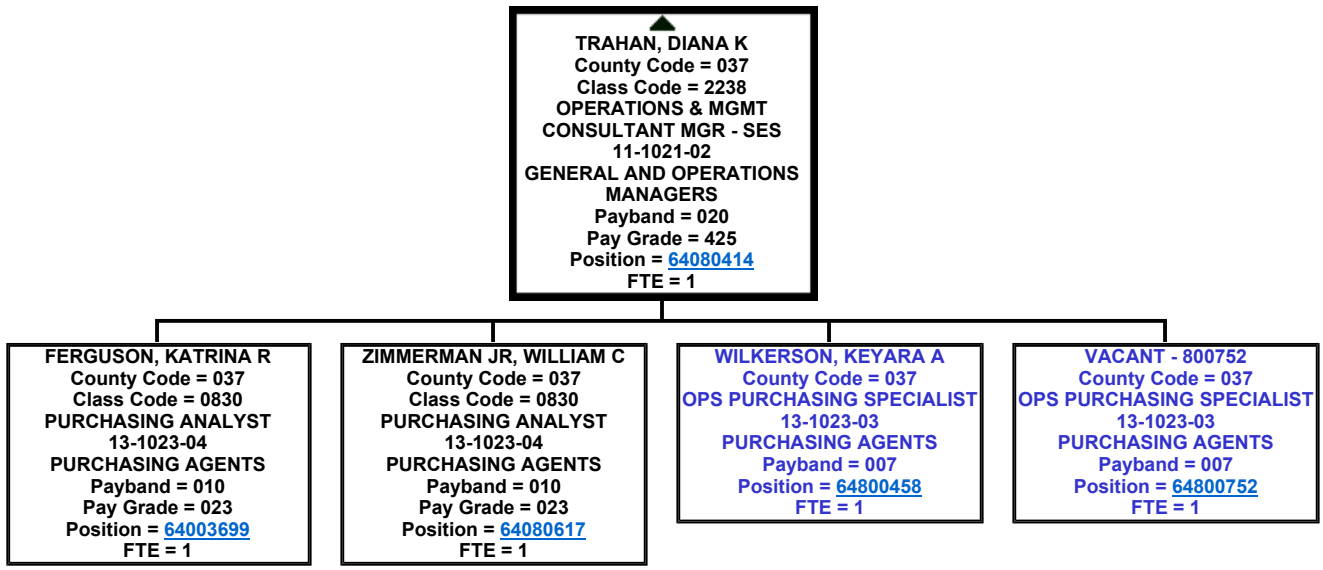












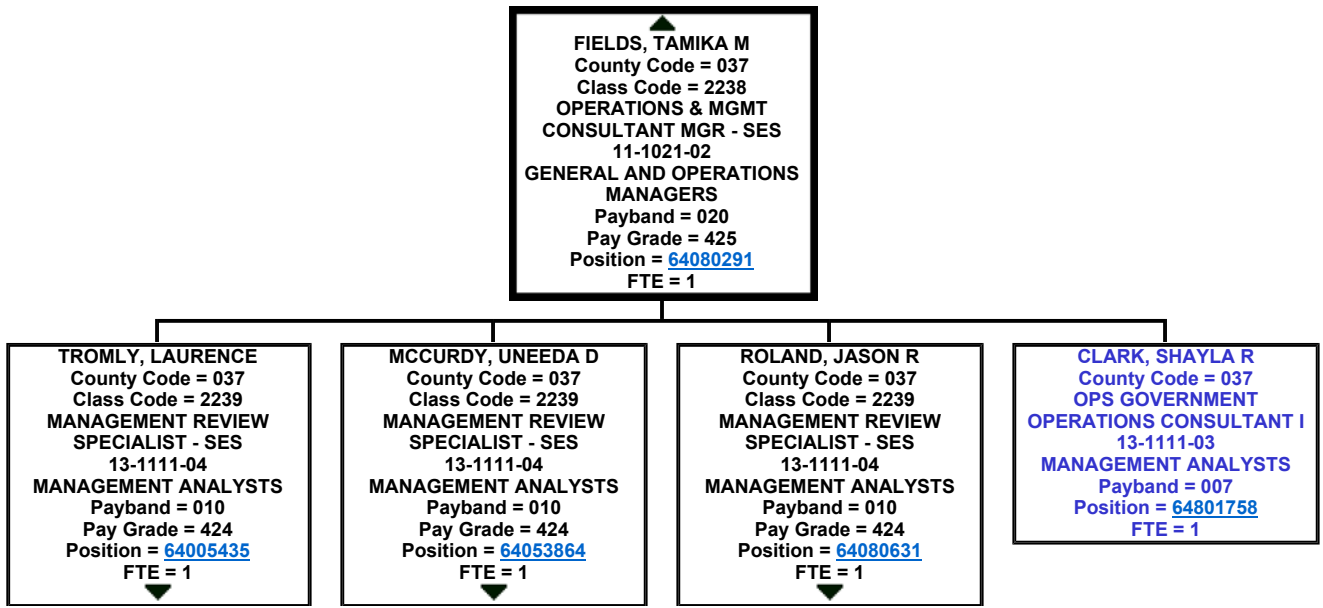
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OPERATIONS & MGMT
CONSULTANT MGR SES
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GENERAL AND OPERATIONS
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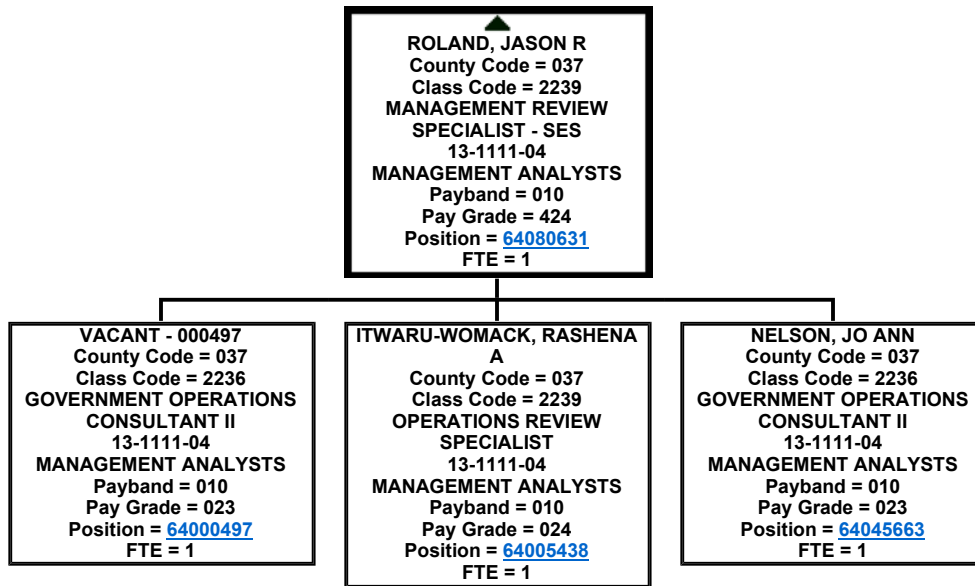
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 Class Code = 0830
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 13-1023-04
PURCHASING AGENTS
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 Pay Grade = 023
 Position = [64032203](#)
 FTE = 1

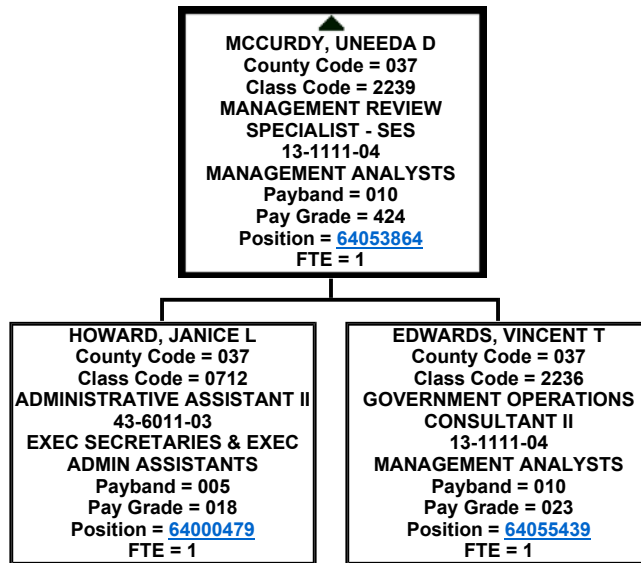
LUCAS, ERIN N
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MANAGEMENT ANALYSTS
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 Pay Grade = 026
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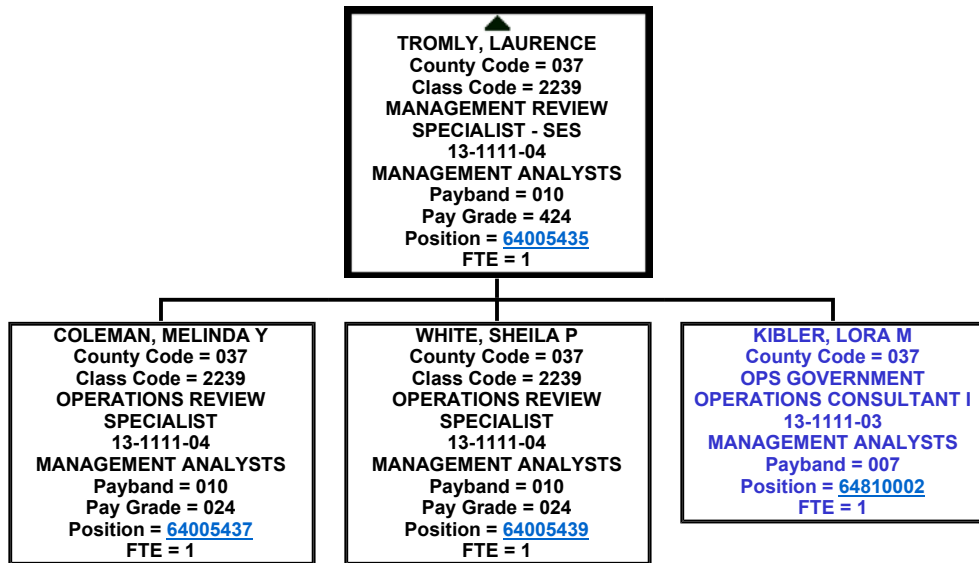
MILLER, BRITTANY S
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 Pay Grade = 021
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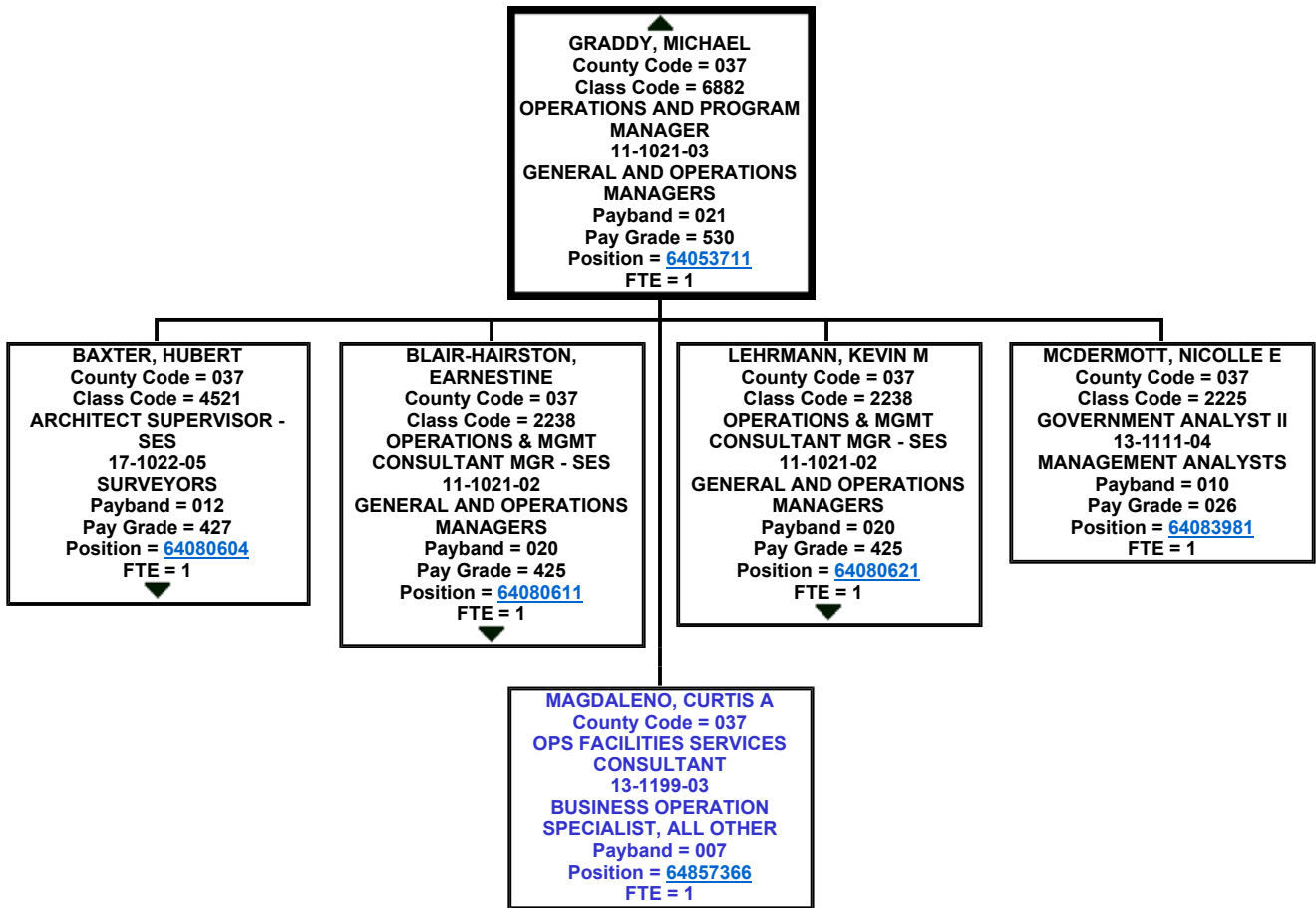
BROWN, DEBORAH K
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PURCHASING AGENTS
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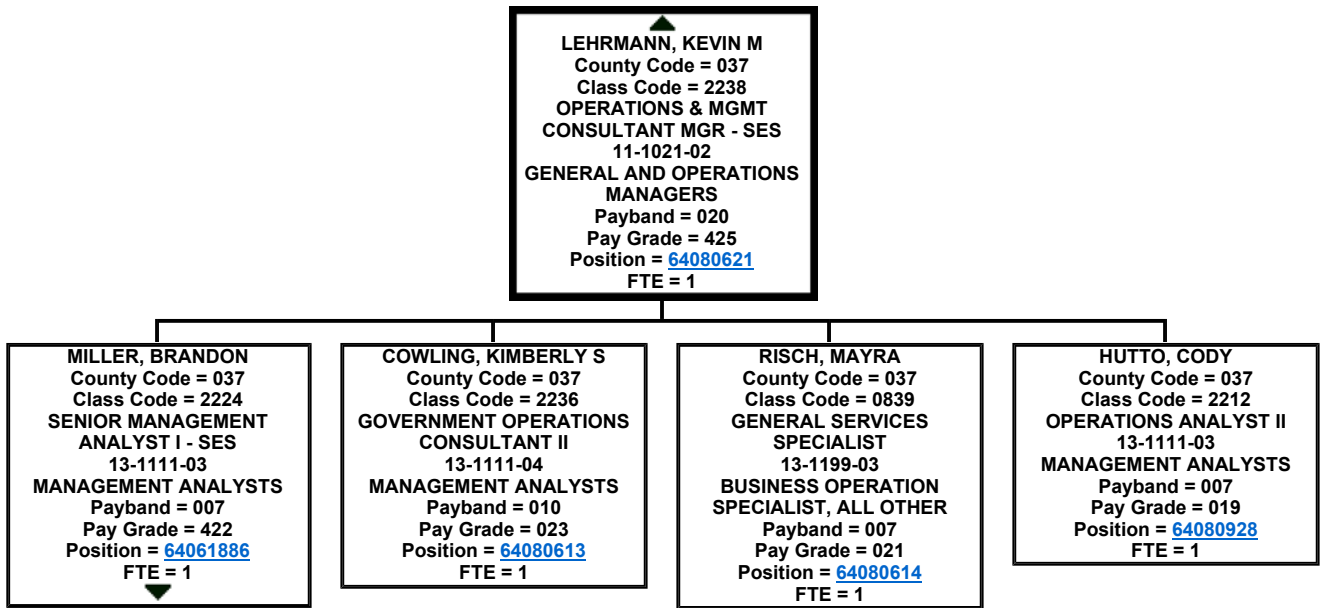


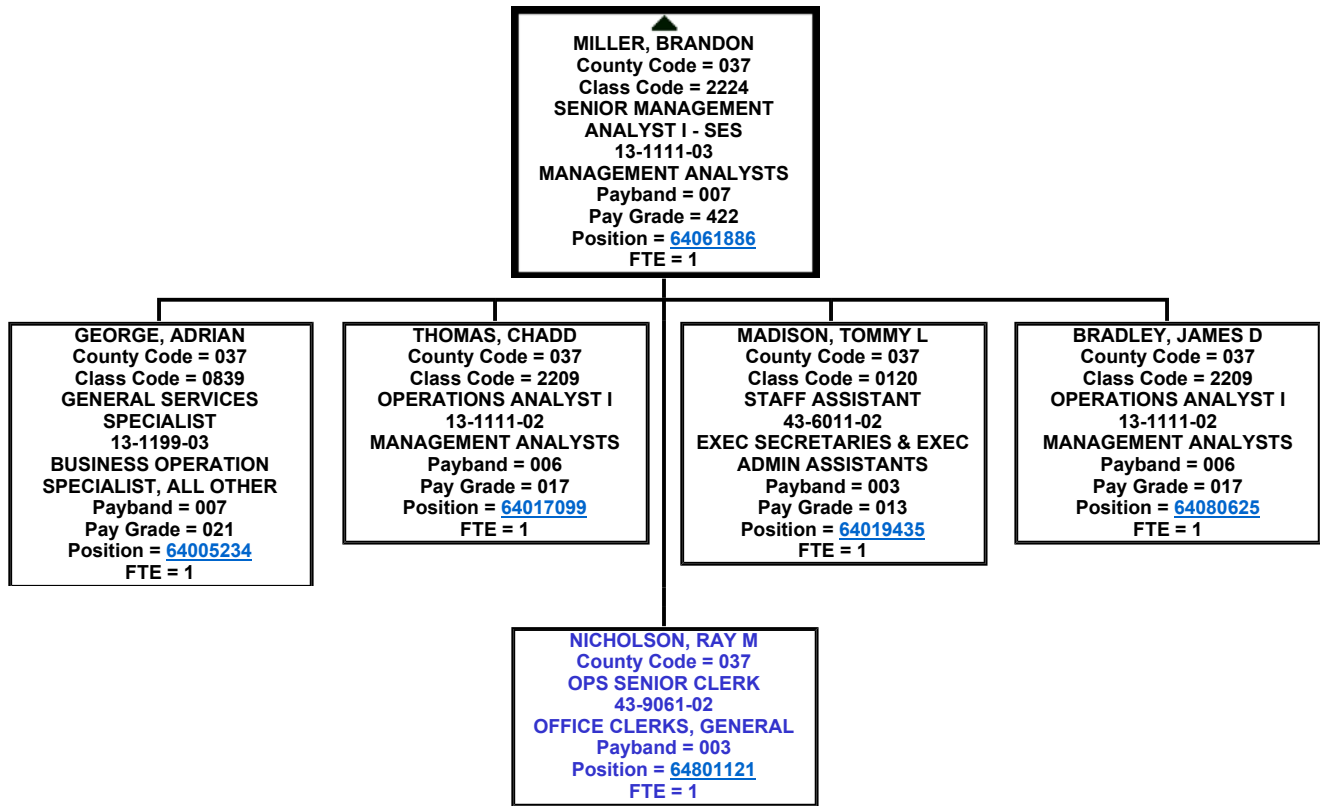


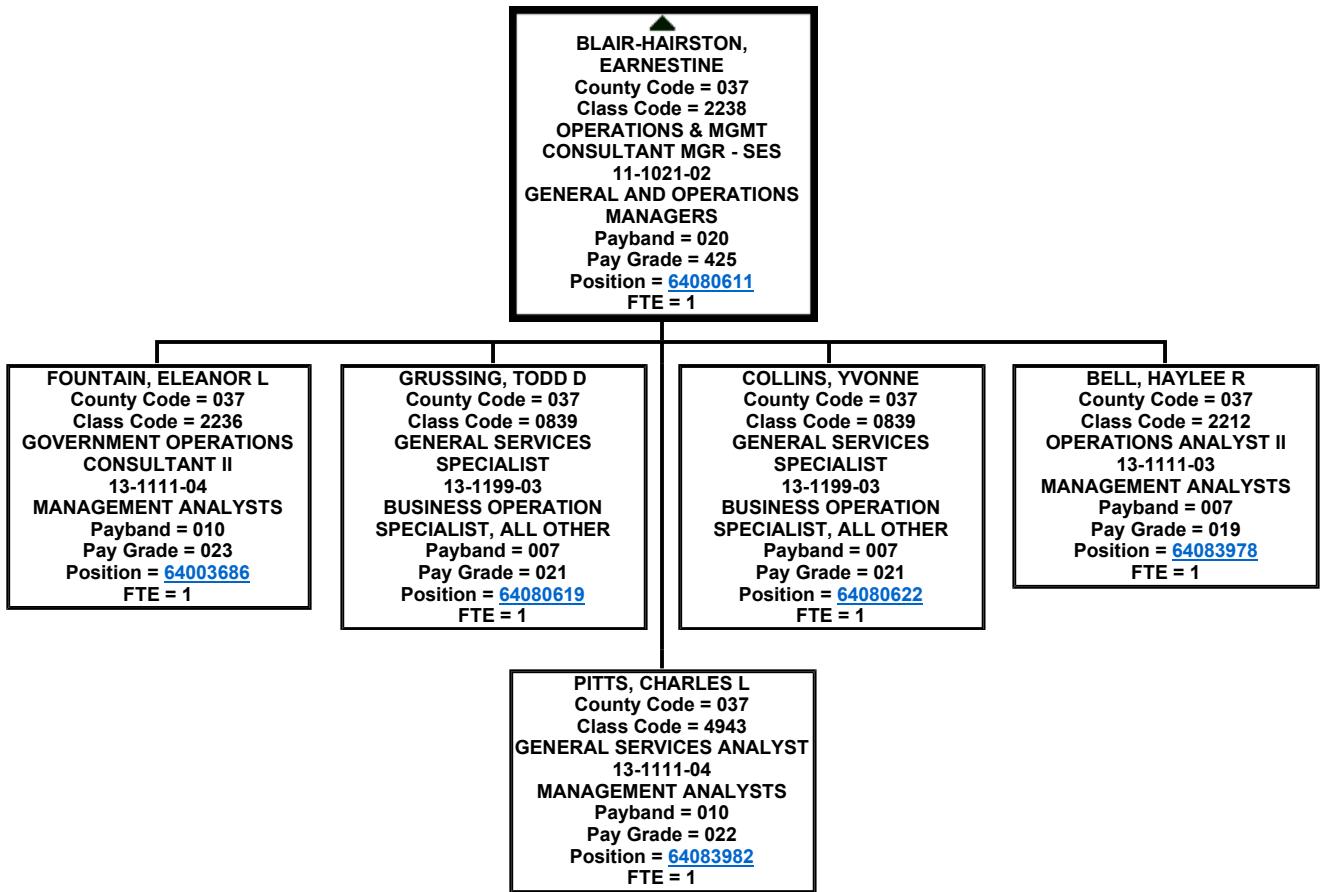


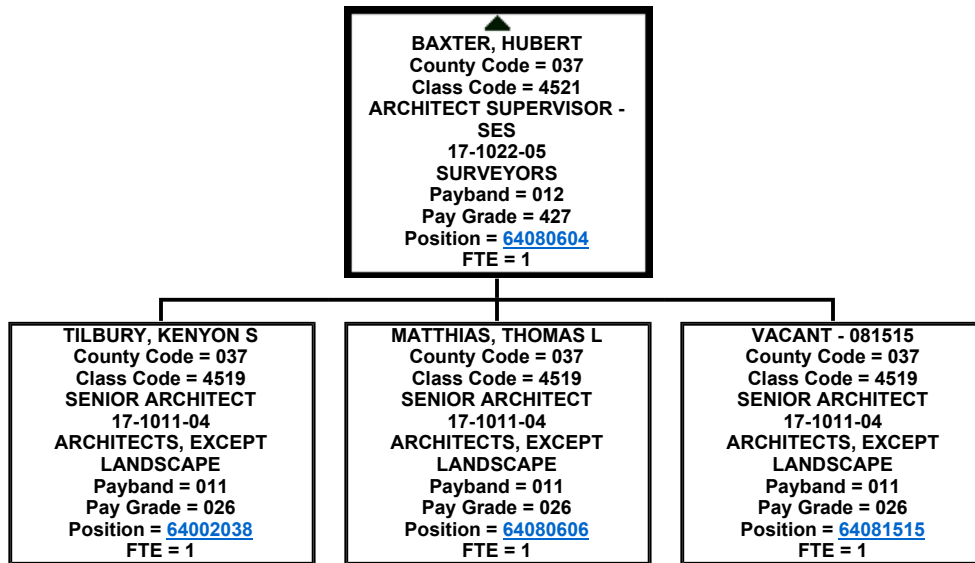


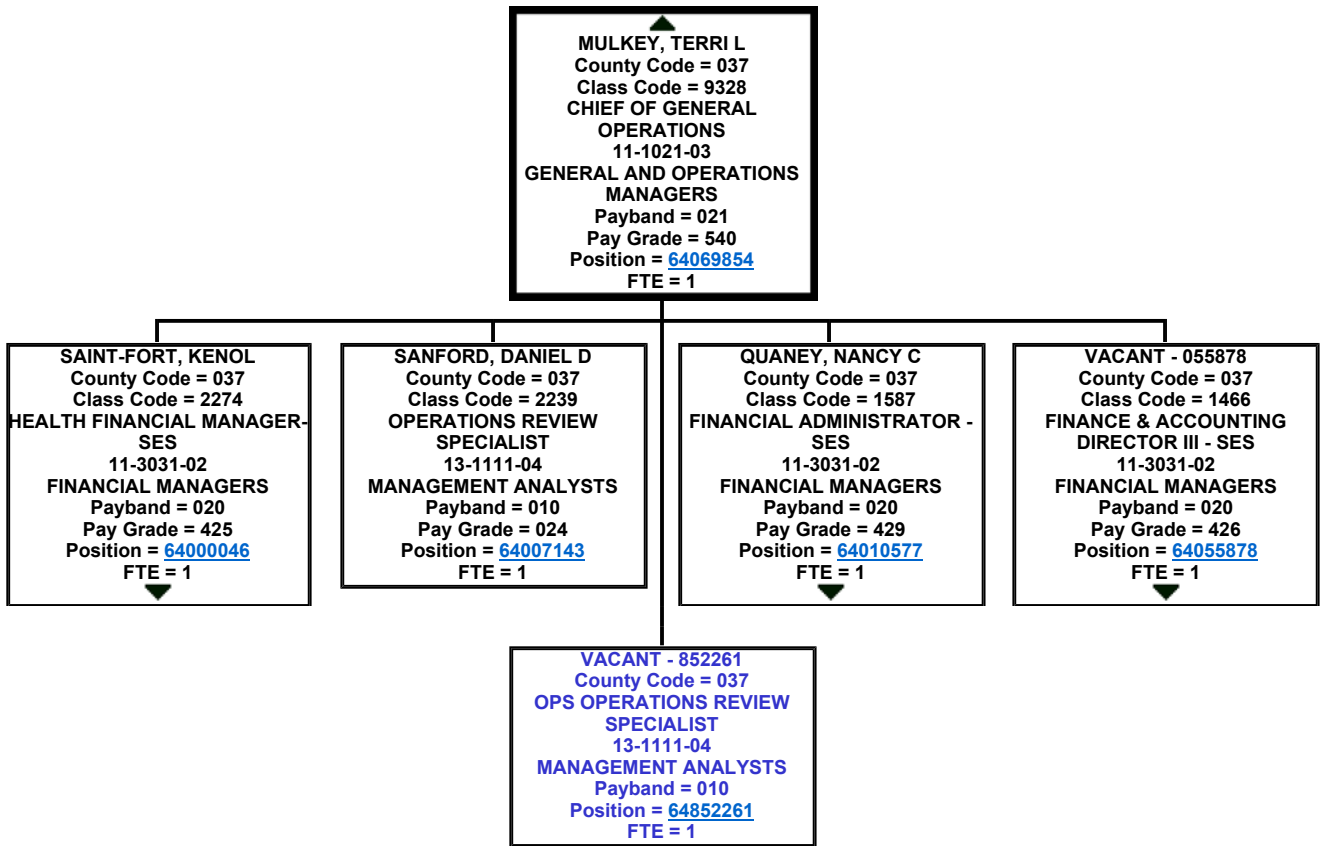


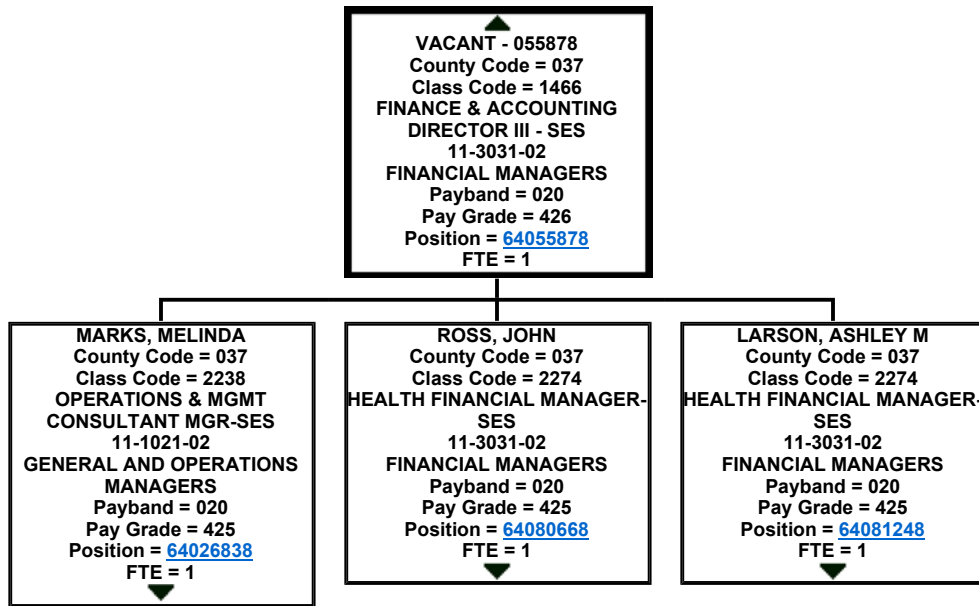


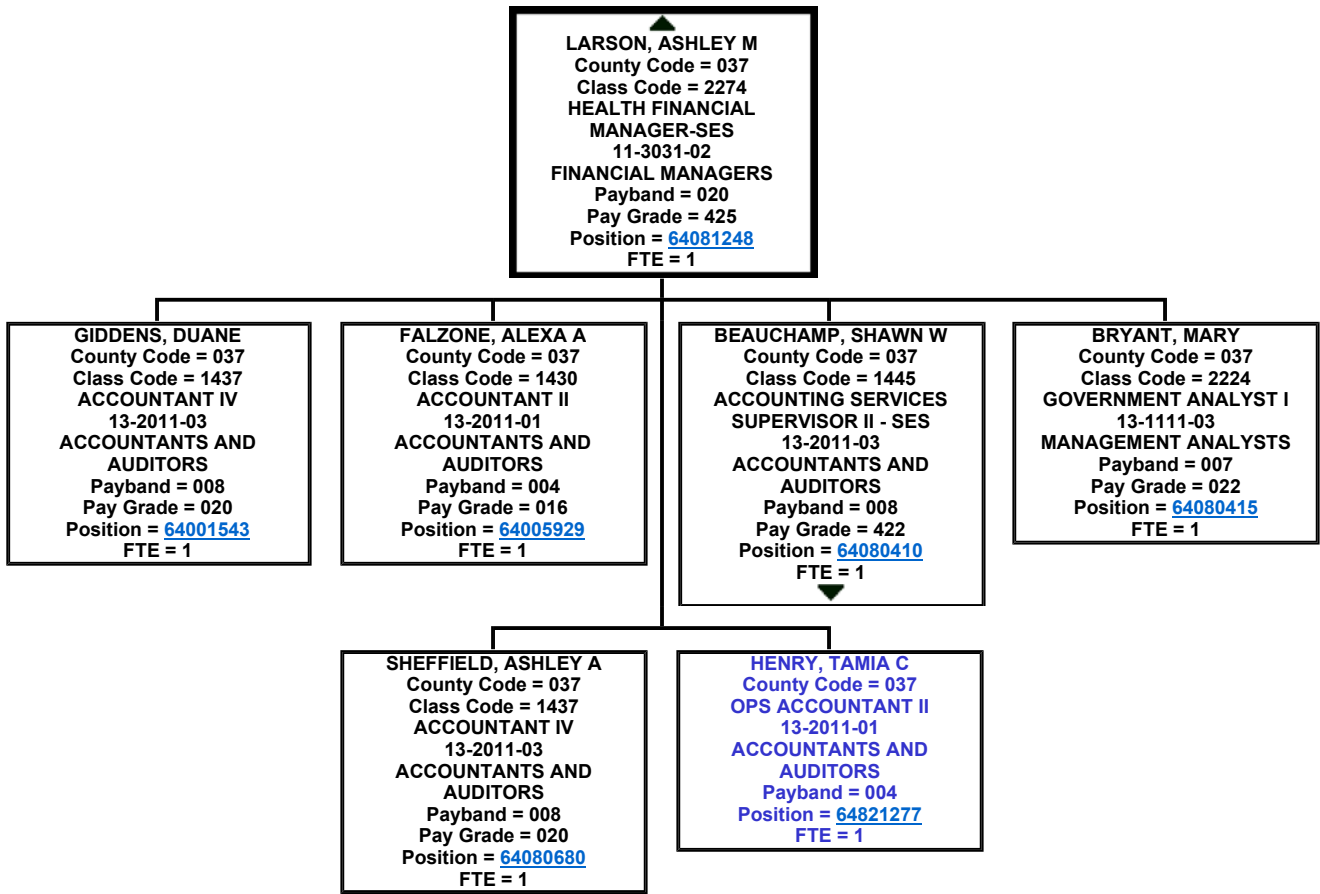


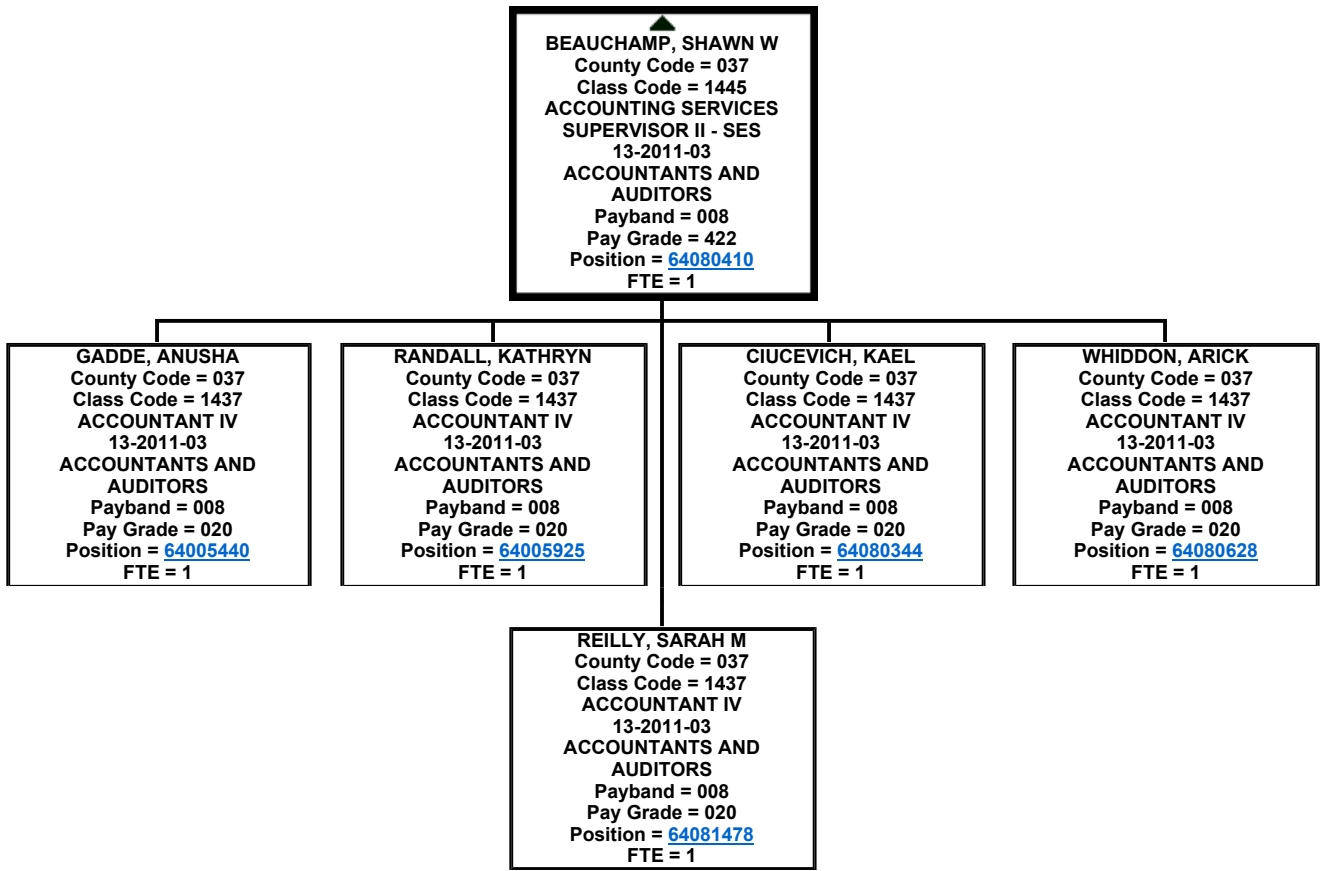


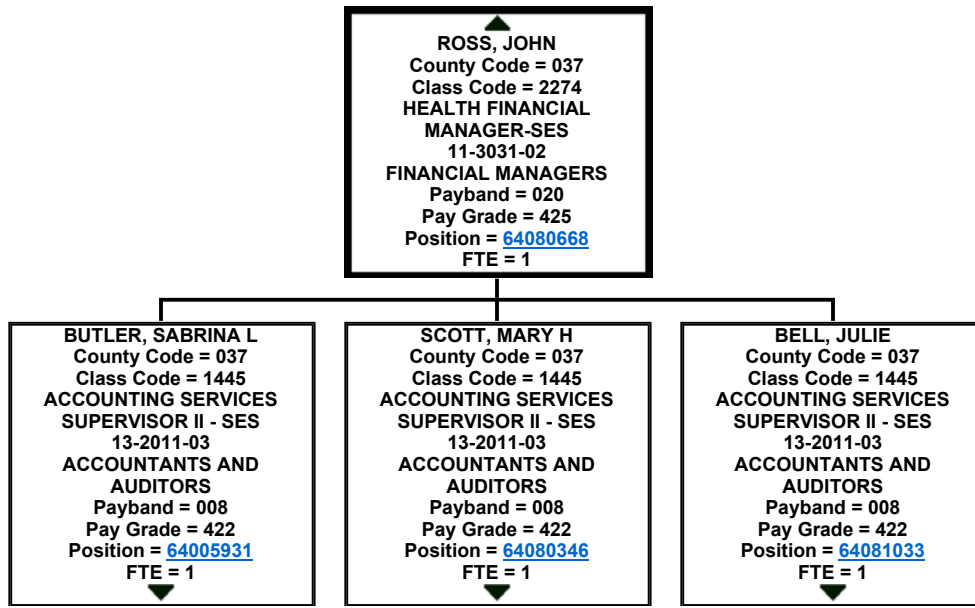


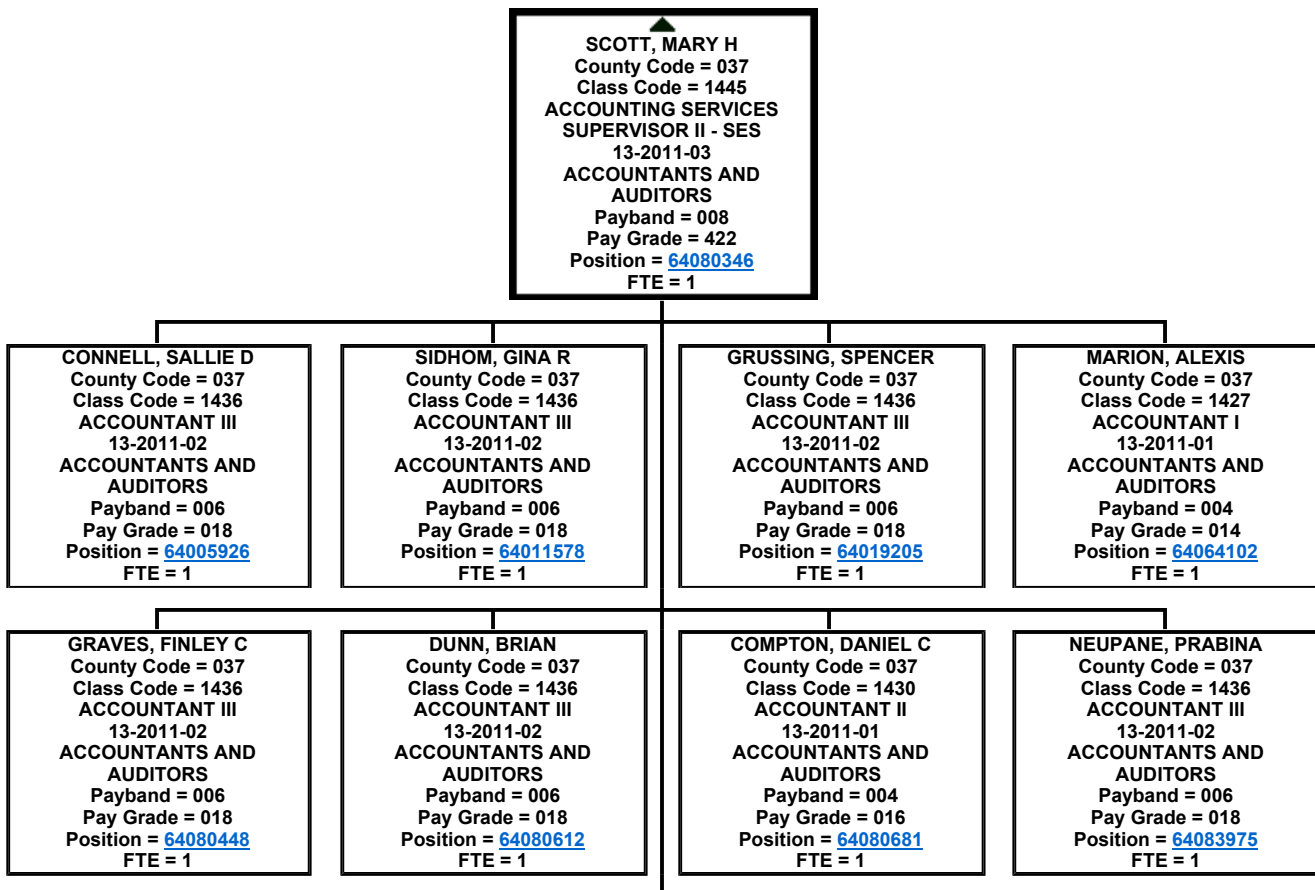
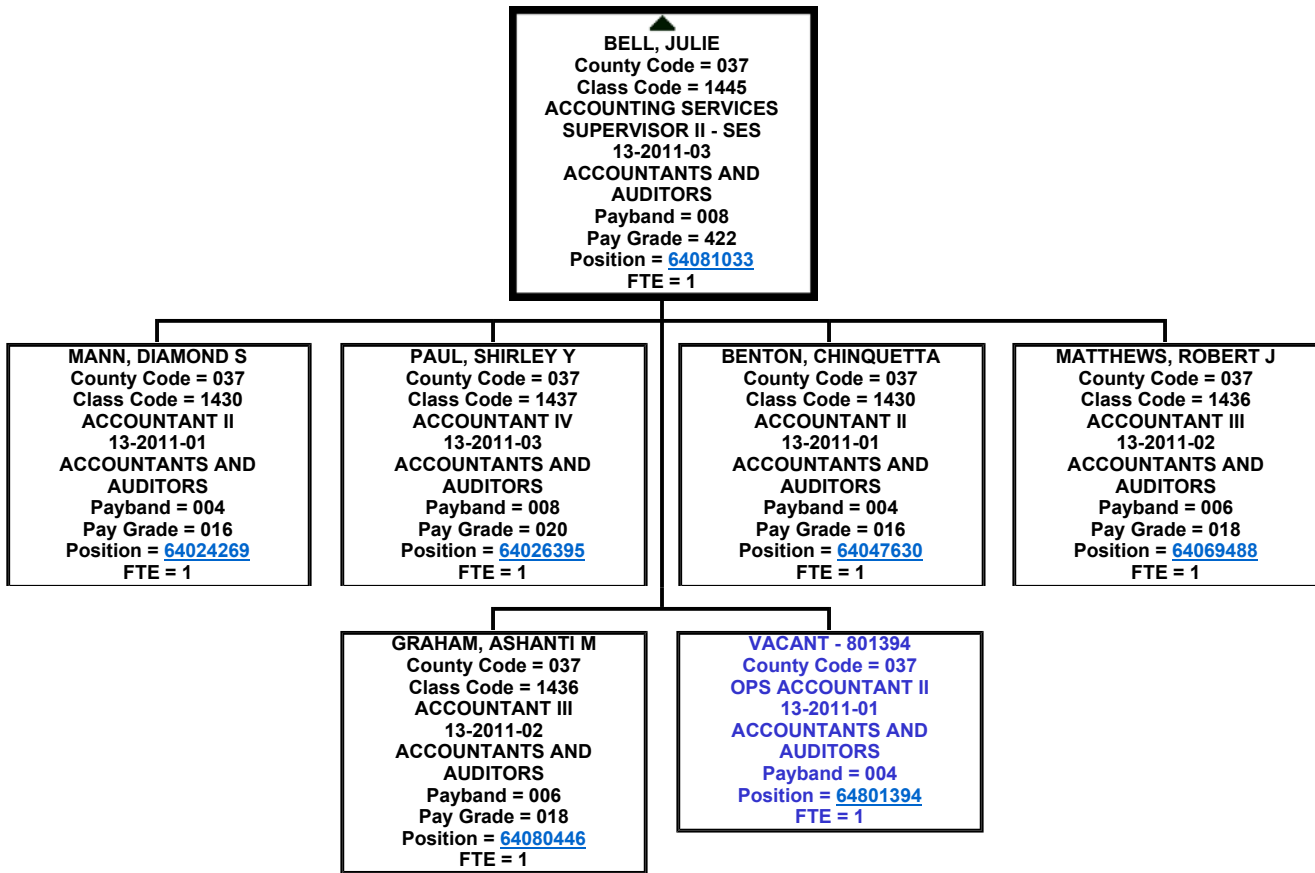




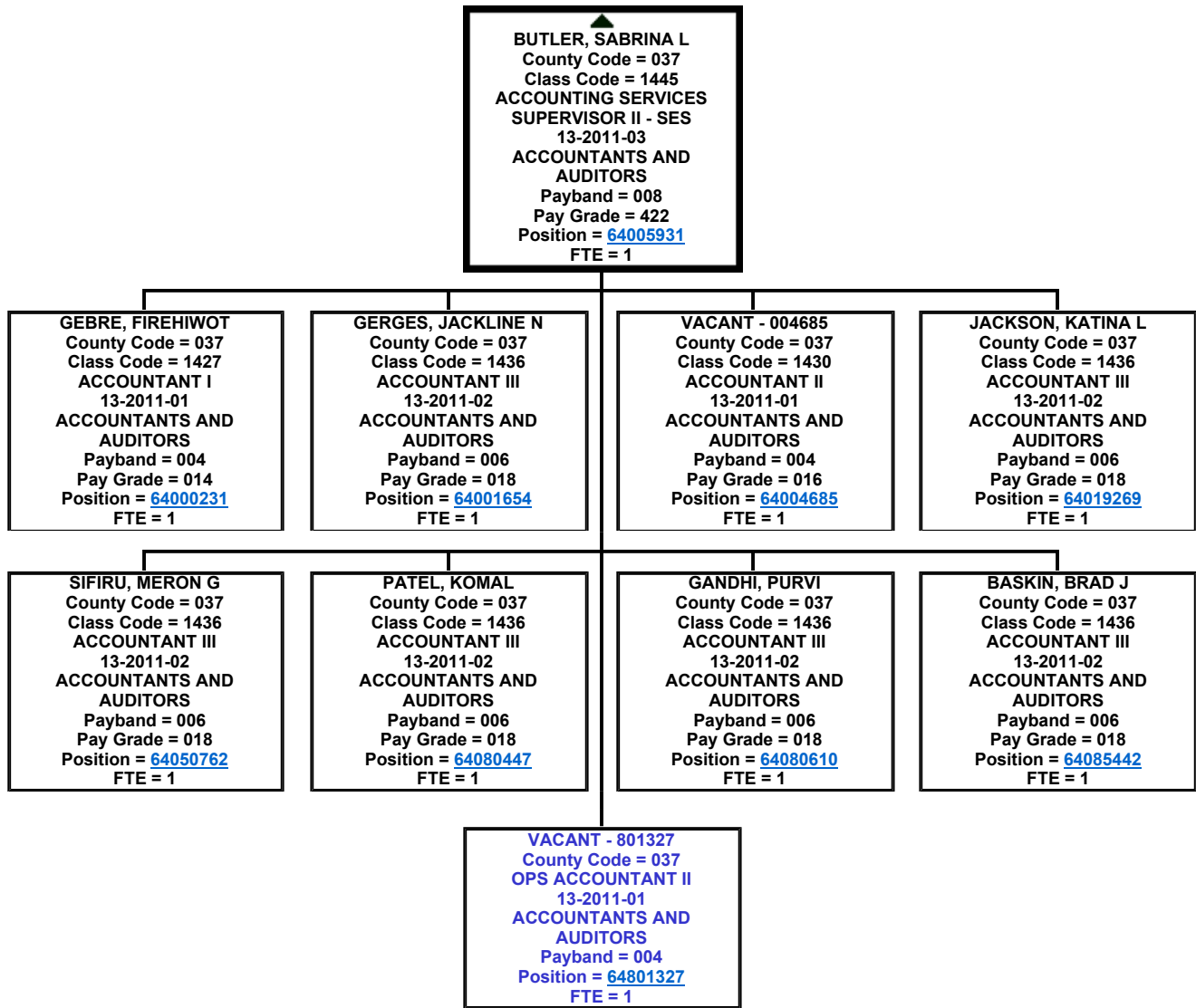


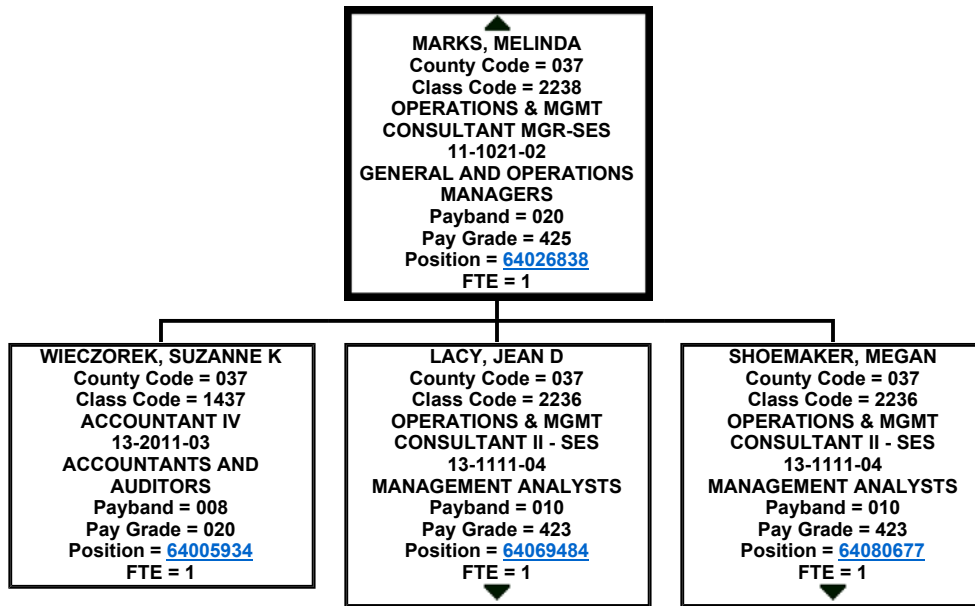


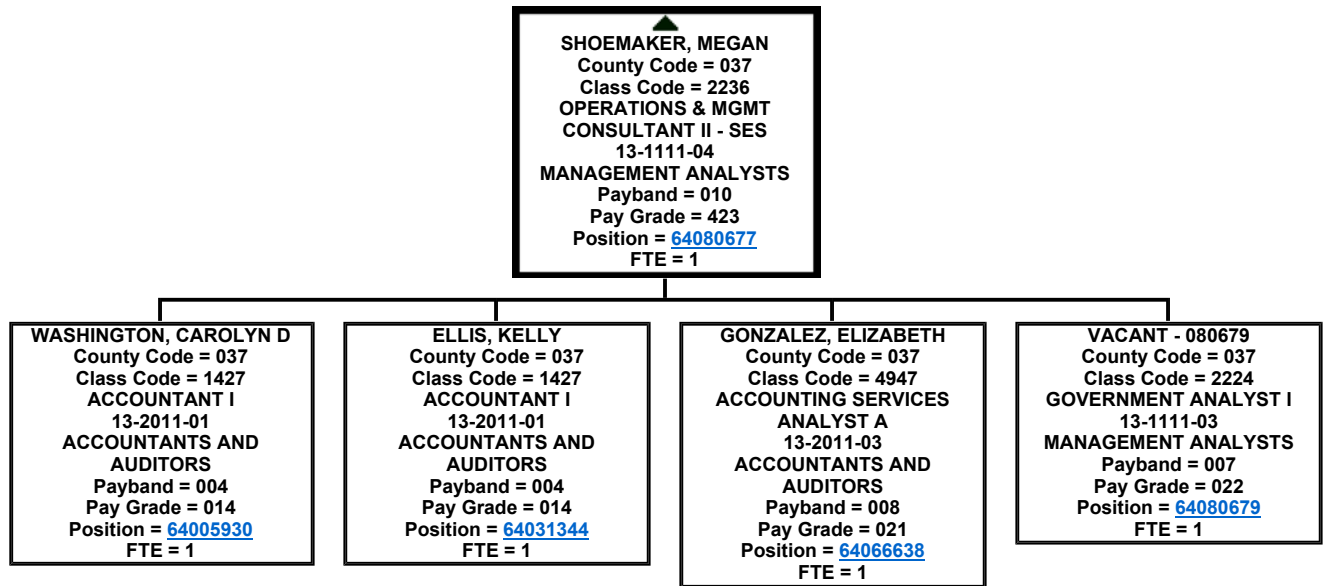


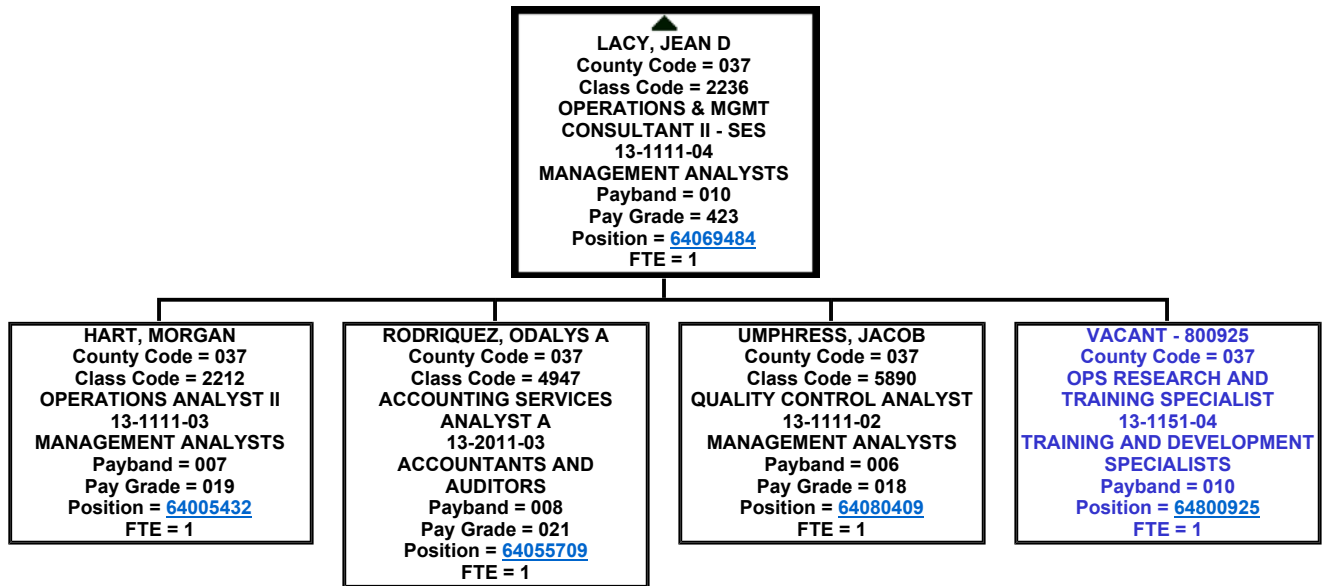


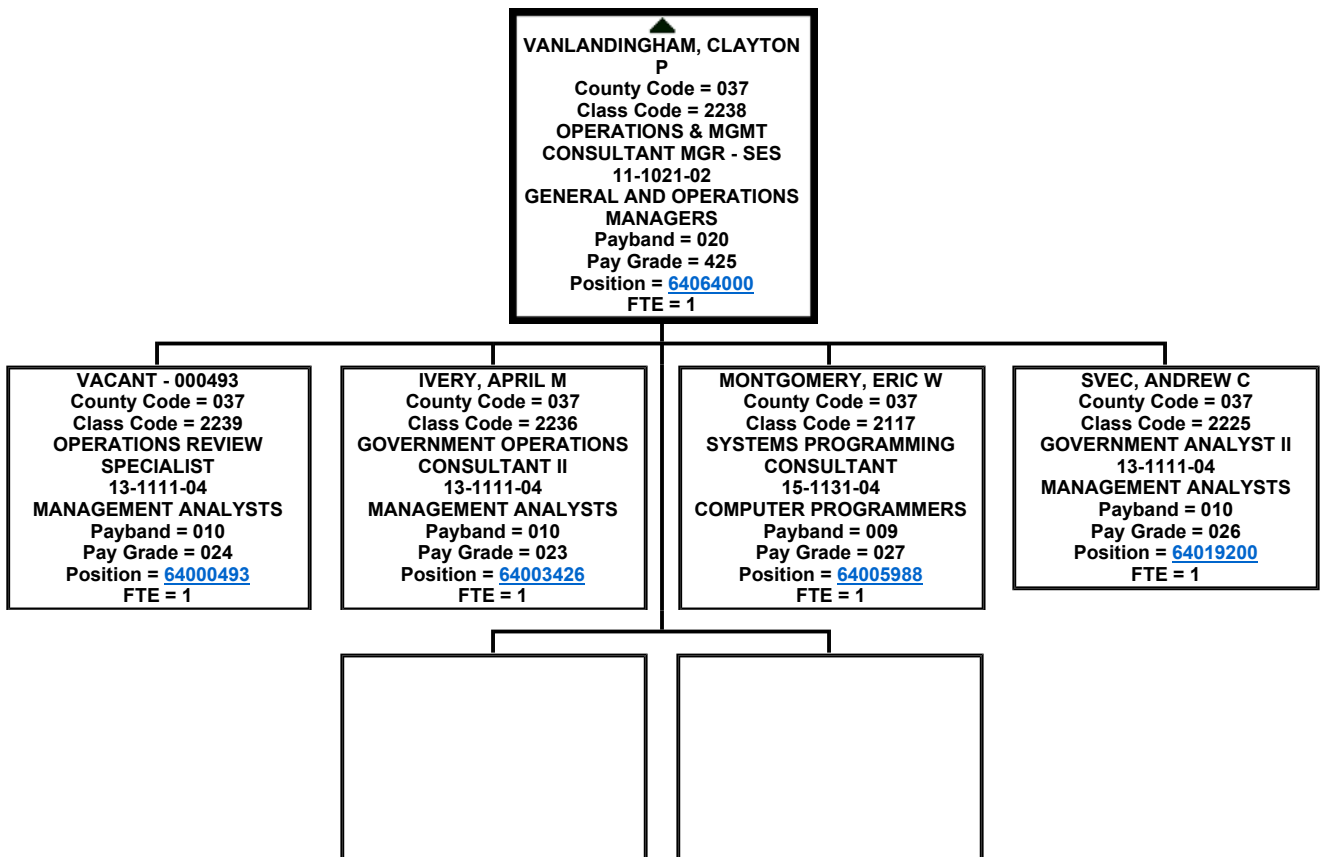
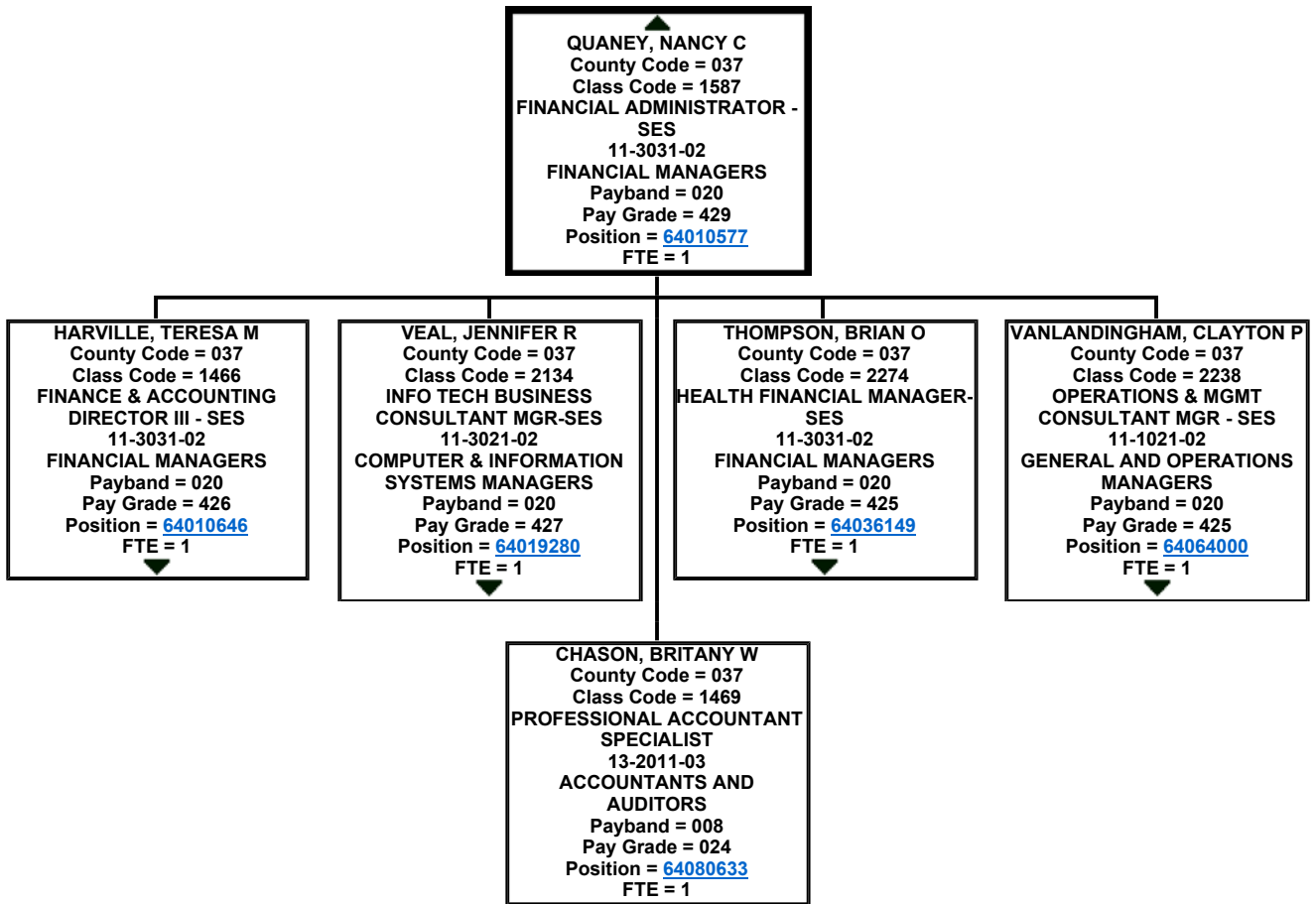
CLEM MARTIN, KATURIA L
County Code = 037
OPS ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Position = 64810003
FTE = 1





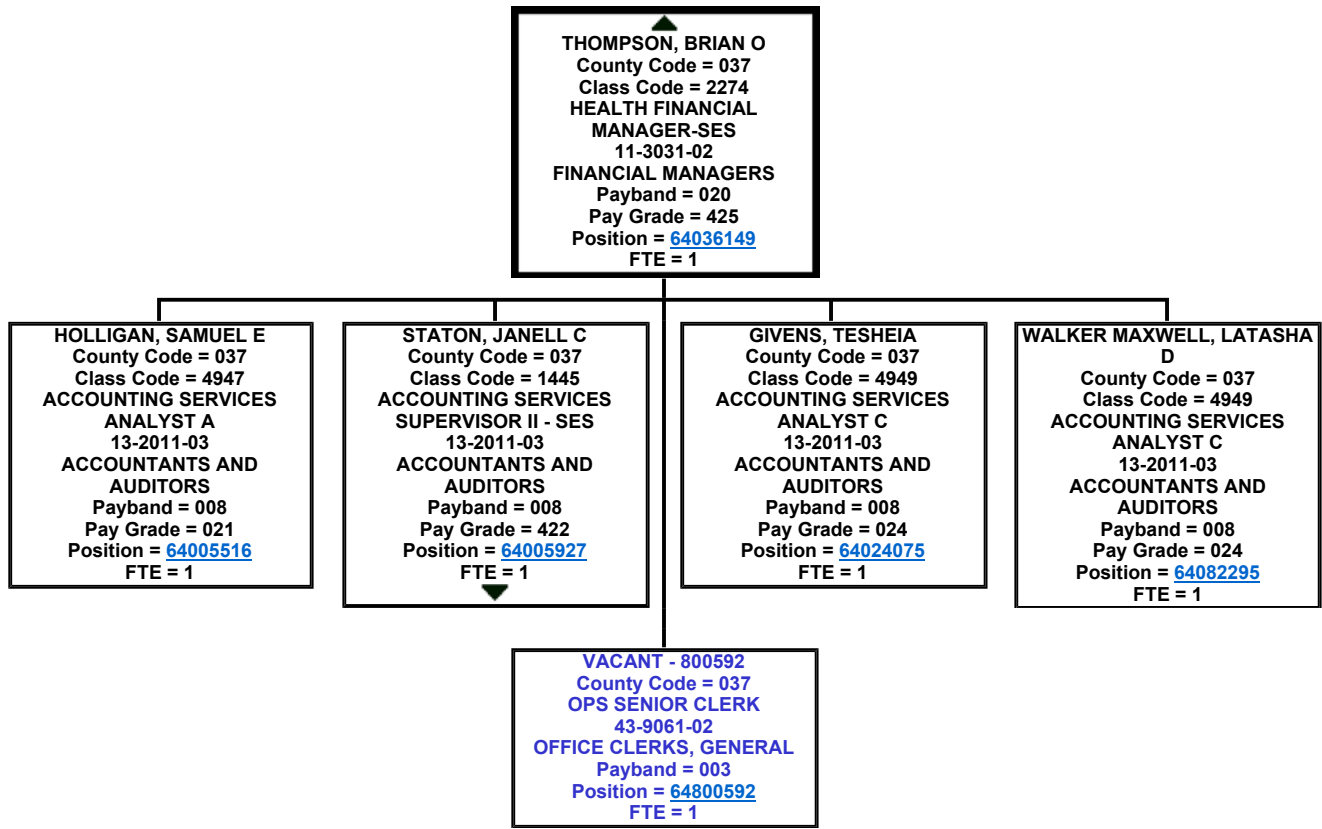


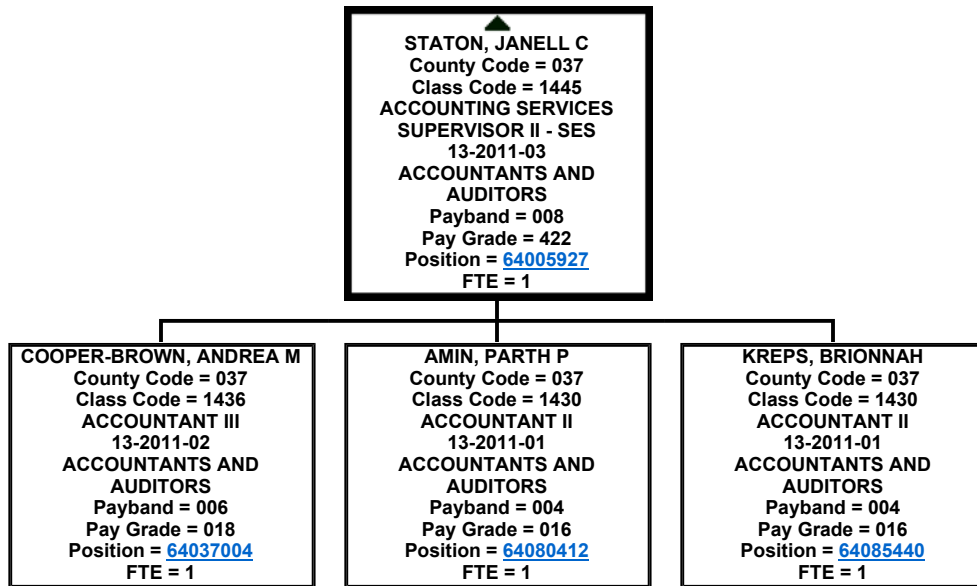


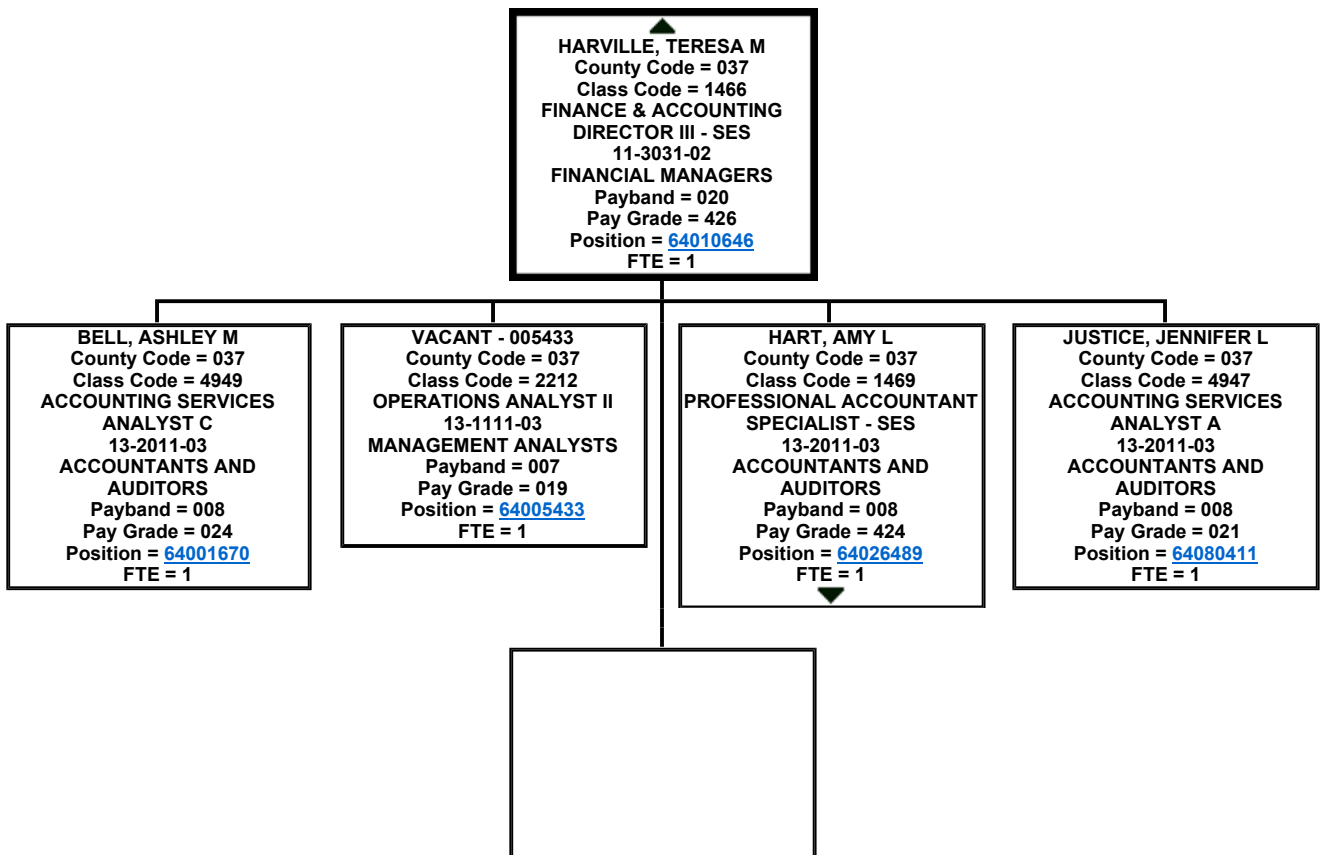
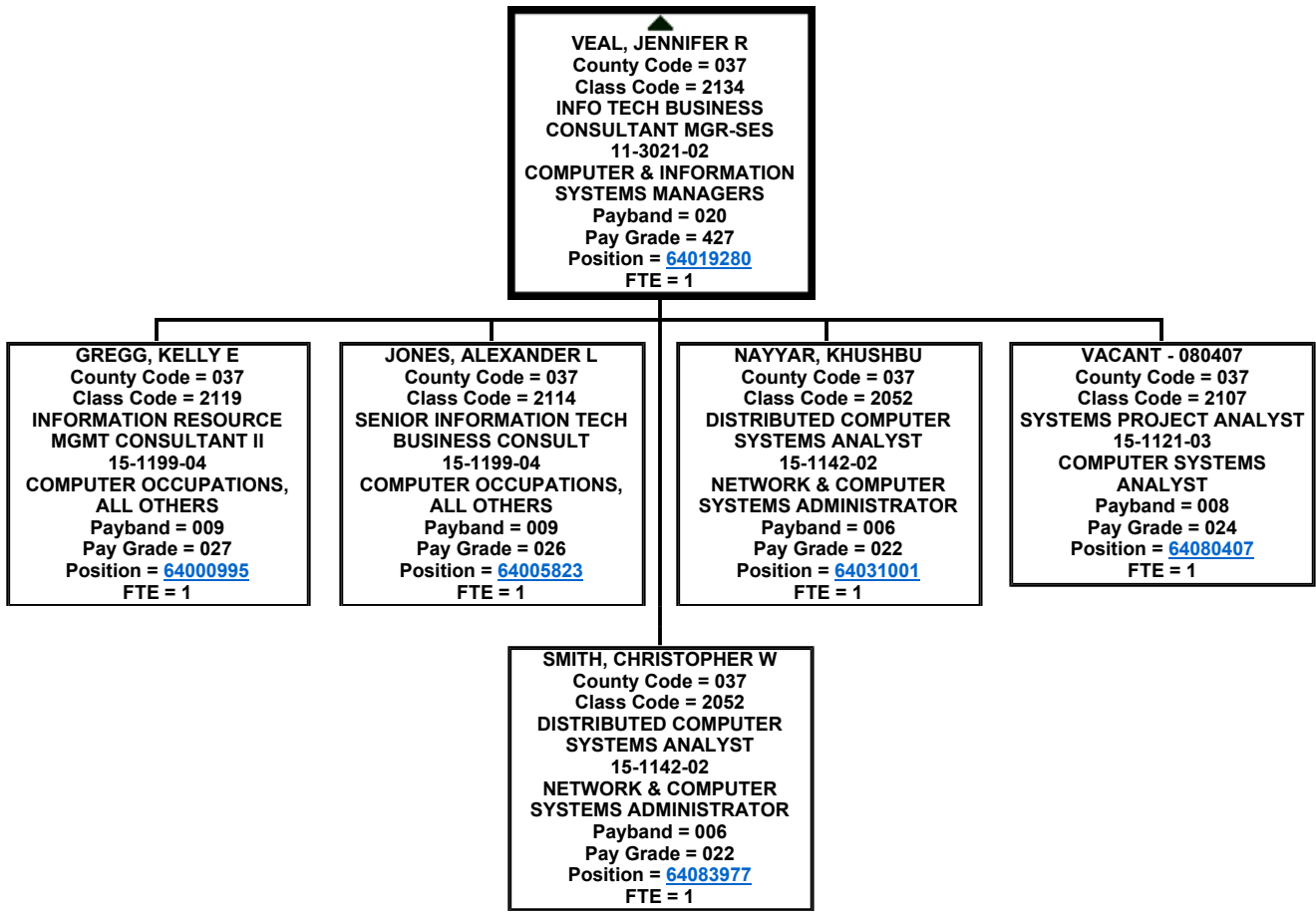


VACANT - 026710
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64026710](#)
FTE = 1

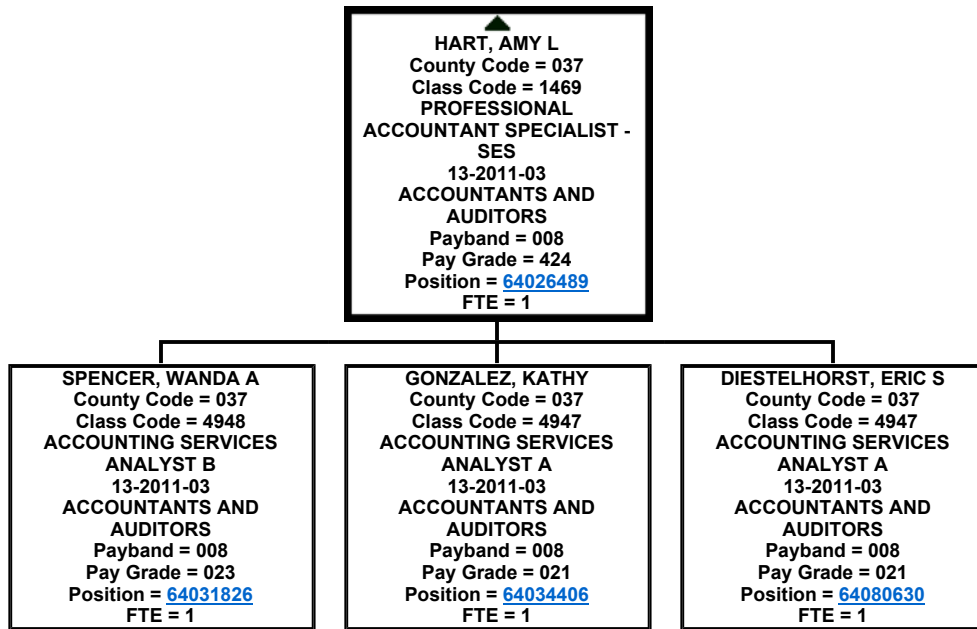
BONILLA, TIFFANY H
County Code = 037
OPS STAFF DEVELOPMENT &
TRAINING CONSULT
13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 007
Position = [64821291](#)
FTE = 1

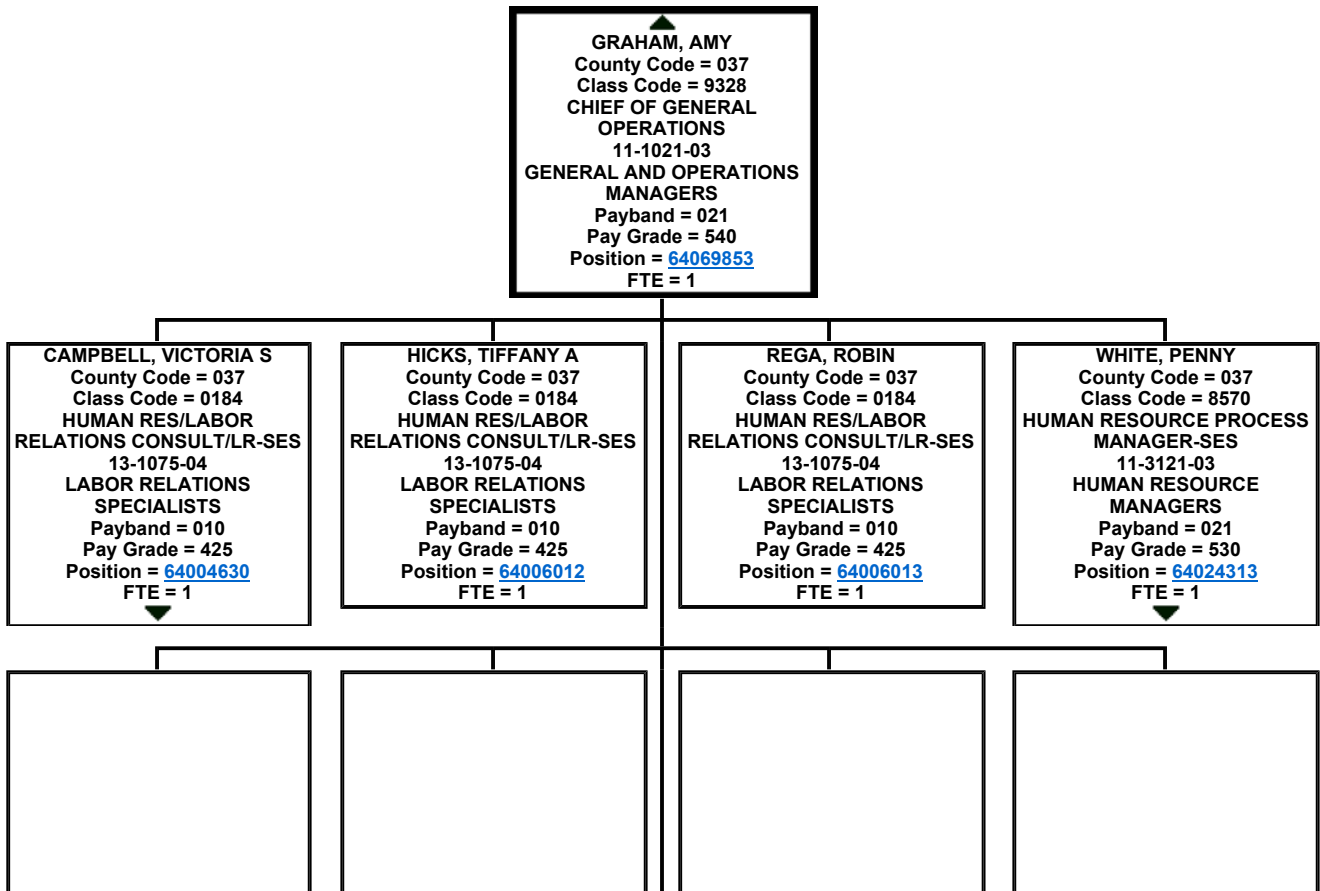
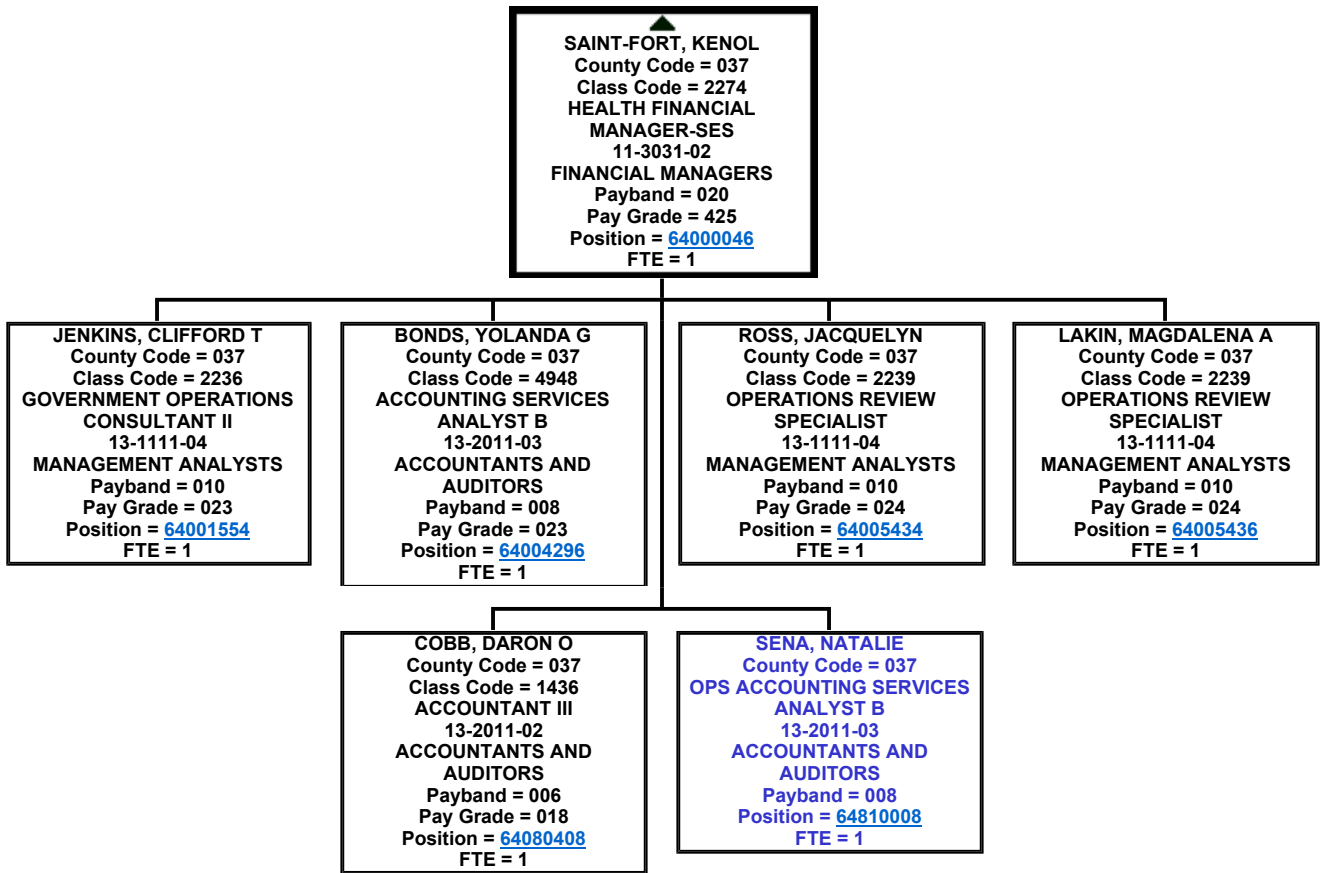


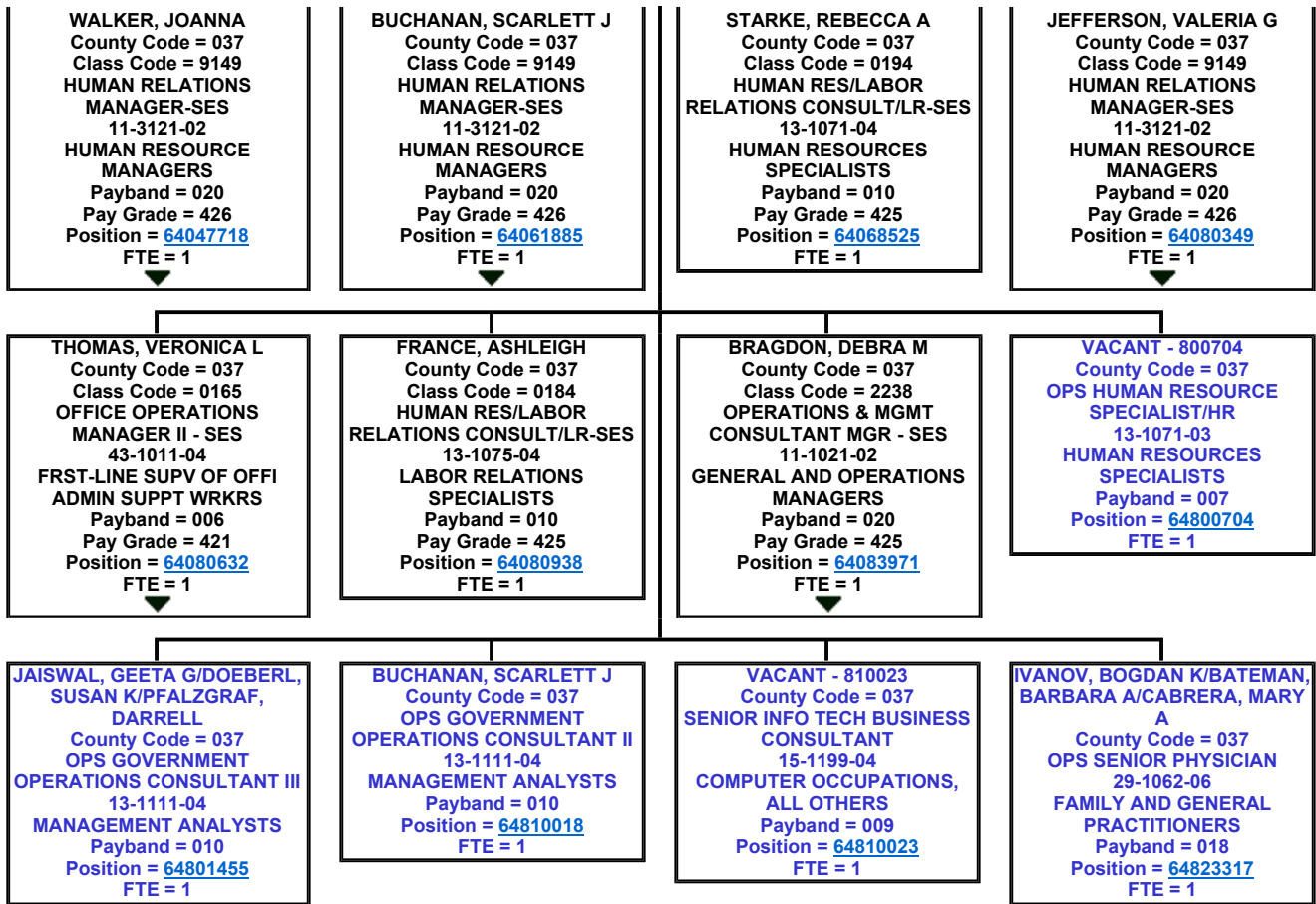


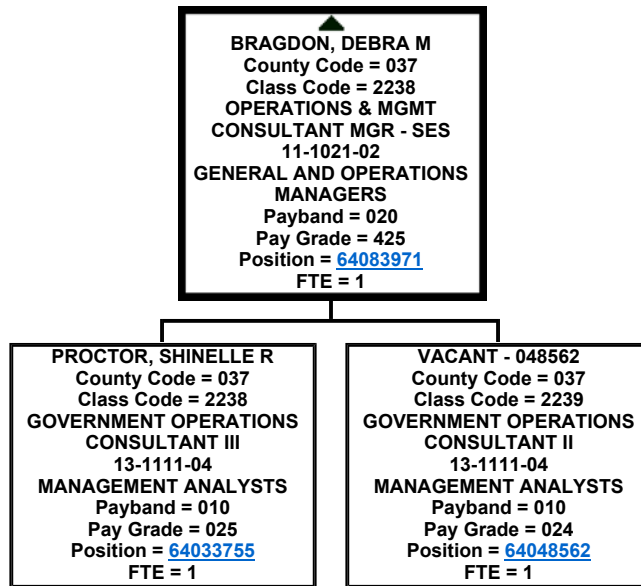


LANE, CASSONDRA
County Code = 037
Class Code = 1469
PROFESSIONAL ACCOUNTANT
SPECIALIST
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 024
Position = [64081477](#)
FTE = 1









▲
THOMAS, VERONICA L
County Code = 037
Class Code = 0165
OFFICE OPERATIONS
MANAGER II - SES
43-1011-04
FRST-LINE SUPV OF OFFI
ADMIN SUPPT WRKRS
Payband = 006
Pay Grade = 421
Position = [64080632](#)
FTE = 1

LEWIS, ALIYAH
County Code = 037
OPS STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64801552](#)
FTE = 1

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JEFFERSON, VALERIA G
 County Code = 037
 Class Code = 9149
 HUMAN RELATIONS
 MANAGER-SES
 11-3121-02
 HUMAN RESOURCE
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64080349](#)
 FTE = 1

VACANT - 064358
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64064358](#)
 FTE = 1

POSEY, MELISSA A
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64083987](#)
 FTE = 1

REKER, EMILY/WWI, KATINA E
 County Code = 037
 Class Code = 3392
 13-1141-04
 COMP, BENEFIT & JOB
 ANALYSIS SPEC
 Pay Grade = 023
 Position = [64888888](#)

▲
BUCHANAN, SCARLETT J
 County Code = 037
 Class Code = 9149
 HUMAN RELATIONS
 MANAGER-SES
 11-3121-02
 HUMAN RESOURCE
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64061885](#)
 FTE = 1

PEASE, CASSANDRA G
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64006002](#)
 FTE = 1

HALL, JANELLE T
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST-HR/SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64006005](#)
 FTE = 1

SPENCER, KASSI
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64028801](#)
 FTE = 1

DANIELS, DELICIA
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64028893](#)
 FTE = 1

RANDALL, KEIONDRA
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64030242](#)
 FTE = 1

VACANT - 031264
 County Code = 037
 Class Code = 0188
 PERSONNEL TECHNICIAN
 III/HR-SES
 13-1071-02
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 006
 Pay Grade = 419
 Position = [64031264](#)
 FTE = 1

JANVIER, JEFFREY
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64041577](#)
 FTE = 1

GAY, DANIEL M
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64043762](#)
 FTE = 1

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VACANT - 821315
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64821315](#)
 FTE = 1

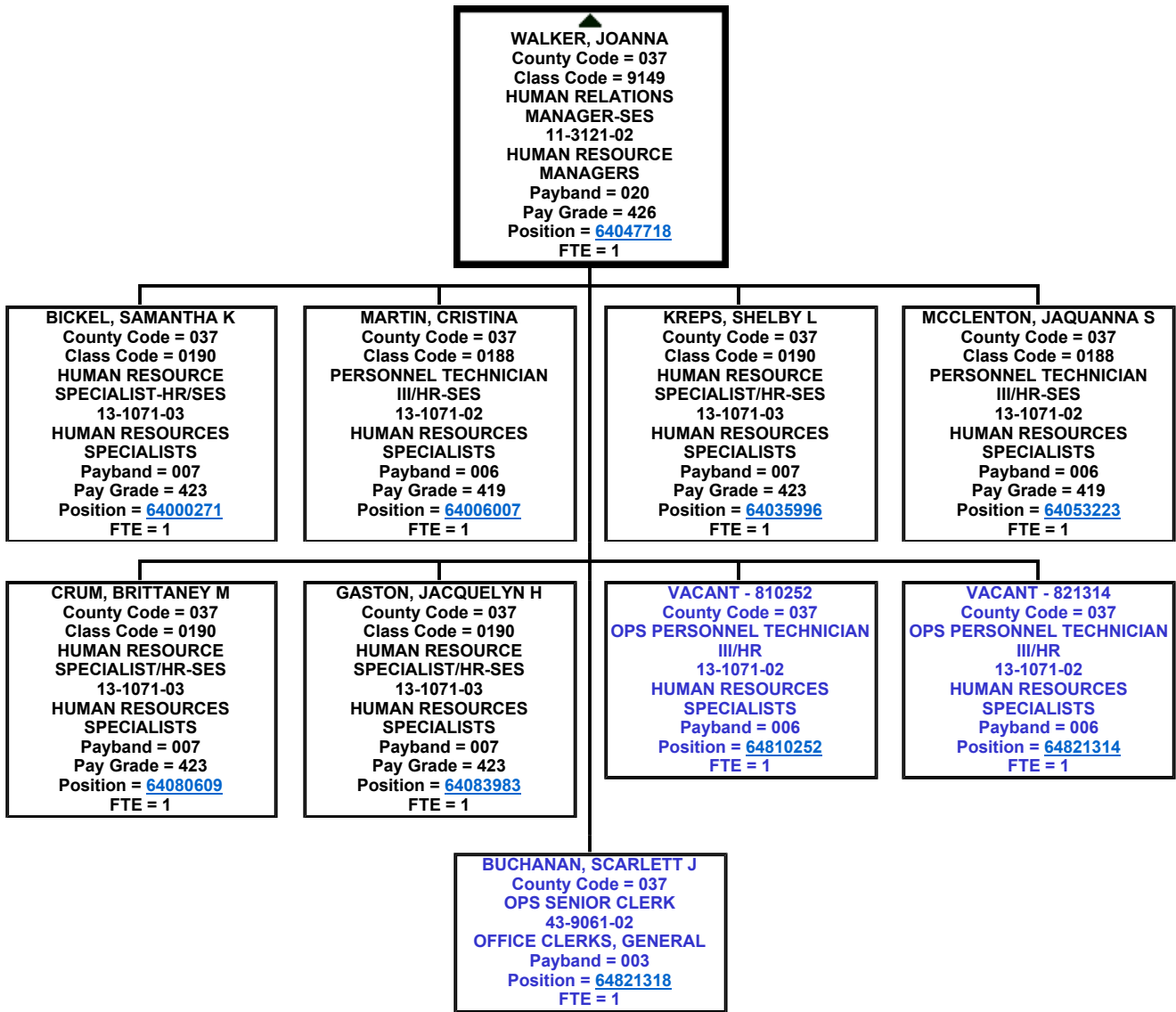
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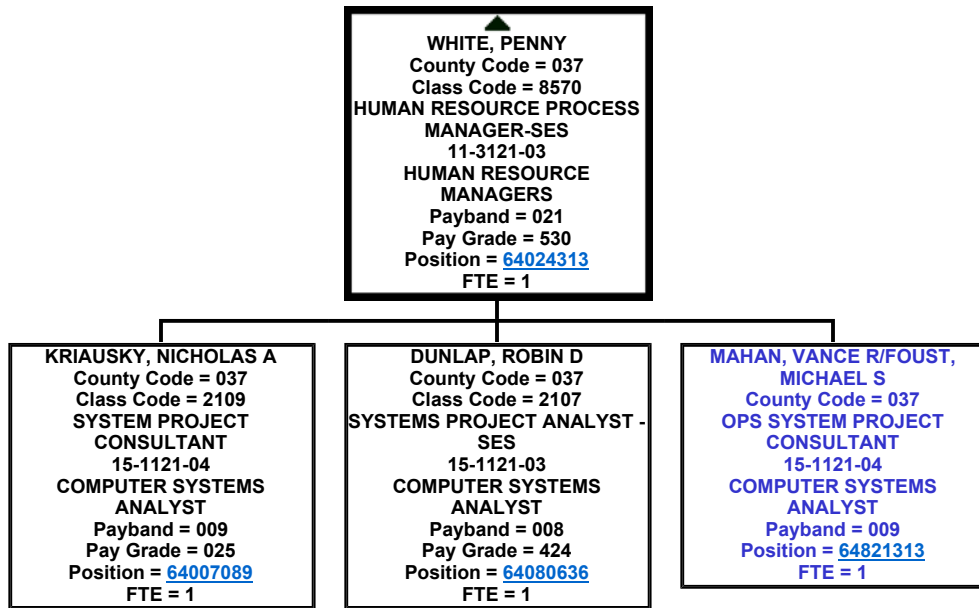
KEYS, SARA K
County Code = 037
Class Code = 0190
HUMAN RESOURCE
SPECIALIST/HR-SES
13-1071-03
HUMAN RESOURCES
SPECIALISTS
Payband = 007
Pay Grade = 423
Position = [64083970](#)
FTE = 1

ENZOR, NYRA A
County Code = 037
Class Code = 0190
HUMAN RESOURCE
SPECIALIST-HR/SES
13-1071-03
HUMAN RESOURCES
SPECIALISTS
Payband = 007
Pay Grade = 423
Position = [64086565](#)
FTE = 1

RUDD, CARLY/BEHR,
REBEKKA
County Code = 037
OPS PERSONNEL TECHNICIAN
III/HR
13-1071-02
HUMAN RESOURCES
SPECIALISTS
Payband = 006
Position = [64821317](#)
FTE = 1

TAYLOR, HALEY
County Code = 037
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64852362](#)
FTE = 1





▲
CAMPBELL, VICTORIA S
County Code = 037
Class Code = 0184
HUMAN RES/LABOR
RELATIONS CONSULT/LR-SES
13-1075-04
LABOR RELATIONS
SPECIALISTS
Payband = 010
Pay Grade = 425
Position = [64004630](#)
FTE = 1

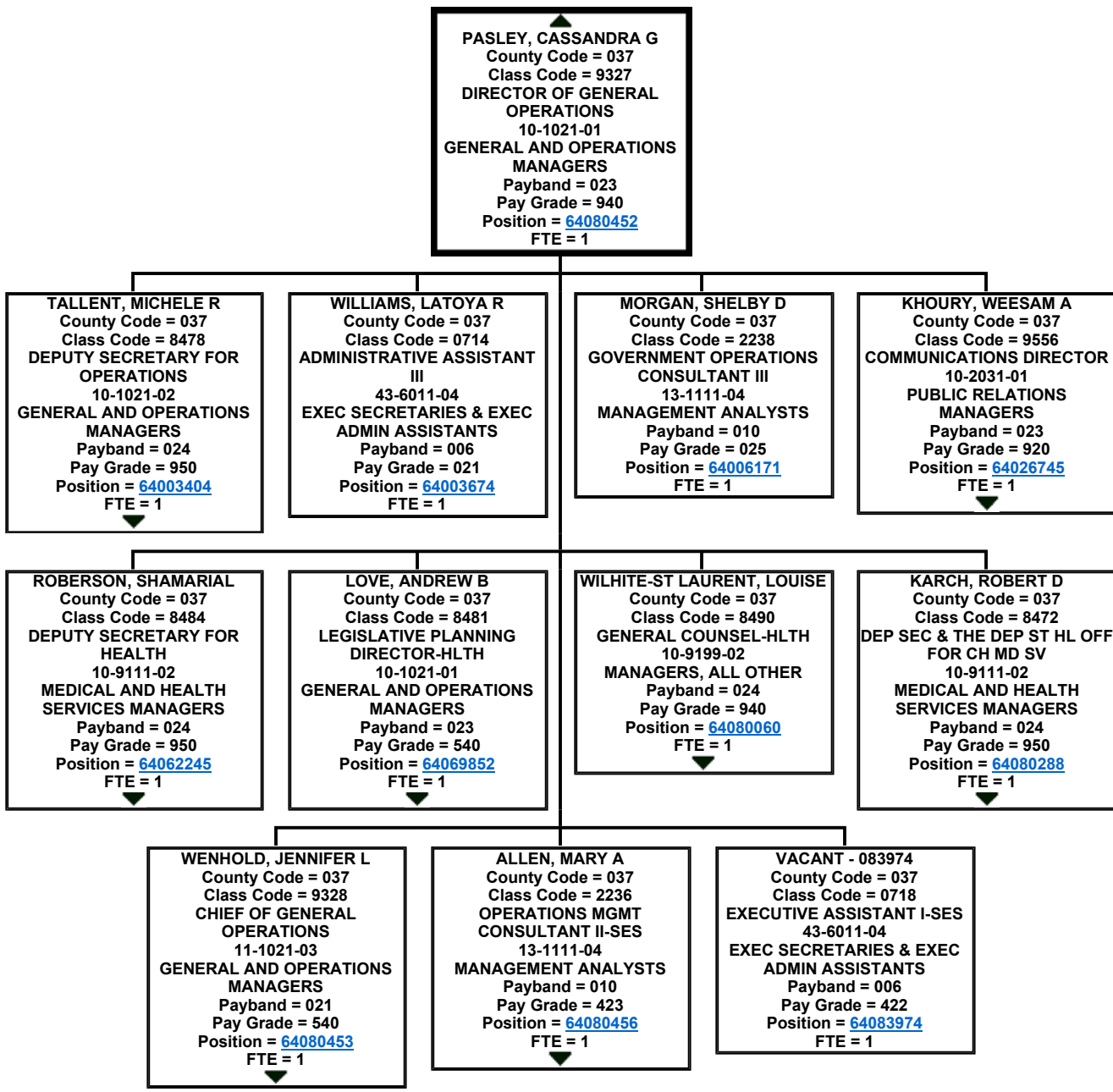
VACANT - 043645
County Code = 037
Class Code = 2224
GOVERNMENT ANALYST I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 022
Position = [64043645](#)
FTE = 1

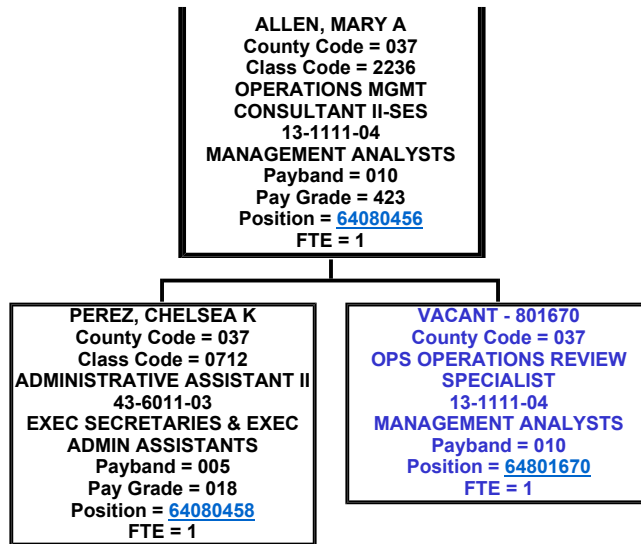
Florida Department of Health

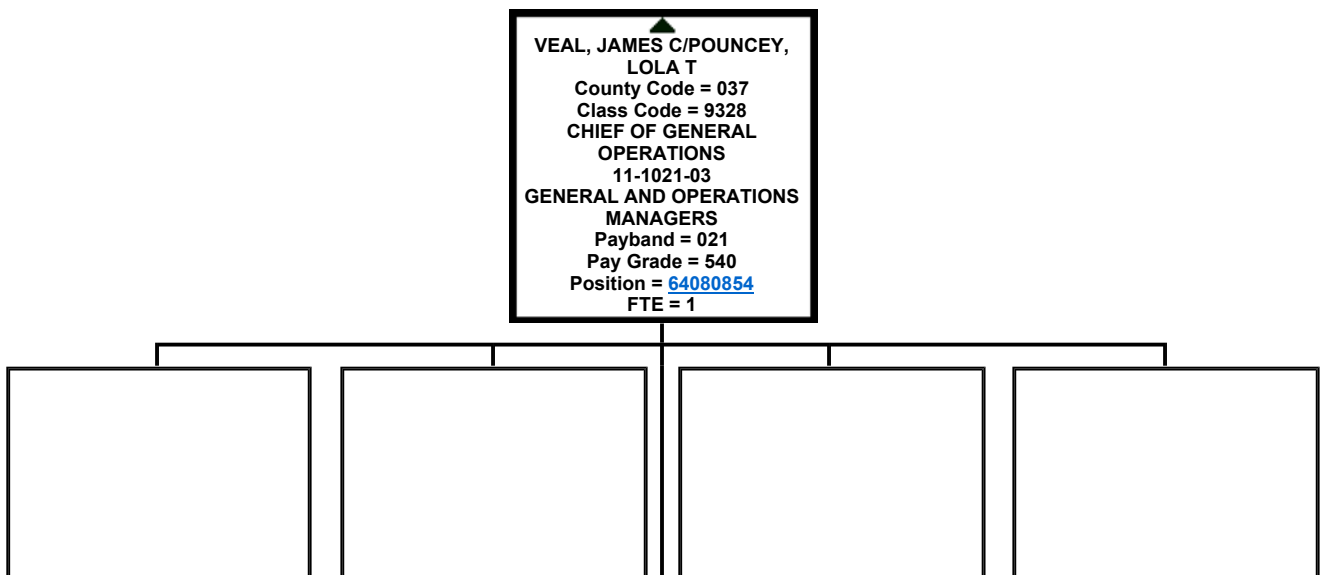
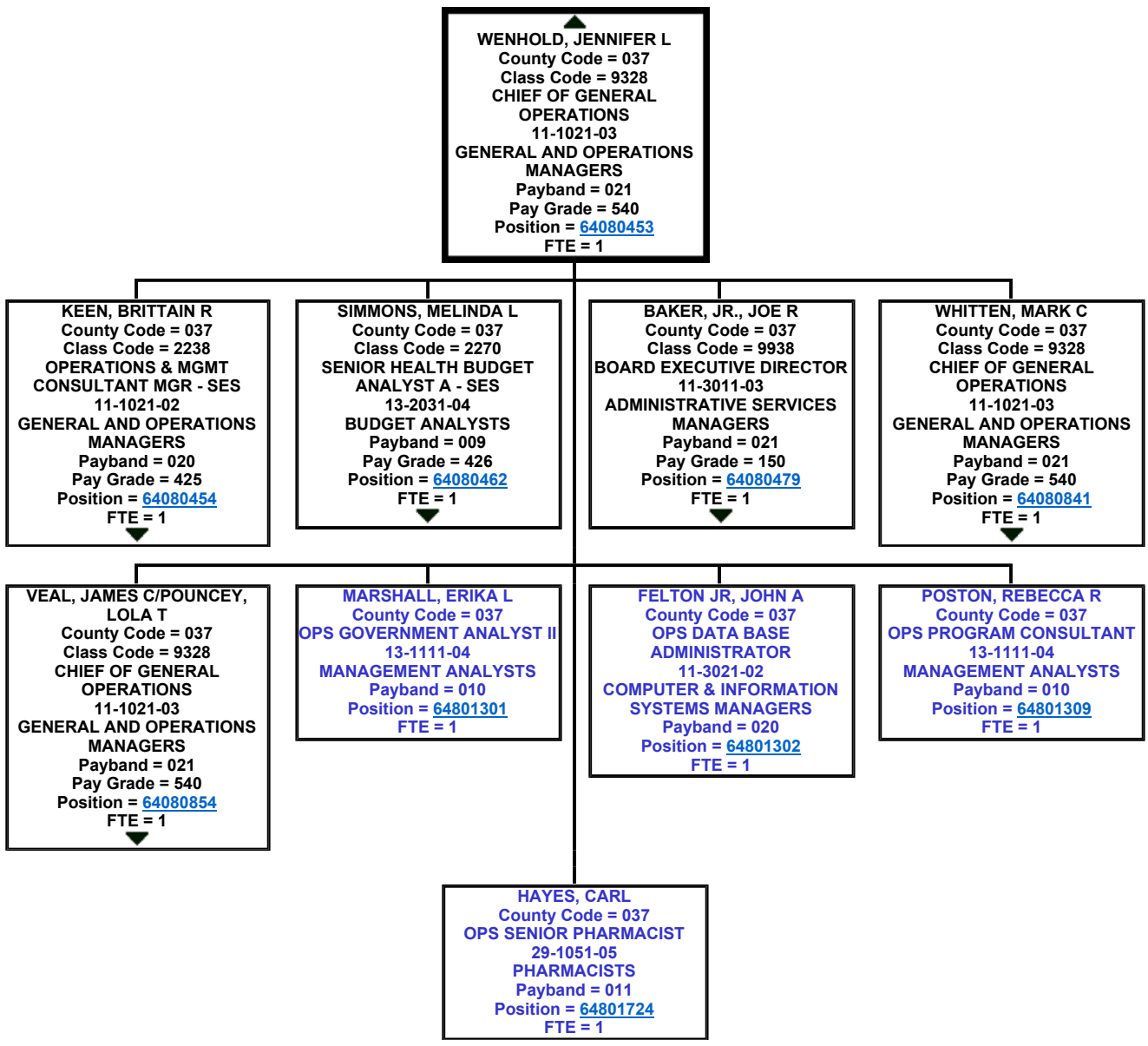
Division of Medical Quality Assurance - MQA

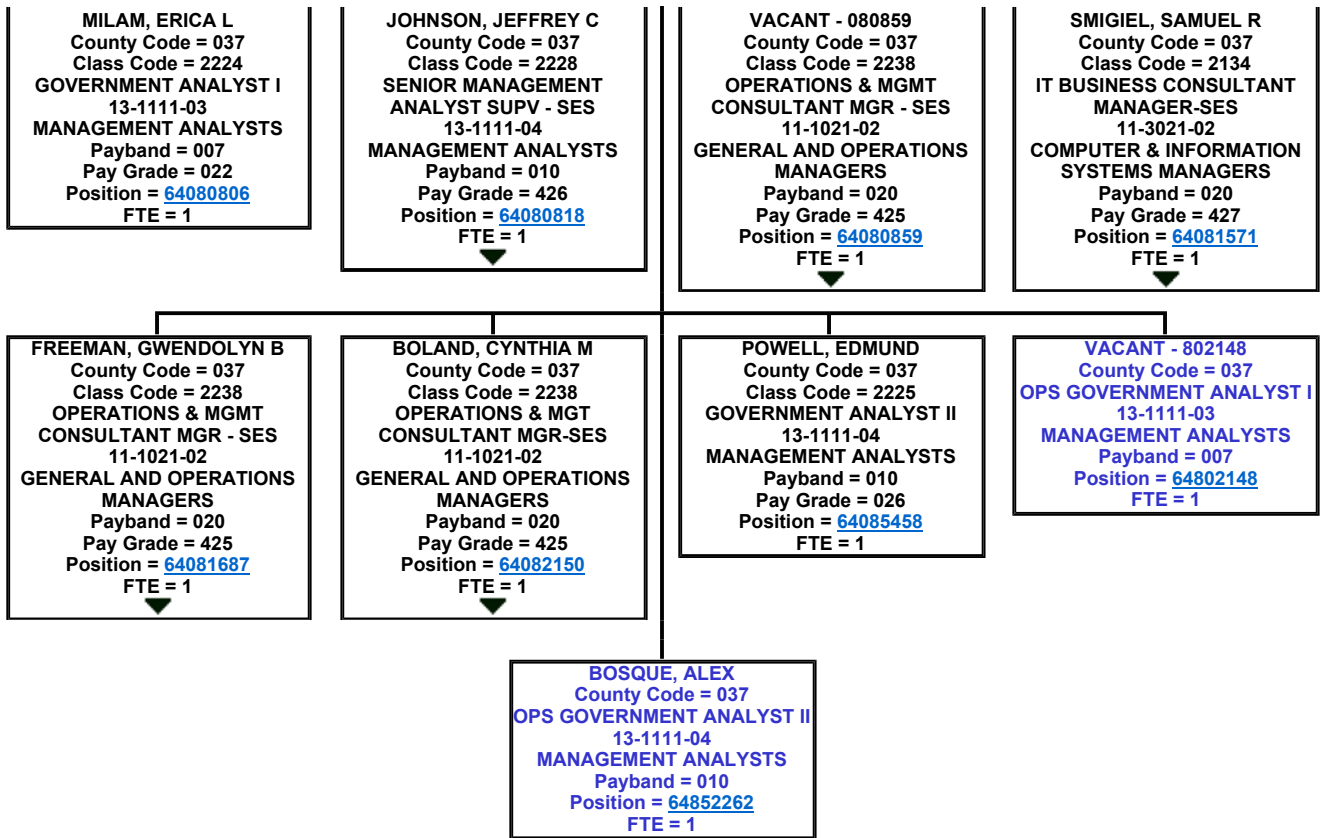
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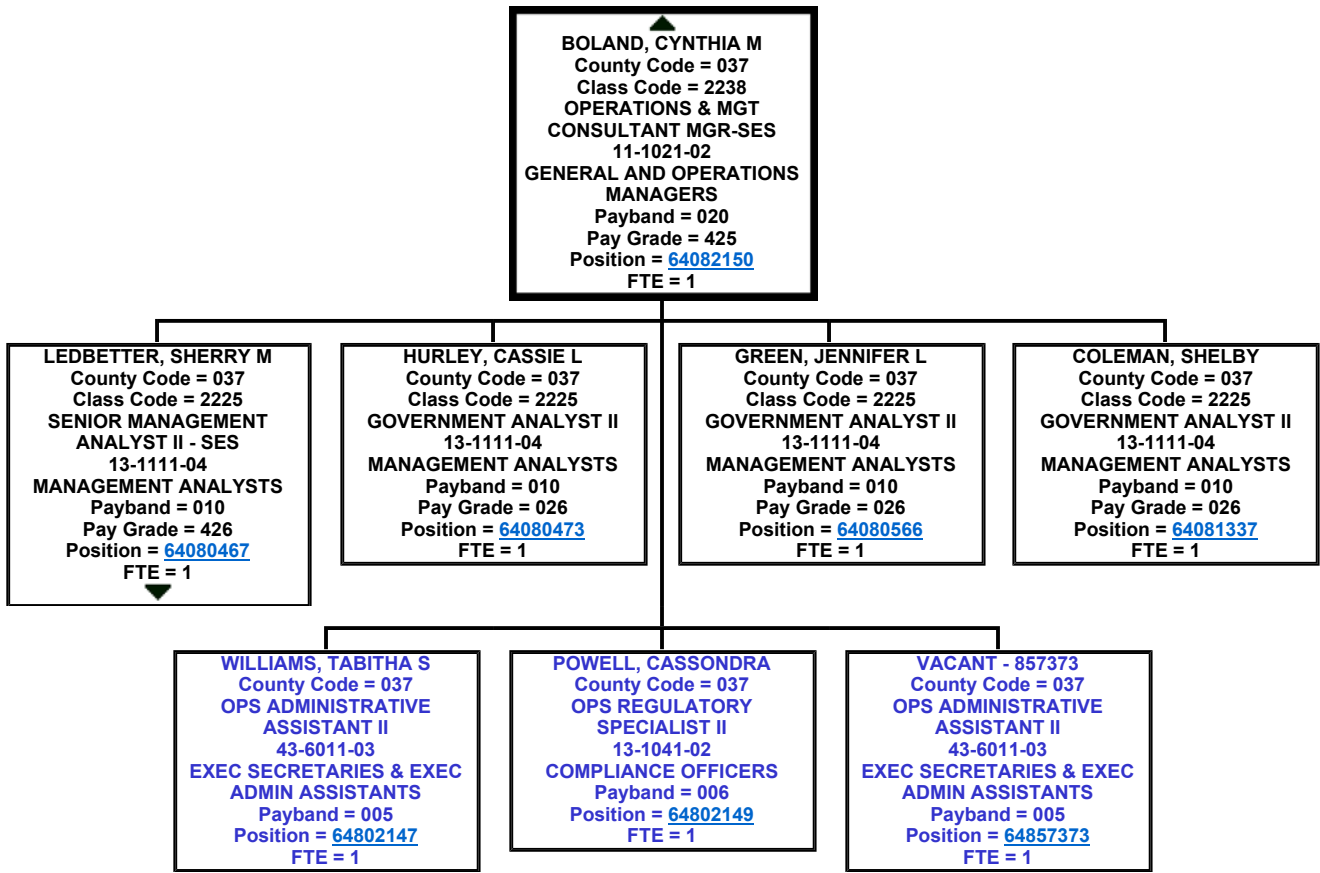
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

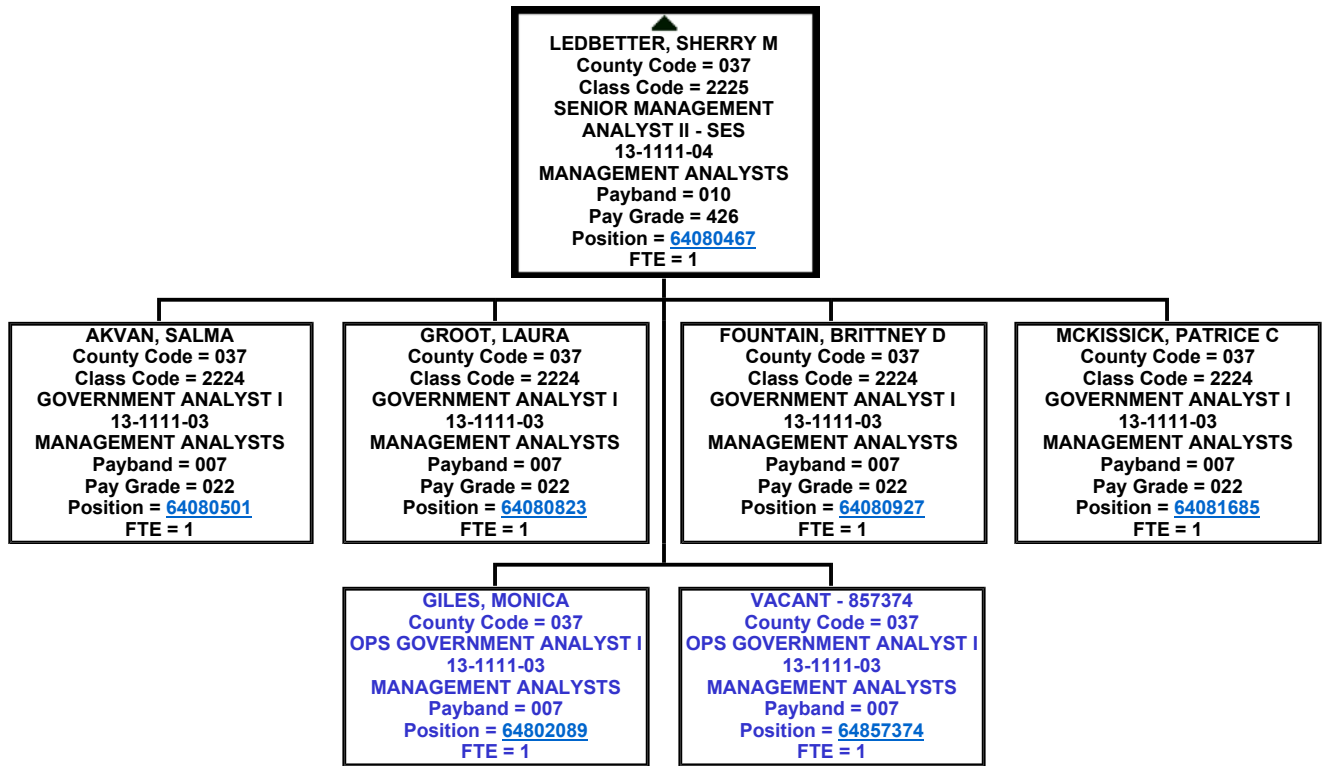


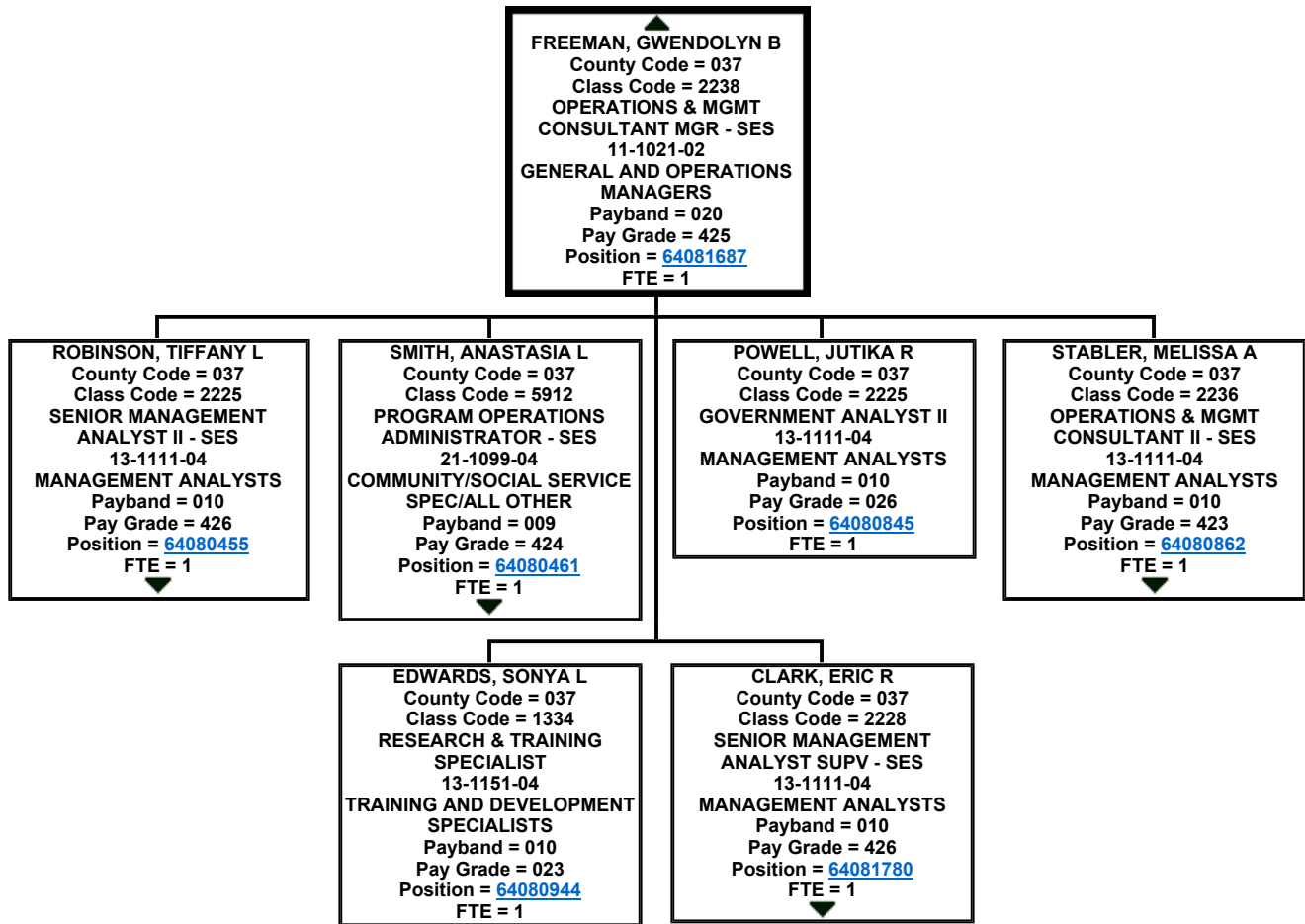


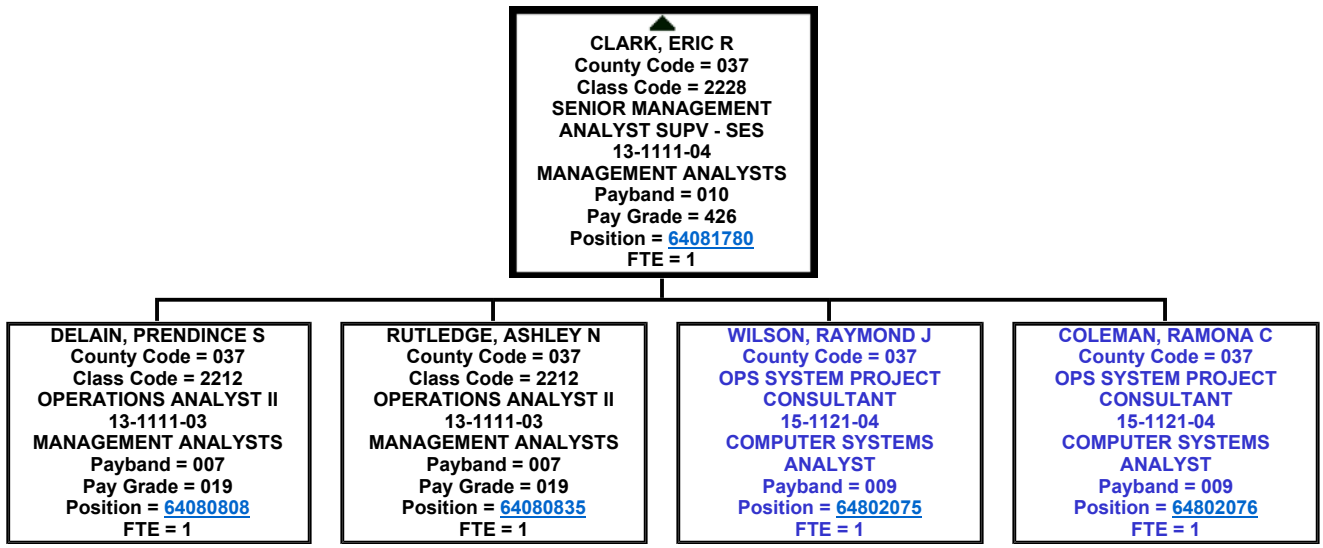


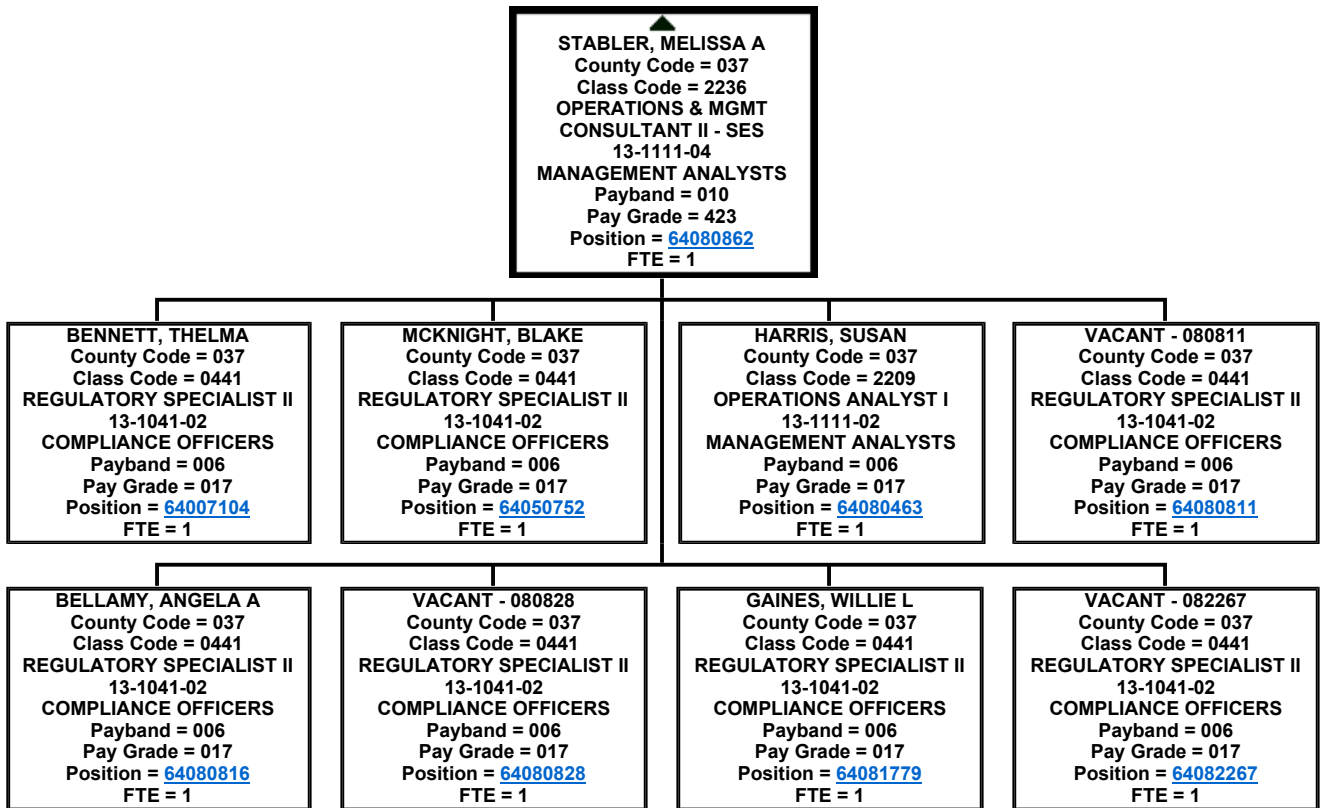












SMITH, ANASTASIA L
 County Code = 037
 Class Code = 5912
 PROGRAM OPERATIONS
 ADMINISTRATOR - SES
 21-1099-04
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 009
 Pay Grade = 424
 Position = [64080461](#)
 FTE = 1

RESHARD, NINA A
 County Code = 037
 Class Code = 0442
 REGULATORY
 SUPERVISOR/CONSULTANT -
 SES
 13-1041-03
 COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 420
 Position = [64082254](#)
 FTE = 1

MASSEY, TAMEKA S
 County Code = 037
 Class Code = 0442
 REGULATORY
 SUPERVISOR/CONSULTANT -
 SES
 13-1041-03
 COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 420
 Position = [64082259](#)
 FTE = 1

MASSEY, TAMEKA S
 County Code = 037
 Class Code = 0442
 REGULATORY
 SUPERVISOR/CONSULTANT -
 SES
 13-1041-03
 COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 420
 Position = [64082259](#)
 FTE = 1

HARVILLE, SUMMER S
 County Code = 037
 Class Code = 0440
 REGULATORY SPECIALIST I
 13-1041-01
 COMPLIANCE OFFICERS
 Payband = 003
 Pay Grade = 015
 Position = [64003149](#)
 FTE = 1

PEREZ, CYNTHIA
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64053691](#)
 FTE = 1

RECKLEY, MAHOGANIE A
 County Code = 037
 Class Code = 0440
 REGULATORY SPECIALIST I
 13-1041-01
 COMPLIANCE OFFICERS
 Payband = 003
 Pay Grade = 015
 Position = [64060728](#)
 FTE = 1

VACANT - 080471
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080471](#)
 FTE = 1

MITCHELL, VALENCIA
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080472](#)
 FTE = 1

GAINES, SCHNETRICE S
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080475](#)
 FTE = 1

MADISON, BARBARA J
 County Code = 037
 Class Code = 0440
 REGULATORY SPECIALIST I
 13-1041-01
 COMPLIANCE OFFICERS
 Payband = 003
 Pay Grade = 015
 Position = [64080492](#)
 FTE = 1

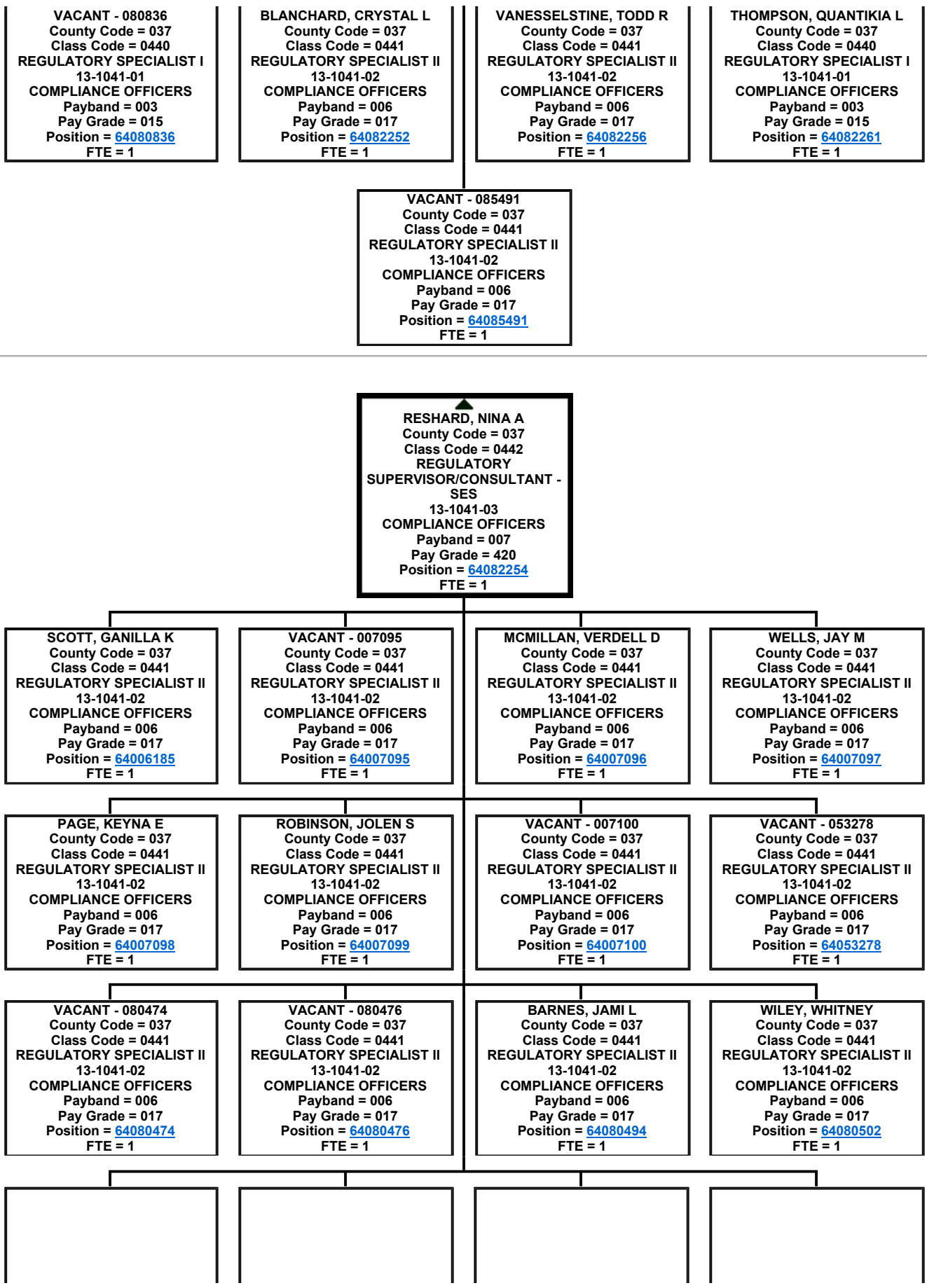
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 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080498](#)
 FTE = 1

FORSMAN, NEAL E
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080815](#)
 FTE = 1

FARUQ, KAISER R
 County Code = 037
 Class Code = 0440
 REGULATORY SPECIALIST I
 13-1041-01
 COMPLIANCE OFFICERS
 Payband = 003
 Pay Grade = 015
 Position = [64080831](#)
 FTE = 1

VACANT - 080832
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080832](#)
 FTE = 1

SHARPLES, WAYNE R
 County Code = 037
 Class Code = 0441
 REGULATORY SPECIALIST II
 13-1041-02
 COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080833](#)
 FTE = 1

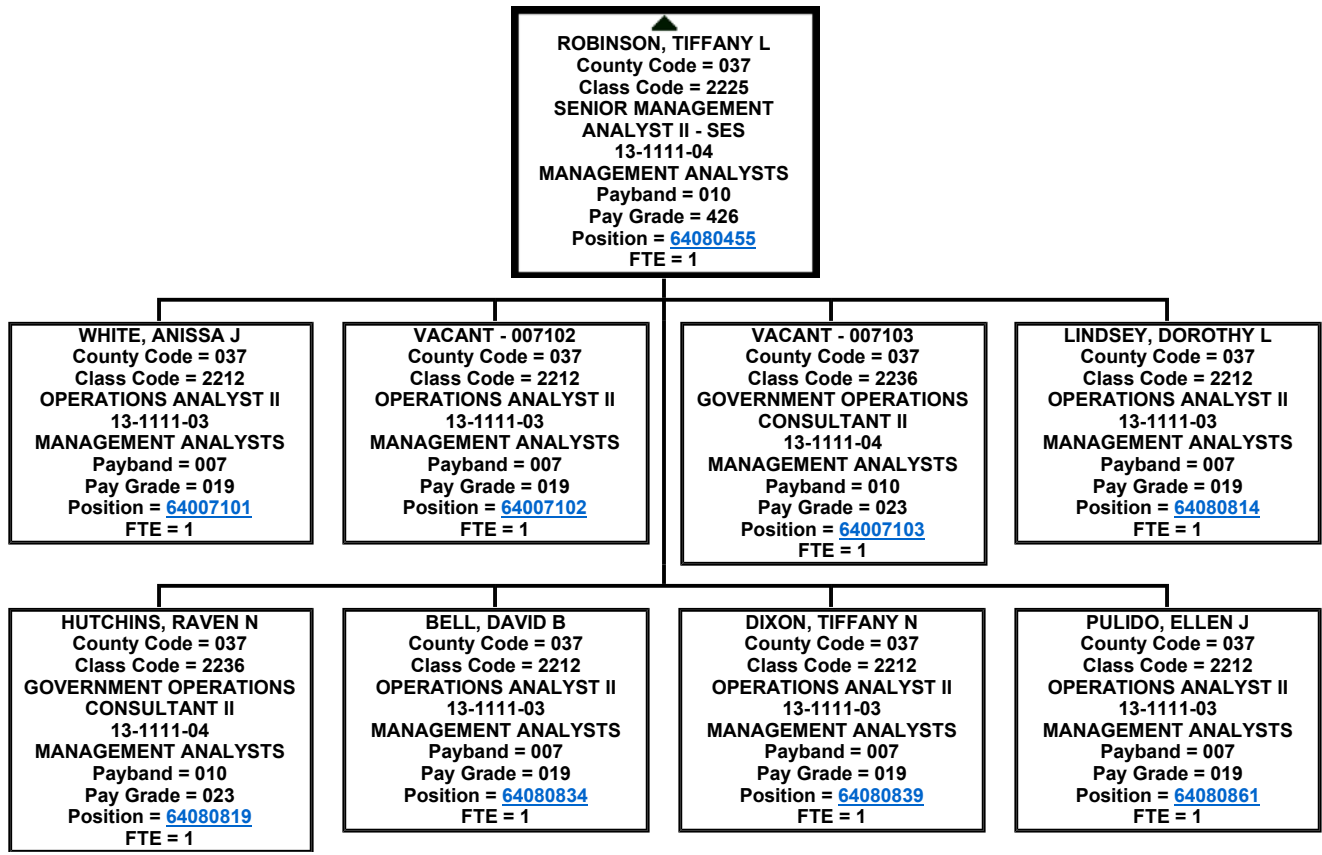


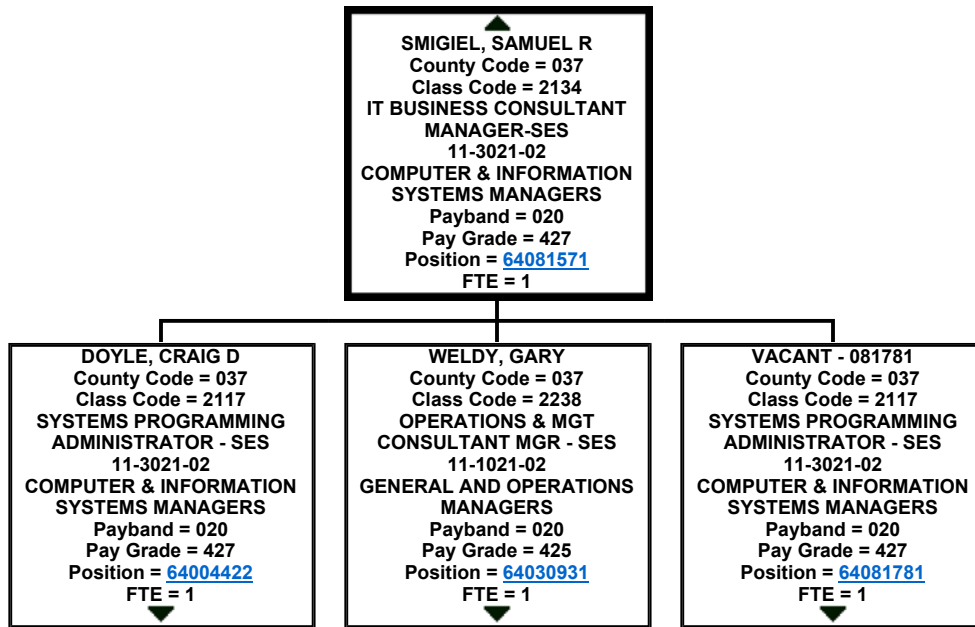
COSTER, DAVID L
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080540](#)
FTE = 1

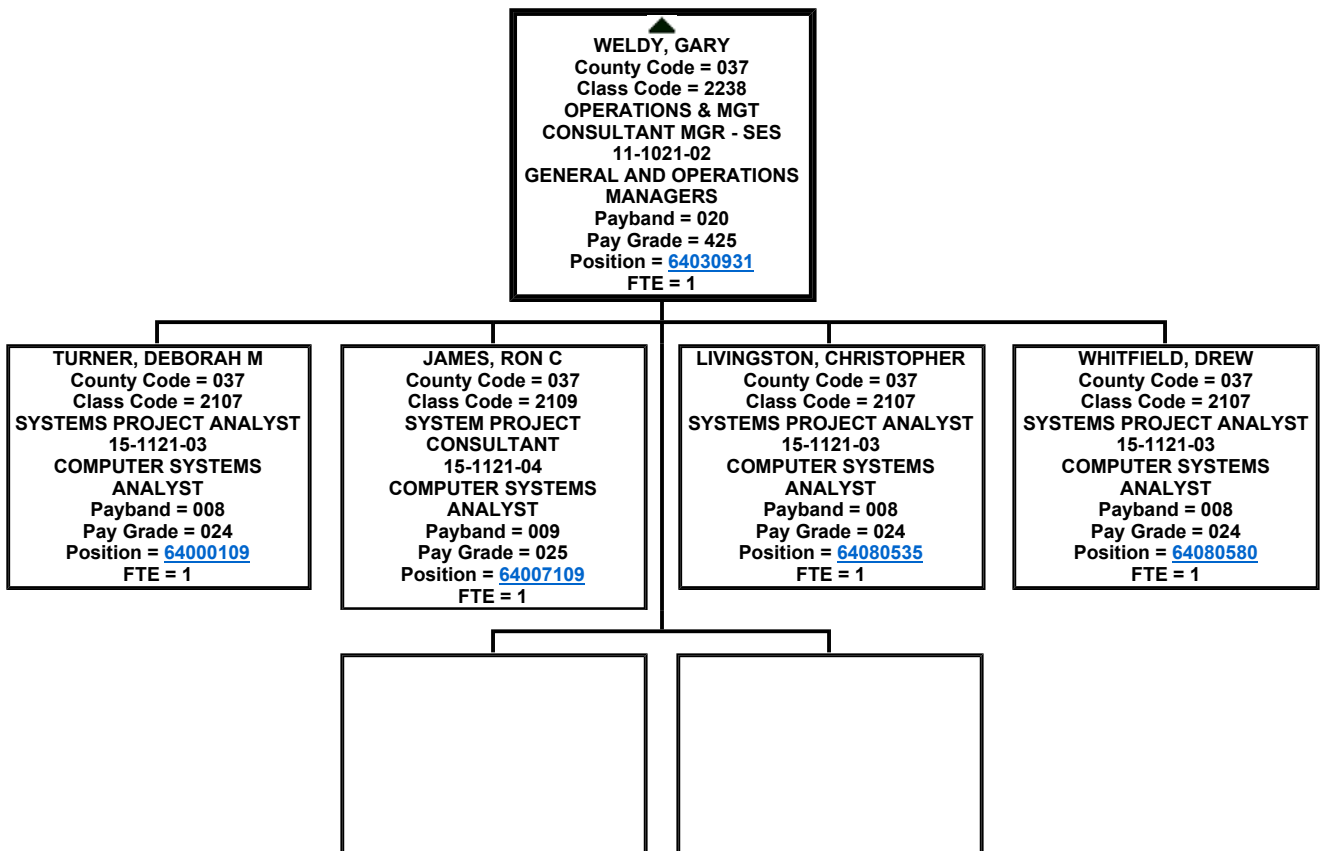
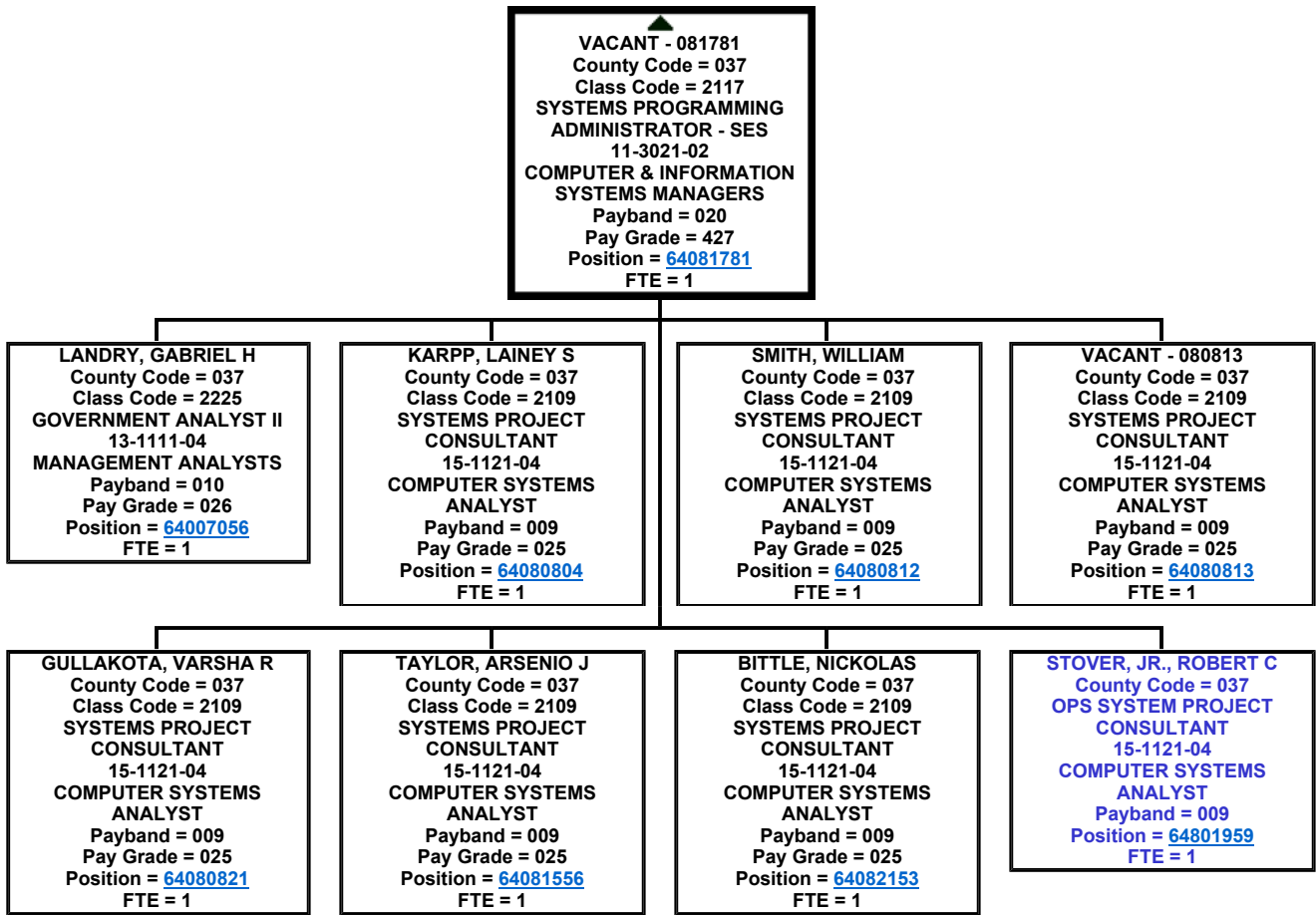
HUFF, LAUREN
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080837](#)
FTE = 1

MILLER, LINDA
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64082253](#)
FTE = 1

BATES, BETTY J
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
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Payband = 006
Pay Grade = 017
Position = [64082255](#)
FTE = 1

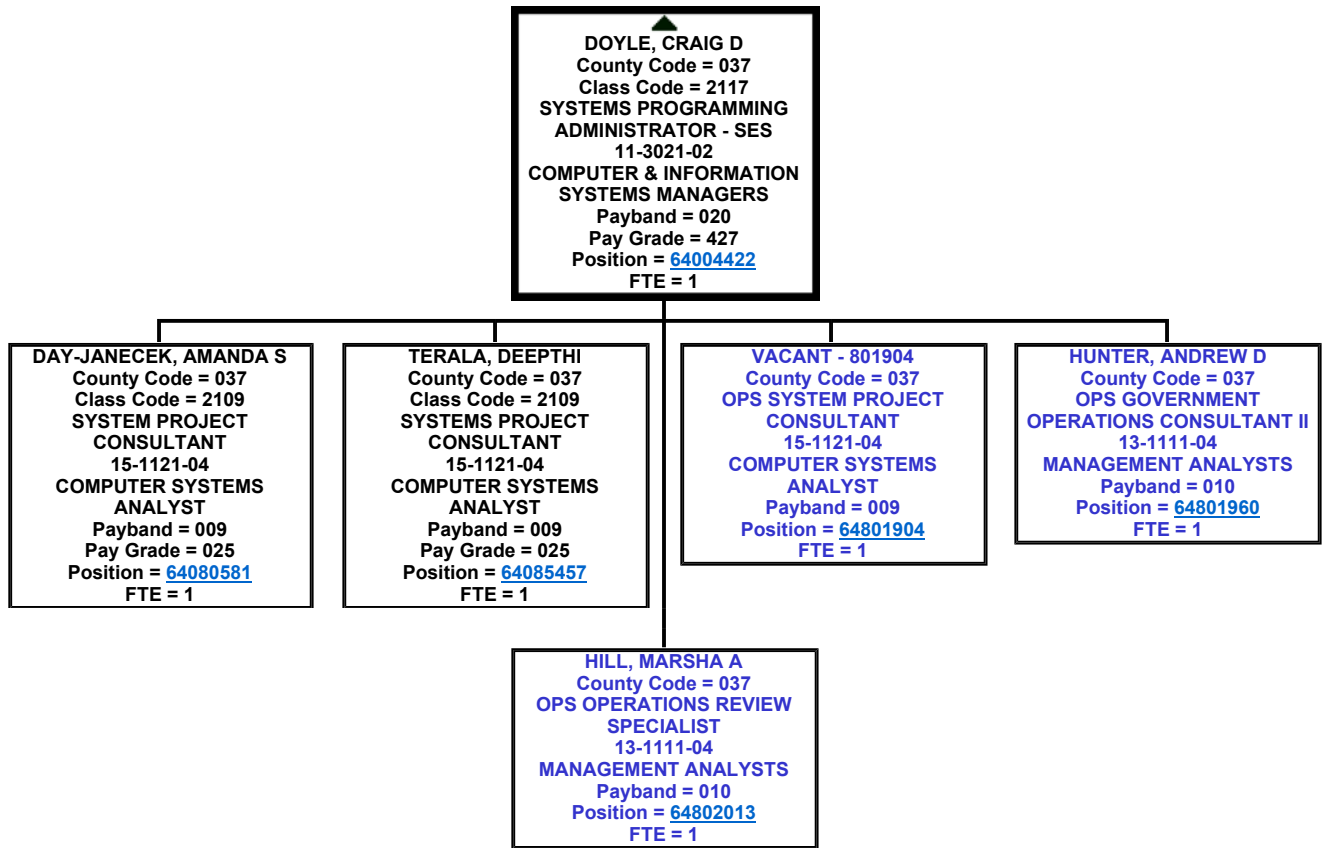


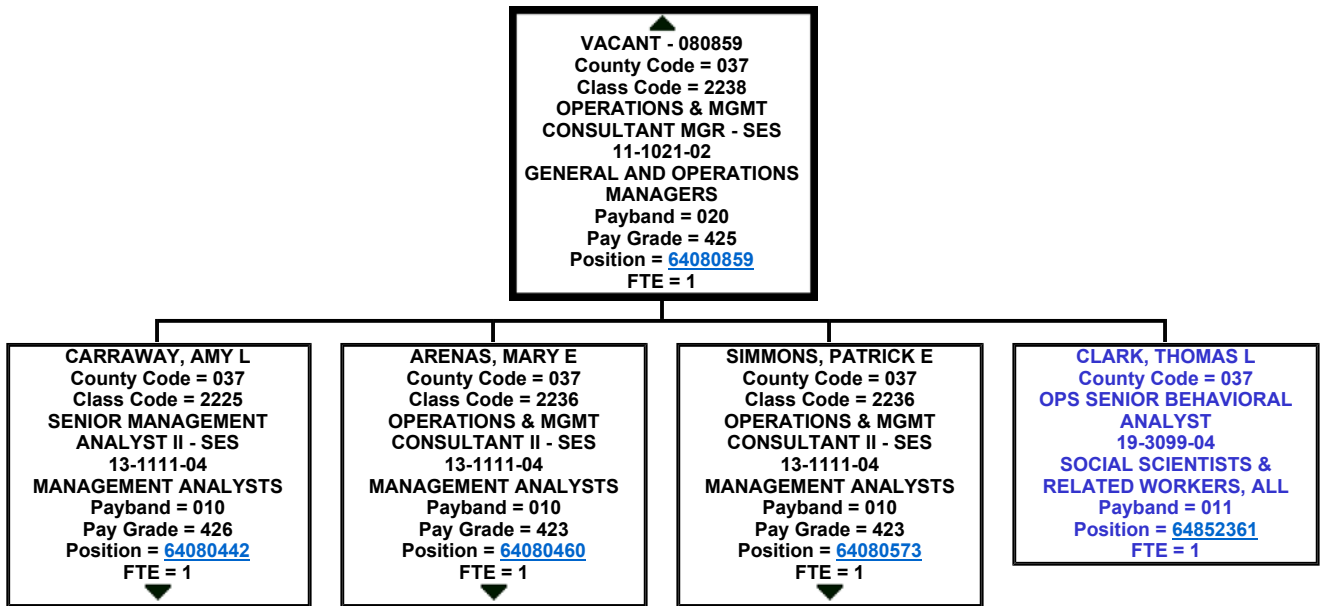


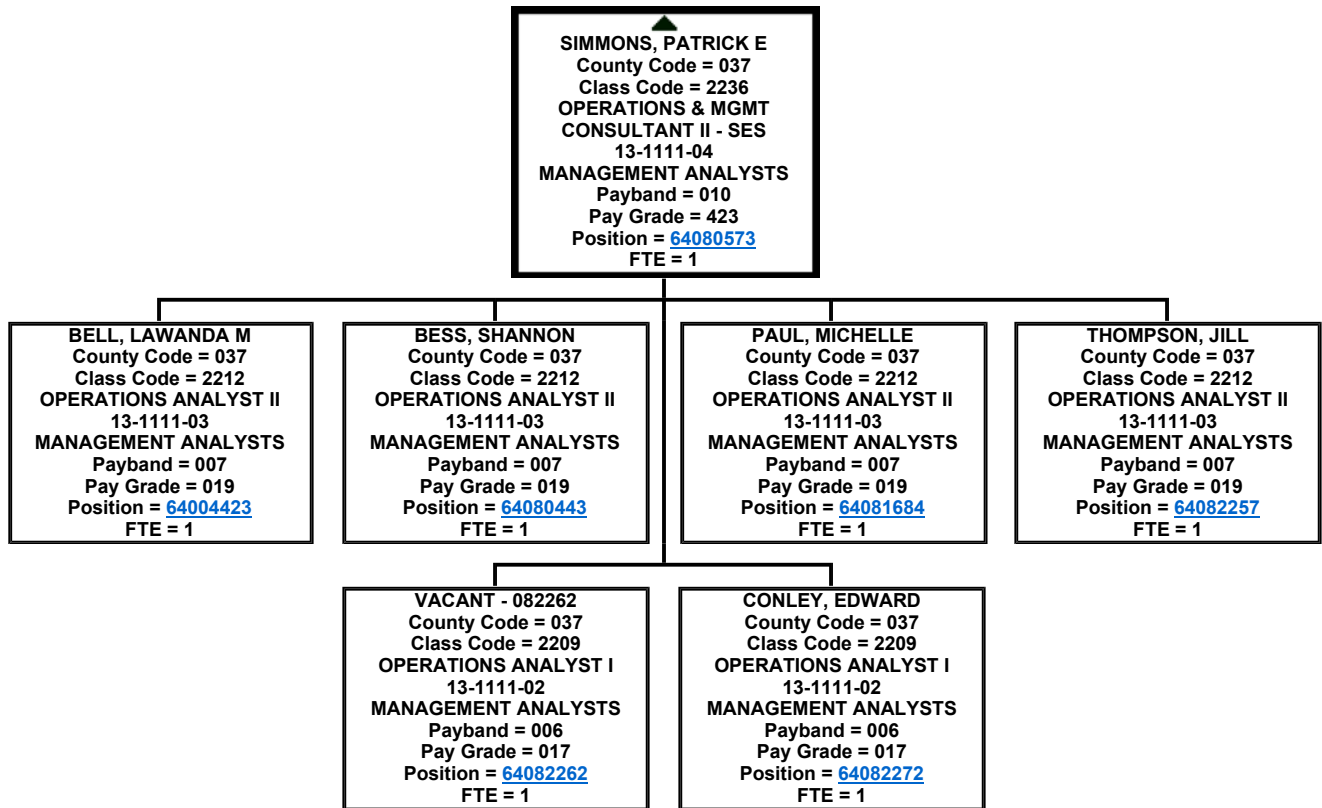


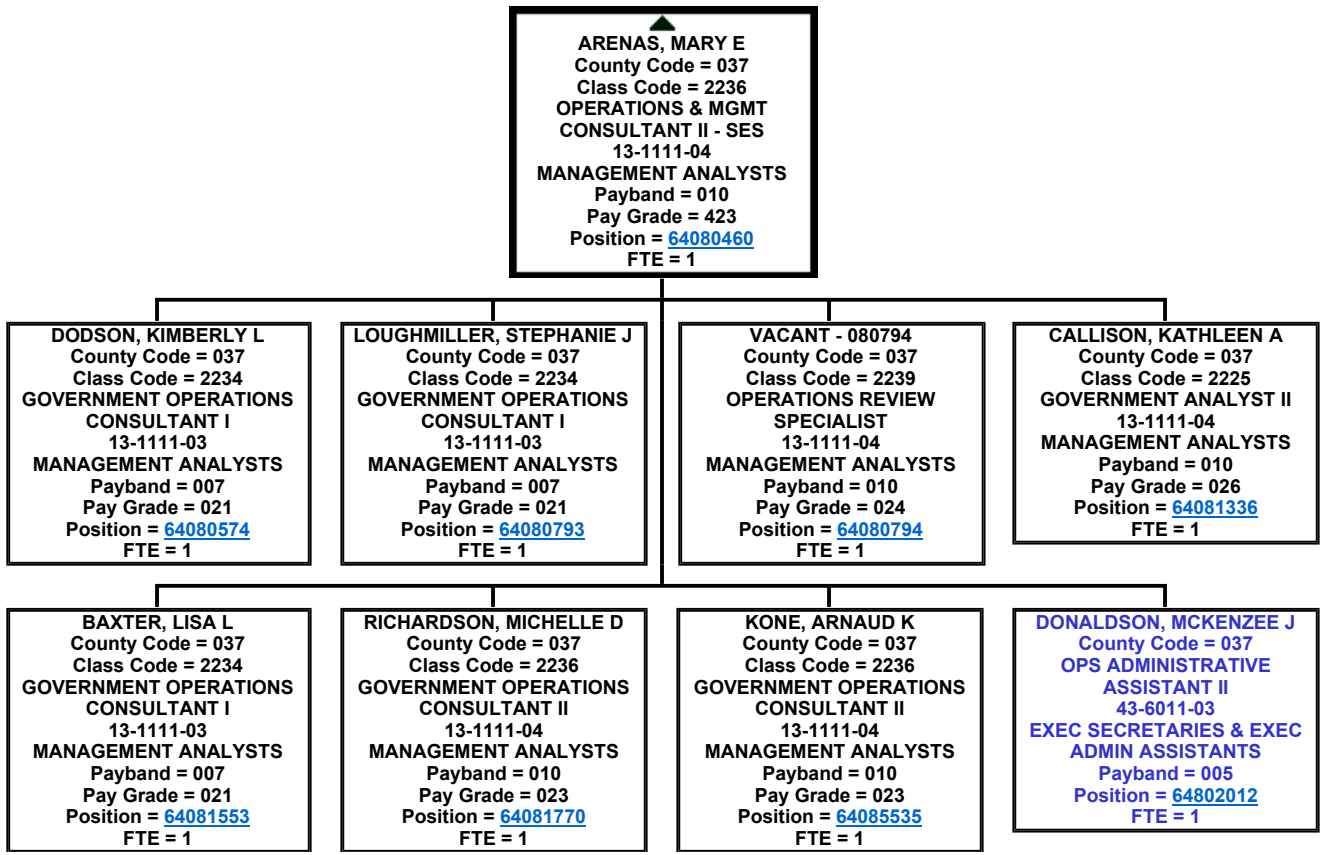
WHITTINGTON, GLENN E
County Code = 037
Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64081769](#)
FTE = 1

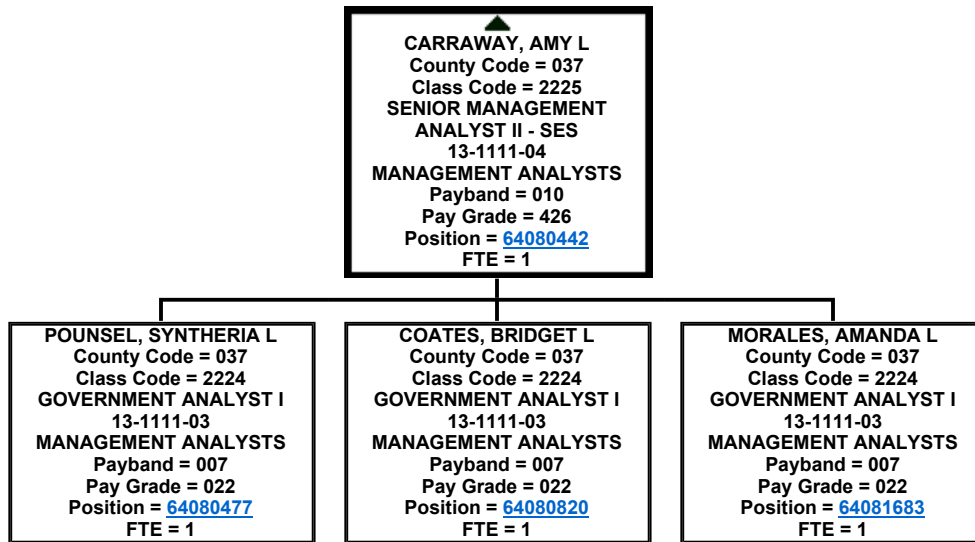
MITJA, JUSTIN A
County Code = 037
Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64082258](#)
FTE = 1

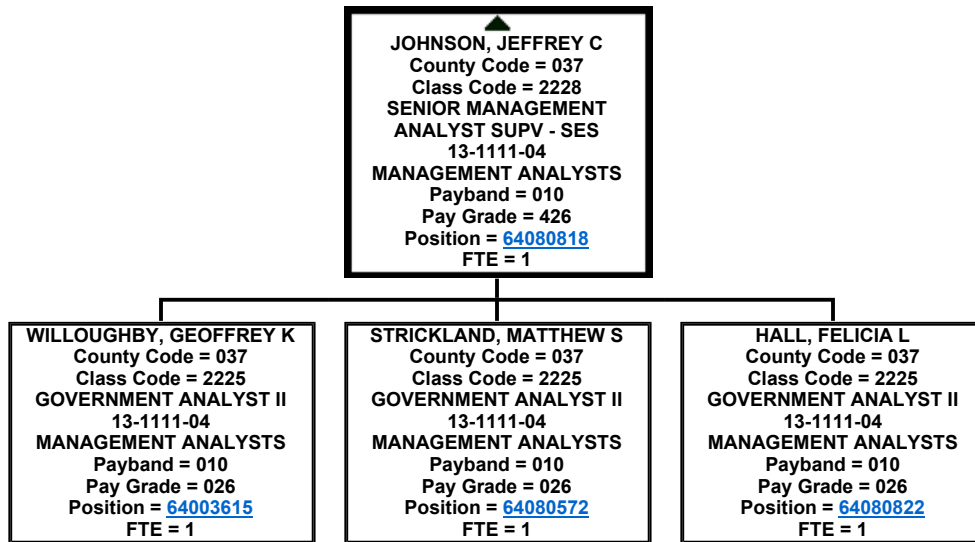


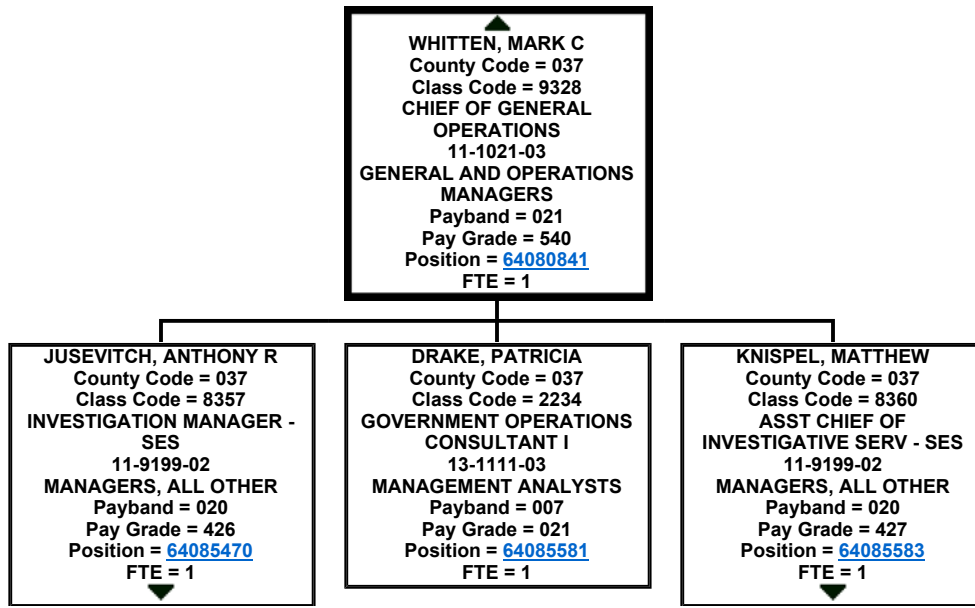


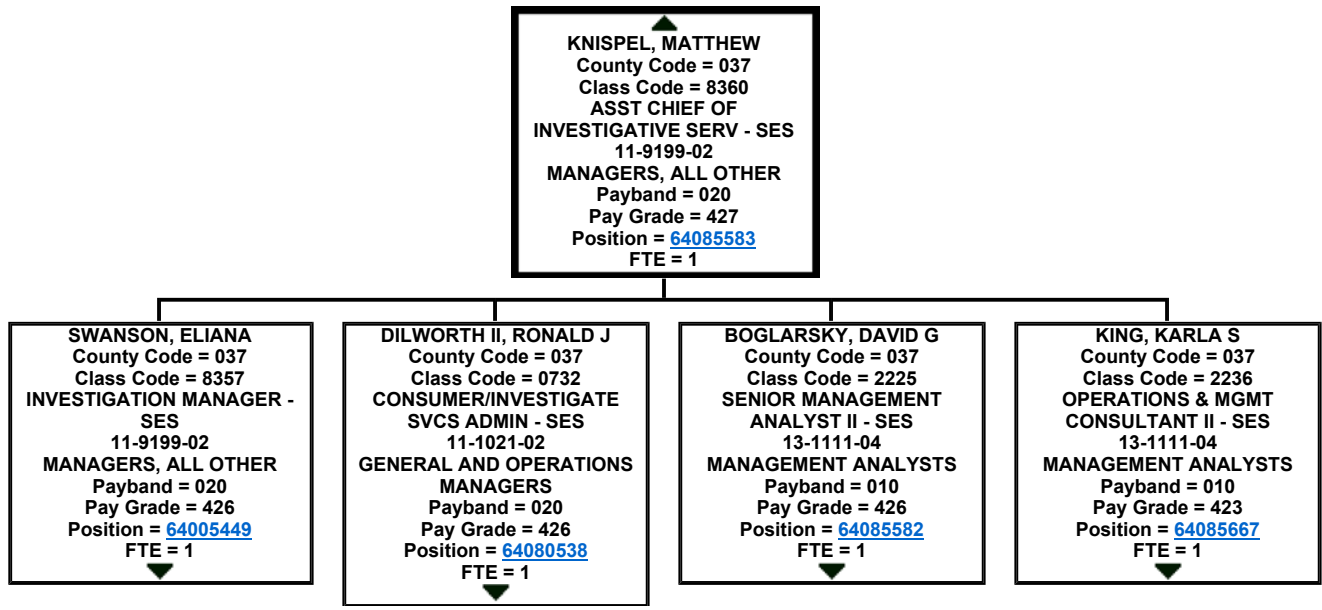


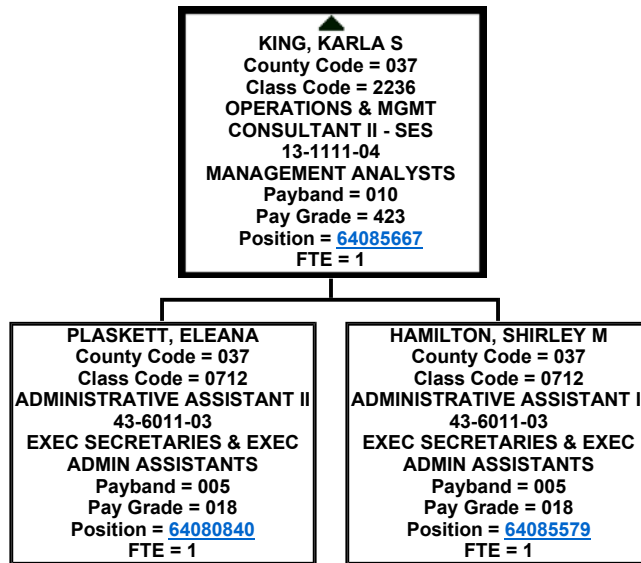


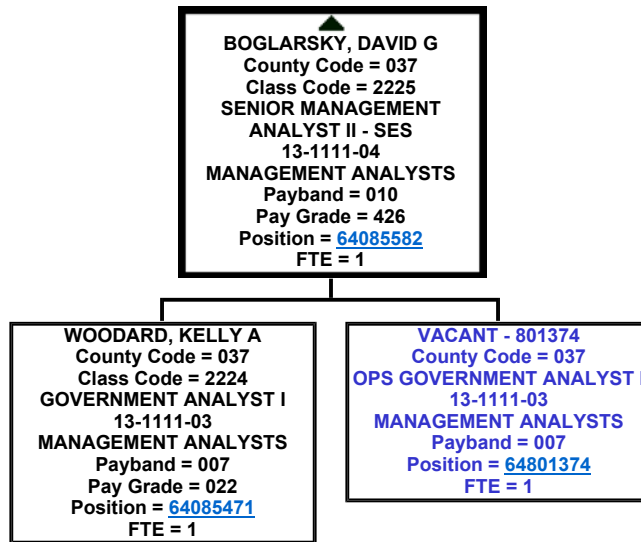


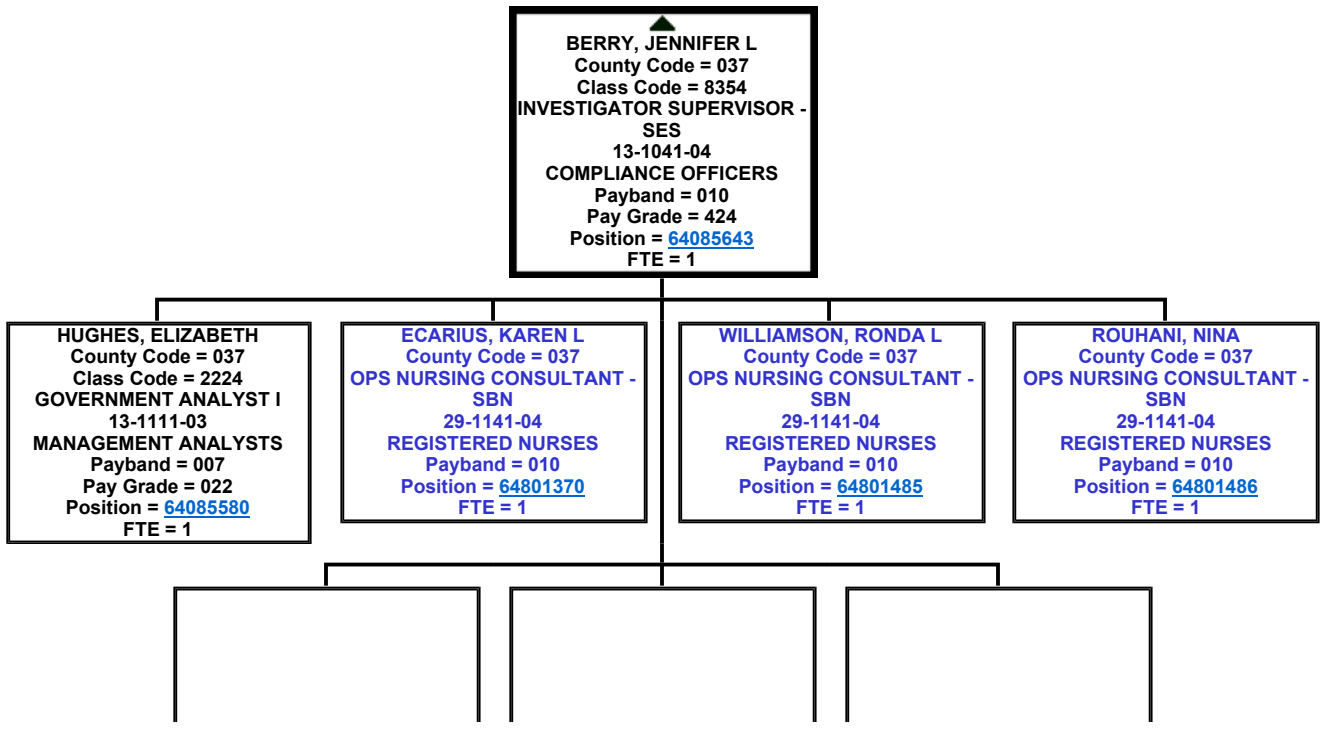
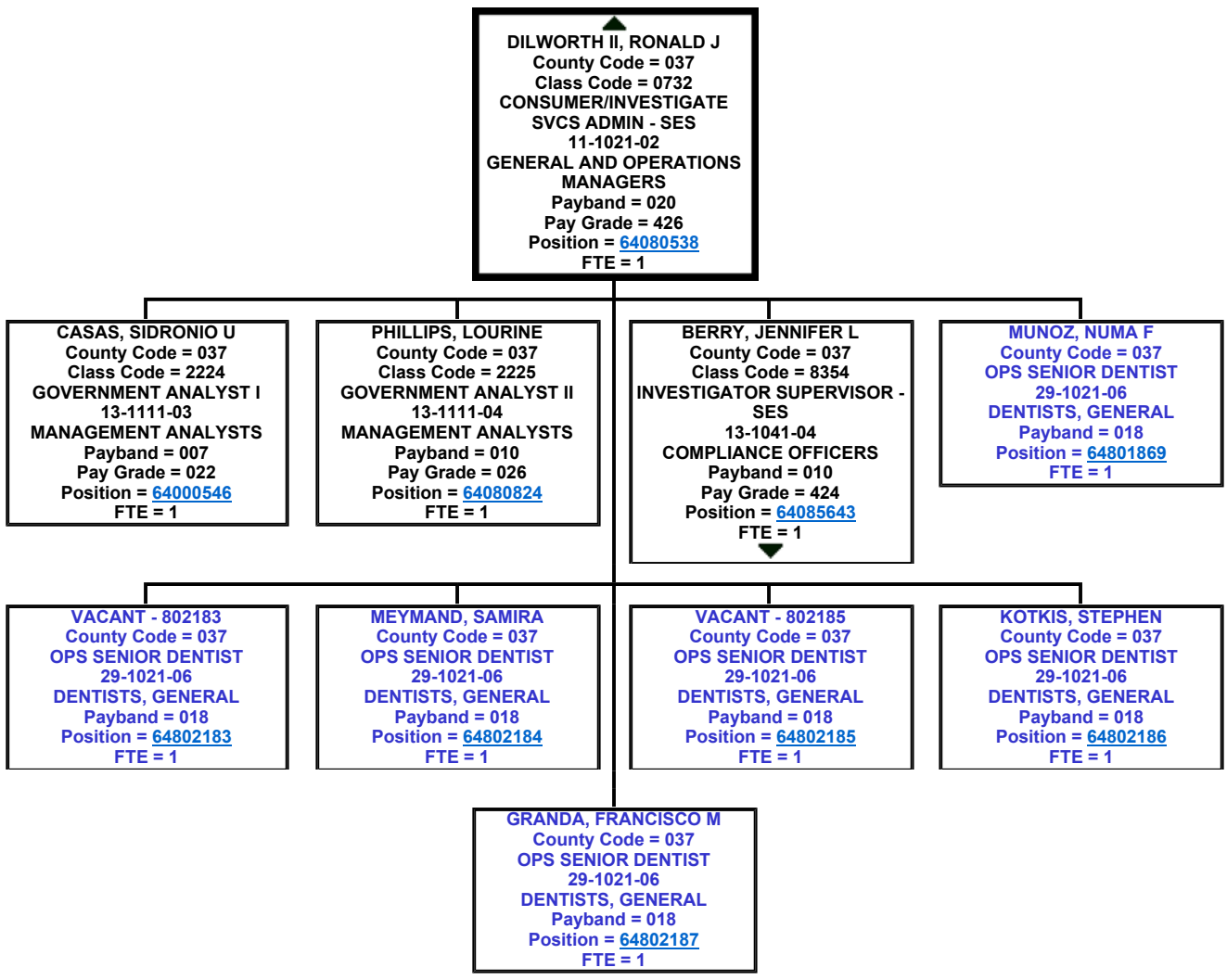








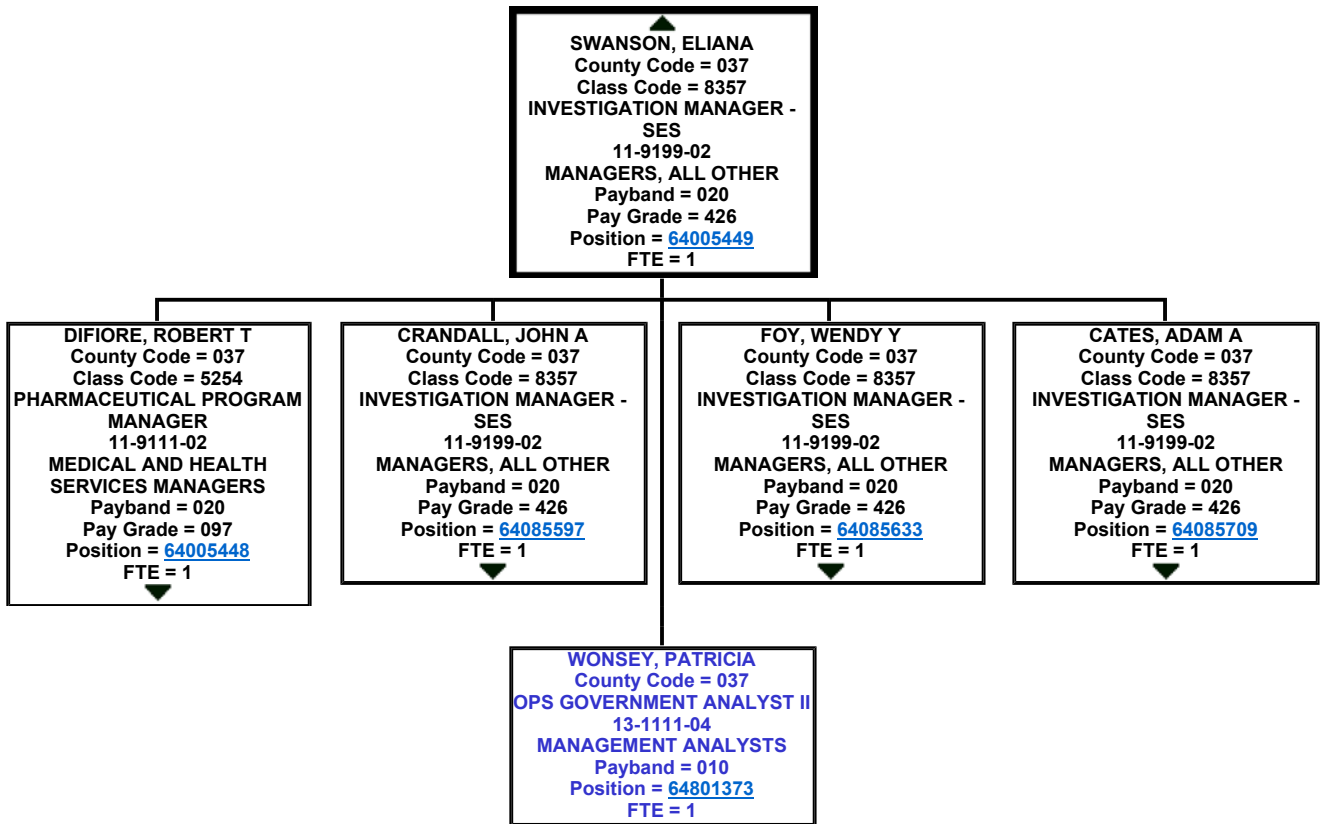


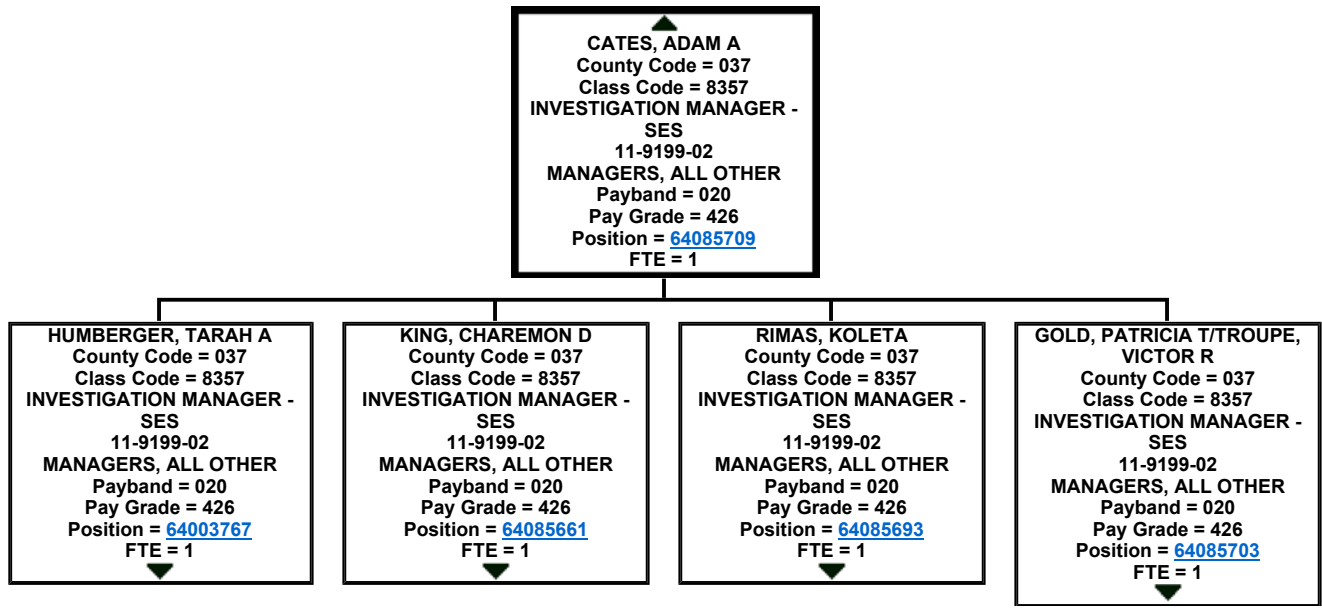


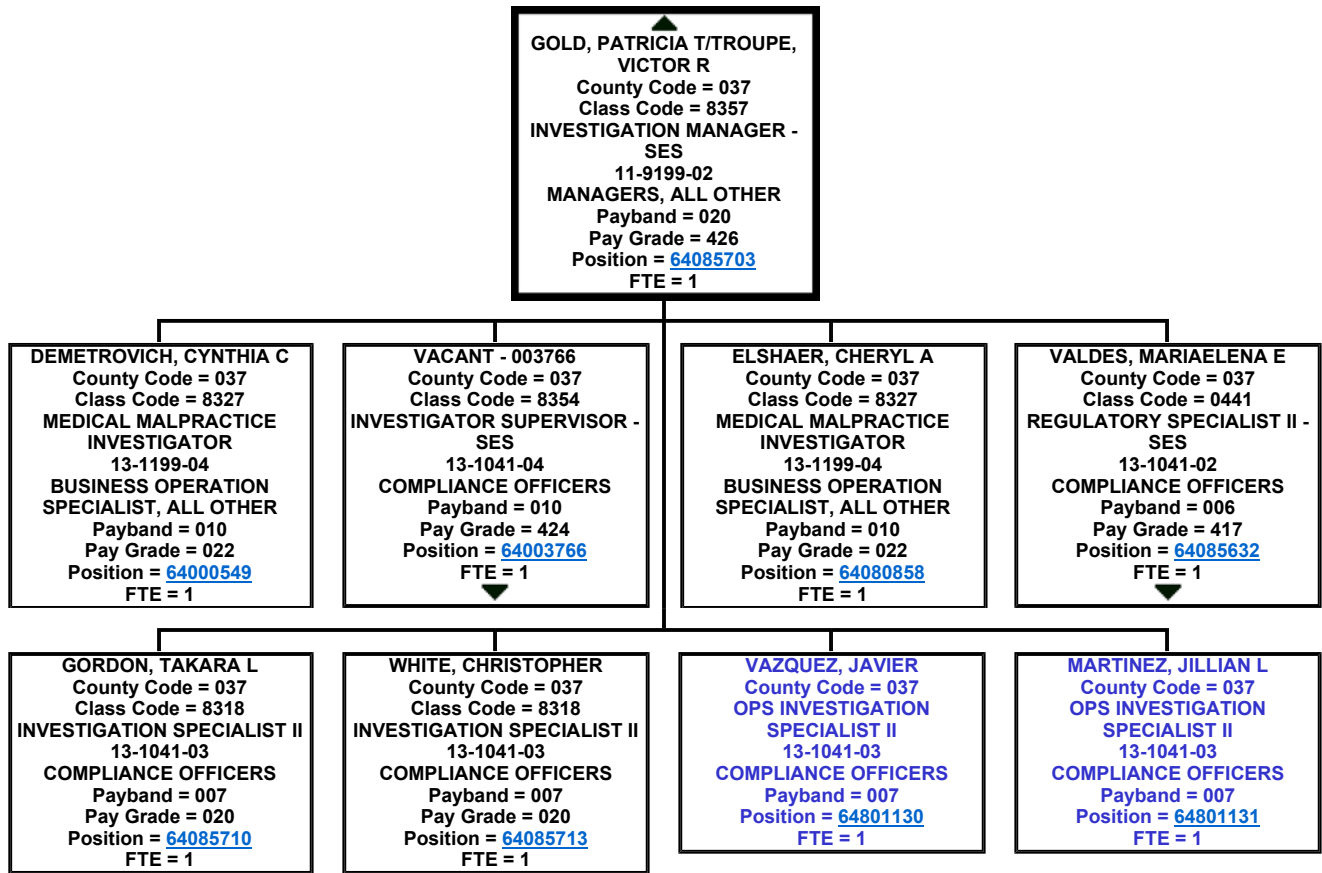
TAYLOR, NICOLE M
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OPS NURSING CONSULTANT -
SBN
29-1141-04
REGISTERED NURSES
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Position = 64801504
FTE = 1

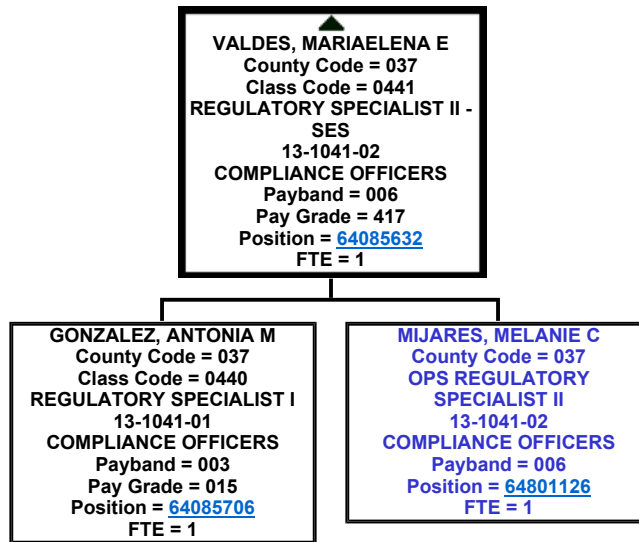
CASTROVINCI, STACEY
County Code = 037
OPS NURSING CONSULTANT-
SBN
29-1141-04
REGISTERED NURSES
Payband = 010
Position = 64802021
FTE = 1

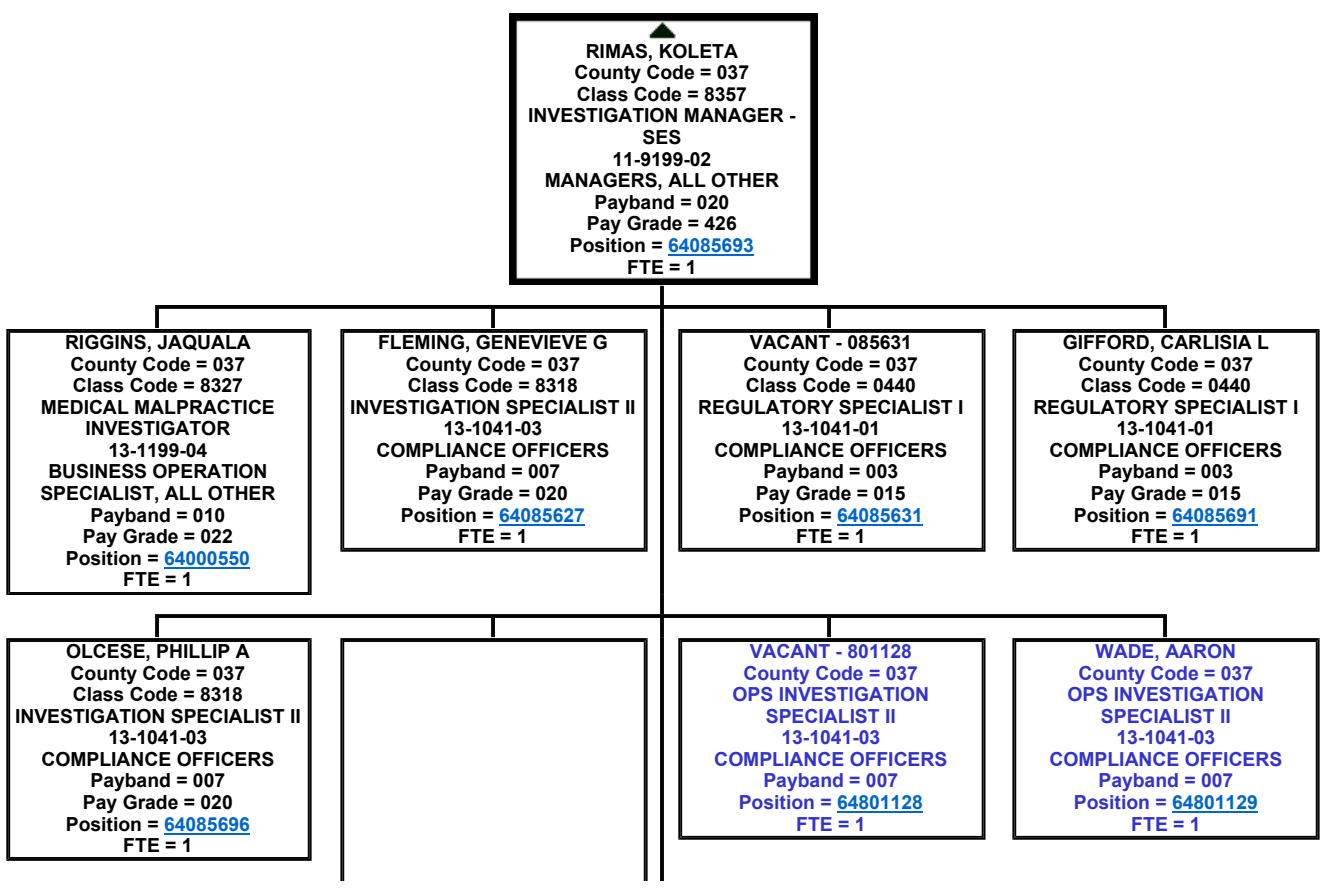
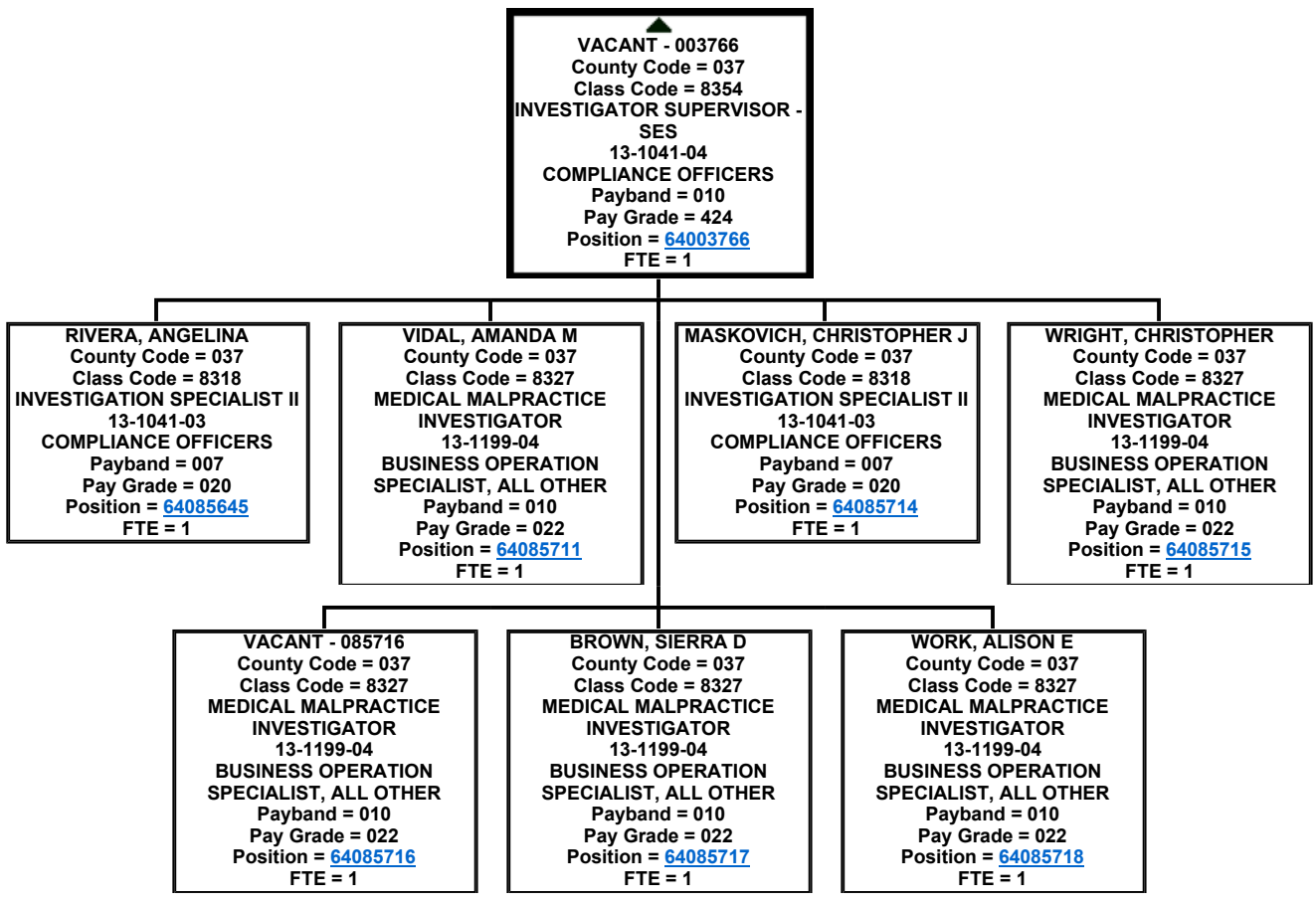
BATEAU, EVENSY
County Code = 037
OPS NURSING CONSULTANT-
SBN
29-1141-04
REGISTERED NURSES
Payband = 010
Position = 64802022
FTE = 1





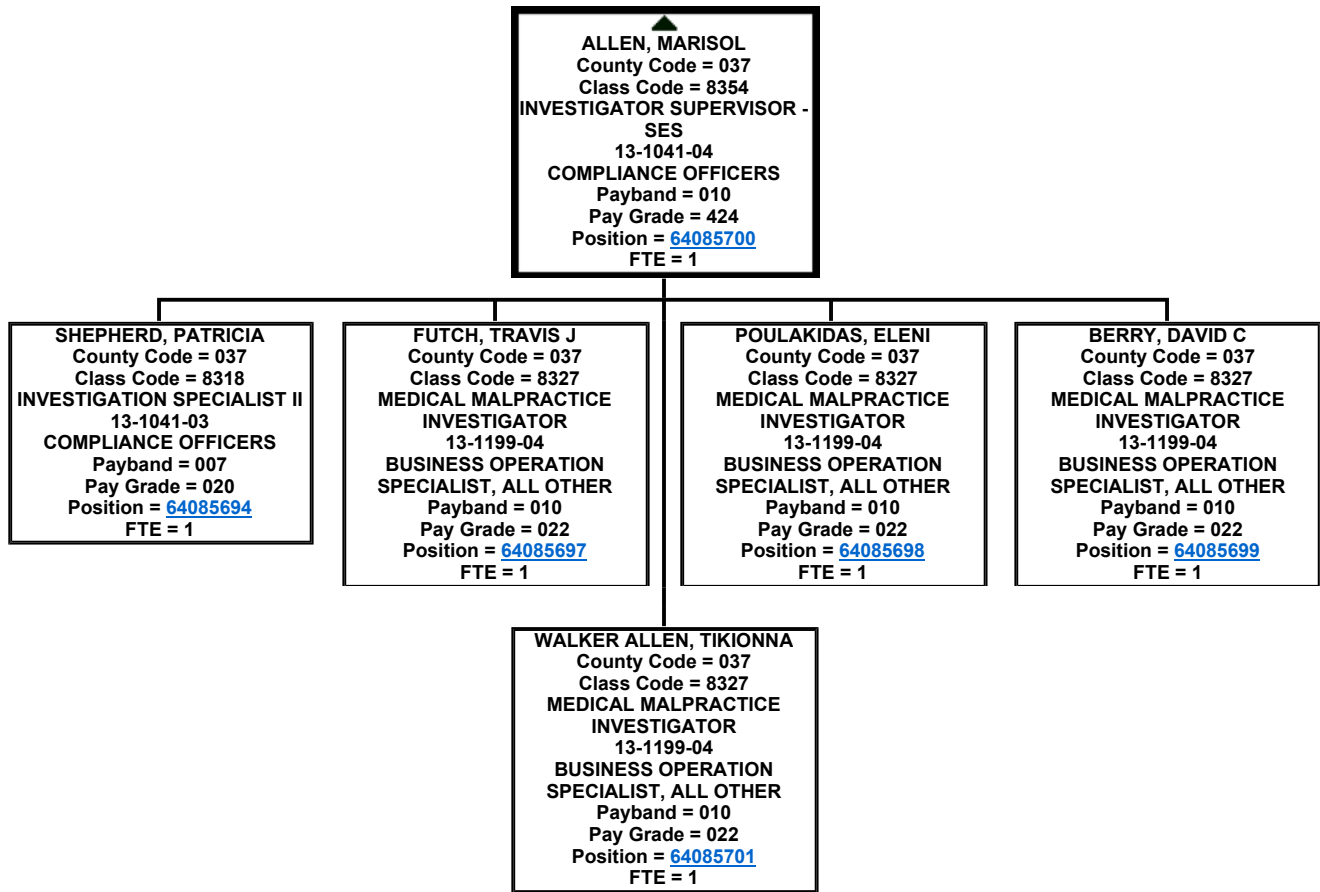


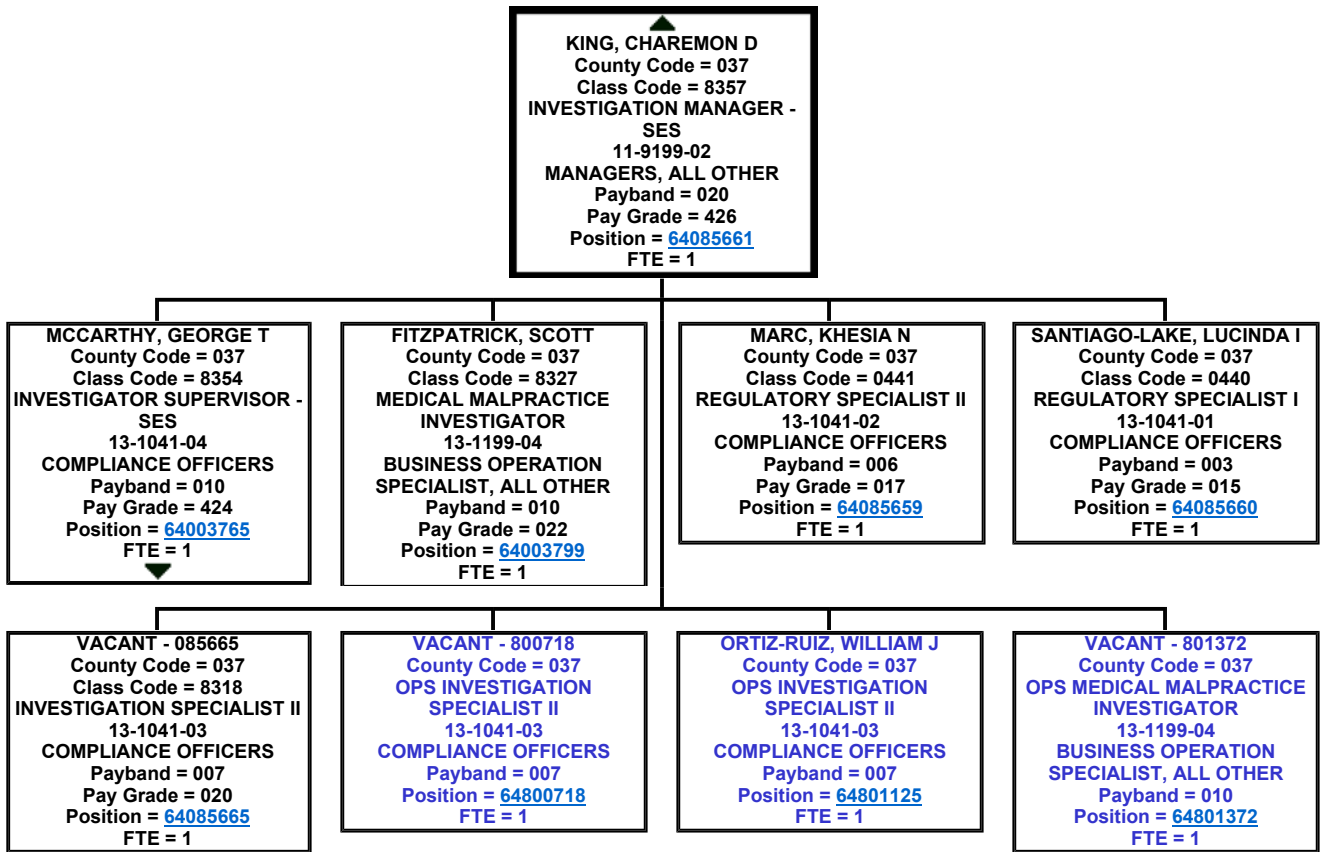


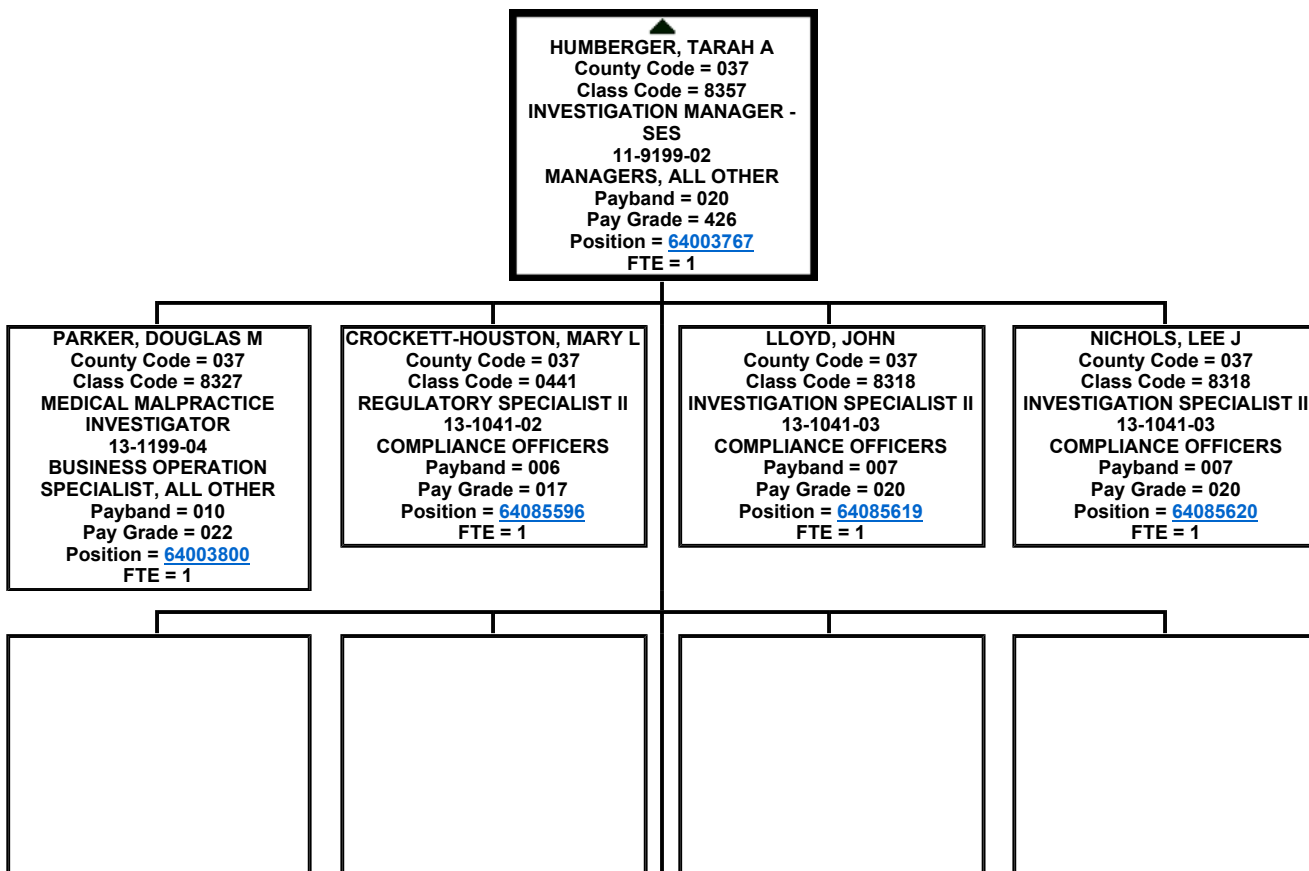
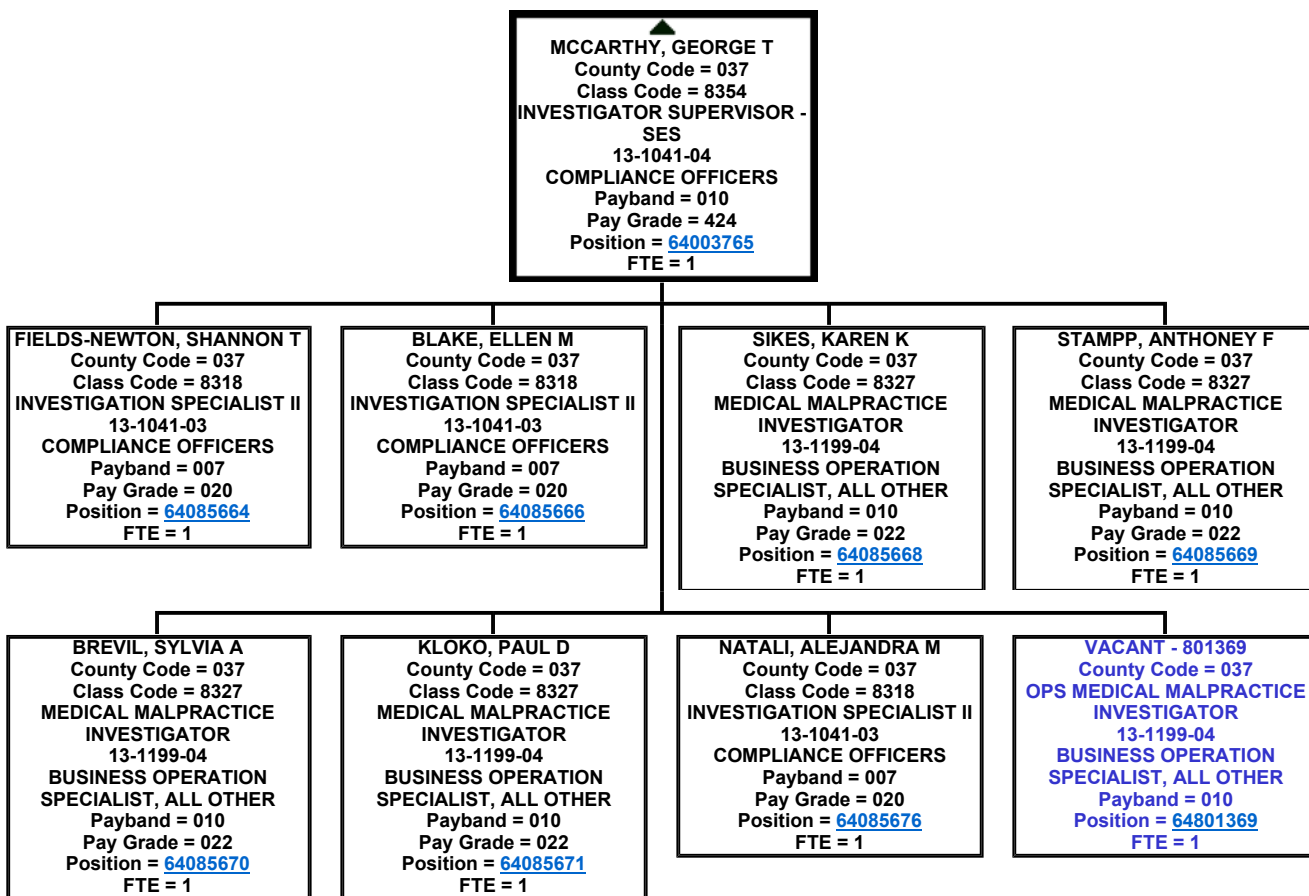


ALLEN, MARISOL
County Code = 037
Class Code = 8354
INVESTIGATOR SUPERVISOR -
SES
13-1041-04
COMPLIANCE OFFICERS
Payband = 010
Pay Grade = 424
Position = [64085700](#)
FTE = 1
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CUMMINGS, COREY A
County Code = 037
OPS MEDICAL MALPRACTICE
INVESTIGATOR
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Position = [64801505](#)
FTE = 1







GUZMAN JIMENEZ, YLONKA M
 County Code = 037
 Class Code = 8327
**MEDICAL MALPRACTICE
 INVESTIGATOR**
 13-1199-04
**BUSINESS OPERATION
 SPECIALIST, ALL OTHER**
 Payband = 010
 Pay Grade = 022
 Position = [64085621](#)
 FTE = 1

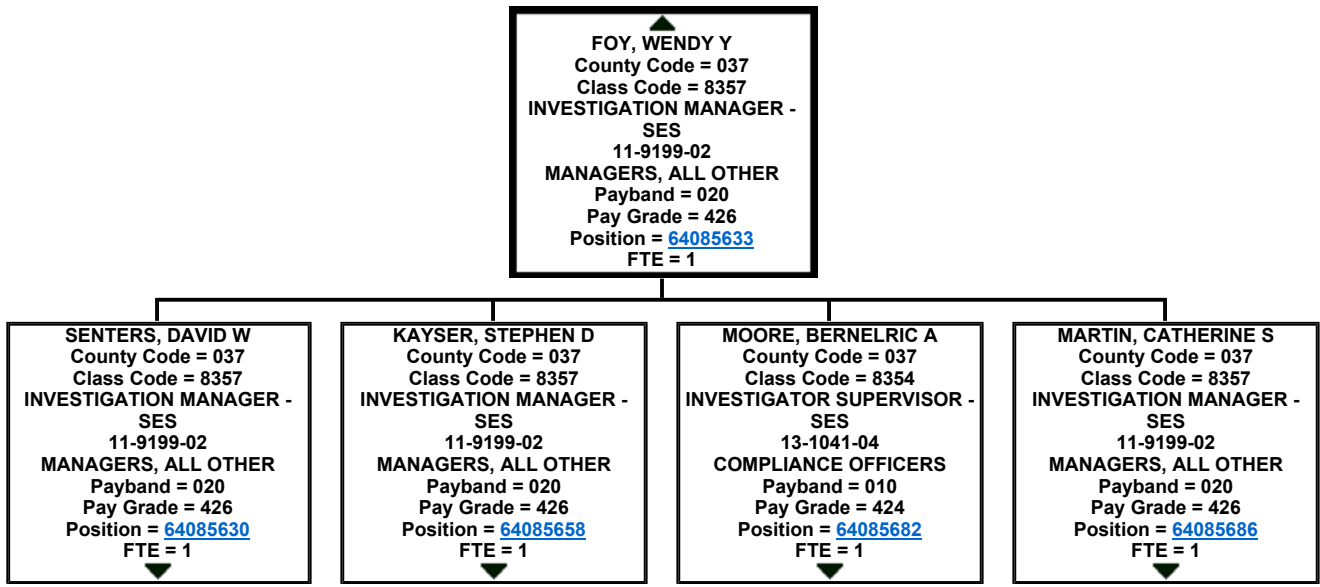
DIROCCO, DIANE R
 County Code = 037
 Class Code = 8327
**MEDICAL MALPRACTICE
 INVESTIGATOR**
 13-1199-04
**BUSINESS OPERATION
 SPECIALIST, ALL OTHER**
 Payband = 010
 Pay Grade = 022
 Position = [64085622](#)
 FTE = 1

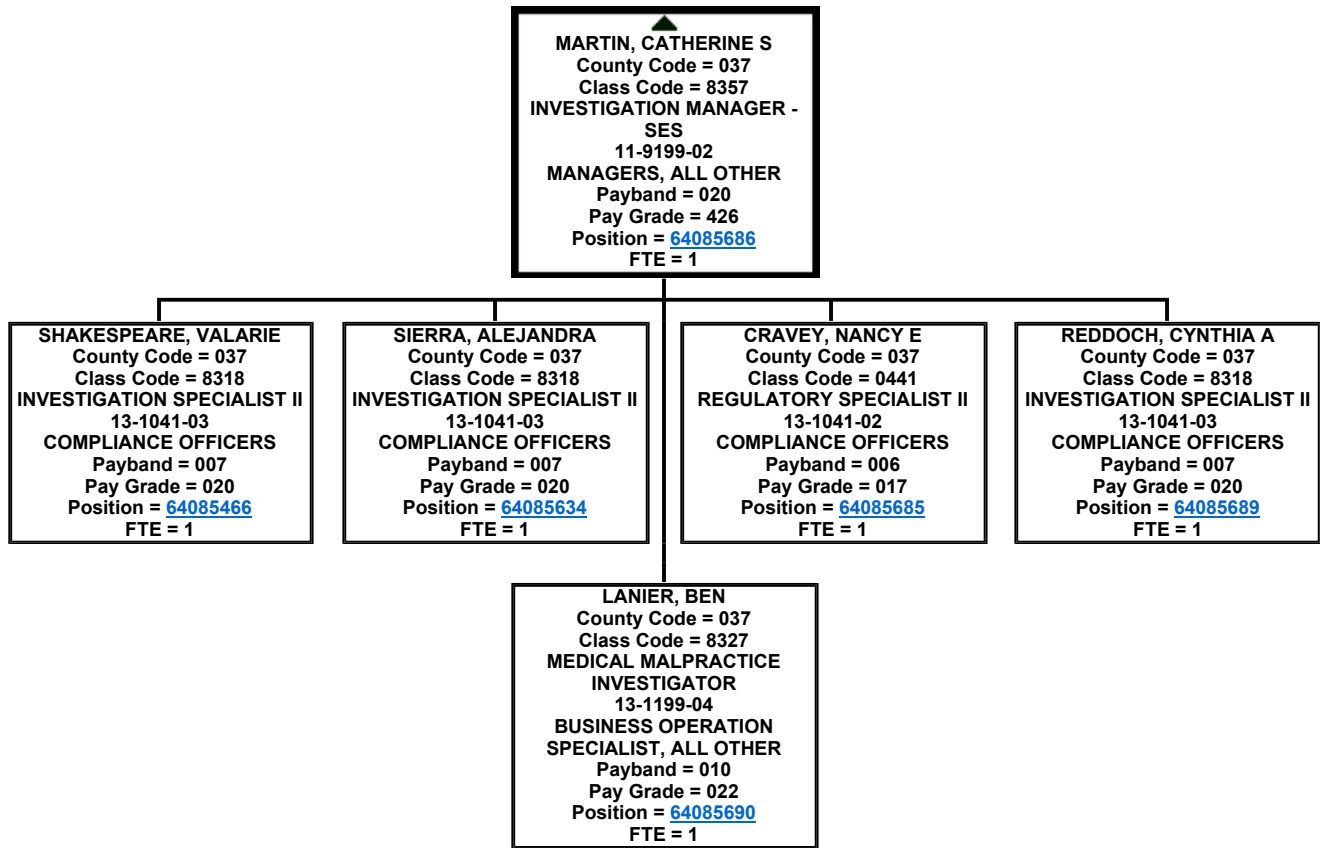
FOOS, RONALD
 County Code = 037
 Class Code = 8327
**MEDICAL MALPRACTICE
 INVESTIGATOR**
 13-1199-04
**BUSINESS OPERATION
 SPECIALIST, ALL OTHER**
 Payband = 010
 Pay Grade = 022
 Position = [64085623](#)
 FTE = 1

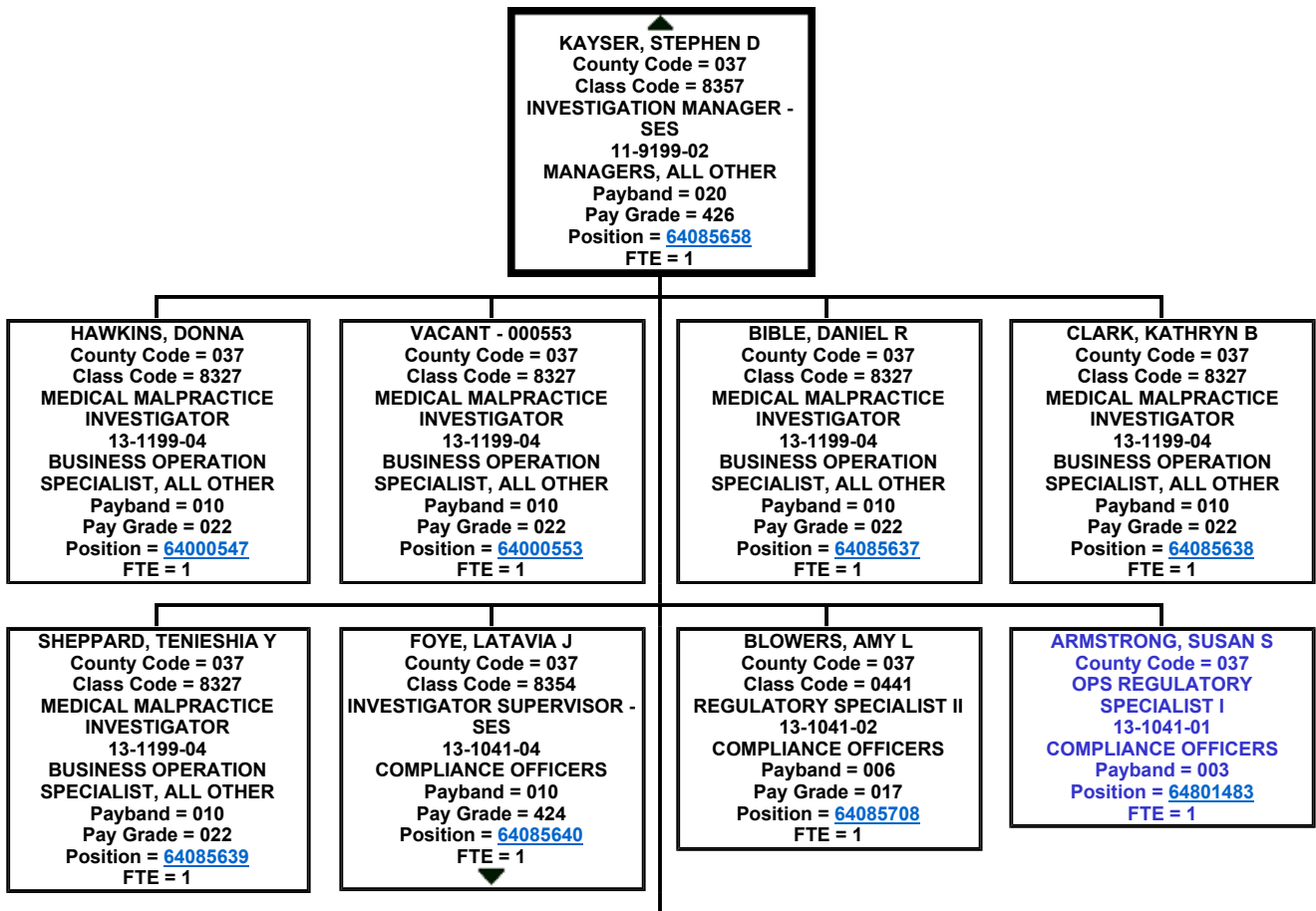
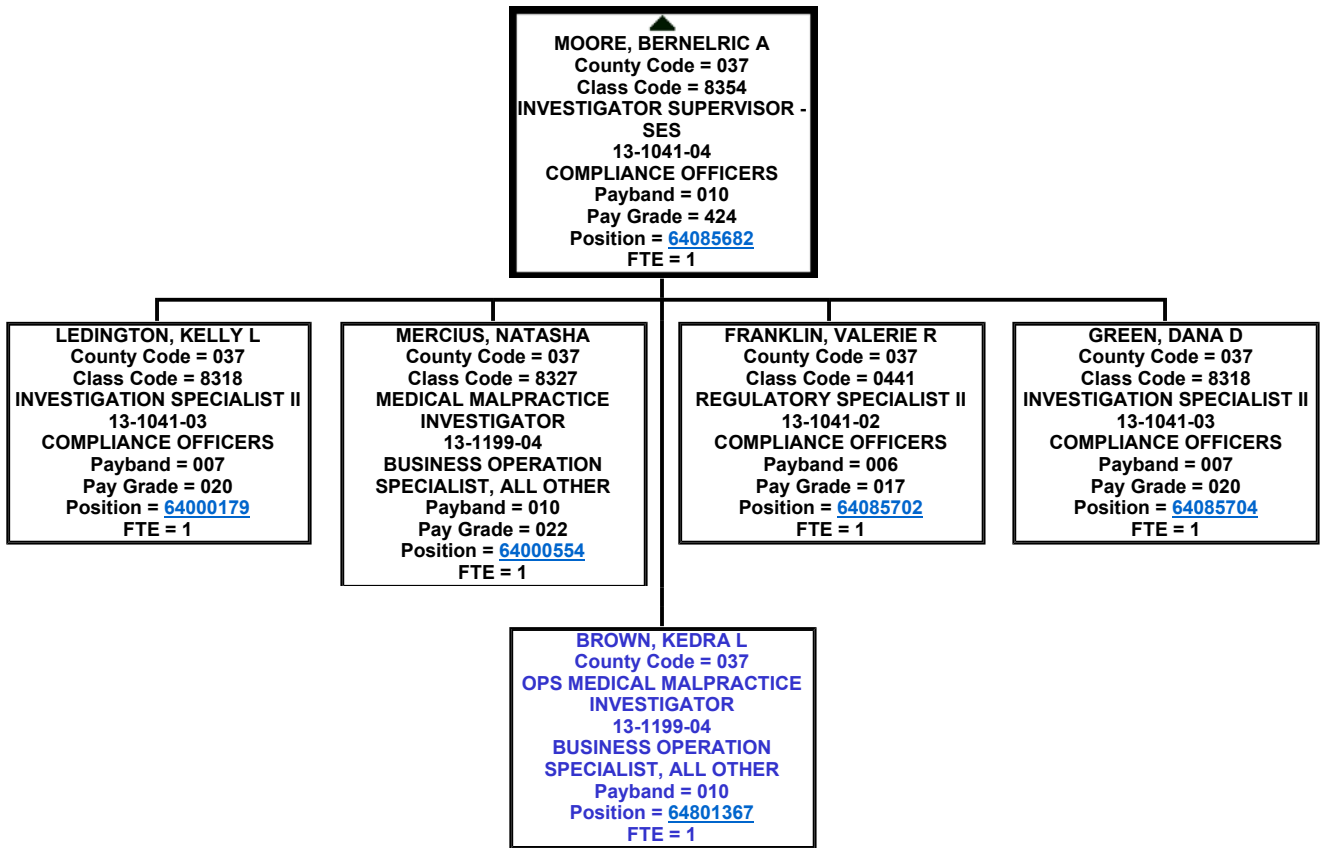
GANIM, MAUREEN P
 County Code = 037
 Class Code = 8327
**MEDICAL MALPRACTICE
 INVESTIGATOR**
 13-1199-04
**BUSINESS OPERATION
 SPECIALIST, ALL OTHER**
 Payband = 010
 Pay Grade = 022
 Position = [64085624](#)
 FTE = 1

VACANT - 800685
 County Code = 037
**OPS REGULATORY
 SPECIALIST I**
 13-1041-01
COMPLIANCE OFFICERS
 Payband = 003
 Position = [64800685](#)
 FTE = 1

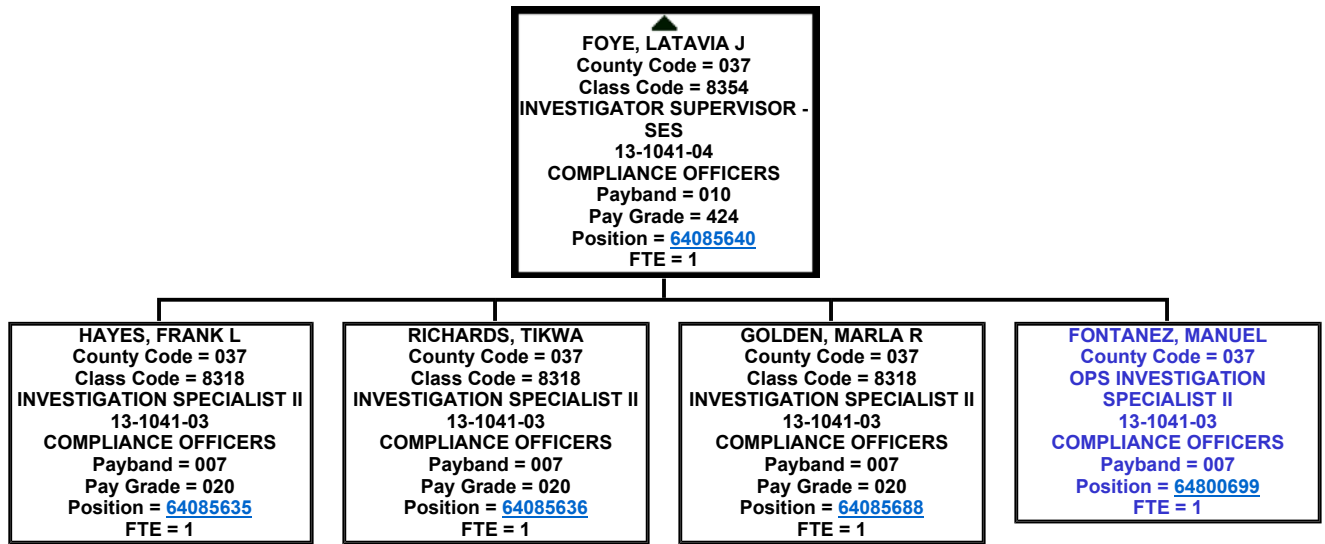
COLLINS, SHAWN E
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**OPS INVESTIGATION
 SPECIALIST II**
 13-1041-03
COMPLIANCE OFFICERS
 Payband = 007
 Position = [64801132](#)
 FTE = 1

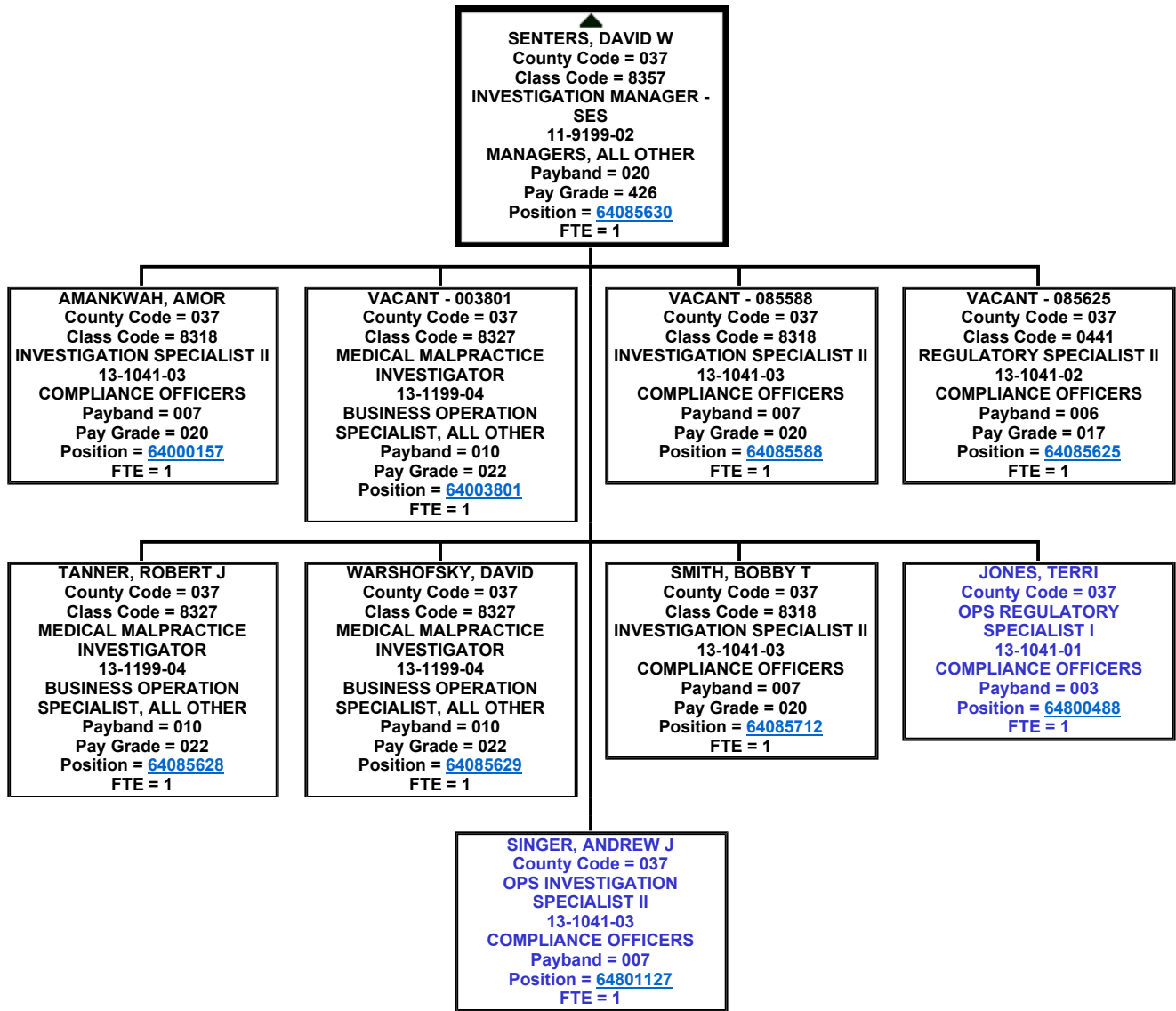


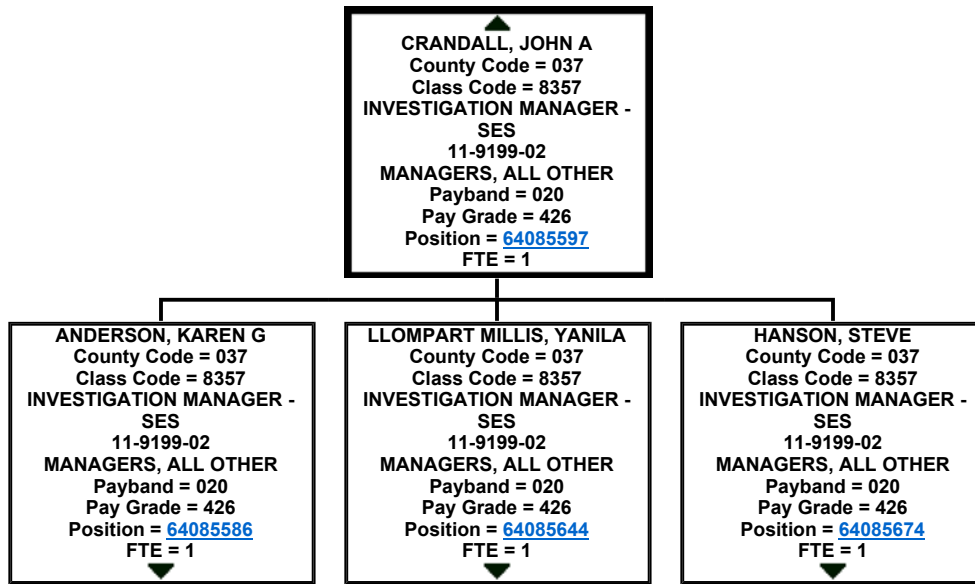


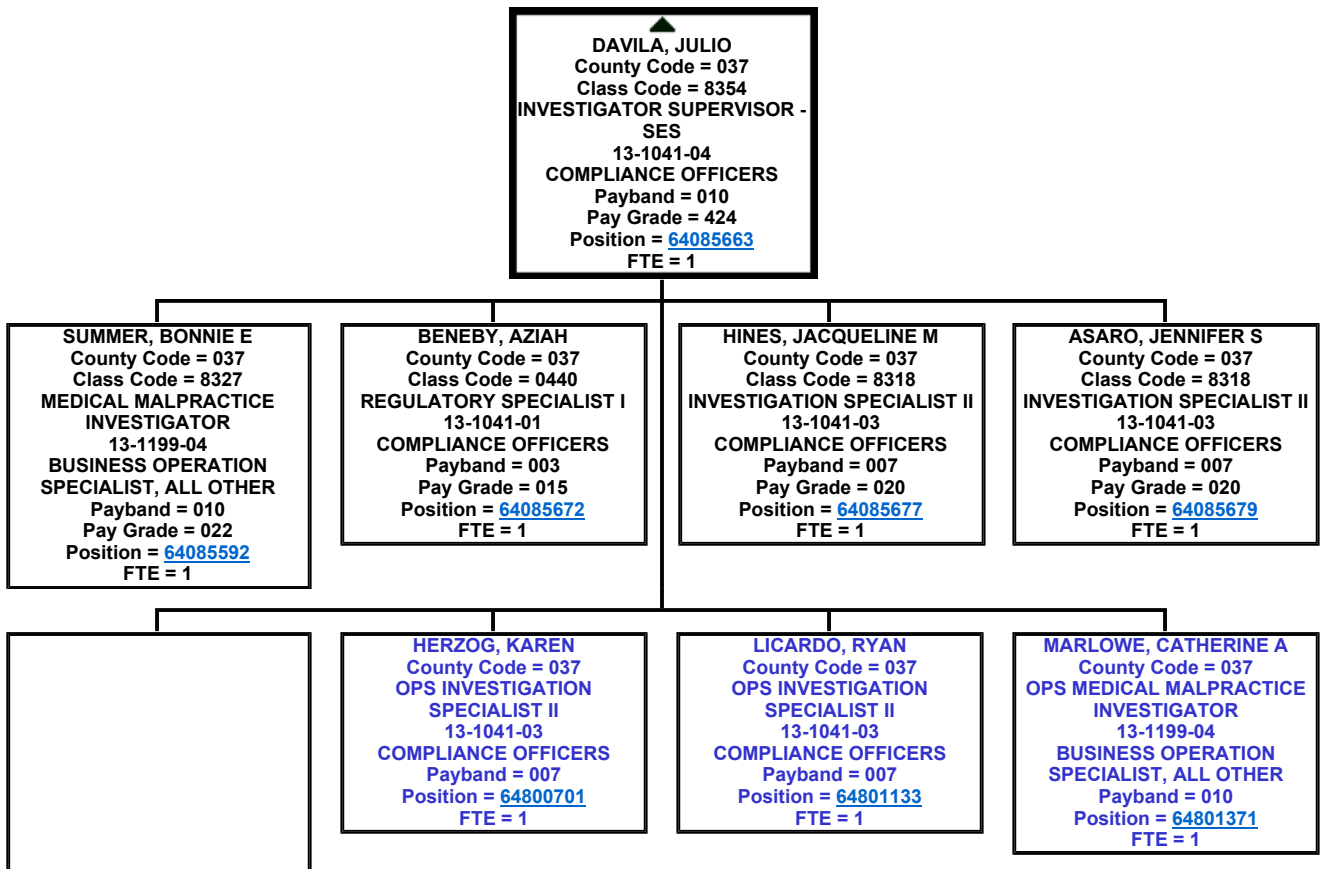
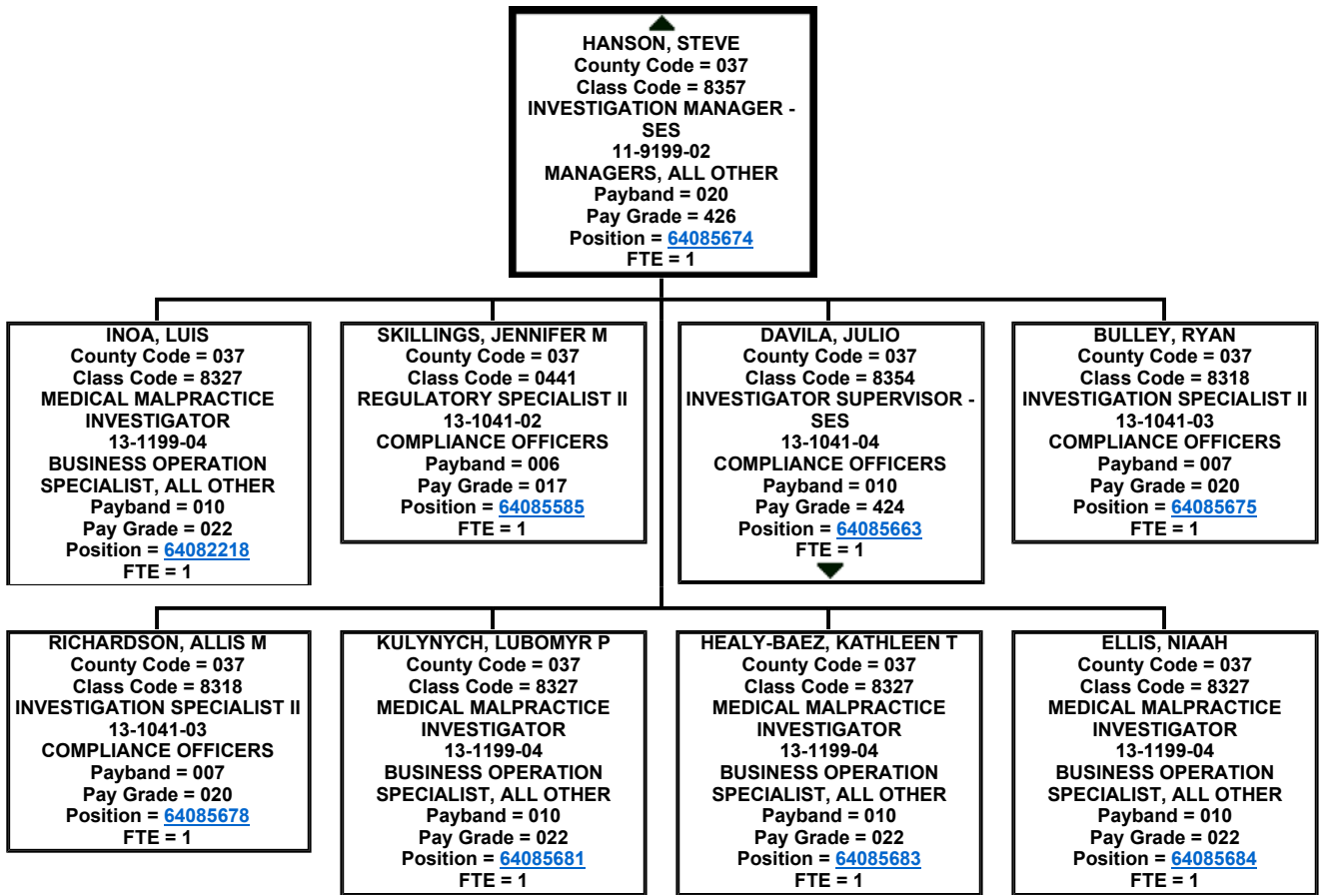


JOHNSON, BRENT E
County Code = 037
OPS MEDICAL MALPRACTICE
INVESTIGATOR
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Position = 64801484
FTE = 1

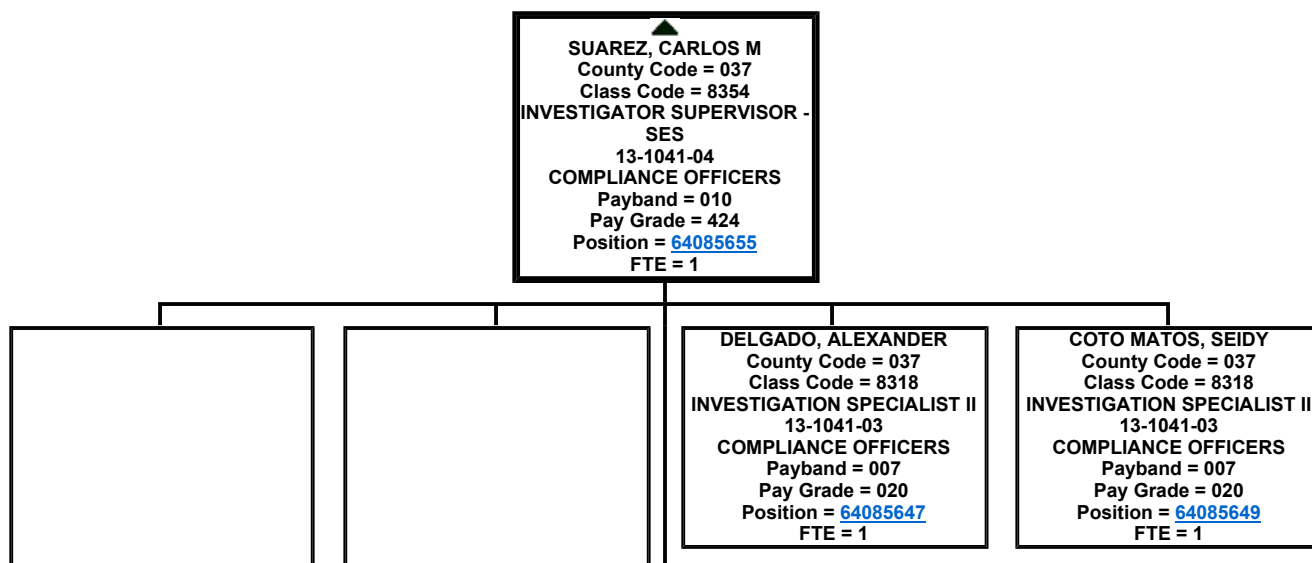
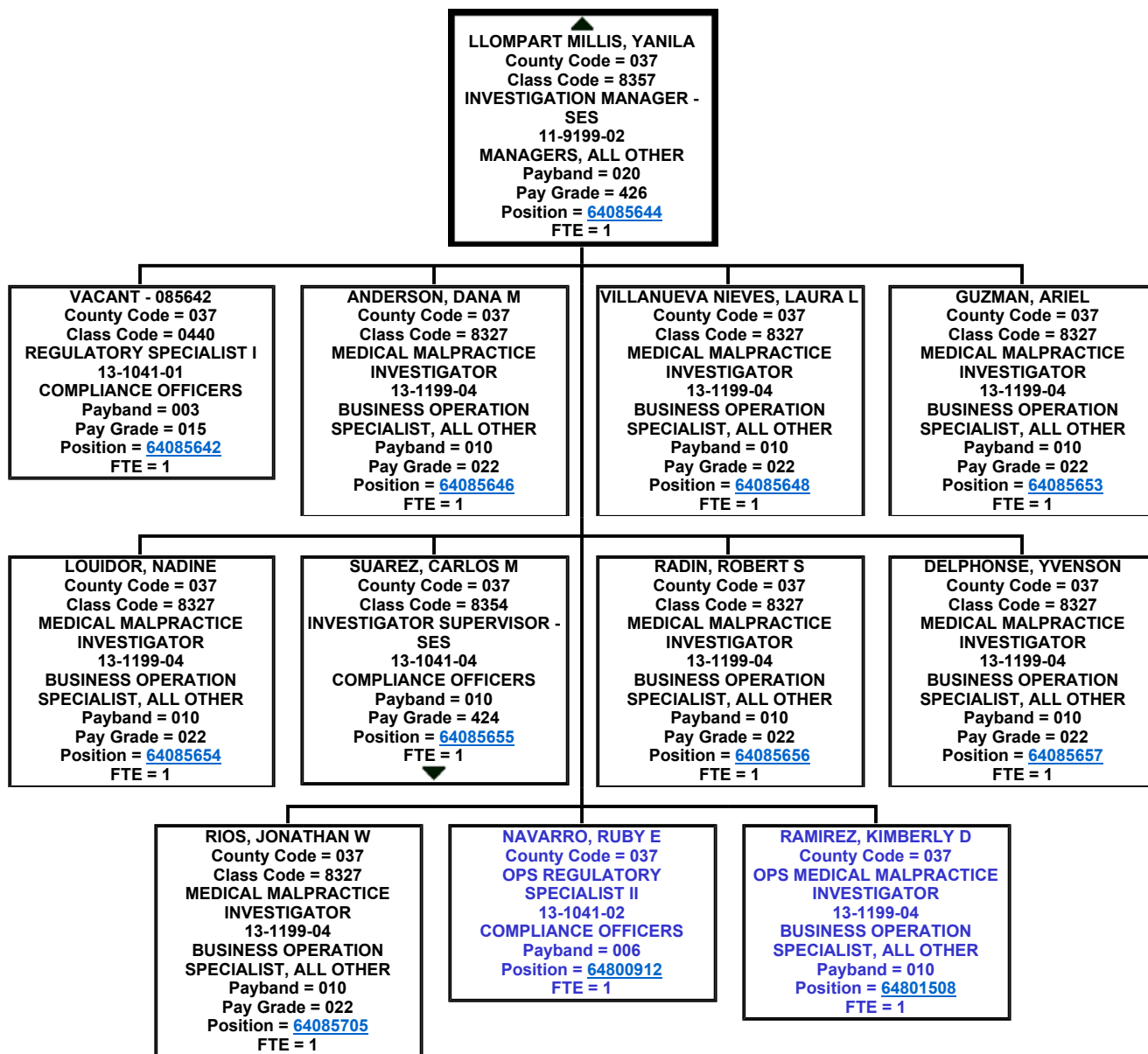


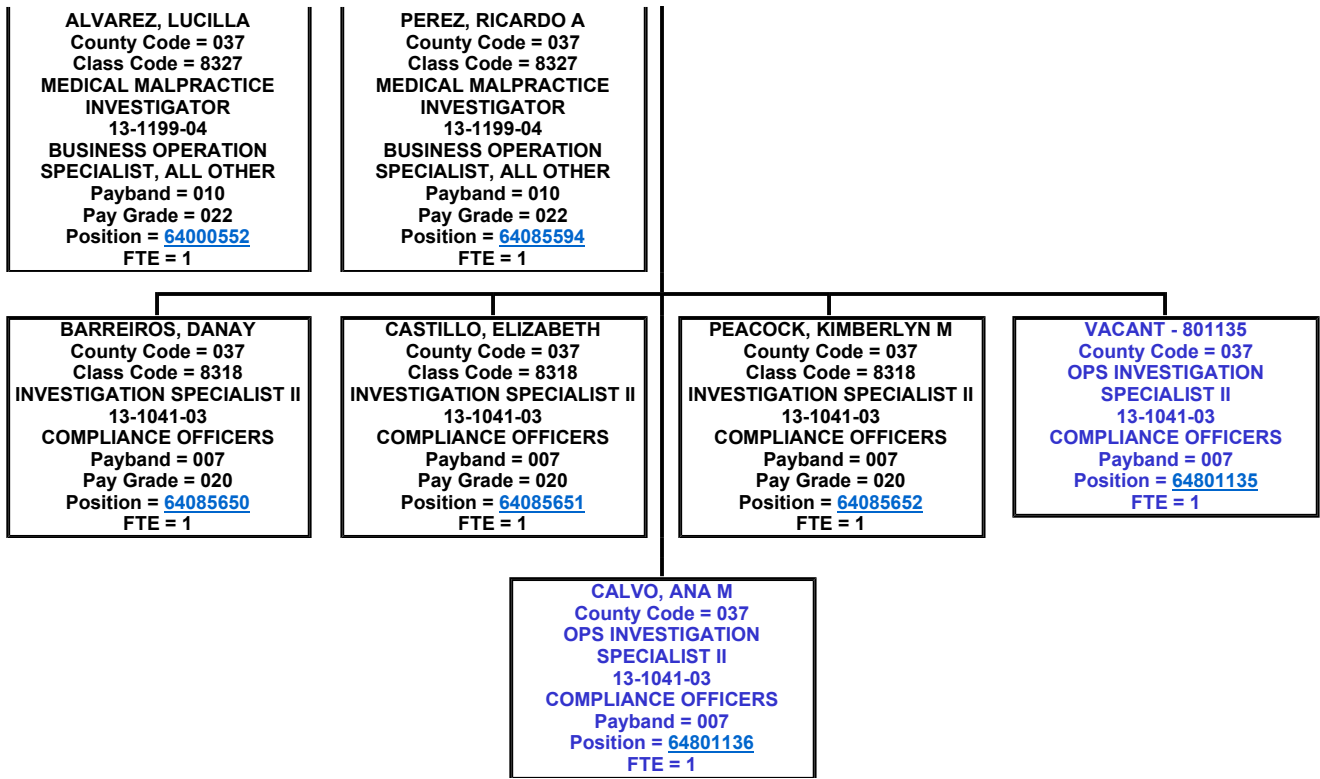


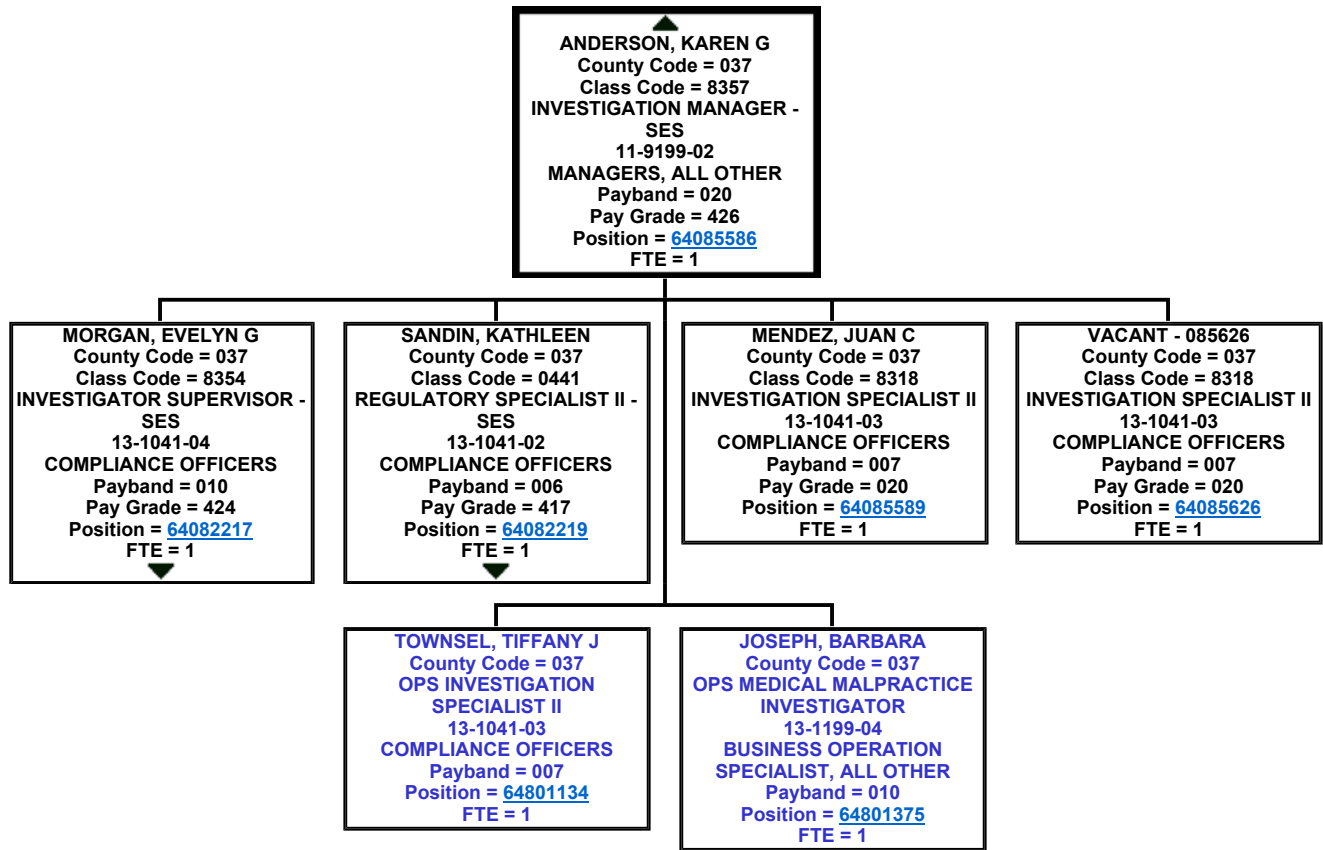


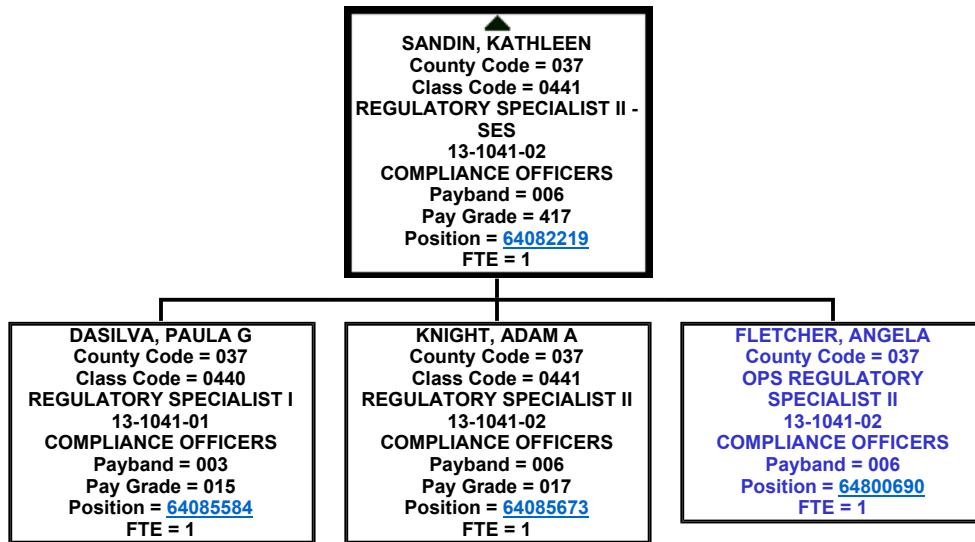


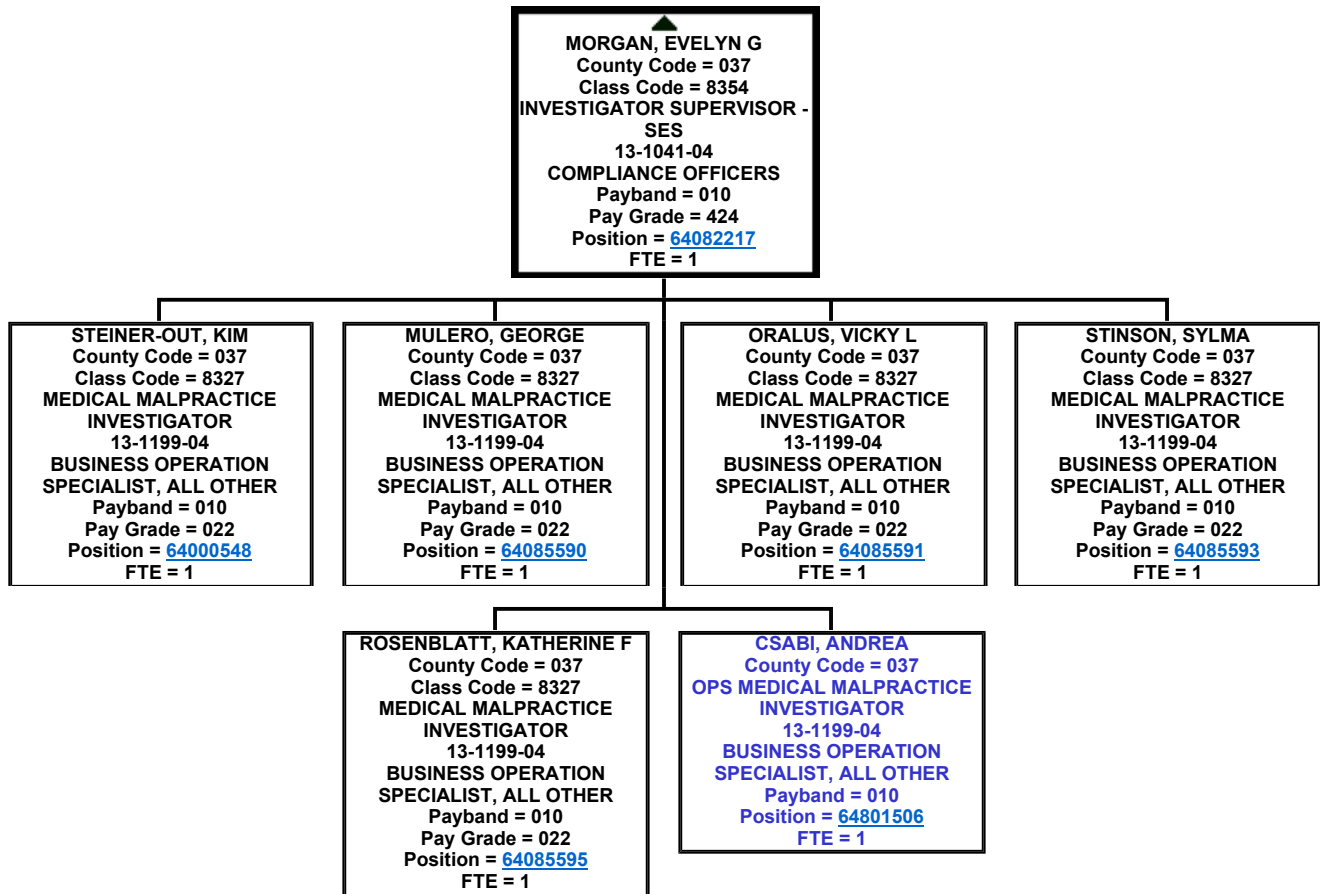
GILROY, GERARD J
County Code = 037
Class Code = 8327
MEDICAL MALPRACTICE
INVESTIGATOR
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Pay Grade = 022
Position = [64085680](#)
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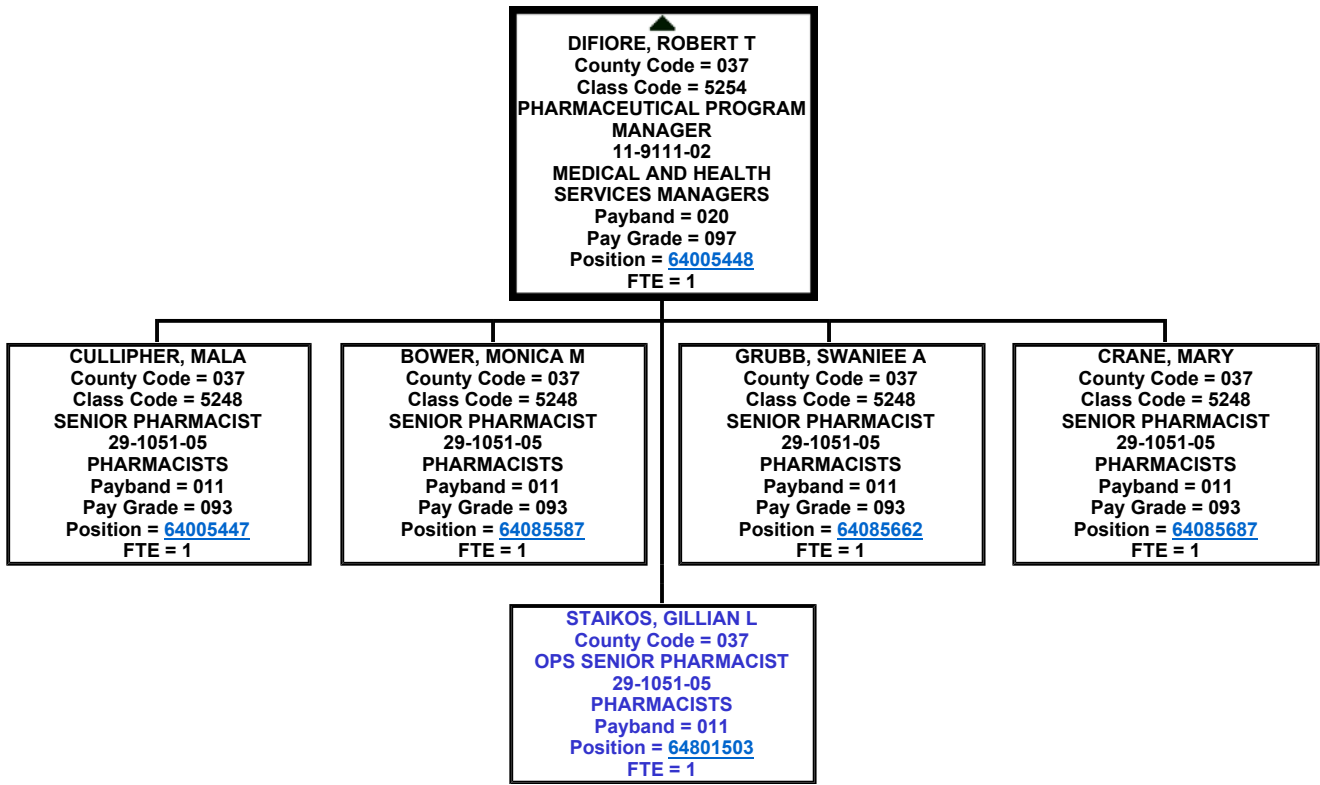


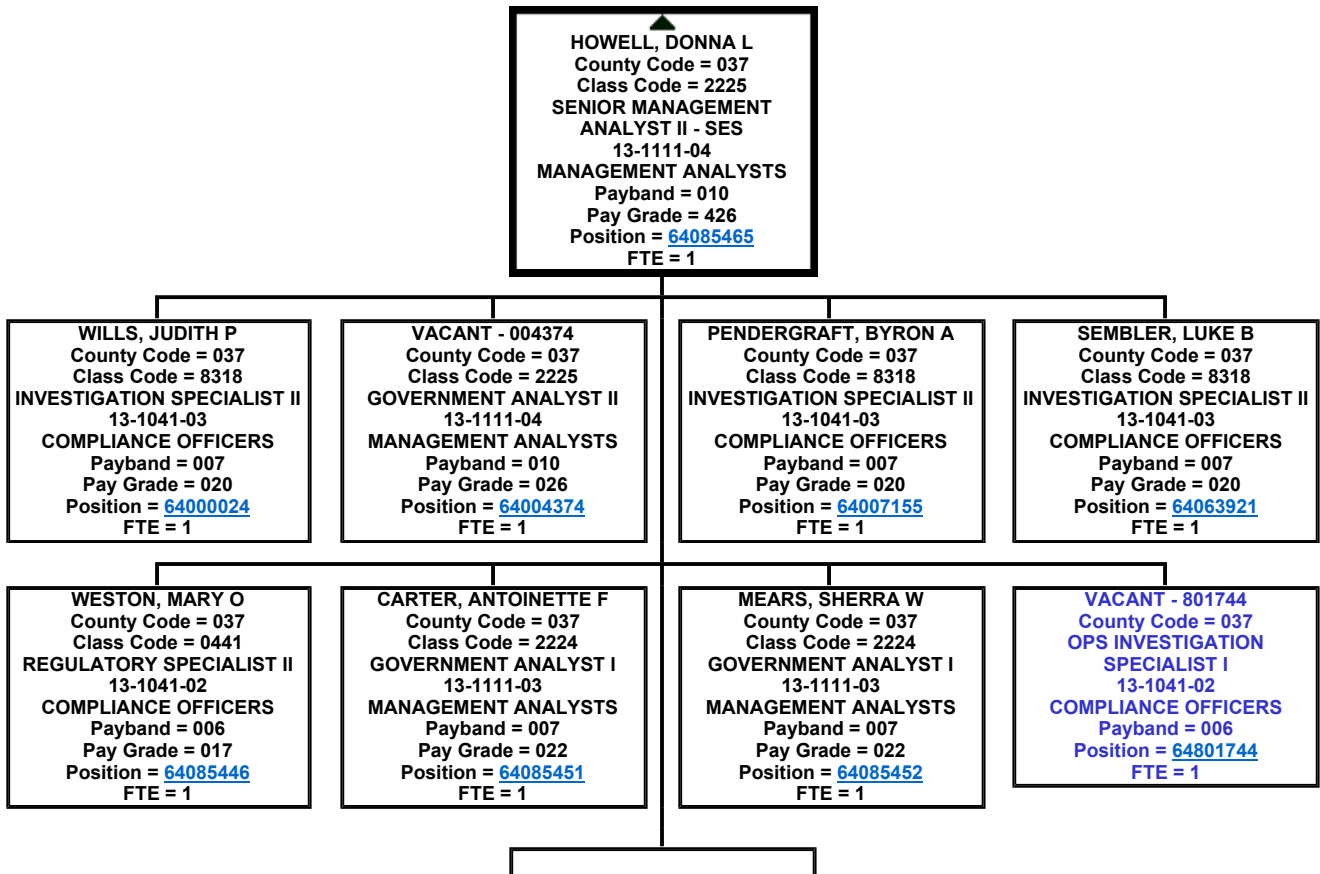
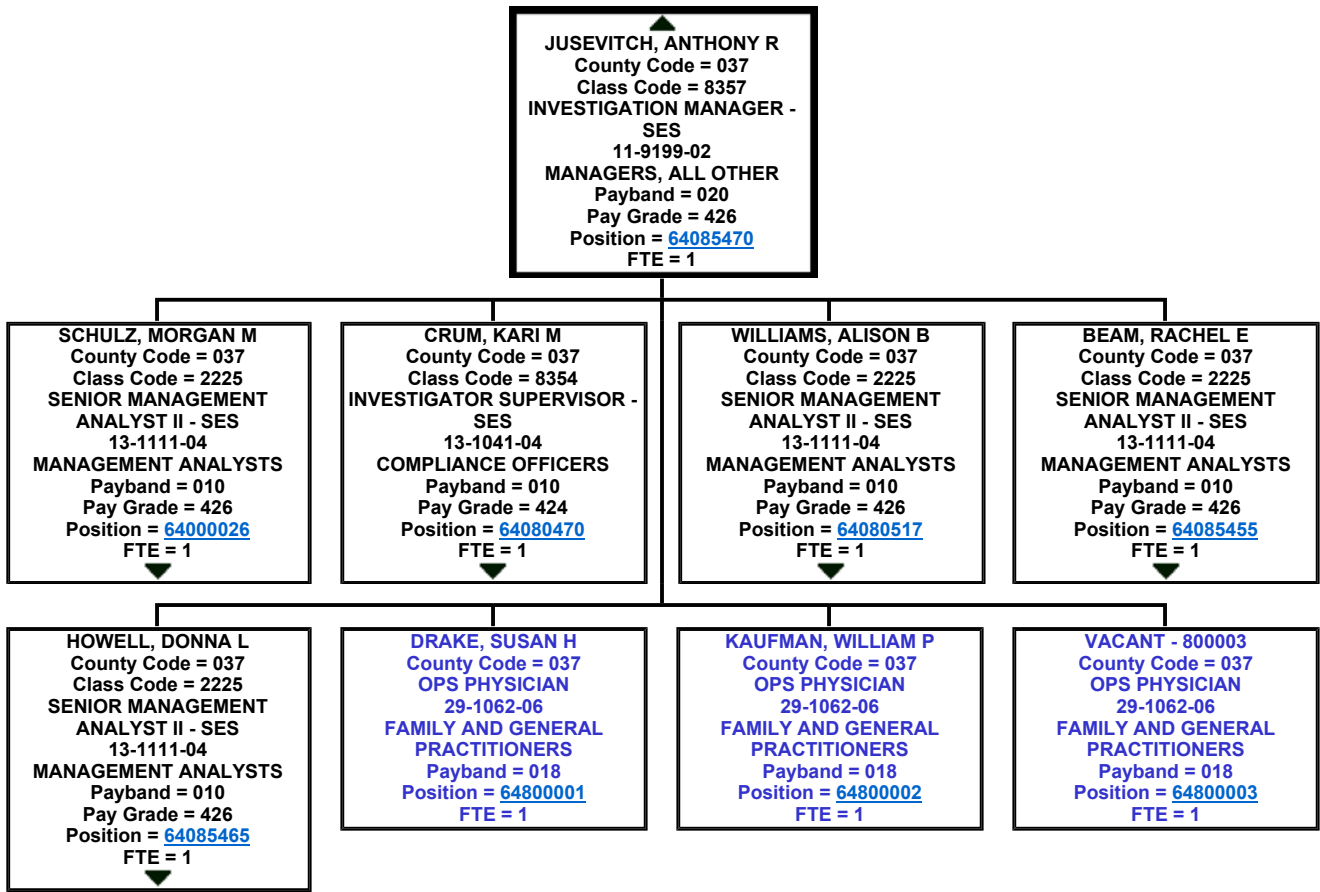




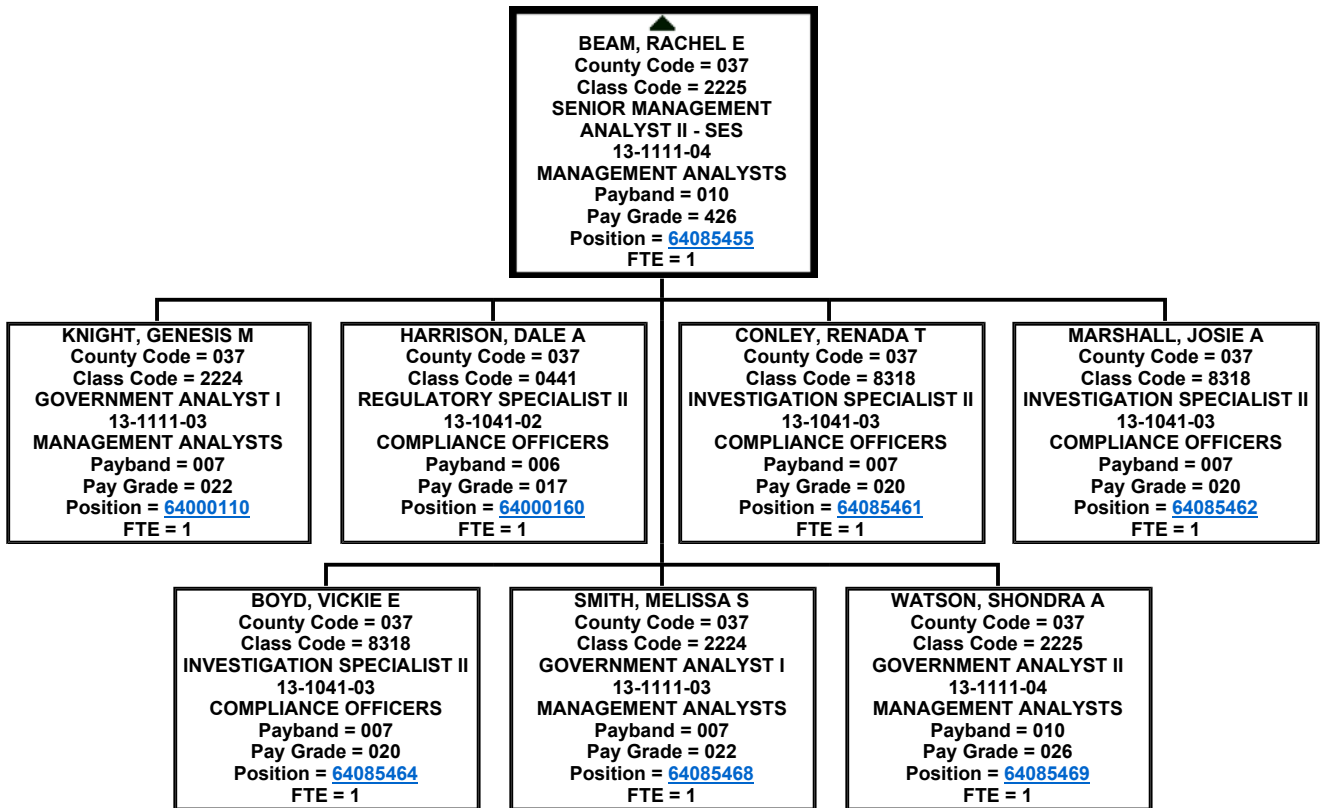


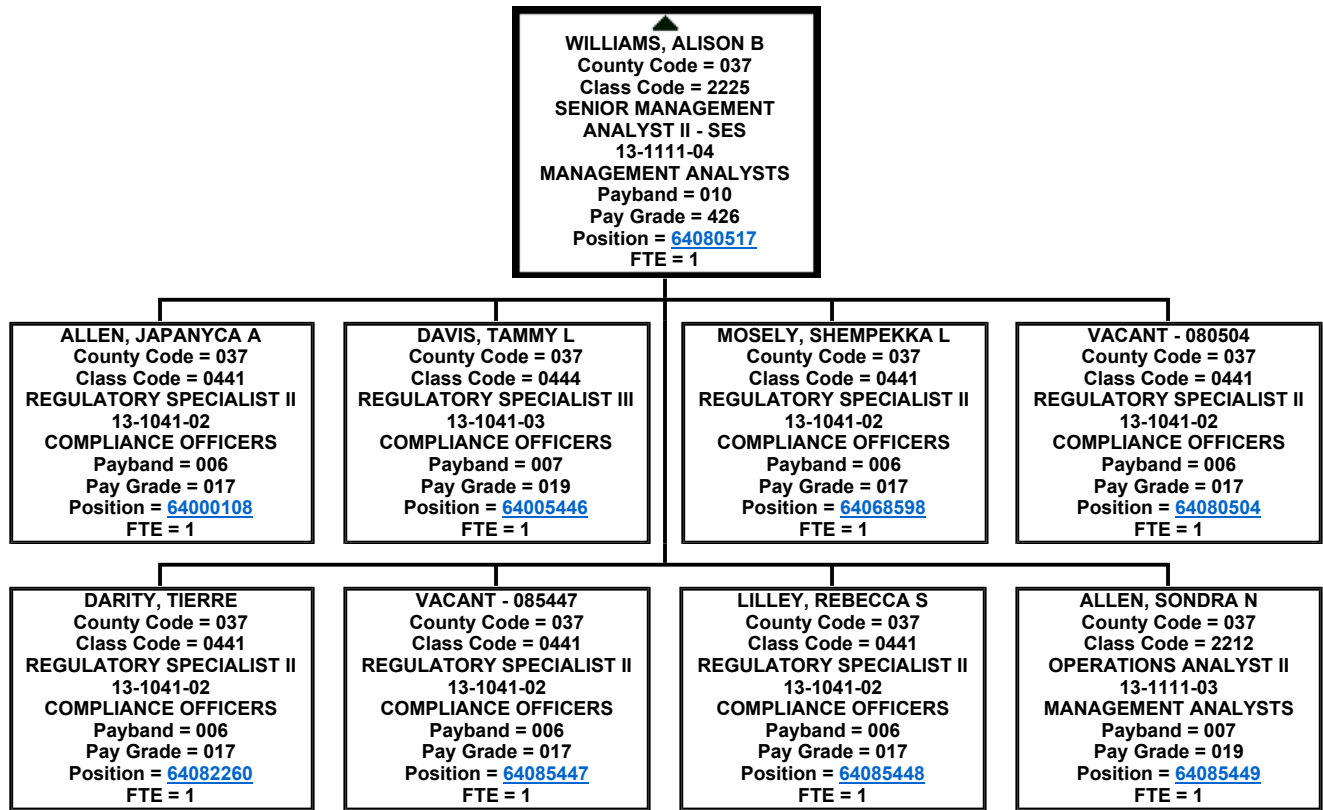


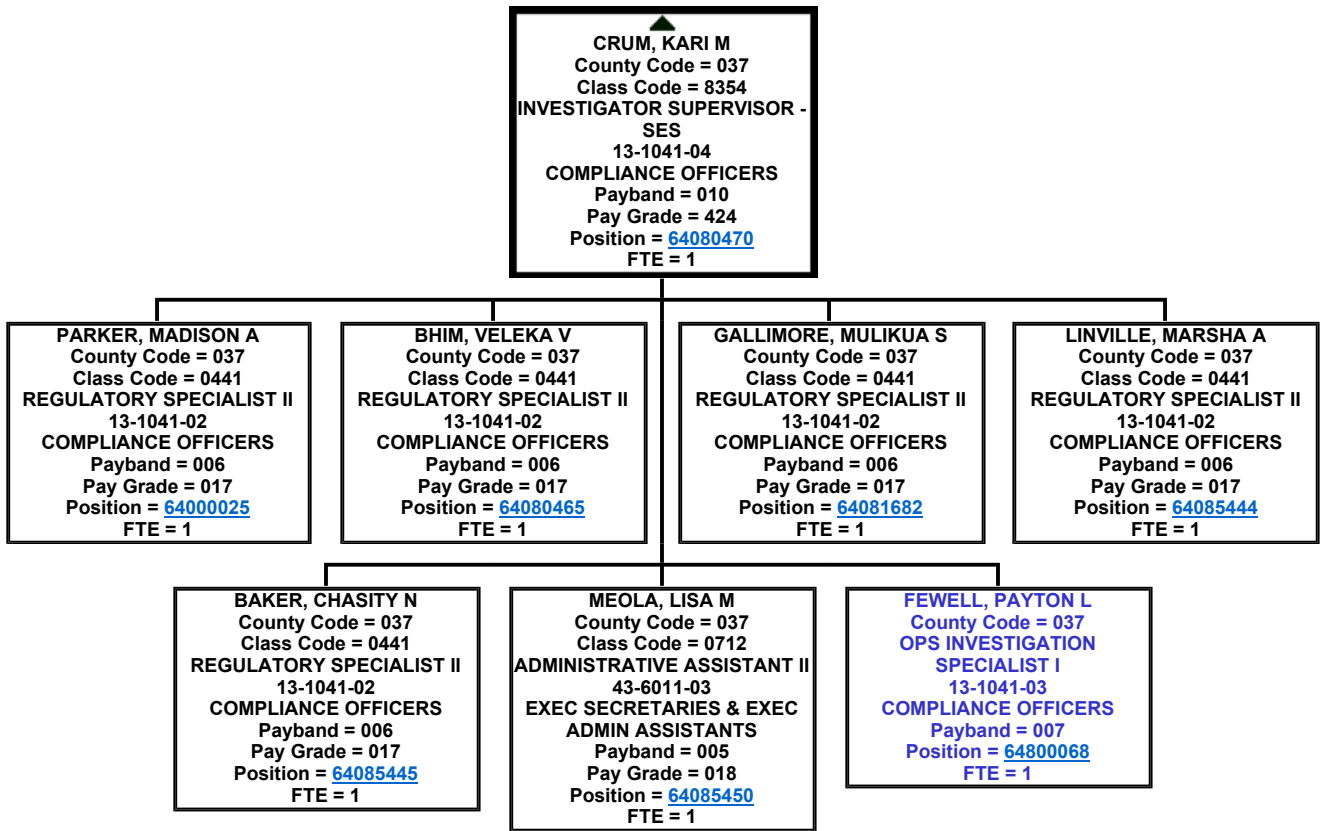


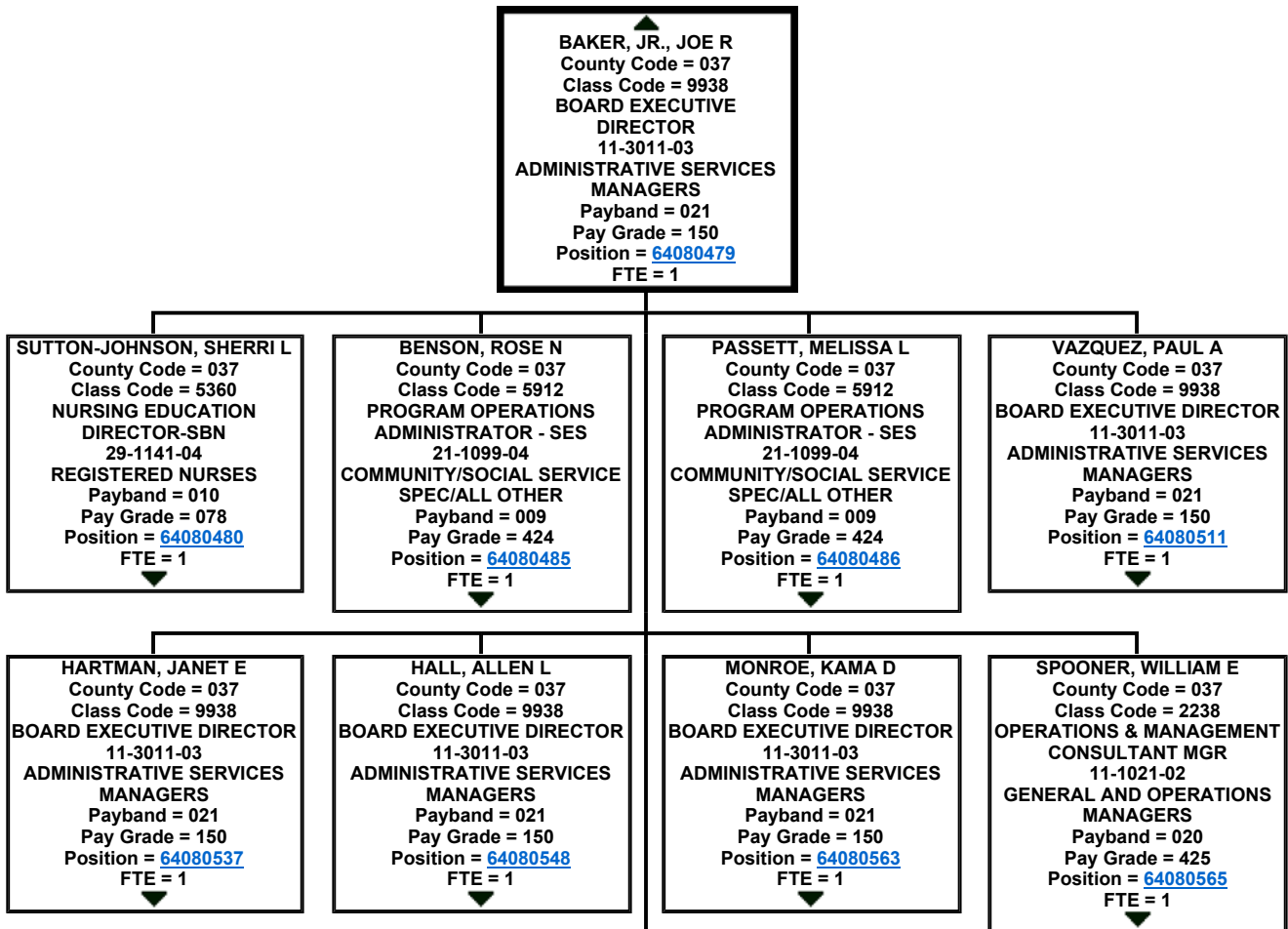
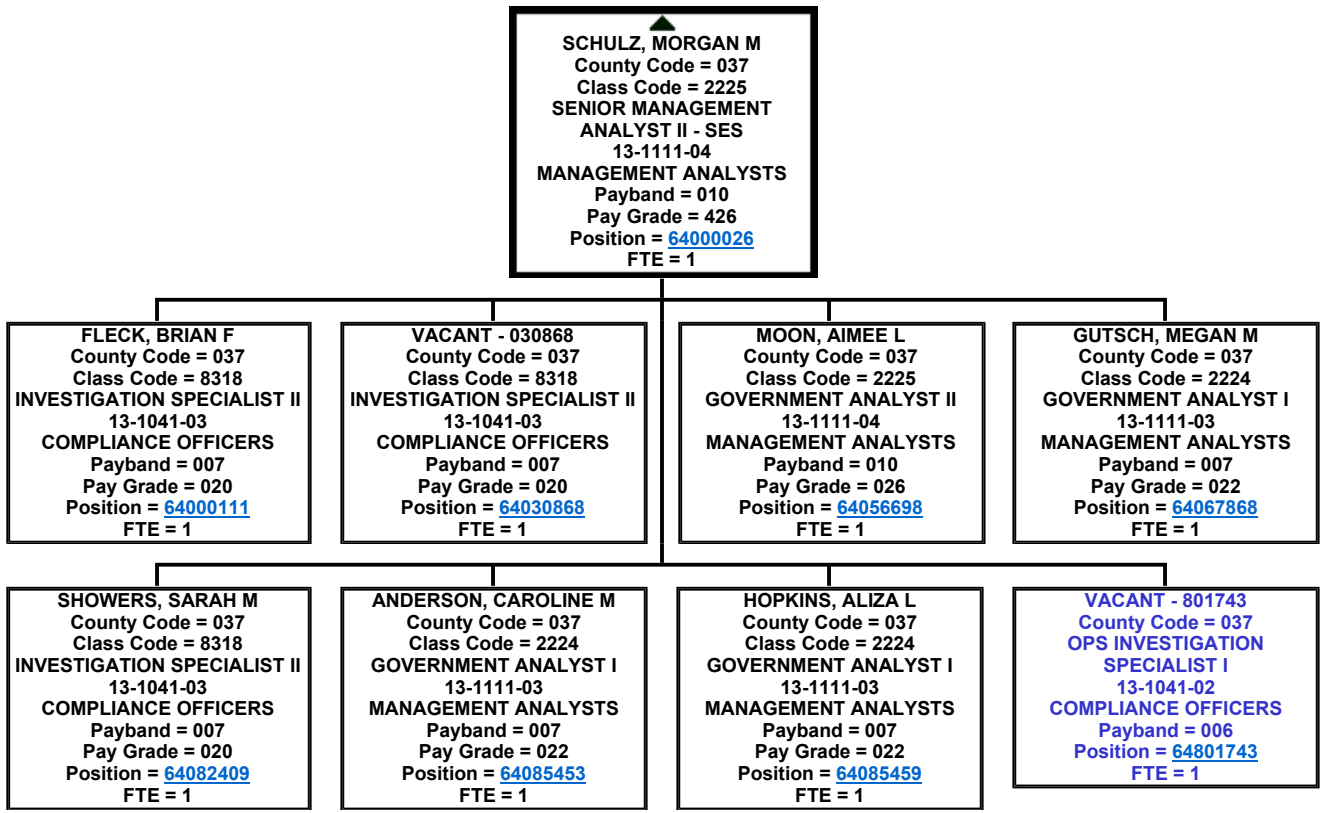


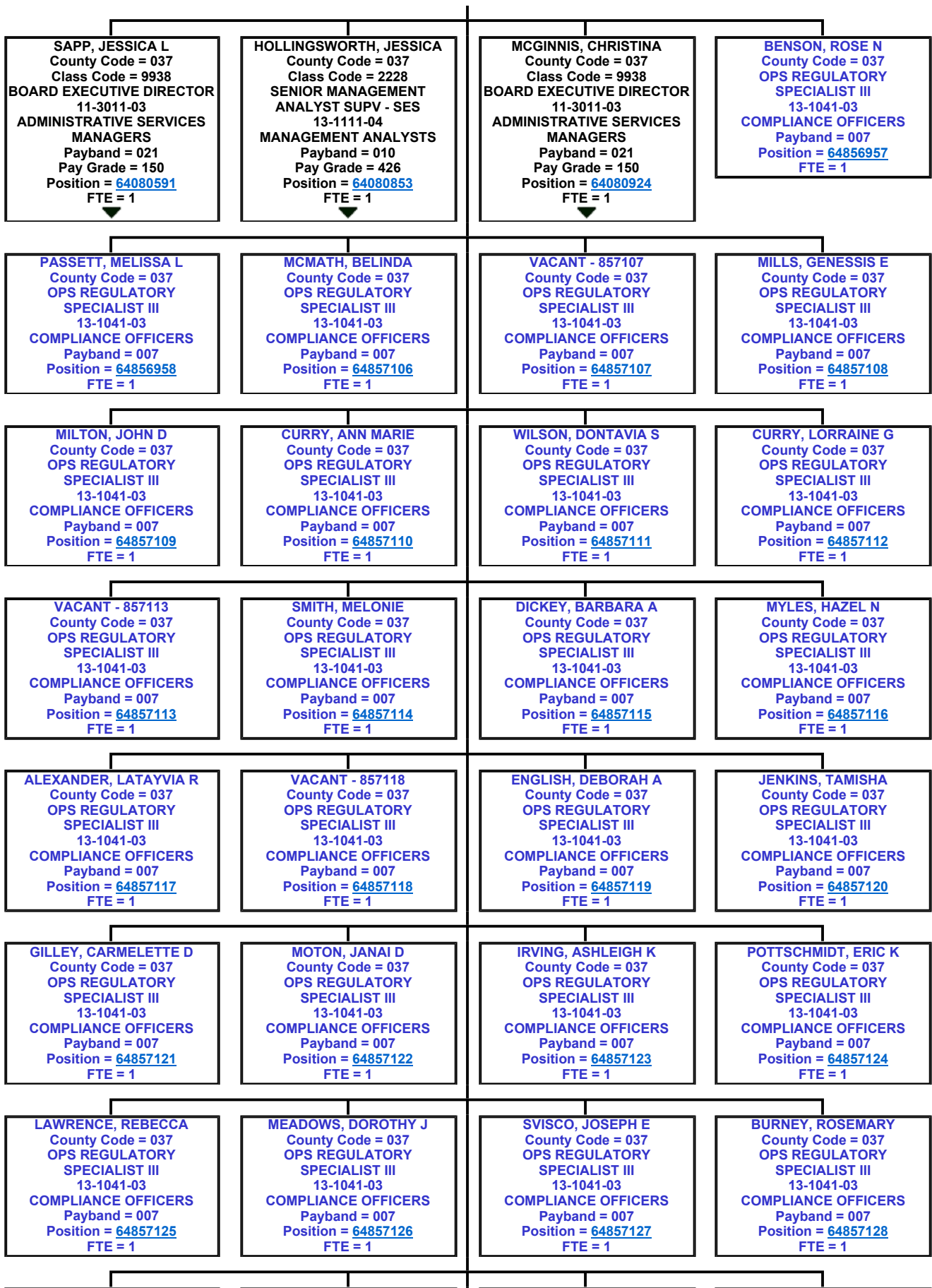
VACANT - 801856
County Code = 037
OPS INVESTIGATION
SPECIALIST I
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = 64801856
FTE = 1

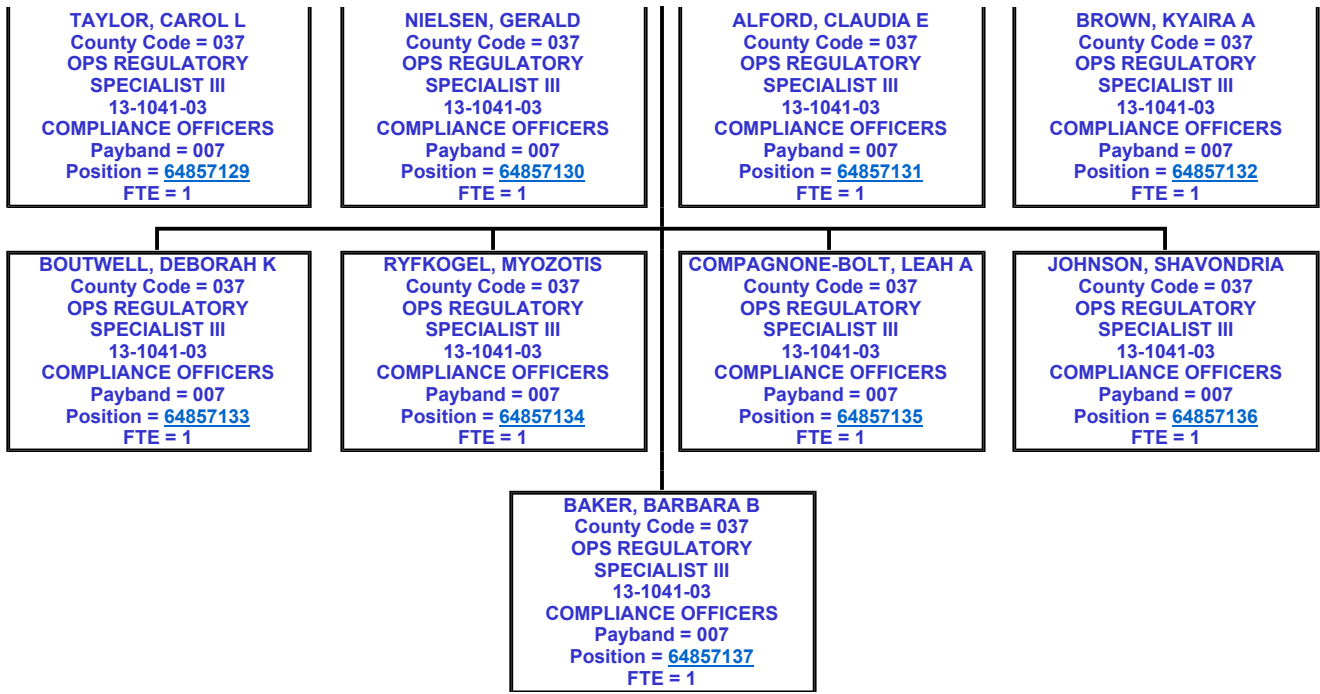


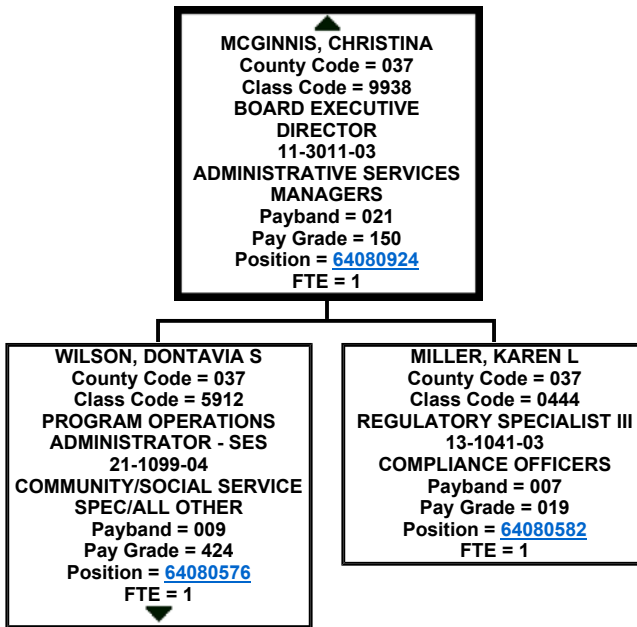


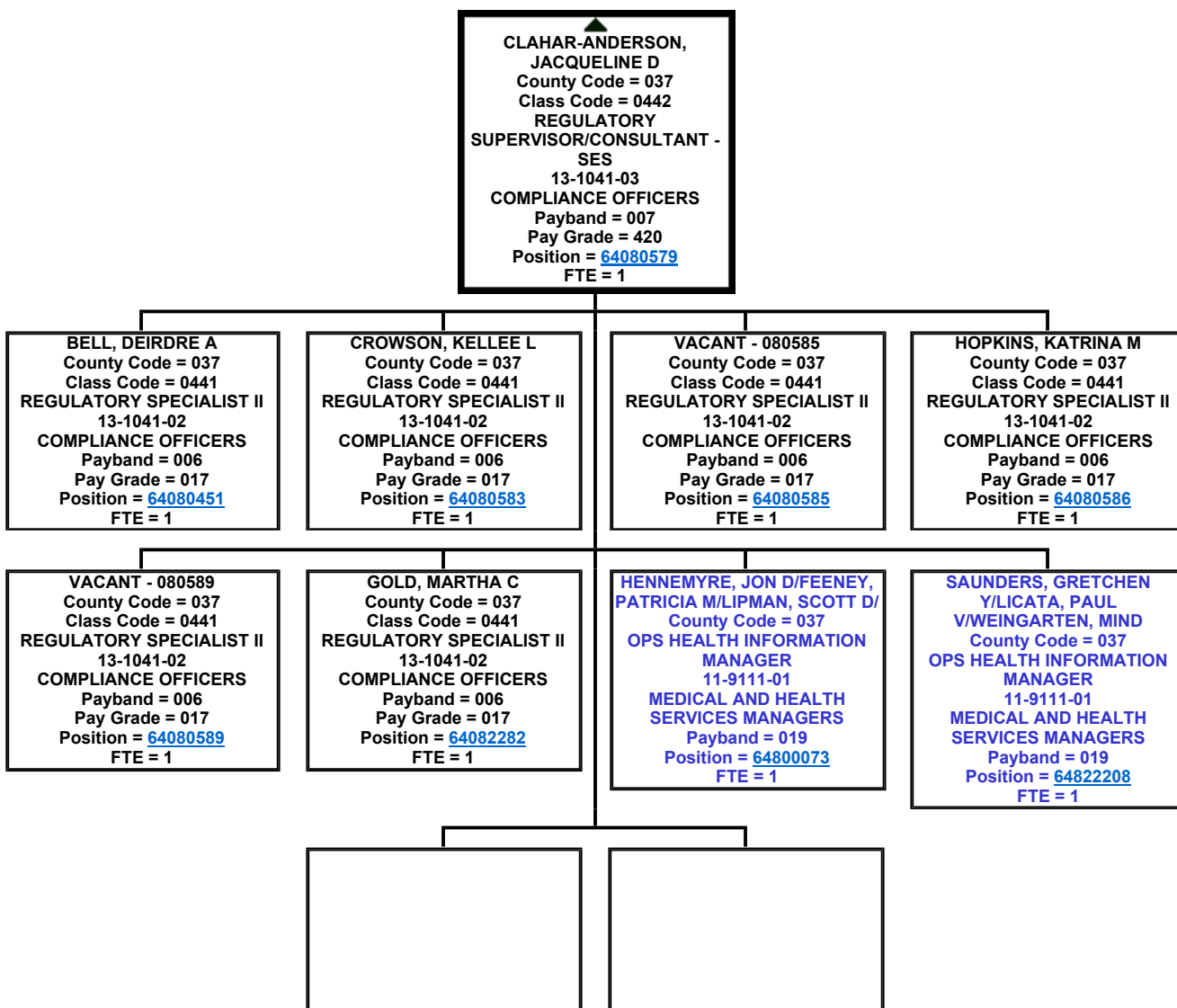
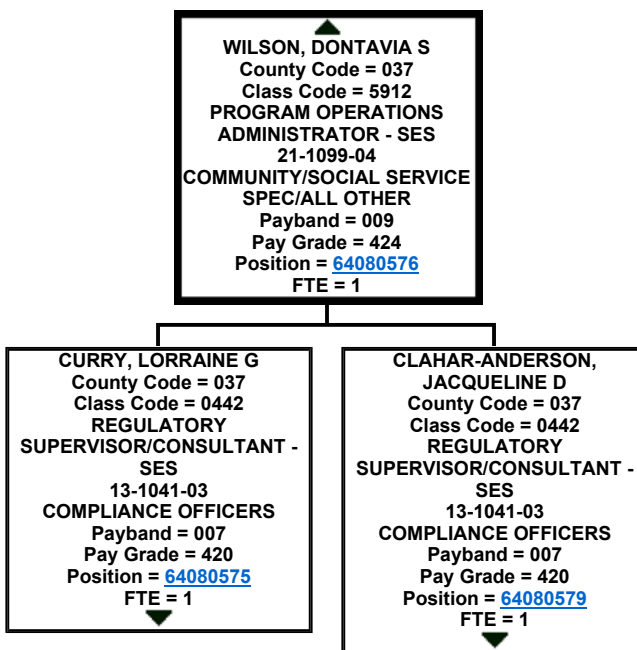






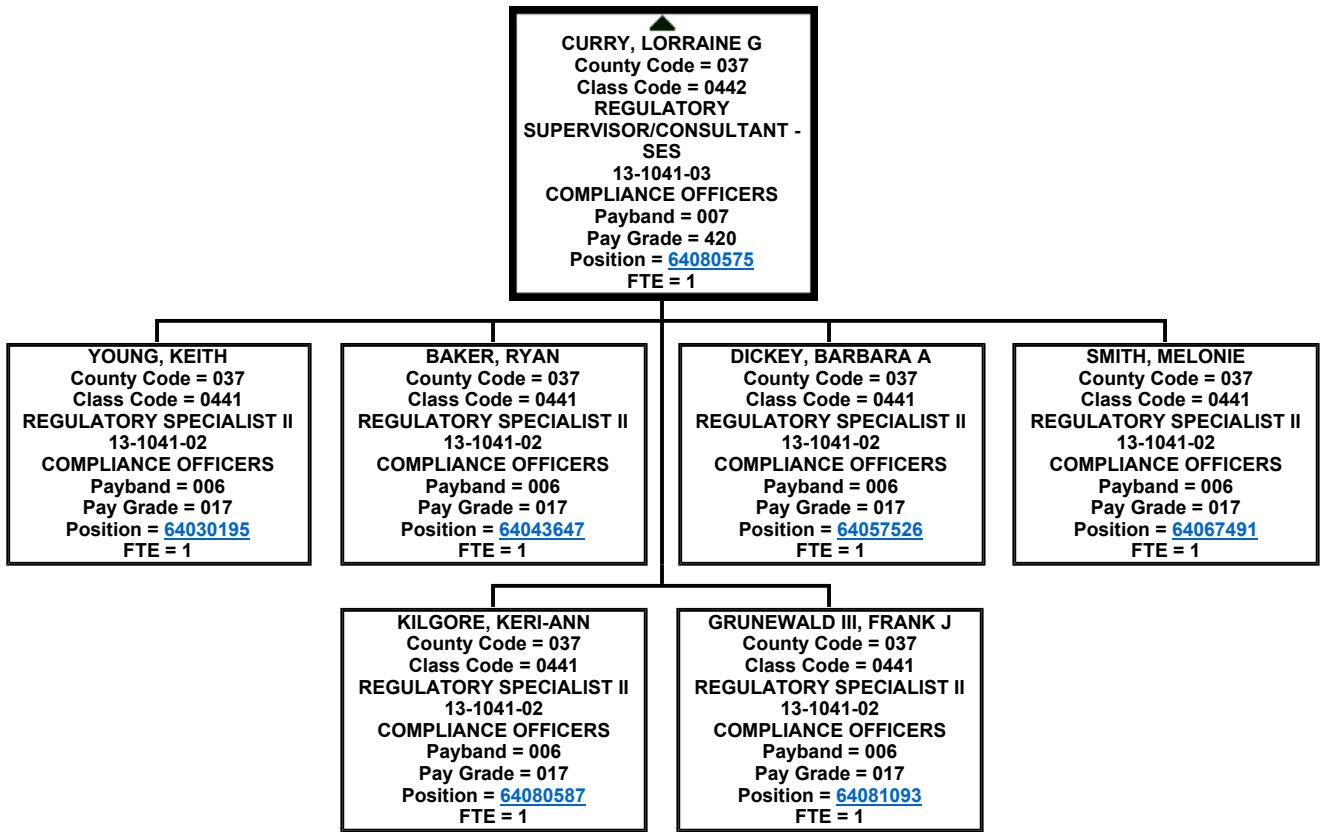


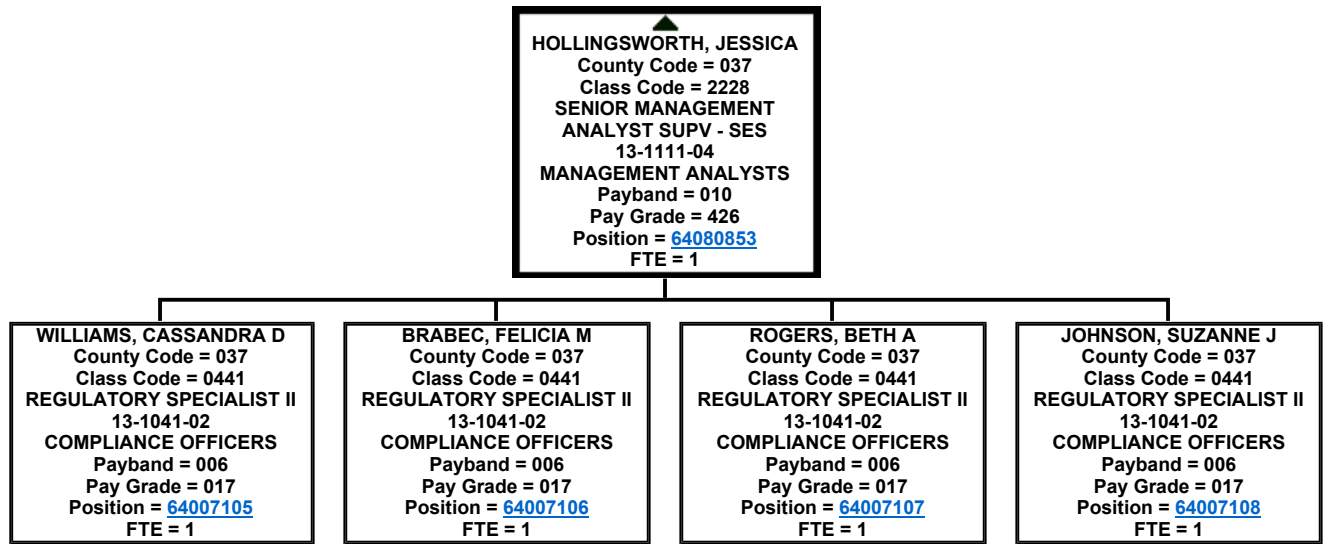


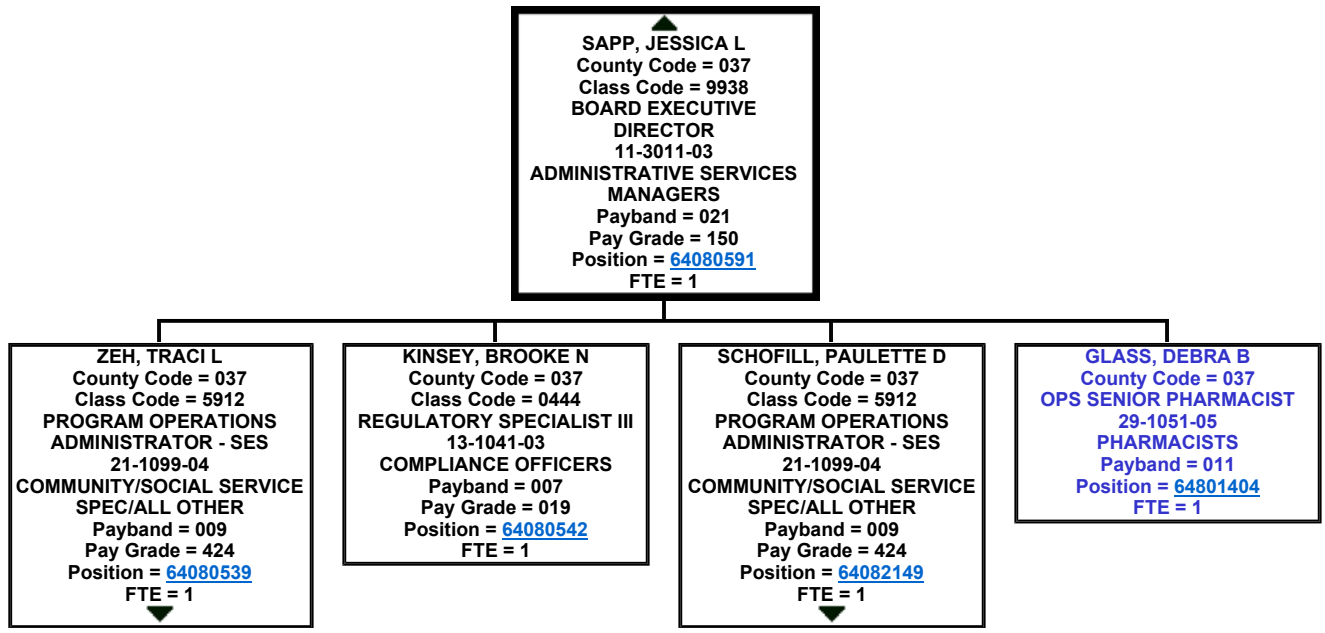


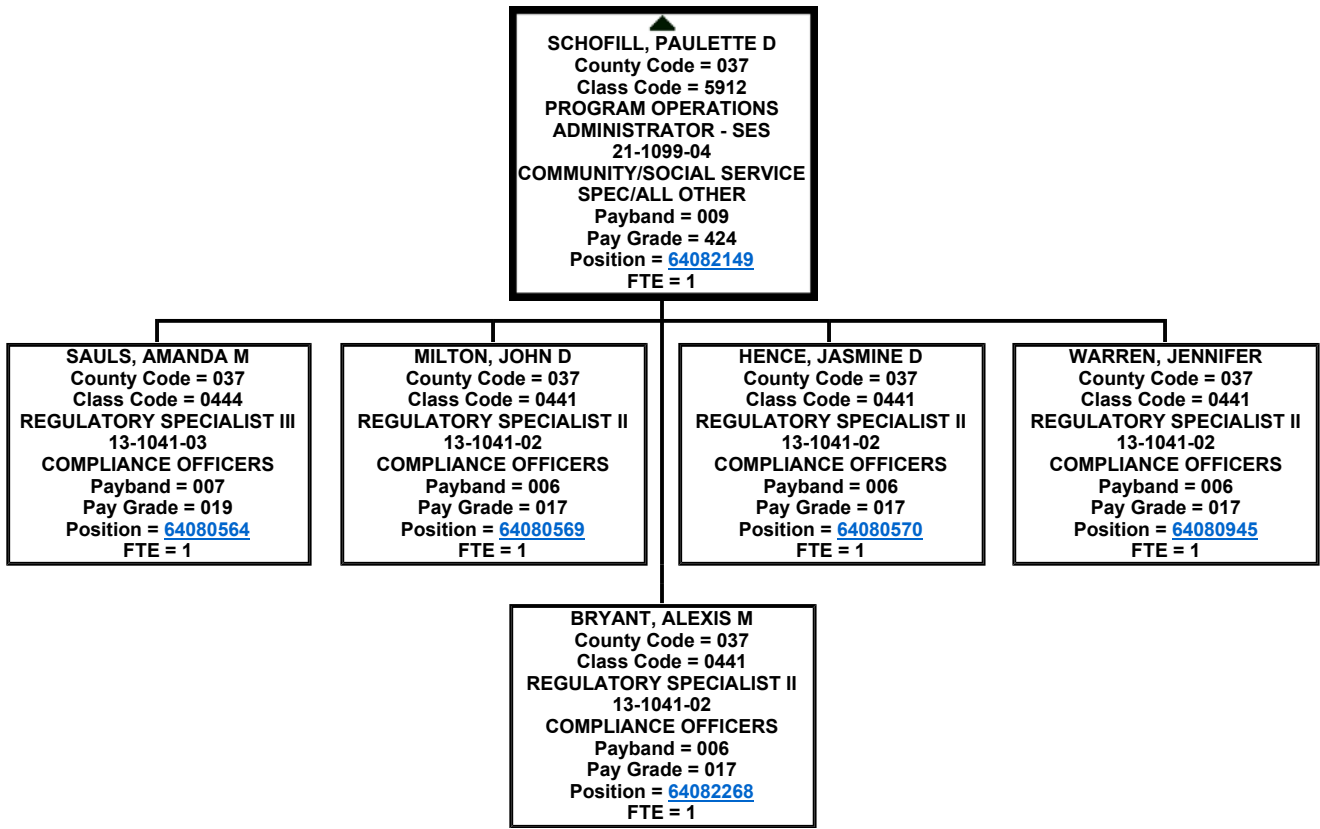
KEPLEY, STEPHEN R/GRIFFIN,
JOHN E/MCCREARY, KATIE G/
County Code = 037
OPS HEALTH INFORMATION
MANAGER
11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 019
Position = [64822424](#)
FTE = 1

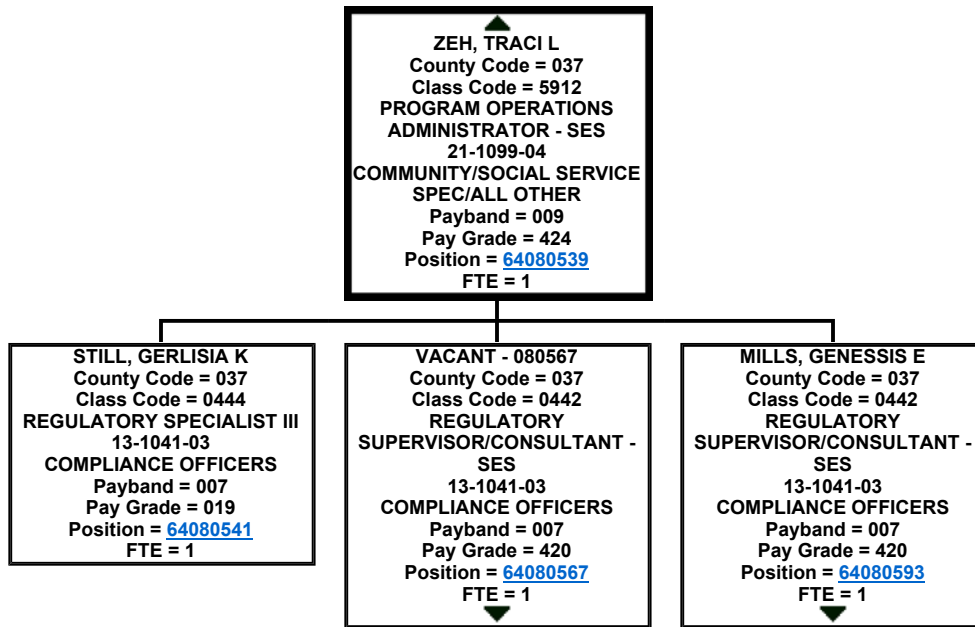
MONTOYA, BEATRIZ
E/MORGAN, MICHELE/VALDES,
LINDA/VAN
County Code = 037
OPS HEALTH INFORMATION
MANAGER
11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 019
Position = [64822540](#)
FTE = 1

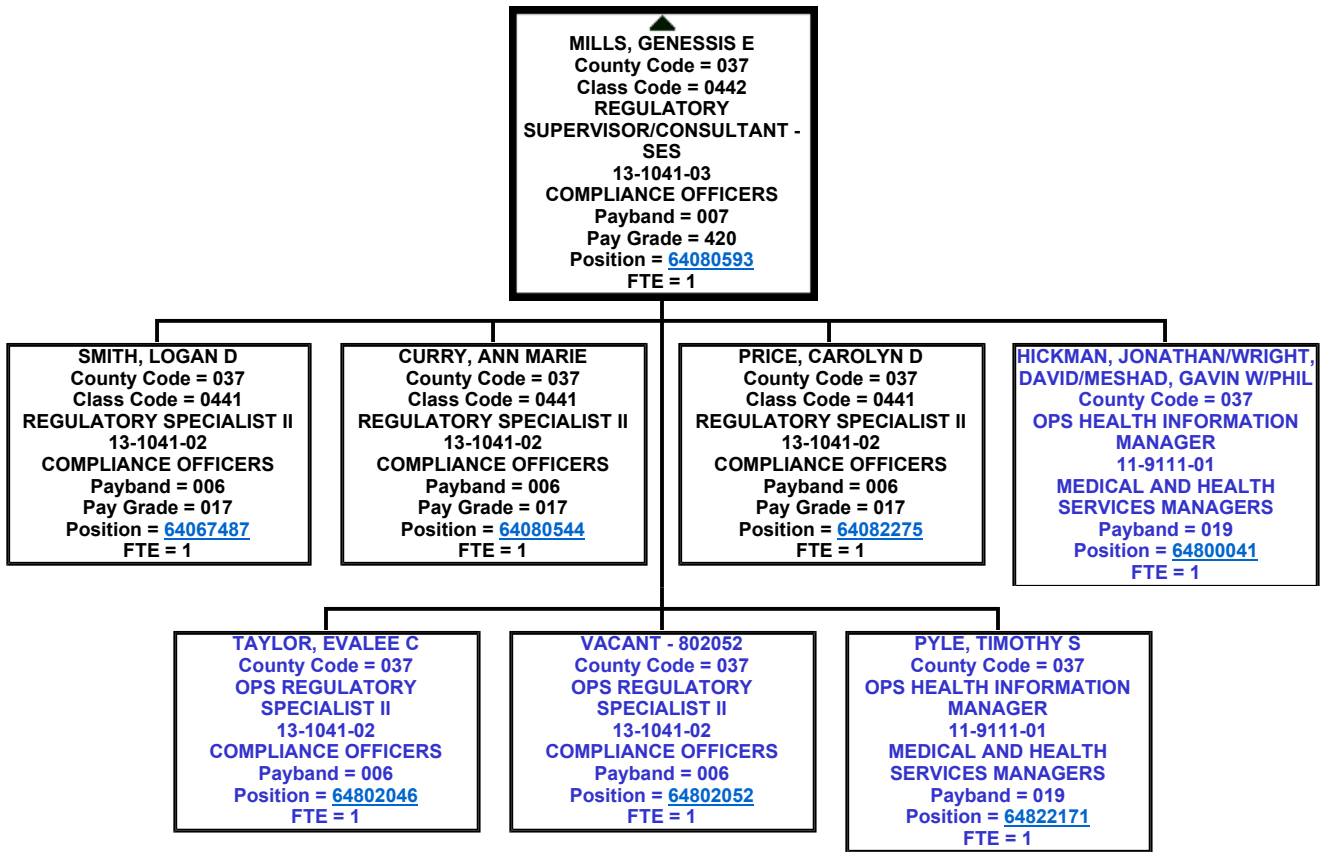


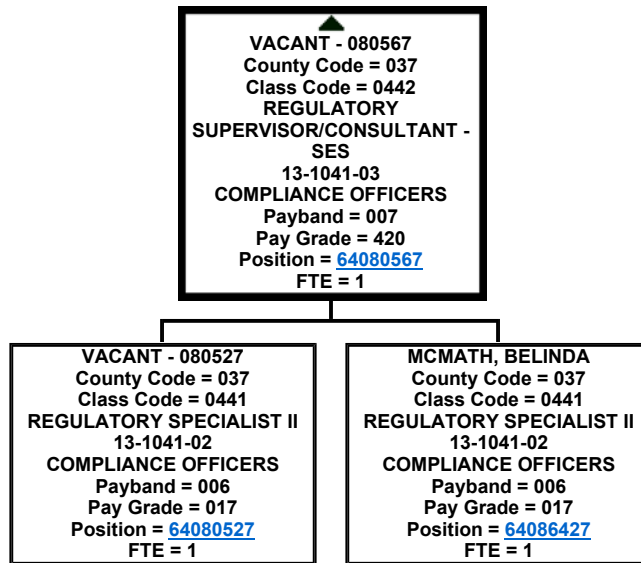


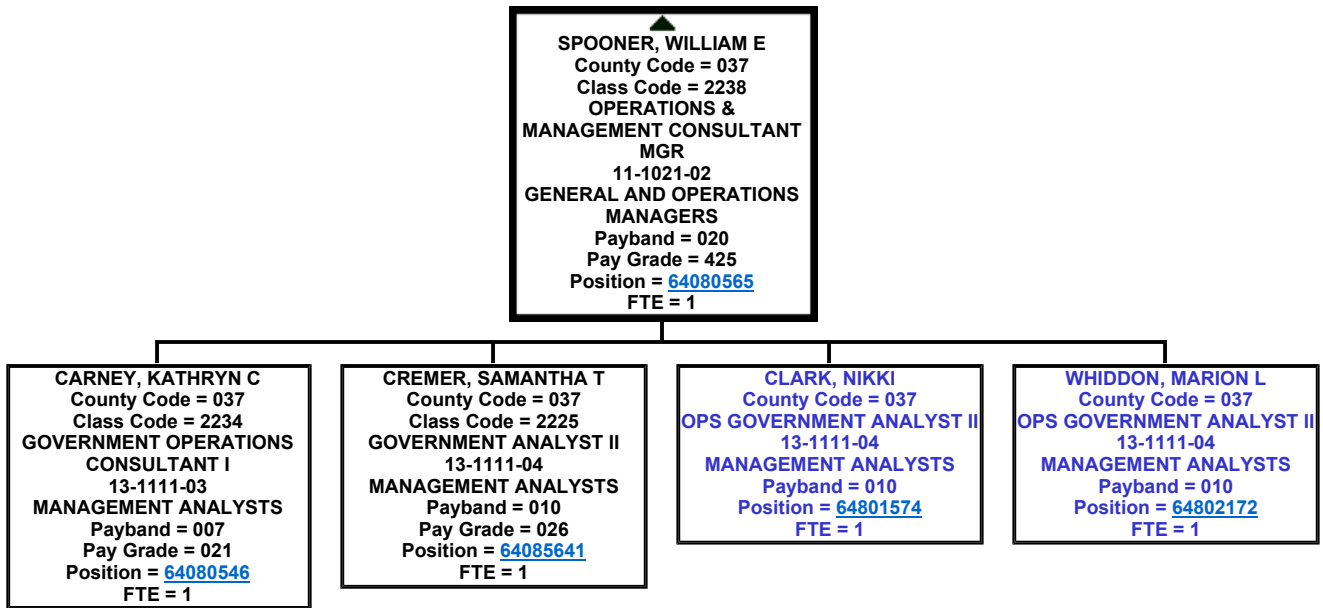


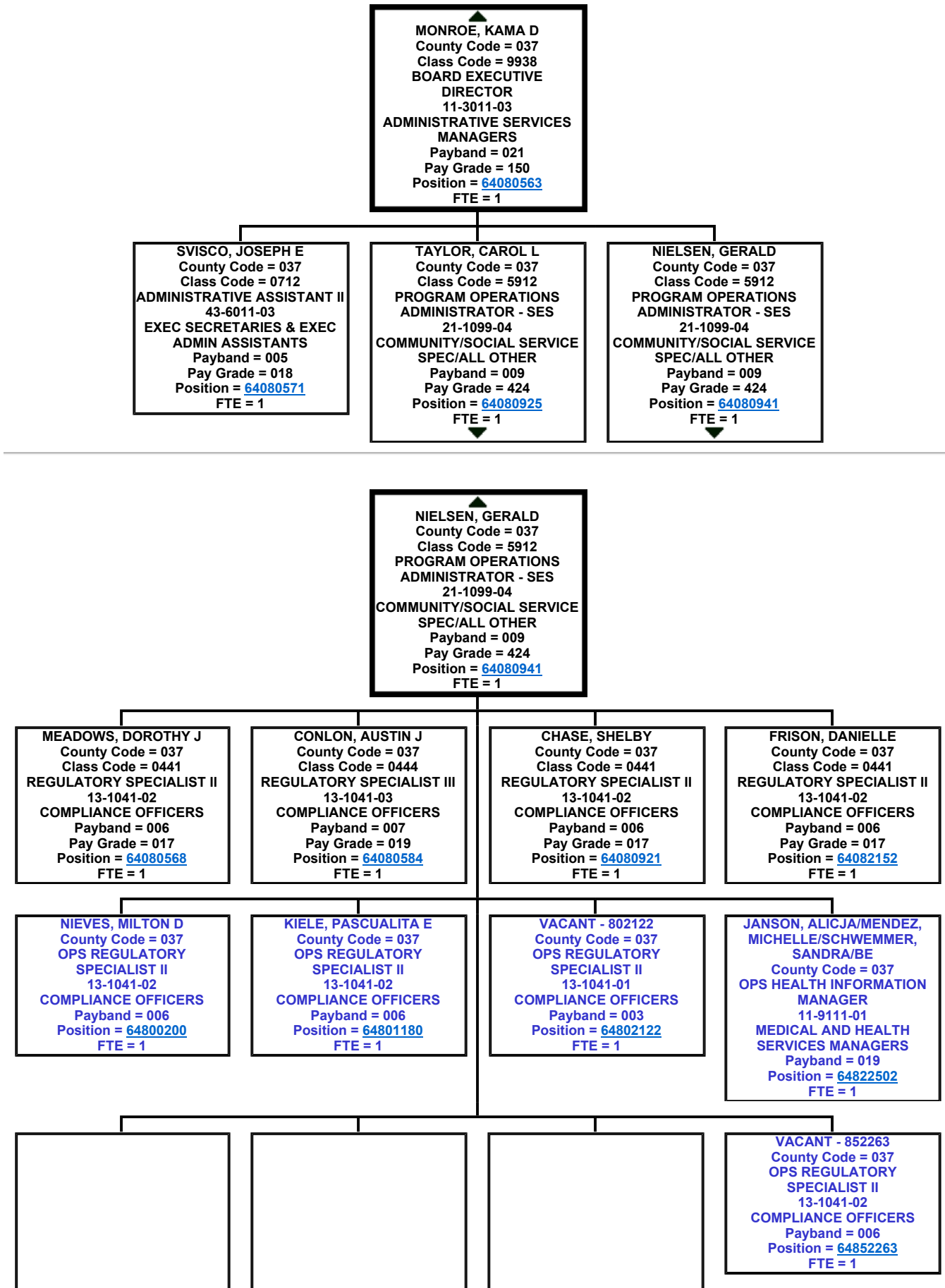












**DRAGO, VICTORIA/WAKEMAN,
JENNIFER/BROOKS,
CHRISTOPHE**
County Code = 037
**OPS HEALTH INFORMATION
MANAGER**
11-9111-01
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 019
Position = [64822503](#)
FTE = 1

**HEINE, RAYMOND D/MOREAU,
STEVE/DUNETZ,
RODNEY/VEON,**
County Code = 037
**OPS HEALTH INFORMATION
MANAGER**
11-9111-01
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 019
Position = [64822591](#)
FTE = 1

**RUTLAND, KRISTEN
J/GUERREIRO,
SERGIO/JORDAN, SHERRY**
County Code = 037
**OPS HEALTH INFORMATION
MANAGER**
11-9111-01
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 019
Position = [64822620](#)
FTE = 1

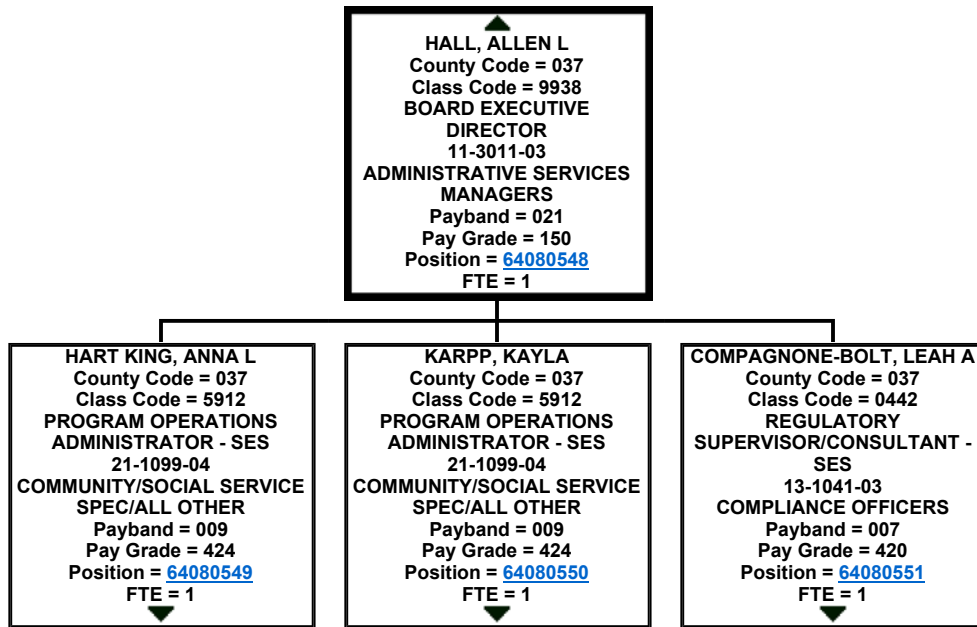
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TAYLOR, CAROL L
 County Code = 037
 Class Code = 5912
PROGRAM OPERATIONS
ADMINISTRATOR - SES
 21-1099-04
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 009
 Pay Grade = 424
 Position = [64080925](#)
 FTE = 1

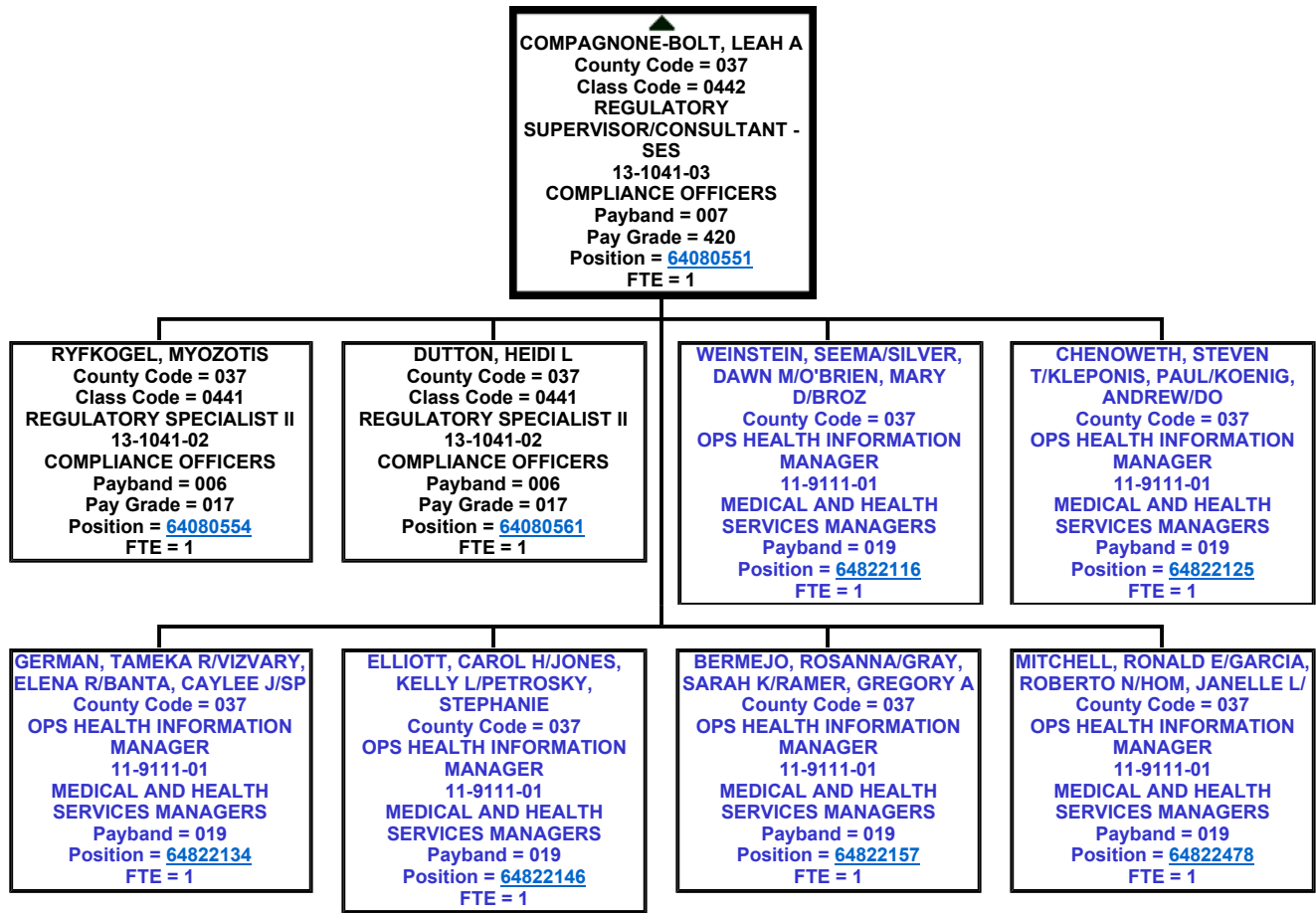
MOORE, DONTAE A
 County Code = 037
 Class Code = 0441
REGULATORY SPECIALIST II
 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080525](#)
 FTE = 1

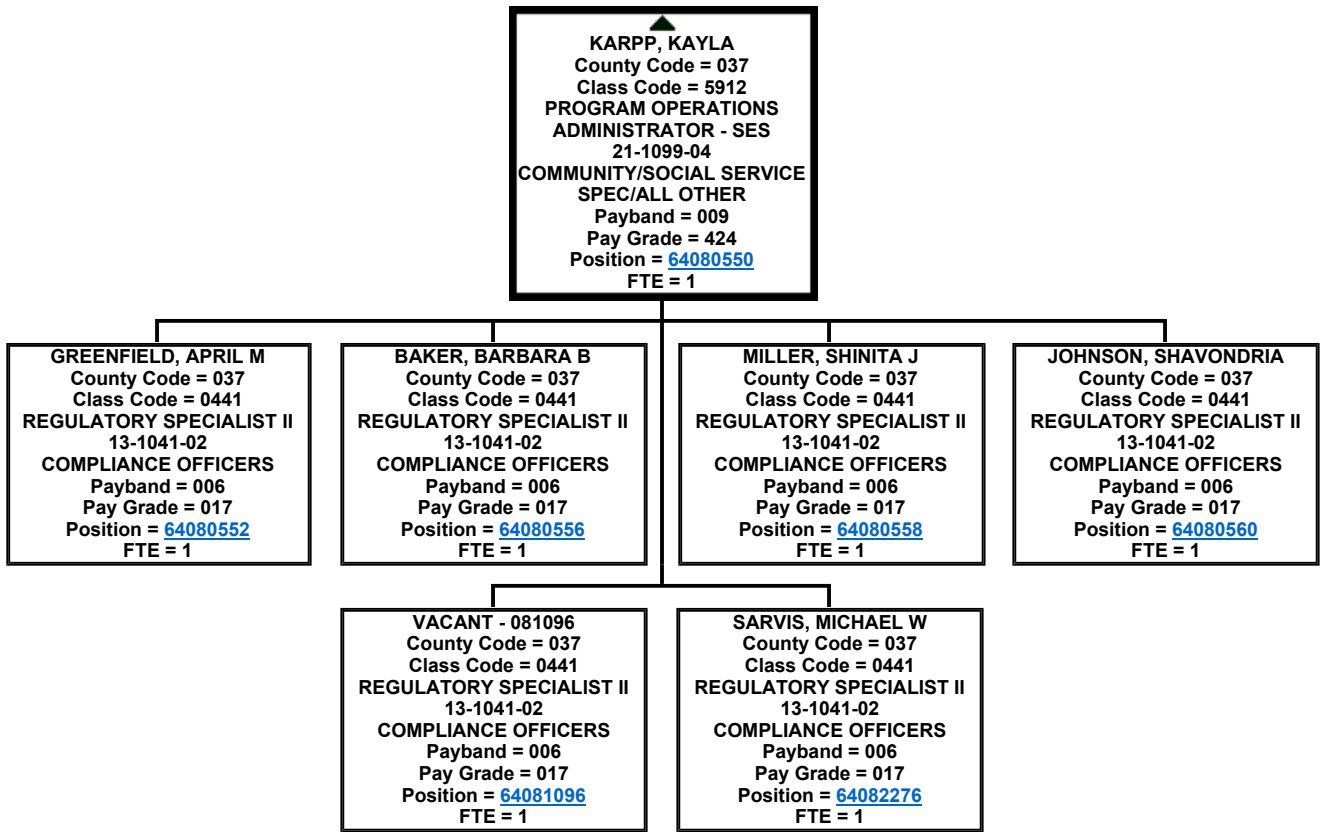
BURNEY, ROSEMARY
 County Code = 037
 Class Code = 0441
REGULATORY SPECIALIST II
 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080597](#)
 FTE = 1

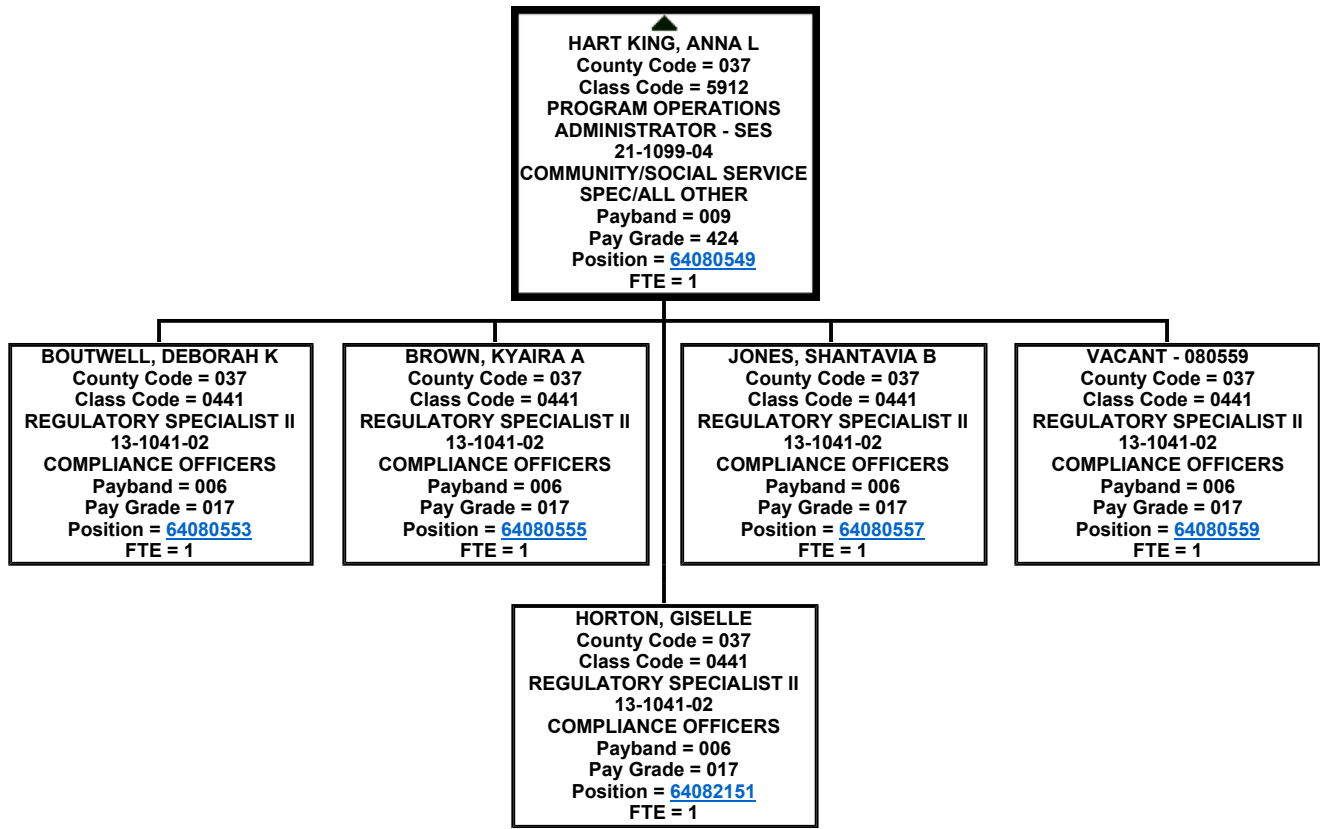
DUHART, BRITTANY M
 County Code = 037
 Class Code = 0441
REGULATORY SPECIALIST II
 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64080922](#)
 FTE = 1

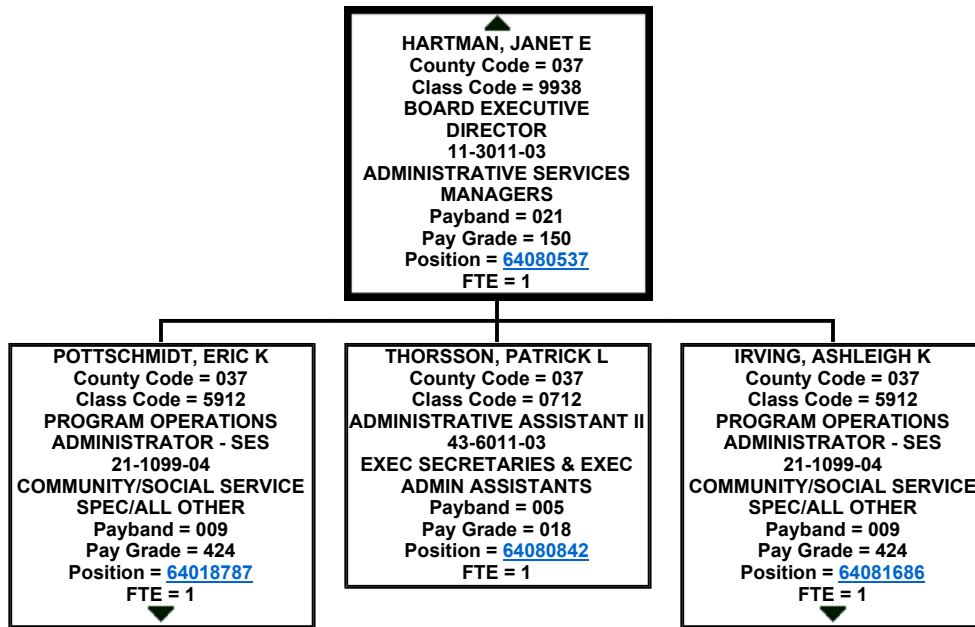
PEACE, CHRISTA D
 County Code = 037
 Class Code = 0444
REGULATORY SPECIALIST III
 13-1041-03
COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 019
 Position = [64082283](#)
 FTE = 1

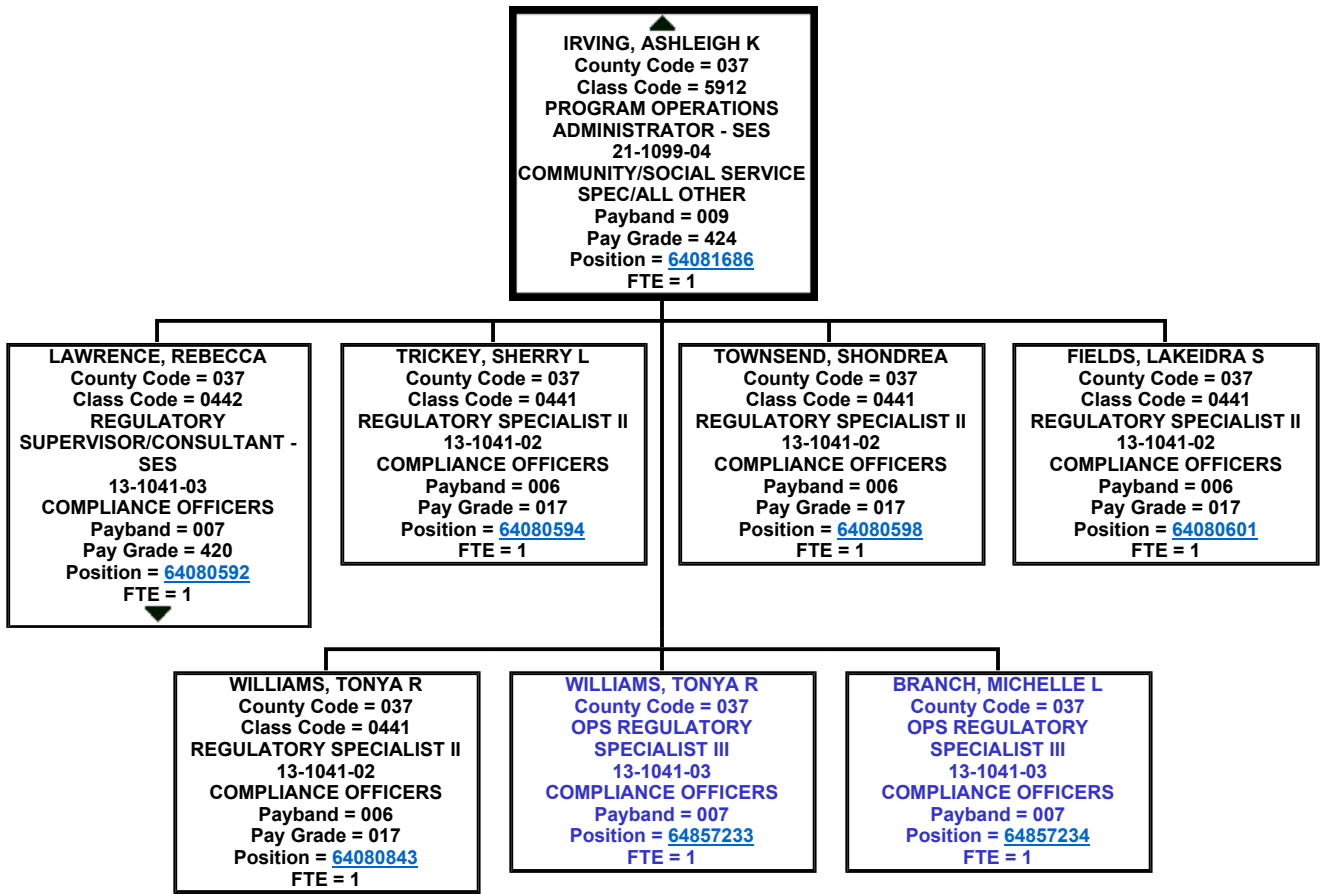












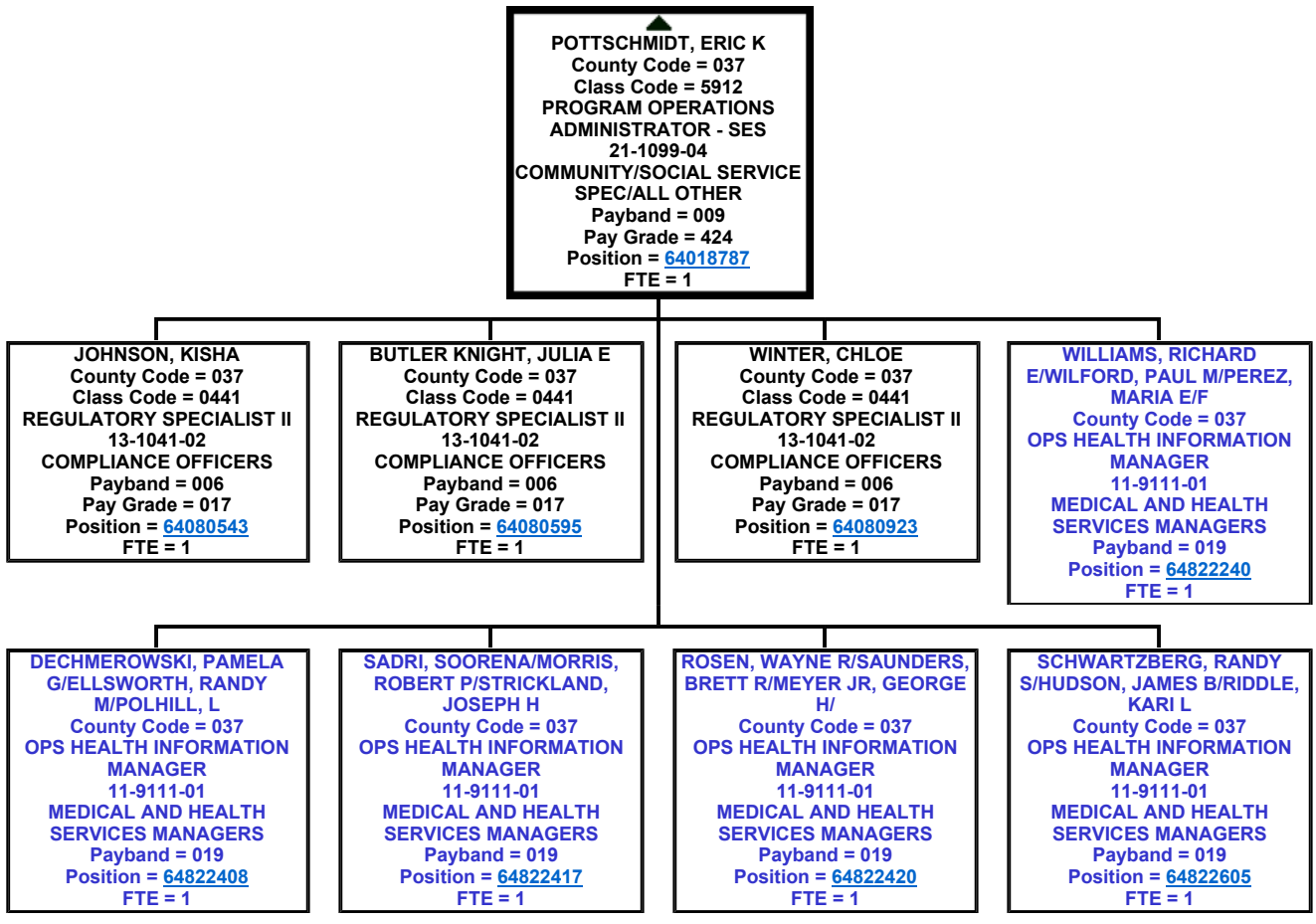
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LAWRENCE, REBECCA
County Code = 037
Class Code = 0442
**REGULATORY
SUPERVISOR/CONSULTANT -
SES**
13-1041-03
COMPLIANCE OFFICERS
Payband = 007
Pay Grade = 420
Position = [64080592](#)
FTE = 1

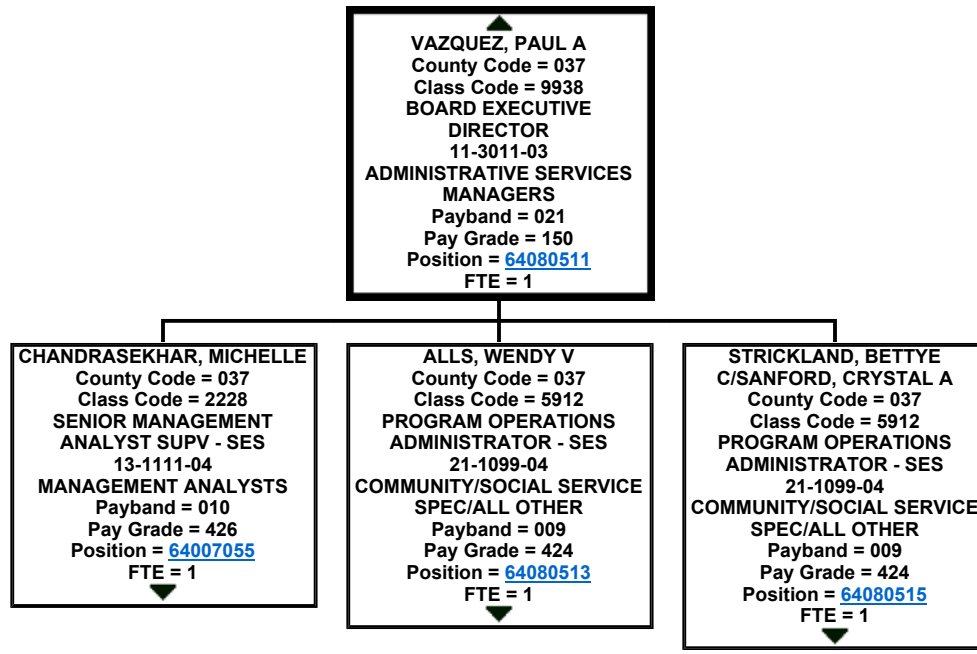
BRANCH, MICHELLE L
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080596](#)
FTE = 1

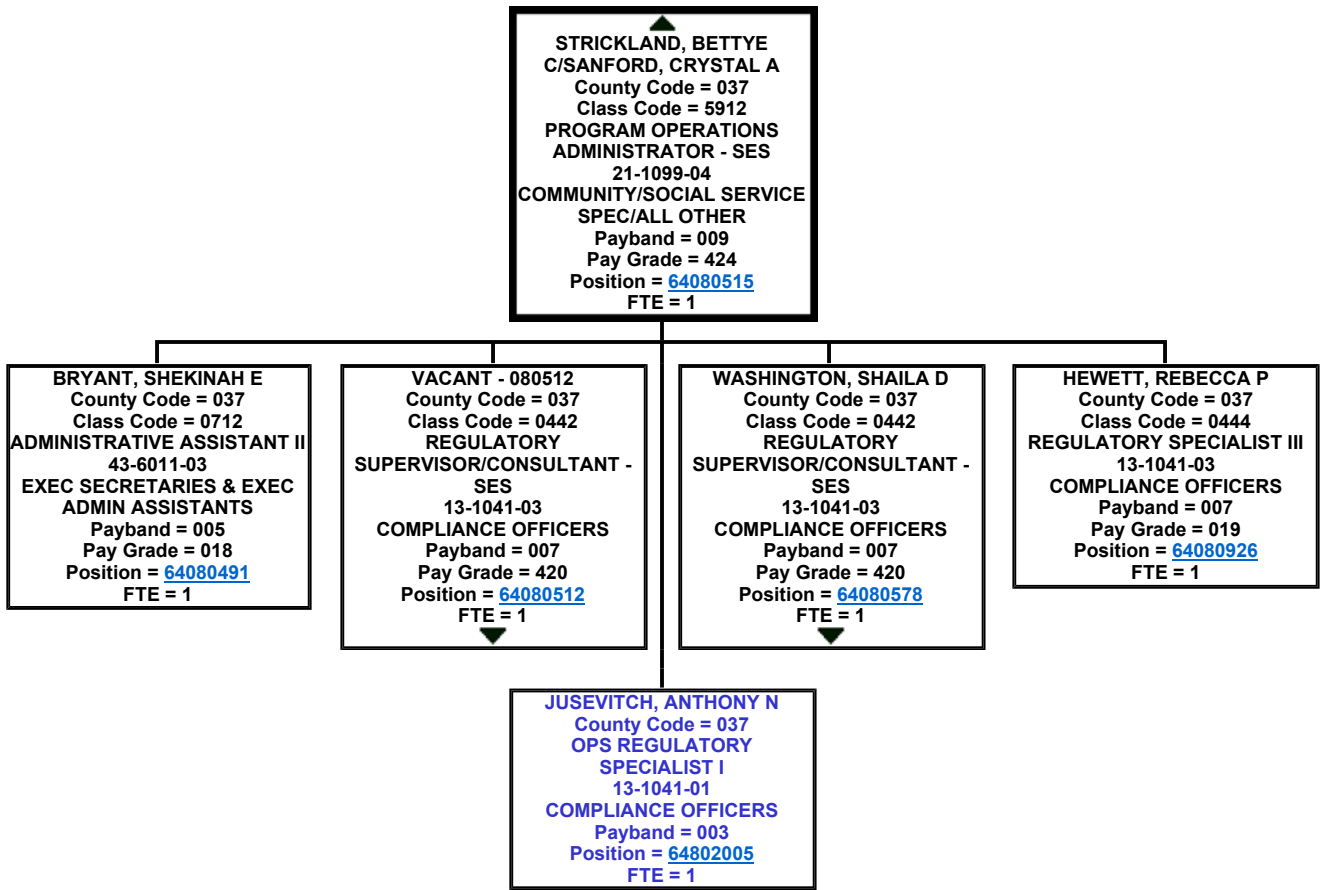
BARNES, JANAY J
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080599](#)
FTE = 1

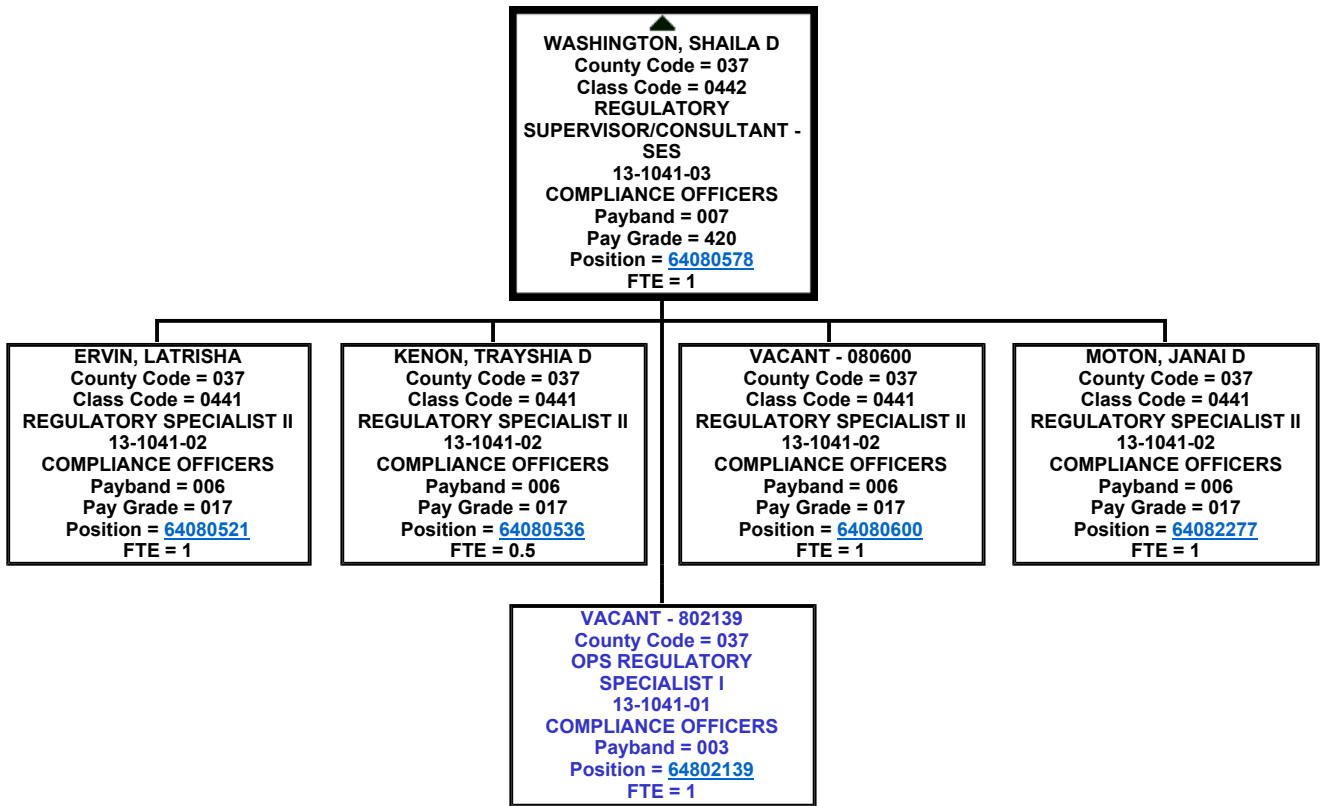
ESTABROOK, AUSTIN
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64081094](#)
FTE = 1

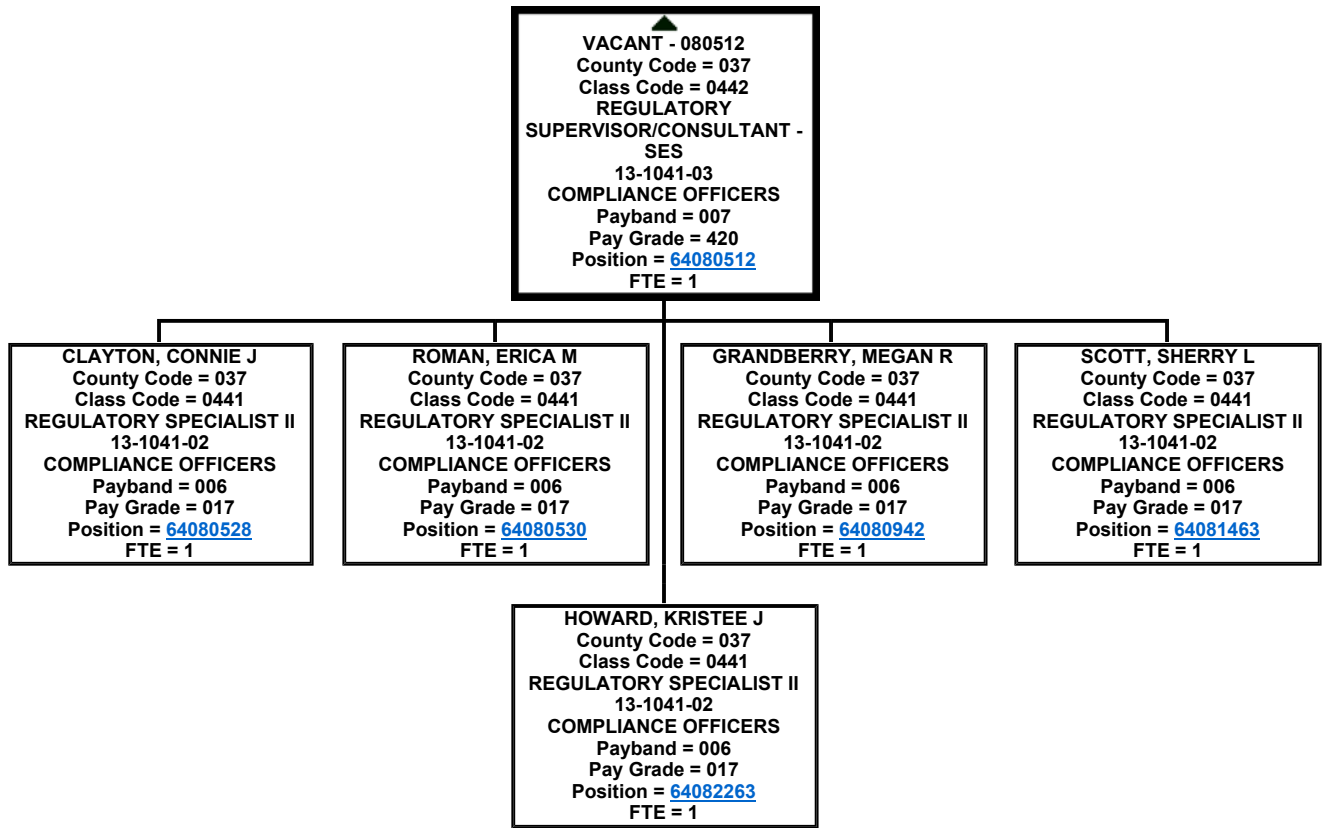
VACANT - 081095
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64081095](#)
FTE = 1

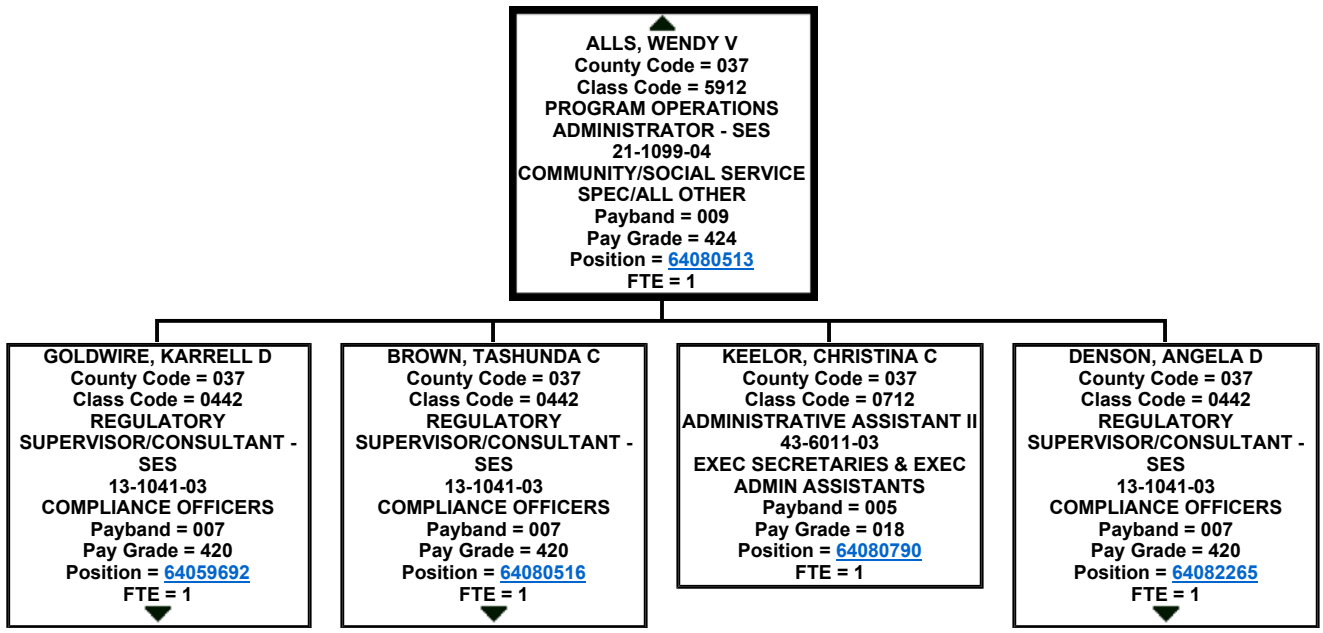












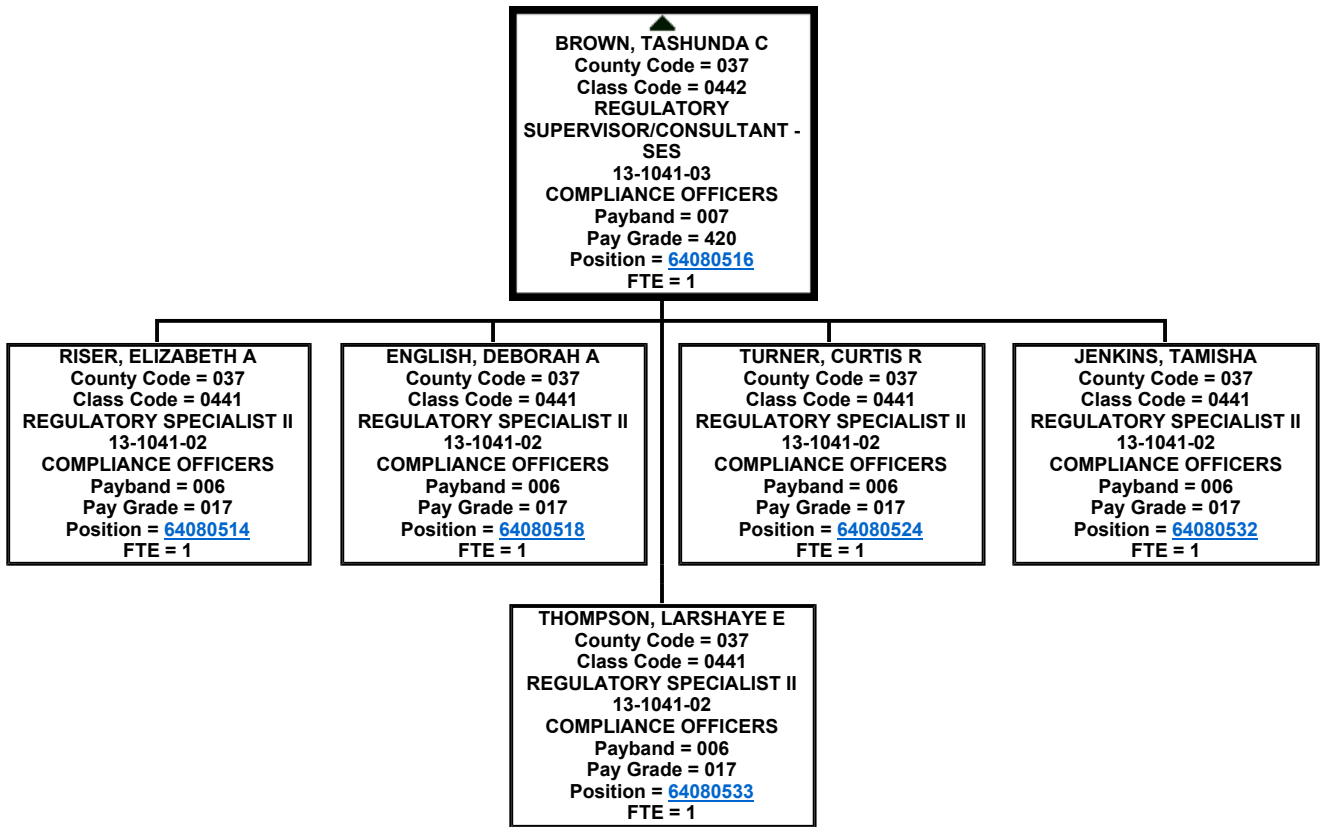
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DENSON, ANGELA D
County Code = 037
Class Code = 0442
REGULATORY
SUPERVISOR/CONSULTANT -
SES
13-1041-03
COMPLIANCE OFFICERS
Payband = 007
Pay Grade = 420
Position = [64082265](#)
FTE = 1

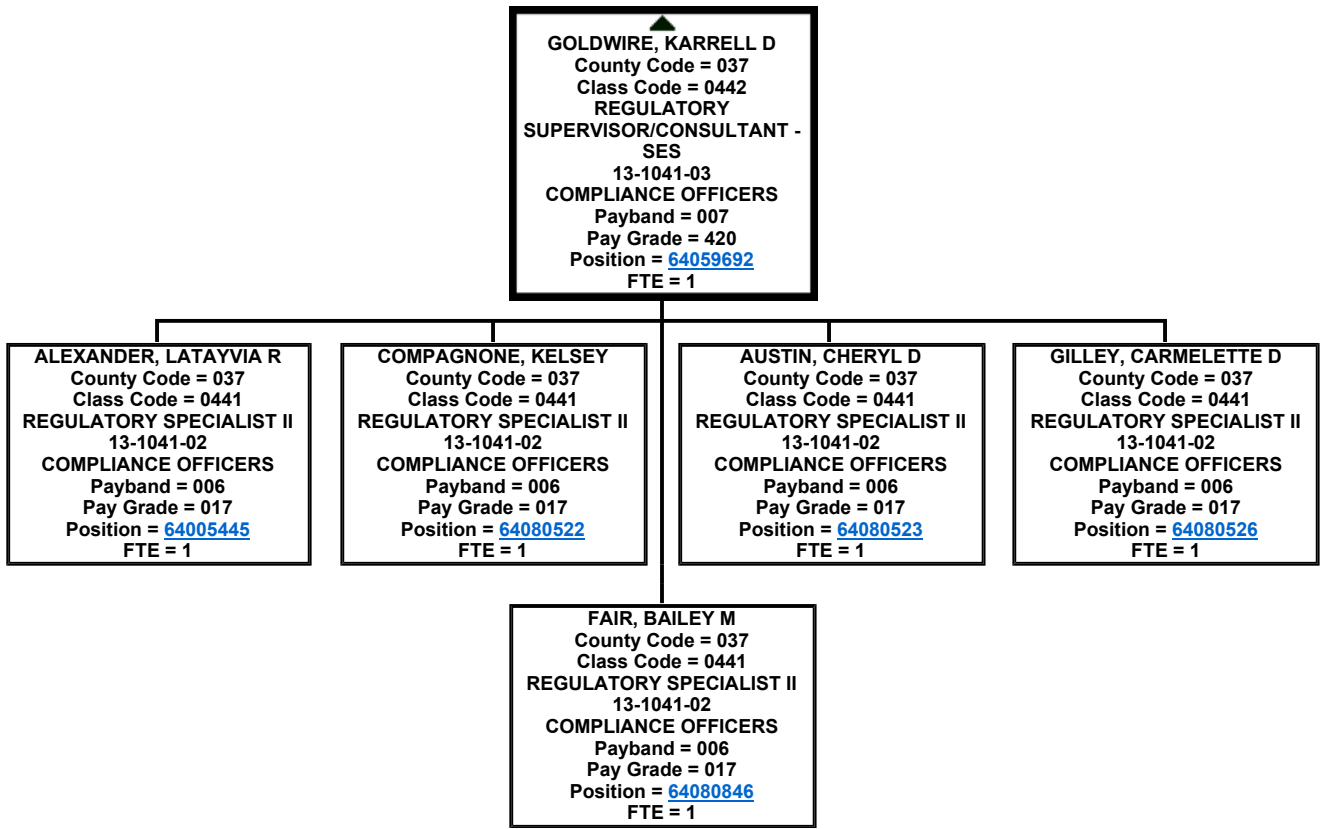
BROWNE, ALLENTON D
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080519](#)
FTE = 1

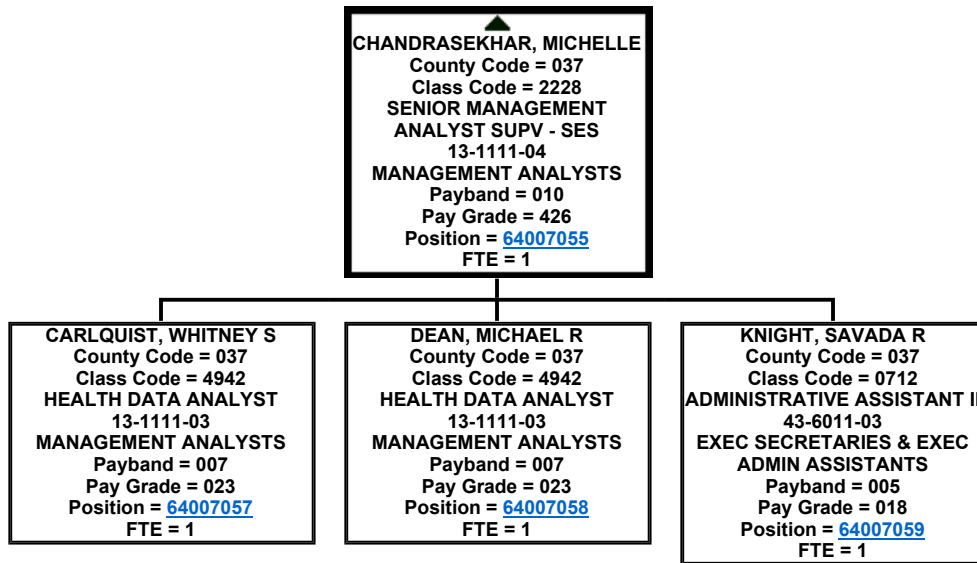
MYLES, HAZEL N
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080529](#)
FTE = 1

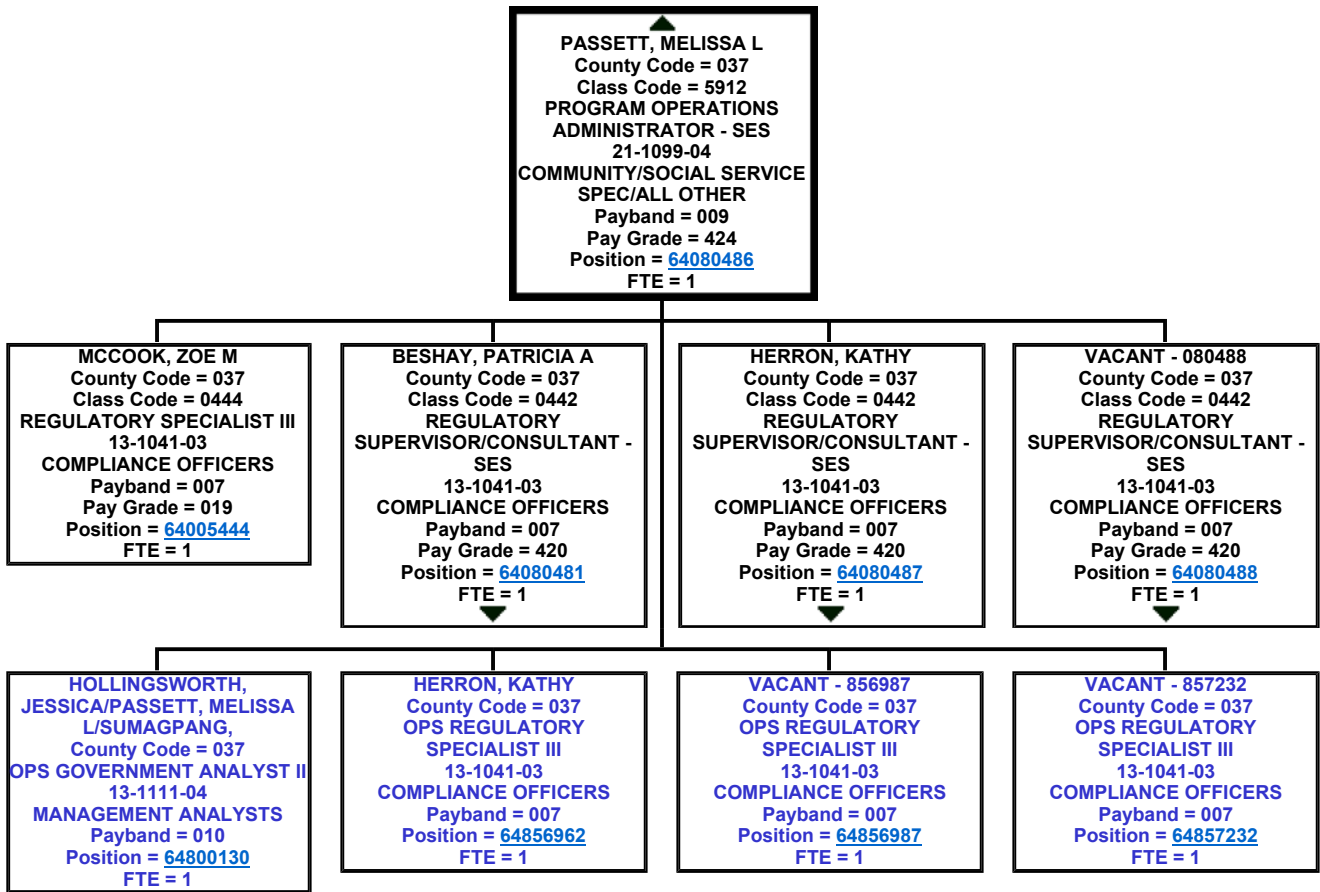
THAI, MEGAN
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64080847](#)
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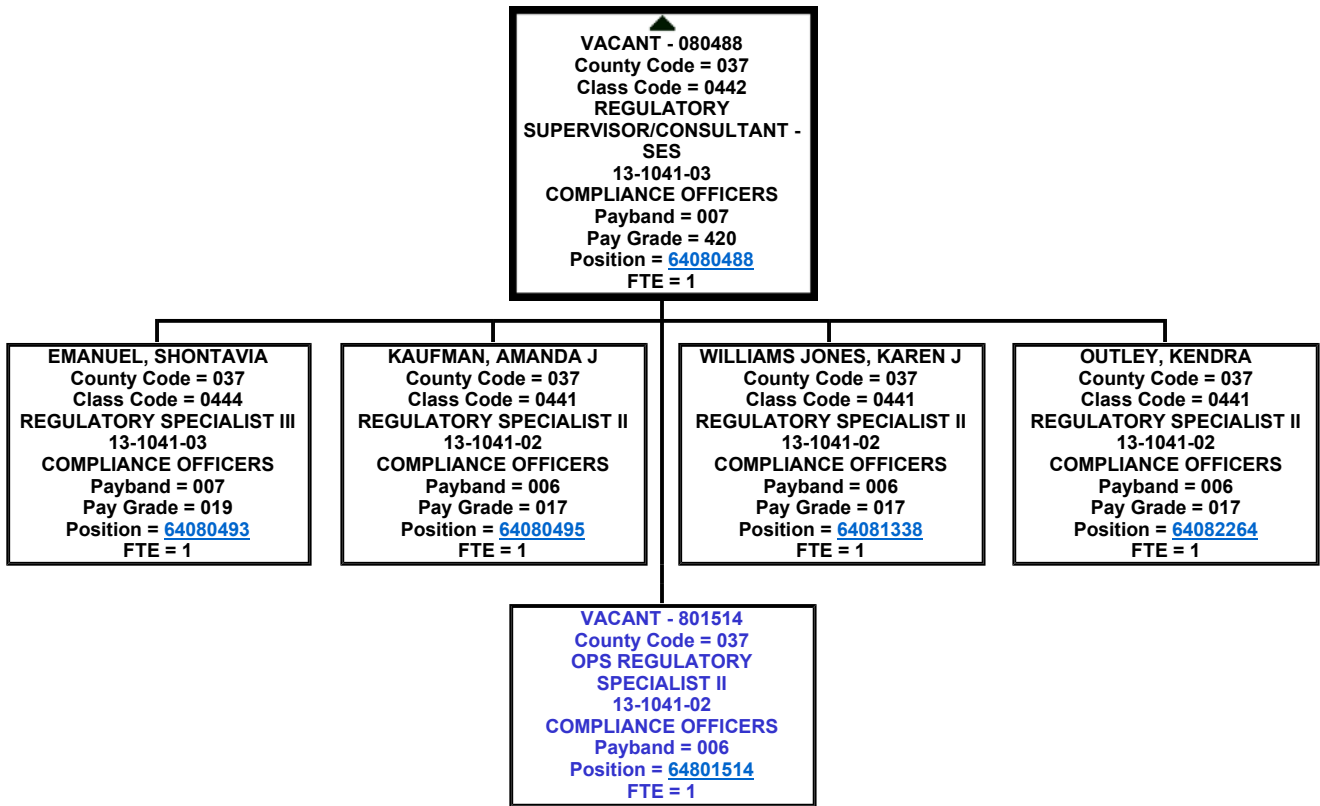
BROWN, LABRIA
County Code = 037
Class Code = 0441
REGULATORY SPECIALIST II
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Pay Grade = 017
Position = [64082279](#)
FTE = 1

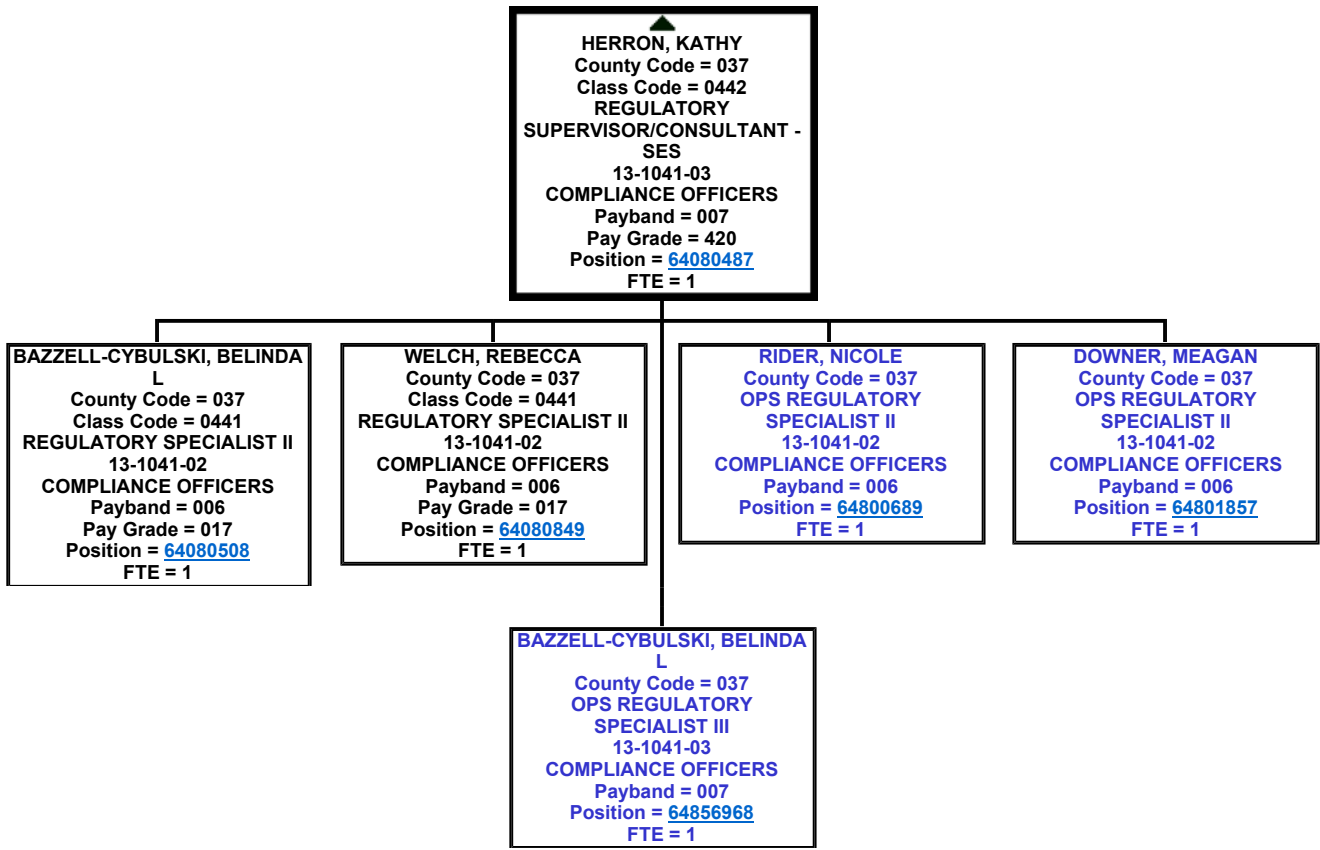


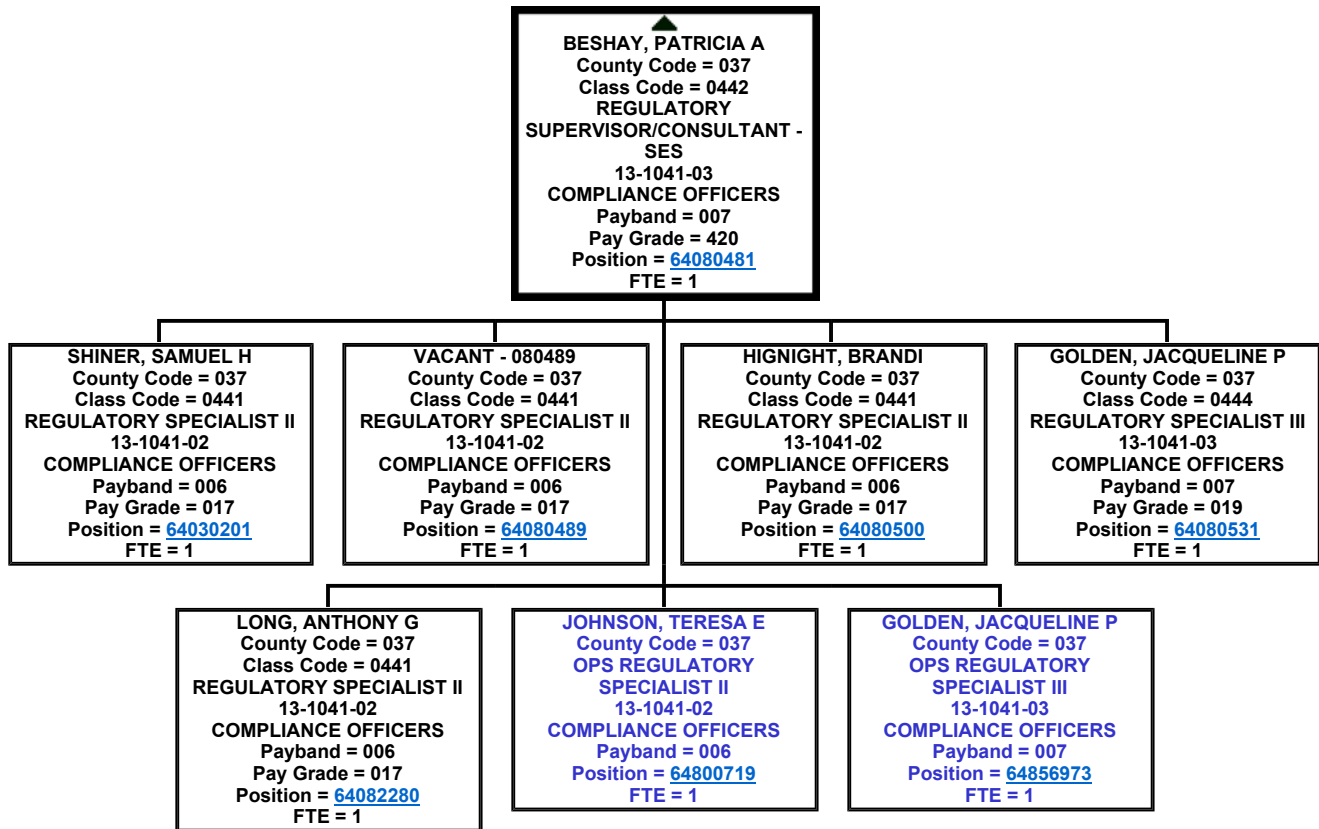


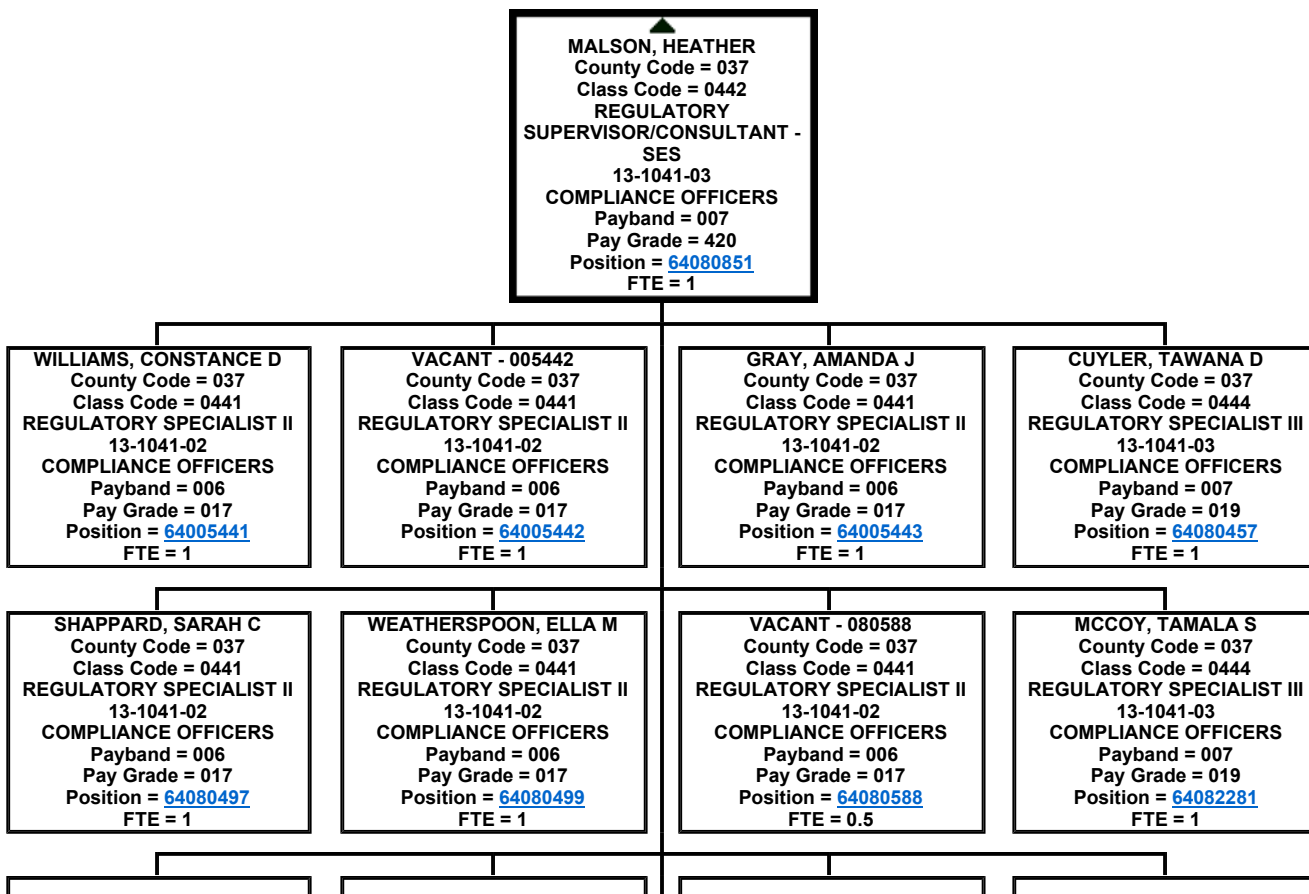
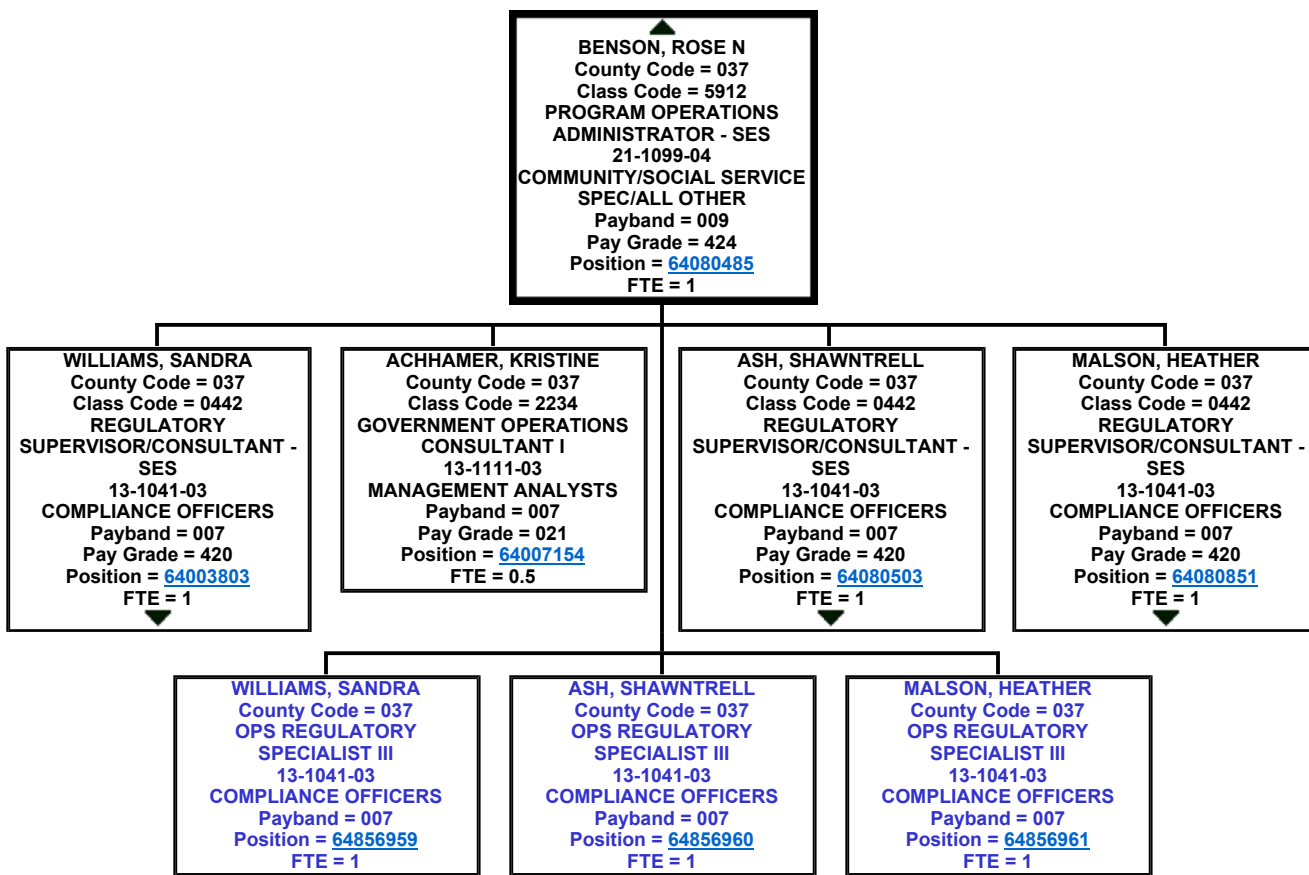


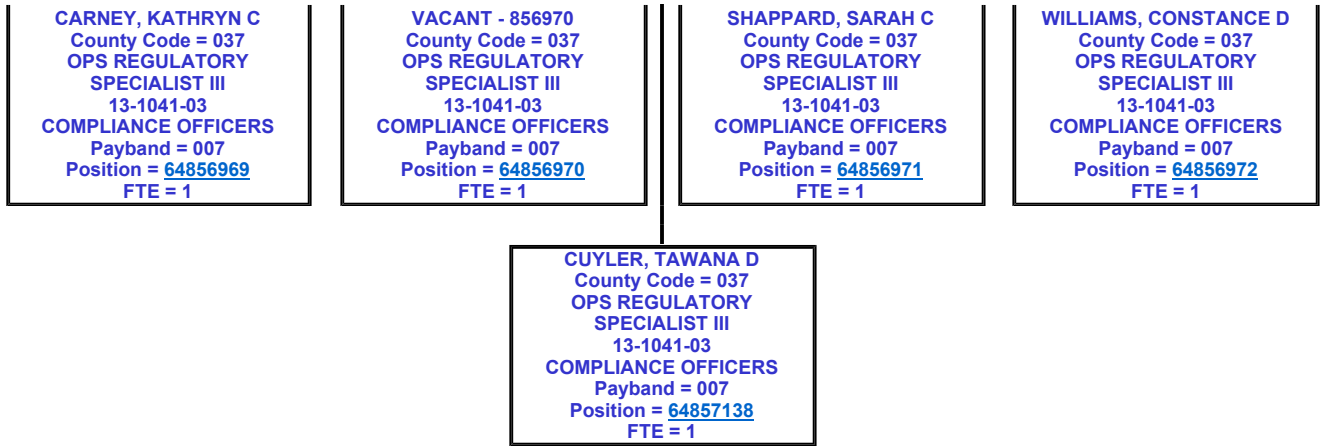


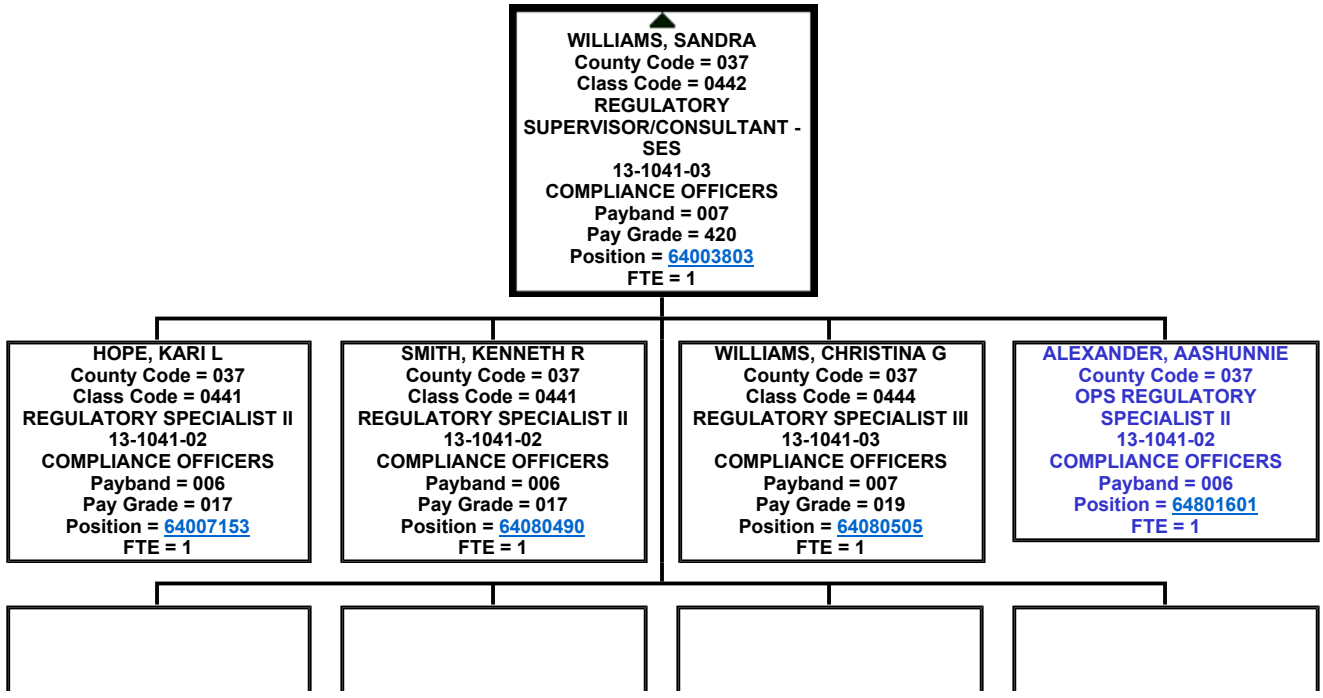
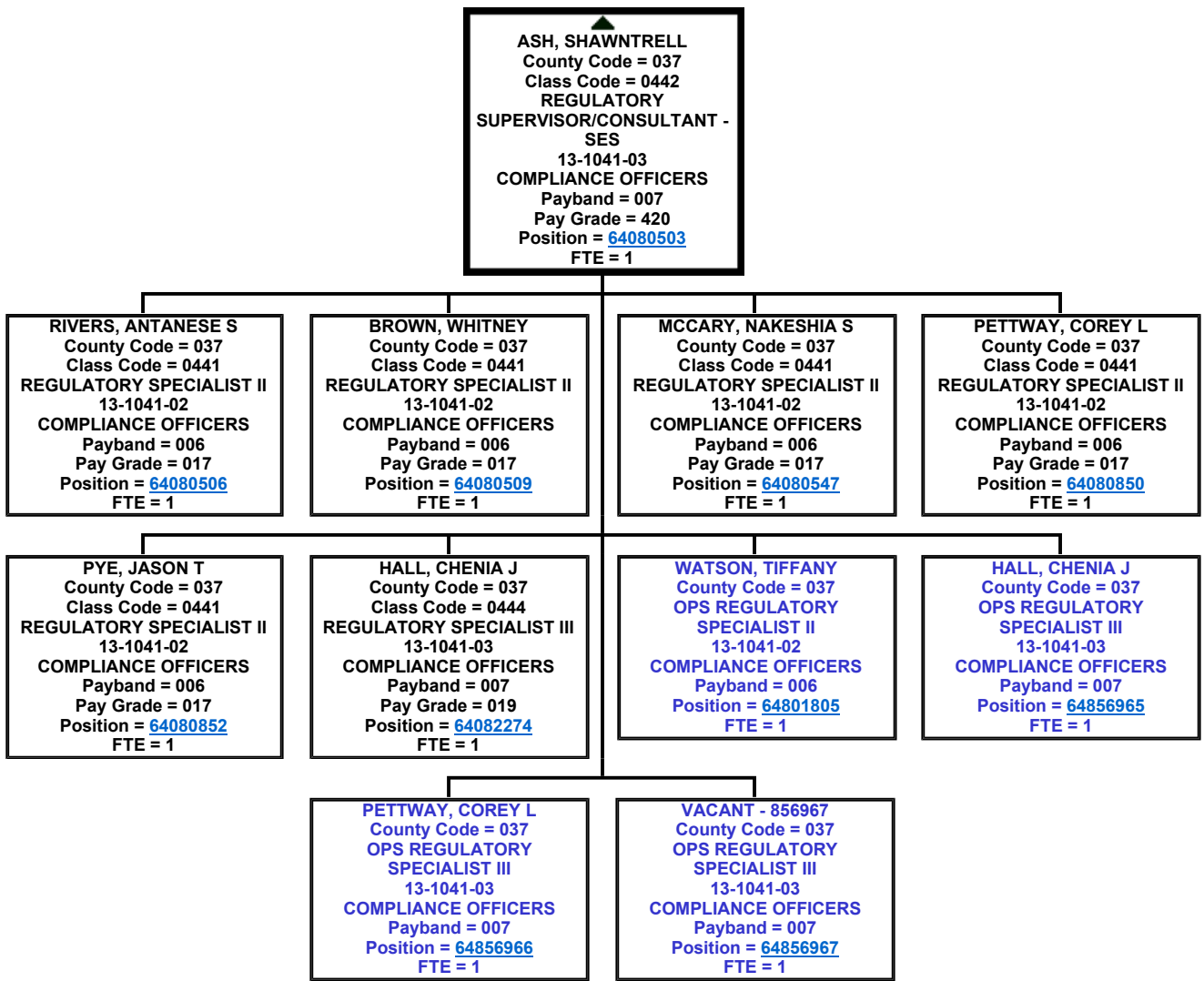










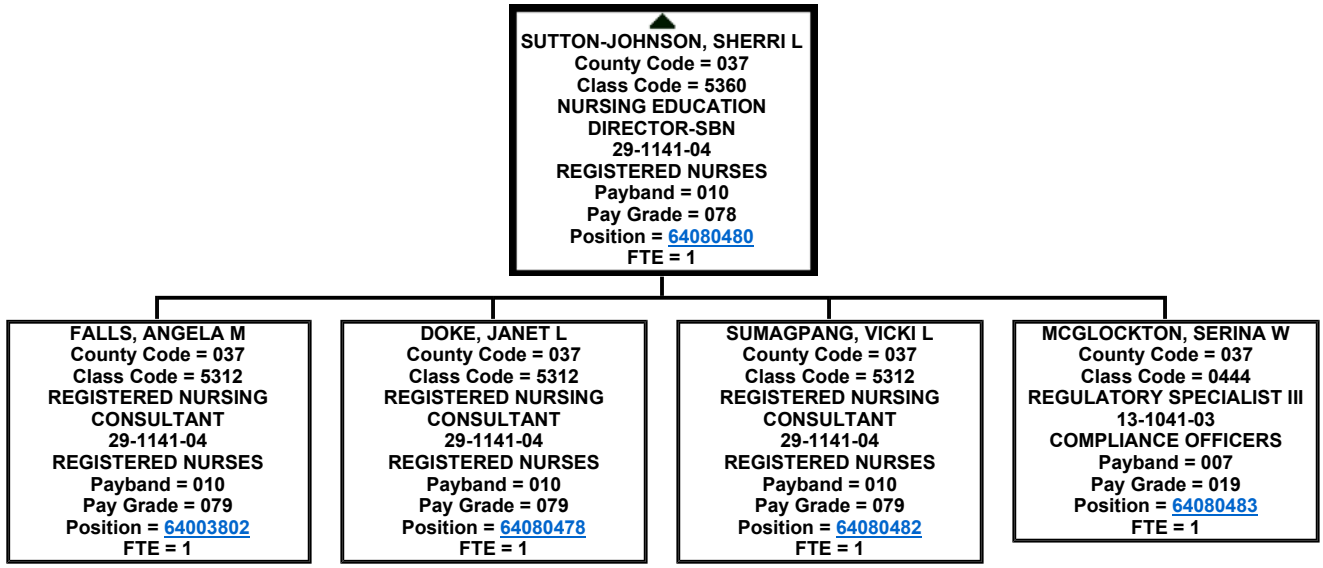


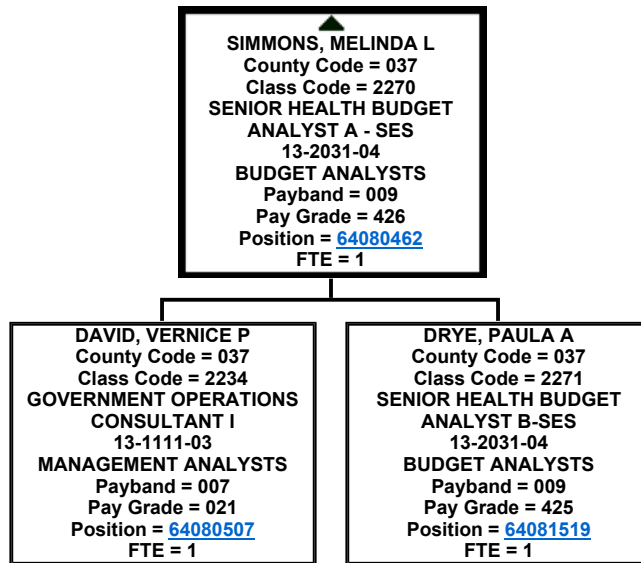
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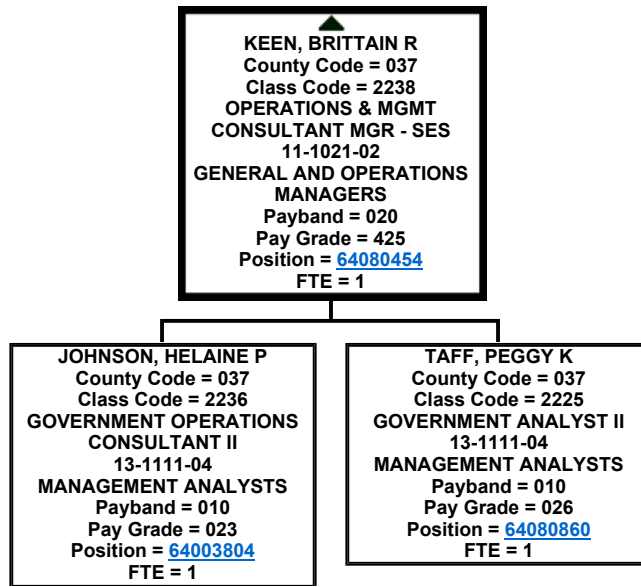
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OPS REGULATORY
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13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = [64801961](#)
FTE = 1

WILLIAMS, CHRISTINA G
County Code = 037
OPS REGULATORY
SPECIALIST III
13-1041-03
COMPLIANCE OFFICERS
Payband = 007
Position = [64856963](#)
FTE = 1

HOPE, KARI L
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13-1041-03
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Position = [64856964](#)
FTE = 1



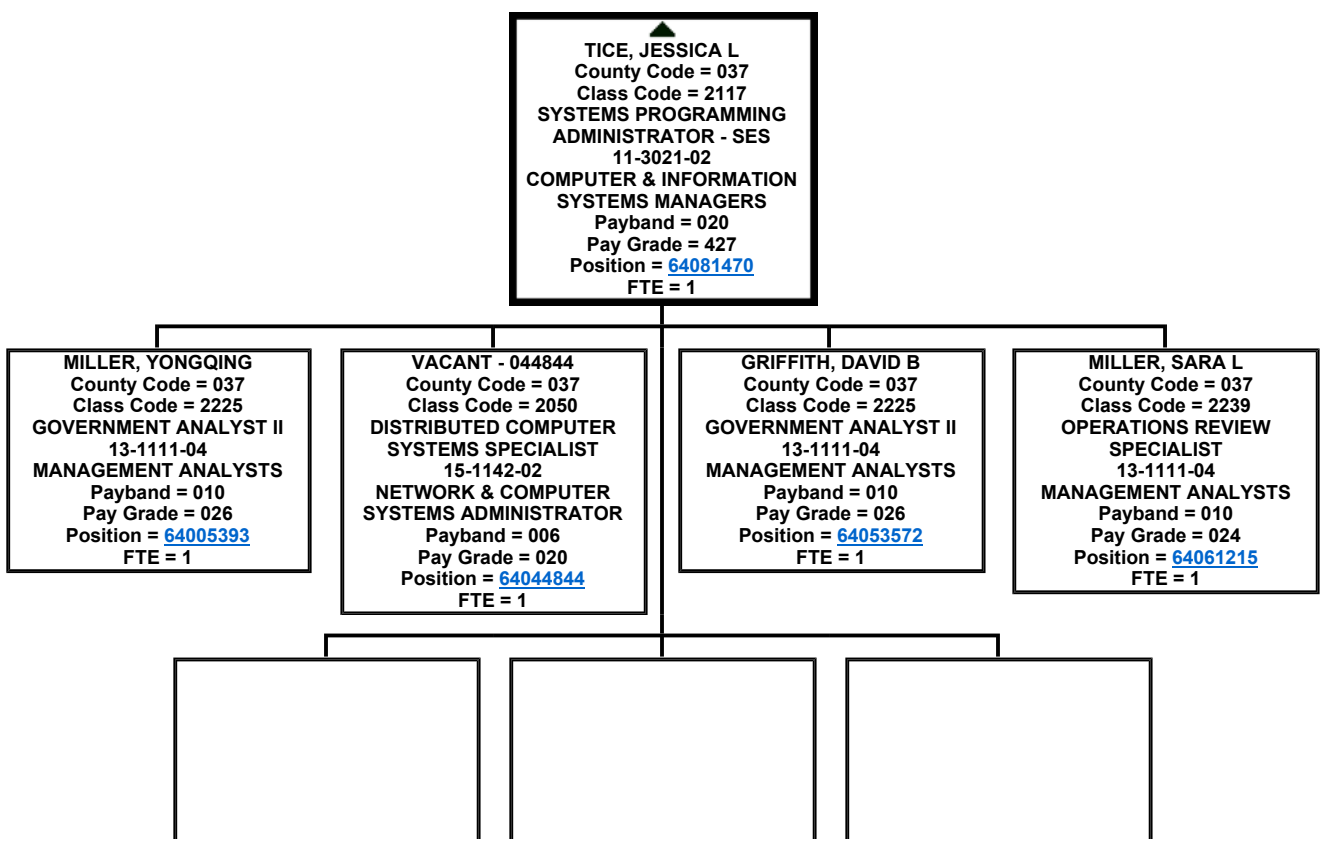
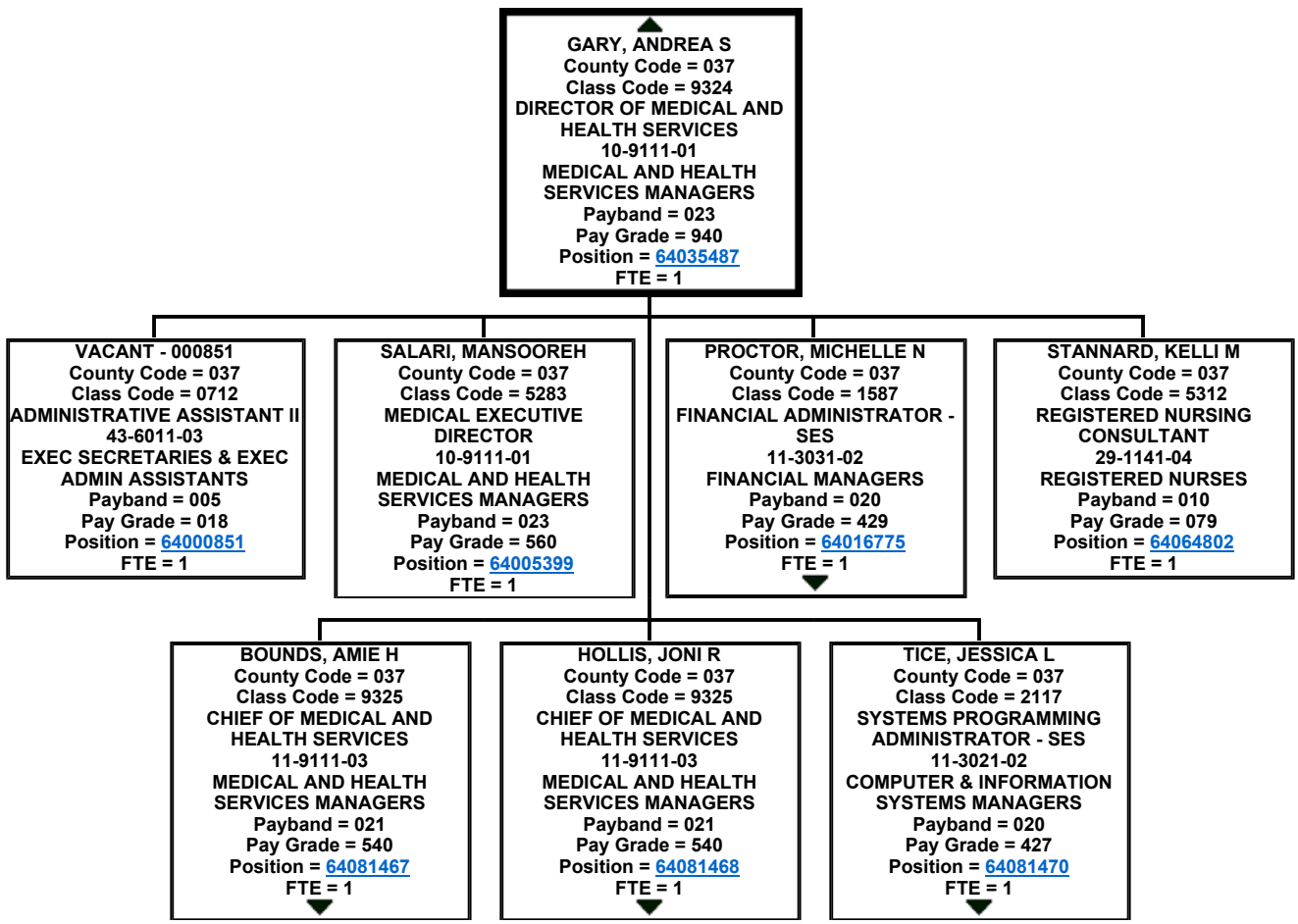




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MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 024
Pay Grade = 950
Position = [64080288](#)
FTE = 1

HAJDUKIEWICZ, MARCY R
County Code = 037
Class Code = 9324
DIR OF MEDICAL AND HEALTH
SERVICES
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MEDICAL AND HEALTH
SERVICES MANAGERS
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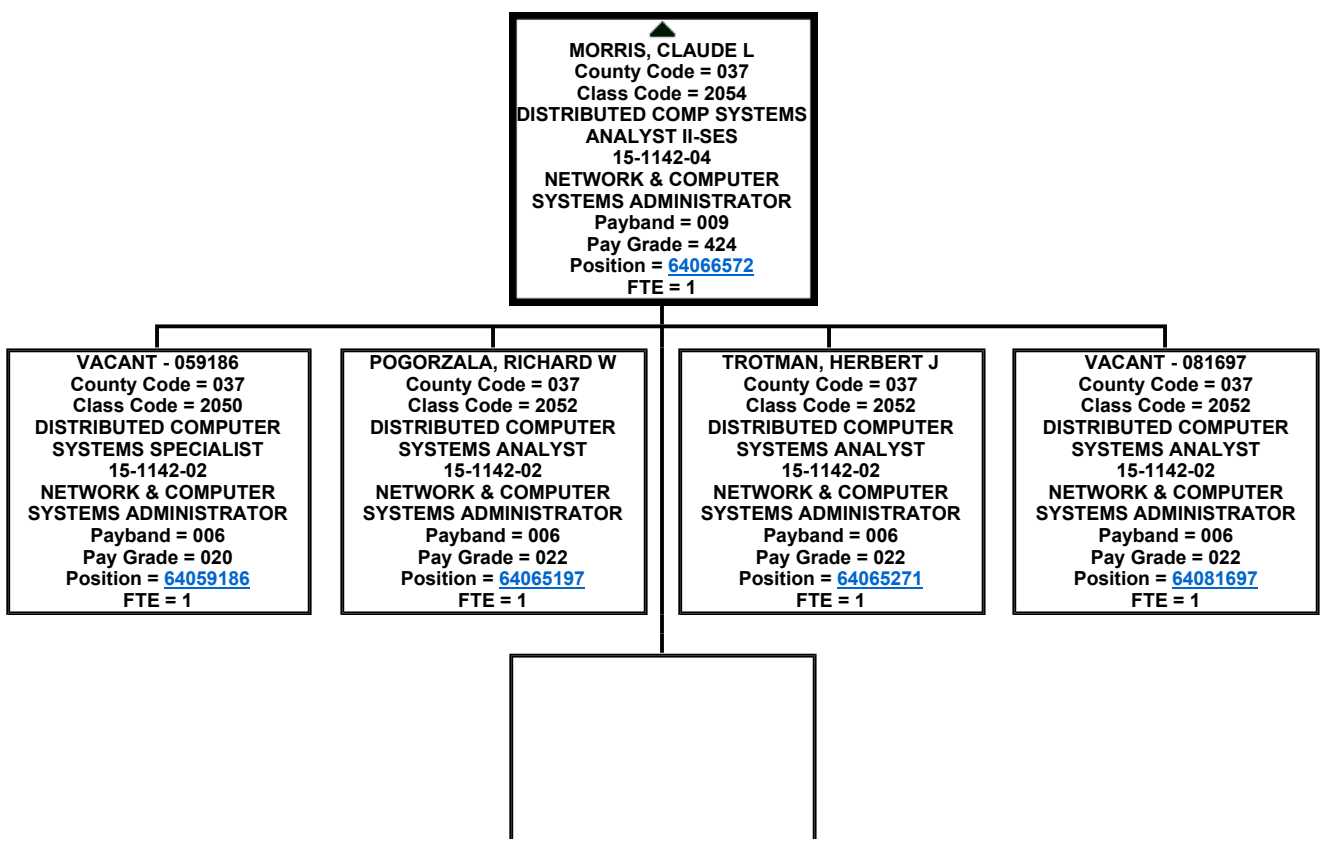
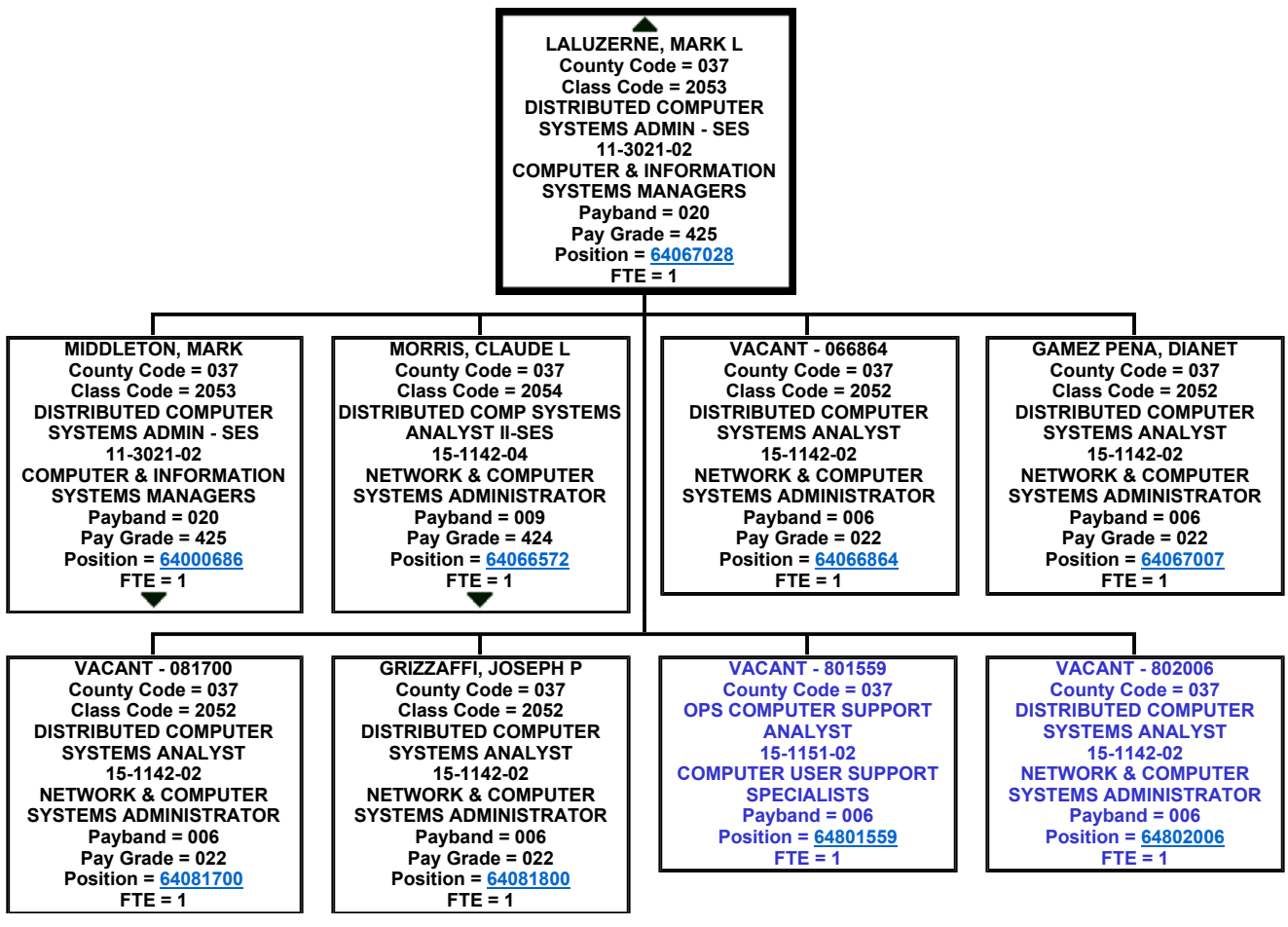
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DIRECTOR OF MEDICAL AND
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10-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 023
Pay Grade = 940
Position = [64035487](#)
FTE = 1
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LALUZERNE, MARK L
County Code = 037
Class Code = 2053
DISTRIBUTED COMPUTER
SYSTEMS ADMIN - SES
11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
Payband = 020
Pay Grade = 425
Position = [64067028](#)
FTE = 1

MOORE, JACOB M
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13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 026
Position = [64081471](#)
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County Code = 037
Class Code = 2225
GOVERNMENT ANALYST II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 026
Position = [64081702](#)
FTE = 1



HAMM, MICHAEL J
County Code = 037
Class Code = 2052
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SYSTEMS ANALYST
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Pay Grade = 022
Position = [64081701](#)
FTE = 1

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MIDDLETON, MARK
 County Code = 037
 Class Code = 2053
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 SYSTEMS ADMIN - SES**
 11-3021-02
**COMPUTER & INFORMATION
 SYSTEMS MANAGERS**
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 Pay Grade = 425
 Position = [64000686](#)
 FTE = 1

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**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 022
 Position = [64066454](#)
 FTE = 1

VACANT - 081696
 County Code = 037
 Class Code = 2053
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 SYSTEMS CONSULTANT**
 15-1142-04
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 009
 Pay Grade = 025
 Position = [64081696](#)
 FTE = 1

VACANT - 801592
 County Code = 037
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 SYSTEMS ANALYST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Position = [64801592](#)
 FTE = 1

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HOLLIS, JONI R
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64081468](#)
 FTE = 1

ROCKWELL, ALIECE D
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000647](#)
 FTE = 1

BUCHMAN, SHERRY L
 County Code = 037
 Class Code = 5340
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 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000675](#)
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ANDREWS, CHERI L
 County Code = 037
 Class Code = 5340
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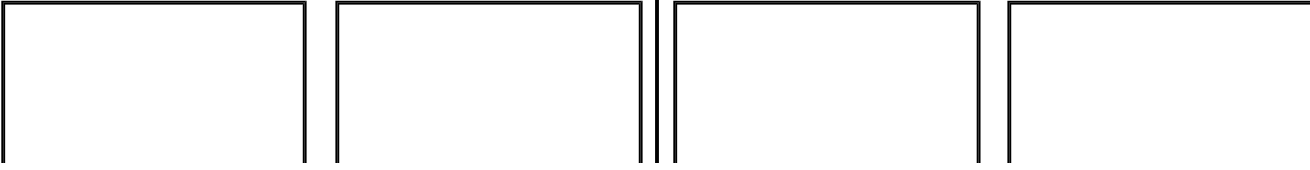
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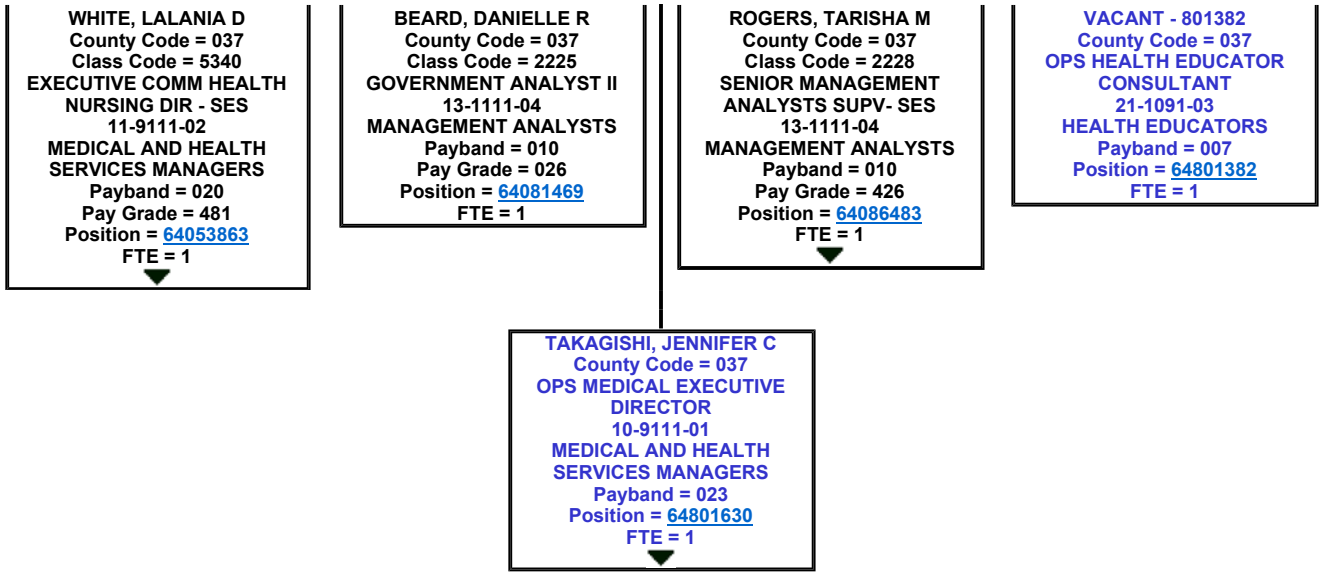
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 Class Code = 2239
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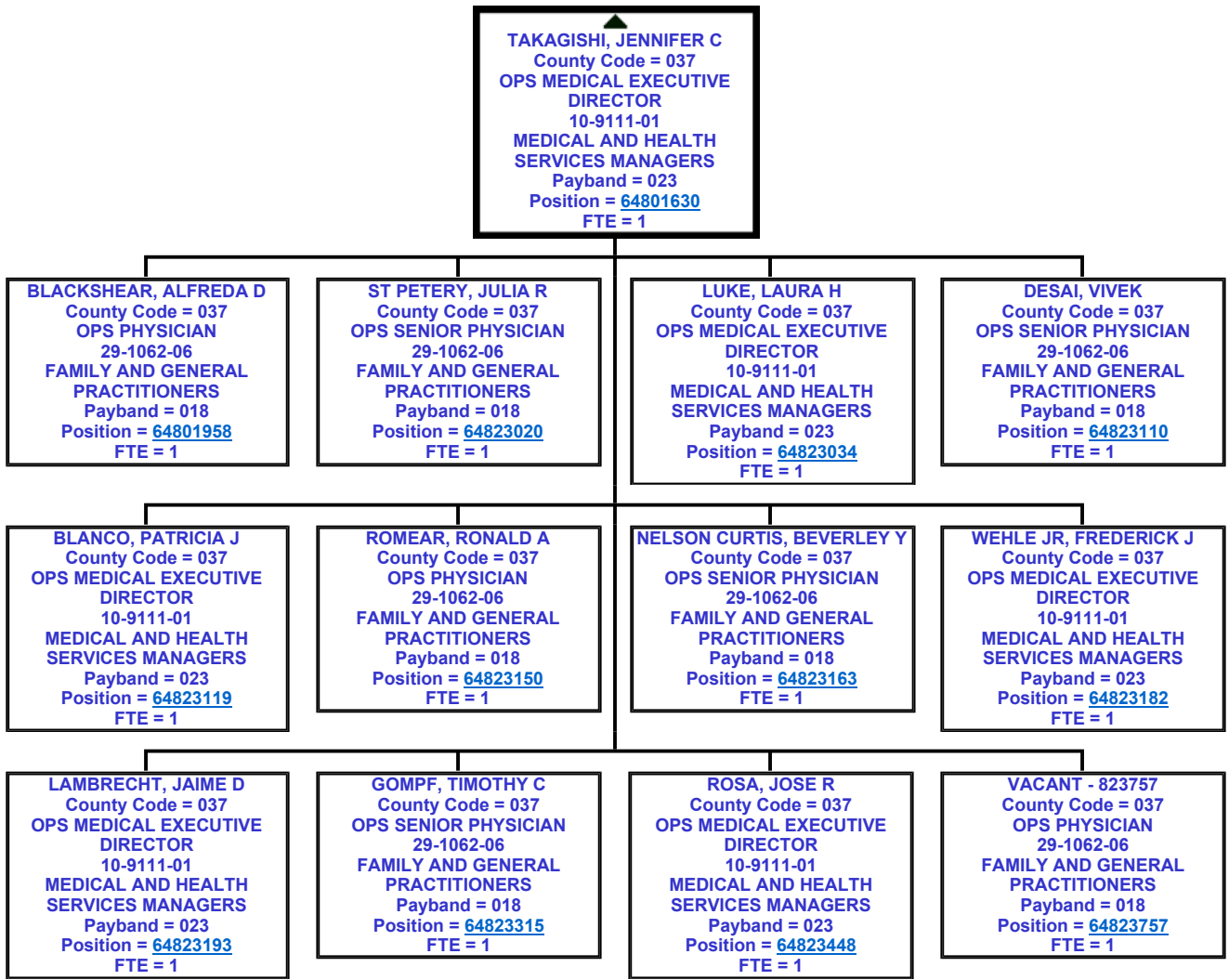
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 Class Code = 5333
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**MEDICAL AND HEALTH
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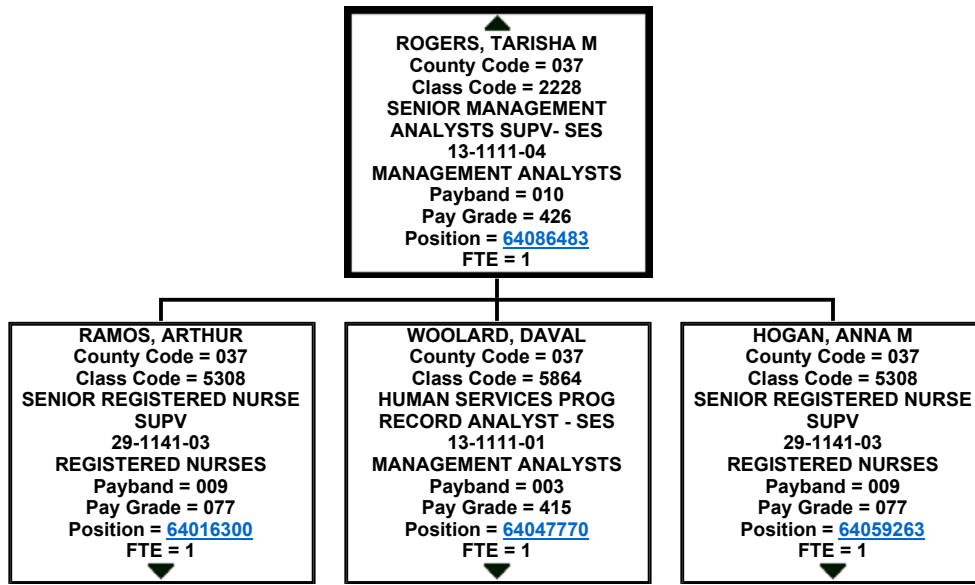
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**MEDICAL AND HEALTH
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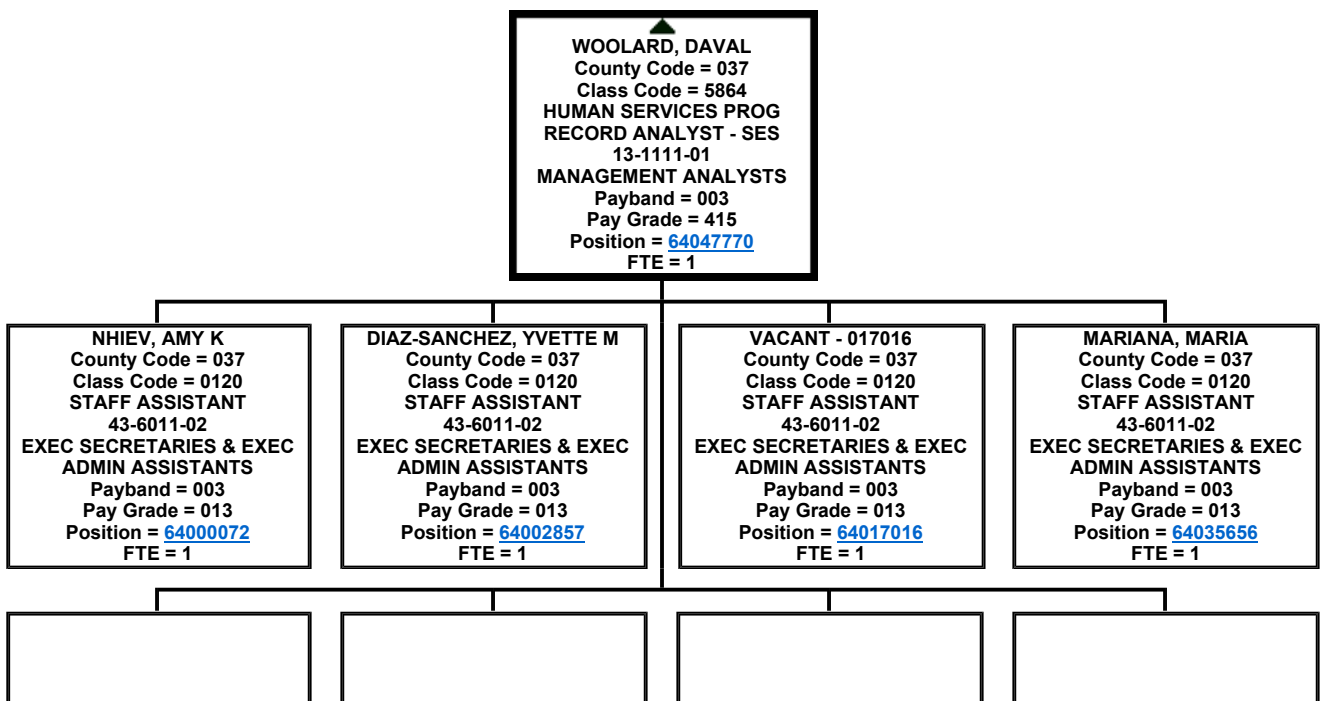
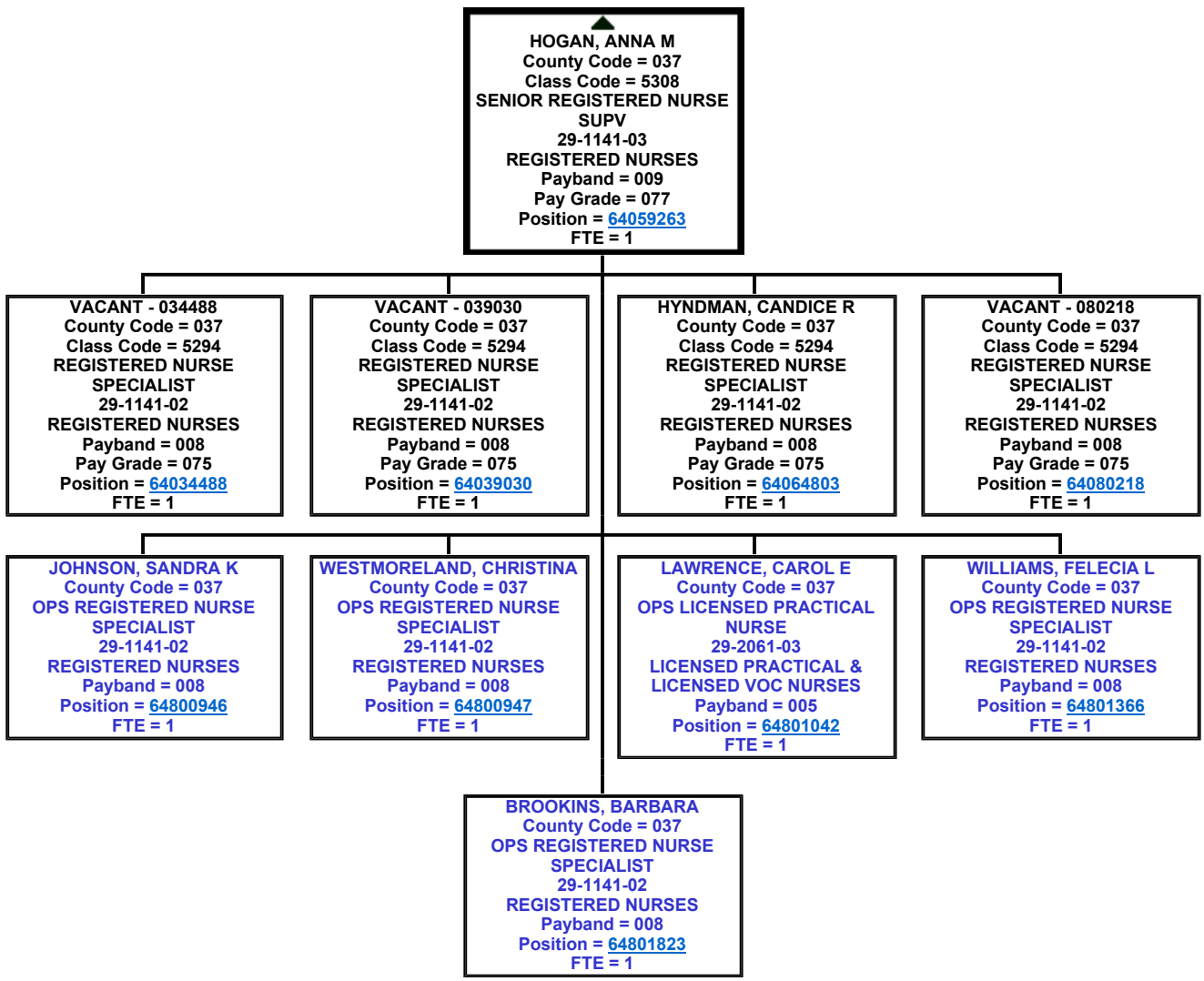
PEREZ, JULIE A
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 Class Code = 5340
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**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
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 Position = [64044885](#)
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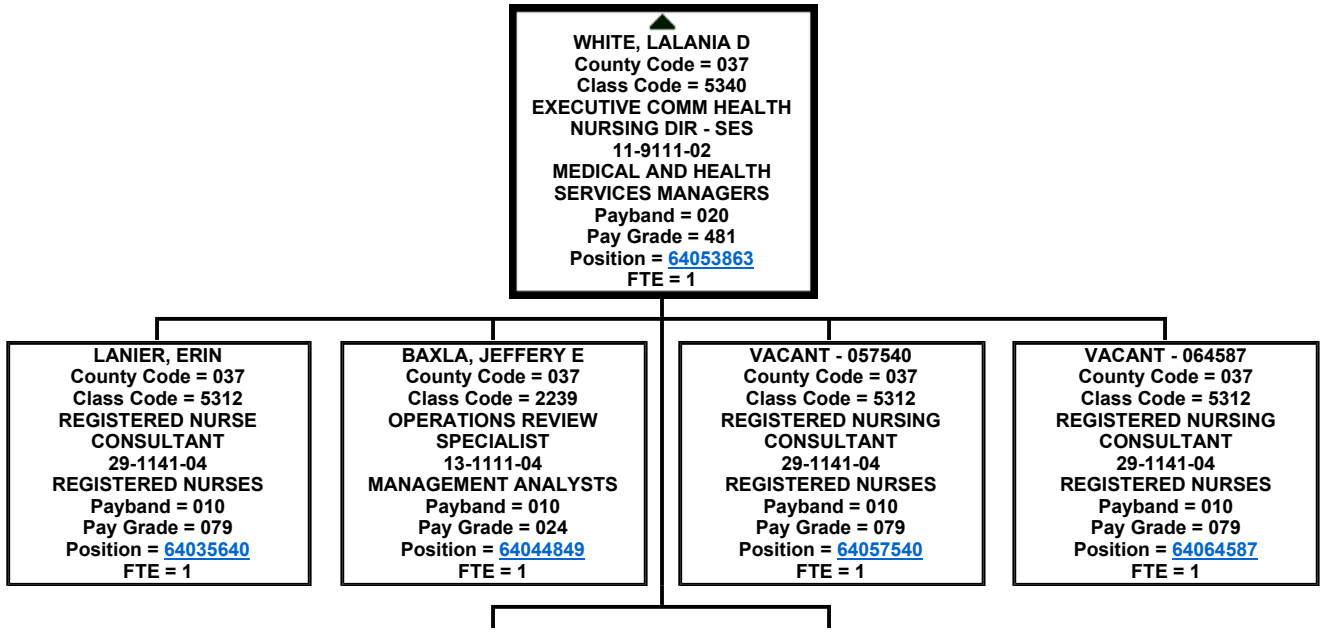
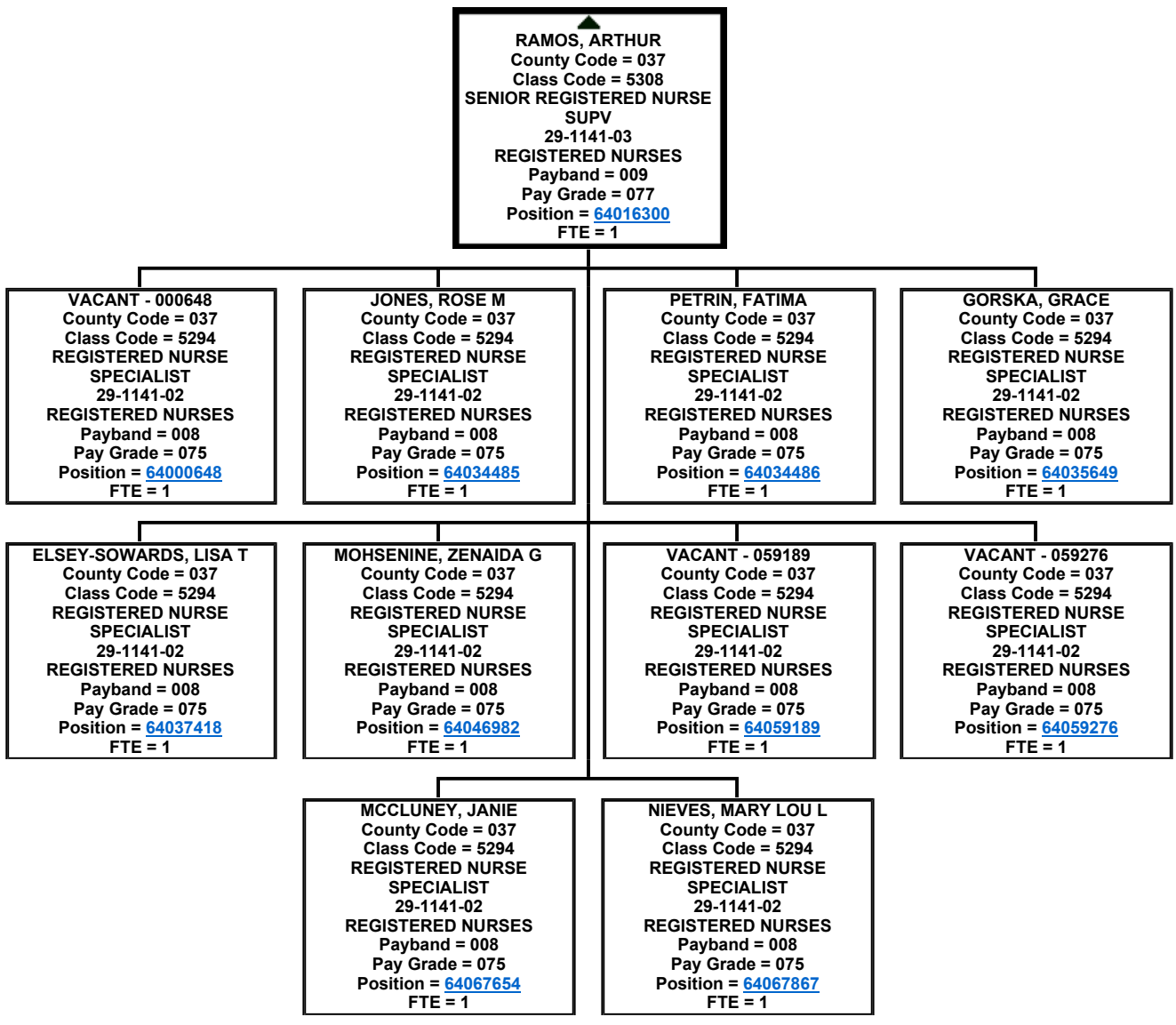


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County Code = 037
Class Code = 0120
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43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64047995](#)
FTE = 1

RUIZ, GISELA
County Code = 037
Class Code = 0120
STAFF ASSISTANT
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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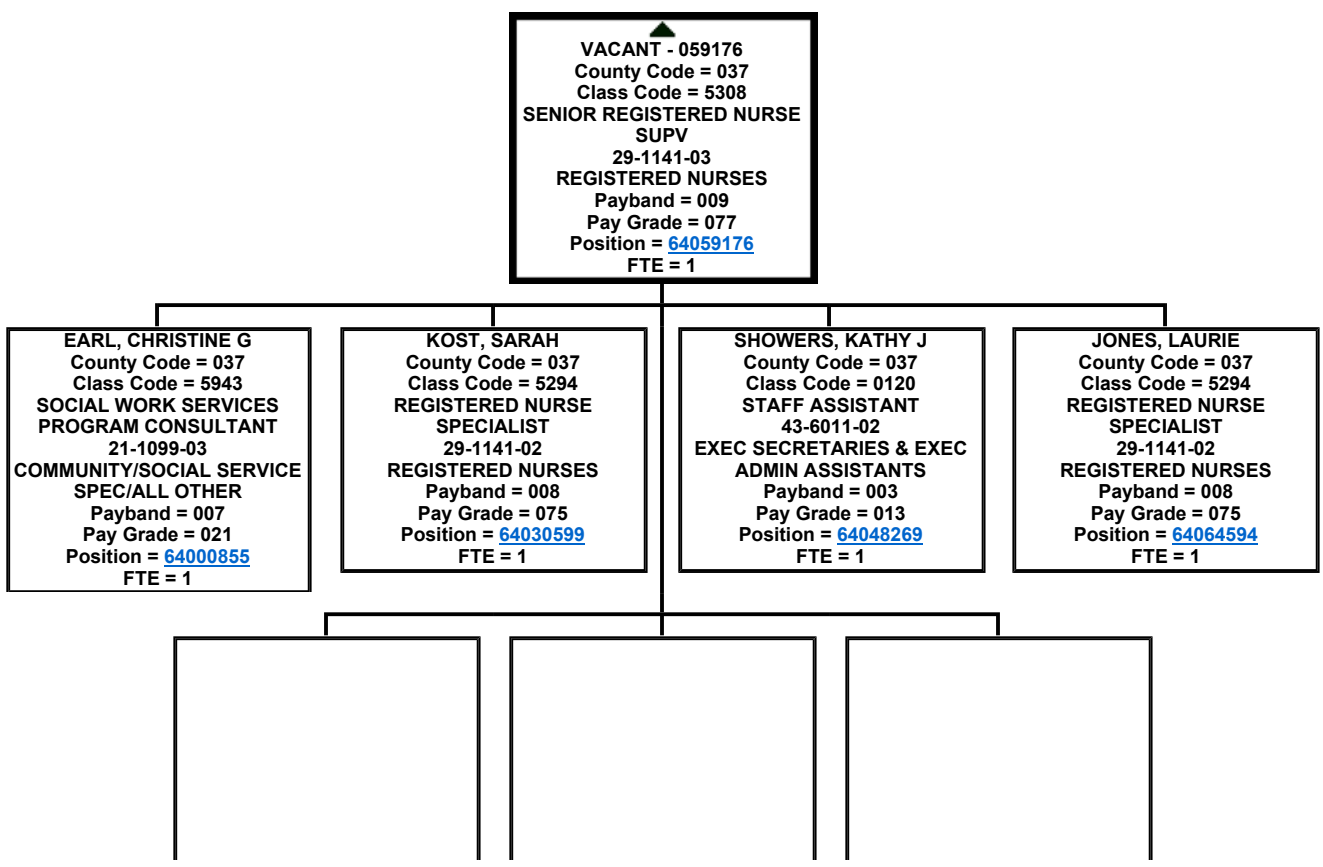
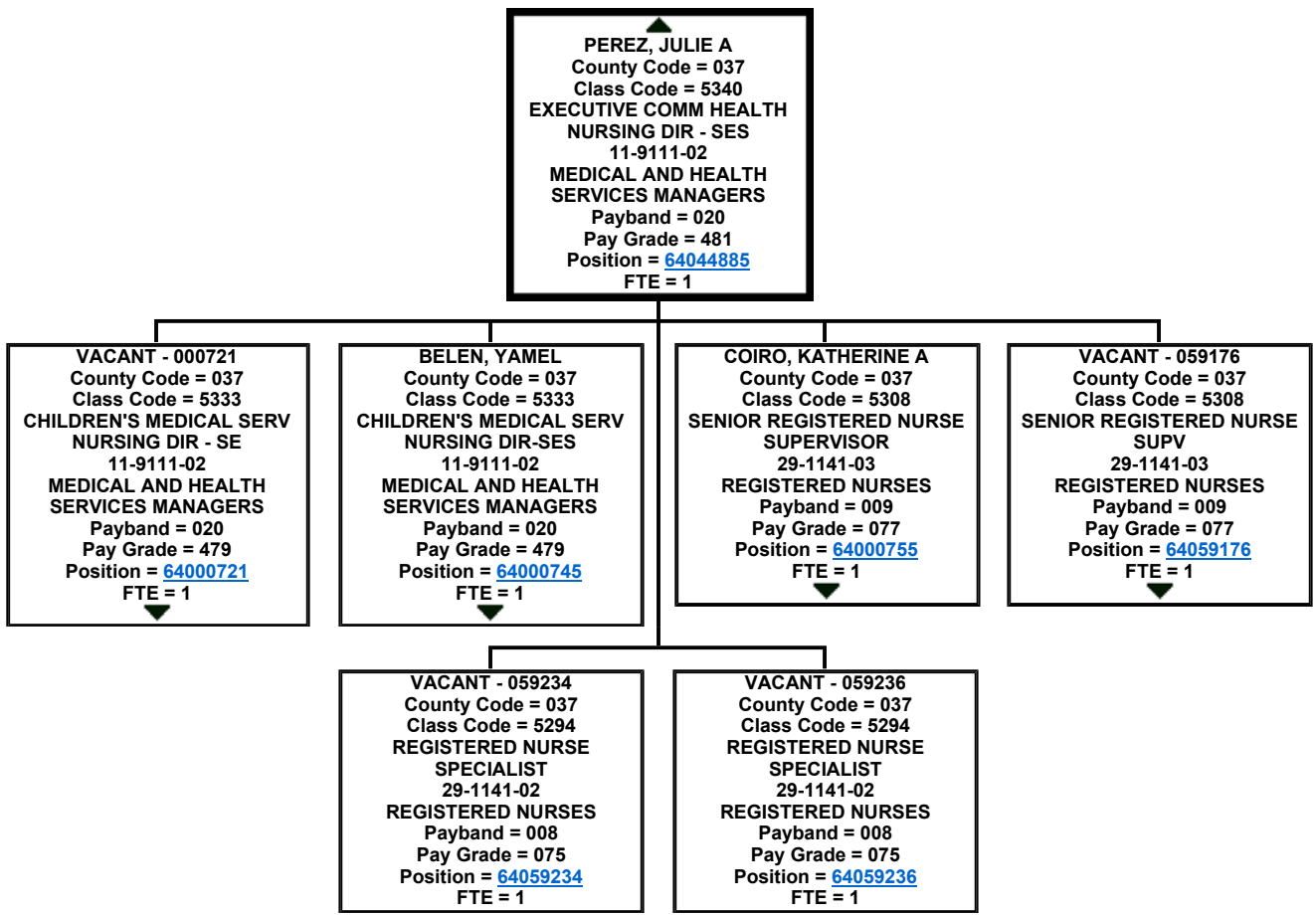
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Class Code = 0120
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43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64068278](#)
FTE = 1

DOMINGUEZ, AMALIA
County Code = 037
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64082378](#)
FTE = 1



WARD, KATRINA D
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
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Pay Grade = 024
Position = [64065835](#)
FTE = 1

RIVERS, KATRINA L
County Code = 037
Class Code = 5312
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29-1141-04
REGISTERED NURSES
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Pay Grade = 079
Position = [64068083](#)
FTE = 1



HOWELL, SHERRIE L
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064595](#)
FTE = 1

JOHNSON, BRIENNE T
County Code = 037
Class Code = 5294
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29-1141-02
REGISTERED NURSES
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Pay Grade = 075
Position = [64068190](#)
FTE = 1

VACANT - 068191
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64068191](#)
FTE = 1

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COIRO, KATHERINE A
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 Class Code = 5308
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REGISTERED NURSES
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 Pay Grade = 077
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ENRIGHT, KIMBERLY
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 29-1141-02
REGISTERED NURSES
 Payband = 008
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MELENDEZ, CARMEN R
 County Code = 037
OPS FAMILY SUPPORT WORKER
 21-1093-01
SOCIAL AND HUMAN SERVICE ASSISTANTS
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 County Code = 037
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REGISTERED NURSES
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BELEN, YAMEL
 County Code = 037
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MEDICAL AND HEALTH SERVICES MANAGERS
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BETANCOURT, DOLORES
 County Code = 037
 Class Code = 0120
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 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
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REGISTERED NURSES
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 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64000799](#)
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EVENS, CAROL R
 County Code = 037
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HUMAN SERVICES PROGRAM CONSULTANT I
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COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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REGISTERED NURSES
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REGISTERED NURSES
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 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Position = [64034497](#)
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VACANT - 034499
 County Code = 037
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SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
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VACANT - 035658
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 Class Code = 5325
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 29-1141-02
REGISTERED NURSES
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CLARK-BAPTISTE, NISHAY N
 County Code = 037
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MANAGEMENT ANALYSTS
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VACANT - 056327
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 COMMUNITY/SOCIAL SERVICE
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 Pay Grade = 021
 Position = [64056327](#)
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BAKER, MARTINA S
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 SPECIALIST
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 Pay Grade = 075
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 MEDICAL AND HEALTH
 SERVICES MANAGERS
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TABULOV, DARLENE
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 REGISTERED NURSES
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 Pay Grade = 073
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MORTON, LESLY E
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 Class Code = 5918
 HUMAN SERVICES PROGRAM
 CONSULTANT I
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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 Pay Grade = 021
 Position = [64035316](#)
 FTE = 1

DAVIS, KRISTI C
 County Code = 037
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 NURSE
 29-1141-02
 REGISTERED NURSES
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 Pay Grade = 073
 Position = [64055873](#)
 FTE = 1

DAVIS, JESSICA M
 County Code = 037
 Class Code = 5943
 SOCIAL WORK SERVICES
 PROGRAM CONSULTANT
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64056328](#)
 FTE = 1

FORTE, WAYNEL M
 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64056329](#)
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VACANT - 059233
 County Code = 037
 Class Code = 5294
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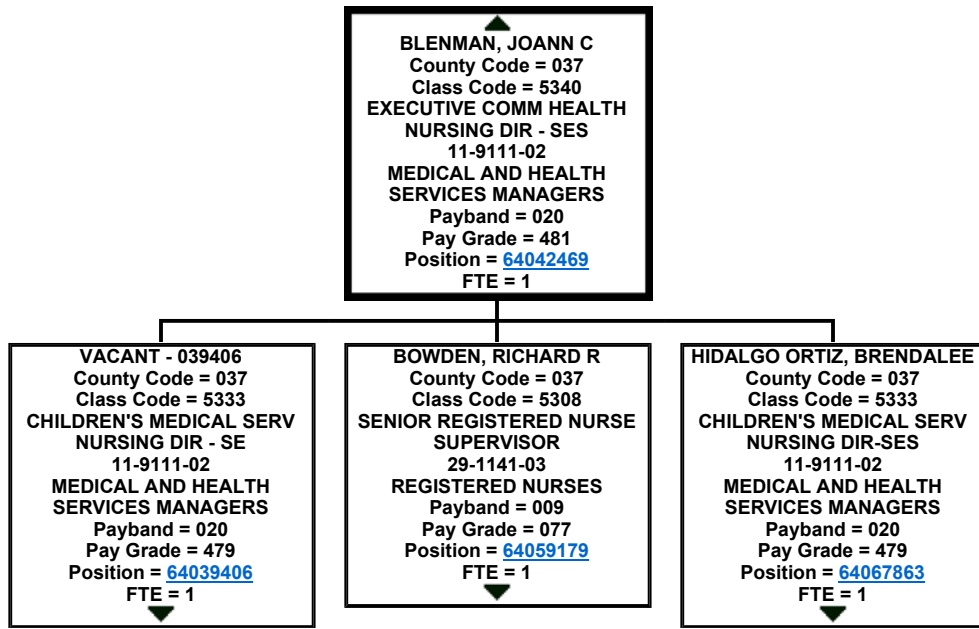
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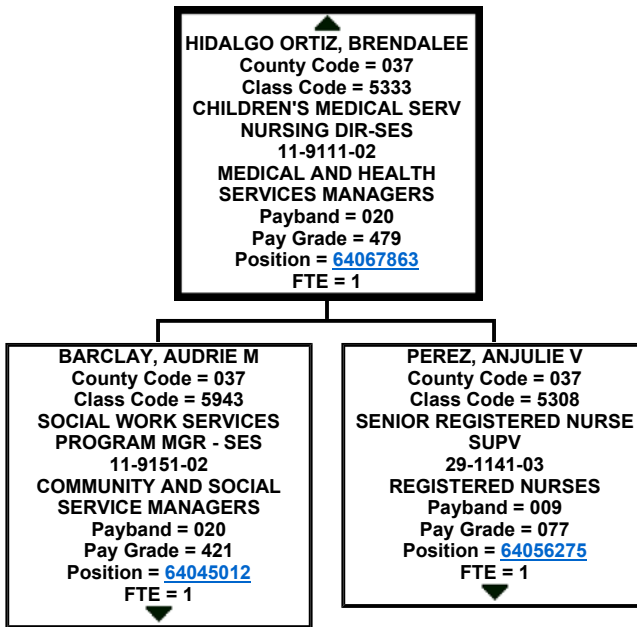
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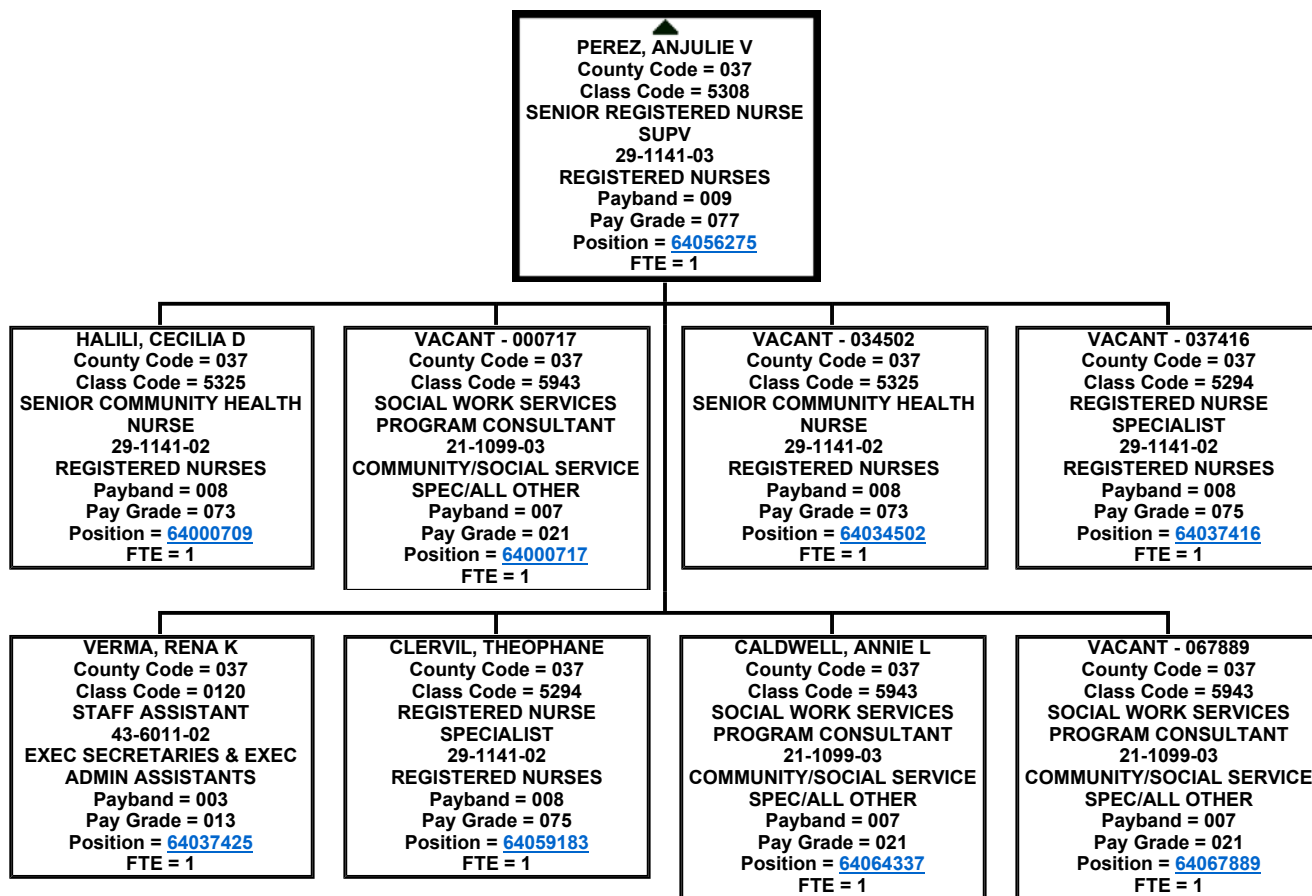
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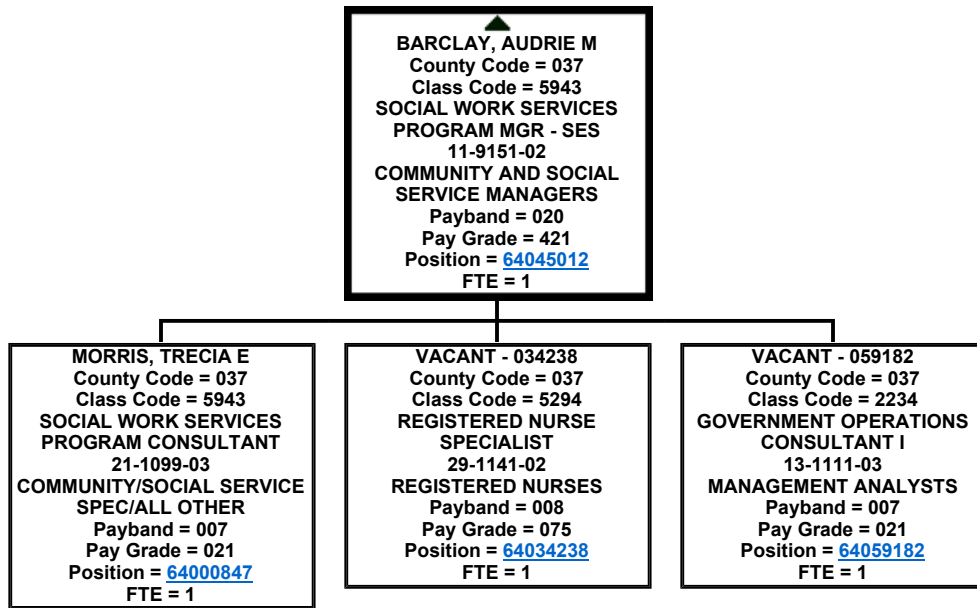
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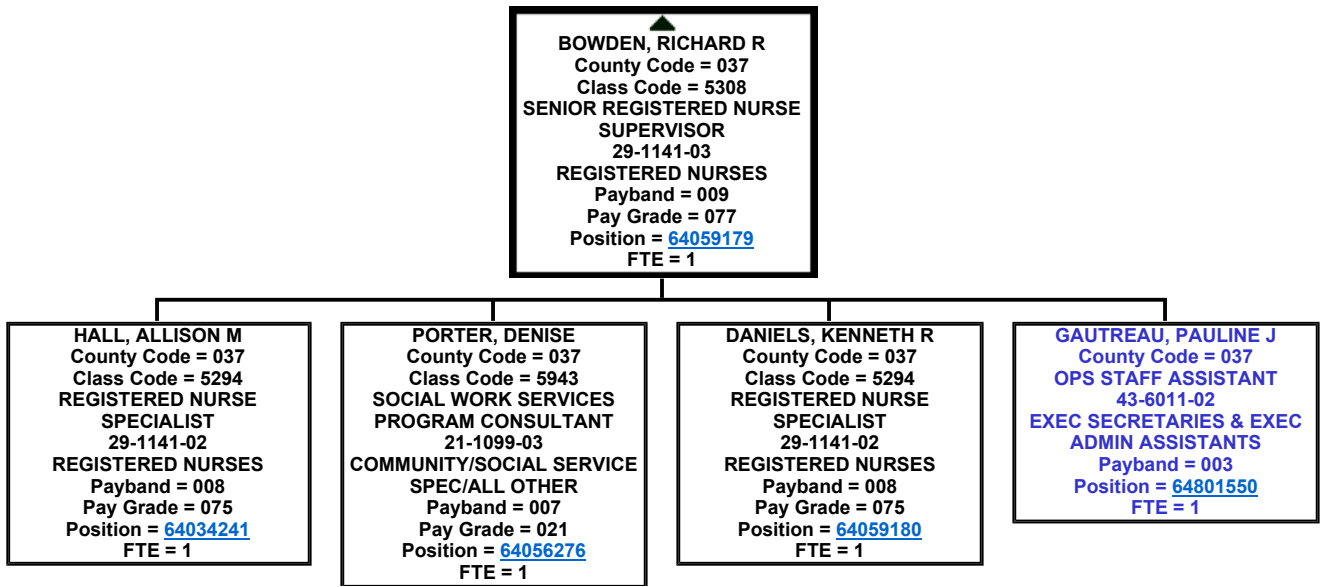
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SOCIAL WORK SERVICES
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COMMUNITY/SOCIAL SERVICE
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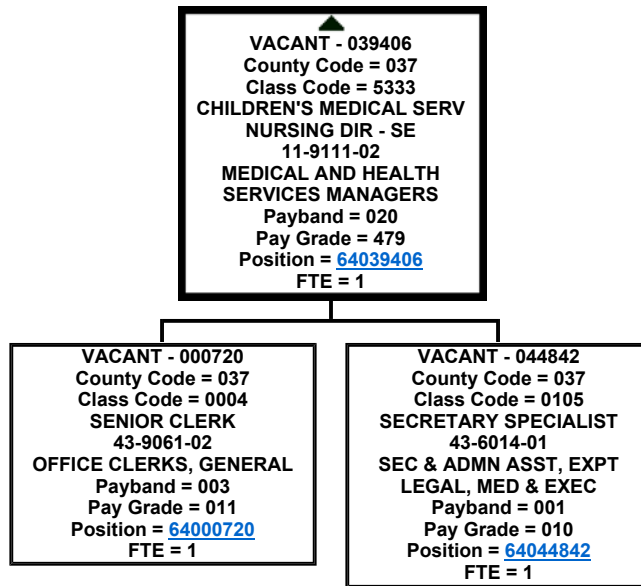


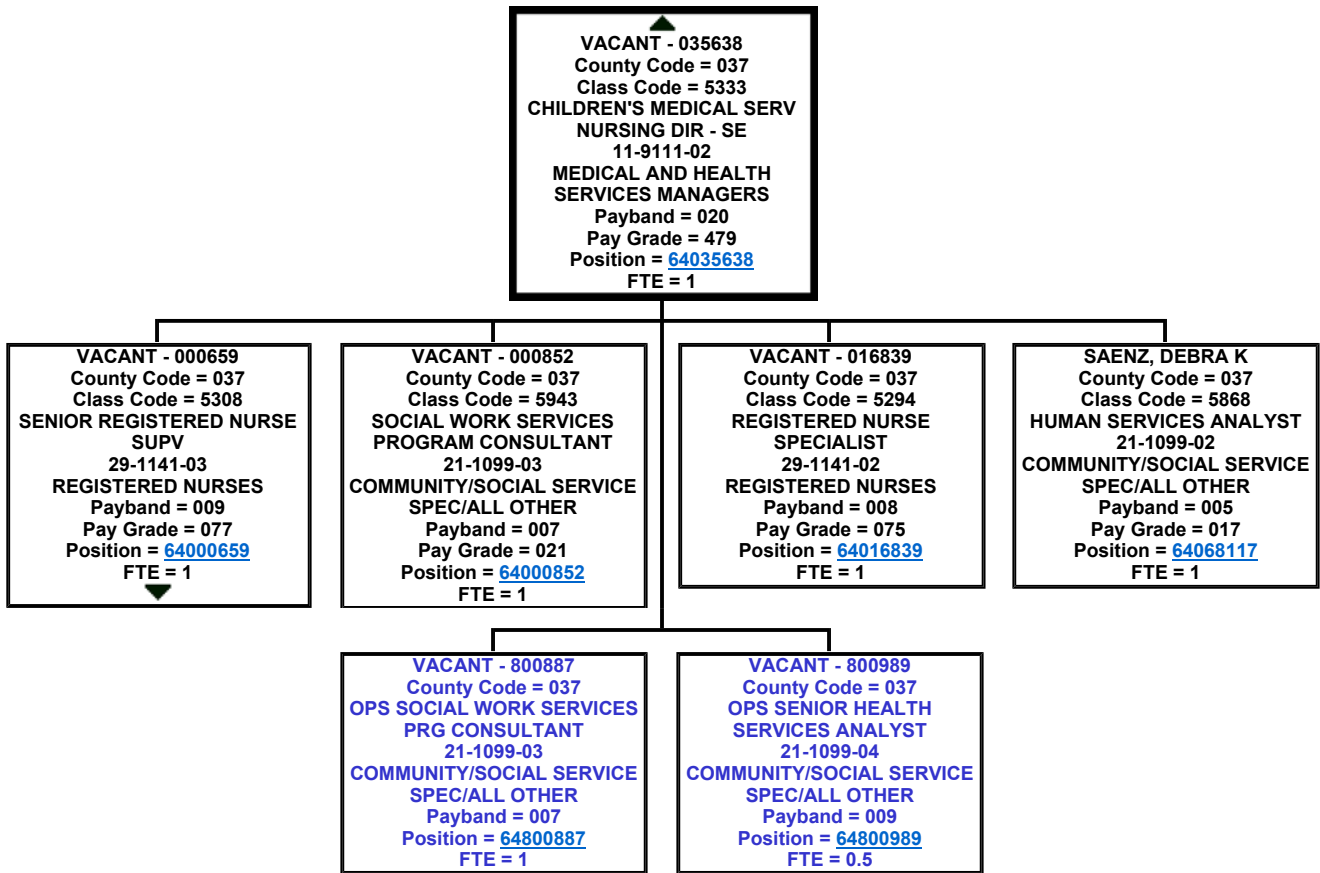


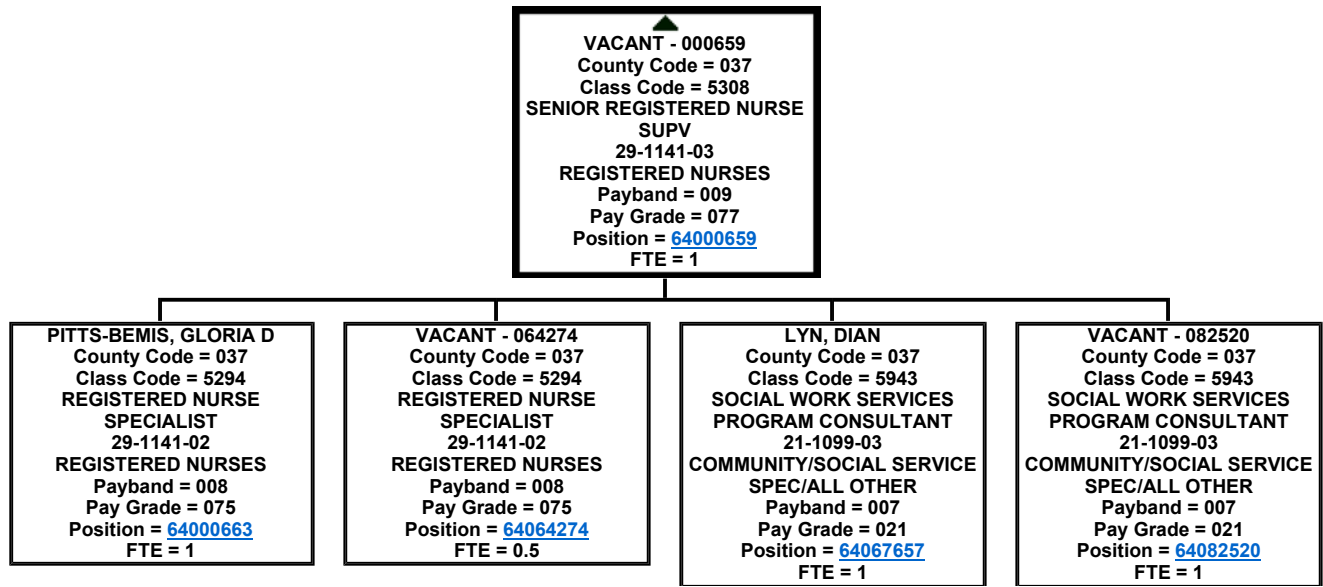


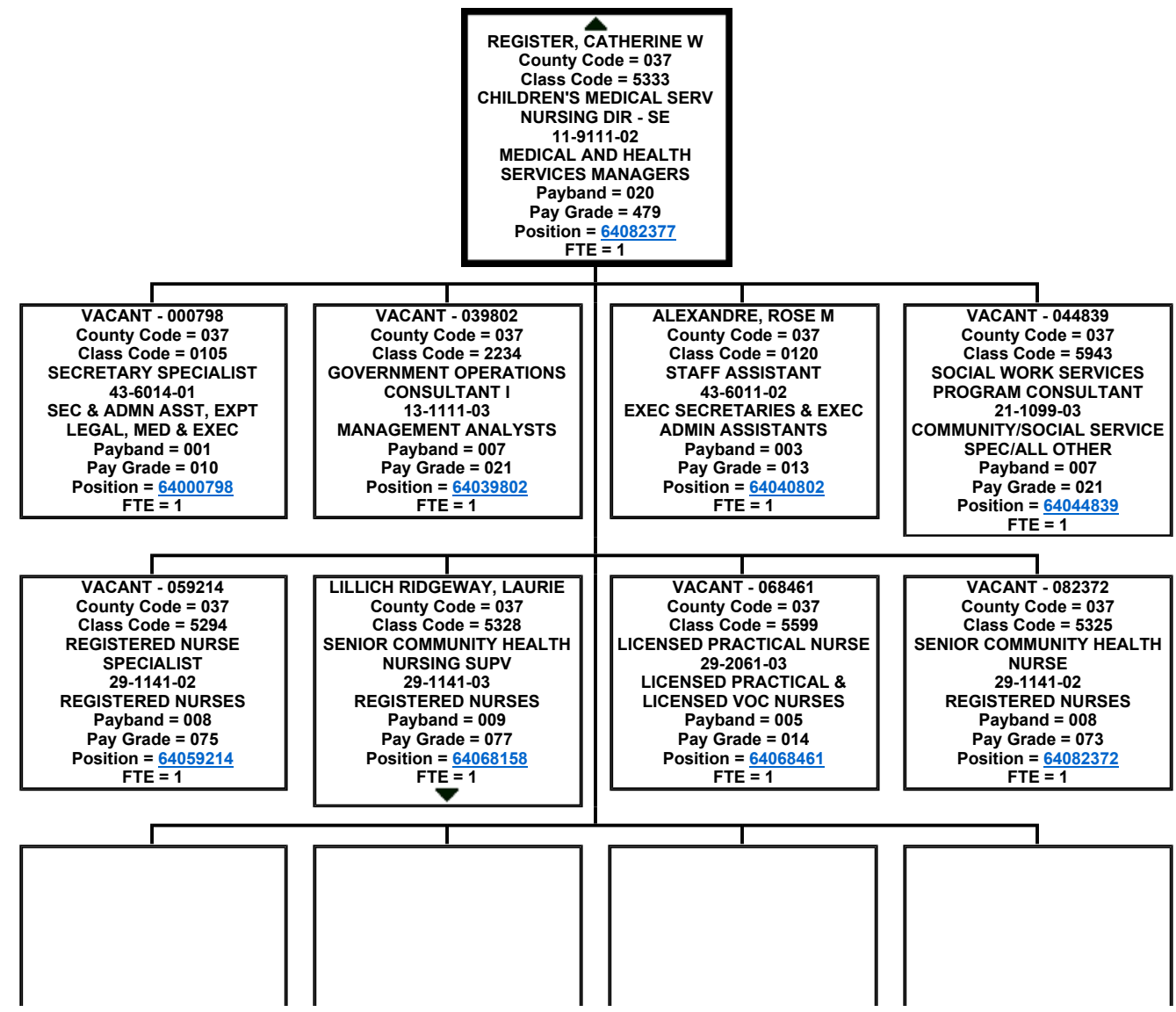
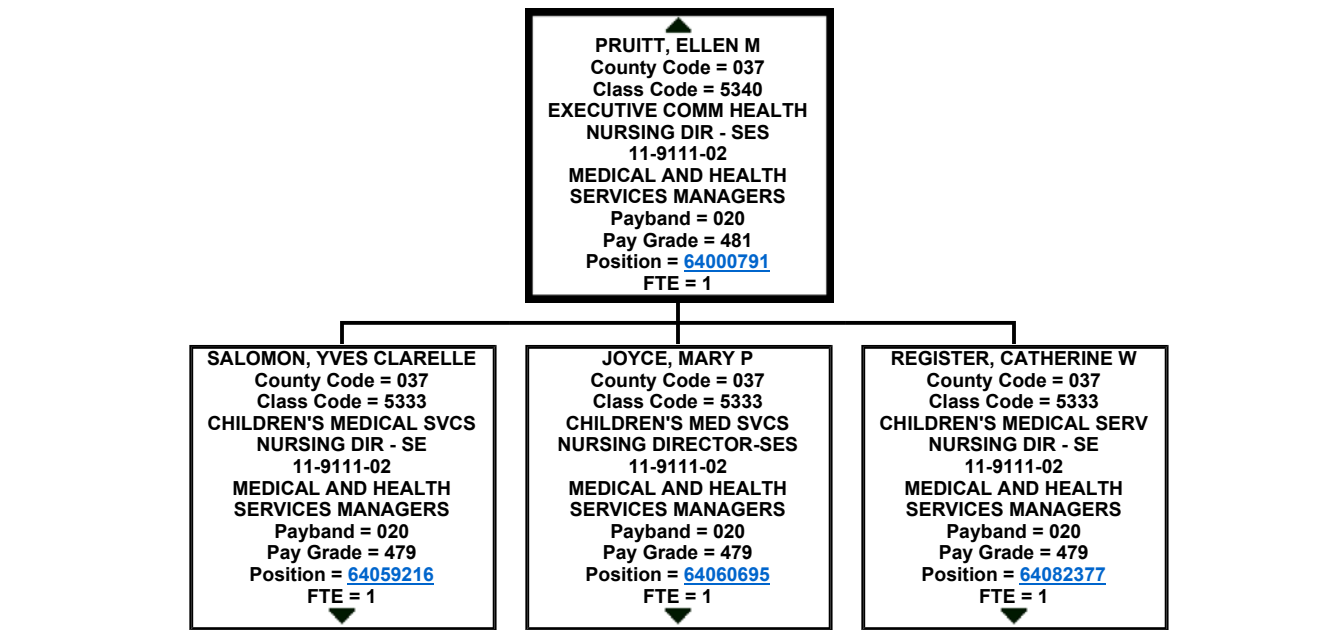










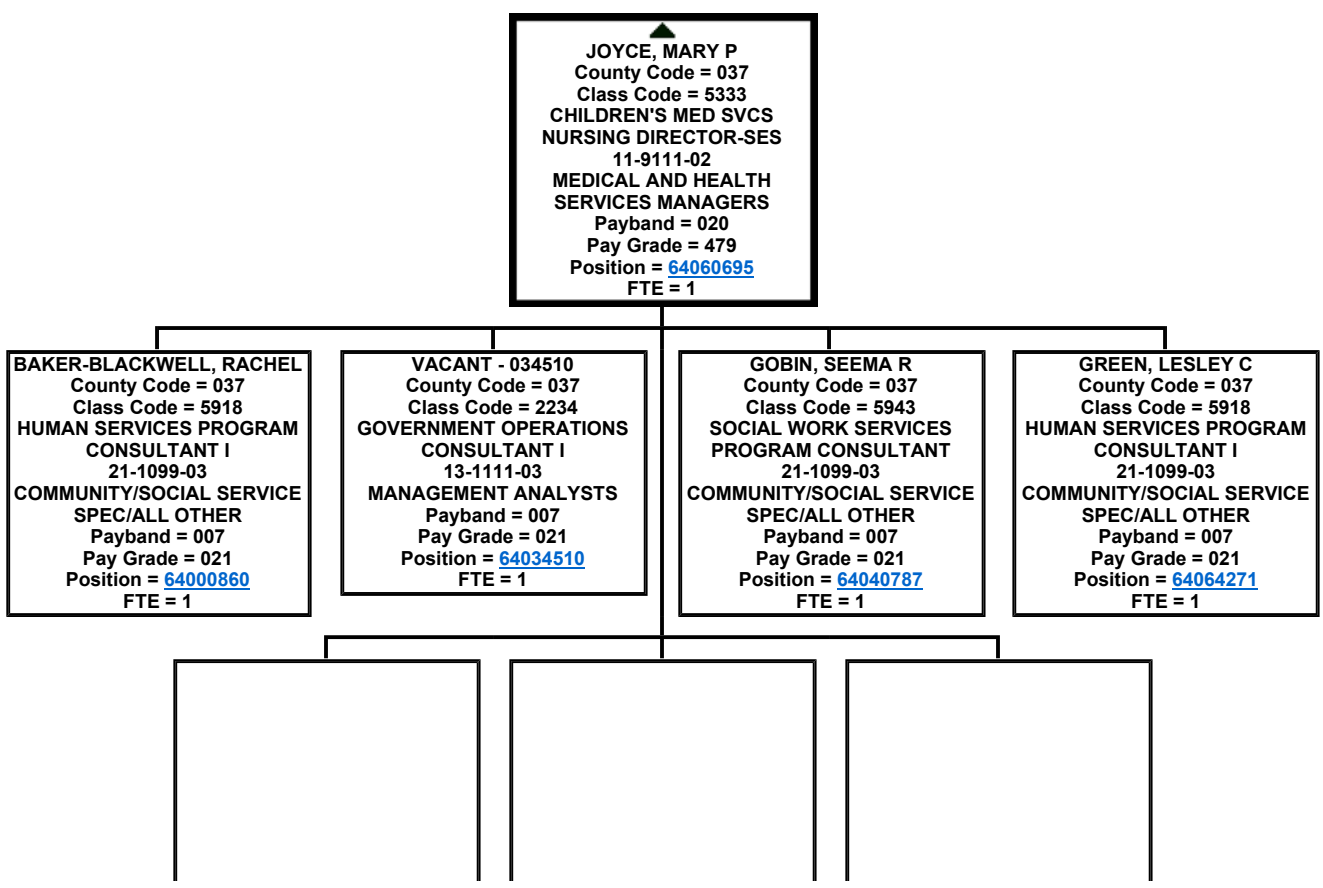
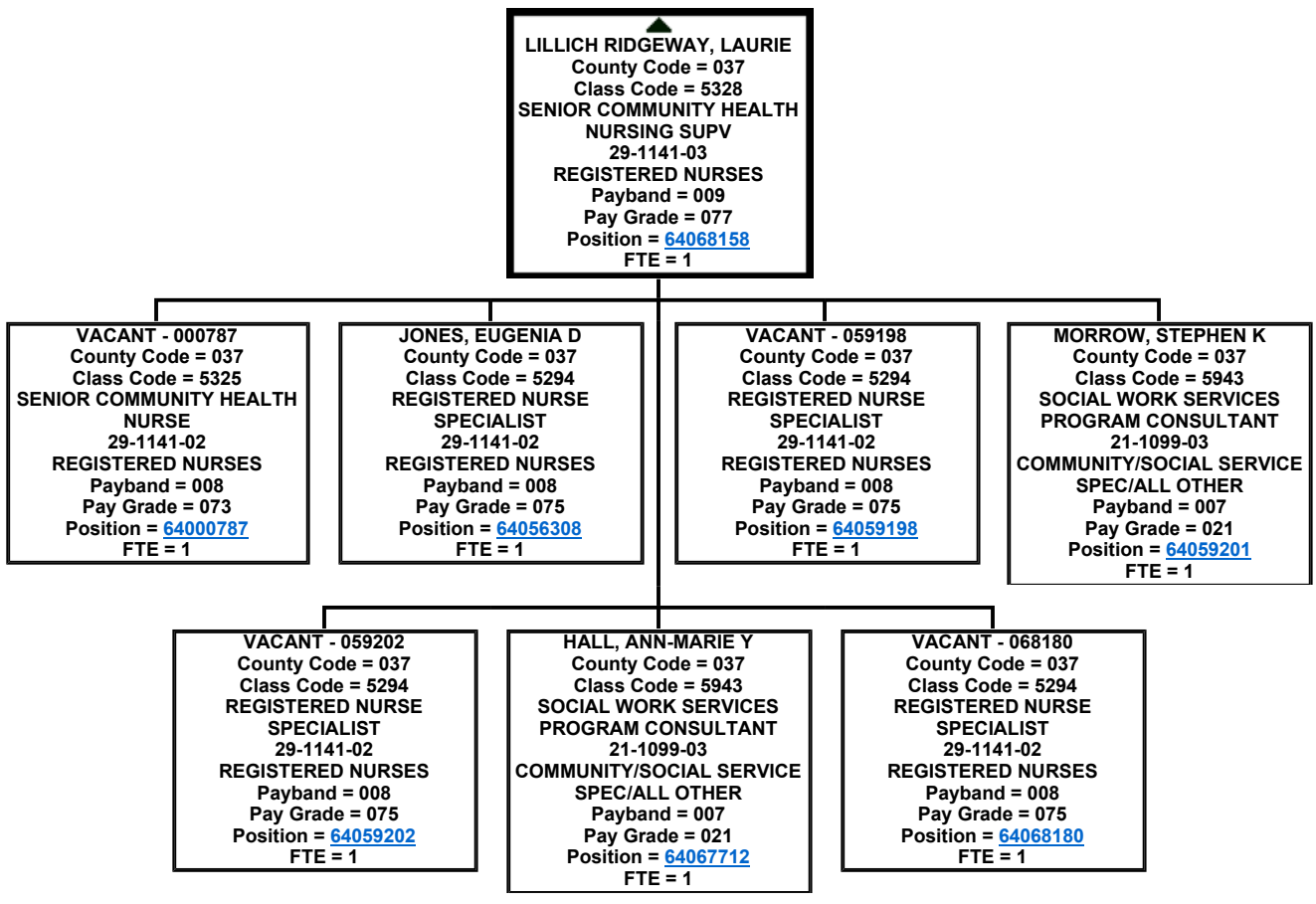


VACANT - 082379
County Code = 037
Class Code = 0105
SECRETARY SPECIALIST
43-6014-01
SEC & ADMN ASST, EXPT
LEGAL, MED & EXEC
Payband = 001
Pay Grade = 010
Position = [64082379](#)
FTE = 1

FOLLANO, PATRICIA M
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64082415](#)
FTE = 1

CLARKE, ELSA
County Code = 037
OPS HUMAN SERVICES
ANALYST
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Position = [64801821](#)
FTE = 1

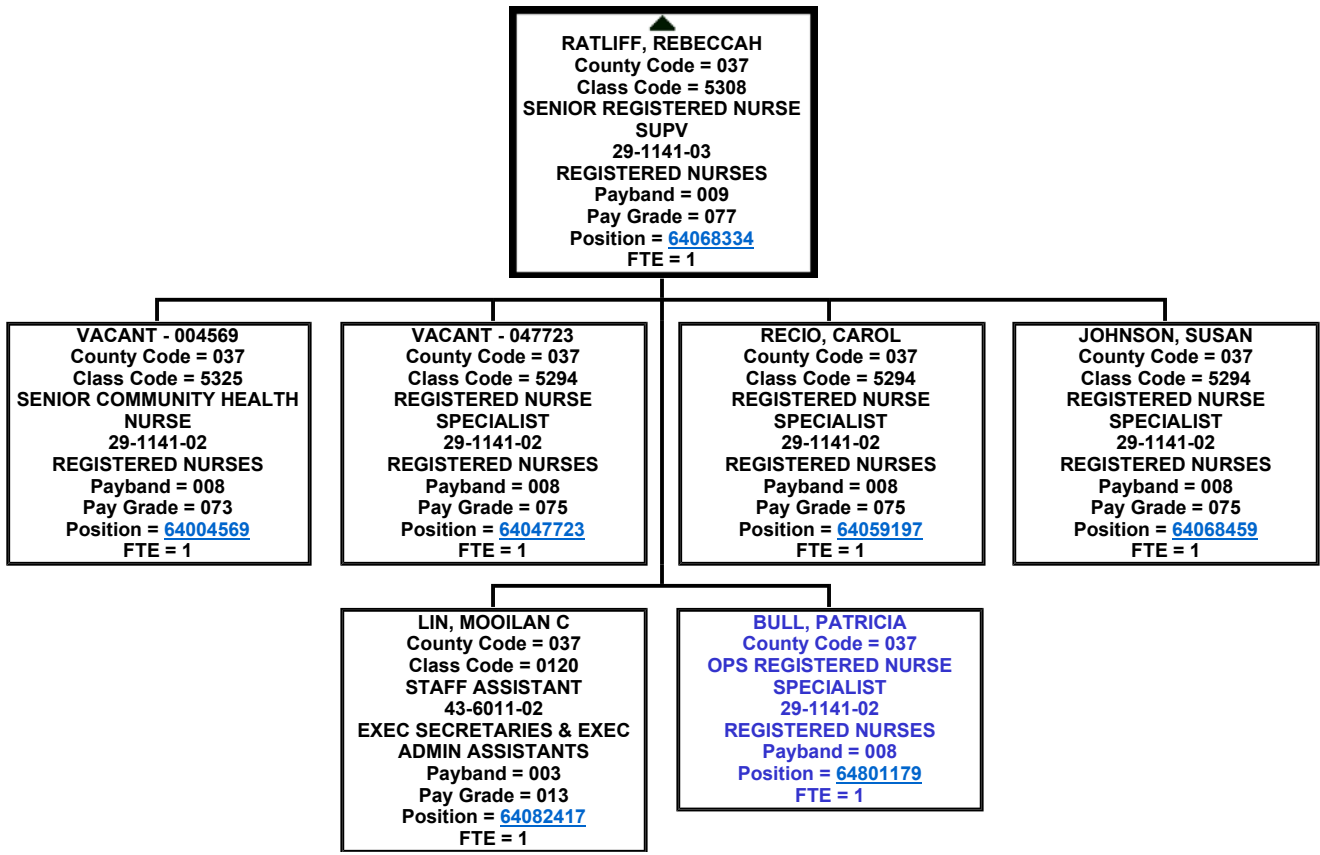
RESTAURI, HOLLY
County Code = 037
OPS STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64823897](#)
FTE = 1

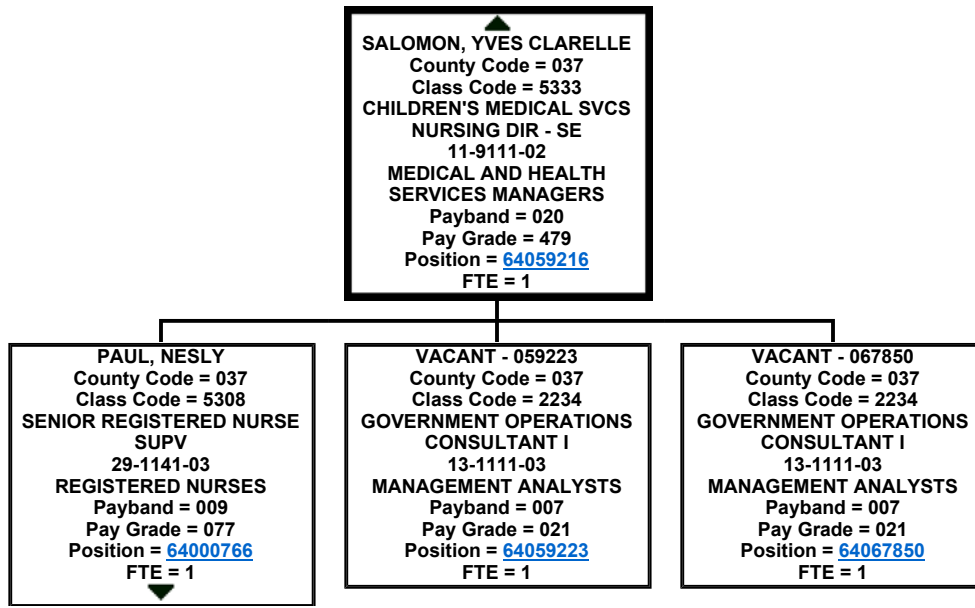


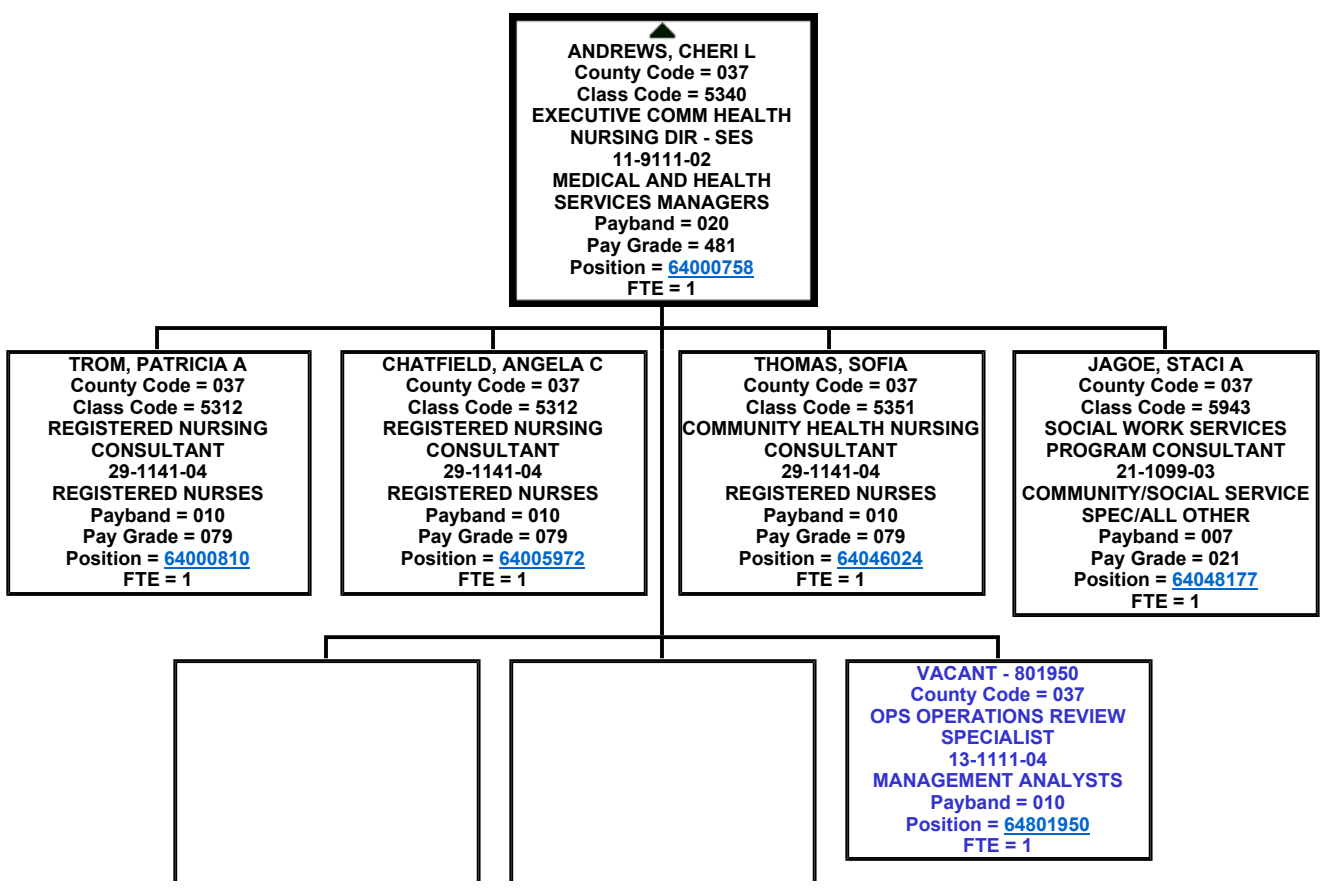
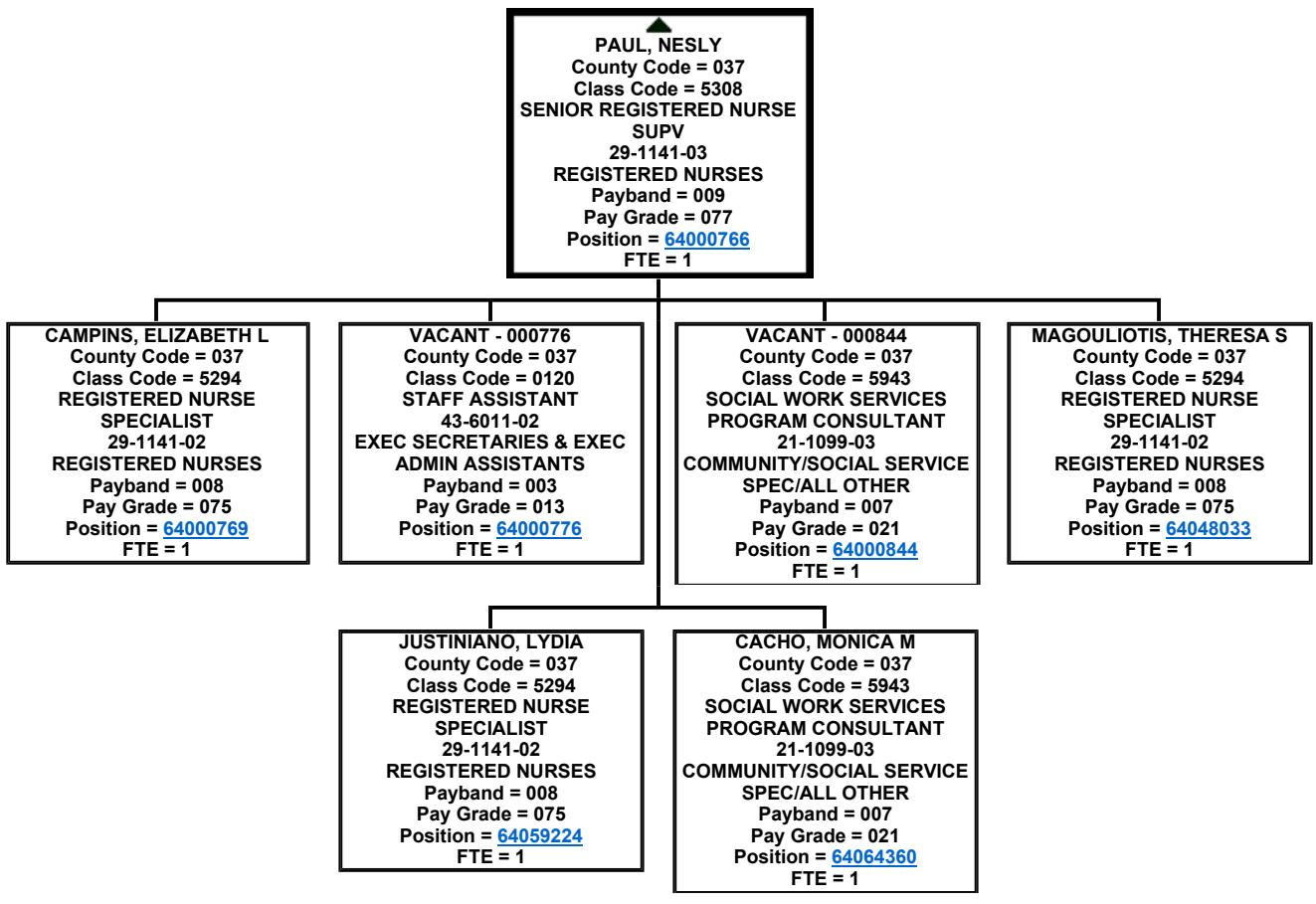
HOFHER, AMY C
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064309](#)
FTE = 1

RATLIFF, REBECCA
County Code = 037
Class Code = 5308
SENIOR REGISTERED NURSE
SUPV
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64068334](#)
FTE = 1
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ZEROTH, EMILY H
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64082605](#)
FTE = 1

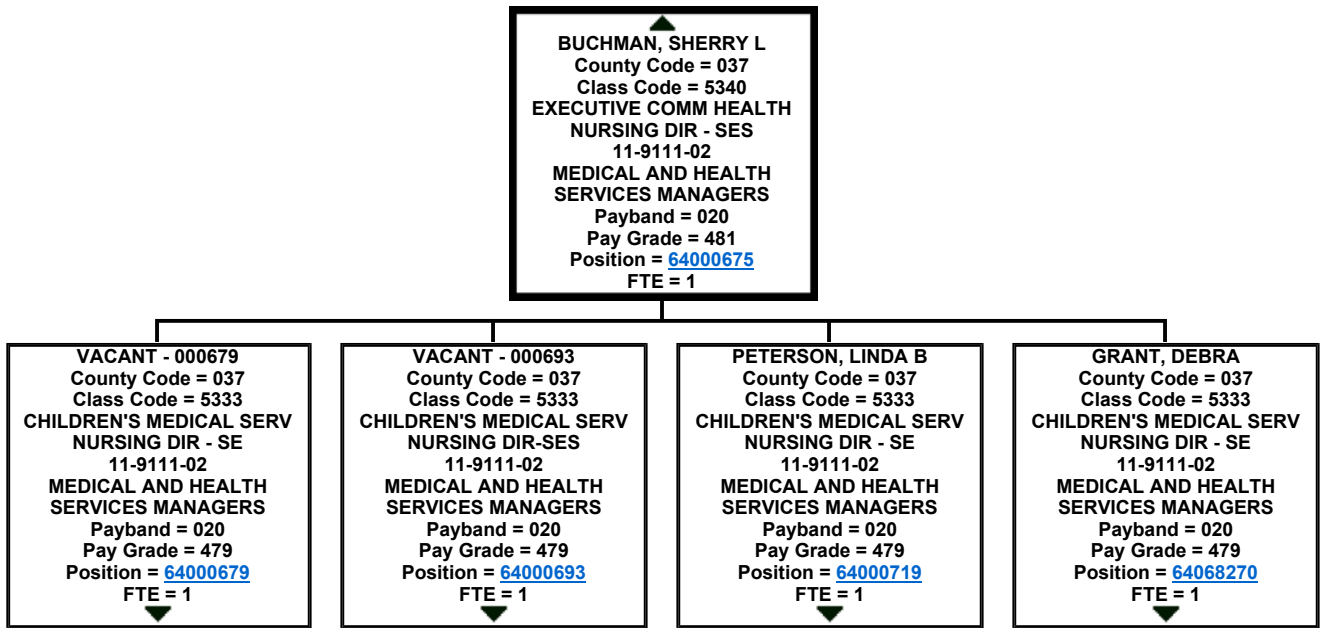


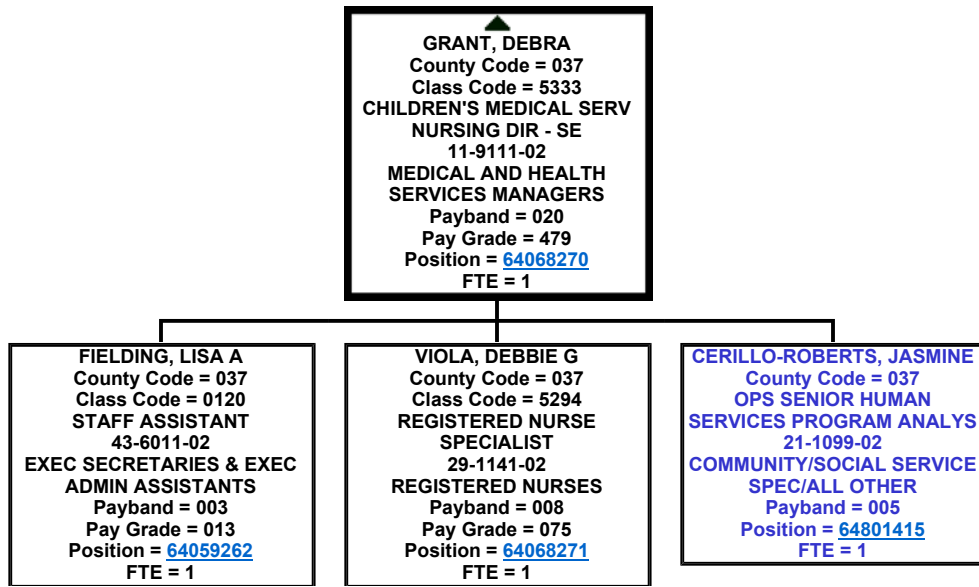




FAULKNER, DEIDRA J
County Code = 037
Class Code = 5312
**REGISTERED NURSING
CONSULTANT**
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64067240](#)
FTE = 1

STARNES, LINDA
County Code = 037
**OPS HUMAN SERVICES
ANALYST**
21-1099-02
**COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER**
Payband = 005
Position = [64801949](#)
FTE = 1

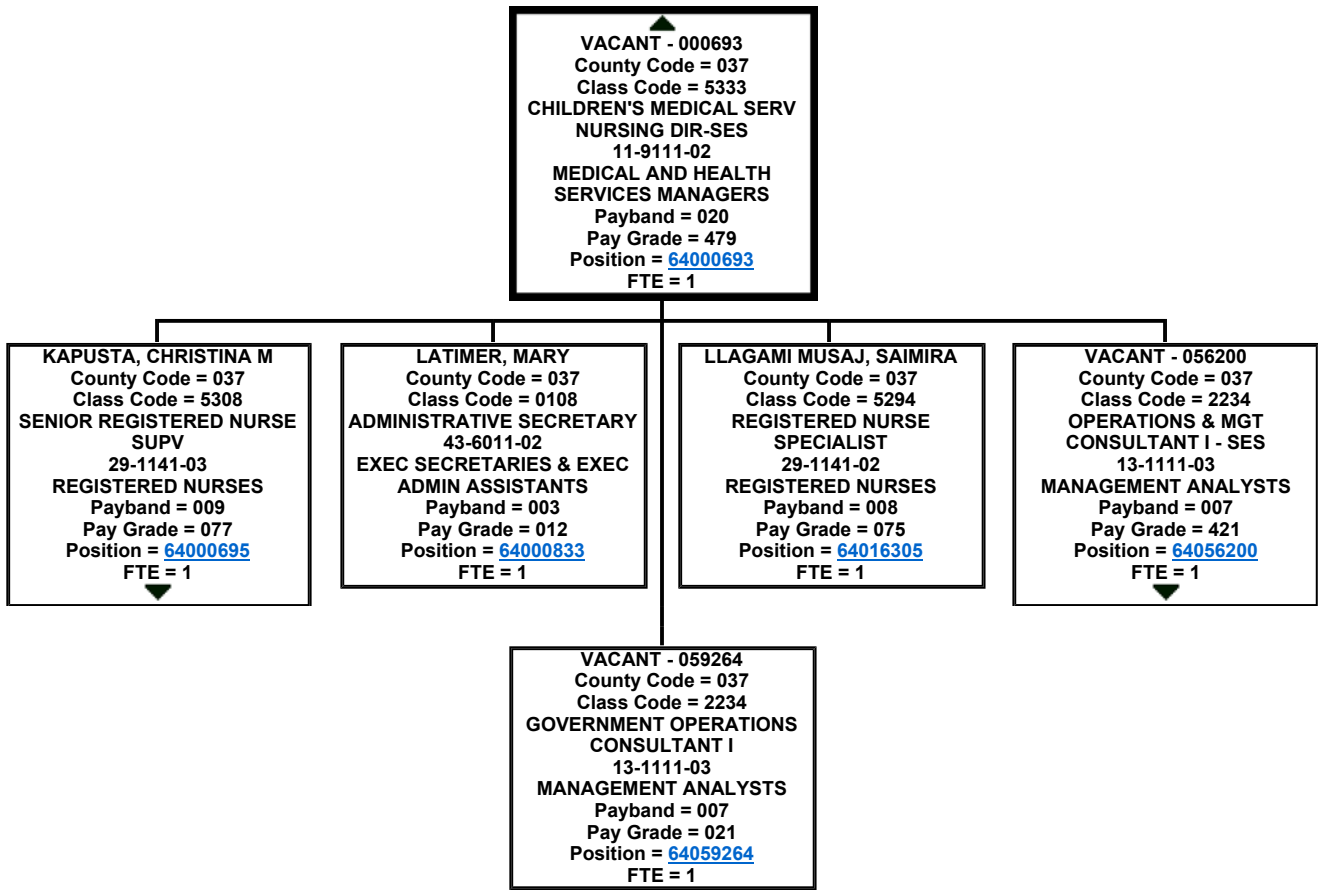


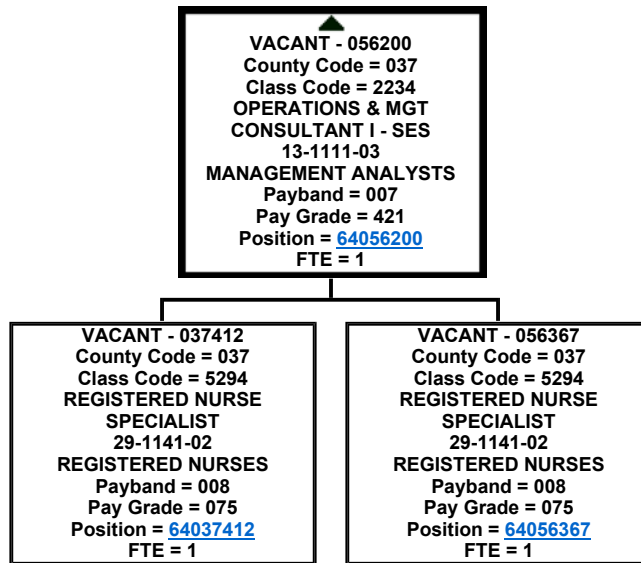


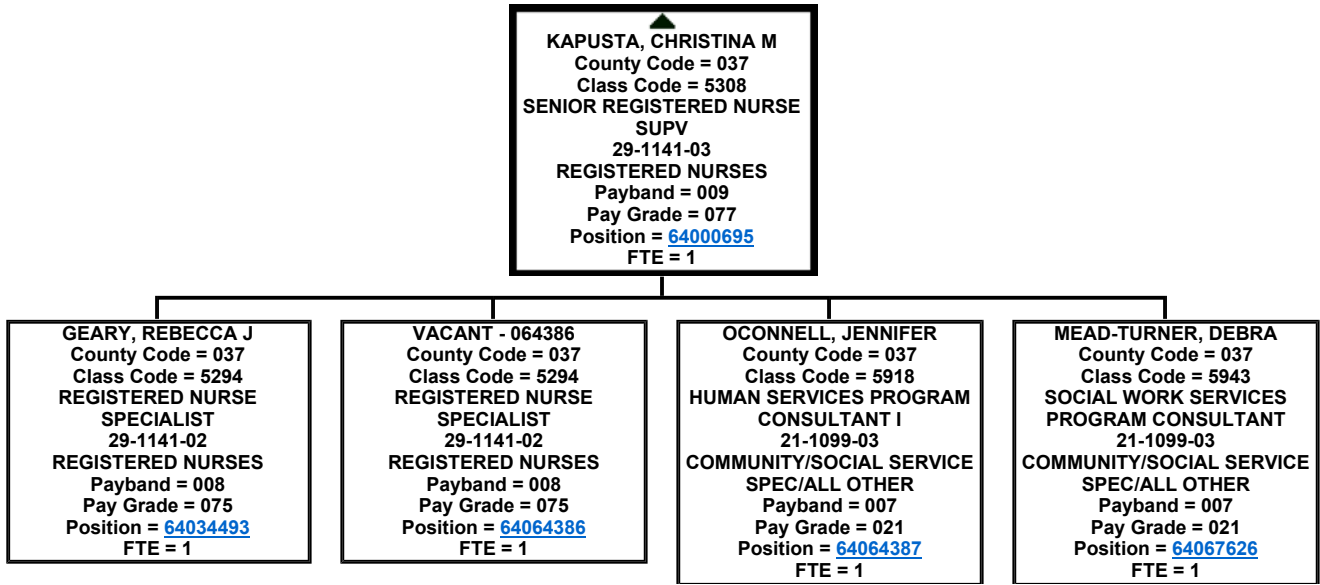
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PETERSON, LINDA B
County Code = 037
Class Code = 5333
CHILDREN'S MEDICAL SERV
NURSING DIR - SE
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 479
Position = [64000719](#)
FTE = 1

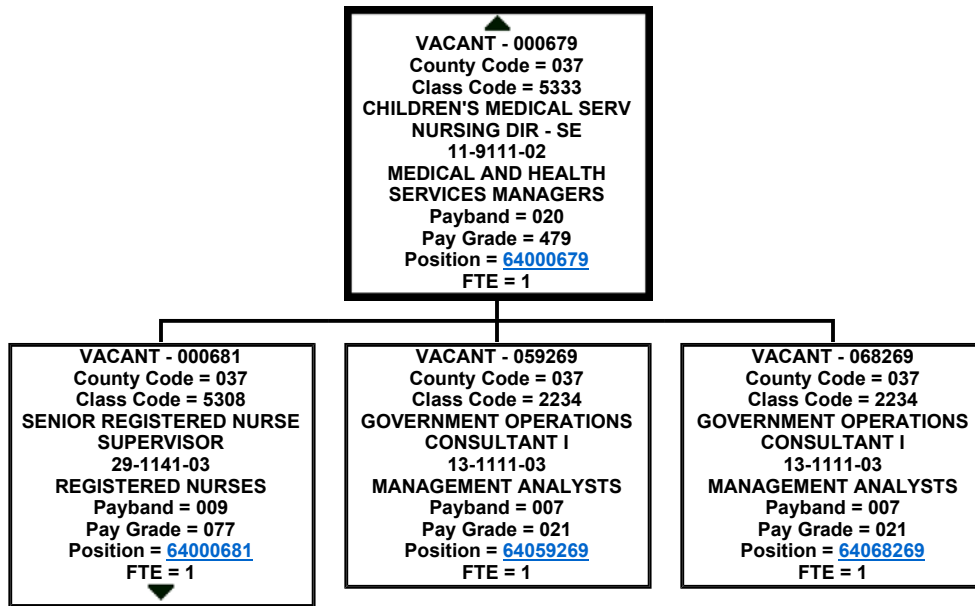
RAMOS, BRIANNA
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64056346](#)
FTE = 1

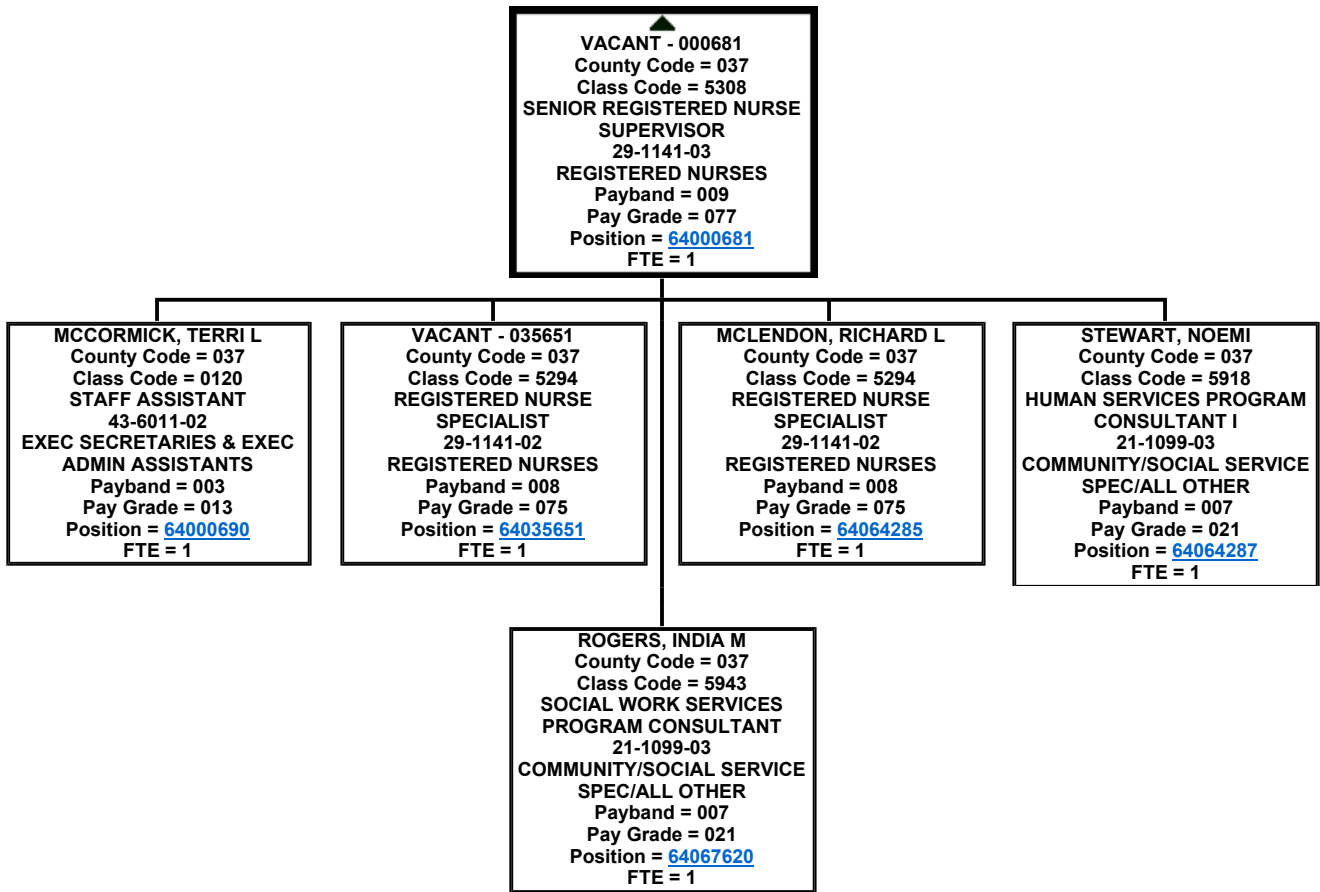
VACANT - 065116
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64065116](#)
FTE = 1

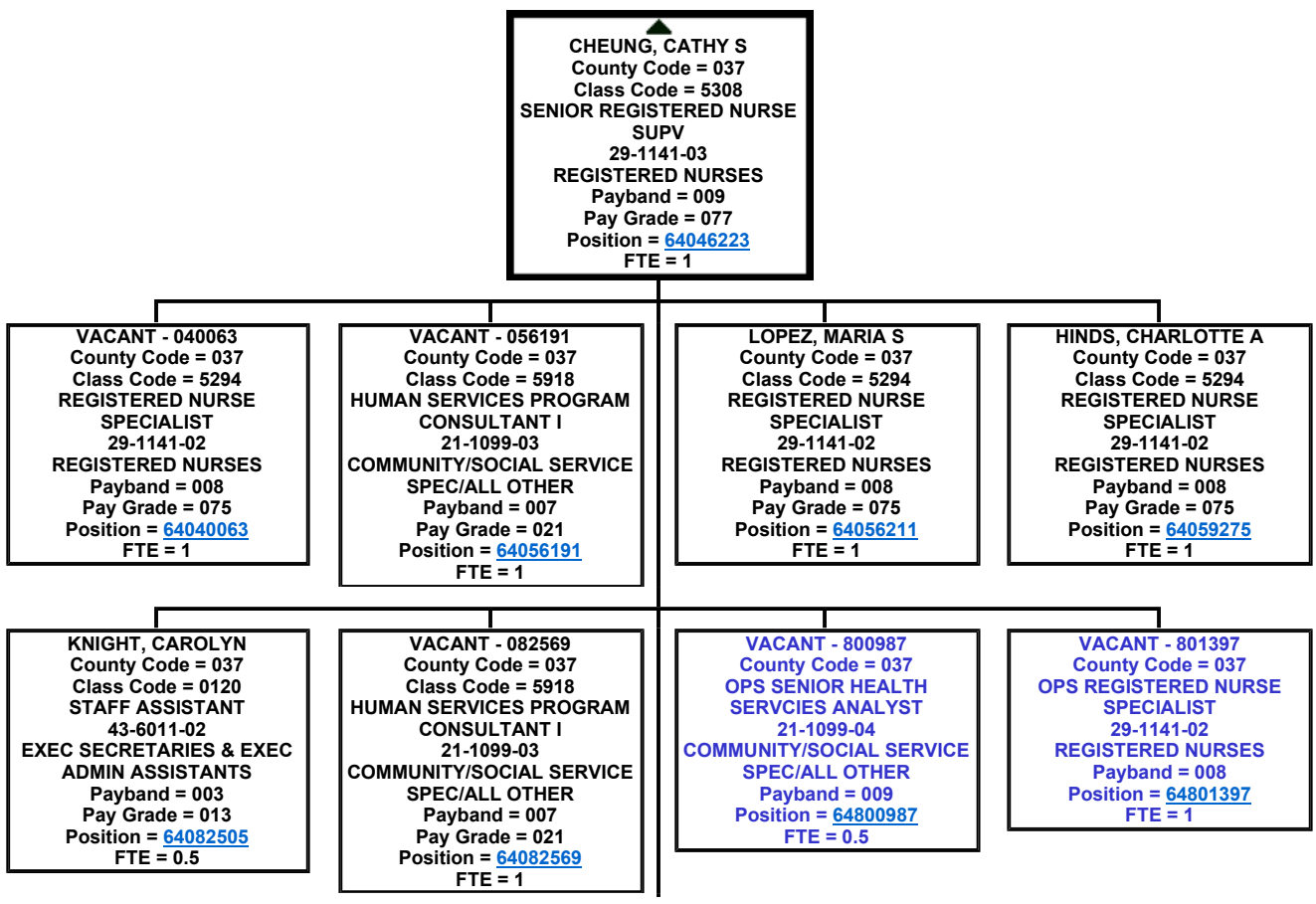
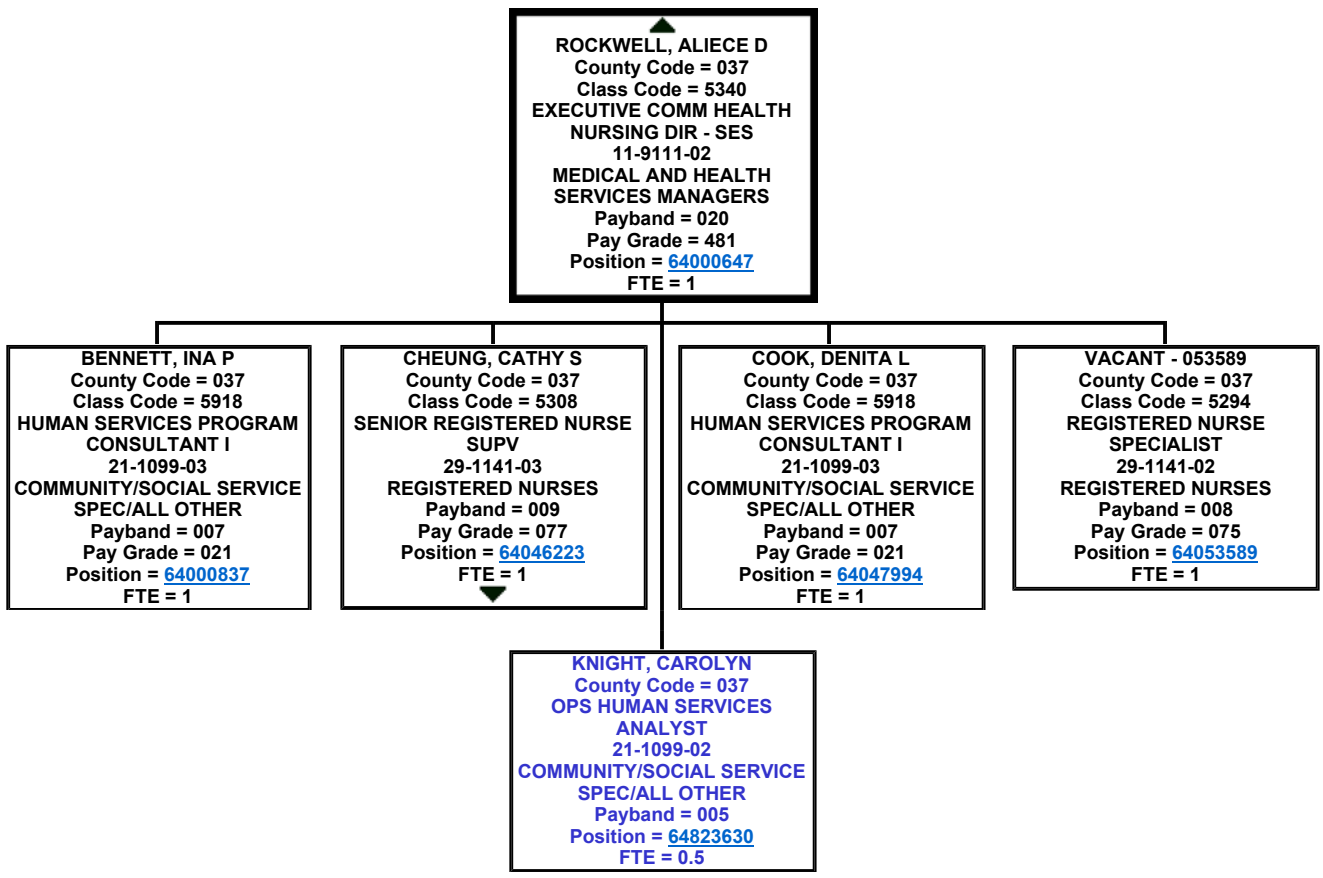




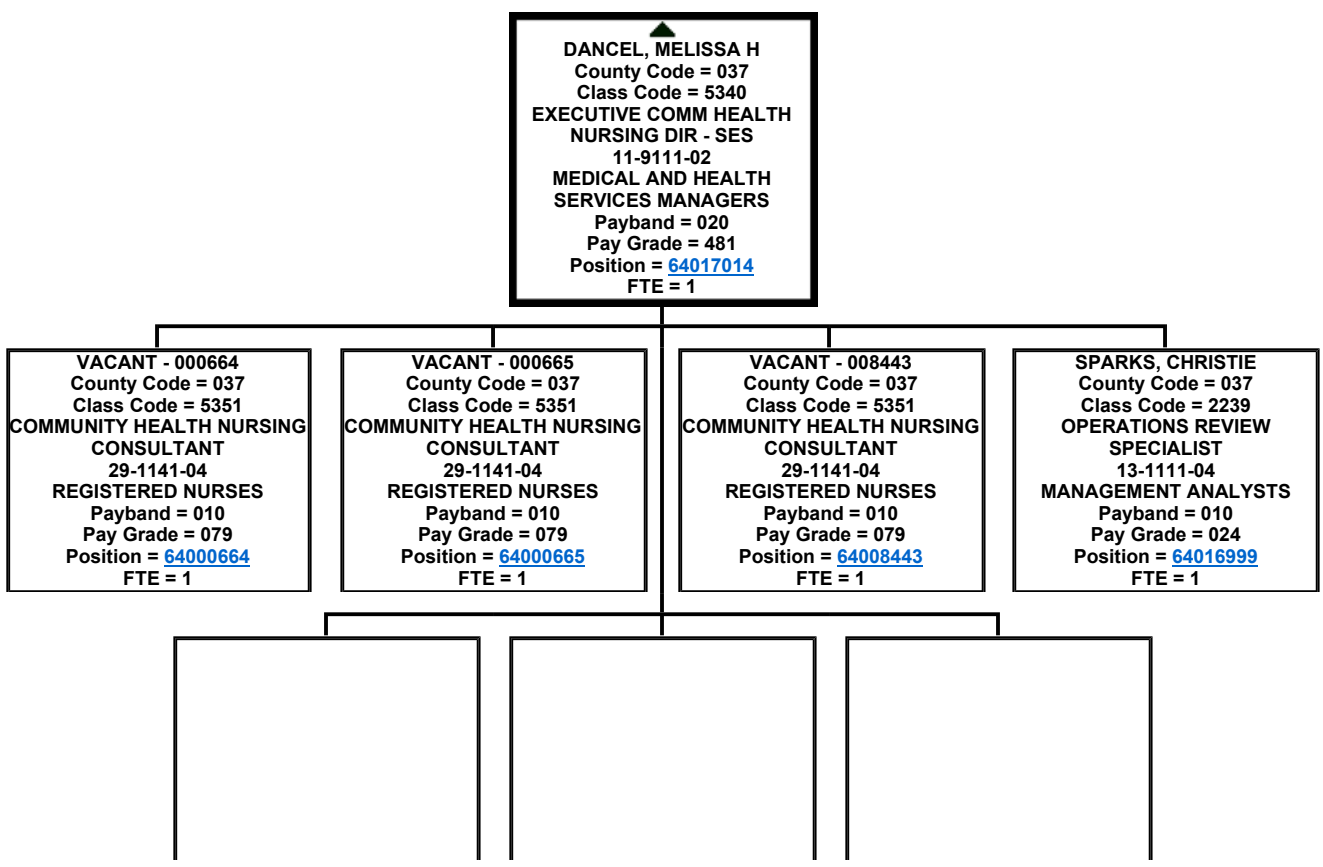
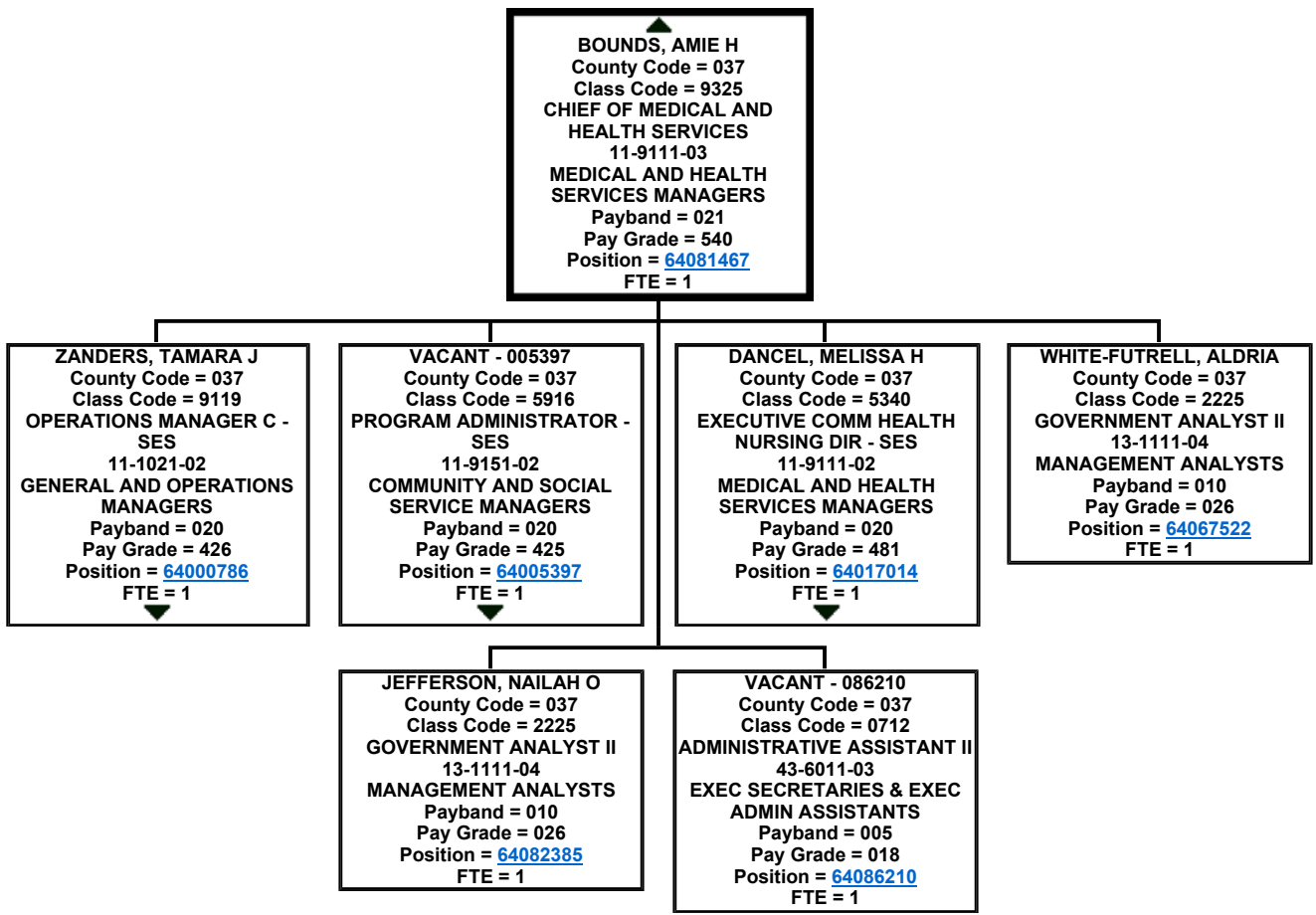








DAVIS, WHITNEY
County Code = 037
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64802071](#)
FTE = 1

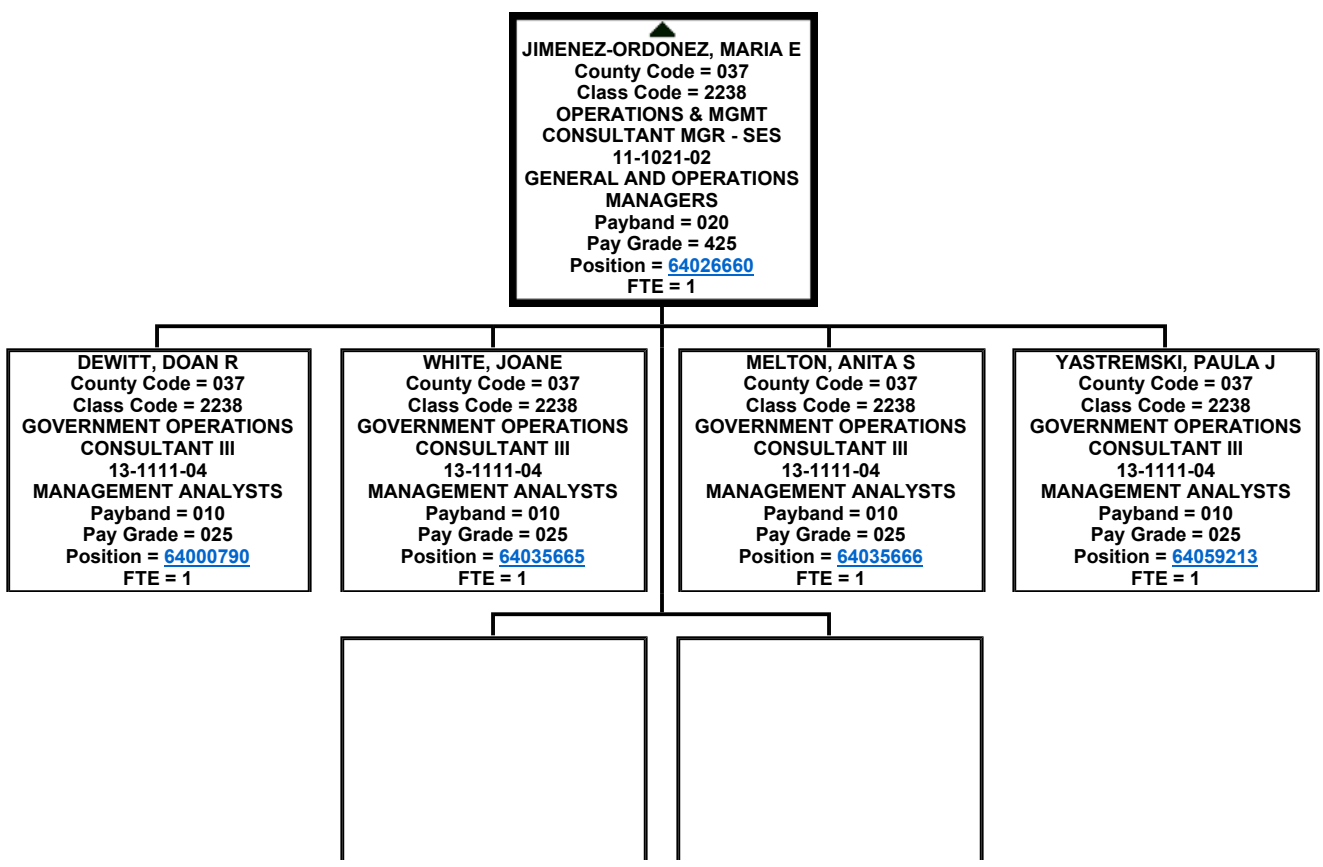
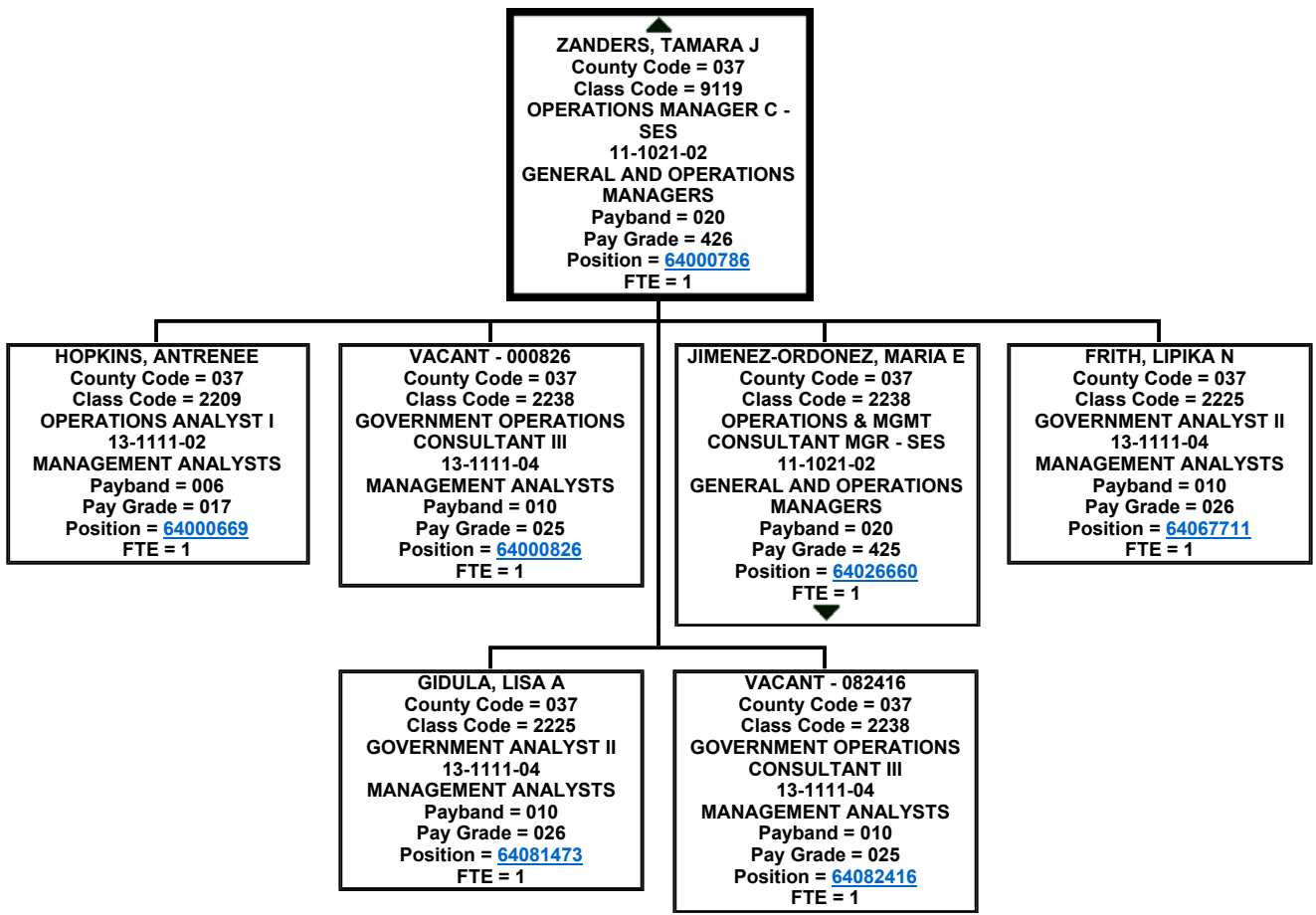


BALSTERS-WADDELL, ALANA
H
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64059138](#)
FTE = 1

PALMER, LANESHA
County Code = 037
Class Code = 5351
COMMUNITY HEALTH NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64064703](#)
FTE = 1

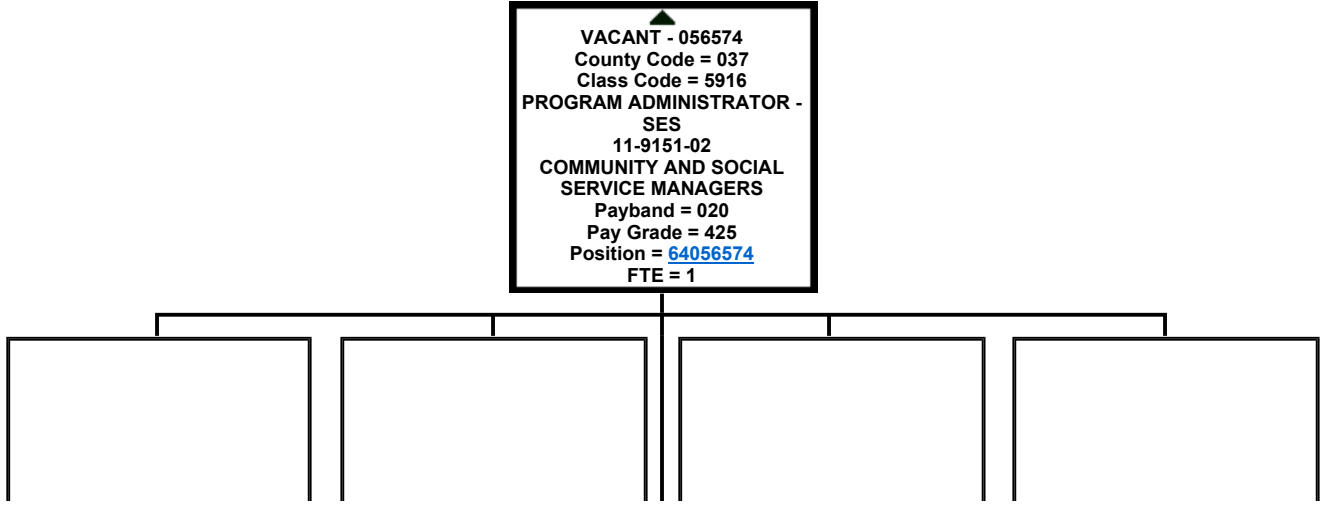
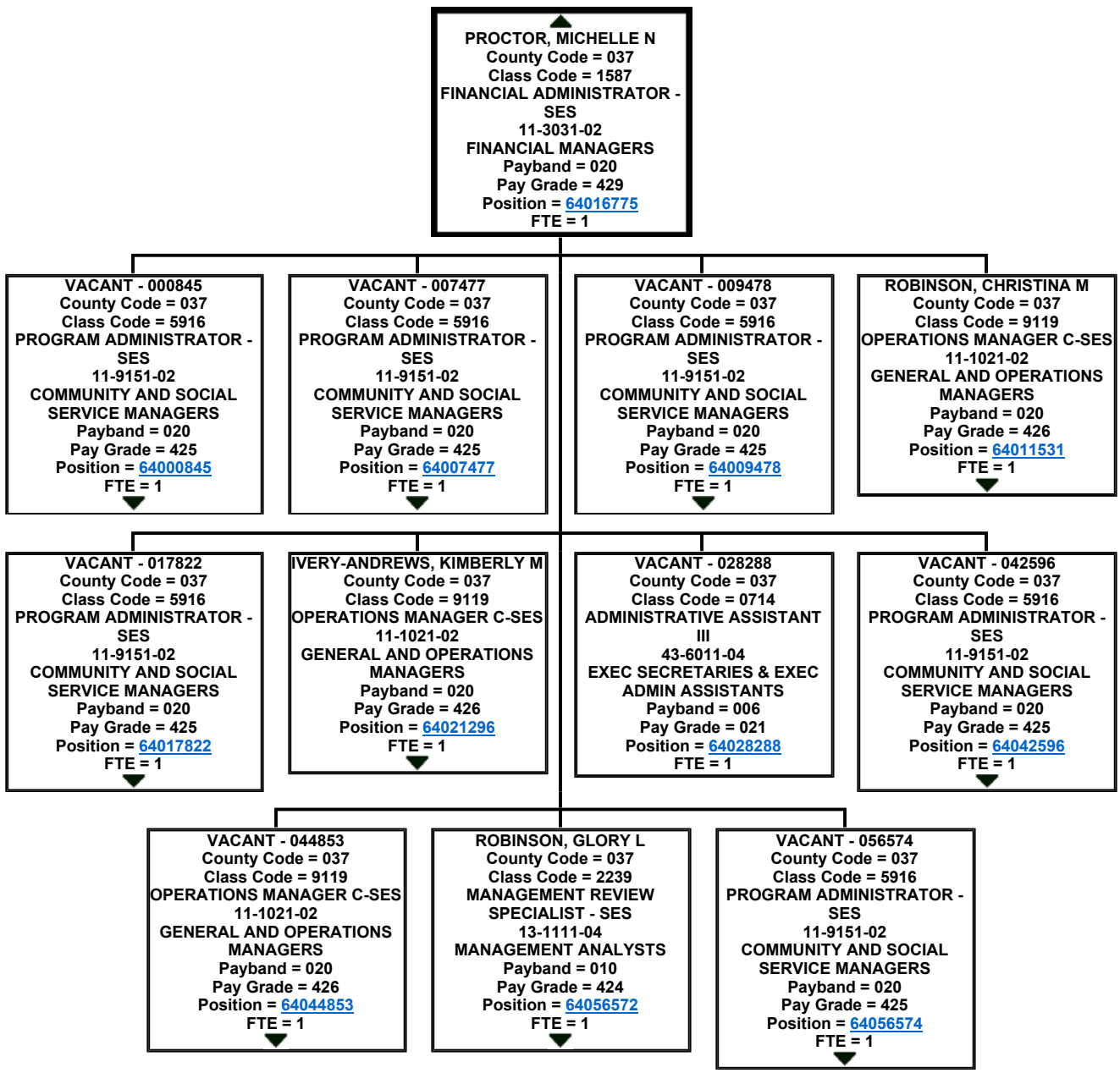
PIZZURRO, MARY T
County Code = 037
Class Code = 5351
COMMUNITY HEALTH NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64068273](#)
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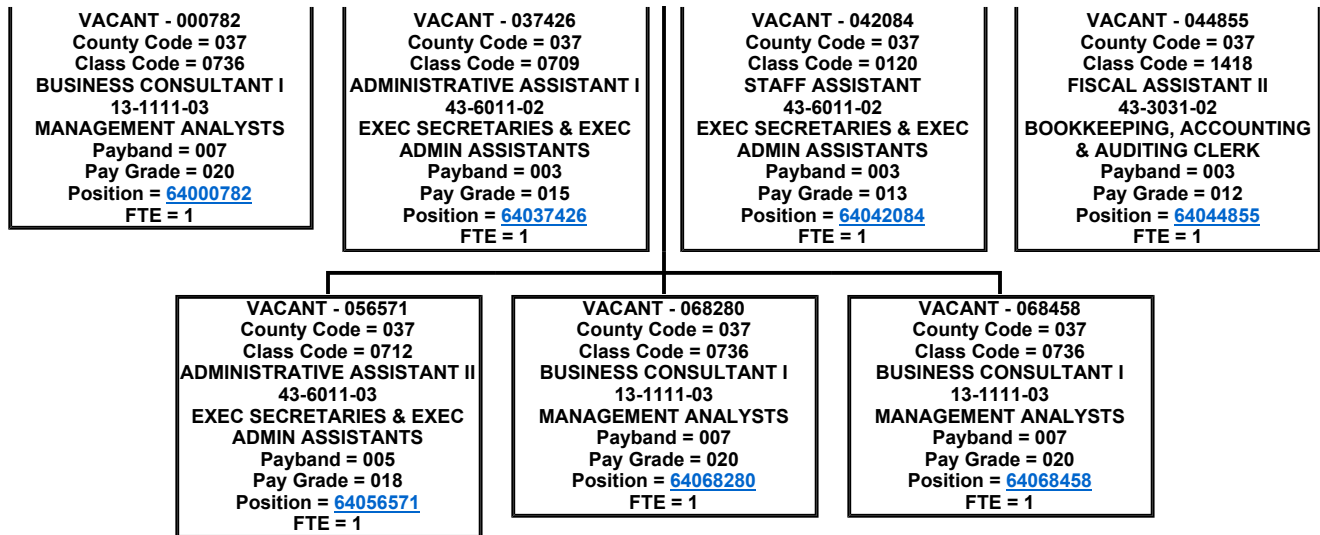


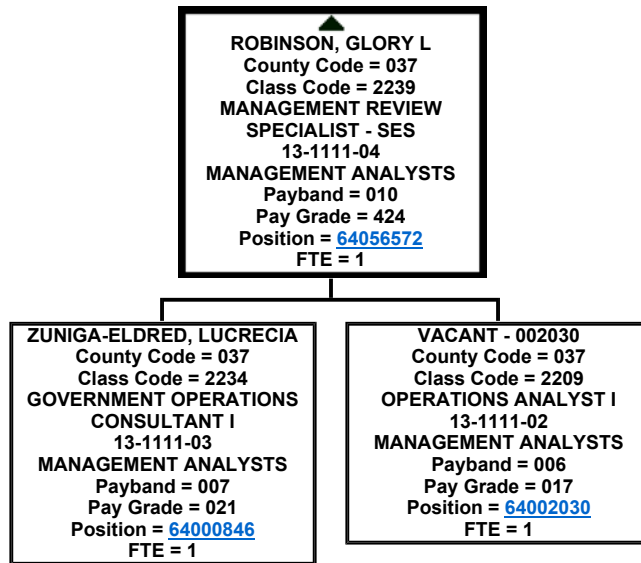


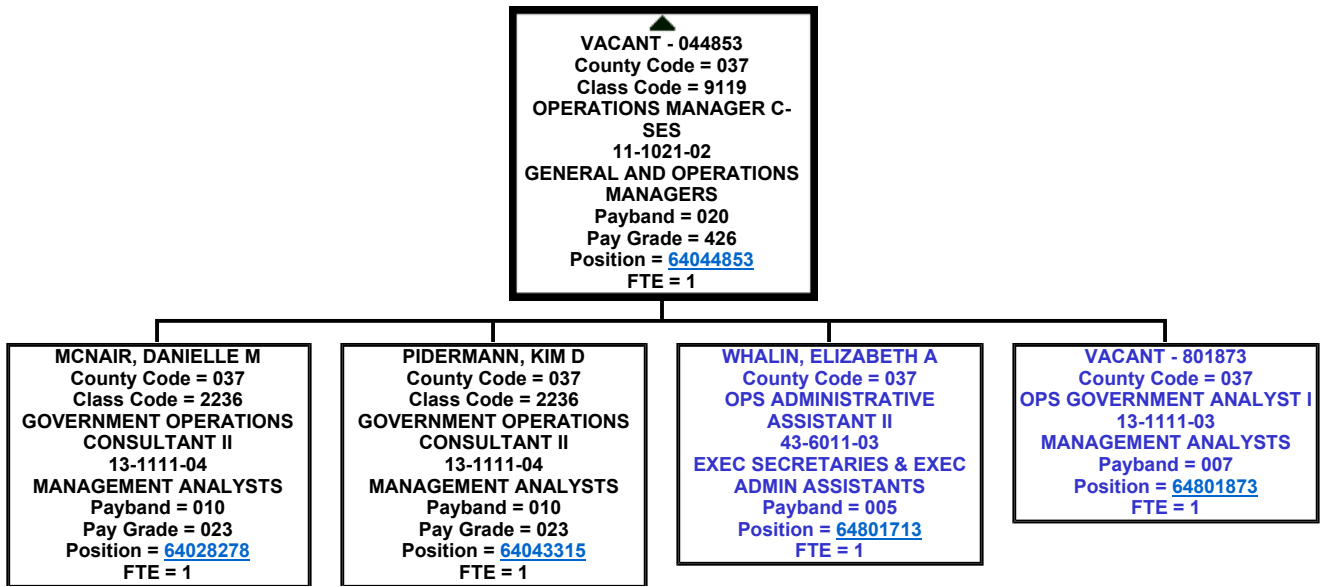
FERNANDEZ, ANTHONY M
County Code = 037
Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 025
Position = [64064270](#)
FTE = 1

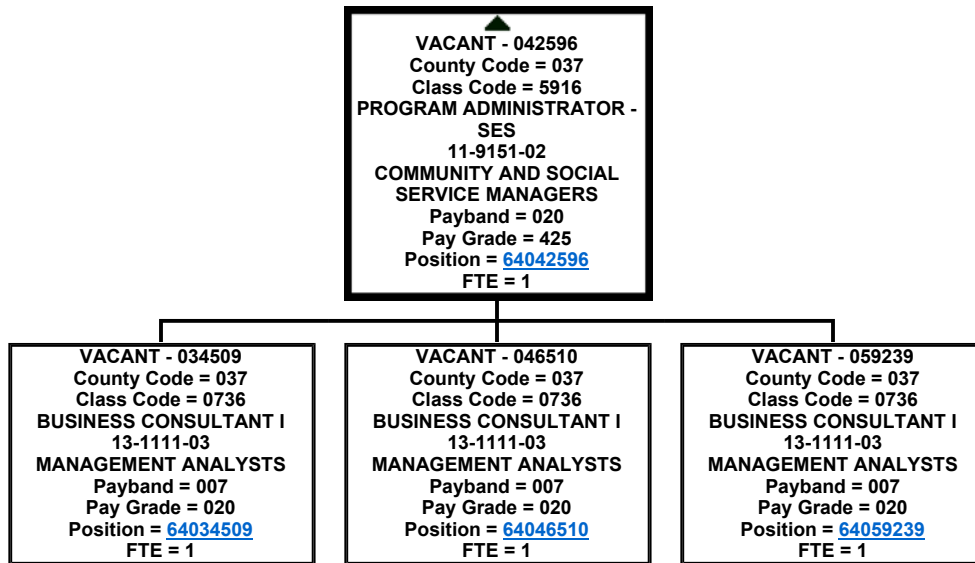
HANKS, EMMA L
County Code = 037
Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 025
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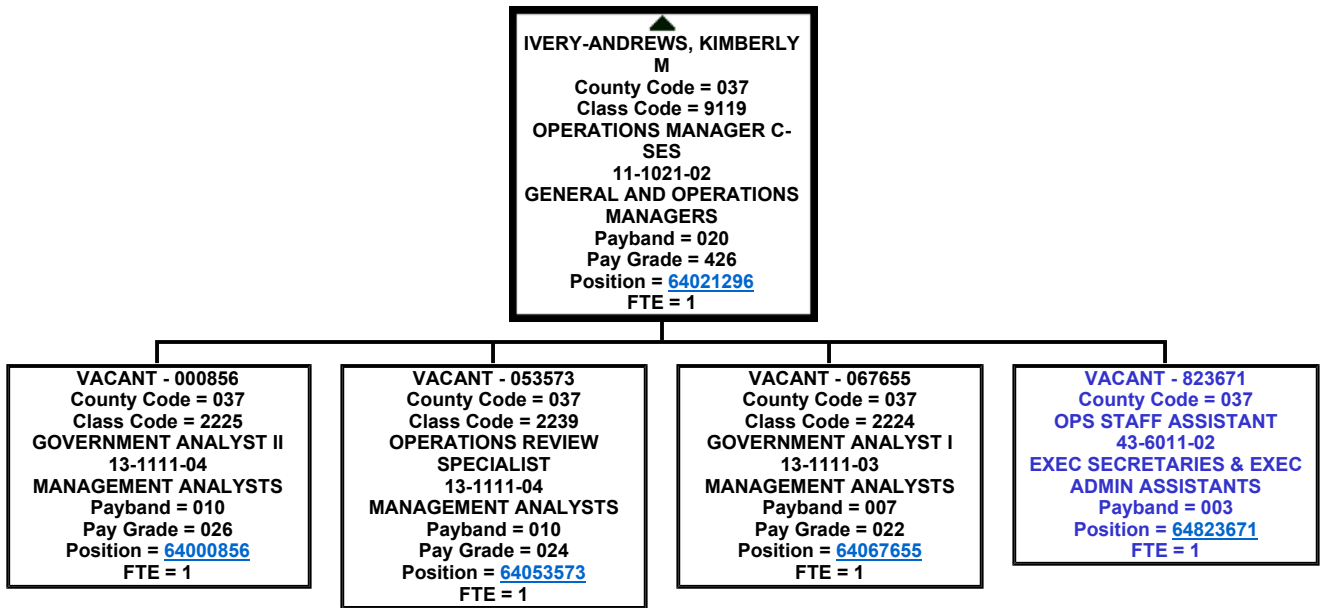


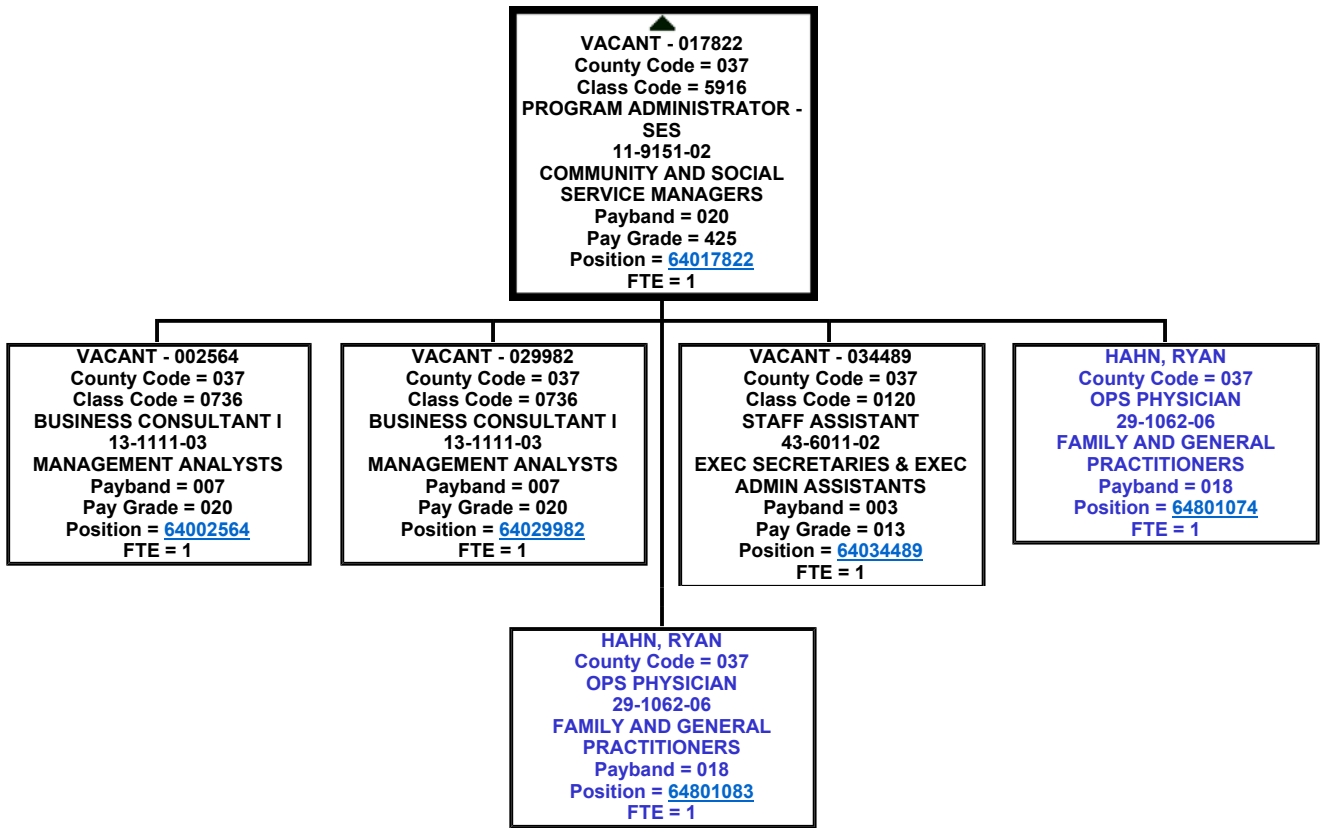












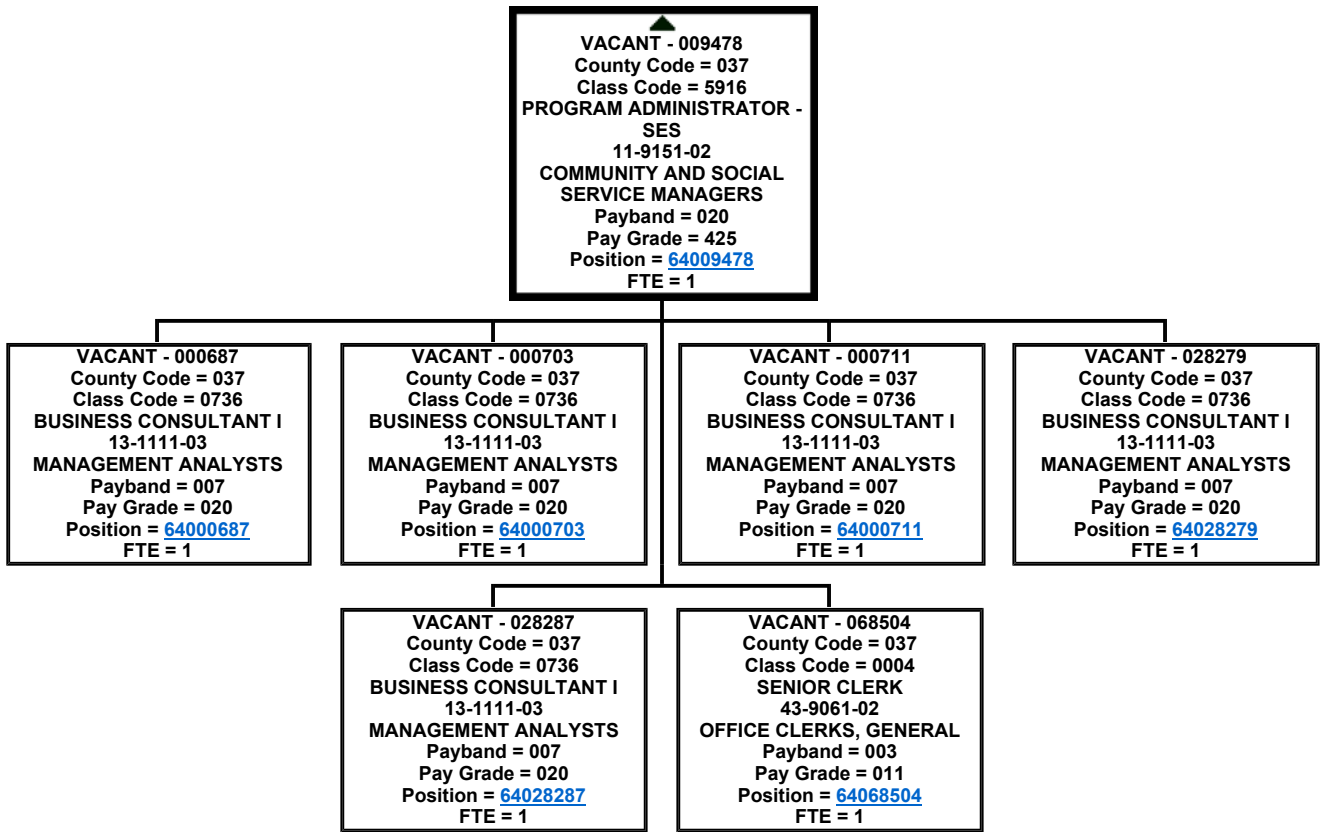
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ROBINSON, CHRISTINA M
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C-SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64011531](#)
 FTE = 1

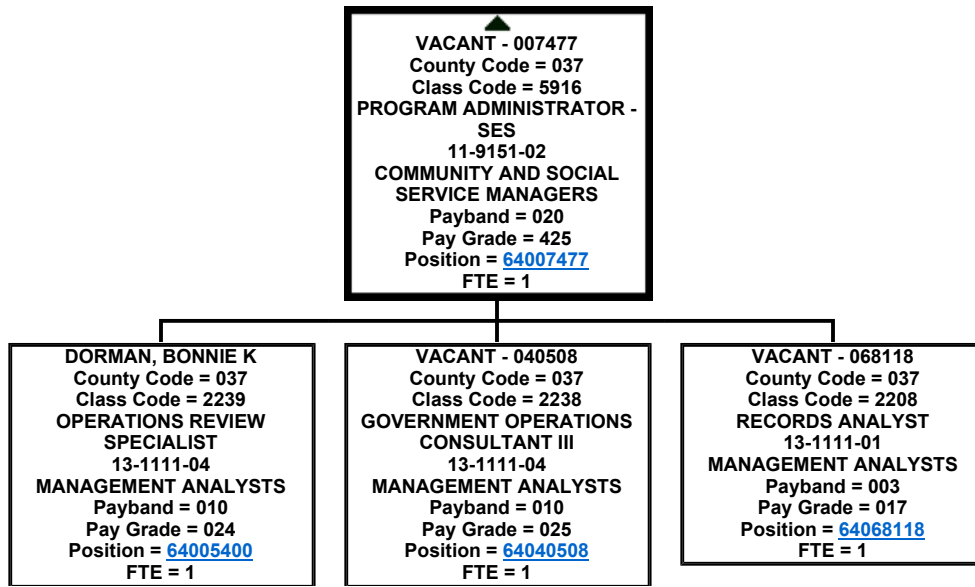
VACANT - 000828
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64000828](#)
 FTE = 1

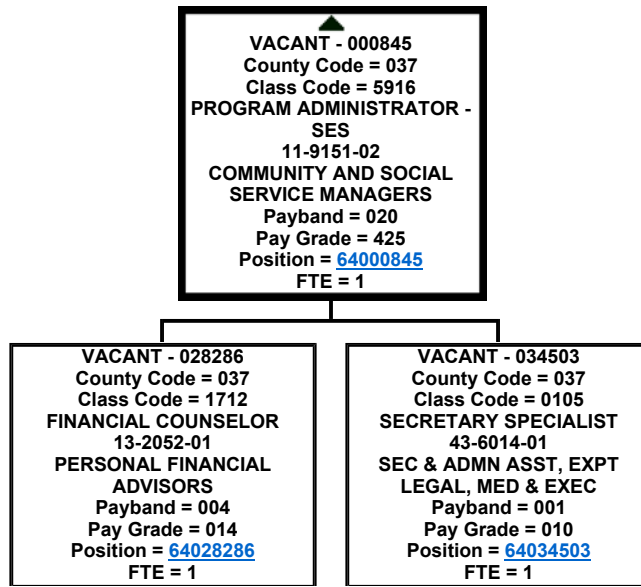
FORSTON, OTIS H
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
 Position = [64005398](#)
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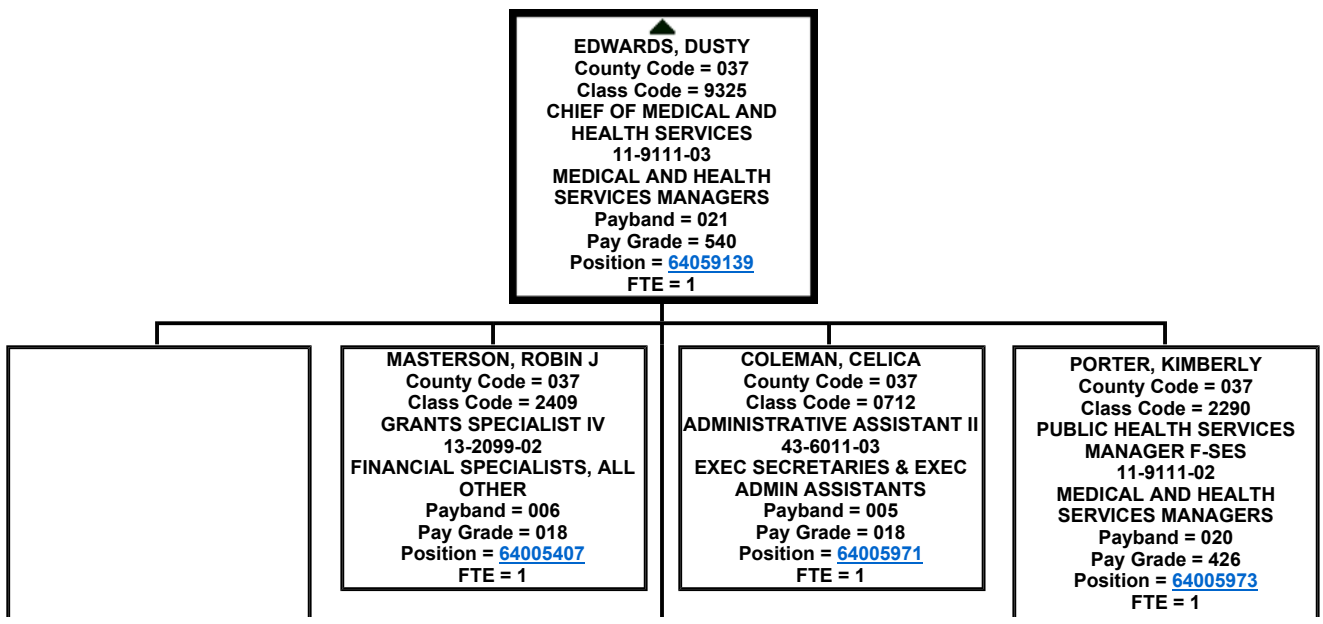
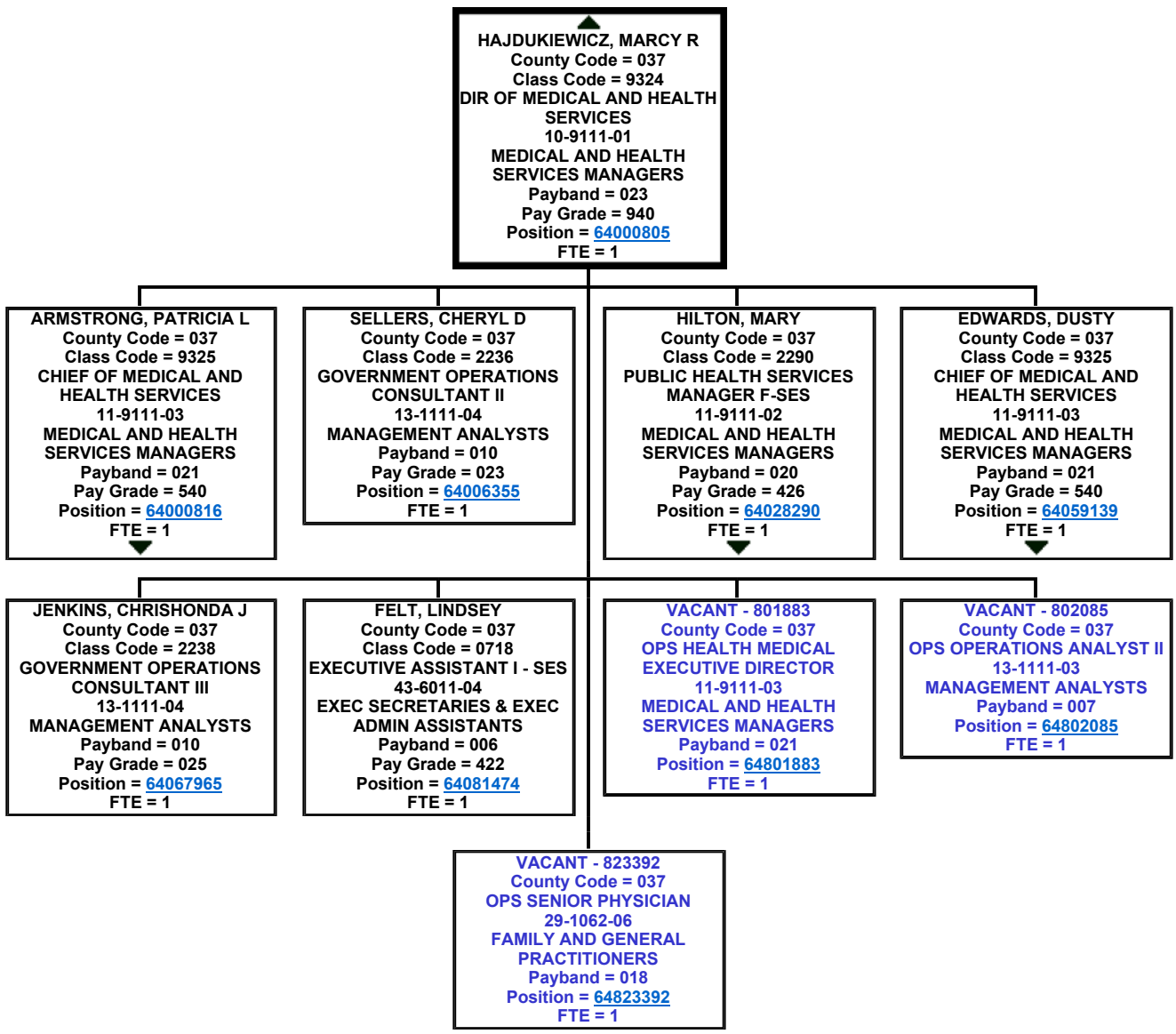
SHAW, TAMMY L
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64055804](#)
 FTE = 1

BLAKELY, TERENCE C
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64081472](#)
 FTE = 1





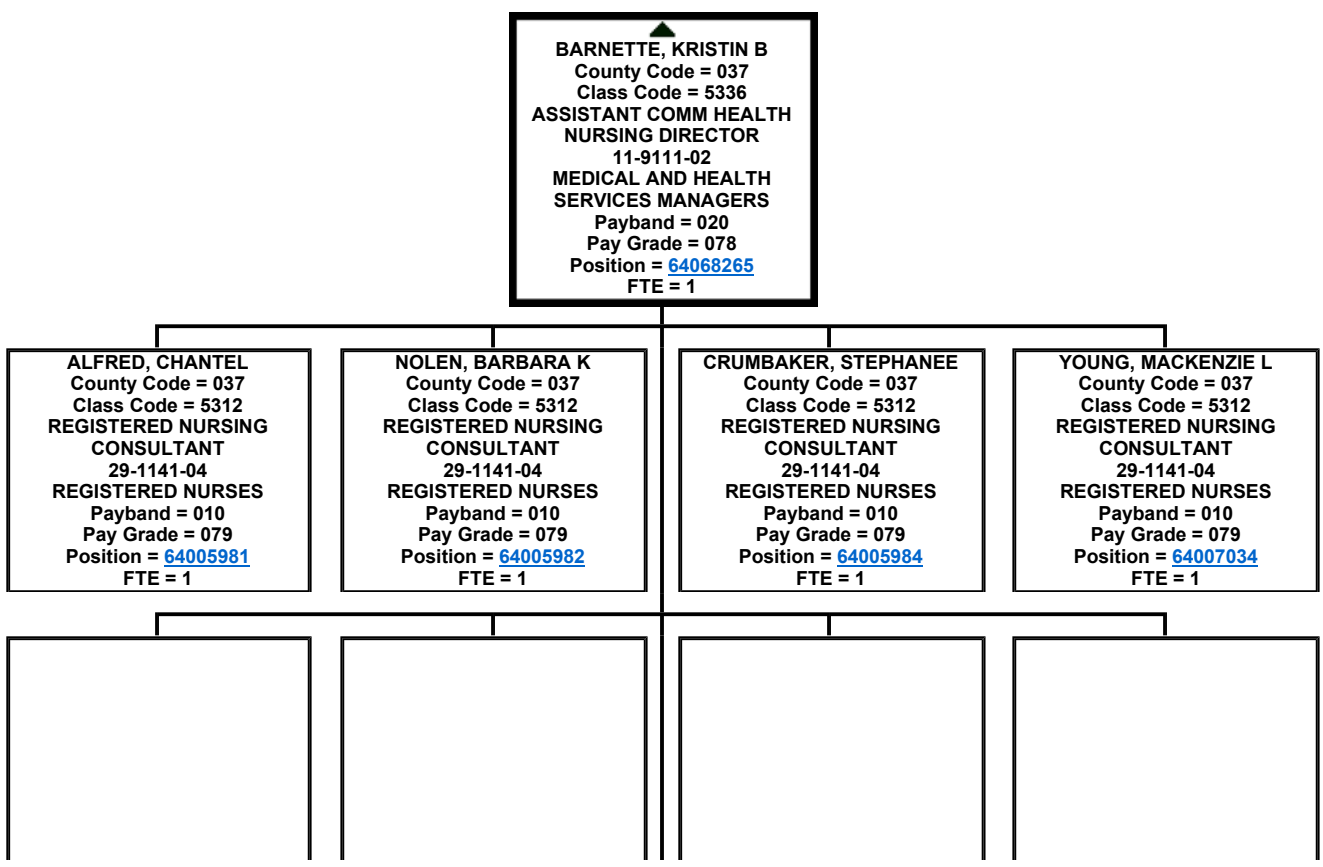
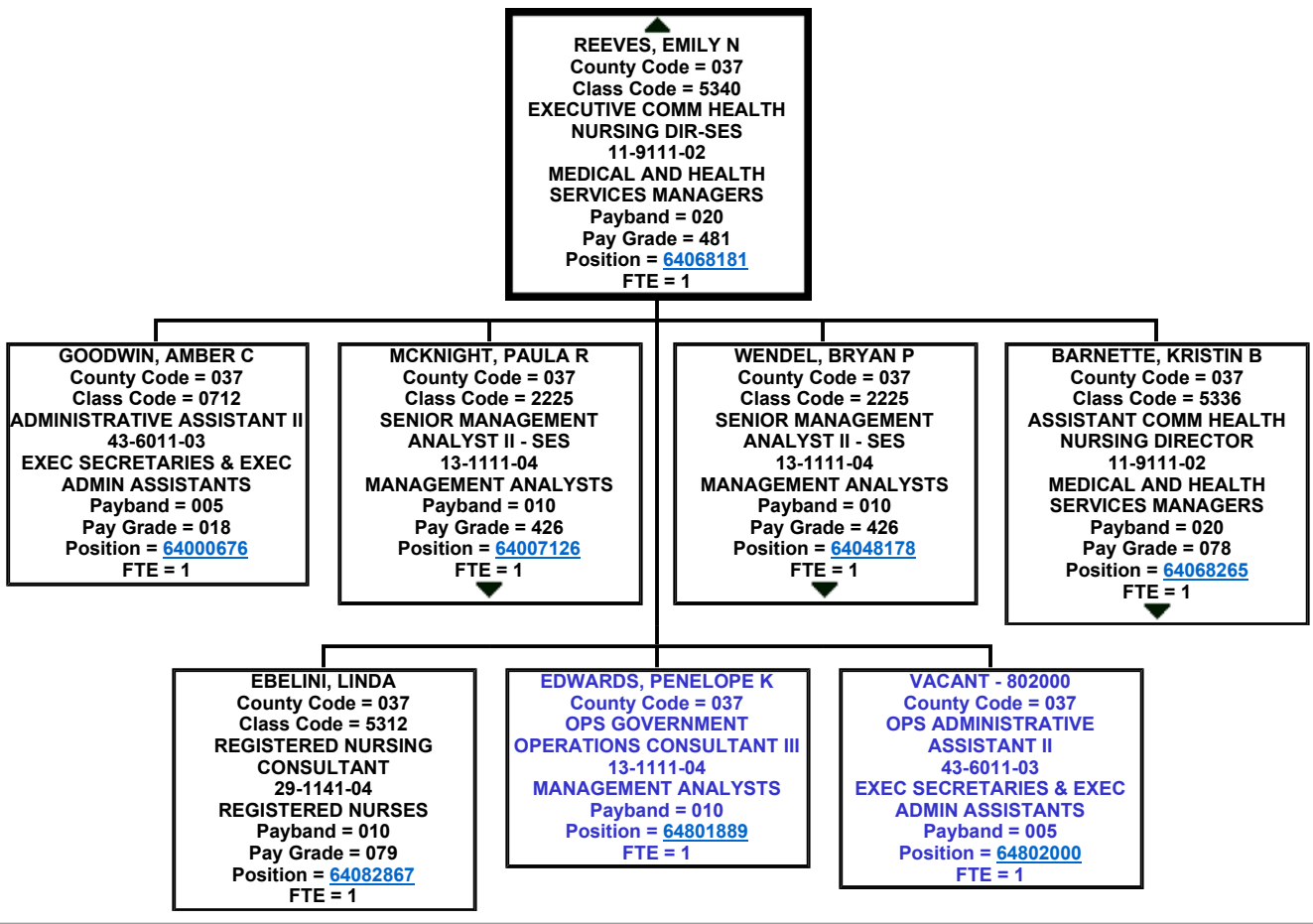




MEYER, JESSICA O/JENKINS,
KERTRENA R
County Code = 037
Class Code = 2290
PUBLIC HEALTH SERVICES
MANAGER F-SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 426
Position = [64005402](#)
FTE = 1



REEVES, EMILY N
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR-SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 481
Position = [64068181](#)
FTE = 1



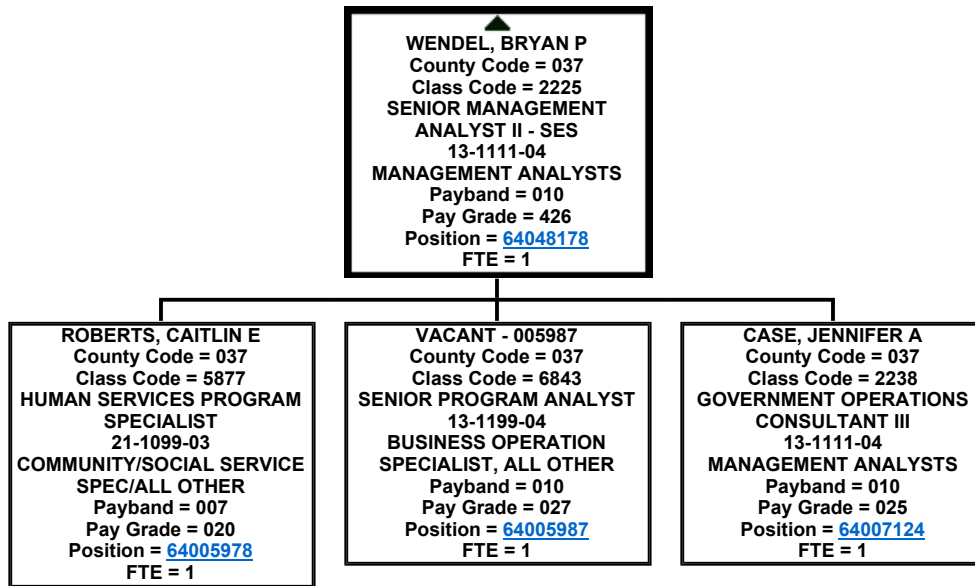
REESE, JORDON L
County Code = 037
Class Code = 5312
REGISTERED NURSE
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64007125](#)
FTE = 1

GORDON, KIRSTIE
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64036169](#)
FTE = 1

CRUMP, SANDRA B
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64064359](#)
FTE = 1

WESTPHAL, ALLISON L
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64064600](#)
FTE = 1

VACANT - 801709
County Code = 037
OPS REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Position = [64801709](#)
FTE = 1



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MCKNIGHT, PAULA R
 County Code = 037
 Class Code = 2225
SENIOR MANAGEMENT ANALYST II - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 426
 Position = [64007126](#)
 FTE = 1

MCELROY, TAMARA W
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64007032](#)
 FTE = 1

OLIVER, ADRIANNE
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64067977](#)
 FTE = 1

MCCORVEY-REDDICK, ANDRALICA B
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64082606](#)
 FTE = 1

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PORTER, KIMBERLY
 County Code = 037
 Class Code = 2290
PUBLIC HEALTH SERVICES MANAGER F-SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64005973](#)
 FTE = 1

WILLIAMS, CHIQUITA L
 County Code = 037
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64000650](#)
 FTE = 1

CLOWERS, FELICIA
 County Code = 037
 Class Code = 5877
HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64005979](#)
 FTE = 1

HORNE, ERICKA
 County Code = 037
 Class Code = 4942
HEALTH DATA ANALYST
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 023
 Position = [64007035](#)
 FTE = 1

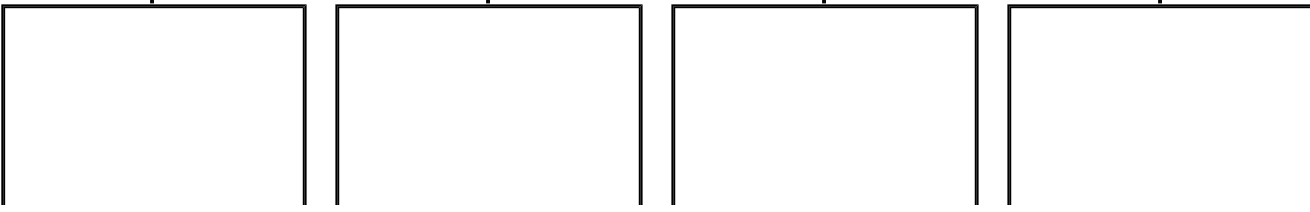
NERLAND, MIRANDA R
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64007036](#)
 FTE = 1

HINSON-CHARLTON, HARRIET C
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64007037](#)
 FTE = 1

BRADLEY, JATARRA
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64042245](#)
 FTE = 1

RICH, NATASHA D
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64044202](#)
 FTE = 1

VACANT - 044846
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
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COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 018
 Position = [64044846](#)
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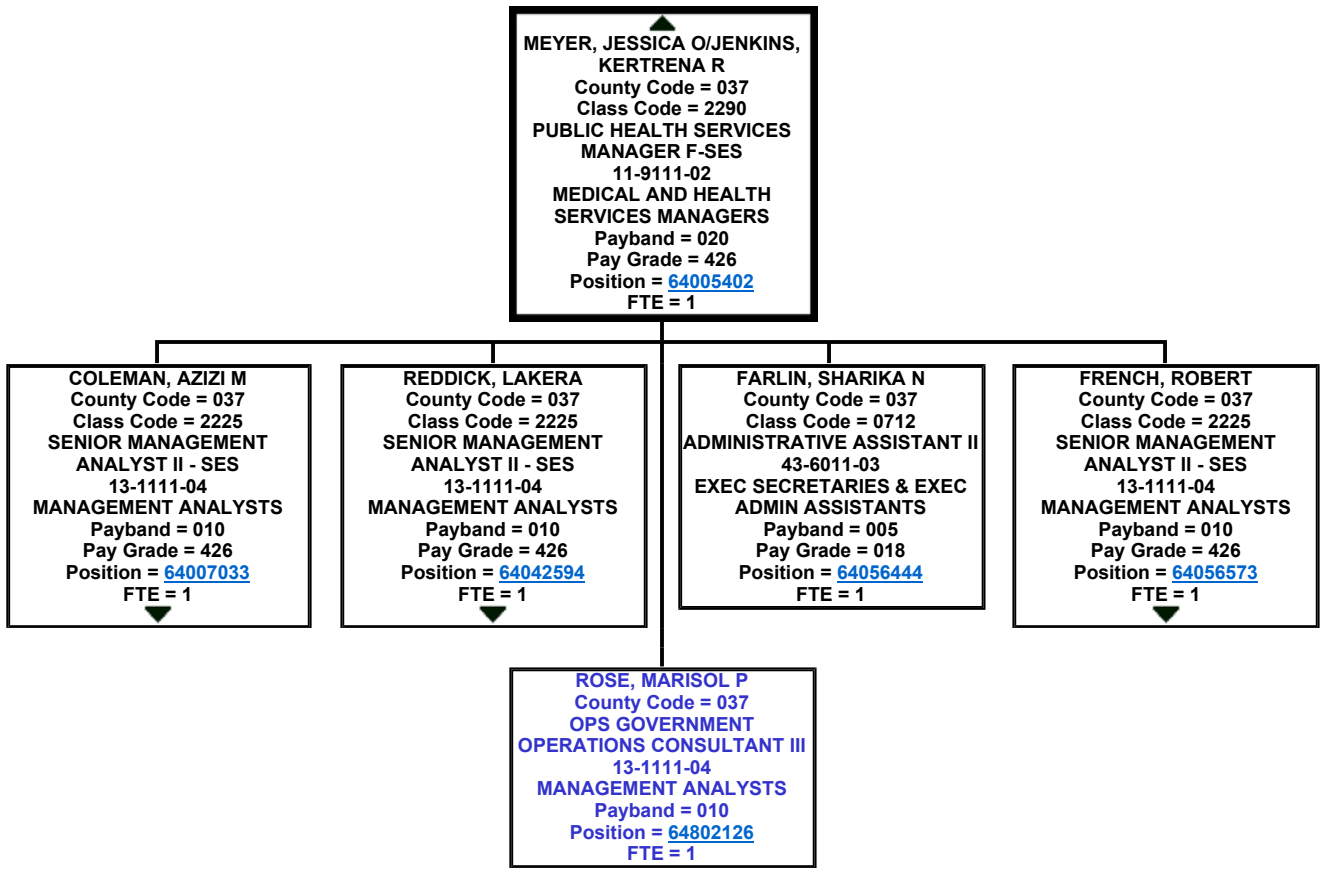


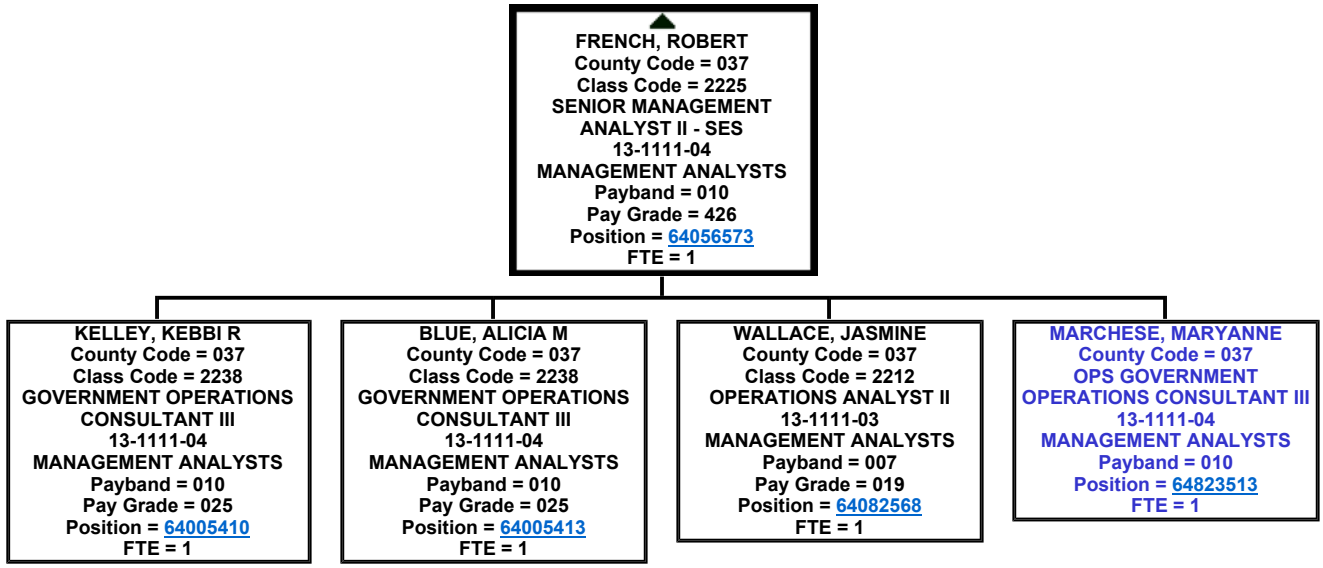
WATERMAN, MARGARET
County Code = 037
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64801153](#)
FTE = 1

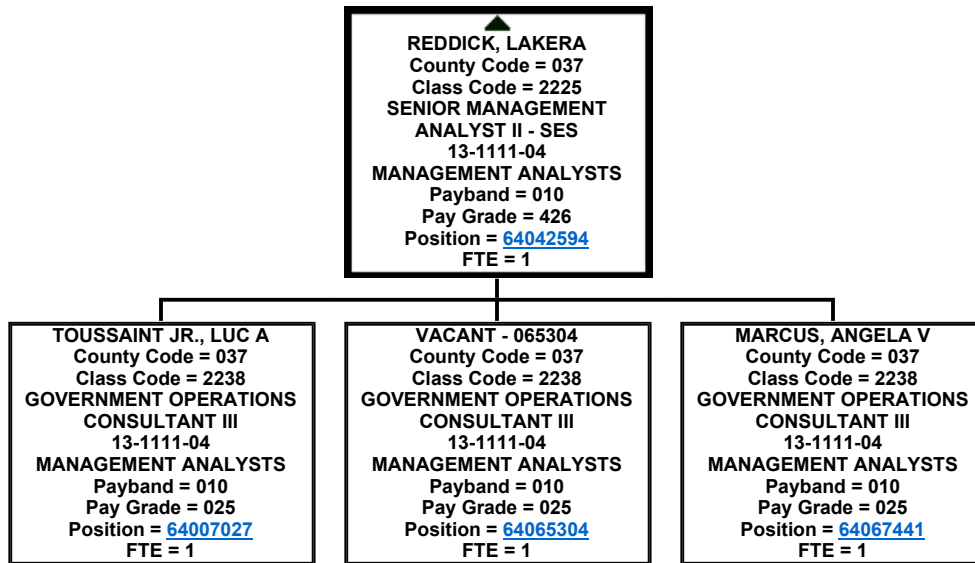
VACANT - 801710
County Code = 037
OPS HUMAN SERVICES
PROGRAM ANALYST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64801710](#)
FTE = 1

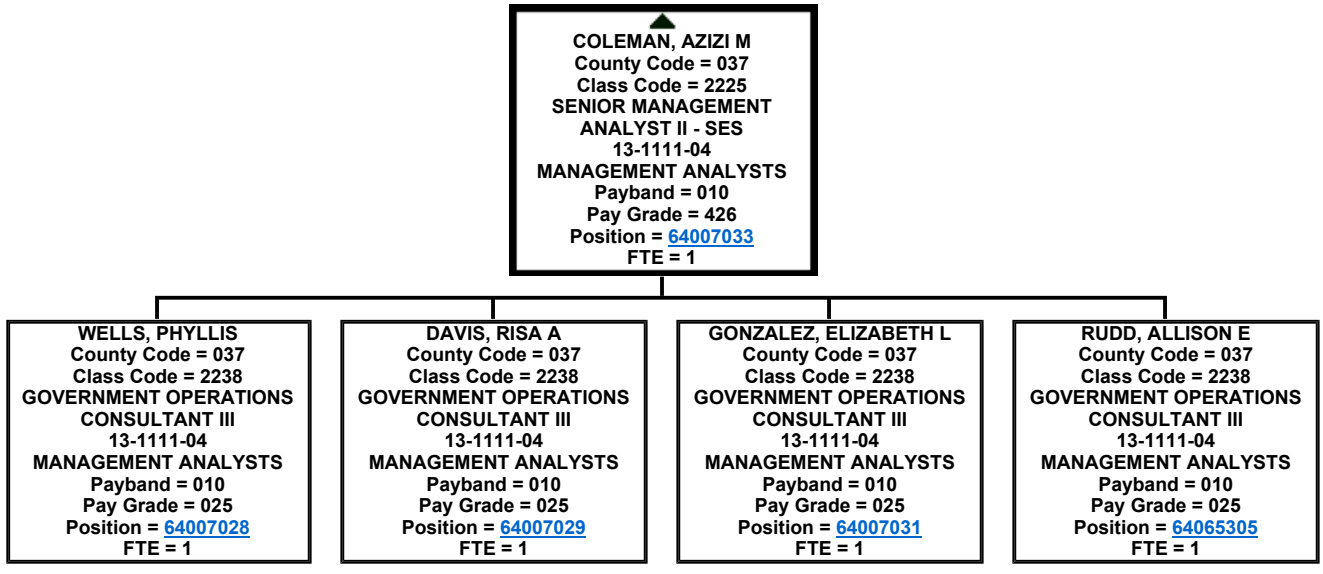
VACANT - 801711
County Code = 037
OPS HUMAN SERVICES
PROGRAM ANALYST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64801711](#)
FTE = 1

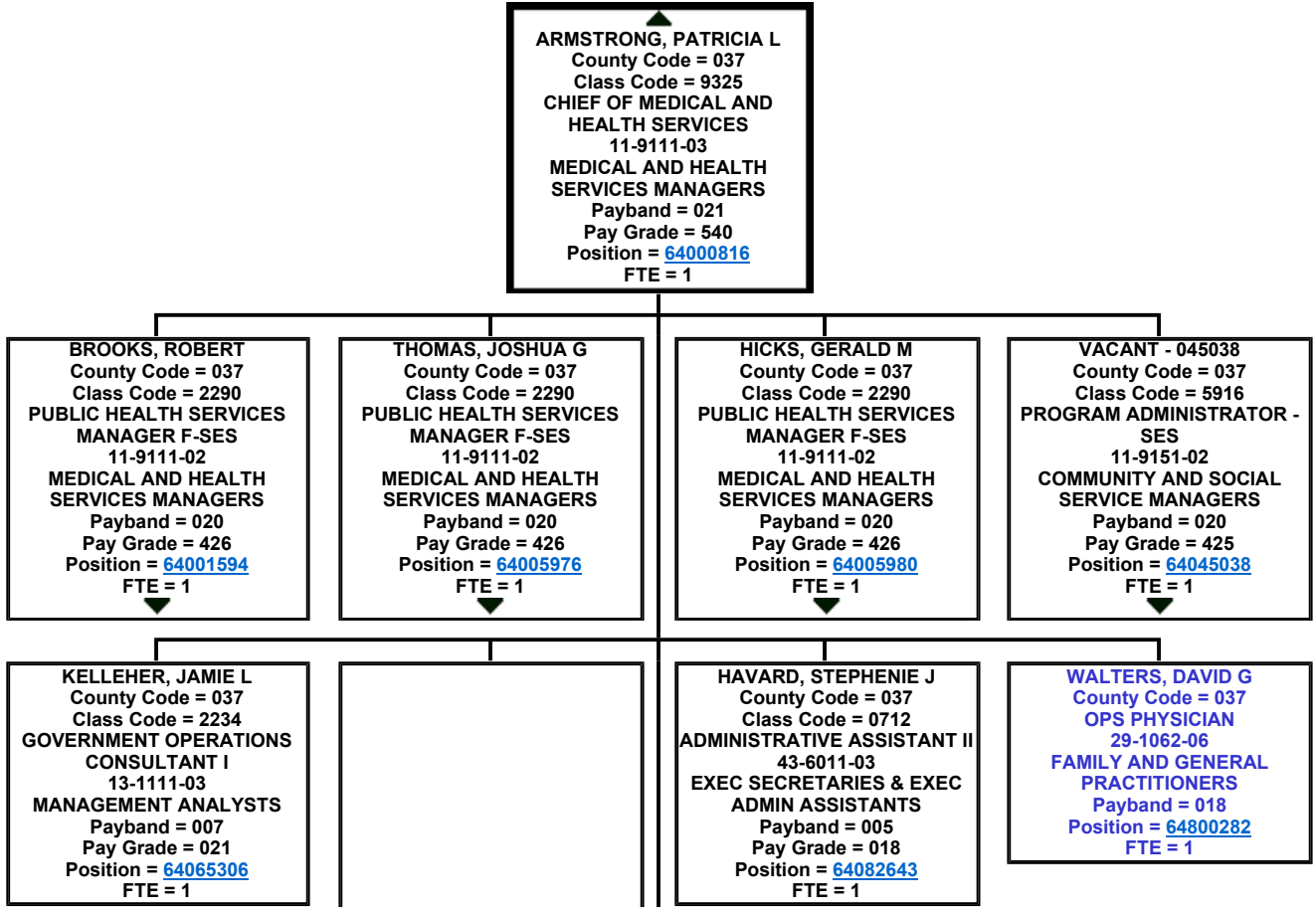
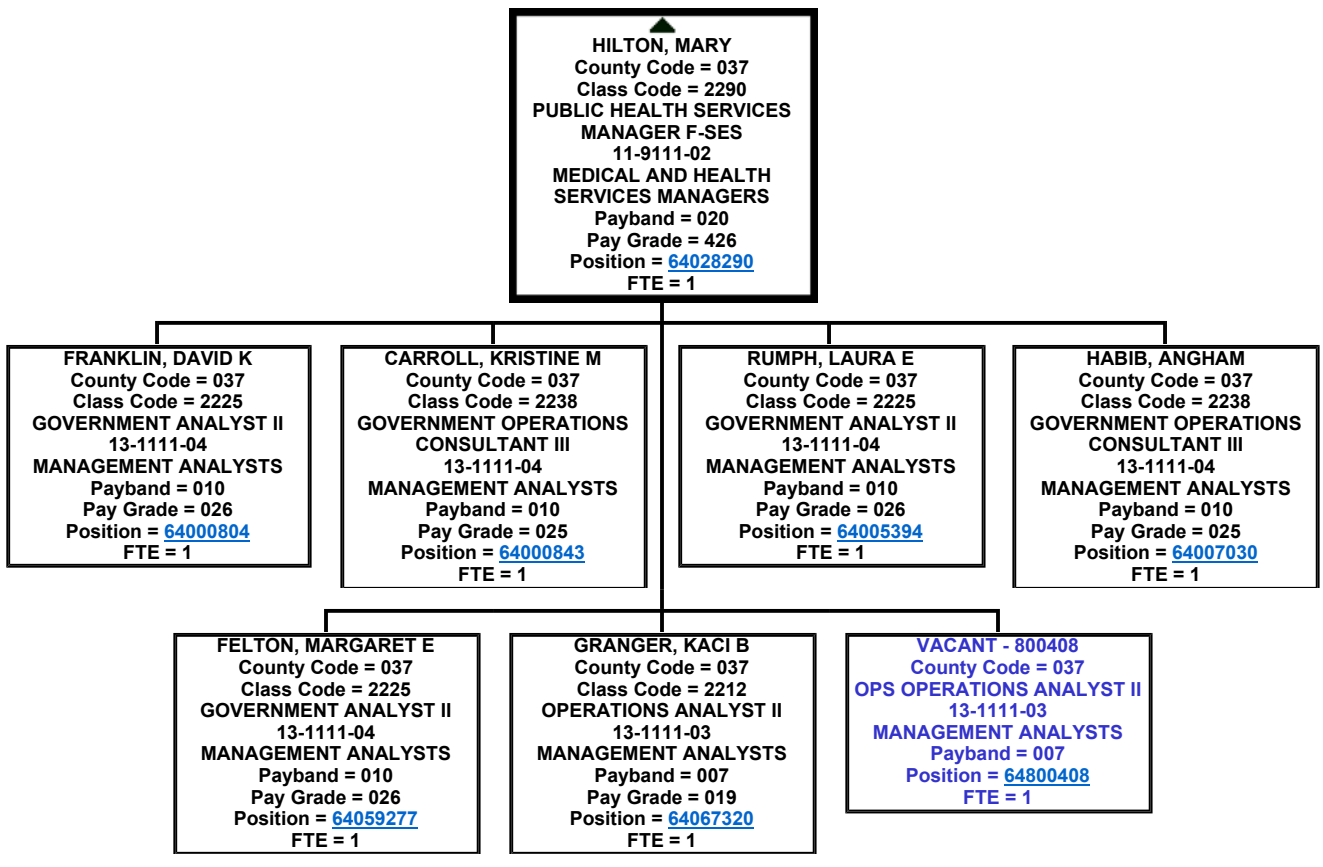
CAMUS, TERYL D
County Code = 037
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64802049](#)
FTE = 1



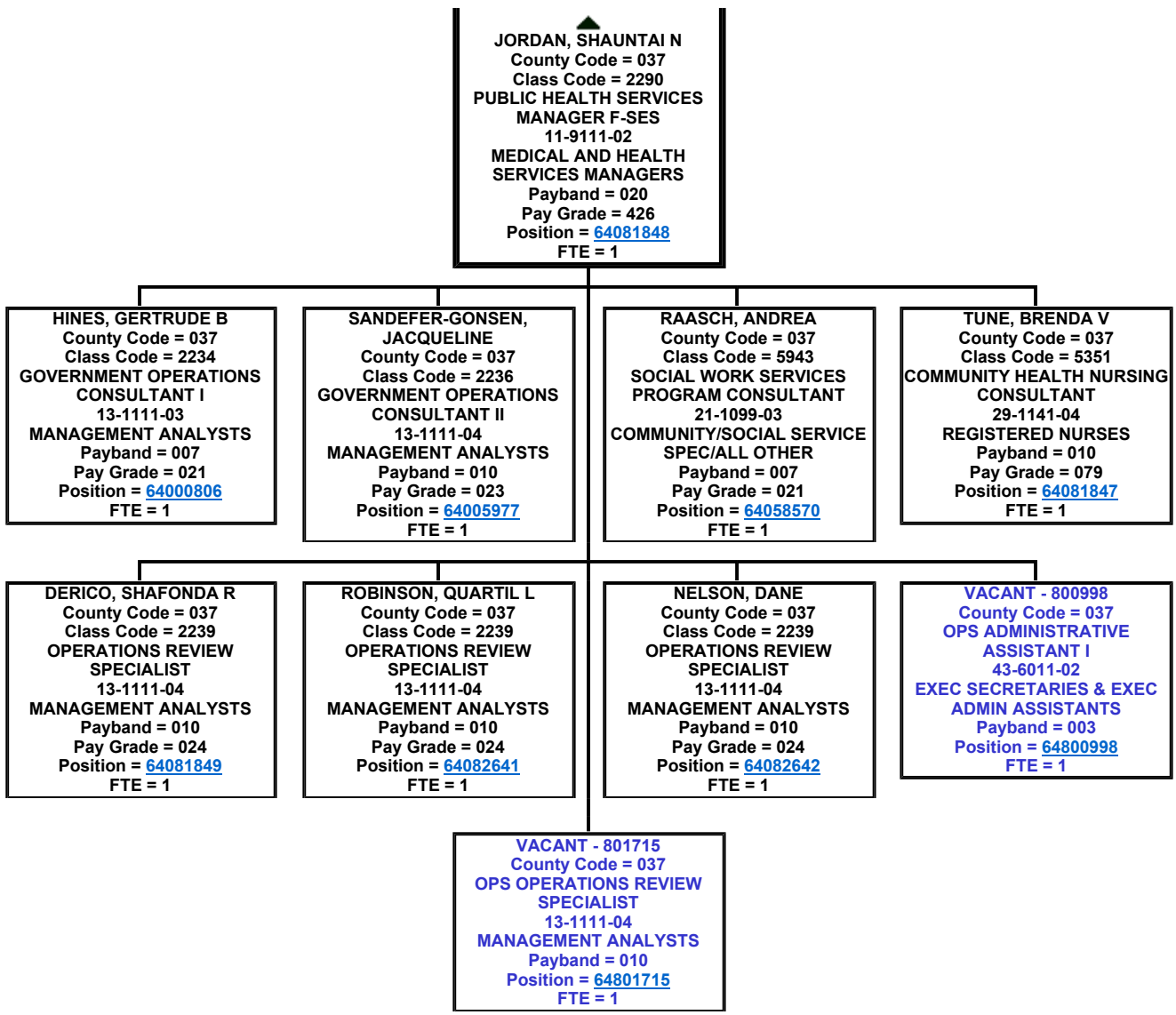


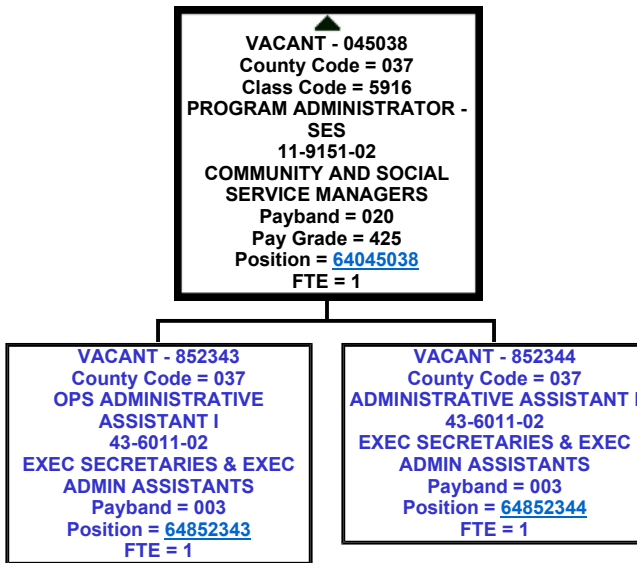


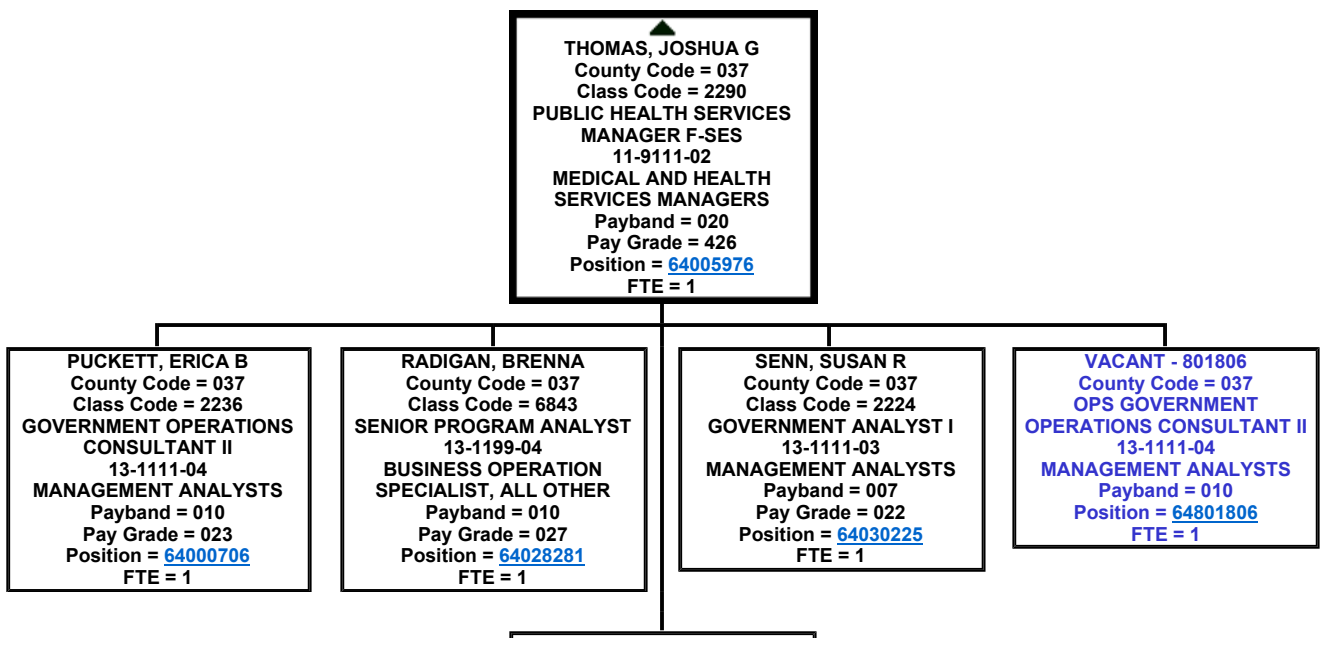
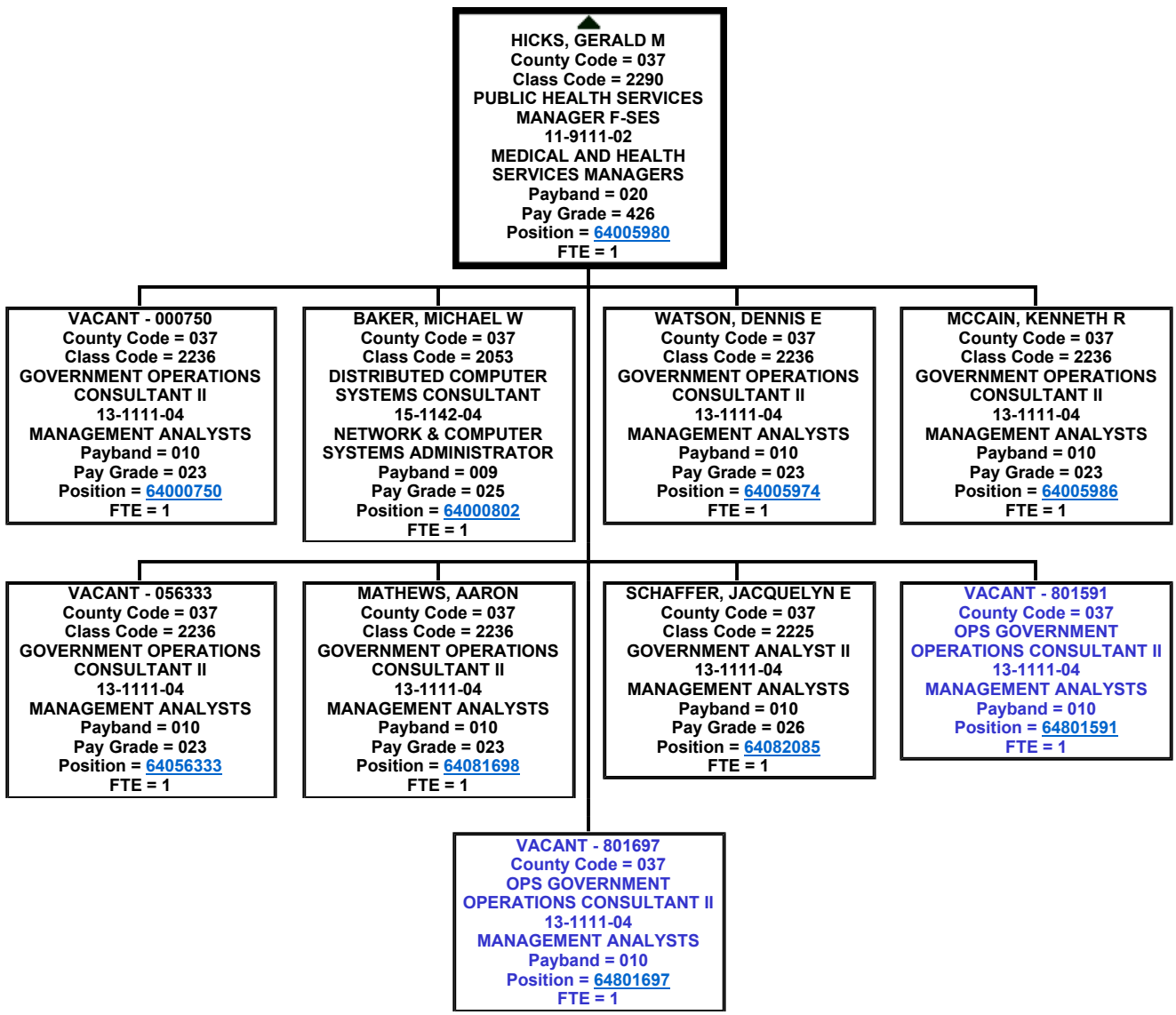




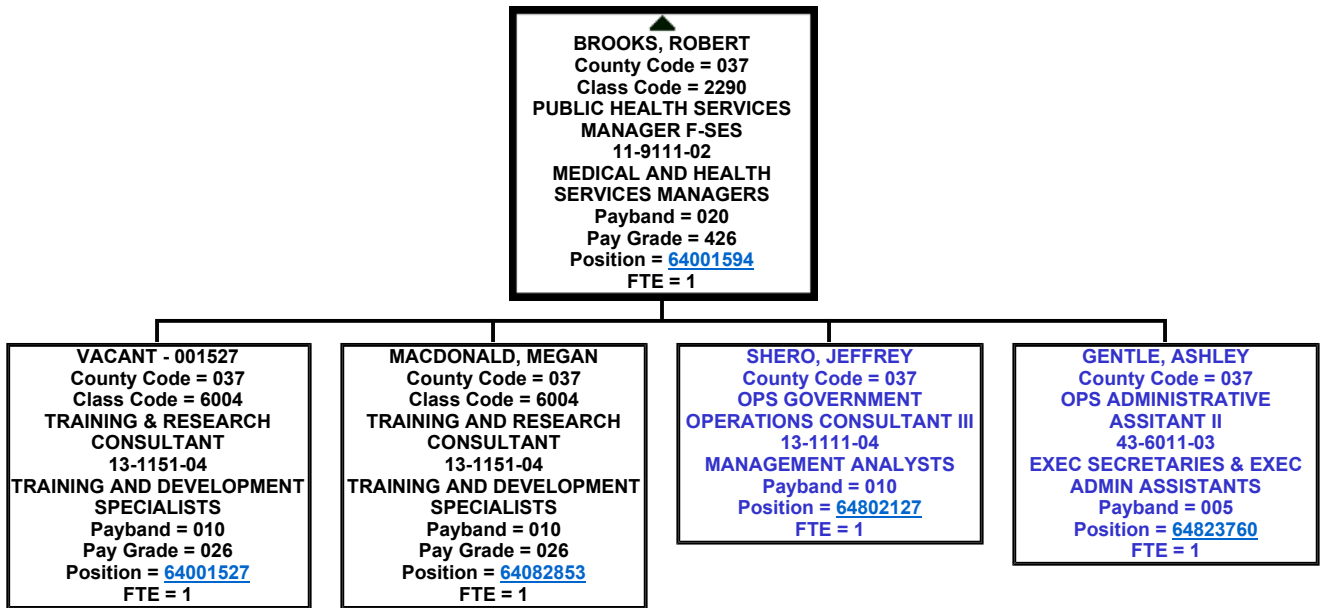


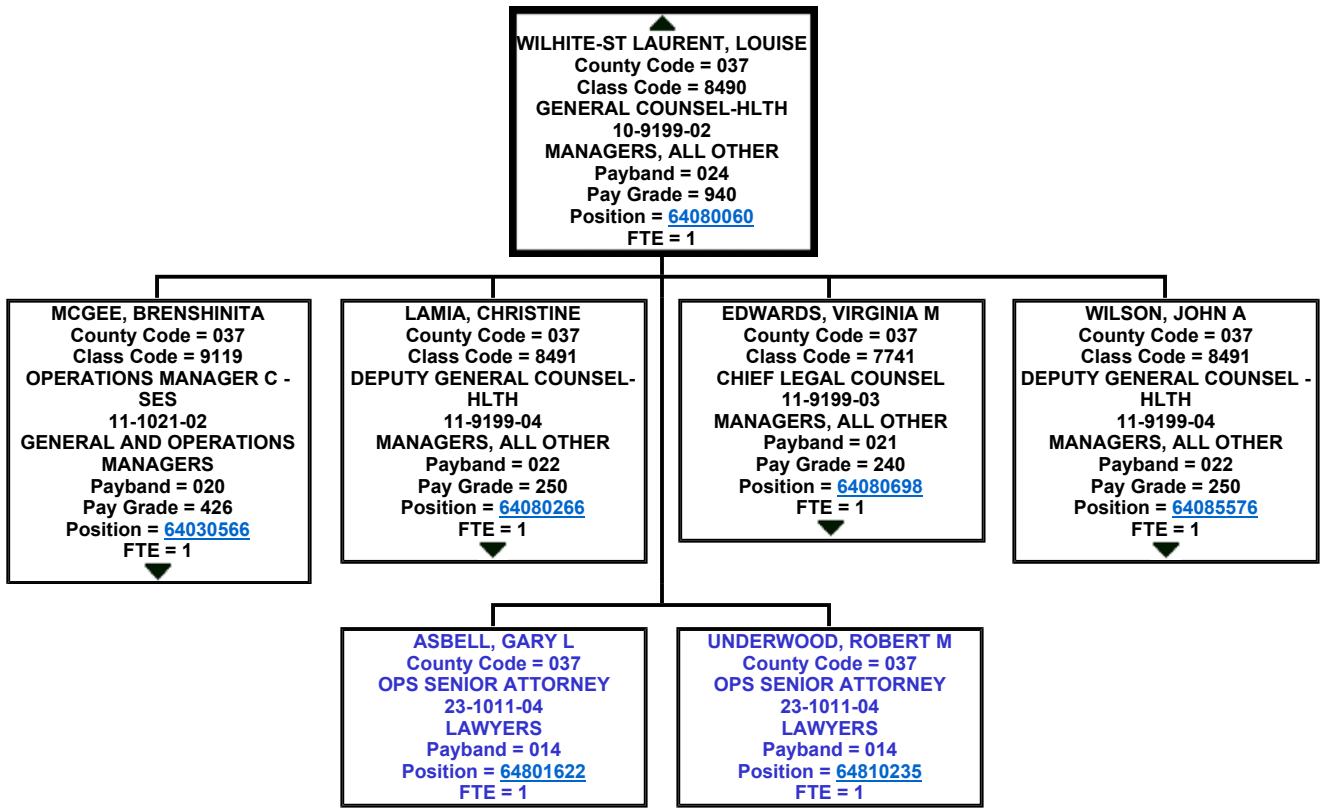


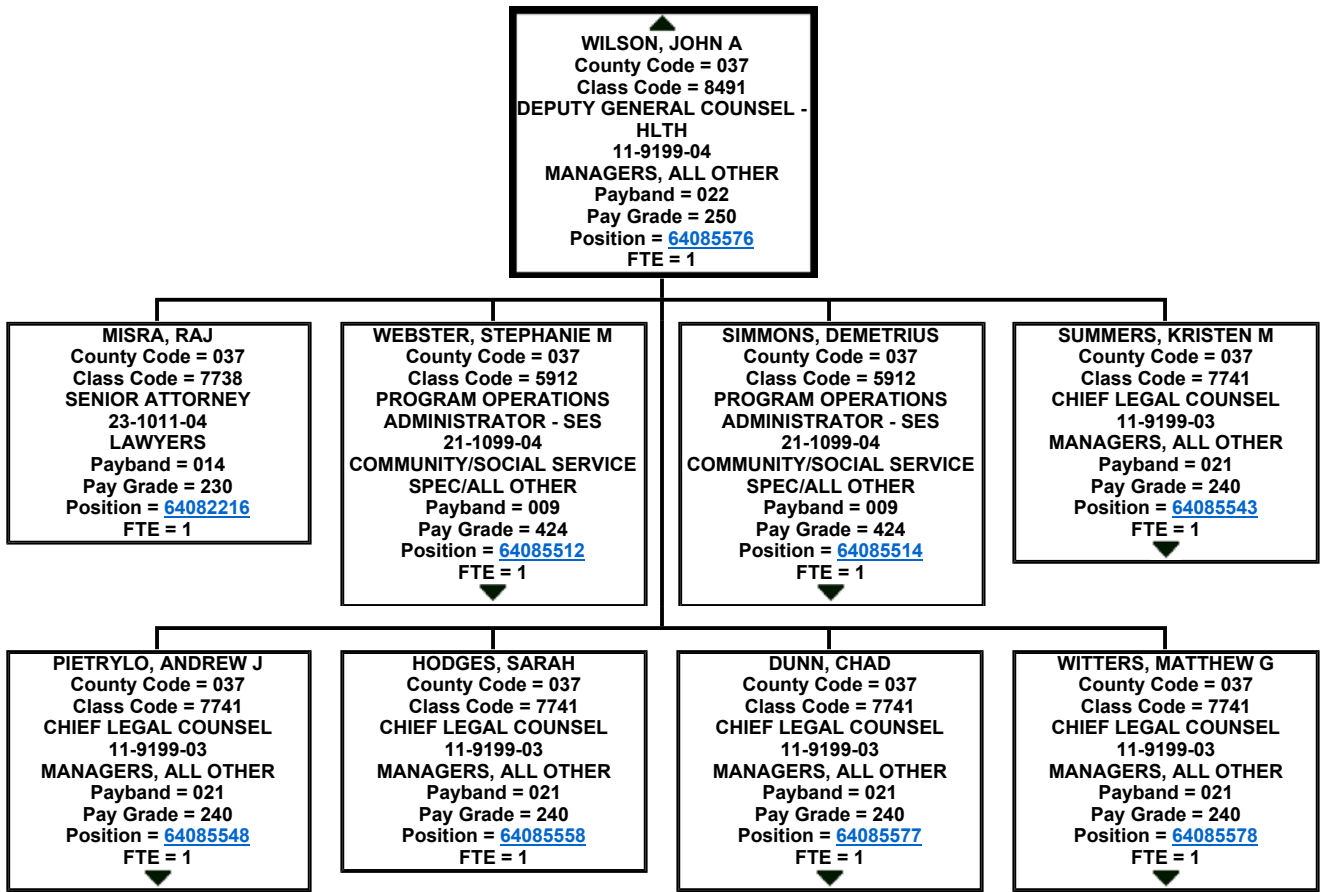


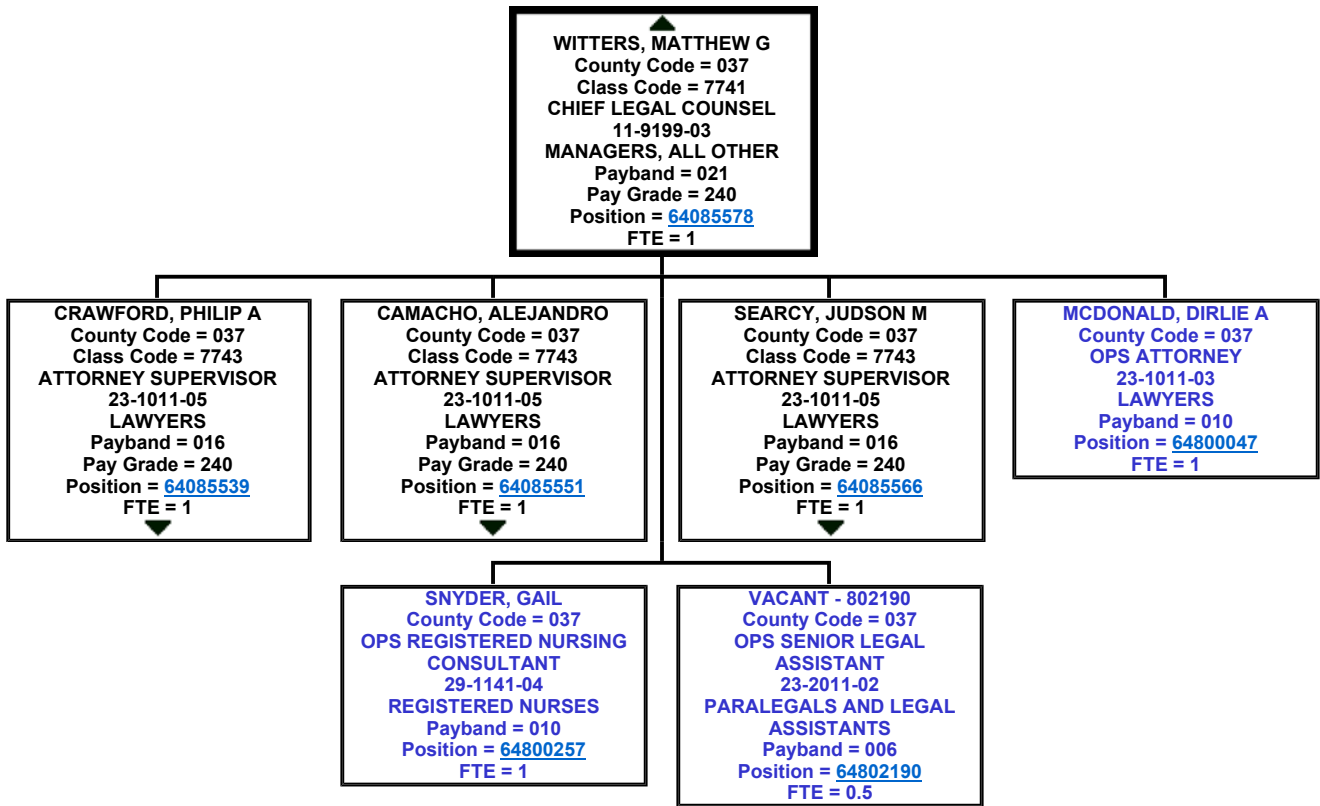


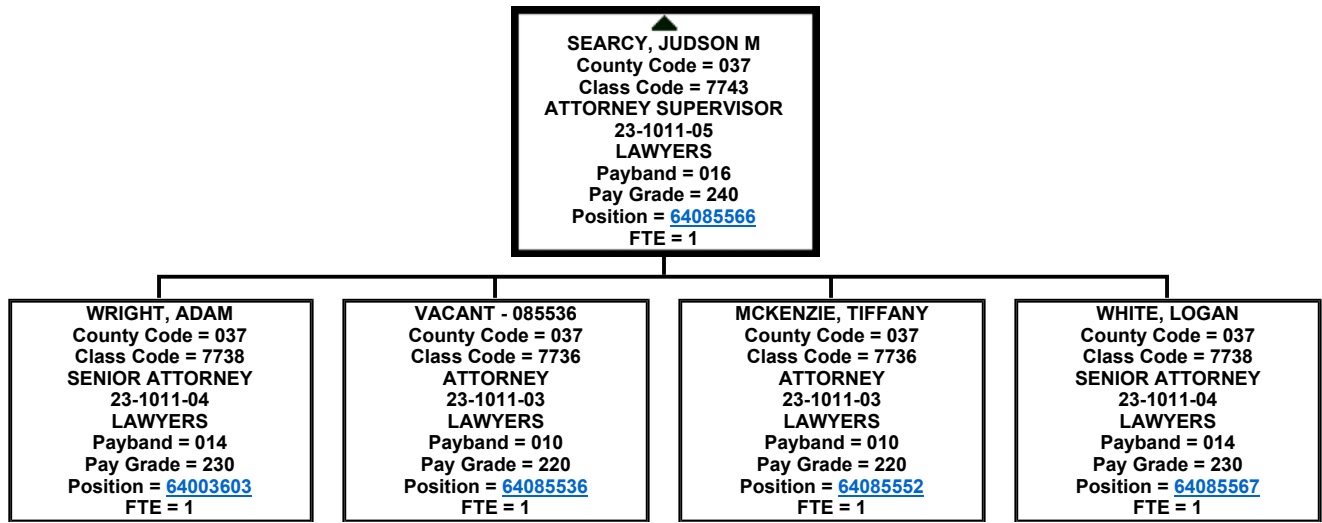
VACANT - 801811
County Code = 037
OPS GOVERNMENT ANALYST II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = 64801811
FTE = 1

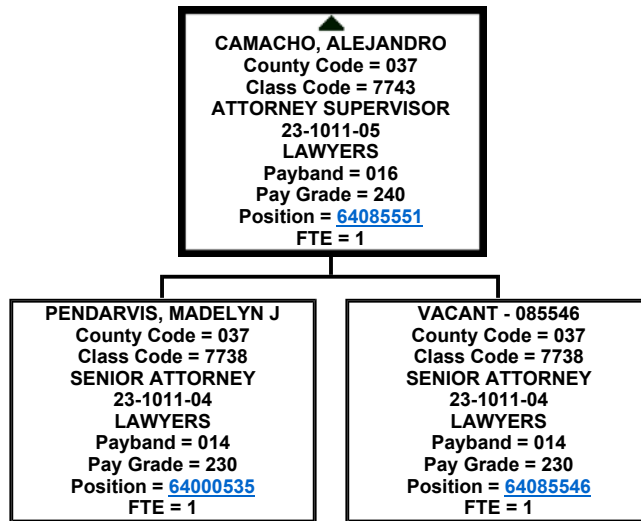


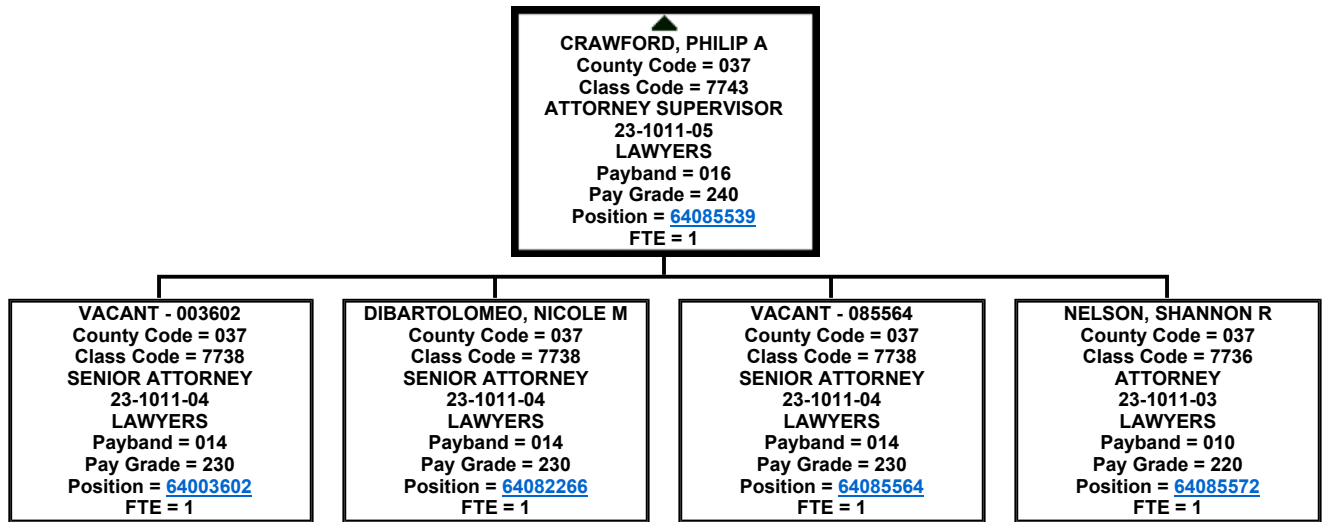


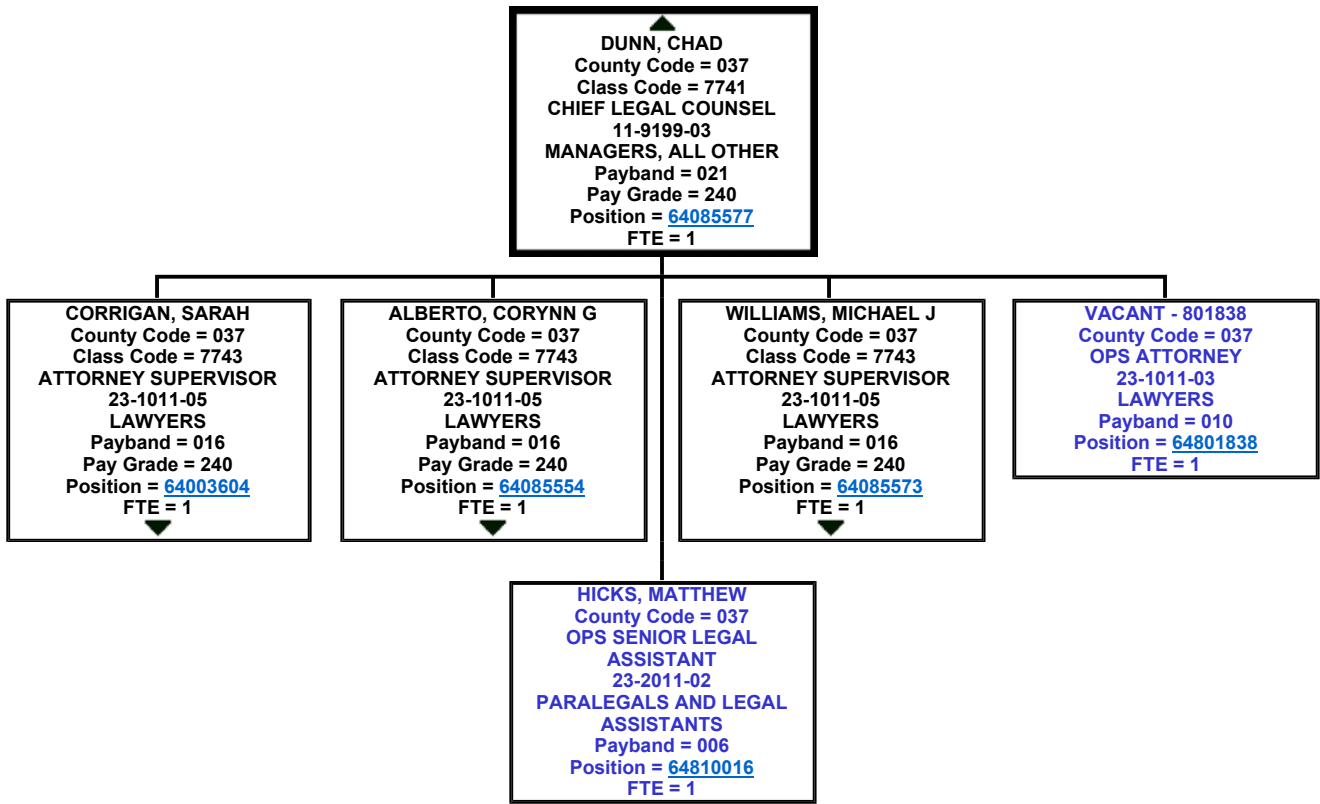


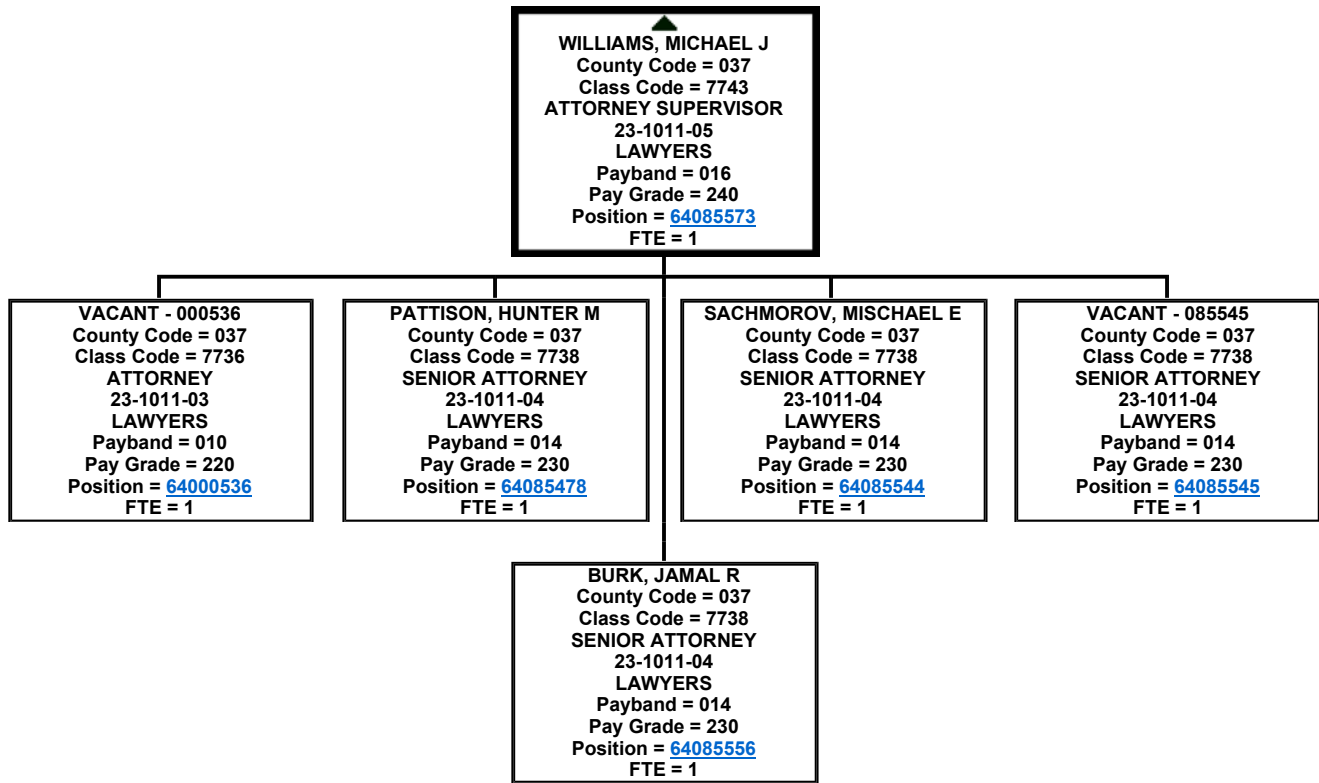


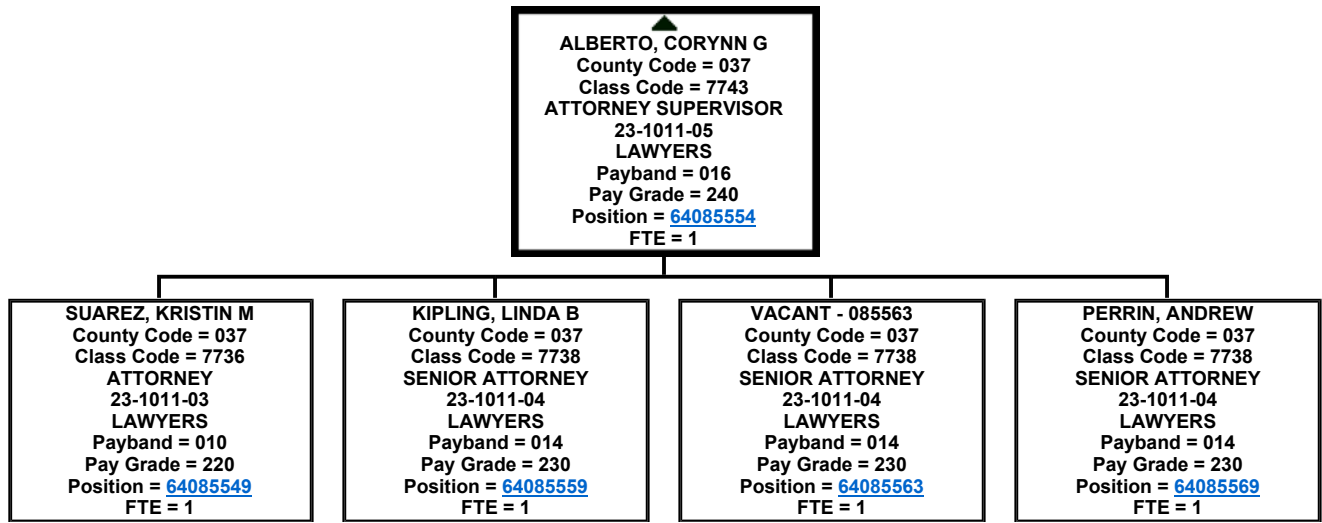












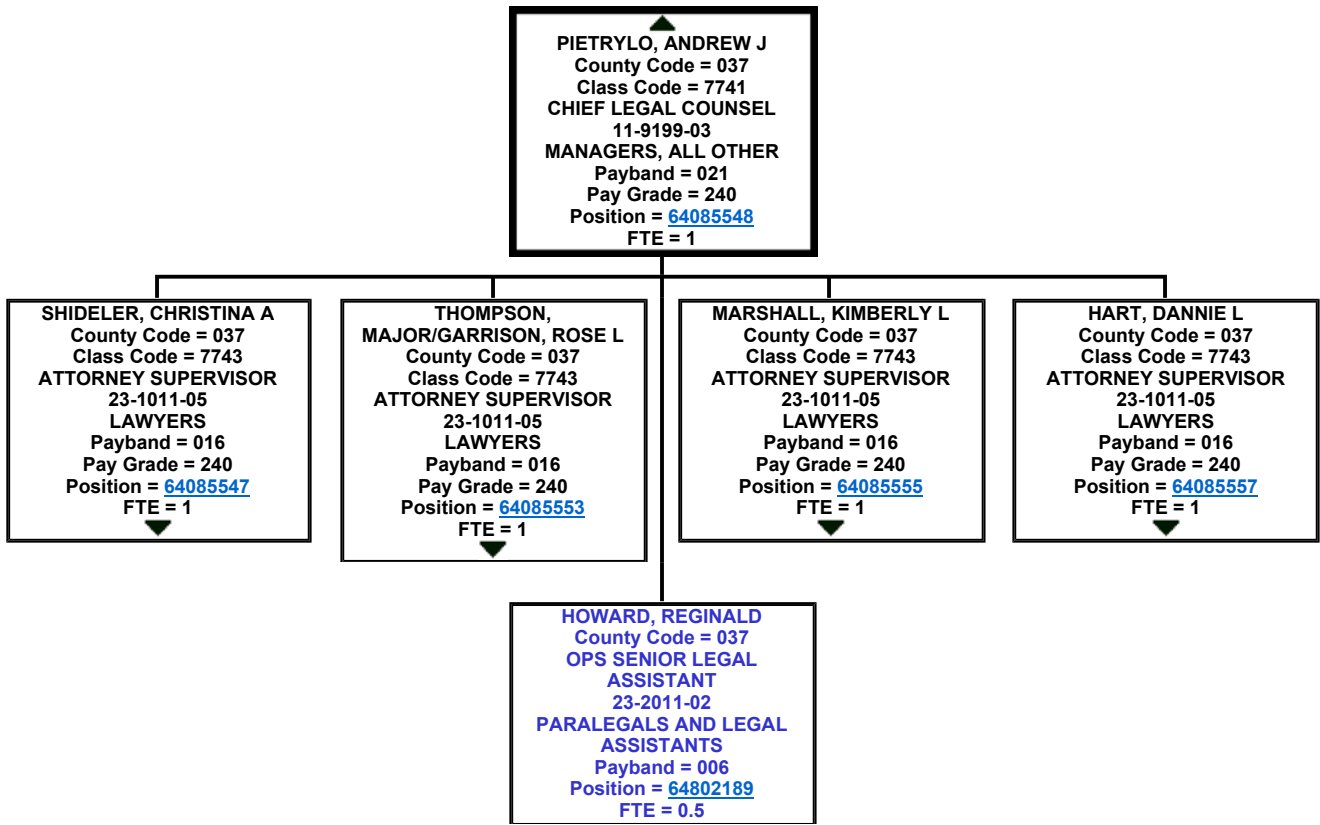
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County Code = 037
Class Code = 7743
ATTORNEY SUPERVISOR
23-1011-05
LAWYERS
Payband = 016
Pay Grade = 240
Position = [64003604](#)
FTE = 1

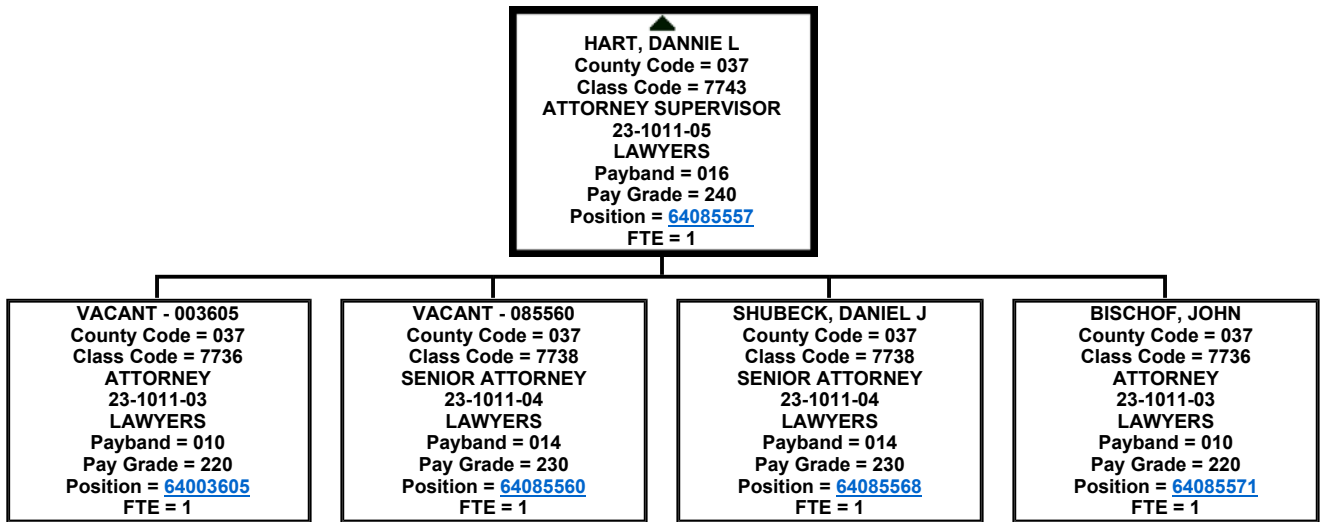
NASH-EARLY, CYNTHIA E
County Code = 037
Class Code = 7738
SENIOR ATTORNEY
23-1011-04
LAWYERS
Payband = 014
Pay Grade = 230
Position = [64003617](#)
FTE = 1

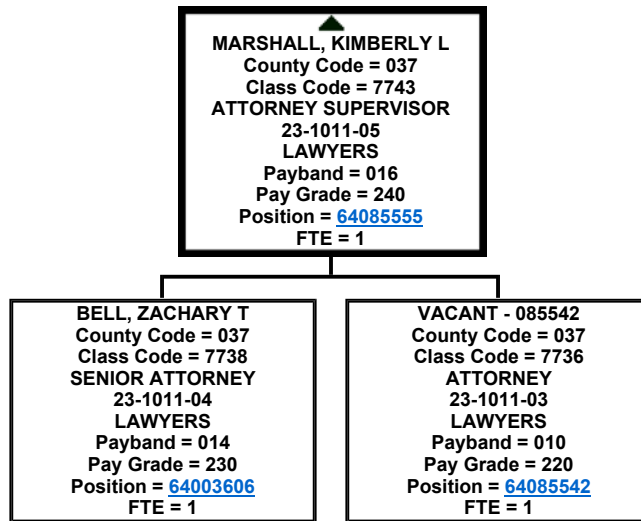
VACANT - 085540
County Code = 037
Class Code = 7738
SENIOR ATTORNEY
23-1011-04
LAWYERS
Payband = 014
Pay Grade = 230
Position = [64085540](#)
FTE = 1

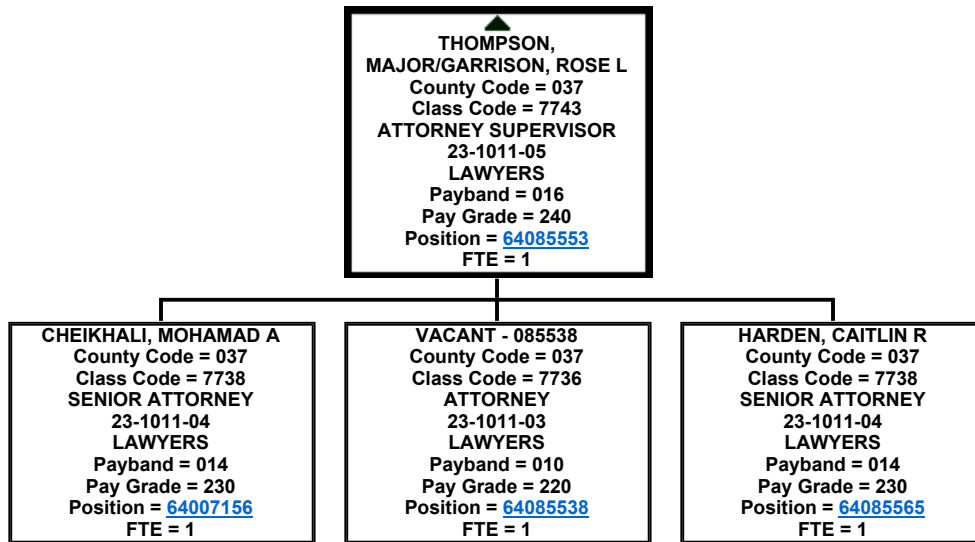
RENAUD, JULISA
County Code = 037
Class Code = 7738
SENIOR ATTORNEY
23-1011-04
LAWYERS
Payband = 014
Pay Grade = 230
Position = [64085550](#)
FTE = 1

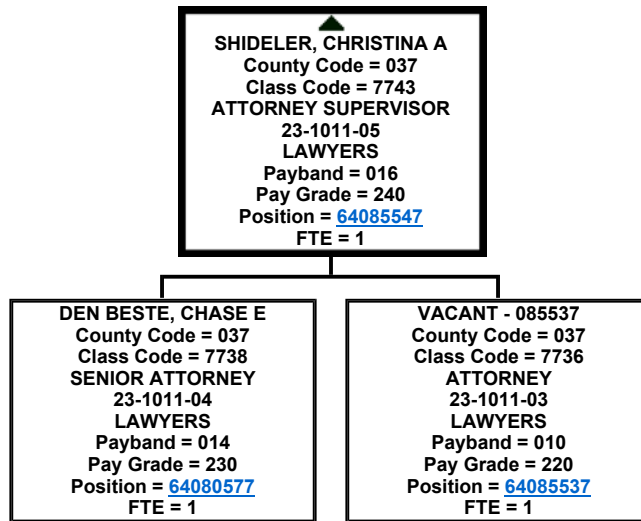
VACANT - 085561
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Class Code = 7736
ATTORNEY
23-1011-03
LAWYERS
Payband = 010
Pay Grade = 220
Position = [64085561](#)
FTE = 1

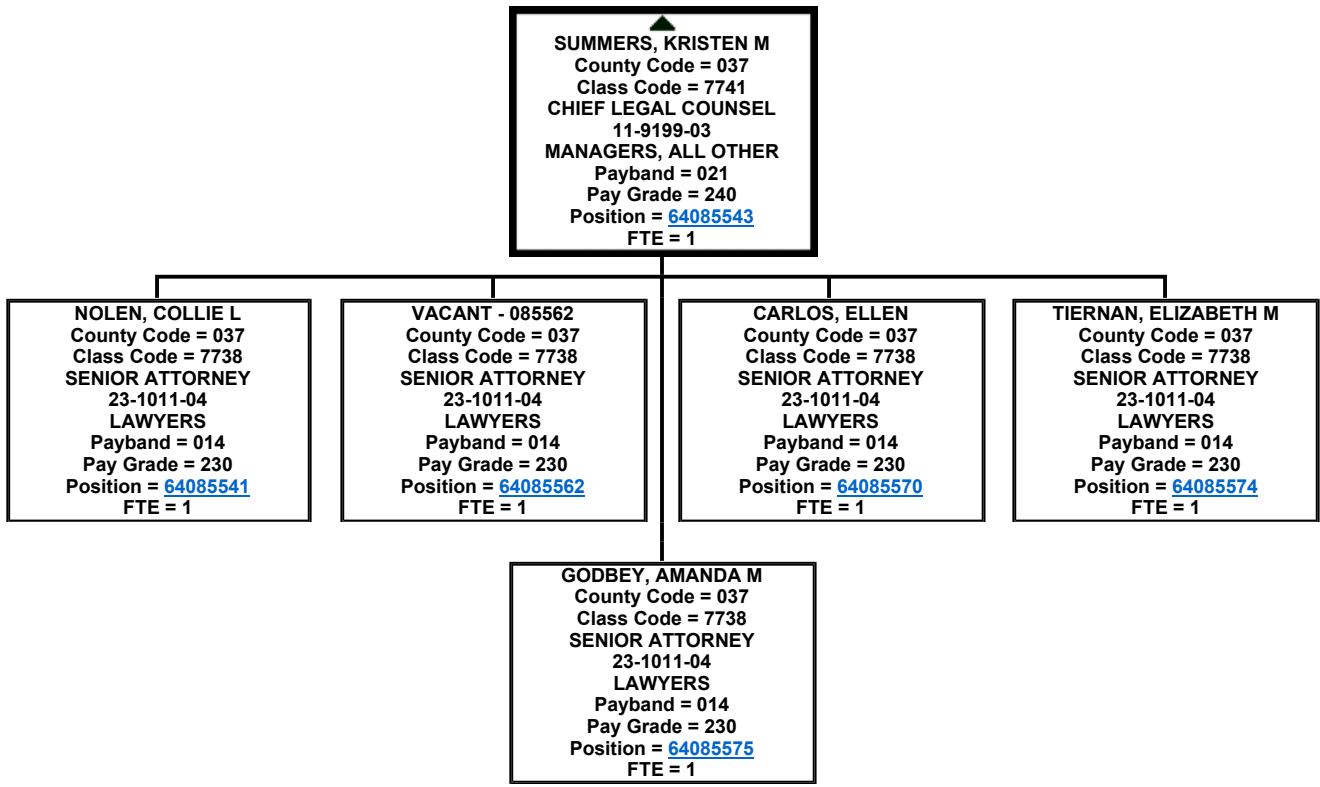


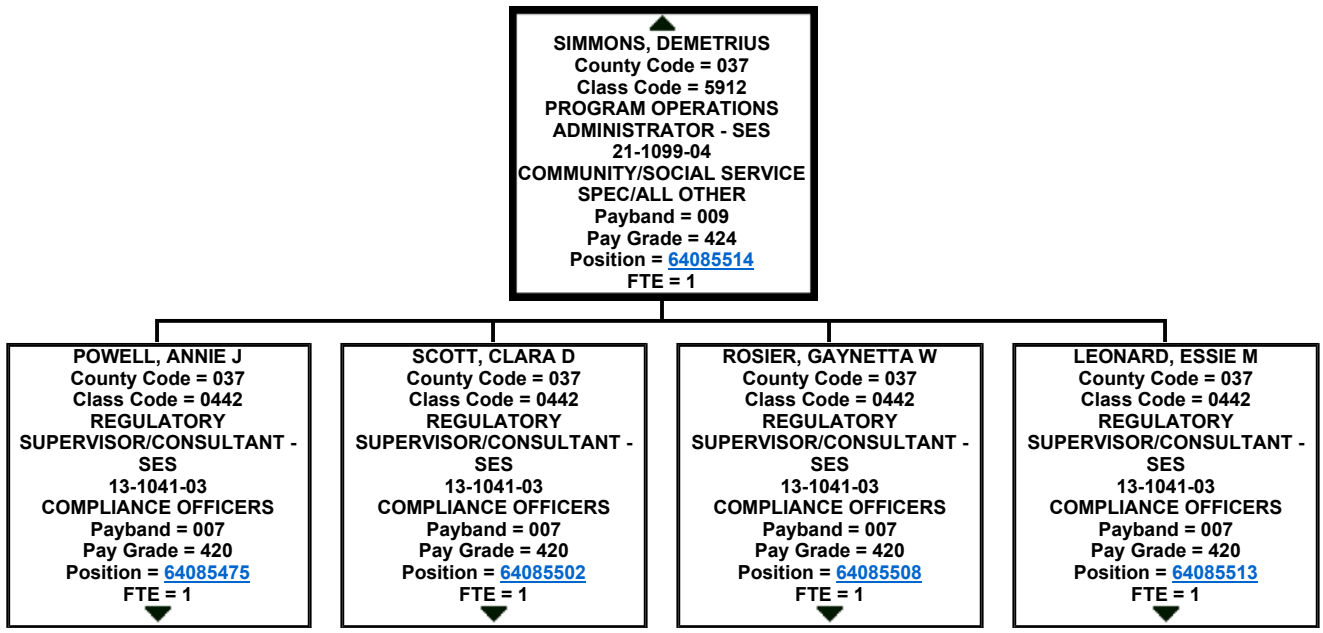




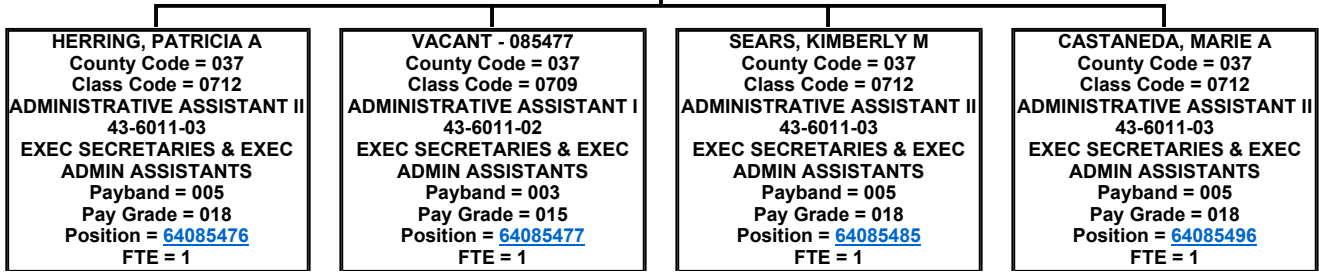


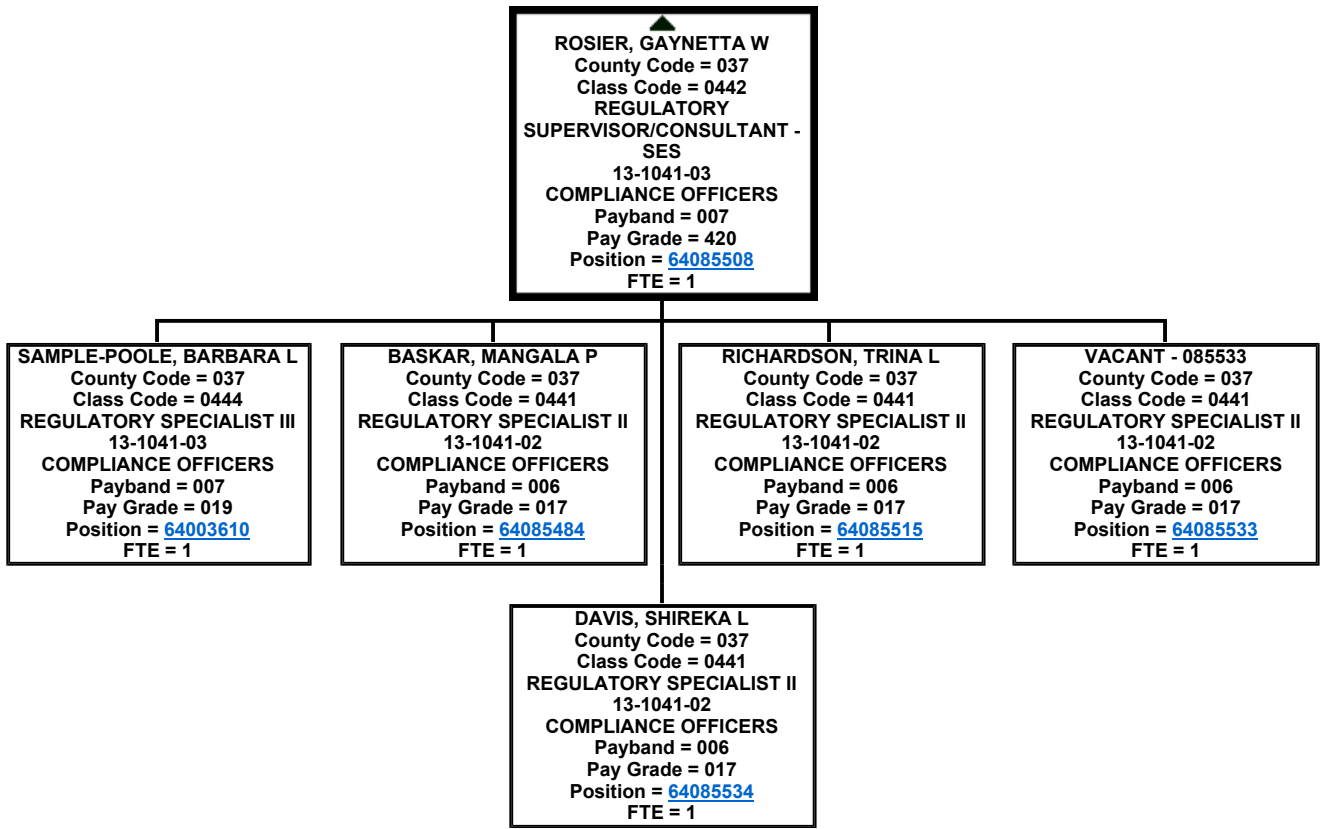


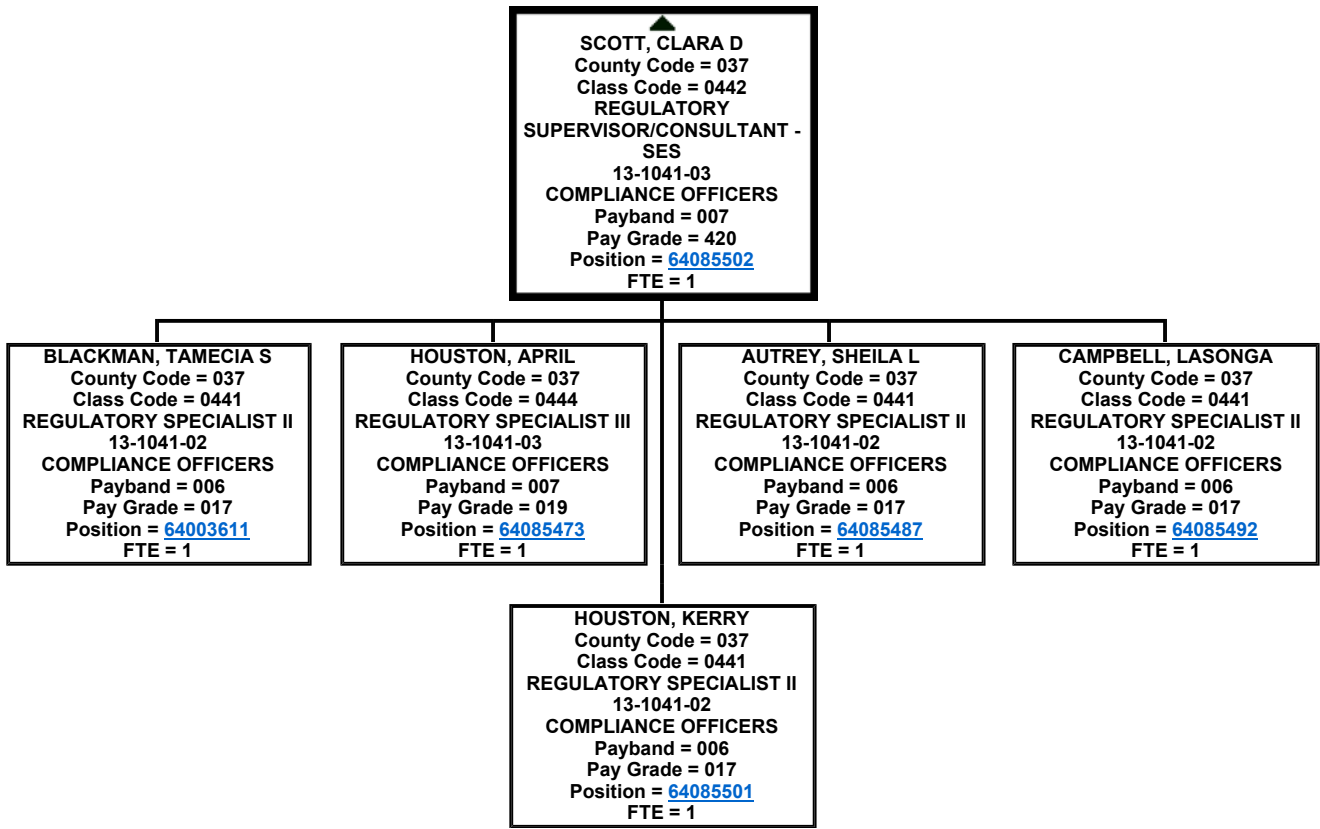


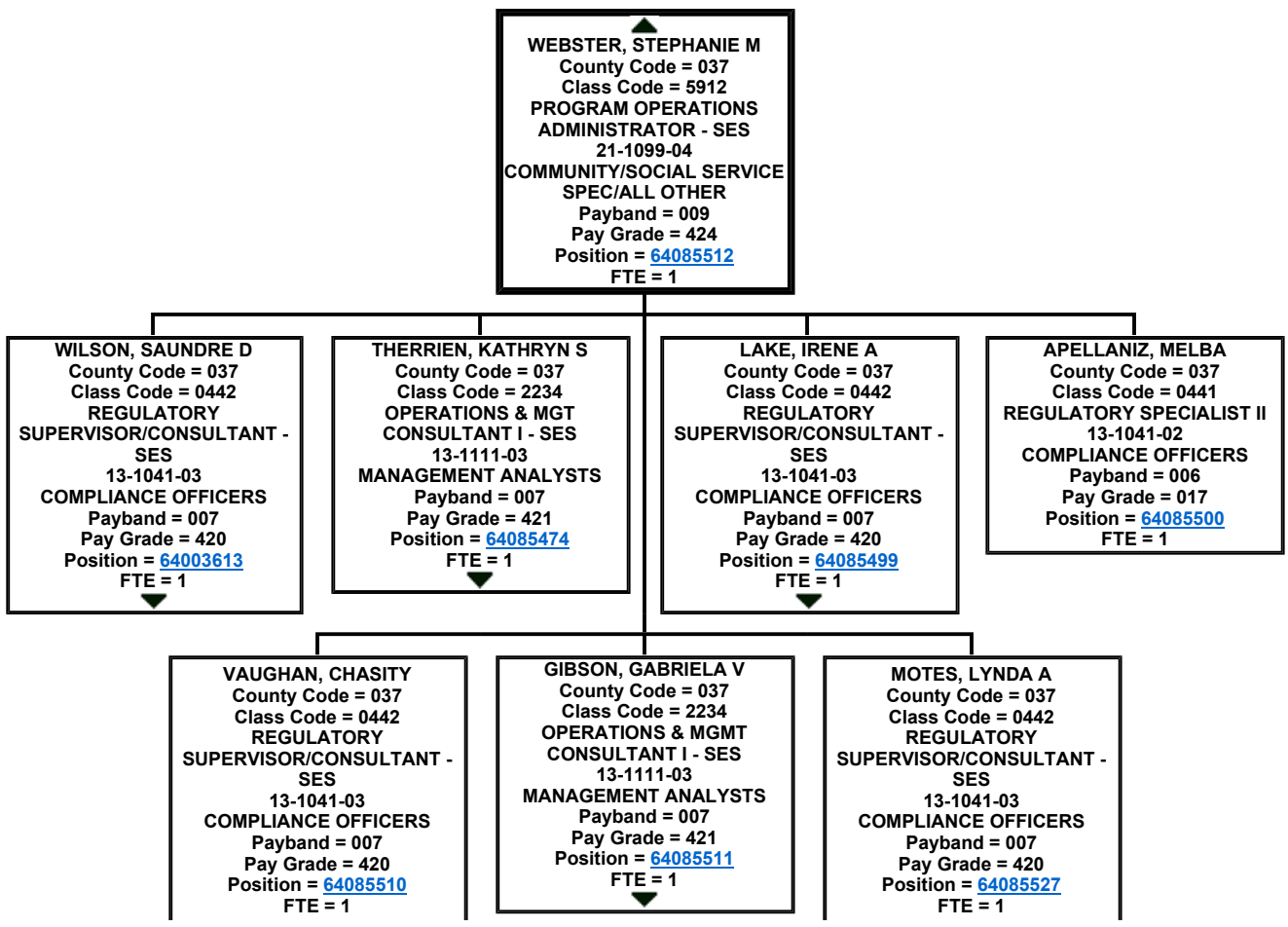
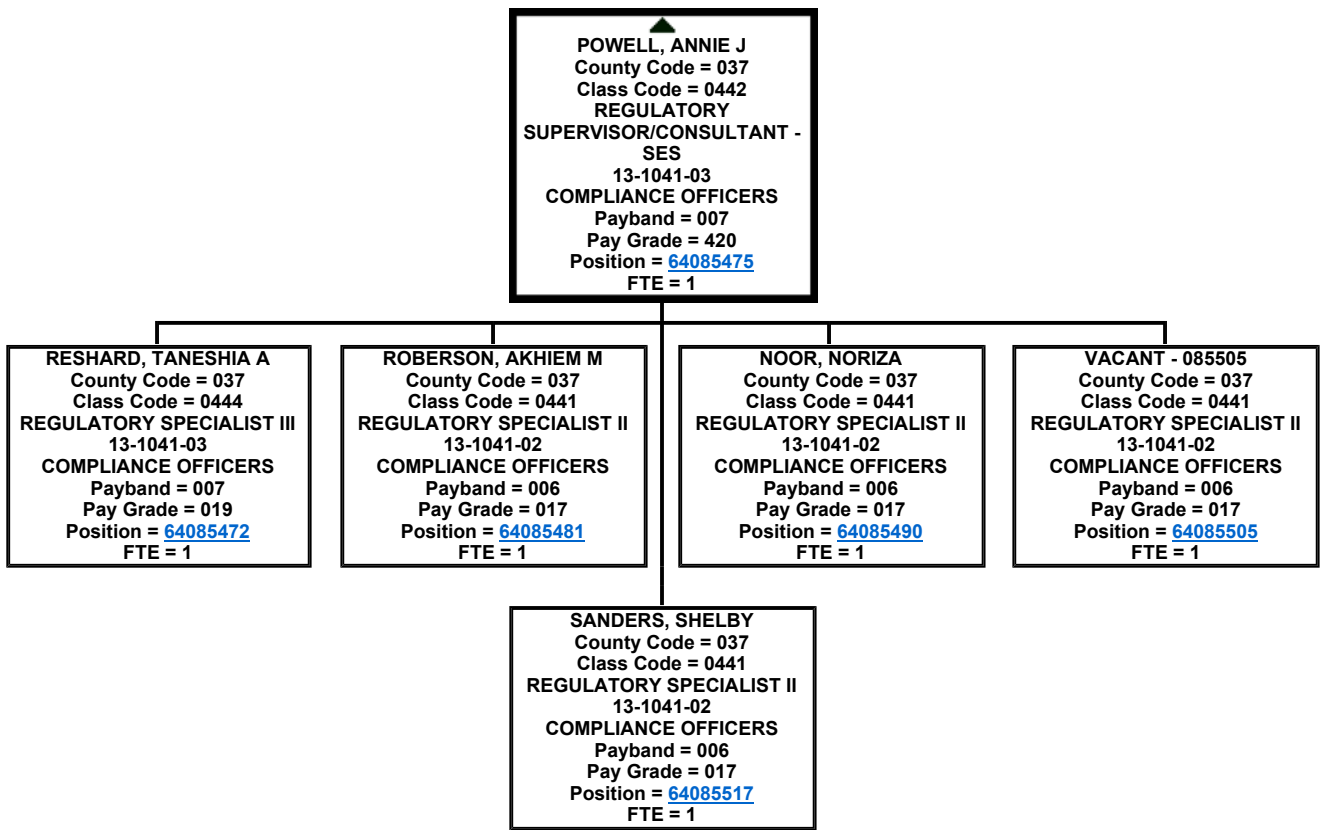


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LEONARD, ESSIE M
 County Code = 037
 Class Code = 0442
REGULATORY
SUPERVISOR/CONSULTANT -
SES
 13-1041-03
COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 420
 Position = [64085513](#)
 FTE = 1

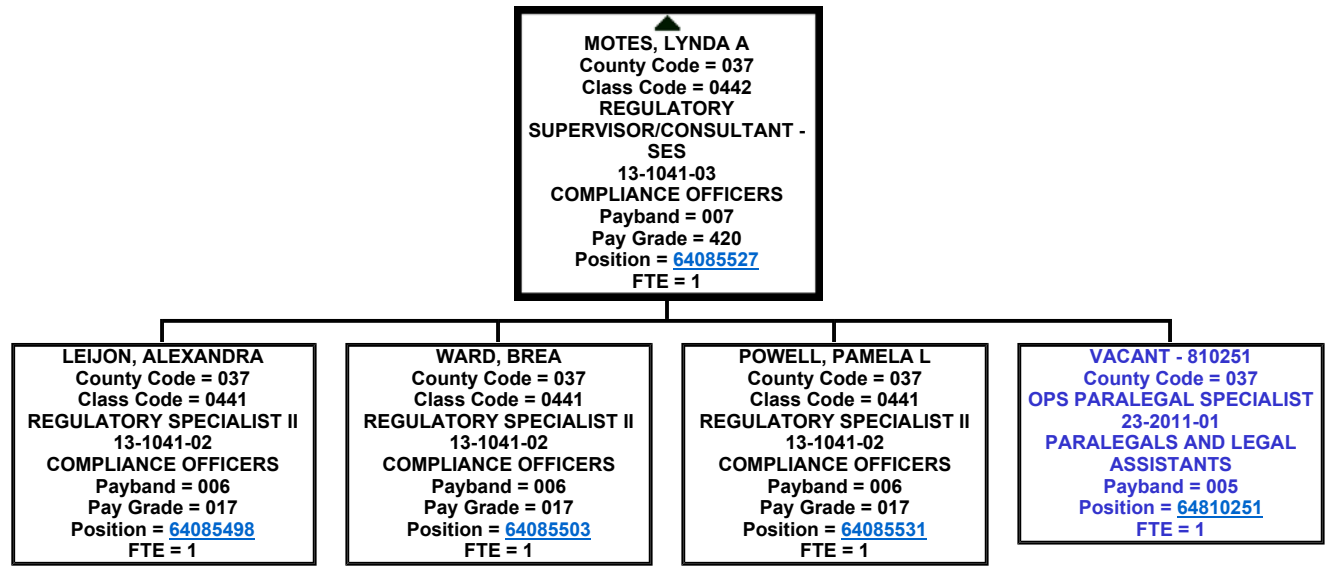


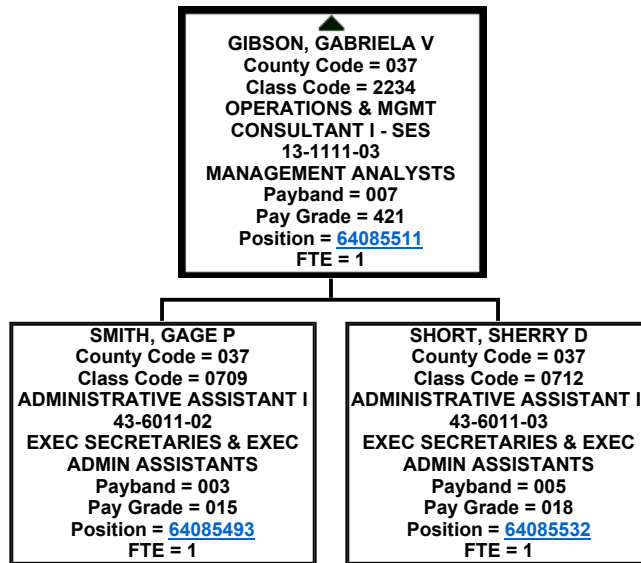


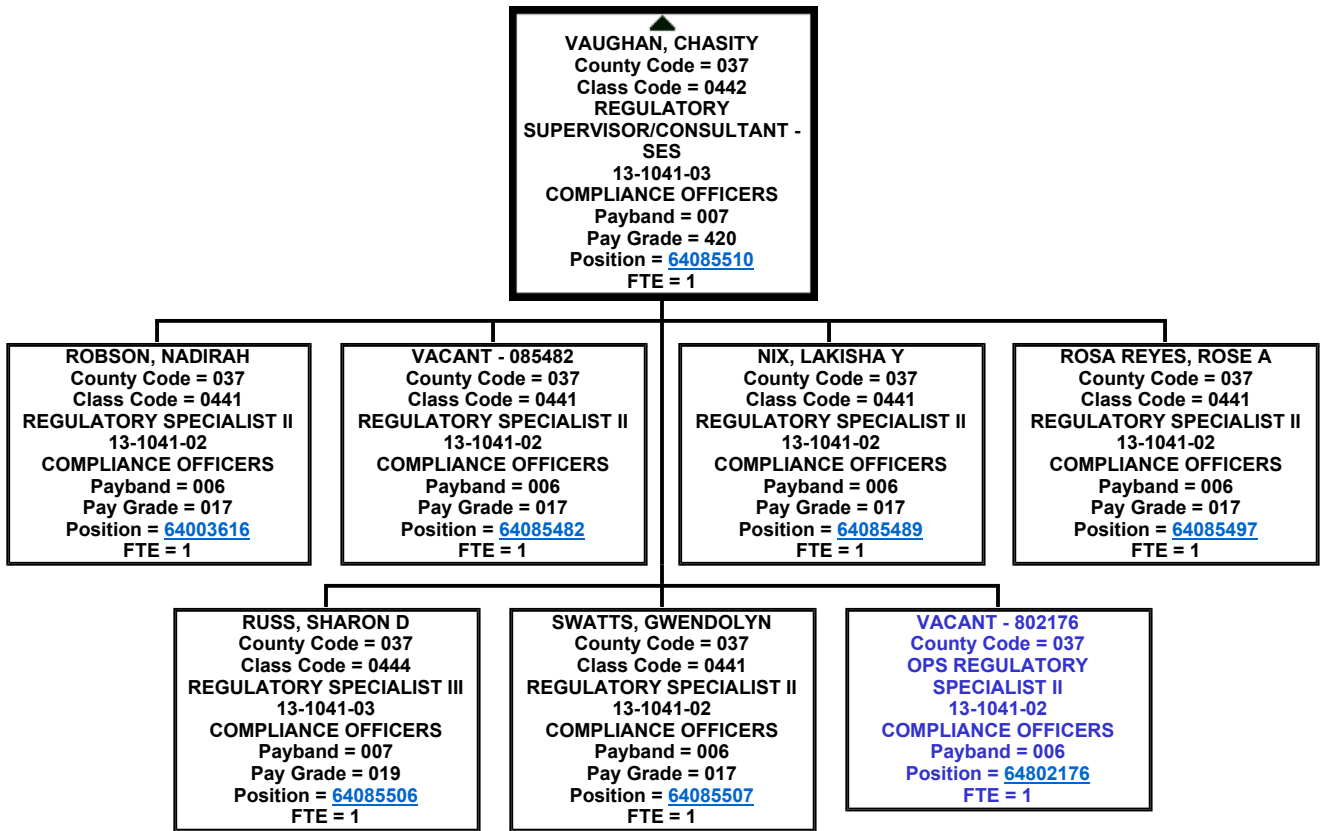


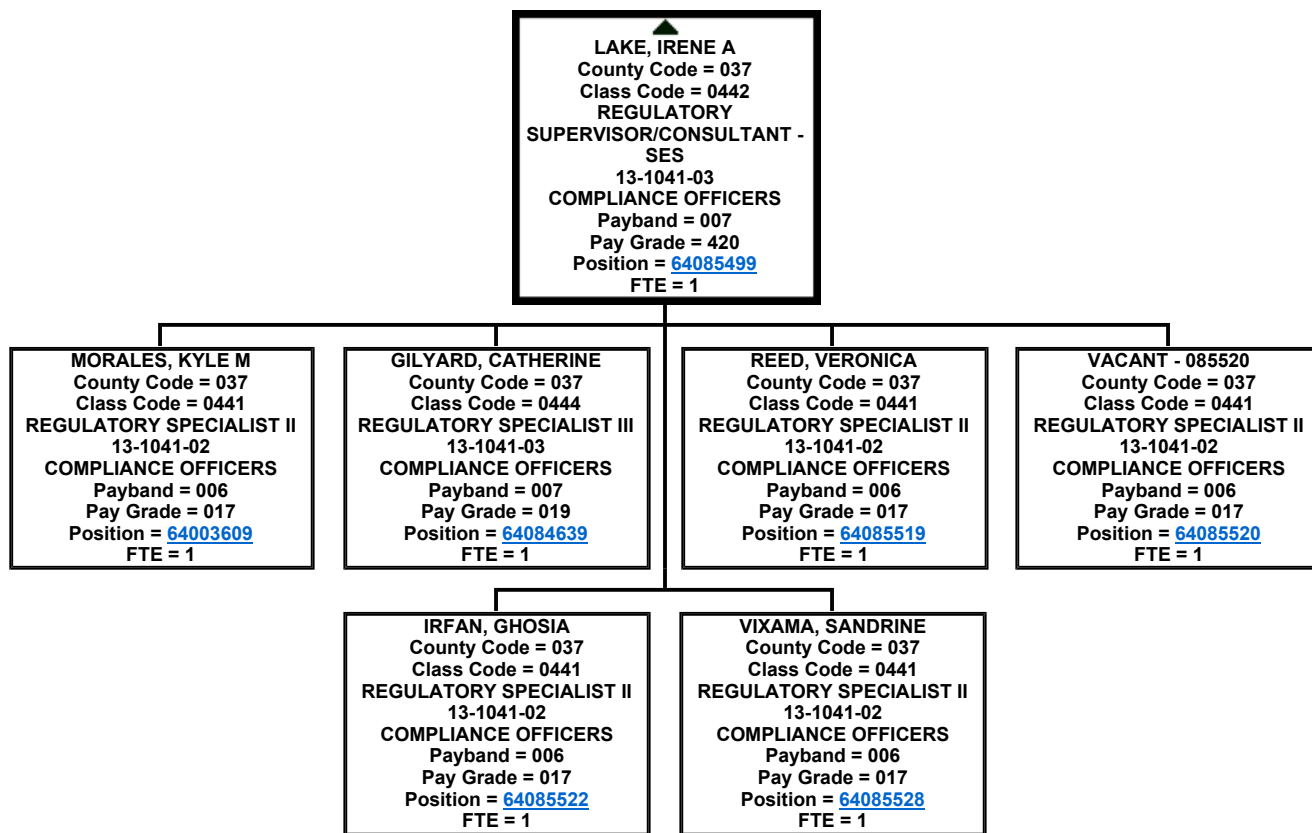


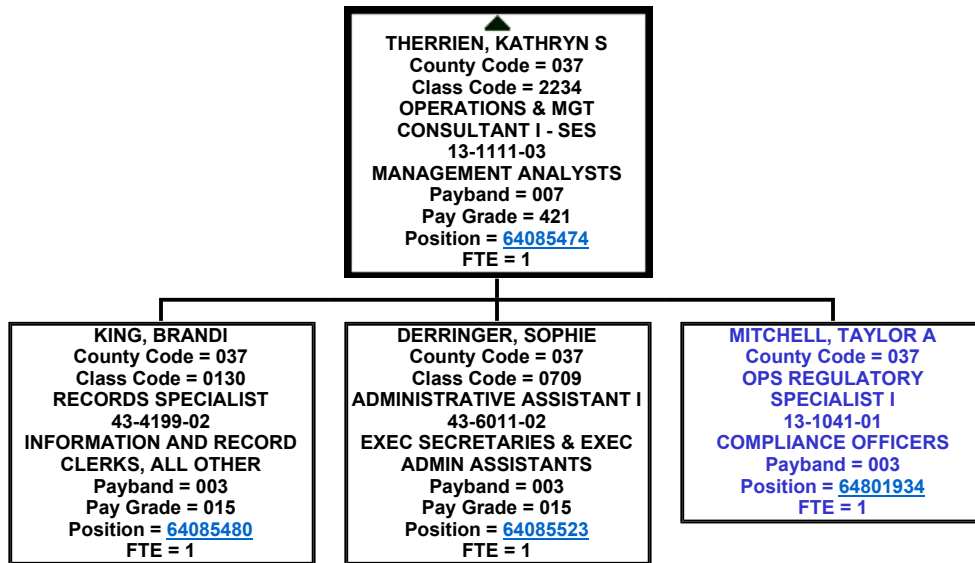


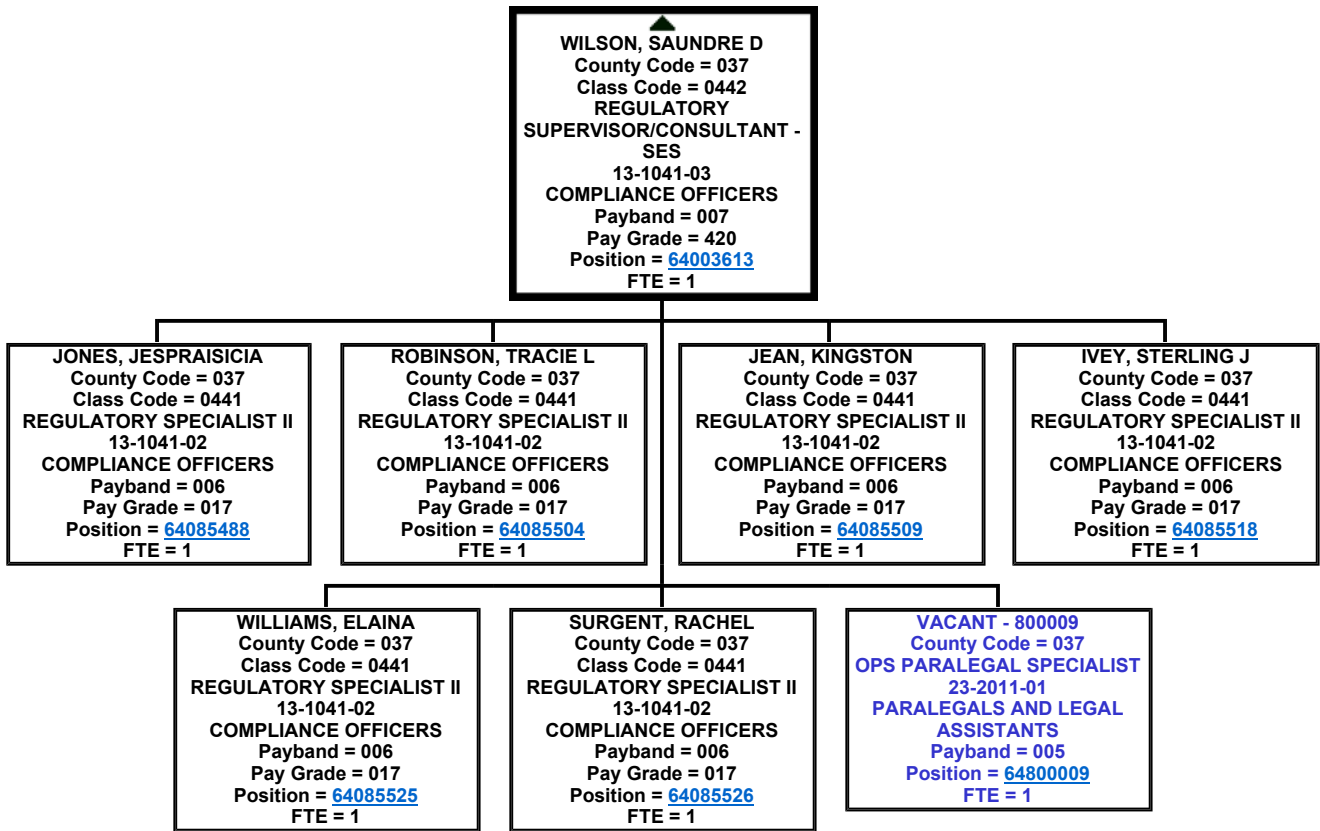


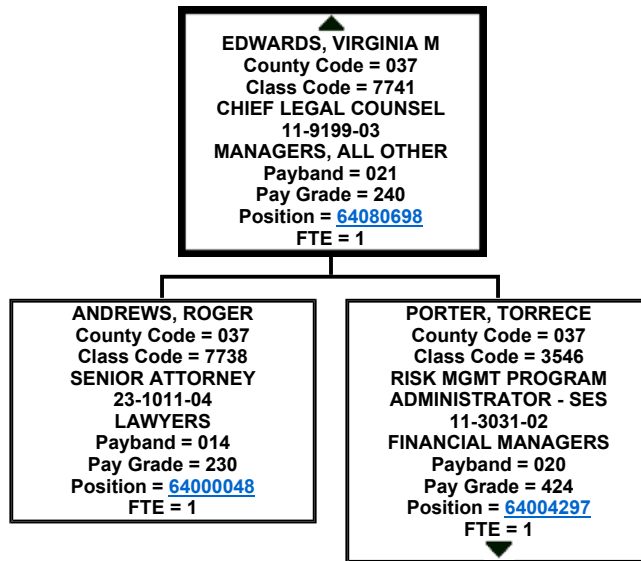


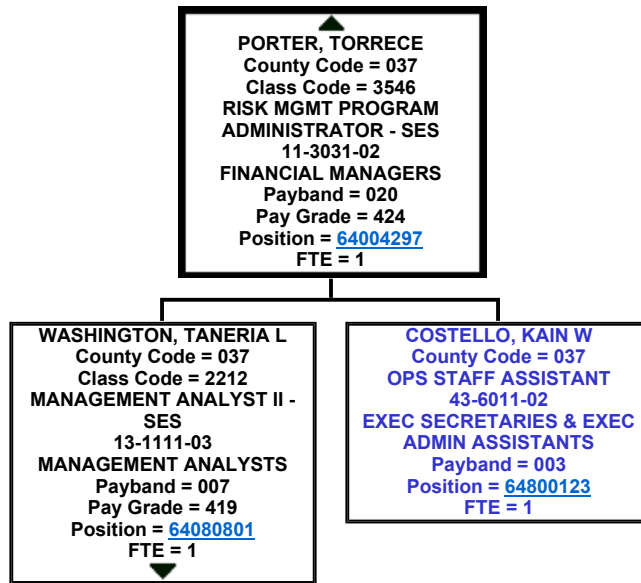


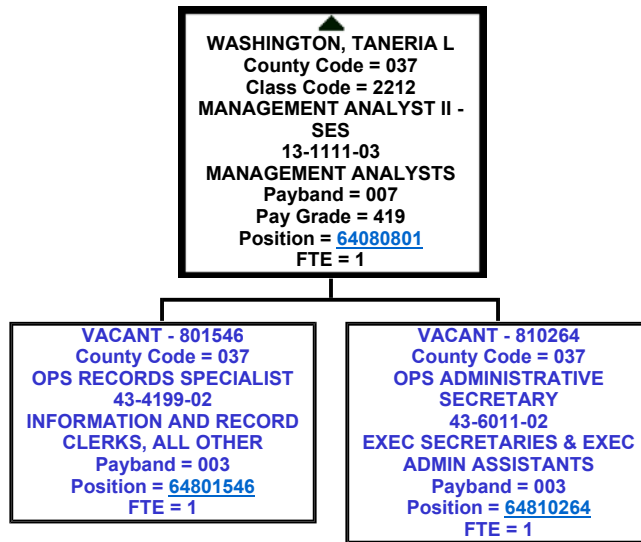


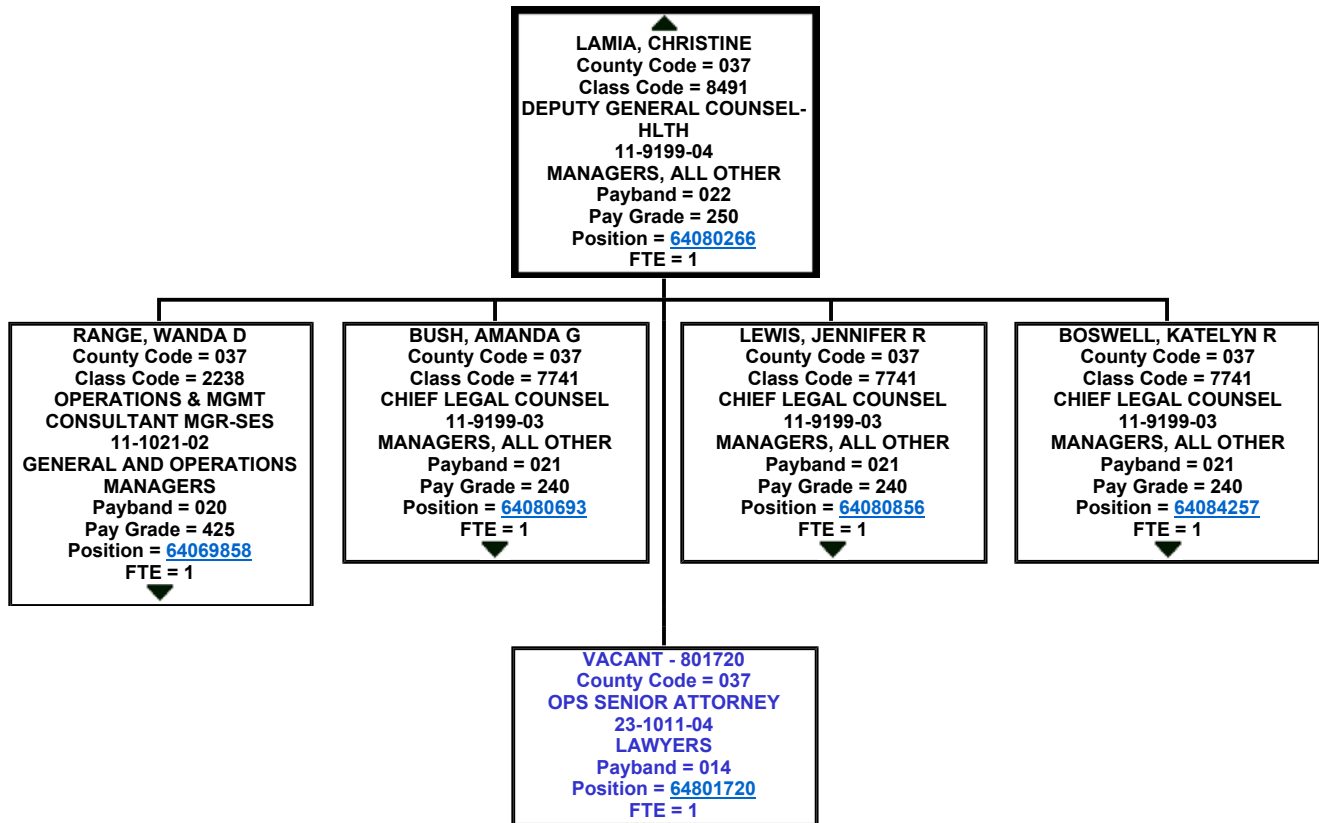


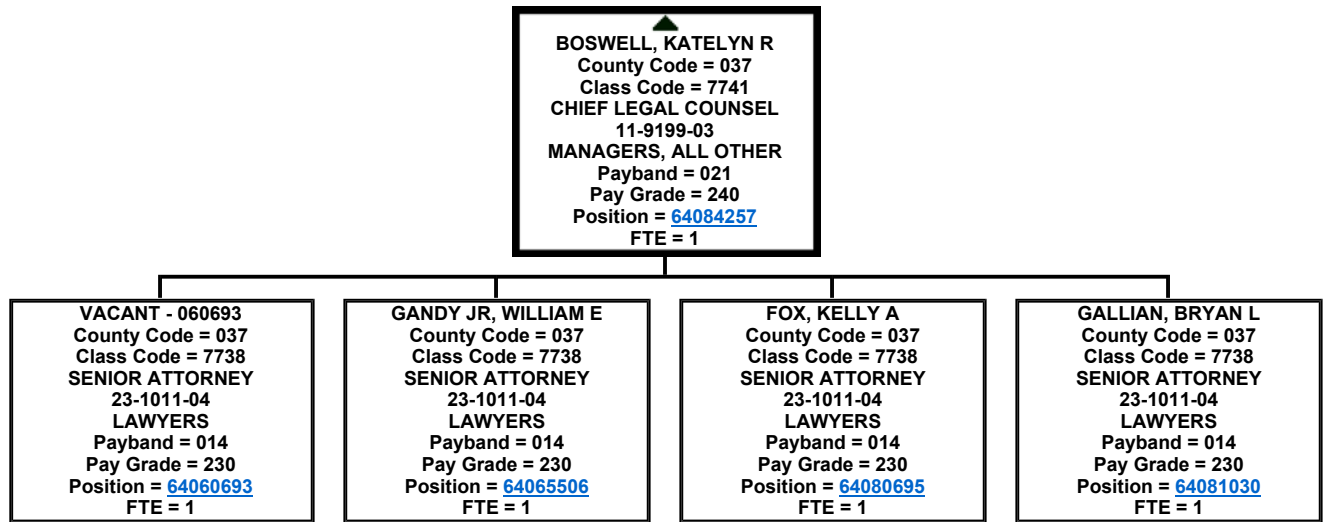


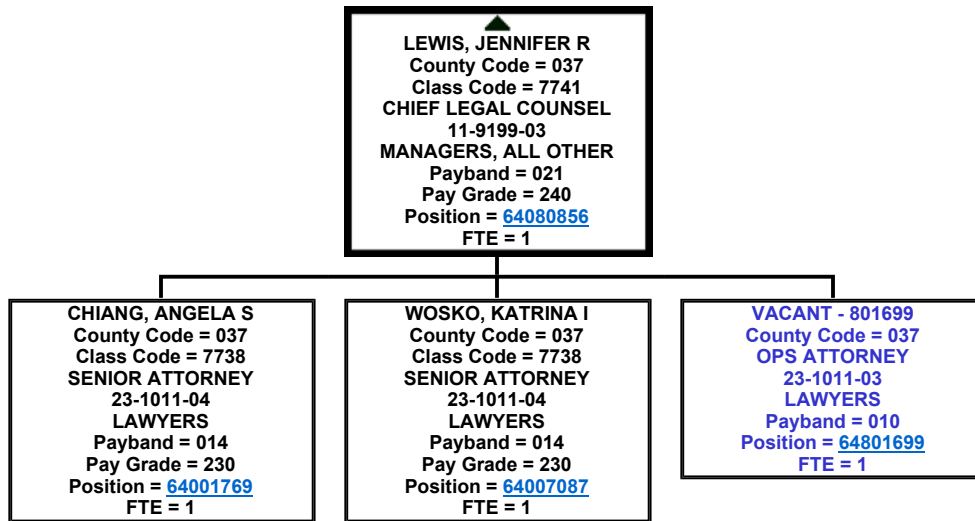


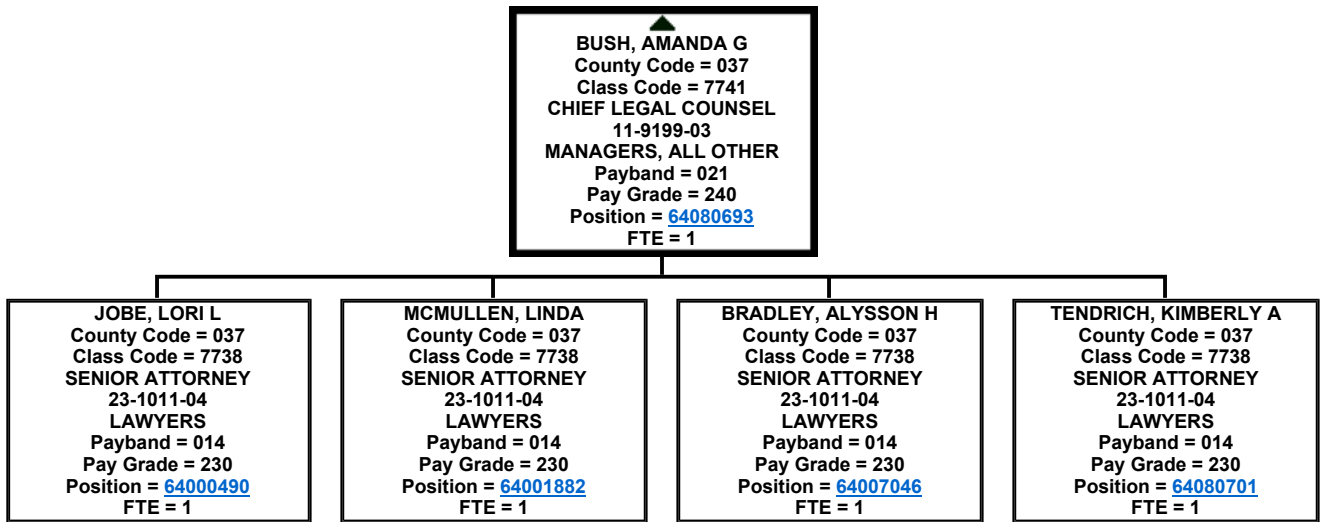


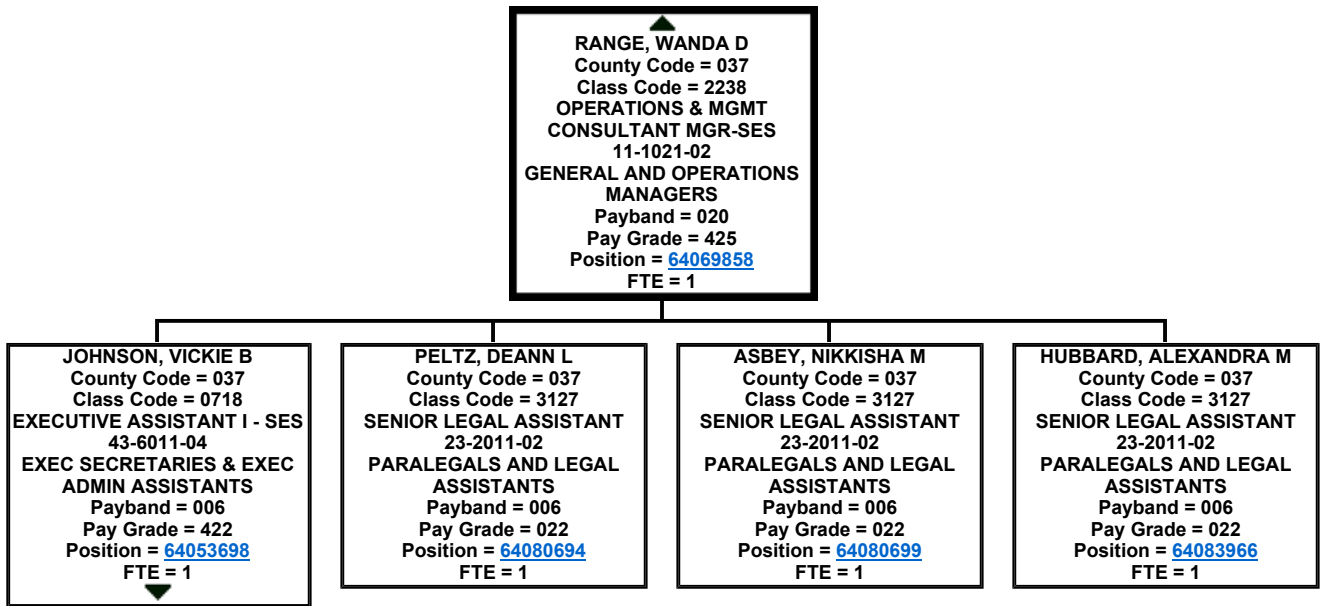


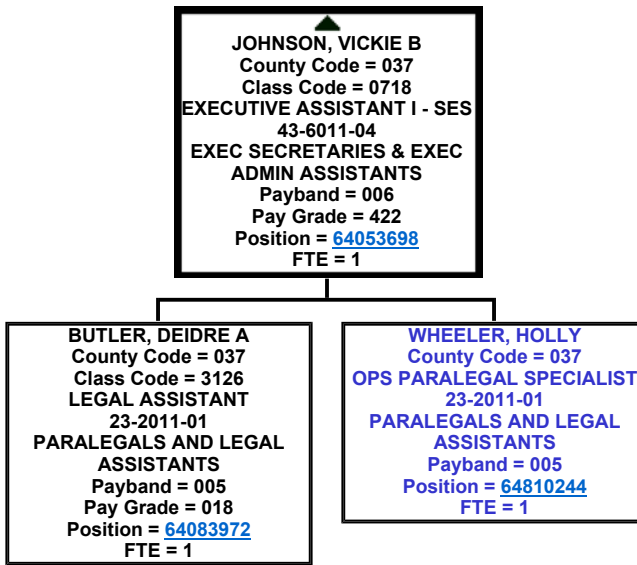


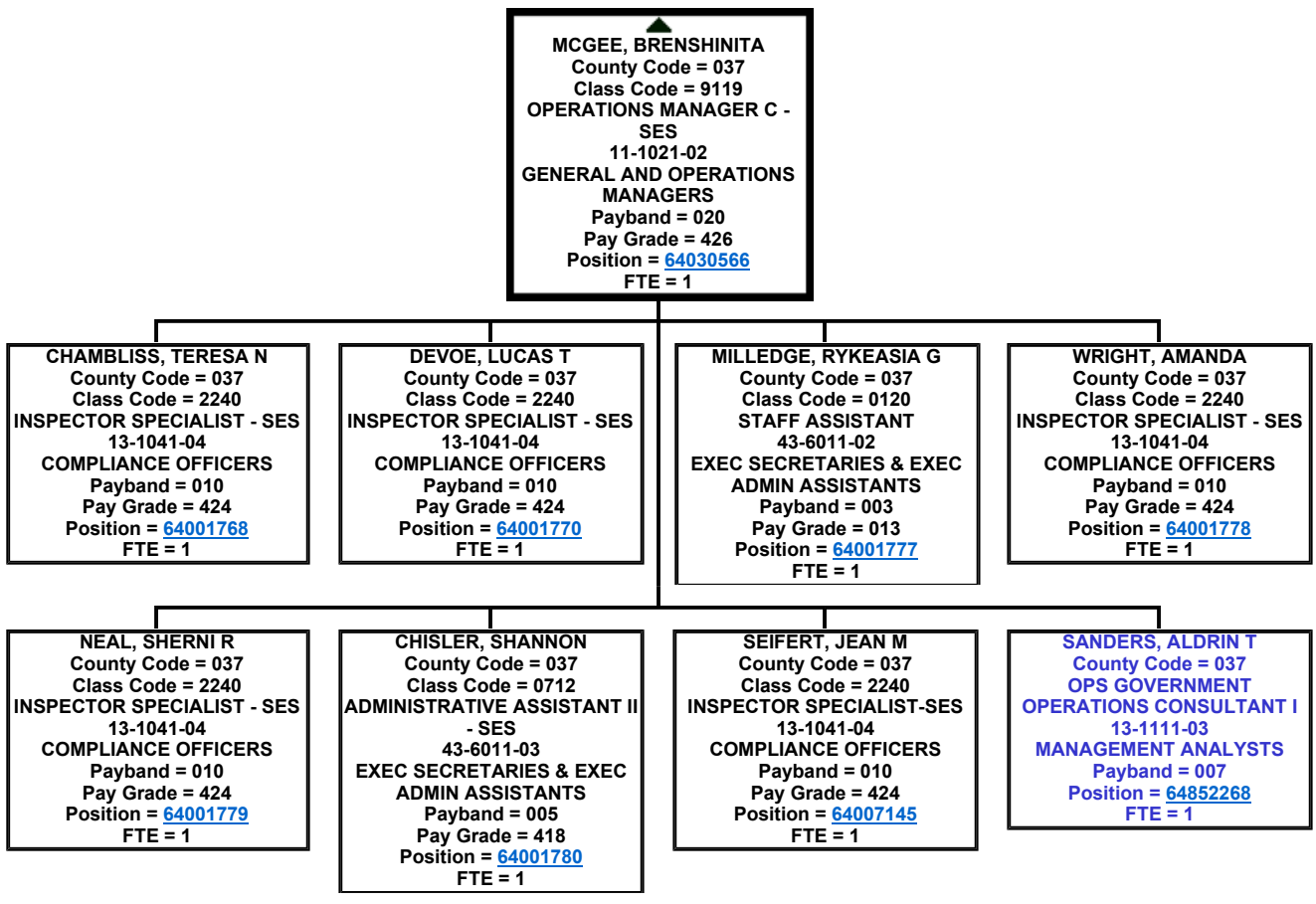


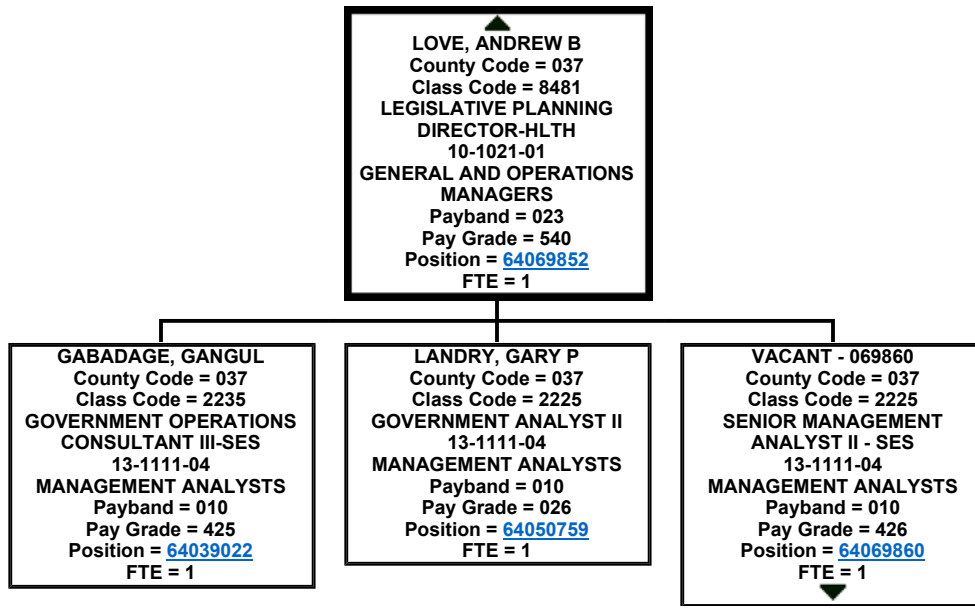


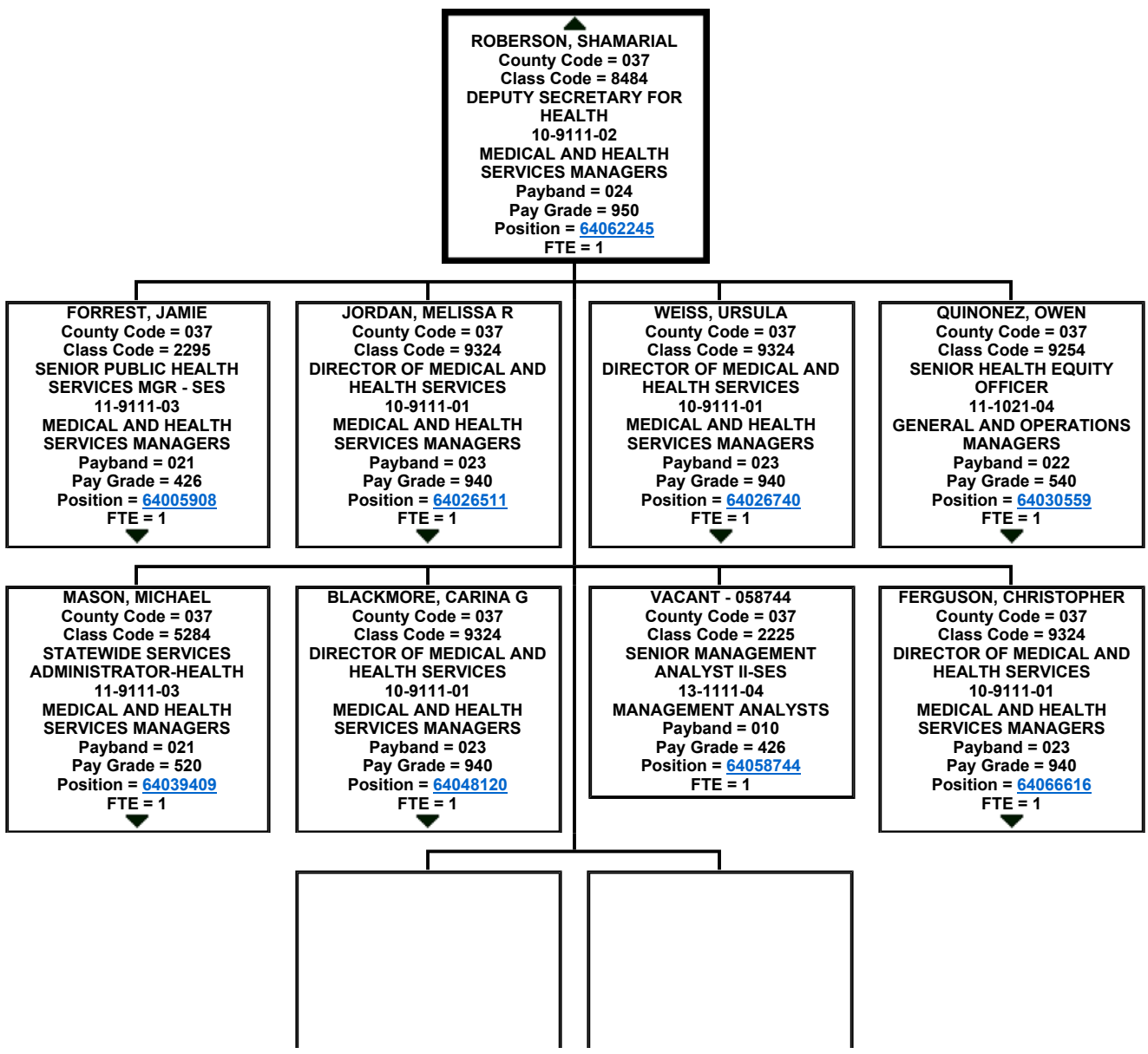
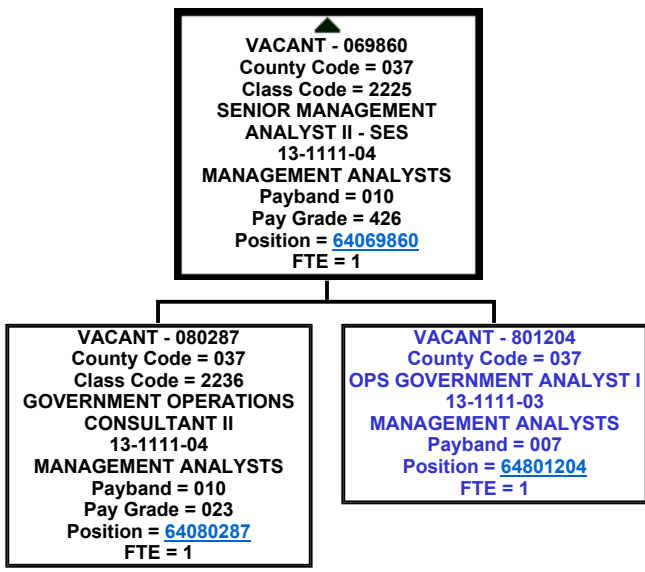









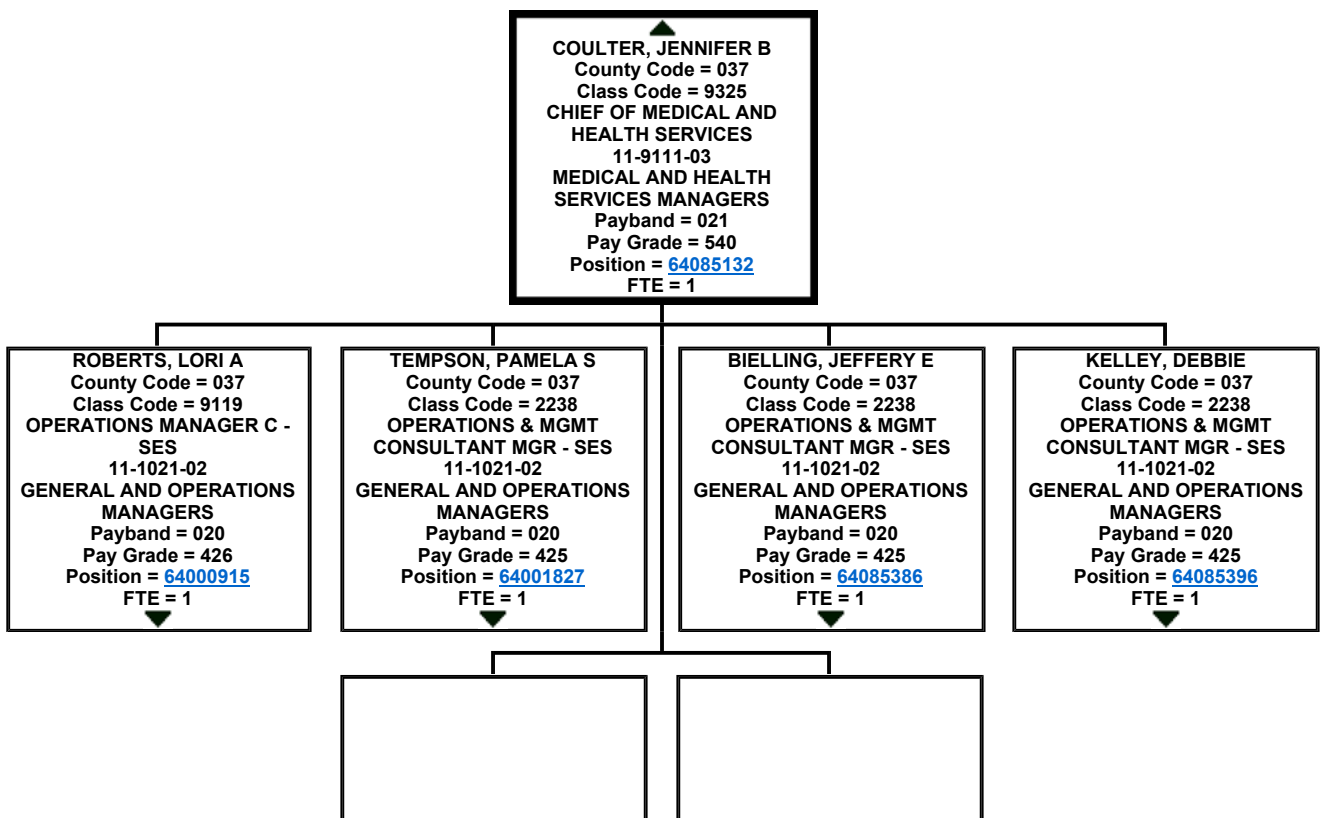
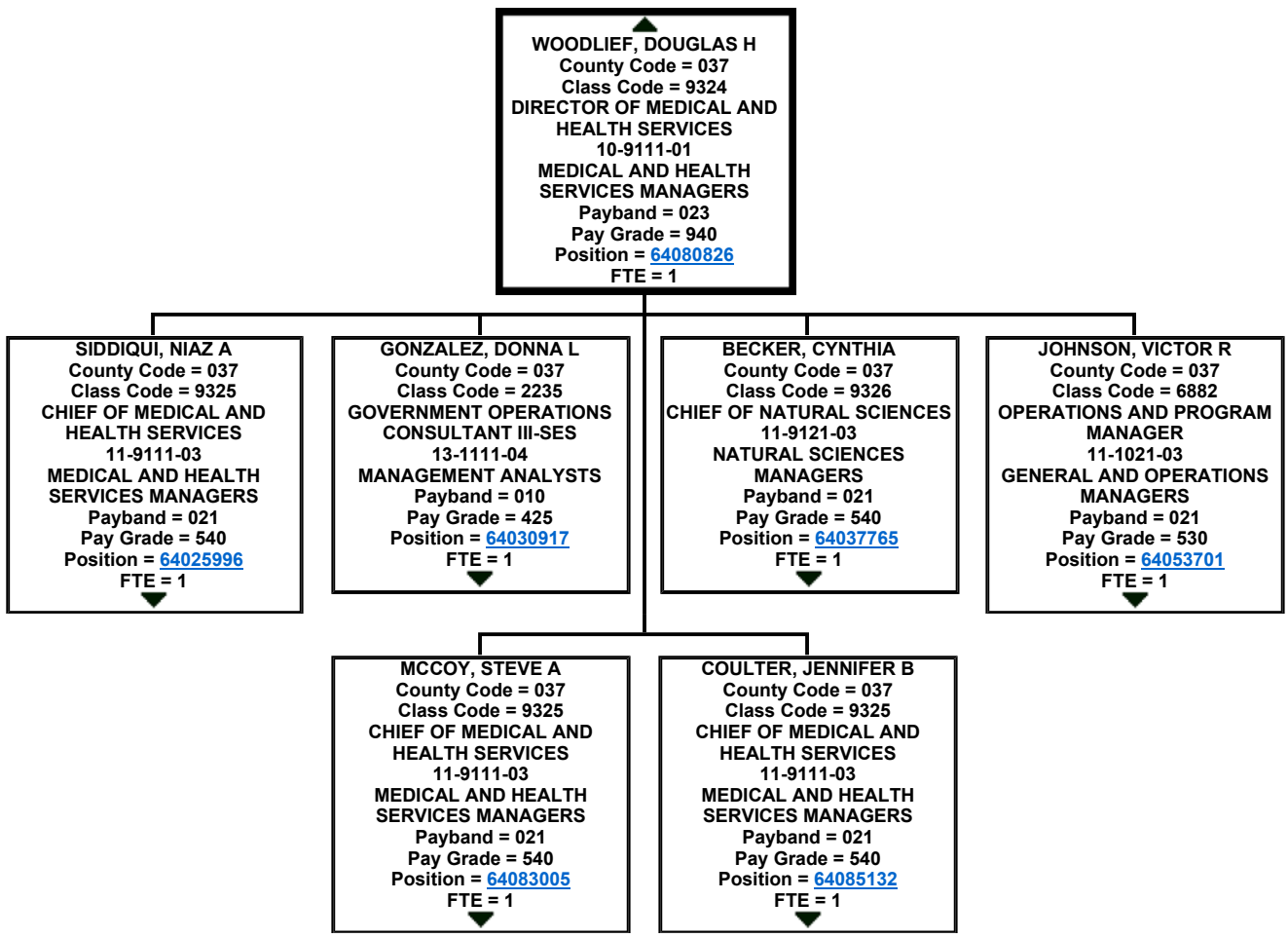




GRANT, COURTNI J
County Code = 037
Class Code = 0718
EXECUTIVE ASSISTANT I - SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 422
Position = [64080188](#)
FTE = 1

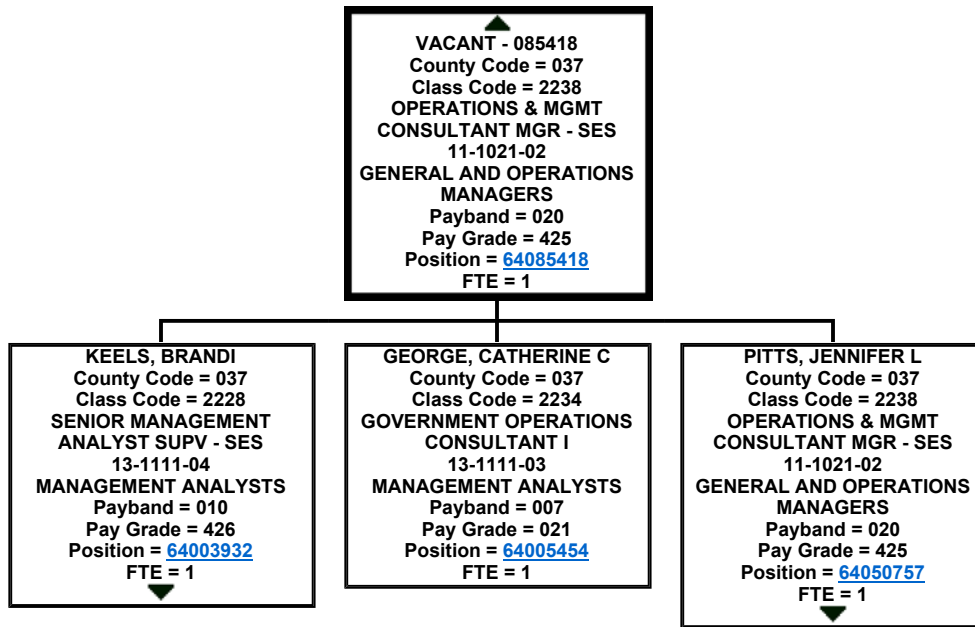
WOODLIEF, DOUGLAS H
County Code = 037
Class Code = 9324
DIRECTOR OF MEDICAL AND
HEALTH SERVICES
10-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 023
Pay Grade = 940
Position = [64080826](#)
FTE = 1





VACANT - 085418
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64085418](#)
FTE = 1
▼

VACANT - 800381
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64800381](#)
FTE = 1



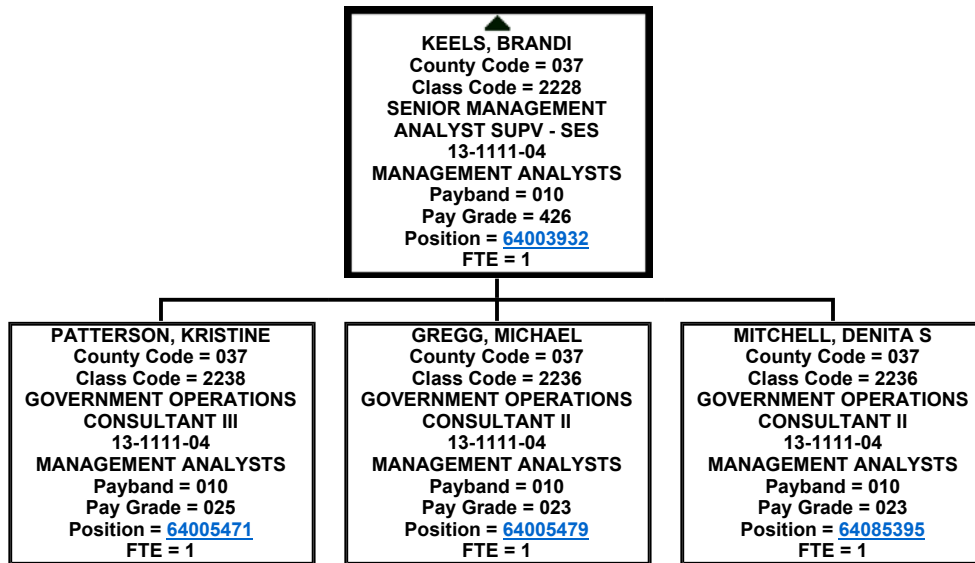
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PITTS, JENNIFER L
 County Code = 037
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64050757](#)
 FTE = 1

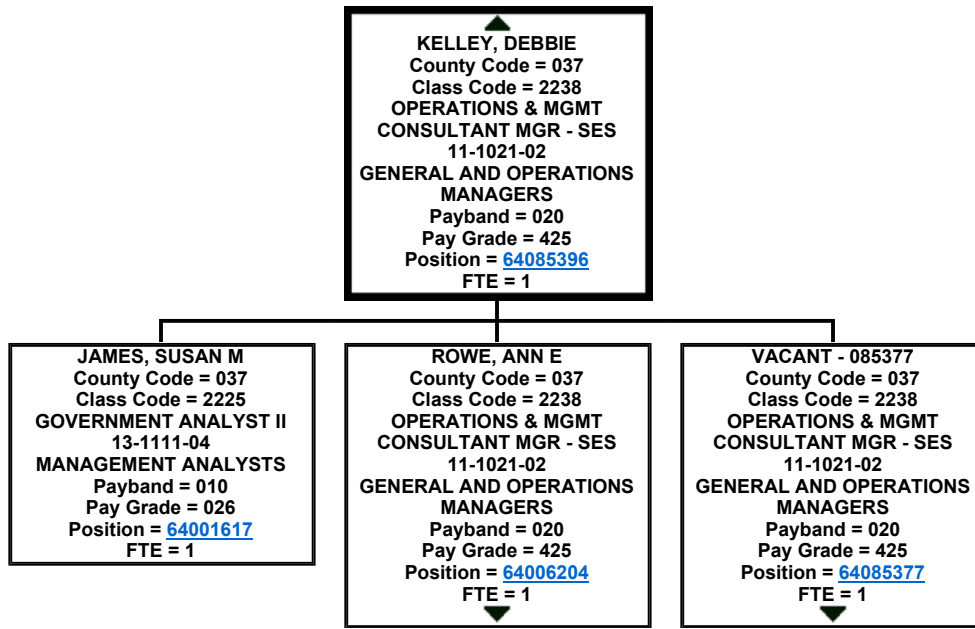
PENDLETON, JERRIKA K
 County Code = 037
 Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64005466](#)
 FTE = 1

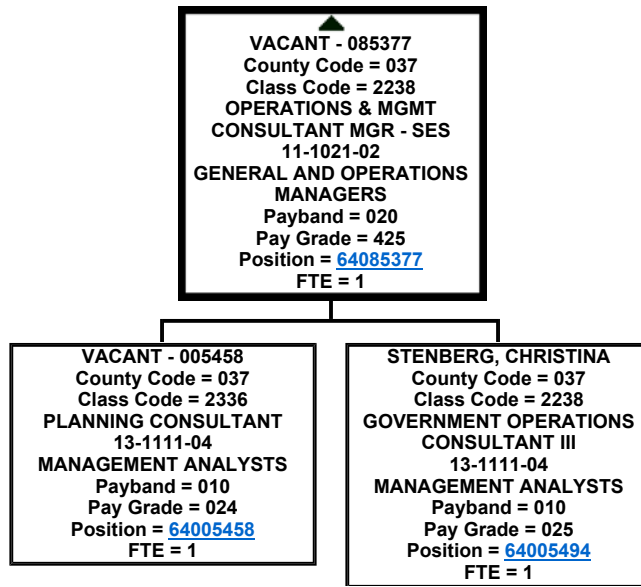
HOLM, SANDY G
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
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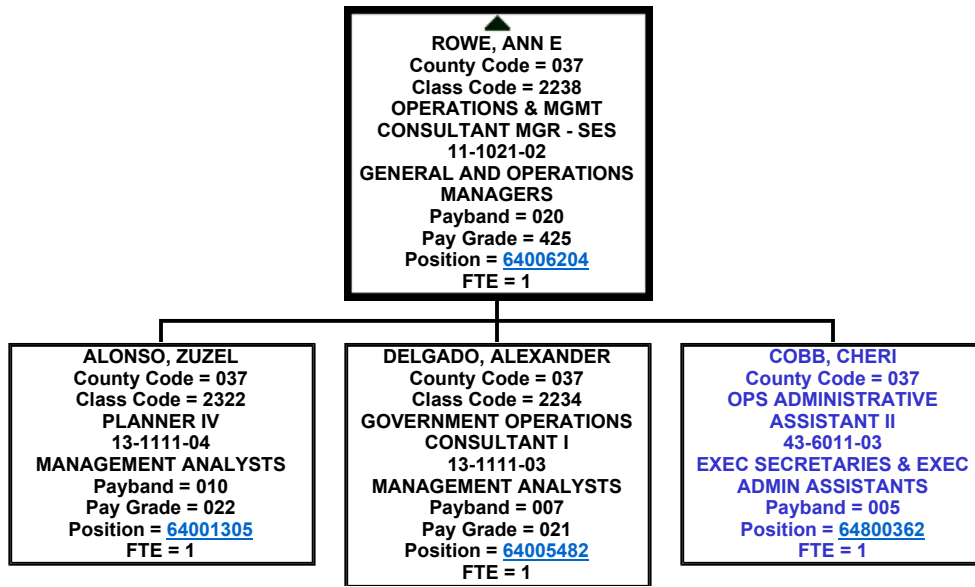
ISOM, JASMINE E
 County Code = 037
 Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64005990](#)
 FTE = 1

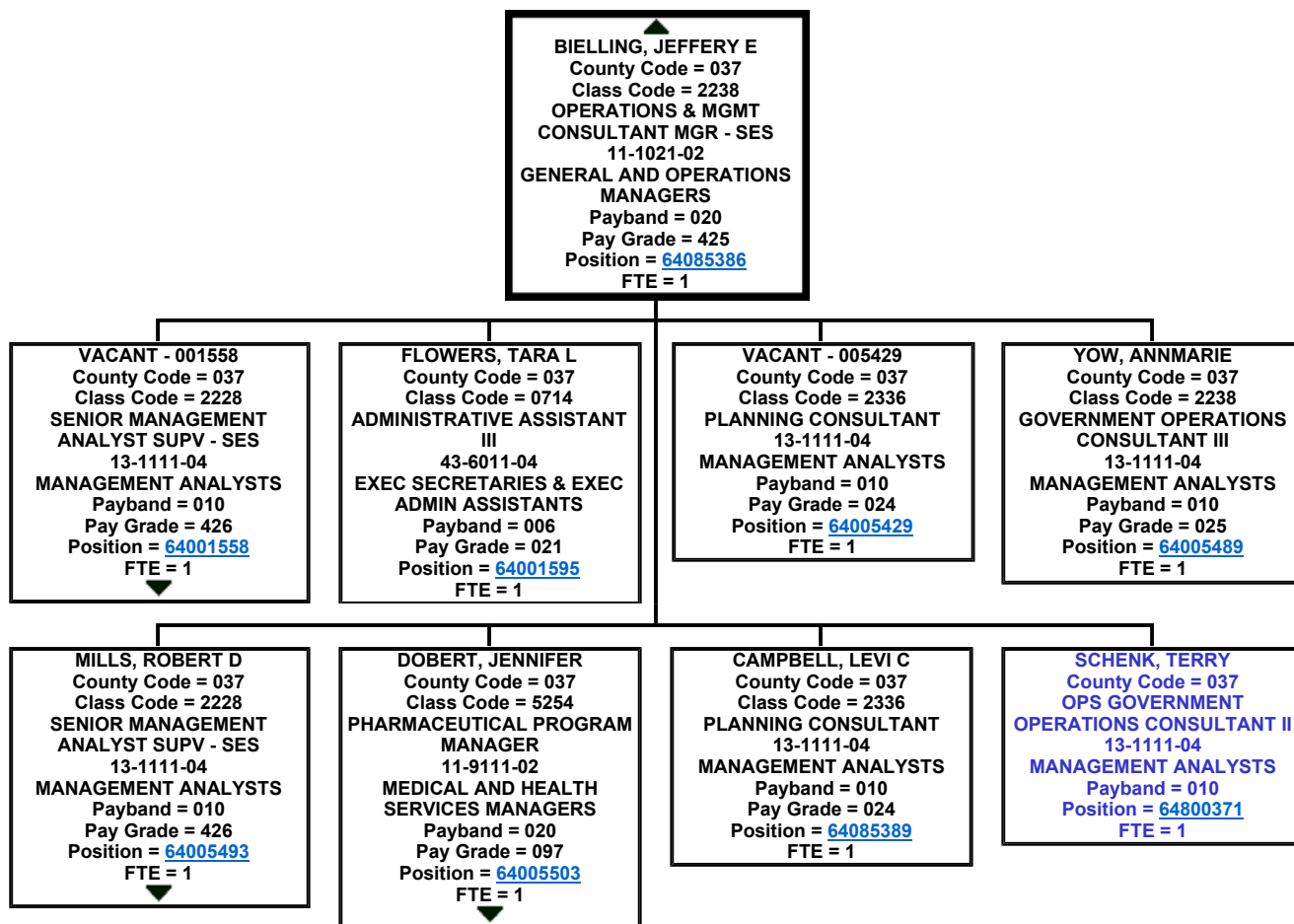
JACKSON, SHANEKA L
 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64085394](#)
 FTE = 1

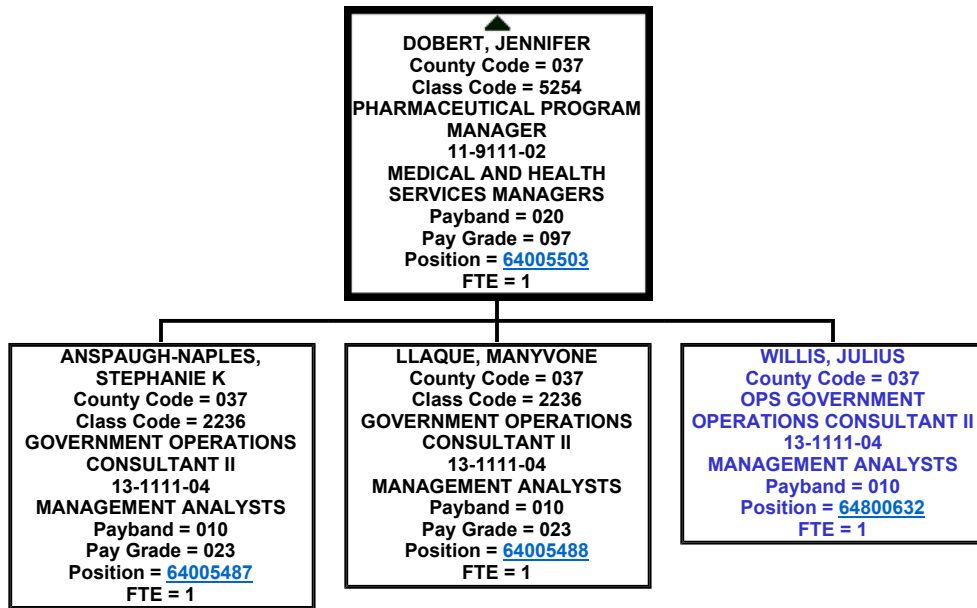


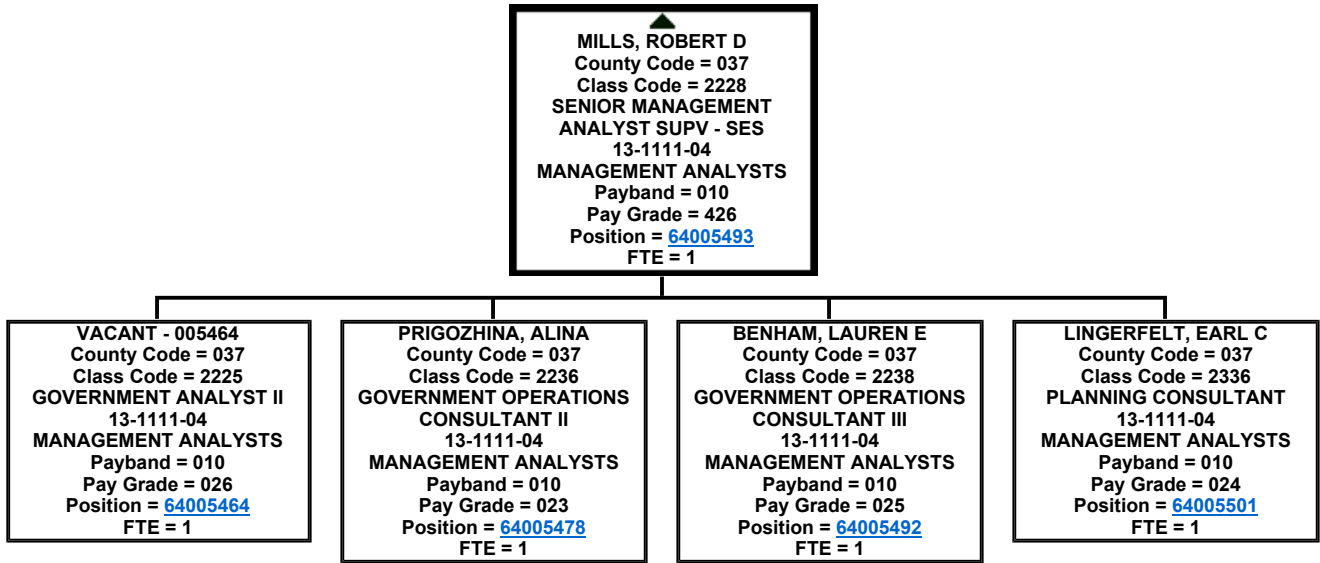


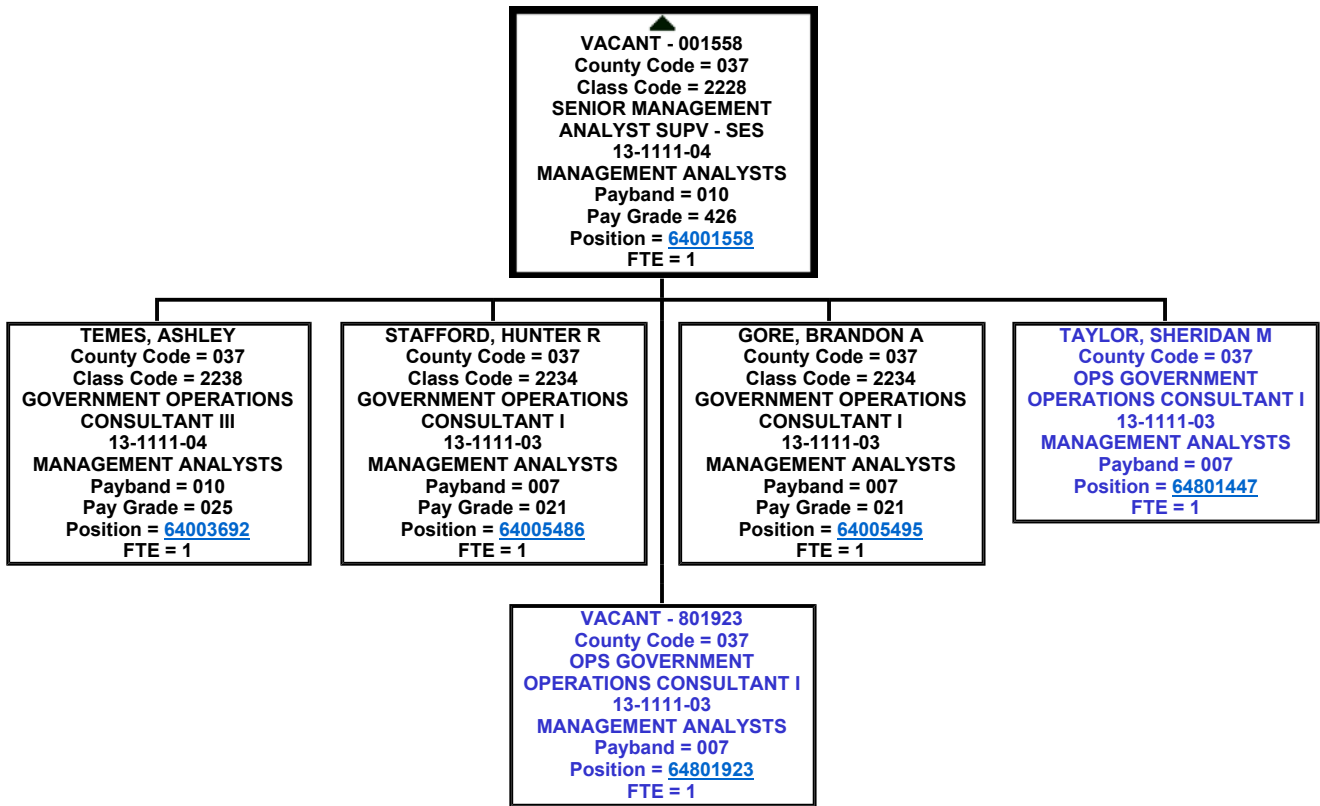


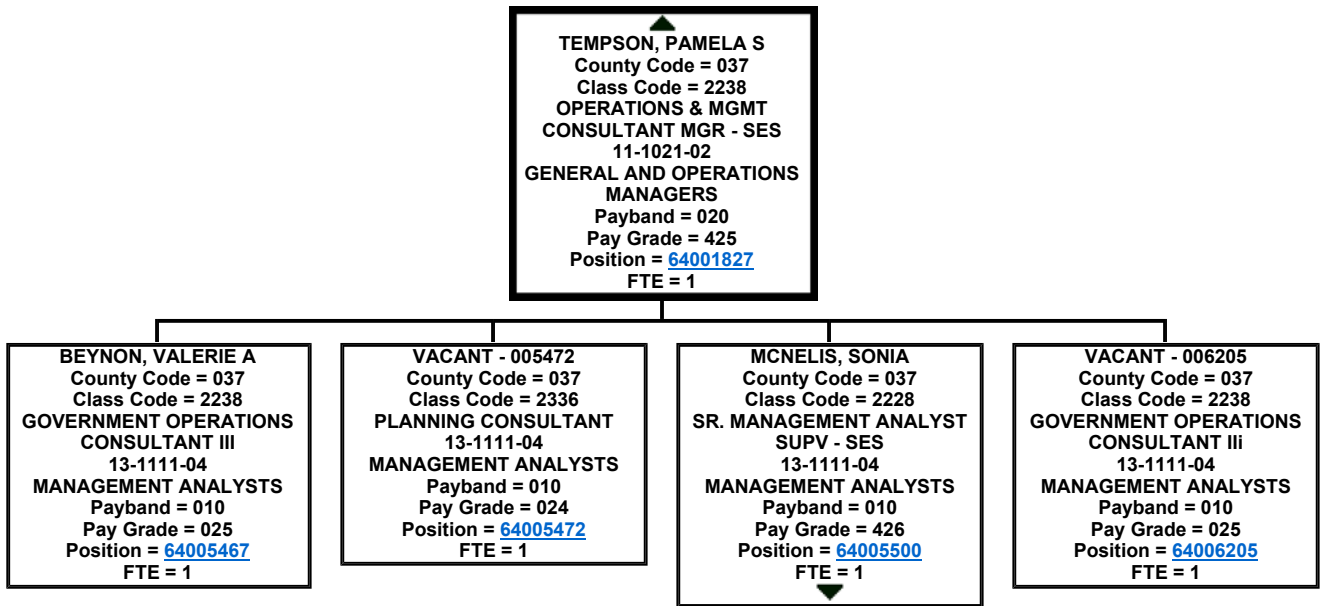


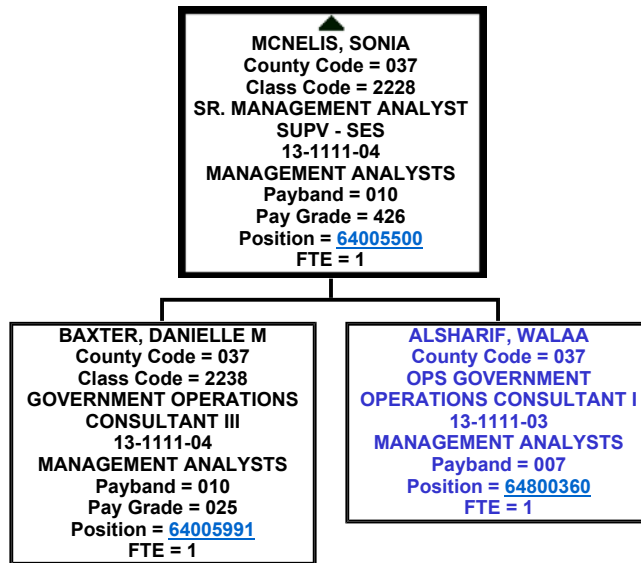


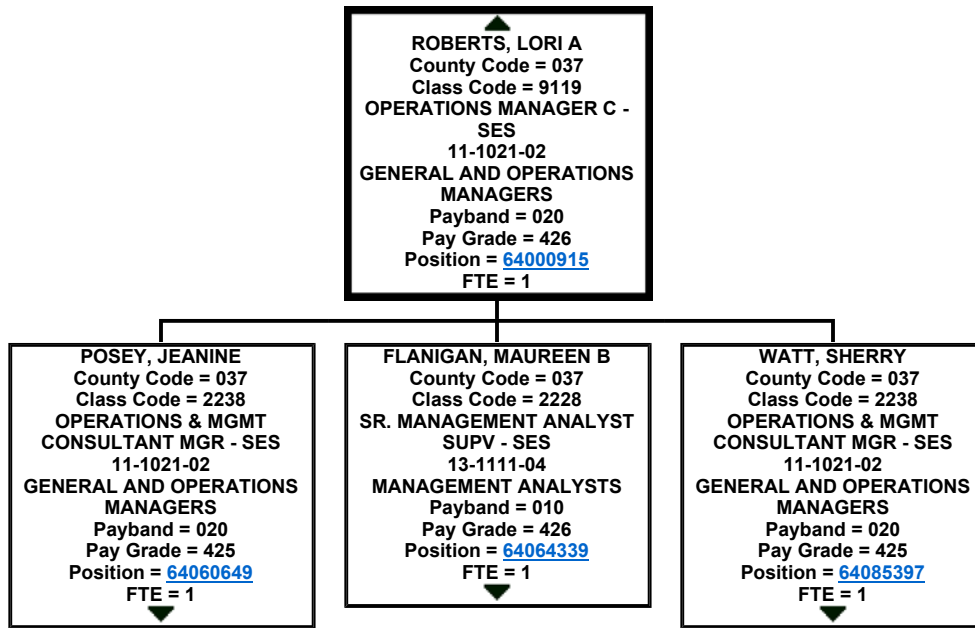


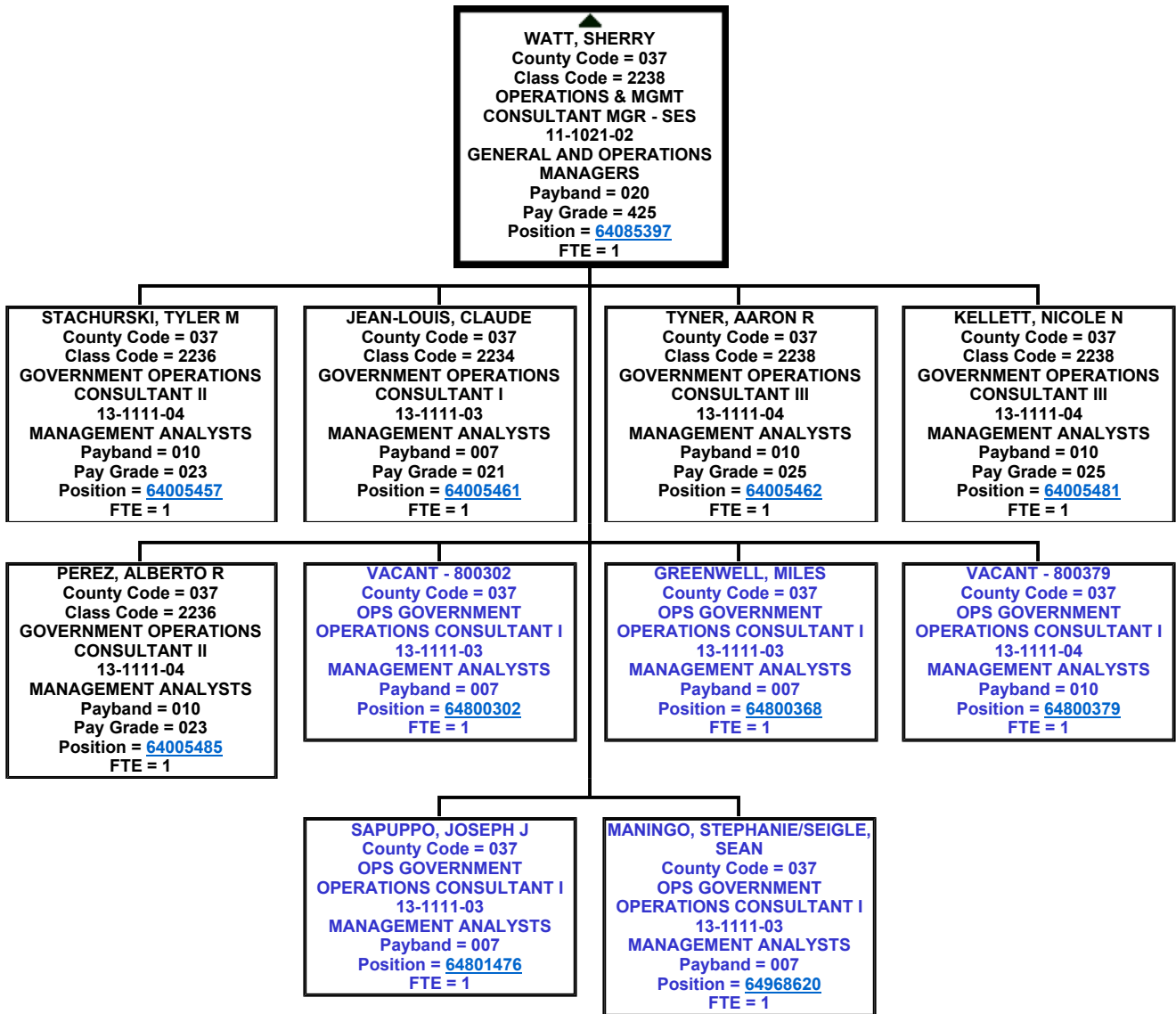


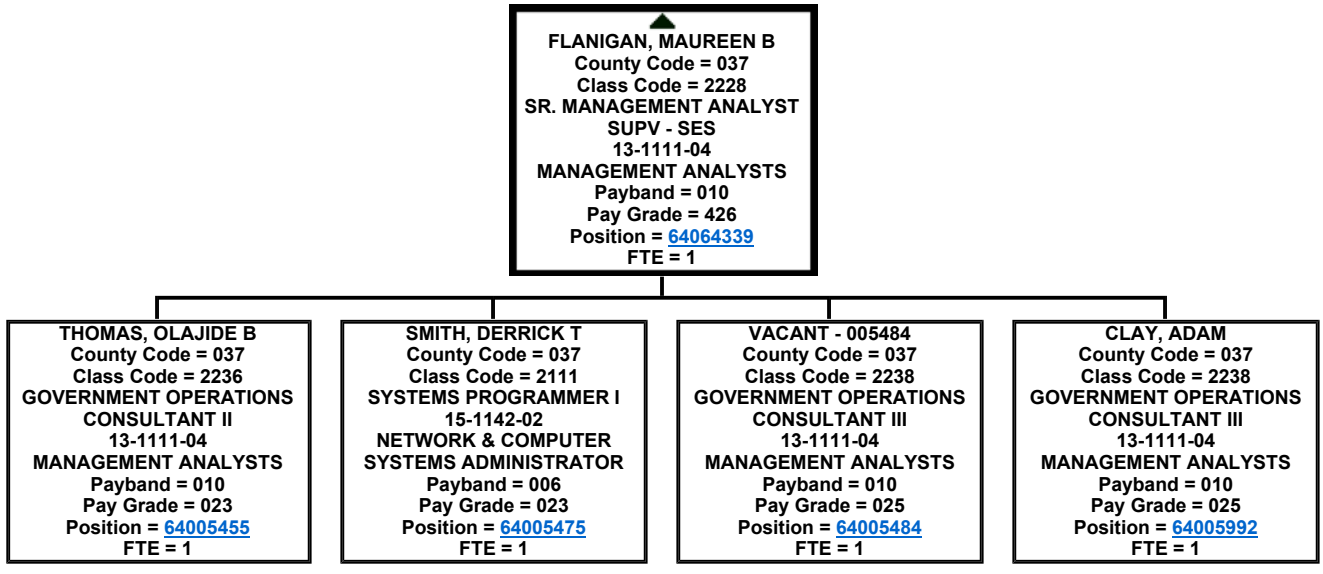


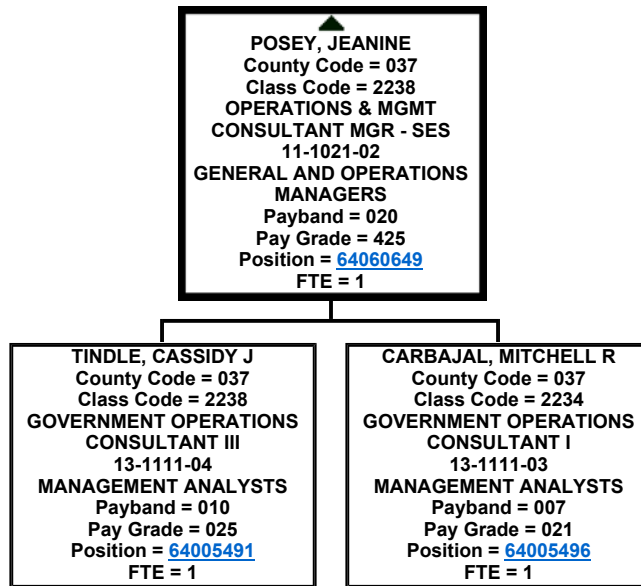


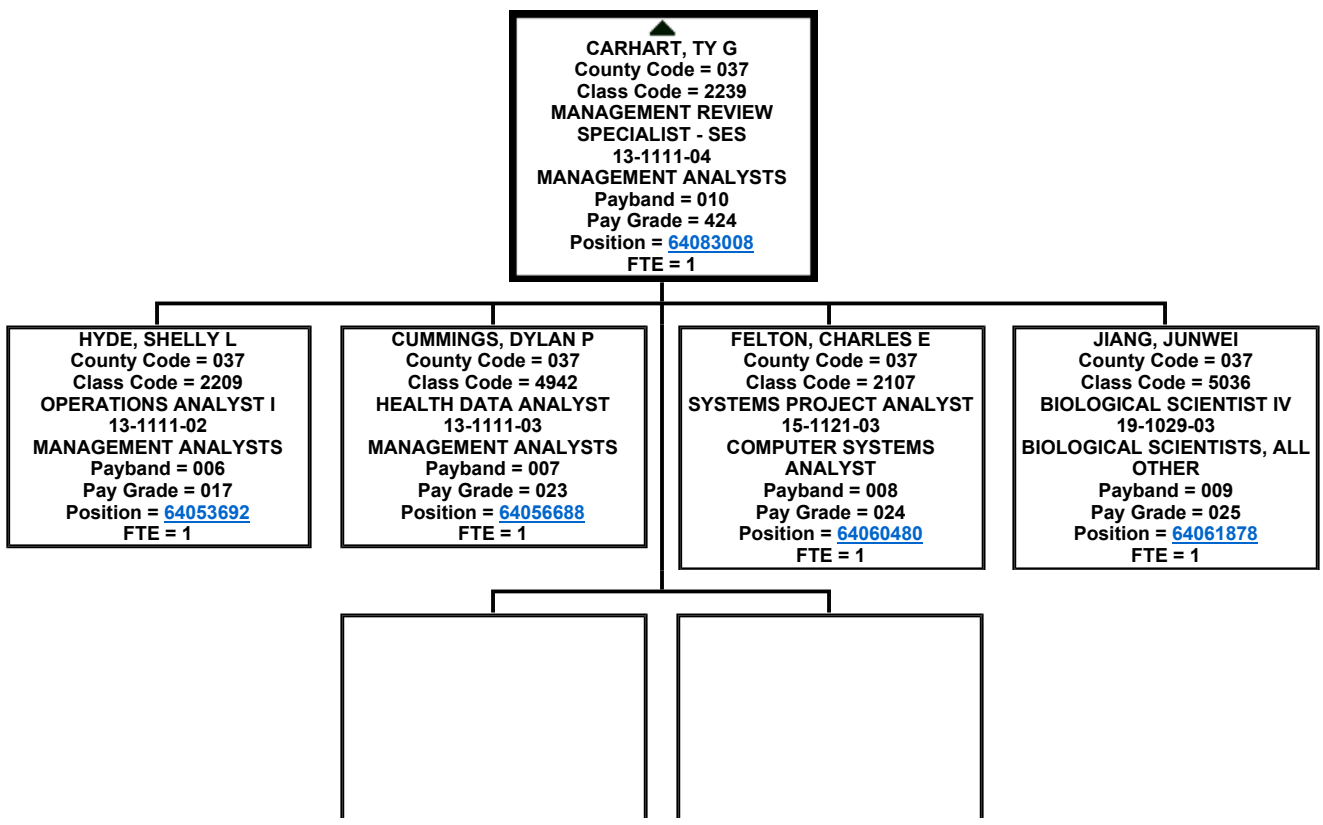
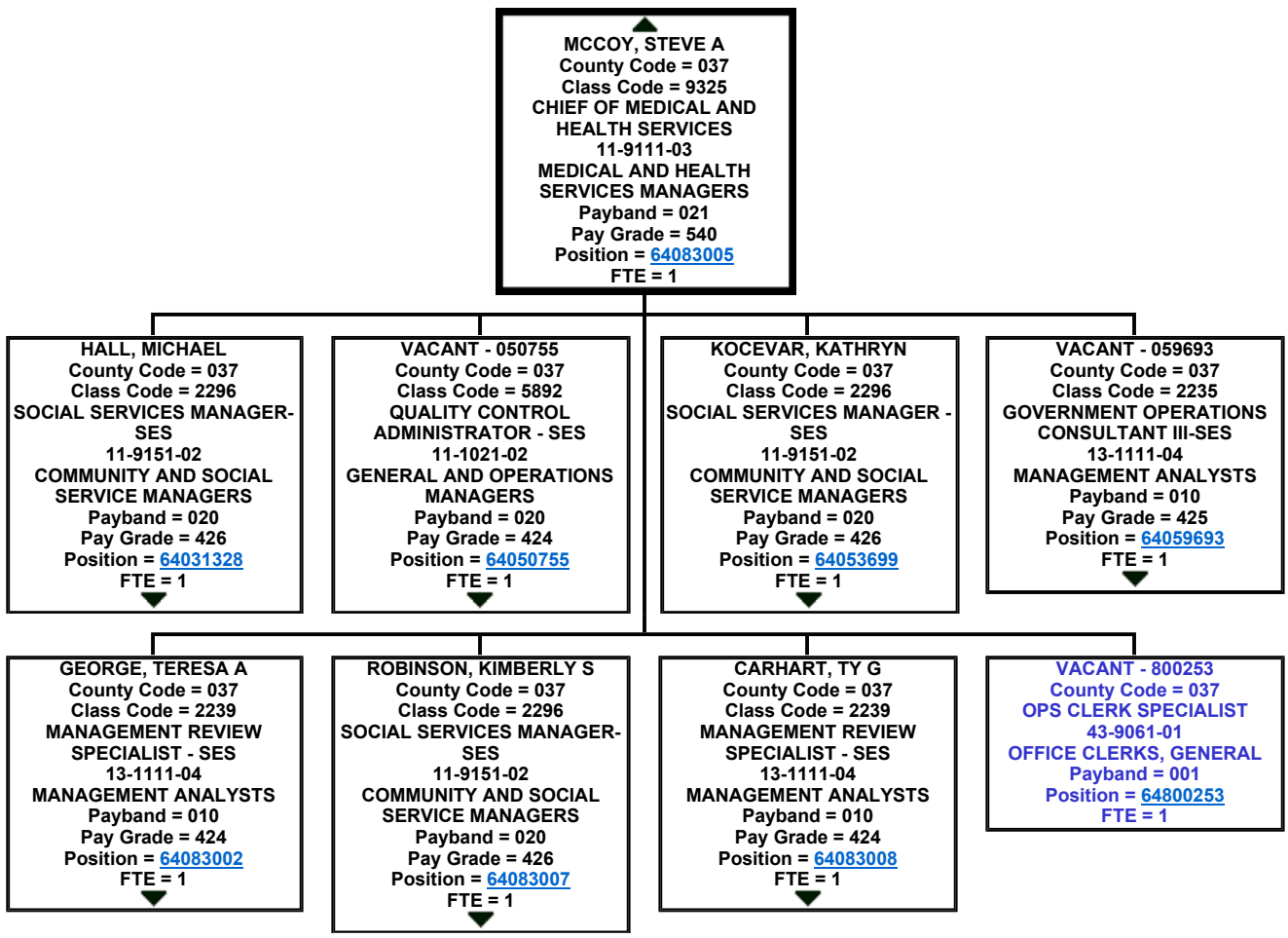






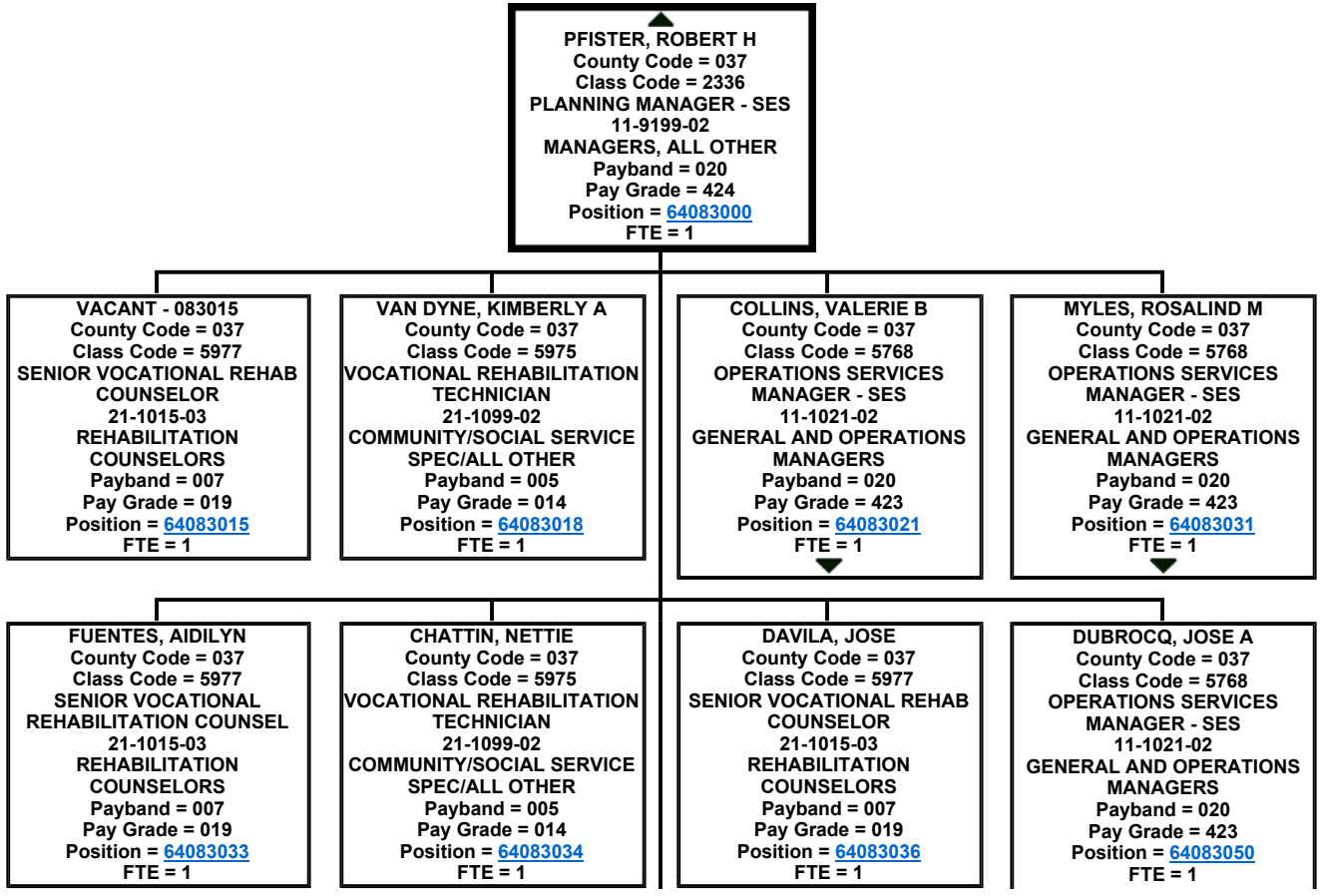
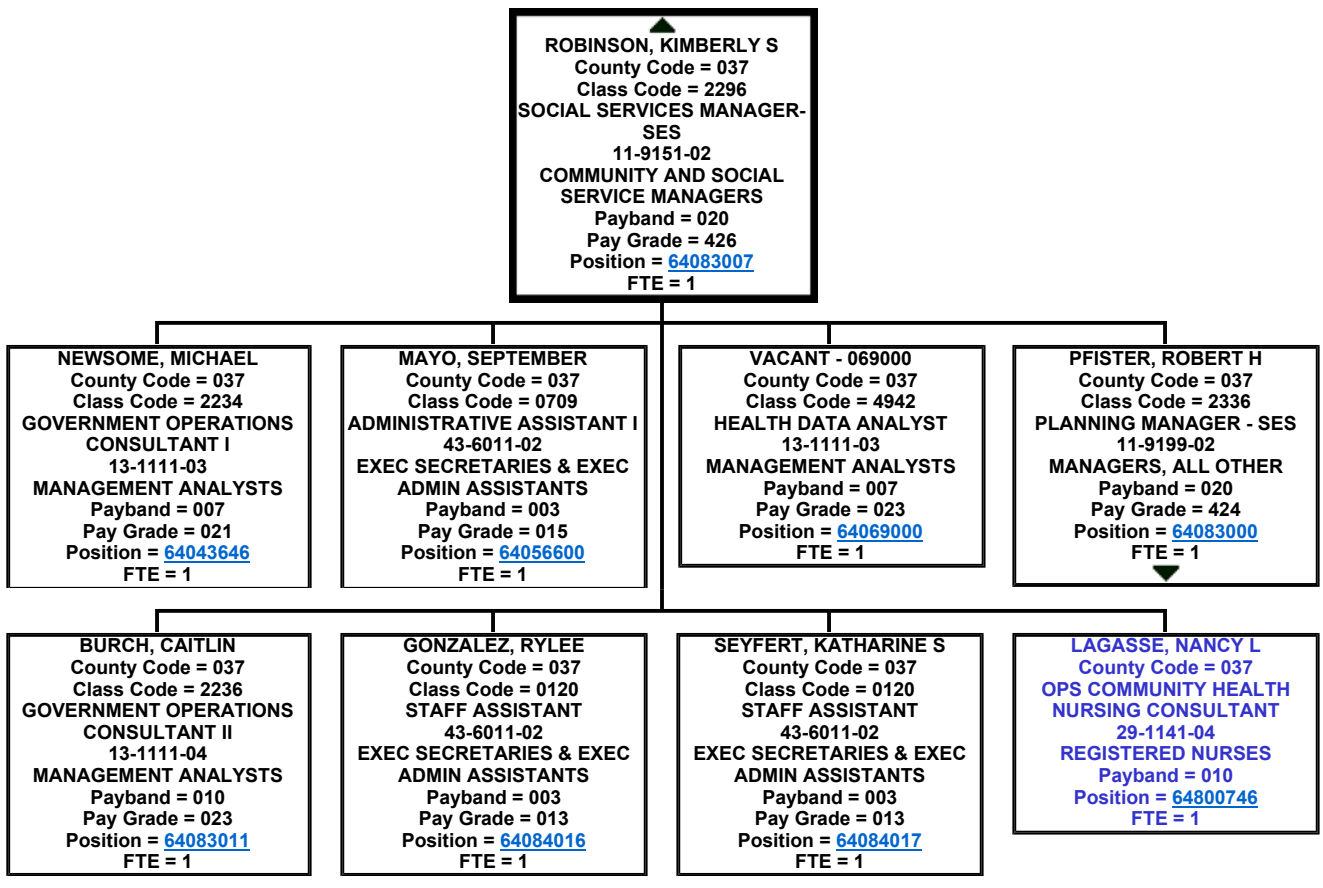


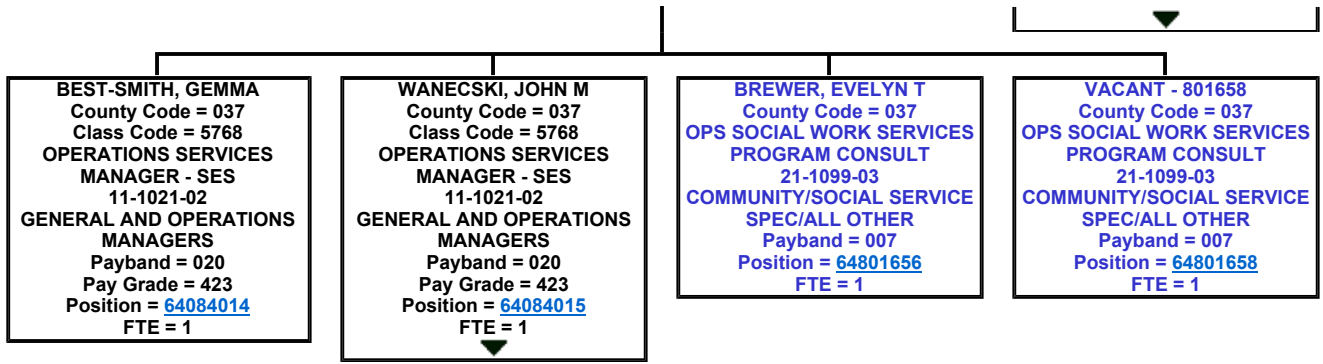


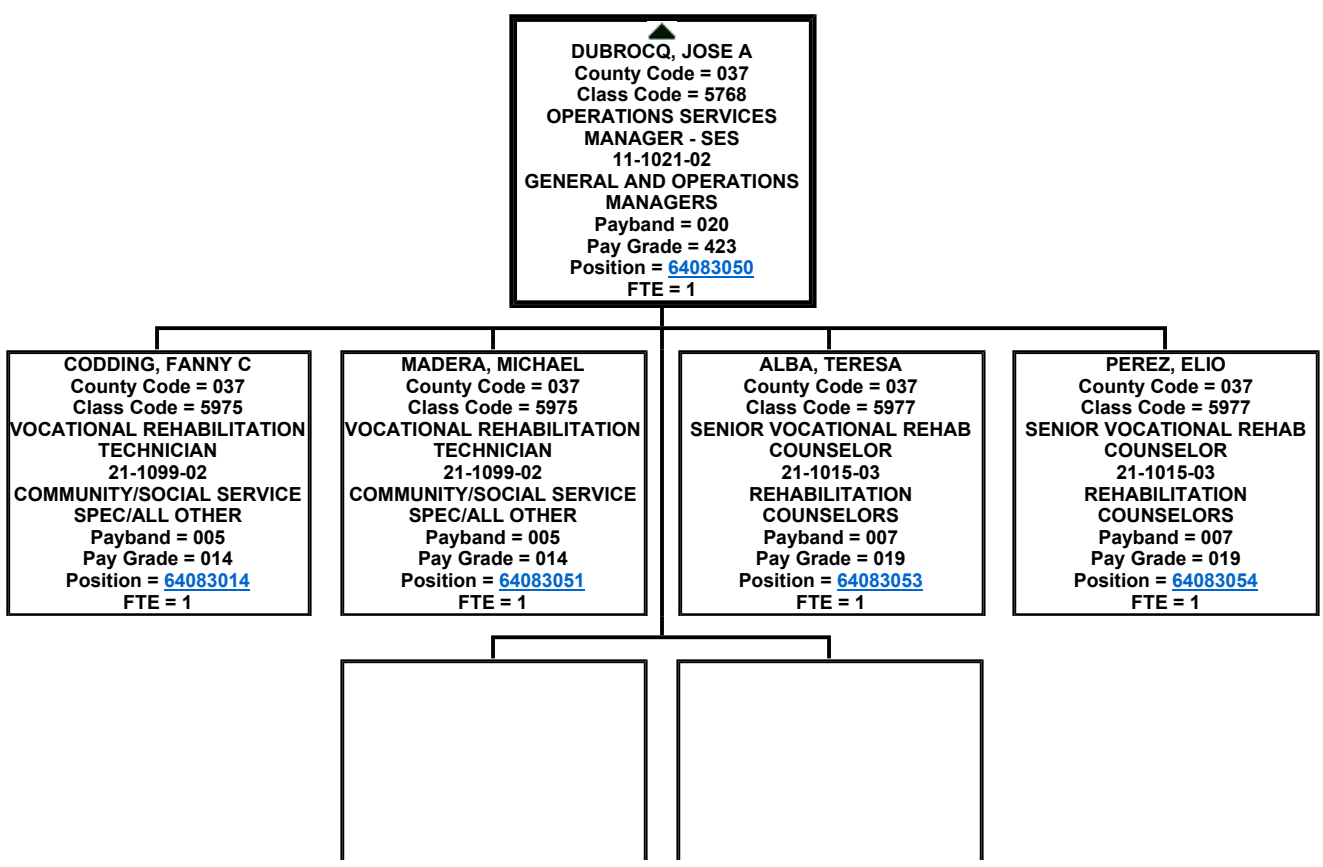
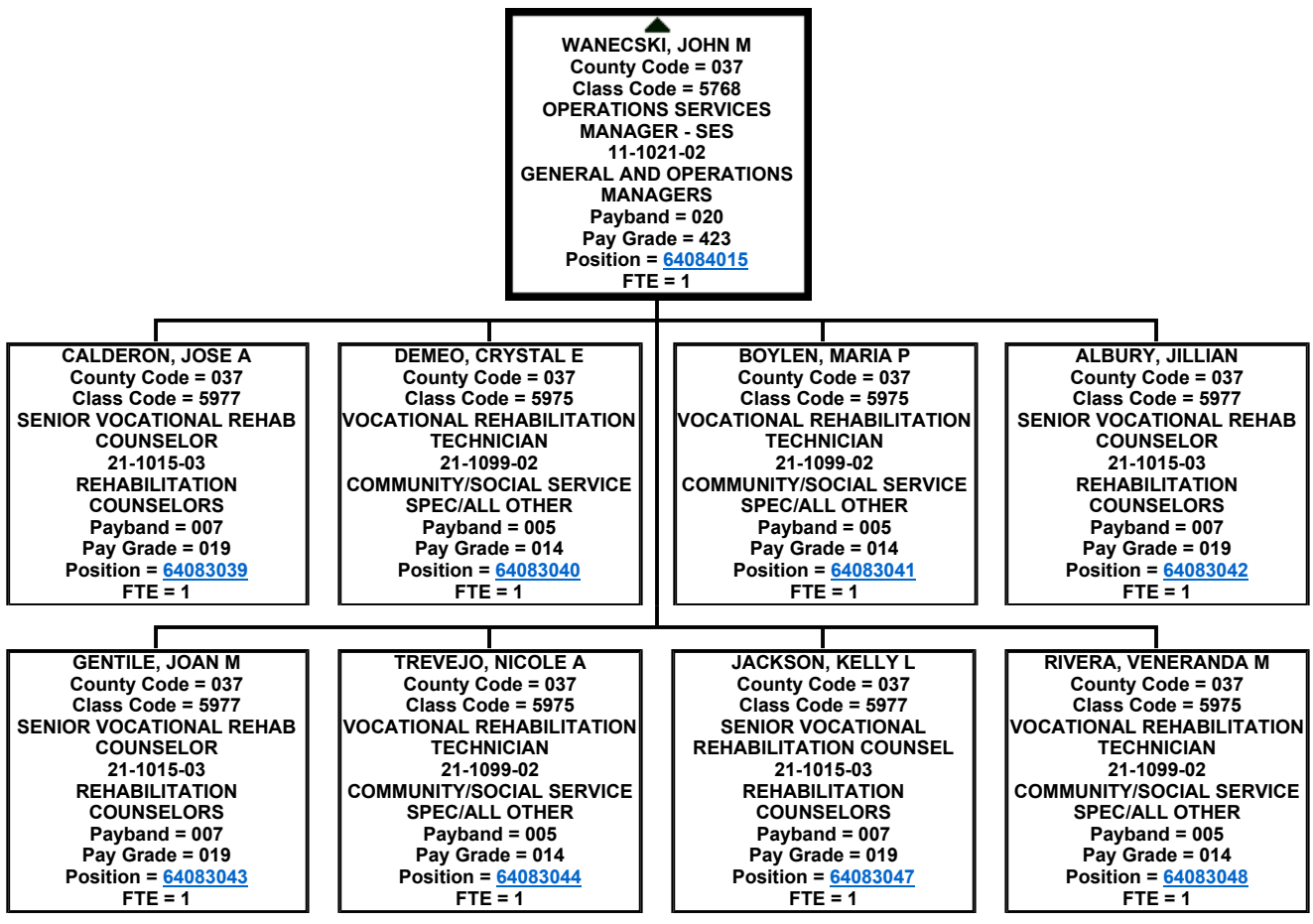


VACANT - 801757
County Code = 037
OPS SYSTEMS PROJECT
ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Position = [64801757](#)
FTE = 1

VACANT - 801790
County Code = 037
OPS SENIOR INFO TECH
BUSINESS CONSULTANT
15-1199-04
COMPUTER OCCUPATIONS,
ALL OTHERS
Payband = 009
Position = [64801790](#)
FTE = 1







FERMIN, MERAIDA
County Code = 037
Class Code = 5975
VOCATIONAL REHABILITATION
TECHNICIAN
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Pay Grade = 014
Position = [64083055](#)
FTE = 1

ROSELL, MARIA C
County Code = 037
OPS SOCIAL WORK SERVICES
PROGRAM CONSULT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64801657](#)
FTE = 1

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MYLES, ROSALIND M
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083031](#)
 FTE = 1

HILL LEE, YOLANDA
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64083023](#)
 FTE = 1

MITCHELL, TERA L
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64083024](#)
 FTE = 1

BURLEY, LAVONDA
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64083026](#)
 FTE = 1

REDDY, PADMA
 County Code = 037
 Class Code = 5975
**VOCATIONAL REHABILITATION
 TECHNICIAN**
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 014
 Position = [64083028](#)
 FTE = 1

LOERA, ARACELI
 County Code = 037
 Class Code = 5975
**VOCATIONAL REHABILITATION
 TECHNICIAN**
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 014
 Position = [64083029](#)
 FTE = 1

GIARAMITA, MARGARET J
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64083046](#)
 FTE = 1

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COLLINS, VALERIE B
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083021](#)
 FTE = 1

WILLIAMS, TYMIKA N
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64067869](#)
 FTE = 1

PHILLIPS, DEBRA
 County Code = 037
 Class Code = 5975
**VOCATIONAL REHABILITATION
 TECHNICIAN**
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 014
 Position = [64083009](#)
 FTE = 1

CADWELL, CLAY M
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64083010](#)
 FTE = 1

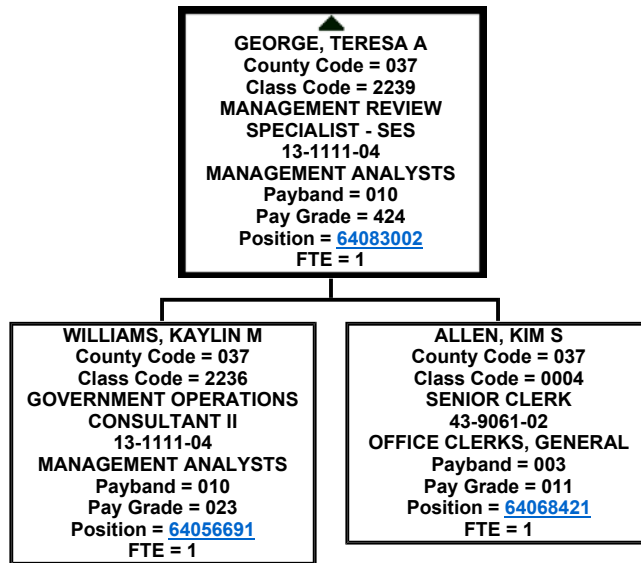
ANDERSON, PAGE
 County Code = 037
 Class Code = 5977
**SENIOR VOCATIONAL REHAB
 COUNSELOR**
 21-1015-03
**REHABILITATION
 COUNSELORS**
 Payband = 007
 Pay Grade = 019
 Position = [64083012](#)
 FTE = 1

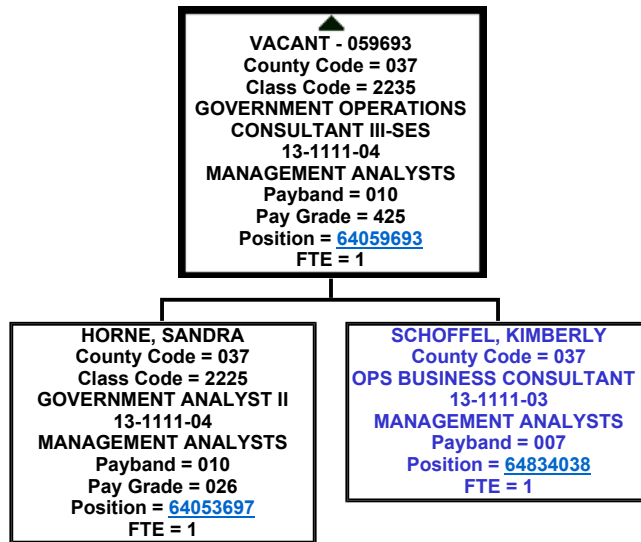
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 Class Code = 5977
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 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
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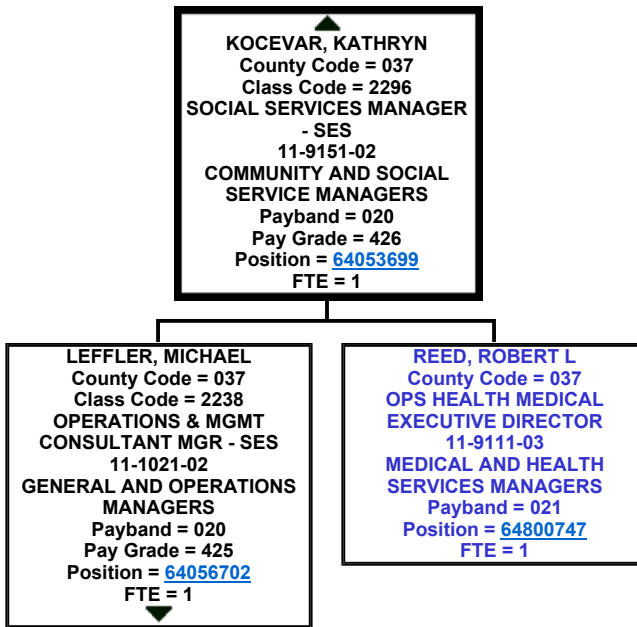
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 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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 Pay Grade = 014
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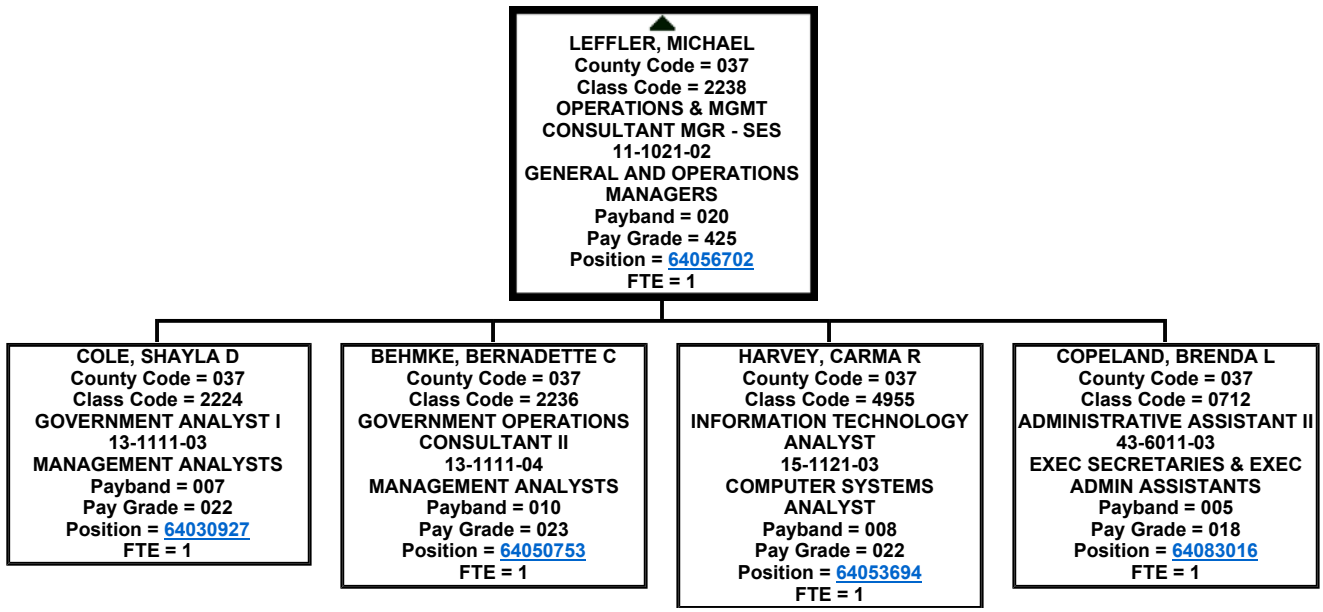
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 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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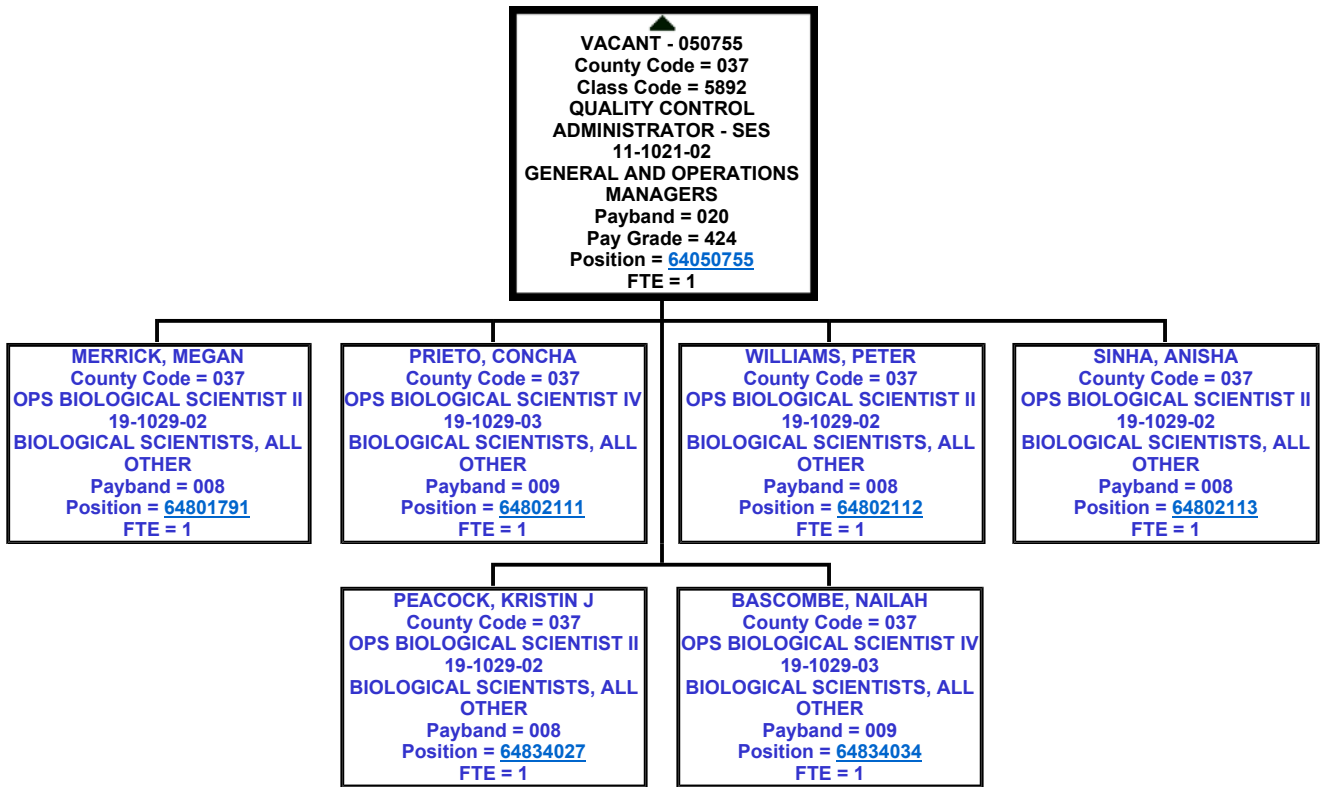
HILLMON-DOWDELL, JESSICA
 County Code = 037
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 PROGRAM CONSULT
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 SPEC/ALL OTHER
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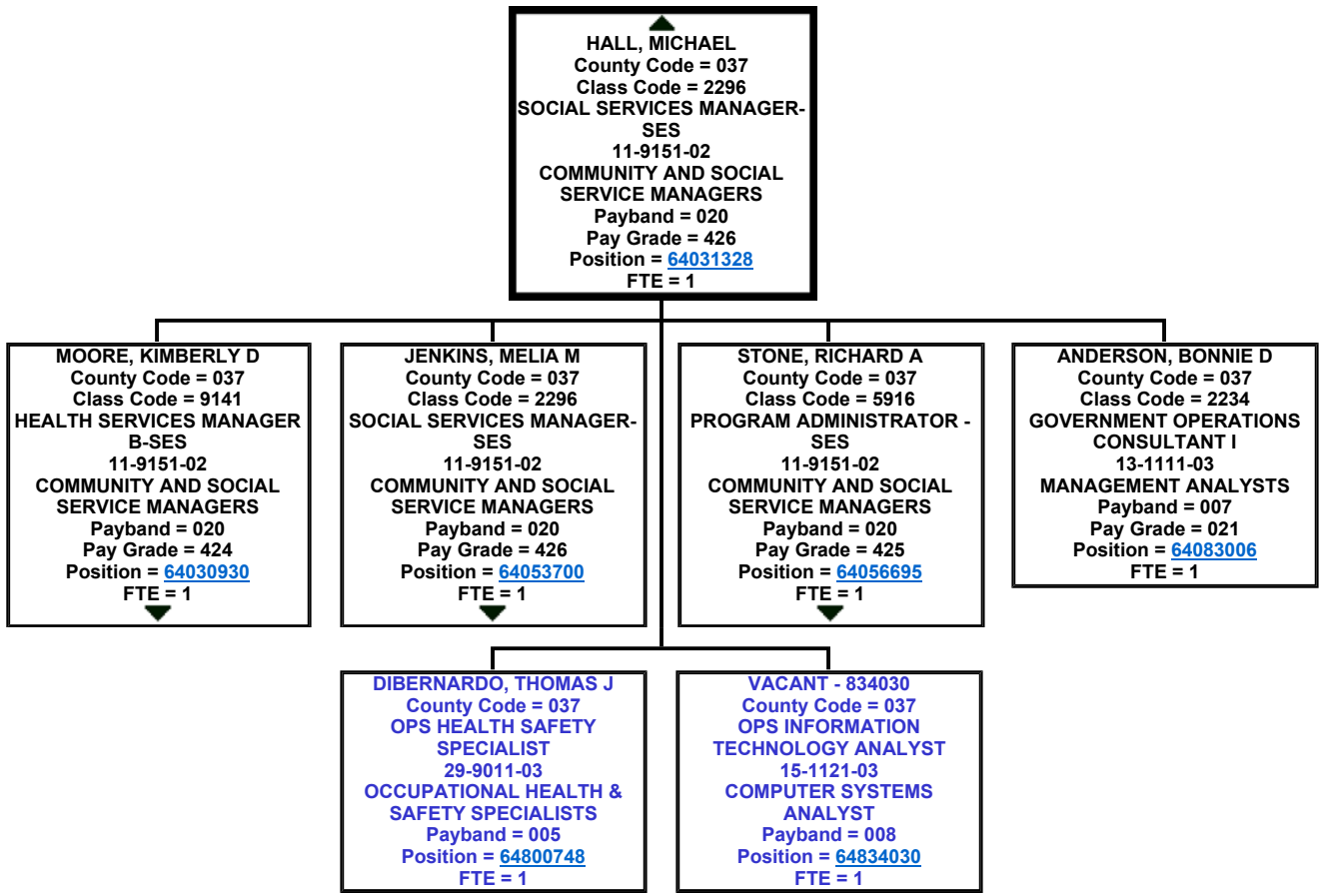


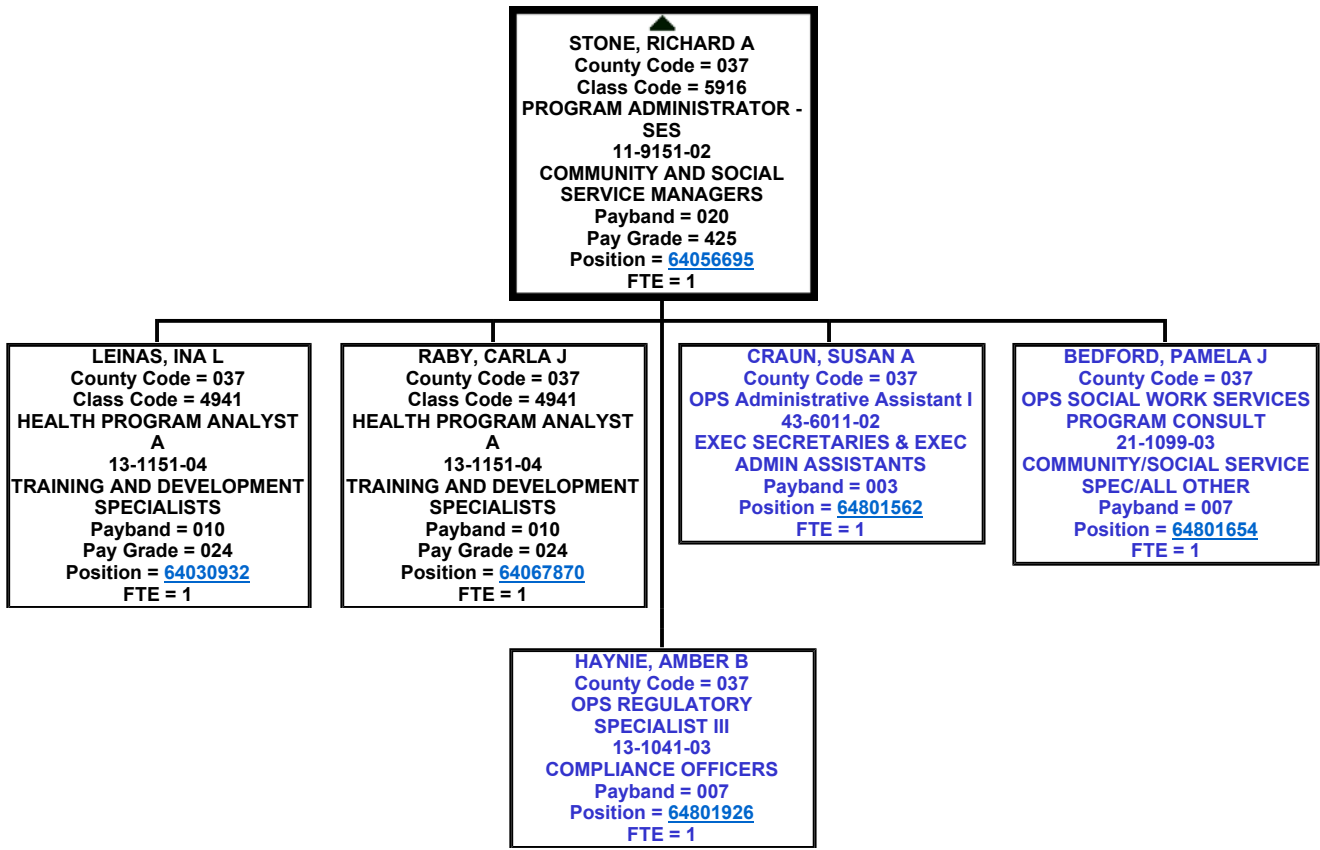


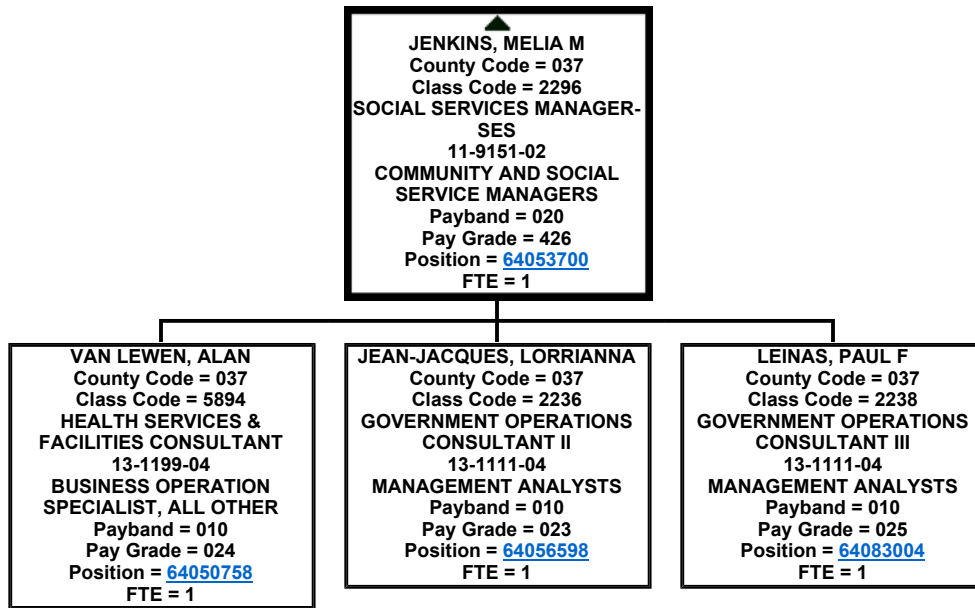


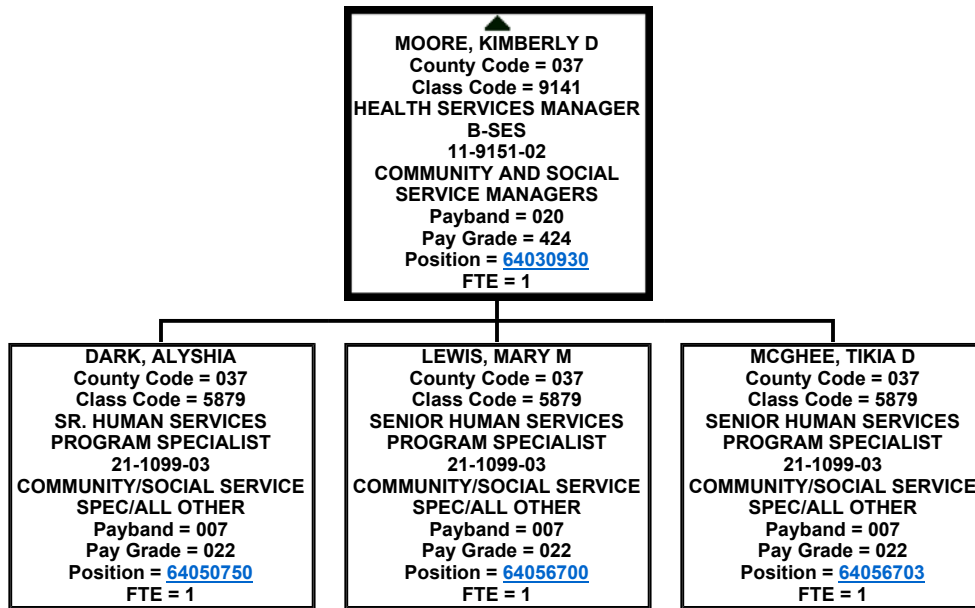


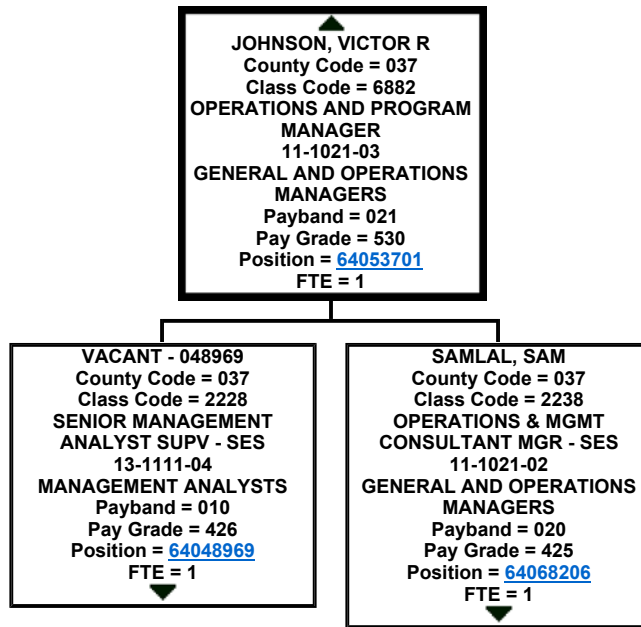


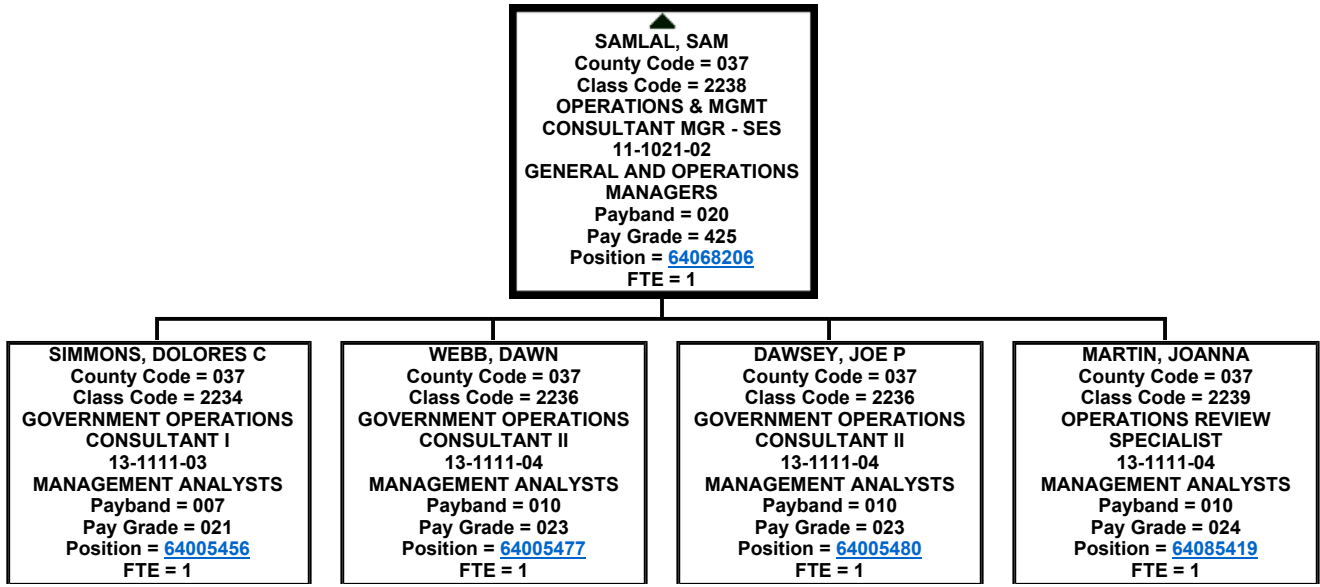


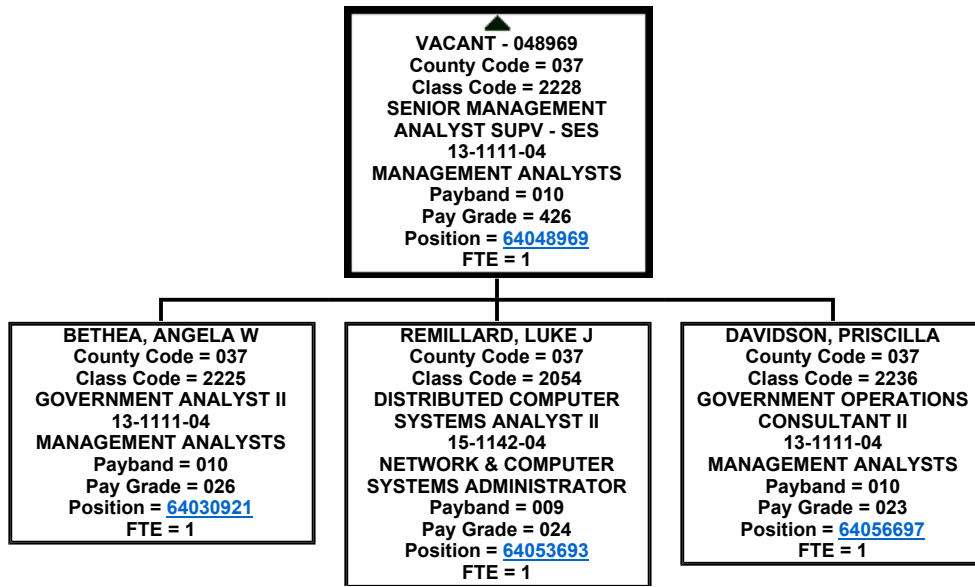


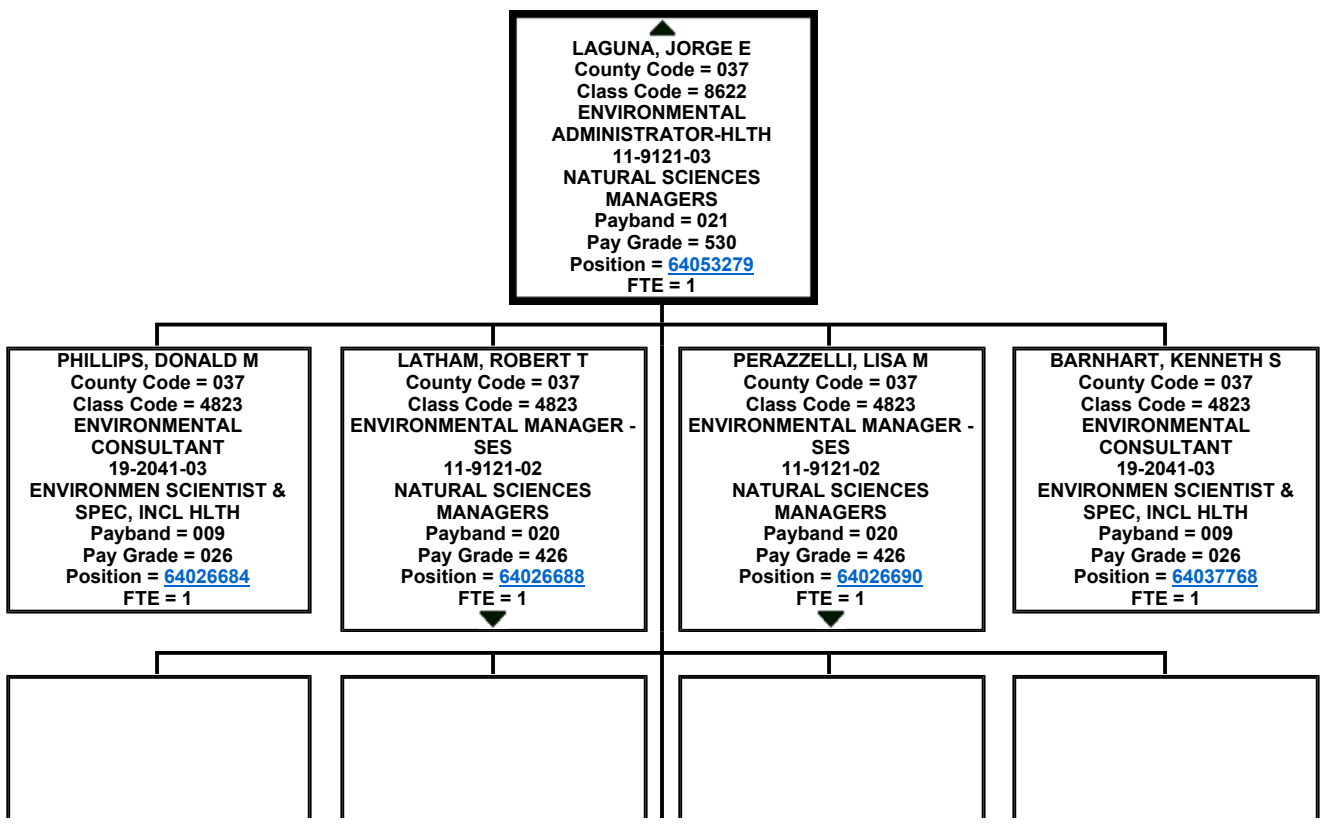
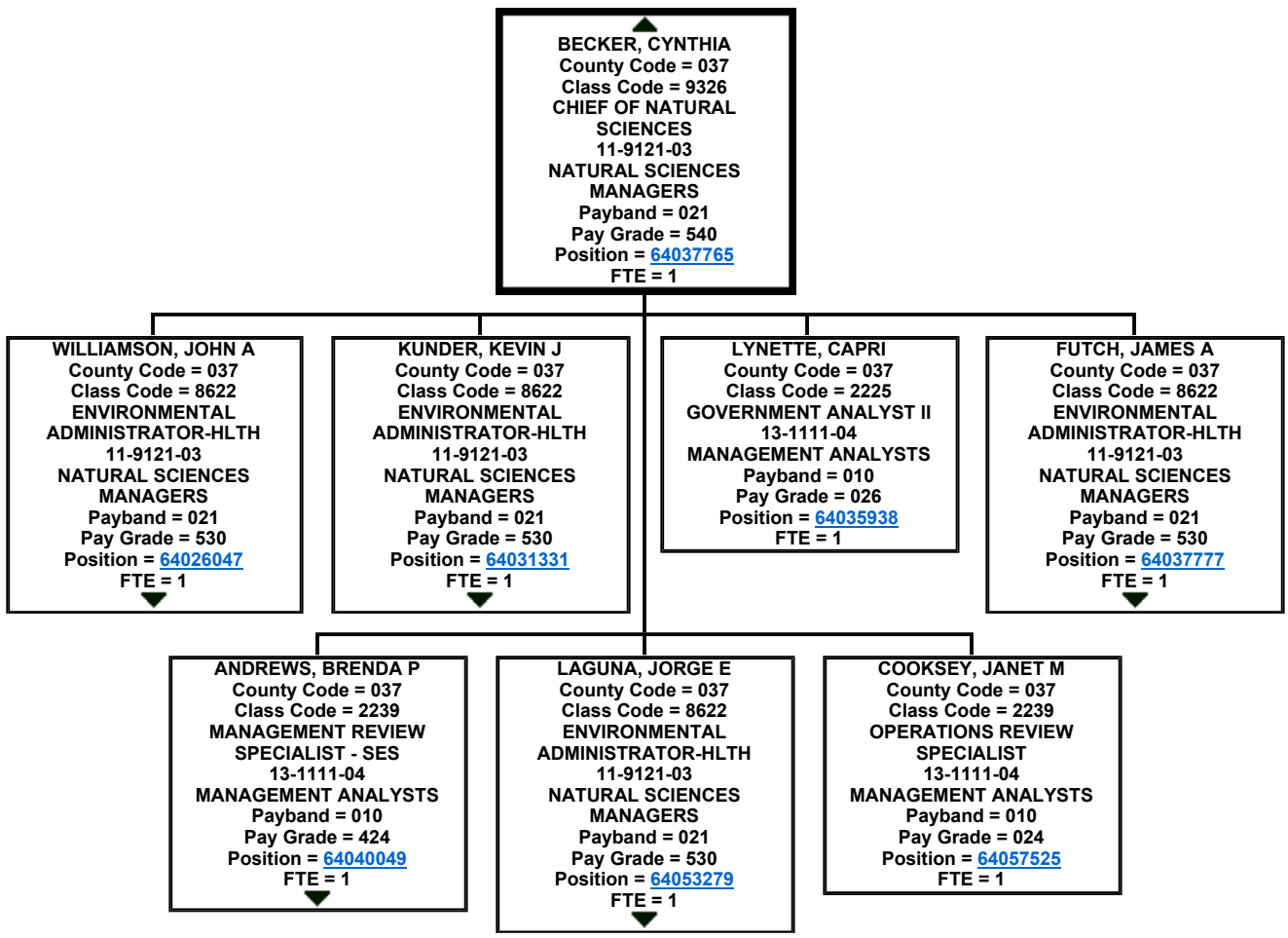


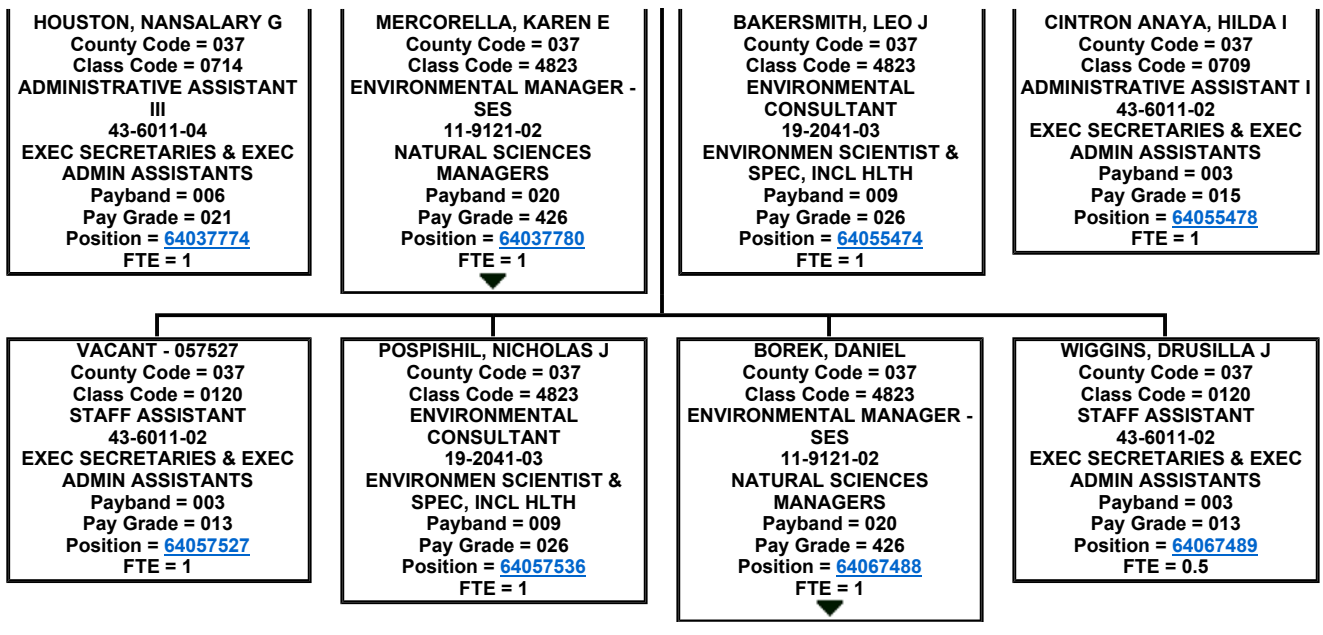


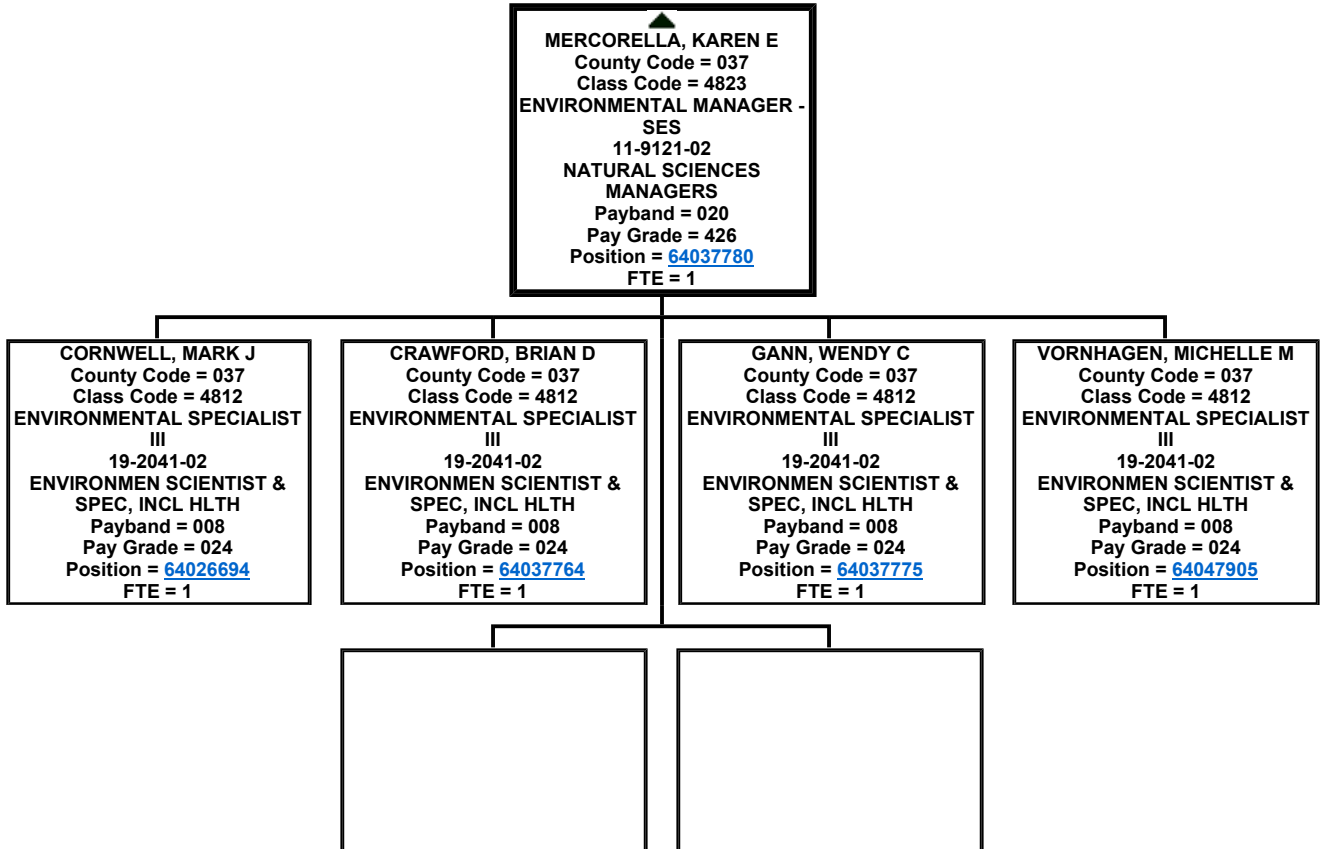
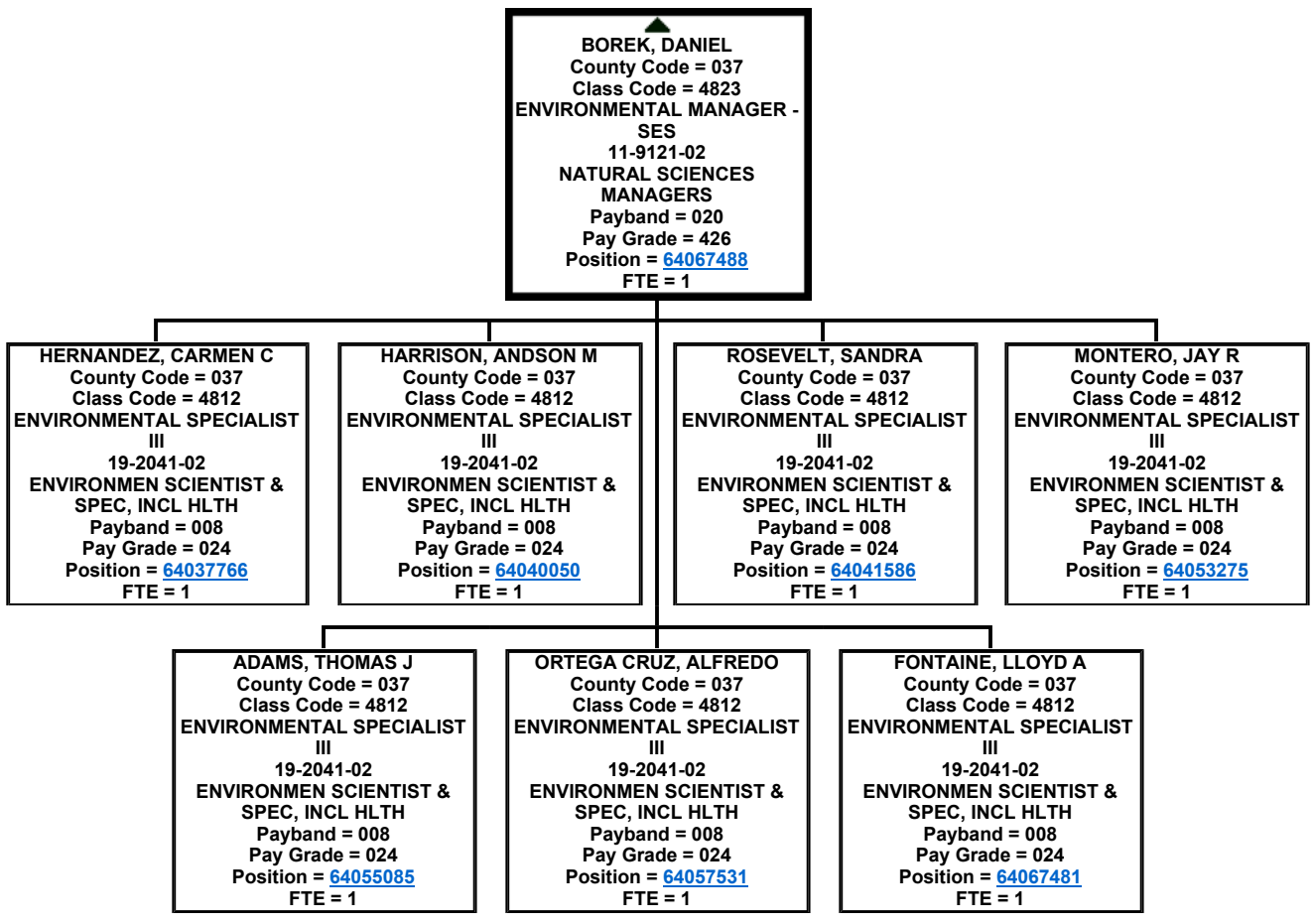






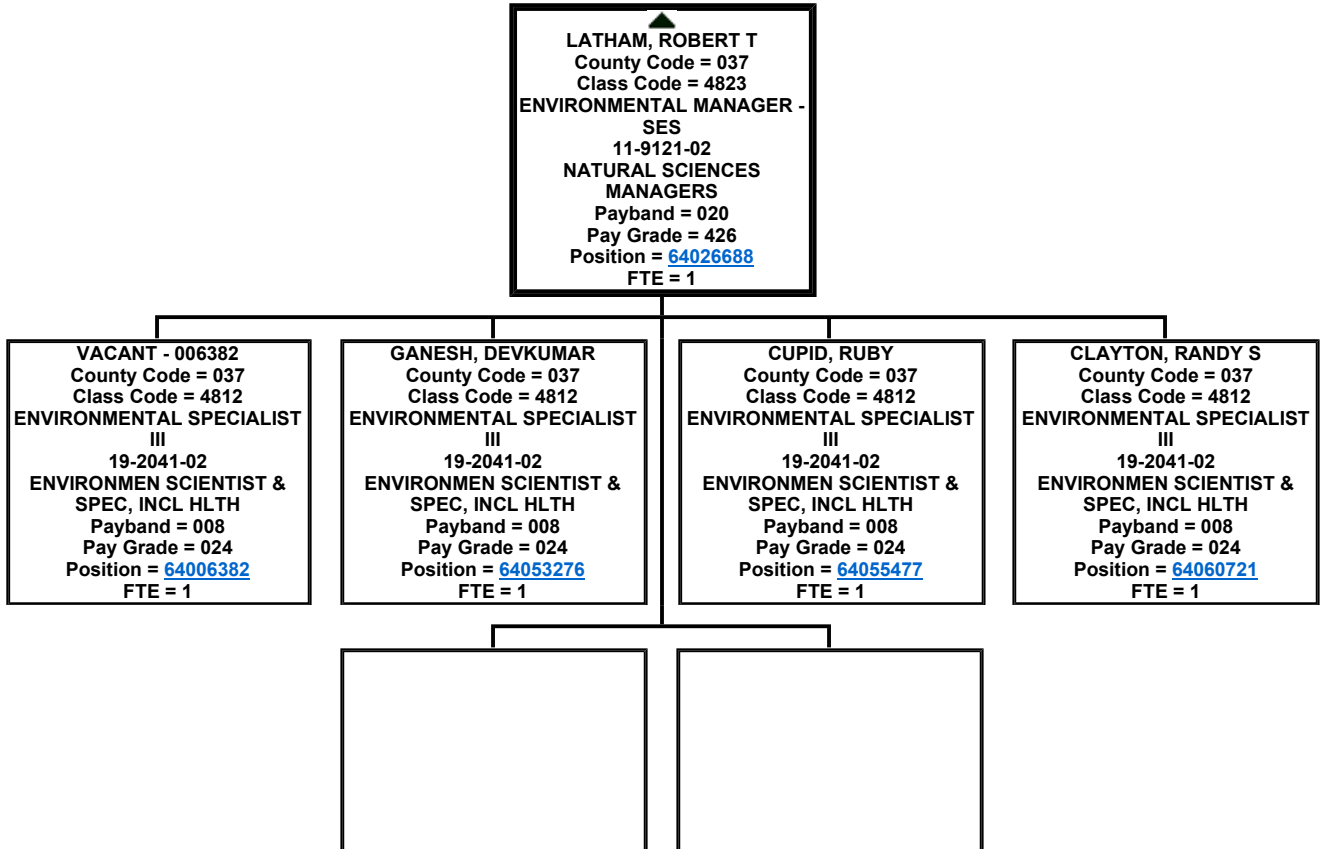
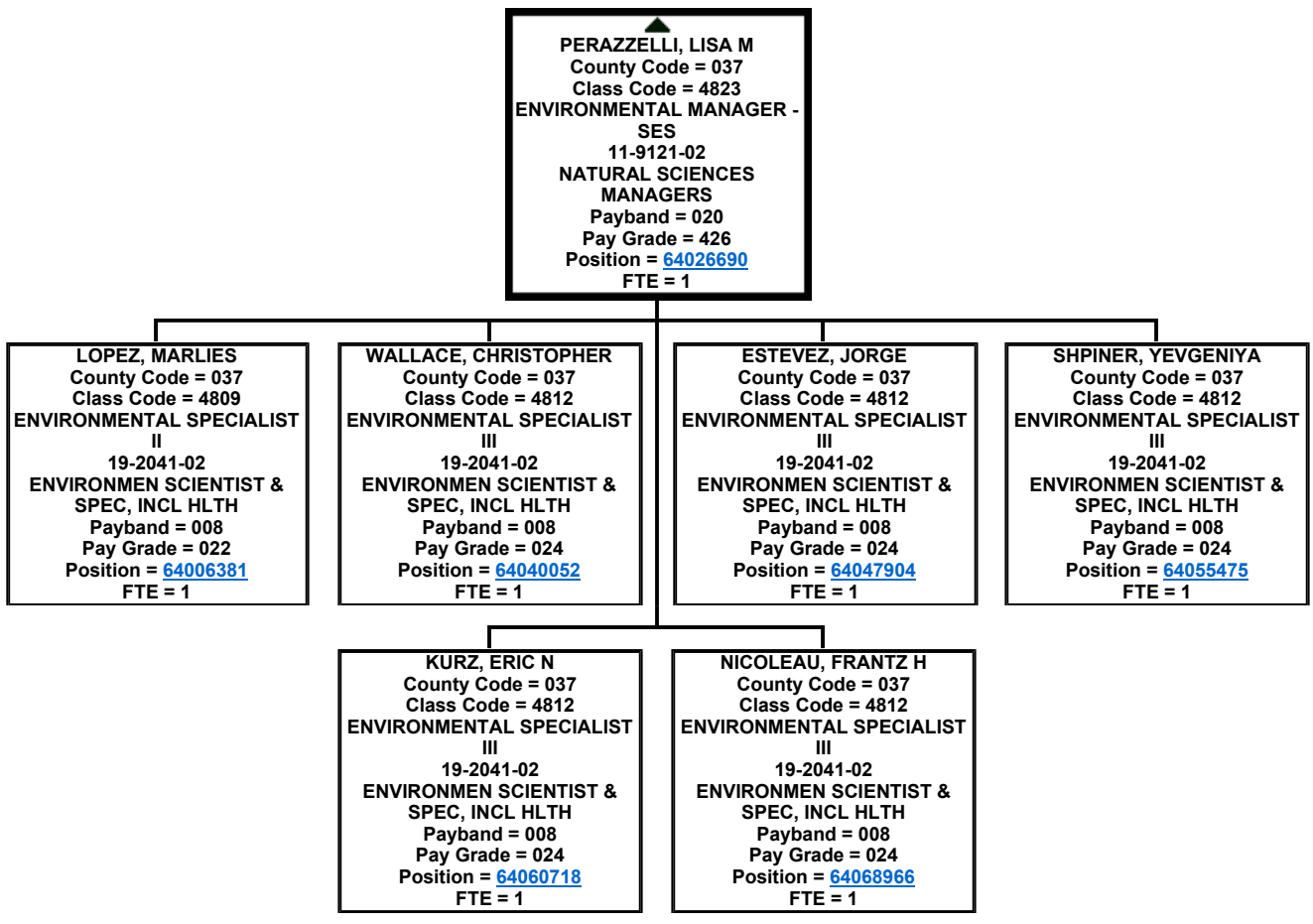






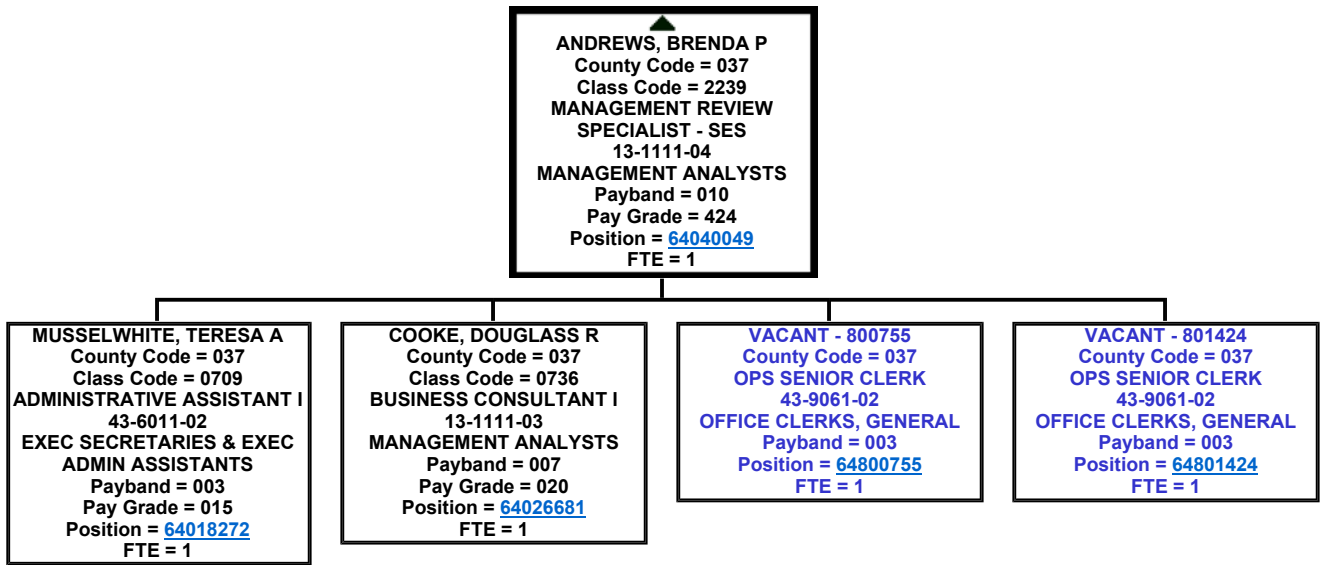
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III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64057530](#)
FTE = 1

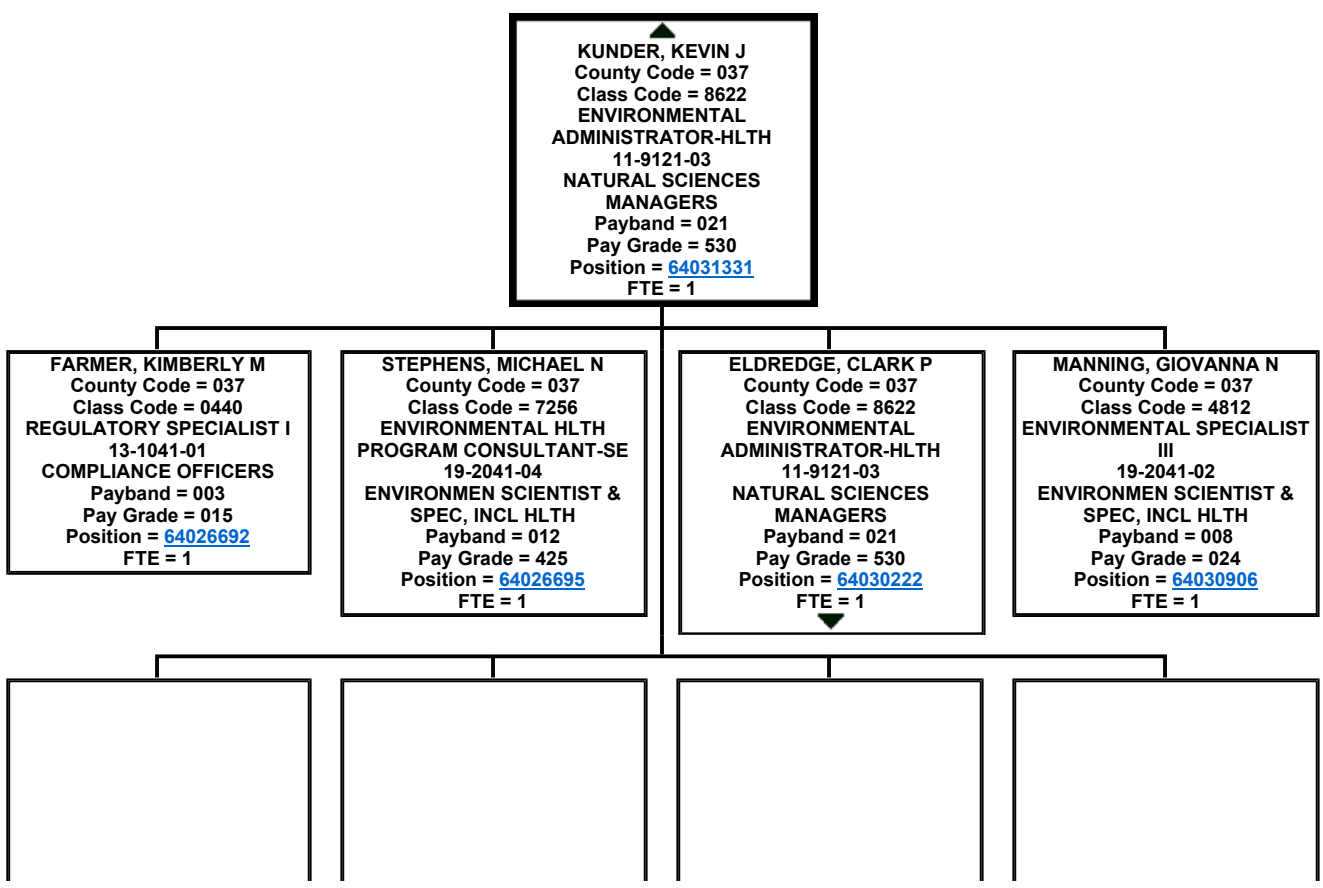
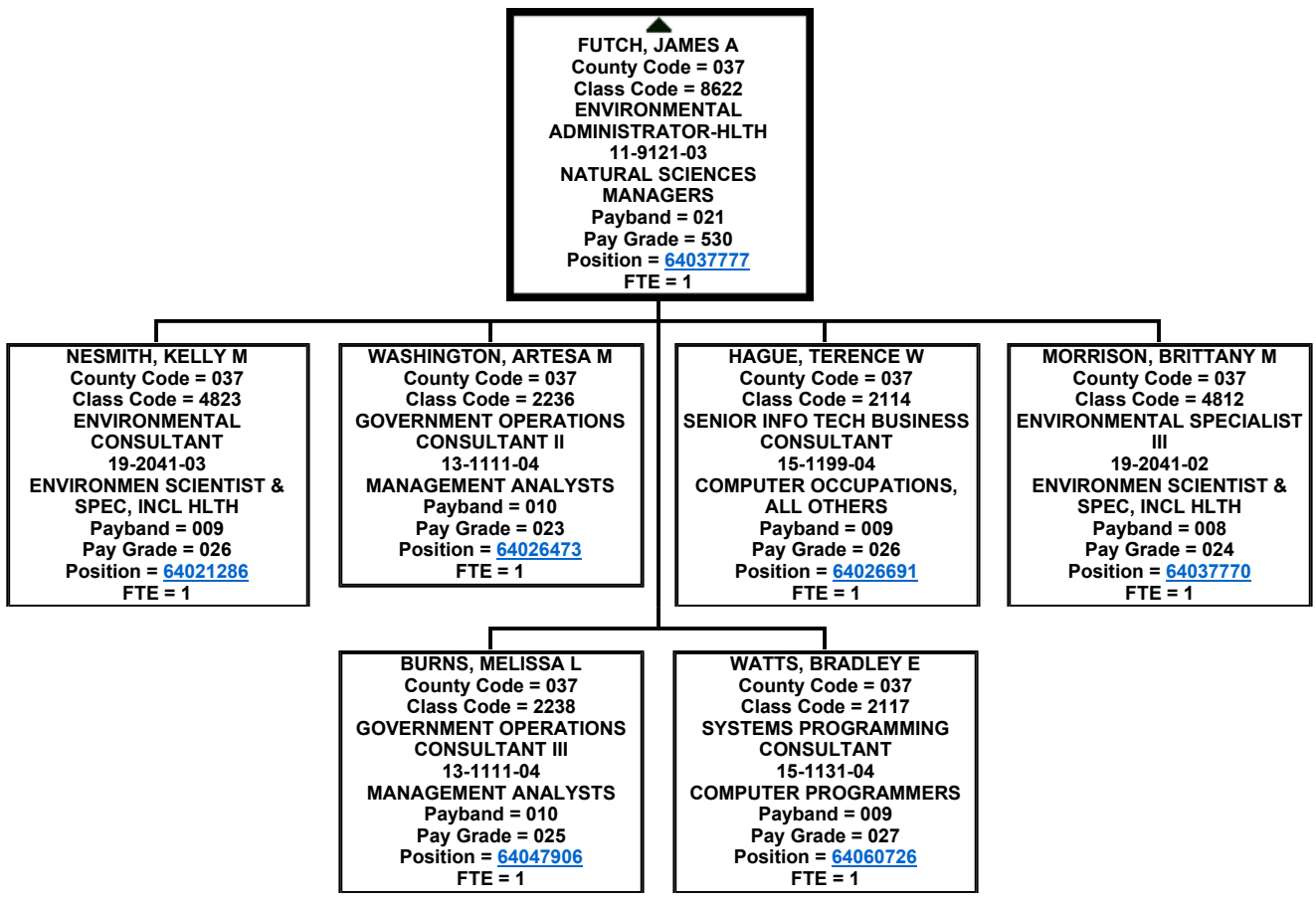
CHIE, WREDEE
County Code = 037
Class Code = 4812
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III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64068968](#)
FTE = 1




SERRANO, HECTOR L
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64060722](#)
FTE = 1

LEIBA, MICHAEL
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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Pay Grade = 024
Position = [64067482](#)
FTE = 1



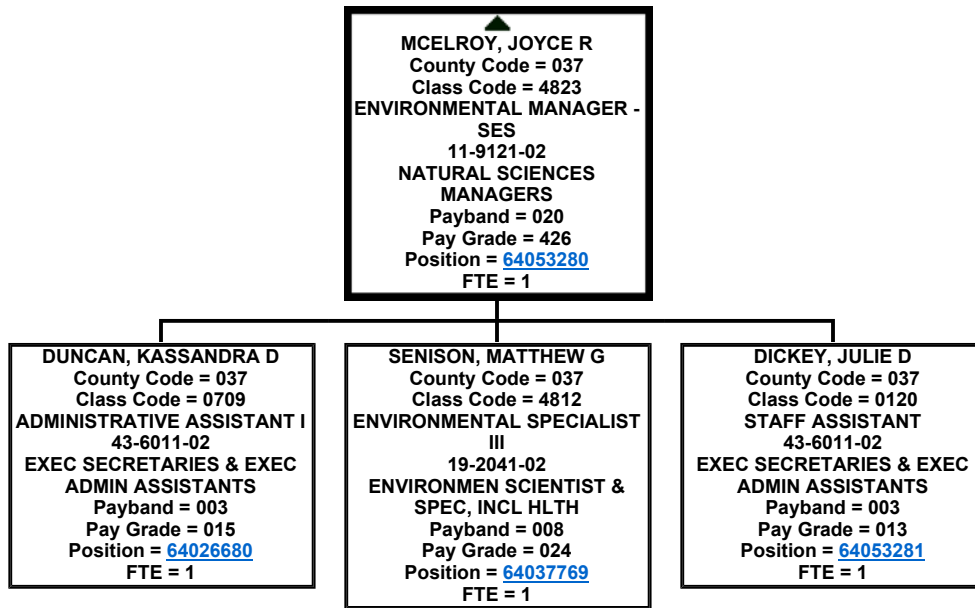


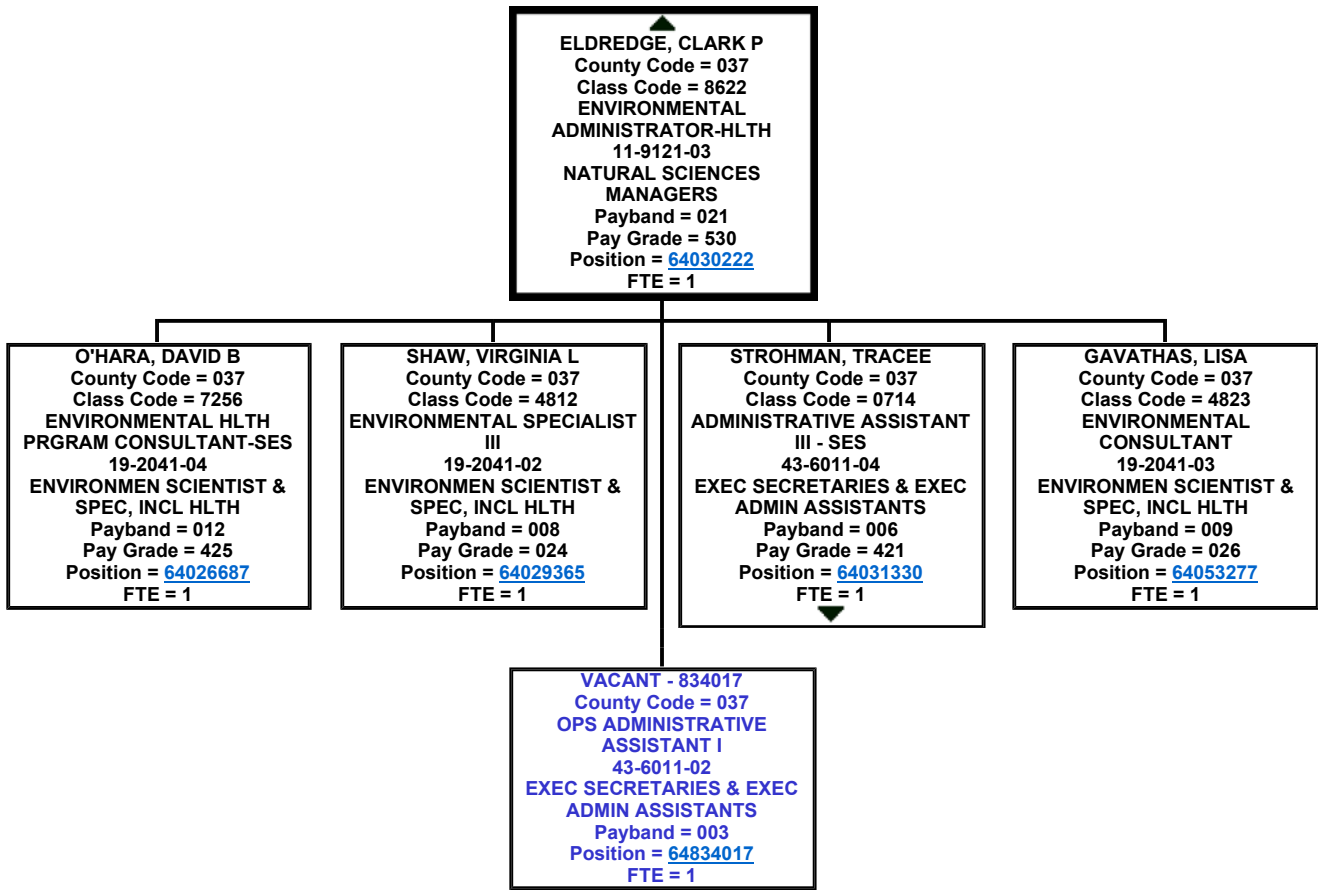
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 Class Code = 4823
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SES
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NATURAL SCIENCES
MANAGERS
 Payband = 020
 Pay Grade = 426
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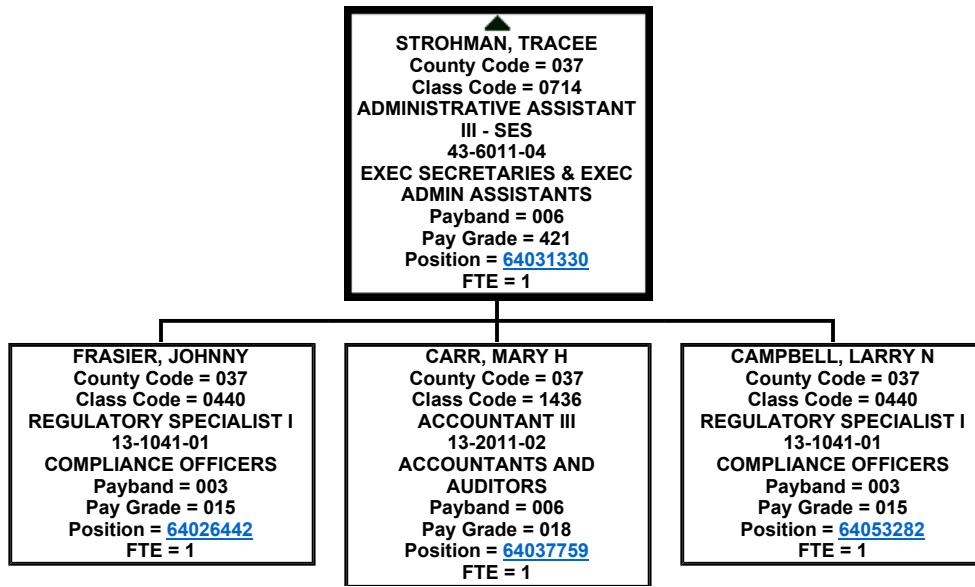
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 Pay Grade = 024
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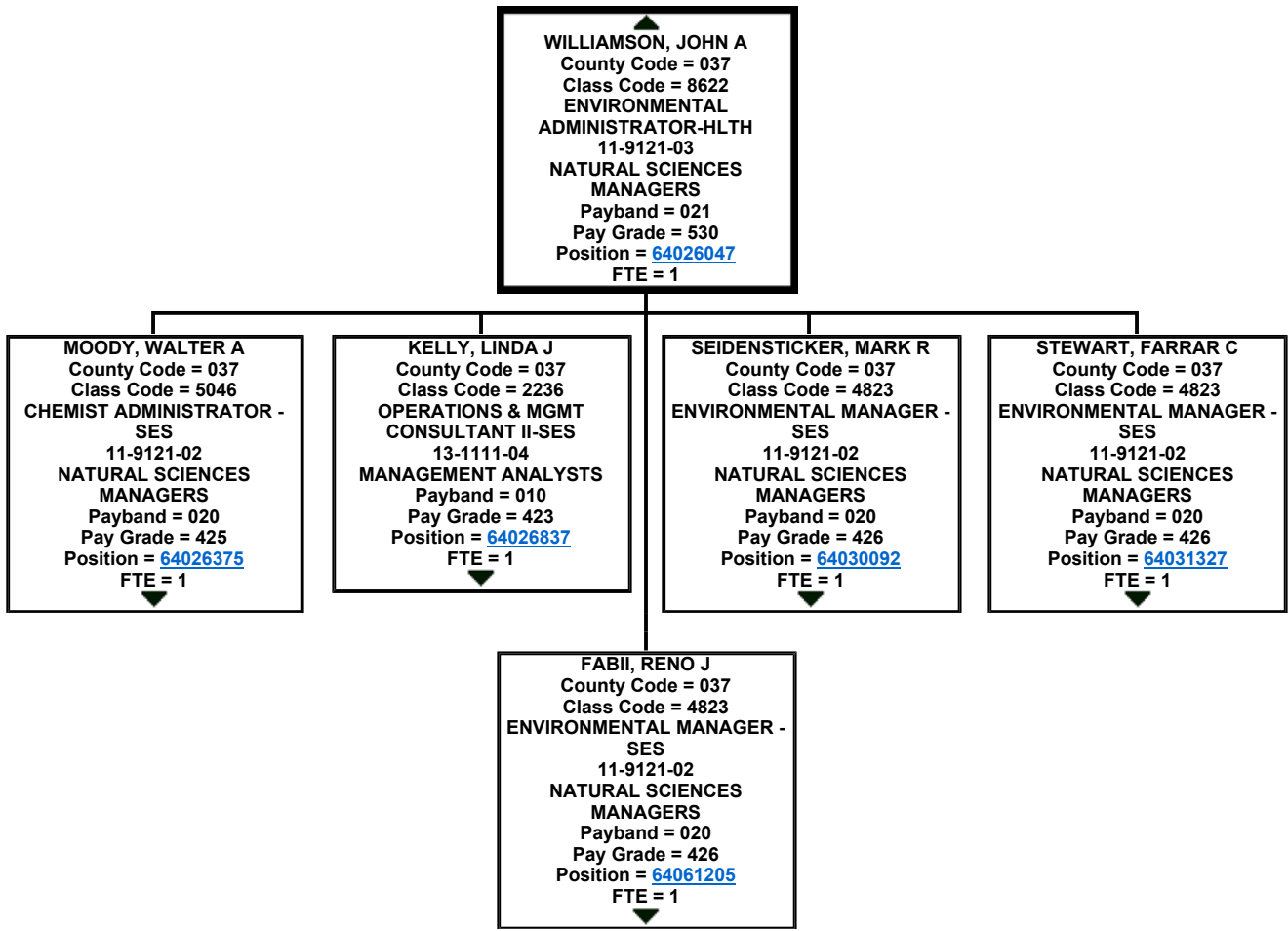
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 Class Code = 4823
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CONSULTANT
 19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 026
 Position = [64066405](#)
 FTE = 1

THORPE, MEGAN
 County Code = 037
 Class Code = 4812
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SPEC, INCL HLTH
 Payband = 008
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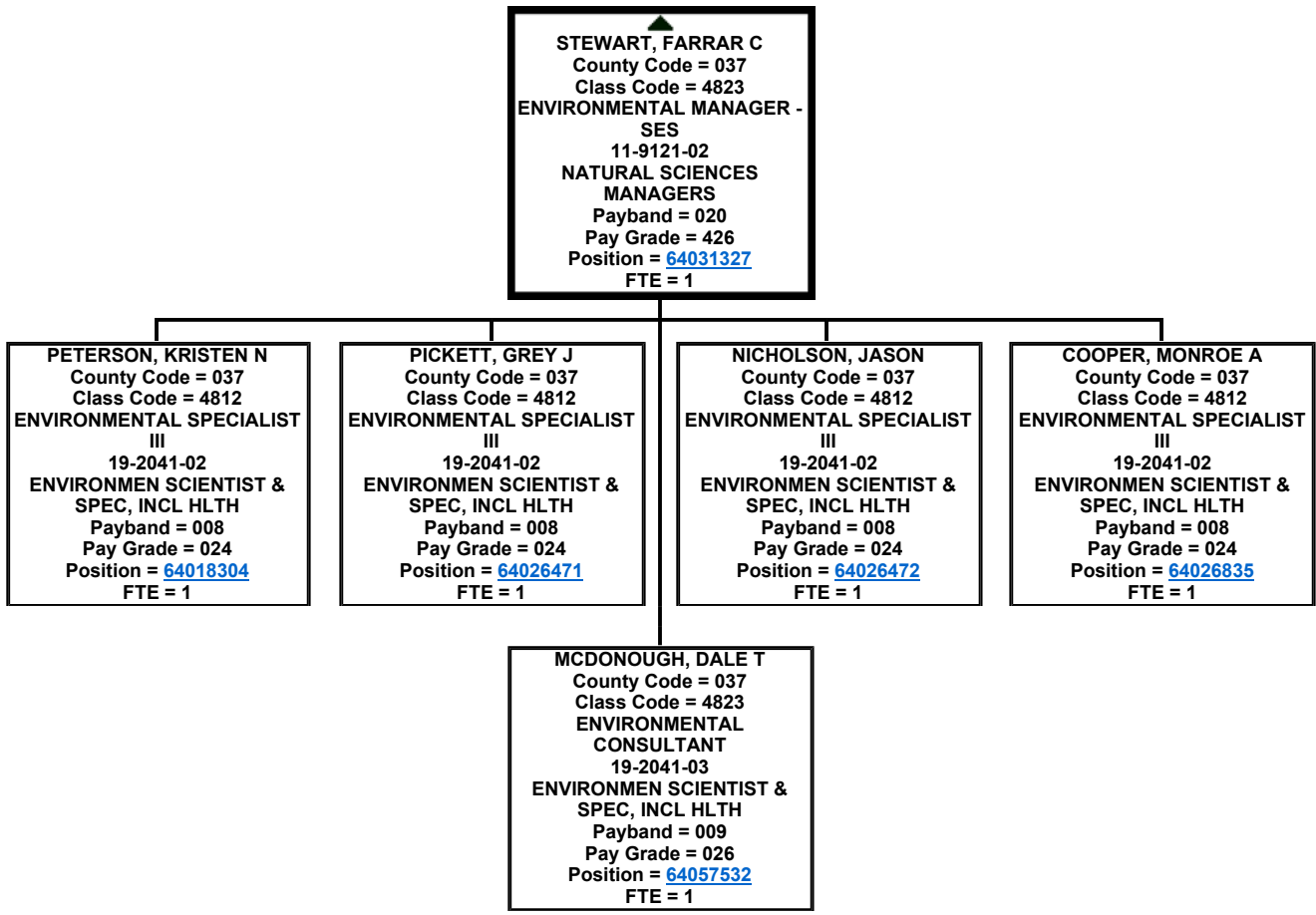
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NATURAL SCIENCES
MANAGERS
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 Pay Grade = 426
 Position = [64061205](#)
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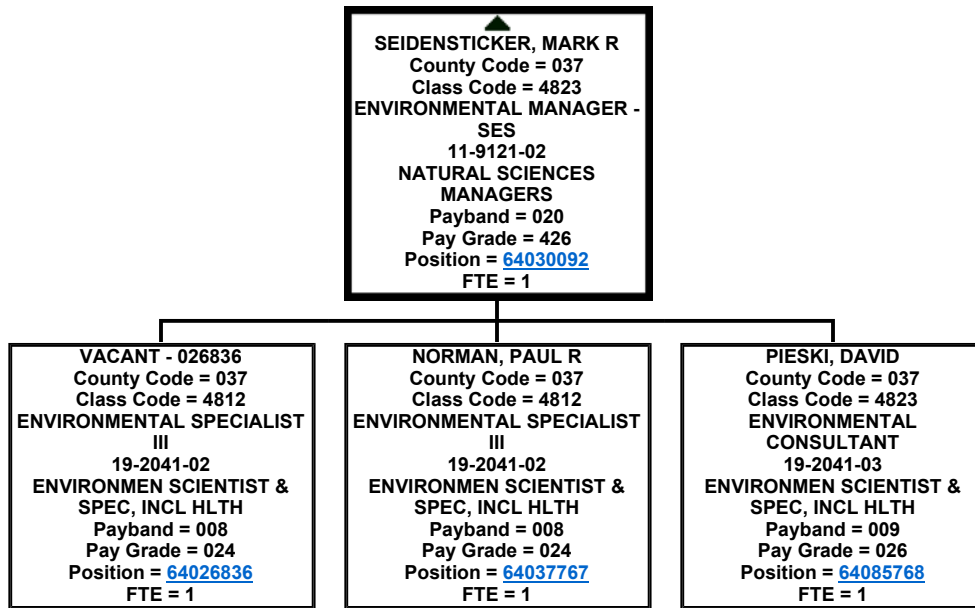
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 Class Code = 4812
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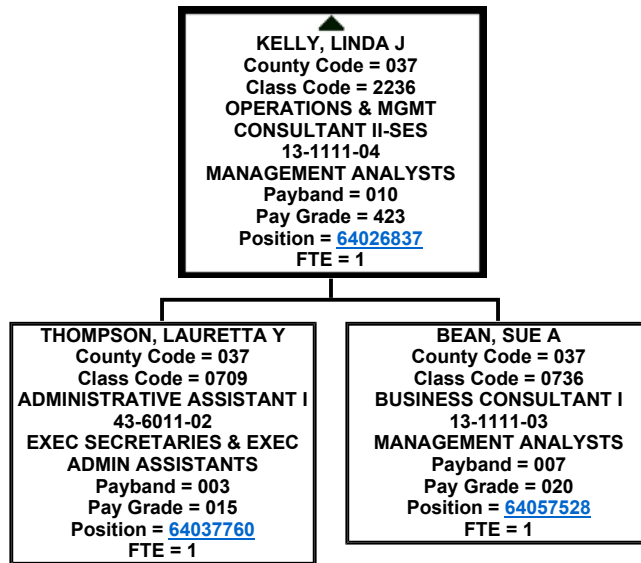
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III
 19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 024
 Position = [64037762](#)
 FTE = 1

BOOM, KYRO J
 County Code = 037
 Class Code = 4812
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III
 19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 024
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 FTE = 1

PIERRE-SAINT, ASHLEY
 County Code = 037
 Class Code = 4823
ENVIRONMENTAL
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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 Pay Grade = 026
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 FTE = 1







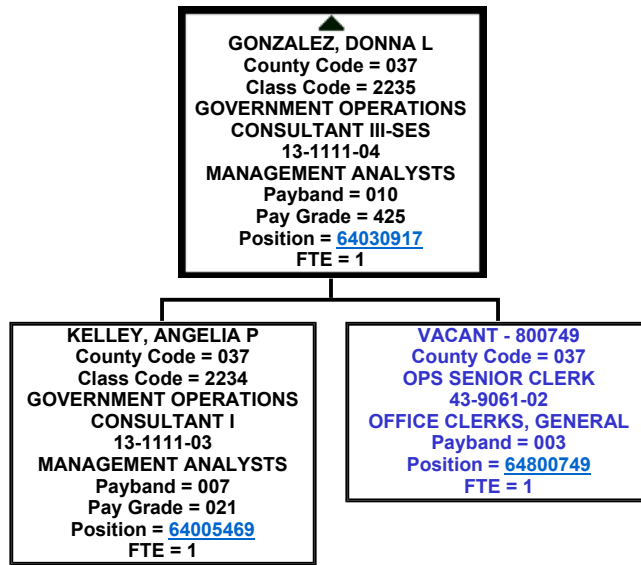
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MOODY, WALTER A
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 Class Code = 5046
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NATURAL SCIENCES
MANAGERS
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 Pay Grade = 425
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 FTE = 1

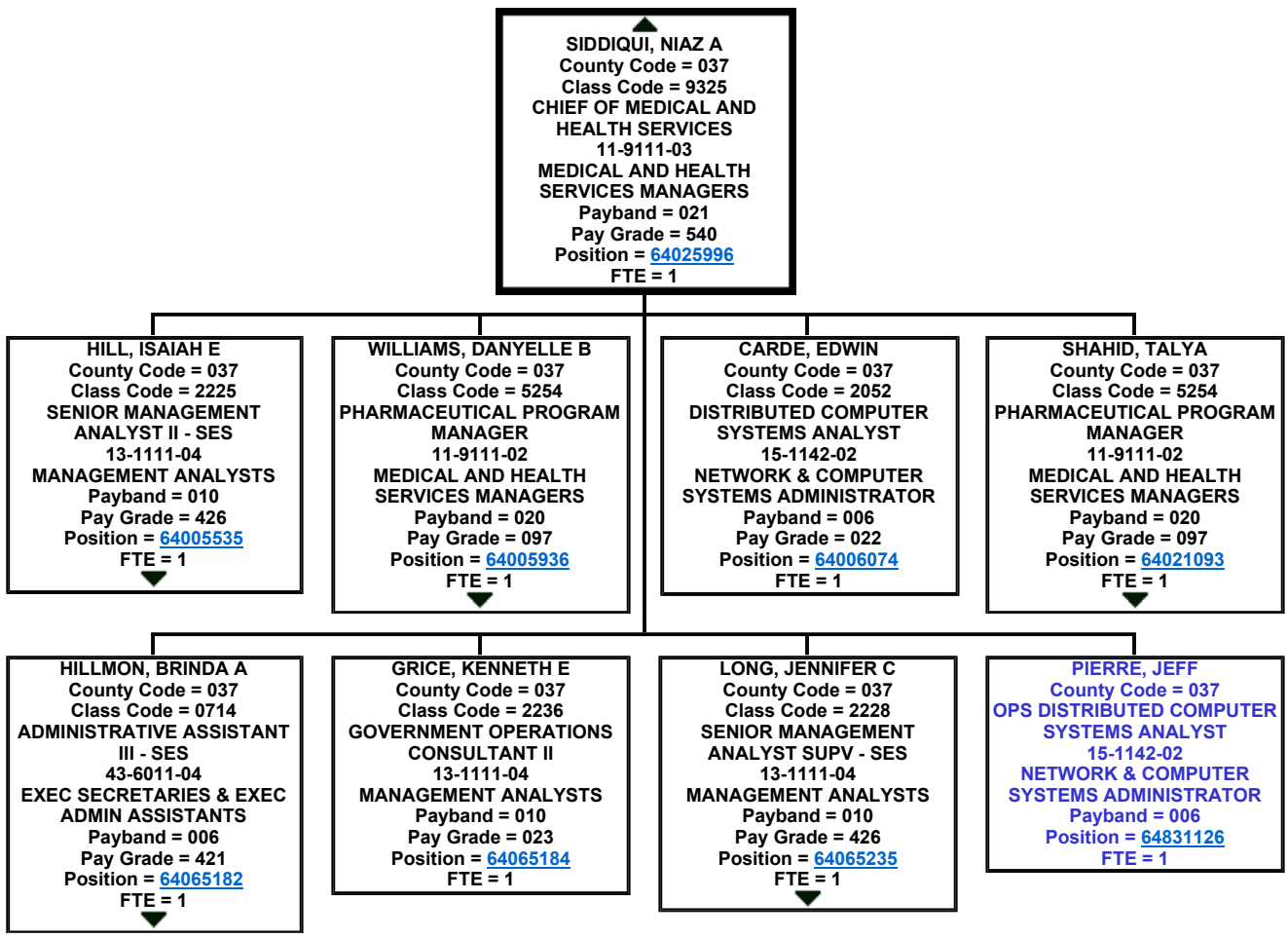
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 Pay Grade = 023
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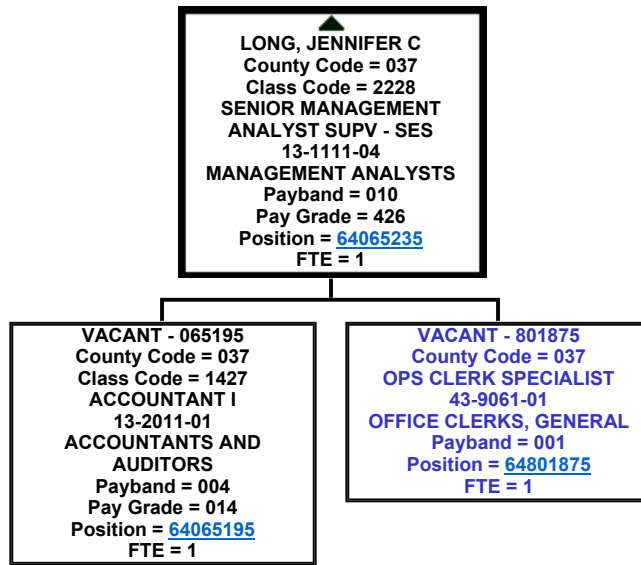
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CHEMISTS
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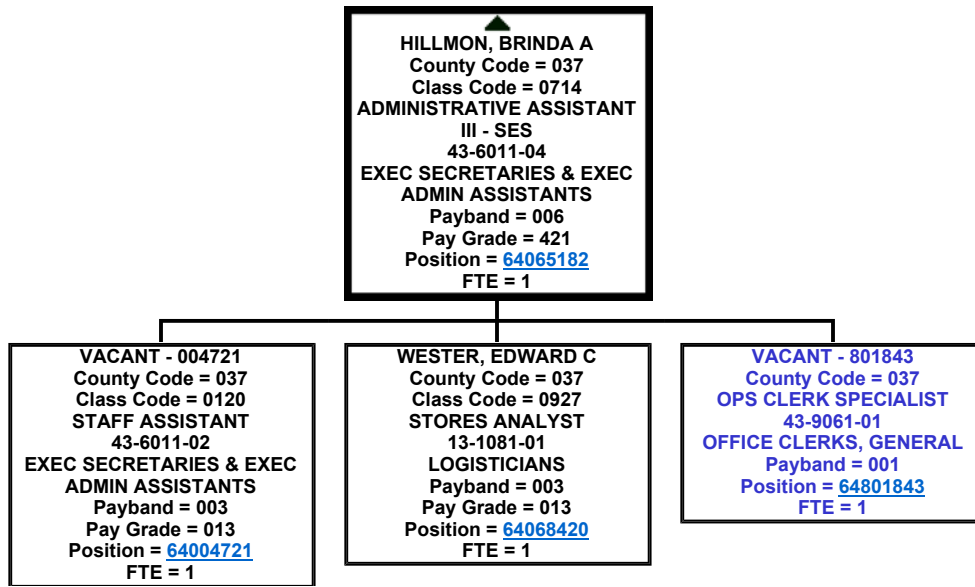
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CHEMISTS
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 Pay Grade = 023
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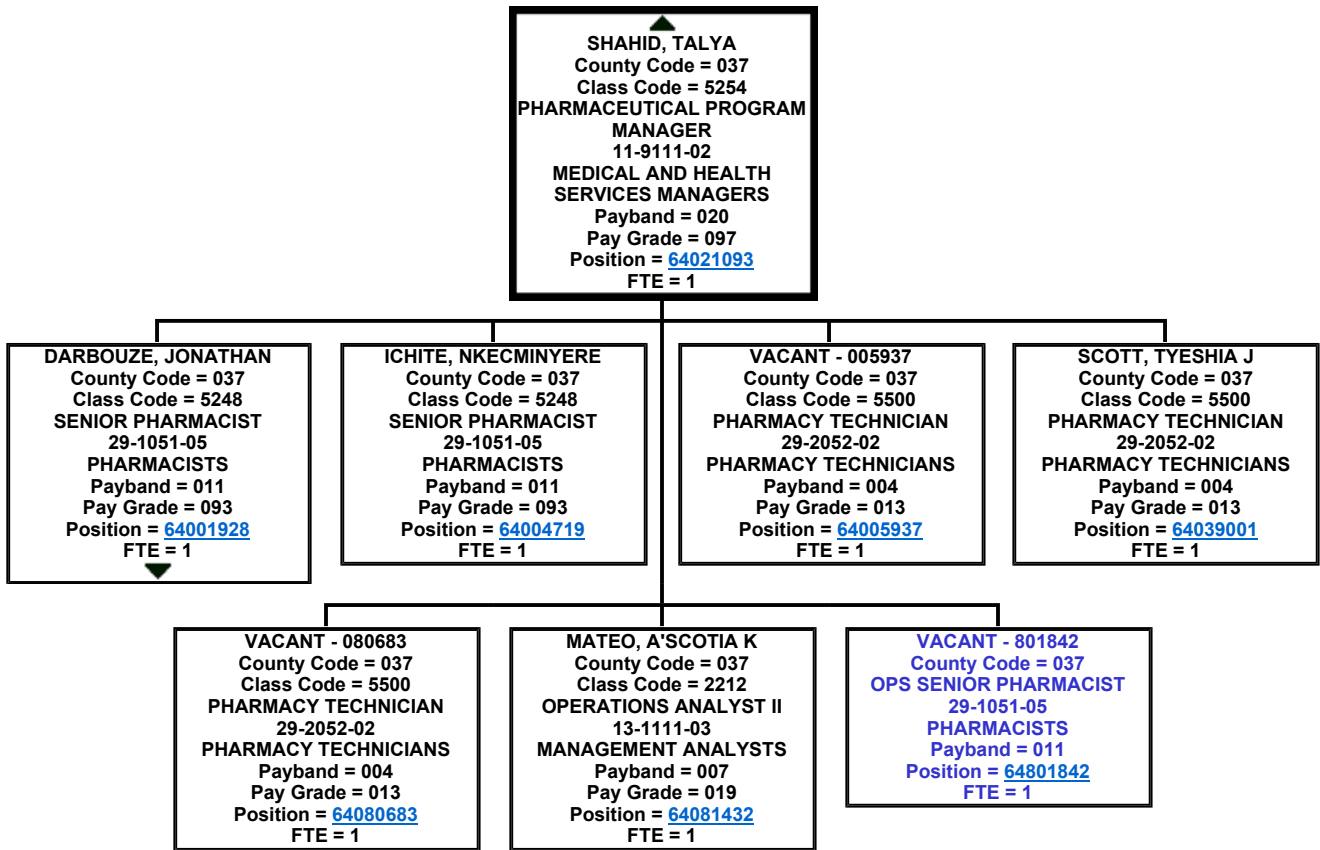
NGUYEN, DAO
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CHEMISTS
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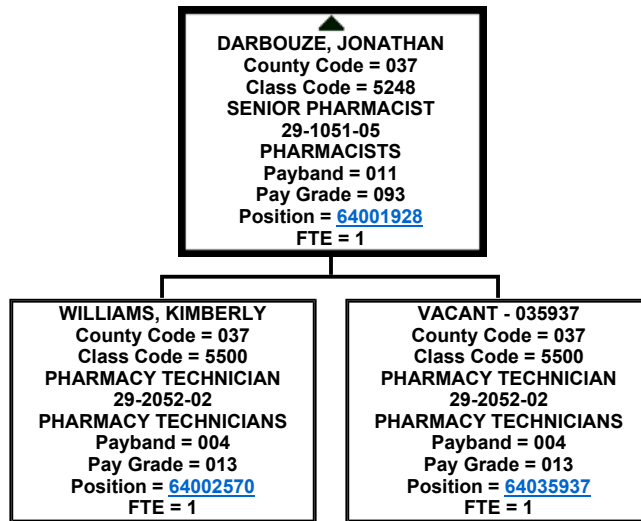


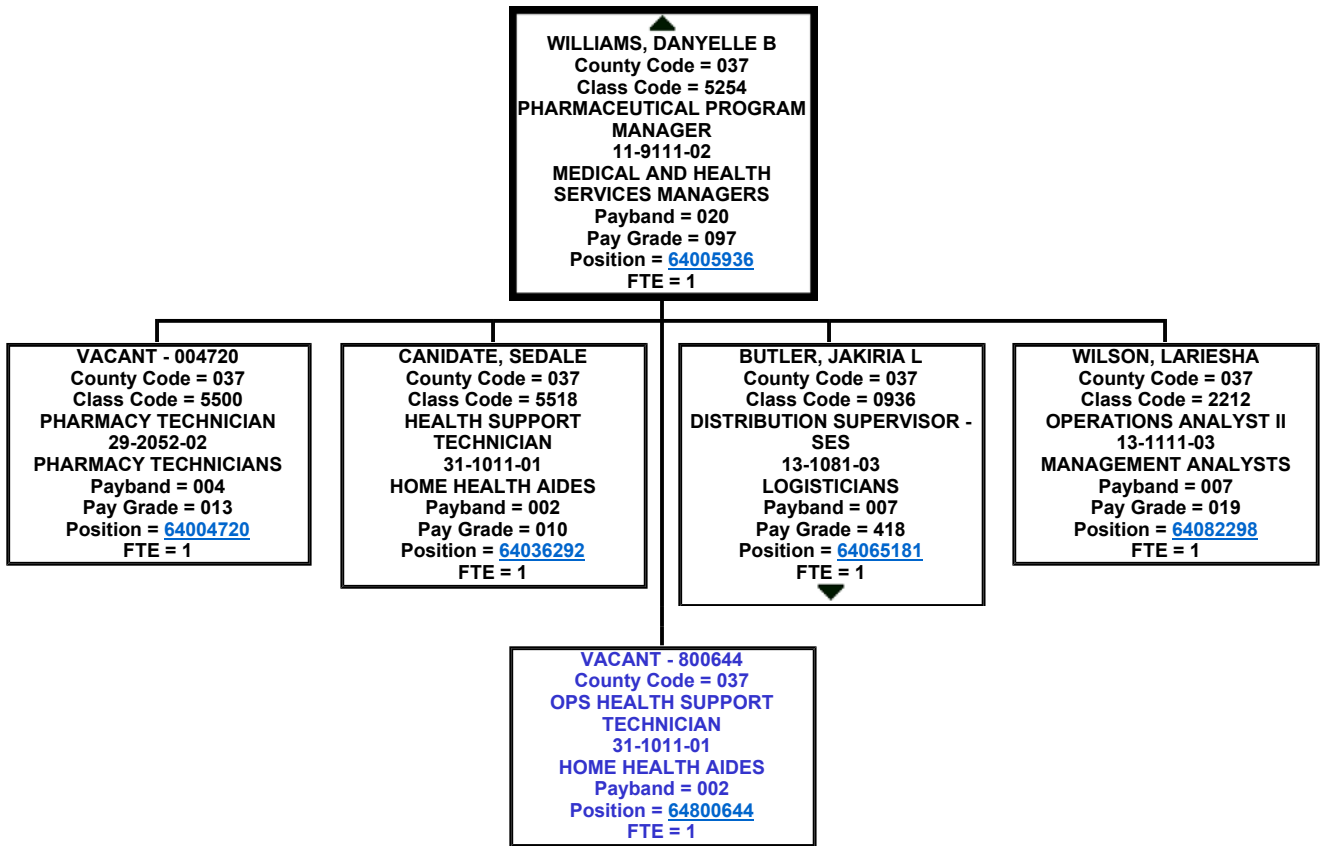


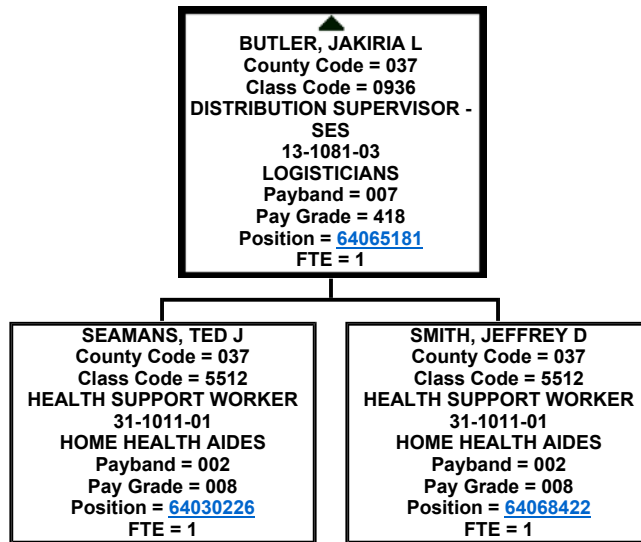


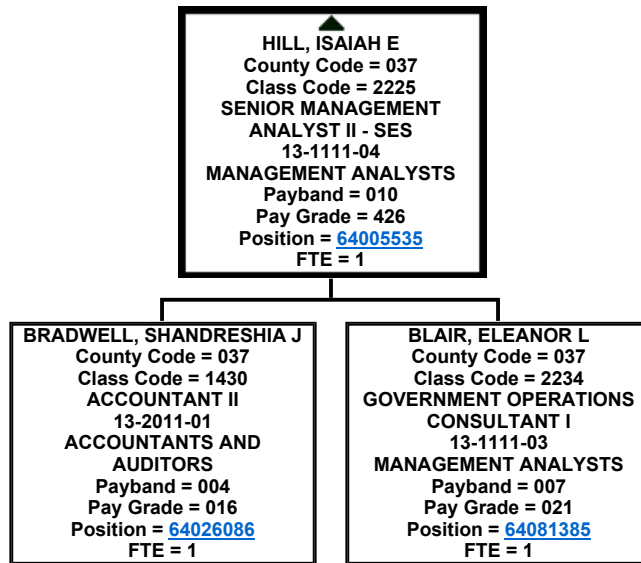


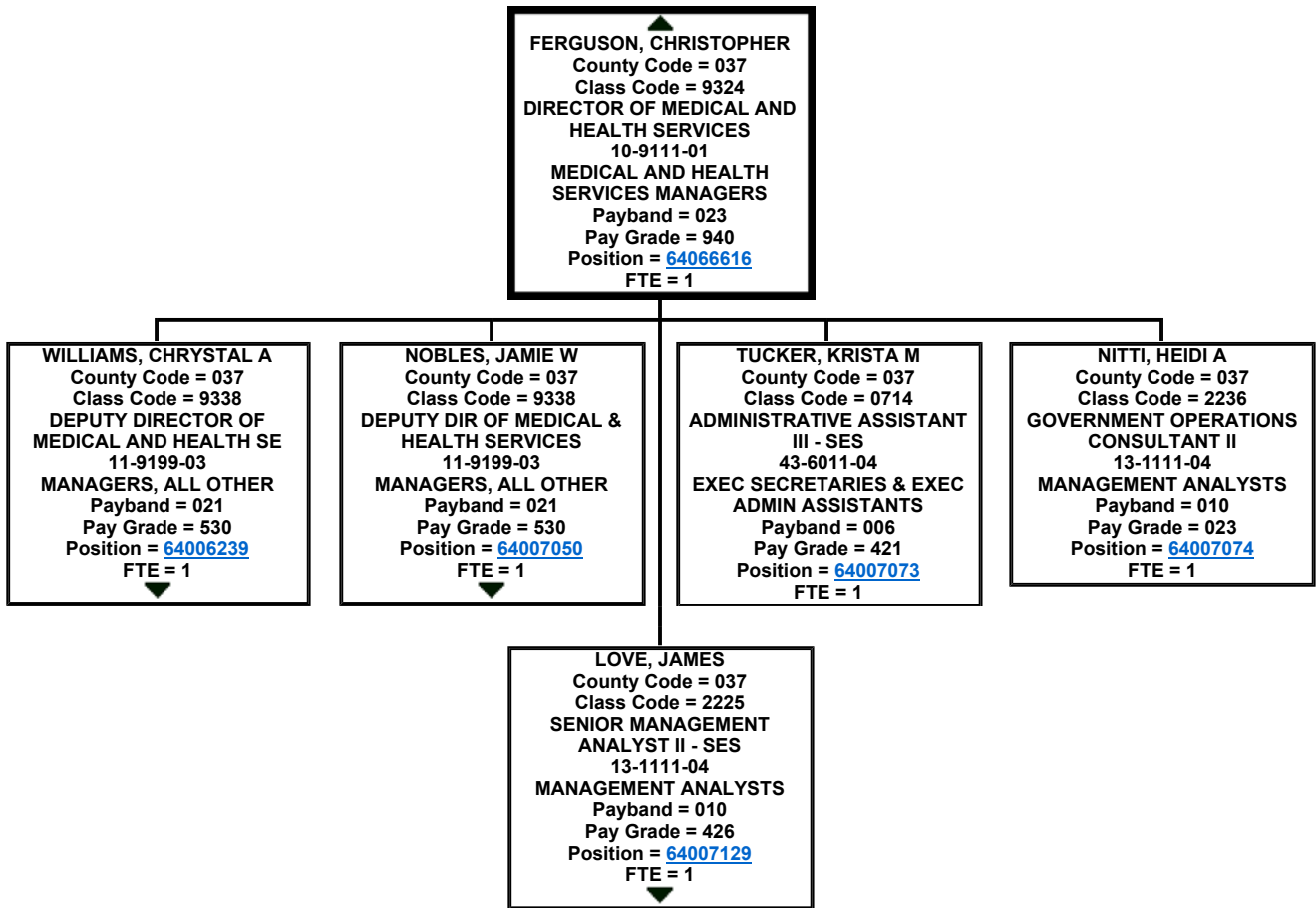


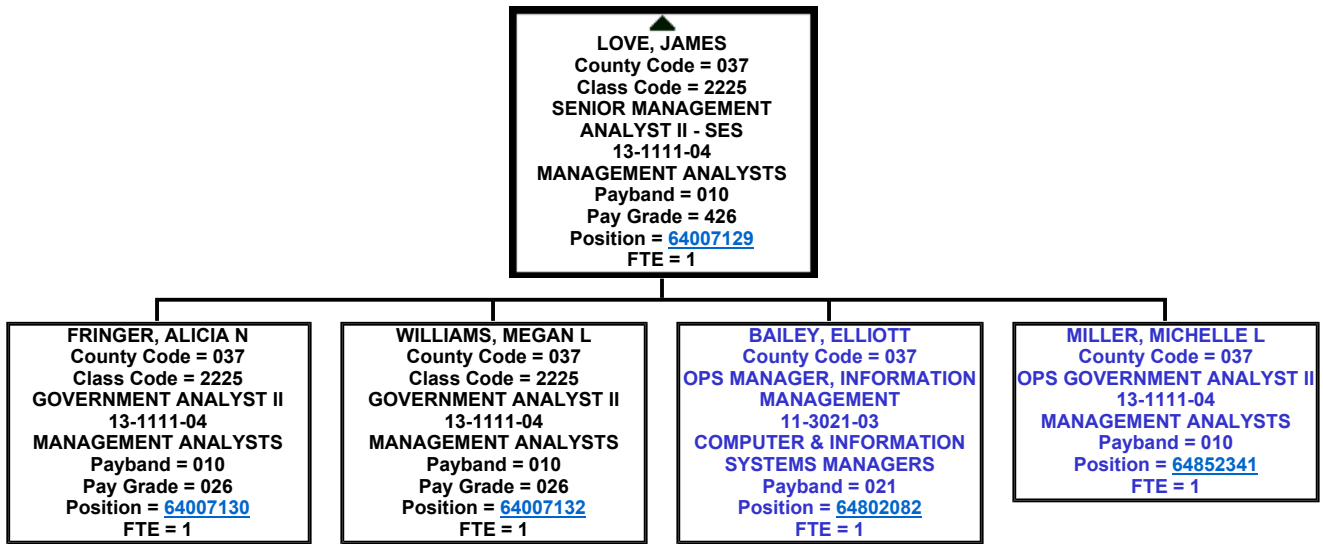


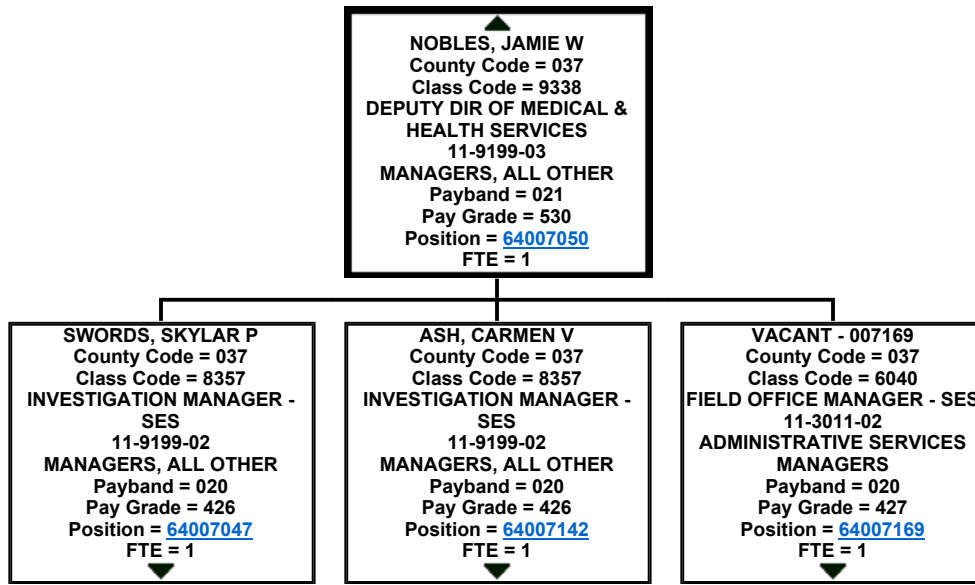


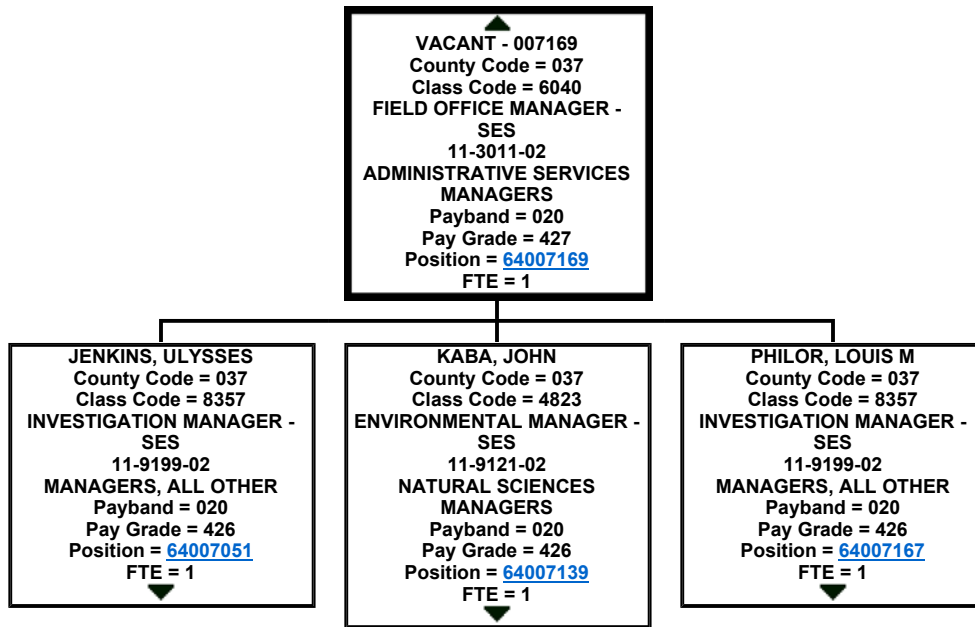


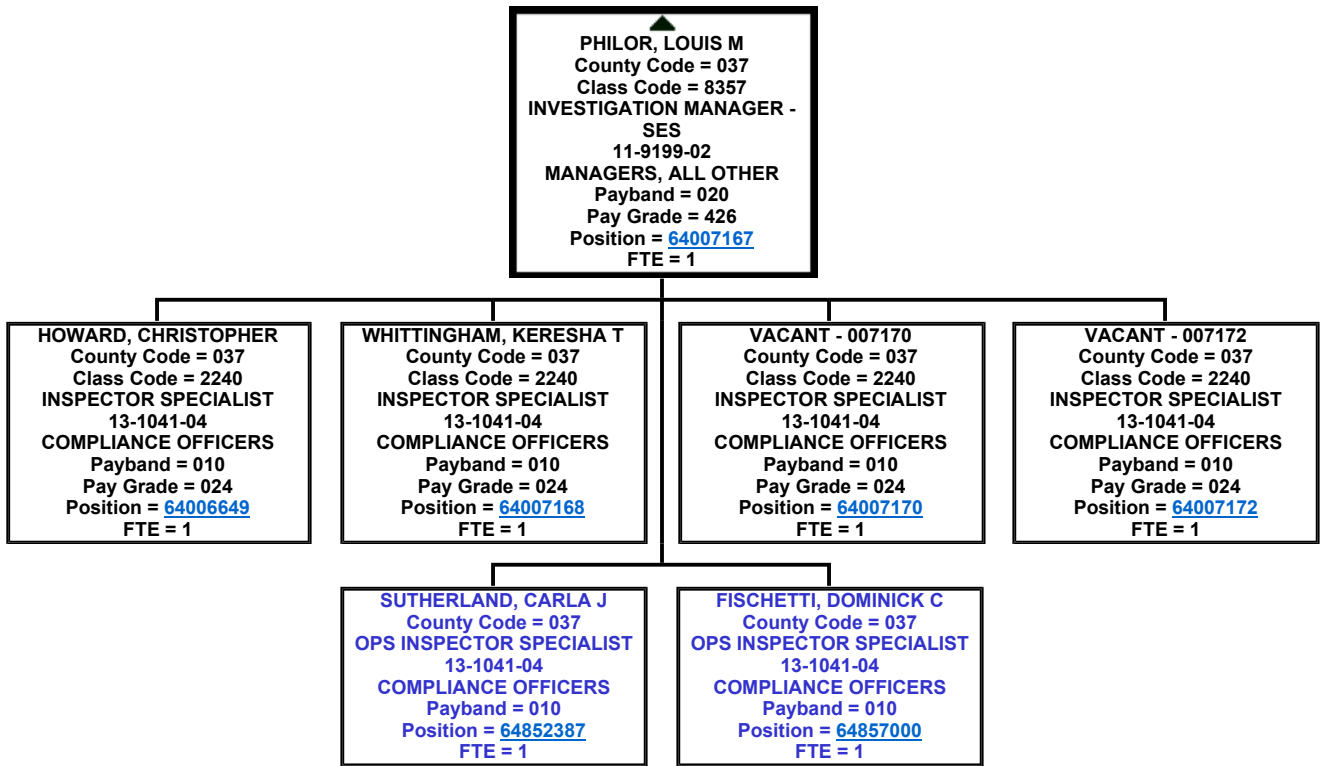


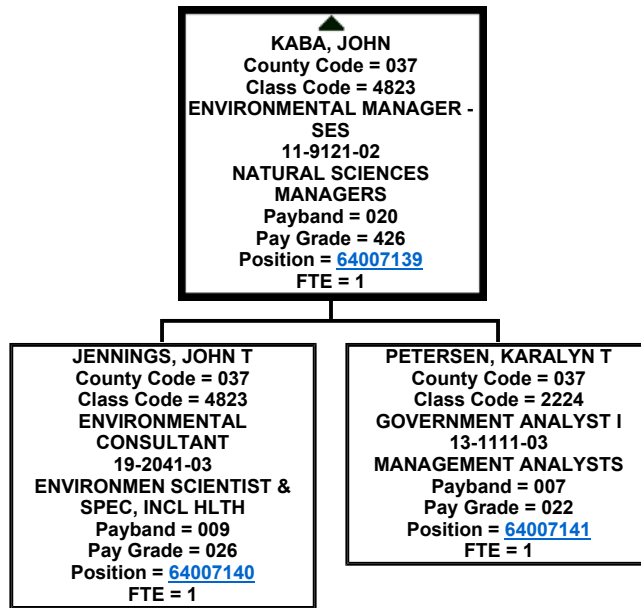


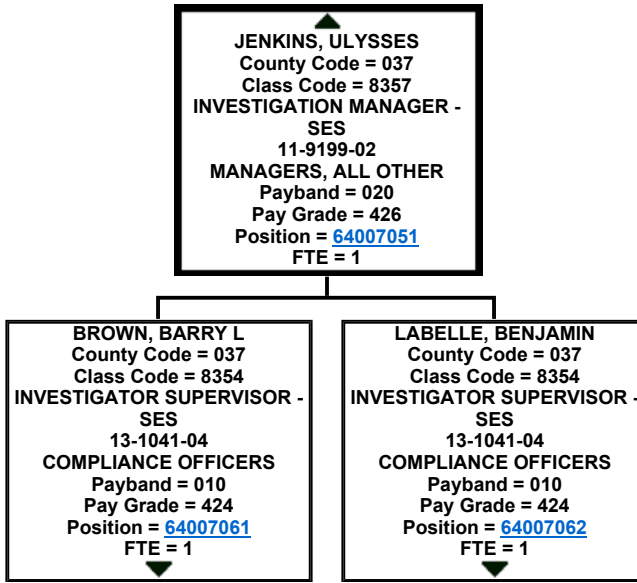


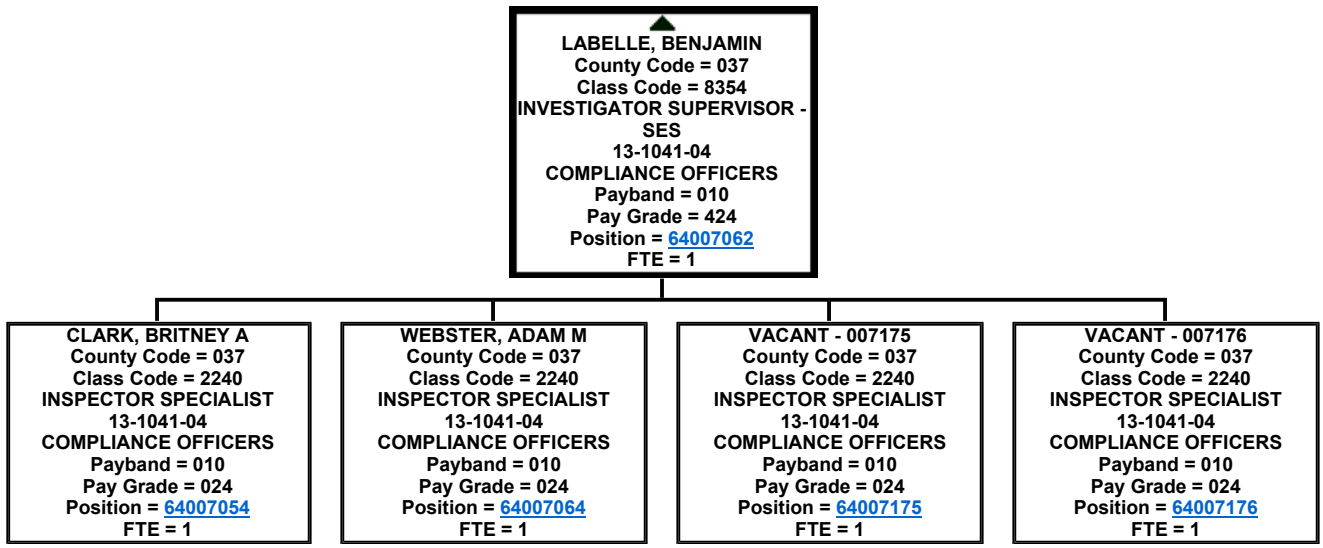


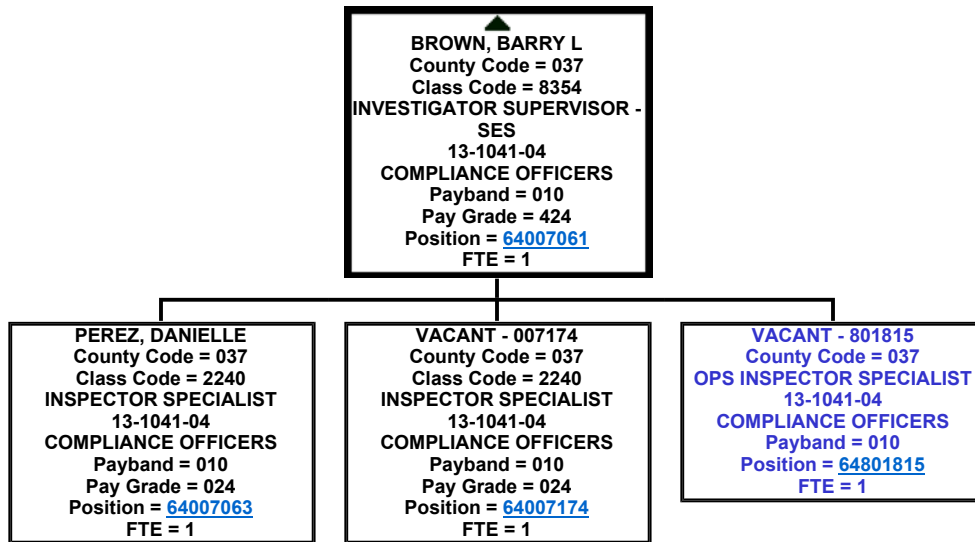


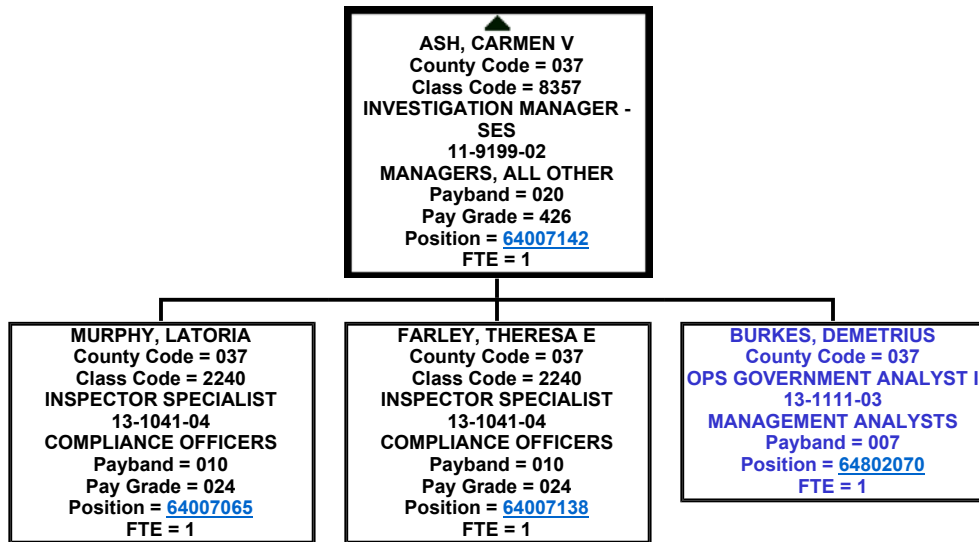


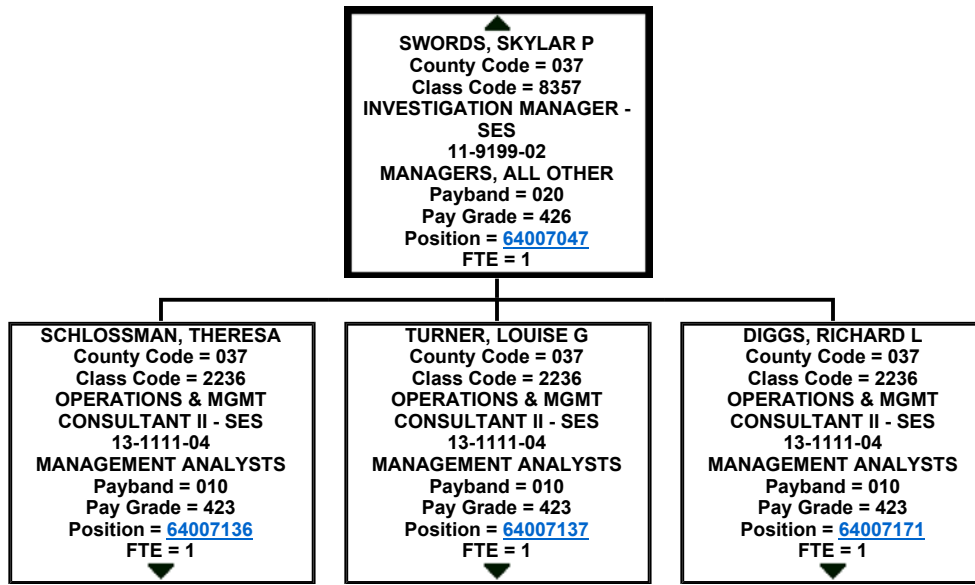


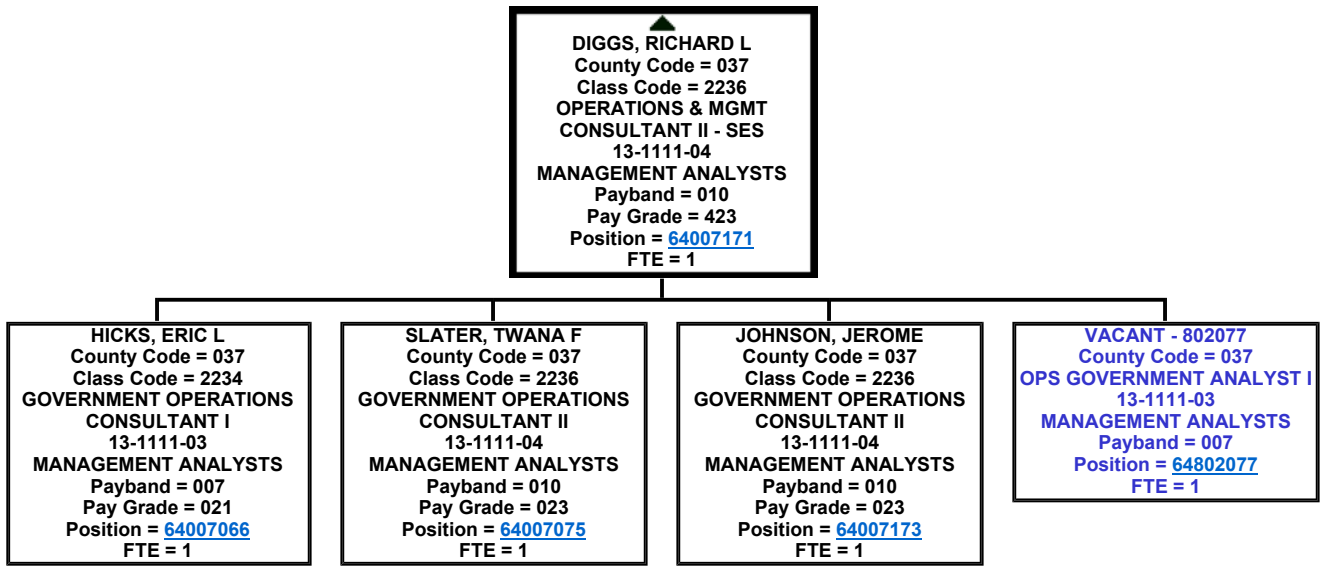


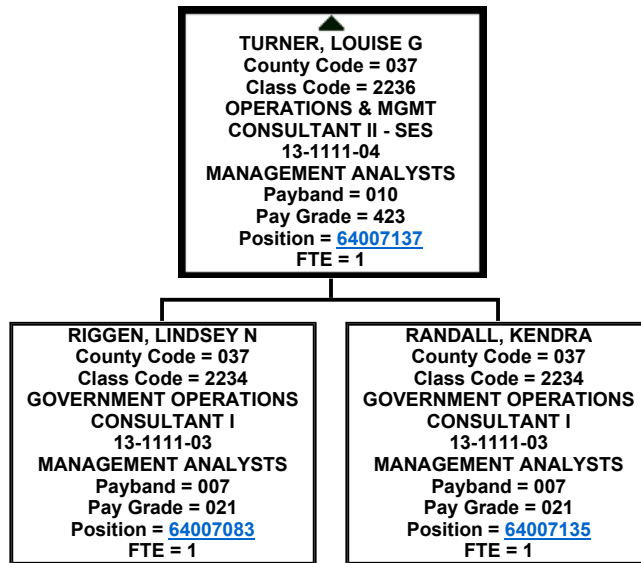


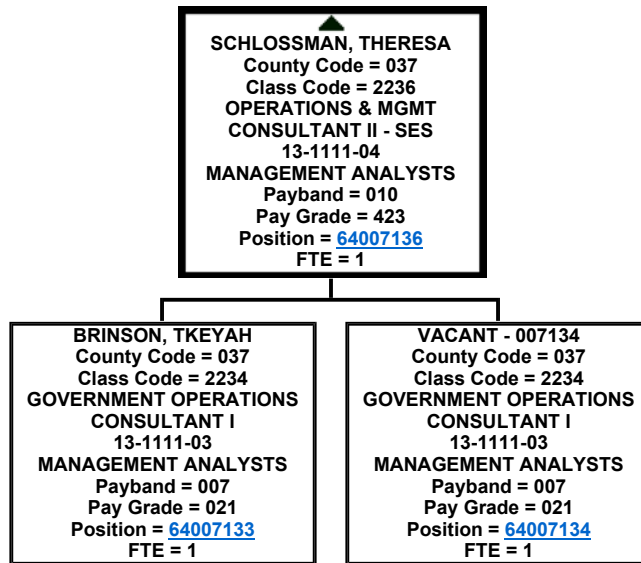


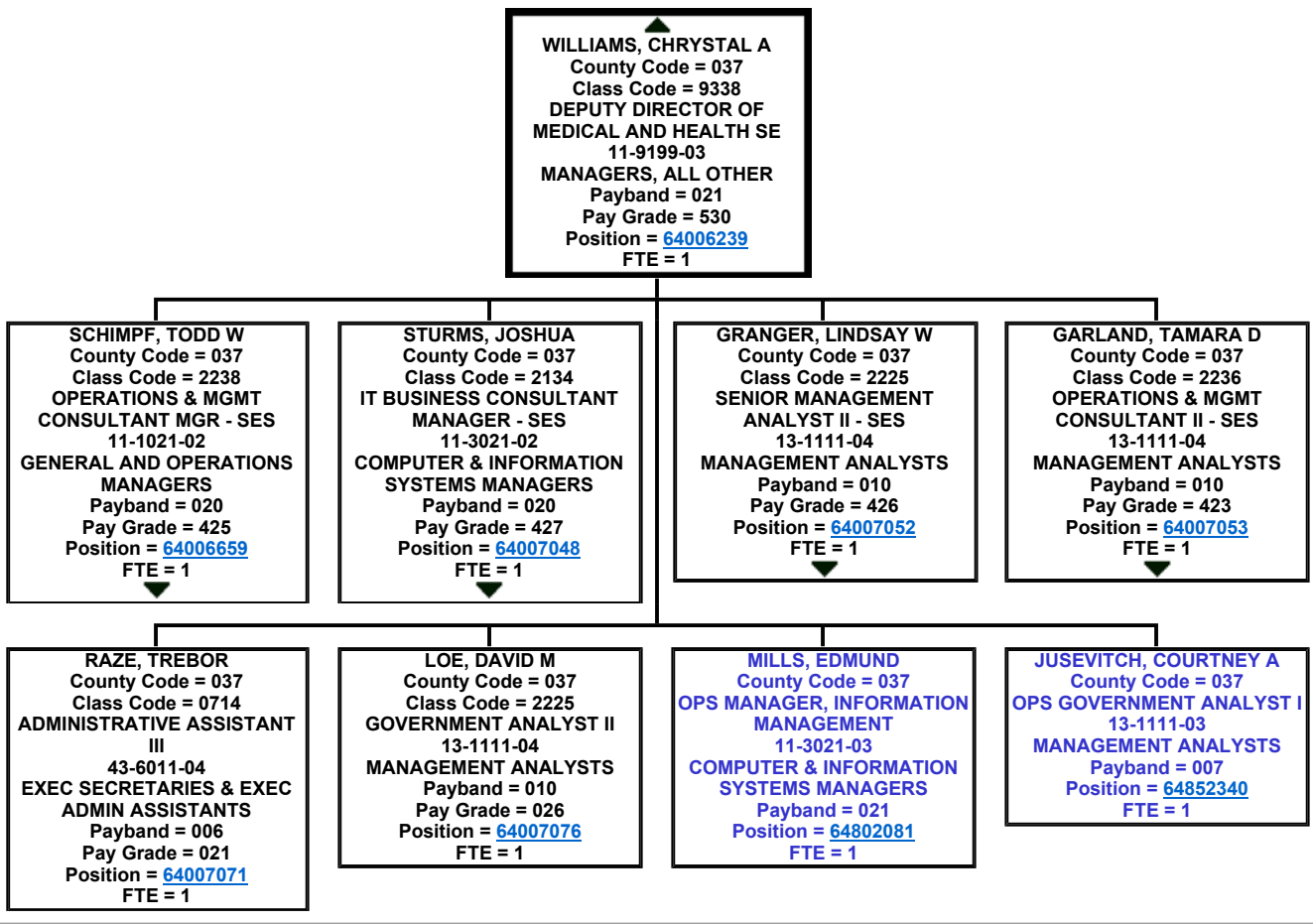


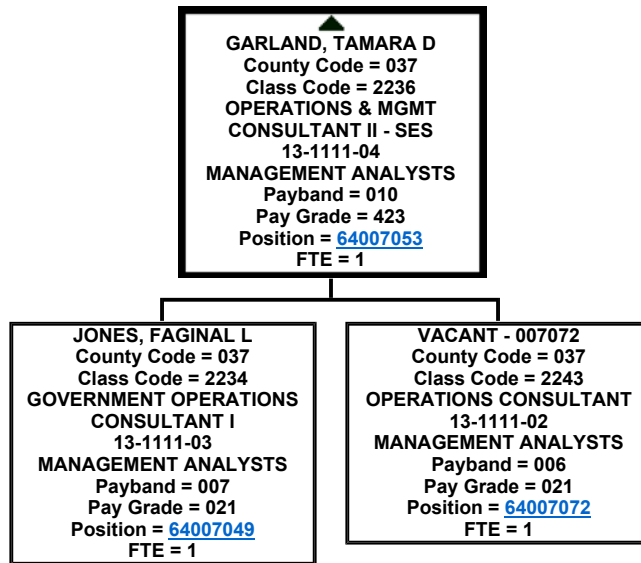


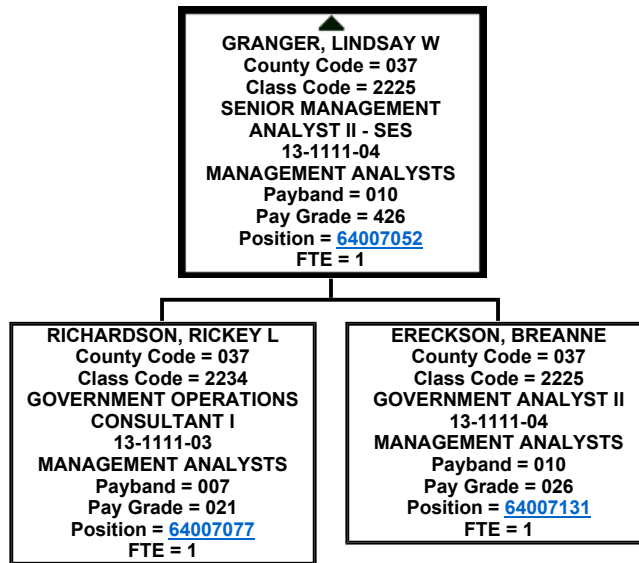


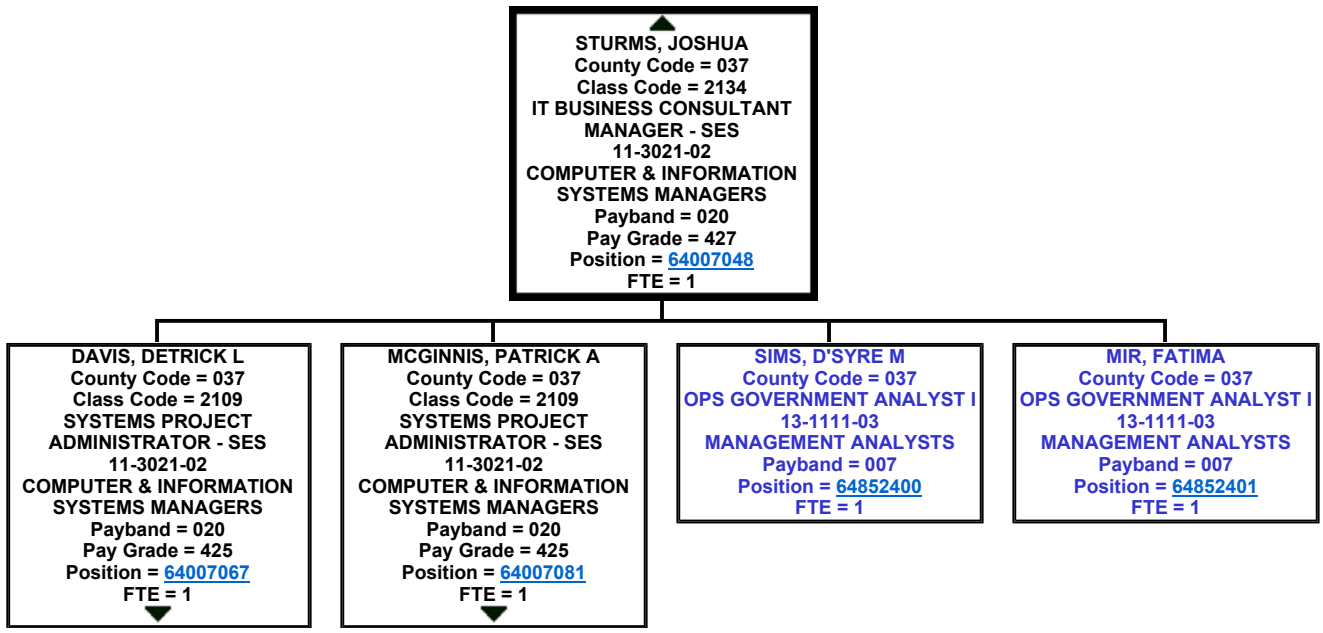








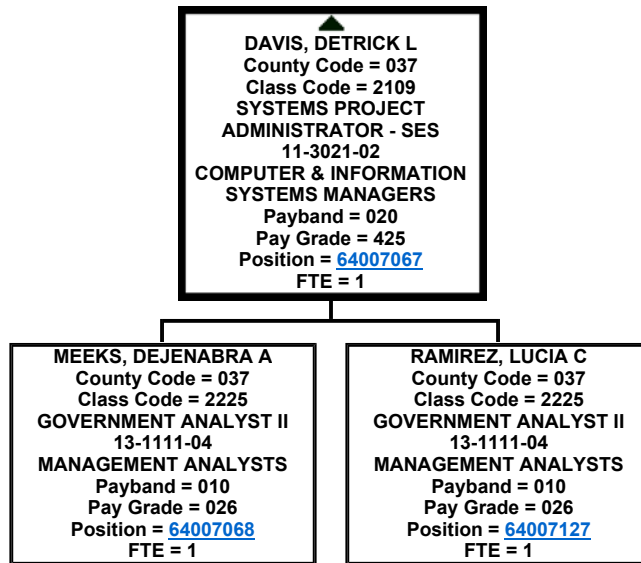


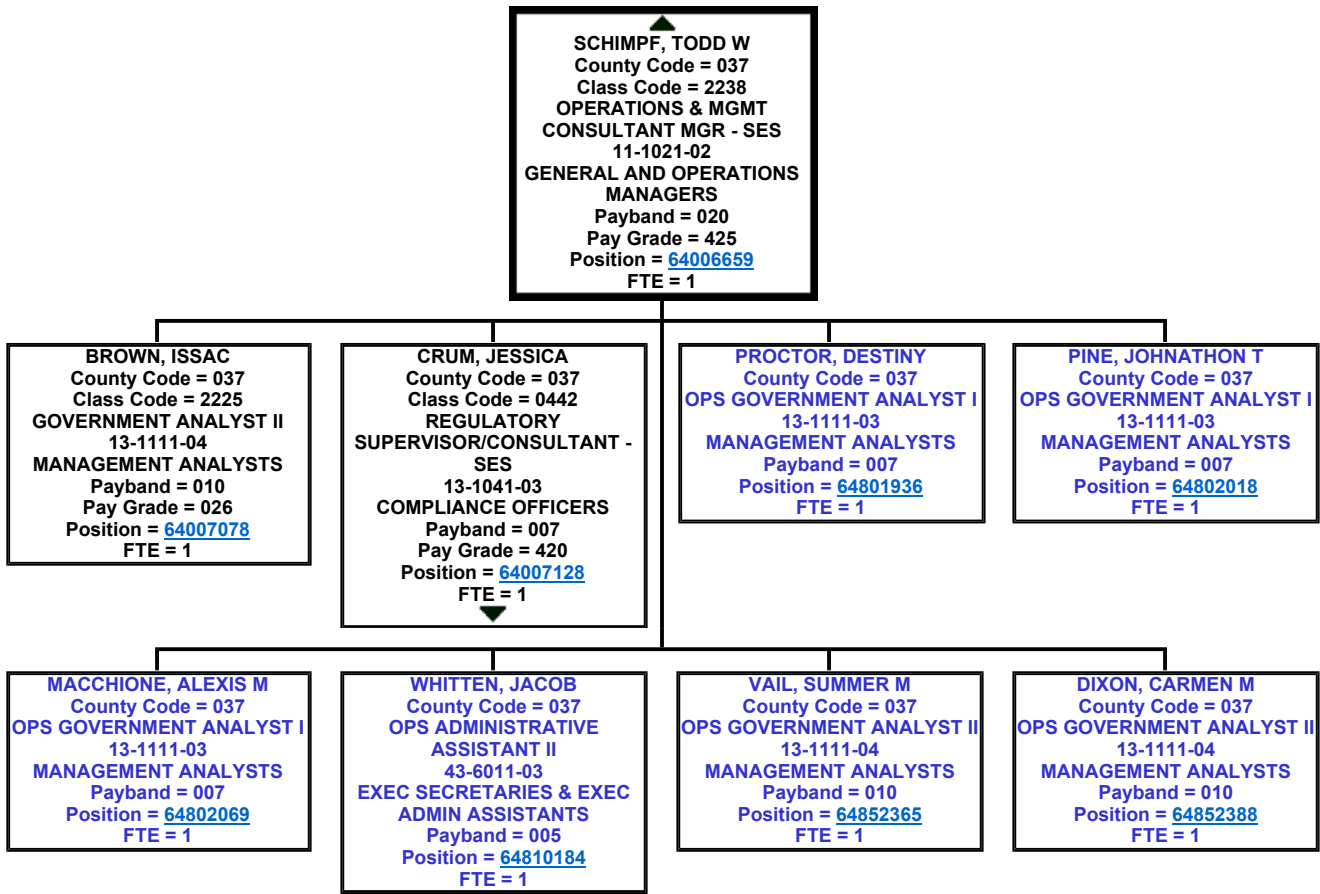


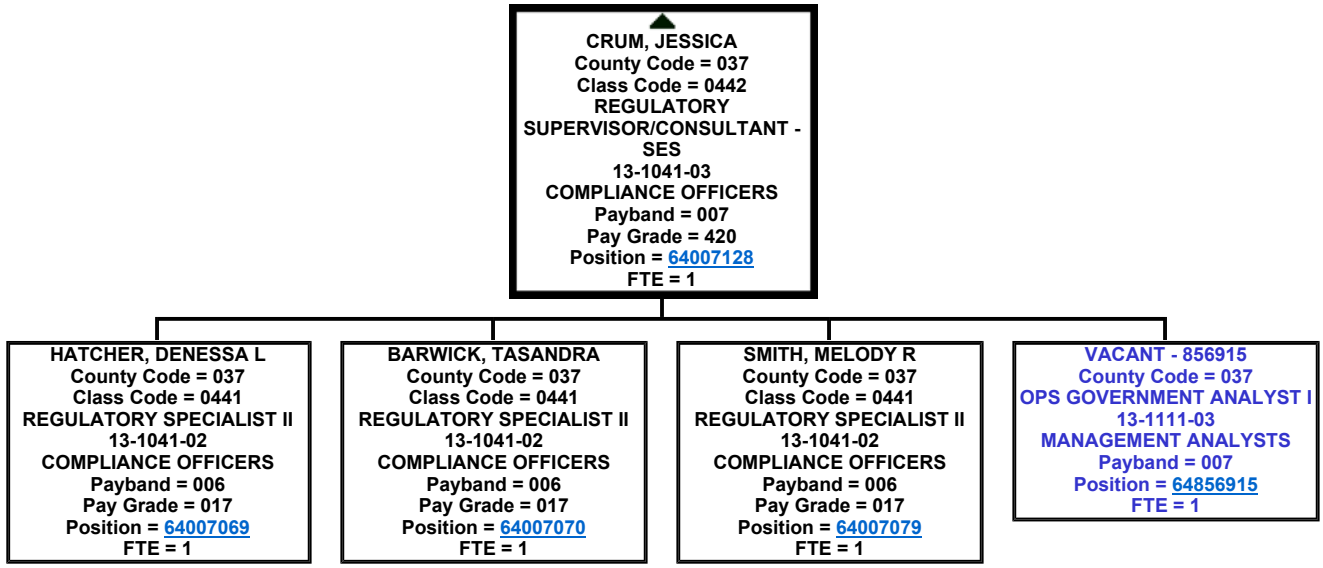
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MCGINNIS, PATRICK A
County Code = 037
Class Code = 2109
SYSTEMS PROJECT
ADMINISTRATOR - SES
11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
Payband = 020
Pay Grade = 425
Position = [64007081](#)
FTE = 1

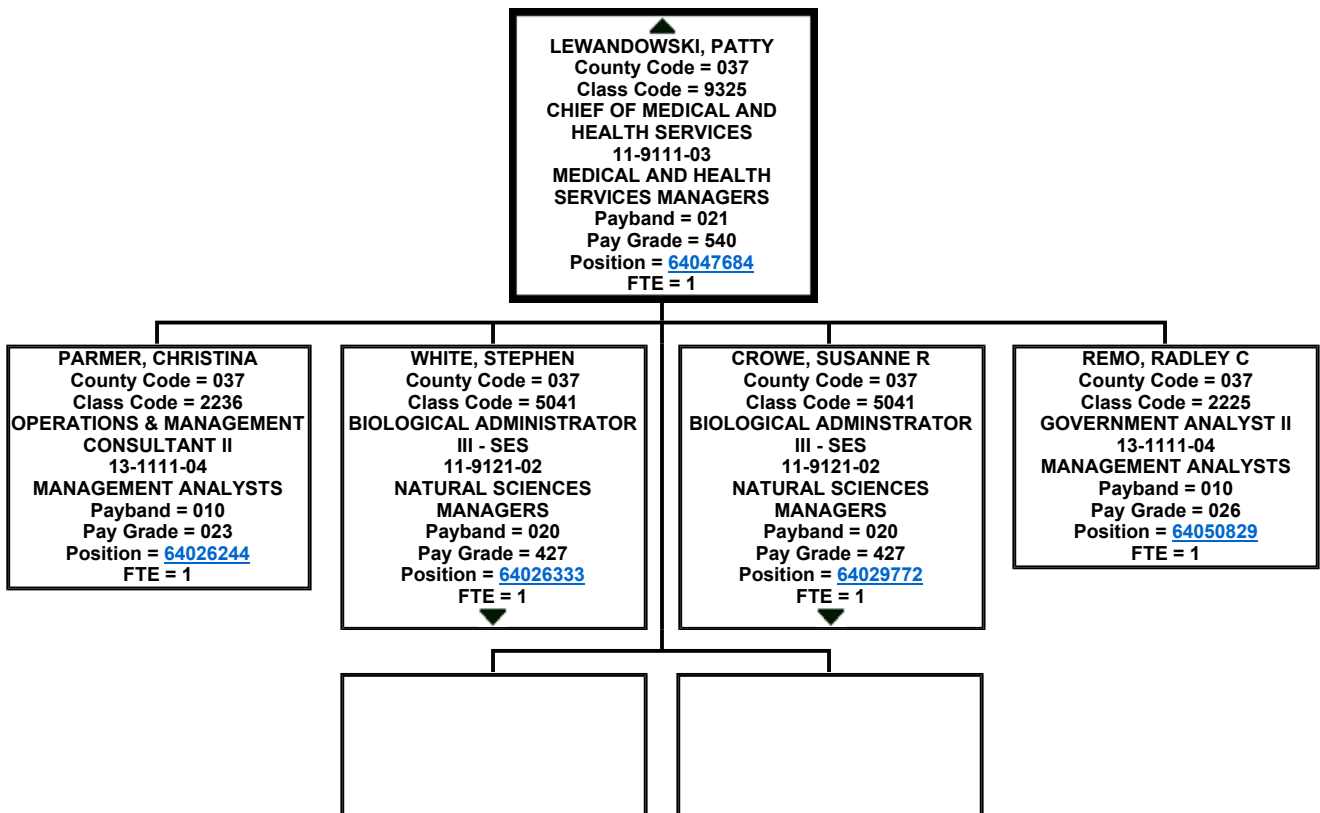
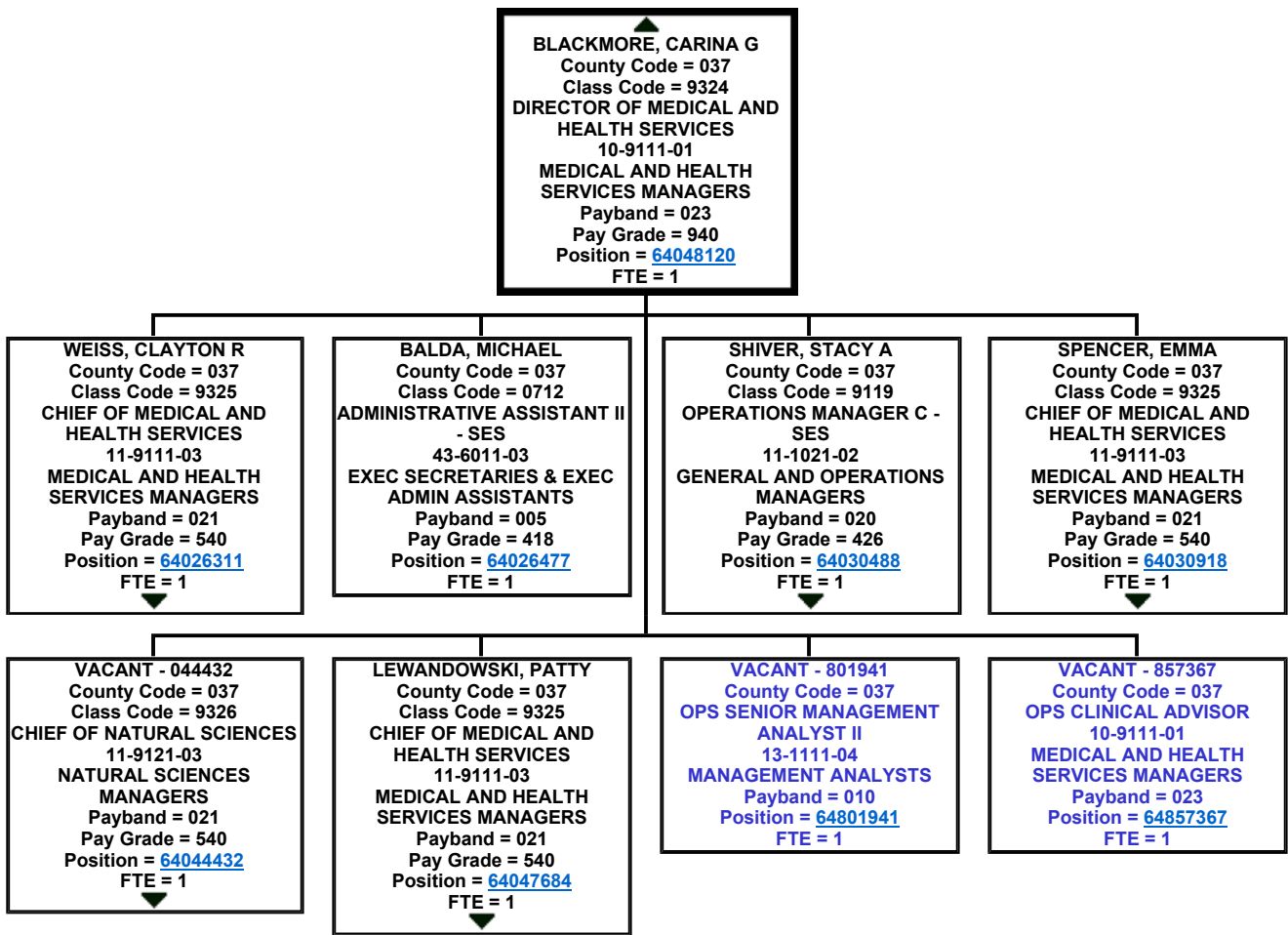
BROUSSARD, CHRISTOPHER B
County Code = 037
Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64007080](#)
FTE = 1

BRANCH, AUSTIN N
County Code = 037
Class Code = 2107
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15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64007082](#)
FTE = 1



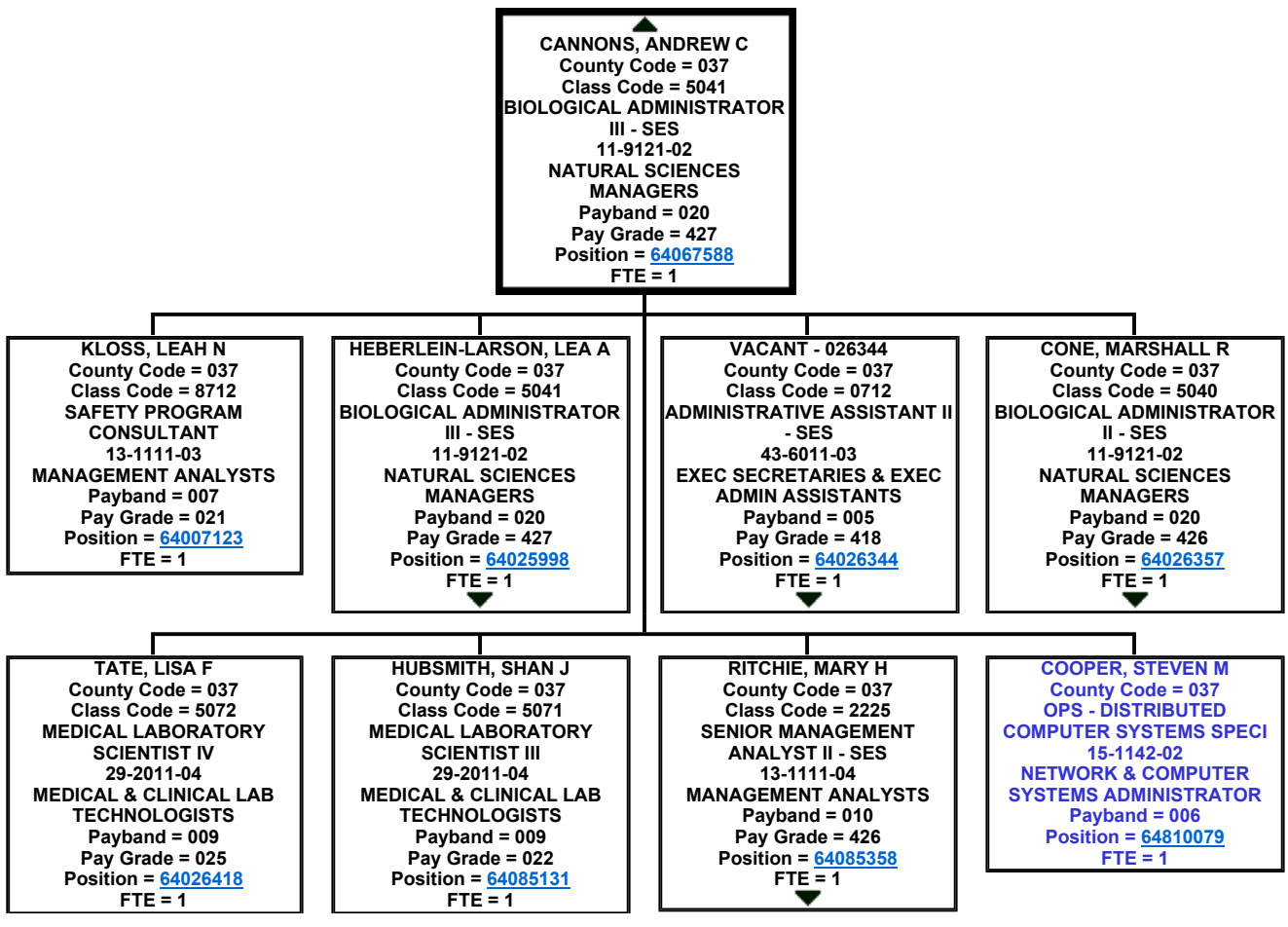


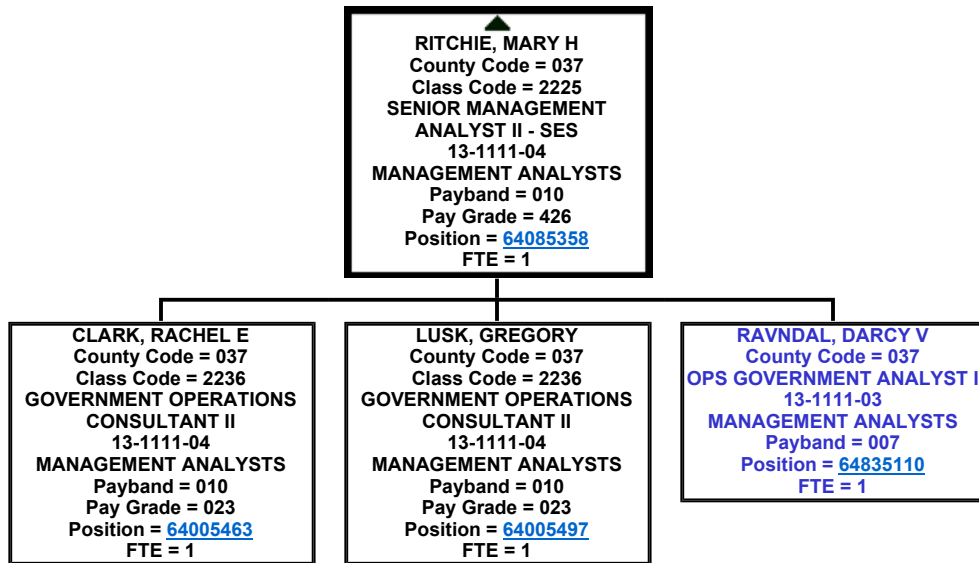


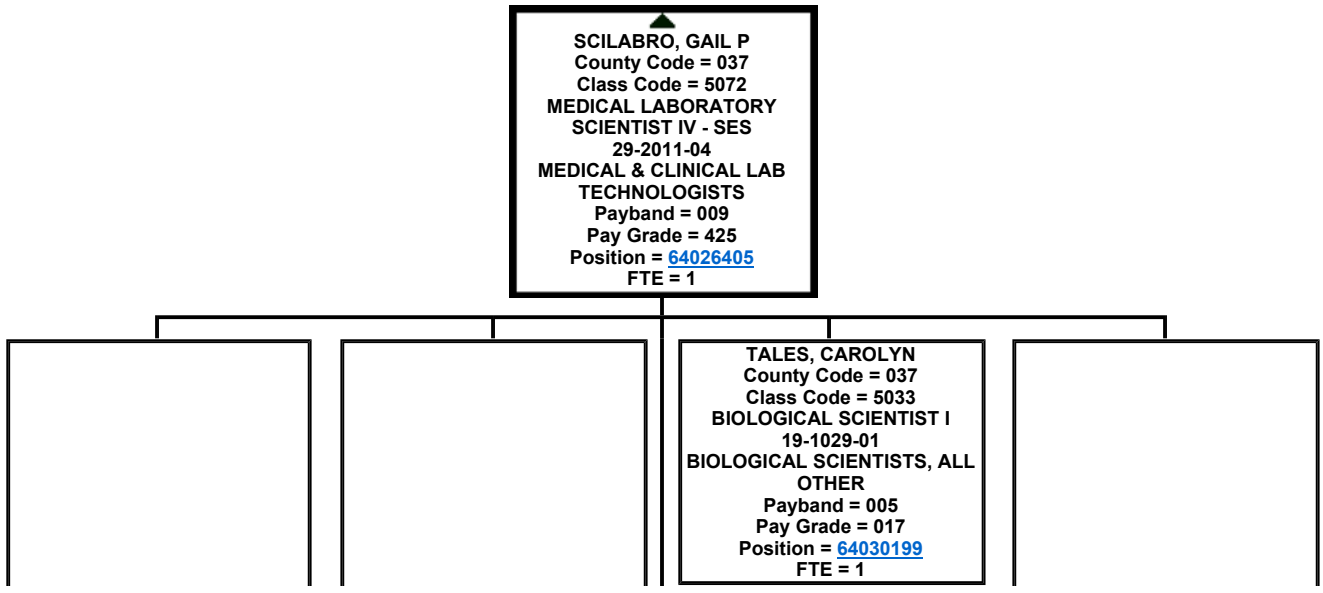
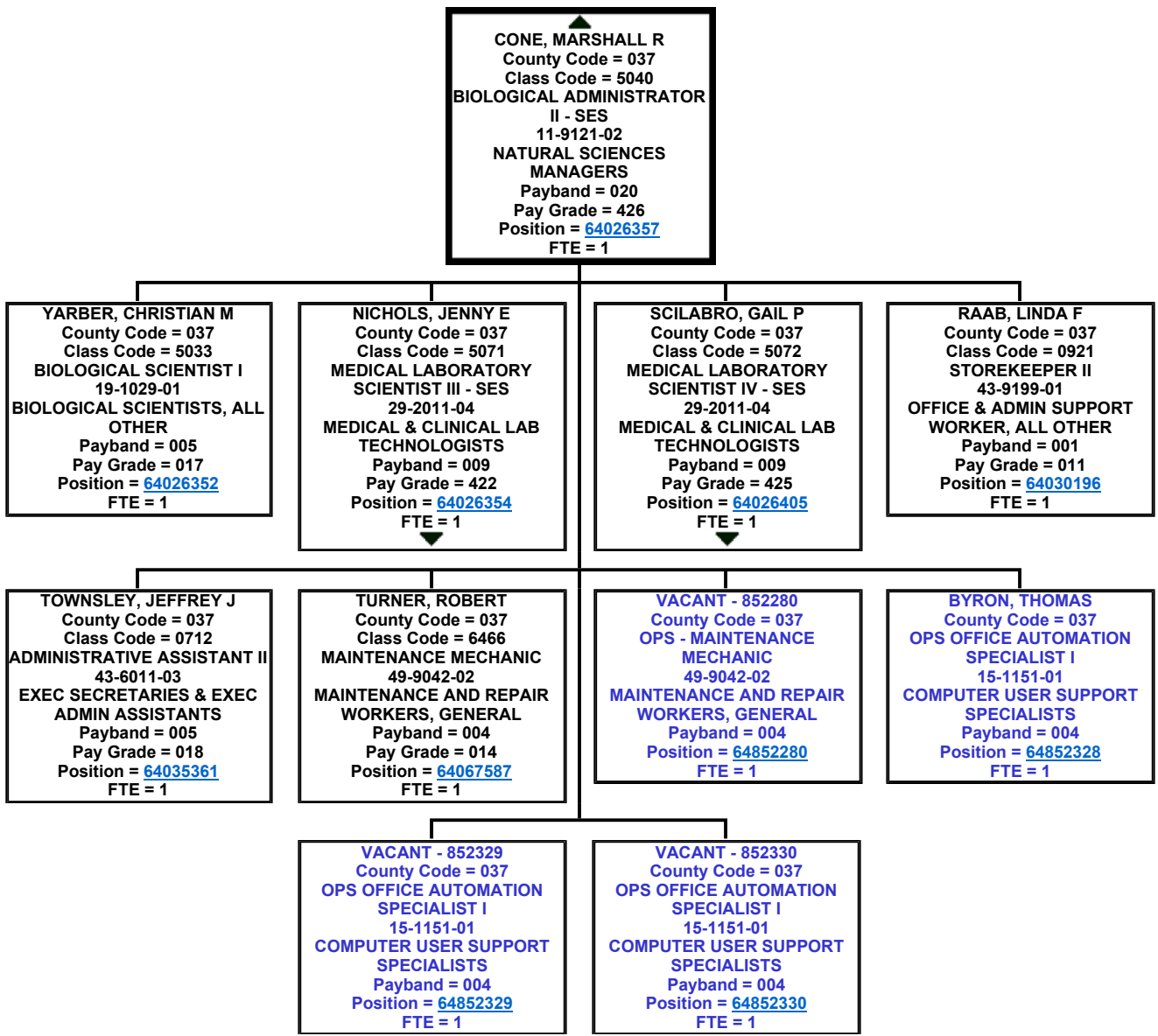


MARTIN, JENNIFER V
County Code = 037
Class Code = 0730
ADMINISTRATIVE SERVICES
DIRECTOR II - SE
11-3011-02
ADMINISTRATIVE SERVICES
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64064924](#)
FTE = 1

CANNONS, ANDREW C
County Code = 037
Class Code = 5041
BIOLOGICAL ADMINISTRATOR
III - SES
11-9121-02
NATURAL SCIENCES
MANAGERS
Payband = 020
Pay Grade = 427
Position = [64067588](#)
FTE = 1





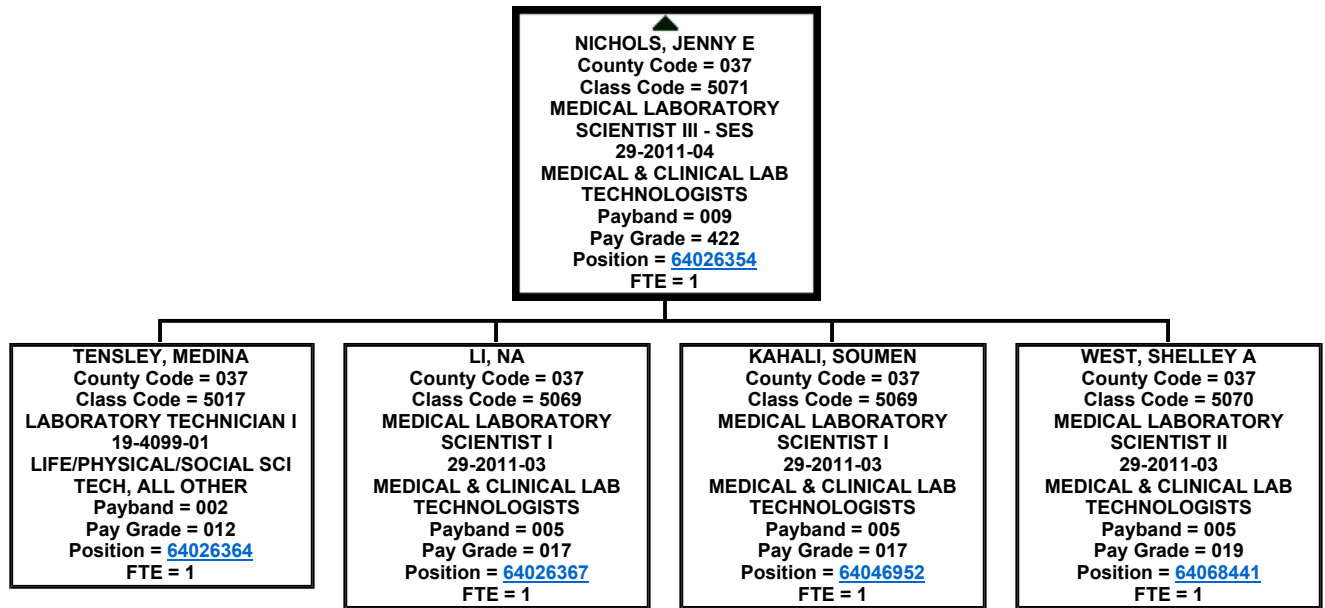


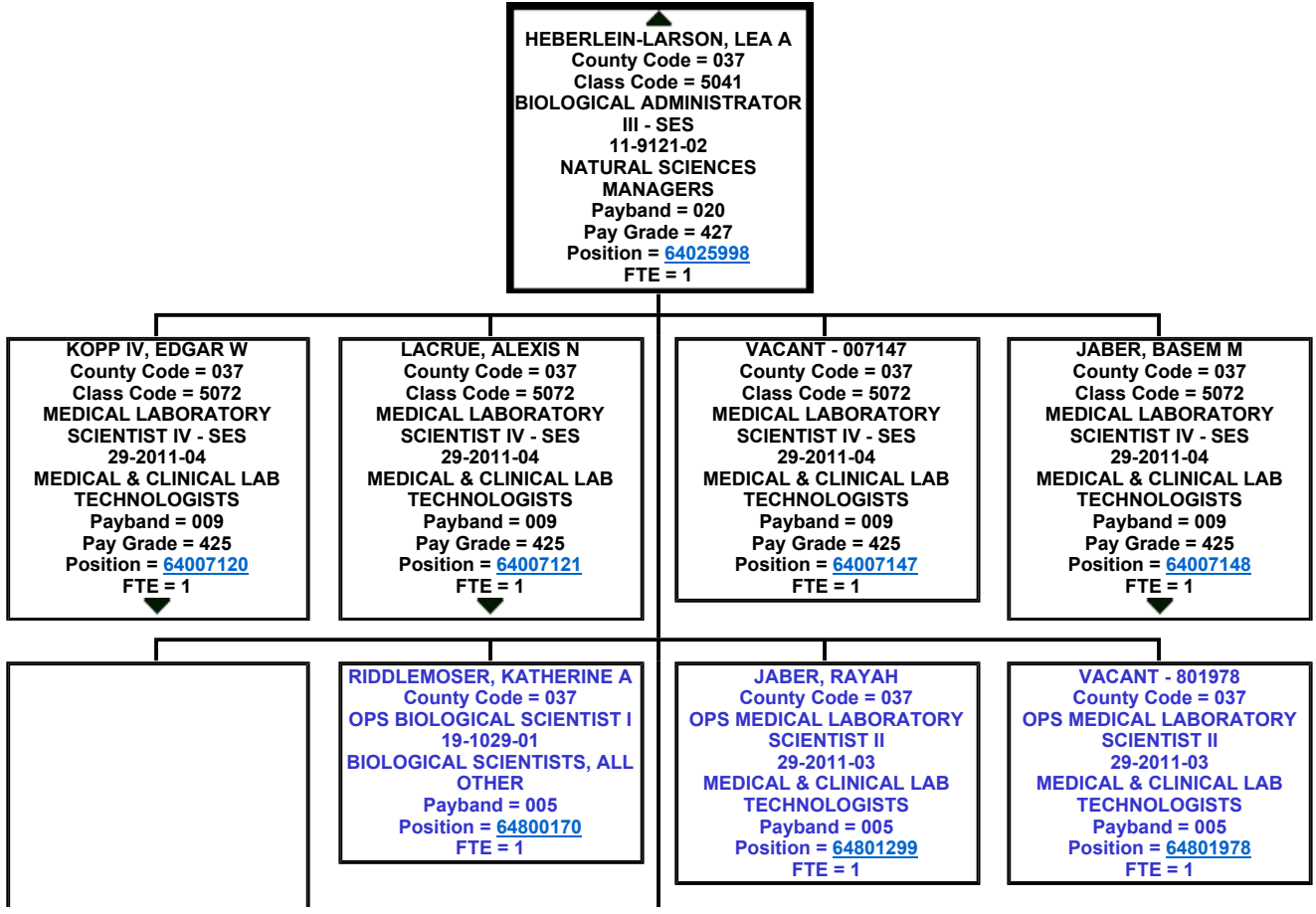
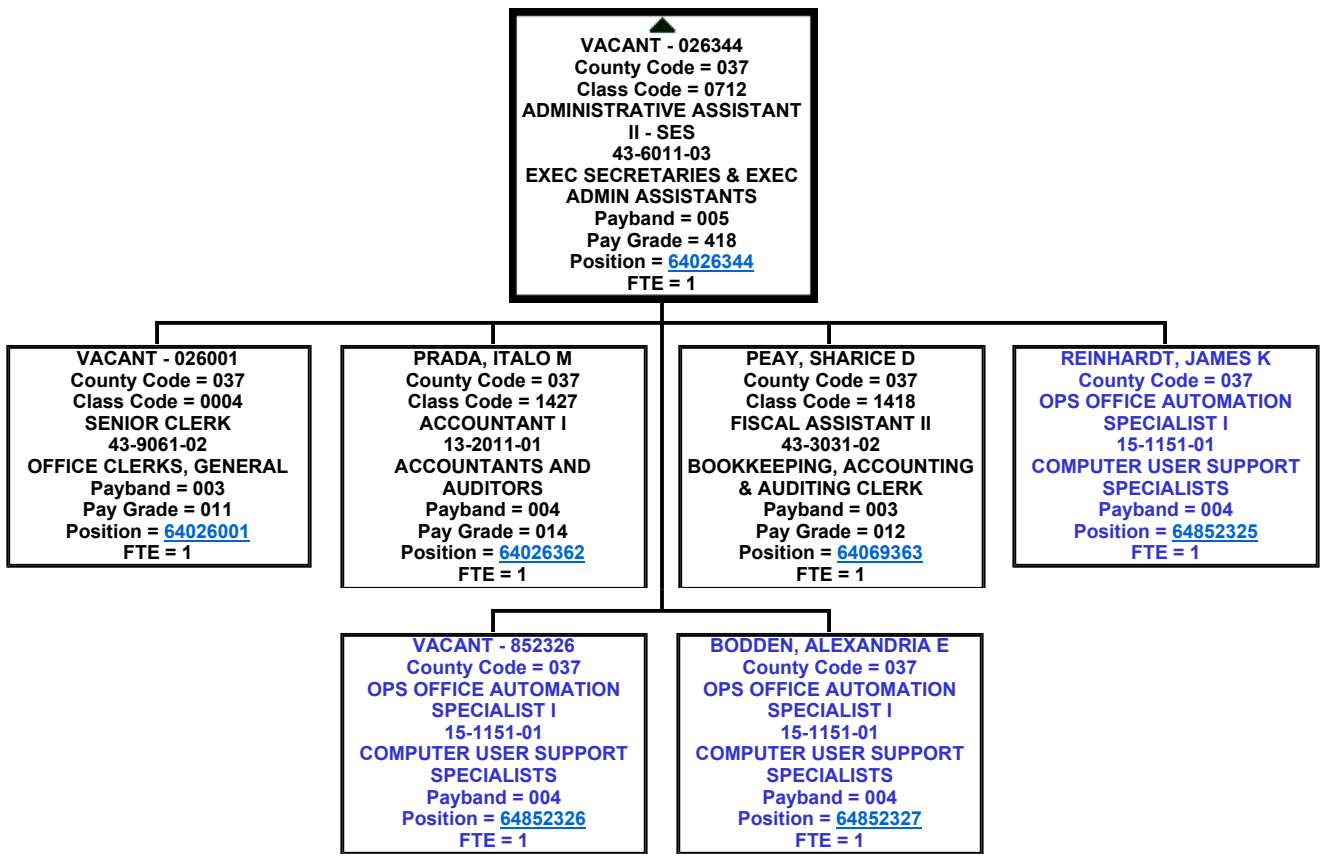
SCHNEELOCH, APRIL J
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64026353](#)
FTE = 1

SONI, SEEMAKUMARI A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026360](#)
FTE = 1

HUERTAS, RAMONA
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64037447](#)
FTE = 1

ELAM, VERONIKA J
County Code = 037
OPS MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Position = [64801881](#)
FTE = 1





CASTANEDA, MARIBEL
 County Code = 037
 Class Code = 5071
**MEDICAL LABORATORY
 SCIENTIST III**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 022
 Position = [64026411](#)
 FTE = 1

VACANT - 835024
 County Code = 037
OPS BIOLOGICAL SCIENTIST I
 19-1029-01
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 005
 Position = [64835024](#)
 FTE = 1

JABER, BASEM M
 County Code = 037
 Class Code = 5072
**MEDICAL LABORATORY
 SCIENTIST IV - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 425
 Position = [64007148](#)
 FTE = 1

GASCHE, CASIDY
 County Code = 037
**OPS BIOLOGICAL
 ADMINISTRATOR III**
 11-9121-02
**NATURAL SCIENCES
 MANAGERS**
 Payband = 020
 Position = [64801588](#)
 FTE = 1

DAVIS, ADAM C
 County Code = 037
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64801971](#)
 FTE = 1

VACANT - 810024
 County Code = 037
OPS MEDICAL LAB SCIENTIST I
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810024](#)
 FTE = 1

VACANT - 810025
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810025](#)
 FTE = 1

VACANT - 810026
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810026](#)
 FTE = 1

LAIUPPA, FRANCES
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810027](#)
 FTE = 1

CISNEROS, ANAIS
 County Code = 037
OPS BIOLOGICAL SCIENTIST I
 19-1029-01
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 005
 Position = [64810039](#)
 FTE = 1

VACANT - 810040
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**BIOLOGICAL SCIENTISTS, ALL
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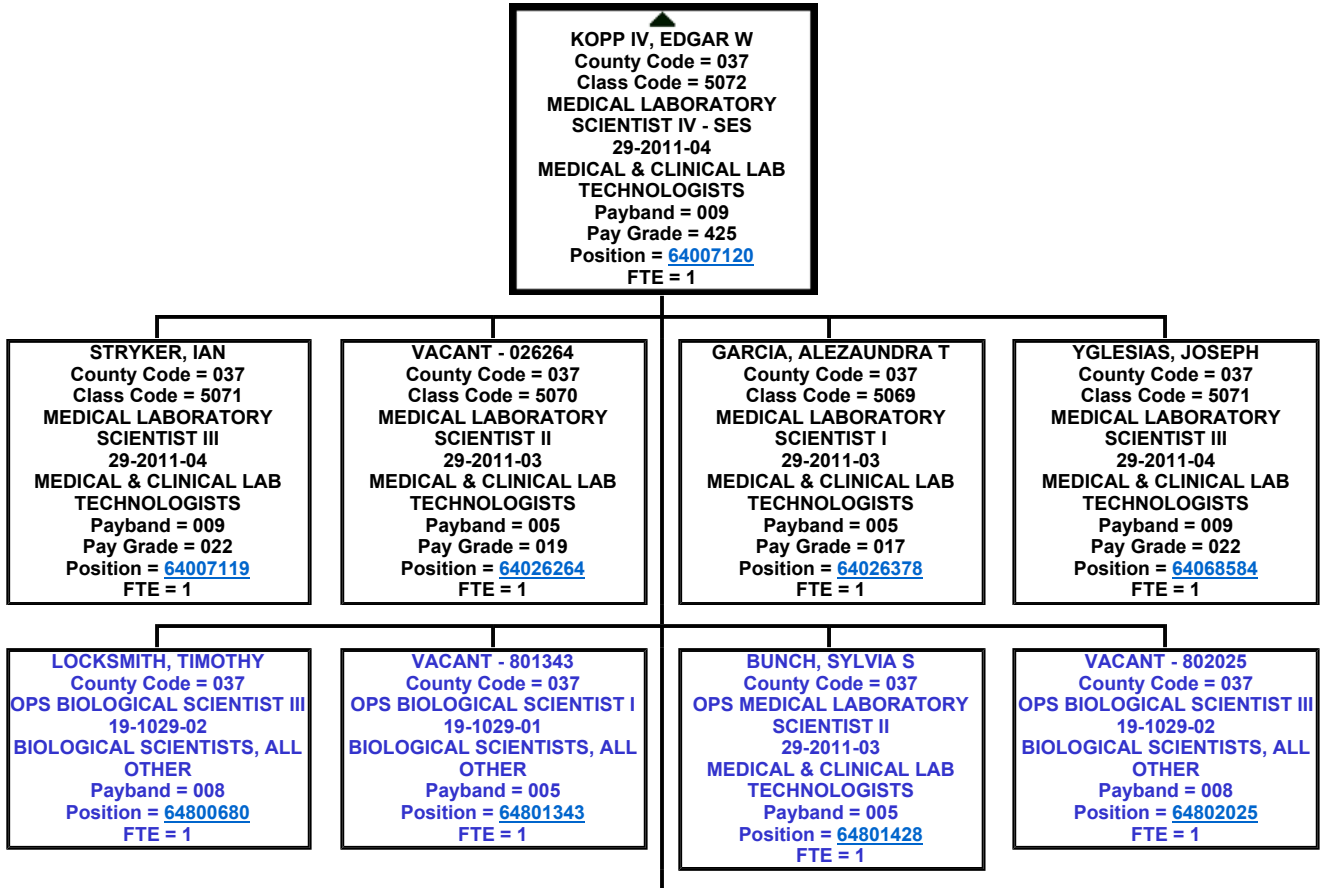
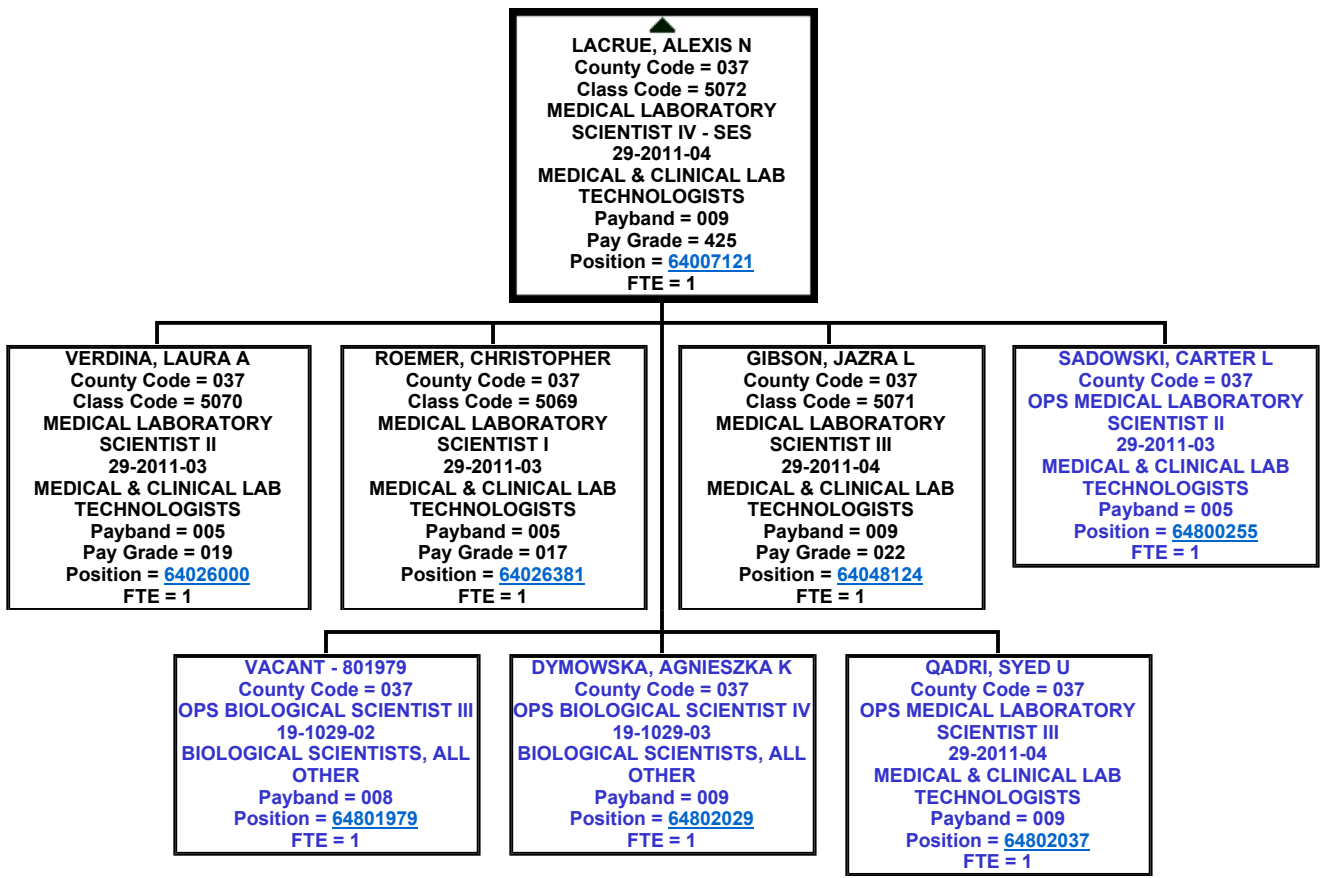
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**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810063](#)
 FTE = 1

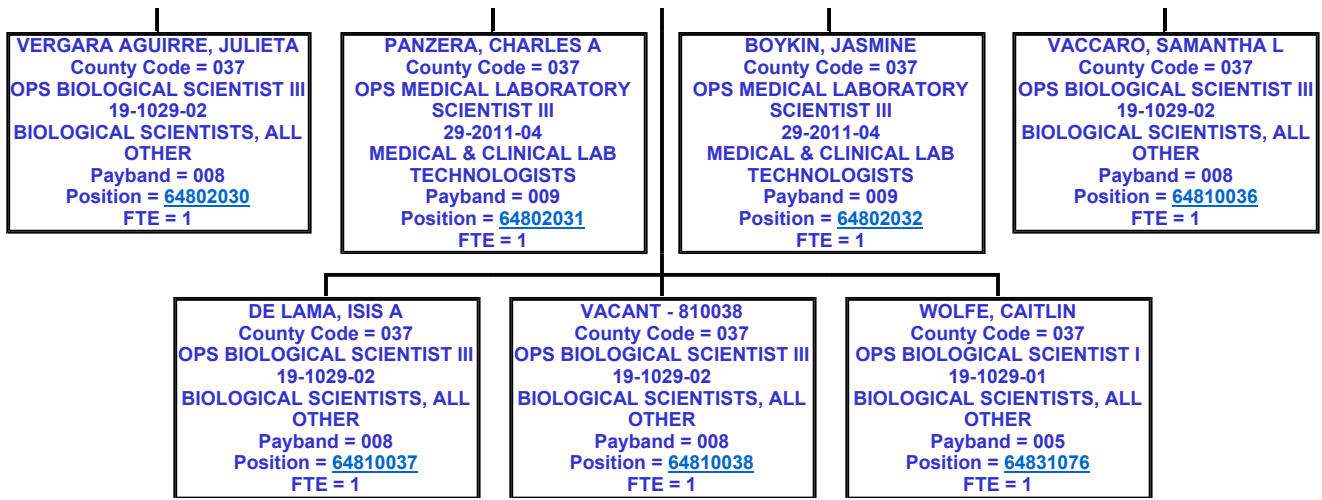
GILLES, NICADIA L
 County Code = 037
**OPS MEDICAL LABORATORY
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 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Position = [64810064](#)
 FTE = 1

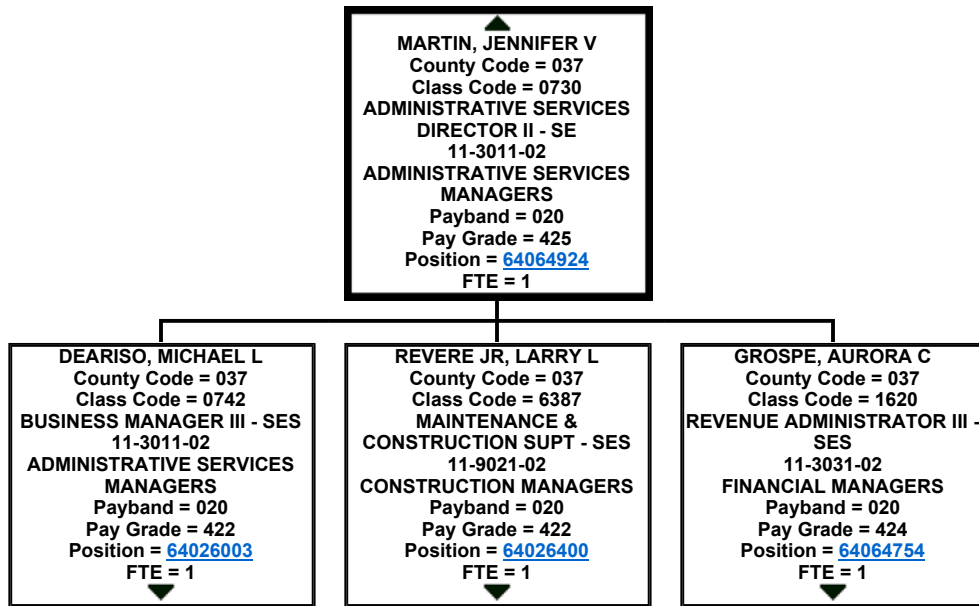
VACANT - 810065
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 SCIENTIST II**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810065](#)
 FTE = 1

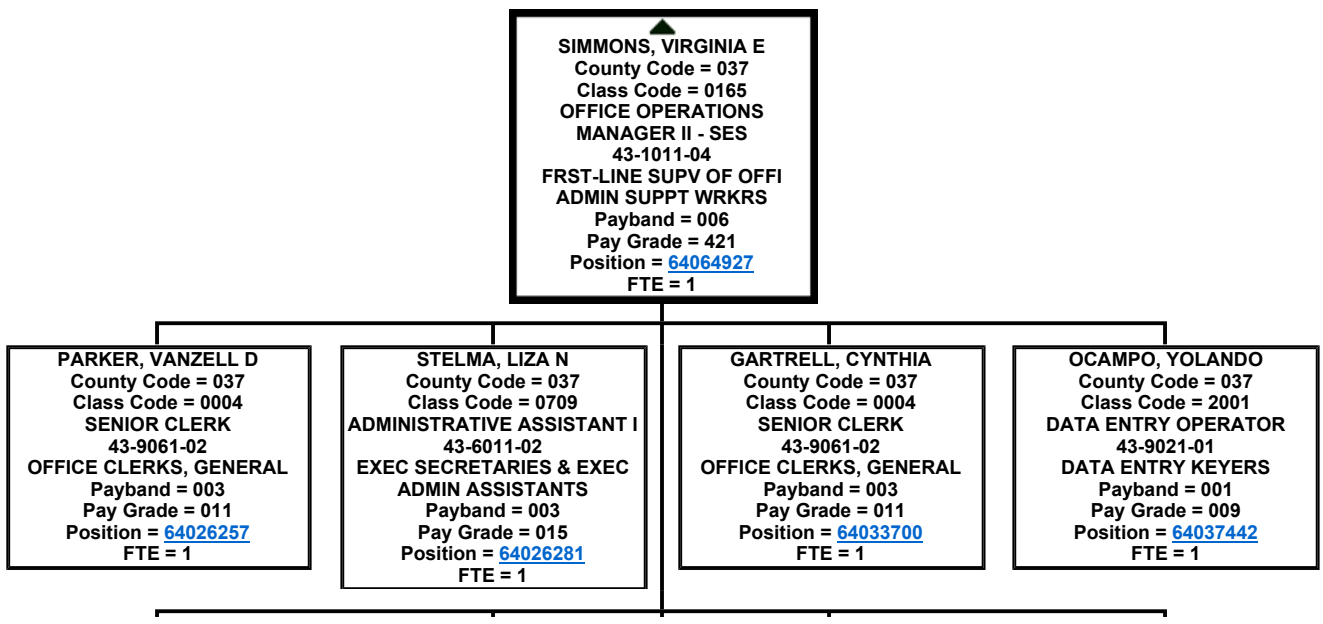
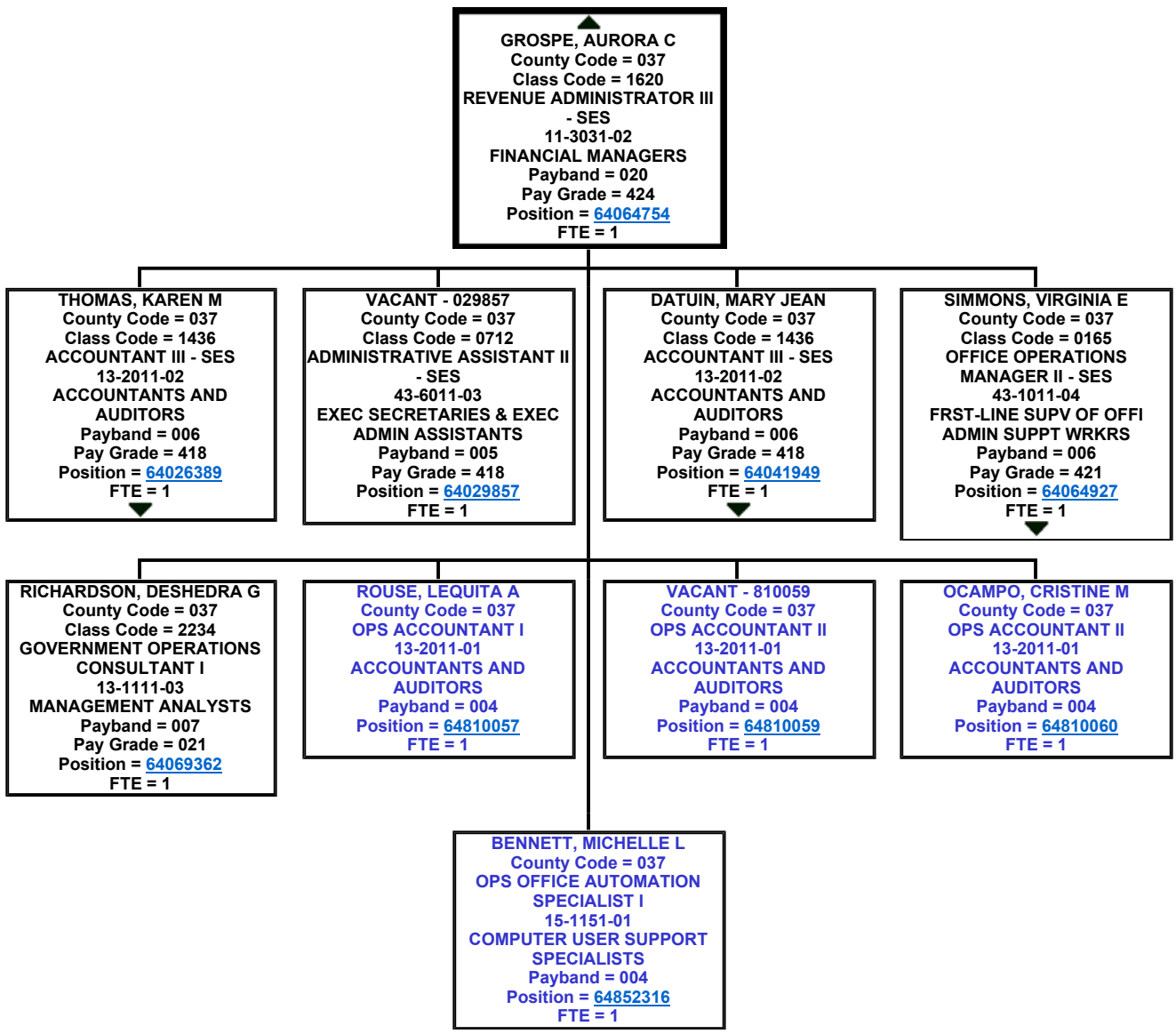
HABECKER, CONNOR D
 County Code = 037
**OPS MEDICAL LABORATORY
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 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810066](#)
 FTE = 1

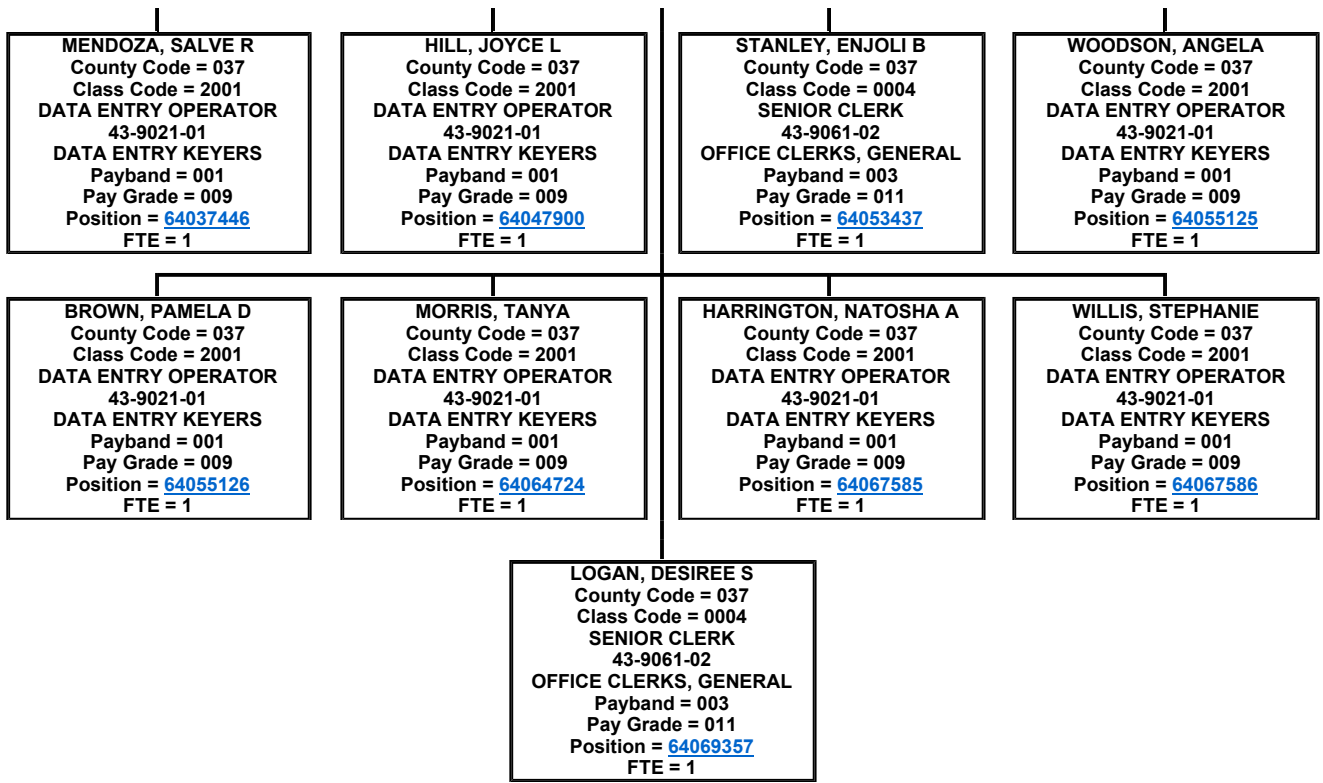


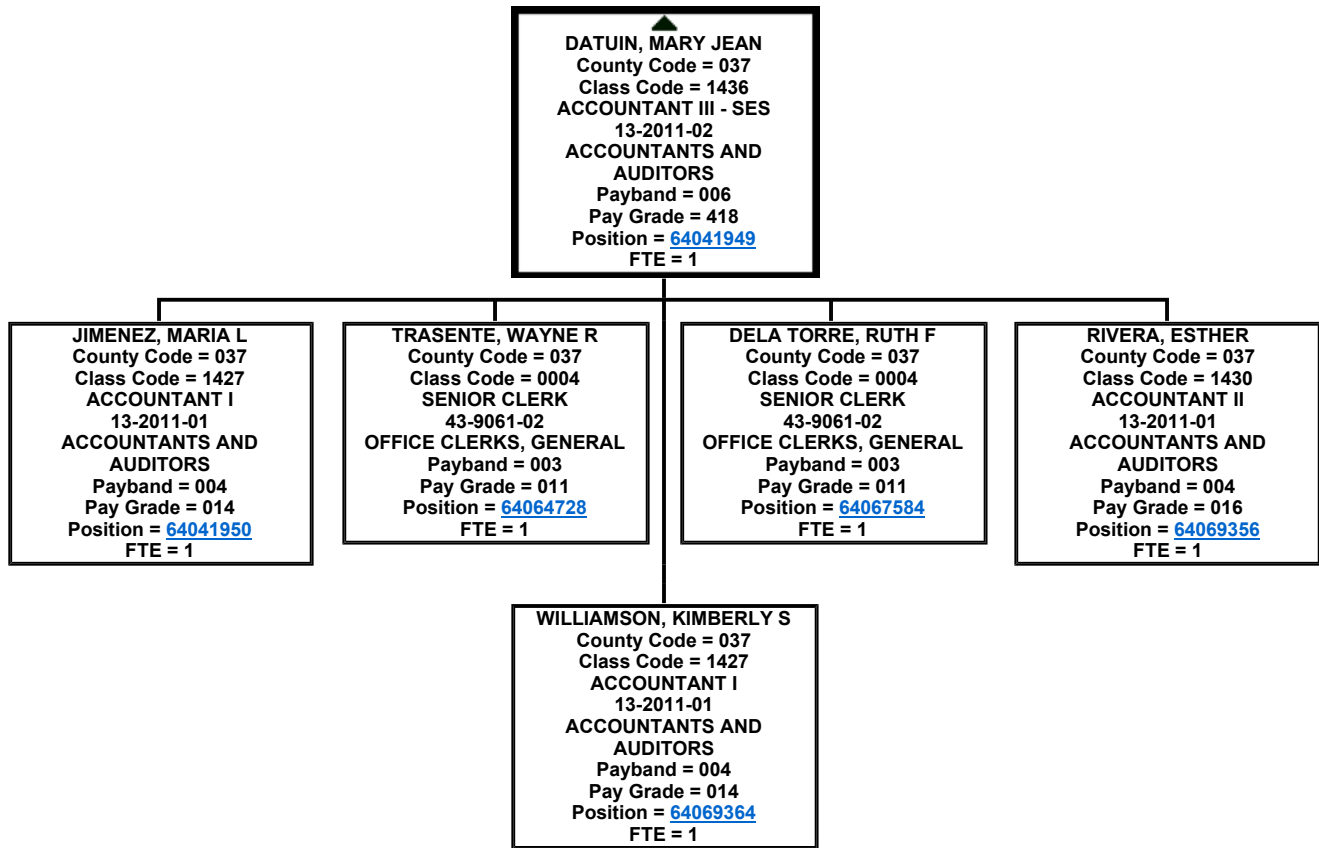


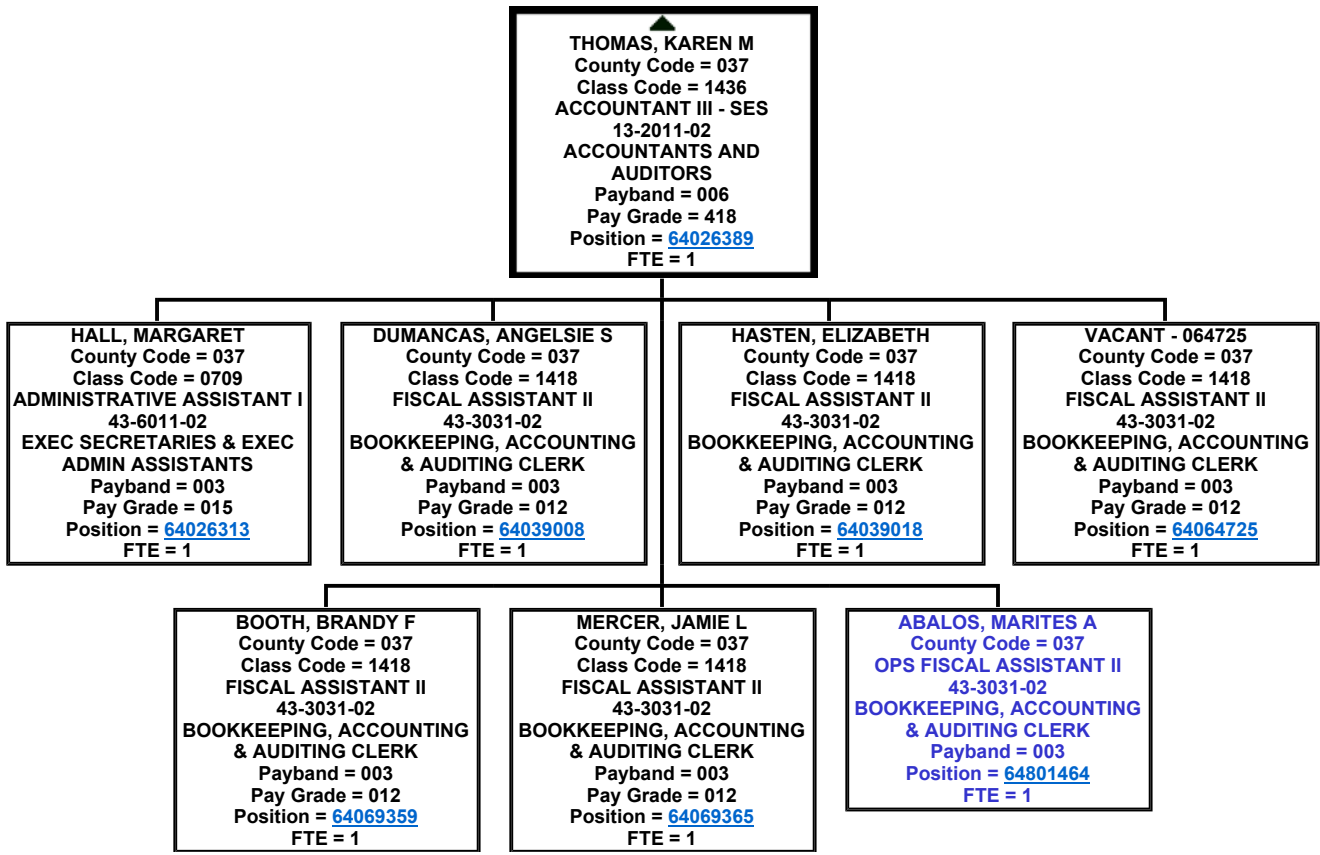


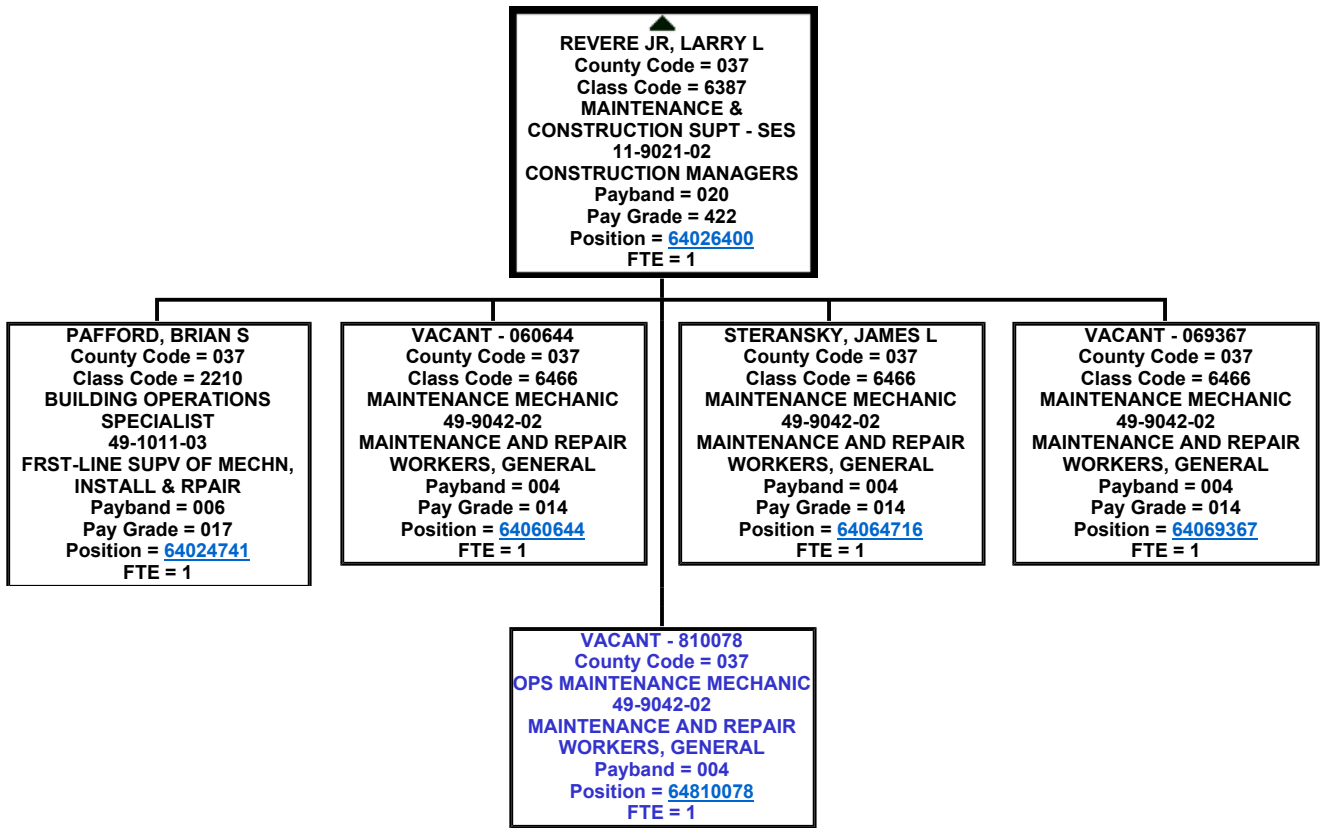


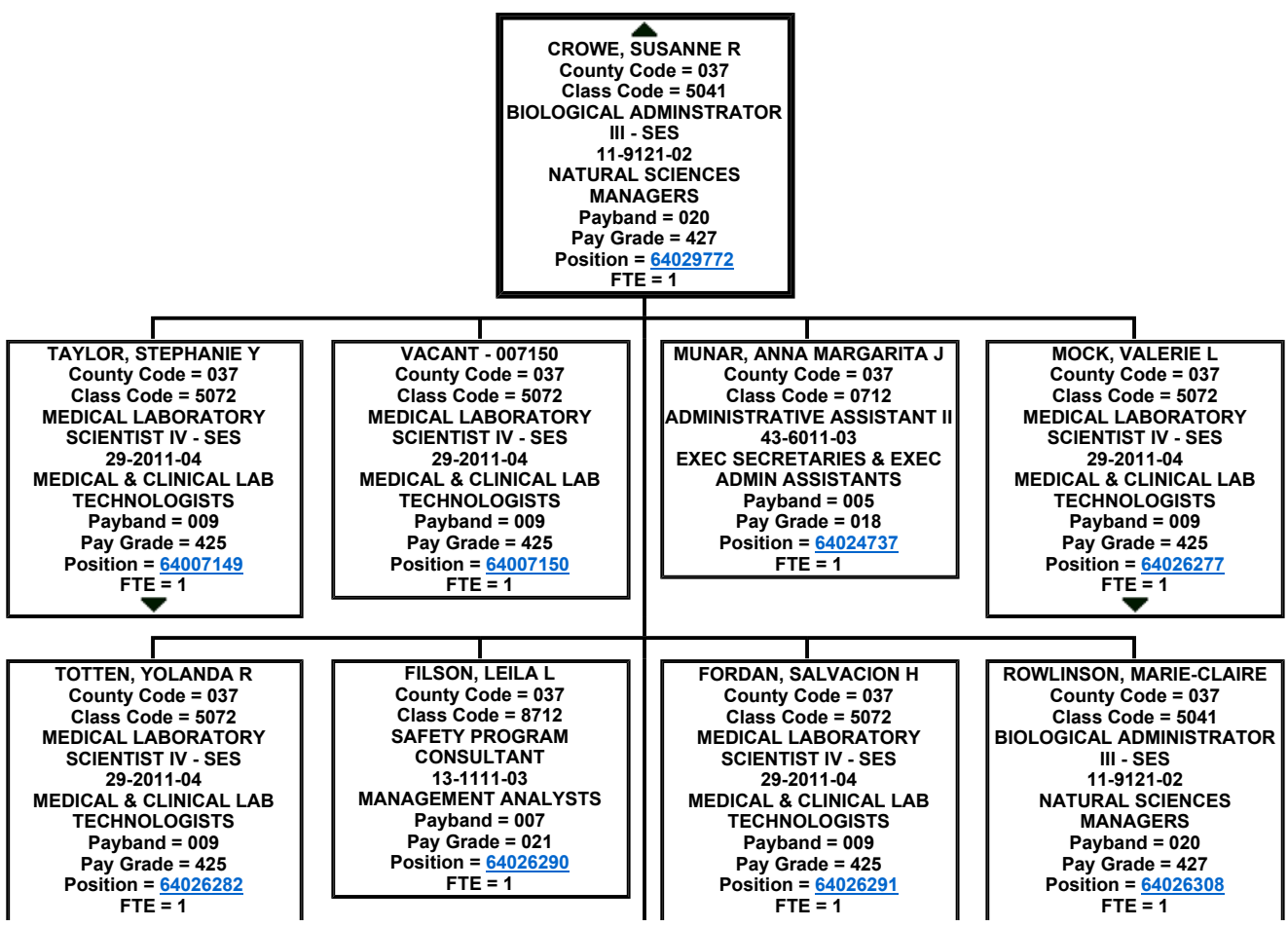
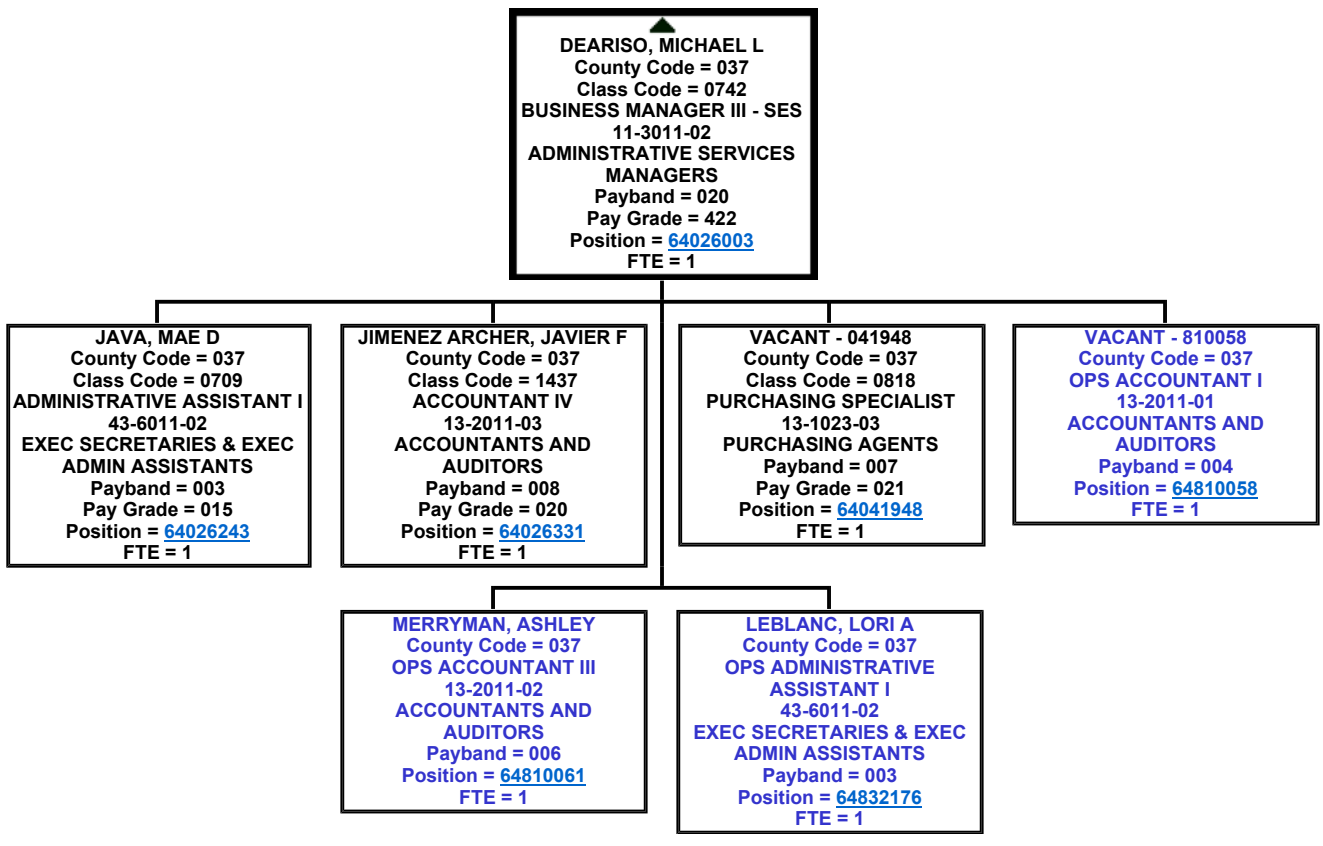


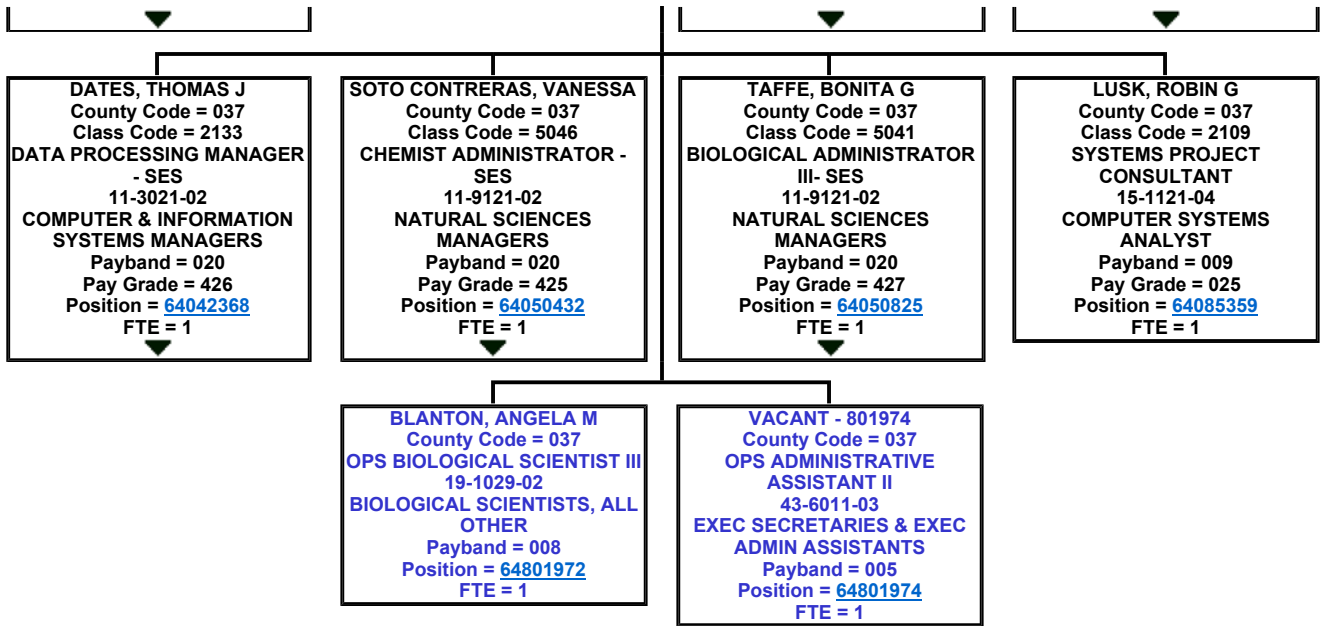


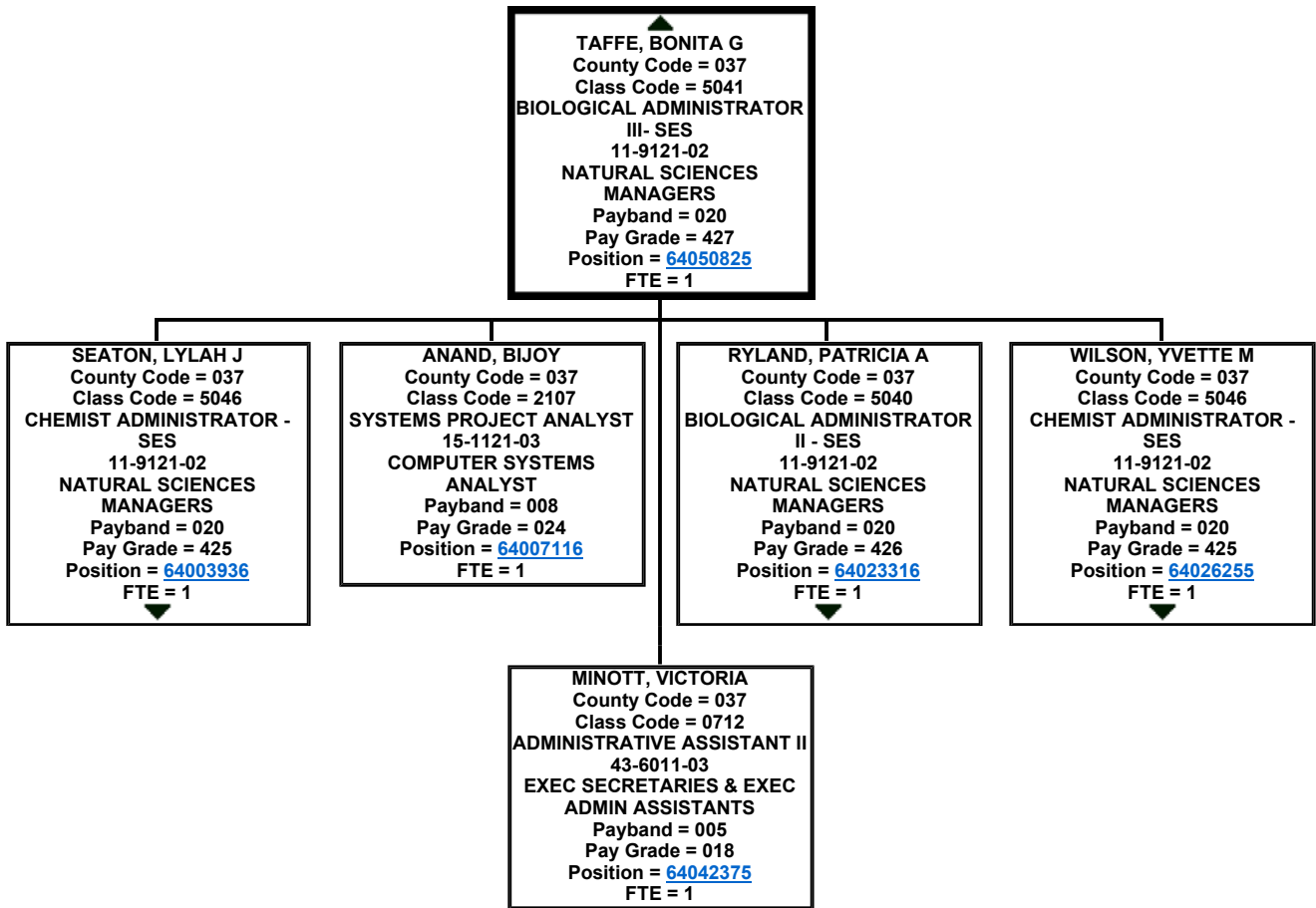


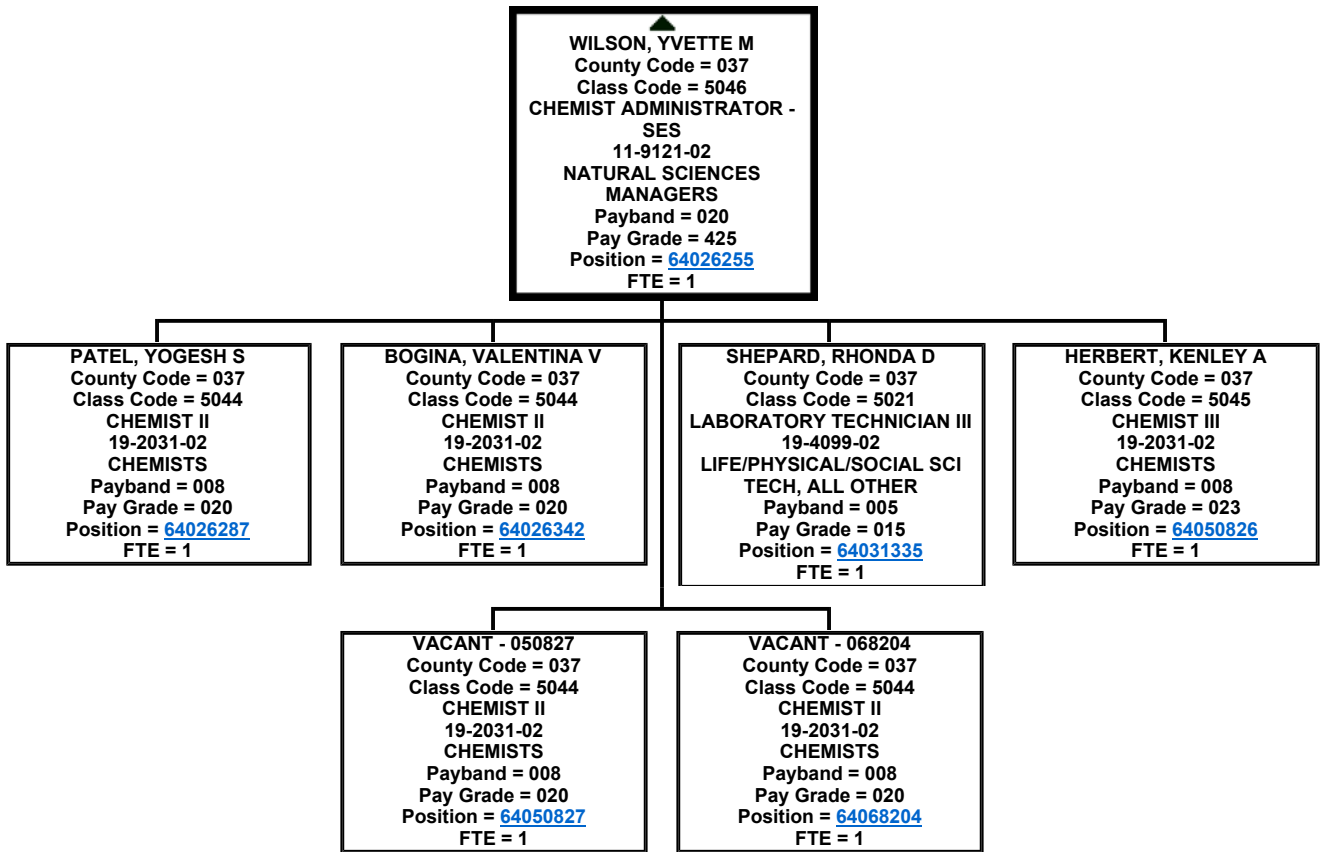


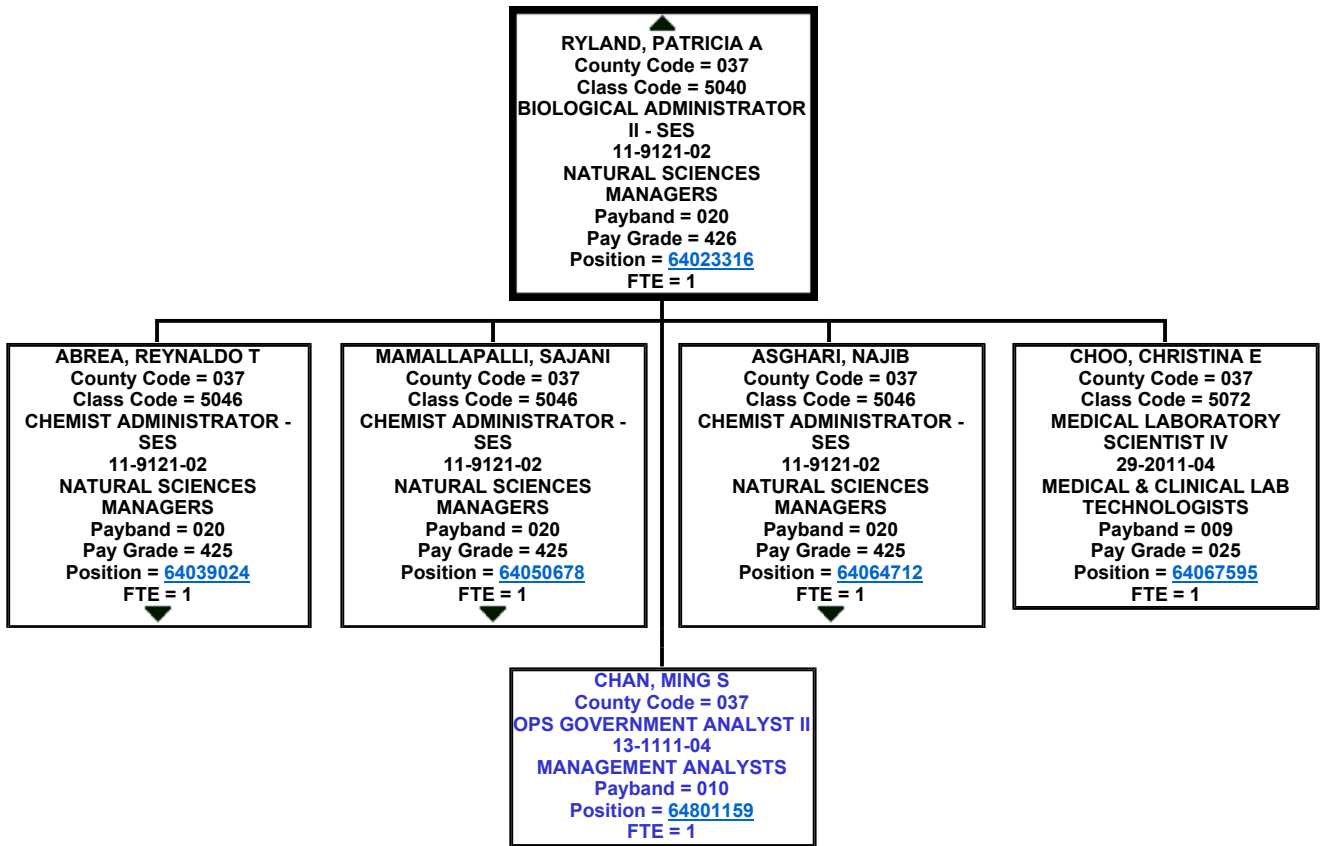


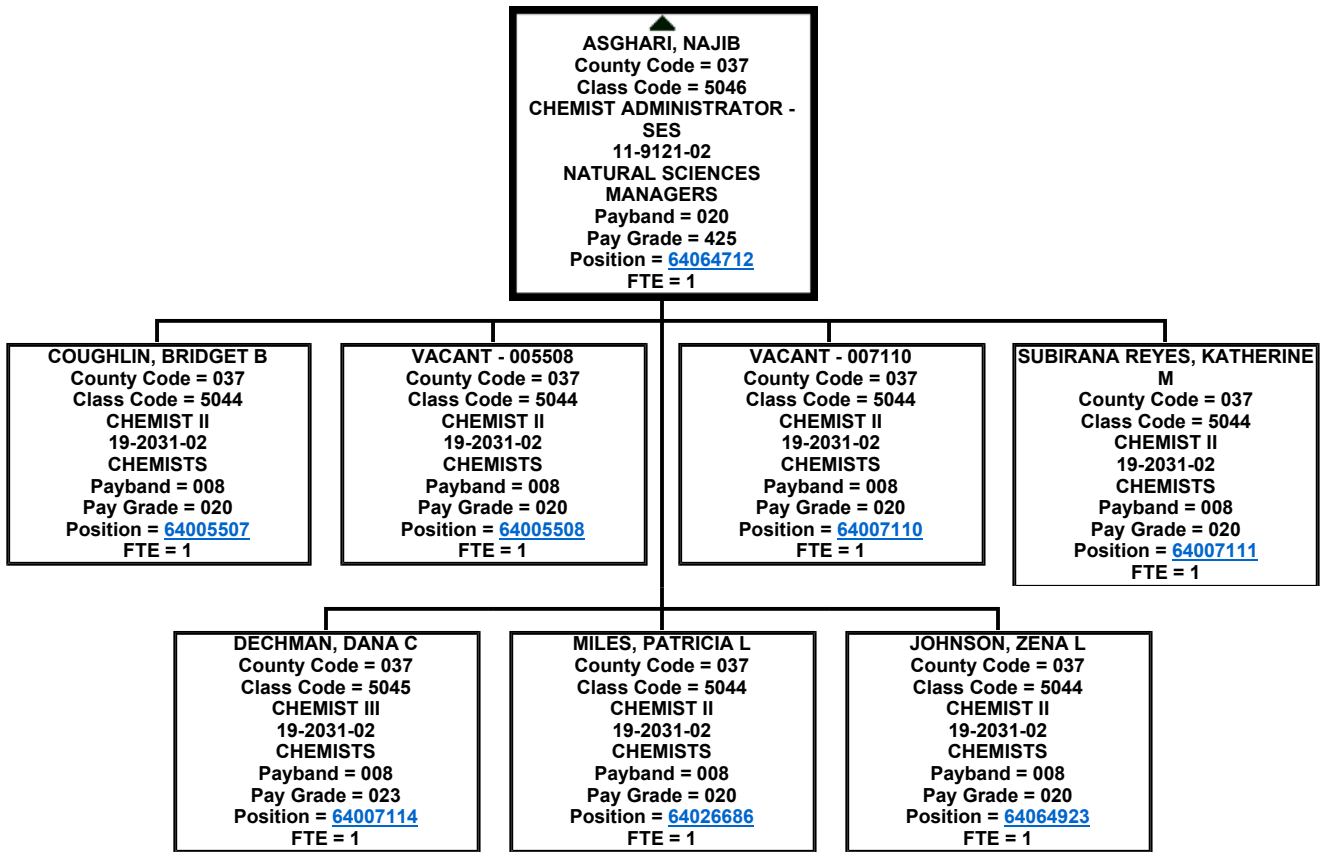


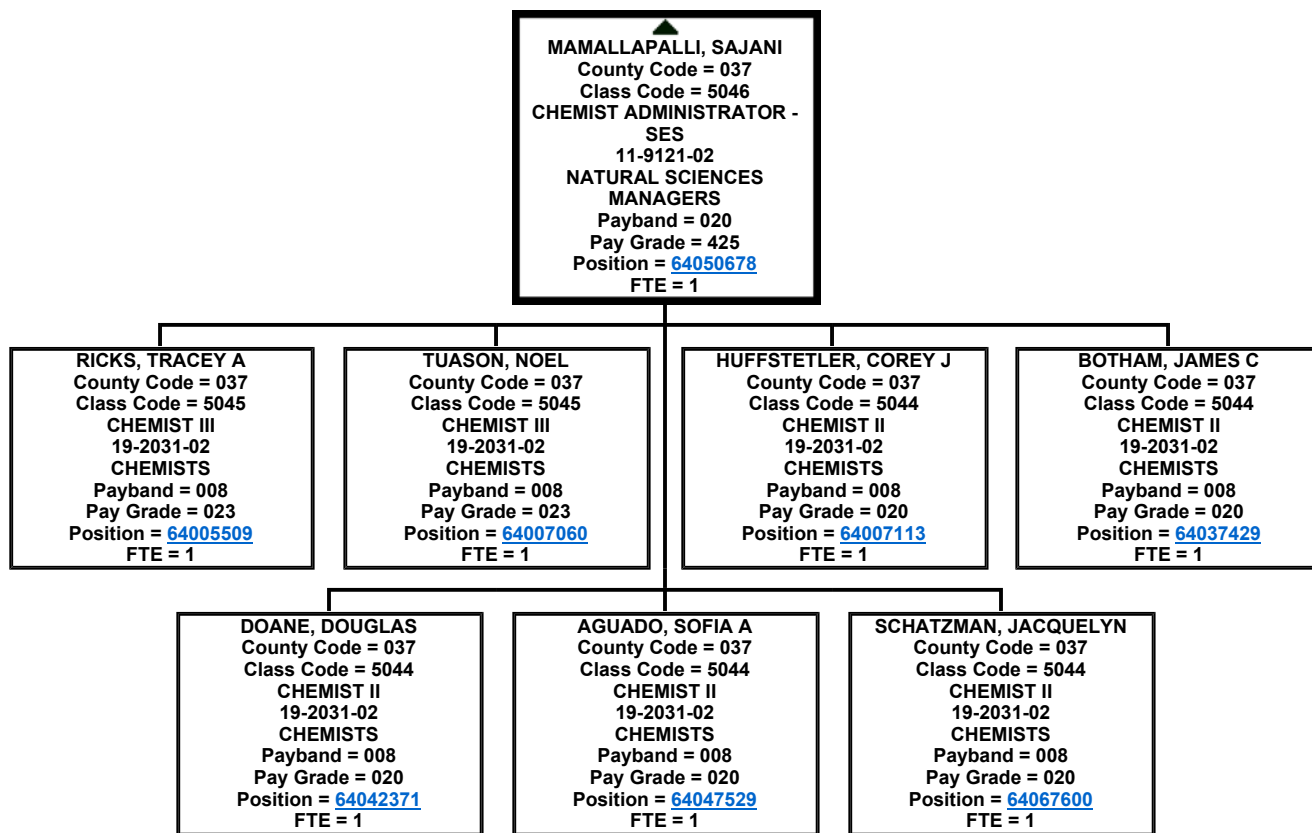


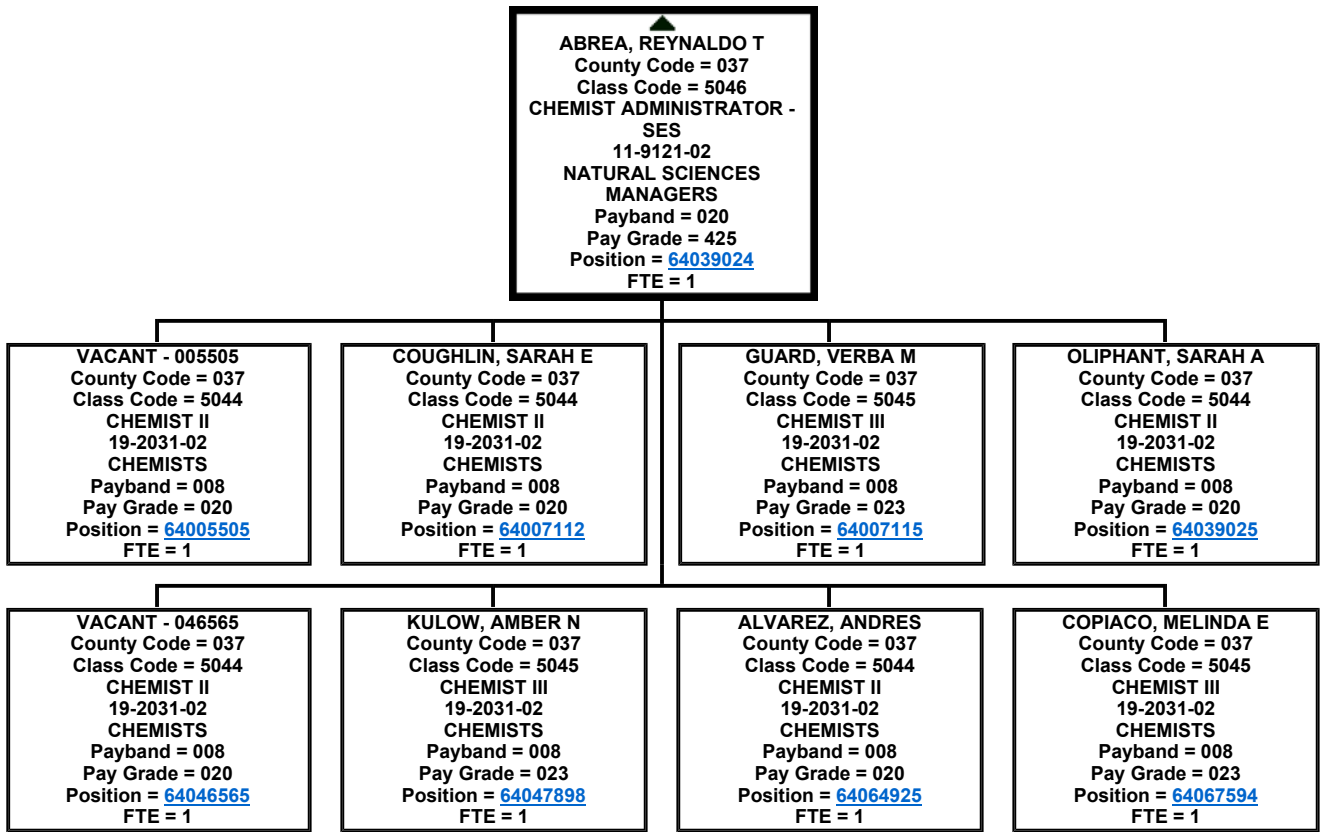


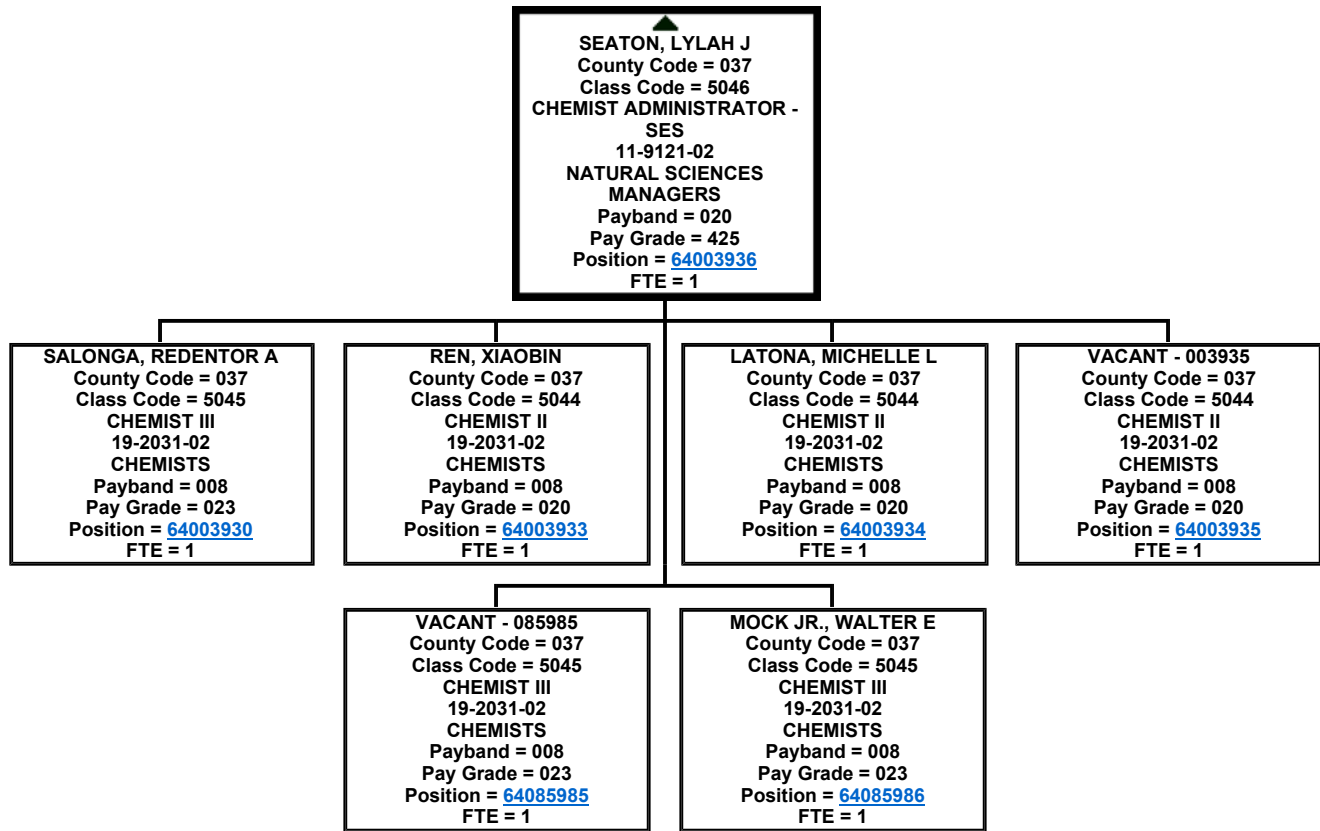


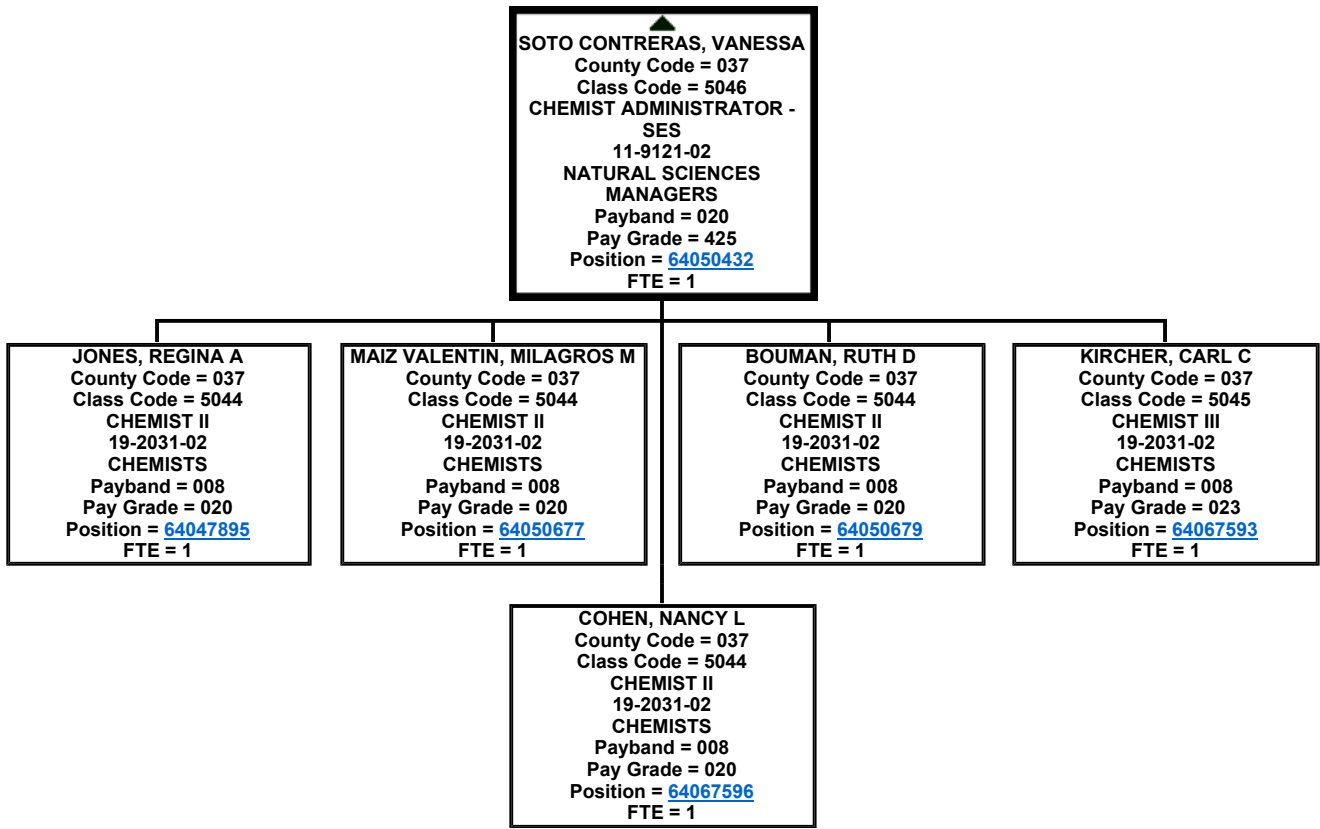


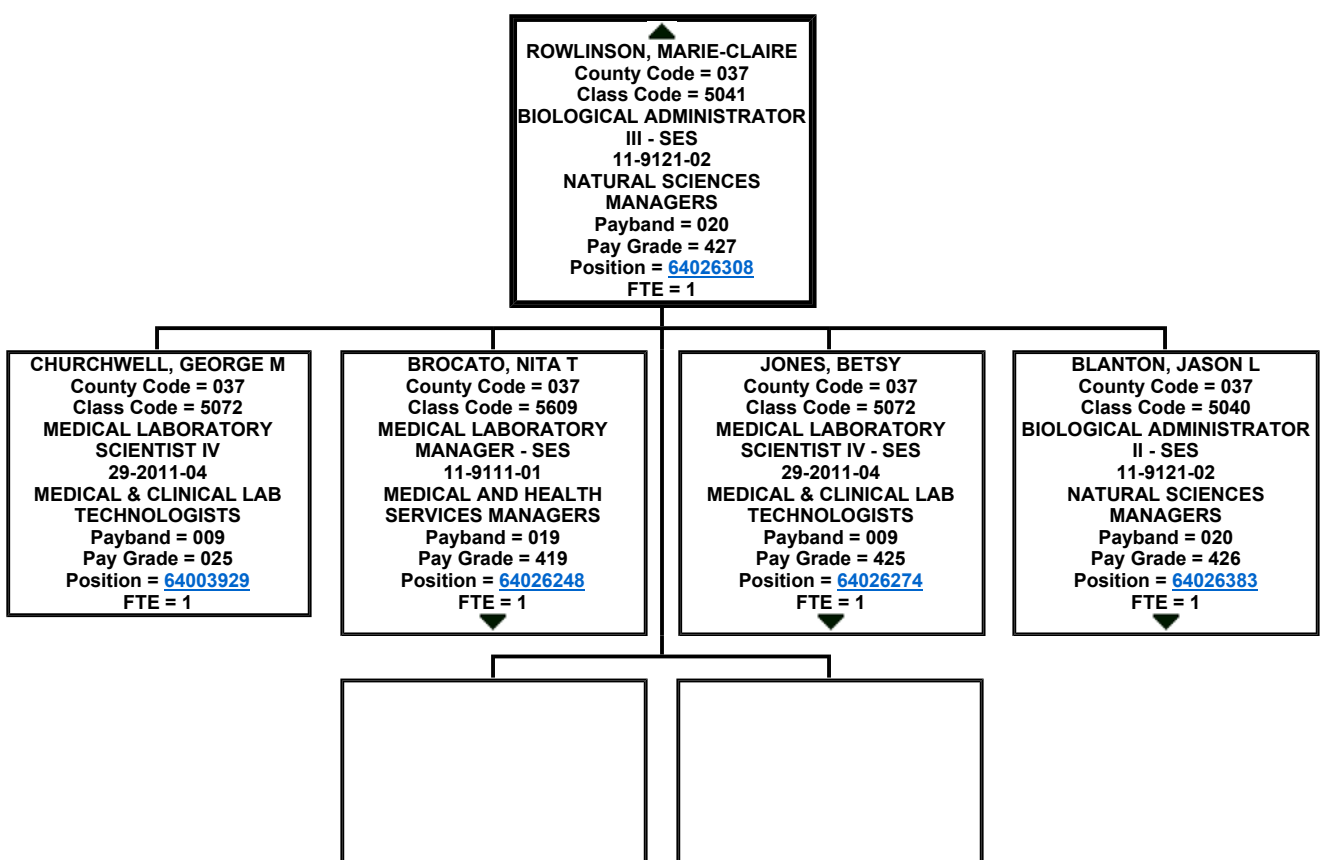
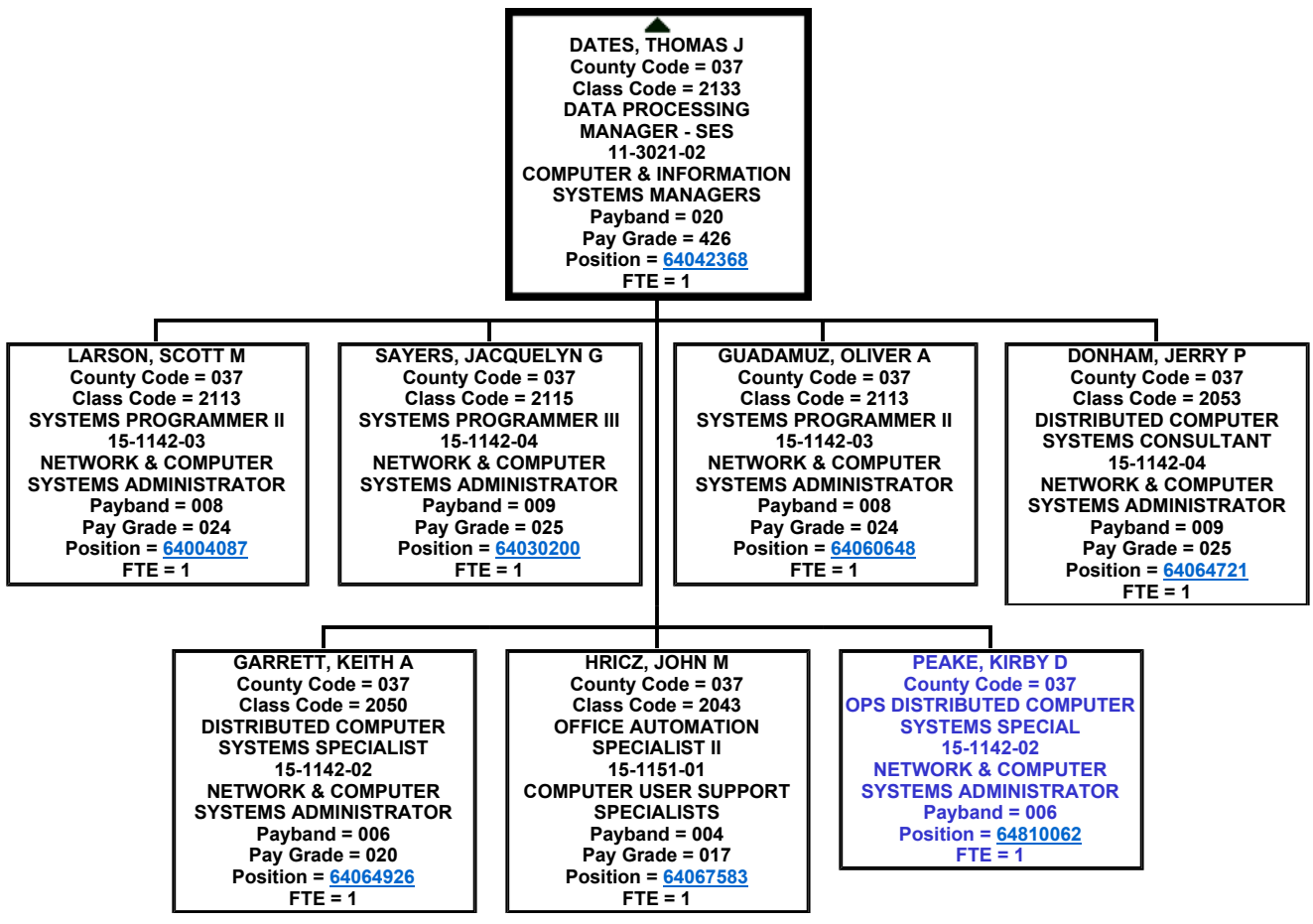






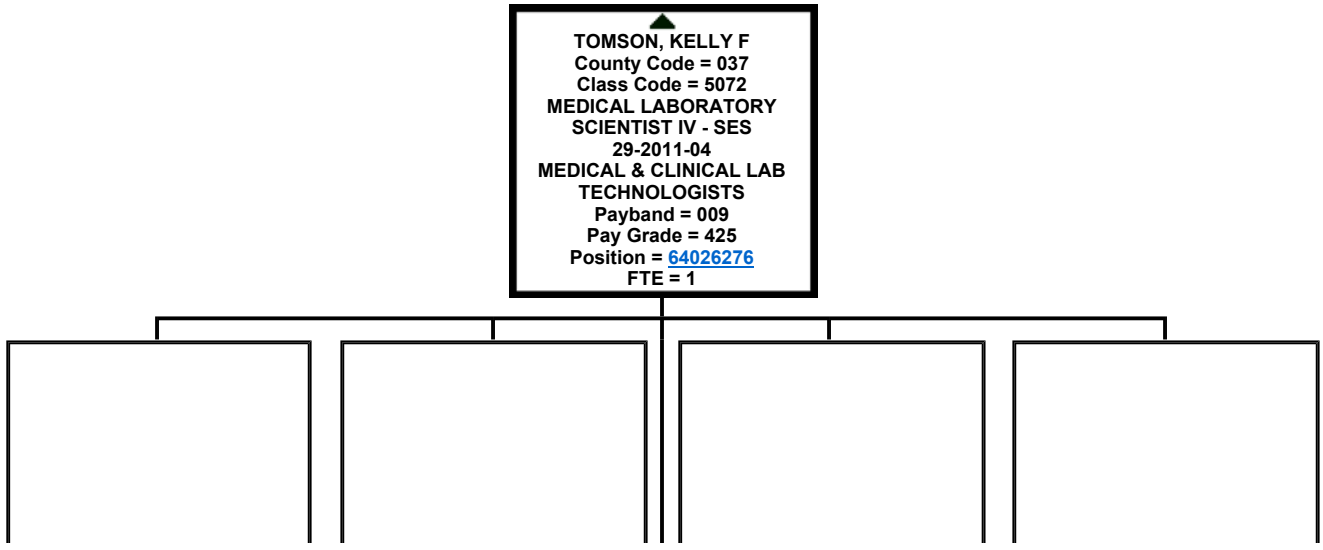
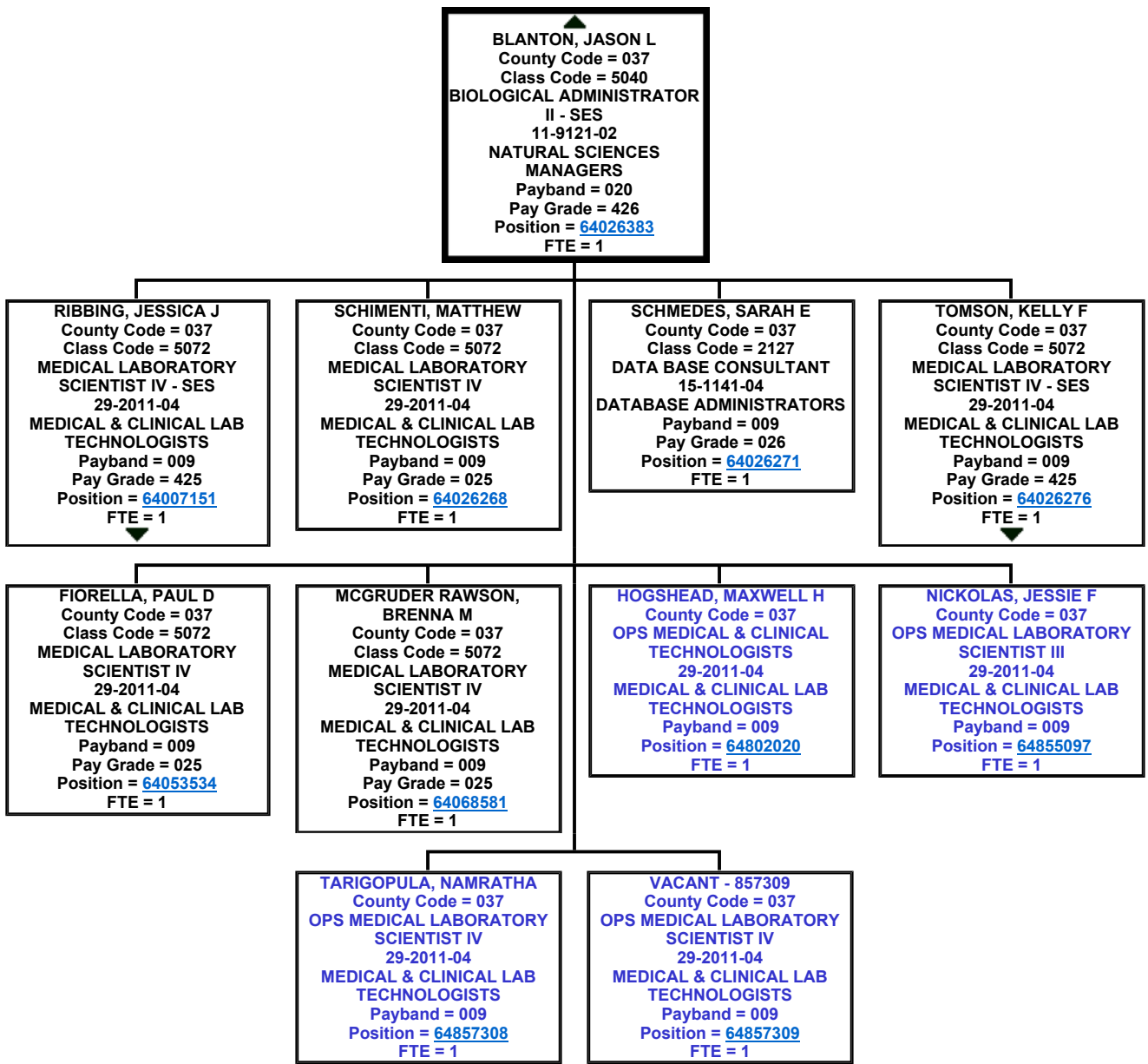


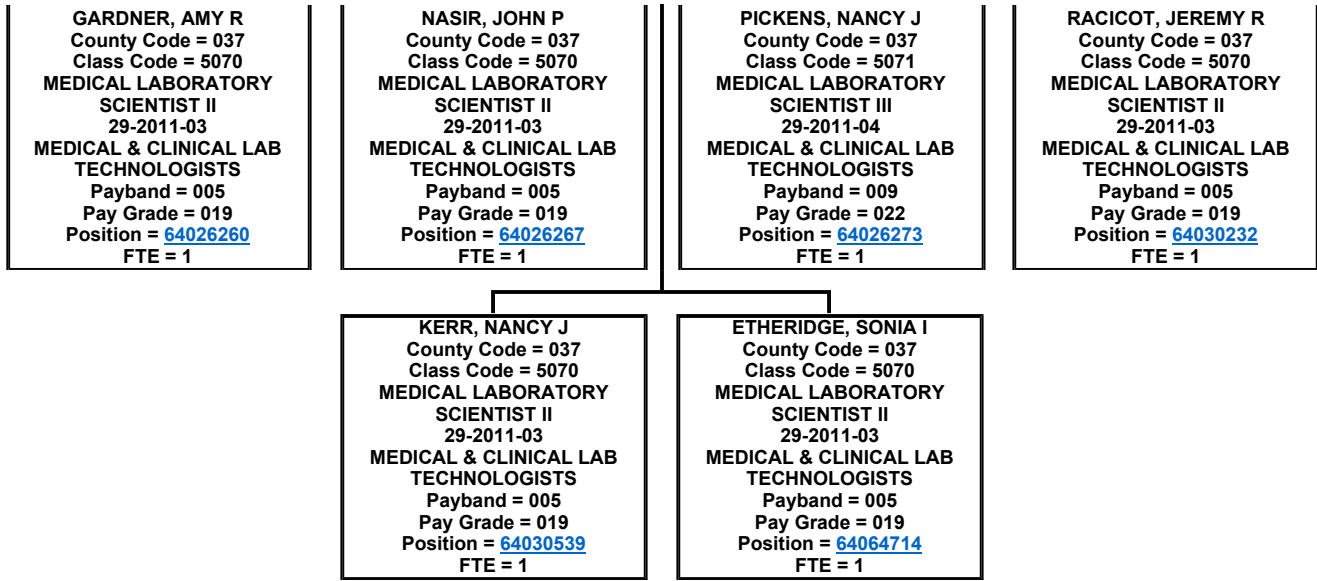


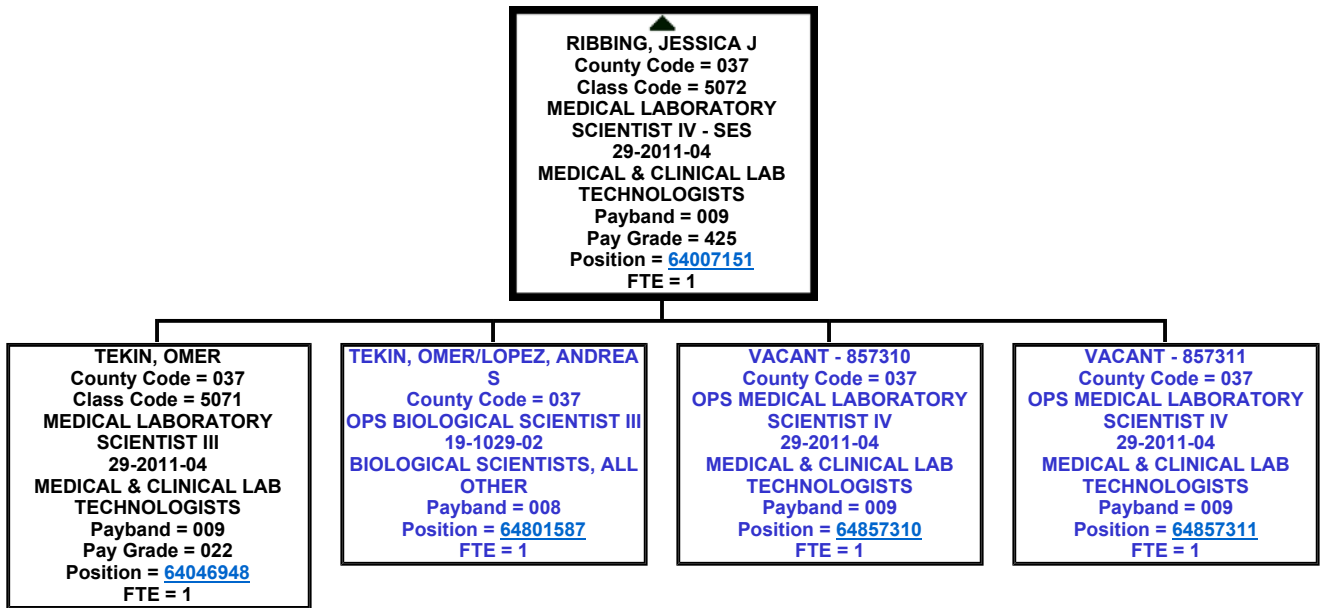


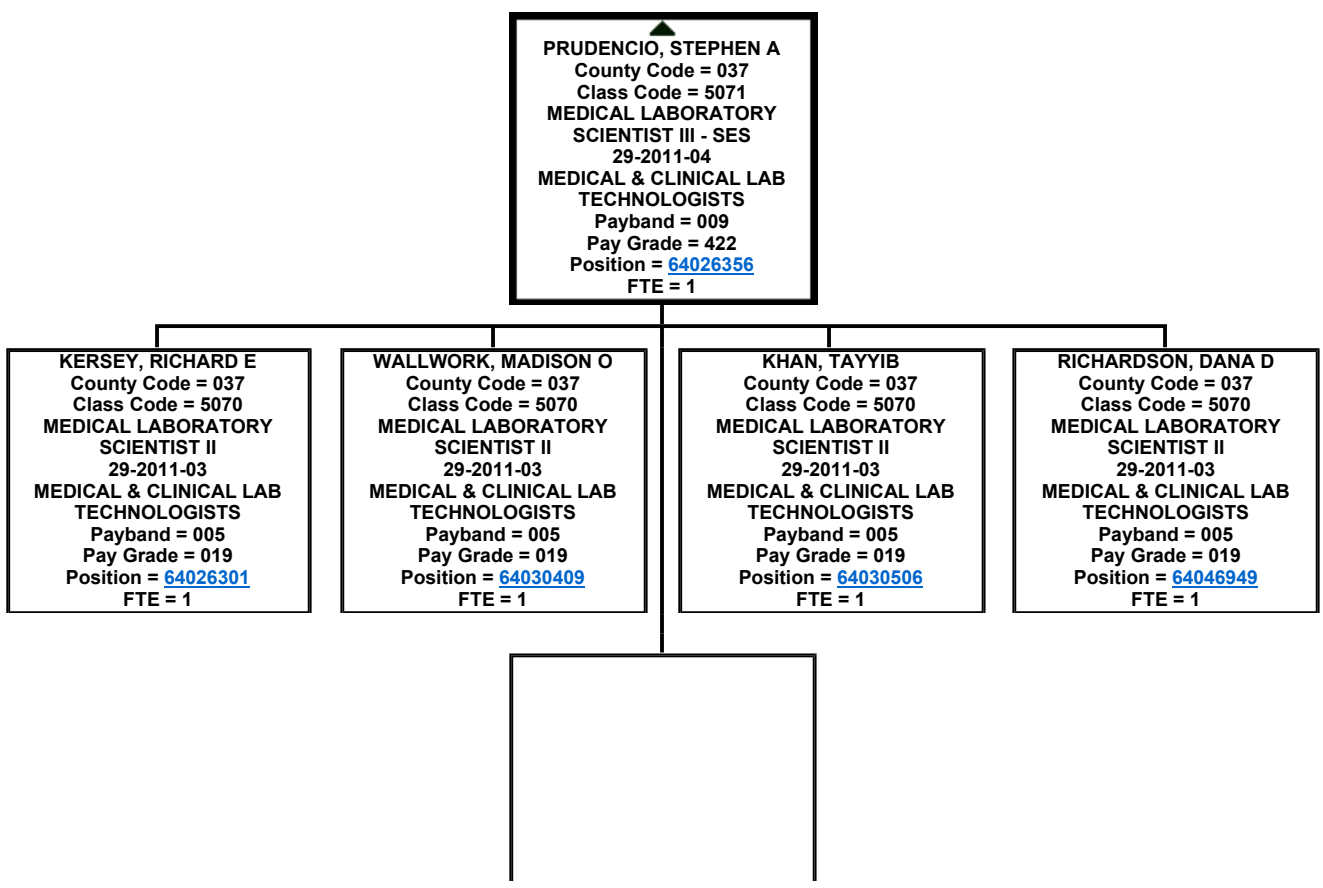
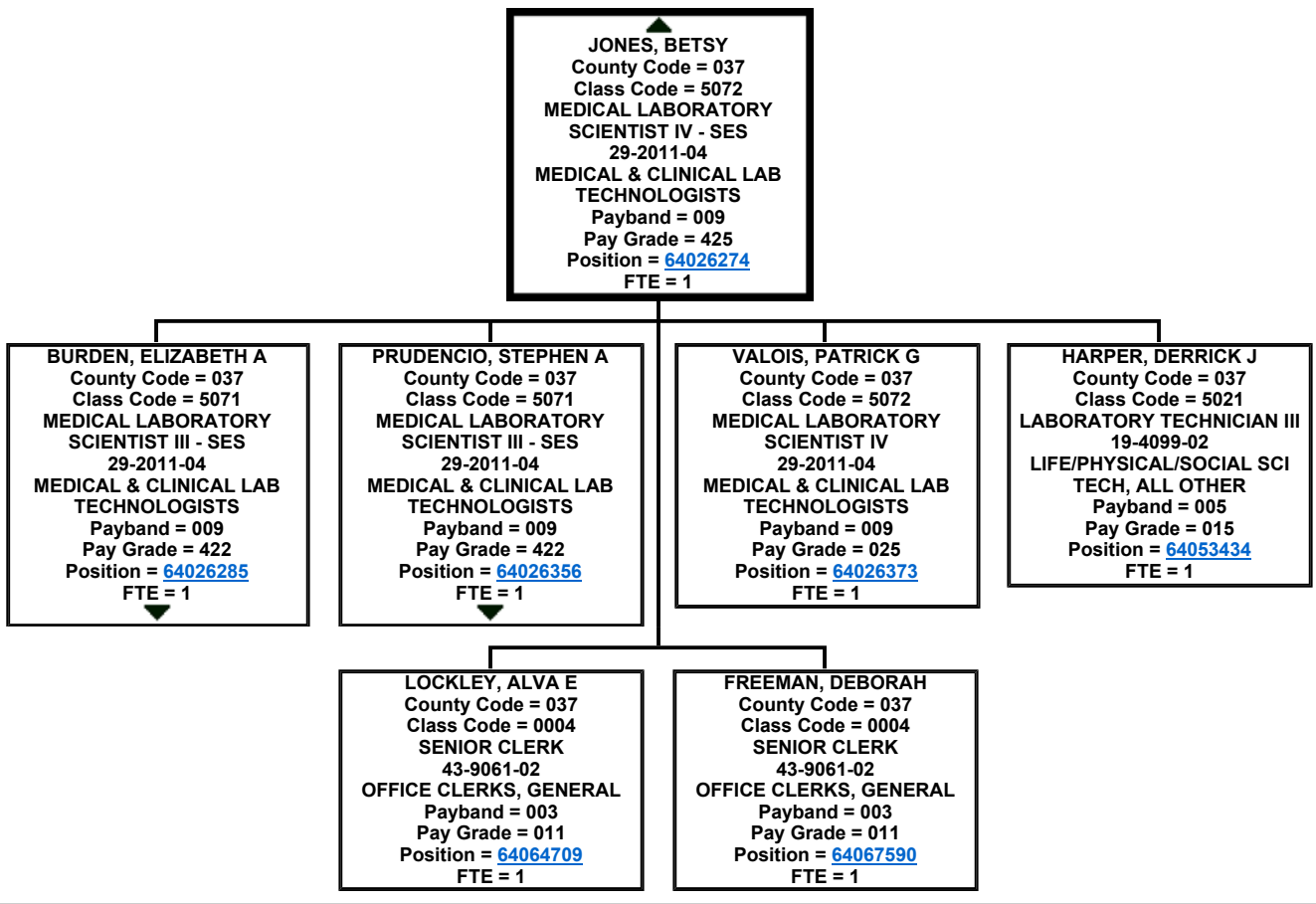
LEE, PHILIP A
County Code = 037
Class Code = 5072
MEDICAL LABORATORY
SCIENTIST IV
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 025
Position = [64046950](#)
FTE = 1

PEDROSA, MARIA DE LOS A
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 022
Position = [64085129](#)
FTE = 1

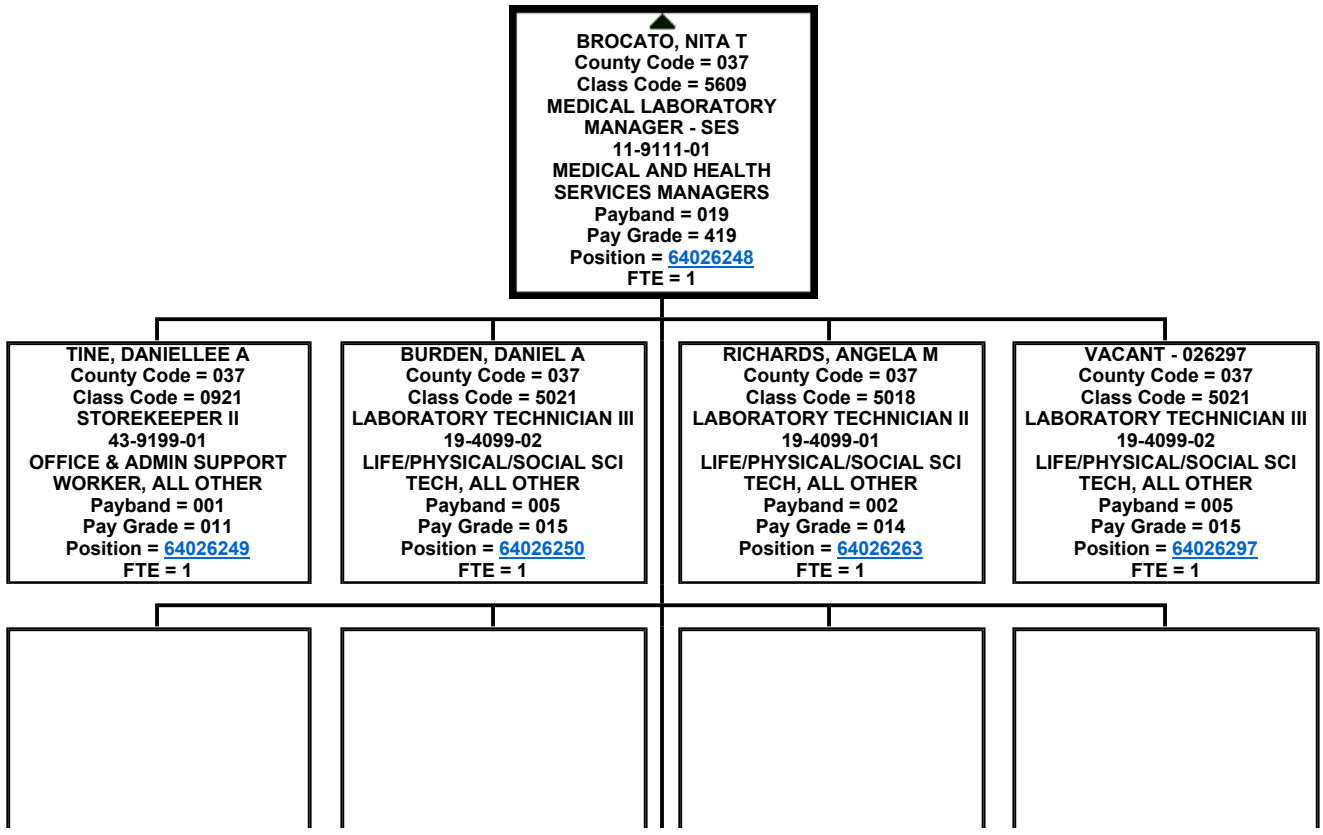
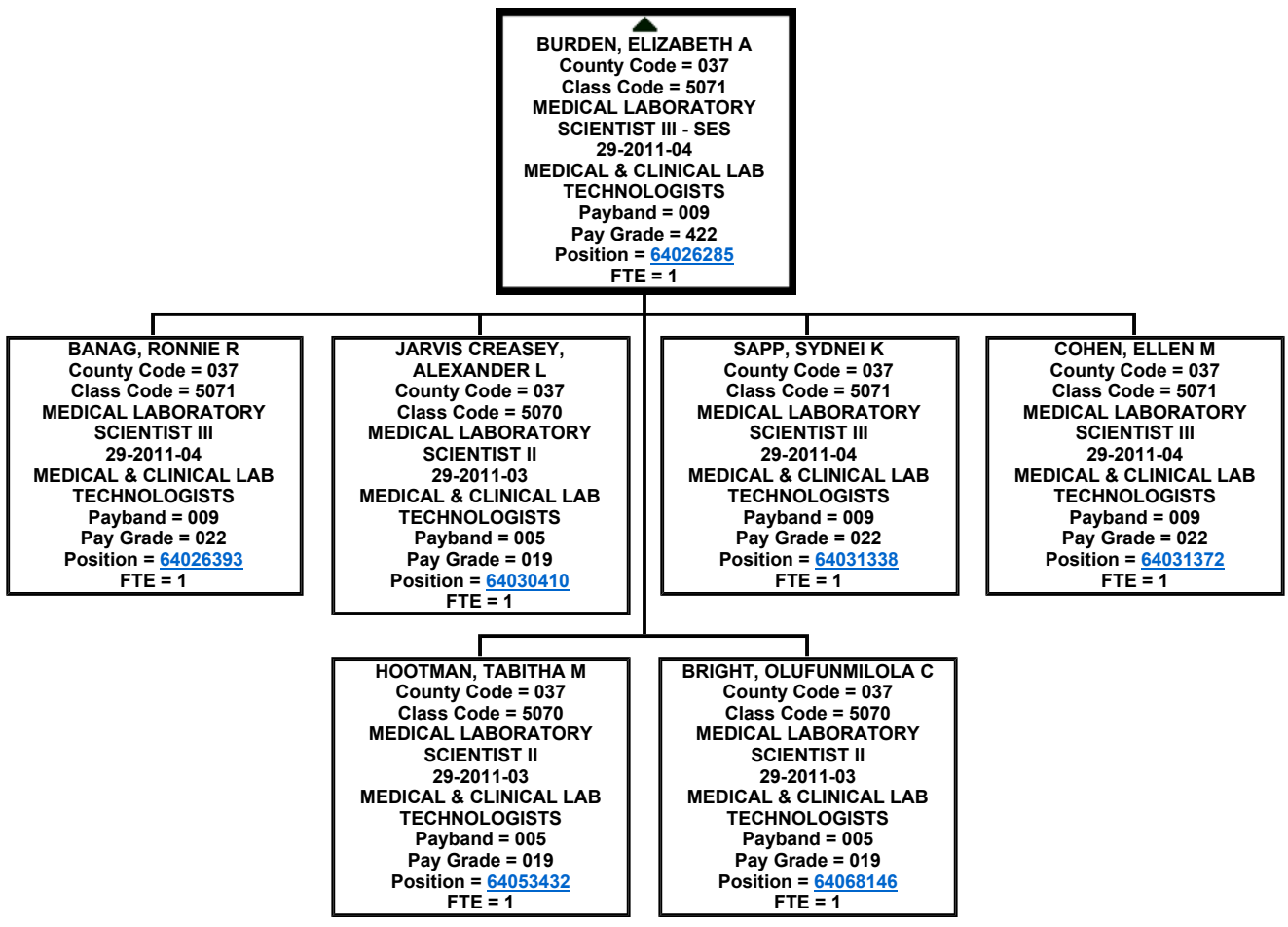


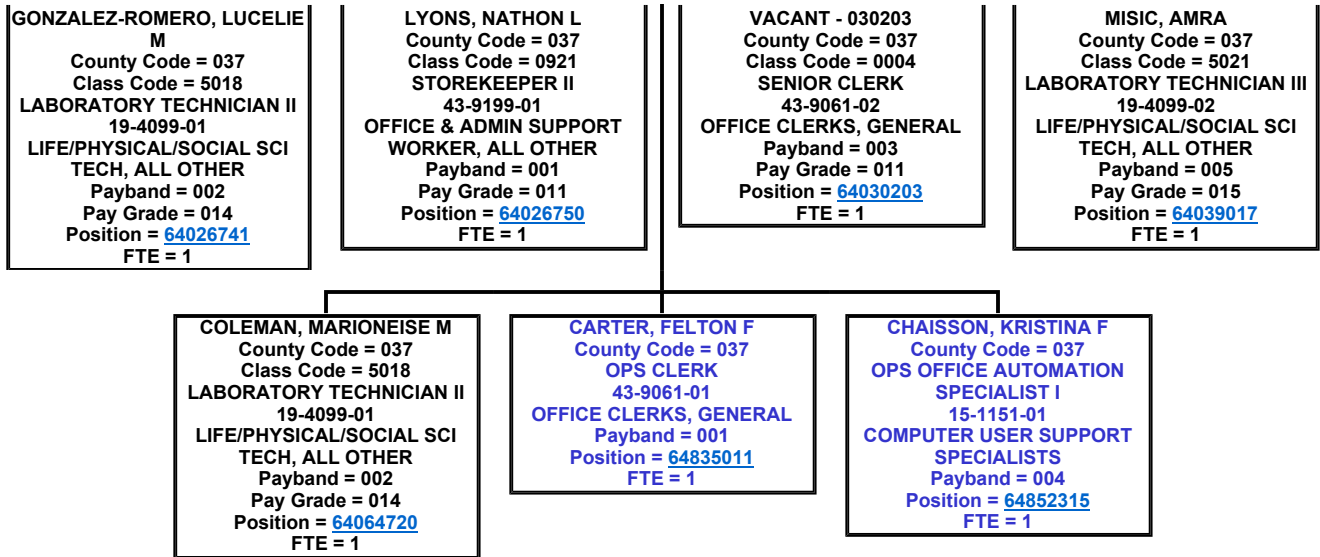


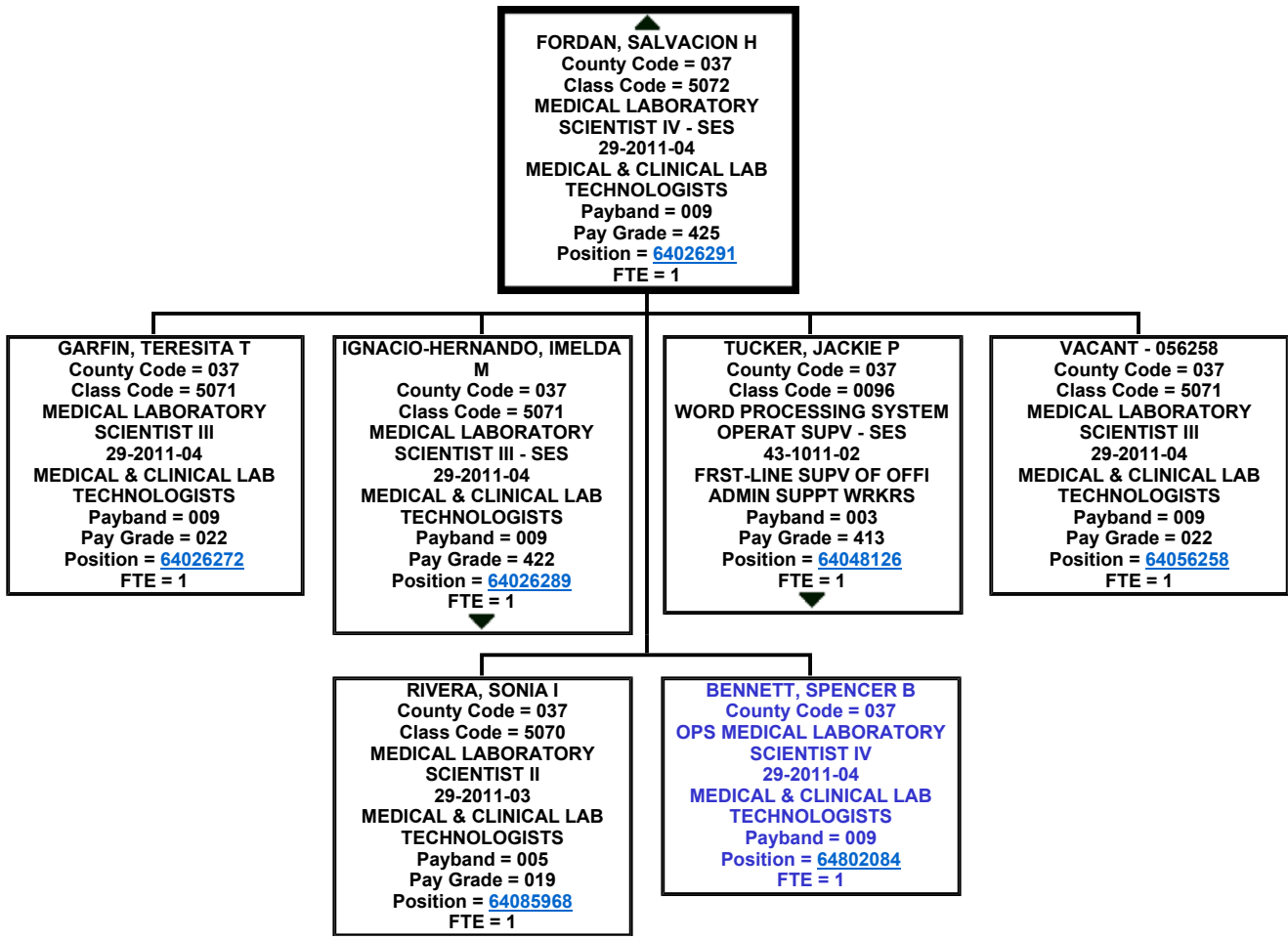


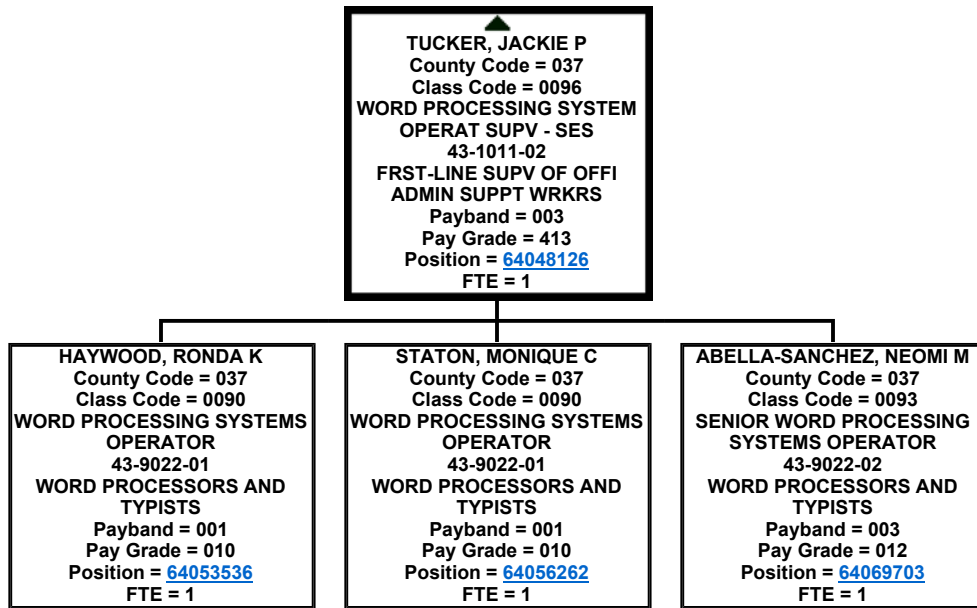


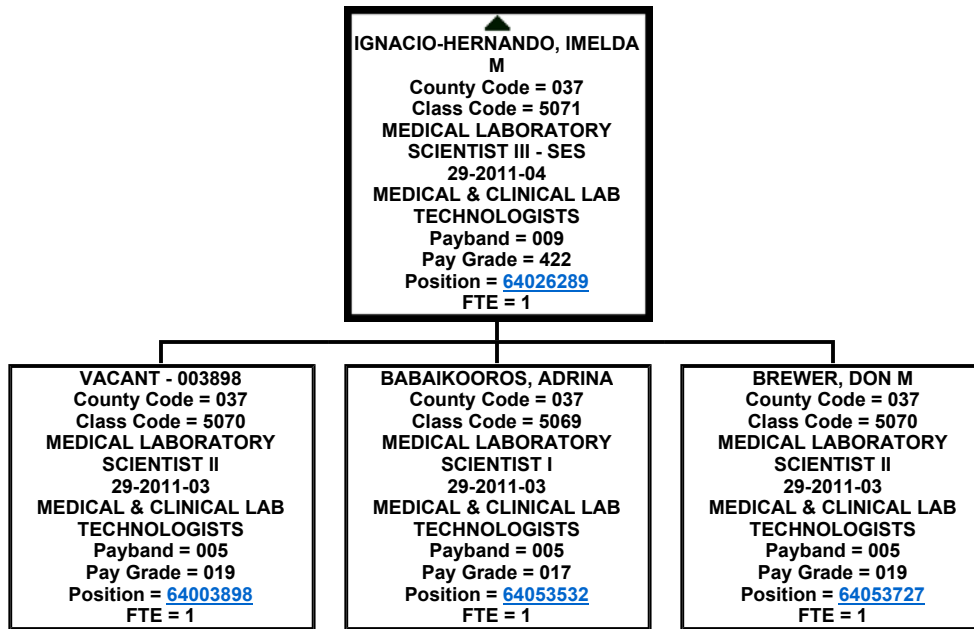
VACANT - 064780
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64064780](#)
FTE = 1

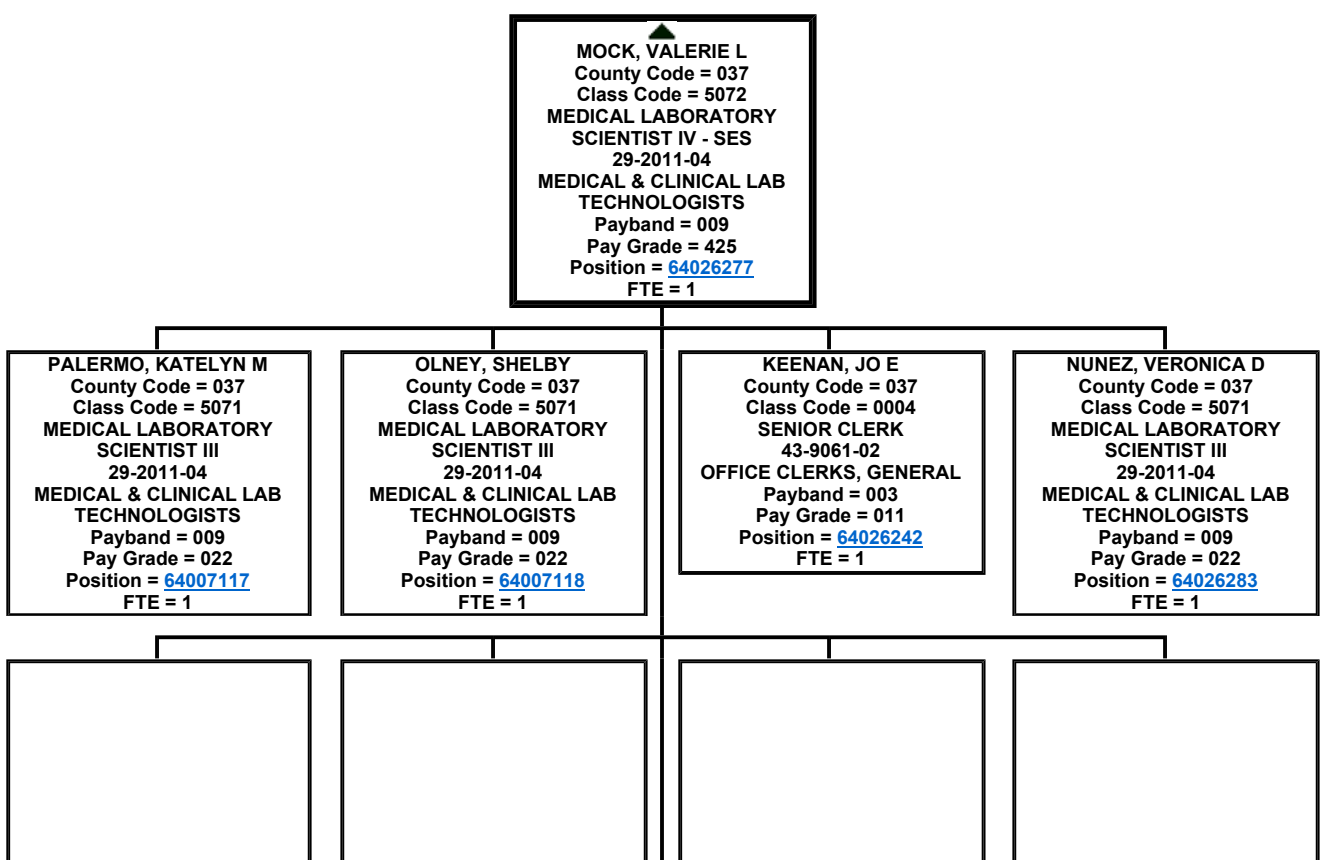
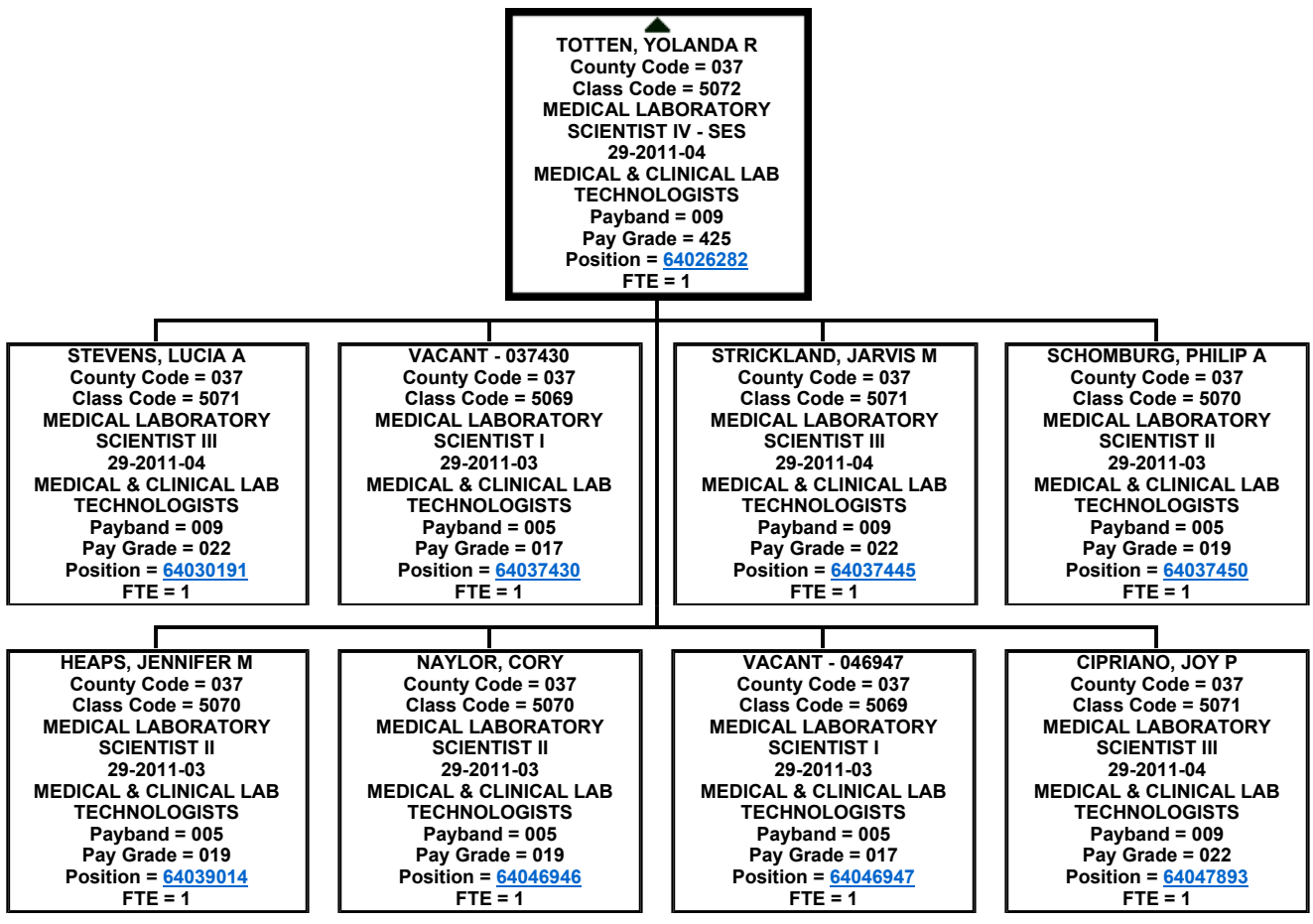


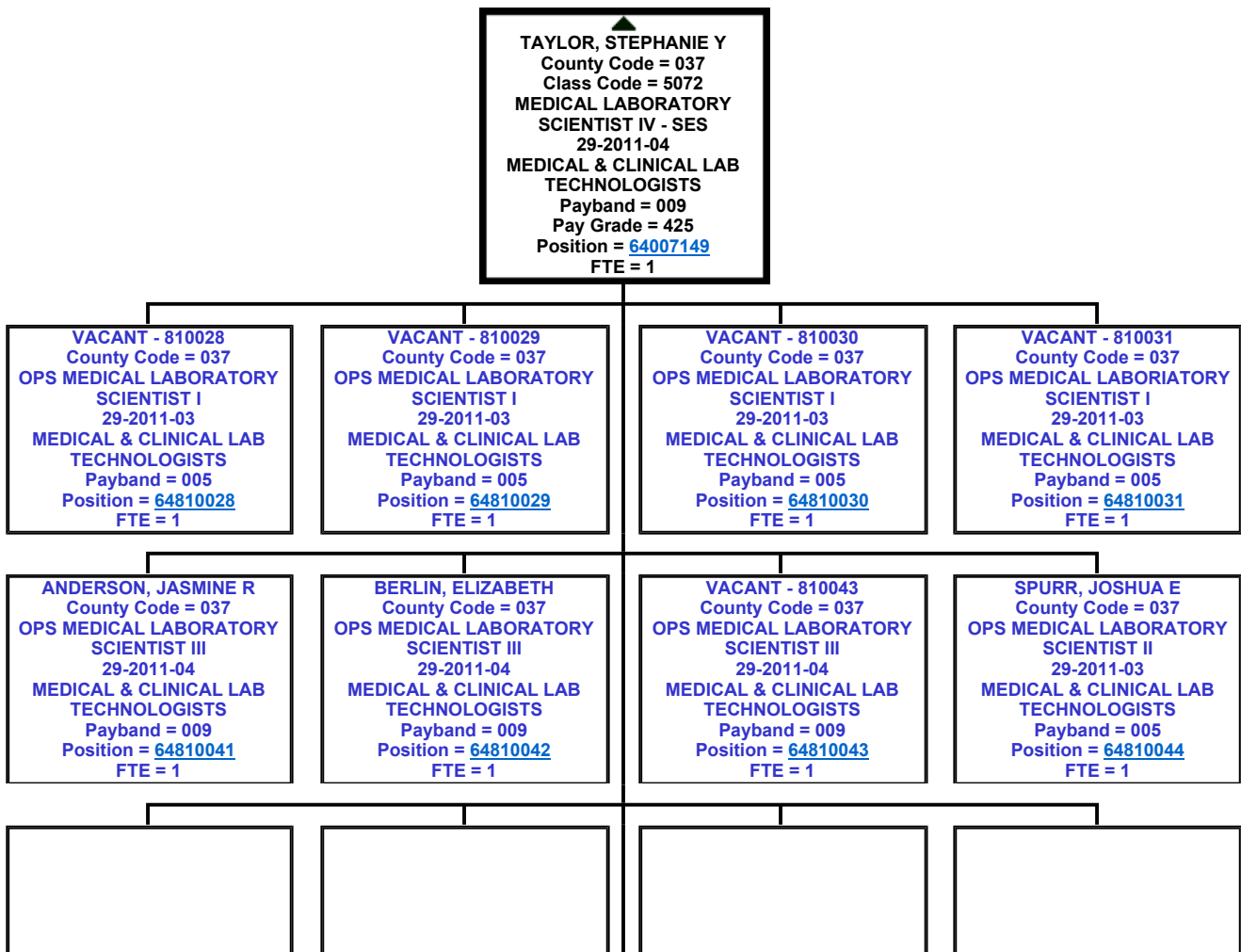
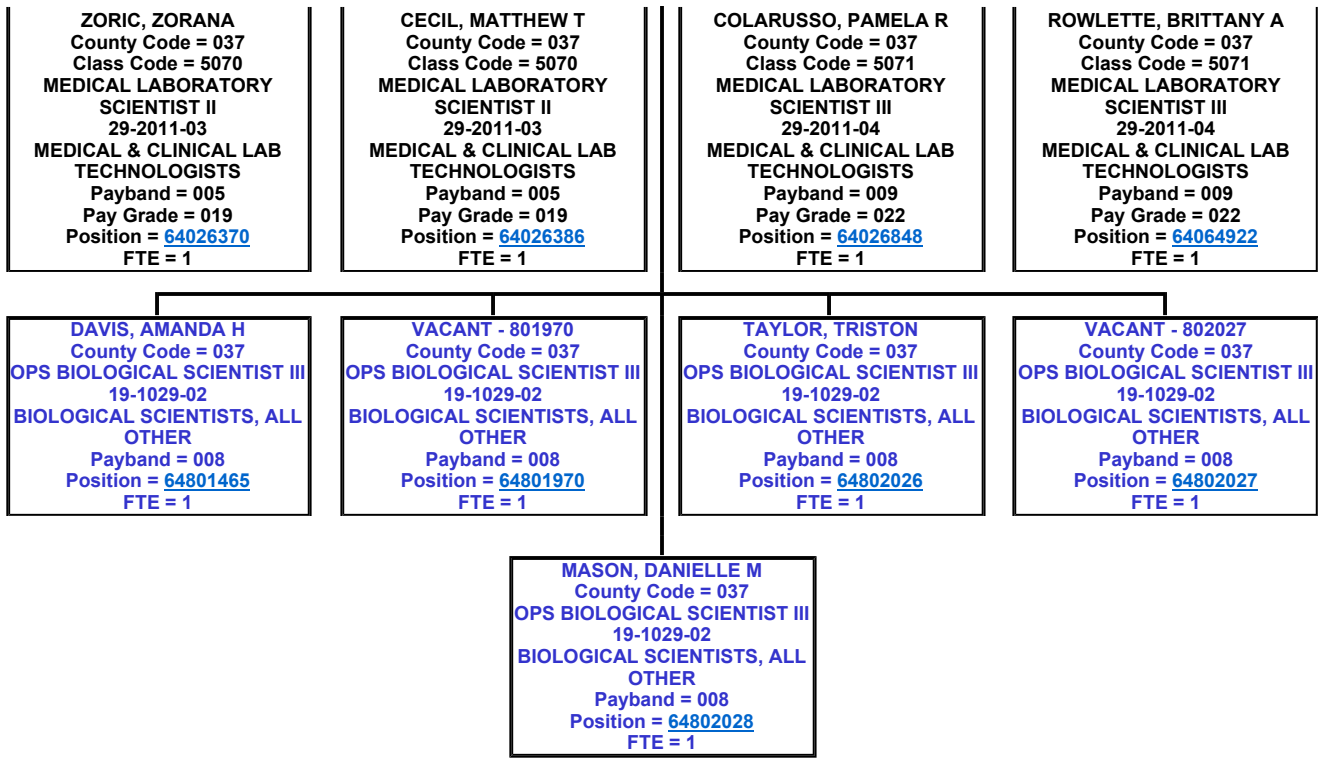


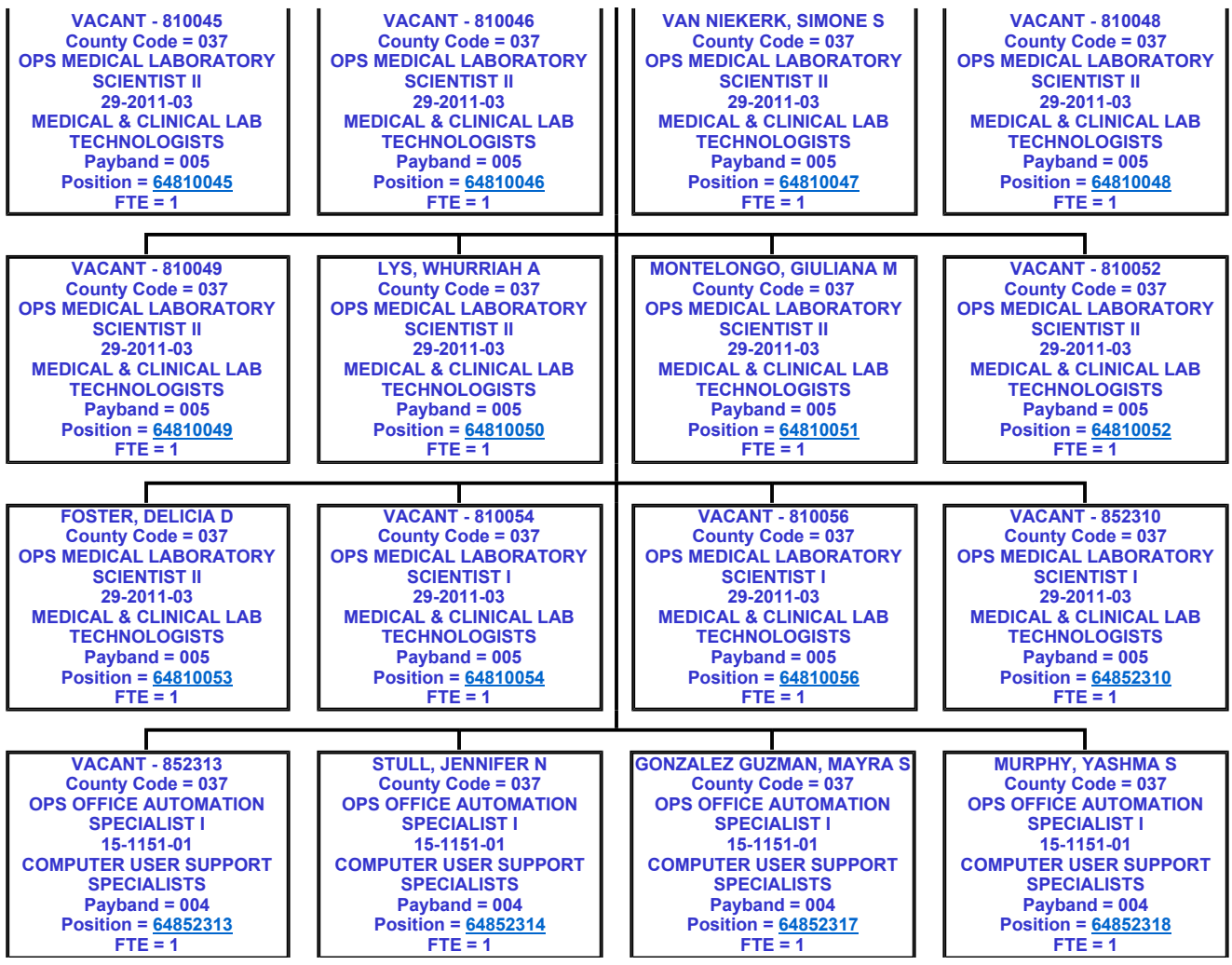




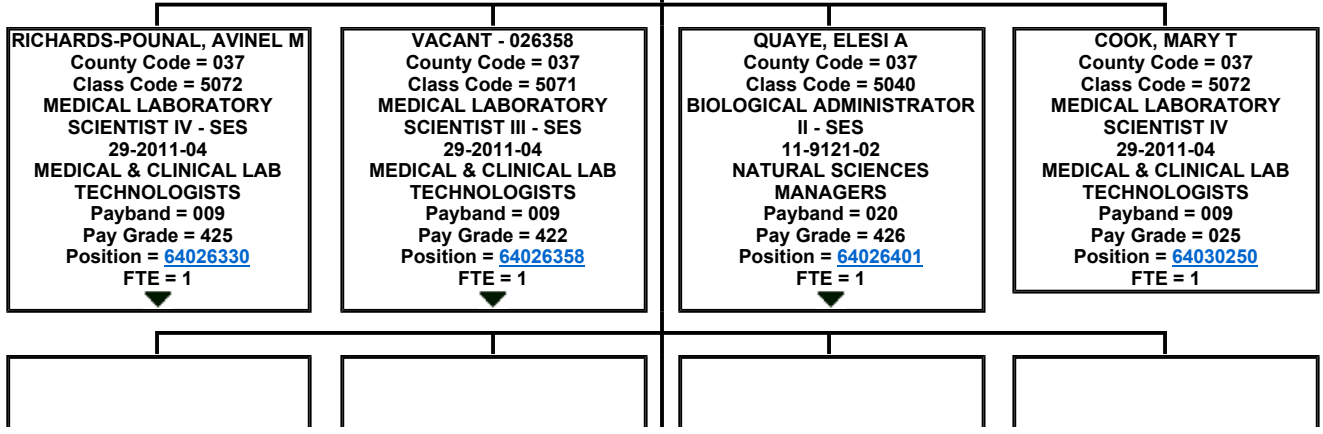


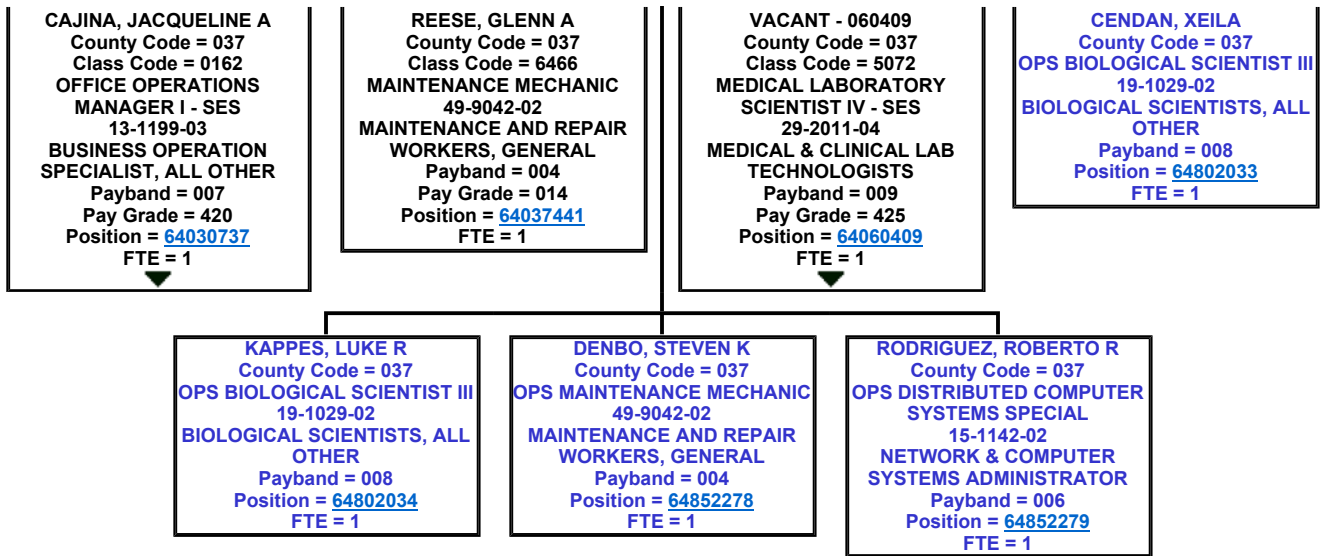


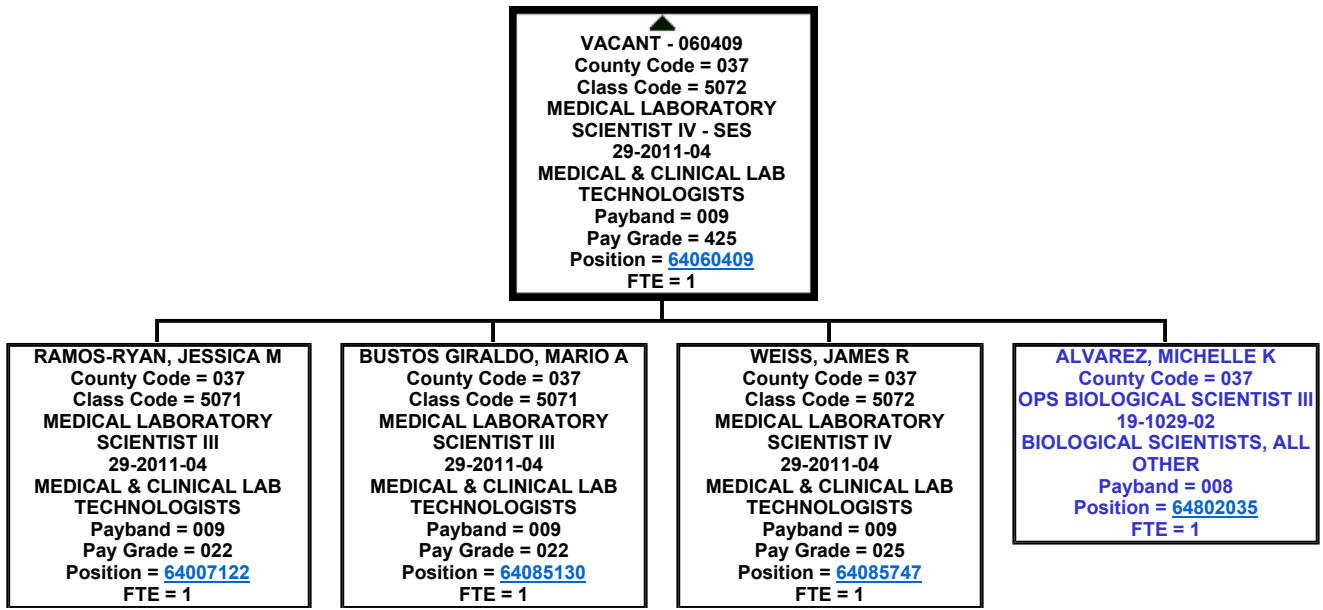


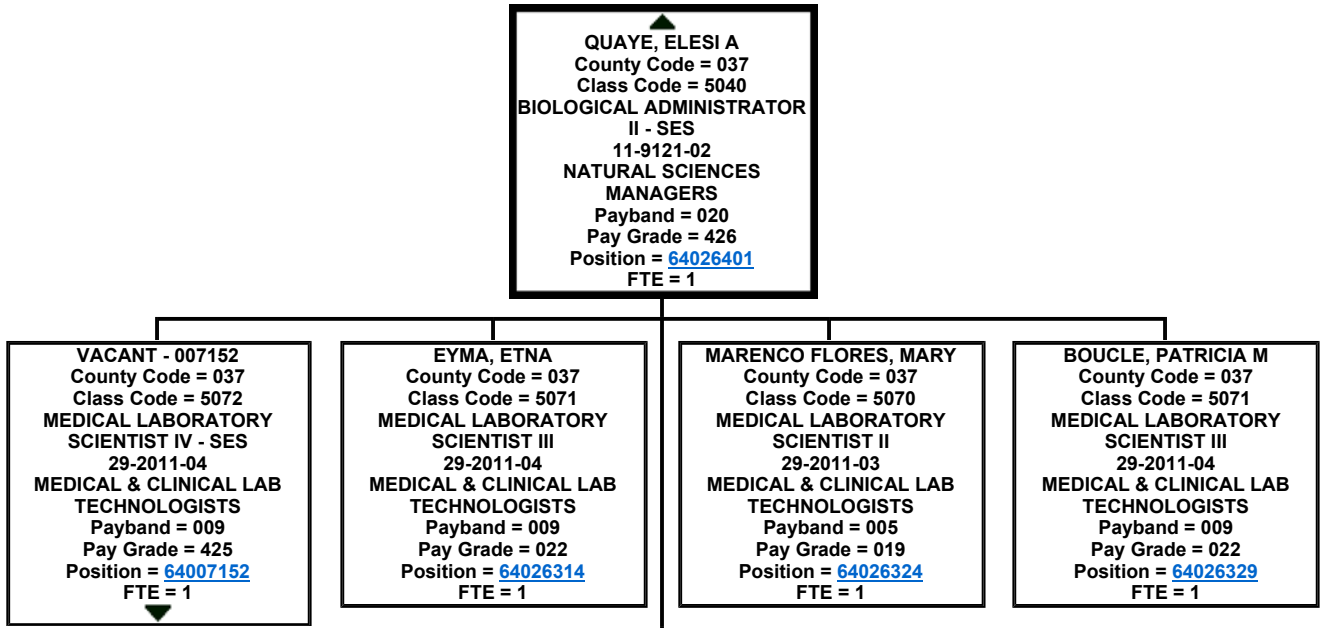
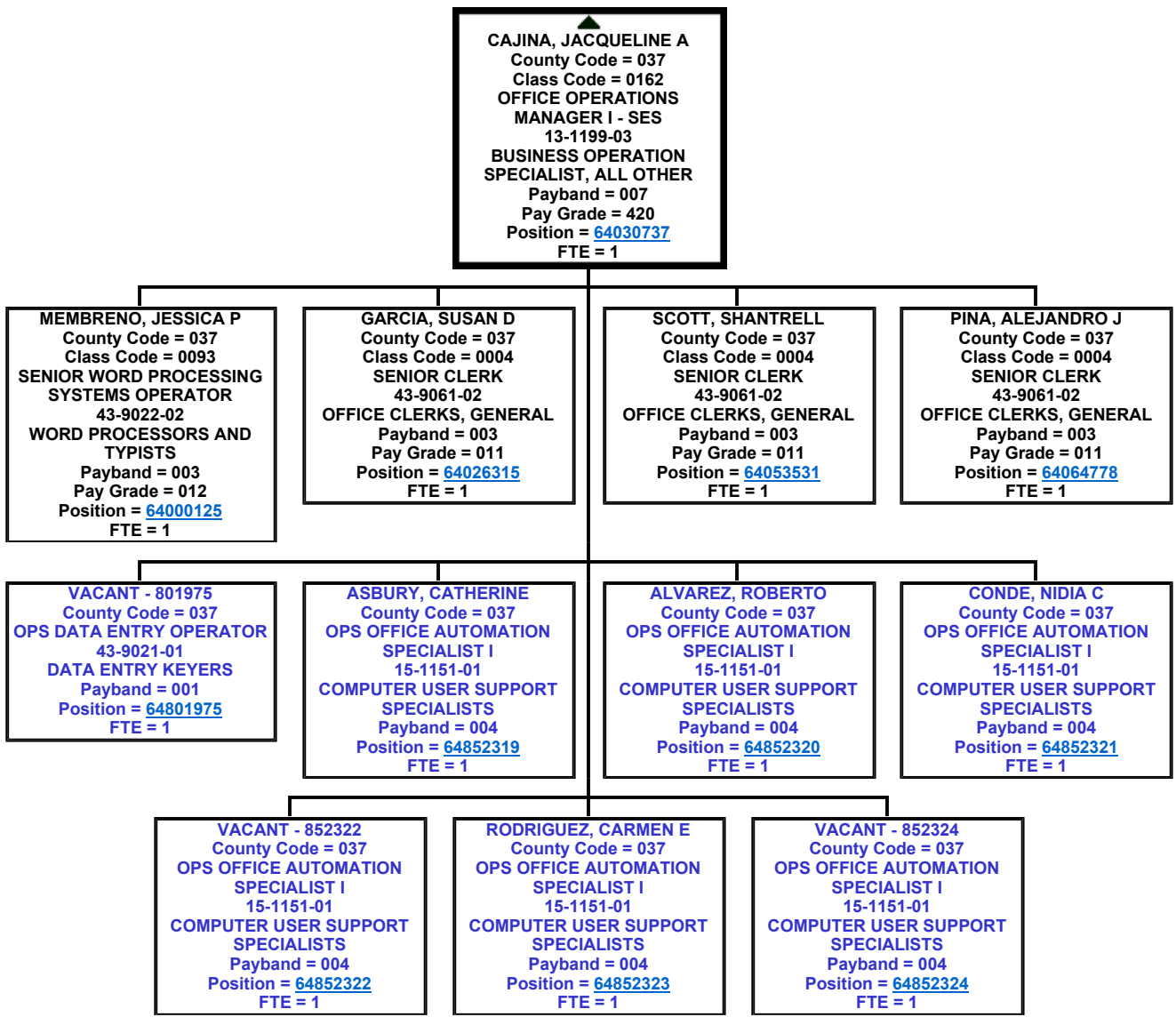


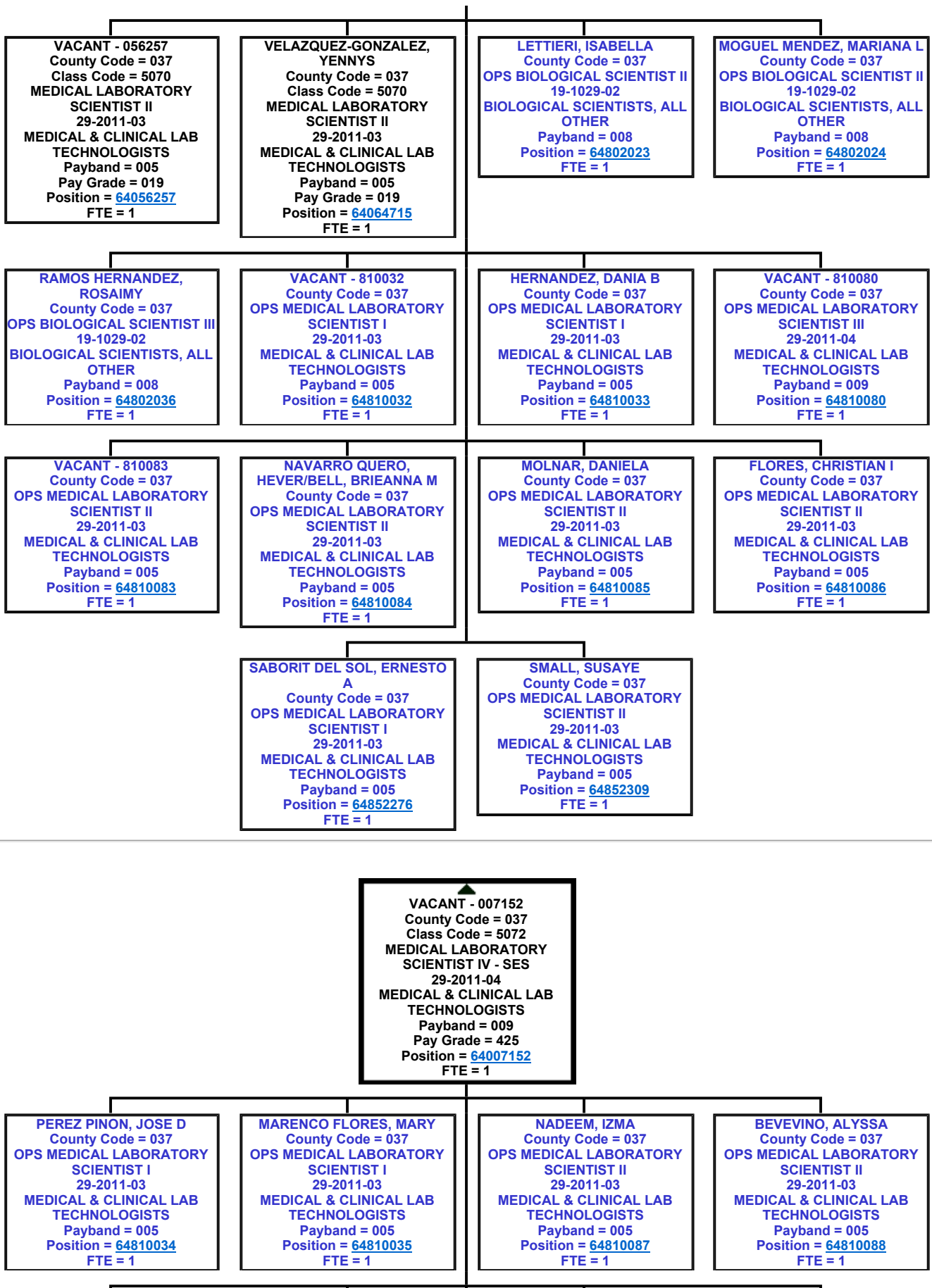
WHITE, STEPHEN
County Code = 037
Class Code = 5041
BIOLOGICAL ADMINISTRATOR III - SES
11-9121-02
NATURAL SCIENCES MANAGERS
Payband = 020
Pay Grade = 427
Position = [64026333](#)
FTE = 1

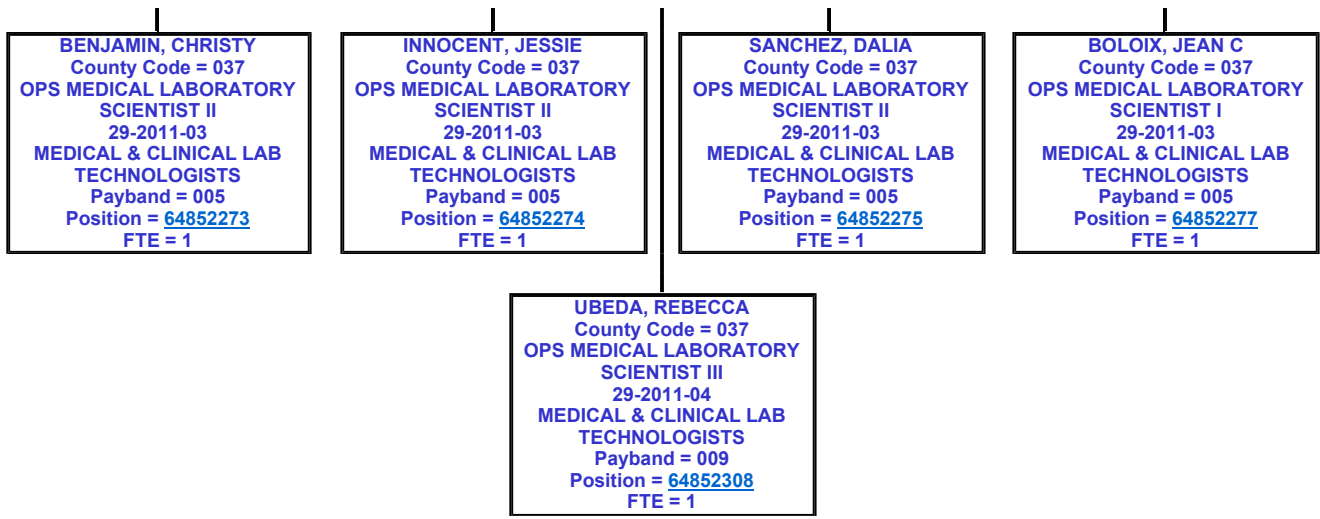








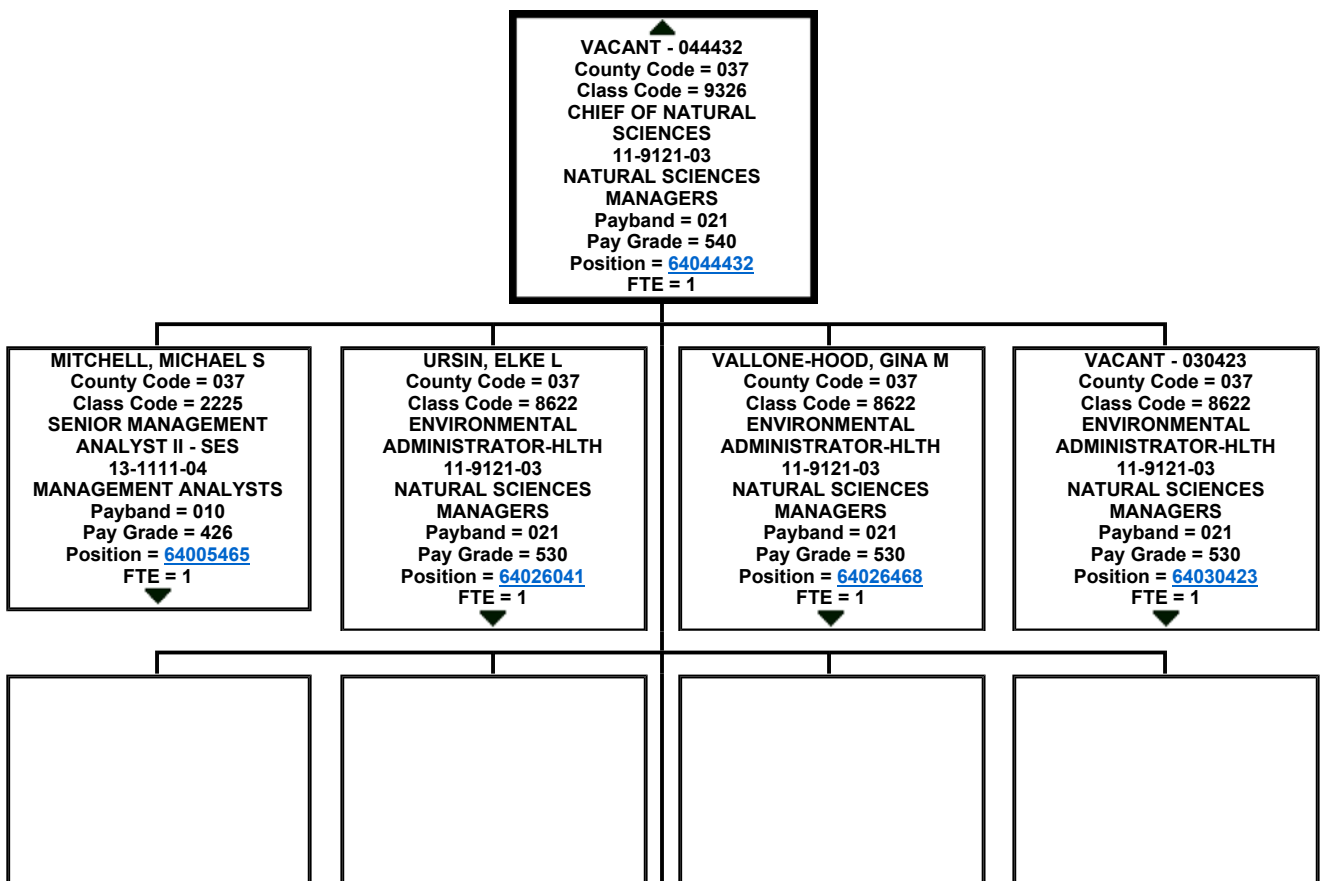
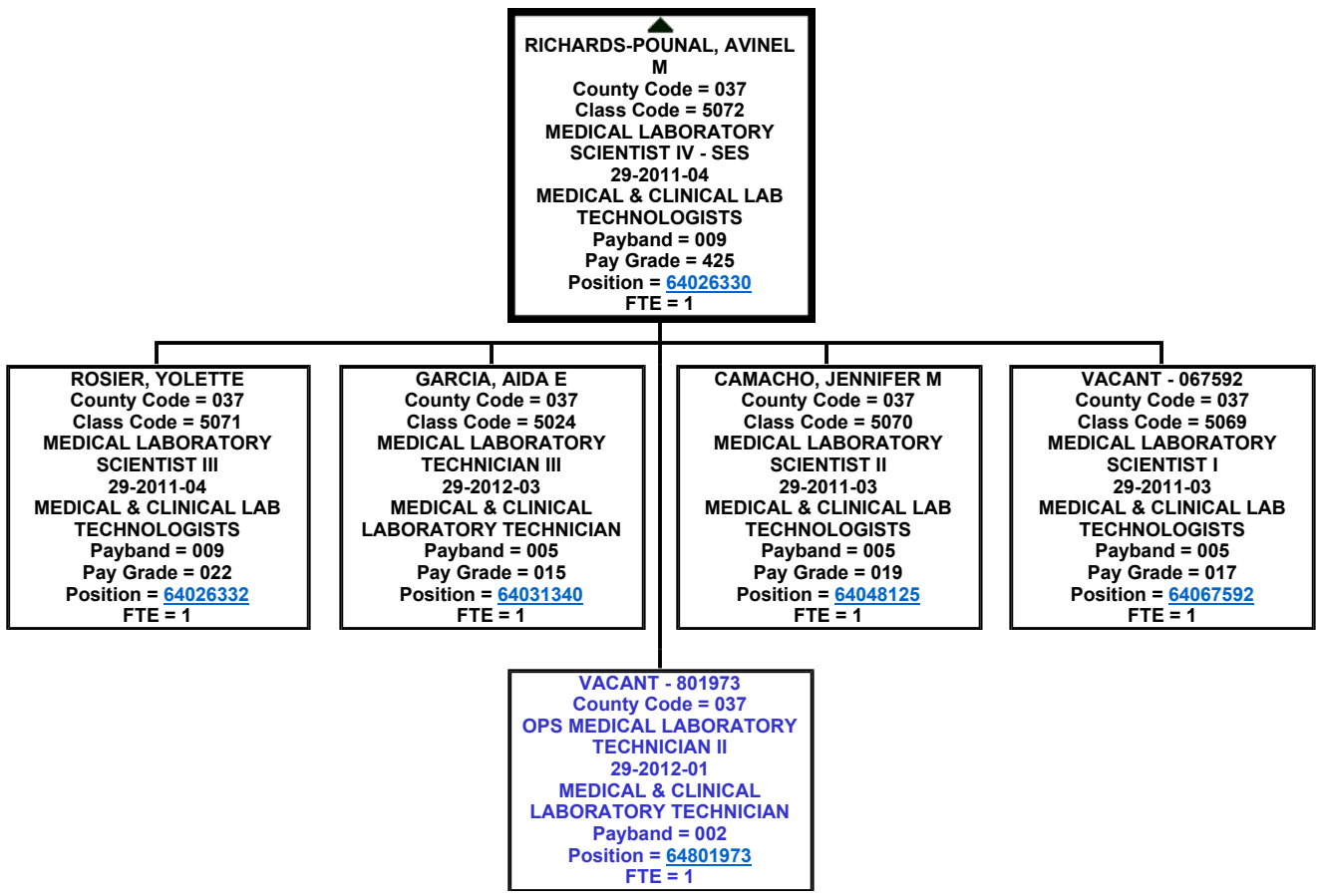


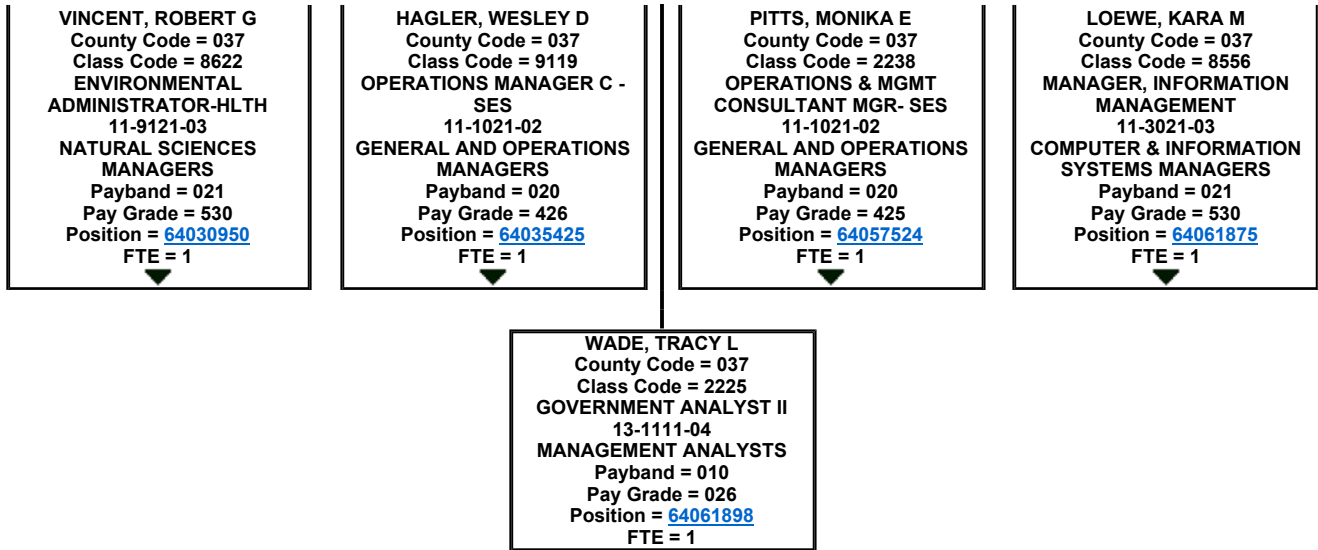


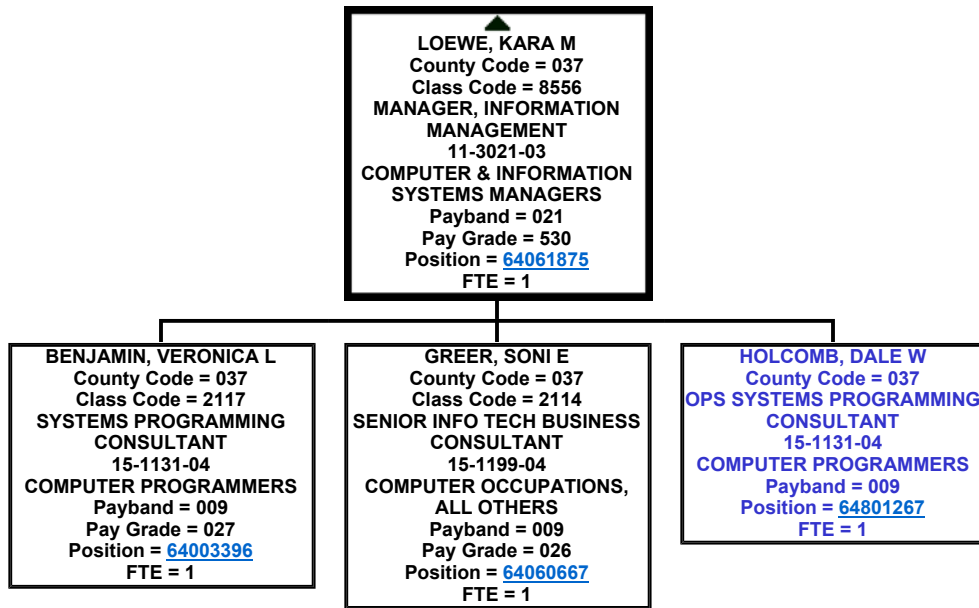
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VACANT - 026358
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
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29-2011-04
MEDICAL & CLINICAL LAB
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Payband = 009
Pay Grade = 422
Position = [64026358](#)
FTE = 1

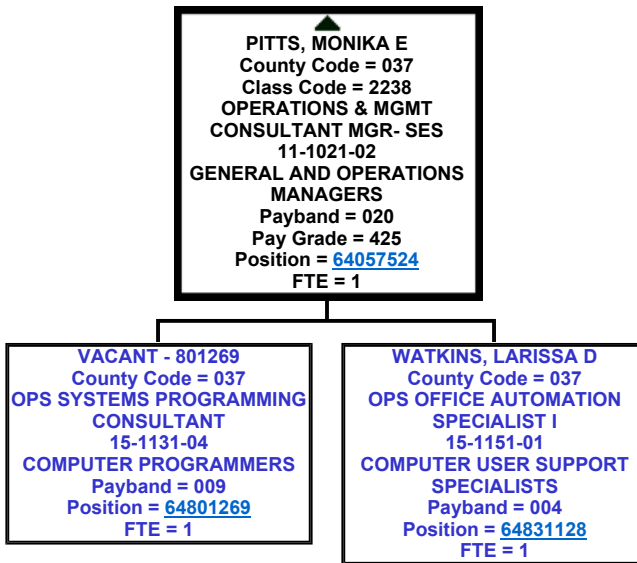
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County Code = 037
Class Code = 5069
MEDICAL LABORATORY
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MEDICAL & CLINICAL LAB
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Pay Grade = 017
Position = [64000801](#)
FTE = 1

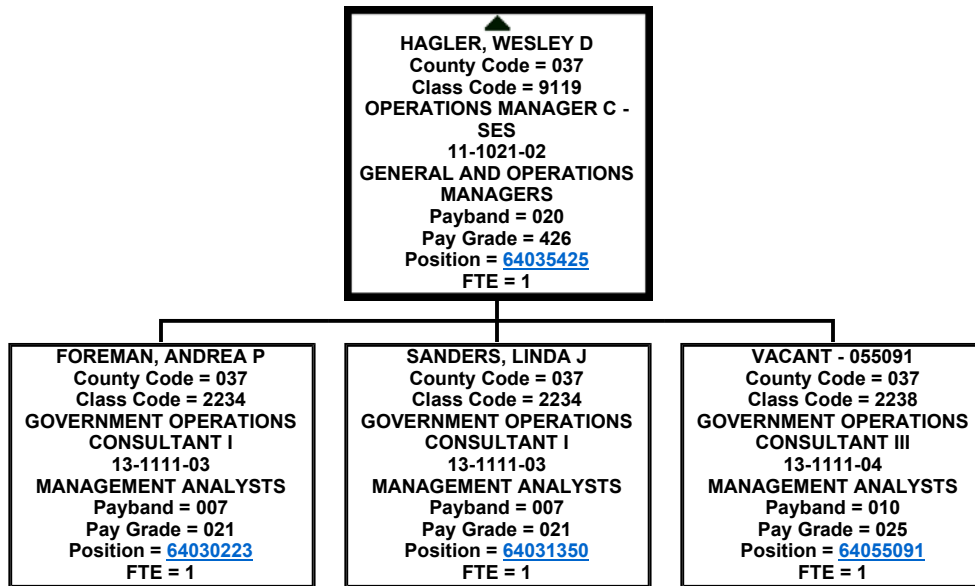
PEREZ, CARLOS A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
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29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026321](#)
FTE = 1

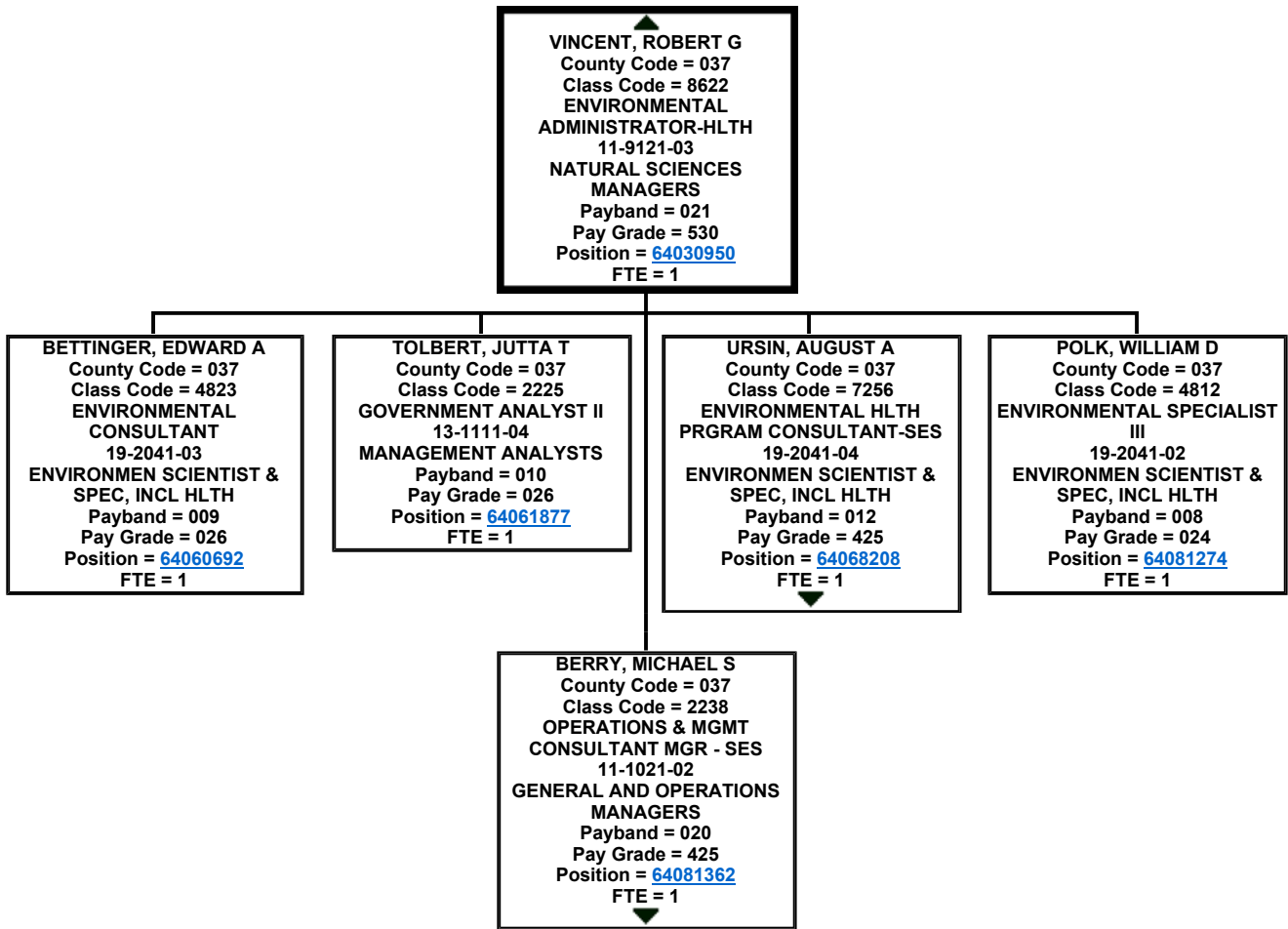


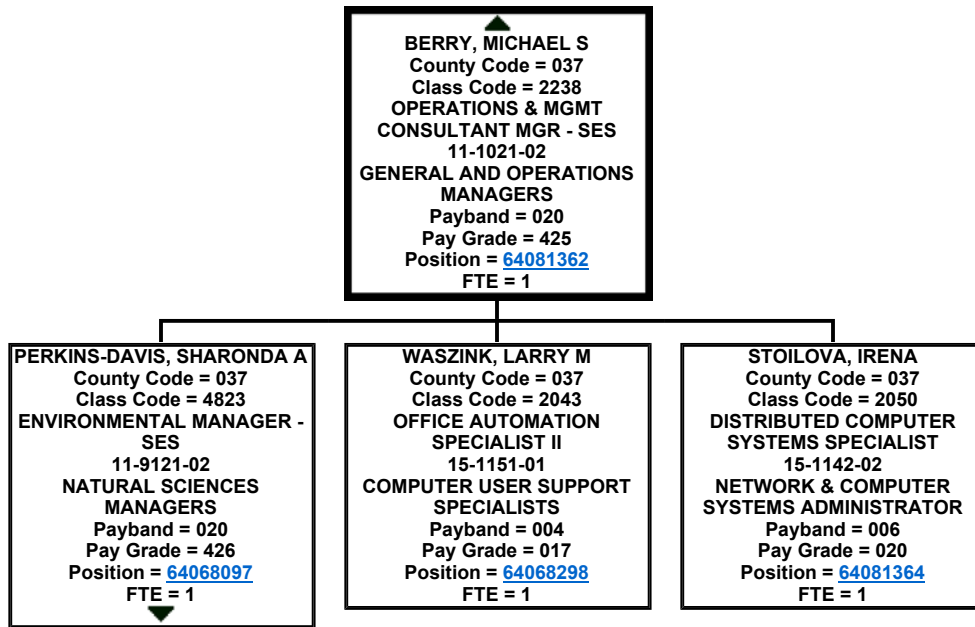


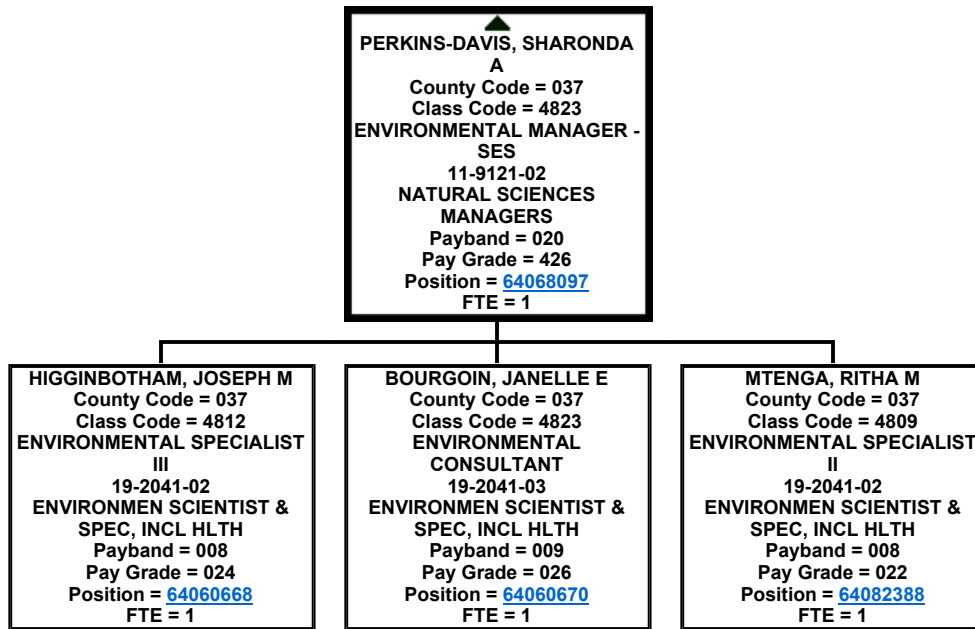


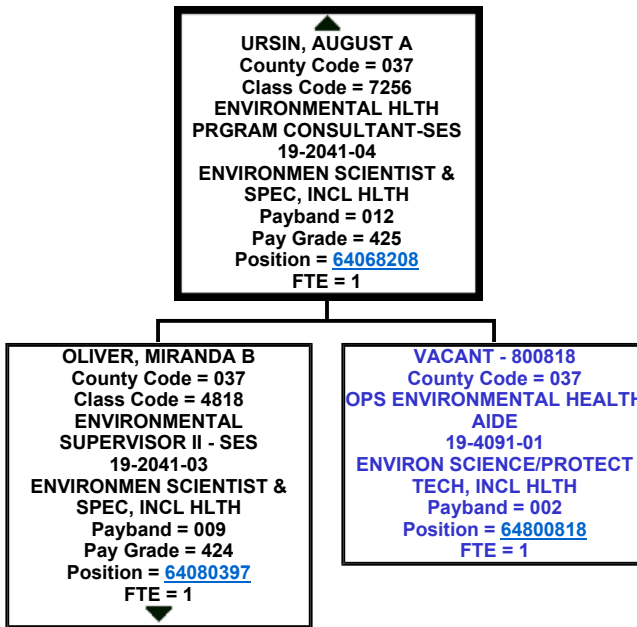


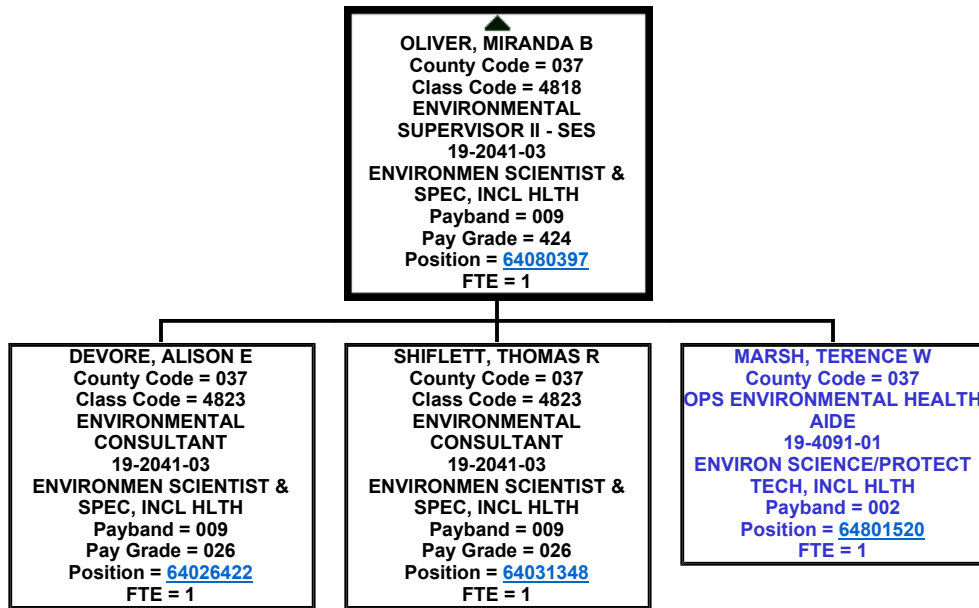


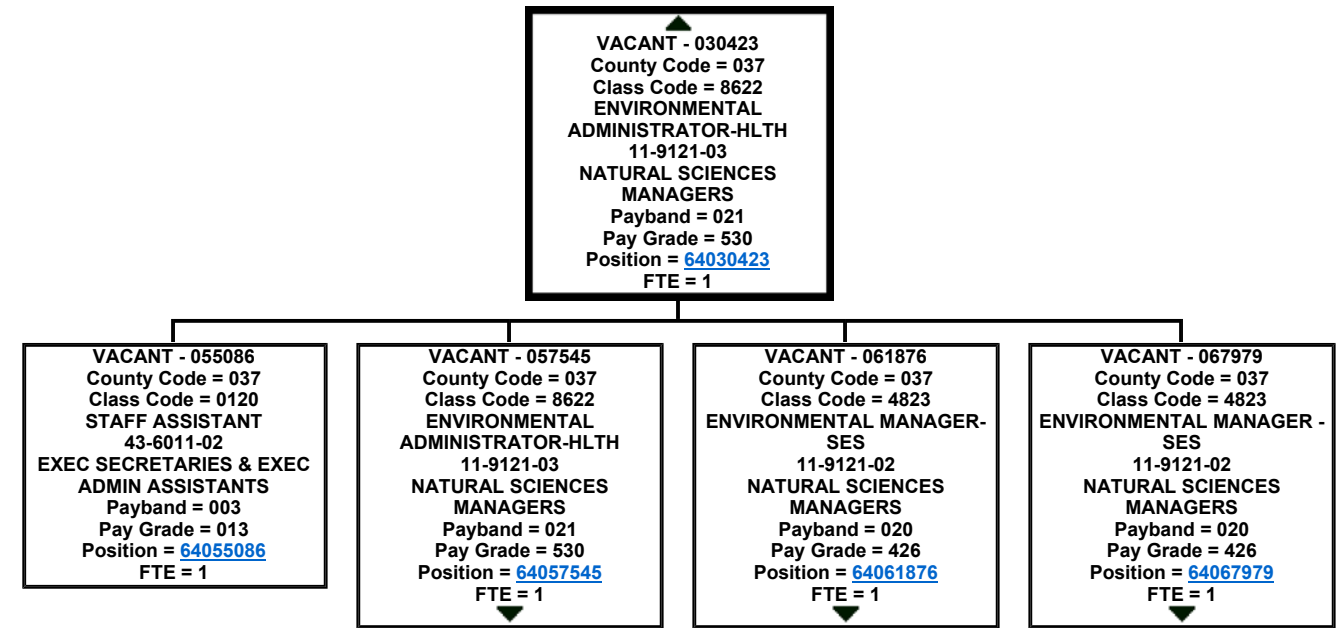


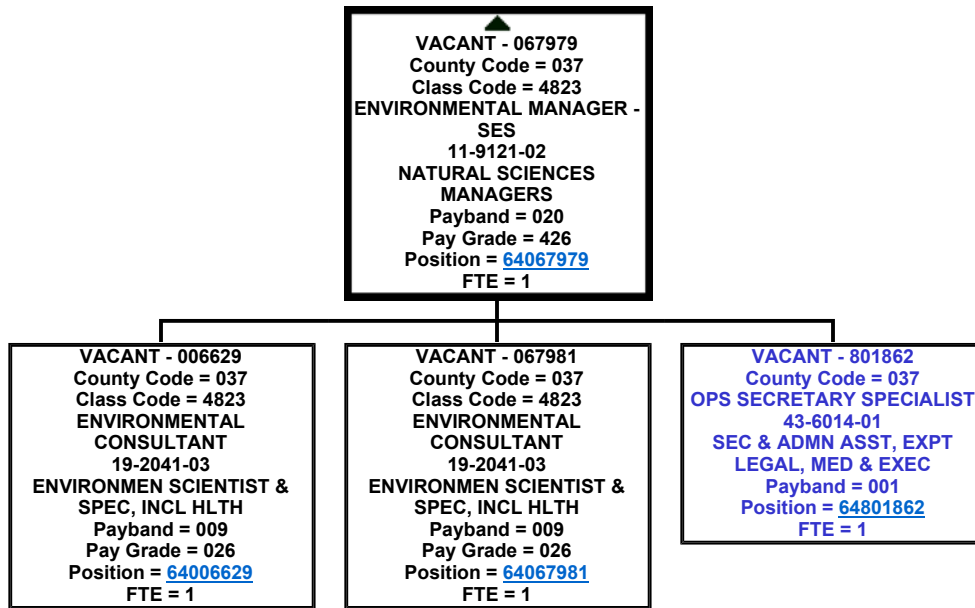


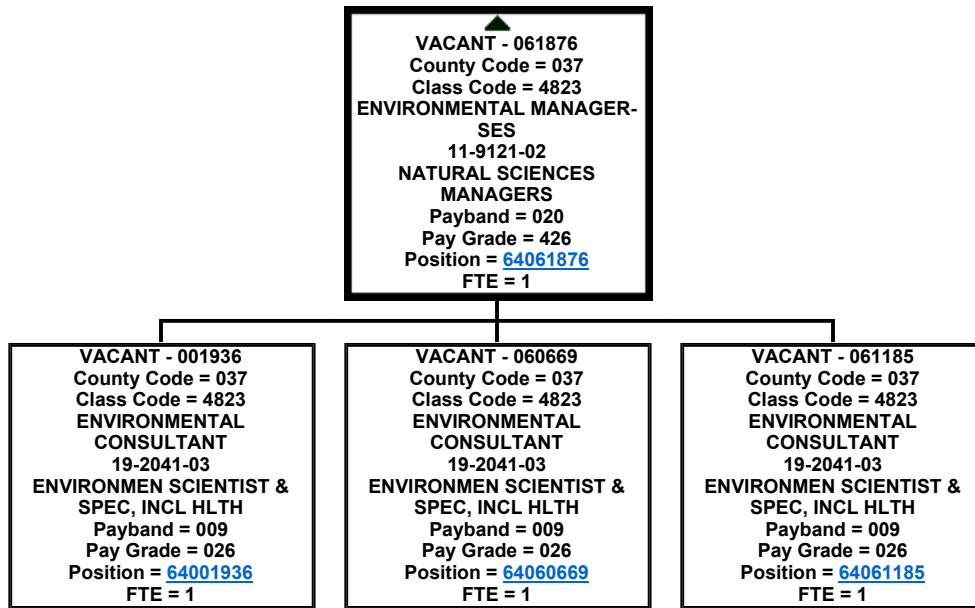








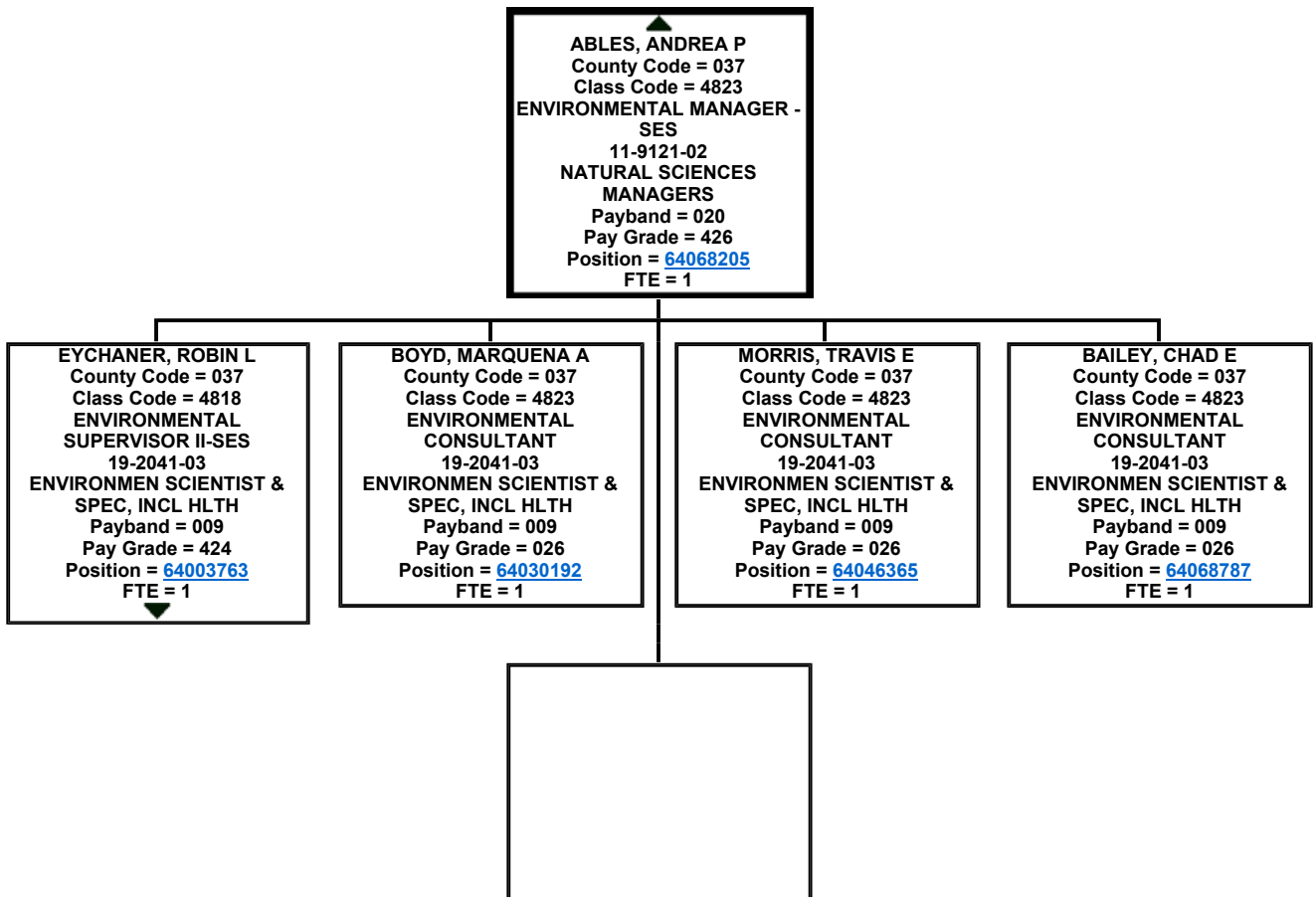
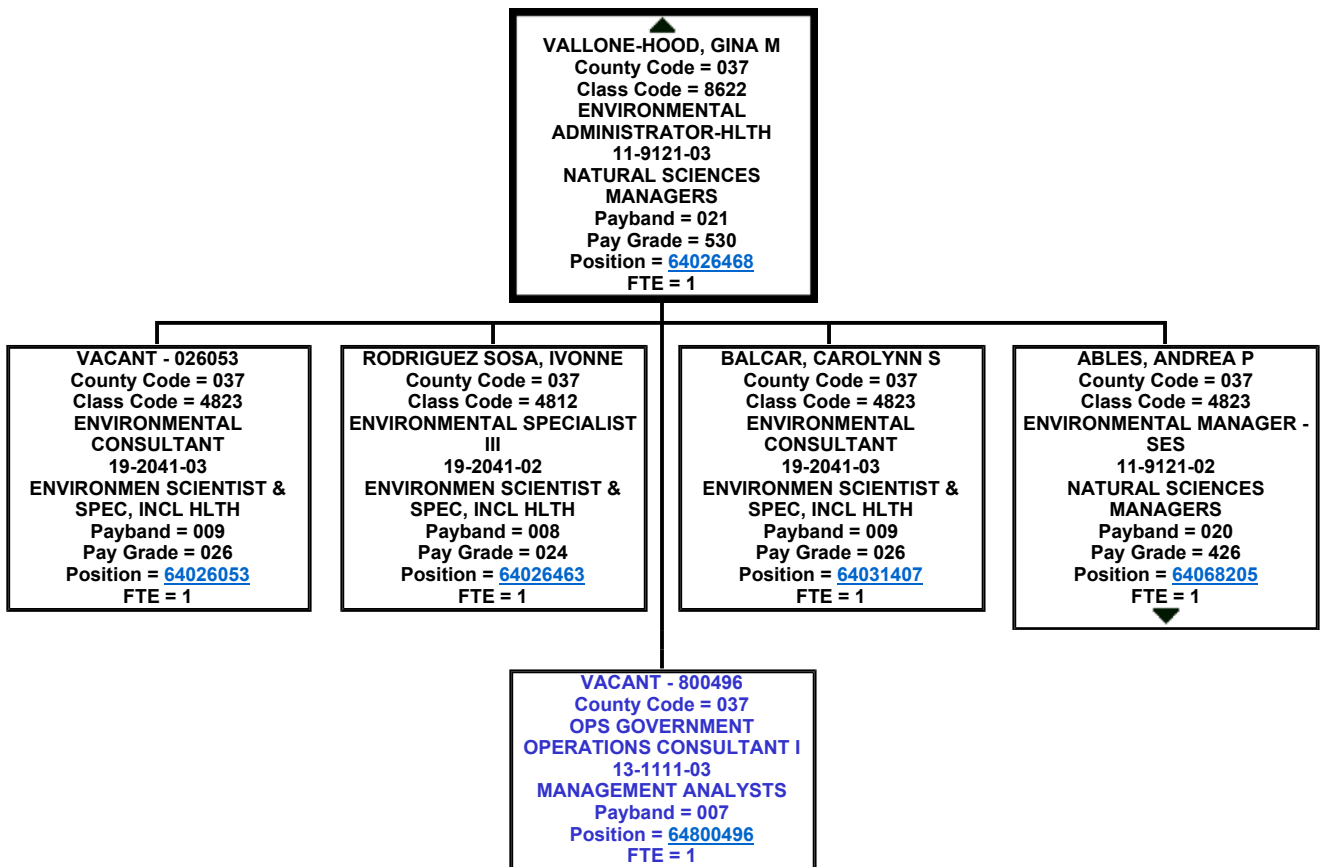




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Class Code = 8622
ENVIRONMENTAL
ADMINISTRATOR-HLTH
11-9121-03
NATURAL SCIENCES
MANAGERS
Payband = 021
Pay Grade = 530
Position = [64057545](#)
FTE = 1

VACANT - 026492
County Code = 037
Class Code = 7256
ENVIRONMENTAL HLTH
PRGRAM CONSULTANT-SES
19-2041-04
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 012
Pay Grade = 425
Position = [64026492](#)
FTE = 1

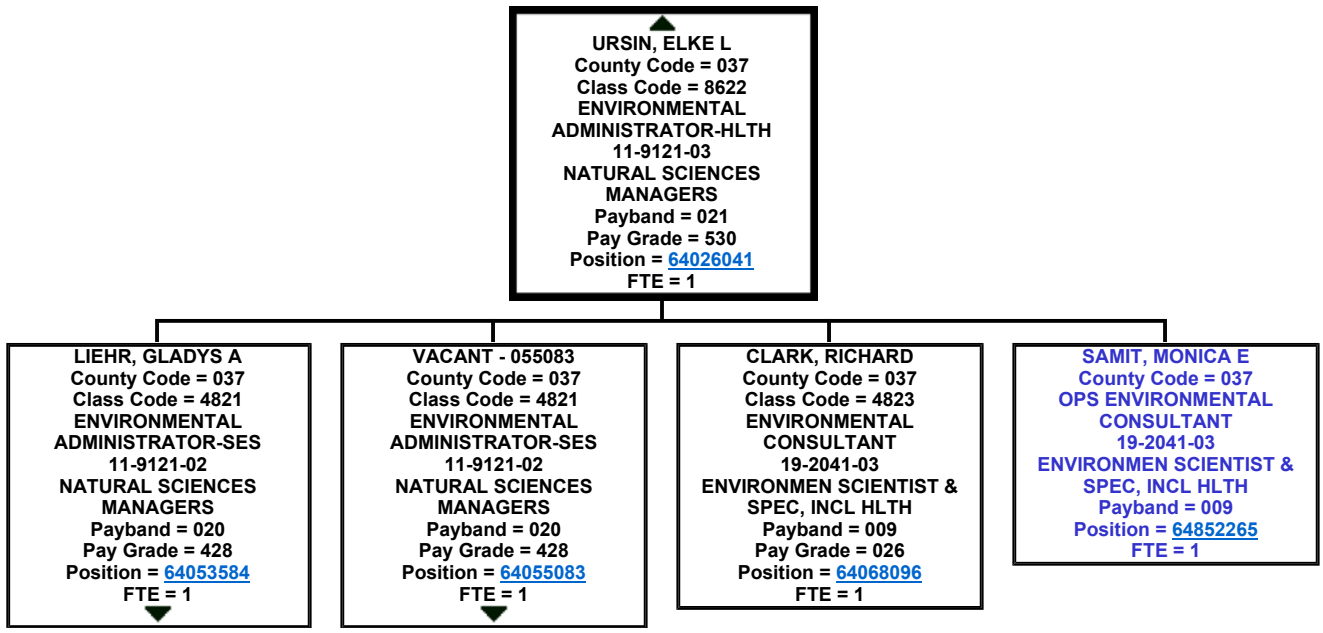
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County Code = 037
Class Code = 4823
ENVIRONMENTAL
CONSULTANT
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 026
Position = [64067978](#)
FTE = 1

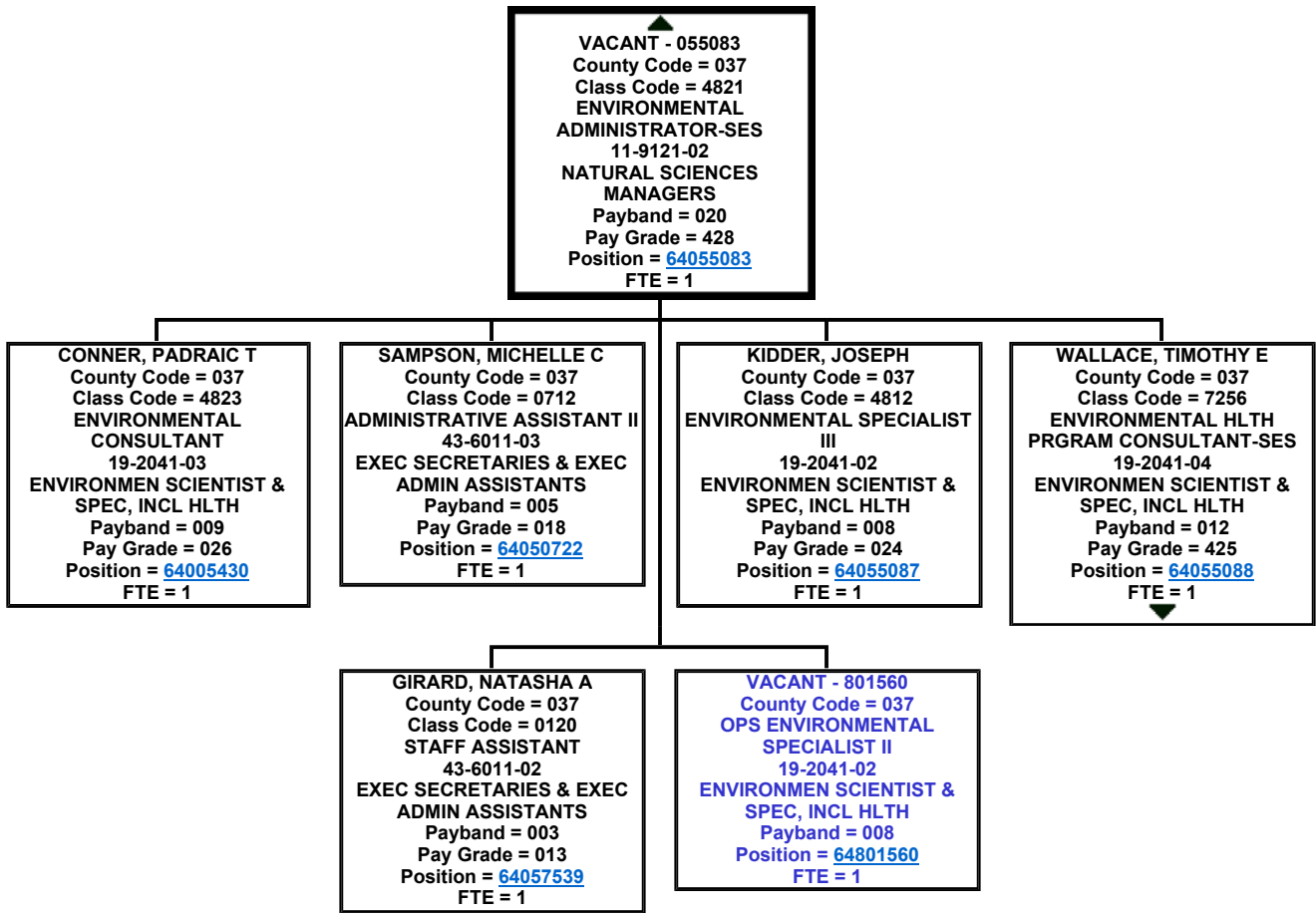


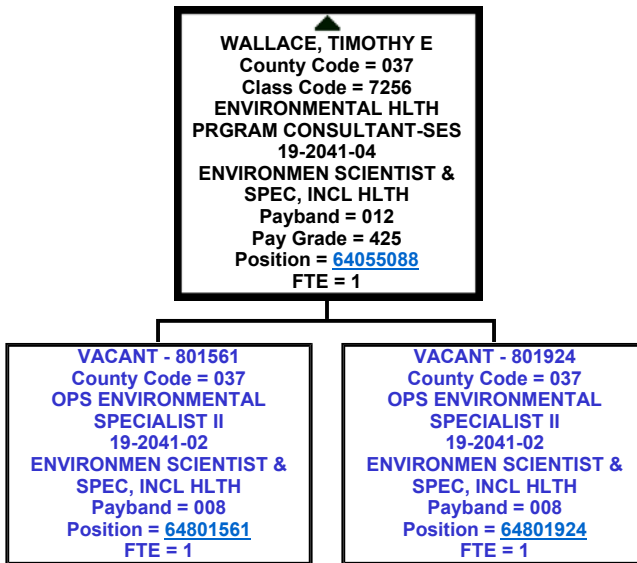
LAWHORN, MICHAEL J
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMENTAL SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64085775](#)
FTE = 1

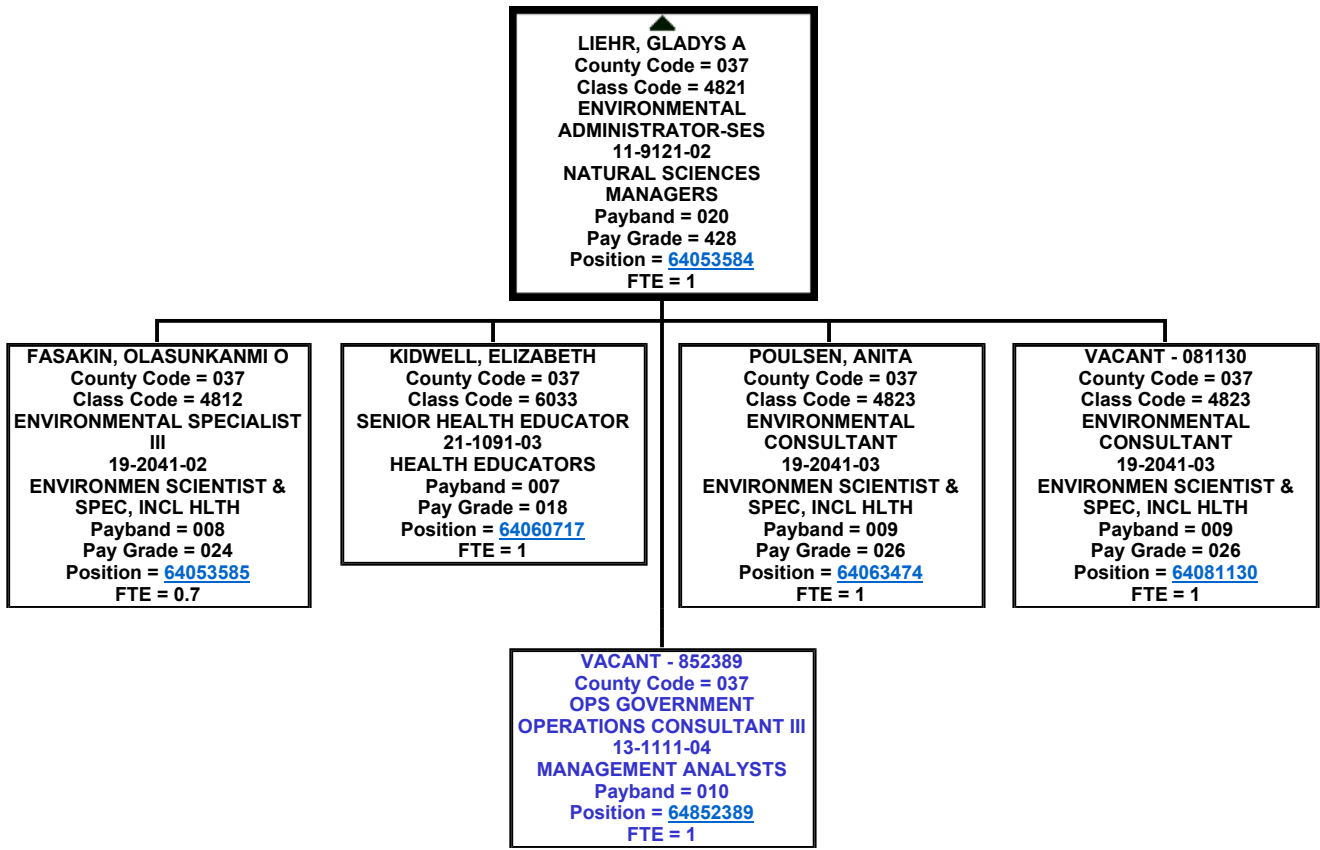
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EYCHANER, ROBIN L
County Code = 037
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II-SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64003763](#)
FTE = 1

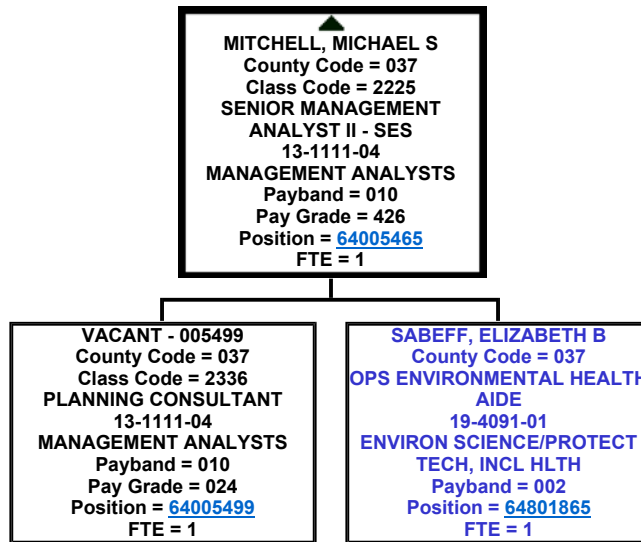
VACANT - 800819
County Code = 037
OPS ENVIRONMENTAL HEALTH
AIDE
19-4091-01
ENVIRON SCIENCE/PROTECT
TECH, INCL HLTH
Payband = 002
Position = [64800819](#)
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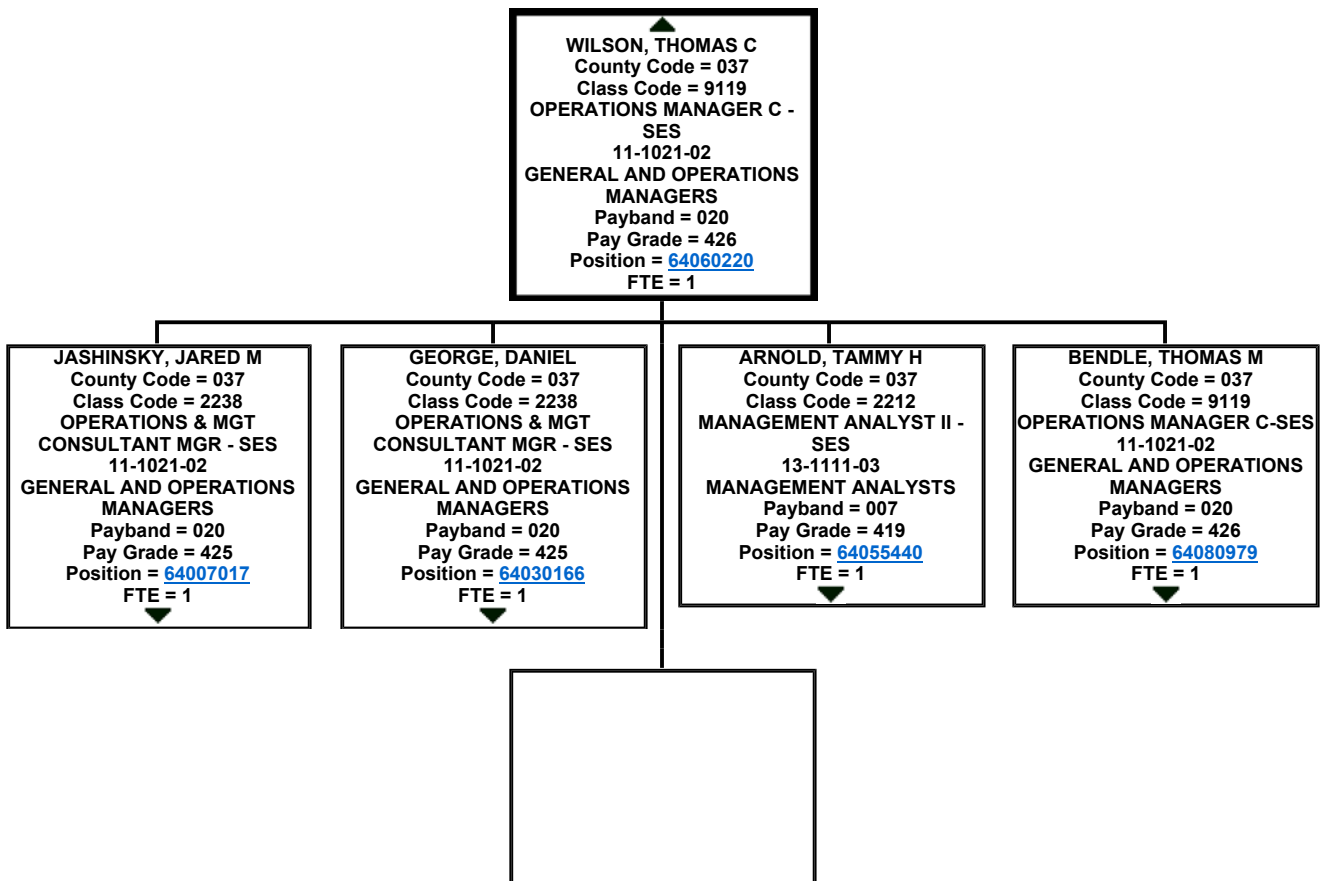
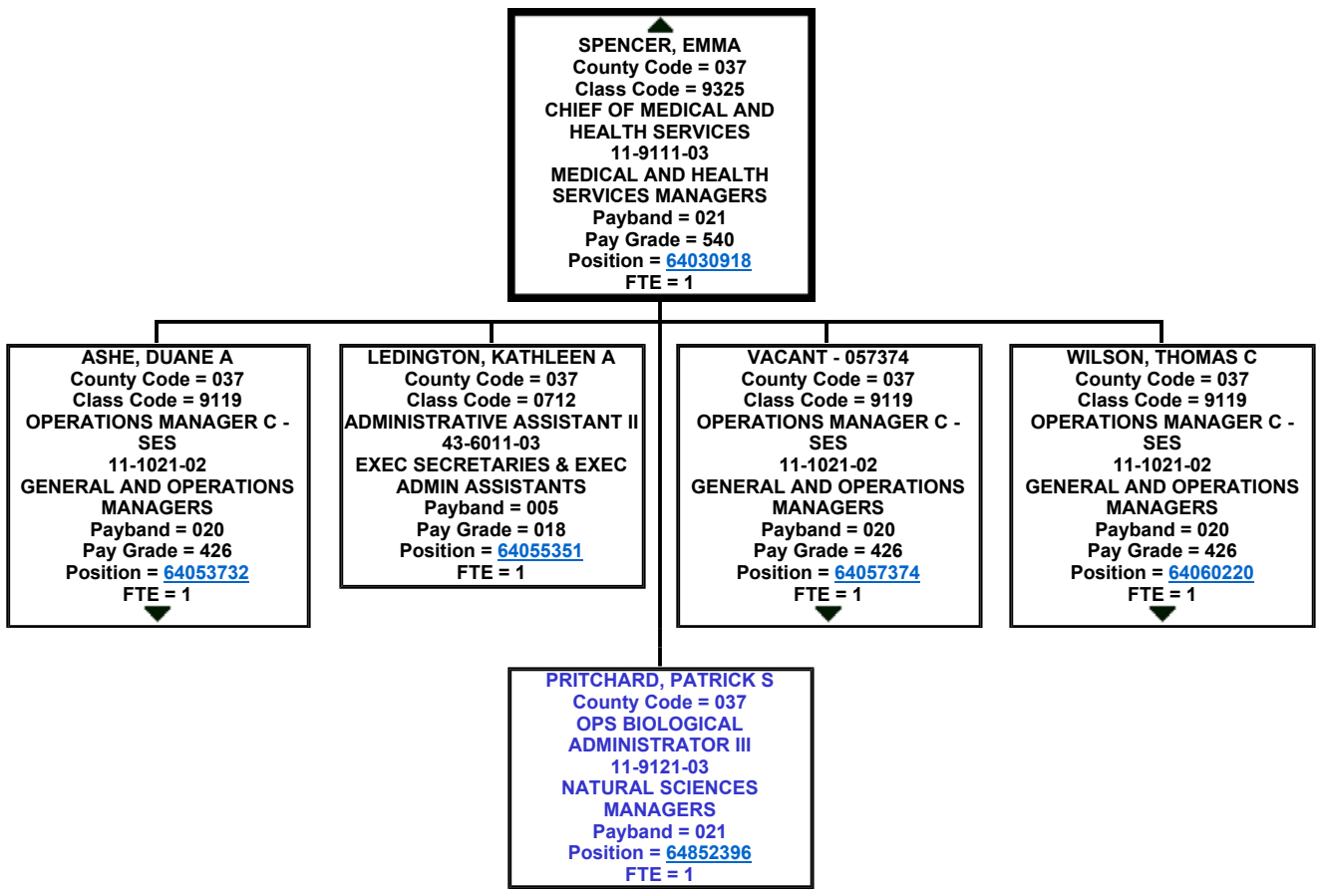




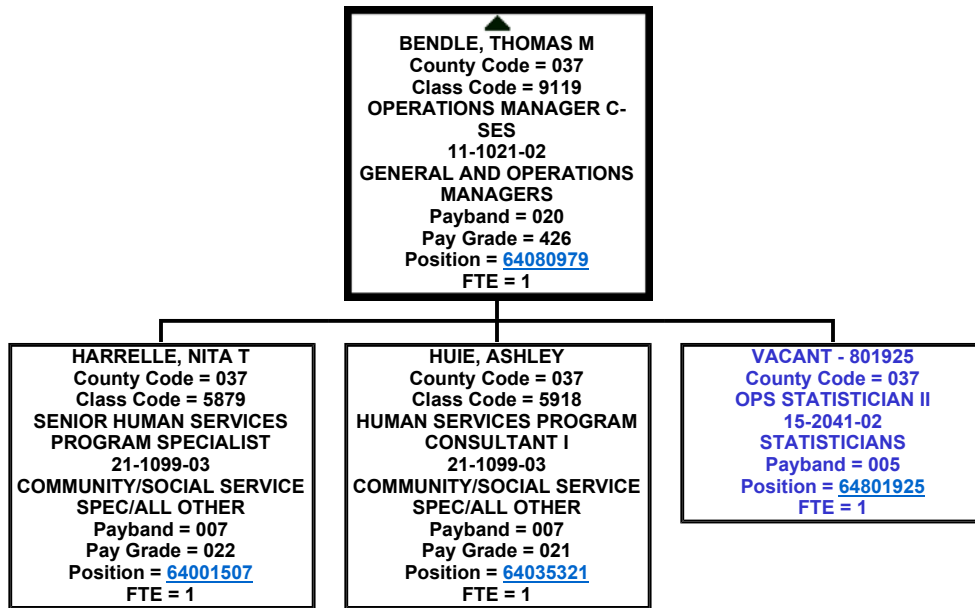


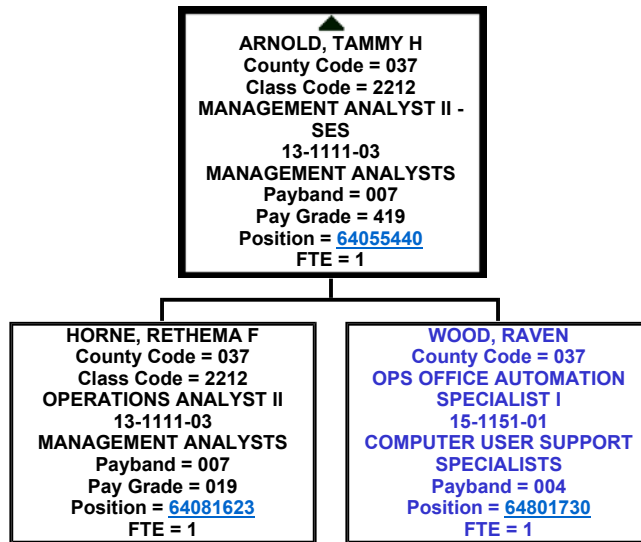


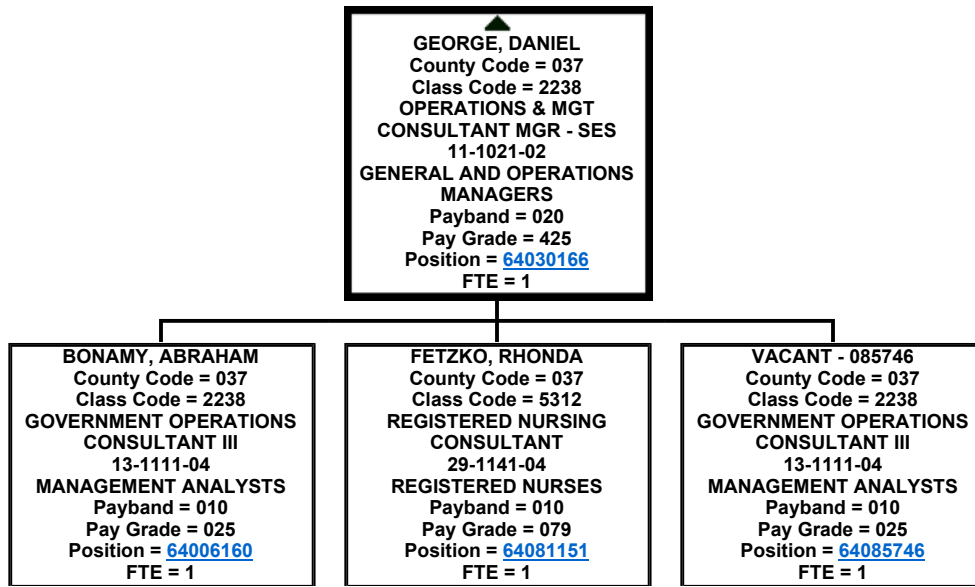


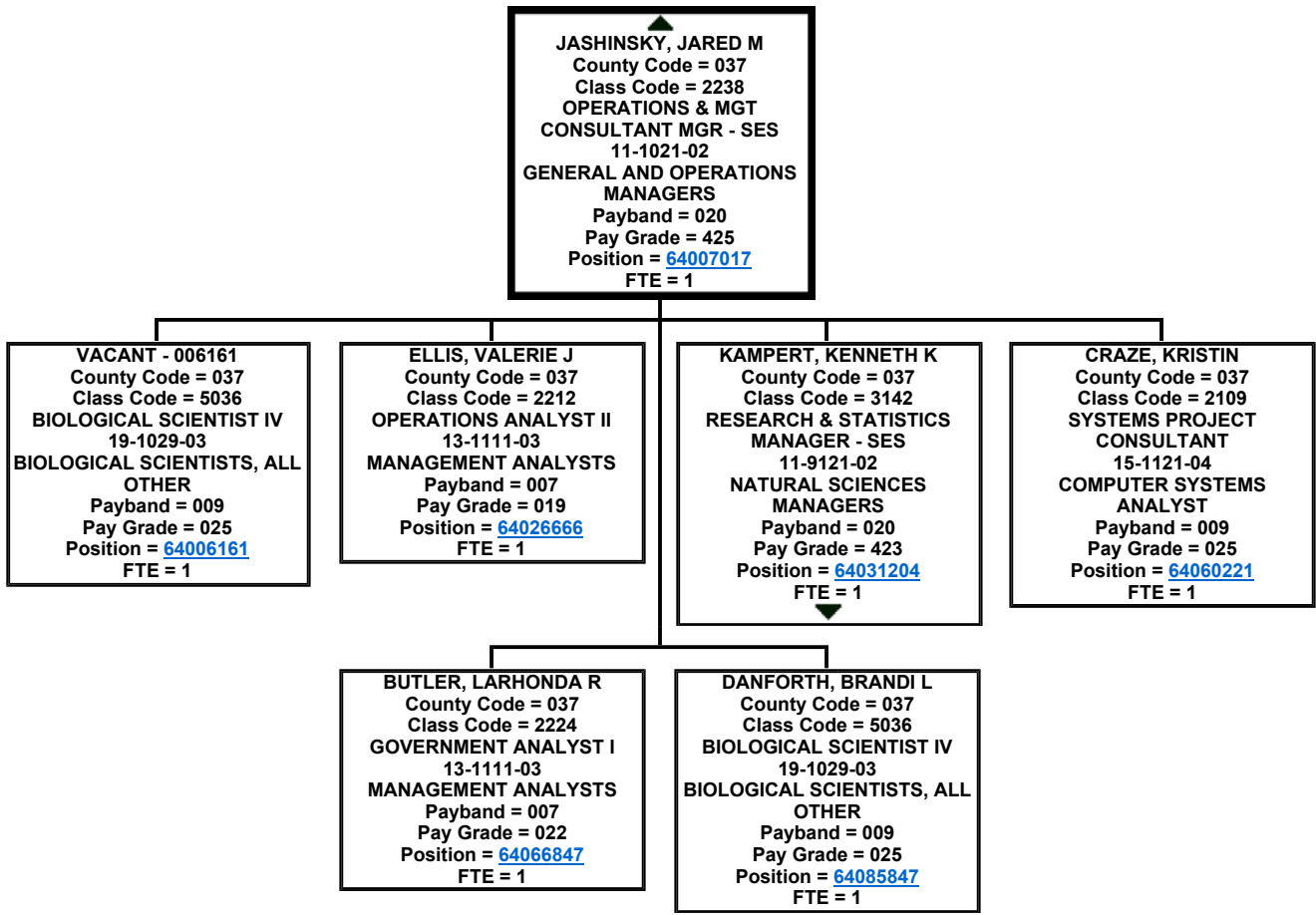


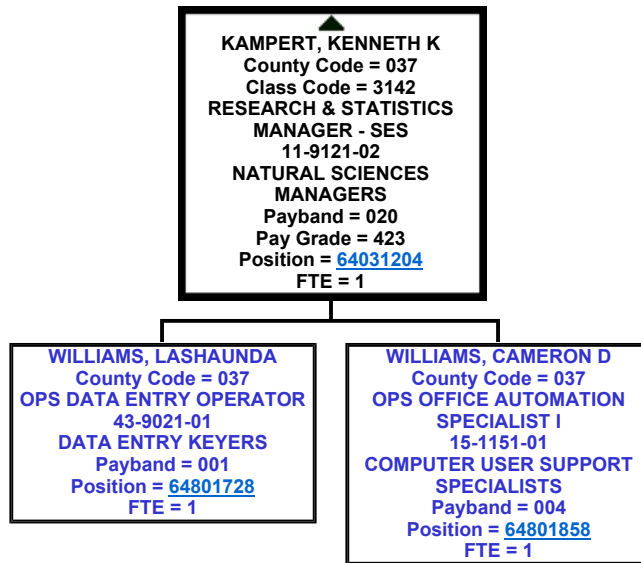
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County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64081152](#)
FTE = 1











VACANT - 057374
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64057374](#)
 FTE = 1

KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1

KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1

IRIYE, JEANNETTE
 County Code = 037
 Class Code = 5312
REGISTERED NURSING CONSULTANT
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64001503](#)
 FTE = 1

VACANT - 005422
 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005422](#)
 FTE = 1

SWATTS, STACEY R
 County Code = 037
 Class Code = 2238
OPERATIONS & MGMT CONSULTANT MGR-SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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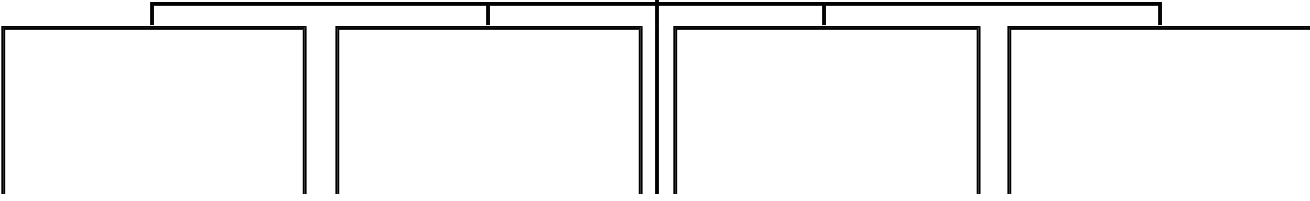
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 Class Code = 2238
OPERATIONS & MGMT CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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 Pay Grade = 425
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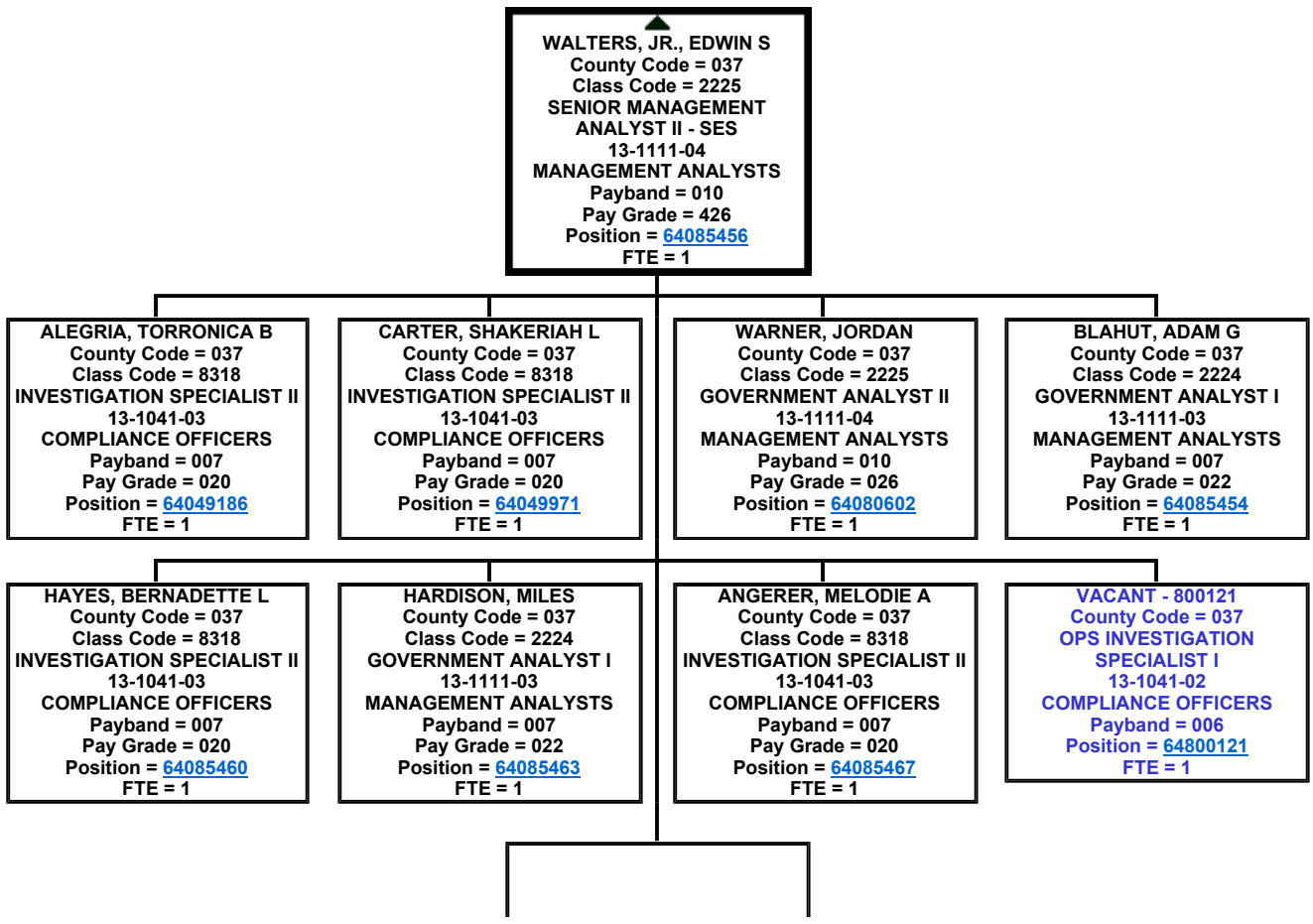
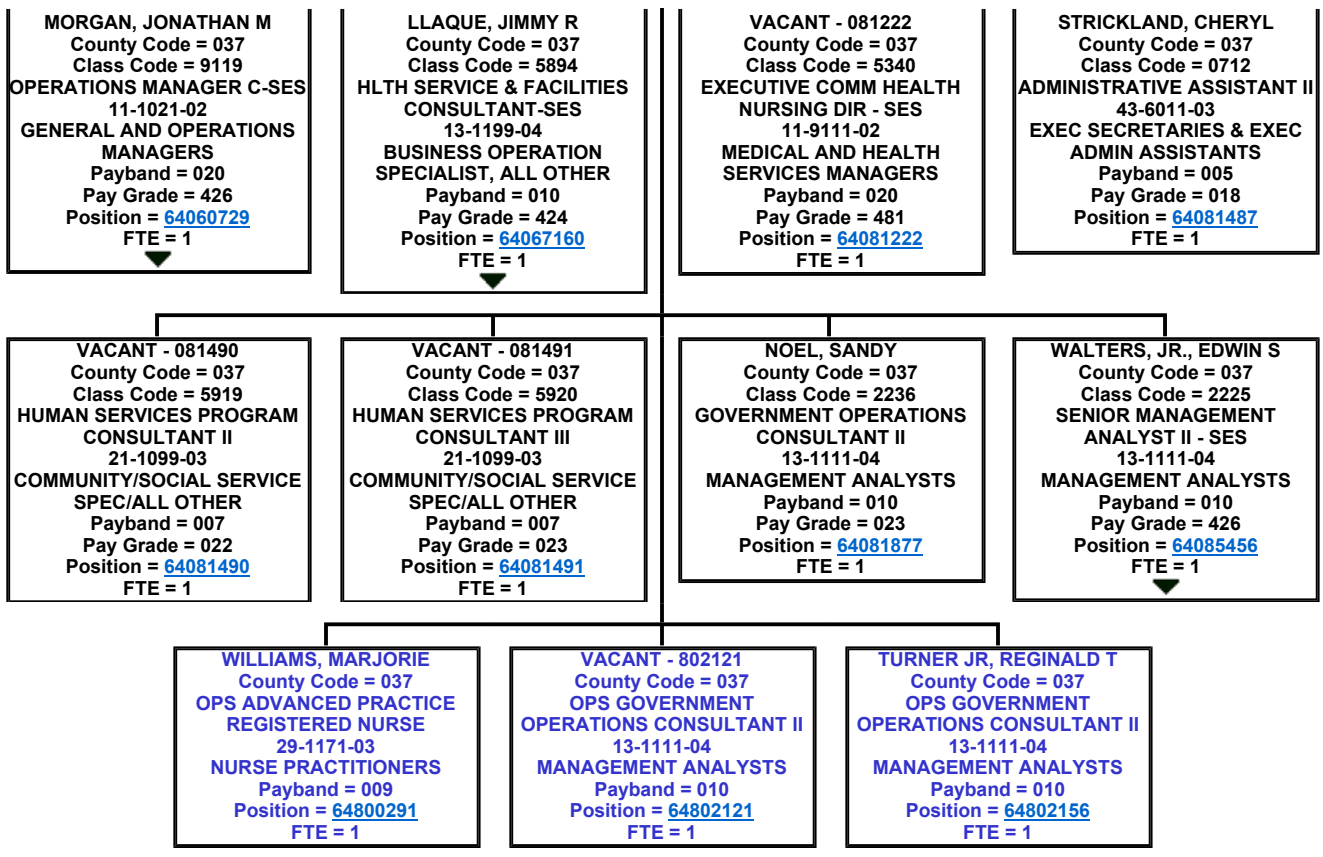
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 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64047950](#)
 FTE = 1

MICHNIEWICZ, MARA K
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C-SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64053731](#)
 FTE = 1

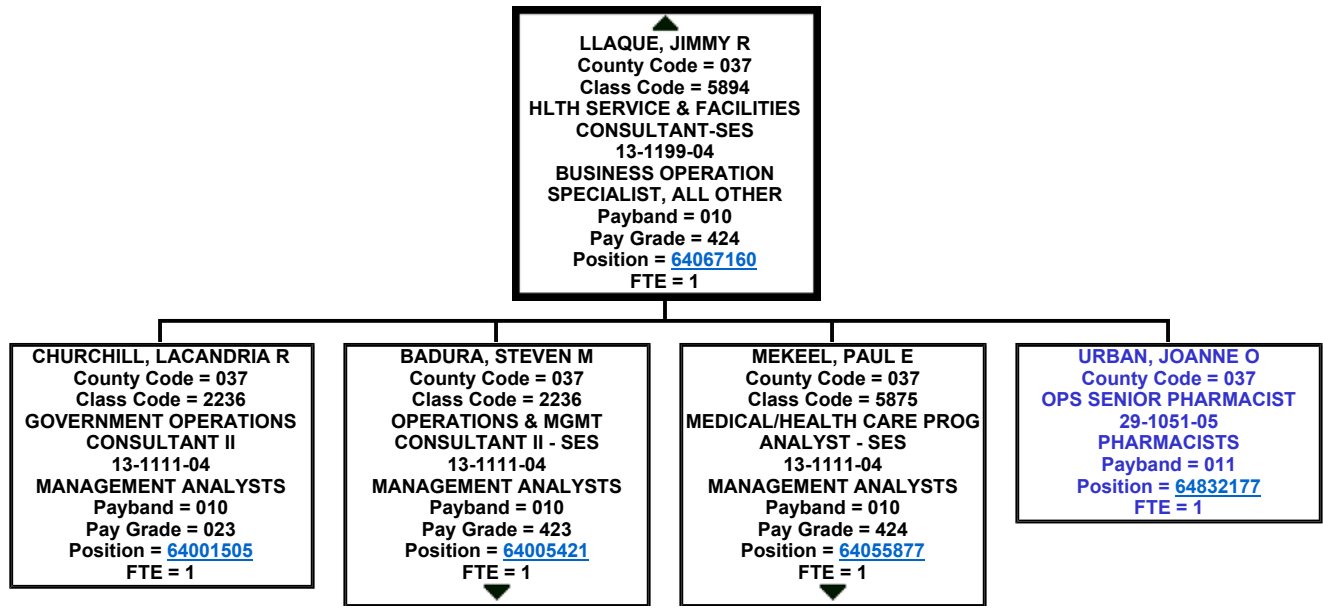
PENN, NATISHA N
 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64055354](#)
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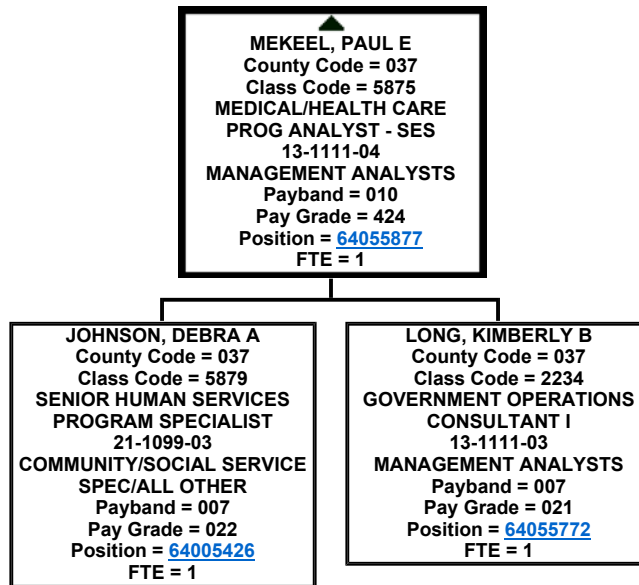
GRISCHY, DANIEL C
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C-SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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 Pay Grade = 426
 Position = [64056540](#)
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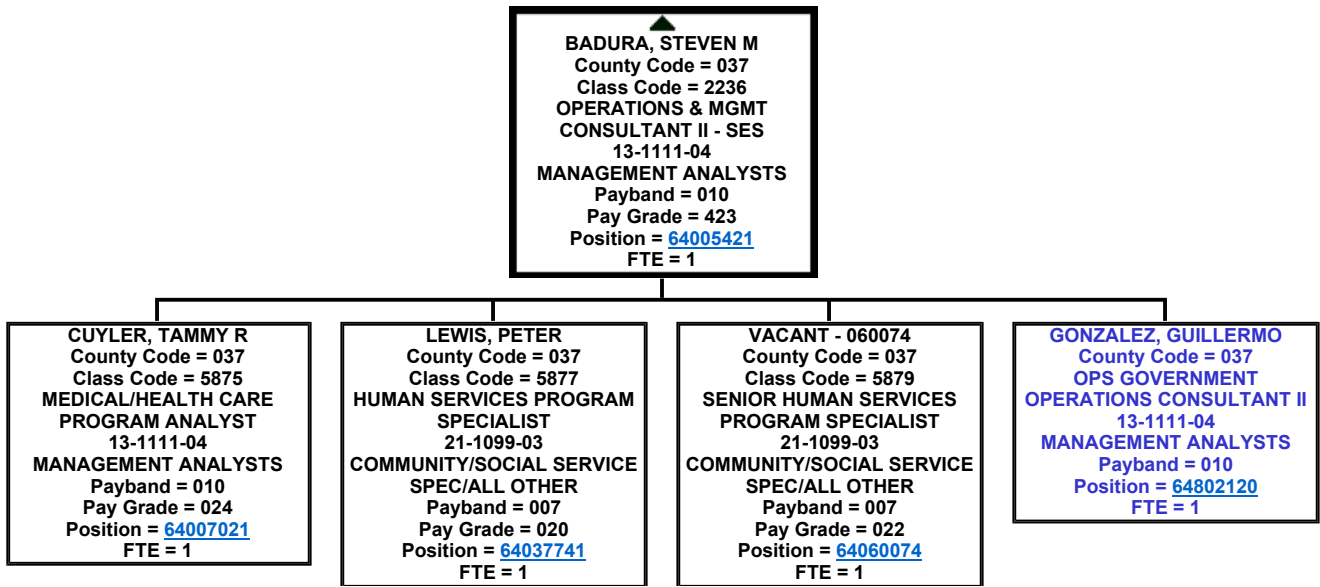


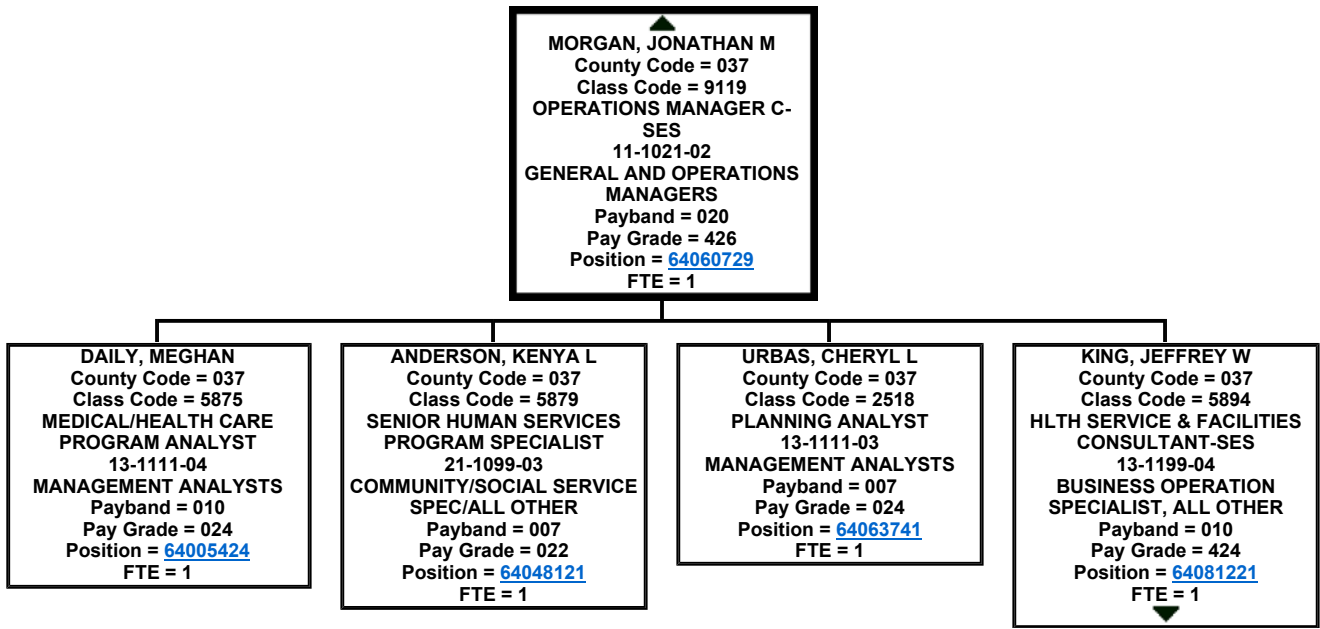


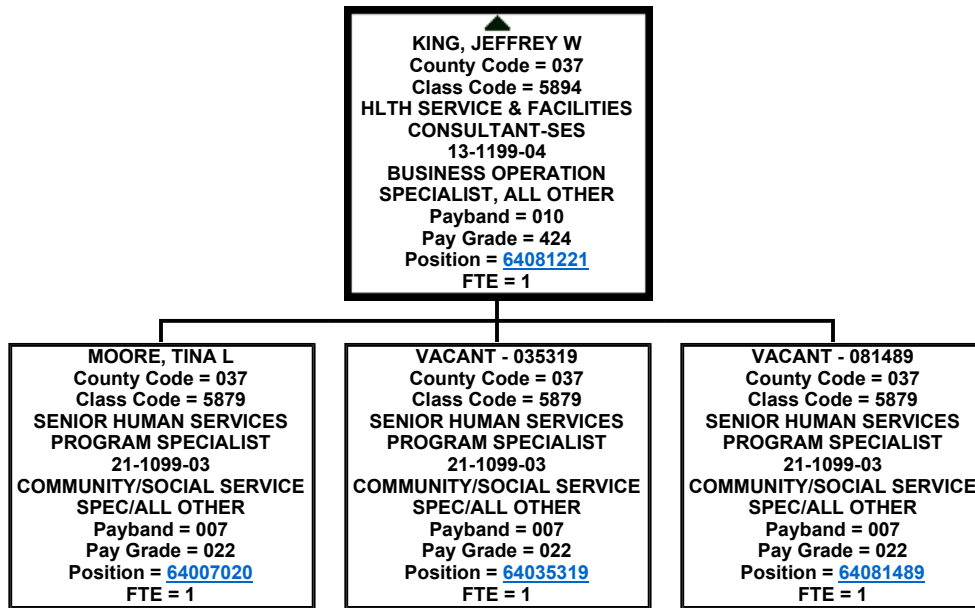
VACANT - 801742
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OPS INVESTIGATION
SPECIALIST I
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = 64801742
FTE = 1

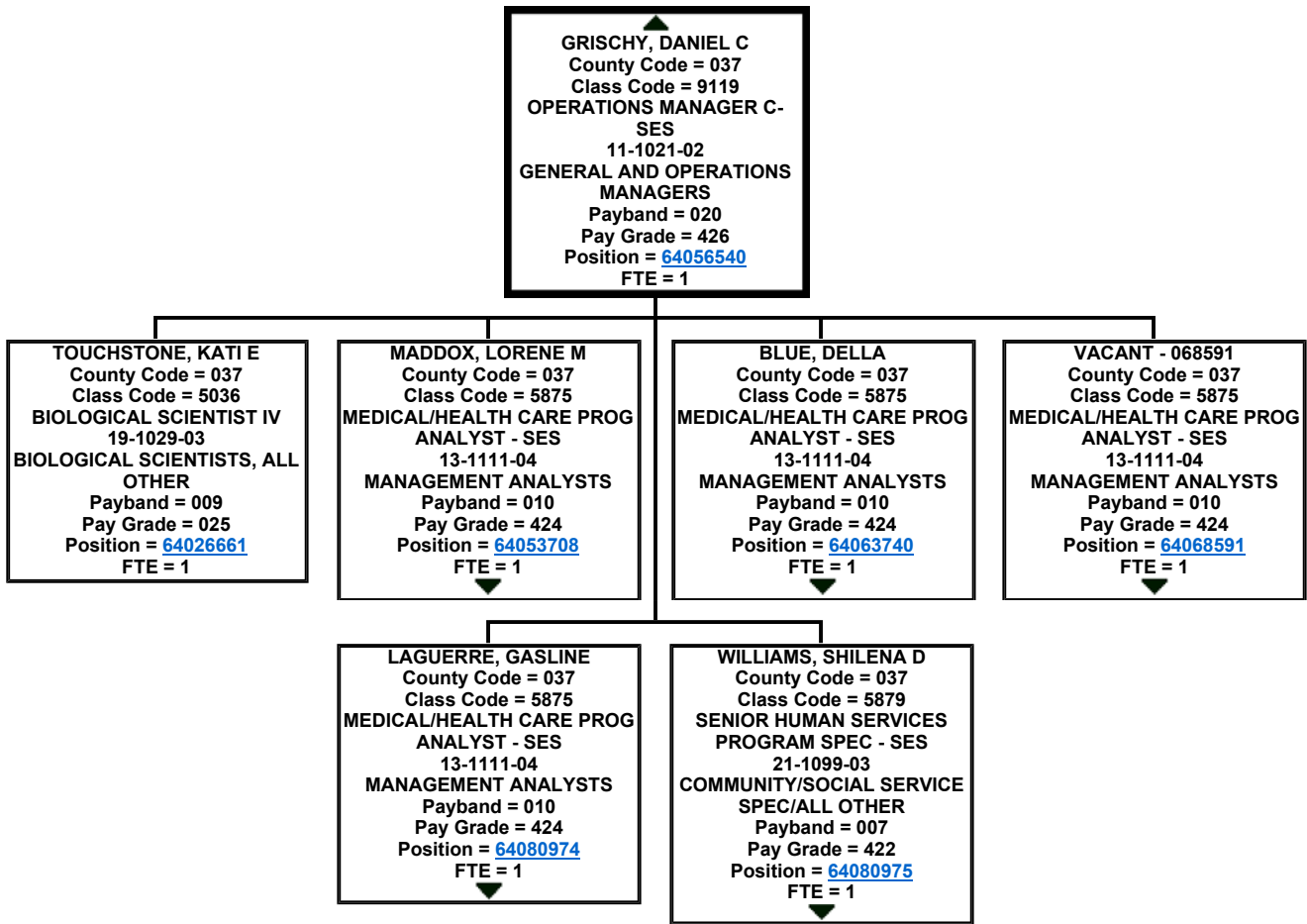


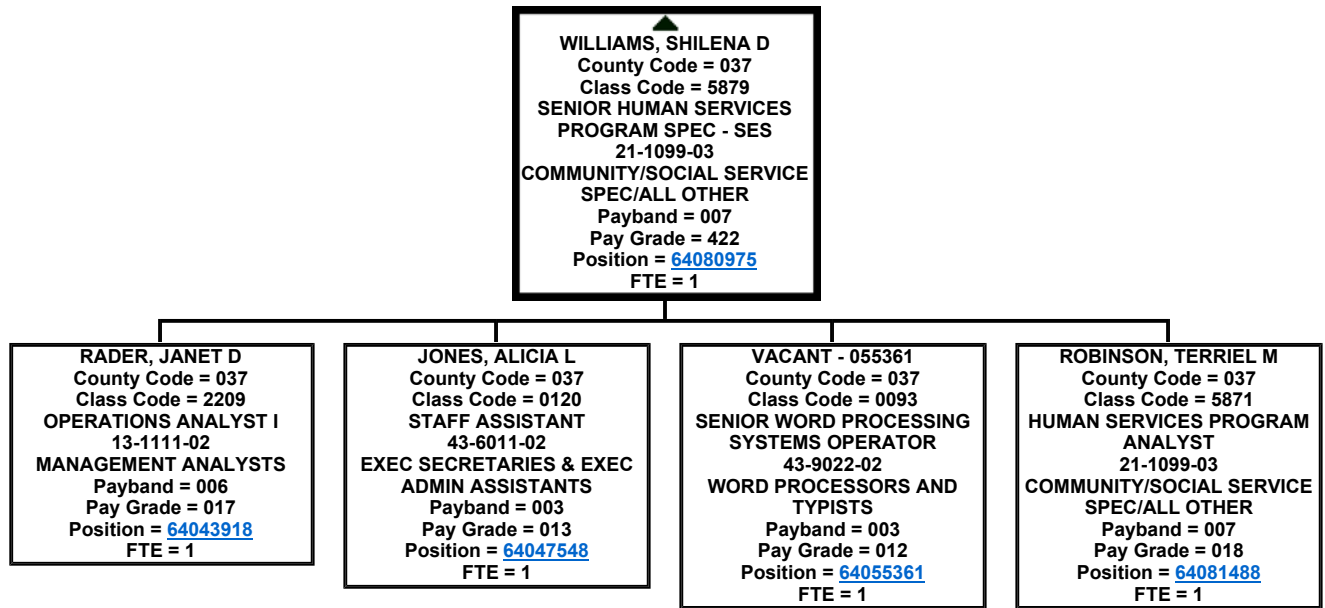


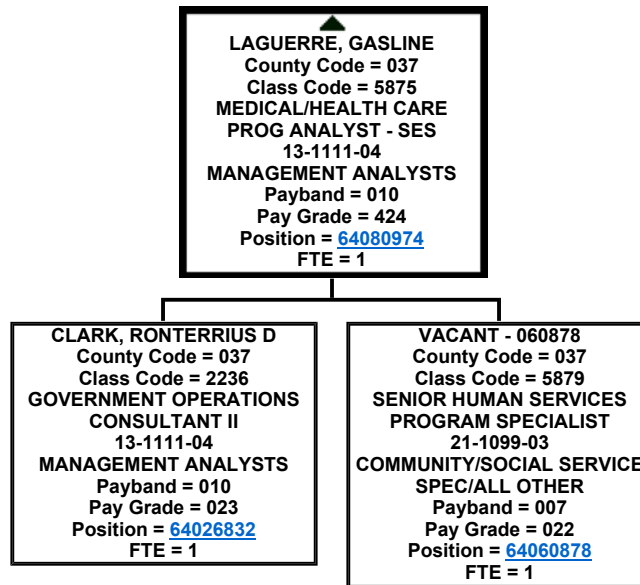


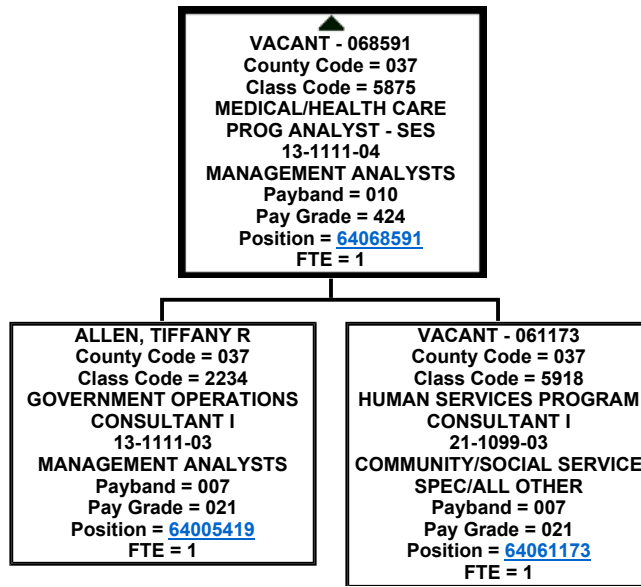


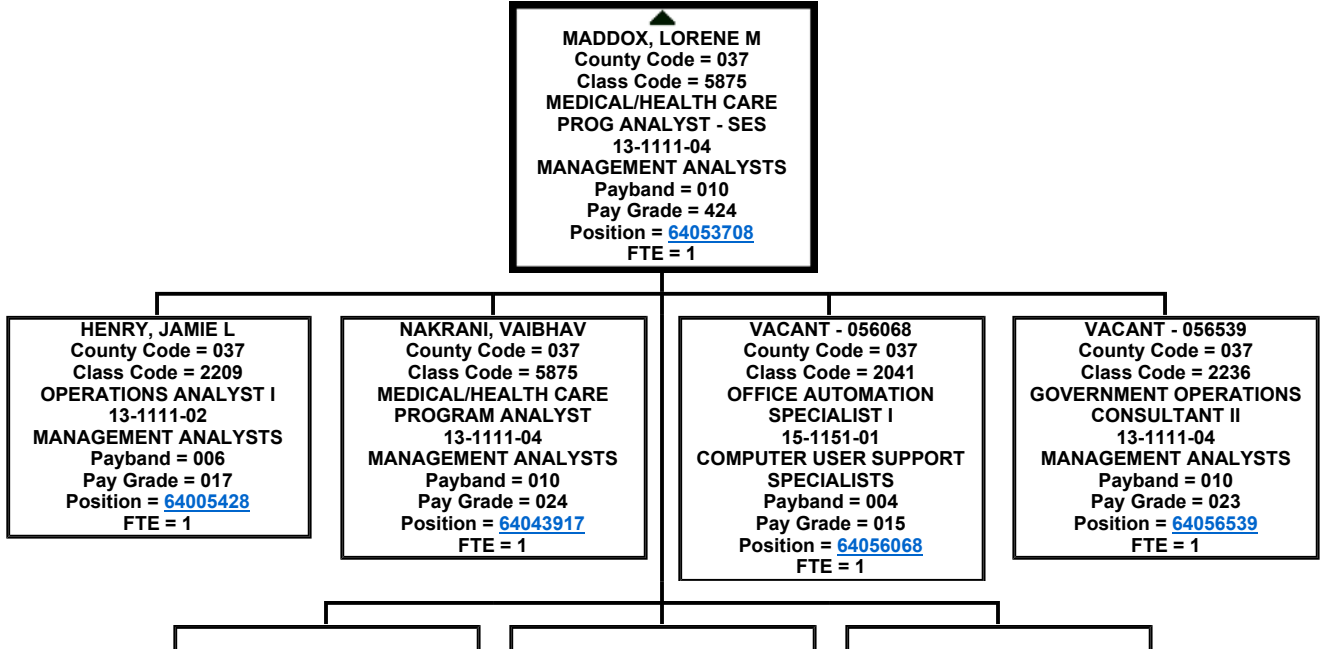
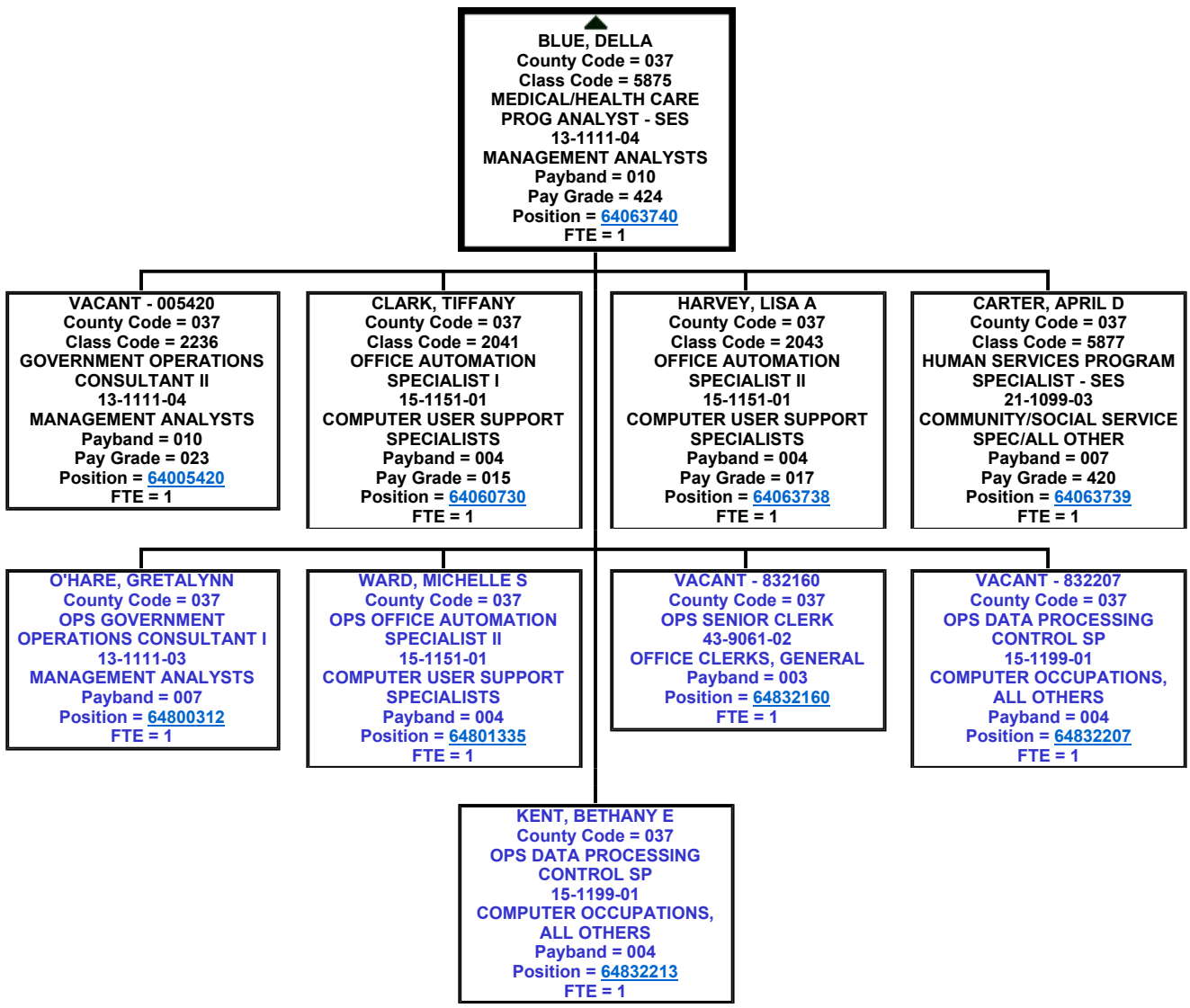








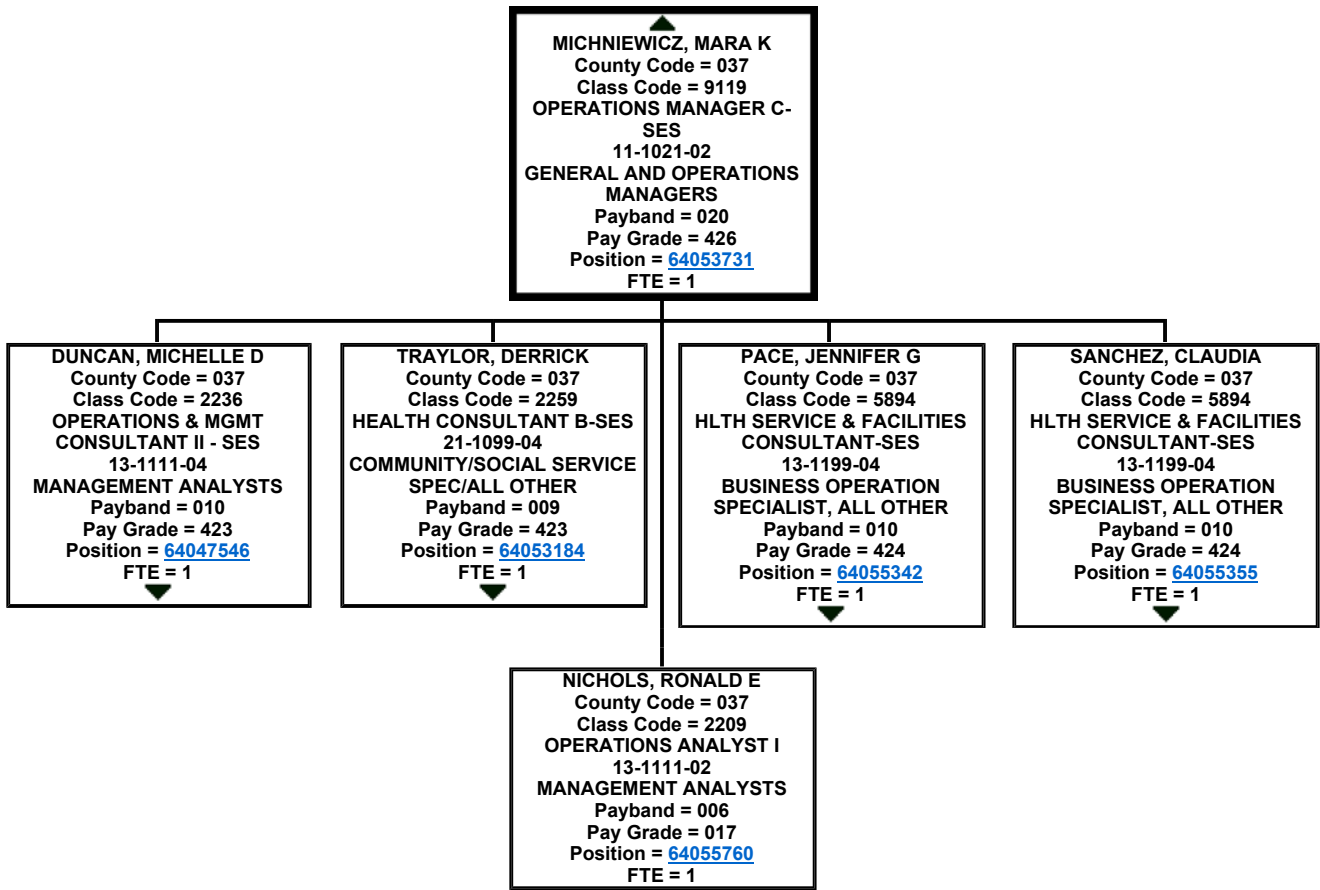


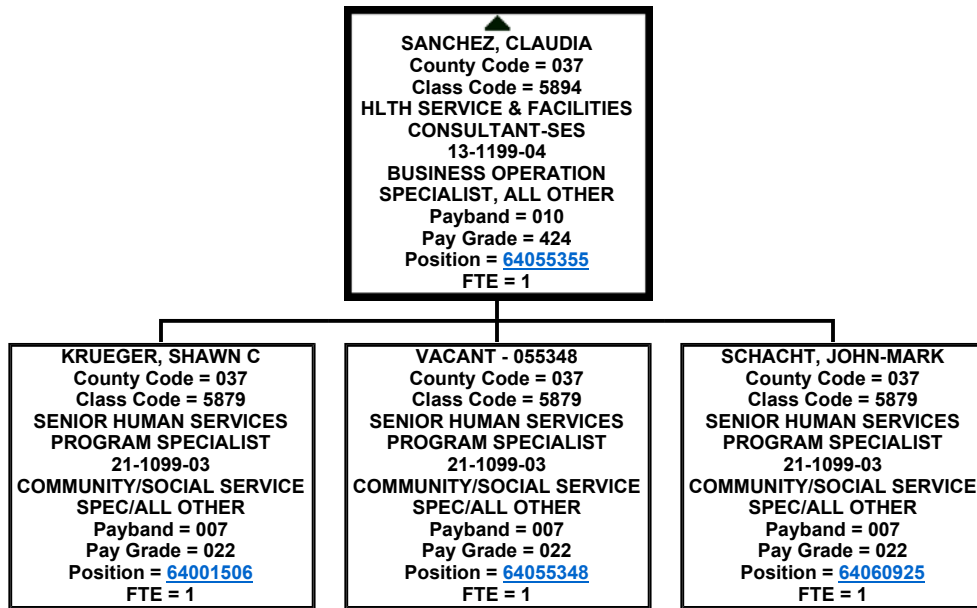


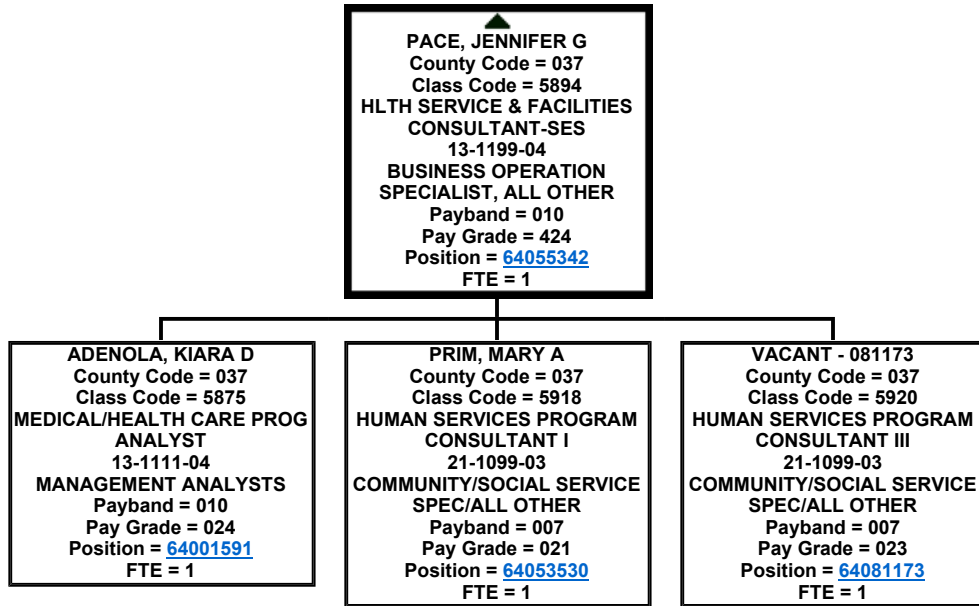
COHEN, COLBY H
County Code = 037
Class Code = 5875
MEDICAL/HEALTH CARE
PROGRAM ANALYST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64063737](#)
FTE = 1

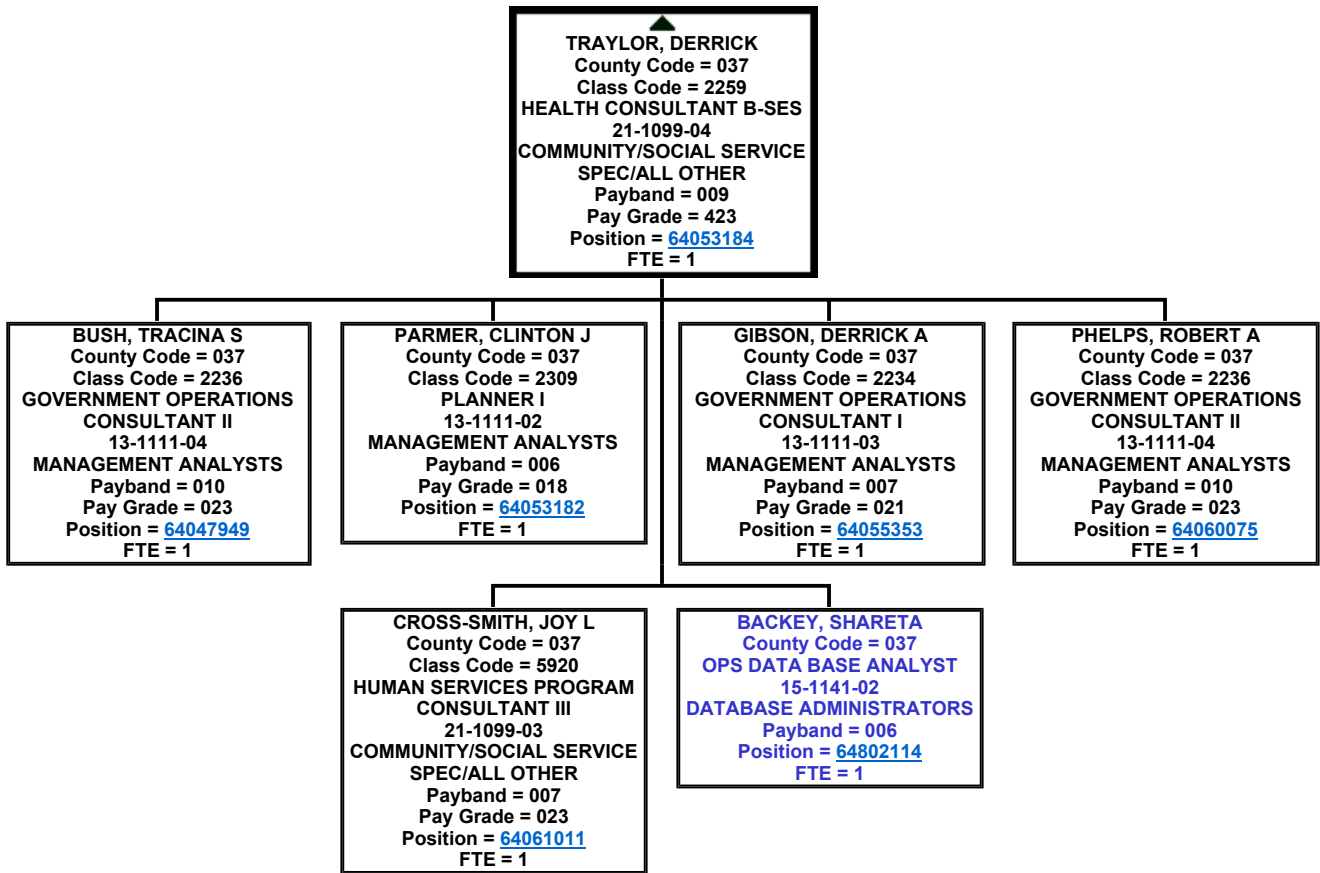
BODIFORD, ELIZABETH F
County Code = 037
OPS OFFICE AUTOMATION
SPECIALIST II
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Position = [64801334](#)
FTE = 1

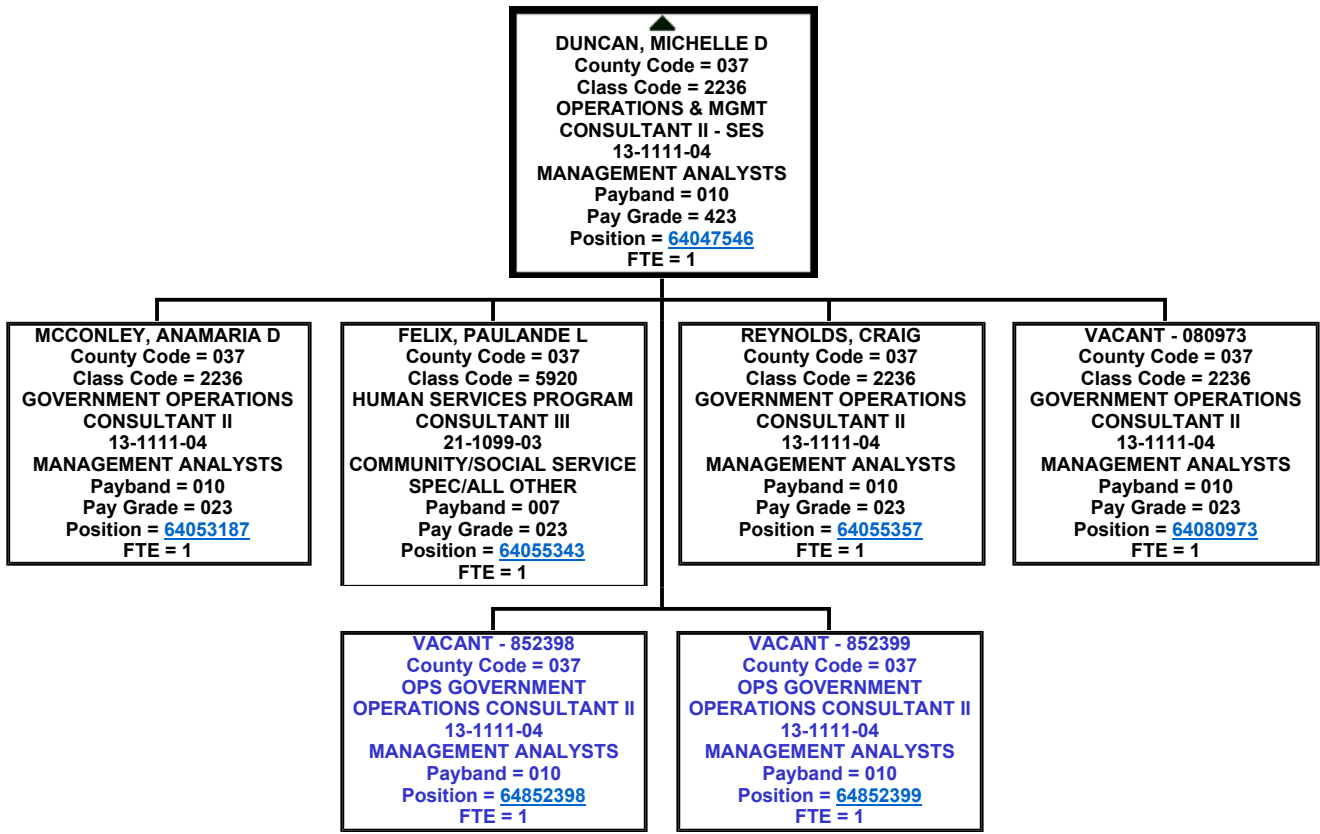
VACANT - 832216
County Code = 037
OPS OFFICE AUTOMATION
SPECIALIST I
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Position = [64832216](#)
FTE = 1

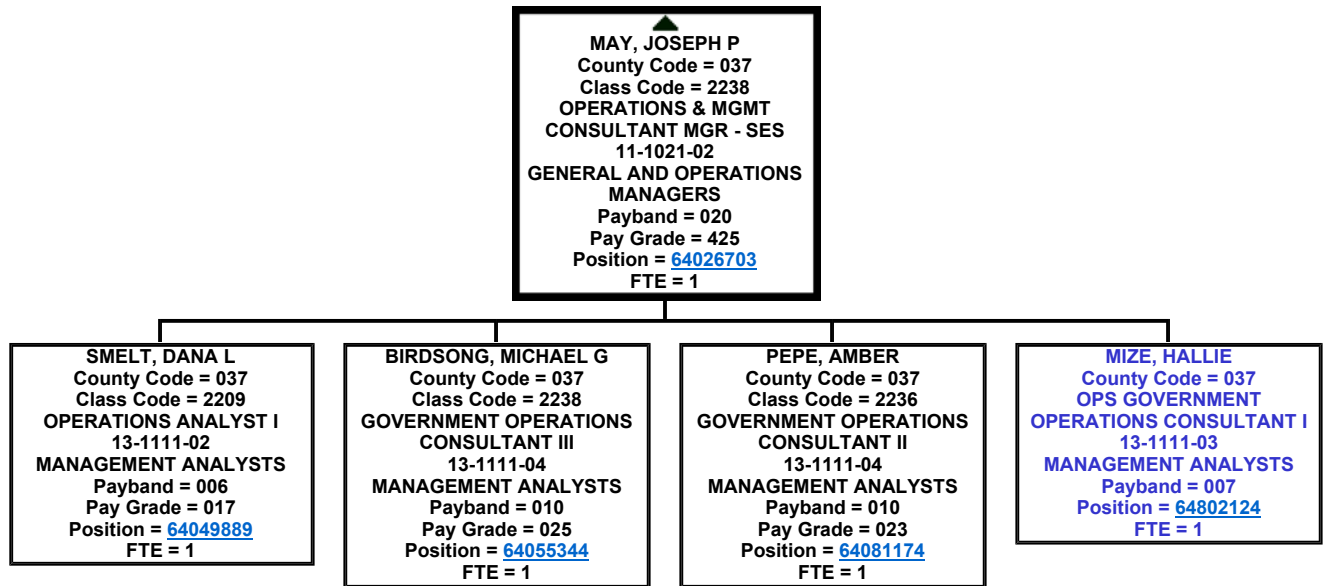






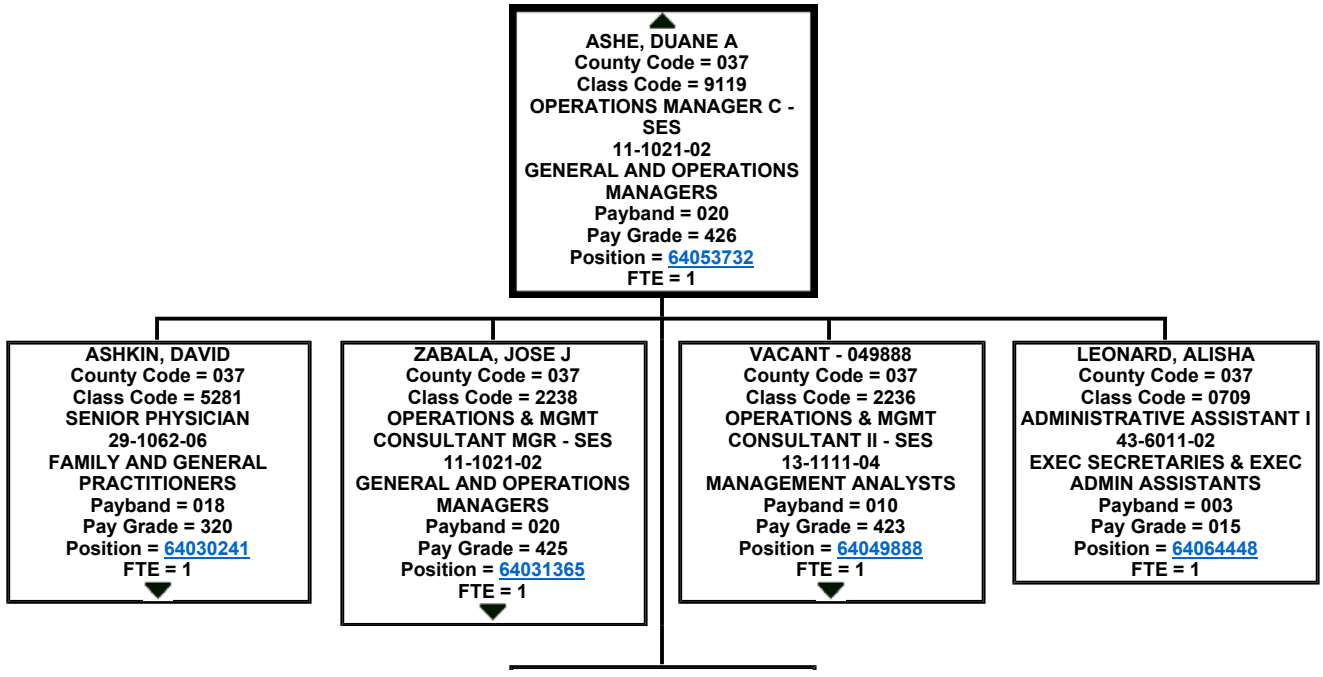
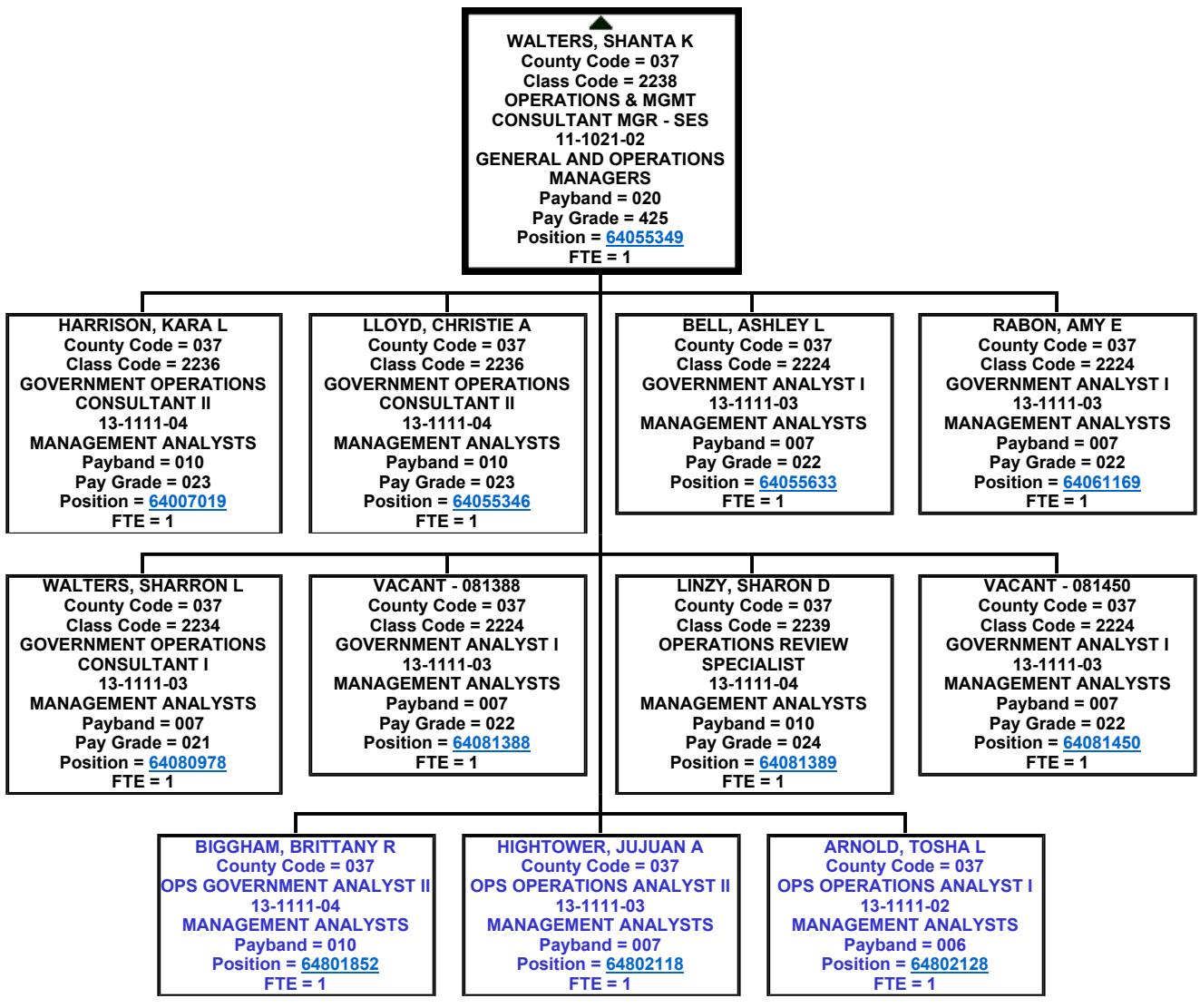




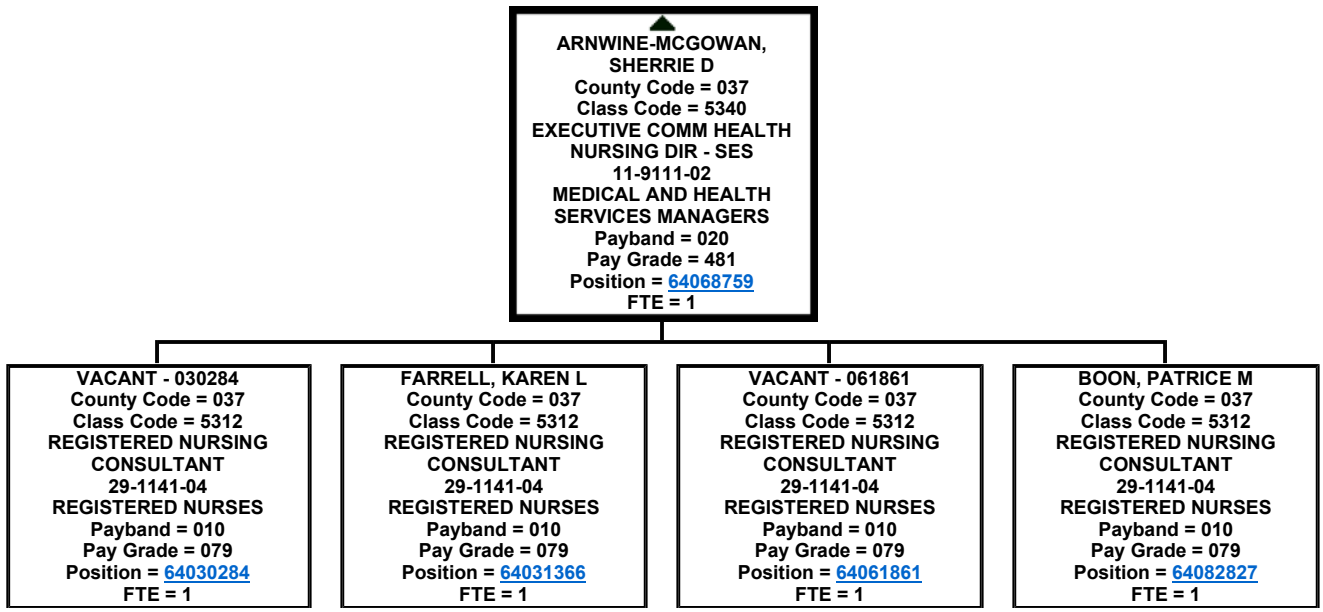


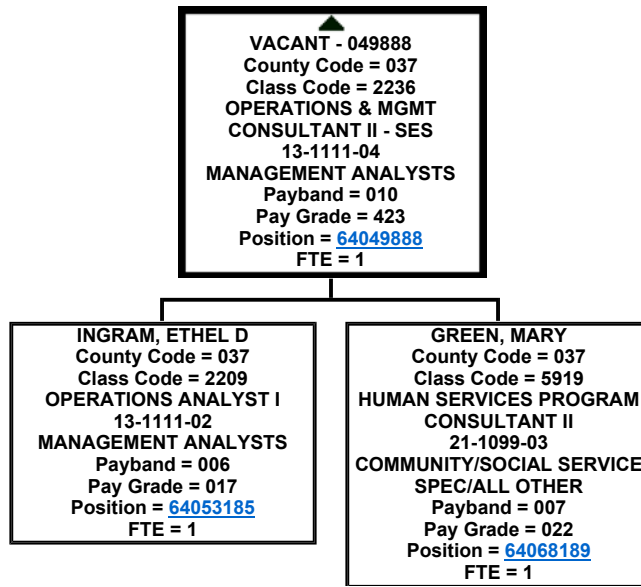
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SWATTS, STACEY R
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OPERATIONS & MGMT
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11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64006611](#)
FTE = 1

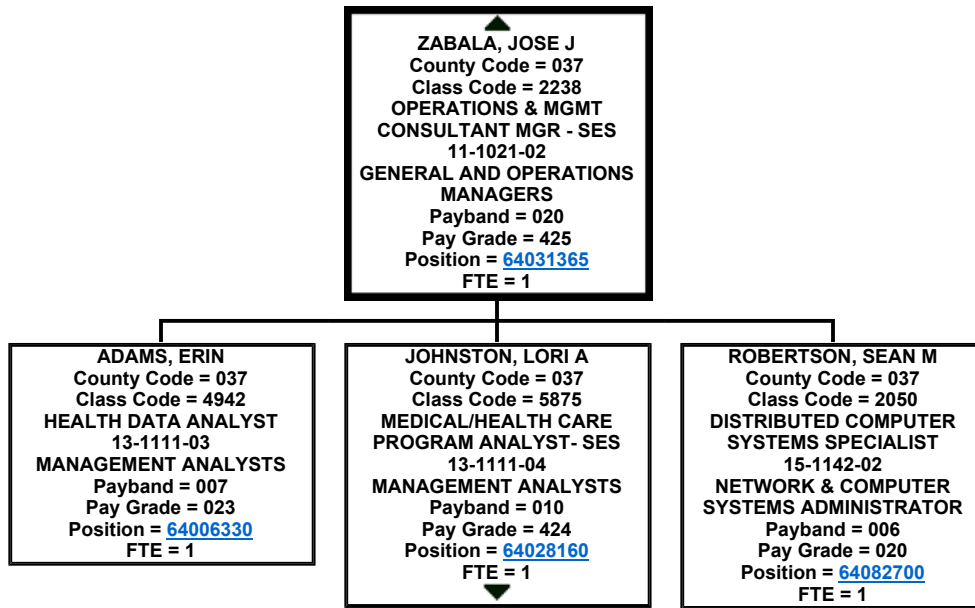
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County Code = 037
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OPERATIONS & MGMT
CONSULTANT MGR - SES
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GENERAL AND OPERATIONS
MANAGERS
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Position = [64055349](#)
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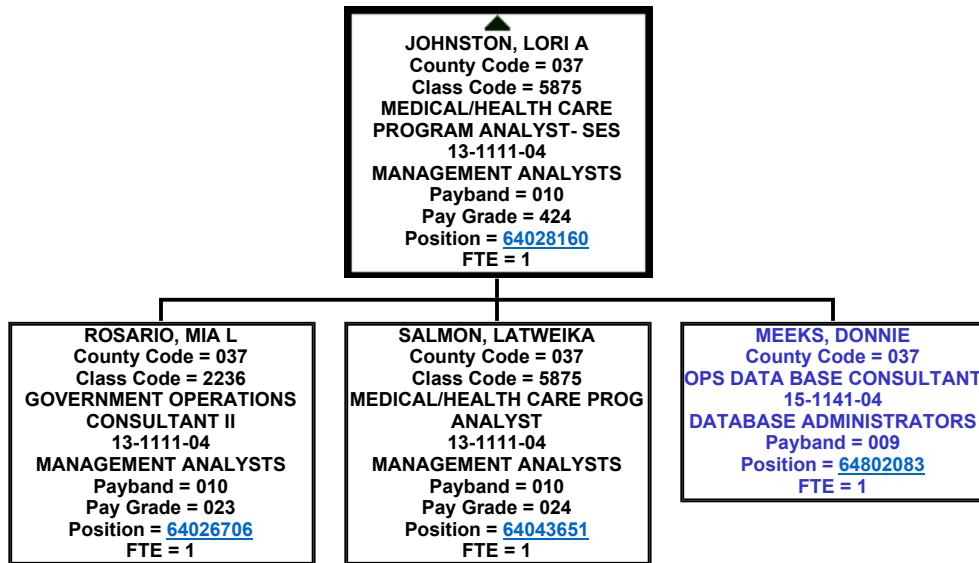


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SHERRIE D
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR - SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
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Position = [64068759](#)
FTE = 1



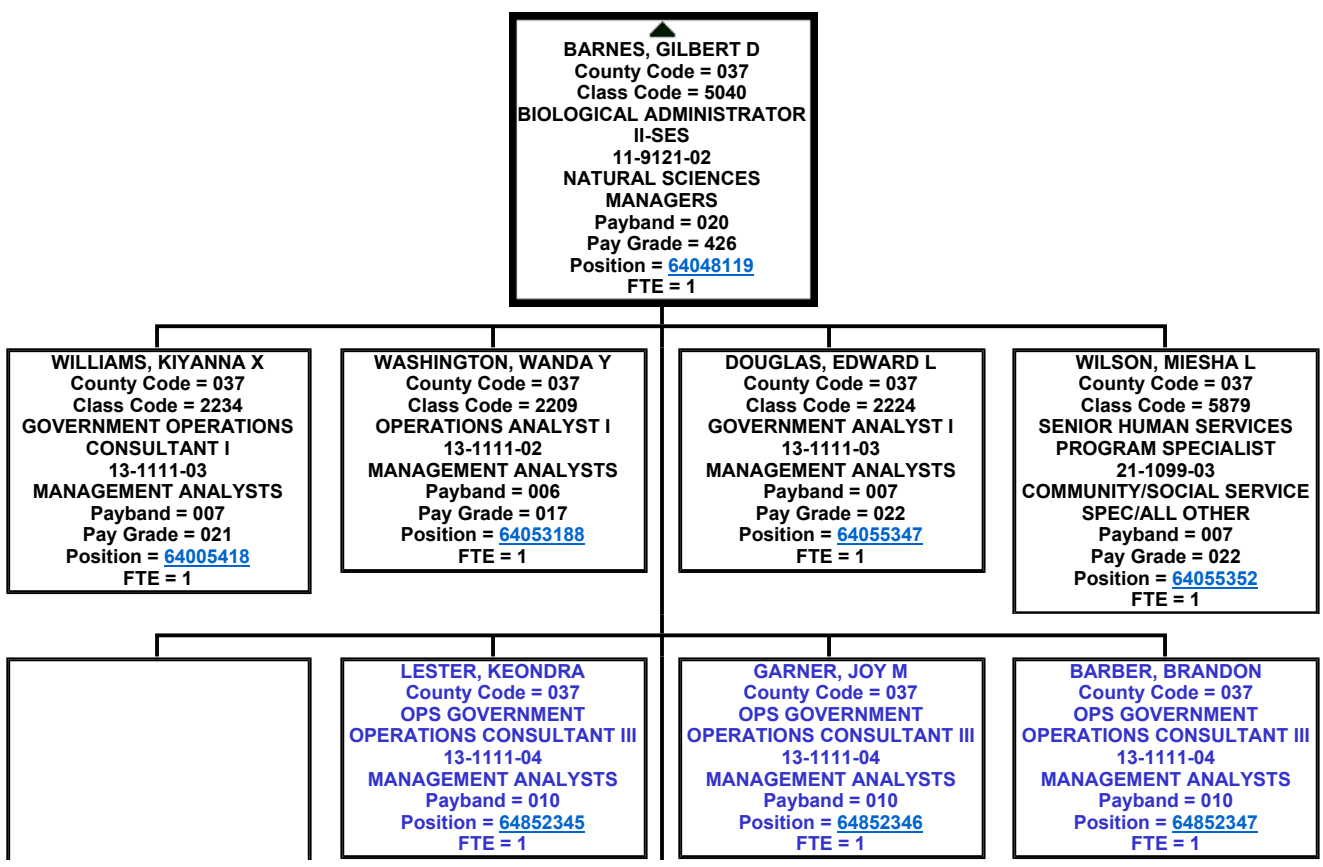
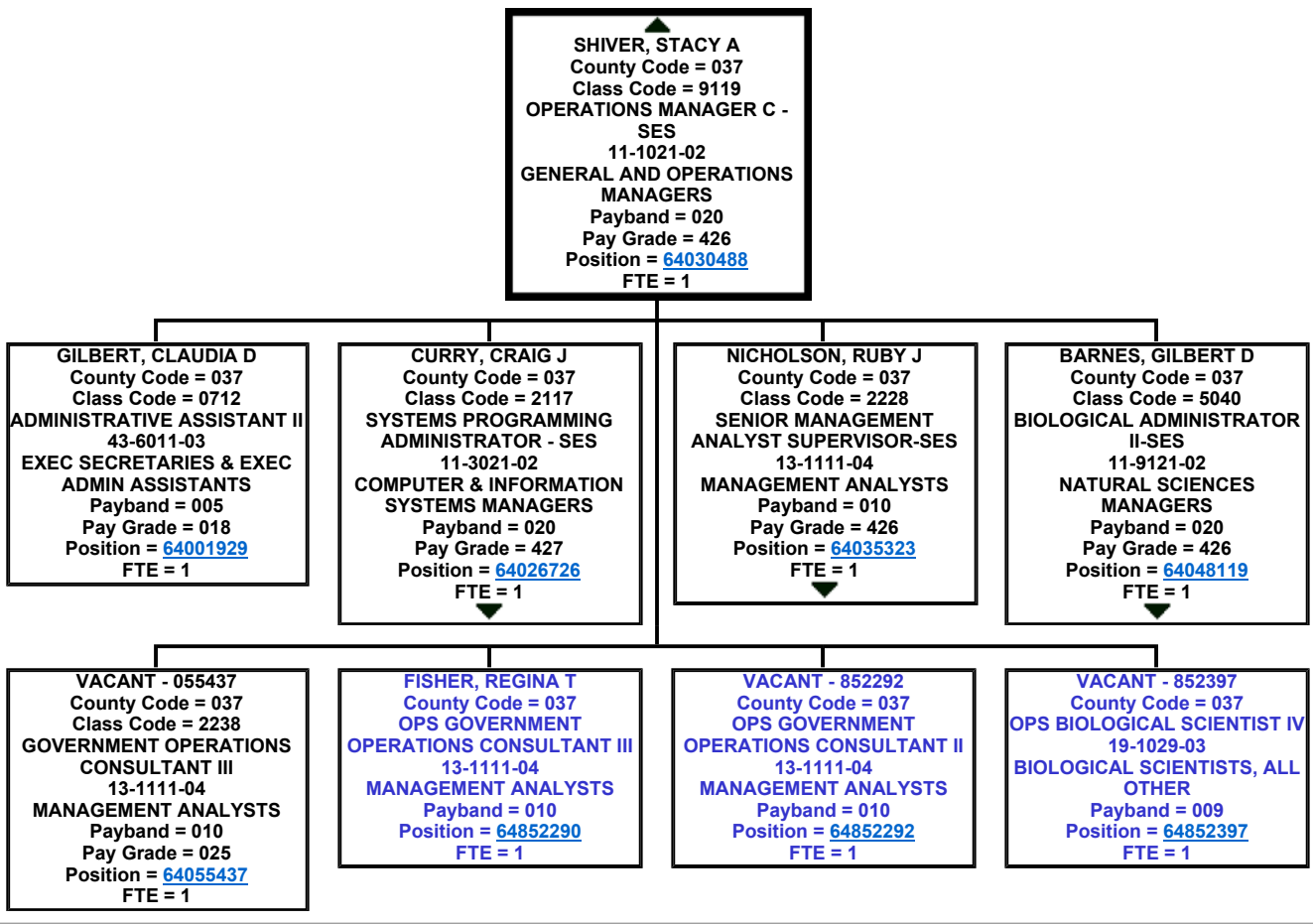






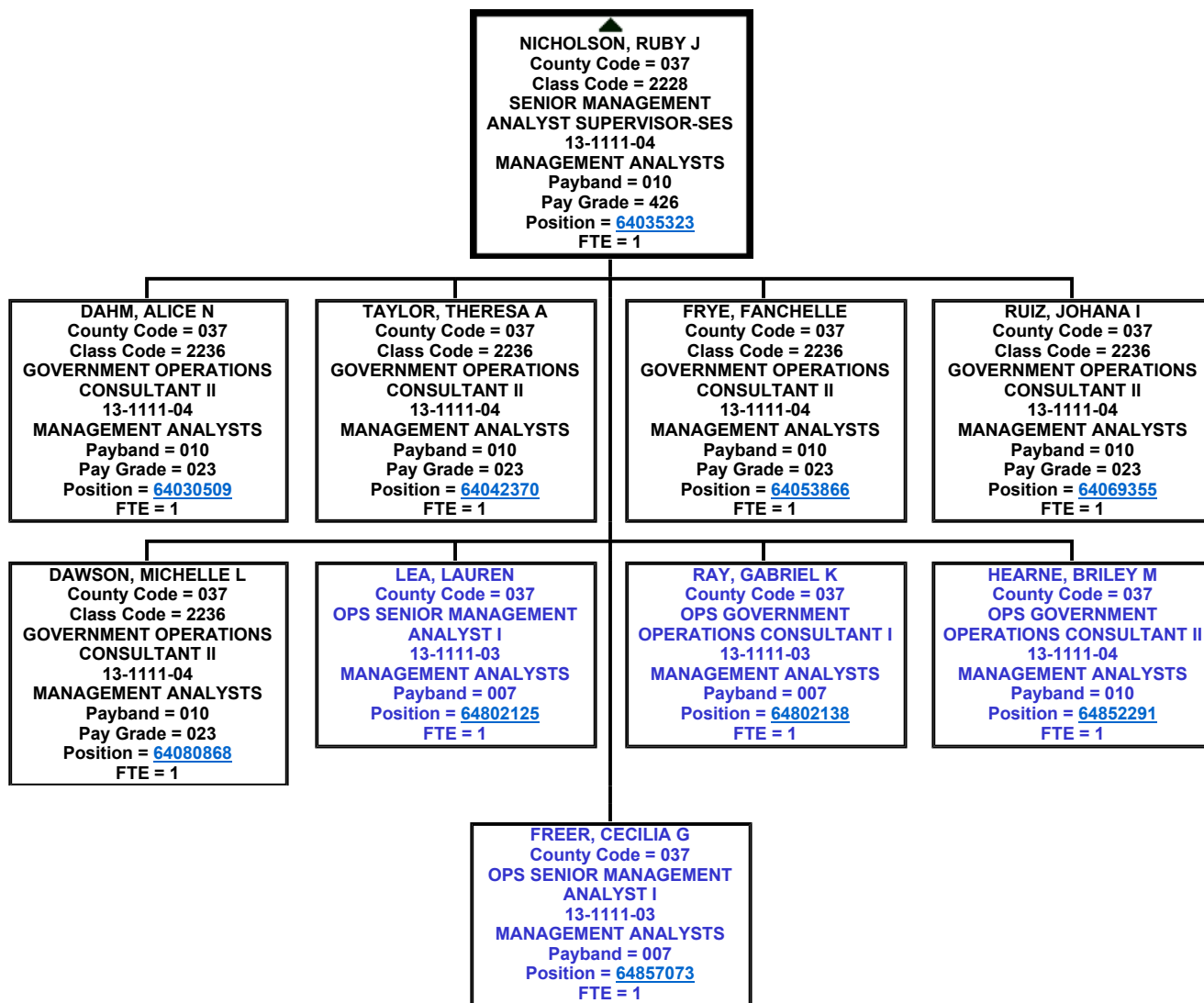
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Class Code = 5281
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FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 320
Position = [64030241](#)
FTE = 1

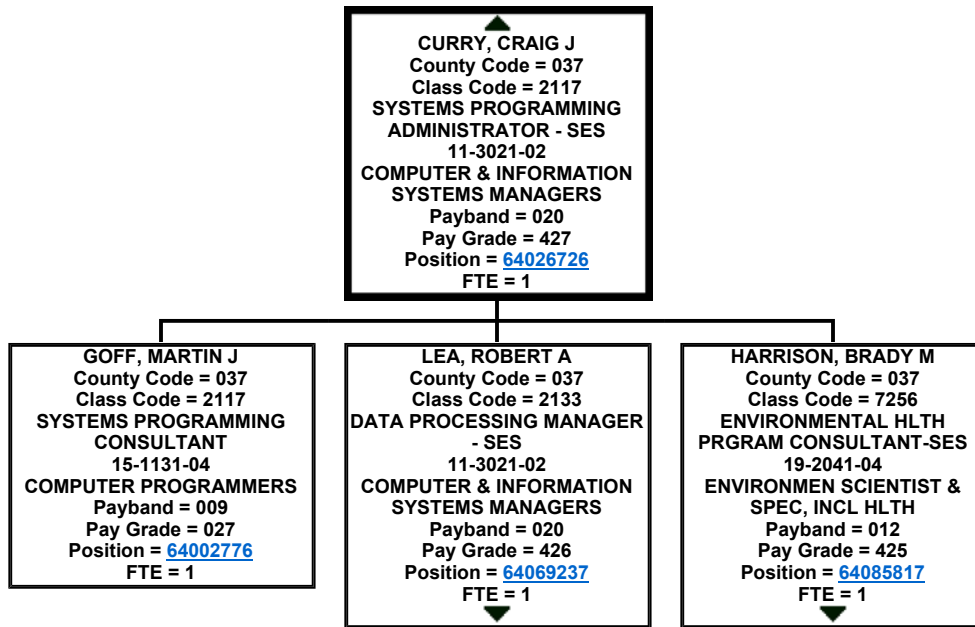
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County Code = 037
Class Code = 2234
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CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64030299](#)
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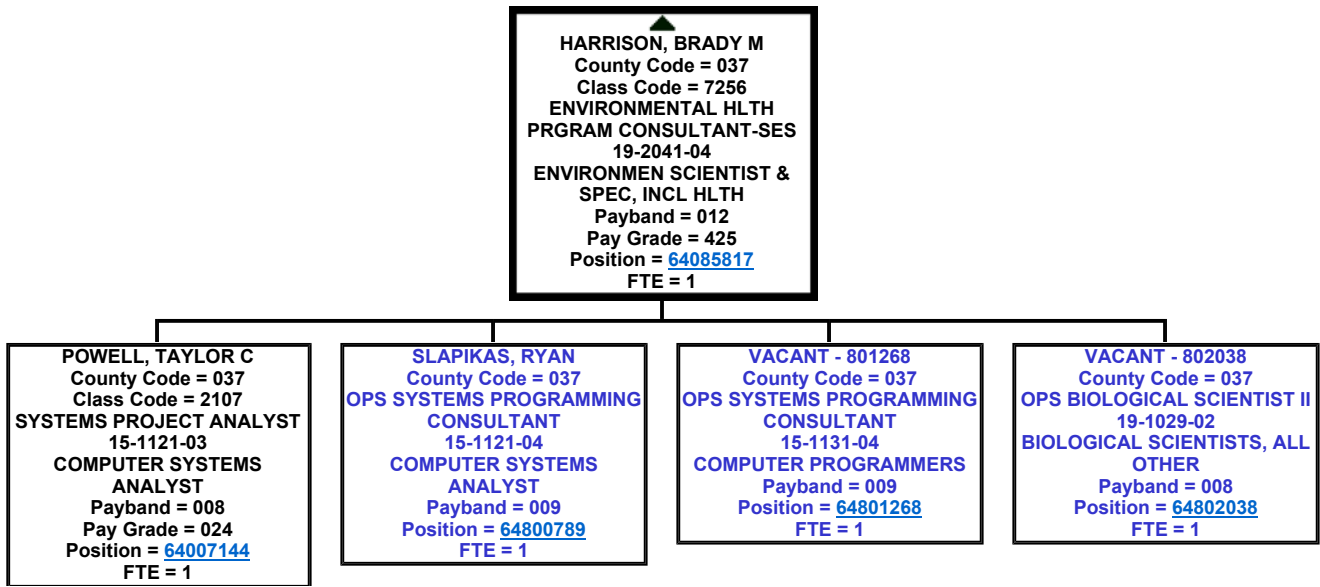


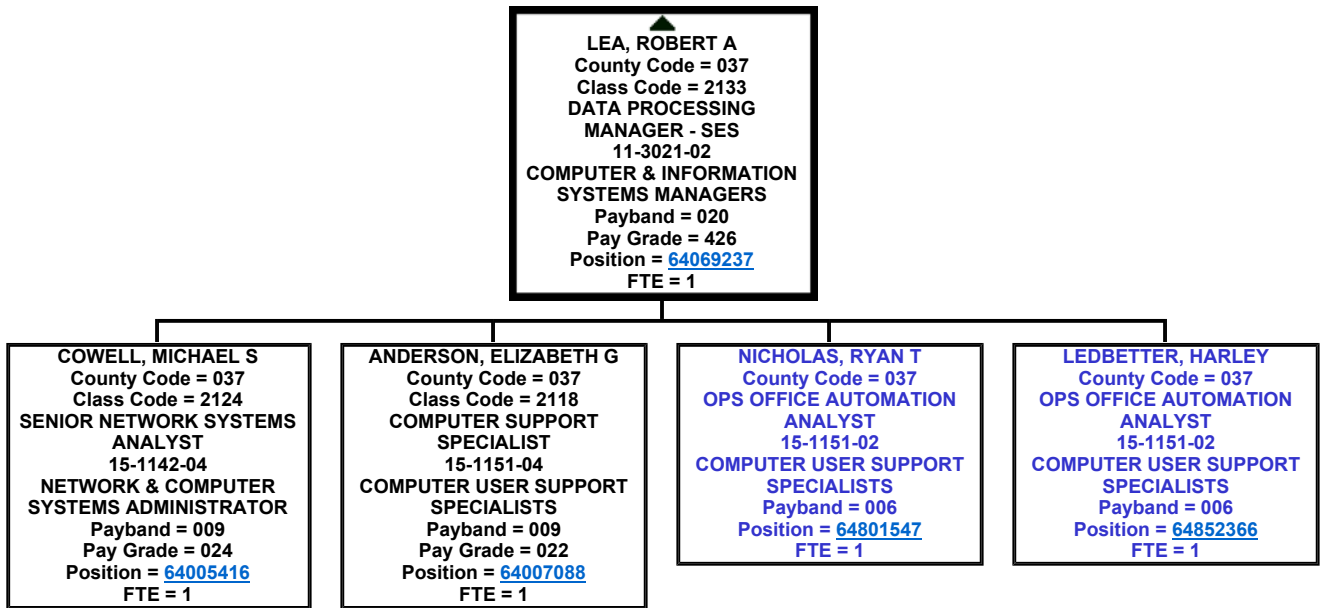
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County Code = 037
Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64055634](#)
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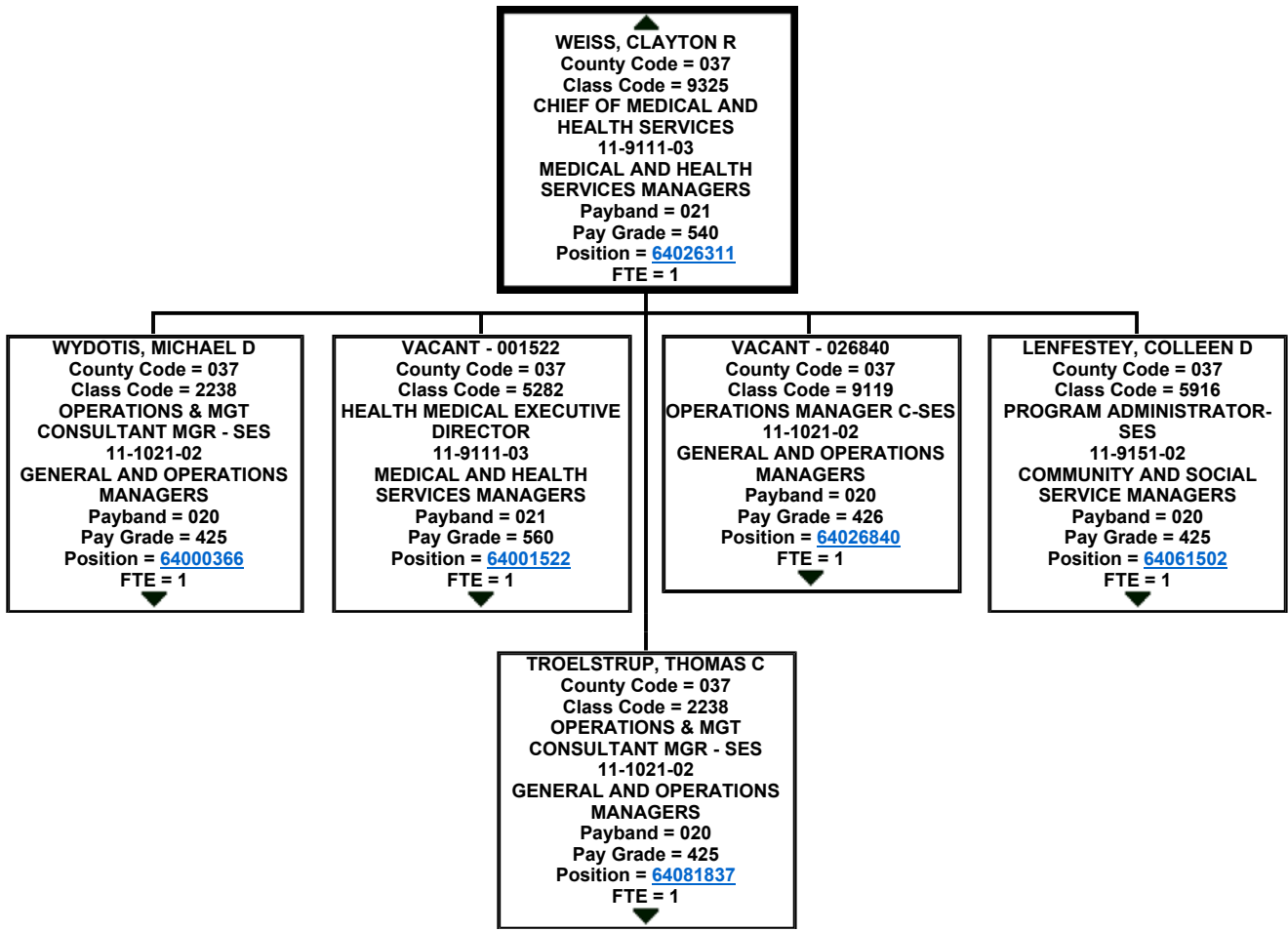
VALENTIN, EMMA L
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852348](#)
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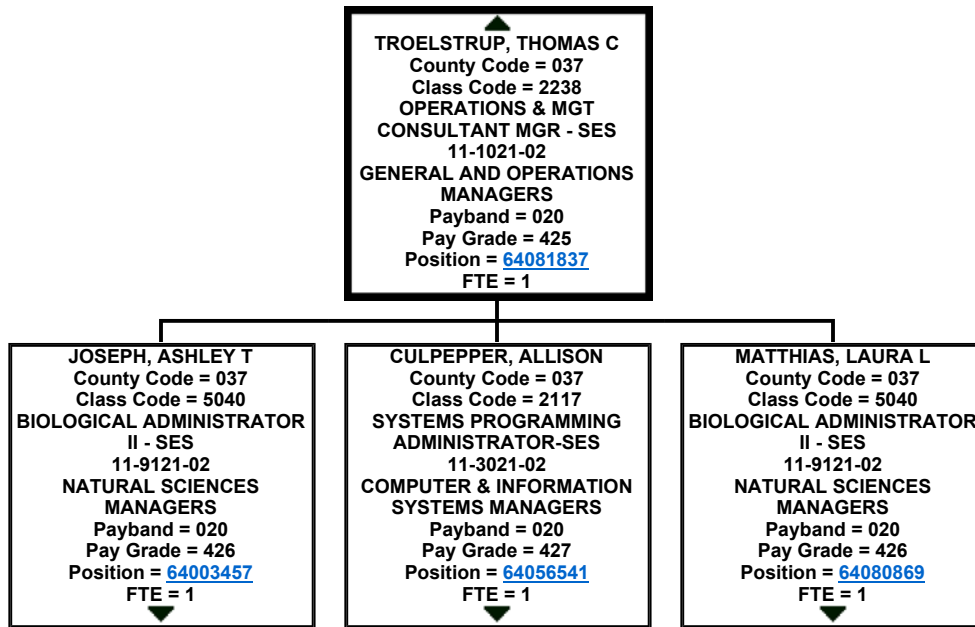


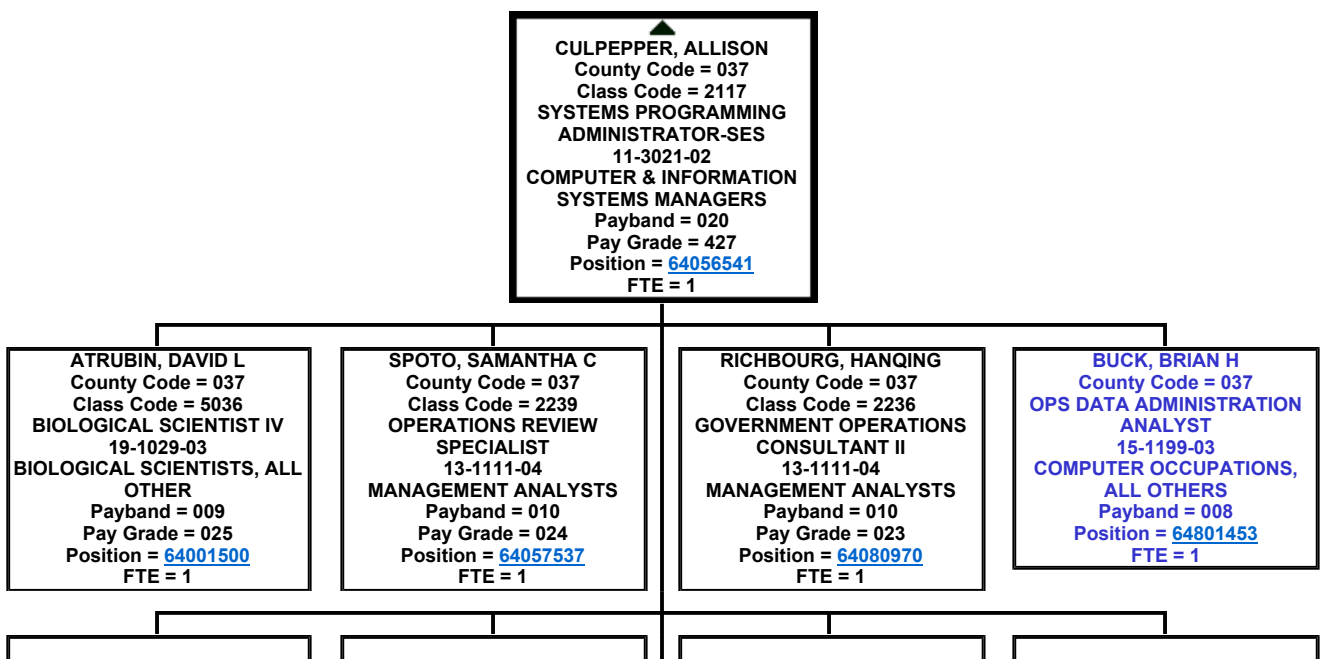
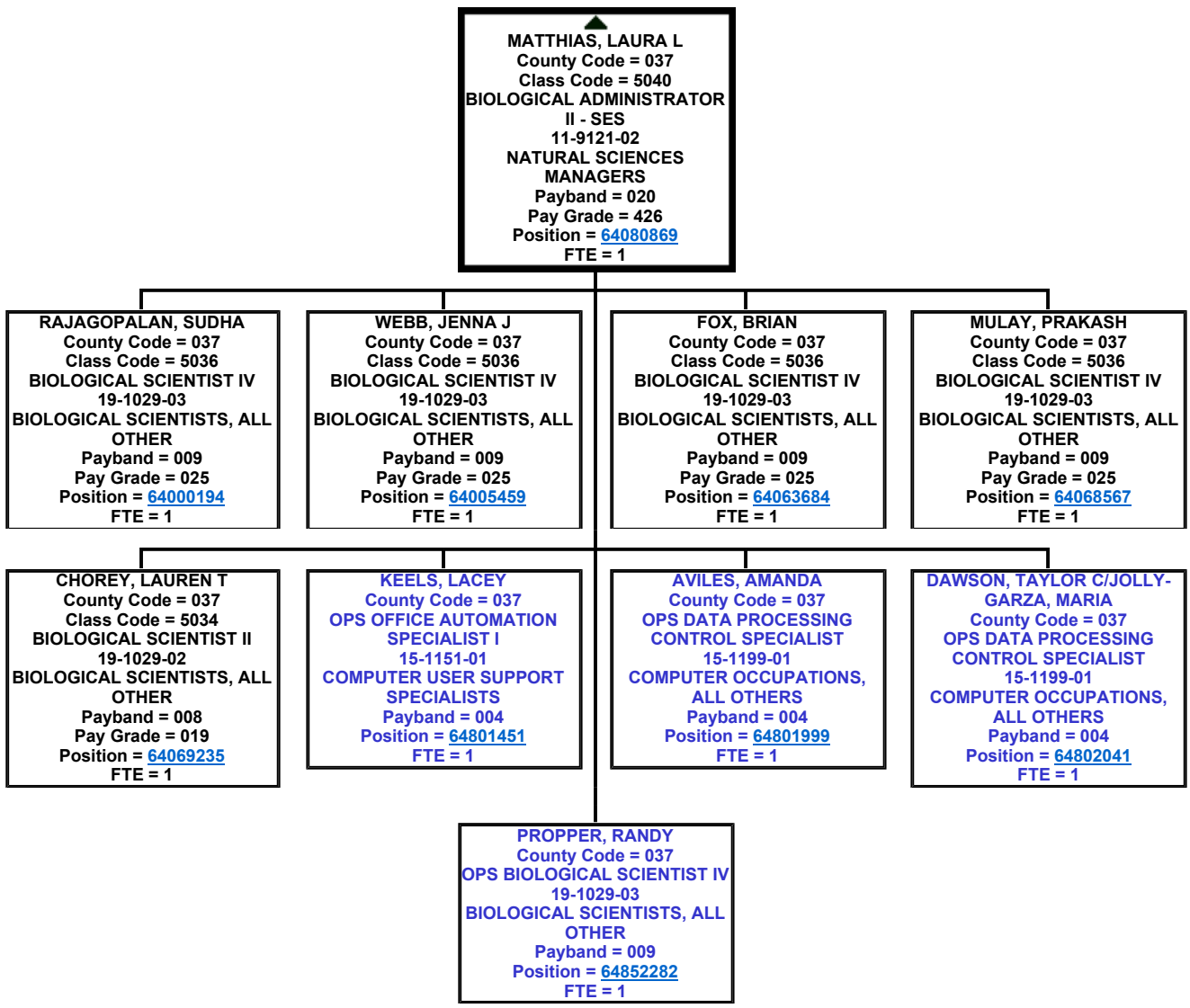


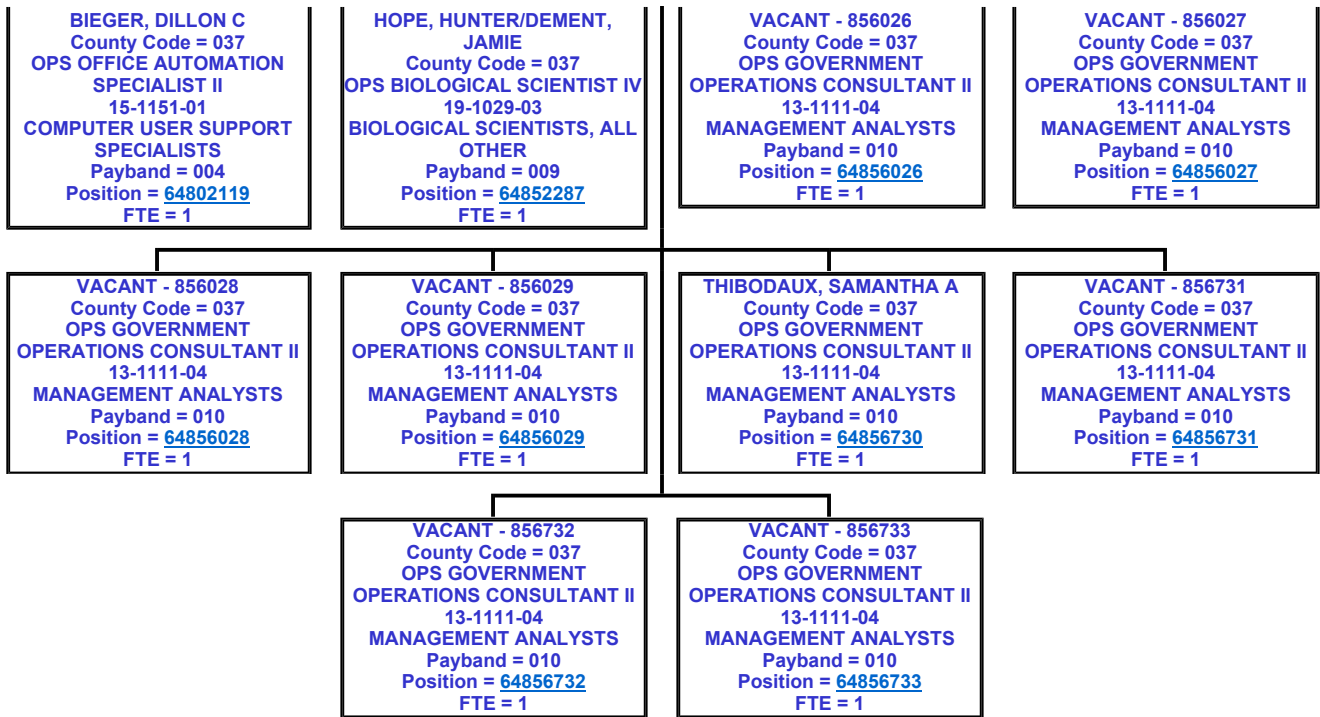


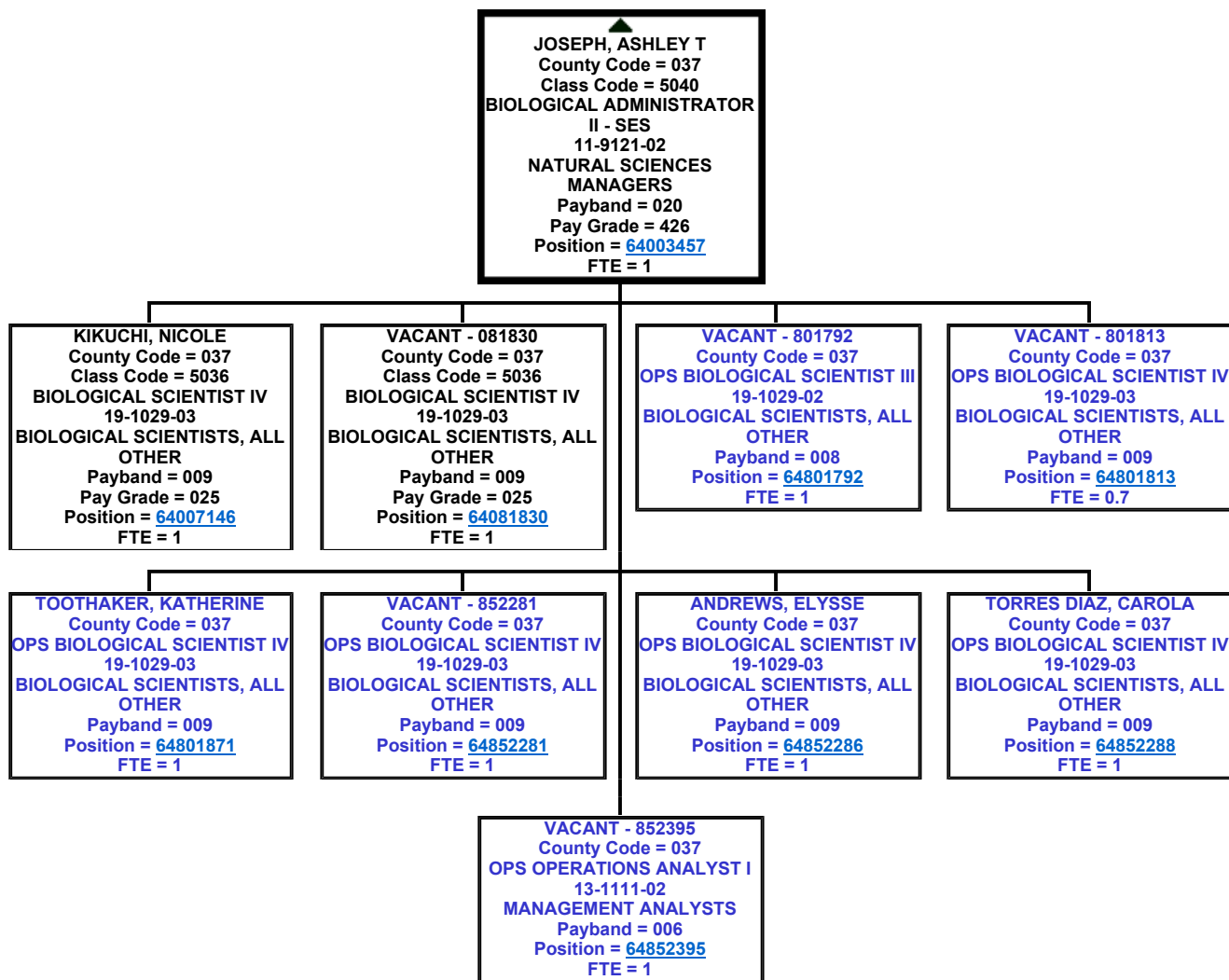


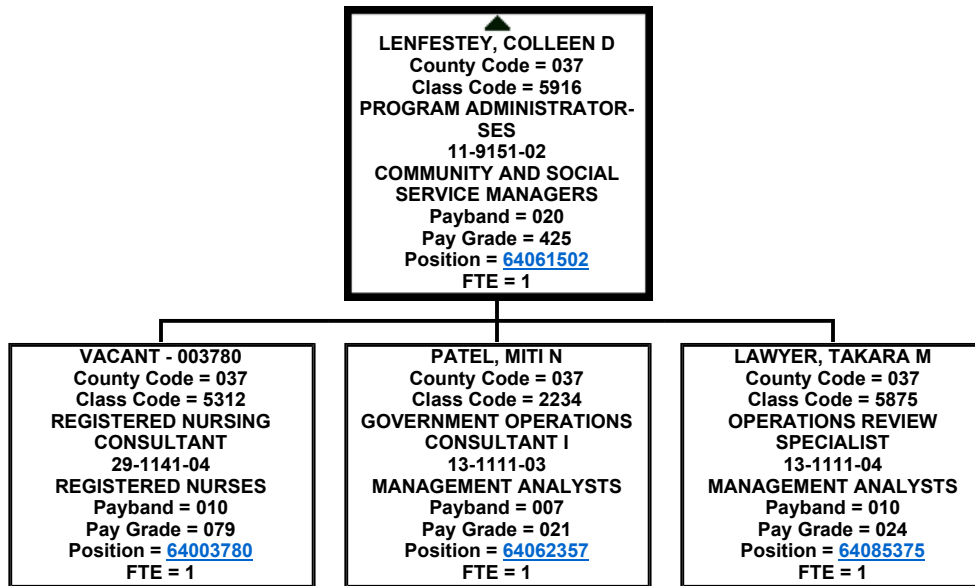


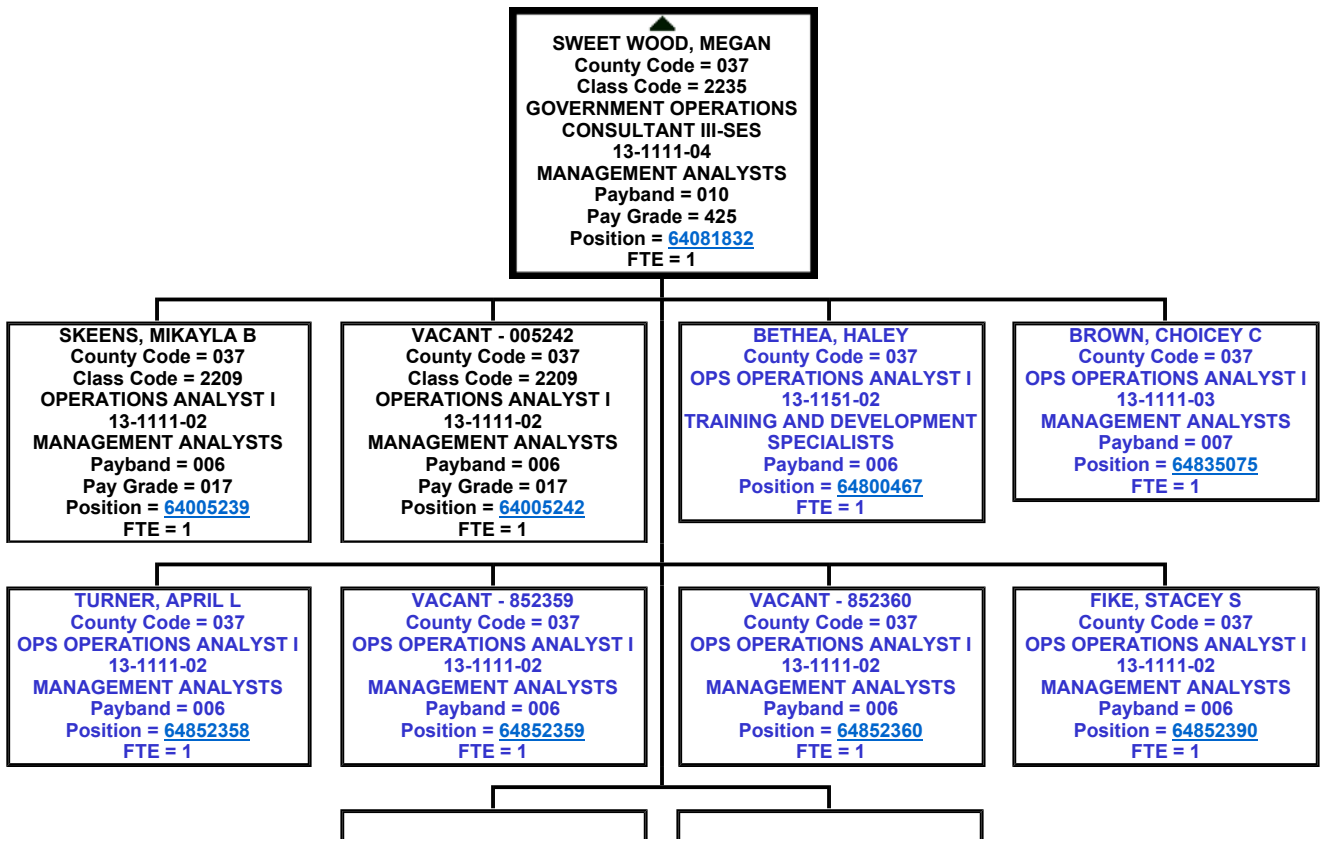
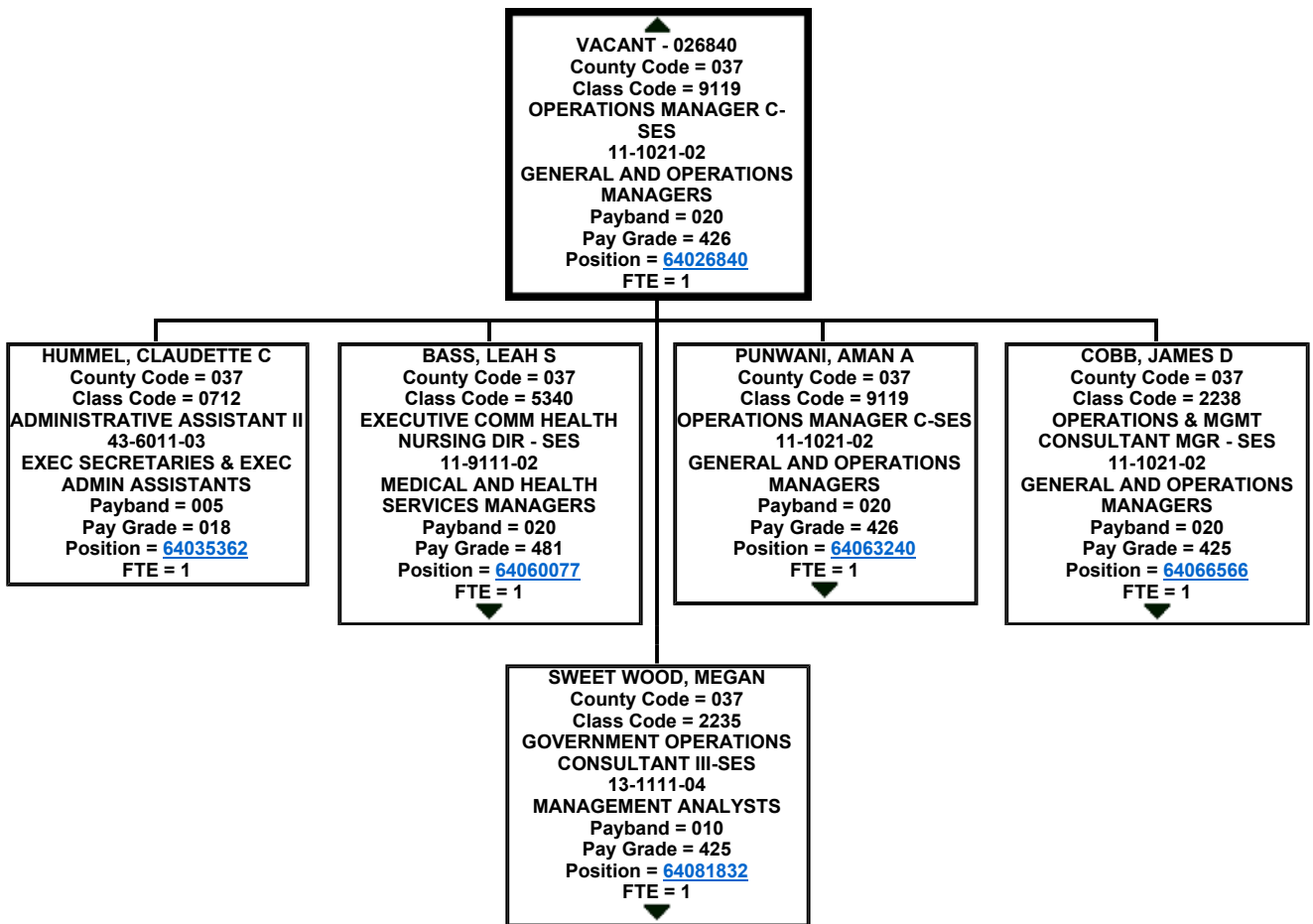






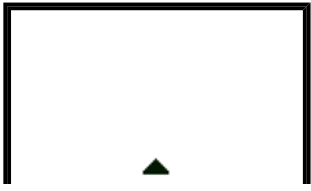
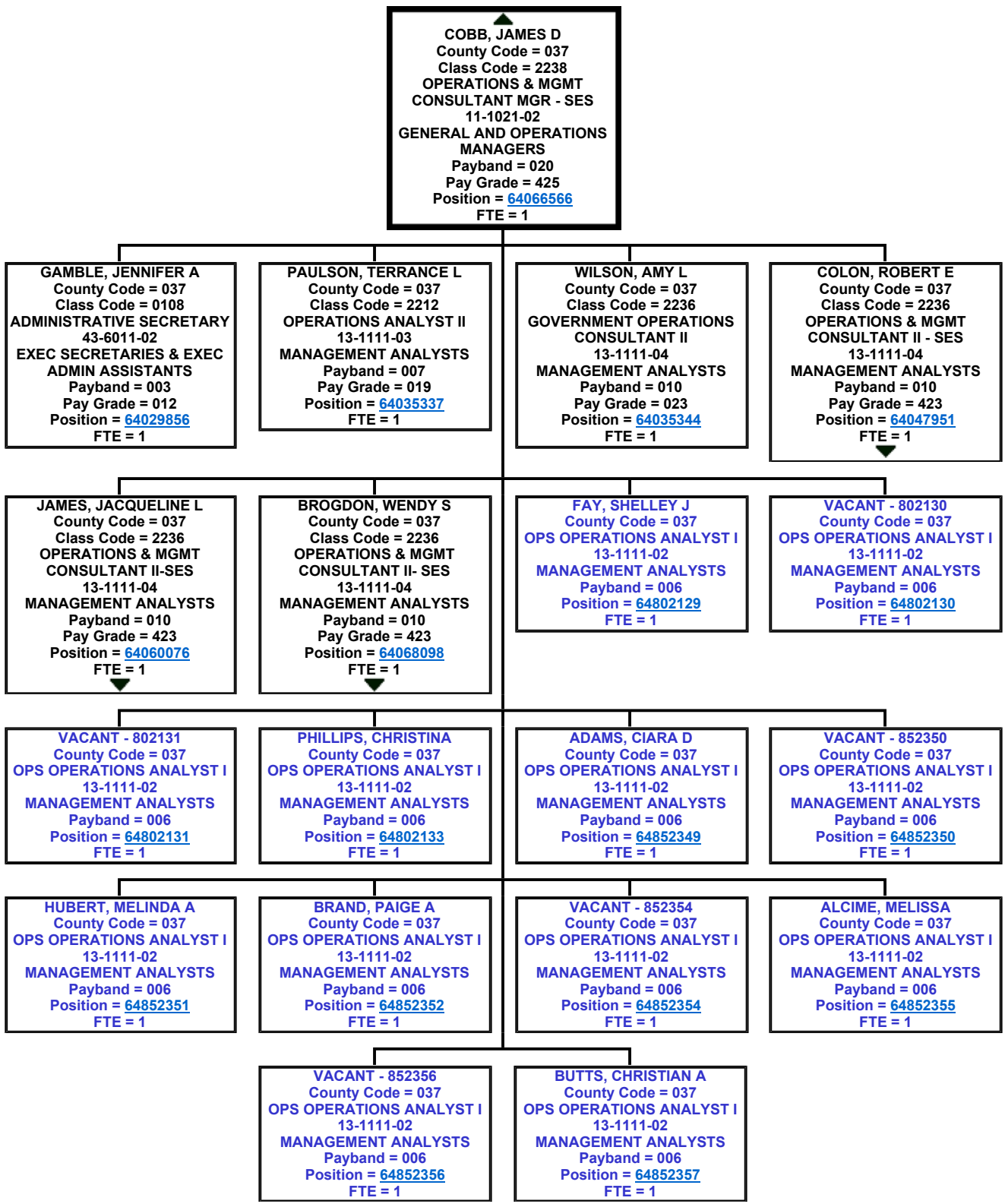


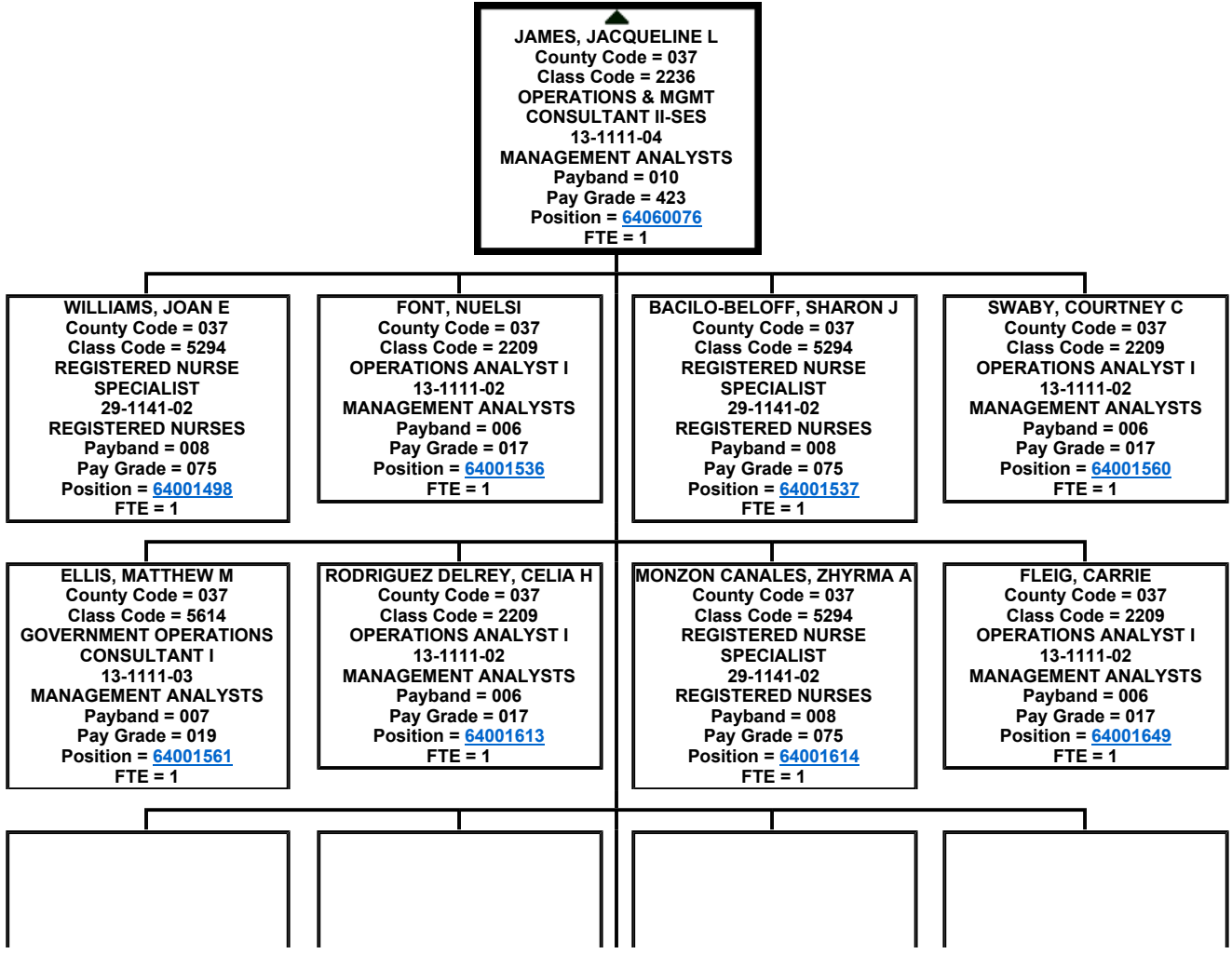
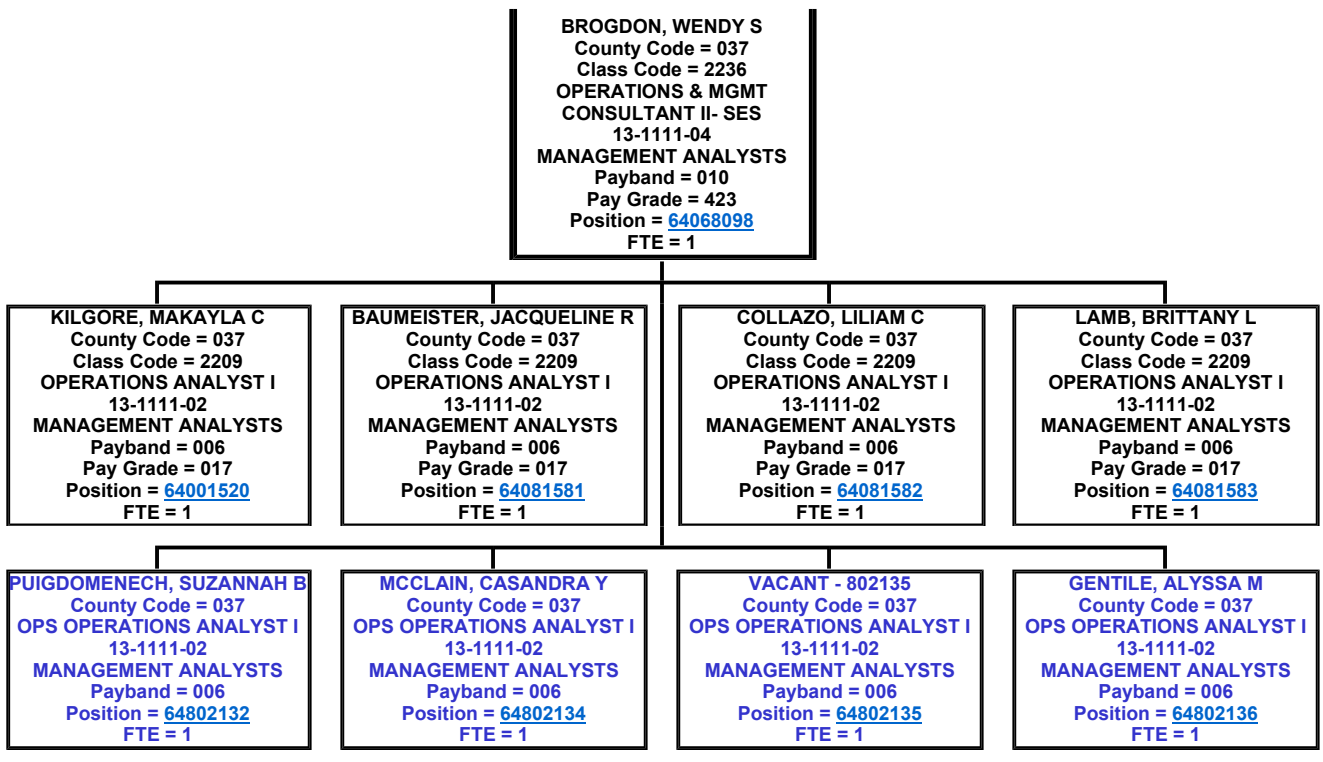




BRITTON, DAMIAN S
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852391](#)
FTE = 1

YOUNG BELL, JOIKYERA A
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852392](#)
FTE = 1





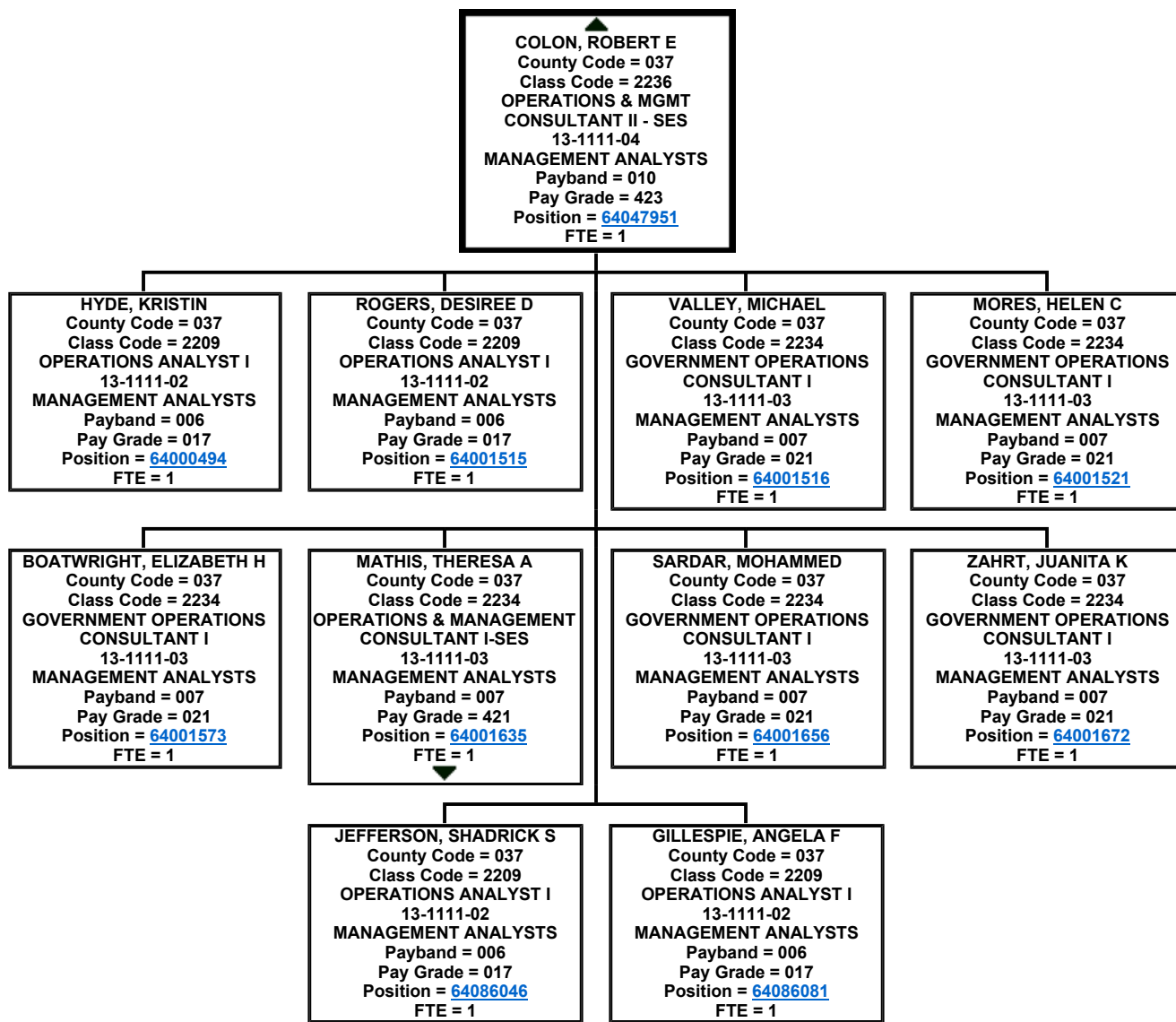
VASSELL, SYDDONIE
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64001650](#)
FTE = 1

VALLE, TRACY-ANN
County Code = 037
Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64001663](#)
FTE = 1

TAYLOR, DANIEL
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64005243](#)
FTE = 1

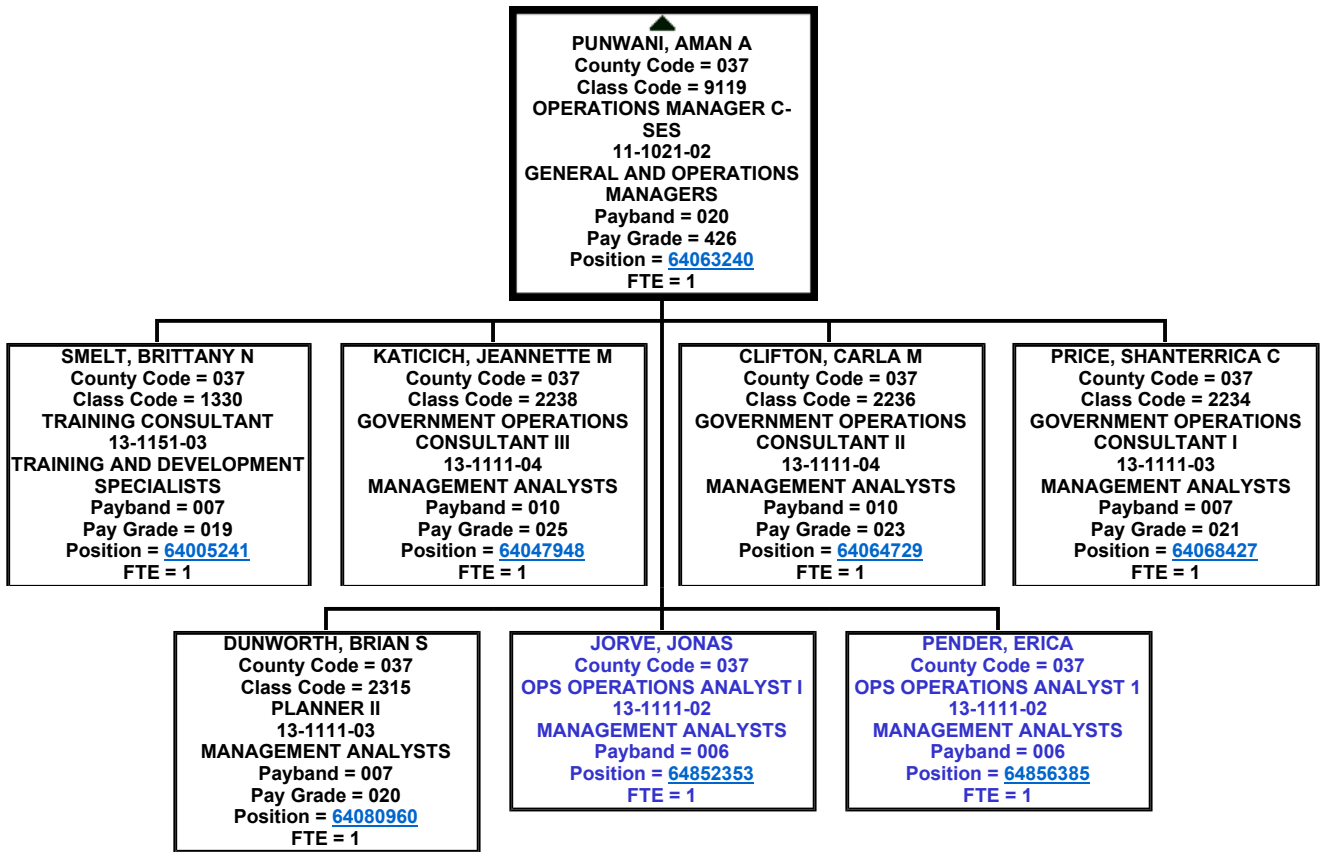
HOLLIS, DEBRA L
County Code = 037
Class Code = 2209
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13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64086047](#)
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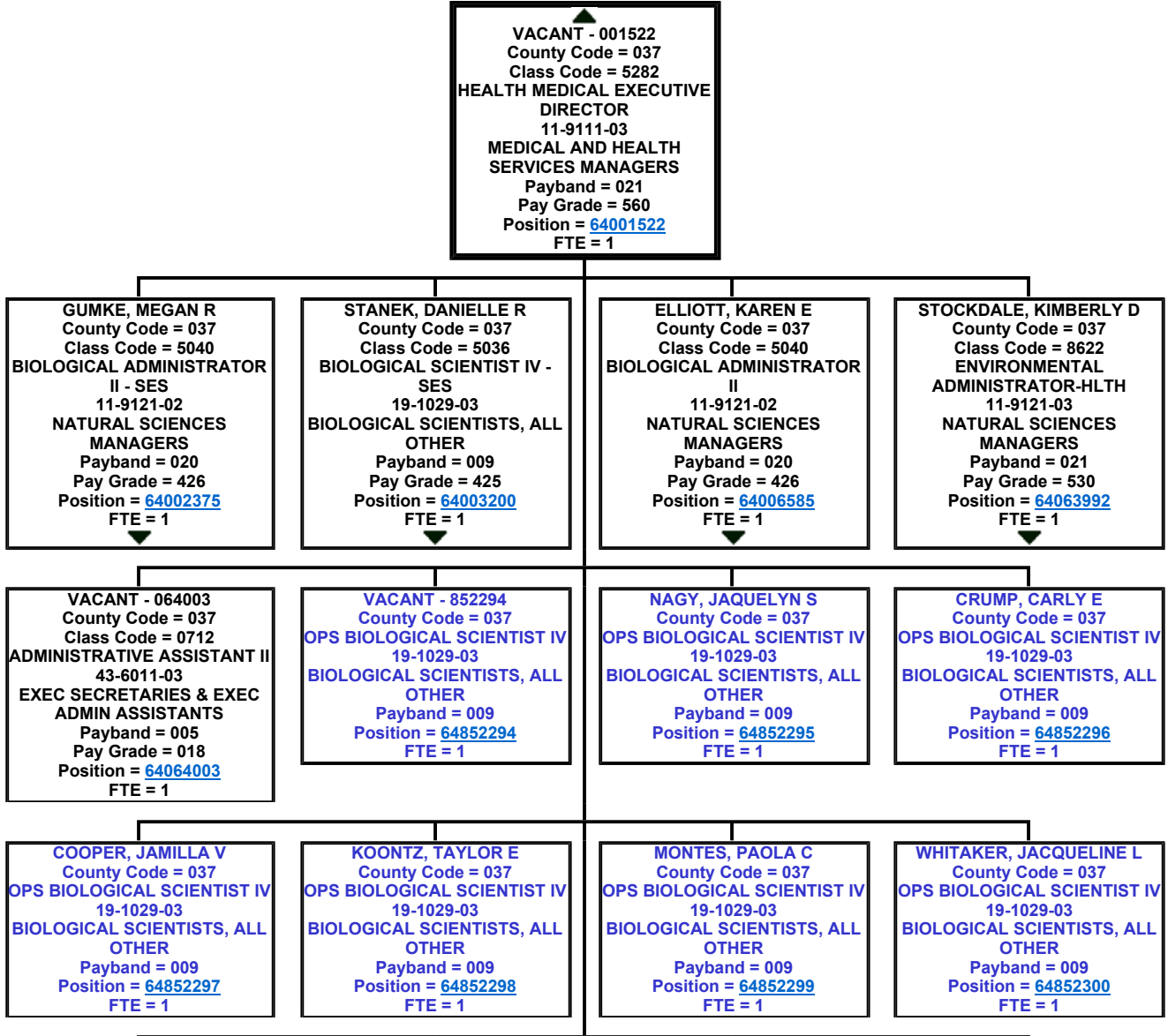
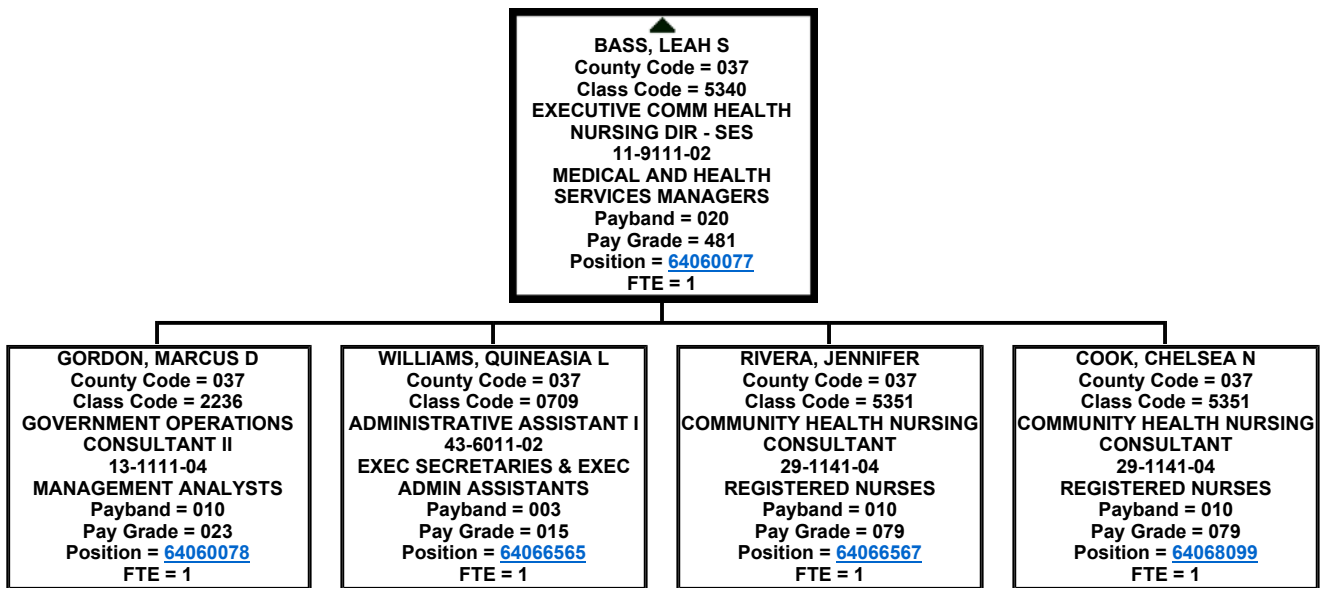
VACANT - 856734
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64856734](#)
FTE = 1



▲
MATHIS, THERESA A
County Code = 037
Class Code = 2234
OPERATIONS &
MANAGEMENT CONSULTANT
I-SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64001635](#)
FTE = 1

TOSONI BONETTI, LISSET
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64001634](#)
FTE = 1







STOCKDALE, KIMBERLY D
 County Code = 037
 Class Code = 8622
ENVIRONMENTAL ADMINISTRATOR-HLTH
 11-9121-03
NATURAL SCIENCES MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64063992](#)
 FTE = 1

MUNDY, KASHETA B
 County Code = 037
 Class Code = 4823
ENVIRONMENTAL CONSULTANT
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 026
 Position = [64056462](#)
 FTE = 1

SODDERS, NICOLE R
 County Code = 037
 Class Code = 4823
ENVIRONMENTAL CONSULTANT
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 026
 Position = [64063994](#)
 FTE = 1

VACANT - 063995
 County Code = 037
 Class Code = 4823
ENVIRONMENTAL CONSULTANT
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 026
 Position = [64063995](#)
 FTE = 1

PORTER, LINDSAY
 County Code = 037
 Class Code = 7256
ENVIRONMENTAL HLTH PRGRAM CONSULTANT-SES
 19-2041-04
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 012
 Pay Grade = 425
 Position = [64063996](#)
 FTE = 1

GORDEN, TERESA I
 County Code = 037
 Class Code = 7256
ENVIRONMENTAL HLTH PRGRAM CONSULTANT-SES
 19-2041-04
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 012
 Pay Grade = 425
 Position = [64063997](#)
 FTE = 1

CASTRO, LAURA M
 County Code = 037
 Class Code = 7256
ENVIRONMENTAL HLTH PRGRAM CONSULTANT-SES
 19-2041-04
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 012
 Pay Grade = 425
 Position = [64063998](#)
 FTE = 1

REHME, PAUL A
 County Code = 037
 Class Code = 7256
ENVIRONMENTAL HLTH PRGRAM CONSULTANT-SES
 19-2041-04
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 012
 Pay Grade = 425
 Position = [64064001](#)
 FTE = 1

WAMNES, JANET D
 County Code = 037
 Class Code = 7256
ENVIRONMENTAL HLTH PRGRAM CONSULTANT-SES
 19-2041-04
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 012
 Pay Grade = 425
 Position = [64064097](#)
 FTE = 1

VACANT - 802160
 County Code = 037
OPS ENVIRONMENTAL CONSULTANT
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
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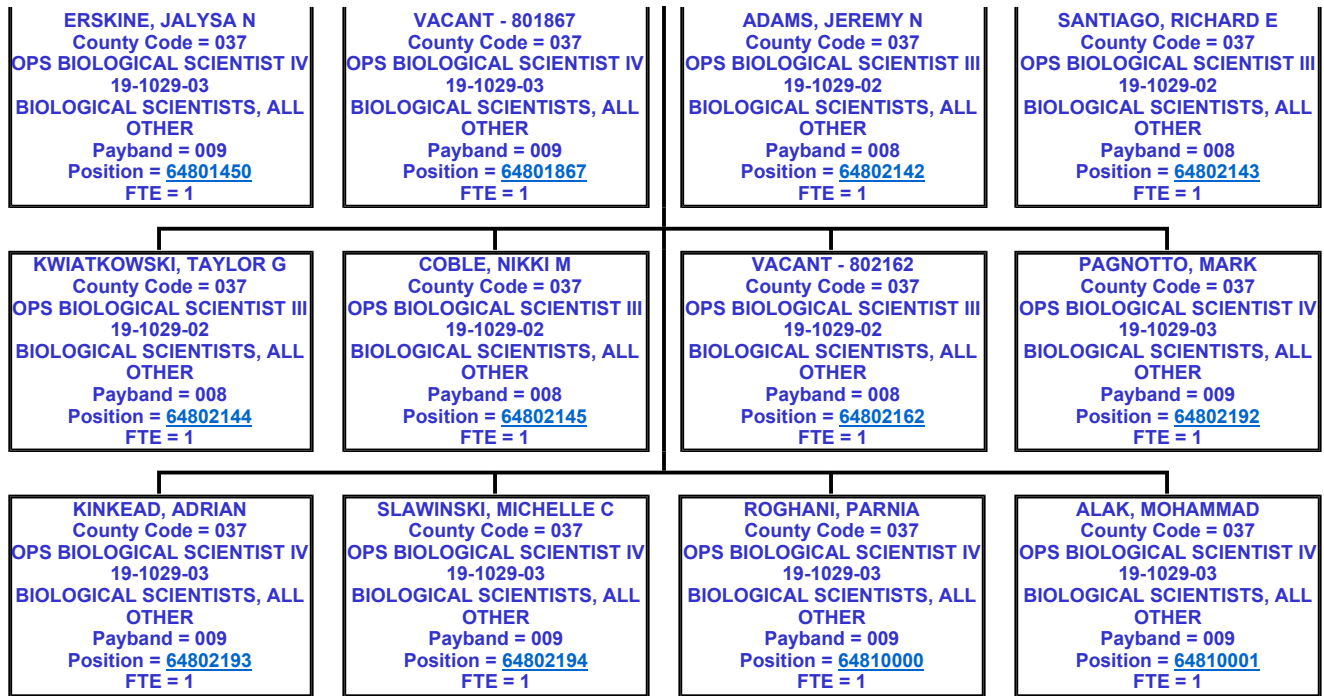
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ELIGIBILITY INTERVIEWERS, GOVT PROGRAMS
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 Position = [64886620](#)
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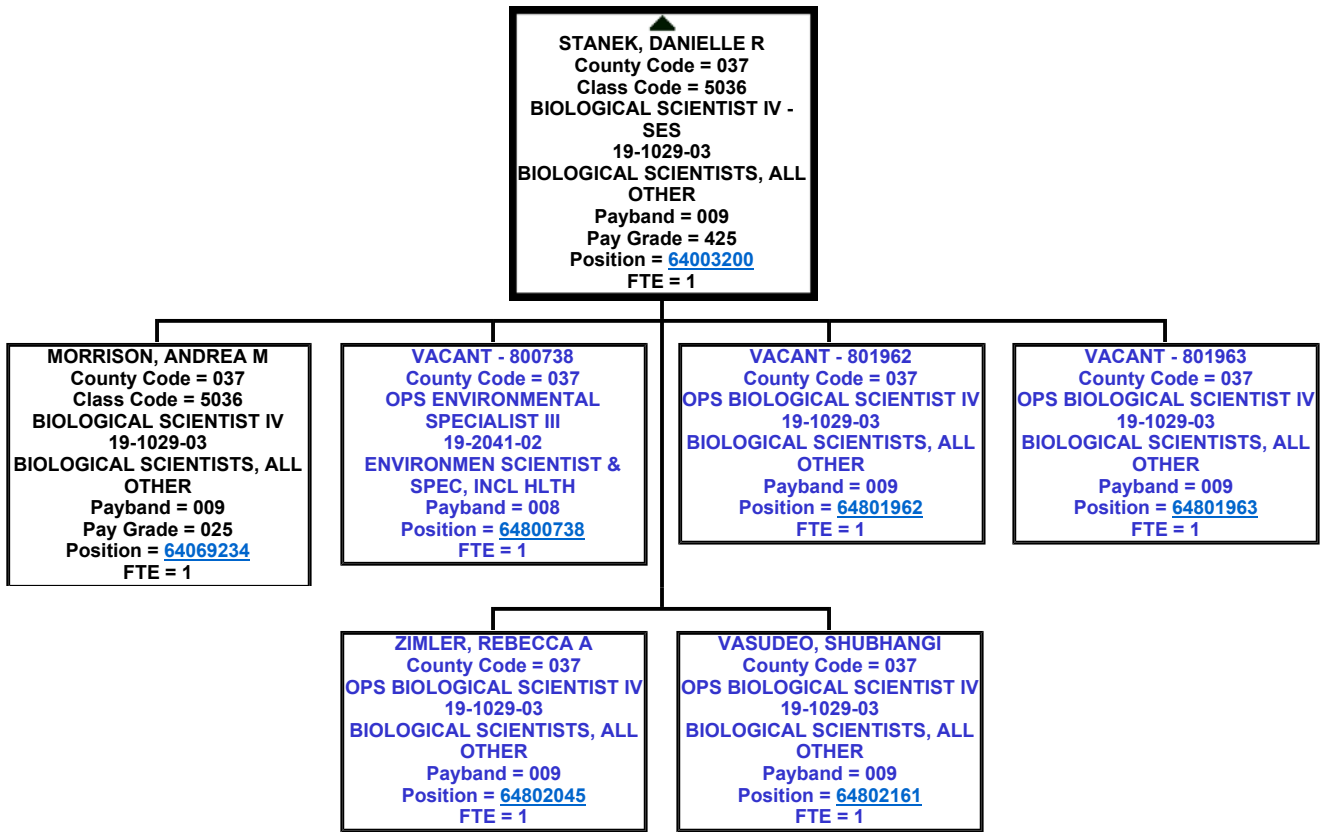
MERCEDES, JULIETA
 County Code = 037
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ELIGIBILITY INTERVIEWERS, GOVT PROGRAMS
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 Position = [64886621](#)
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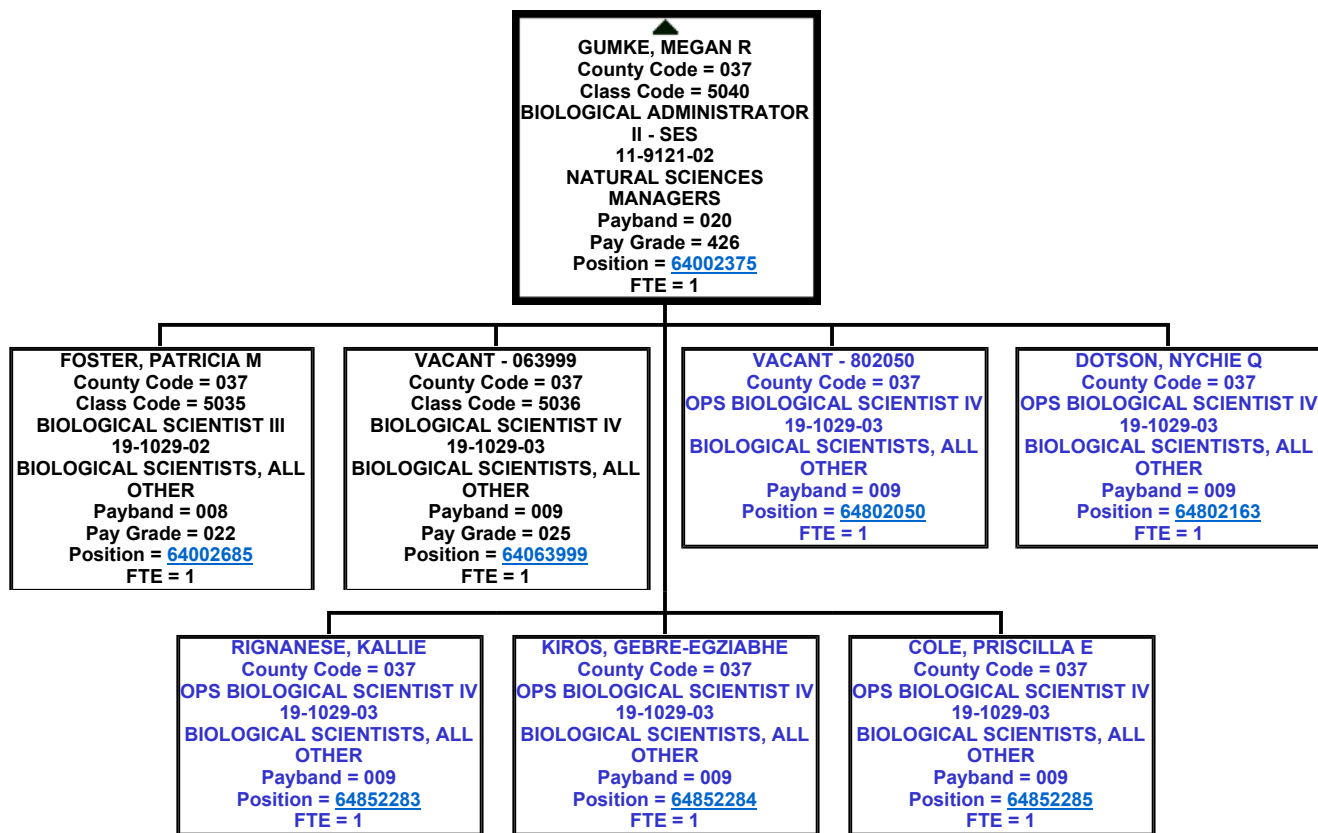
CHEN, ANGELA N
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 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
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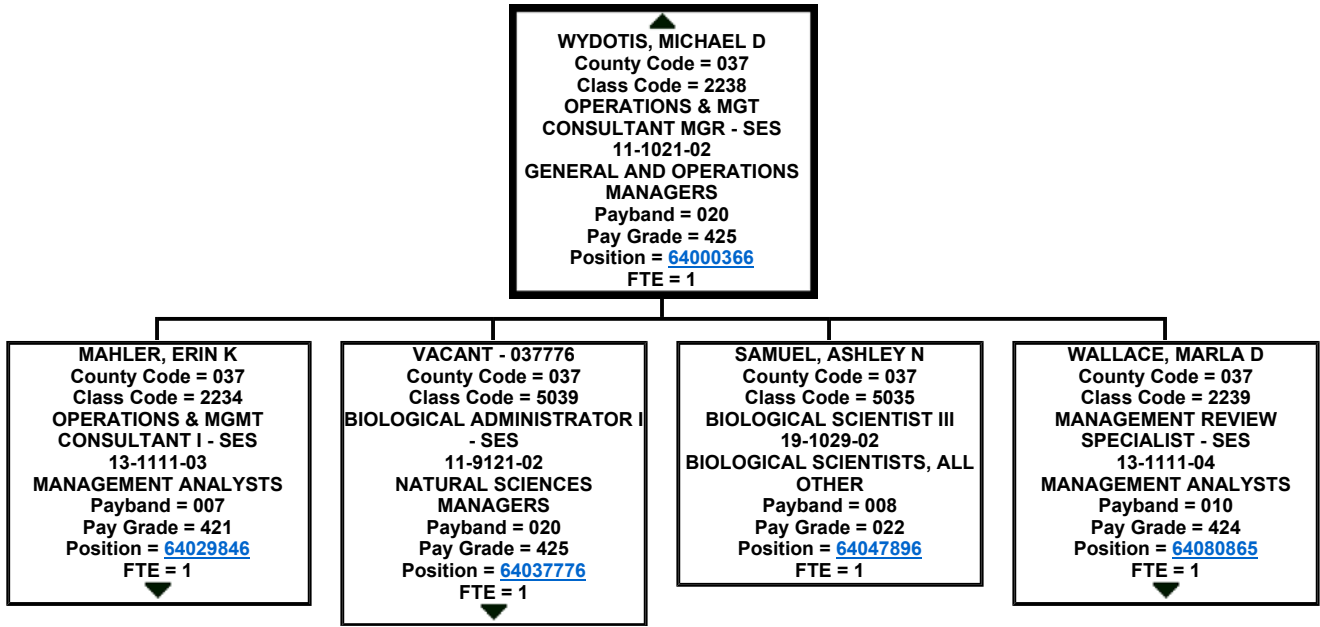
VACANT - 886623
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ELIGIBILITY INTERVIEWERS, GOVT PROGRAMS
 Payband = 001
 Position = [64886623](#)
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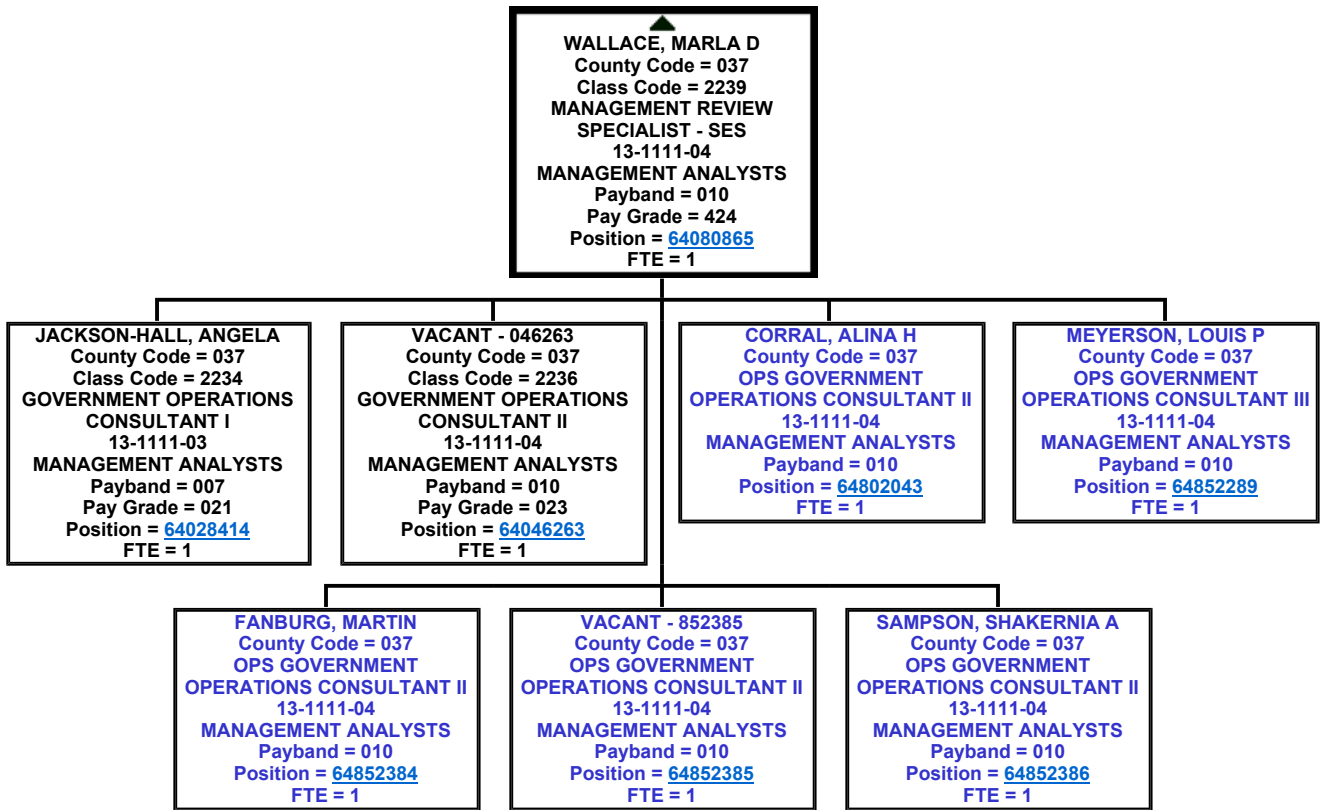
ELLIOTT, KAREN E
 County Code = 037
 Class Code = 5040
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 11-9121-02
NATURAL SCIENCES MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64006585](#)
 FTE = 1

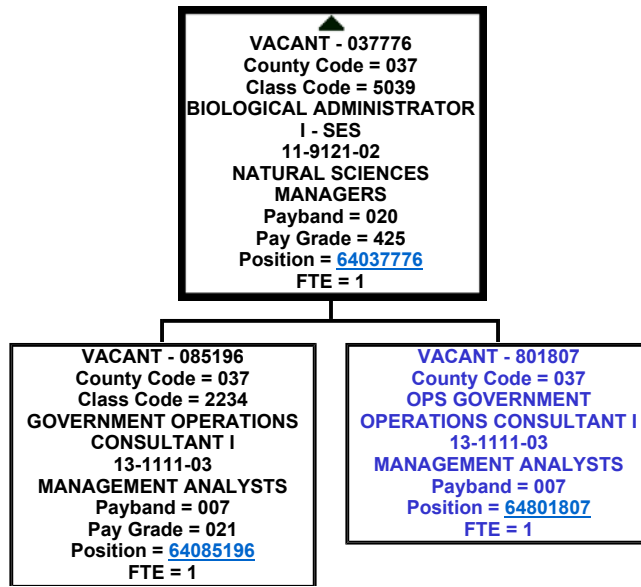


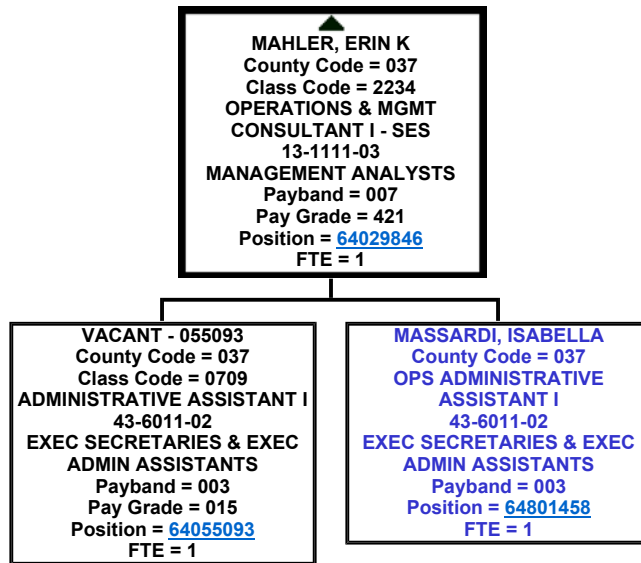






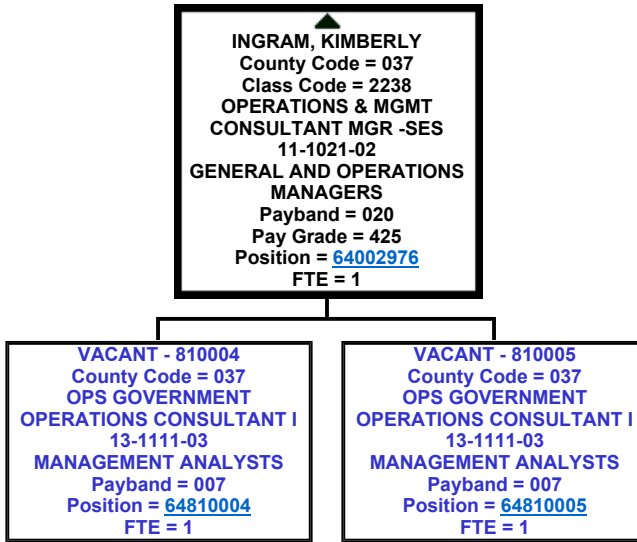


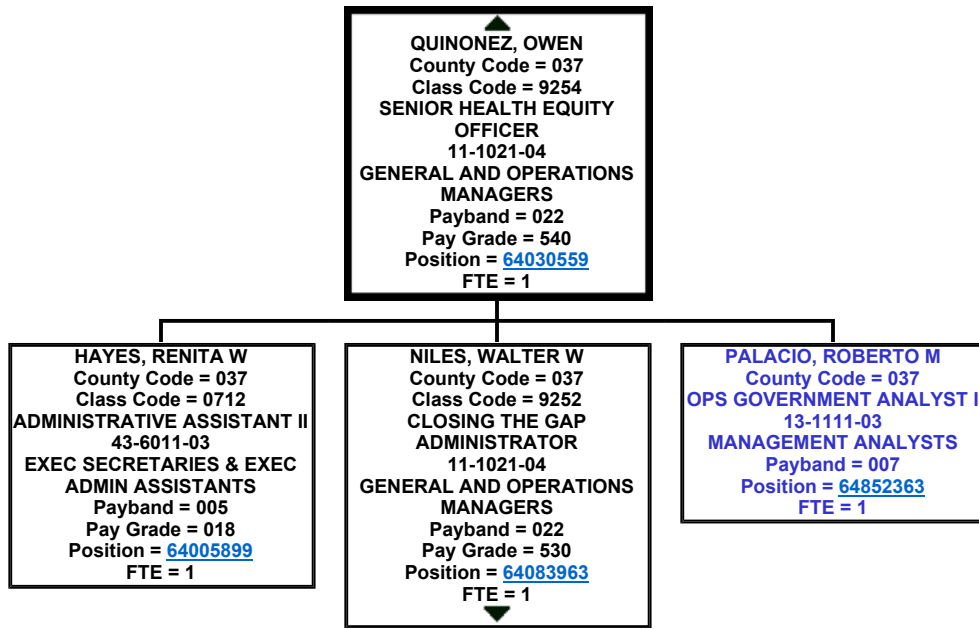


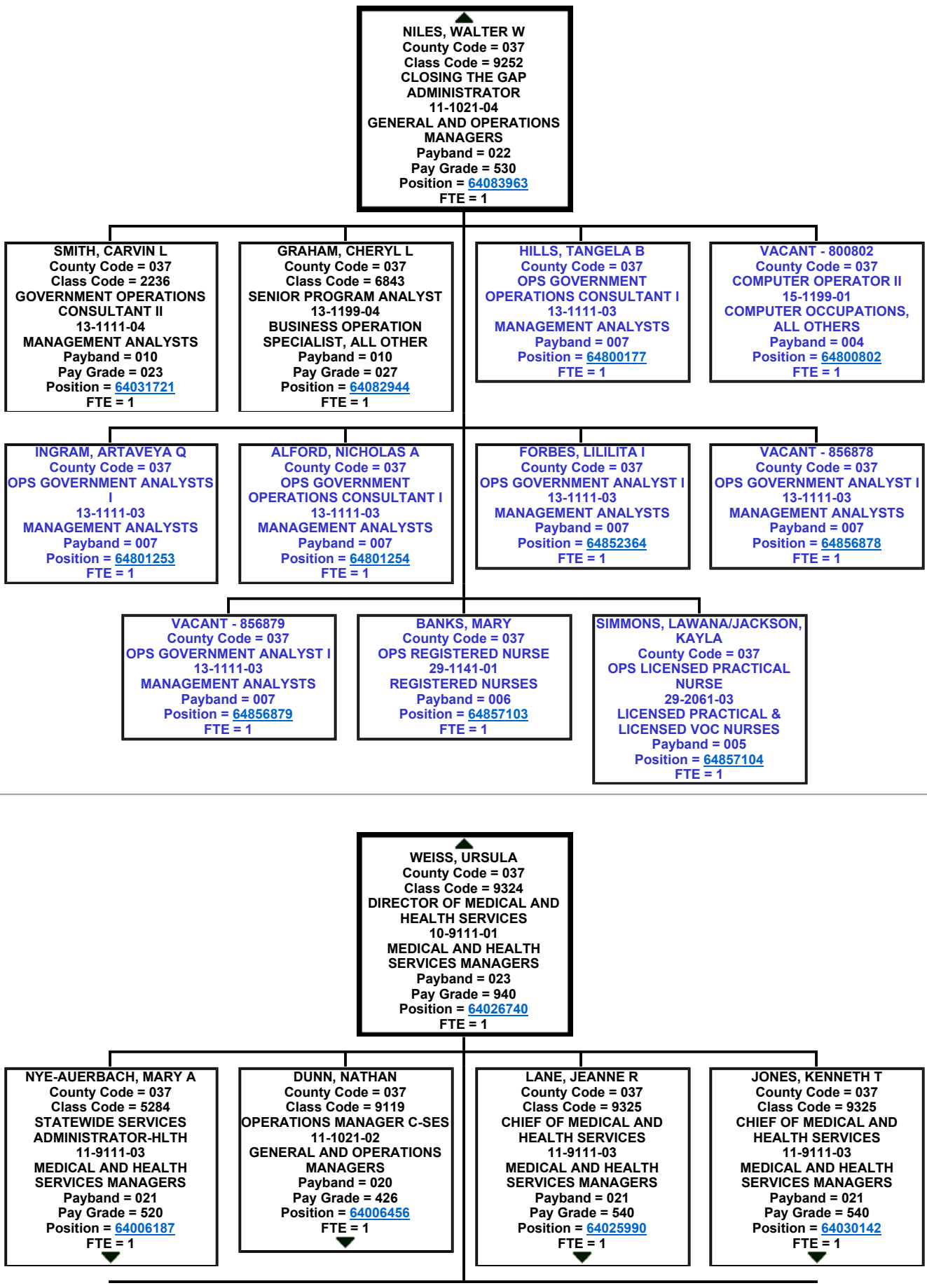


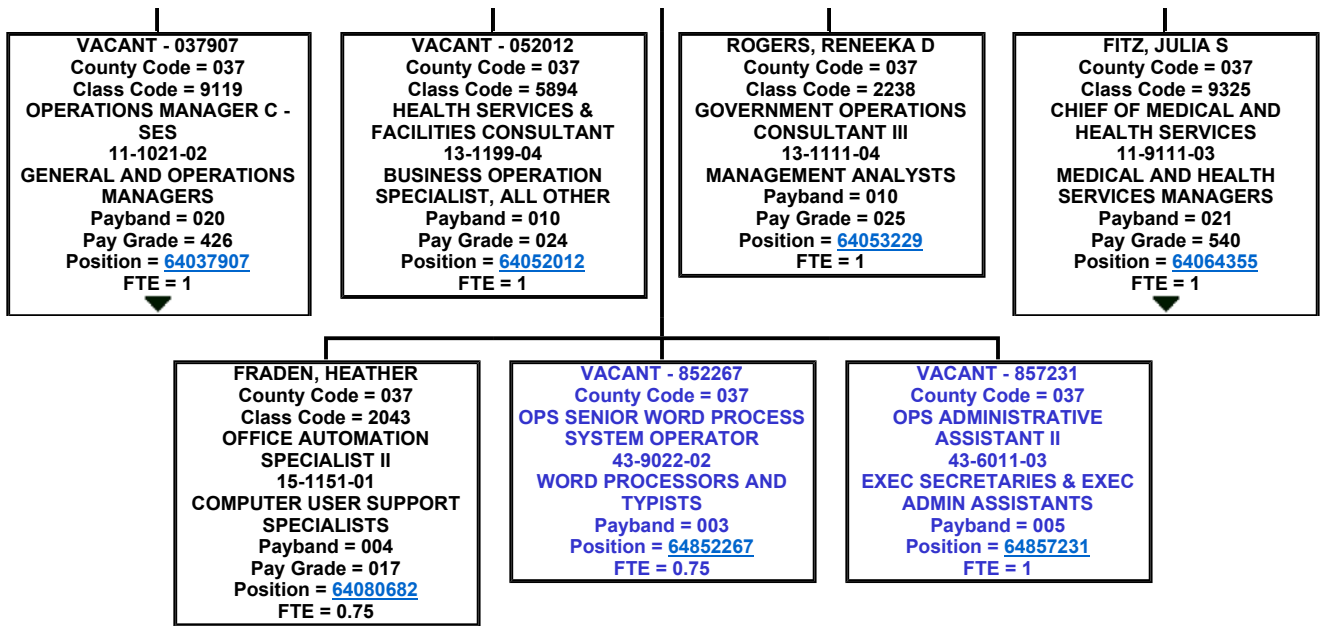
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MASON, MICHAEL
County Code = 037
Class Code = 5284
STATEWIDE SERVICES
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11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
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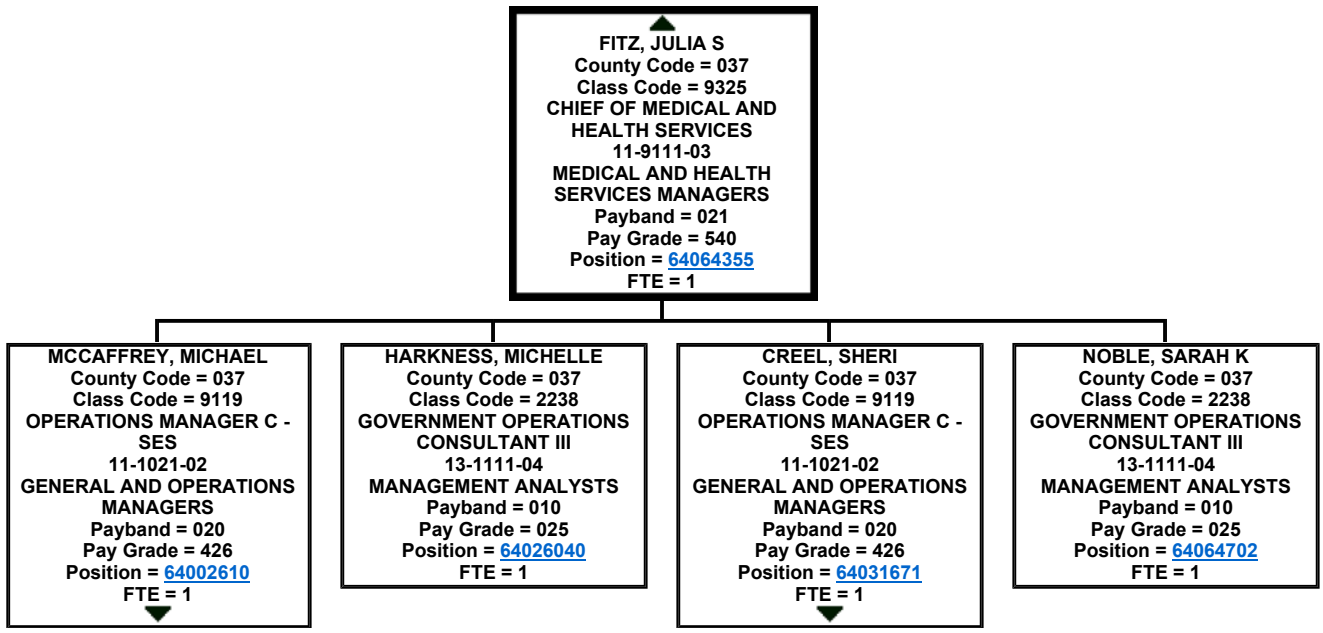
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INGRAM, KIMBERLY
County Code = 037
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OPERATIONS & MGMT
CONSULTANT MGR -SES
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GENERAL AND OPERATIONS
MANAGERS
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FTE = 1

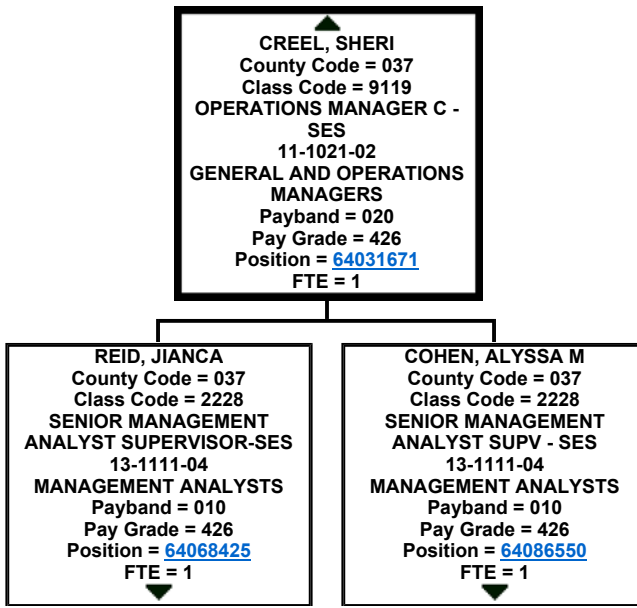


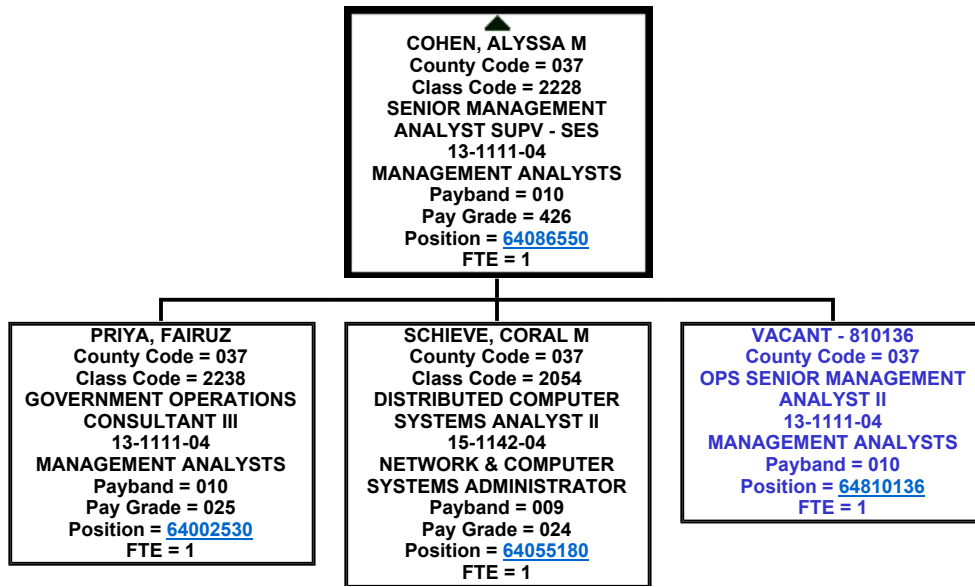


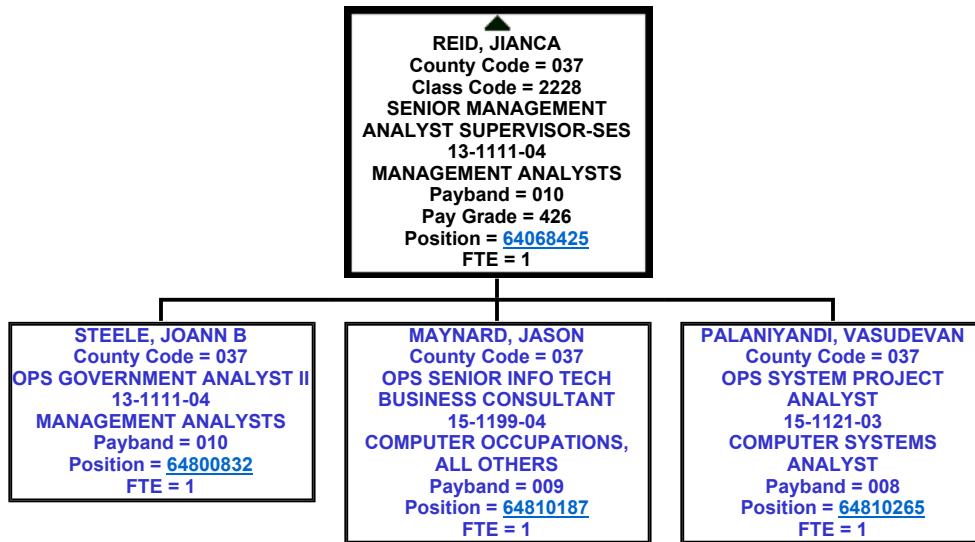


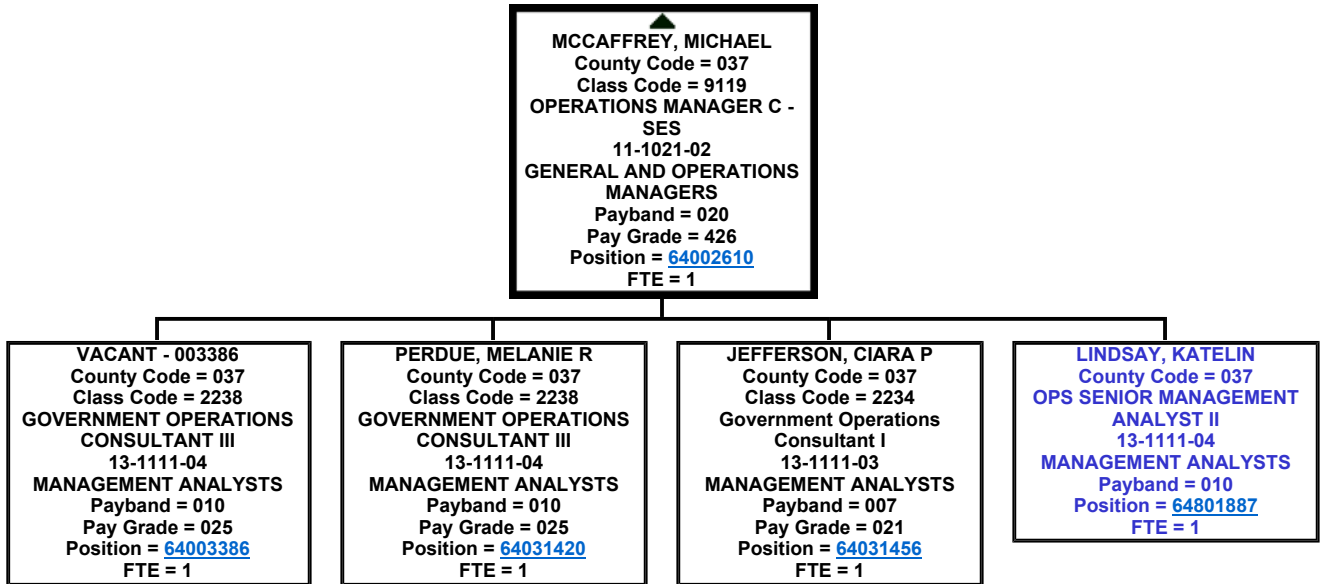






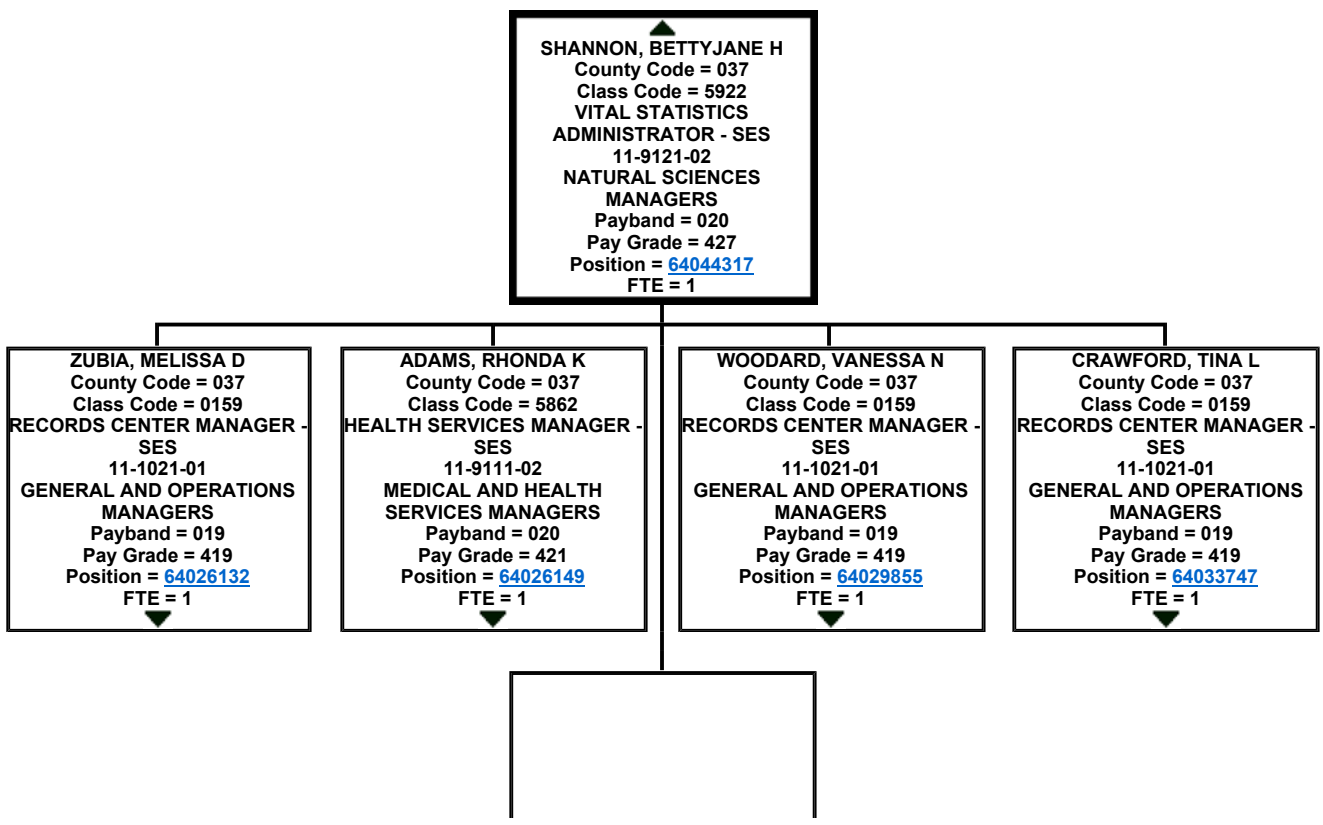
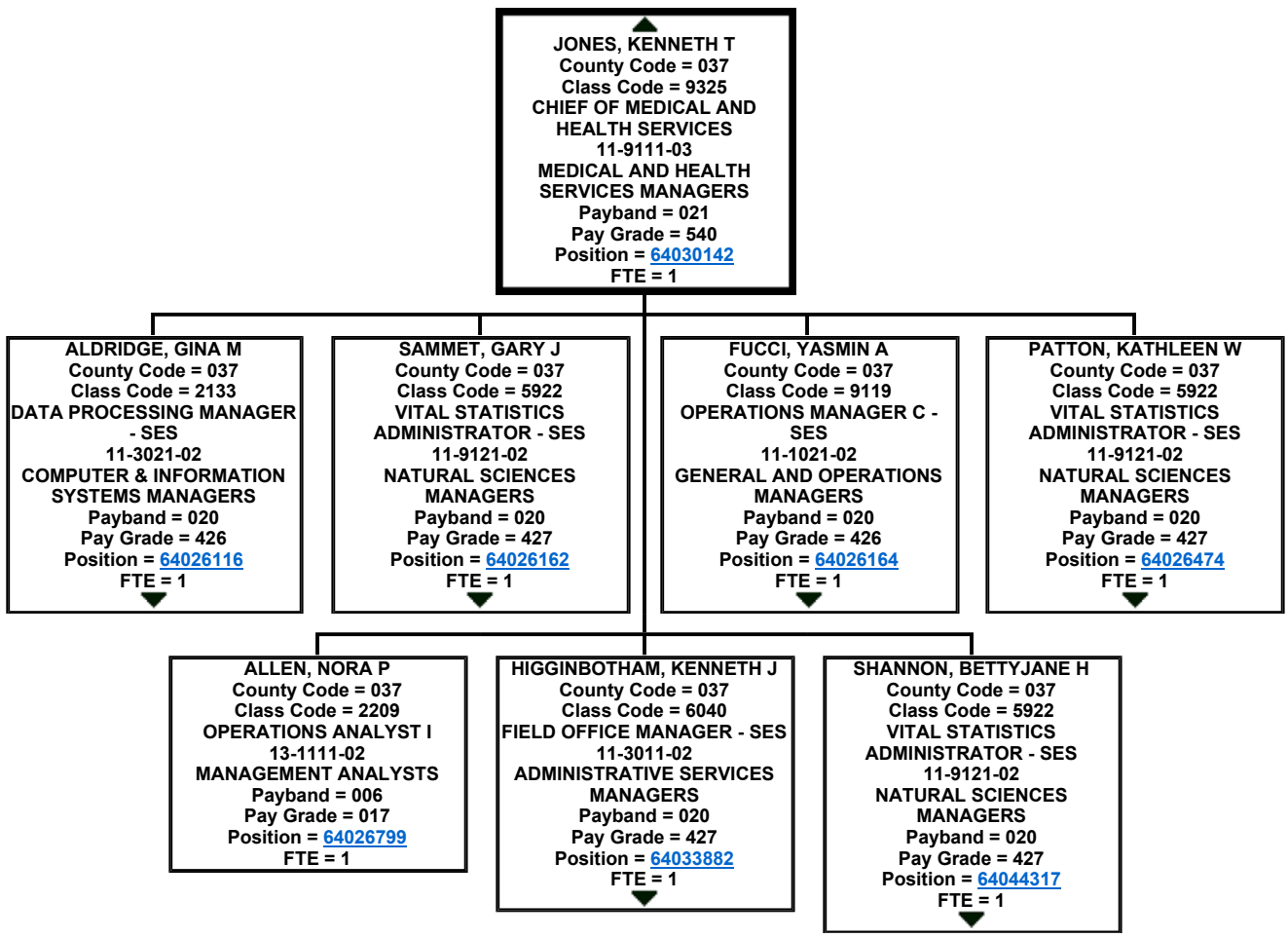




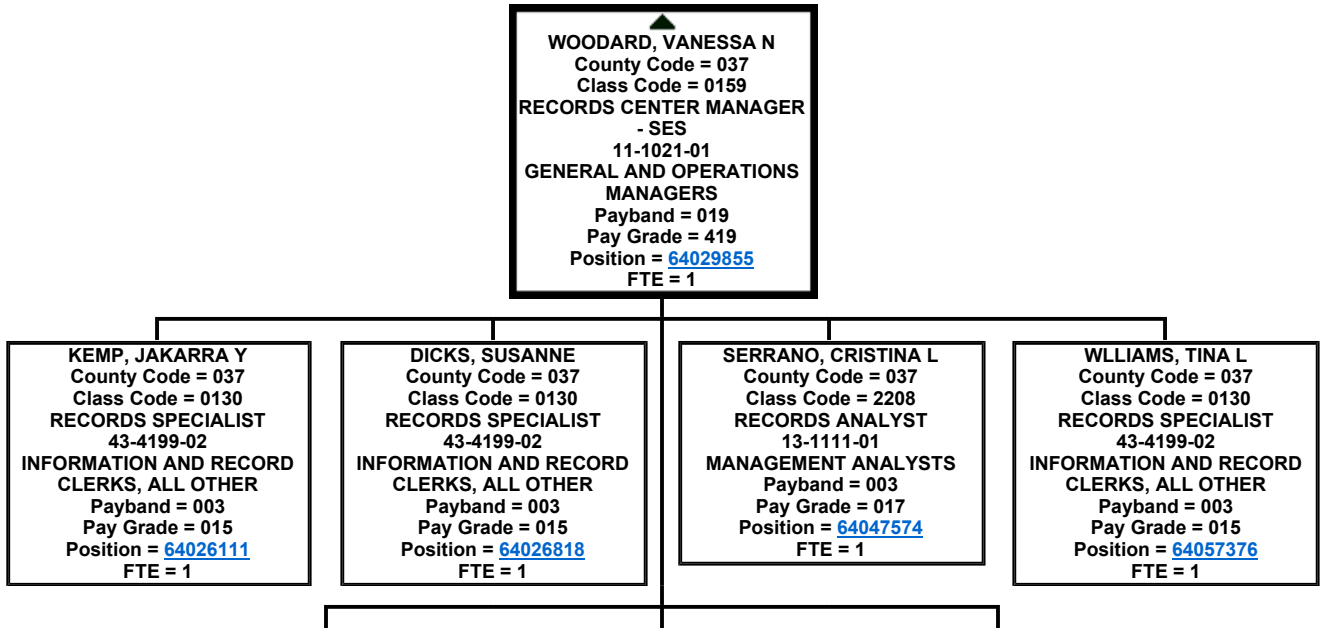
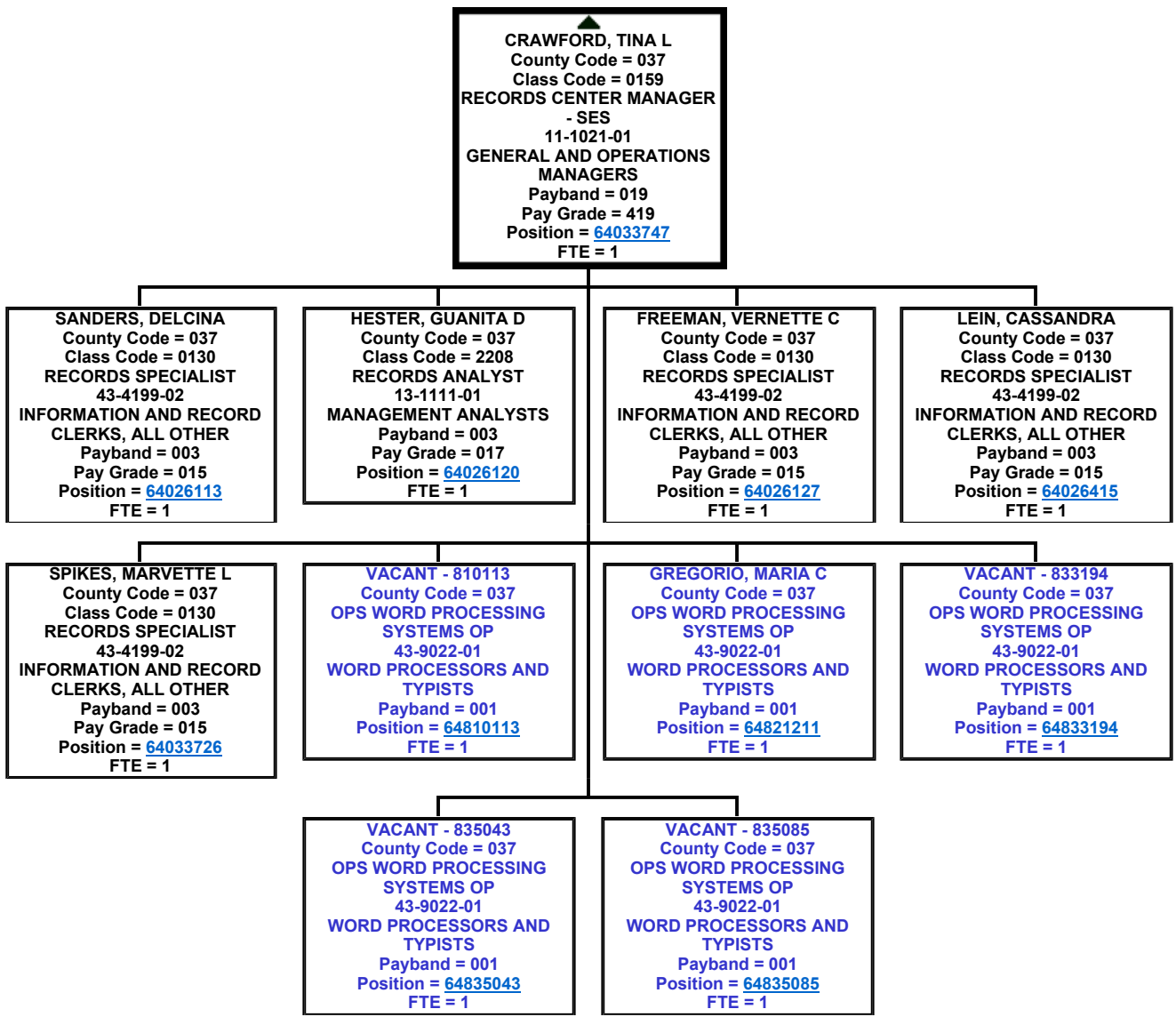


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VACANT - 037907
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Class Code = 9119
OPERATIONS MANAGER C -
SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 426
Position = [64037907](#)
FTE = 1

VACANT - 001645
County Code = 037
Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 025
Position = [64001645](#)
FTE = 1



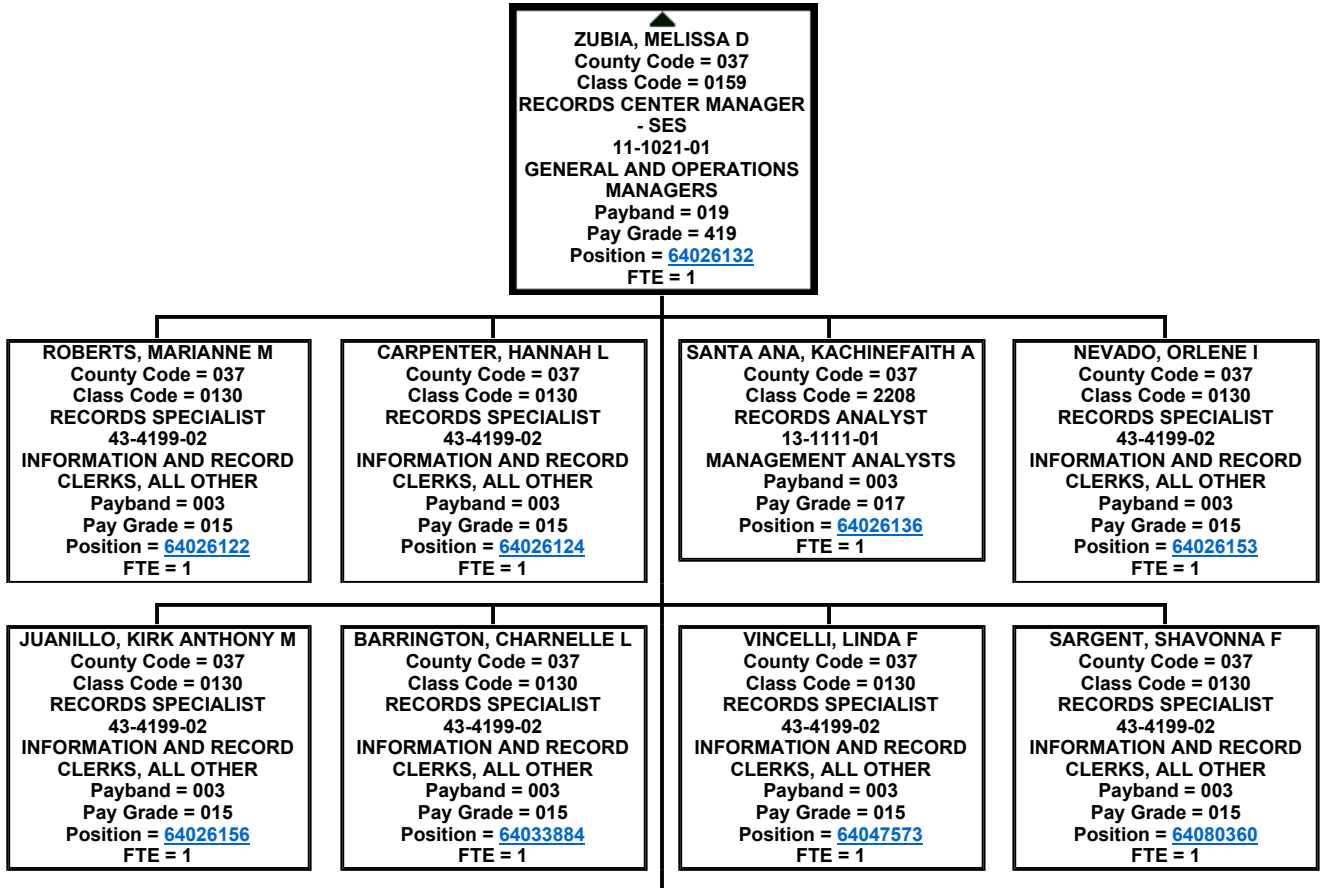
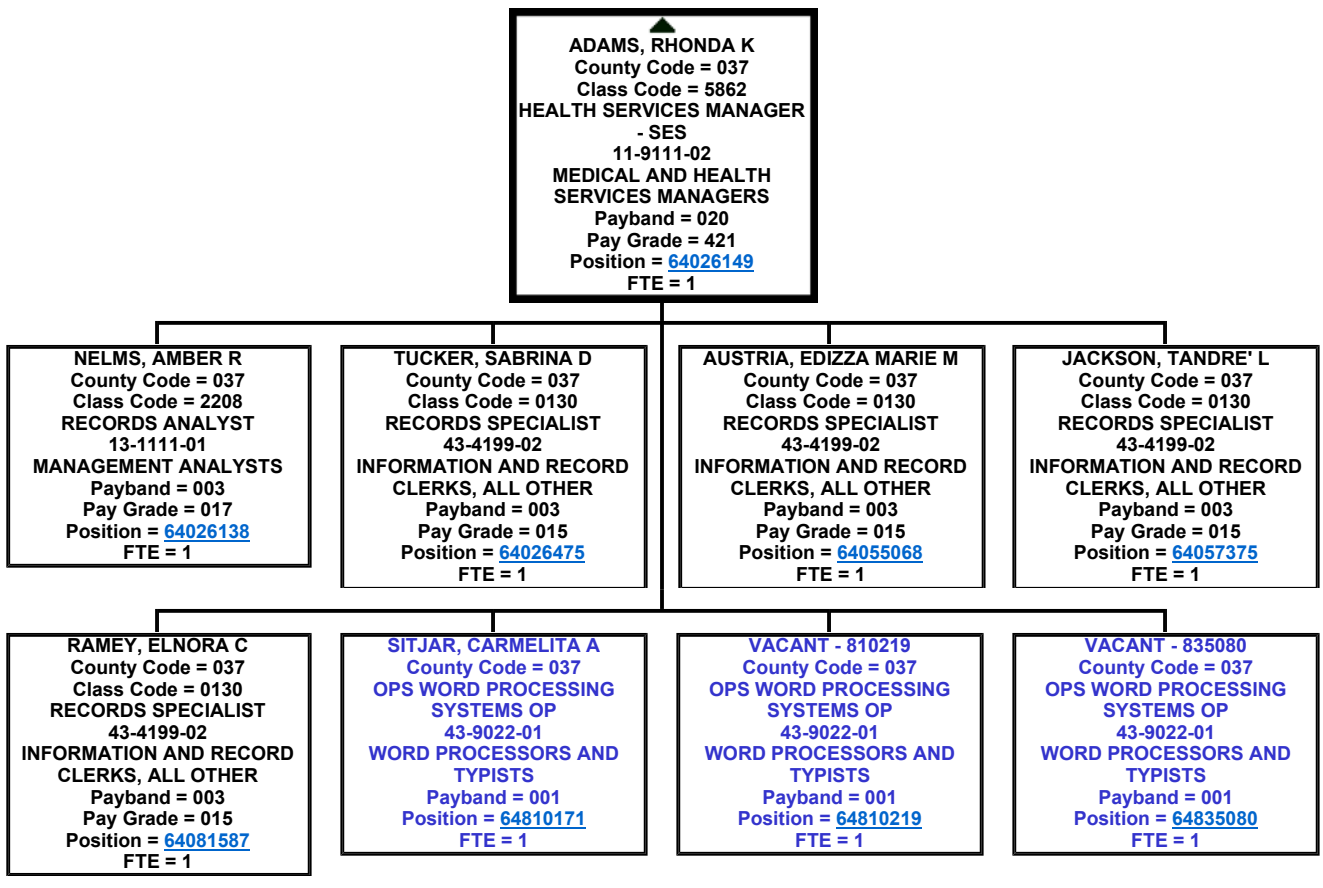
EVANS, DEBORAH G
County Code = 037
Class Code = 2208
RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Pay Grade = 017
Position = [64033889](#)
FTE = 1



MASSEY, BONNIE J
County Code = 037
Class Code = 0130
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INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
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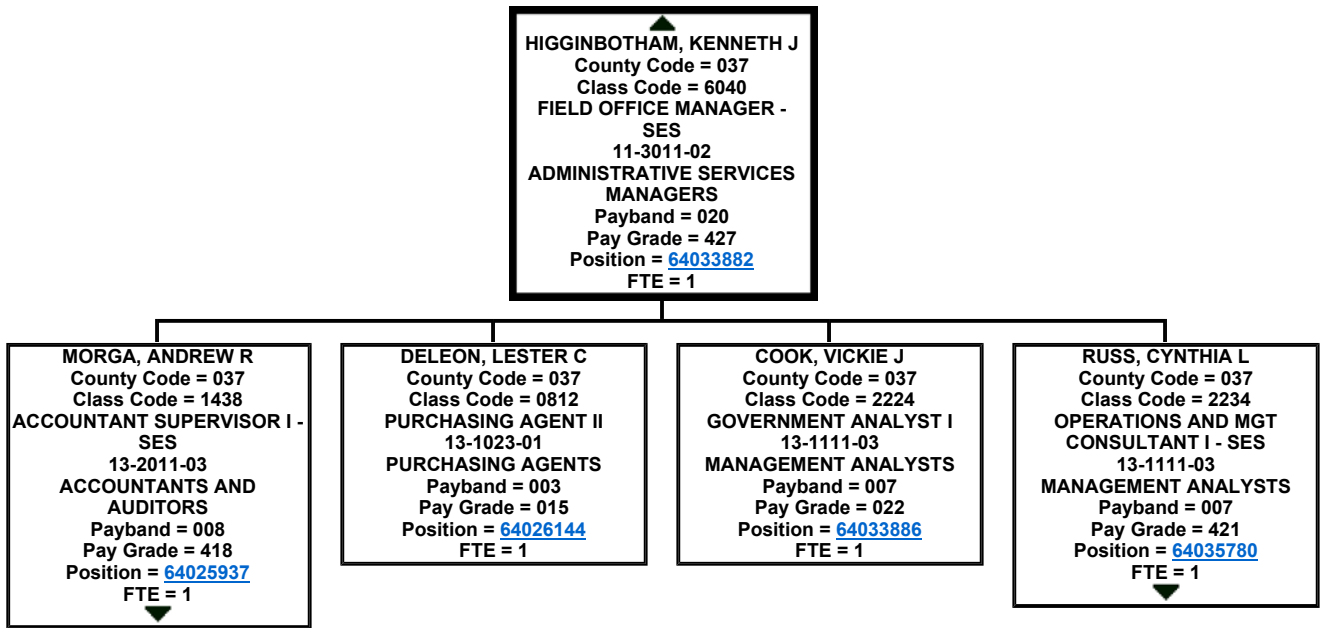
MINYARD, KIMBERLY M
County Code = 037
Class Code = 0130
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INFORMATION AND RECORD
CLERKS, ALL OTHER
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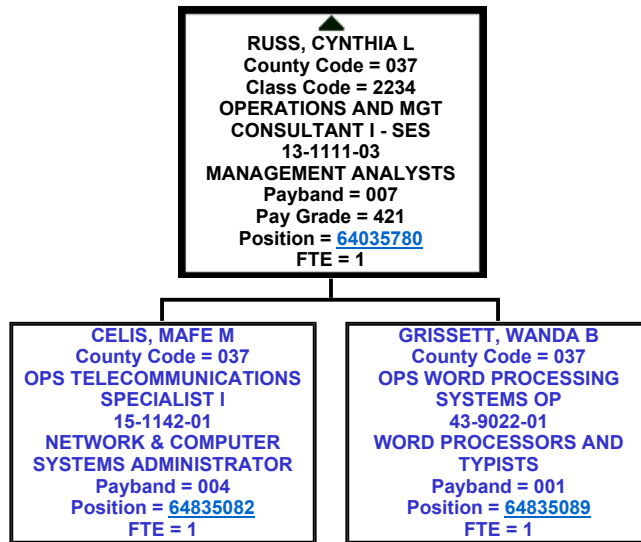
OWEN, CHIQUITA M
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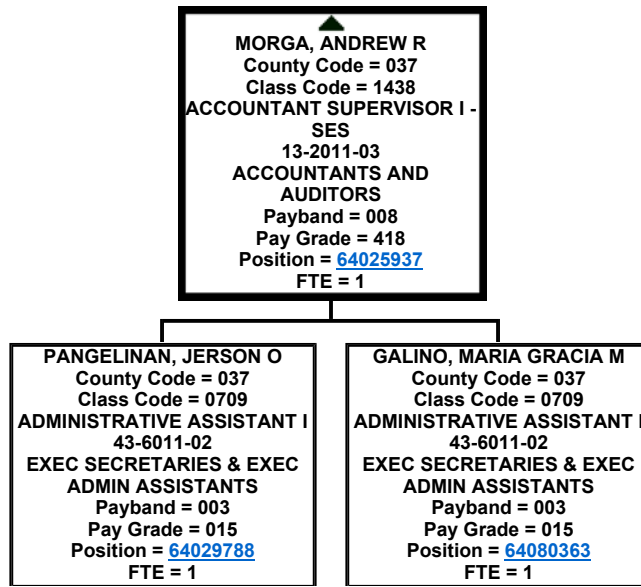


AUSTRIA, EDIZZA MARIE M
County Code = 037
OPS WORD PROCESSING
SYSTEMS OPERATOR
43-9022-01
WORD PROCESSORS AND
TYPISTS
Payband = 001
Position = [64800561](#)
FTE = 1

VACANT - 835090
County Code = 037
OPS WORD PROCESSING
SYSTEMS OP
43-9022-01
WORD PROCESSORS AND
TYPISTS
Payband = 001
Position = [64835090](#)
FTE = 1







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PATTON, KATHLEEN W
 County Code = 037
 Class Code = 5922
 VITAL STATISTICS
 ADMINISTRATOR - SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 427
 Position = [64026474](#)
 FTE = 1

MARR, VICKIE L
 County Code = 037
 Class Code = 0159
 RECORDS CENTER MANAGER -
 SES
 11-1021-01
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 019
 Pay Grade = 419
 Position = [64026133](#)
 FTE = 1
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GAZALEH, THERESA M
 County Code = 037
 Class Code = 5862
 HEALTH SERVICES MANAGER -
 SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026150](#)
 FTE = 1
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DAVID, DONNALYN D
 County Code = 037
 Class Code = 5862
 HEALTH SERVICES MANAGER -
 SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026154](#)
 FTE = 1
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DAVID, DONNALYN D
 County Code = 037
 Class Code = 5862
 HEALTH SERVICES MANAGER
 - SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026154](#)
 FTE = 1

VACANT - 026112
 County Code = 037
 Class Code = 2208
 RECORDS ANALYST
 13-1111-01
 MANAGEMENT ANALYSTS
 Payband = 003
 Pay Grade = 017
 Position = [64026112](#)
 FTE = 1

ANDERSON, DEBRA K
 County Code = 037
 Class Code = 0130
 RECORDS SPECIALIST
 43-4199-02
 INFORMATION AND RECORD
 CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64026125](#)
 FTE = 1

ESTRADA, CARLA S
 County Code = 037
 Class Code = 0130
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 CLERKS, ALL OTHER
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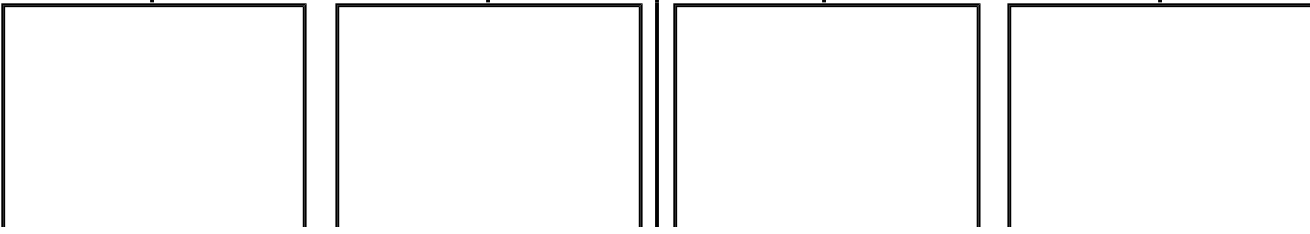
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 Class Code = 0130
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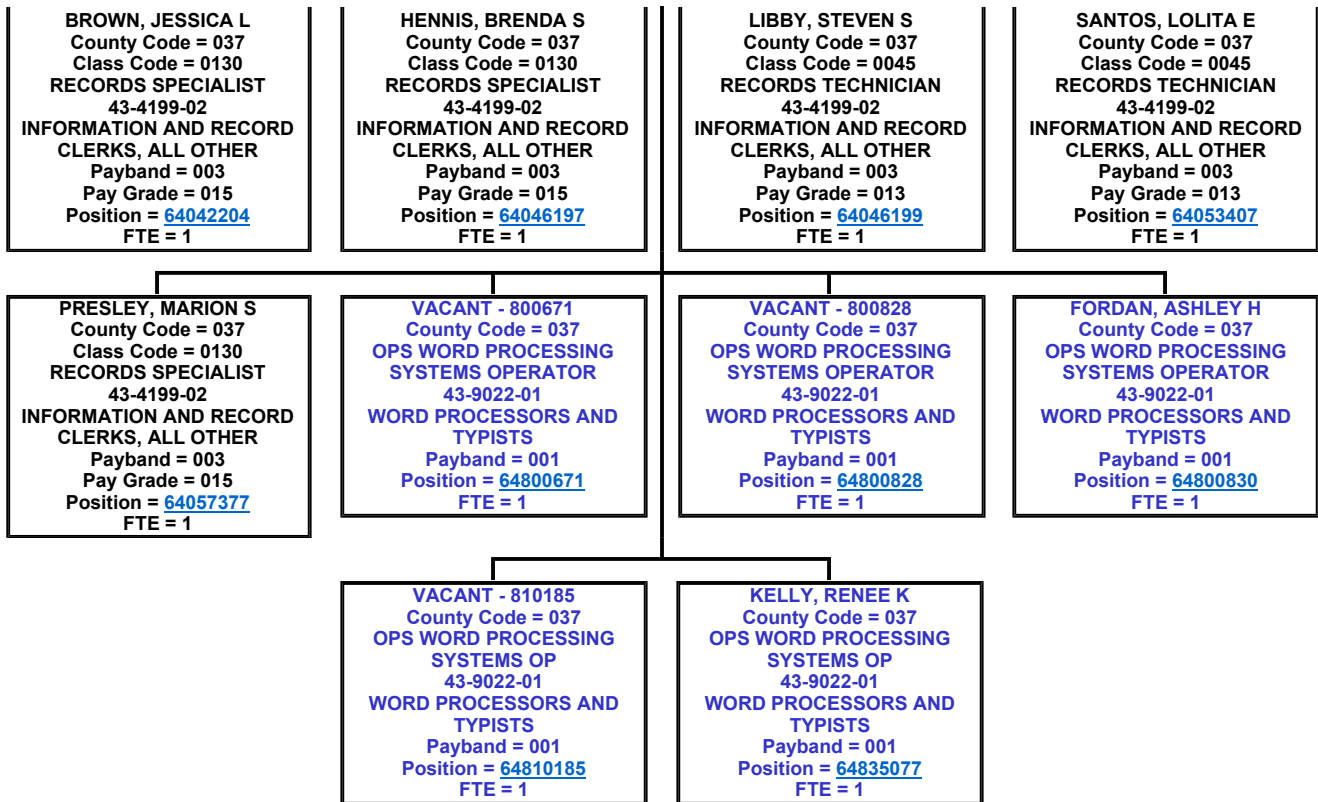
PHILYAW, ANGELA E
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 Class Code = 0045
 RECORDS TECHNICIAN
 43-4199-02
 INFORMATION AND RECORD
 CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 013
 Position = [64026146](#)
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FONTANEZ, VIANNY M
 County Code = 037
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 MANAGEMENT ANALYSTS
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 Pay Grade = 017
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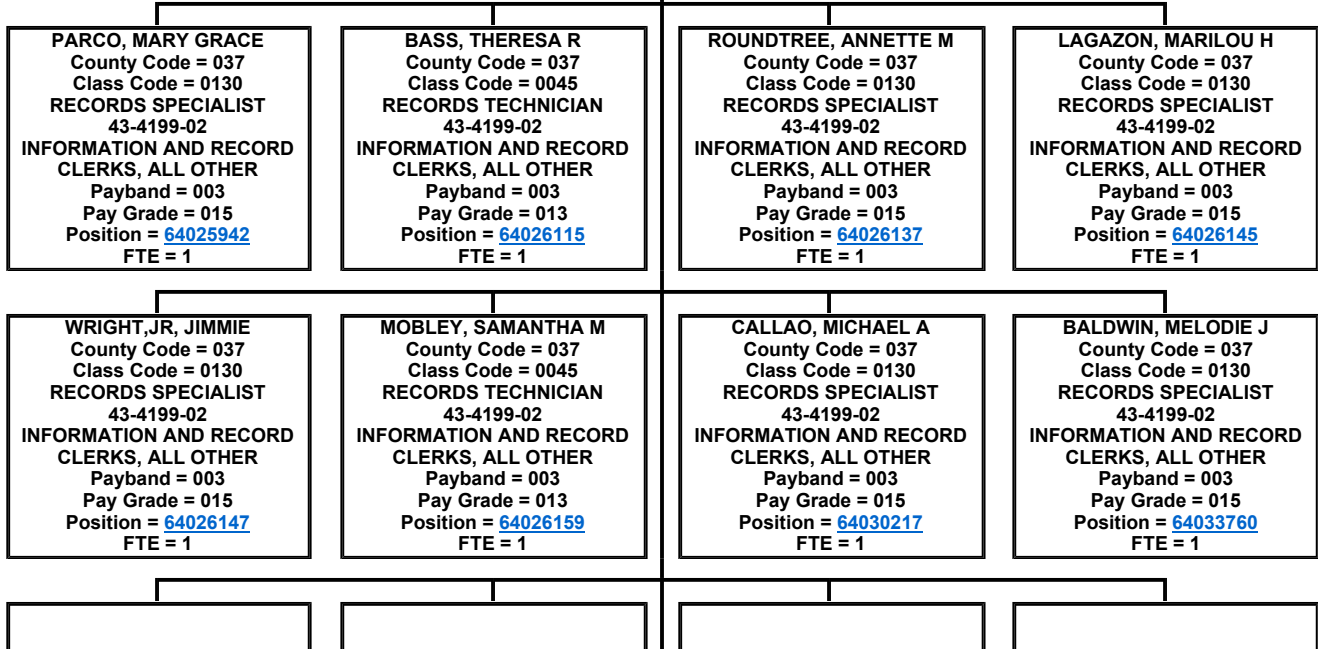
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 County Code = 037
 Class Code = 0130
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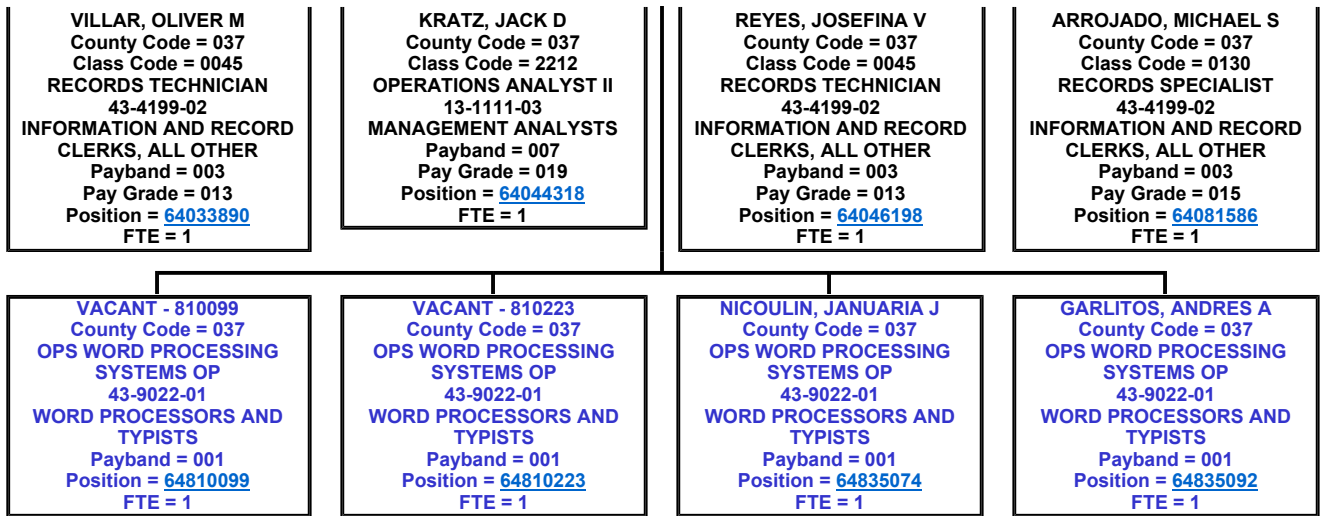
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 Class Code = 0130
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 INFORMATION AND RECORD
 CLERKS, ALL OTHER
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 Pay Grade = 015
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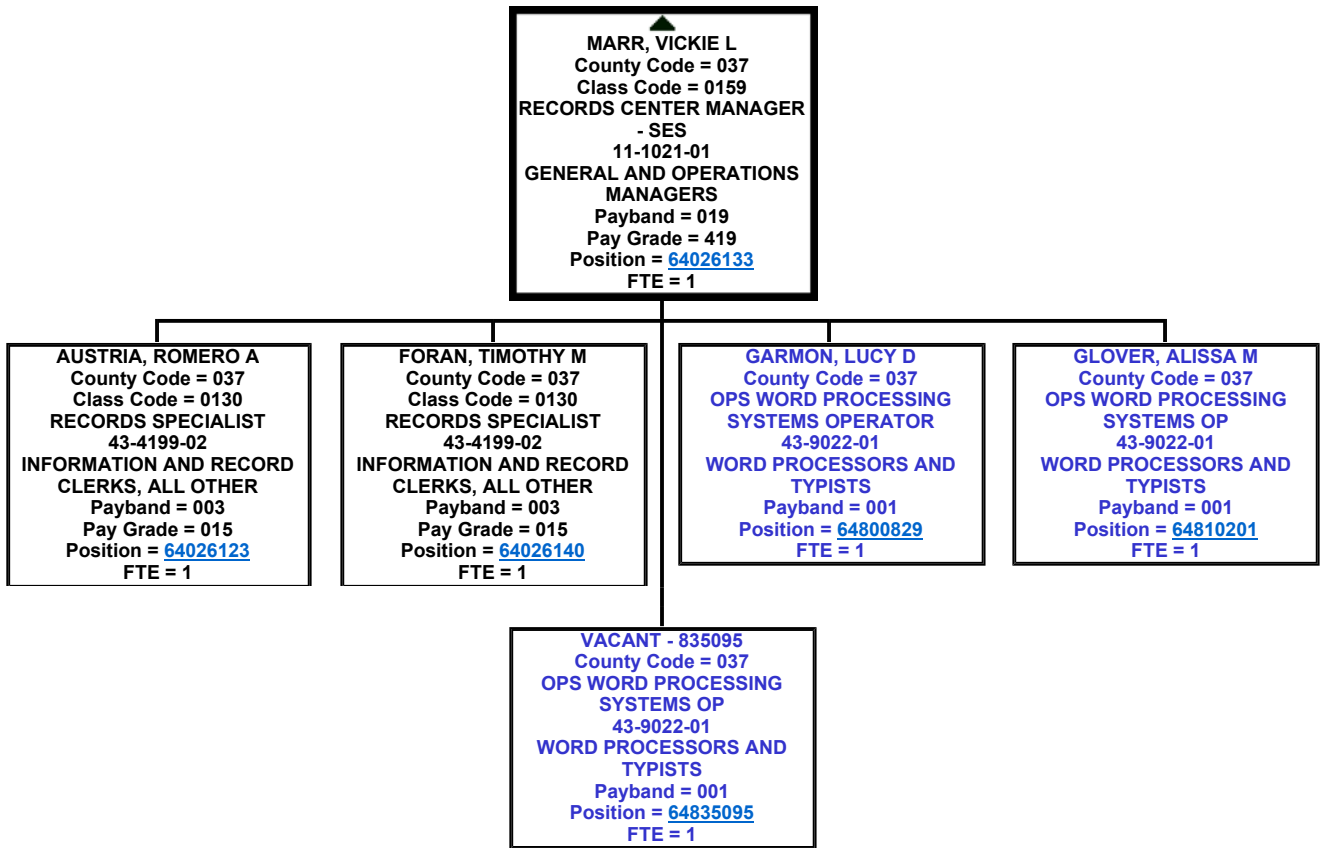


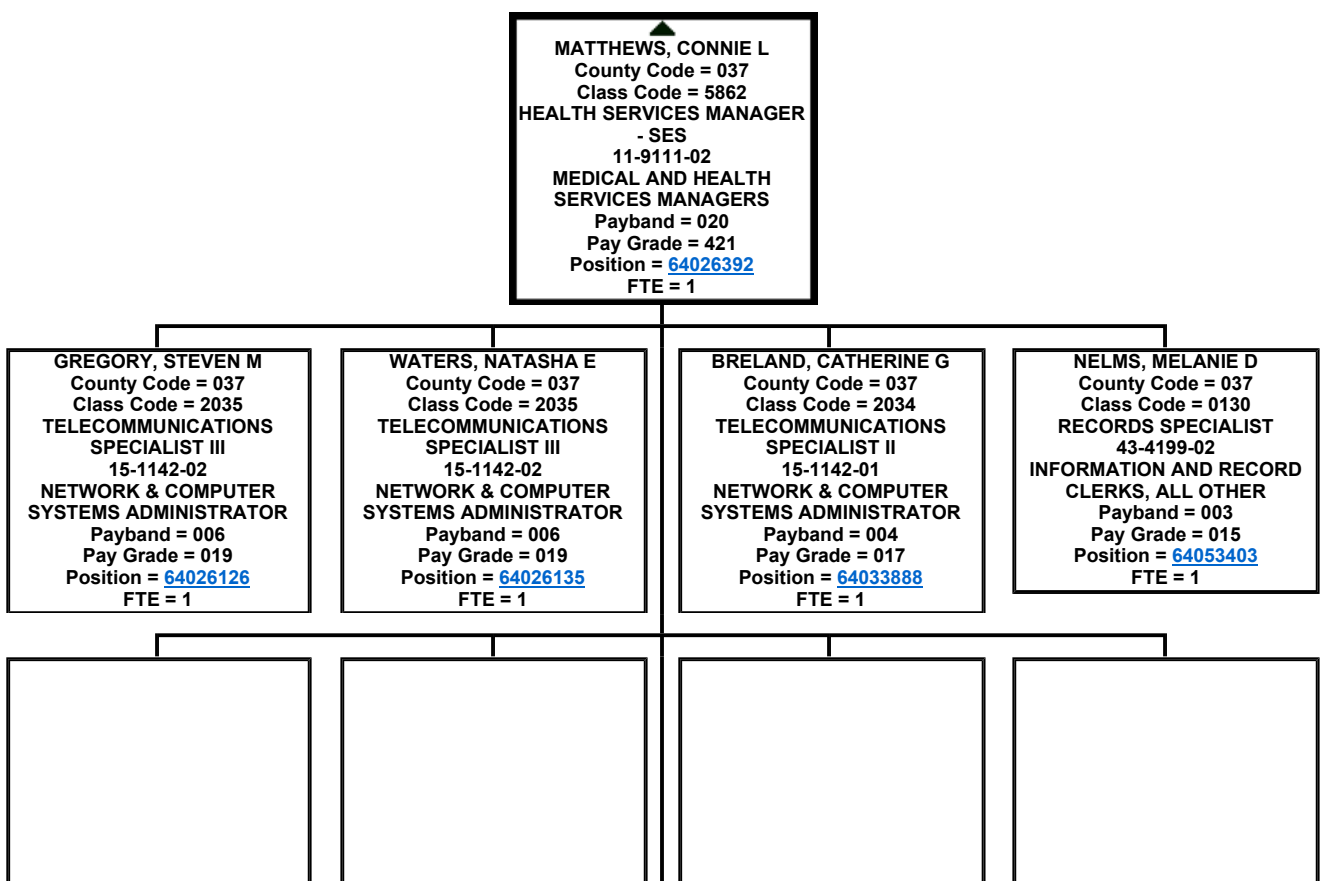
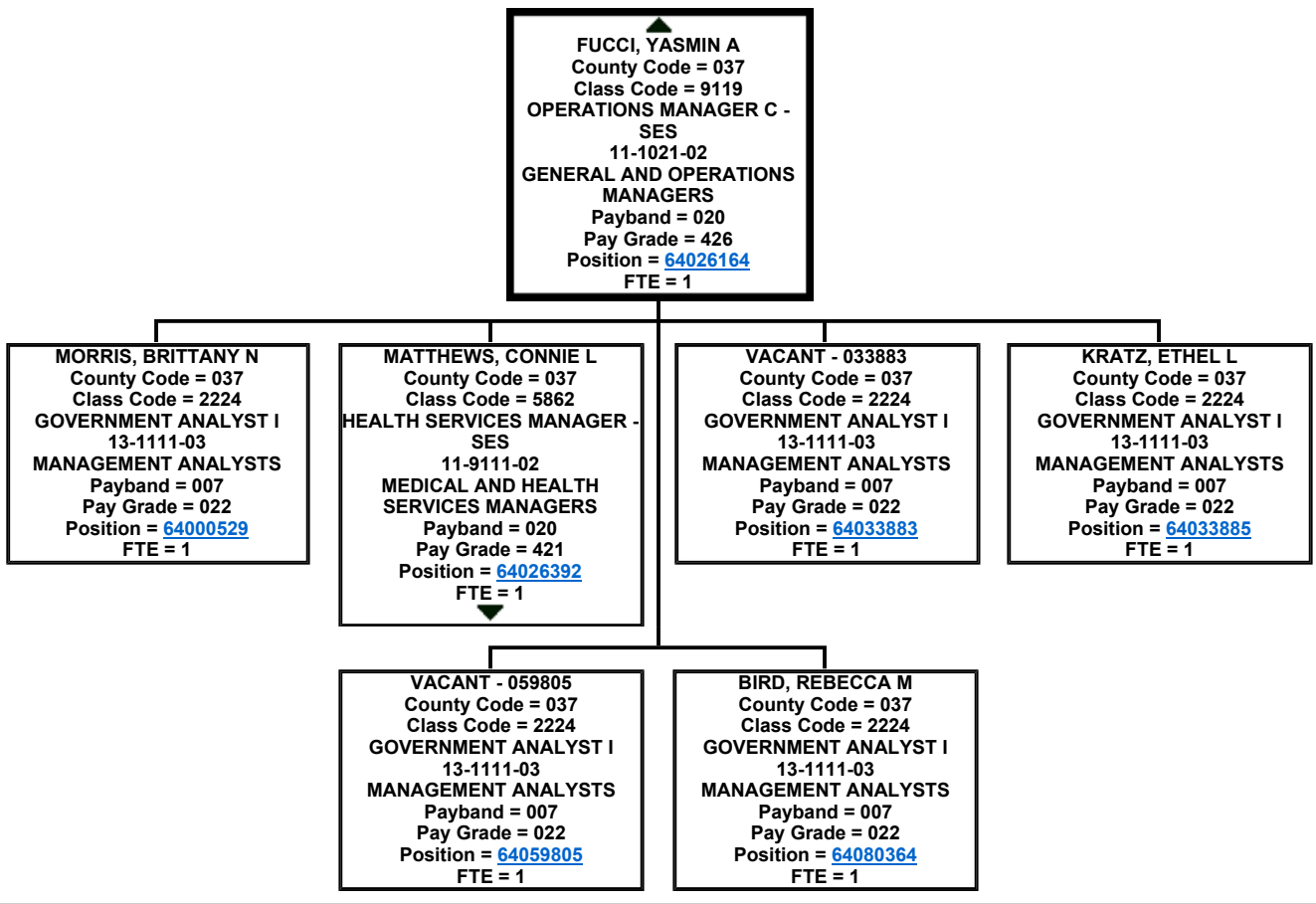


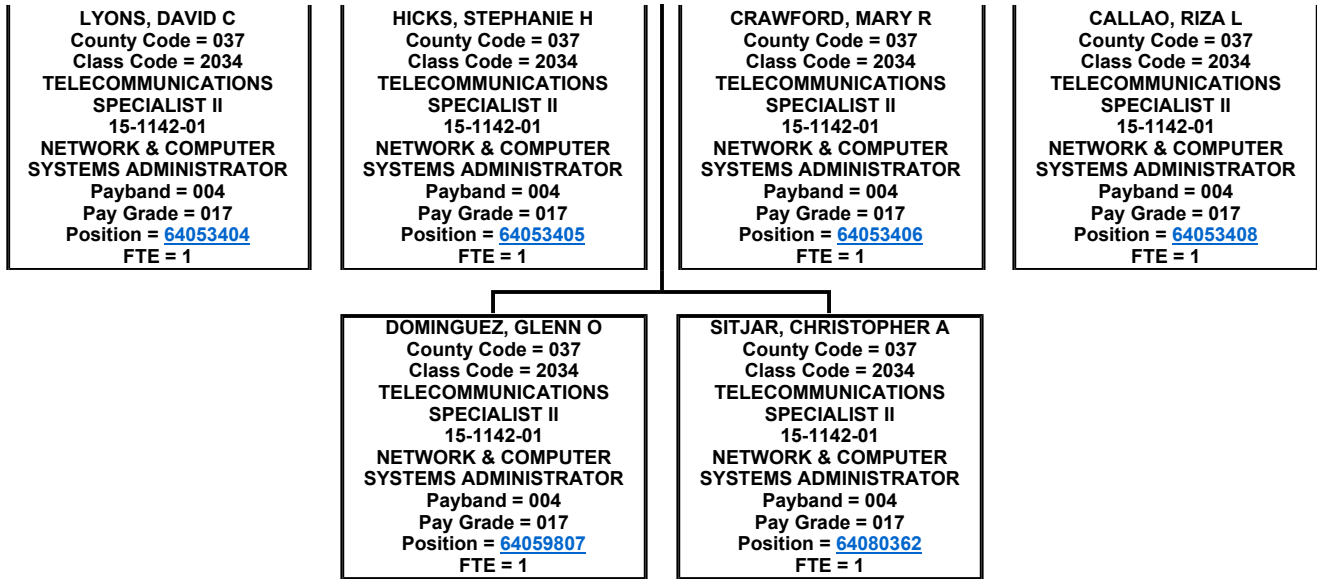
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GAZALEH, THERESA M
 County Code = 037
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HEALTH SERVICES MANAGER
 - SES
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MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026150](#)
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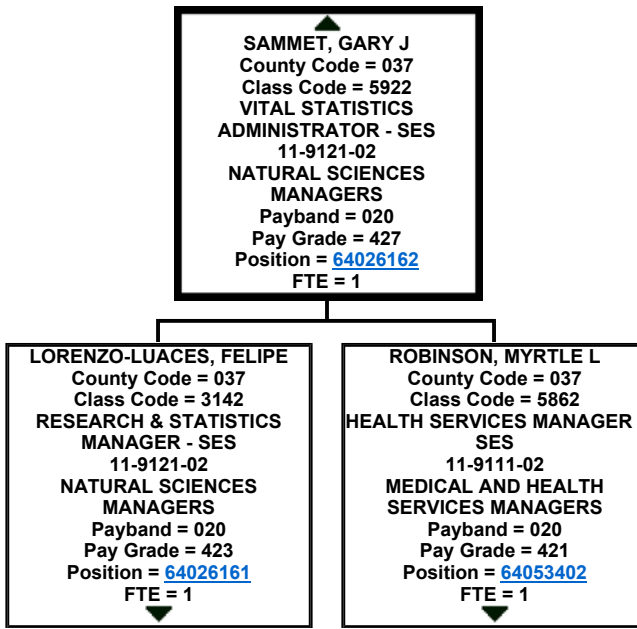


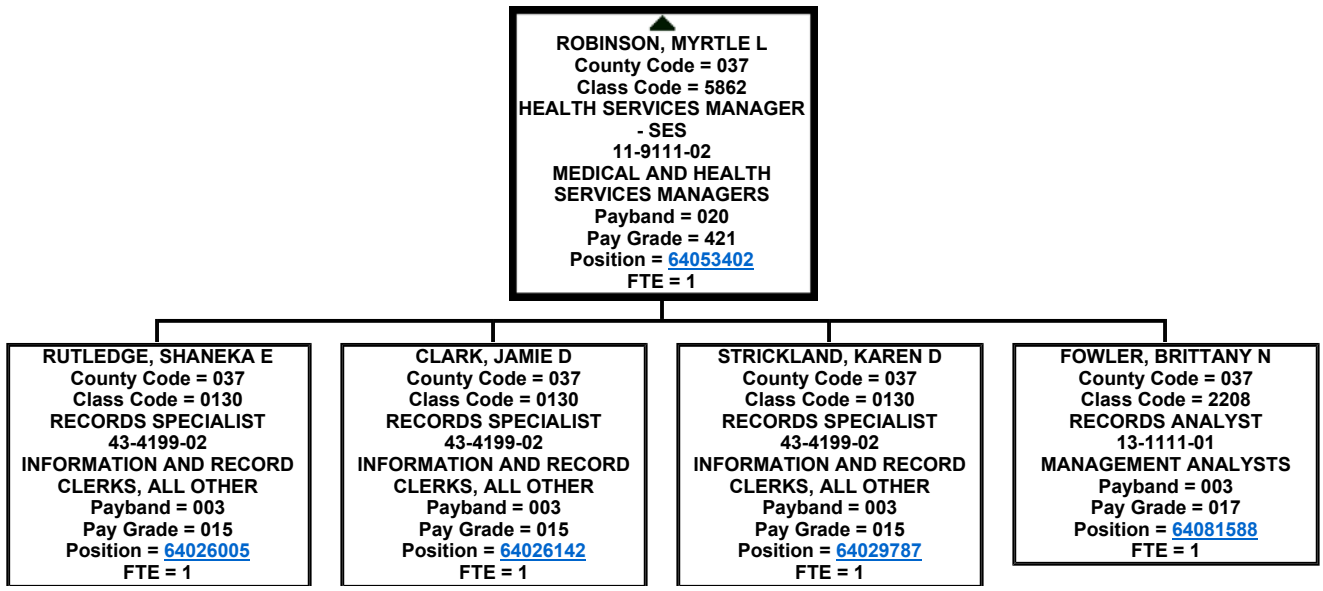


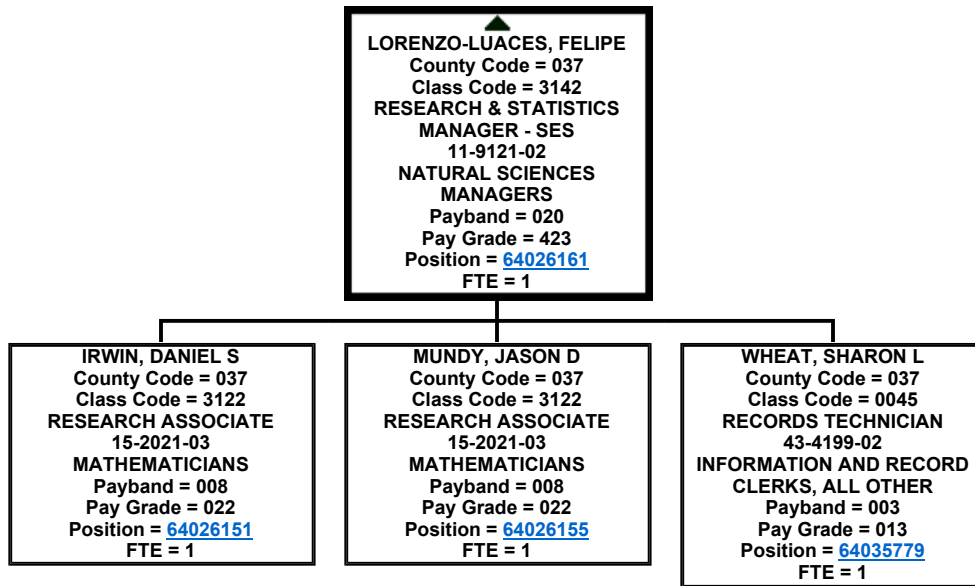


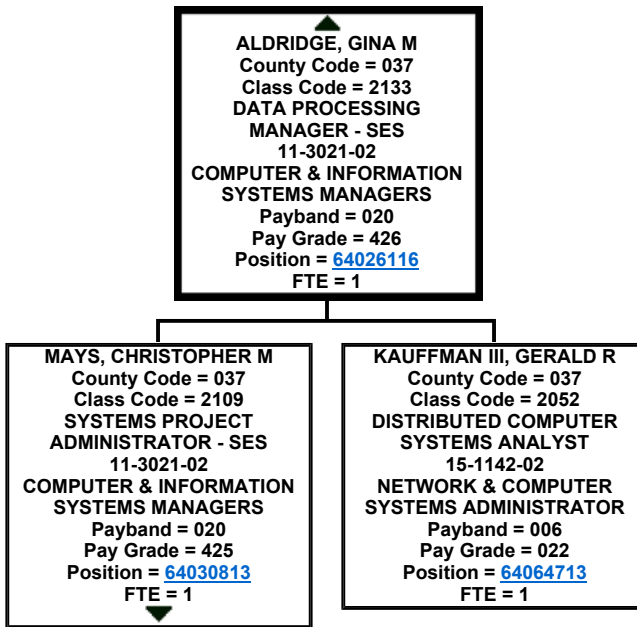


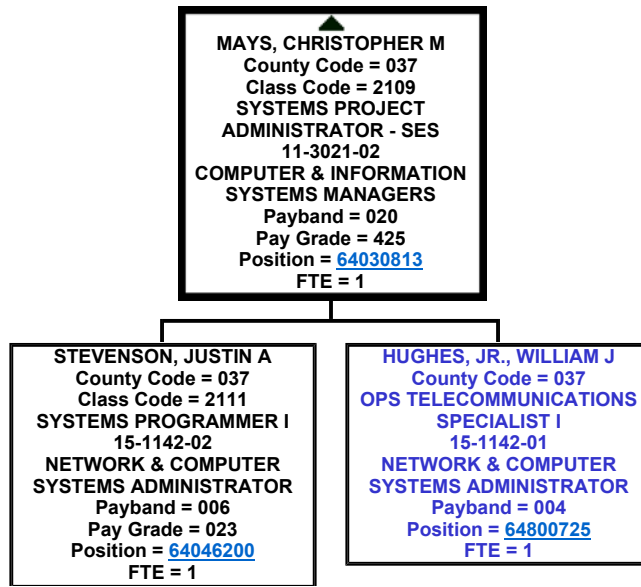


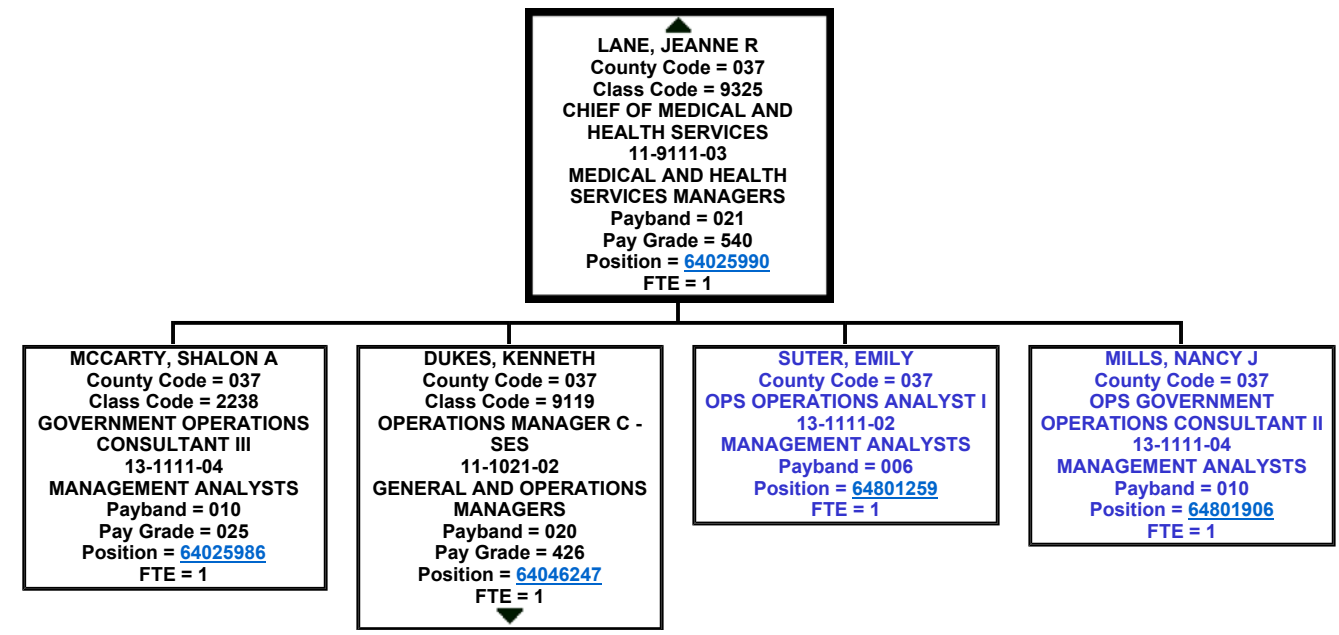


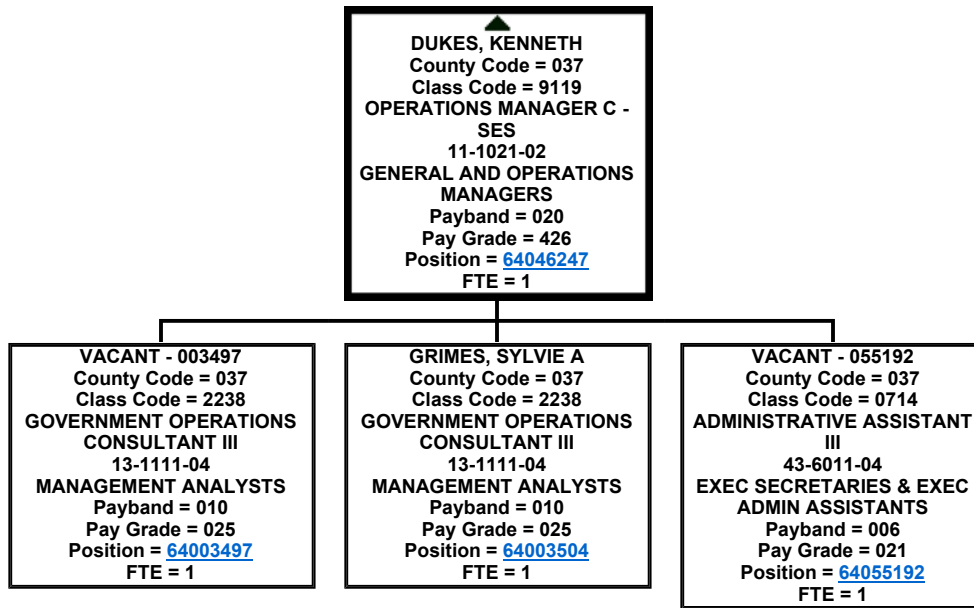


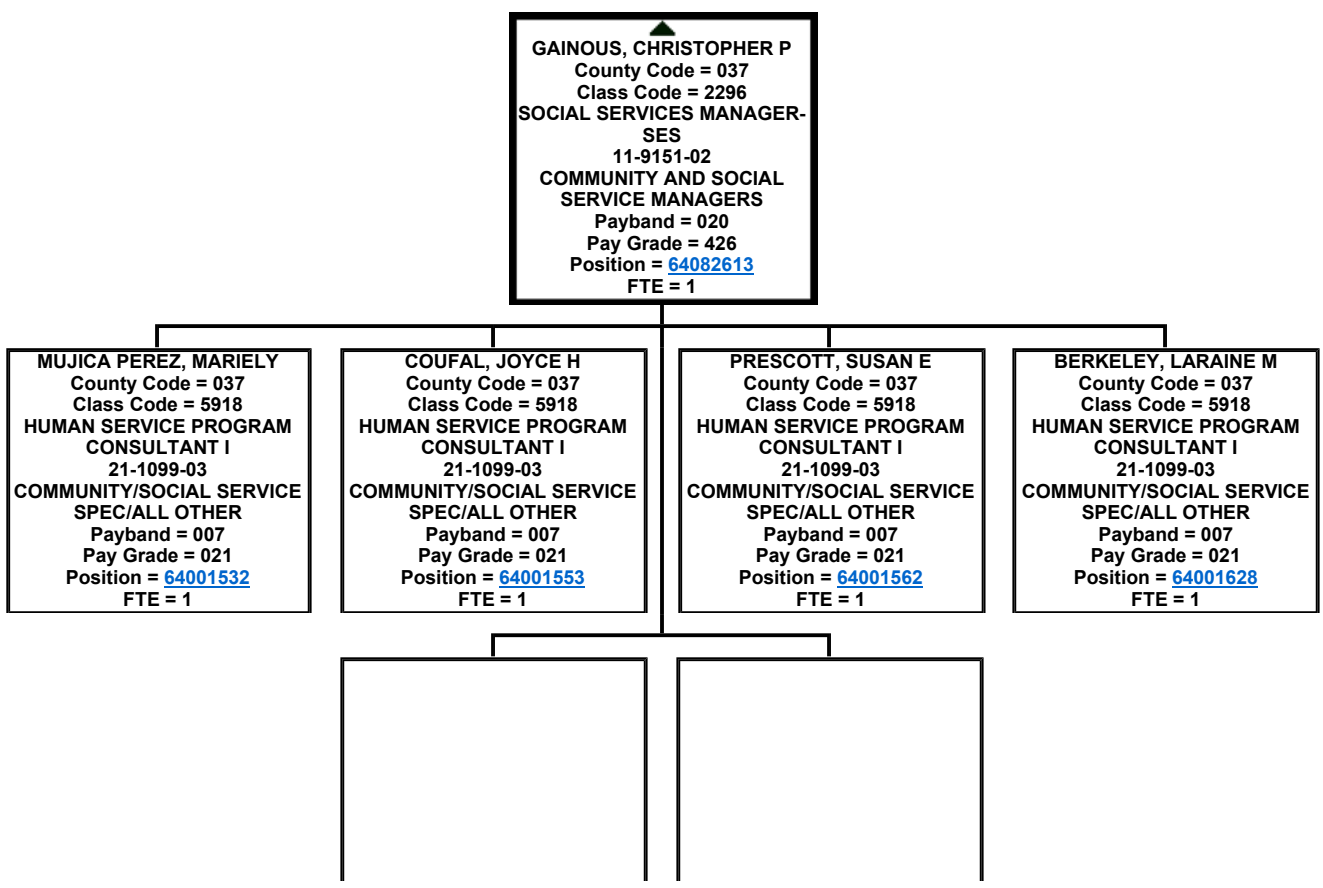
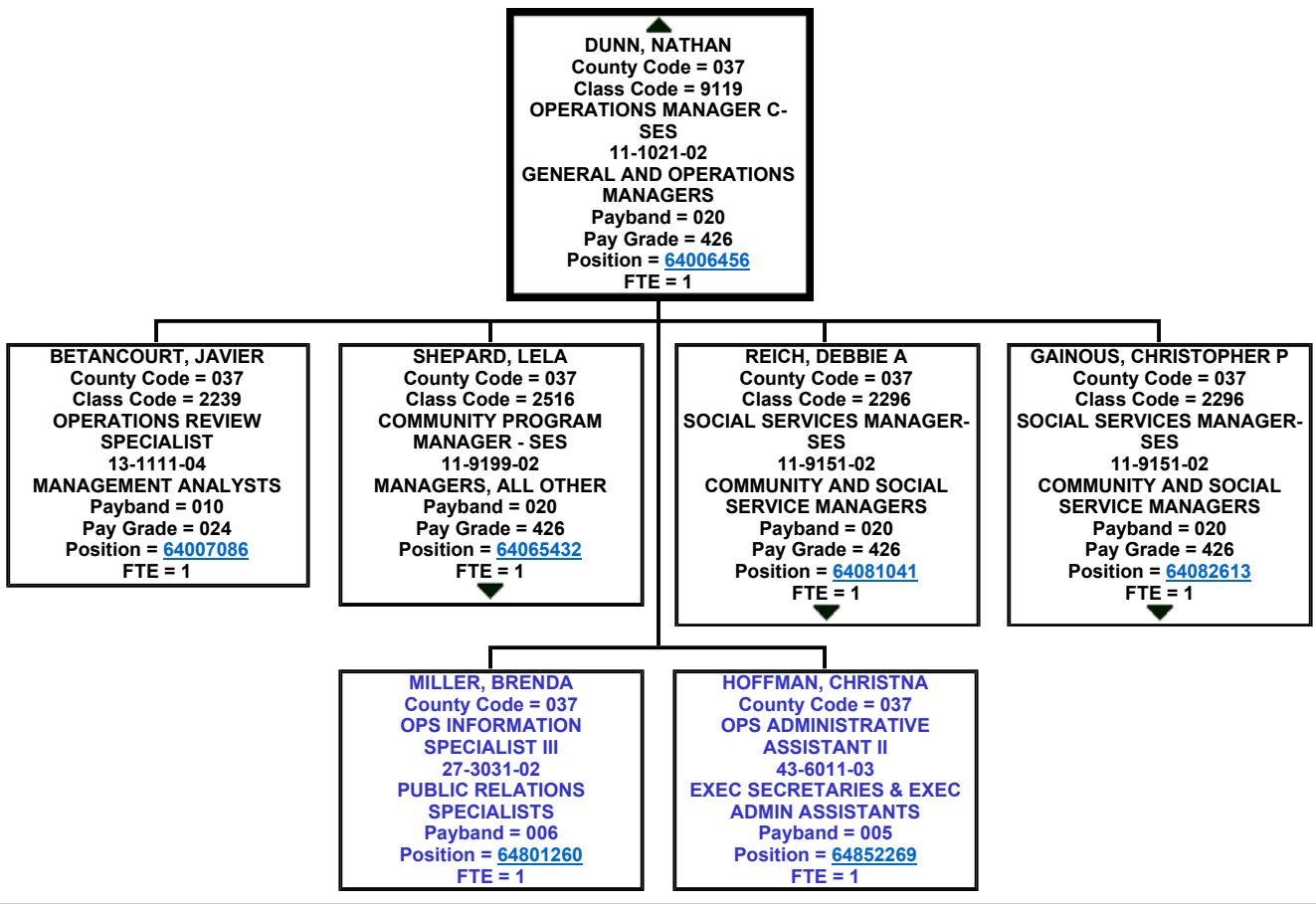






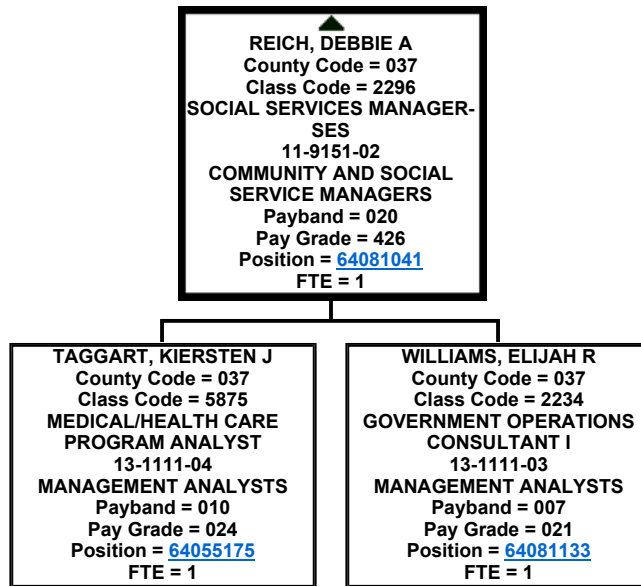


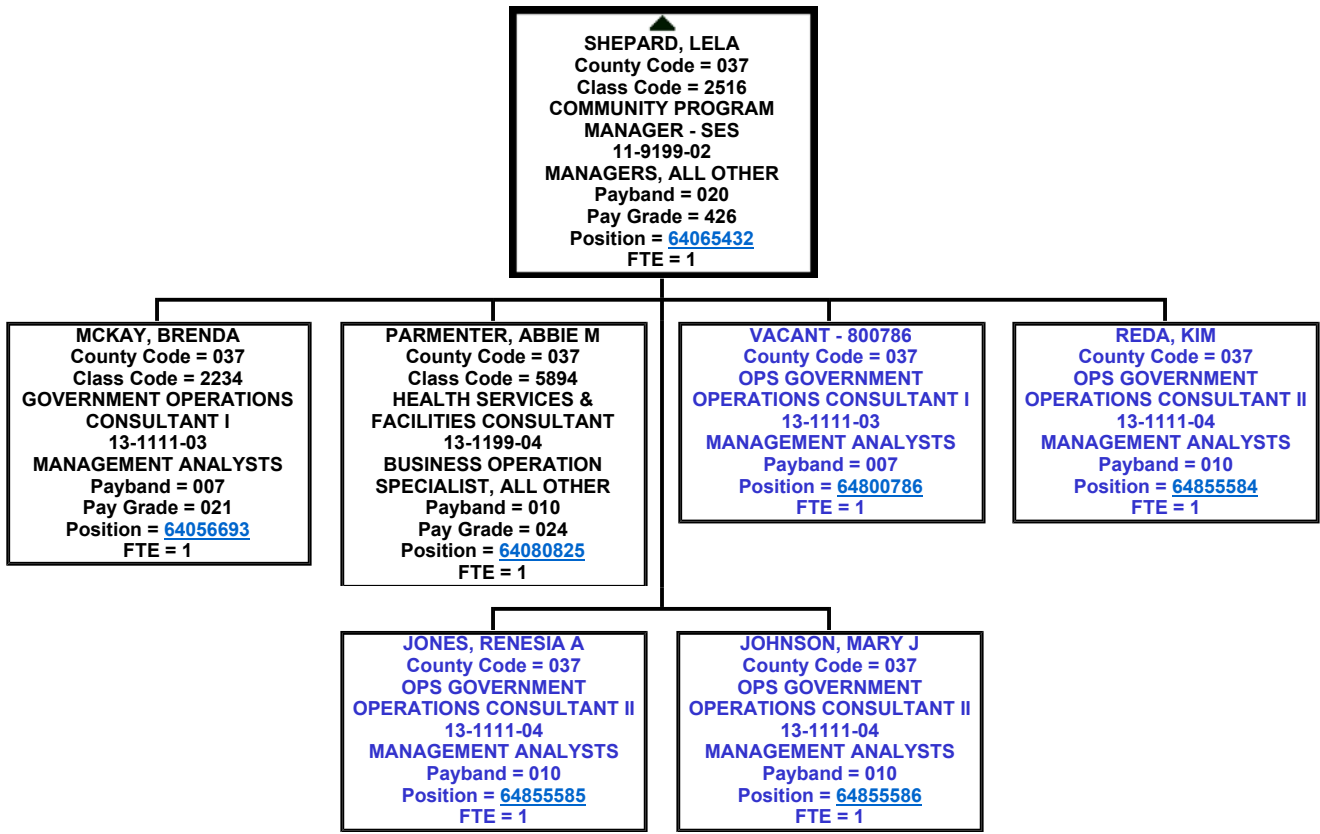




THOMPSON, LORRAINE R
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64001667](#)
FTE = 1

KRAJEWSKI, STEVEN T
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64001668](#)
FTE = 1





▲
NYE-AUERBACH, MARY A
 County Code = 037
 Class Code = 5284
**STATEWIDE SERVICES
 ADMINISTRATOR-HLTH**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 520
 Position = [64006187](#)
 FTE = 1

VACANT - 823124
 County Code = 037
OPS SENIOR PHYSICIAN
 29-1062-06
**FAMILY AND GENERAL
 PRACTITIONERS**
 Payband = 018
 Position = [64823124](#)
 FTE = 1

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JORDAN, MELISSA R
 County Code = 037
 Class Code = 9324
**DIRECTOR OF MEDICAL AND
 HEALTH SERVICES**
 10-9111-01
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 023
 Pay Grade = 940
 Position = [64026511](#)
 FTE = 1

JAMES, DAISHA S
 County Code = 037
 Class Code = 2225
GOVERNMENT ANALYST II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 026
 Position = [64001567](#)
 FTE = 1

VACANT - 003649
 County Code = 037
 Class Code = 6882
**OPERATIONS AND PROGRAM
 MANAGER**
 11-1021-03
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 021
 Pay Grade = 530
 Position = [64003649](#)
 FTE = 1

CORBIN, LAURA
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
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**MEDICAL AND HEALTH
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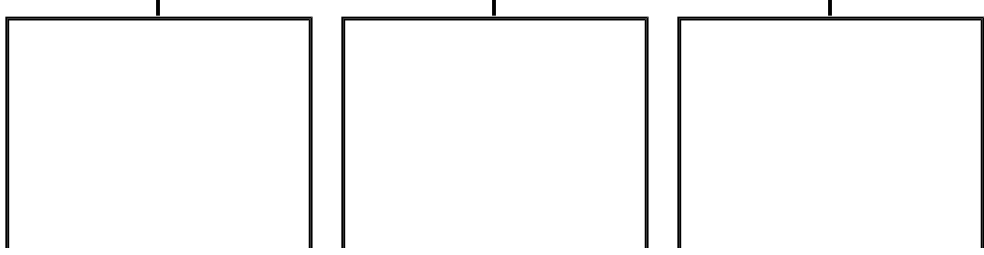
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 County Code = 037
 Class Code = 2236
**GOVERNMENT OPERATIONS
 CONSULTANT II**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64006081](#)
 FTE = 1

HYLTON, TARA N
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64025984](#)
 FTE = 1
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CHAPMAN, SHARISSA R
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64026436](#)
 FTE = 1
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BLODGETT, DAVID
 County Code = 037
 Class Code = 2117
**SYSTEMS PROGRAMMING
 ADMINISTRATOR - SES**
 11-3021-02
**COMPUTER & INFORMATION
 SYSTEMS MANAGERS**
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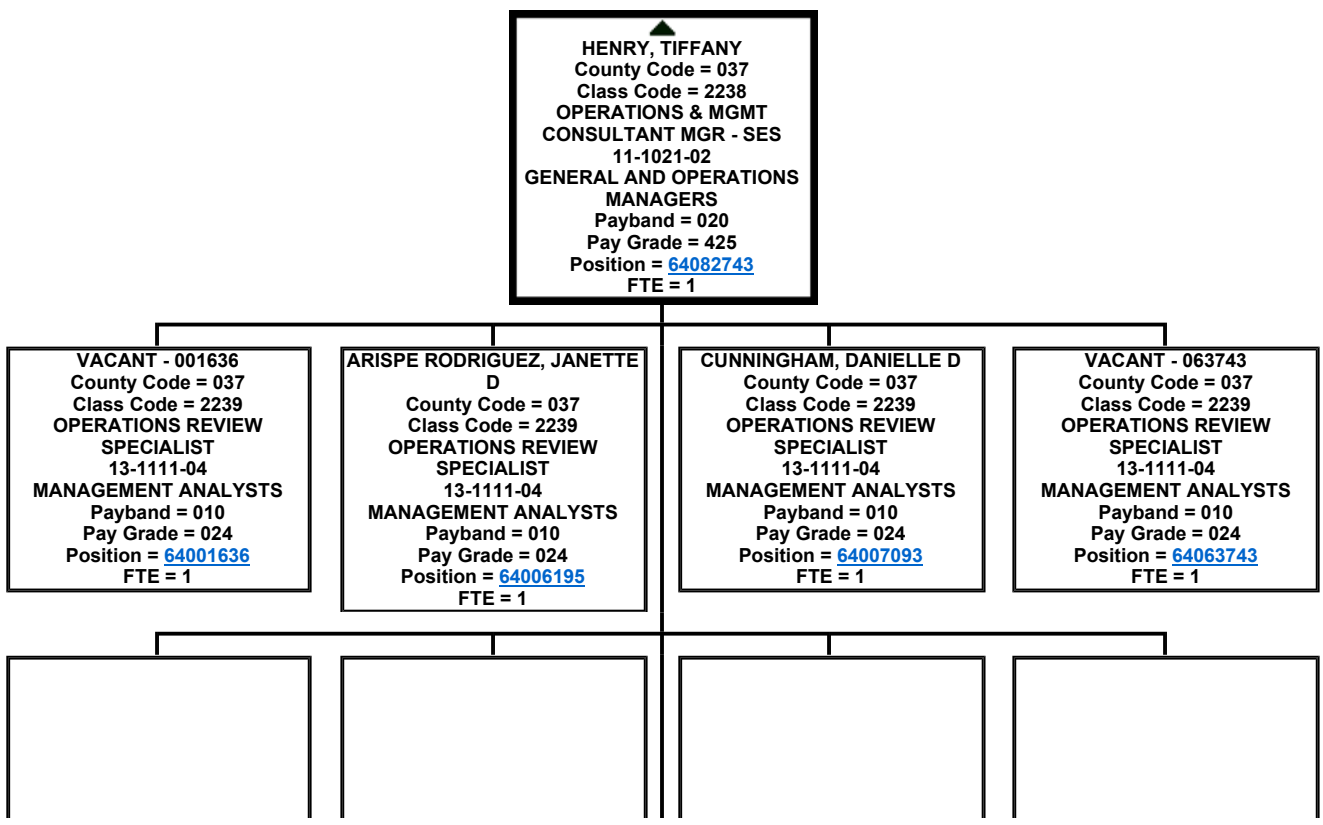
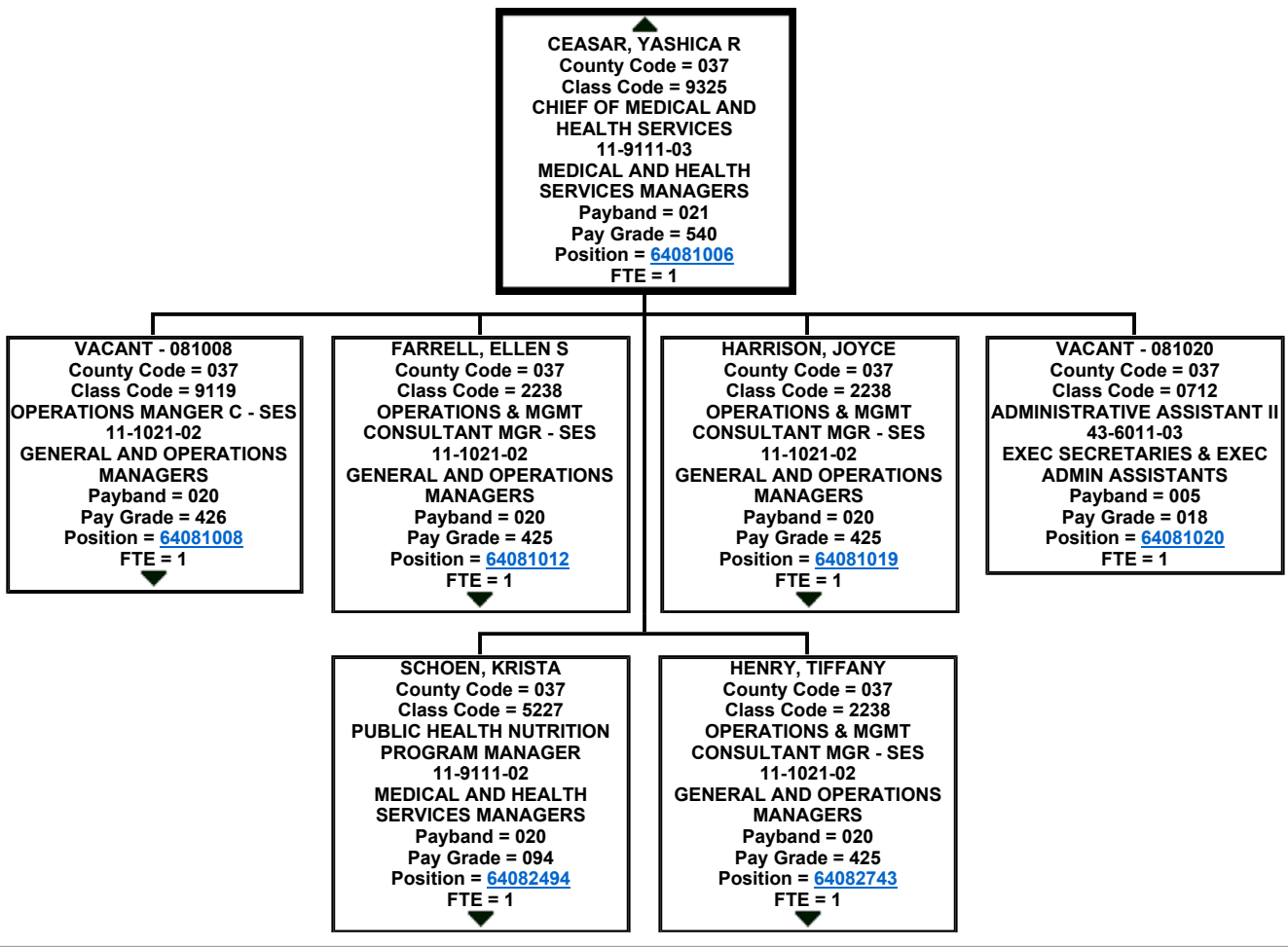
BATCHELOR, MONIQUE
 County Code = 037
 Class Code = 9119
**OPERATIONS MANAGER C -
 SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64031377](#)
 FTE = 1
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HERNDON, RHONDA D
County Code = 037
Class Code = 9325
CHIEF OF MEDICAL AND
HEALTH SERVICES
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 540
Position = [64045207](#)
FTE = 1

REID, KESHIA
County Code = 037
Class Code = 8907
RESEARCH AND PLANNING
ADMINISTRATOR
11-1021-03
GENERAL AND OPERATIONS
MANAGERS
Payband = 021
Pay Grade = 540
Position = [64068212](#)
FTE = 1

CEASAR, YASHICA R
County Code = 037
Class Code = 9325
CHIEF OF MEDICAL AND
HEALTH SERVICES
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 540
Position = [64081006](#)
FTE = 1



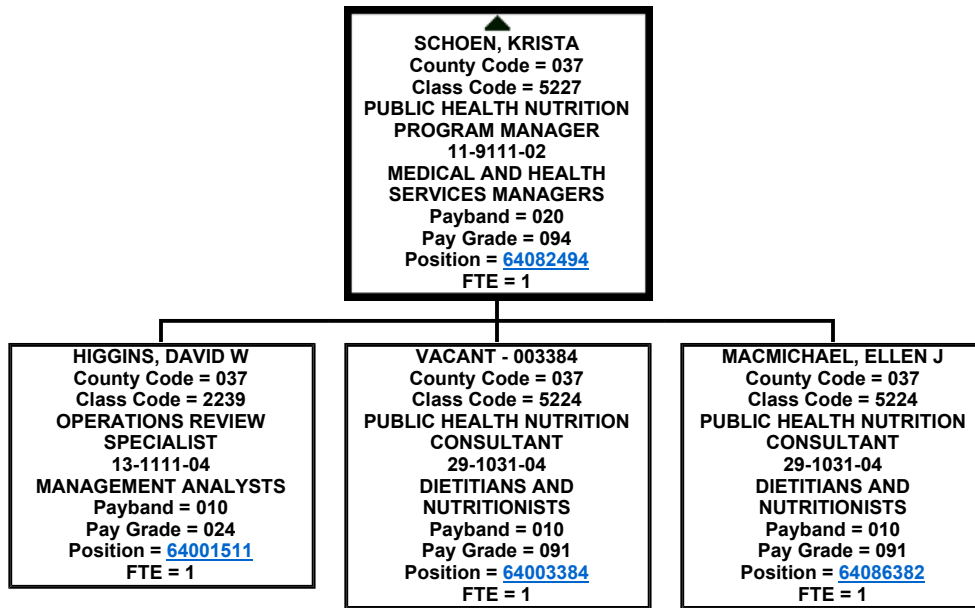
VACANT - 081009
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64081009](#)
FTE = 1

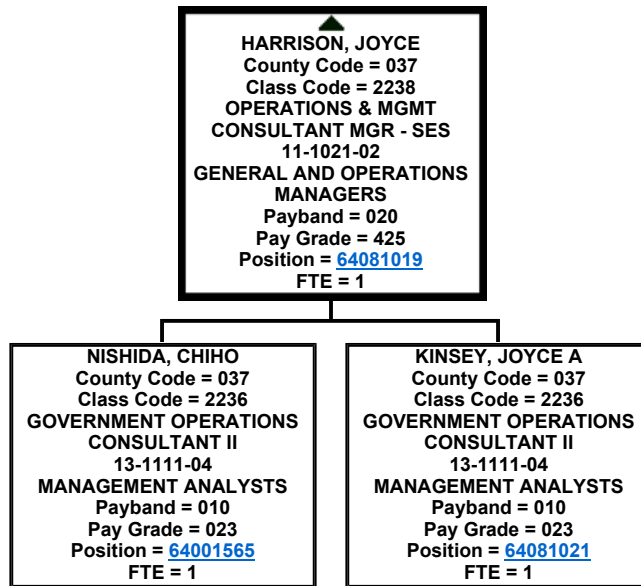
WARREN, DANIEL R
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64081025](#)
FTE = 1

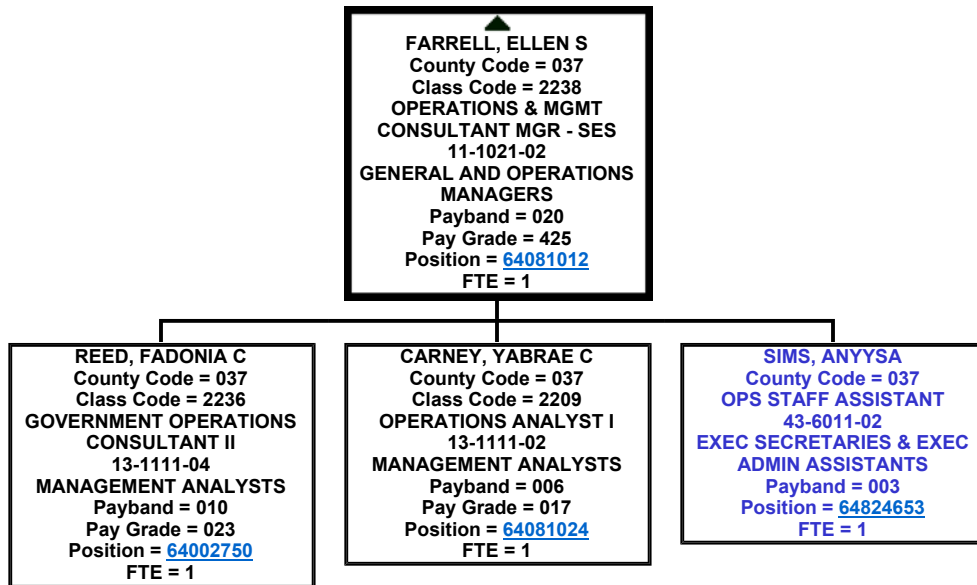
BARANY, SUSAN G
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64081029](#)
FTE = 1

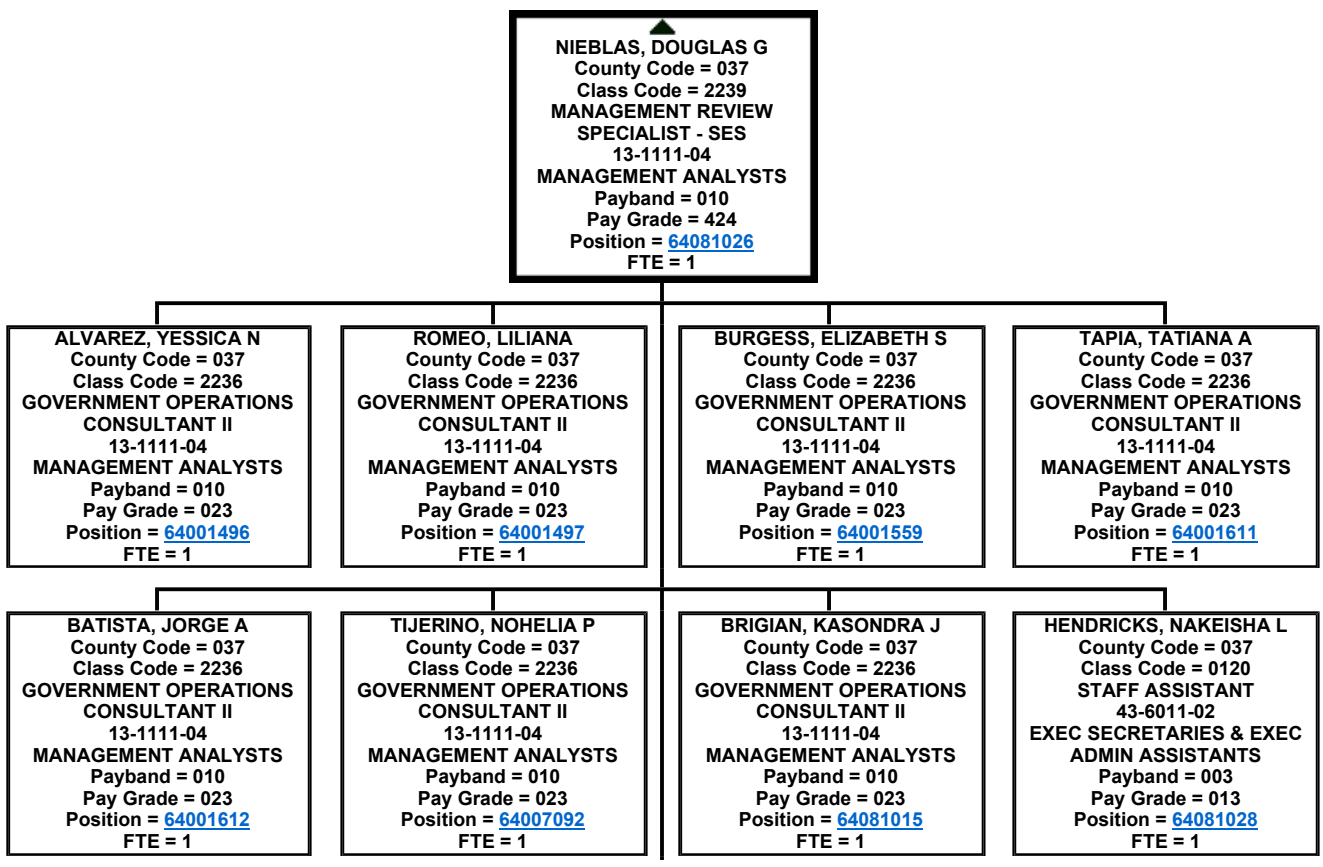
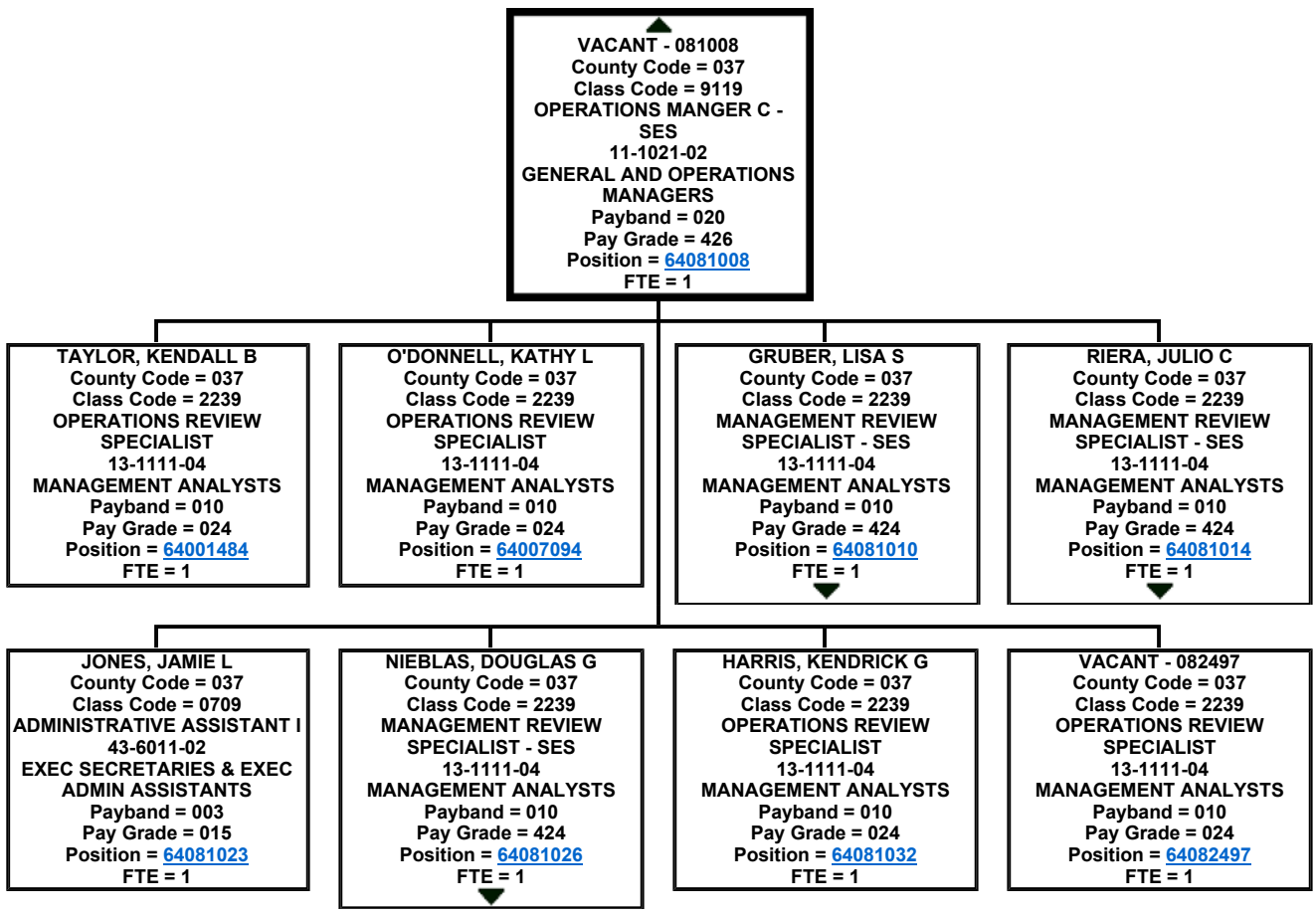
ANDERSON, COLIN
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64802154](#)
FTE = 1

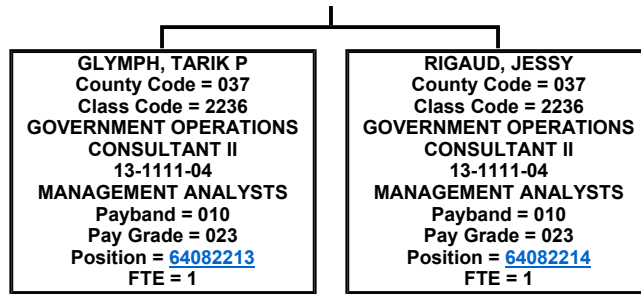
GRIFFIN, MALIK M
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64810009](#)
FTE = 1

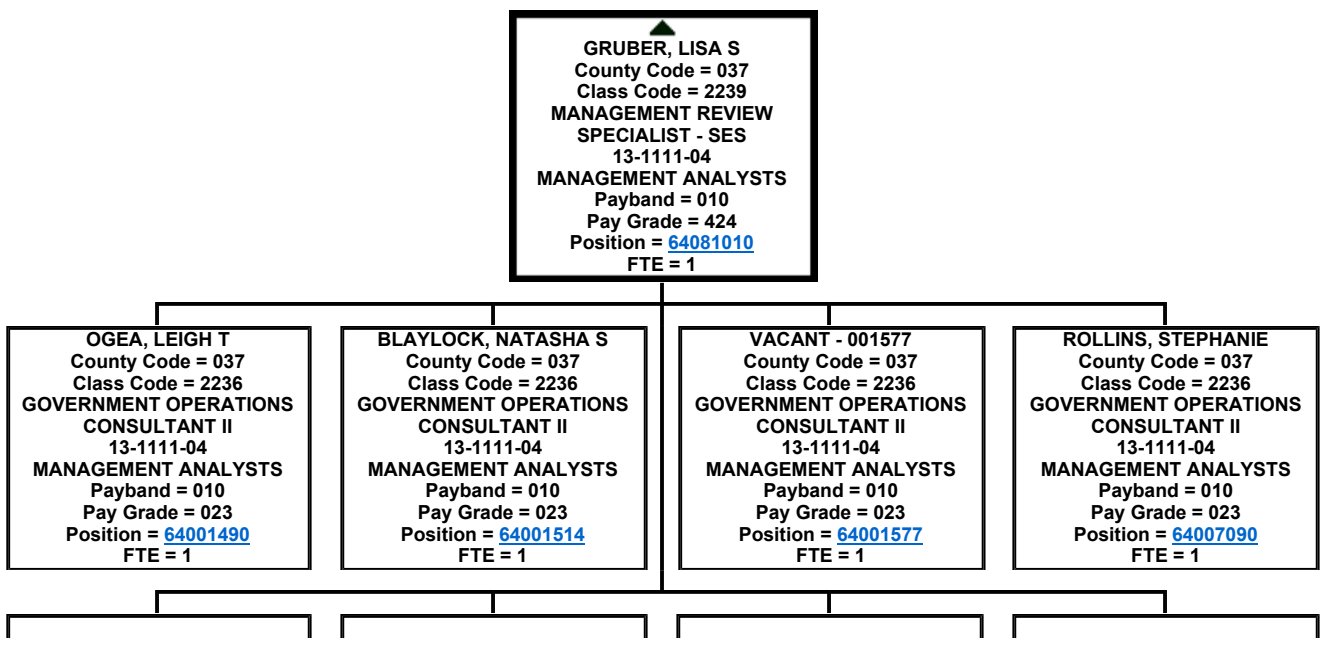
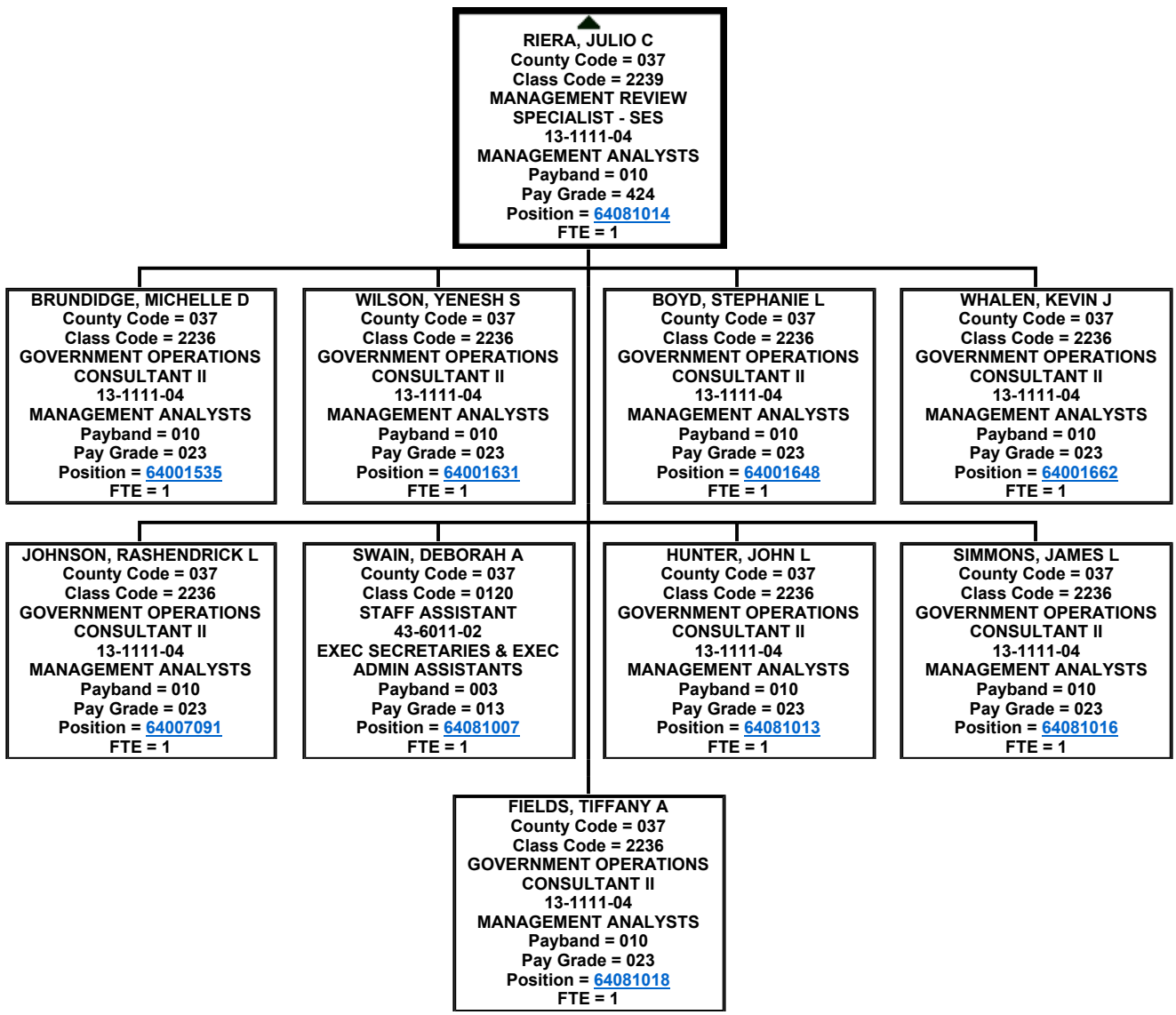










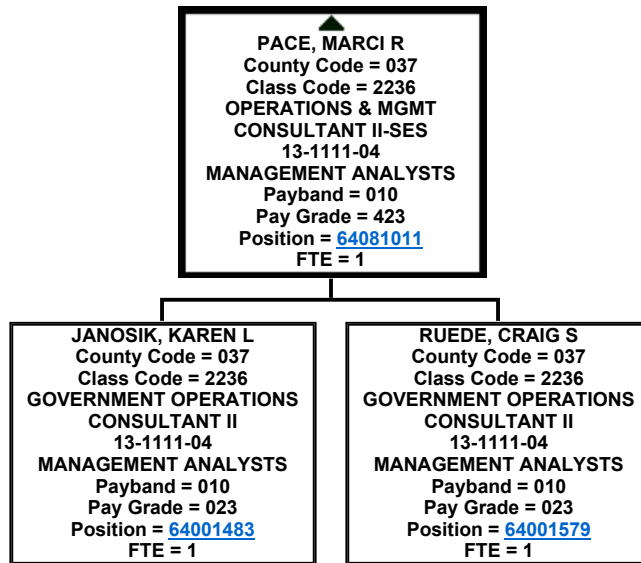


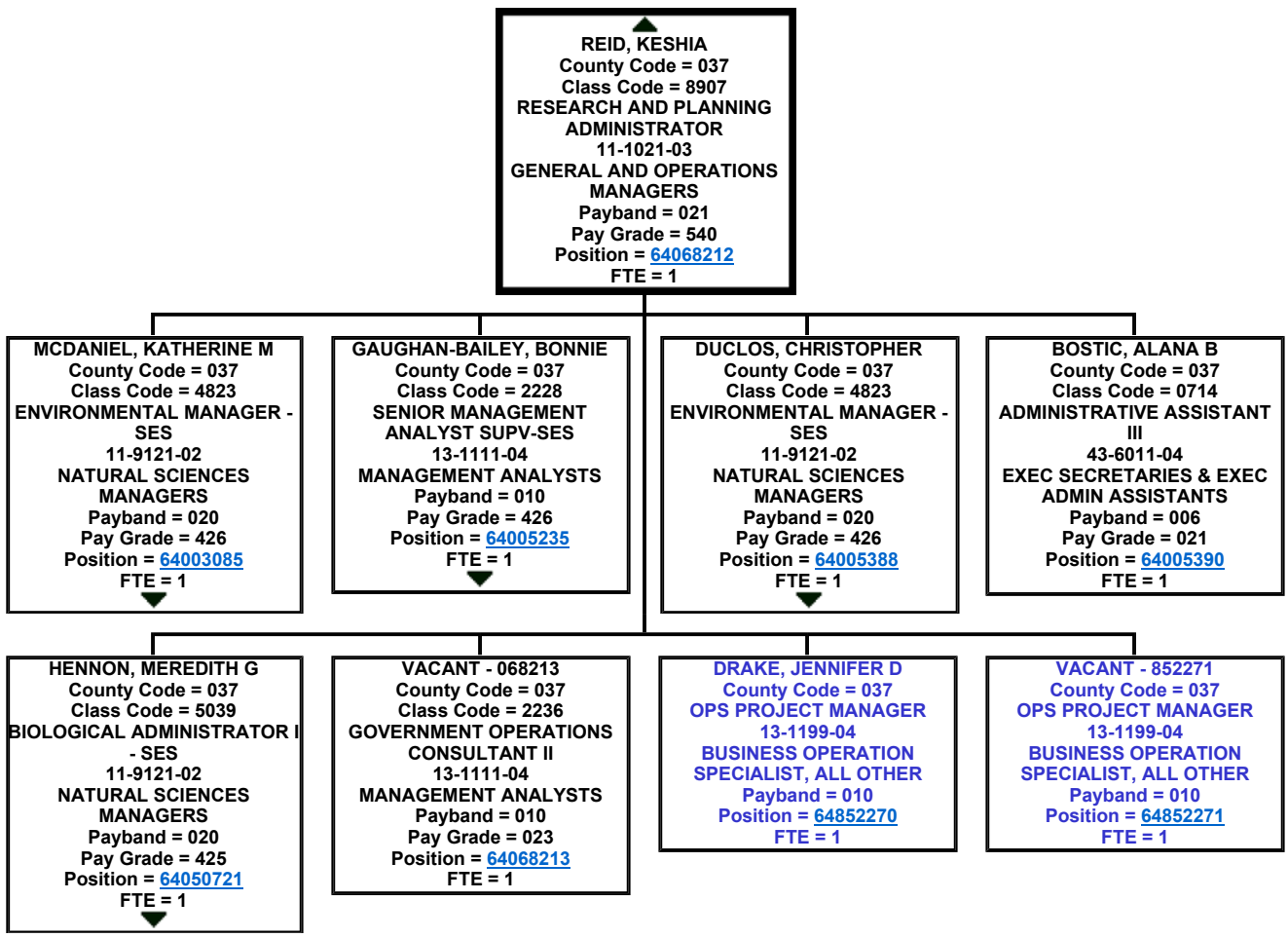
PACE, MARCI R
County Code = 037
Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II-SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64081011](#)
FTE = 1
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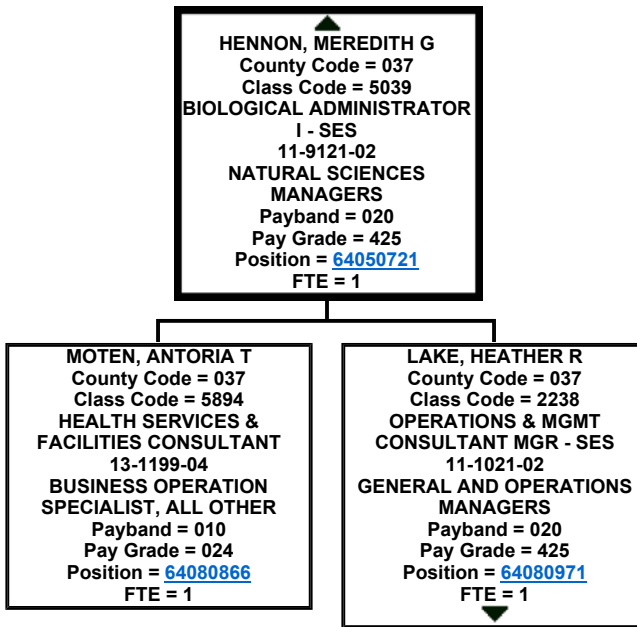
MOSLEY, SANDRA R
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64081017](#)
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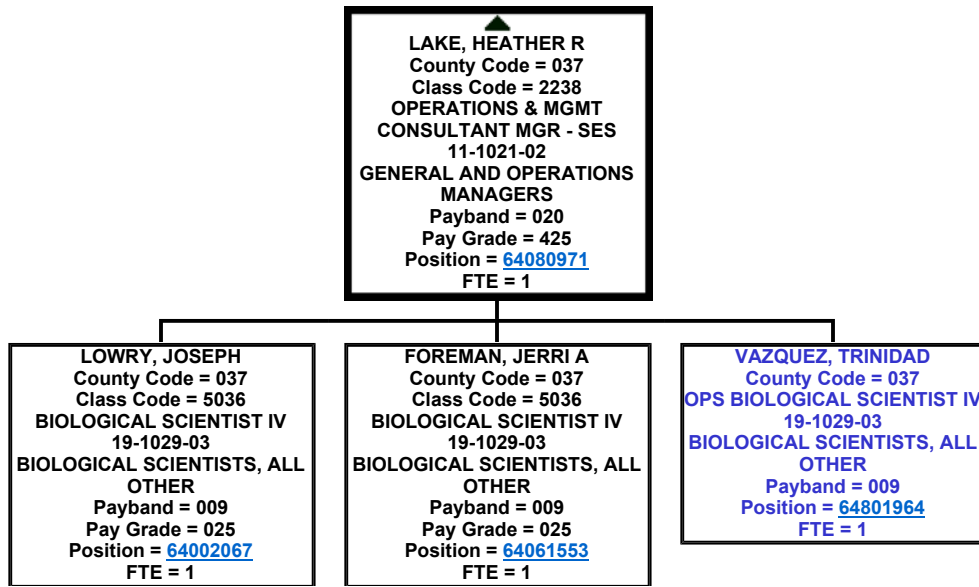
RITTMAN, MAIYA
County Code = 037
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64081038](#)
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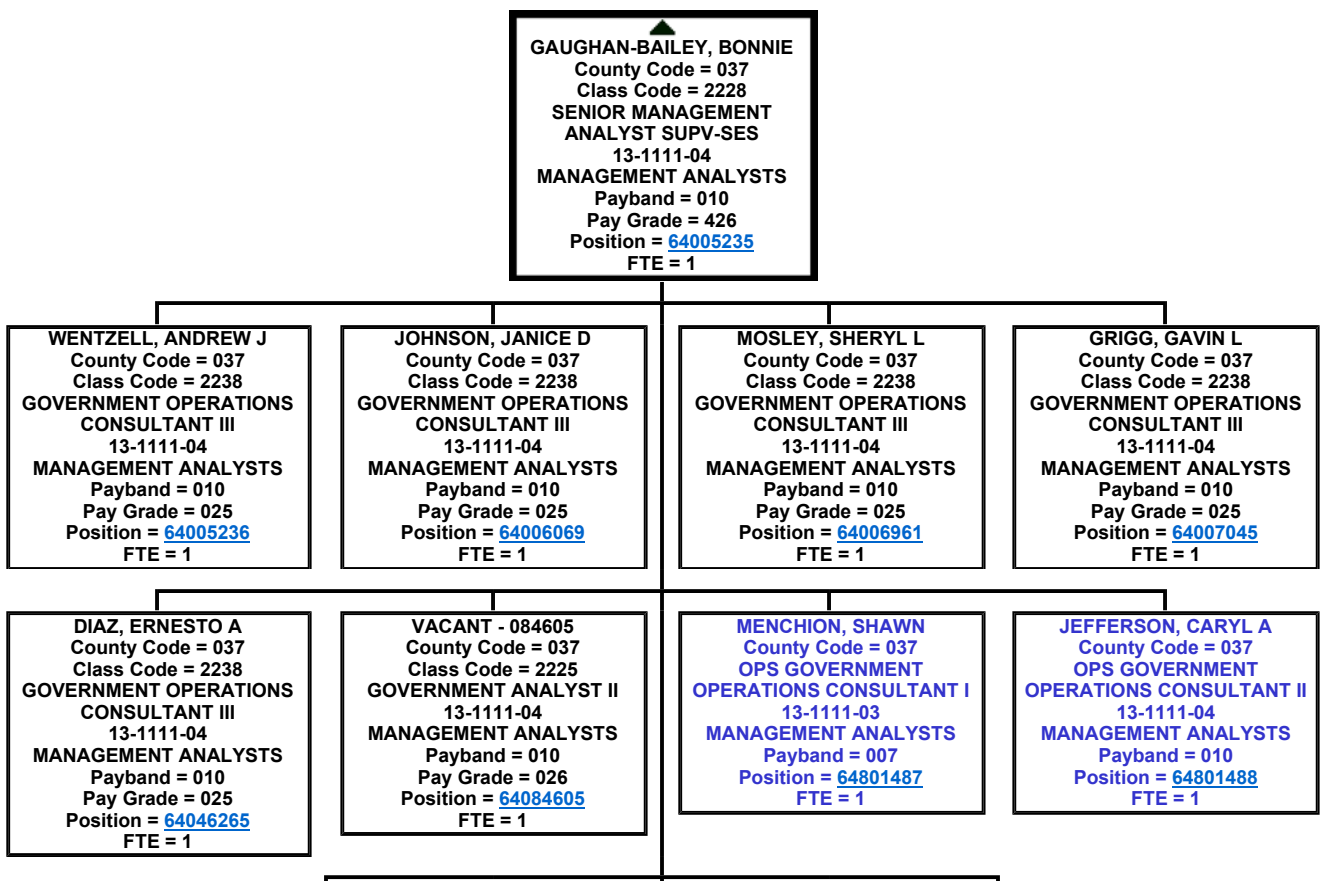
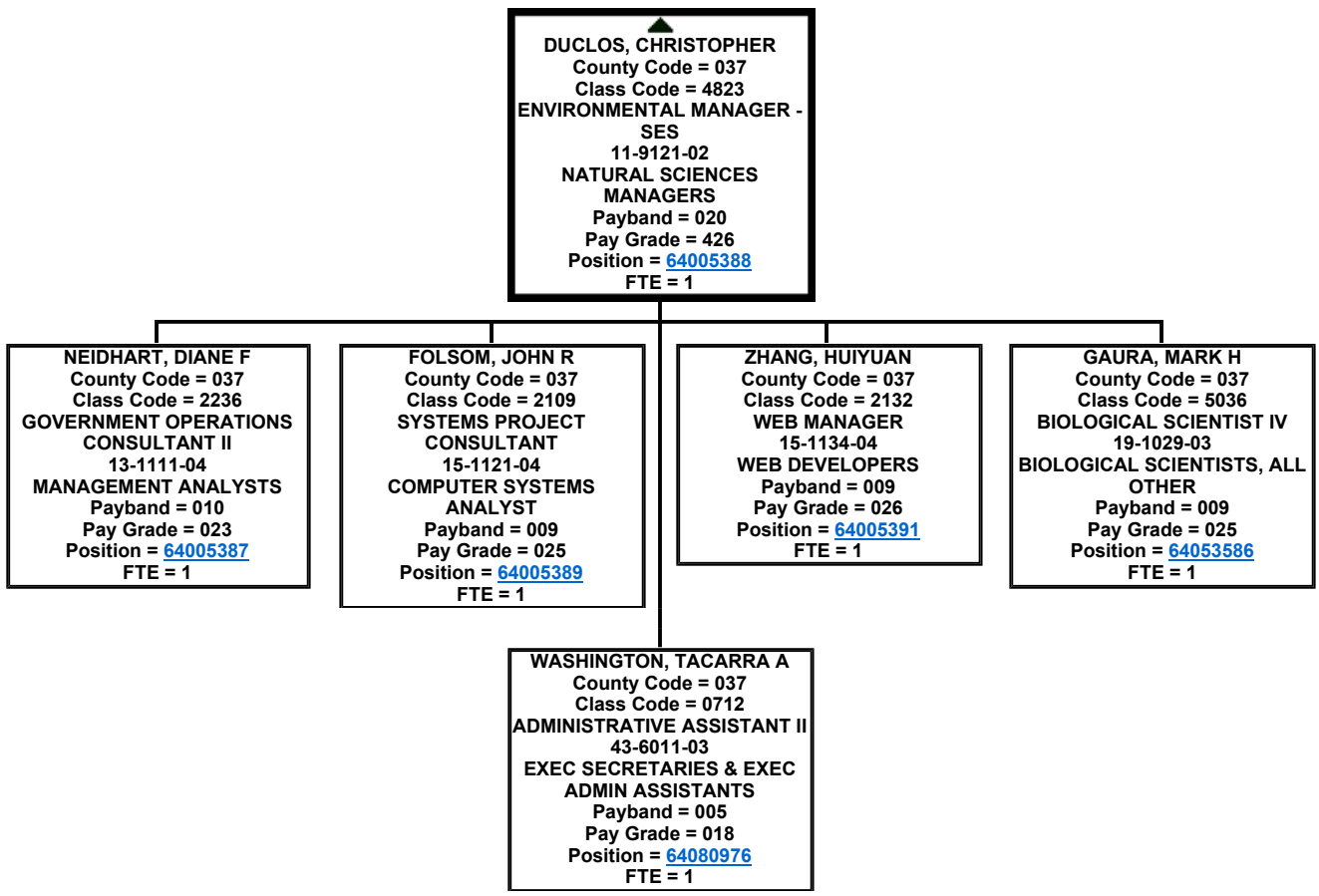
VINSON-WATSON, KALISSA D
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64082212](#)
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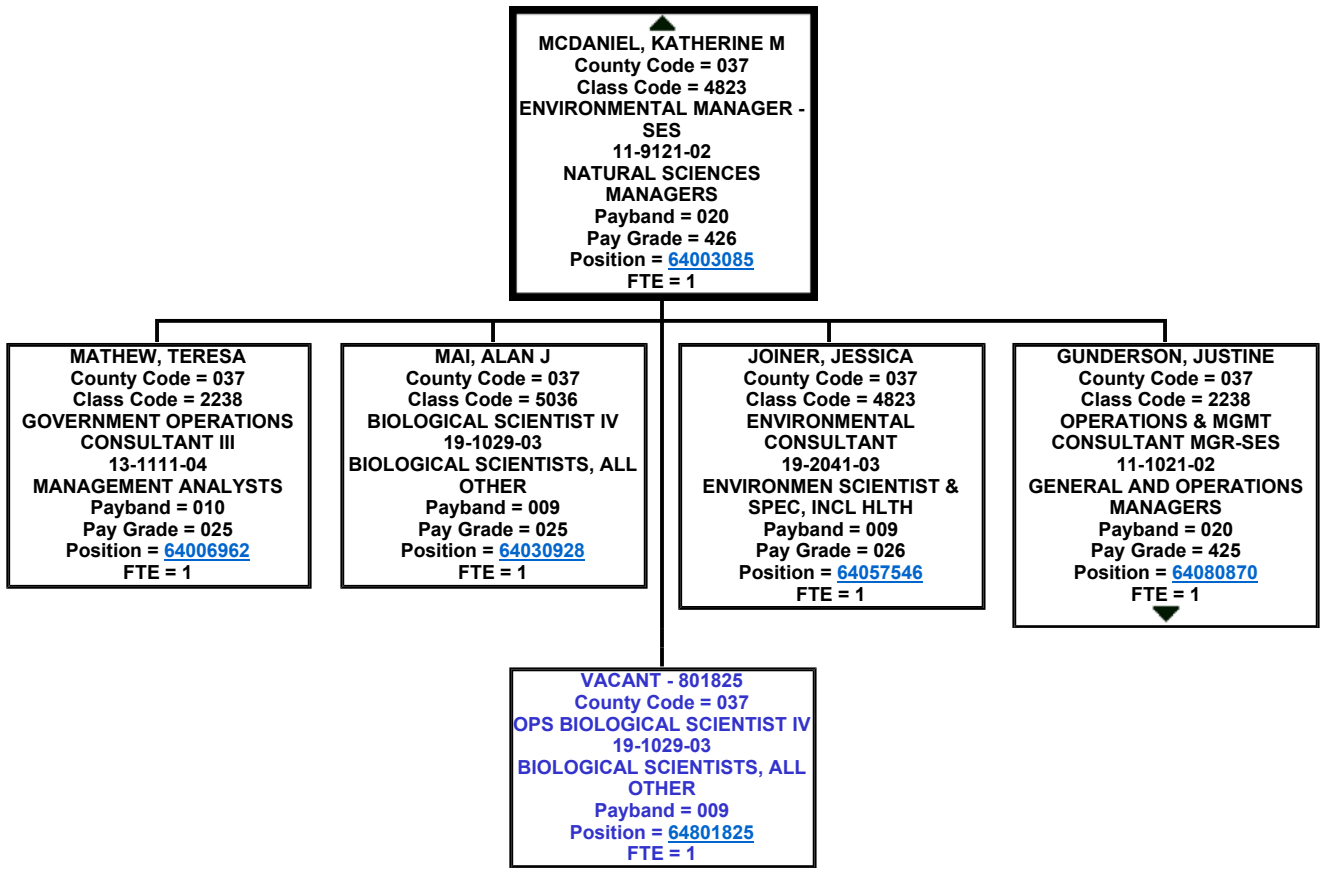


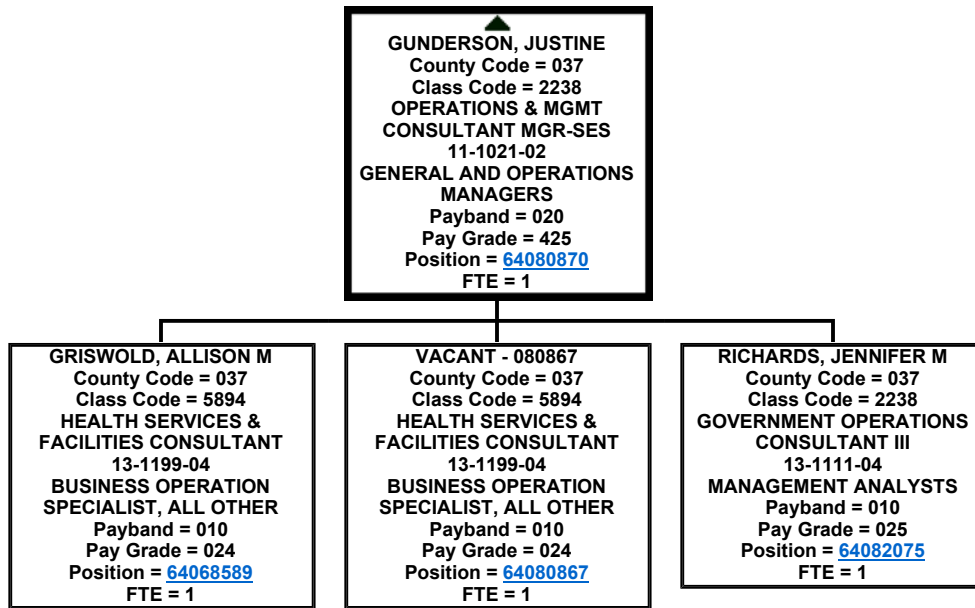


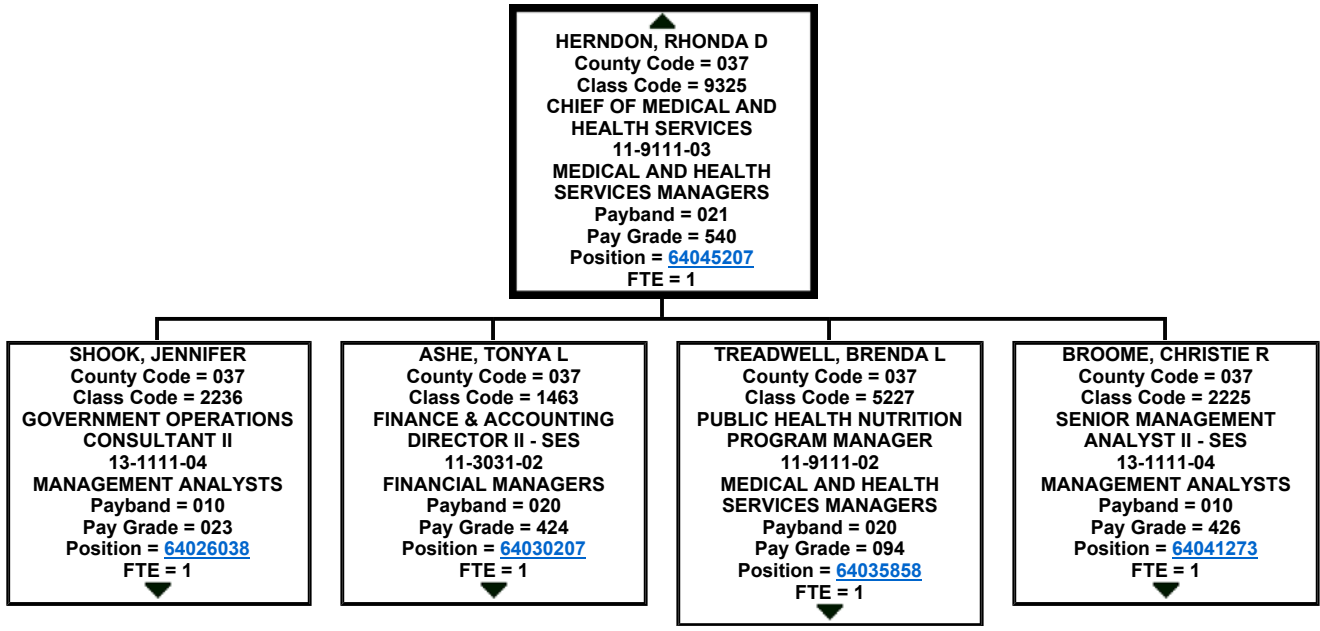
HOWARD, MARY N
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OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64801890](#)
FTE = 1

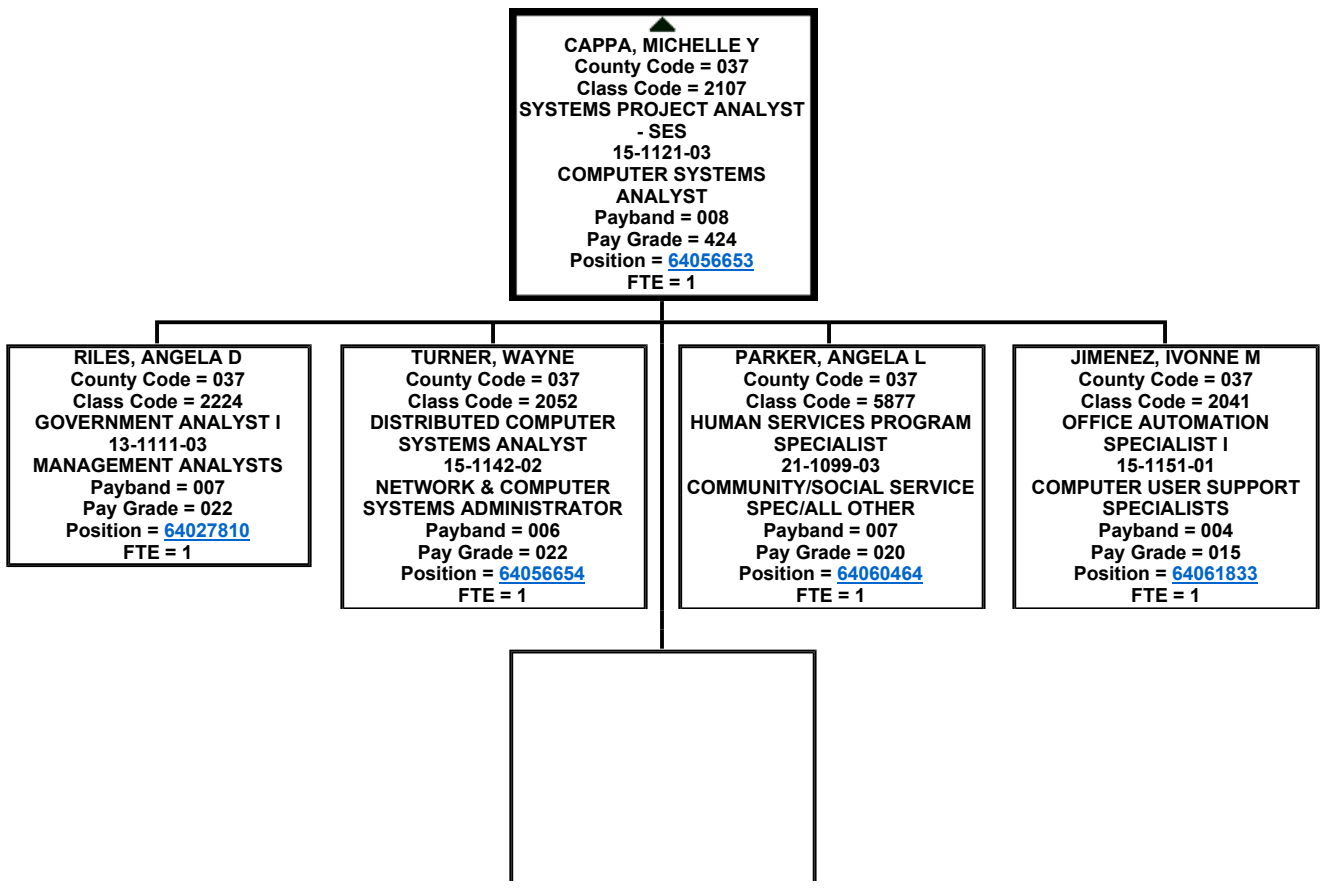
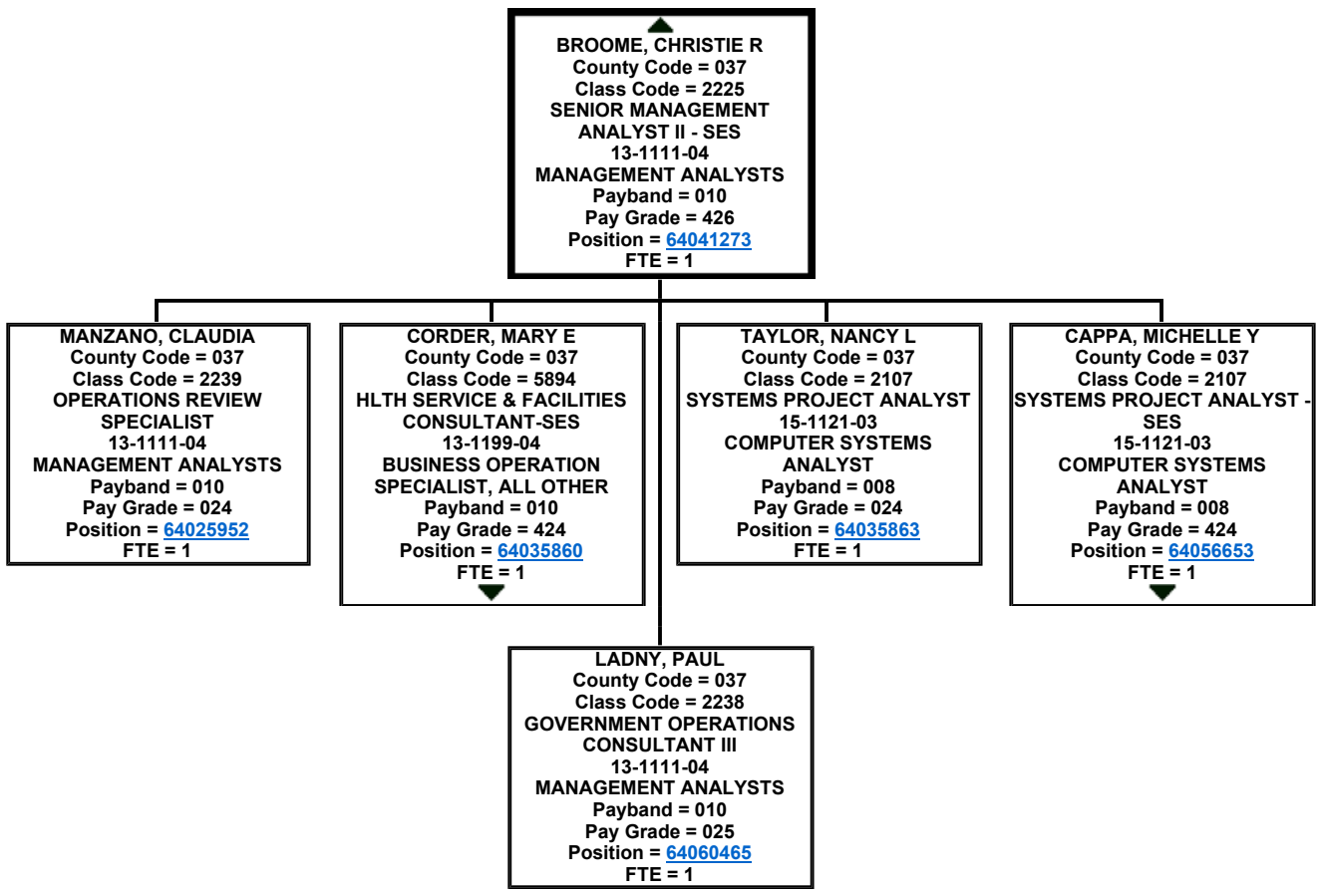
TACHELL, TAYLOR
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64801891](#)
FTE = 1

VACANT - 806613
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64806613](#)
FTE = 1

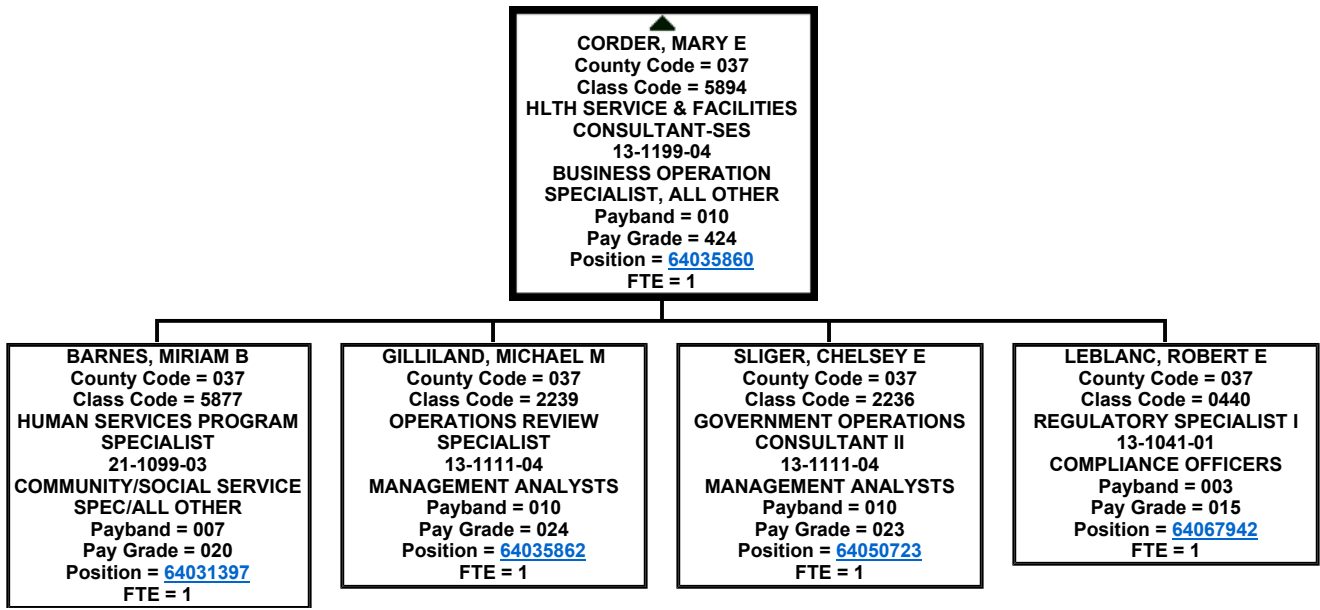


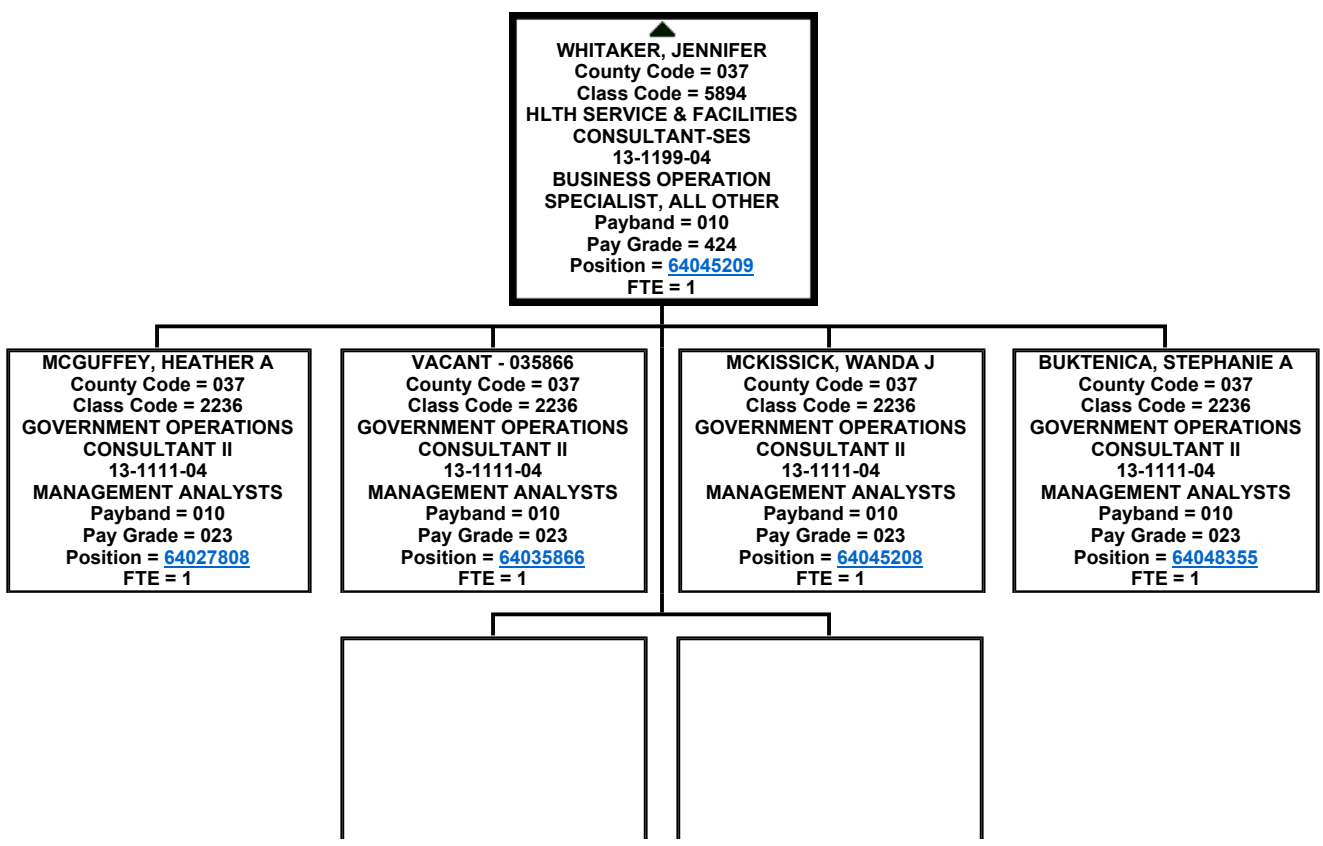
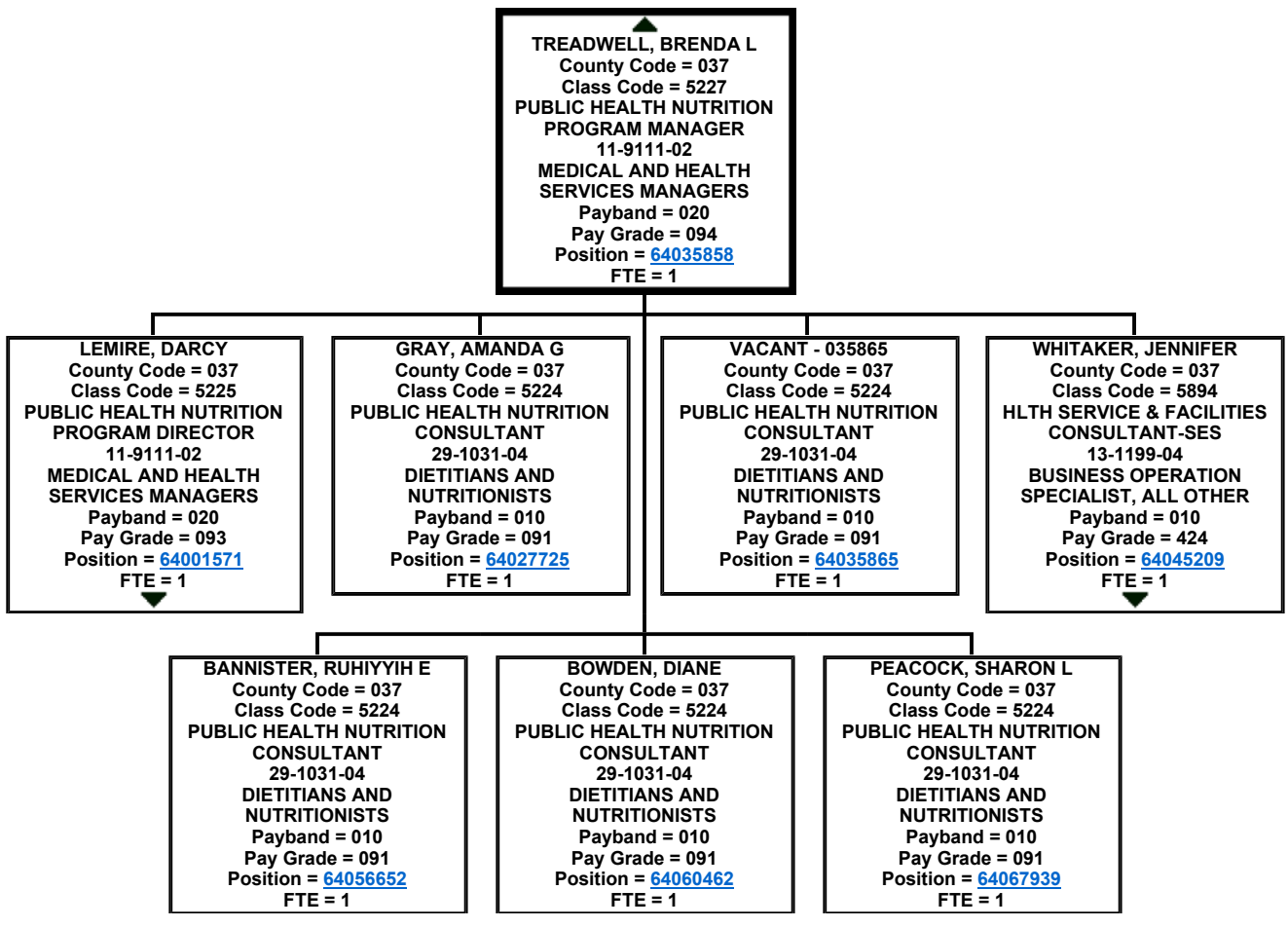






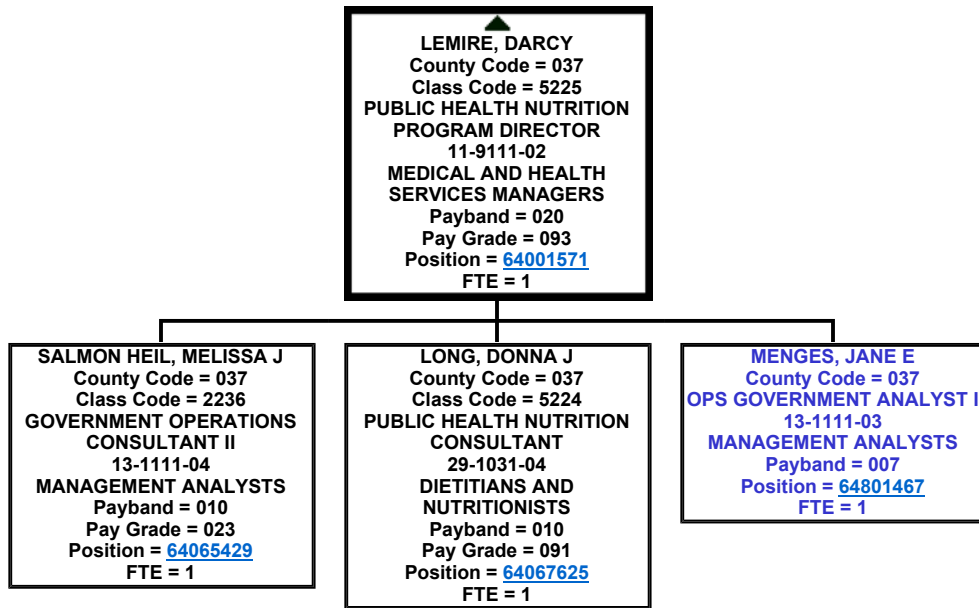
PATEL, PATRICIA D
County Code = 037
Class Code = 2041
OFFICE AUTOMATION
SPECIALIST I
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Pay Grade = 015
Position = [64067941](#)
FTE = 1

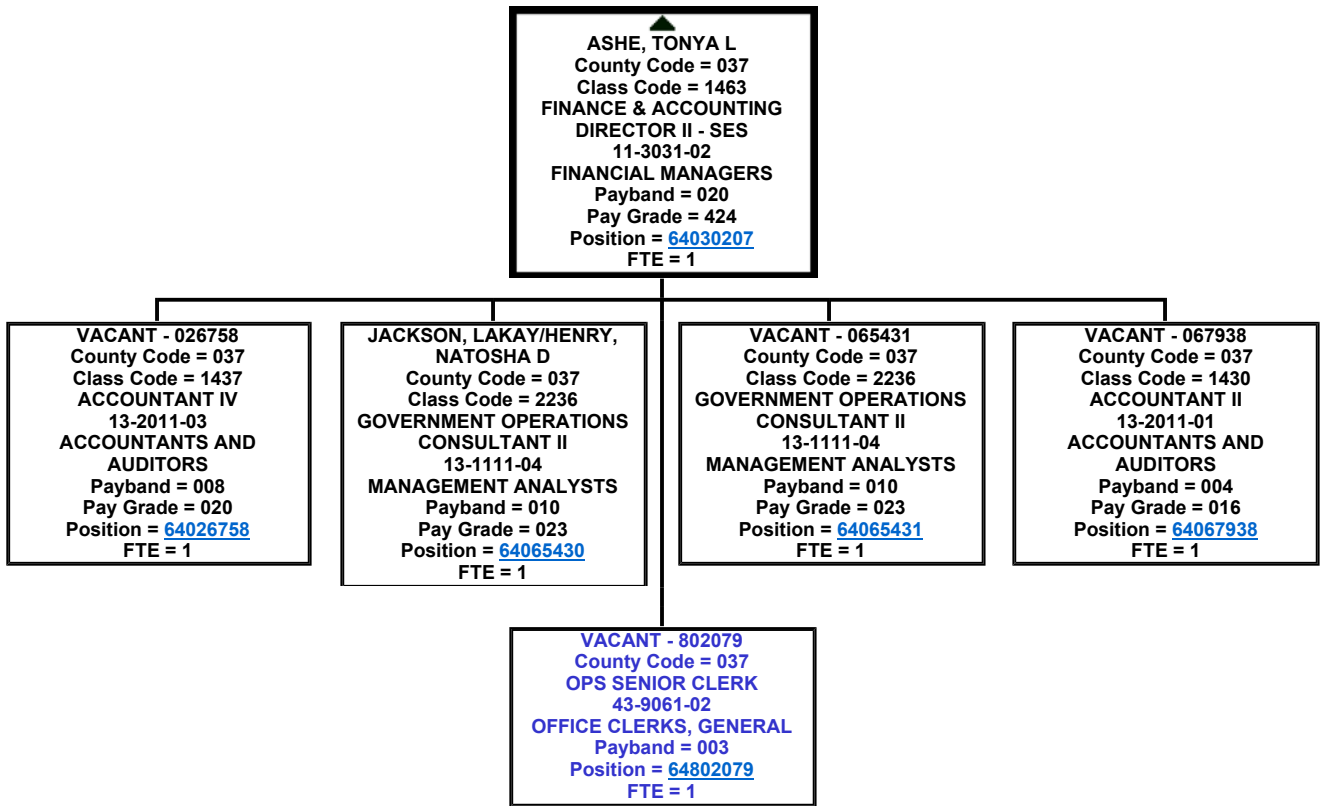




MARTINEZ, KAREN
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64050724](#)
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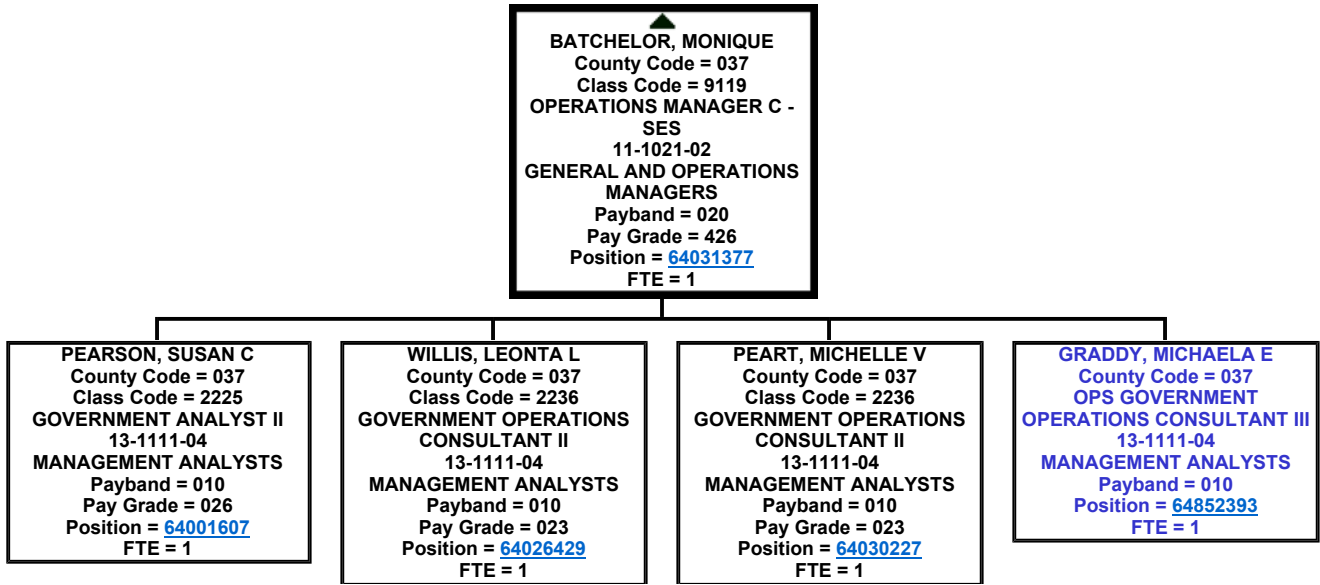
LILJESTRAND, CHRISTIAN M
County Code = 037
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64053628](#)
FTE = 1

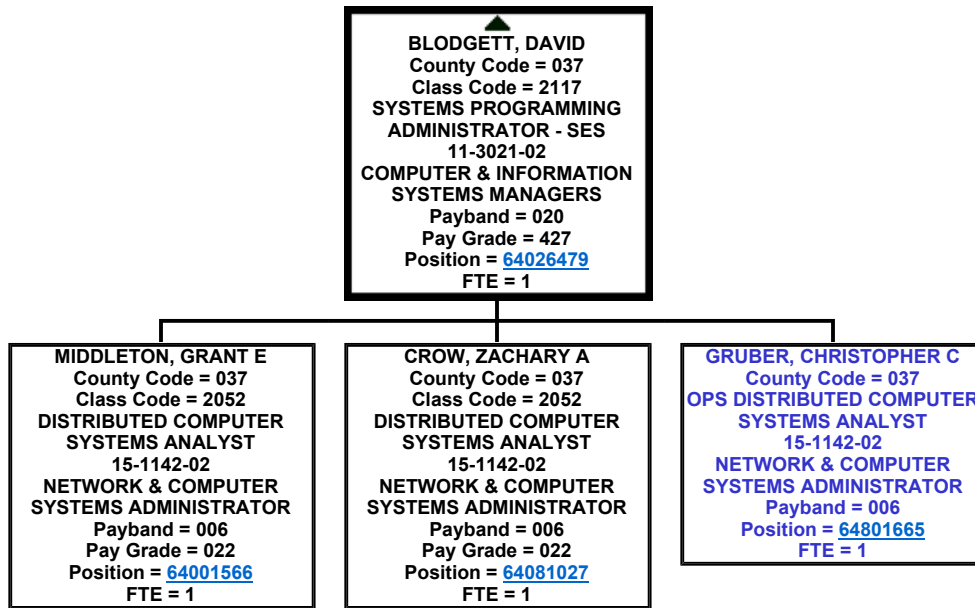


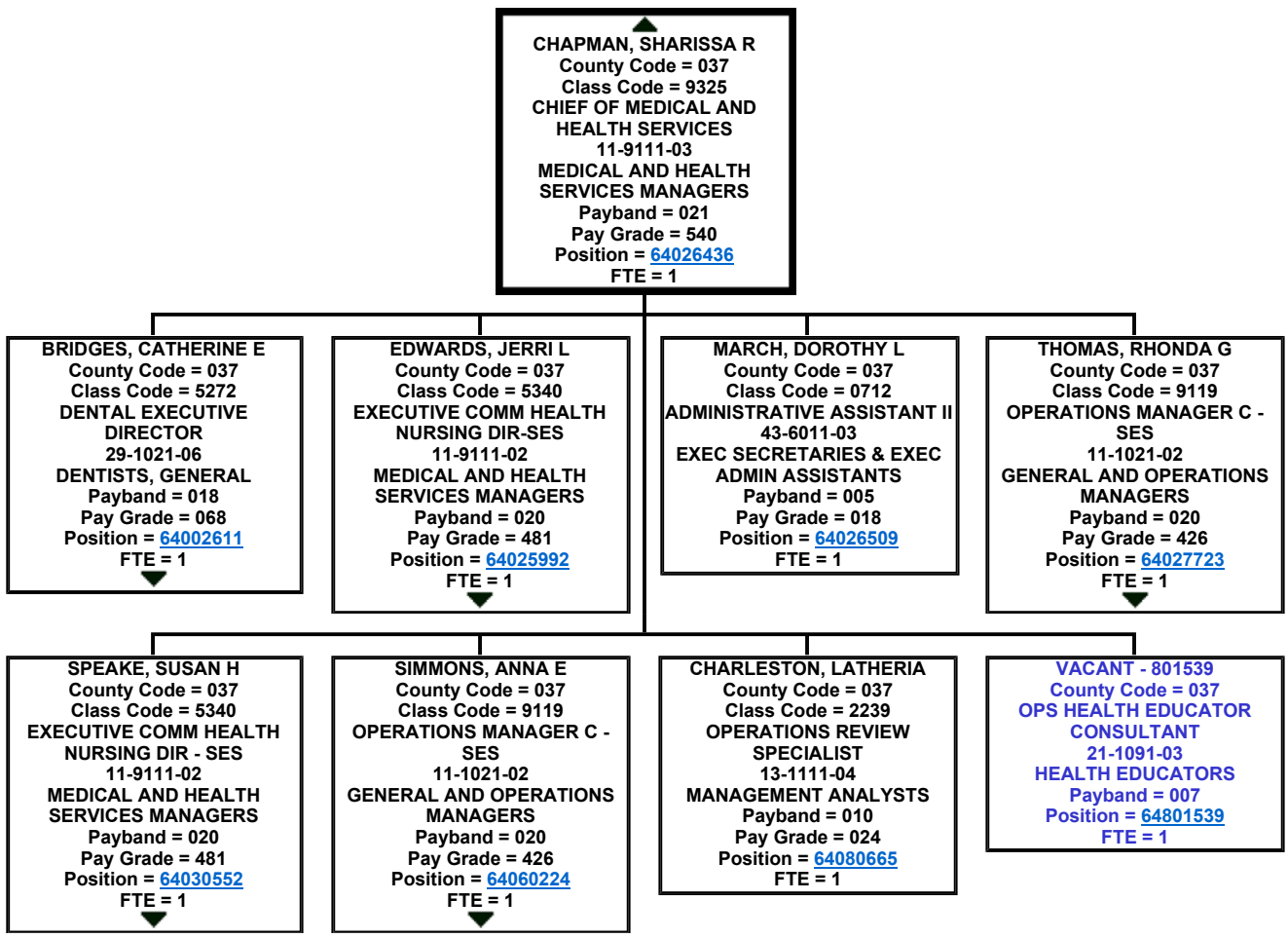


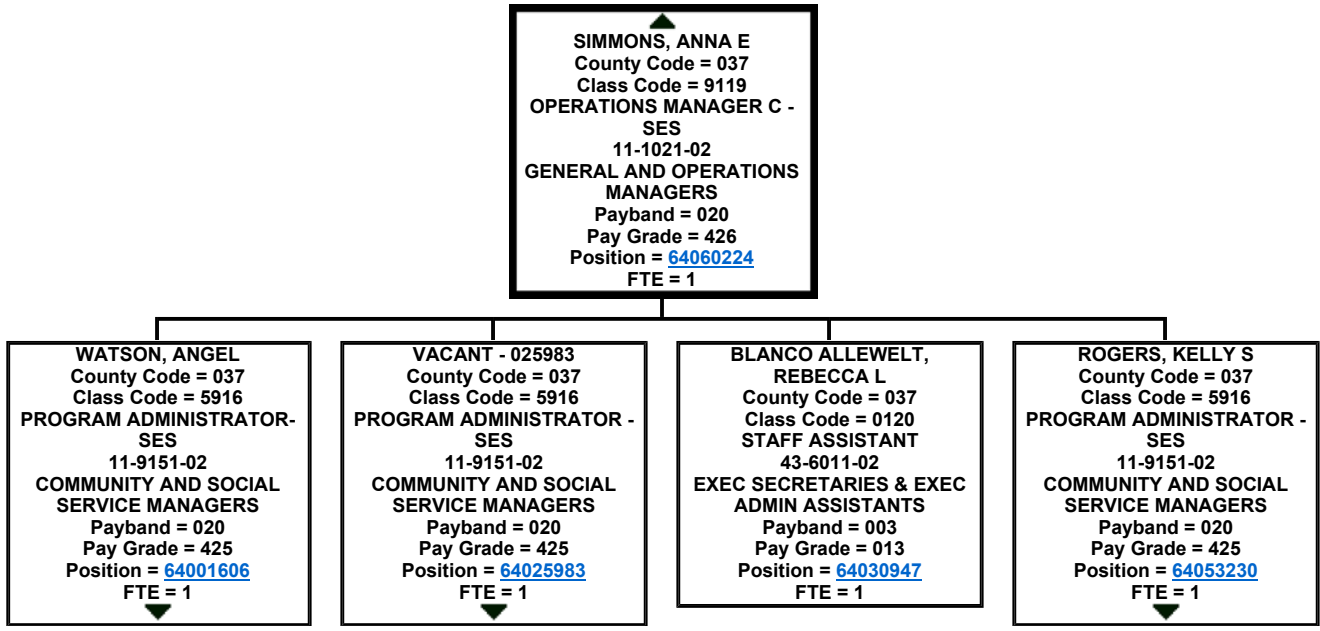
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SHOOK, JENNIFER
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64026038](#)
FTE = 1

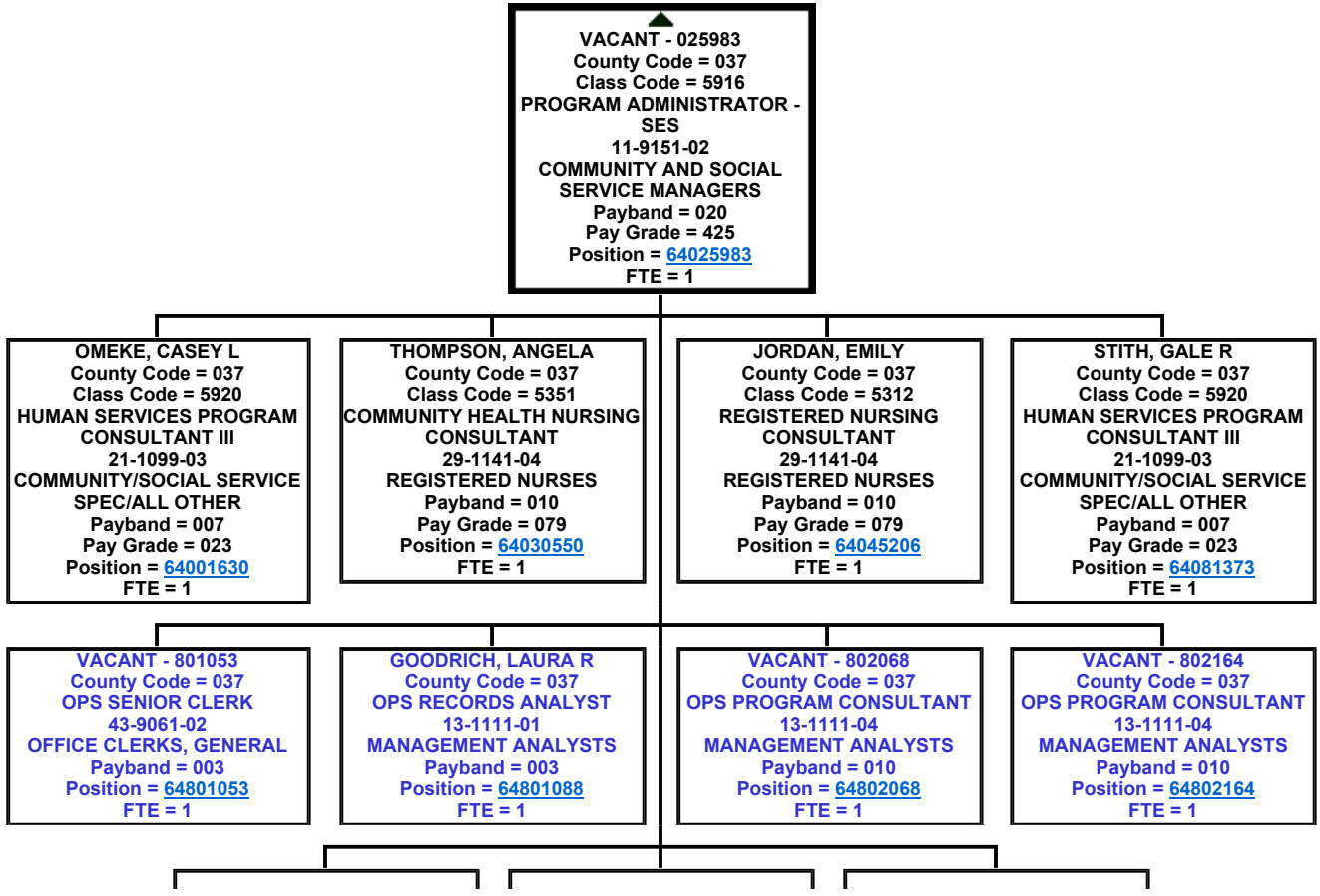
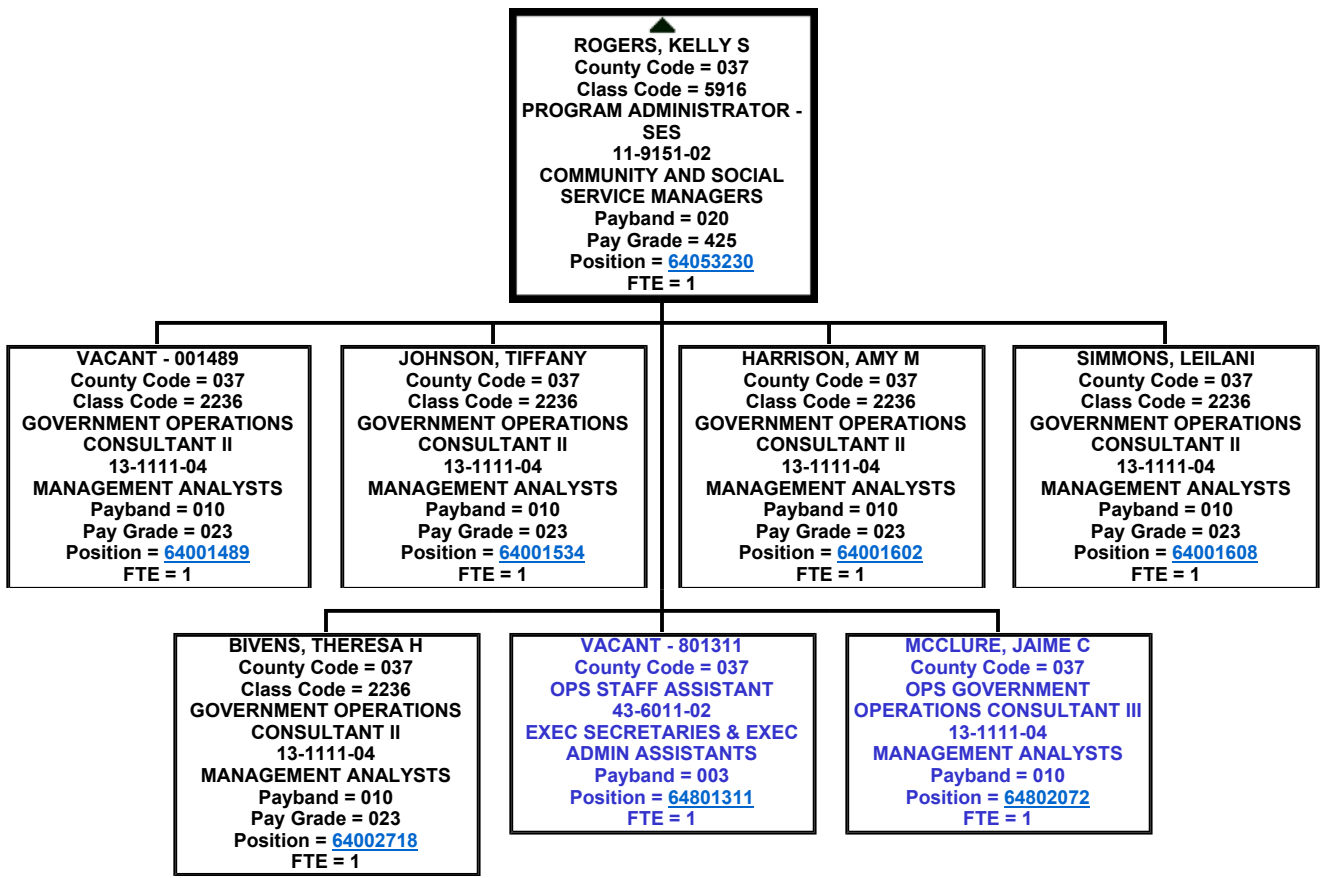
SANCHEZ, MISAEL P
County Code = 037
Class Code = 0108
ADMINISTRATIVE SECRETARY
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64048356](#)
FTE = 1







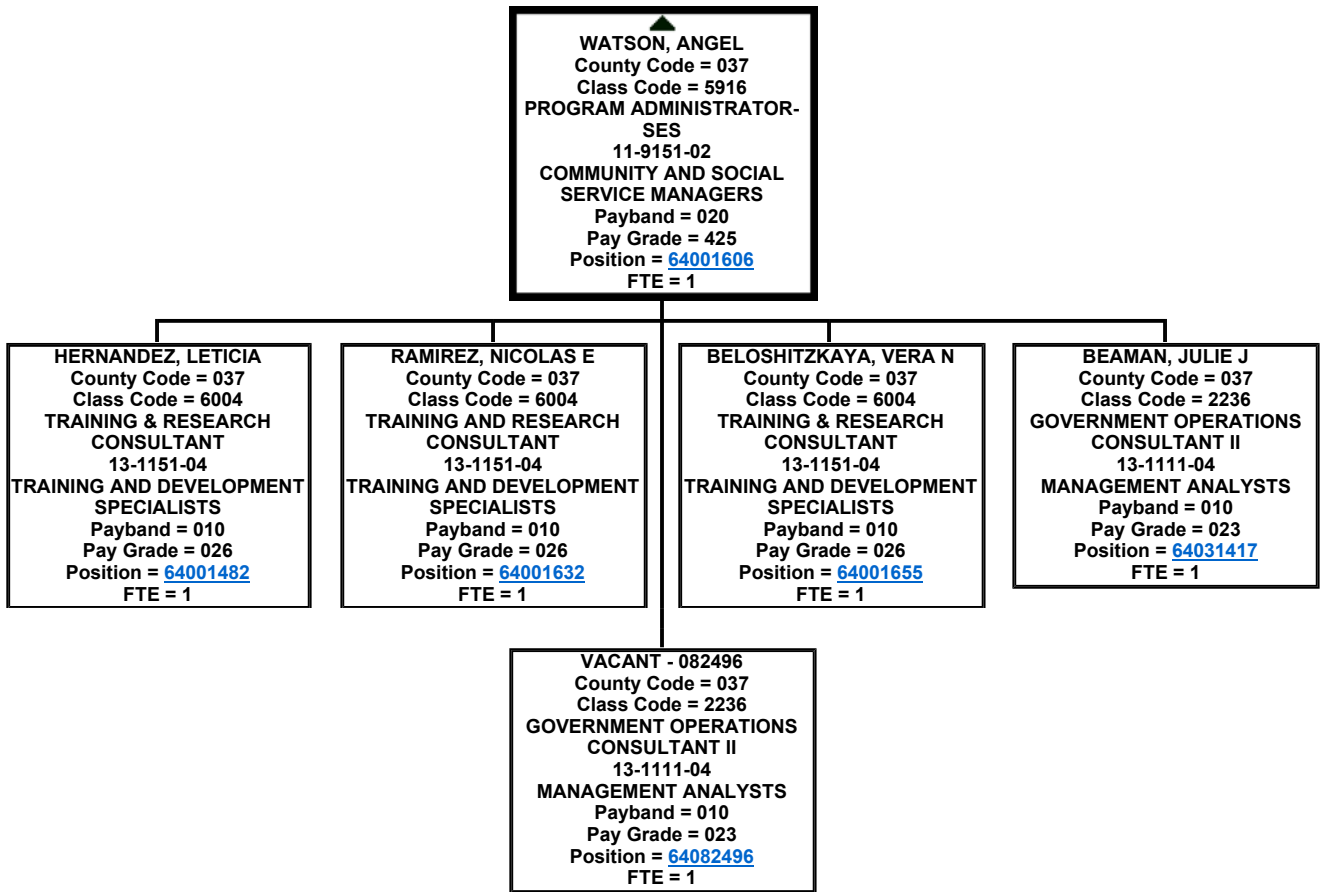


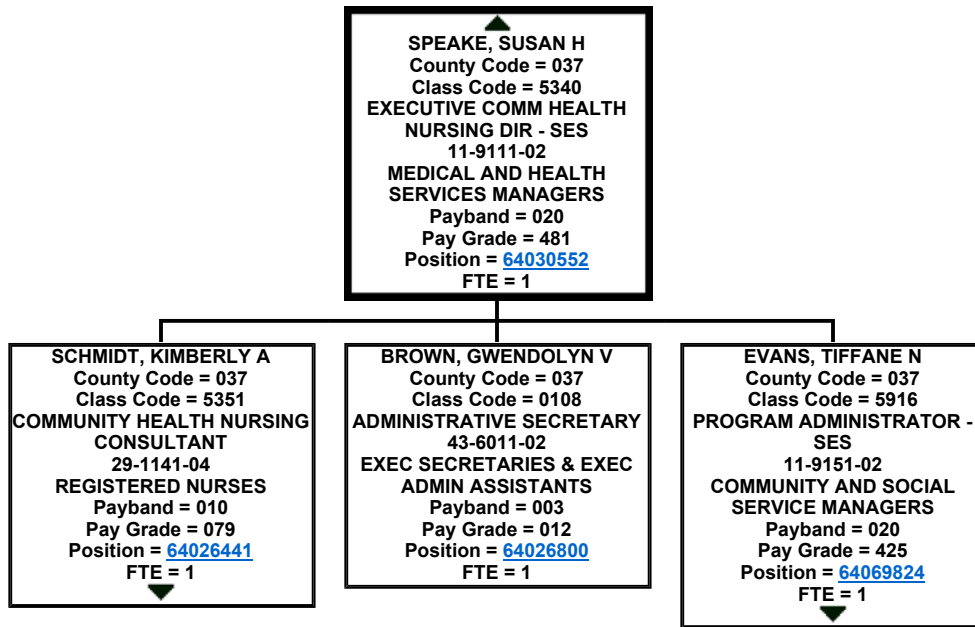


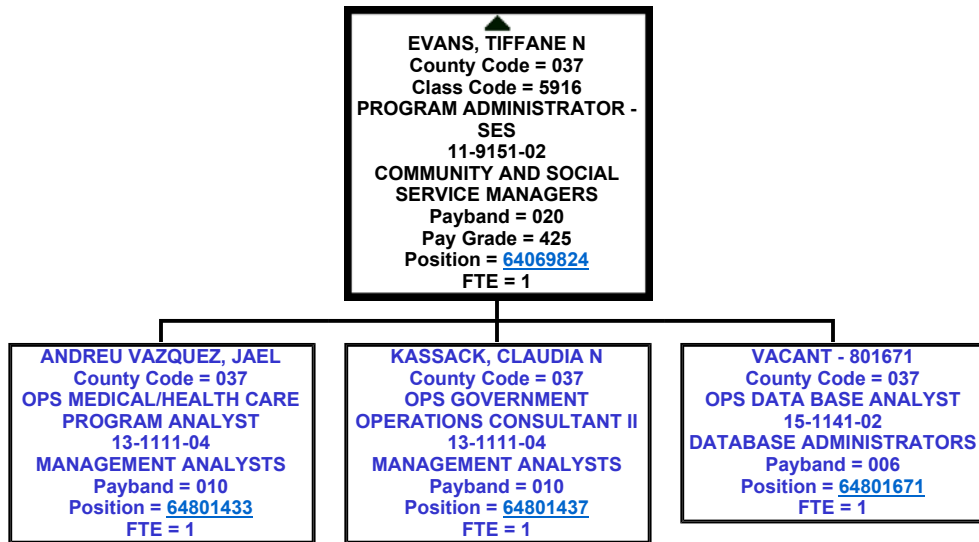
NOELL, DANIELLE E
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OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833043](#)
FTE = 1

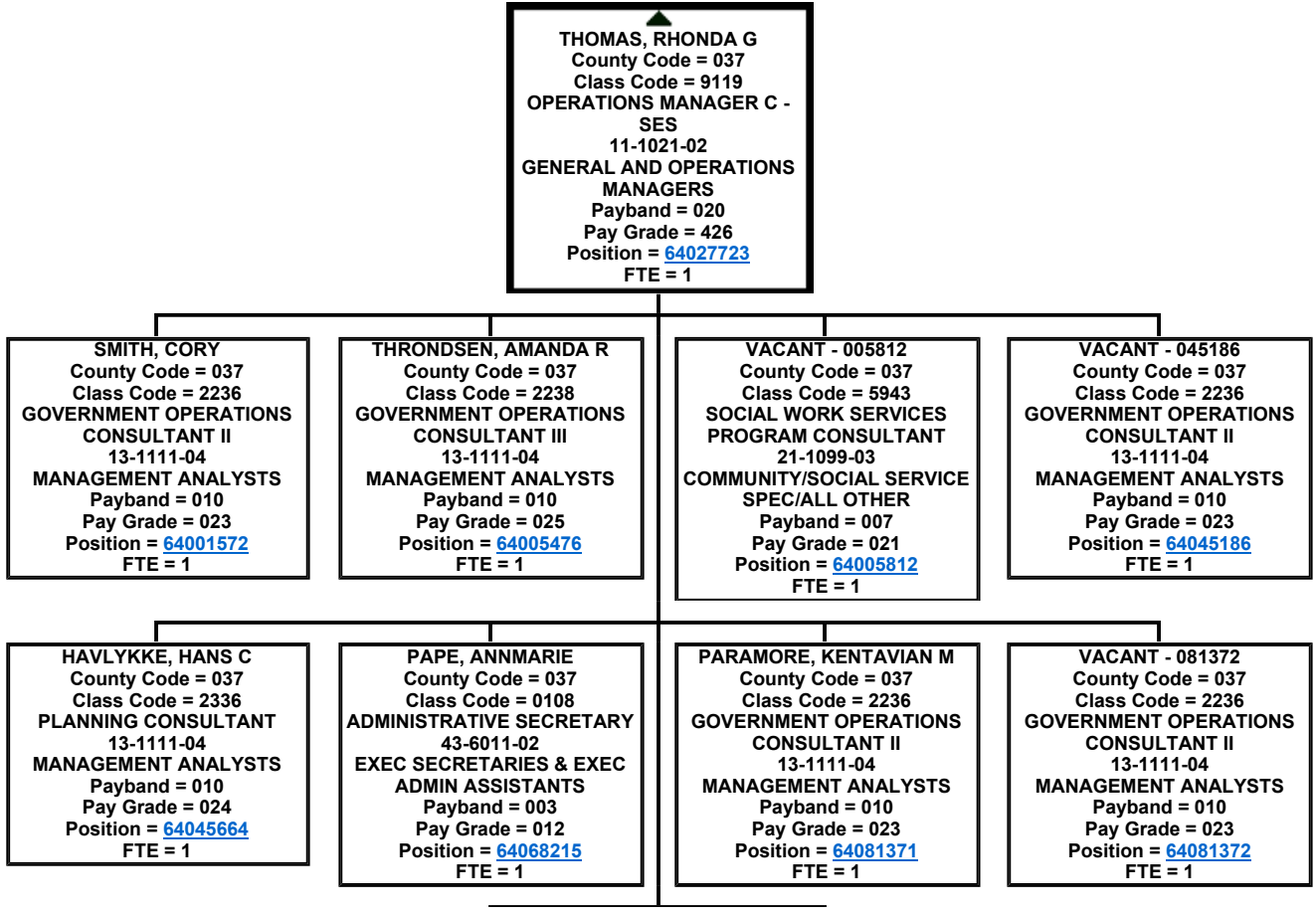
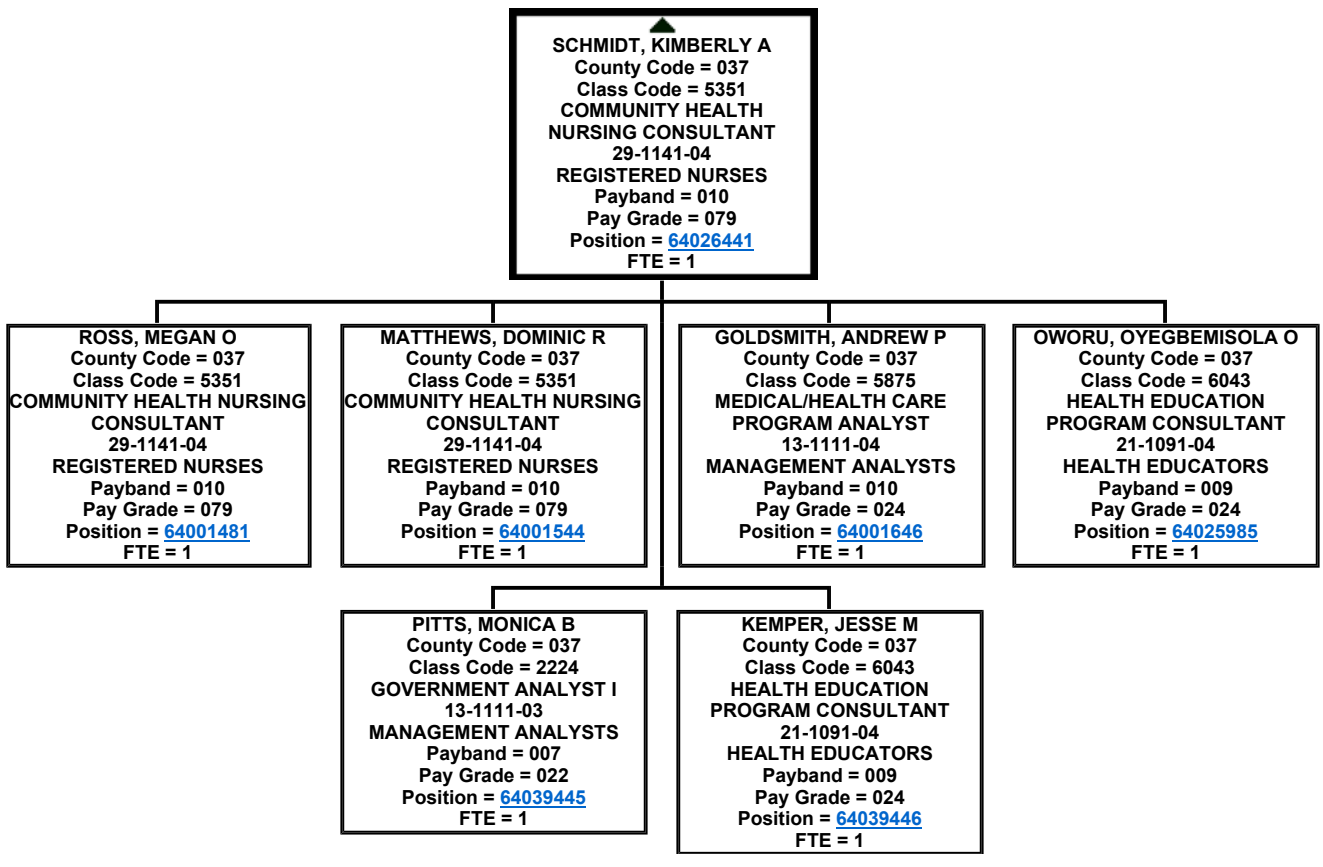
KNISPEL, MARTHA R
County Code = 037
OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833065](#)
FTE = 1

MORGAN, ASHLEE E
County Code = 037
OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833072](#)
FTE = 1



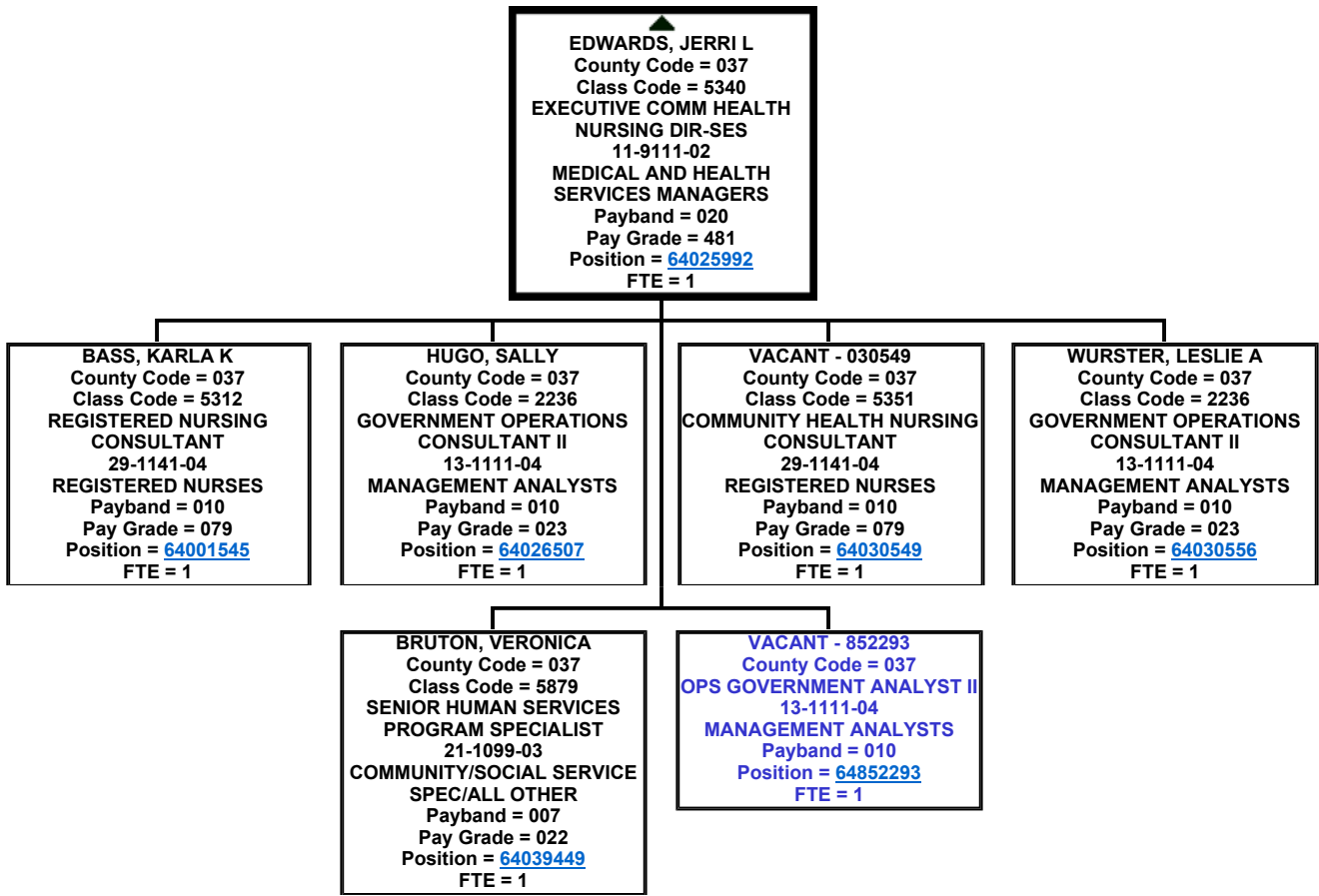


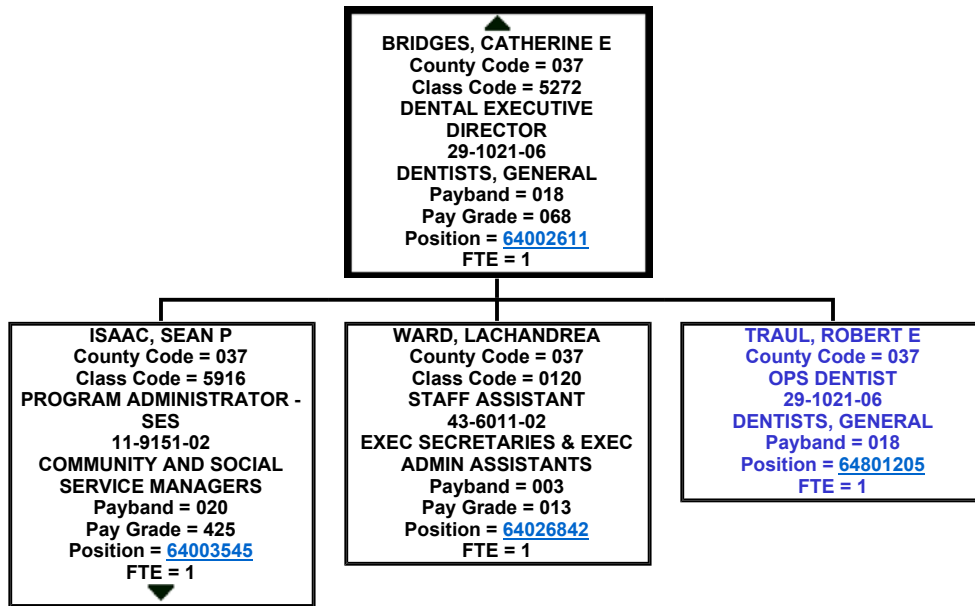


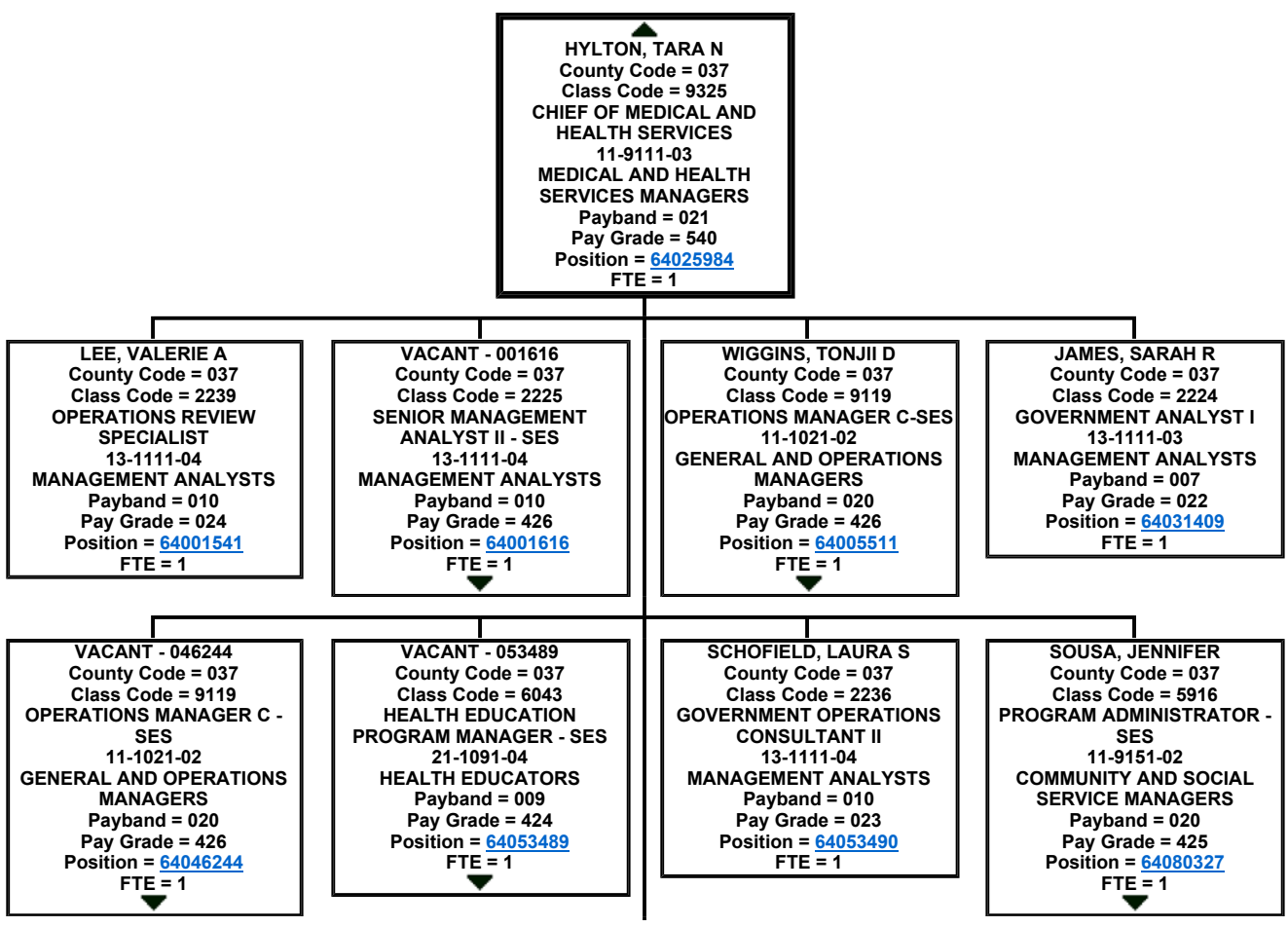
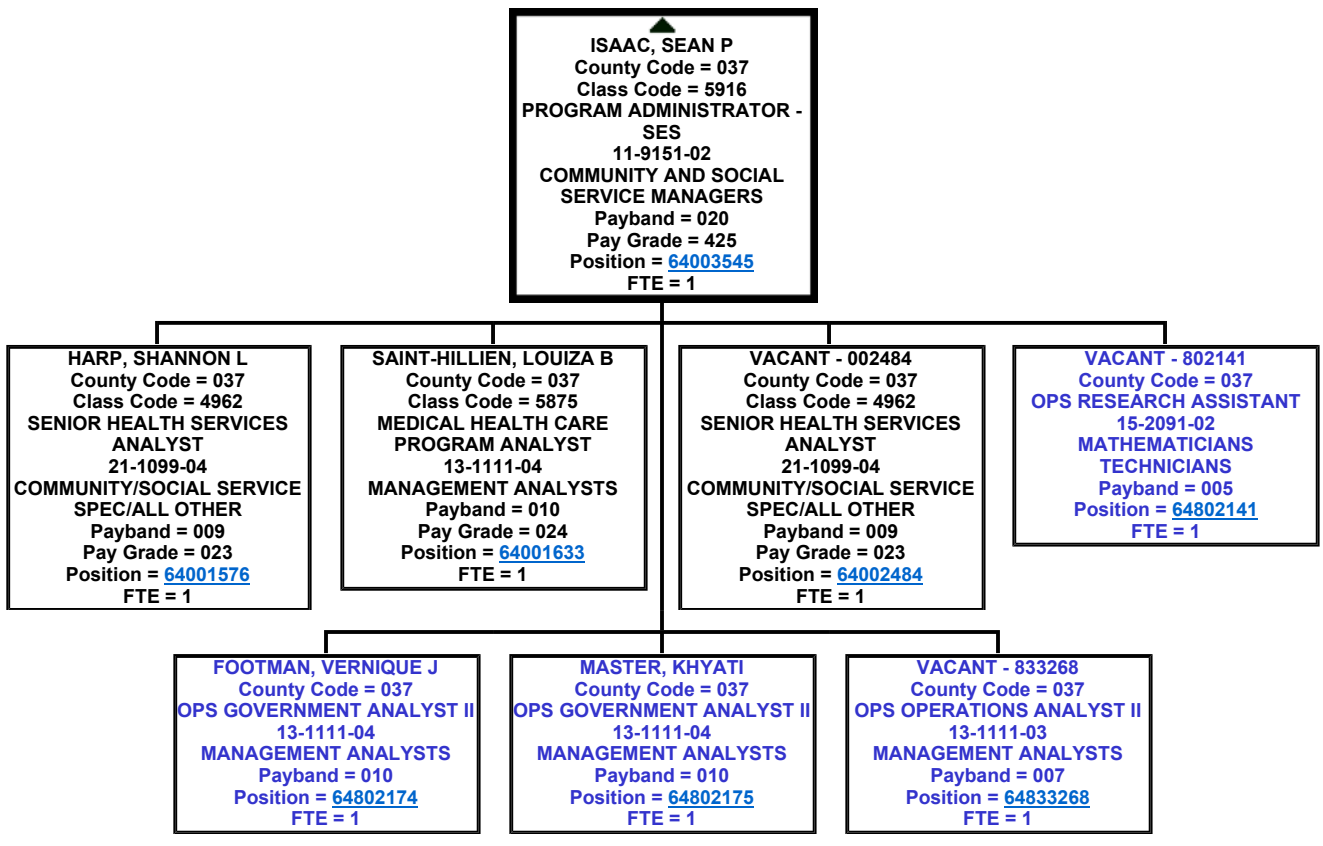


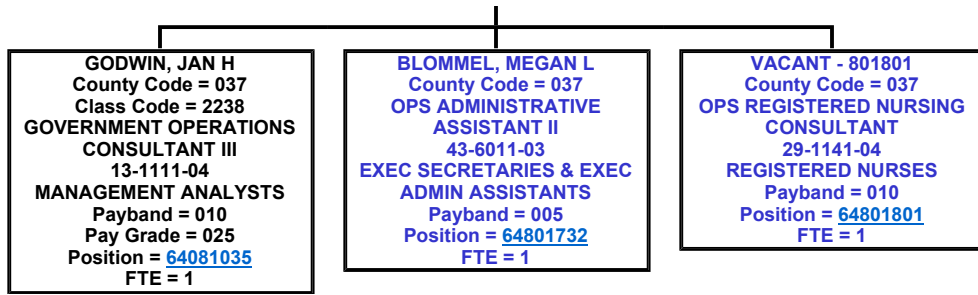
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County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64802170](#)
FTE = 1

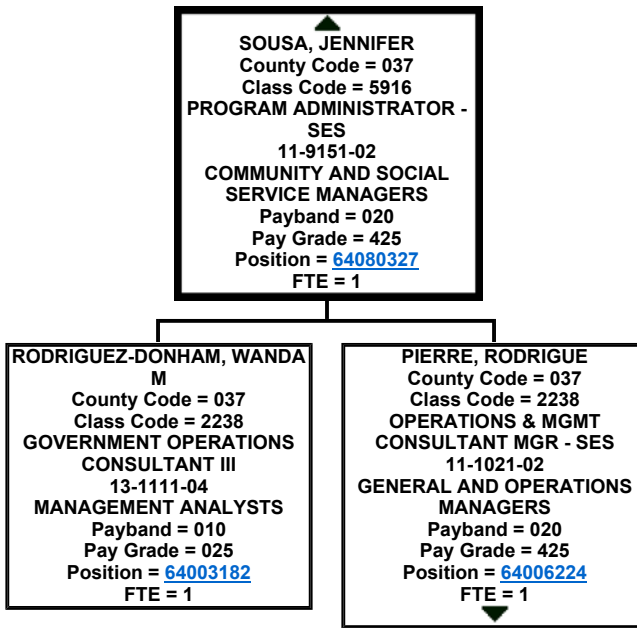
VACANT - 852272
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852272](#)
FTE = 1

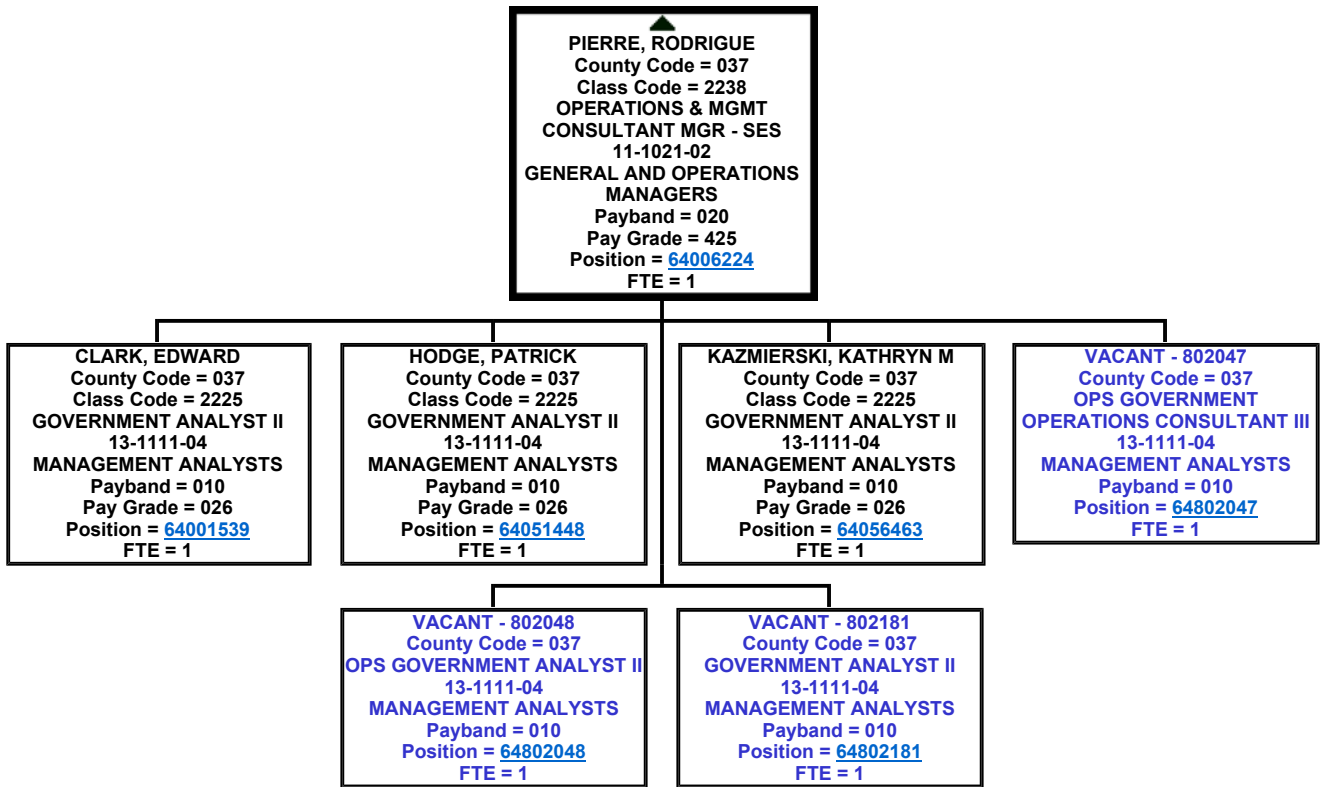


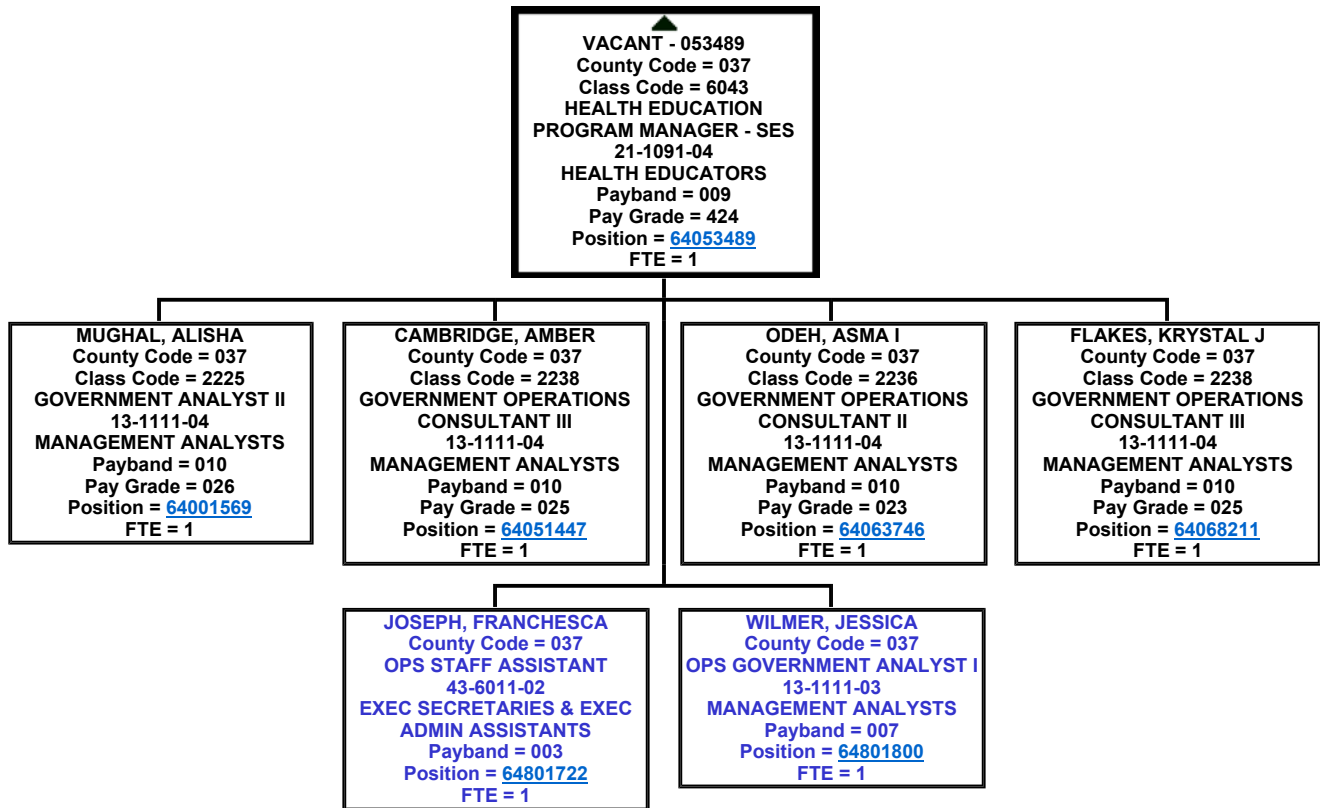


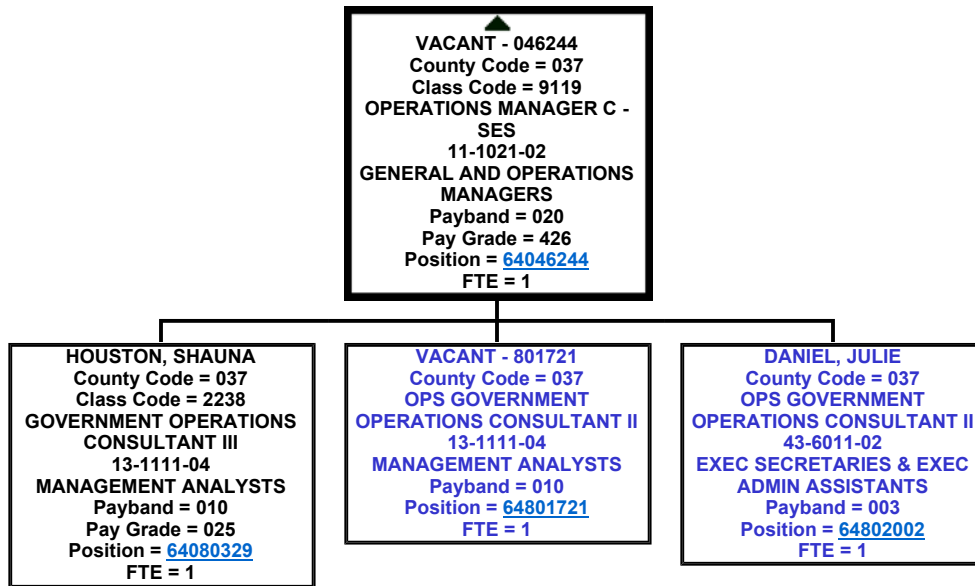


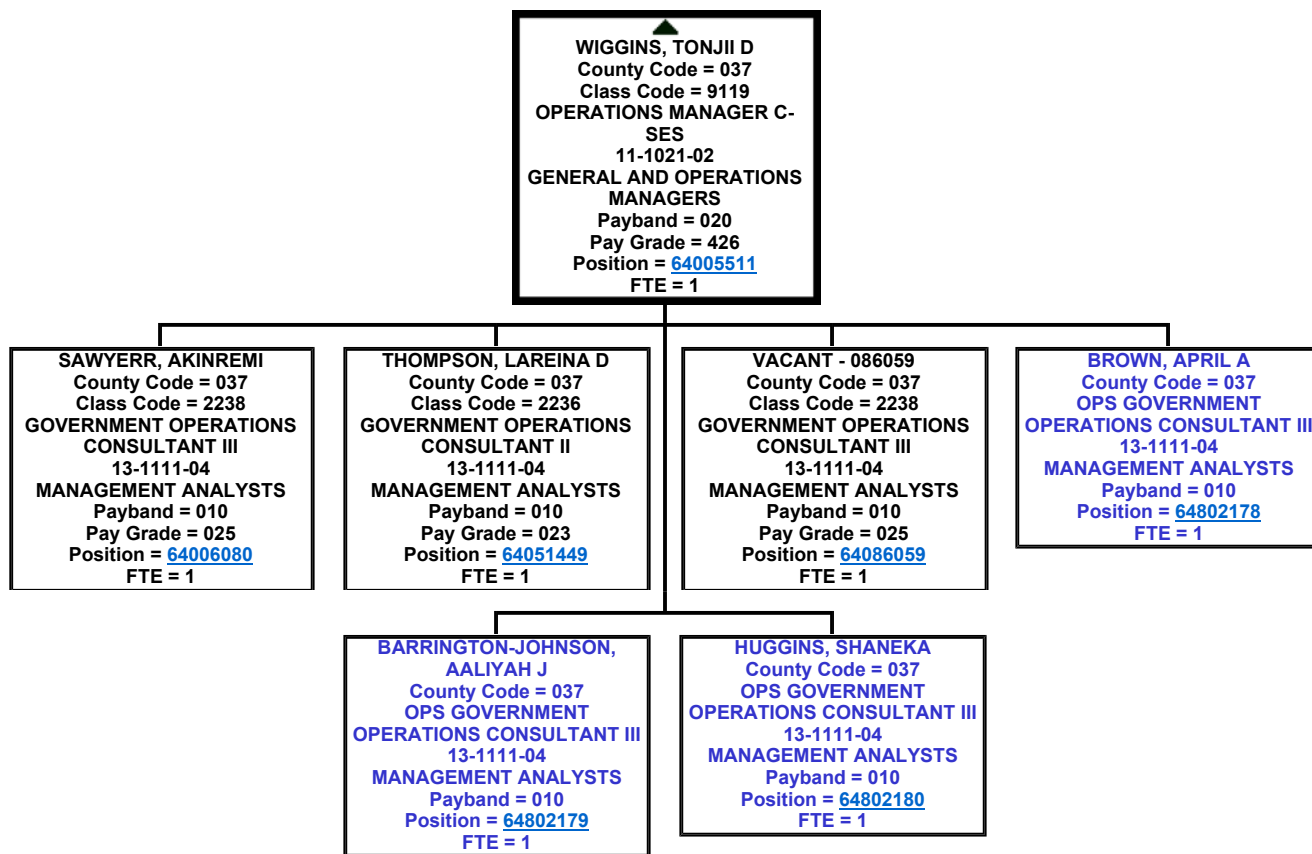


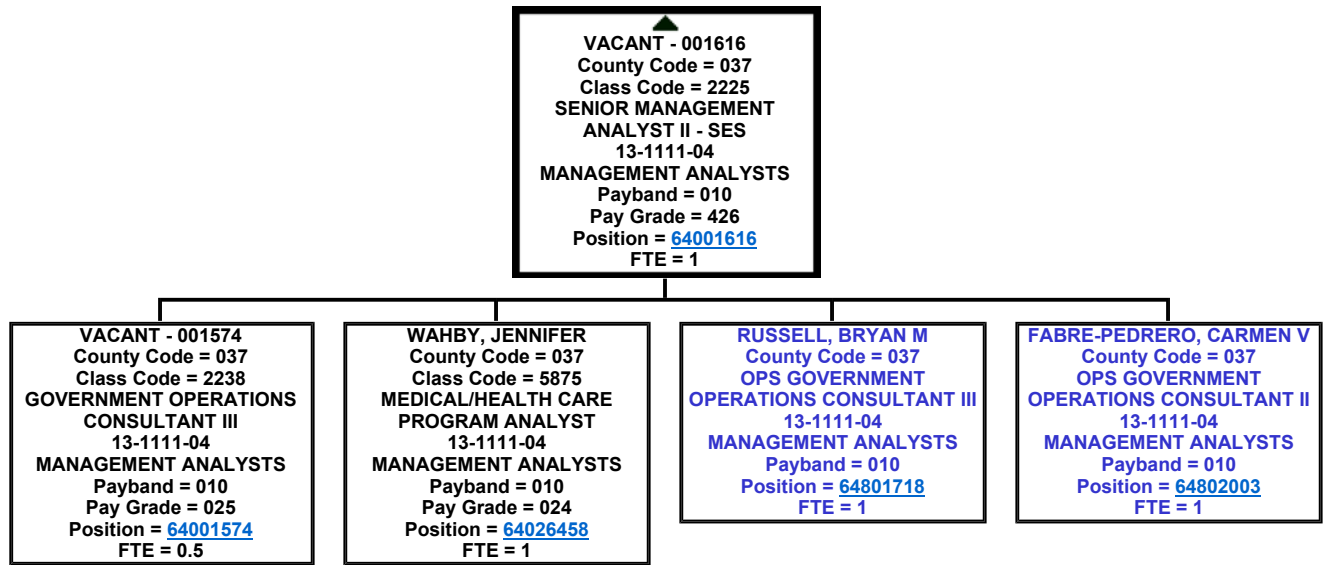


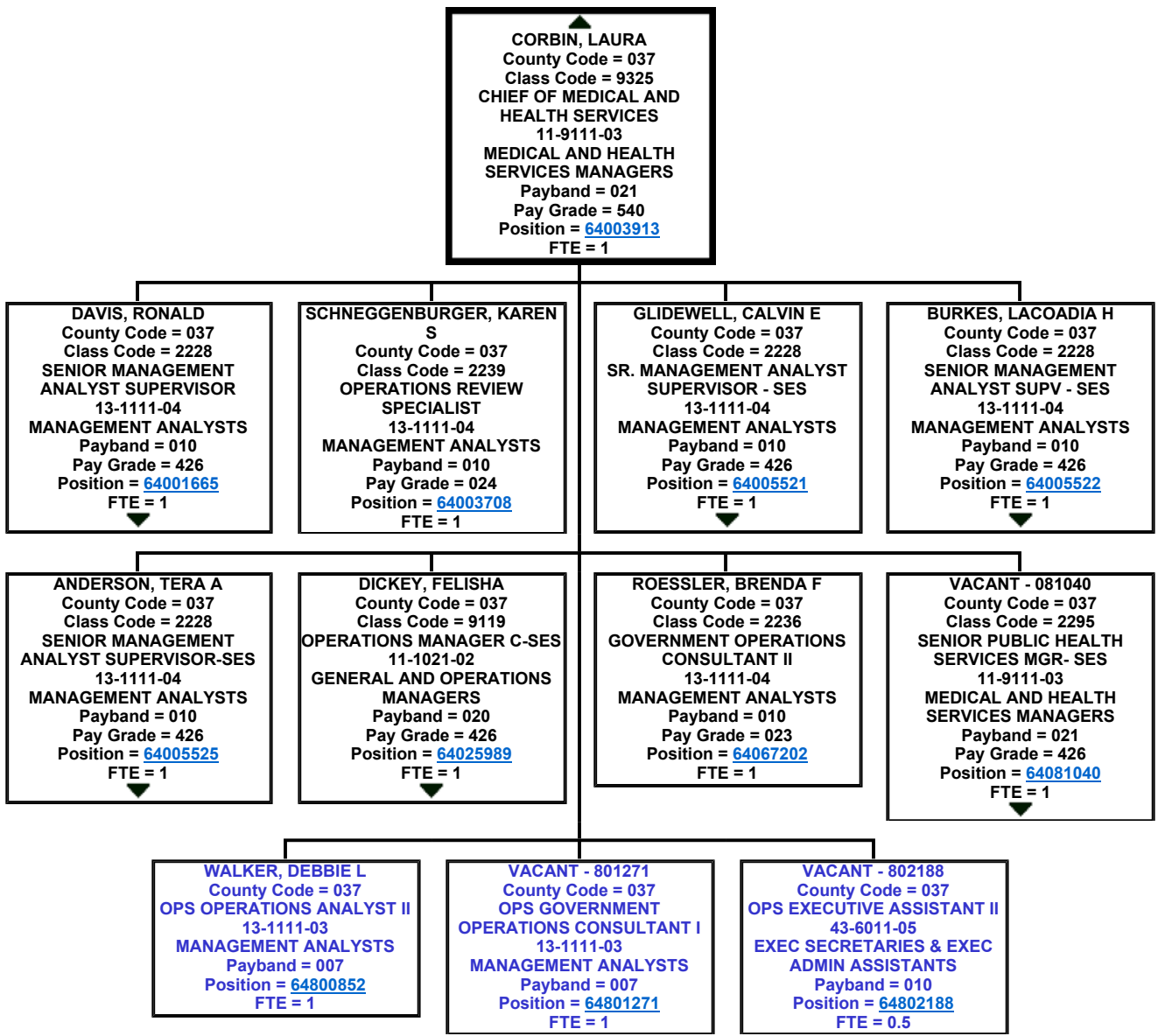


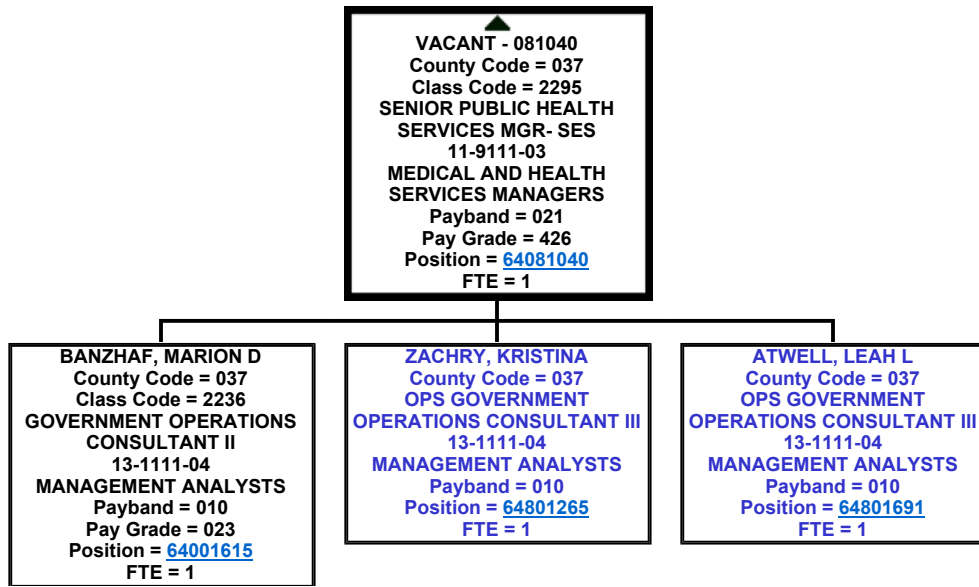


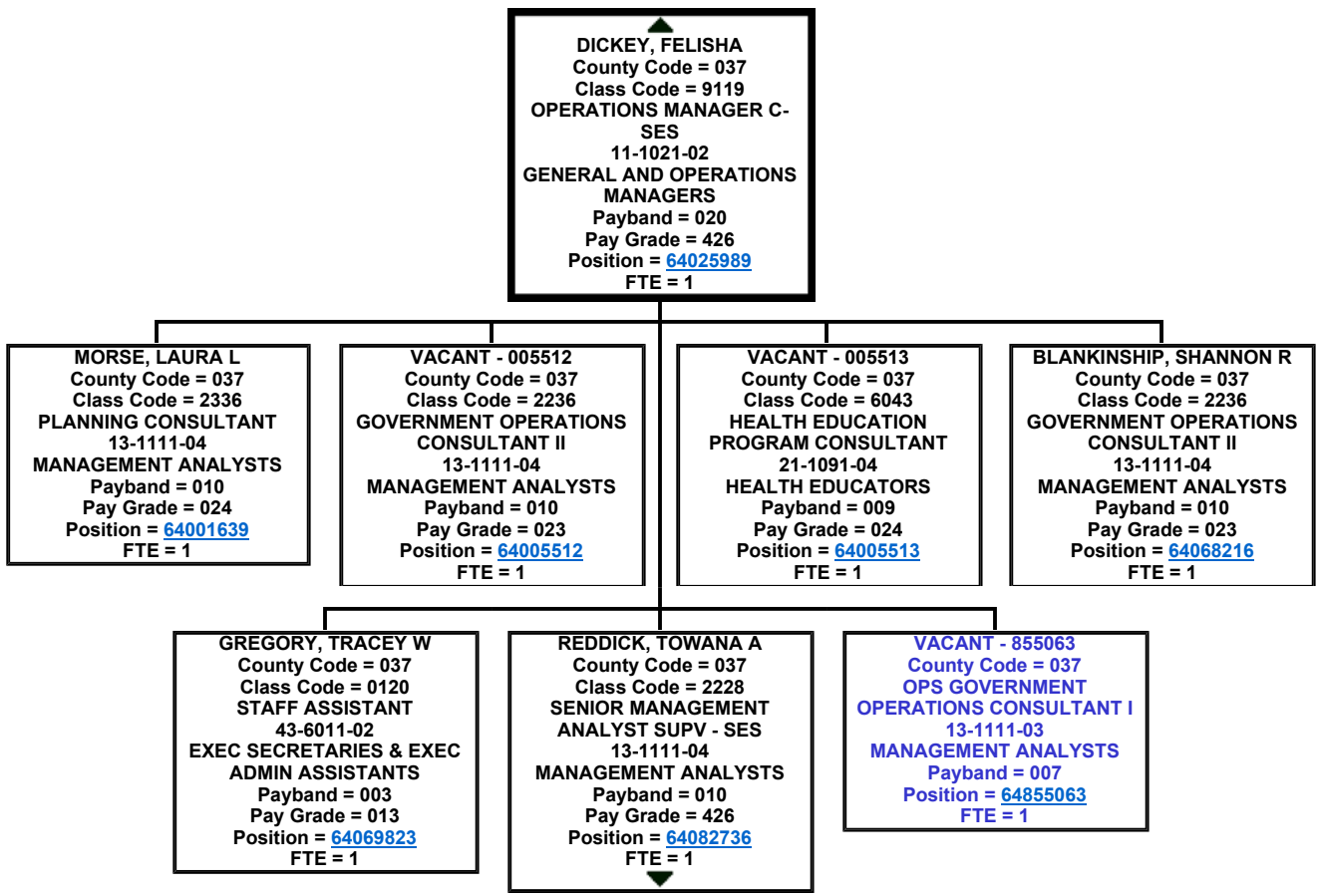


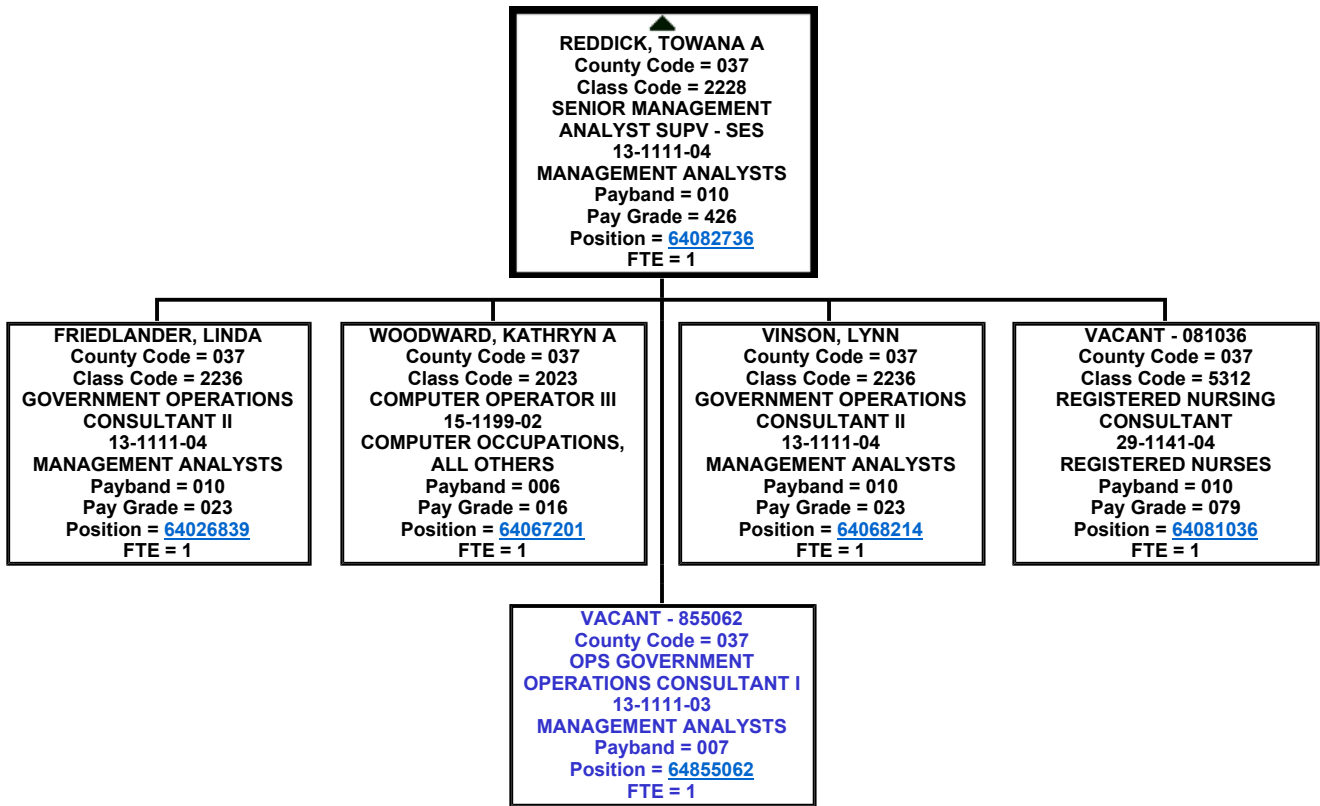


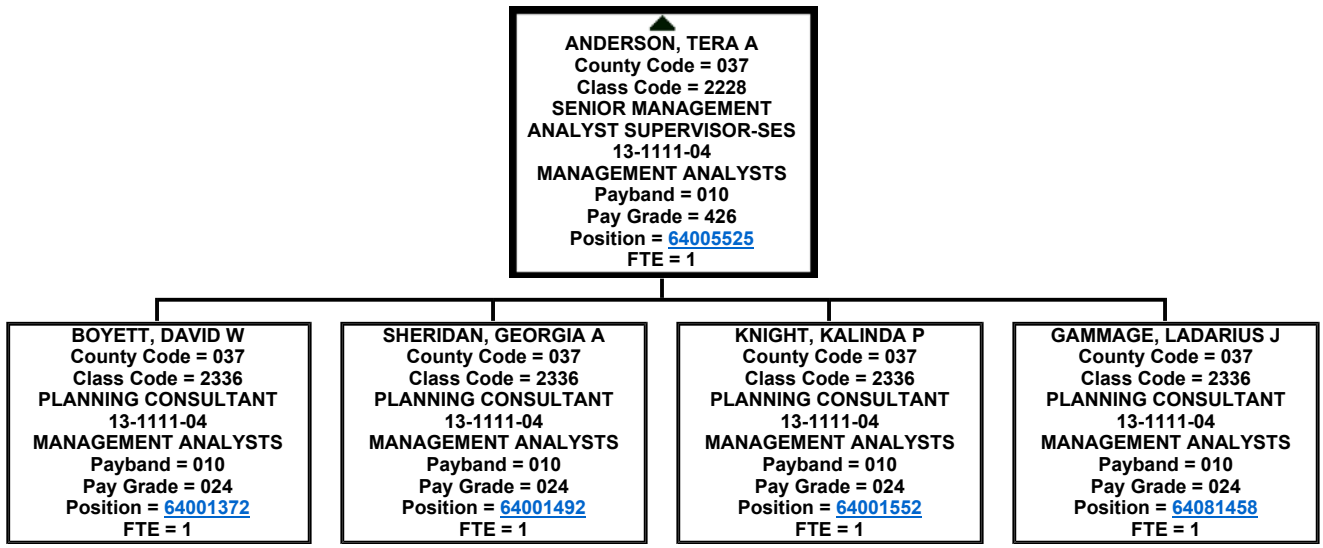


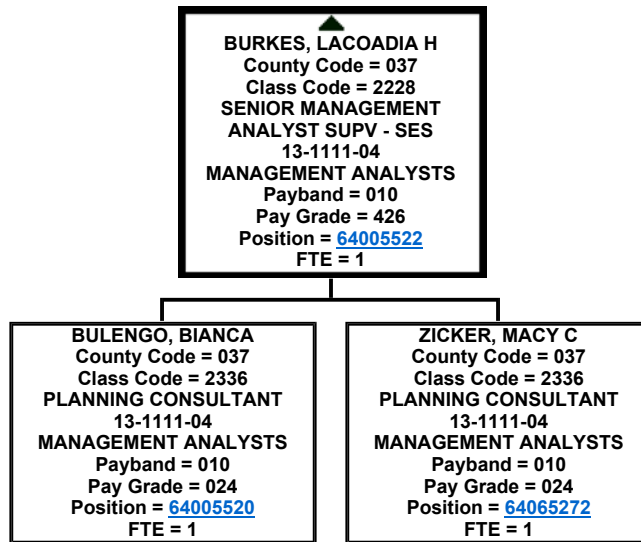


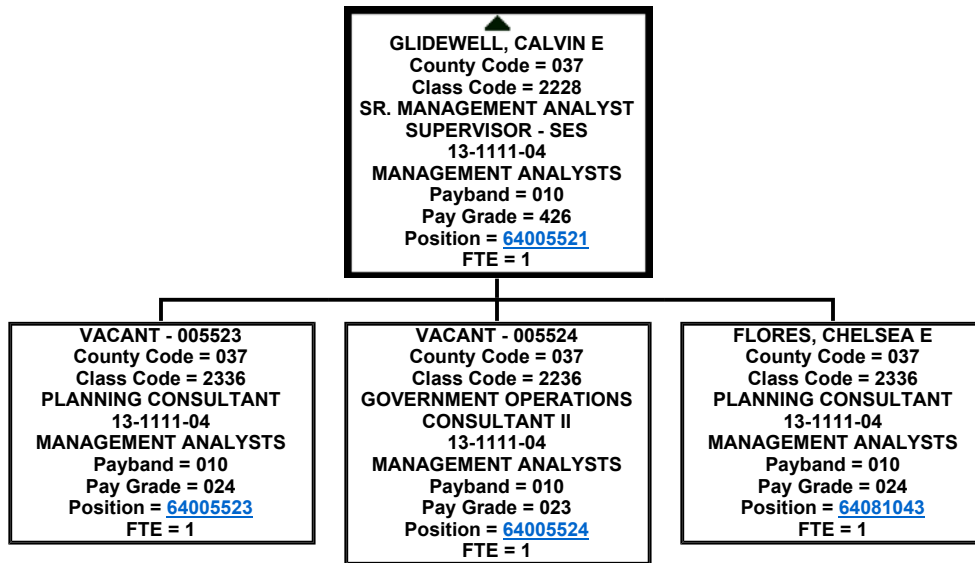


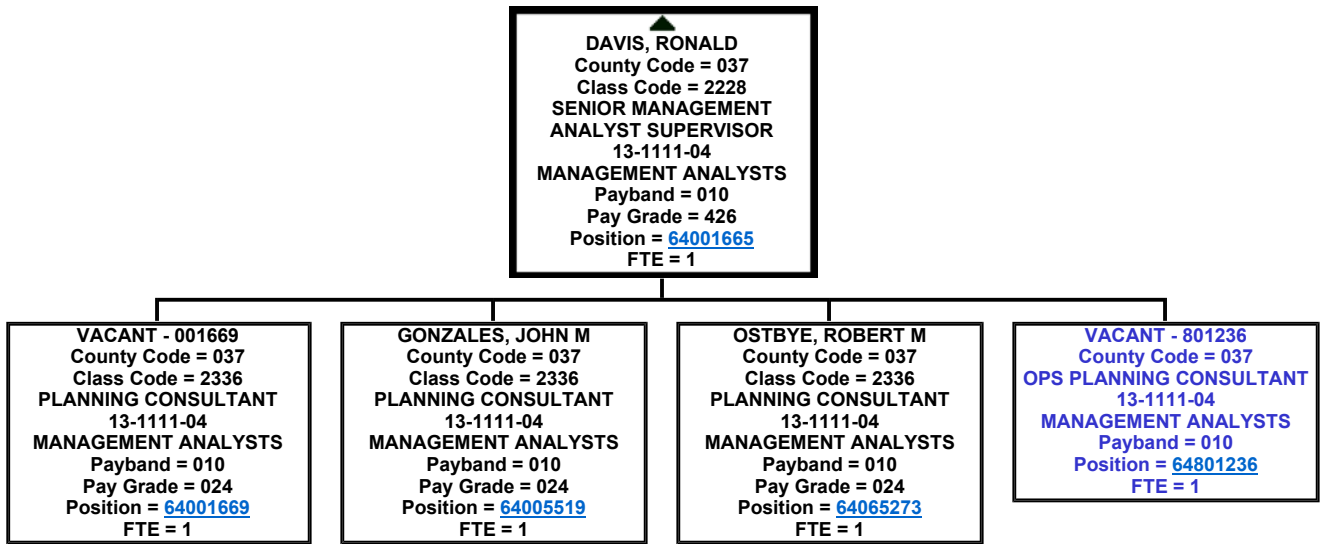


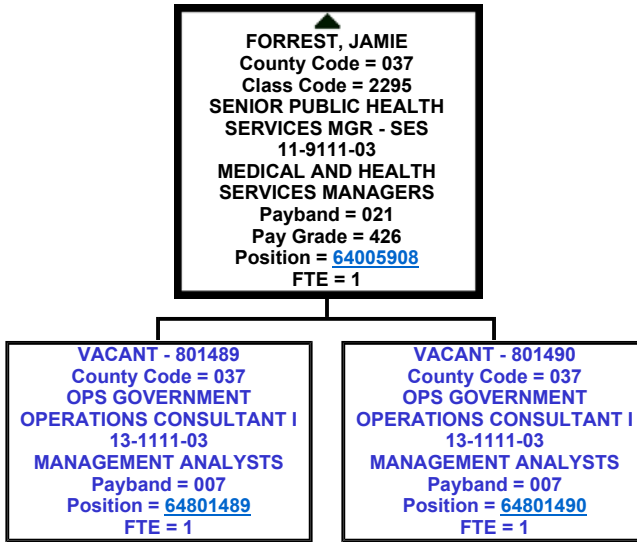


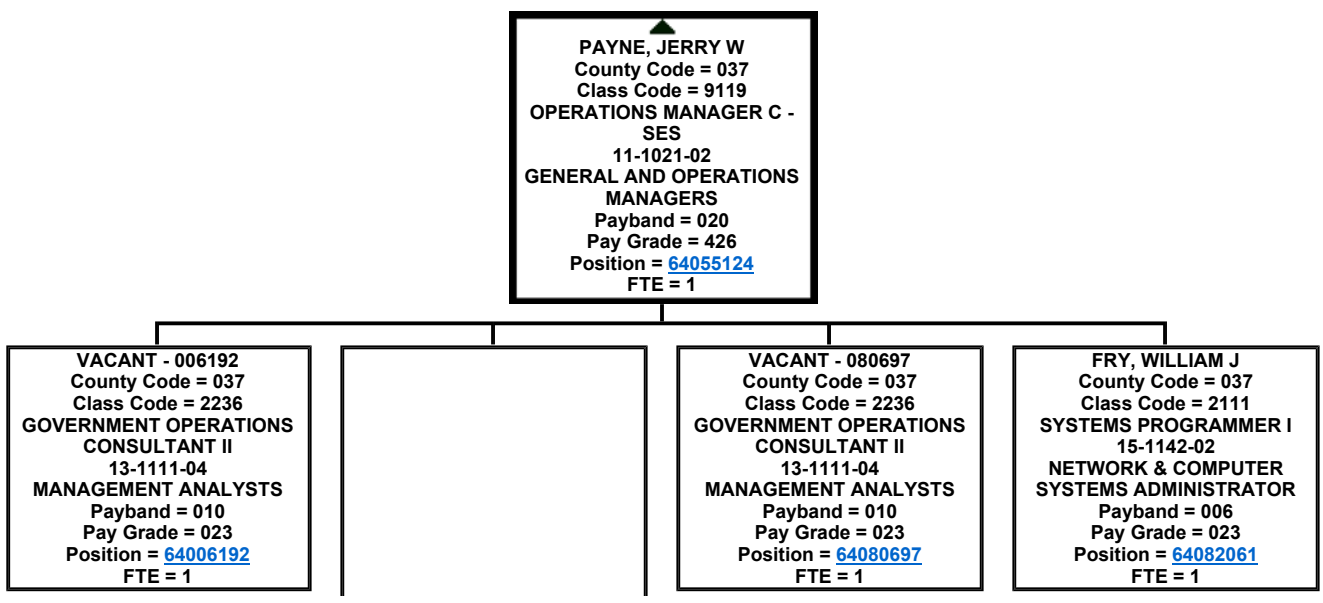
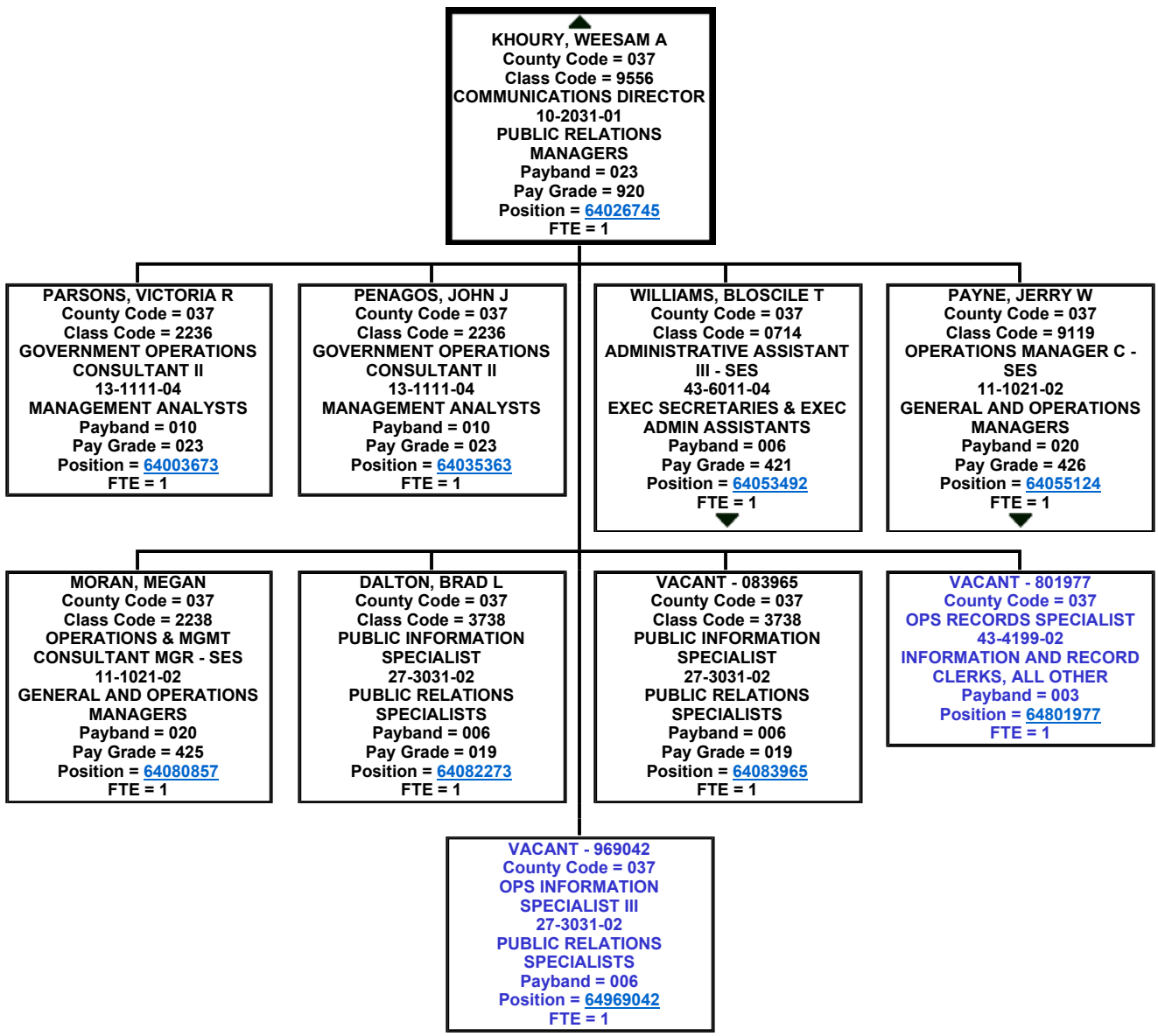




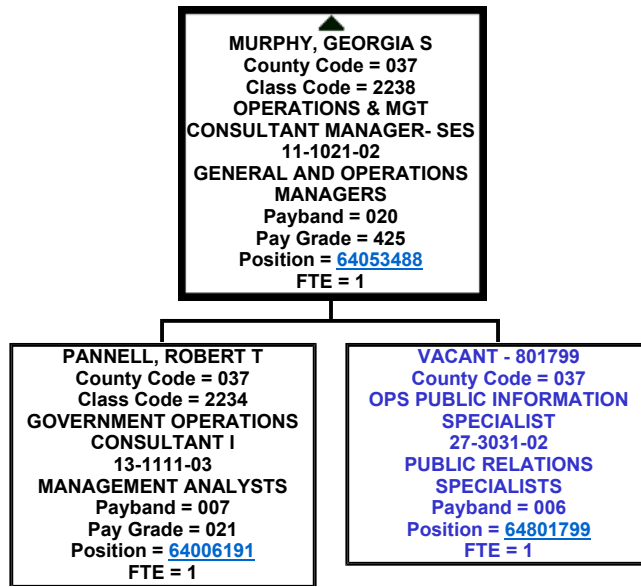






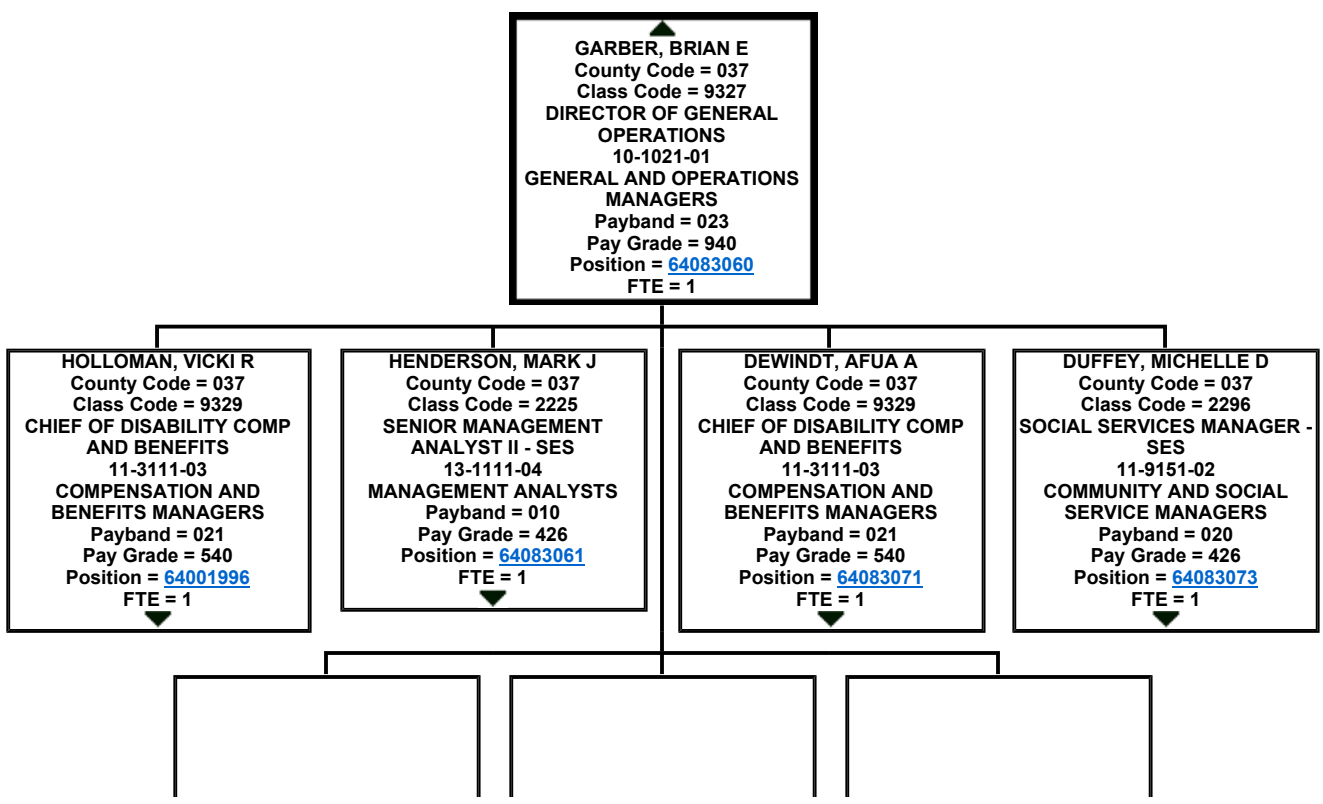
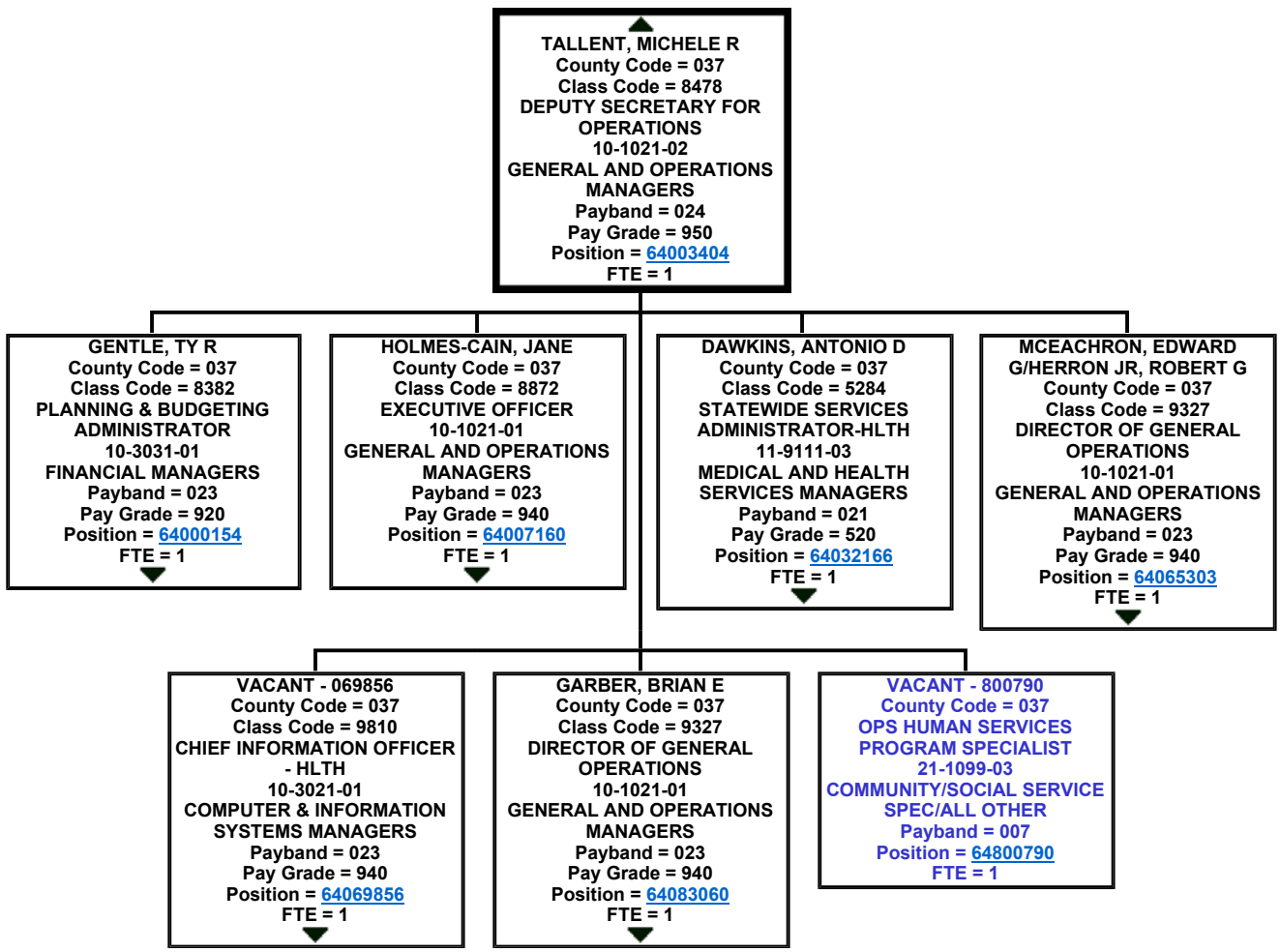


MURPHY, GEORGIA S
County Code = 037
Class Code = 2238
OPERATIONS & MGT
CONSULTANT MANAGER- SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64053488](#)
FTE = 1



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WILLIAMS, BLOSCILE T
County Code = 037
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III - SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 421
Position = [64053492](#)
FTE = 1

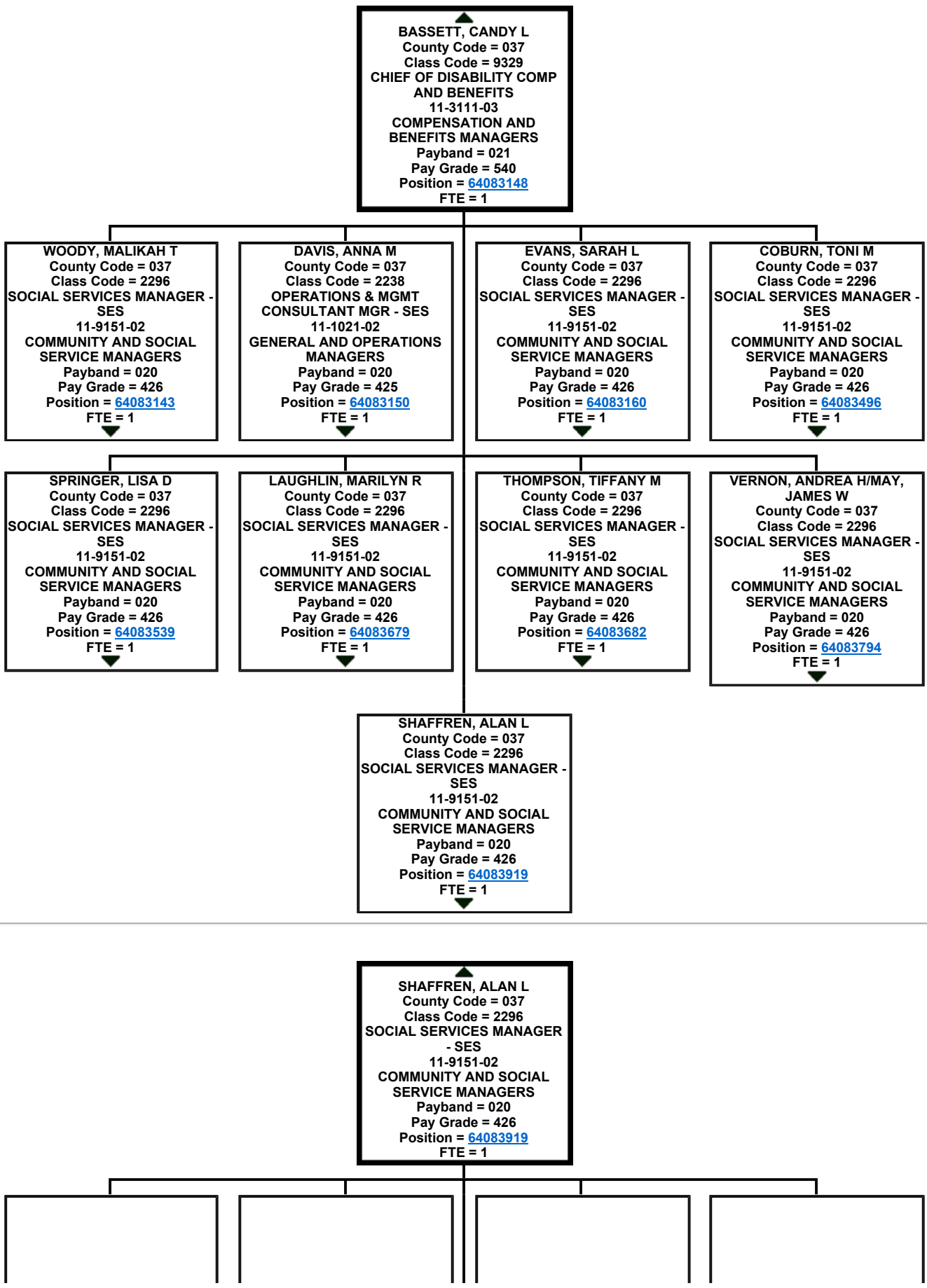
LANDRY, LAUREN C
County Code = 037
OPS CLERK
43-9061-01
OFFICE CLERKS, GENERAL
Payband = 001
Position = [64810257](#)
FTE = 1

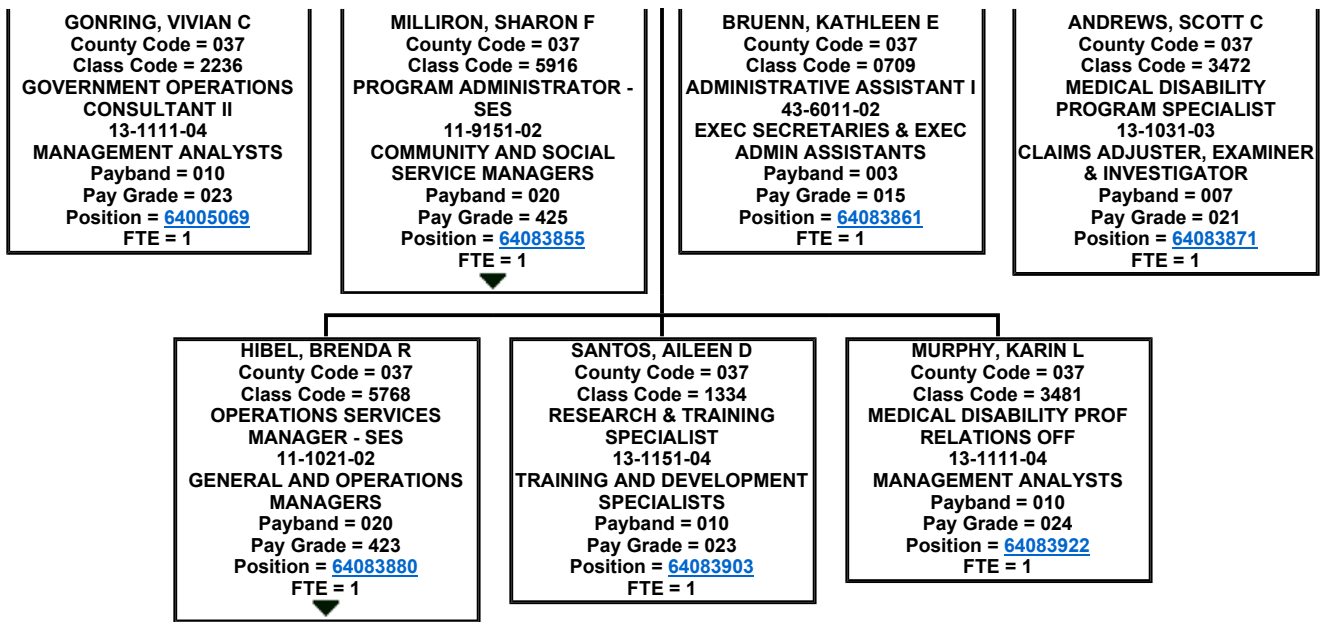


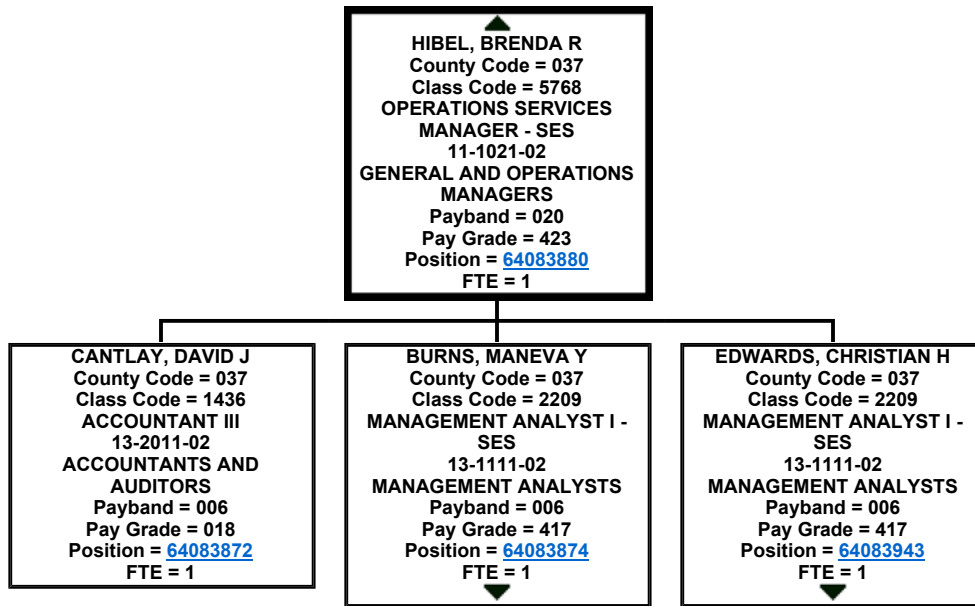
BUTTS, DEBORAH M
County Code = 037
Class Code = 2236
**OPERATIONS & MGMT
CONSULTANT II - SES**
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64083094](#)
FTE = 1

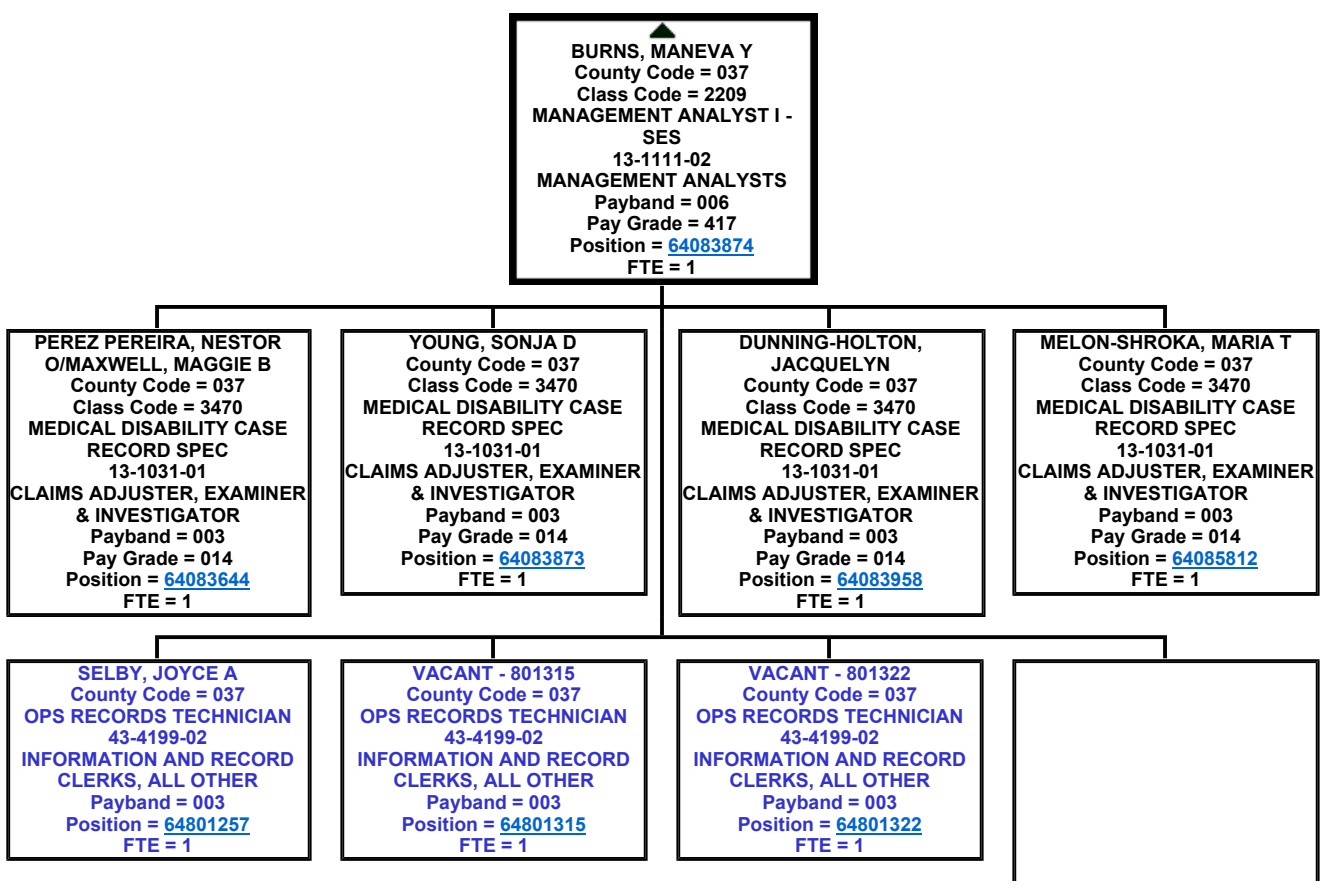
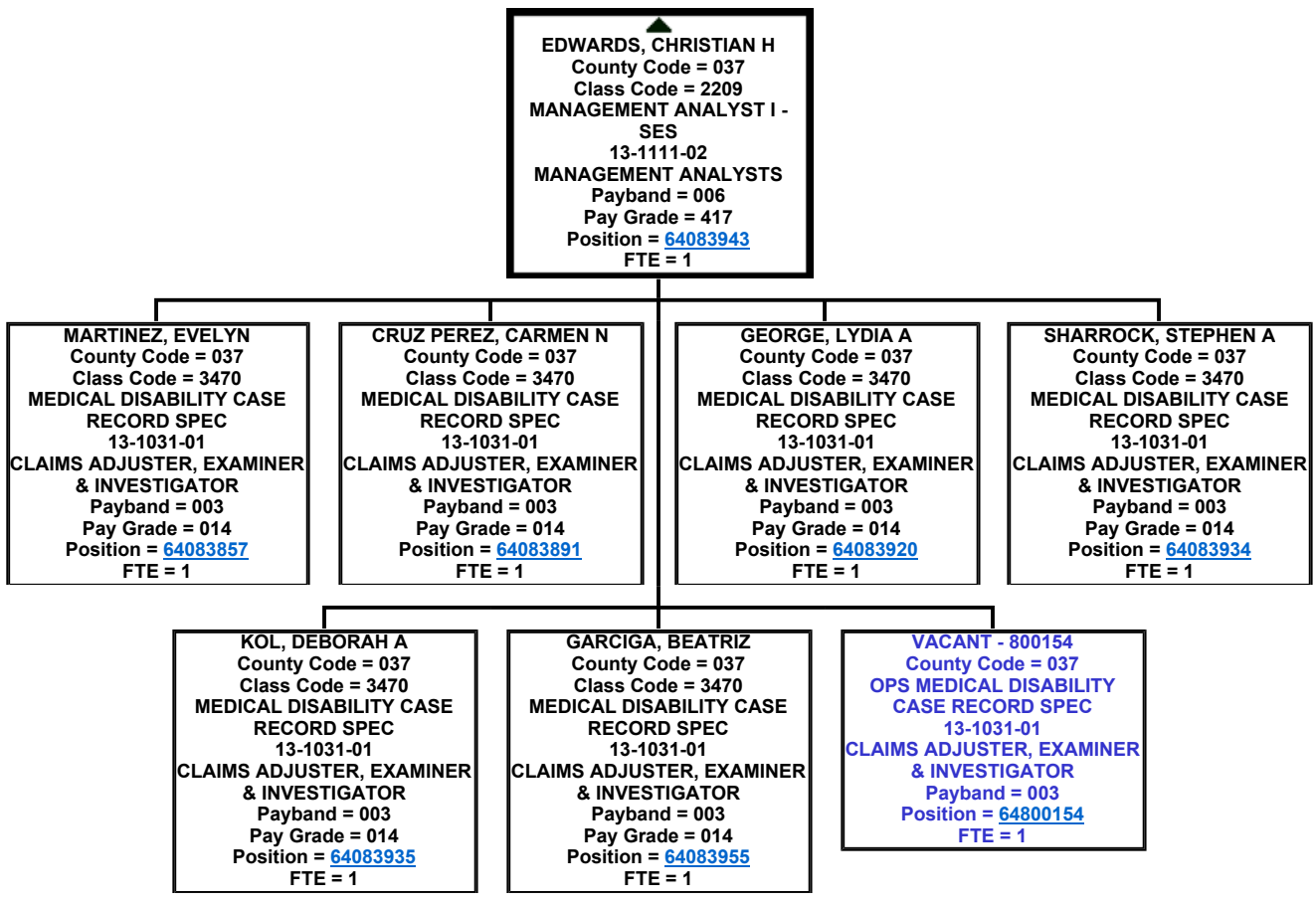
**BORRES MANGANELLO,
CHRISTINA J**
County Code = 037
Class Code = 9329
**CHIEF OF DISABILITY COMP
AND BENEFITS**
11-3111-03
**COMPENSATION AND
BENEFITS MANAGERS**
Payband = 021
Pay Grade = 540
Position = [64083133](#)
FTE = 1

BASSETT, CANDY L
County Code = 037
Class Code = 9329
**CHIEF OF DISABILITY COMP
AND BENEFITS**
11-3111-03
**COMPENSATION AND
BENEFITS MANAGERS**
Payband = 021
Pay Grade = 540
Position = [64083148](#)
FTE = 1

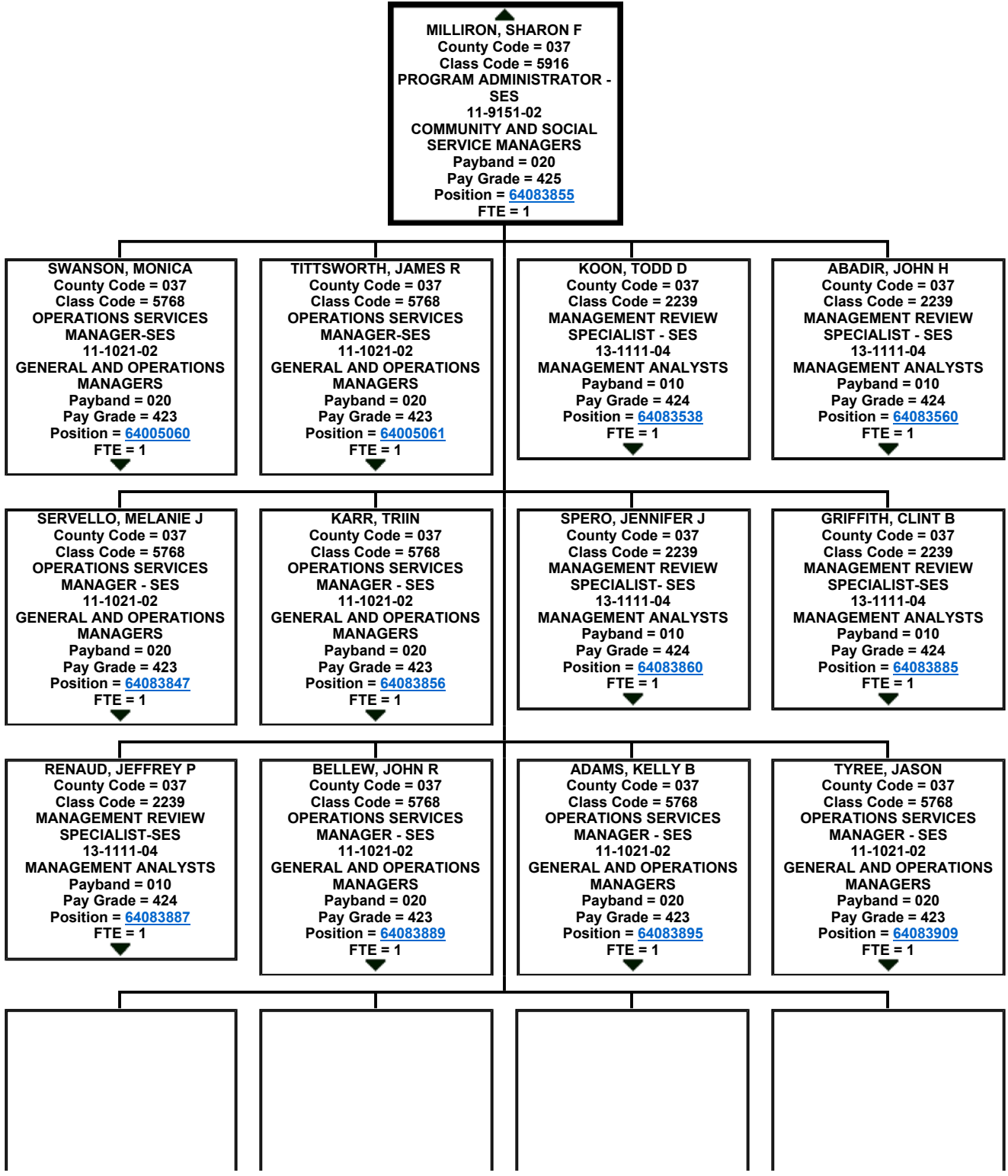








VACANT - 801410
 County Code = 037
 OPS MEDICAL DISABILITY
 CASE RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Position = [64801410](#)
 FTE = 1

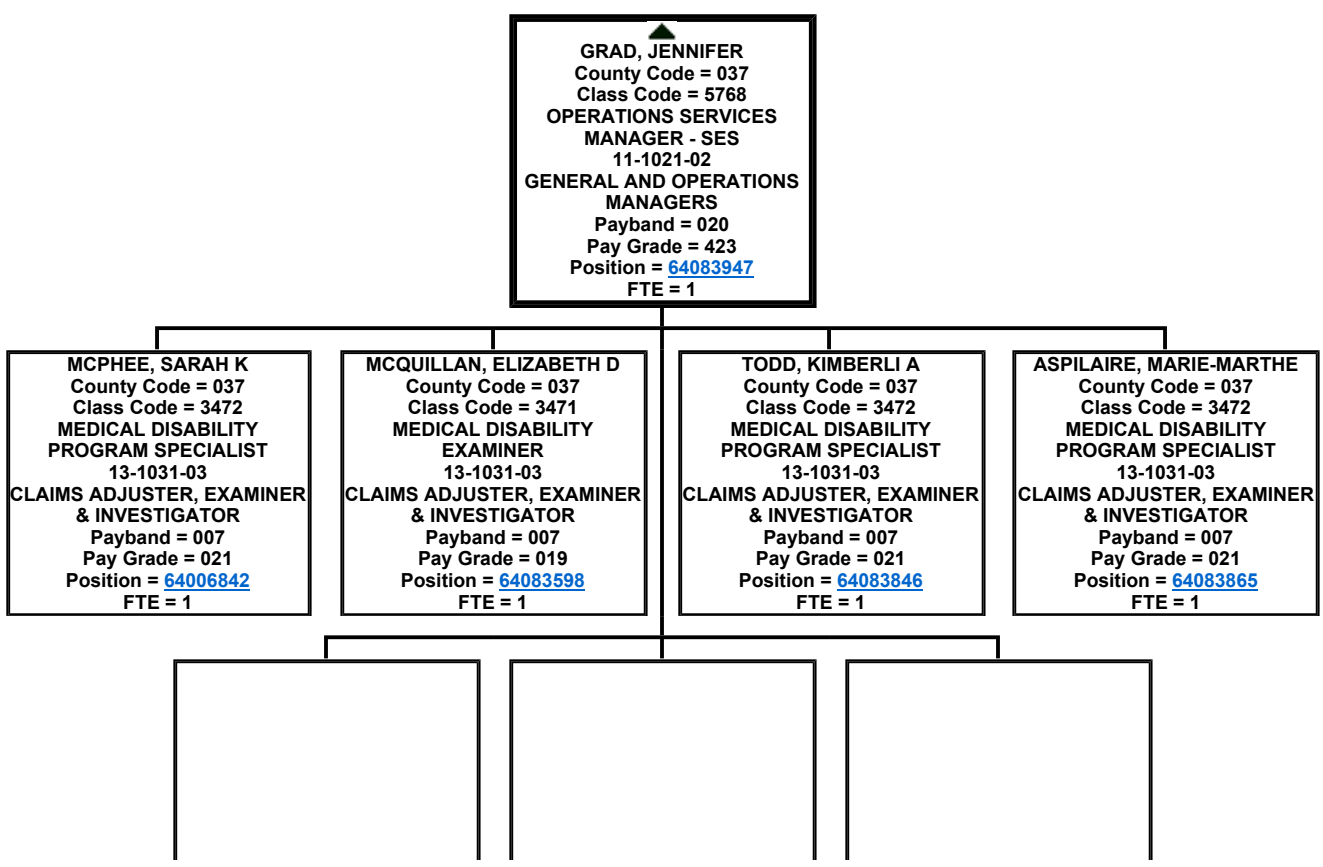
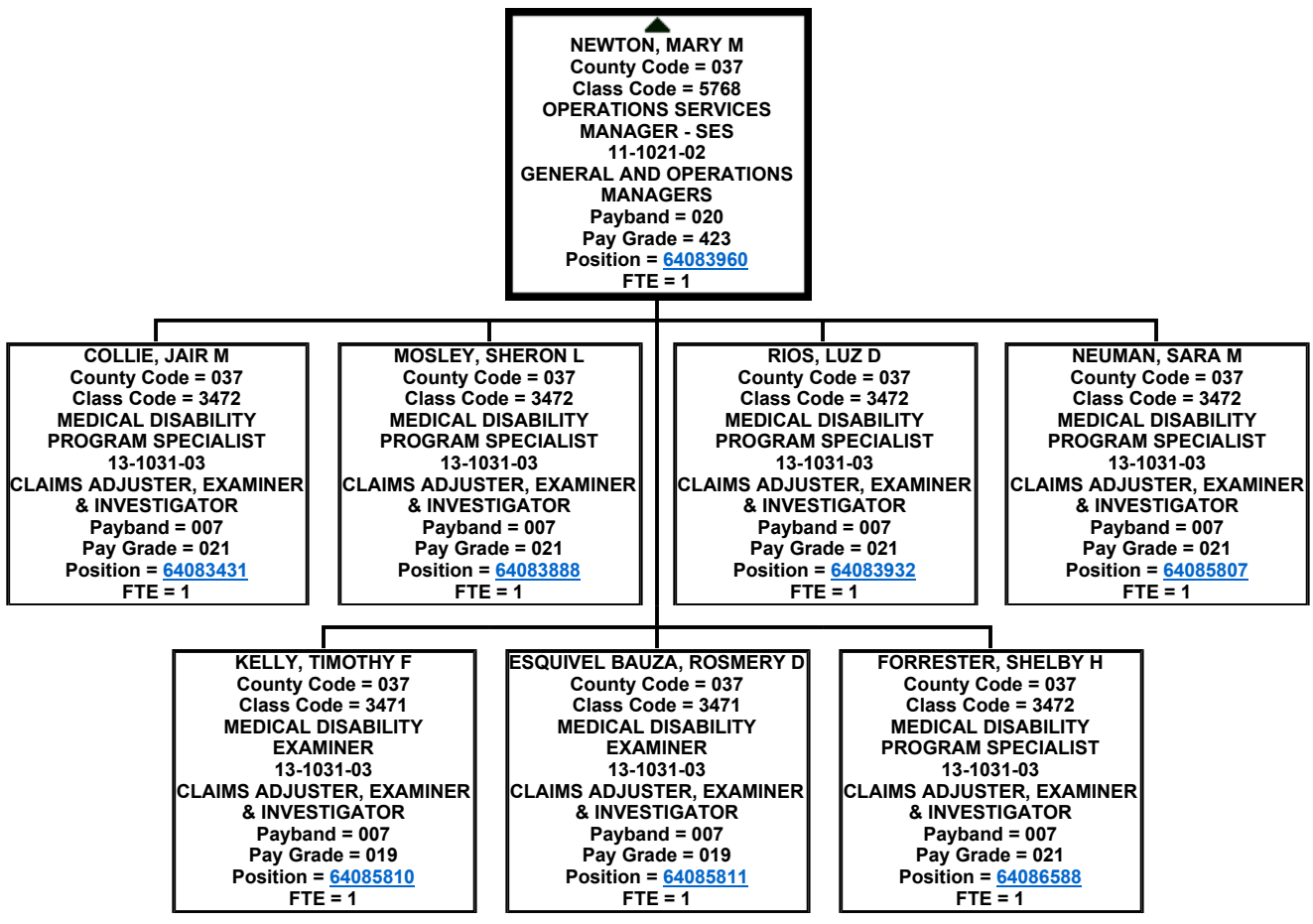


VACANT - 083923
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083923](#)
FTE = 1
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LONG, JESSICA
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083946](#)
FTE = 1
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GRAD, JENNIFER
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083947](#)
FTE = 1
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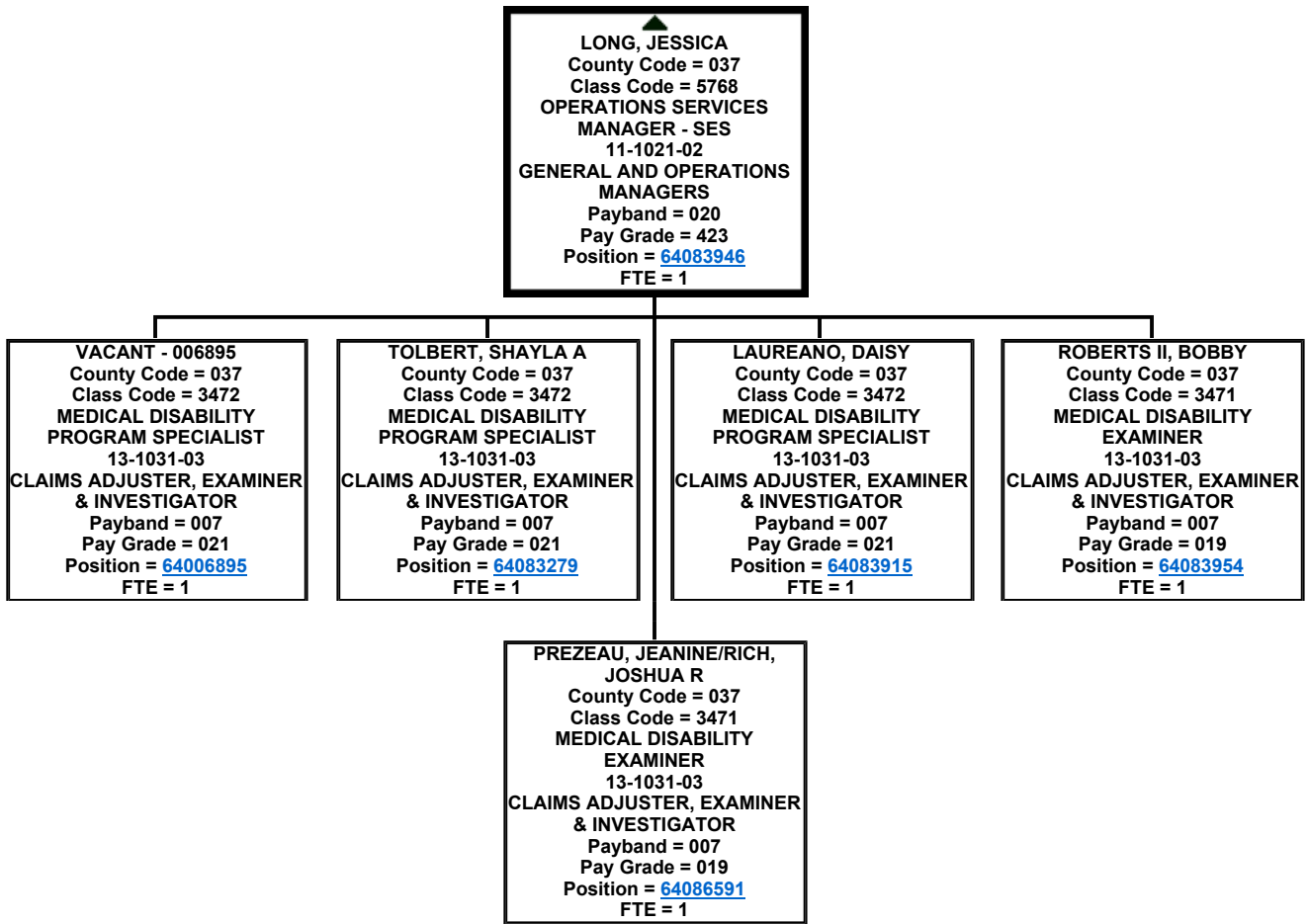
NEWTON, MARY M
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083960](#)
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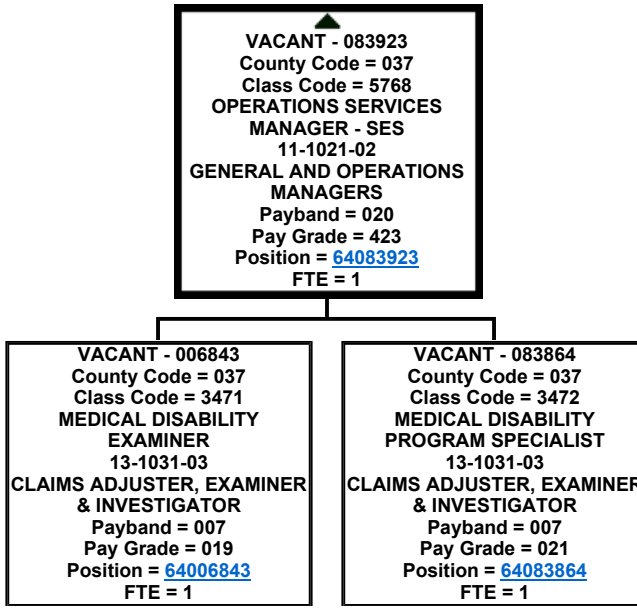


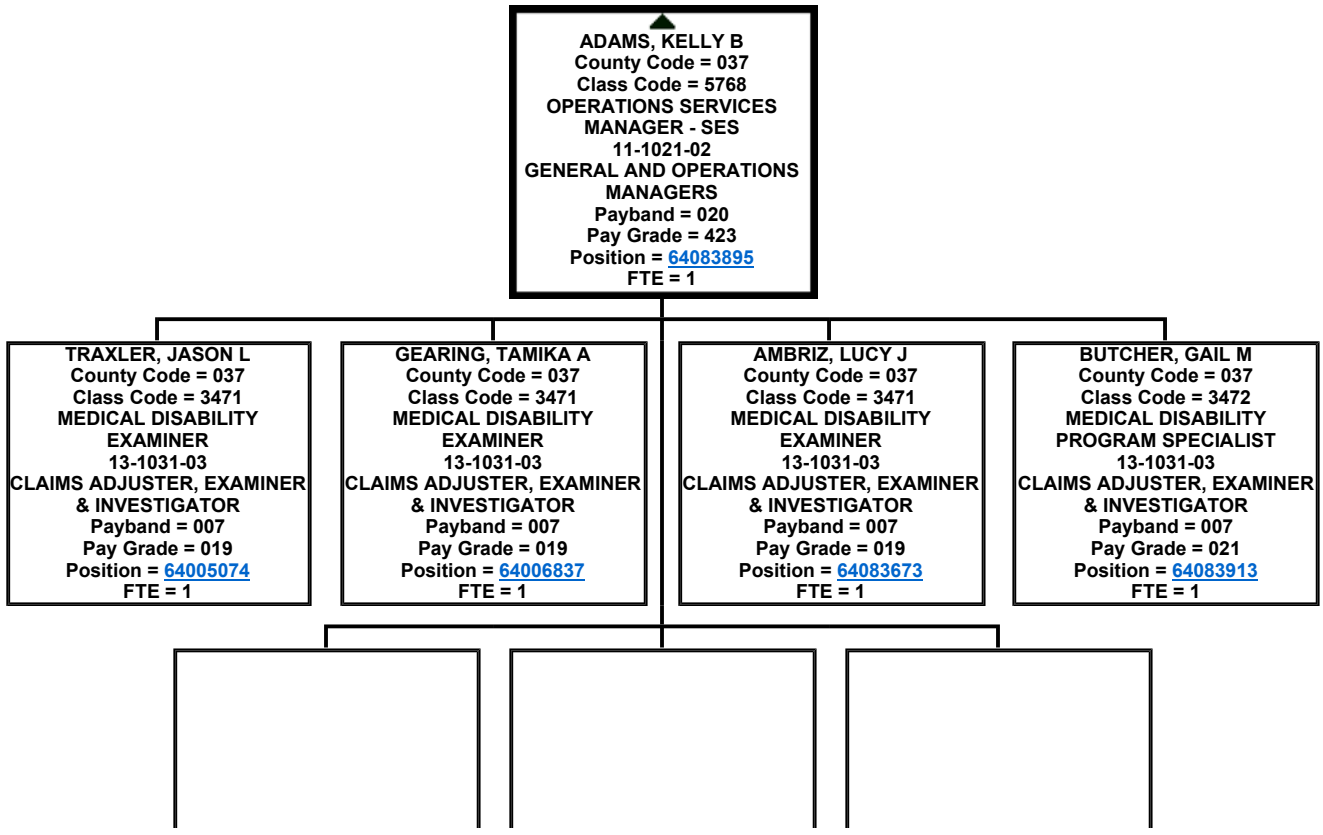
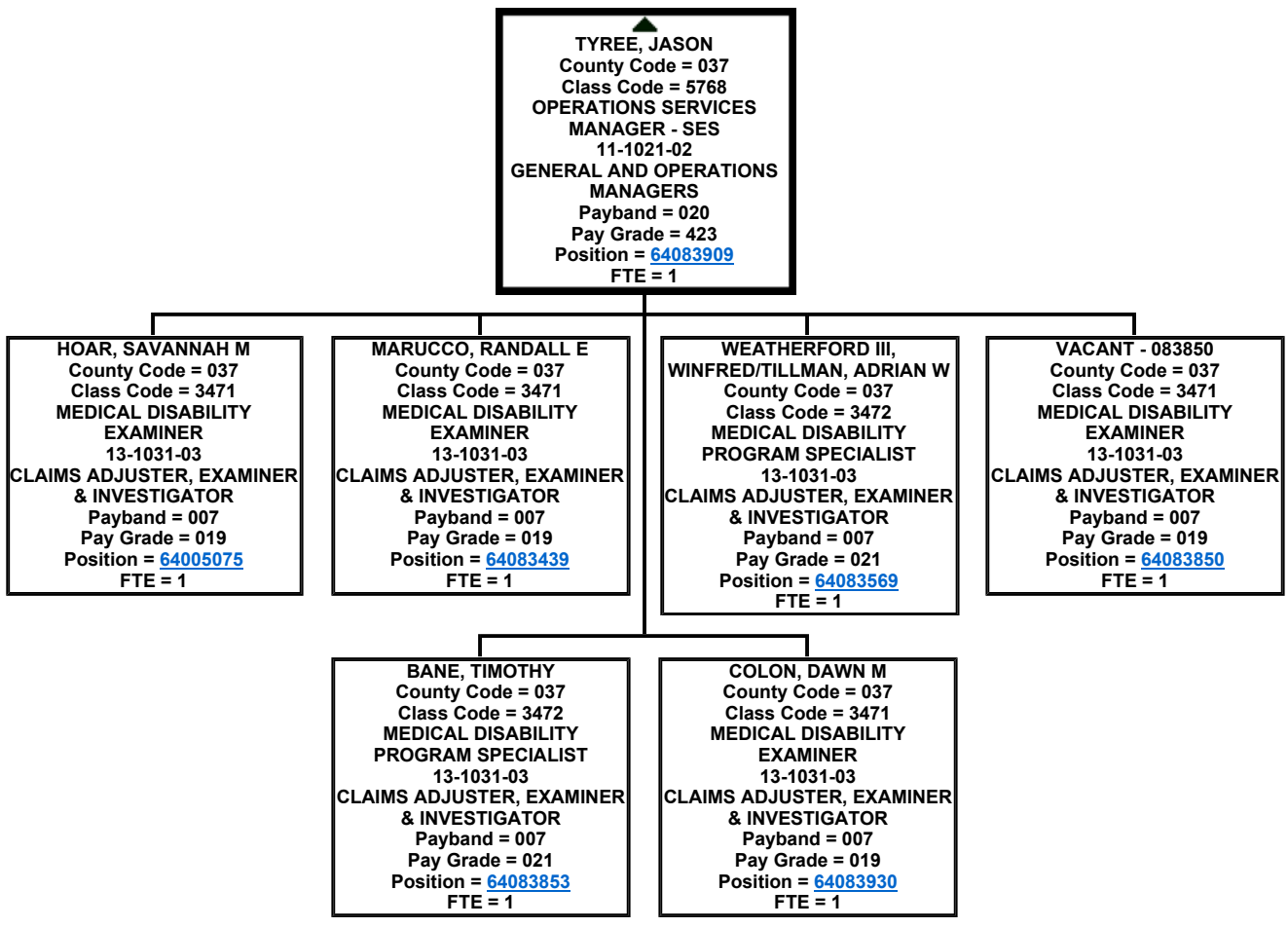
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083894](#)
FTE = 1

BARGERSTOCK, DANIEL
S/TOLSON, MADISON E
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083941](#)
FTE = 1

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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085806](#)
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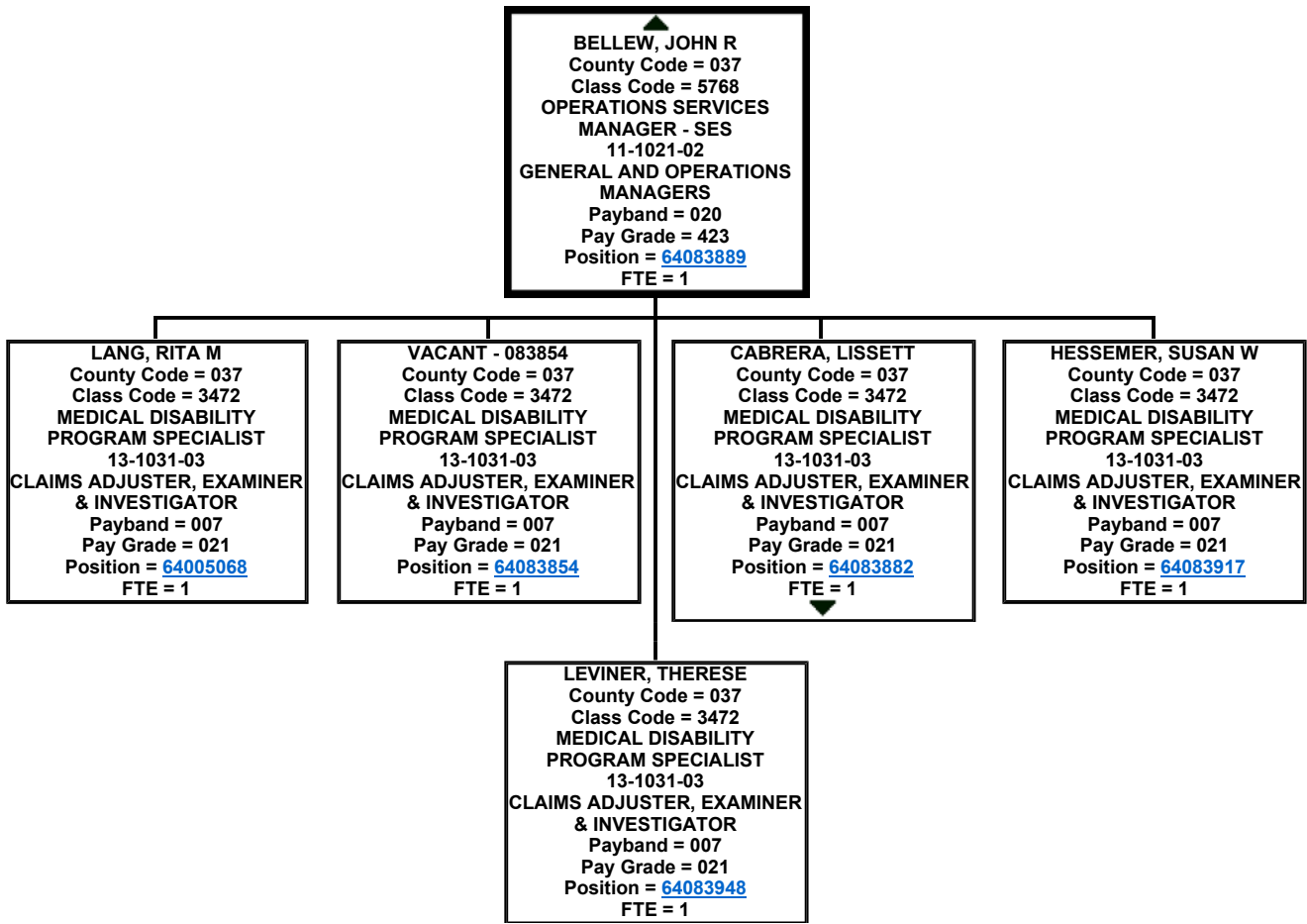




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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083927](#)
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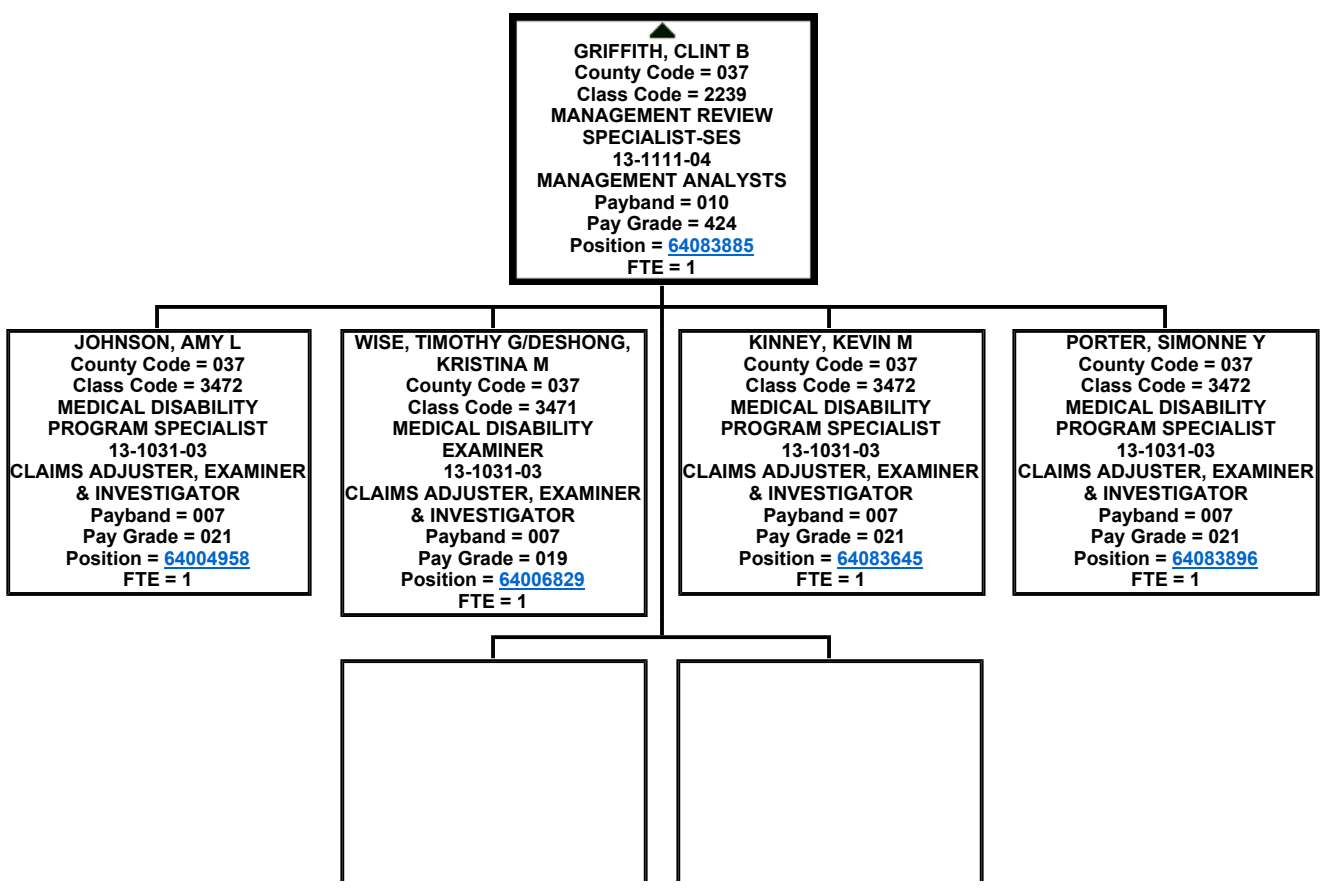
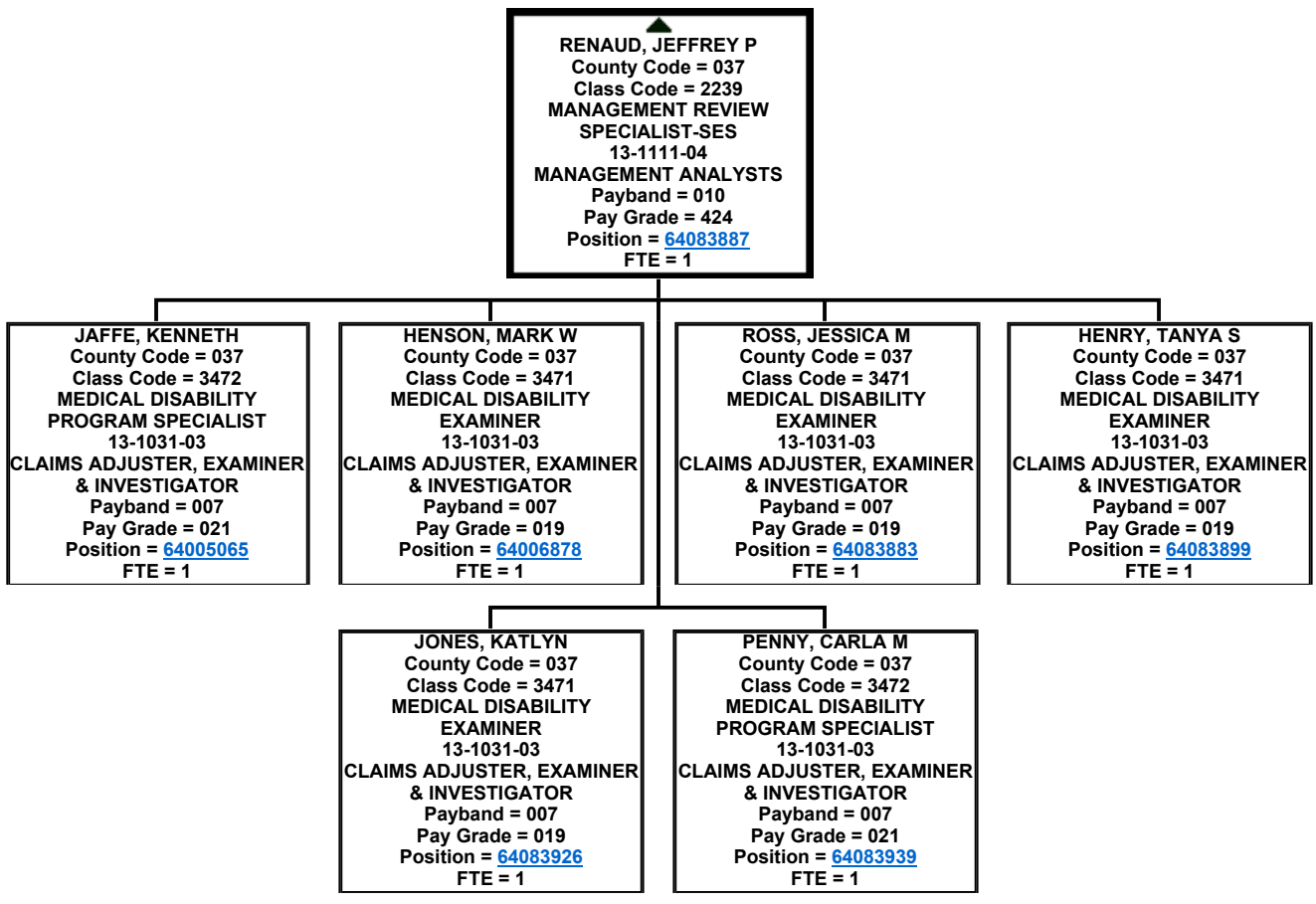
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085804](#)
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64086589](#)
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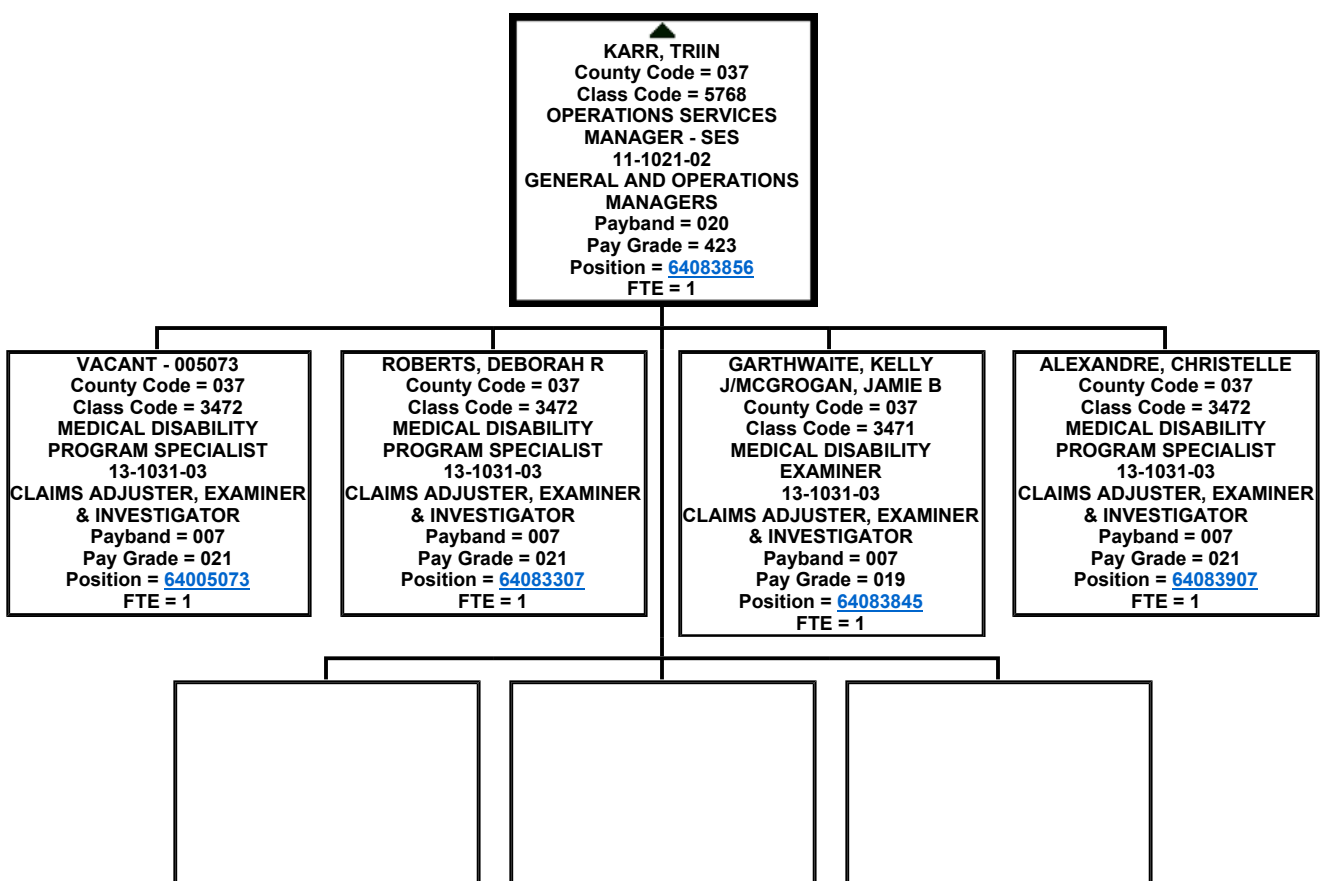
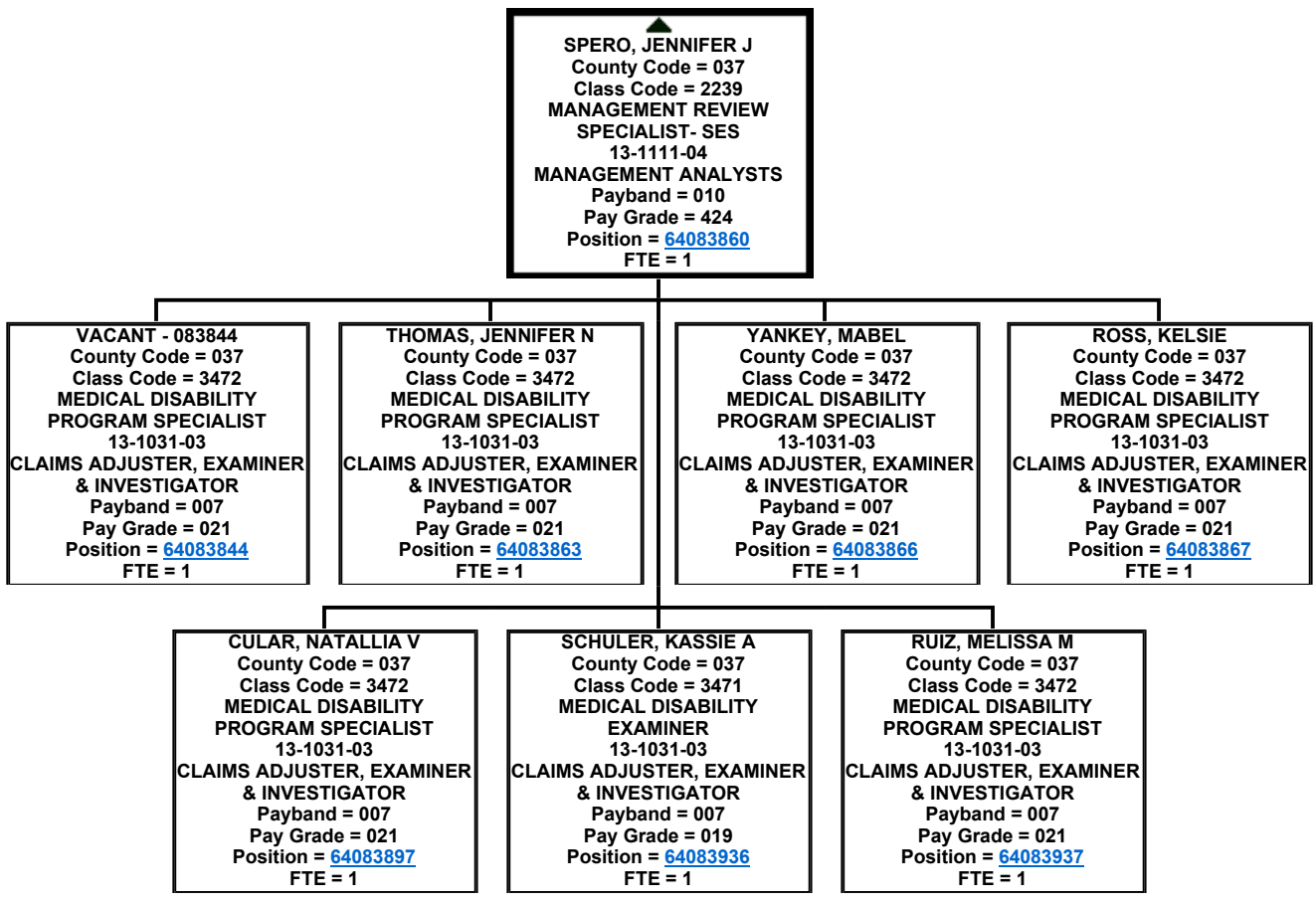
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER,
EXAMINER & INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083882](#)
FTE = 1

VACANT - 082208
County Code = 037
Class Code = 5328
SR COMMUNITY HEALTH
NURSING SUPERVISOR
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64082208](#)
FTE = 1



WEGMAN, ALICE
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083914](#)
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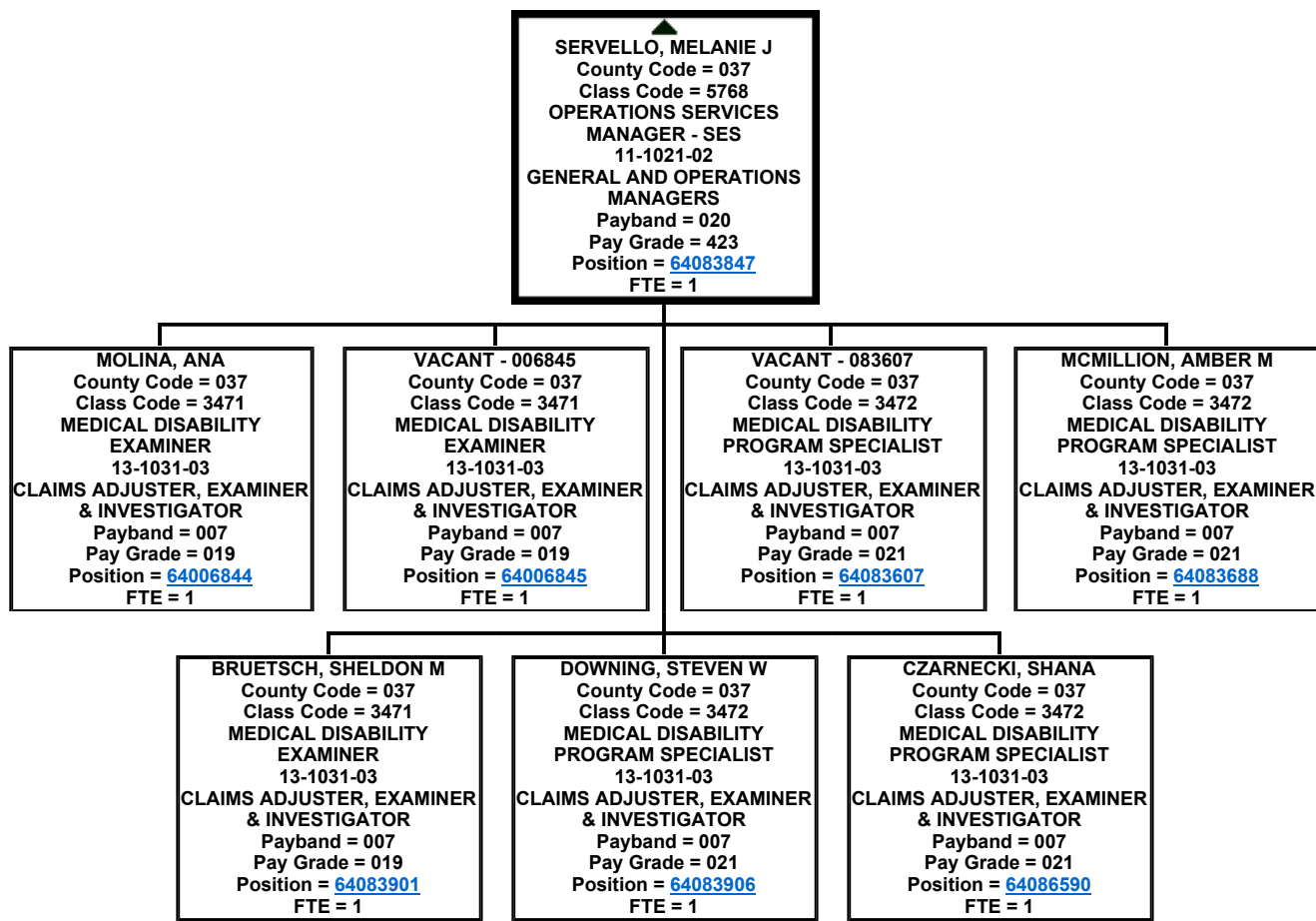
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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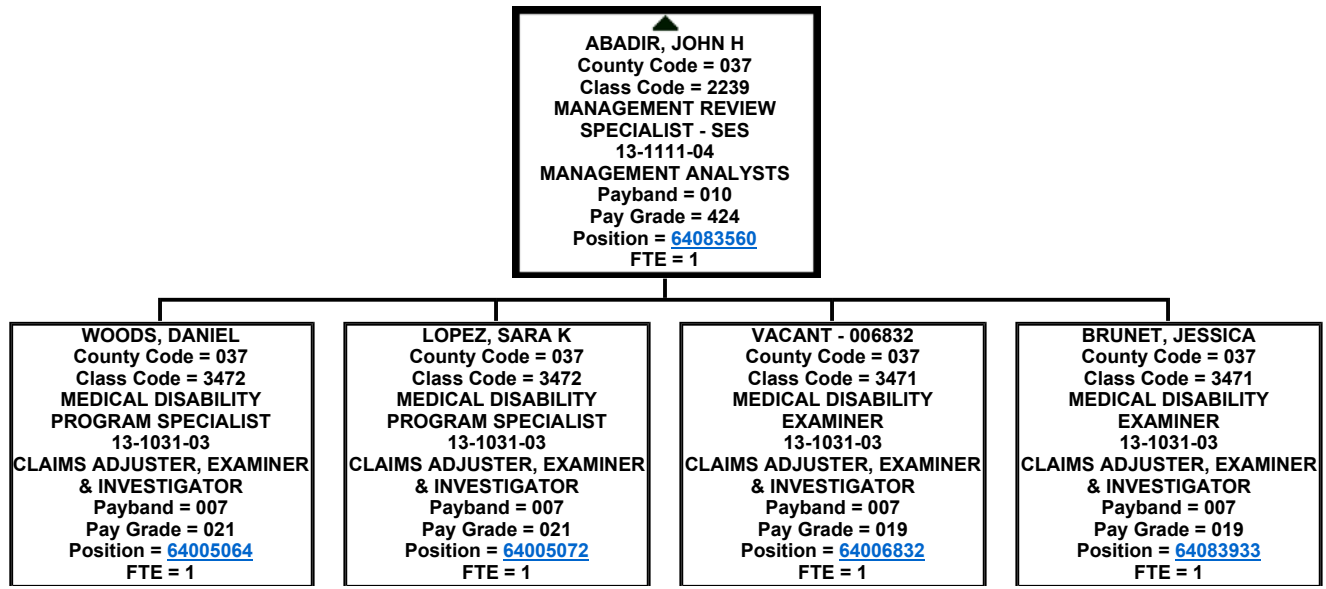


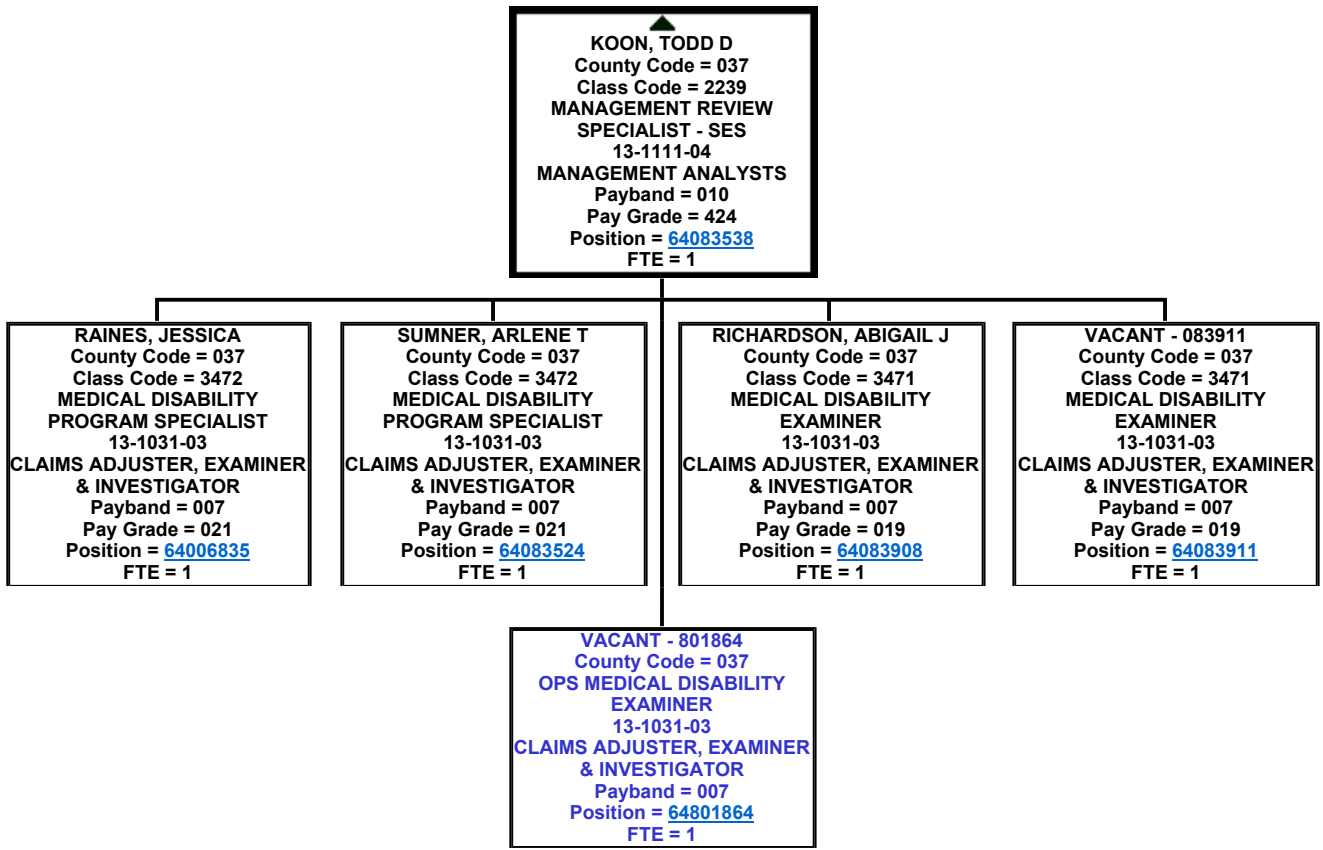
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
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Position = [64083951](#)
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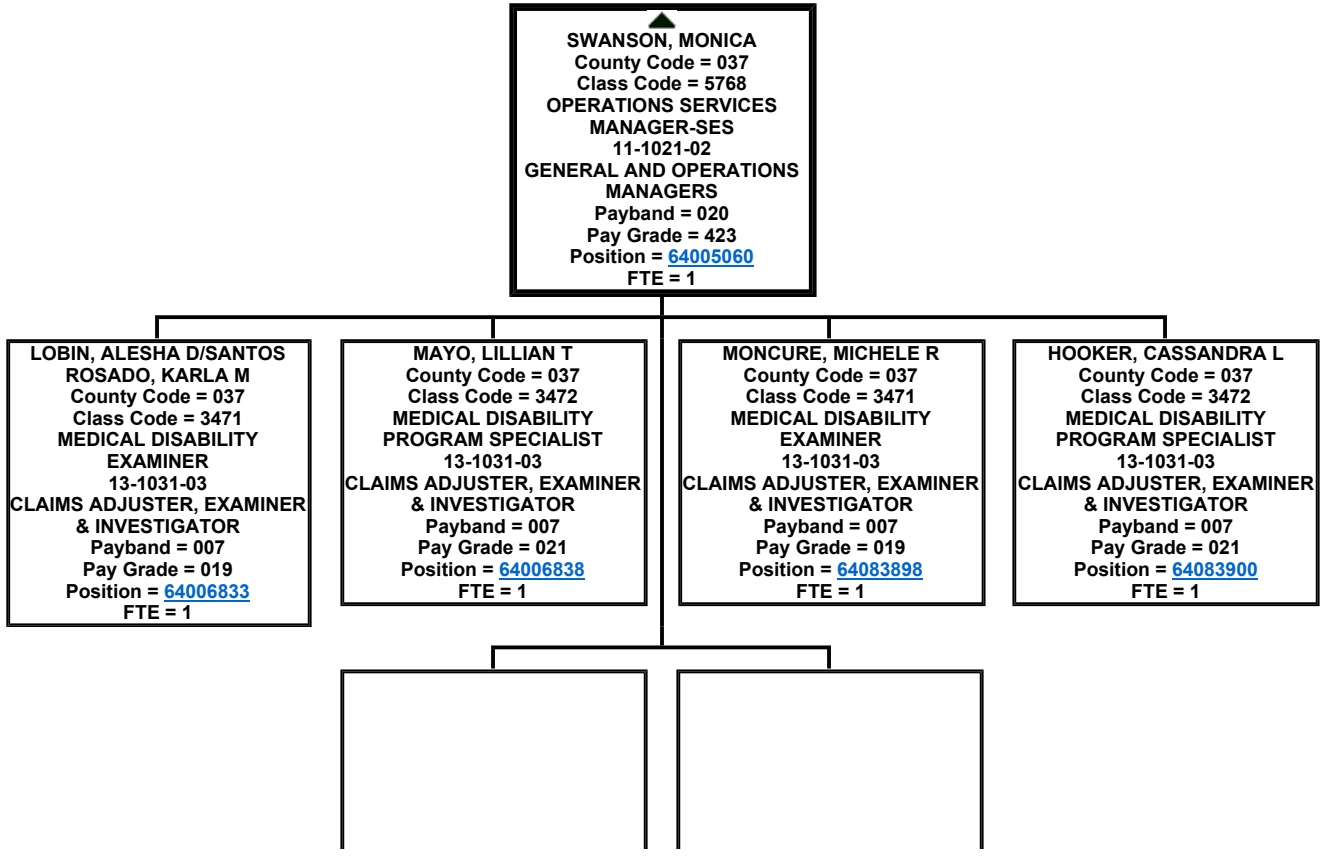
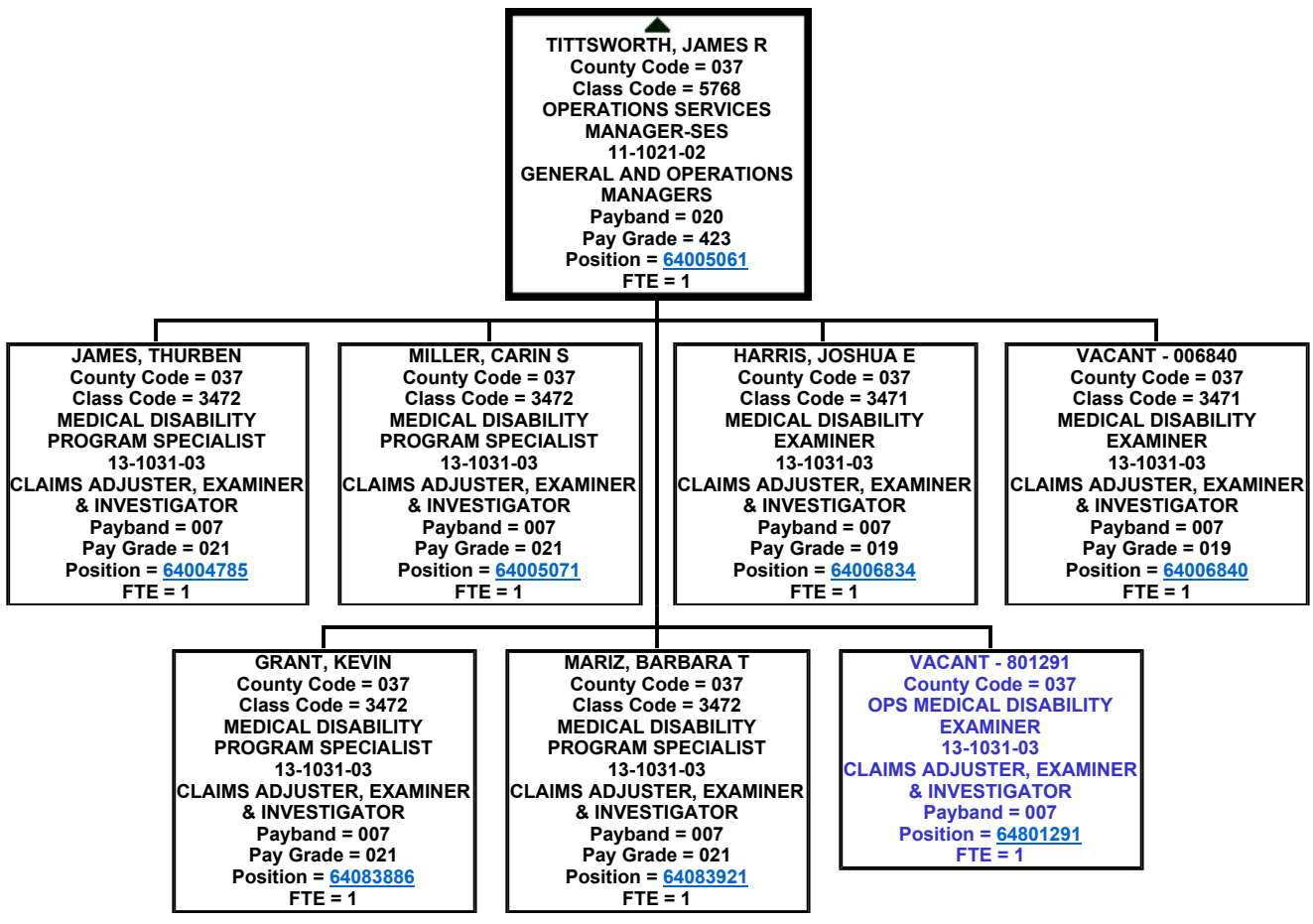
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MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085808](#)
FTE = 1

SANYET, MAYRA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086600](#)
FTE = 1



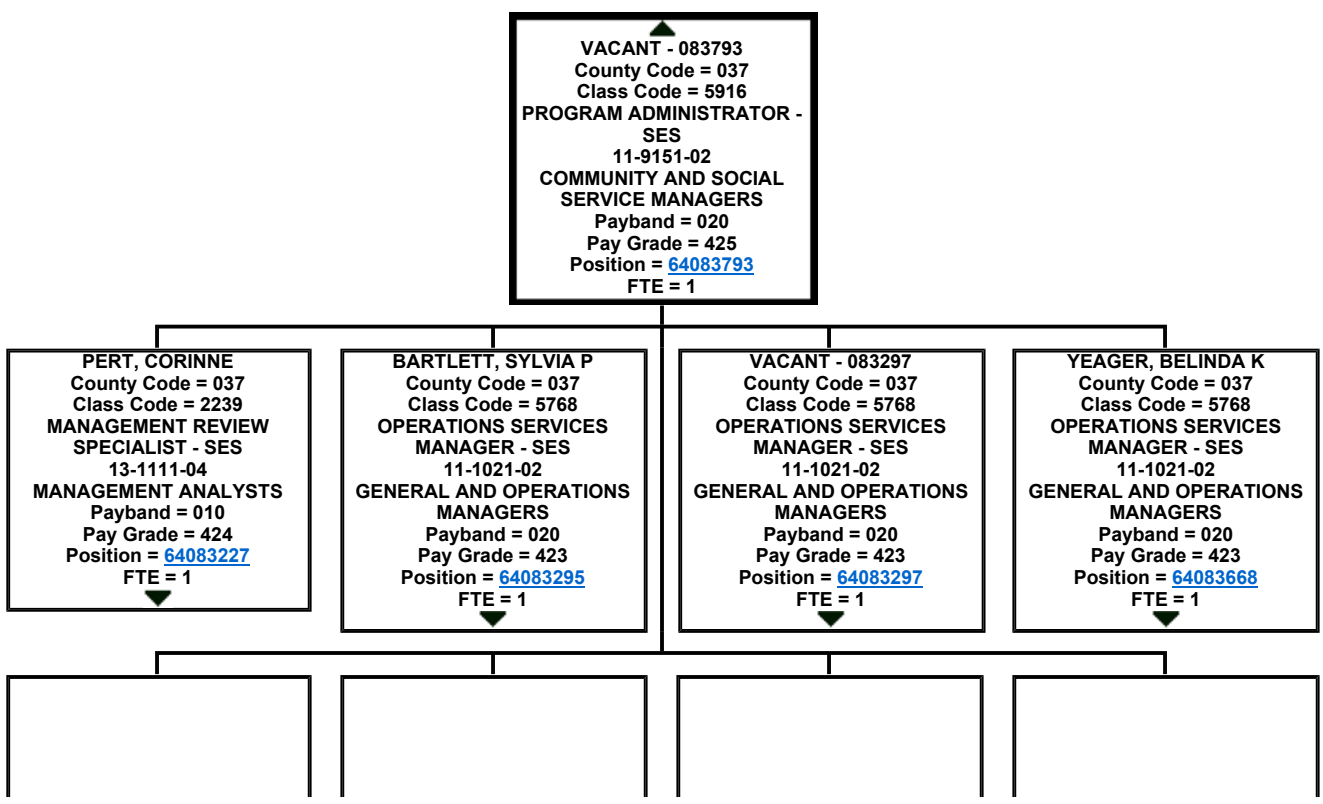
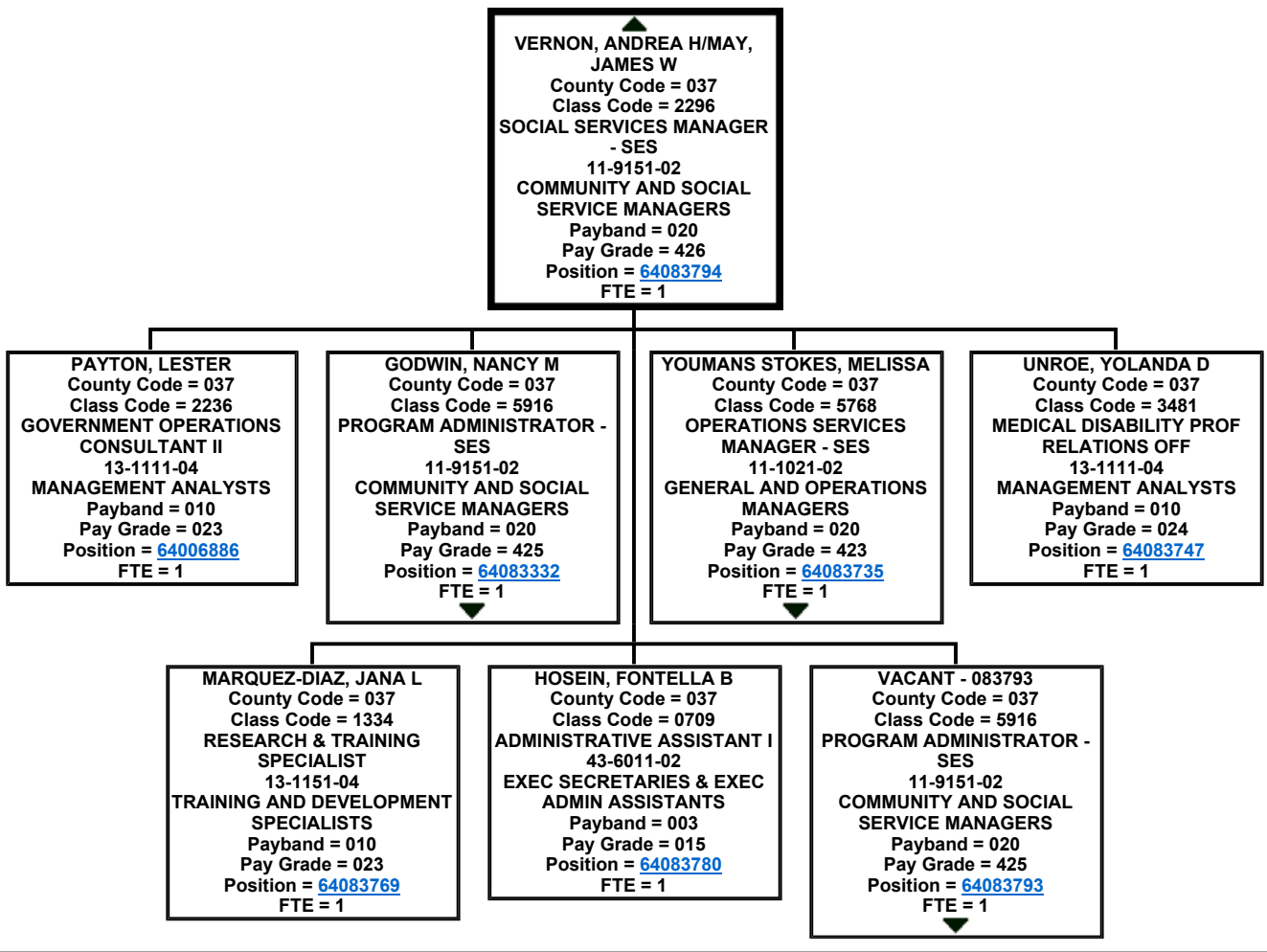






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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083904](#)
FTE = 1

VACANT - 086587
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Position = [64086587](#)
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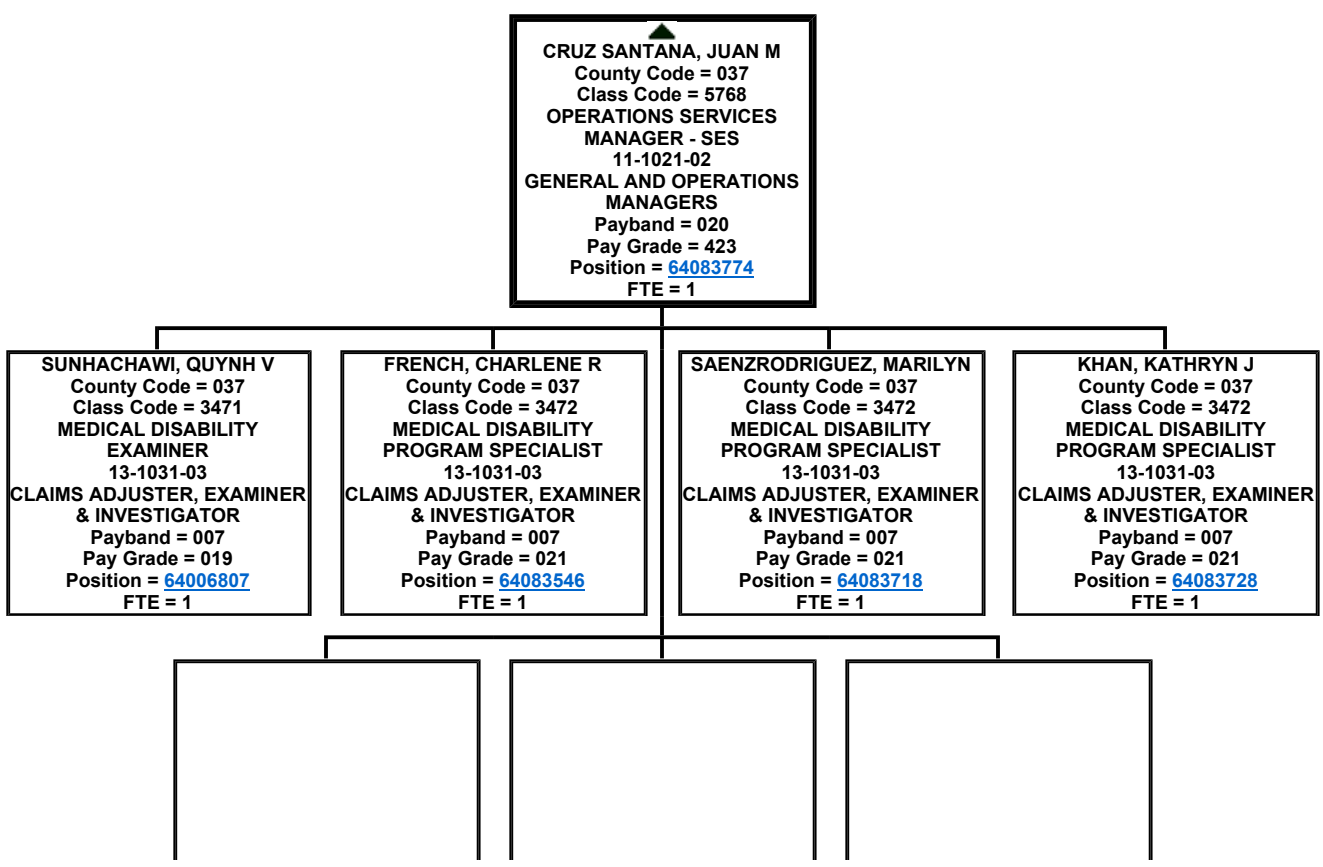
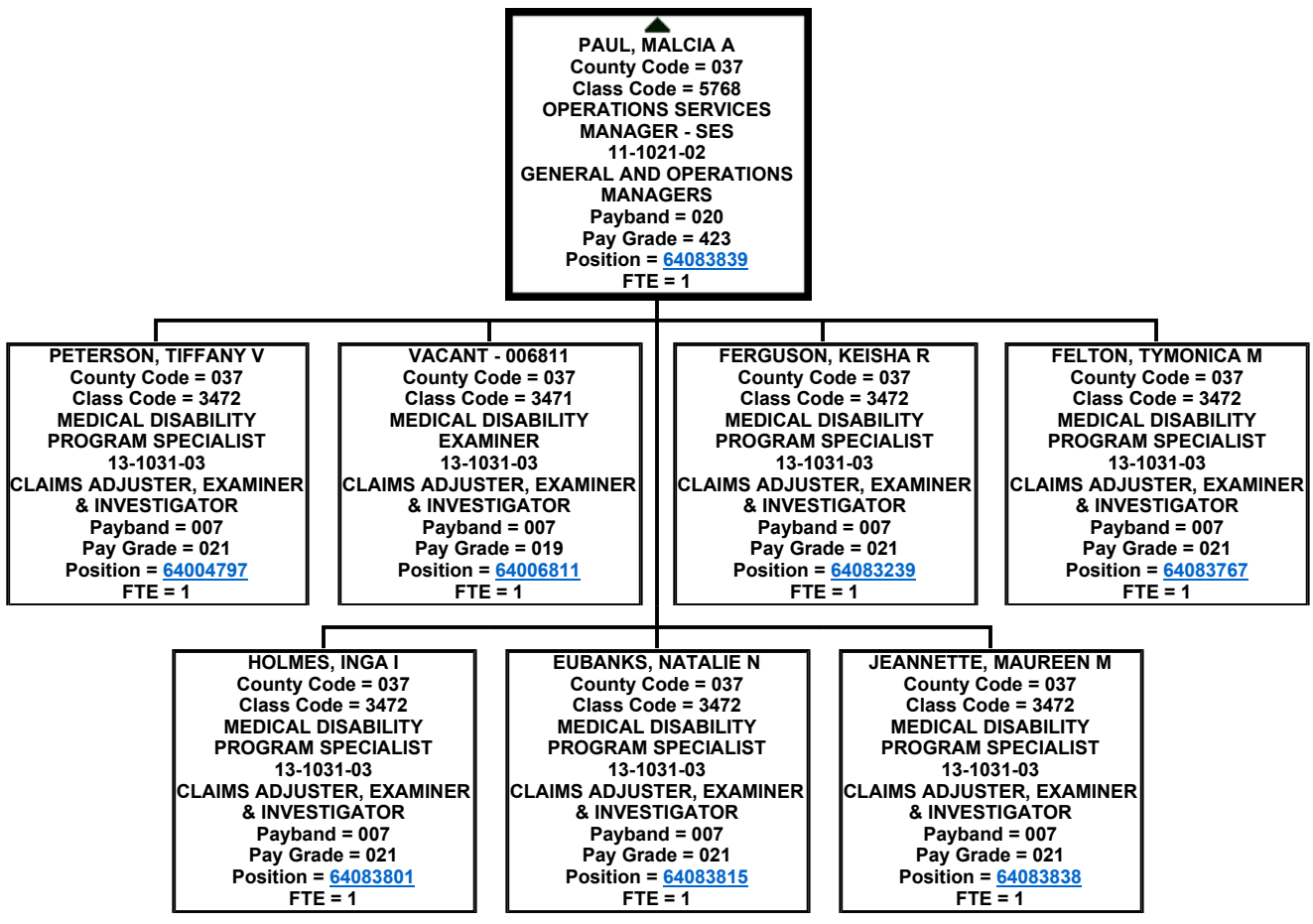


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Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083739](#)
FTE = 1
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WHITTED, SHARVIS E
County Code = 037
Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083749](#)
FTE = 1
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CRUZ SANTANA, JUAN M
County Code = 037
Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083774](#)
FTE = 1
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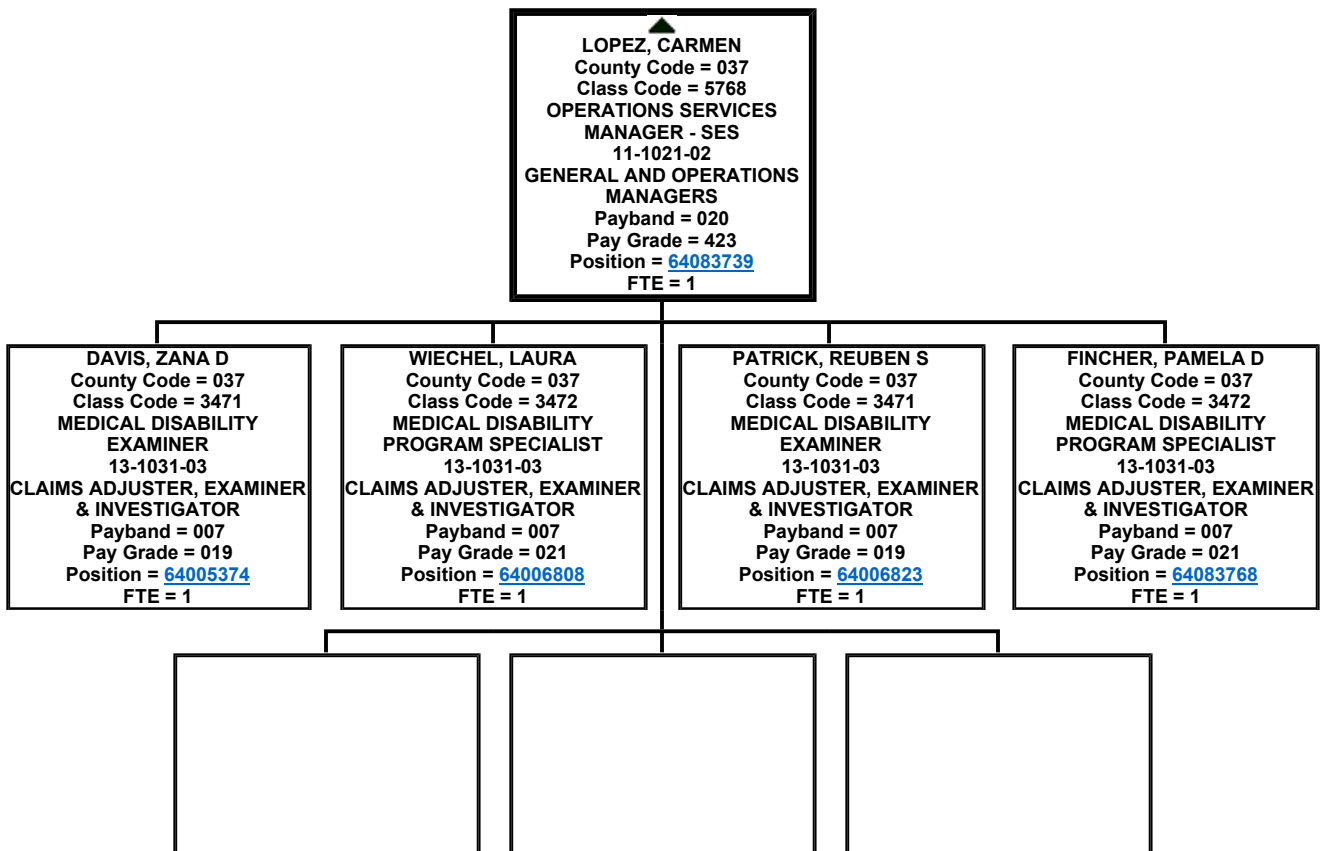
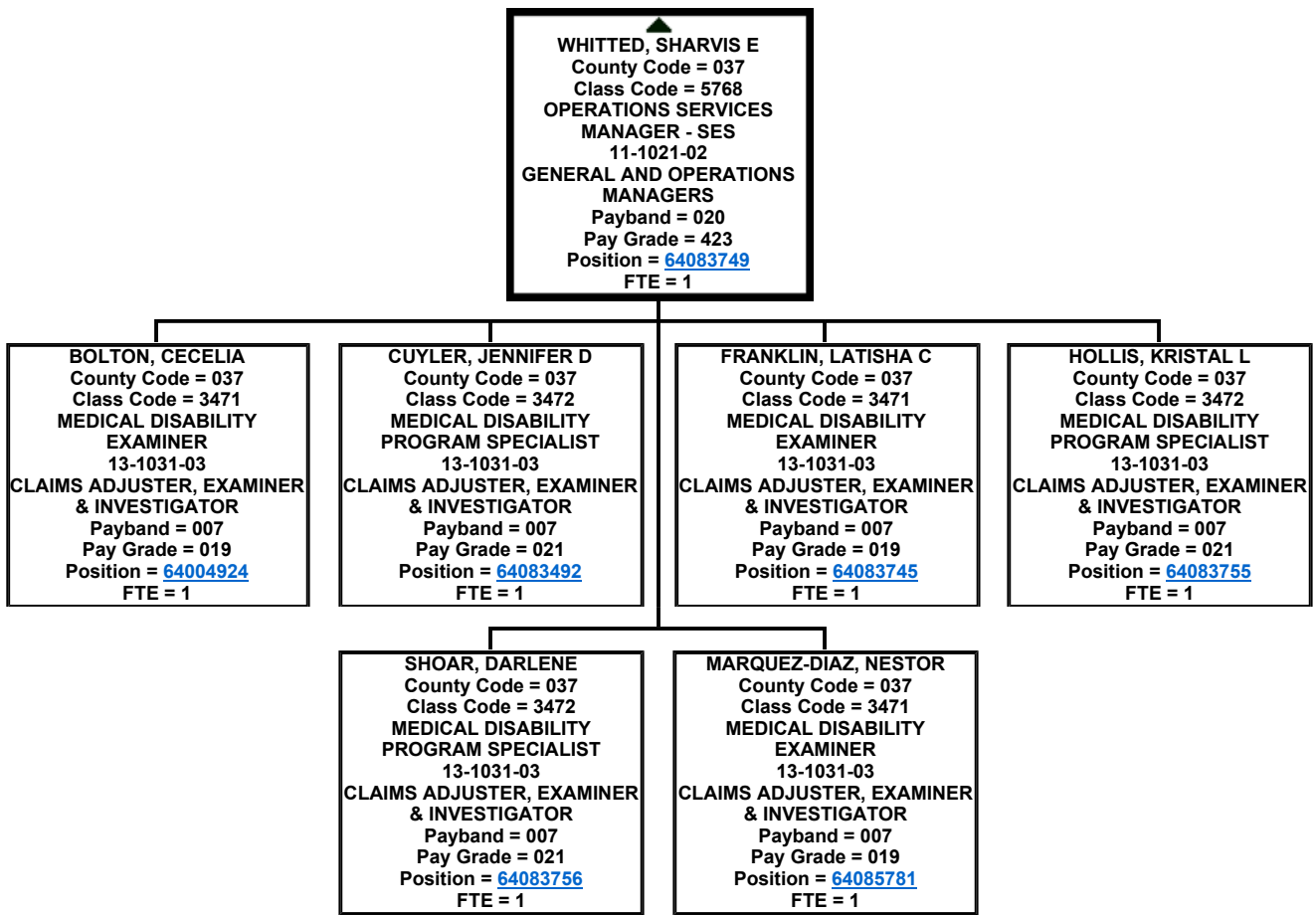
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Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083839](#)
FTE = 1
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SIMMONS, SHEREEN A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083734](#)
FTE = 1

KENDRICK, NATASHA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083773](#)
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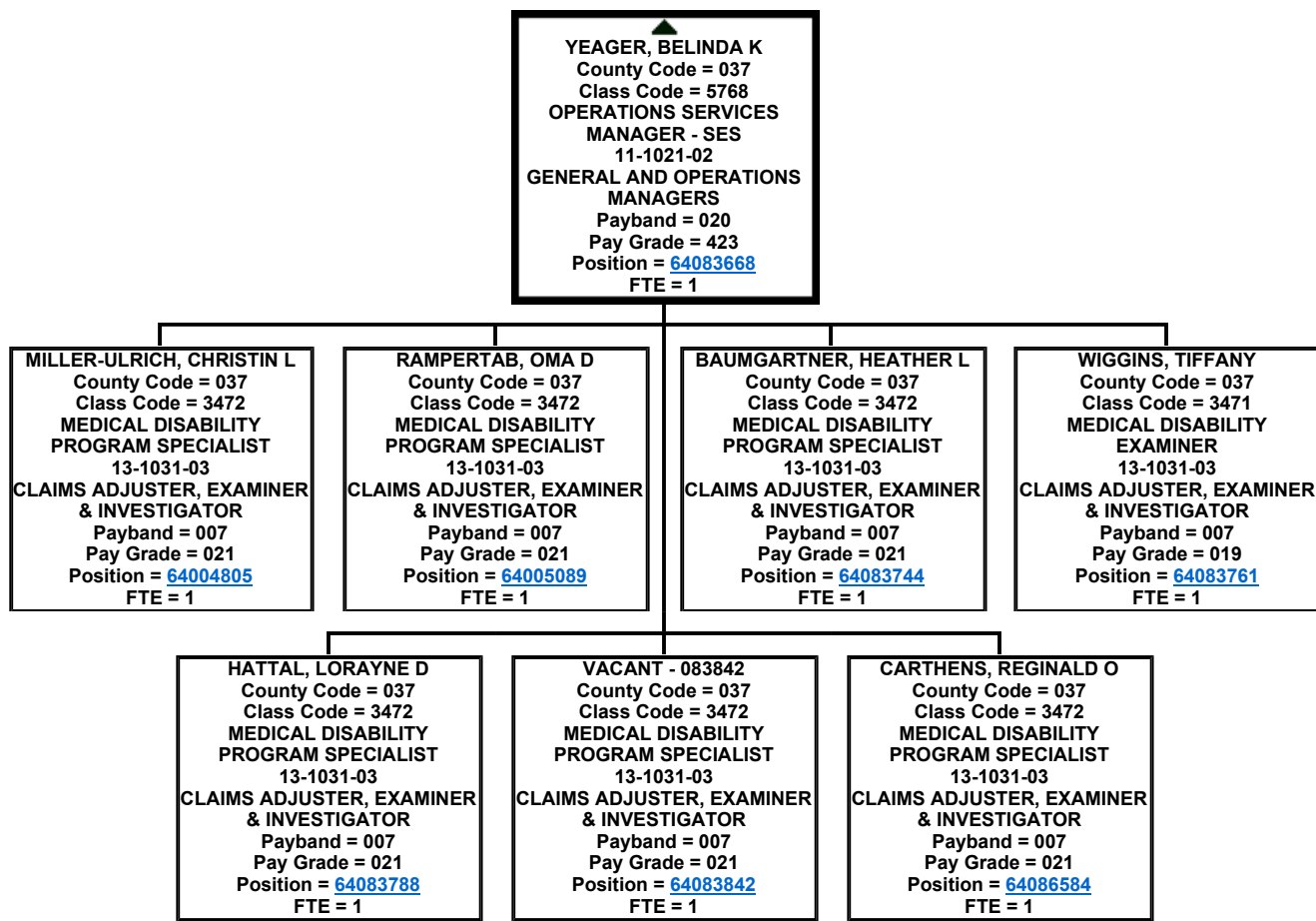
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083785](#)
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083809](#)
FTE = 1

LOZADA-RODRIGUEZ, MARIA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
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Position = [64083817](#)
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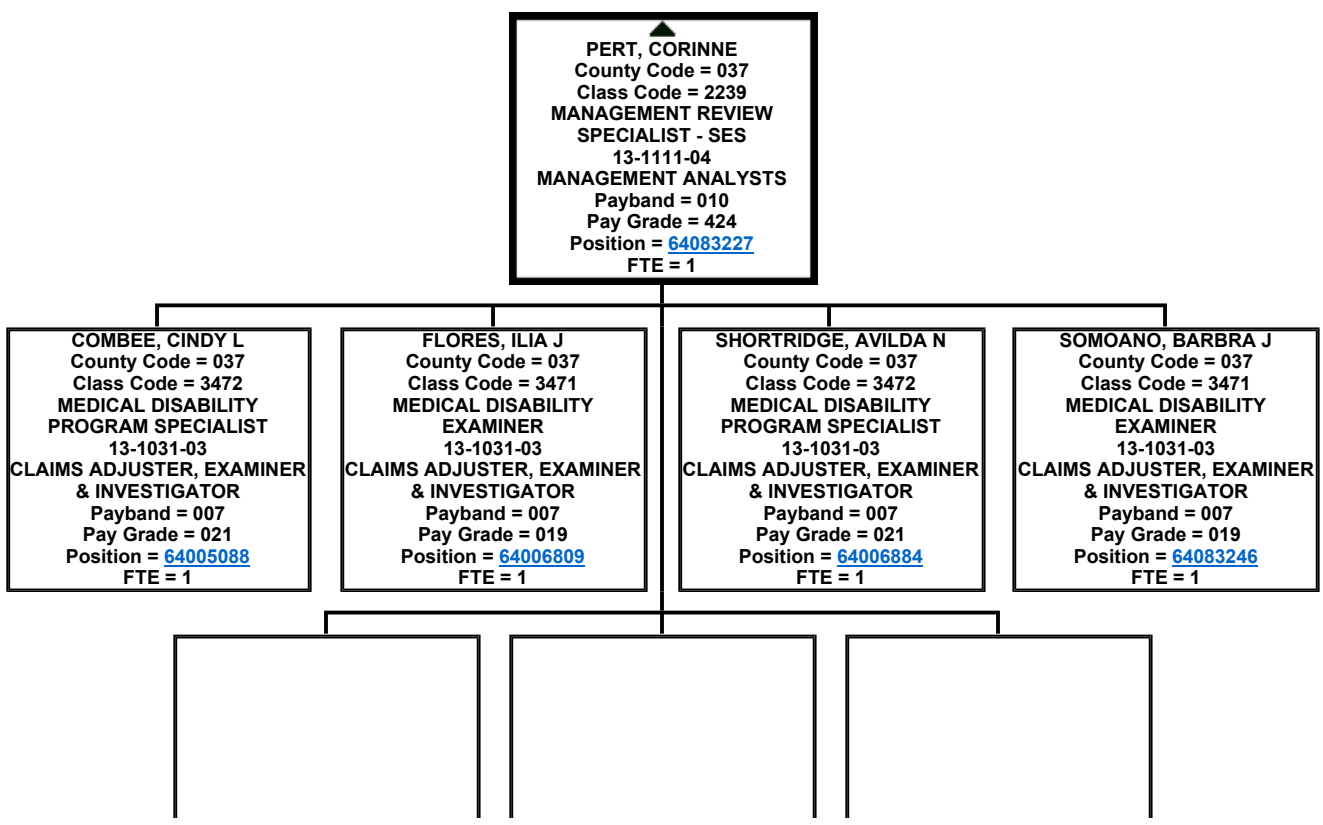
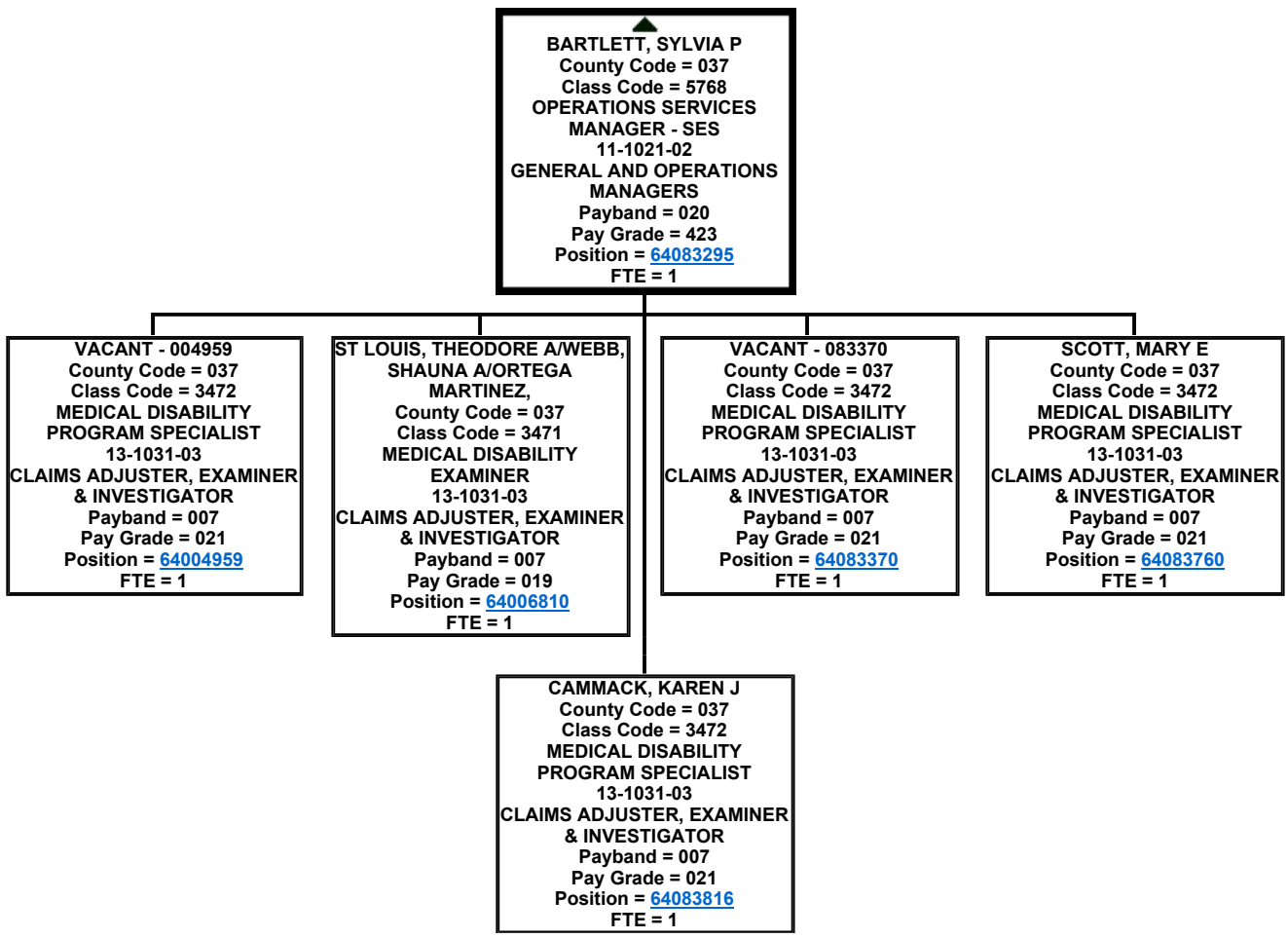
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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Position = [64801644](#)
FTE = 1



VACANT - 083297
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083297](#)
FTE = 1

VACANT - 083730
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
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Position = [64083730](#)
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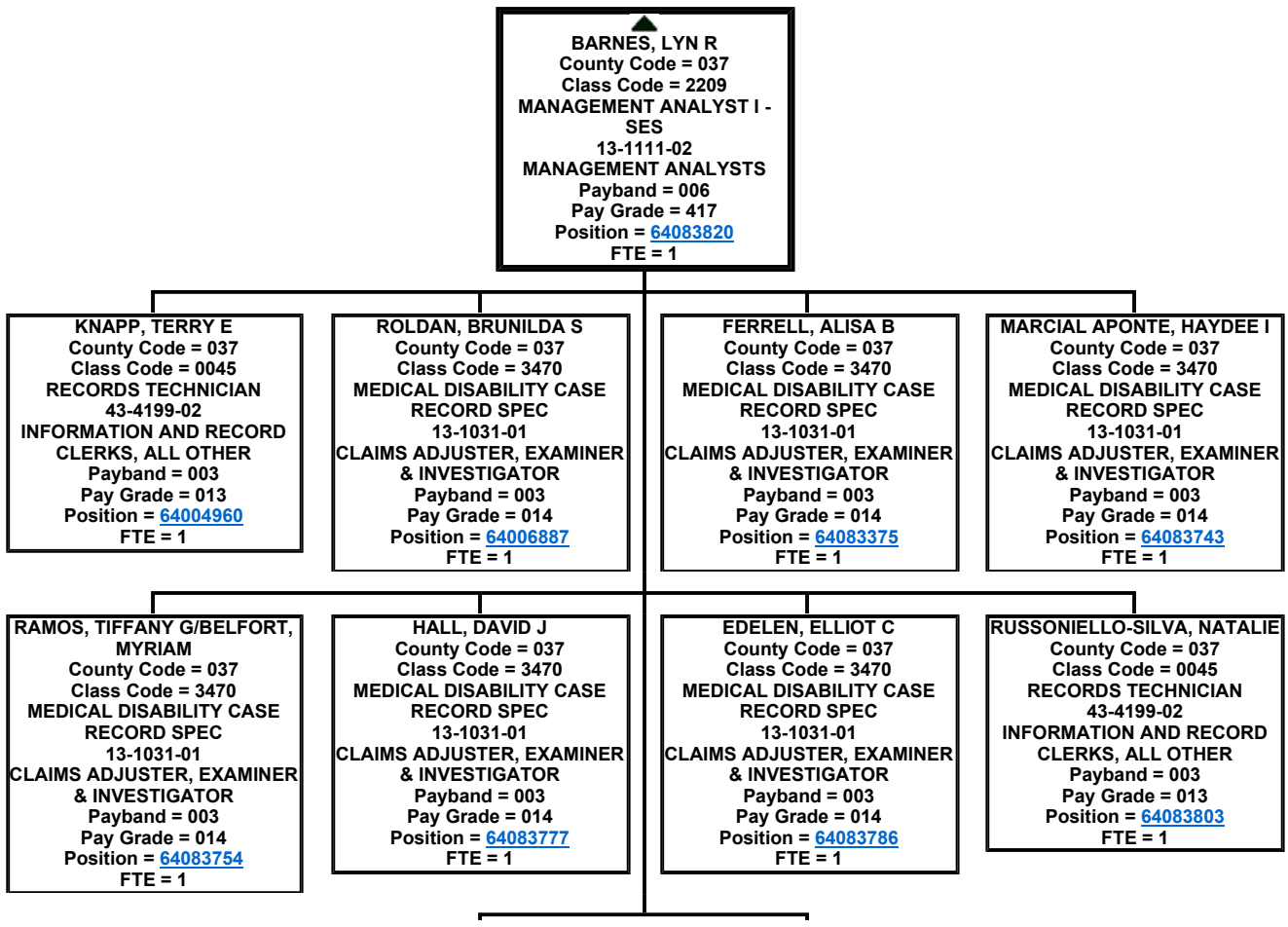
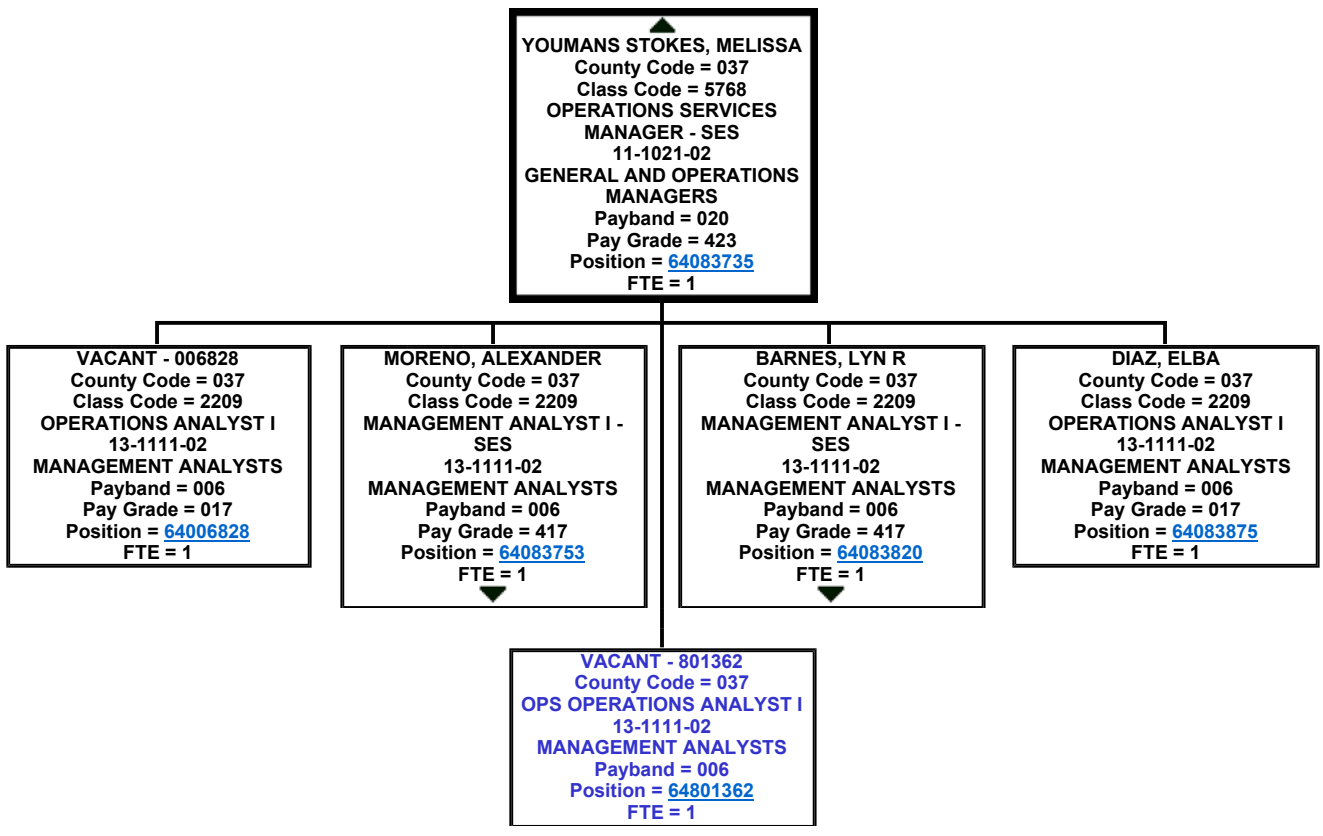
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083776](#)
FTE = 1



VACANT - 083723
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083723](#)
FTE = 1

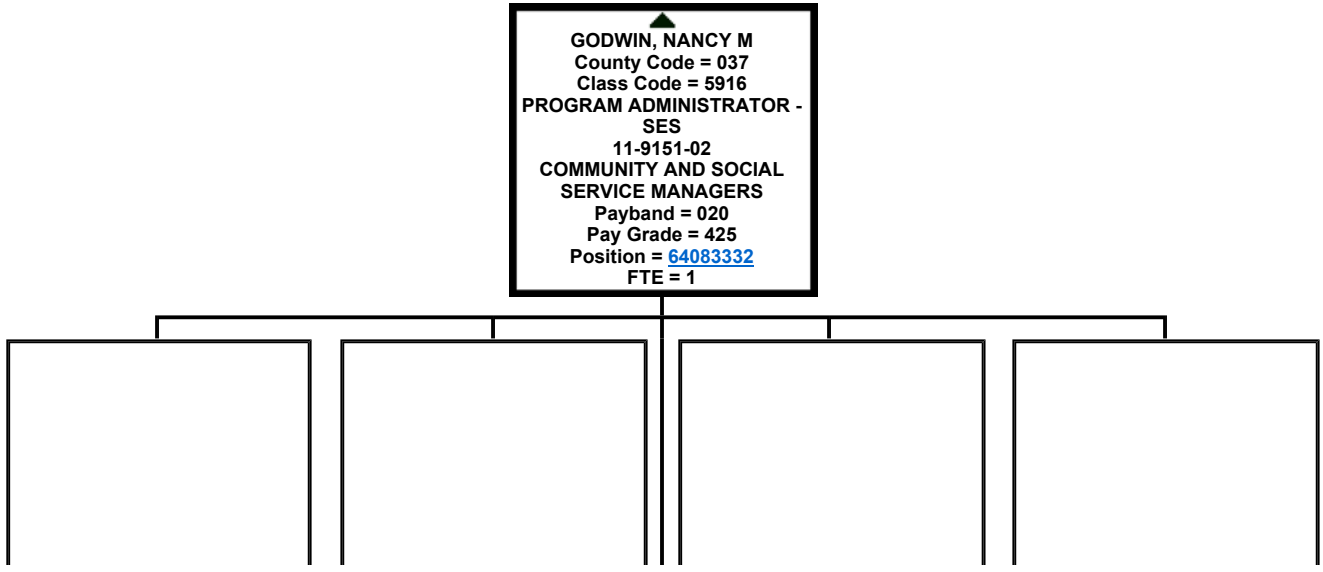
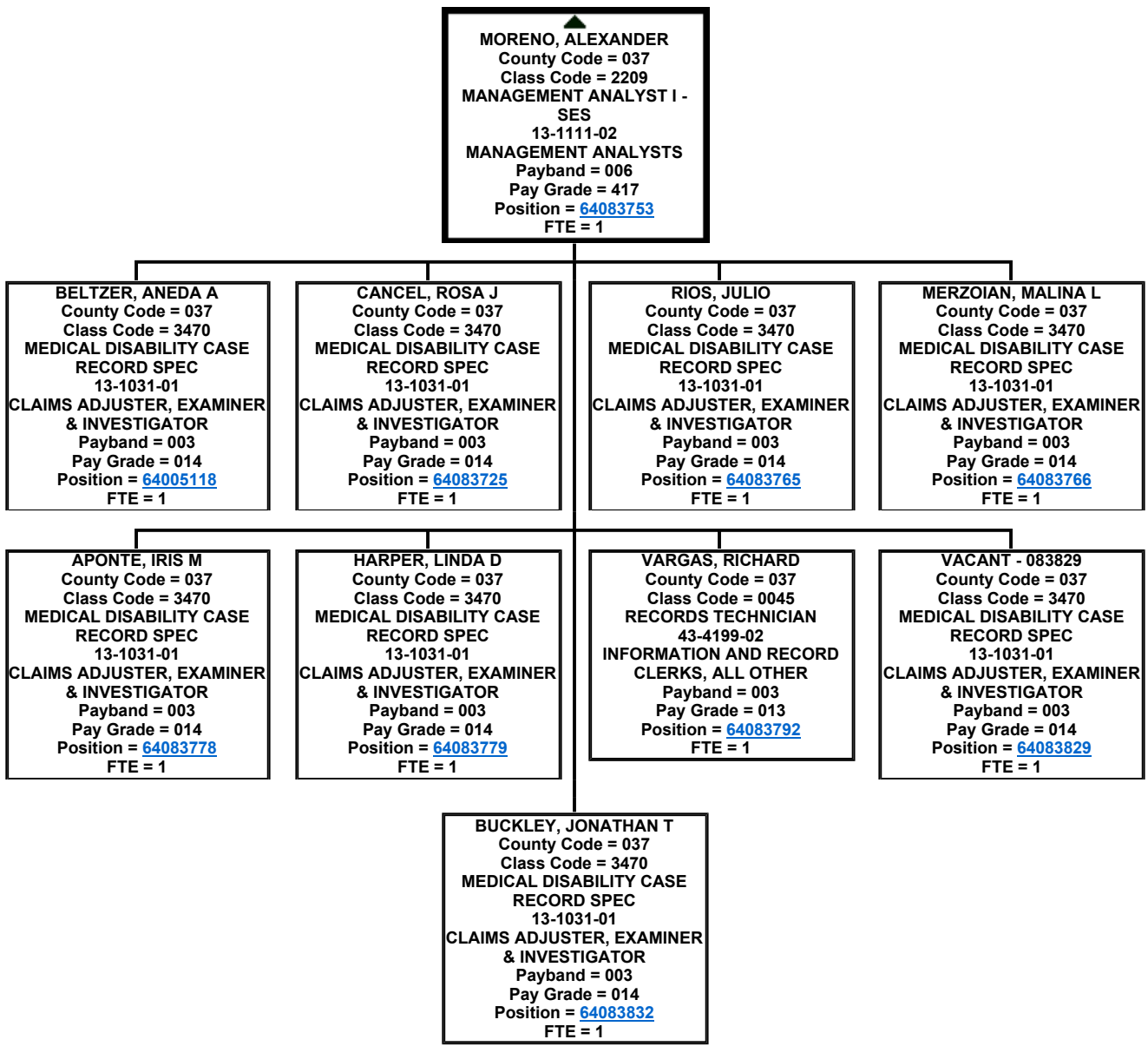
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083825](#)
FTE = 1

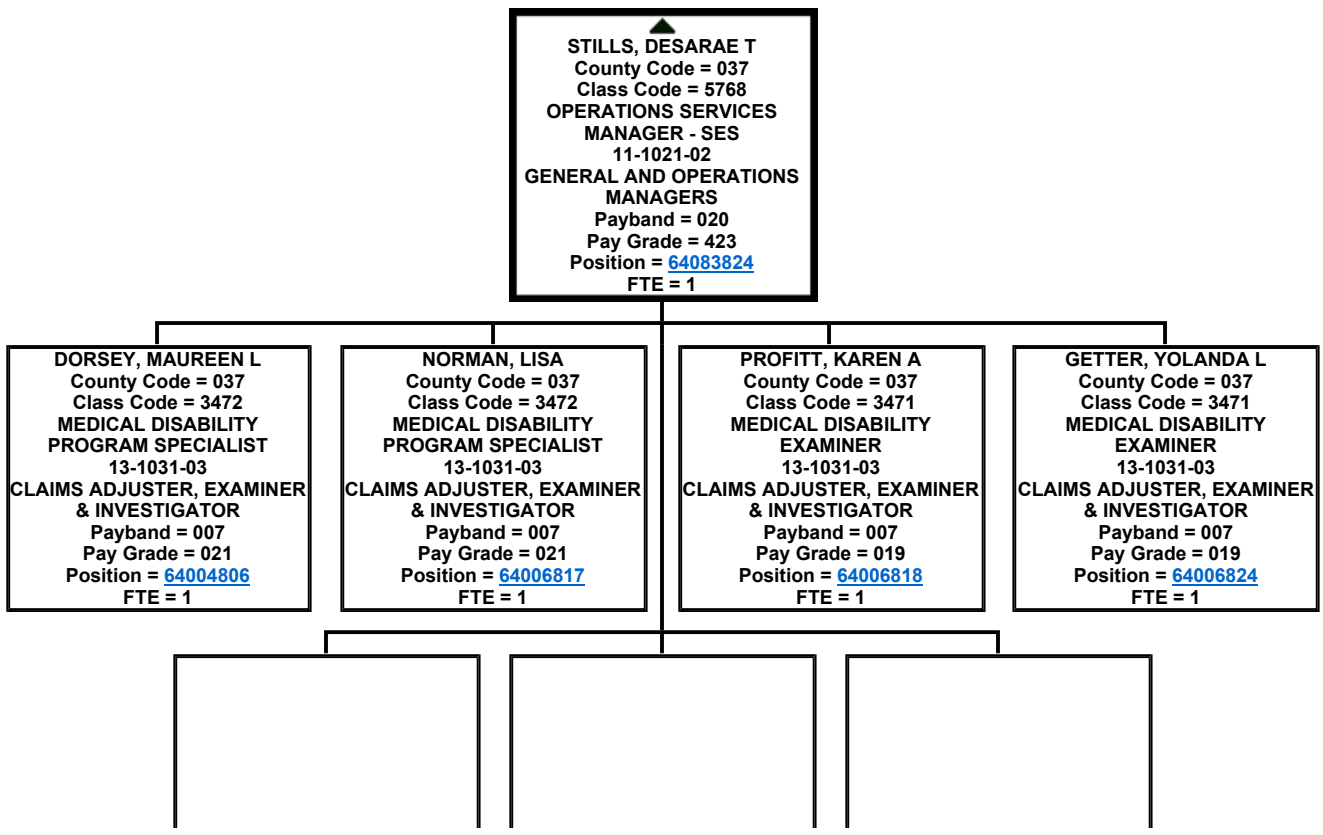
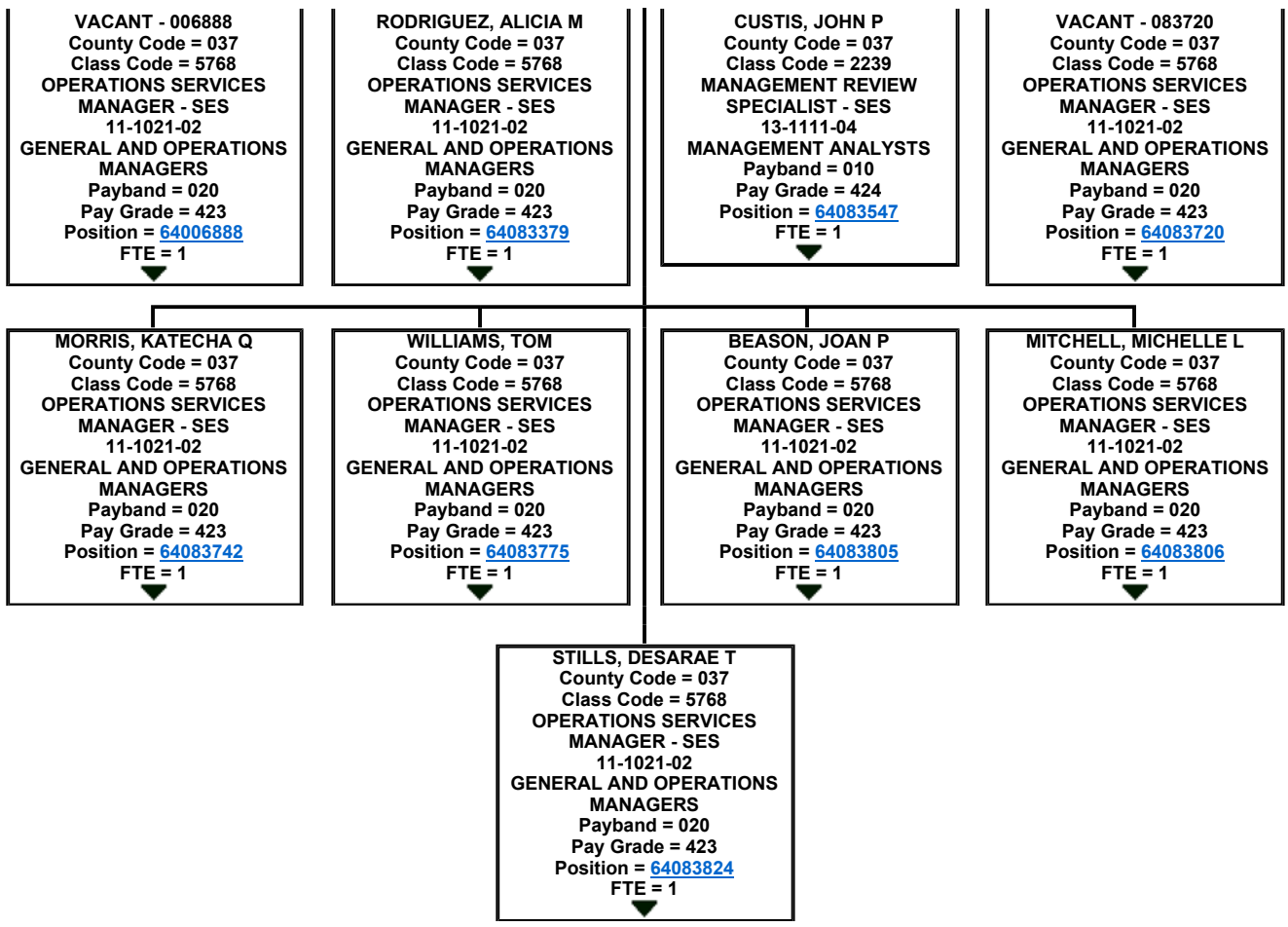
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083837](#)
FTE = 1



VACANT - 801365
County Code = 037
OPS RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Position = [64801365](#)
FTE = 1

VACANT - 801501
County Code = 037
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43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
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Position = [64801501](#)
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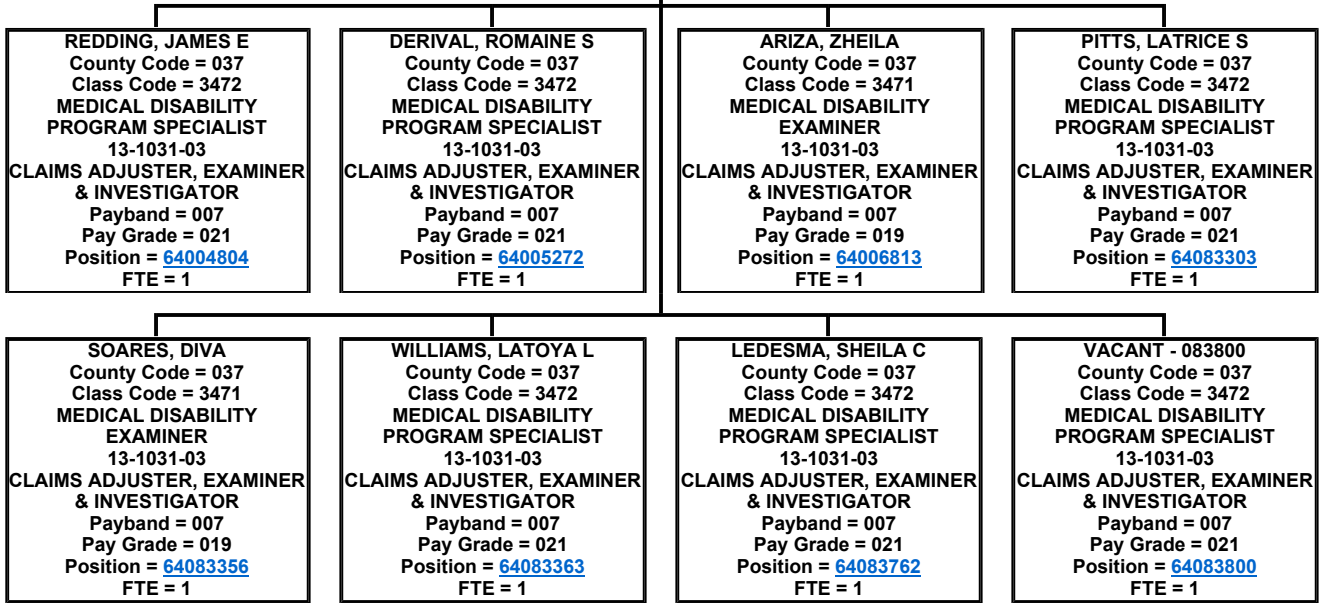


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MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083819](#)
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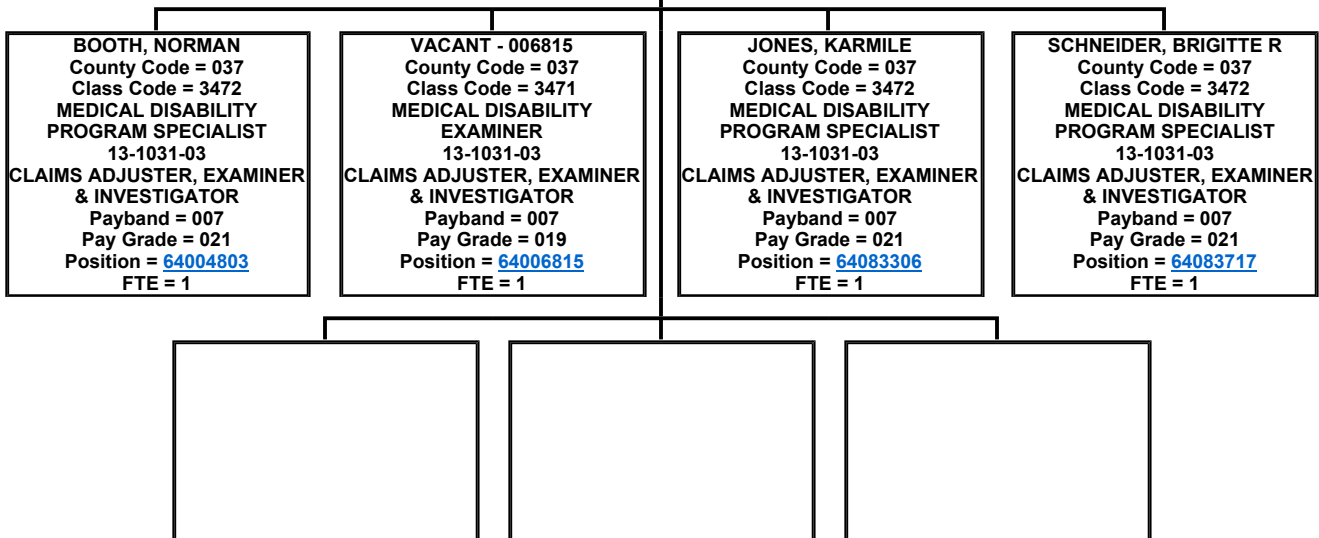
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TONI M
County Code = 037
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MEDICAL DISABILITY
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085800](#)
FTE = 1

MOYER, LINDSAY A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086585](#)
FTE = 1

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MITCHELL, MICHELLE L
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
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 Pay Grade = 423
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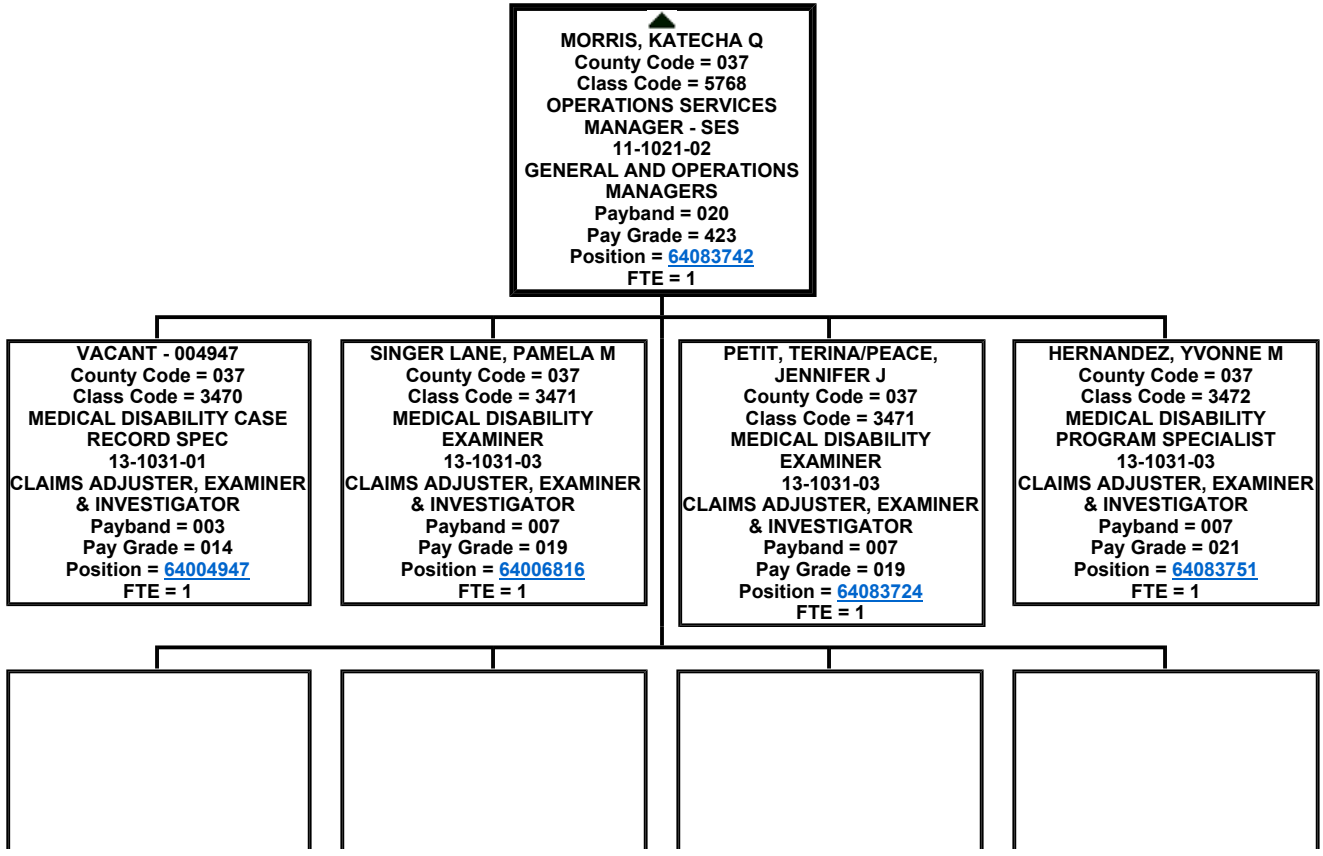
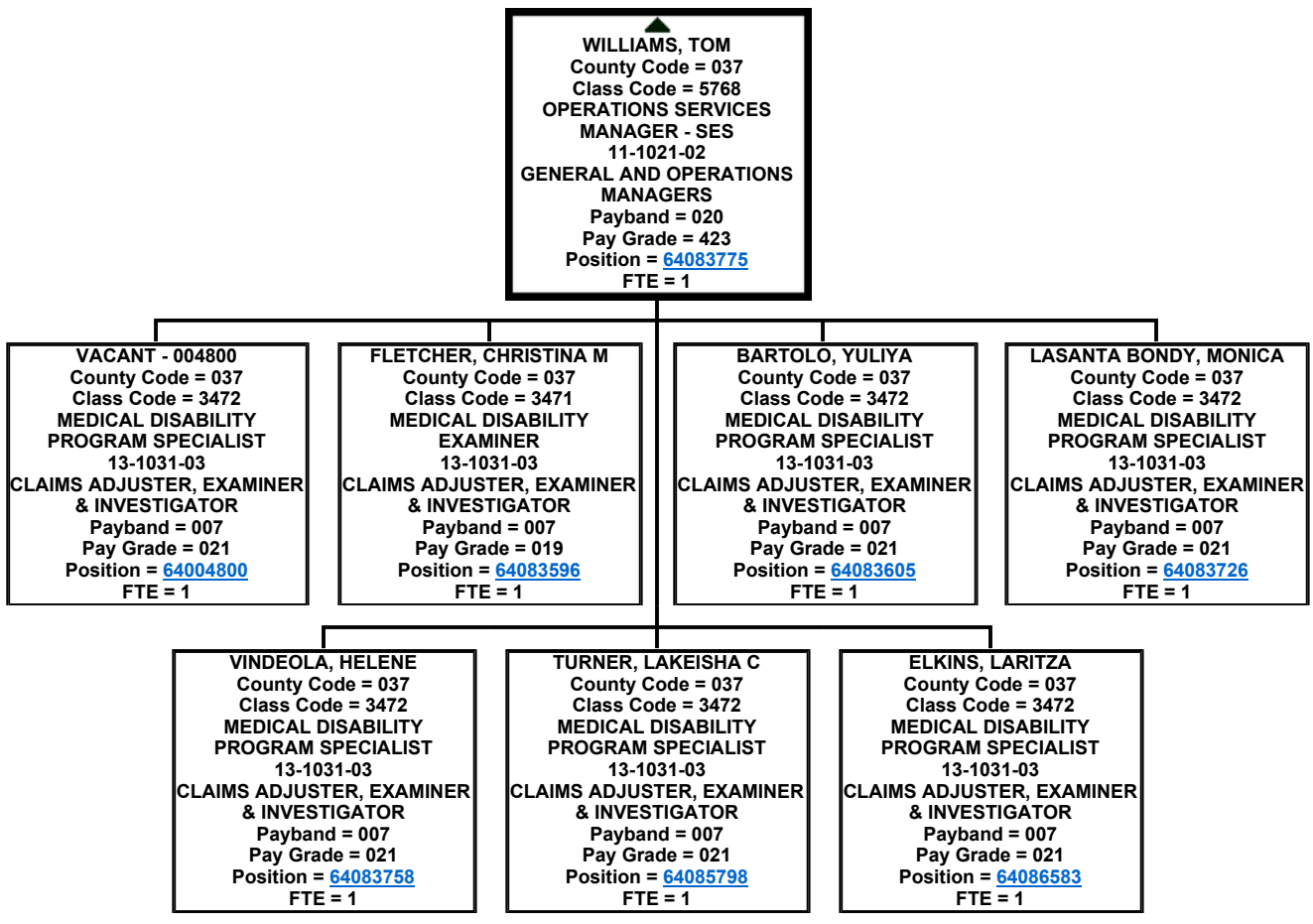
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**OPERATIONS SERVICES
 MANAGER - SES**
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**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083805](#)
 FTE = 1



MILLER, LUZ L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083796](#)
FTE = 1

BLACK, TAKIARA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083799](#)
FTE = 1

NIMANI, IRFET
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085779](#)
FTE = 1



VACANT - 083763
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083763](#)
FTE = 1

BECKETT, MELANIE L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083790](#)
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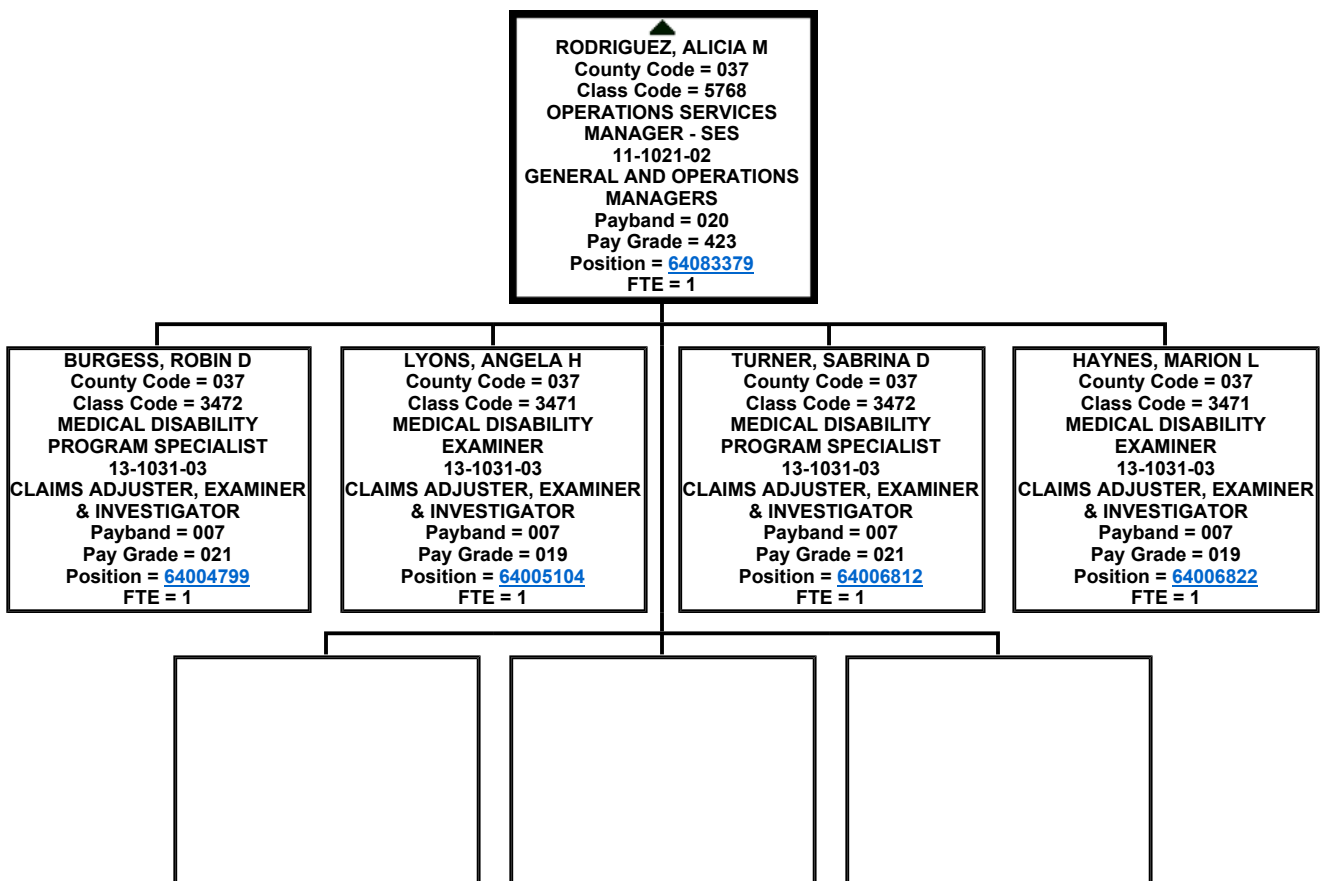
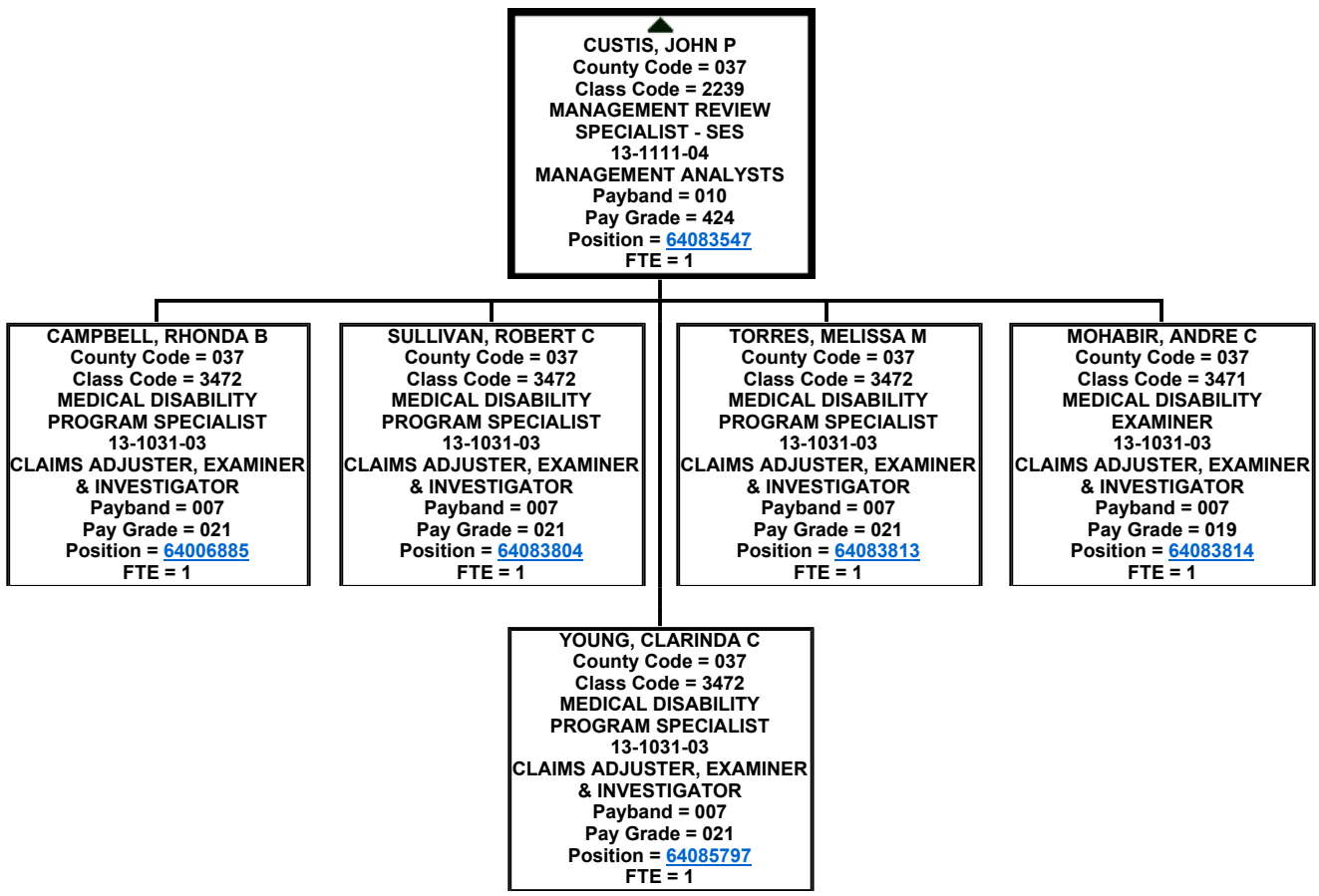
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083841](#)
FTE = 1

VACANT - 801620
County Code = 037
OPS MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Position = [64801620](#)
FTE = 1

VACANT - 083720
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083720](#)
FTE = 1

VACANT - 004925
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64004925](#)
FTE = 1

VACANT - 006819
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64006819](#)
FTE = 1



VACANT - 083716
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083716](#)
FTE = 1

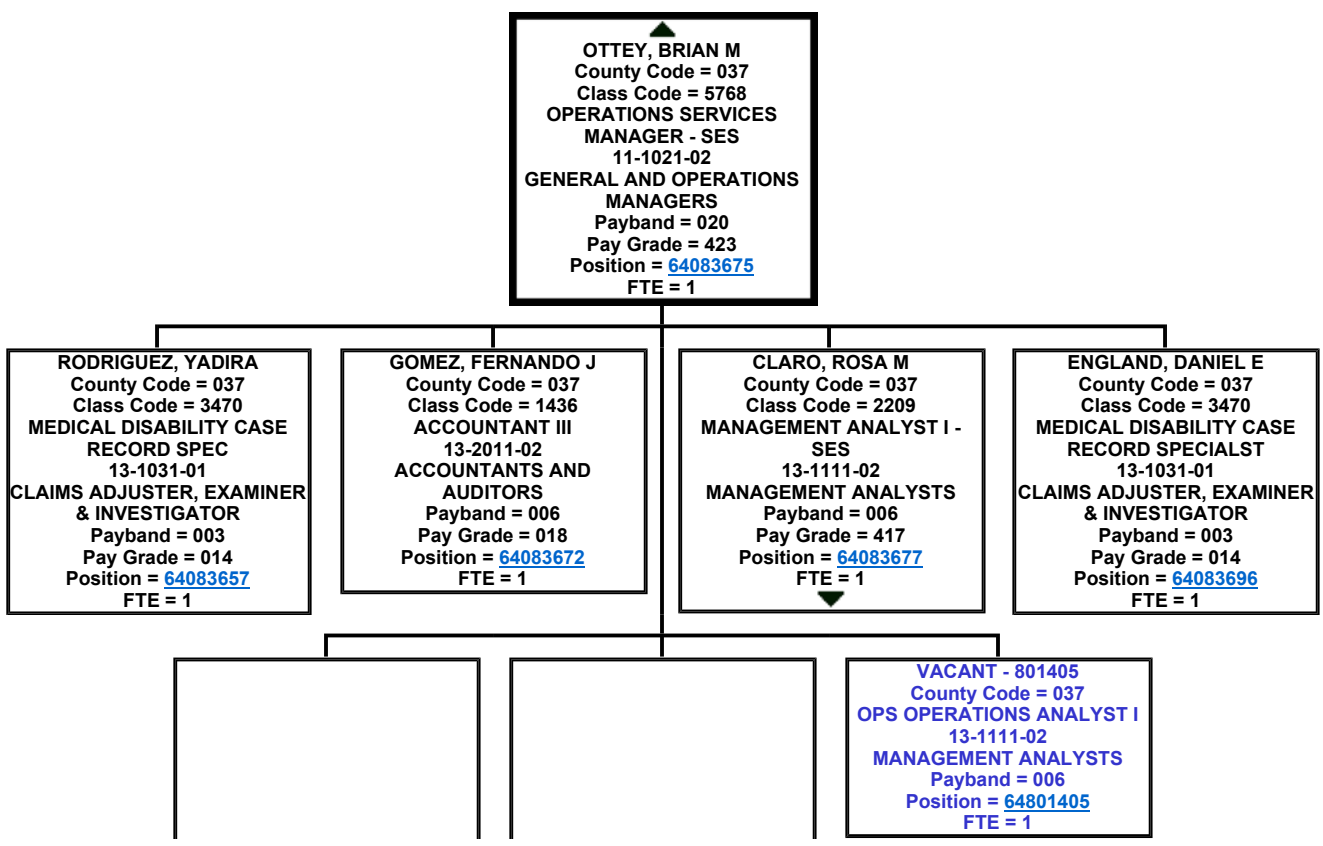
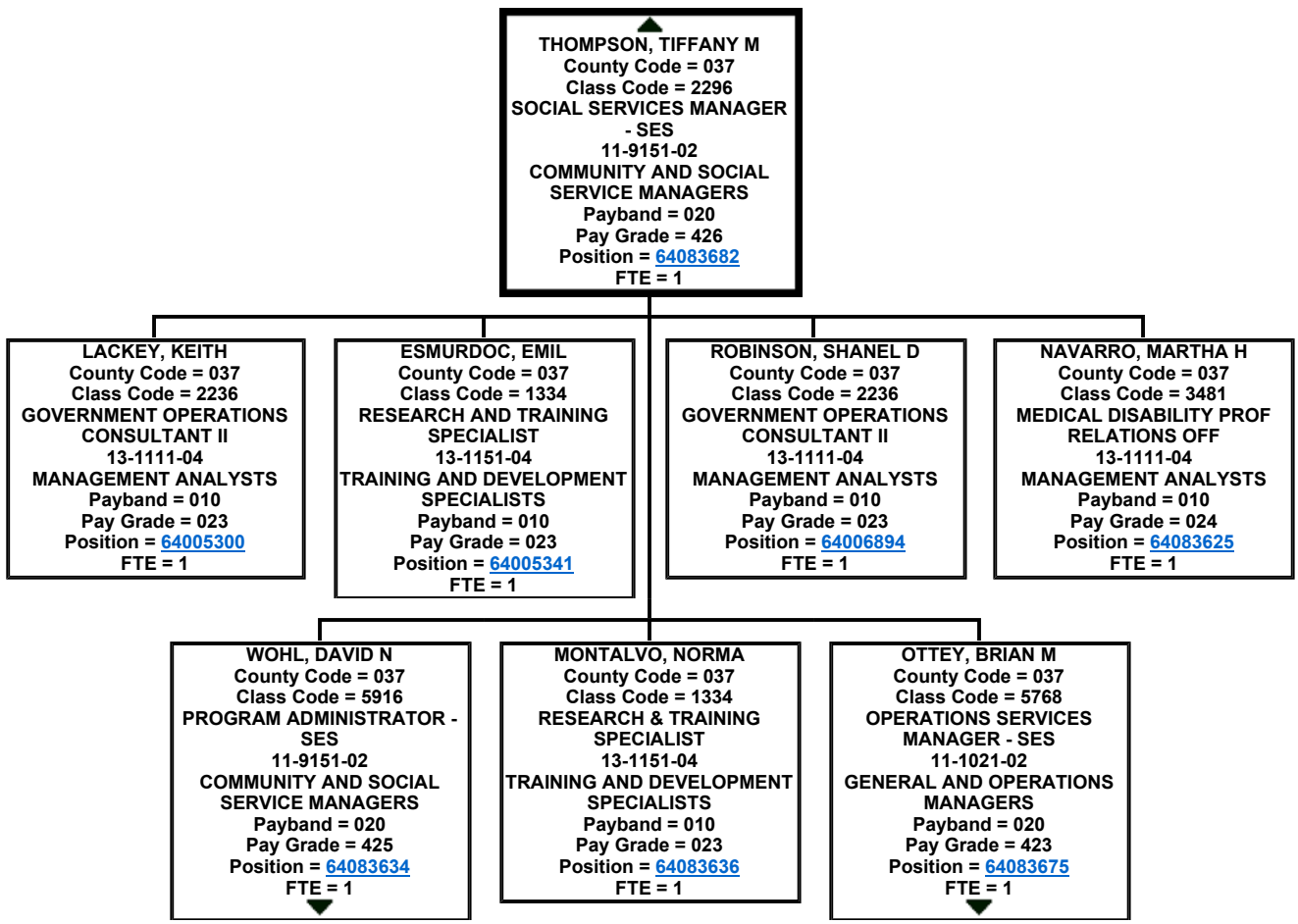
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083798](#)
FTE = 1

ARCHER, TANYA
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083812](#)
FTE = 1

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VACANT - 006888
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64006888](#)
FTE = 1

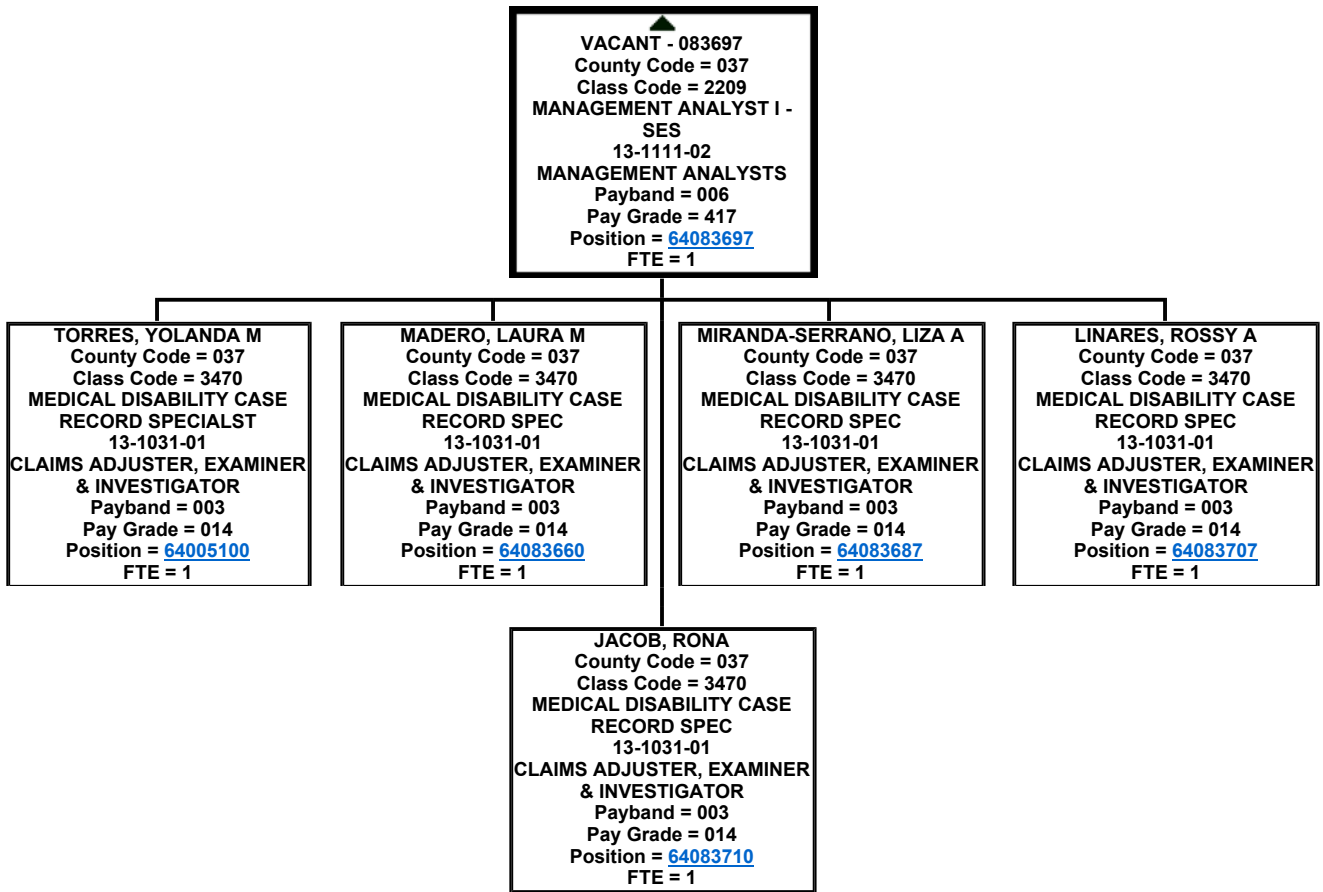
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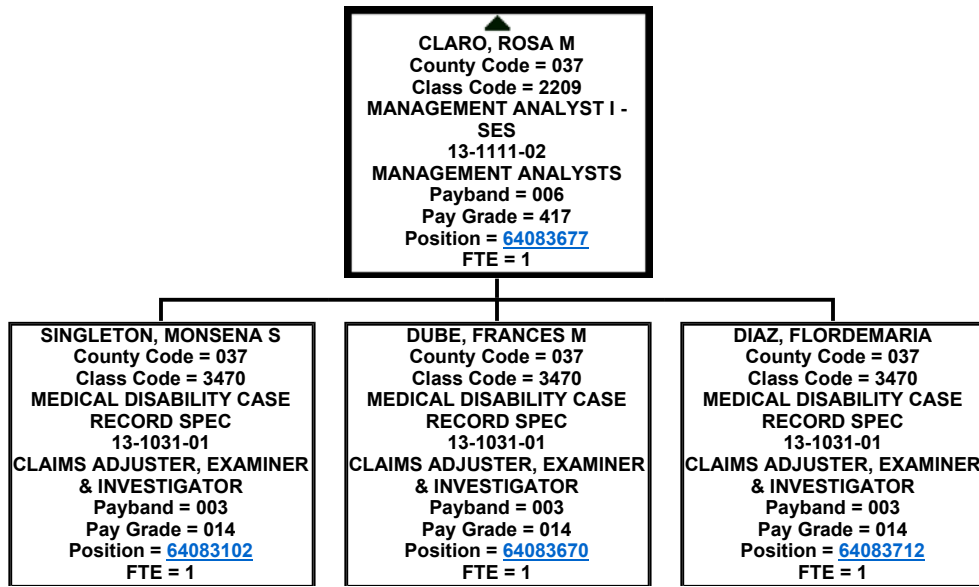
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083770](#)
FTE = 1

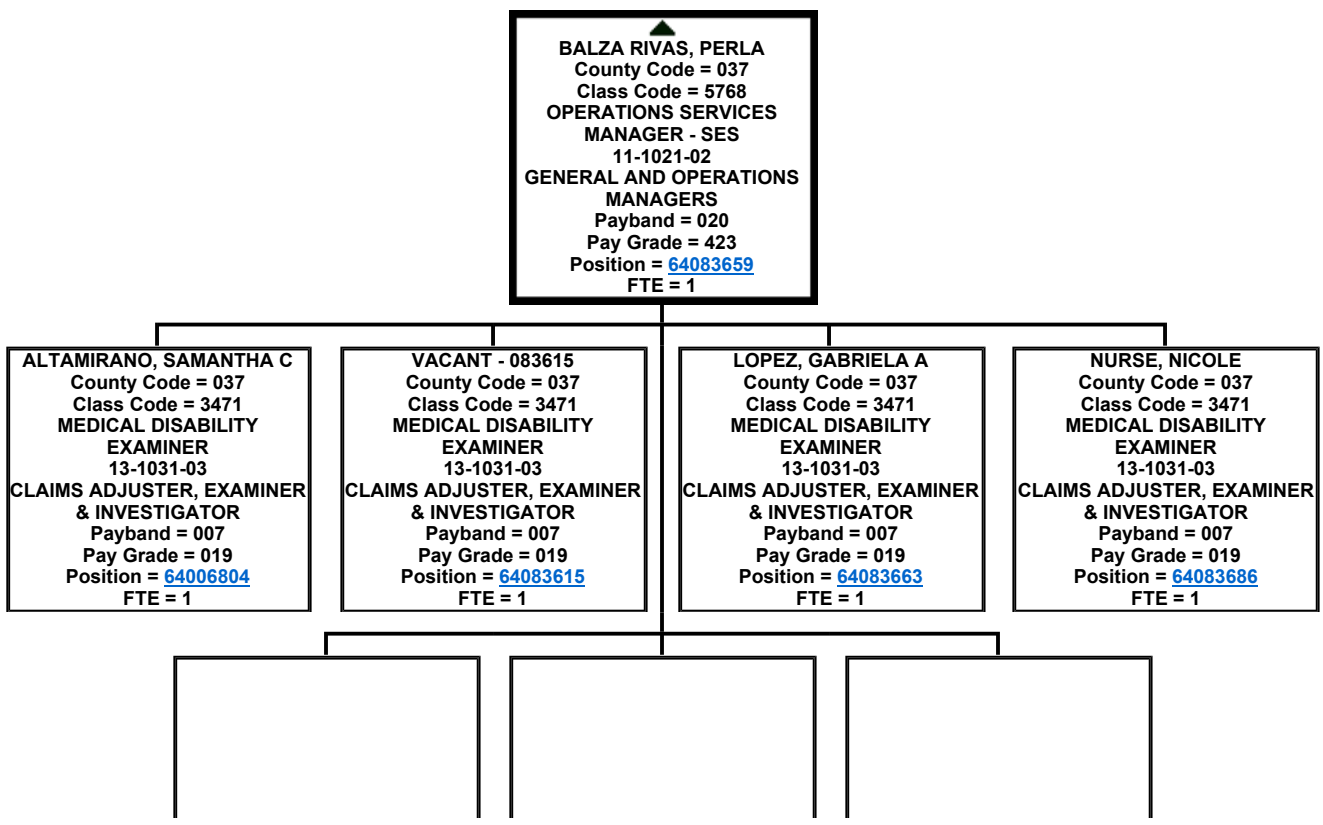
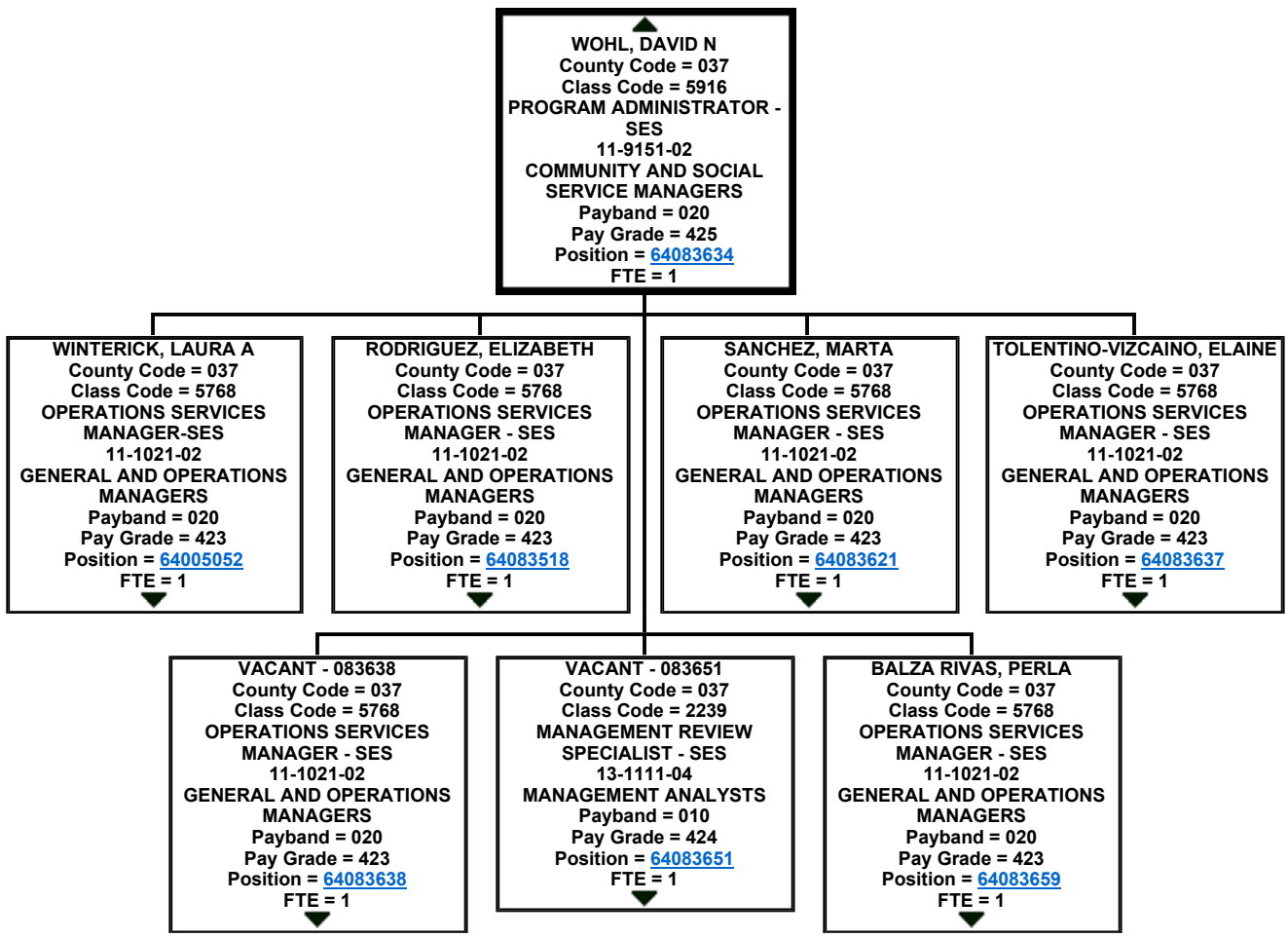


VACANT - 083697
County Code = 037
Class Code = 2209
MANAGEMENT ANALYST I -
SES
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 417
Position = [64083697](#)
FTE = 1
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HERNANDEZ, ULISES Y
County Code = 037
Class Code = 2209
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13-1111-02
MANAGEMENT ANALYSTS
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Pay Grade = 017
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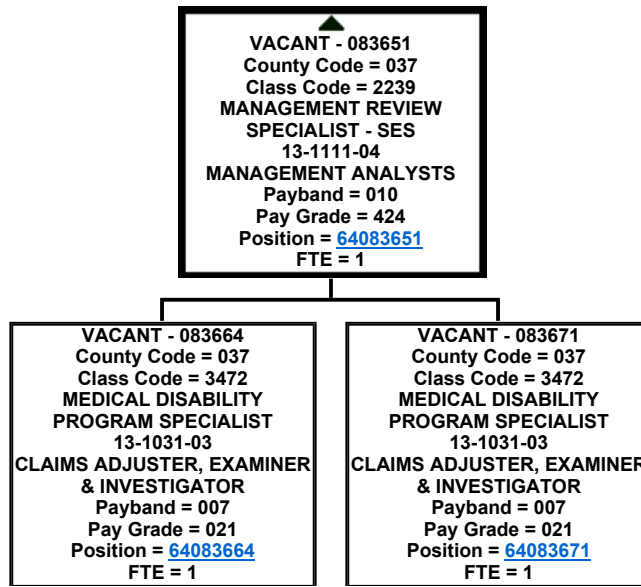




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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083713](#)
FTE = 1

PEREZ, ANNETTE G
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083714](#)
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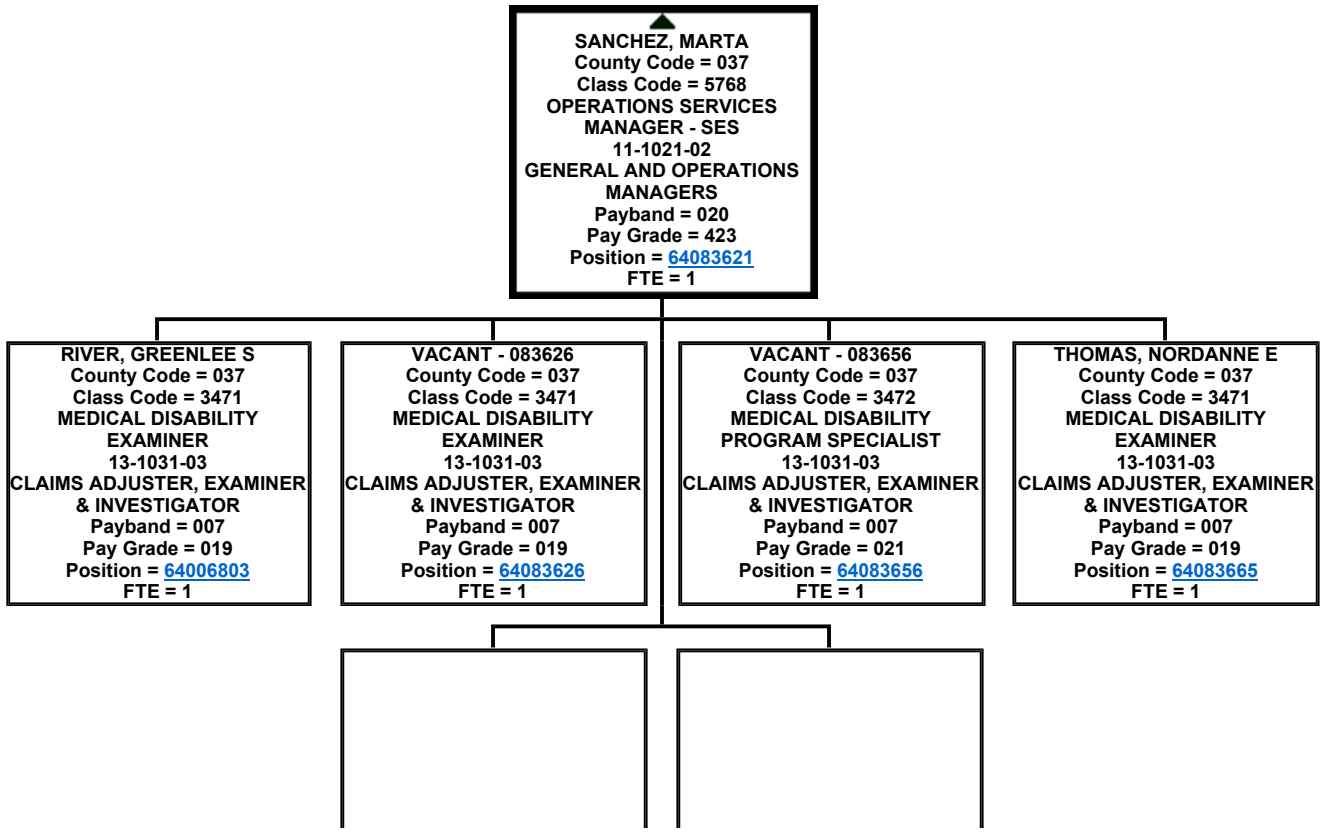
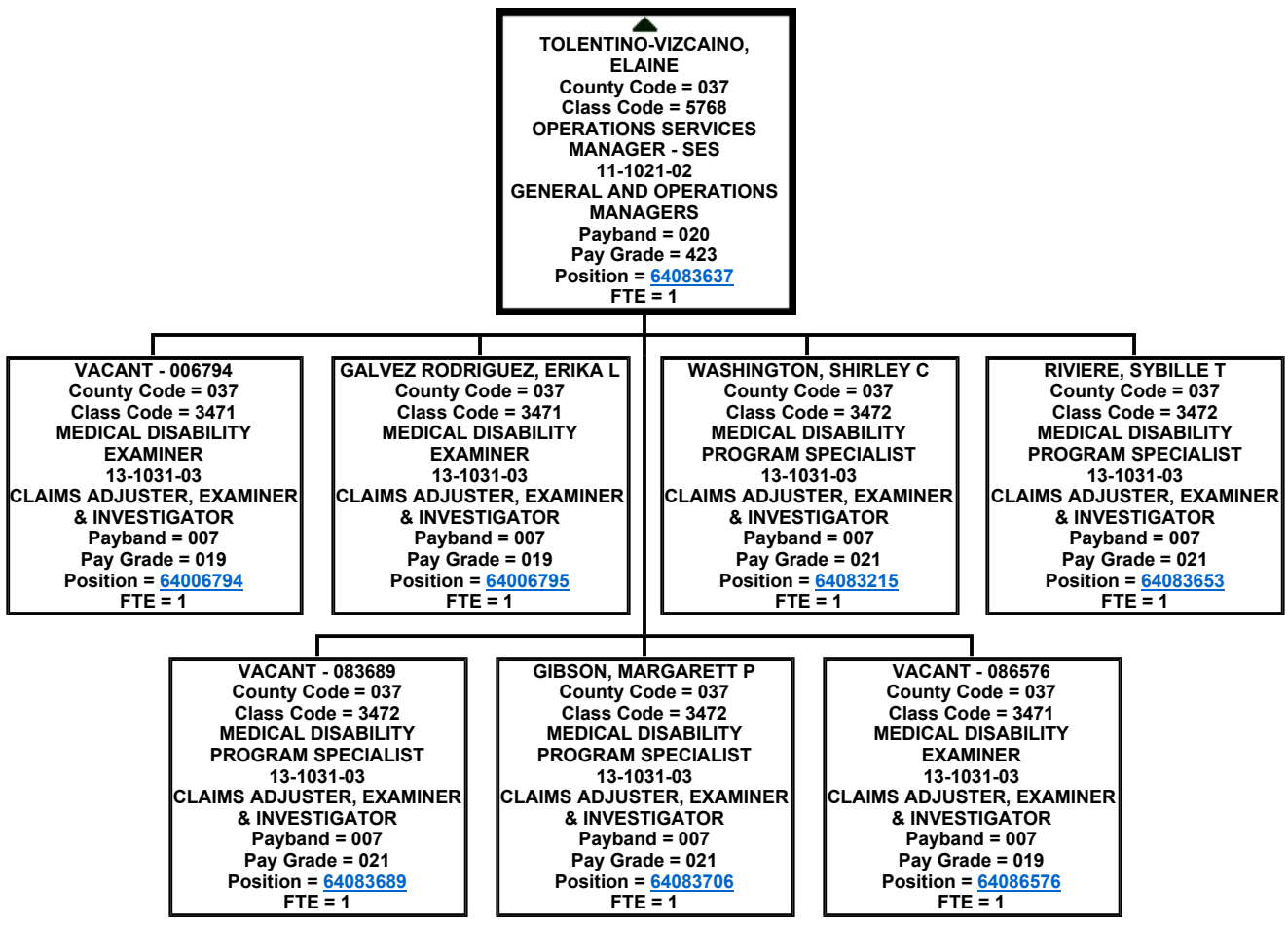
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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Position = [64801357](#)
FTE = 1



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VACANT - 083638
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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Pay Grade = 423
Position = [64083638](#)
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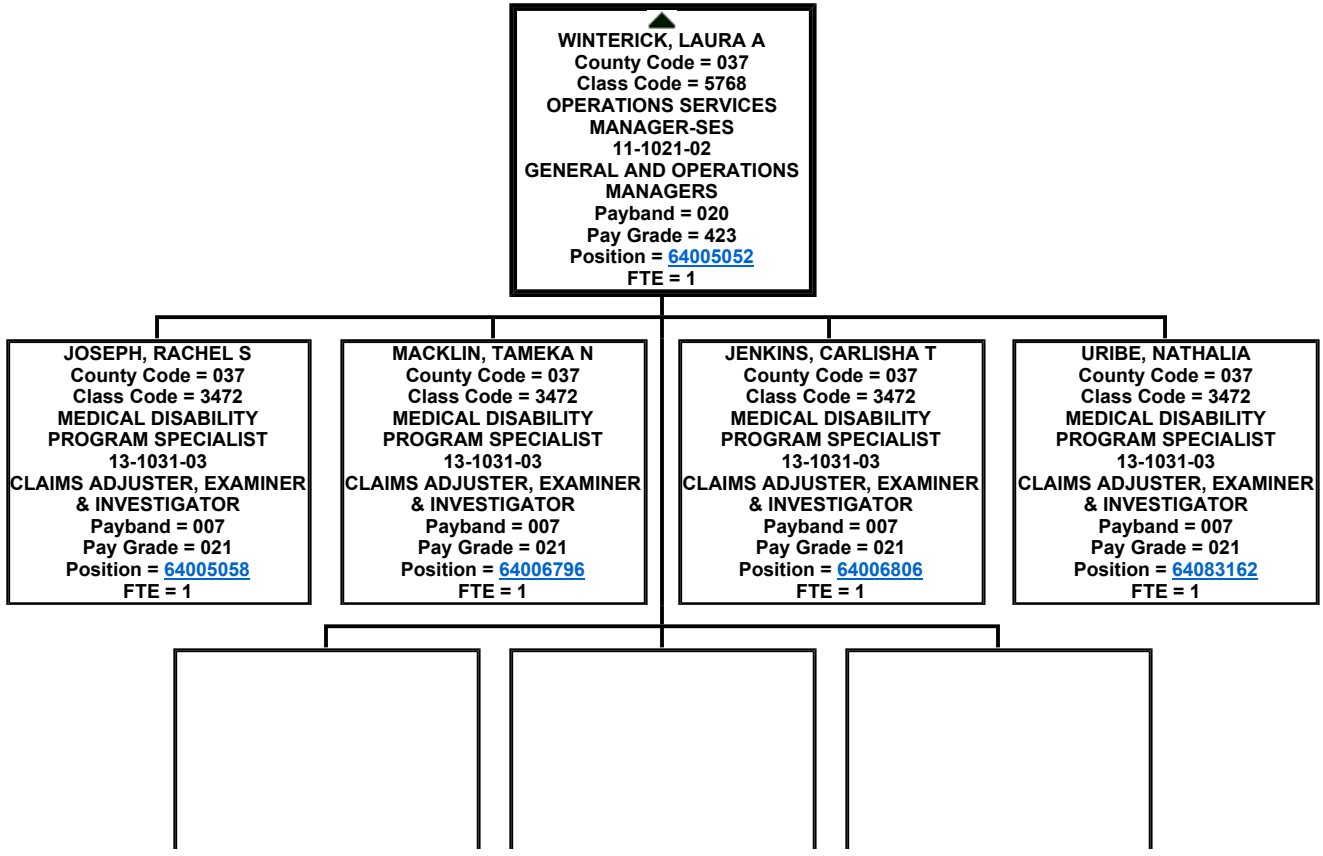
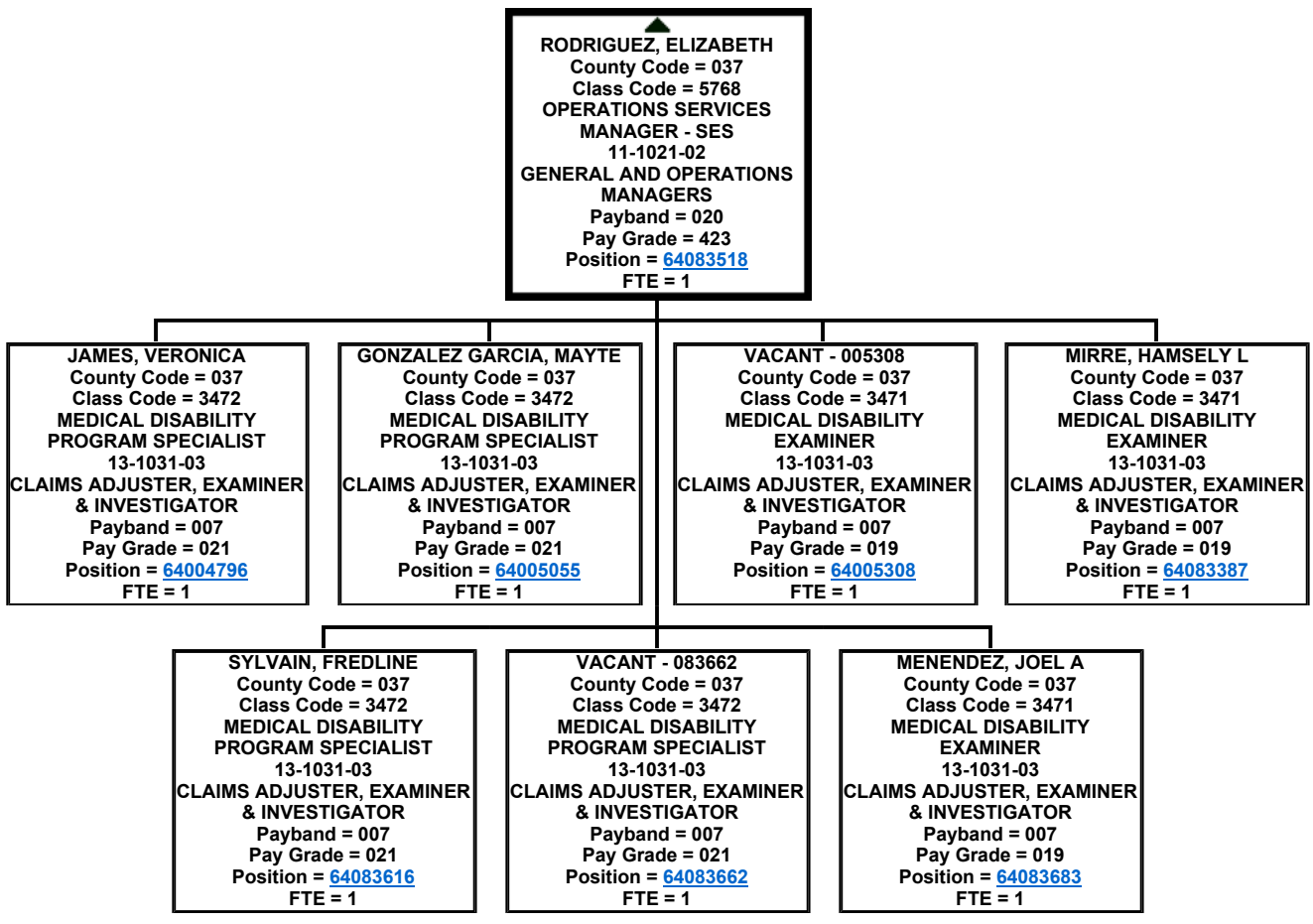
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083624](#)
FTE = 1

VACANT - 083646
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083646](#)
FTE = 1



OLIVEROS, NILIAN L
County Code = 037
Class Code = 3472
**MEDICAL DISABILITY
PROGRAM SPECIALIST**
13-1031-03
**CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR**
Payband = 007
Pay Grade = 021
Position = [64083693](#)
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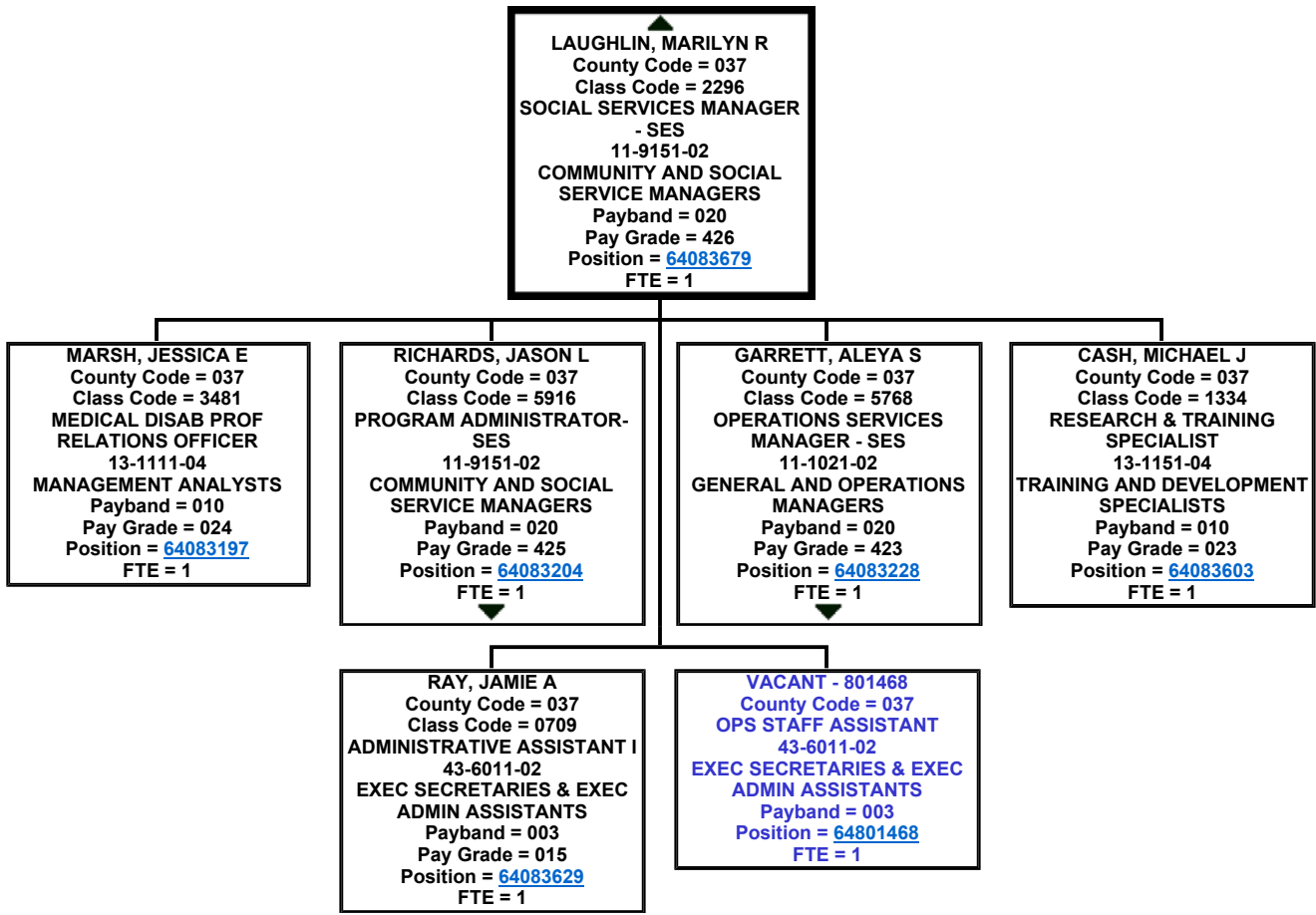
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Class Code = 3472
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PROGRAM SPECIALIST**
13-1031-03
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& INVESTIGATOR**
Payband = 007
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Position = [64083701](#)
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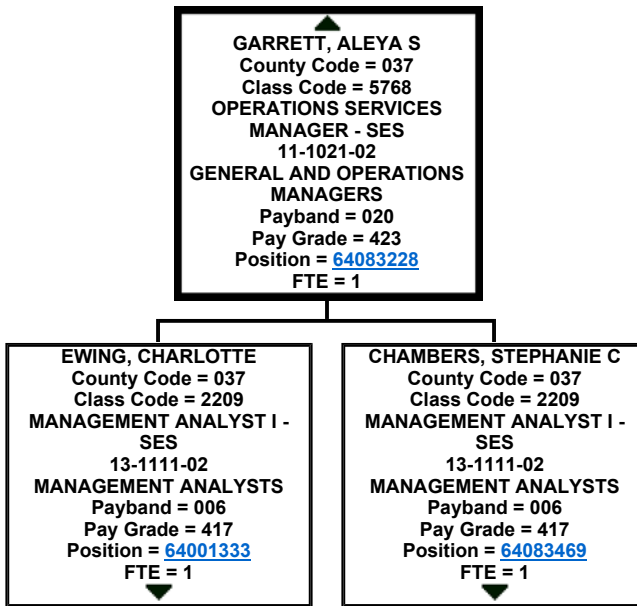


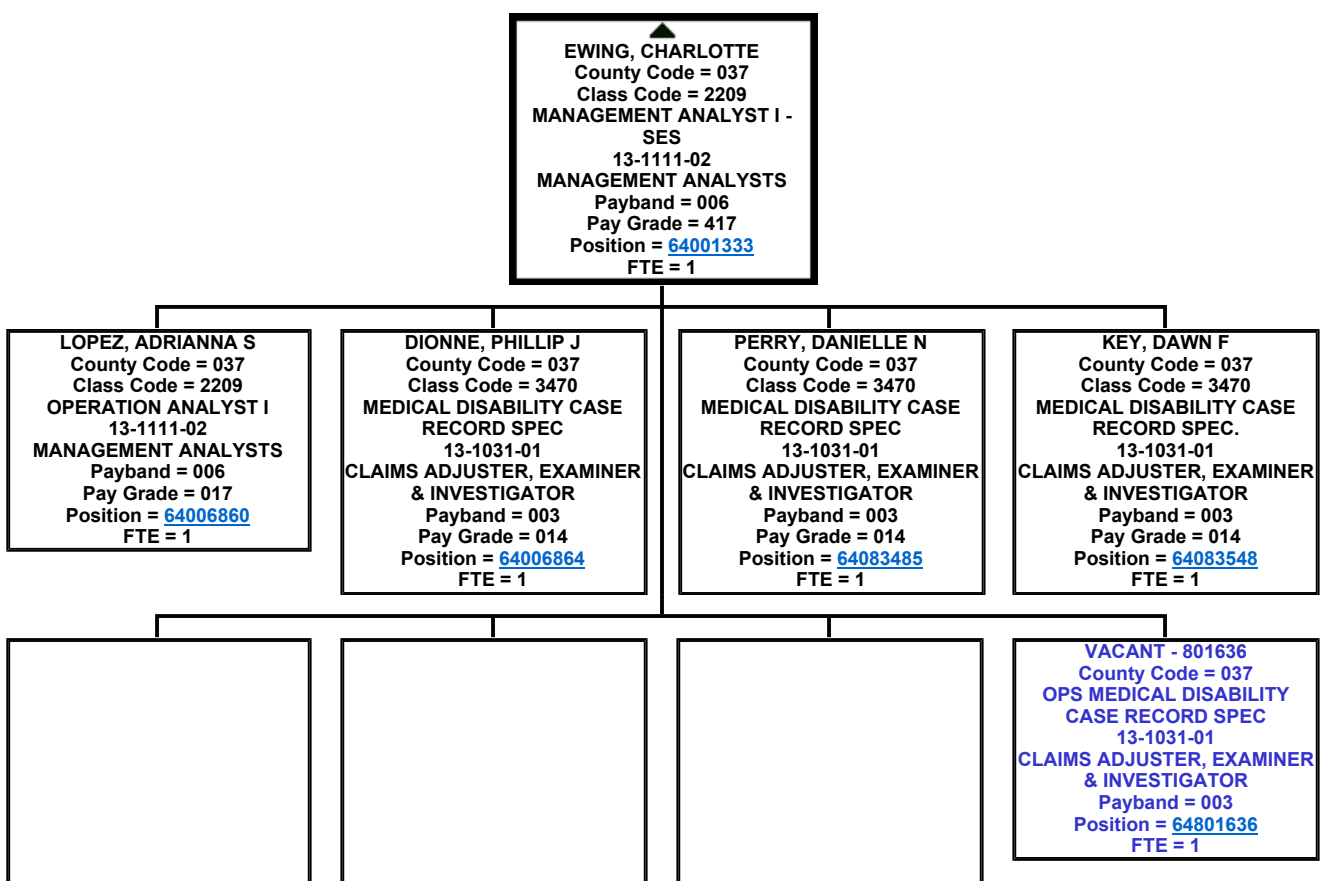
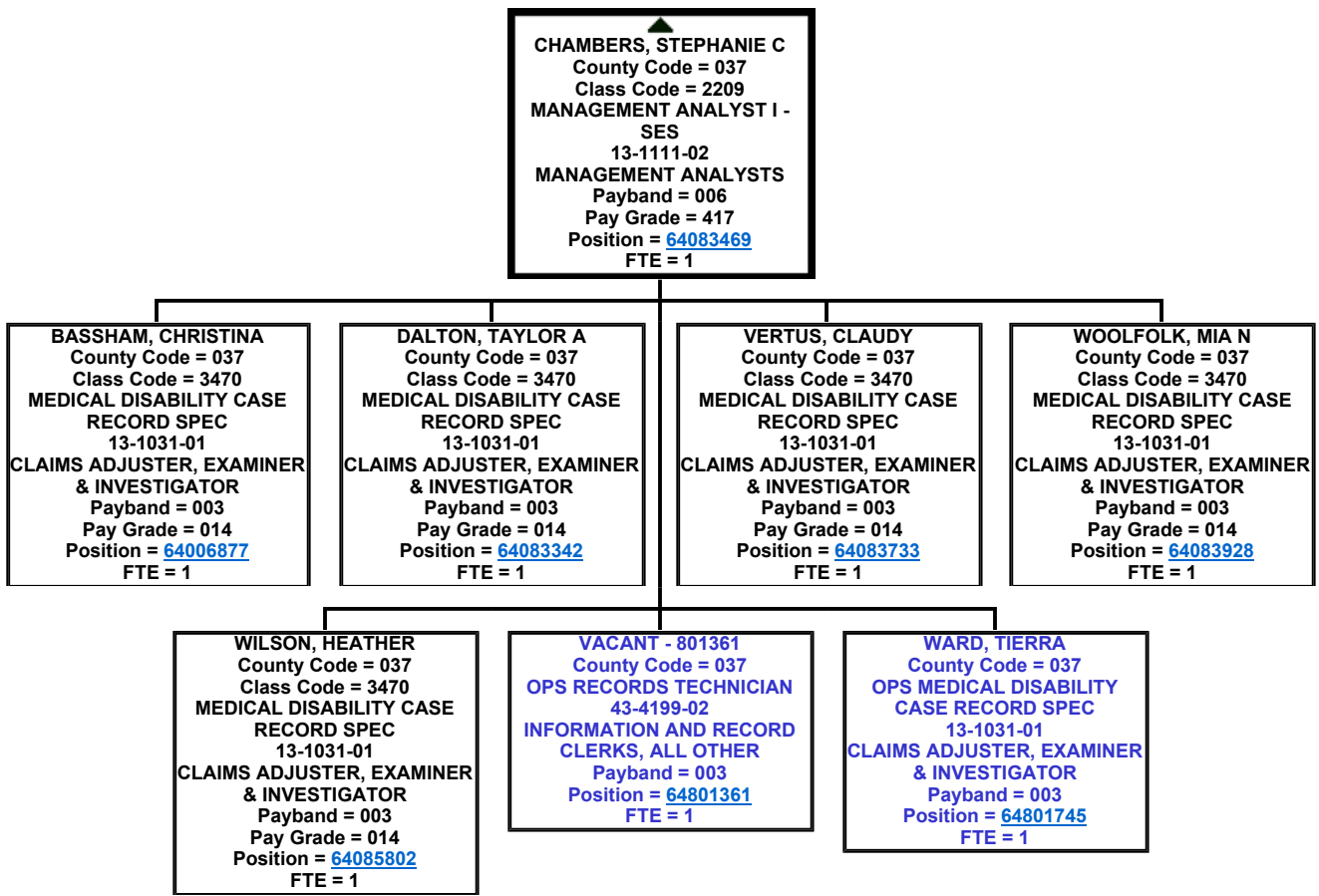
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083190](#)
FTE = 1

GRASS, STEPHANIE A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083617](#)
FTE = 1

MOSES, ALEXSIS C/GARCIA,
MICHELLE M
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083658](#)
FTE = 1







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 County Code = 037
 Class Code = 3470
 MEDICAL DISABILITY CASE
 RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083614](#)
 FTE = 1

RICHARDSON, MATTHEW P
 County Code = 037
 Class Code = 3470
 MEDICAL DISABILITY CASE
 RECORD SPEC
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 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083698](#)
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GRIFFITH, VERNON W
 County Code = 037
 Class Code = 3470
 MEDICAL DISABILITY CASE
 RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083893](#)
 FTE = 1

RICHARDS, JASON L
 County Code = 037
 Class Code = 5916
 PROGRAM ADMINISTRATOR-
 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
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 Position = [64083204](#)
 FTE = 1

CAMPBELL, JERUSHA
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER-SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64004974](#)
 FTE = 1

VACANT - 005078
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64005078](#)
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BRETT, AMBER M
 County Code = 037
 Class Code = 5768
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 MANAGER-SES
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 GENERAL AND OPERATIONS
 MANAGERS
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HOLLAND, JACQUILINE K
 County Code = 037
 Class Code = 2239
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 SPECIALIST - SES
 13-1111-04
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 Pay Grade = 424
 Position = [64005249](#)
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 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
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WELCH, LAUREN C
 County Code = 037
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 MANAGER - SES
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 MANAGERS
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 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 SPECIALIST - SES
 13-1111-04
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 Position = [64083166](#)
 FTE = 1

HOLMES, BENJAMIN
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 FTE = 1

BRABANT, SUSANNE
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64083179](#)
 FTE = 1

BYRD, CLENTON T
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TERRILL, ALYSHA I
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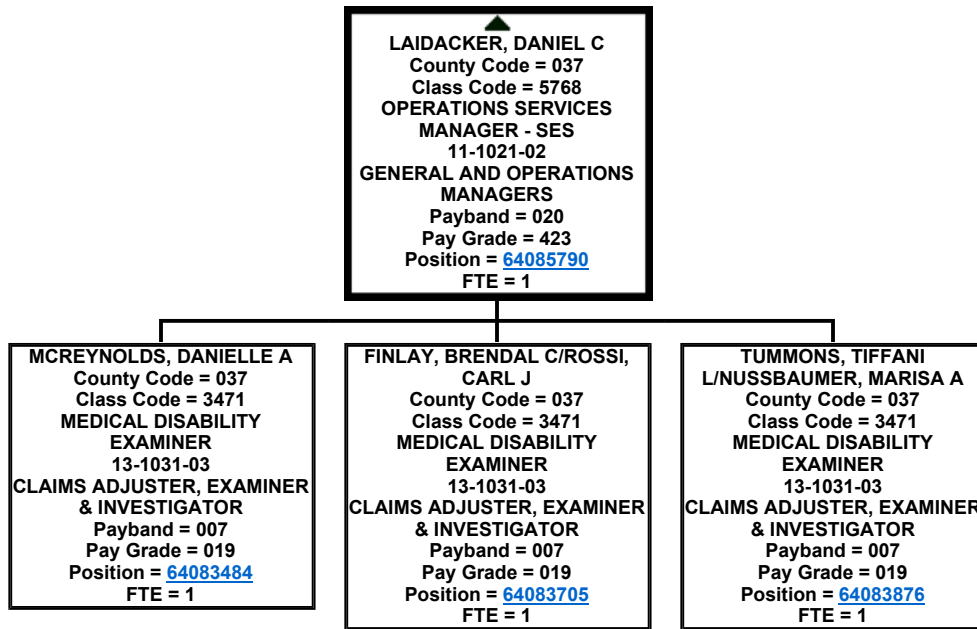
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GENERAL AND OPERATIONS
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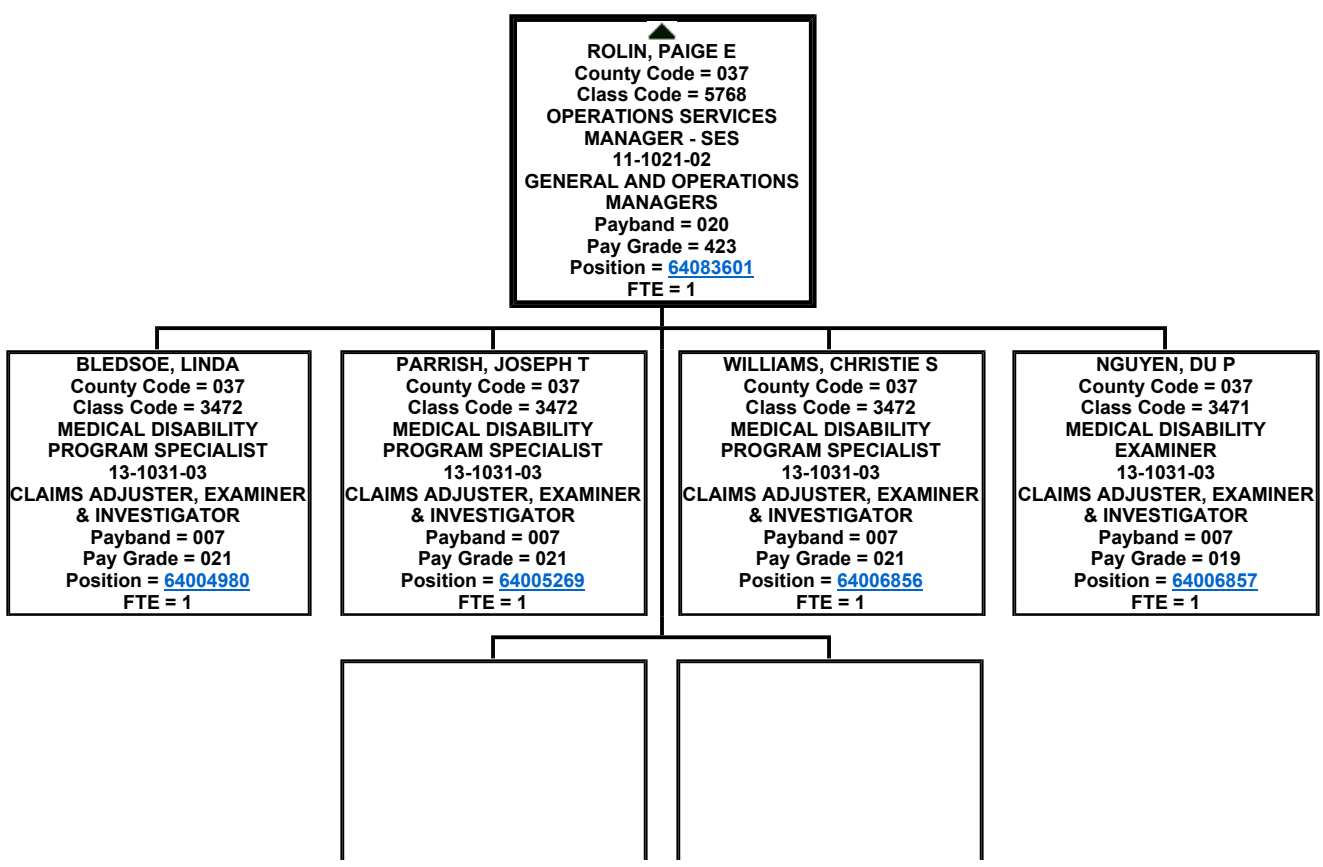
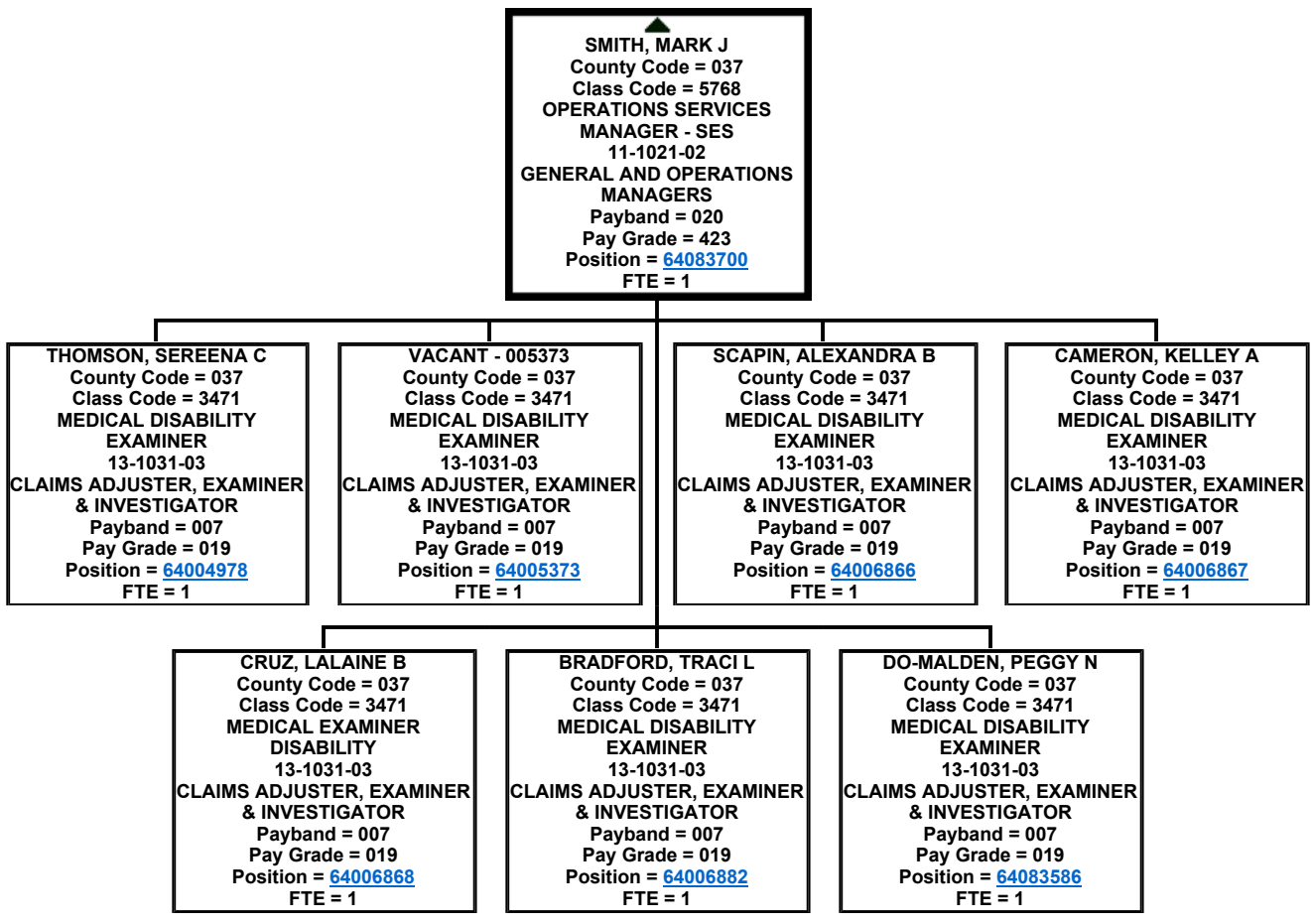
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MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083589](#)
FTE = 1

ROLIN, PAIGE E
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083601](#)
FTE = 1

SMITH, MARK J
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
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GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64083700](#)
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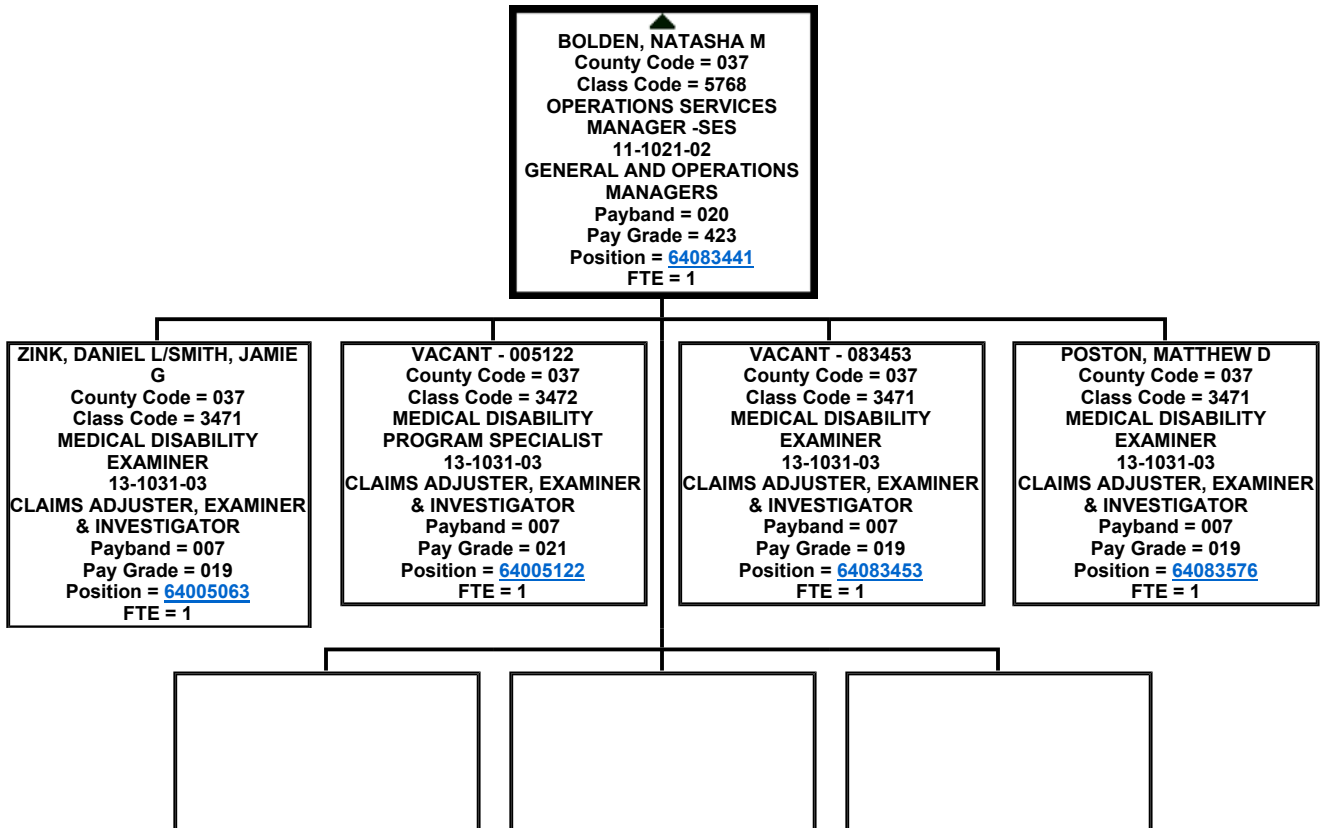
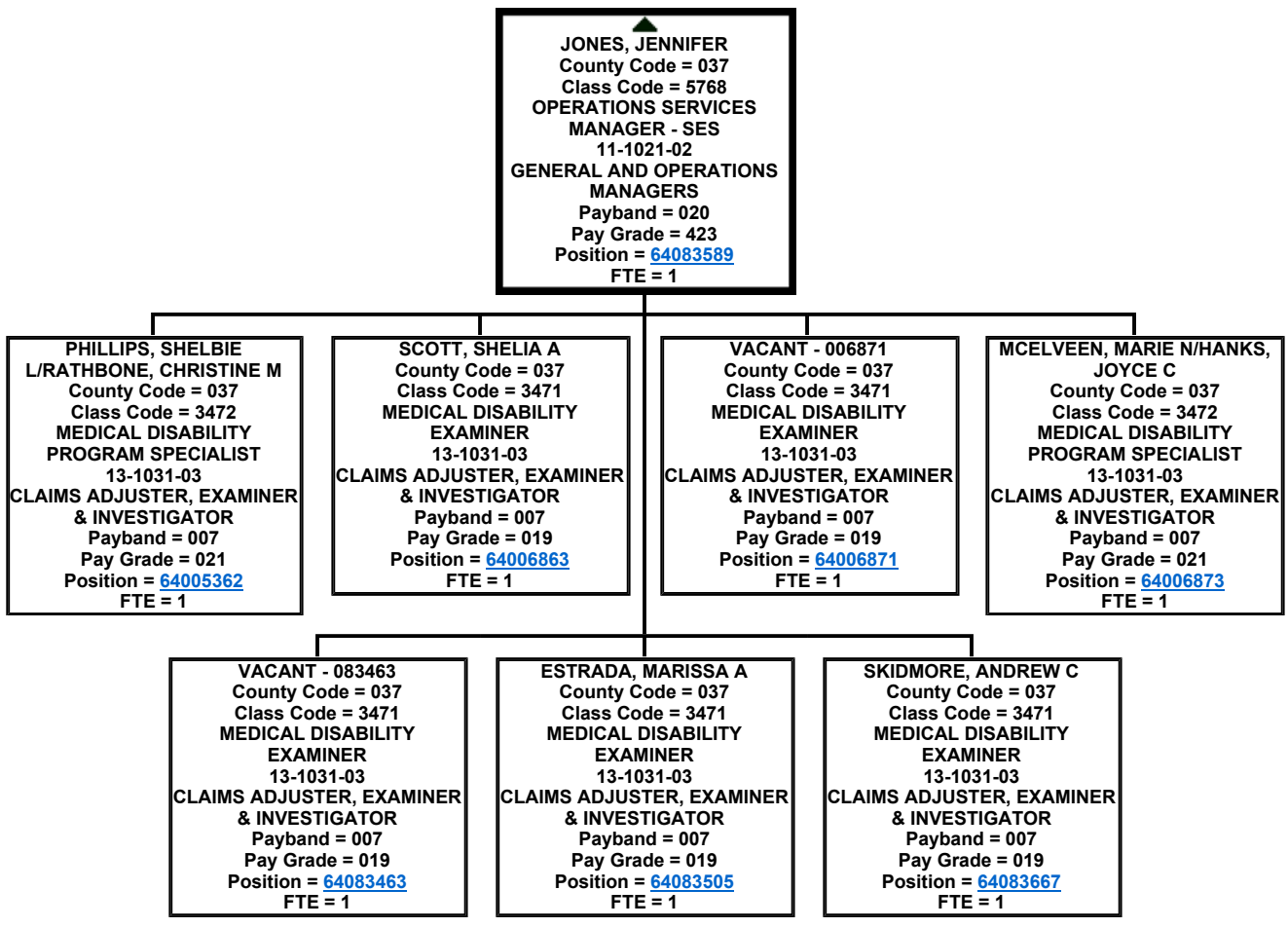
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County Code = 037
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OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64085790](#)
FTE = 1





COLEY, AMBER D/BRADLEY,
KENYA/NOWLIN, ABIGAIL
K/ROBI
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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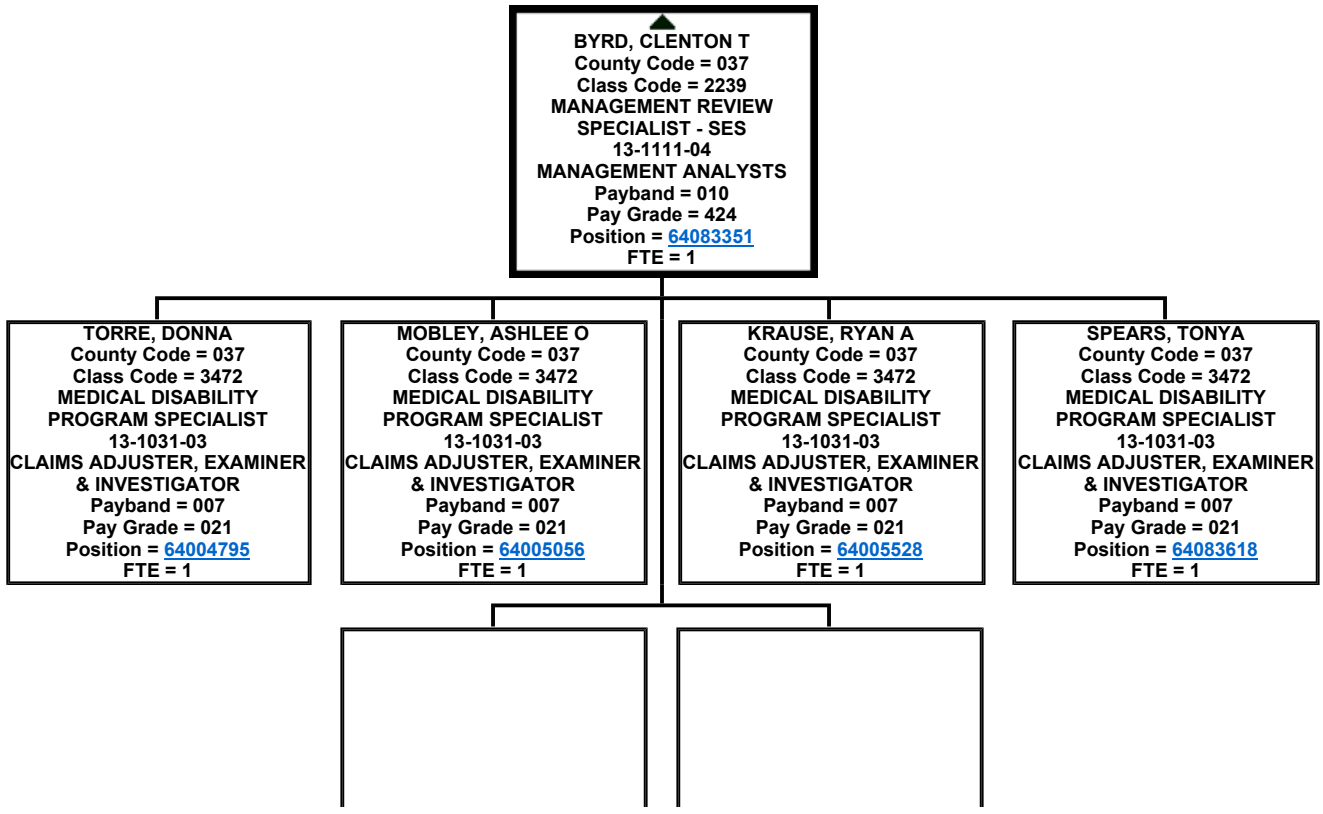
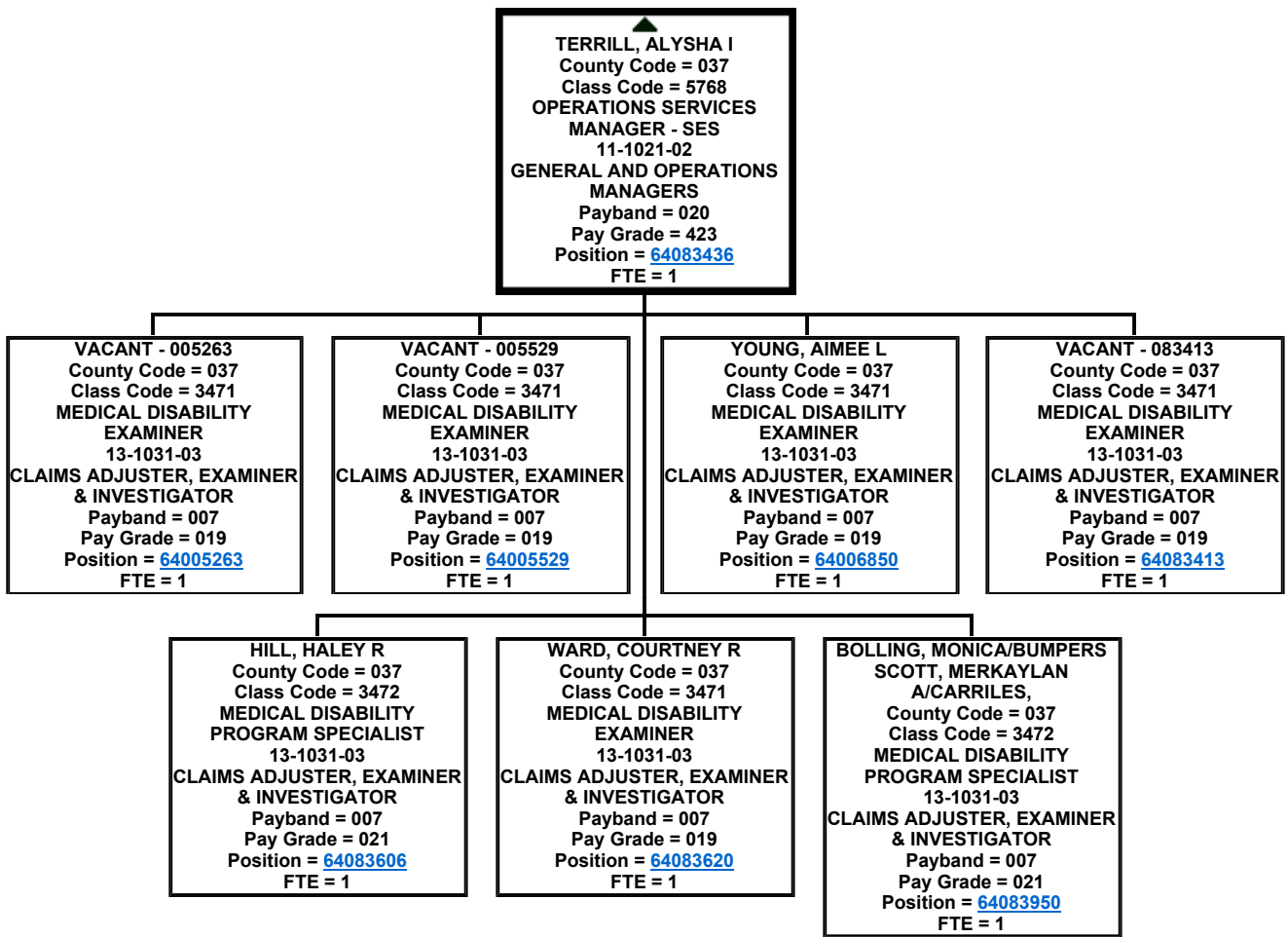
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085795](#)
FTE = 1



REUTER, ANDREA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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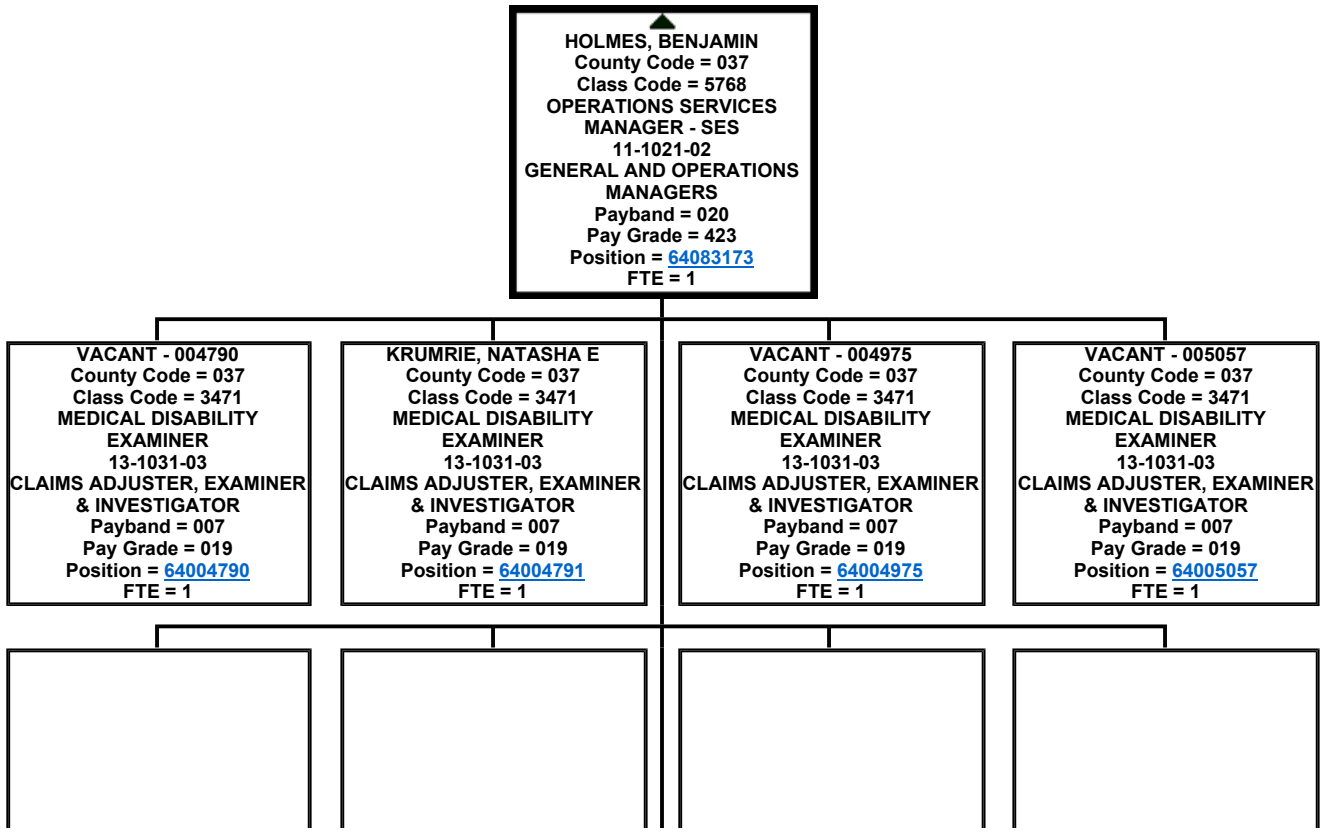
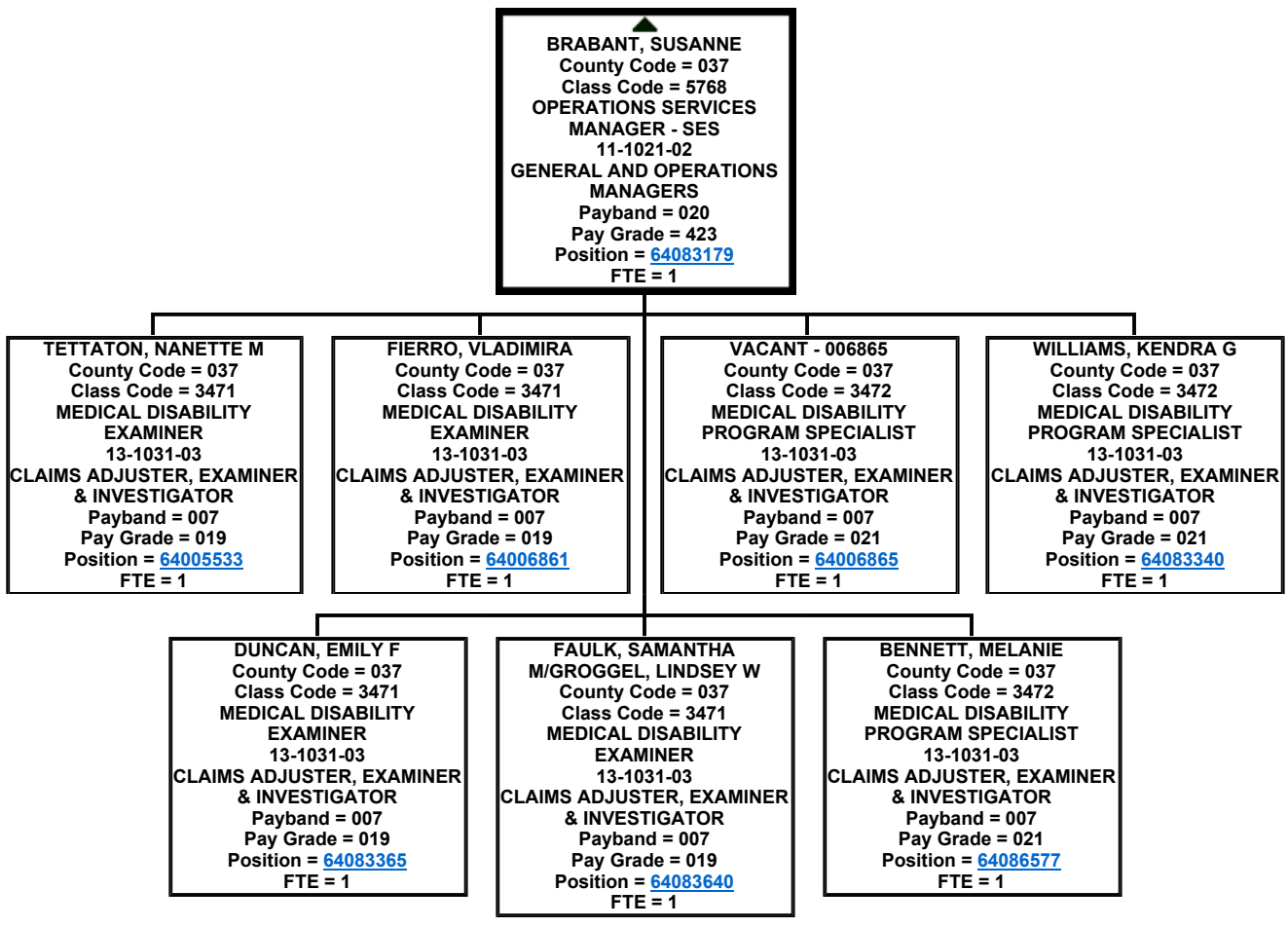
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083655](#)
FTE = 1

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County Code = 037
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MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085793](#)
FTE = 1



CATE, MARIYA D
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083691](#)
FTE = 1

MEGELA, KURT J
County Code = 037
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MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083703](#)
FTE = 1



CRAIG, CASEY D
 County Code = 037
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 MEDICAL DISABILITY
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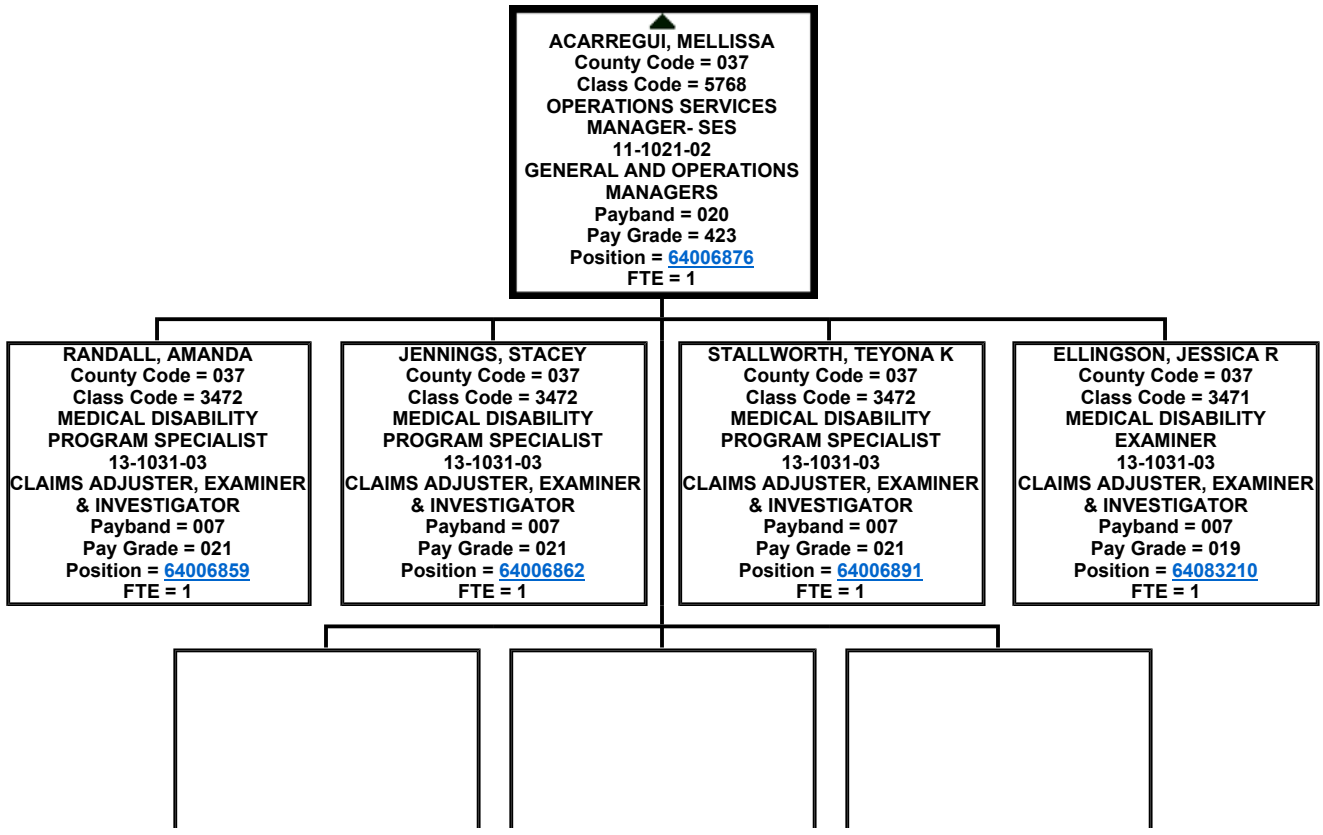
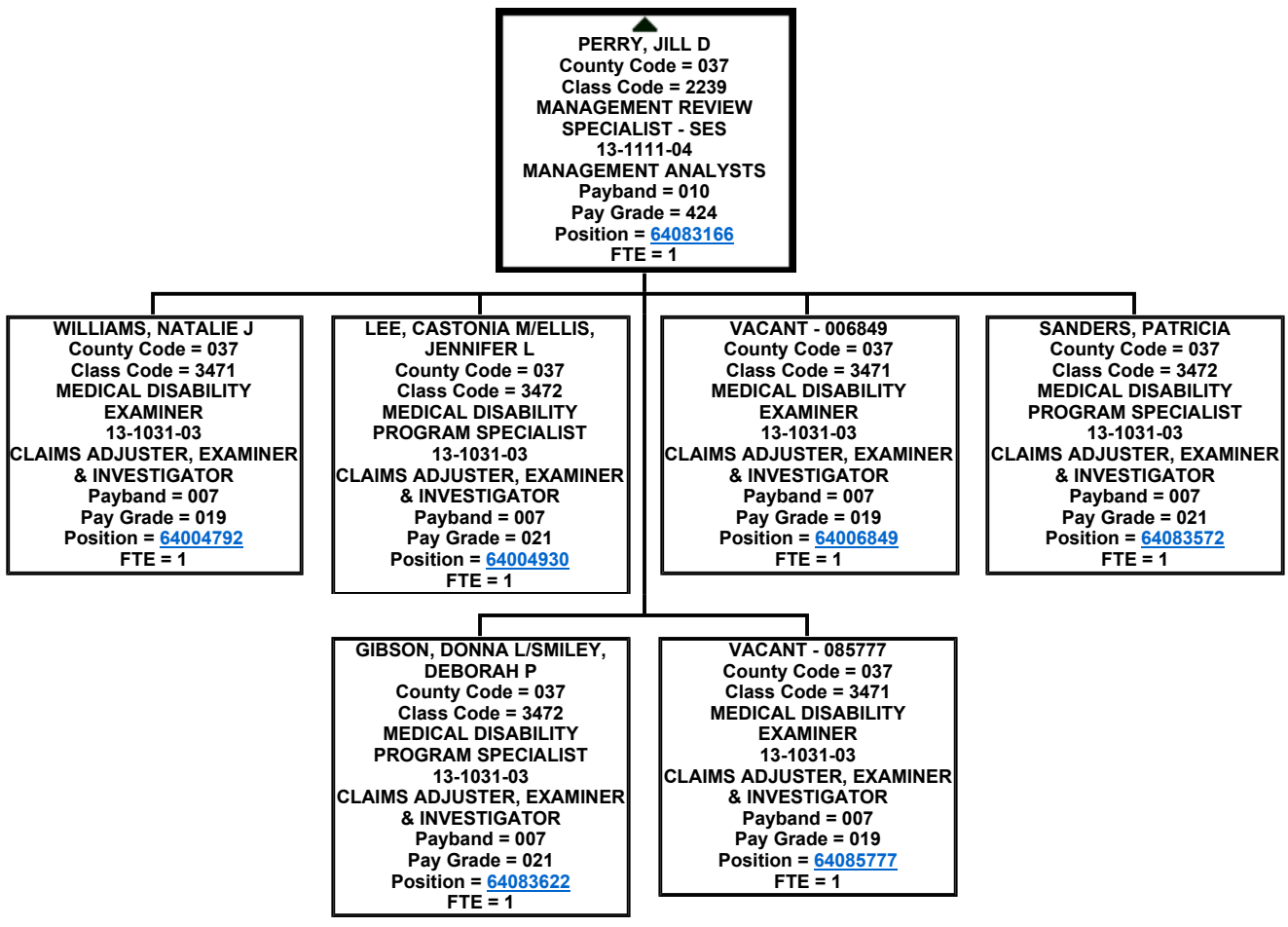
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 13-1031-03
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 & INVESTIGATOR
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 Pay Grade = 019
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 FTE = 1

VACANT - 006880
 County Code = 037
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 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64006880](#)
 FTE = 1

MALSBERGER, JEFFREY T
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
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 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64083380](#)
 FTE = 1

SANDERS,
 JONATHAN/PRESTON,
 JODILYN
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
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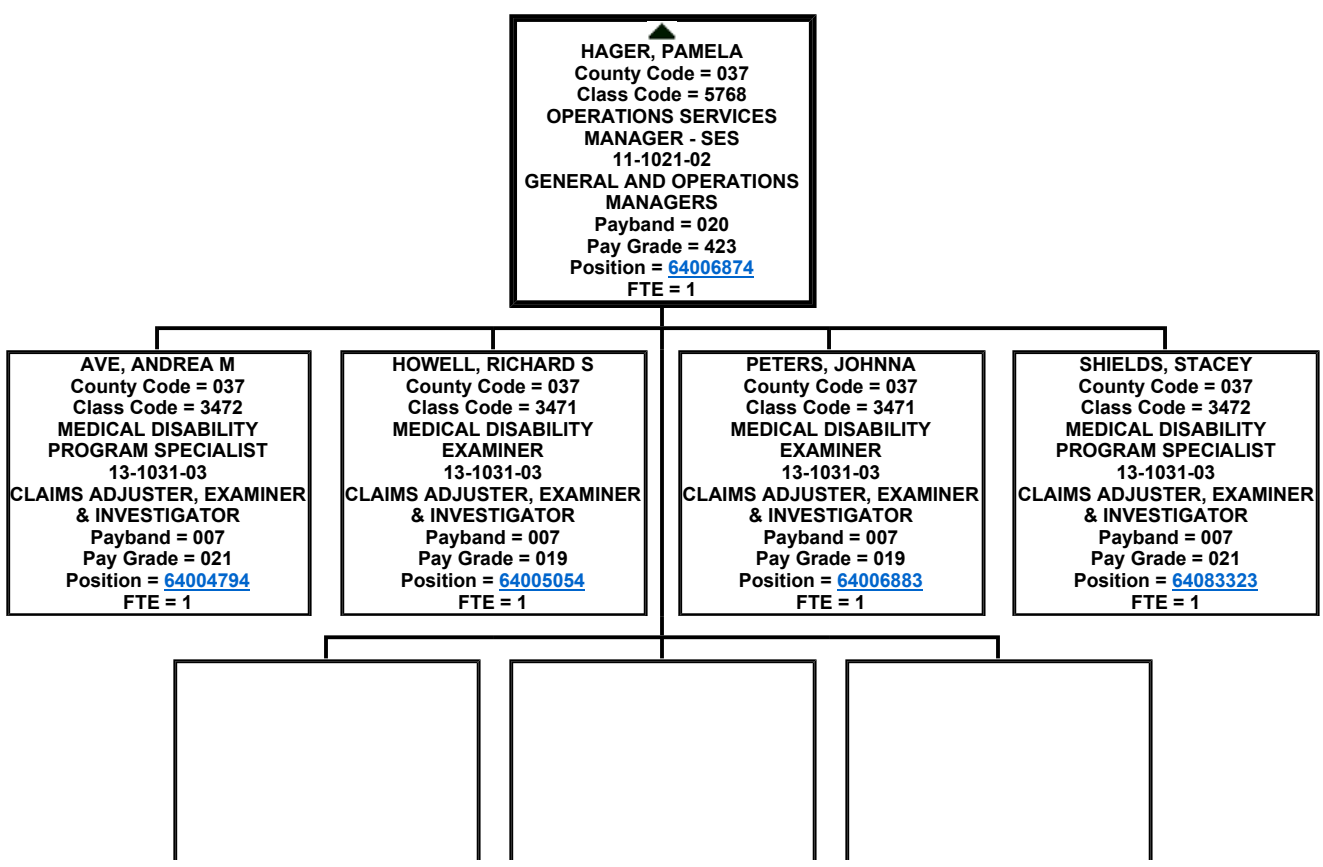
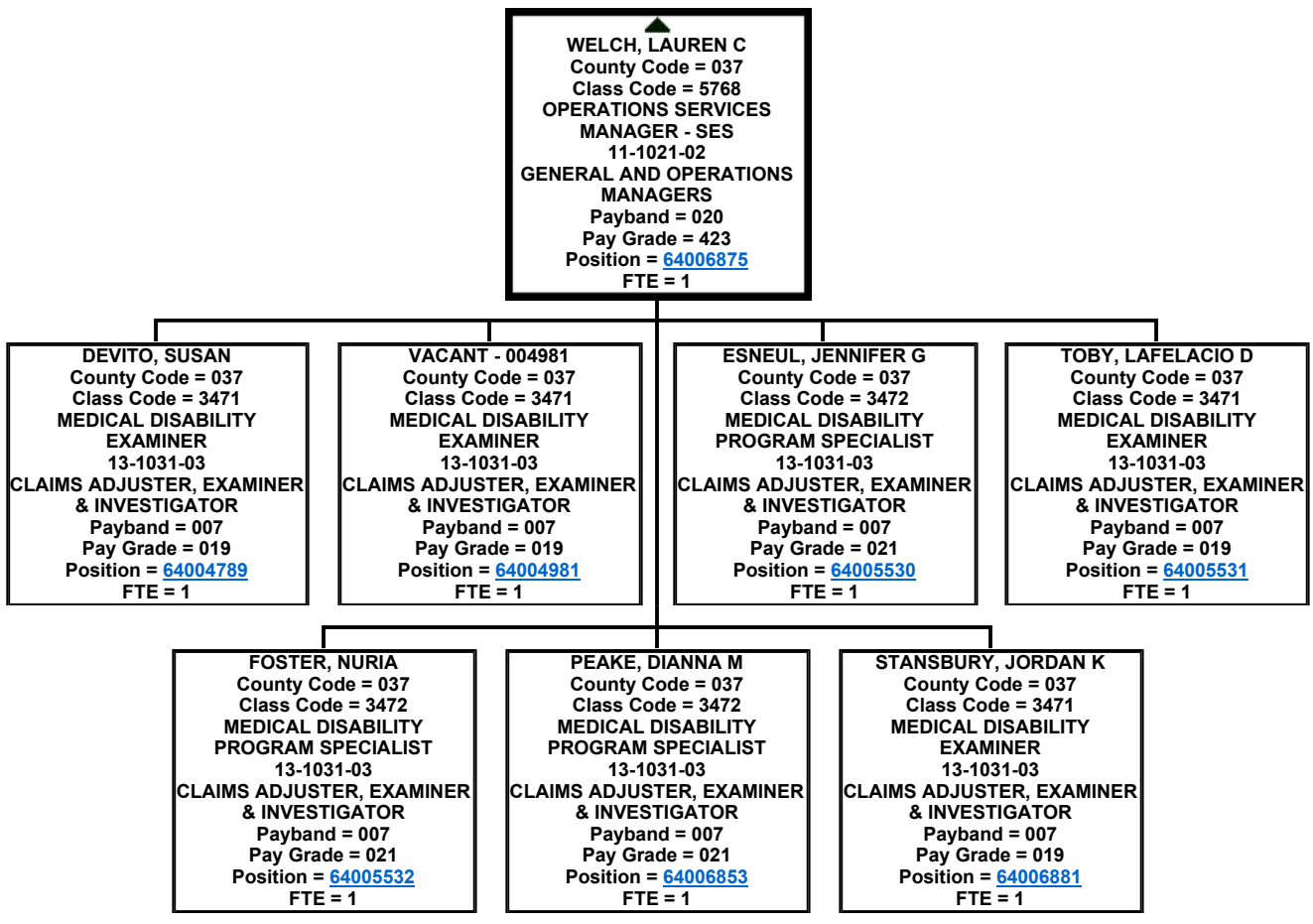
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 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Position = [64801351](#)
 FTE = 1



BLOUNT, KESHA
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083360](#)
FTE = 1

BOOKER, KIMBERLY L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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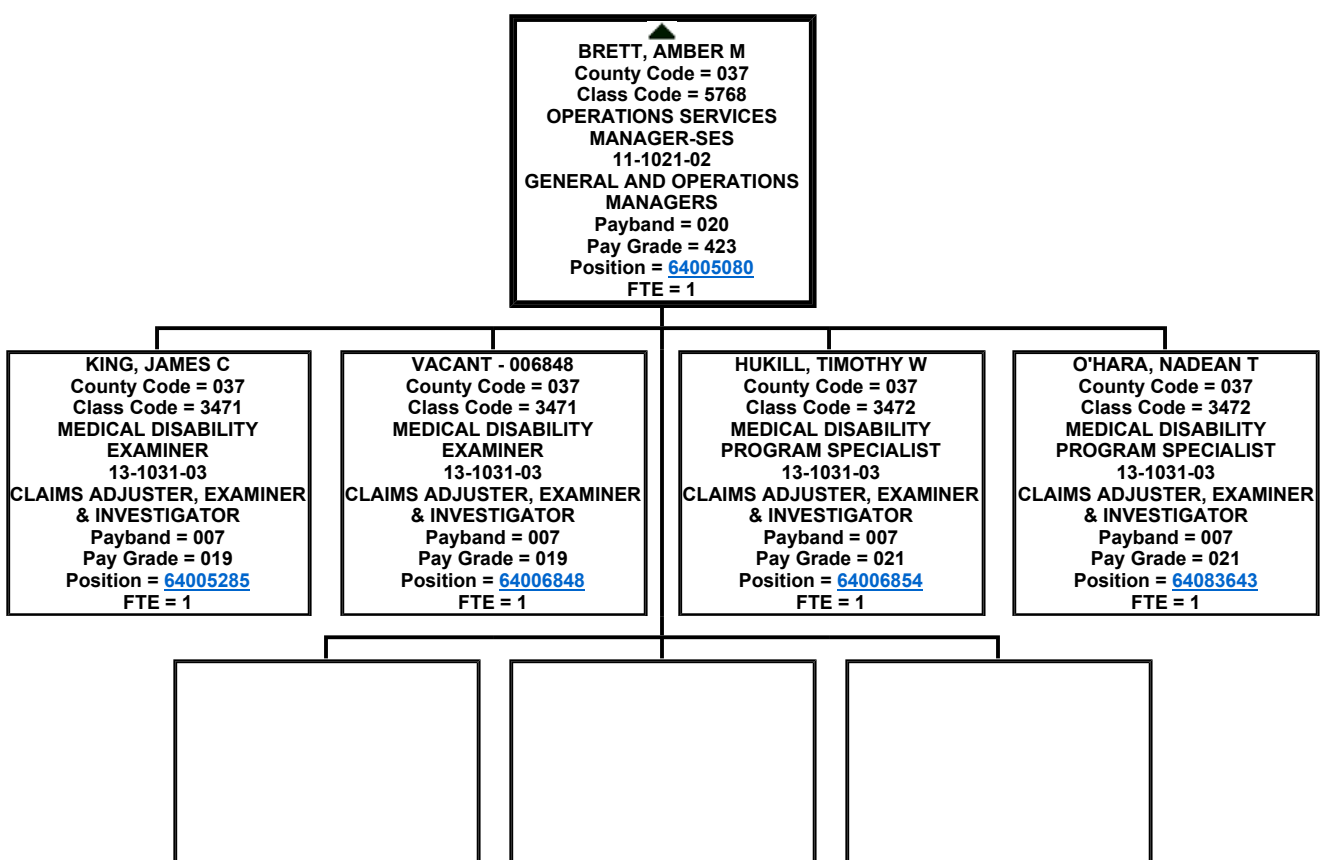
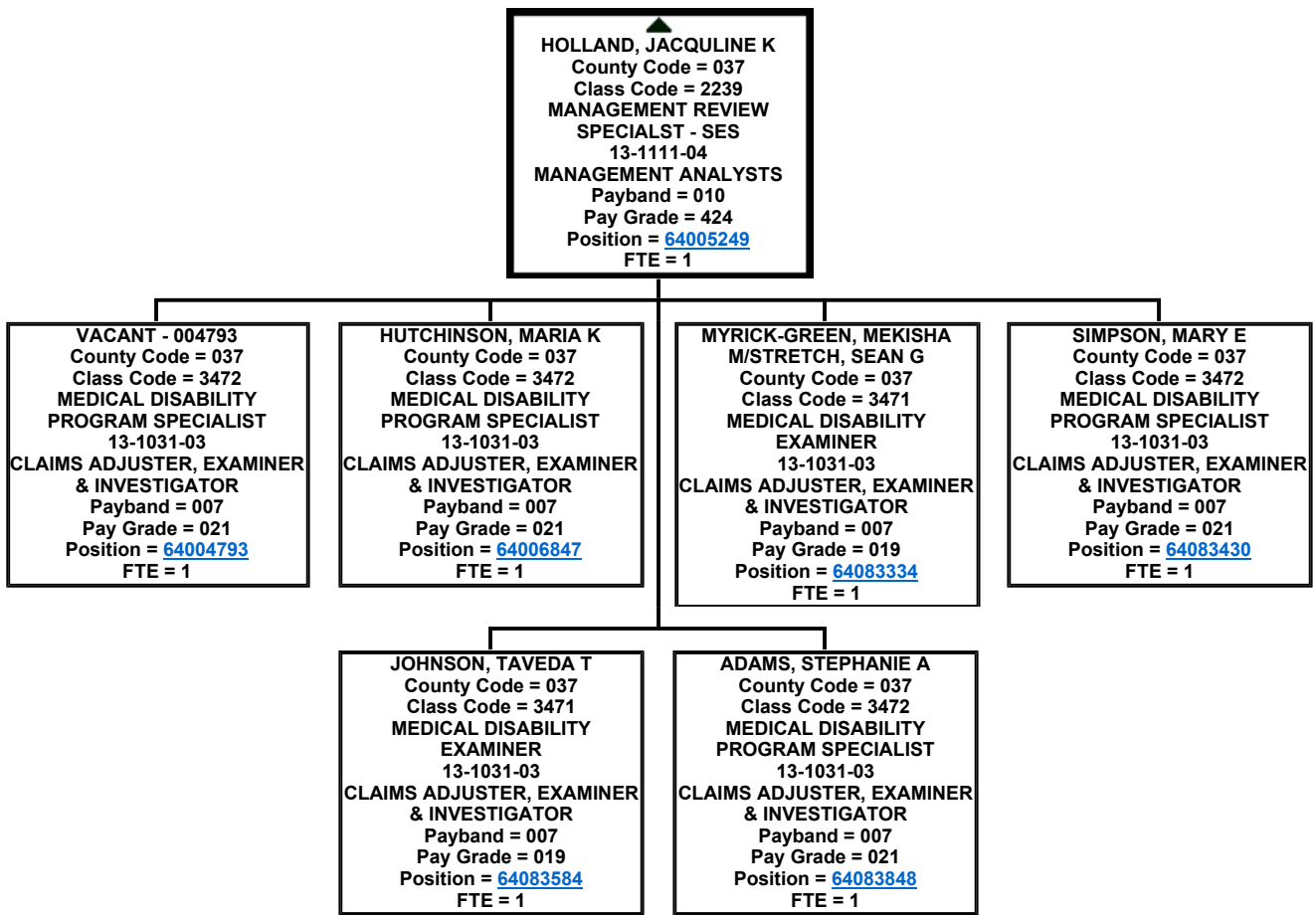
LYONS, TONYA M
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086574](#)
FTE = 1



SUMMERS, NANCY
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083358](#)
FTE = 1

NUTTER, DALE E
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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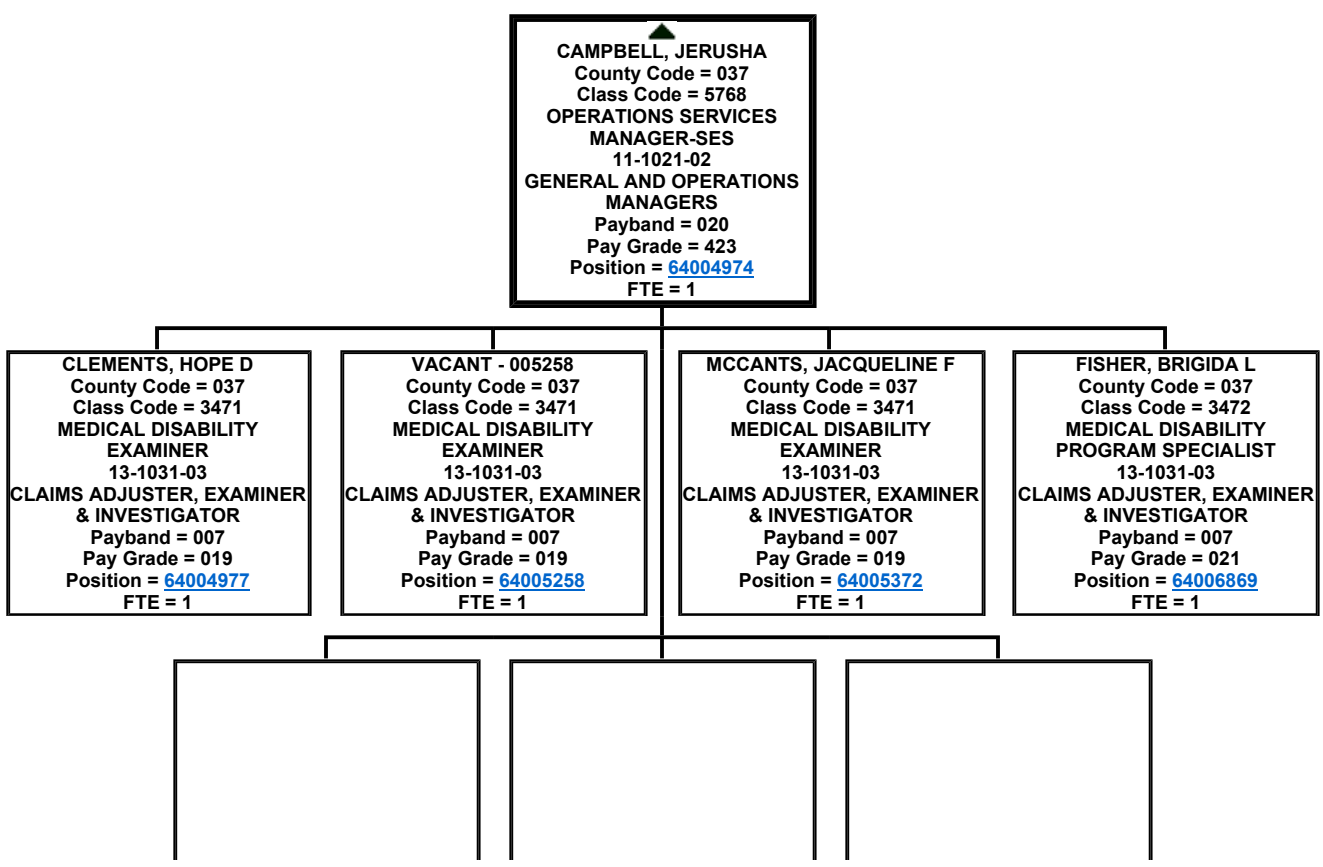
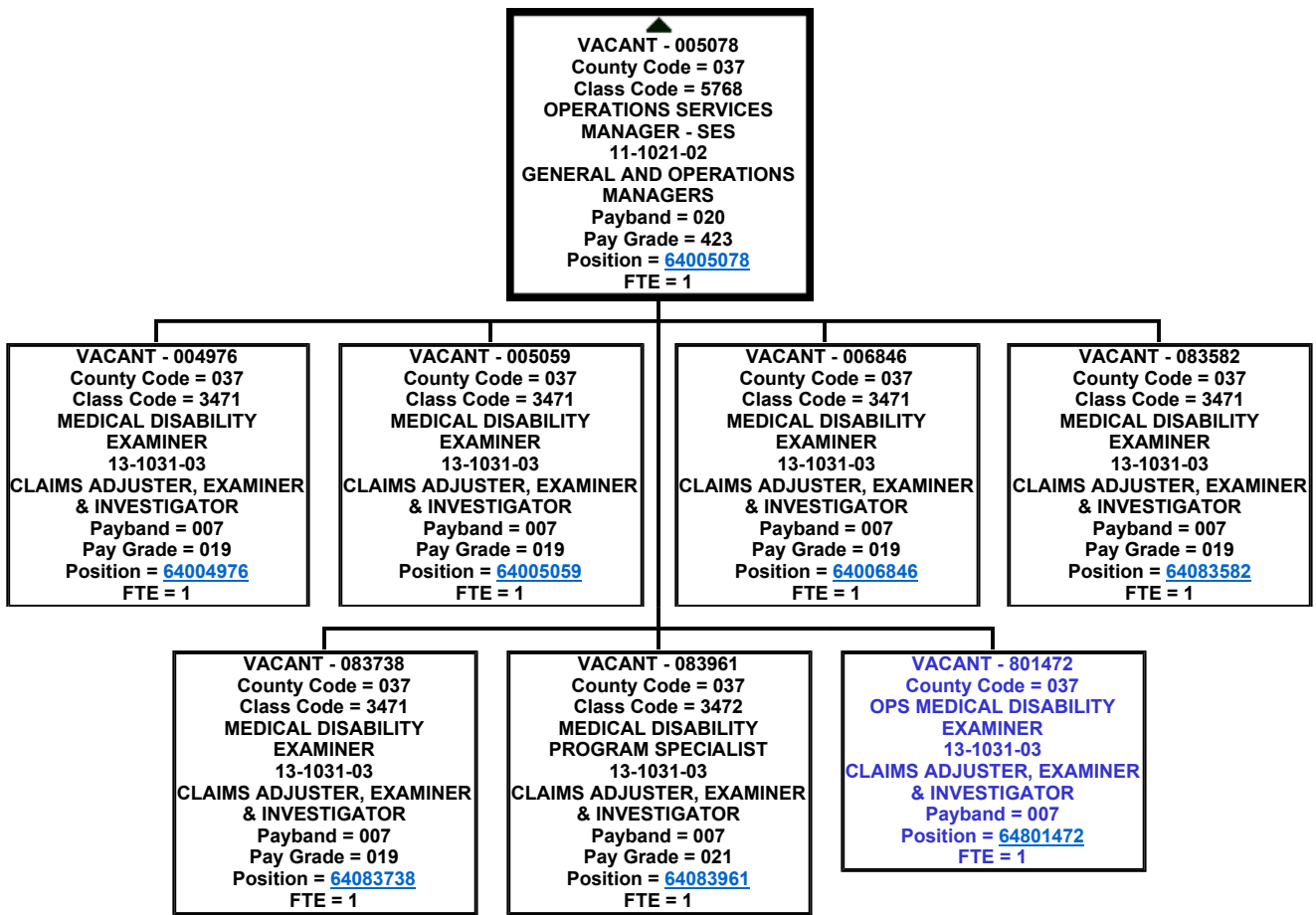
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083729](#)
FTE = 1



CROAZZO, JENNIFER G
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083650](#)
FTE = 1

VAUGHAN, SEASON E
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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& INVESTIGATOR
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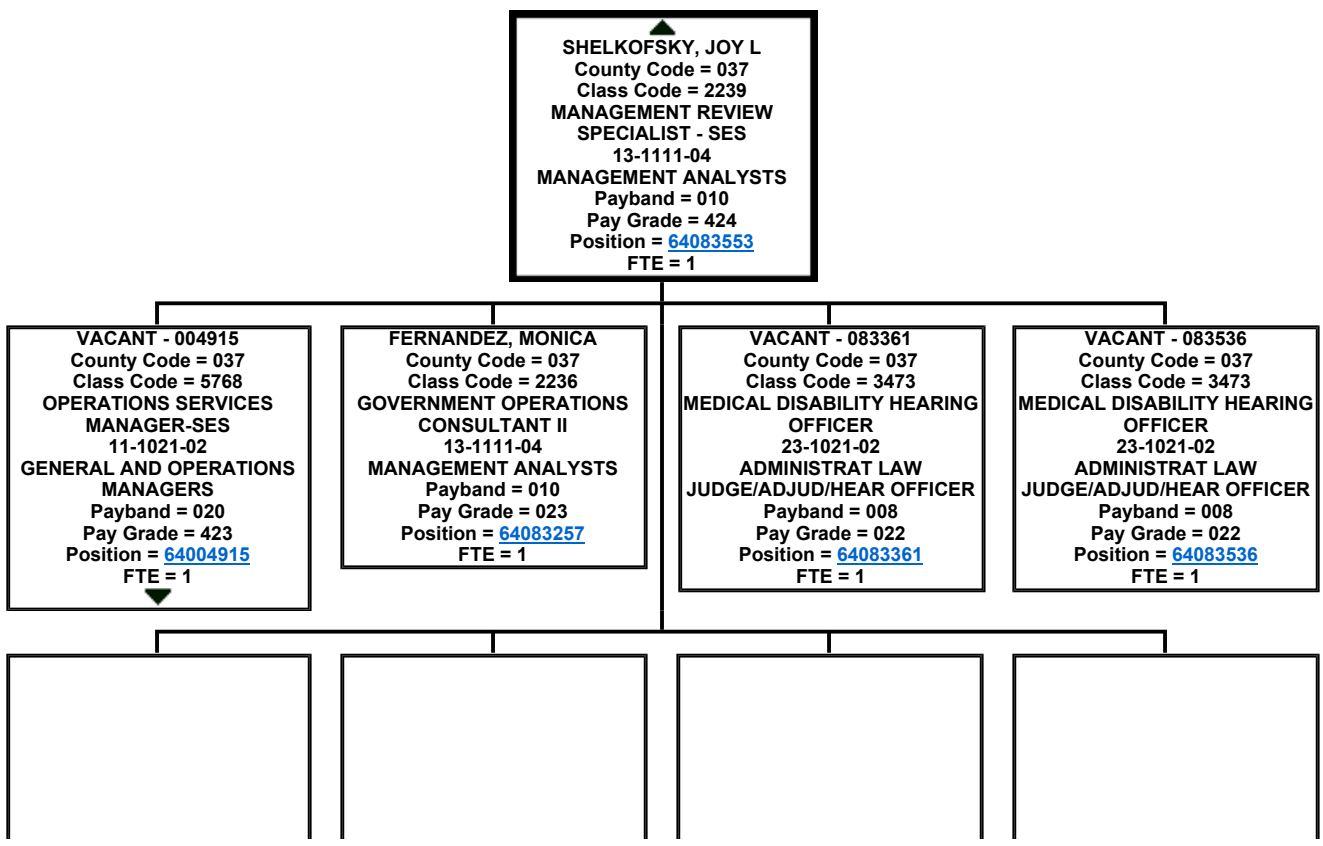
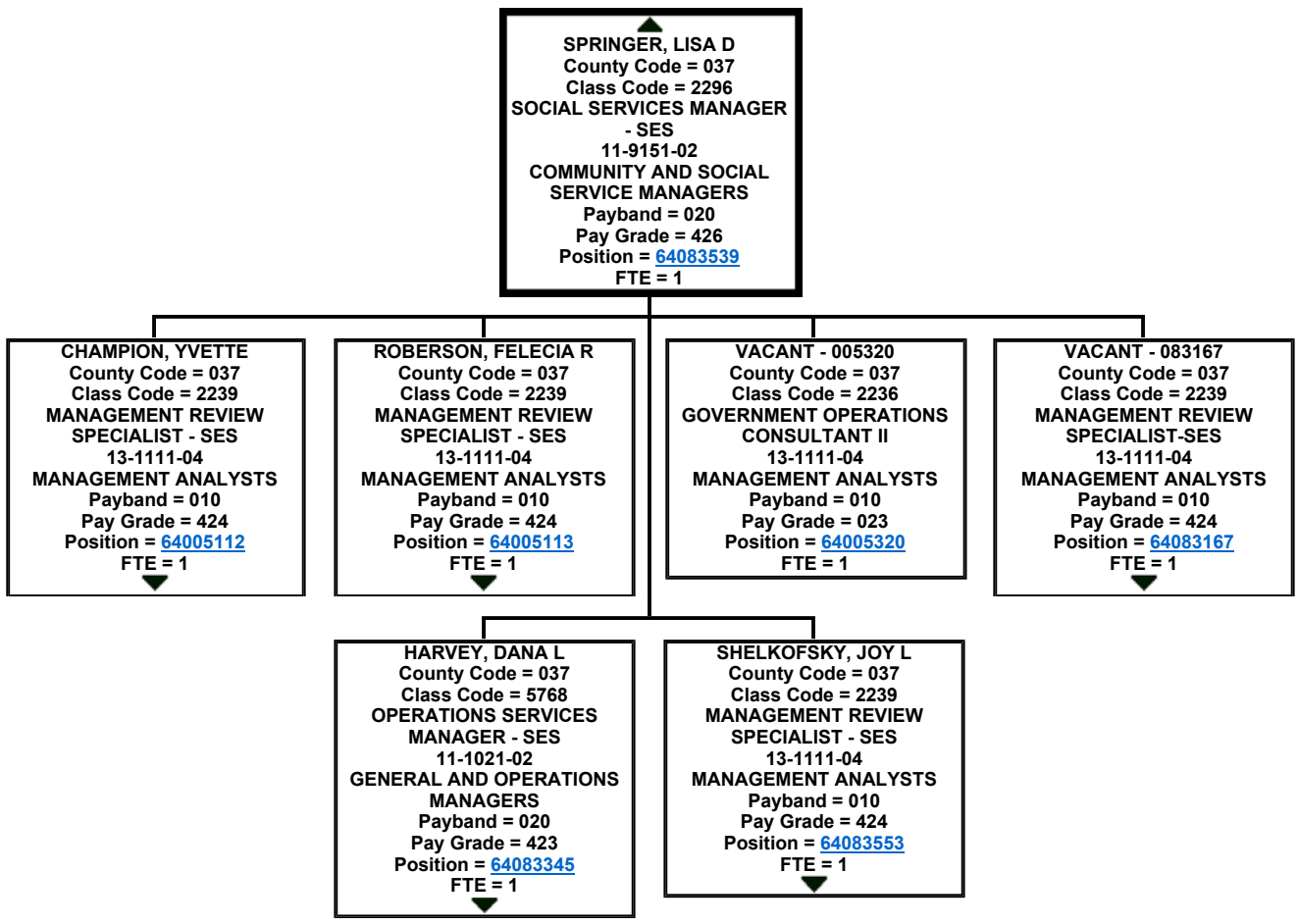
WELLS, JEREMY D
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086580](#)
FTE = 1



PATTERSON, MELODY S
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64006870](#)
FTE = 1

VACANT - 083610
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083610](#)
FTE = 1

**MEAD, STACIE R/HUTCHINSON,
SHANNON G**
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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& INVESTIGATOR
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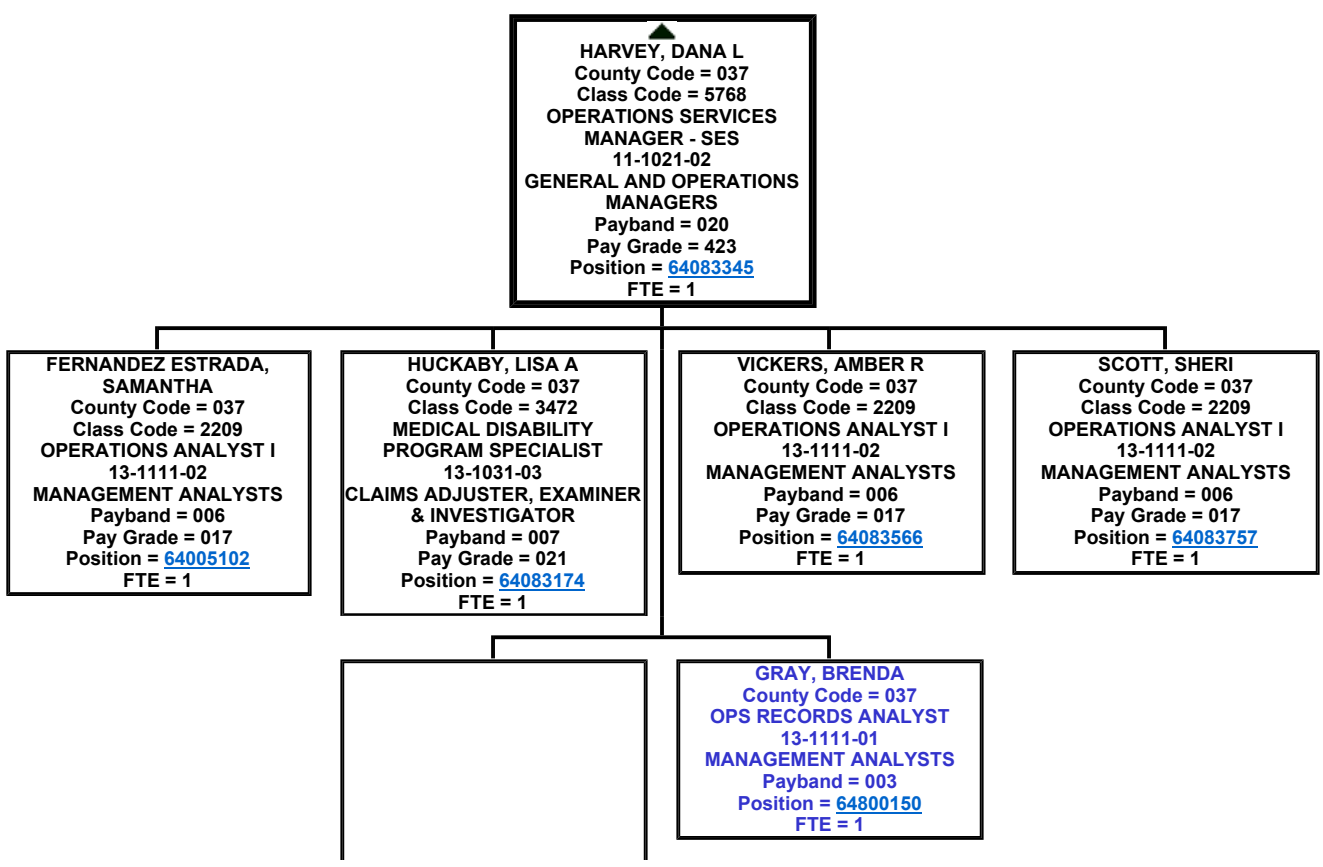
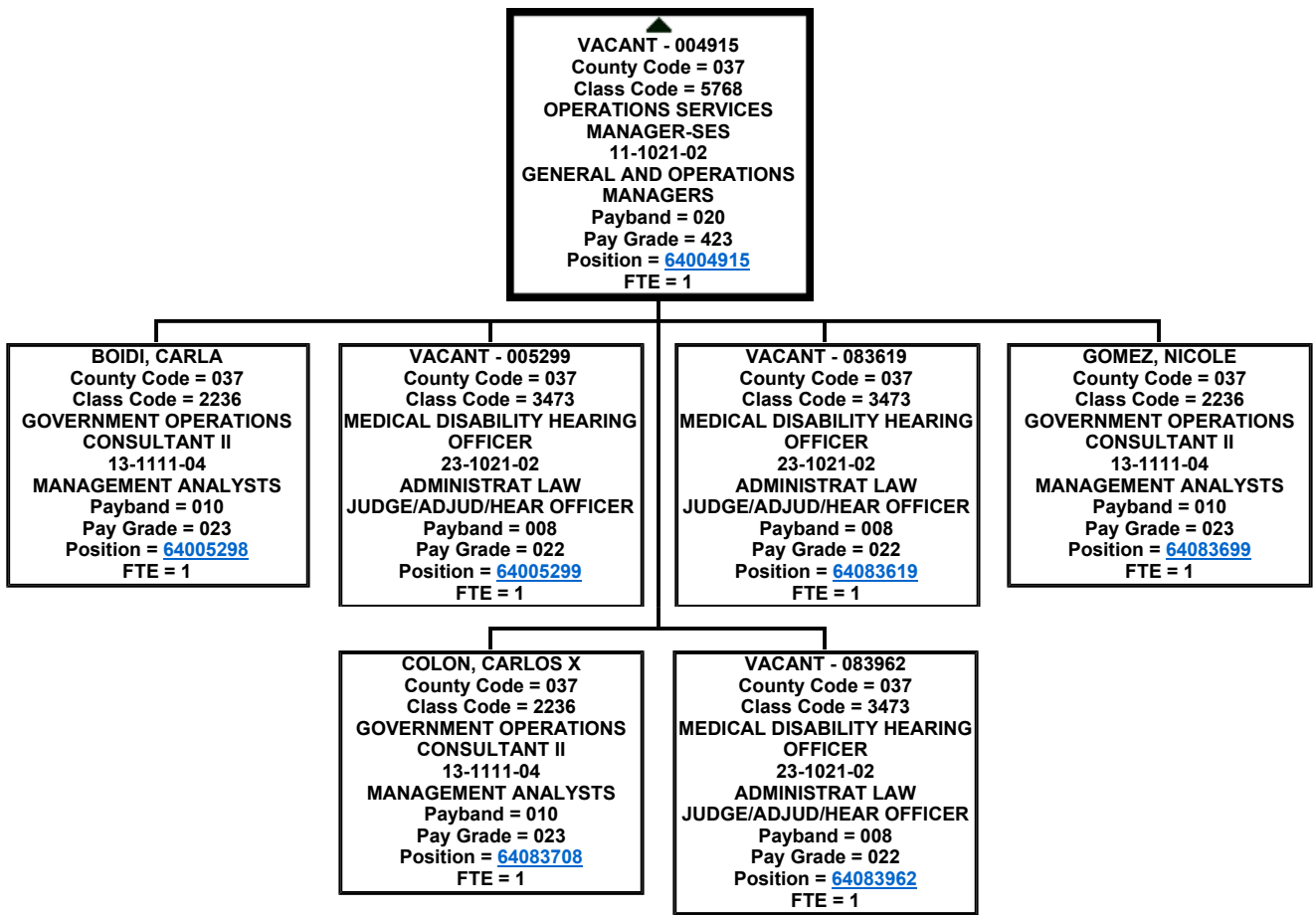


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 CONSULTANT II
 13-1111-04
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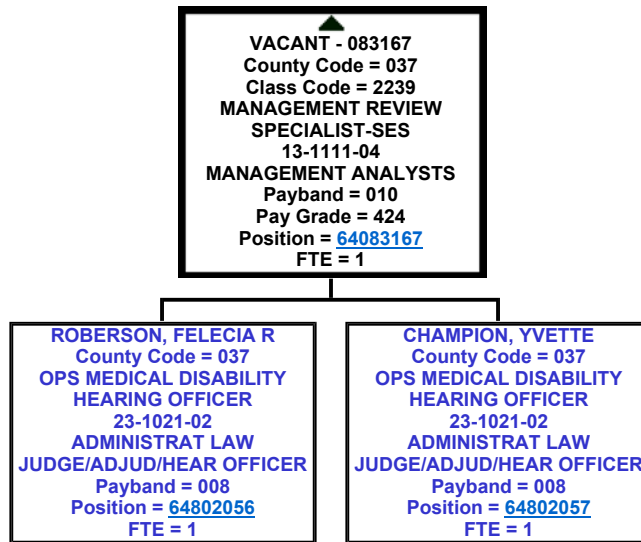
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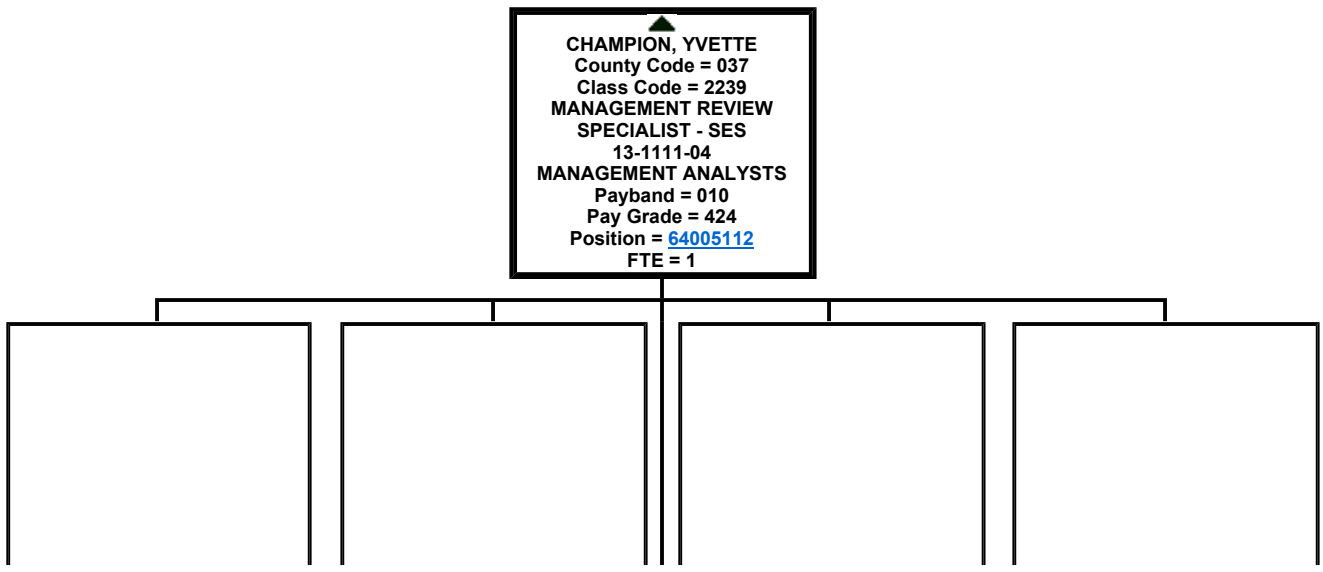
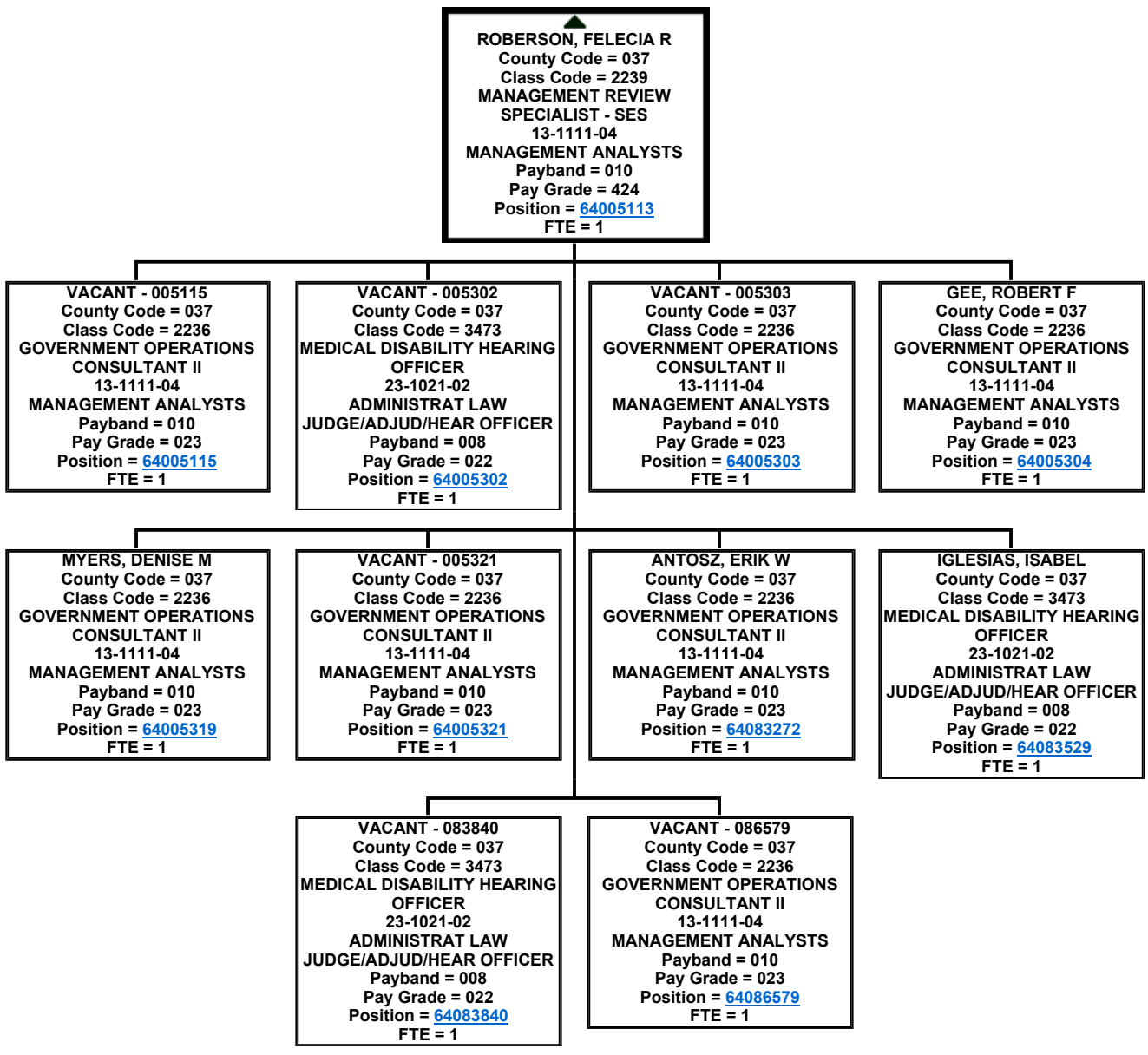
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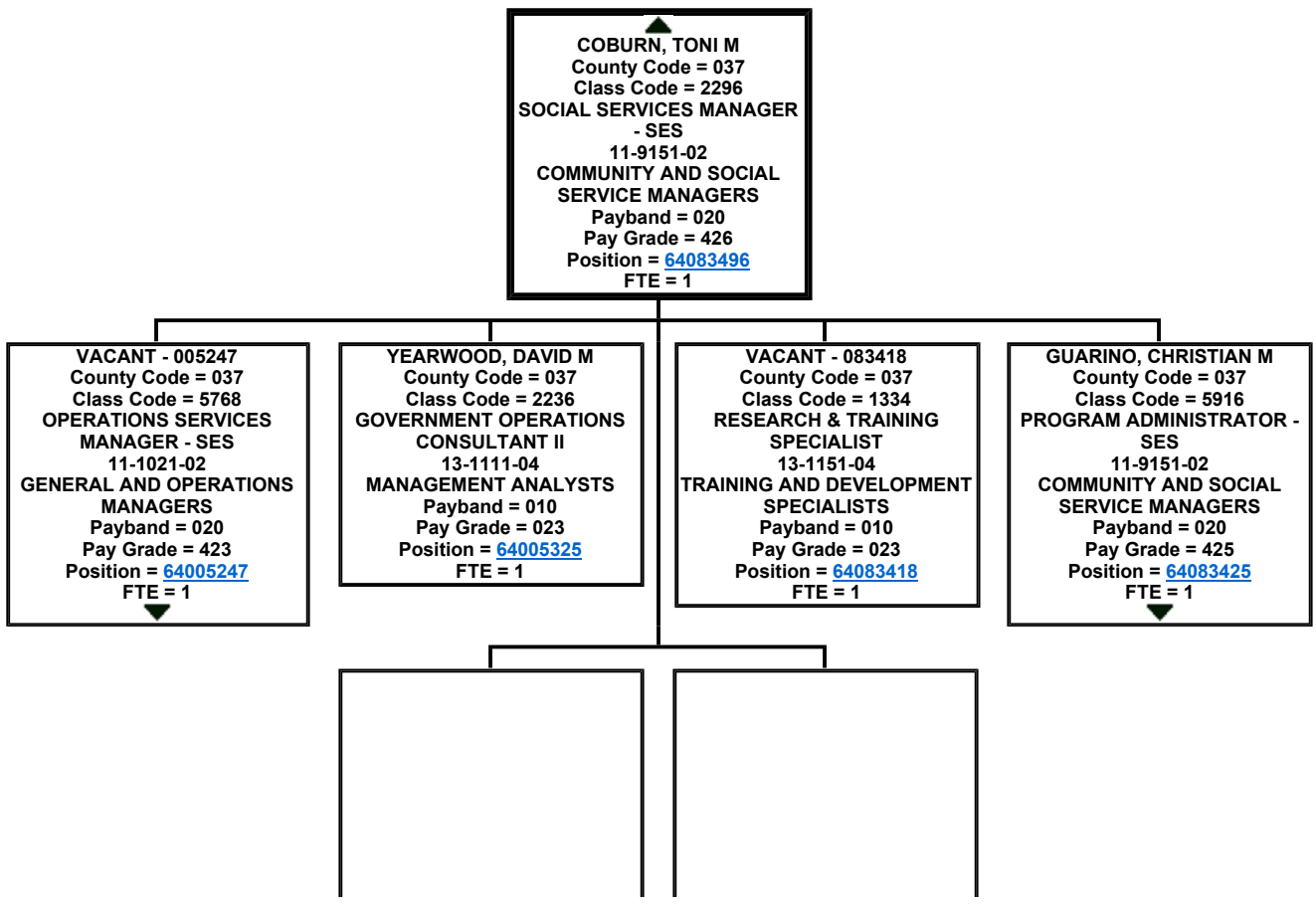
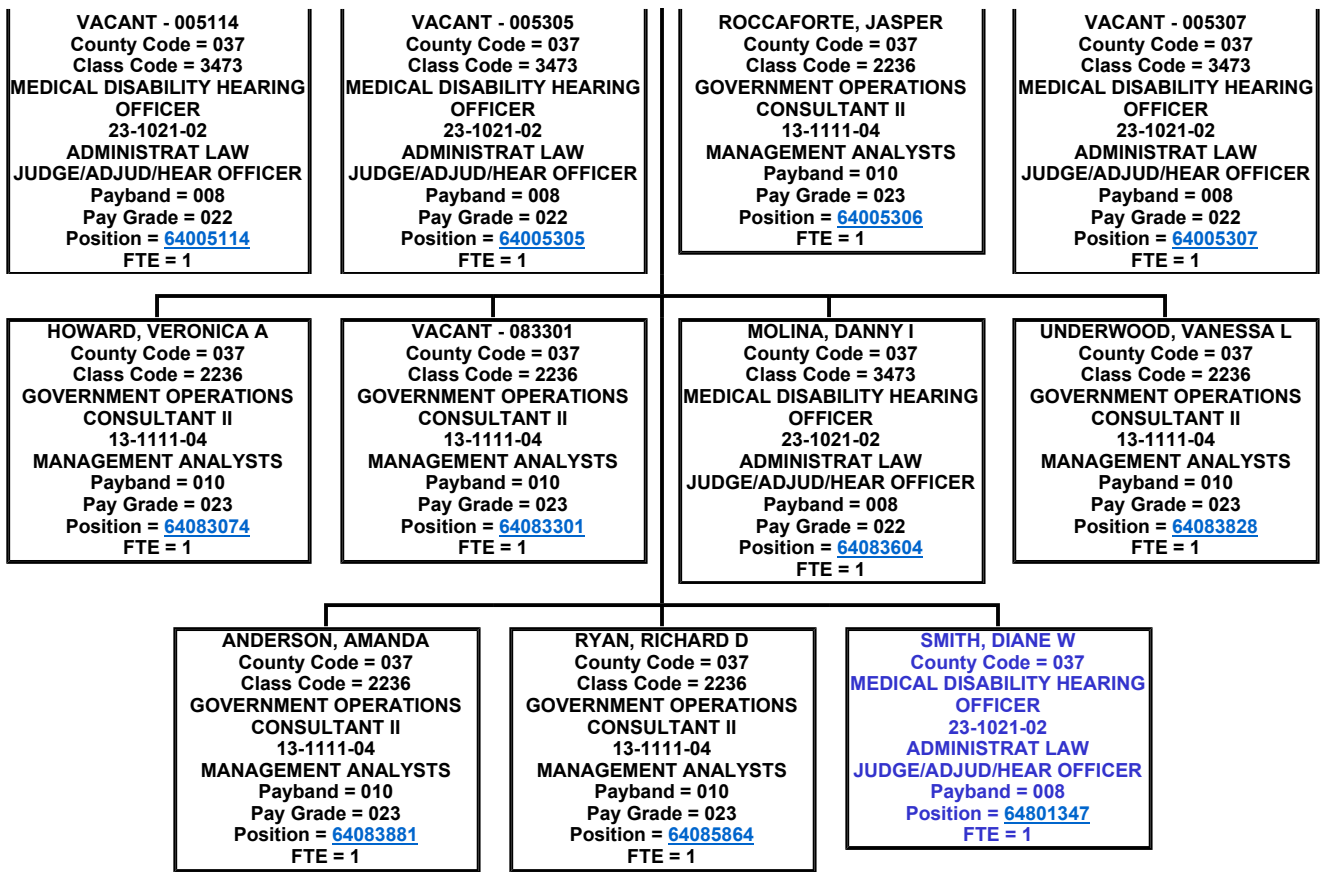
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 HEARING OFFICER
 23-1021-02
 ADMINISTRAT LAW
 JUDGE/ADJUD/HEAR OFFICER
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 Position = [64802063](#)
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WEBB, TINA M
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
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FLEMING, TERESA A
 County Code = 037
 Class Code = 0709
 ADMINISTRATIVE ASSISTANT I
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
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 Pay Grade = 015
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 Class Code = 3481
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 13-1111-04
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 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
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 County Code = 037
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 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Class Code = 5768
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 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 County Code = 037
 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
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 Class Code = 2239
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 SPECIALIST - SES
 13-1111-04
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 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
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PETTY, JOEL A
 County Code = 037
 Class Code = 5768
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 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64083422](#)
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COOK, CONSTANCE L
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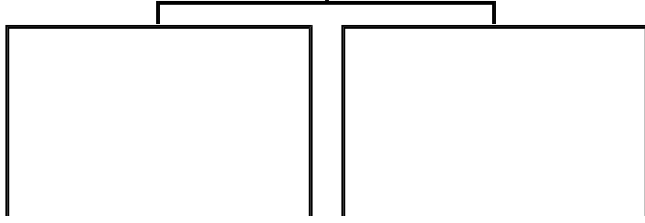
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 Pay Grade = 423
 Position = [64083458](#)
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 County Code = 037
 Class Code = 5768
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 MANAGER - SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 Class Code = 5768
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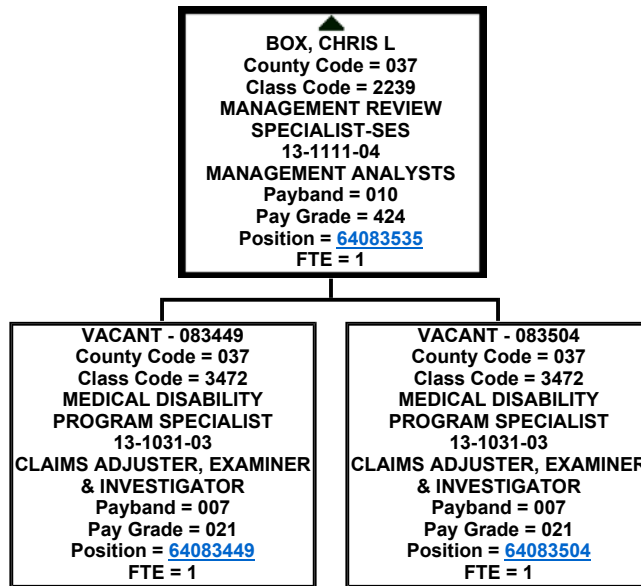
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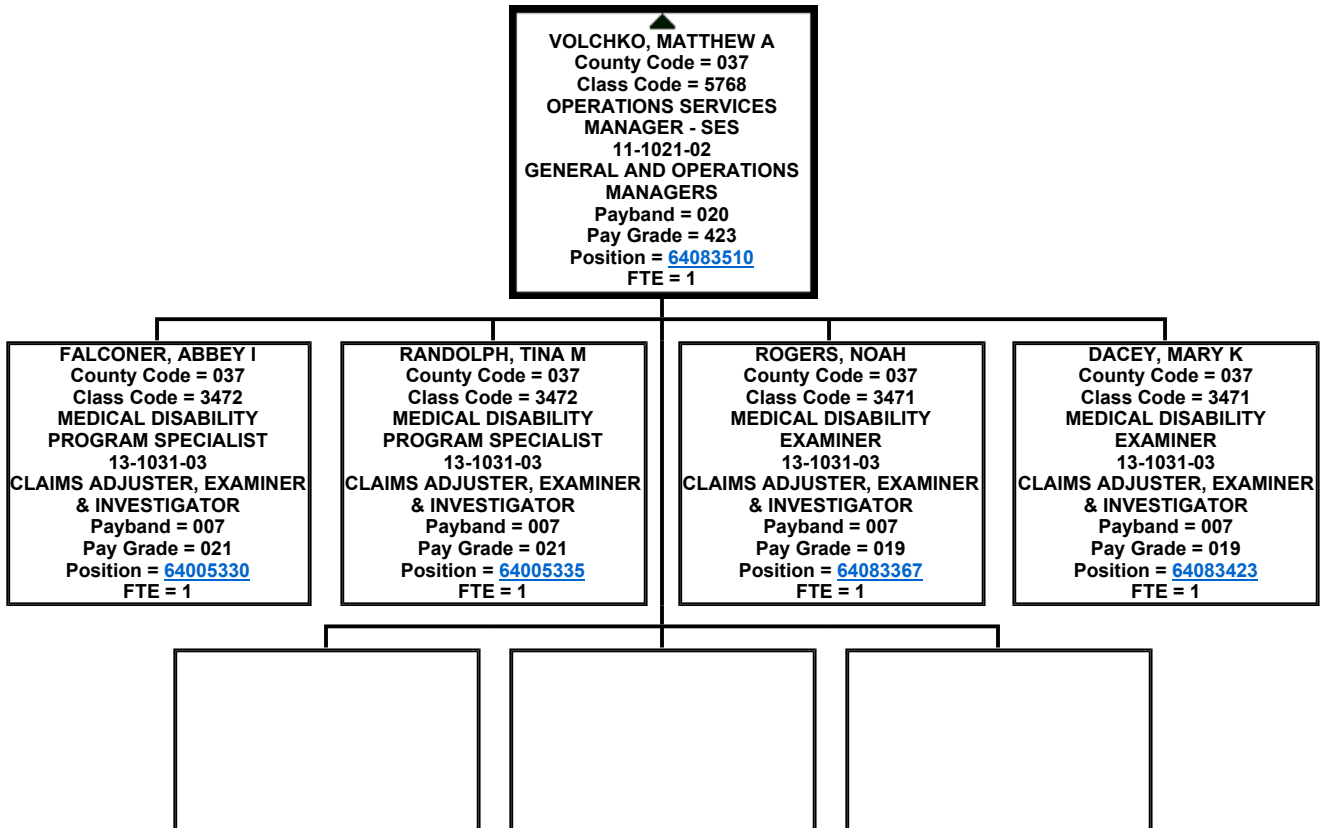
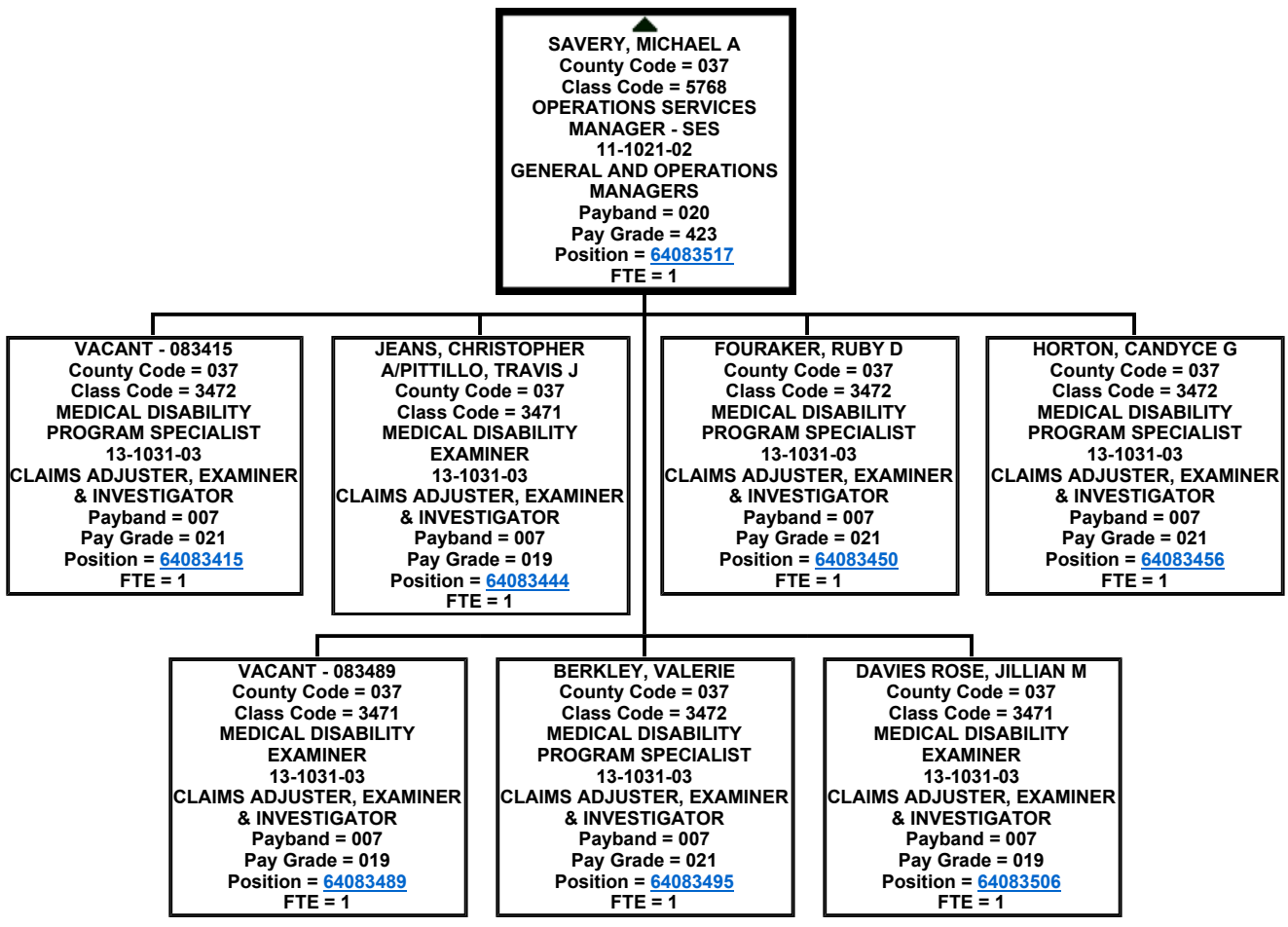
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 MANAGER - SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64083510](#)
 FTE = 1



SAVERY, MICHAEL A
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083517](#)
FTE = 1
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BOX, CHRIS L
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
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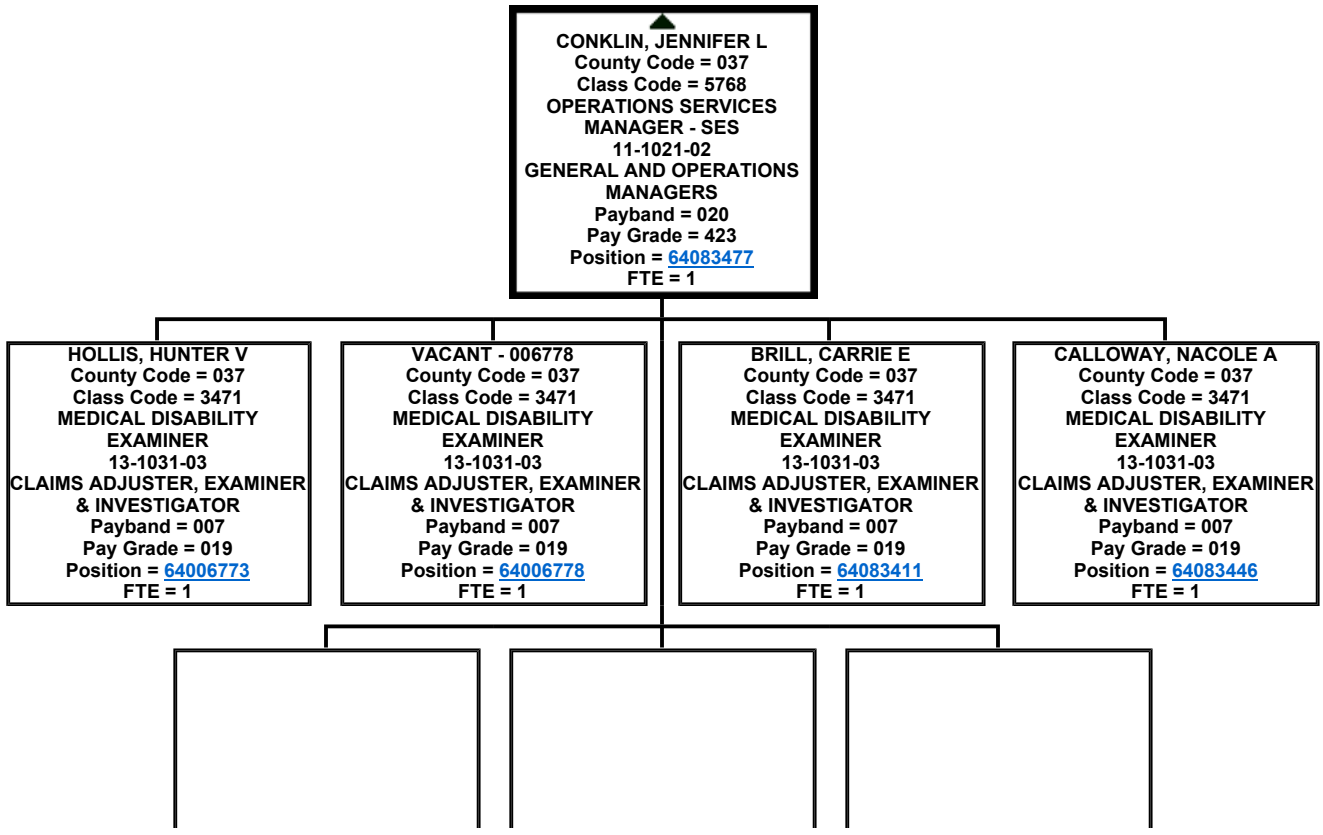
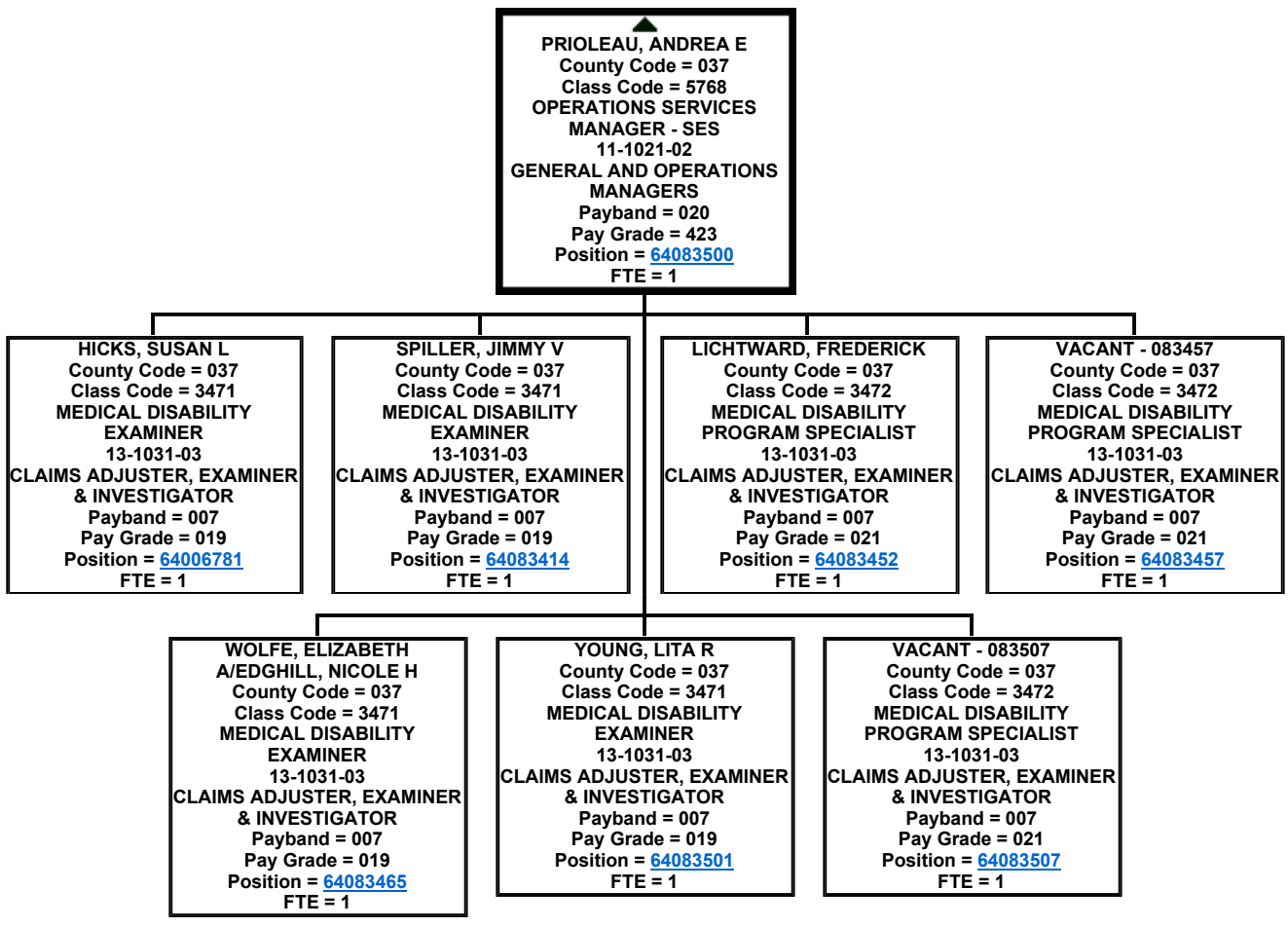




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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083508](#)
FTE = 1

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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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& INVESTIGATOR
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Position = [64083525](#)
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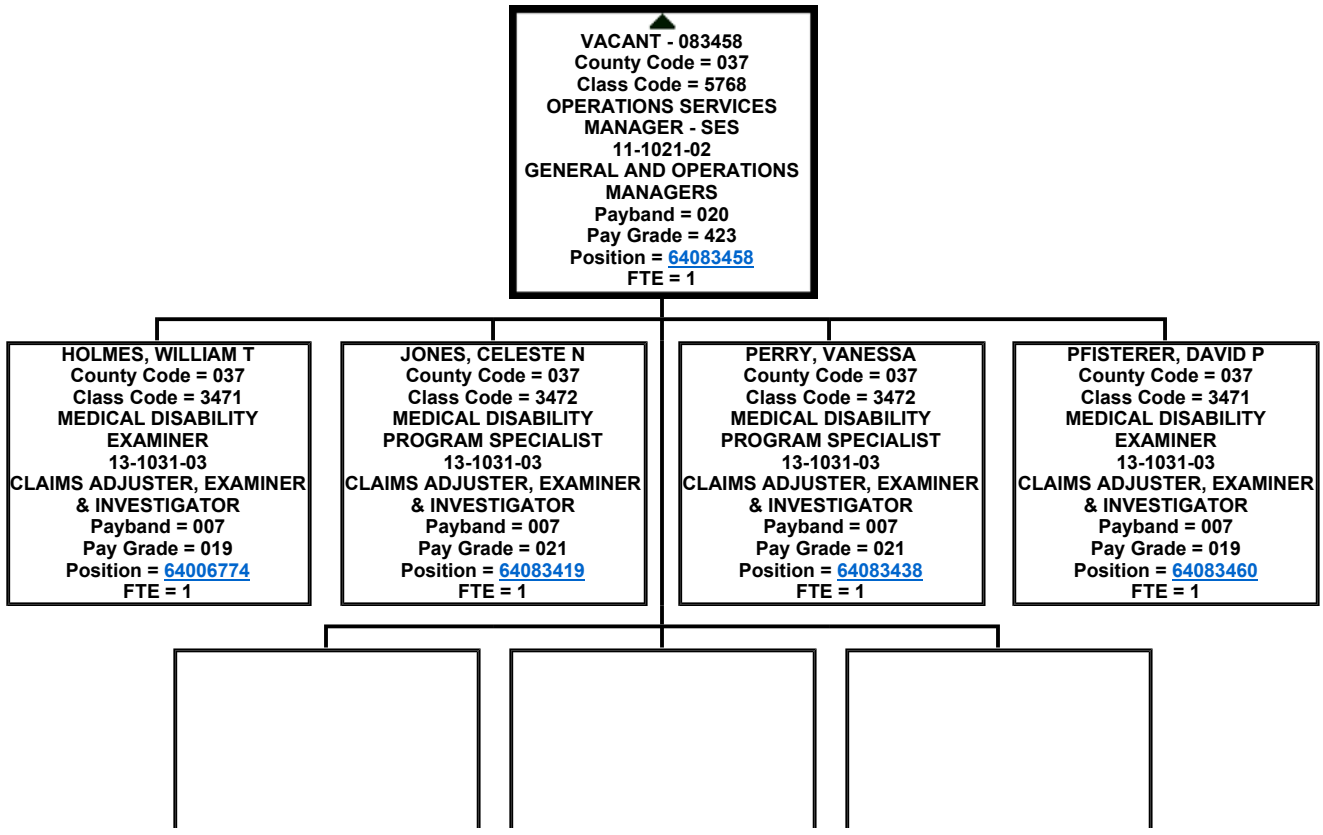
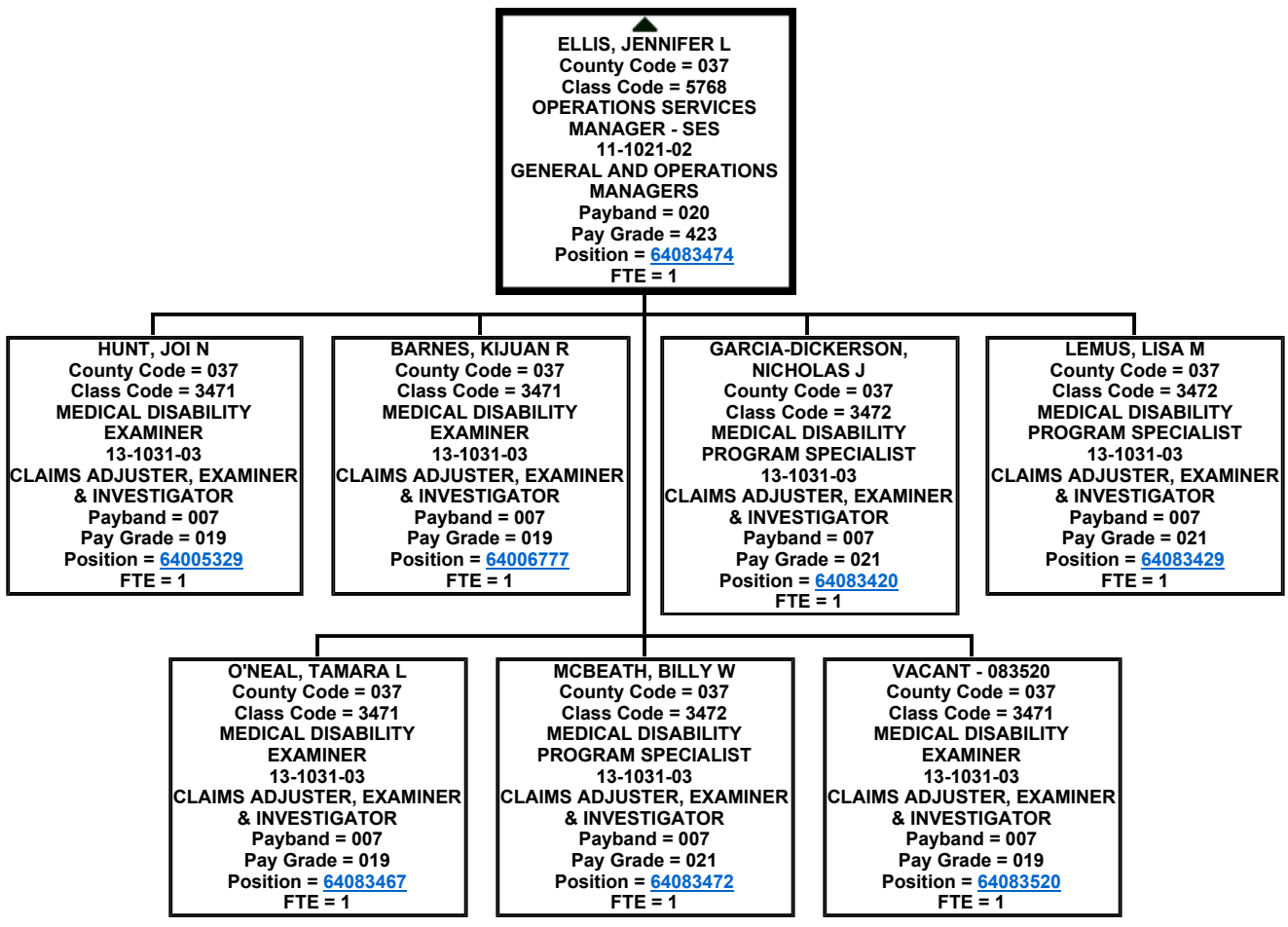
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13-1031-03
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& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083526](#)
FTE = 1



HOOVER, ANNE
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083447](#)
FTE = 1

VACANT - 083512
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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Position = [64083512](#)
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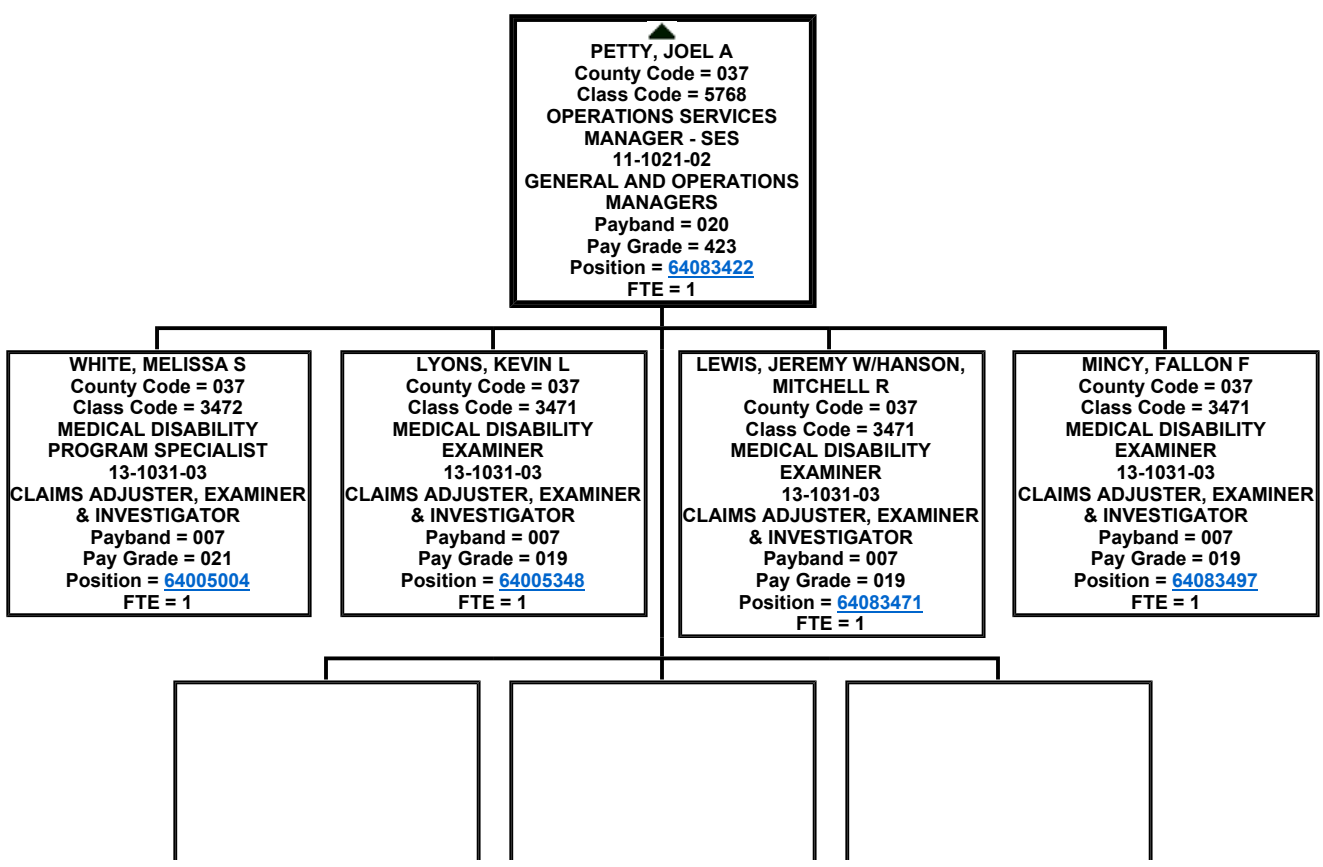
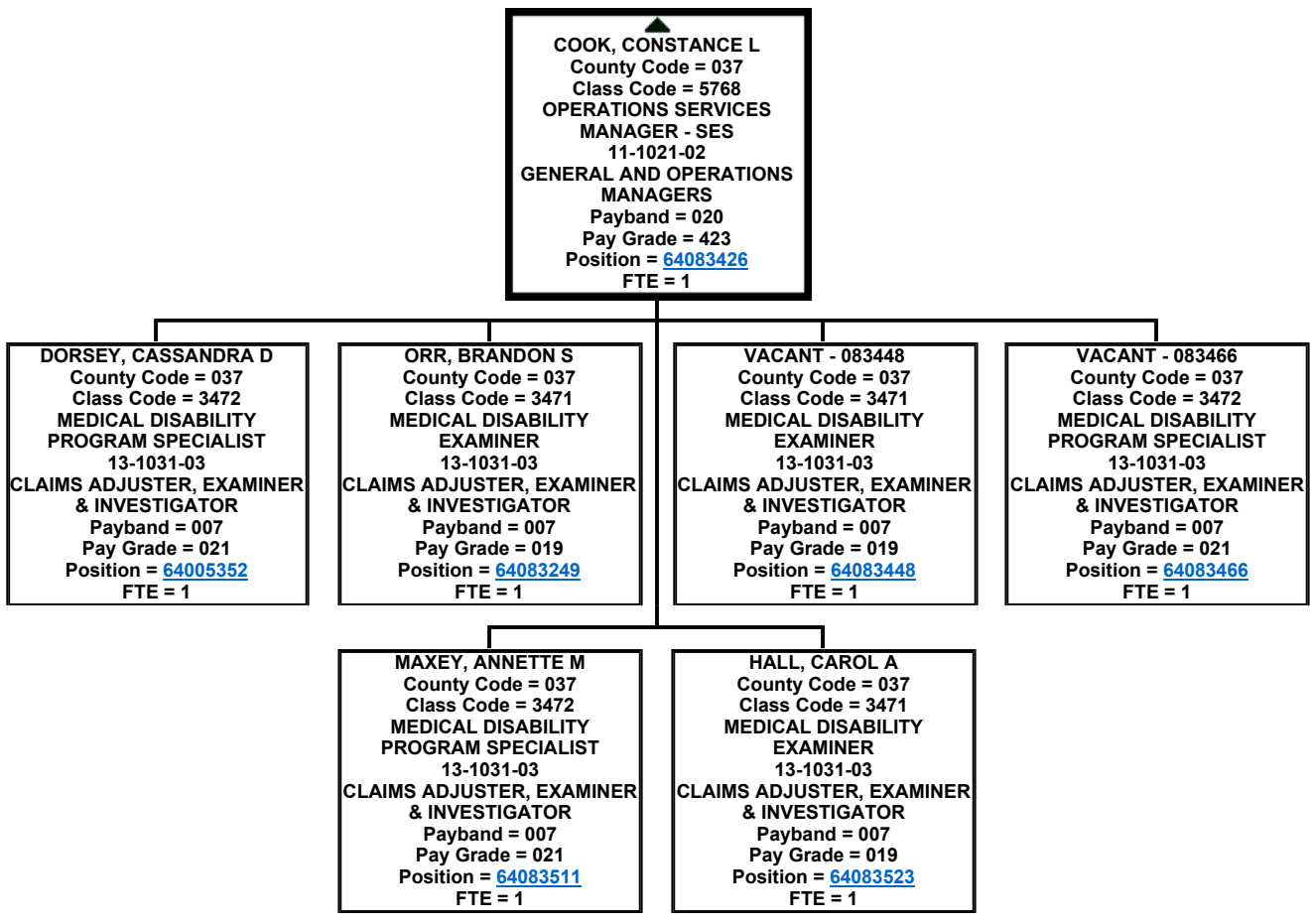
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13-1031-03
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& INVESTIGATOR
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Pay Grade = 019
Position = [64085796](#)
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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64083475](#)
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County Code = 037
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PROGRAM SPECIALIST
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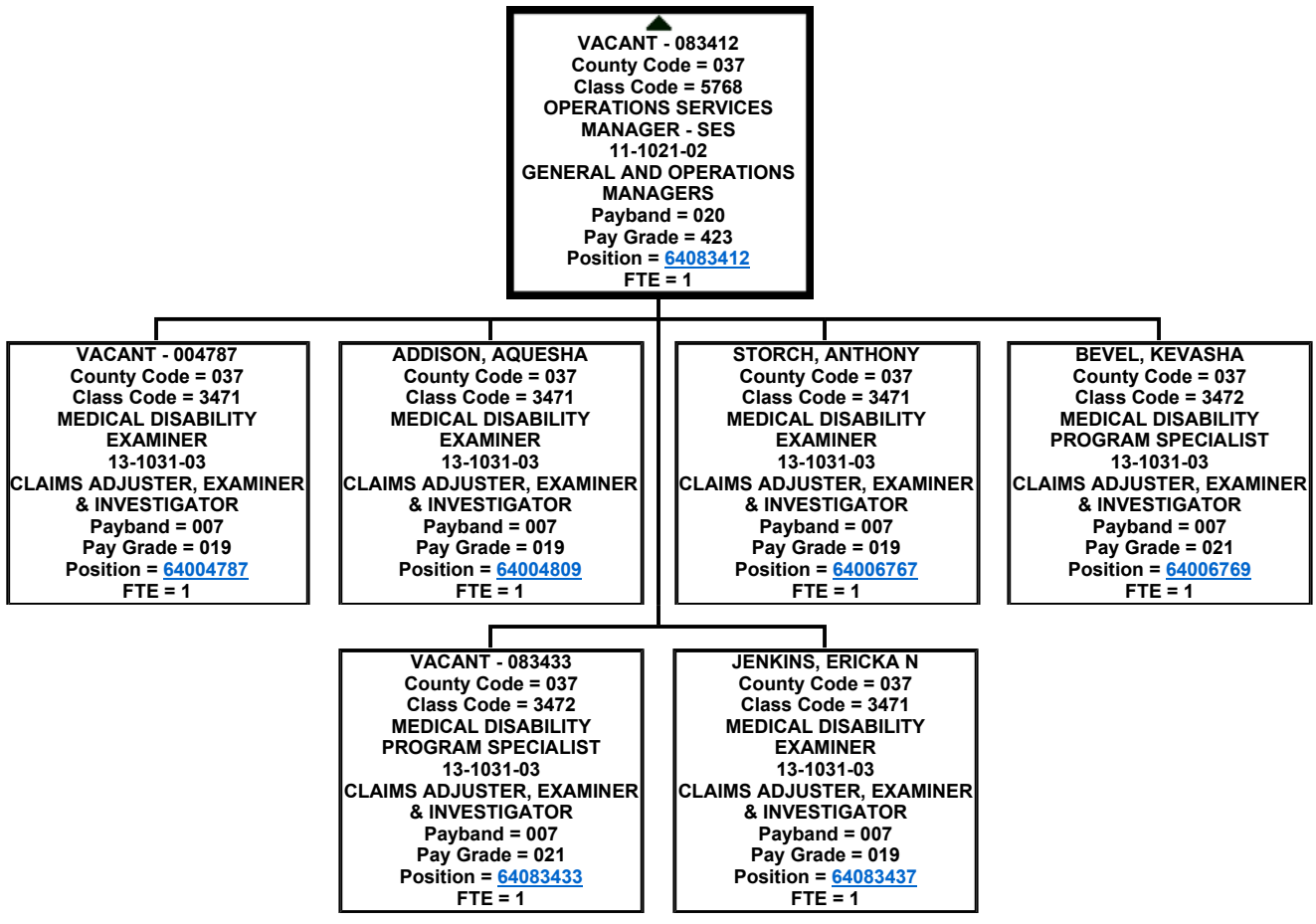
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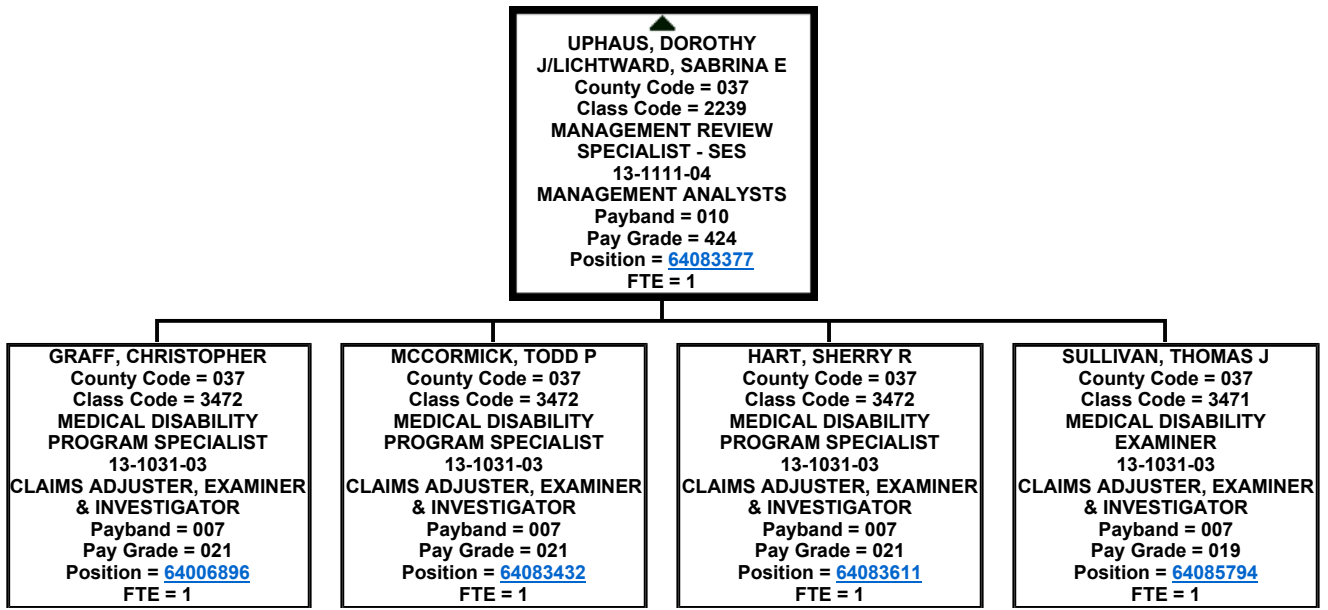


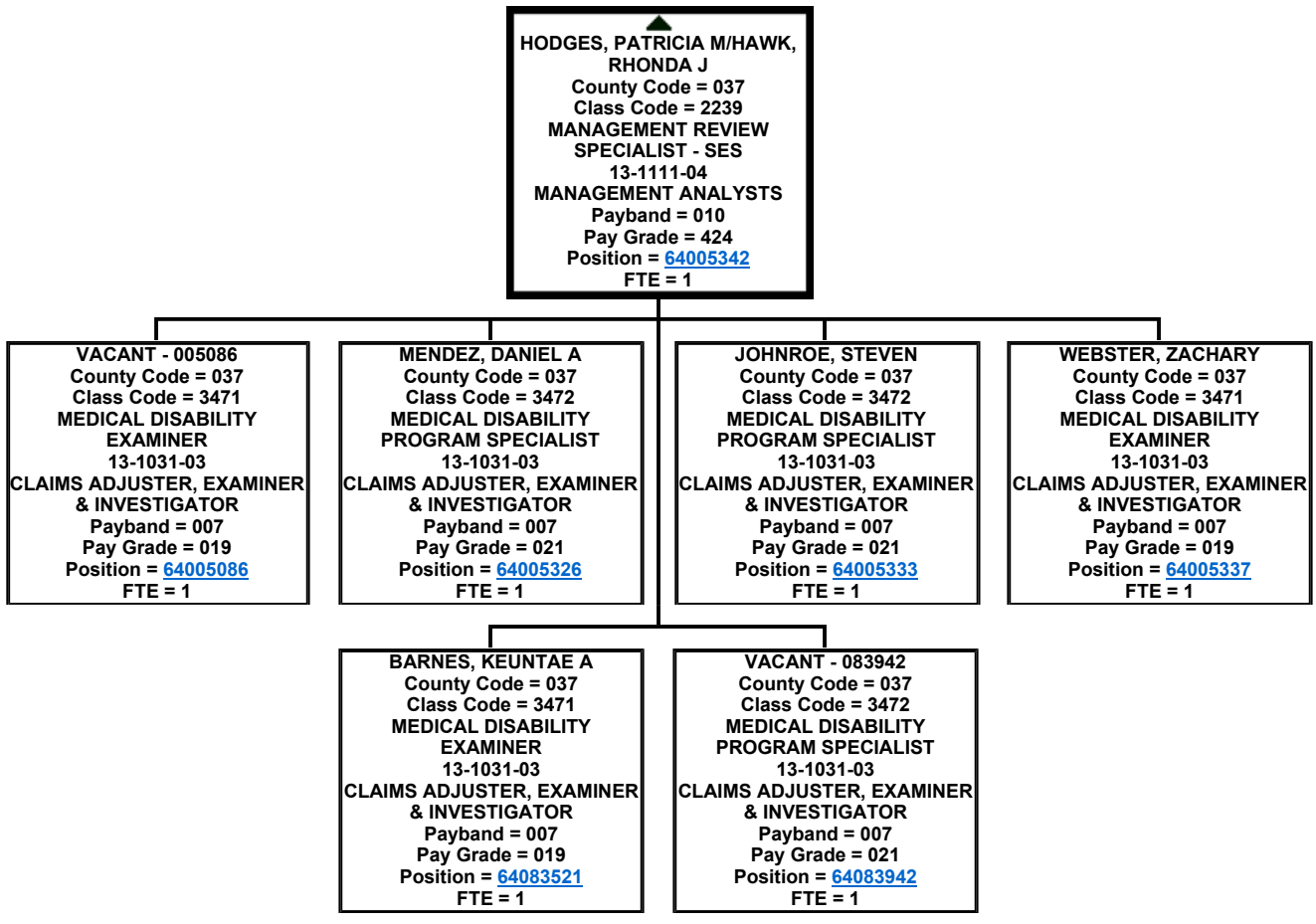
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Pay Grade = 019
Position = [64083498](#)
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County Code = 037
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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
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Pay Grade = 019
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County Code = 037
OPS MEDICAL DISABILITY
EXAMINER
13-1031-03
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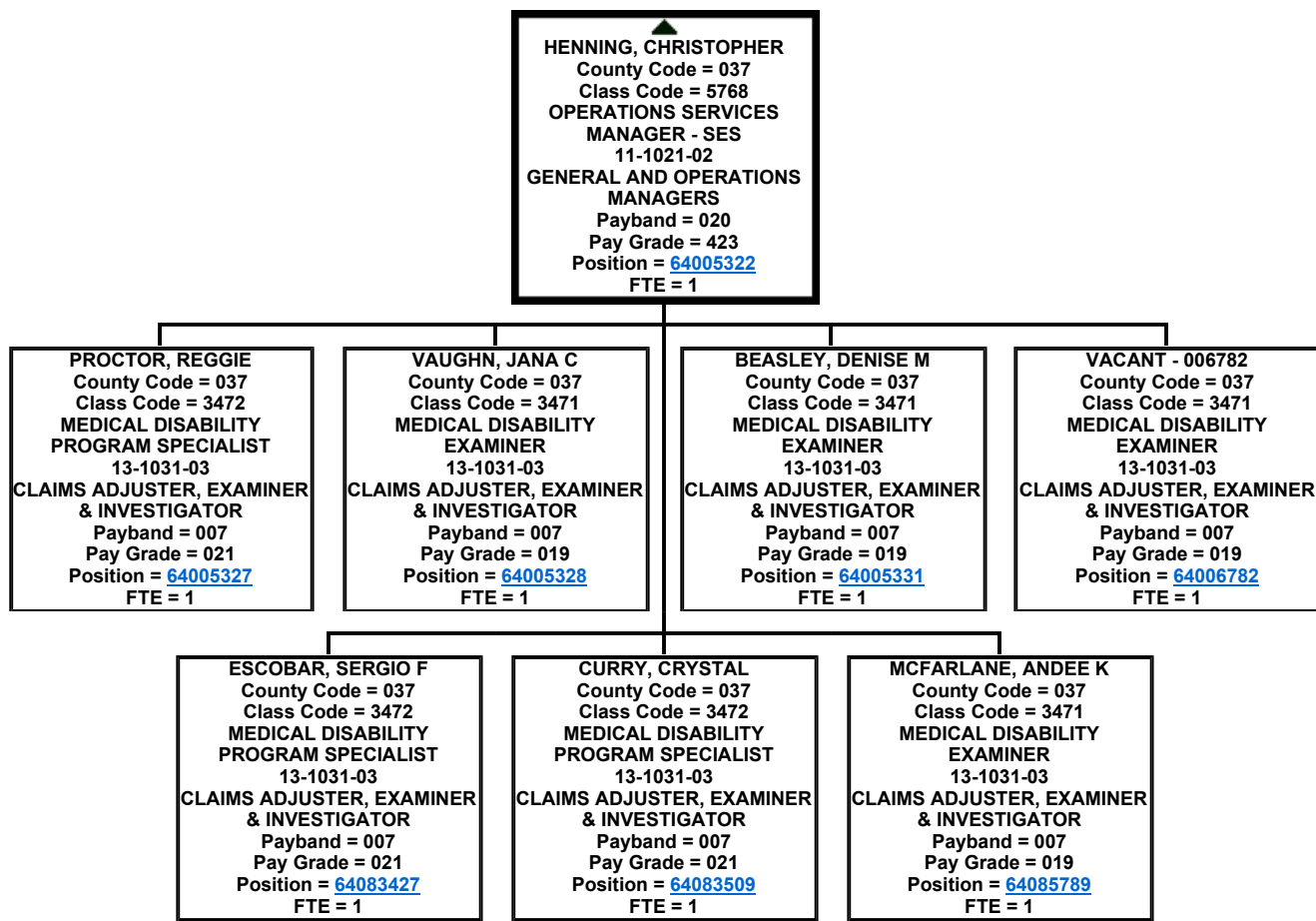


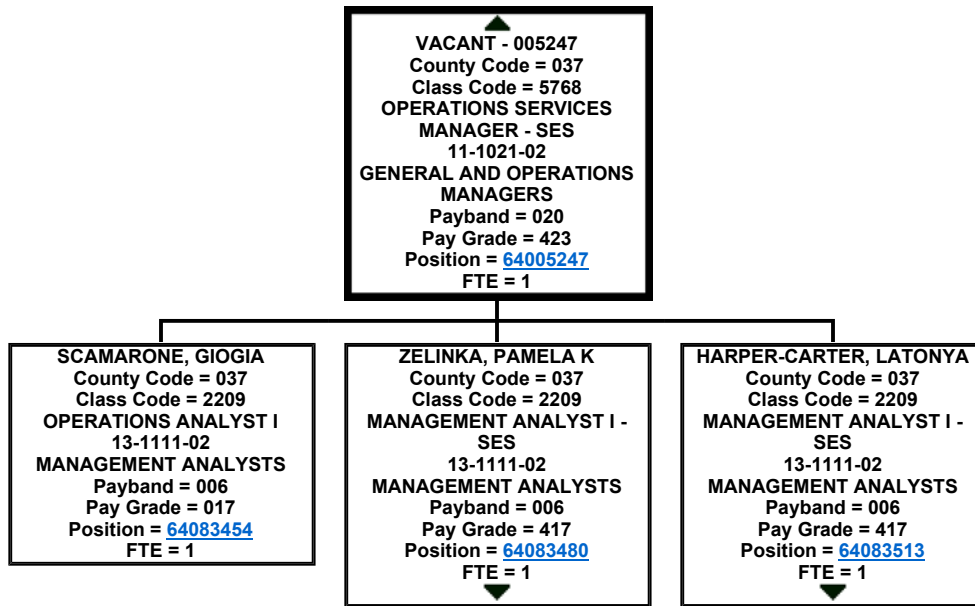


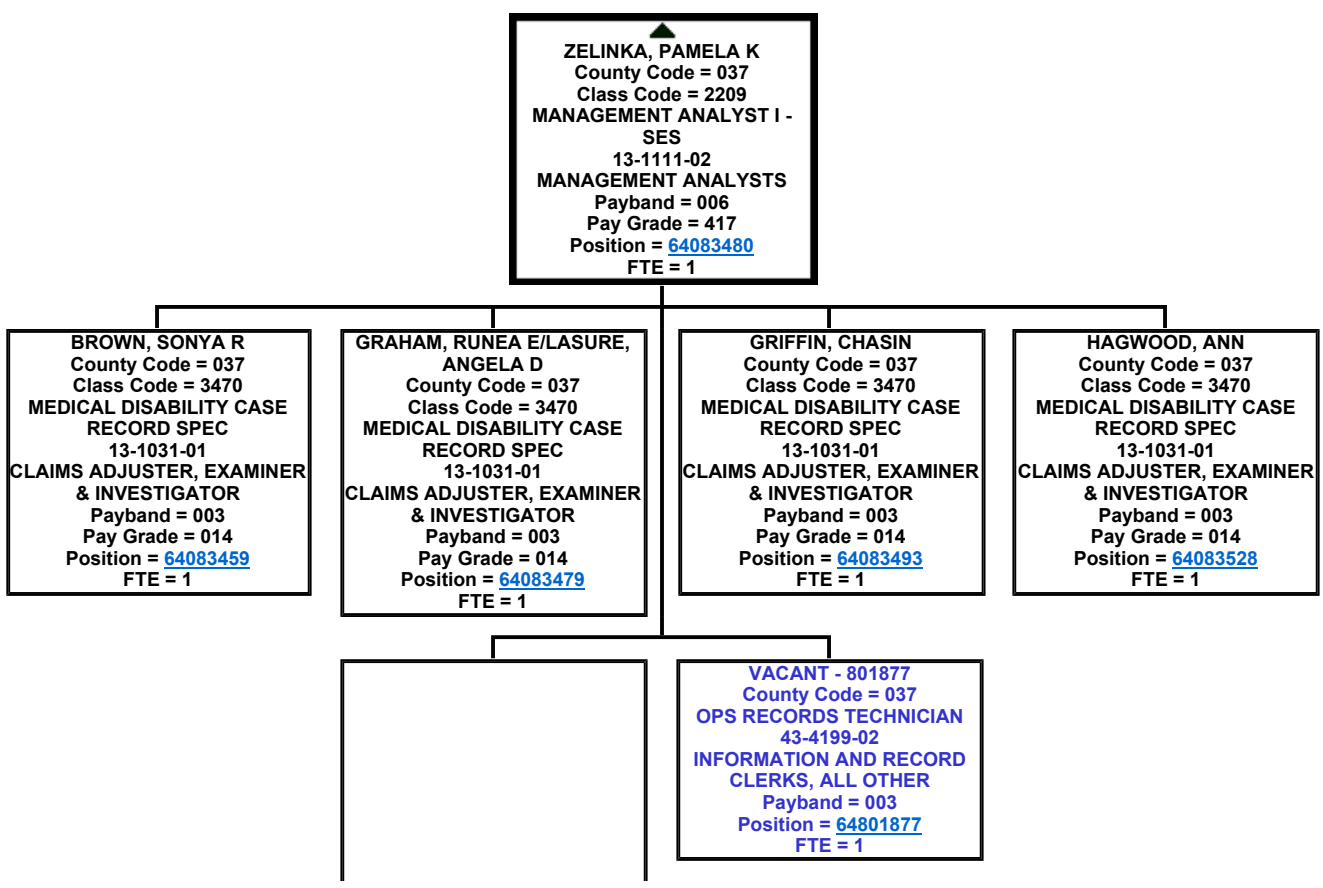
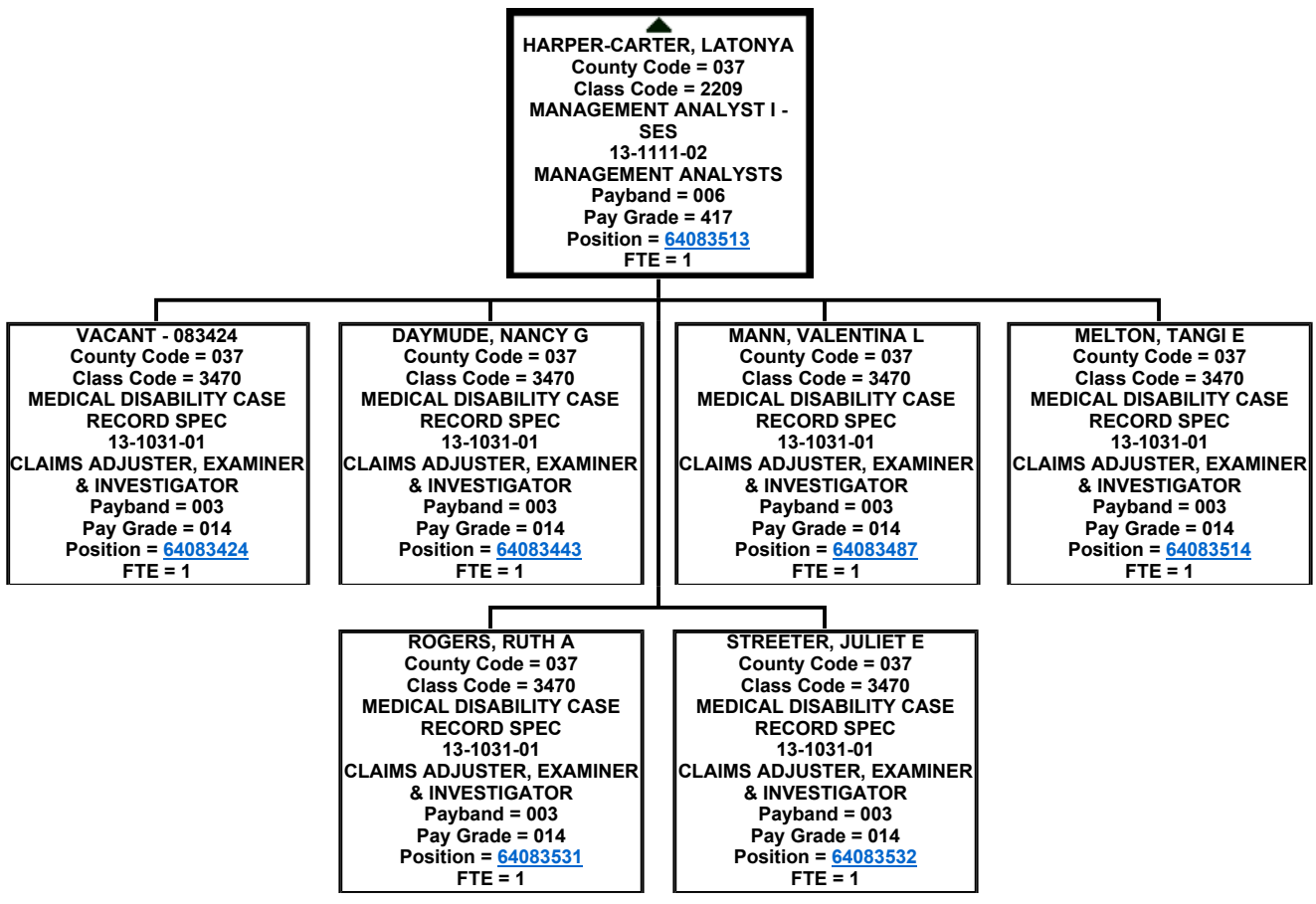
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Pay Grade = 423
Position = [64005323](#)
FTE = 1

VACANT - 005334
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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& INVESTIGATOR
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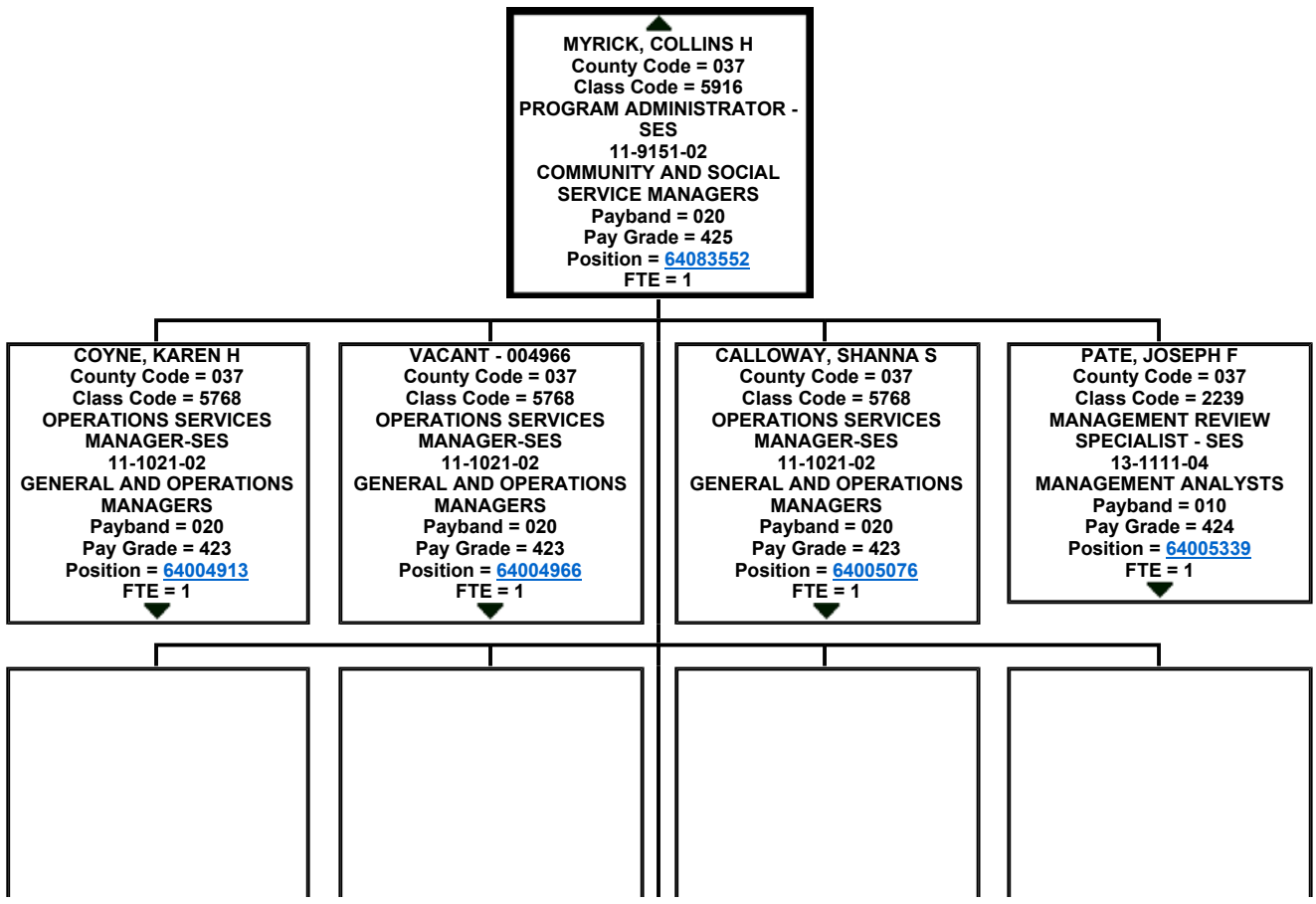
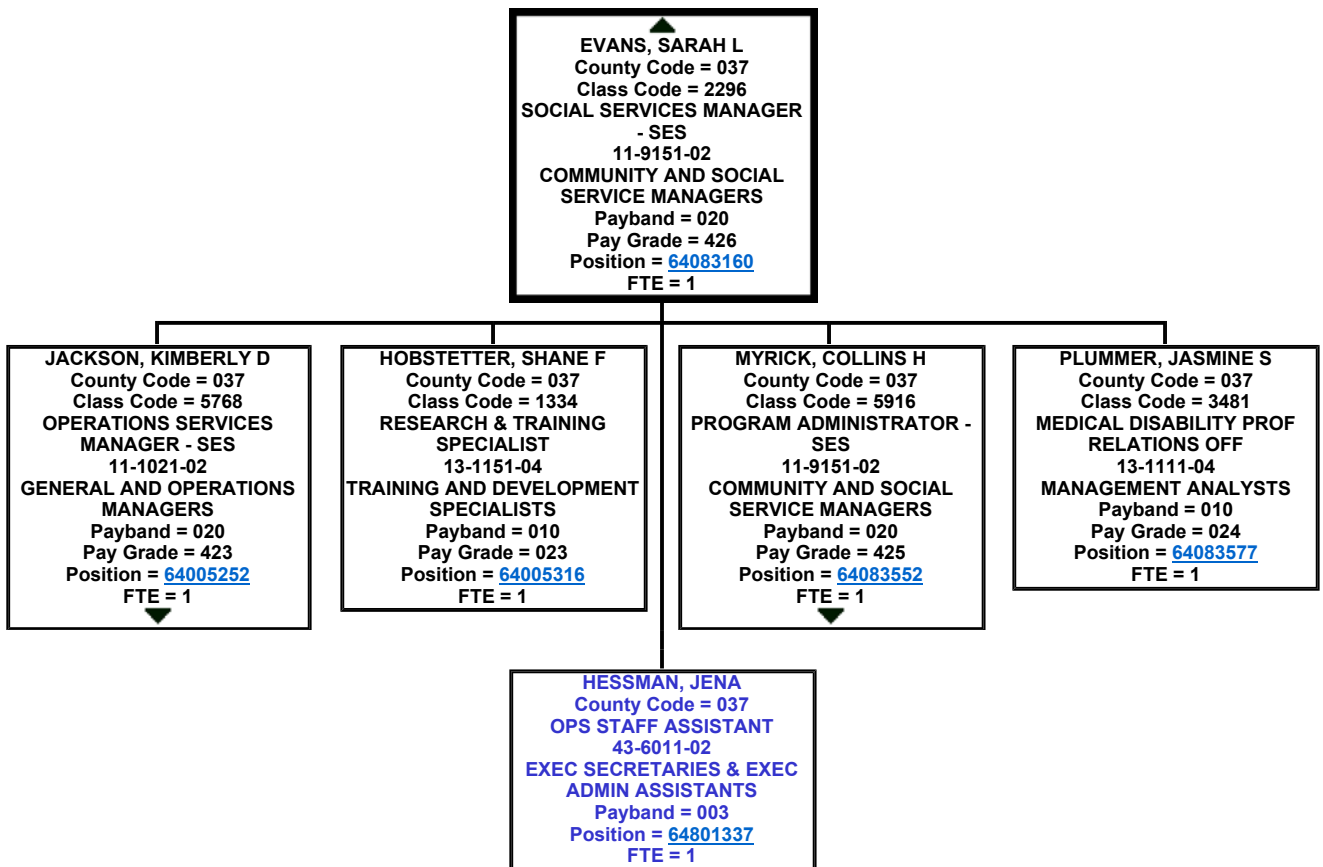
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PROGRAM SPECIALIST
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& INVESTIGATOR
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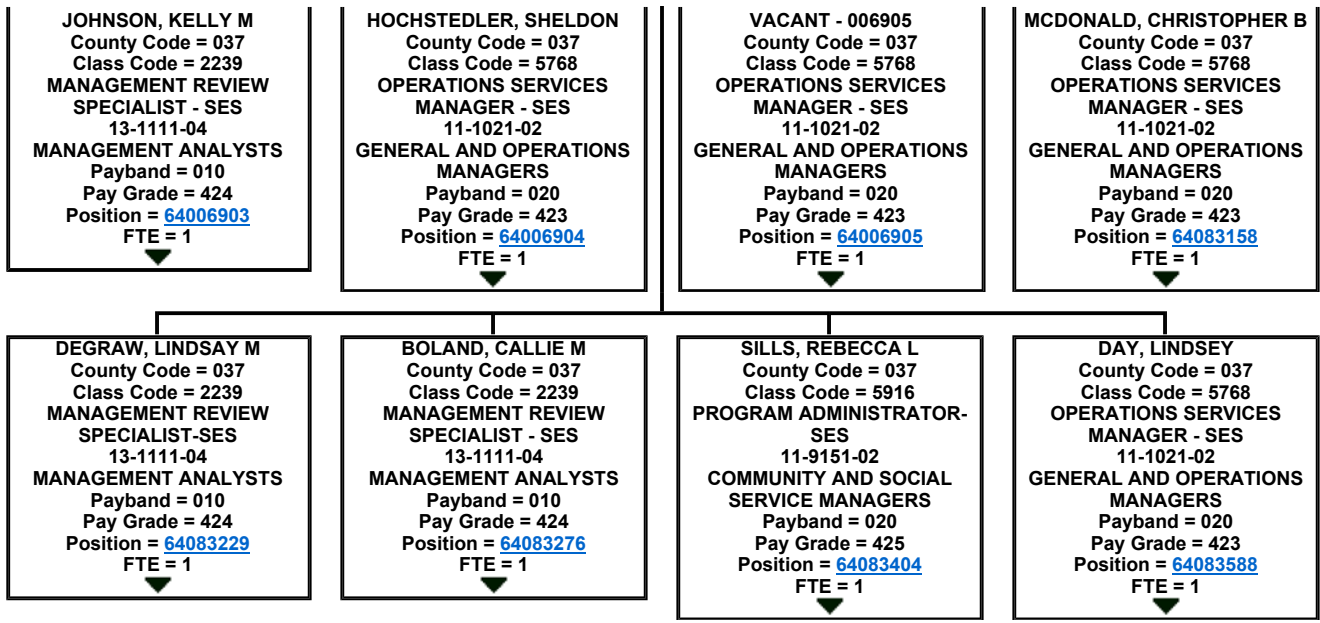


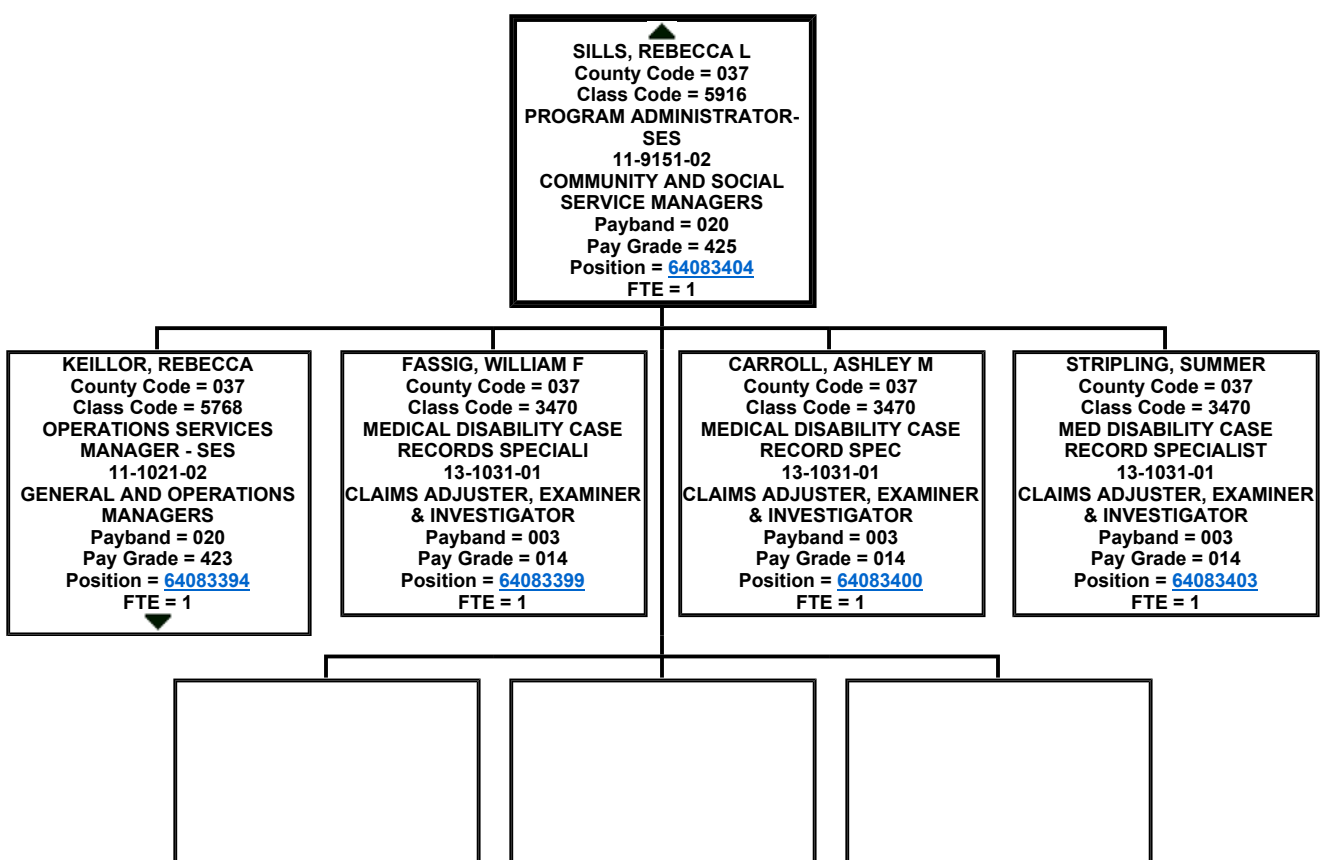
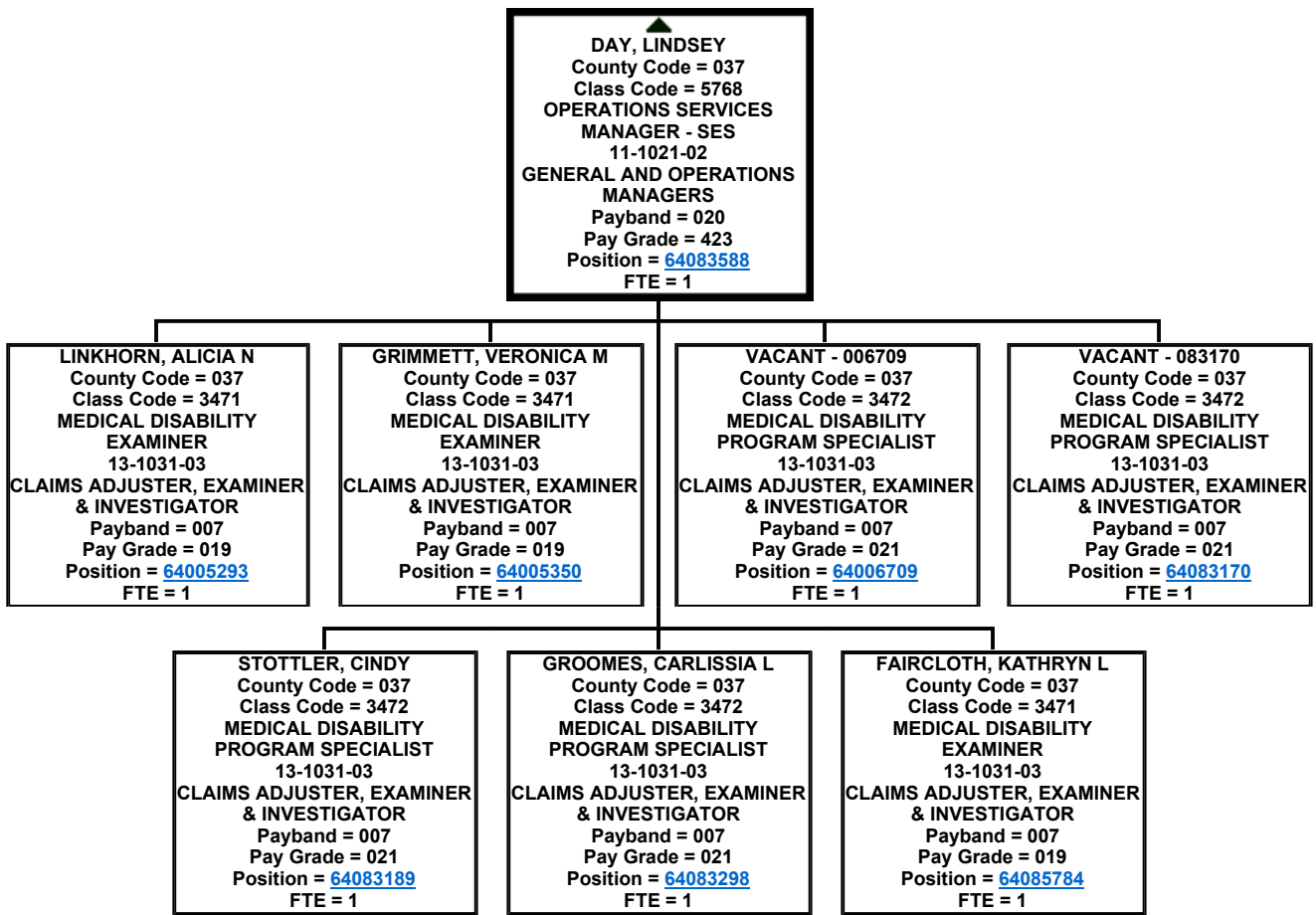




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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Pay Grade = 014
Position = [64083530](#)
FTE = 1







CASSELS, THOMAS A
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RECORD SPEC
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Pay Grade = 014
Position = [64083405](#)
FTE = 1

MARTINEZ, CONSEVILLA D
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083409](#)
FTE = 1

VACANT - 801356
County Code = 037
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CARE RECORDS SPEC
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Position = [64801356](#)
FTE = 1

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MARTINEZ, CONSEVILLA D
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 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
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 Class Code = 3472
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 & INVESTIGATOR**
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 Pay Grade = 021
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CARTER, VERLON
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 & INVESTIGATOR**
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ALLEN MCLEOD, PAMELA S
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 Class Code = 3472
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 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
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MITCHELL, ASHLIE J
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 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
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 Pay Grade = 021
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TRICE, ZACHARY A
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 Class Code = 3472
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 13-1031-03
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 Pay Grade = 021
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ATKINSON, WILLIAM G
 County Code = 037
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 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
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 FTE = 1

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 Class Code = 5768
**OPERATIONS SERVICES
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**GENERAL AND OPERATIONS
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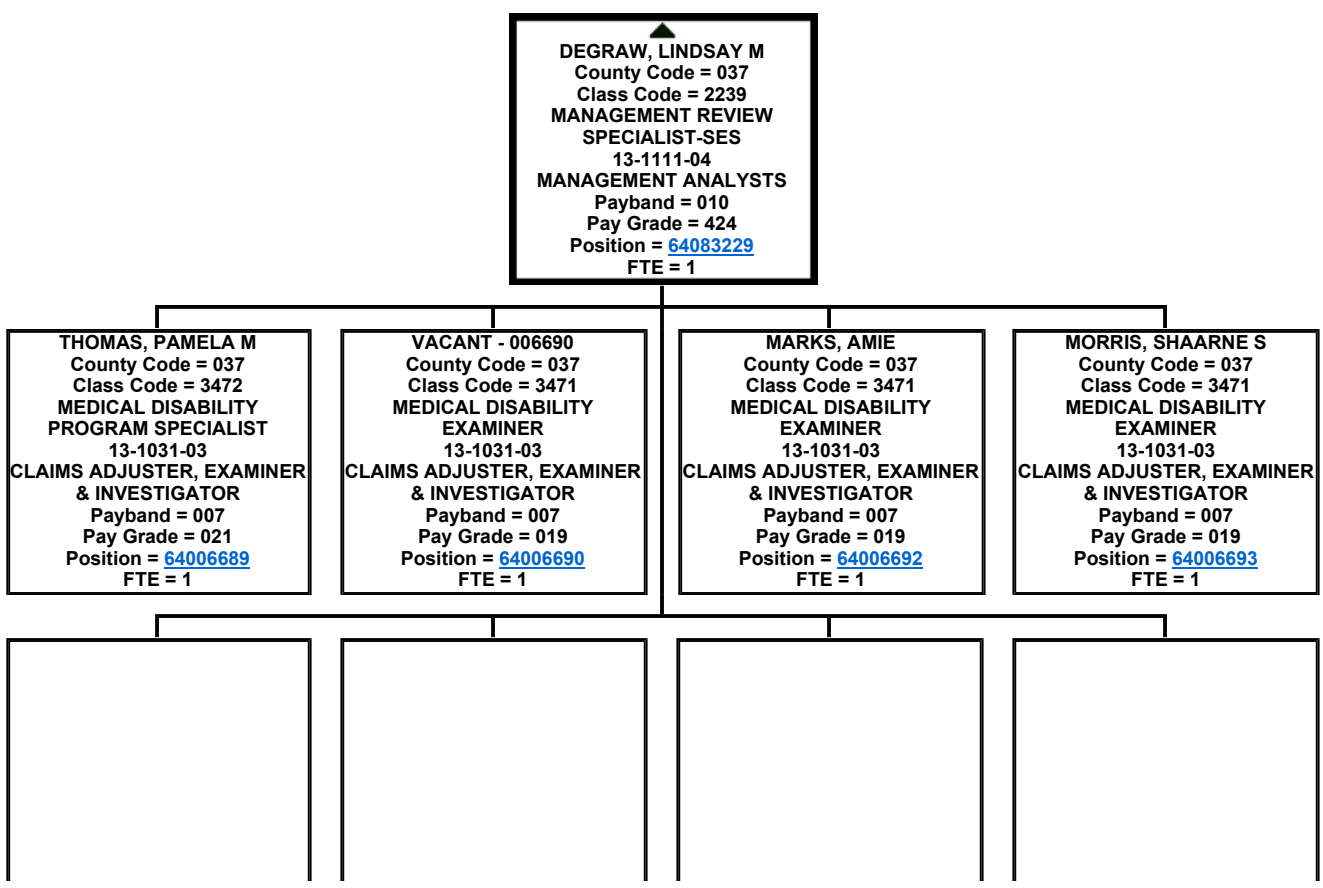
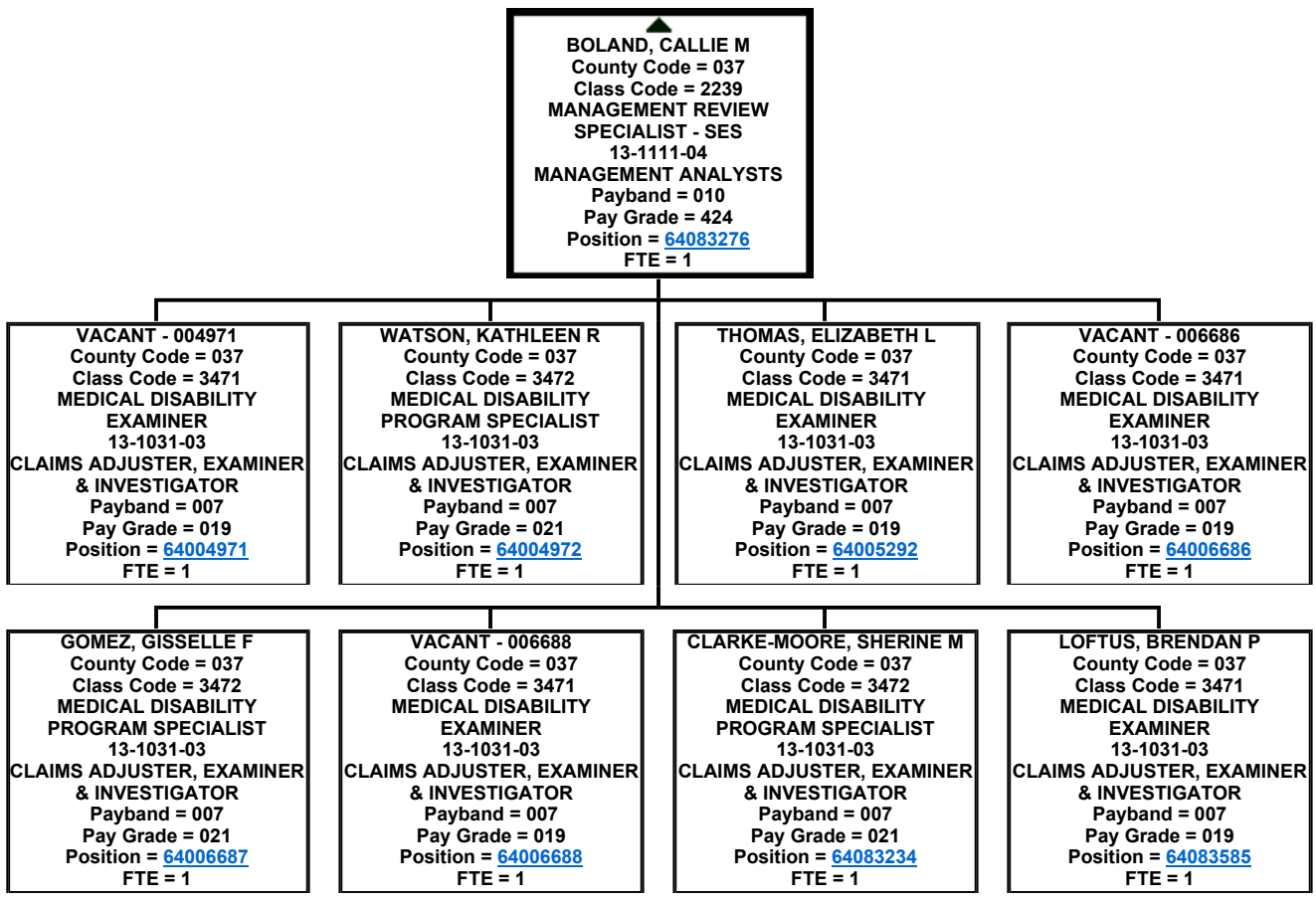
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**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083389](#)
 FTE = 1

SEVER, ERIC
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64083390](#)
 FTE = 1

CORREDOR, CATHLEEN A
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
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 FTE = 1

SPRINGER, ABIGAIL R
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64083395](#)
 FTE = 1

<p> ABDELMASEEH, SALWA County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083396 FTE = 1 </p>	<p> GALLOWAY, DANIELLE A County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64083397 FTE = 1 </p>	<p> ATKINSON, QUIA Z County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083406 FTE = 1 </p>	<p> BURTON, MARK E County Code = 037 Class Code = 3472 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083410 FTE = 1 </p>
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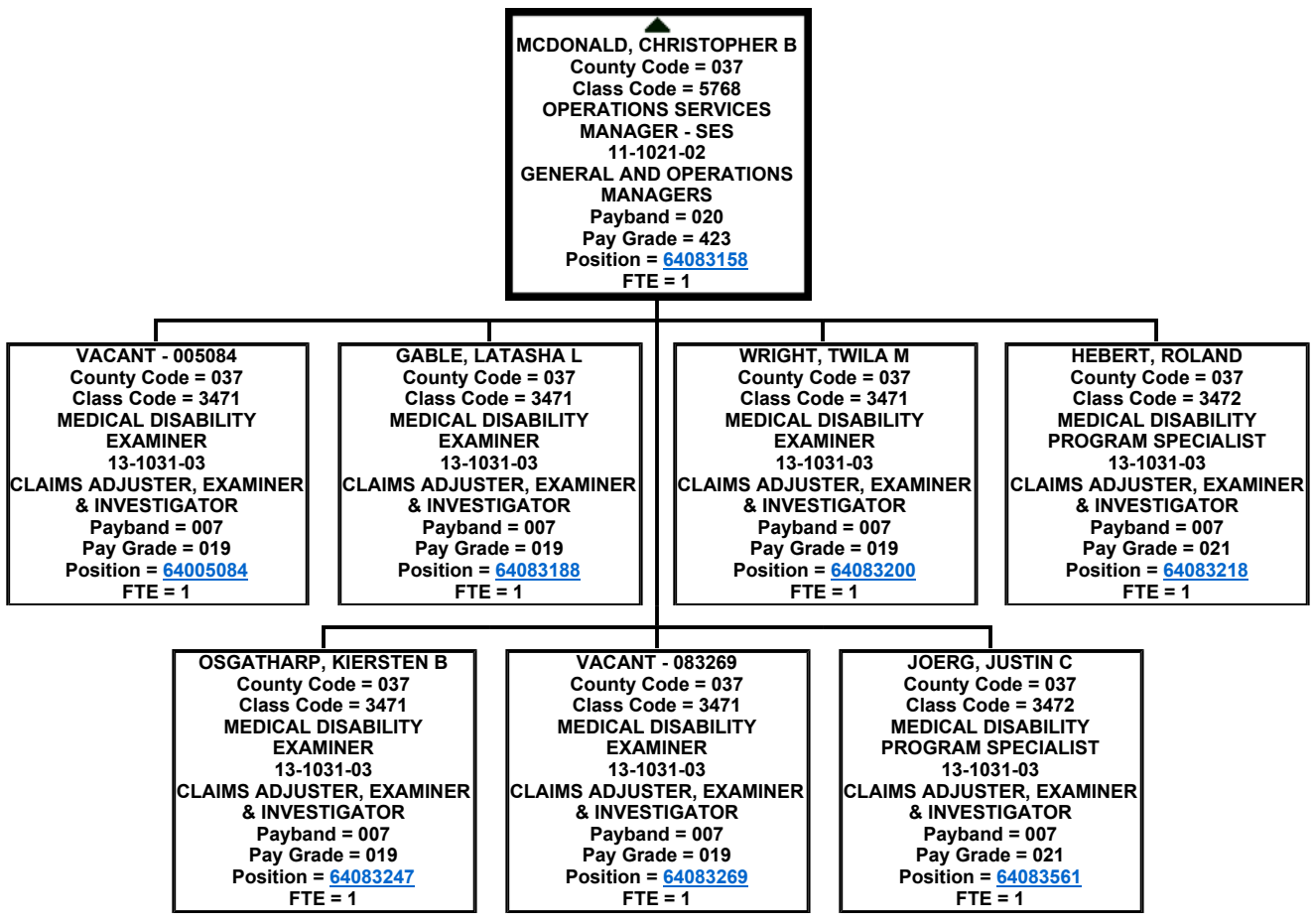


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Class Code = 3472
MEDICAL DISABILITY
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64006695](#)
FTE = 1

MILLS, LAURA M
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083180](#)
FTE = 1

VACANT - 083271
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083271](#)
FTE = 1

VACANT - 083355
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083355](#)
FTE = 1

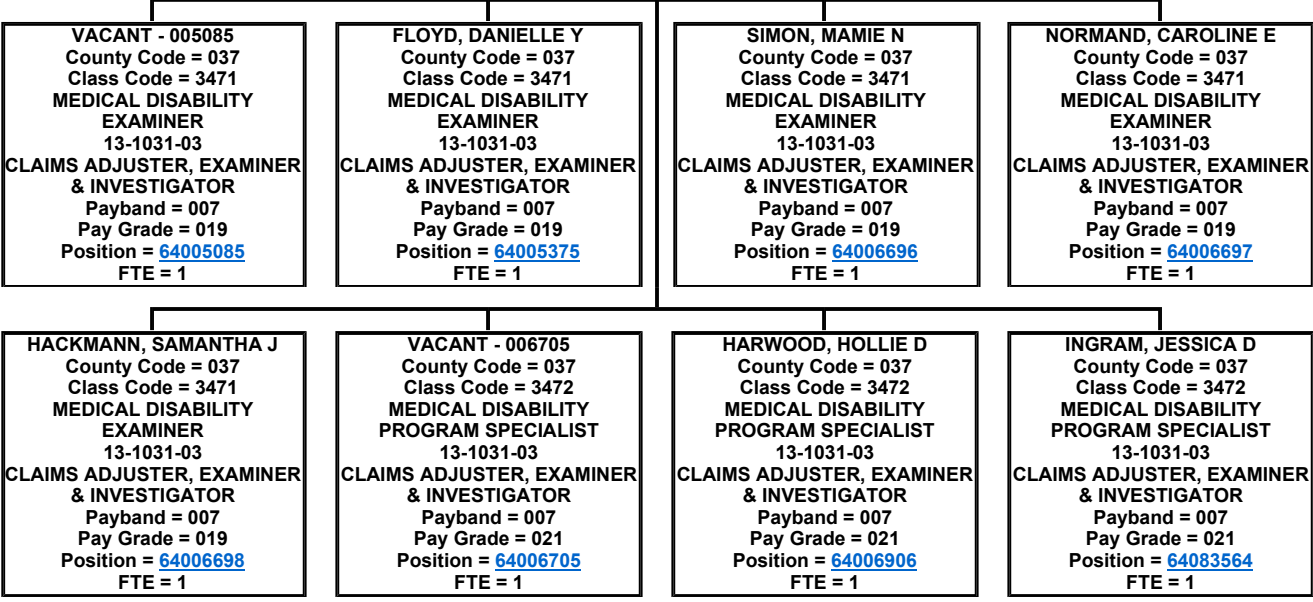


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VACANT - 006905
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64006905](#)
FTE = 1

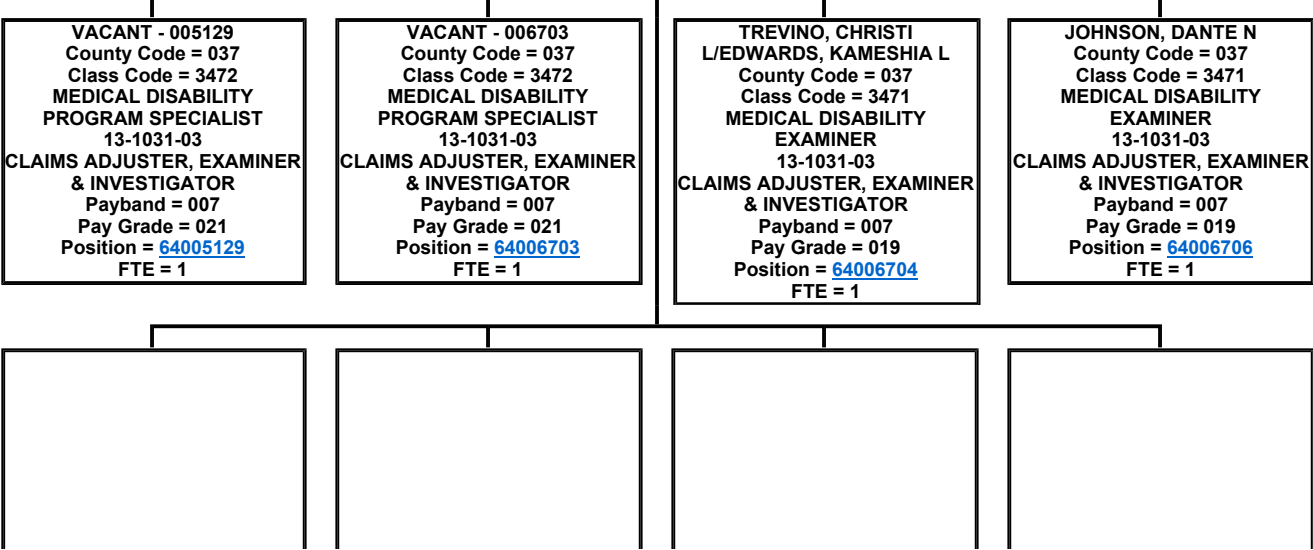
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64005083](#)
FTE = 1

VACANT - 005109
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64005109](#)
FTE = 1

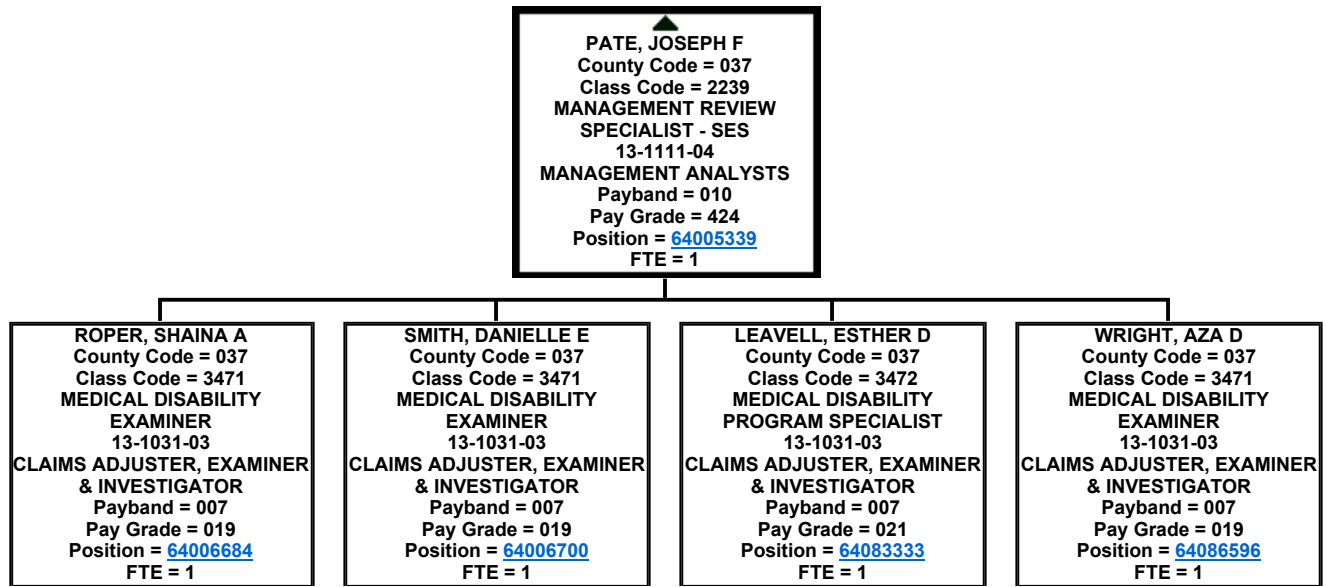
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 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64006904](#)
 FTE = 1

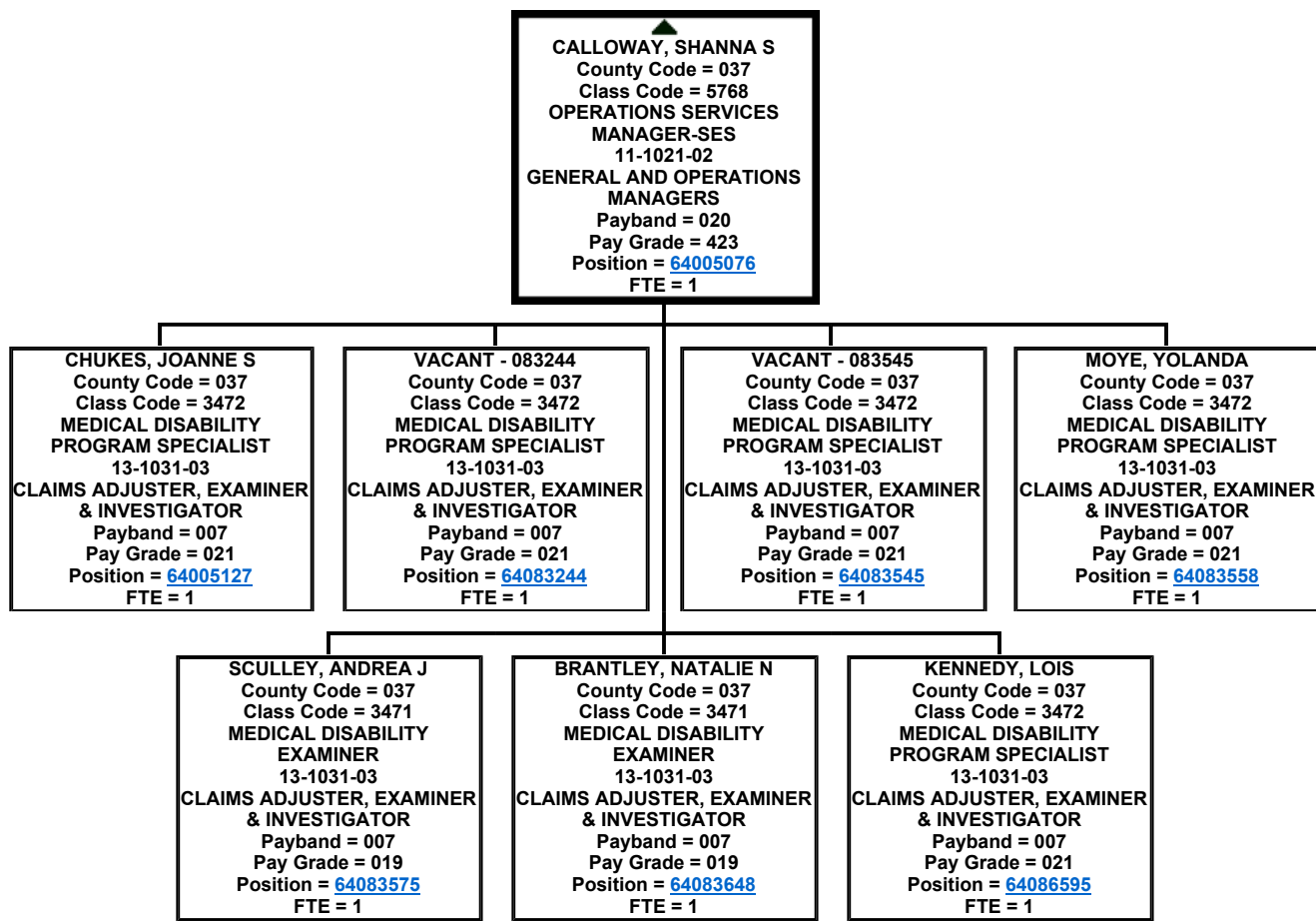


JOHNSON, KELLY M
 County Code = 037
 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64006903](#)
 FTE = 1



<p>VACANT - 006707 County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64006707 FTE = 1</p>	<p>BLANKENSHIP, CHRISTINA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64006708 FTE = 1</p>	<p>KERKLIN, CARRIE M County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083211 FTE = 1</p>	<p>VACANT - 083231 County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083231 FTE = 1</p>
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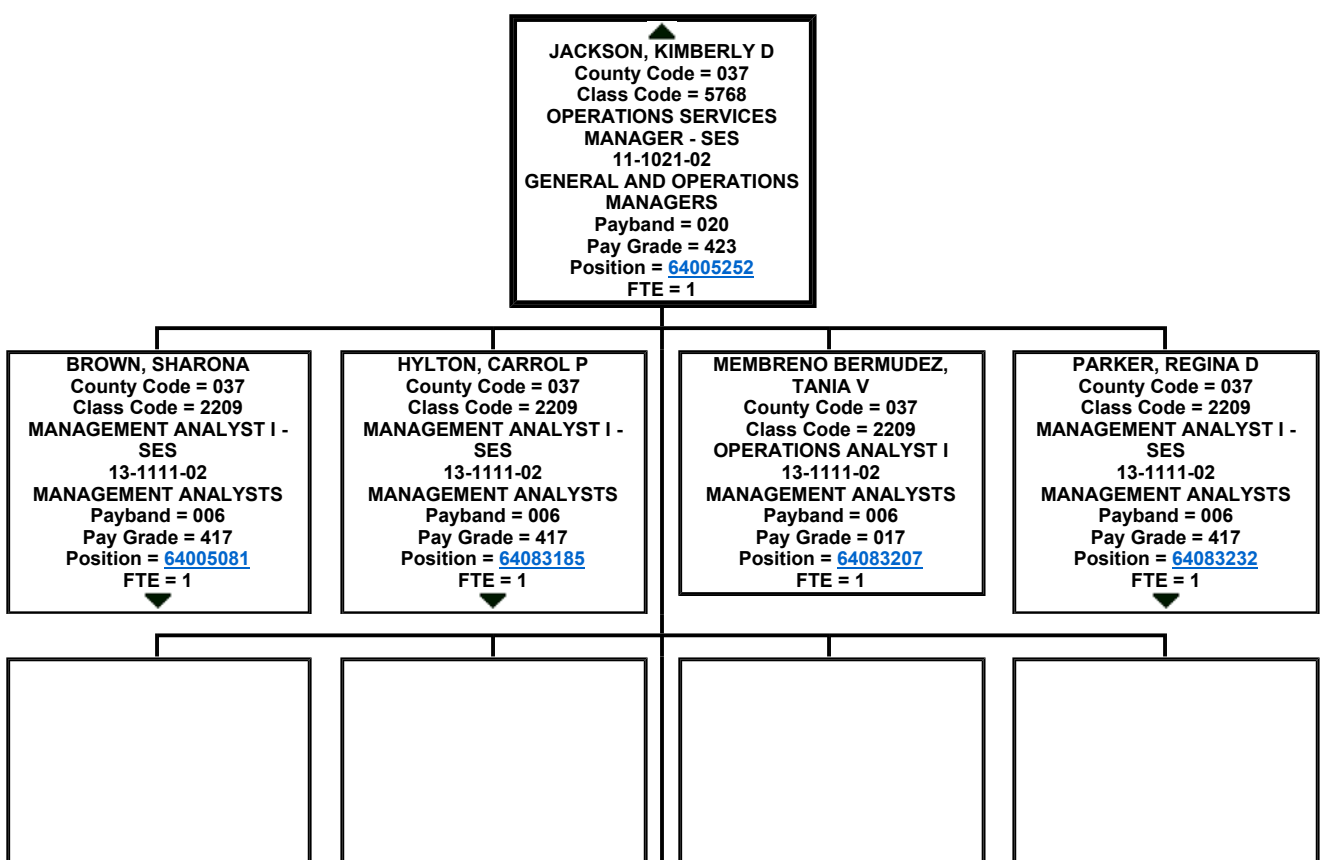
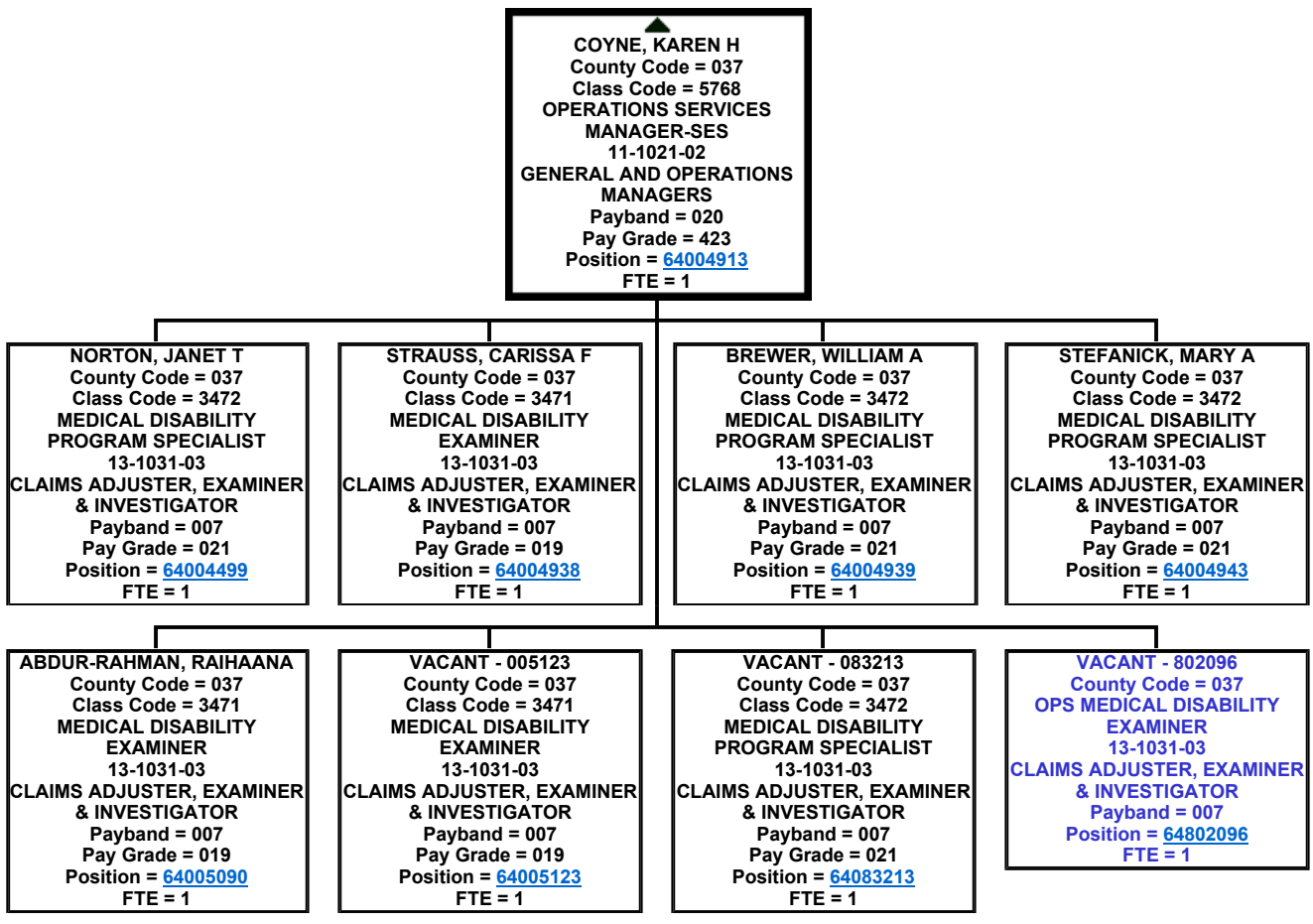




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County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64004966](#)
FTE = 1

VACANT - 004973
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64004973](#)
FTE = 1

VACANT - 006683
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64006683](#)
FTE = 1



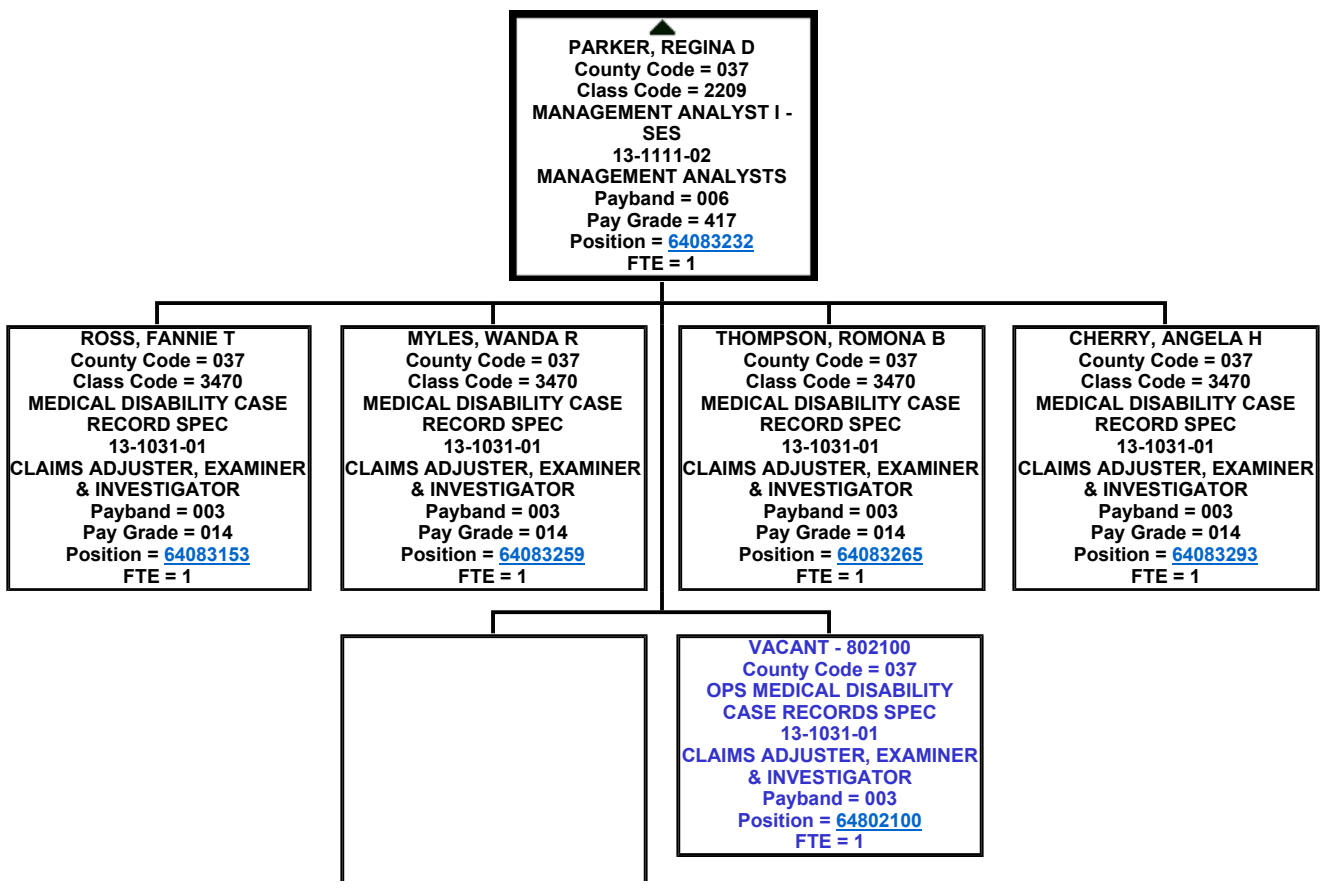
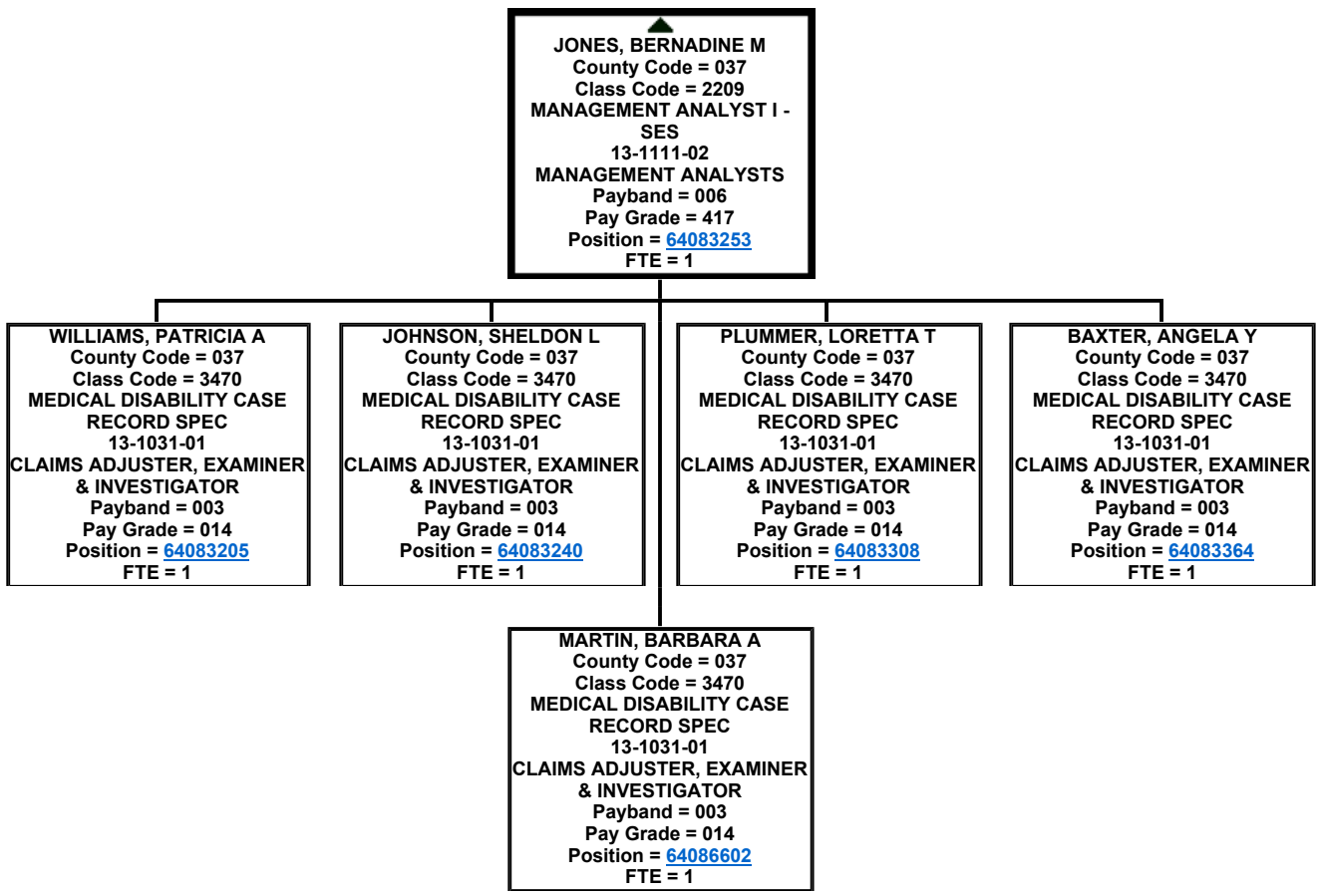
JONES, BERNADINE M
County Code = 037
Class Code = 2209
MANAGEMENT ANALYST I -
SES
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 417
Position = [64083253](#)
FTE = 1
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ROLLINS, LAMETRIOUS
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64083551](#)
FTE = 1

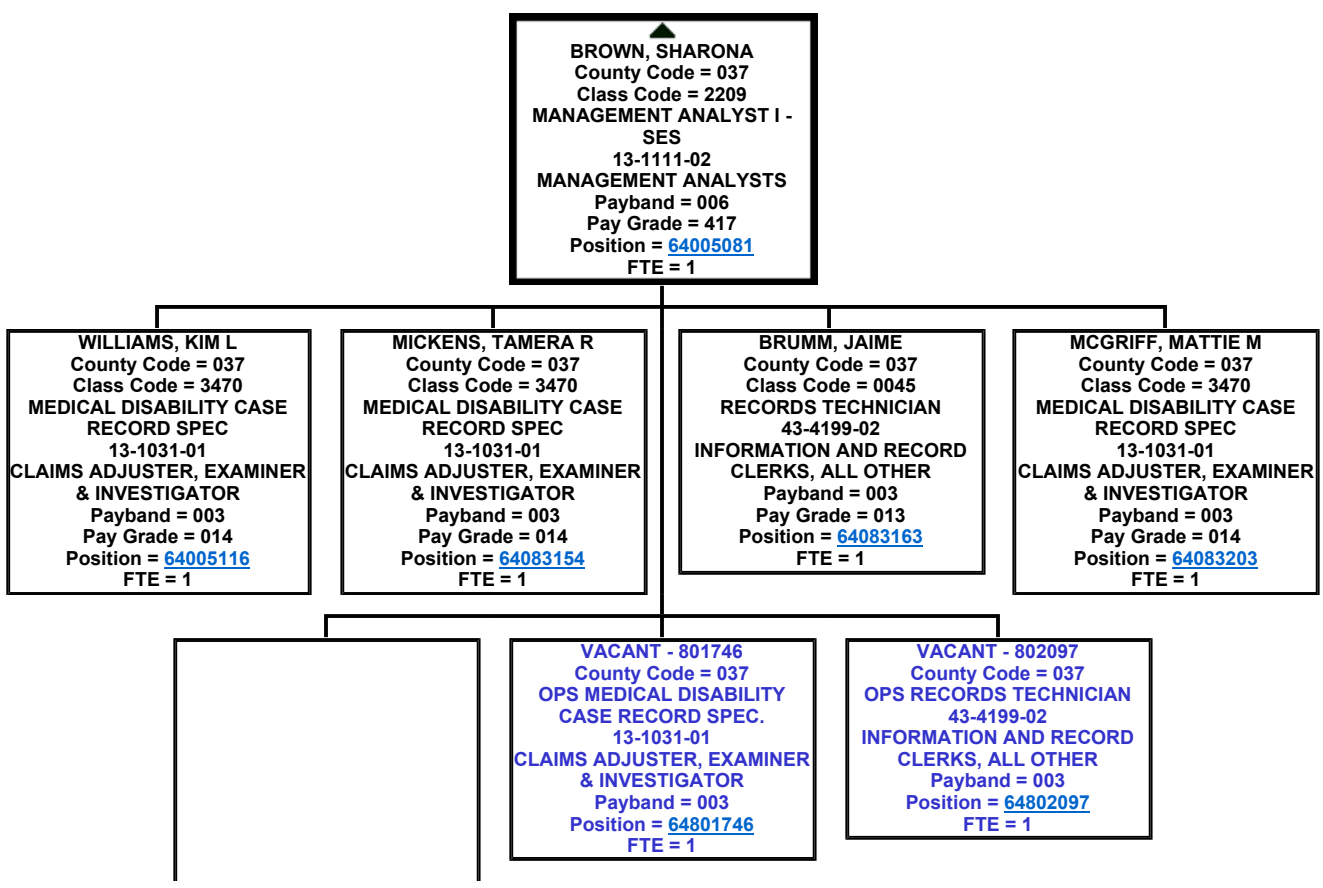
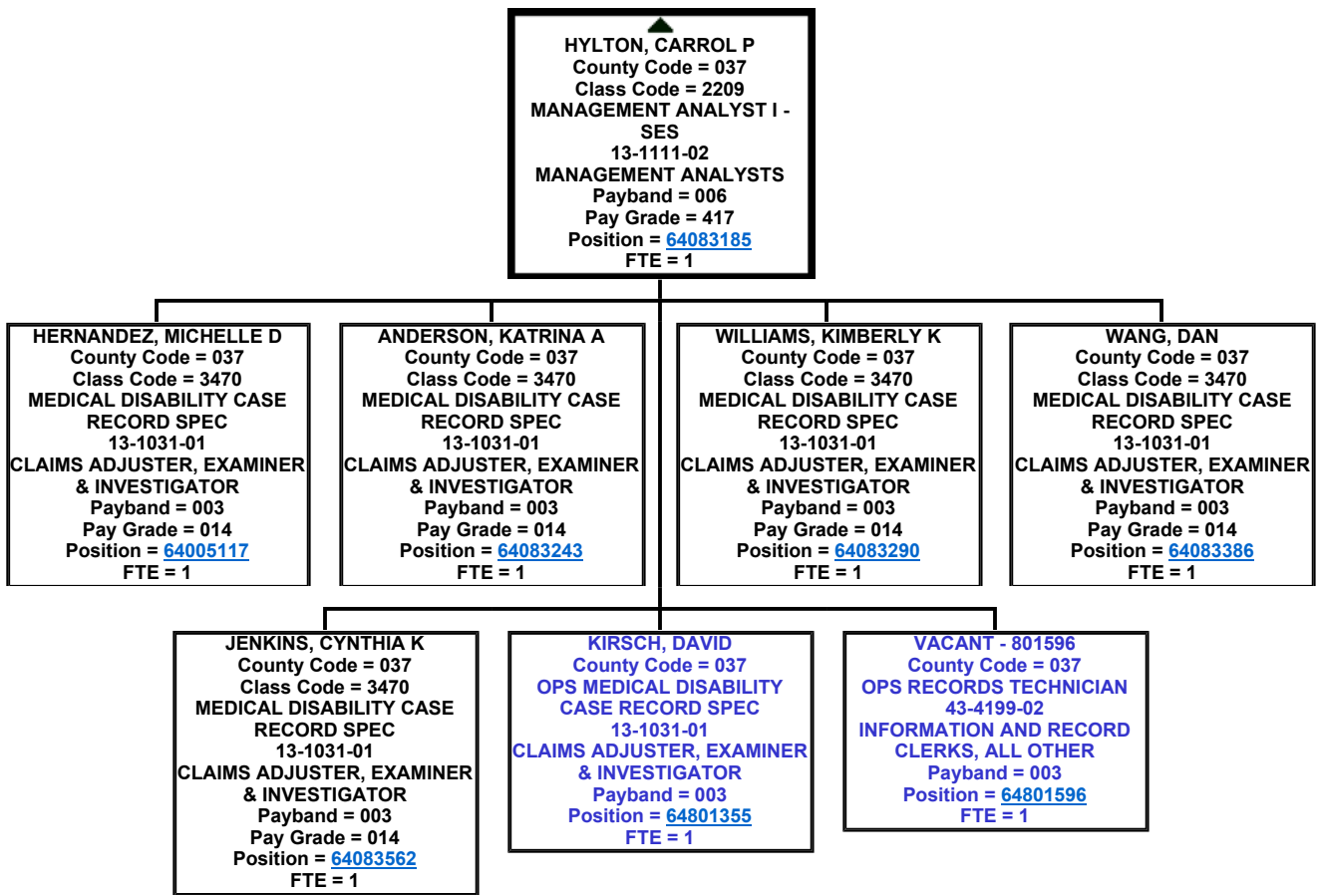
GUILLONT RIVERA, ROSALIA
County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPECIALIS
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Pay Grade = 014
Position = [64083635](#)
FTE = 1

GONZALEZ, RODOLFO
County Code = 037
Class Code = 2209
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13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64083684](#)
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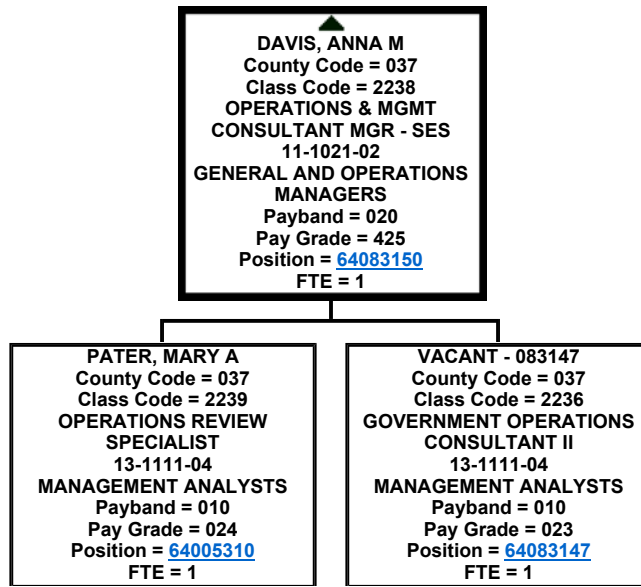
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County Code = 037
OPS MEDICAL CASE RECORD
SPECIALIST
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Position = [64801339](#)
FTE = 1

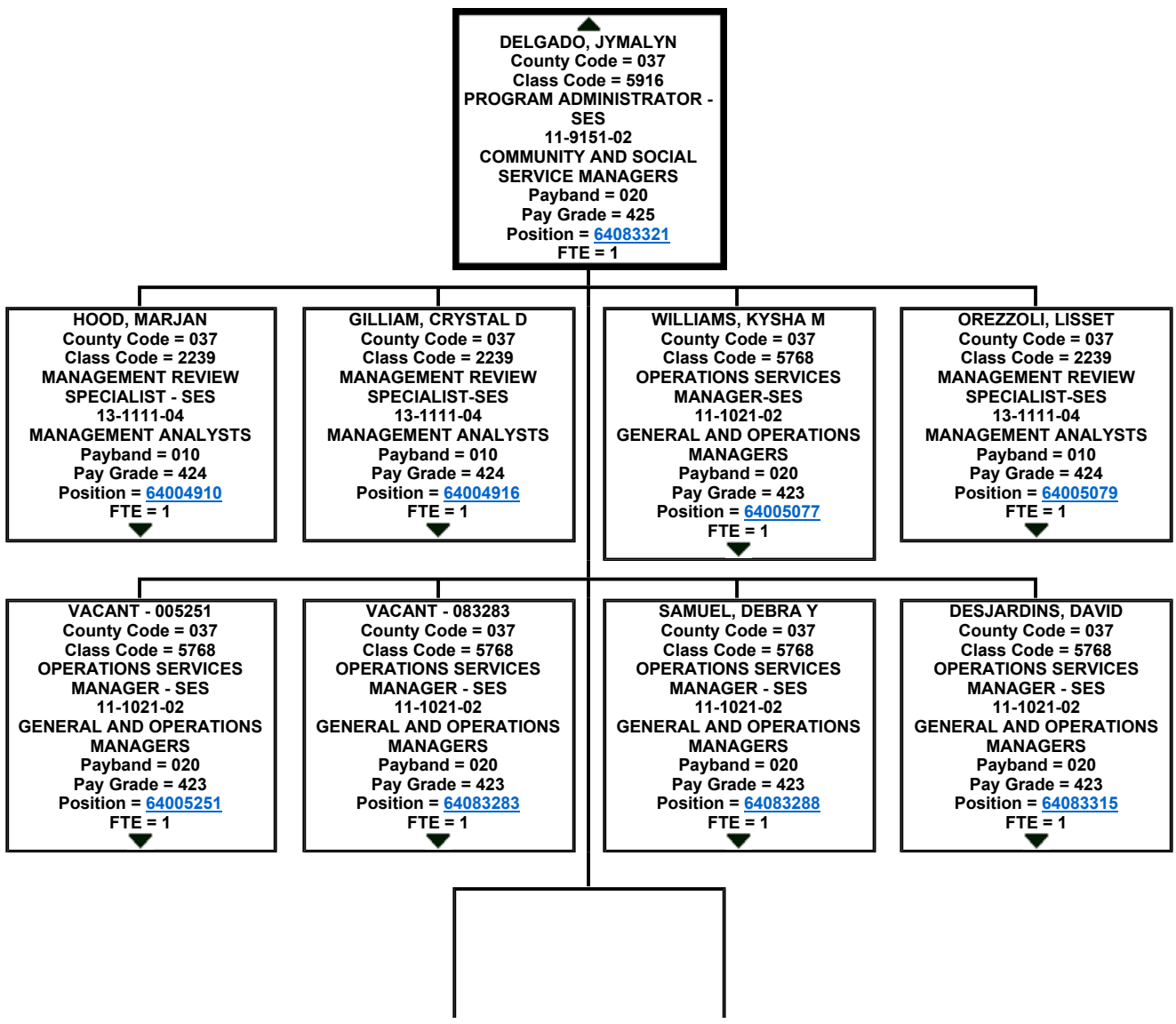
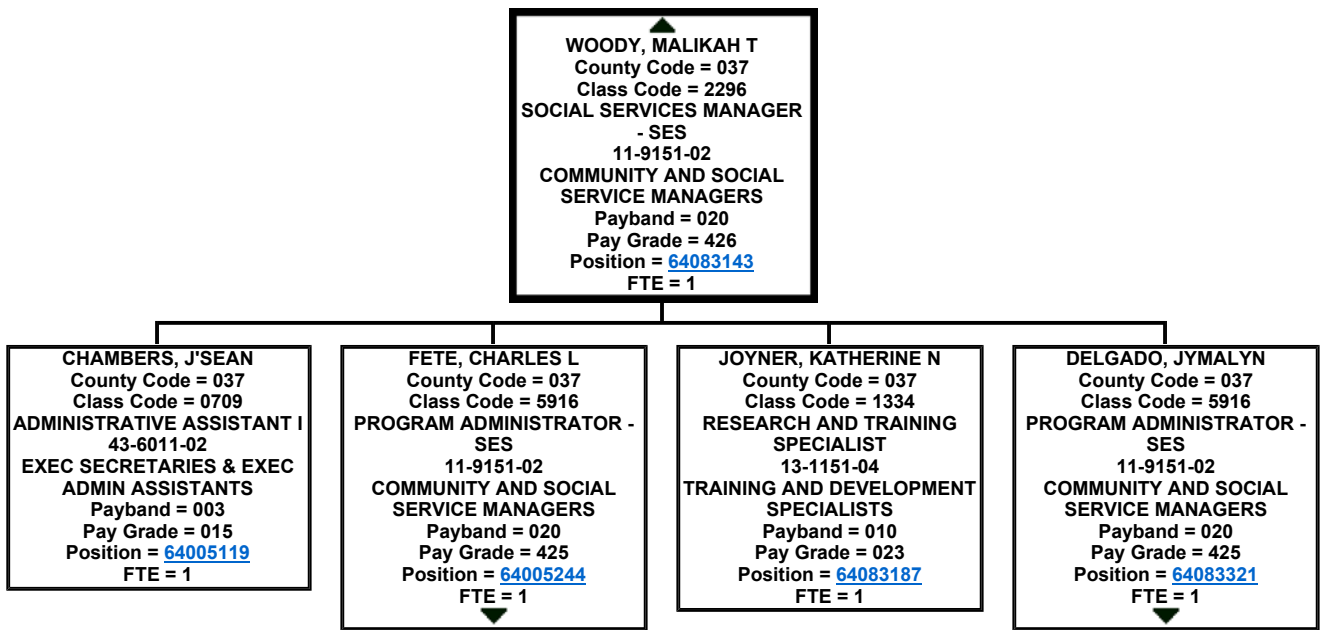


PRINCE, CEDRIC L
County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 014
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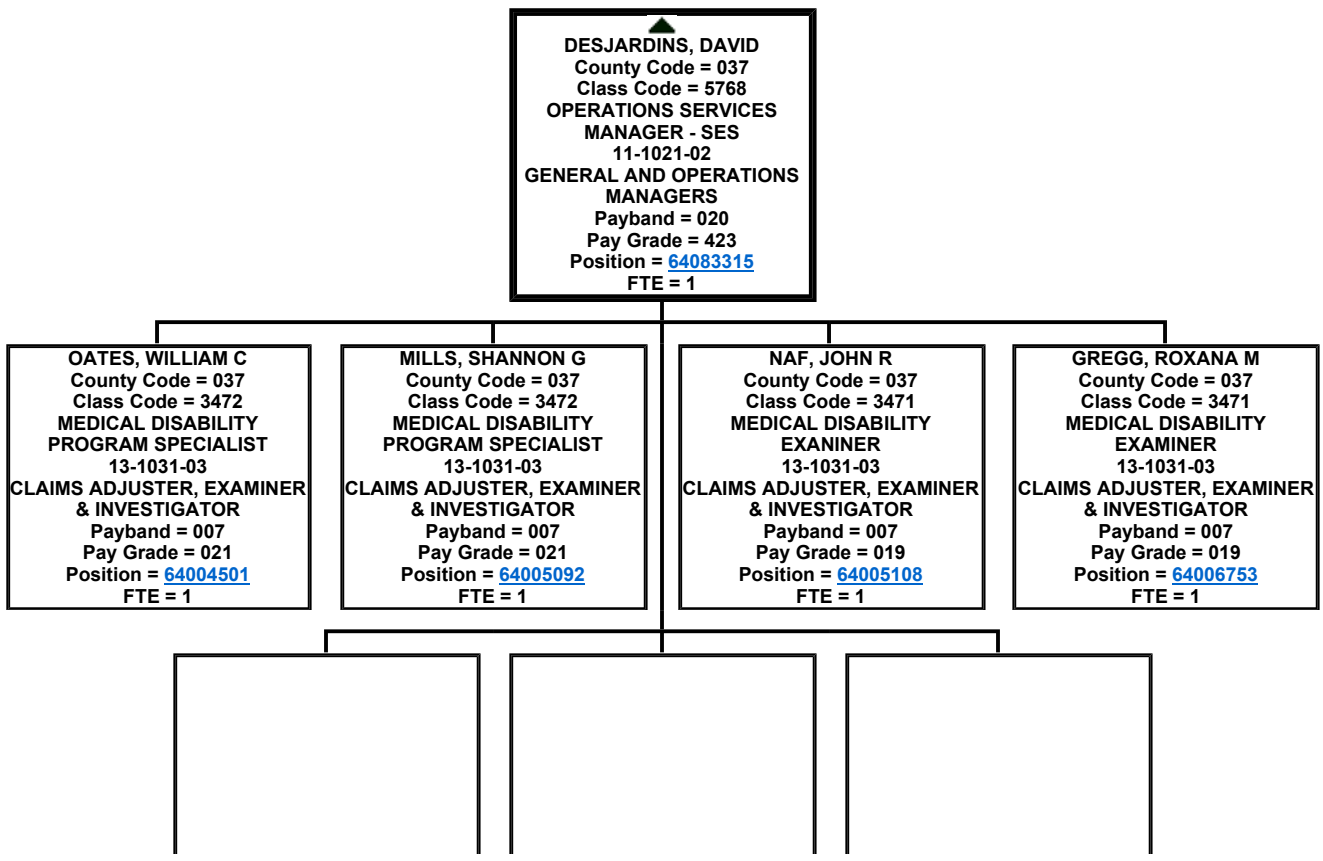
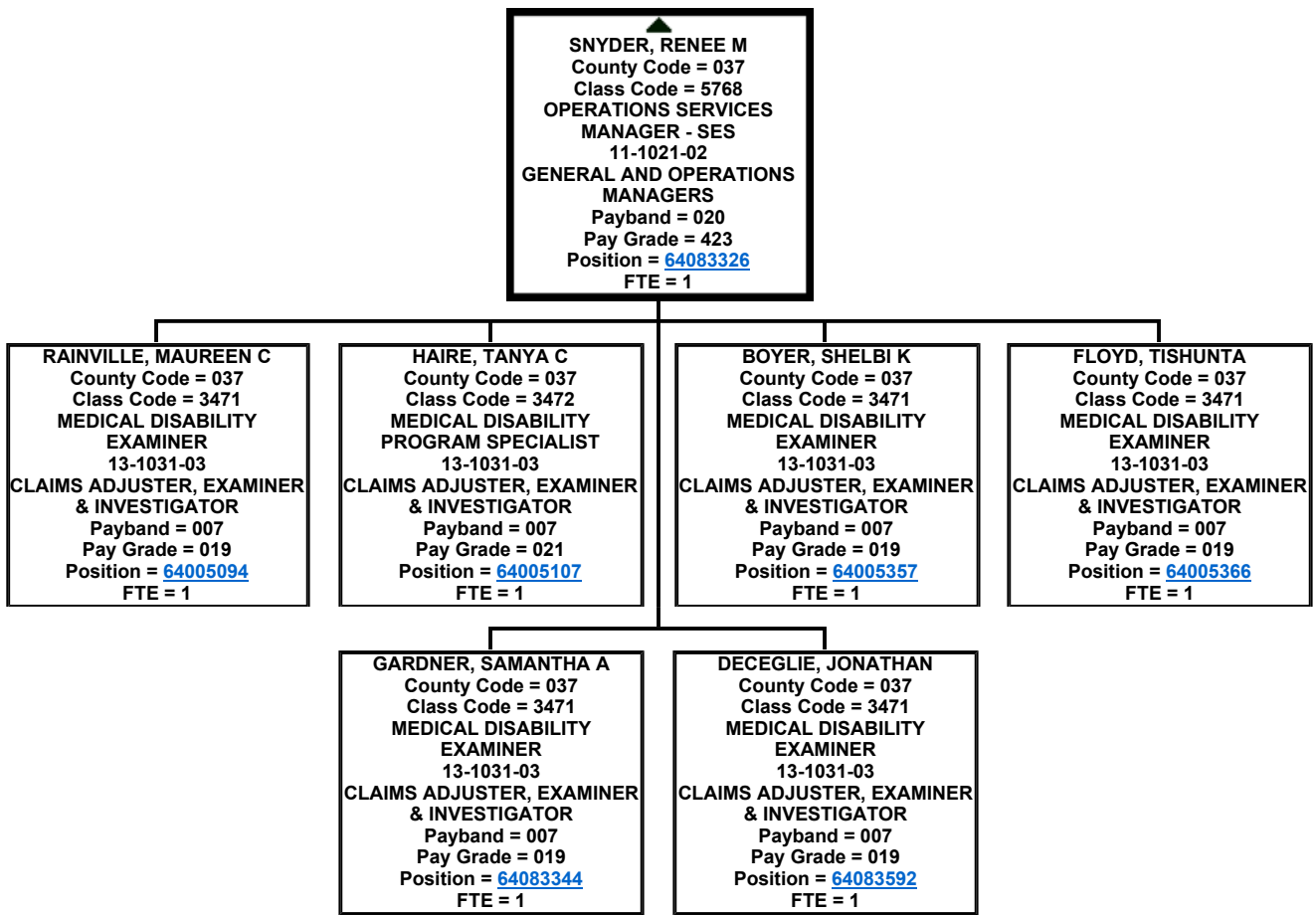


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R/MUNT, KIMBERLY A
County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
13-1031-01
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 003
Pay Grade = 014
Position = [64083268](#)
FTE = 1





SNYDER, RENEE M
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083326](#)
FTE = 1



WHITTY, JEFFREY
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083168](#)
FTE = 1

MAXWELL, THOMAS V
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083286](#)
FTE = 1

VACANT - 083369
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083369](#)
FTE = 1

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SAMUEL, DEBRA Y
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083288](#)
 FTE = 1

VACANT - 004951
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 Class Code = 3471
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 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
 Position = [64004951](#)
 FTE = 1

BRADLEY, VAUGHN R
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
 Position = [64004955](#)
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VACANT - 006742
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64006742](#)
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SEALS, TIA N
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
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 FTE = 1

MORRIS, STELLA J
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64006744](#)
 FTE = 1

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 Class Code = 3471
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 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
 Position = [64083310](#)
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HILL, MARSHA A
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
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 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083350](#)
 FTE = 1

VACANT - 802101
 County Code = 037
**OPS MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
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 & INVESTIGATOR**
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 Position = [64802101](#)
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VACANT - 083283
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083283](#)
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VACANT - 004500
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
 Position = [64004500](#)
 FTE = 1

VACANT - 004950
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64004950](#)
 FTE = 1

VACANT - 083278
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083278](#)
 FTE = 1

VACANT - 083366
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
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**CLAIMS ADJUSTER, EXAMINER
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 Pay Grade = 019
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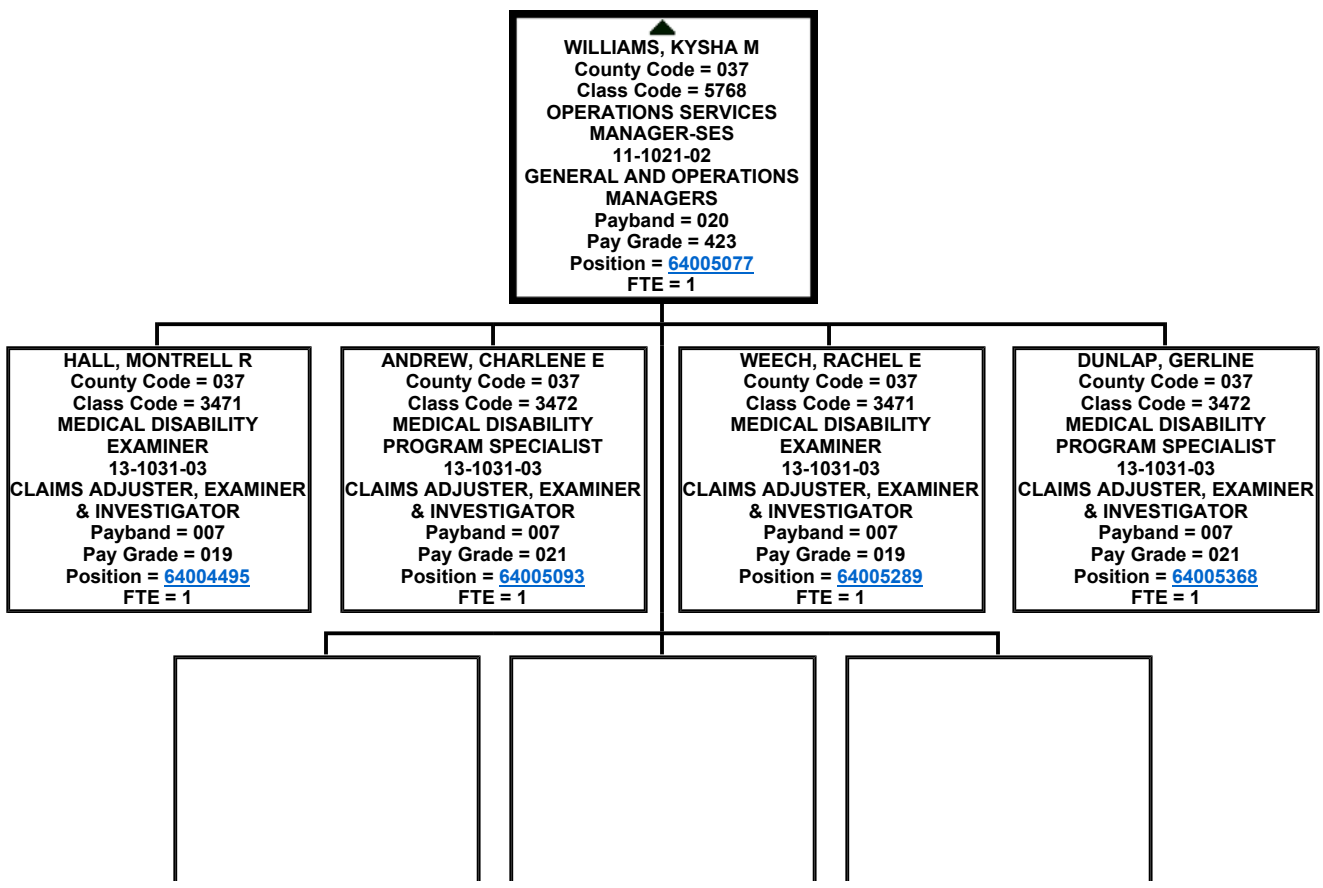
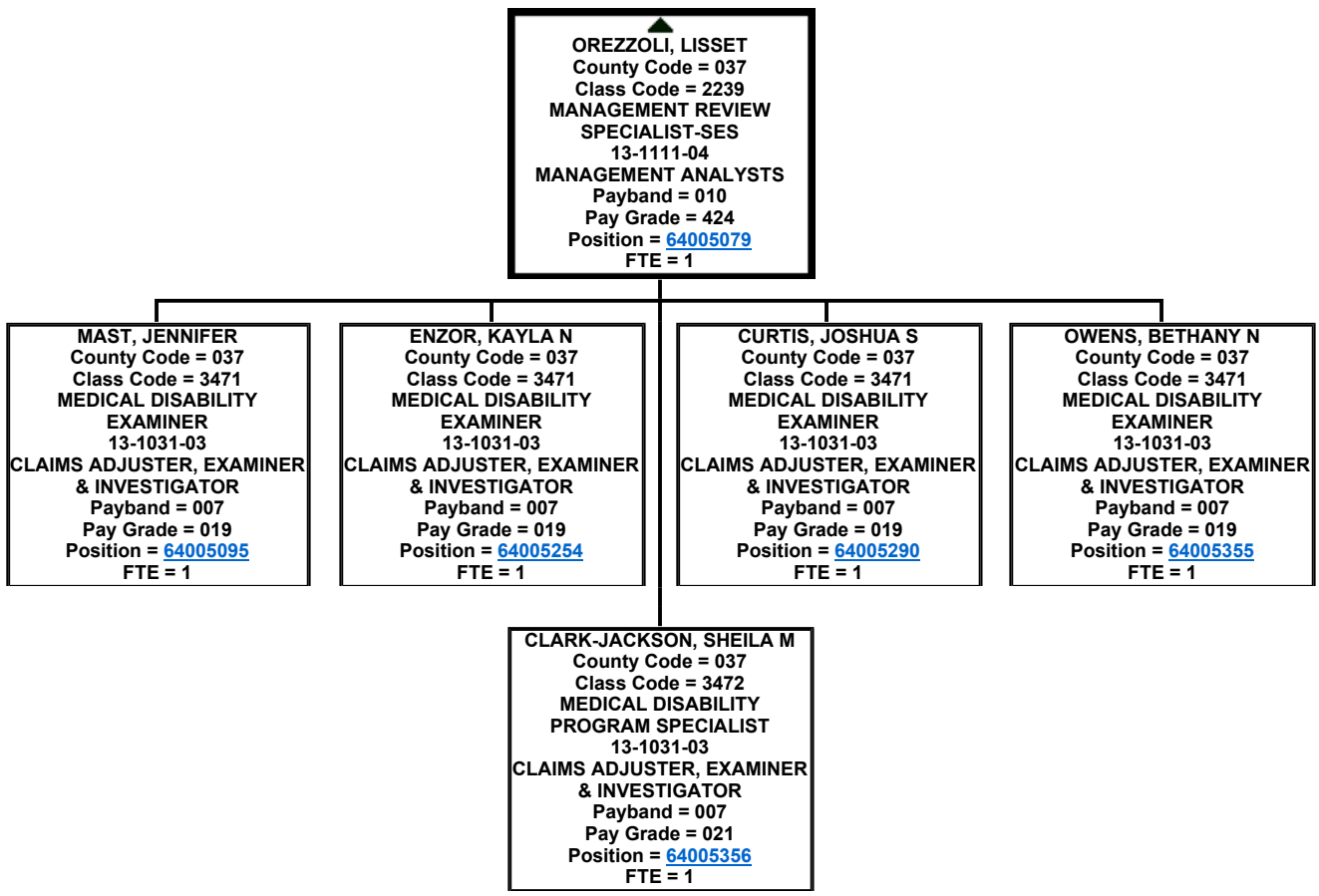


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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083378](#)
FTE = 1

VACANT - 005251
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64005251](#)
FTE = 1

VACANT - 004917
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64004917](#)
FTE = 1

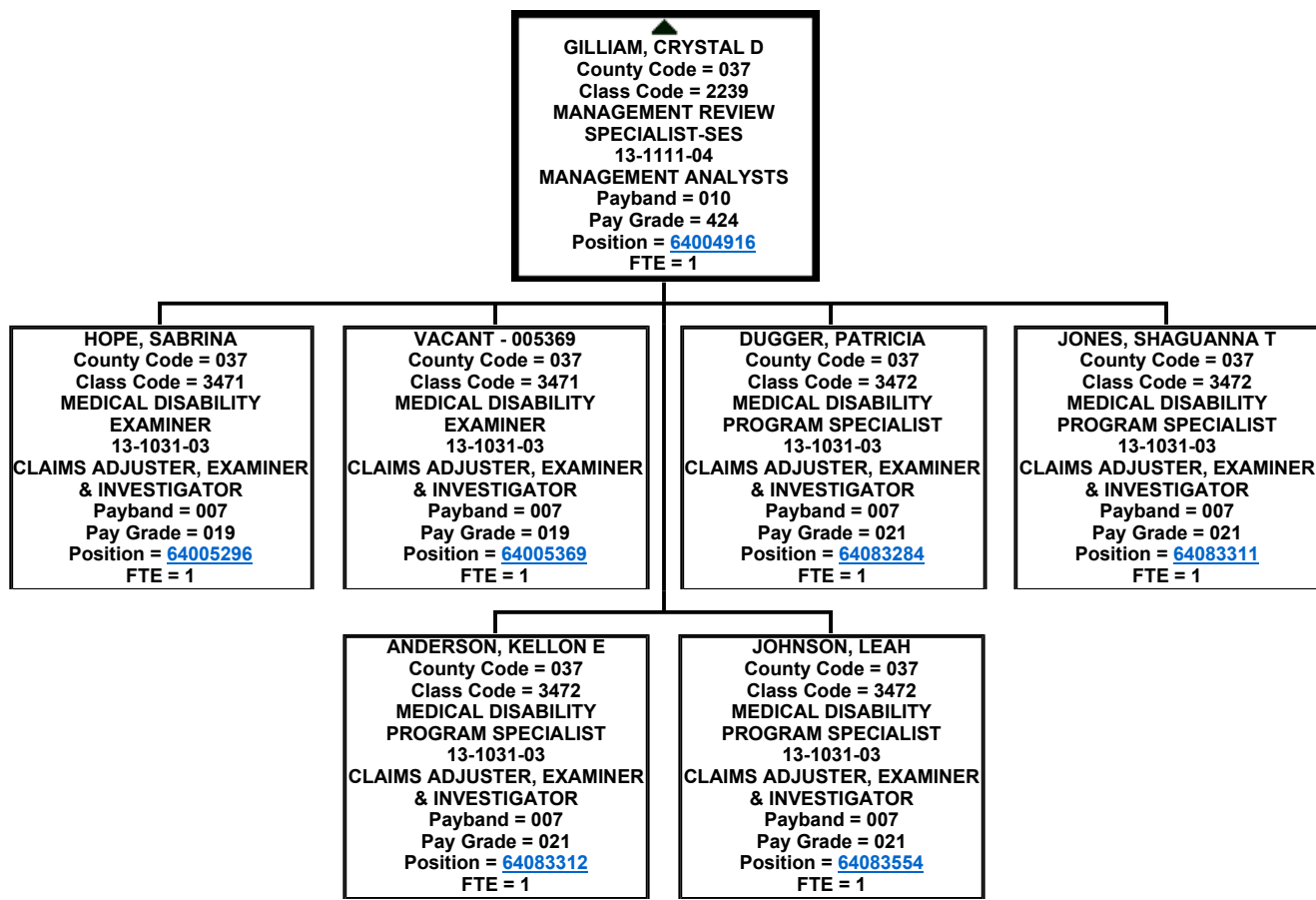
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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64004919](#)
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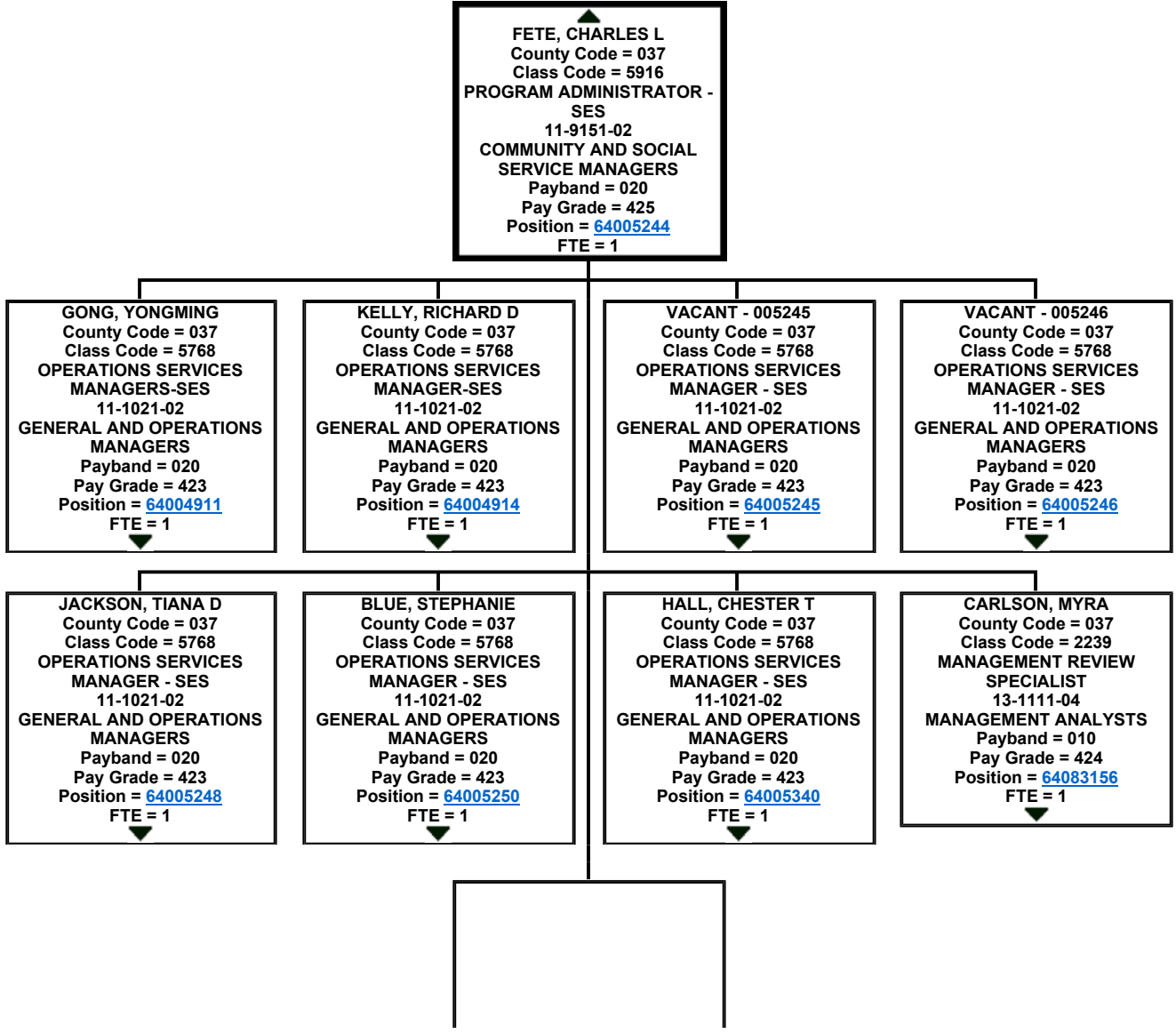
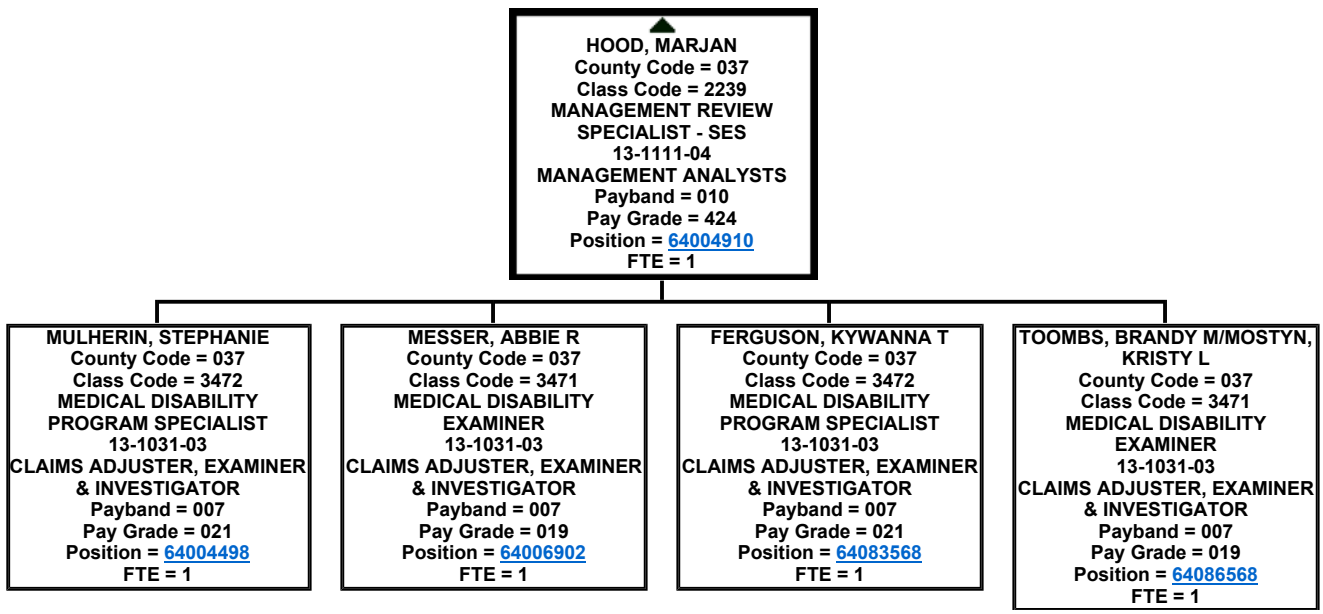


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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64006741](#)
FTE = 1

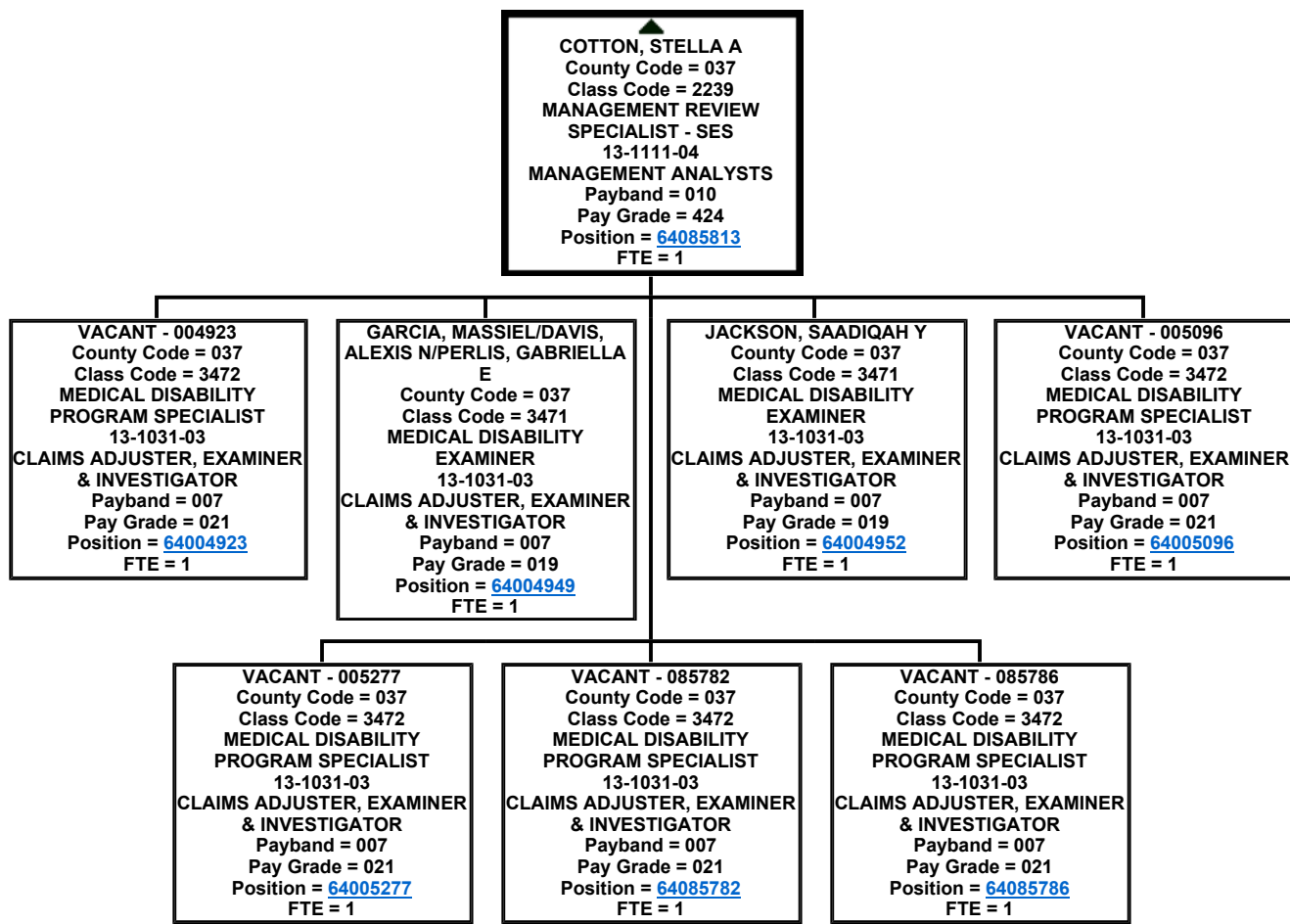
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
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Pay Grade = 021
Position = [64083357](#)
FTE = 1

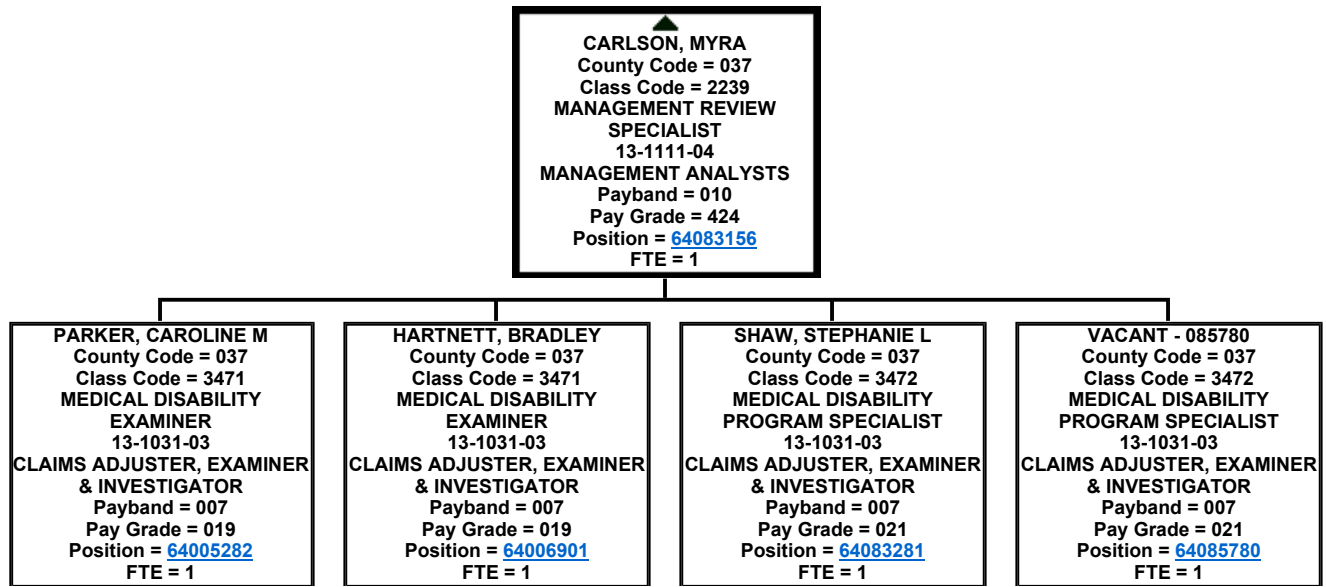
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083362](#)
FTE = 1





COTTON, STELLA A
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
SPECIALIST - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 424
Position = [64085813](#)
FTE = 1
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HALL, CHESTER T
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64005340](#)
 FTE = 1

GRASSO, ALFRED S
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64004946](#)
 FTE = 1

LINGLE, MARK
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64004962](#)
 FTE = 1

DAVENPORT, PATRICK D
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64005297](#)
 FTE = 1

ROMAN, MARCUS E
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64005359](#)
 FTE = 1

RACKLEY, CHAUNCEY E
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64005370](#)
 FTE = 1

ZUOFA, AMADIERE
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083305](#)
 FTE = 1

VACANT - 083336
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
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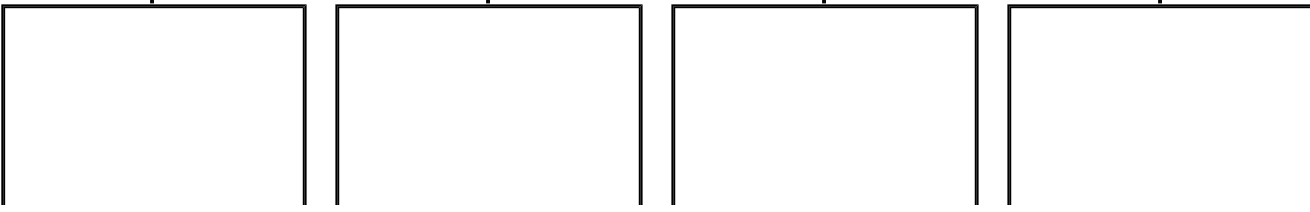
BLUE, STEPHANIE
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 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64005250](#)
 FTE = 1

LOCKETT, TANGELA R
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64004920](#)
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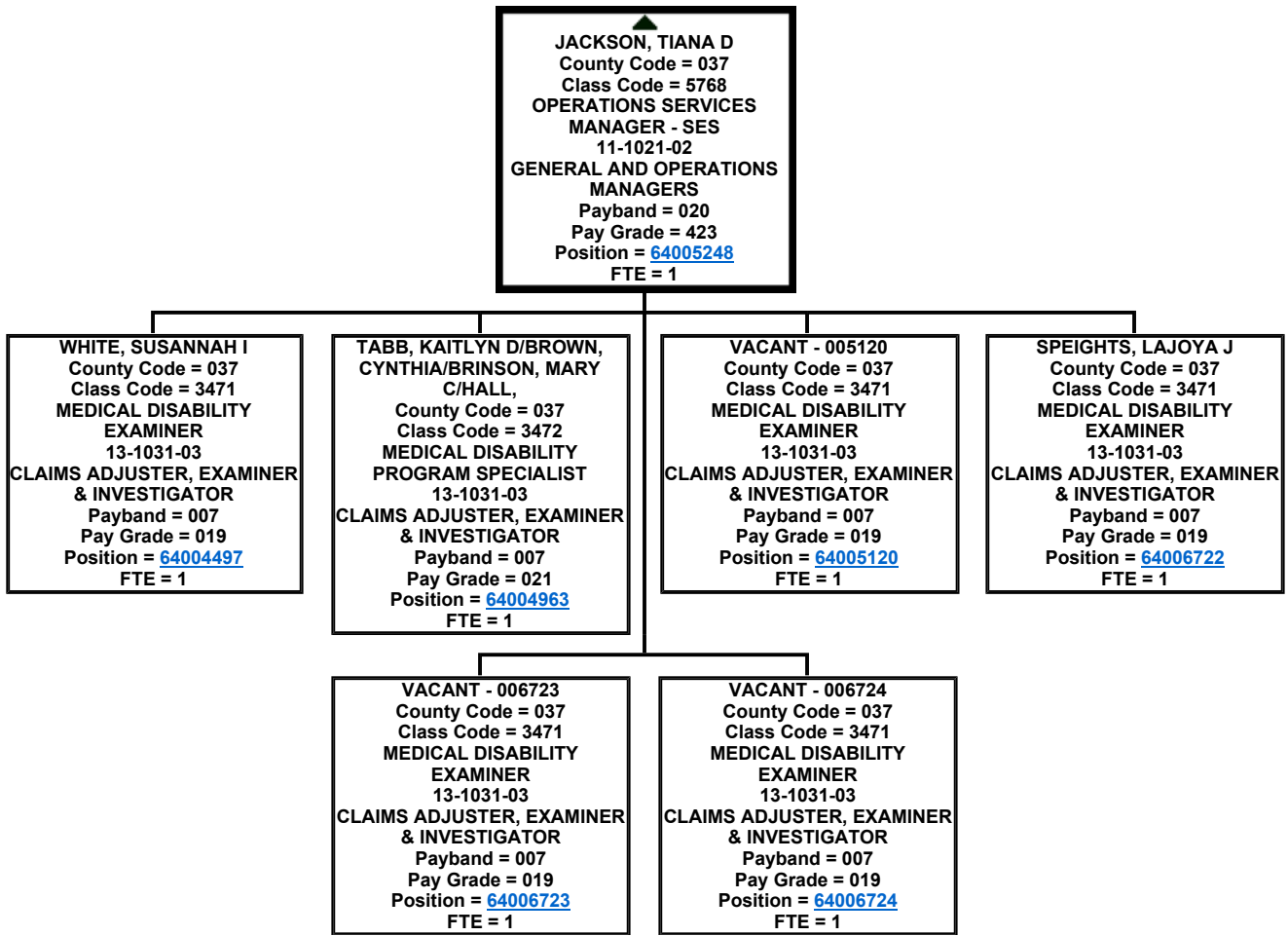
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 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64005259](#)
 FTE = 1

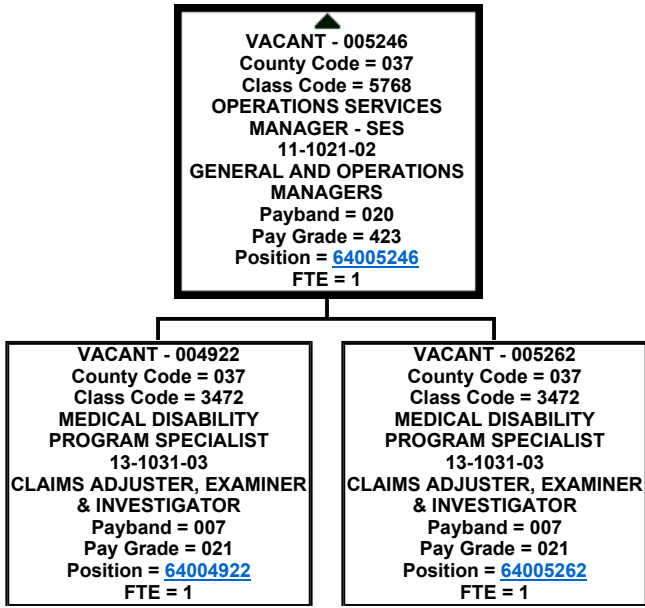
BAKER, SHAUNDRA N
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64005283](#)
 FTE = 1

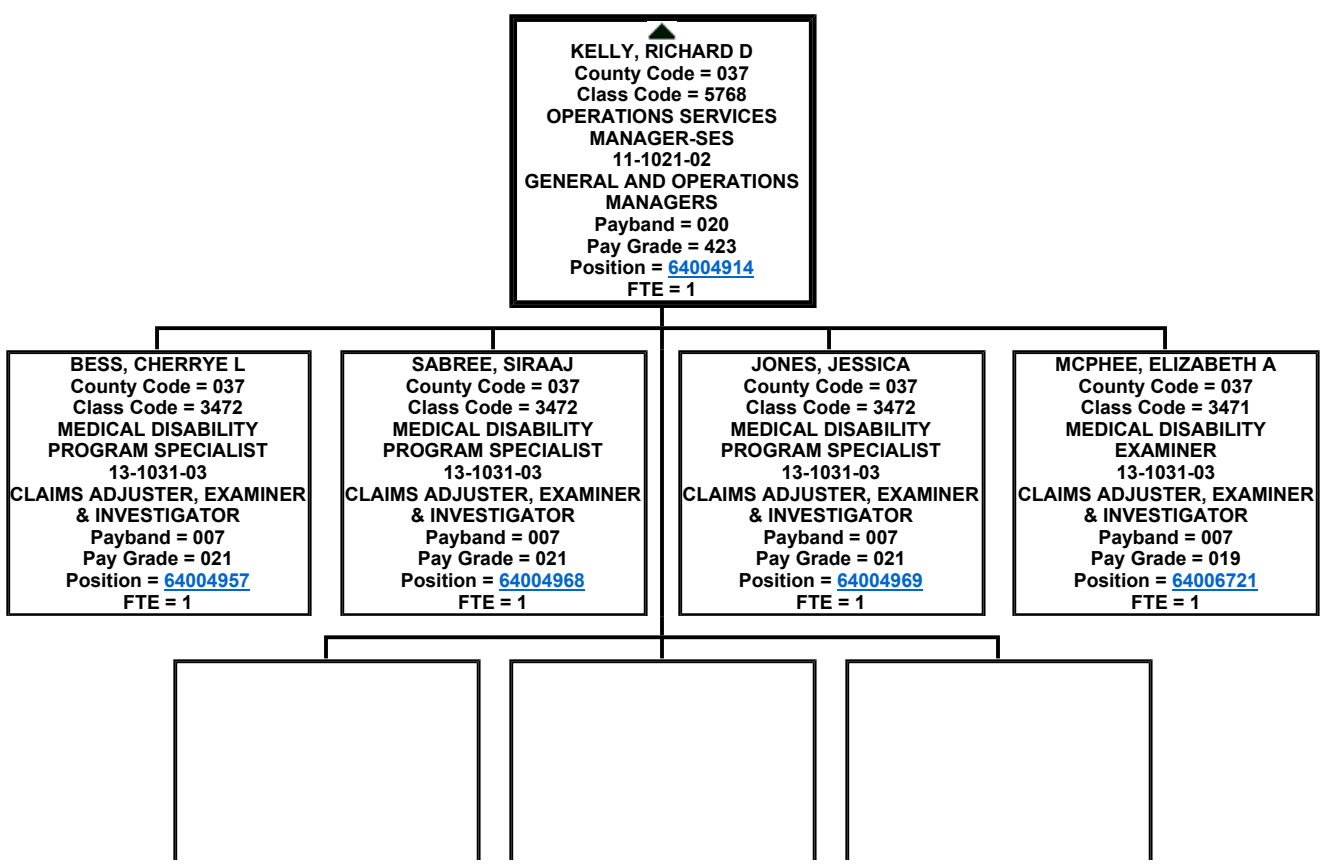
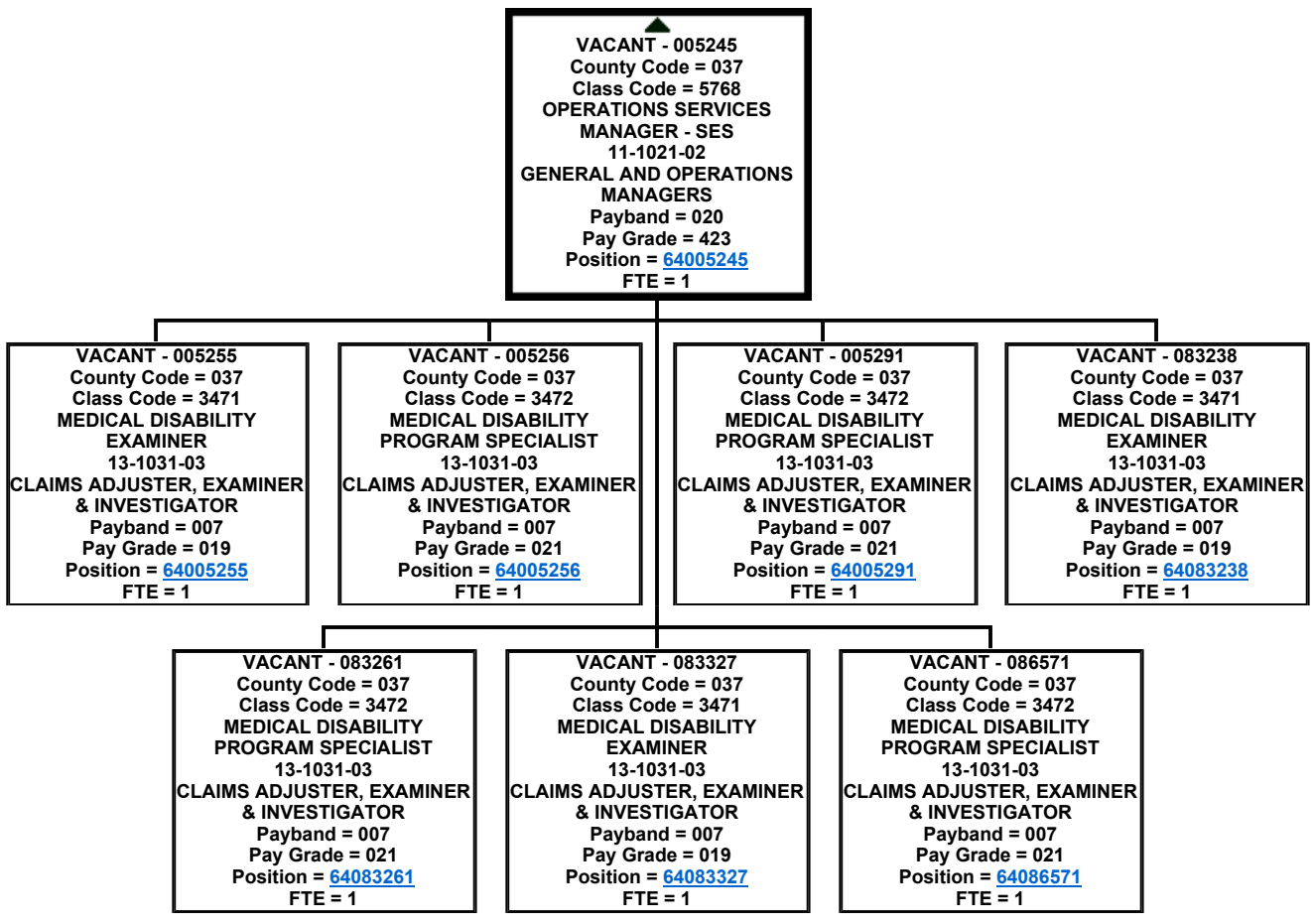
VACANT - 005286
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64005286](#)
 FTE = 1



GASKIN, ALEXANDRA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64005287 FTE = 1	JOHNSON, YVETTA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64006720 FTE = 1	RANDOLPH, CASEY L County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083245 FTE = 1	CAVITT, KEIONNA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64083381 FTE = 1
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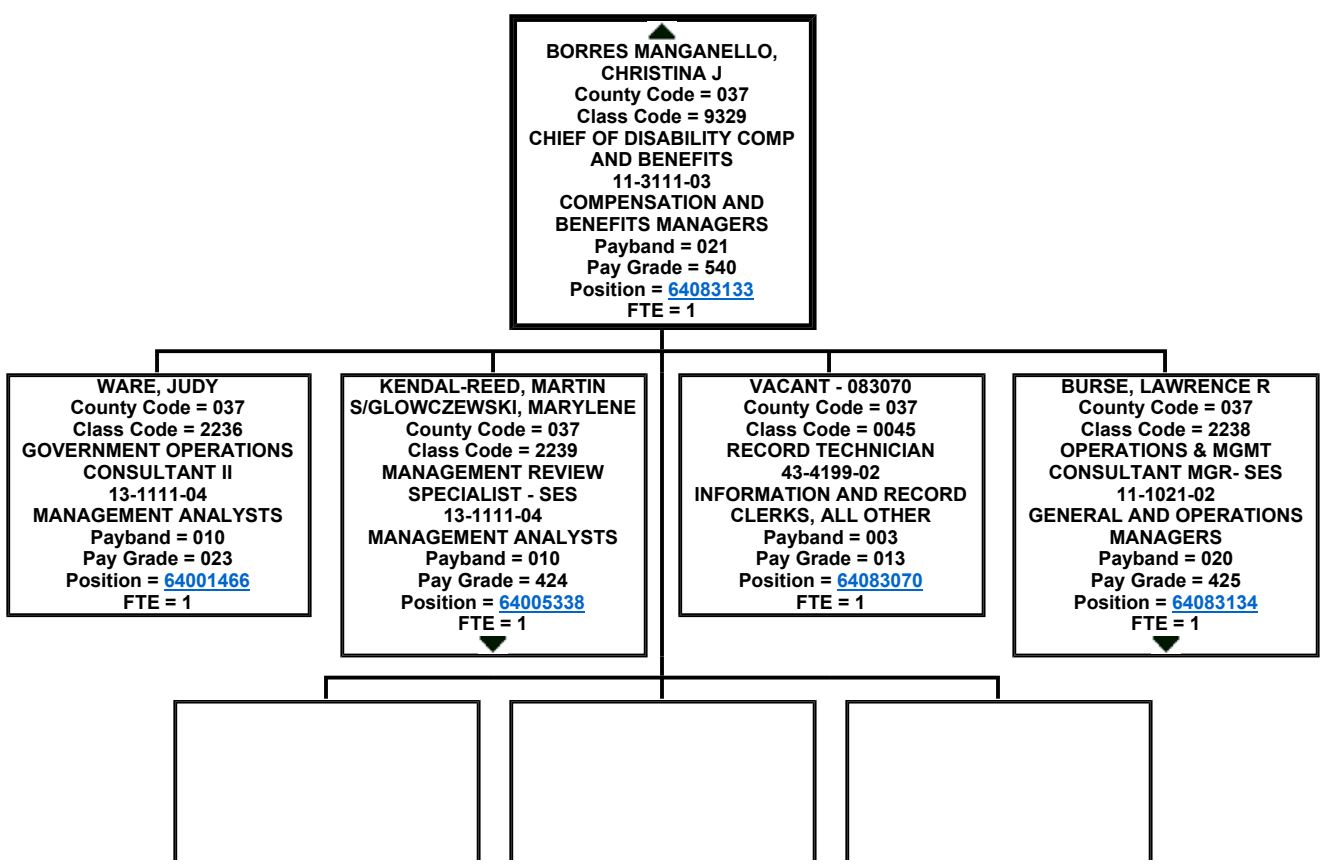
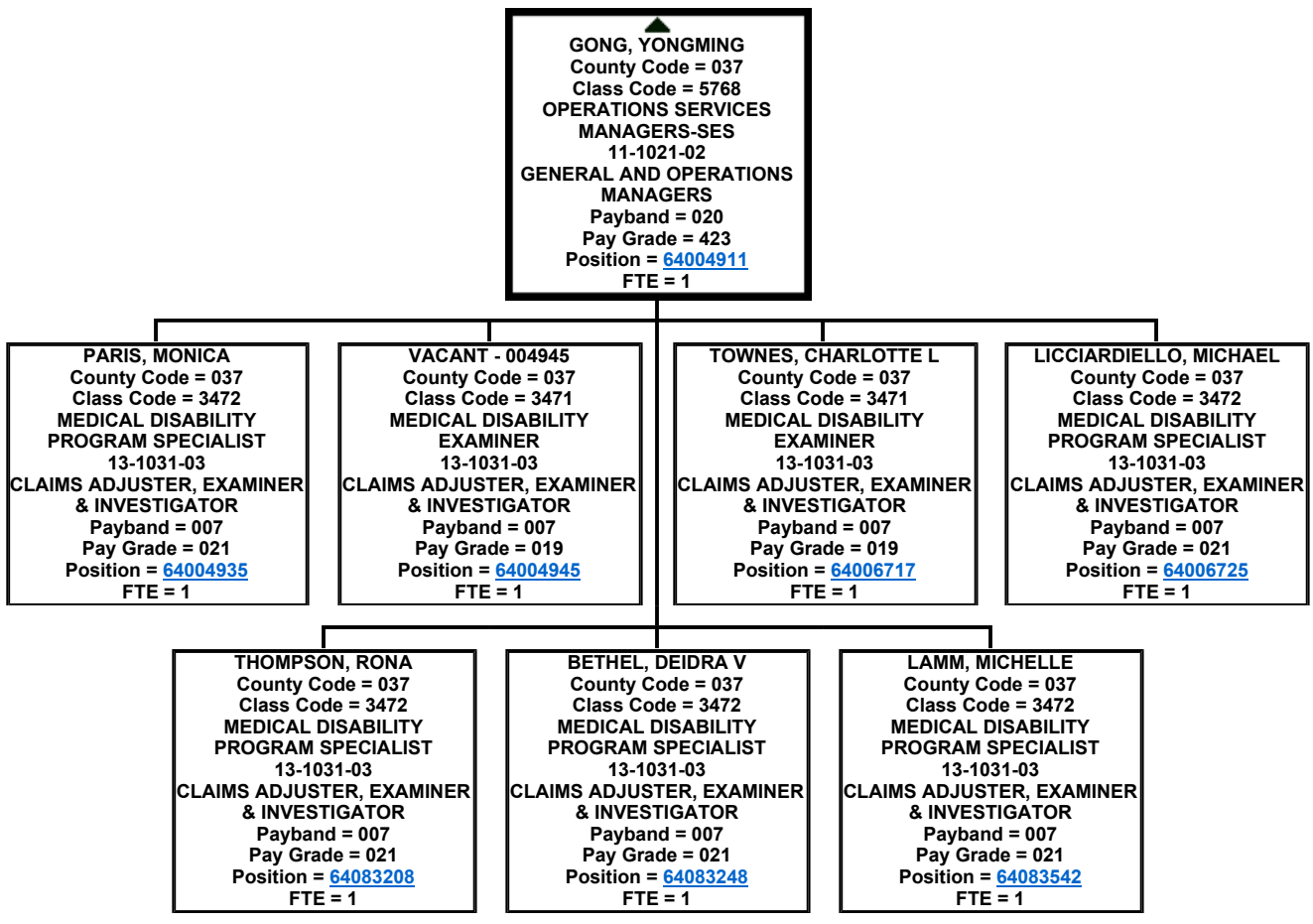




VACANT - 083212
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083212](#)
FTE = 1

SHOOK, CHRISTOPHER
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083368](#)
FTE = 1

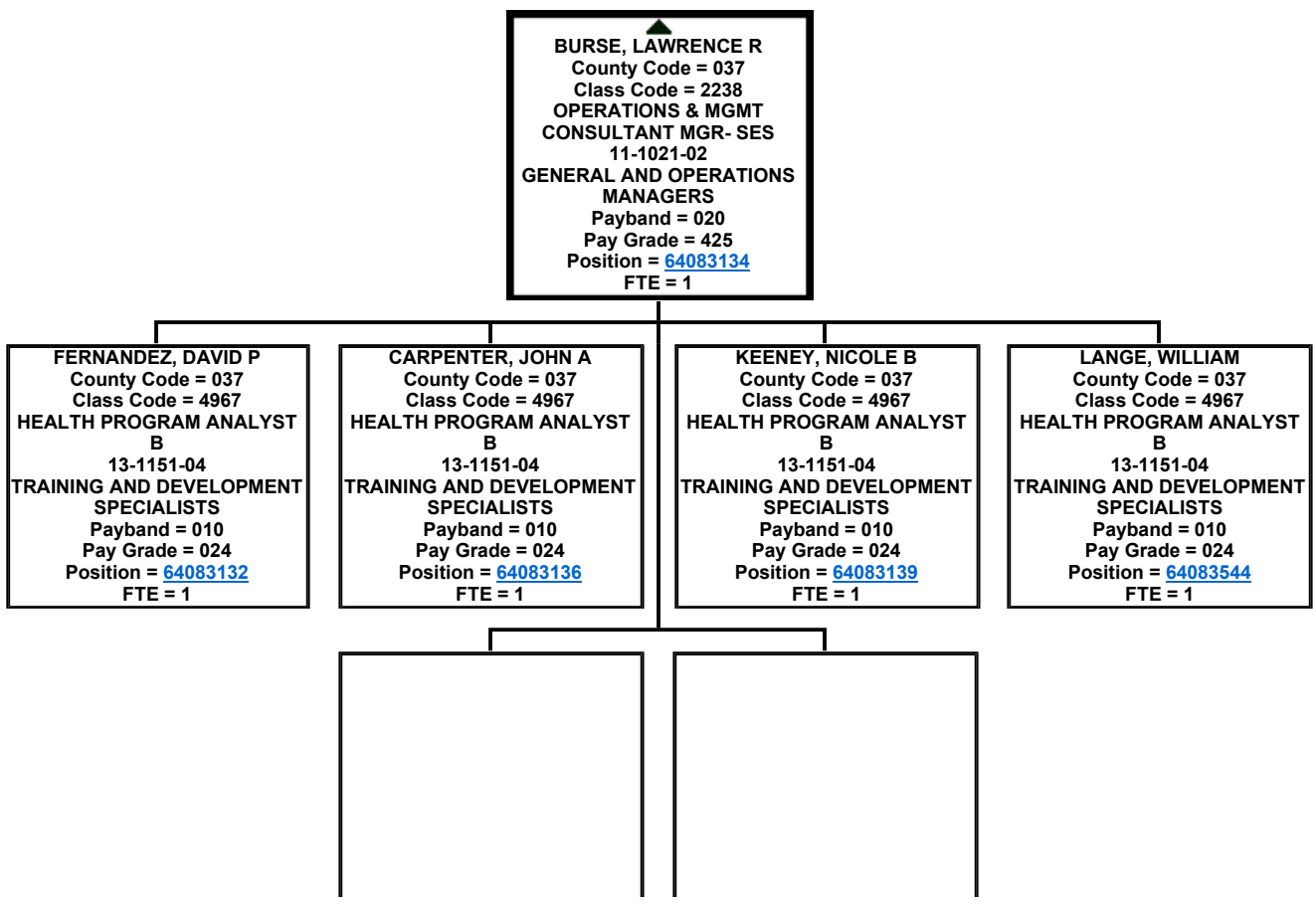
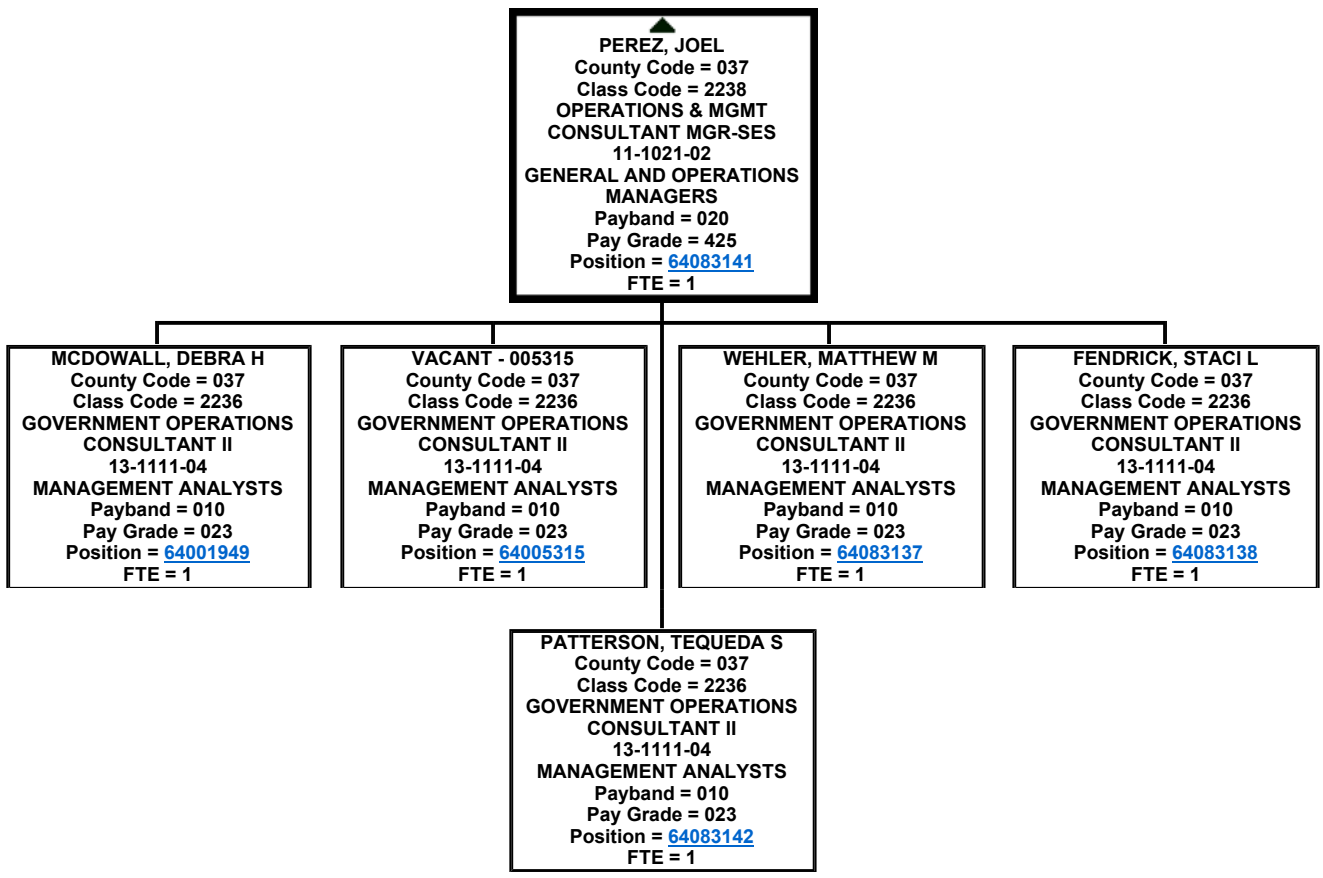
BURNHAM, PATRICK S
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64086570](#)
FTE = 1



PEREZ, JOEL
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64083141](#)
FTE = 1

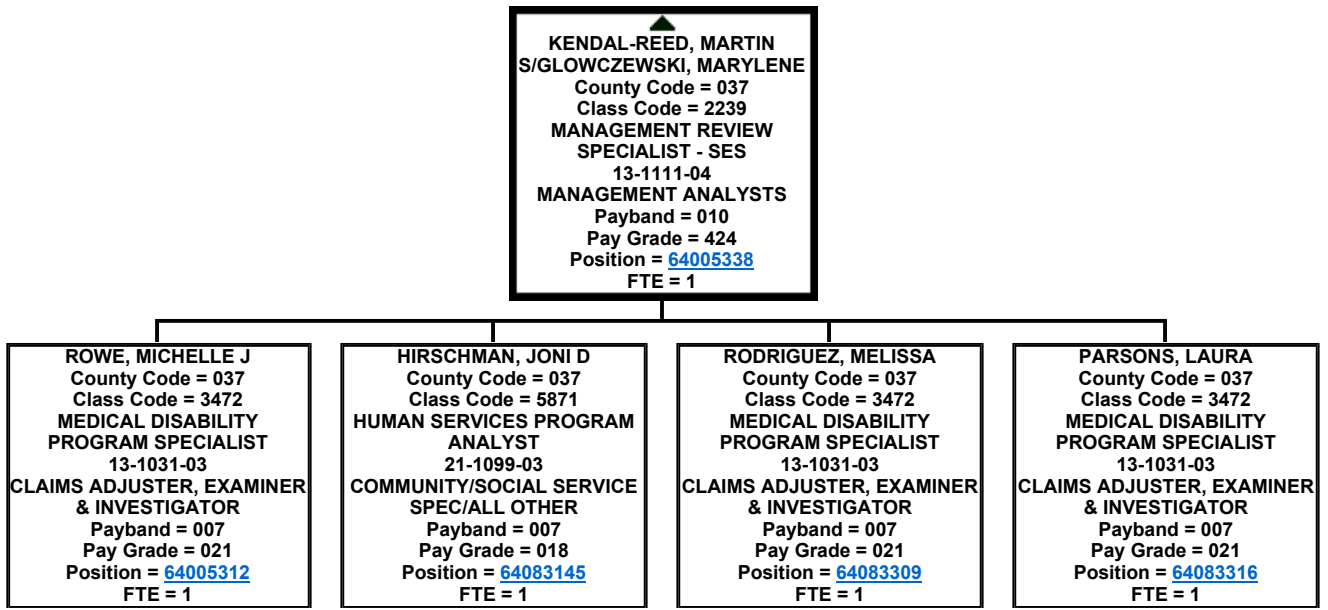
BURNETT, PAULINE
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64083236](#)
FTE = 1

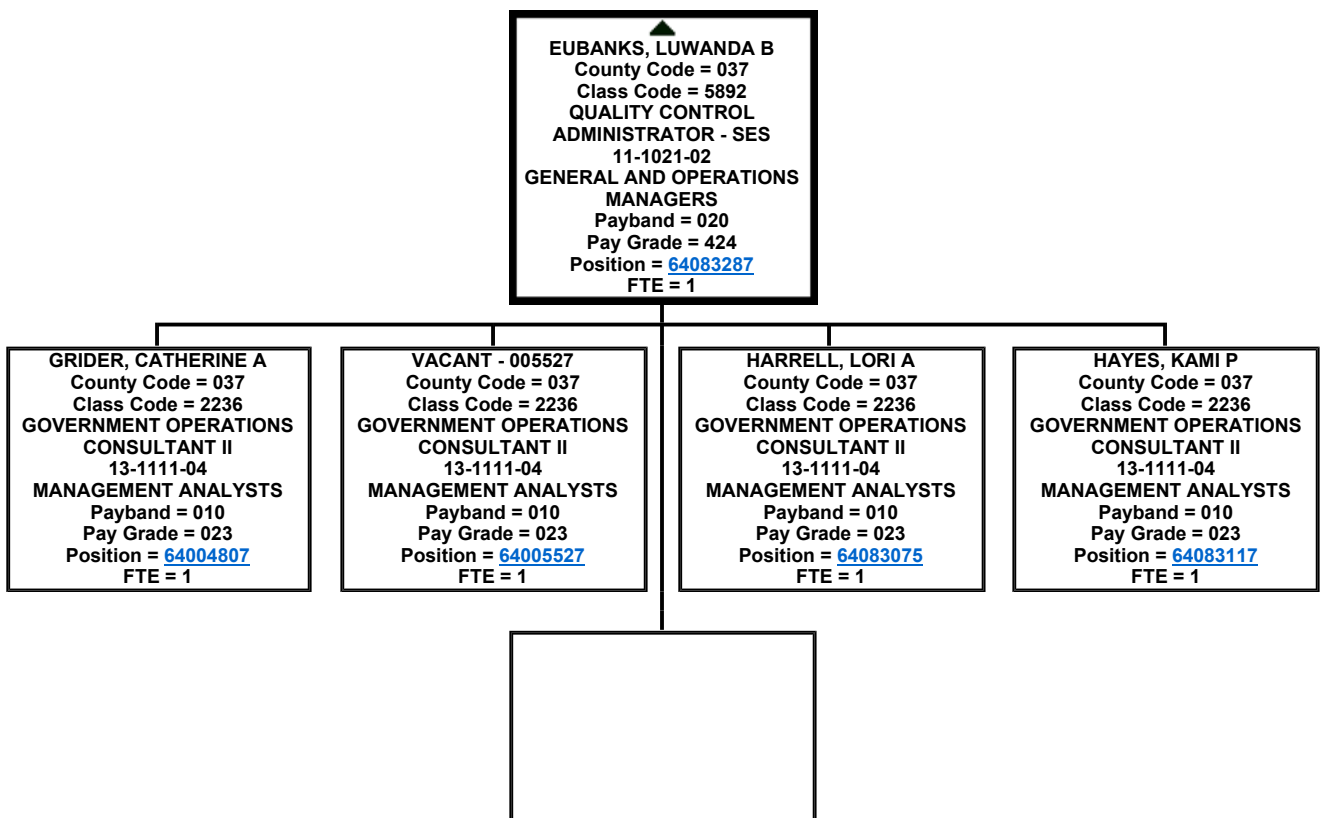
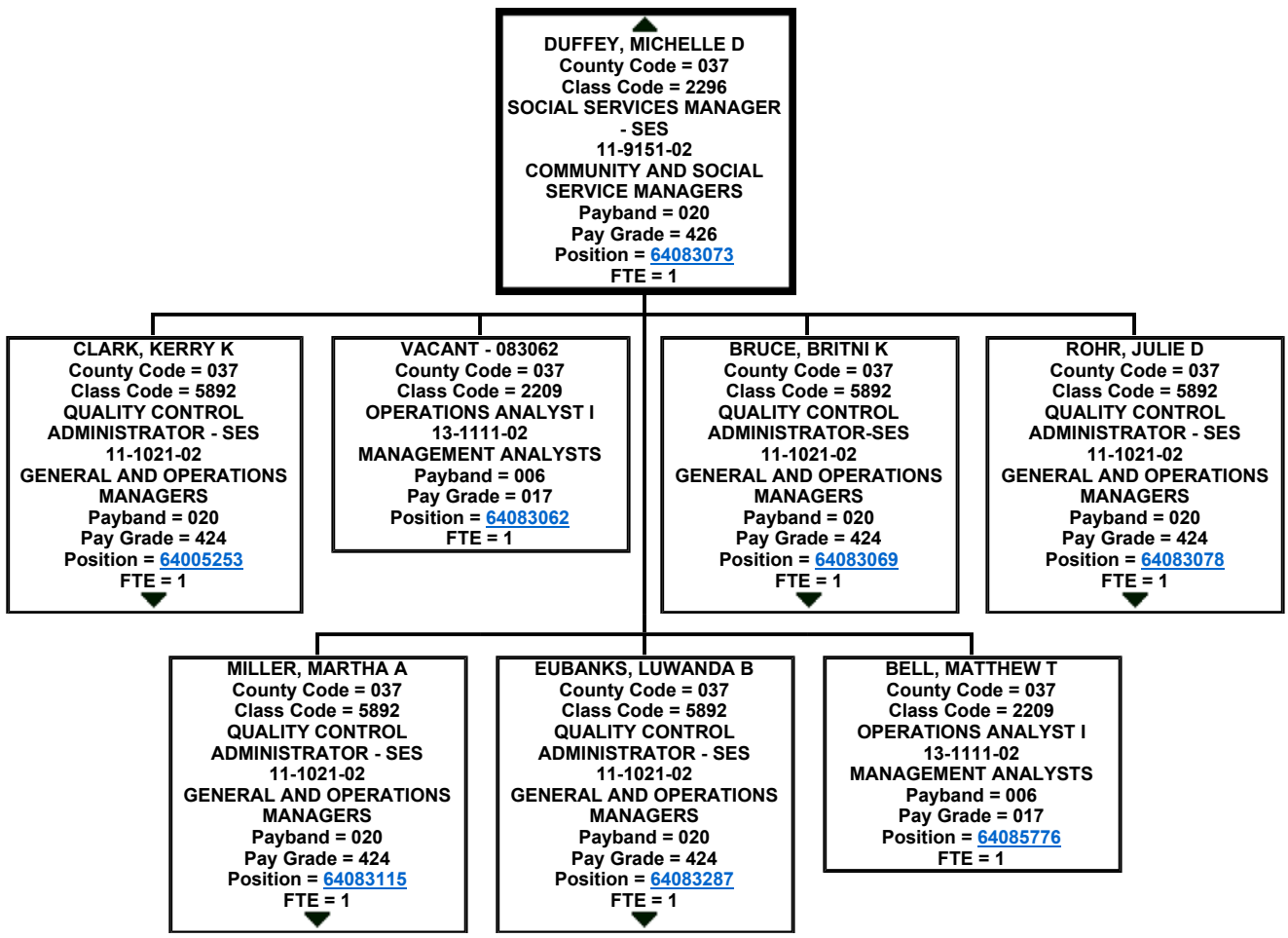
VACANT - 801492
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64801492](#)
FTE = 1



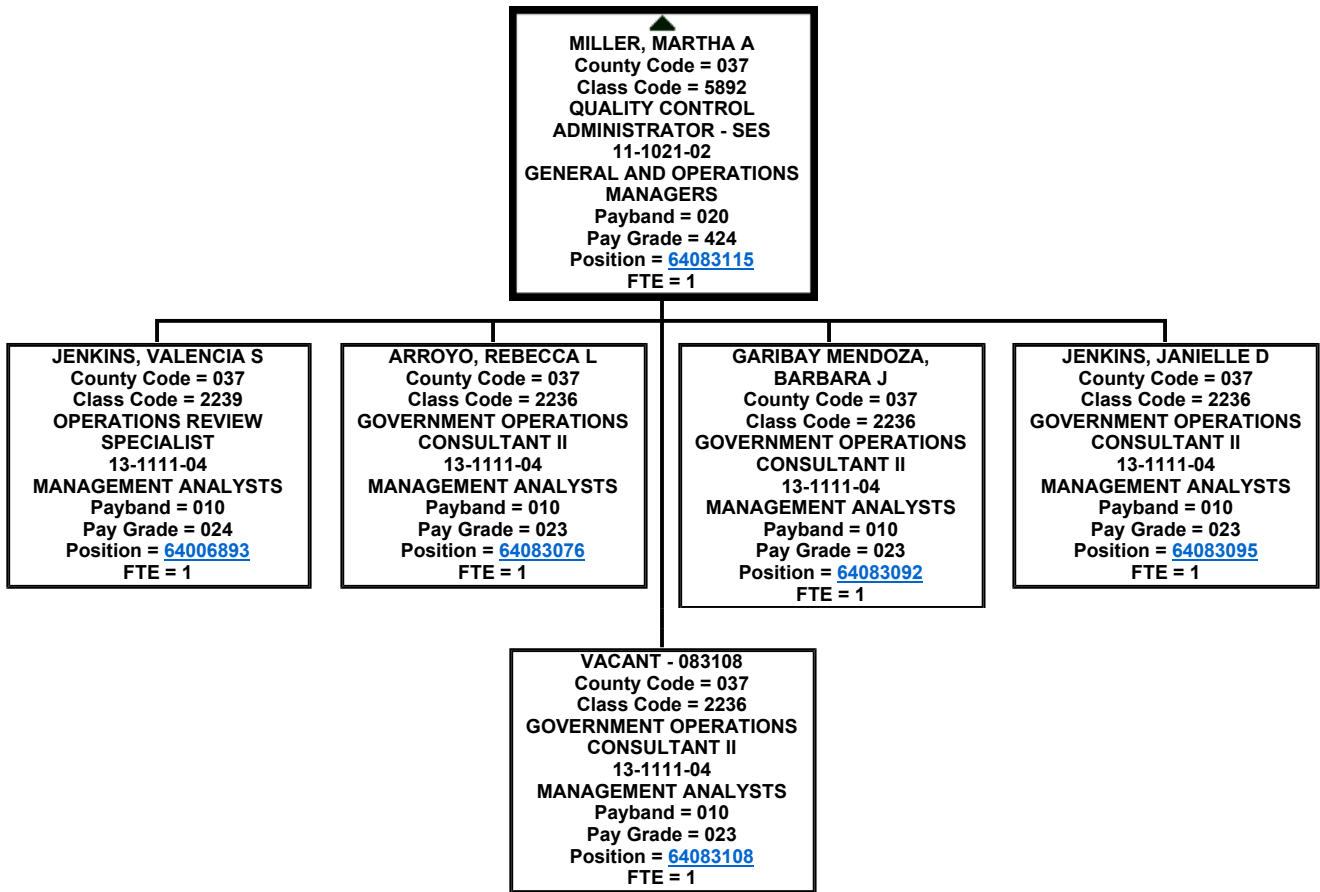
THIGPEN, JENNIFER F
County Code = 037
Class Code = 4967
HEALTH PROGRAM ANALYST
B
13-1151-04
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 010
Pay Grade = 024
Position = [64083849](#)
FTE = 1

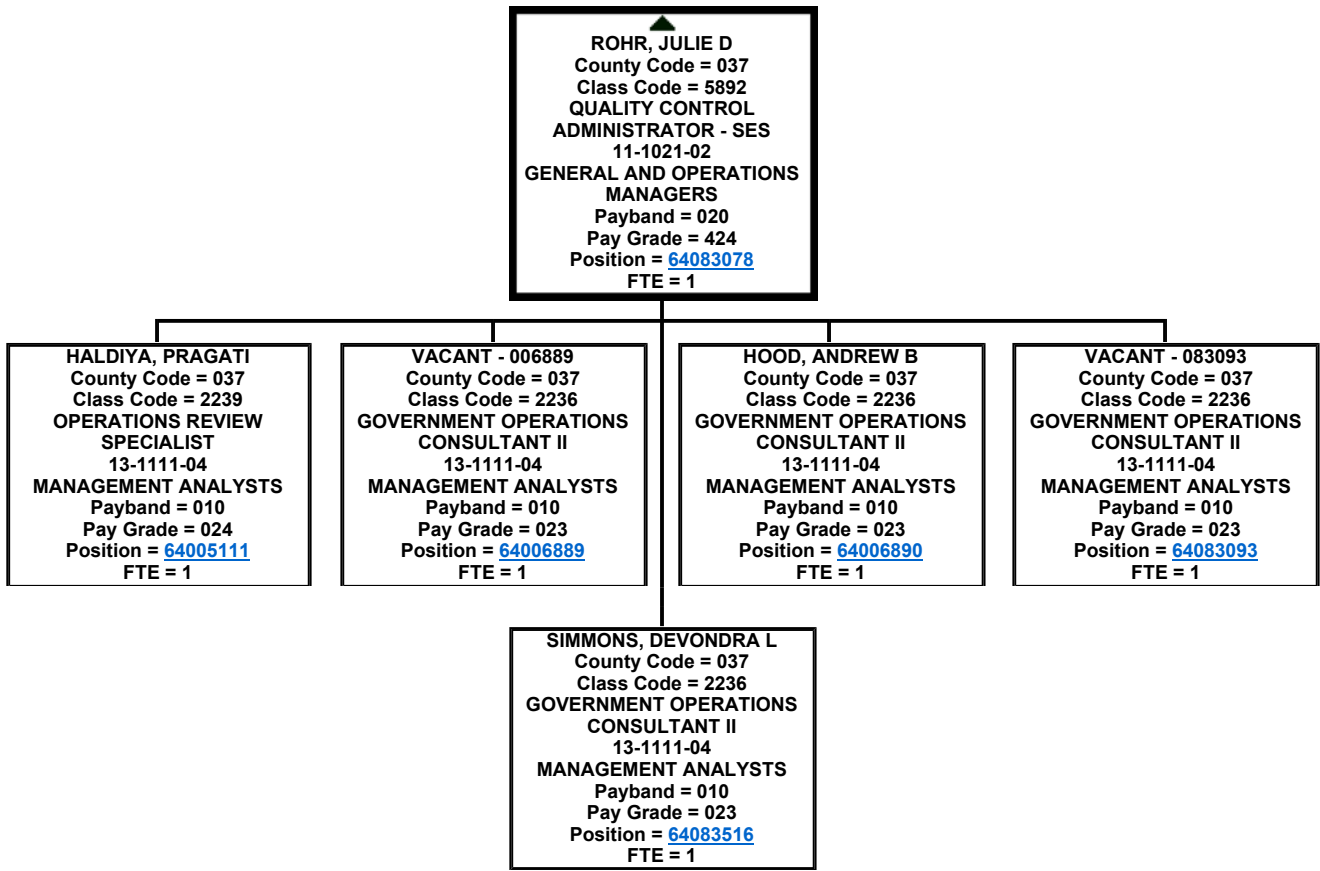
FLEMING, ZAIDA T
County Code = 037
Class Code = 4967
HEALTH PROGRAM ANALYST
B
13-1151-04
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 010
Pay Grade = 024
Position = [64086575](#)
FTE = 1

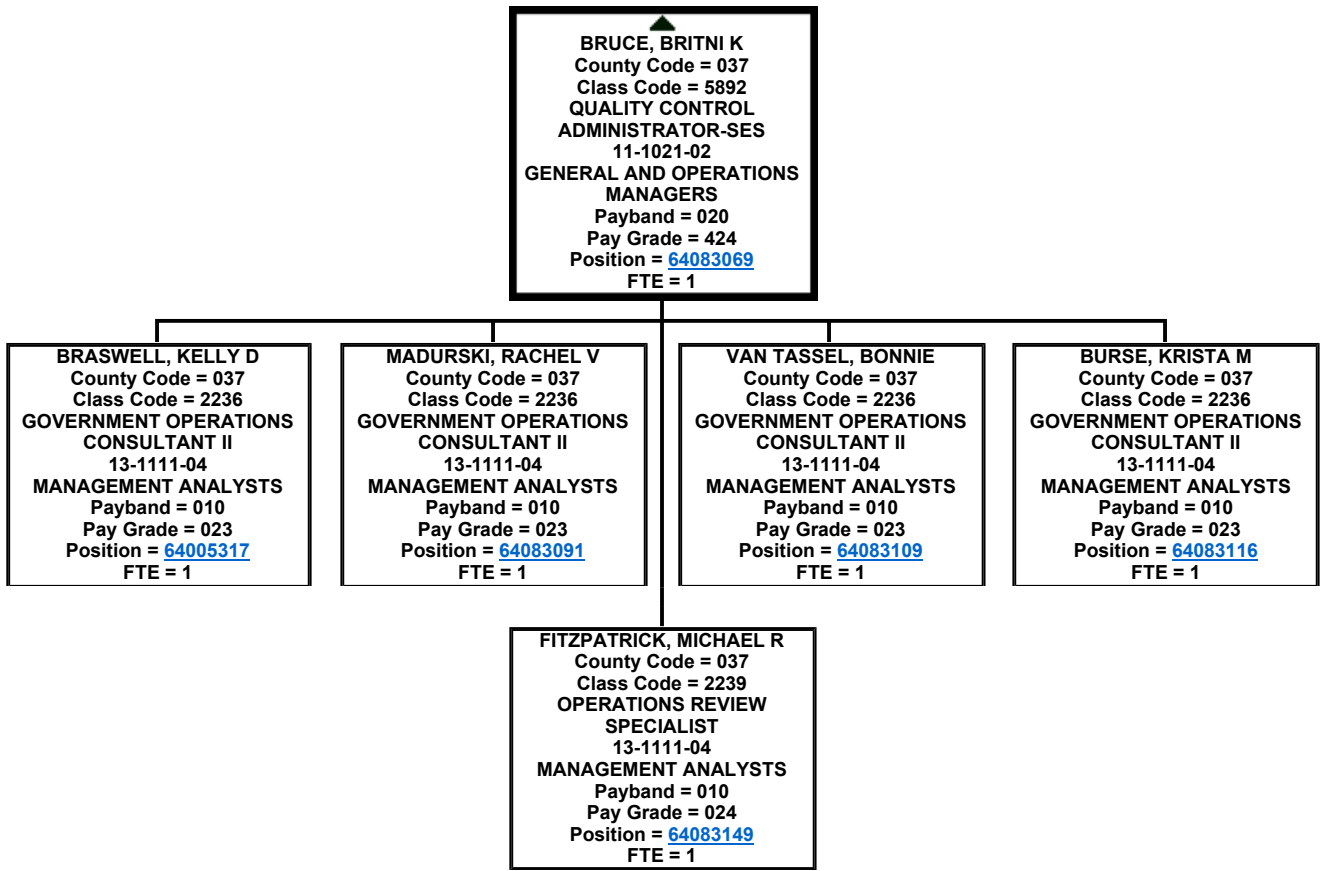


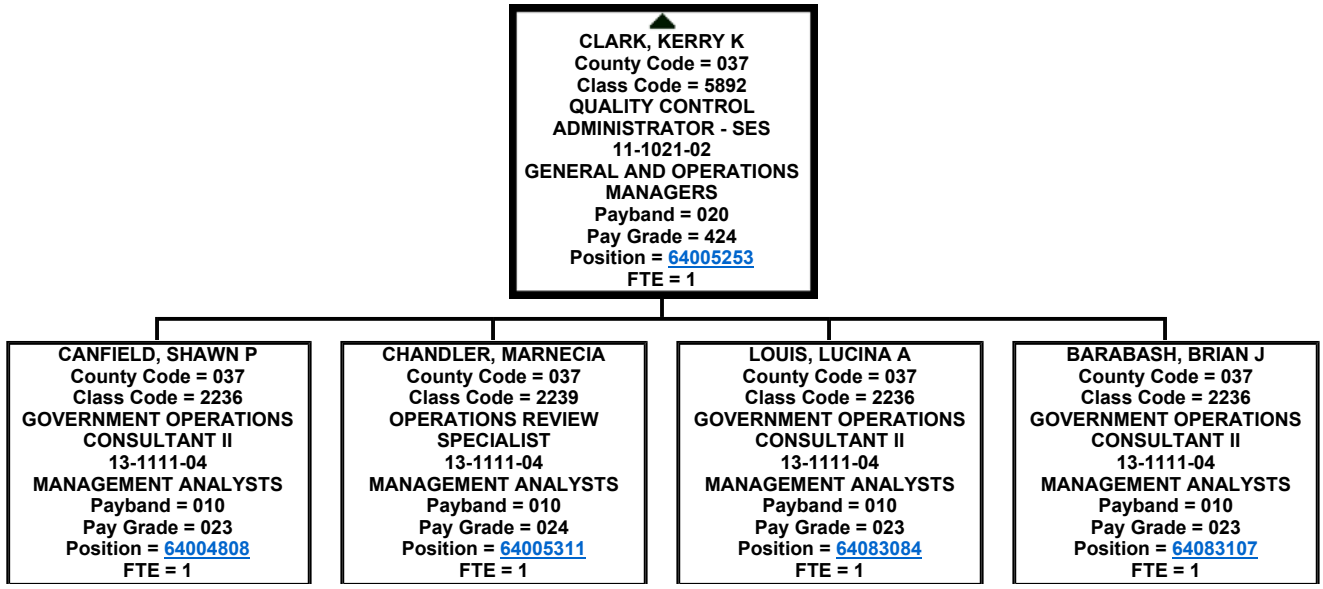


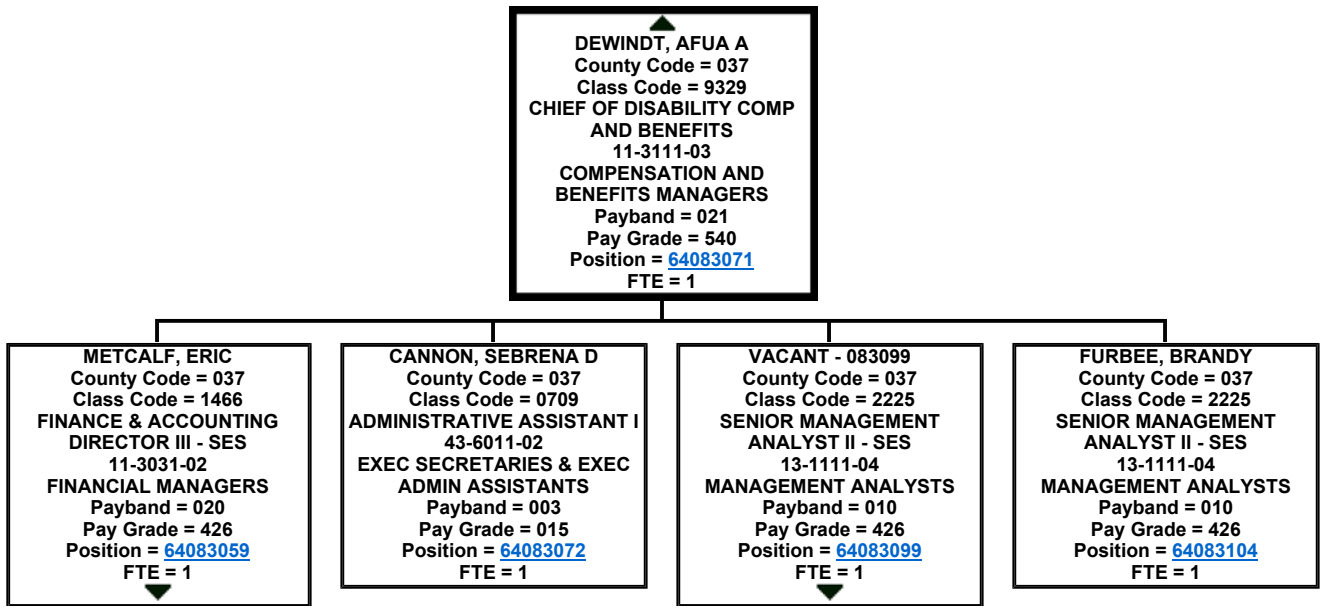
BURNETT, KARAE
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64083289](#)
FTE = 1

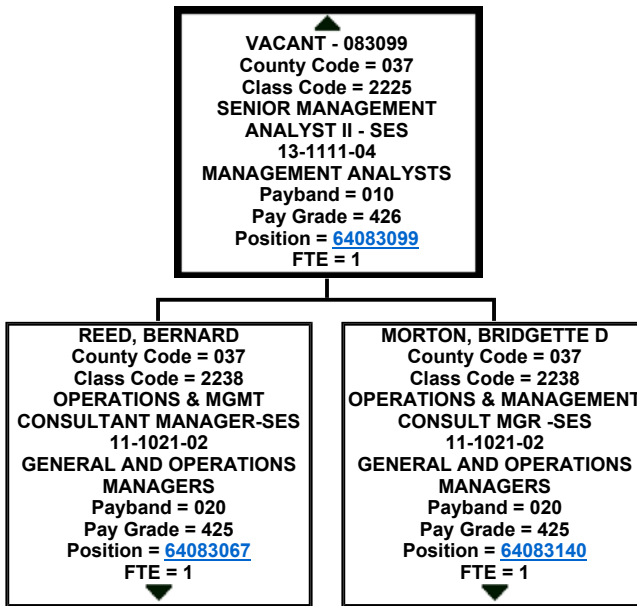


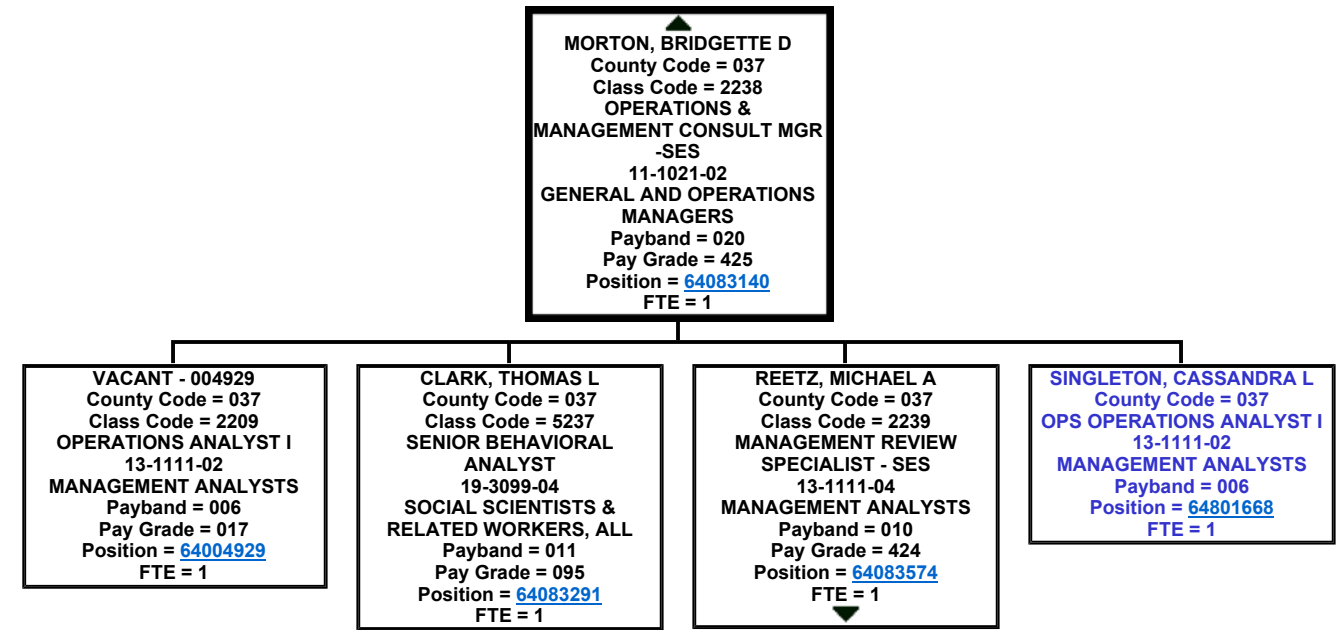


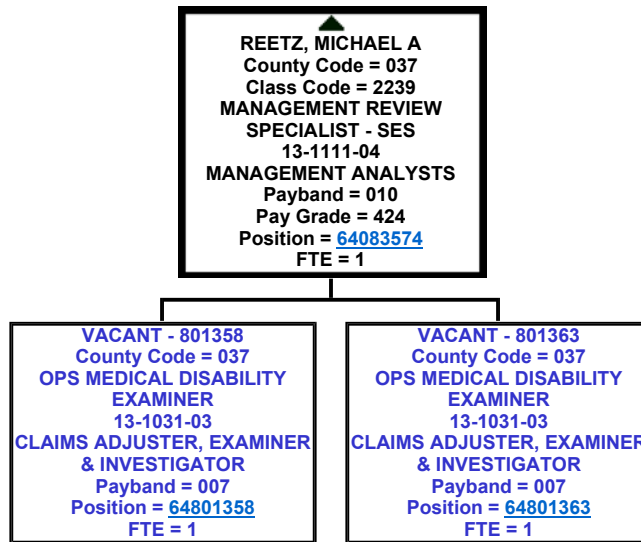


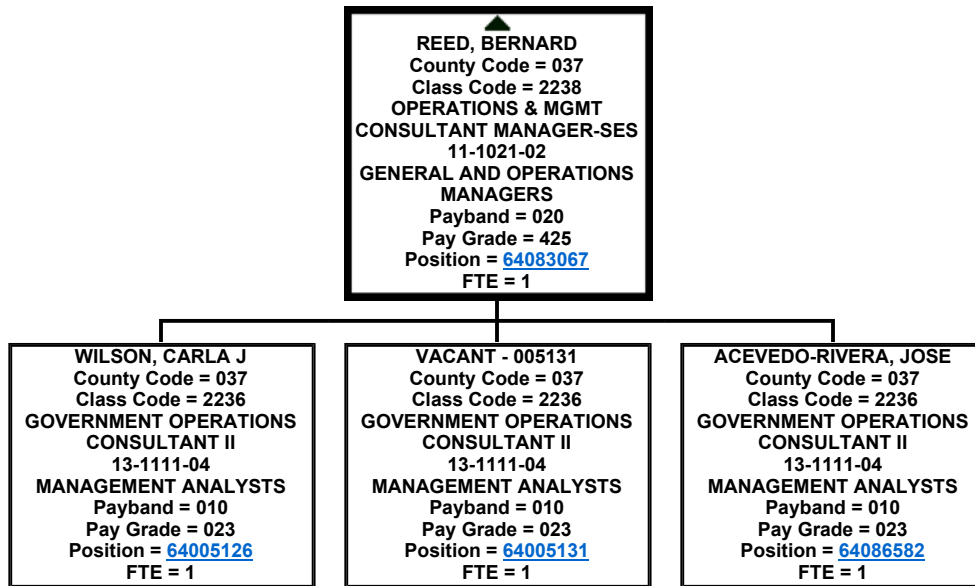


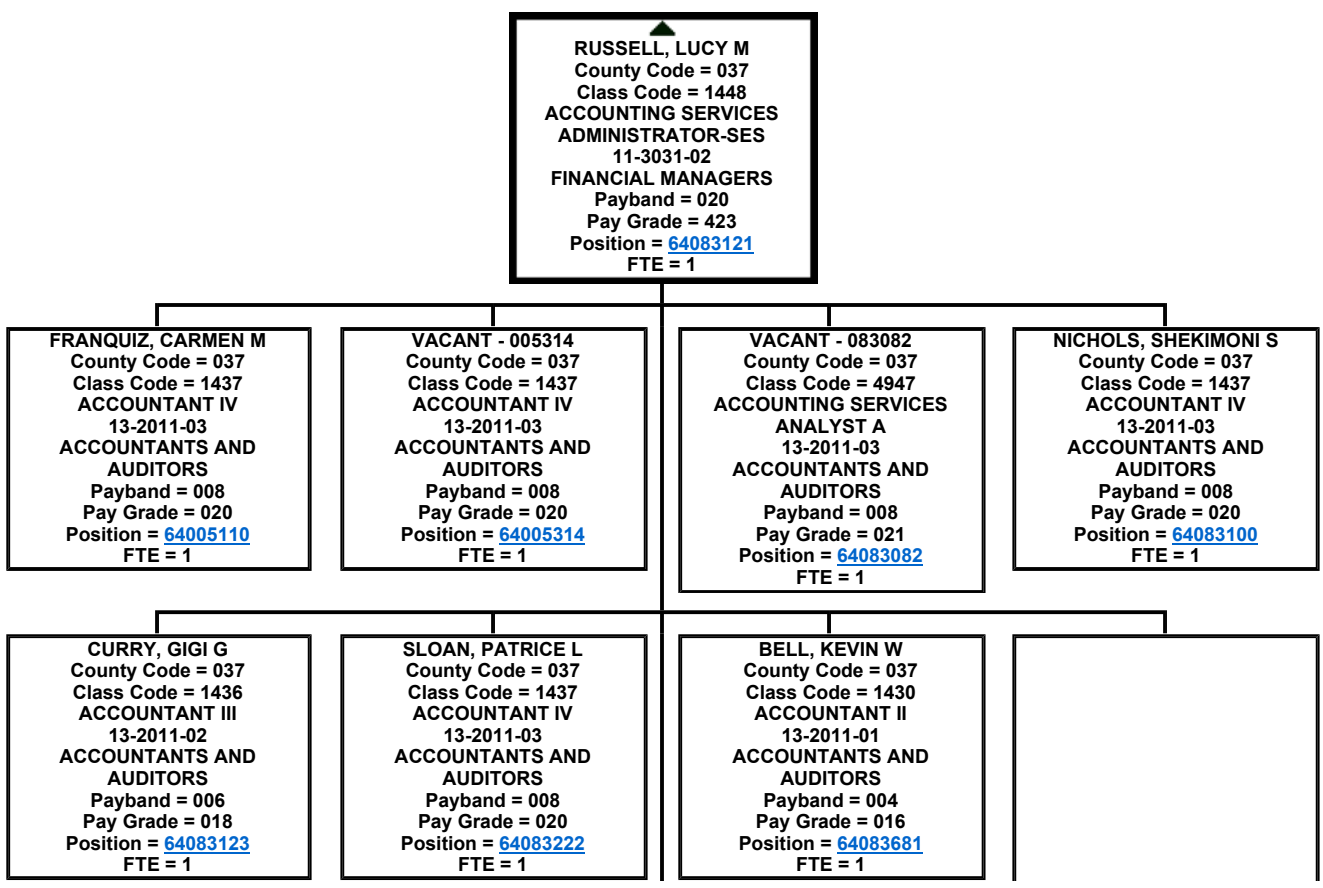
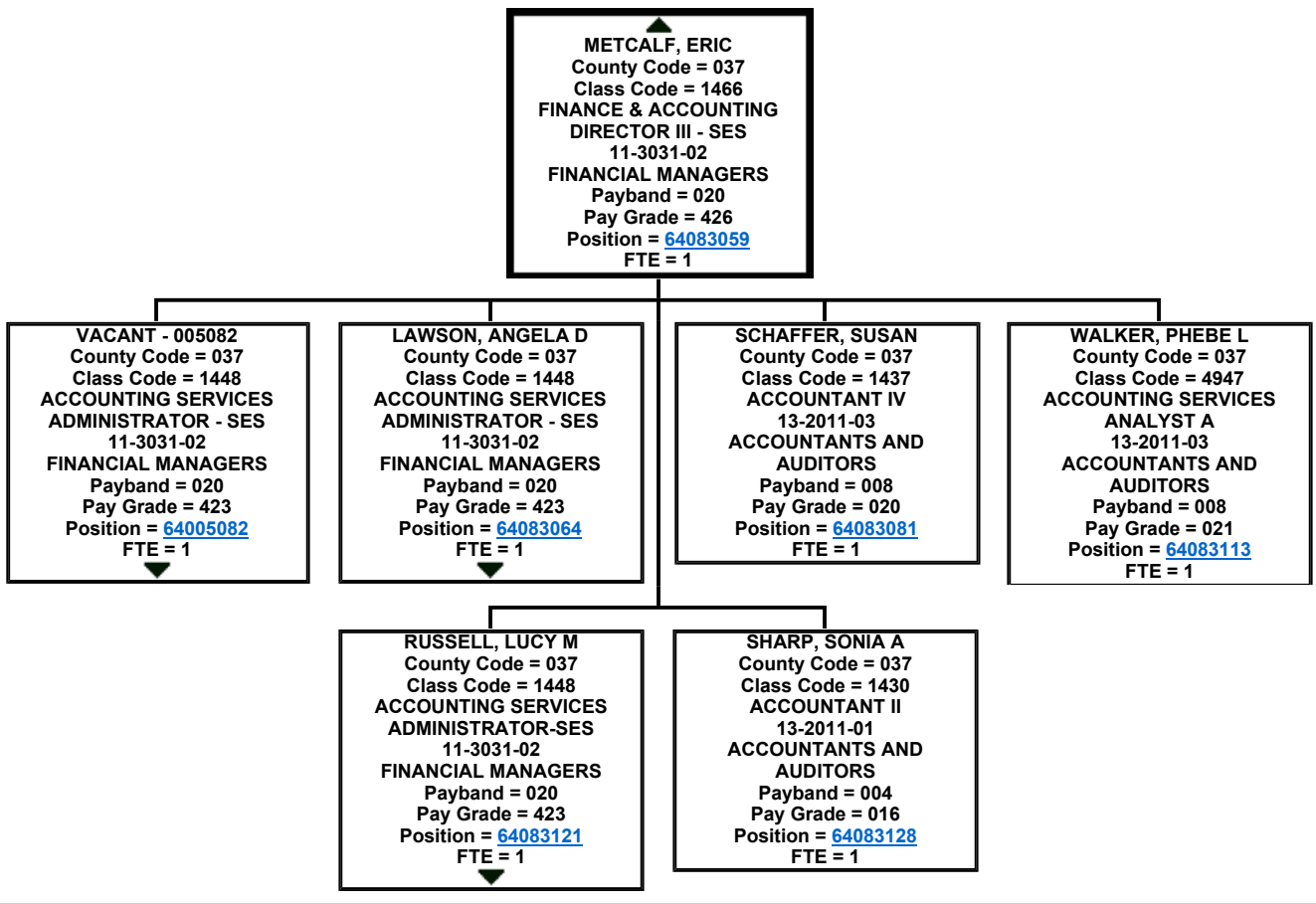






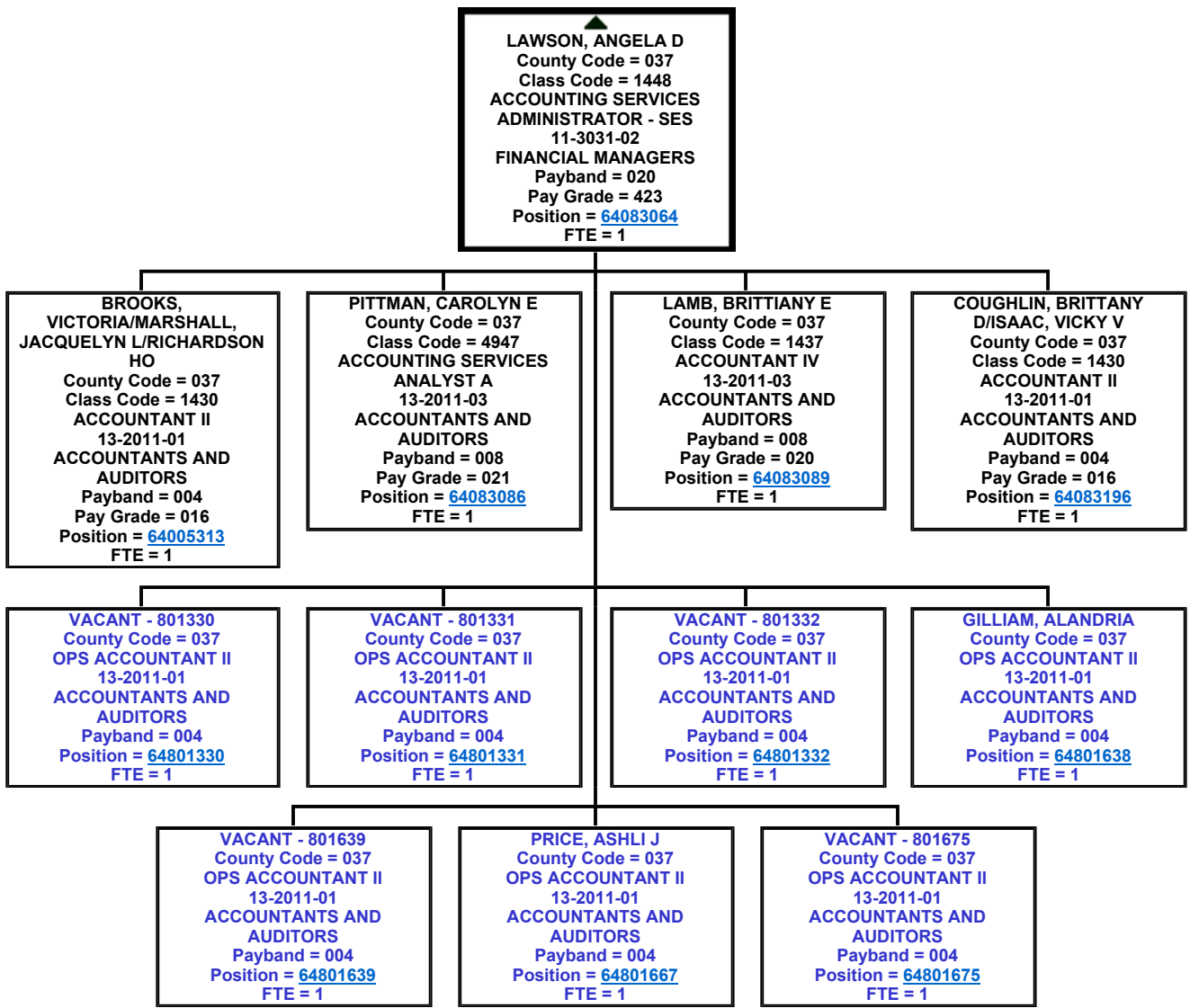


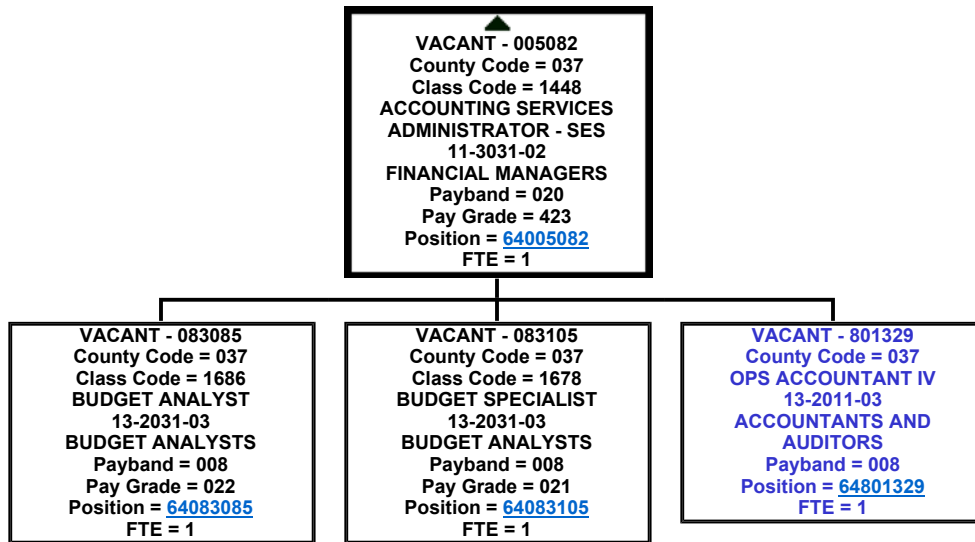


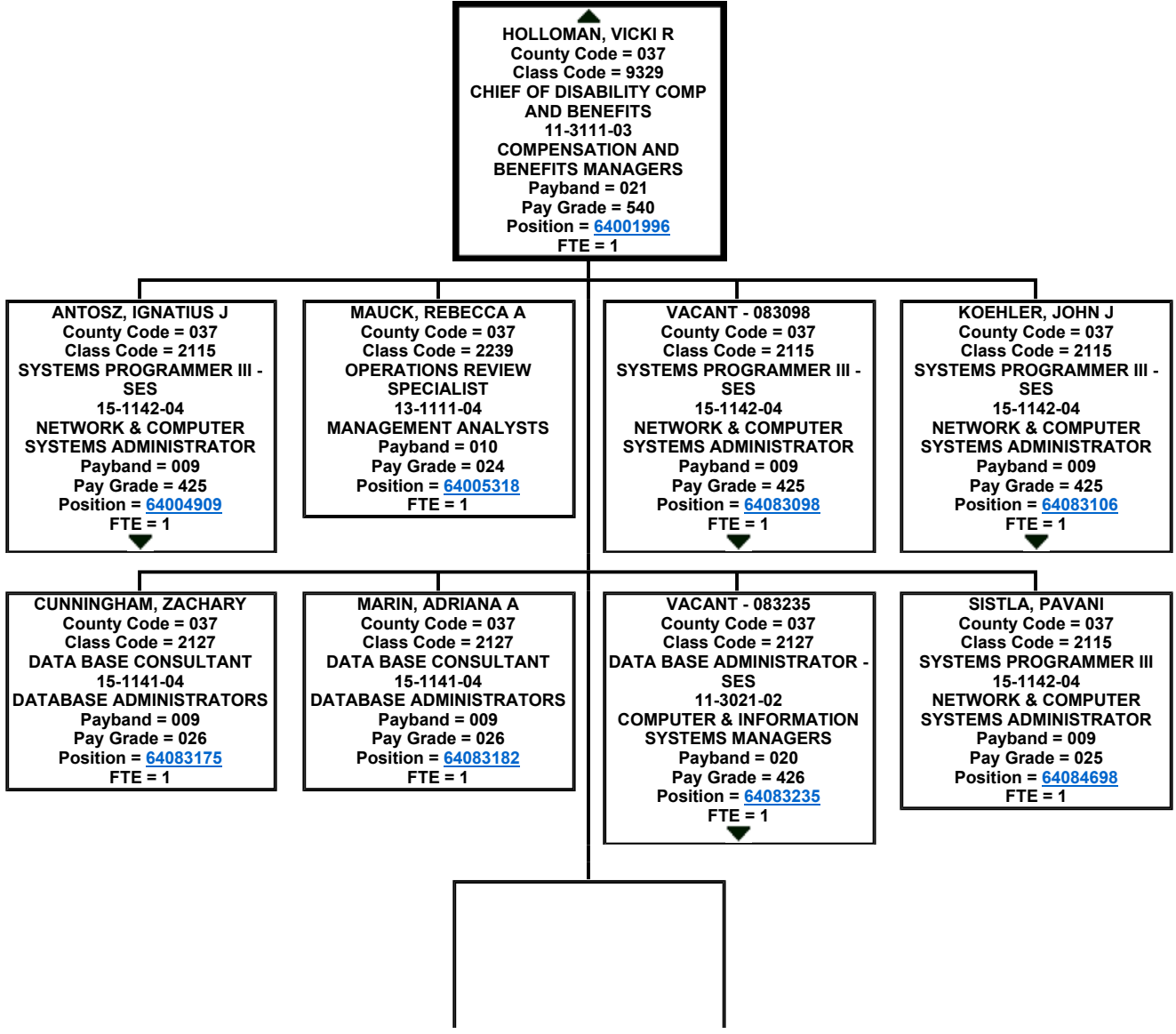
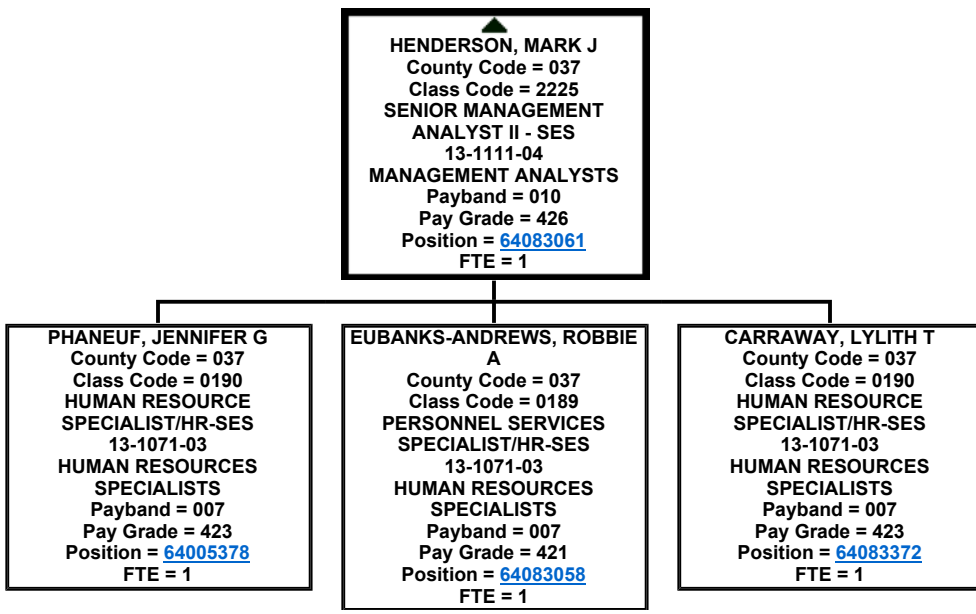


COOPER MCMILLON, LITHERIA
A
County Code = 037
Class Code = 1436
ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Pay Grade = 018
Position = [64086594](#)
FTE = 1

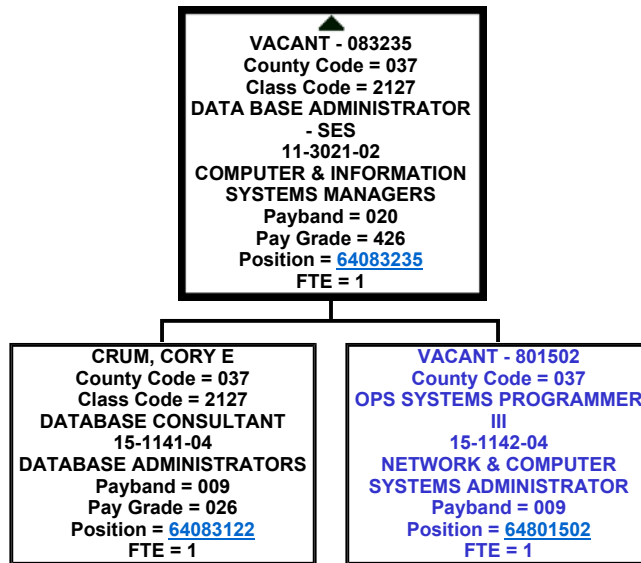
VACANT - 801314
County Code = 037
OPS ACCOUNTANT IV
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Position = [64801314](#)
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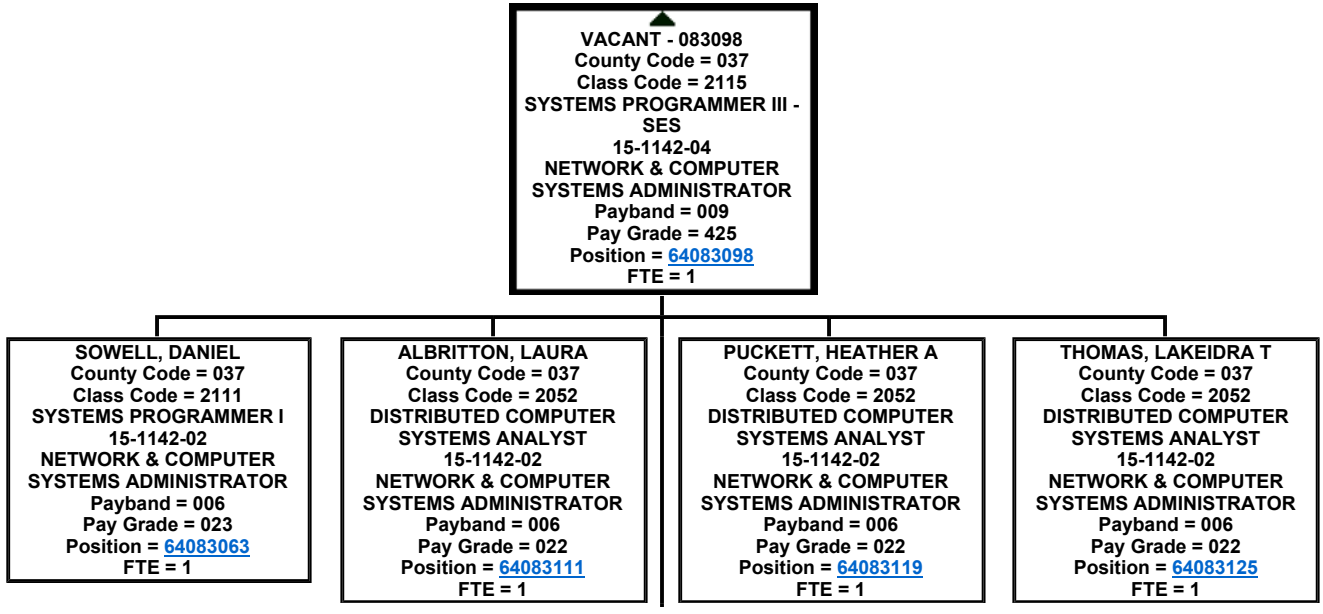
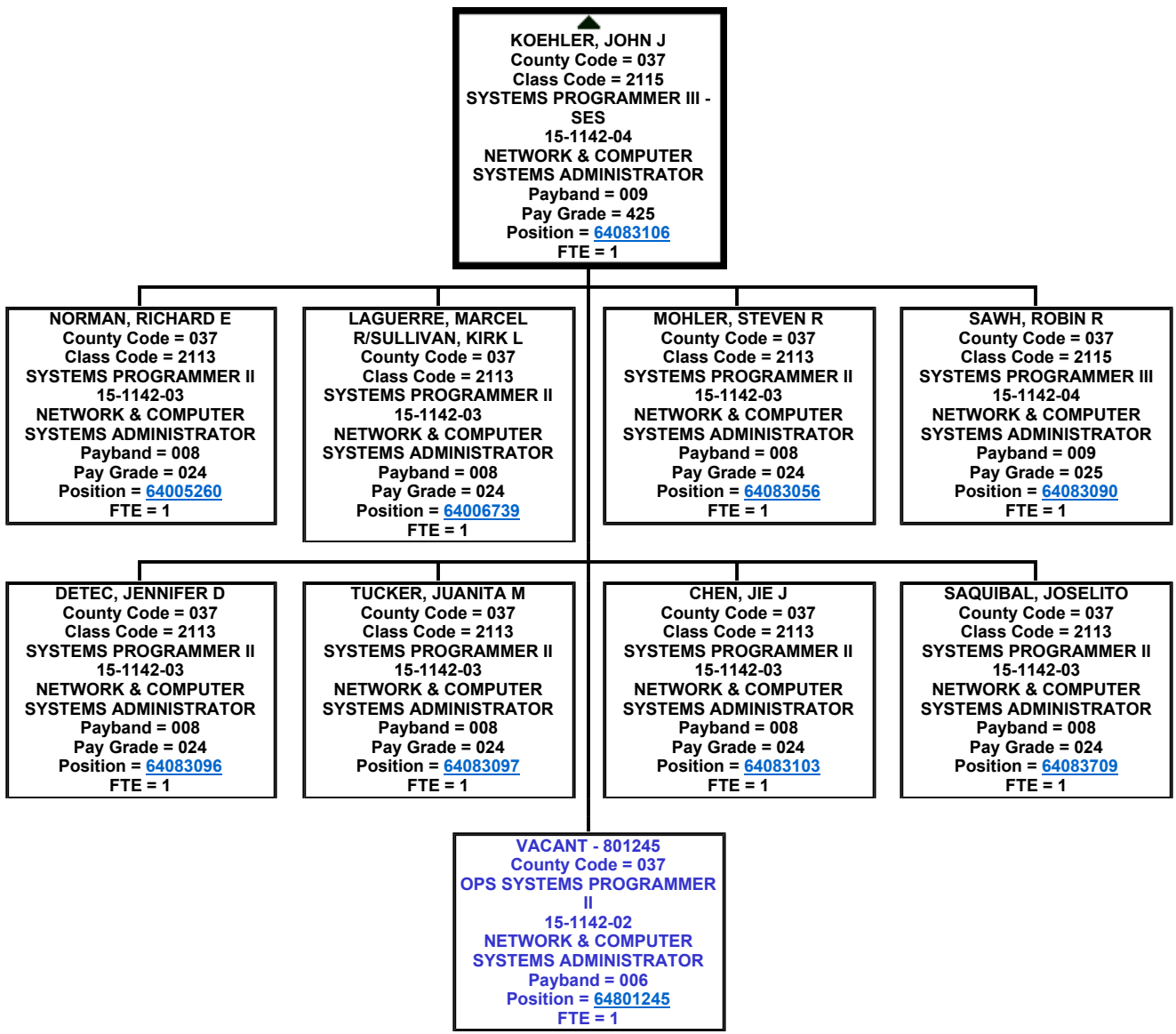


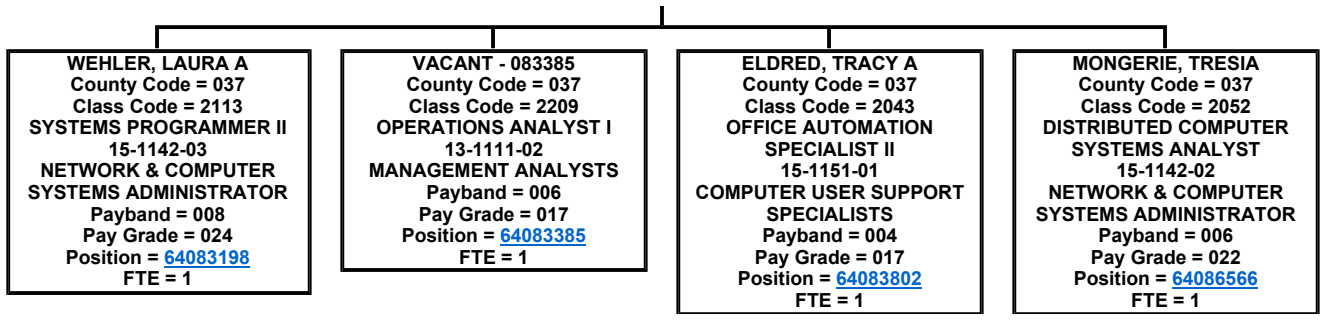


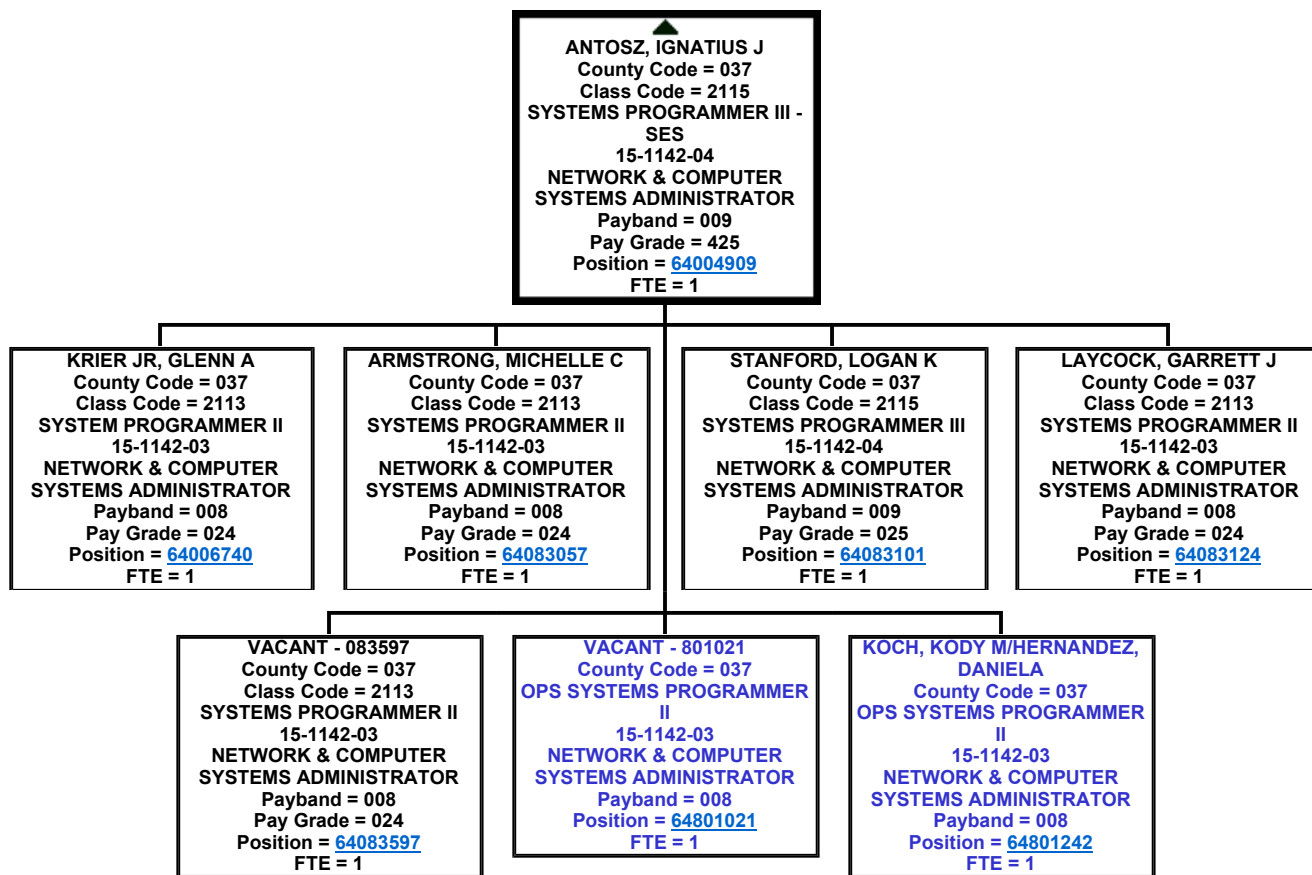


JOHNS, CHRISTINE E
County Code = 037
OPS ADMINISTRATIVE
ASSISTANT I
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64801340](#)
FTE = 1









VACANT - 069856
 County Code = 037
 Class Code = 9810
CHIEF INFORMATION OFFICER
 - HLTH
 10-3021-01
COMPUTER & INFORMATION
SYSTEMS MANAGERS
 Payband = 023
 Pay Grade = 940
 Position = [64069856](#)
 FTE = 1

CHAFIN, PAUL F
 County Code = 037
 Class Code = 9328
CHIEF OF GENERAL
OPERATIONS
 11-1021-03
GENERAL AND OPERATIONS
MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64017966](#)
 FTE = 1

CHAFIN, PAUL F
 County Code = 037
 Class Code = 9328
CHIEF OF GENERAL
OPERATIONS
 11-1021-03
GENERAL AND OPERATIONS
MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64017966](#)
 FTE = 1

HOLLINGSWORTH, DENNIS E
 County Code = 037
 Class Code = 9325
CHIEF OF MEDICAL AND
HEALTH SERVICES
 11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64001456](#)
 FTE = 1

MCALLISTER, STORM
 County Code = 037
 Class Code = 2053
DISTRIBUTED COMPUTER
SYSTEMS ADM-SES
 11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64001647](#)
 FTE = 1

ARTIS, GREGORY
 County Code = 037
 Class Code = 2133
DATA PROCESSING MANAGER
 - SES
 11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64001671](#)
 FTE = 1

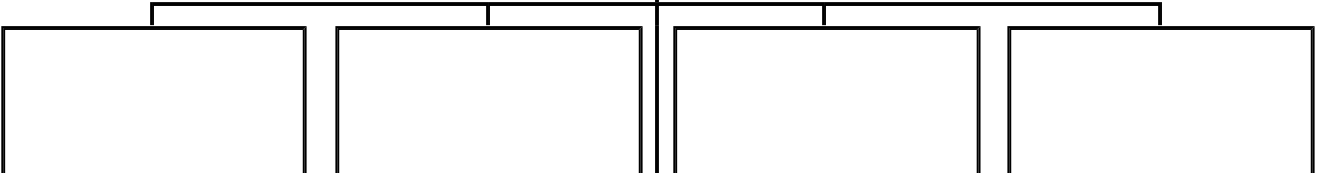
AHLER, PURA A
 County Code = 037
 Class Code = 8920
DEPUTY DIRECTOR OF
INFORMATION SYSTEMS
 11-3021-04
COMPUTER & INFORMATION
SYSTEMS MANAGERS
 Payband = 022
 Pay Grade = 540
 Position = [64030739](#)
 FTE = 1

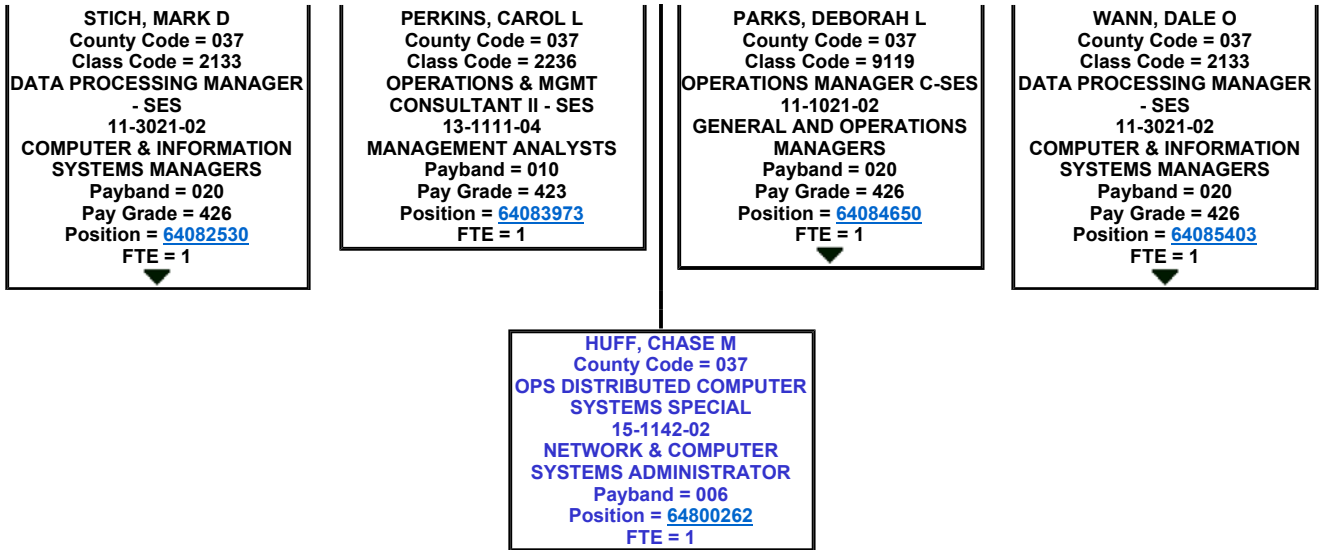
HART, BRET A
 County Code = 037
 Class Code = 2133
DATA PROCESSING MANAGER
 - SES
 11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64080100](#)
 FTE = 1

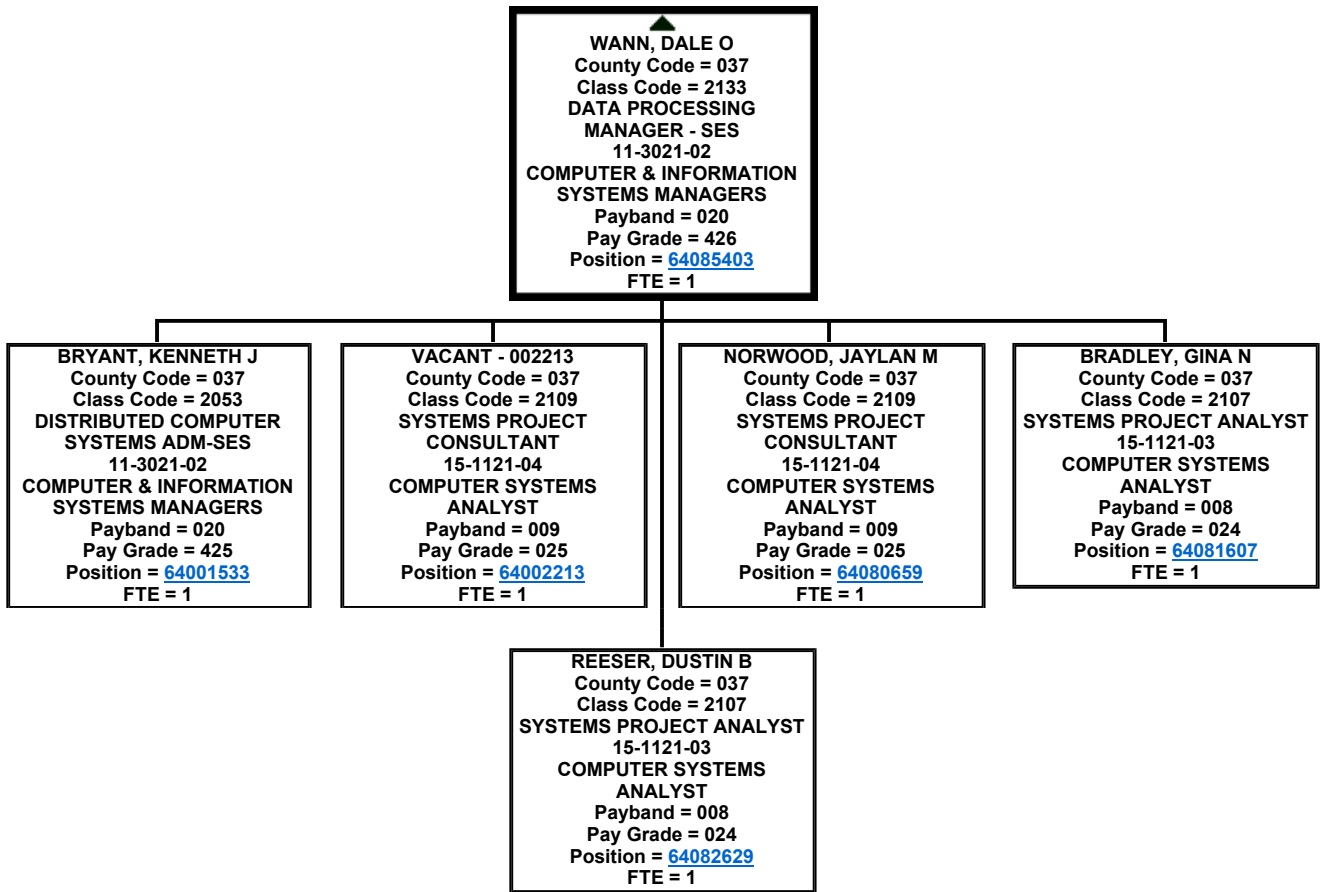
DOUGLAS, GARY W
 County Code = 037
 Class Code = 2109
SYSTEMS PROJECT
CONSULTANT
 15-1121-04
COMPUTER SYSTEMS
ANALYST
 Payband = 009
 Pay Grade = 025
 Position = [64080661](#)
 FTE = 1

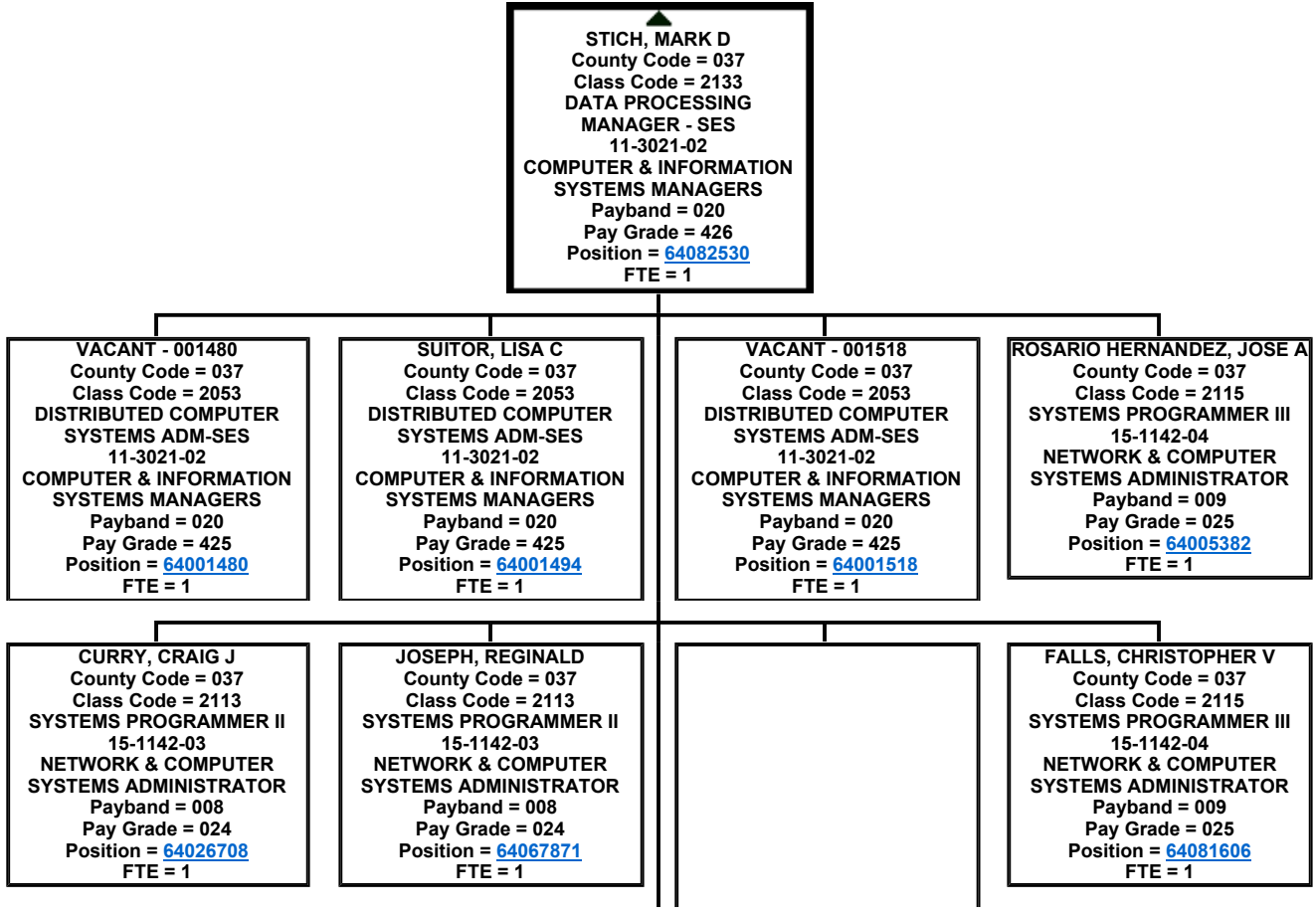
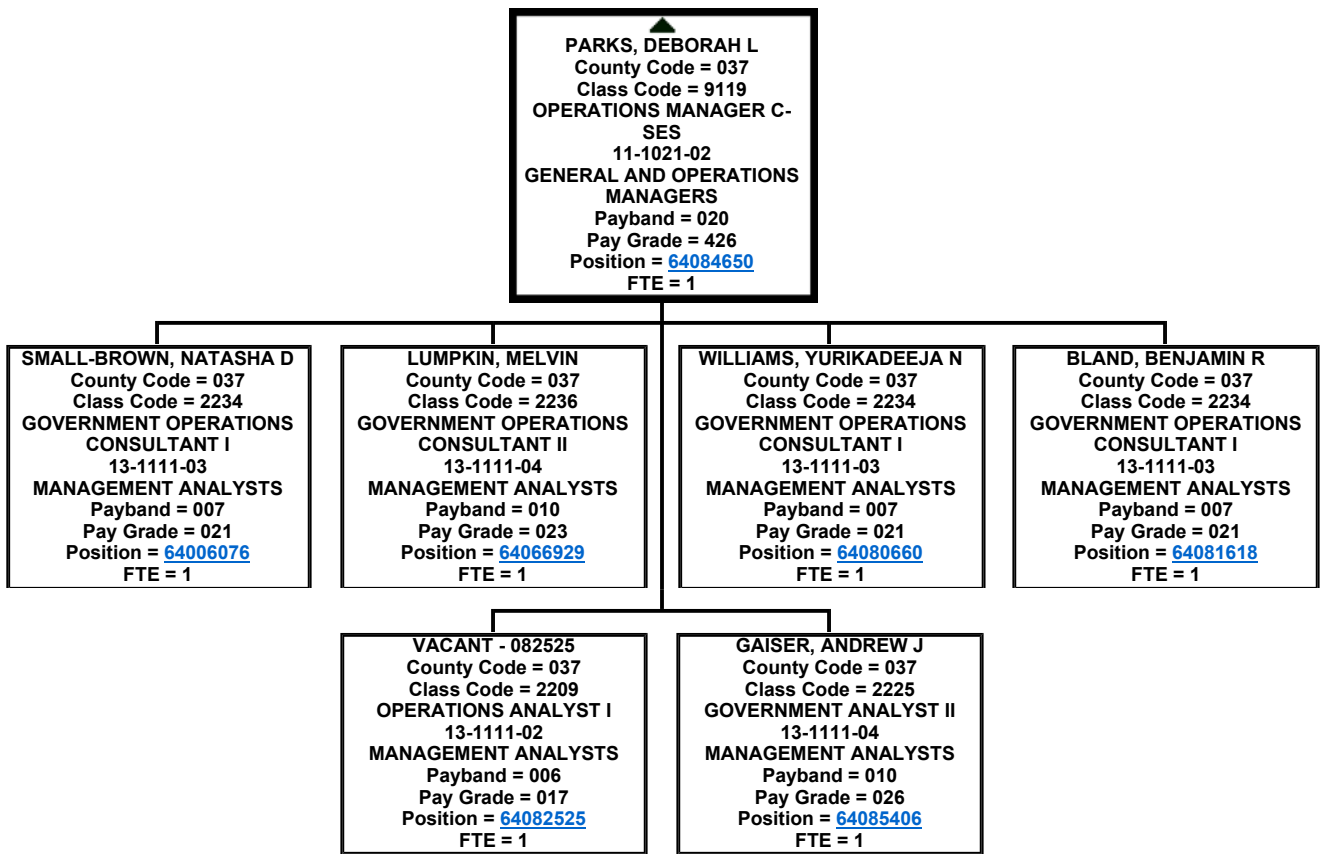
VACANT - 080664
 County Code = 037
 Class Code = 0712
ADMINISTRATIVE ASSISTANT II
 43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 018
 Position = [64080664](#)
 FTE = 1

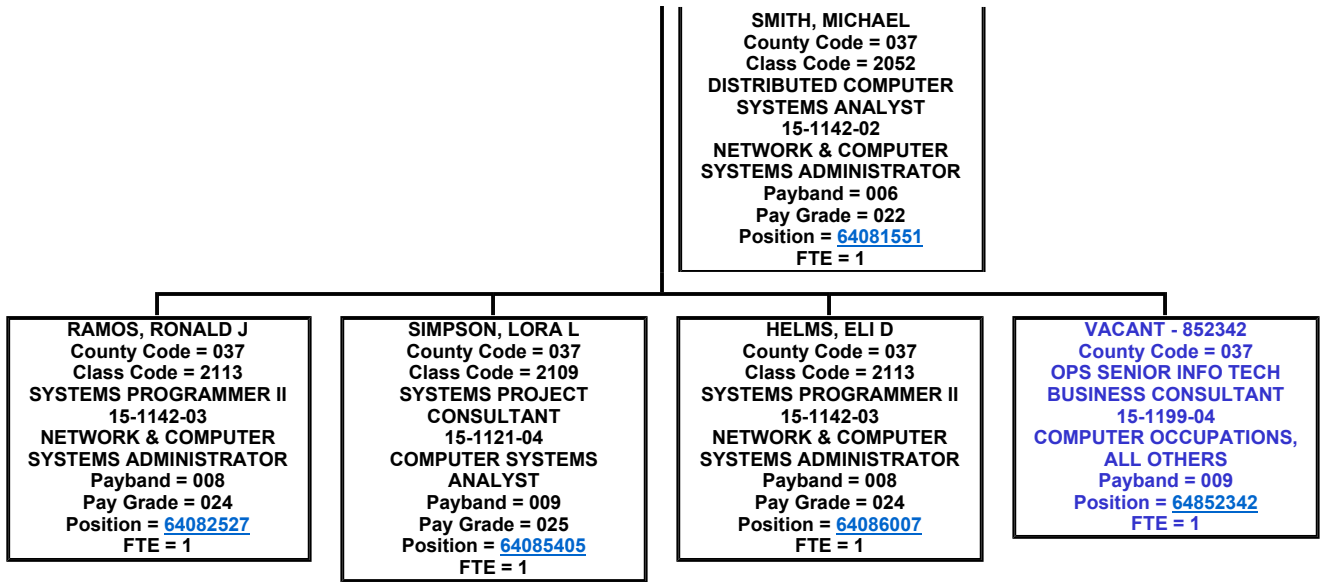
HOWARD, KIMBERLY
 County Code = 037
 Class Code = 2107
SYSTEMS PROJECT ANALYST
 15-1121-03
COMPUTER SYSTEMS
ANALYST
 Payband = 008
 Pay Grade = 024
 Position = [64081609](#)
 FTE = 1

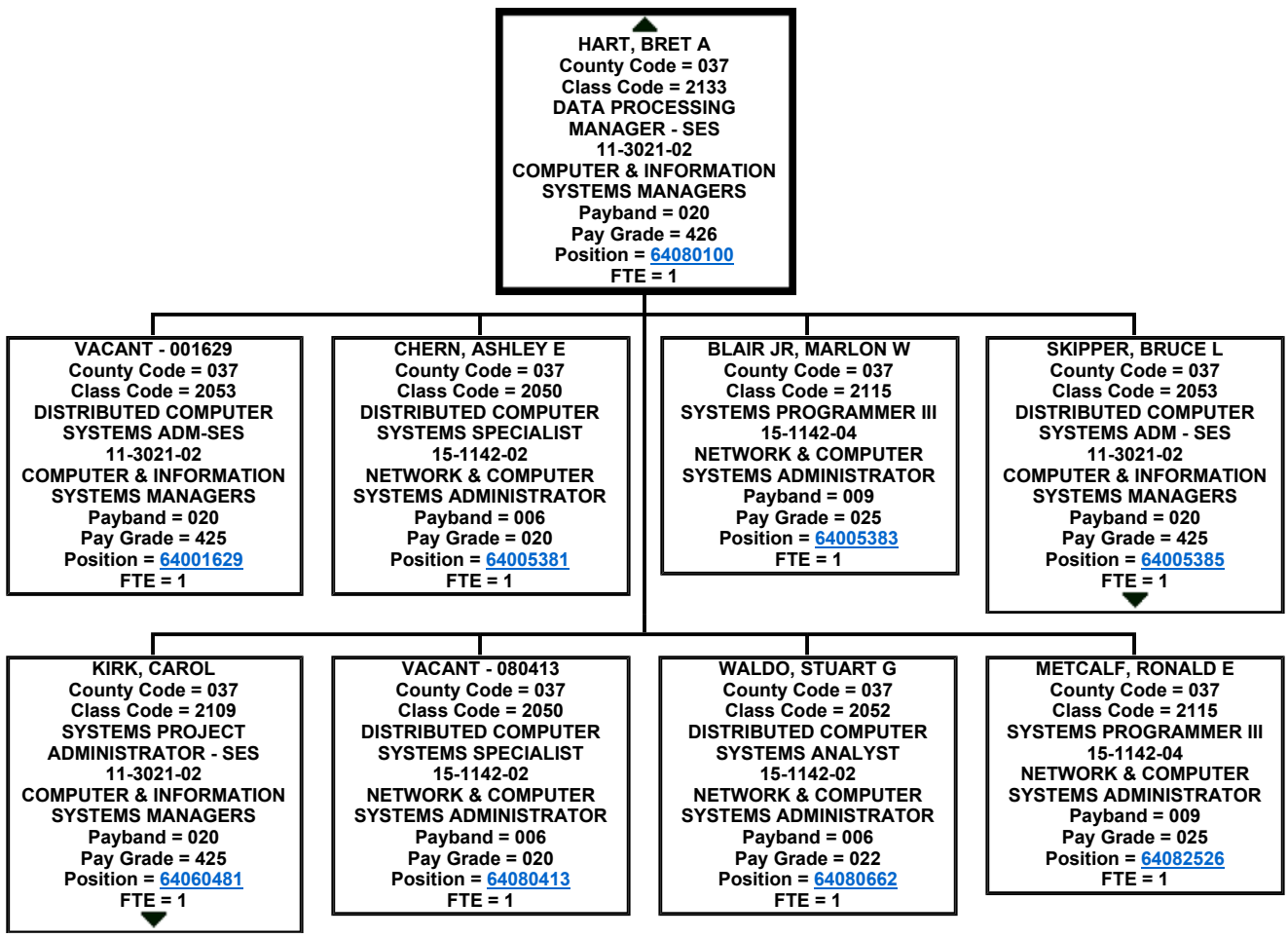


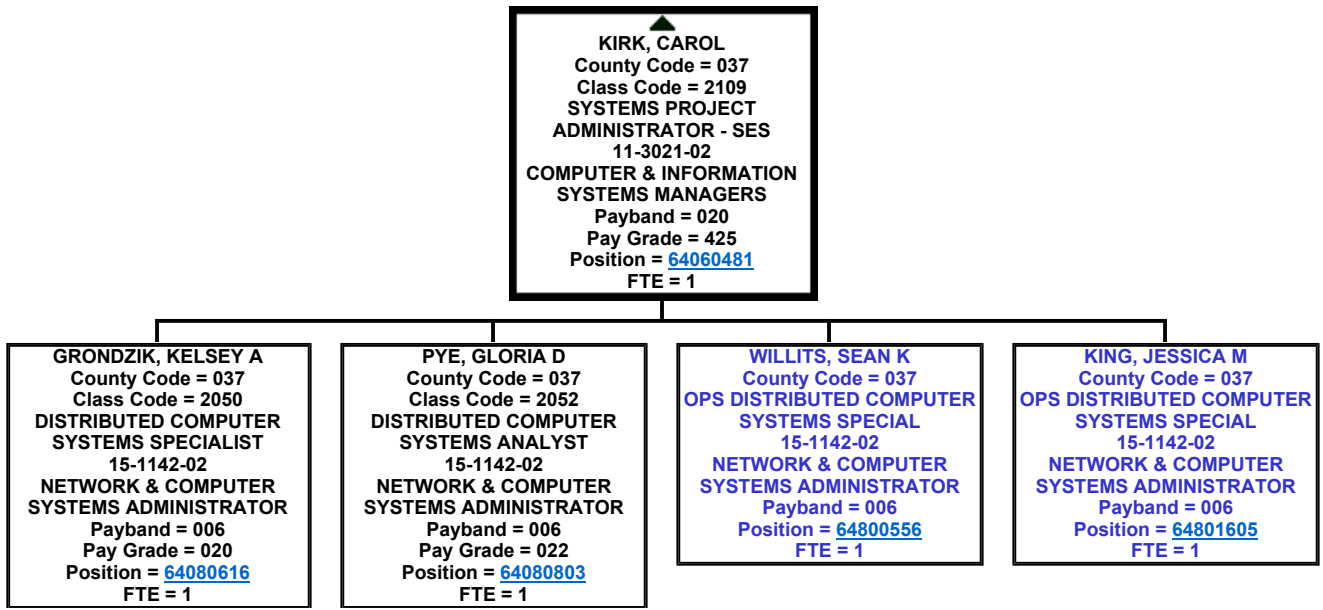


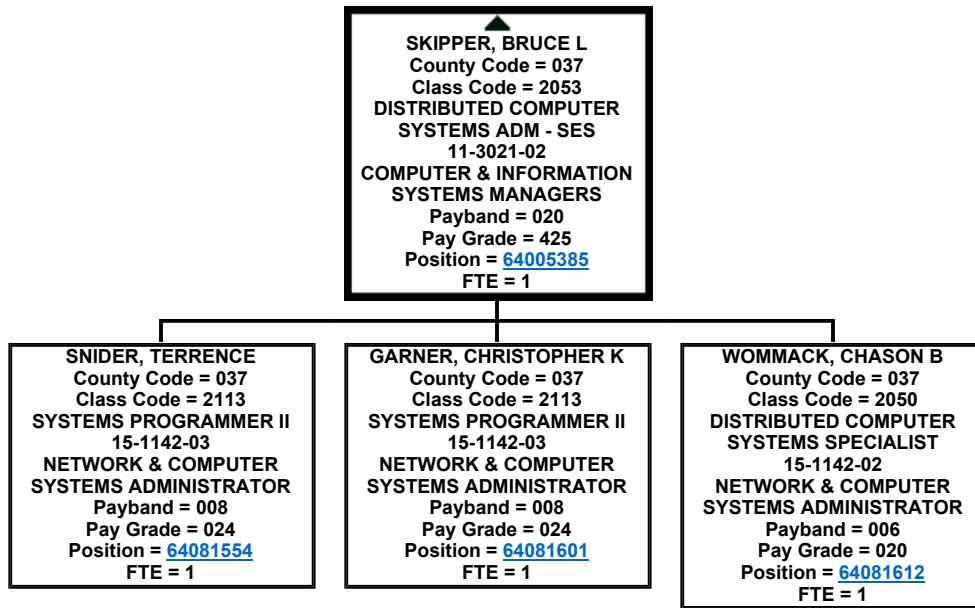


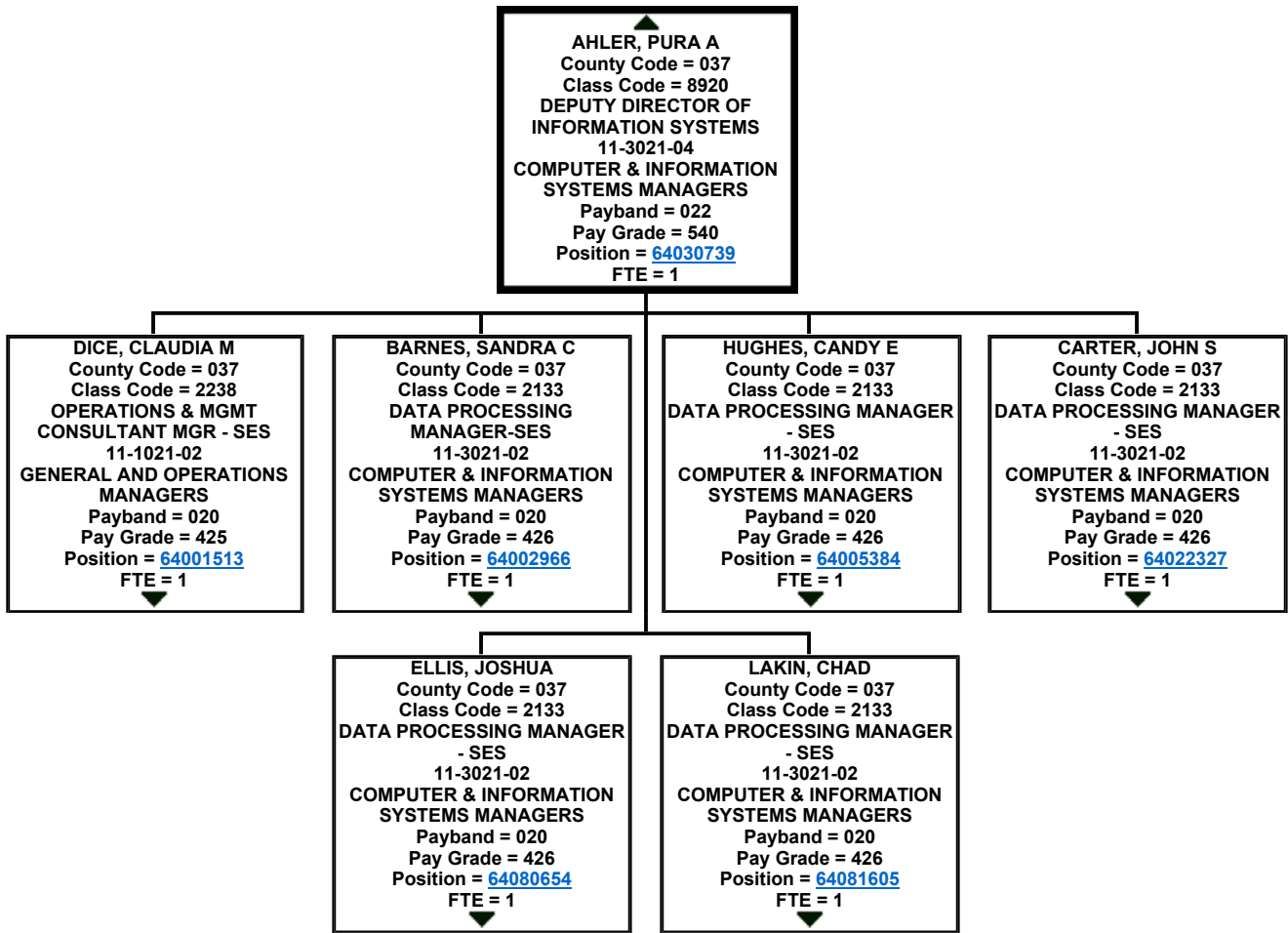


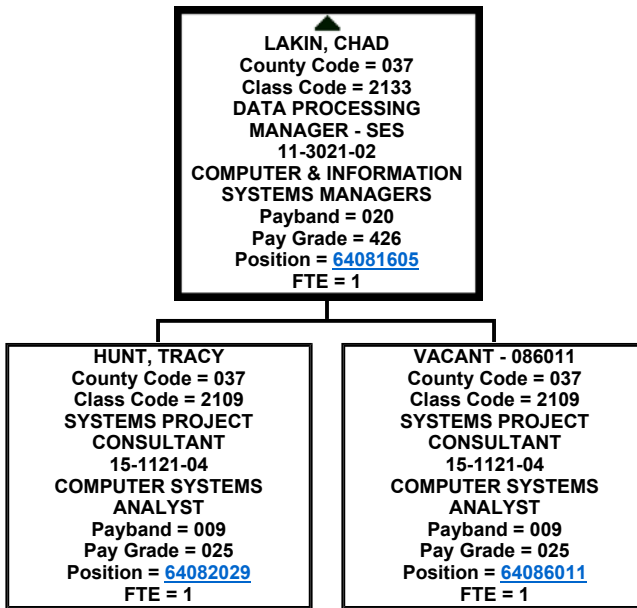


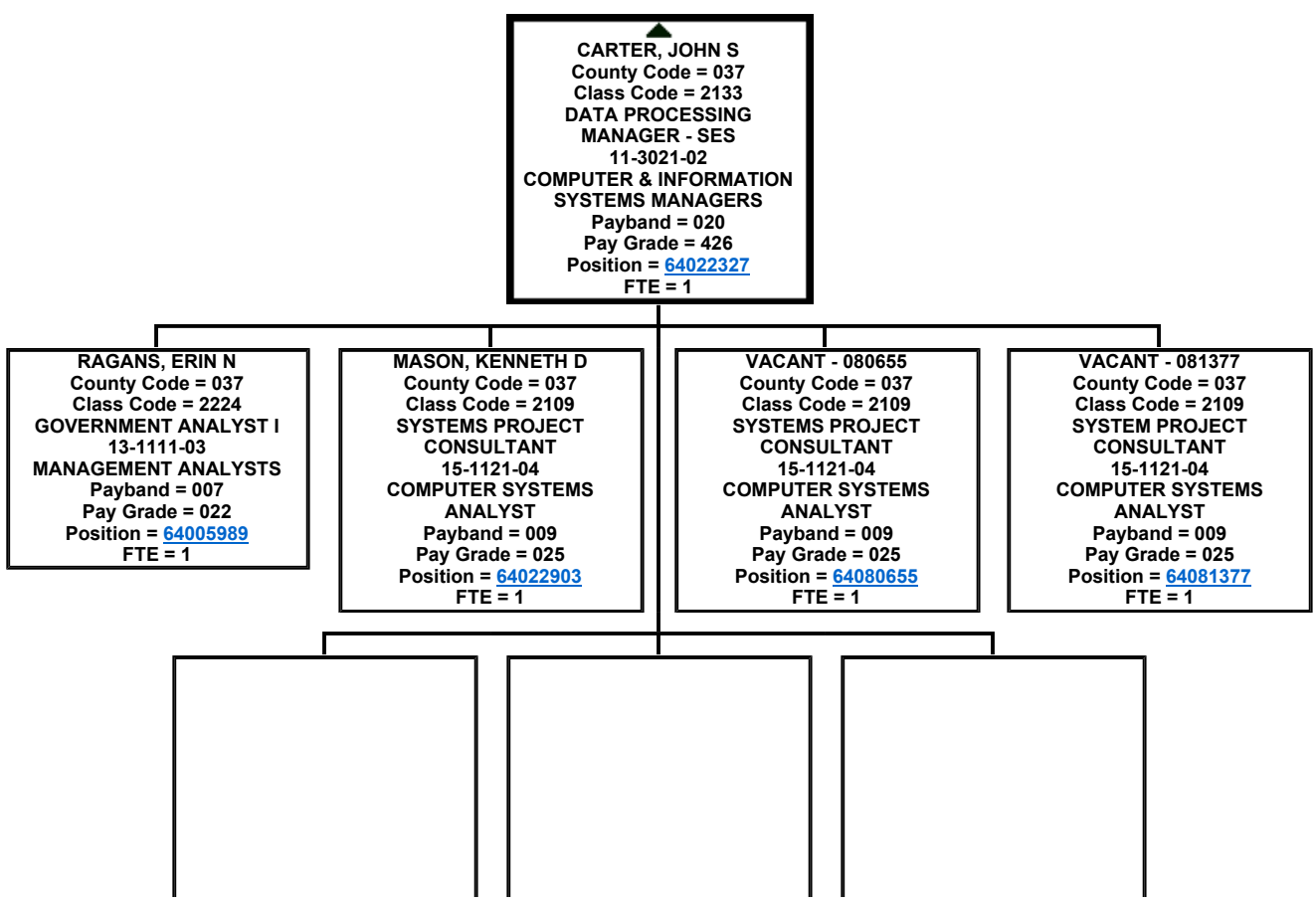
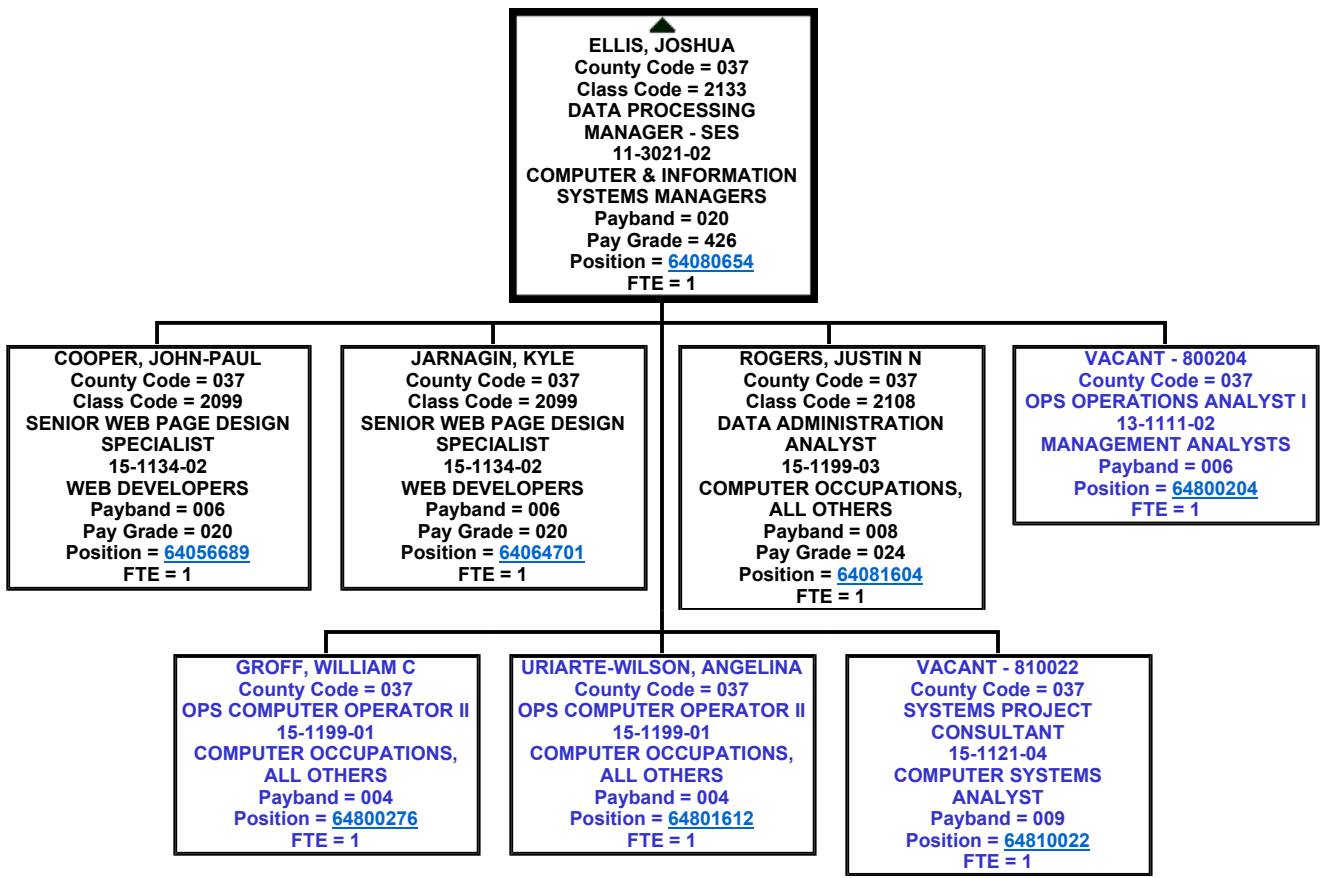








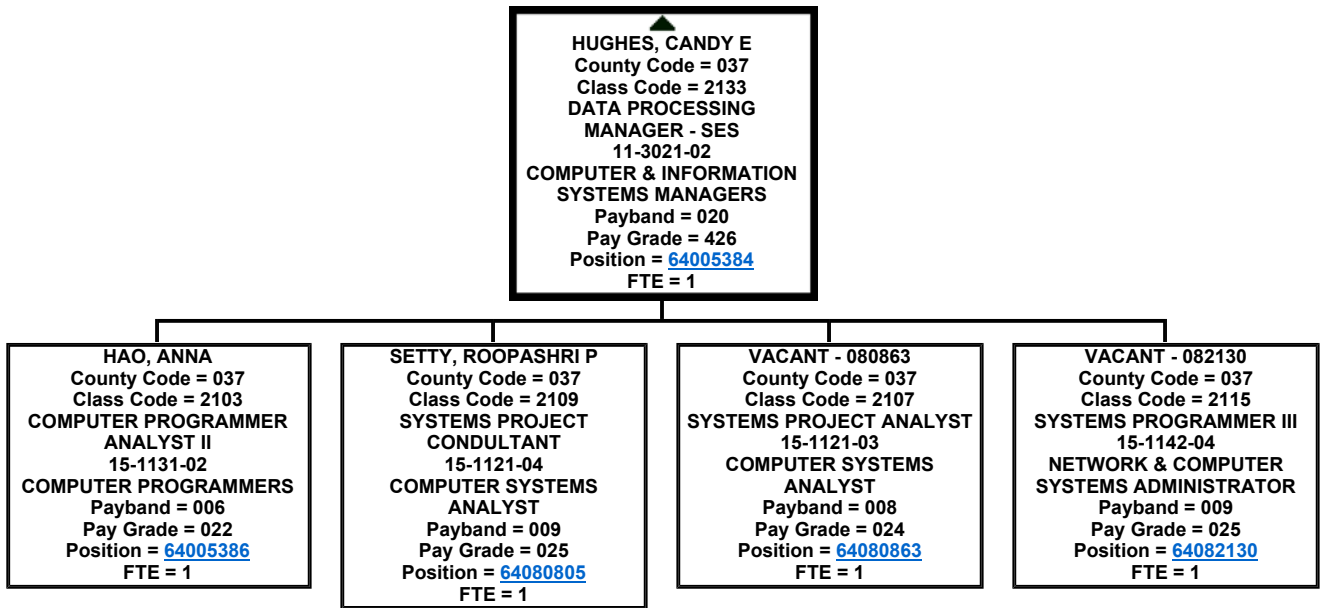


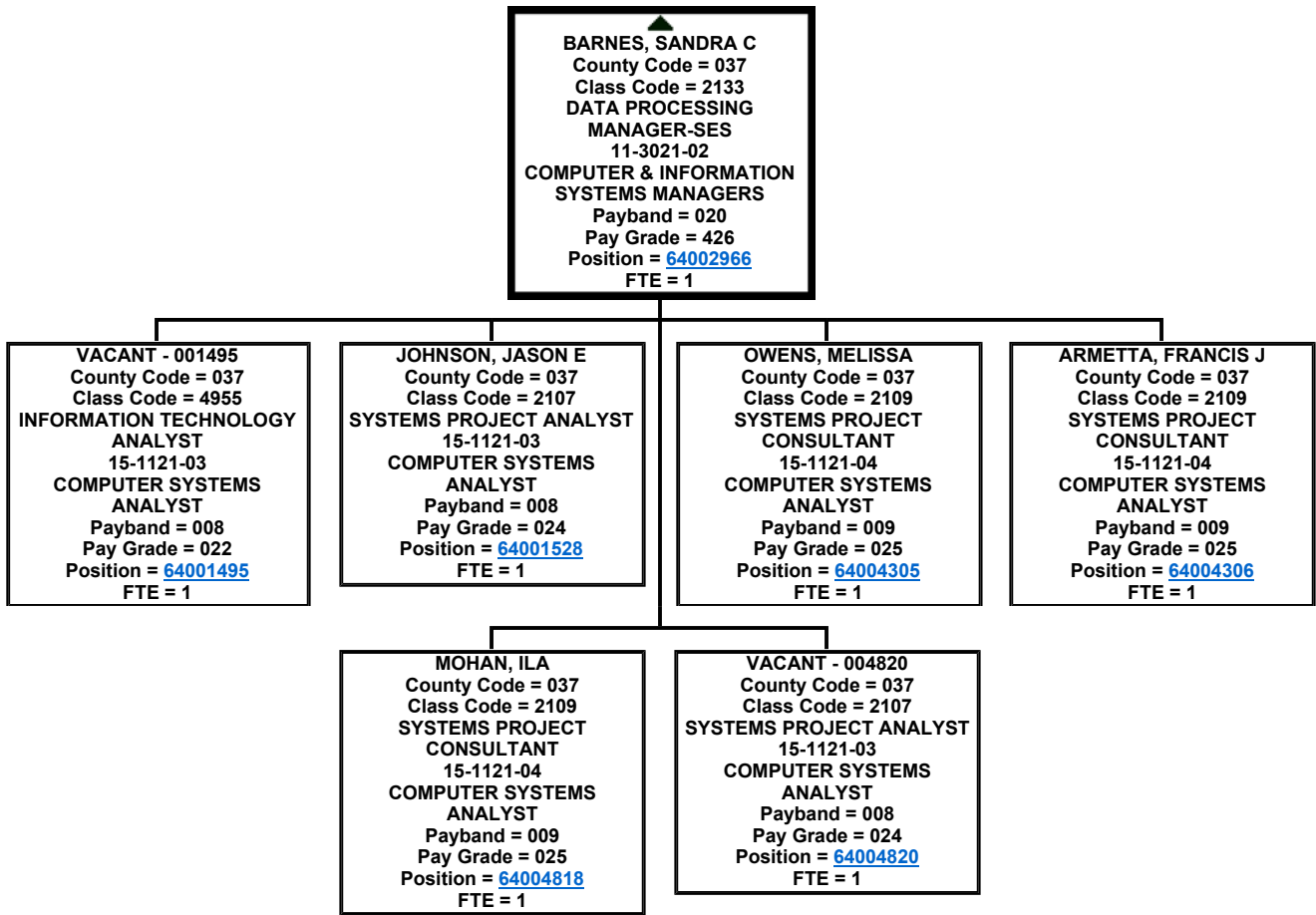


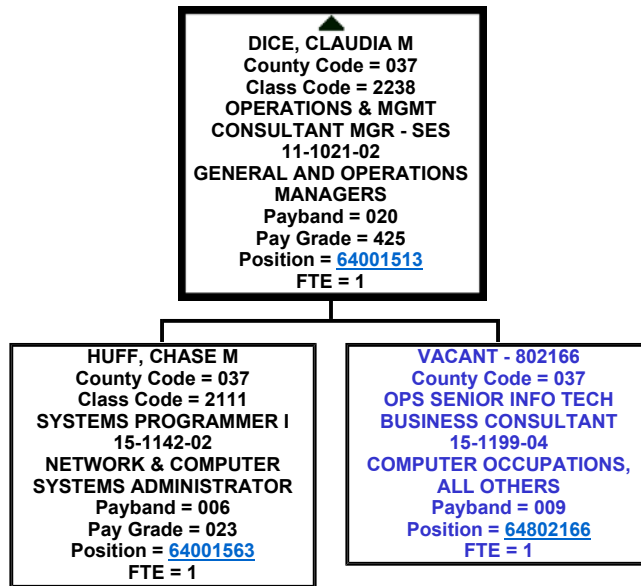
VACANT - 081608
County Code = 037
Class Code = 2109
SYSTEM PROJECT
CONSULTANT
15-1121-04
COMPUTER SYSTEMS
ANALYST
Payband = 009
Pay Grade = 025
Position = [64081608](#)
FTE = 1

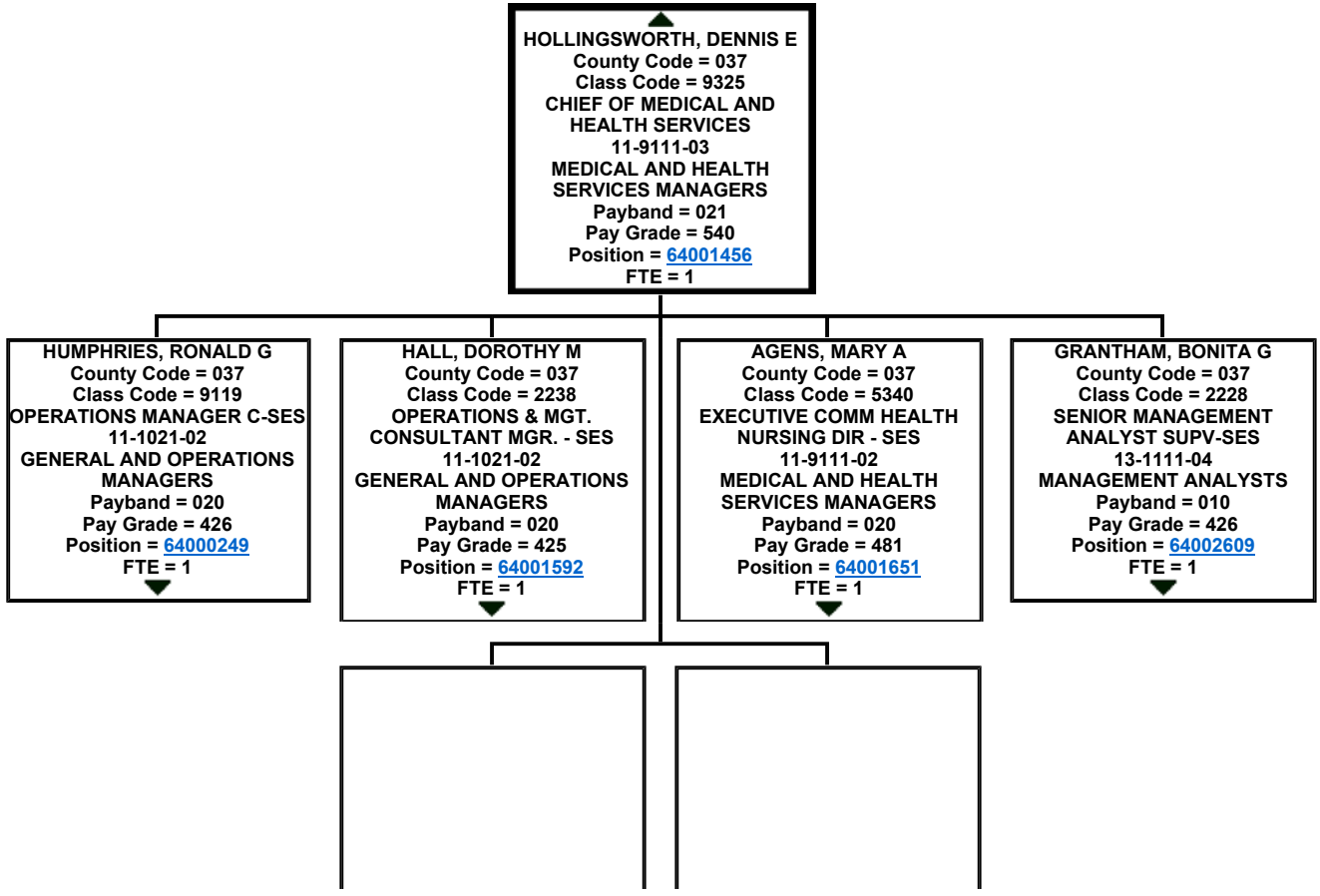
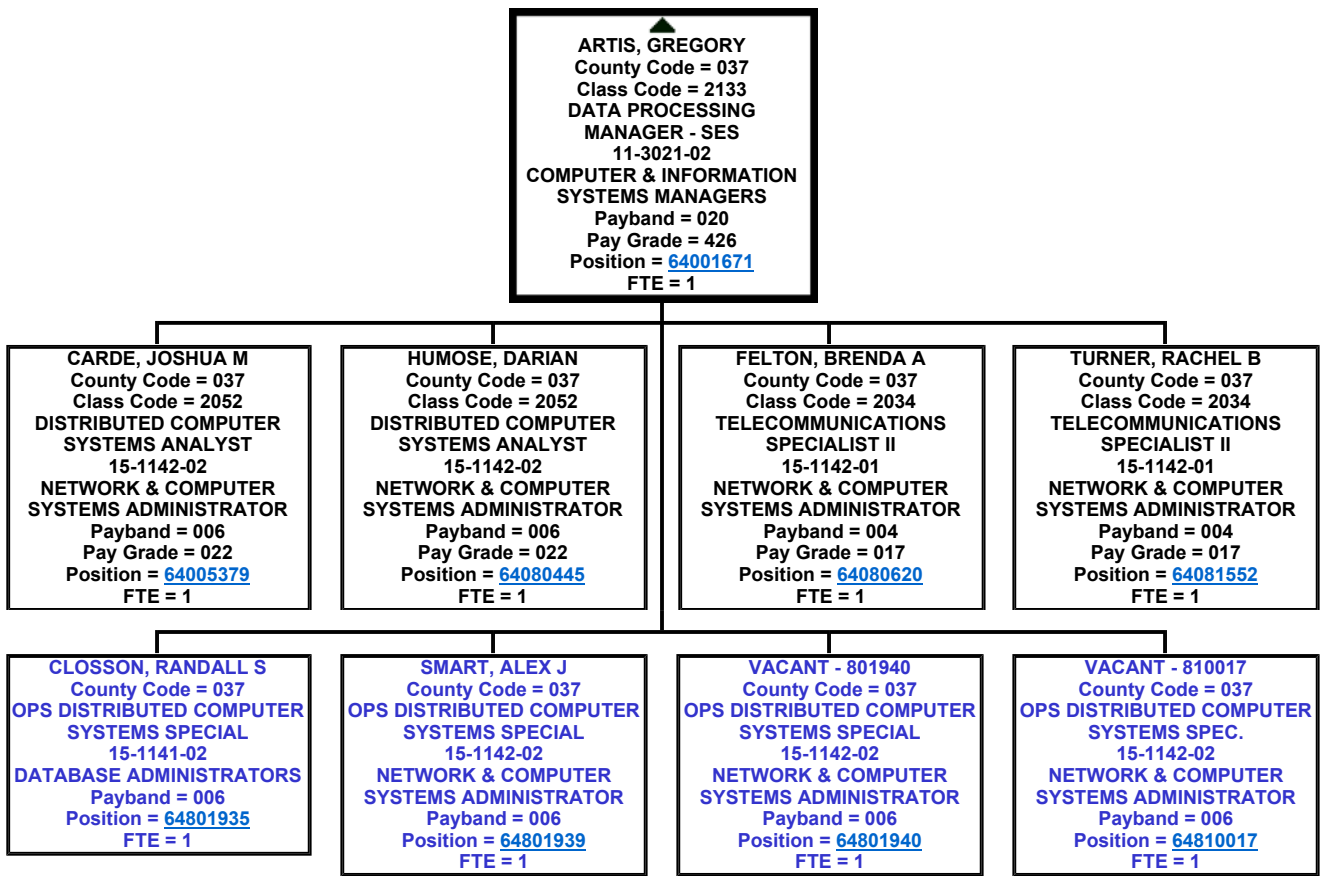
KELLER, DAVID N
County Code = 037
Class Code = 2109
SYSTEMS PROJECT
CONSULTANT
15-1121-04
COMPUTER SYSTEMS
ANALYST
Payband = 009
Pay Grade = 025
Position = [64082028](#)
FTE = 1

BEERELLY, HIMA B
County Code = 037
Class Code = 2107
SYSTEMS PROJECT ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Pay Grade = 024
Position = [64082768](#)
FTE = 1



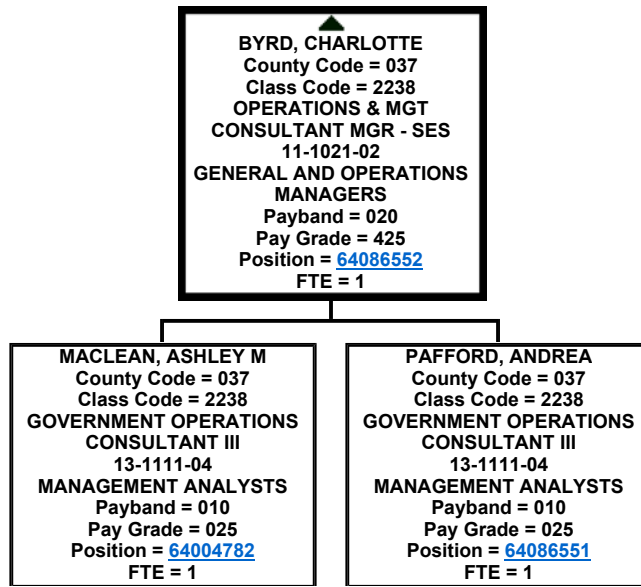






GLENN, TIFFANY E
County Code = 037
Class Code = 2238
OPERATIONS & MGT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64055182](#)
FTE = 1
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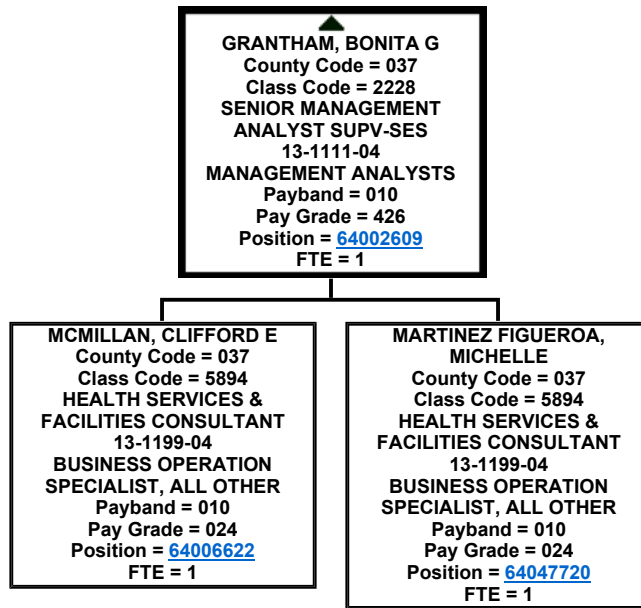
BYRD, CHARLOTTE
County Code = 037
Class Code = 2238
OPERATIONS & MGT
CONSULTANT MGR - SES
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GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64086552](#)
FTE = 1
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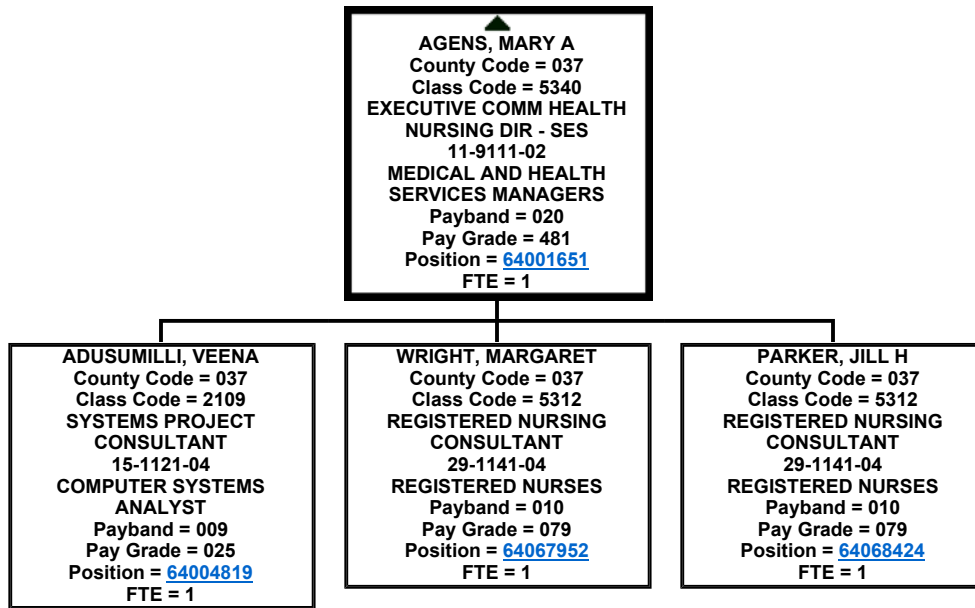


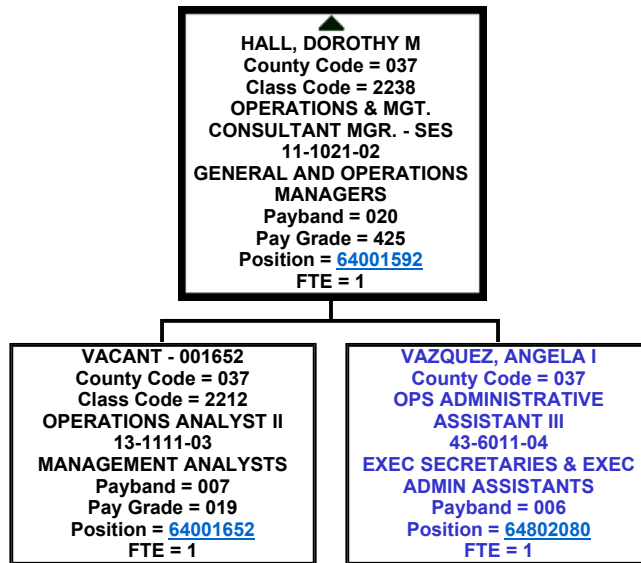
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GLENN, TIFFANY E
County Code = 037
Class Code = 2238
OPERATIONS & MGT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64055182](#)
FTE = 1

SCAGGS-GOMEZ, VICKIE A
County Code = 037
Class Code = 5894
HEALTH SERVICES &
FACILITIES CONSULTANT
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Pay Grade = 024
Position = [64002608](#)
FTE = 1

HOUSTON, PAMELA R
County Code = 037
Class Code = 5894
HEALTH SERVICES &
FACILITIES CONSULTANT
13-1199-04
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 010
Pay Grade = 024
Position = [64080062](#)
FTE = 1



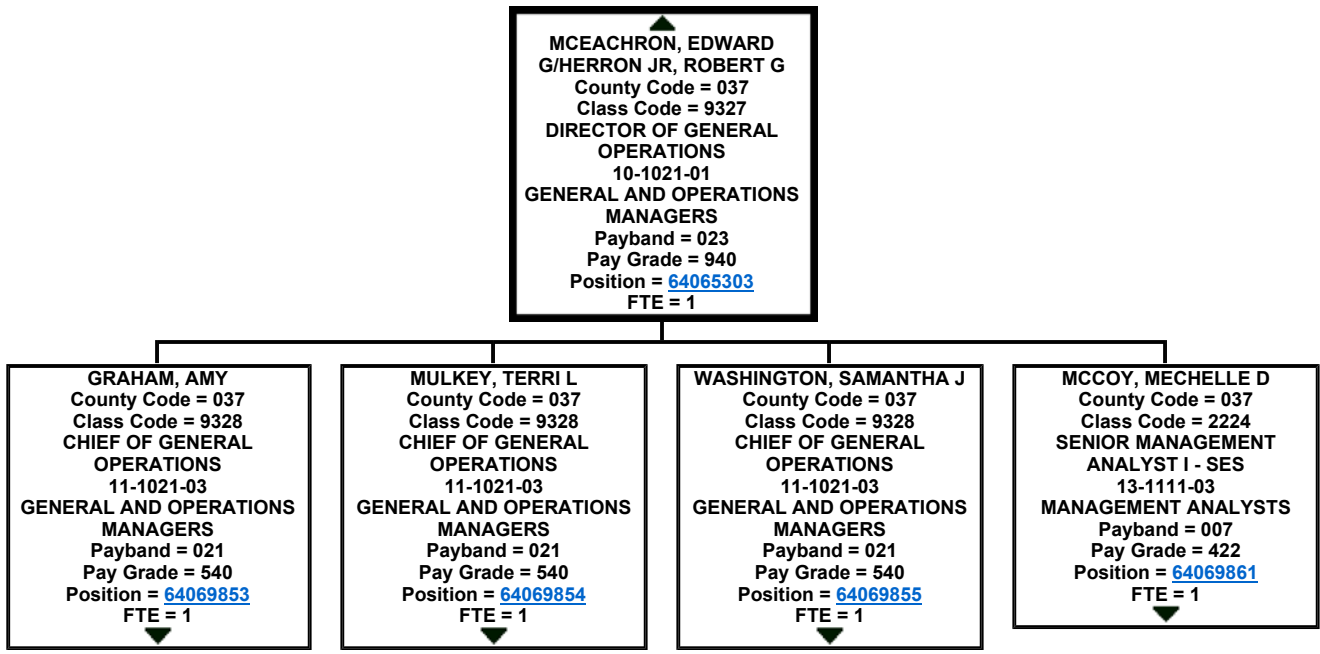


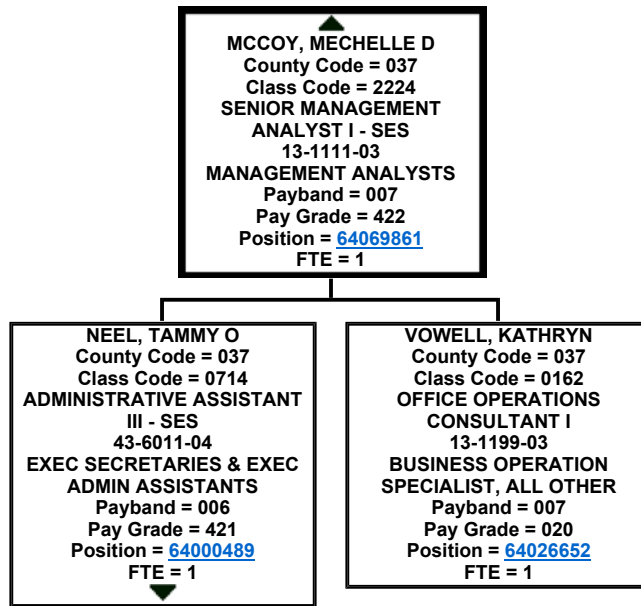


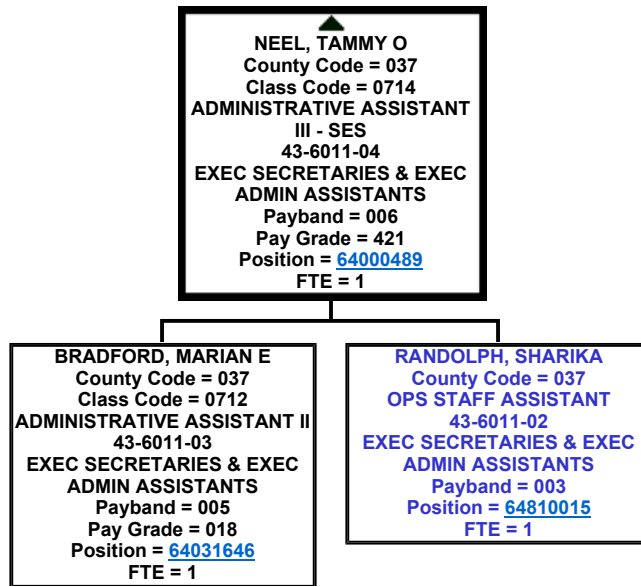
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HUMPHRIES, RONALD G
County Code = 037
Class Code = 9119
OPERATIONS MANAGER C-SES
11-1021-02
GENERAL AND OPERATIONS MANAGERS
Payband = 020
Pay Grade = 426
Position = [64000249](#)
FTE = 1

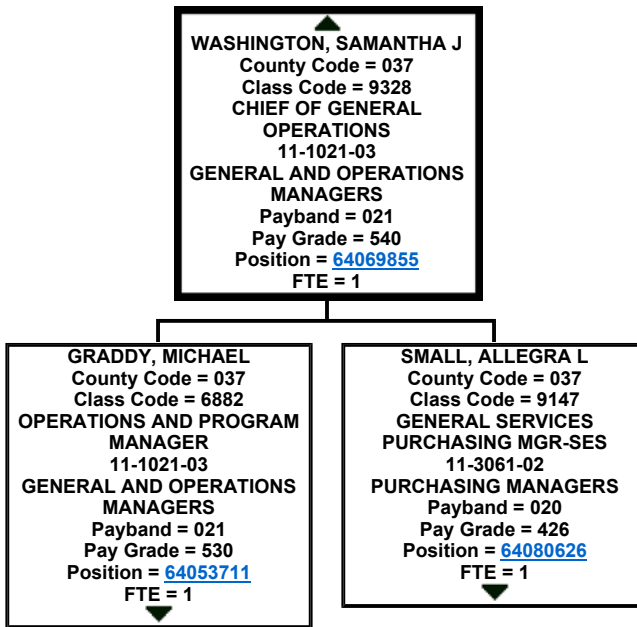
WILSON, FRANCHESTA L
County Code = 037
Class Code = 5894
HEALTH SERVICES & FACILITIES CONSULTANT
13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
Payband = 010
Pay Grade = 024
Position = [64064356](#)
FTE = 1

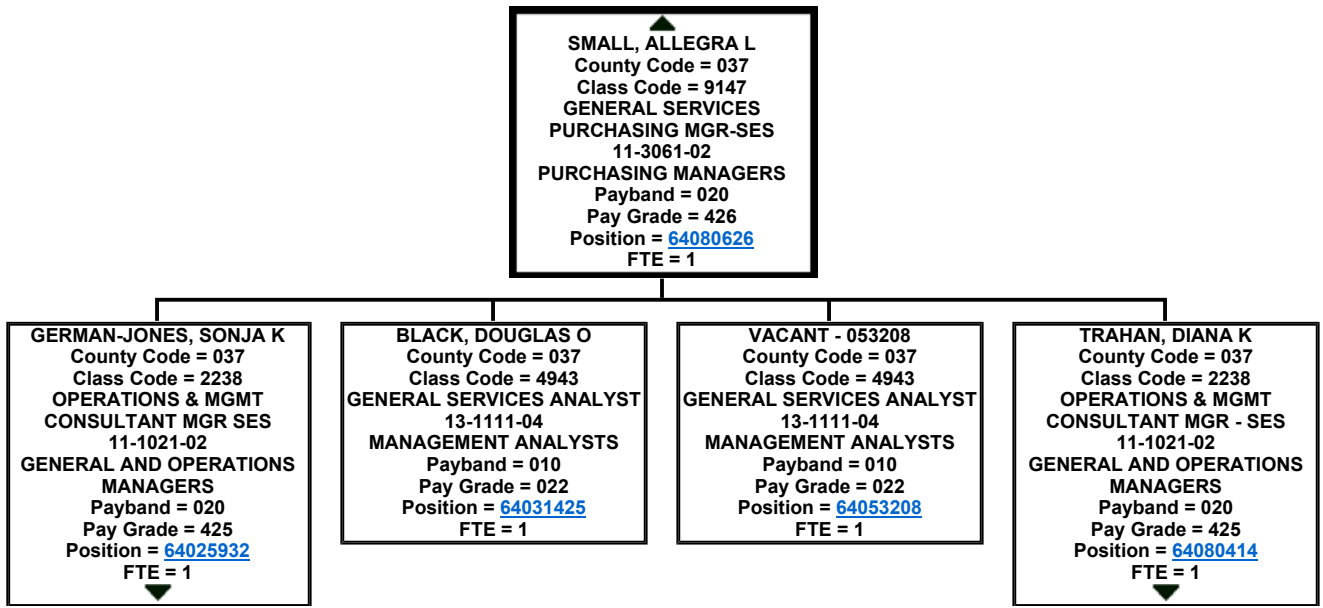
VACANT - 810007
County Code = 037
OPS PROGRAM ANALYST II
13-1199-03
BUSINESS OPERATION SPECIALIST, ALL OTHER
Payband = 007
Position = [64810007](#)
FTE = 1

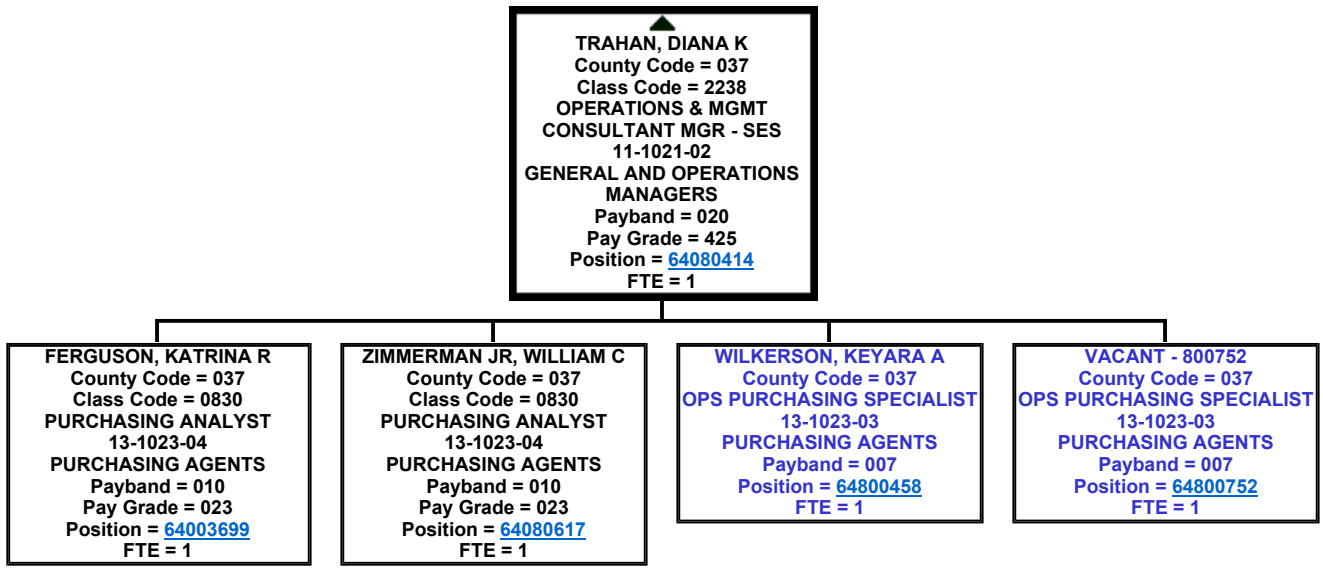












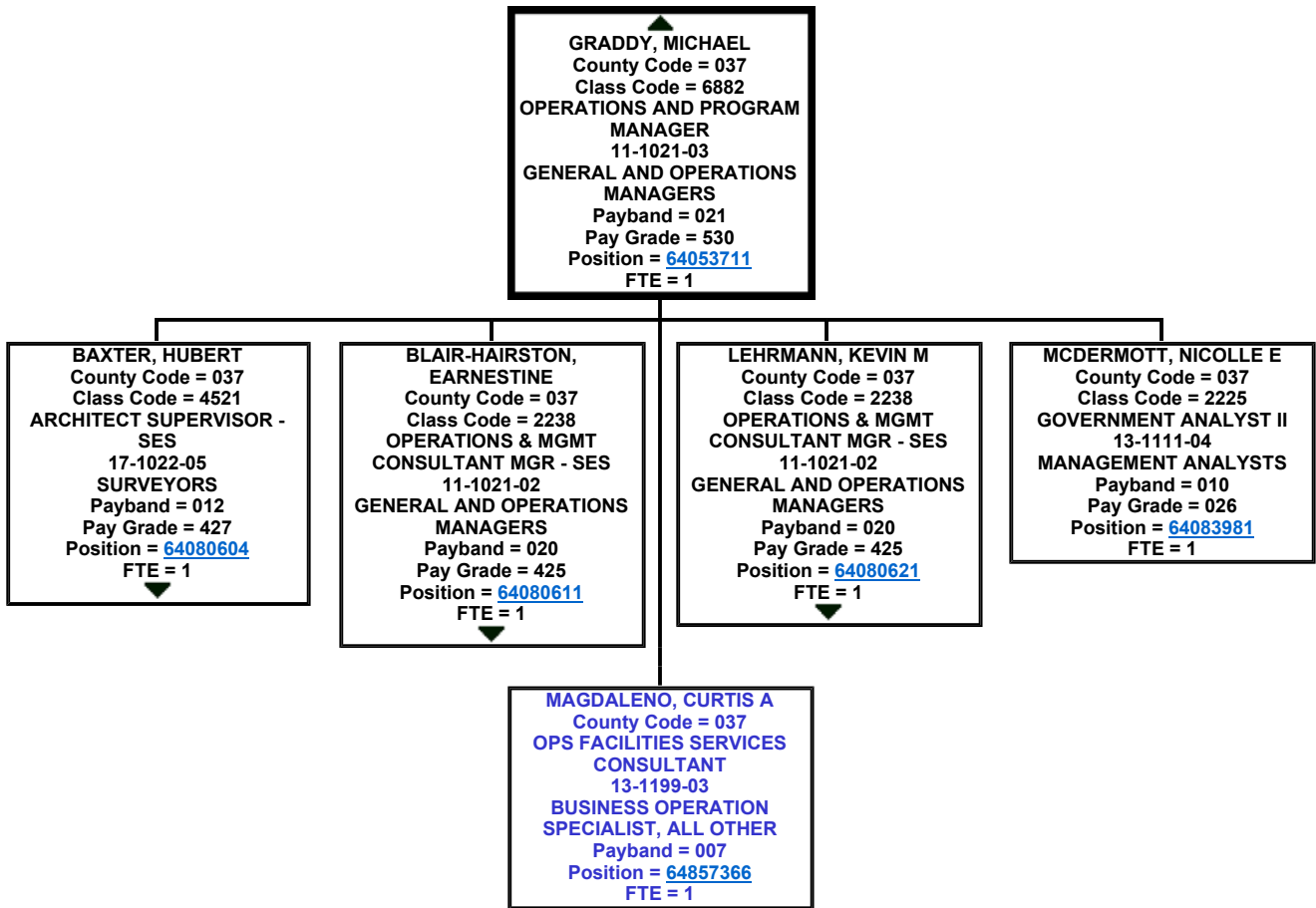
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GERMAN-JONES, SONJA K
 County Code = 037
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64025932](#)
 FTE = 1

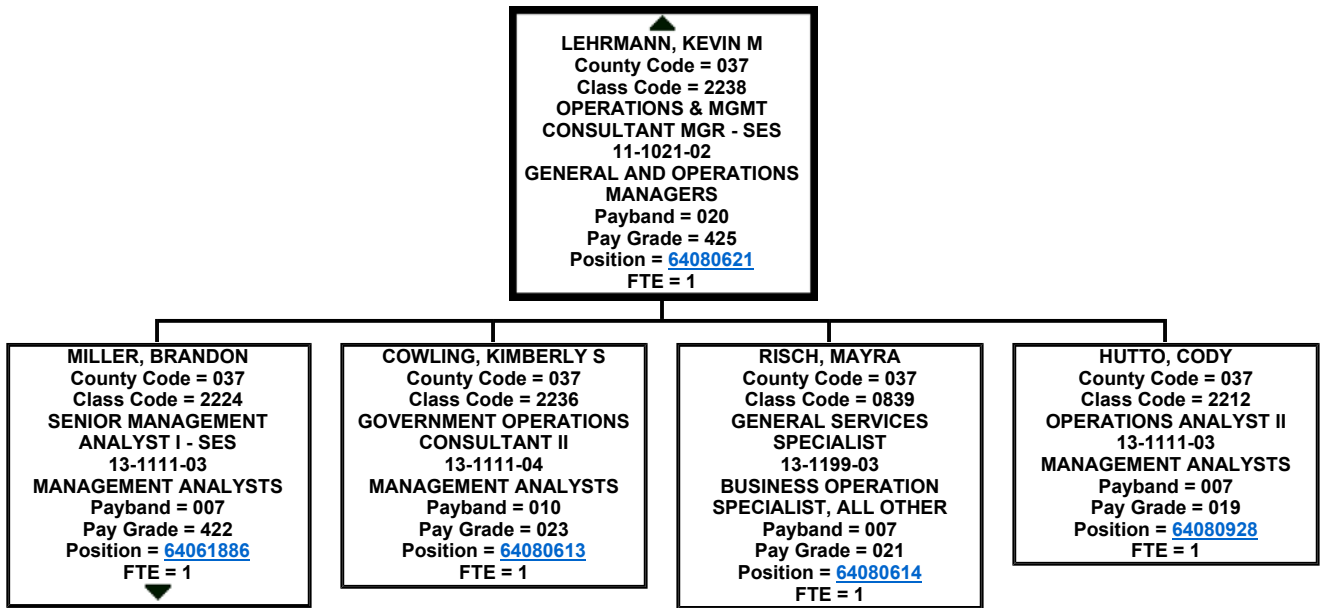
OVERSTREET, NICOLE M
 County Code = 037
 Class Code = 0830
PURCHASING ANALYST
 13-1023-04
PURCHASING AGENTS
 Payband = 010
 Pay Grade = 023
 Position = [64032203](#)
 FTE = 1

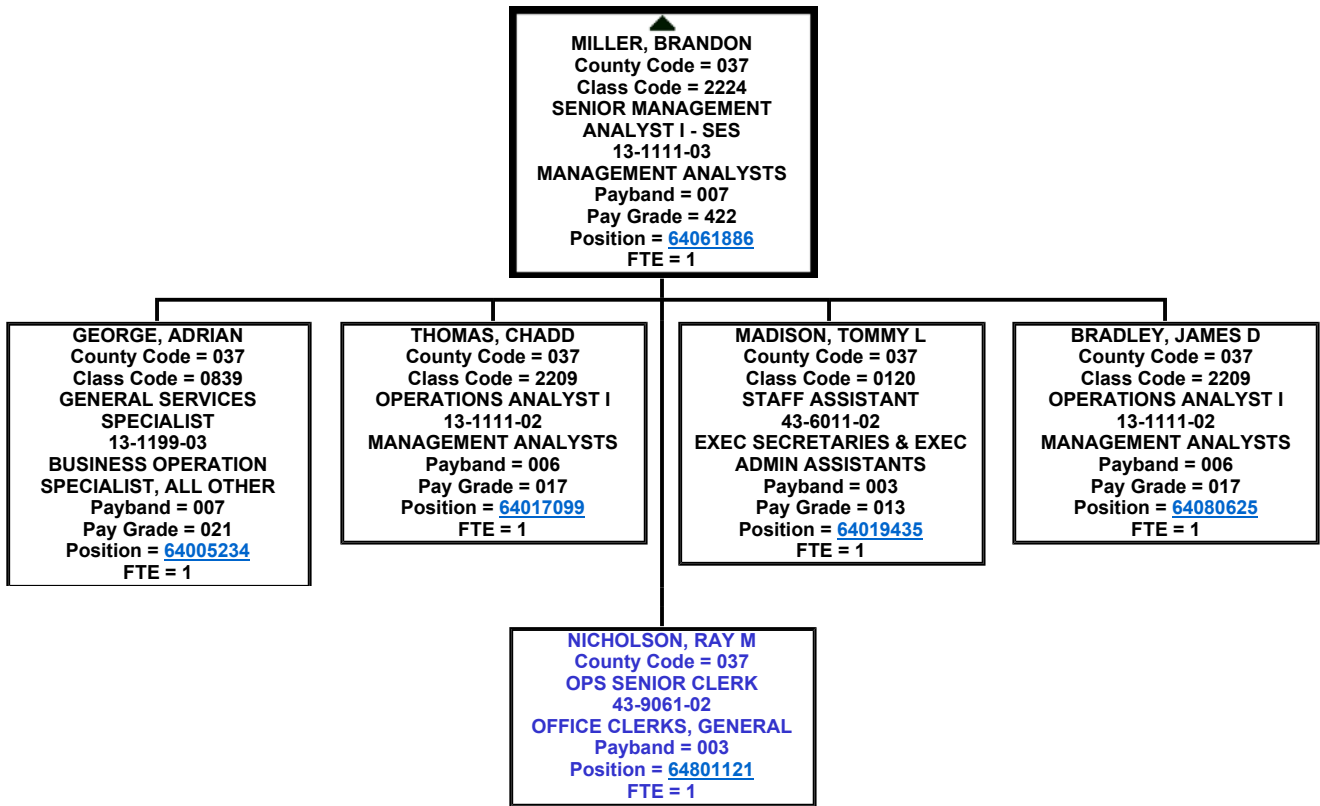
LUCAS, ERIN N
 County Code = 037
 Class Code = 2225
GOVERNMENT ANALYST II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 026
 Position = [64050760](#)
 FTE = 1

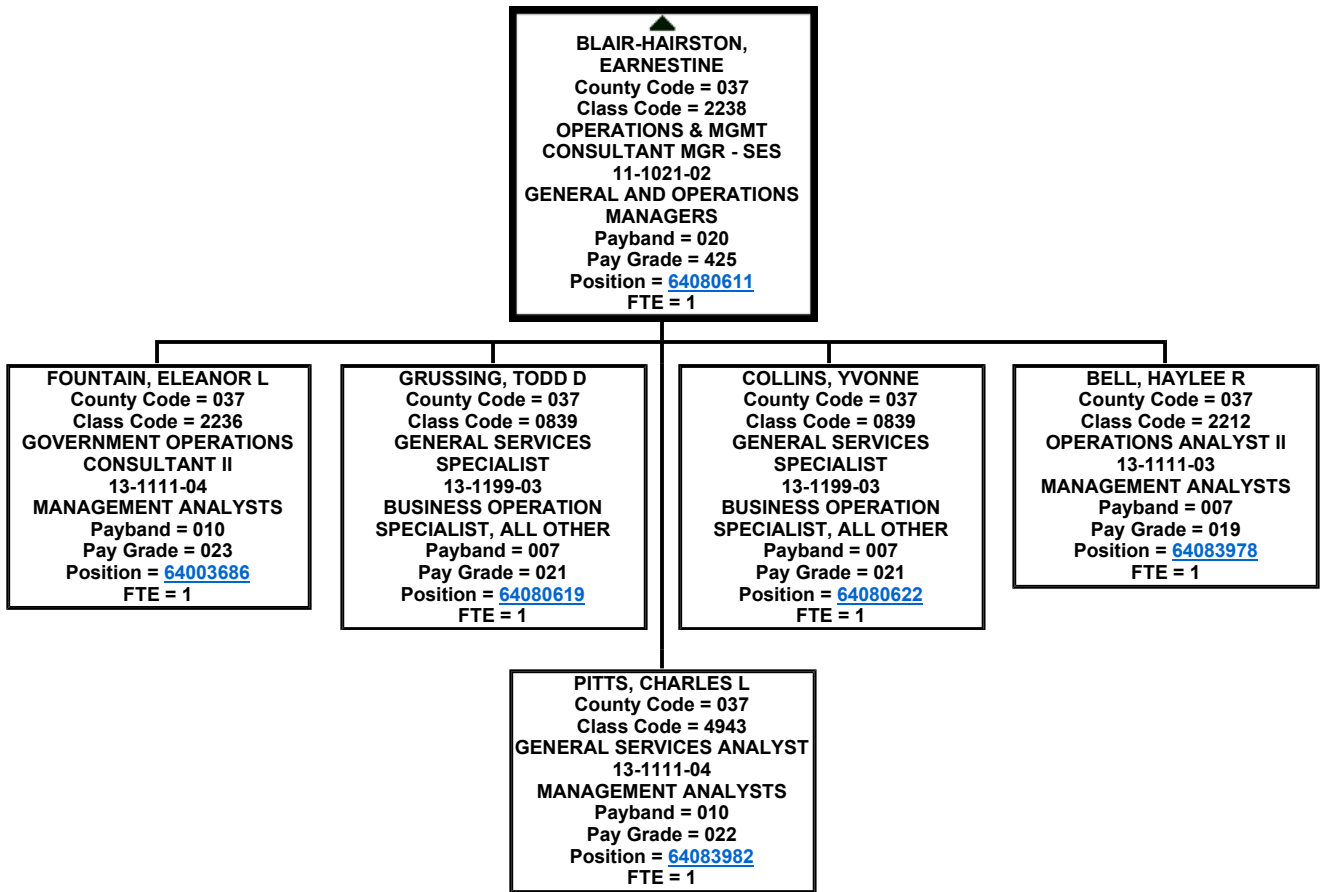
MILLER, BRITTANY S
 County Code = 037
 Class Code = 0818
PURCHASING SPECIALIST
 13-1023-03
PURCHASING AGENTS
 Payband = 007
 Pay Grade = 021
 Position = [64080416](#)
 FTE = 1

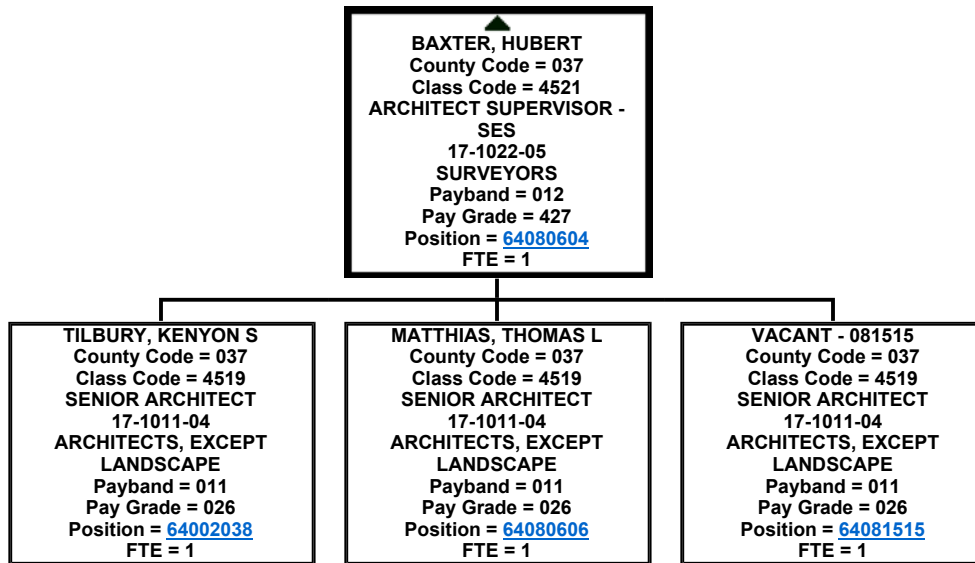
BROWN, DEBORAH K
 County Code = 037
 Class Code = 0830
PURCHASING ANALYST
 13-1023-04
PURCHASING AGENTS
 Payband = 010
 Pay Grade = 023
 Position = [64081464](#)
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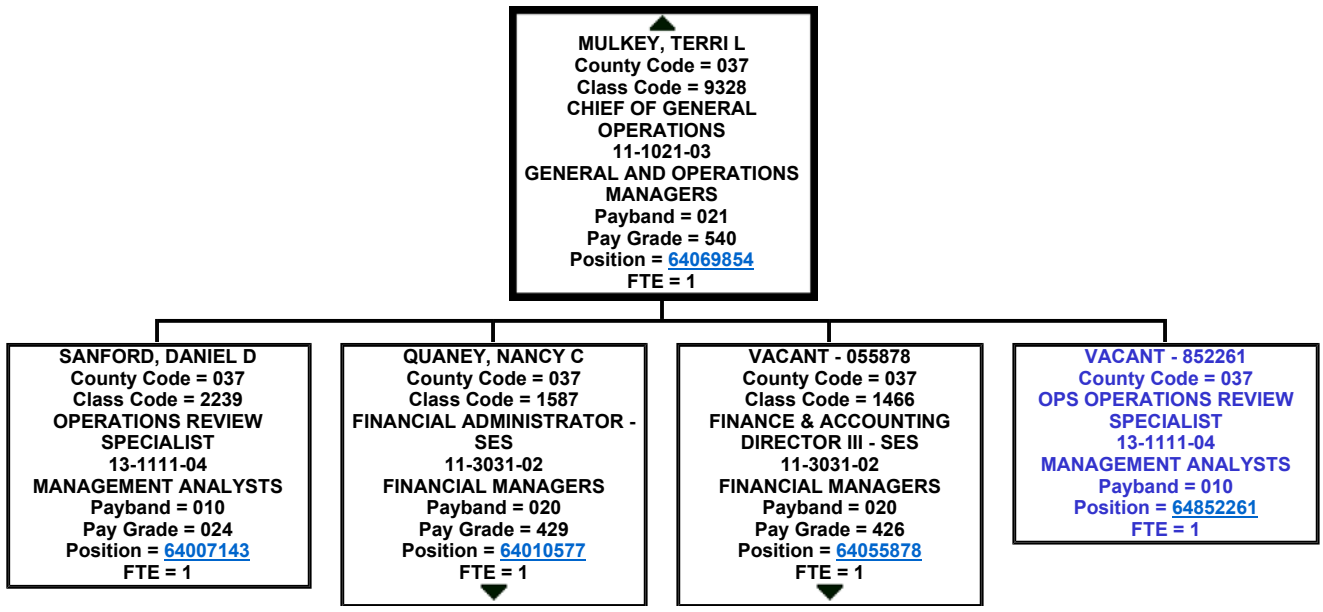


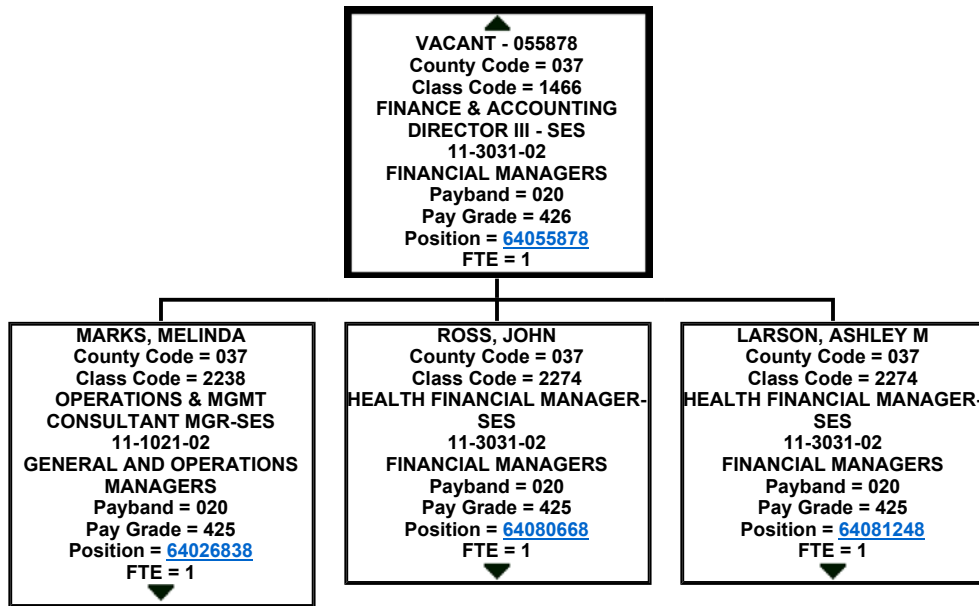


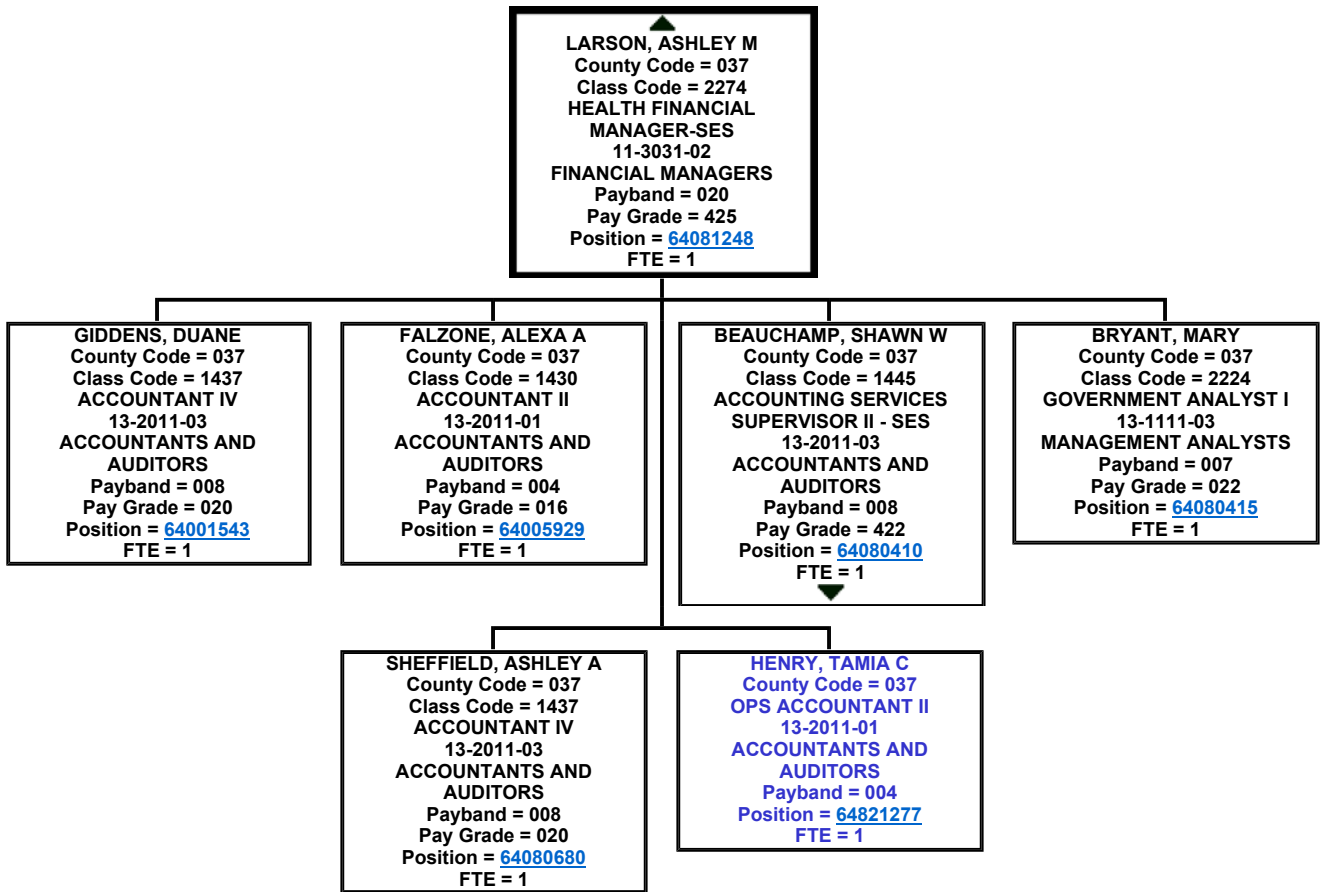


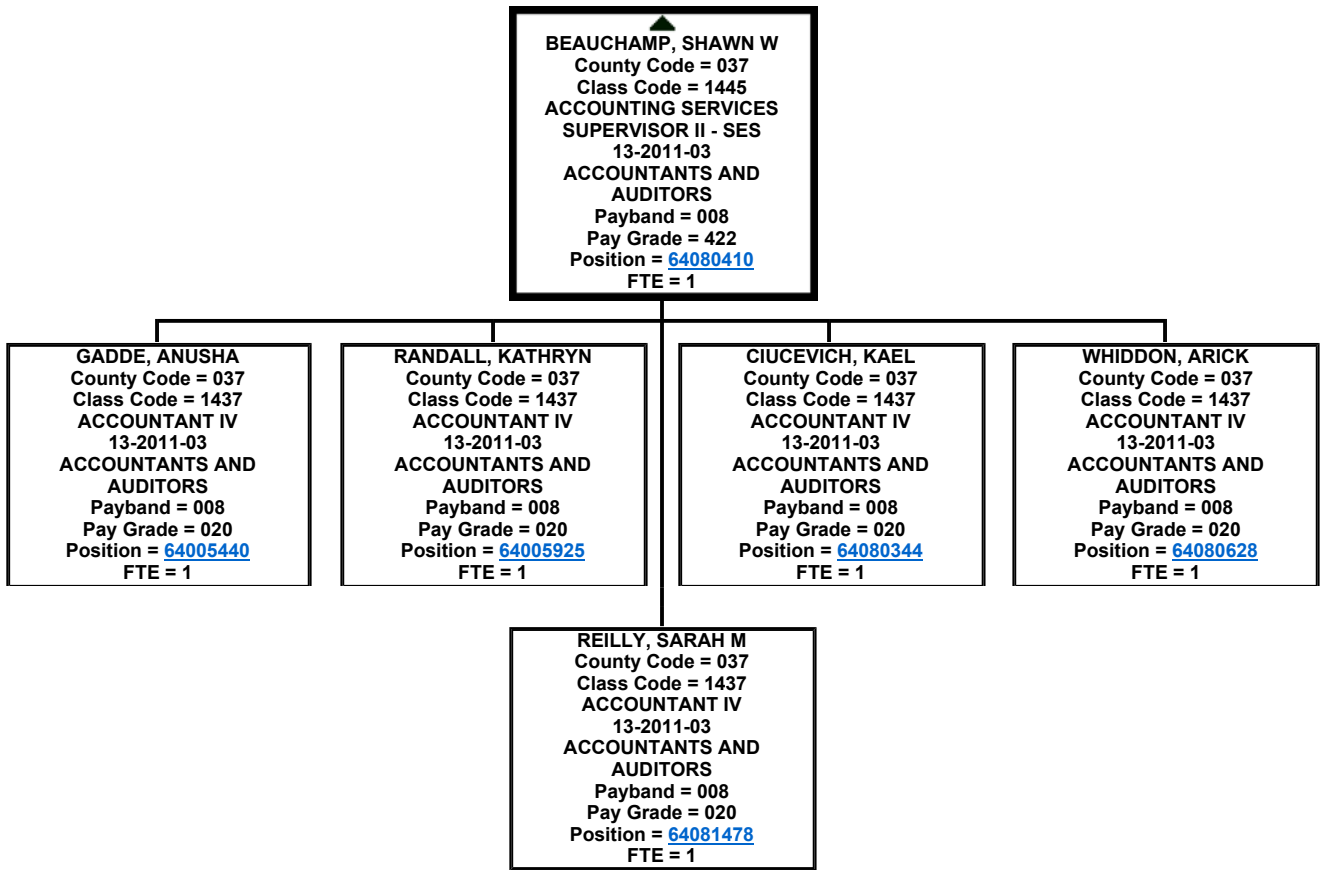


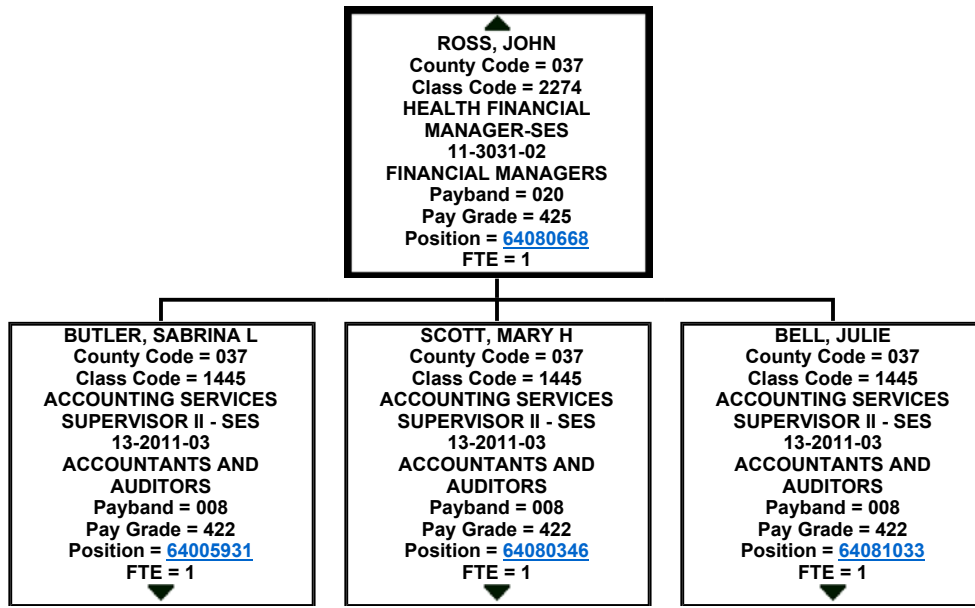


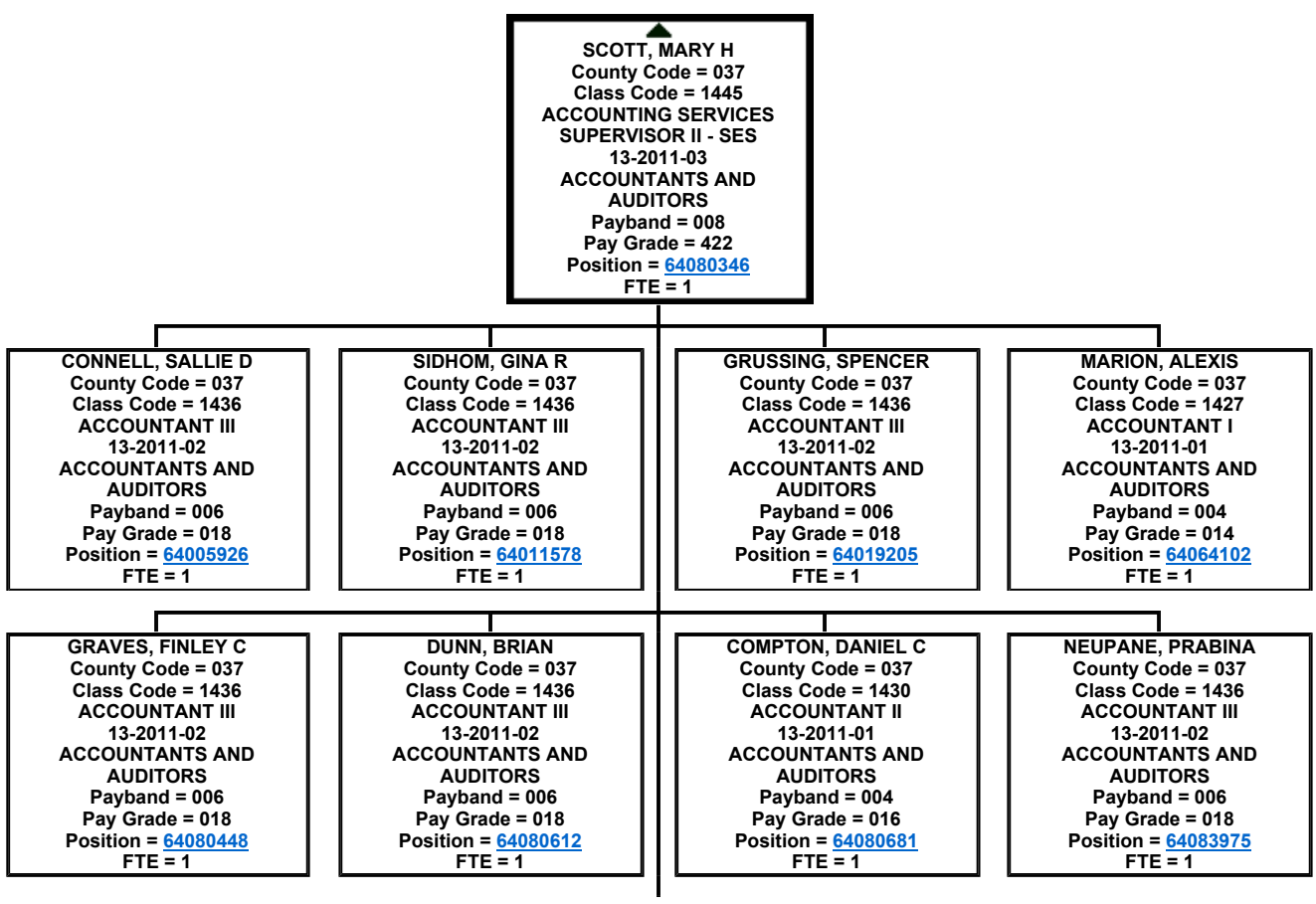
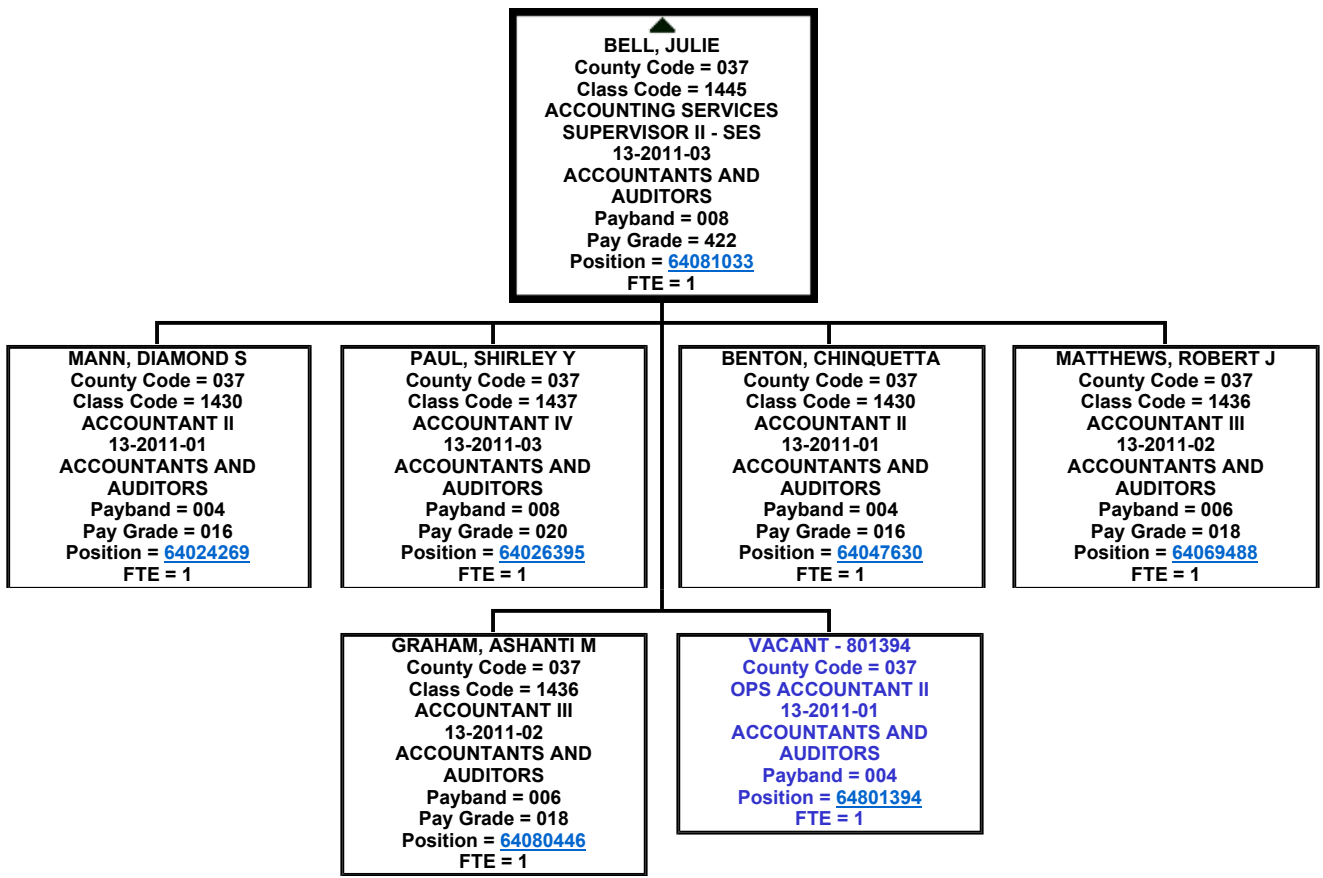




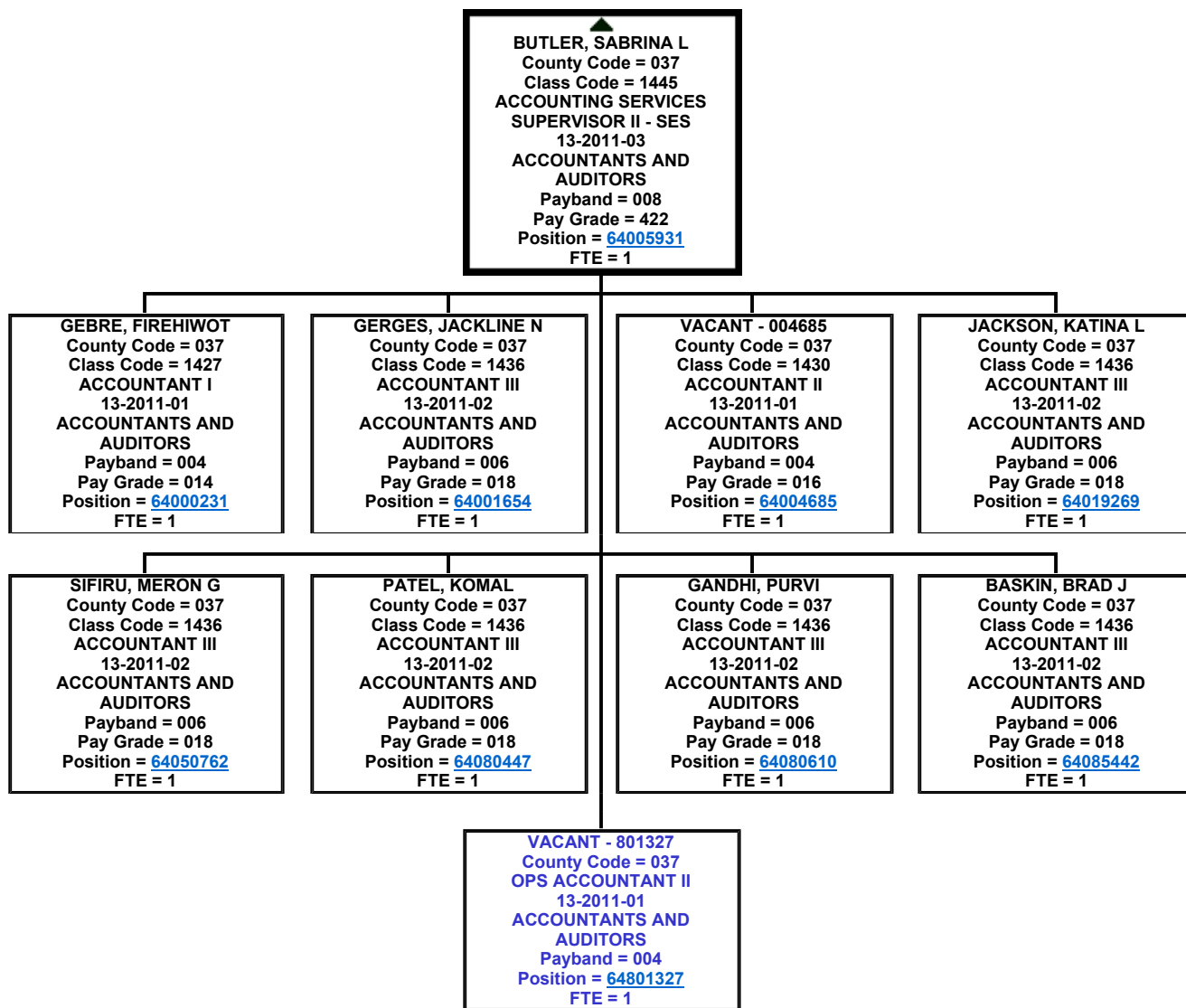


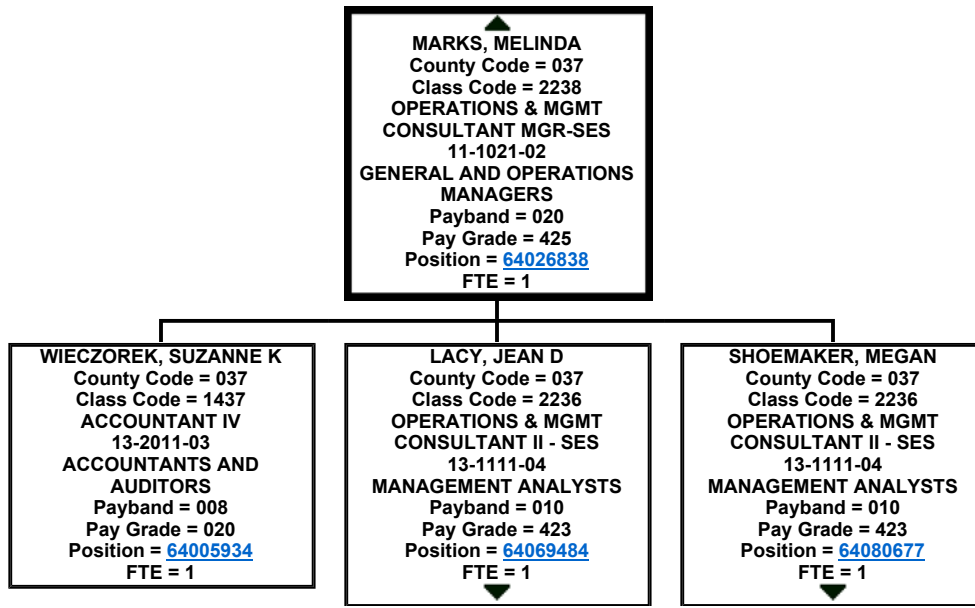


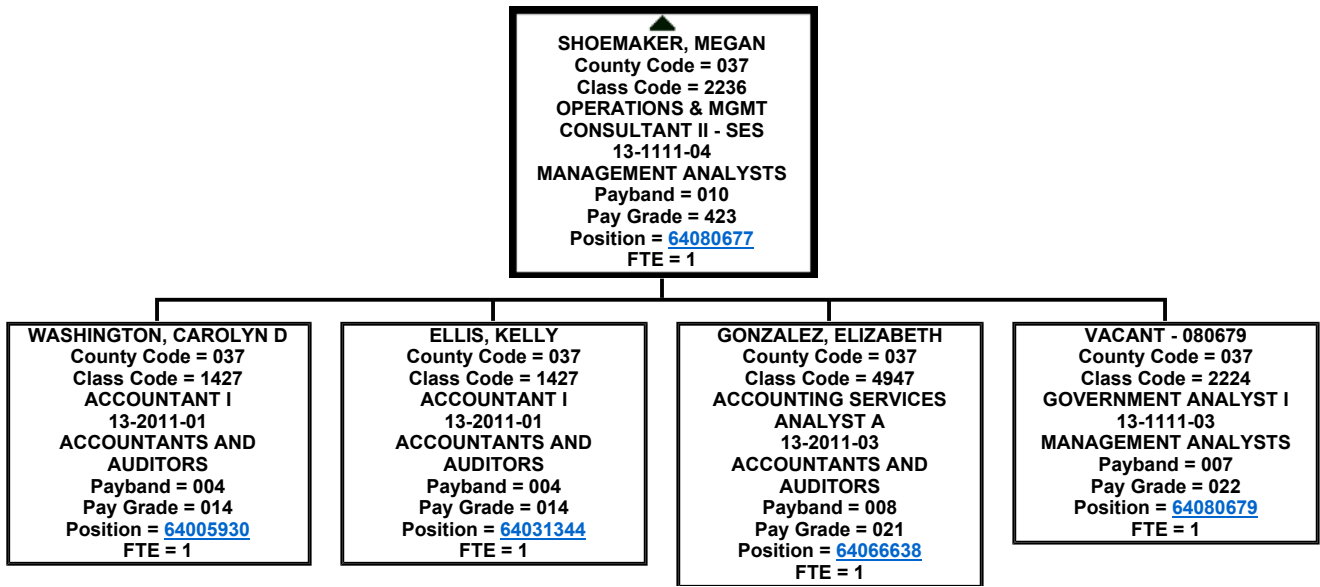


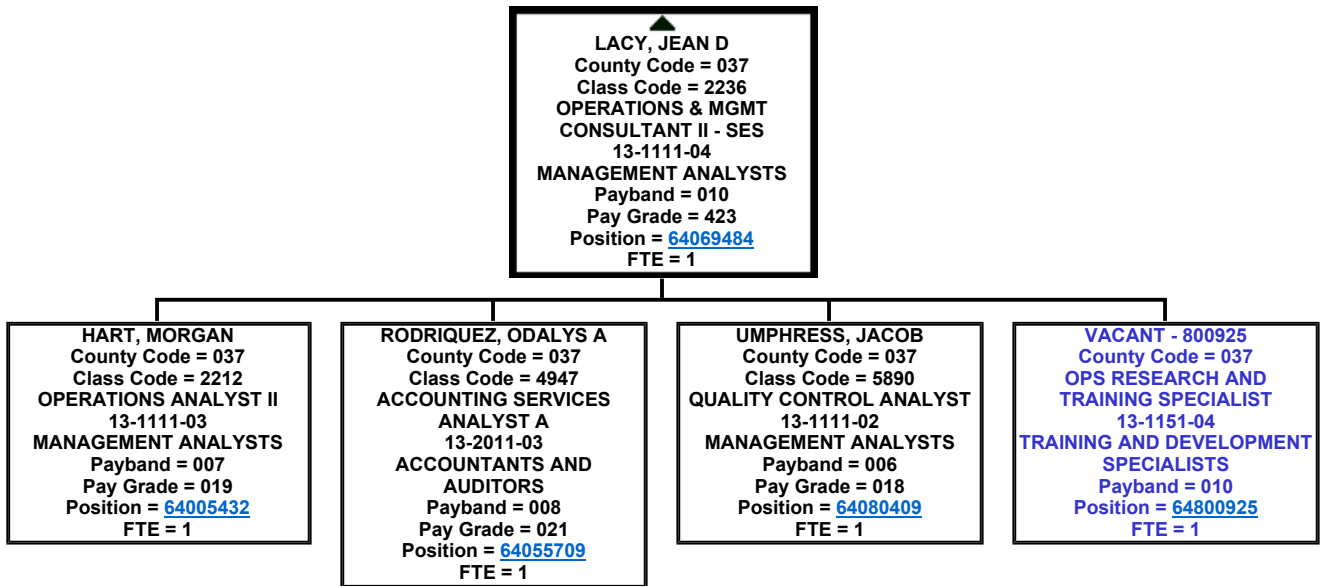


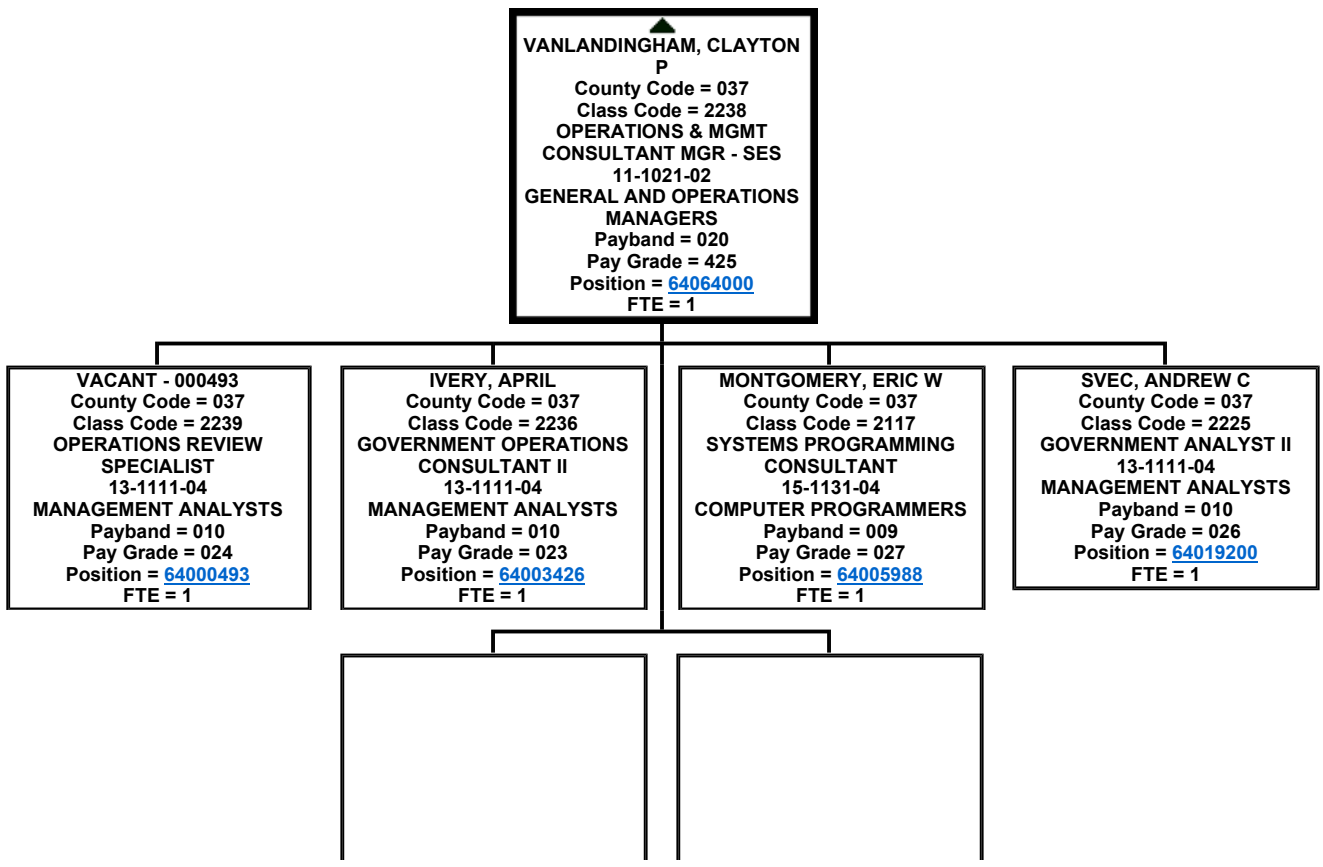
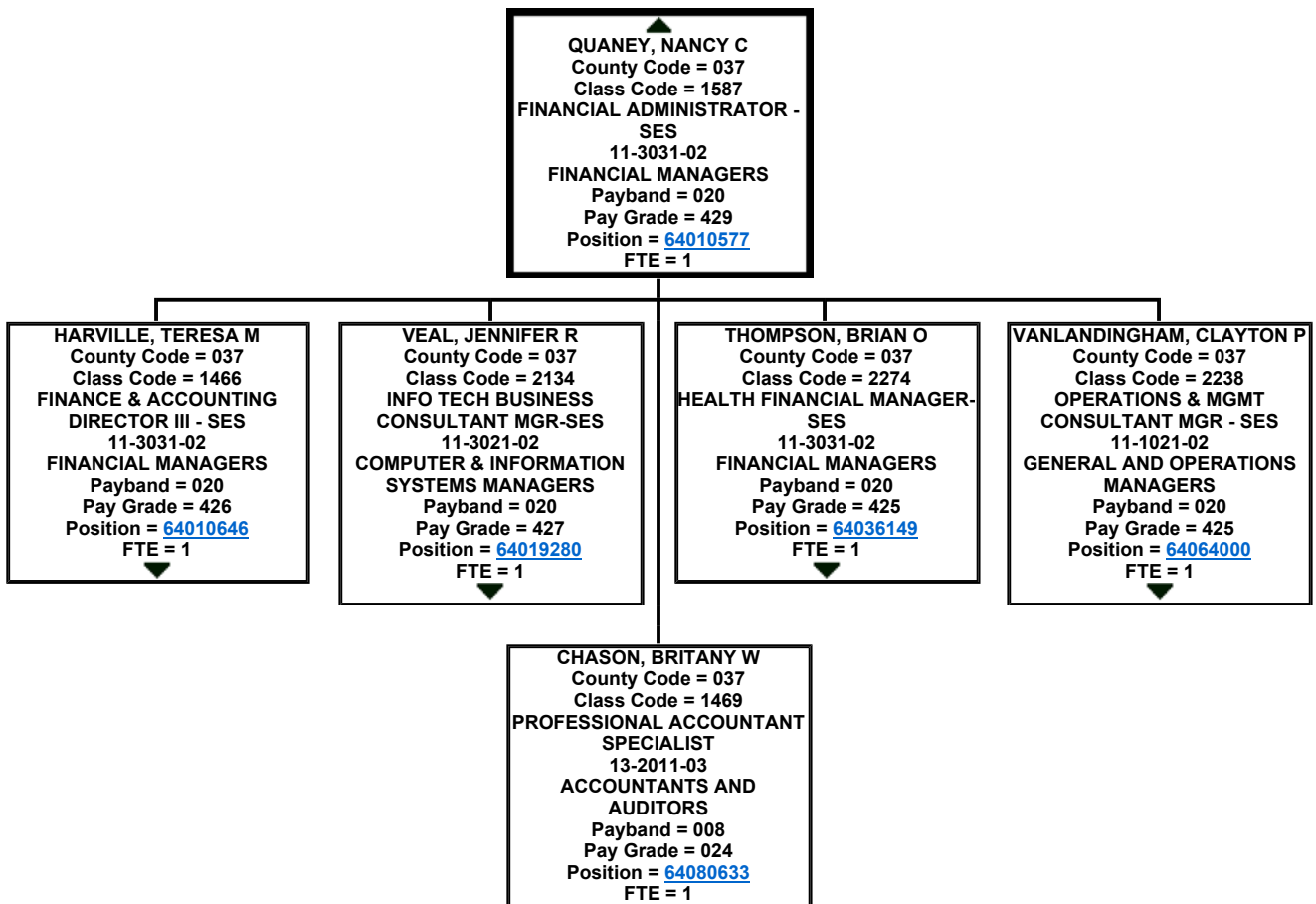
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OPS ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Position = 64810003
FTE = 1





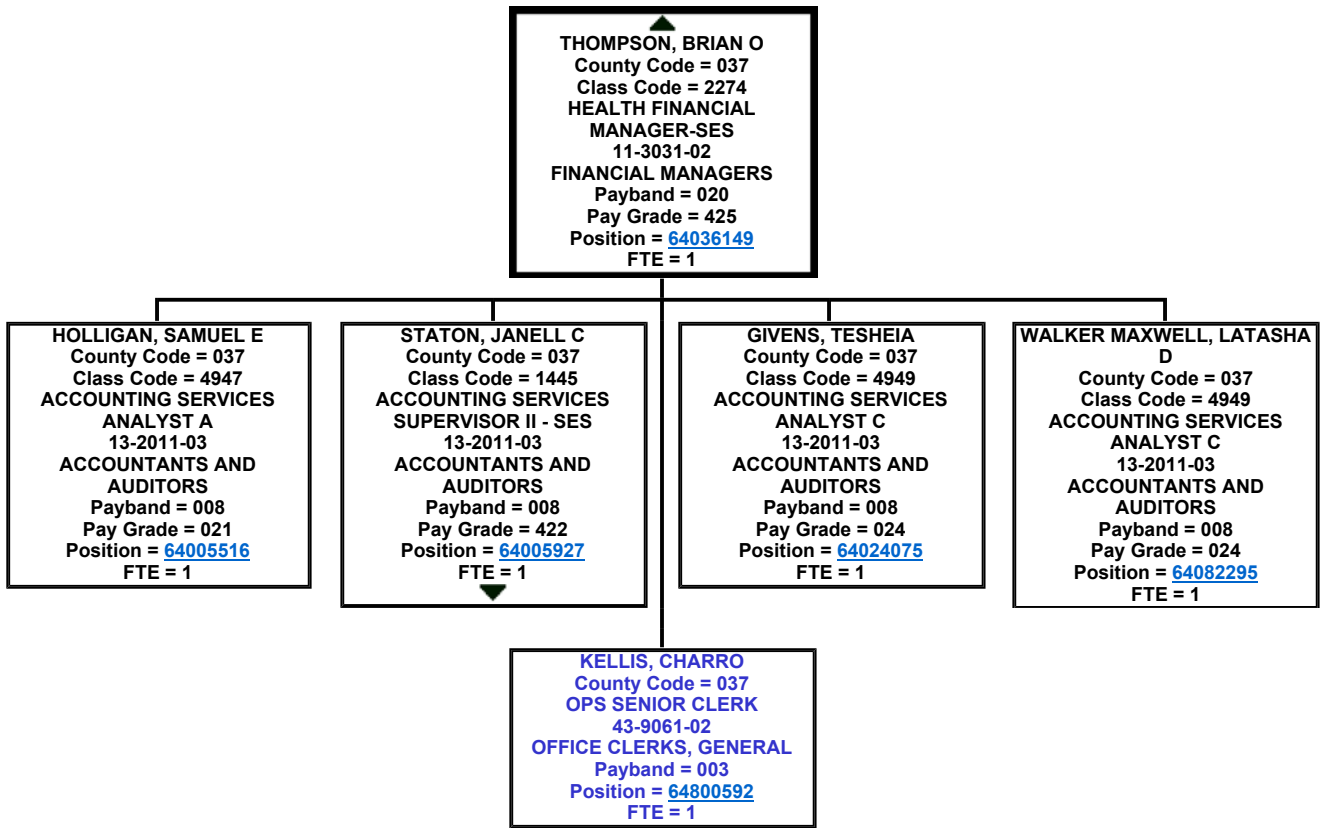


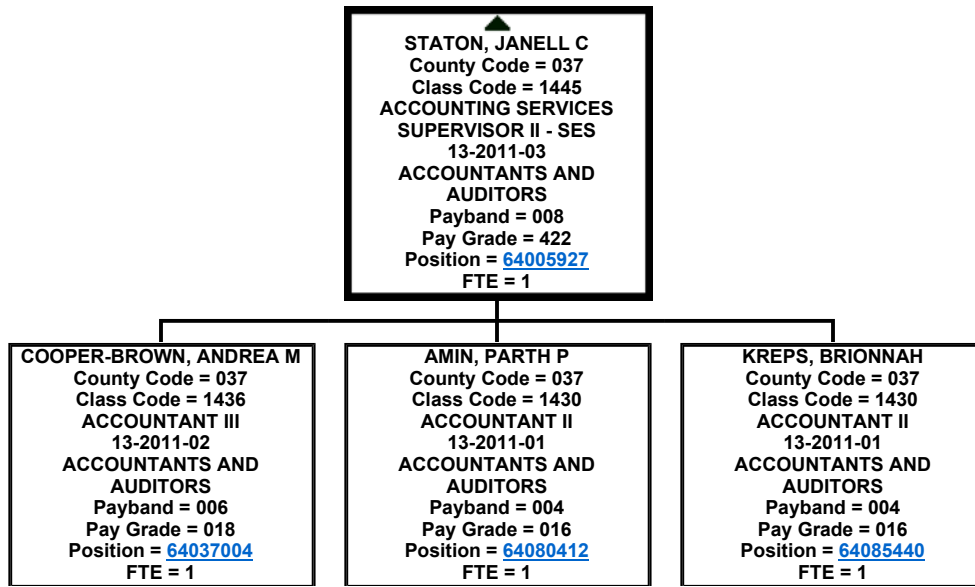


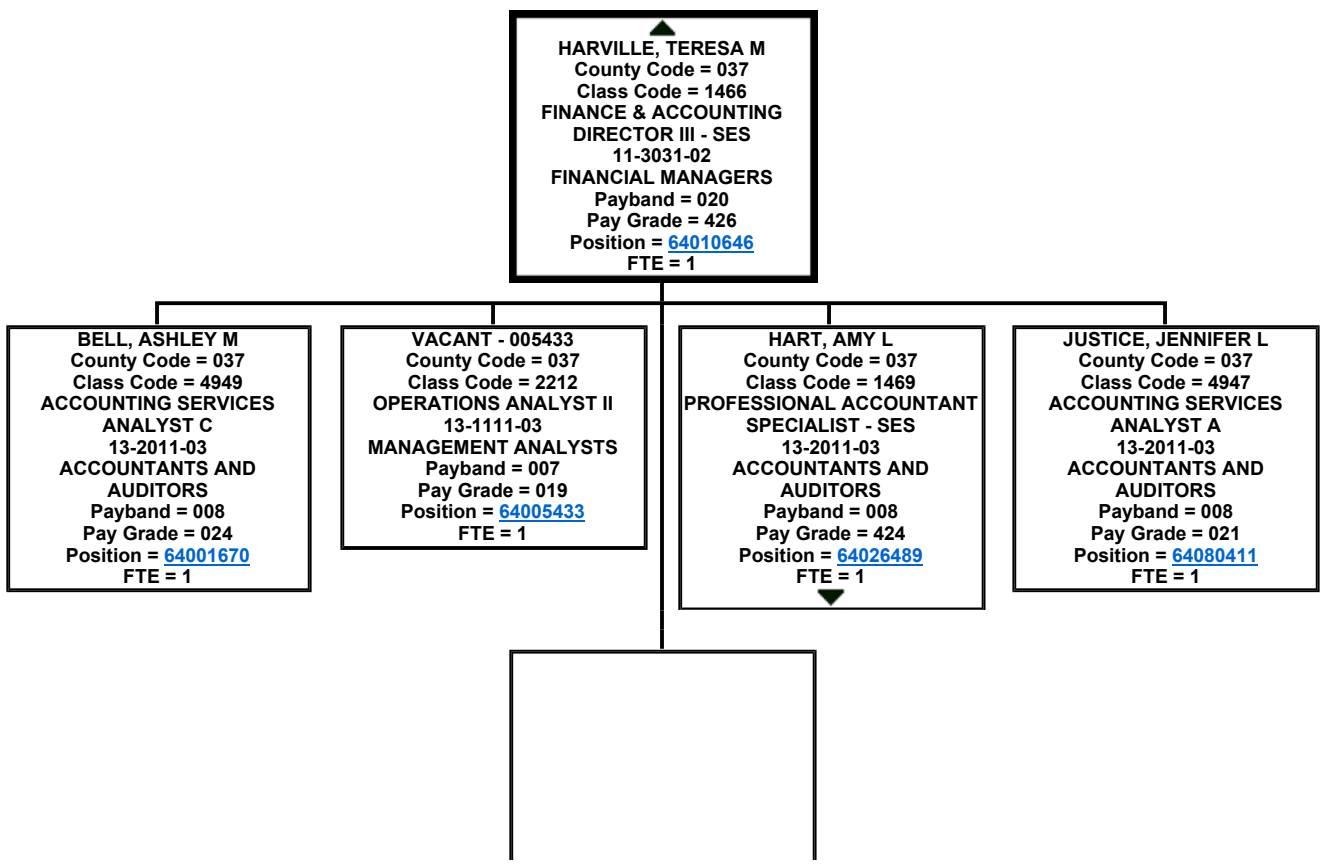
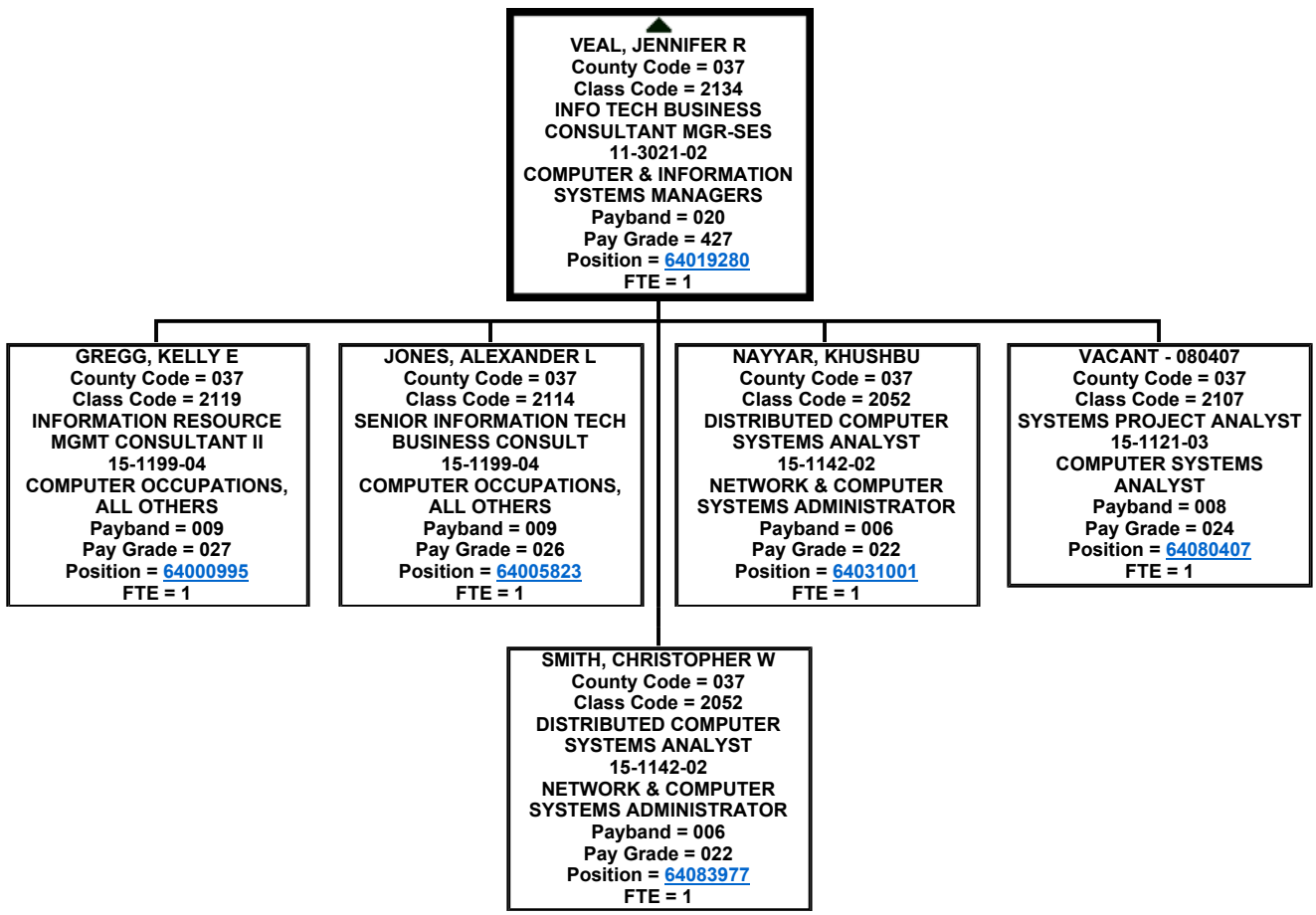


VACANT - 026710
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64026710](#)
FTE = 1

BONILLA, TIFFANY H
County Code = 037
OPS STAFF DEVELOPMENT &
TRAINING CONSULT
13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 007
Position = [64821291](#)
FTE = 1







LANE, CASSONDRA
County Code = 037
Class Code = 1469
PROFESSIONAL ACCOUNTANT
SPECIALIST
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 024
Position = [64081477](#)
FTE = 1

▲
HART, AMY L
 County Code = 037
 Class Code = 1469
**PROFESSIONAL
 ACCOUNTANT SPECIALIST -
 SES**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 424
 Position = [64026489](#)
 FTE = 1

SPENCER, WANDA A
 County Code = 037
 Class Code = 4948
**ACCOUNTING SERVICES
 ANALYST B**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 023
 Position = [64031826](#)
 FTE = 1

GONZALEZ, KATHY
 County Code = 037
 Class Code = 4947
**ACCOUNTING SERVICES
 ANALYST A**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 021
 Position = [64034406](#)
 FTE = 1

DIESTELHORST, ERIC S
 County Code = 037
 Class Code = 4947
**ACCOUNTING SERVICES
 ANALYST A**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 021
 Position = [64080630](#)
 FTE = 1

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GRAHAM, AMY
 County Code = 037
 Class Code = 9328
**CHIEF OF GENERAL
 OPERATIONS**
 11-1021-03
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64069853](#)
 FTE = 1

CAMPBELL, VICTORIA S
 County Code = 037
 Class Code = 0184
**HUMAN RES/LABOR
 RELATIONS CONSULT/LR-SES**
 13-1075-04
**LABOR RELATIONS
 SPECIALISTS**
 Payband = 010
 Pay Grade = 425
 Position = [64004630](#)
 FTE = 1
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HICKS, TIFFANY A
 County Code = 037
 Class Code = 0184
**HUMAN RES/LABOR
 RELATIONS CONSULT/LR-SES**
 13-1075-04
**LABOR RELATIONS
 SPECIALISTS**
 Payband = 010
 Pay Grade = 425
 Position = [64006012](#)
 FTE = 1

REGA, ROBIN
 County Code = 037
 Class Code = 0184
**HUMAN RES/LABOR
 RELATIONS CONSULT/LR-SES**
 13-1075-04
**LABOR RELATIONS
 SPECIALISTS**
 Payband = 010
 Pay Grade = 425
 Position = [64006013](#)
 FTE = 1

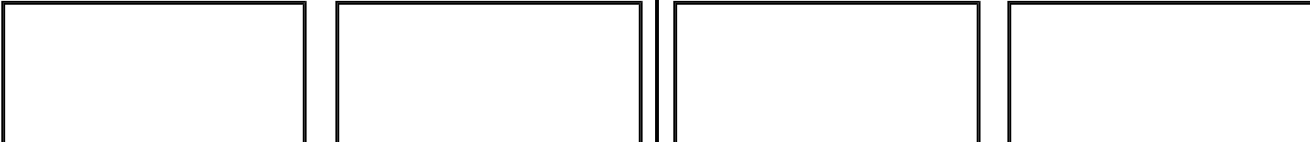
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 Class Code = 8570
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**HUMAN RESOURCE
 MANAGERS**
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 FTE = 1
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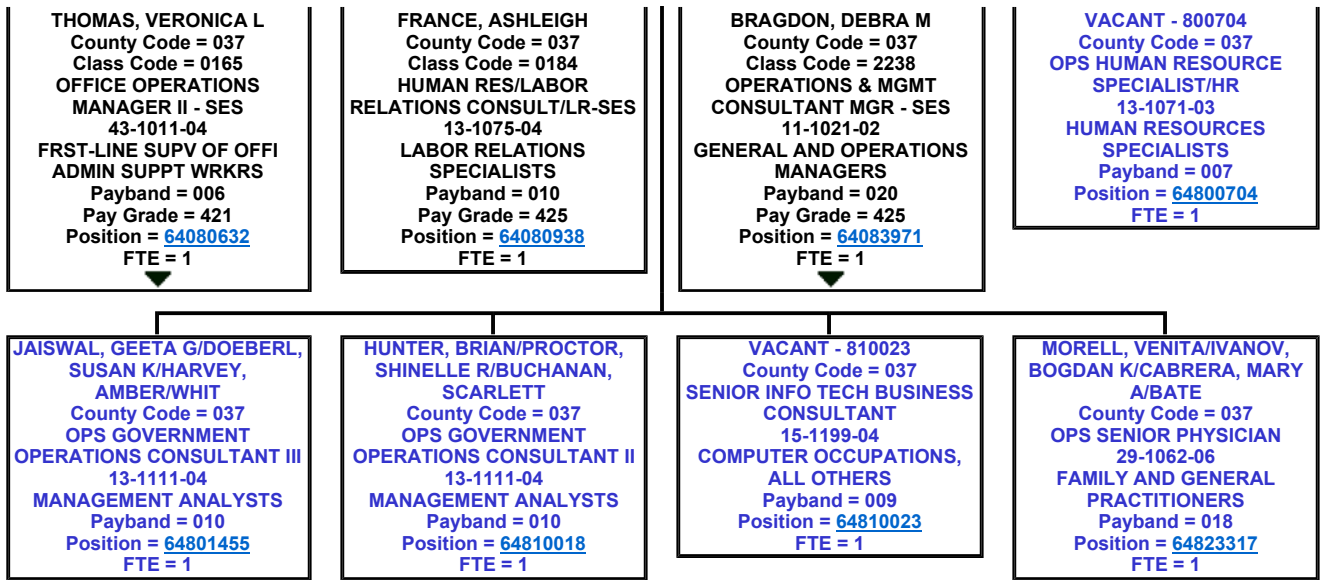
WALKER, JOANNA
 County Code = 037
 Class Code = 9149
**HUMAN RELATIONS
 MANAGER-SES**
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**HUMAN RESOURCE
 MANAGERS**
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 Position = [64047718](#)
 FTE = 1
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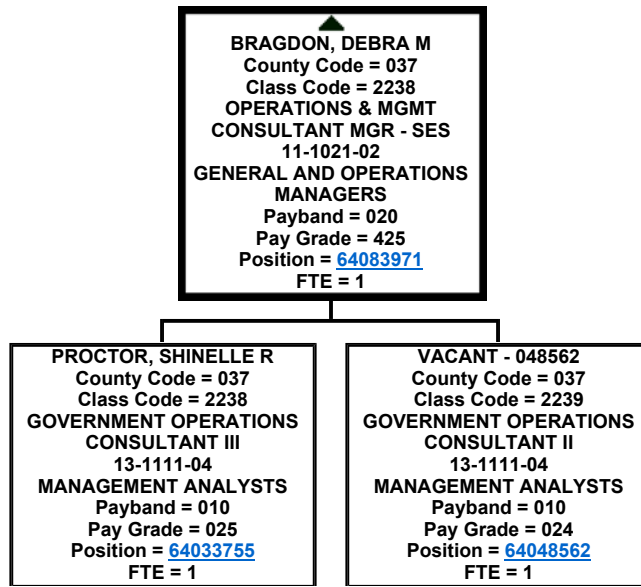
BUCHANAN, SCARLETT J
 County Code = 037
 Class Code = 9149
**HUMAN RELATIONS
 MANAGER-SES**
 11-3121-02
**HUMAN RESOURCE
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64061885](#)
 FTE = 1
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STARKE, REBECCA A
 County Code = 037
 Class Code = 0194
**HUMAN RES/LABOR
 RELATIONS CONSULT/LR-SES**
 13-1071-04
**HUMAN RESOURCES
 SPECIALISTS**
 Payband = 010
 Pay Grade = 425
 Position = [64068525](#)
 FTE = 1

JEFFERSON, VALERIA G
 County Code = 037
 Class Code = 9149
**HUMAN RELATIONS
 MANAGER-SES**
 11-3121-02
**HUMAN RESOURCE
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64080349](#)
 FTE = 1
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THOMAS, VERONICA L
County Code = 037
Class Code = 0165
OFFICE OPERATIONS
MANAGER II - SES
43-1011-04
FRST-LINE SUPV OF OFFI
ADMIN SUPPT WRKRS
Payband = 006
Pay Grade = 421
Position = [64080632](#)
FTE = 1

LEWIS, ALIYAH
County Code = 037
OPS STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64801552](#)
FTE = 1

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JEFFERSON, VALERIA G
 County Code = 037
 Class Code = 9149
 HUMAN RELATIONS
 MANAGER-SES
 11-3121-02
 HUMAN RESOURCE
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64080349](#)
 FTE = 1

VACANT - 064358
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64064358](#)
 FTE = 1

POSEY, MELISSA A
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64083987](#)
 FTE = 1

REKER, EMILY/WWI, KATINA E
 County Code = 037
 Class Code = 3392
 13-1141-04
 COMP, BENEFIT & JOB
 ANALYSIS SPEC
 Pay Grade = 023
 Position = [64888888](#)

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BUCHANAN, SCARLETT J
 County Code = 037
 Class Code = 9149
 HUMAN RELATIONS
 MANAGER-SES
 11-3121-02
 HUMAN RESOURCE
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64061885](#)
 FTE = 1

PEASE, CASSANDRA G
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64006002](#)
 FTE = 1

HALL, JANELLE T
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST-HR/SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64006005](#)
 FTE = 1

SPENCER, KASSI
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64028801](#)
 FTE = 1

DANIELS, DELICIA
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64028893](#)
 FTE = 1

RANDALL, KEIONDRA
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64030242](#)
 FTE = 1

VACANT - 031264
 County Code = 037
 Class Code = 0188
 PERSONNEL TECHNICIAN
 III/HR-SES
 13-1071-02
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 006
 Pay Grade = 419
 Position = [64031264](#)
 FTE = 1

JANVIER, JEFFREY
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64041577](#)
 FTE = 1

GAY, DANIEL M
 County Code = 037
 Class Code = 0190
 HUMAN RESOURCE
 SPECIALIST/HR-SES
 13-1071-03
 HUMAN RESOURCES
 SPECIALISTS
 Payband = 007
 Pay Grade = 423
 Position = [64043762](#)
 FTE = 1

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VACANT - 821315
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64821315](#)
 FTE = 1

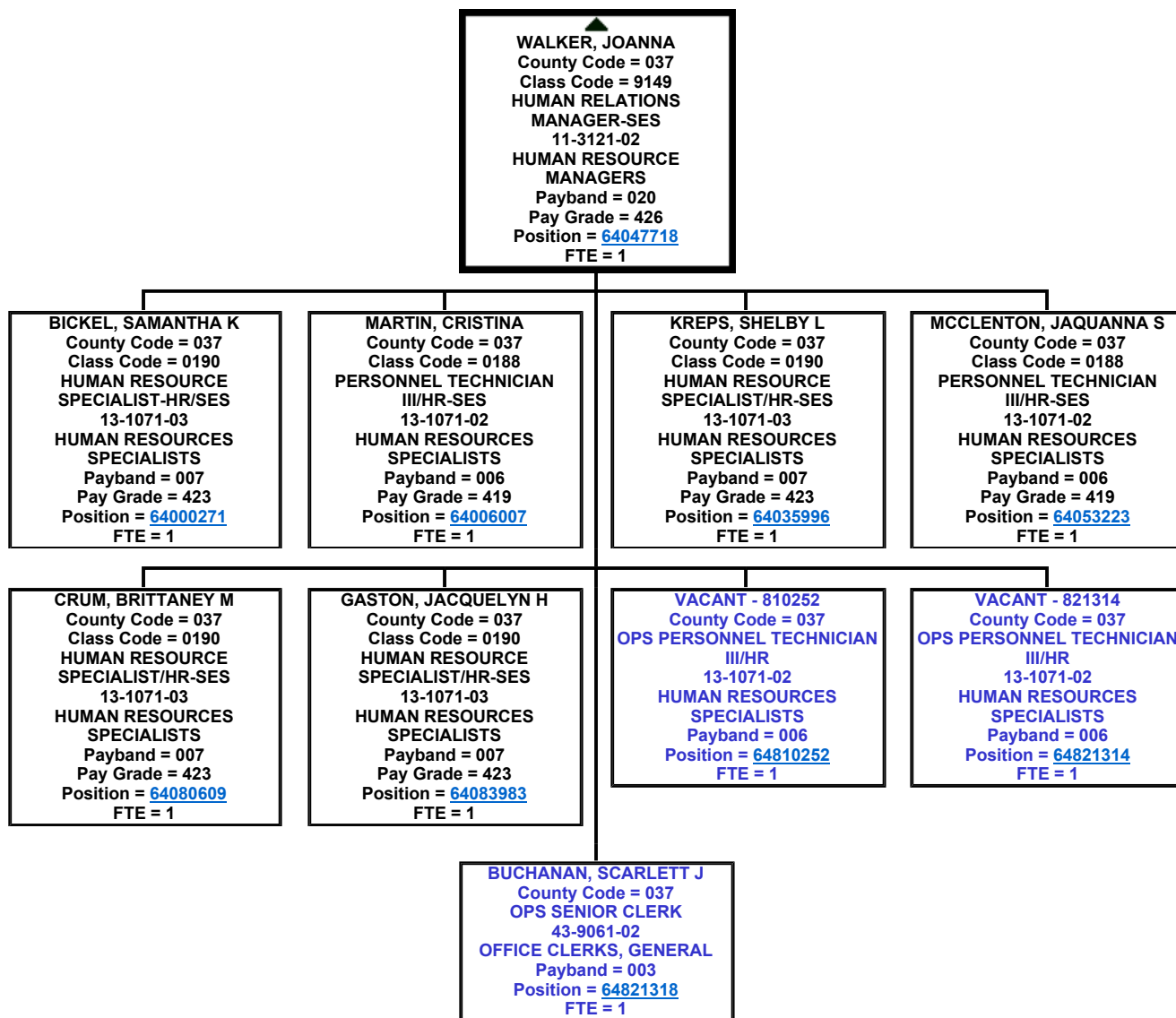
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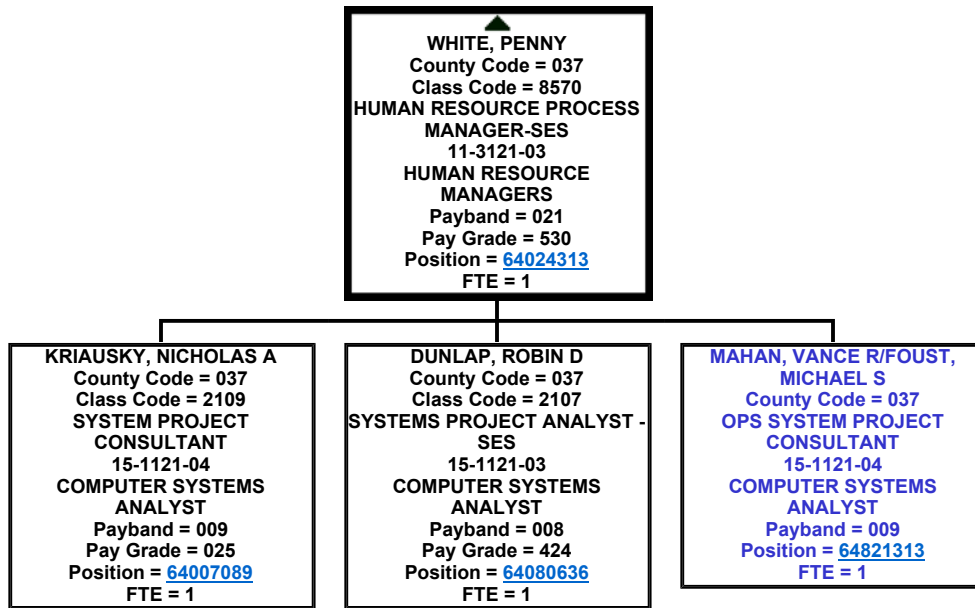
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Class Code = 0190
HUMAN RESOURCE
SPECIALIST/HR-SES
13-1071-03
HUMAN RESOURCES
SPECIALISTS
Payband = 007
Pay Grade = 423
Position = [64083970](#)
FTE = 1

ENZOR, NYRA A
County Code = 037
Class Code = 0190
HUMAN RESOURCE
SPECIALIST-HR/SES
13-1071-03
HUMAN RESOURCES
SPECIALISTS
Payband = 007
Pay Grade = 423
Position = [64086565](#)
FTE = 1

BEHR, REBEKKA/RUDD,
CARLY
County Code = 037
OPS PERSONNEL TECHNICIAN
III/HR
13-1071-02
HUMAN RESOURCES
SPECIALISTS
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Position = [64821317](#)
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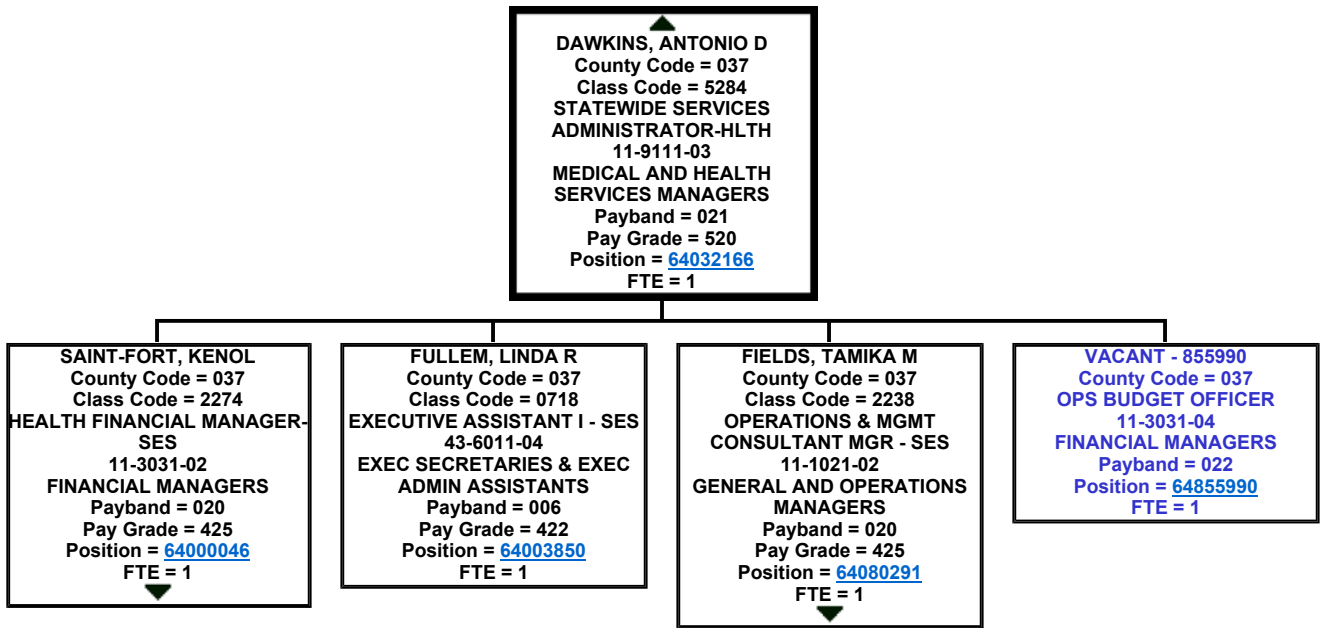
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64852362](#)
FTE = 1

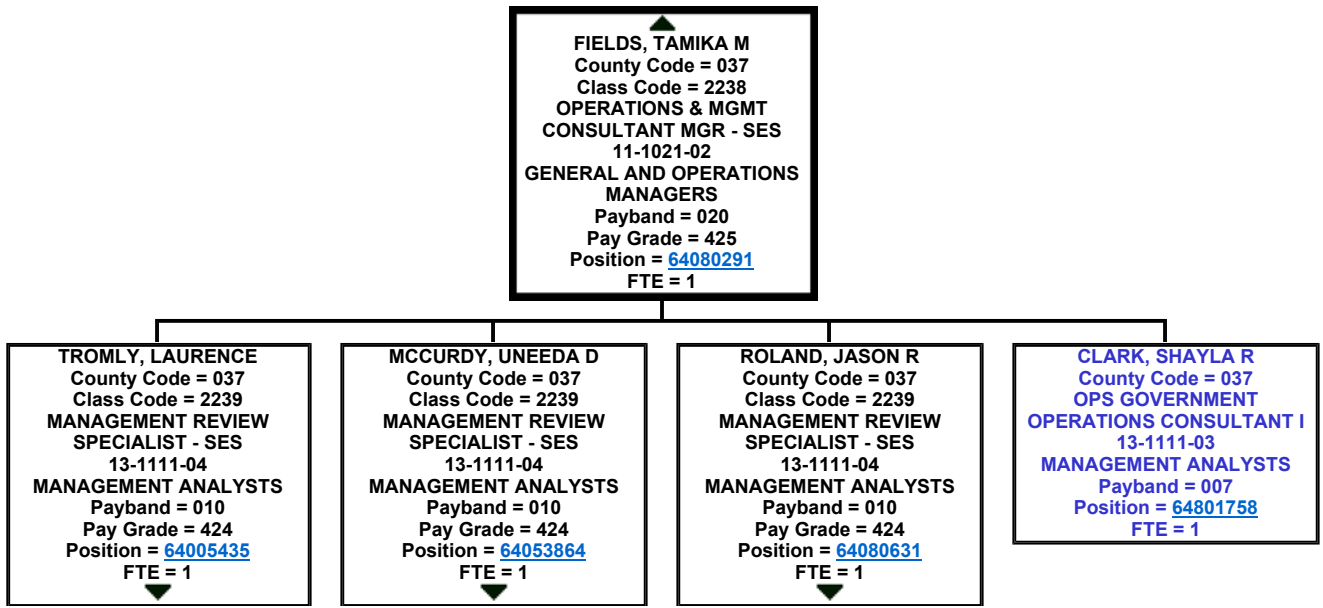


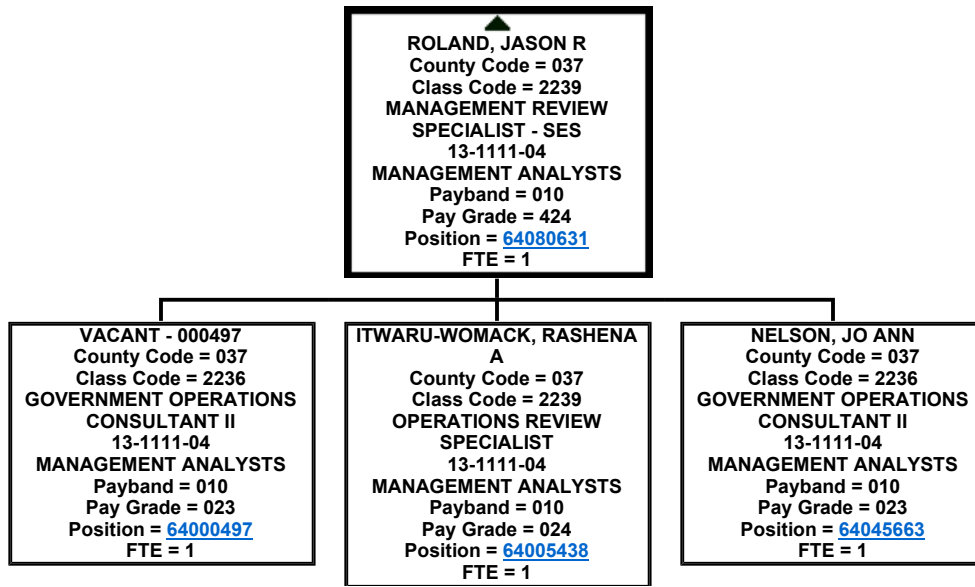


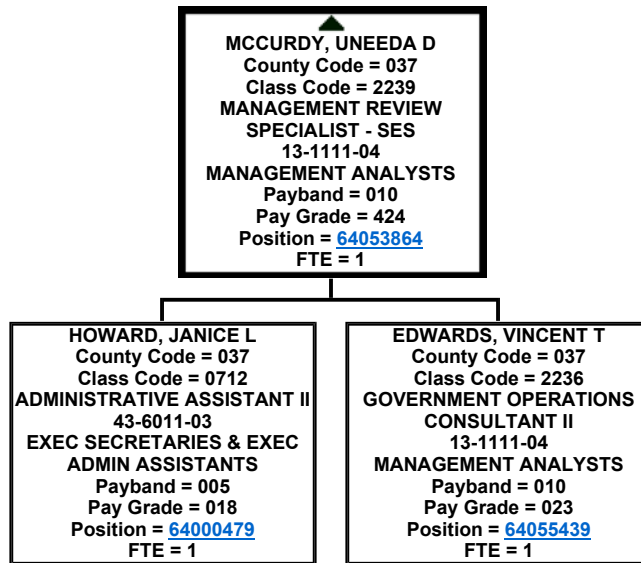
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CAMPBELL, VICTORIA S
County Code = 037
Class Code = 0184
HUMAN RES/LABOR
RELATIONS CONSULT/LR-SES
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LABOR RELATIONS
SPECIALISTS
Payband = 010
Pay Grade = 425
Position = [64004630](#)
FTE = 1

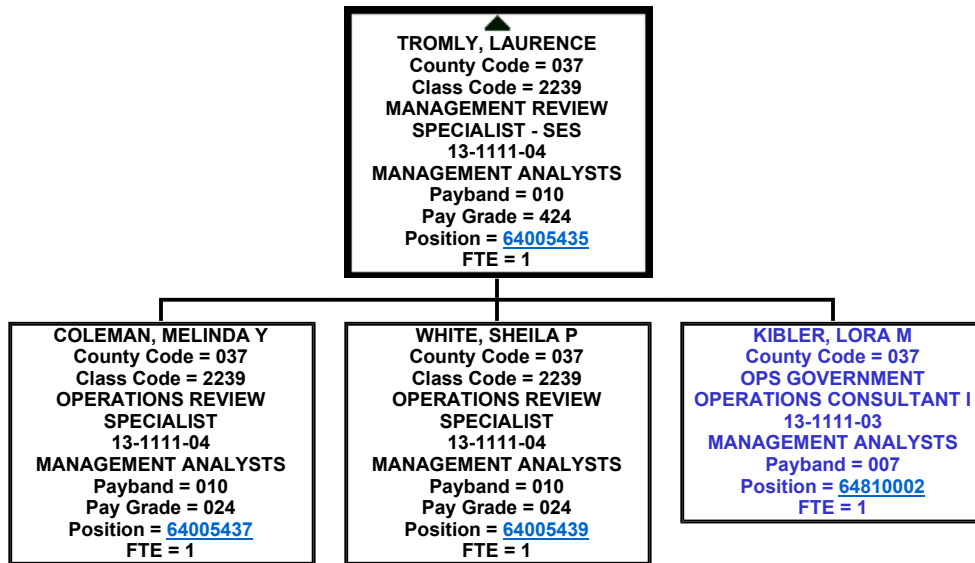
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County Code = 037
Class Code = 2224
GOVERNMENT ANALYST I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 022
Position = [64043645](#)
FTE = 1

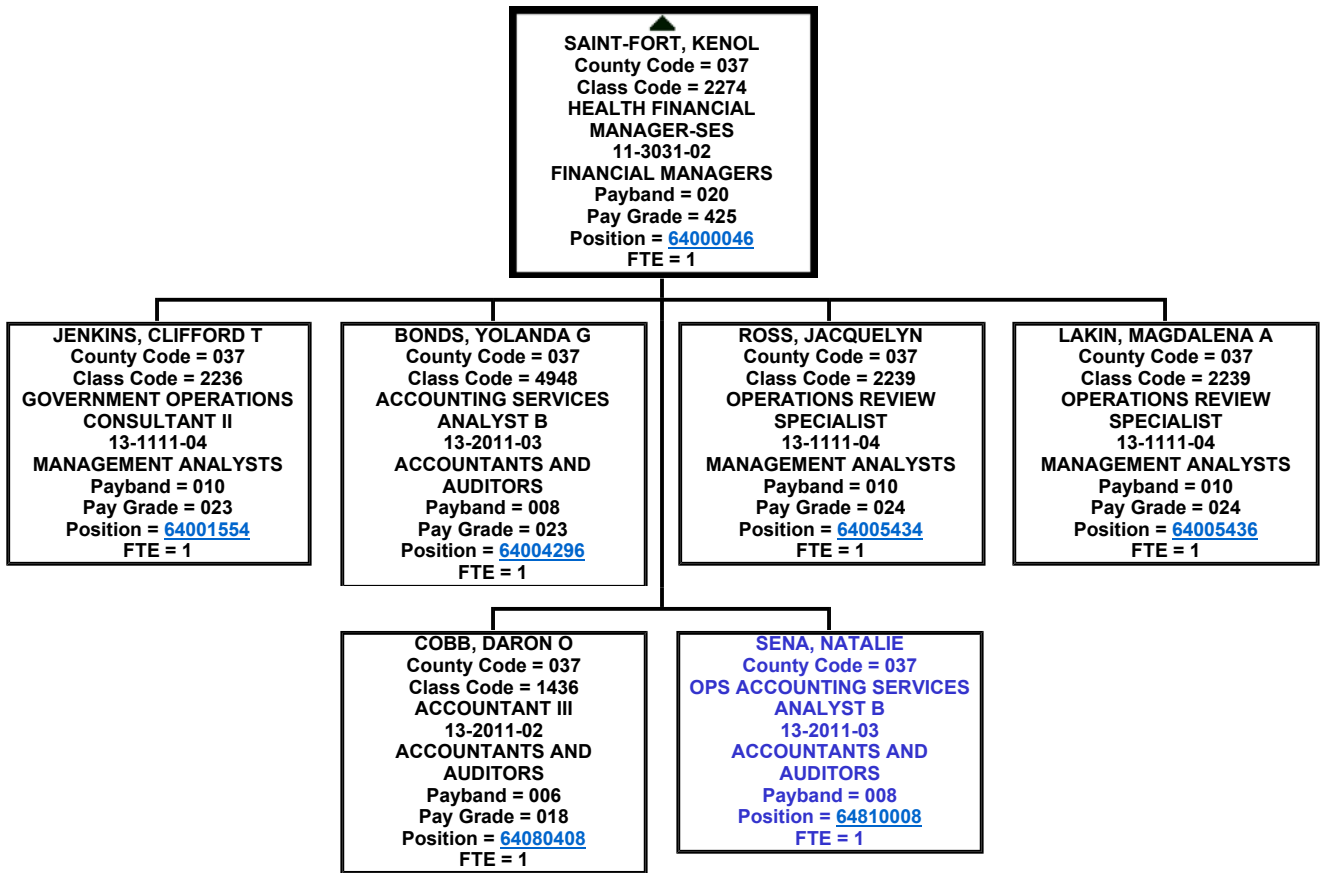


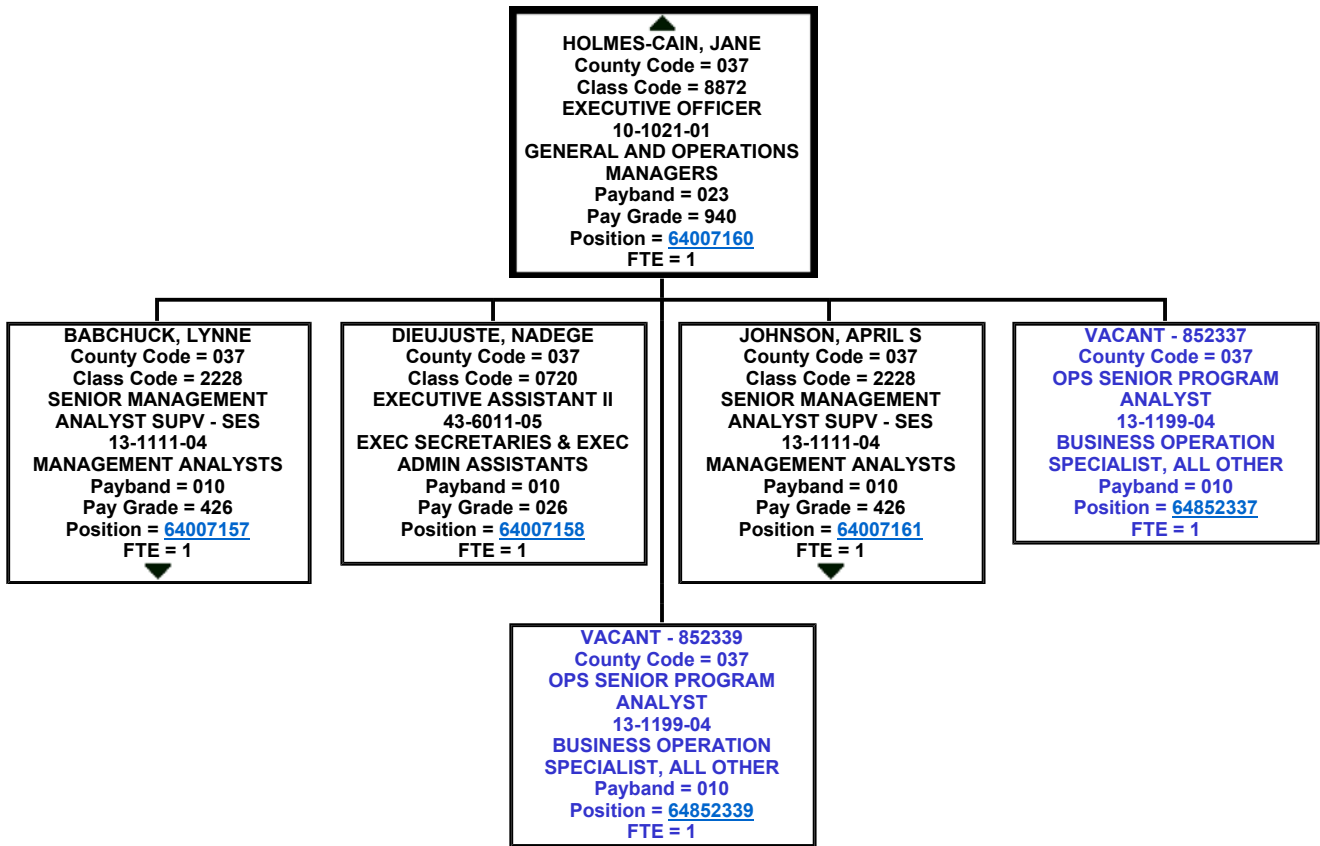


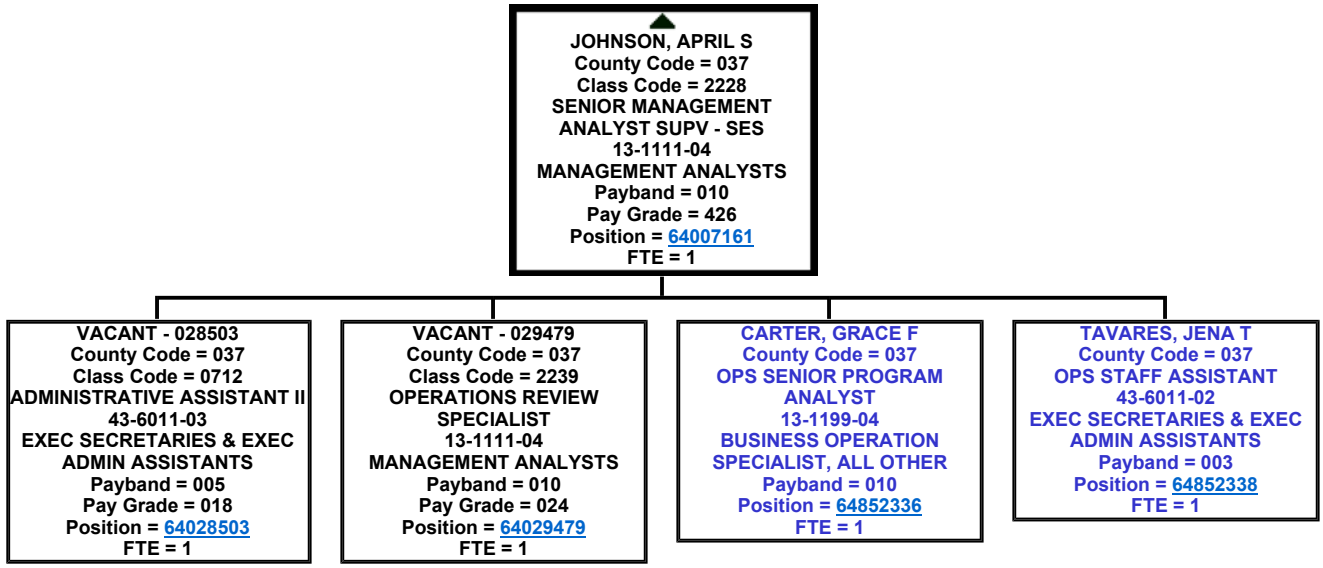


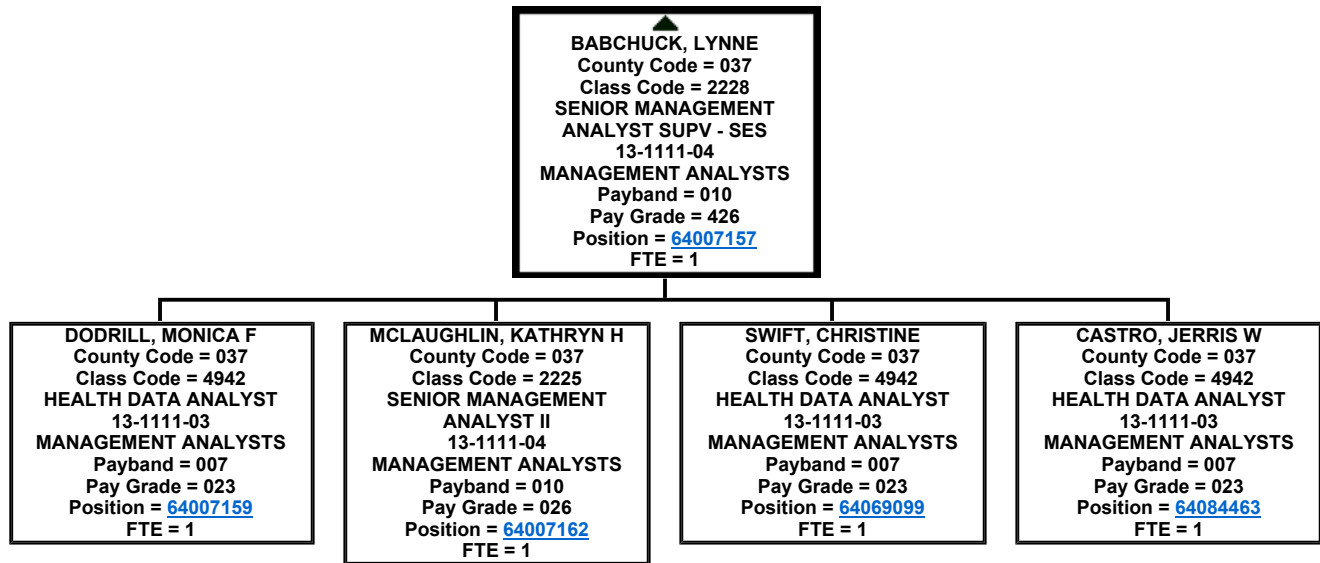


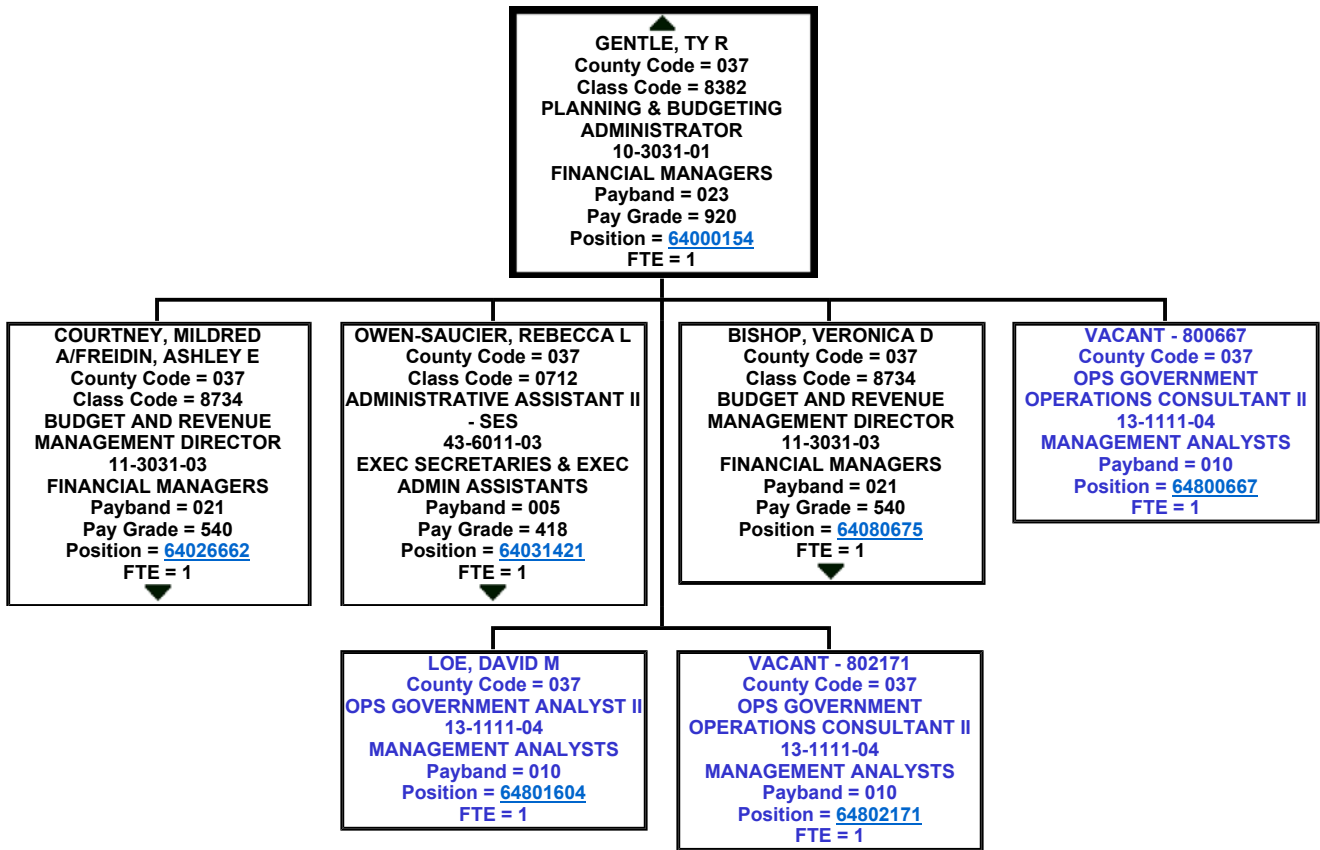


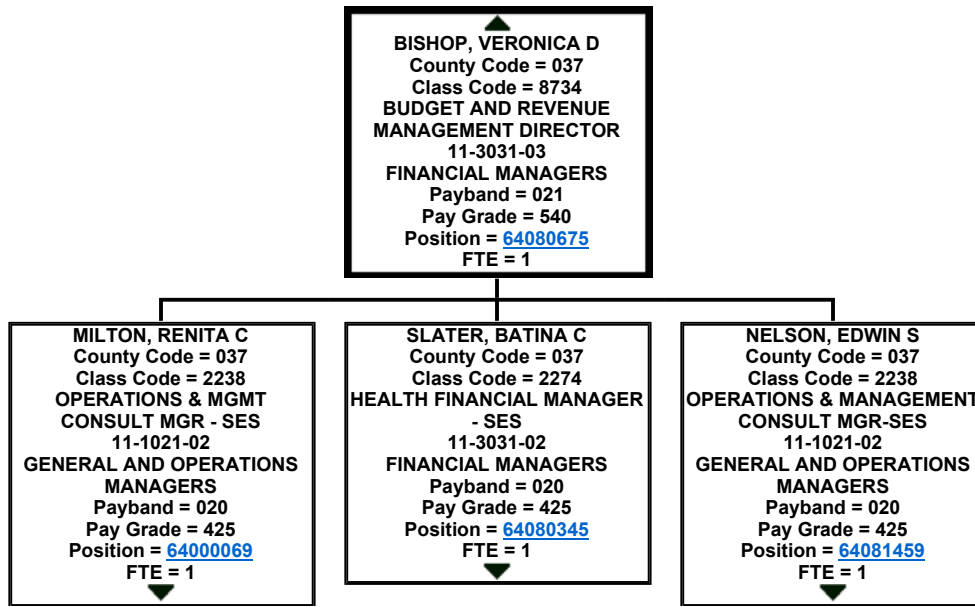


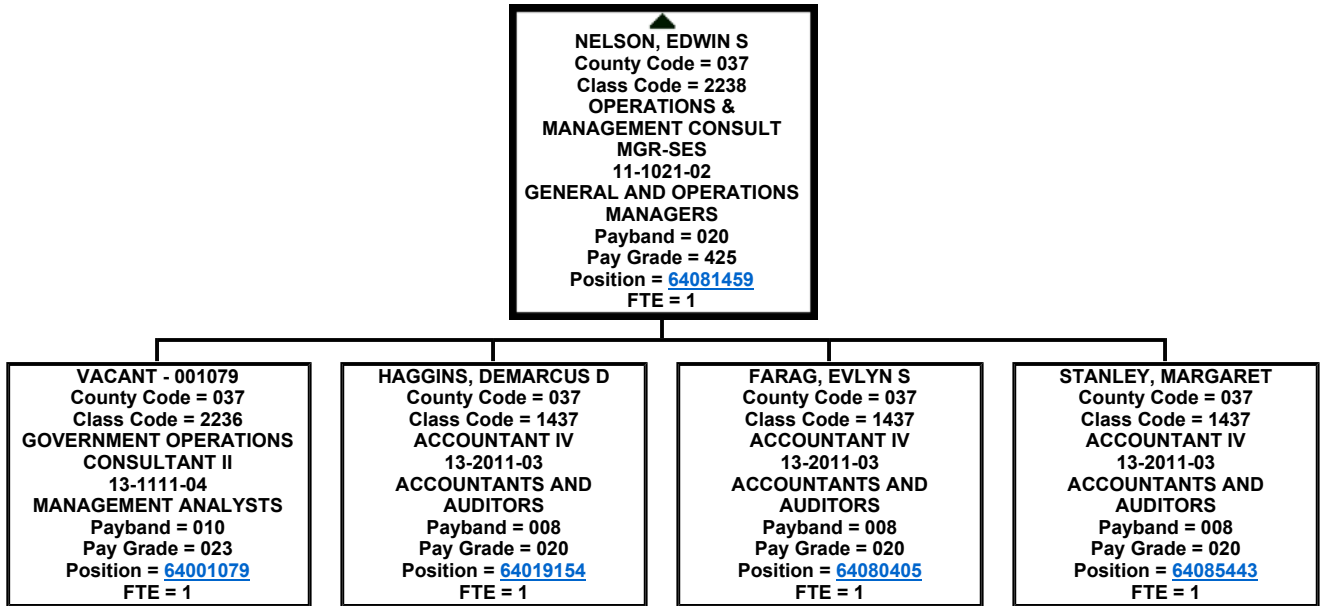


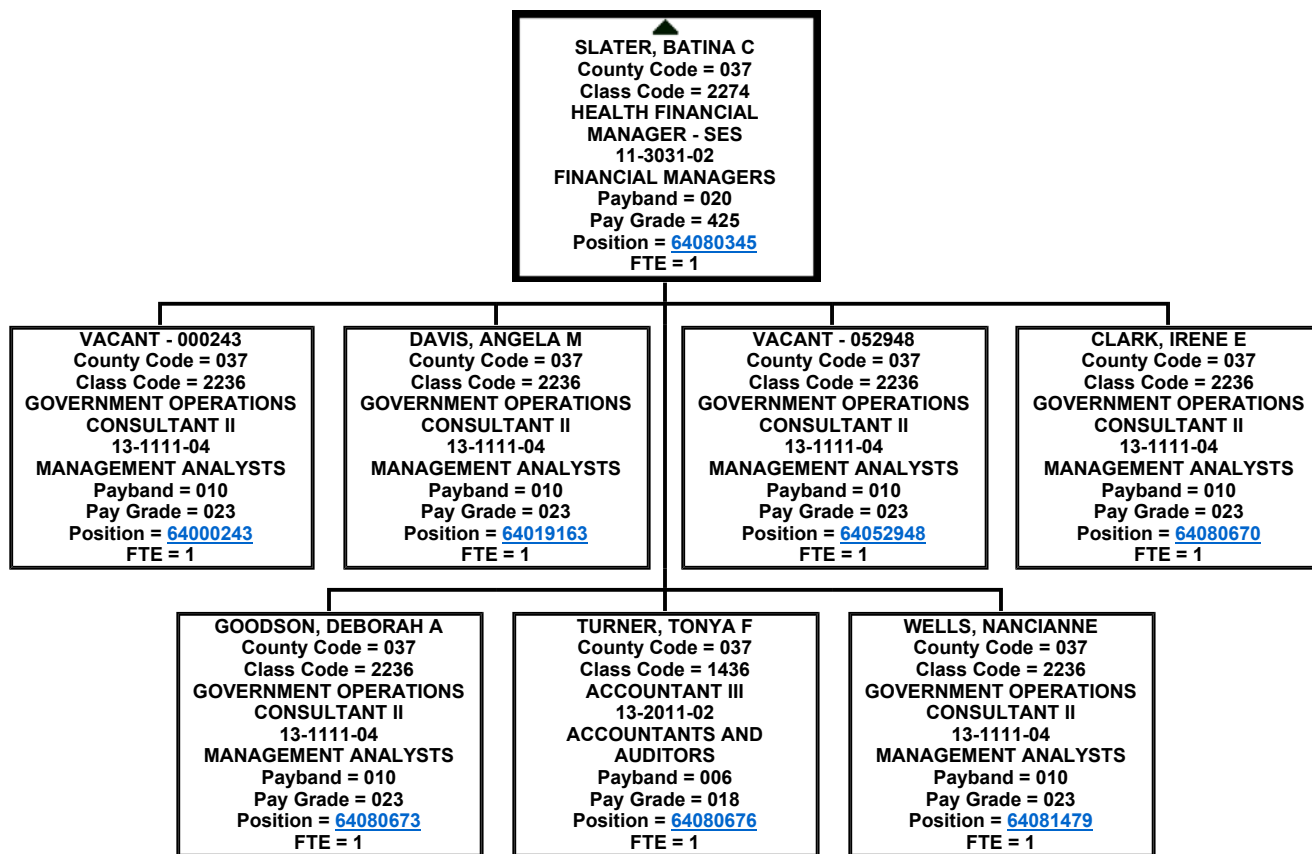






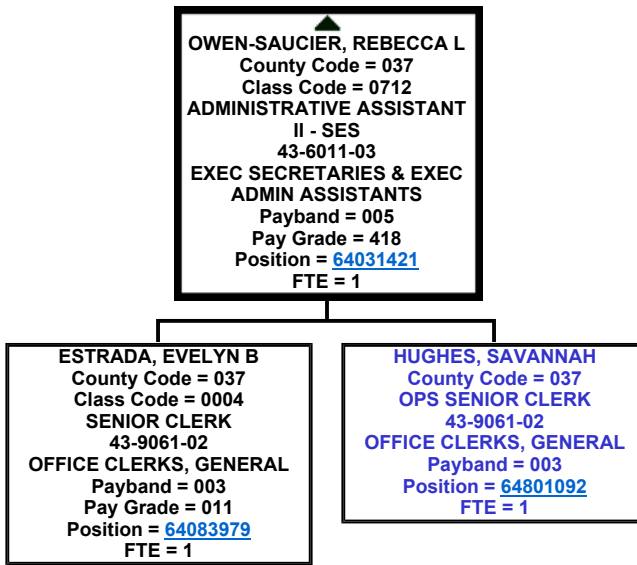


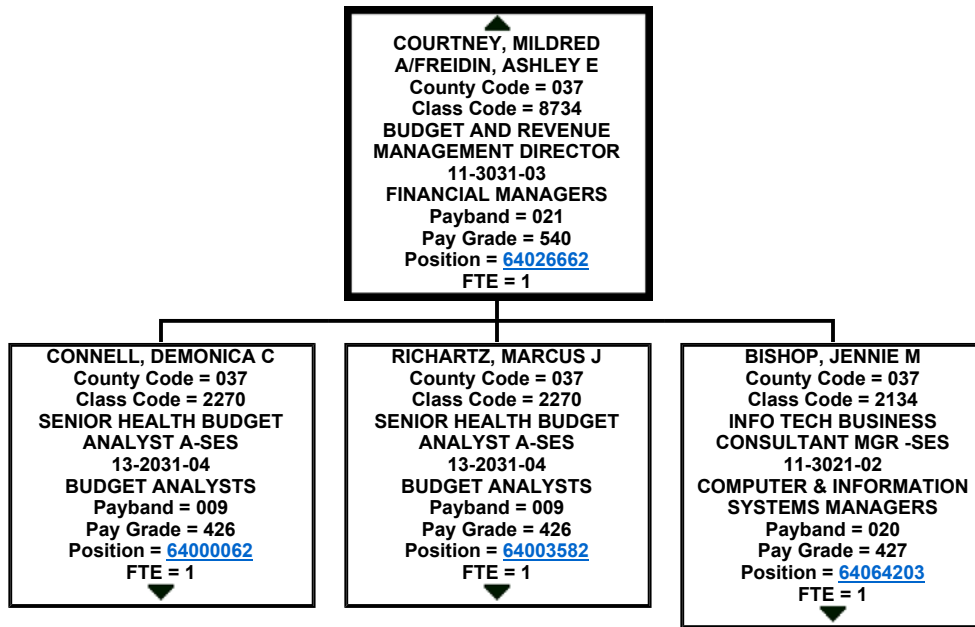


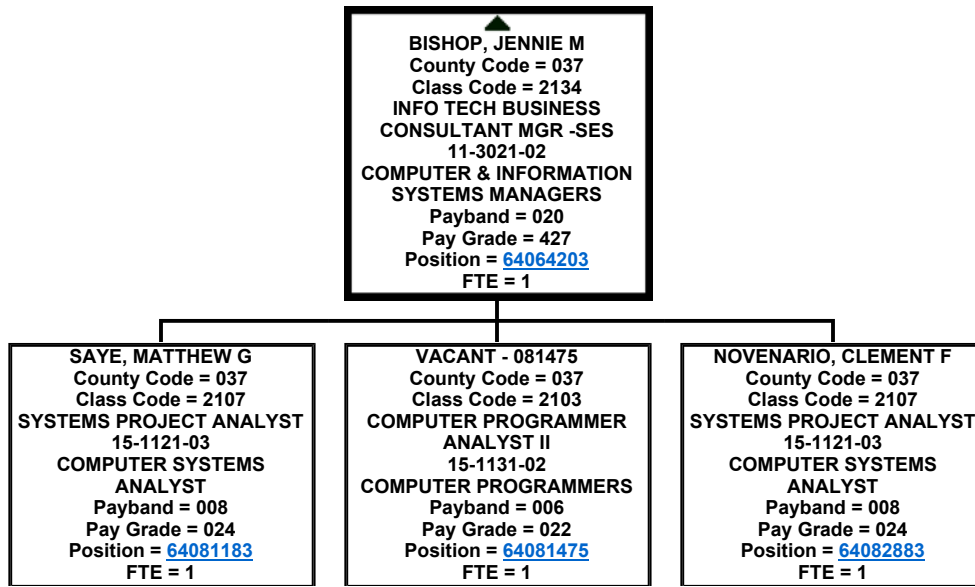


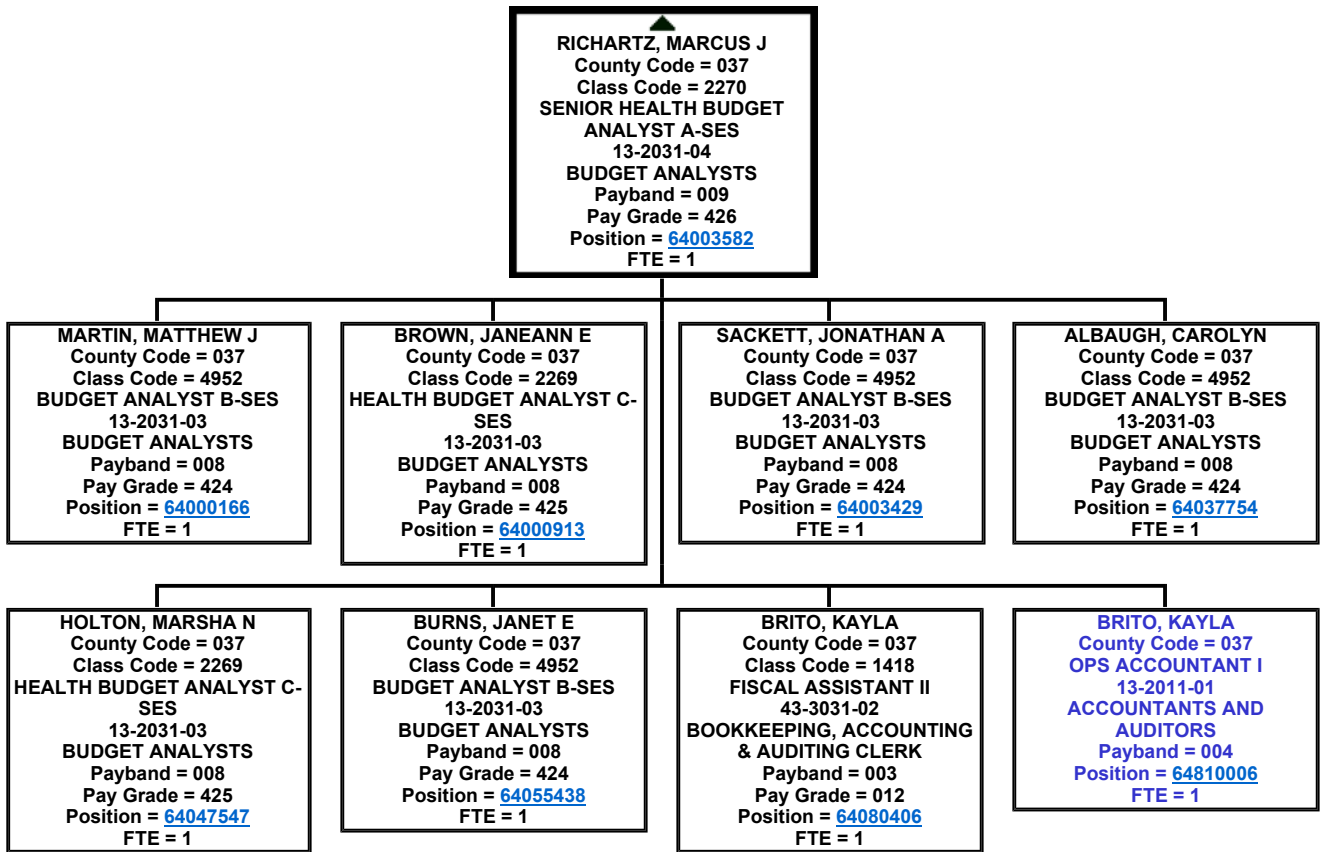
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MILTON, RENITA C
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64000069](#)
FTE = 1

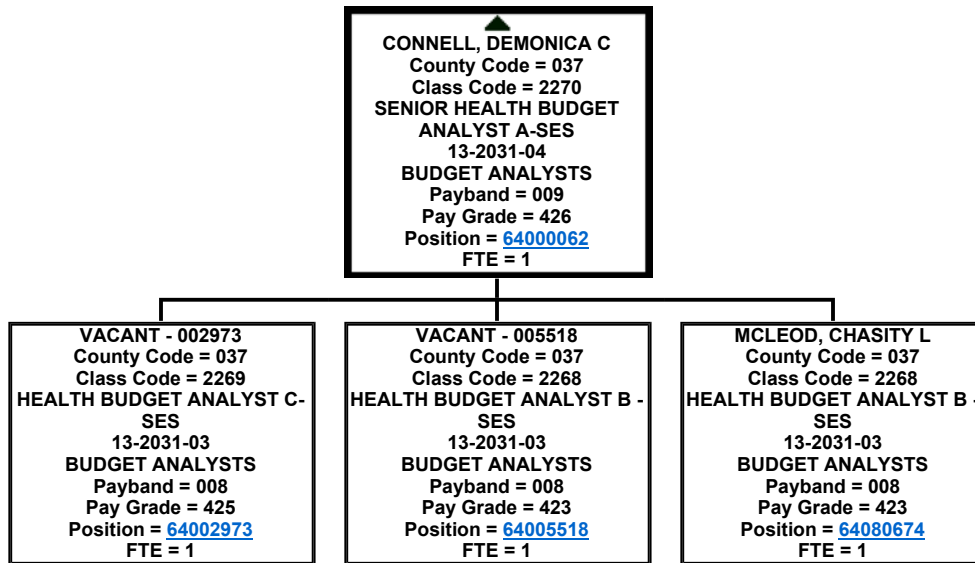
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County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64085420](#)
FTE = 1











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Script timed out

/ourpeople/orgcharts/Allchart.asp

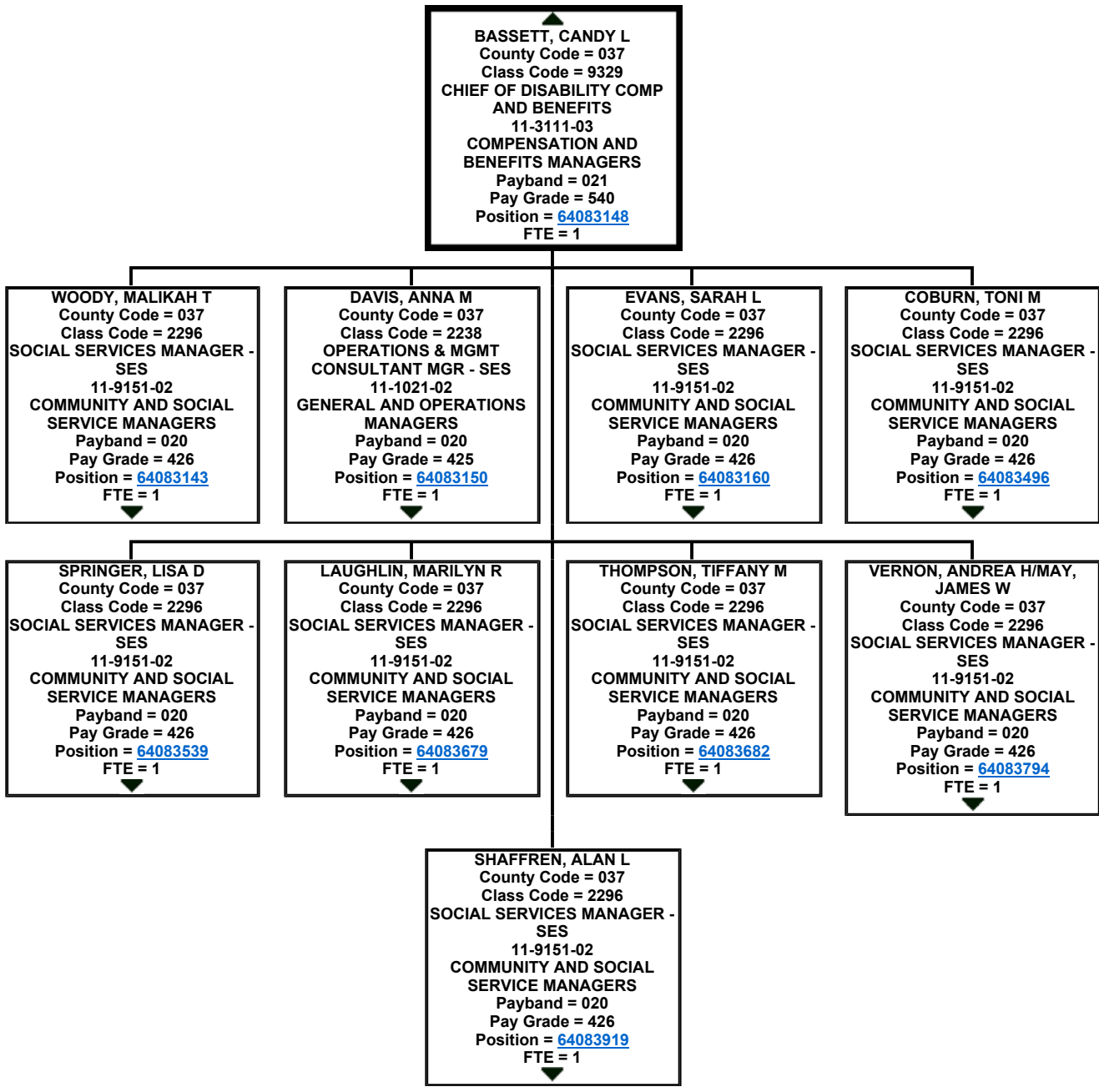
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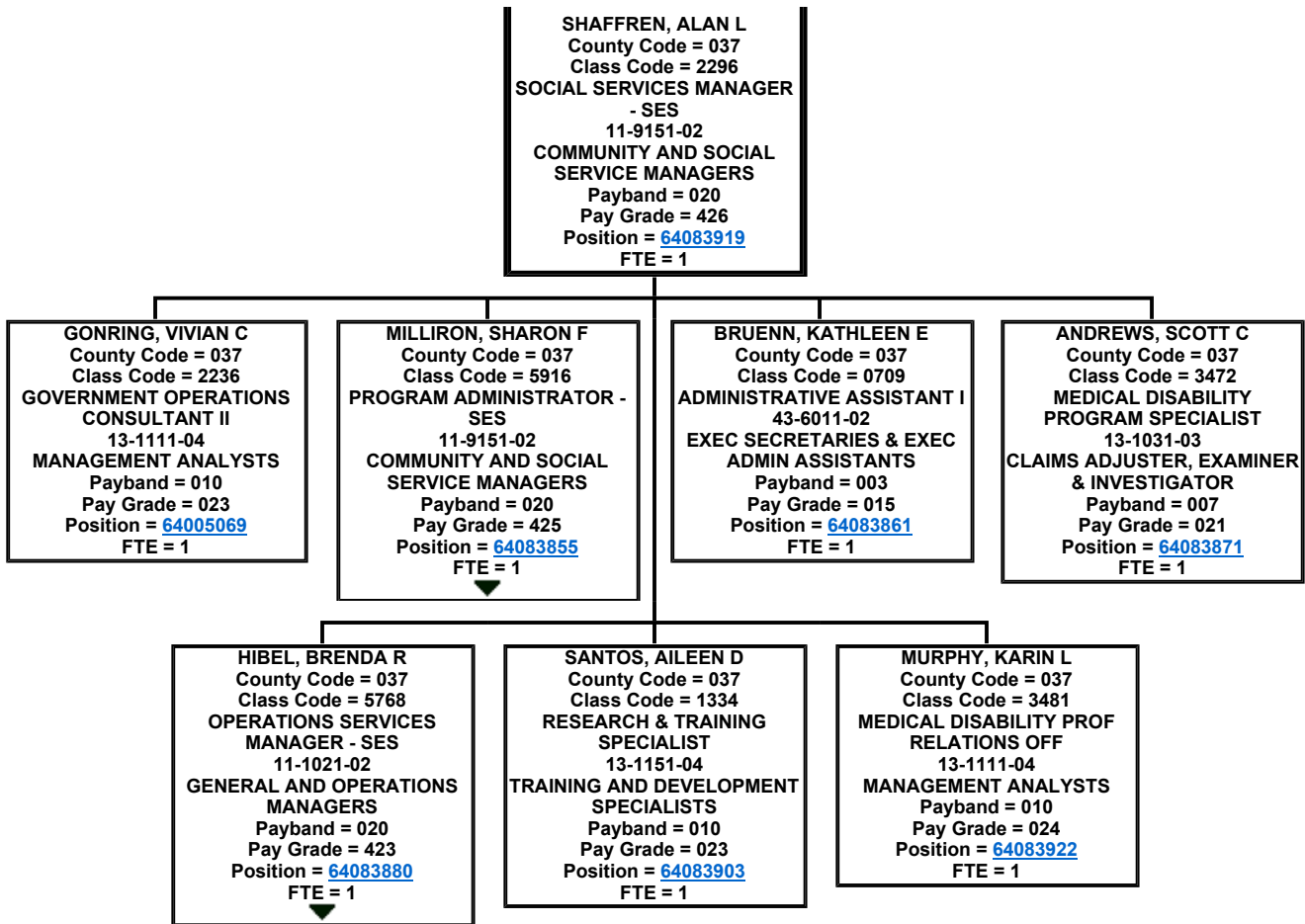
Florida Department of Health

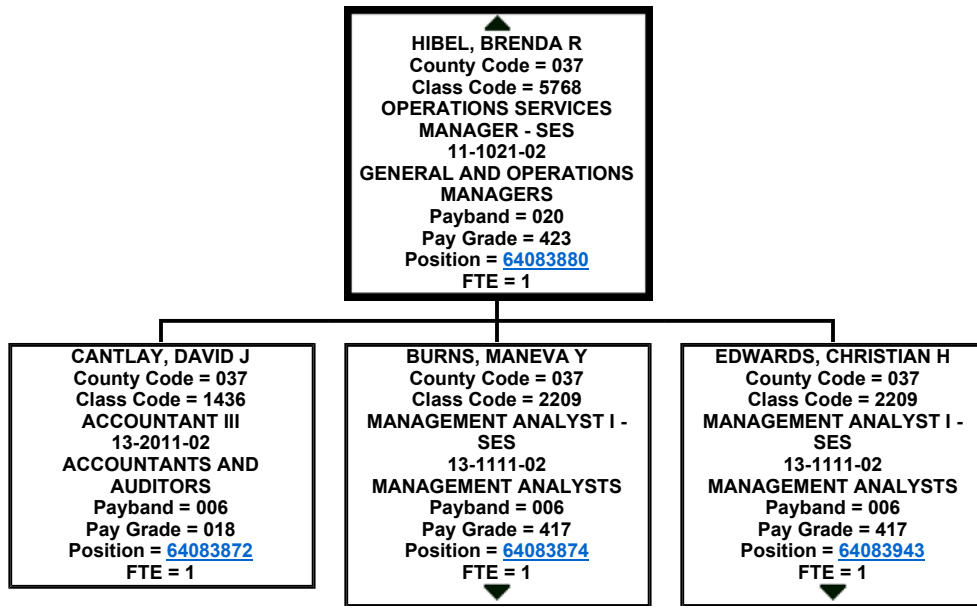
Division of Disability Determinations

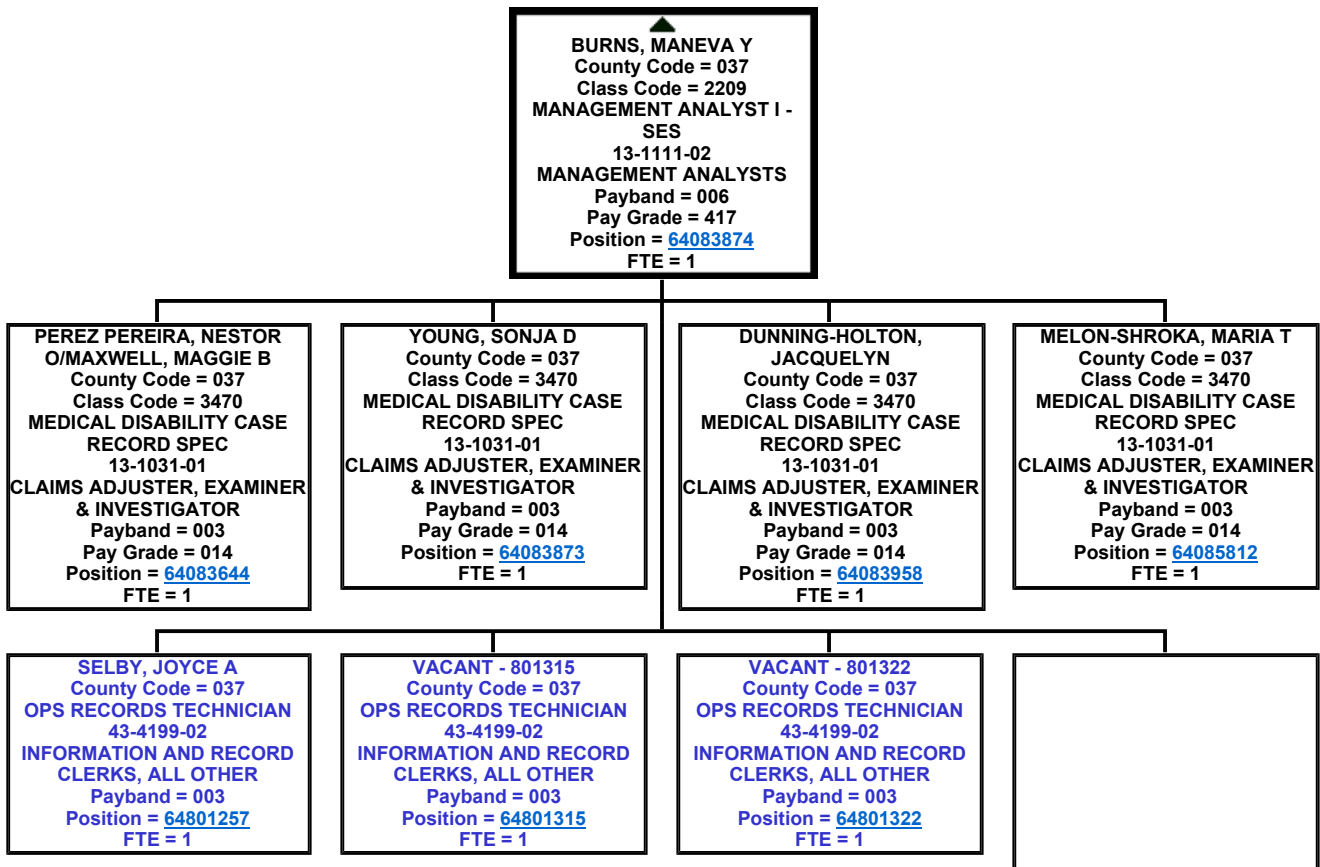
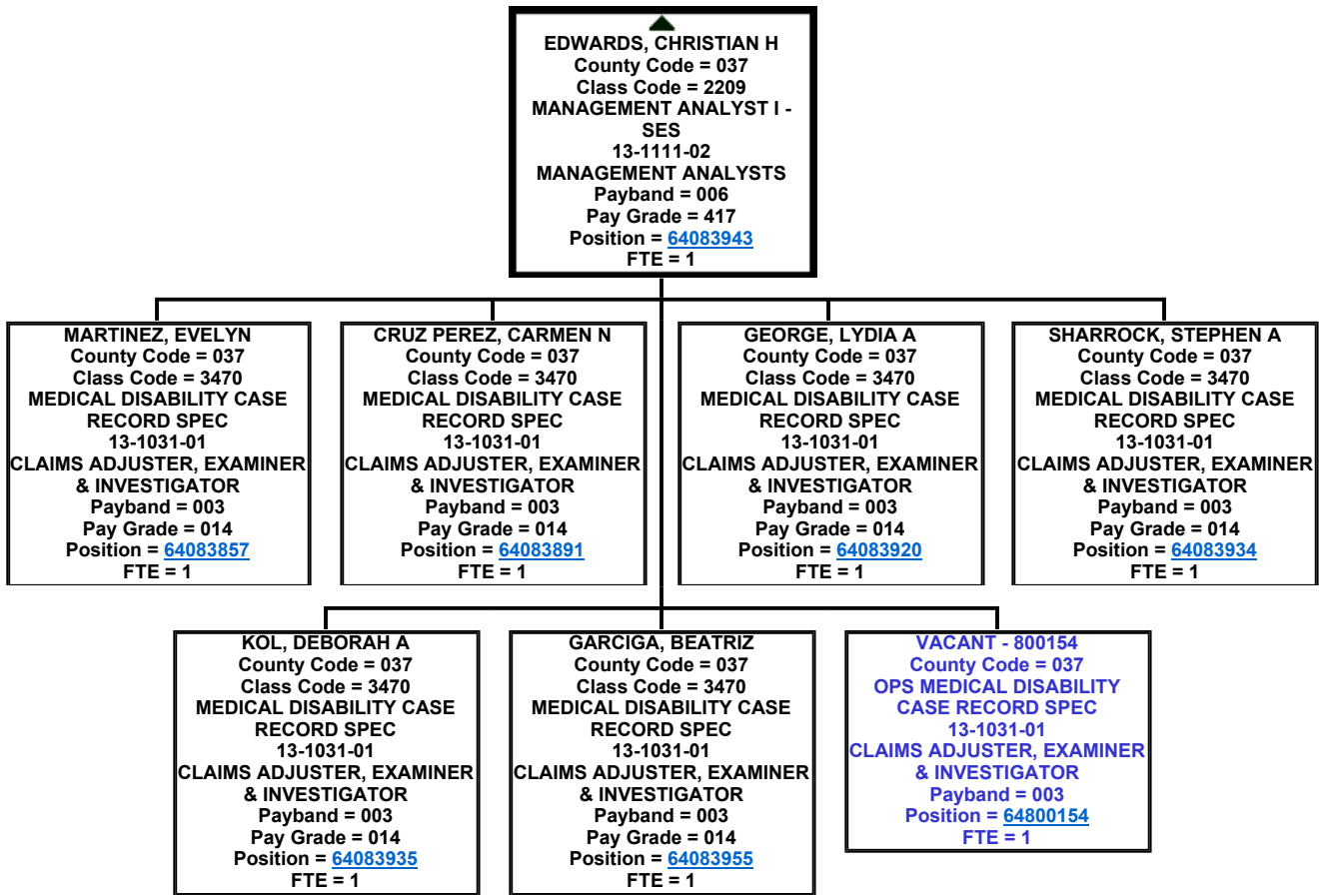
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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

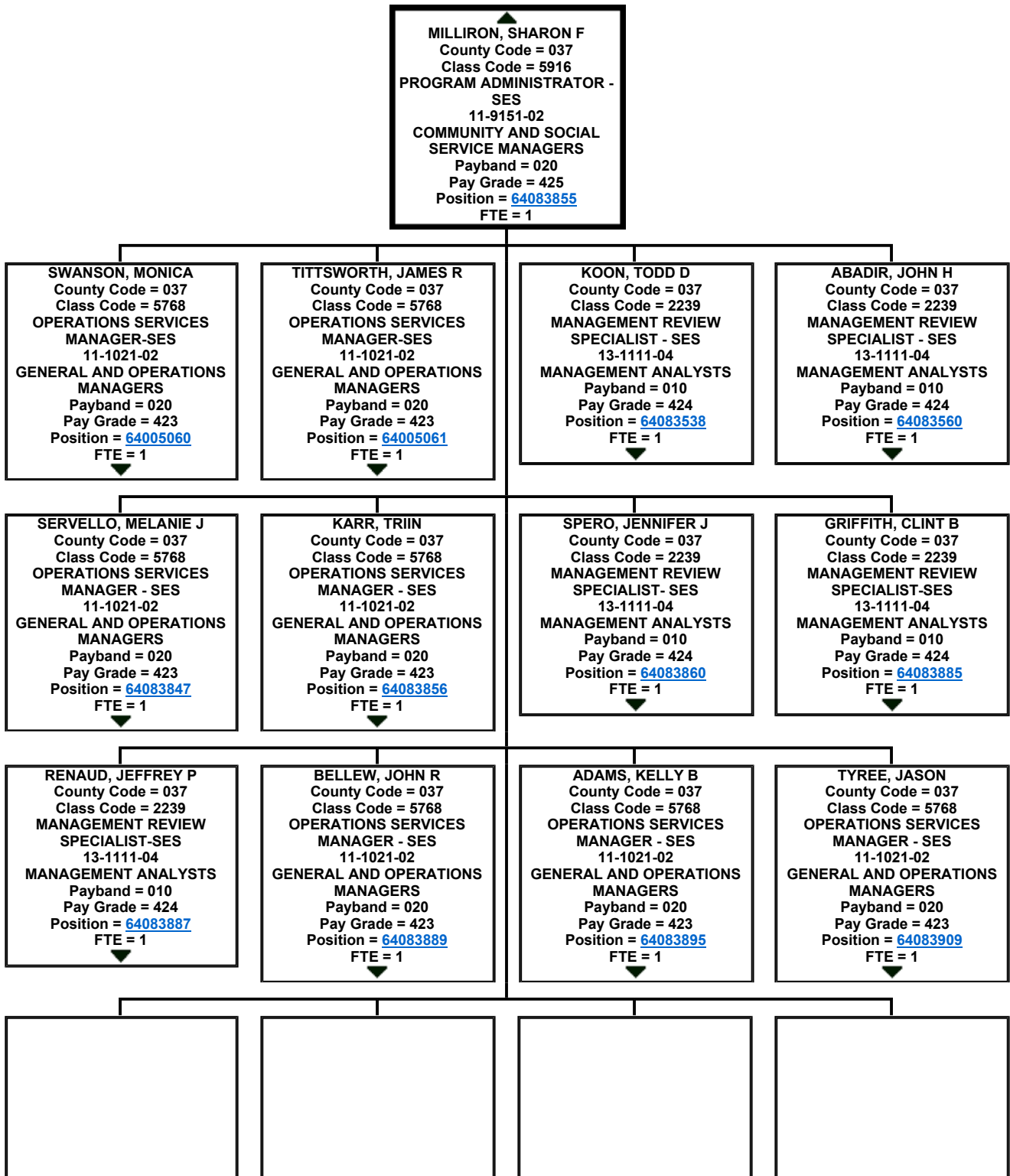








VACANT - 801410
 County Code = 037
 OPS MEDICAL DISABILITY
 CASE RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Position = [64801410](#)
 FTE = 1



VACANT - 083923
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083923](#)
FTE = 1
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LONG, JESSICA
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083946](#)
FTE = 1
▼

GRAD, JENNIFER
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083947](#)
FTE = 1
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NEWTON, MARY M
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083960](#)
FTE = 1
▼

▲
NEWTON, MARY M
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083960](#)
 FTE = 1

COLLIE, JAIR M
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083431](#)
 FTE = 1

MOSLEY, SHERON L
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083888](#)
 FTE = 1

RIOS, LUZ D
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083932](#)
 FTE = 1

NEUMAN, SARA M
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64085807](#)
 FTE = 1

KELLY, TIMOTHY F
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64085810](#)
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ESQUIVEL BAUZA, ROSMERY D
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
 Position = [64085811](#)
 FTE = 1

FORRESTER, SHELBY H
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
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**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64086588](#)
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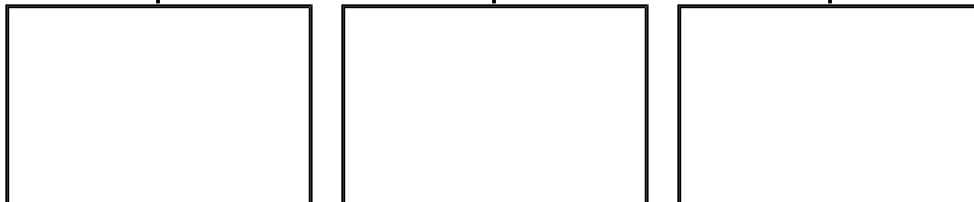
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 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
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 Pay Grade = 423
 Position = [64083947](#)
 FTE = 1

MCPHEE, SARAH K
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64006842](#)
 FTE = 1

MCQUILLAN, ELIZABETH D
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
 Position = [64083598](#)
 FTE = 1

TODD, KIMBERLI A
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
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**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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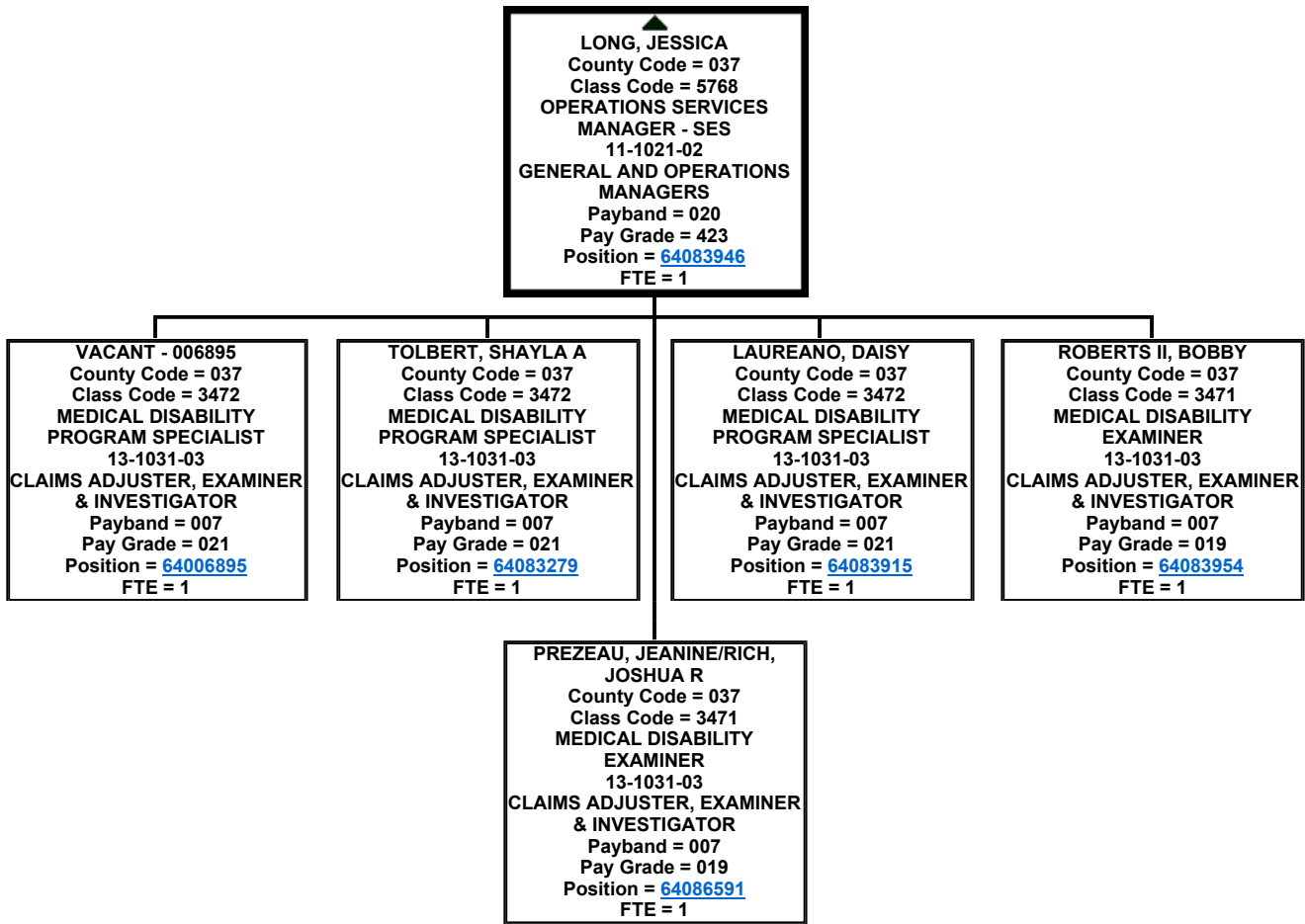
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**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083865](#)
 FTE = 1



VACANT - 083894
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083894](#)
FTE = 1

BARGERSTOCK, DANIEL
S/TOLSON, MADISON E
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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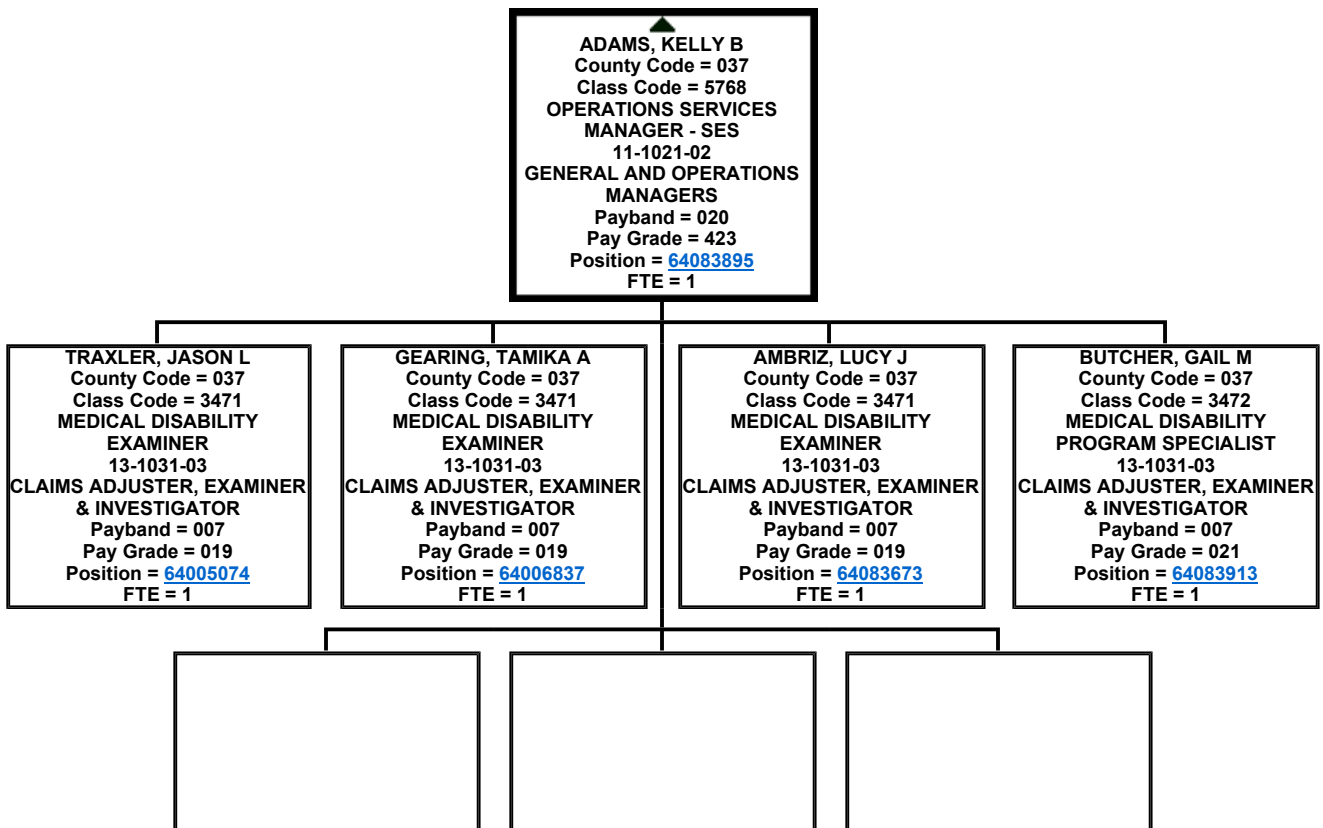
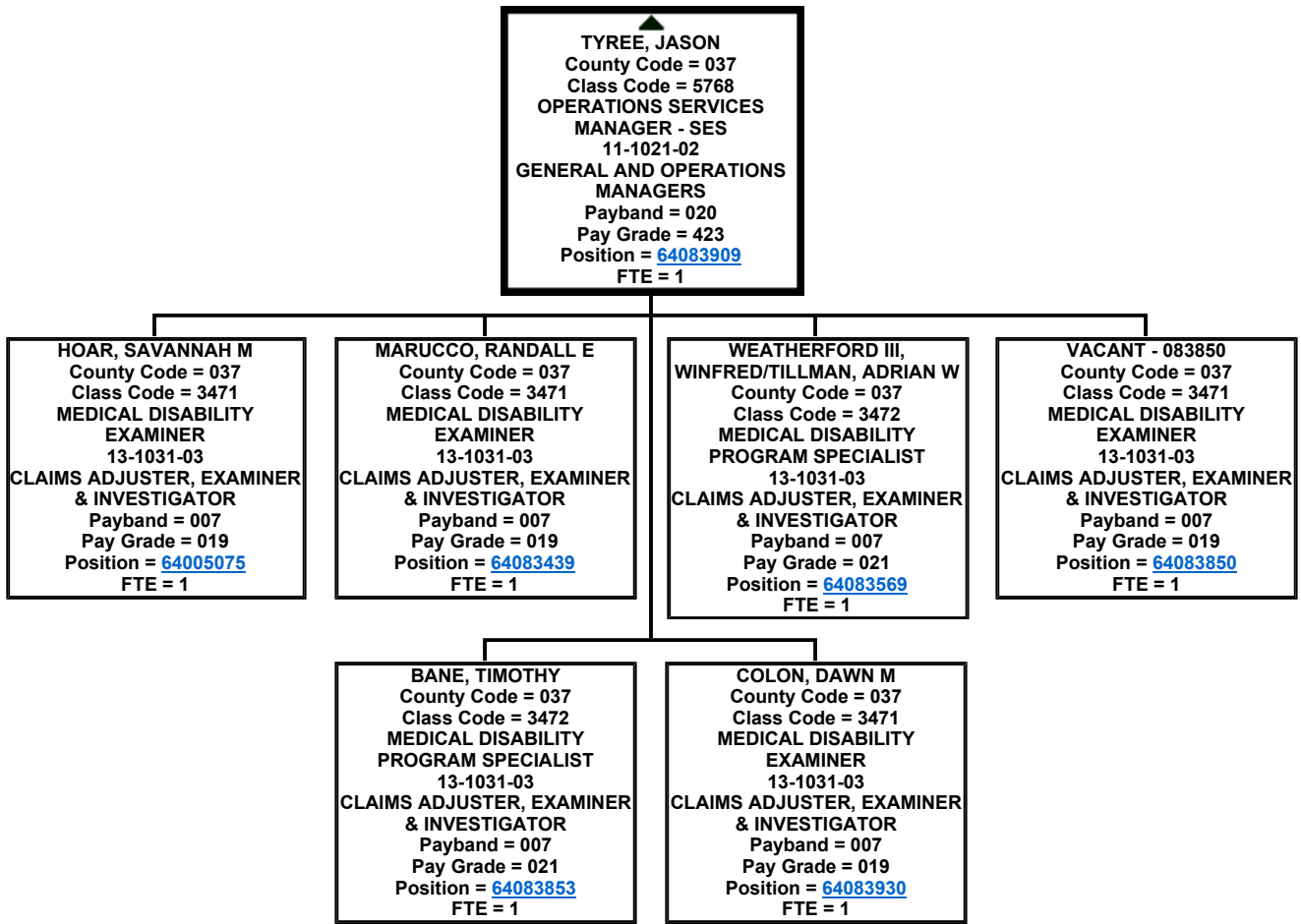
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085806](#)
FTE = 1



VACANT - 083923
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083923](#)
FTE = 1

VACANT - 006843
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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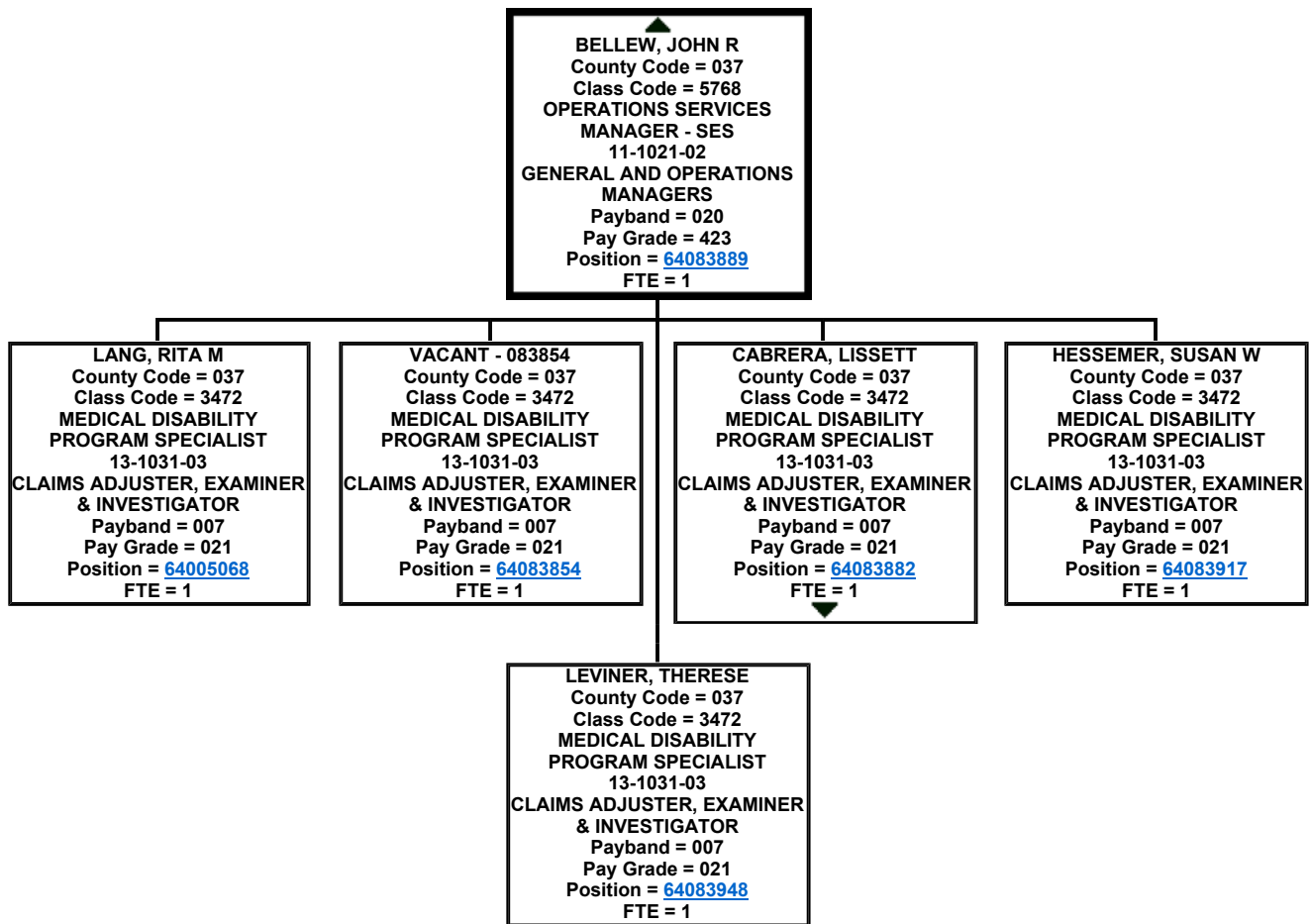
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083864](#)
FTE = 1



KOVALSKY, JILL
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083927](#)
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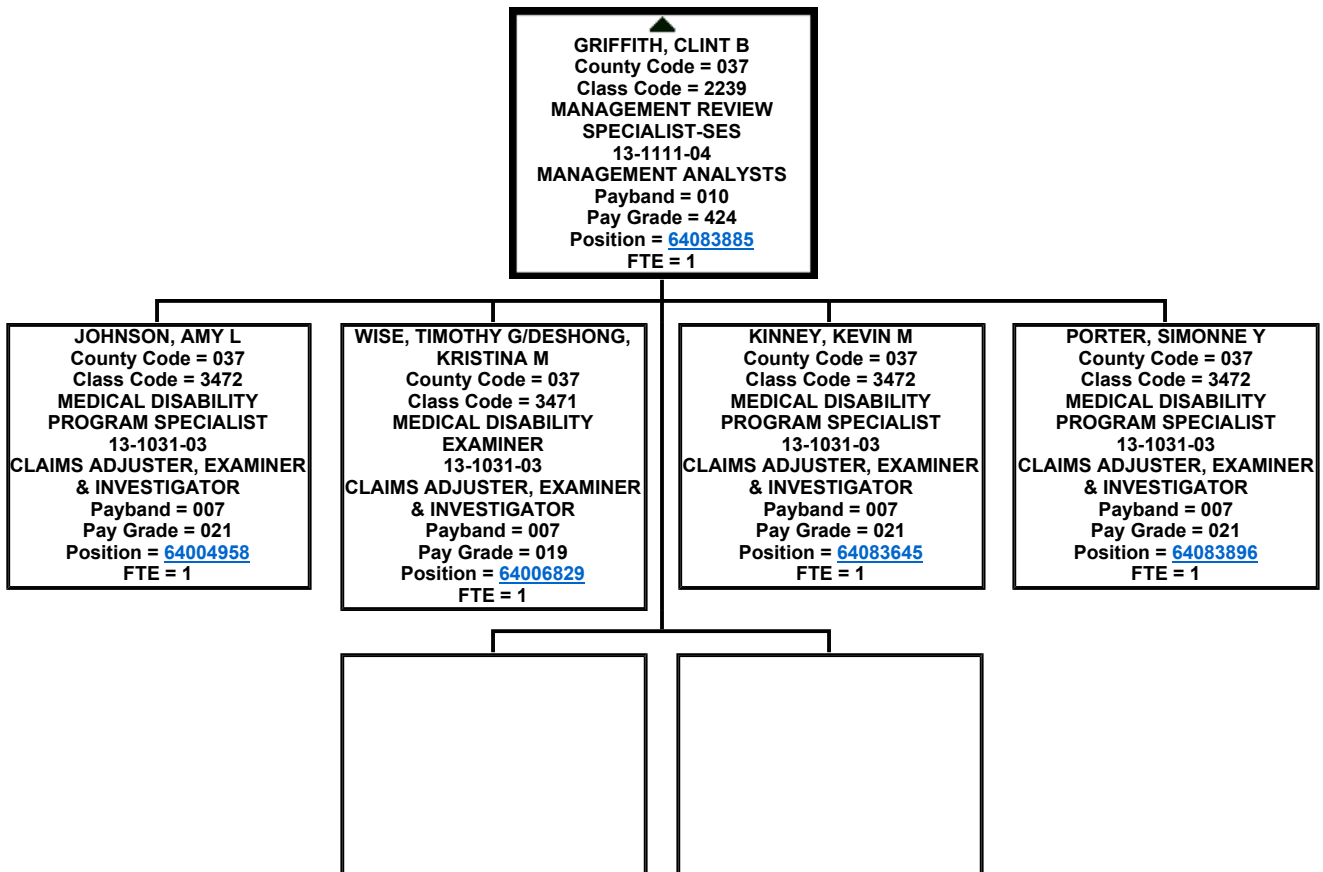
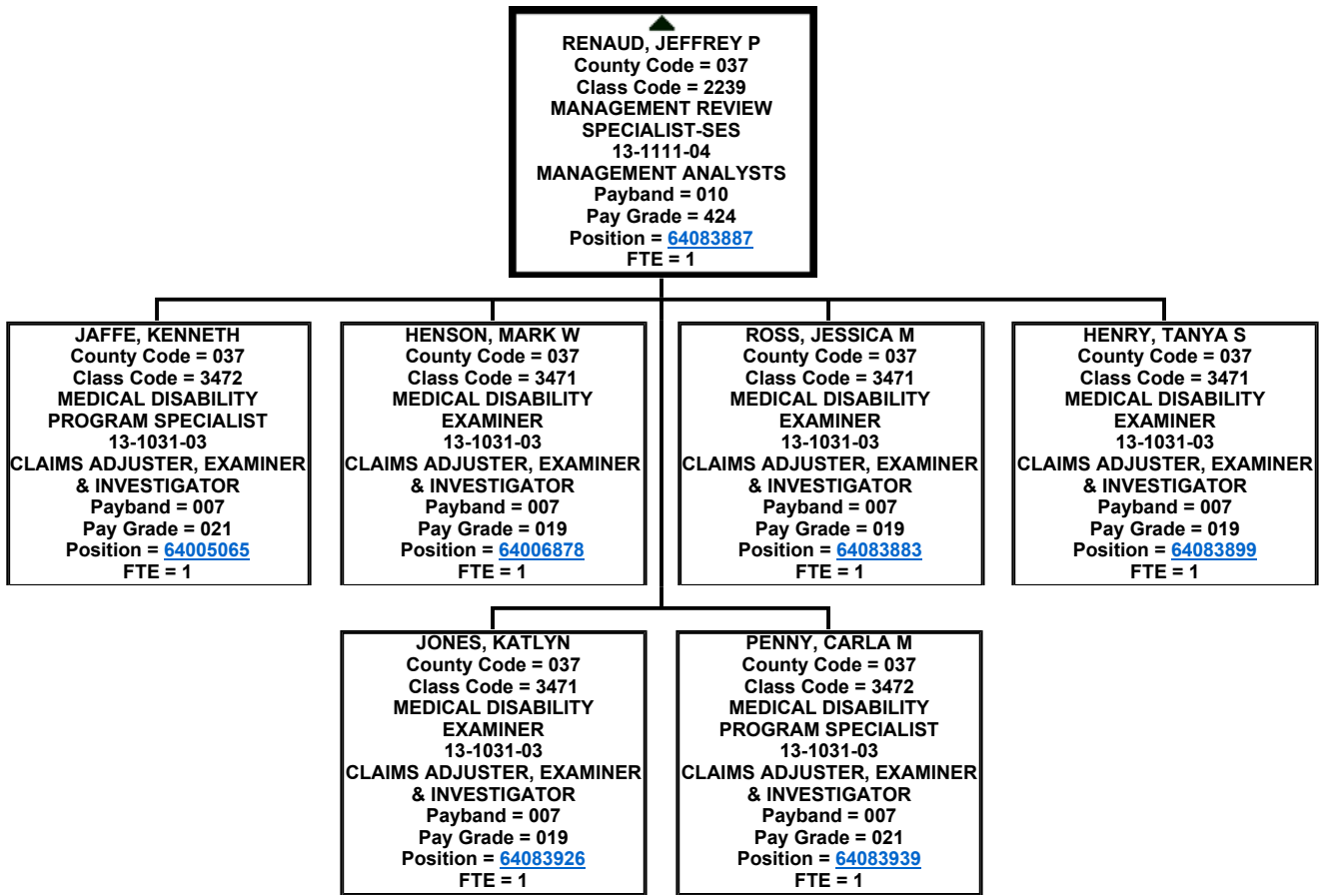
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085804](#)
FTE = 1

MOUNT, AILCY L
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64086589](#)
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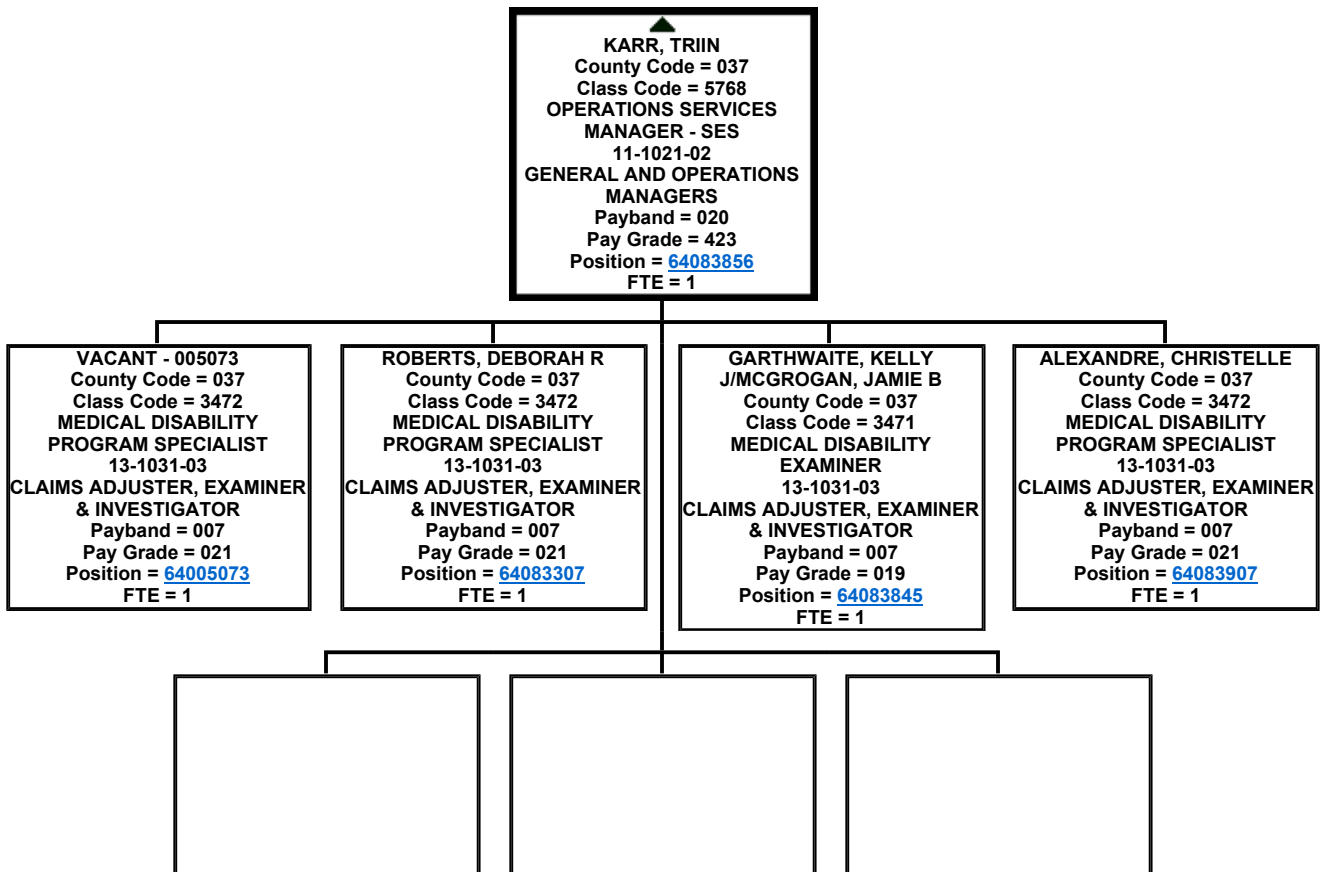
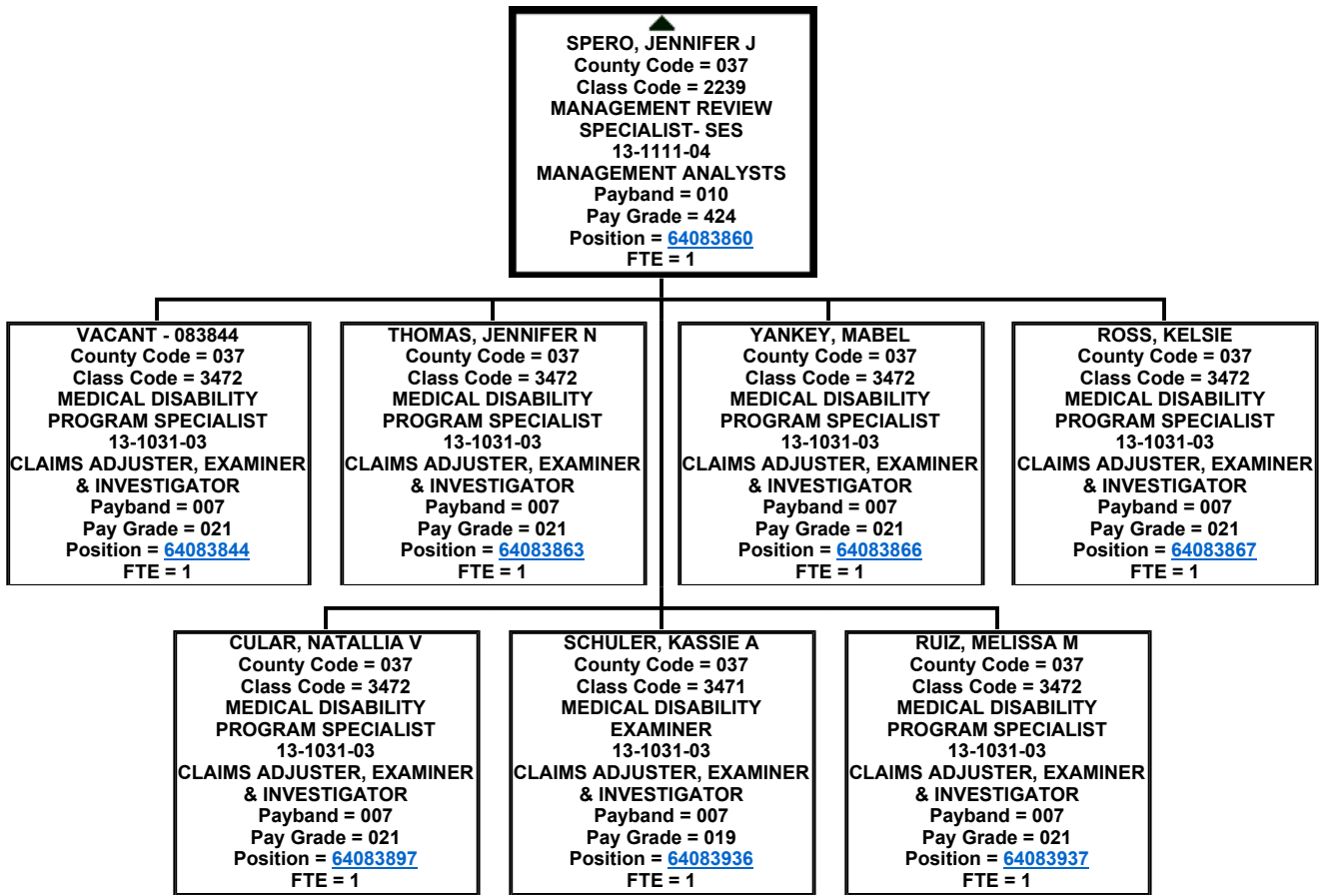
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CABRERA, LISSETT
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER,
EXAMINER & INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083882](#)
FTE = 1

VACANT - 082208
County Code = 037
Class Code = 5328
SR COMMUNITY HEALTH
NURSING SUPERVISOR
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64082208](#)
FTE = 1



WEGMAN, ALICE
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083914](#)
FTE = 1

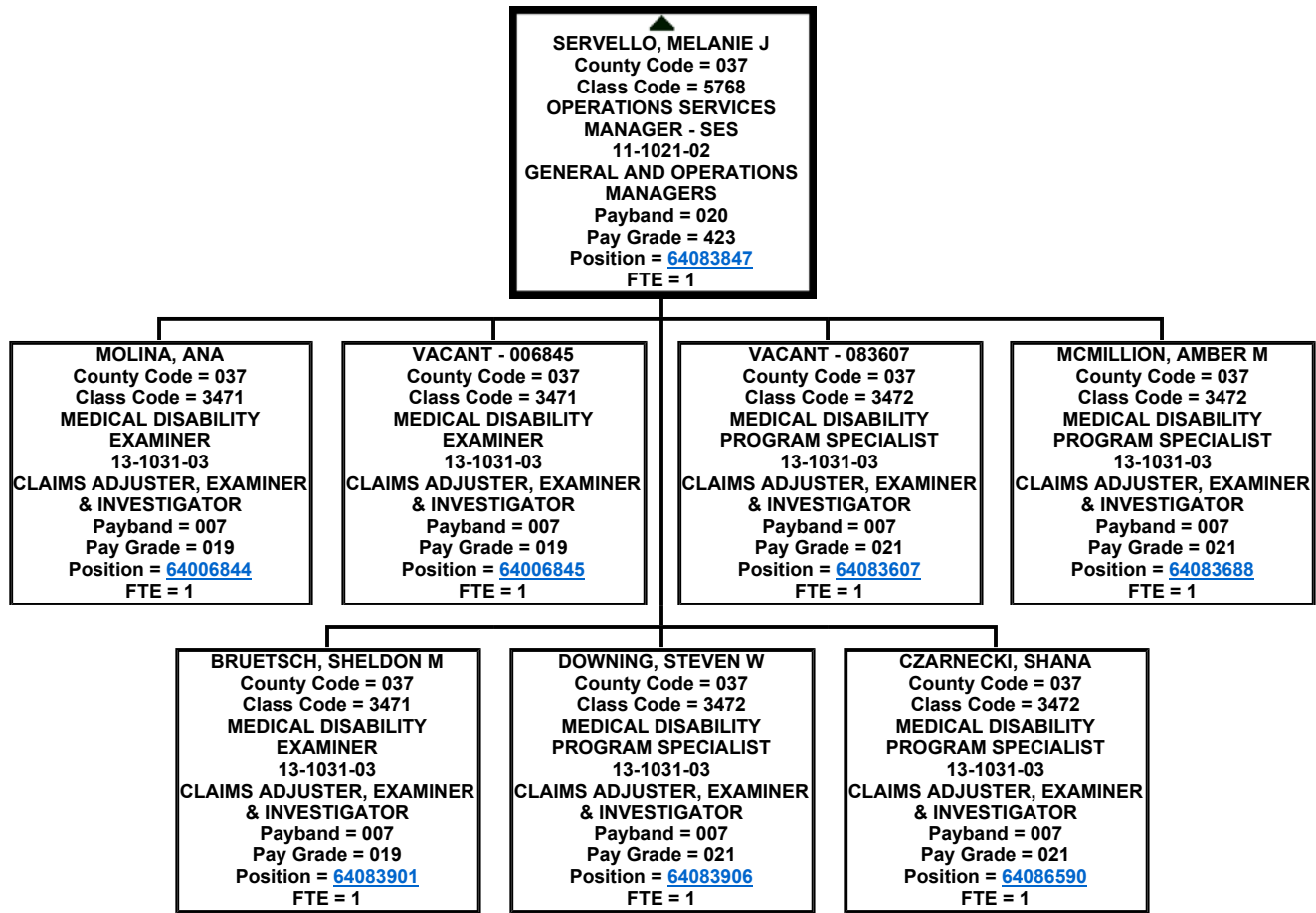
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085805](#)
FTE = 1

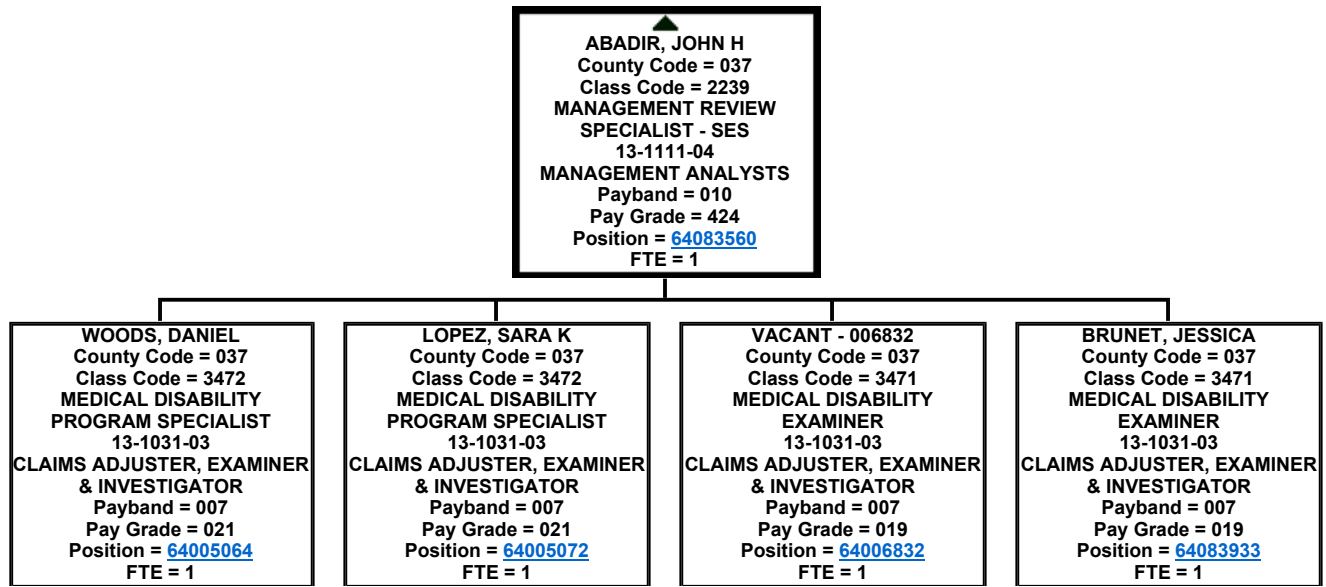


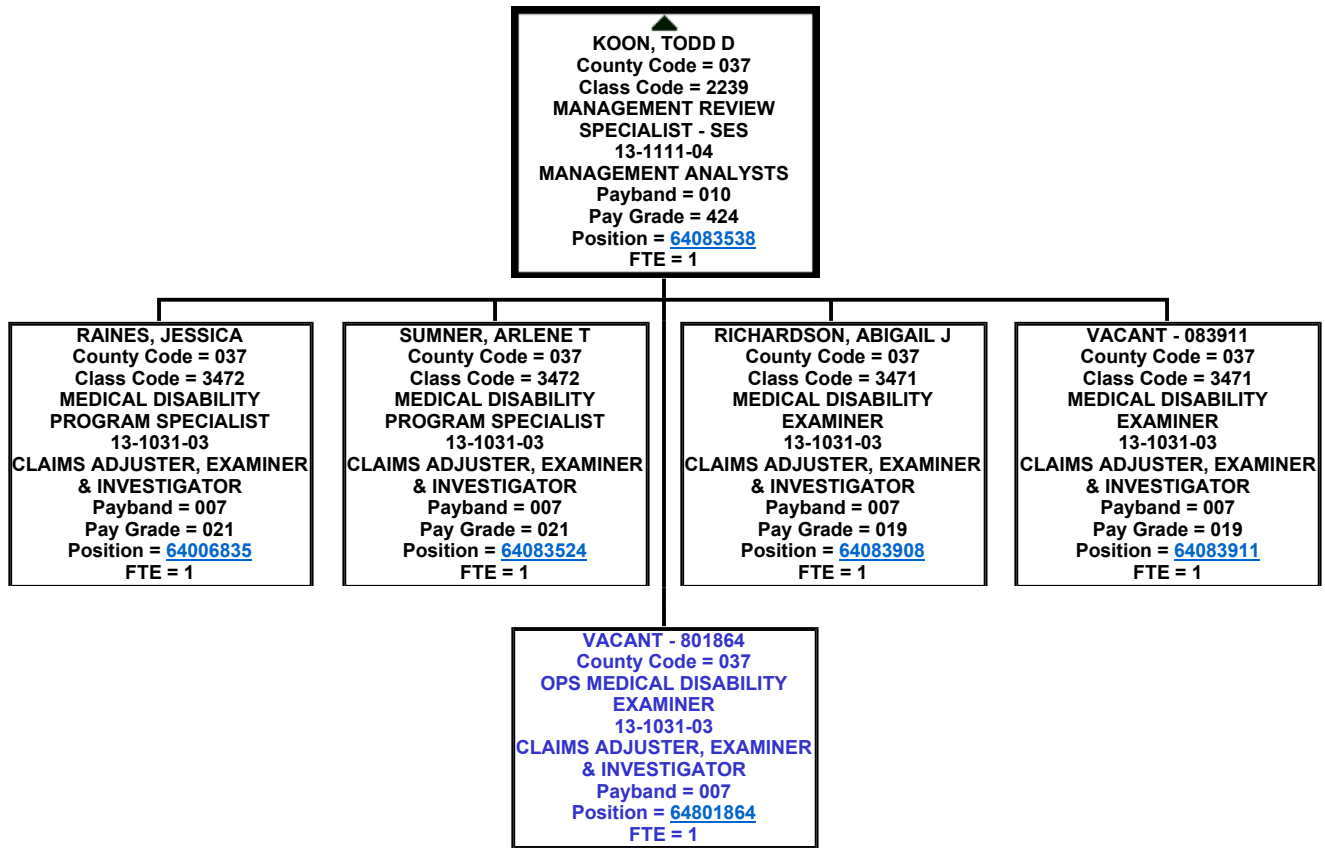
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
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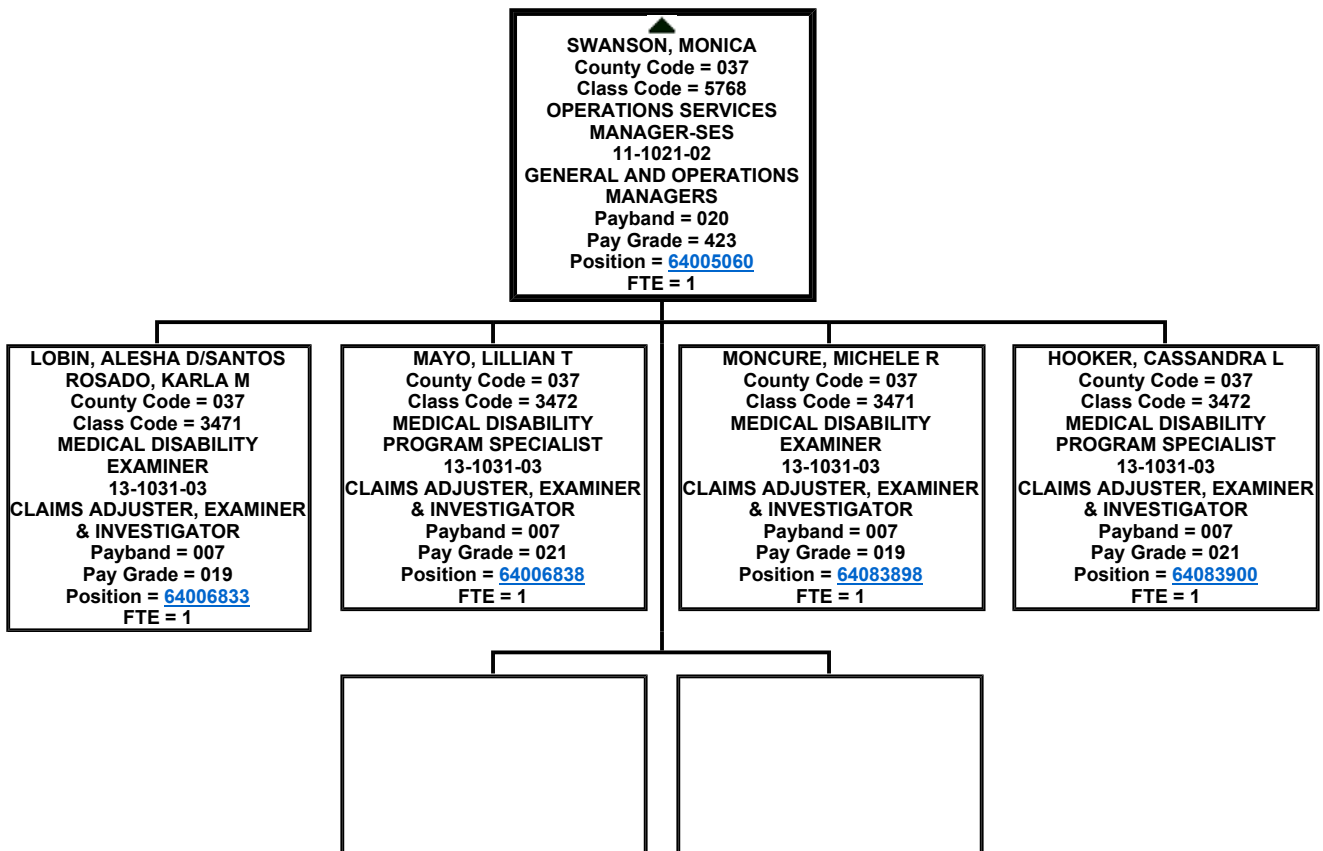
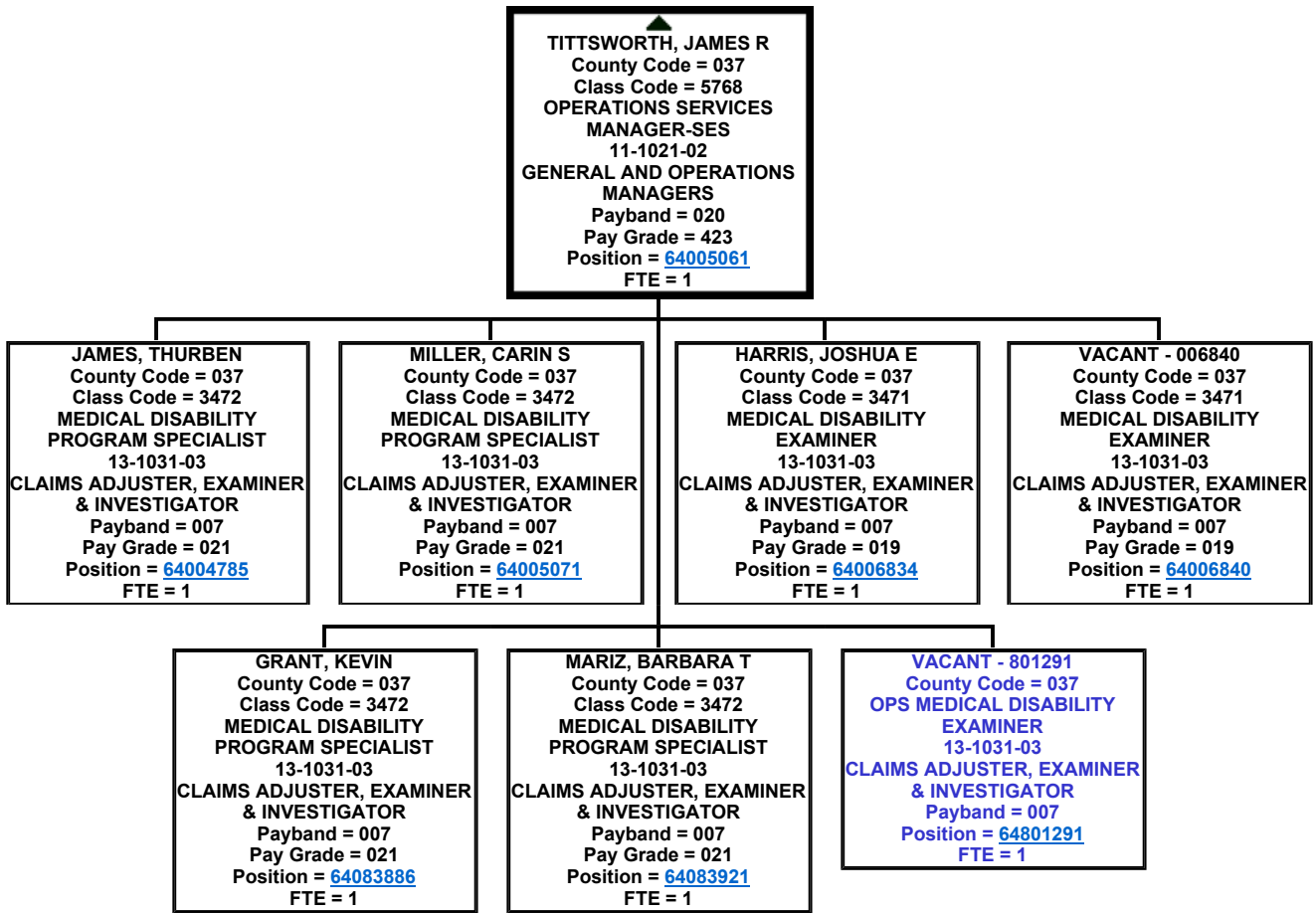
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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085808](#)
FTE = 1

SANYET, MAYRA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086600](#)
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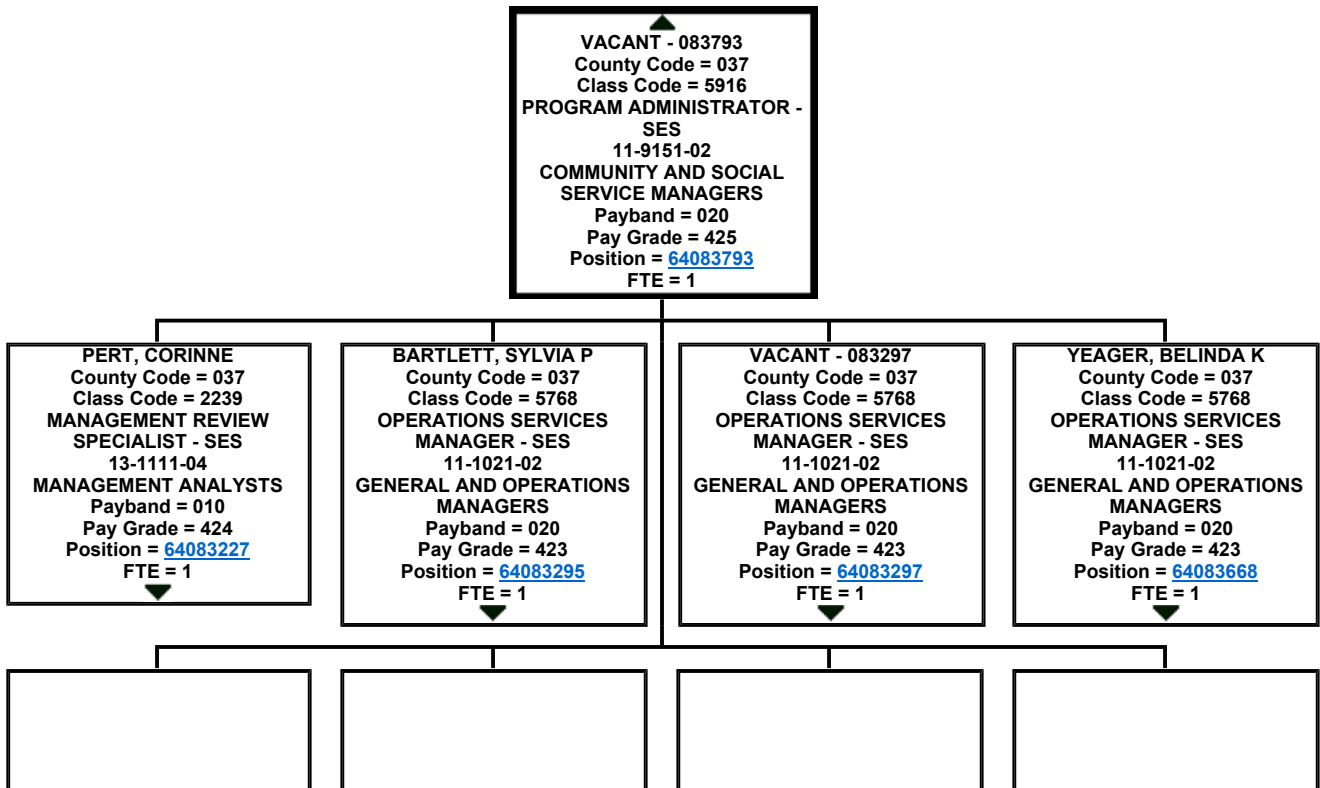
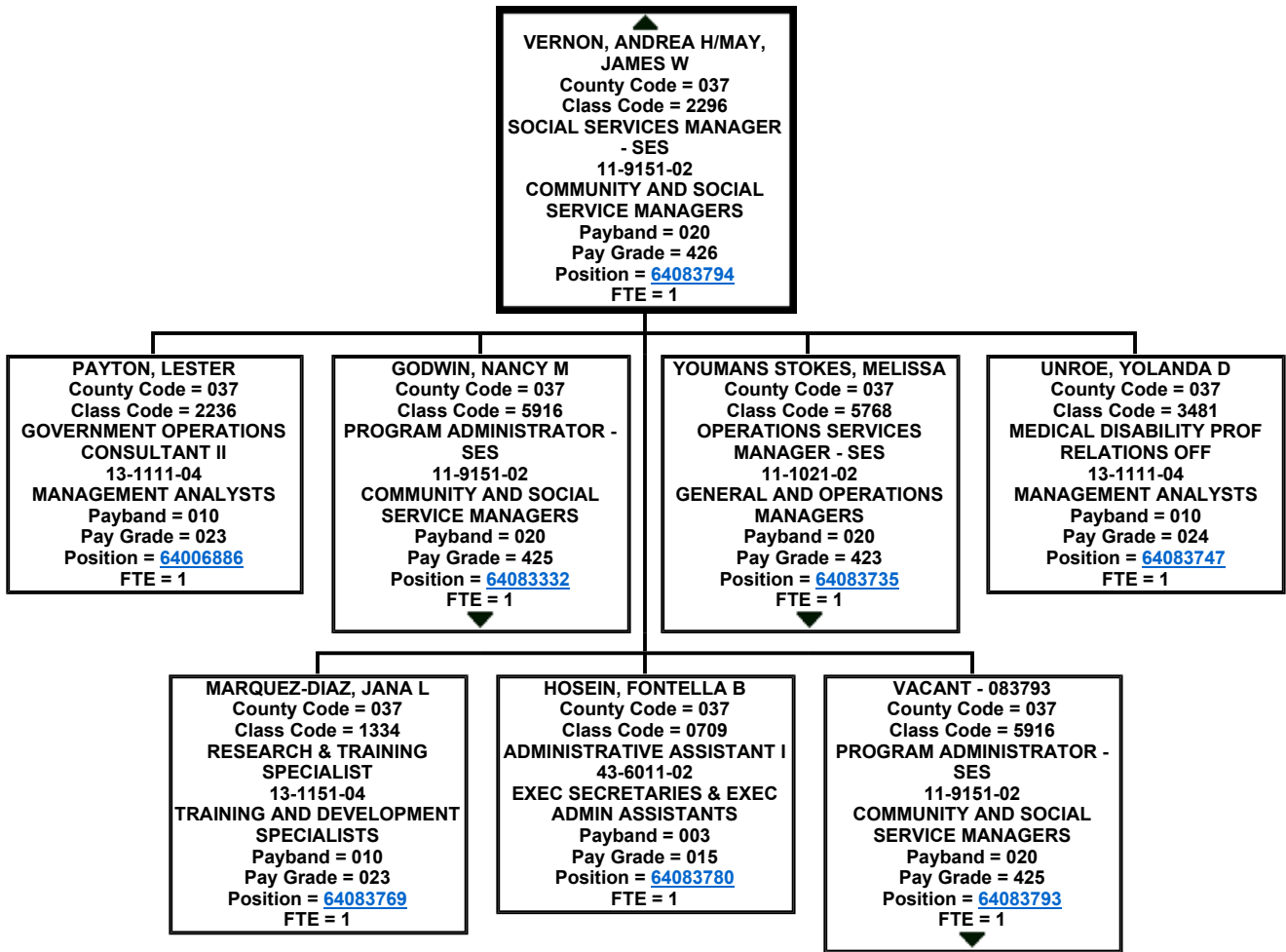






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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083904](#)
FTE = 1

VACANT - 086587
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
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Position = [64086587](#)
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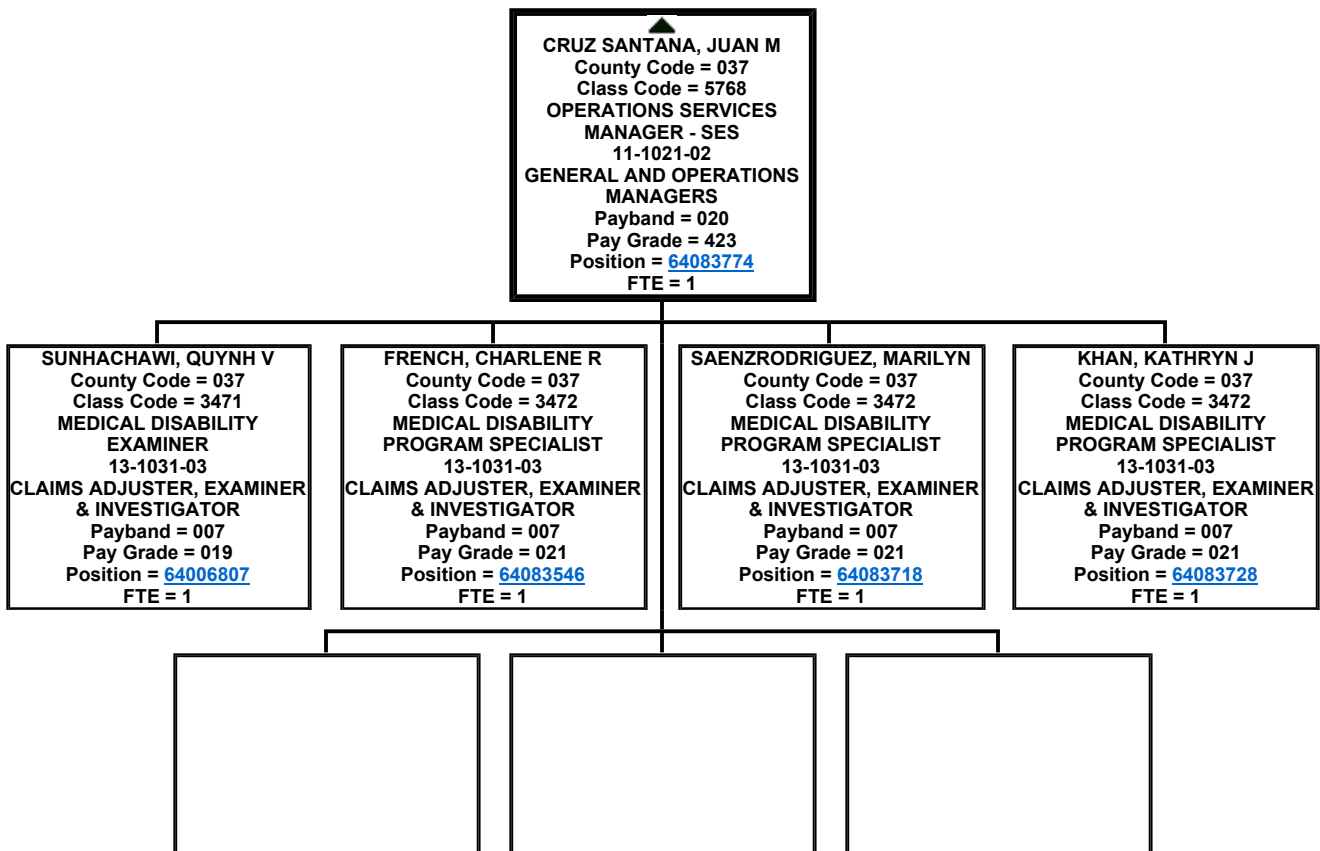
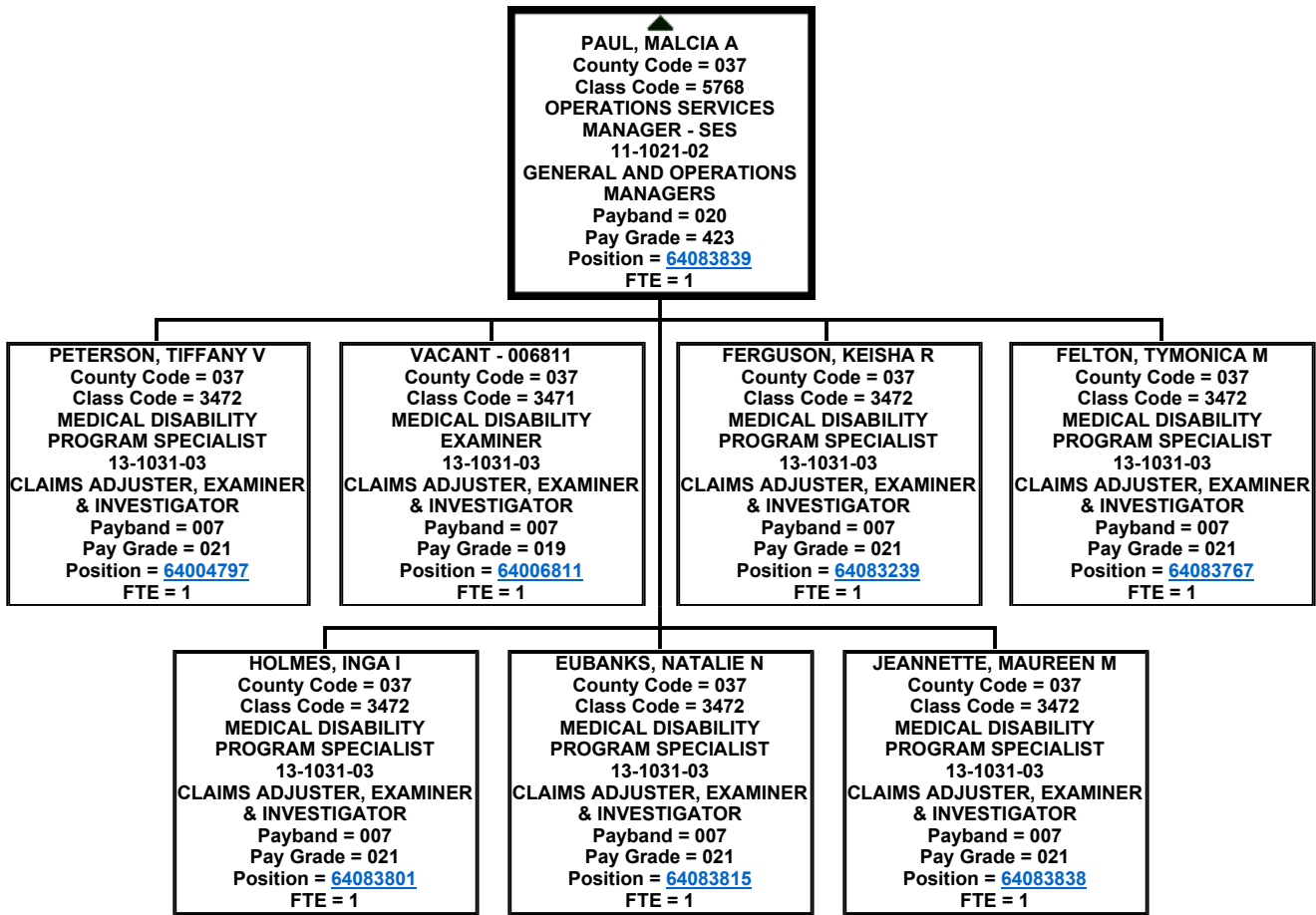


LOPEZ, CARMEN
County Code = 037
Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083739](#)
FTE = 1
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WHITTED, SHARVIS E
County Code = 037
Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083749](#)
FTE = 1
▼

CRUZ SANTANA, JUAN M
County Code = 037
Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
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Position = [64083774](#)
FTE = 1
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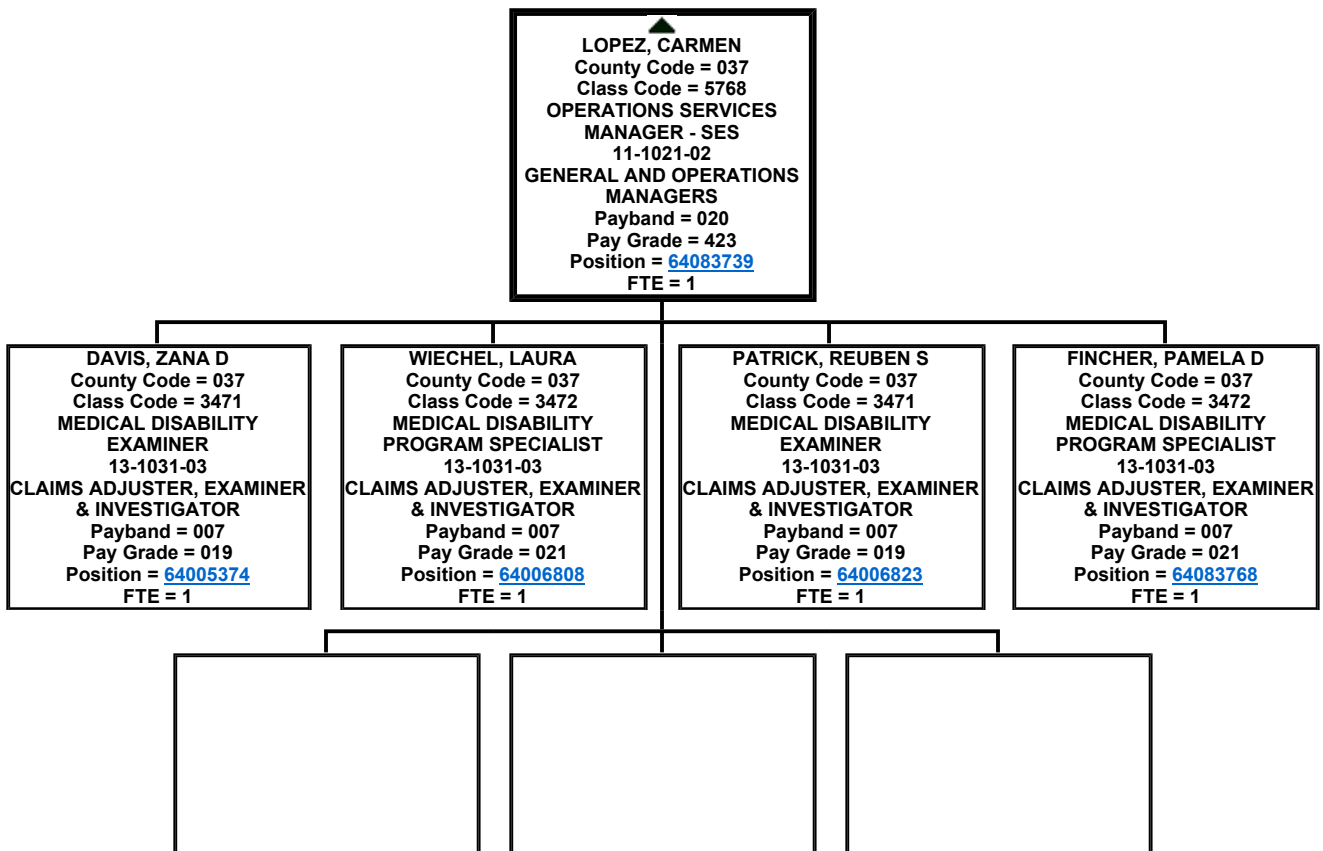
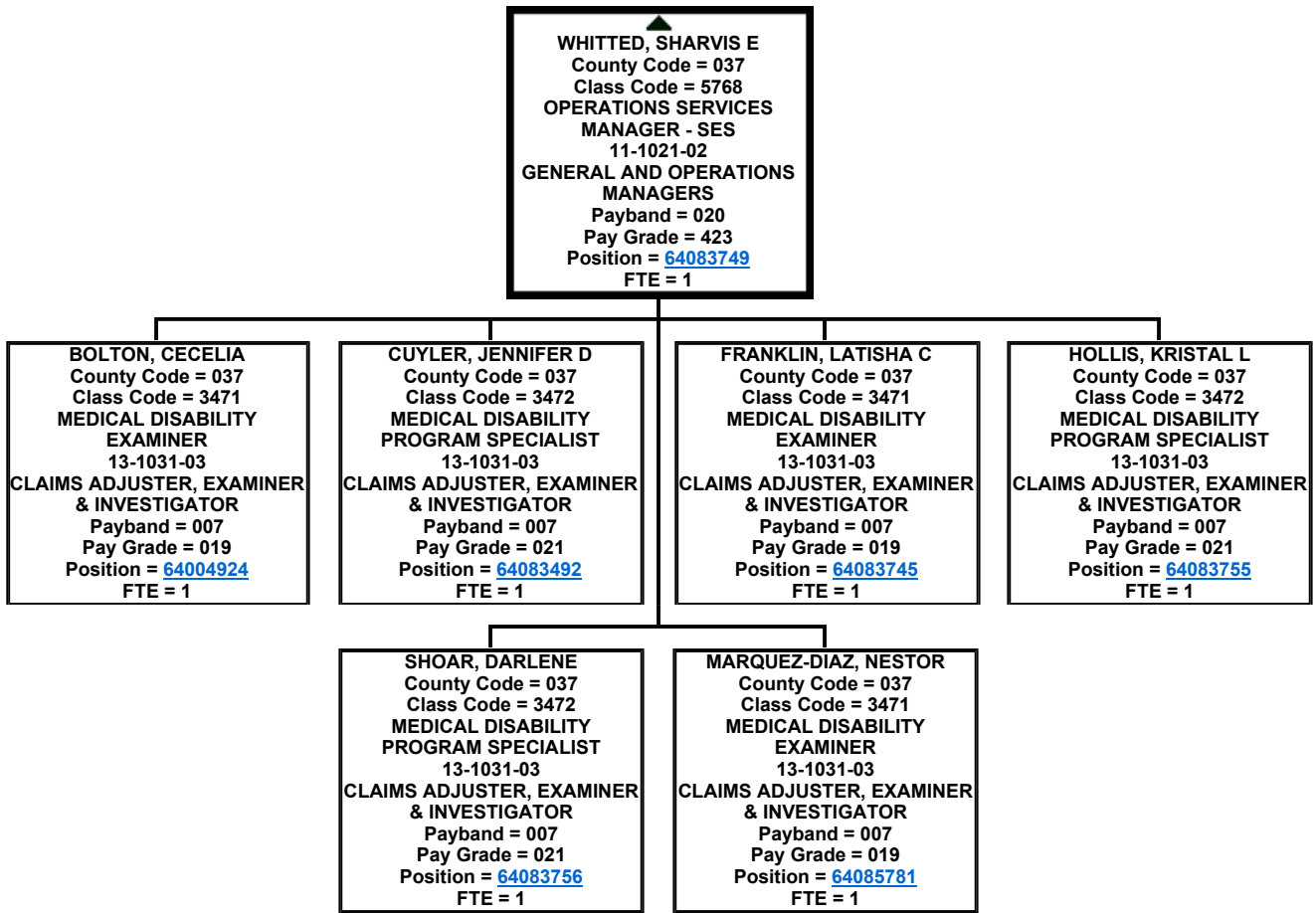
PAUL, MALCIA A
County Code = 037
Class Code = 5768
**OPERATIONS SERVICES
MANAGER - SES**
11-1021-02
**GENERAL AND OPERATIONS
MANAGERS**
Payband = 020
Pay Grade = 423
Position = [64083839](#)
FTE = 1
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SIMMONS, SHEREEN A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083734](#)
FTE = 1

KENDRICK, NATASHA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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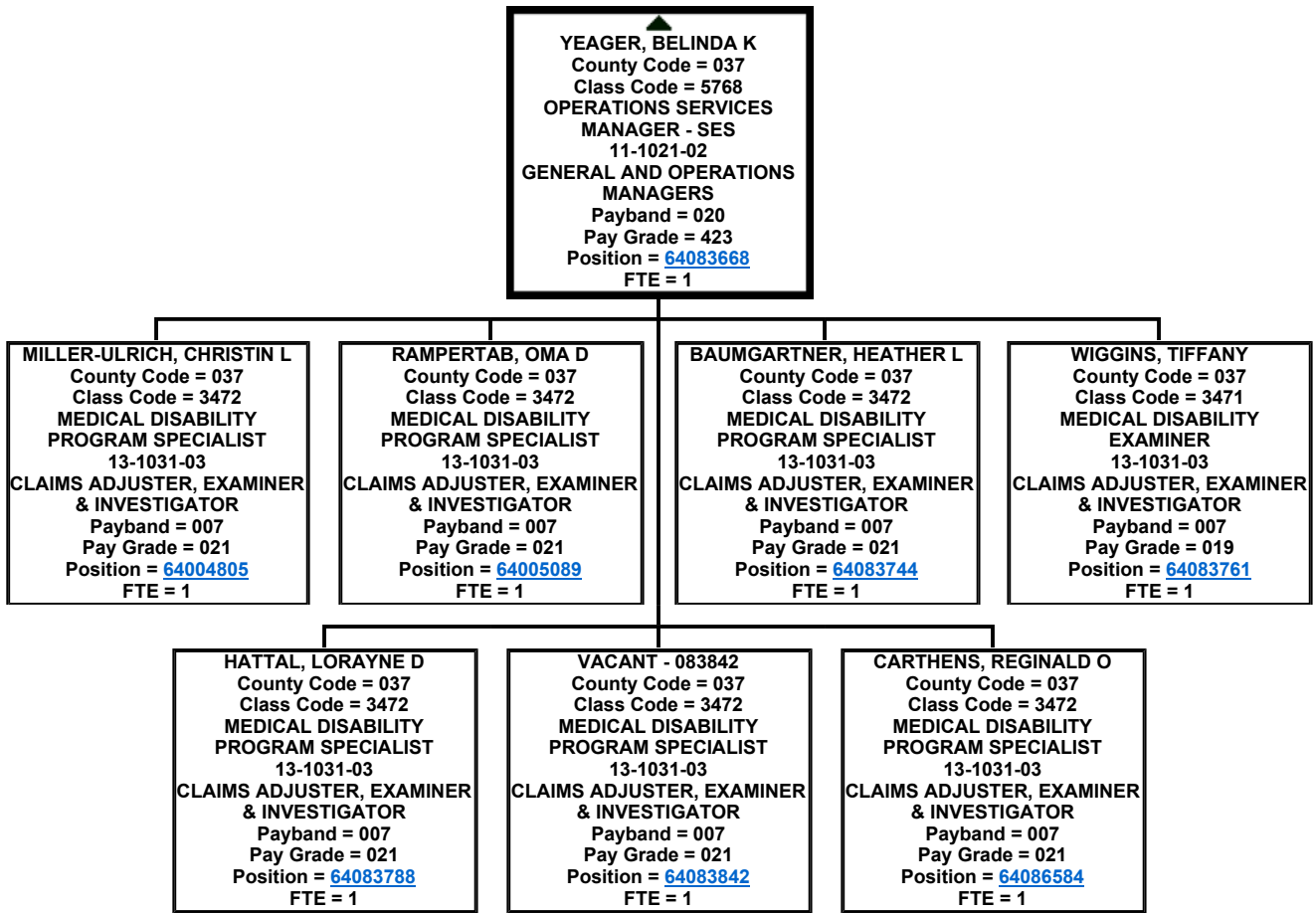
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Class Code = 3472
MEDICAL DISABILITY
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CLAIMS ADJUSTER, EXAMINER
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Payband = 007
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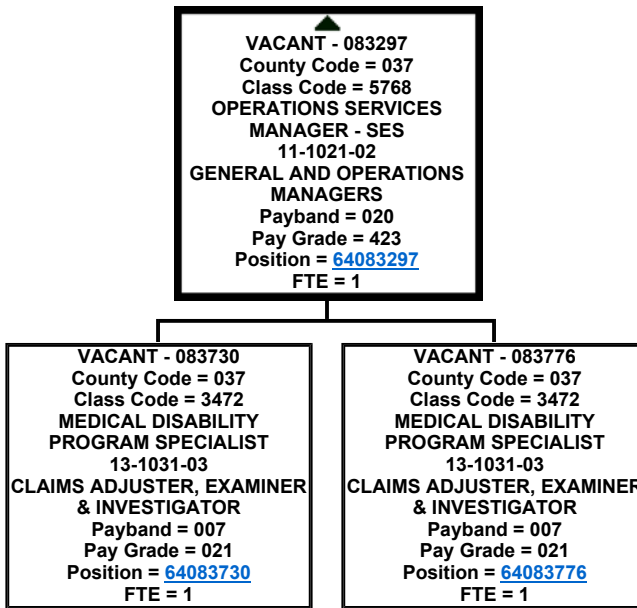


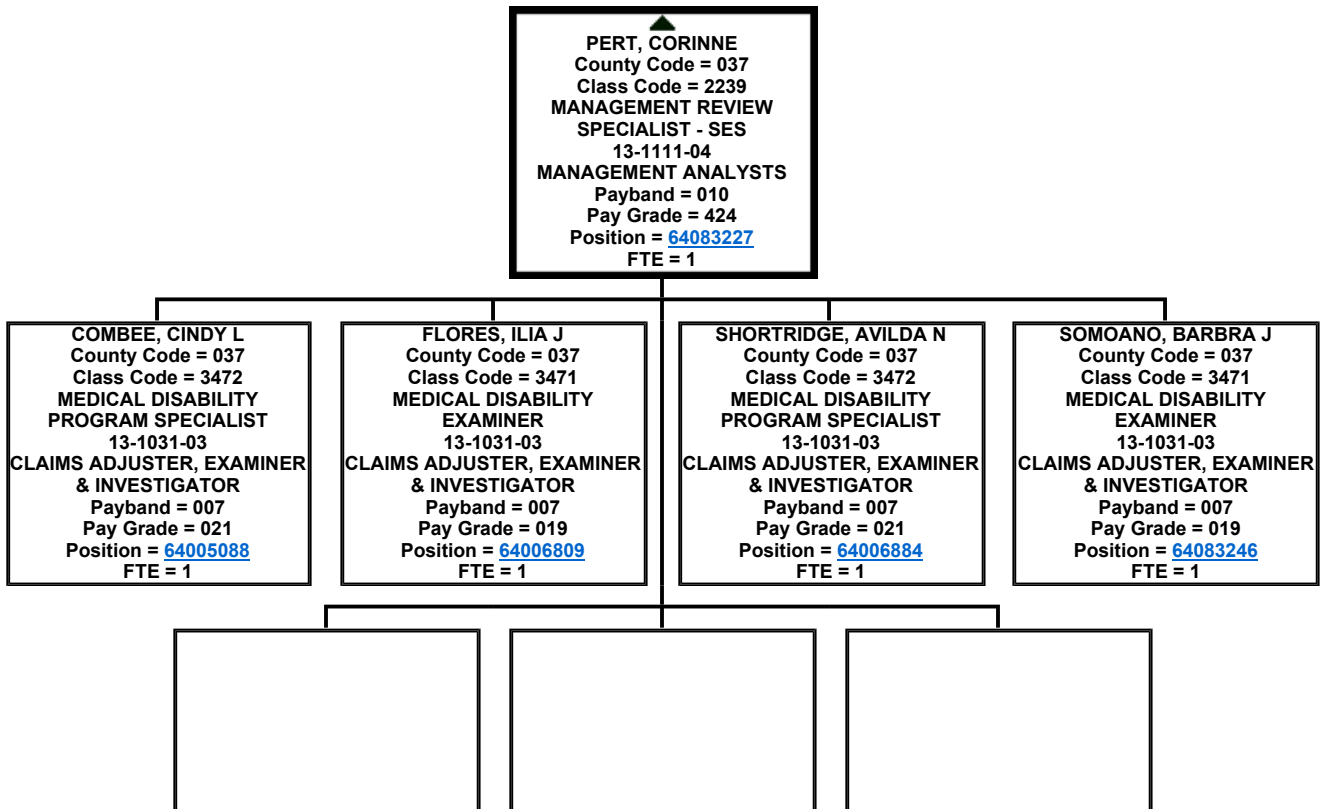
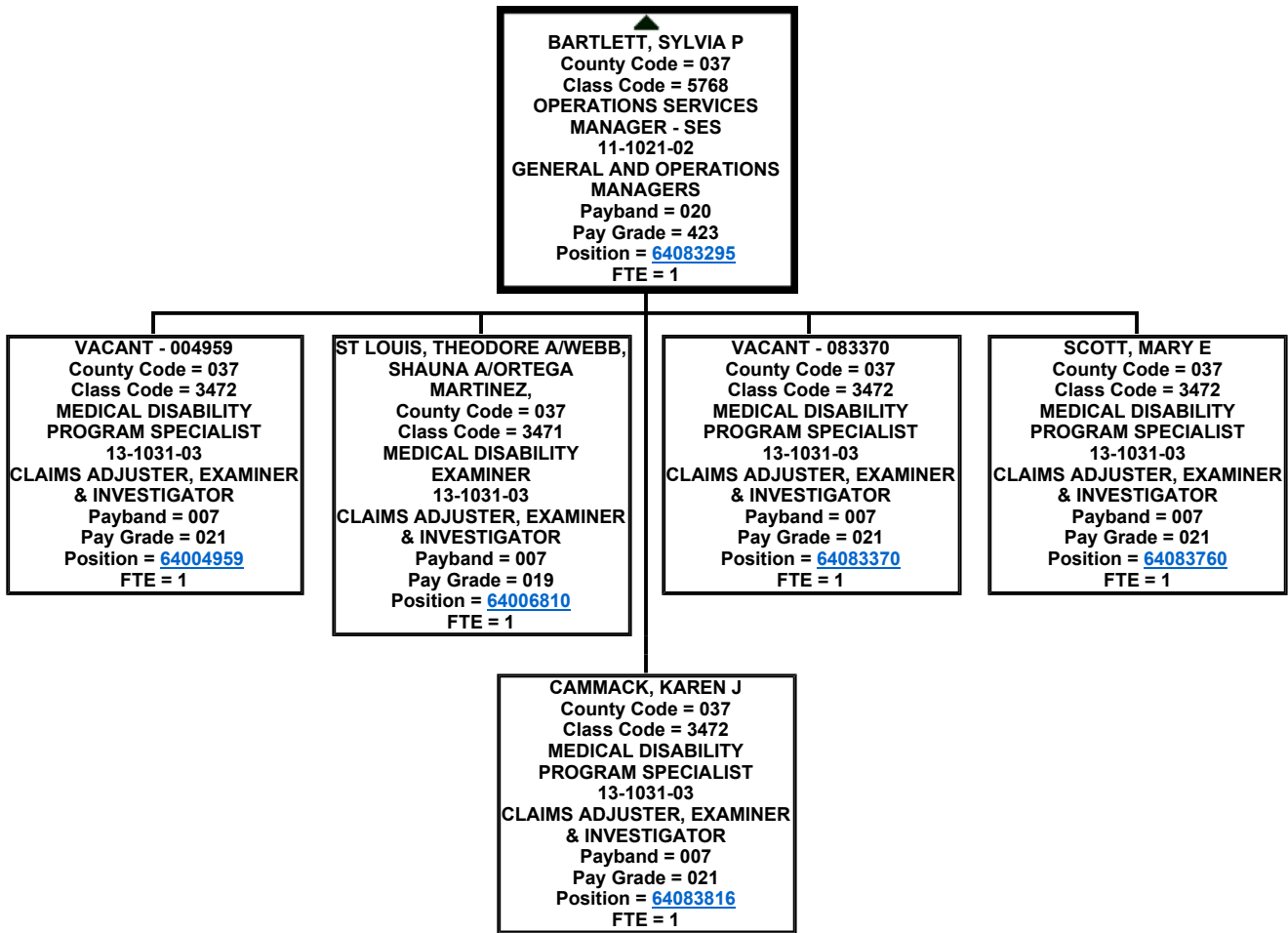
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083809](#)
FTE = 1

LOZADA-RODRIGUEZ, MARIA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083817](#)
FTE = 1

VACANT - 801644
County Code = 037
OPS MEDICAL DISABILITY
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Position = [64801644](#)
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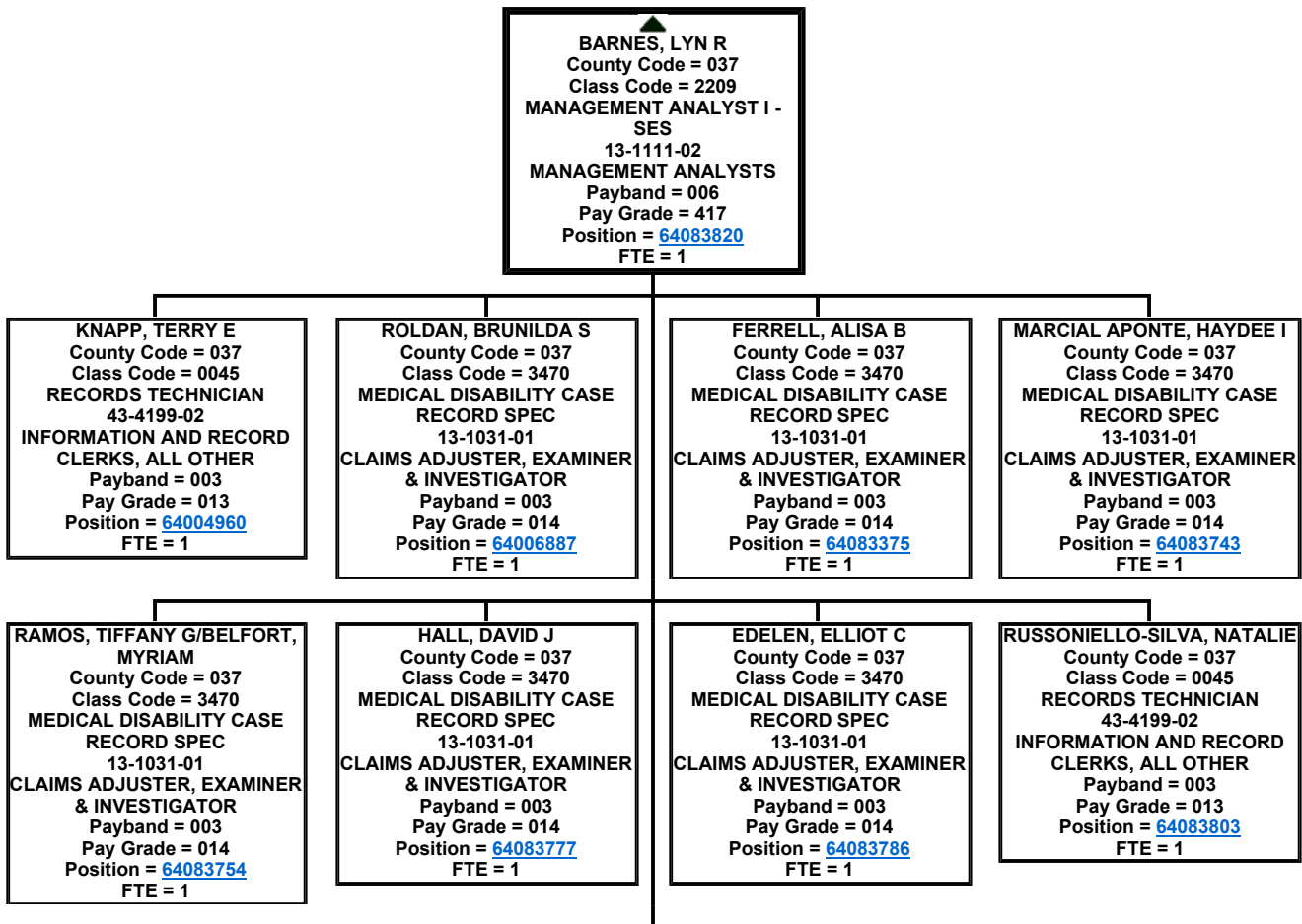
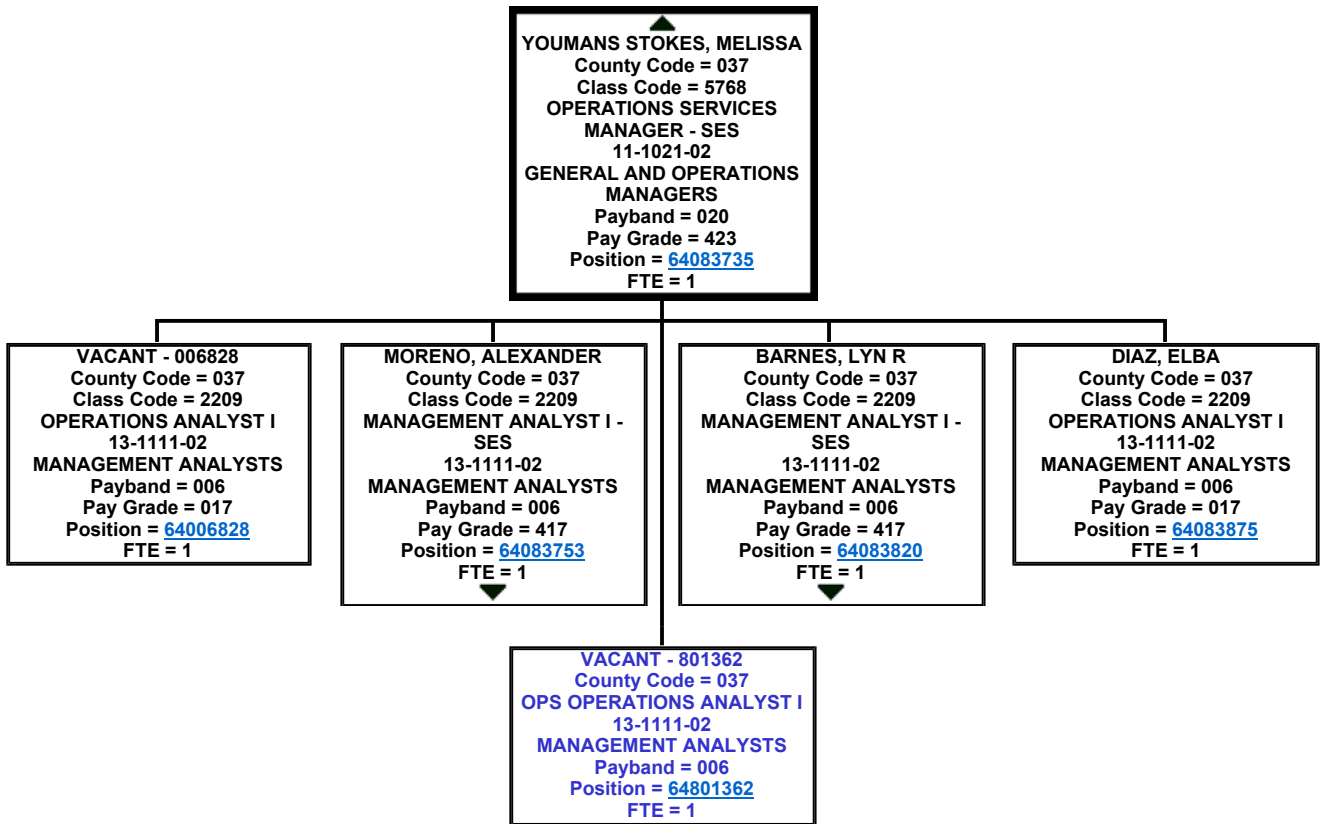




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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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Payband = 007
Pay Grade = 019
Position = [64083723](#)
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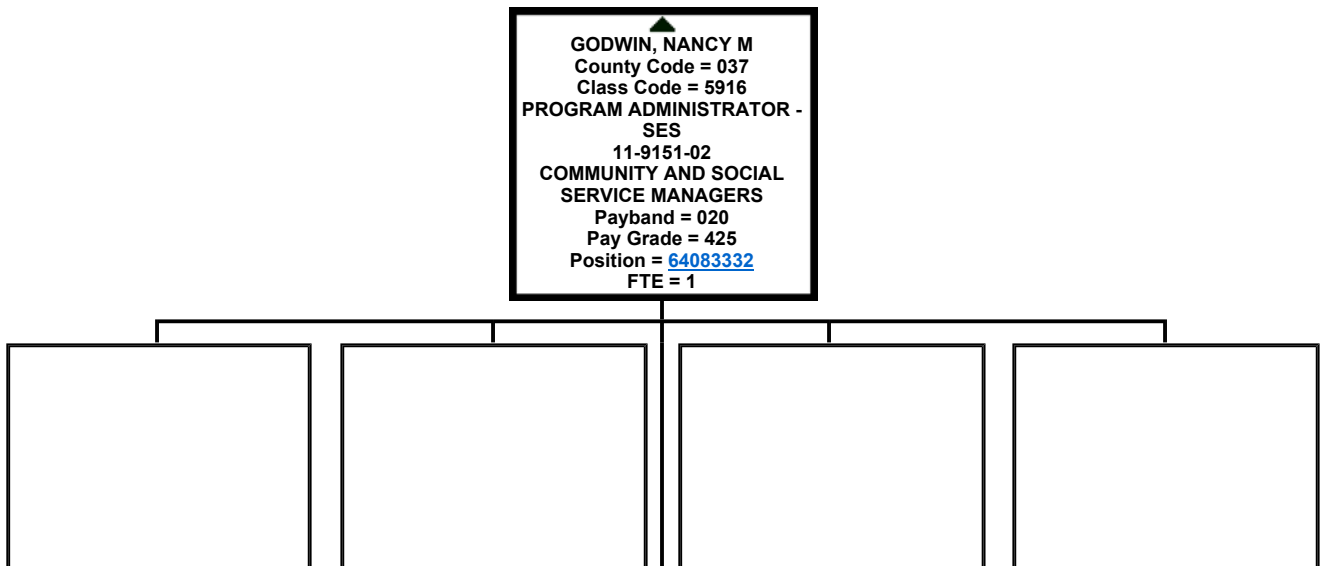
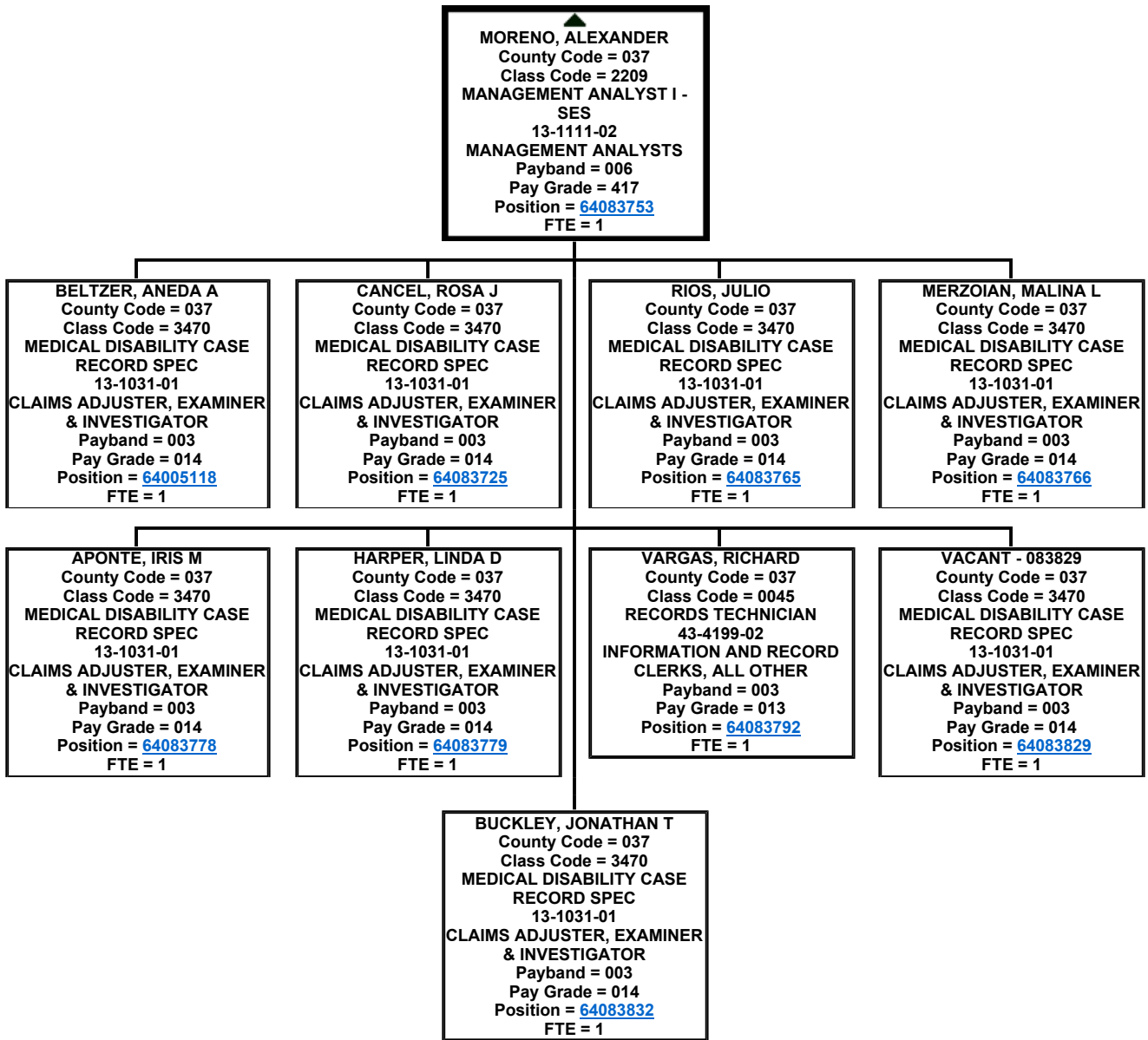
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083825](#)
FTE = 1

FABRE, JUDITH
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083837](#)
FTE = 1



VACANT - 801365
County Code = 037
OPS RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Position = [64801365](#)
FTE = 1

VACANT - 801501
County Code = 037
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43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
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Position = [64801501](#)
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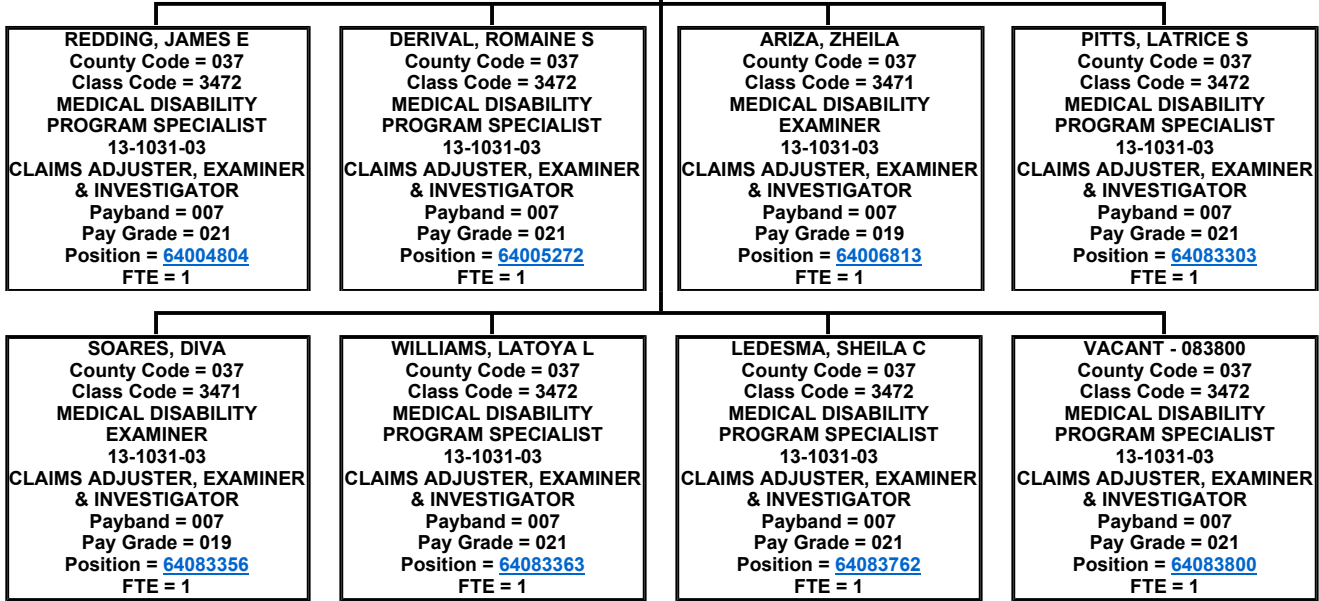


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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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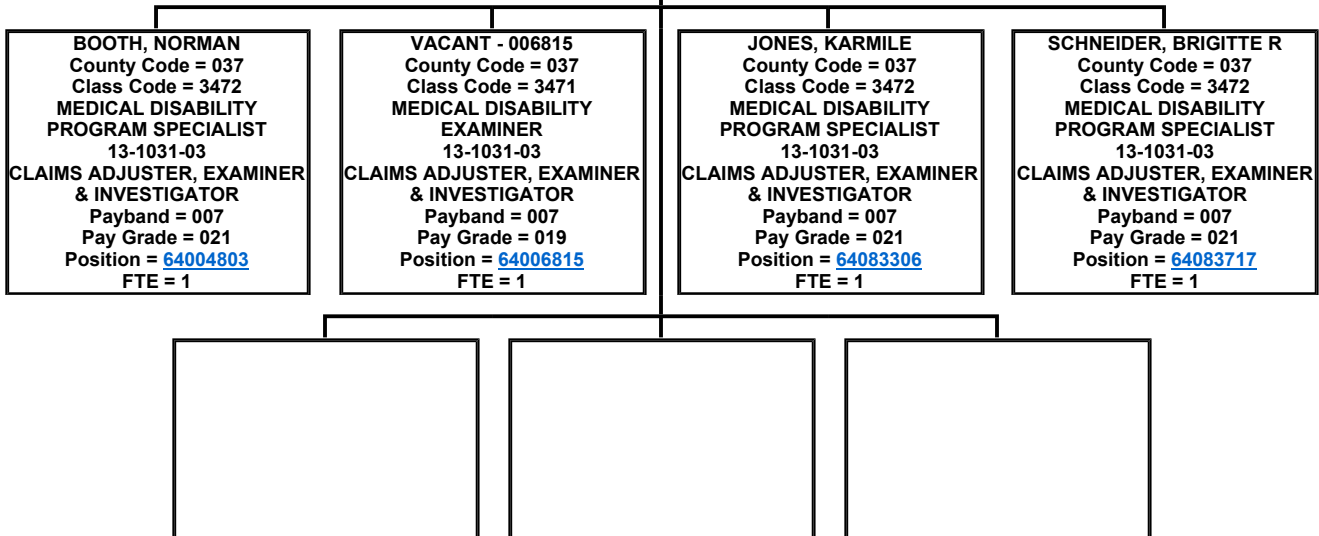
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TONI M
County Code = 037
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MEDICAL DISABILITY
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13-1031-03
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& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085800](#)
FTE = 1

MOYER, LINDSAY A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086585](#)
FTE = 1

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MITCHELL, MICHELLE L
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083806](#)
 FTE = 1



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BEASON, JOAN P
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083805](#)
 FTE = 1



MILLER, LUZ L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083796](#)
FTE = 1

BLACK, TAKIARA C
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083799](#)
FTE = 1

NIMANI, IRFET
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085779](#)
FTE = 1

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WILLIAMS, TOM
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083775](#)
 FTE = 1

VACANT - 004800
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
 Position = [64004800](#)
 FTE = 1

FLETCHER, CHRISTINA M
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 019
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 FTE = 1

BARTOLO, YULIYA
 County Code = 037
 Class Code = 3472
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 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083605](#)
 FTE = 1

LASANTA BONDY, MONICA
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083726](#)
 FTE = 1

VINDEOLA, HELENE
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64083758](#)
 FTE = 1

TURNER, LAKEISHA C
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 021
 Position = [64085798](#)
 FTE = 1

ELKINS, LARITZA
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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 Pay Grade = 021
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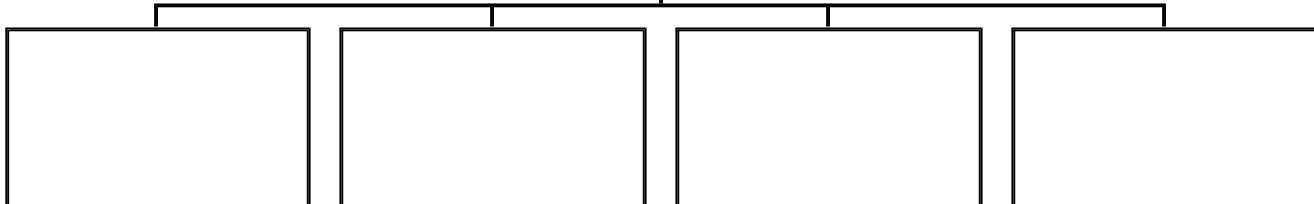
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MORRIS, KATECHA Q
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083742](#)
 FTE = 1

VACANT - 004947
 County Code = 037
 Class Code = 3470
**MEDICAL DISABILITY CASE
 RECORD SPEC**
 13-1031-01
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 003
 Pay Grade = 014
 Position = [64004947](#)
 FTE = 1

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 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64006816](#)
 FTE = 1

**PETIT, TERINA/PEACE,
 JENNIFER J**
 County Code = 037
 Class Code = 3471
**MEDICAL DISABILITY
 EXAMINER**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
 Payband = 007
 Pay Grade = 019
 Position = [64083724](#)
 FTE = 1

HERNANDEZ, YVONNE M
 County Code = 037
 Class Code = 3472
**MEDICAL DISABILITY
 PROGRAM SPECIALIST**
 13-1031-03
**CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR**
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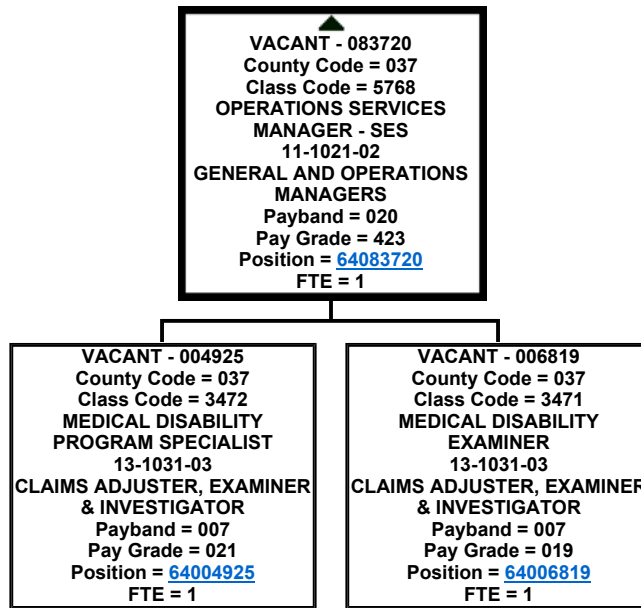


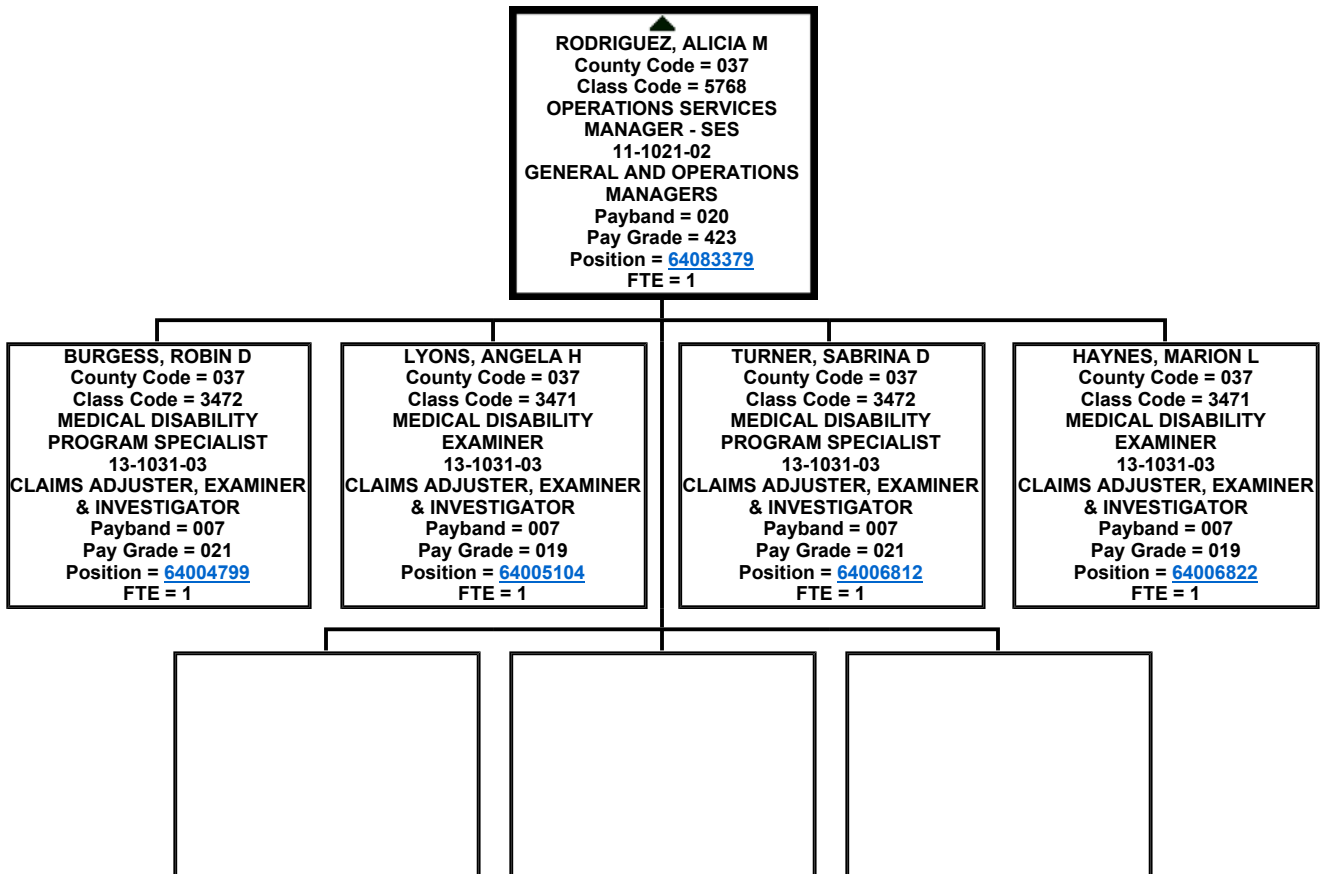
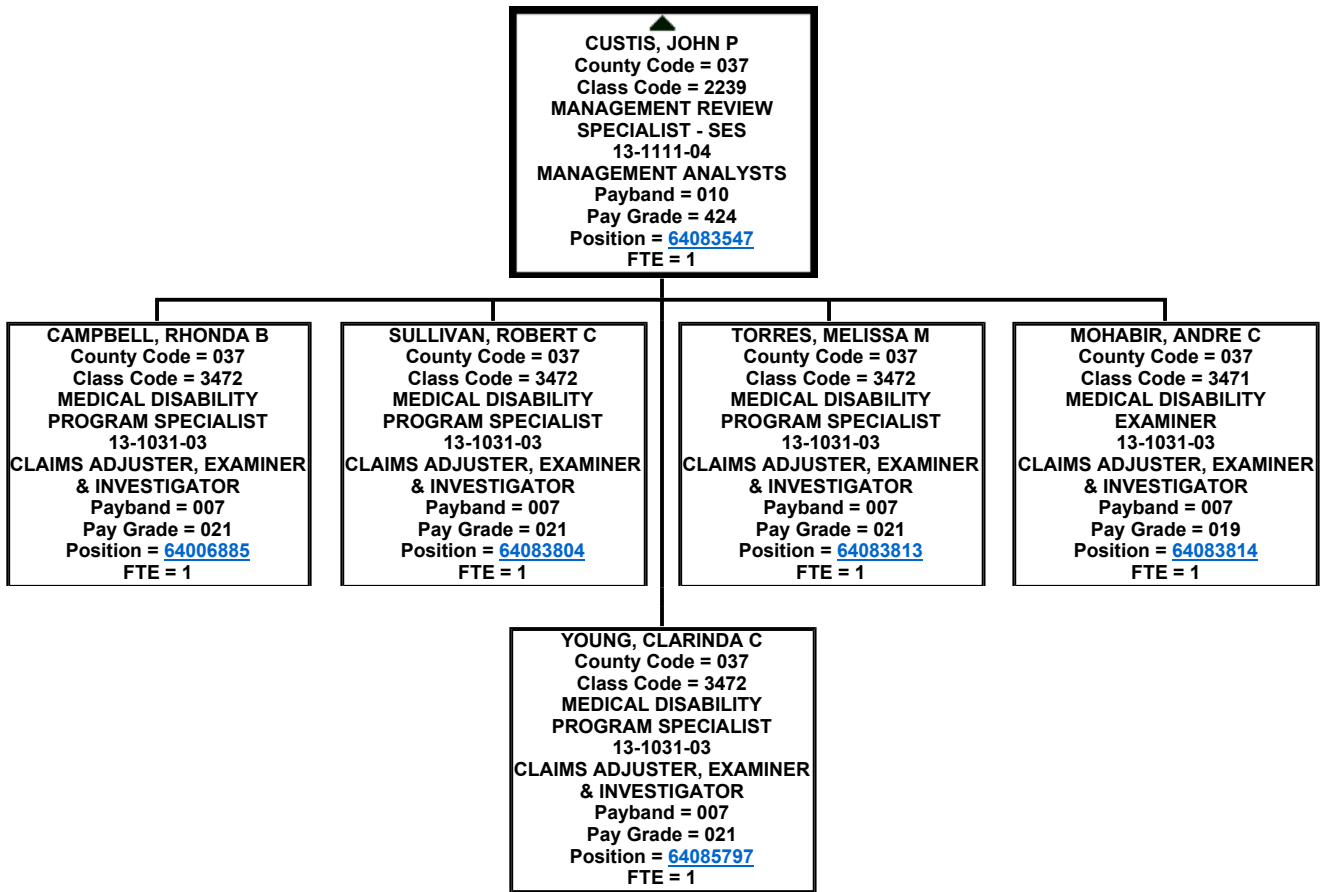
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 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083763](#)
 FTE = 1

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 County Code = 037
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 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083790](#)
 FTE = 1

MALCOLM, NAREE A
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083841](#)
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VACANT - 801620
 County Code = 037
 OPS MEDICAL DISABILITY
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 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
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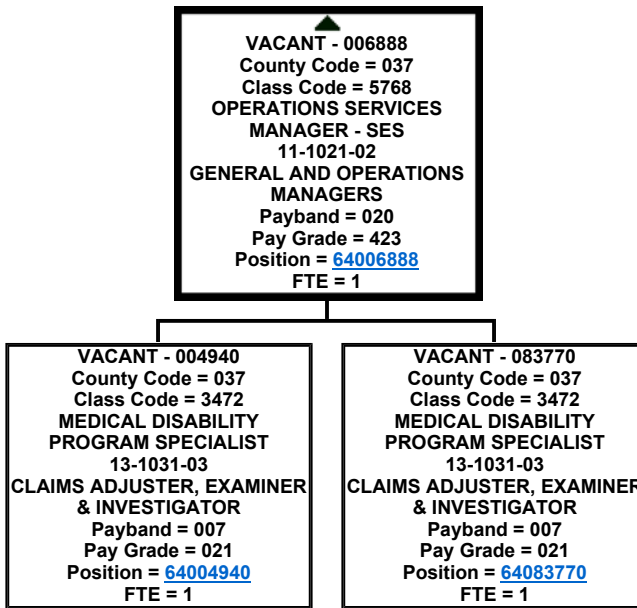


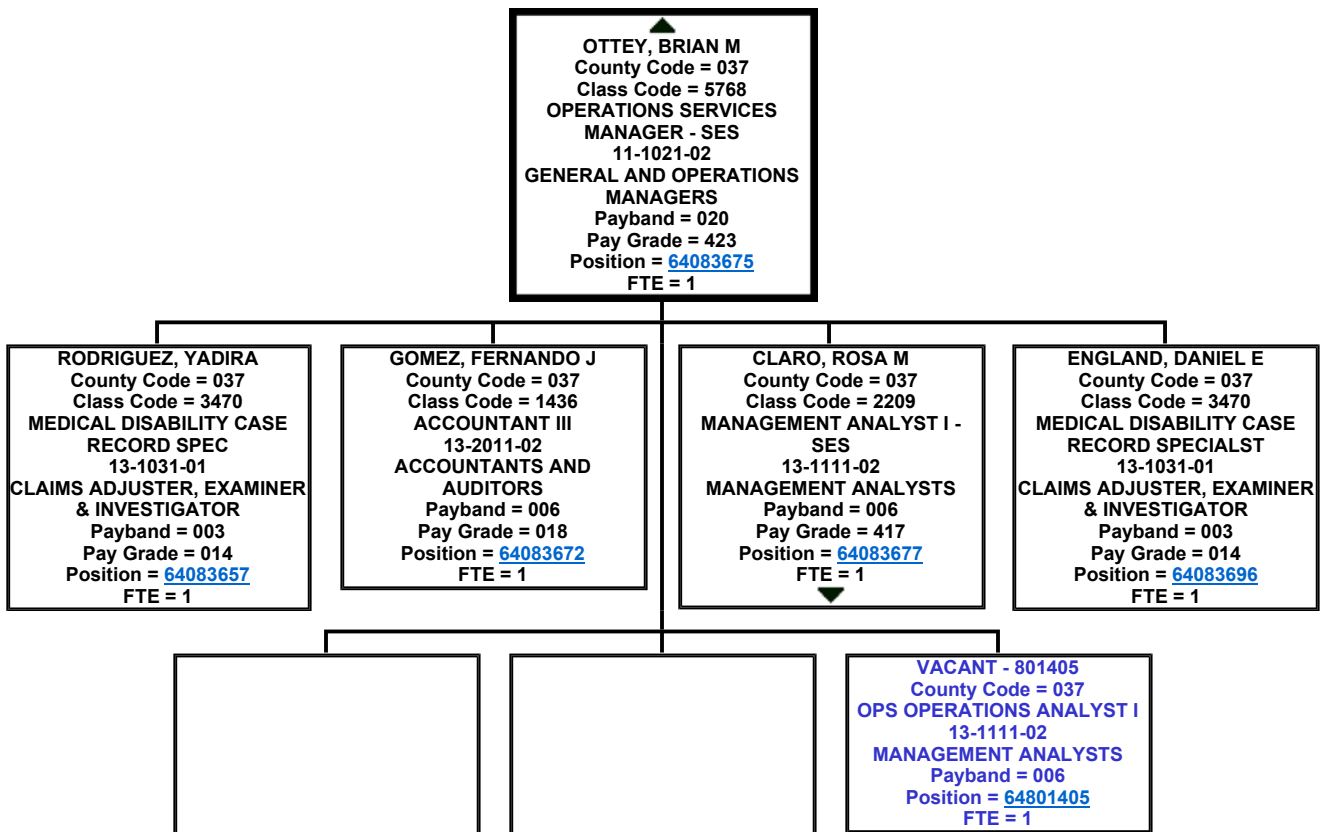
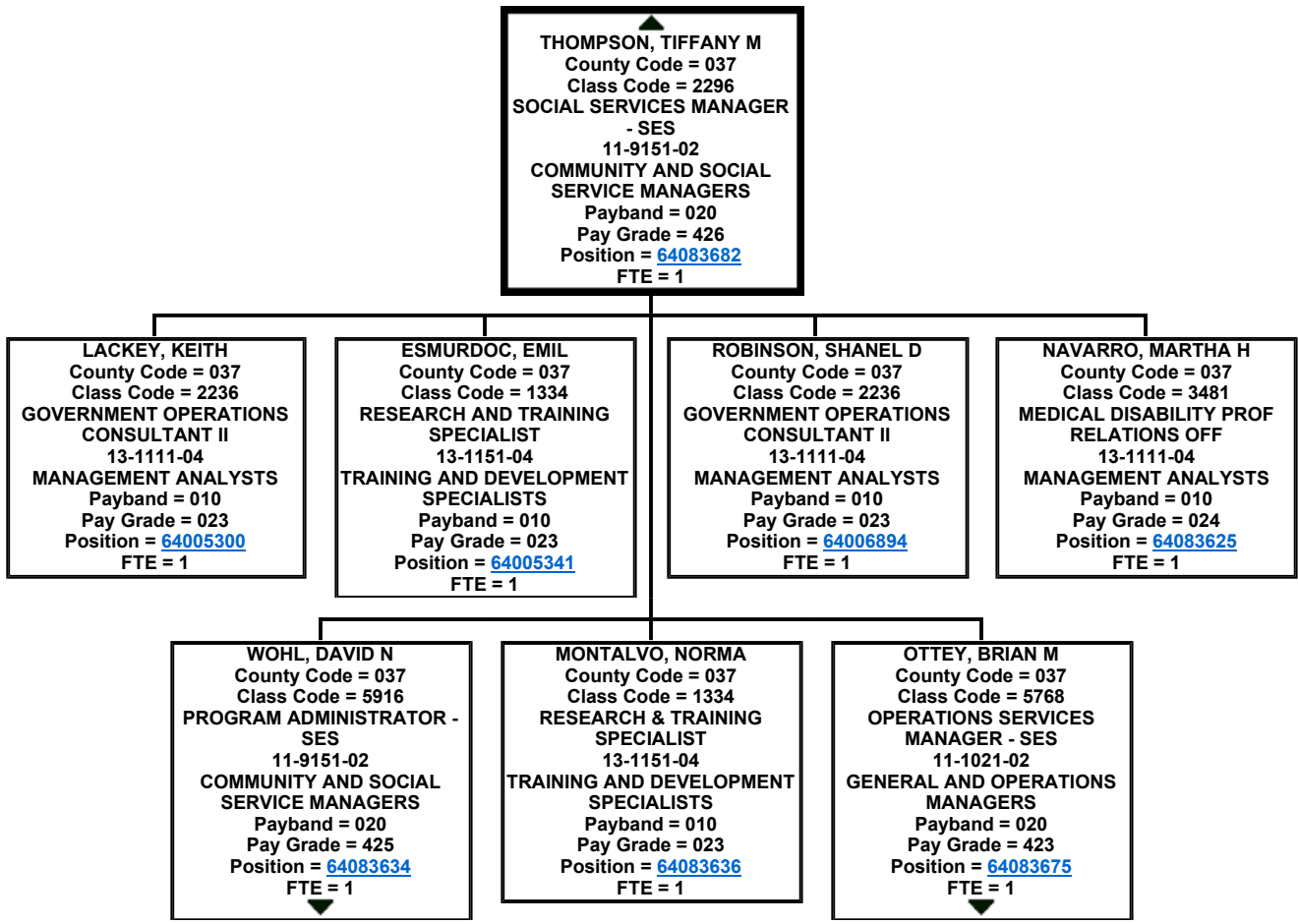


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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083716](#)
FTE = 1

VACANT - 083798
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083798](#)
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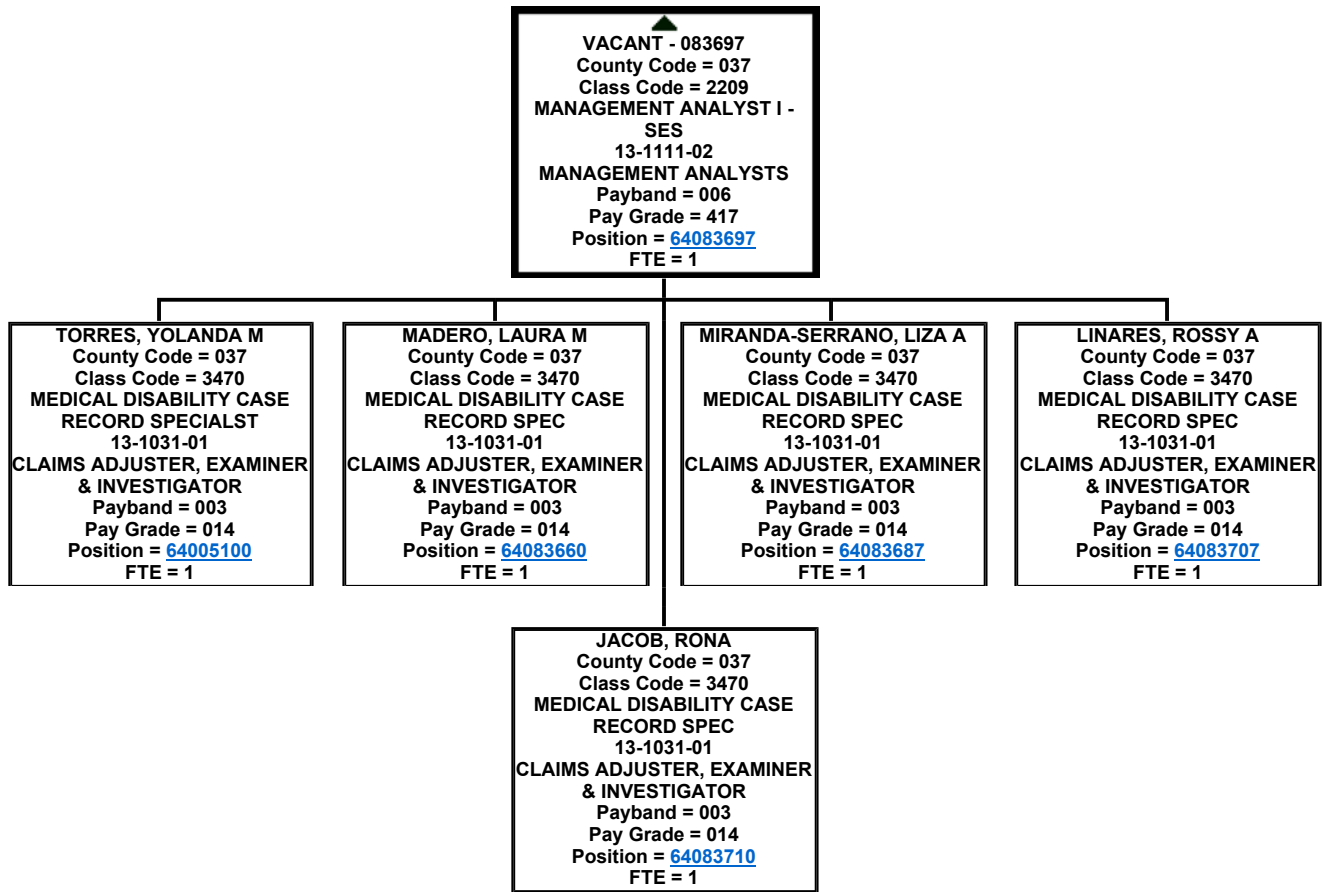
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
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Position = [64083812](#)
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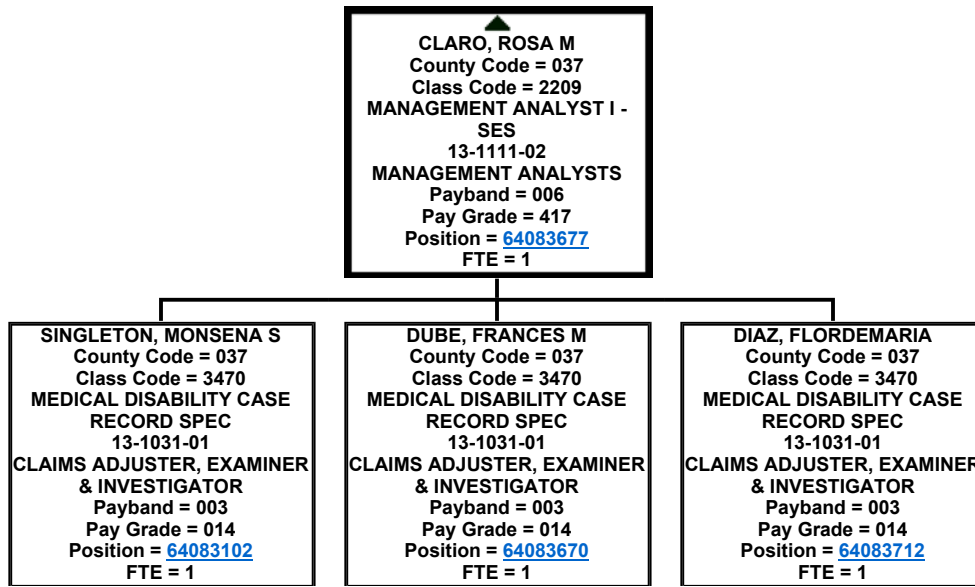


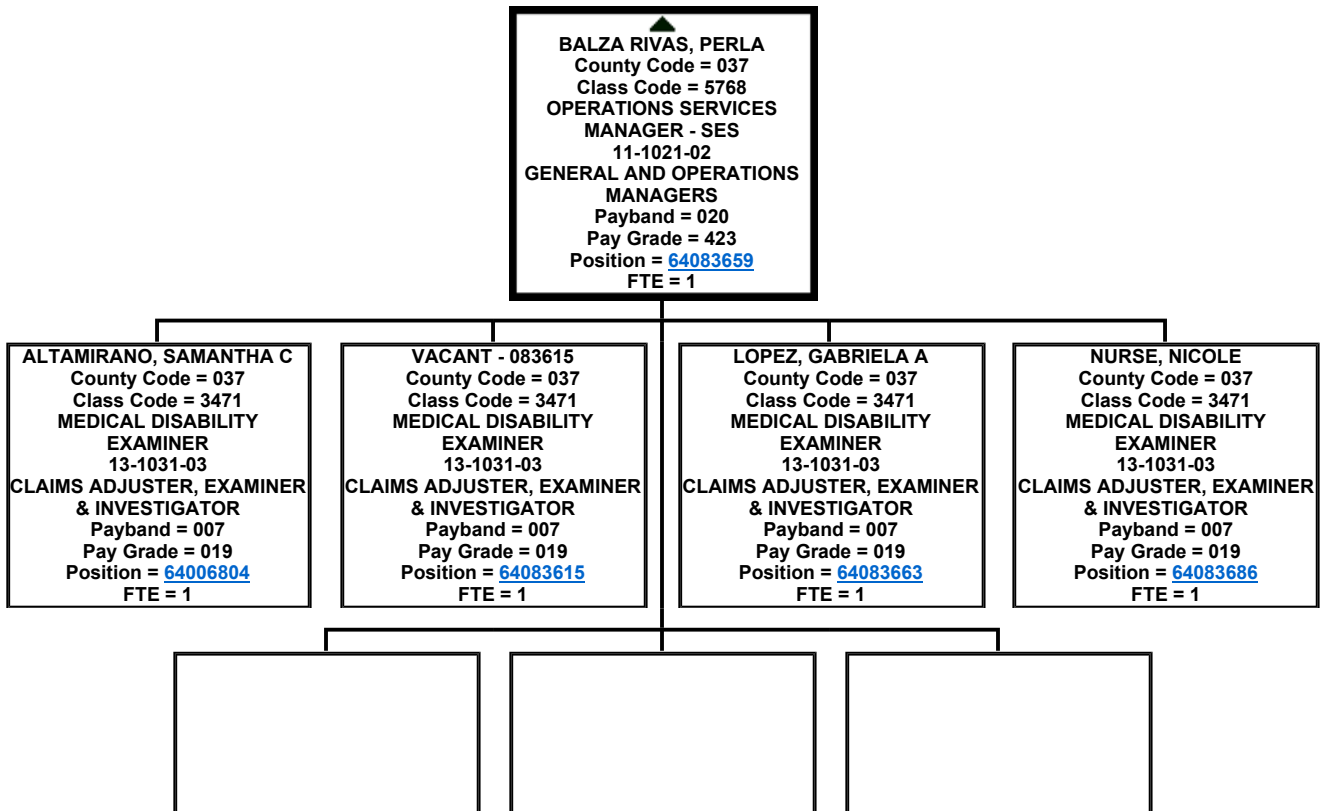
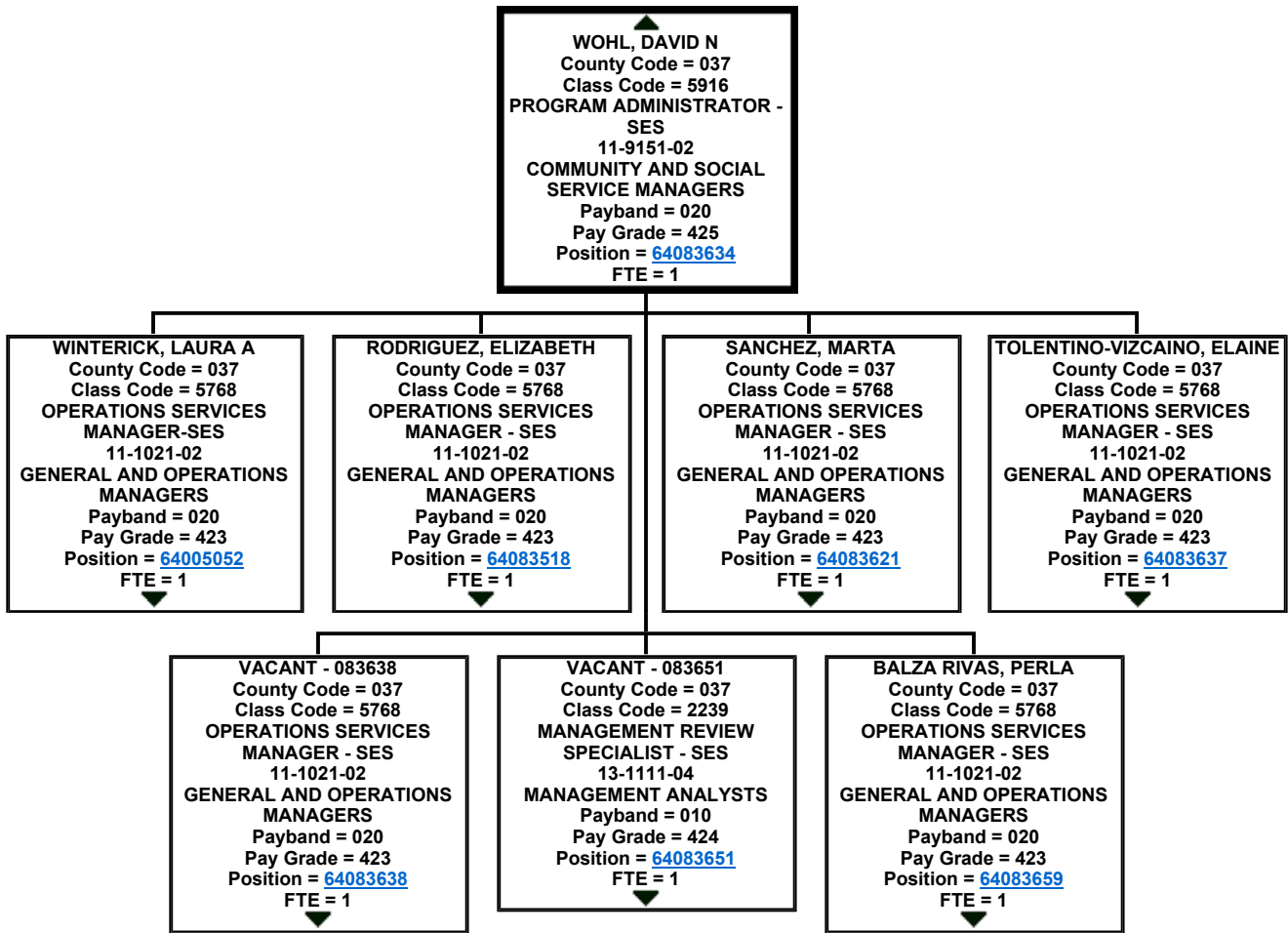


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County Code = 037
Class Code = 2209
MANAGEMENT ANALYST I -
SES
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 417
Position = [64083697](#)
FTE = 1
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HERNANDEZ, ULISES Y
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64086581](#)
FTE = 1



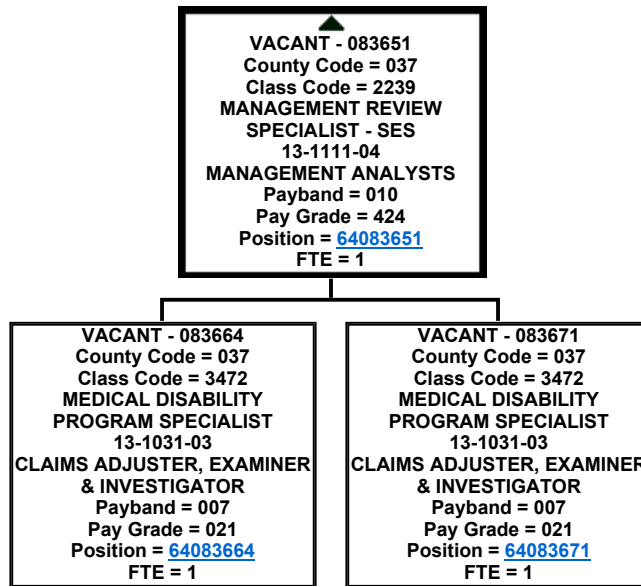


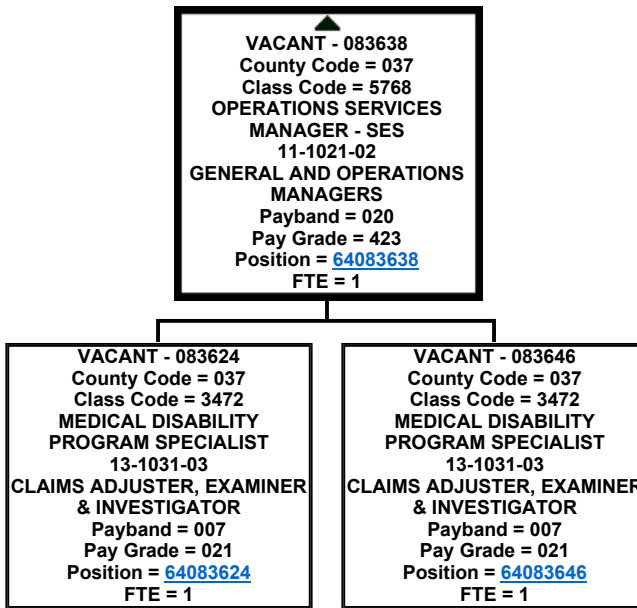


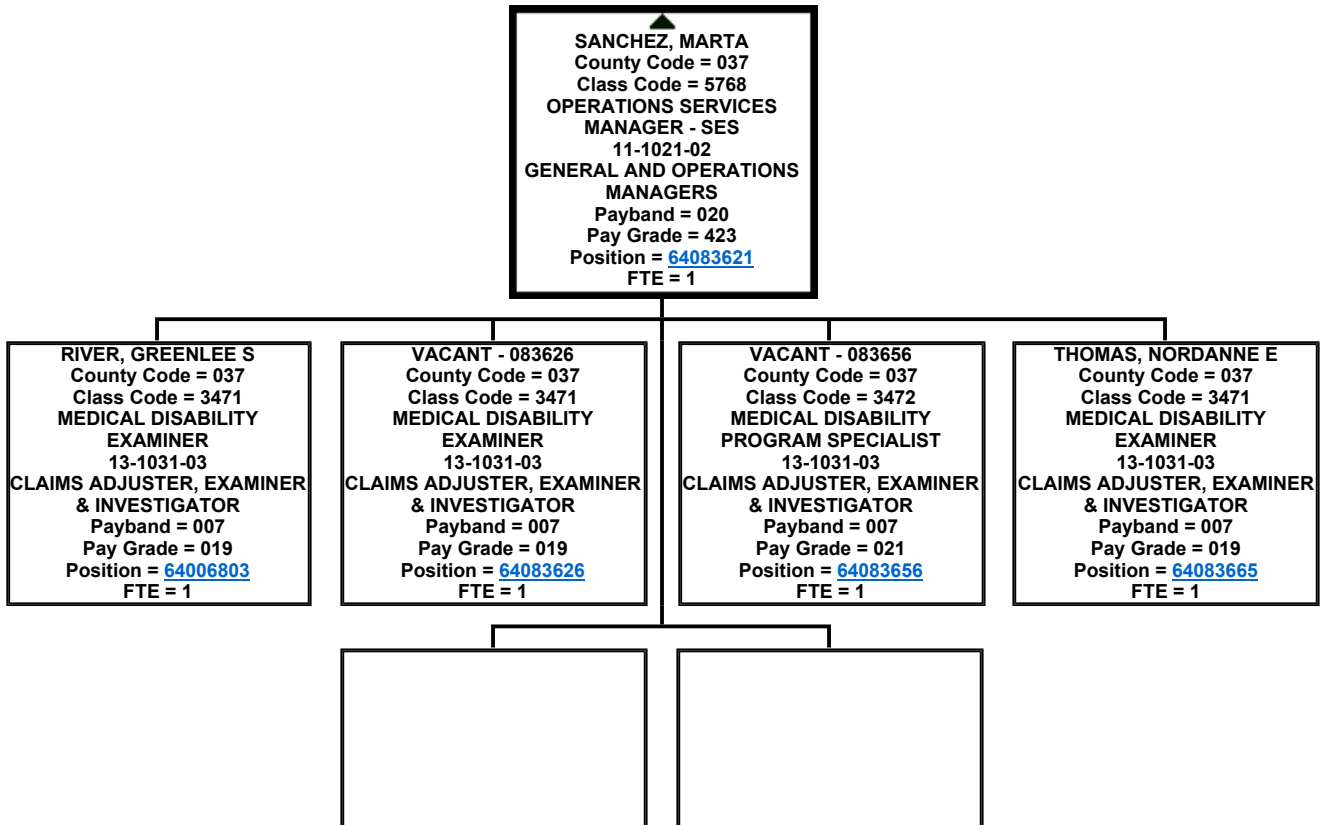
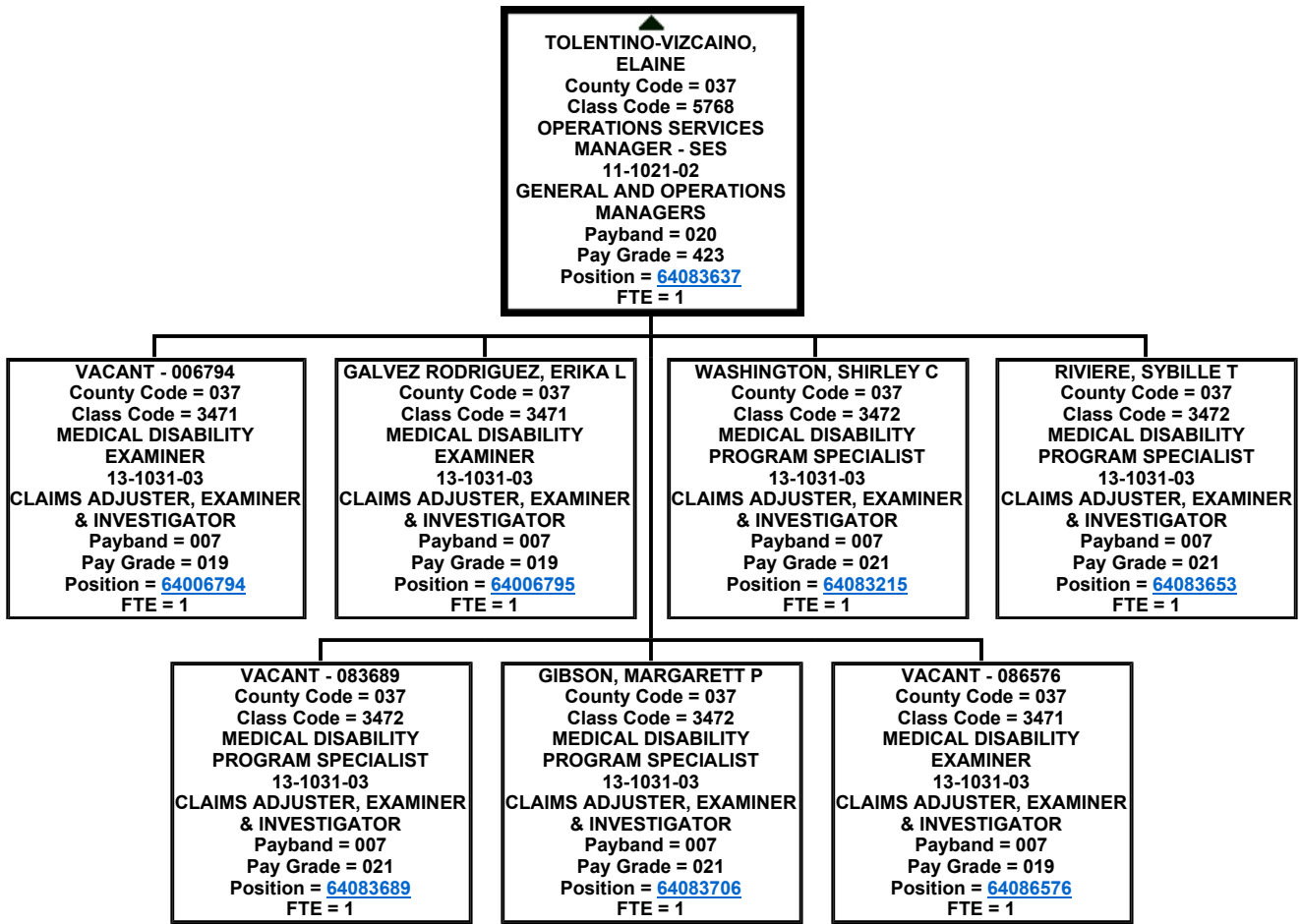
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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083713](#)
FTE = 1

PEREZ, ANNETTE G
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083714](#)
FTE = 1

VACANT - 801357
County Code = 037
OPS MEDICAL DISABILITY
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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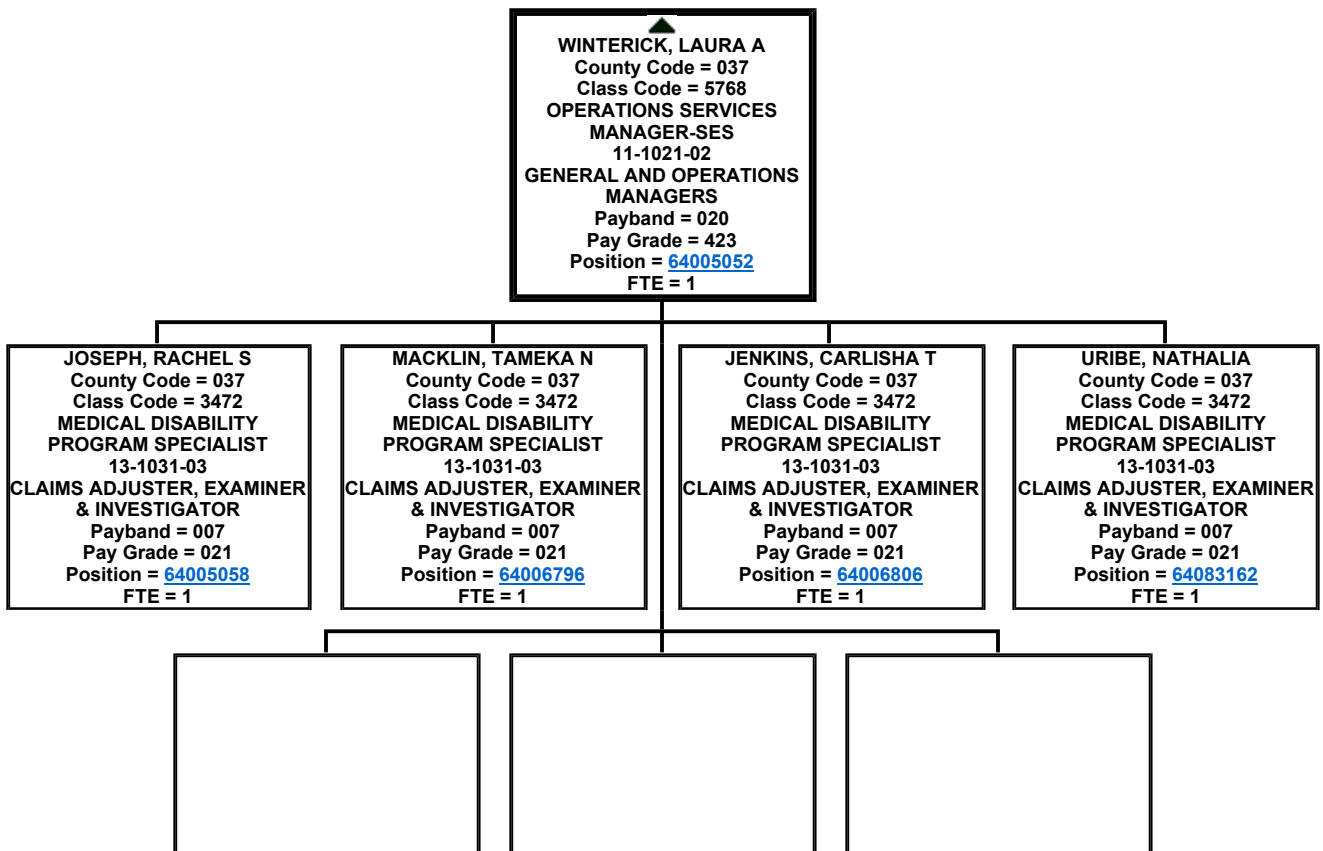
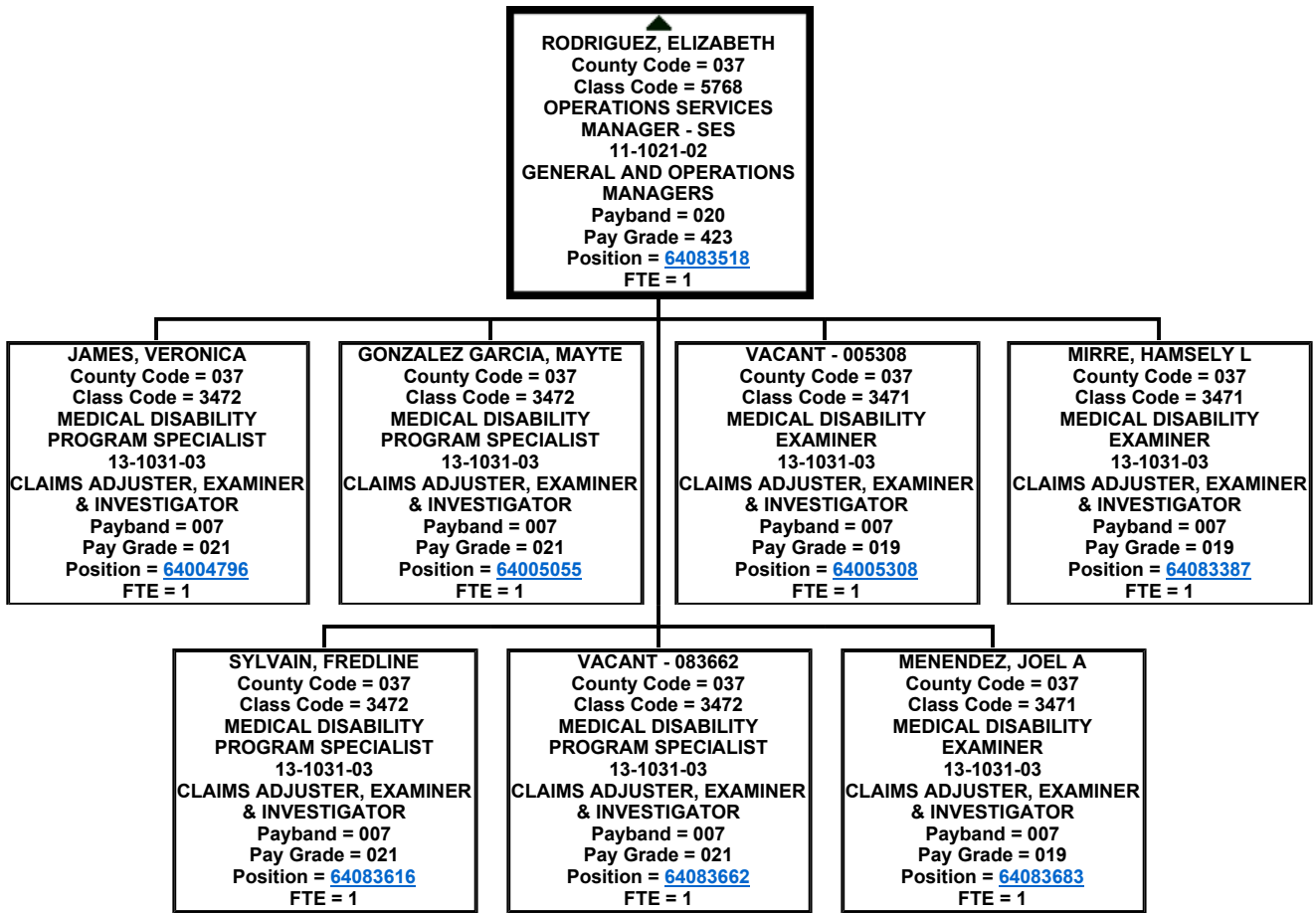






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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Position = [64083693](#)
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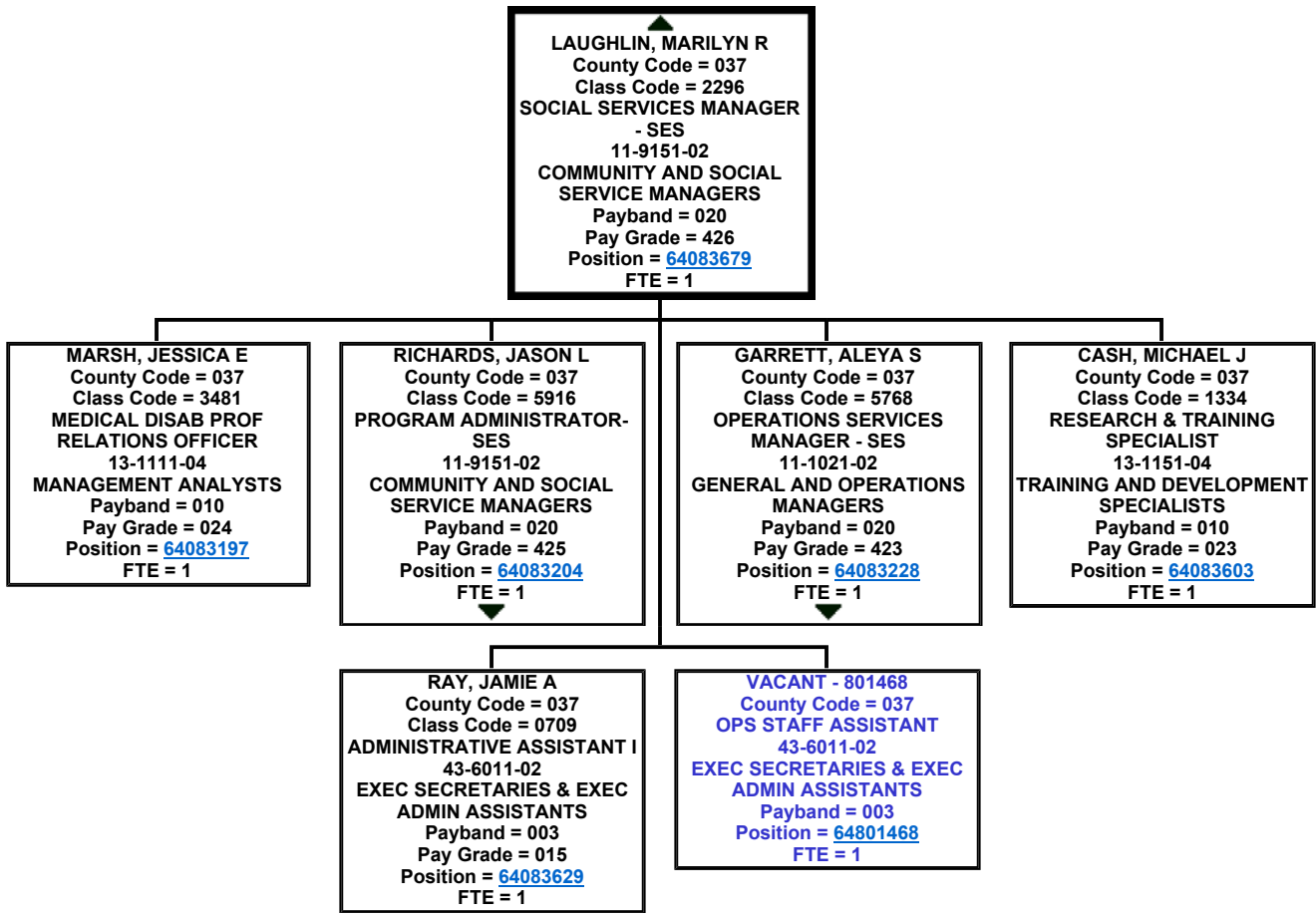
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PROGRAM SPECIALIST
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Position = [64083701](#)
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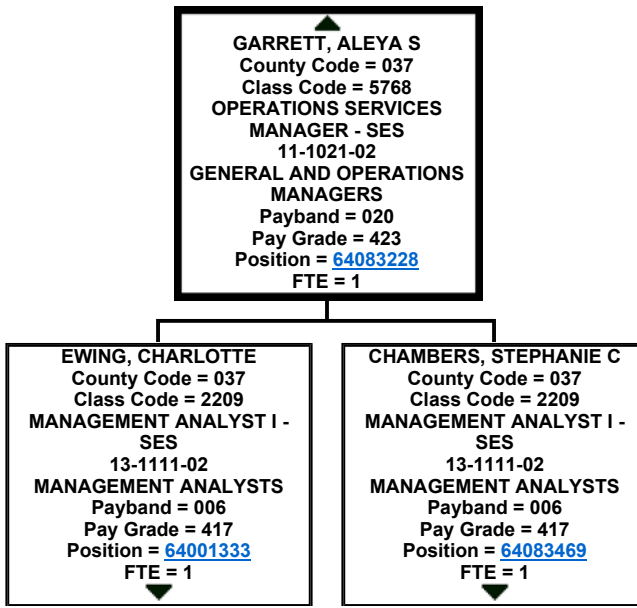


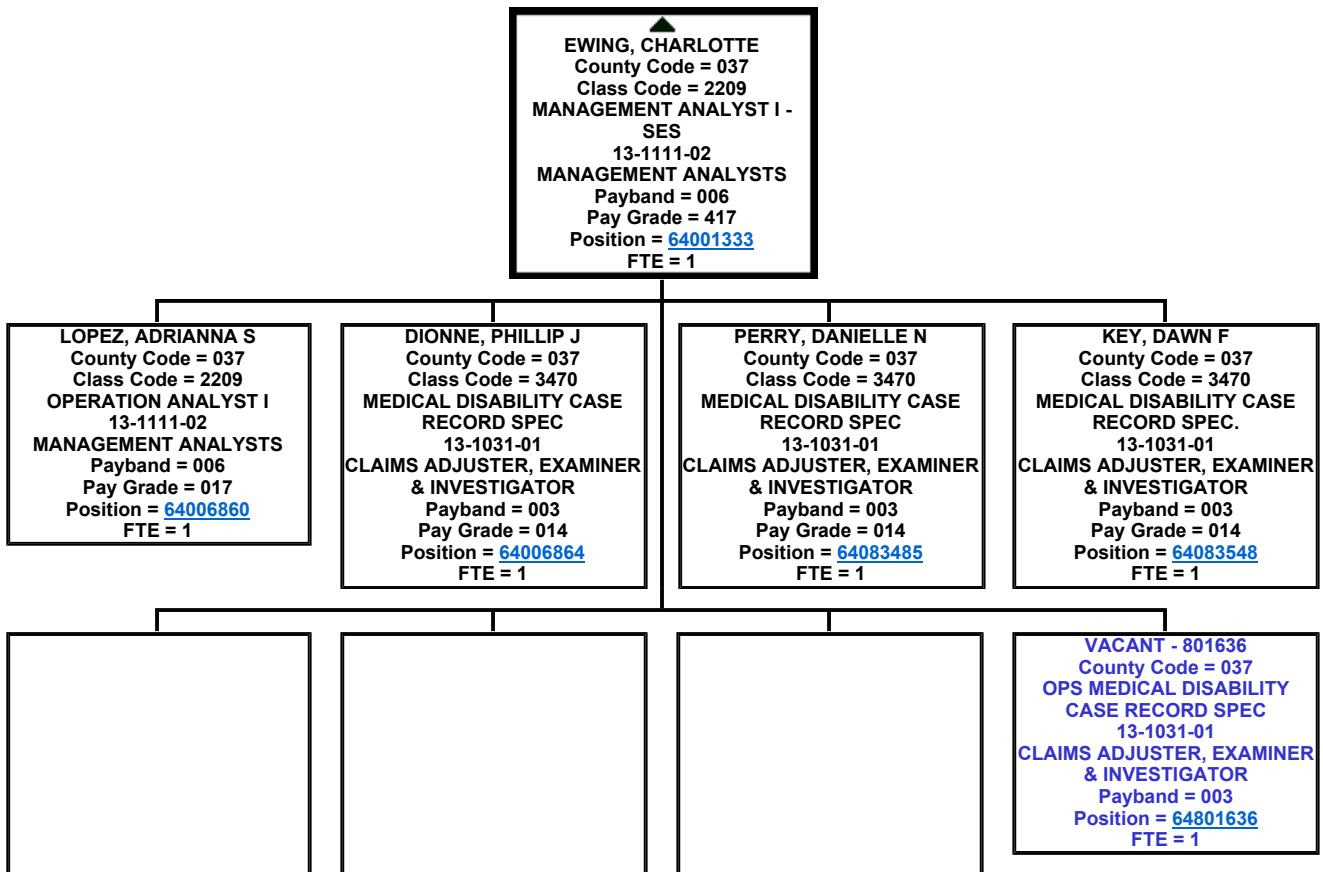
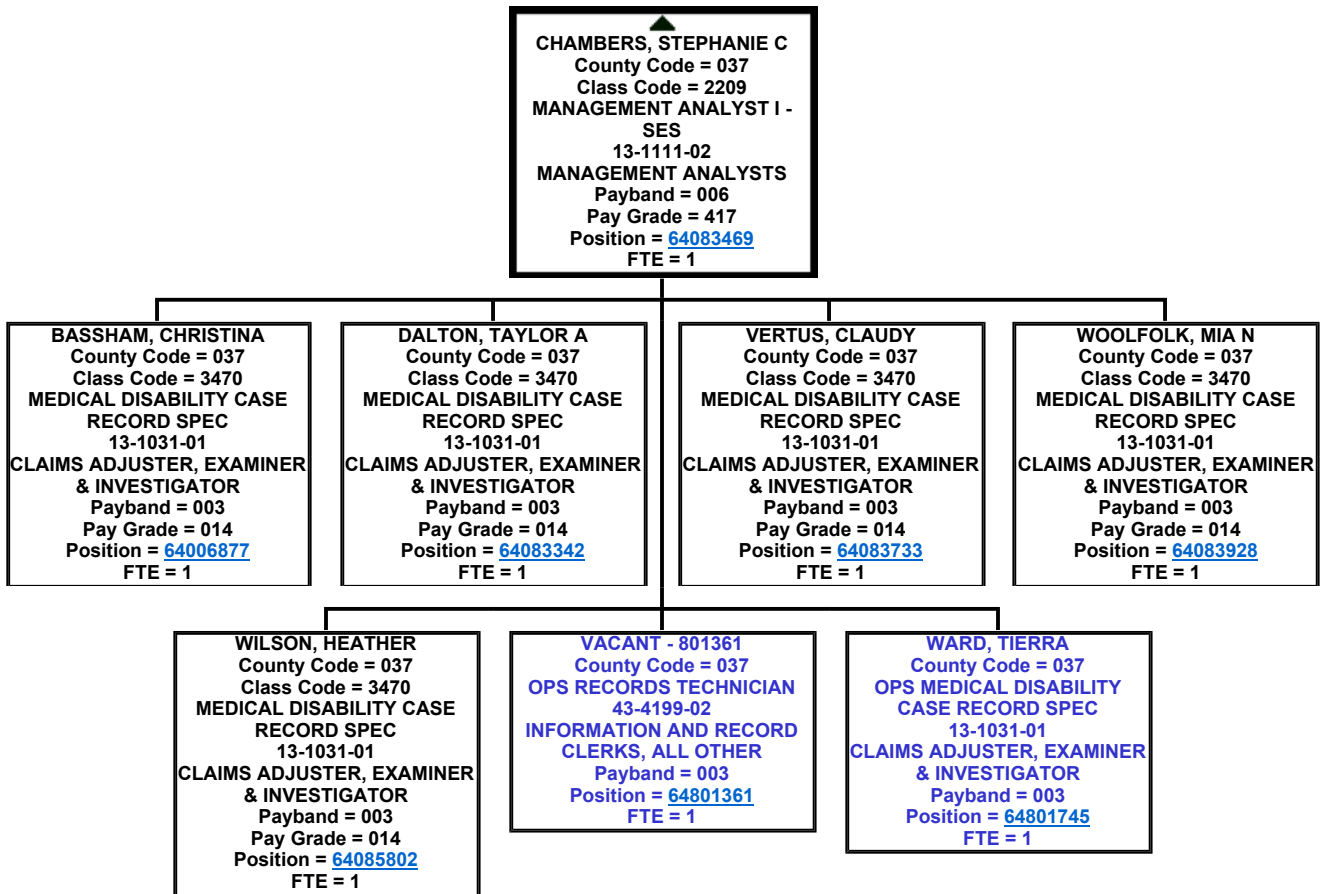
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083190](#)
FTE = 1

GRASS, STEPHANIE A
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083617](#)
FTE = 1

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MICHELLE M
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Position = [64083658](#)
FTE = 1







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 County Code = 037
 Class Code = 3470
 MEDICAL DISABILITY CASE
 RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083614](#)
 FTE = 1

RICHARDSON, MATTHEW P
 County Code = 037
 Class Code = 3470
 MEDICAL DISABILITY CASE
 RECORD SPEC
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083698](#)
 FTE = 1

GRIFFITH, VERNON W
 County Code = 037
 Class Code = 3470
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 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083893](#)
 FTE = 1

RICHARDS, JASON L
 County Code = 037
 Class Code = 5916
 PROGRAM ADMINISTRATOR-
 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
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 Pay Grade = 425
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CAMPBELL, JERUSHA
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER-SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Position = [64004974](#)
 FTE = 1

VACANT - 005078
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 Class Code = 5768
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 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Position = [64005078](#)
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BRETT, AMBER M
 County Code = 037
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 MANAGER-SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Position = [64005080](#)
 FTE = 1

HOLLAND, JACQUILINE K
 County Code = 037
 Class Code = 2239
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 SPECIALIST - SES
 13-1111-04
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 Pay Grade = 424
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 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64006874](#)
 FTE = 1

WELCH, LAUREN C
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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ACARREGUI, MELLISSA
 County Code = 037
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 OPERATIONS SERVICES
 MANAGER- SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 County Code = 037
 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
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 Payband = 010
 Pay Grade = 424
 Position = [64083166](#)
 FTE = 1

HOLMES, BENJAMIN
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64083173](#)
 FTE = 1

BRABANT, SUSANNE
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64083179](#)
 FTE = 1

BYRD, CLENTON T
 County Code = 037
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 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64083351](#)
 FTE = 1

TERRILL, ALYSHA I
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
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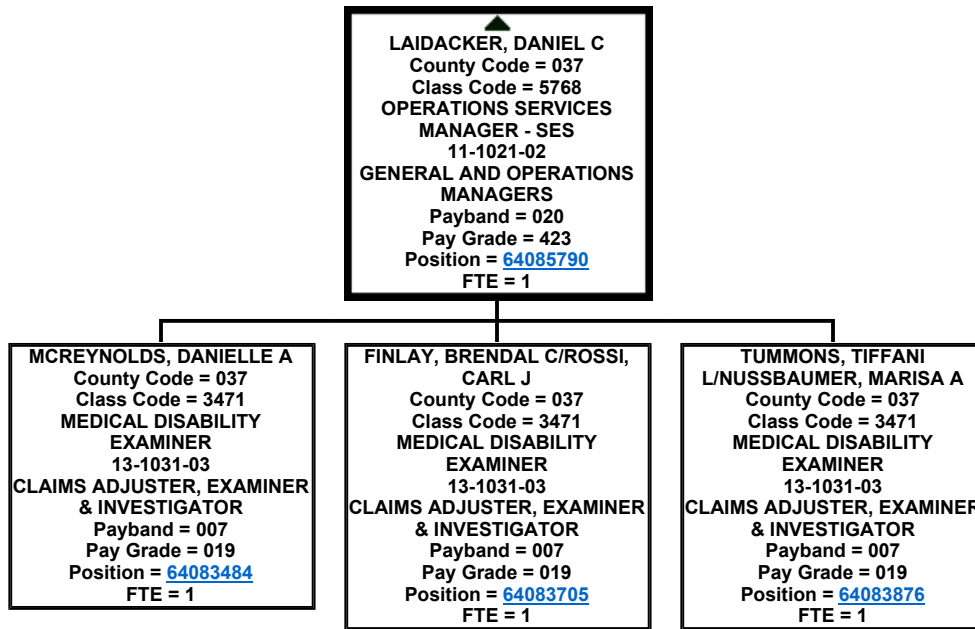
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Class Code = 5768
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GENERAL AND OPERATIONS
MANAGERS
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Position = [64083441](#)
FTE = 1

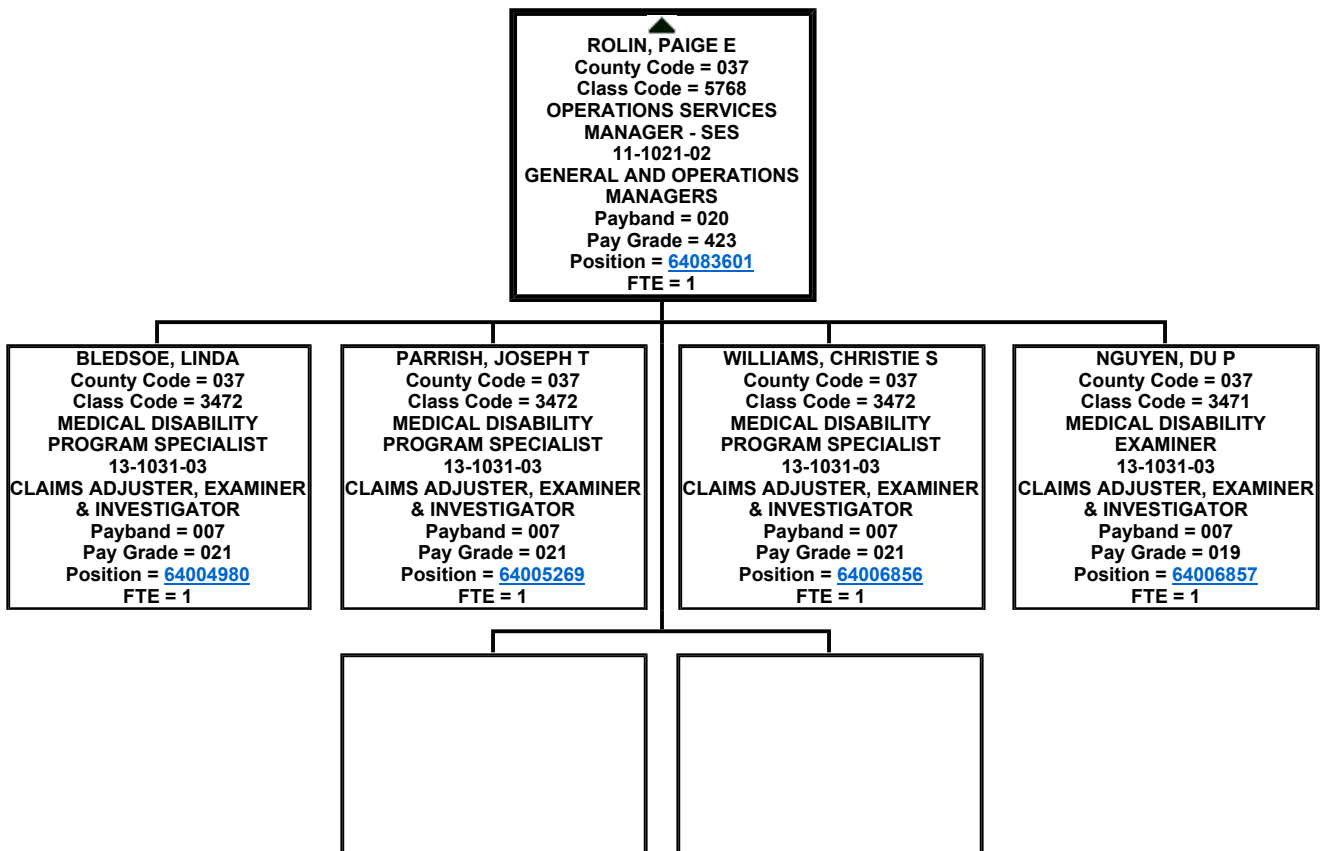
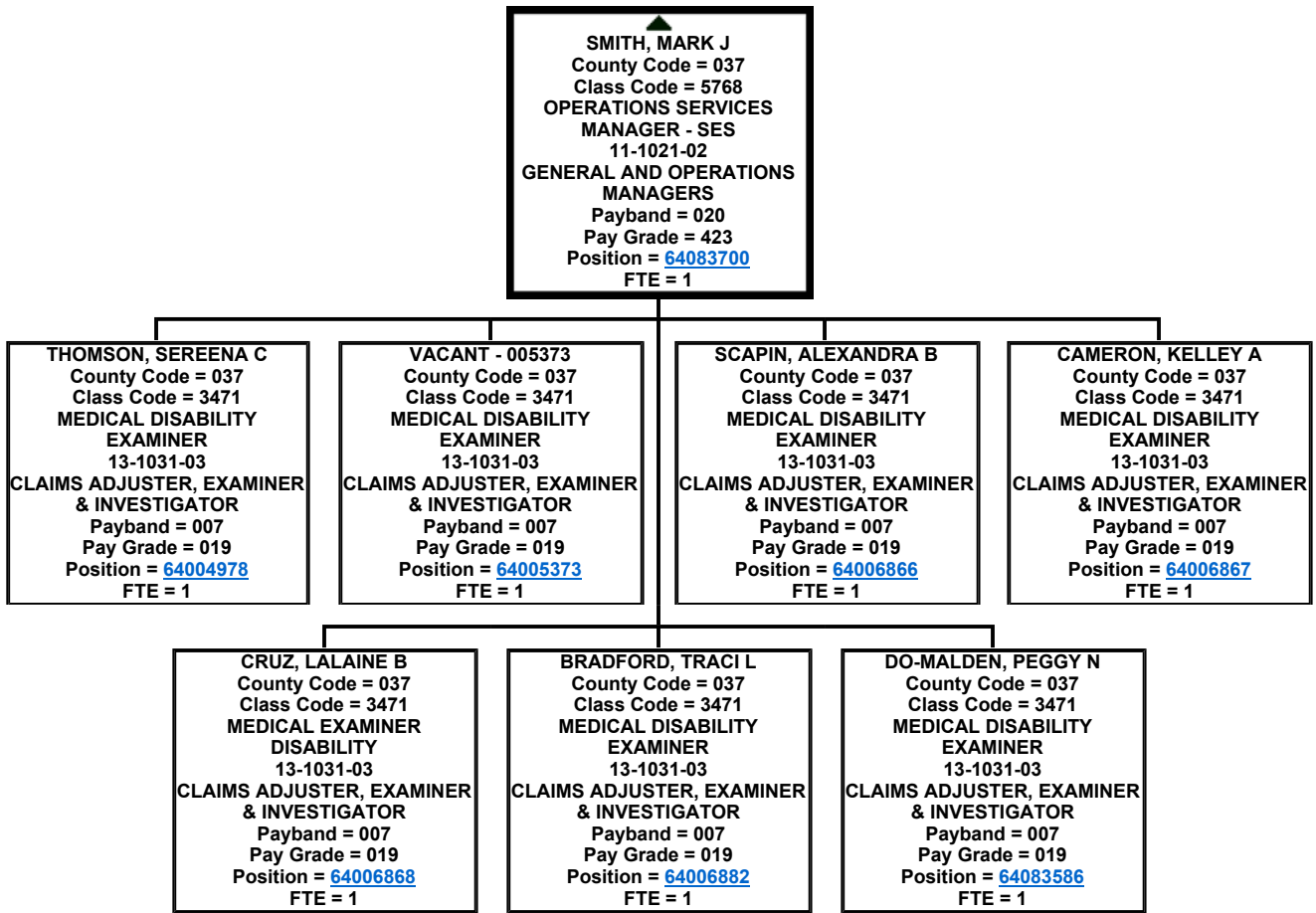
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OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083589](#)
FTE = 1

ROLIN, PAIGE E
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083601](#)
FTE = 1

SMITH, MARK J
County Code = 037
Class Code = 5768
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GENERAL AND OPERATIONS
MANAGERS
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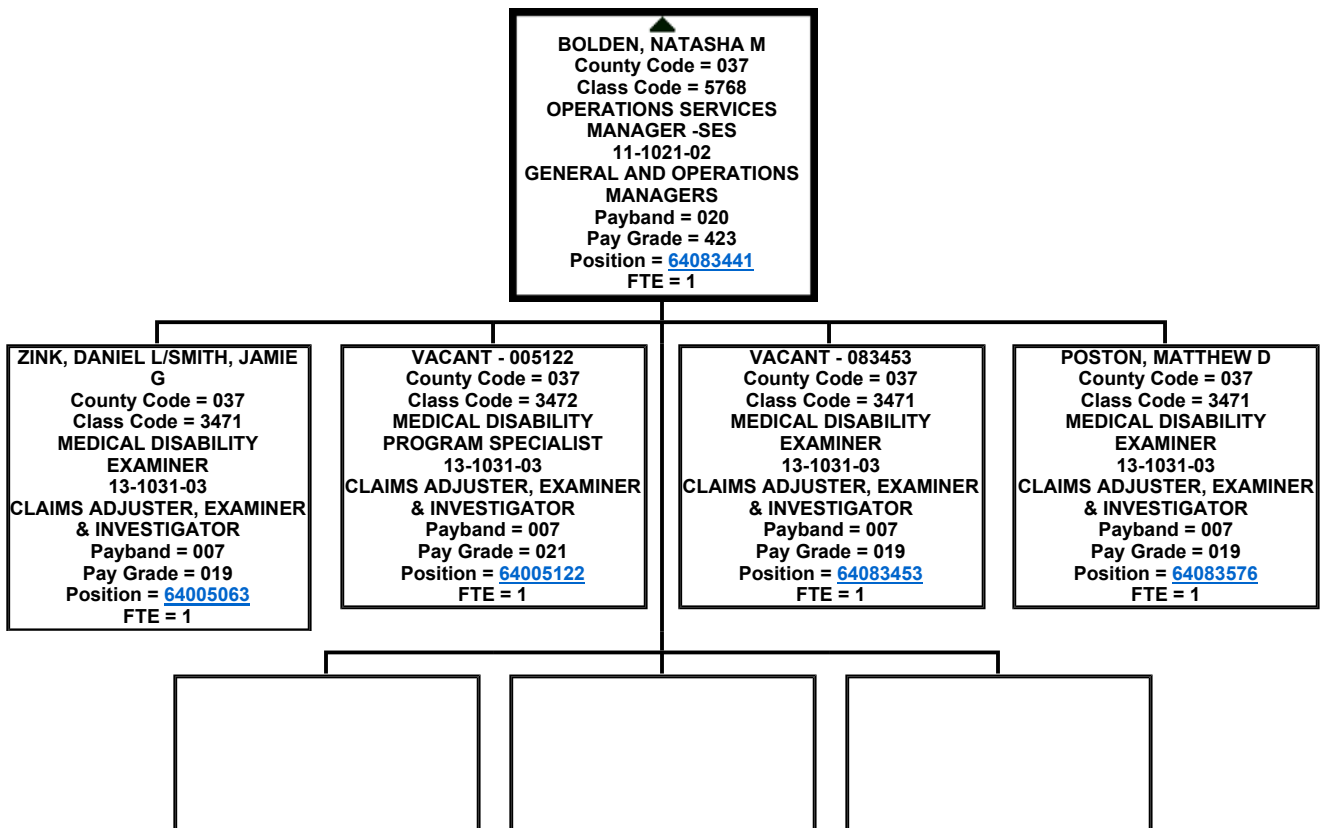
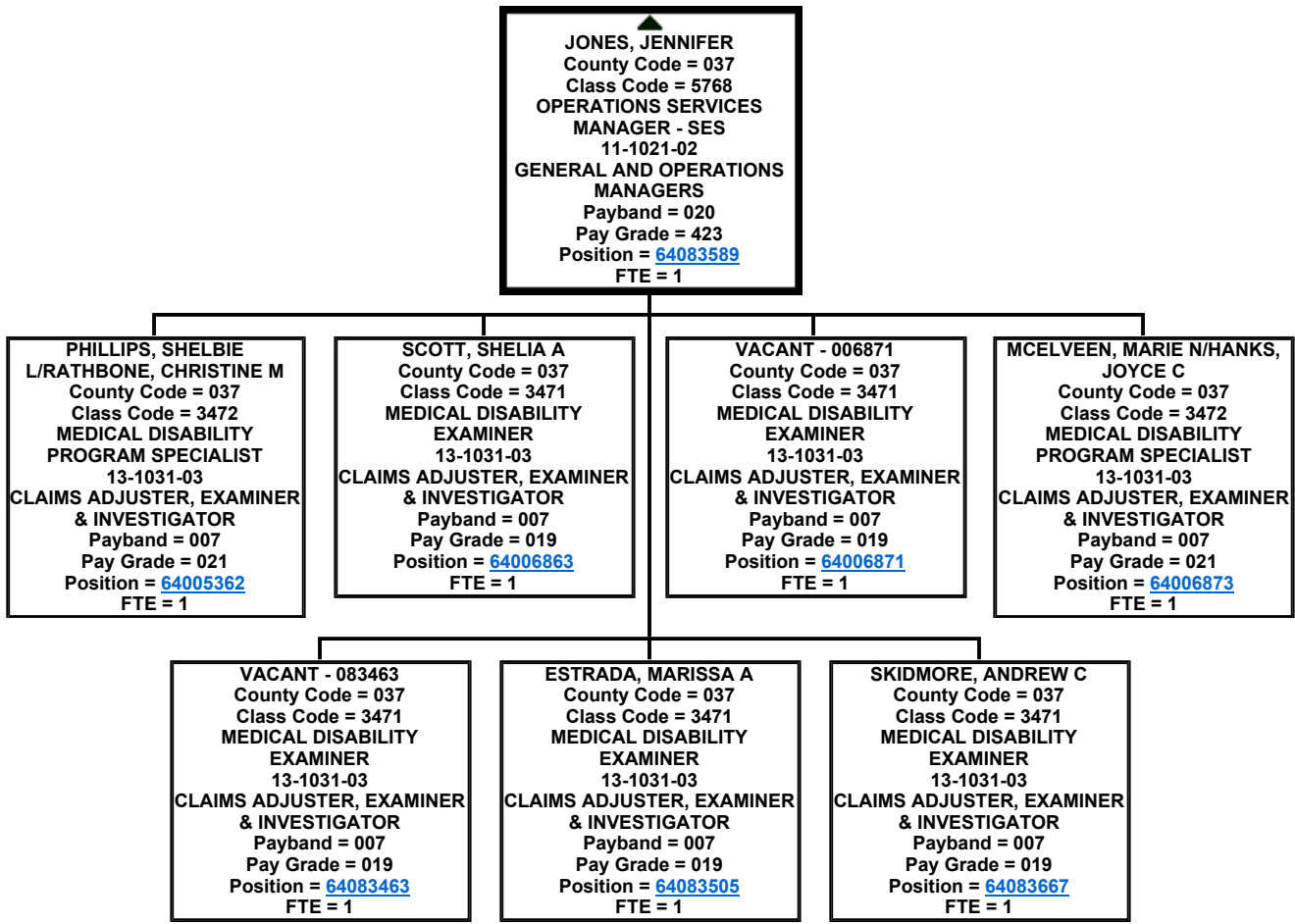
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OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64085790](#)
FTE = 1





COLEY, AMBER D/BRADLEY,
KENYA/NOWLIN, ABIGAIL
K/ROBI
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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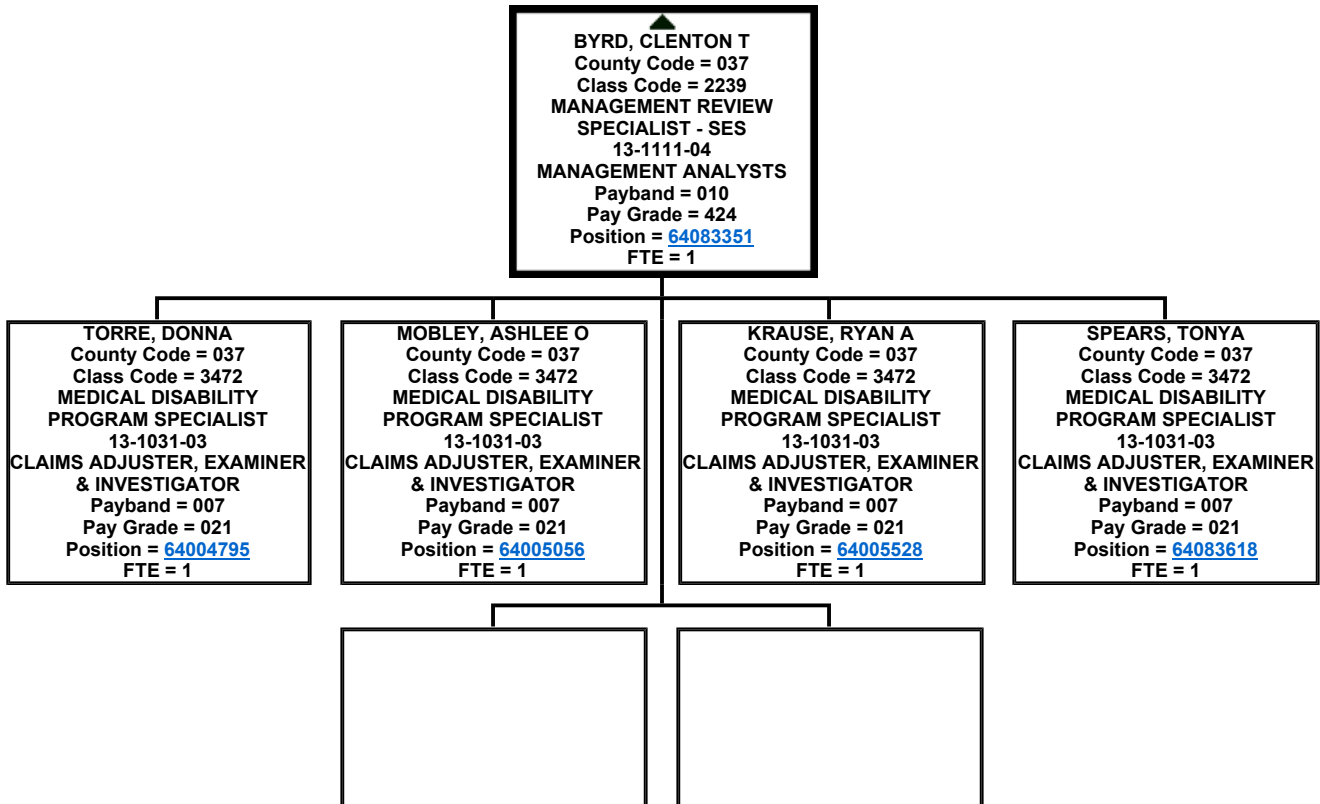
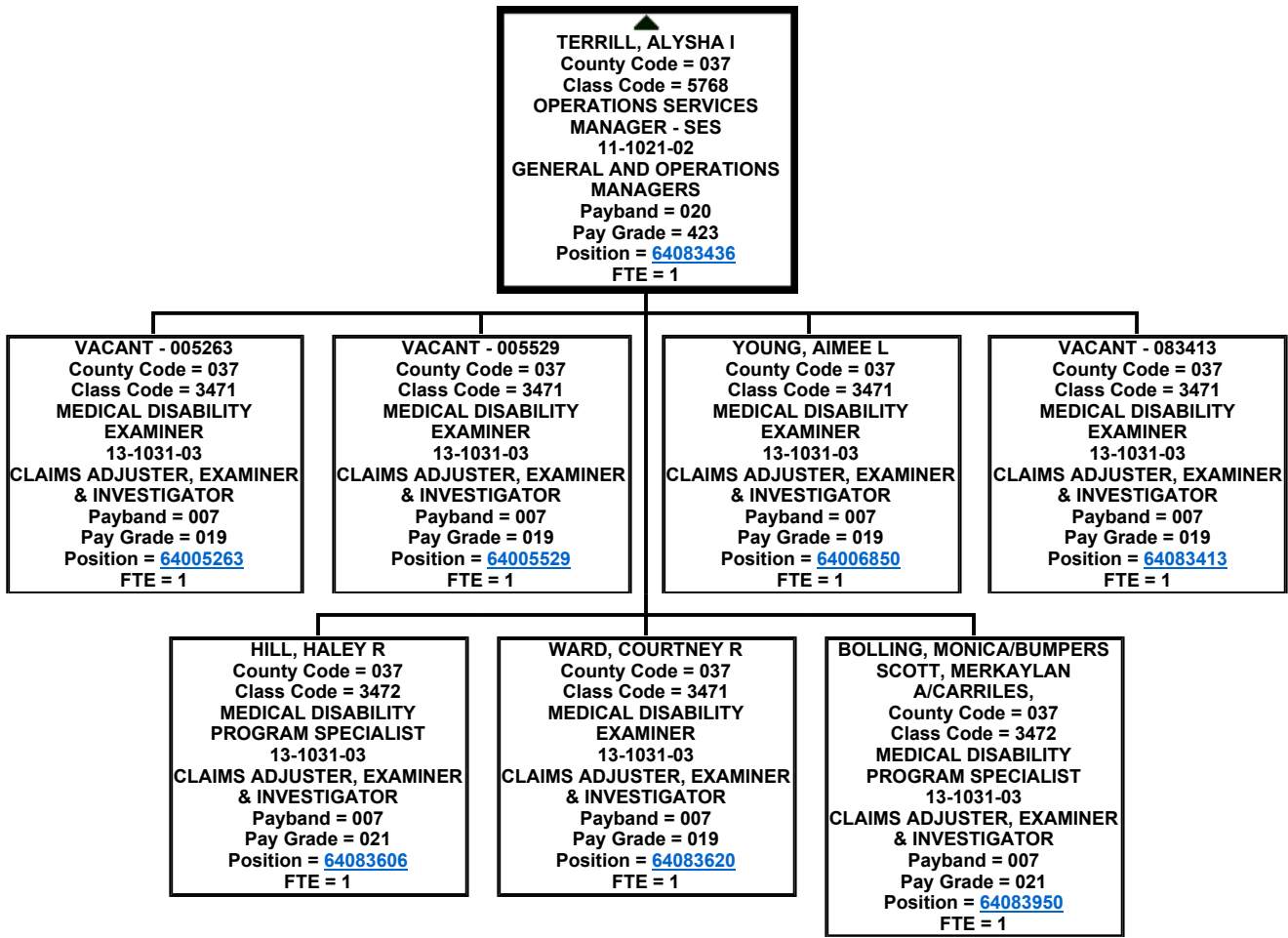
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County Code = 037
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64085795](#)
FTE = 1



REUTER, ANDREA L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083579](#)
FTE = 1

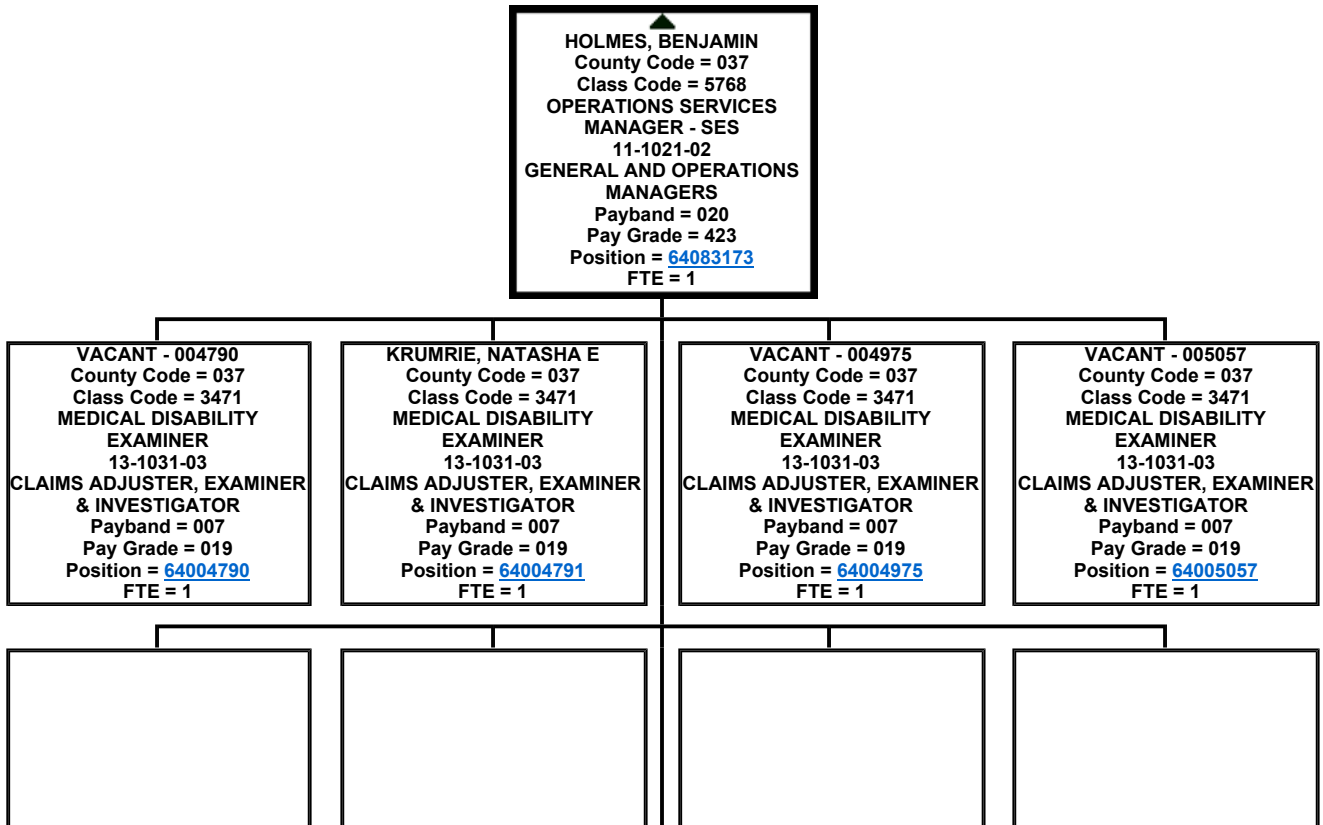
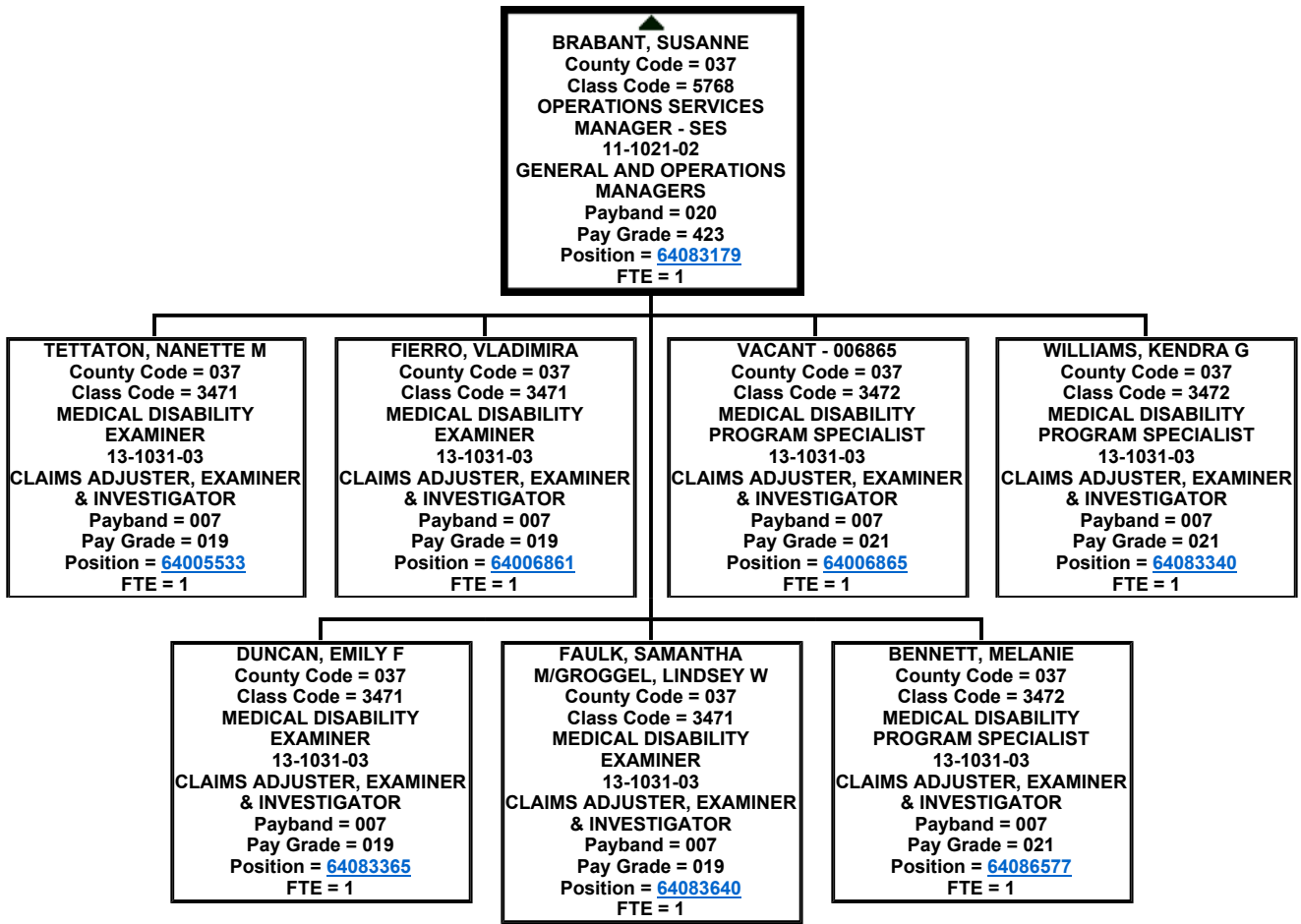
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083655](#)
FTE = 1

SHANDS, CADE J
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085793](#)
FTE = 1



CATE, MARIYA D
County Code = 037
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083691](#)
FTE = 1

MEGELA, KURT J
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083703](#)
FTE = 1



CRAIG, CASEY D
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
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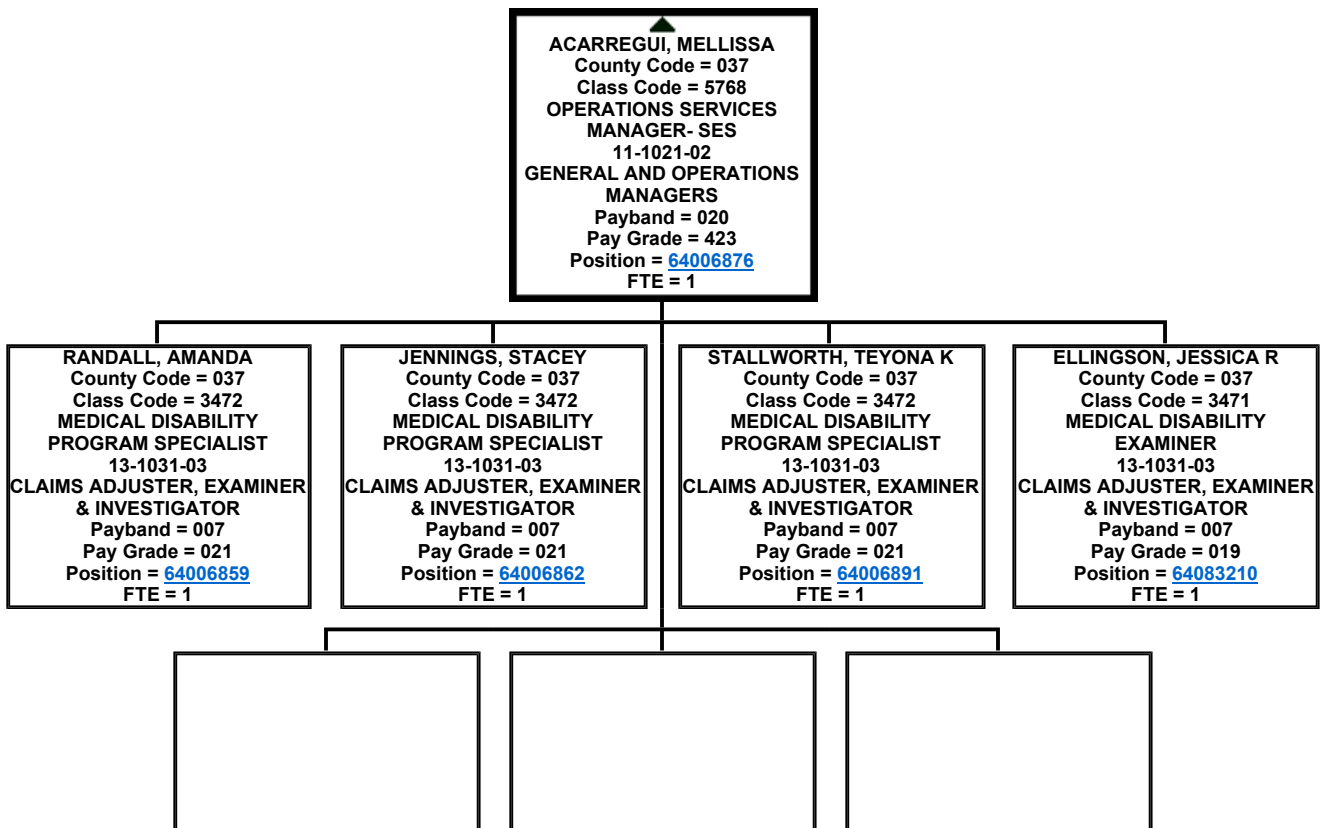
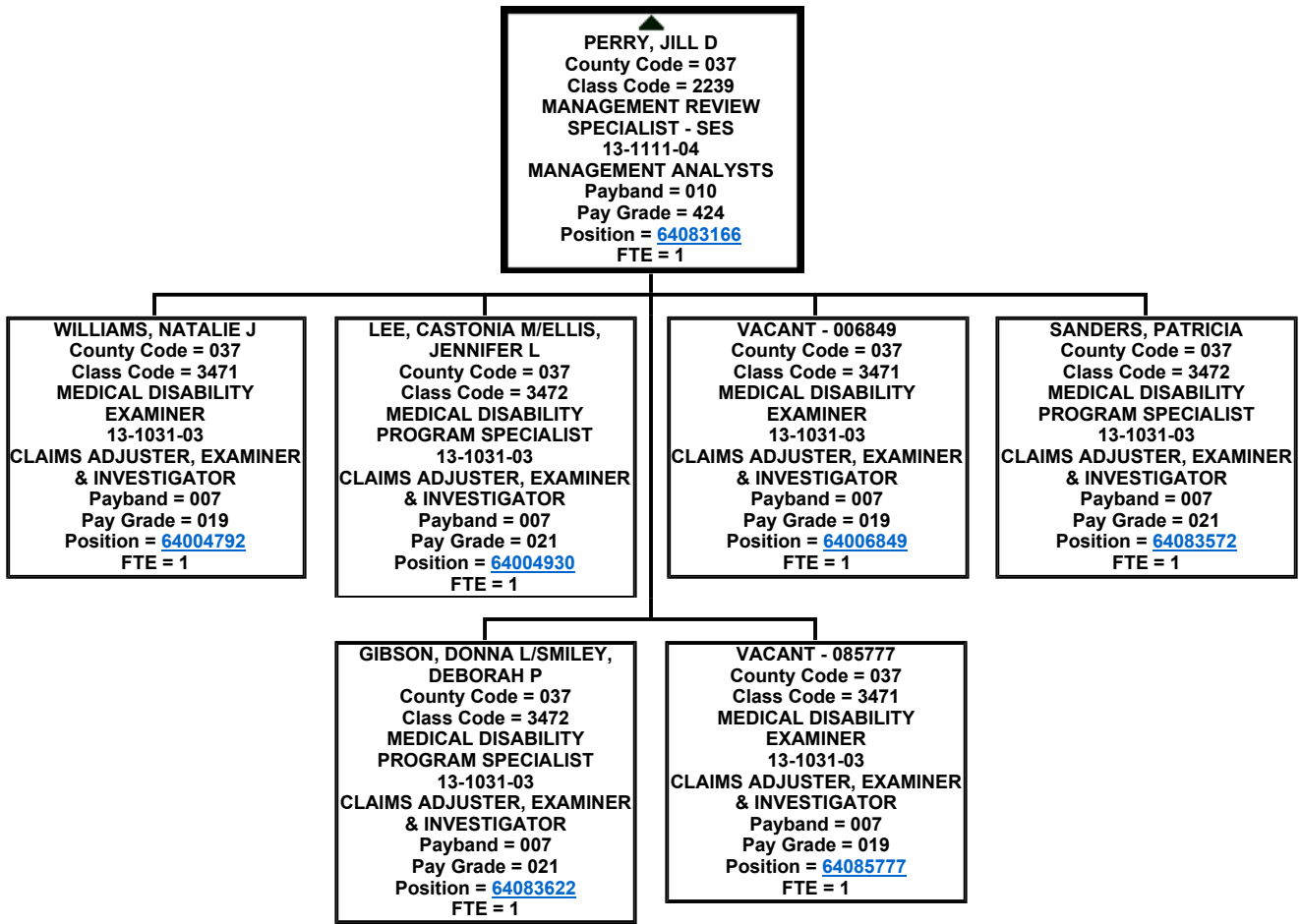
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 13-1031-03
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 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
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 FTE = 1

VACANT - 006880
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 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64006880](#)
 FTE = 1

MALSBERGER, JEFFREY T
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64083380](#)
 FTE = 1

SANDERS,
 JONATHAN/PRESTON,
 JODILYN
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
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 & INVESTIGATOR
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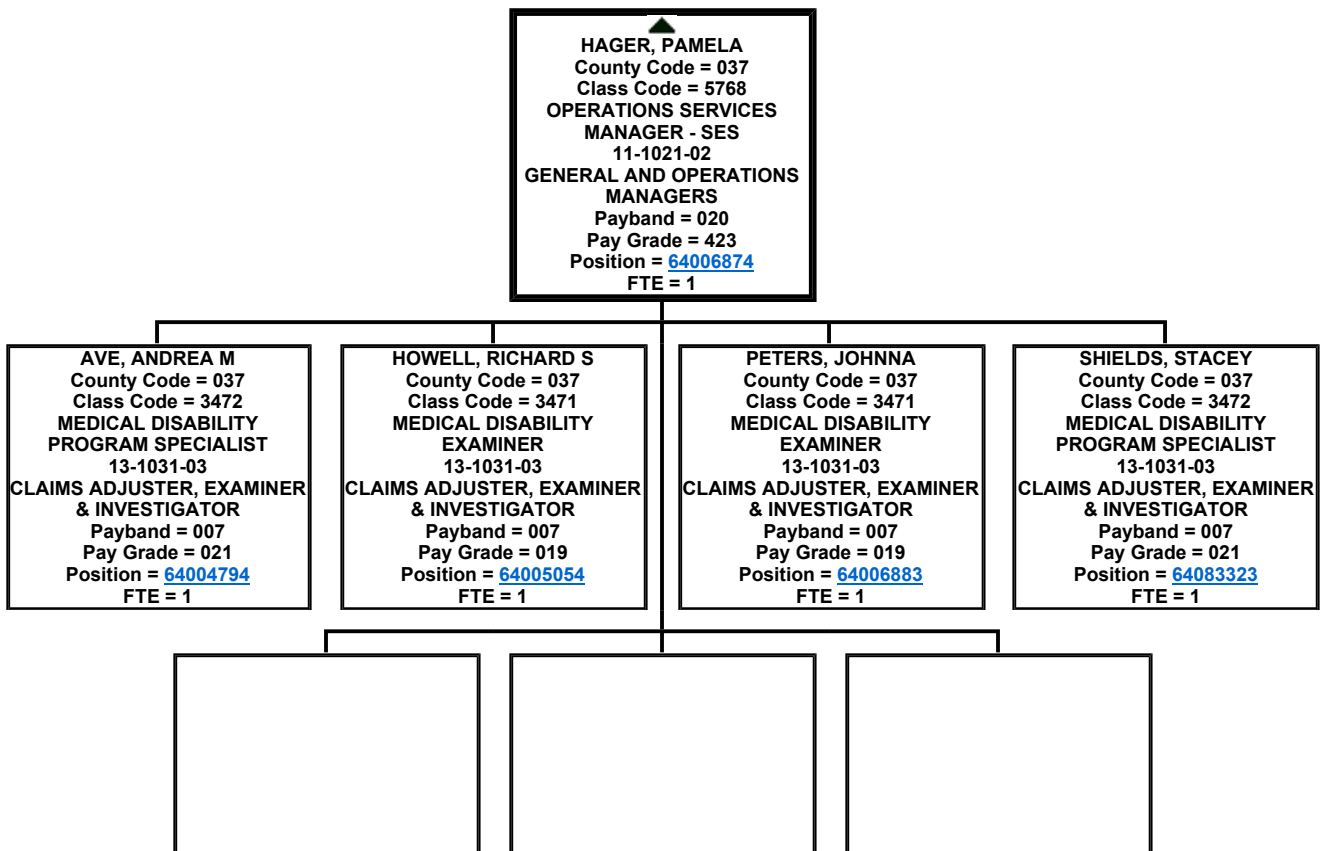
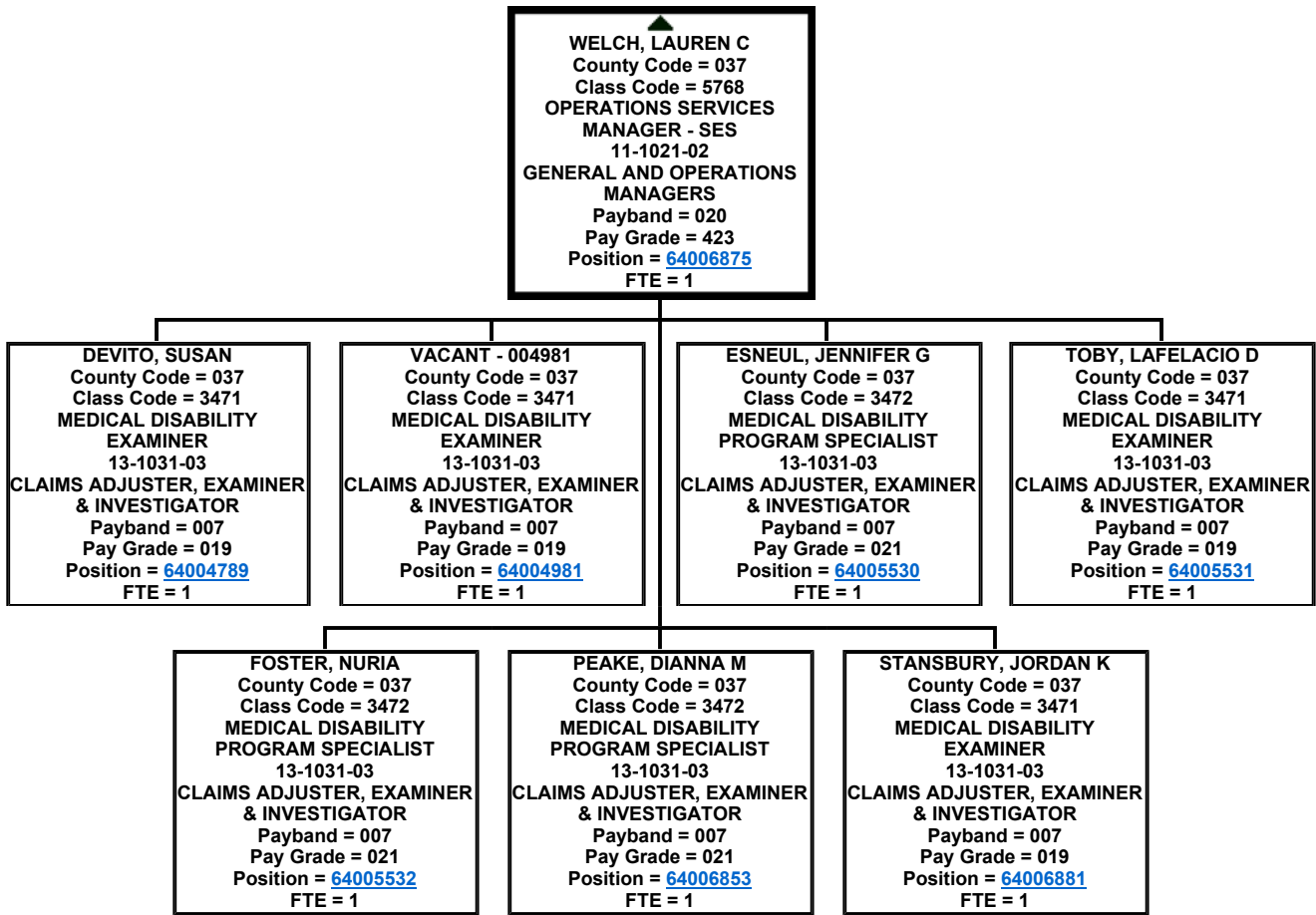
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 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Position = [64801351](#)
 FTE = 1



BLOUNT, KESHA
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083360](#)
FTE = 1

BOOKER, KIMBERLY L
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
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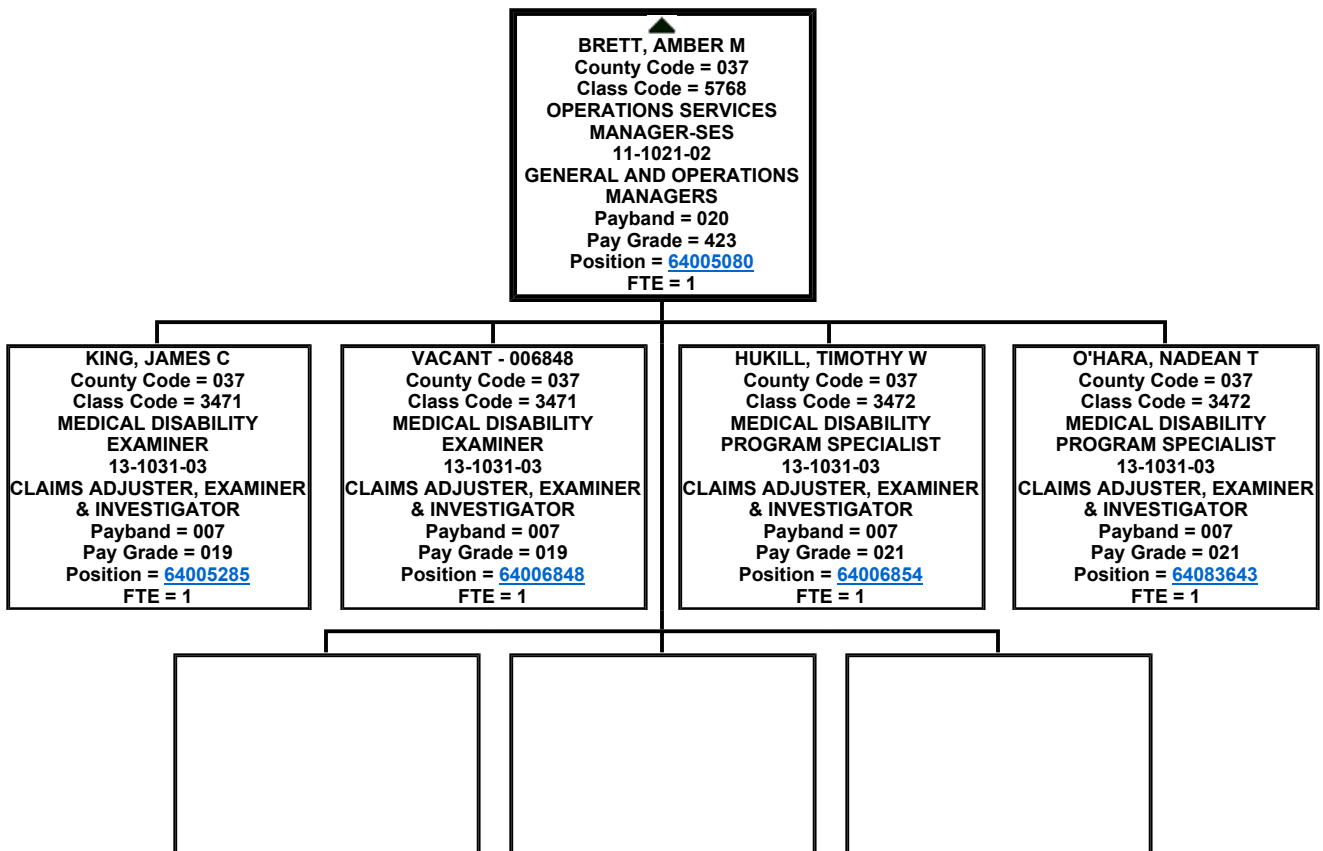
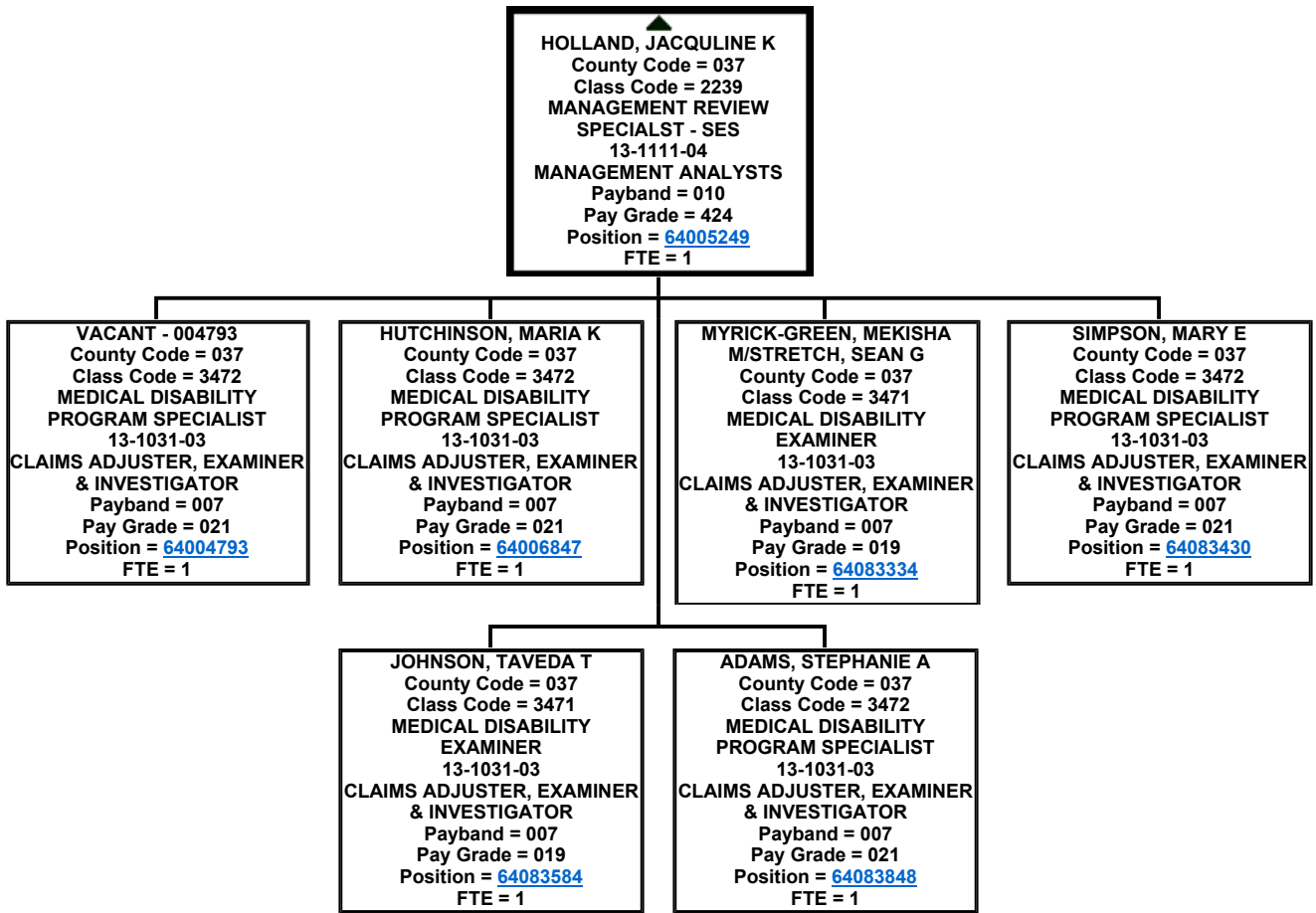
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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64086574](#)
FTE = 1



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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083358](#)
FTE = 1

NUTTER, DALE E
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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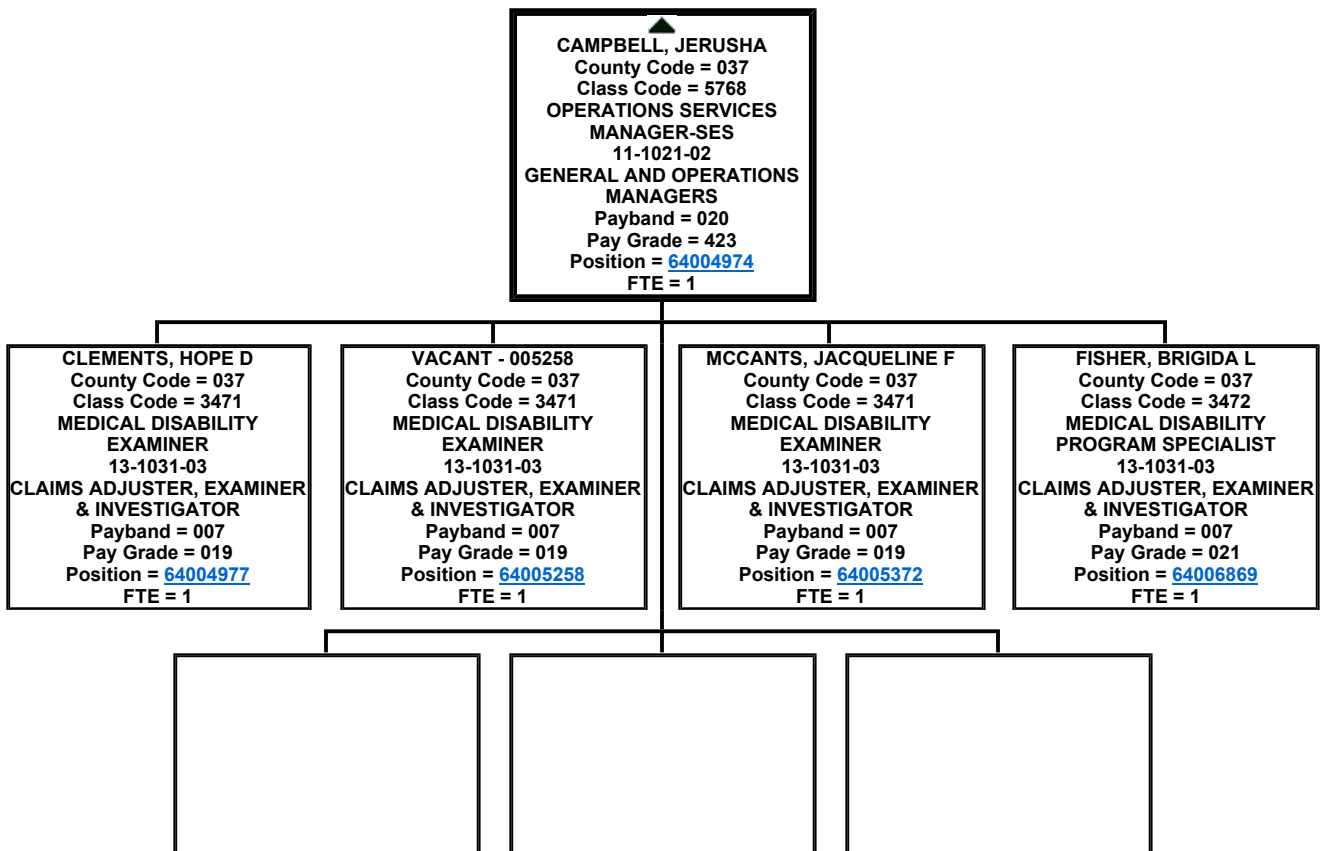
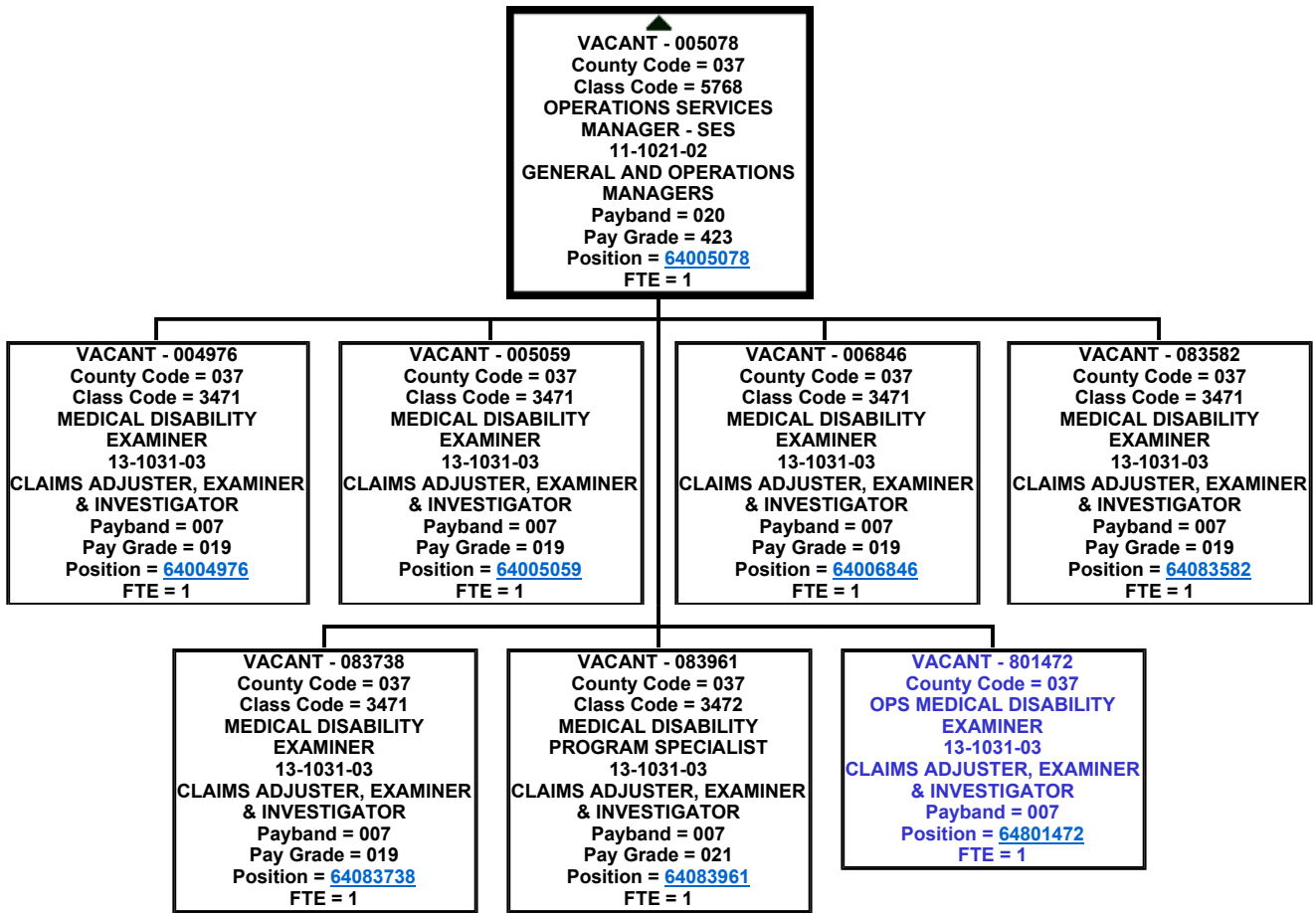
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PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083729](#)
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CROAZZO, JENNIFER G
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083650](#)
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County Code = 037
Class Code = 3471
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EXAMINER
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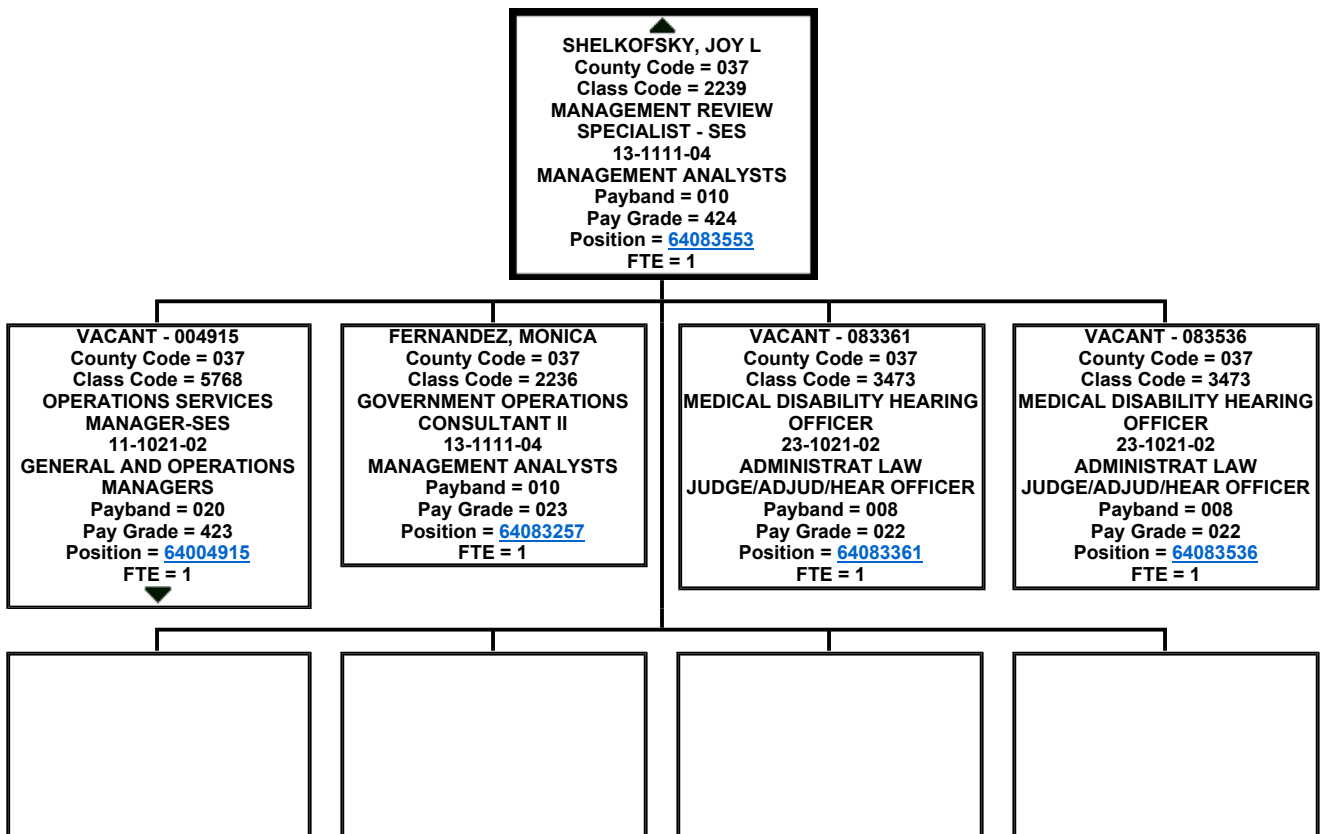
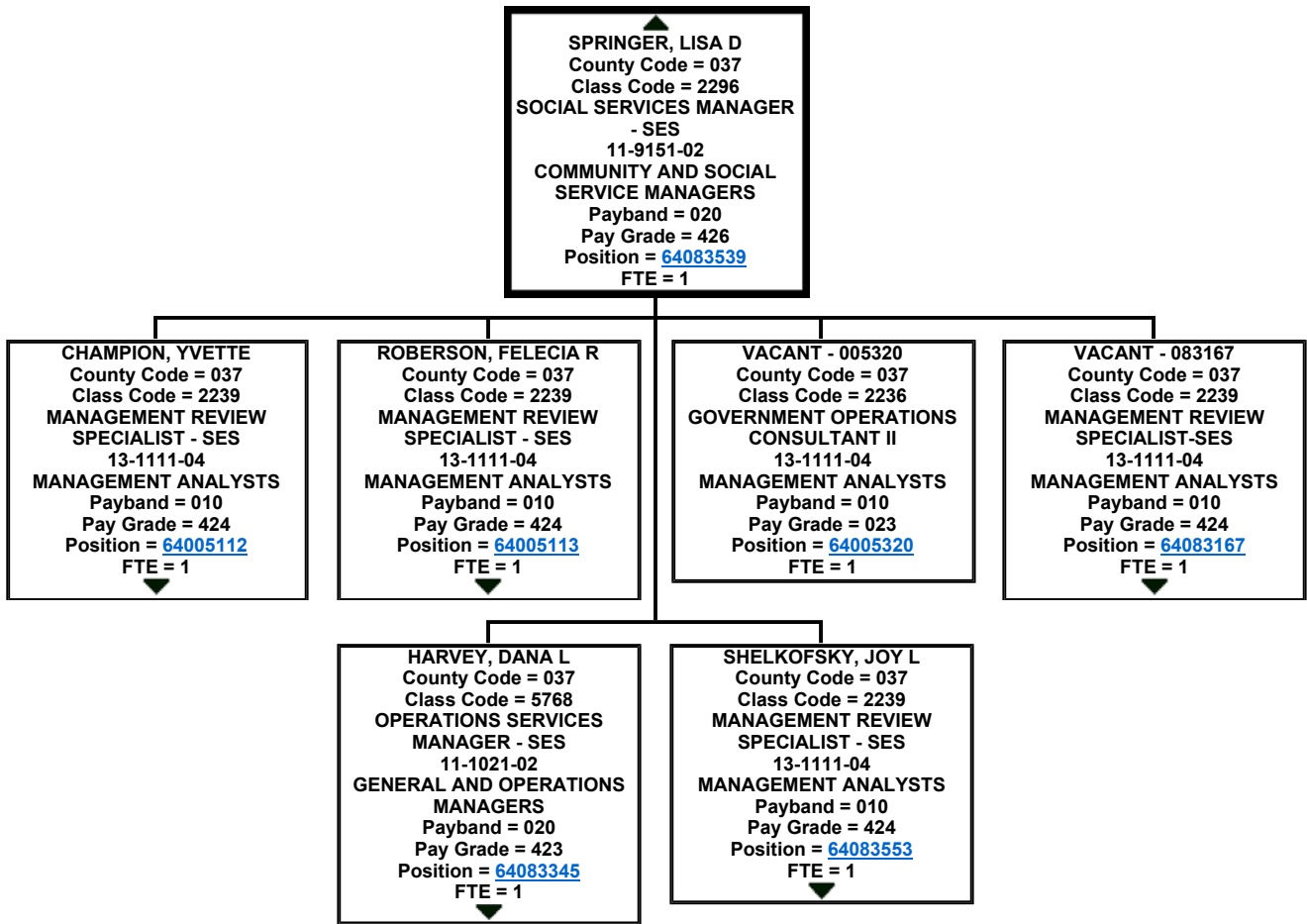
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MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
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County Code = 037
Class Code = 3471
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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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VACANT - 083610
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083610](#)
FTE = 1

**MEAD, STACIE R/HUTCHINSON,
SHANNON G**
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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& INVESTIGATOR
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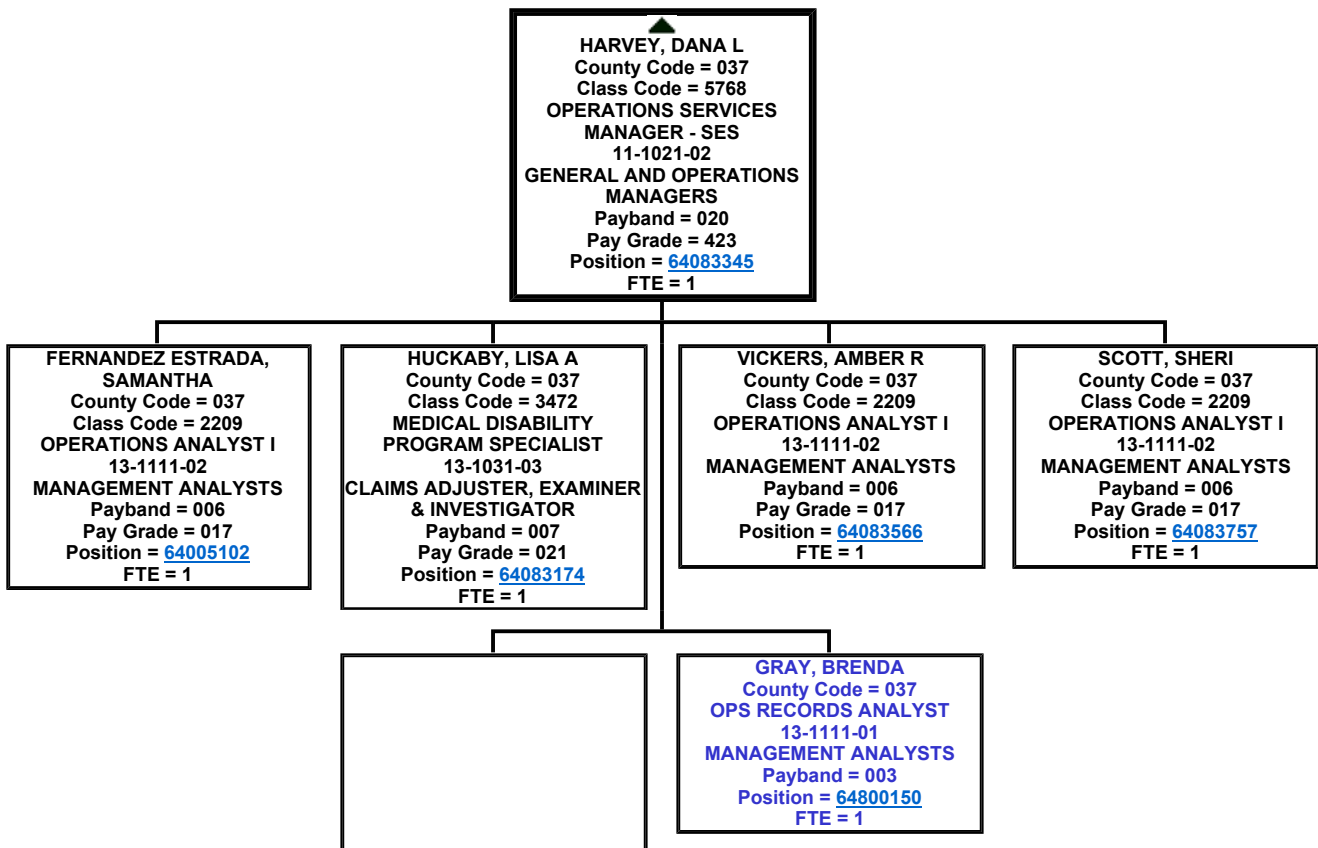
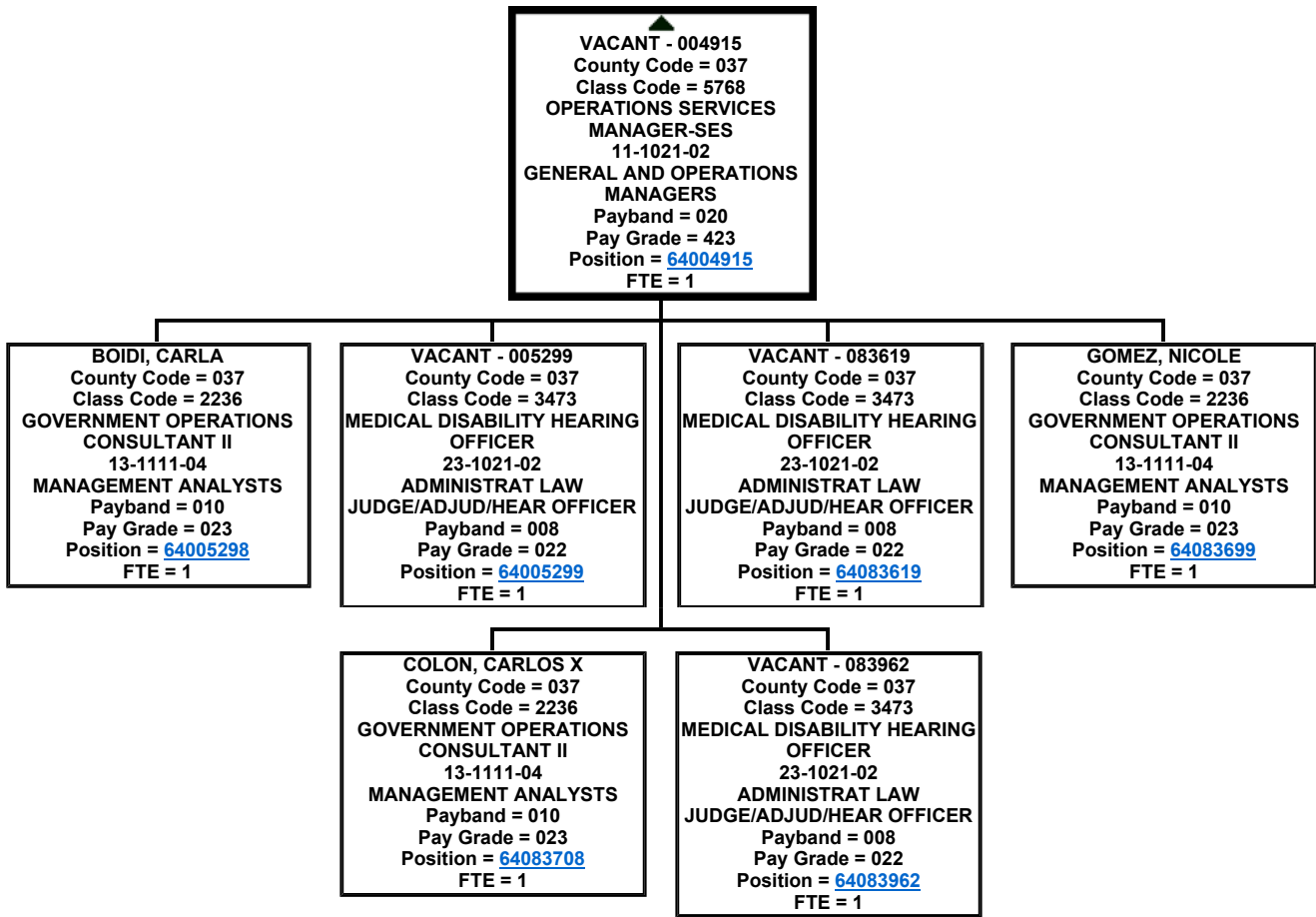


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 CONSULTANT II
 13-1111-04
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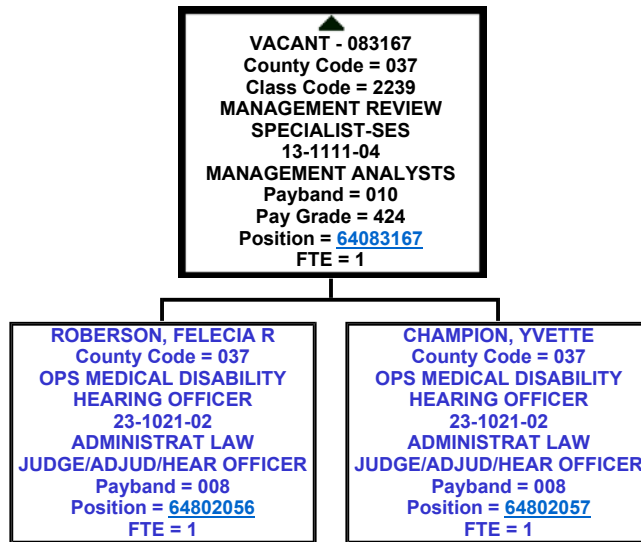
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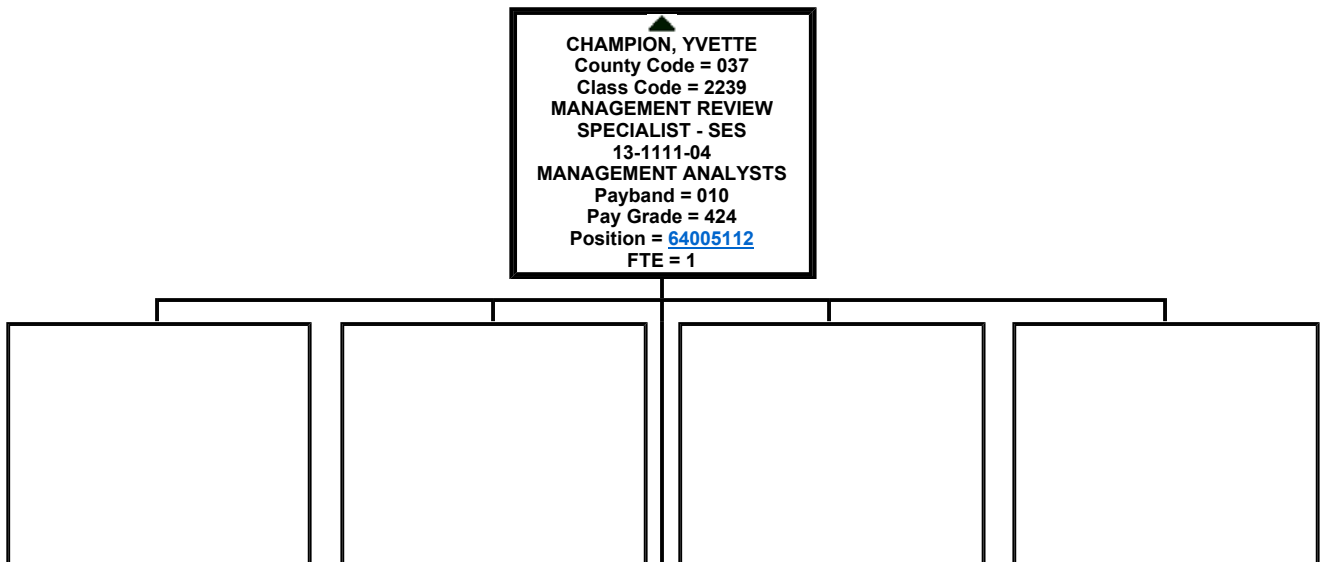
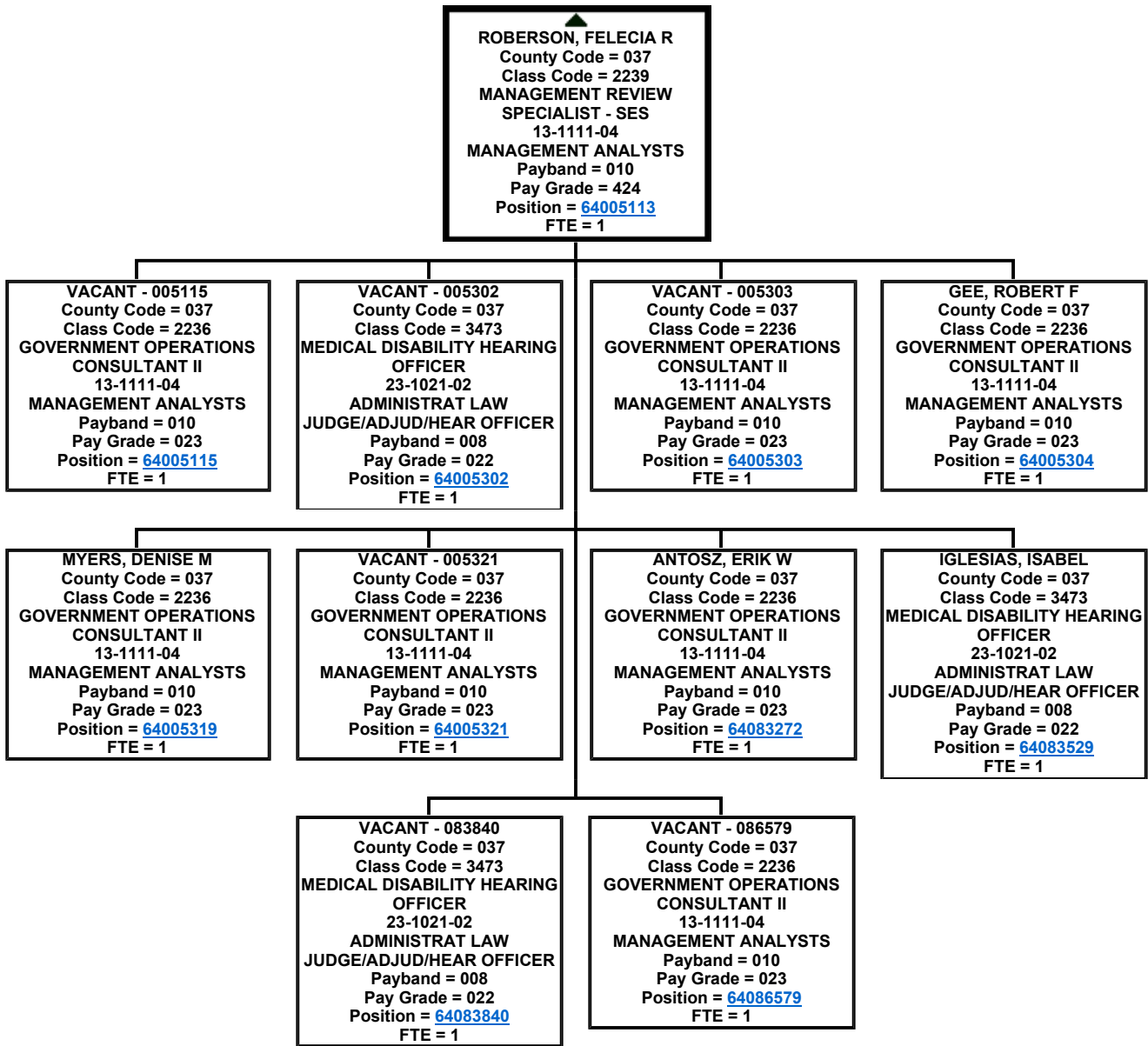
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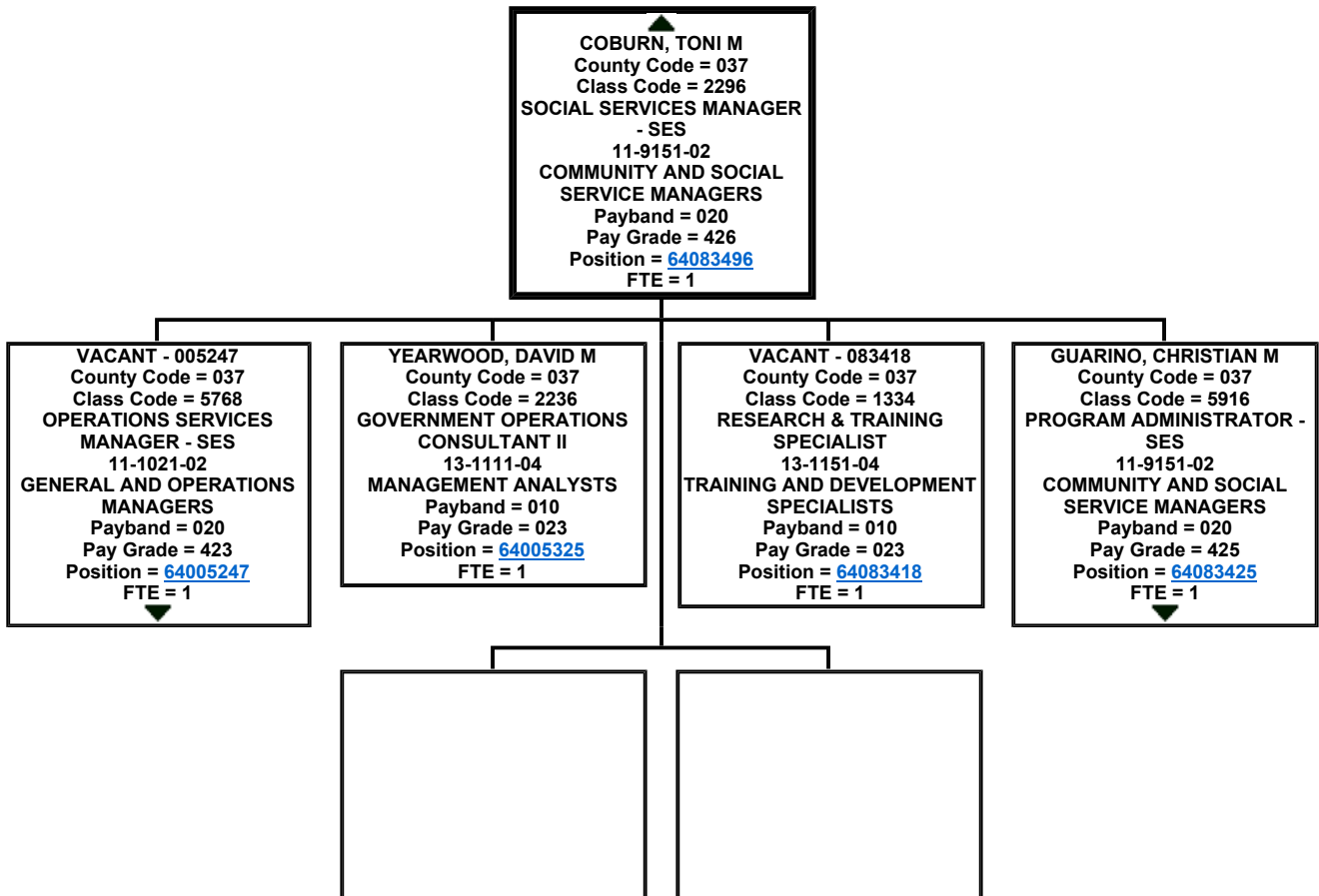
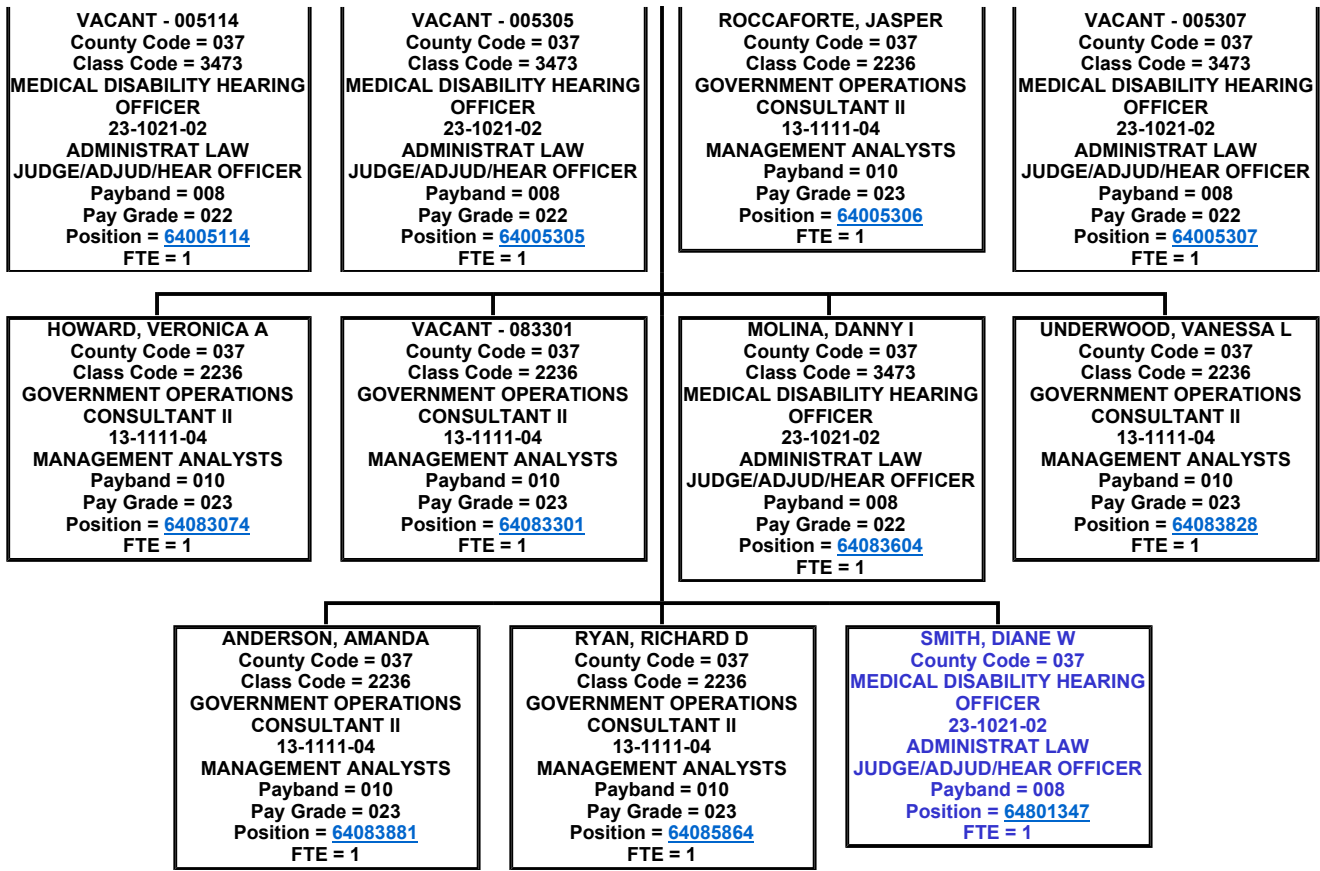
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 HEARING OFFICER
 23-1021-02
 ADMINISTRAT LAW
 JUDGE/ADJUD/HEAR OFFICER
 Payband = 008
 Position = [64802063](#)
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WEBB, TINA M
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64083940](#)
FTE = 1







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 County Code = 037
 Class Code = 0709
 ADMINISTRATIVE ASSISTANT I
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 015
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STRAIN, RONALD
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 Class Code = 3481
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 RELATIONS OFF
 13-1111-04
 MANAGEMENT ANALYSTS
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 Pay Grade = 024
 Position = [64083490](#)
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 County Code = 037
 Class Code = 5916
 PROGRAM ADMINISTRATOR -
 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
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 Pay Grade = 425
 Position = [64083425](#)
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HENNING, CHRISTOPHER
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64005322](#)
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 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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HODGES, PATRICIA M/HAWK,
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 County Code = 037
 Class Code = 2239
 MANAGEMENT REVIEW
 SPECIALIST - SES
 13-1111-04
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 Payband = 010
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 J/LICHTWARD, SABRINA E
 County Code = 037
 Class Code = 2239
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 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64083377](#)
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VACANT - 083412
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
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PETTY, JOEL A
 County Code = 037
 Class Code = 5768
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 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
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 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 FTE = 1

VACANT - 083458
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
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 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64083458](#)
 FTE = 1

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 OPERATIONS SERVICES
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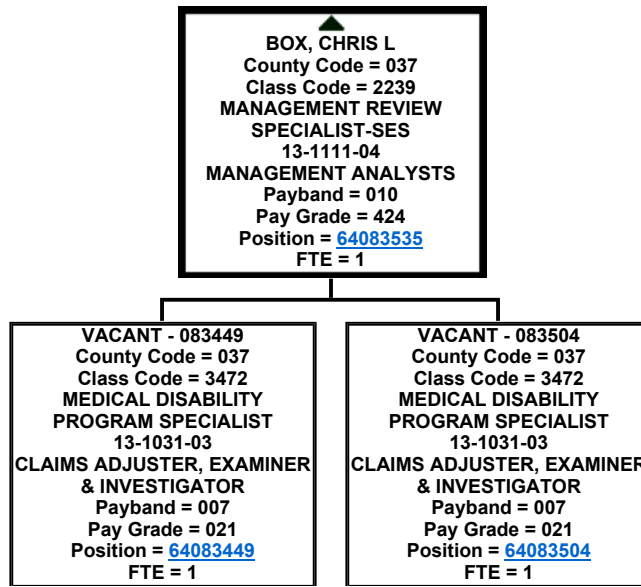
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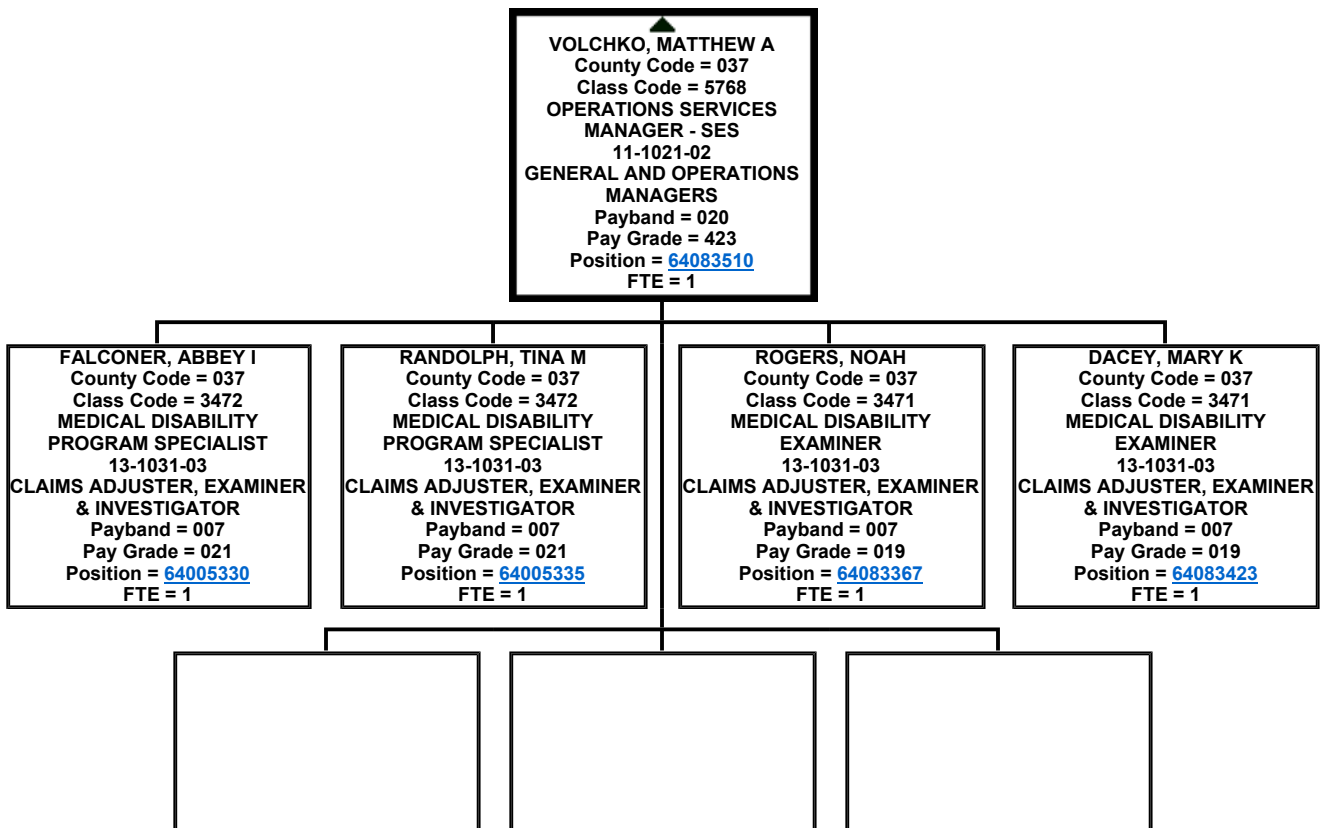
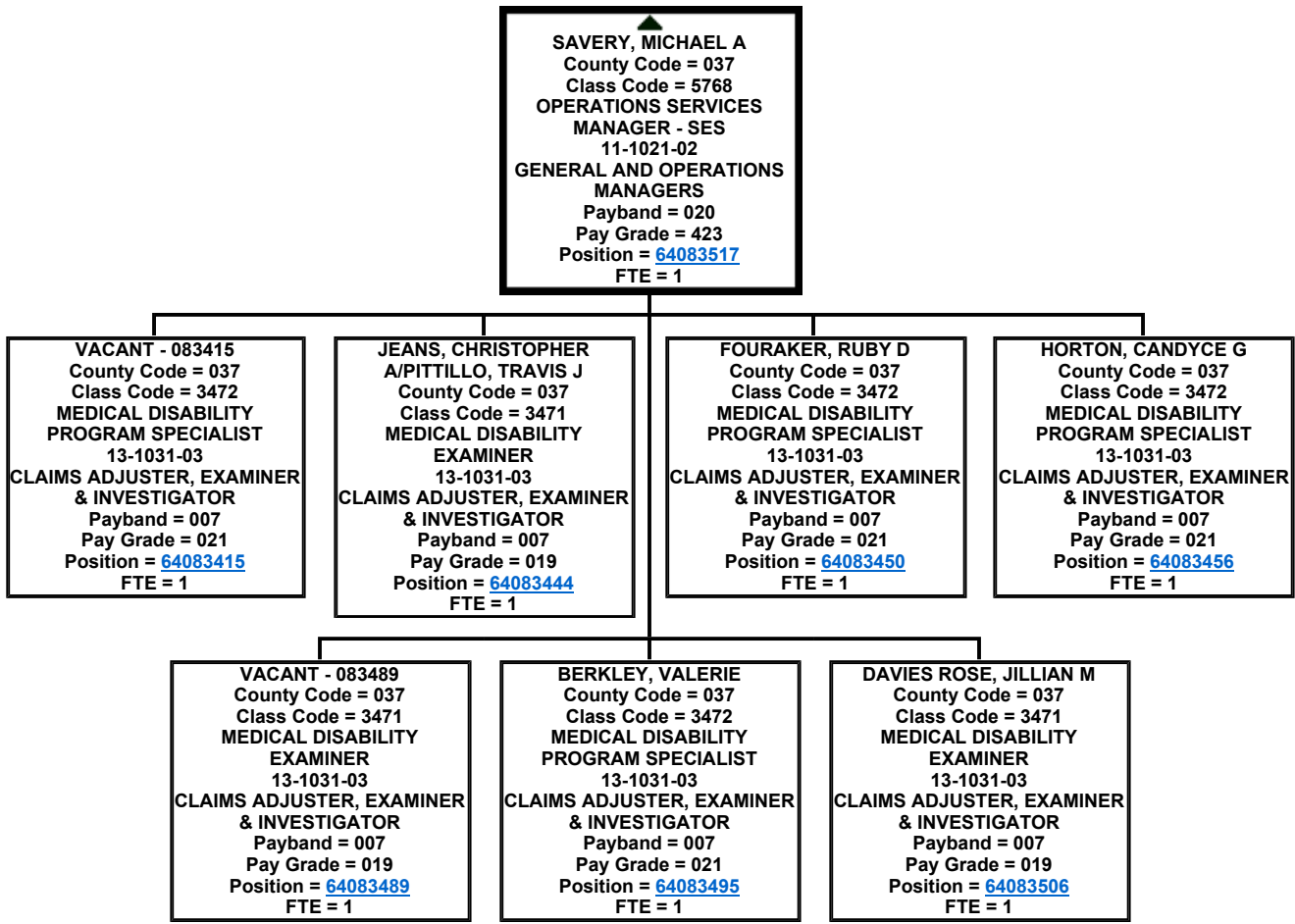
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 GENERAL AND OPERATIONS
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 Position = [64083500](#)
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 OPERATIONS SERVICES
 MANAGER - SES
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 GENERAL AND OPERATIONS
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 Pay Grade = 423
 Position = [64083510](#)
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SAVERY, MICHAEL A
County Code = 037
Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
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GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083517](#)
FTE = 1
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BOX, CHRIS L
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
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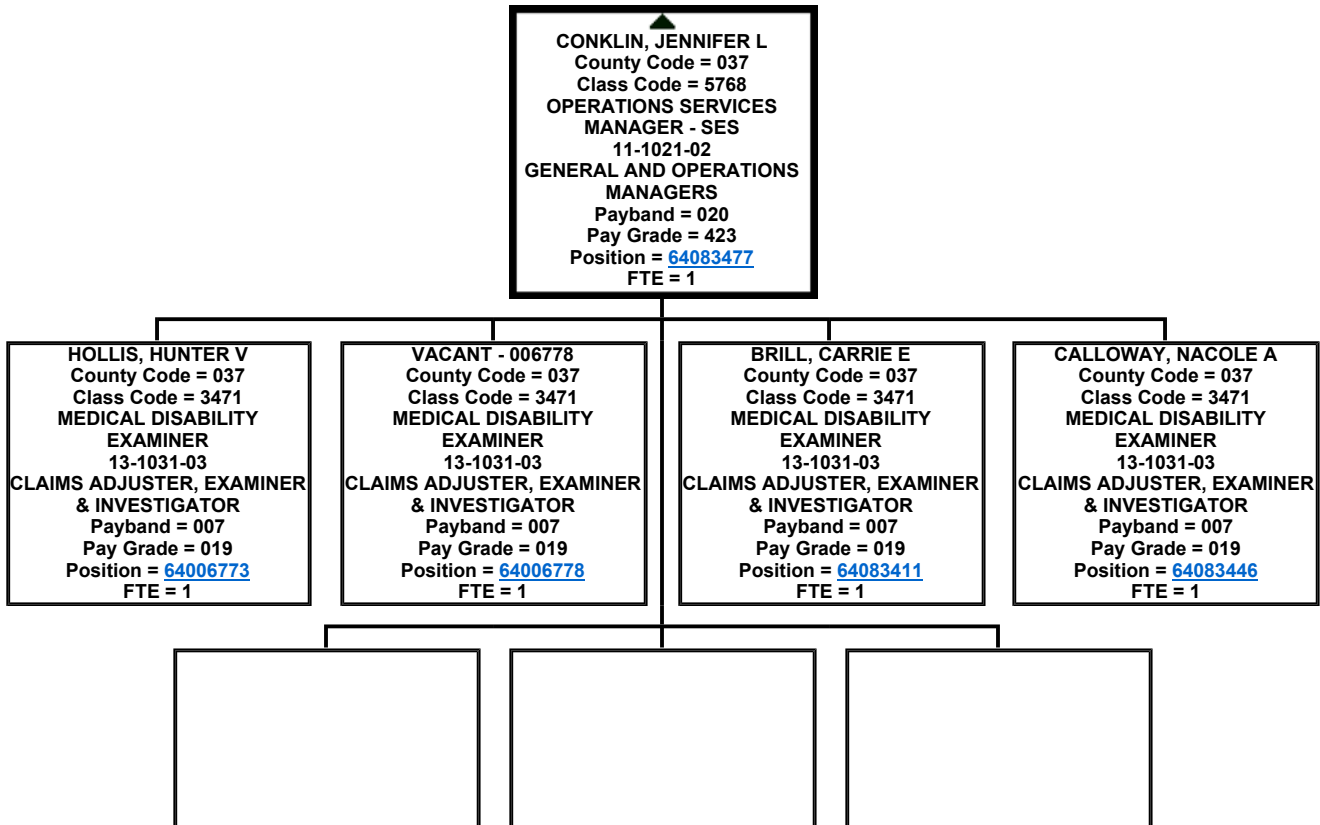
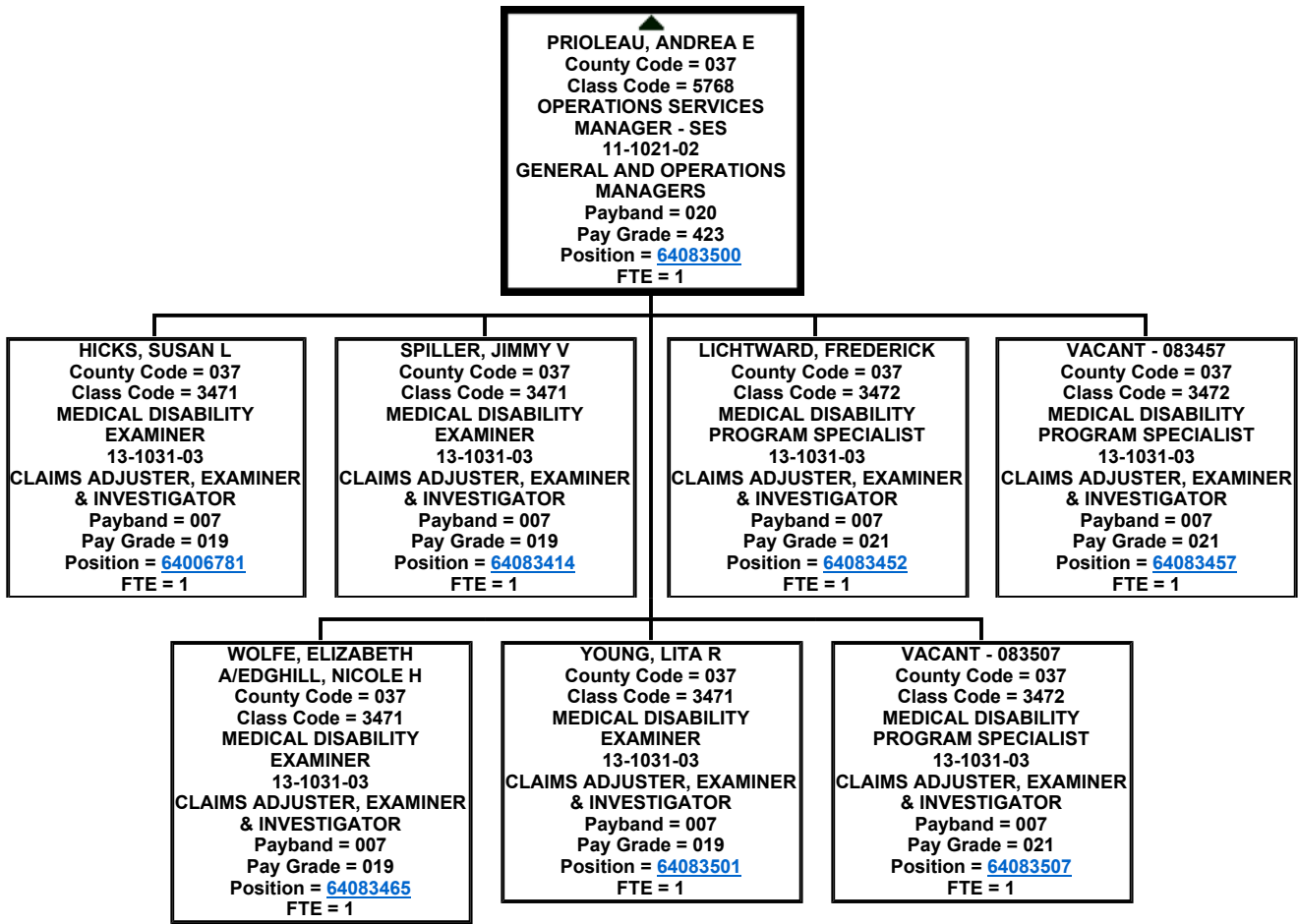




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EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083508](#)
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VACANT - 083525
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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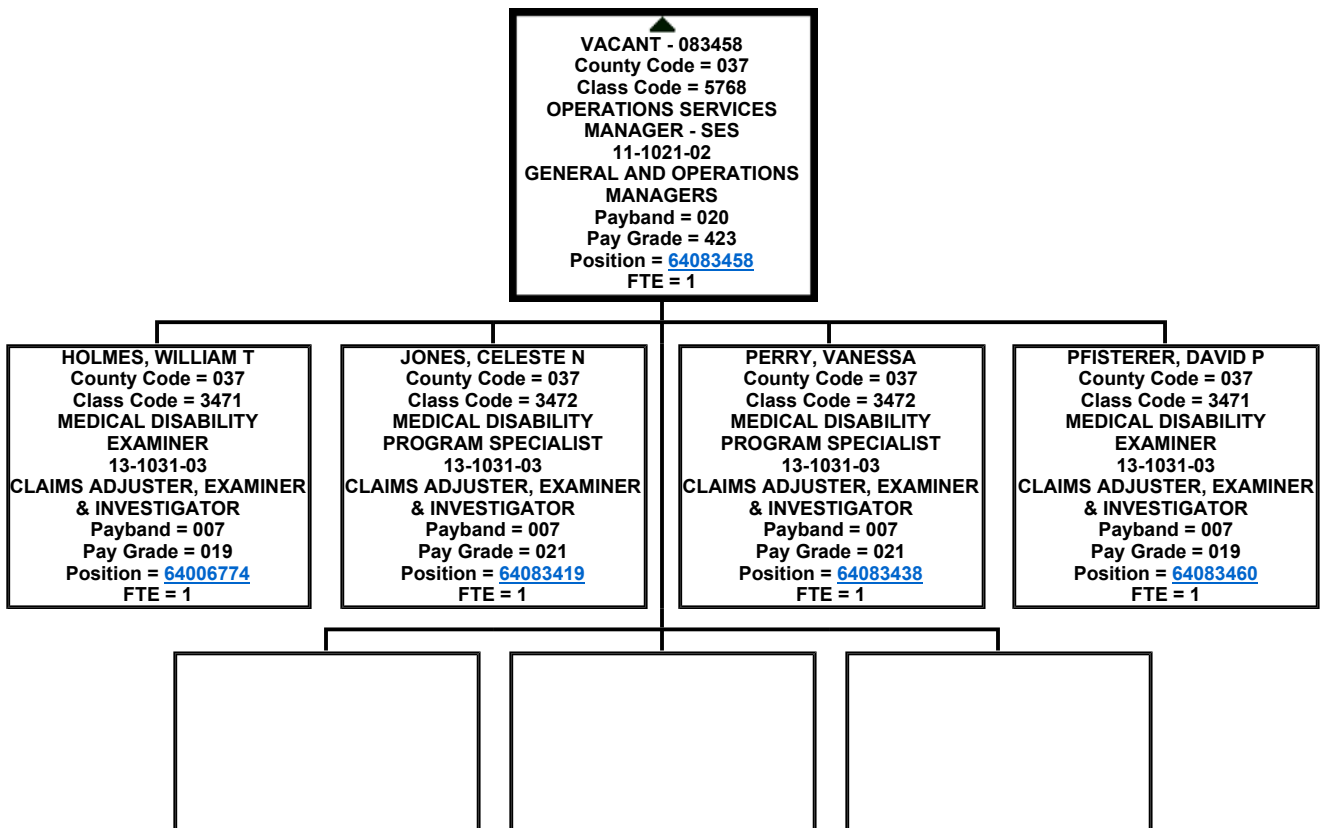
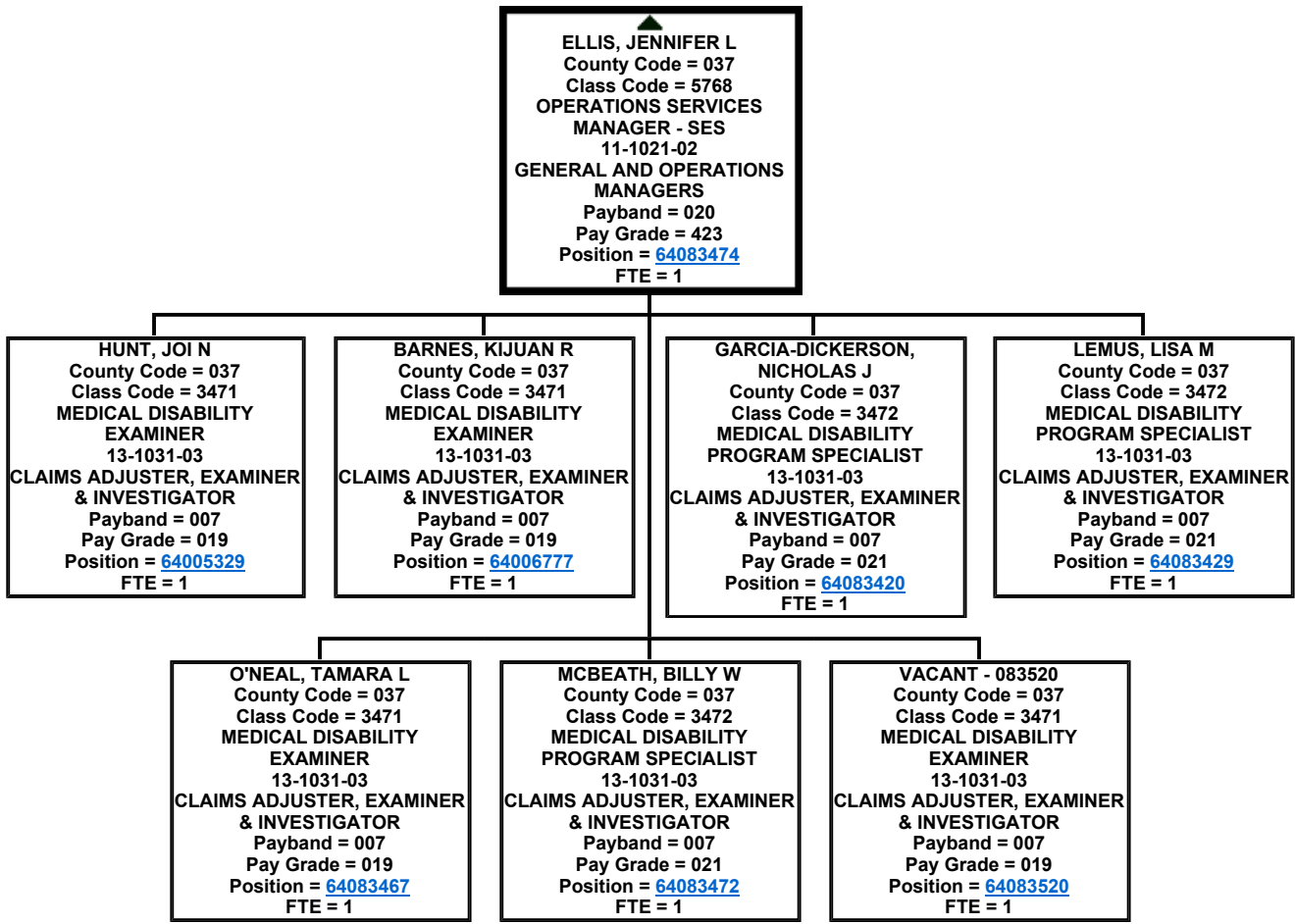
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EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64083526](#)
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County Code = 037
Class Code = 3472
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083447](#)
FTE = 1

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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
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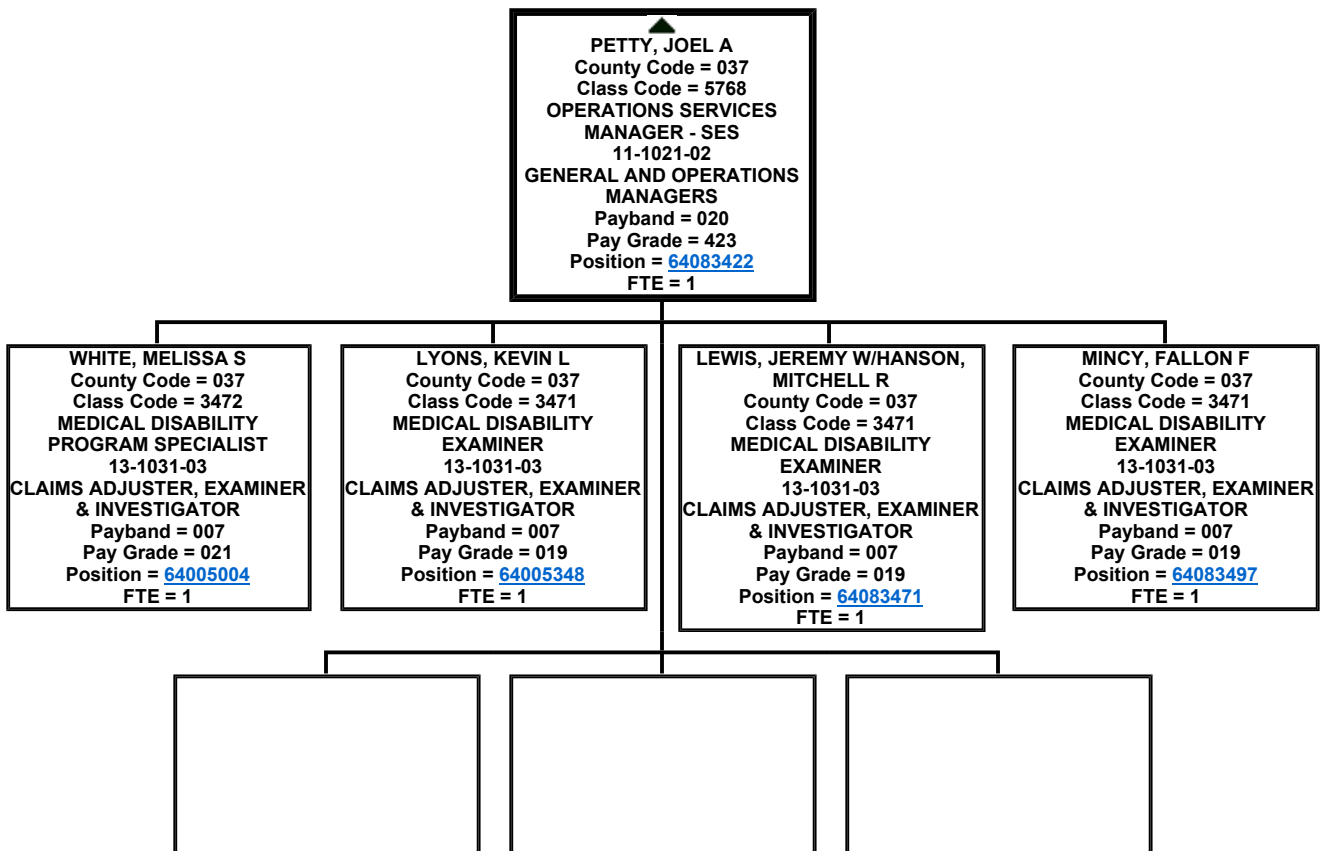
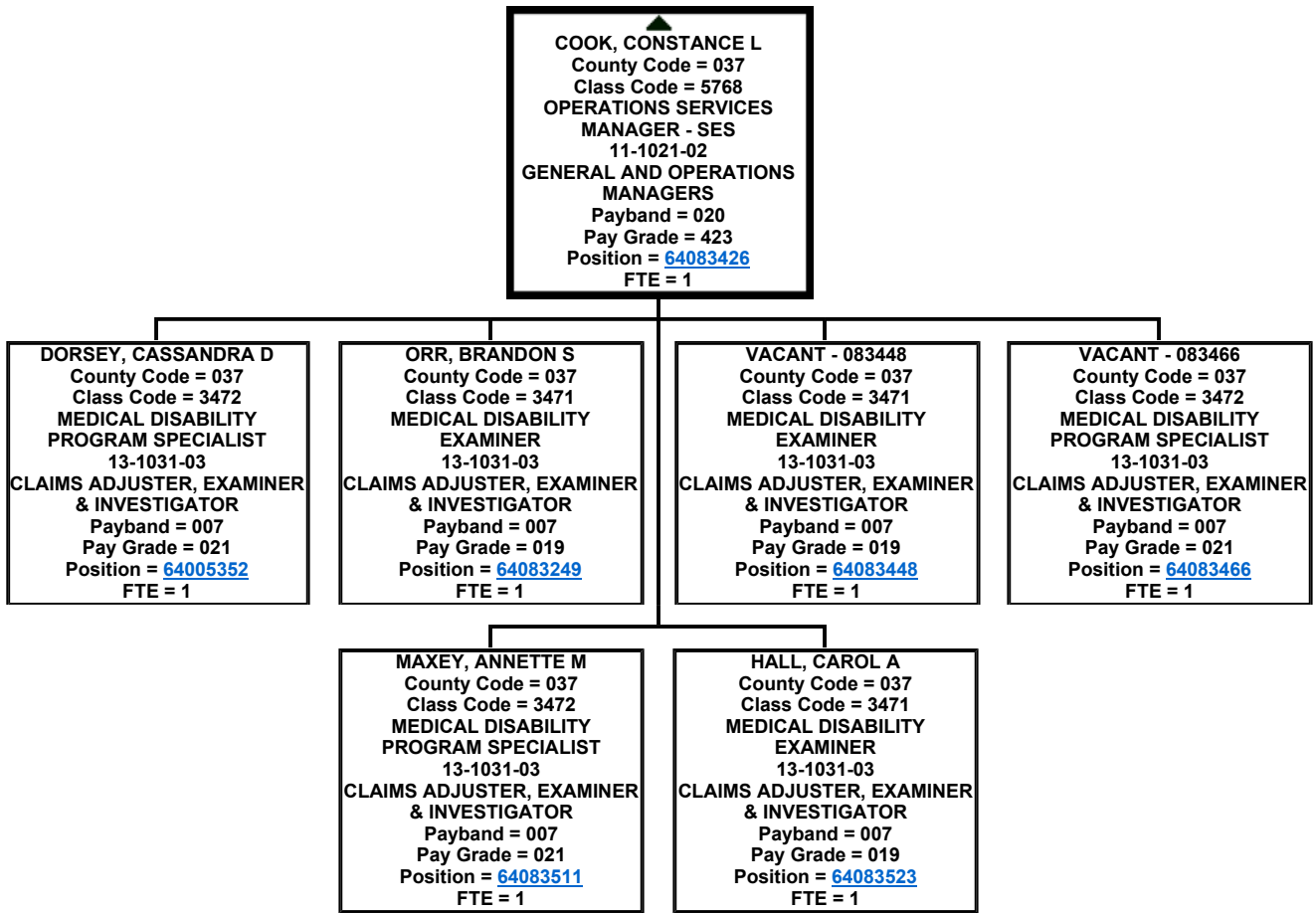
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RUSSELL, PRAISE A
County Code = 037
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083475](#)
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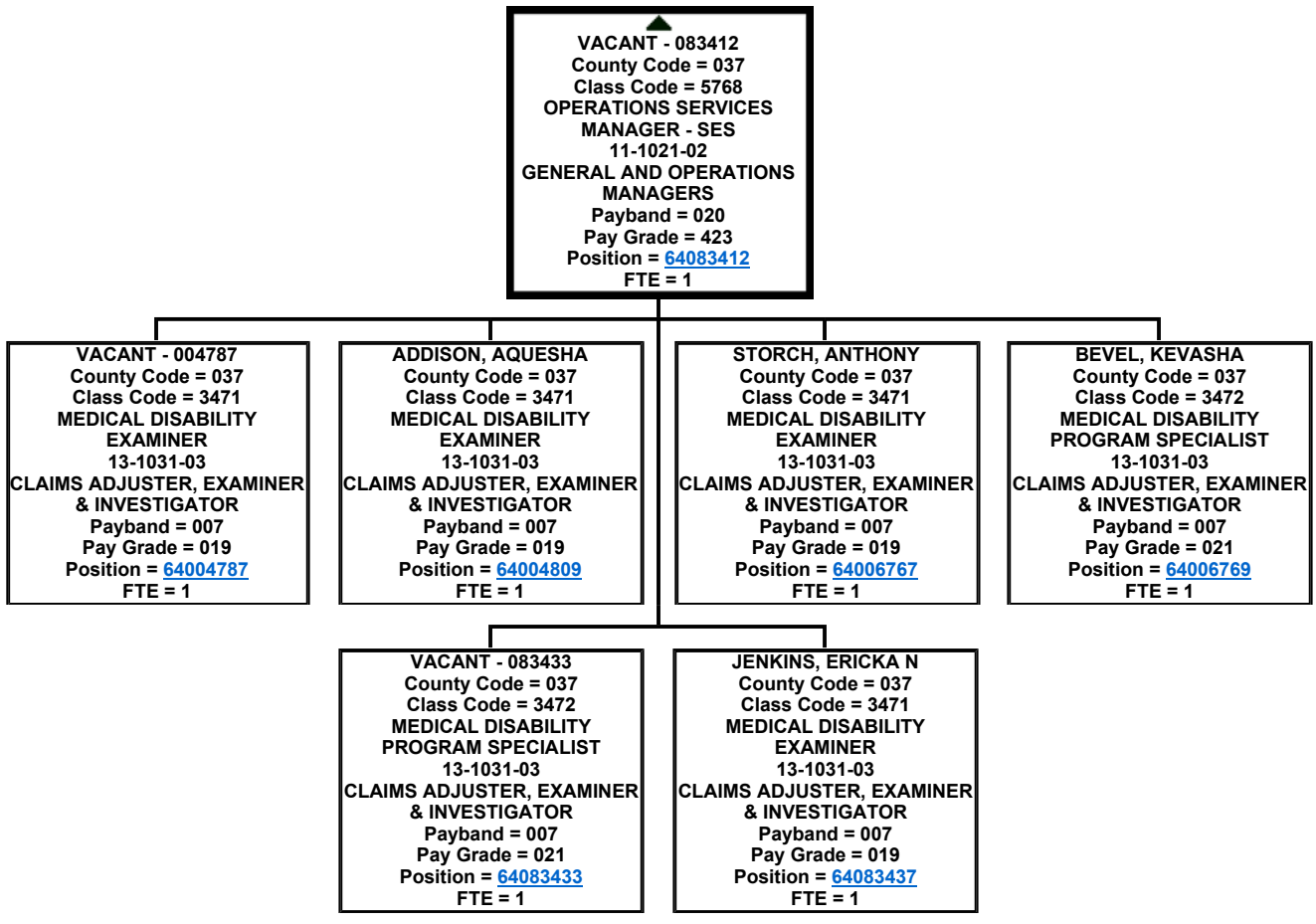
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Position = [64083522](#)
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64083498](#)
FTE = 1

WILLIAMS, DONNA M
County Code = 037
Class Code = 3471
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13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64085791](#)
FTE = 1

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County Code = 037
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& INVESTIGATOR
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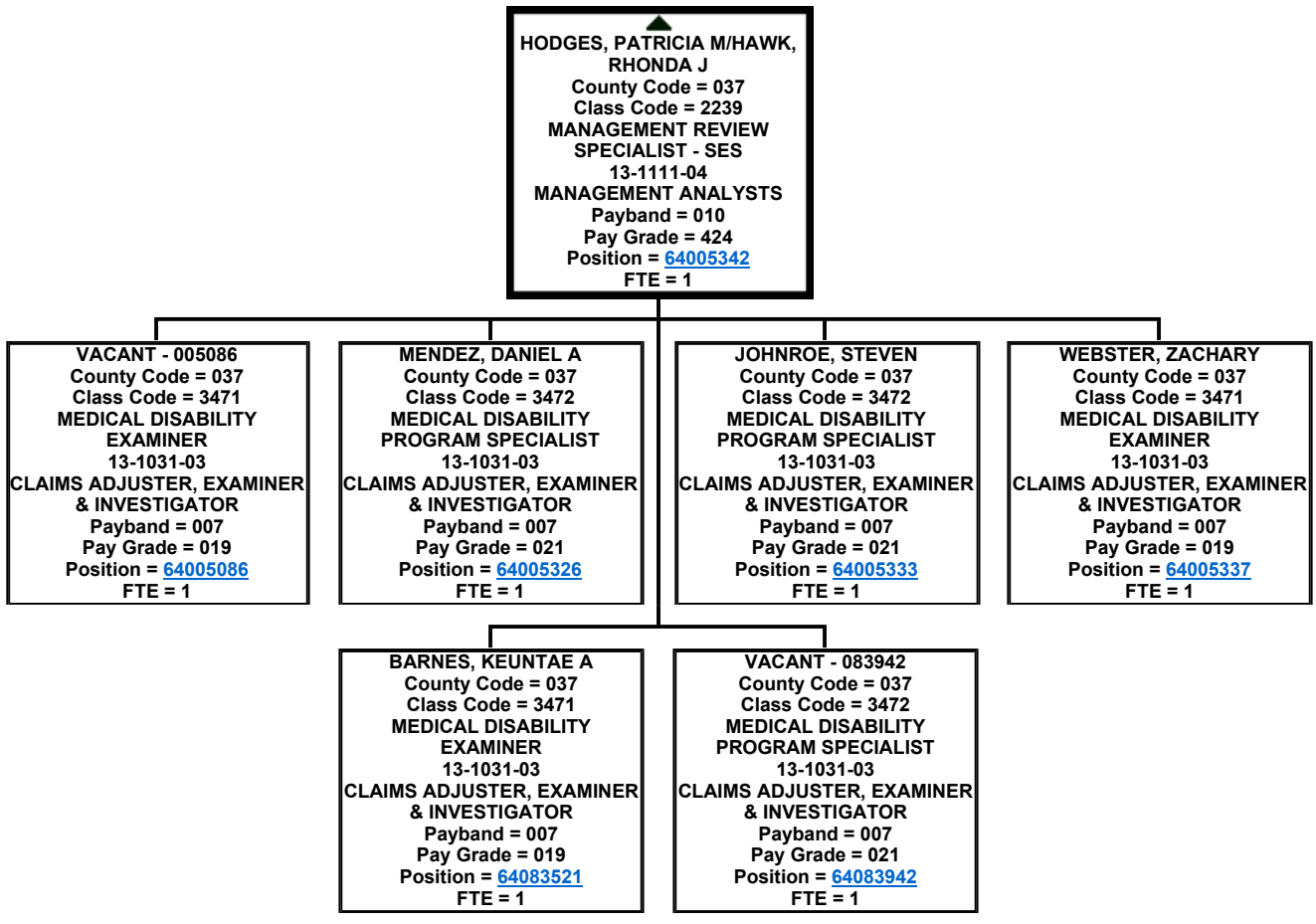
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J/LICHTWARD, SABRINA E
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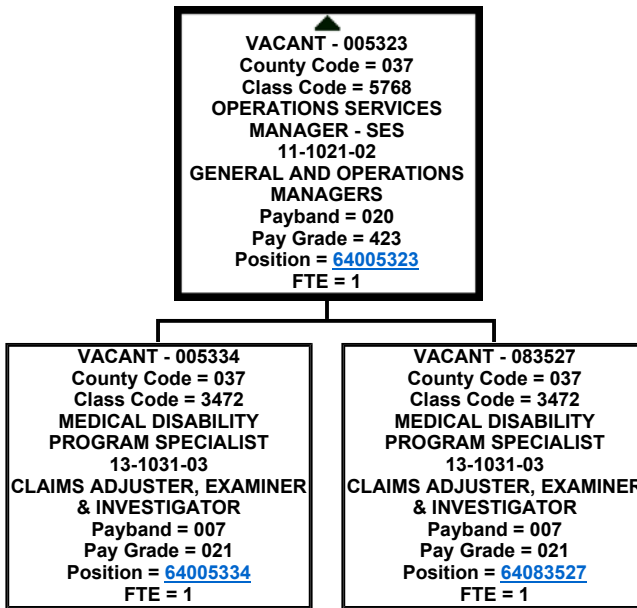
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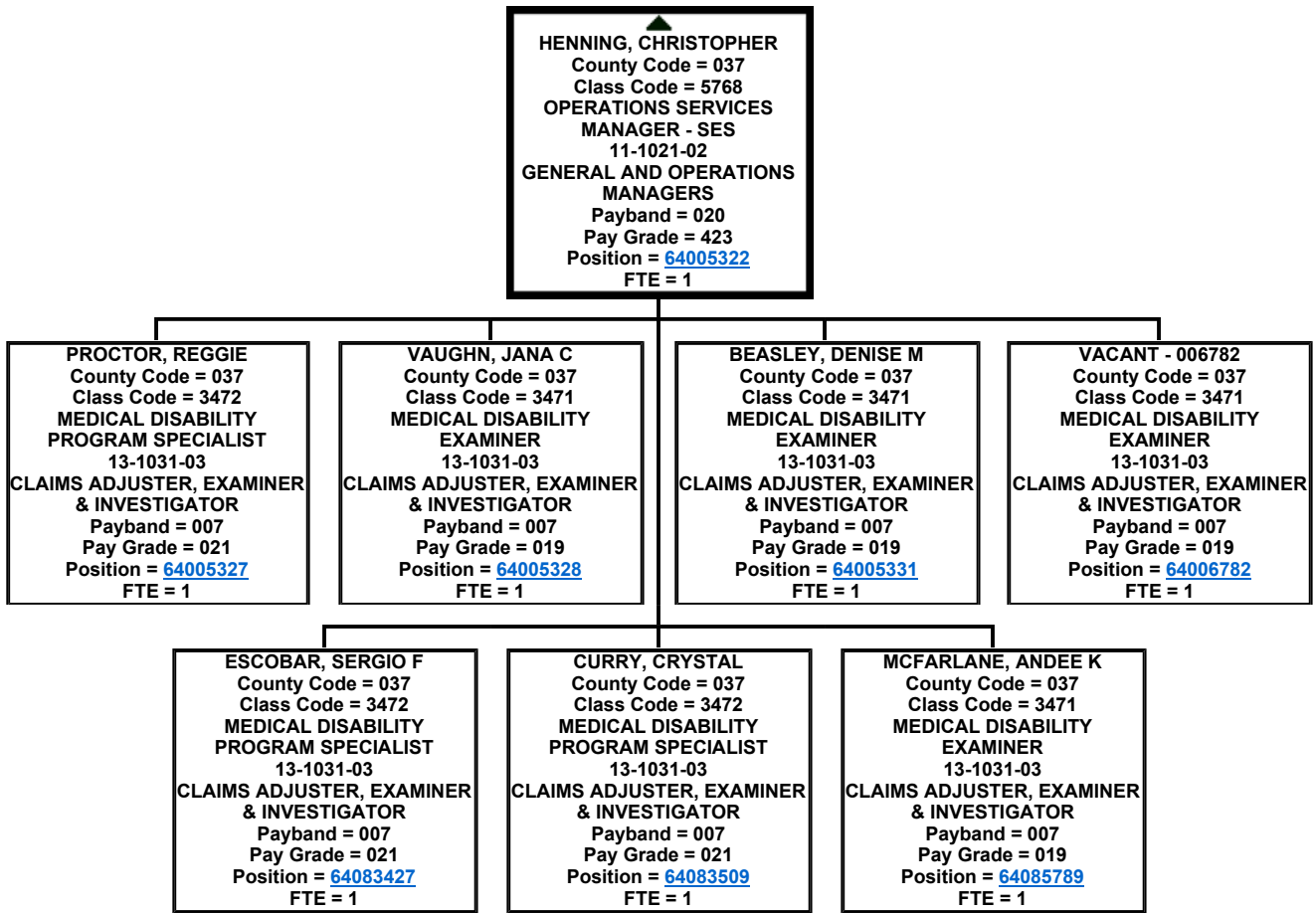
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& INVESTIGATOR
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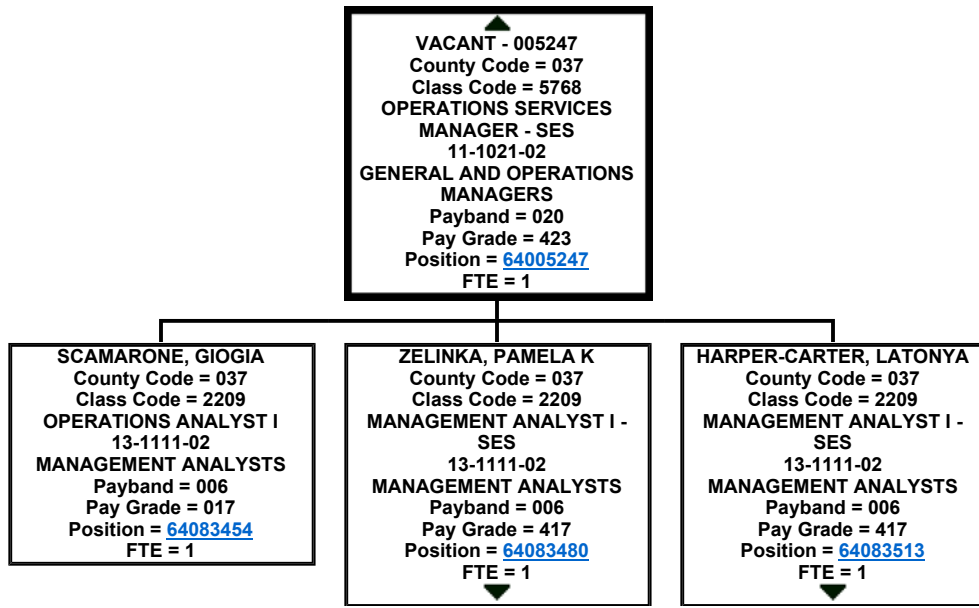
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& INVESTIGATOR
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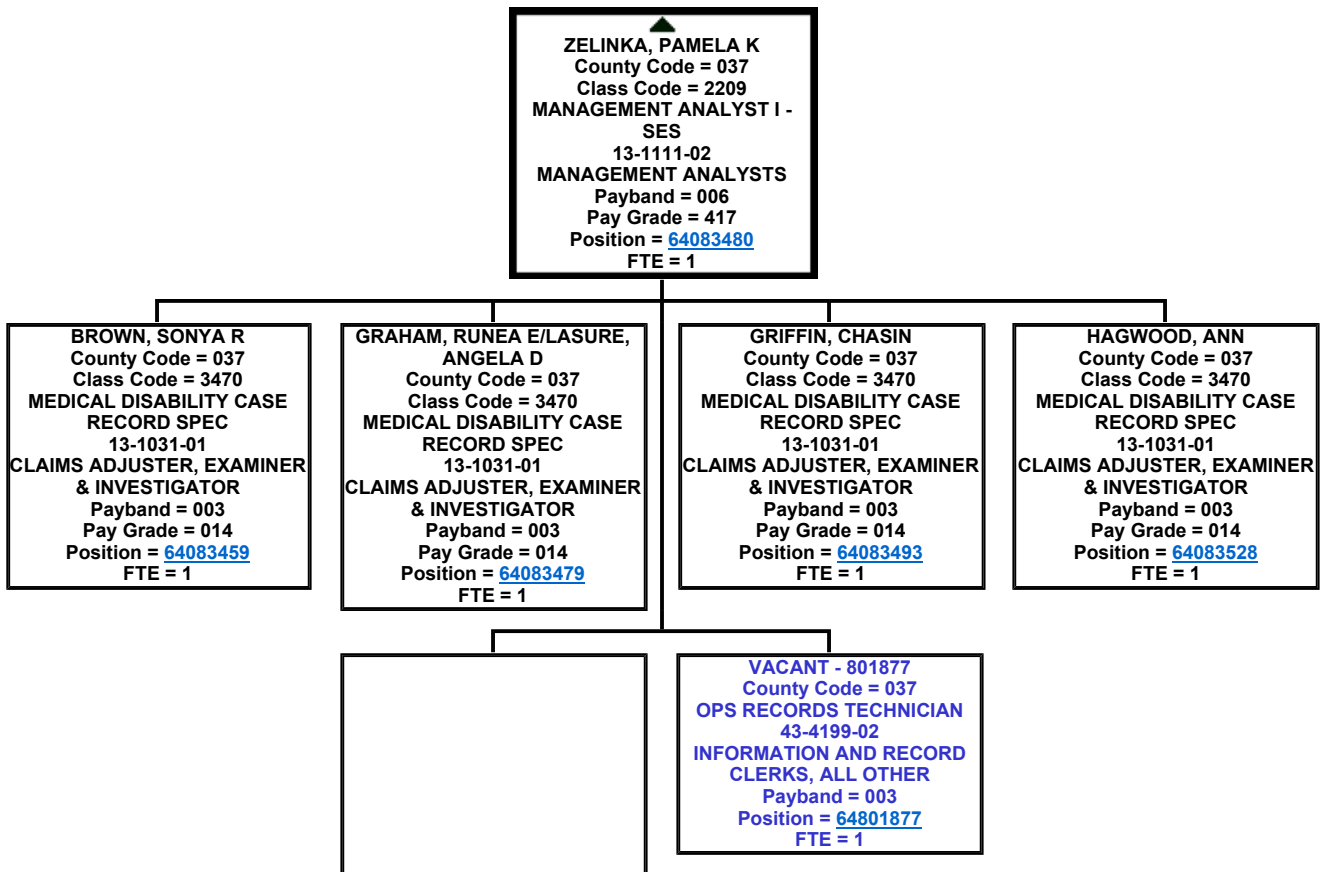
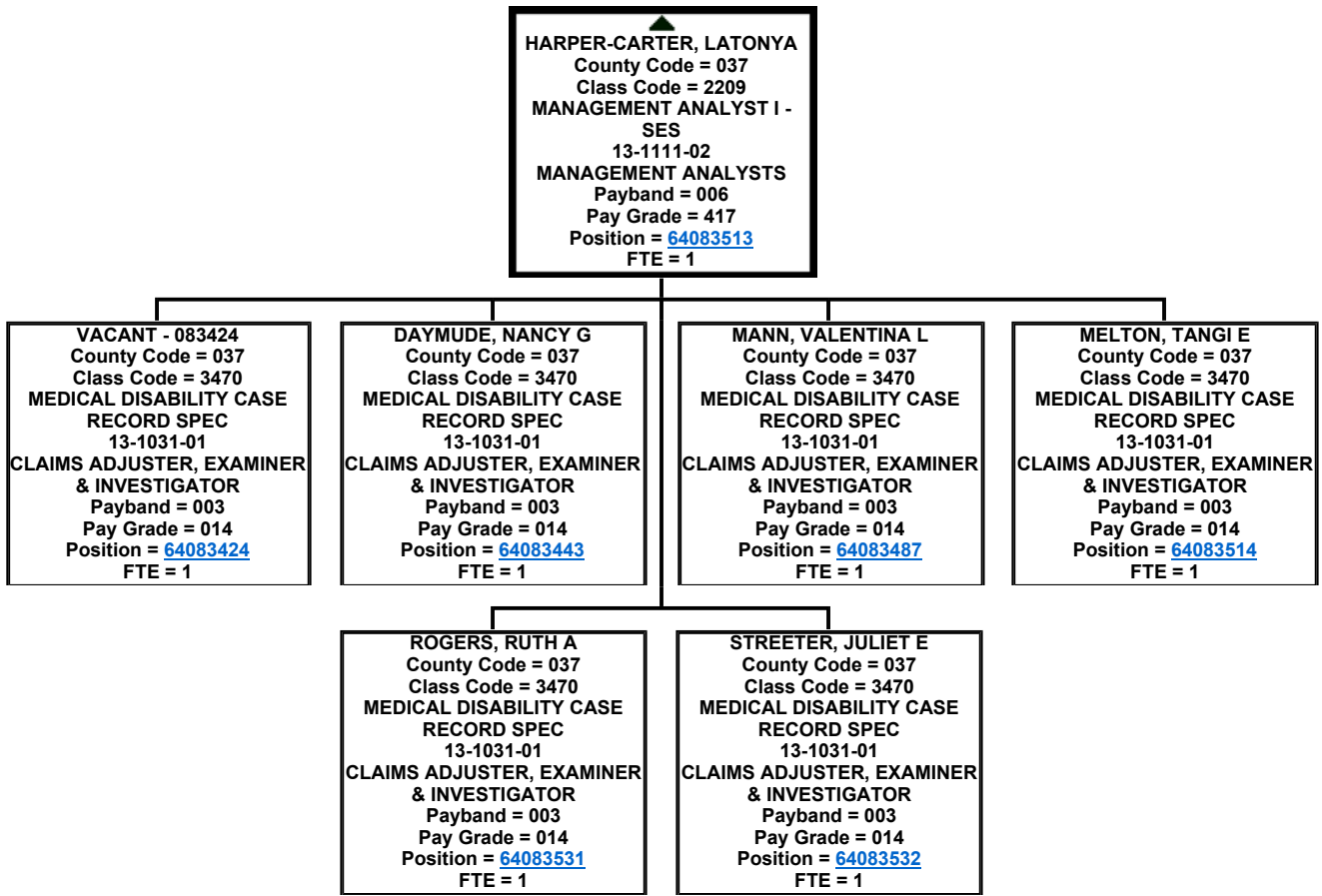
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EXAMINER
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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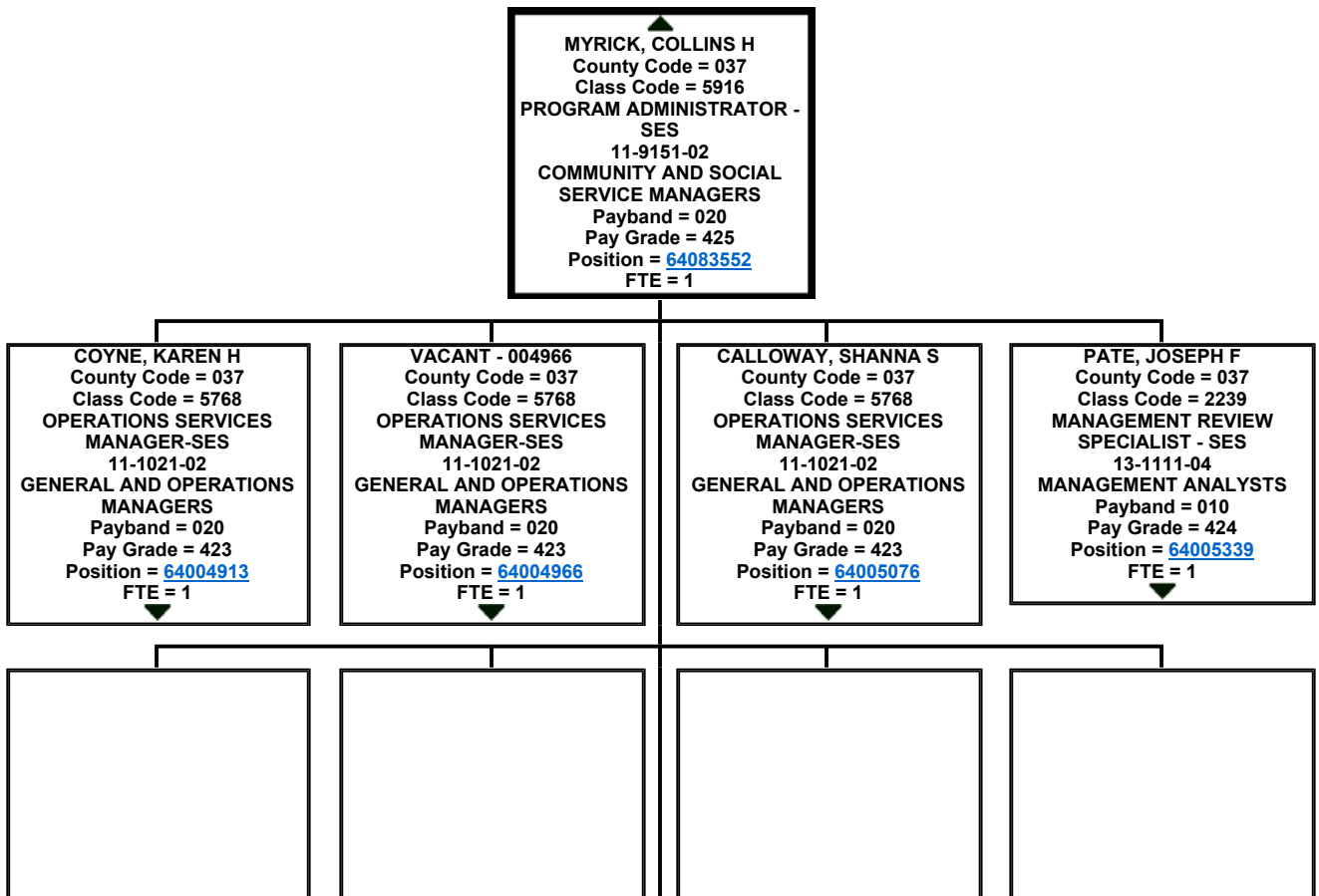
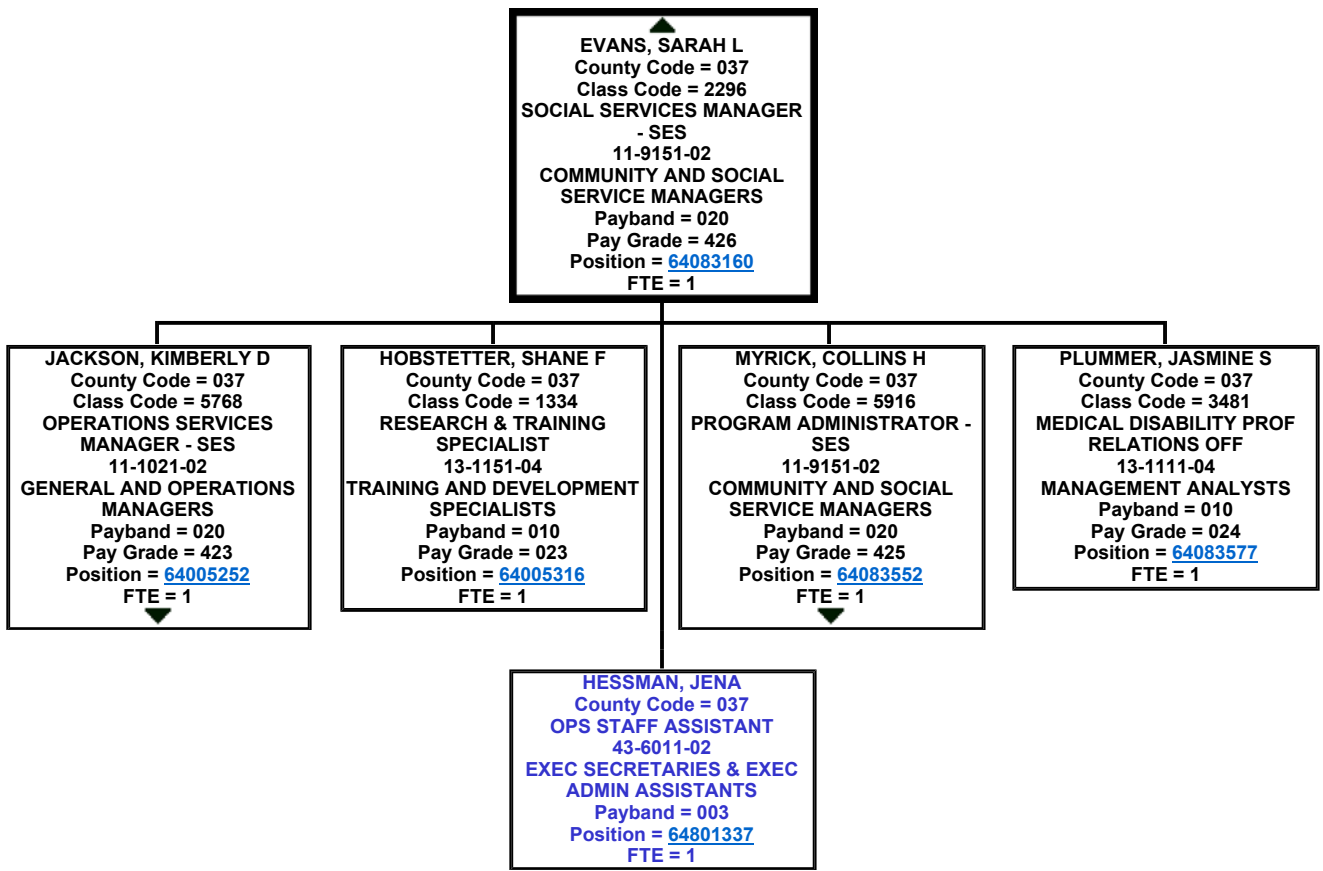


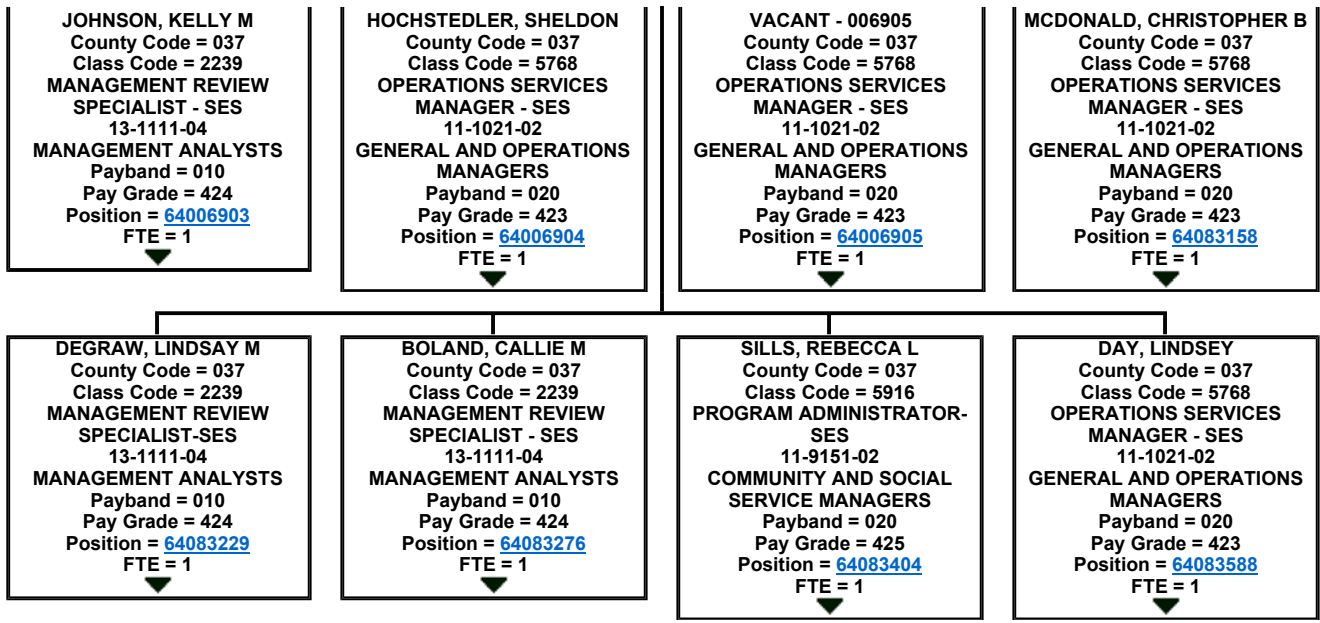


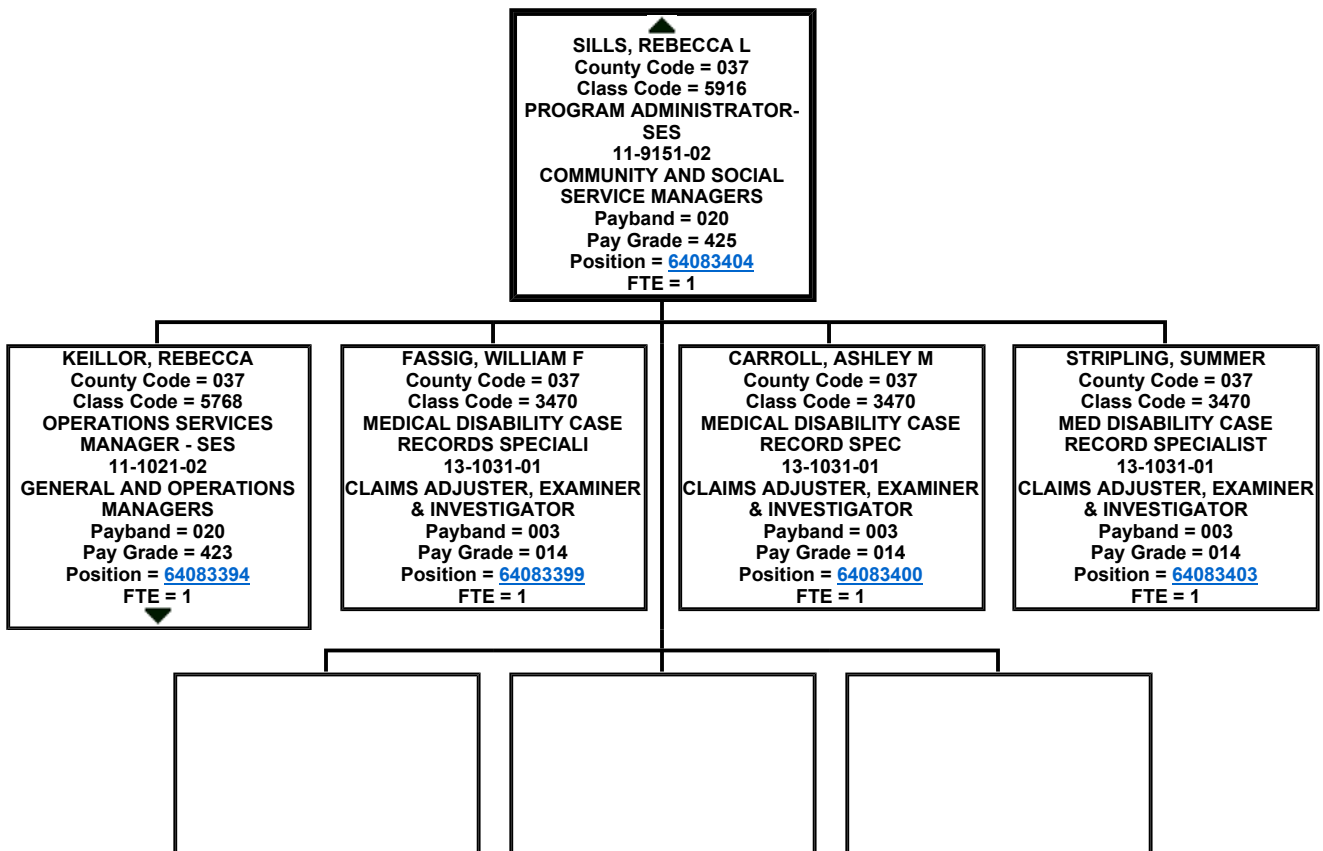
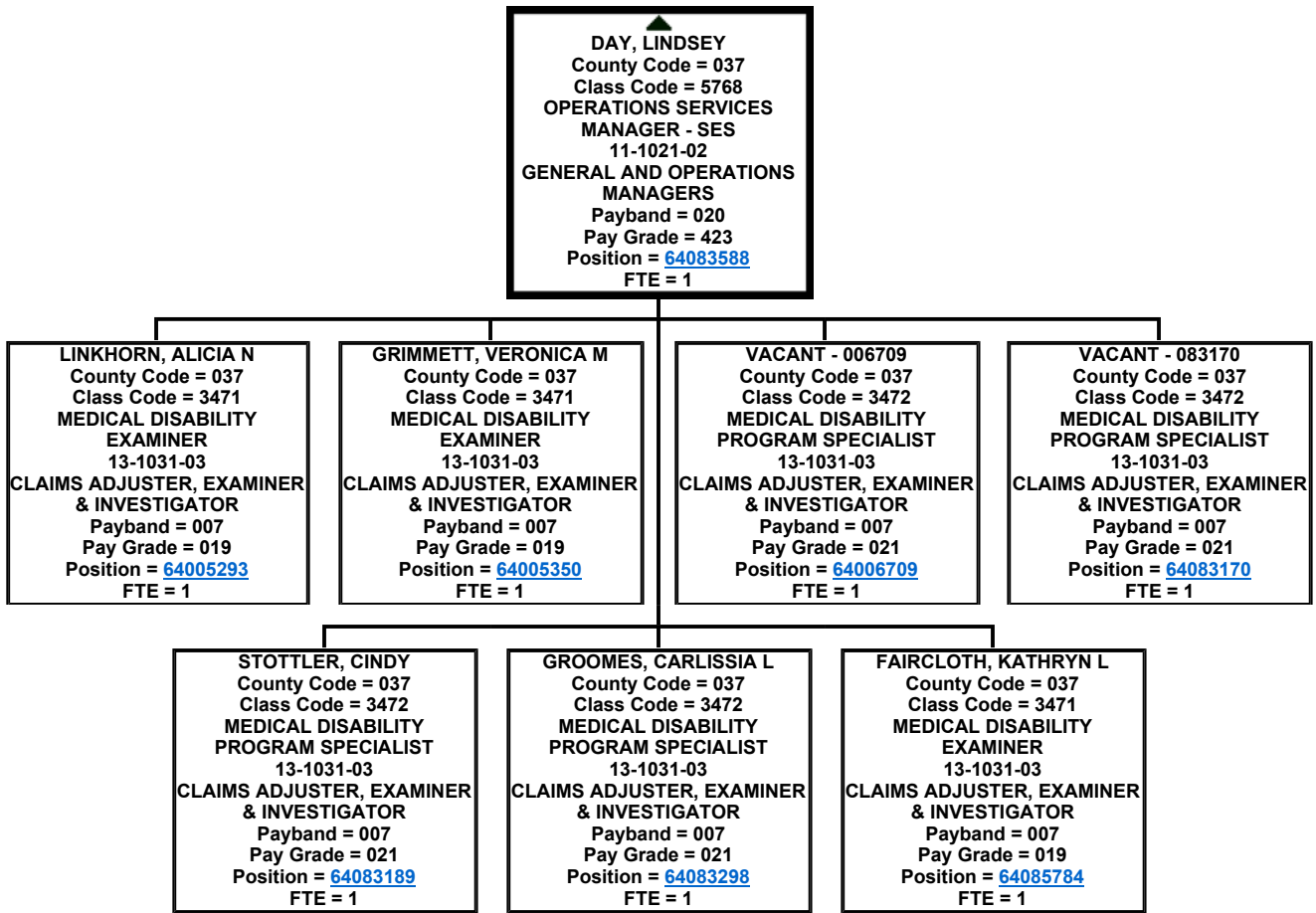




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County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
13-1031-01
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& INVESTIGATOR
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Position = [64083530](#)
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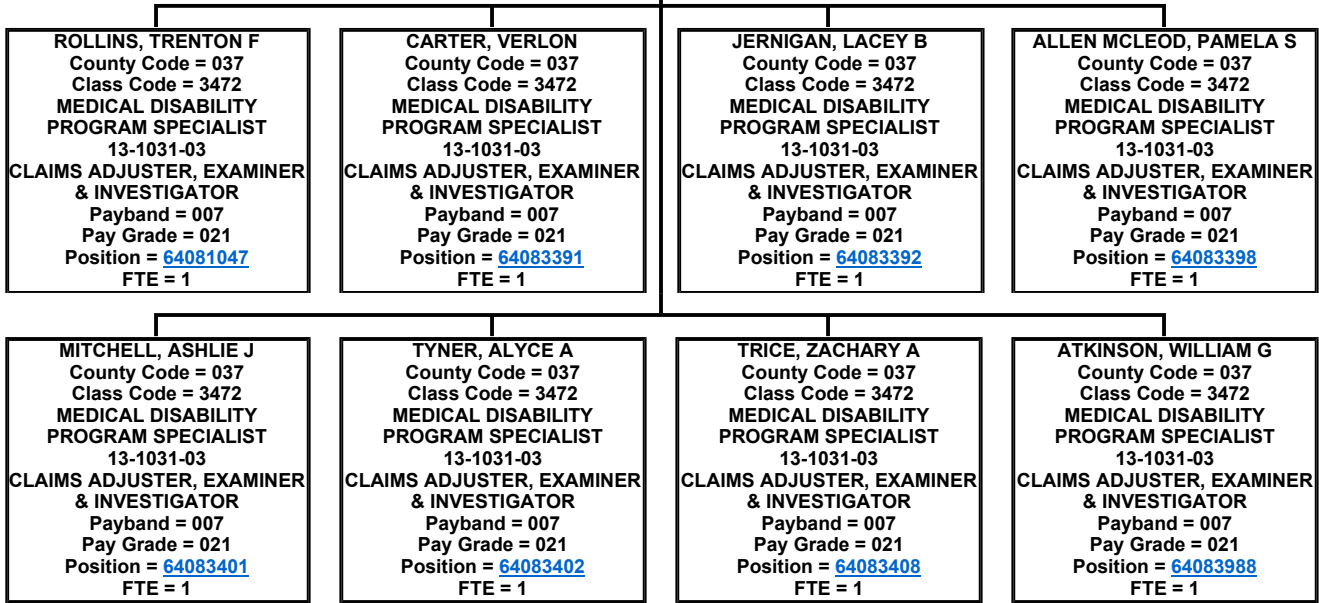


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Class Code = 3470
MEDICAL DISABILITY CASE
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& INVESTIGATOR
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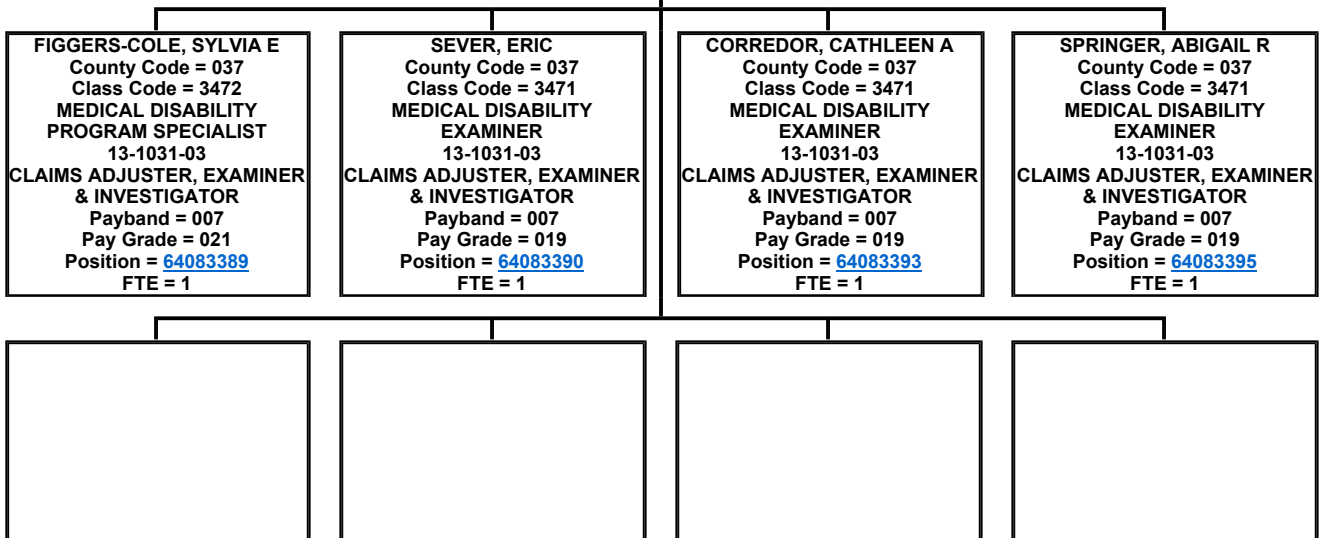
MARTINEZ, CONSEVILLA D
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Class Code = 5768
OPERATIONS SERVICES
MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64083409](#)
FTE = 1

VACANT - 801356
County Code = 037
OPS MEDICAL DISABILITY
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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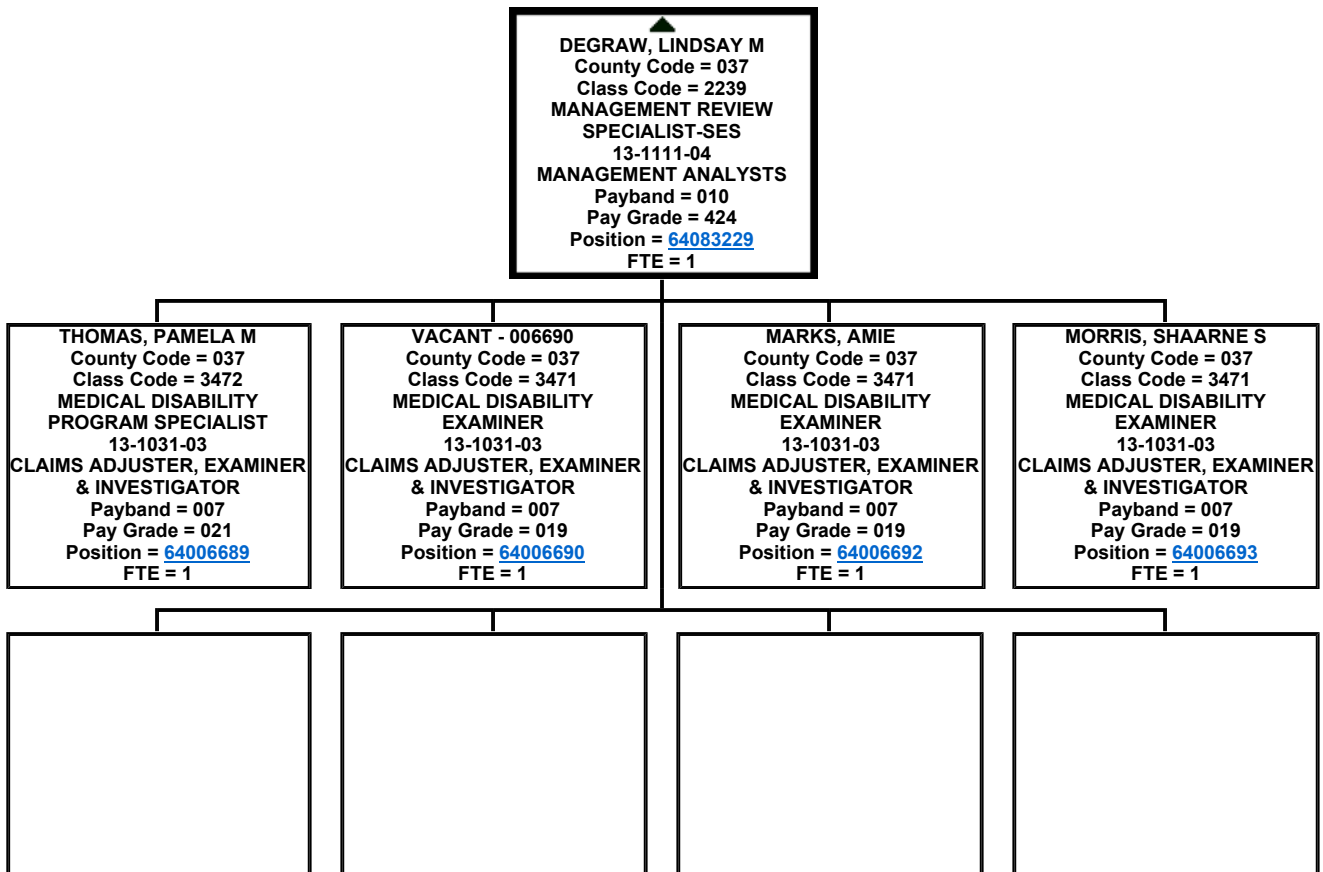
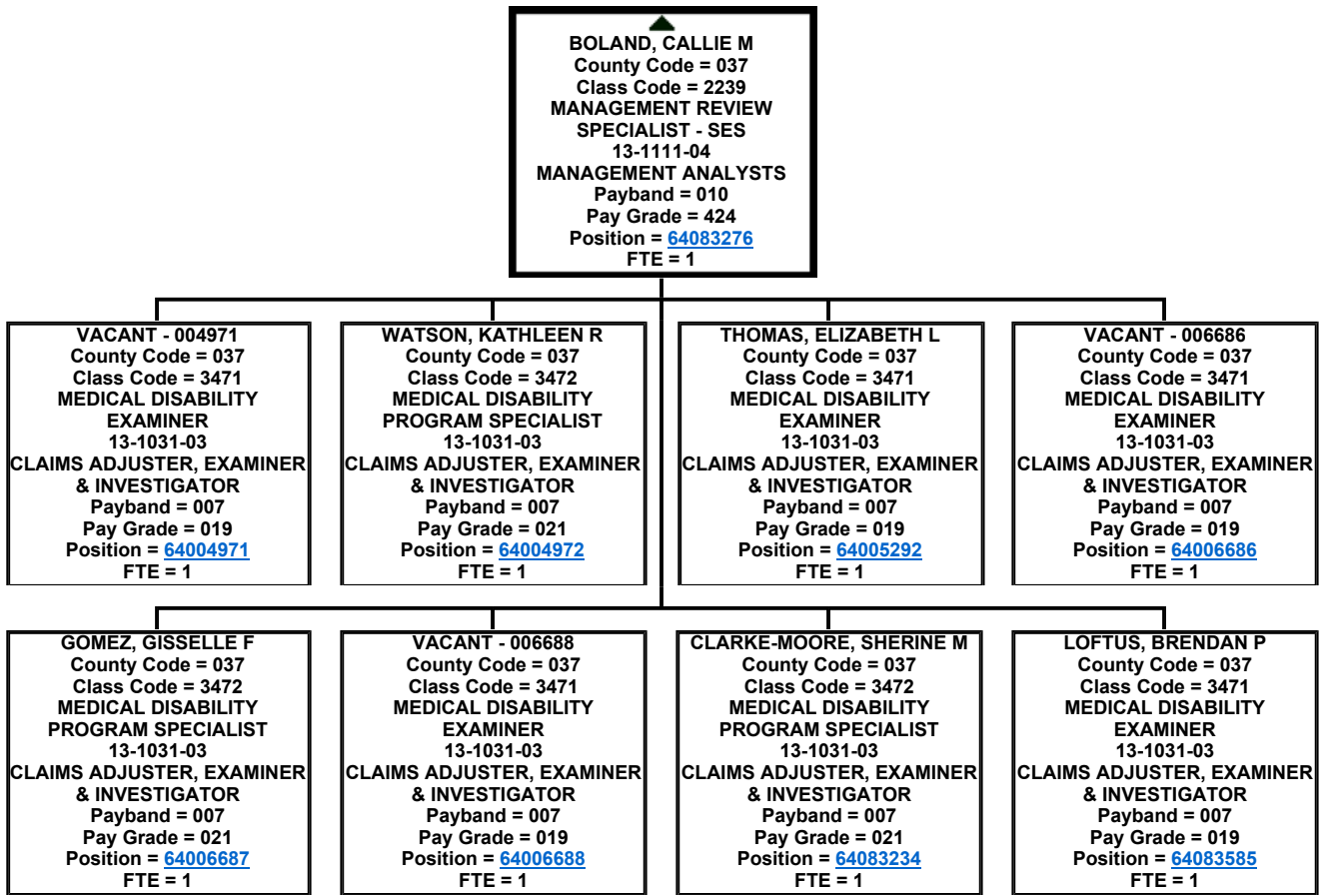
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**OPERATIONS SERVICES
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**GENERAL AND OPERATIONS
 MANAGERS**
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 Pay Grade = 423
 Position = [64083409](#)
 FTE = 1



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KEILLOR, REBECCA
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 Class Code = 5768
**OPERATIONS SERVICES
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**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083394](#)
 FTE = 1



<p> ABDELMASEEH, SALWA County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083396 FTE = 1 </p>	<p> GALLOWAY, DANIELLE A County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64083397 FTE = 1 </p>	<p> ATKINSON, QUIA Z County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083406 FTE = 1 </p>	<p> BURTON, MARK E County Code = 037 Class Code = 3472 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083410 FTE = 1 </p>
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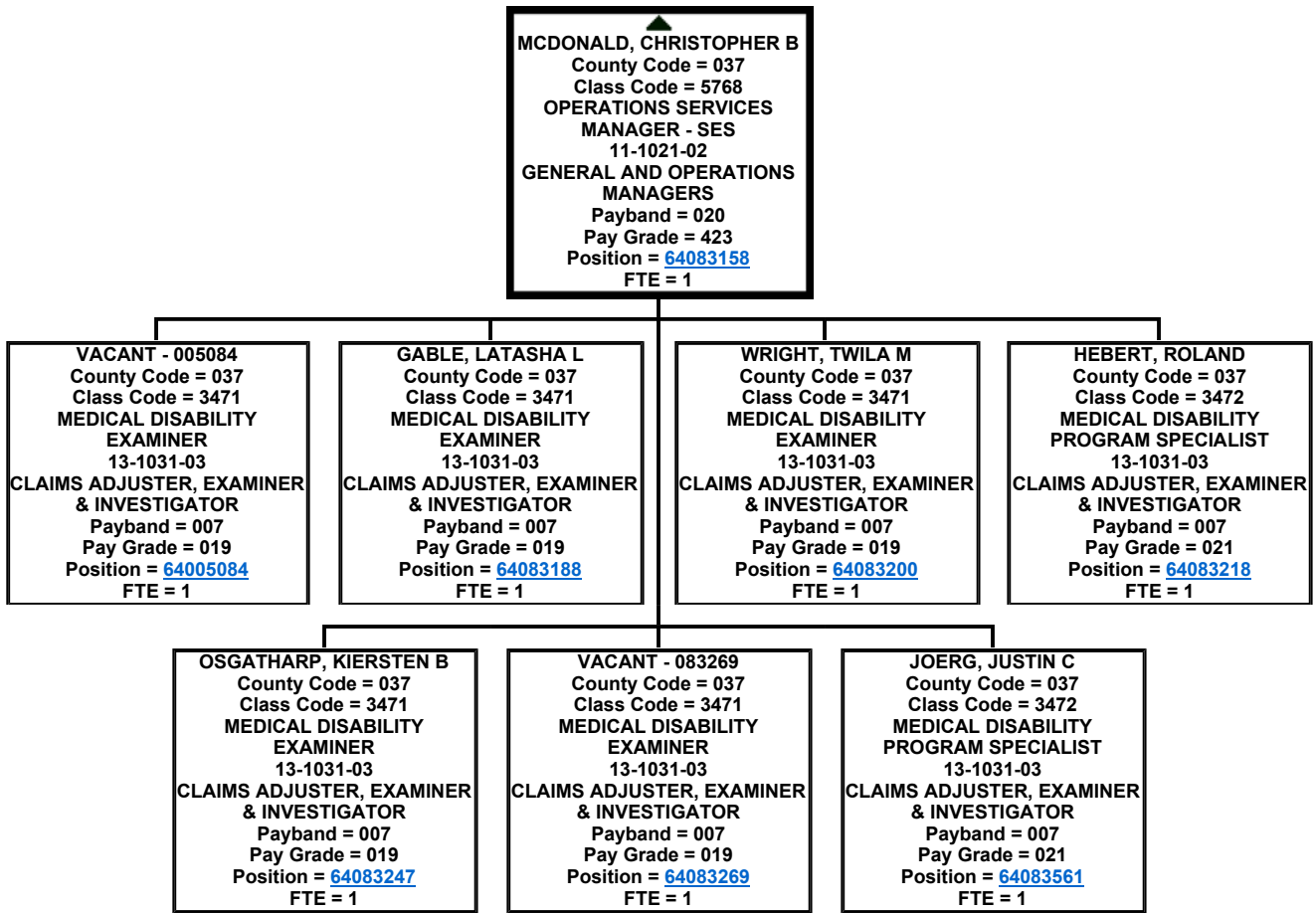


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 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64006695](#)
 FTE = 1

MILLS, LAURA M
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083180](#)
 FTE = 1

VACANT - 083271
 County Code = 037
 Class Code = 3471
 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 019
 Position = [64083271](#)
 FTE = 1

VACANT - 083355
 County Code = 037
 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083355](#)
 FTE = 1

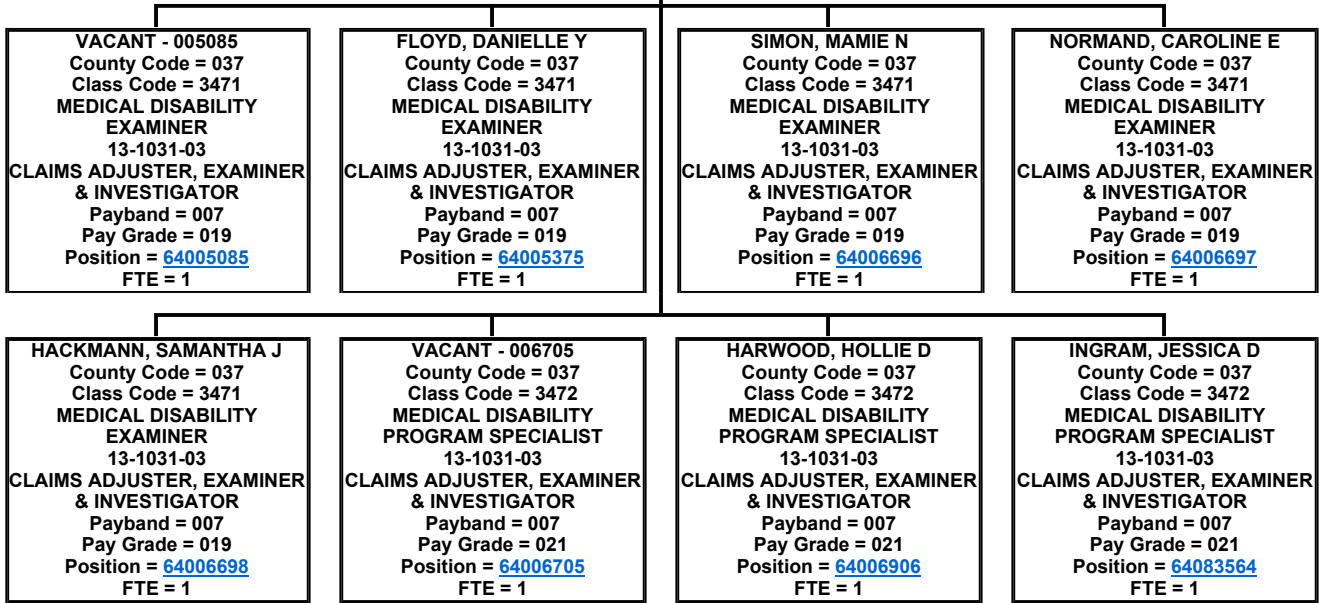


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County Code = 037
Class Code = 5768
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MANAGER - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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Position = [64006905](#)
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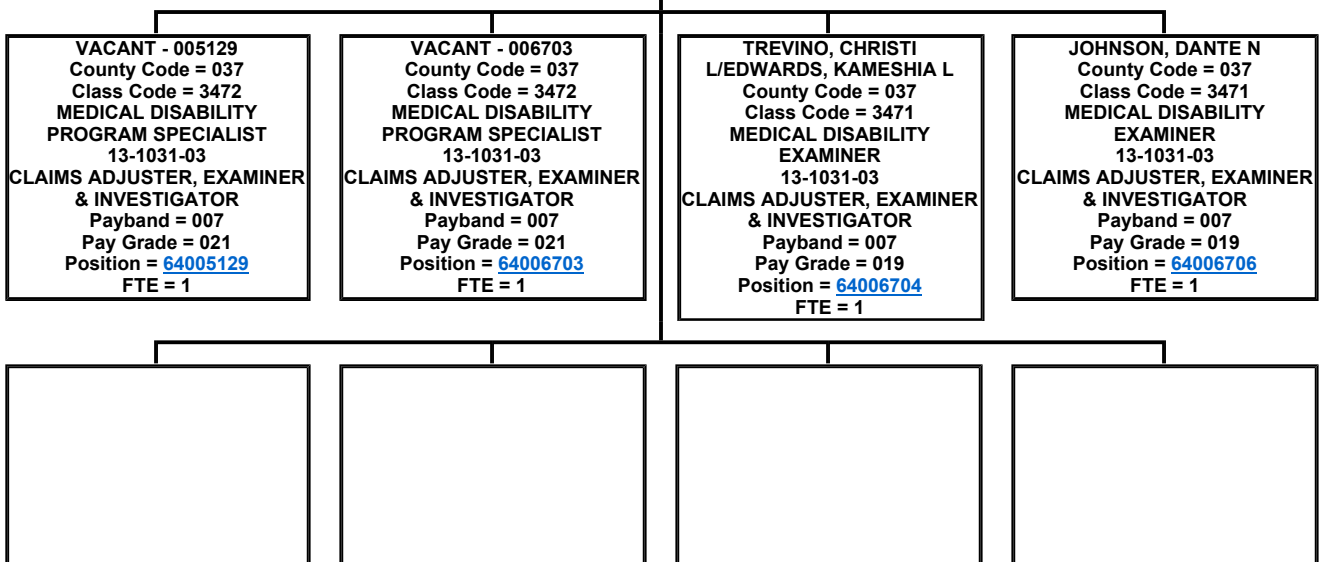
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PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64005083](#)
FTE = 1

VACANT - 005109
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64005109](#)
FTE = 1

HOCHSTEDLER, SHELDON
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64006904](#)
 FTE = 1



JOHNSON, KELLY M
 County Code = 037
 Class Code = 2239
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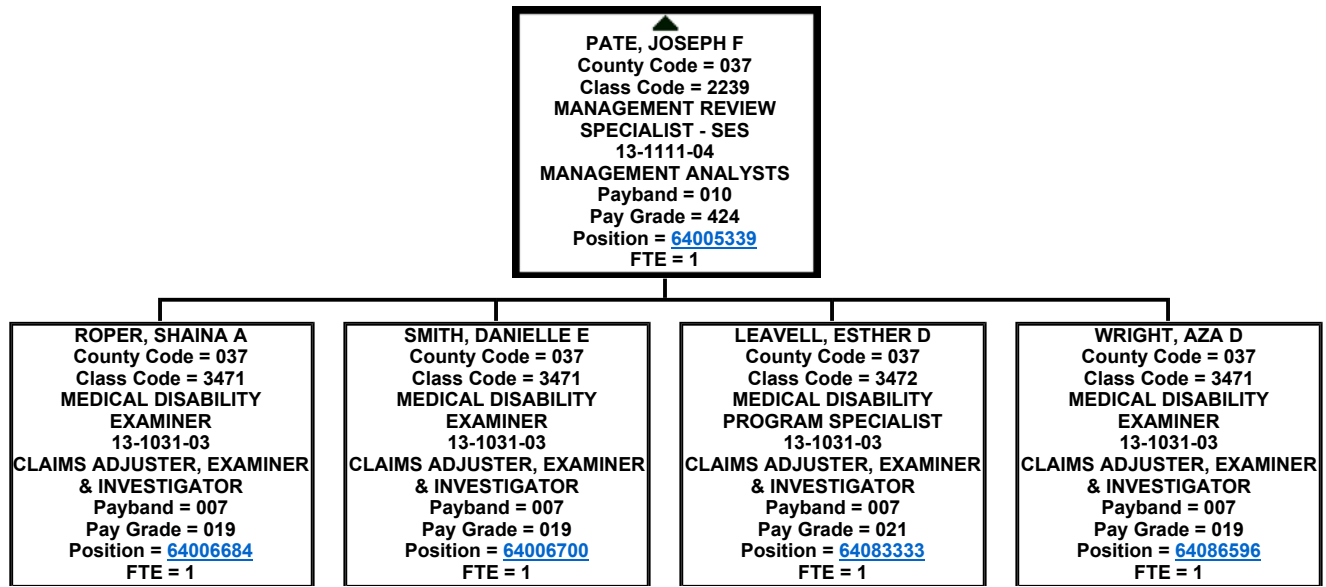


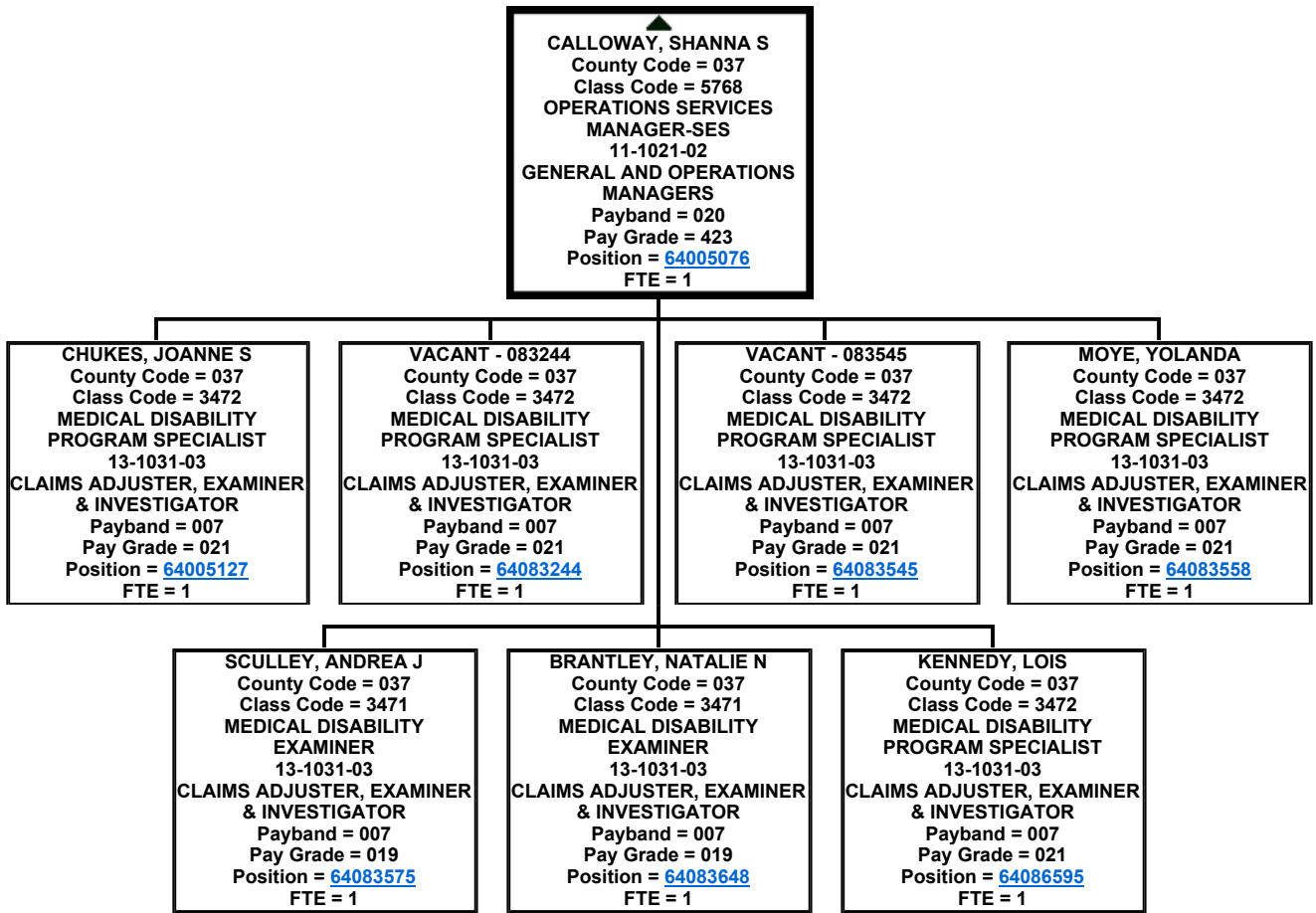
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 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
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 Payband = 007
 Pay Grade = 021
 Position = [64006707](#)
 FTE = 1

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 County Code = 037
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 MEDICAL DISABILITY
 EXAMINER
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
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 Pay Grade = 019
 Position = [64006708](#)
 FTE = 1

KERKLIN, CARRIE M
 County Code = 037
 Class Code = 3472
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 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 007
 Pay Grade = 021
 Position = [64083211](#)
 FTE = 1

VACANT - 083231
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 Class Code = 3472
 MEDICAL DISABILITY
 PROGRAM SPECIALIST
 13-1031-03
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
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 Pay Grade = 021
 Position = [64083231](#)
 FTE = 1

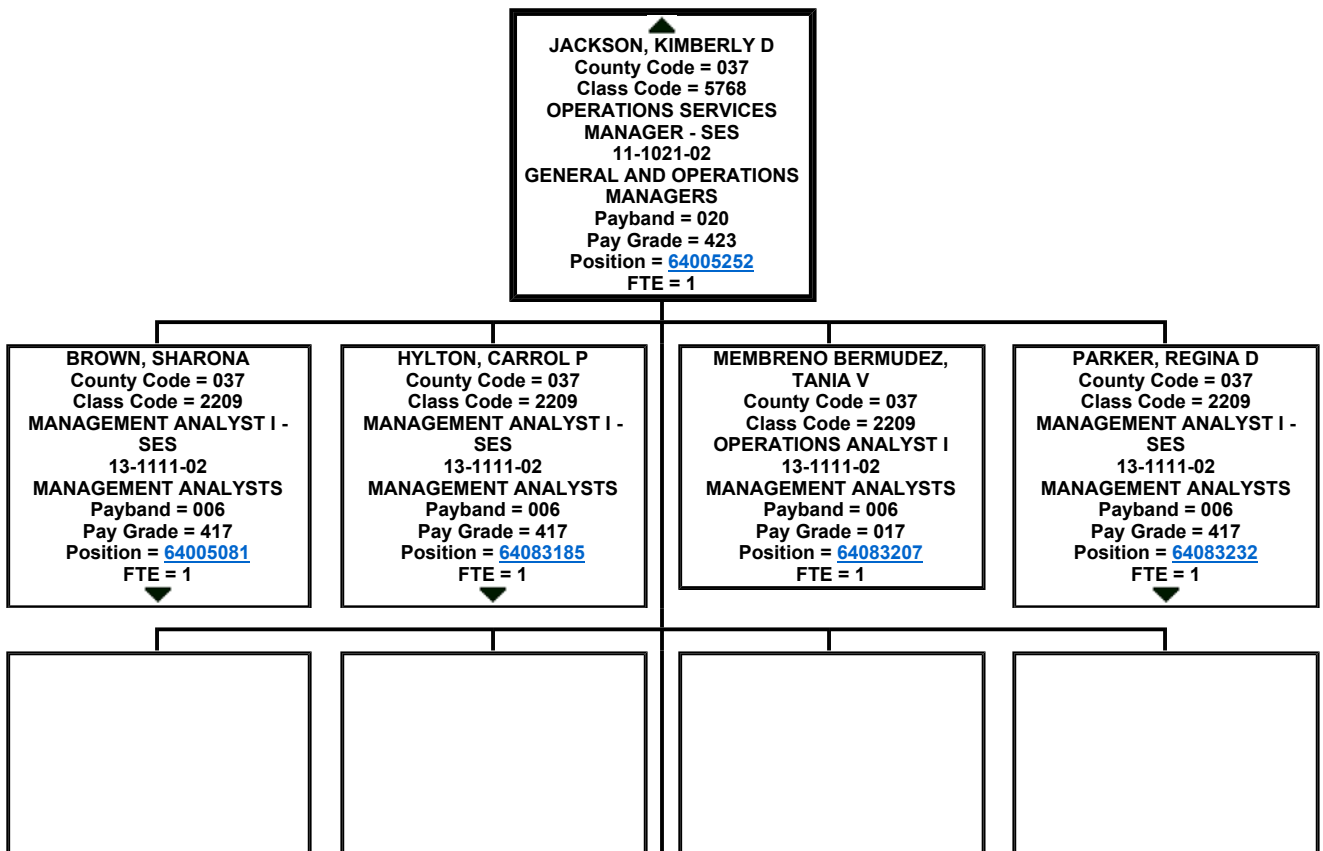
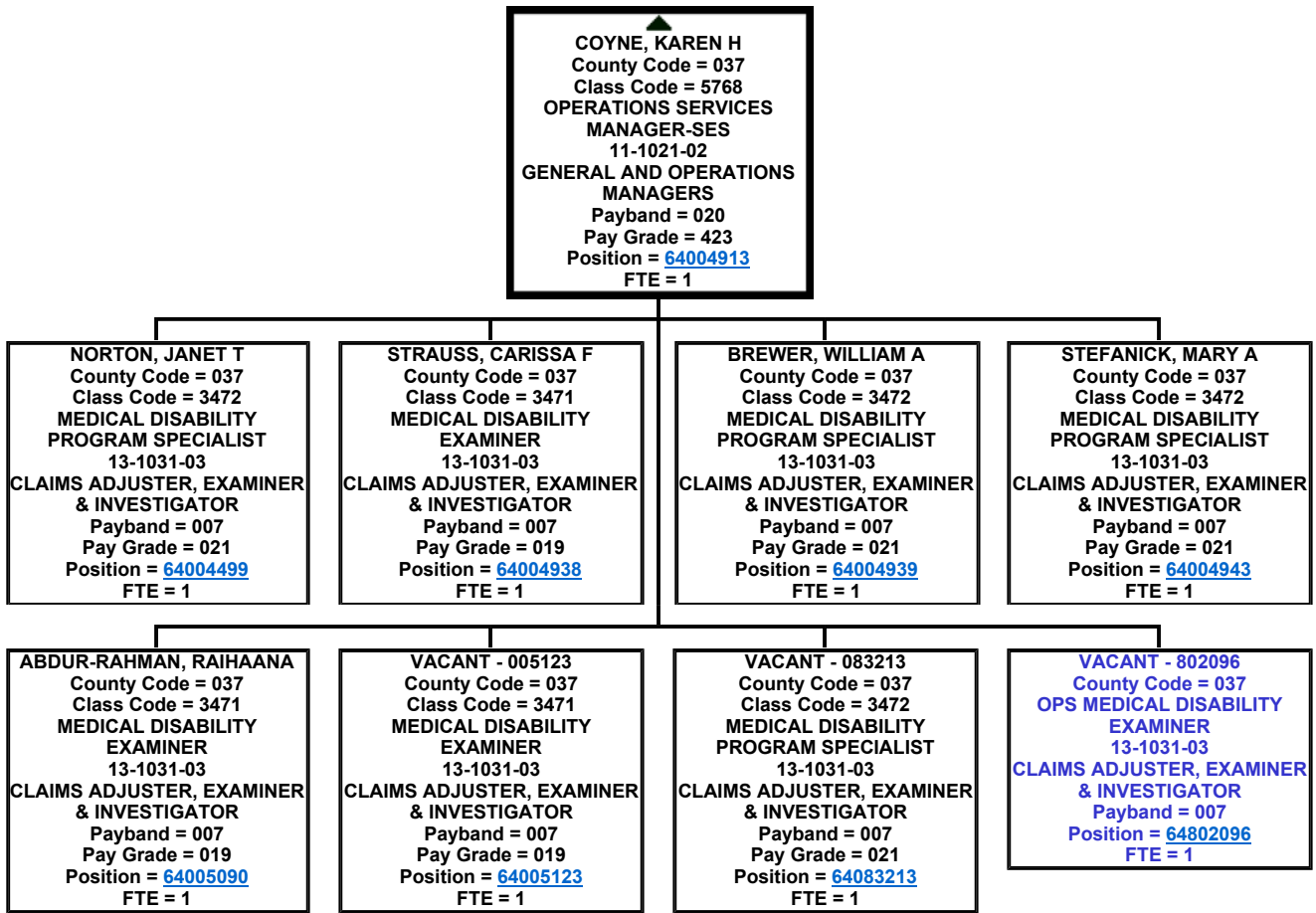




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Class Code = 5768
OPERATIONS SERVICES
MANAGER-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 423
Position = [64004966](#)
FTE = 1

VACANT - 004973
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64004973](#)
FTE = 1

VACANT - 006683
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
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& INVESTIGATOR
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Pay Grade = 019
Position = [64006683](#)
FTE = 1



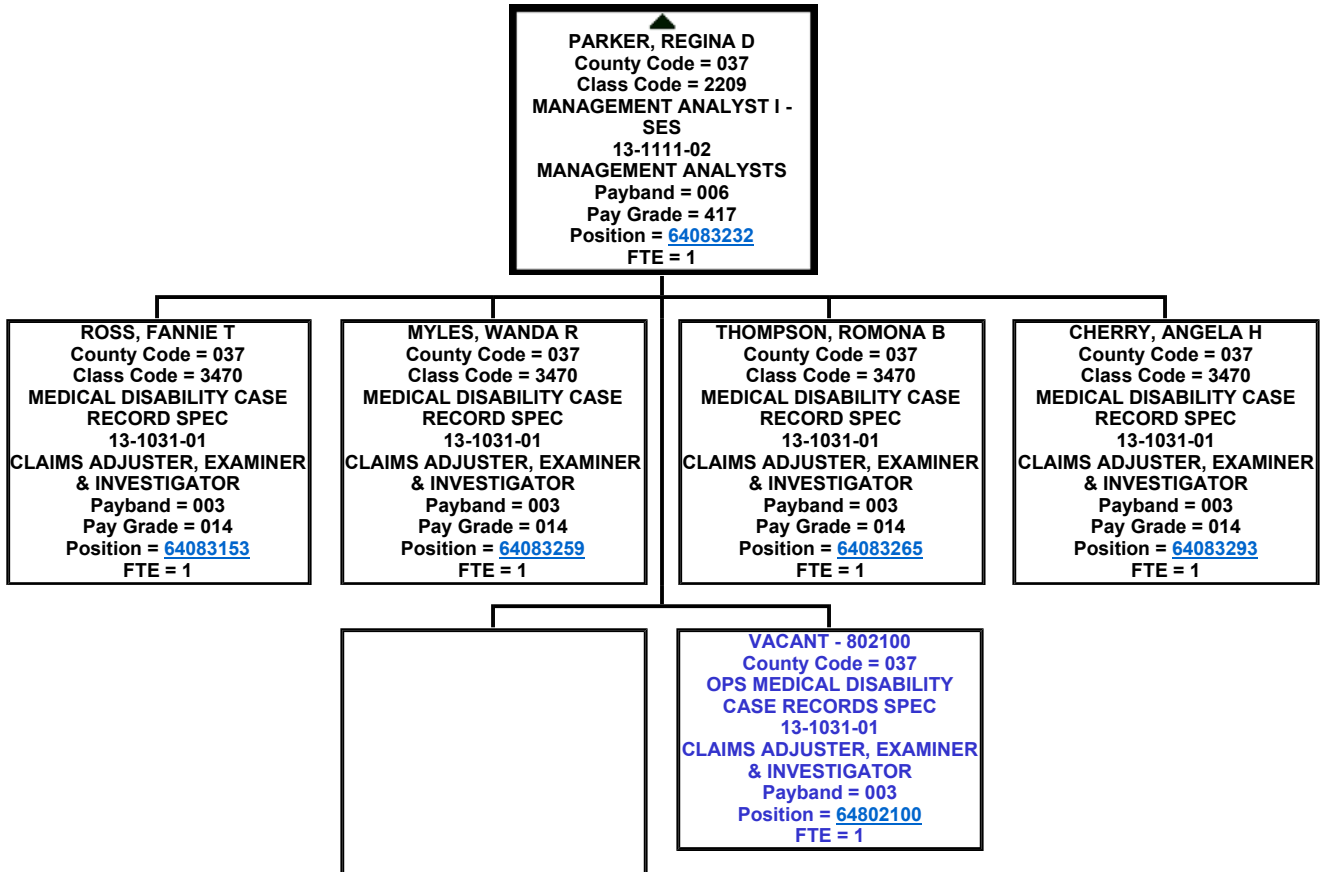
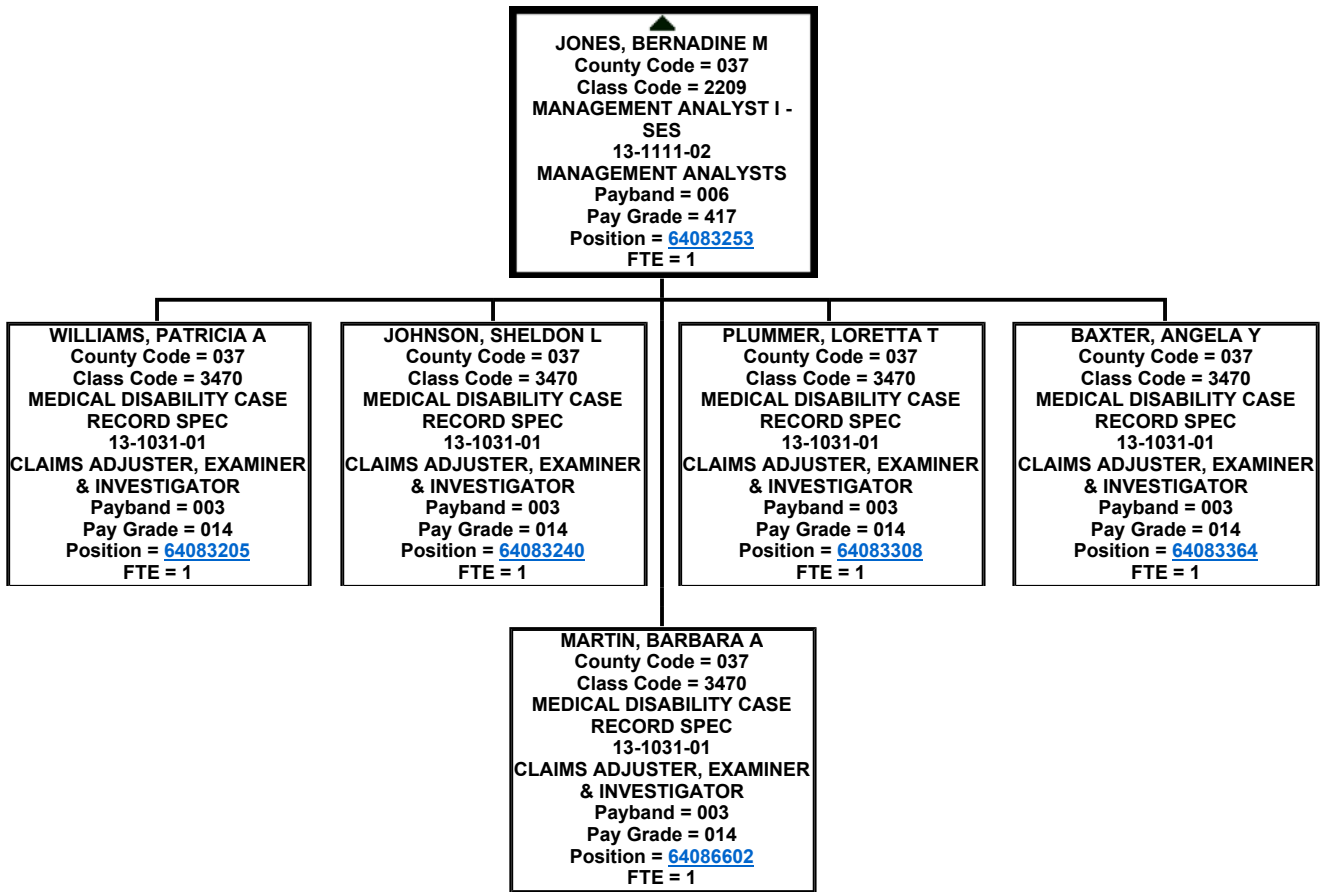
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 MANAGEMENT ANALYST I -
 SES
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 MANAGEMENT ANALYSTS
 Payband = 006
 Pay Grade = 417
 Position = [64083253](#)
 FTE = 1
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ROLLINS, LAMETRIOUS
 County Code = 037
 Class Code = 2209
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 13-1111-02
 MANAGEMENT ANALYSTS
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 Position = [64083551](#)
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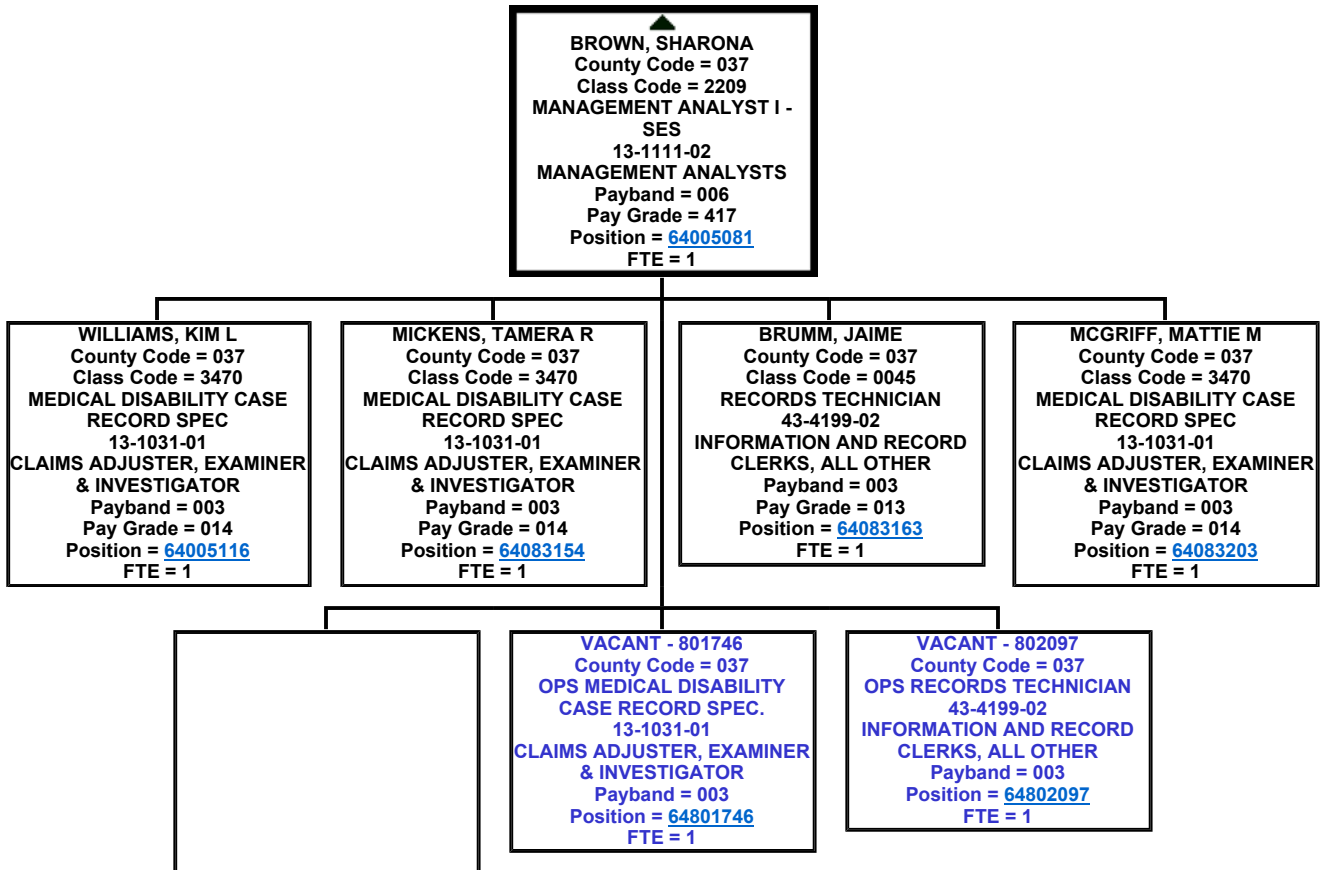
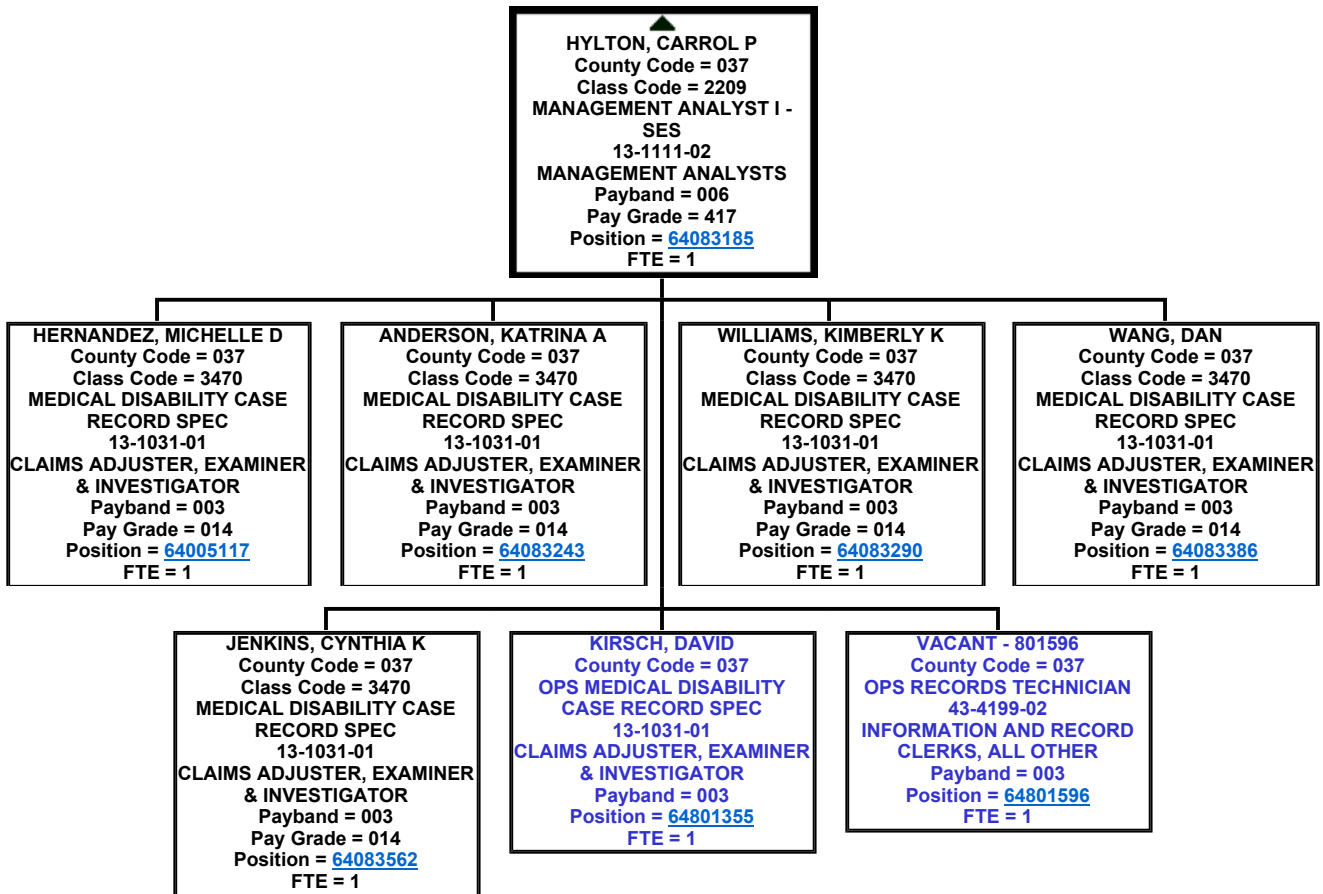
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 MEDICAL DISABILITY CASE
 RECORD SPECIALIS
 13-1031-01
 CLAIMS ADJUSTER, EXAMINER
 & INVESTIGATOR
 Payband = 003
 Pay Grade = 014
 Position = [64083635](#)
 FTE = 1

GONZALEZ, RODOLFO
 County Code = 037
 Class Code = 2209
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 13-1111-02
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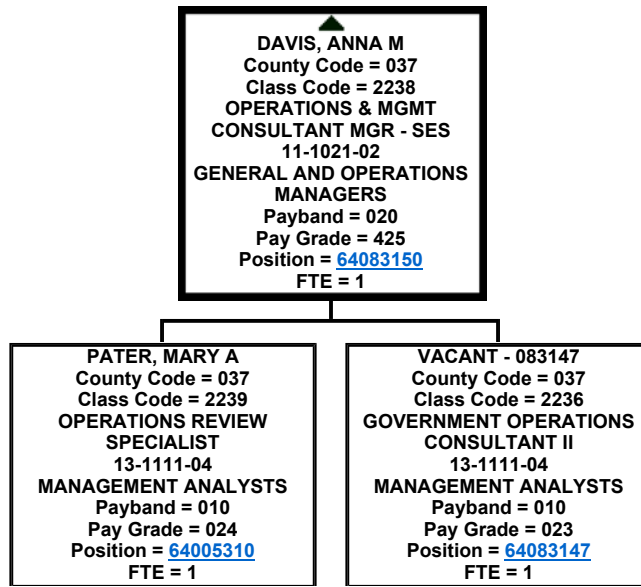
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 CLAIMS ADJUSTER, EXAMINER
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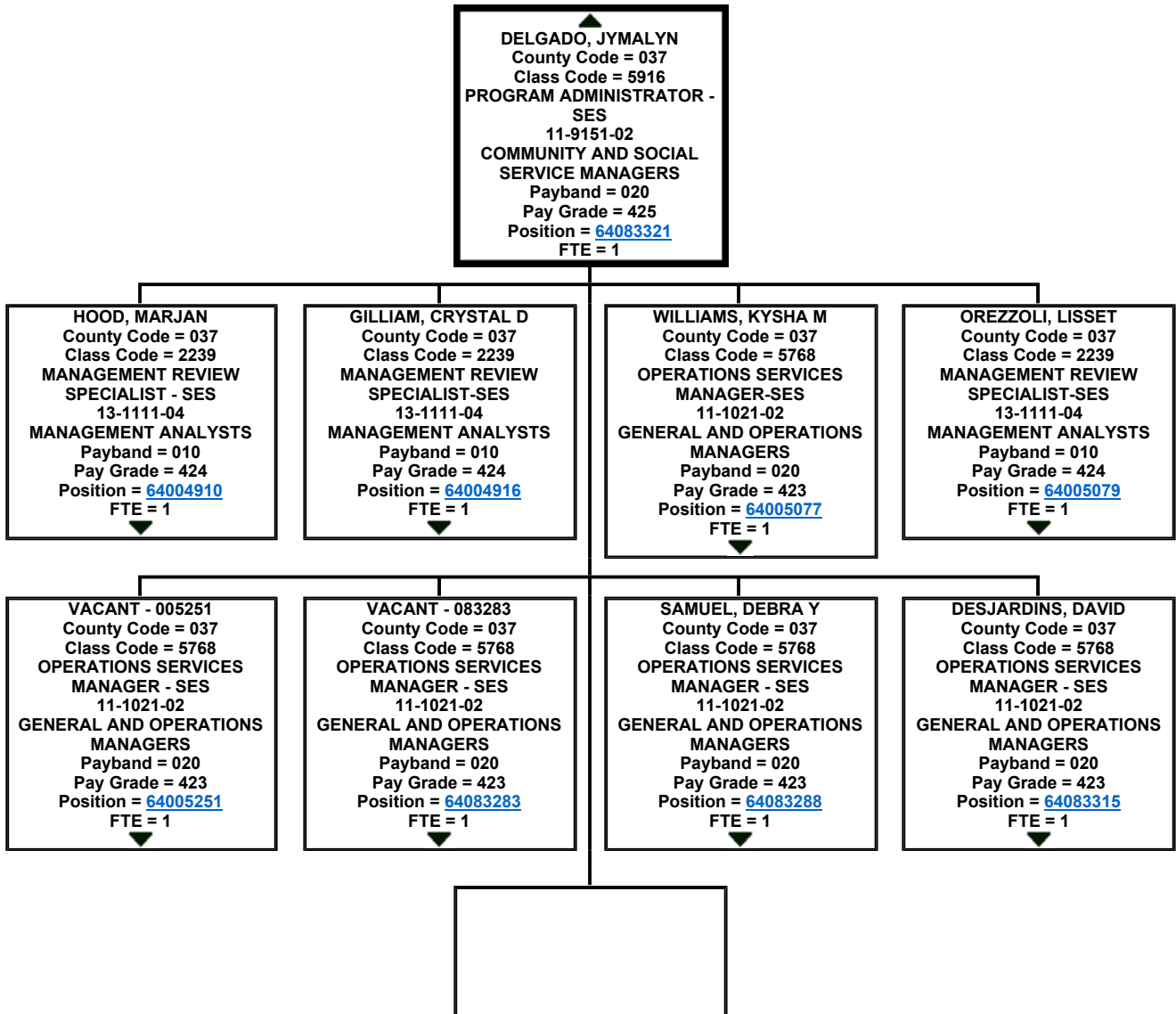
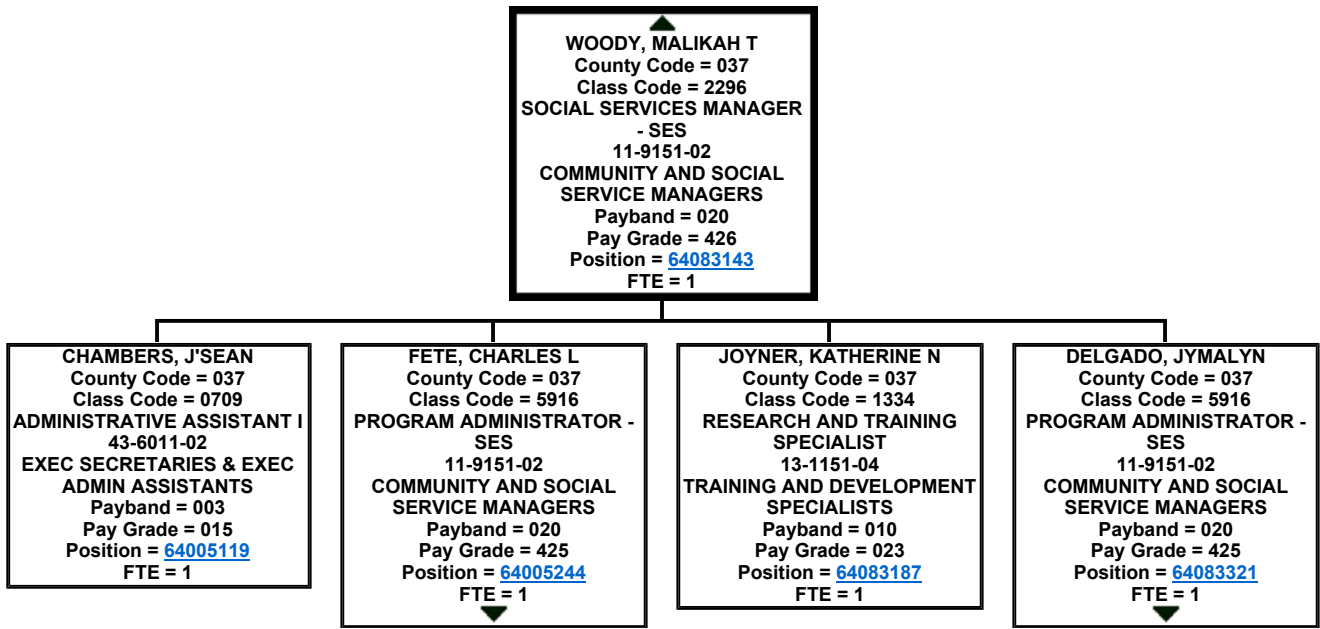


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Class Code = 3470
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CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 014
Position = [64083557](#)
FTE = 1

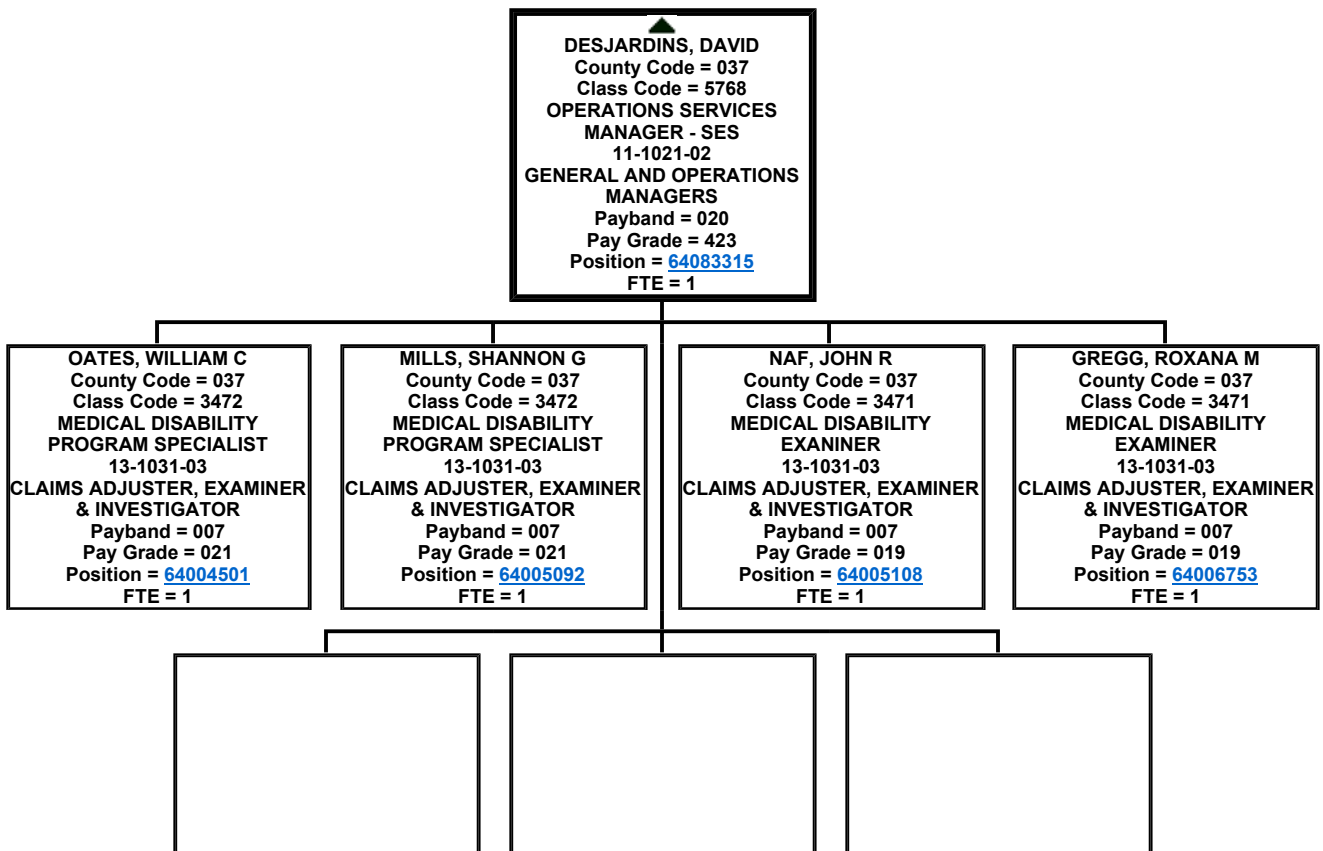
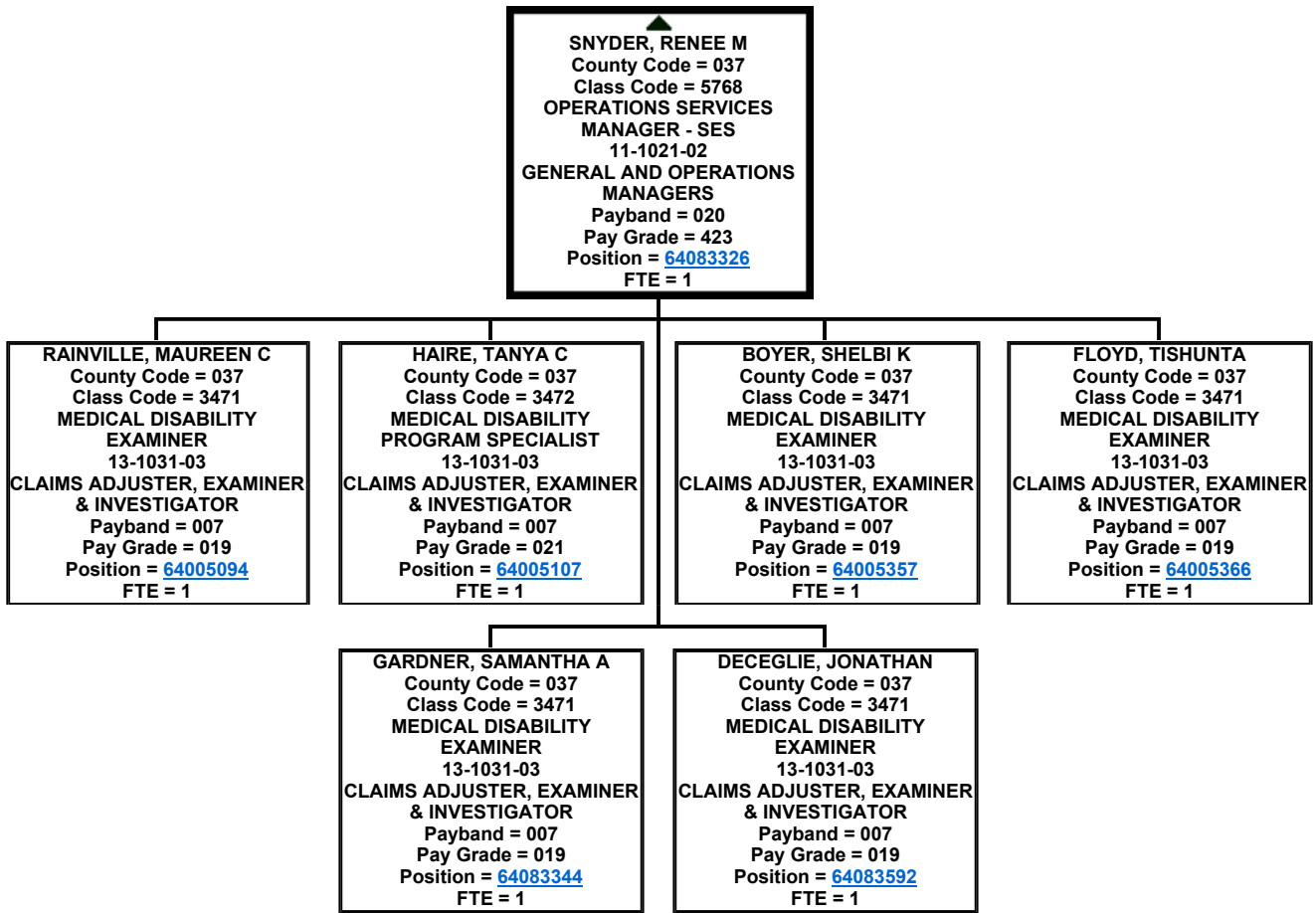


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County Code = 037
Class Code = 3470
MEDICAL DISABILITY CASE
RECORD SPEC
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& INVESTIGATOR
Payband = 003
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Position = [64083268](#)
FTE = 1





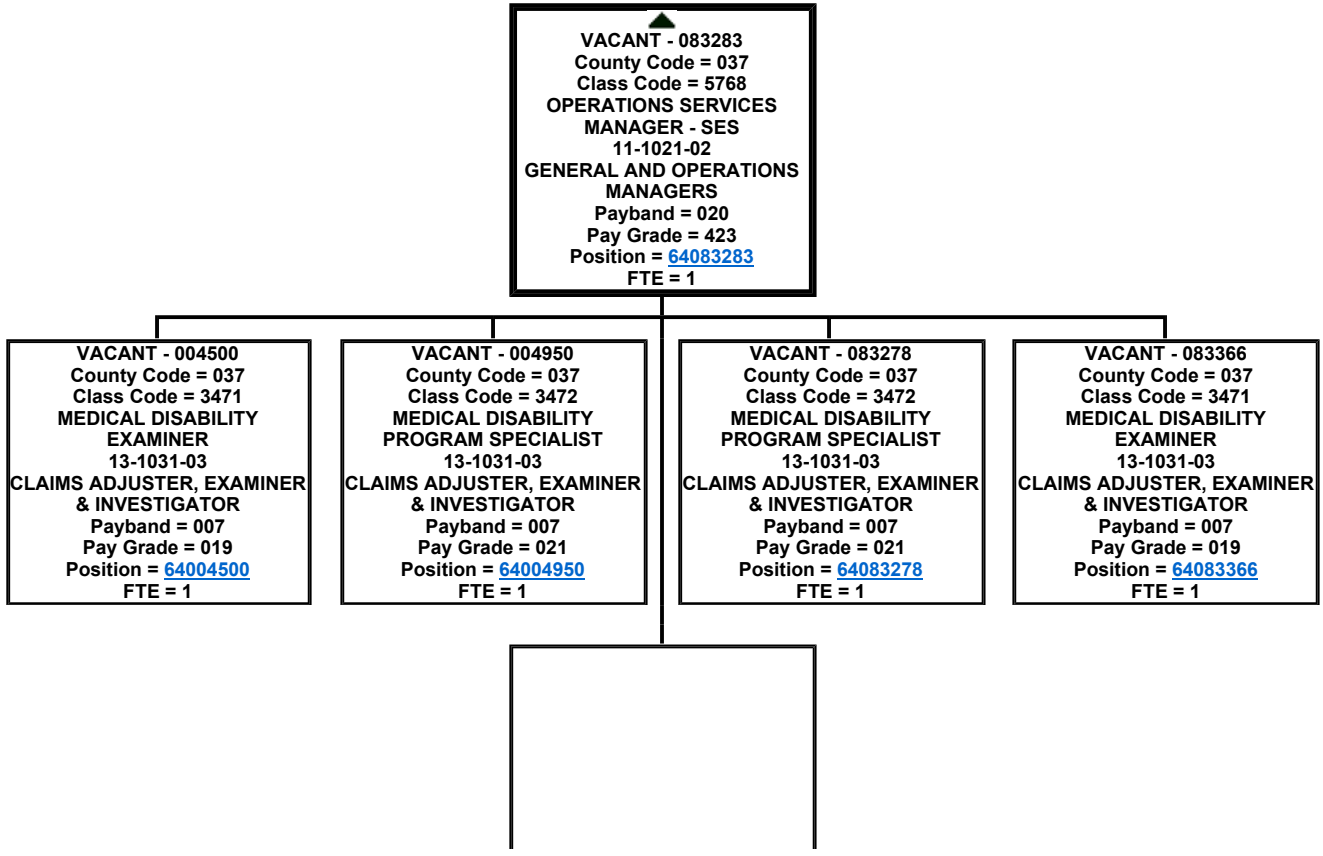
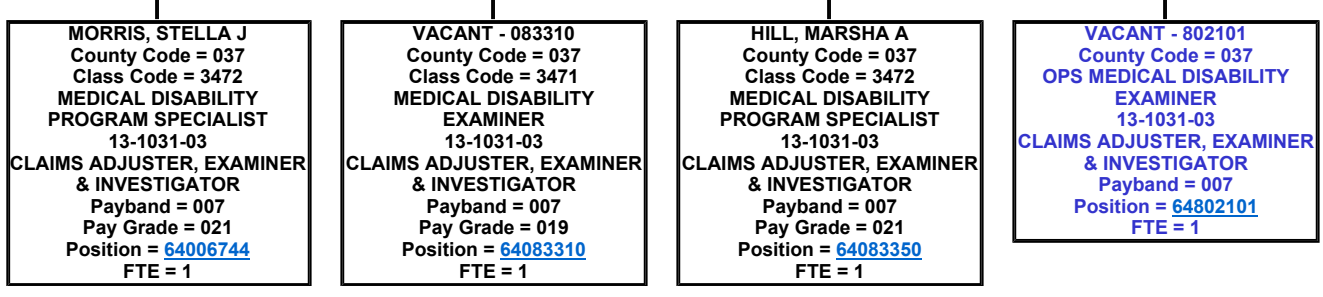
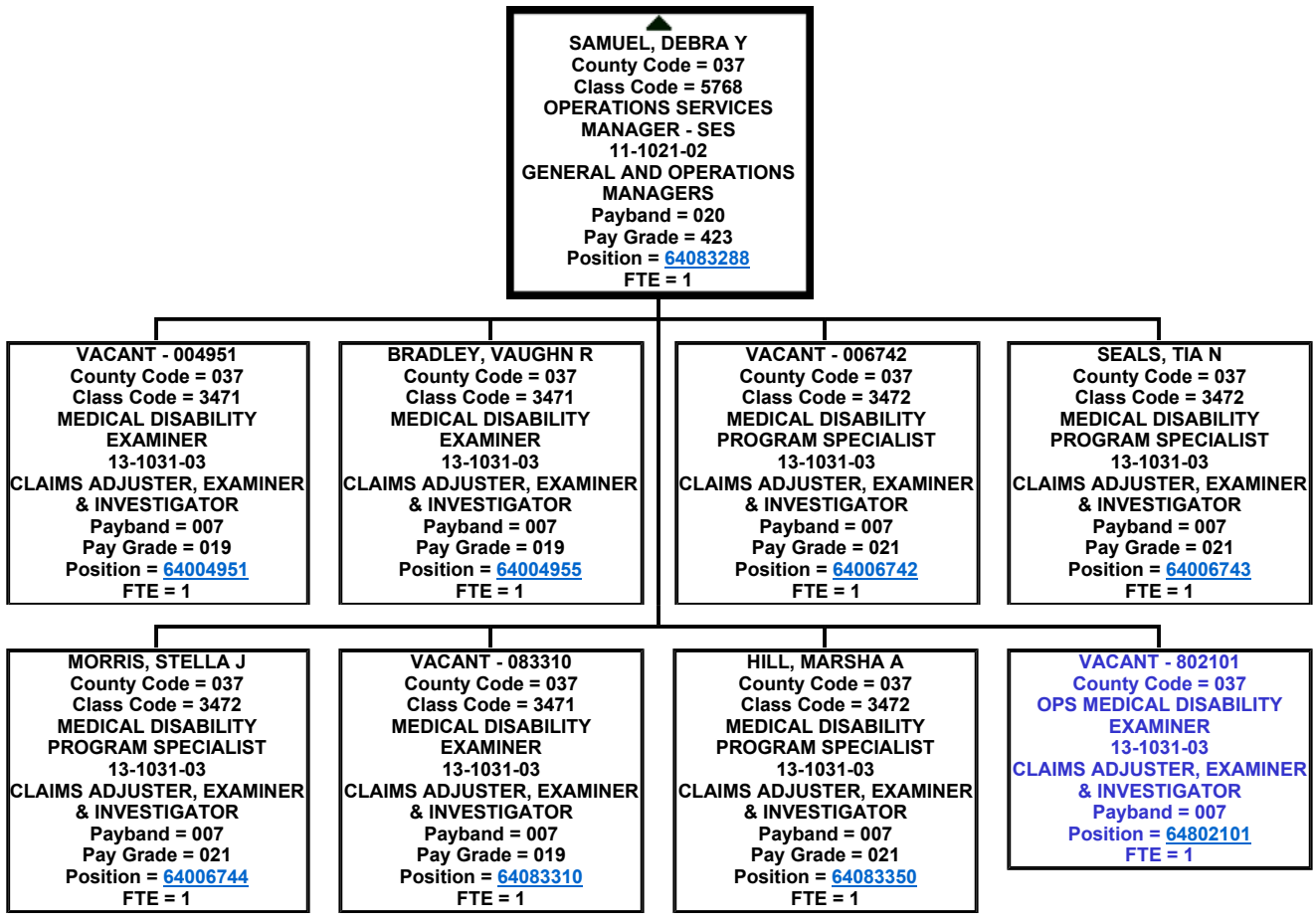
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MANAGERS
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FTE = 1



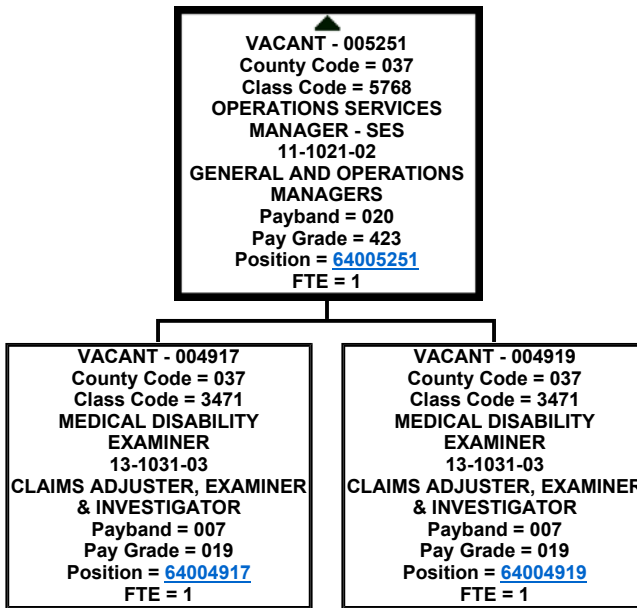
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County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
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Pay Grade = 019
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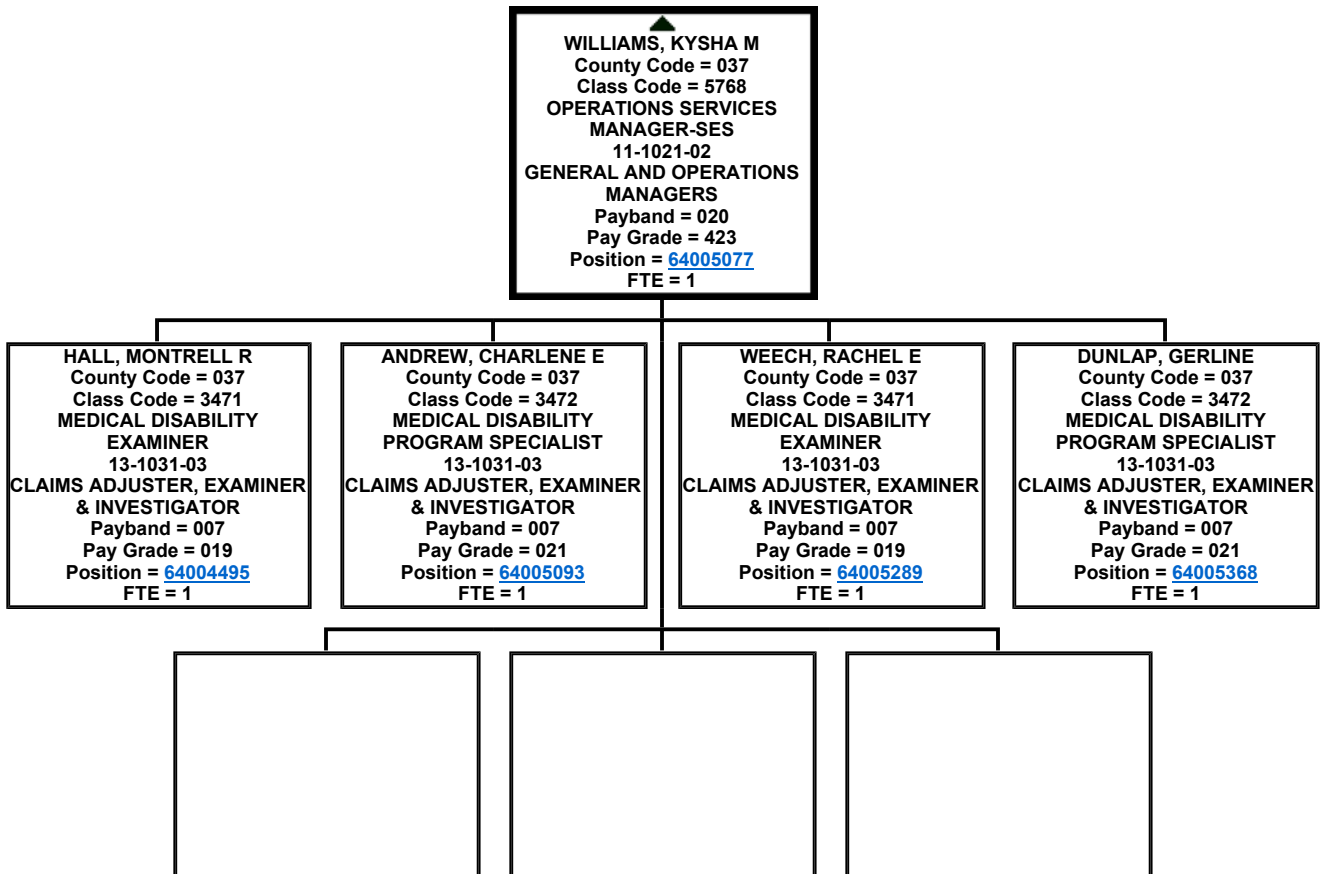
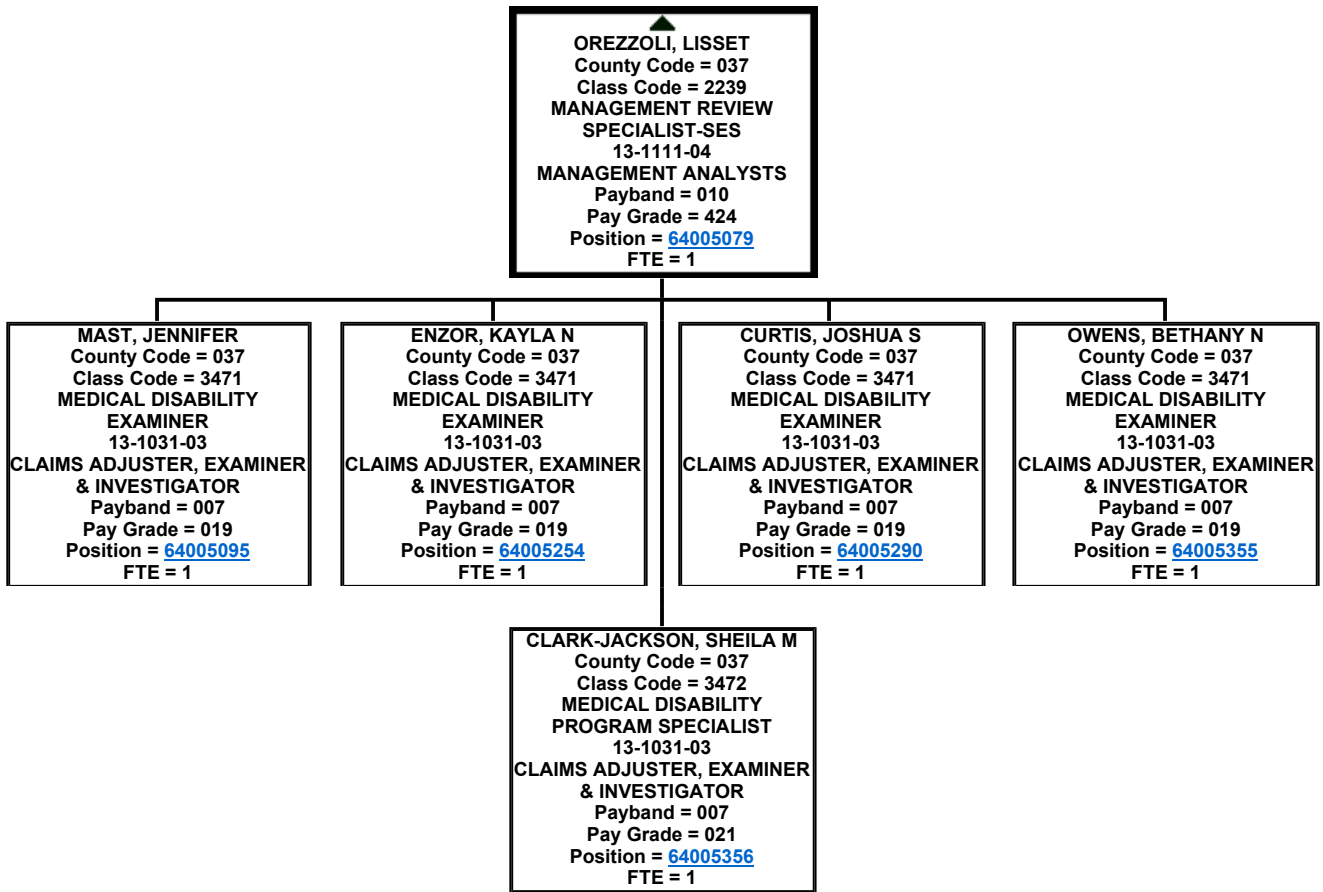
MAXWELL, THOMAS V
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083286](#)
FTE = 1

VACANT - 083369
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083369](#)
FTE = 1



VACANT - 083378
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083378](#)
FTE = 1

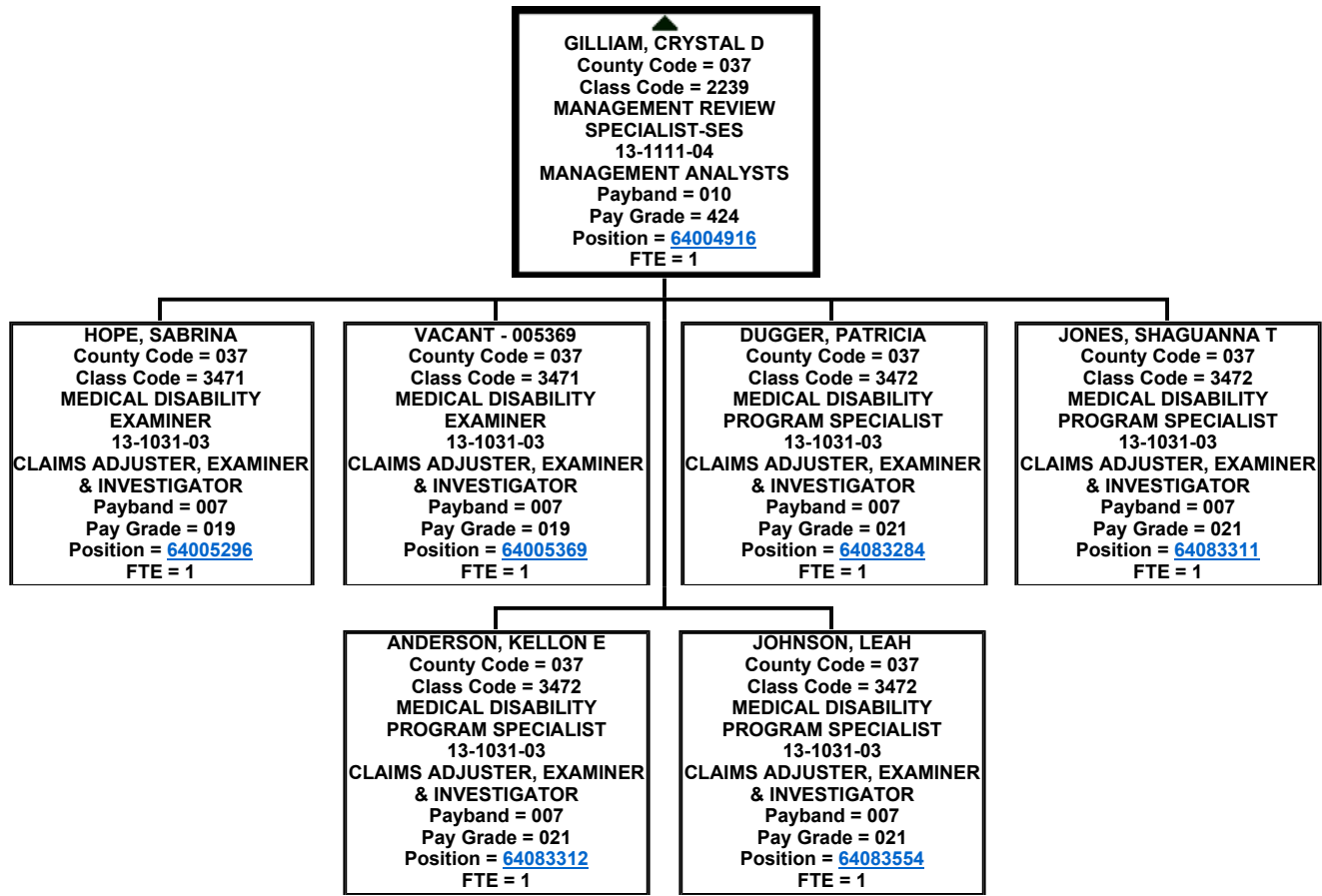


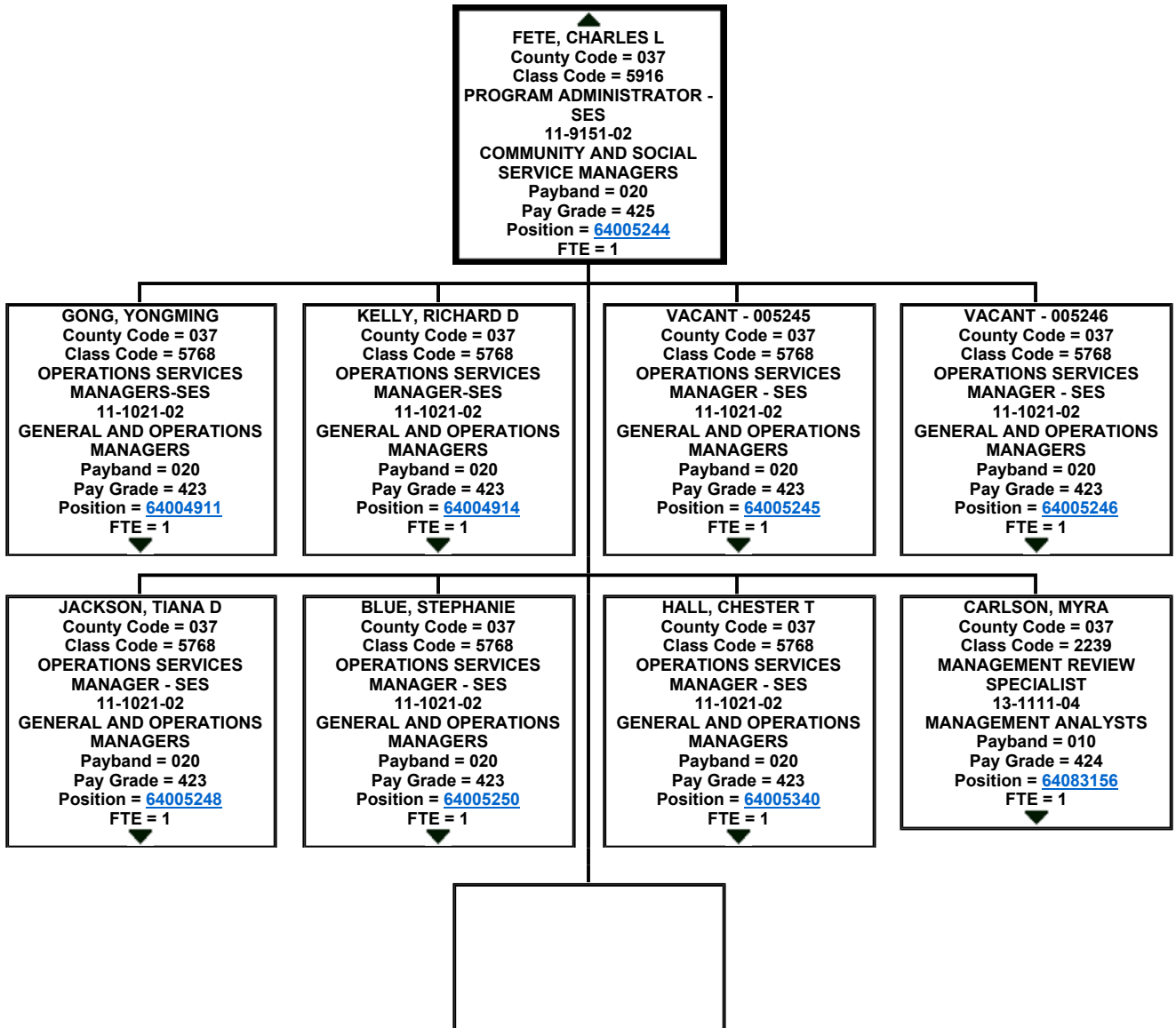
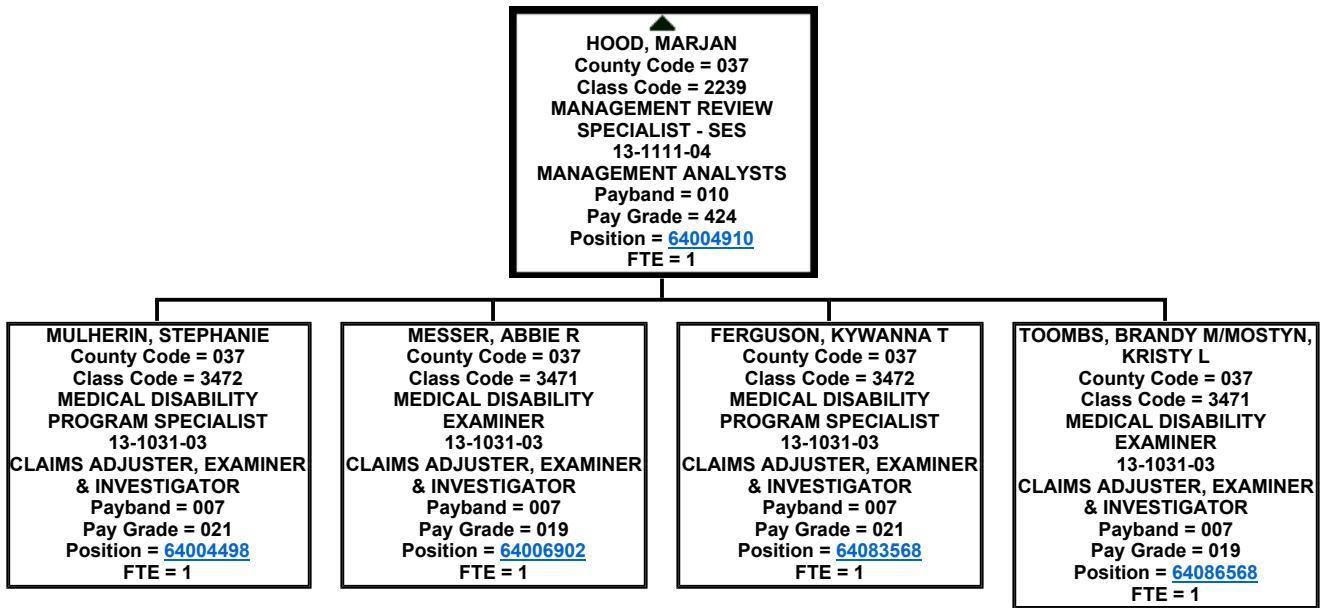


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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
Payband = 007
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Position = [64006741](#)
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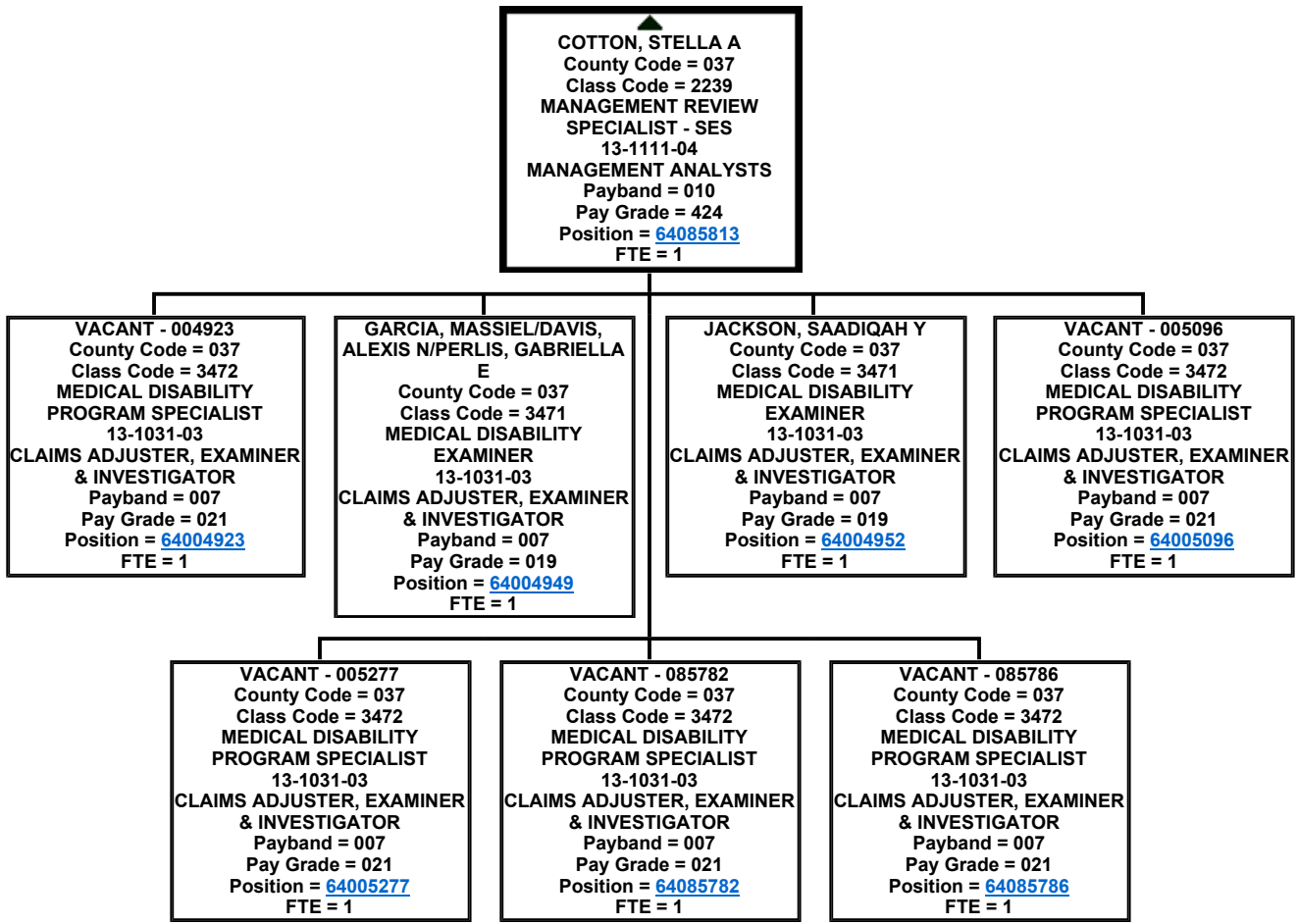
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Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
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& INVESTIGATOR
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Pay Grade = 021
Position = [64083357](#)
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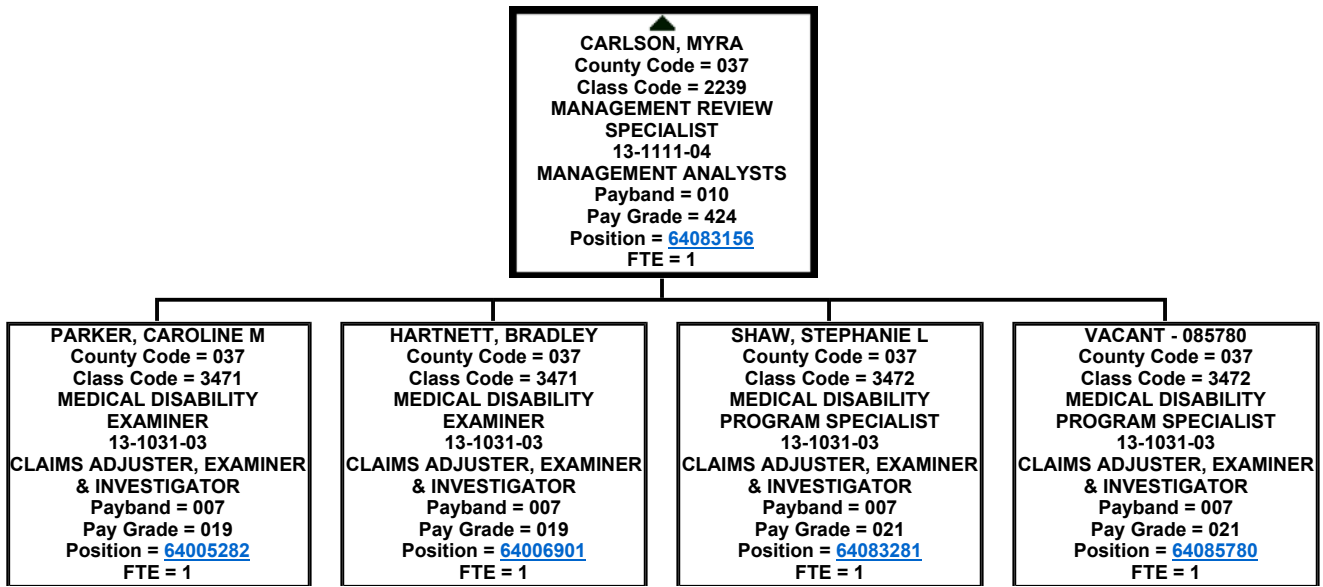
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Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
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Pay Grade = 019
Position = [64083362](#)
FTE = 1



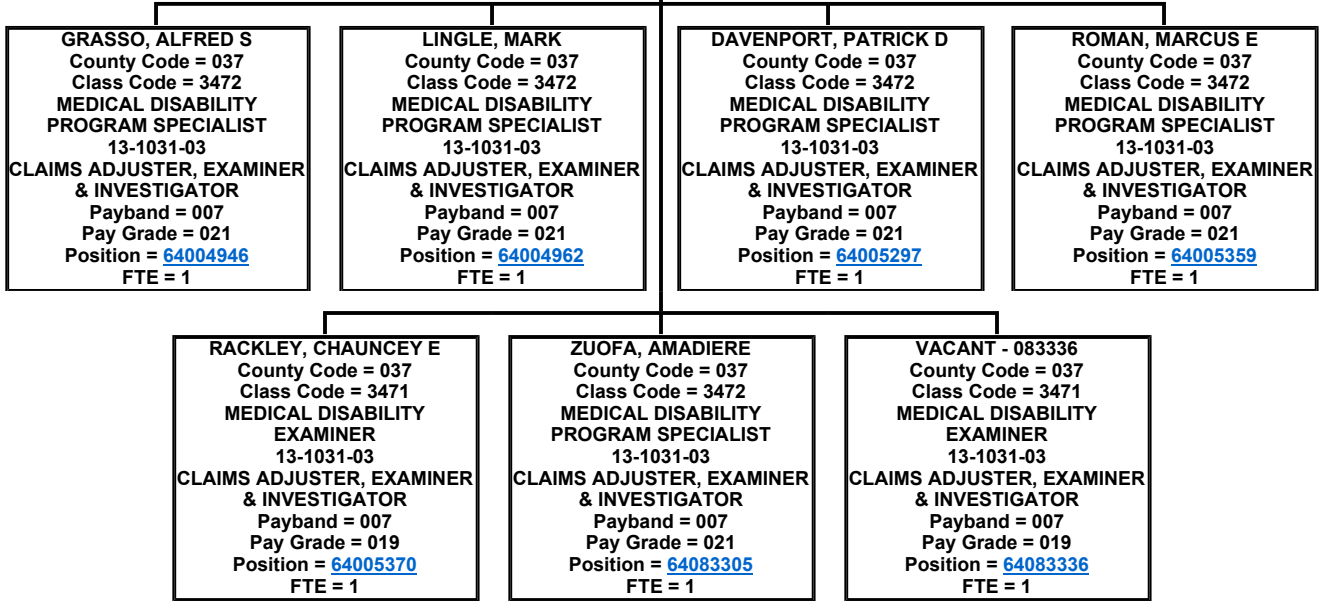


COTTON, STELLA A
County Code = 037
Class Code = 2239
MANAGEMENT REVIEW
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13-1111-04
MANAGEMENT ANALYSTS
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Pay Grade = 424
Position = [64085813](#)
FTE = 1
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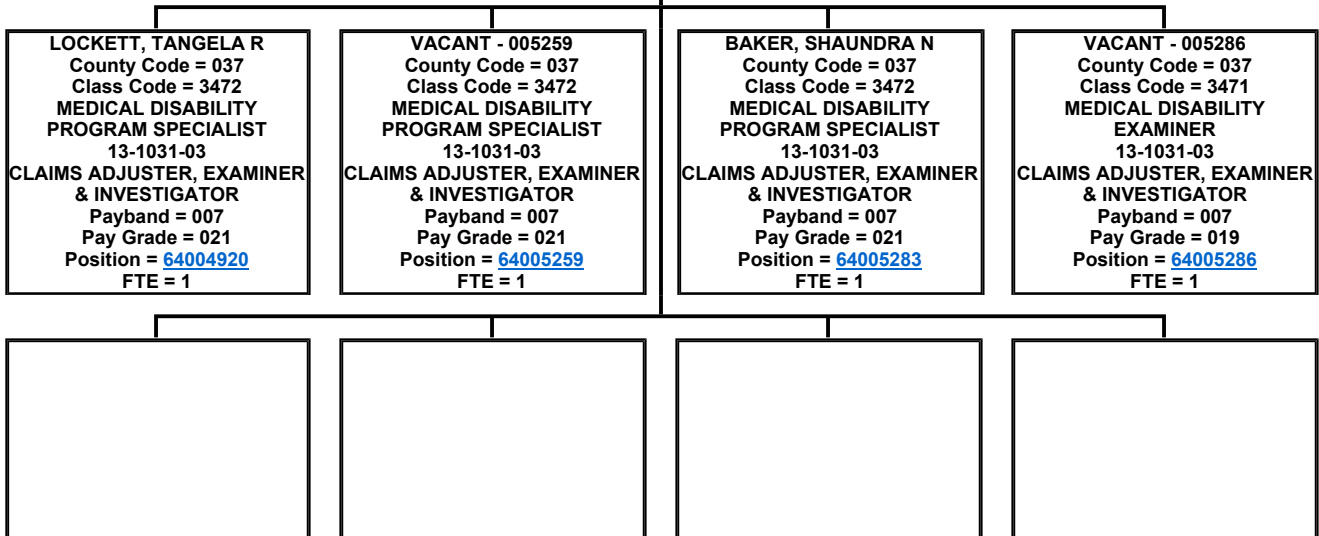




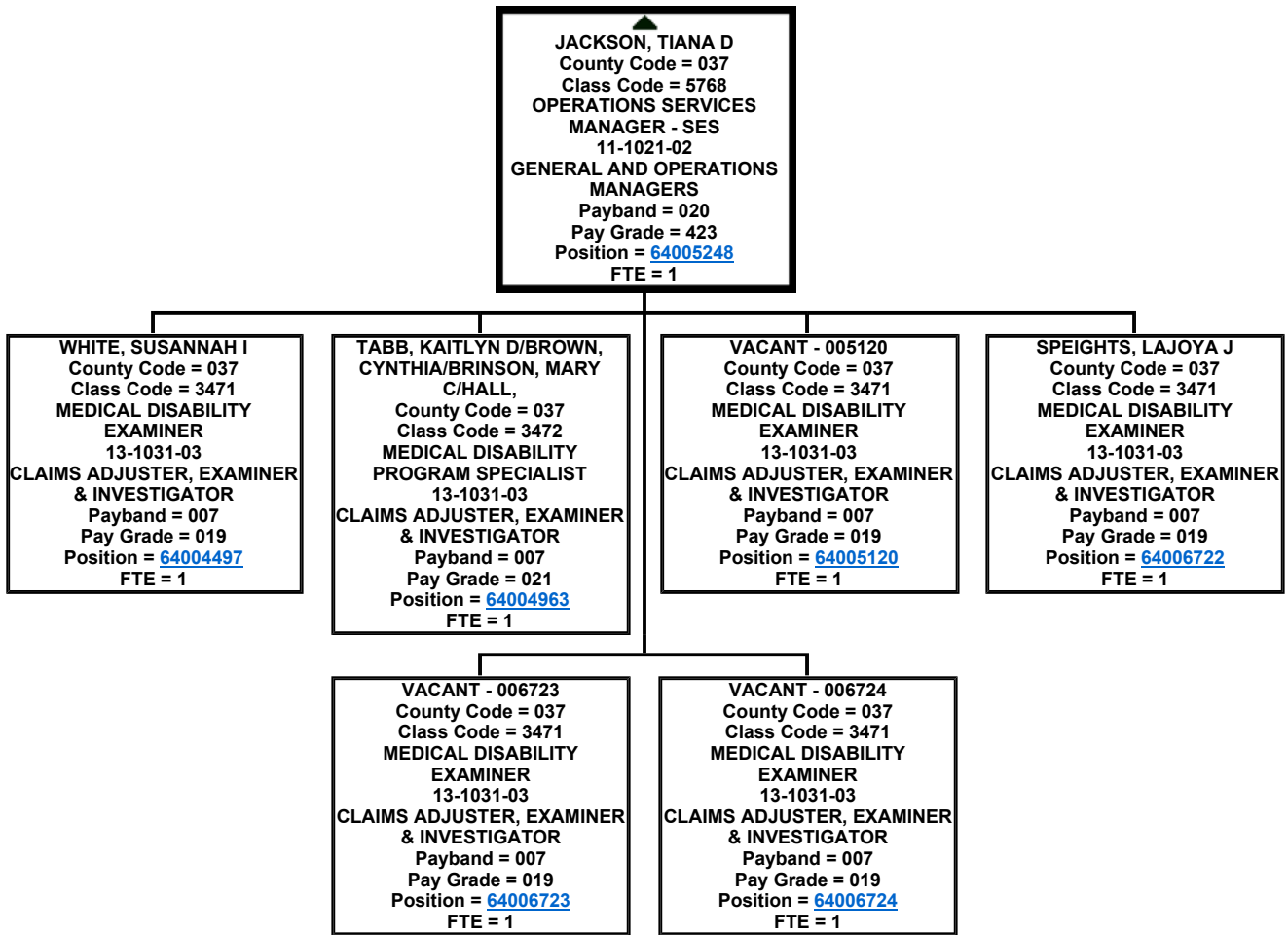
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HALL, CHESTER T
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
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 Pay Grade = 423
 Position = [64005340](#)
 FTE = 1

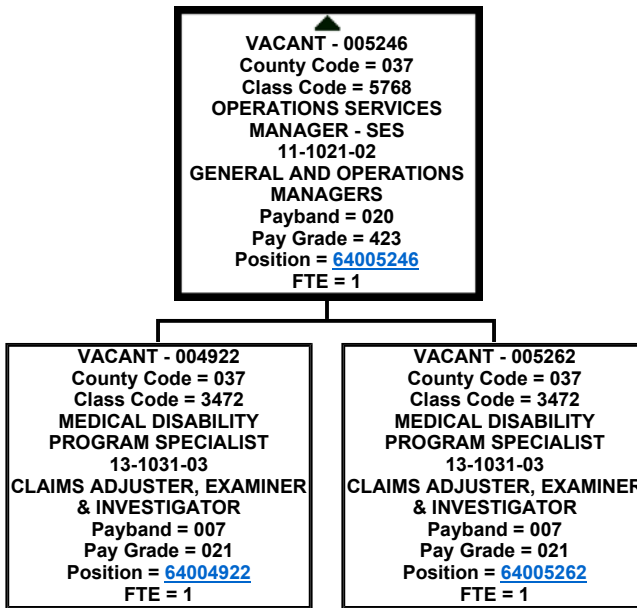


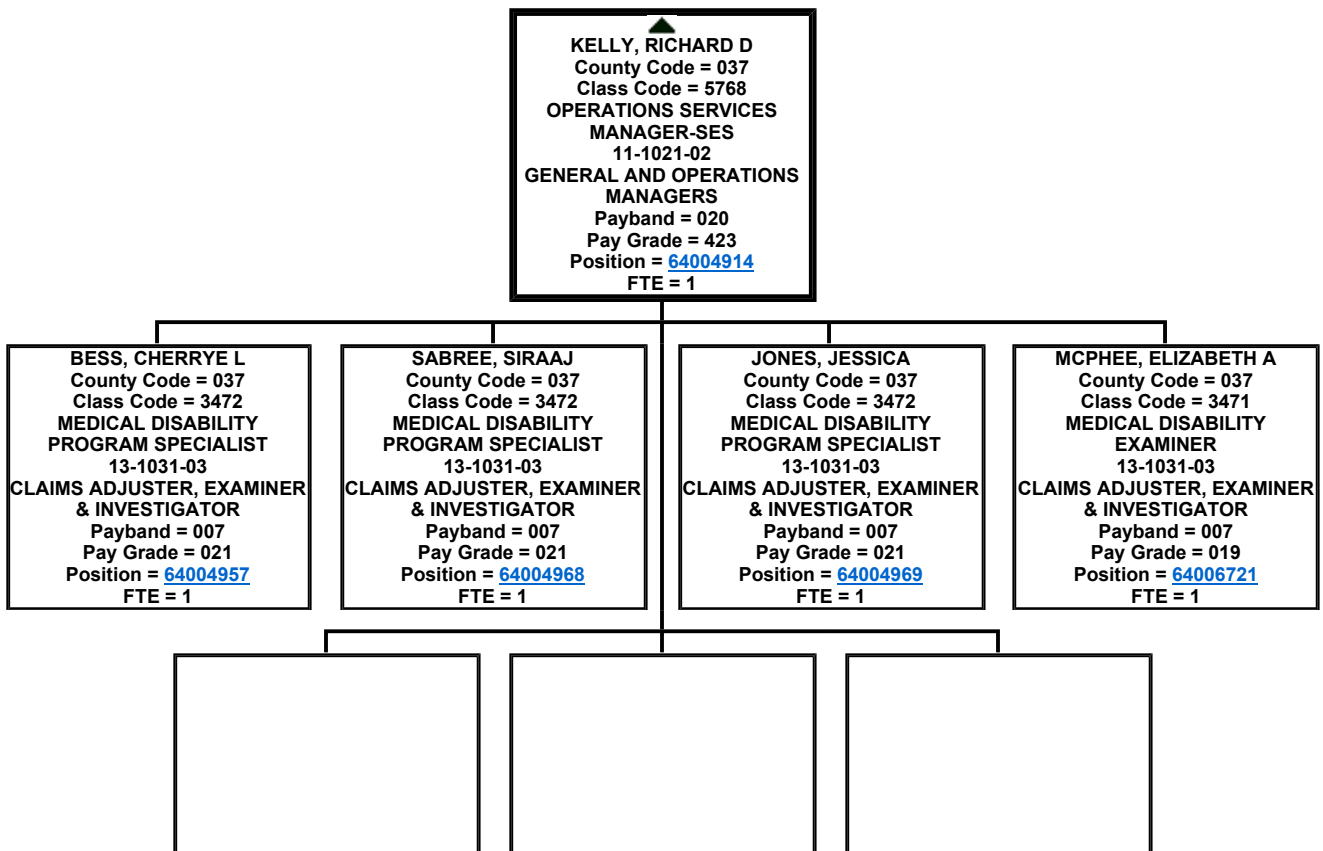
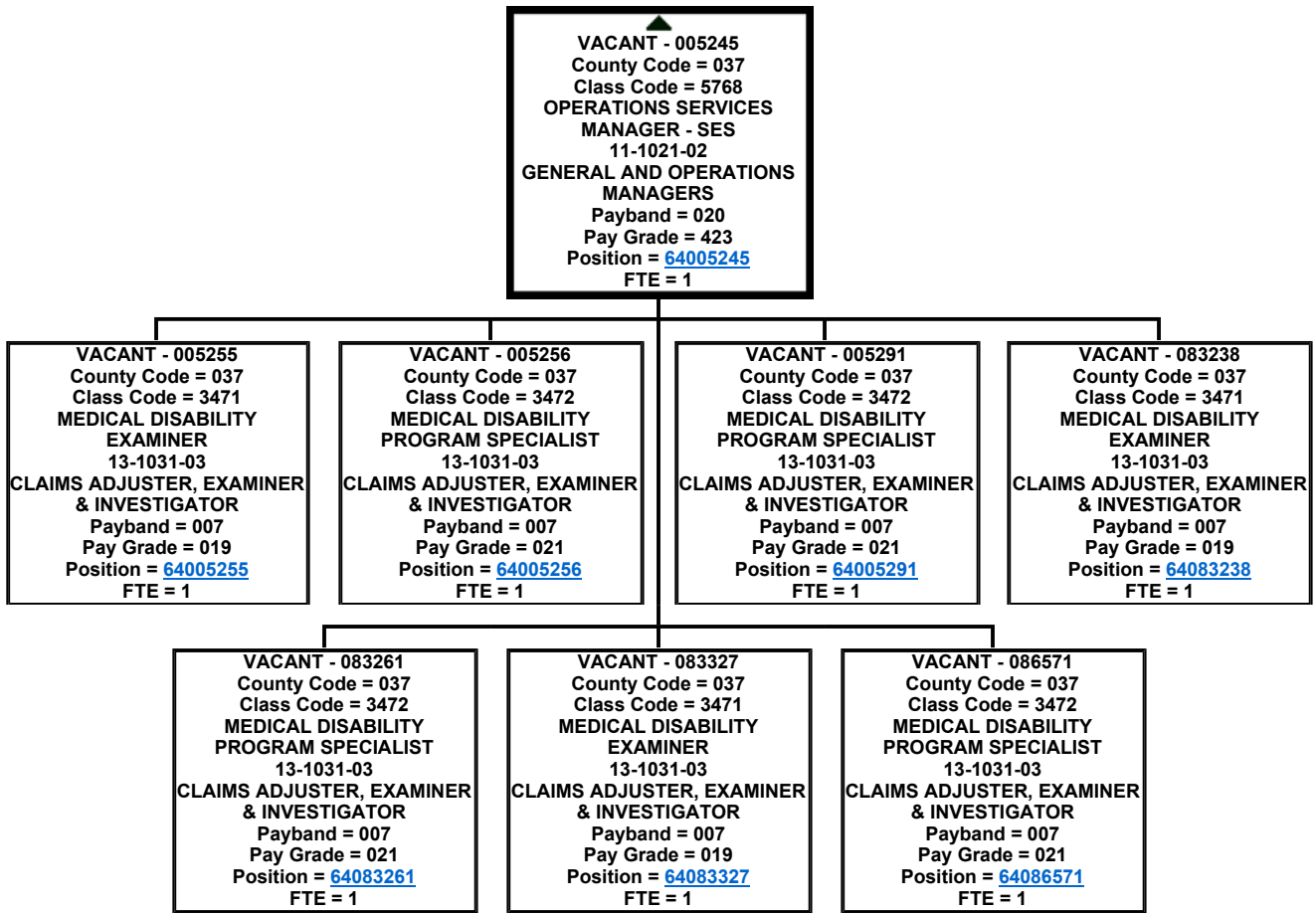
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BLUE, STEPHANIE
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64005250](#)
 FTE = 1



<p>GASKIN, ALEXANDRA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64005287 FTE = 1</p>	<p>JOHNSON, YVETTA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64006720 FTE = 1</p>	<p>RANDOLPH, CASEY L County Code = 037 Class Code = 3472 MEDICAL DISABILITY PROGRAM SPECIALIST 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 021 Position = 64083245 FTE = 1</p>	<p>CAVITT, KEIONNA County Code = 037 Class Code = 3471 MEDICAL DISABILITY EXAMINER 13-1031-03 CLAIMS ADJUSTER, EXAMINER & INVESTIGATOR Payband = 007 Pay Grade = 019 Position = 64083381 FTE = 1</p>
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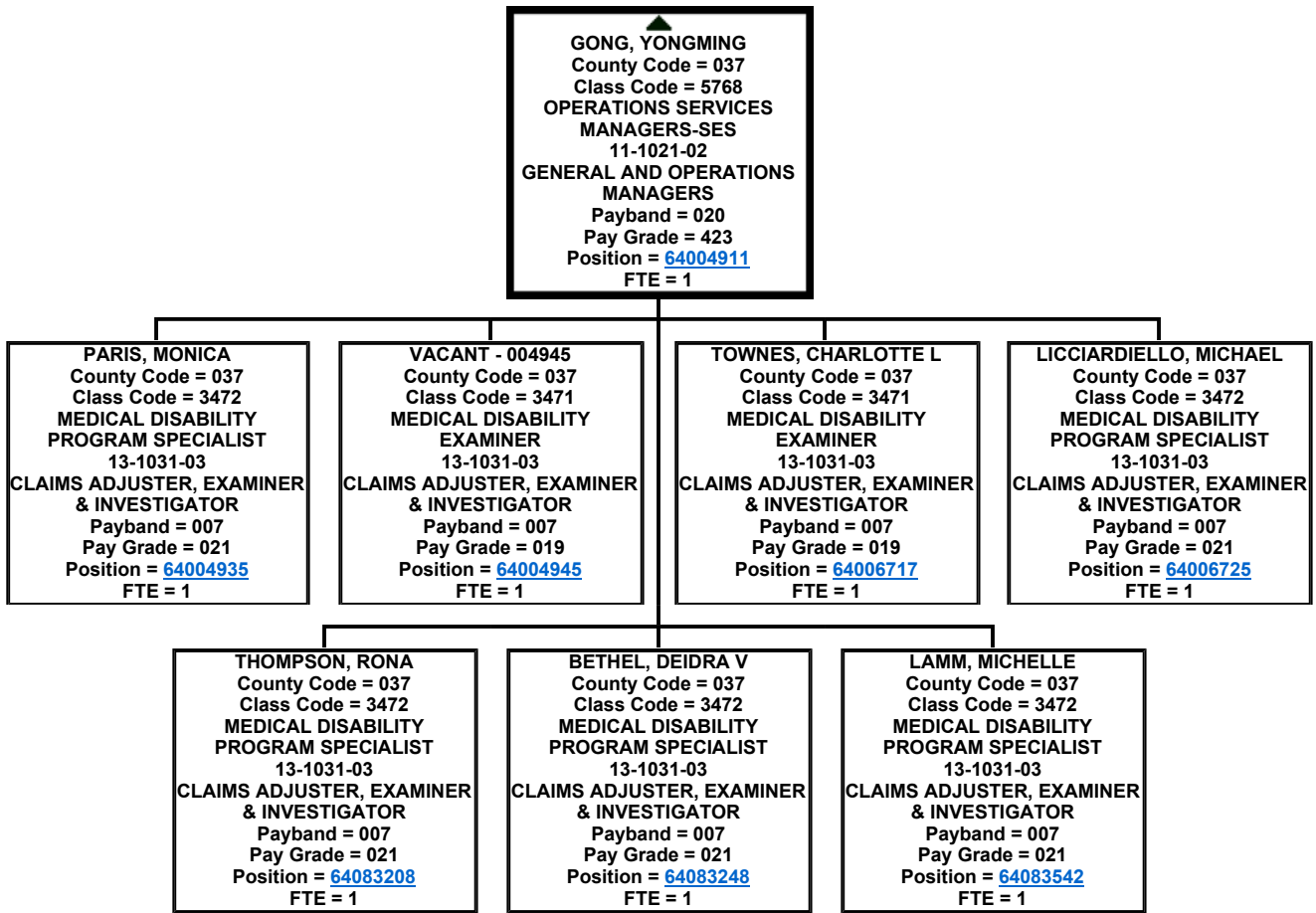




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County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083212](#)
FTE = 1

SHOOK, CHRISTOPHER
County Code = 037
Class Code = 3472
MEDICAL DISABILITY
PROGRAM SPECIALIST
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 021
Position = [64083368](#)
FTE = 1

BURNHAM, PATRICK S
County Code = 037
Class Code = 3471
MEDICAL DISABILITY
EXAMINER
13-1031-03
CLAIMS ADJUSTER, EXAMINER
& INVESTIGATOR
Payband = 007
Pay Grade = 019
Position = [64086570](#)
FTE = 1

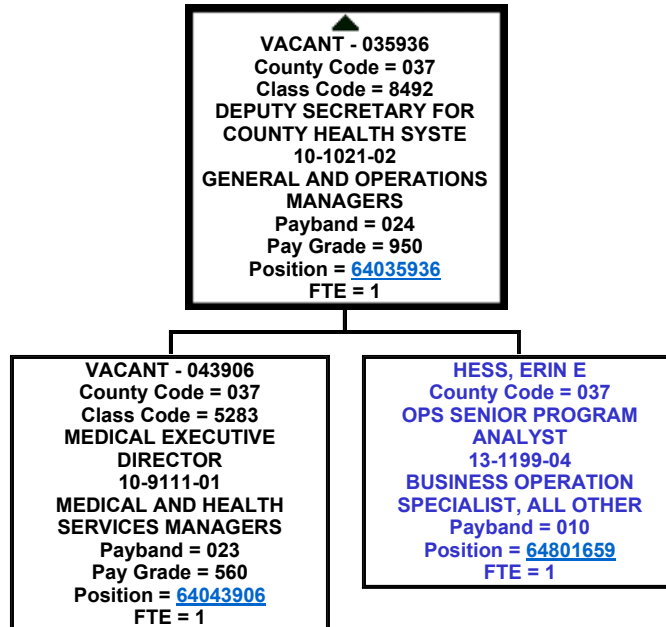


Florida Department of Health

Deputy Secretary for County Health Systems

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

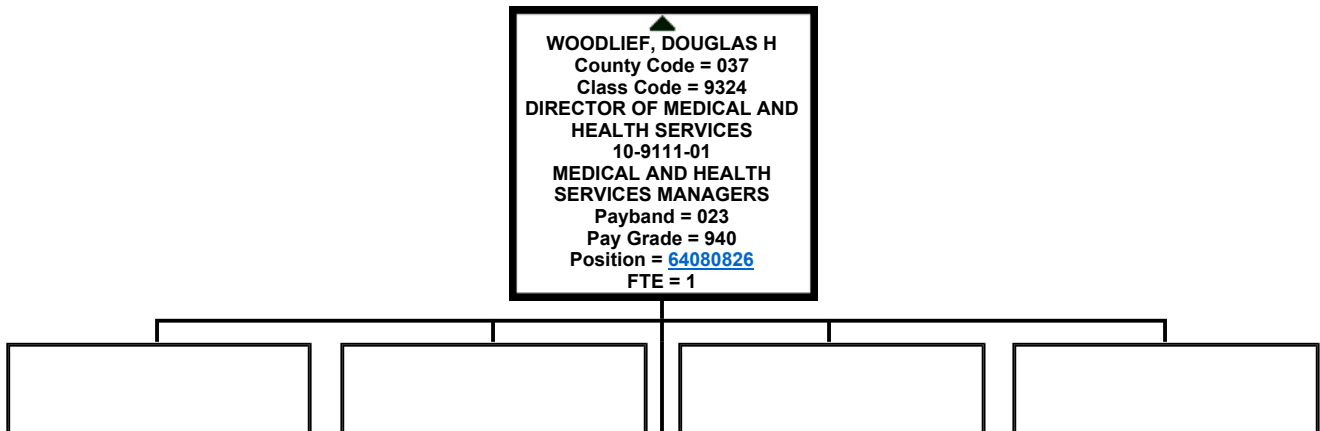
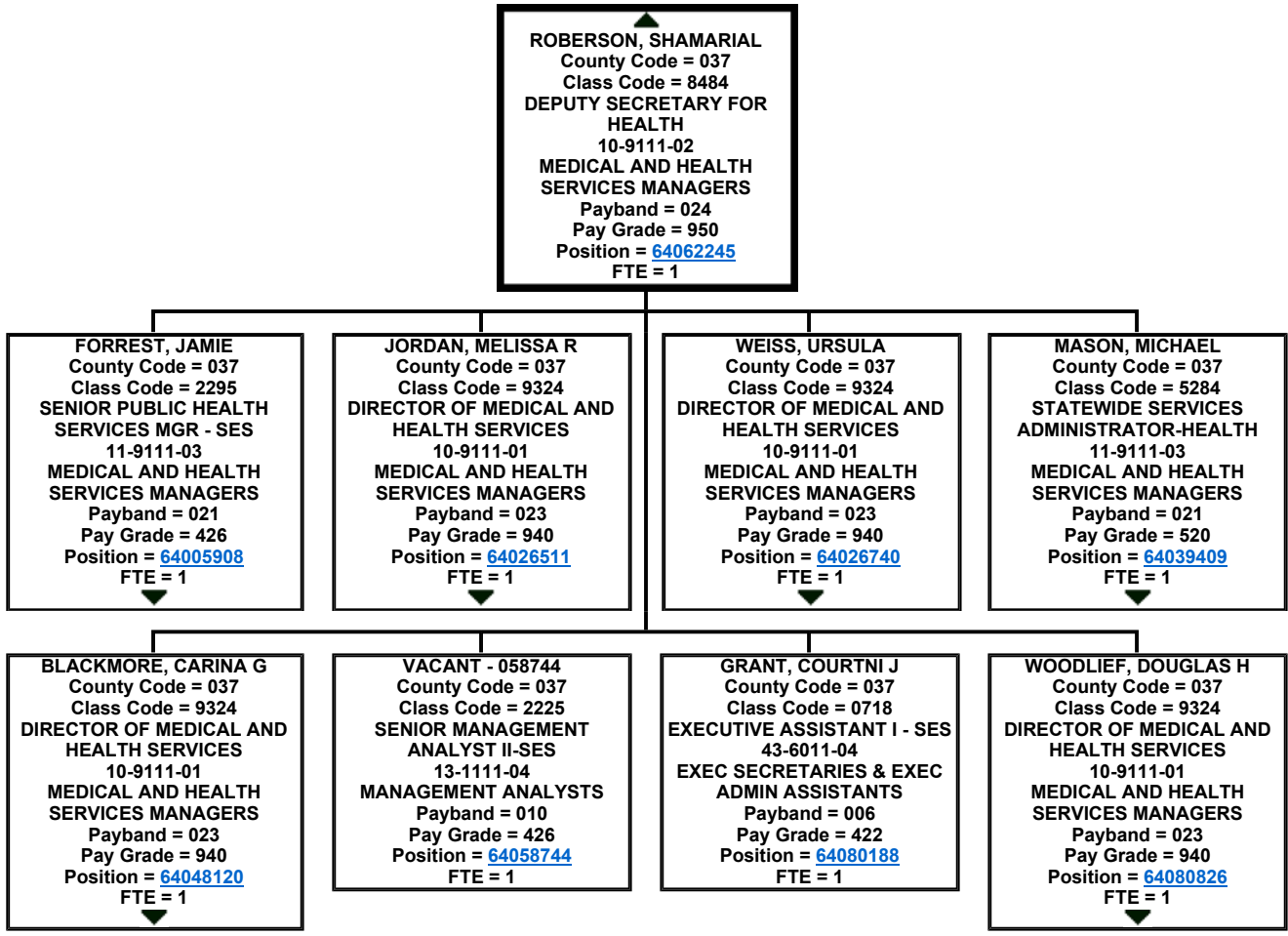


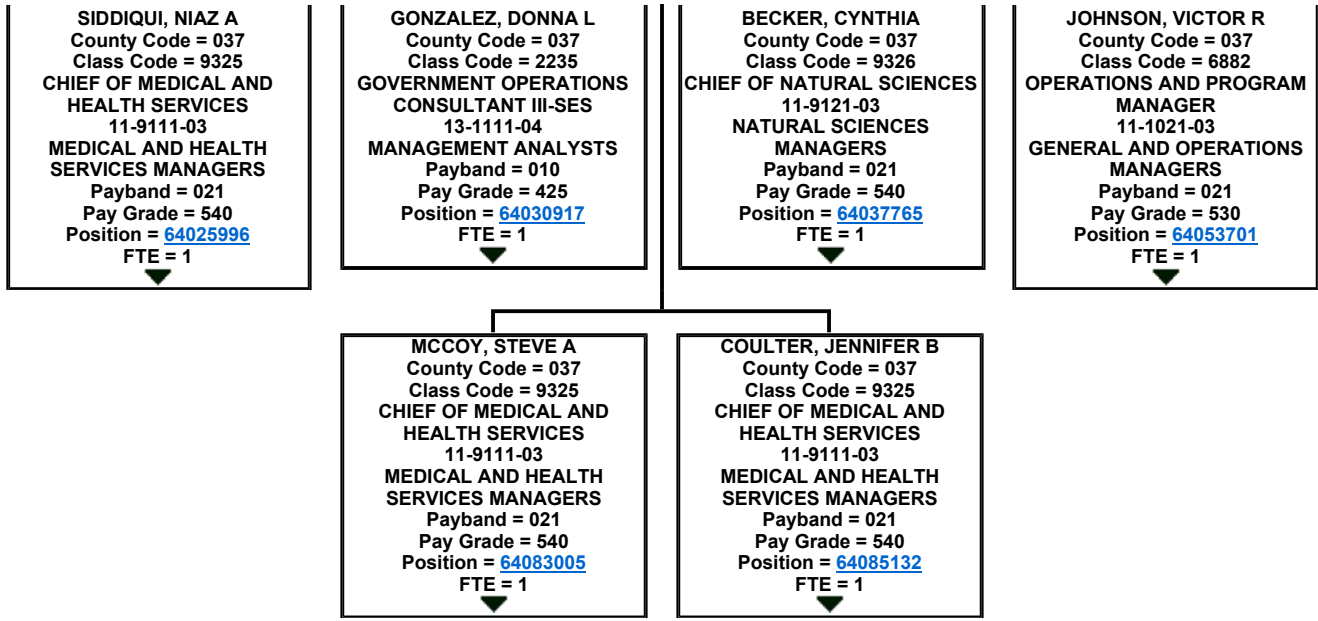
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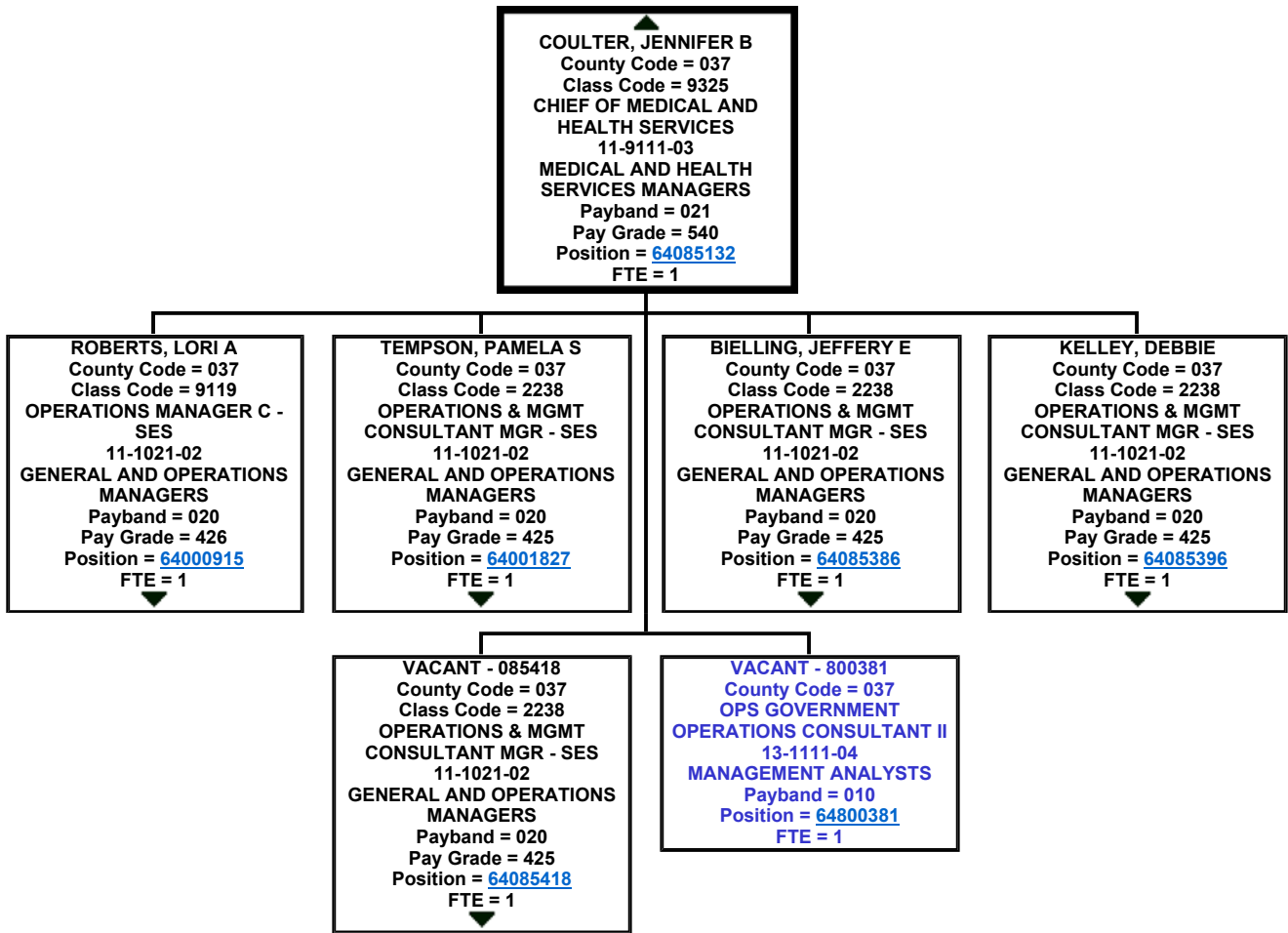
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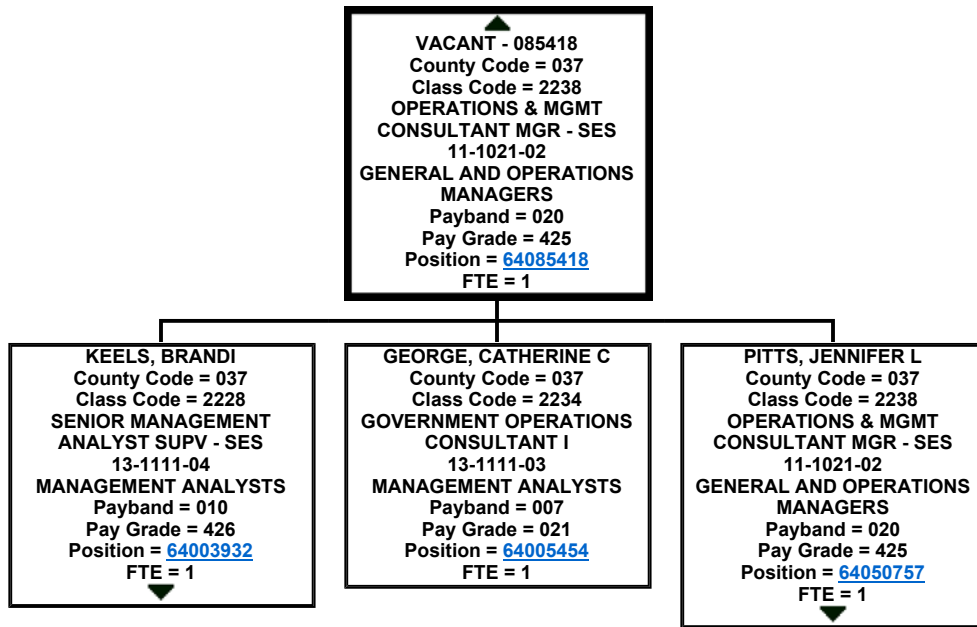
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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.









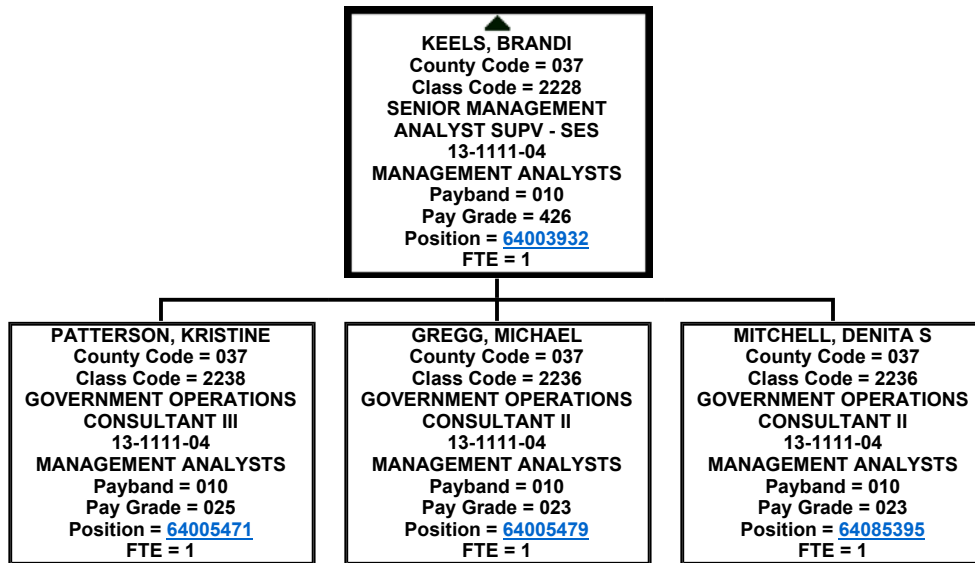
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 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
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MANAGERS
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 Pay Grade = 425
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 FTE = 1

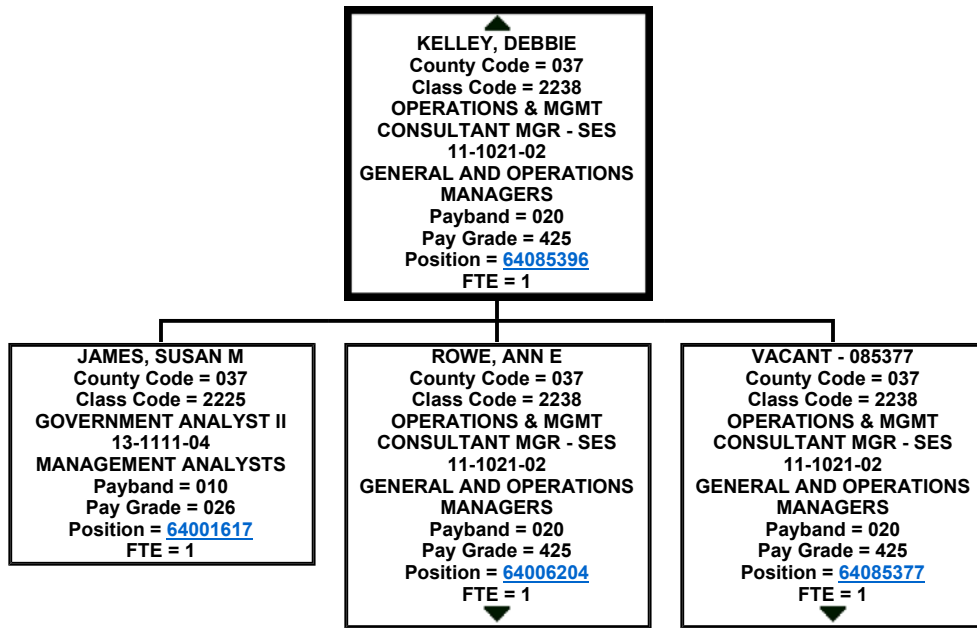
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 Class Code = 2234
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CONSULTANT I
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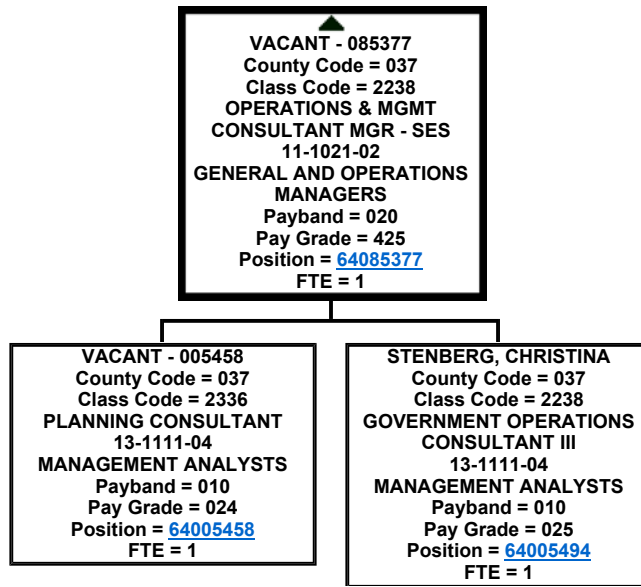
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 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
 Position = [64005468](#)
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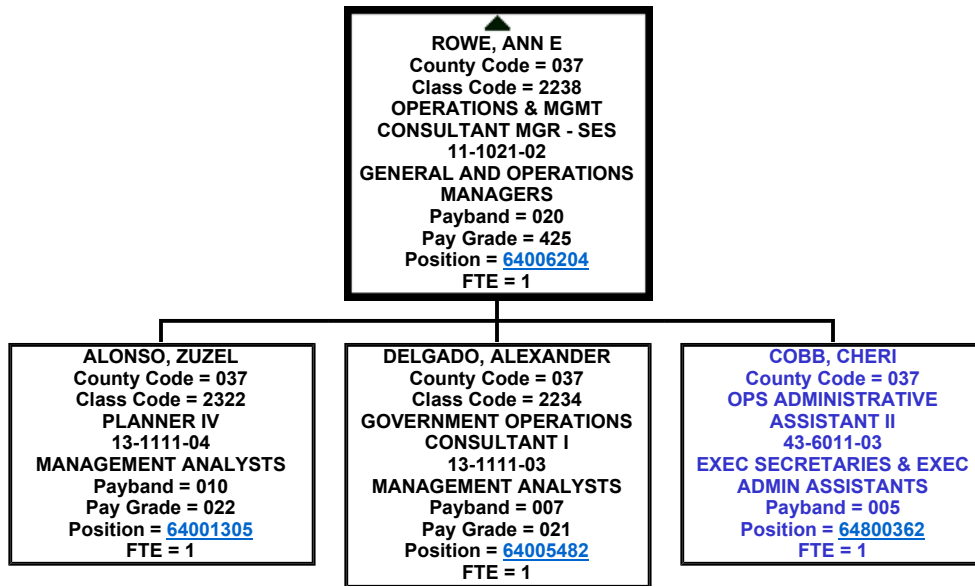
ISOM, JASMINE E
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CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
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 Pay Grade = 021
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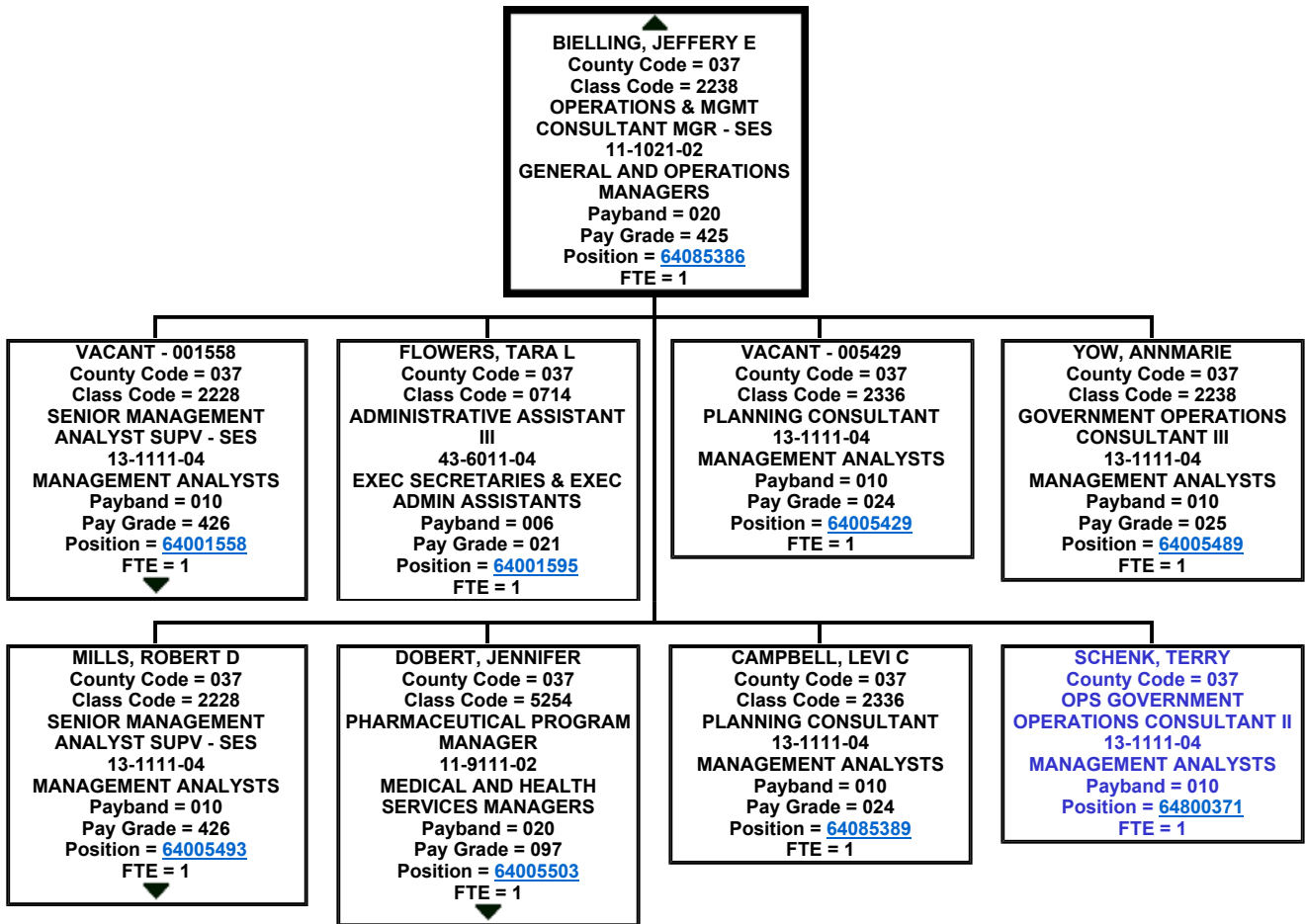
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 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 023
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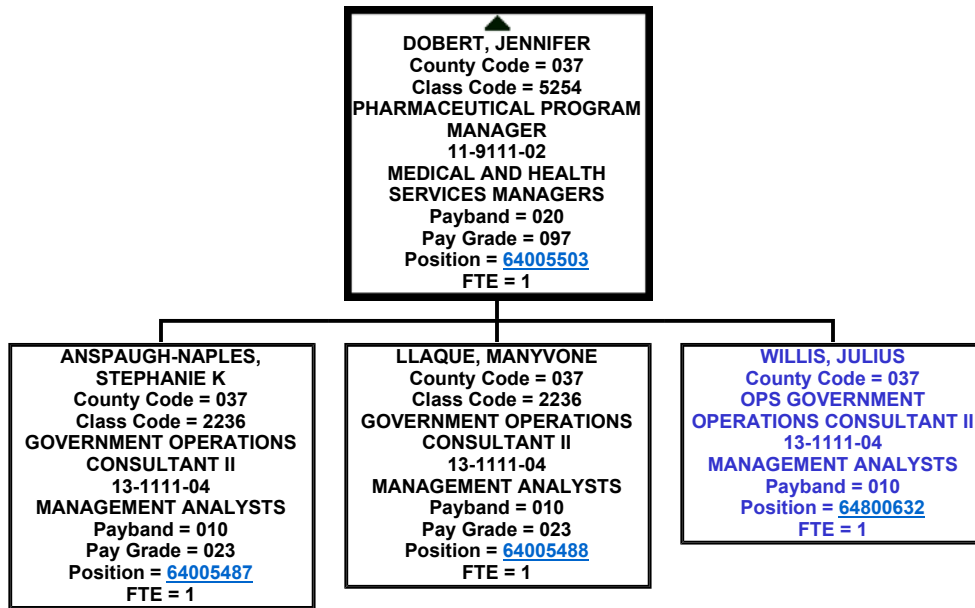


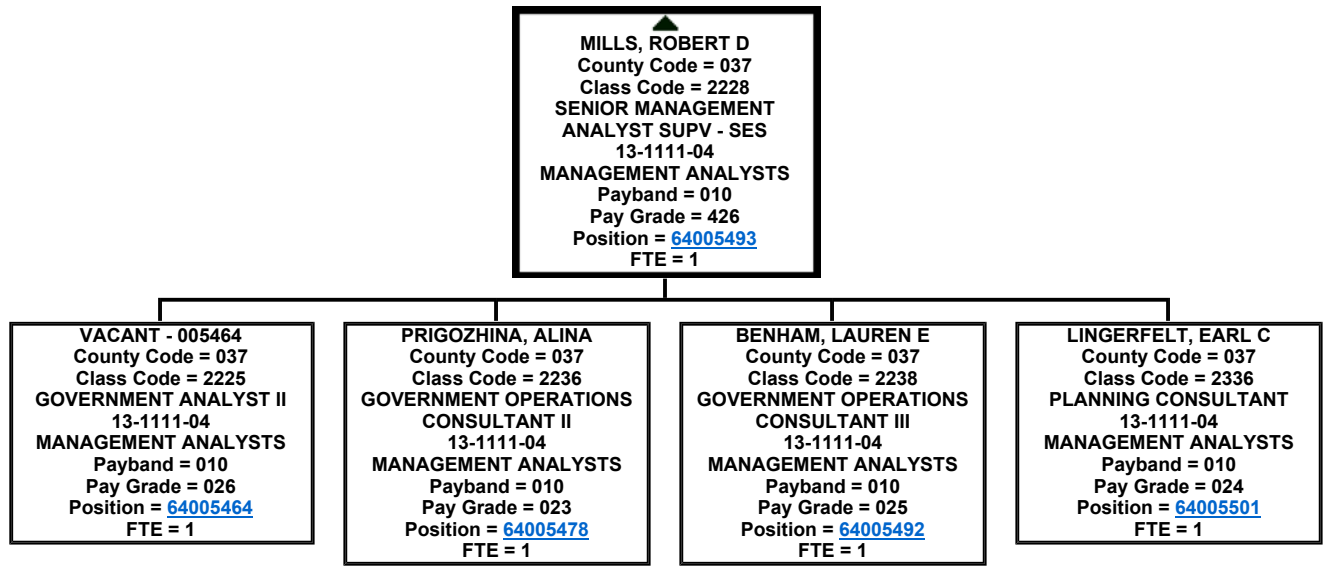


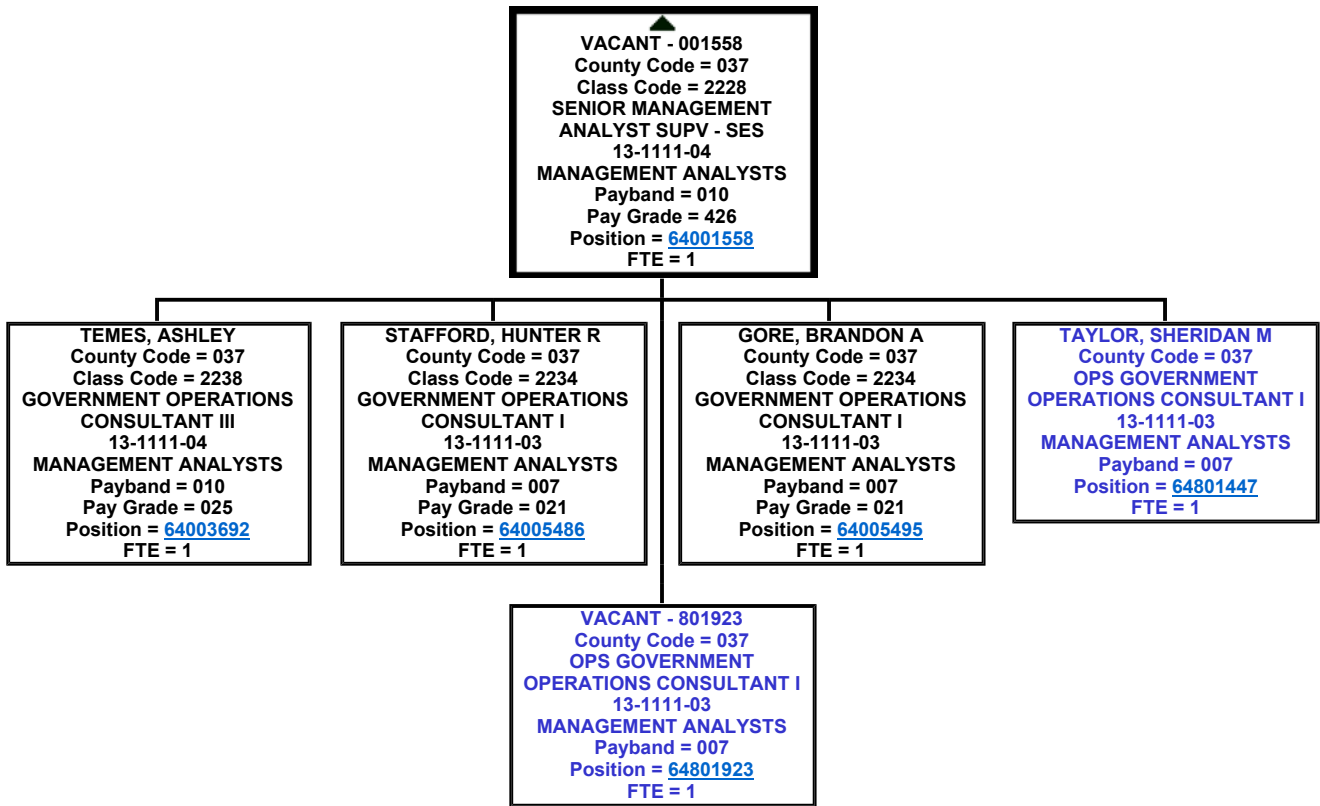


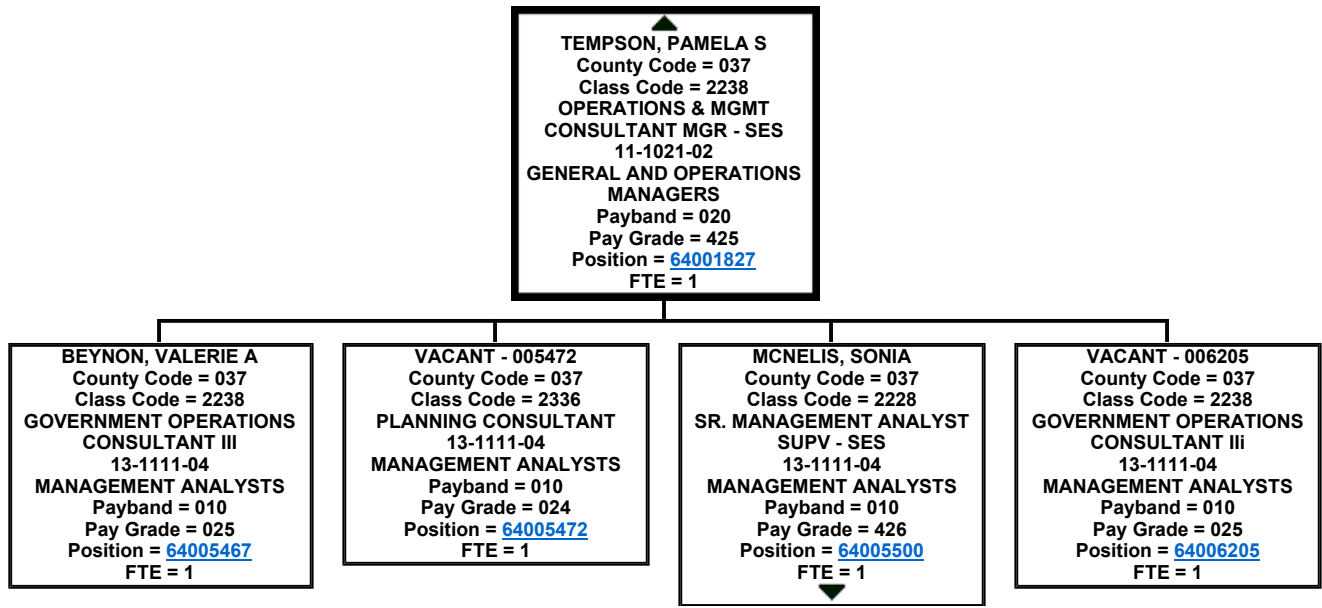


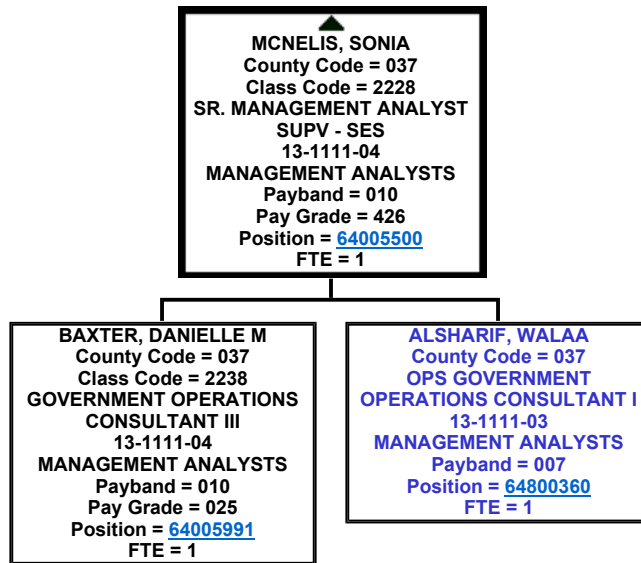


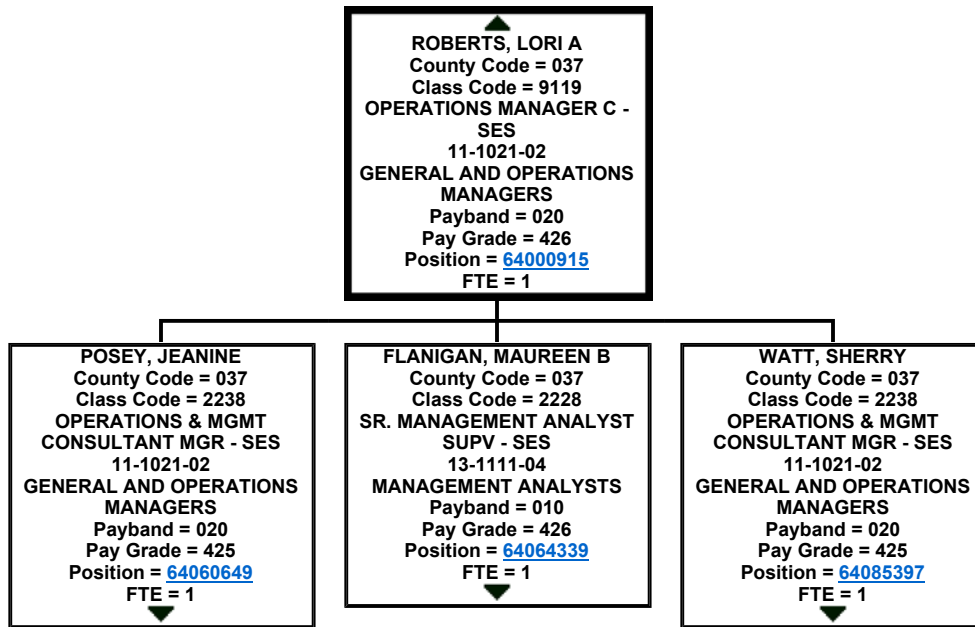


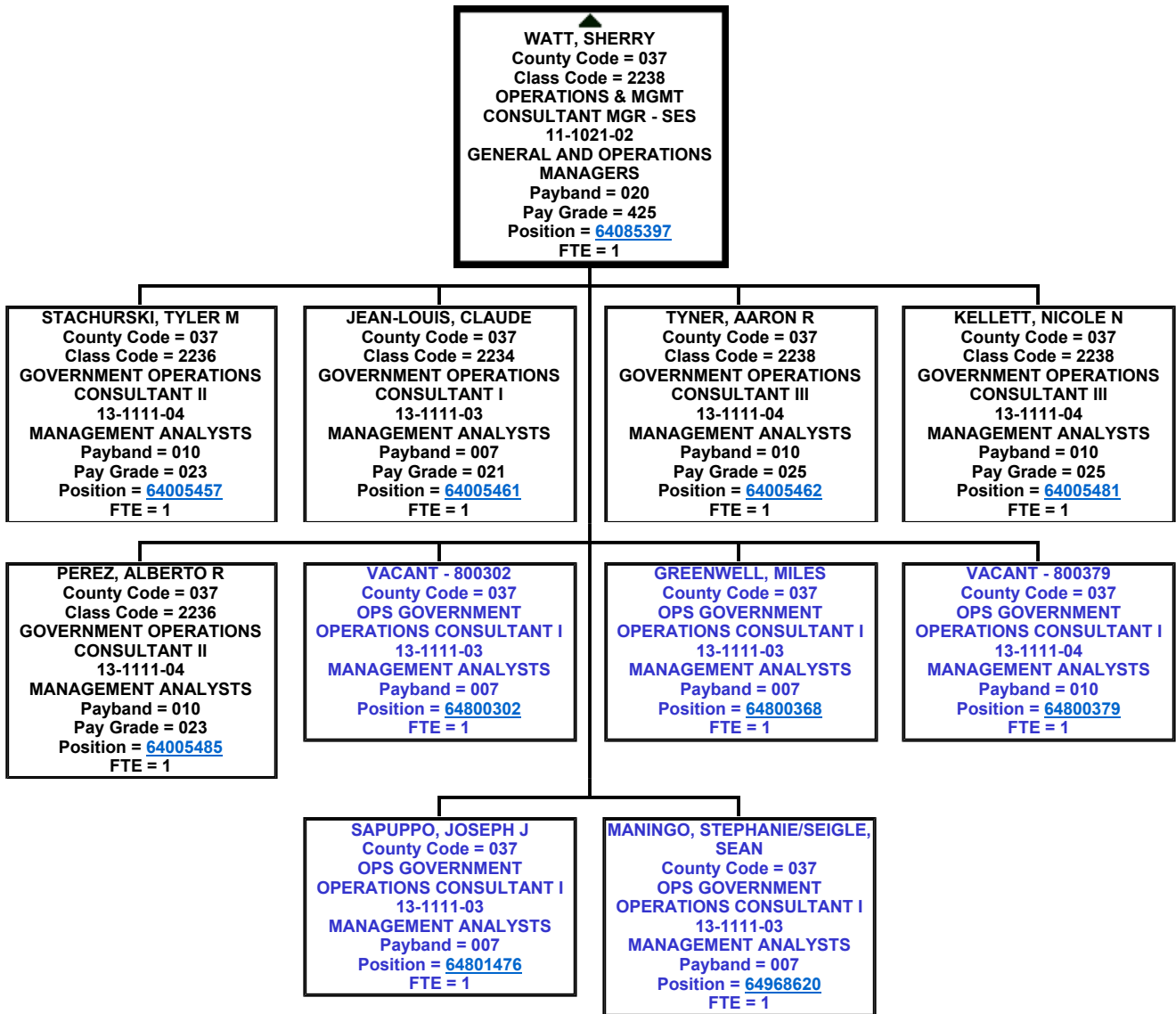


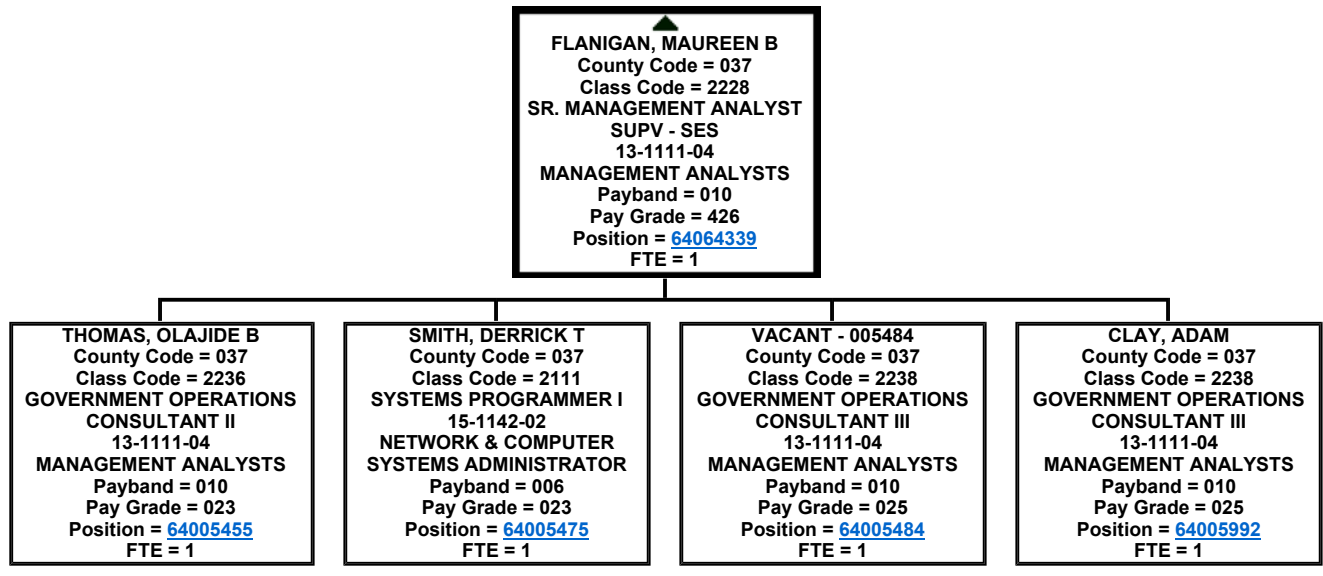


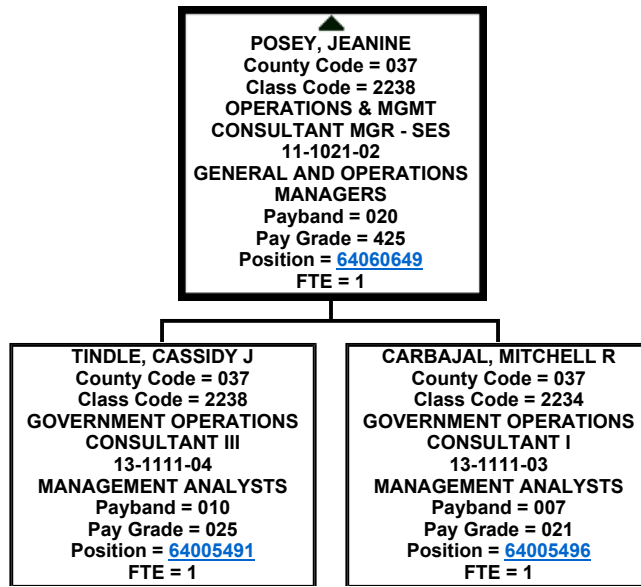


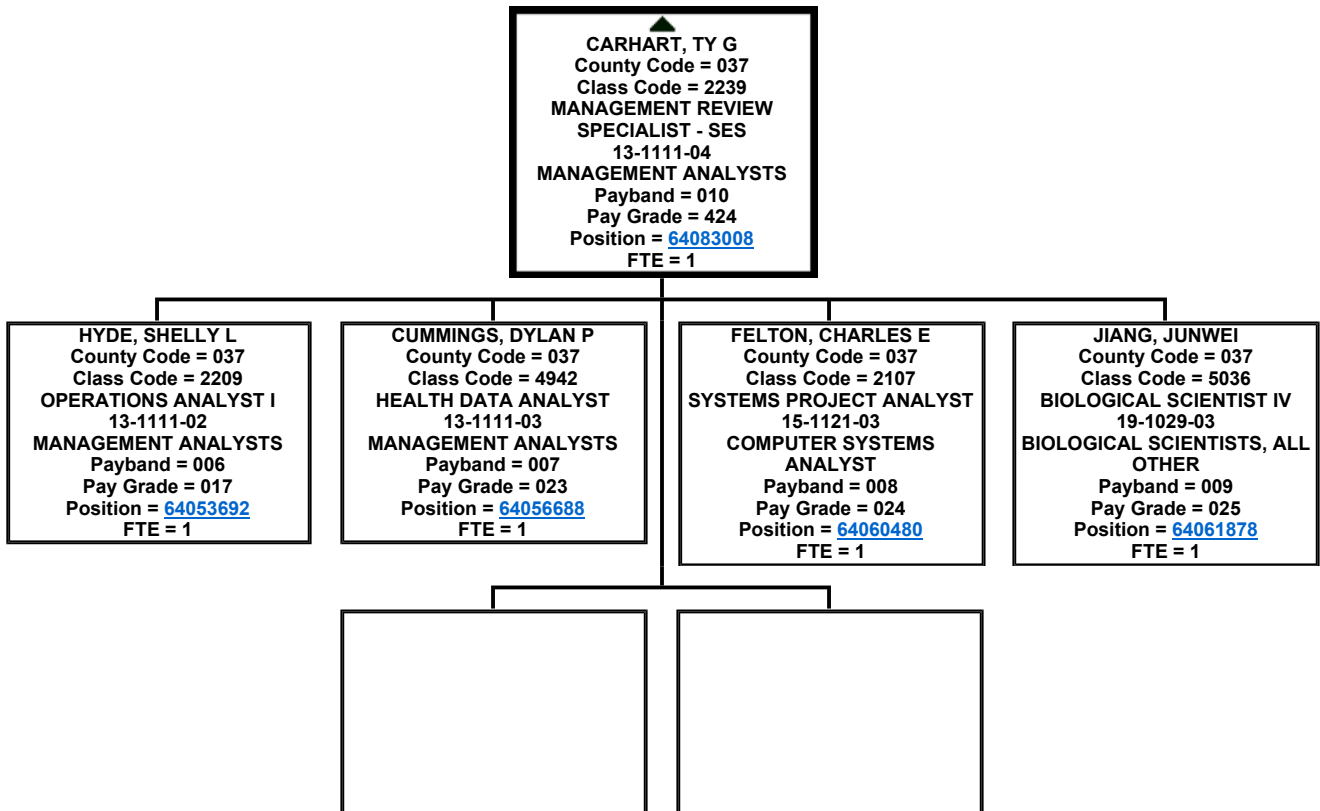
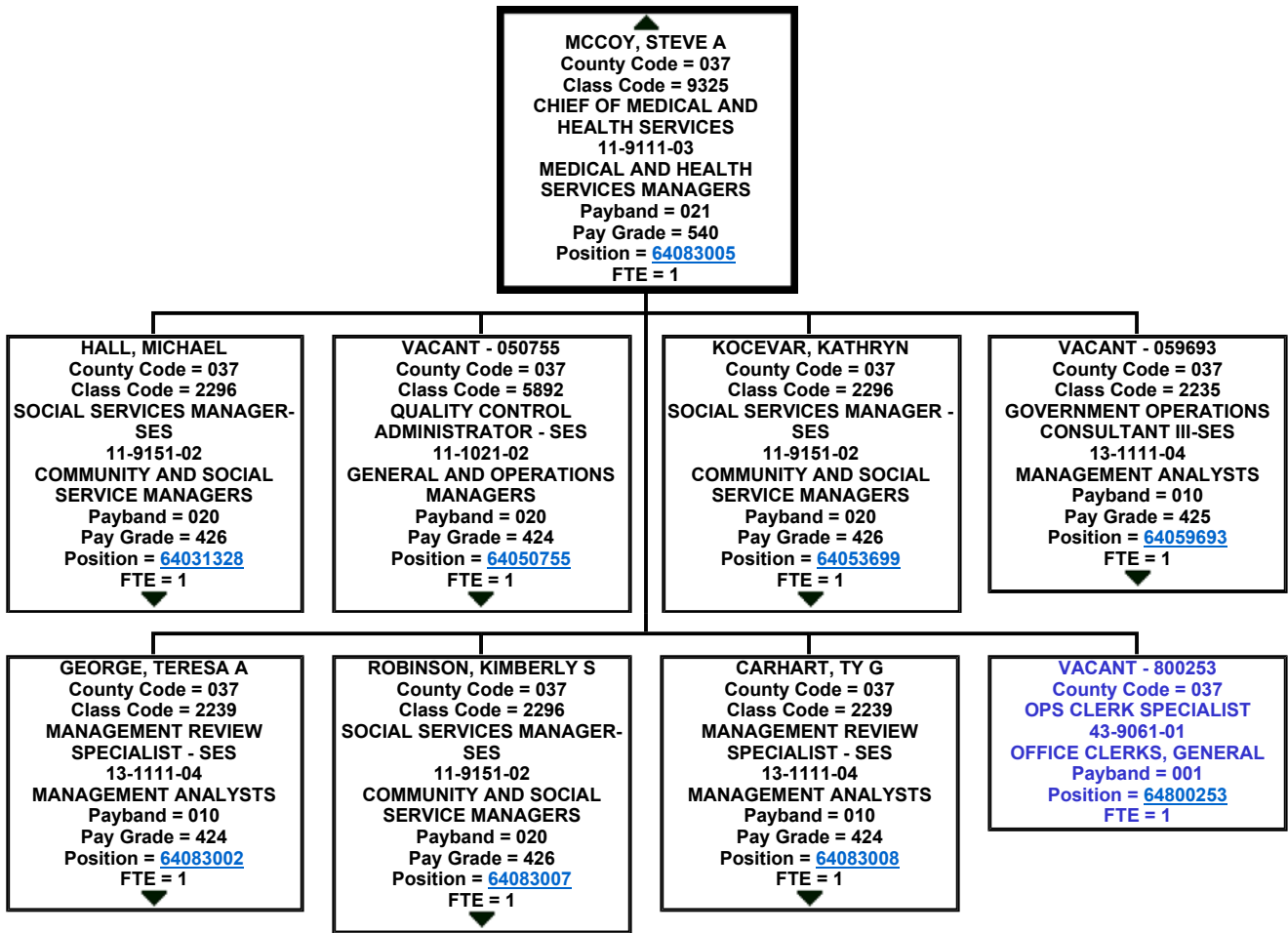






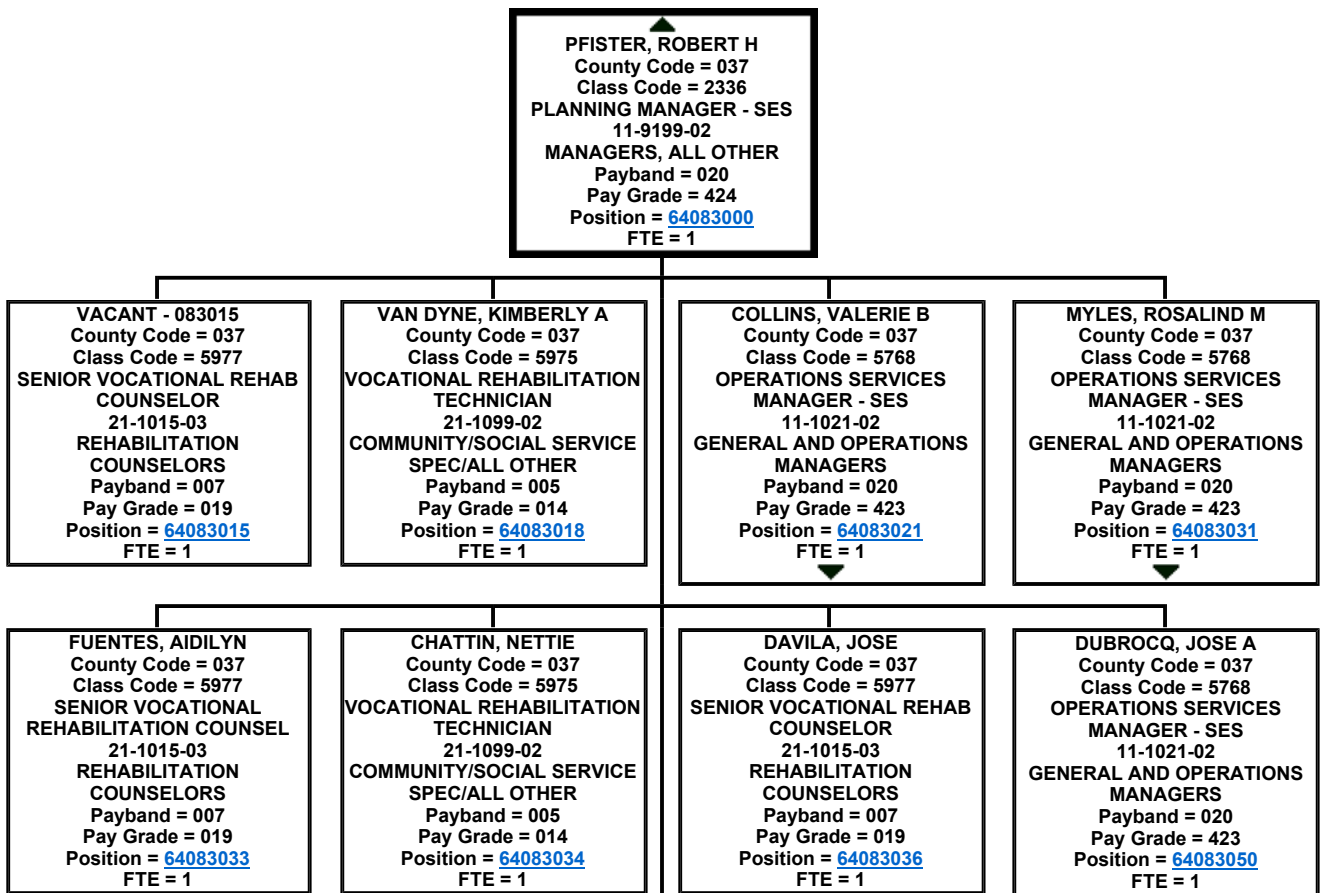
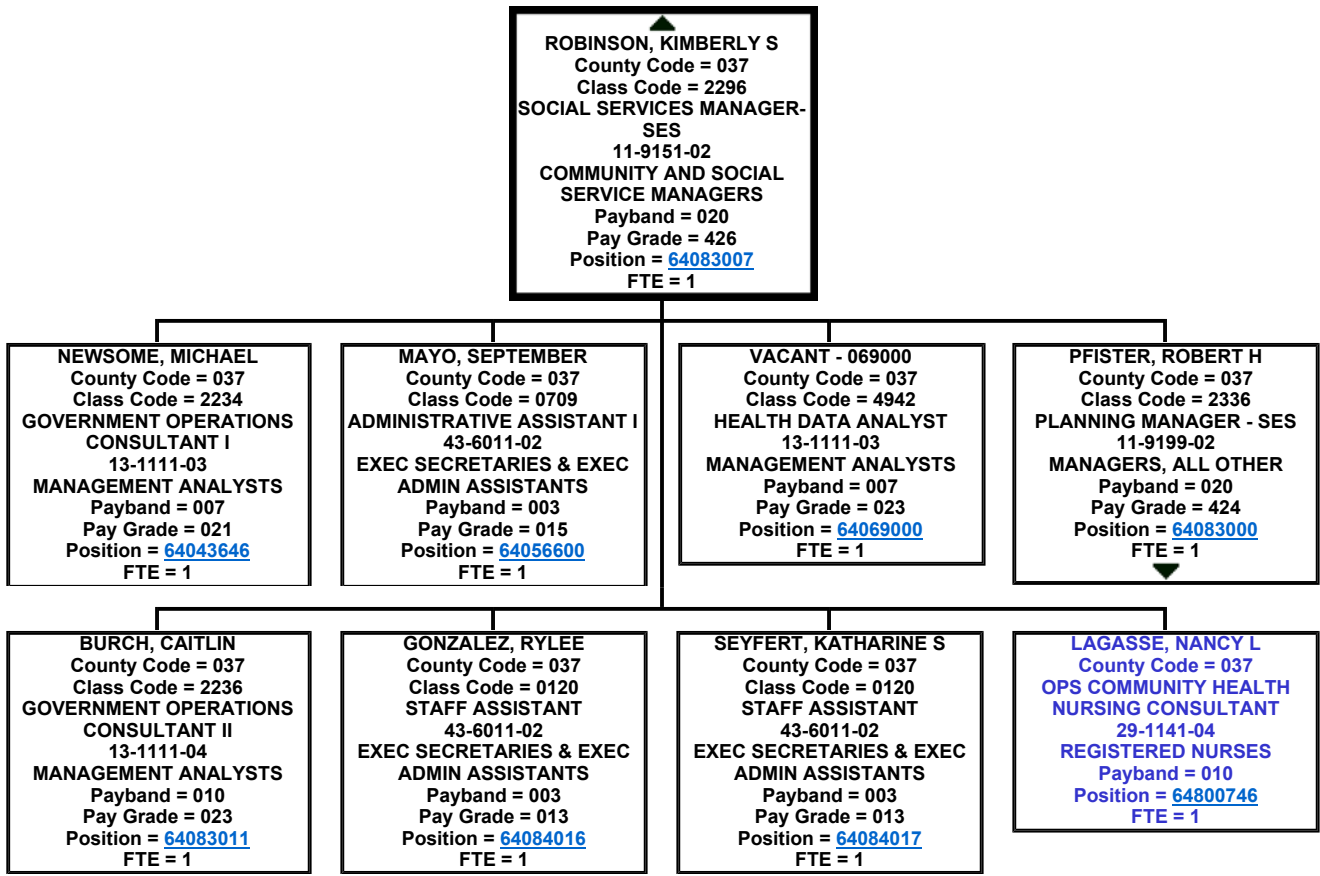


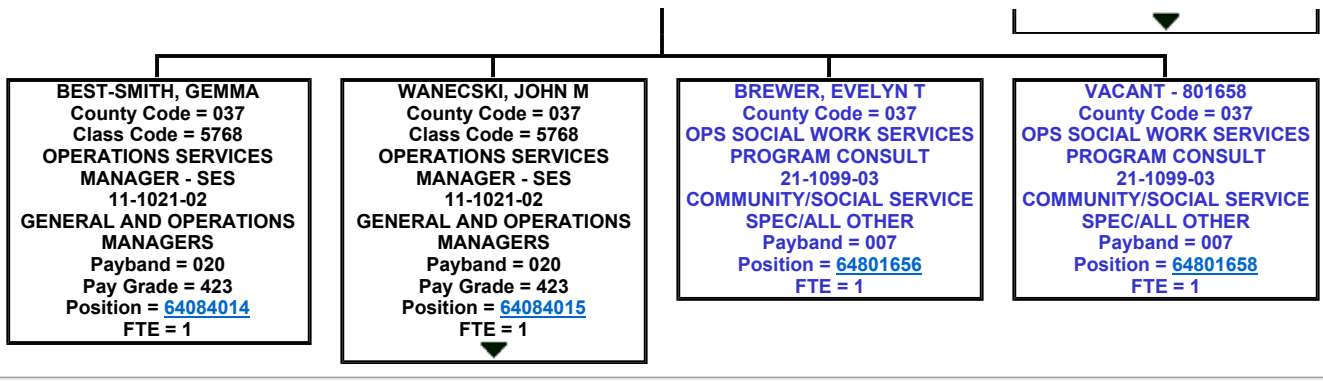




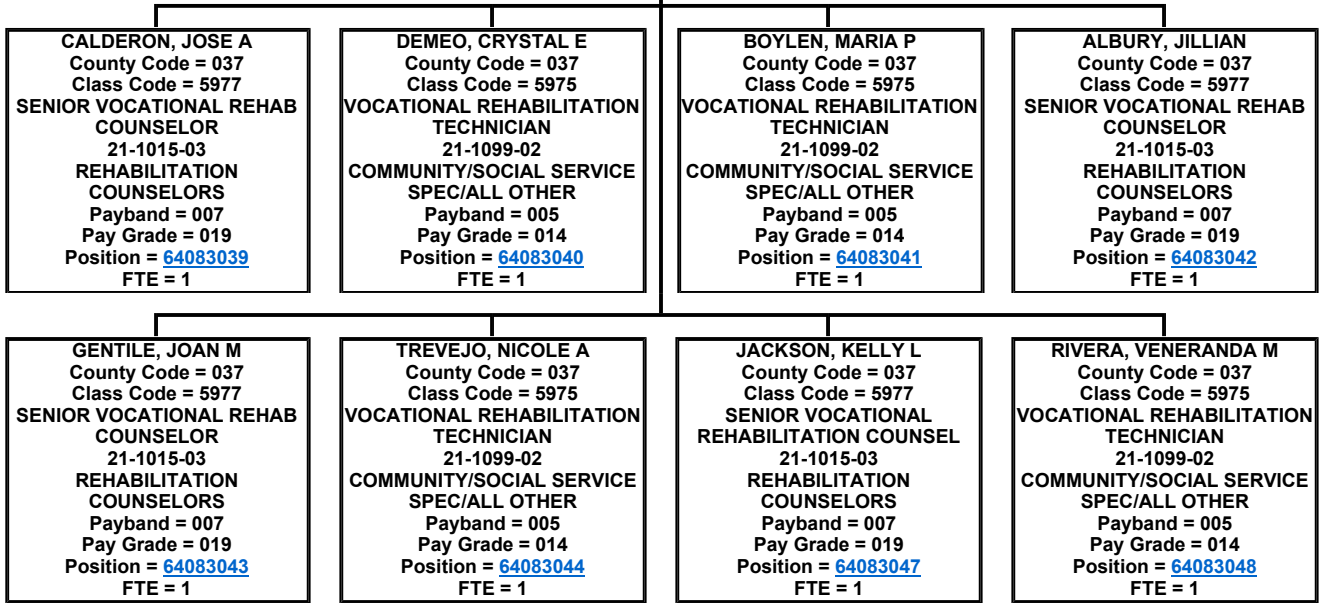
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County Code = 037
OPS SYSTEMS PROJECT
ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Position = [64801757](#)
FTE = 1

VACANT - 801790
County Code = 037
OPS SENIOR INFO TECH
BUSINESS CONSULTANT
15-1199-04
COMPUTER OCCUPATIONS,
ALL OTHERS
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Position = [64801790](#)
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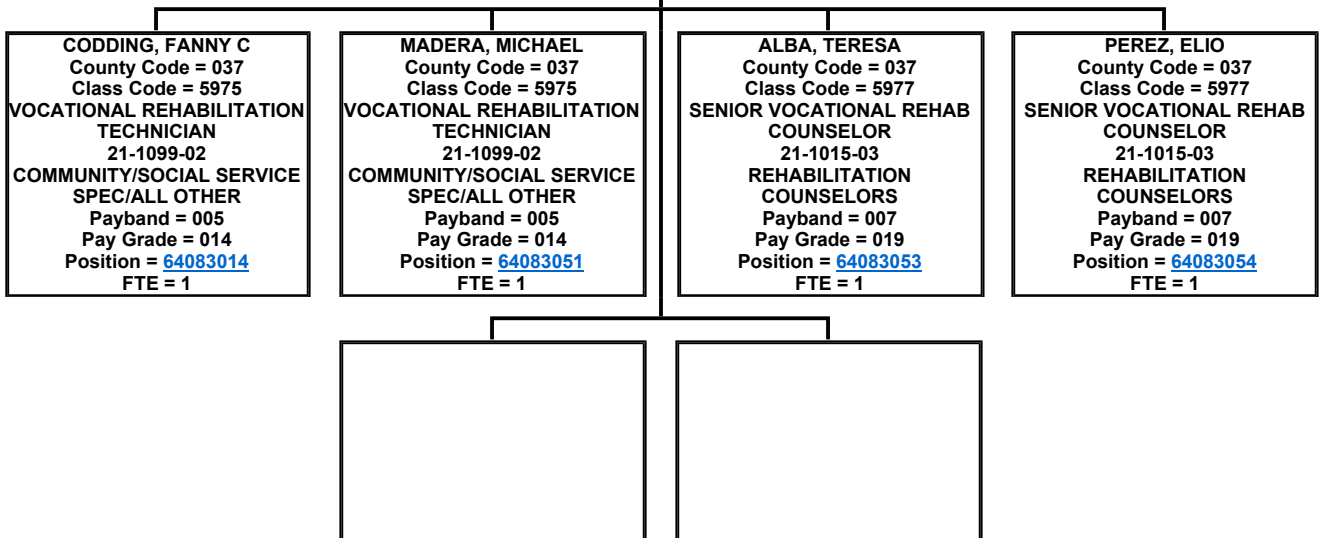




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 Class Code = 5768
**OPERATIONS SERVICES
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 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
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 Pay Grade = 423
 Position = [64084015](#)
 FTE = 1

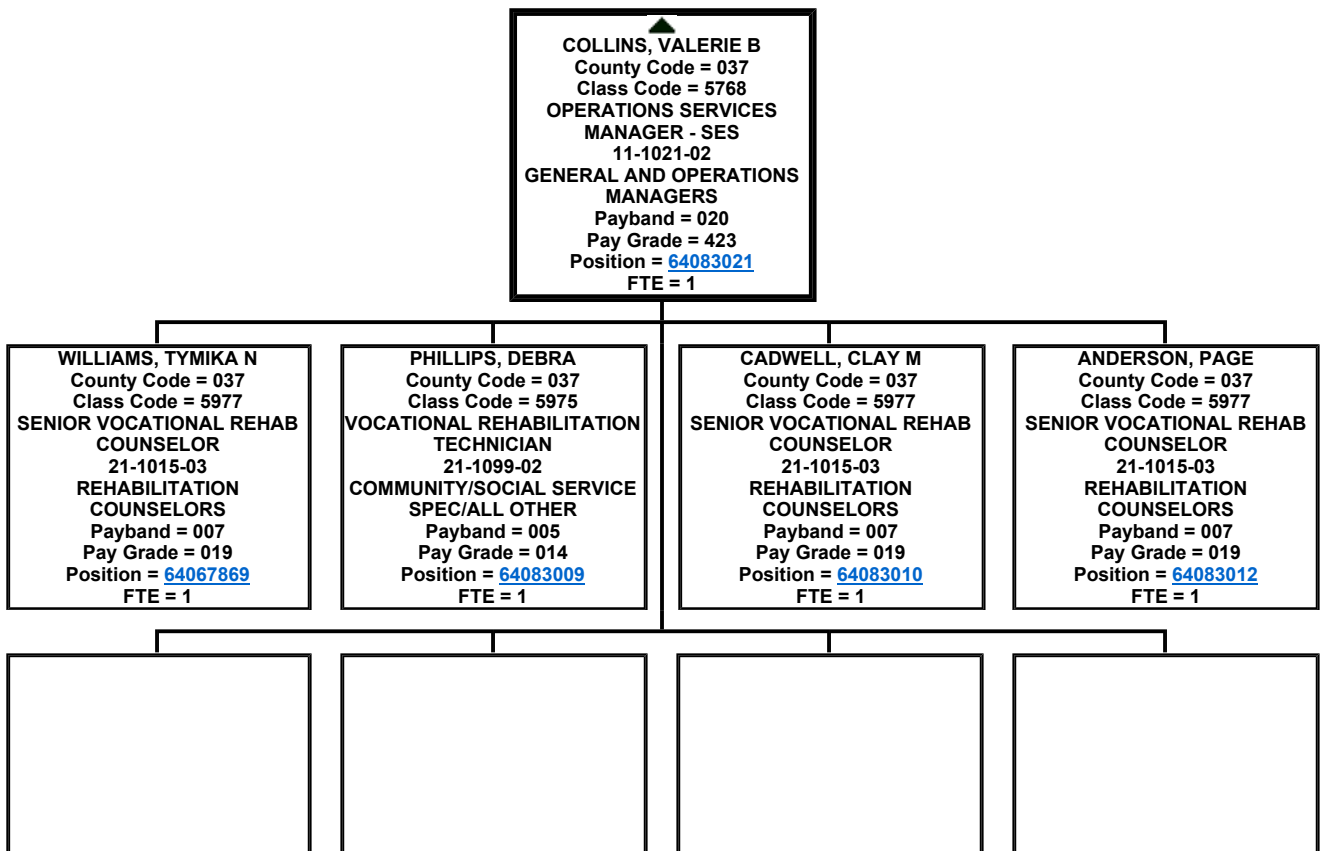
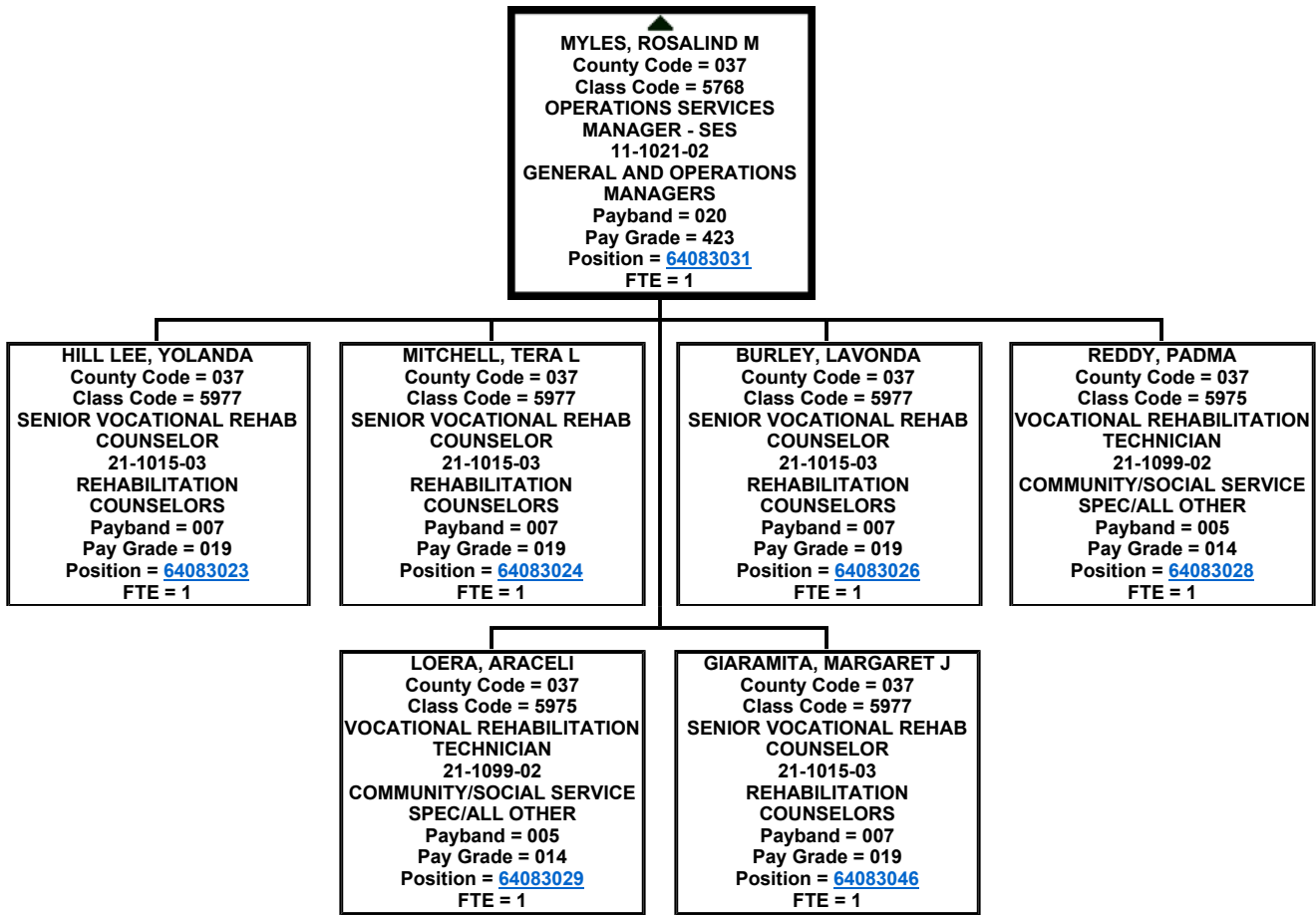


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DUBROCC, JOSE A
 County Code = 037
 Class Code = 5768
**OPERATIONS SERVICES
 MANAGER - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 423
 Position = [64083050](#)
 FTE = 1



FERMIN, MERAIDA
County Code = 037
Class Code = 5975
VOCATIONAL REHABILITATION
TECHNICIAN
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Pay Grade = 014
Position = [64083055](#)
FTE = 1

ROSELL, MARIA C
County Code = 037
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PROGRAM CONSULT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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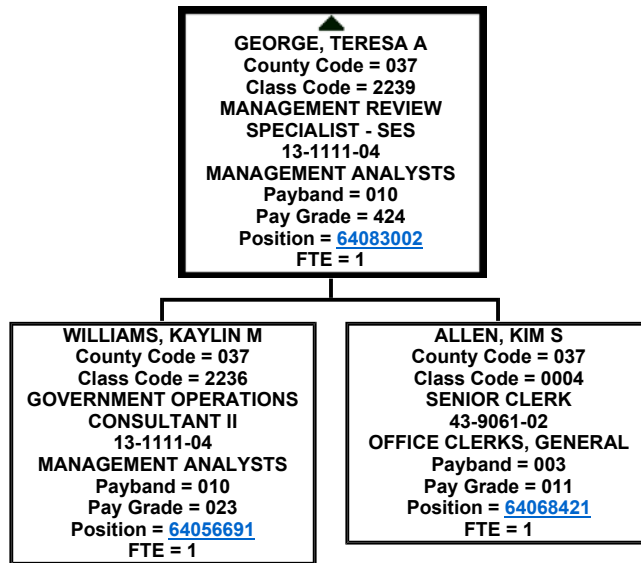


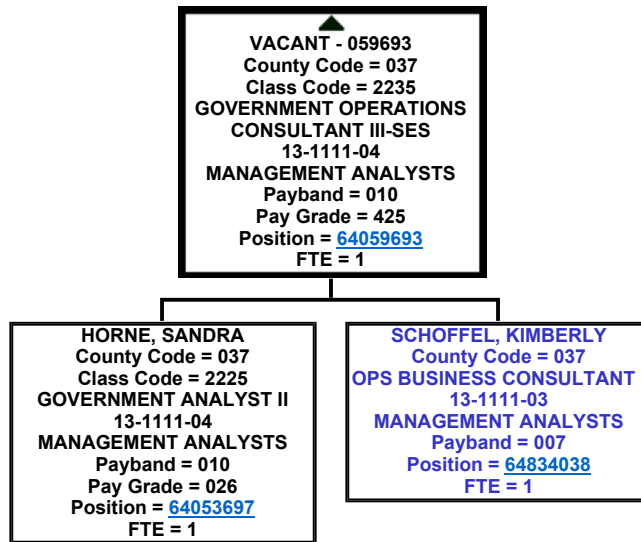
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 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64083017](#)
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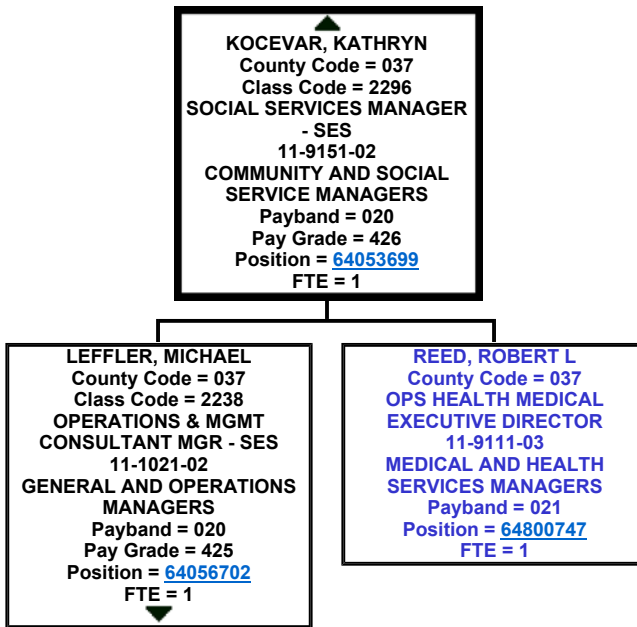
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 Class Code = 5975
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 COMMUNITY/SOCIAL SERVICE
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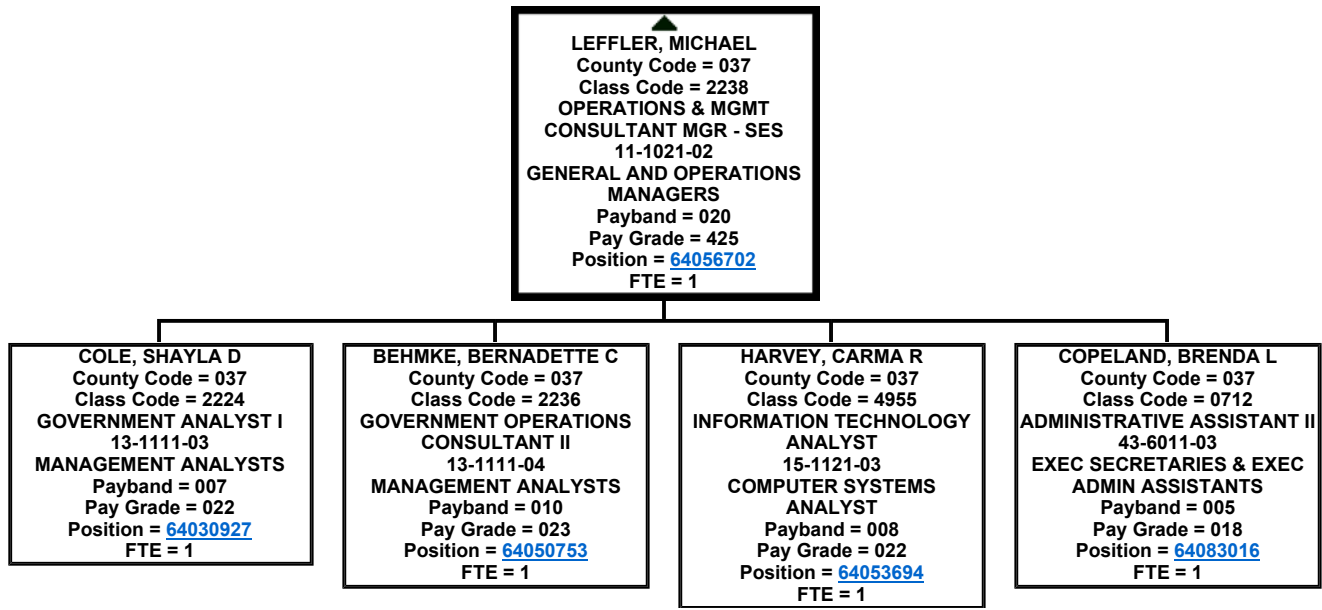
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 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
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 COMMUNITY/SOCIAL SERVICE
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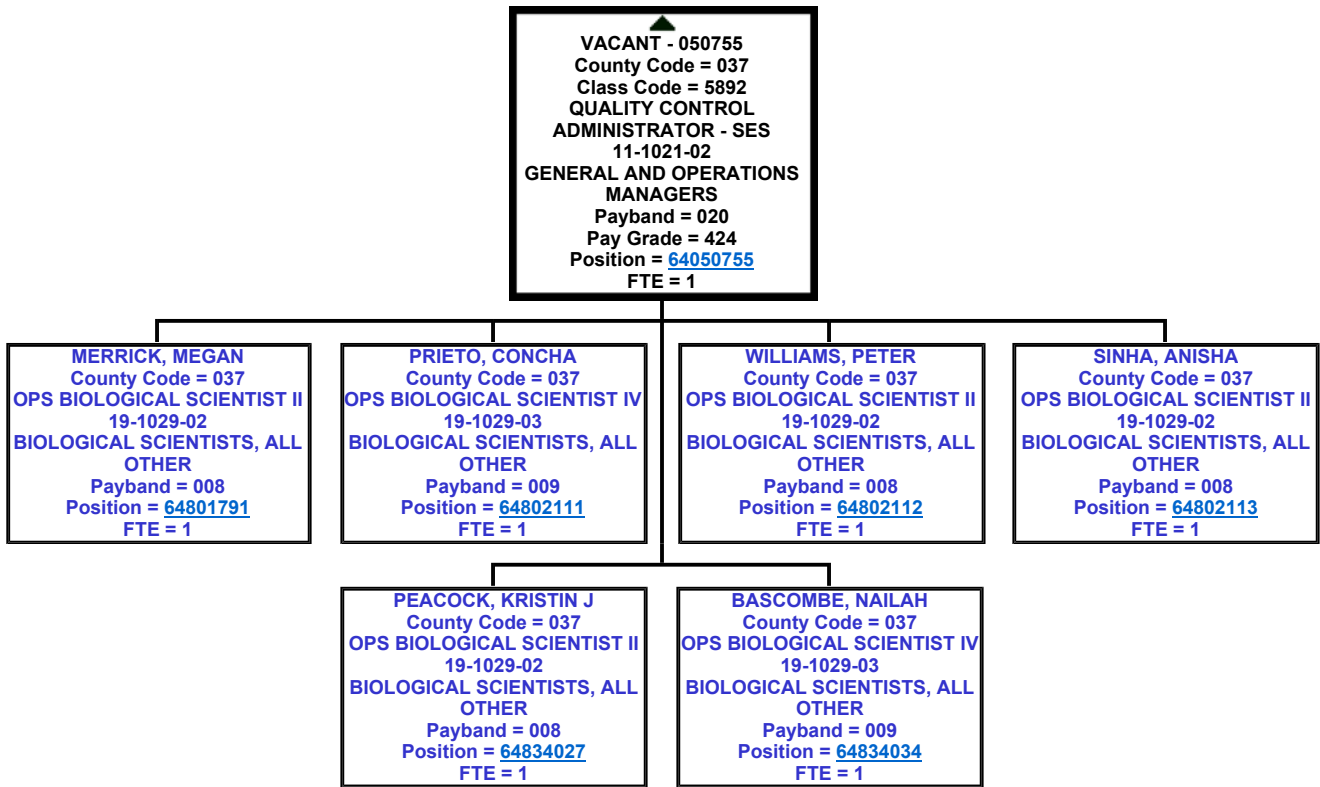
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 County Code = 037
 OPS SOCIAL WORK SERVICES
 PROGRAM CONSULT
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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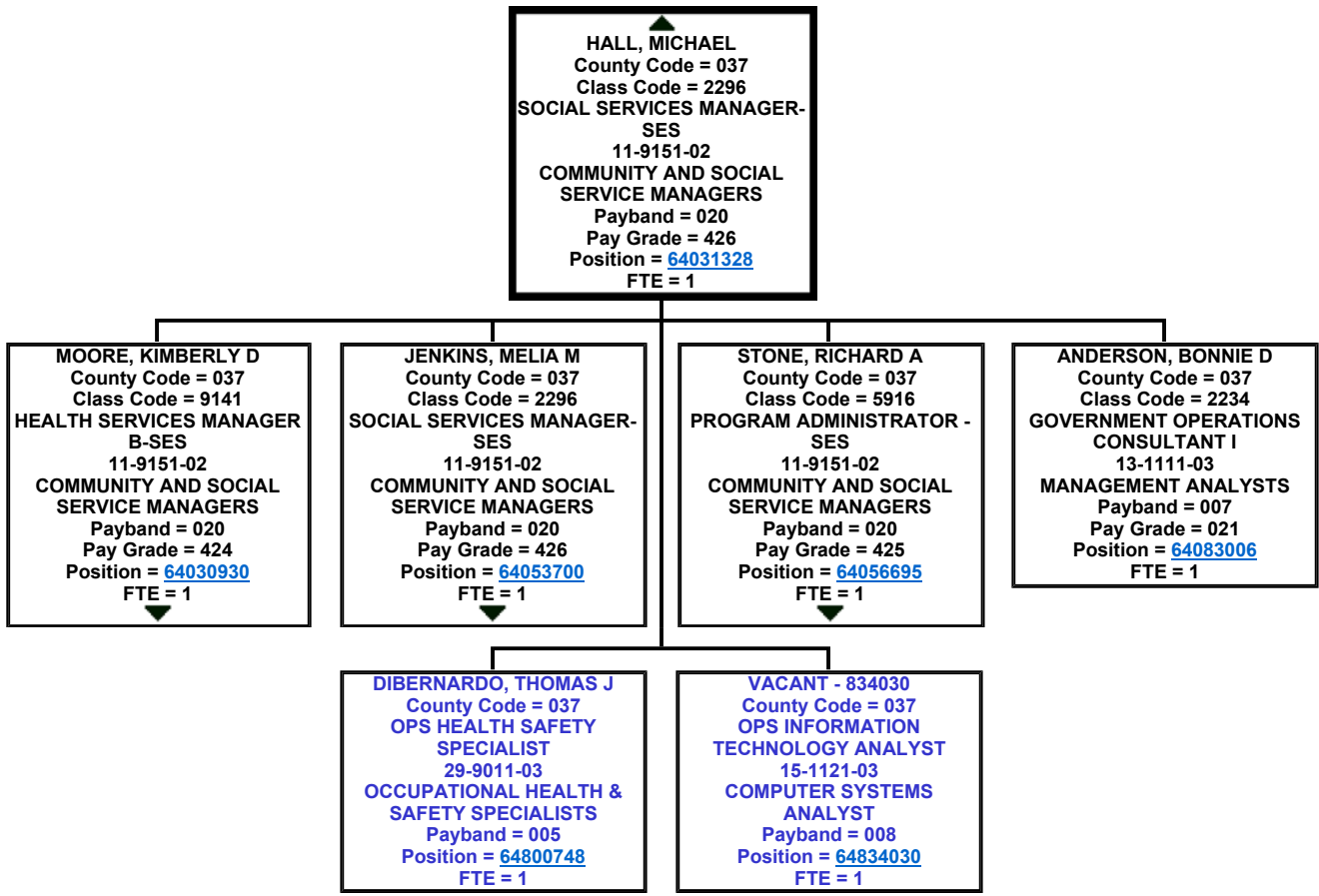


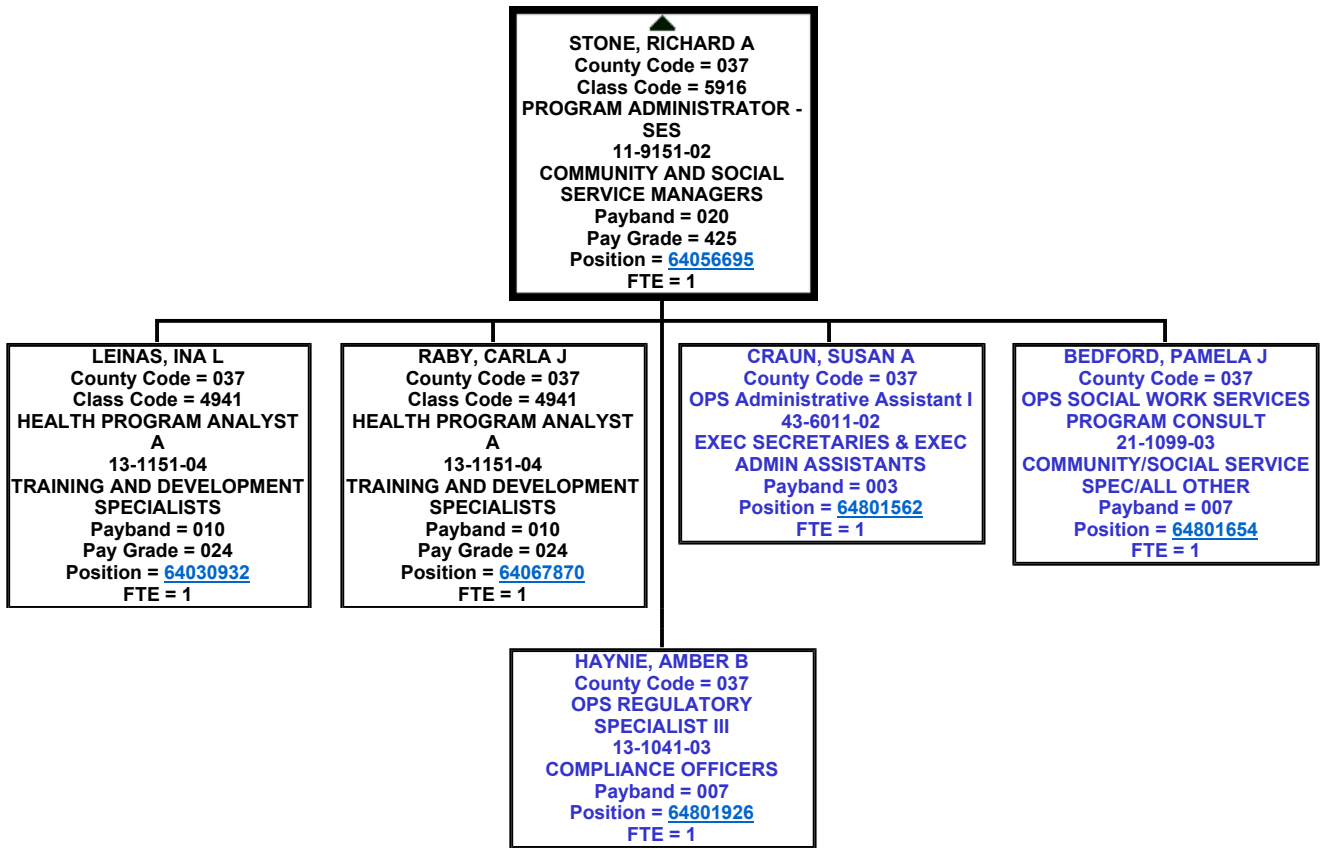


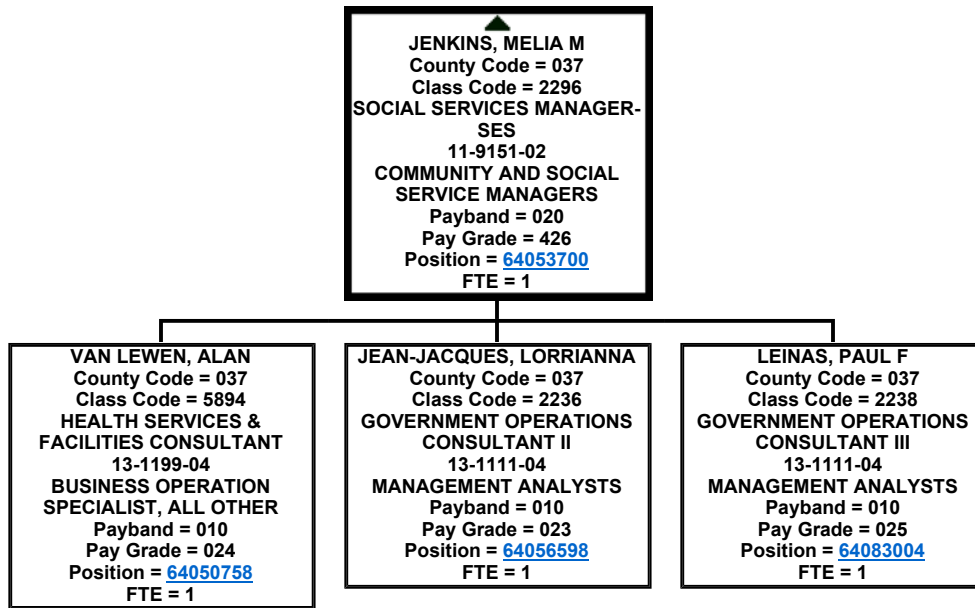


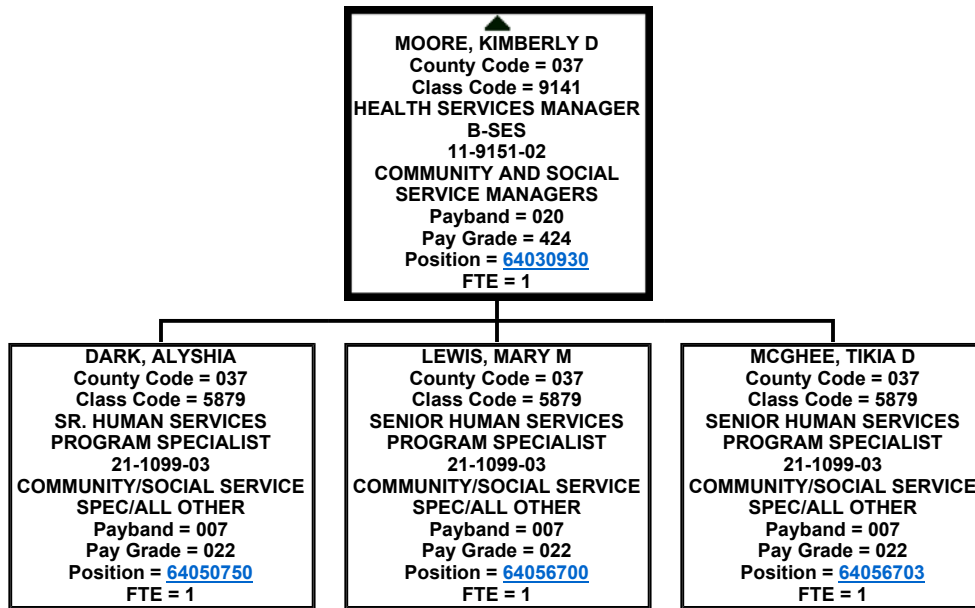


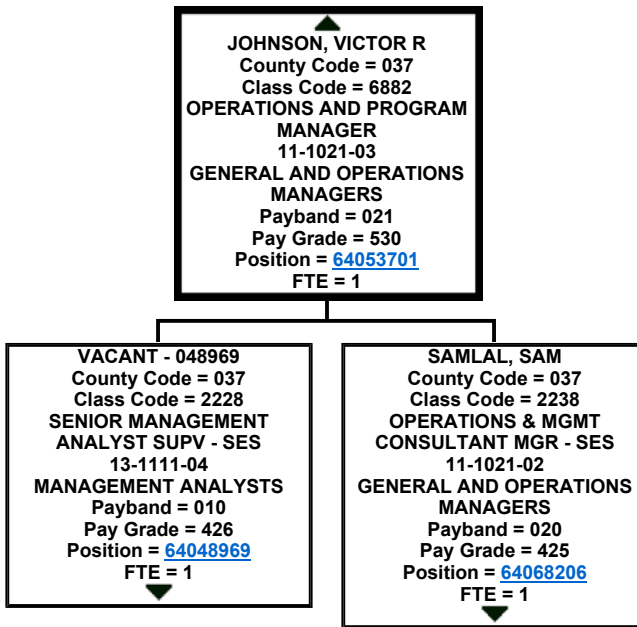












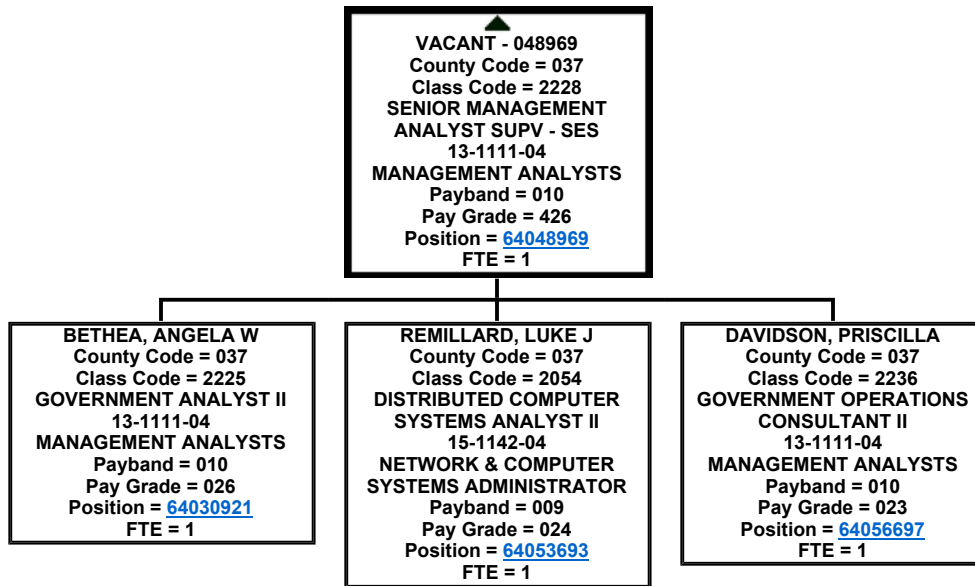
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**GENERAL AND OPERATIONS
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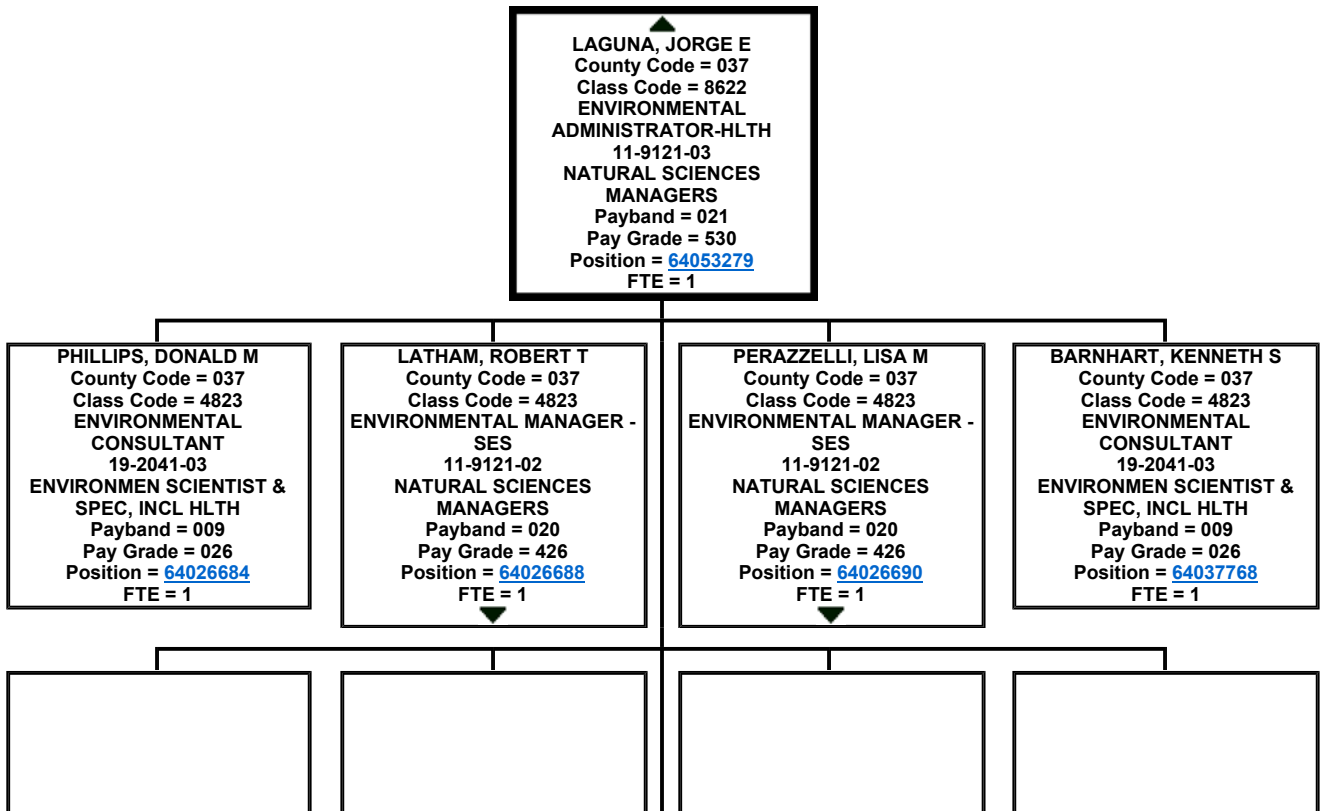
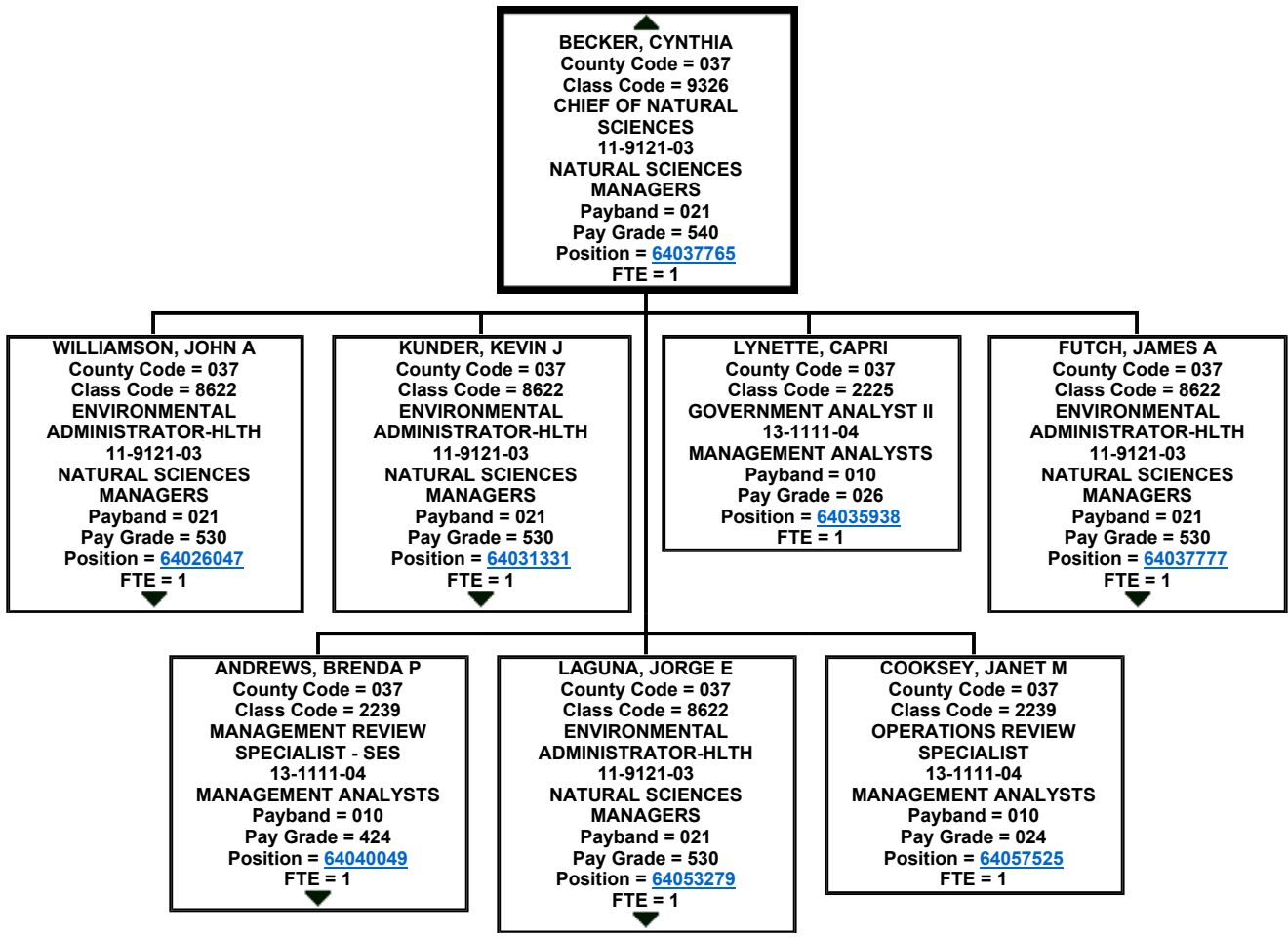
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 Class Code = 2234
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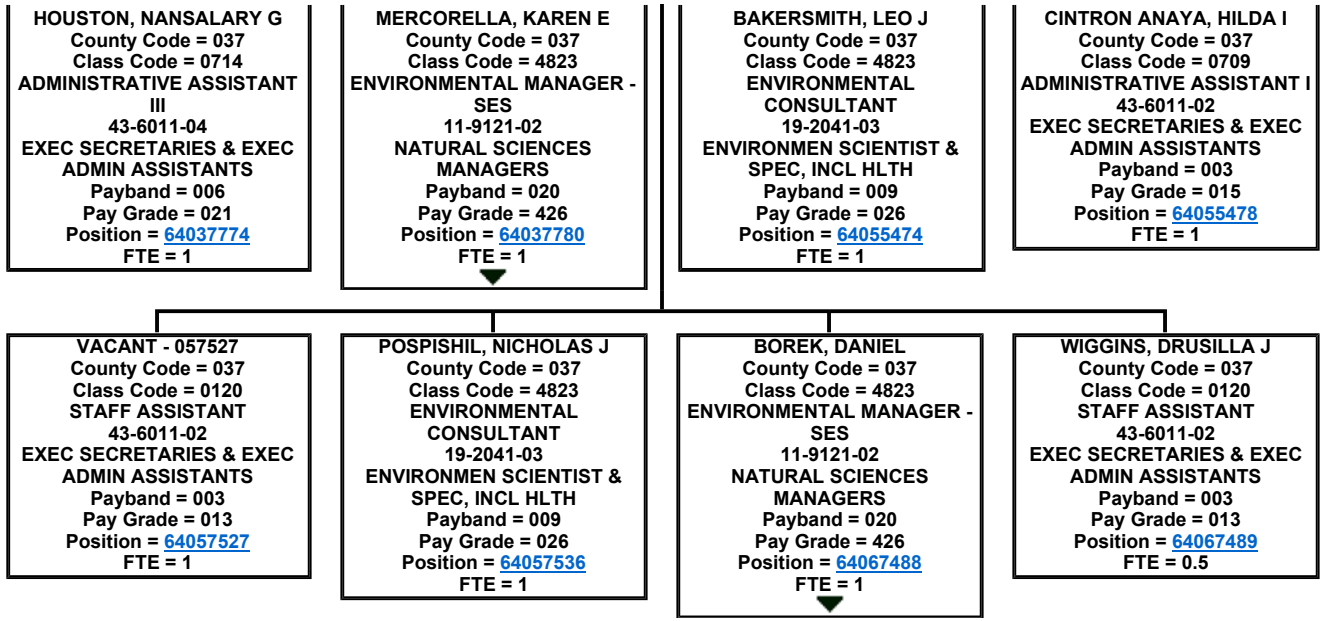
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 13-1111-04
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 Pay Grade = 023
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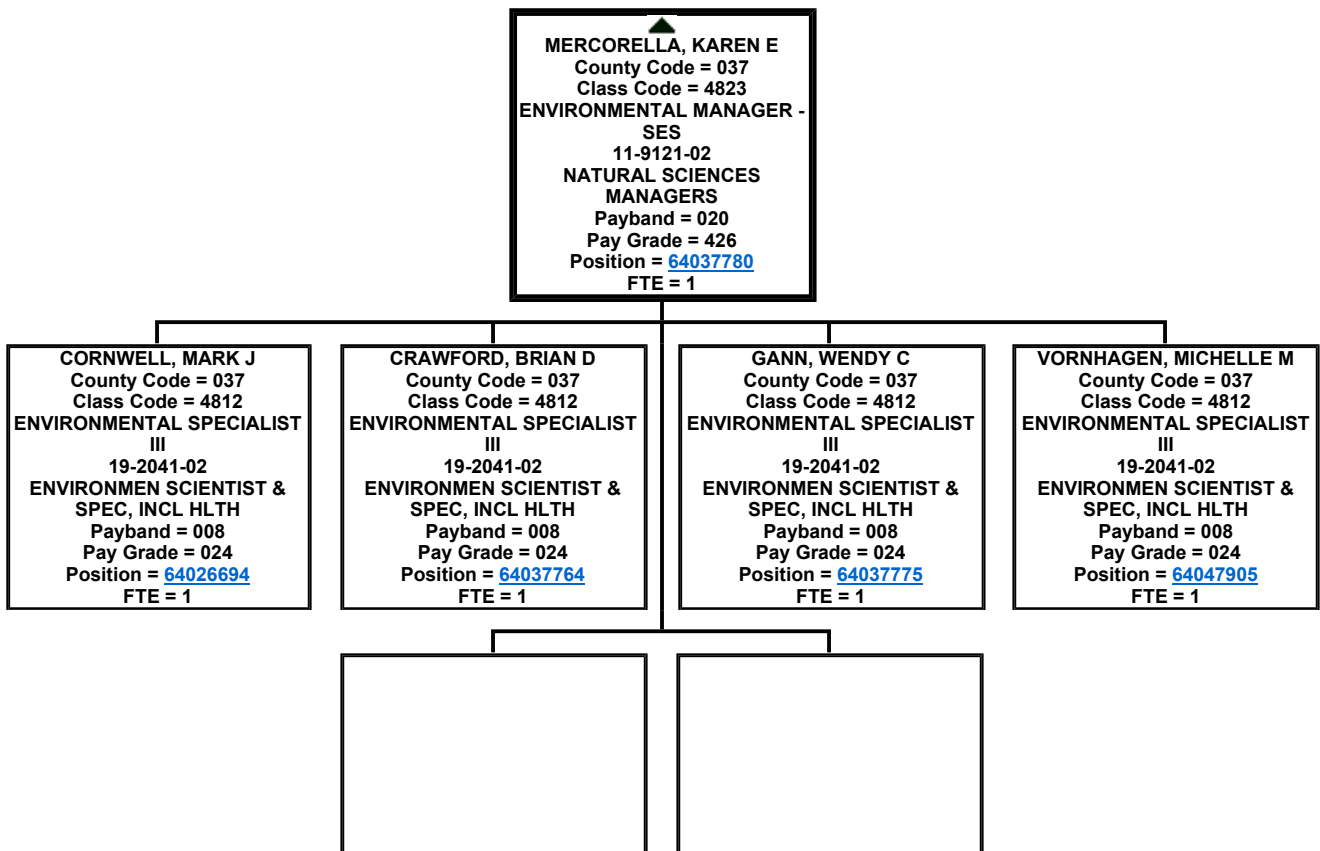
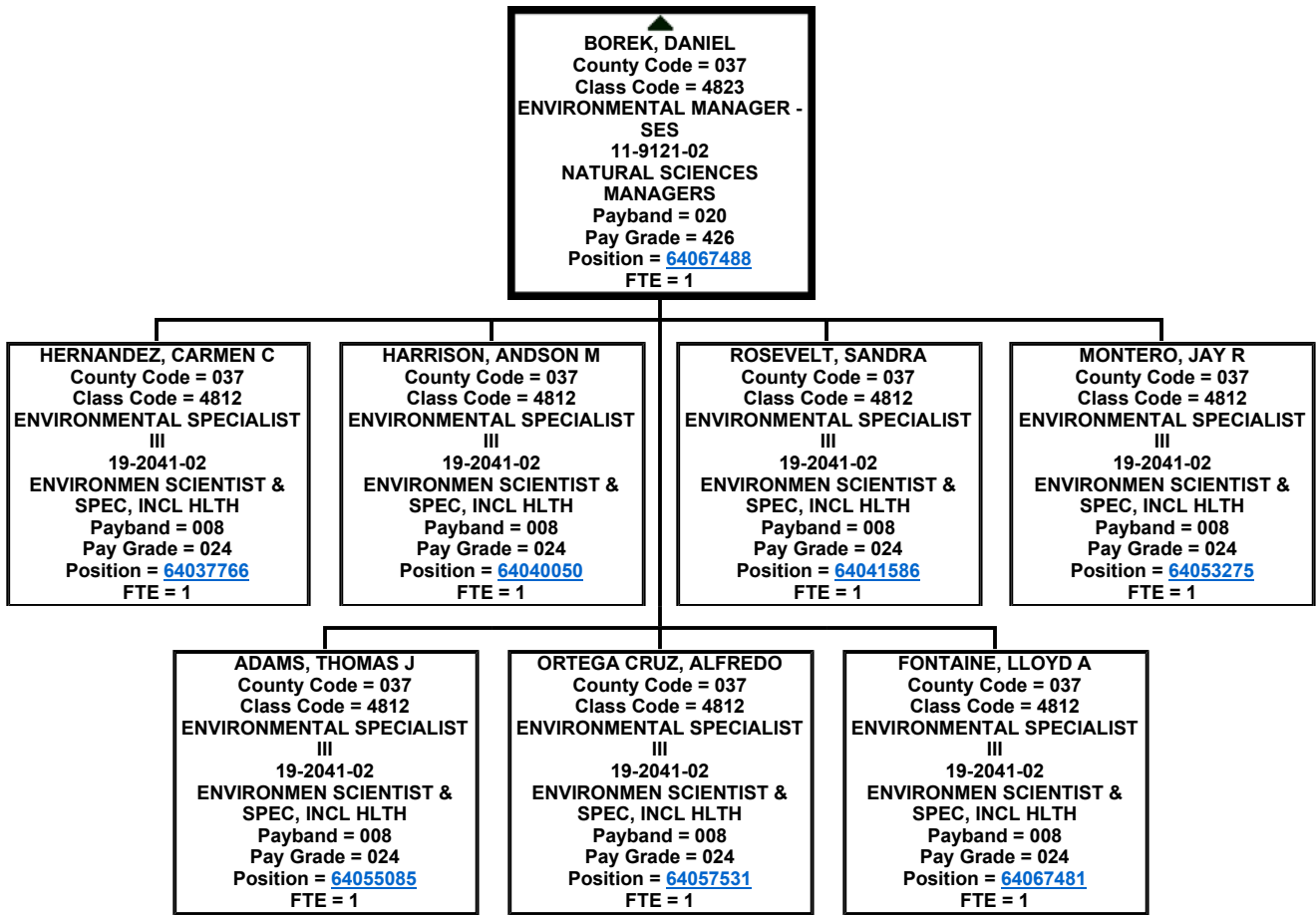
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 CONSULTANT II**
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MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005480](#)
 FTE = 1

MARTIN, JOANNA
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 Class Code = 2239
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 13-1111-04
MANAGEMENT ANALYSTS
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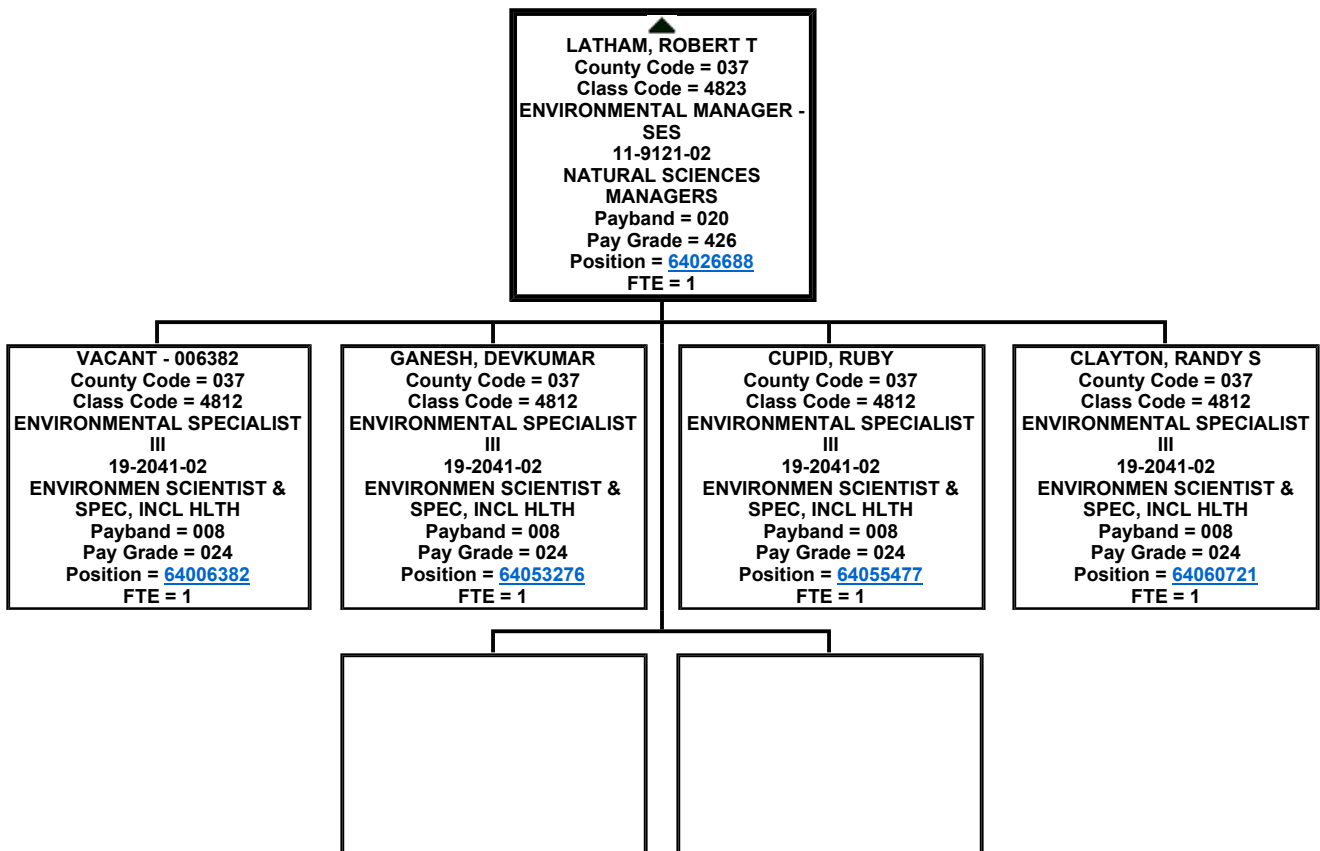
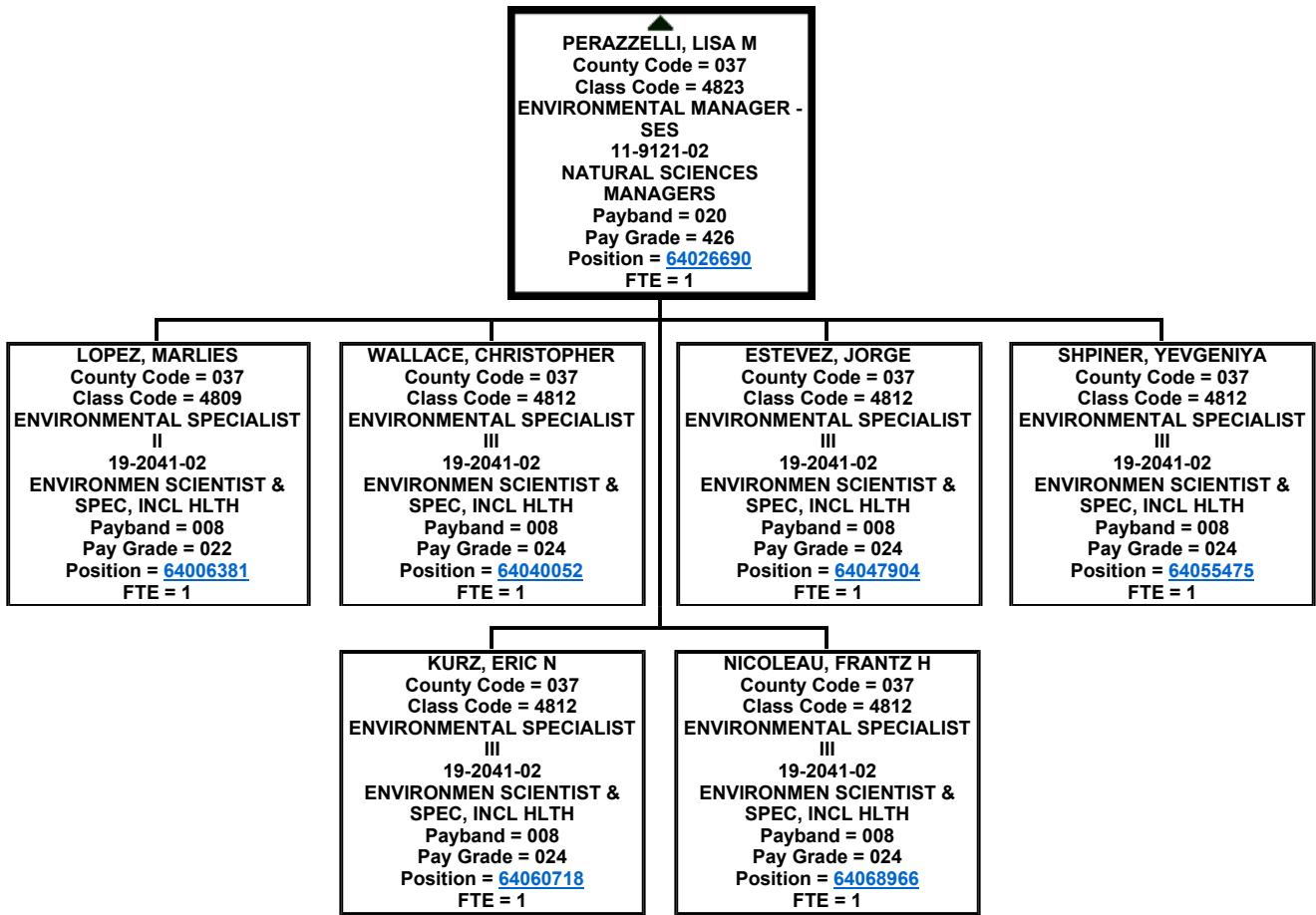






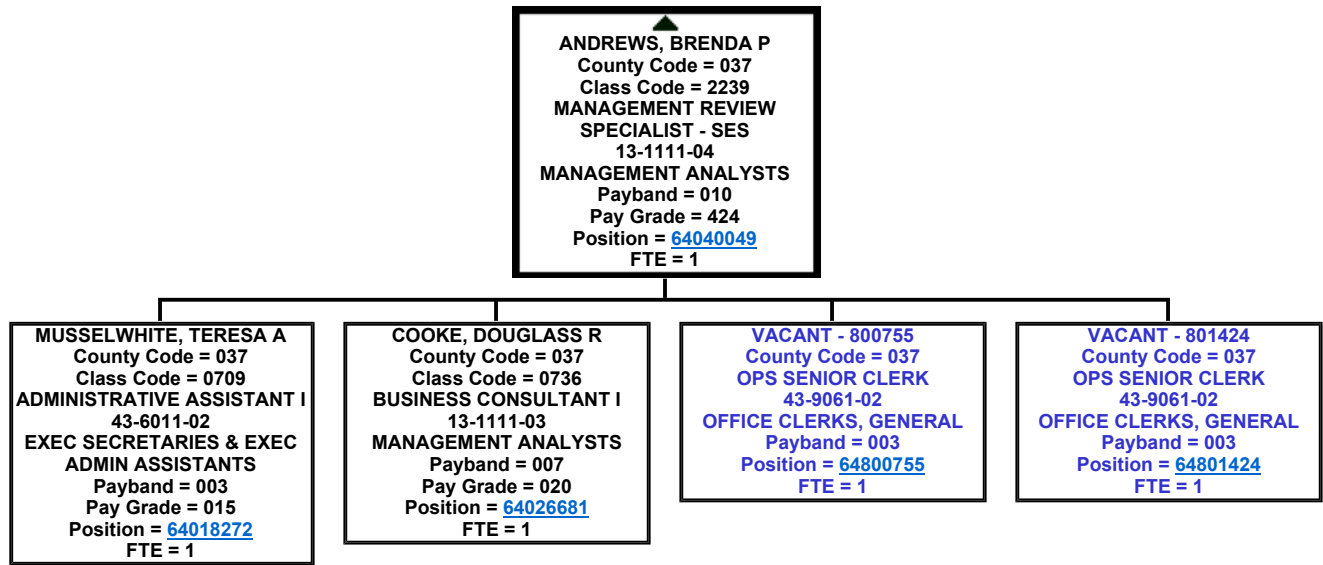
CARLSON, AMY L
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Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64057530](#)
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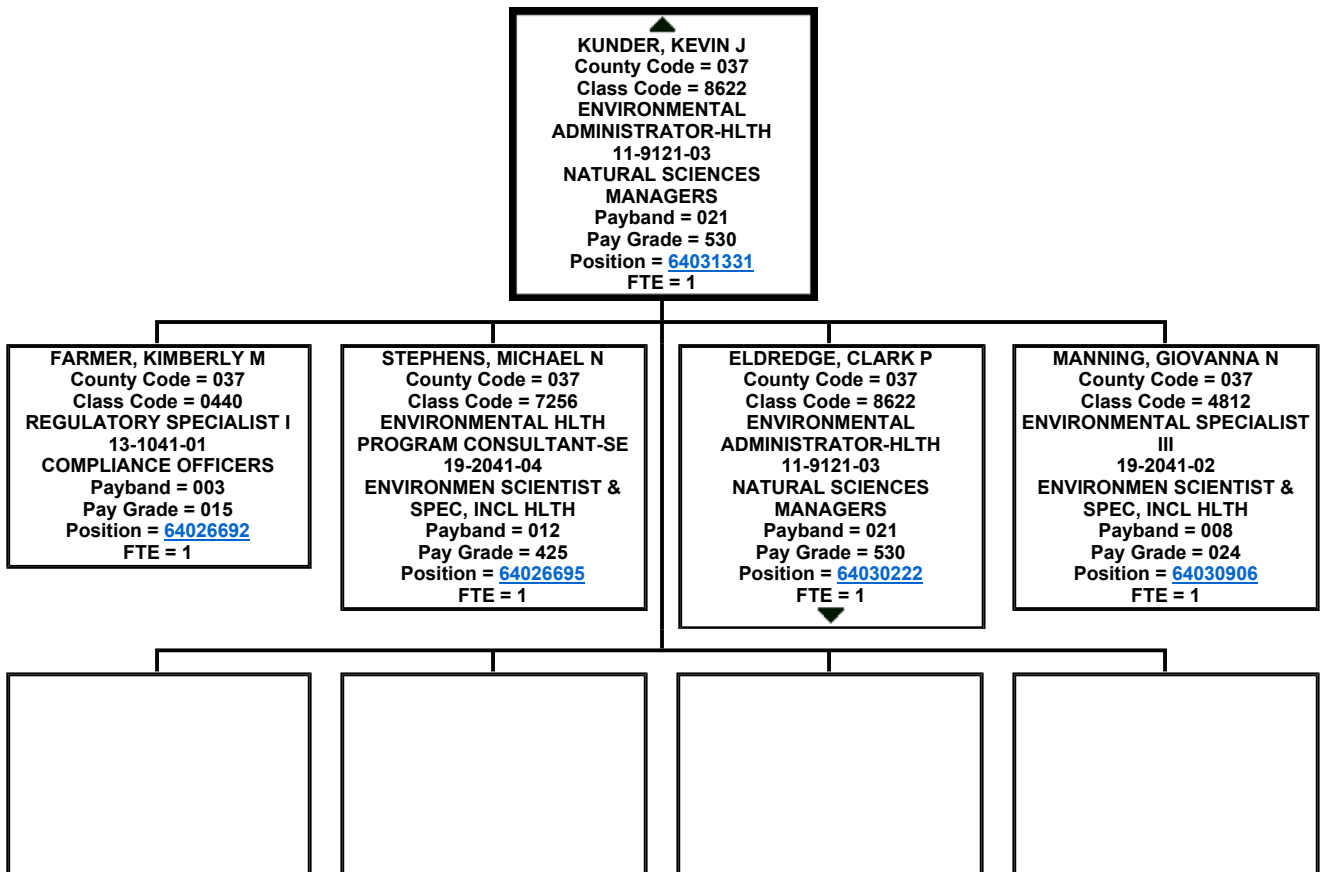
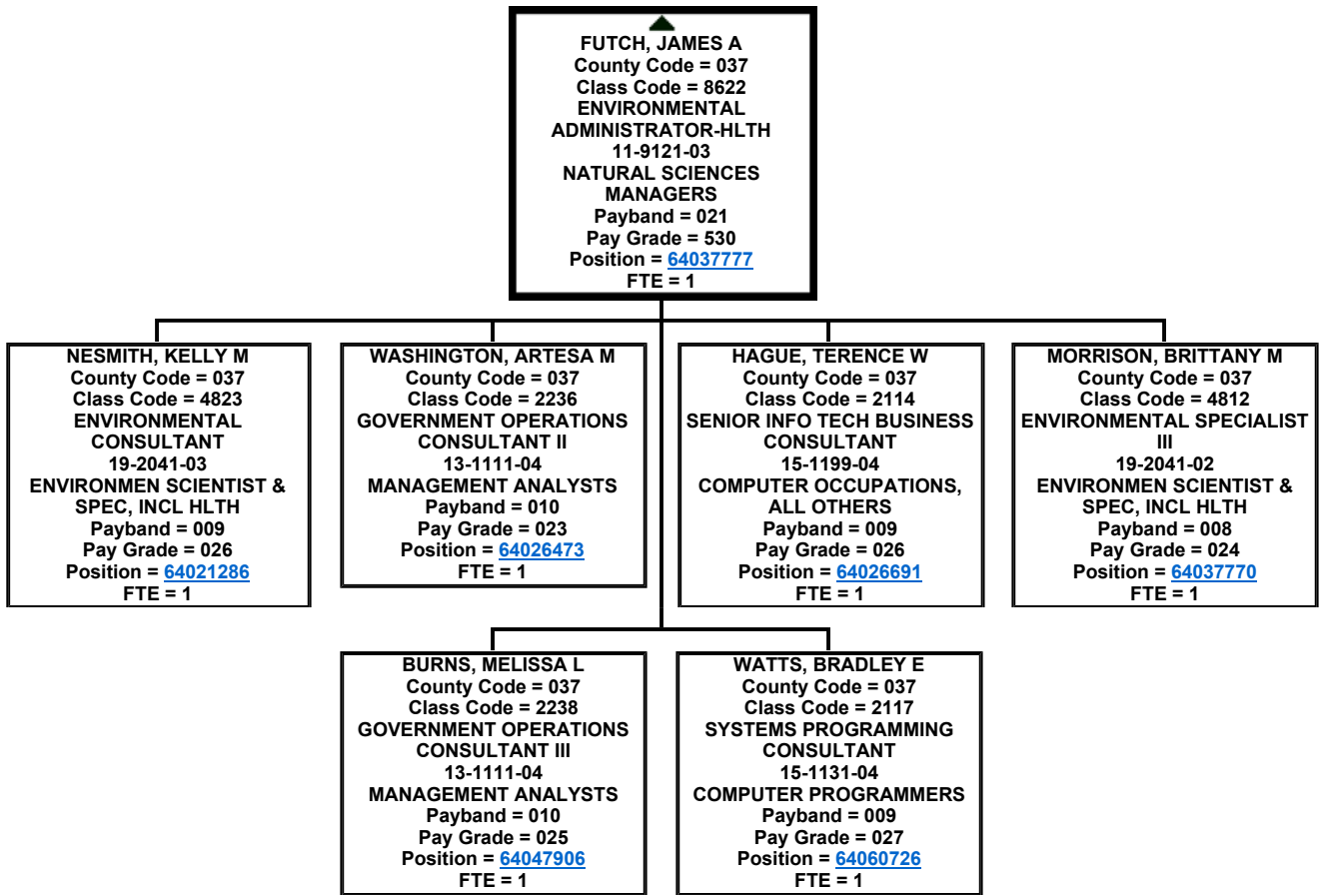
CHIE, WREDEE
County Code = 037
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III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64068968](#)
FTE = 1




SERRANO, HECTOR L
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64060722](#)
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LEIBA, MICHAEL
County Code = 037
Class Code = 4812
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19-2041-02
ENVIRONMEN SCIENTIST &
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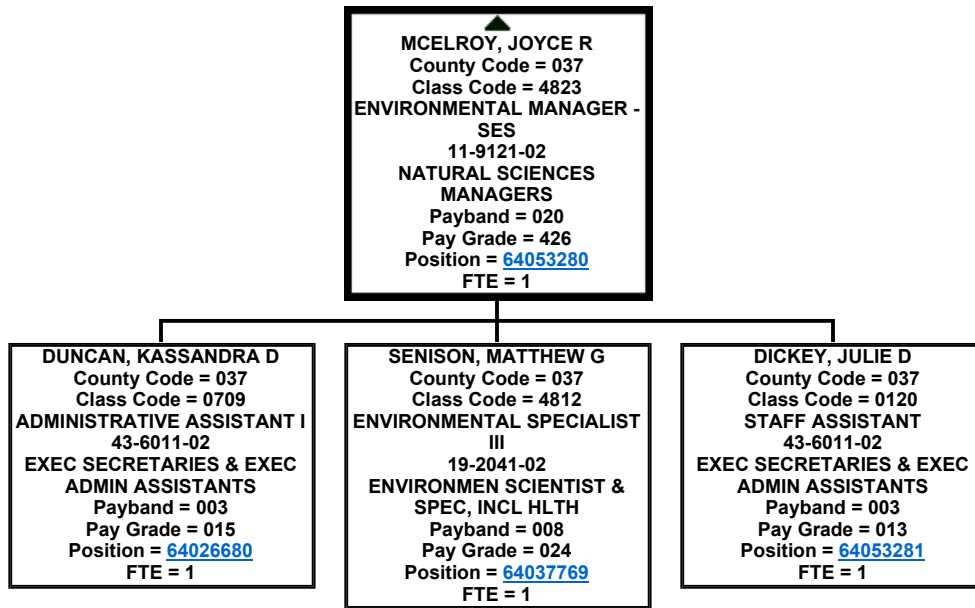


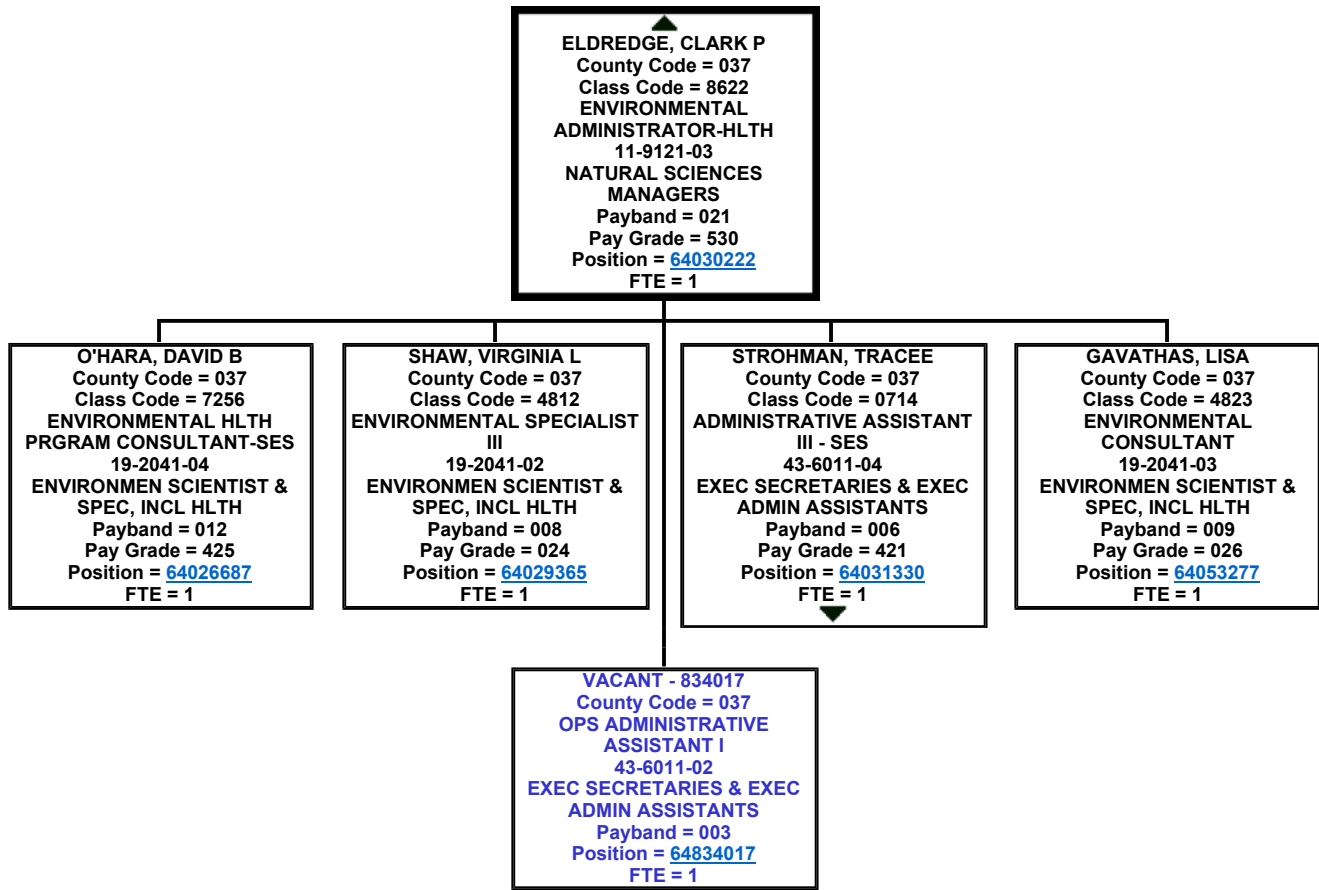
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NATURAL SCIENCES
MANAGERS
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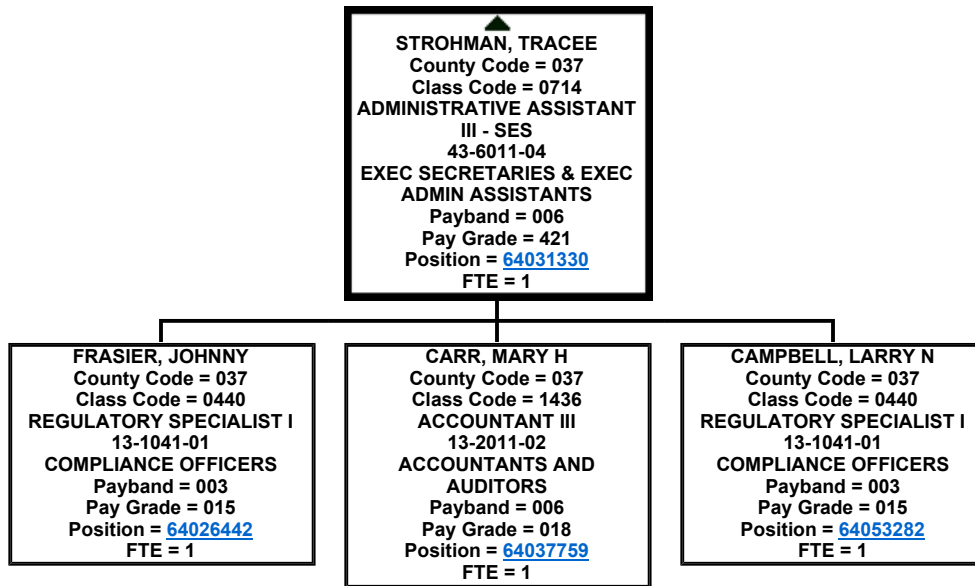
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ENVIRONMEN SCIENTIST &
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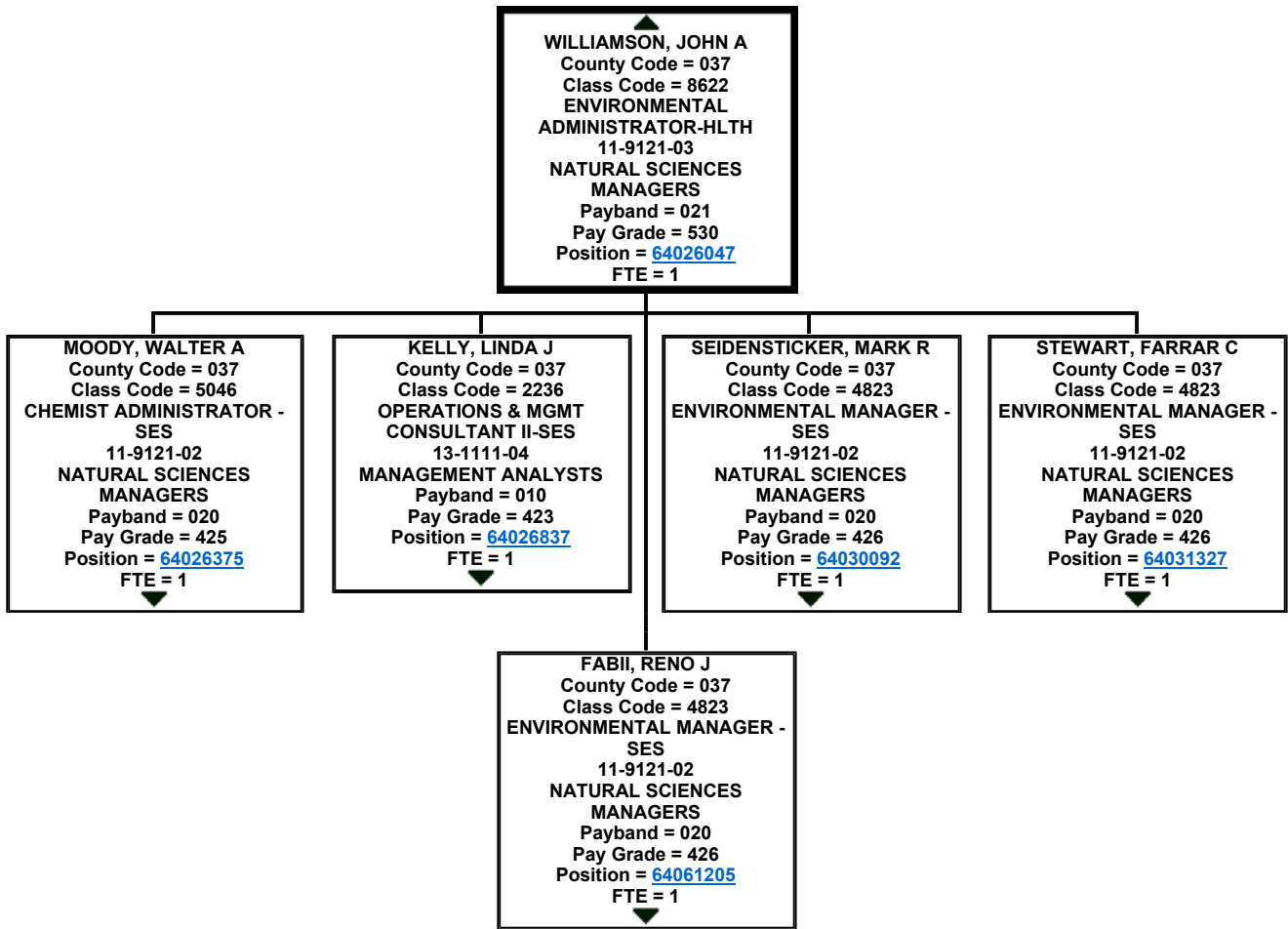
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ENVIRONMENTAL
CONSULTANT
 19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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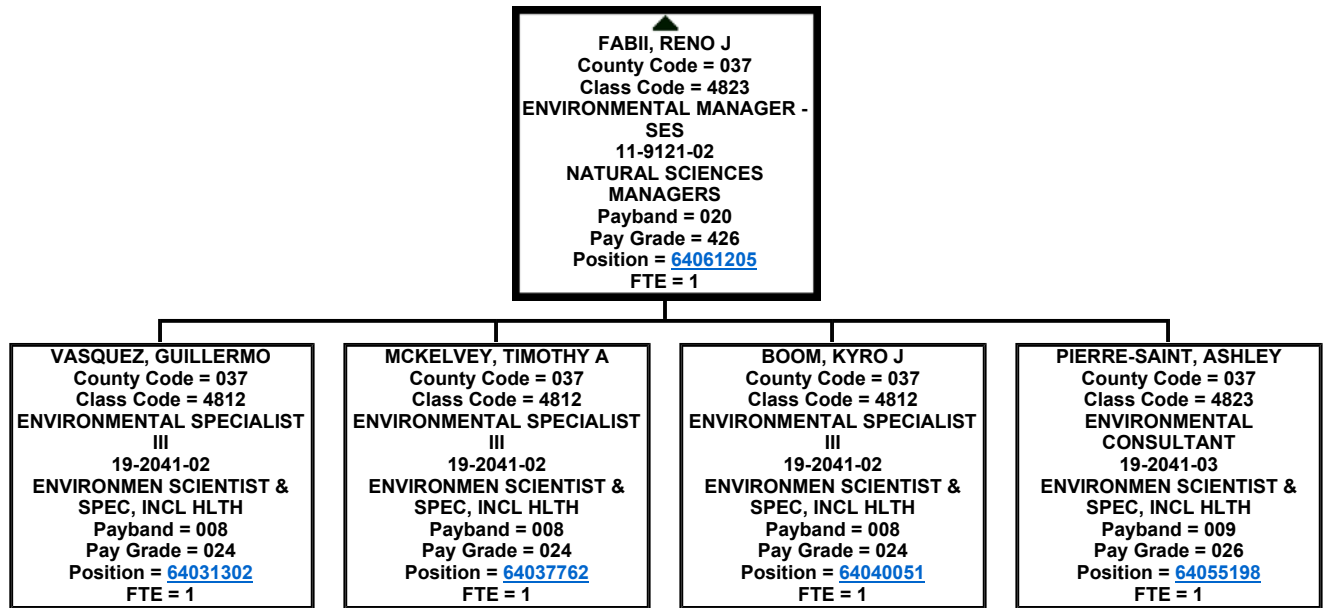
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SPEC, INCL HLTH
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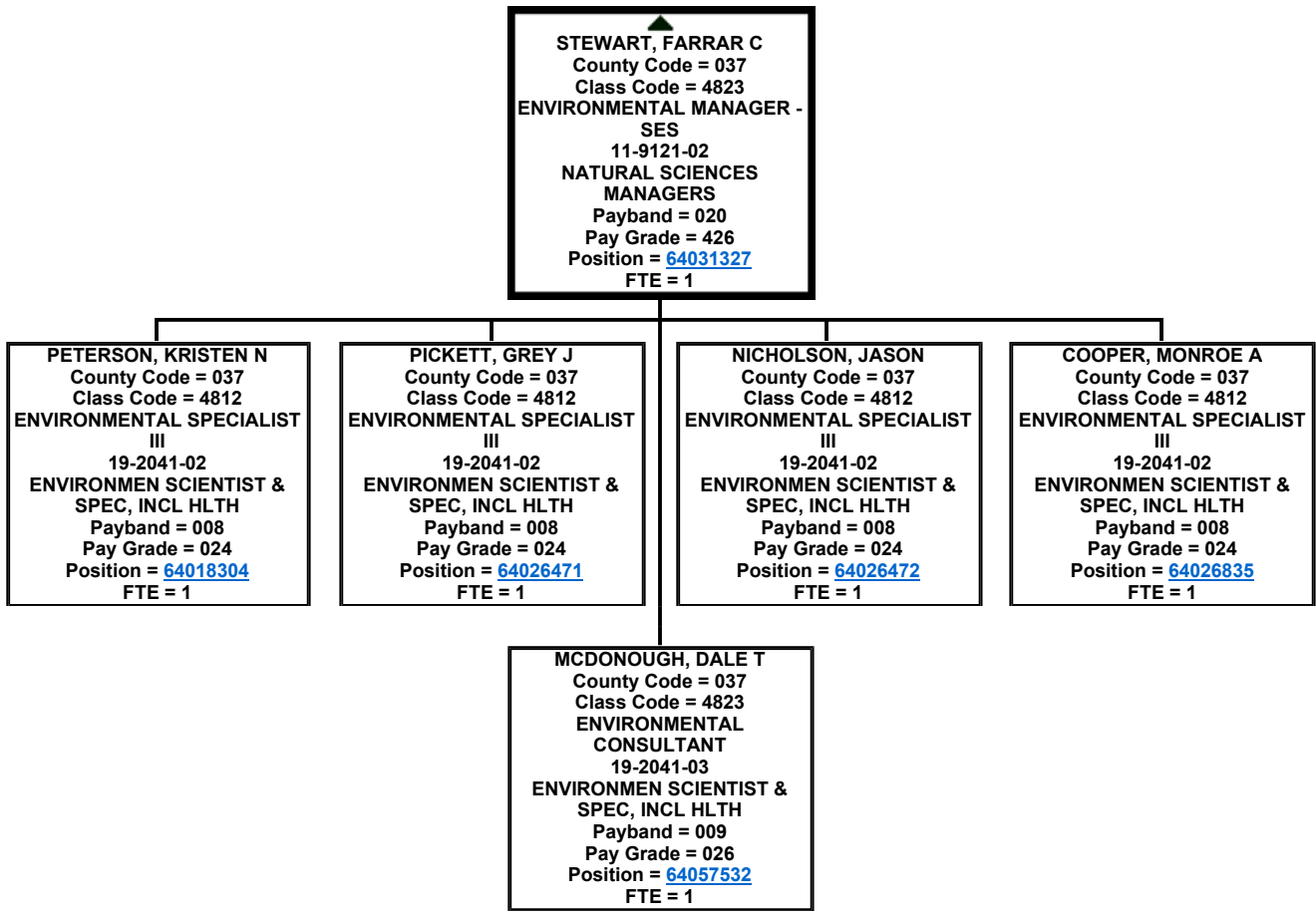


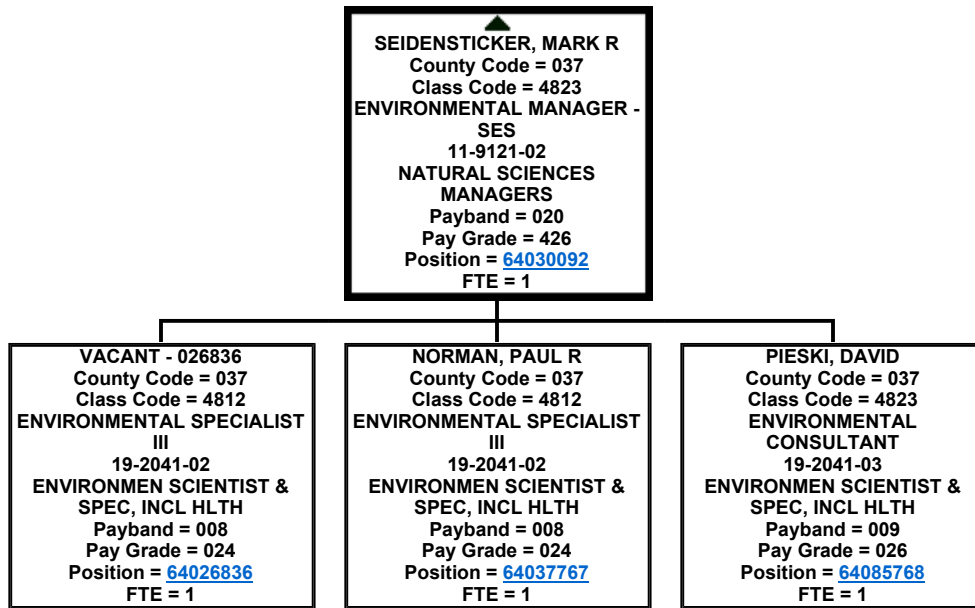


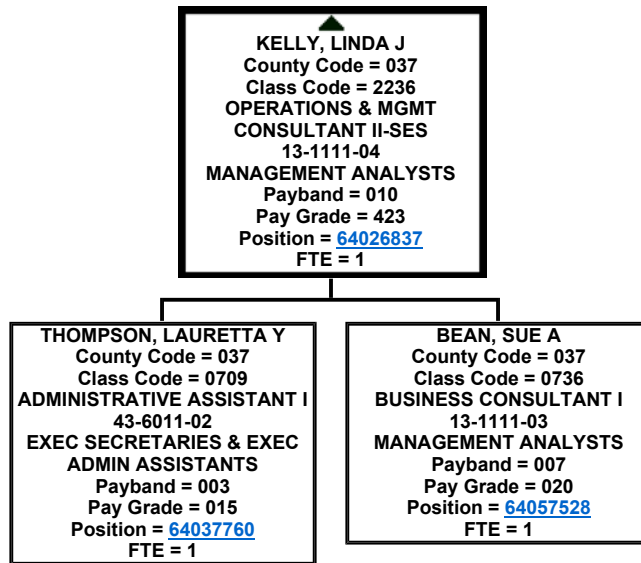












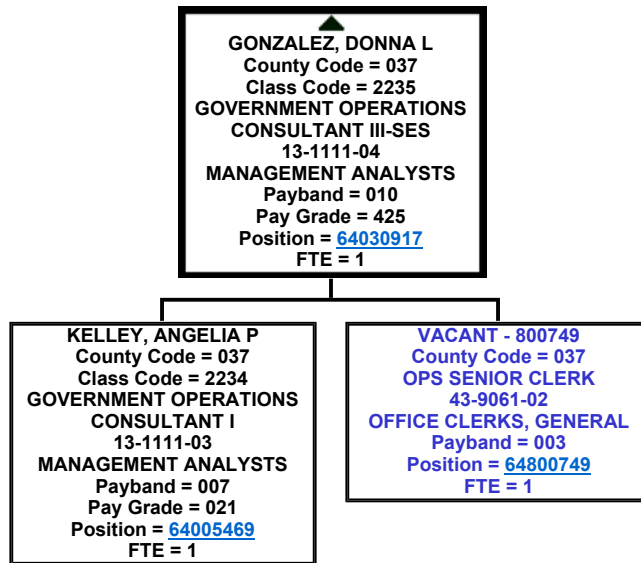
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NATURAL SCIENCES
MANAGERS
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 Pay Grade = 425
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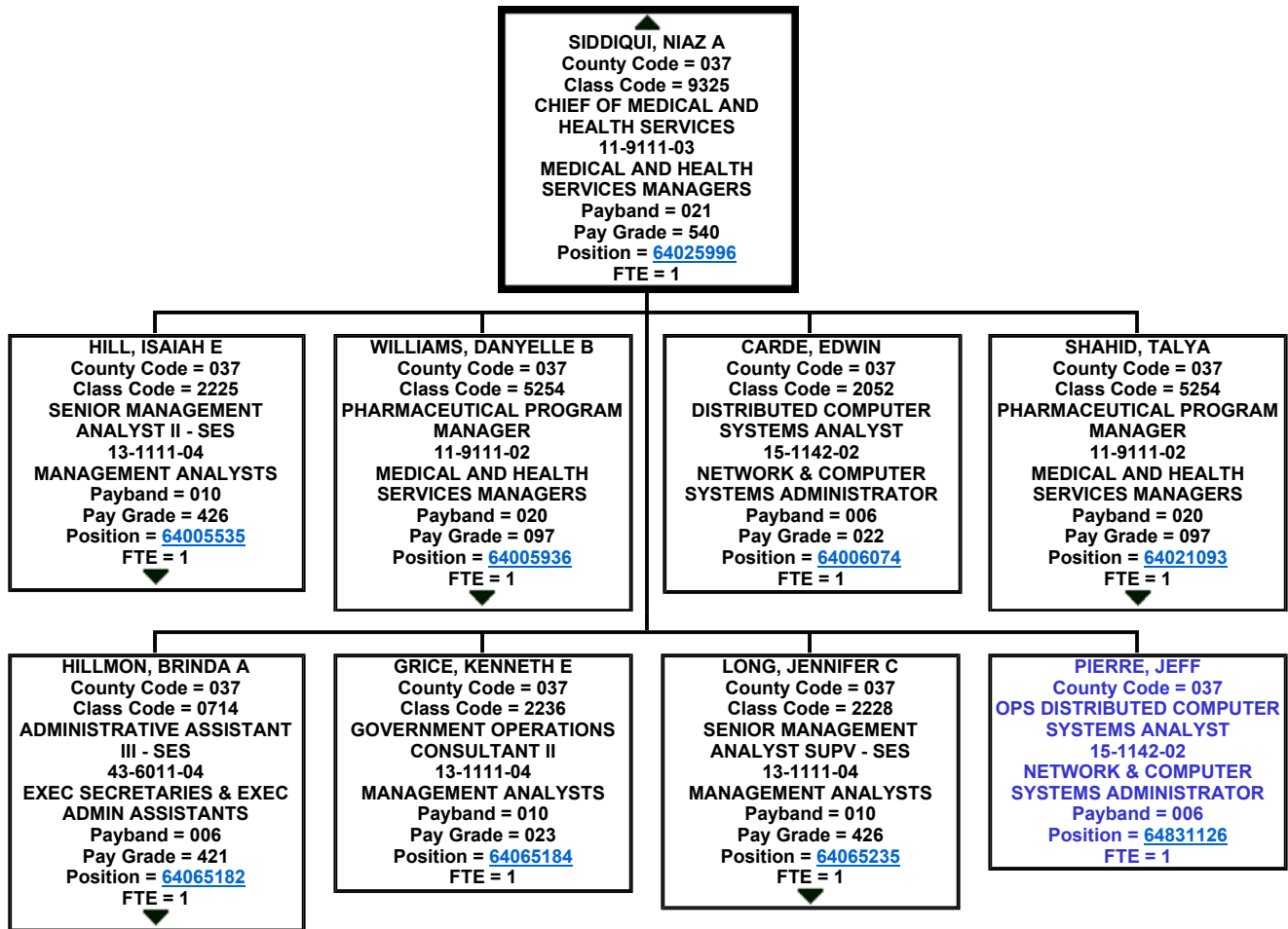
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CHEMISTS
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 Pay Grade = 023
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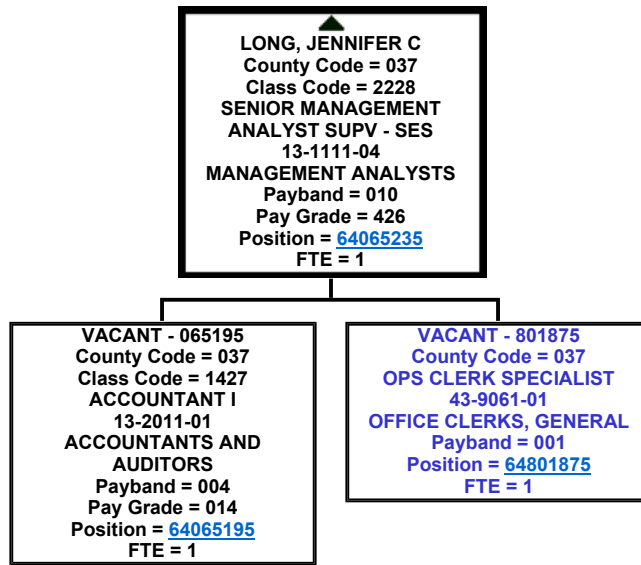
OWENS, JAMES M
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 19-2031-02
CHEMISTS
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 Pay Grade = 023
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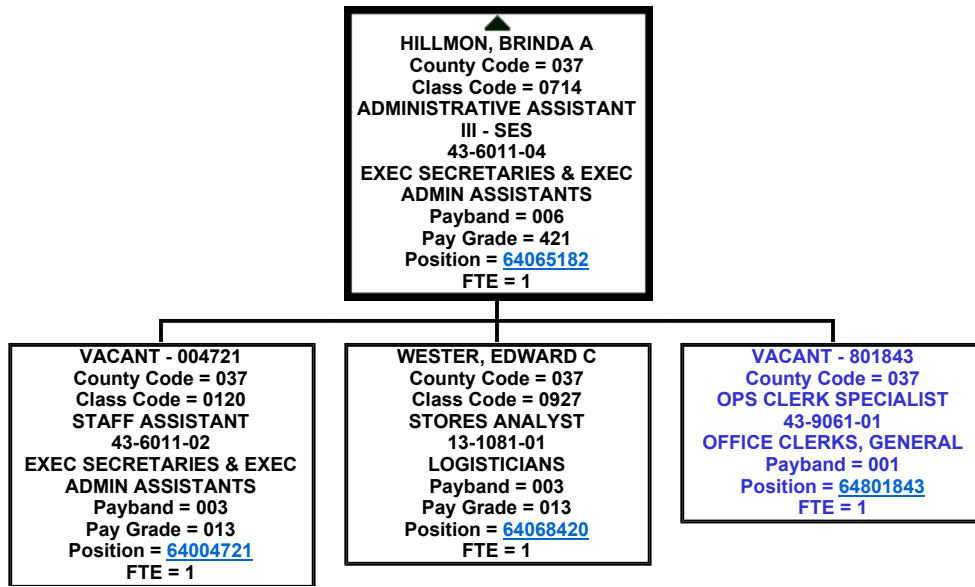
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 19-2031-02
CHEMISTS
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 Pay Grade = 023
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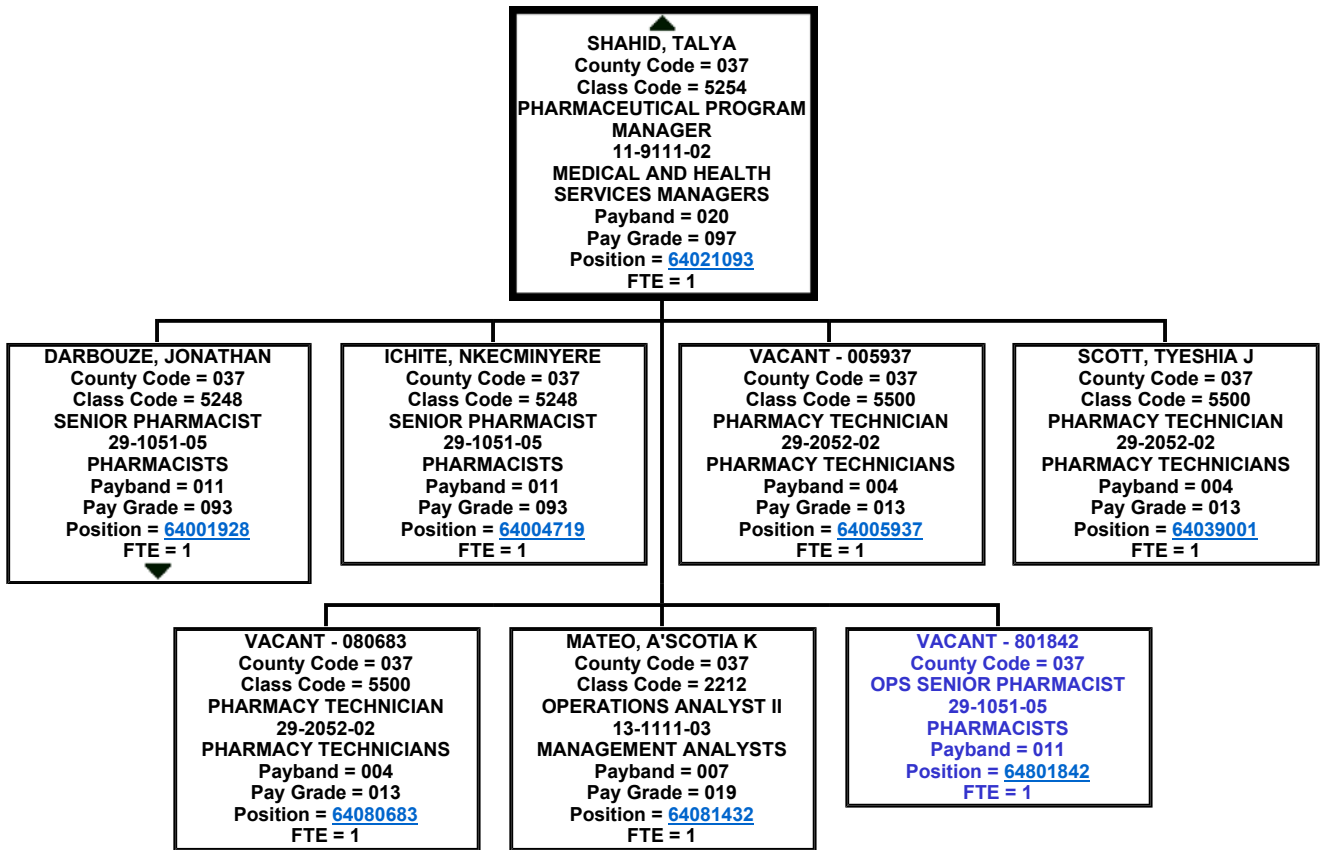
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CHEMISTS
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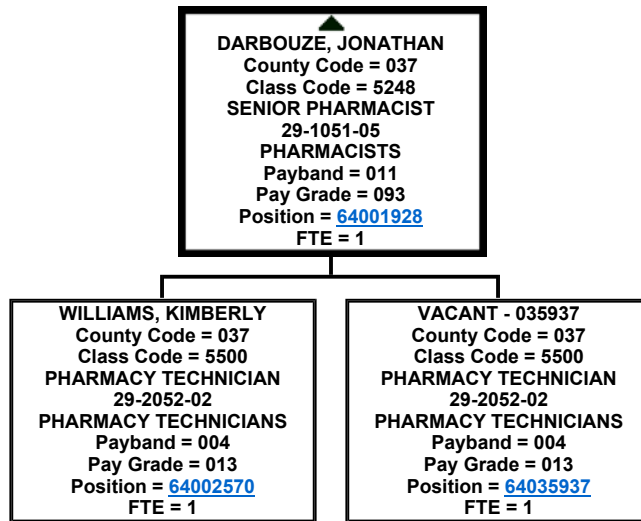


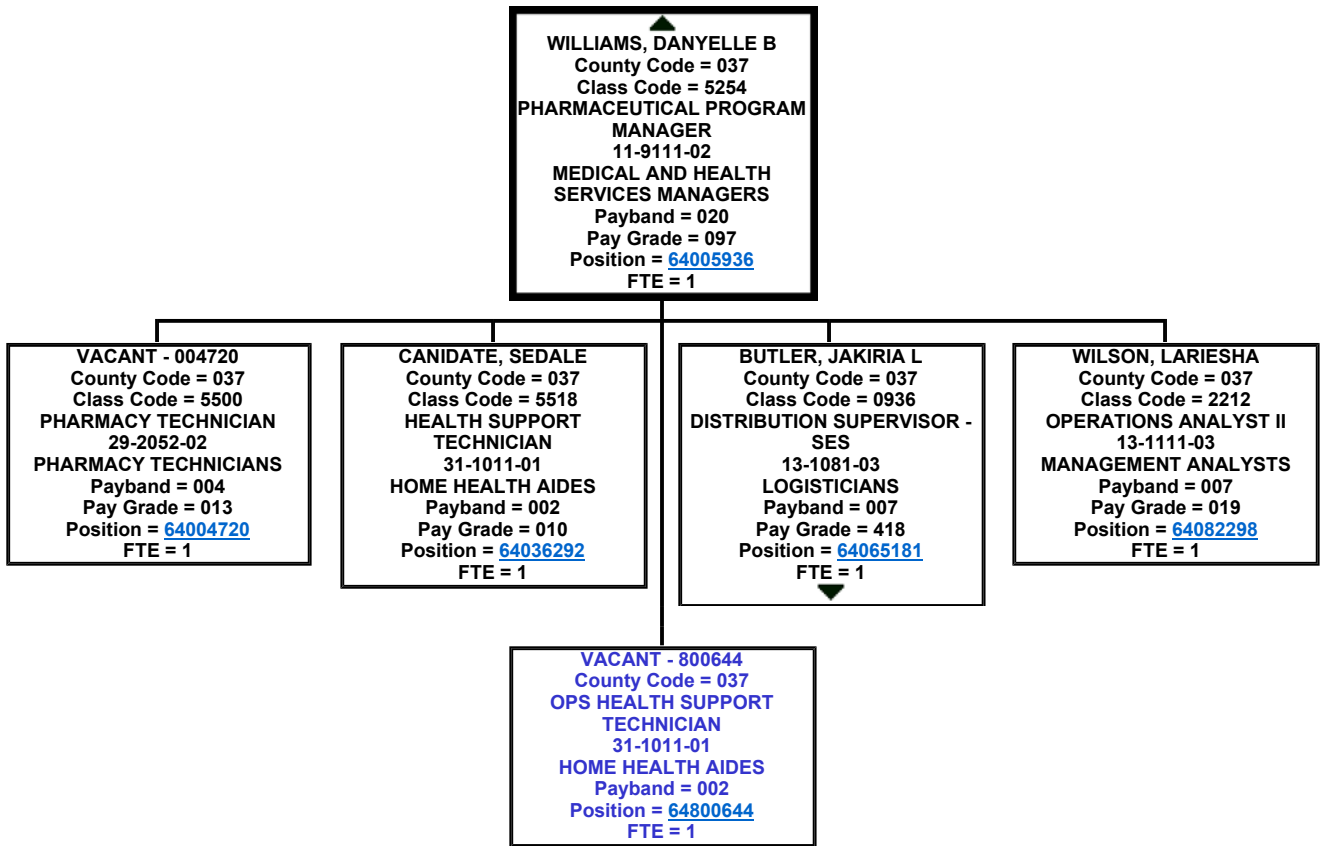


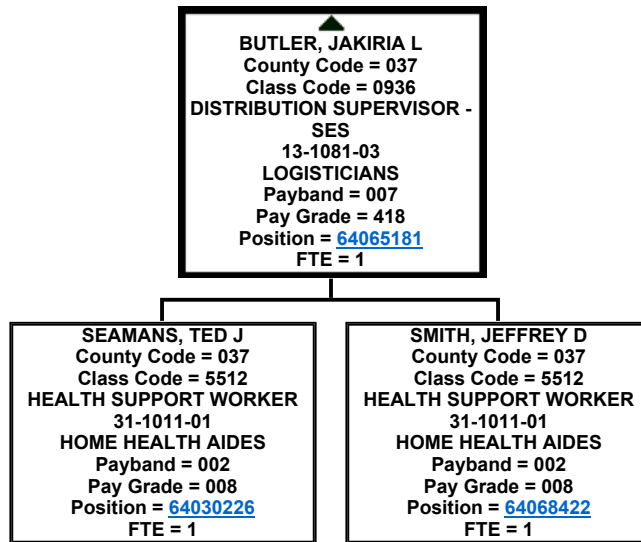


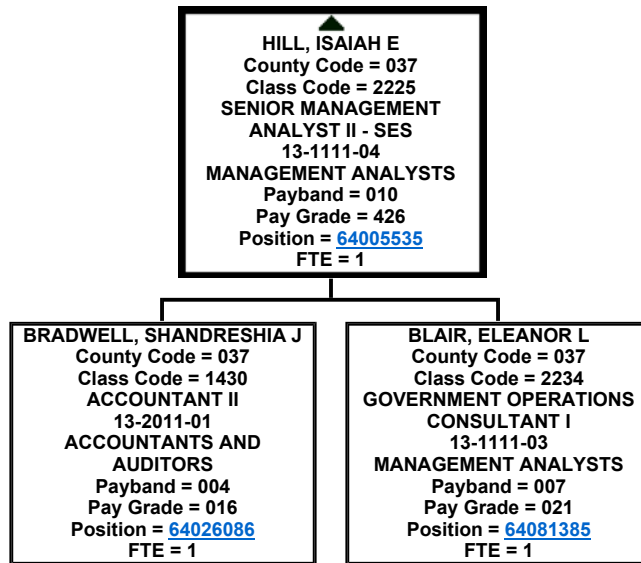


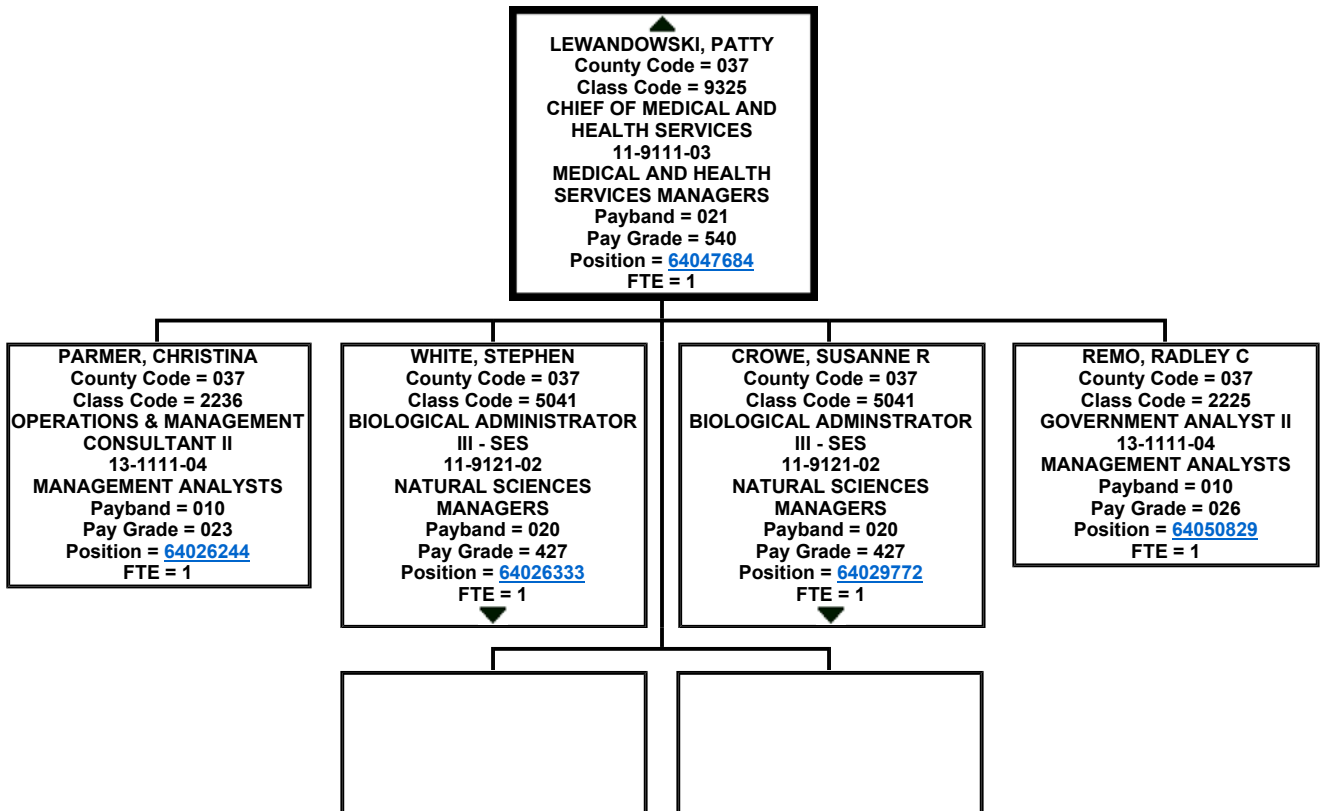
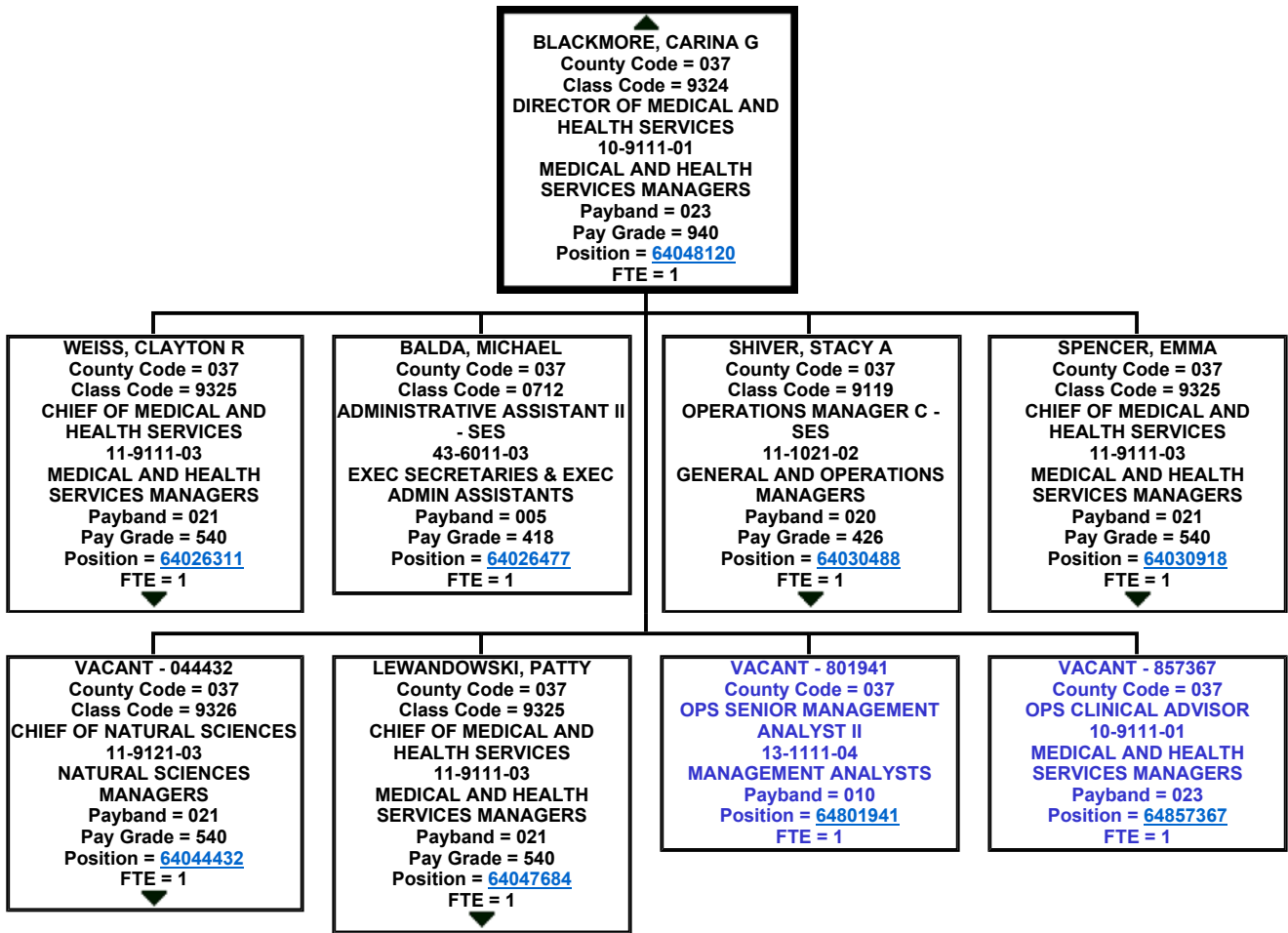






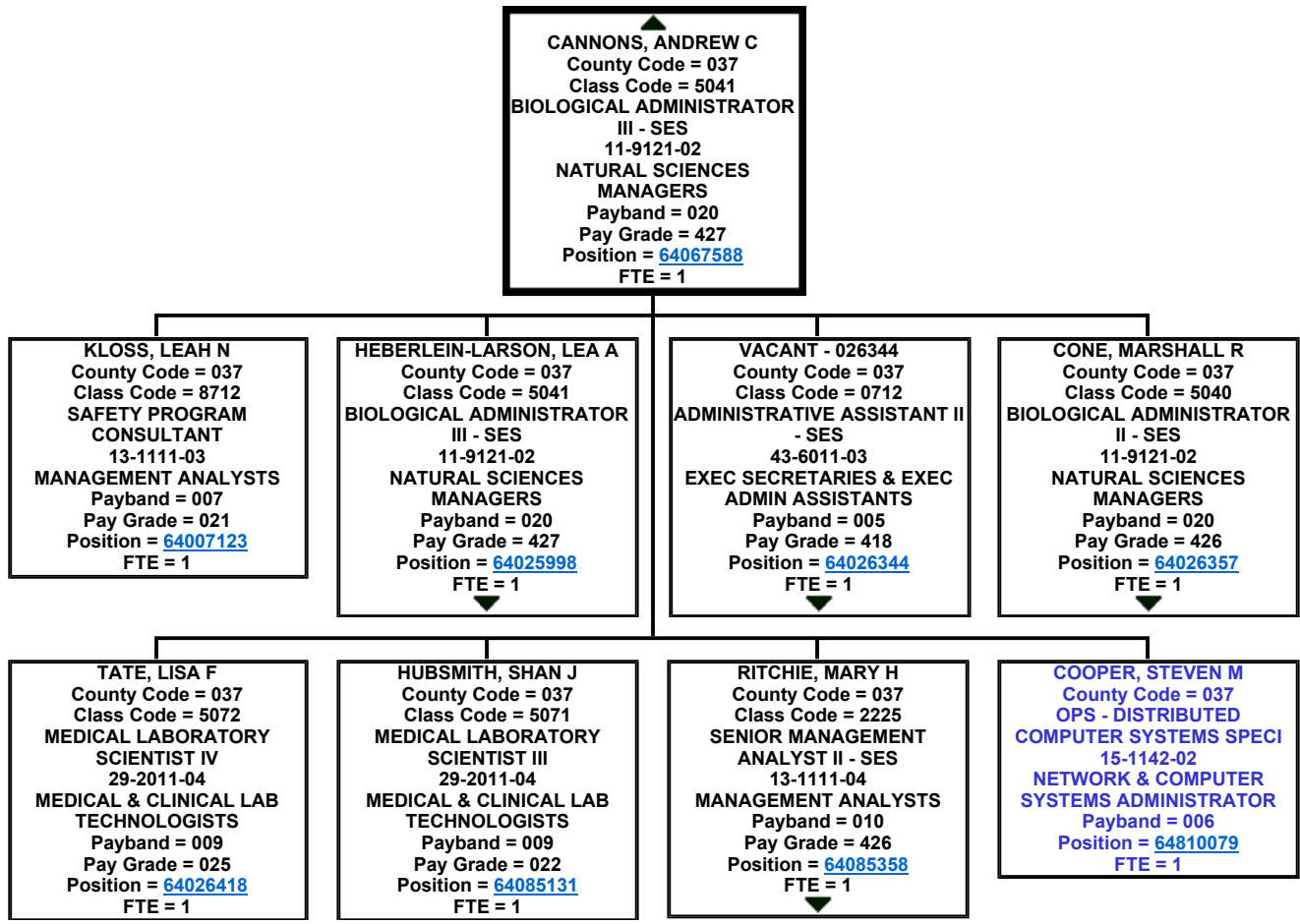


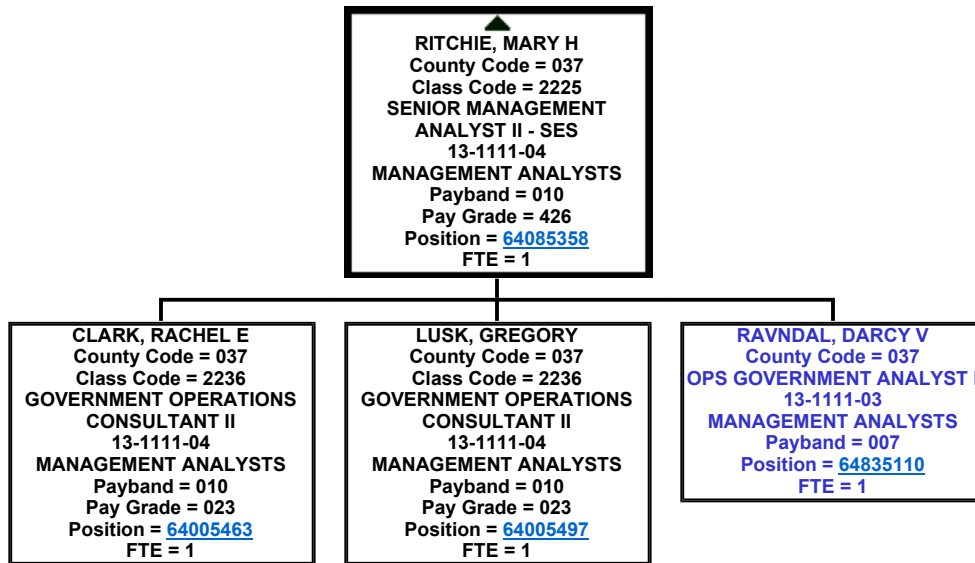


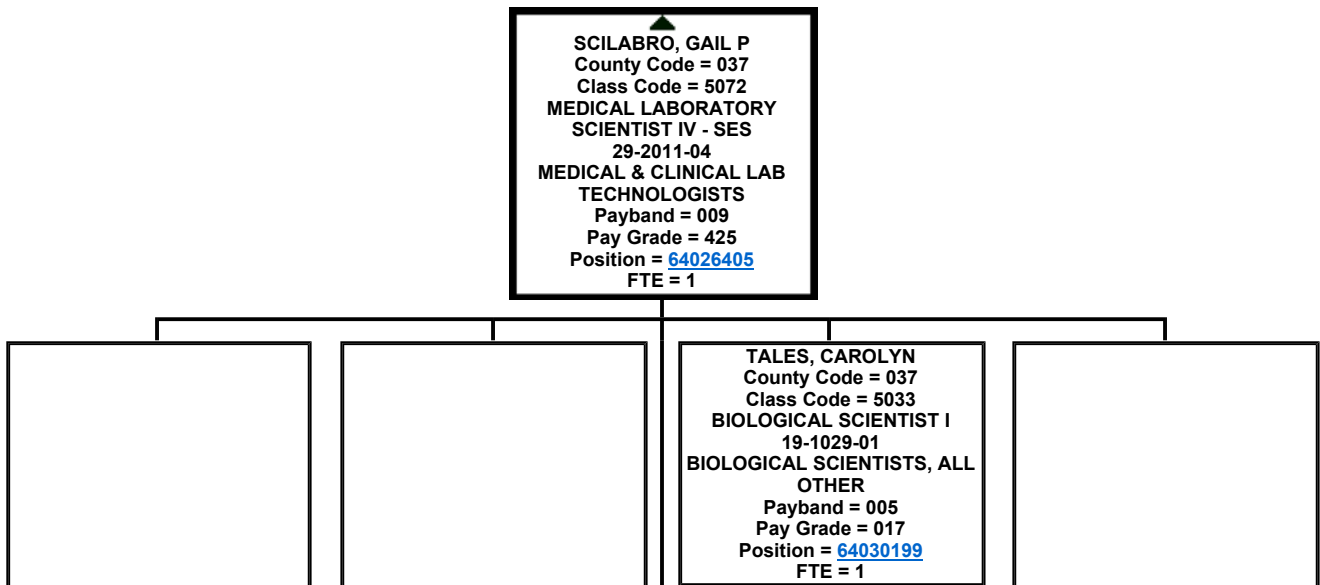
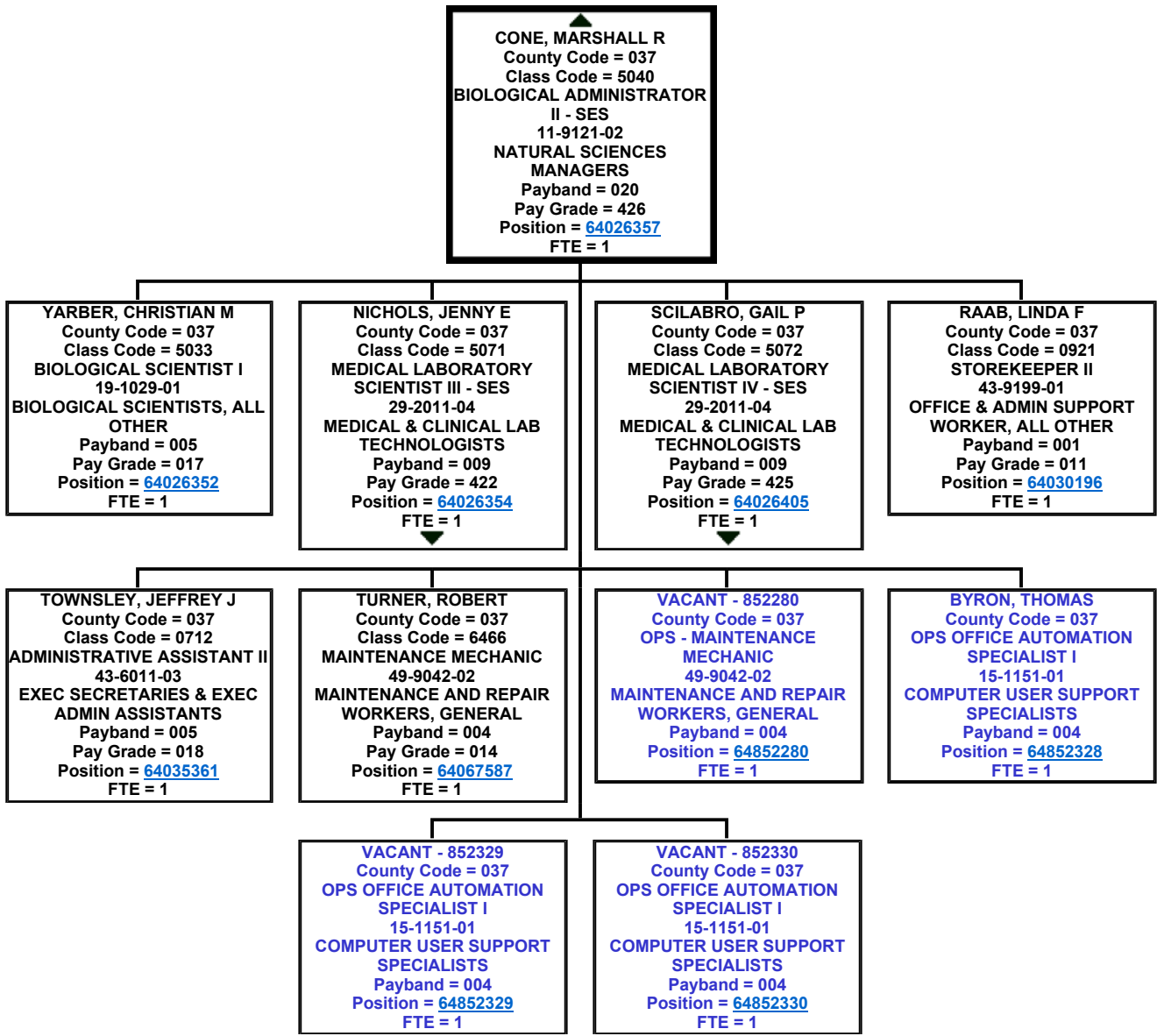


MARTIN, JENNIFER V
County Code = 037
Class Code = 0730
ADMINISTRATIVE SERVICES
DIRECTOR II - SE
11-3011-02
ADMINISTRATIVE SERVICES
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64064924](#)
FTE = 1
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CANNONS, ANDREW C
County Code = 037
Class Code = 5041
BIOLOGICAL ADMINISTRATOR
III - SES
11-9121-02
NATURAL SCIENCES
MANAGERS
Payband = 020
Pay Grade = 427
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FTE = 1
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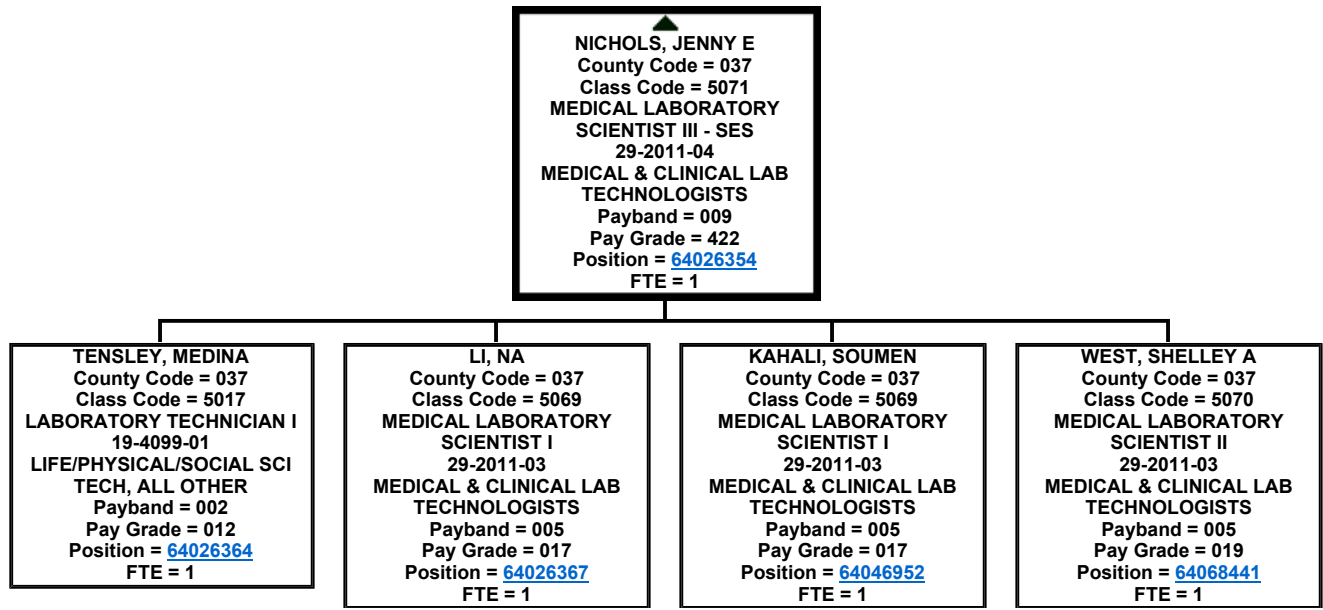


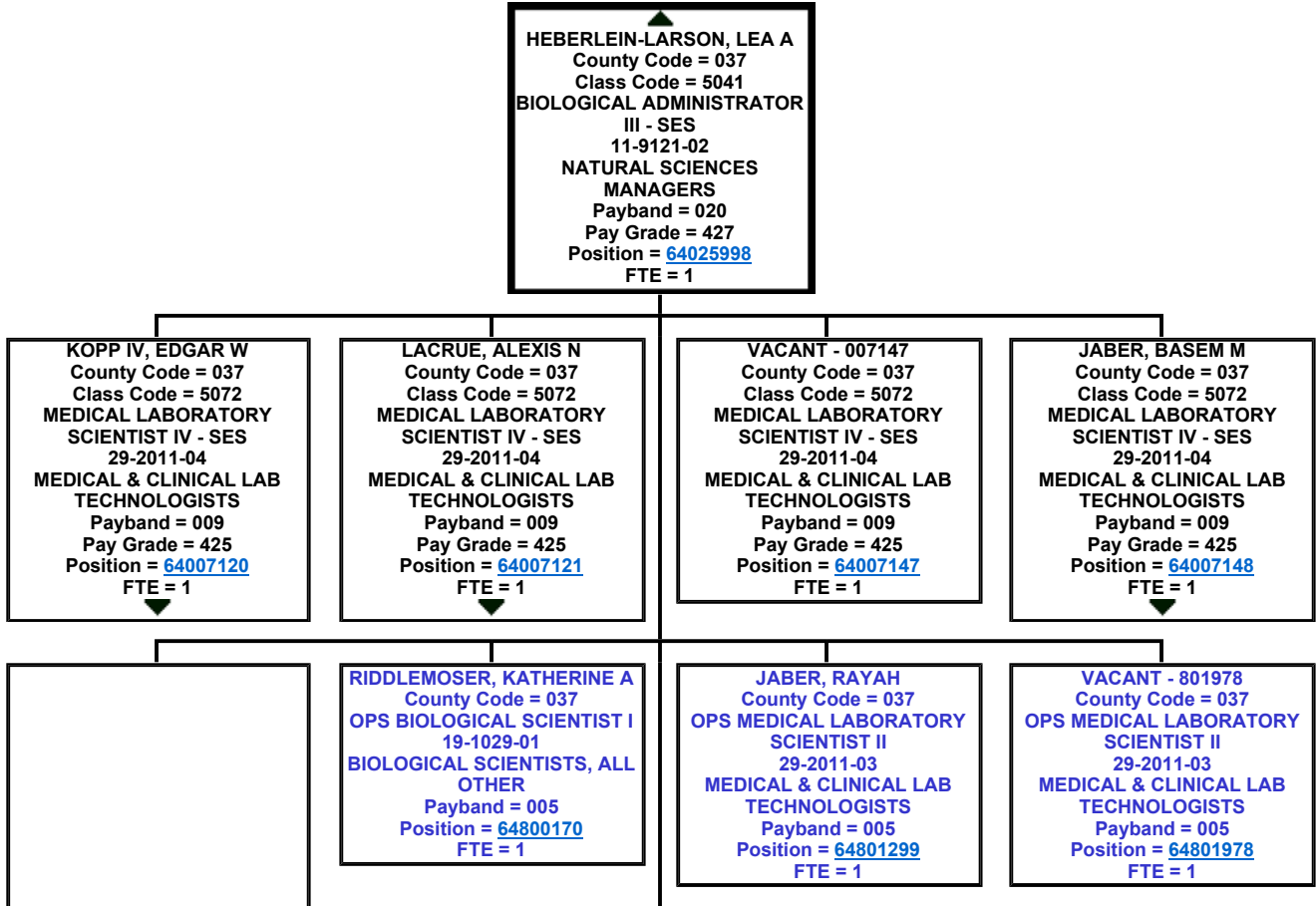
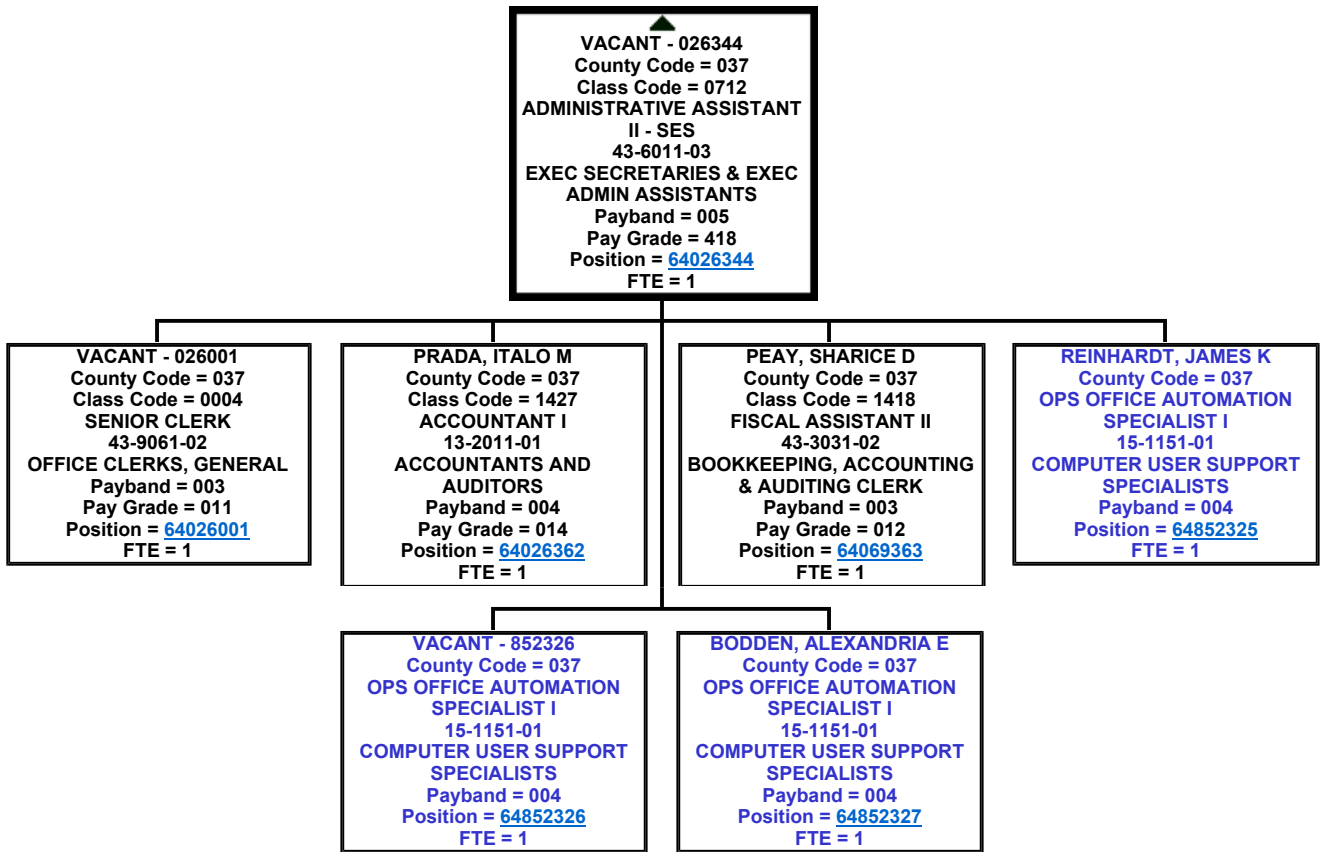
SCHNEELOCH, APRIL J
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64026353](#)
FTE = 1

SONI, SEEMAKUMARI A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026360](#)
FTE = 1

HUERTAS, RAMONA
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64037447](#)
FTE = 1

ELAM, VERONIKA J
County Code = 037
OPS MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Position = [64801881](#)
FTE = 1





CASTANEDA, MARIBEL
 County Code = 037
 Class Code = 5071
**MEDICAL LABORATORY
 SCIENTIST III**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 022
 Position = [64026411](#)
 FTE = 1

VACANT - 835024
 County Code = 037
OPS BIOLOGICAL SCIENTIST I
 19-1029-01
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 005
 Position = [64835024](#)
 FTE = 1

JABER, BASEM M
 County Code = 037
 Class Code = 5072
**MEDICAL LABORATORY
 SCIENTIST IV - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 425
 Position = [64007148](#)
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GASCHE, CASIDY
 County Code = 037
**OPS BIOLOGICAL
 ADMINISTRATOR III**
 11-9121-02
**NATURAL SCIENCES
 MANAGERS**
 Payband = 020
 Position = [64801588](#)
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DAVIS, ADAM C
 County Code = 037
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64801971](#)
 FTE = 1

VACANT - 810024
 County Code = 037
OPS MEDICAL LAB SCIENTIST I
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810024](#)
 FTE = 1

VACANT - 810025
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810025](#)
 FTE = 1

VACANT - 810026
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810026](#)
 FTE = 1

LAIUPPA, FRANCES
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810027](#)
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CISNEROS, ANAIS
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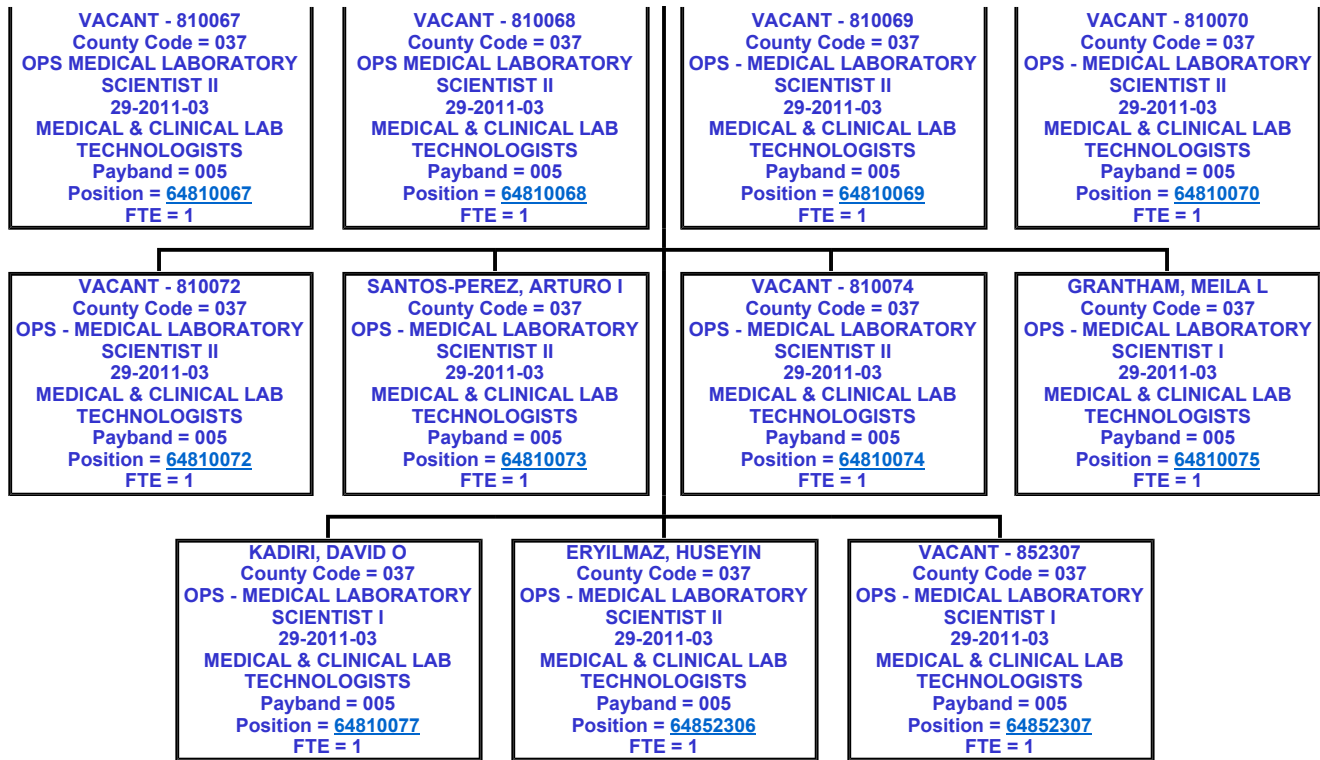
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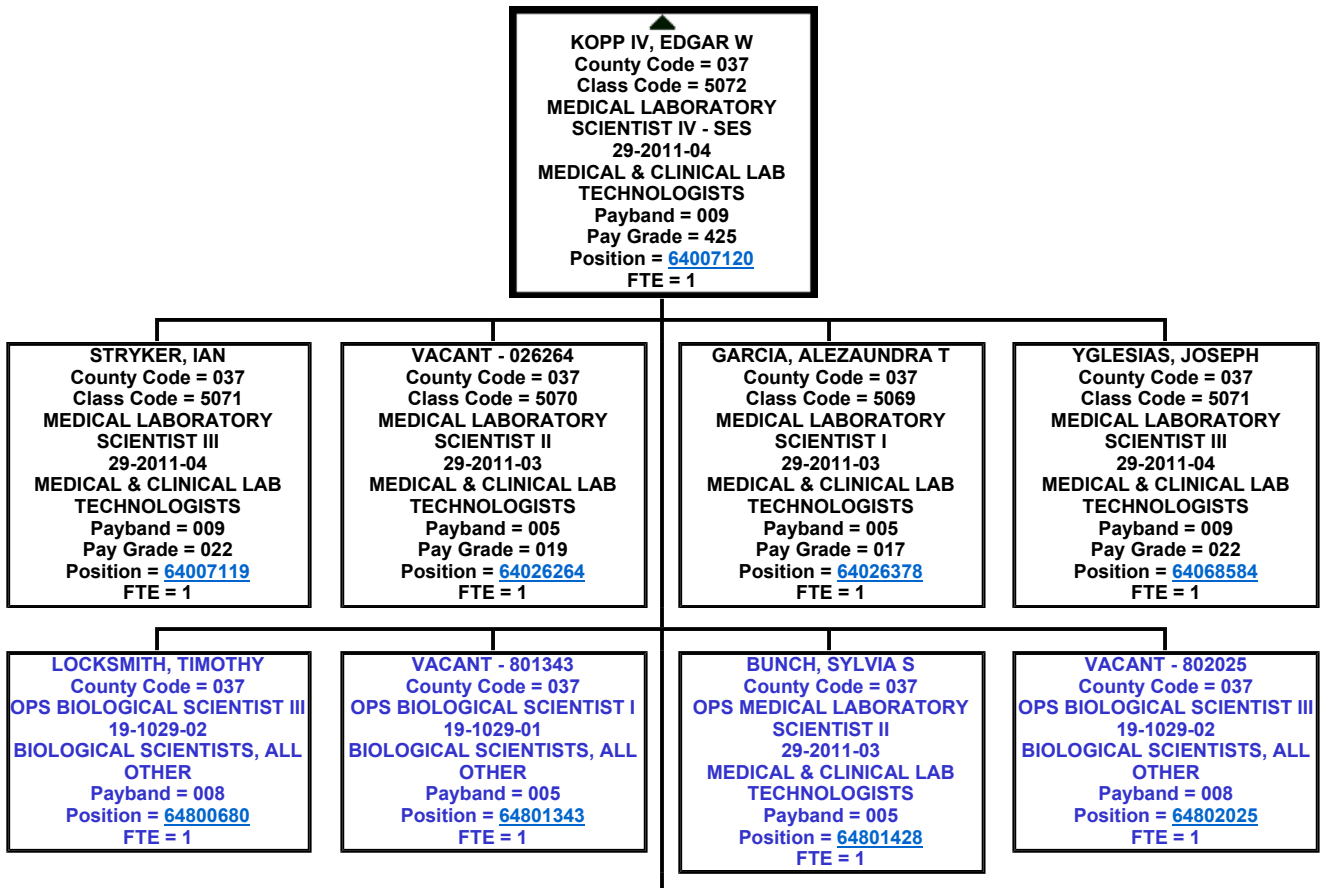
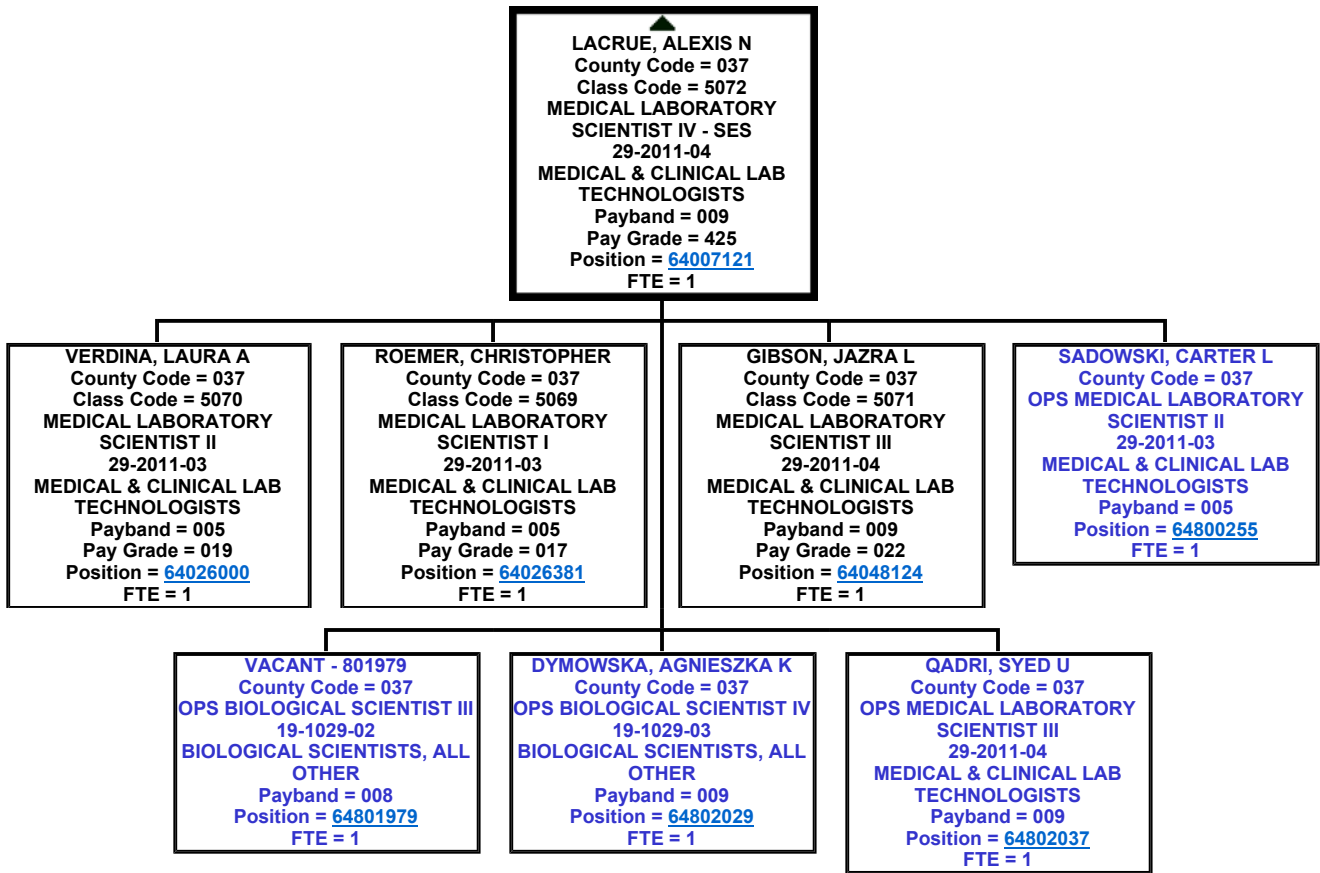
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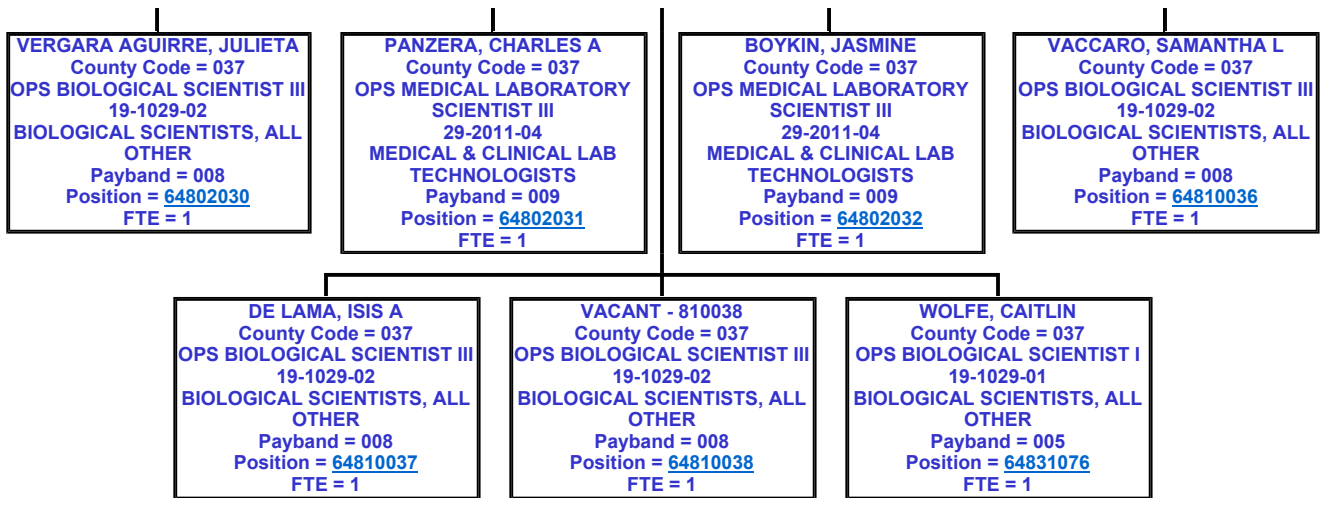
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**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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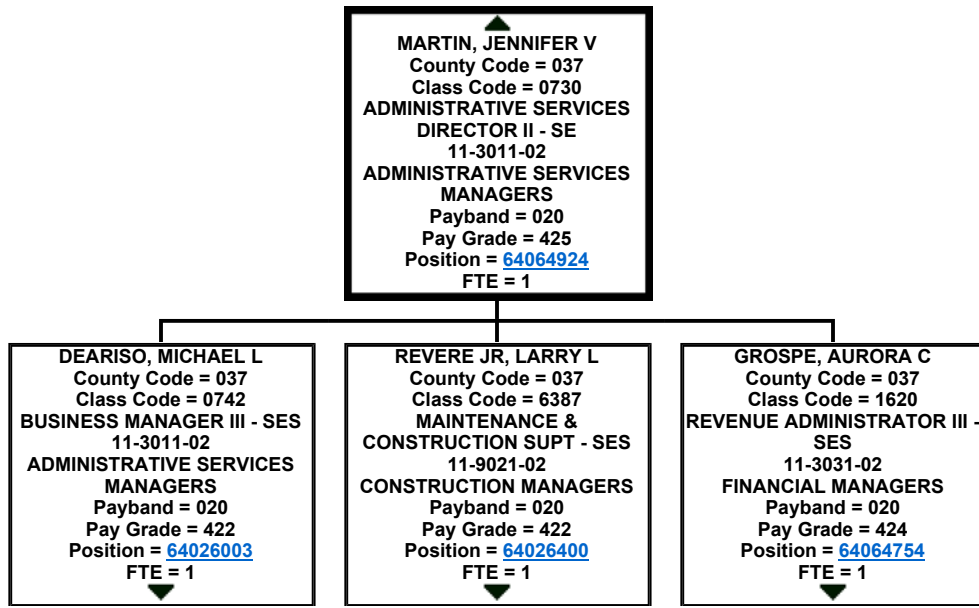
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 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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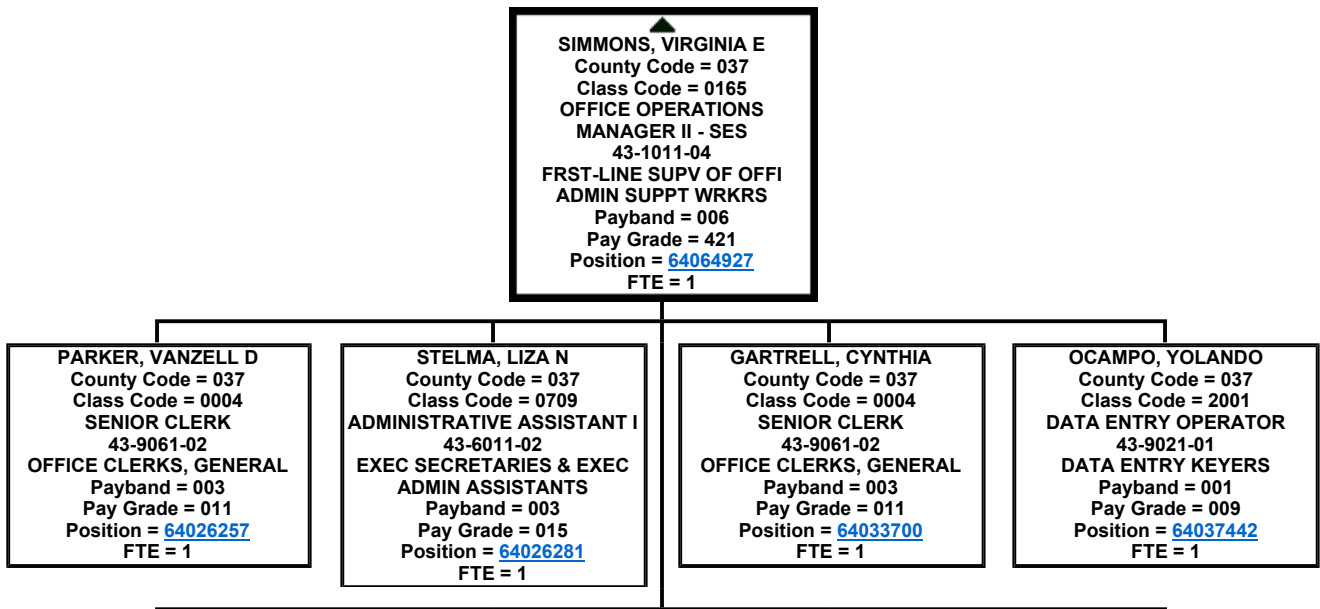
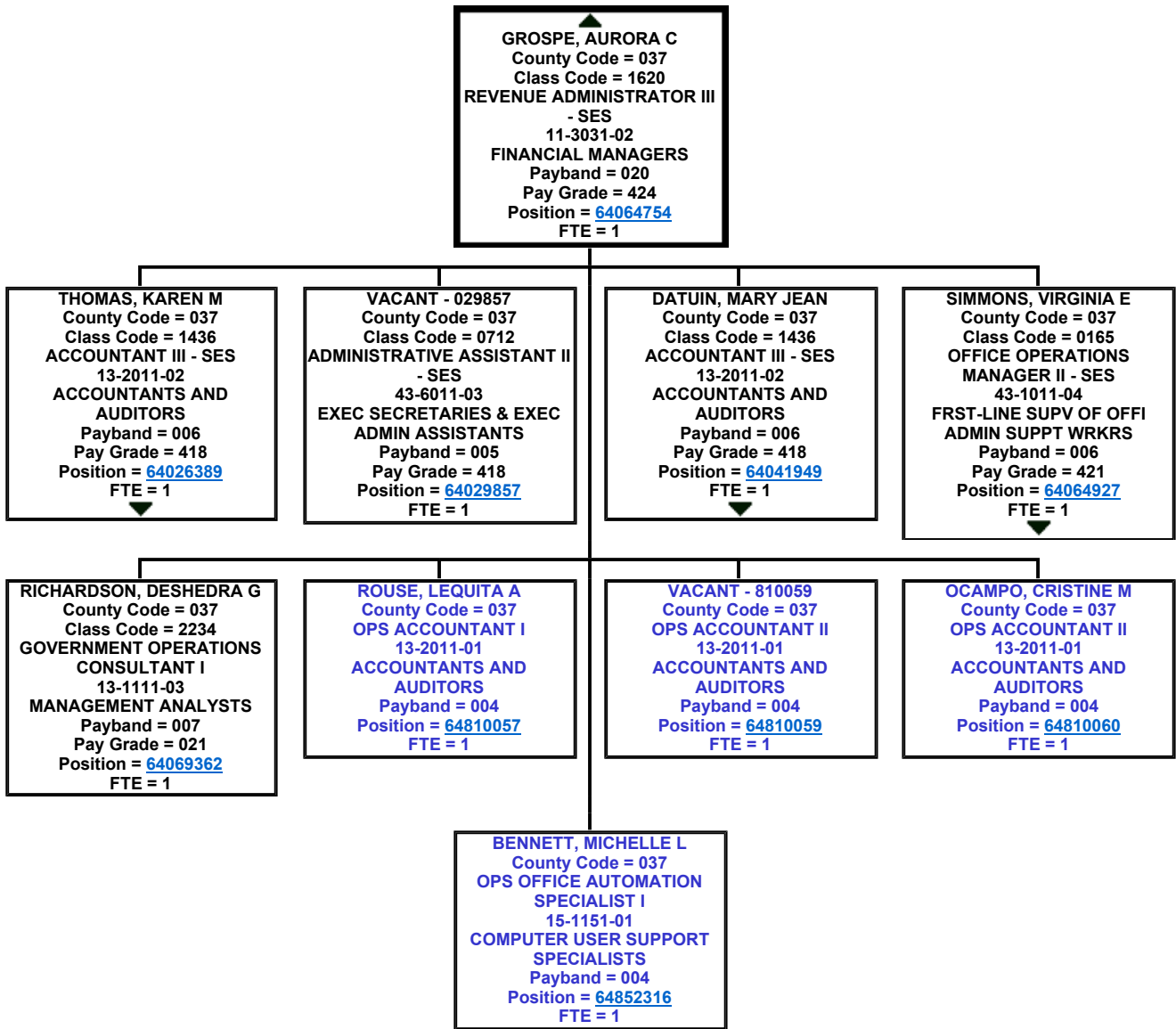
HABECKER, CONNOR D
 County Code = 037
**OPS MEDICAL LABORATORY
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**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810066](#)
 FTE = 1

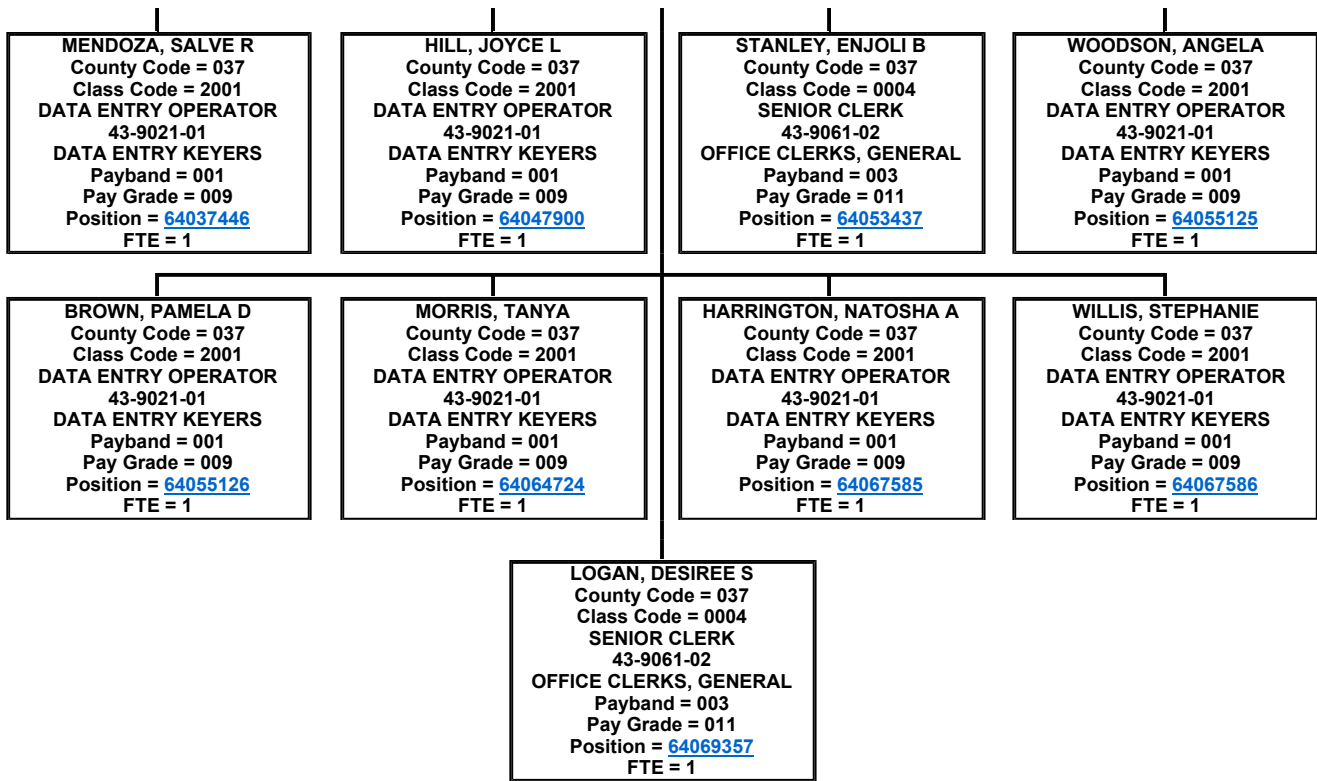


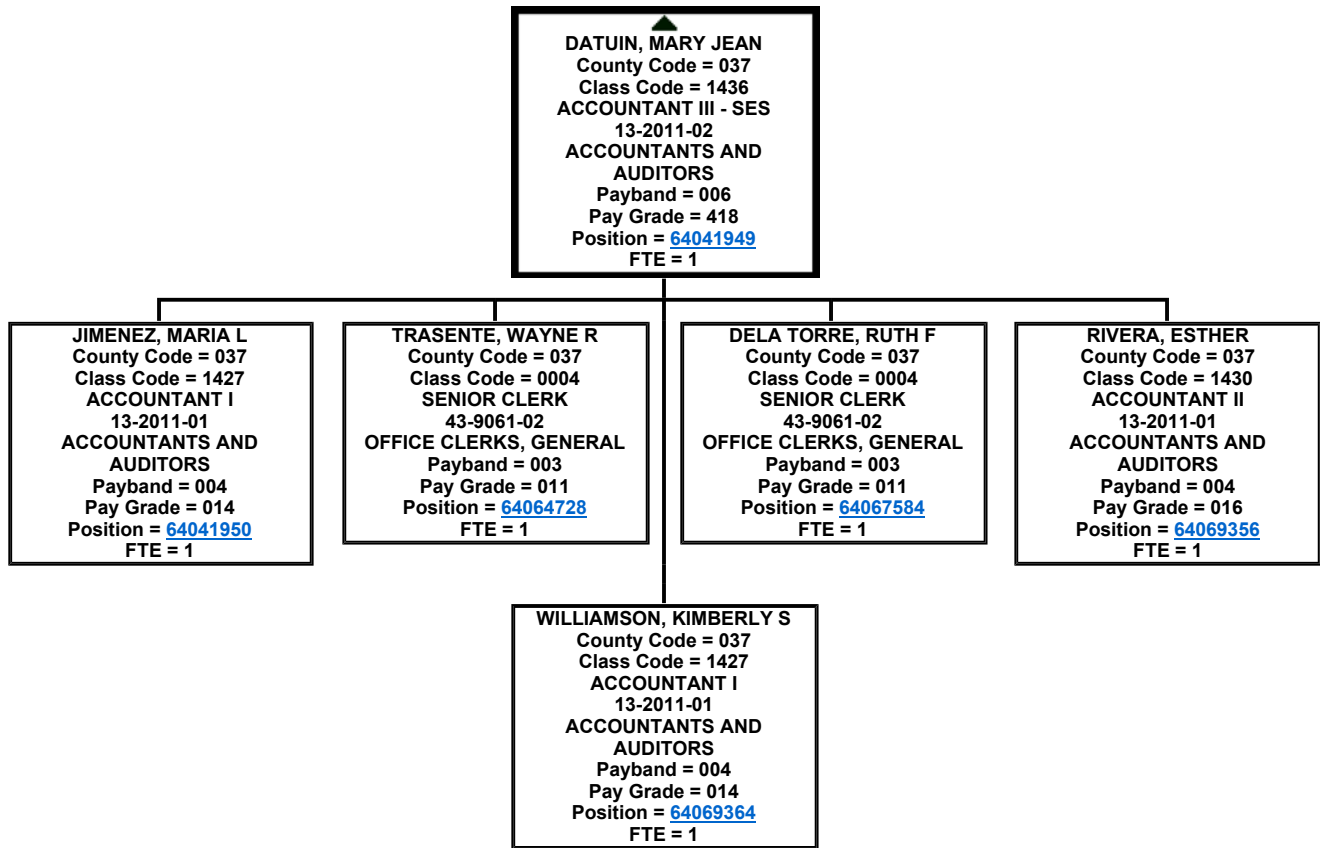


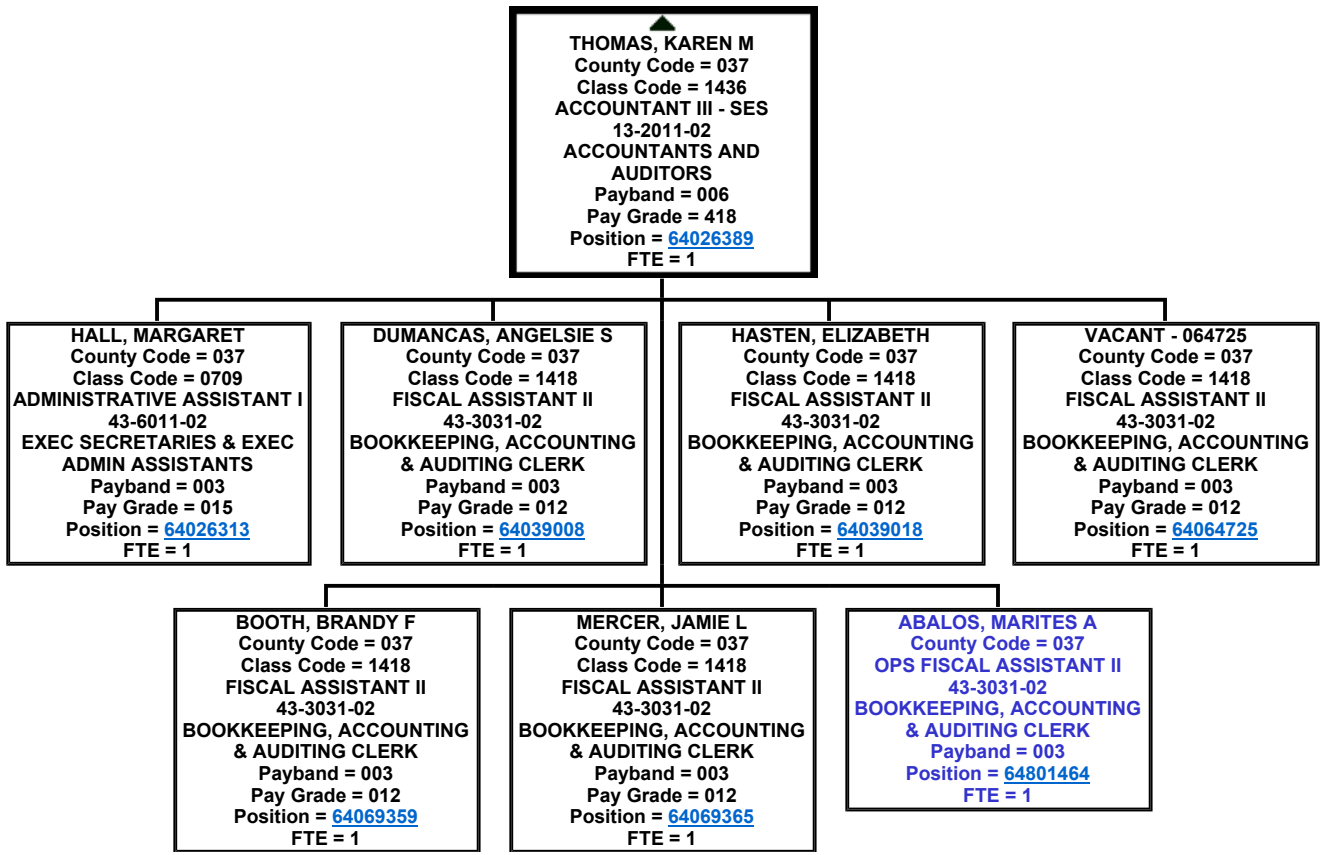


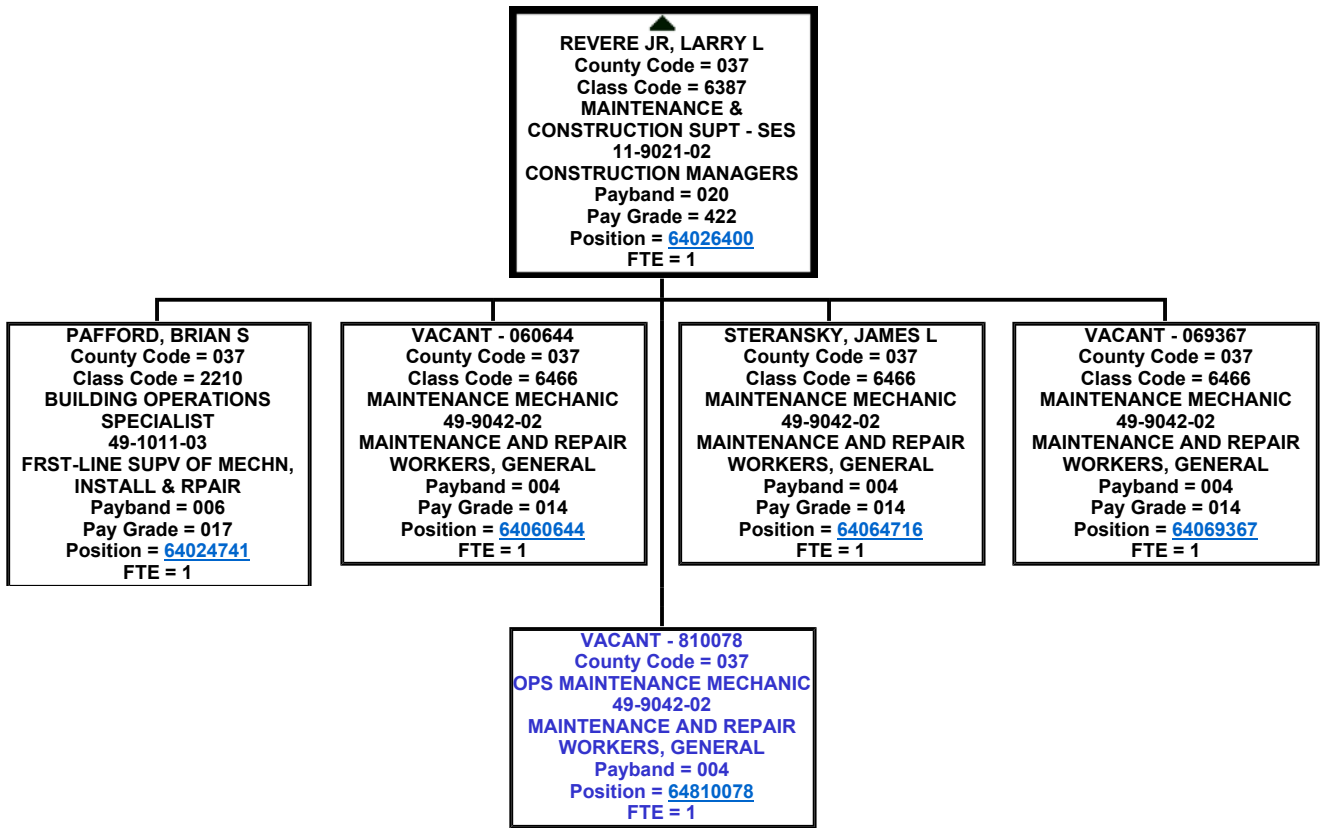


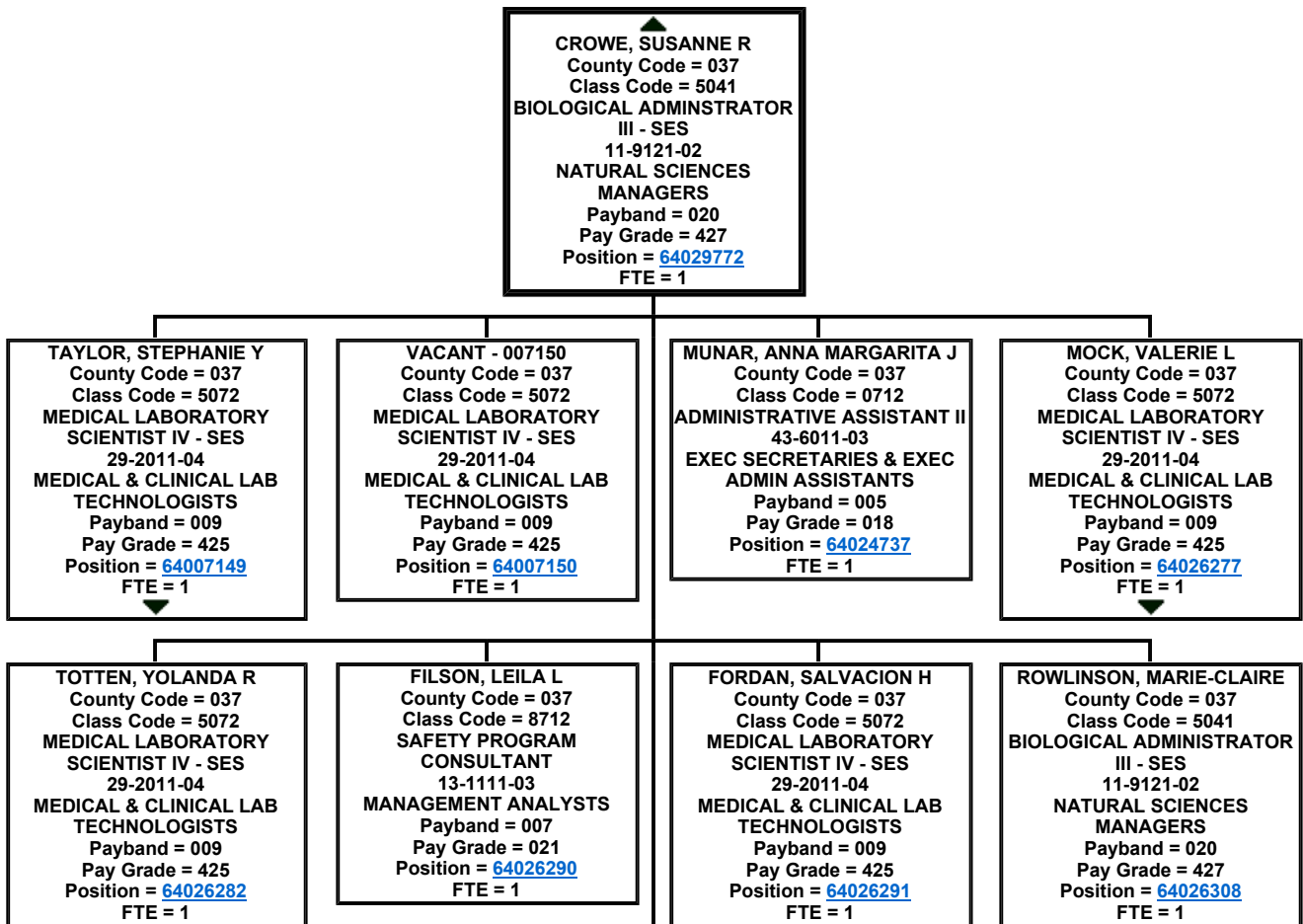
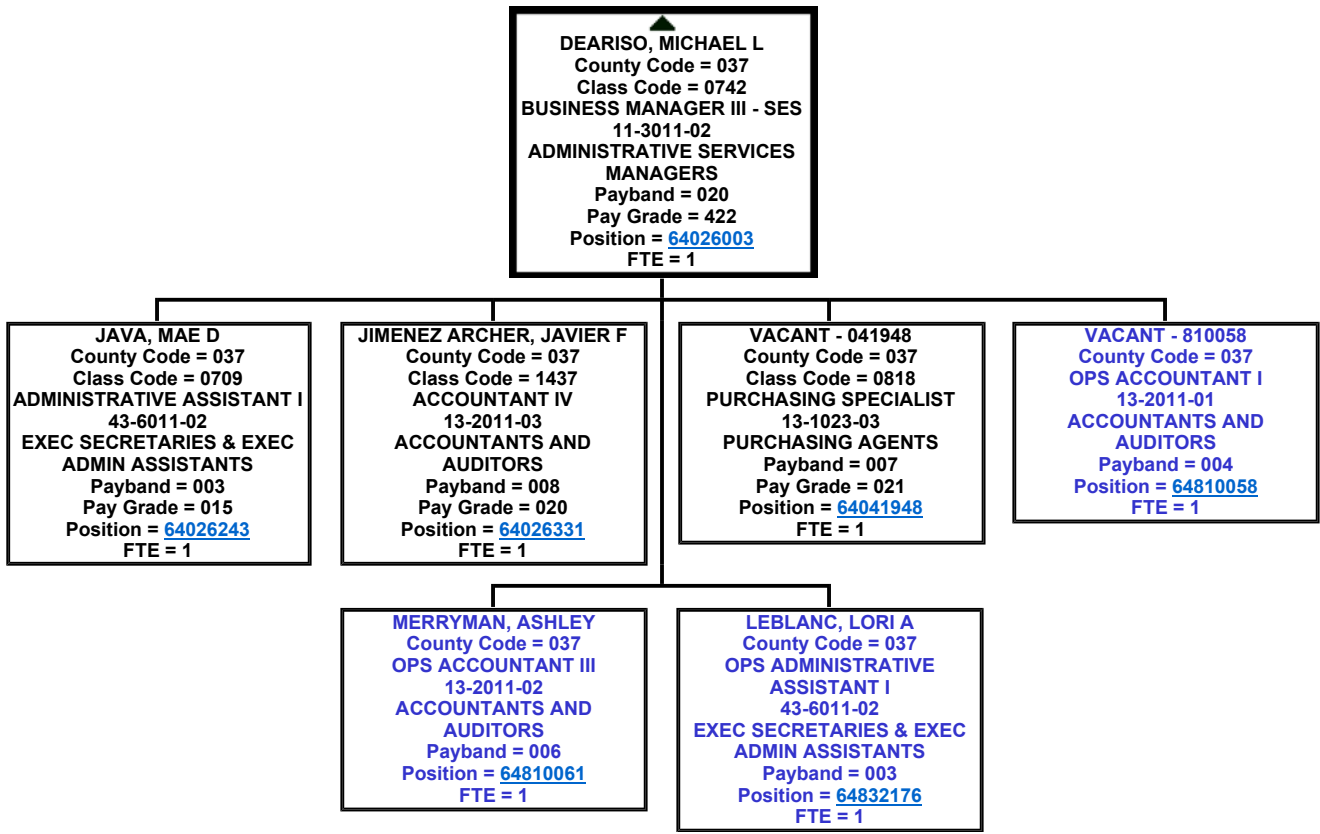


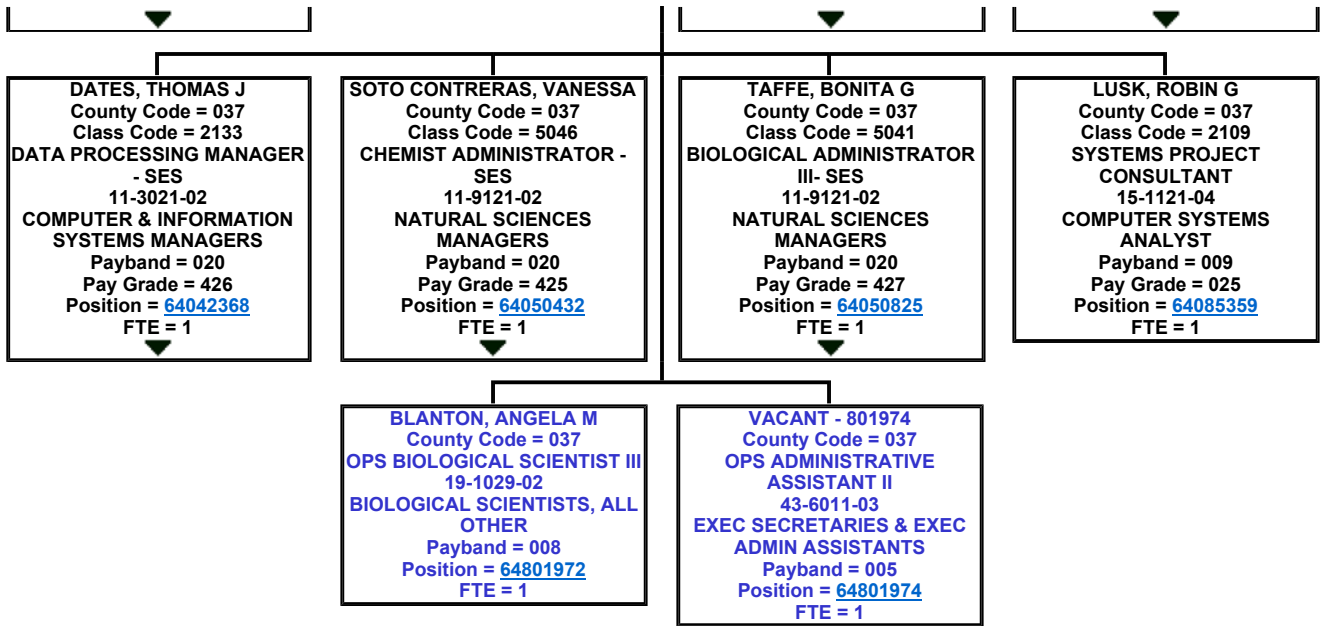


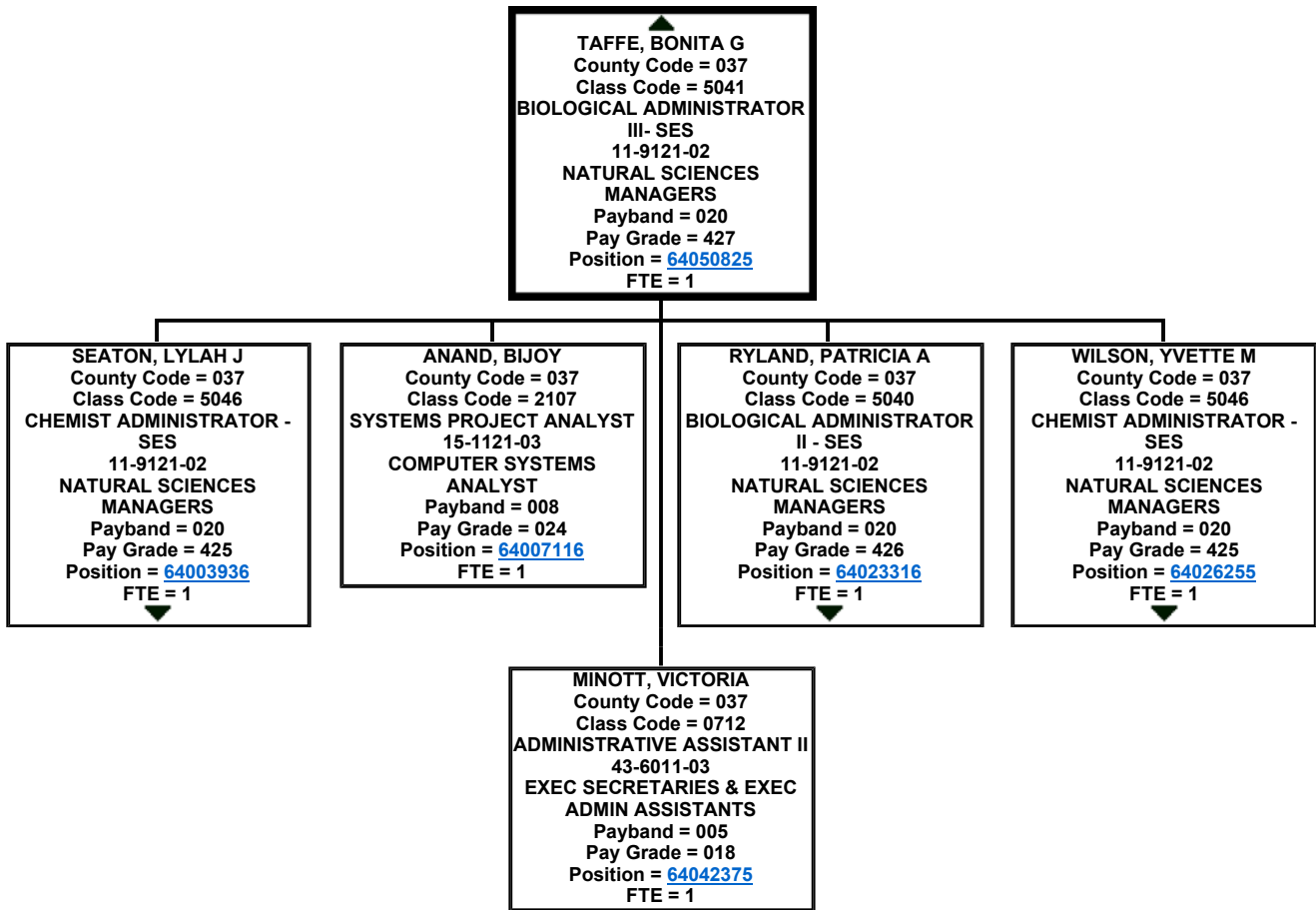


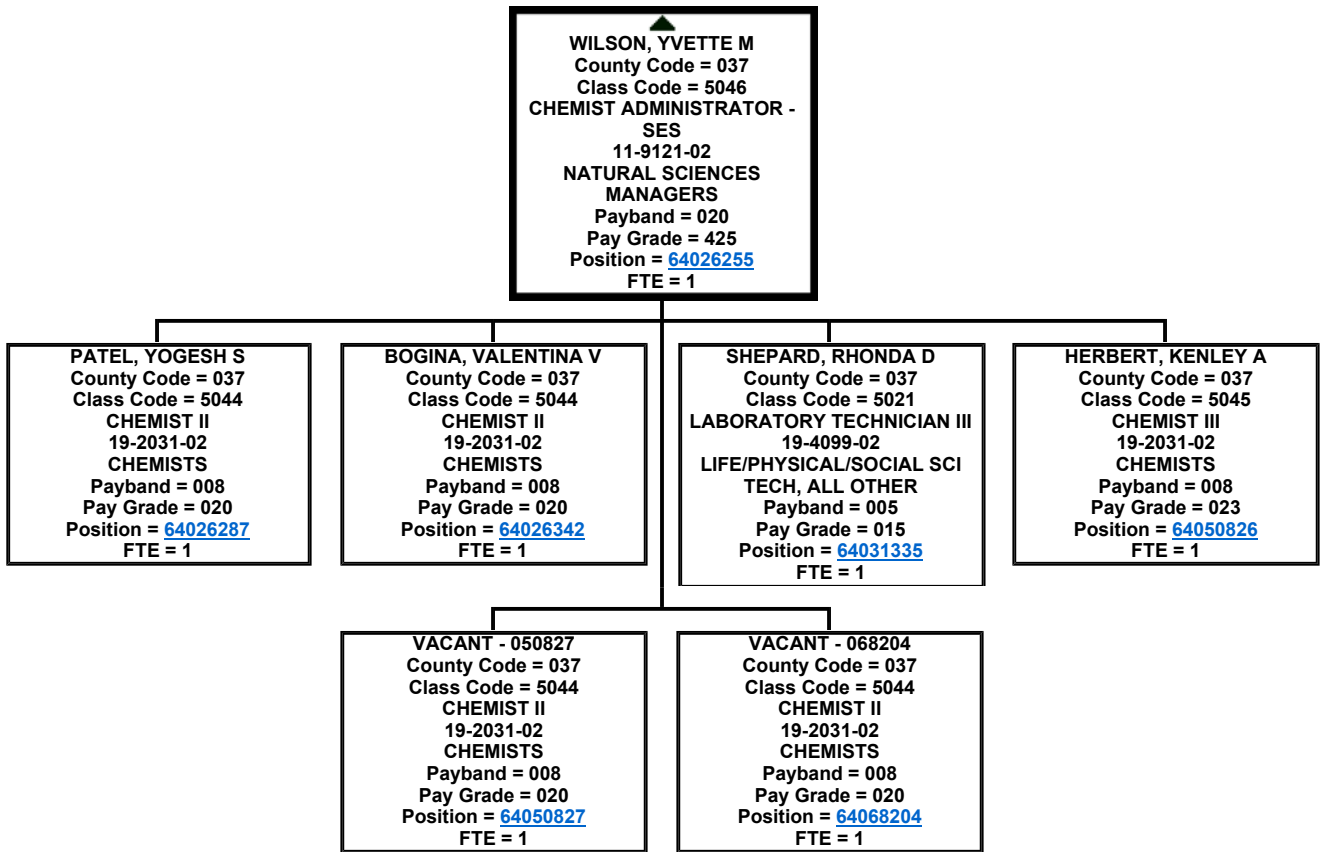


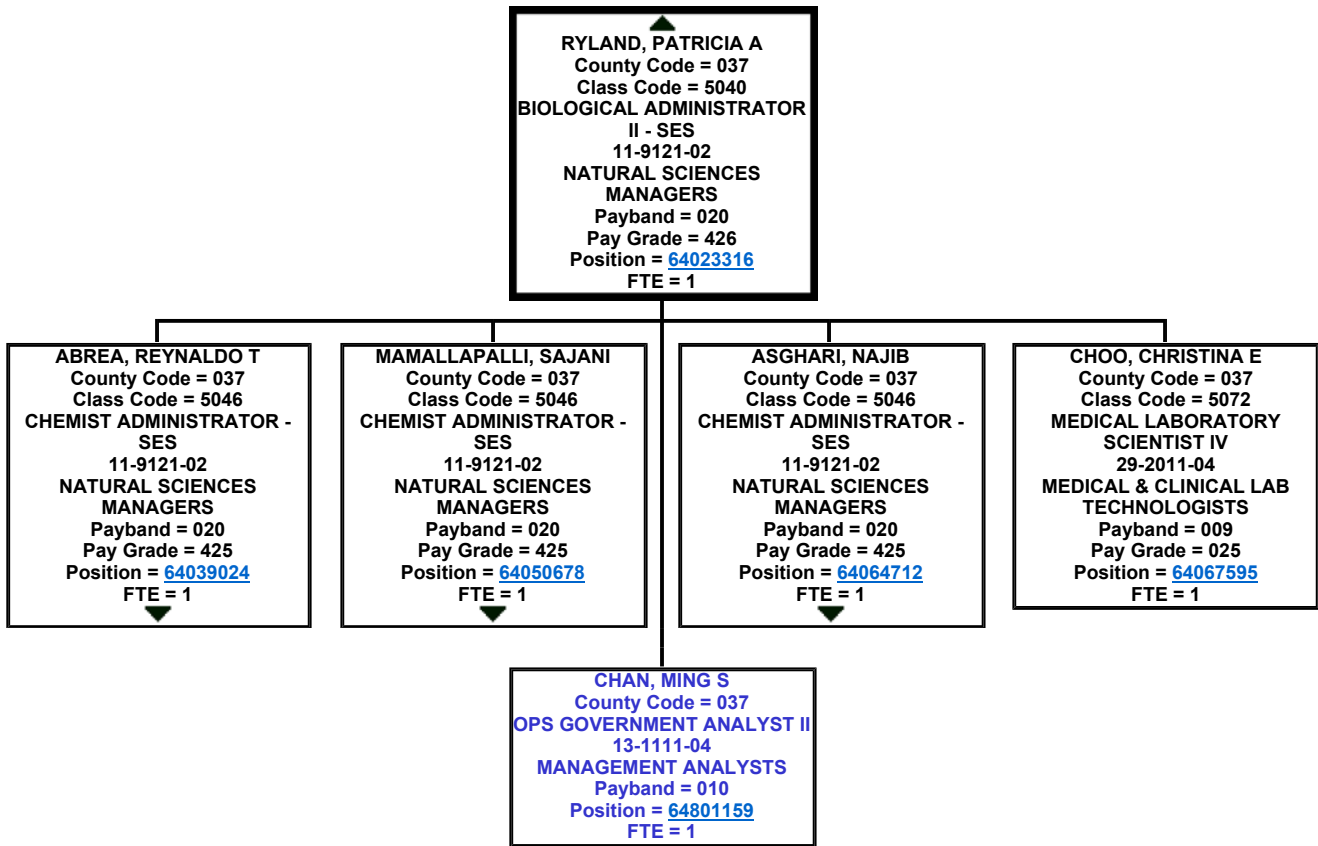


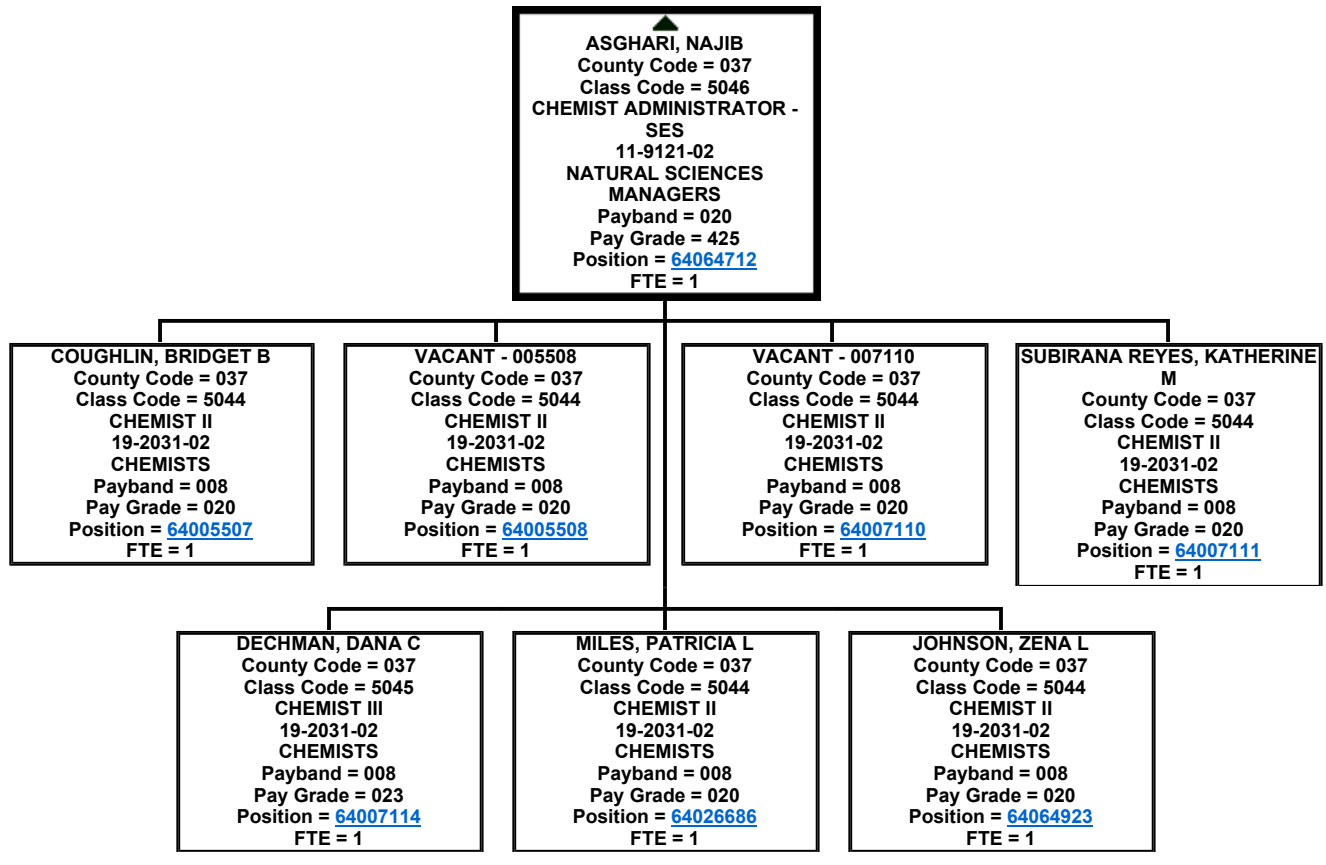


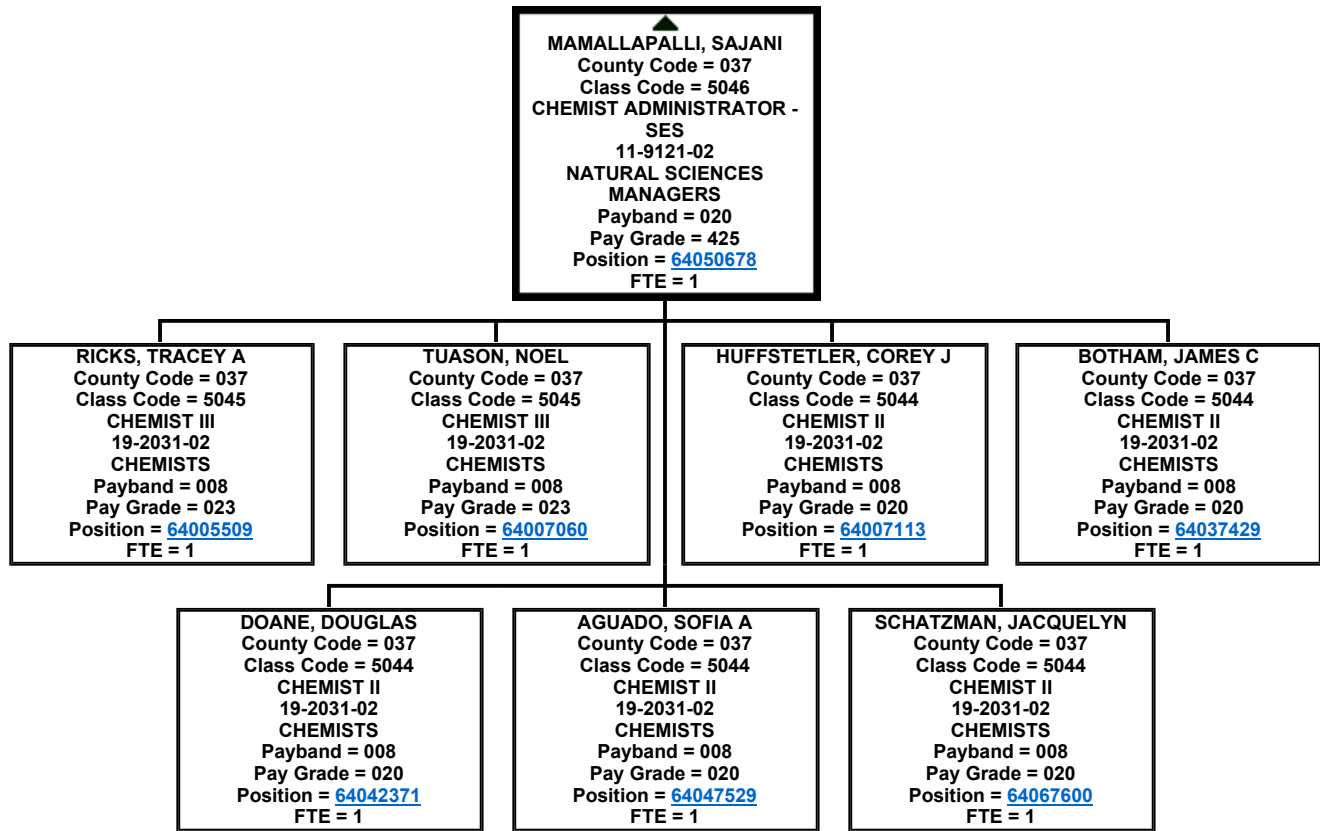


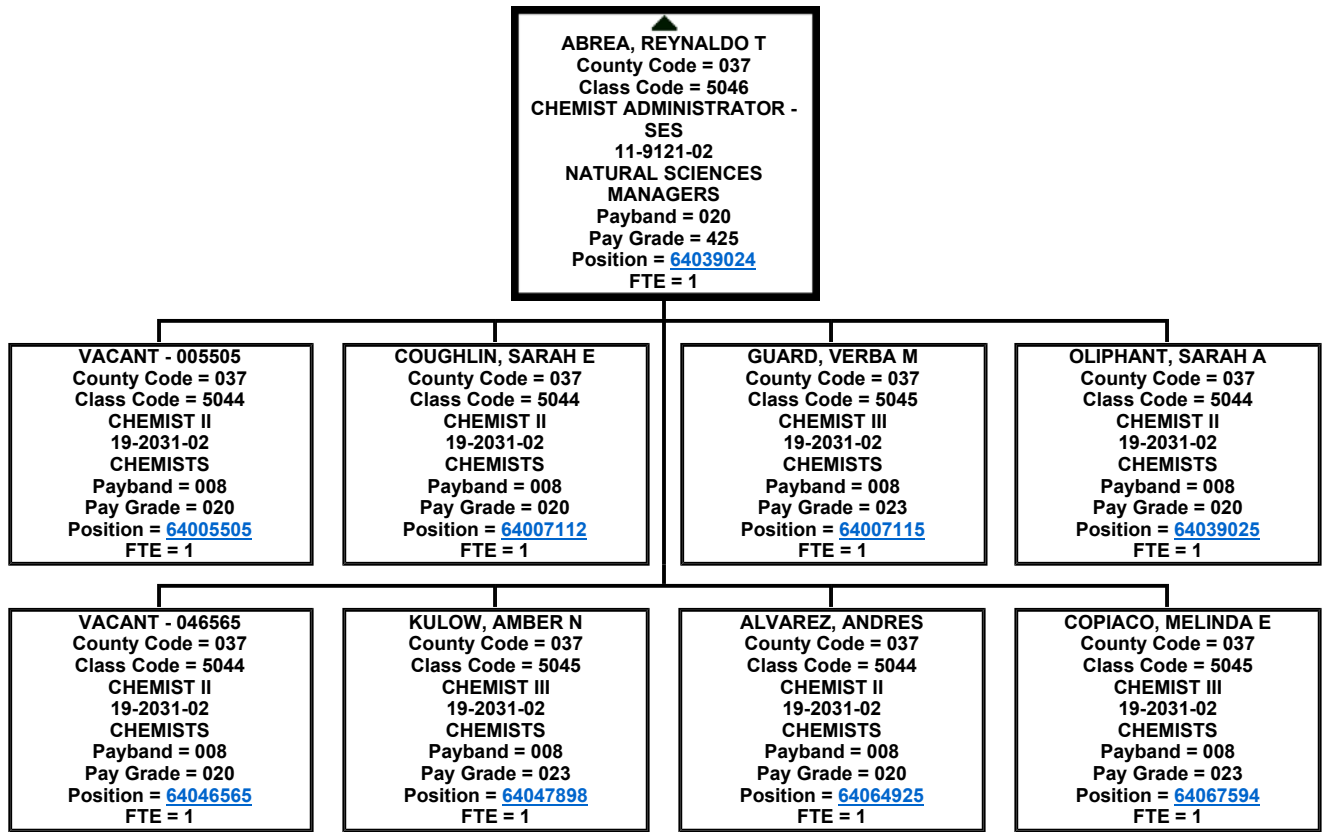


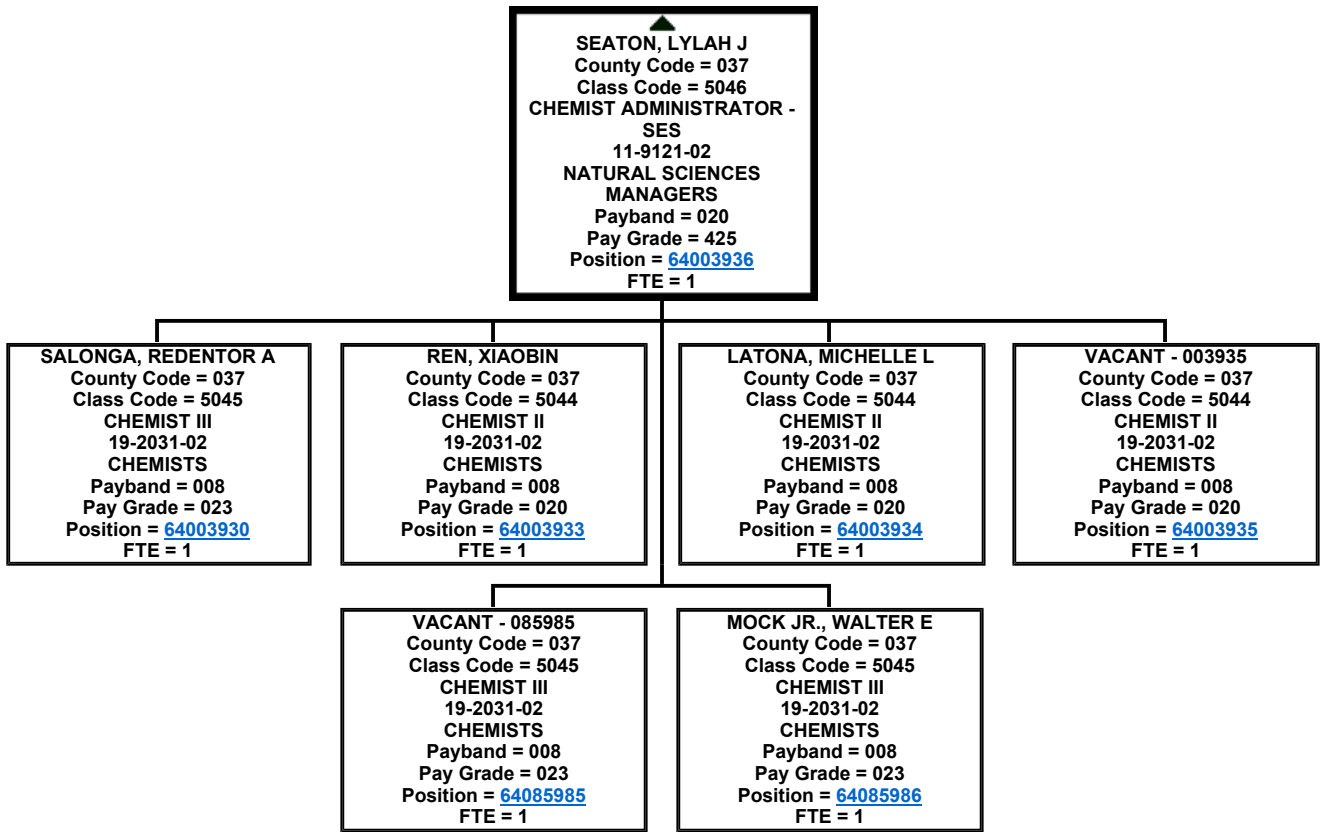


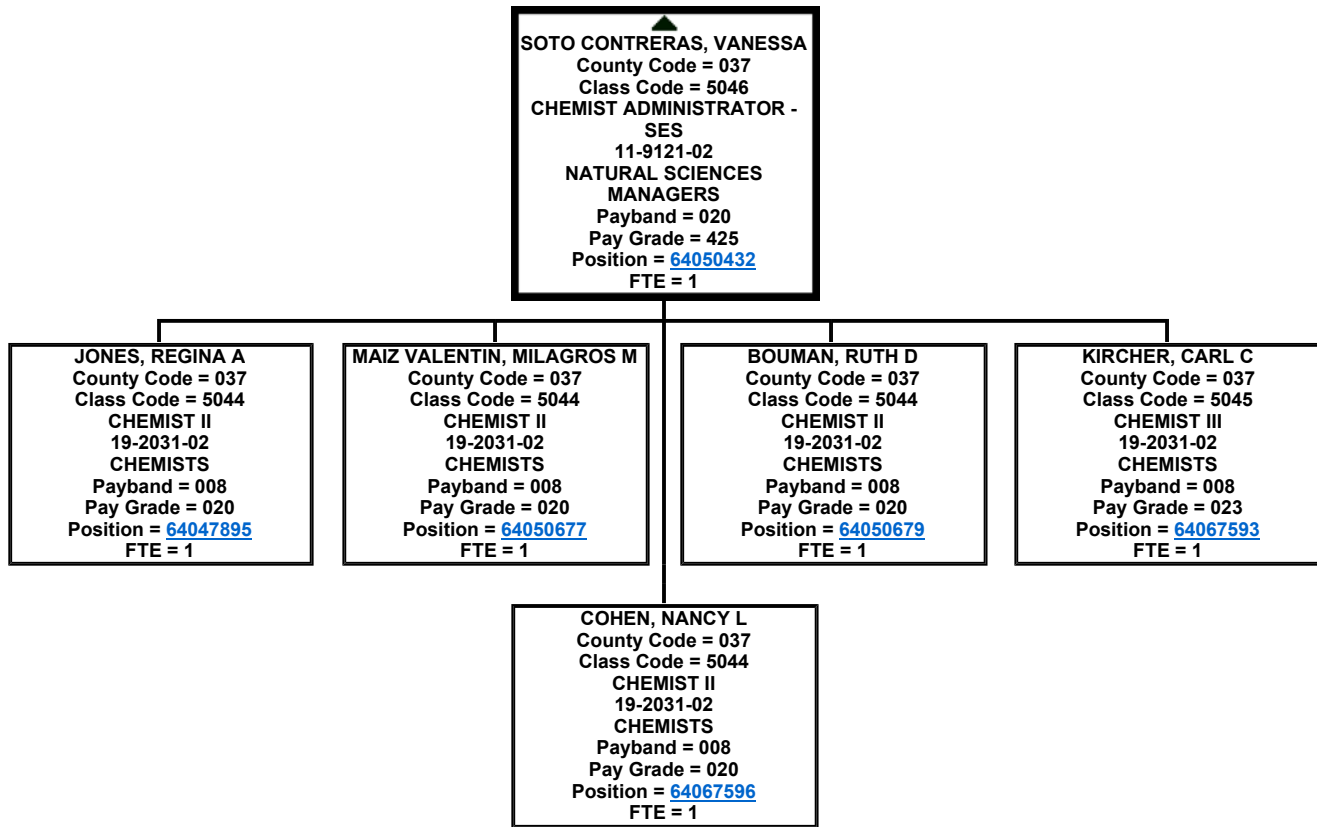


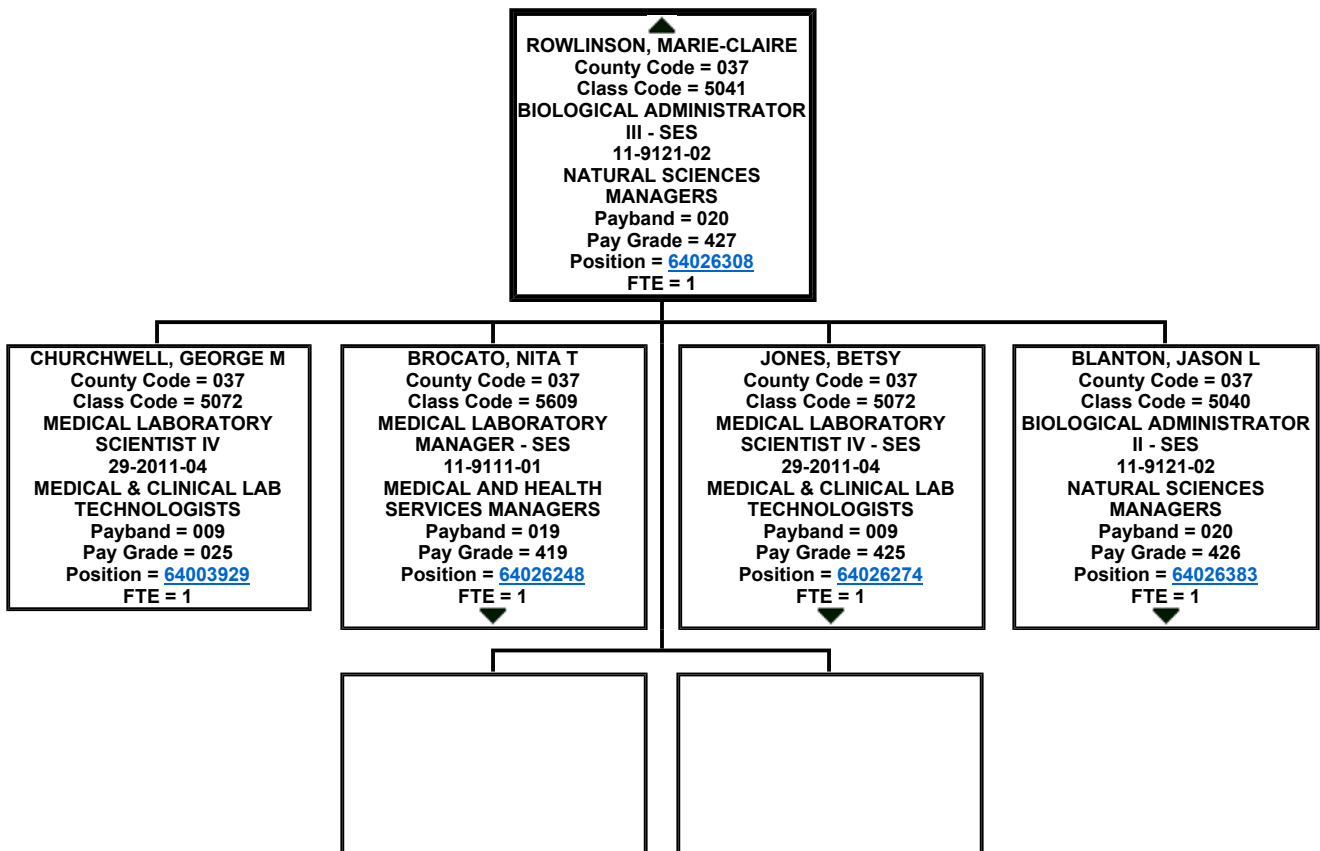
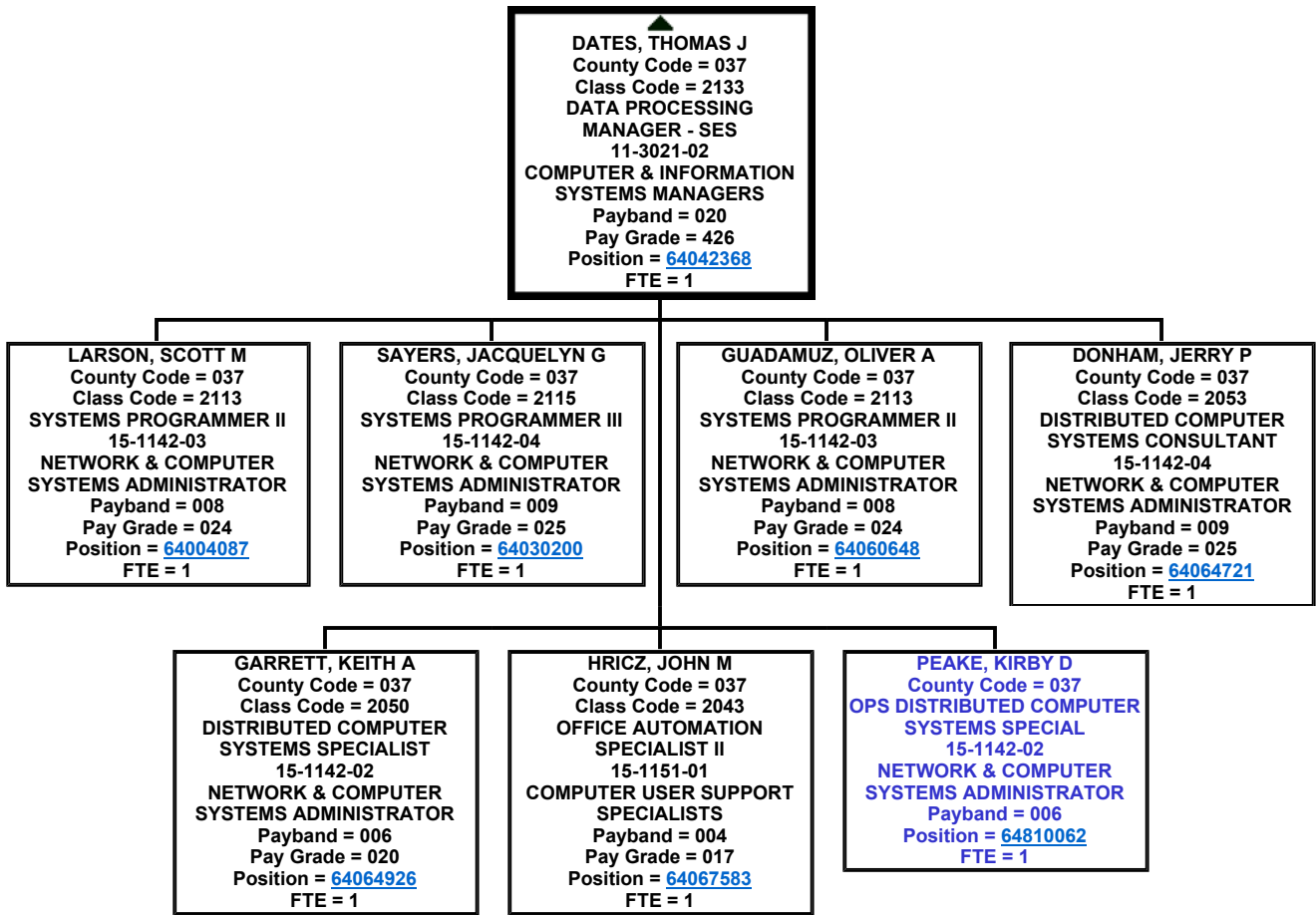






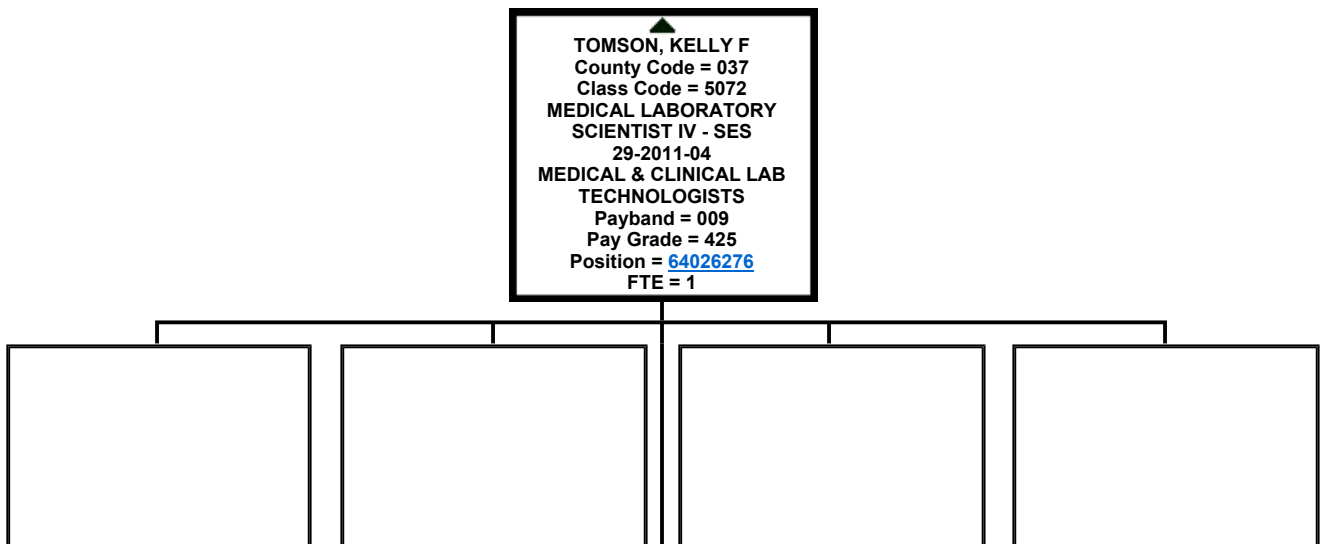
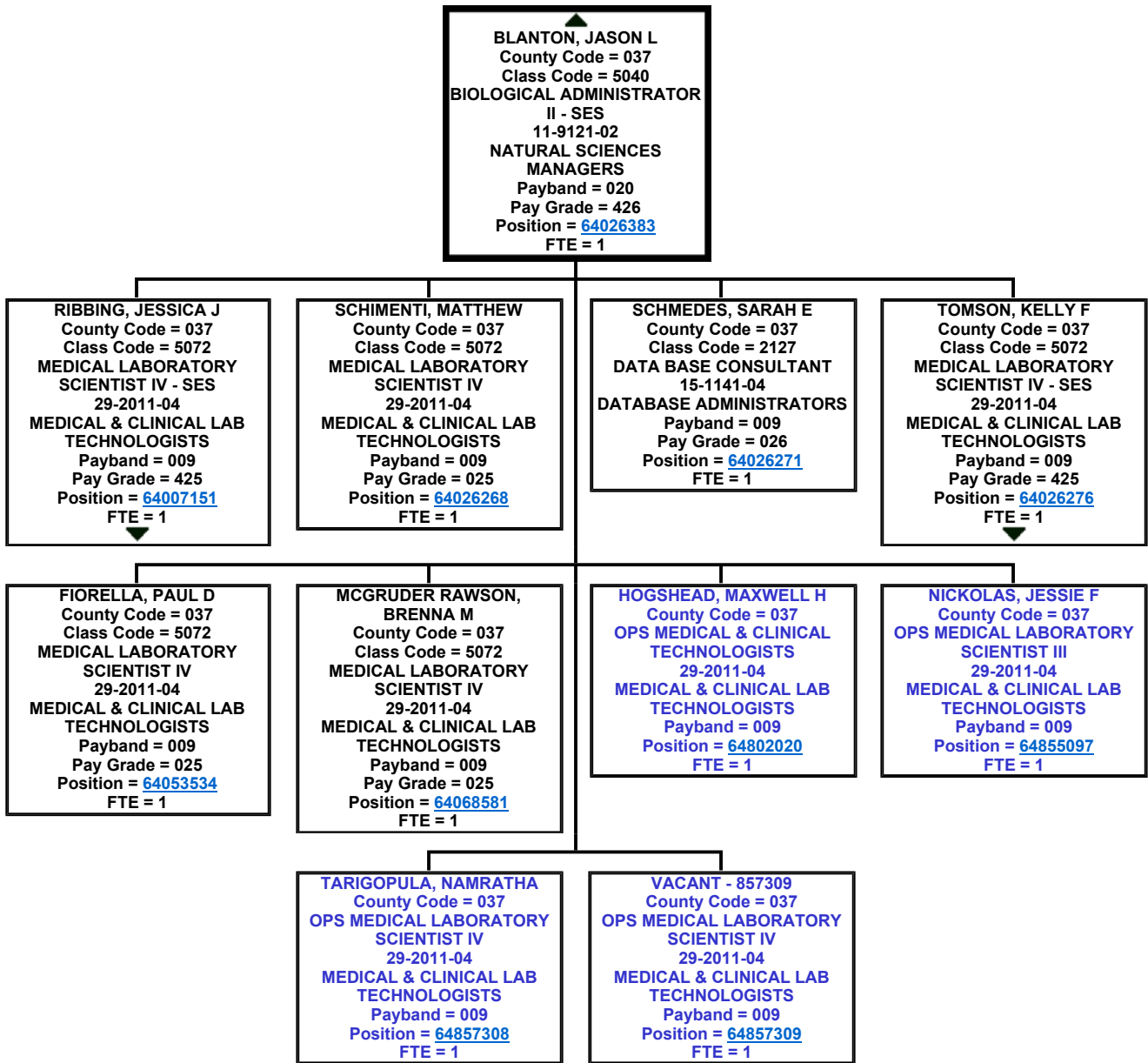






LEE, PHILIP A
County Code = 037
Class Code = 5072
MEDICAL LABORATORY
SCIENTIST IV
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 025
Position = [64046950](#)
FTE = 1

PEDROSA, MARIA DE LOS A
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 022
Position = [64085129](#)
FTE = 1



GARDNER, AMY R
 County Code = 037
 Class Code = 5070
 MEDICAL LABORATORY
 SCIENTIST II
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 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64026260](#)
 FTE = 1

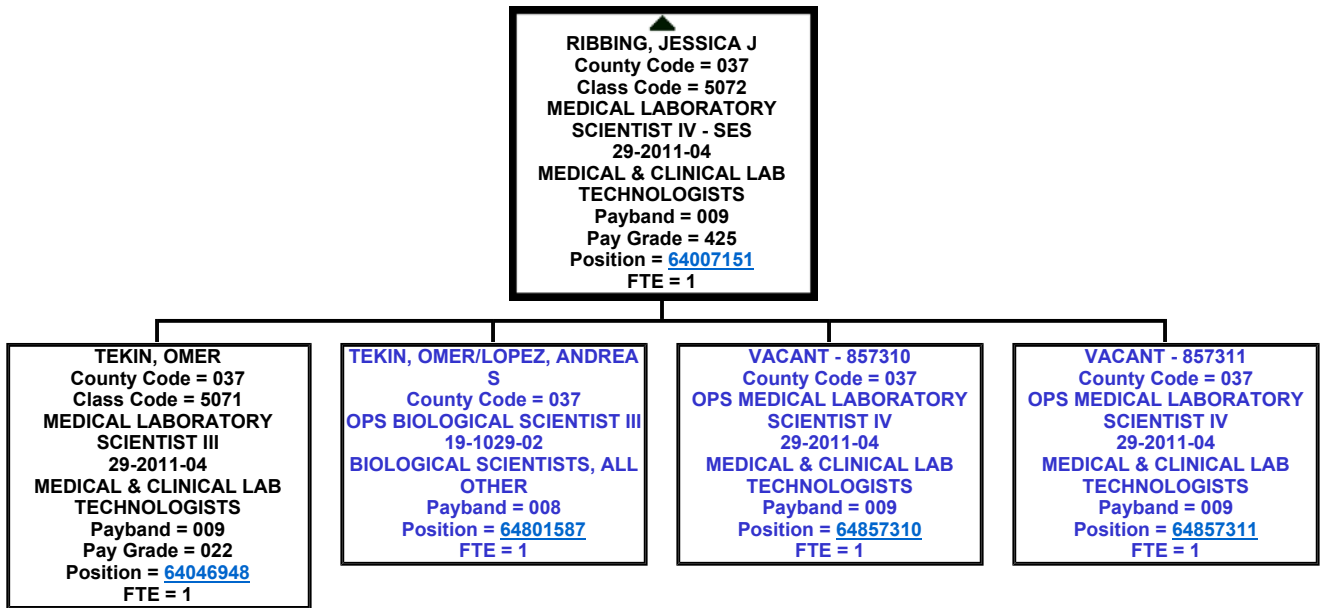
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 County Code = 037
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 SCIENTIST II
 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64026267](#)
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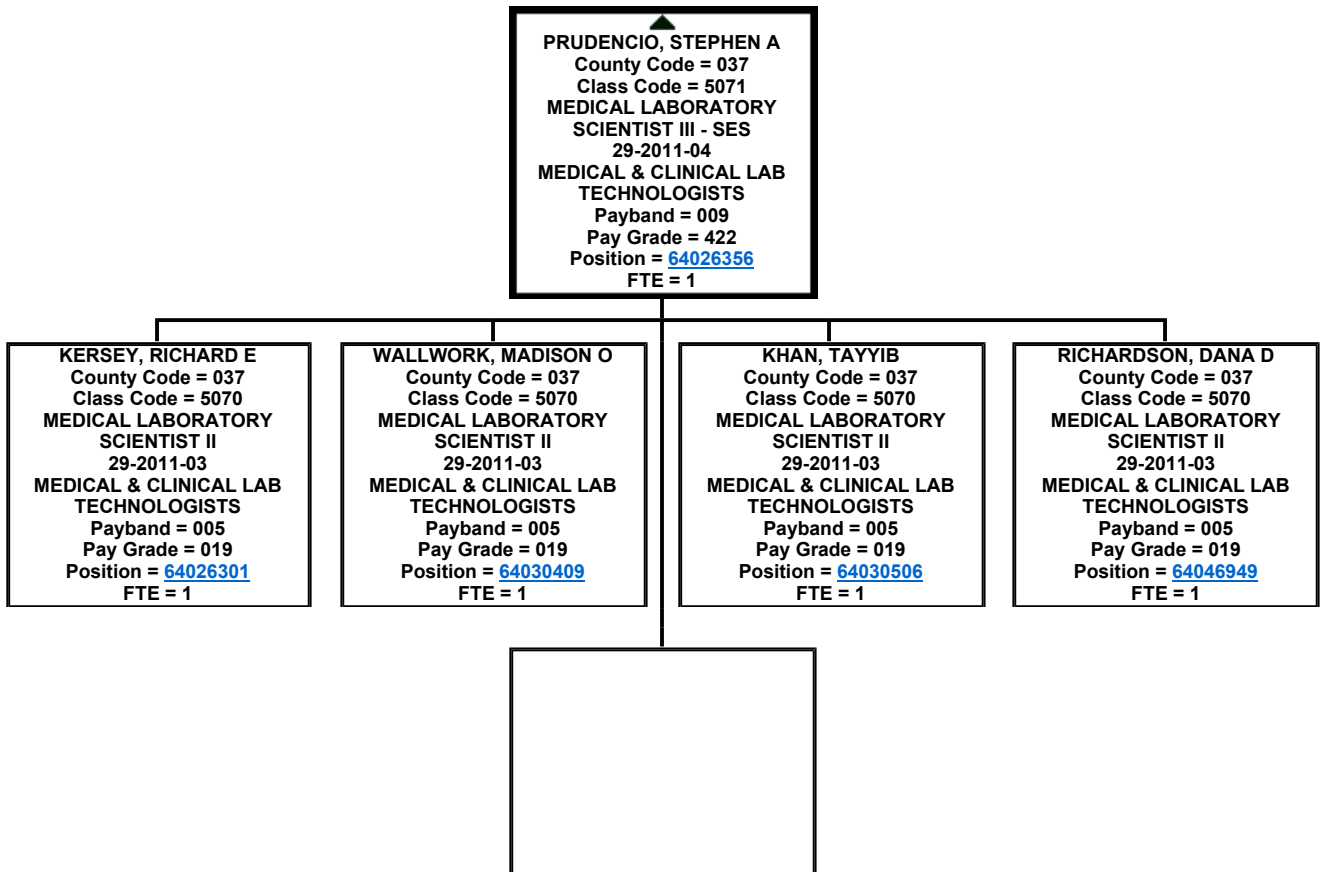
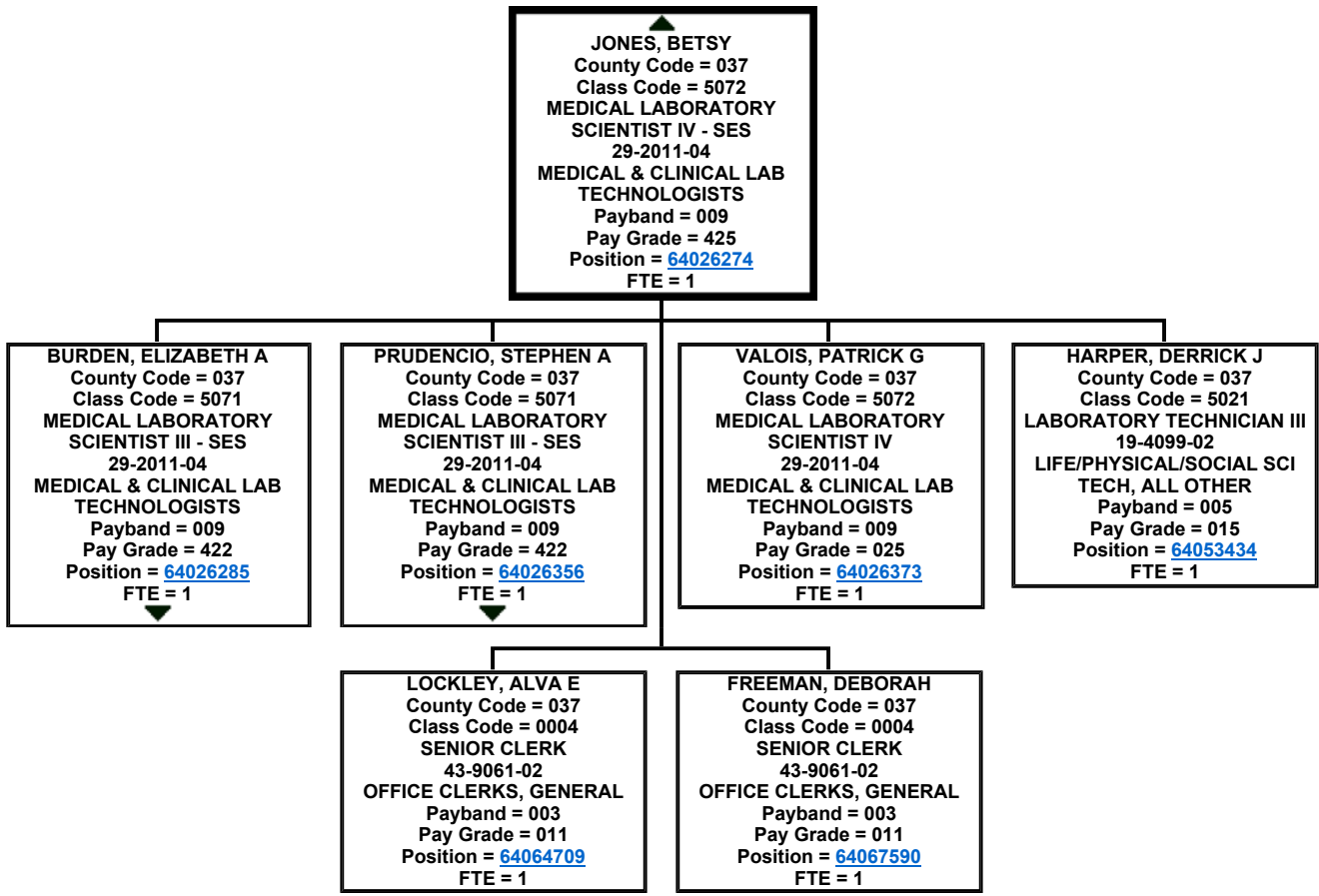
PICKENS, NANCY J
 County Code = 037
 Class Code = 5071
 MEDICAL LABORATORY
 SCIENTIST III
 29-2011-04
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 009
 Pay Grade = 022
 Position = [64026273](#)
 FTE = 1

RACICOT, JEREMY R
 County Code = 037
 Class Code = 5070
 MEDICAL LABORATORY
 SCIENTIST II
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 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64030232](#)
 FTE = 1

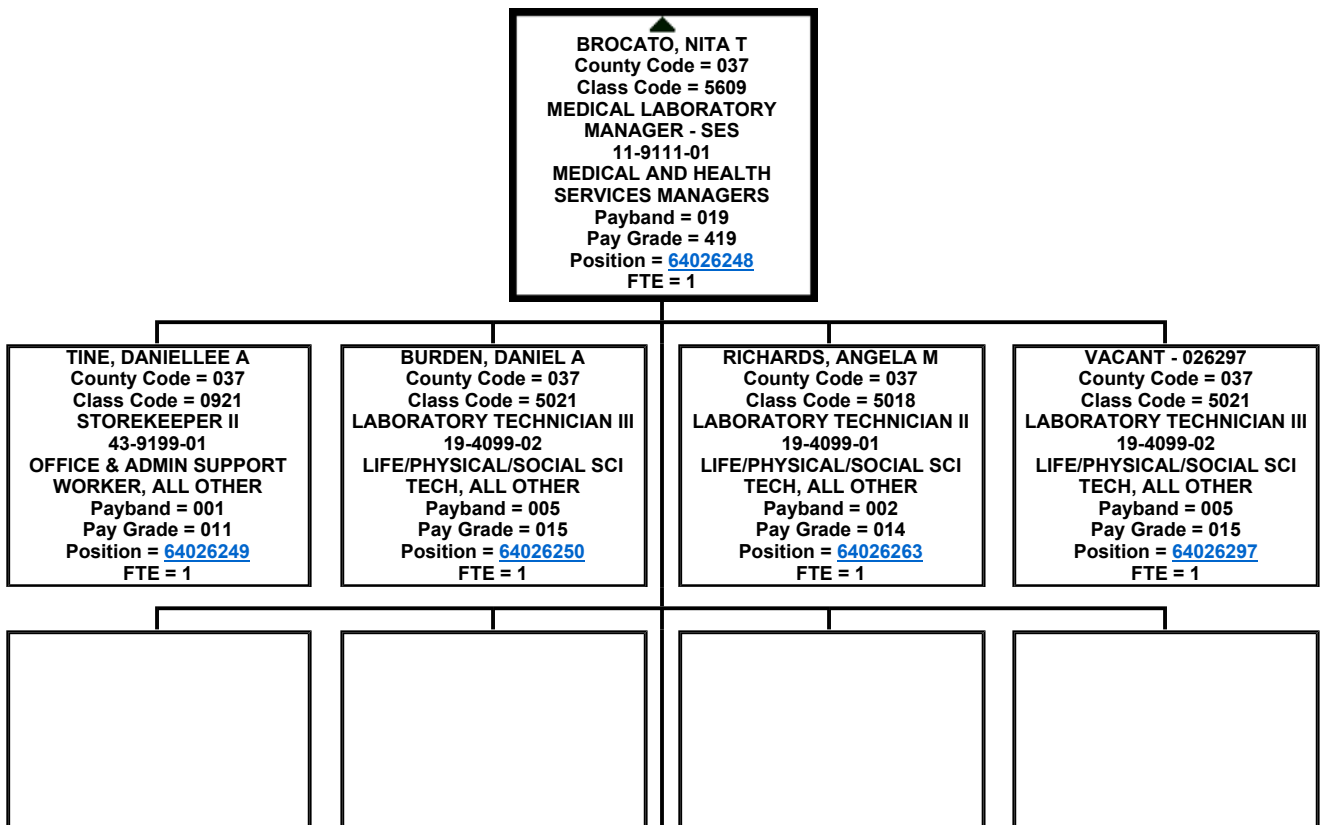
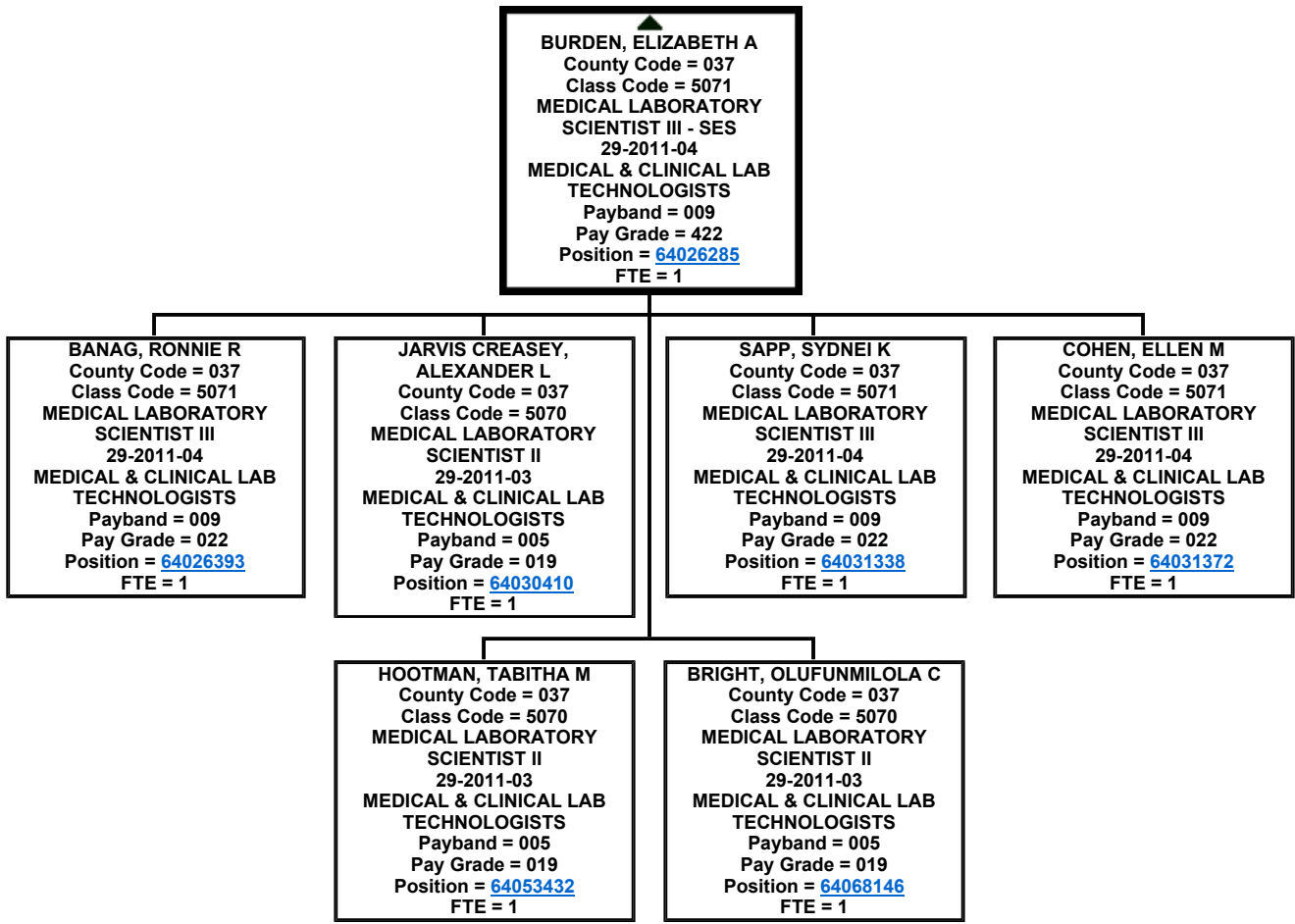
KERR, NANCY J
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 MEDICAL LABORATORY
 SCIENTIST II
 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64030539](#)
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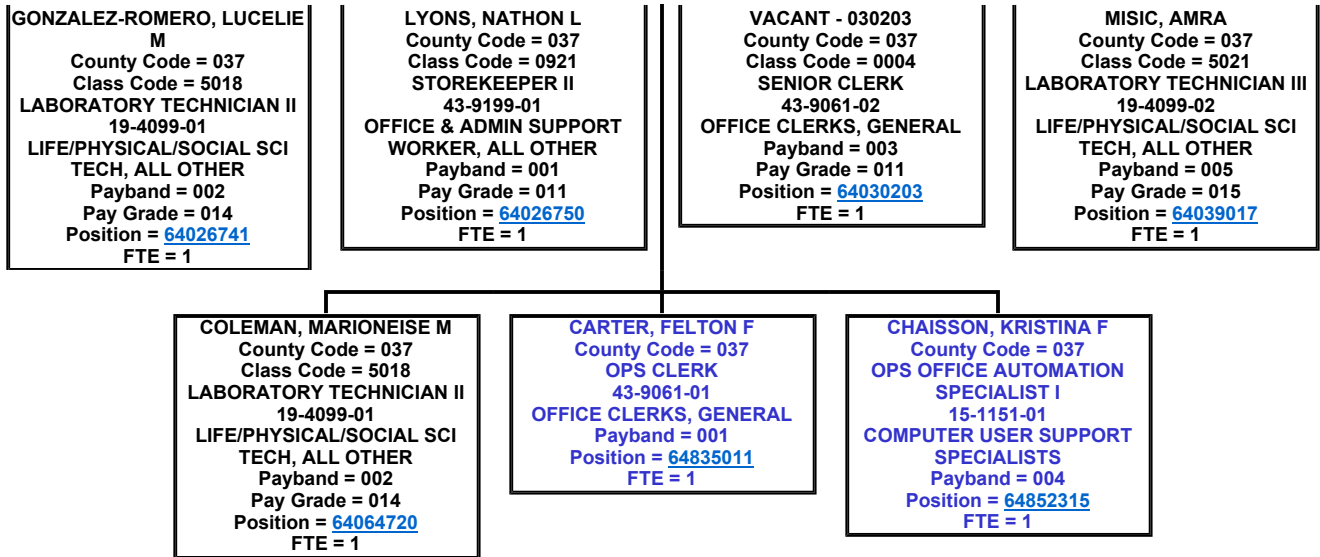
ETHERIDGE, SONIA I
 County Code = 037
 Class Code = 5070
 MEDICAL LABORATORY
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 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
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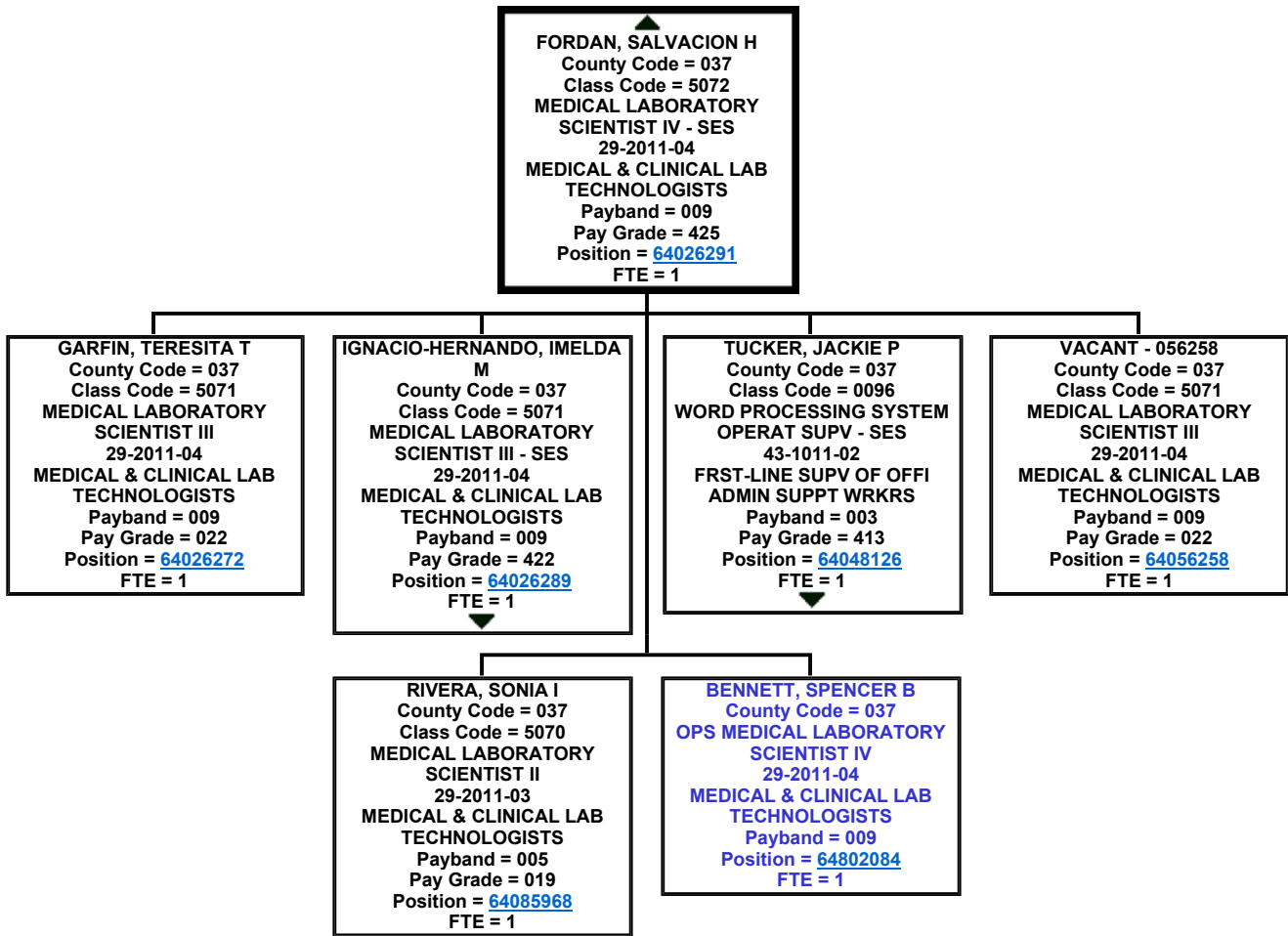


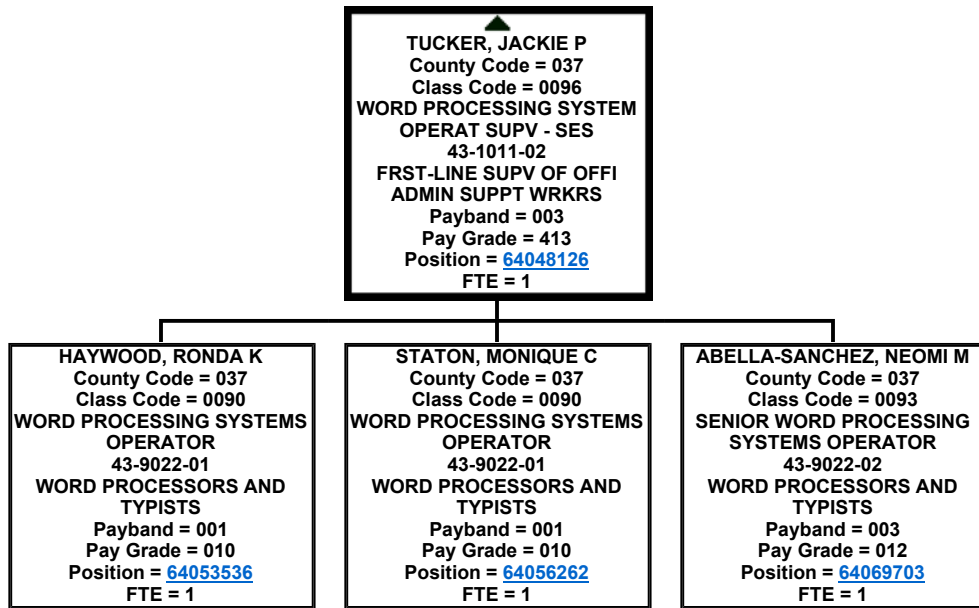


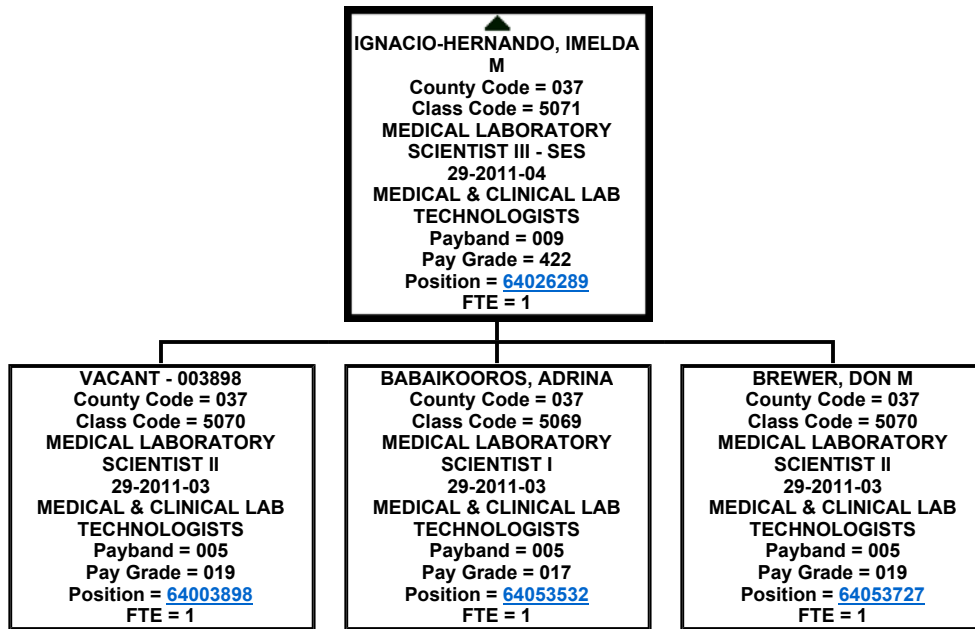
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County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
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Position = [64064780](#)
FTE = 1

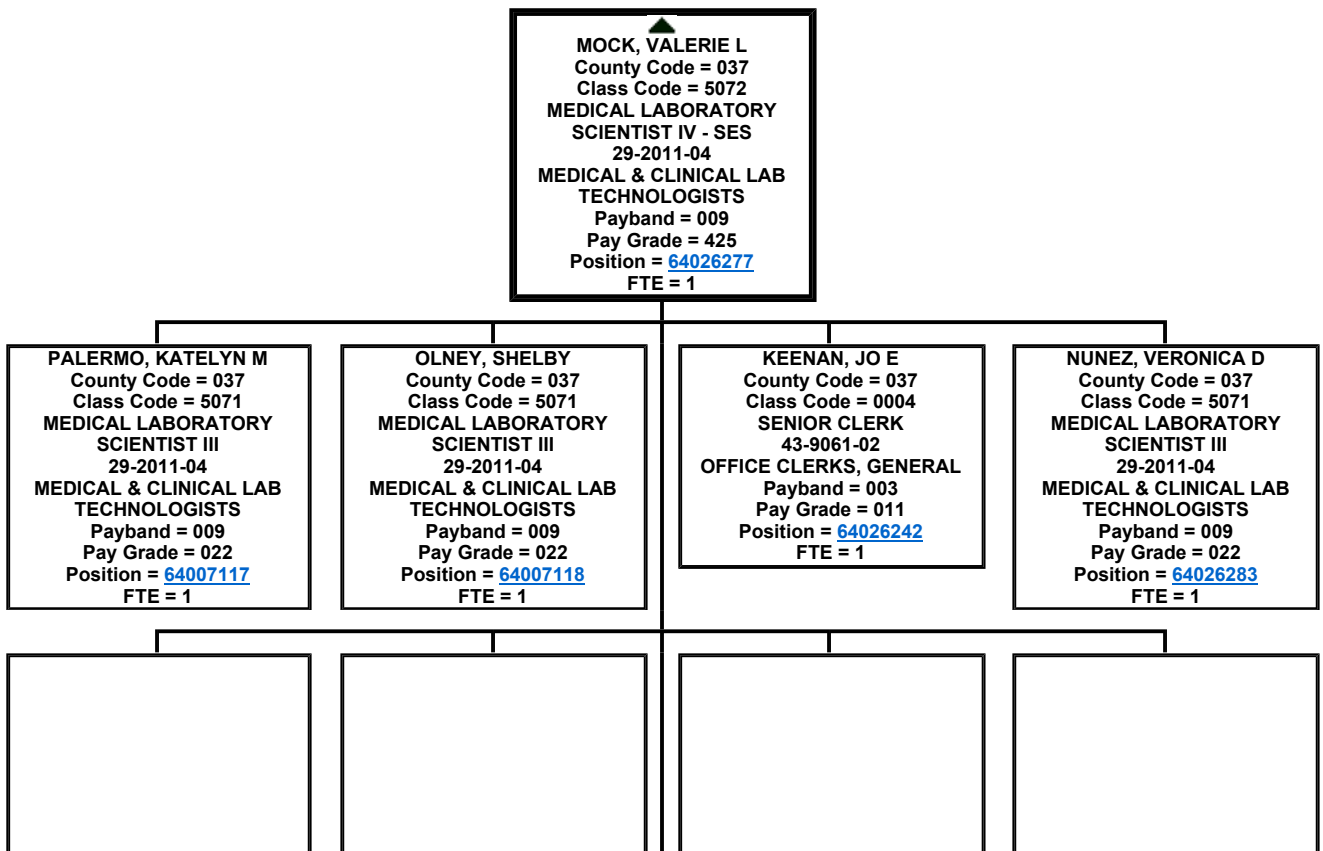
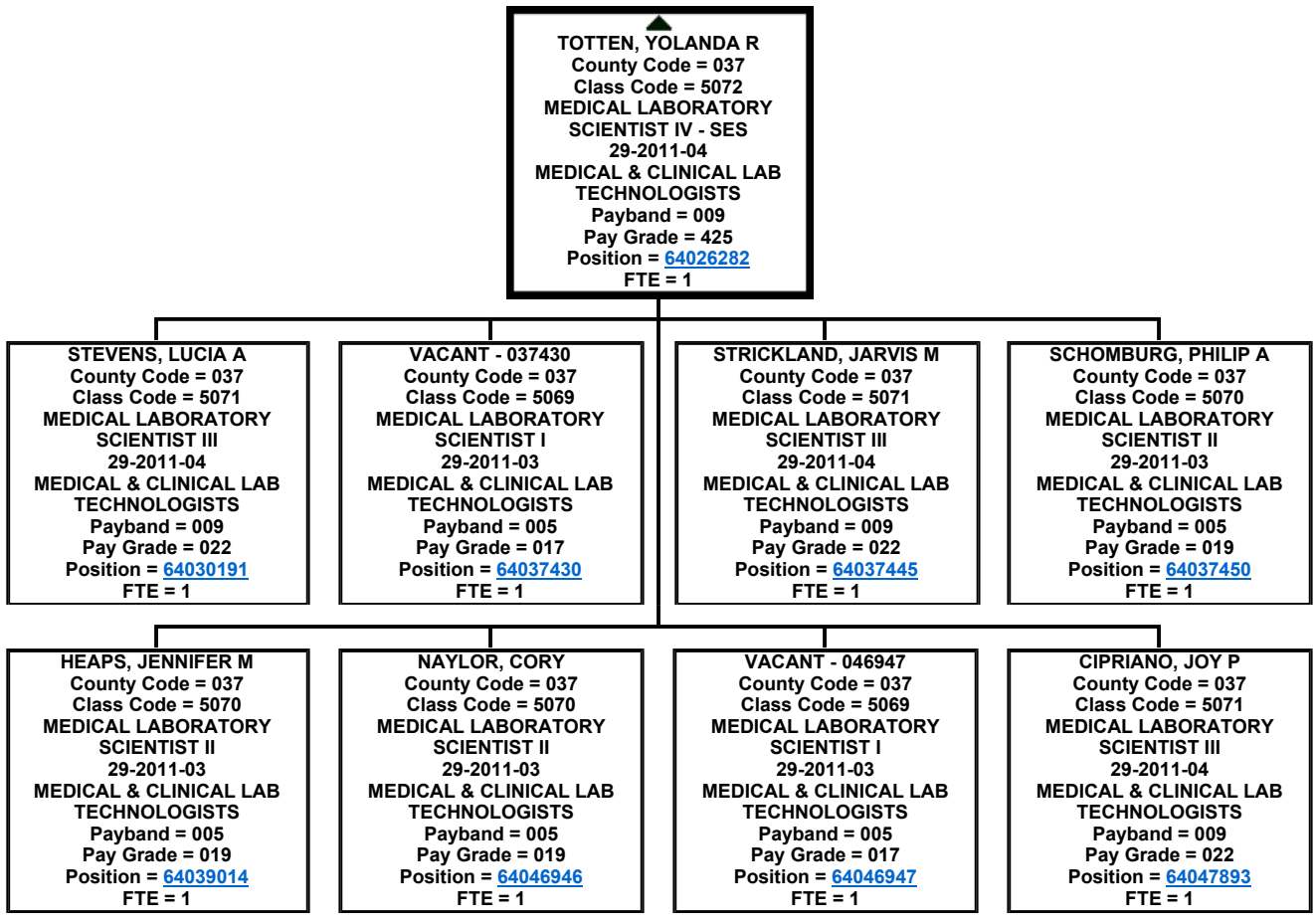


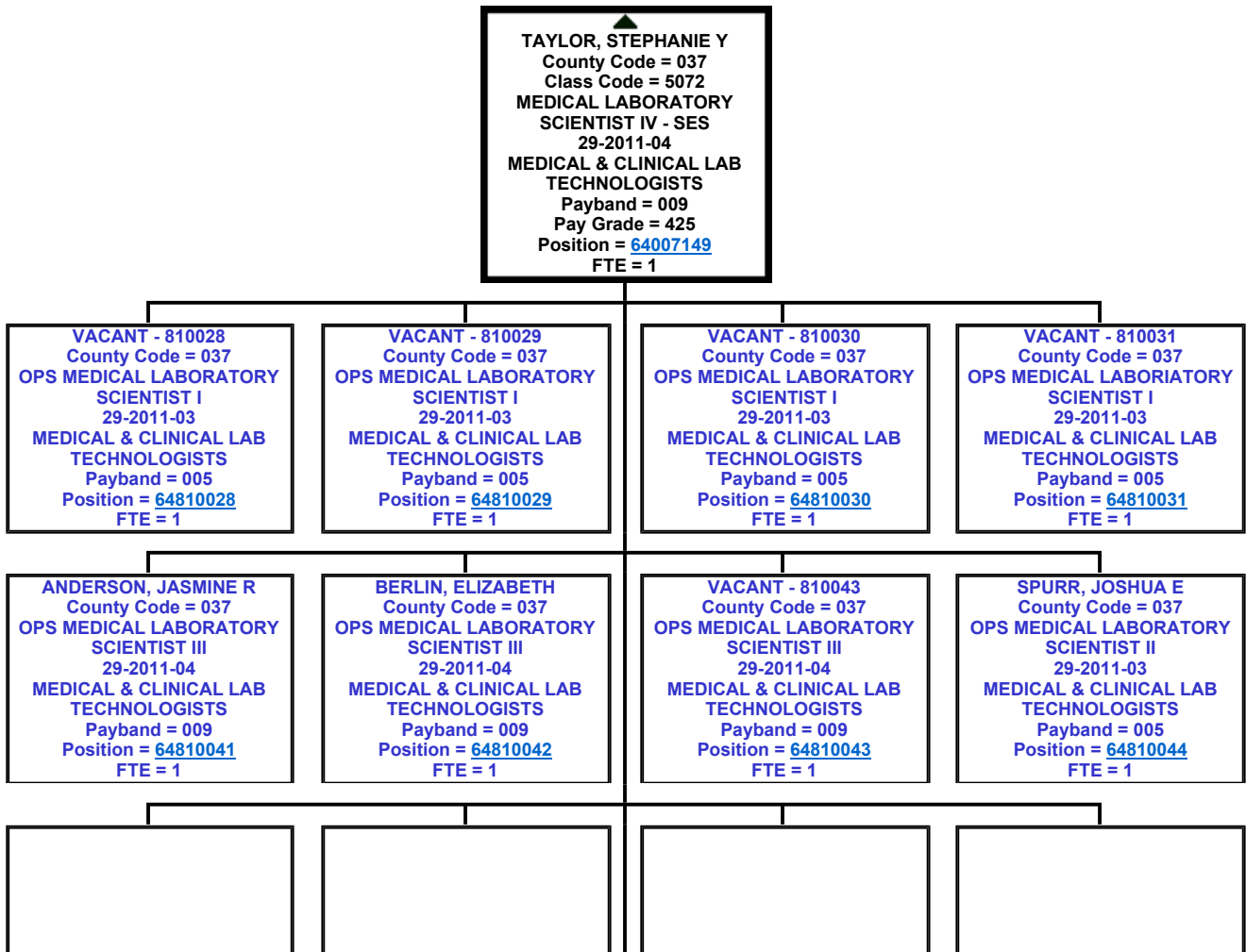


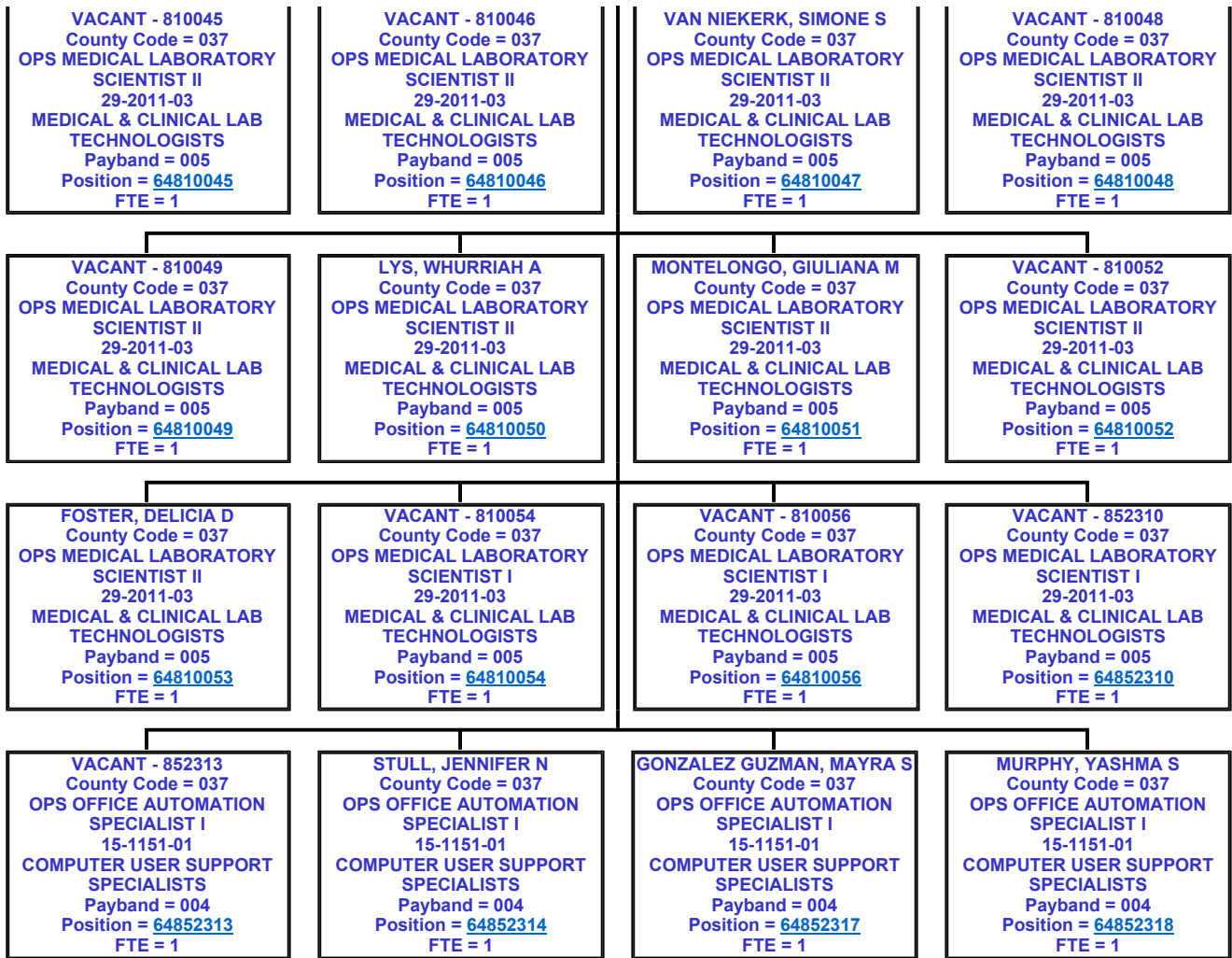




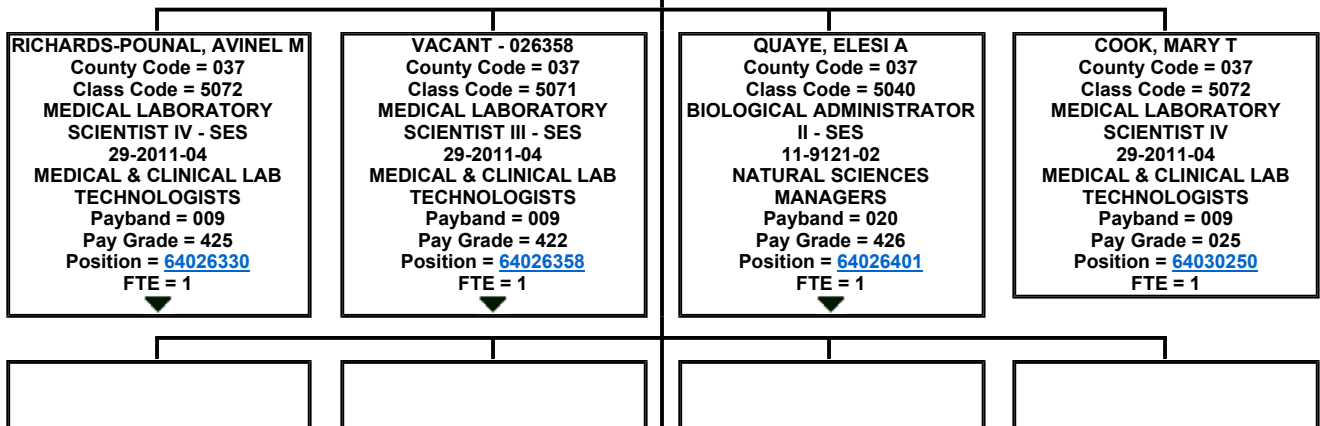


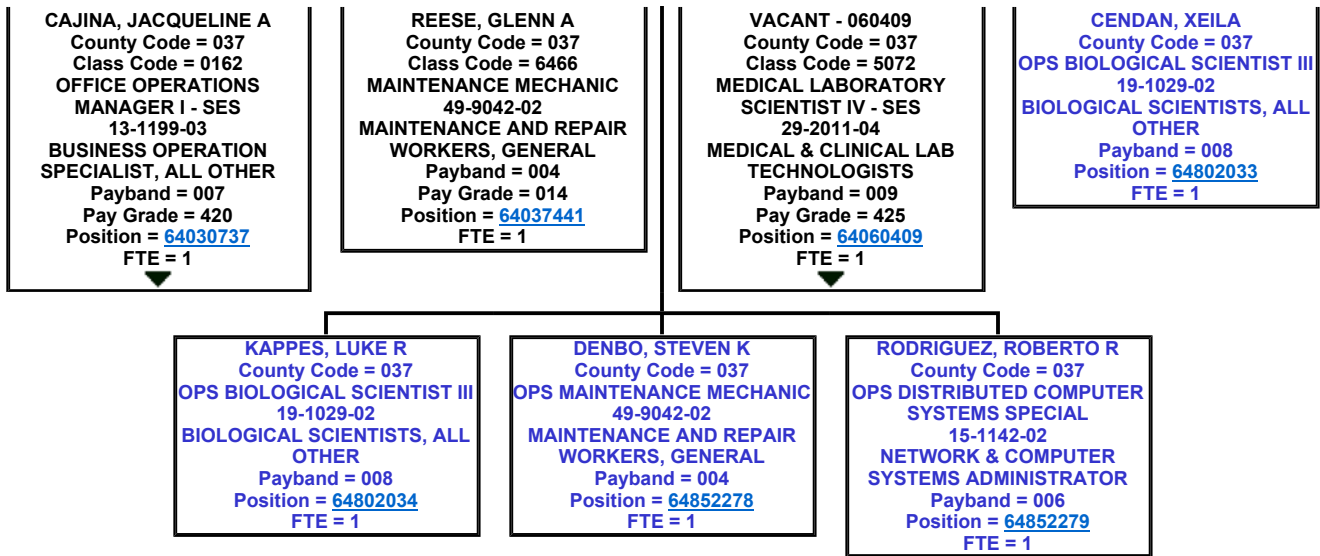


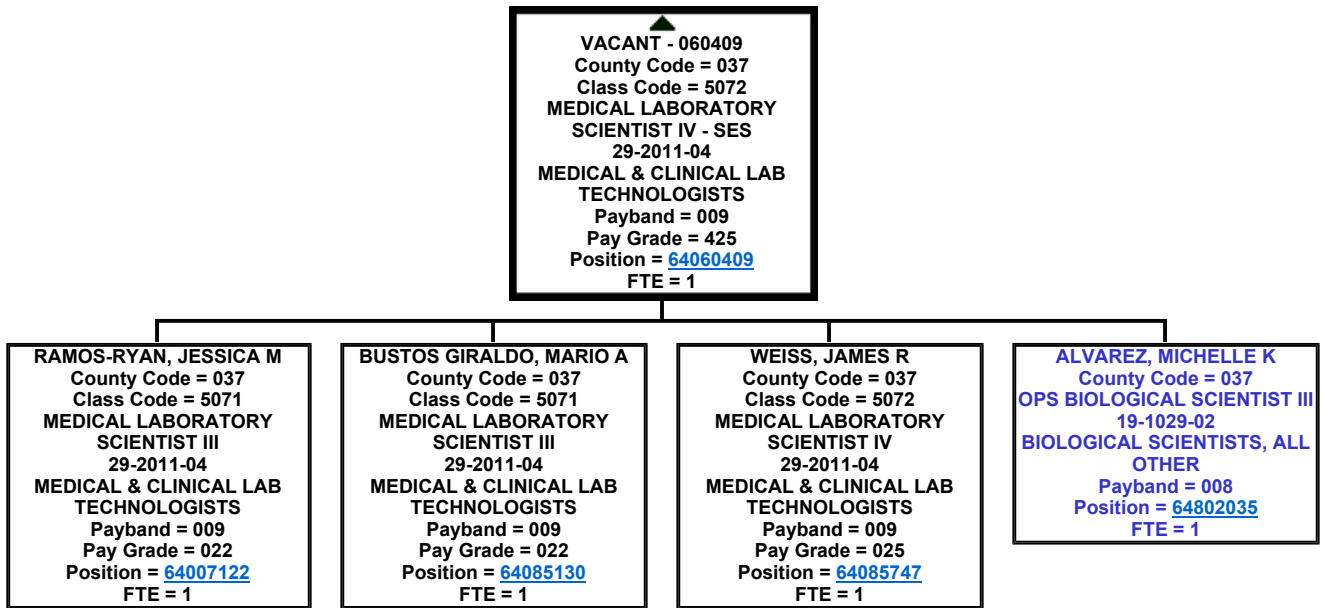


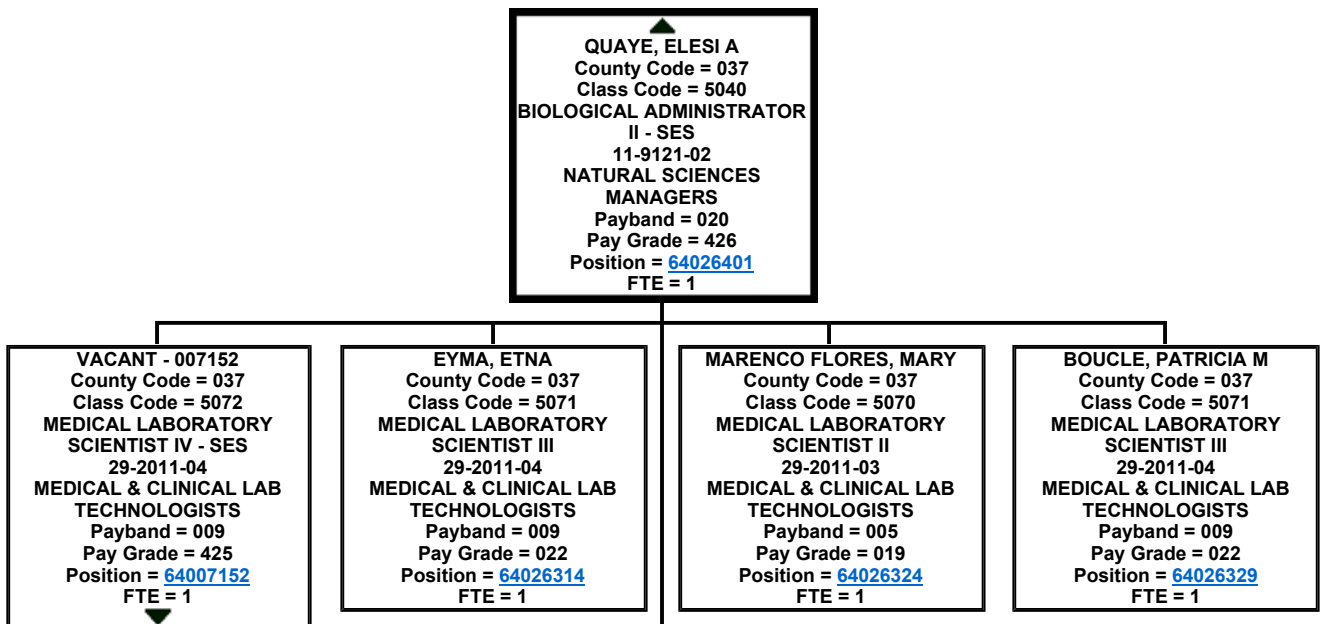
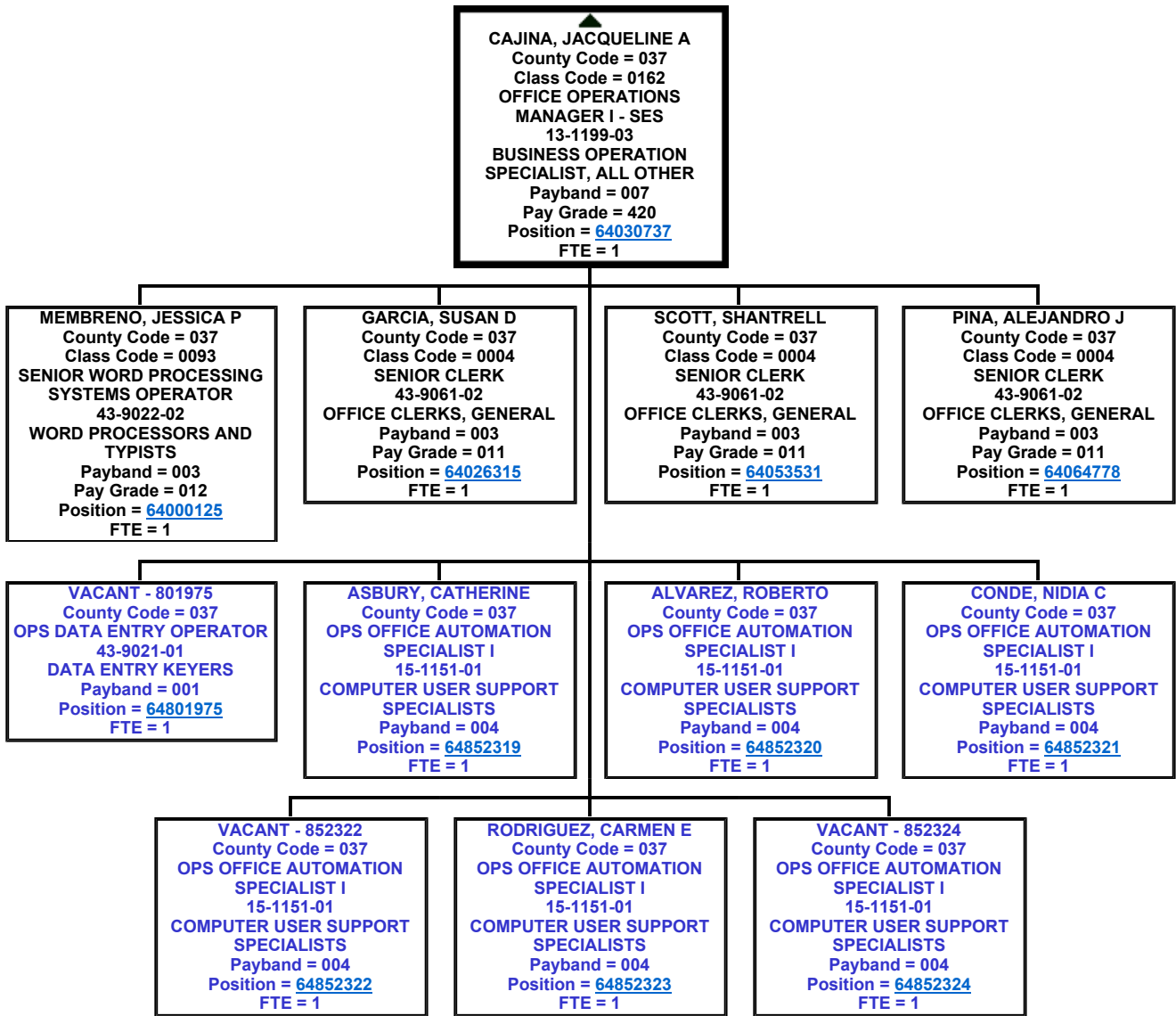


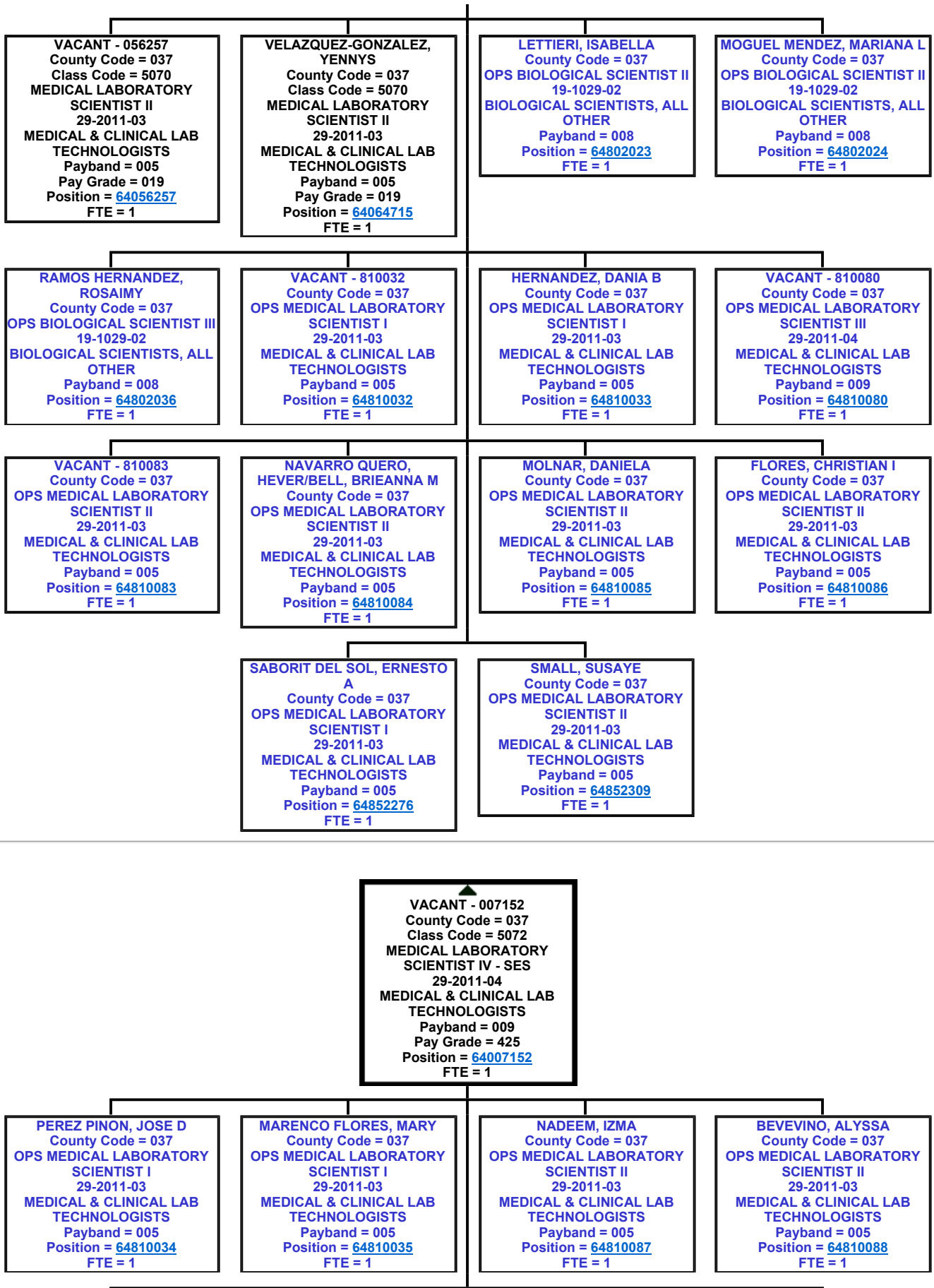
WHITE, STEPHEN
County Code = 037
Class Code = 5041
BIOLOGICAL ADMINISTRATOR III - SES
11-9121-02
NATURAL SCIENCES MANAGERS
Payband = 020
Pay Grade = 427
Position = [64026333](#)
FTE = 1

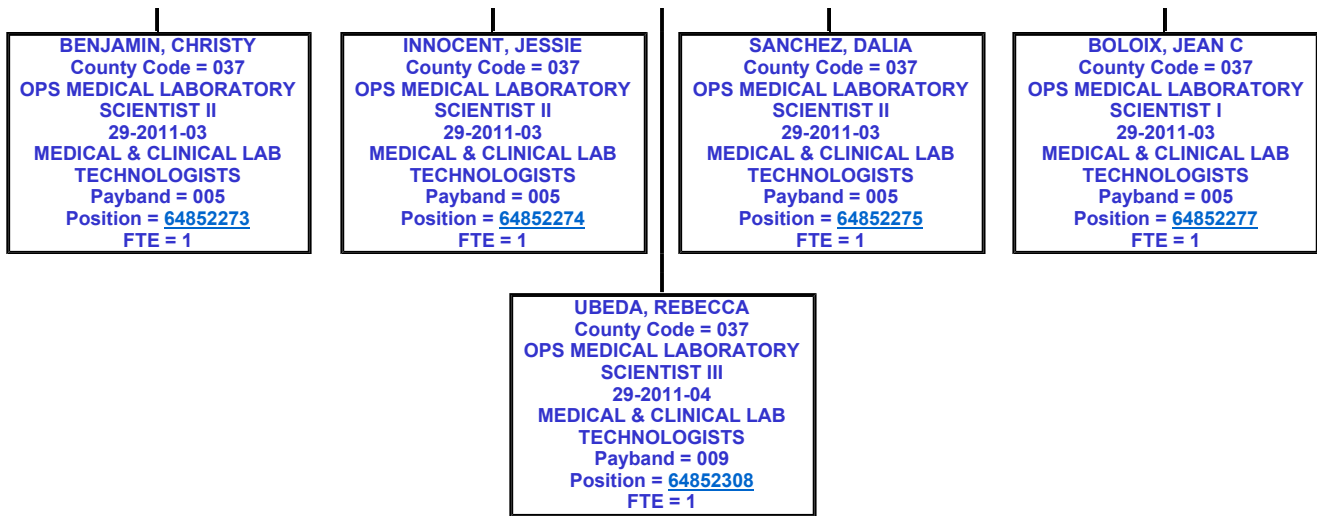








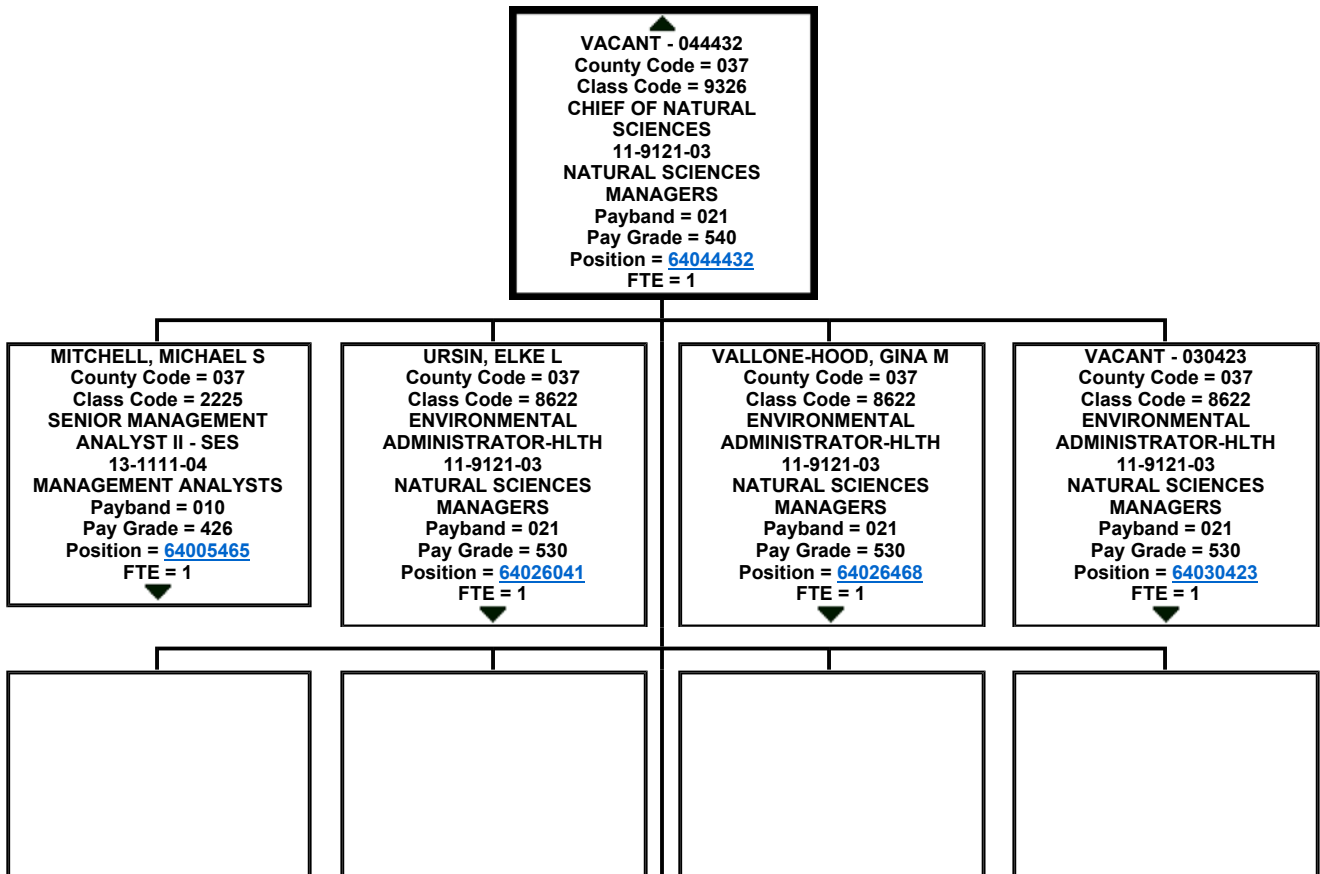
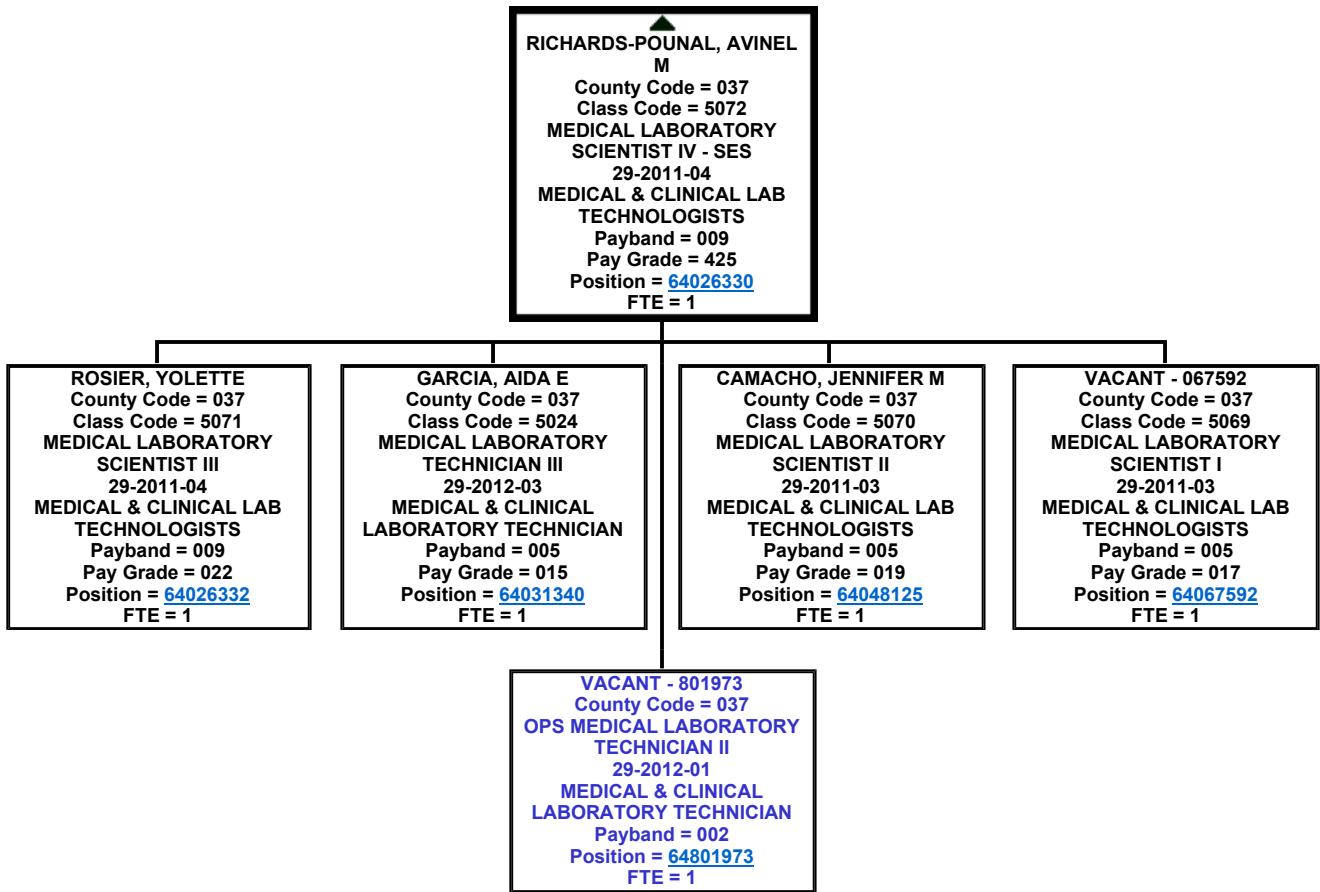


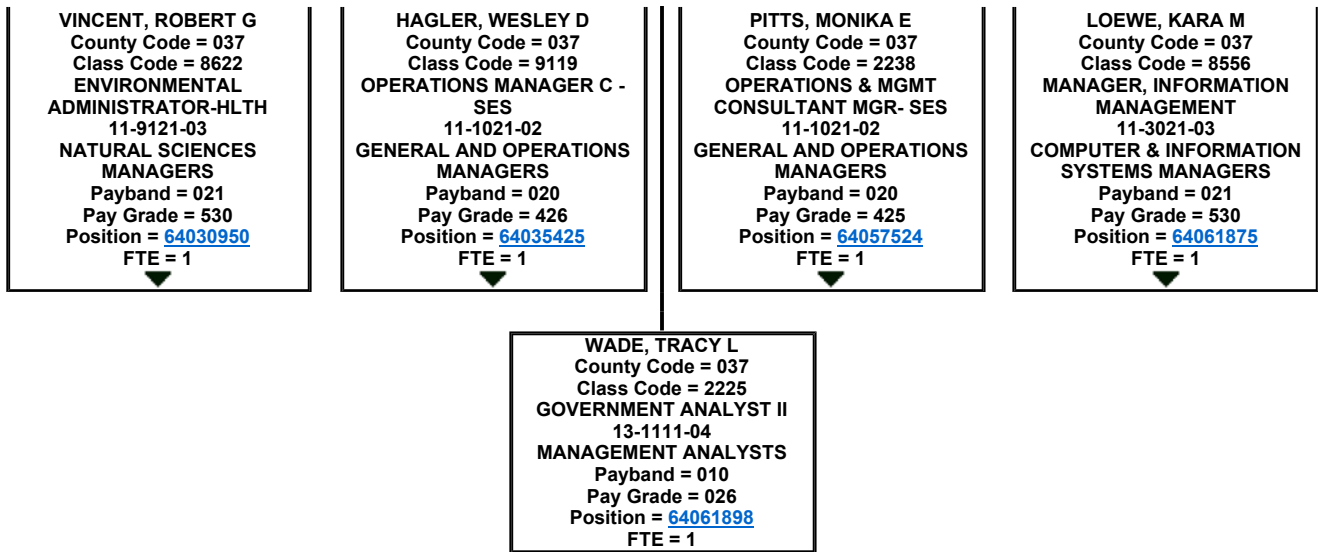


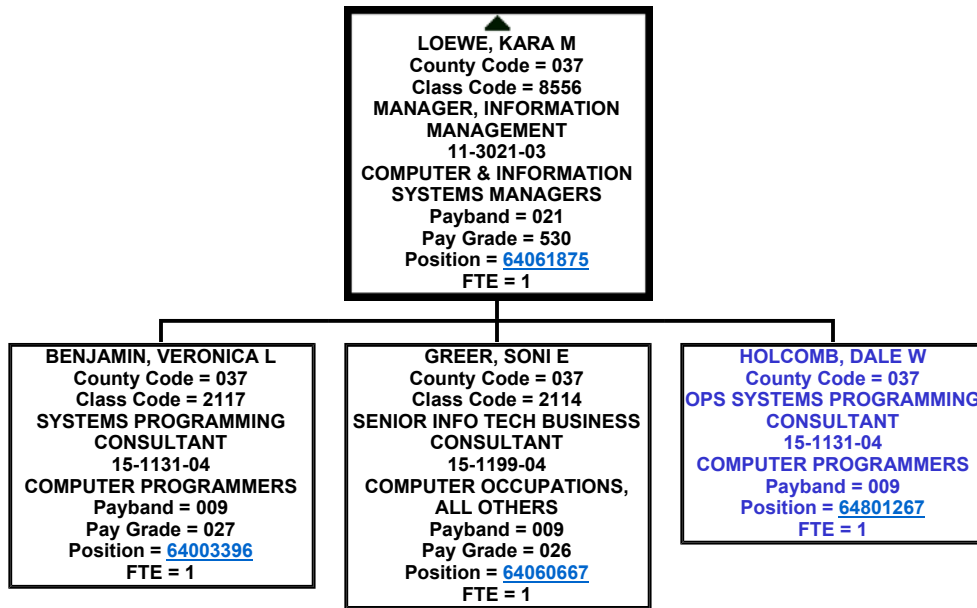
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MEDICAL LABORATORY
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MEDICAL & CLINICAL LAB
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Pay Grade = 422
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FTE = 1

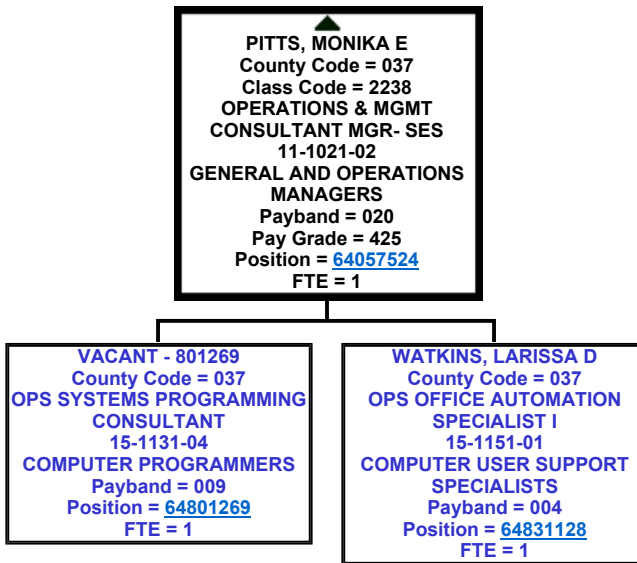
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County Code = 037
Class Code = 5069
MEDICAL LABORATORY
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29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64000801](#)
FTE = 1

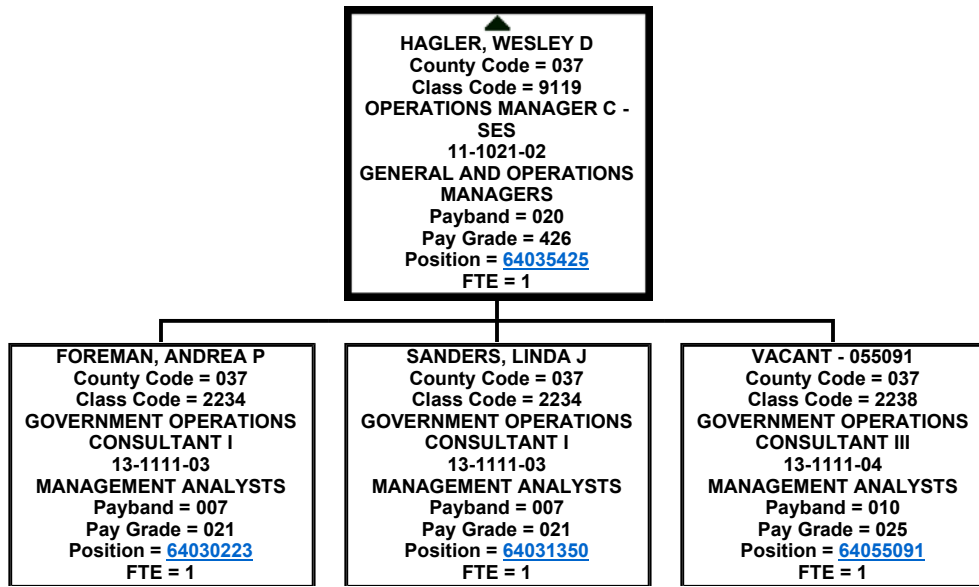
PEREZ, CARLOS A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
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29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026321](#)
FTE = 1

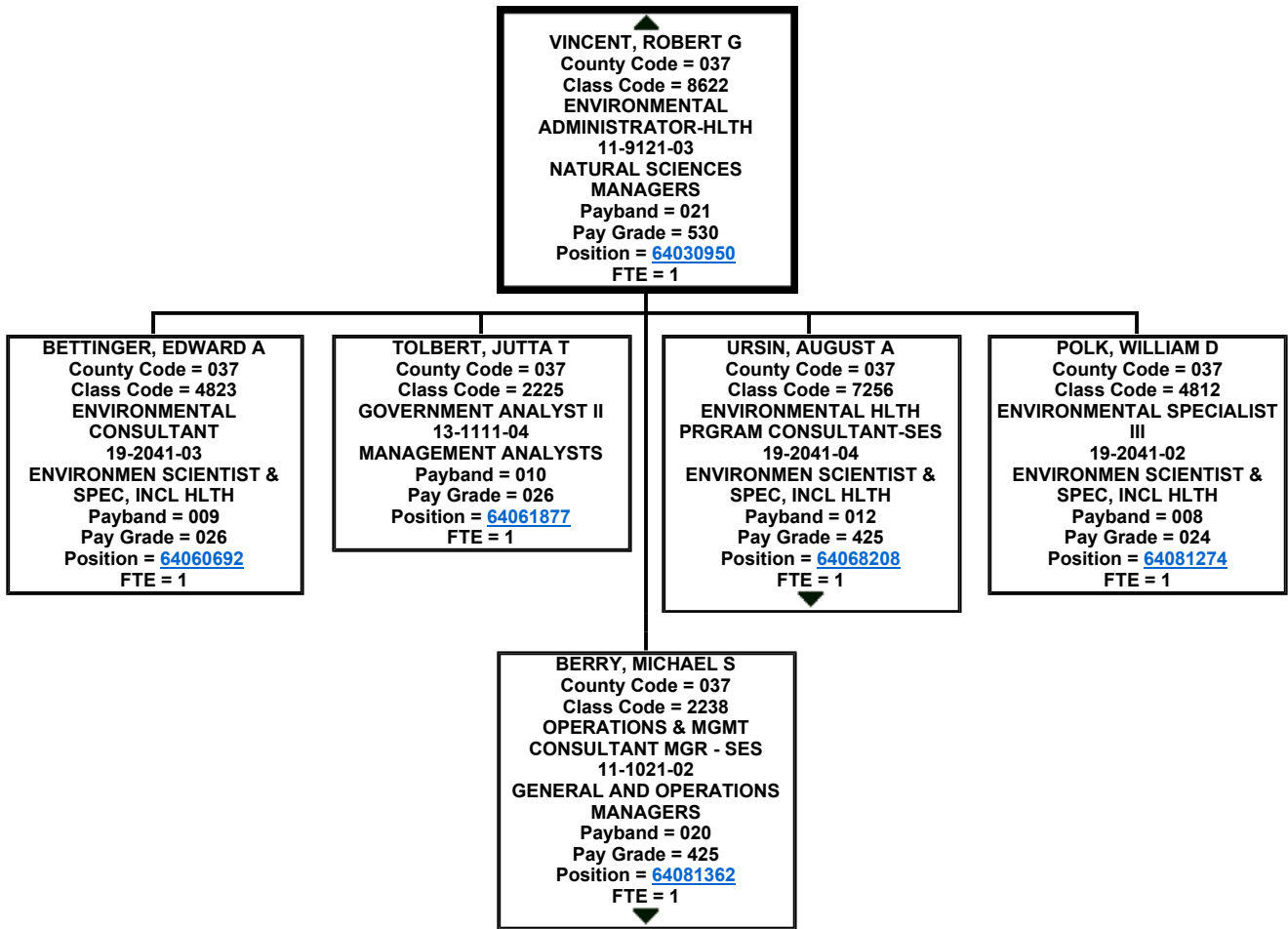


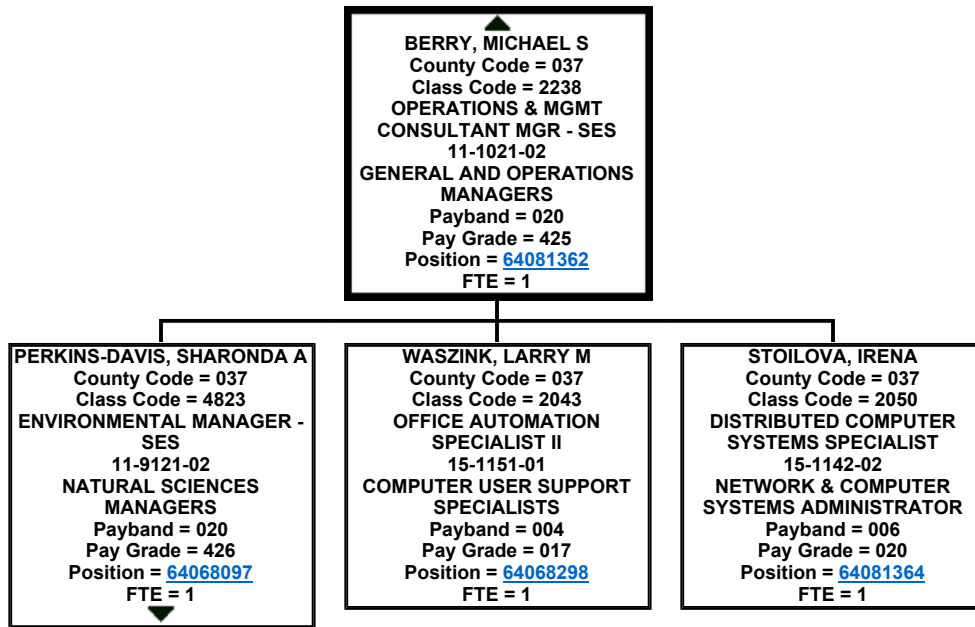


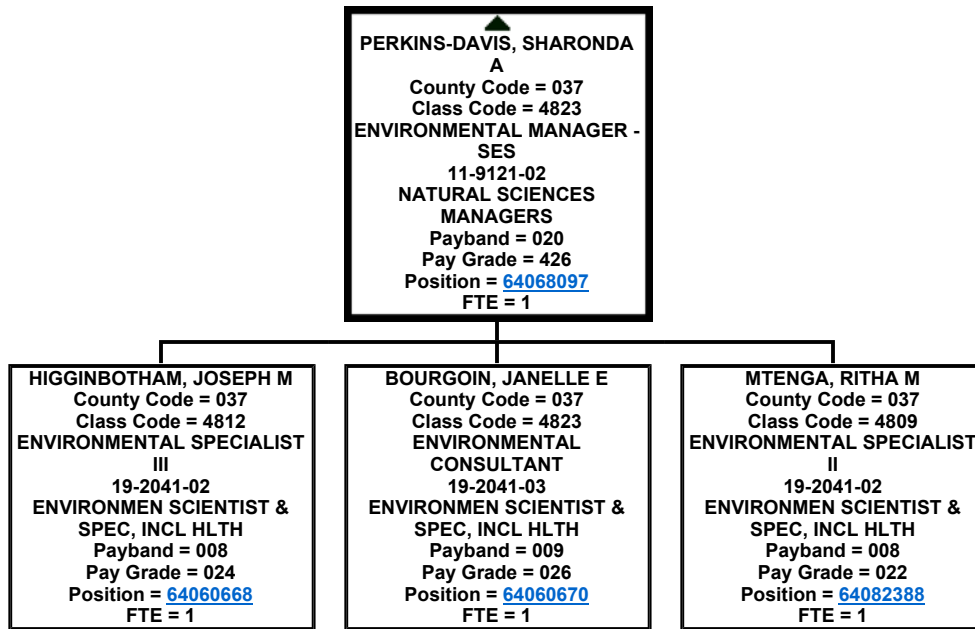


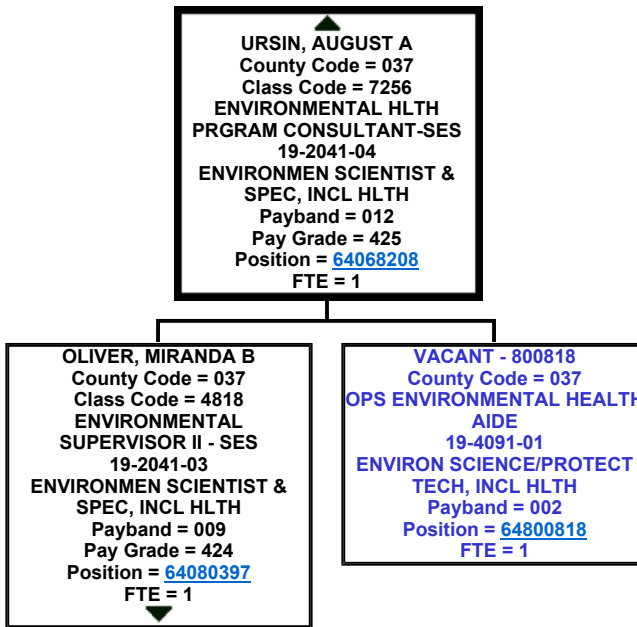


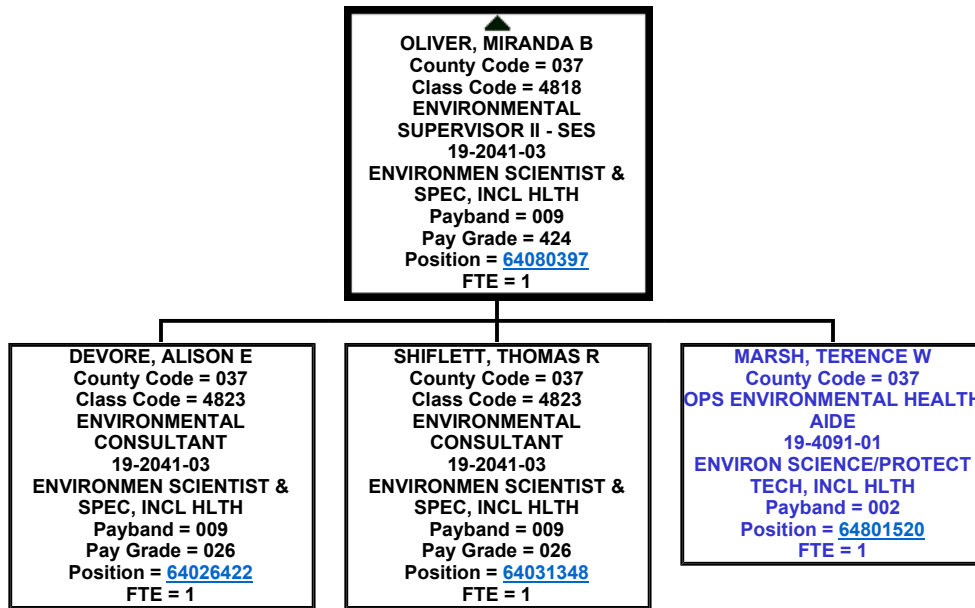


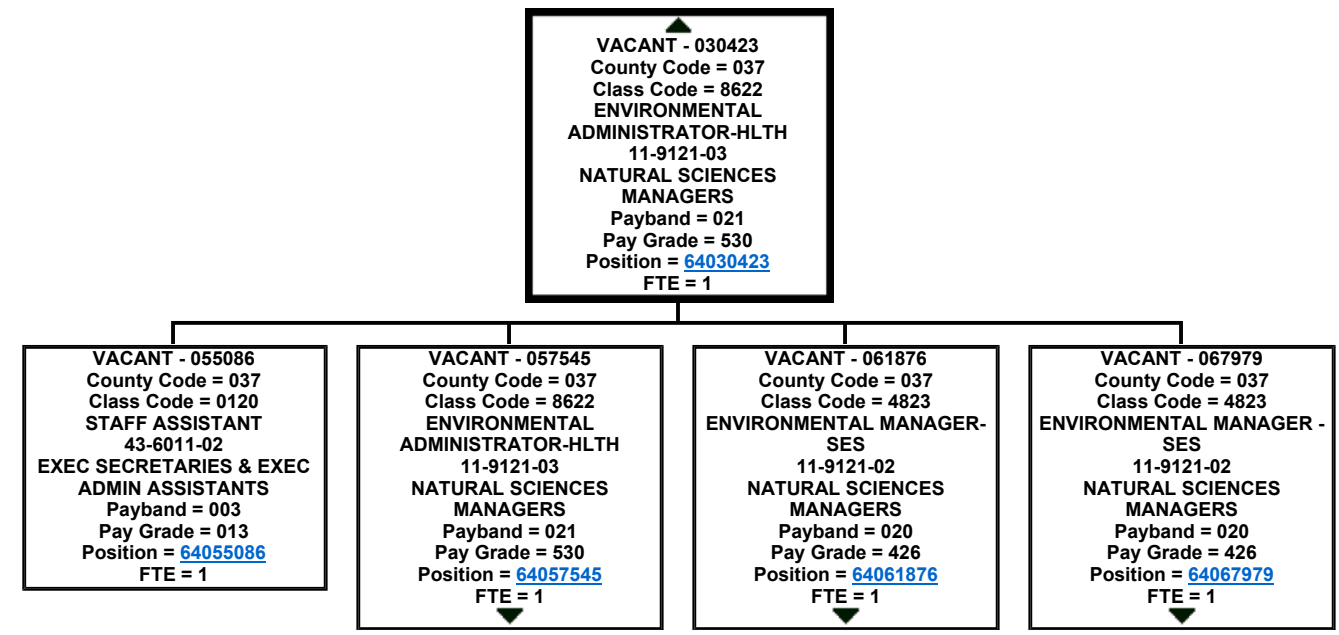


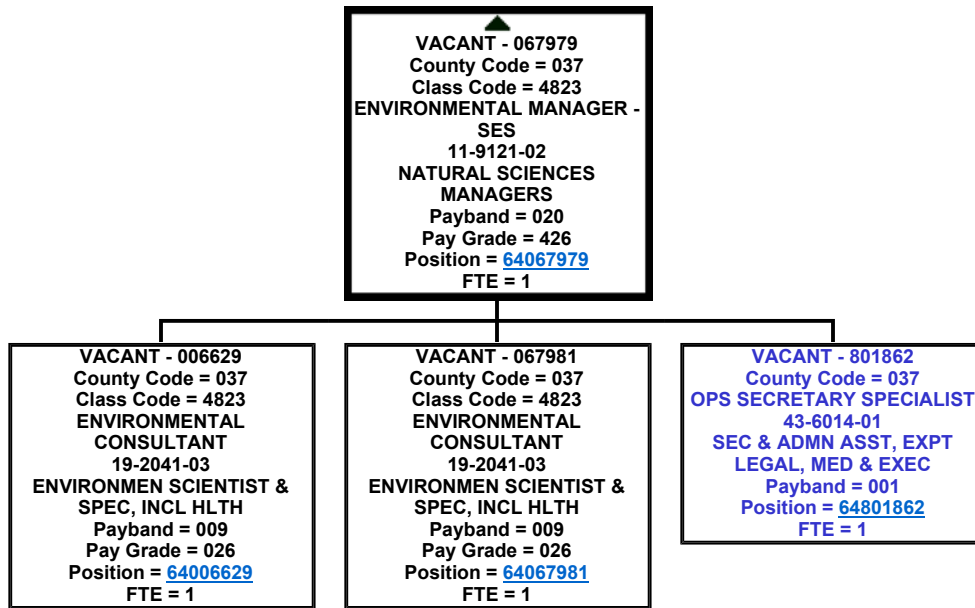


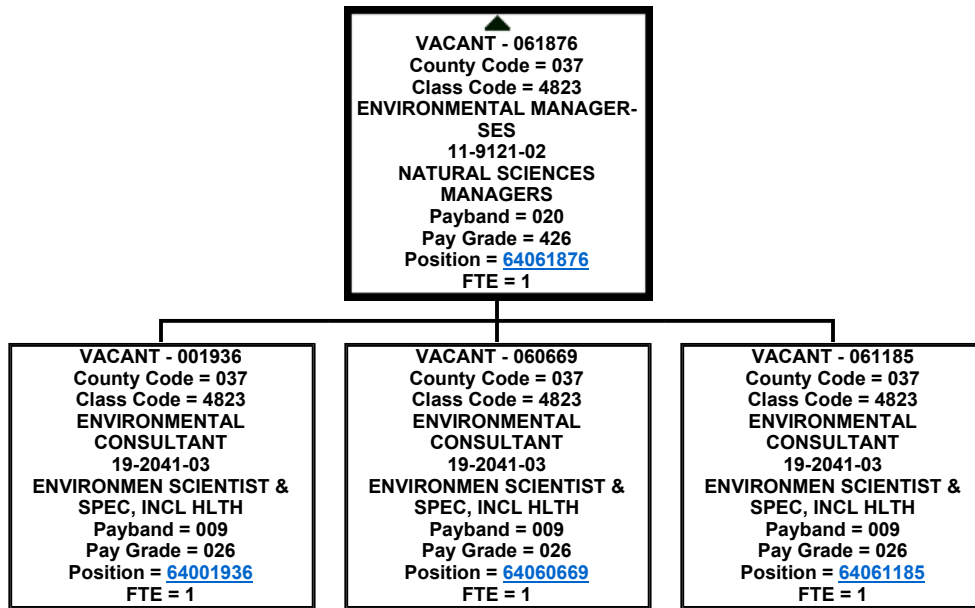








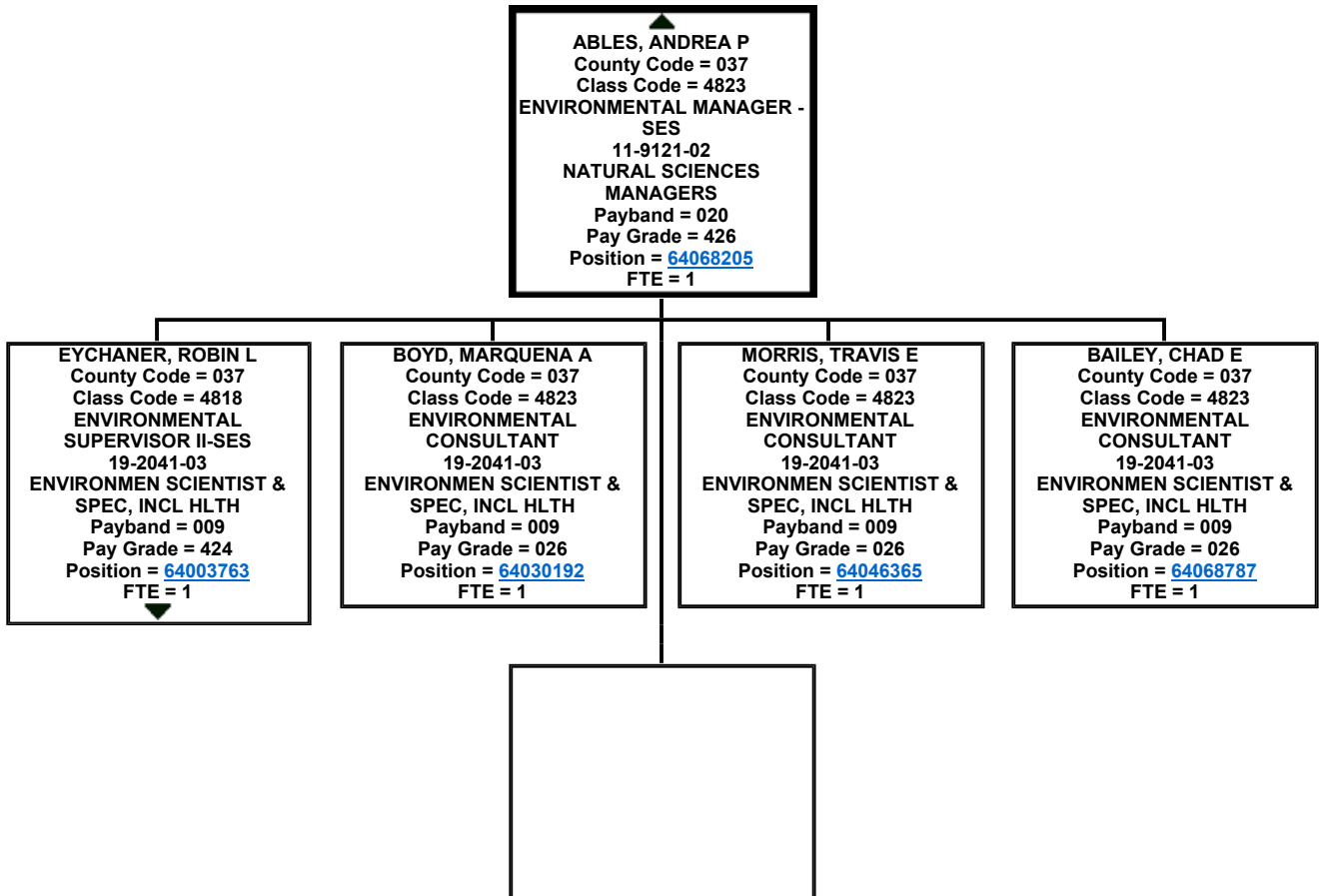
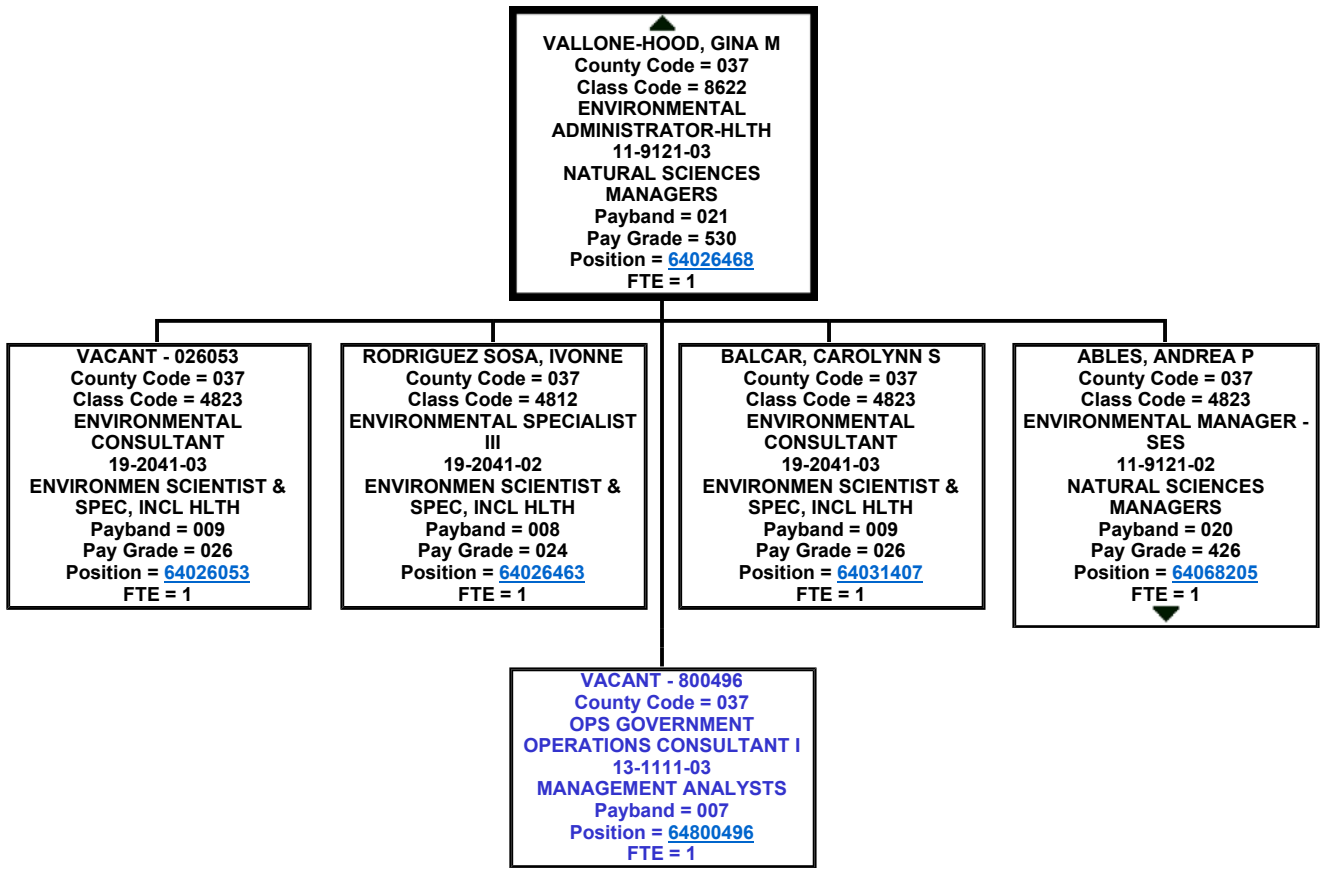




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County Code = 037
Class Code = 8622
ENVIRONMENTAL
ADMINISTRATOR-HLTH
11-9121-03
NATURAL SCIENCES
MANAGERS
Payband = 021
Pay Grade = 530
Position = [64057545](#)
FTE = 1

VACANT - 026492
County Code = 037
Class Code = 7256
ENVIRONMENTAL HLTH
PRGRAM CONSULTANT-SES
19-2041-04
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 012
Pay Grade = 425
Position = [64026492](#)
FTE = 1

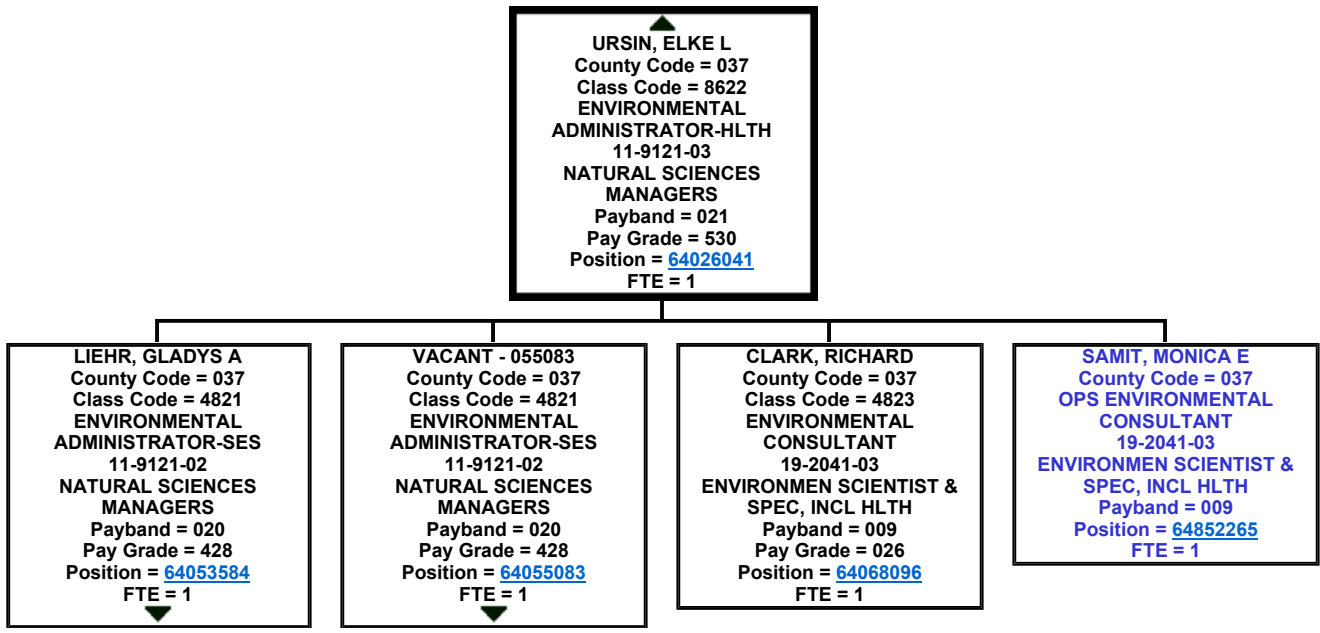
VACANT - 067978
County Code = 037
Class Code = 4823
ENVIRONMENTAL
CONSULTANT
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 026
Position = [64067978](#)
FTE = 1

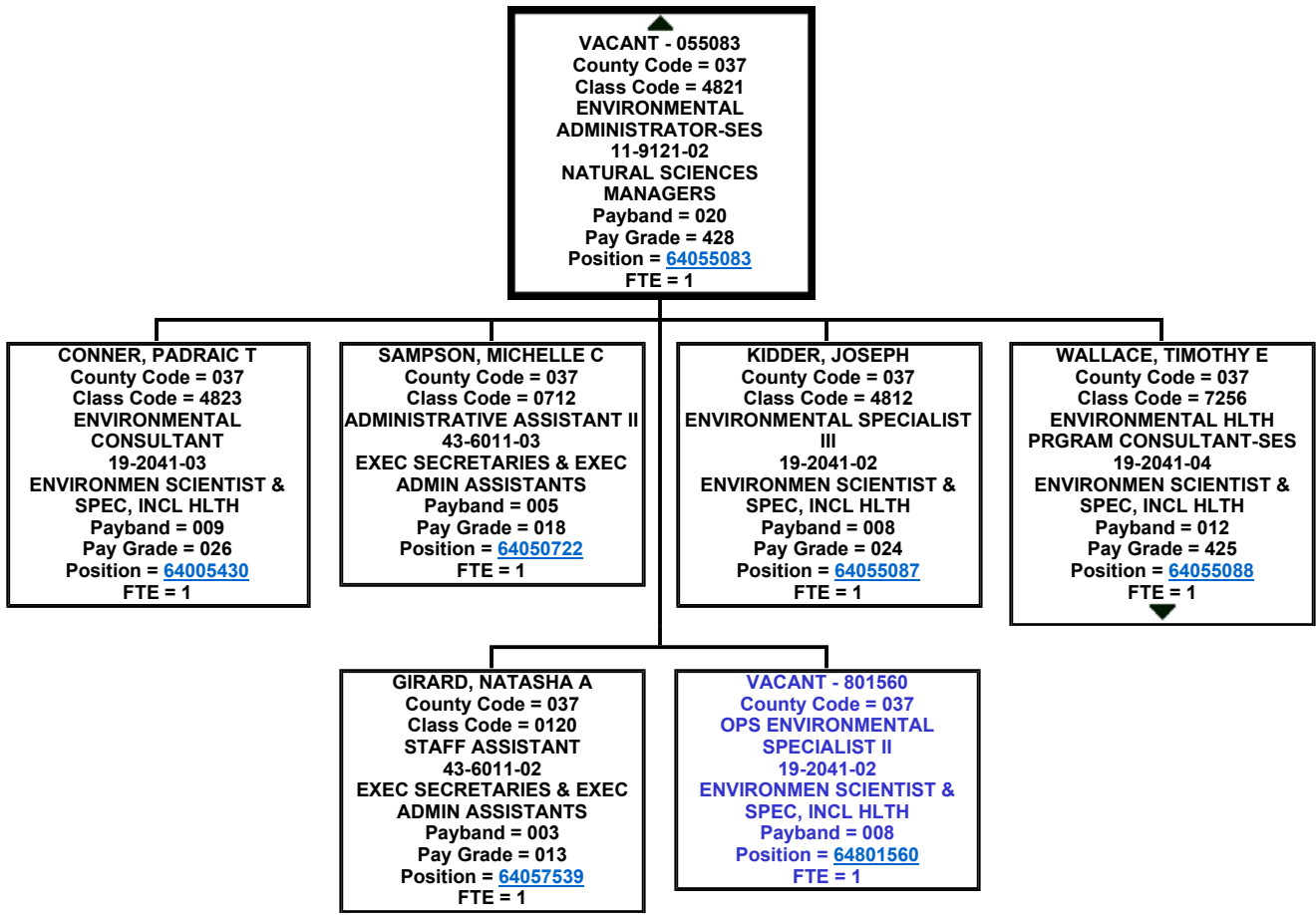


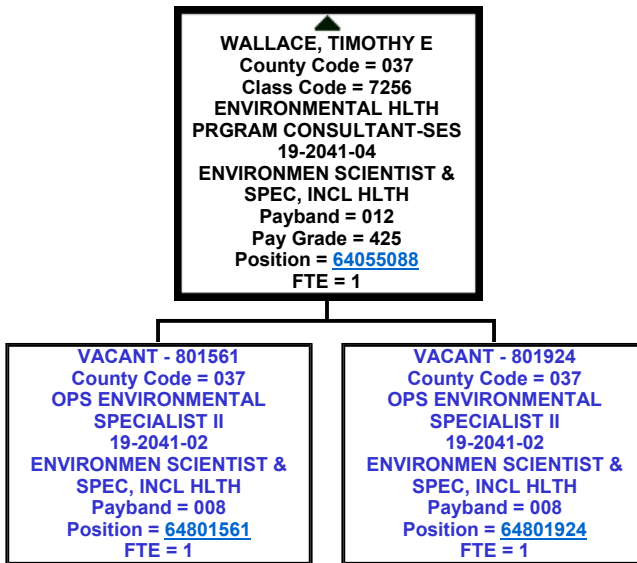
LAWHORN, MICHAEL J
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMENTAL SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64085775](#)
FTE = 1

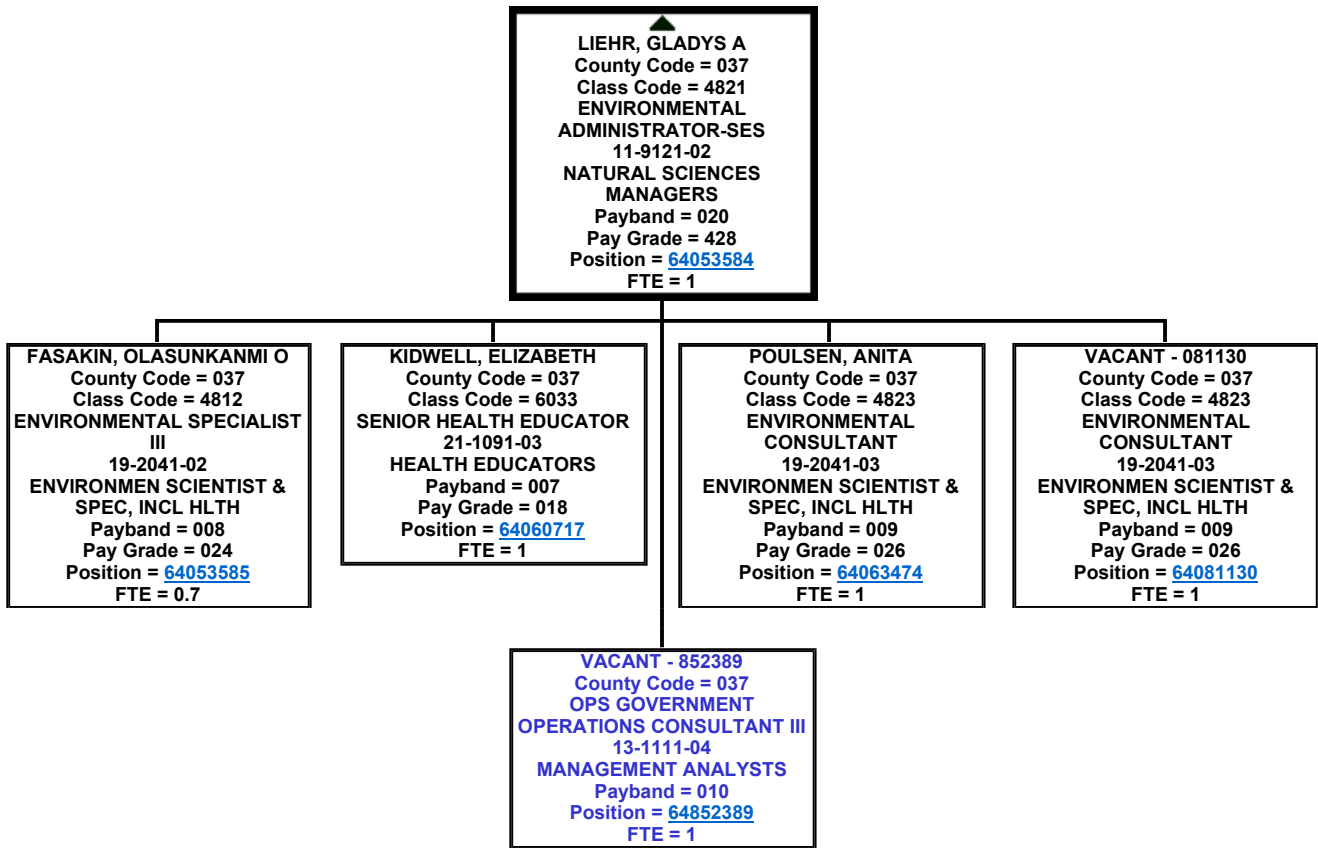
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EYCHANER, ROBIN L
County Code = 037
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II-SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64003763](#)
FTE = 1

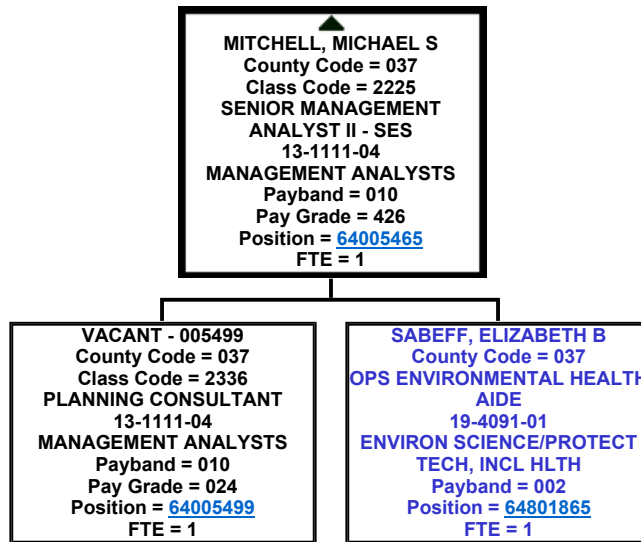
VACANT - 800819
County Code = 037
OPS ENVIRONMENTAL HEALTH
AIDE
19-4091-01
ENVIRON SCIENCE/PROTECT
TECH, INCL HLTH
Payband = 002
Position = [64800819](#)
FTE = 1

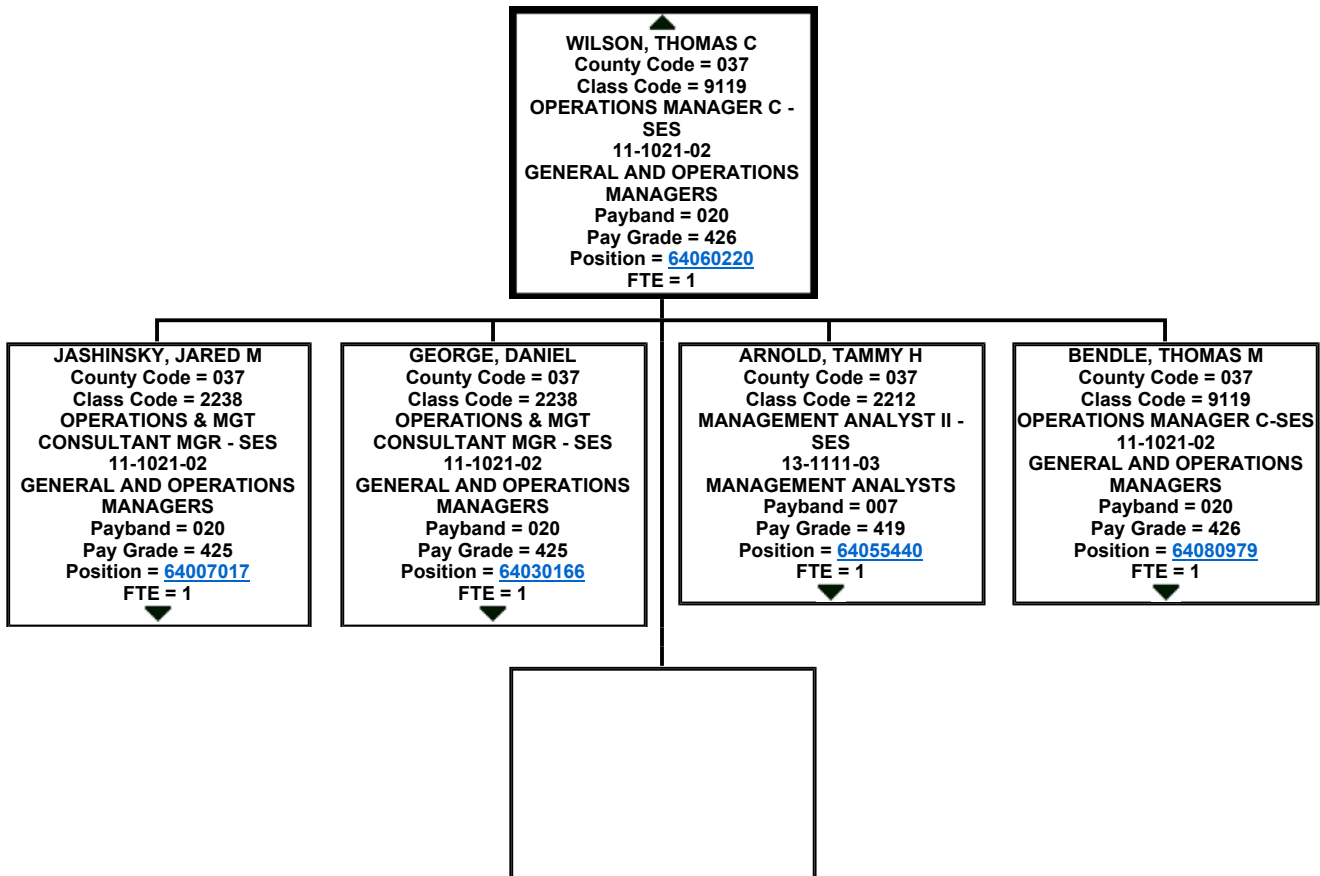
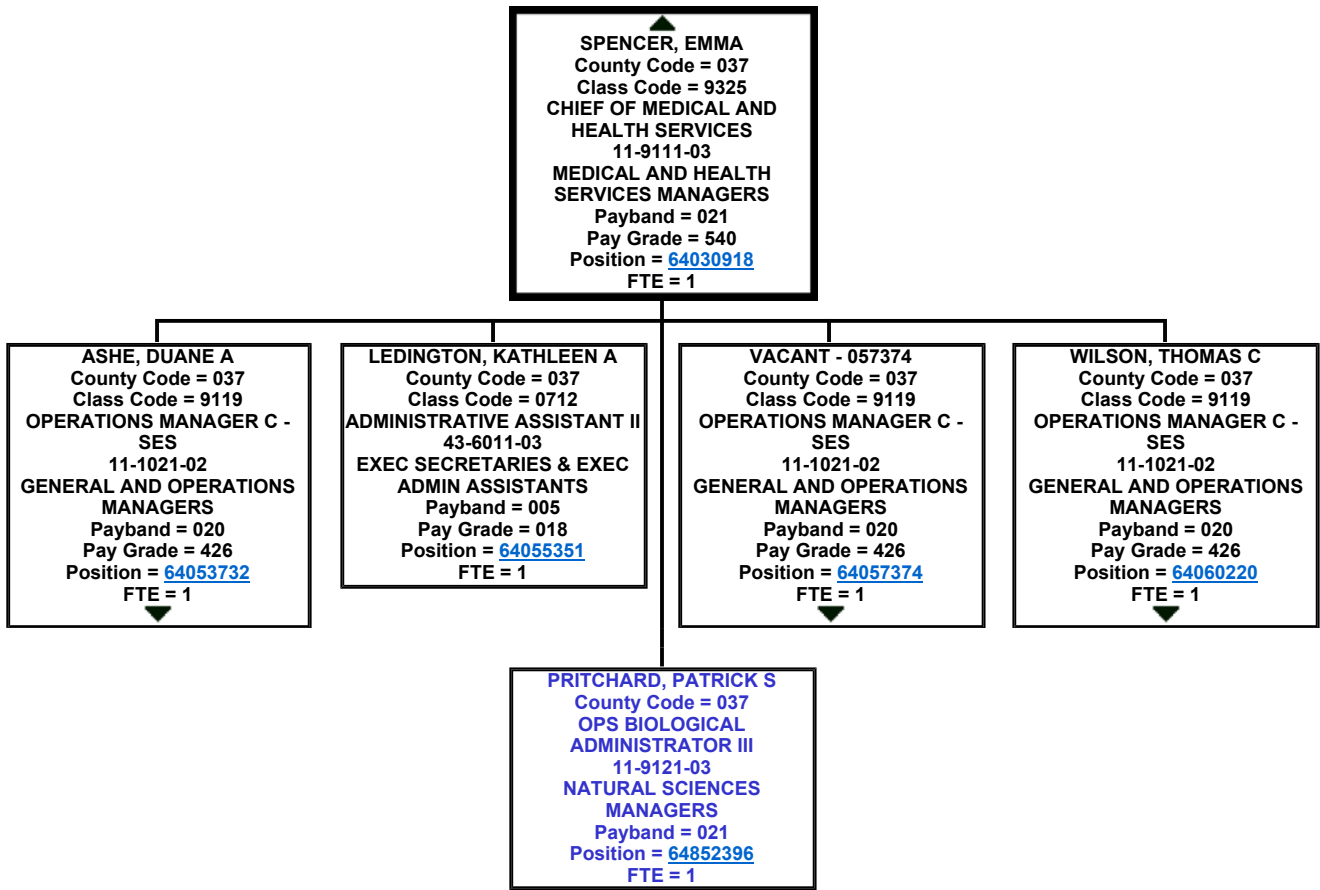




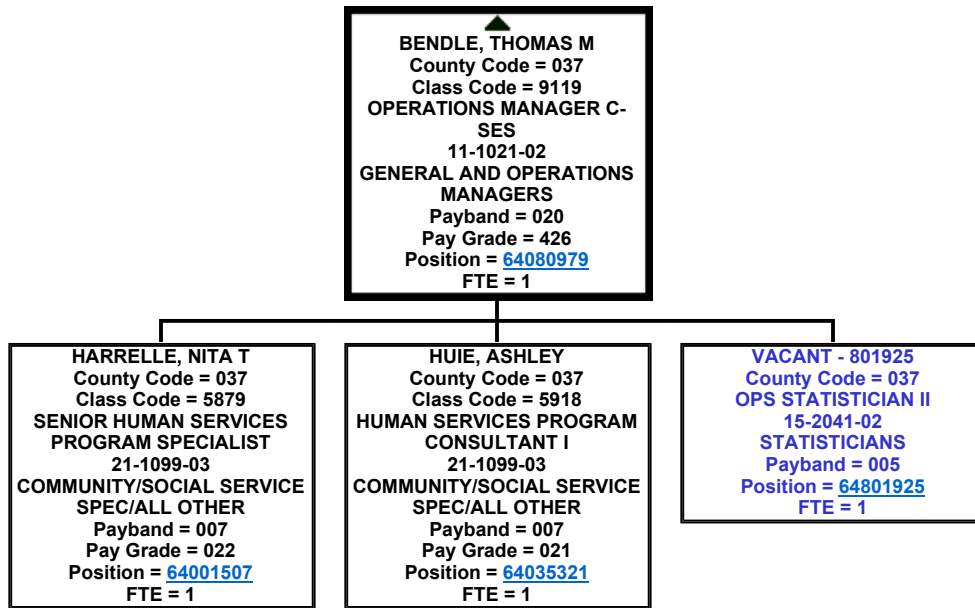


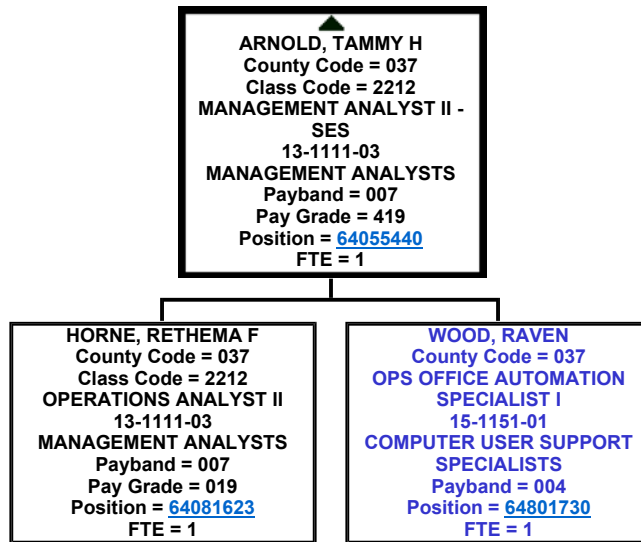


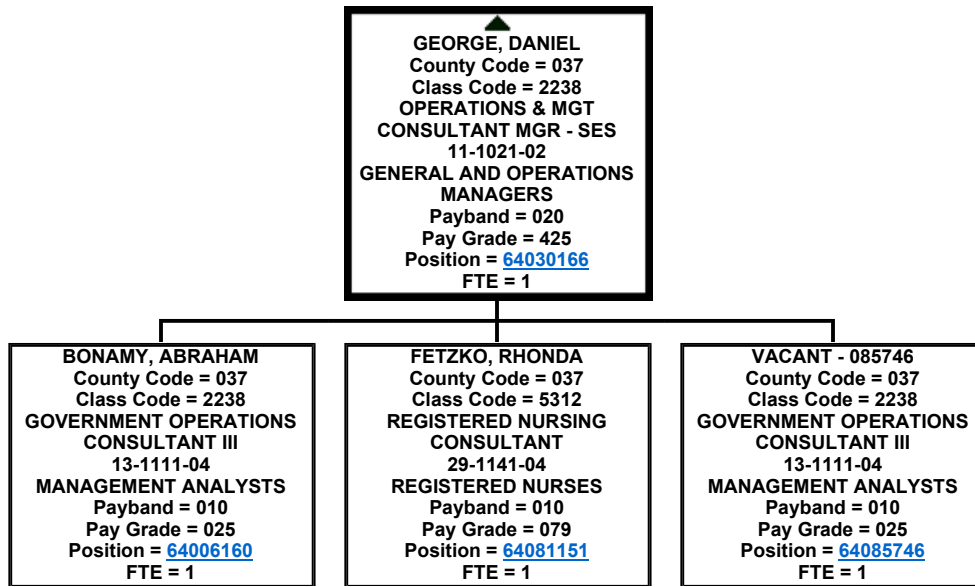


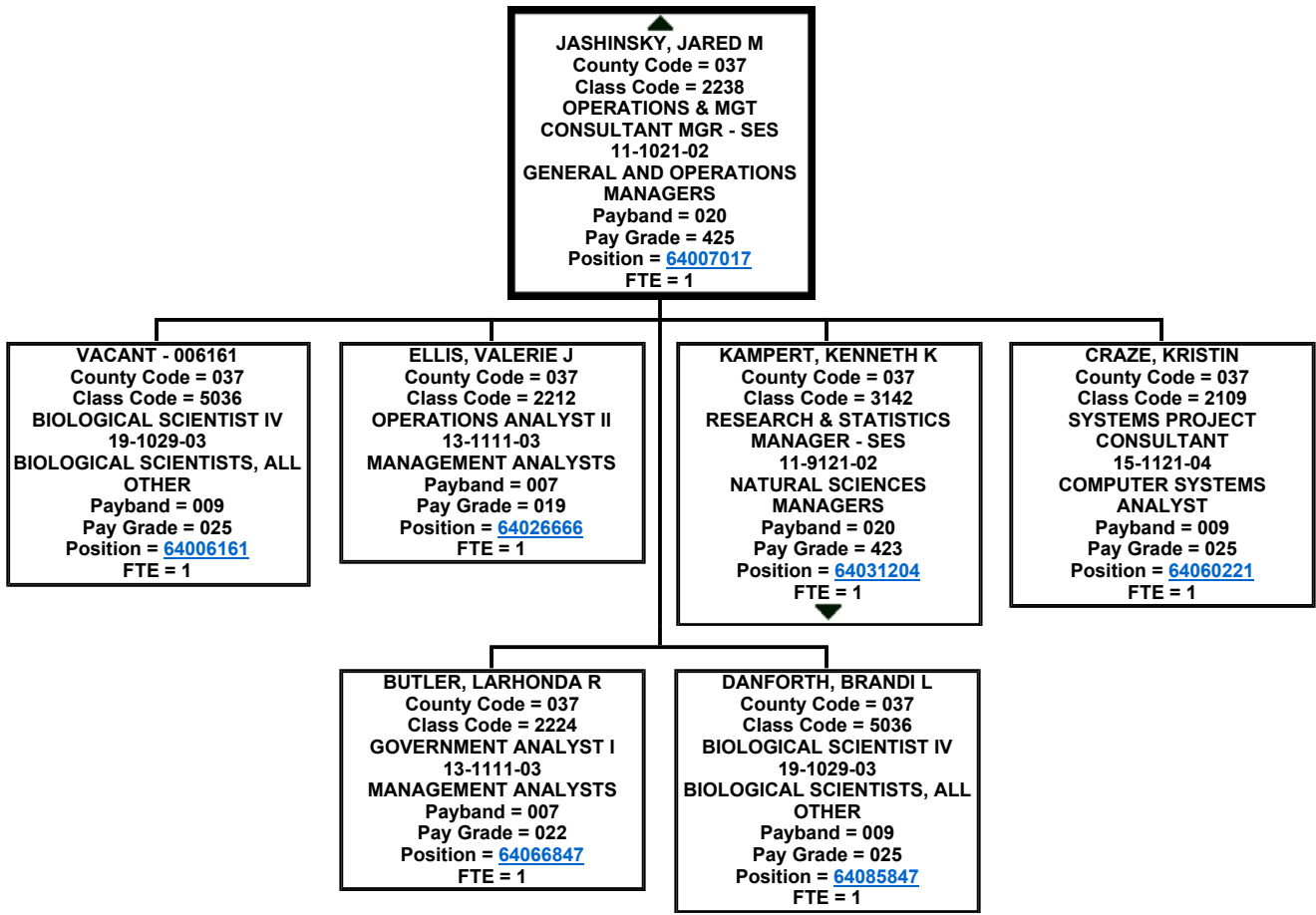


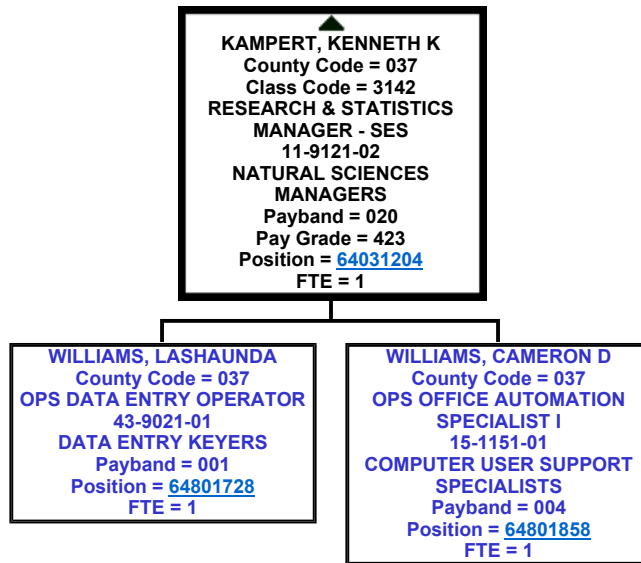
VACANT - 081152
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64081152](#)
FTE = 1







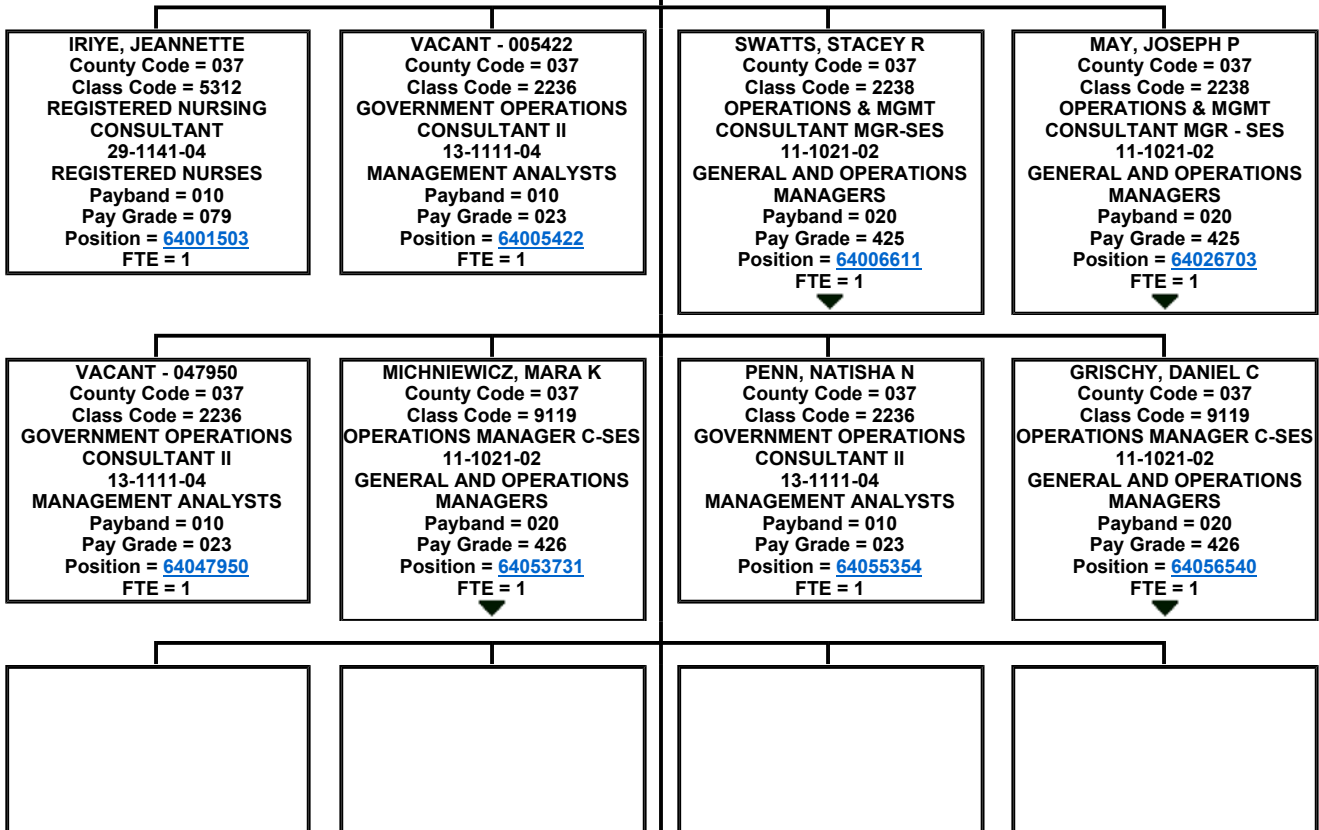


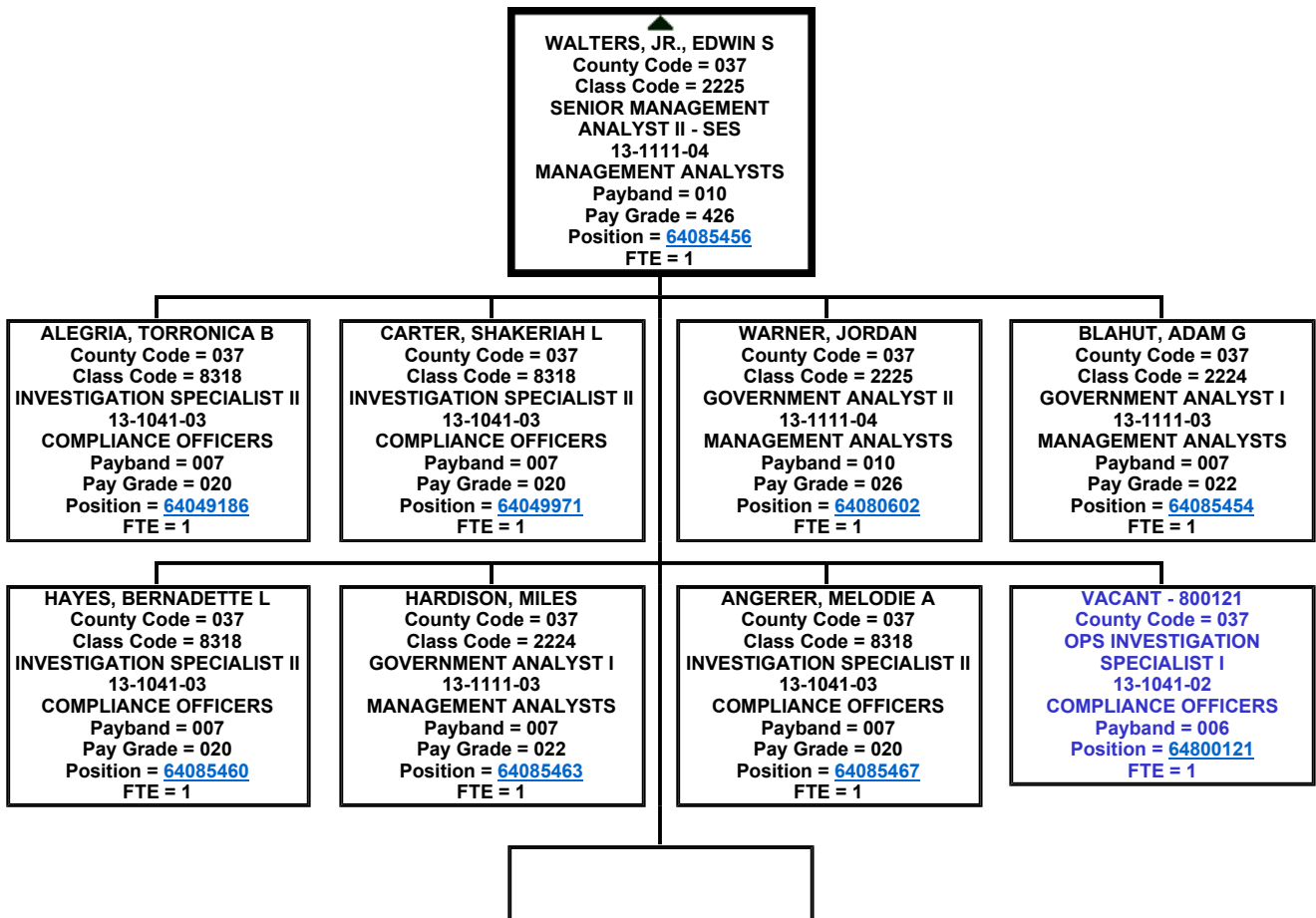
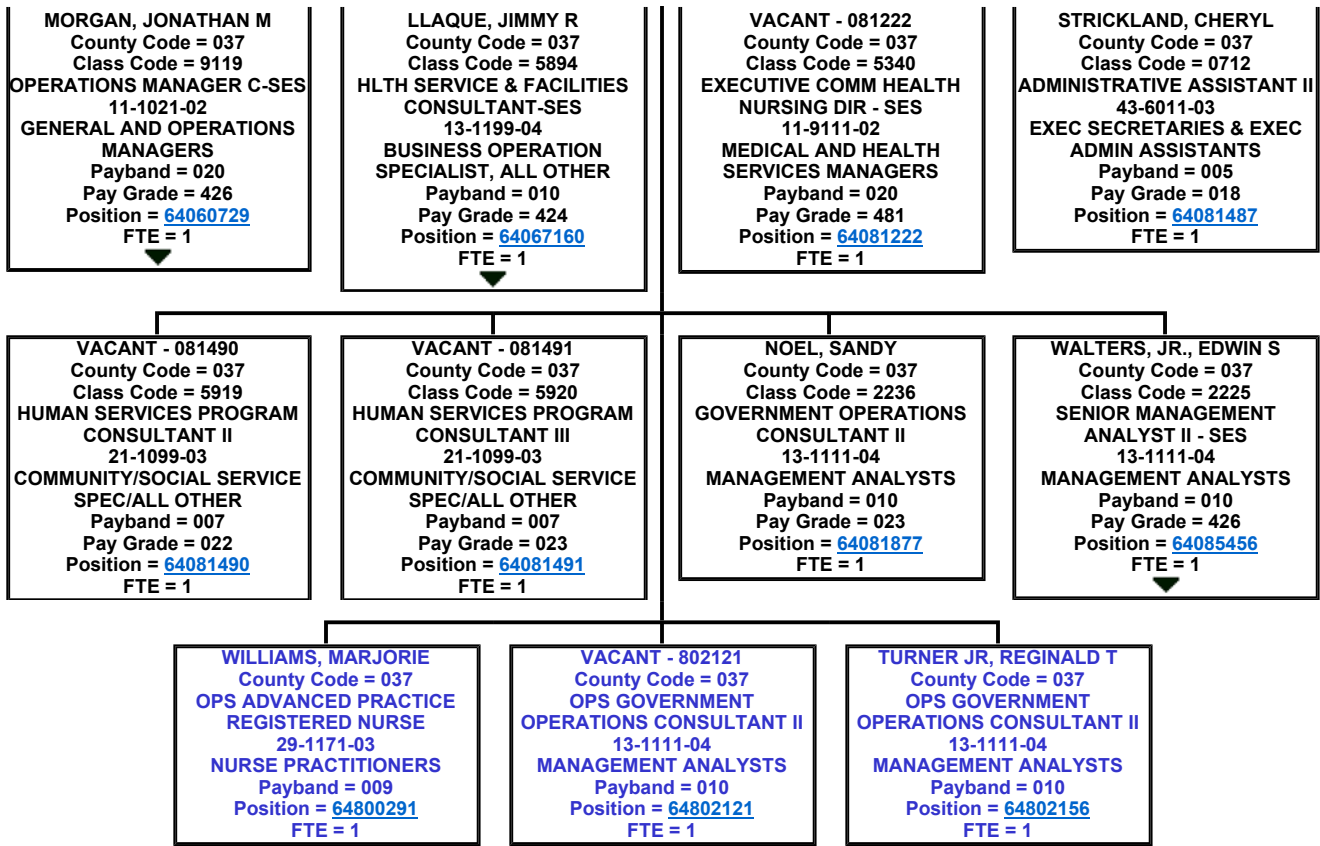


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VACANT - 057374
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64057374](#)
 FTE = 1

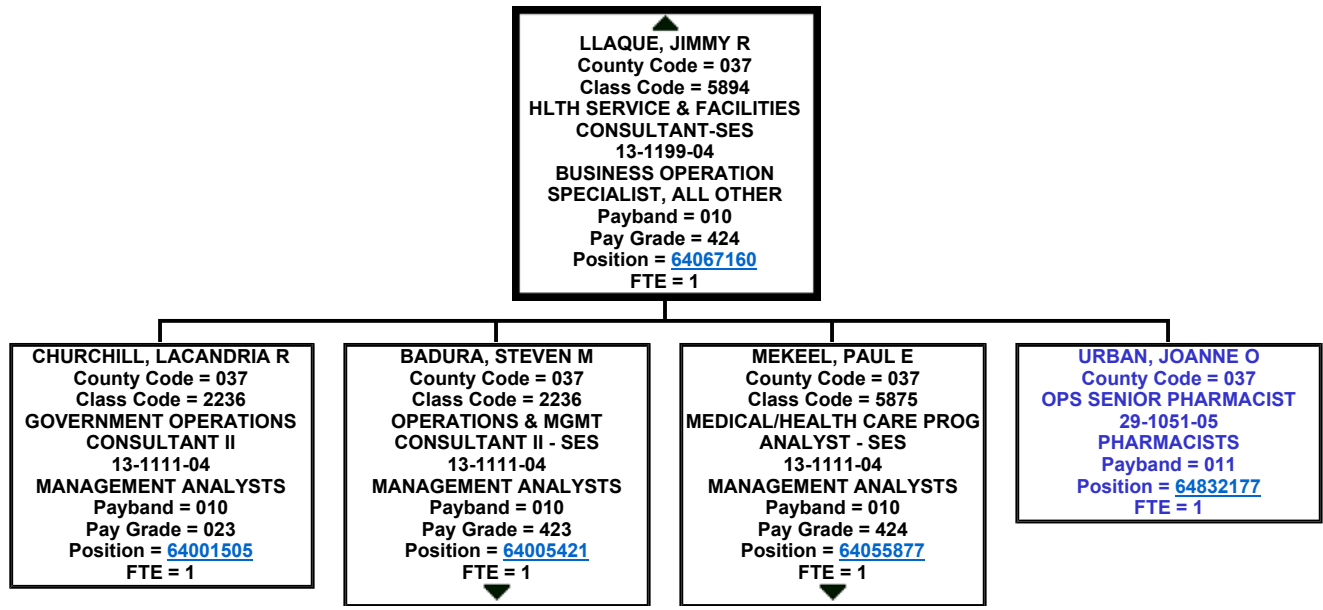
KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1
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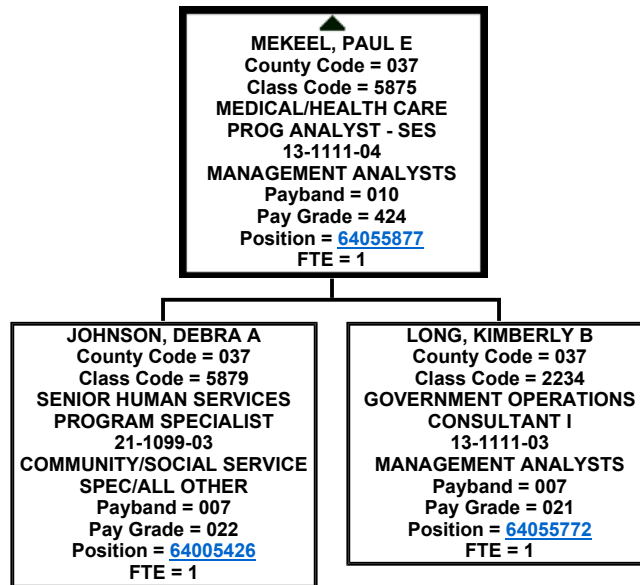
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KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1

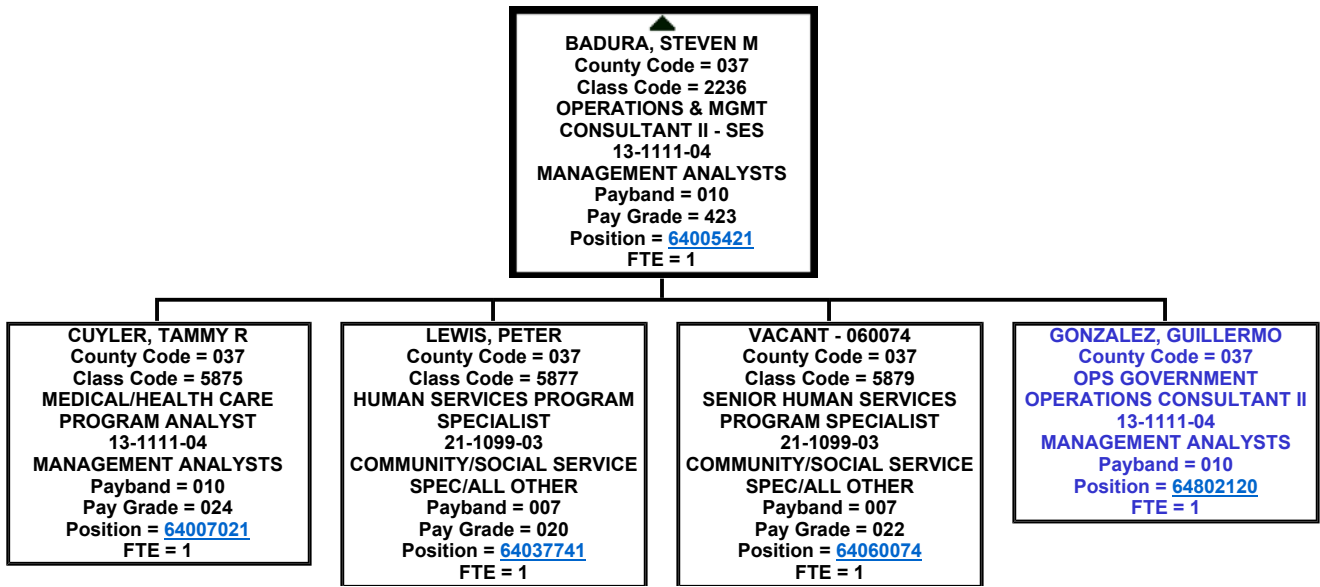


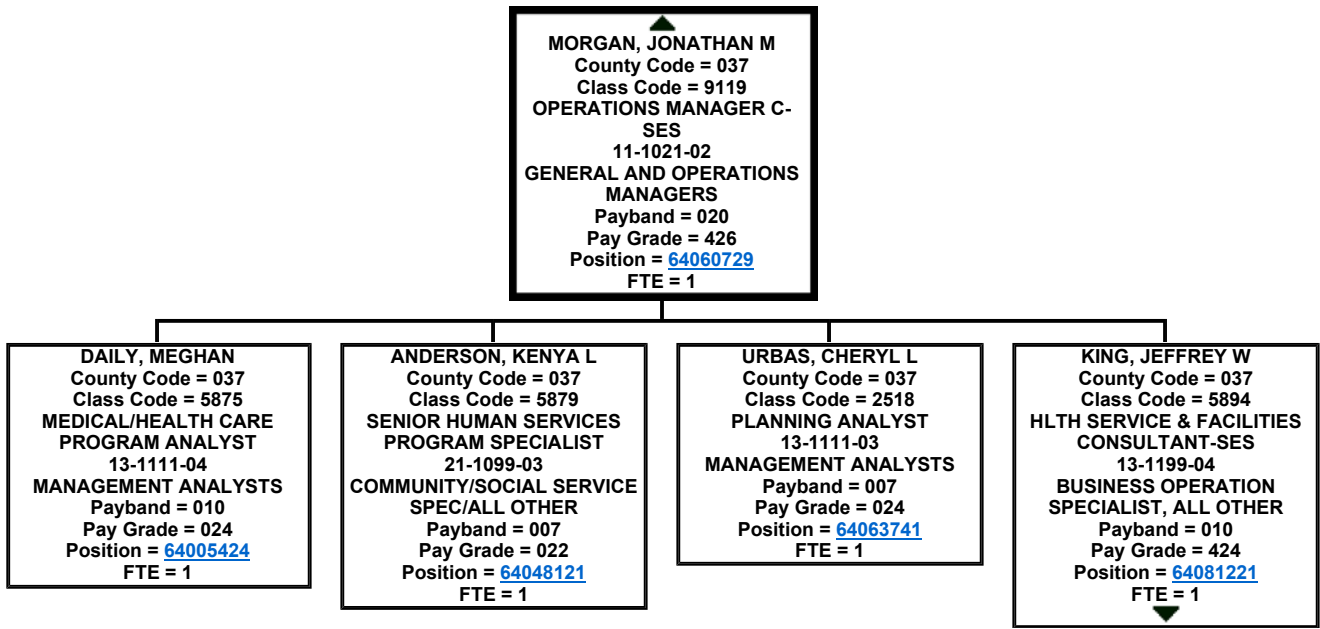


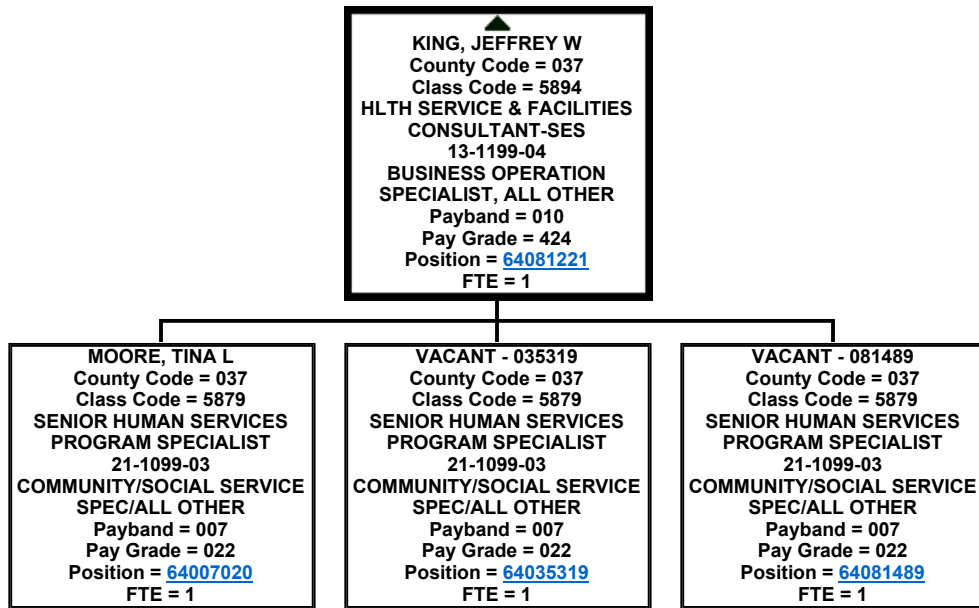
VACANT - 801742
County Code = 037
OPS INVESTIGATION
SPECIALIST I
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = 64801742
FTE = 1

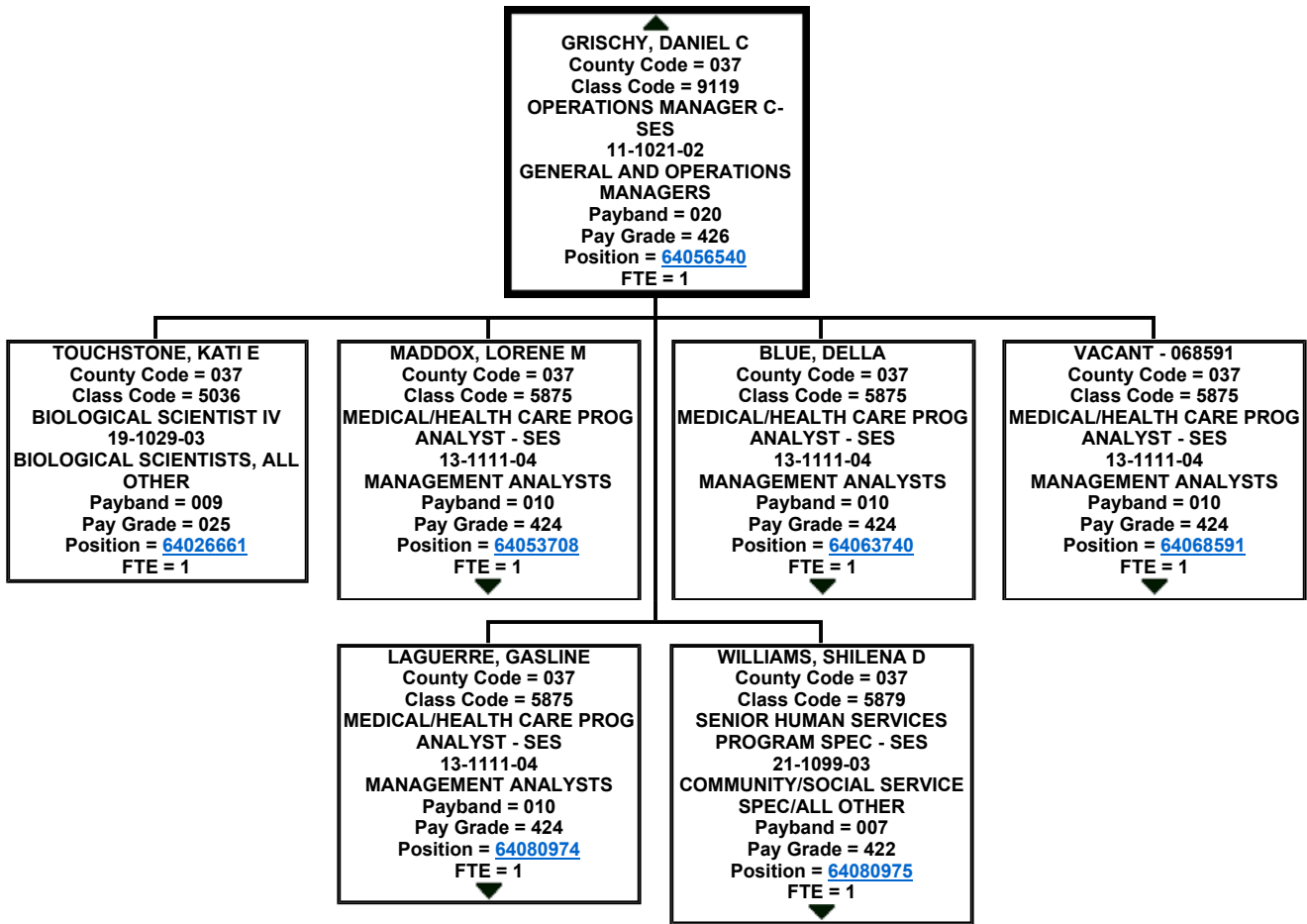


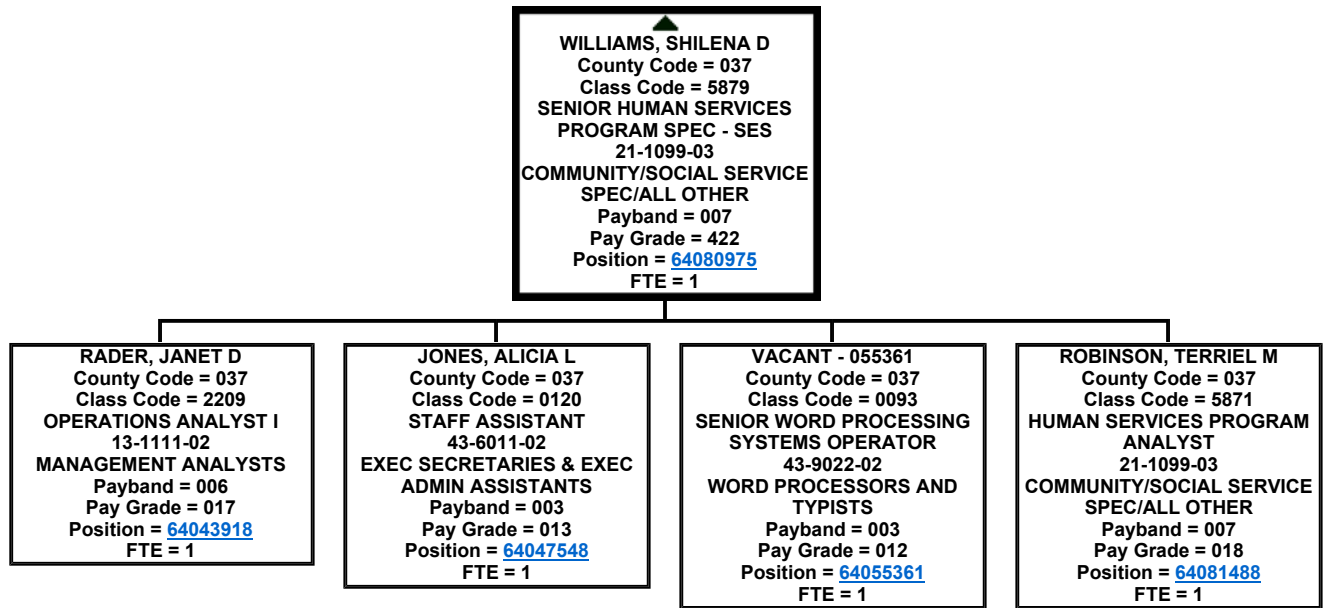


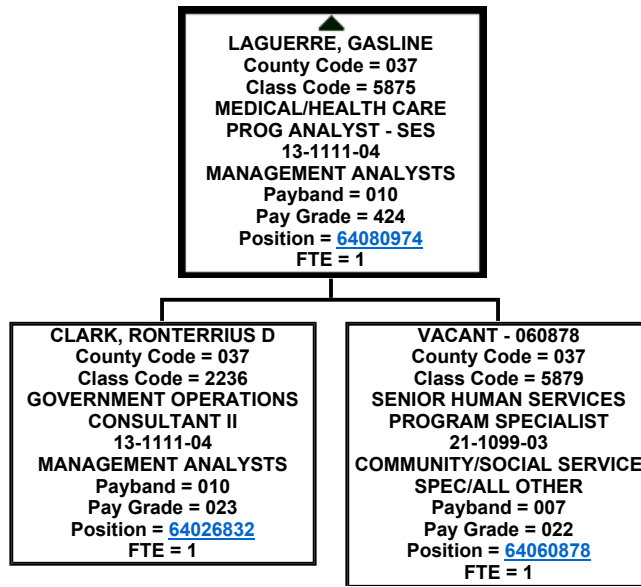


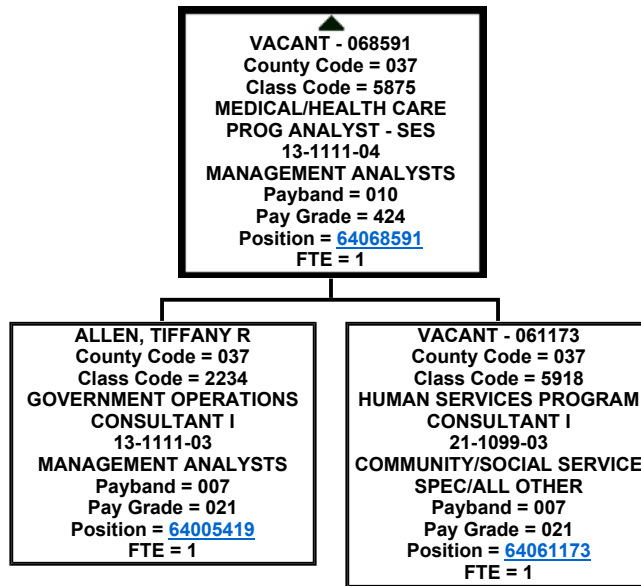


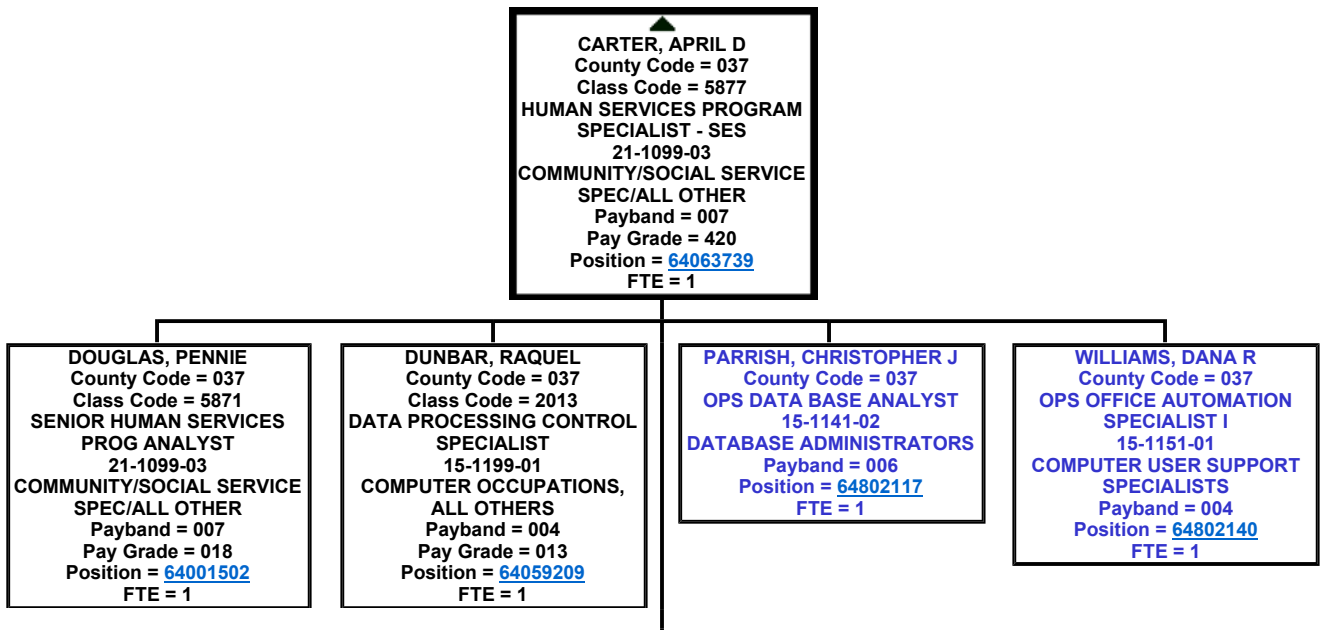
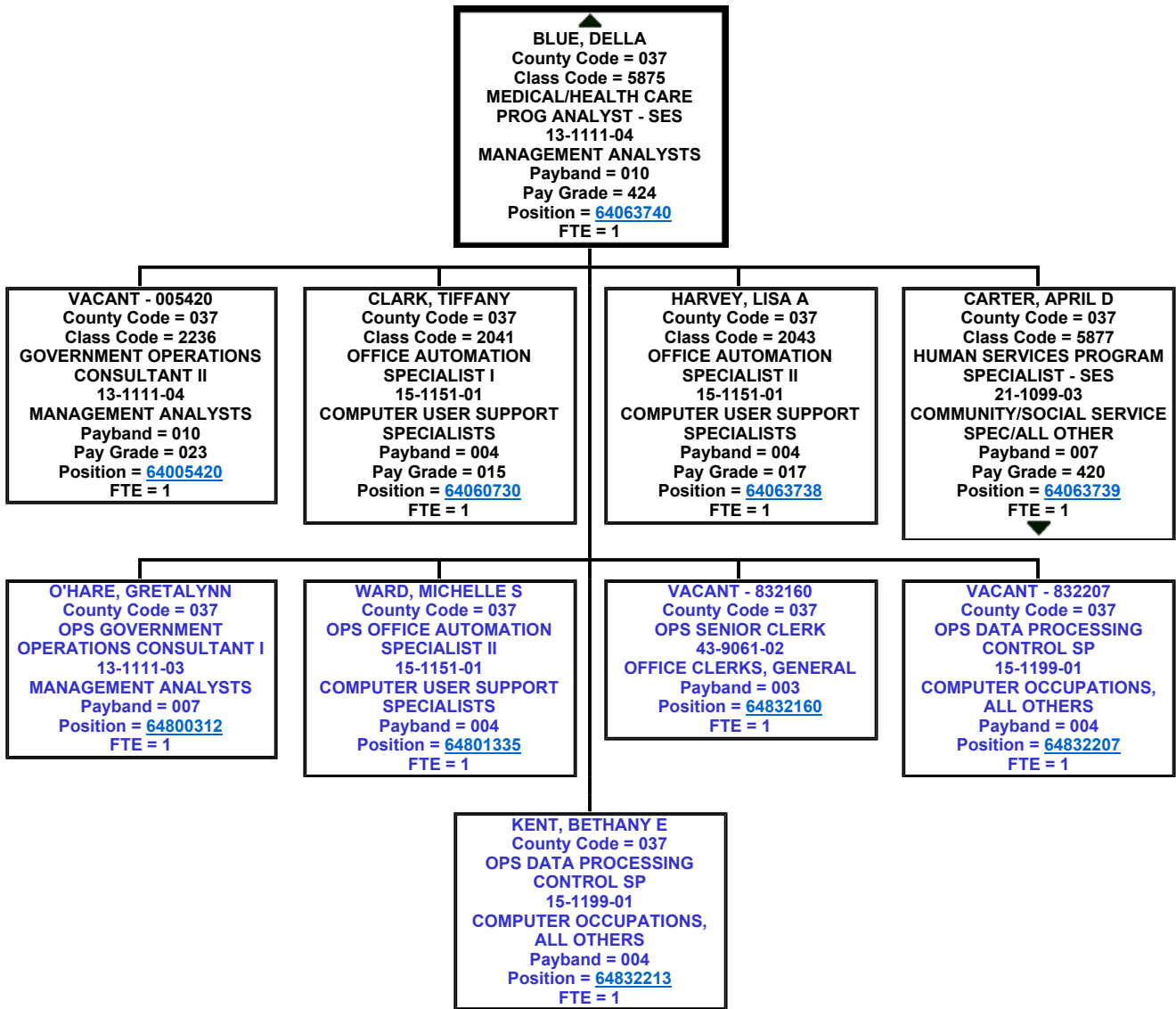




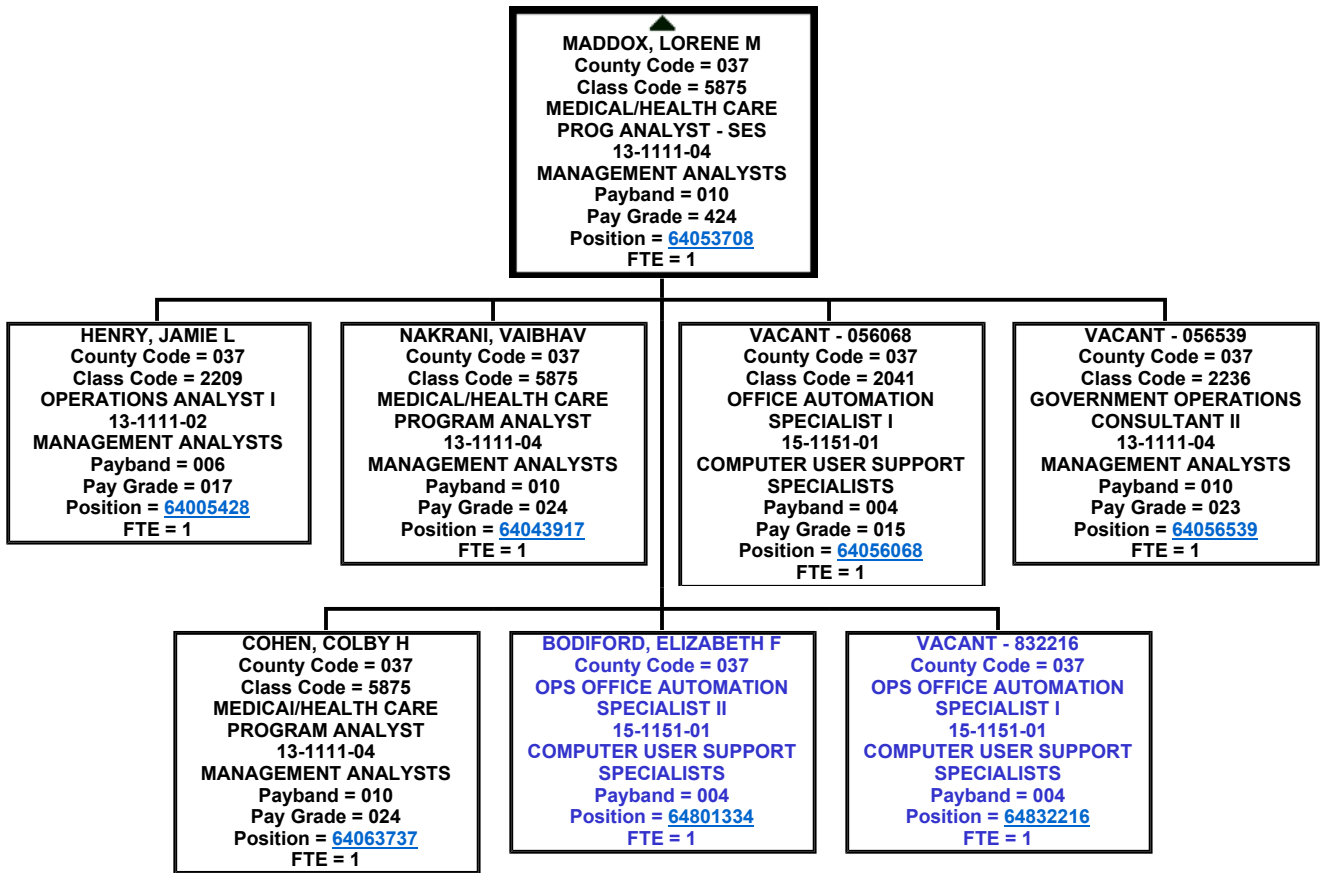


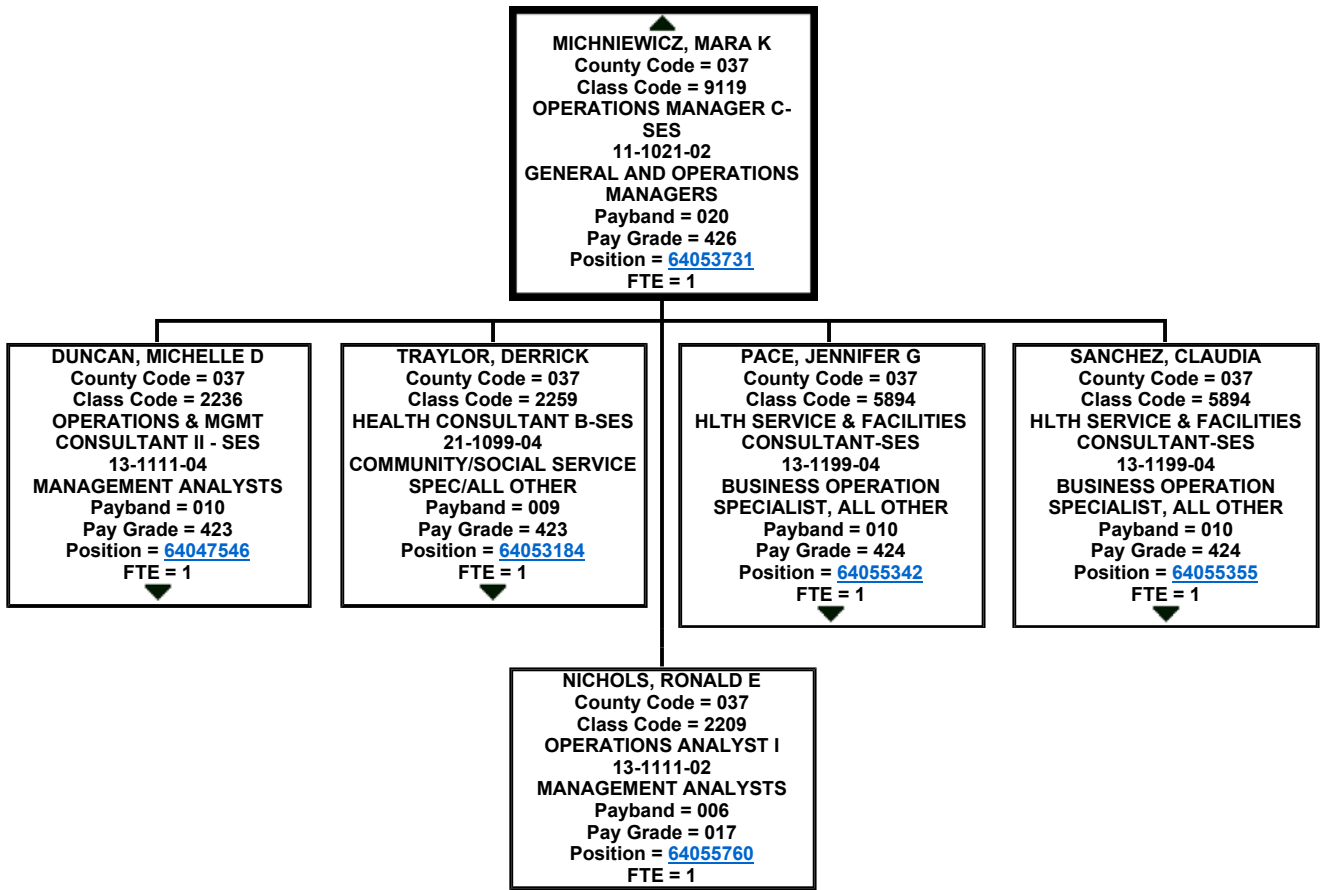


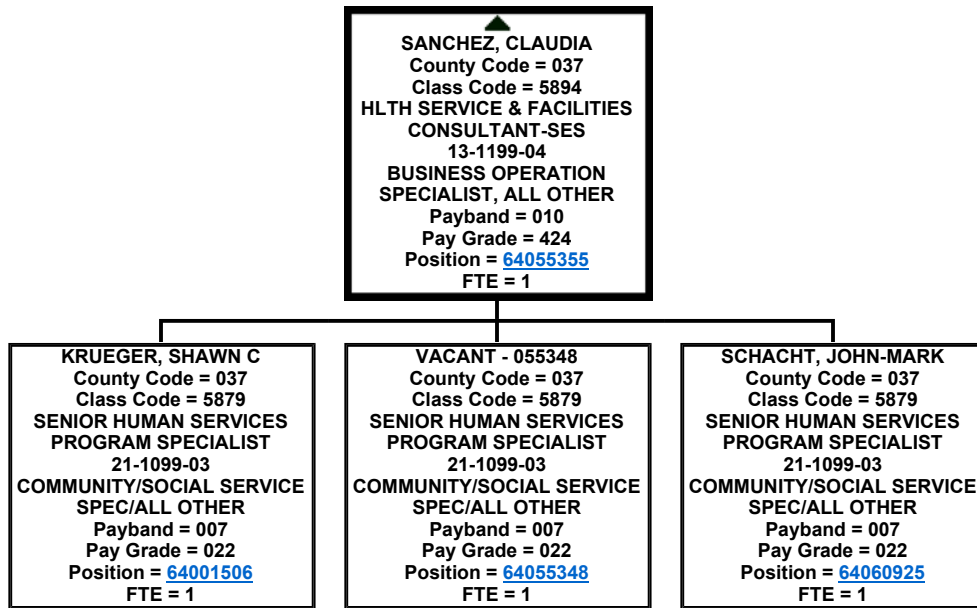


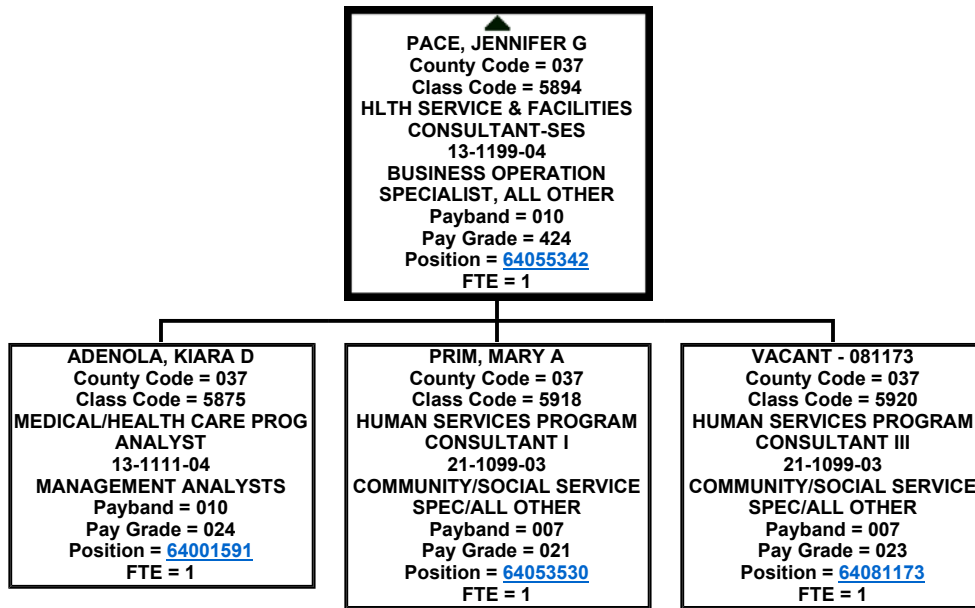


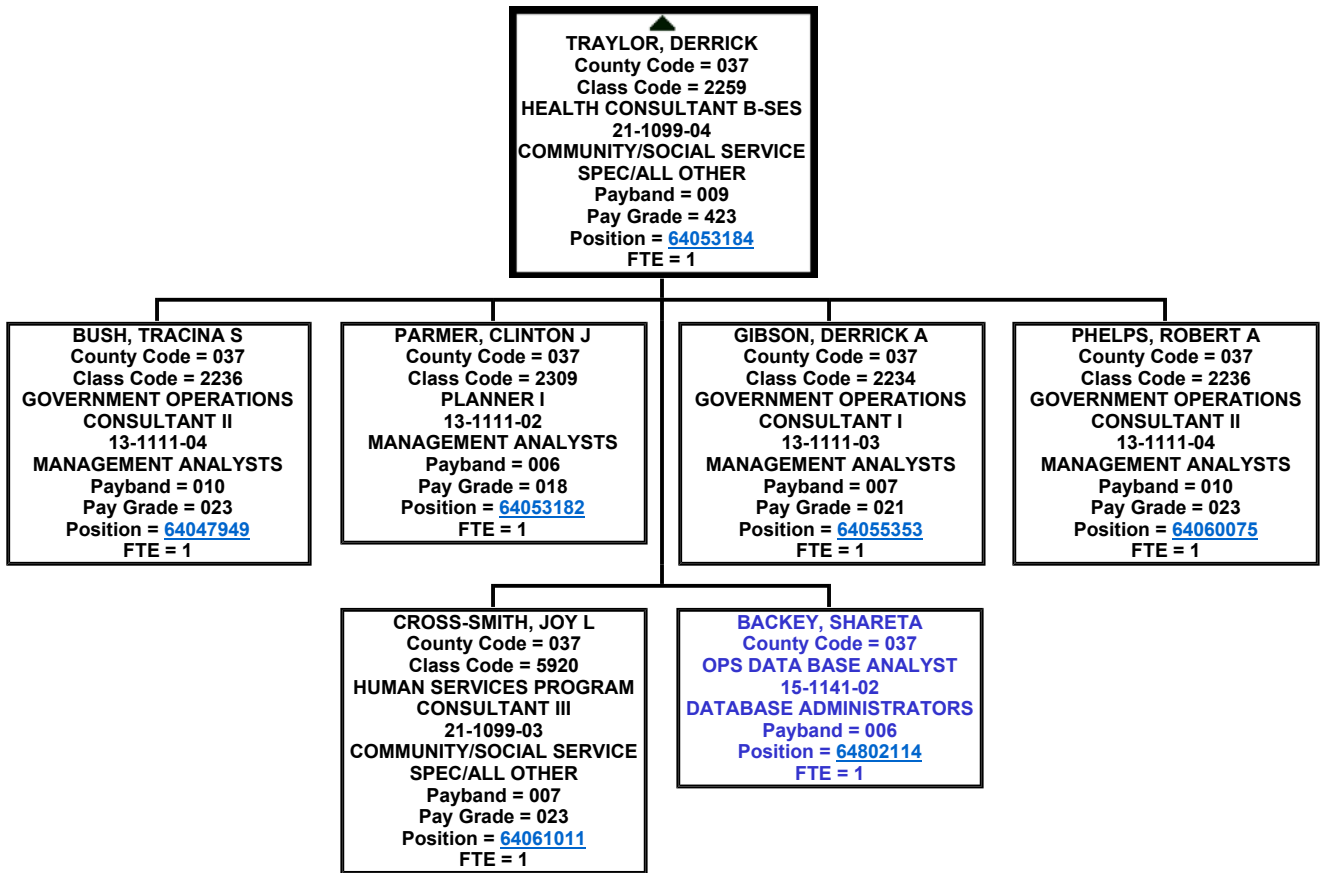
SAMPSON, DEVONTE
County Code = 037
OPS OFFICE AUTOMATION
SPECIALIST I
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Position = 64832192
FTE = 1

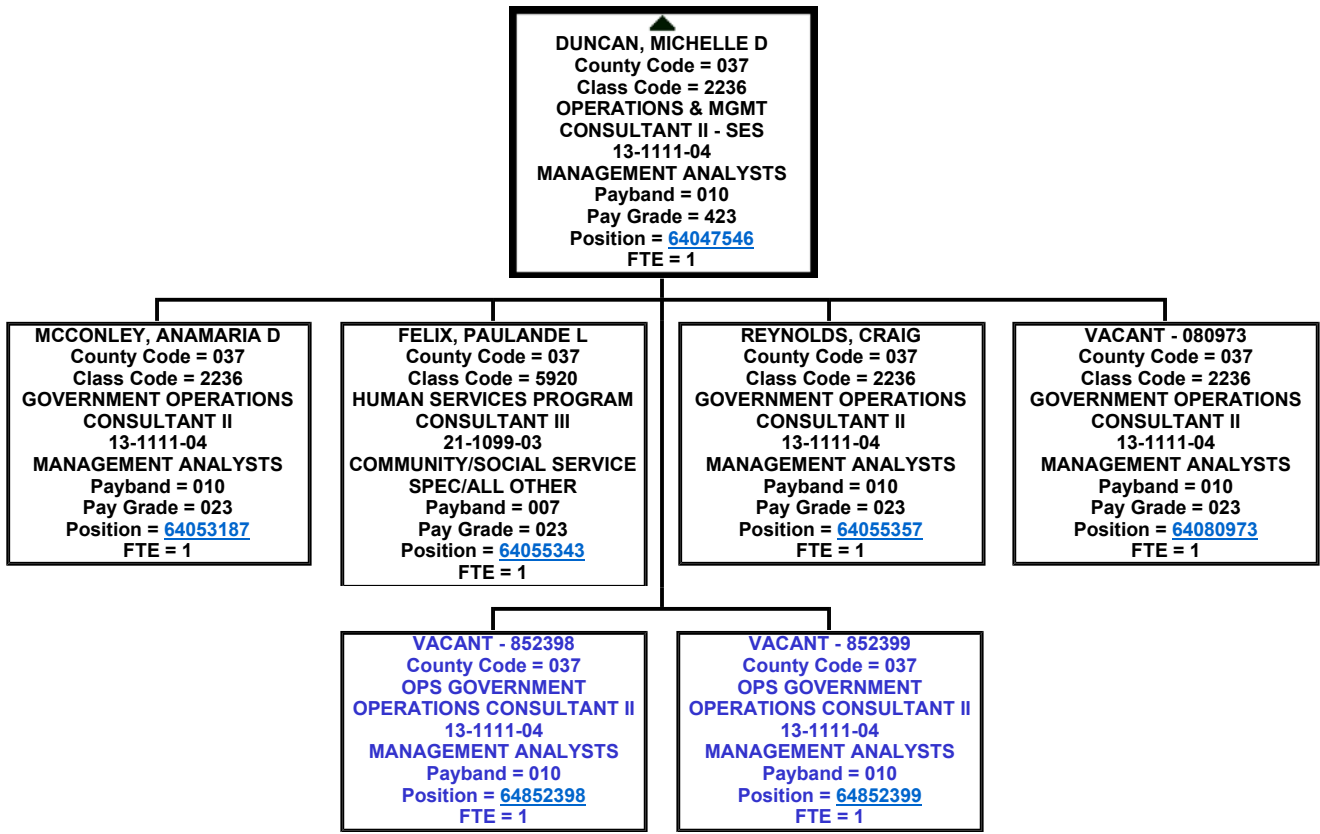


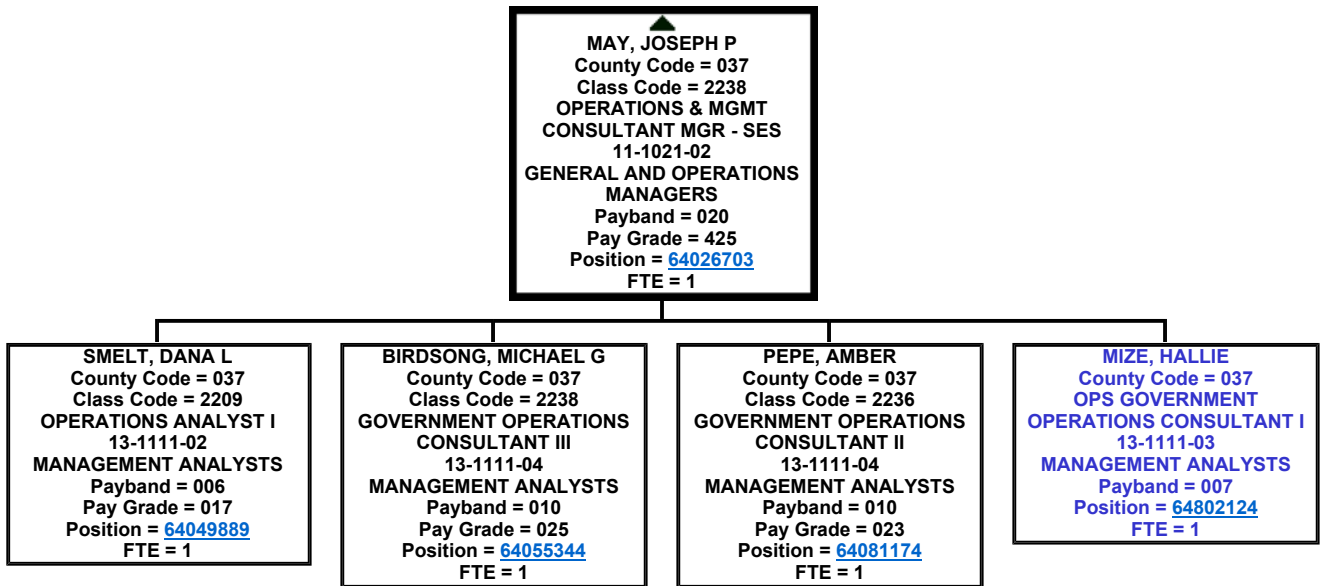






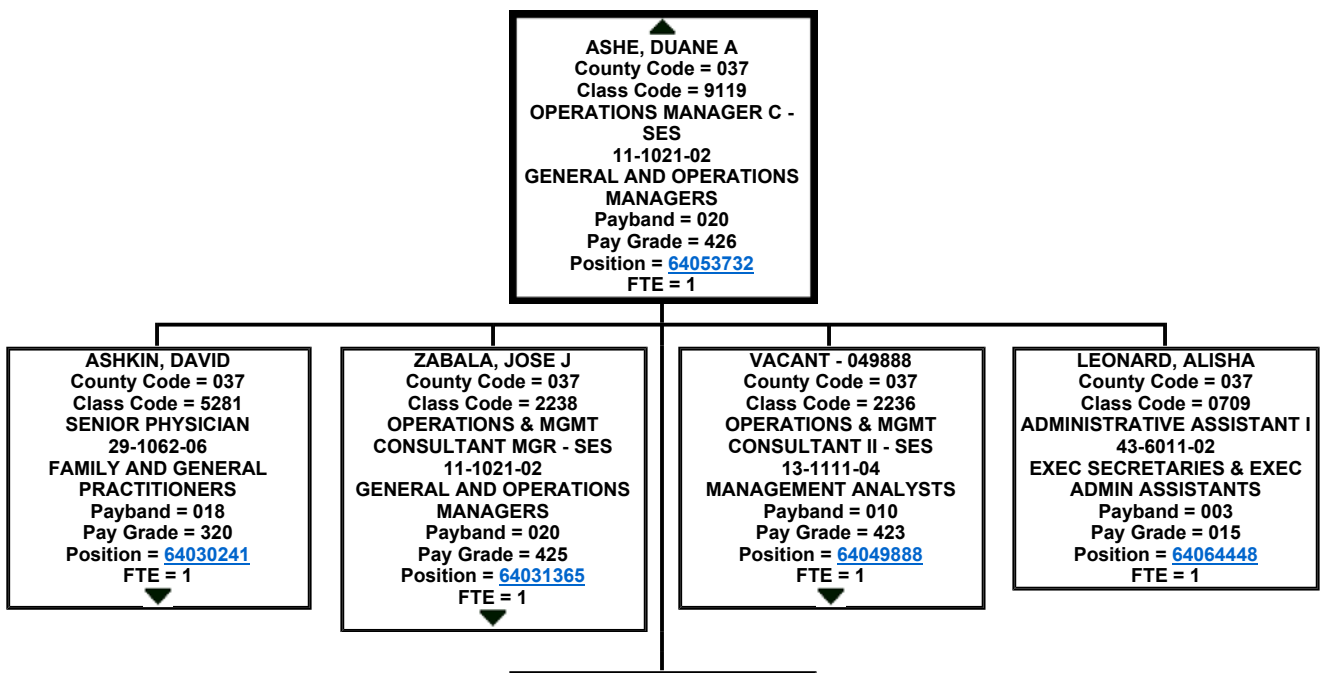
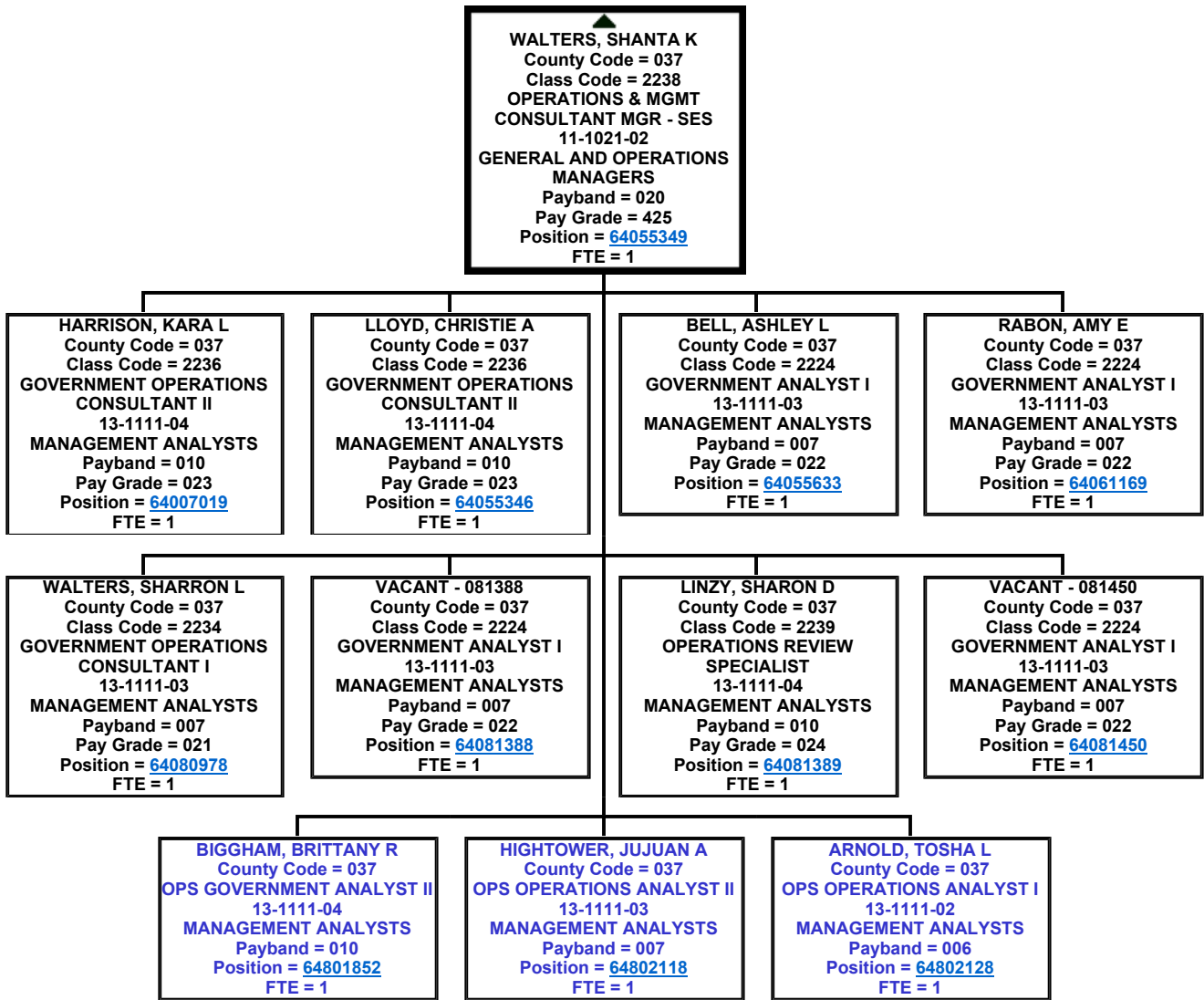




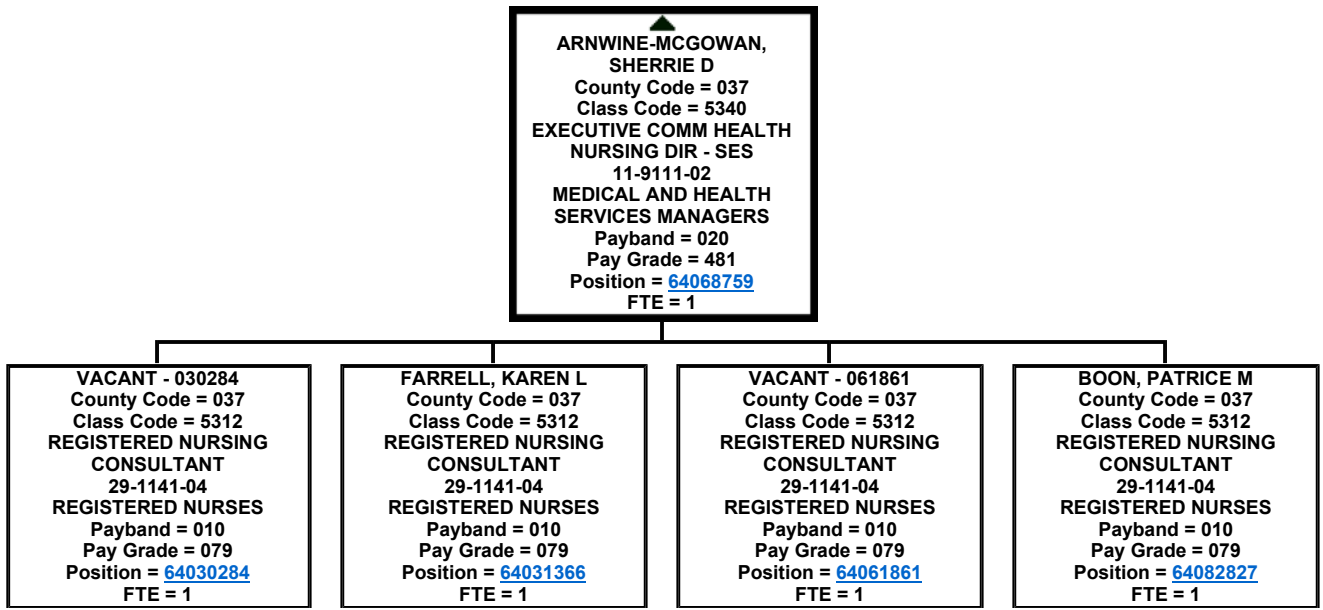


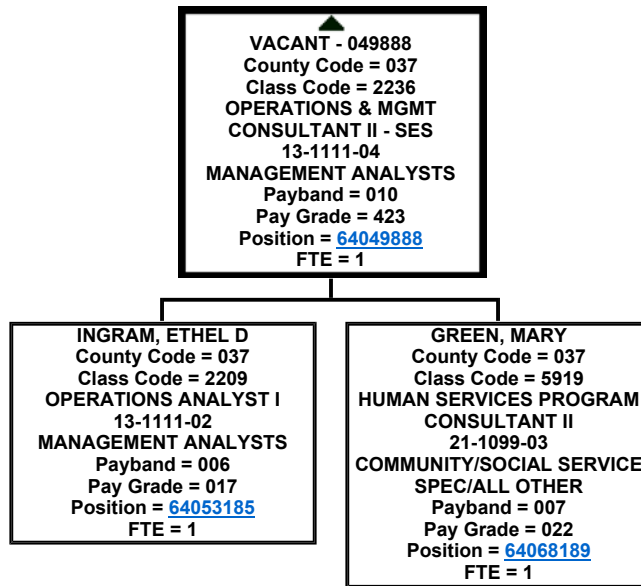
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SWATTS, STACEY R
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64006611](#)
FTE = 1

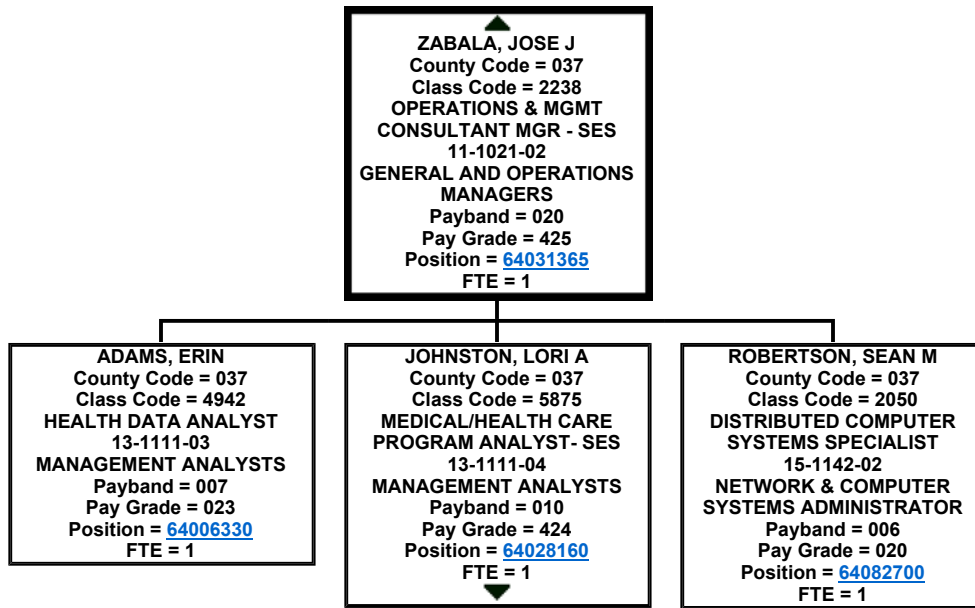
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WALTERS, SHANTA K
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64055349](#)
FTE = 1

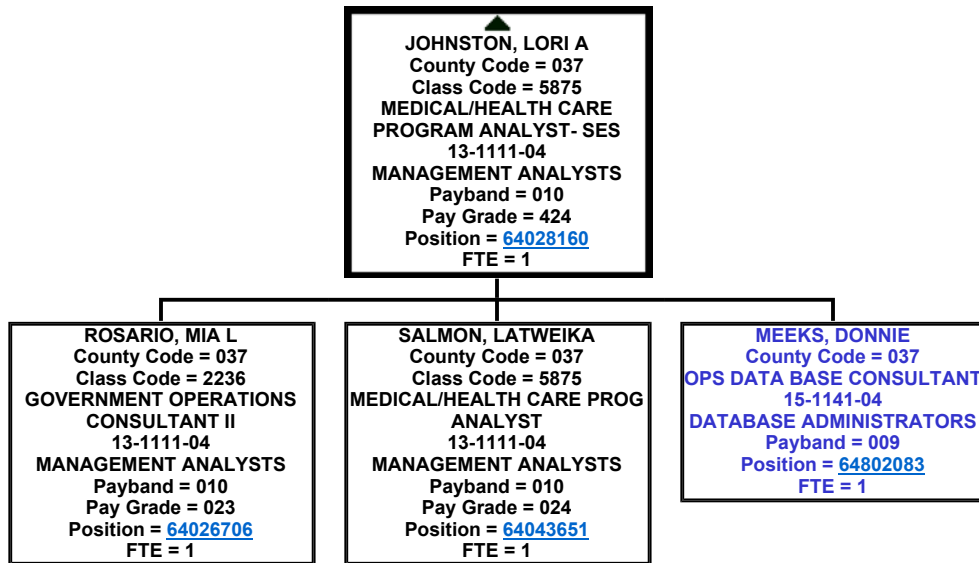


ARNWINE-MCGOWAN,
SHERRIE D
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR - SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 481
Position = [64068759](#)
FTE = 1



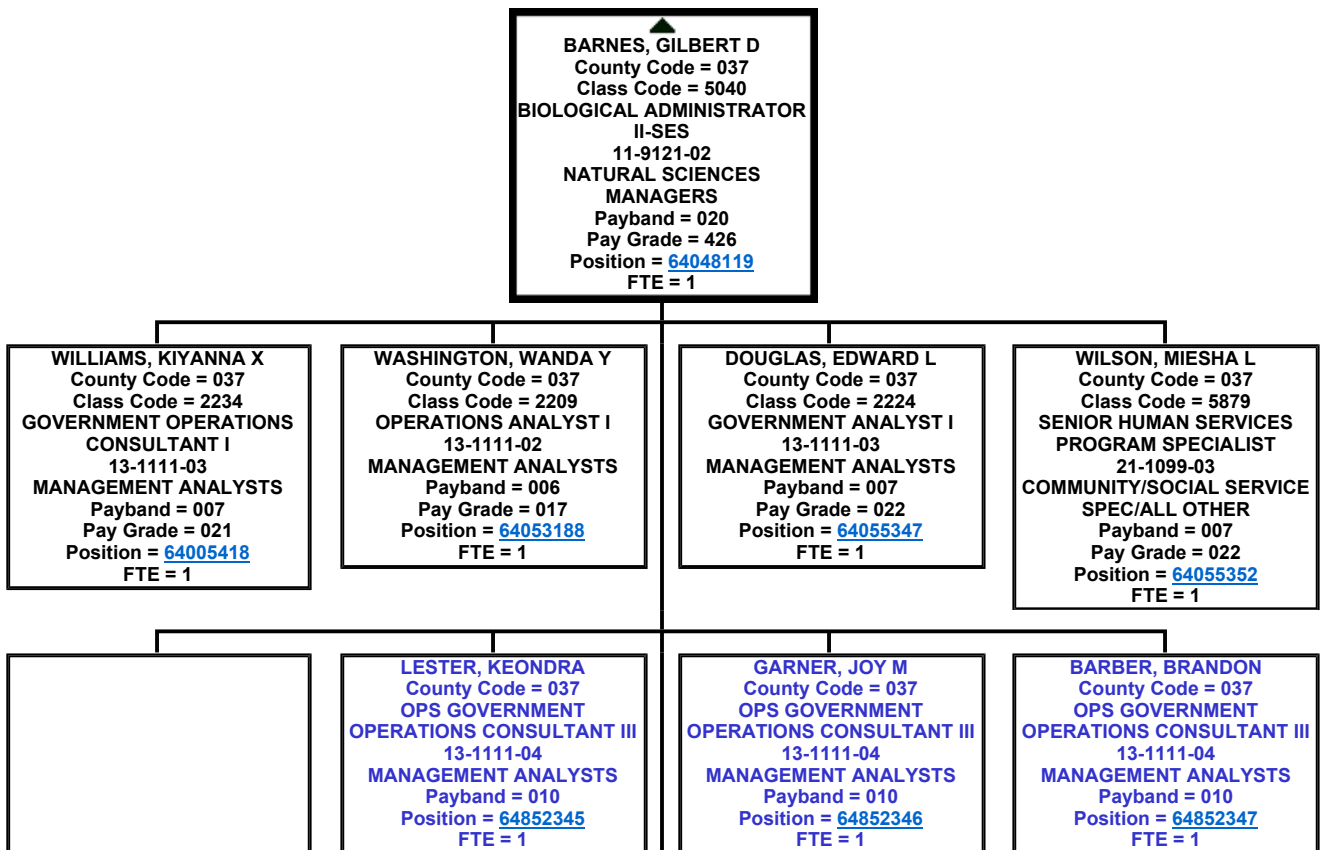
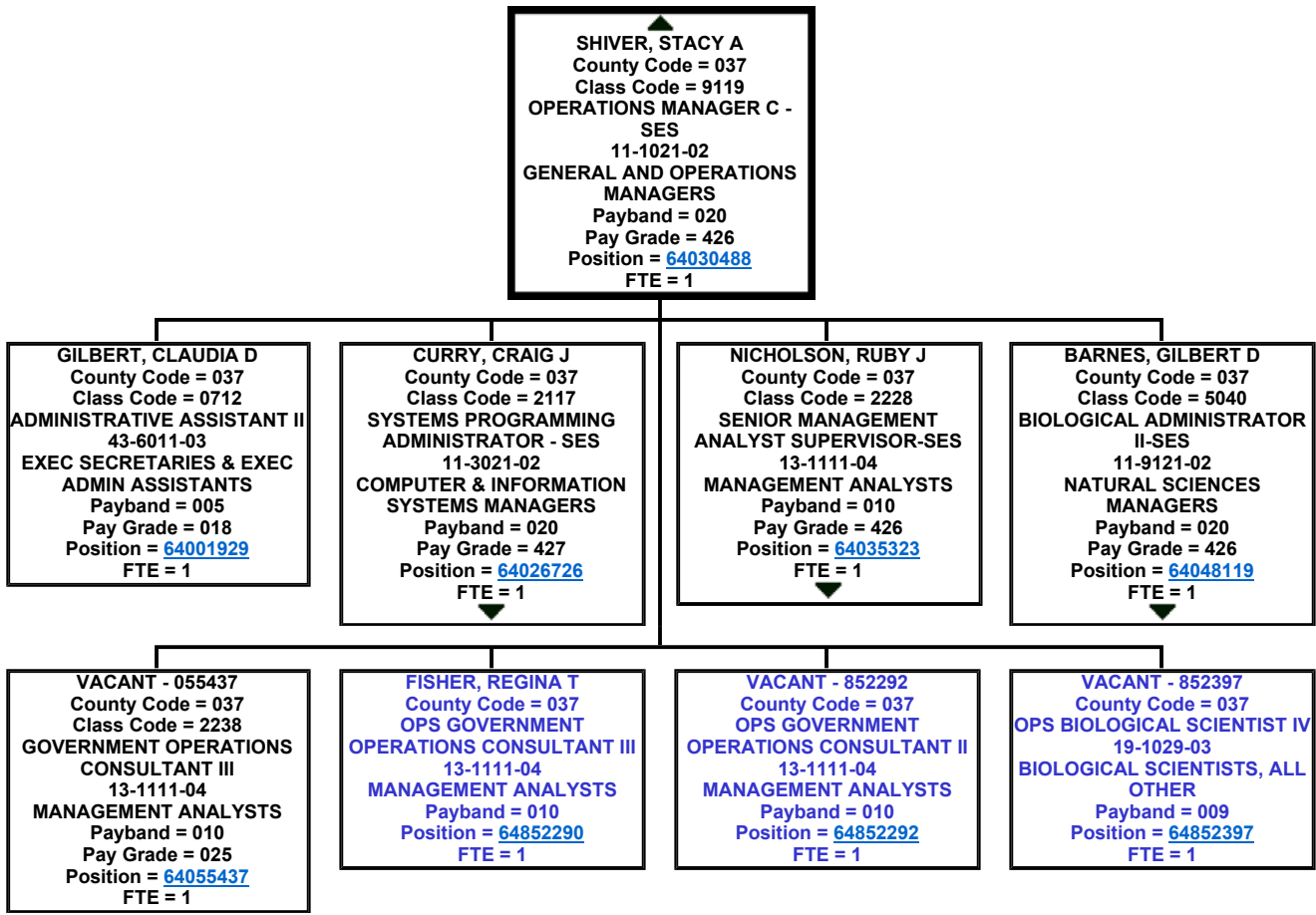






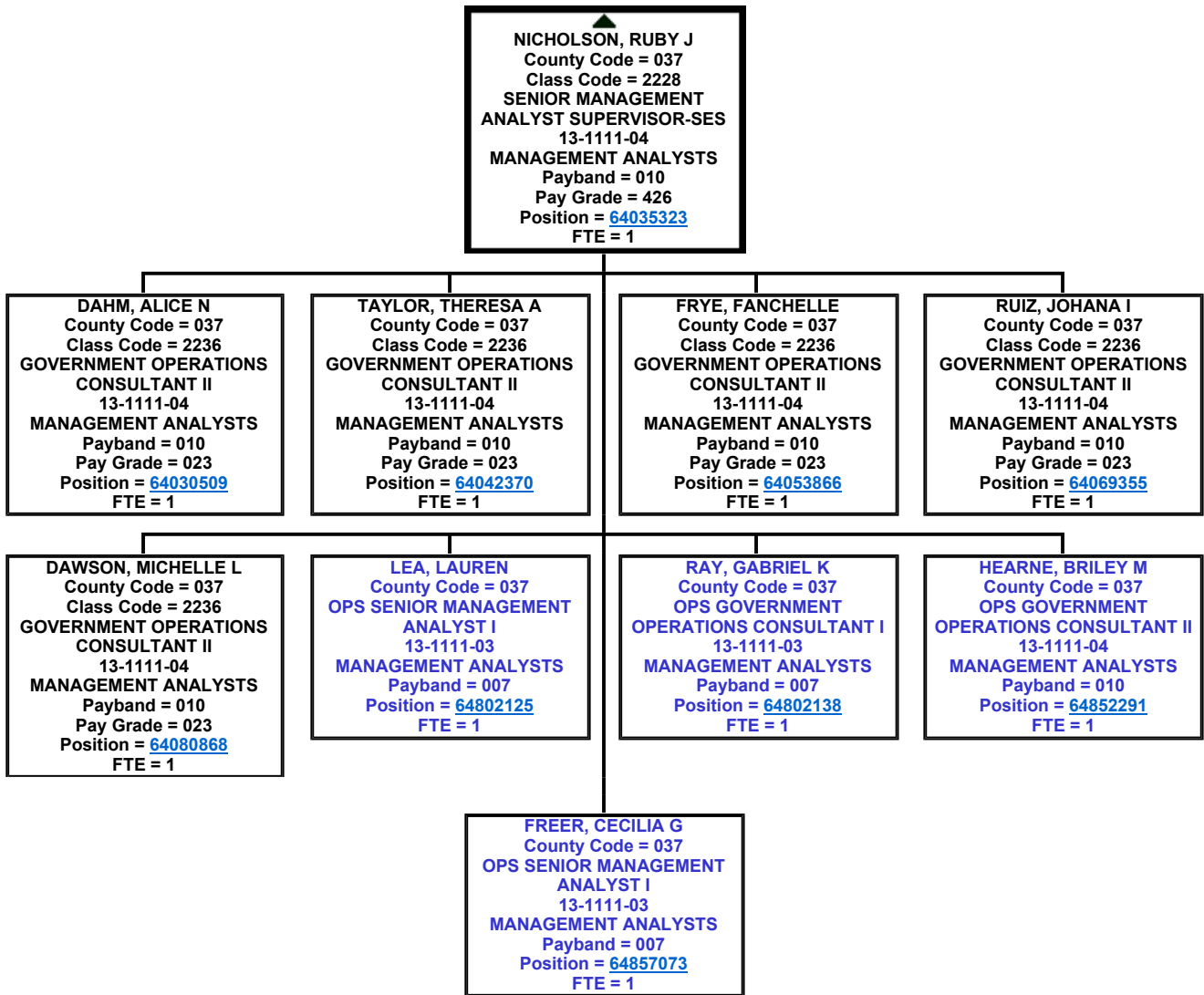
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County Code = 037
Class Code = 5281
SENIOR PHYSICIAN
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FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 320
Position = [64030241](#)
FTE = 1

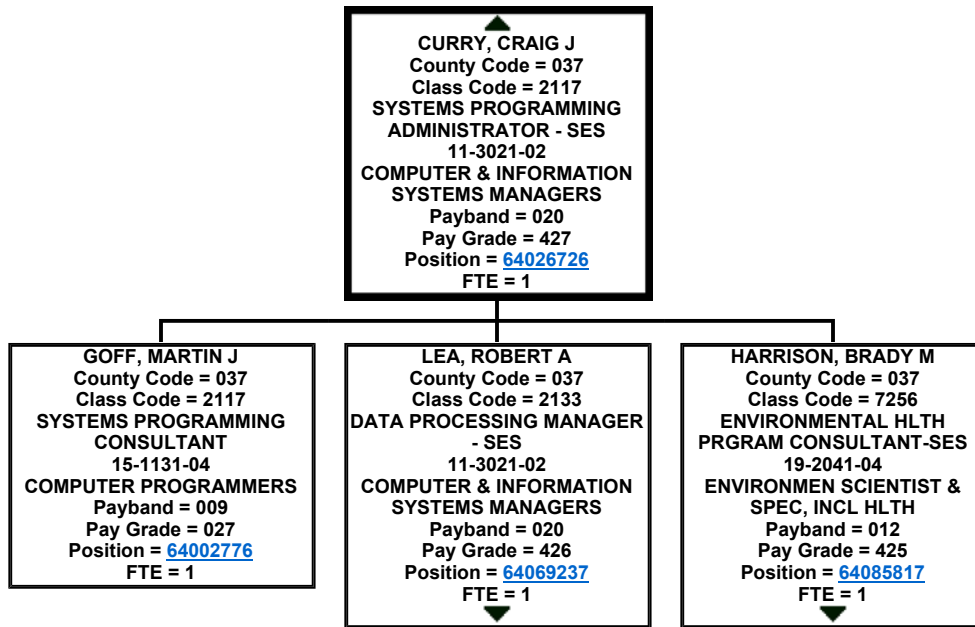
GOMEZ, MARIA E
County Code = 037
Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64030299](#)
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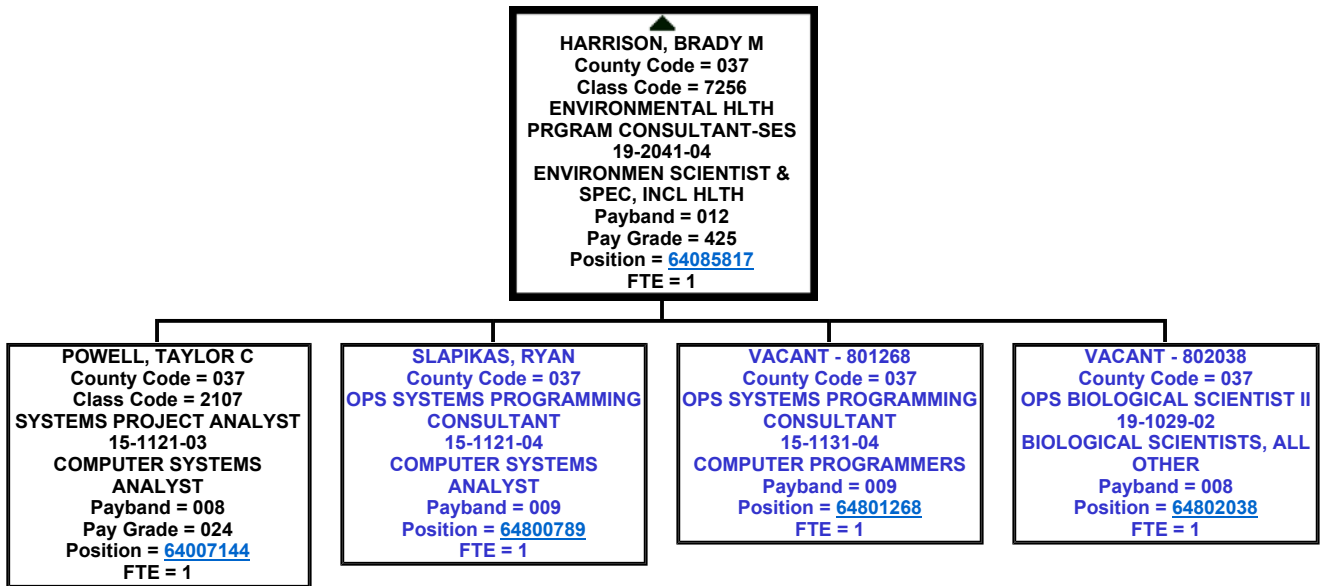


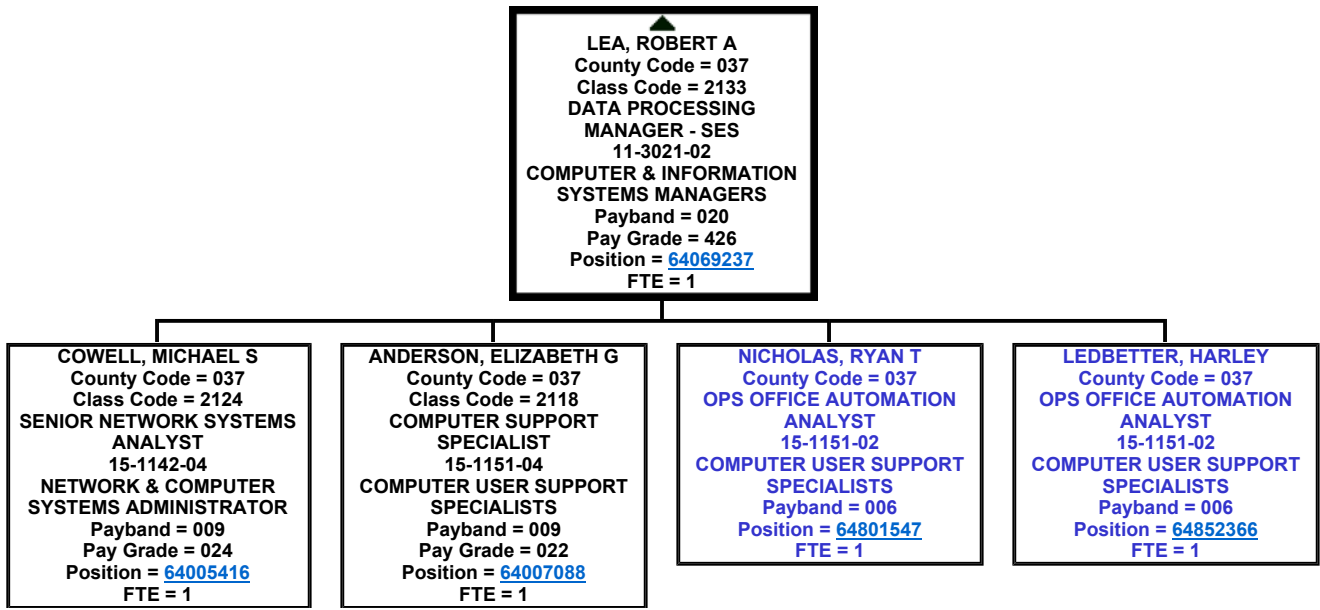
TILLMAN, JR, TITUS B
County Code = 037
Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64055634](#)
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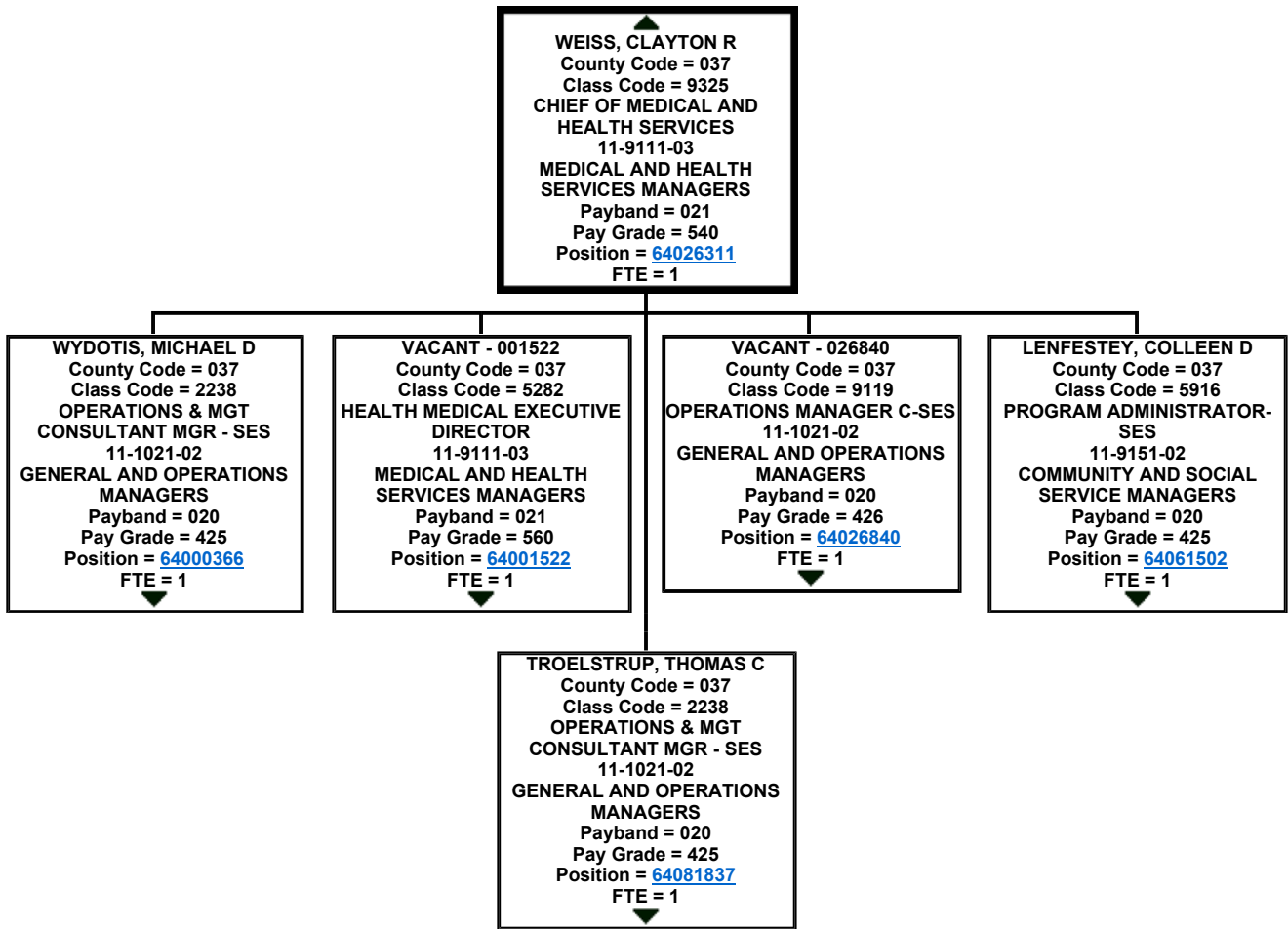
VALENTIN, EMMA L
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852348](#)
FTE = 1

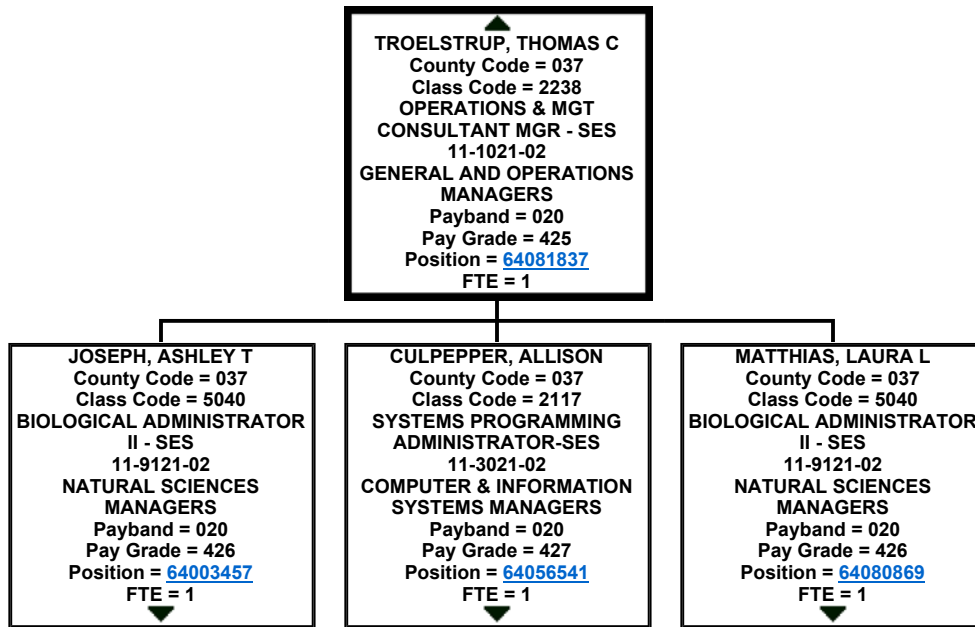


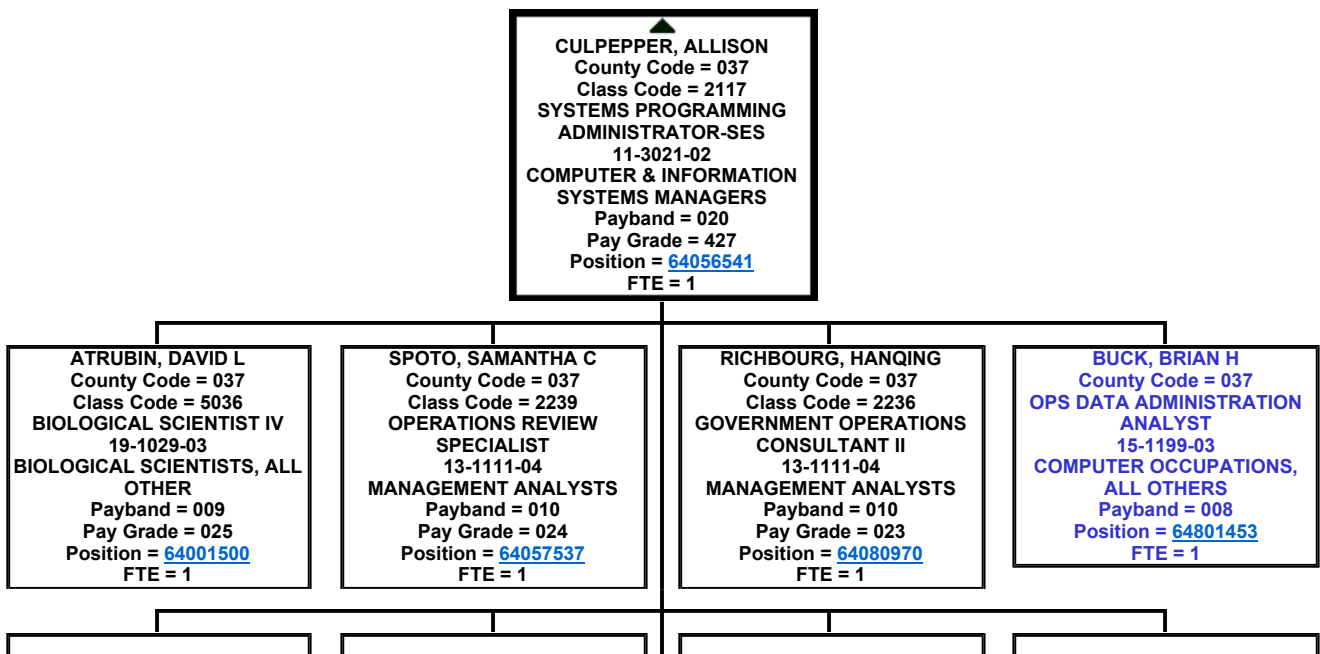
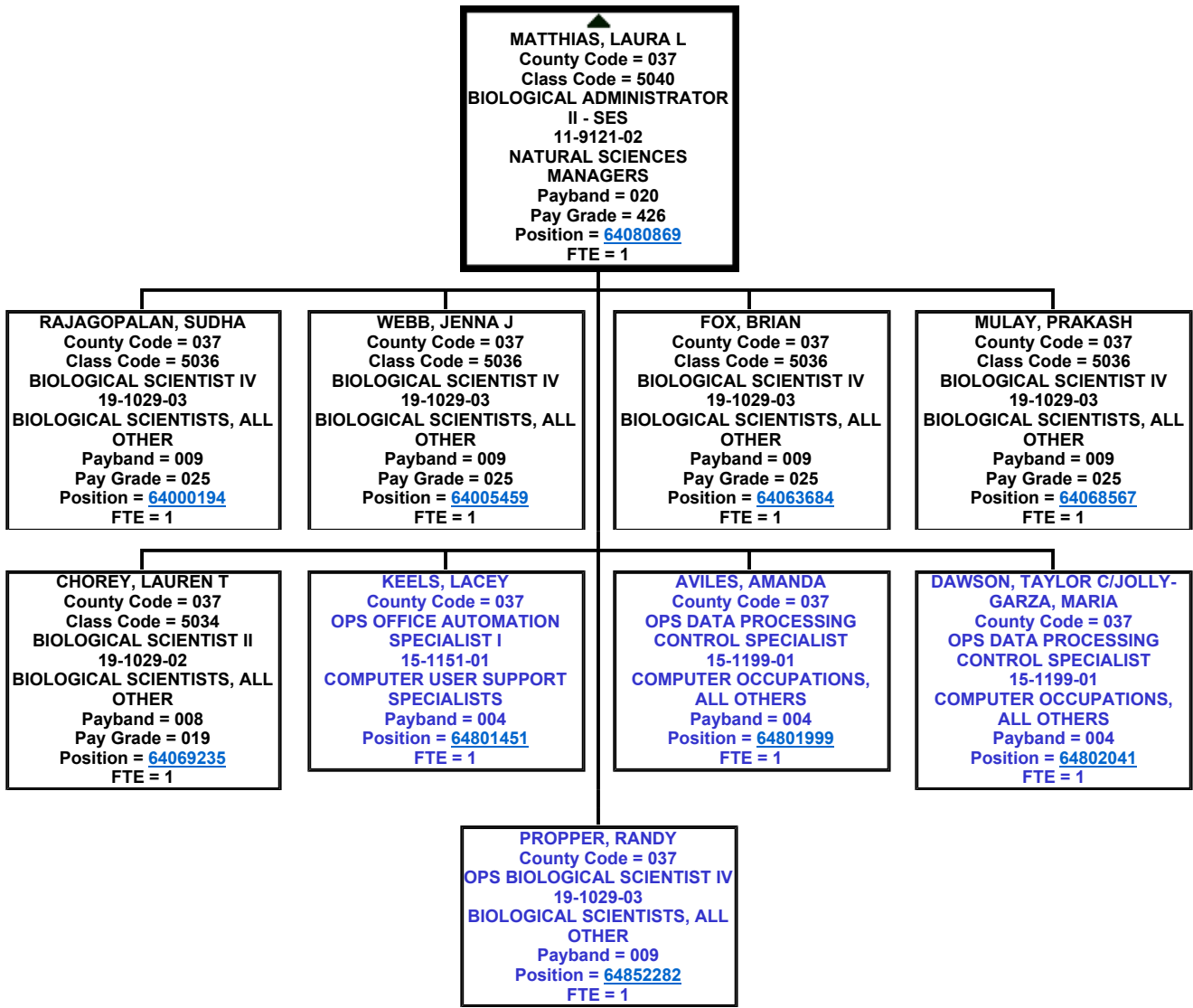


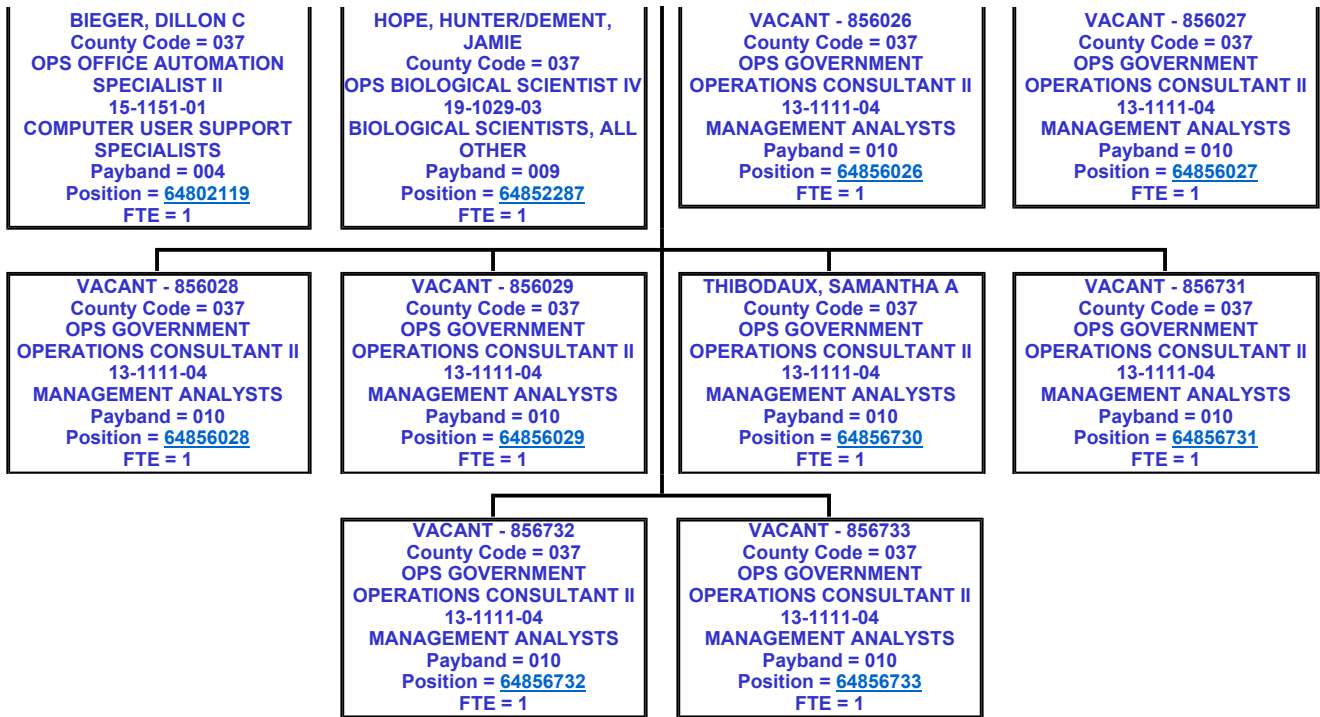


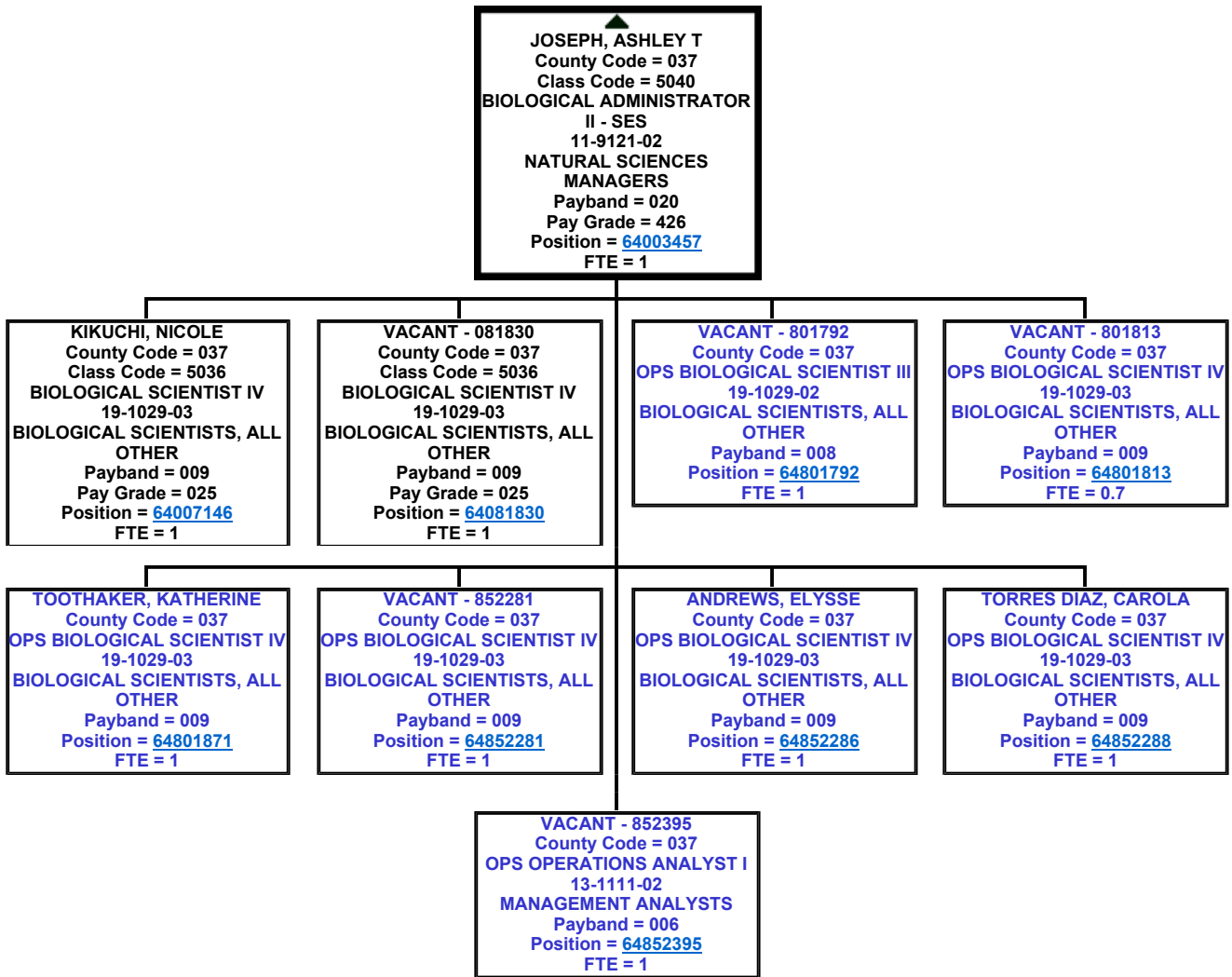


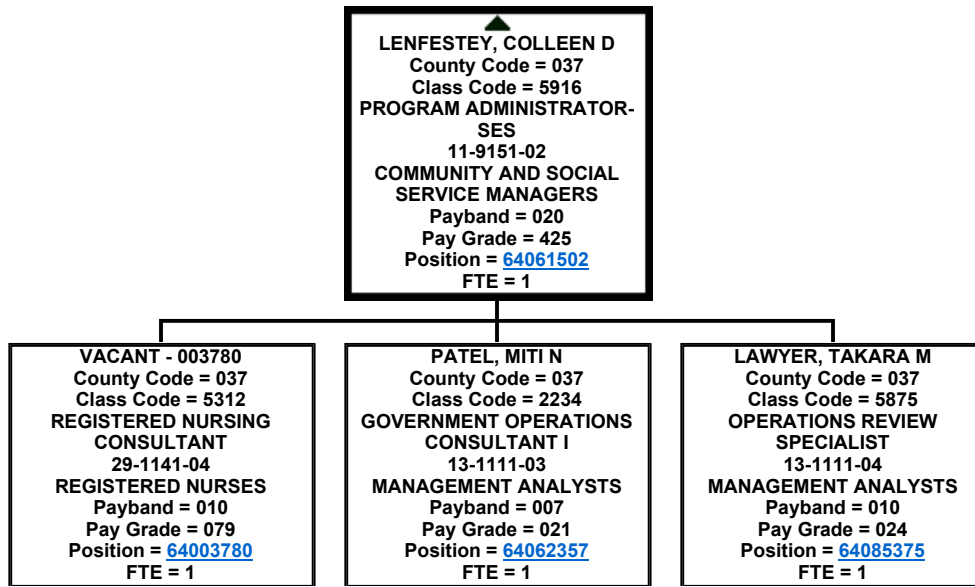


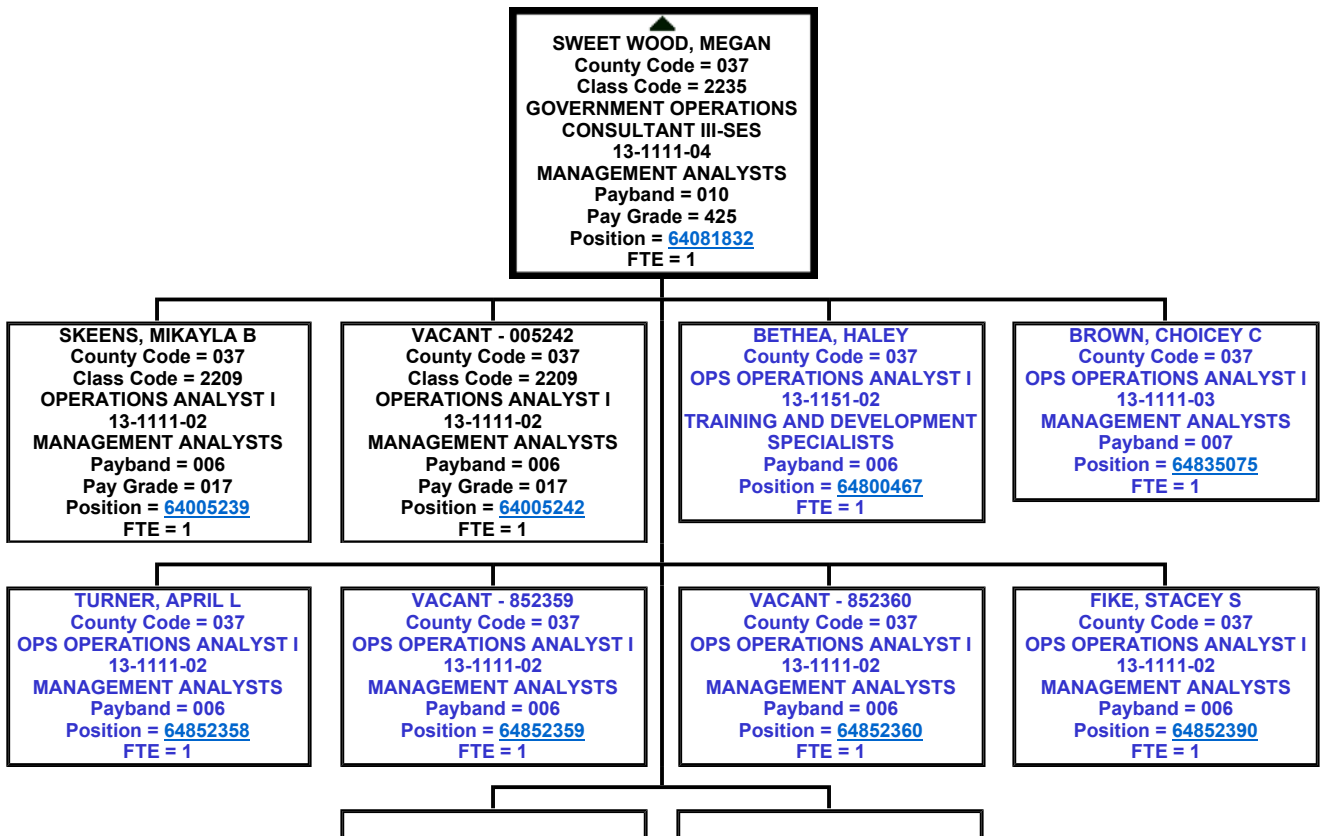
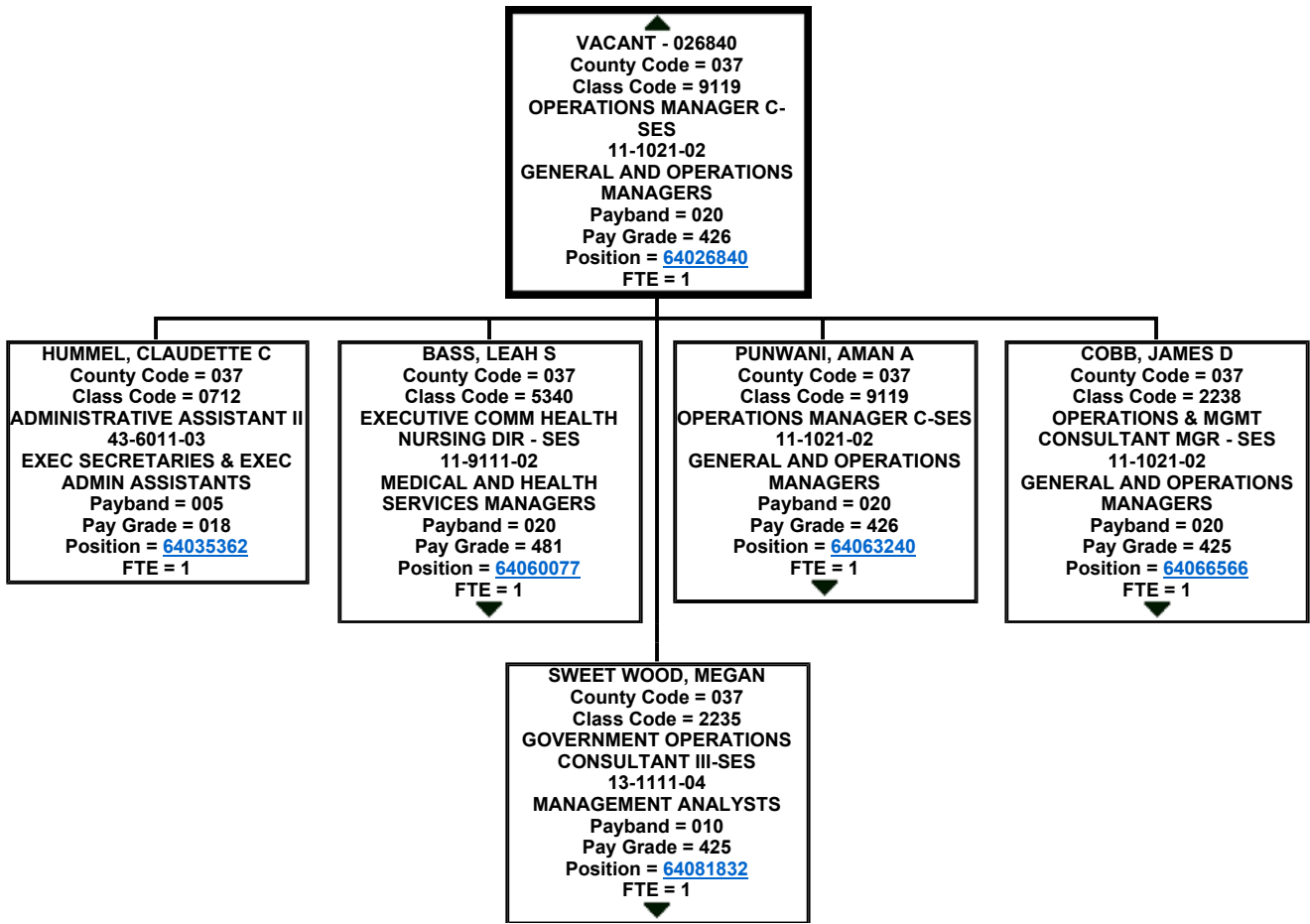






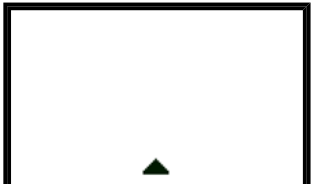
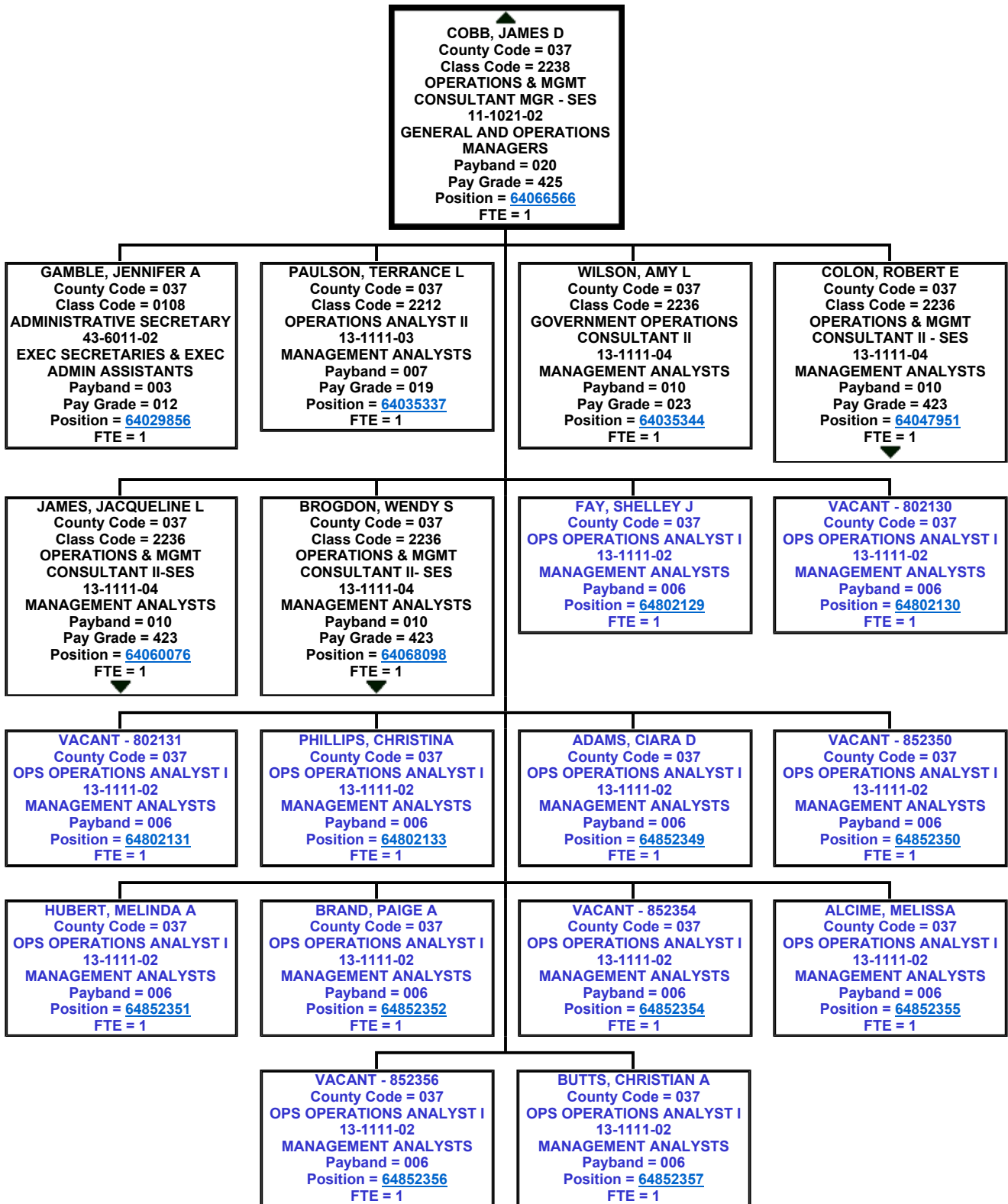


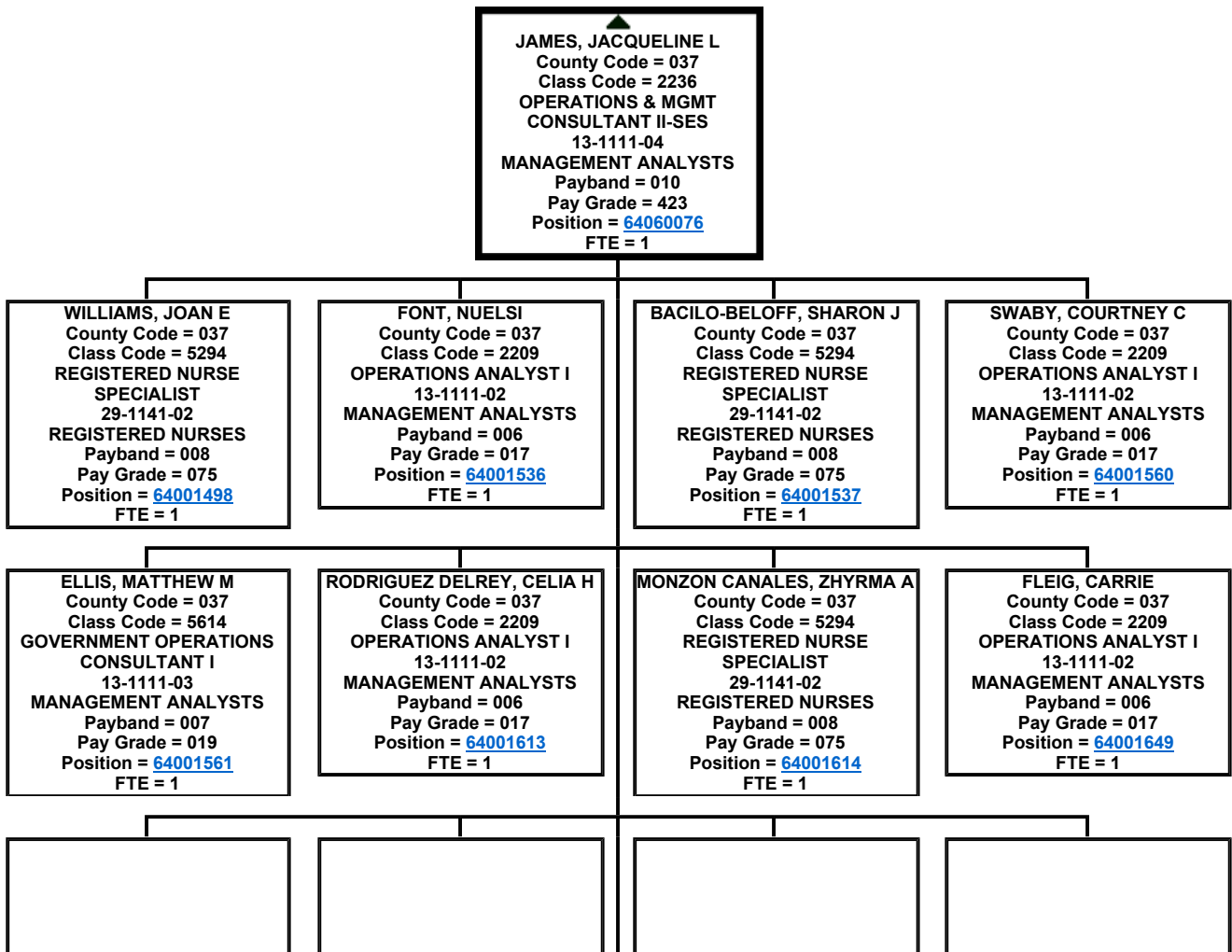
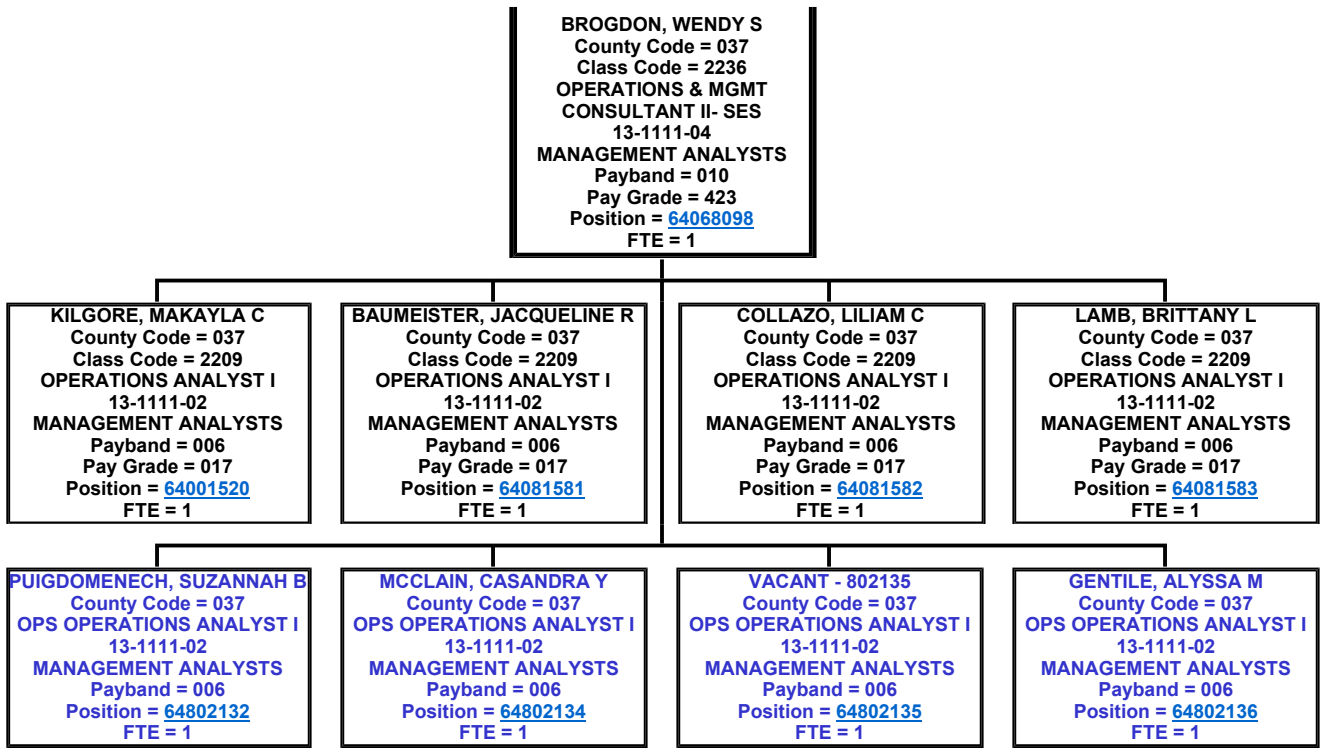




BRITTON, DAMIAN S
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852391](#)
FTE = 1

YOUNG BELL, JOIKYERA A
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852392](#)
FTE = 1





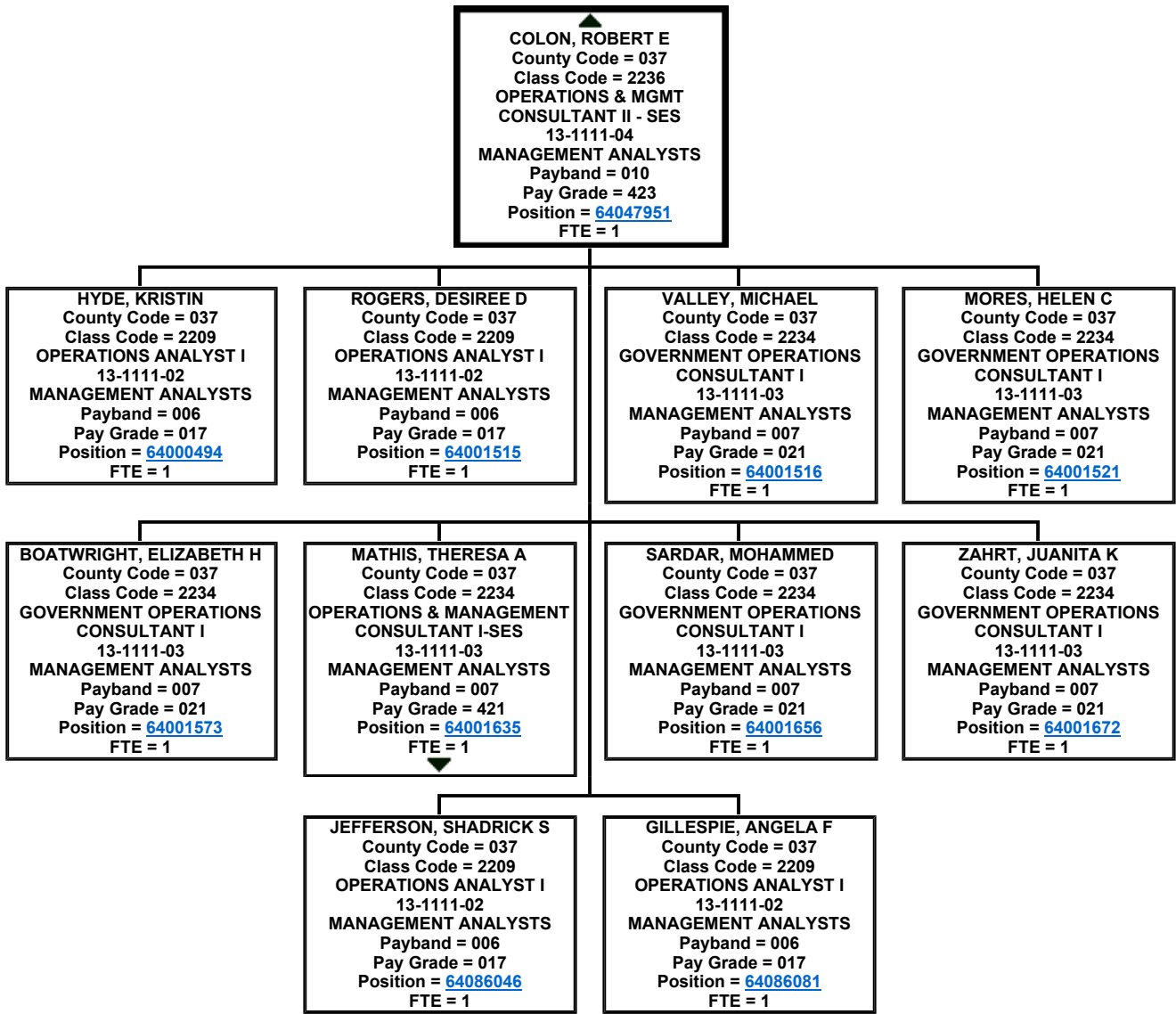
VASSELL, SYDDONIE
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64001650](#)
FTE = 1

VALLE, TRACY-ANN
County Code = 037
Class Code = 2234
GOVERNMENT OPERATIONS
CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64001663](#)
FTE = 1

TAYLOR, DANIEL
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64005243](#)
FTE = 1

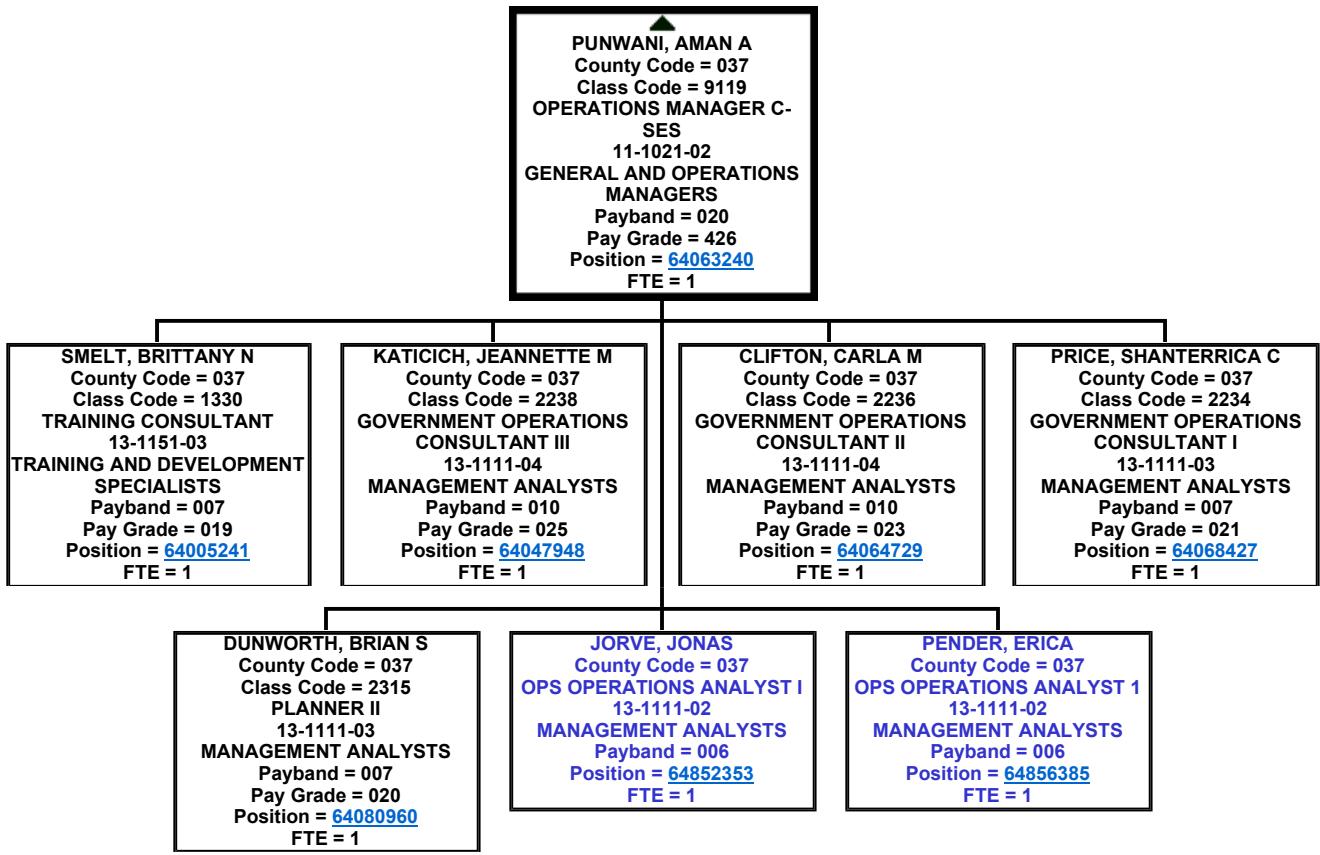
HOLLIS, DEBRA L
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64086047](#)
FTE = 1

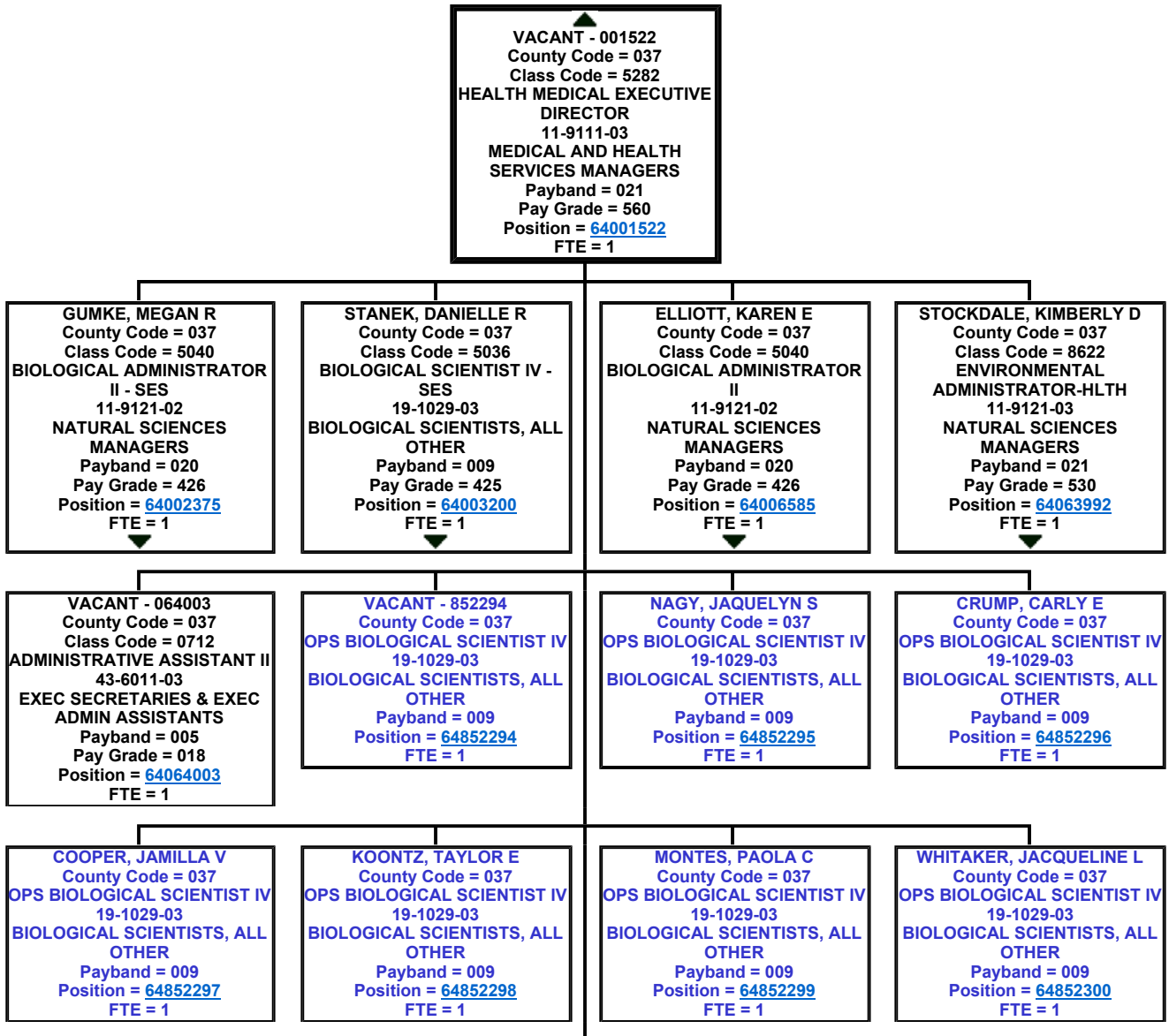
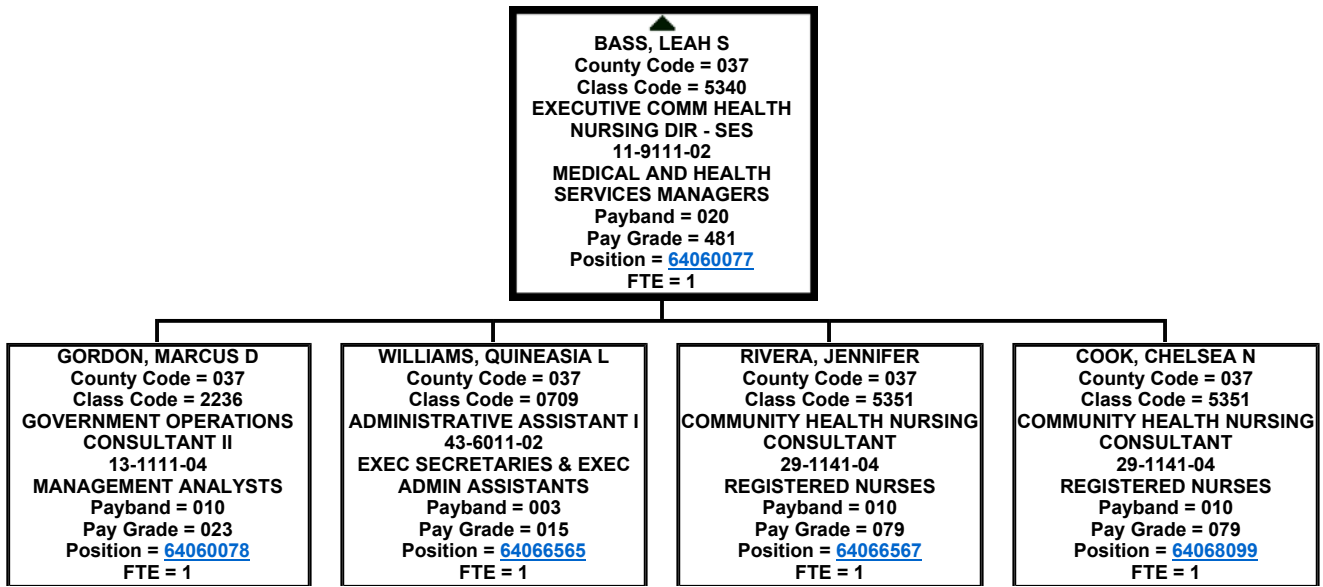
VACANT - 856734
County Code = 037
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64856734](#)
FTE = 1



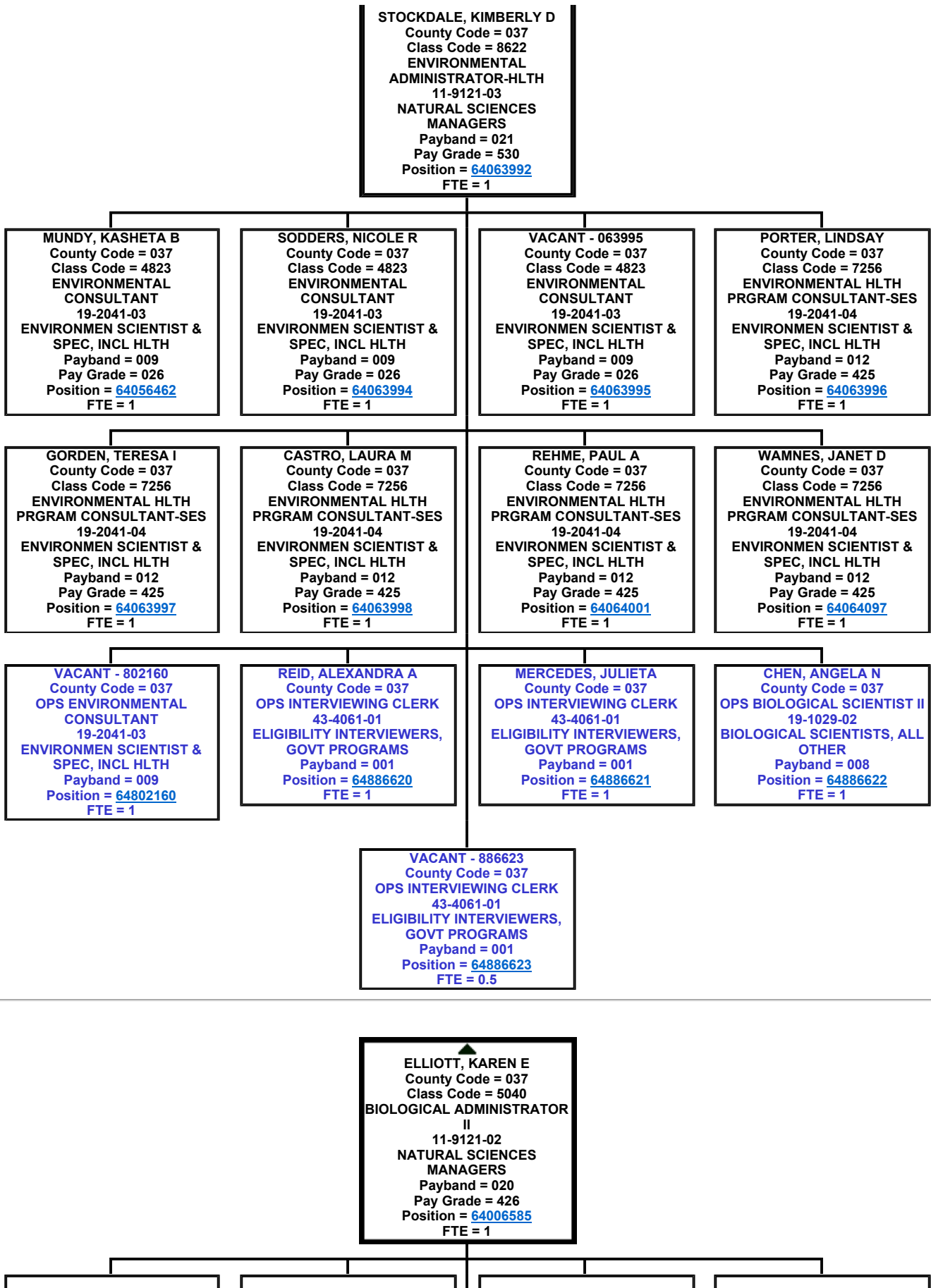
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MATHIS, THERESA A
County Code = 037
Class Code = 2234
OPERATIONS &
MANAGEMENT CONSULTANT
I-SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64001635](#)
FTE = 1

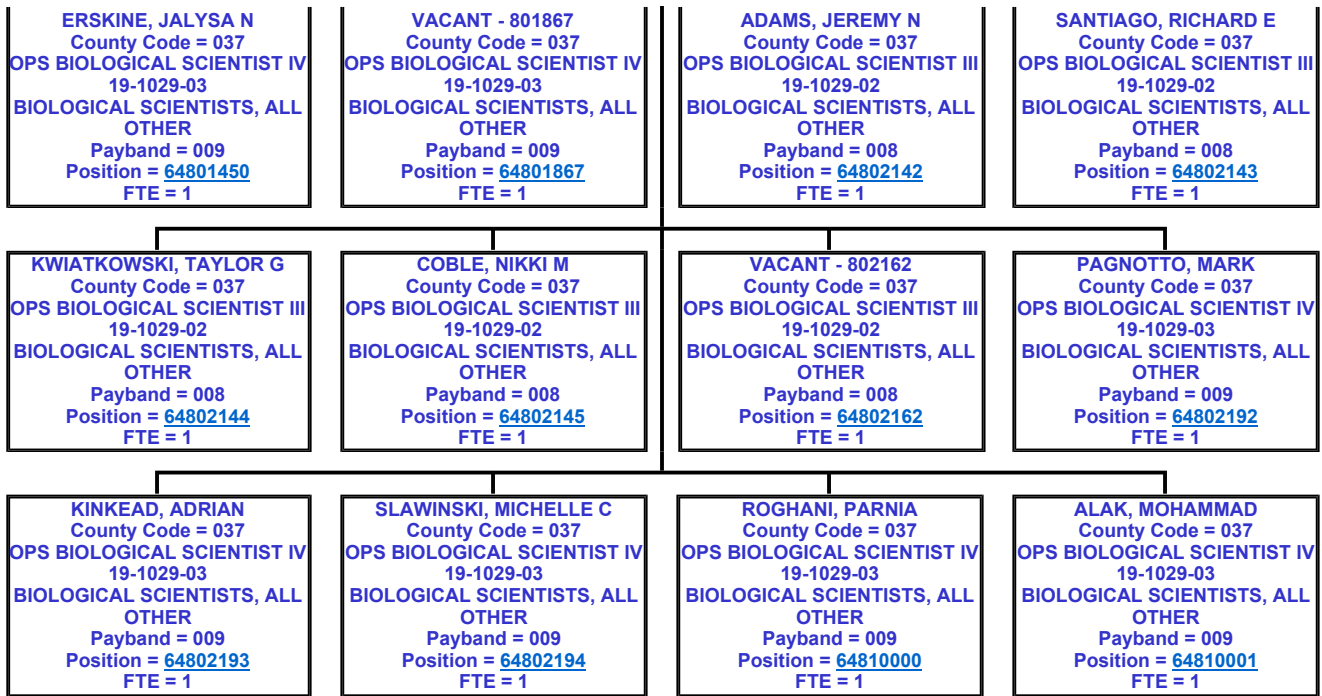
TOSONI BONETTI, LISSET
County Code = 037
Class Code = 2209
OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64001634](#)
FTE = 1

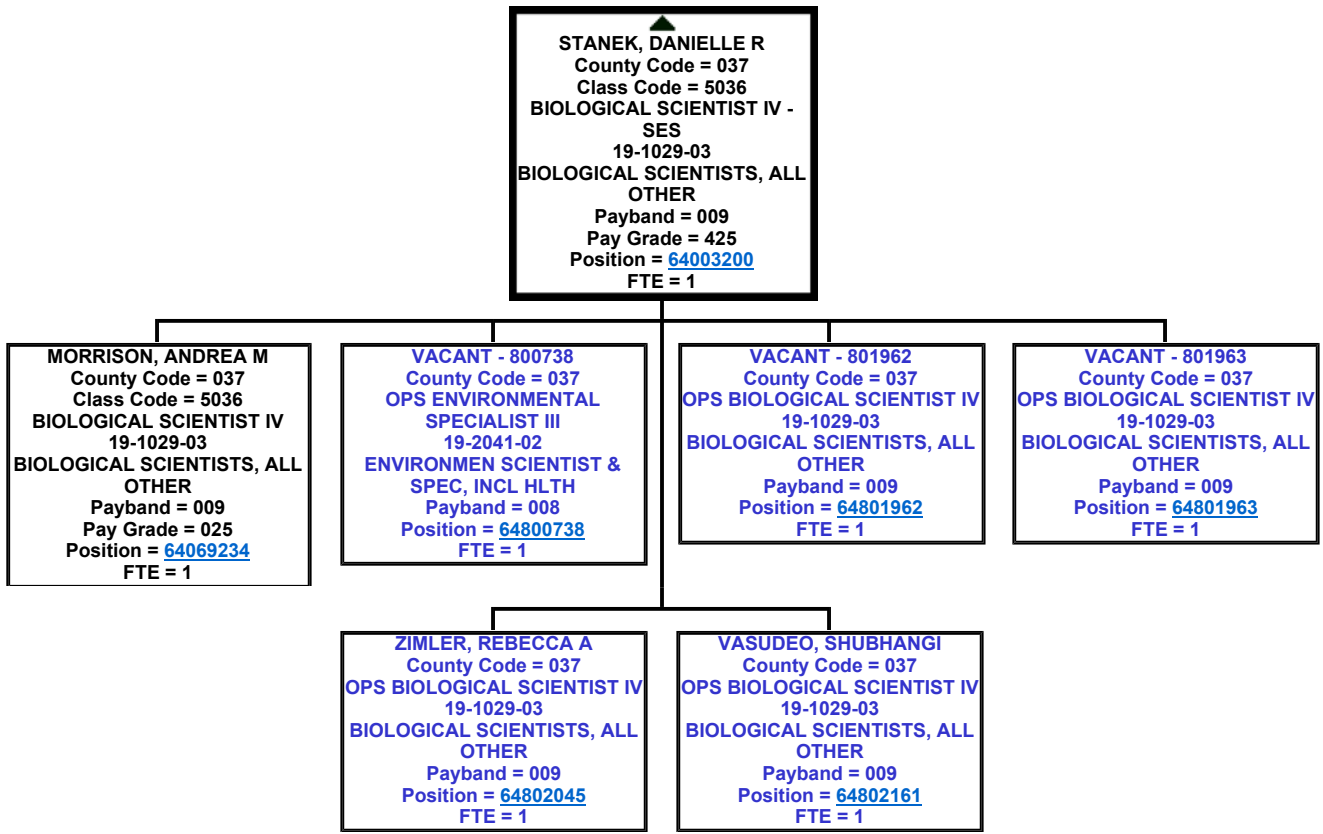


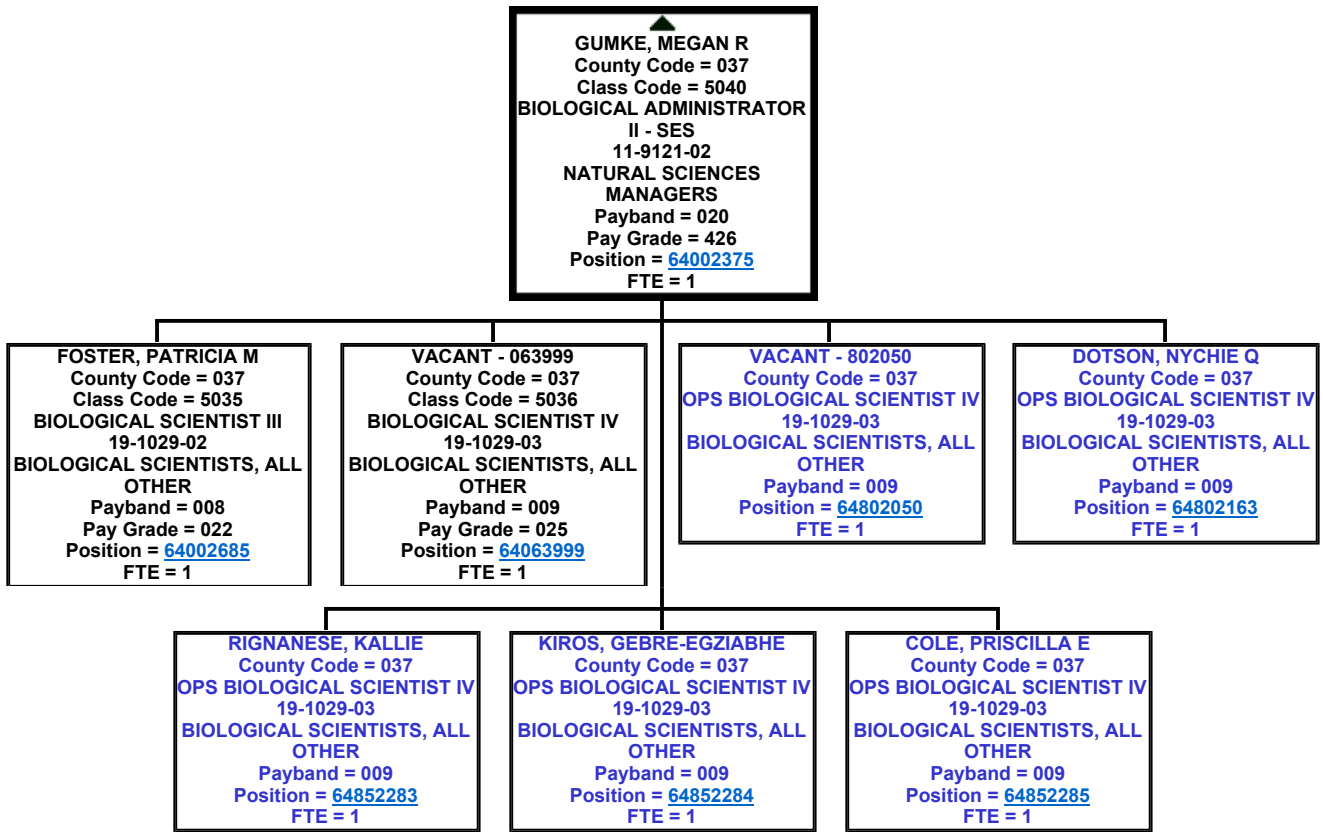


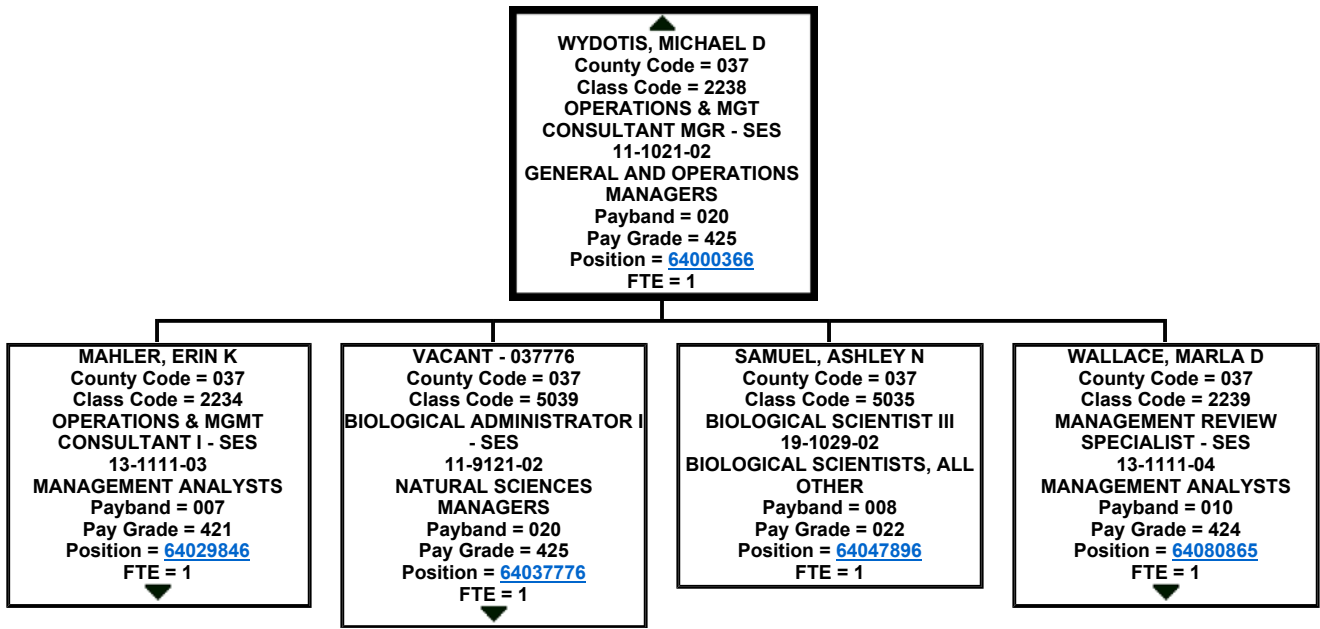


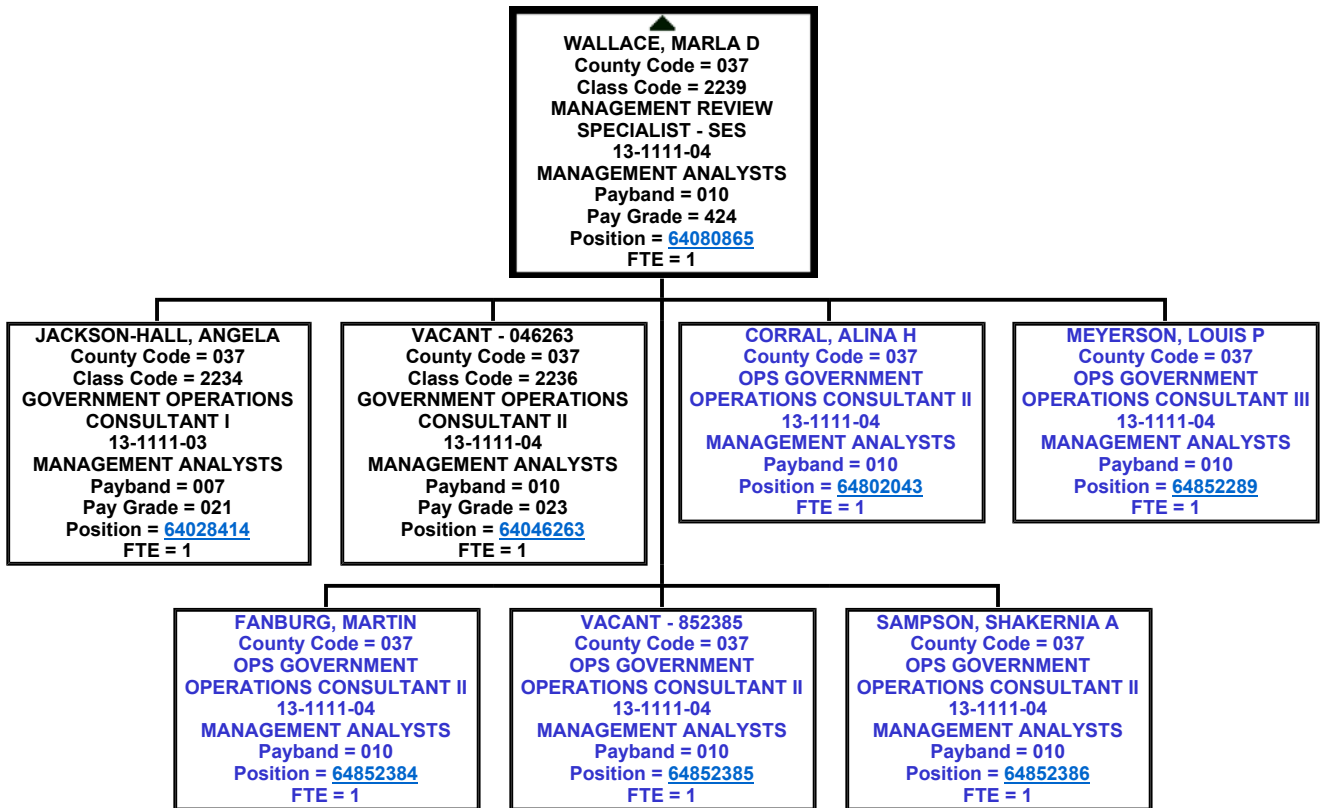


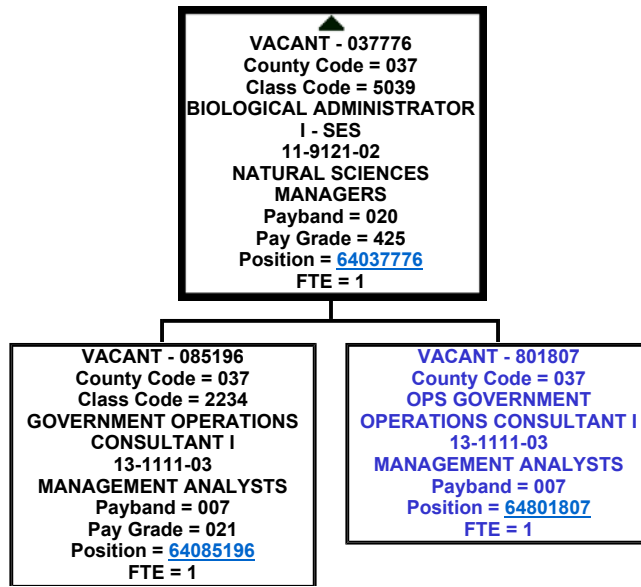


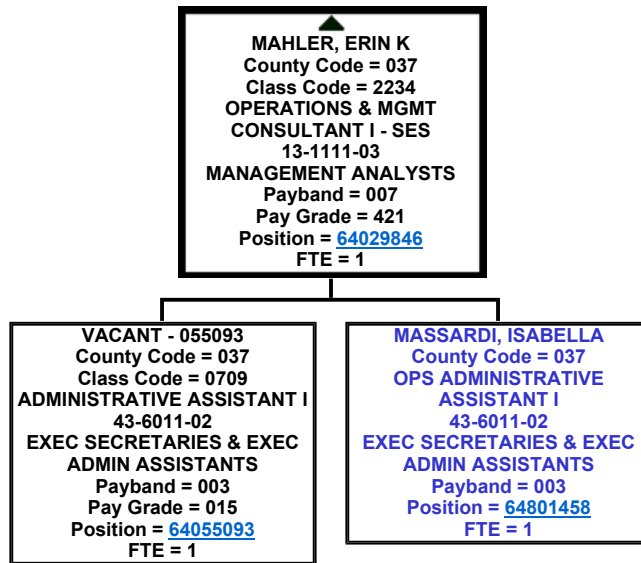












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MASON, MICHAEL
County Code = 037
Class Code = 5284
STATEWIDE SERVICES
ADMINISTRATOR-HEALTH
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 520
Position = [64039409](#)
FTE = 1

▼
INGRAM, KIMBERLY
County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR -SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64002976](#)
FTE = 1

INGRAM, KIMBERLY
 County Code = 037
 Class Code = 2238
 OPERATIONS & MGMT
 CONSULTANT MGR -SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64002976](#)
 FTE = 1

VACANT - 810004
 County Code = 037
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64810004](#)
 FTE = 1

VACANT - 810005
 County Code = 037
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64810005](#)
 FTE = 1

WEISS, URSULA
 County Code = 037
 Class Code = 9324
 DIRECTOR OF MEDICAL AND
 HEALTH SERVICES
 10-9111-01
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 023
 Pay Grade = 940
 Position = [64026740](#)
 FTE = 1

NYE-AUERBACH, MARY A
 County Code = 037
 Class Code = 5284
 STATEWIDE SERVICES
 ADMINISTRATOR-HLTH
 11-9111-03
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 021
 Pay Grade = 520
 Position = [64006187](#)
 FTE = 1

DUNN, NATHAN
 County Code = 037
 Class Code = 9119
 OPERATIONS MANAGER C-SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64006456](#)
 FTE = 1

LANE, JEANNE R
 County Code = 037
 Class Code = 9325
 CHIEF OF MEDICAL AND
 HEALTH SERVICES
 11-9111-03
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64025990](#)
 FTE = 1

JONES, KENNETH T
 County Code = 037
 Class Code = 9325
 CHIEF OF MEDICAL AND
 HEALTH SERVICES
 11-9111-03
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64030142](#)
 FTE = 1

VACANT - 037907
 County Code = 037
 Class Code = 9119
 OPERATIONS MANAGER C -
 SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64037907](#)
 FTE = 1

VACANT - 052012
 County Code = 037
 Class Code = 5894
 HEALTH SERVICES &
 FACILITIES CONSULTANT
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 BUSINESS OPERATION
 SPECIALIST, ALL OTHER
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 Pay Grade = 024
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 FTE = 1

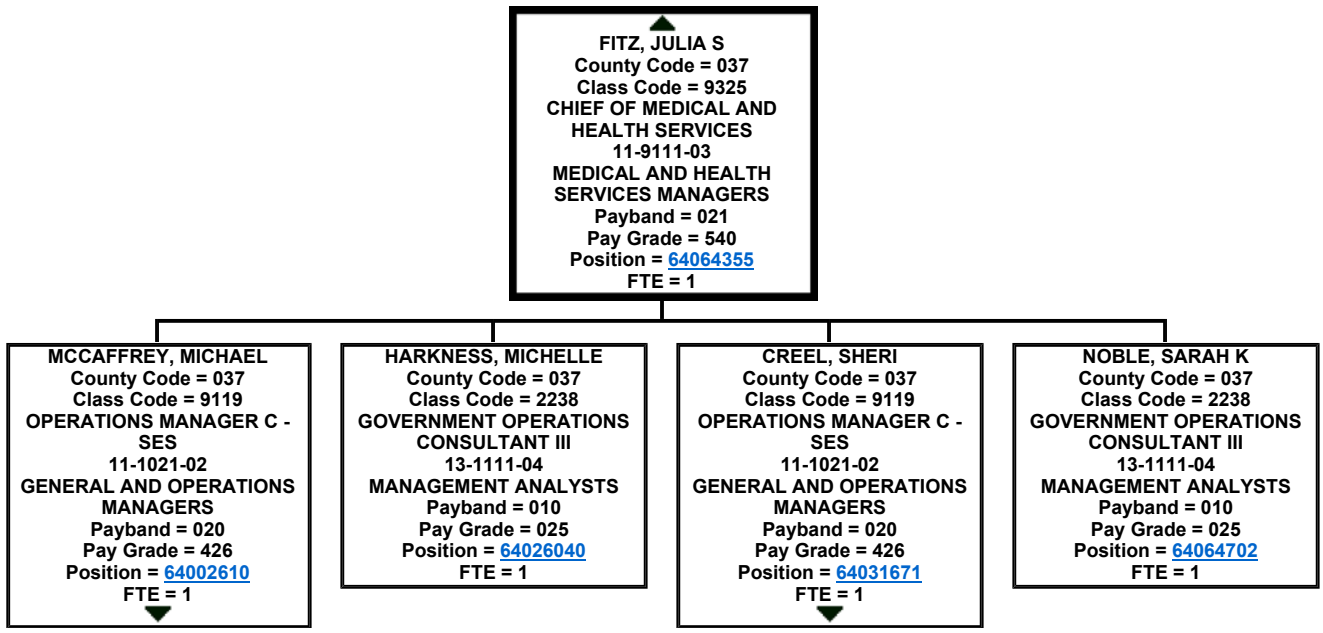
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 County Code = 037
 Class Code = 2238
 GOVERNMENT OPERATIONS
 CONSULTANT III
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64053229](#)
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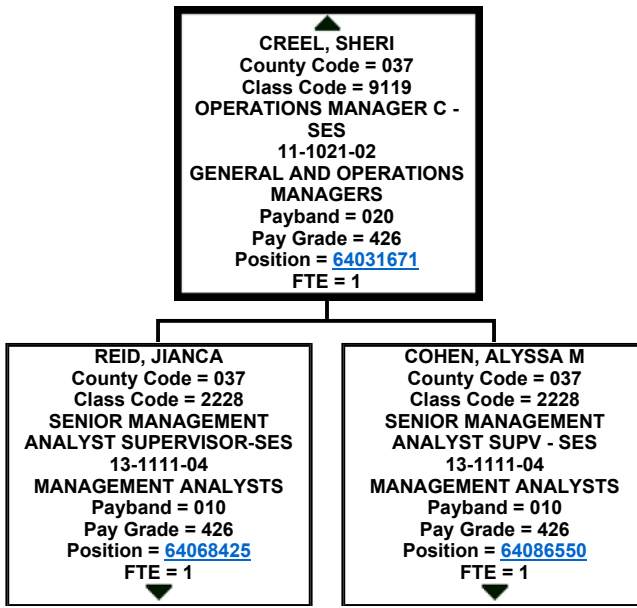
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 Class Code = 9325
 CHIEF OF MEDICAL AND
 HEALTH SERVICES
 11-9111-03
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 021
 Pay Grade = 540
 Position = [64064355](#)
 FTE = 1

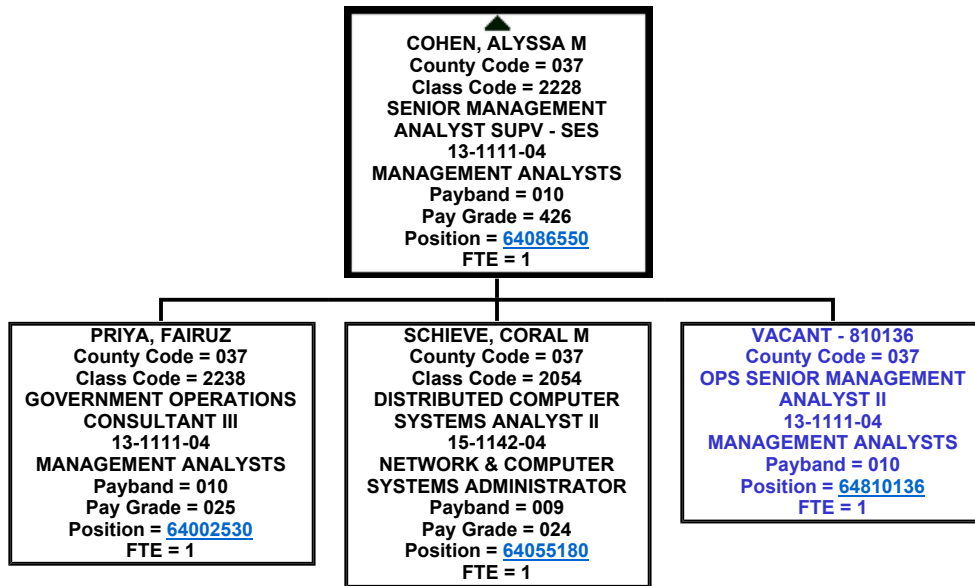
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 County Code = 037
 OPS SENIOR WORD PROCESS
 SYSTEM OPERATOR
 43-9022-02
 WORD PROCESSORS AND
 TYPISTS
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 Position = [64852267](#)
 FTE = 0.75

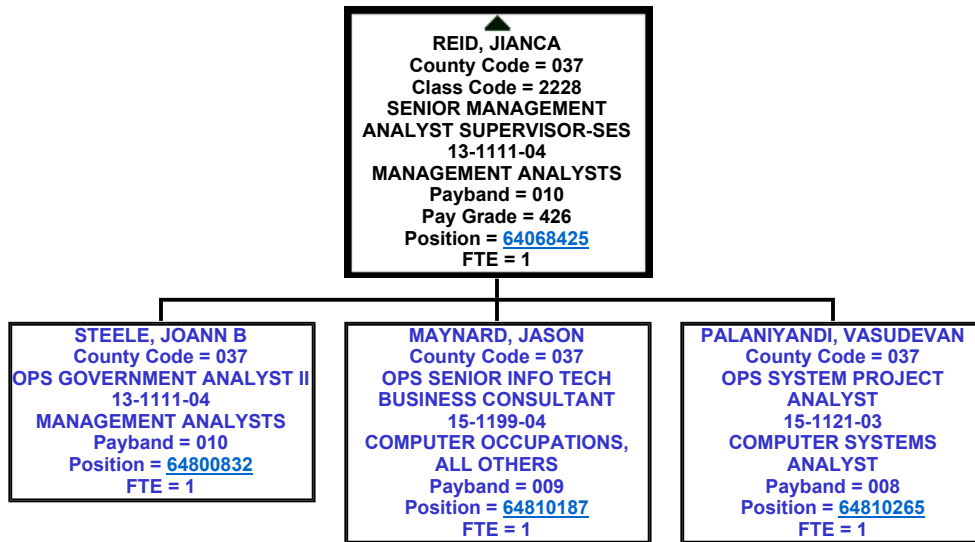
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 OPS ADMINISTRATIVE
 ASSISTANT II
 43-6011-03
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
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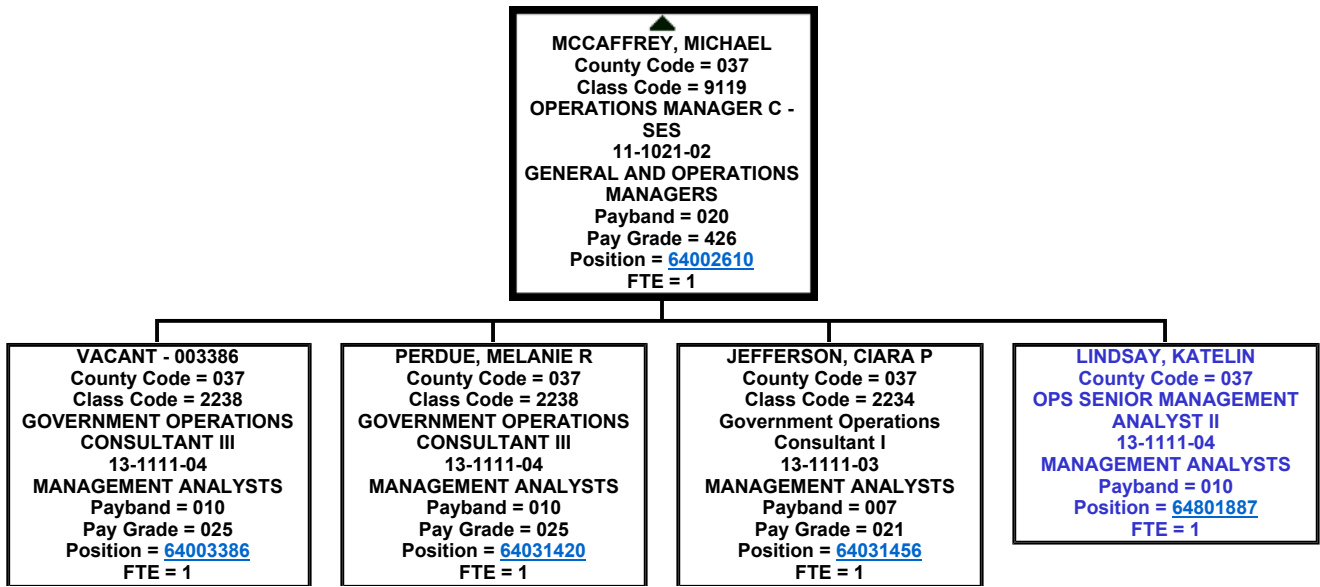
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Class Code = 2043
OFFICE AUTOMATION
SPECIALIST II
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COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Pay Grade = 017
Position = [64080682](#)
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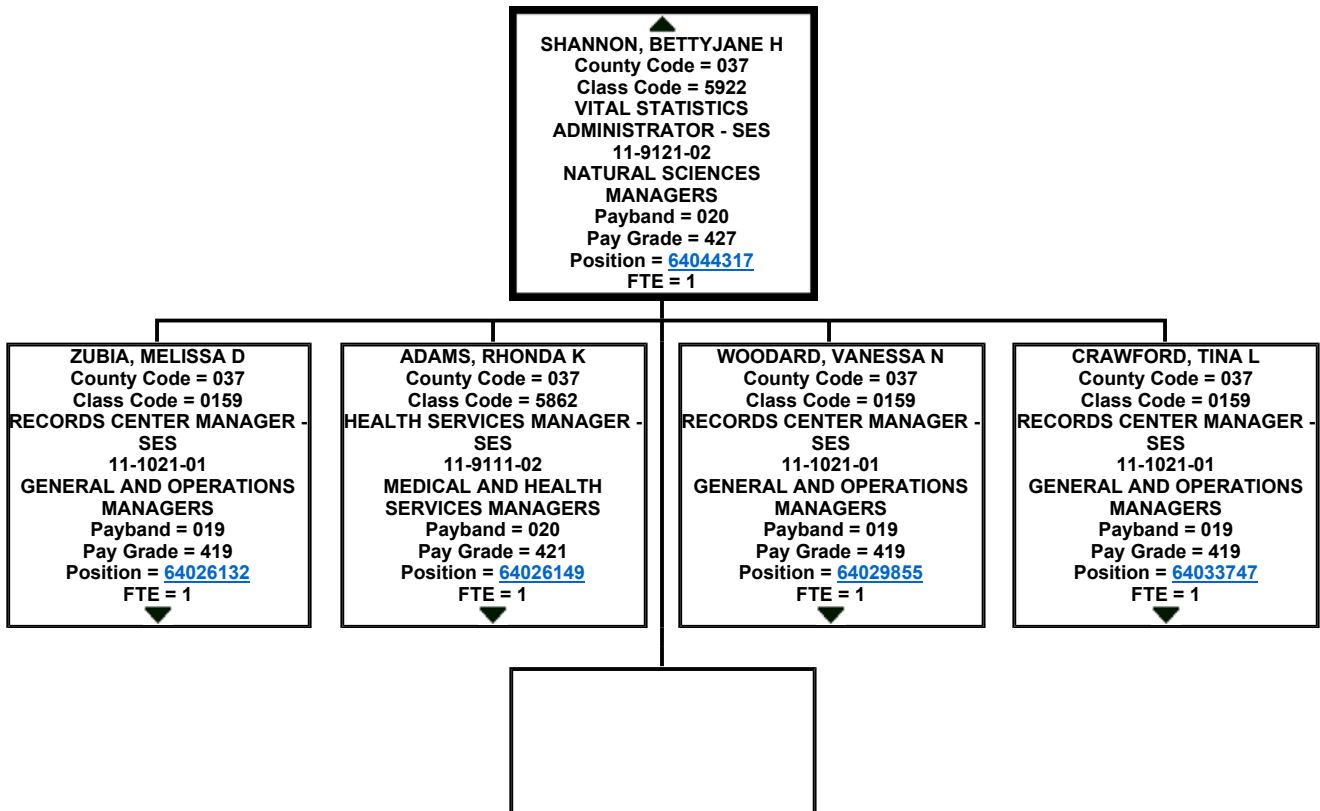
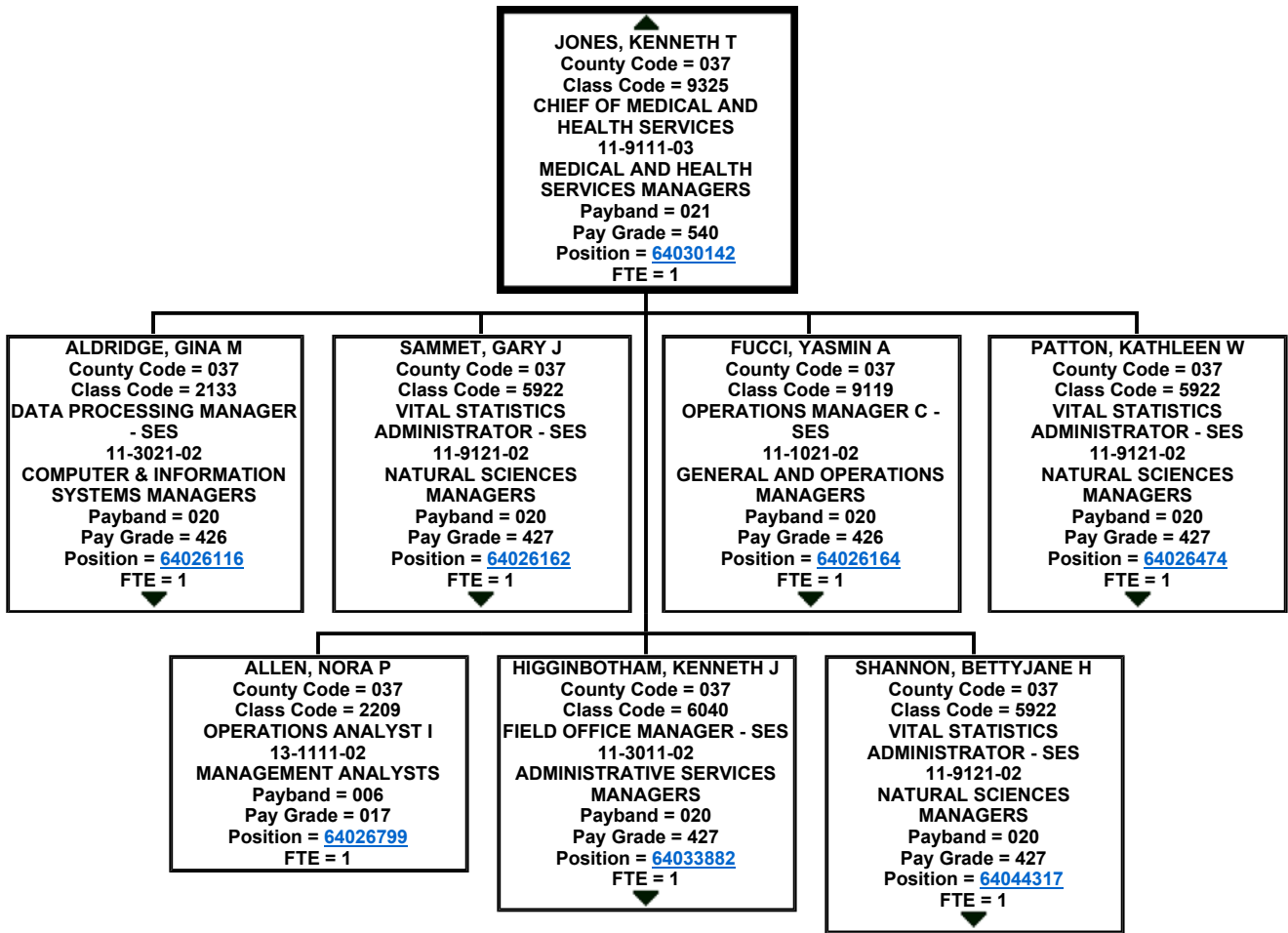




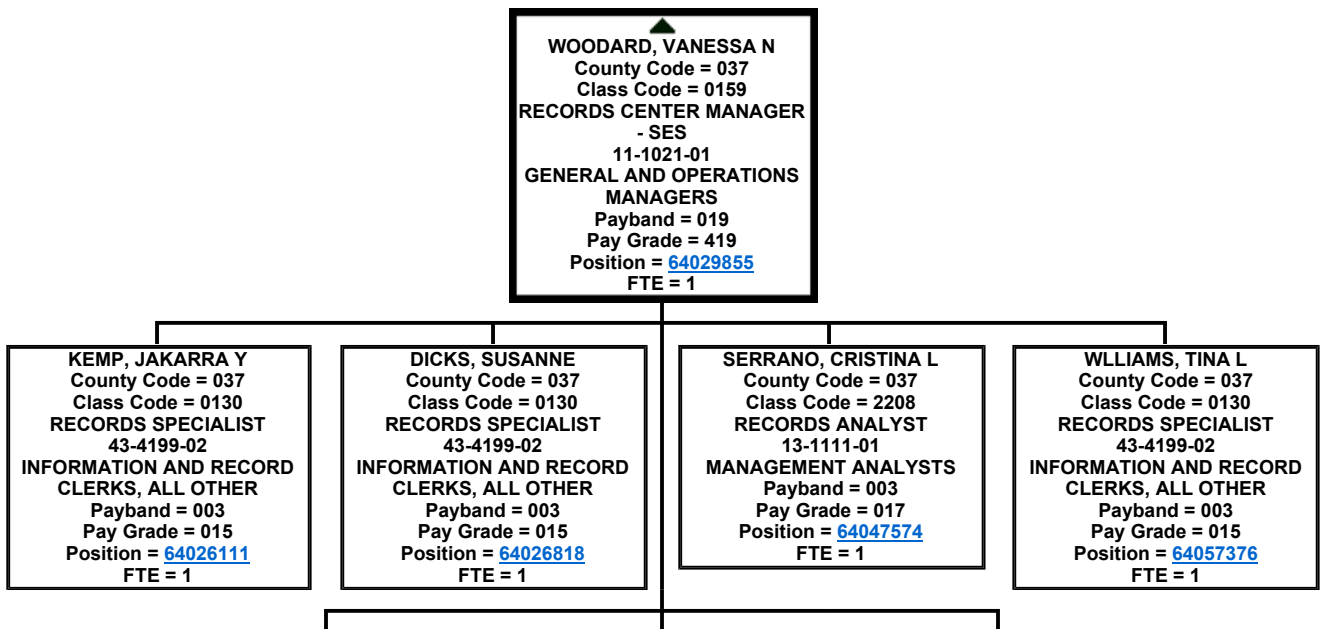
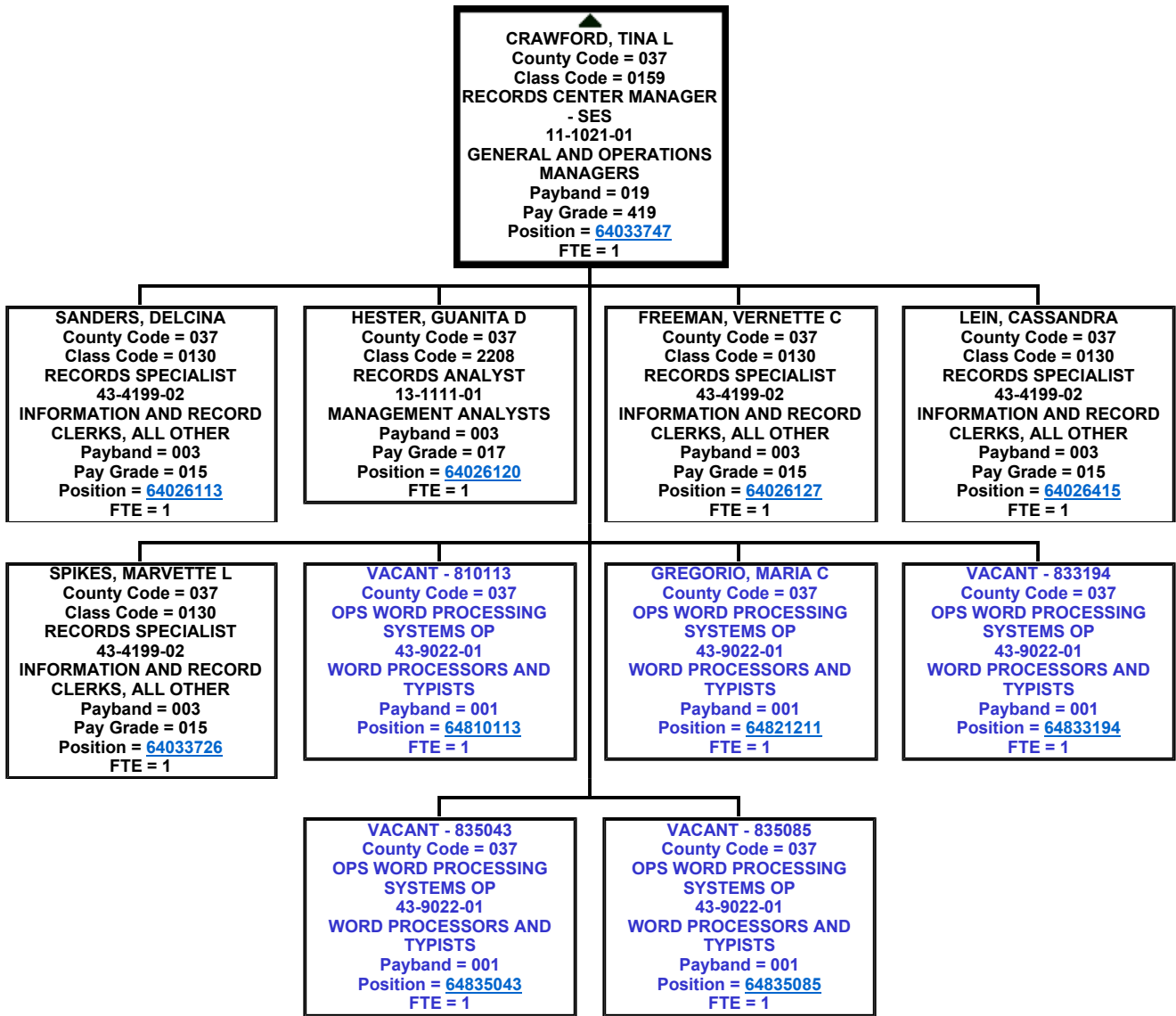


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County Code = 037
Class Code = 9119
OPERATIONS MANAGER C -
SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 426
Position = [64037907](#)
FTE = 1

VACANT - 001645
County Code = 037
Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 025
Position = [64001645](#)
FTE = 1



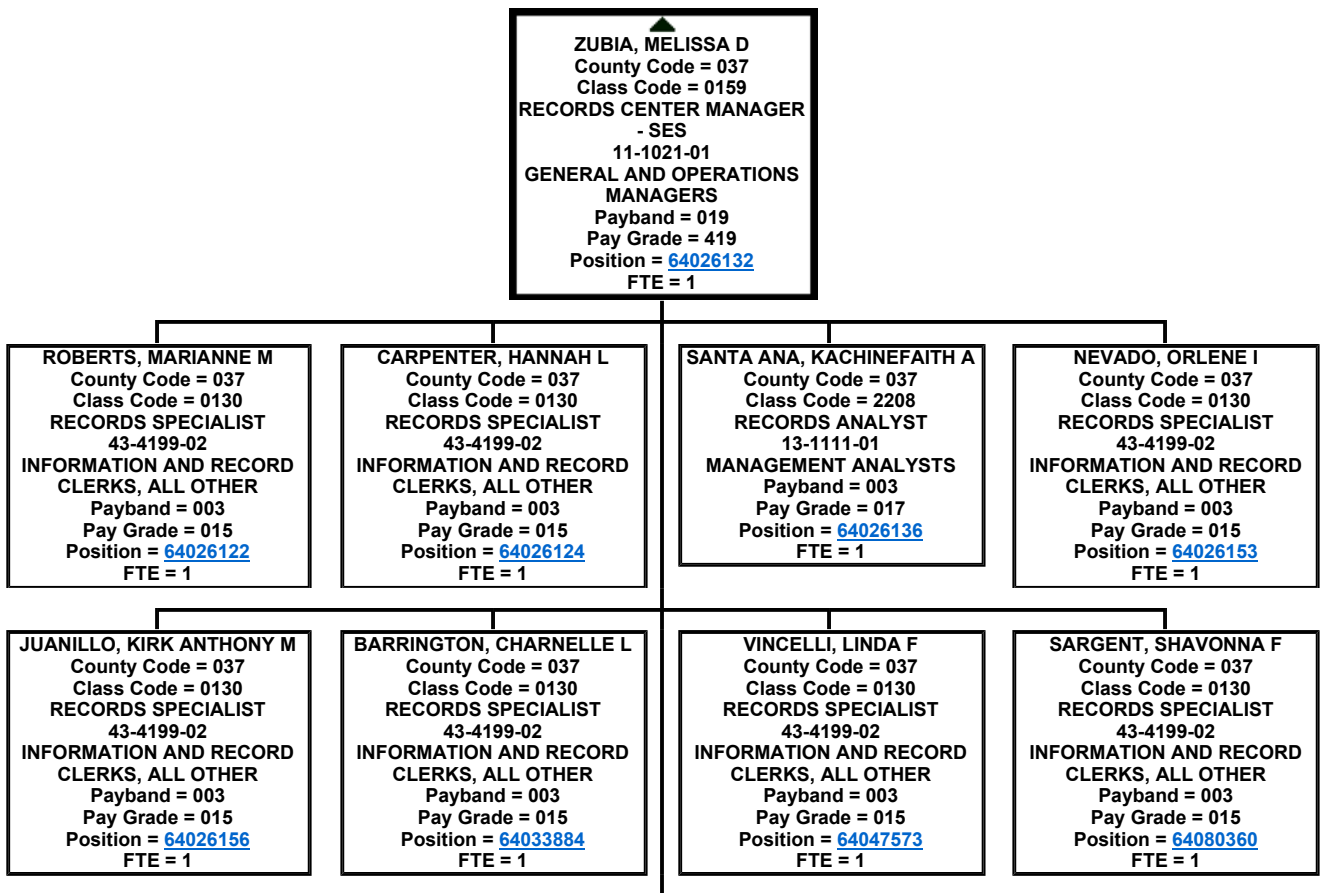
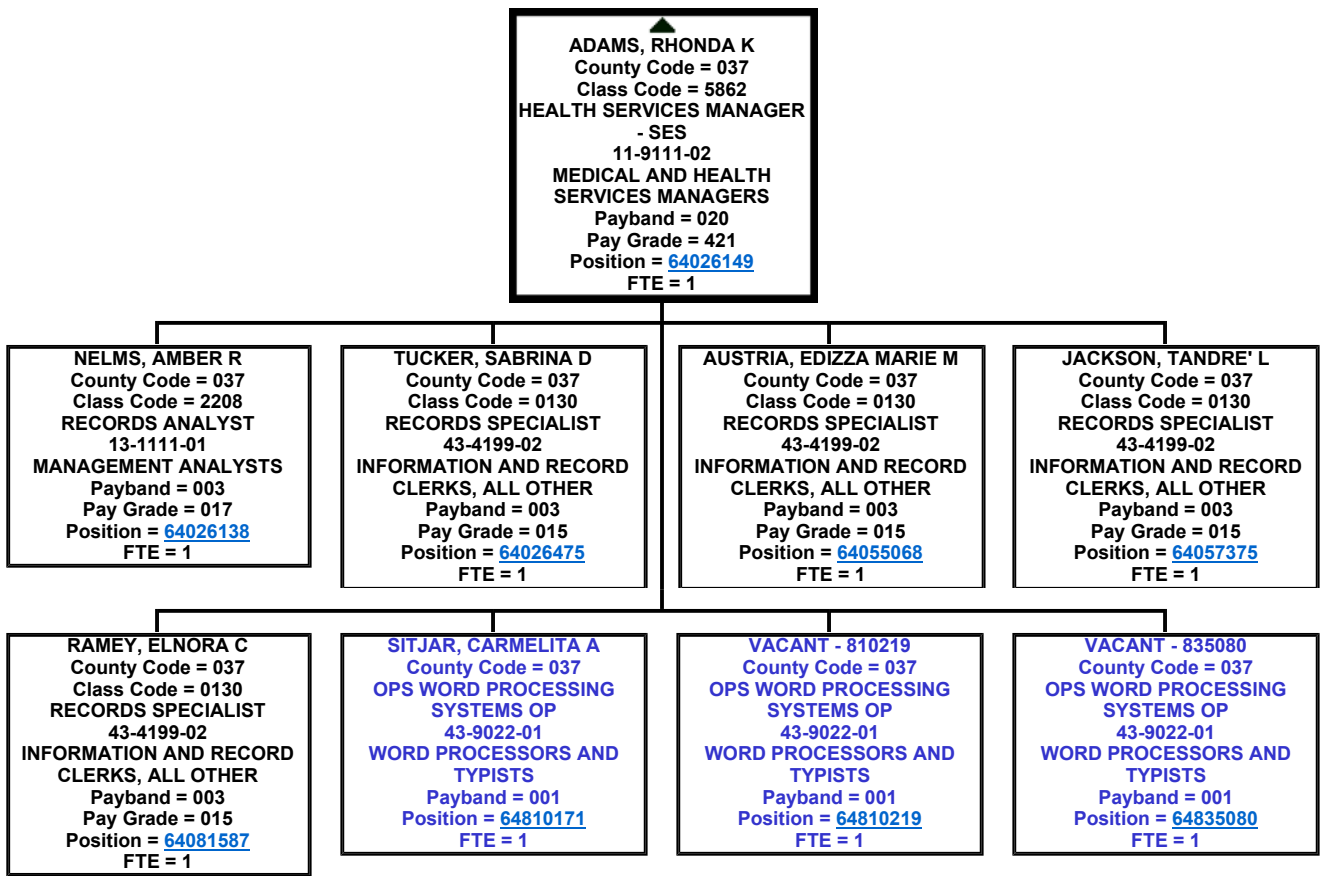
EVANS, DEBORAH G
County Code = 037
Class Code = 2208
RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Pay Grade = 017
Position = [64033889](#)
FTE = 1



MASSEY, BONNIE J
County Code = 037
Class Code = 0130
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43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64068393](#)
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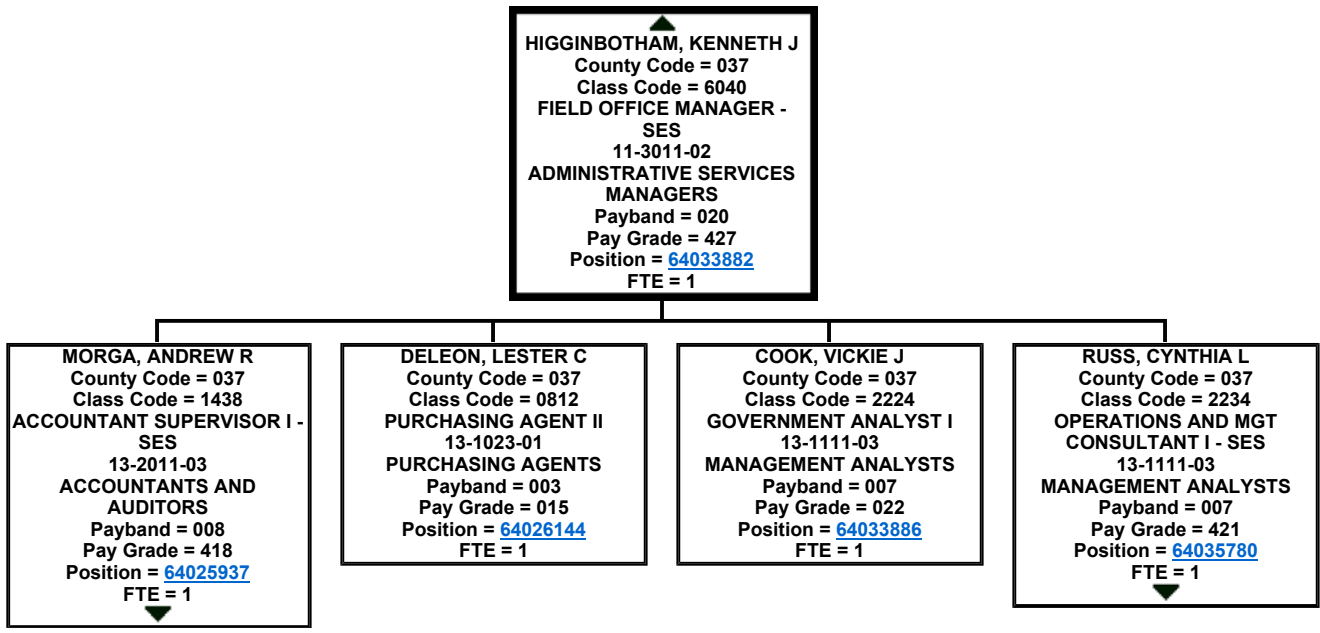
MINYARD, KIMBERLY M
County Code = 037
Class Code = 0130
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INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
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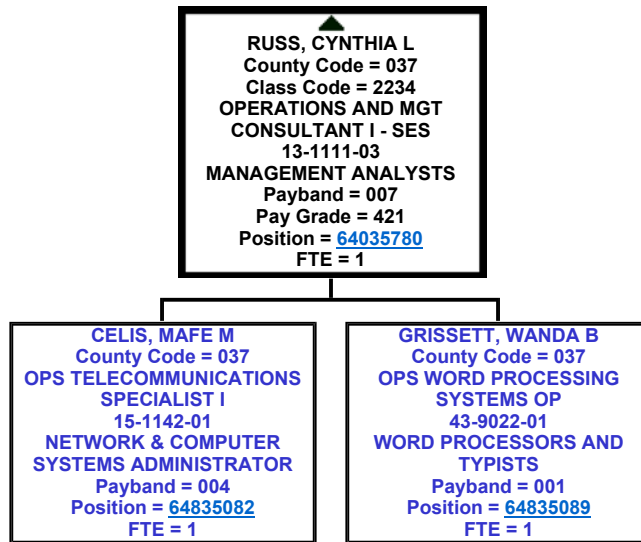
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43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
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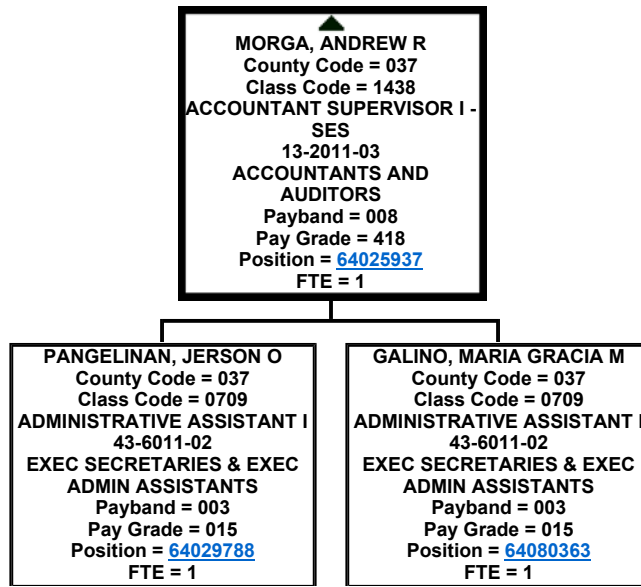


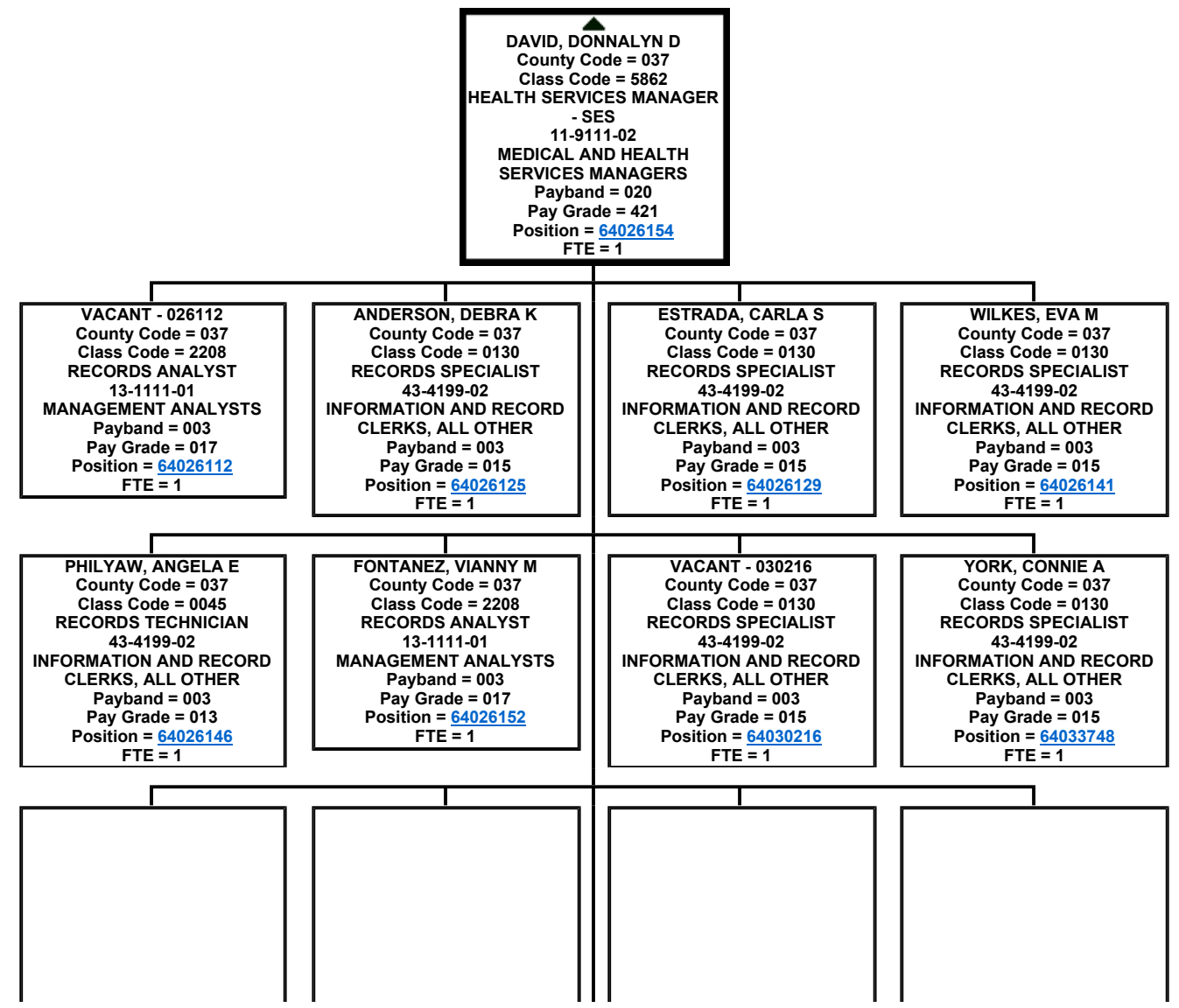
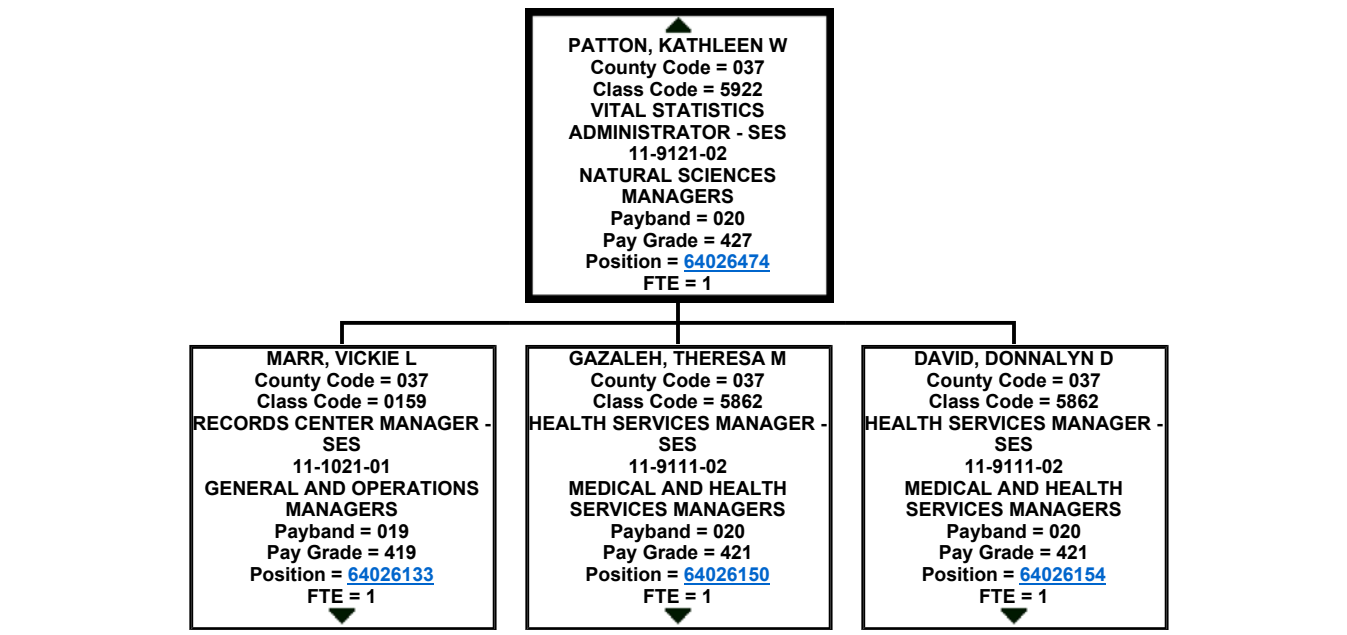
AUSTRIA, EDIZZA MARIE M
County Code = 037
OPS WORD PROCESSING
SYSTEMS OPERATOR
43-9022-01
WORD PROCESSORS AND
TYPISTS
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FTE = 1

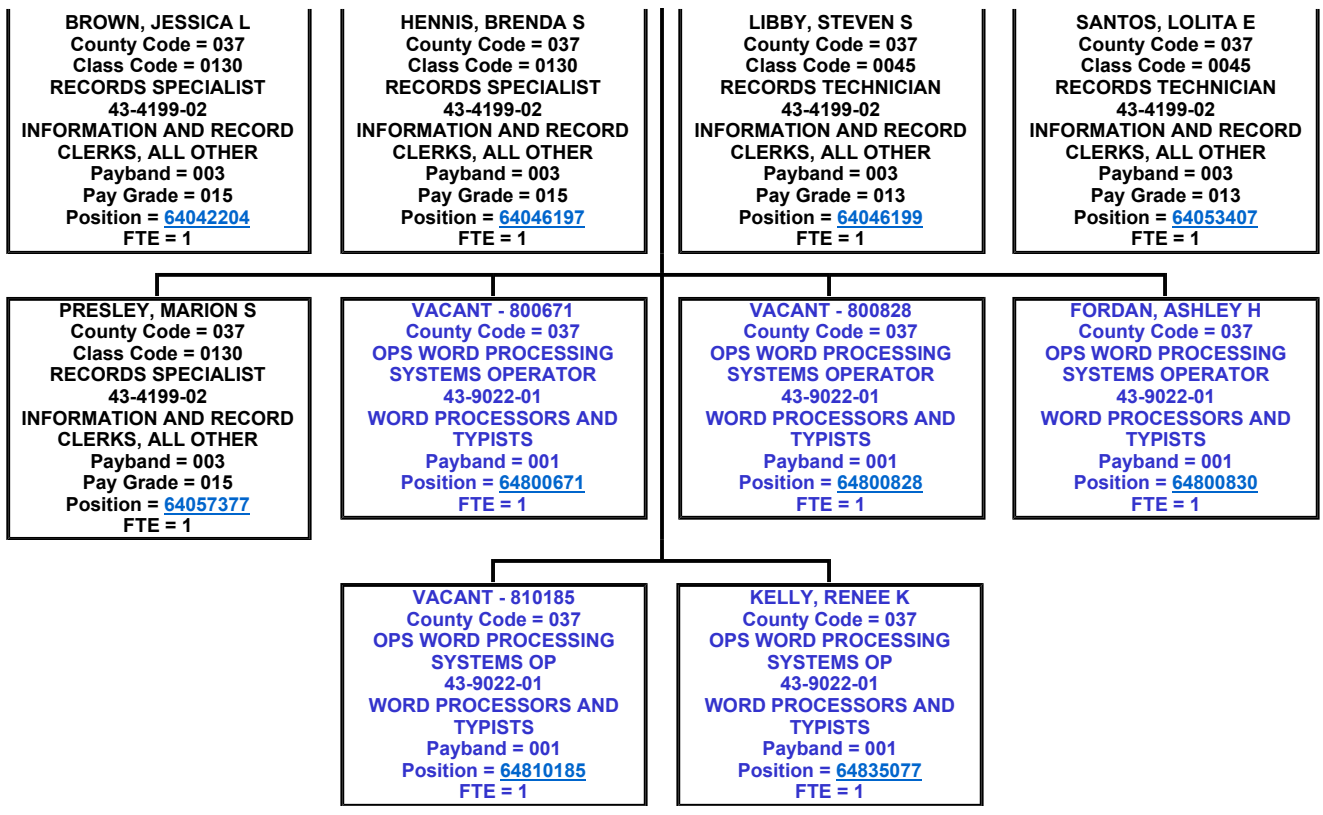
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County Code = 037
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SYSTEMS OP
43-9022-01
WORD PROCESSORS AND
TYPISTS
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Position = [64835090](#)
FTE = 1



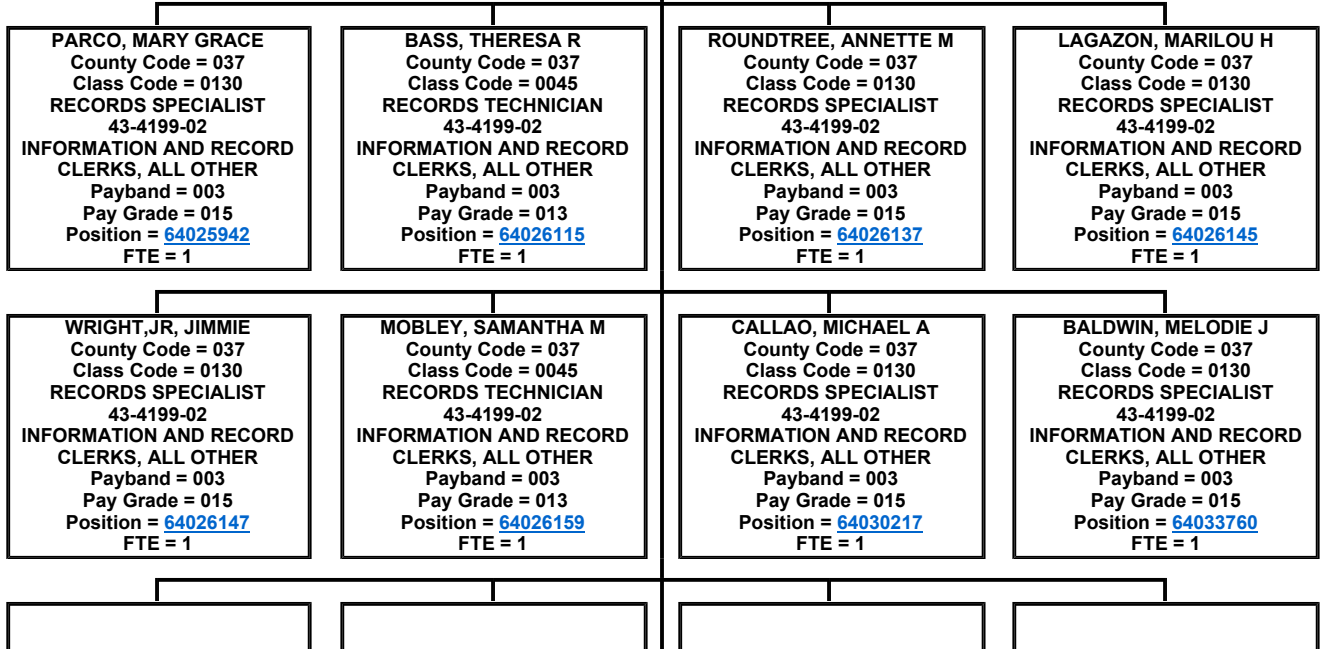


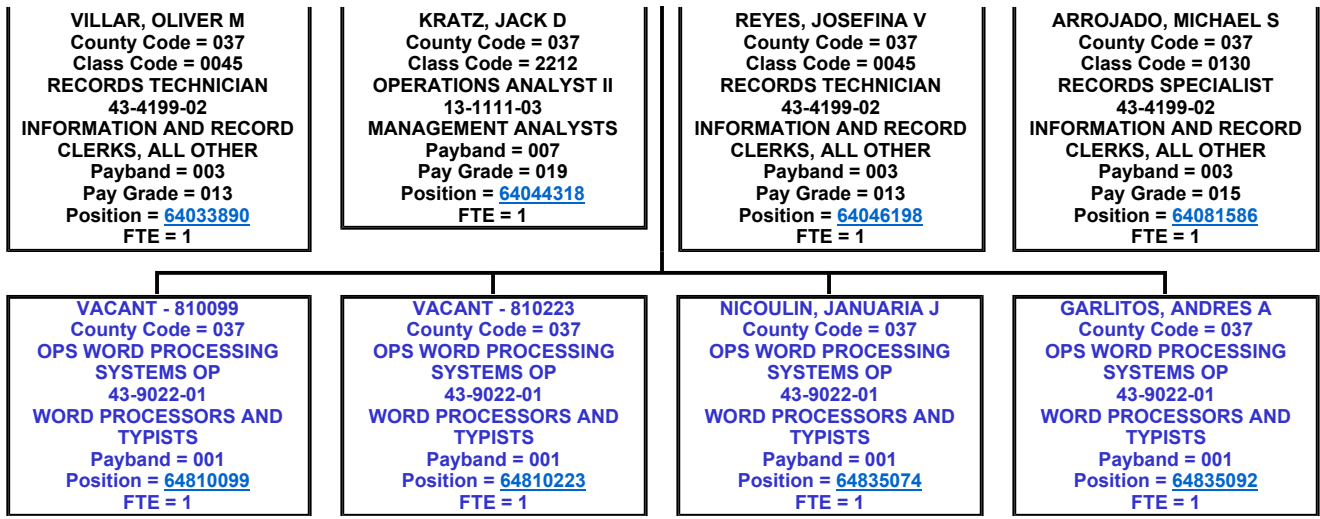


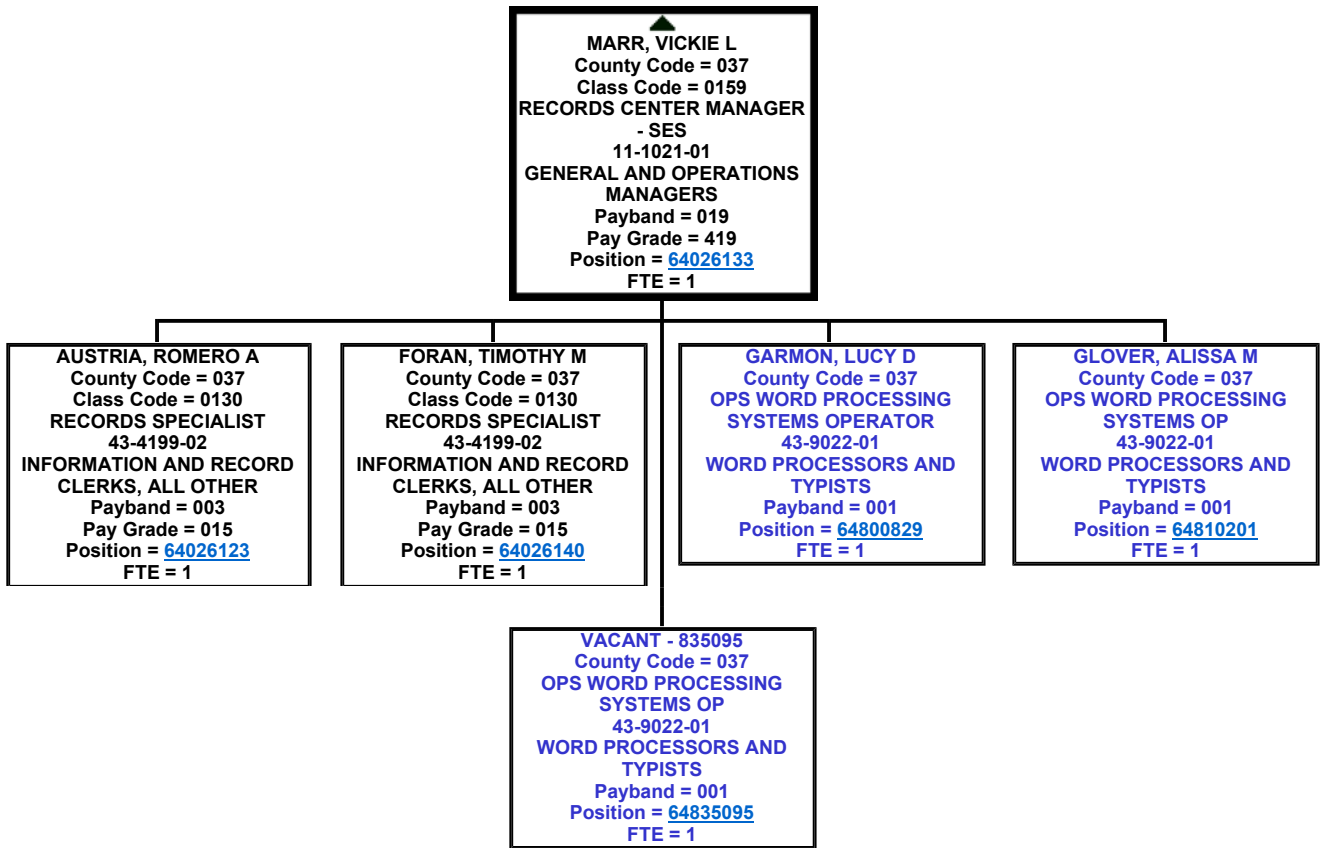


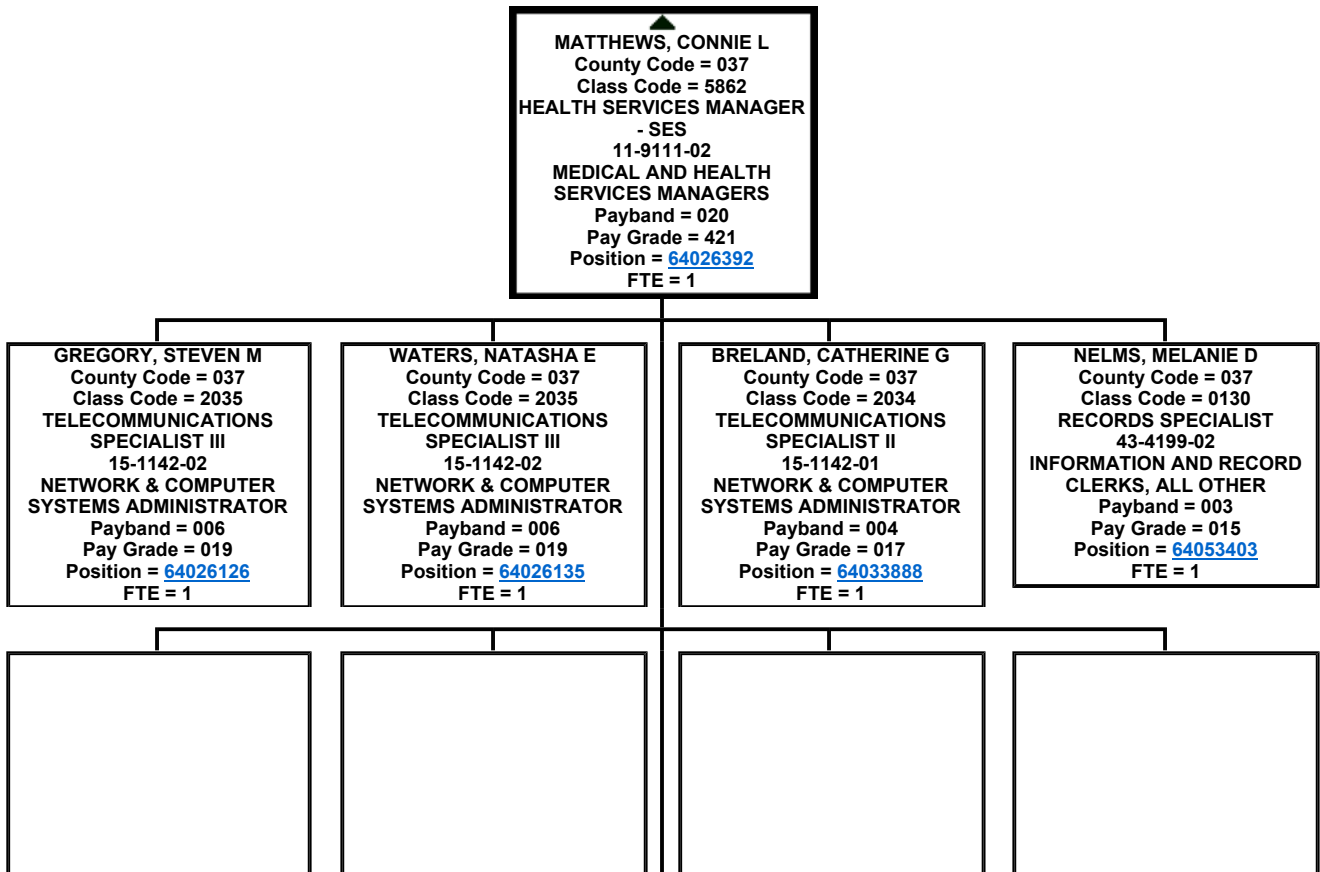
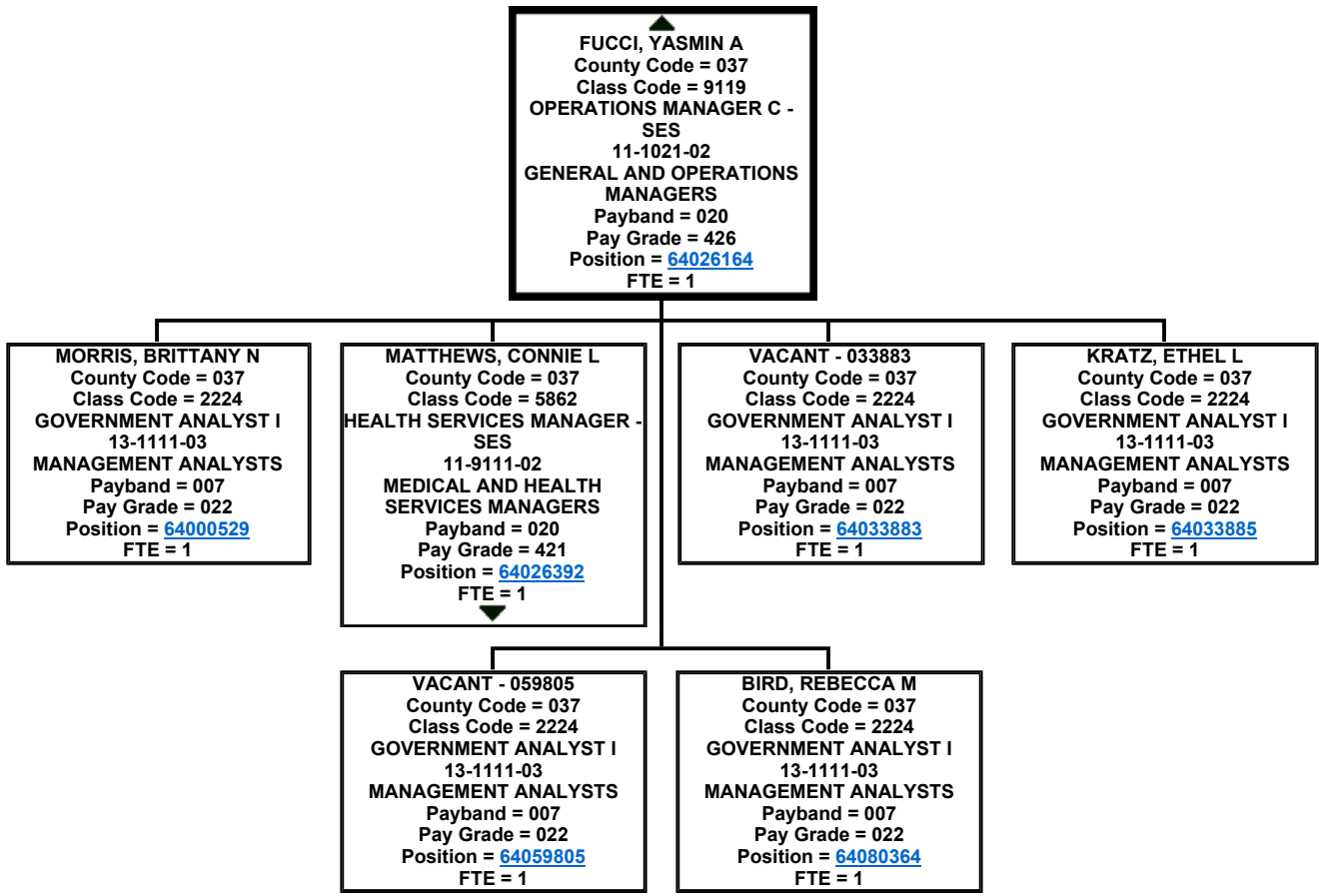


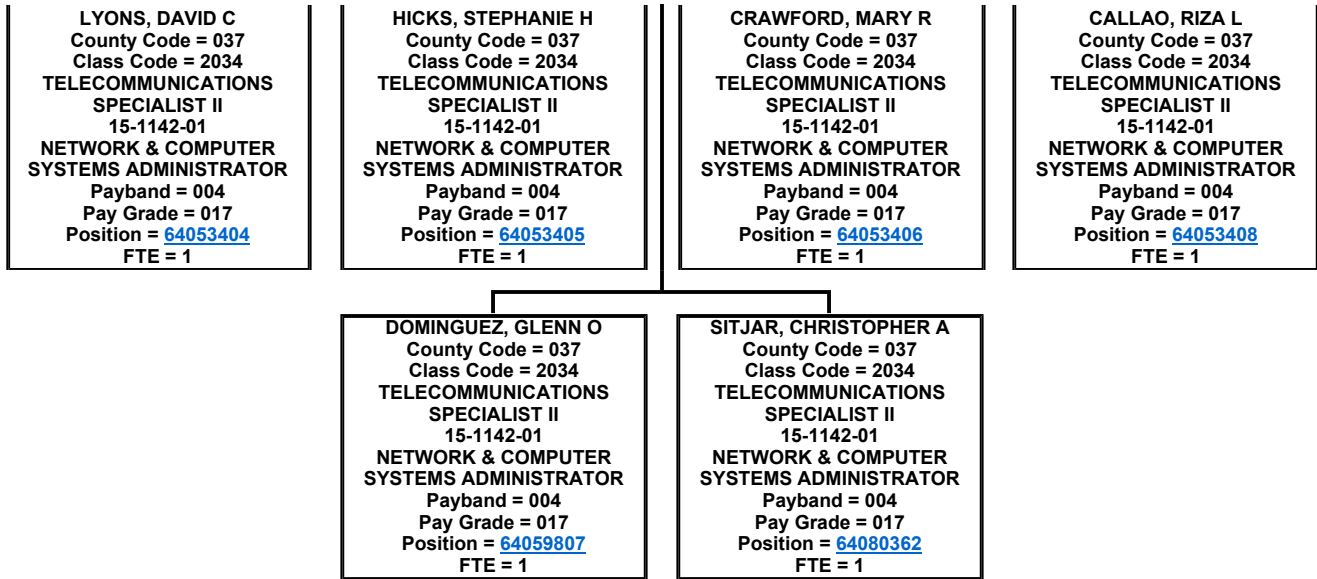
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 Class Code = 5862
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 MEDICAL AND HEALTH SERVICES MANAGERS
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 Pay Grade = 421
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 FTE = 1

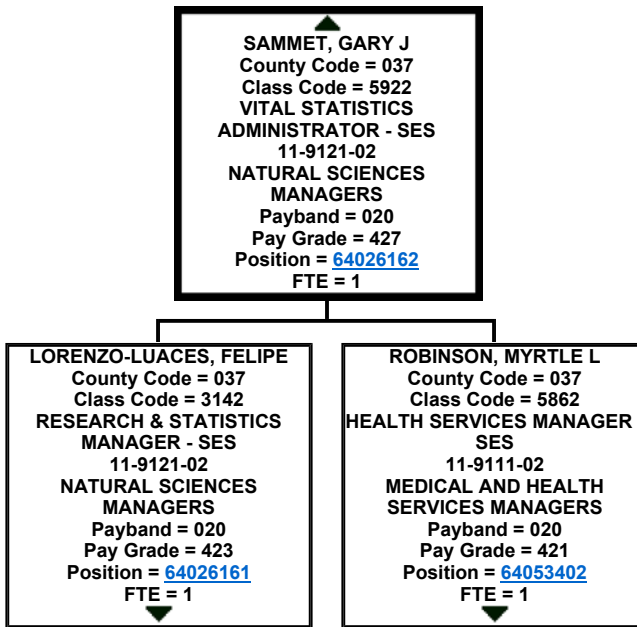


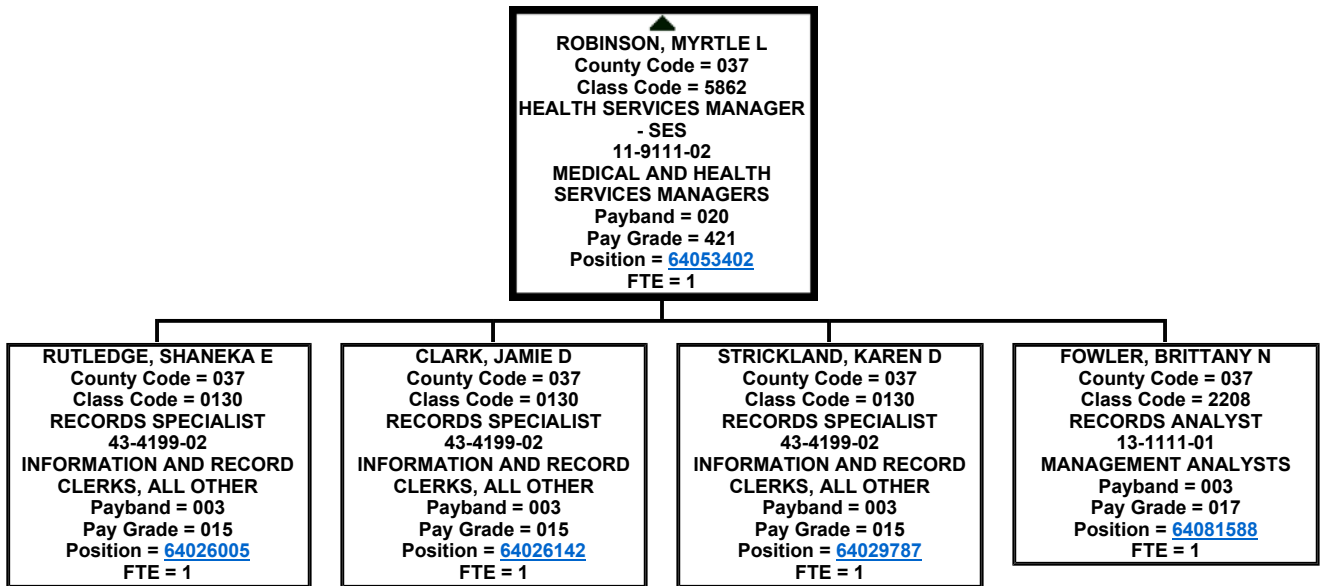


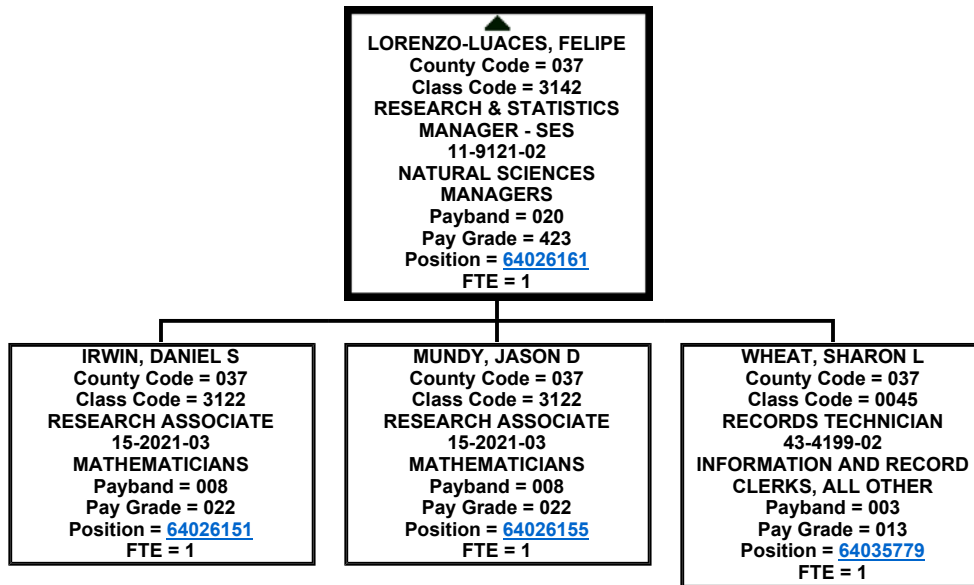


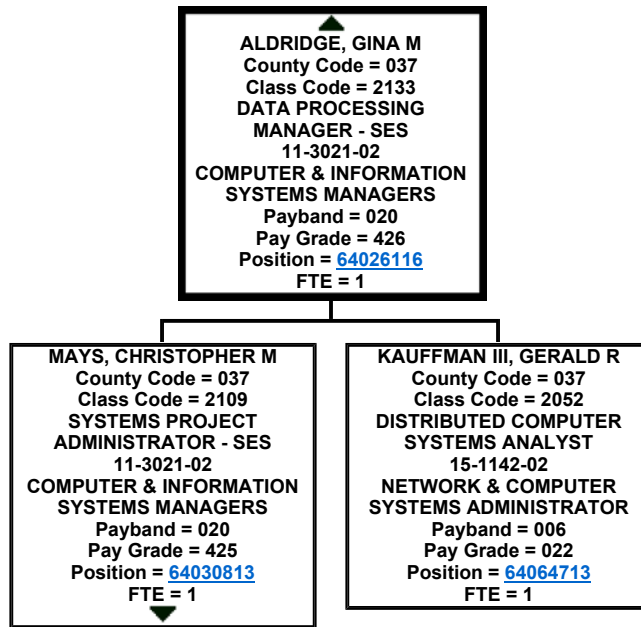


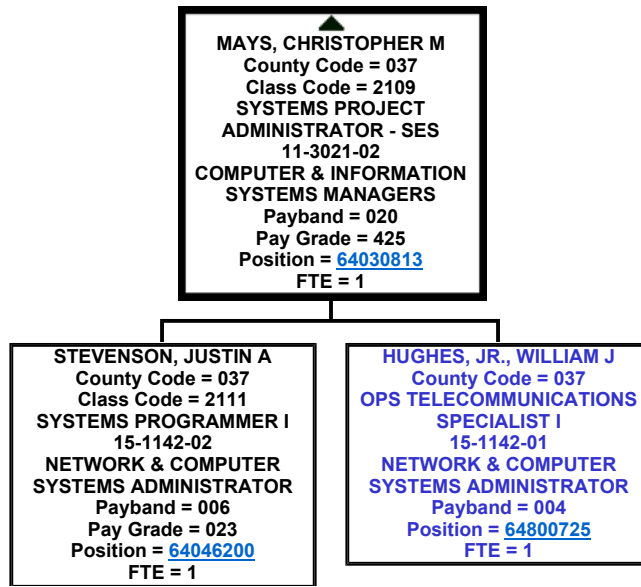


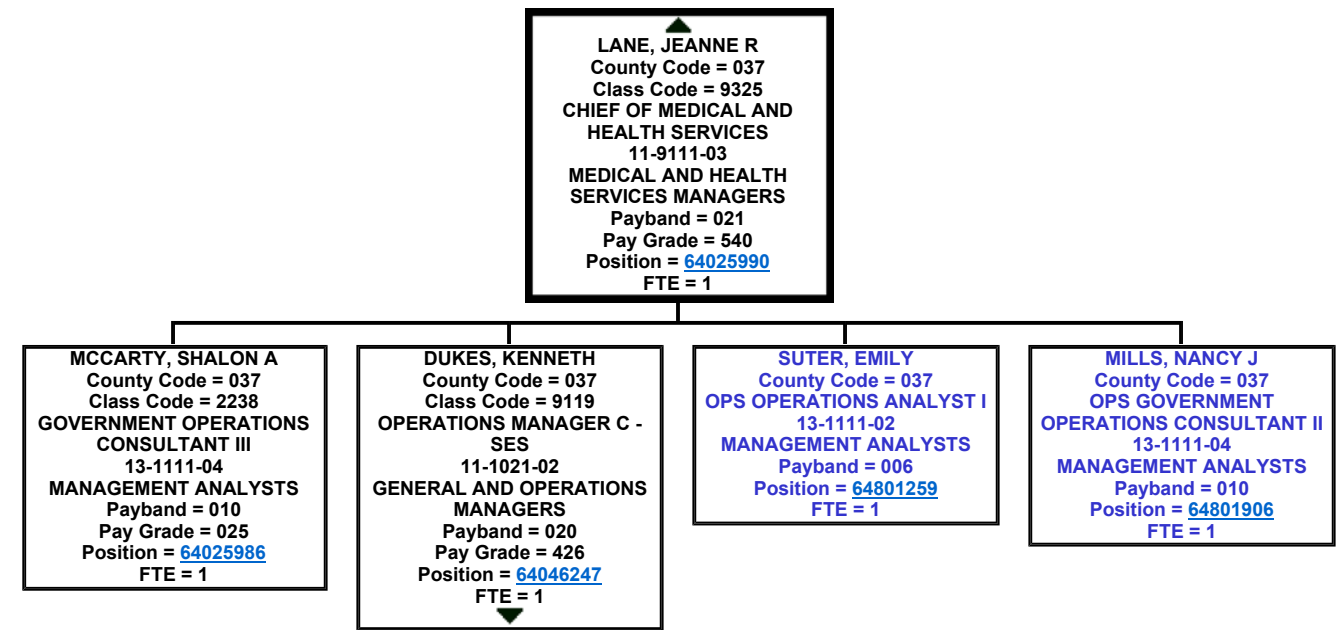


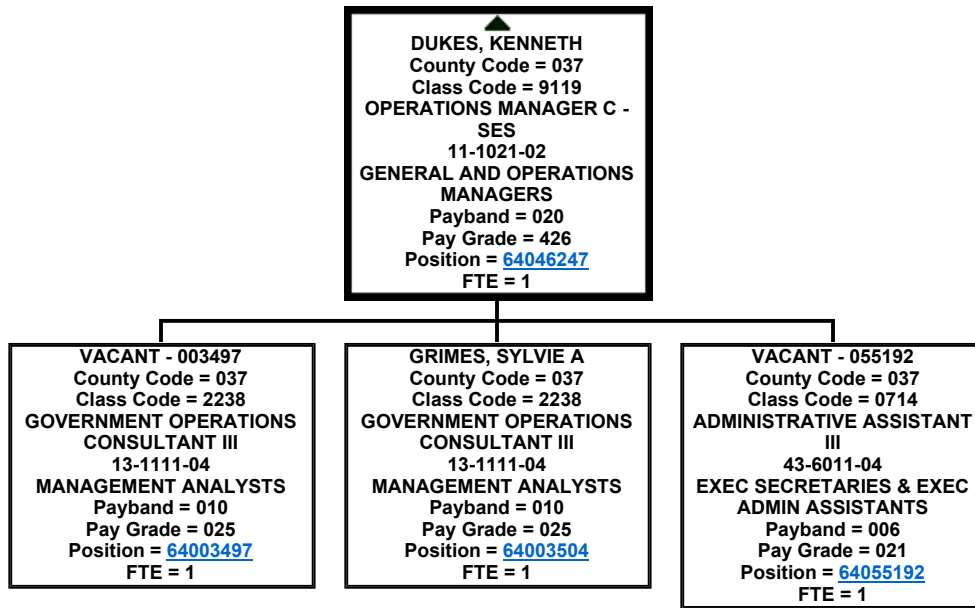


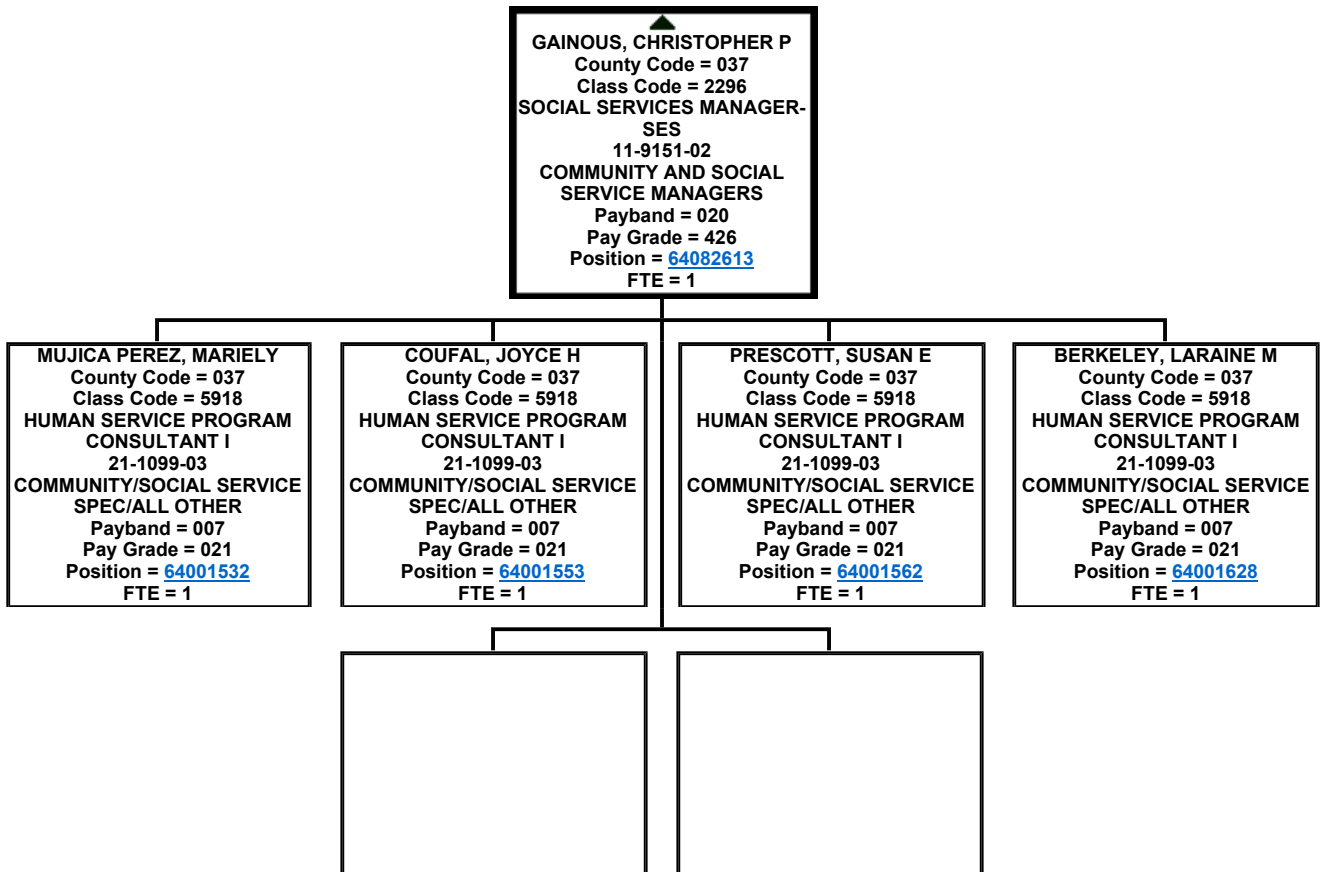
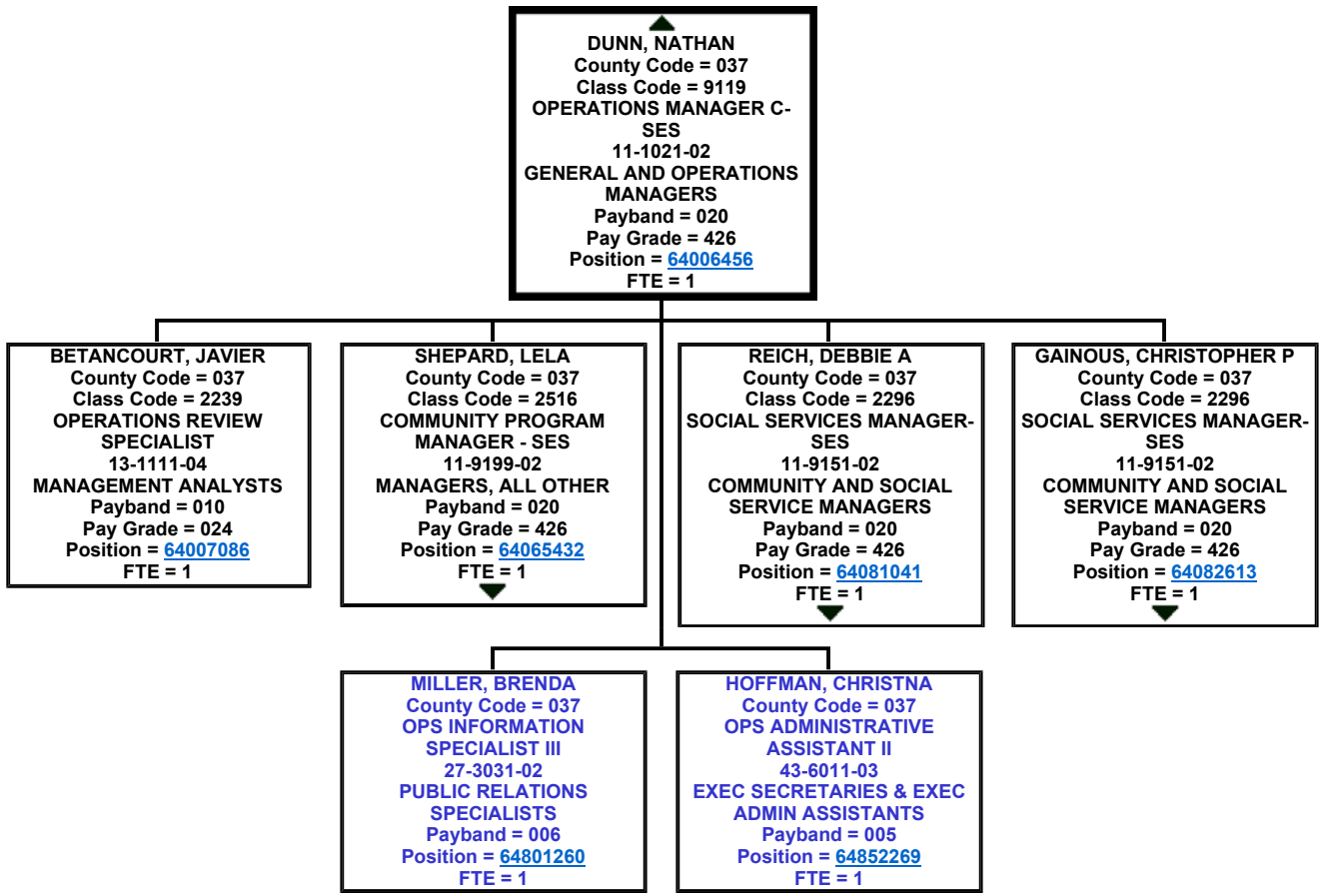






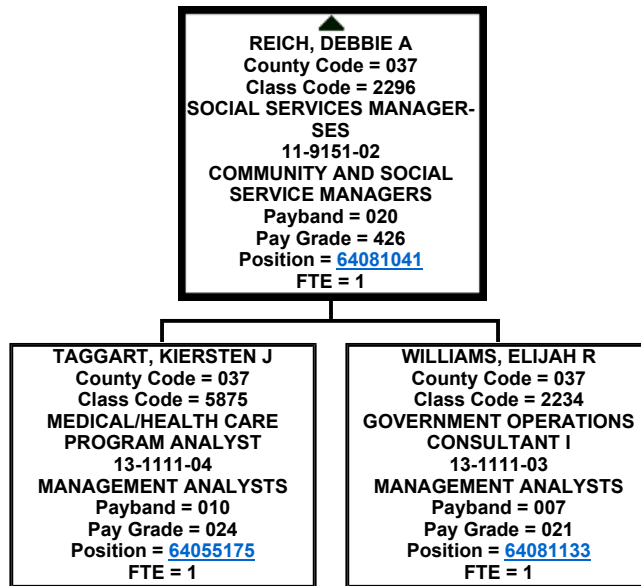


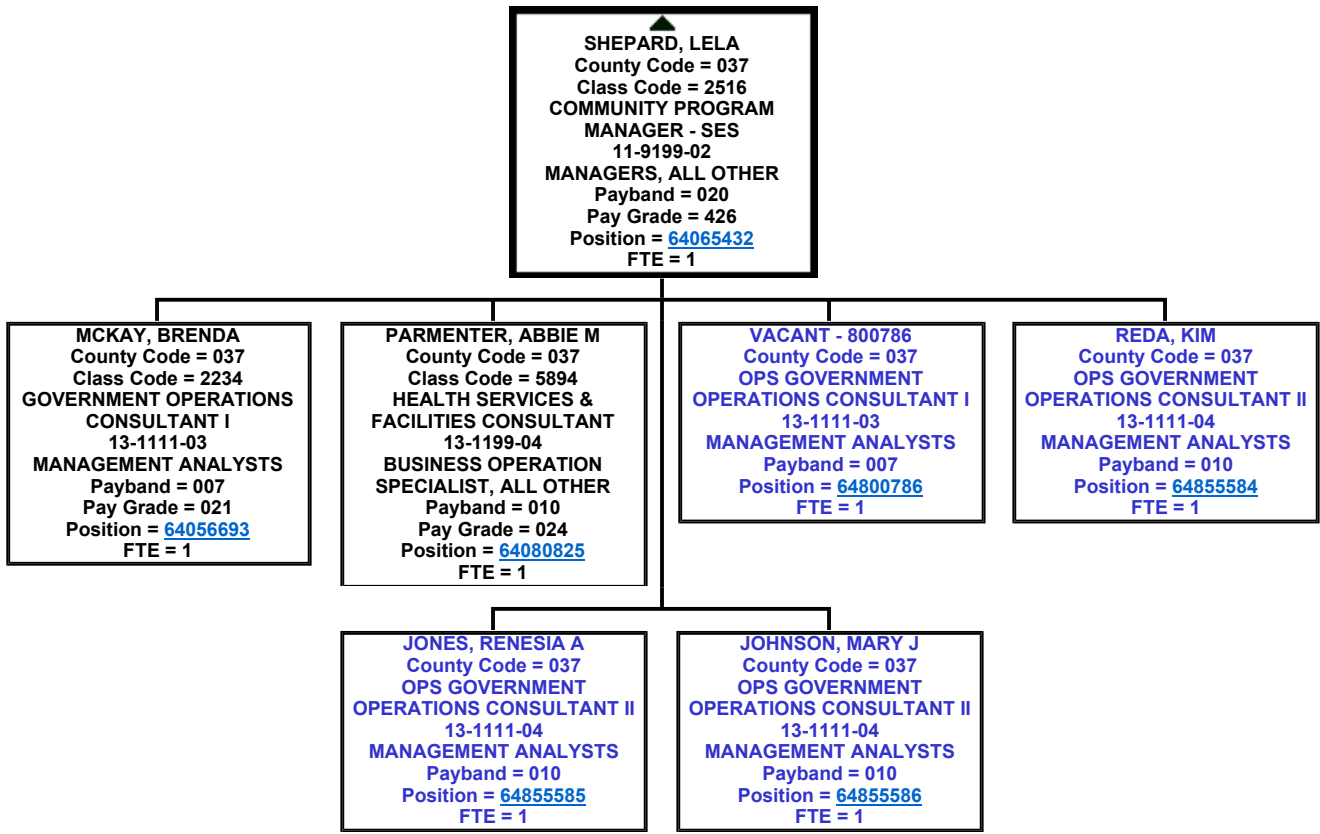




THOMPSON, LORRAINE R
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64001667](#)
FTE = 1

KRAJEWSKI, STEVEN T
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64001668](#)
FTE = 1





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NYE-AUERBACH, MARY A
 County Code = 037
 Class Code = 5284
**STATEWIDE SERVICES
 ADMINISTRATOR-HLTH**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 520
 Position = [64006187](#)
 FTE = 1

VACANT - 823124
 County Code = 037
OPS SENIOR PHYSICIAN
 29-1062-06
**FAMILY AND GENERAL
 PRACTITIONERS**
 Payband = 018
 Position = [64823124](#)
 FTE = 1

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JORDAN, MELISSA R
 County Code = 037
 Class Code = 9324
**DIRECTOR OF MEDICAL AND
 HEALTH SERVICES**
 10-9111-01
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 023
 Pay Grade = 940
 Position = [64026511](#)
 FTE = 1

JAMES, DAISHA S
 County Code = 037
 Class Code = 2225
GOVERNMENT ANALYST II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 026
 Position = [64001567](#)
 FTE = 1

VACANT - 003649
 County Code = 037
 Class Code = 6882
**OPERATIONS AND PROGRAM
 MANAGER**
 11-1021-03
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 021
 Pay Grade = 530
 Position = [64003649](#)
 FTE = 1

CORBIN, LAURA
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
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**MEDICAL AND HEALTH
 SERVICES MANAGERS**
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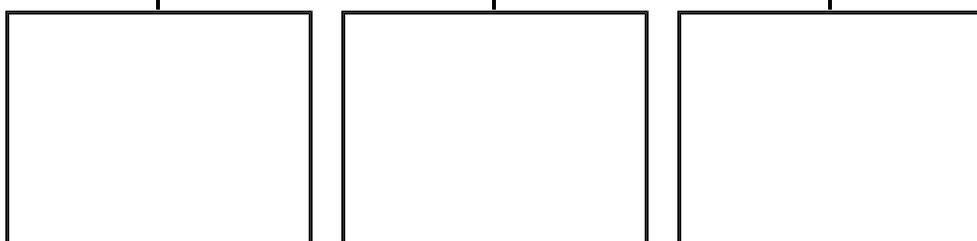
DITTMAR, NANCELYN G
 County Code = 037
 Class Code = 2236
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 CONSULTANT II**
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 Payband = 010
 Pay Grade = 023
 Position = [64006081](#)
 FTE = 1

HYLTON, TARA N
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64025984](#)
 FTE = 1
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CHAPMAN, SHARISSA R
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64026436](#)
 FTE = 1
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BLODGETT, DAVID
 County Code = 037
 Class Code = 2117
**SYSTEMS PROGRAMMING
 ADMINISTRATOR - SES**
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**COMPUTER & INFORMATION
 SYSTEMS MANAGERS**
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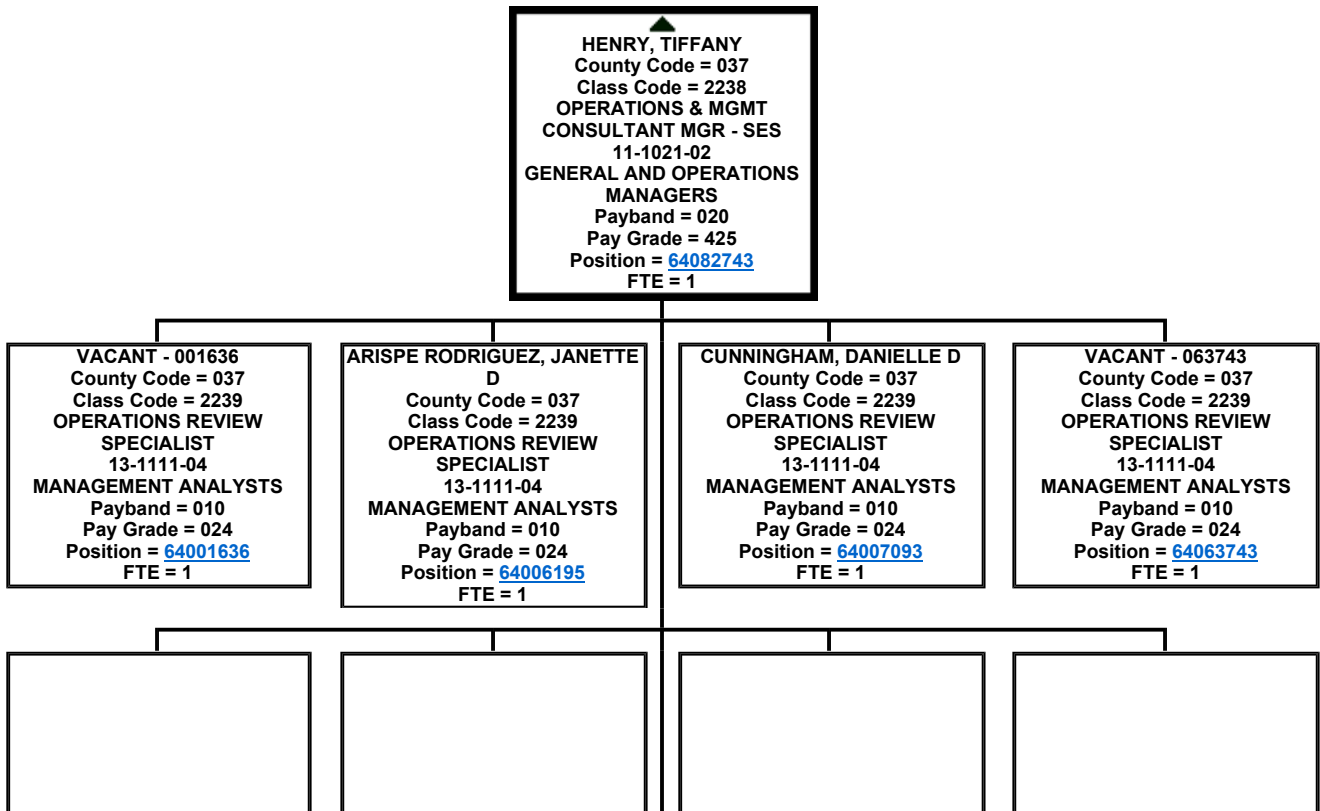
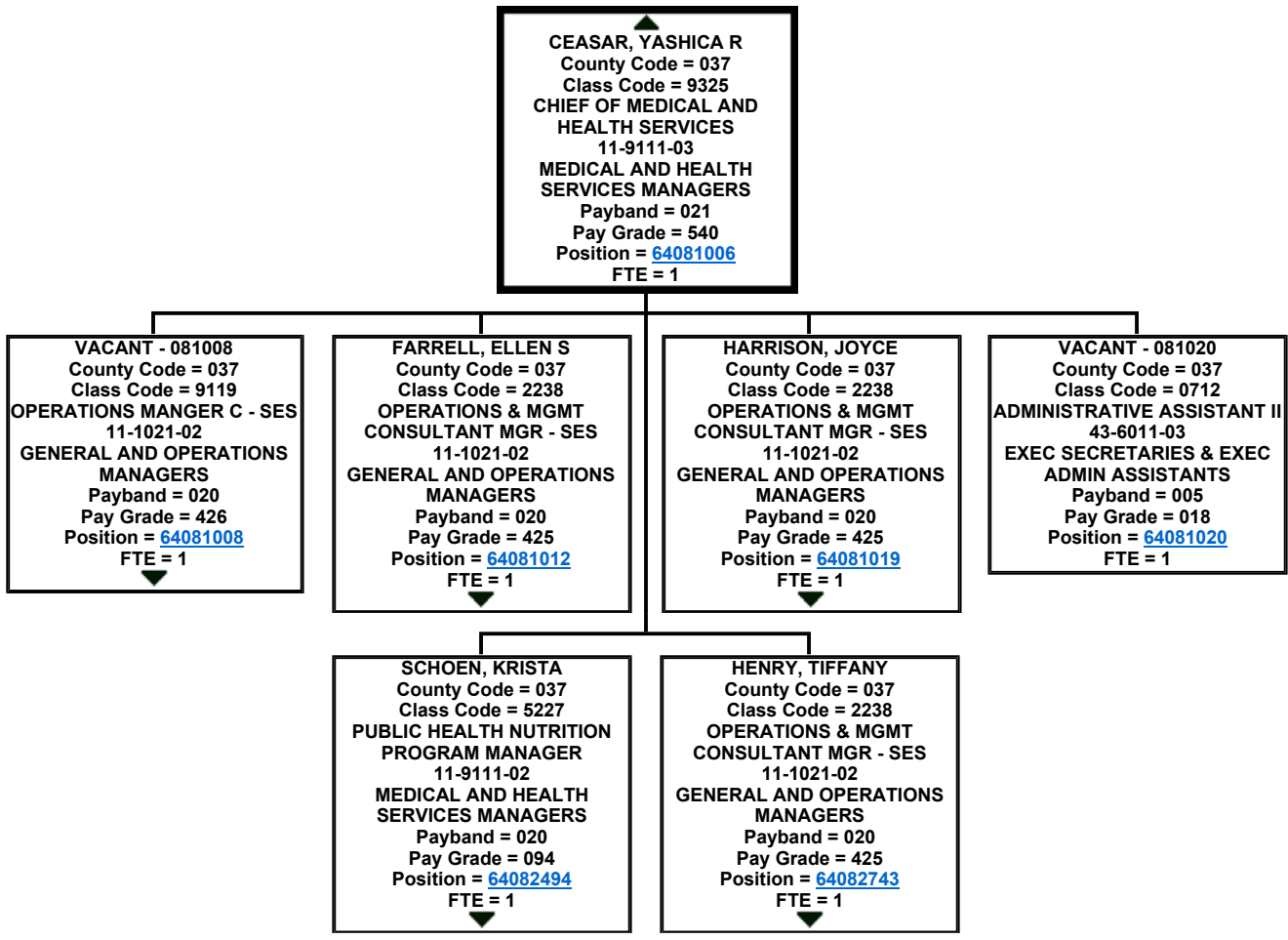
BATCHELOR, MONIQUE
 County Code = 037
 Class Code = 9119
**OPERATIONS MANAGER C -
 SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64031377](#)
 FTE = 1
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HERNDON, RHONDA D
County Code = 037
Class Code = 9325
CHIEF OF MEDICAL AND
HEALTH SERVICES
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 540
Position = [64045207](#)
FTE = 1

REID, KESHIA
County Code = 037
Class Code = 8907
RESEARCH AND PLANNING
ADMINISTRATOR
11-1021-03
GENERAL AND OPERATIONS
MANAGERS
Payband = 021
Pay Grade = 540
Position = [64068212](#)
FTE = 1

CEASAR, YASHICA R
County Code = 037
Class Code = 9325
CHIEF OF MEDICAL AND
HEALTH SERVICES
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MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 540
Position = [64081006](#)
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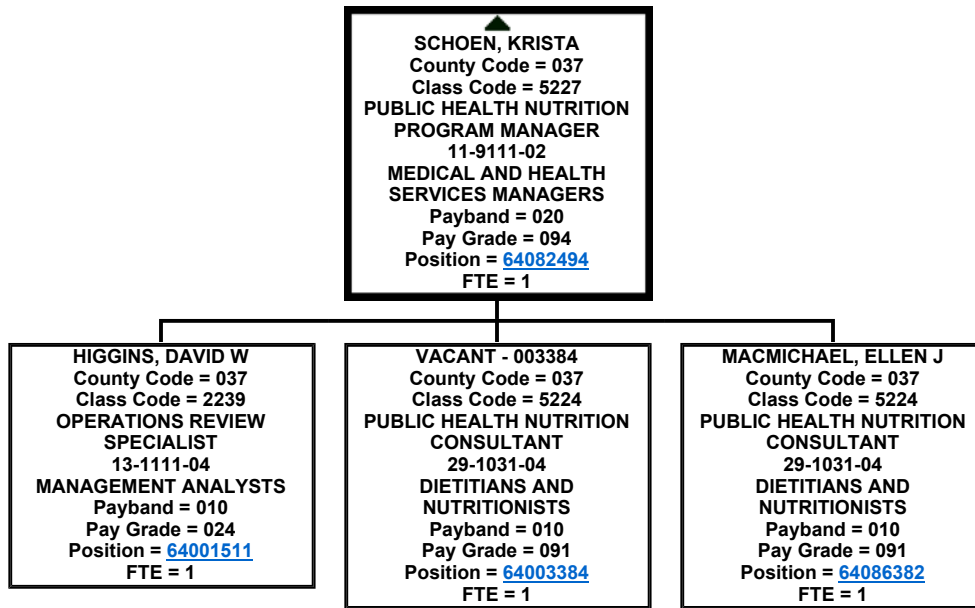
VACANT - 081009
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
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13-1111-04
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Payband = 010
Pay Grade = 024
Position = [64081009](#)
FTE = 1

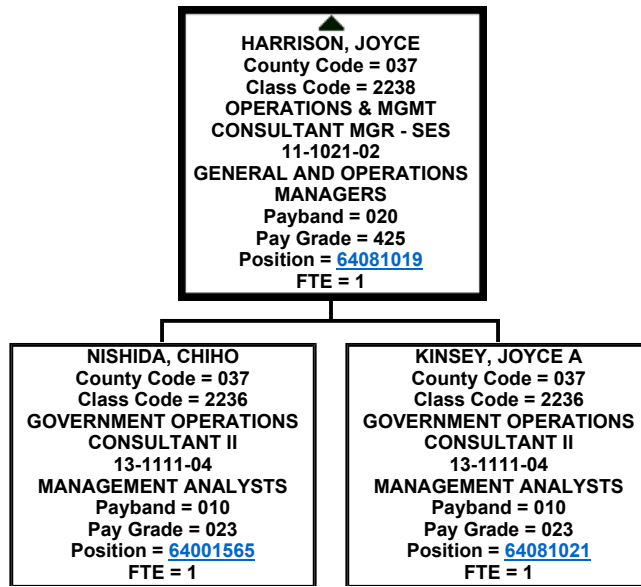
WARREN, DANIEL R
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
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MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
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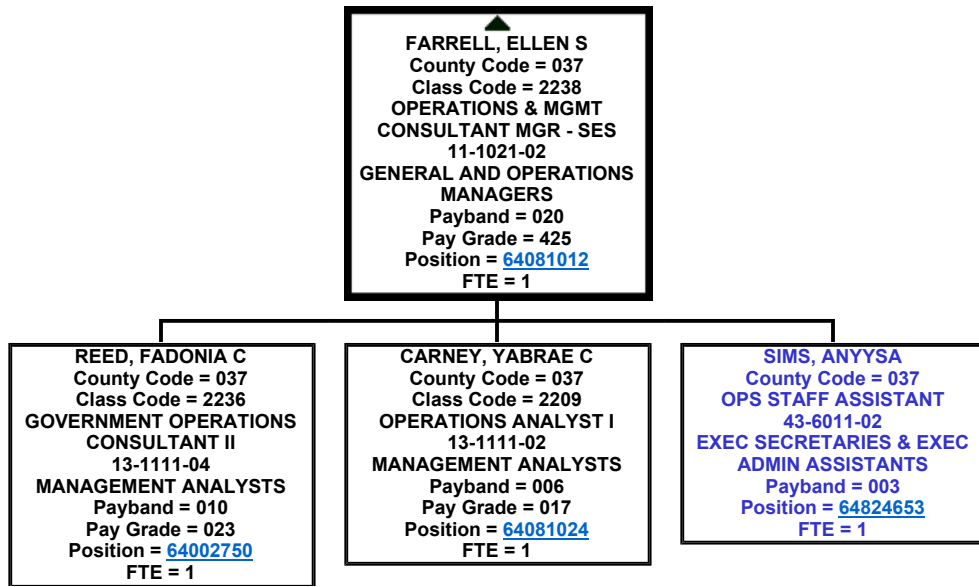
BARANY, SUSAN G
County Code = 037
Class Code = 2209
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MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64081029](#)
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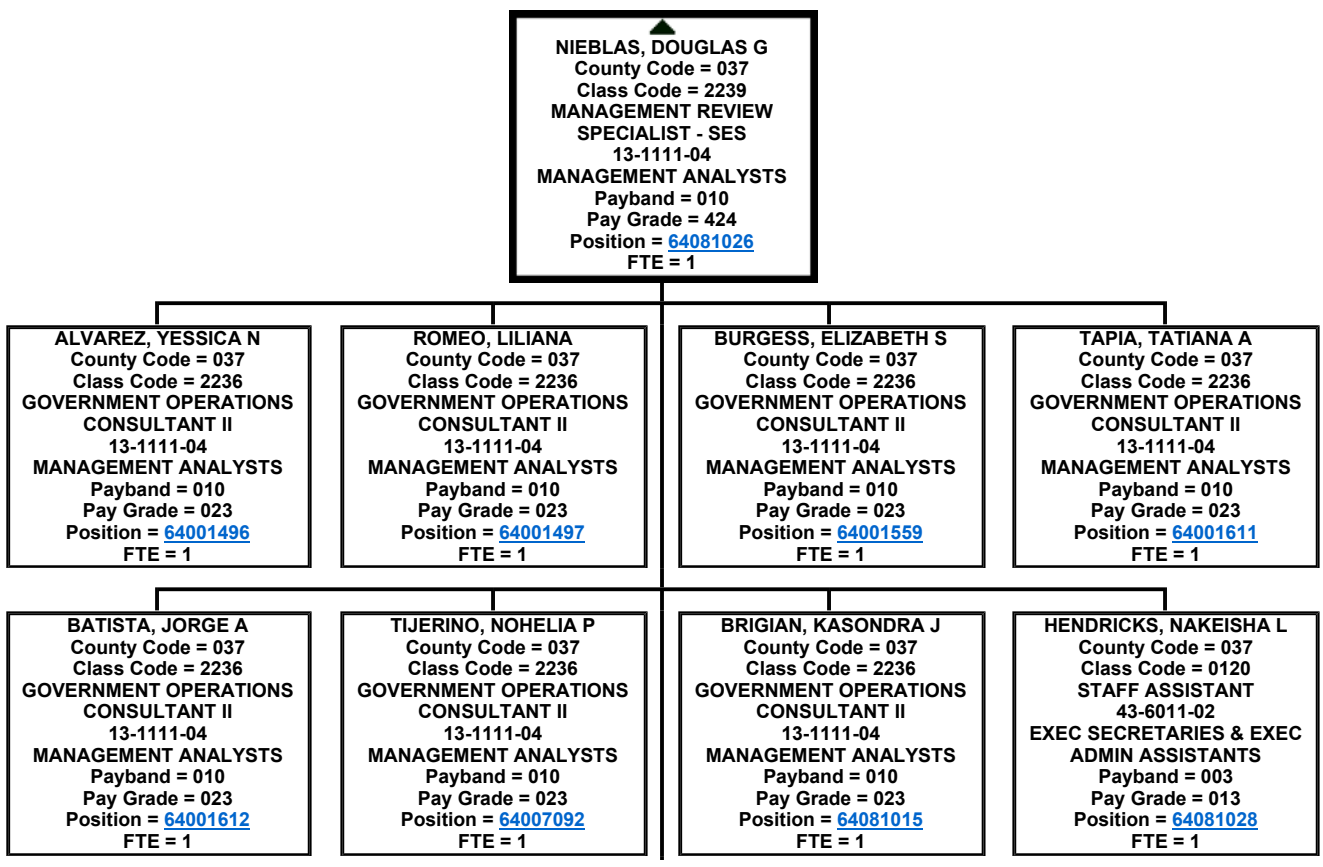
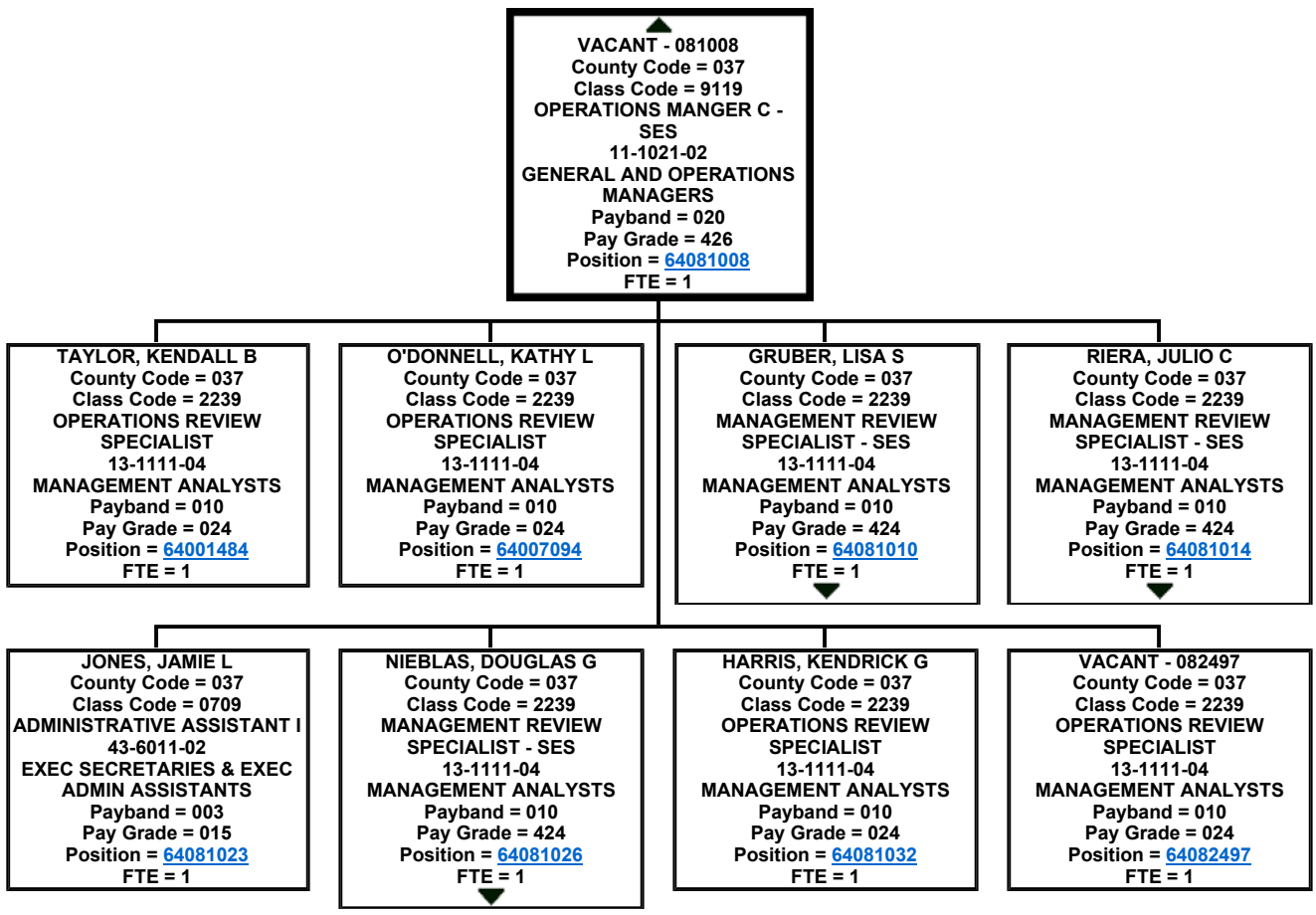
ANDERSON, COLIN
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
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MANAGEMENT ANALYSTS
Payband = 010
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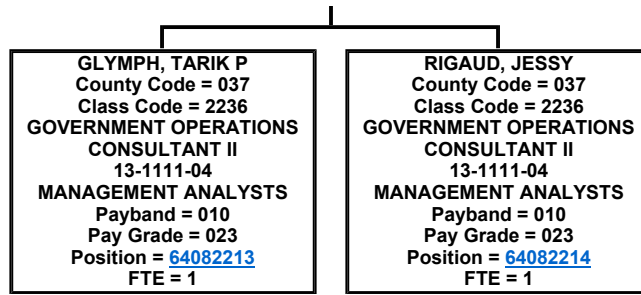
GRIFFIN, MALIK M
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OPERATIONS CONSULTANT II
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MANAGEMENT ANALYSTS
Payband = 010
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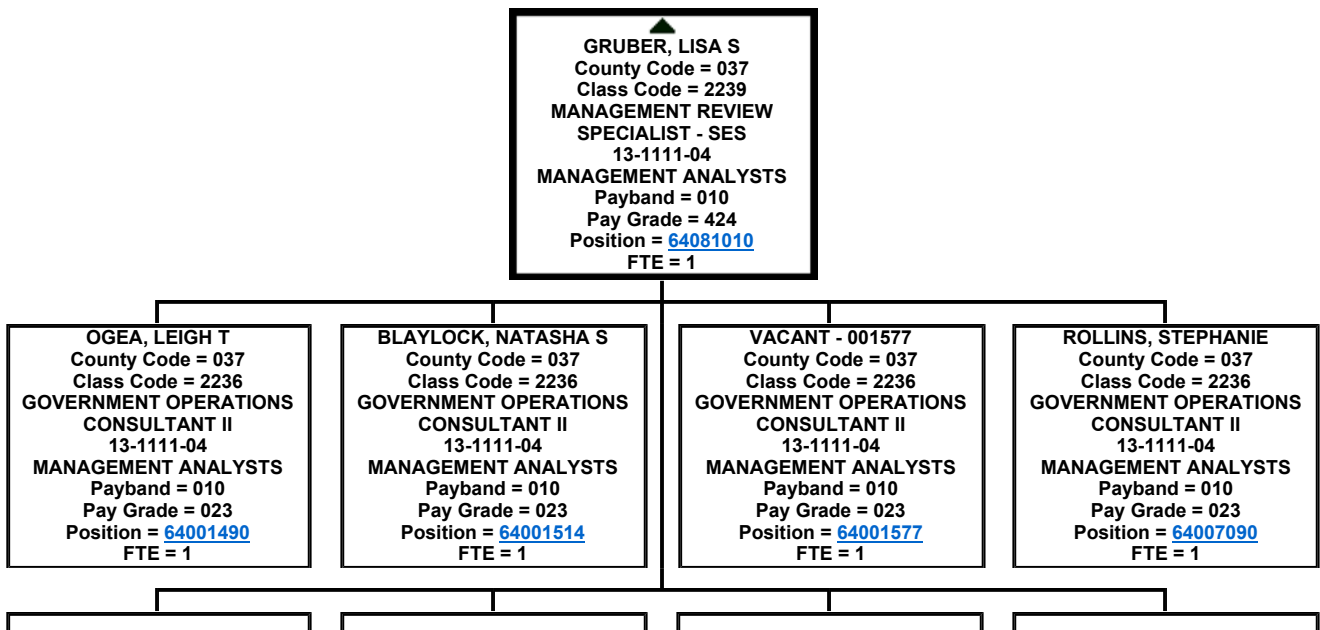
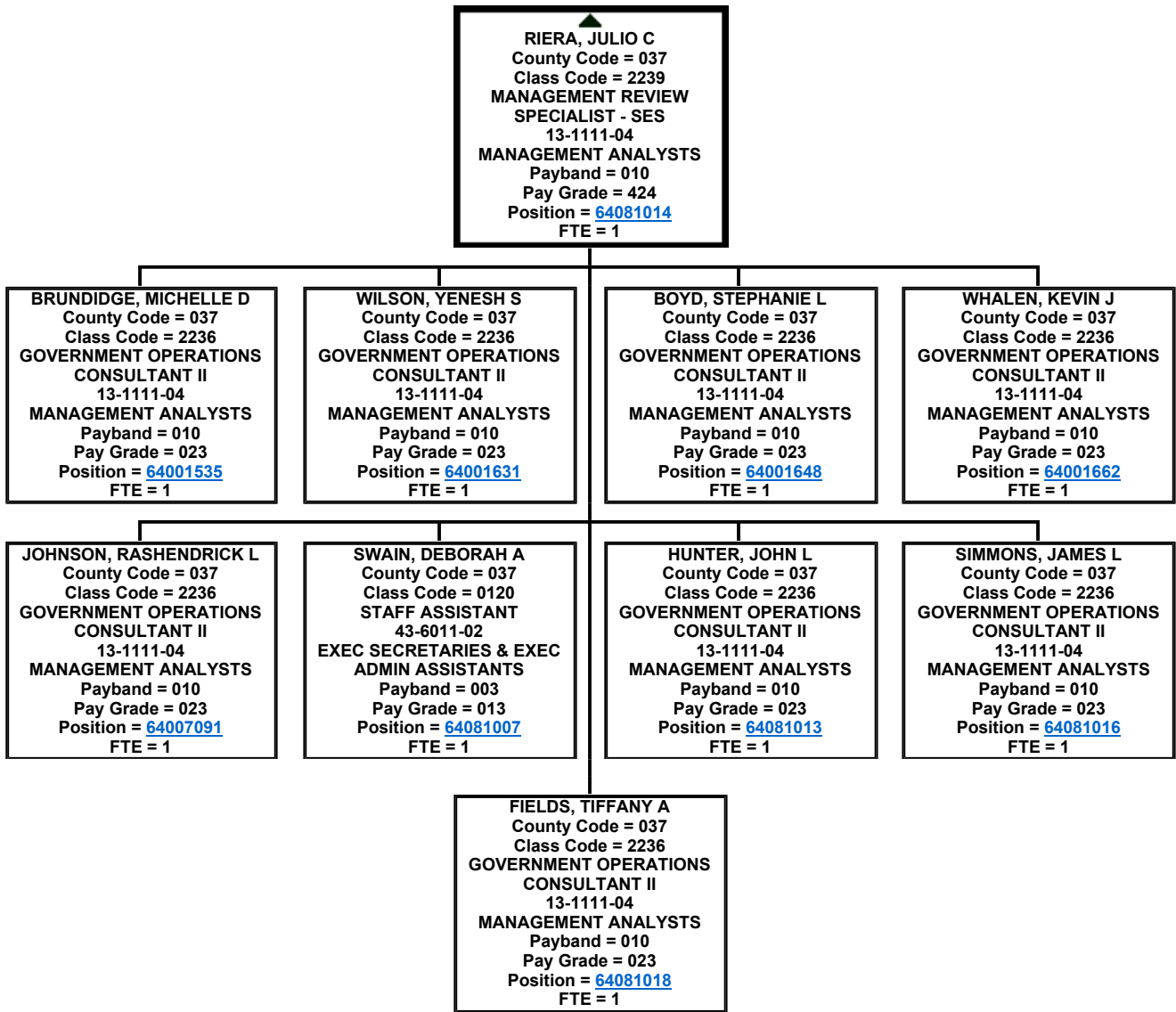










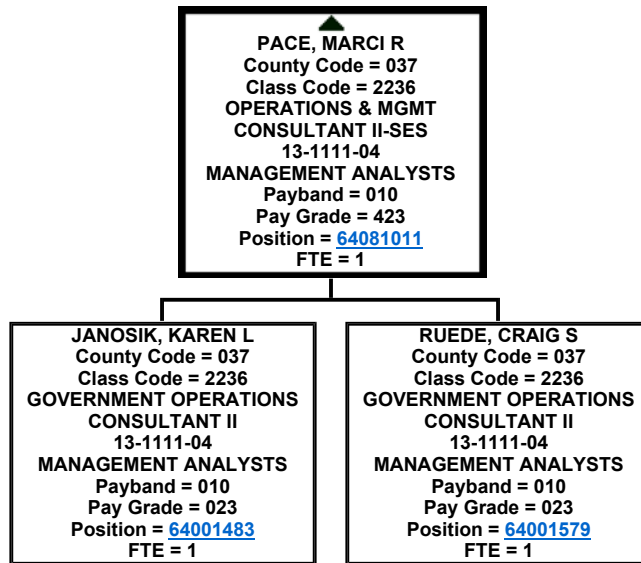


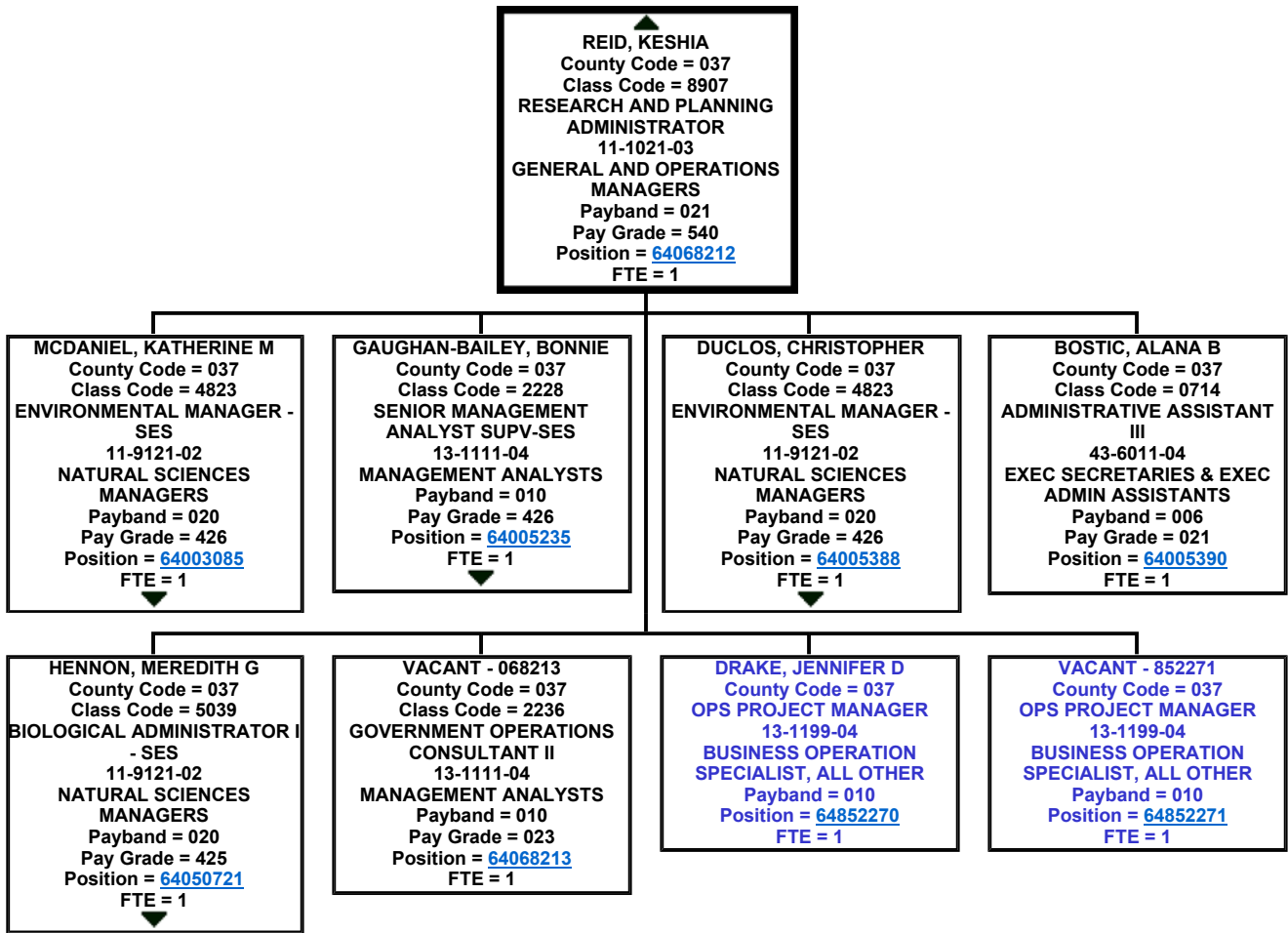
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 Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II-SES
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MANAGEMENT ANALYSTS
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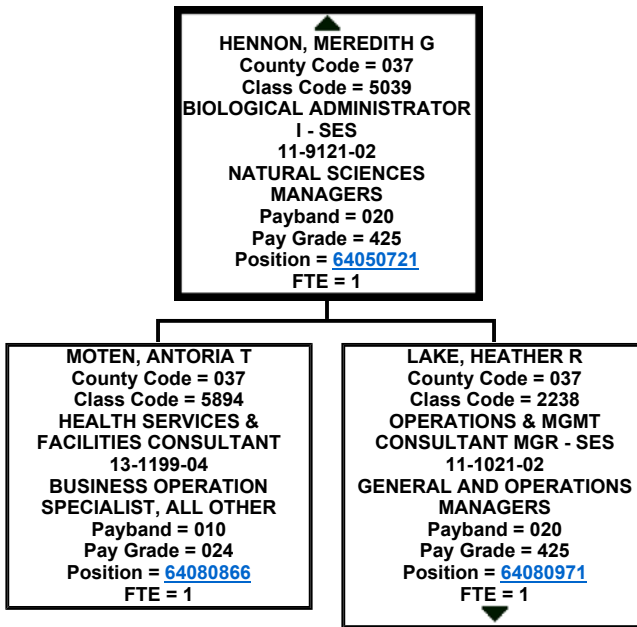
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 County Code = 037
 Class Code = 2236
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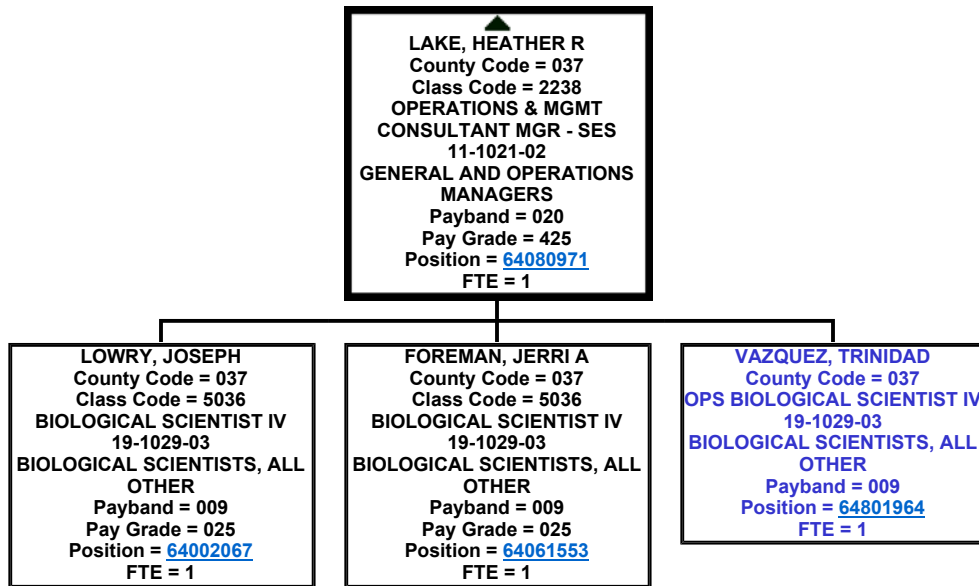
RITTMAN, MAIYA
 County Code = 037
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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 Pay Grade = 013
 Position = [64081038](#)
 FTE = 1

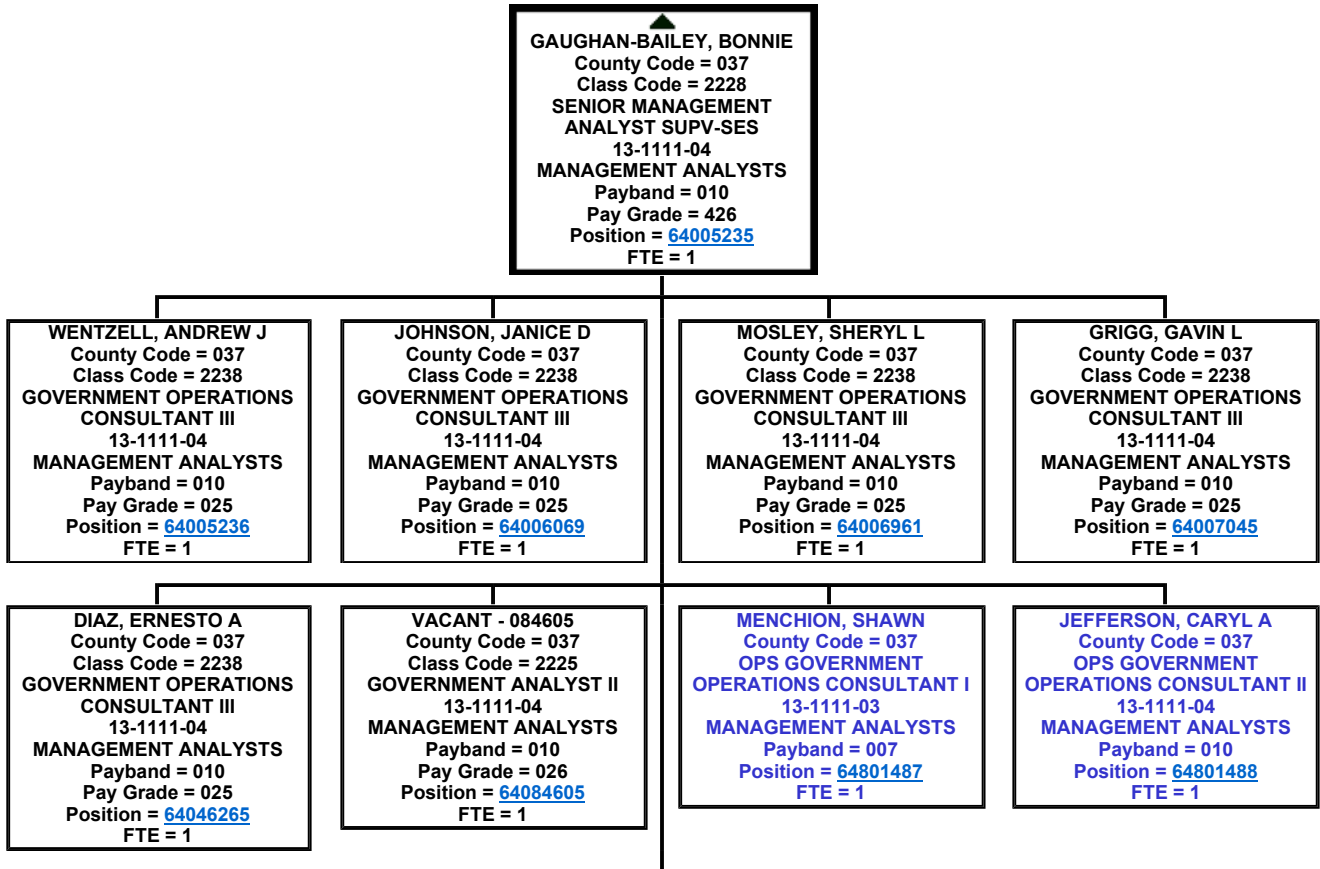
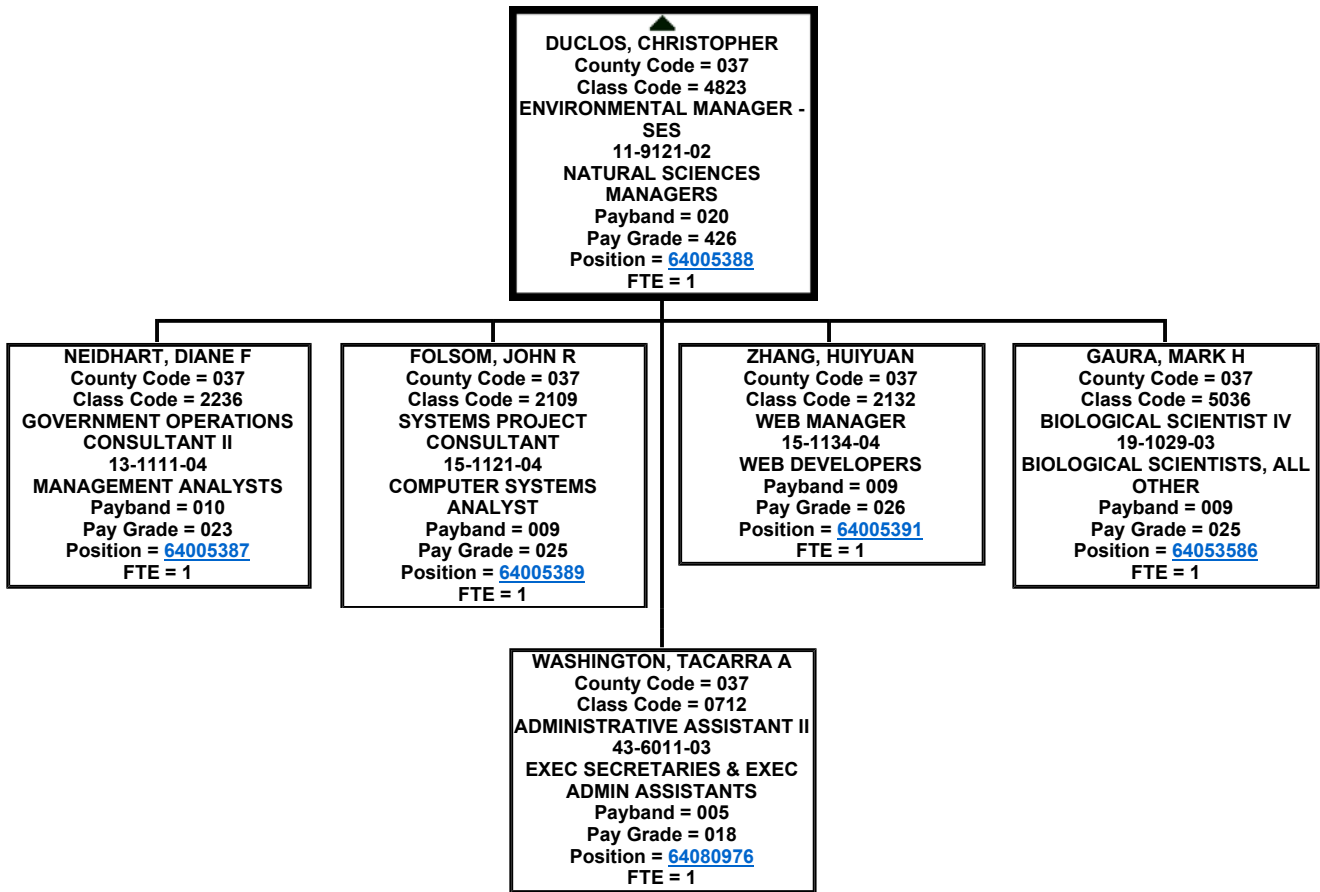
VINSON-WATSON, KALISSA D
 County Code = 037
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GOVERNMENT OPERATIONS
CONSULTANT II
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MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64082212](#)
 FTE = 1







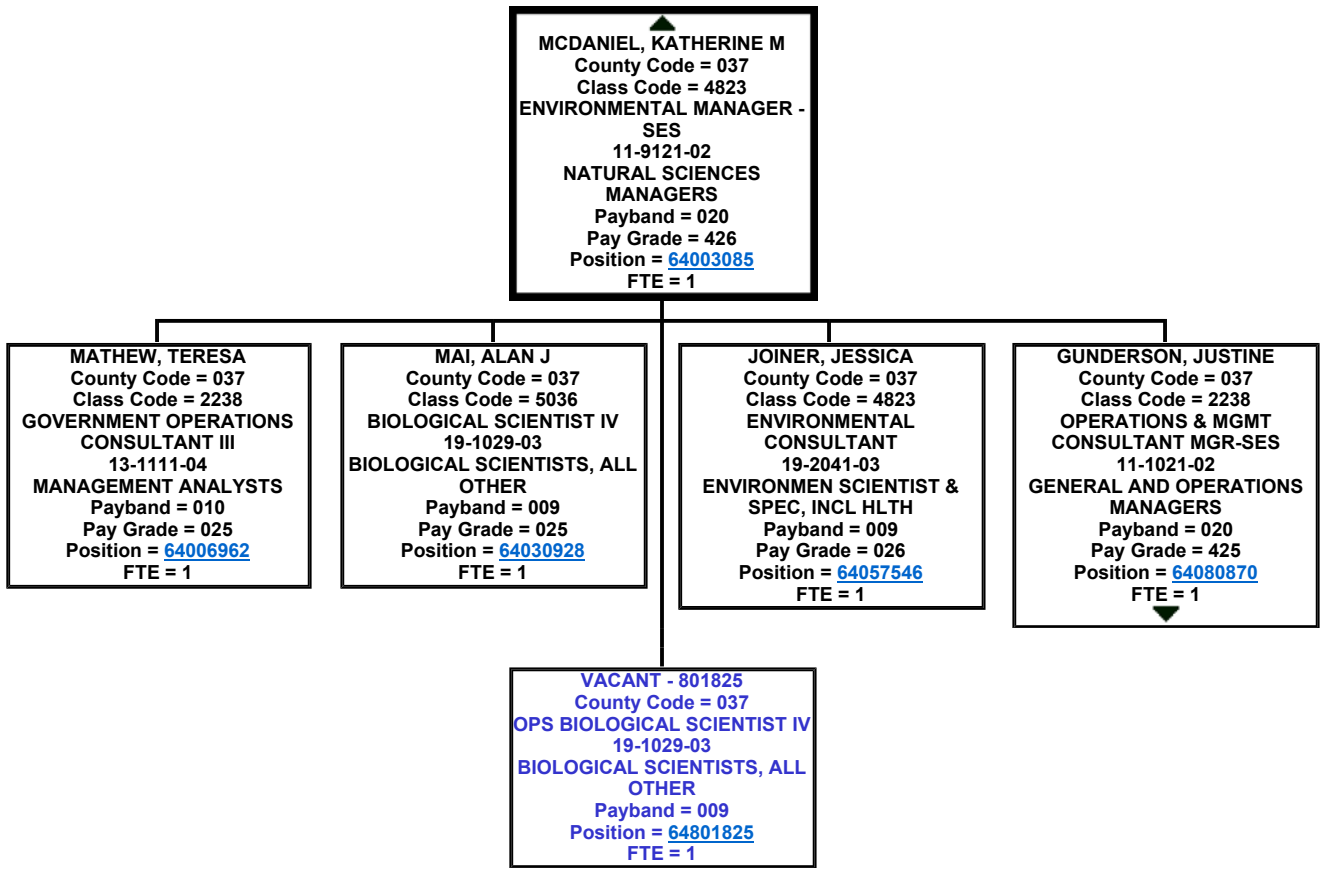


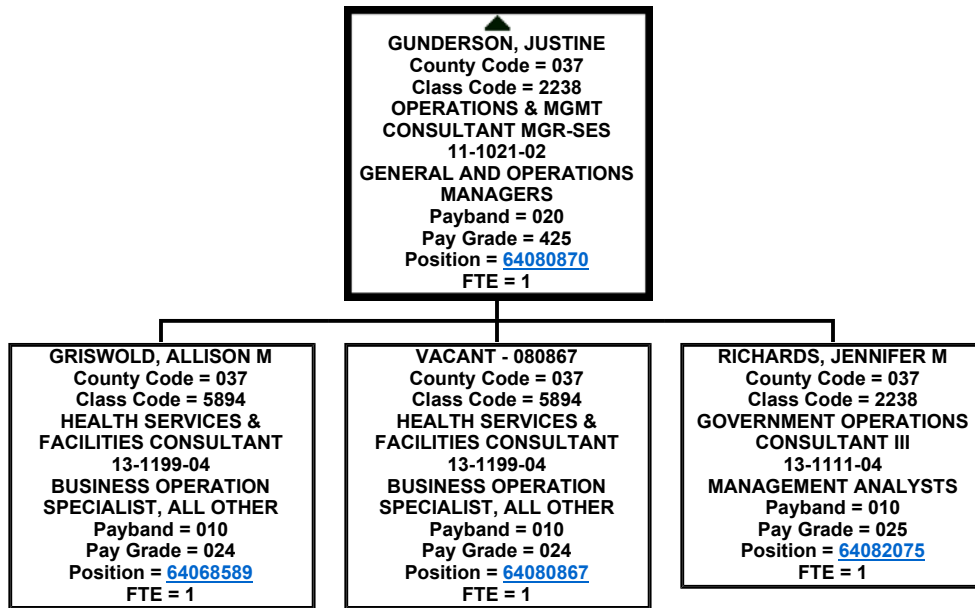


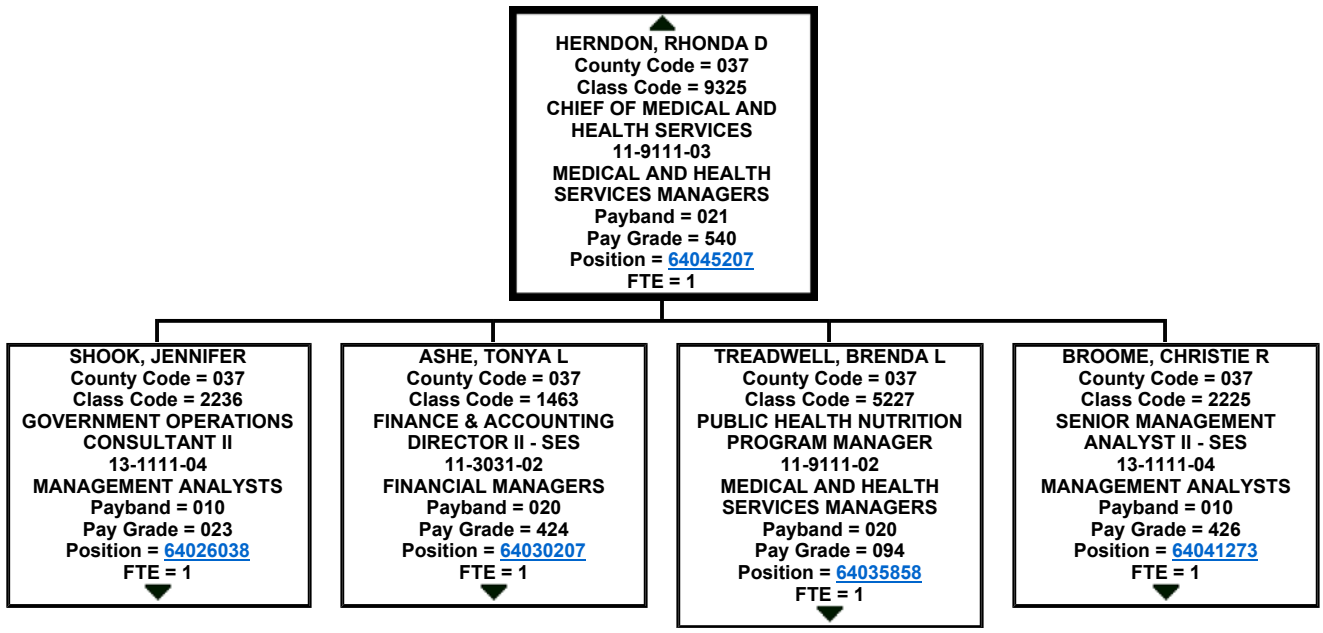
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OPERATIONS CONSULTANT III
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MANAGEMENT ANALYSTS
Payband = 010
Position = [64801890](#)
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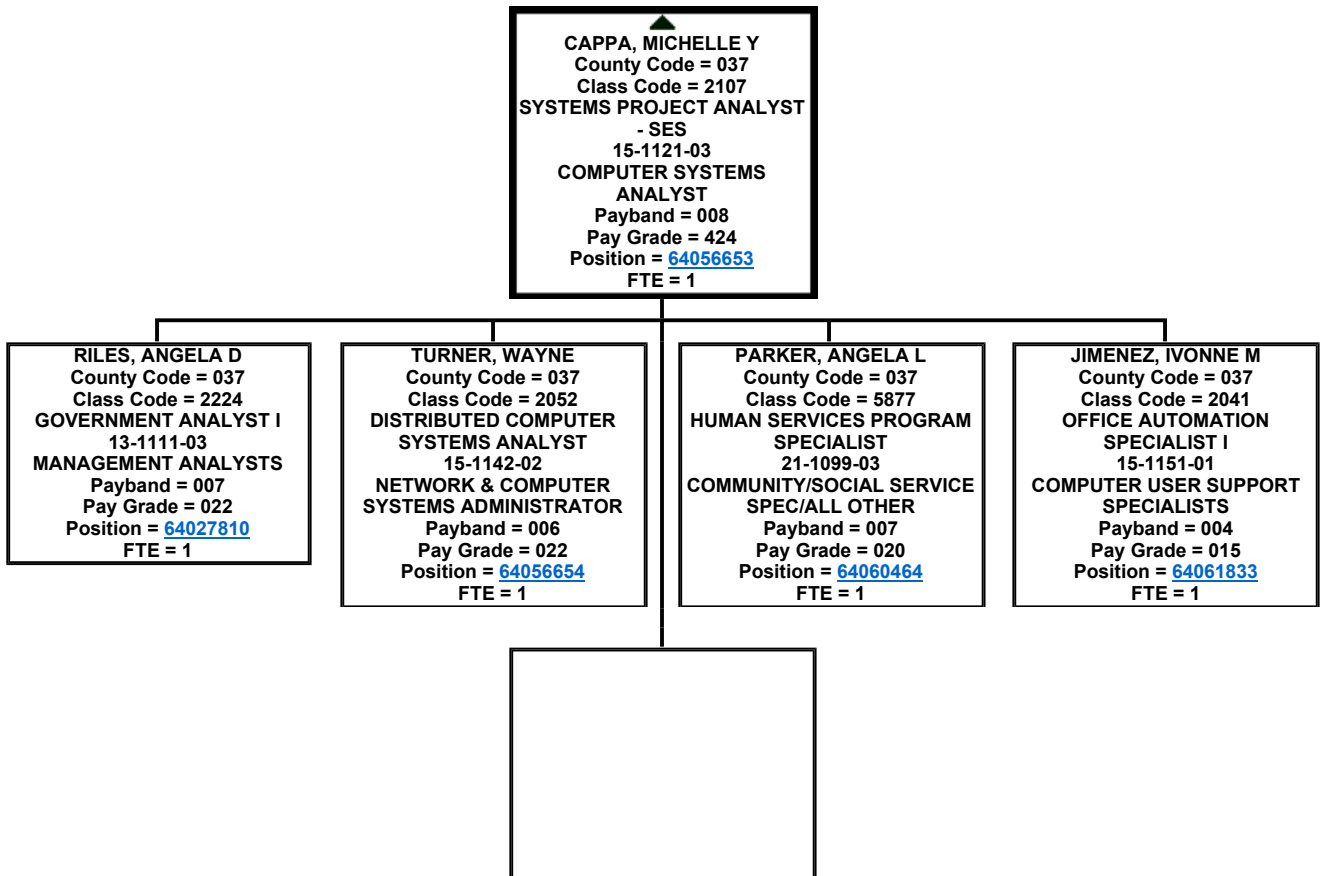
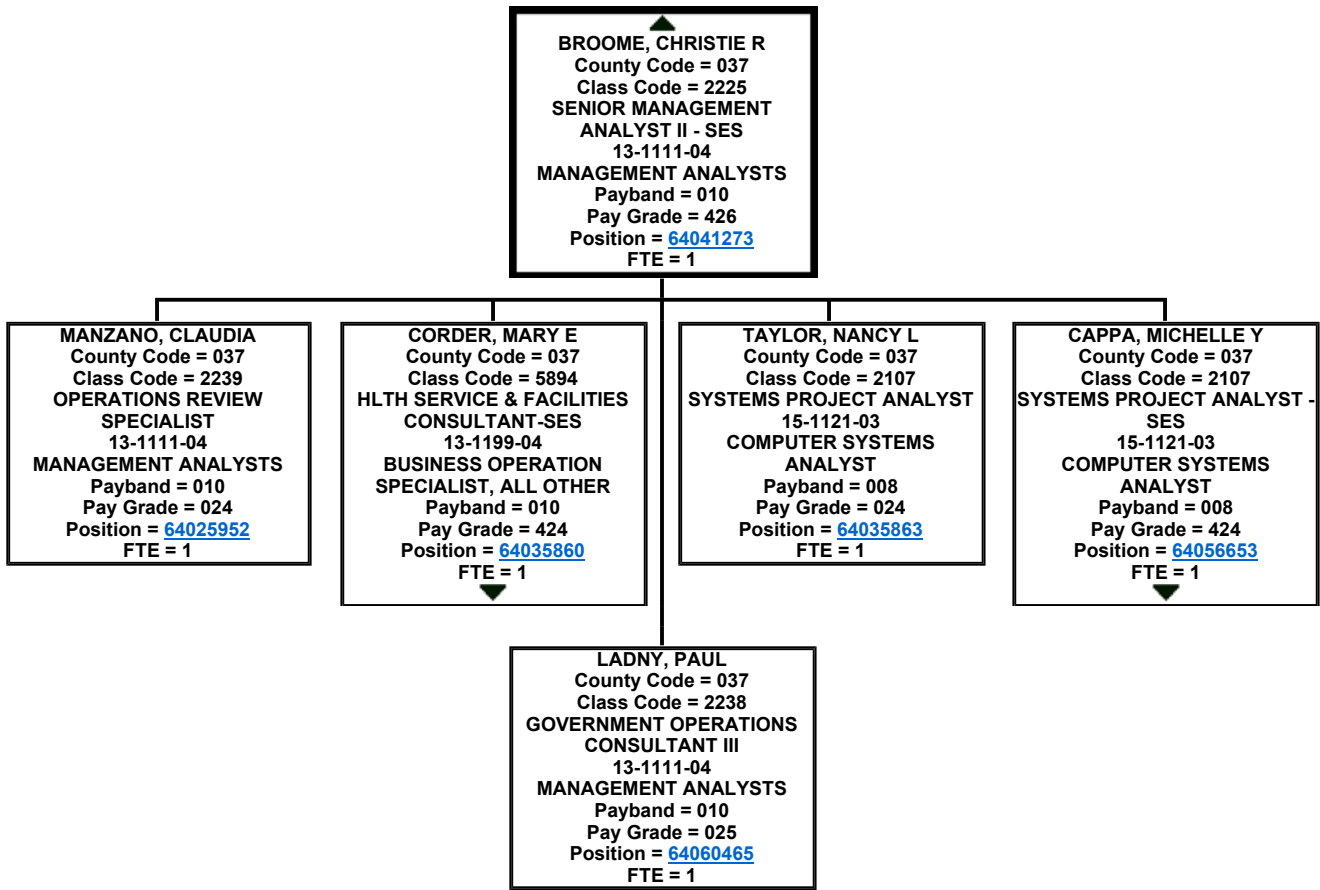
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OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64801891](#)
FTE = 1

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County Code = 037
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OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64806613](#)
FTE = 1

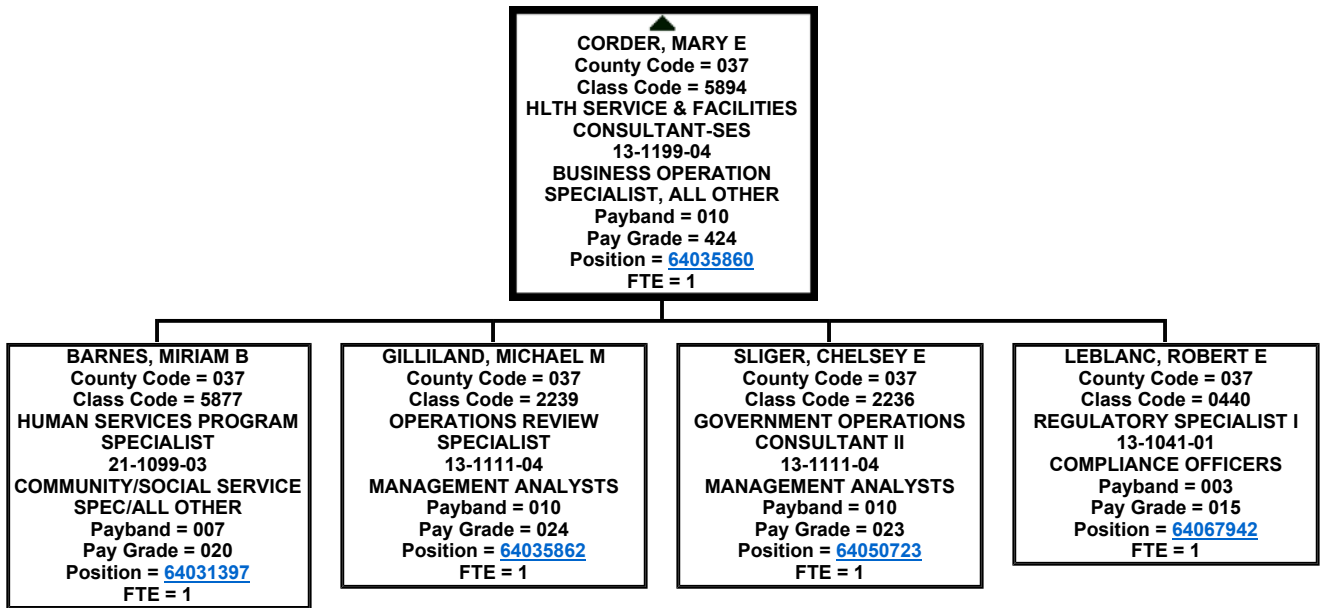


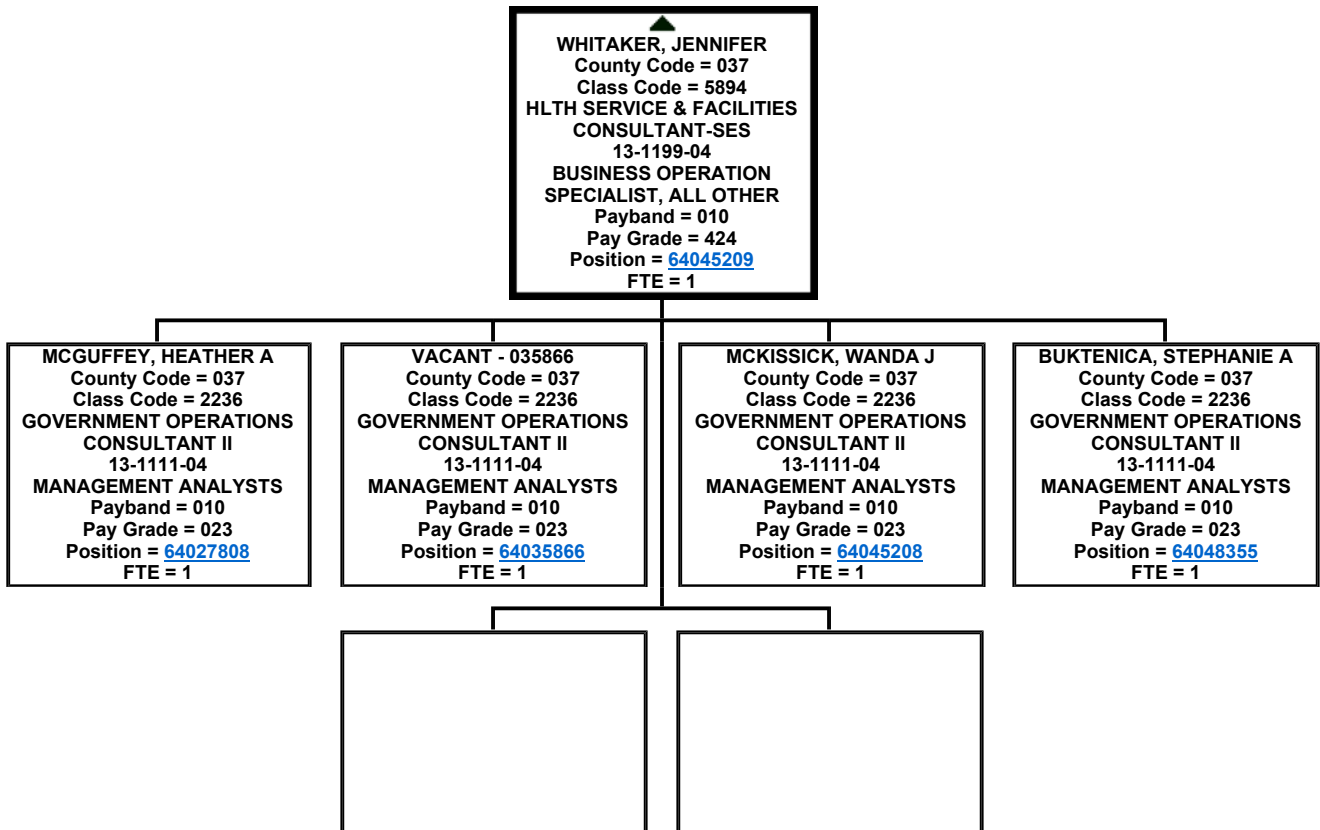
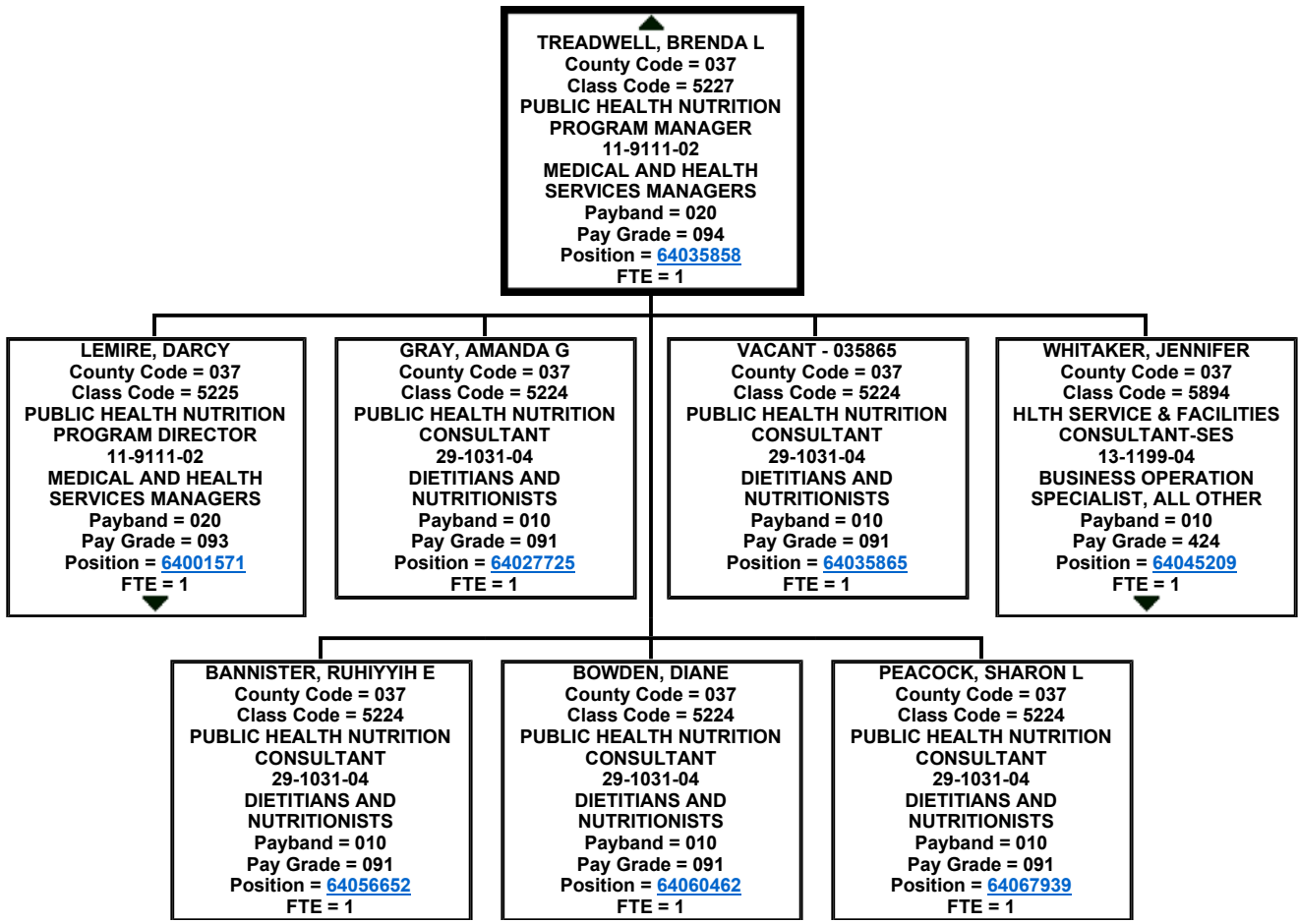






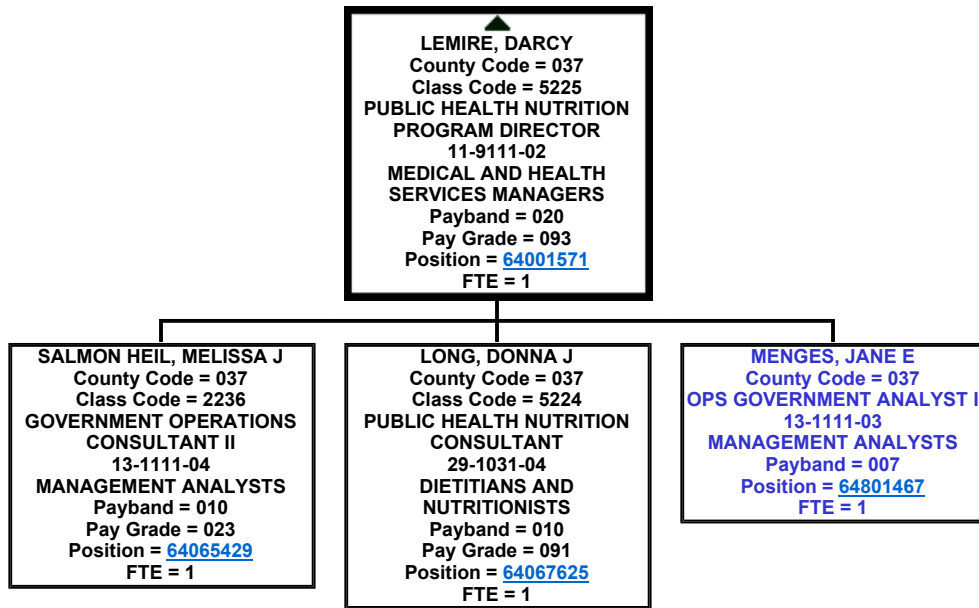
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Class Code = 2041
OFFICE AUTOMATION
SPECIALIST I
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COMPUTER USER SUPPORT
SPECIALISTS
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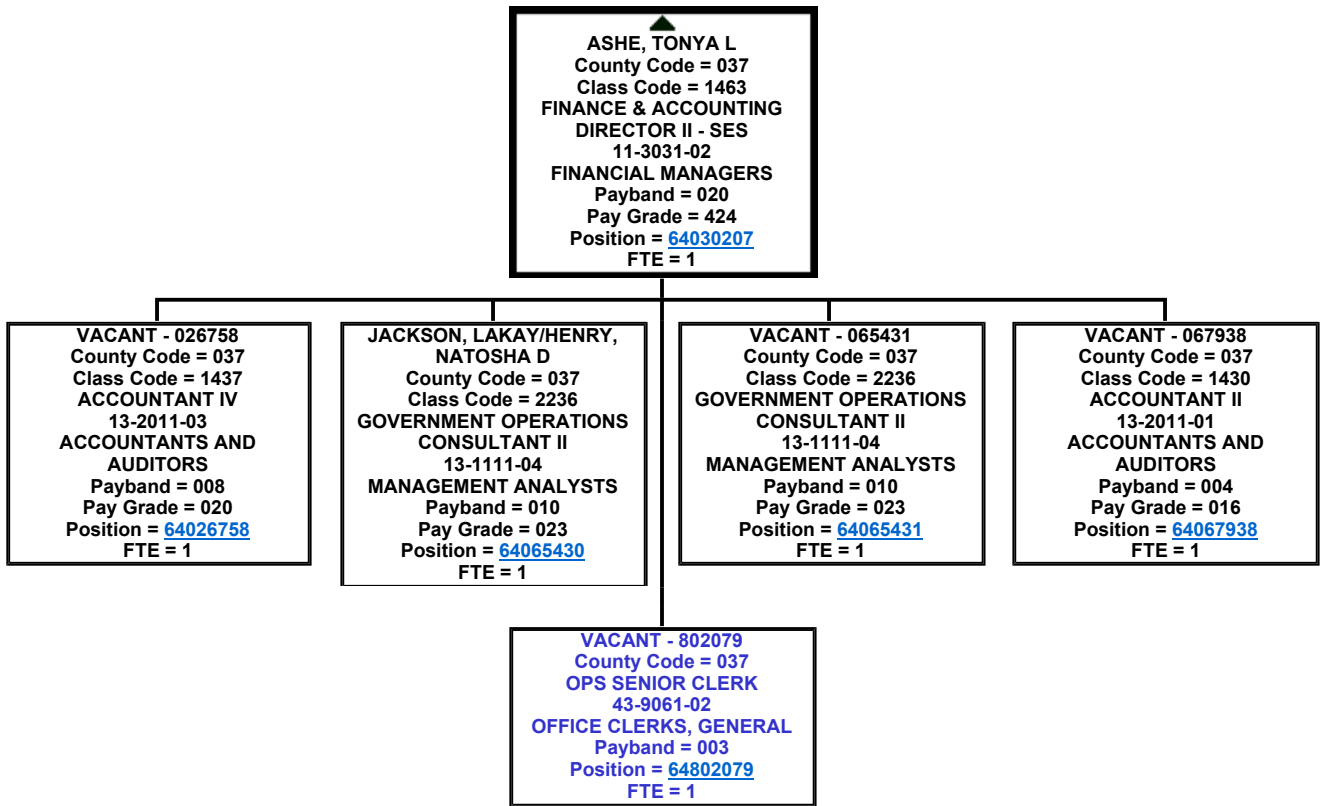




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MANAGEMENT ANALYSTS
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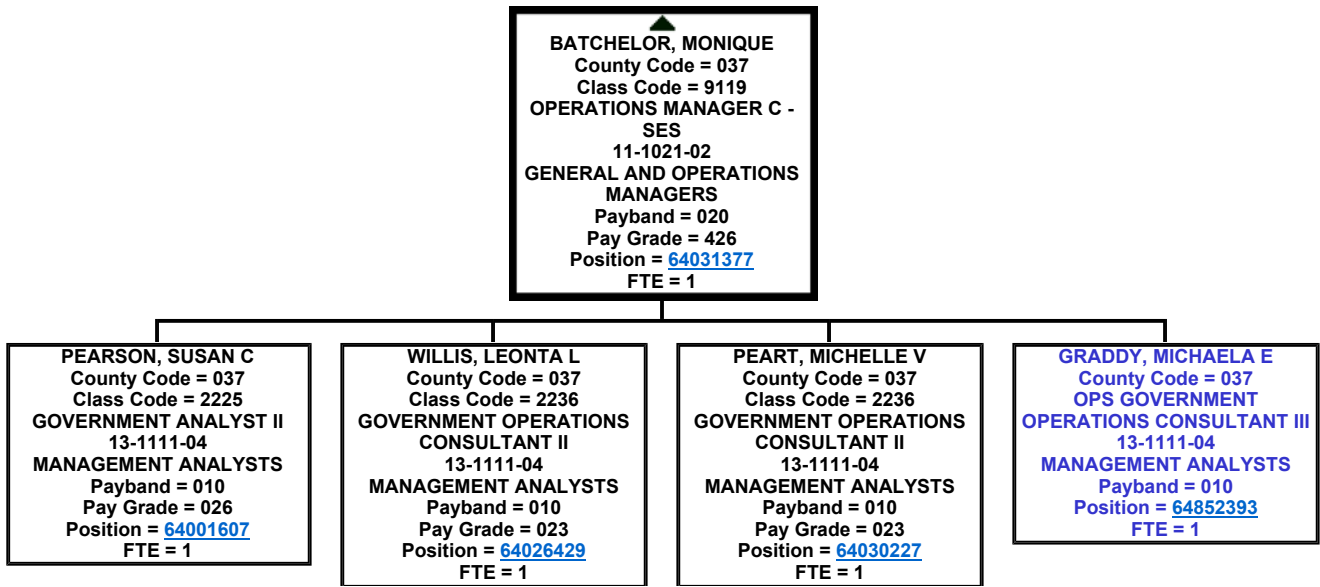
LILJESTRAND, CHRISTIAN M
County Code = 037
Class Code = 5877
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SPECIALIST
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Pay Grade = 020
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FTE = 1

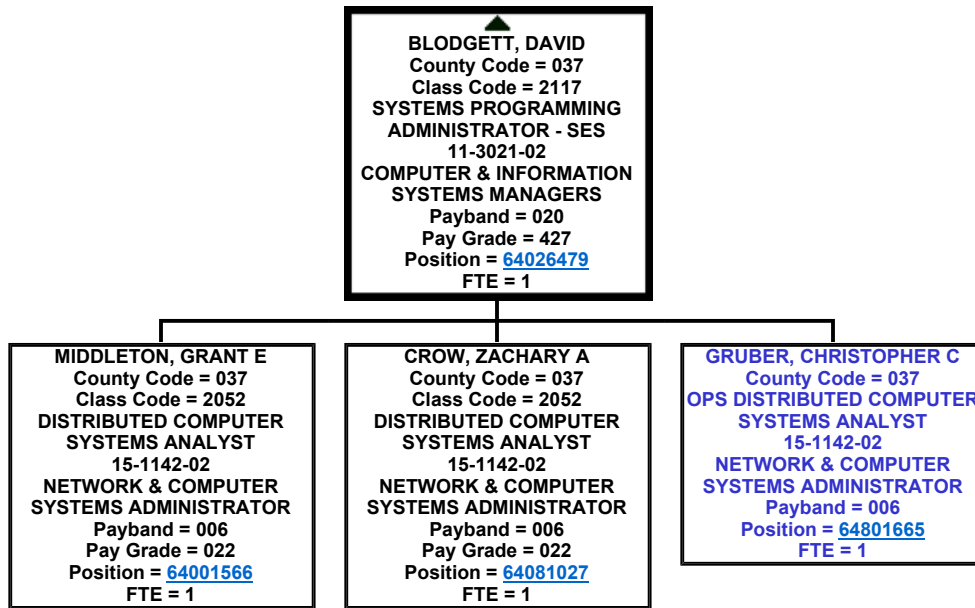


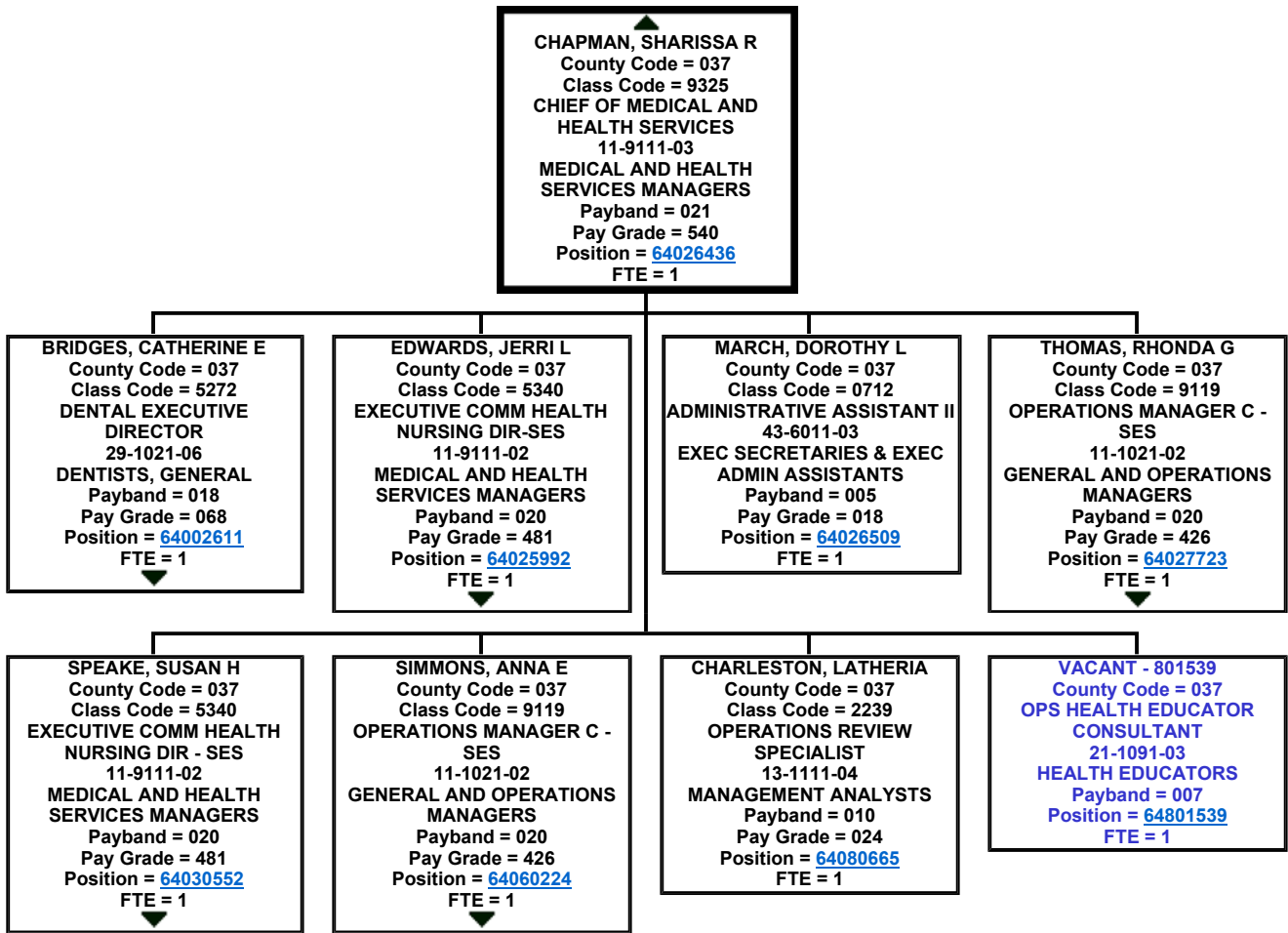


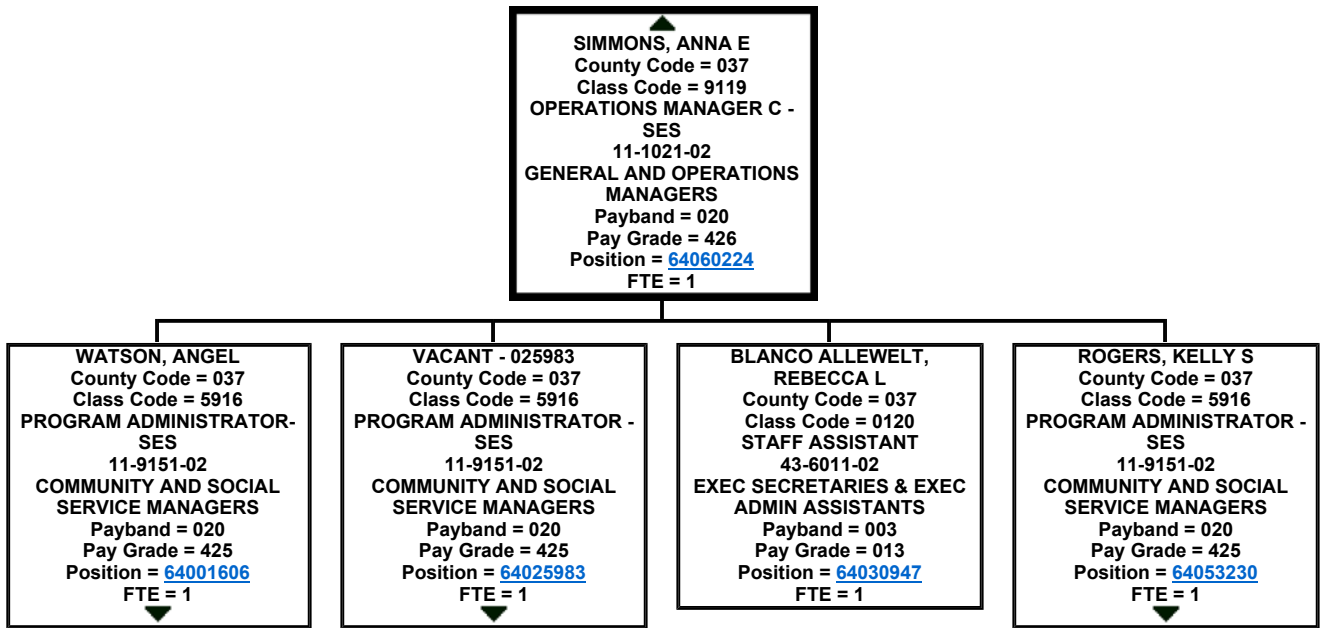
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GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
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Pay Grade = 023
Position = [64026038](#)
FTE = 1

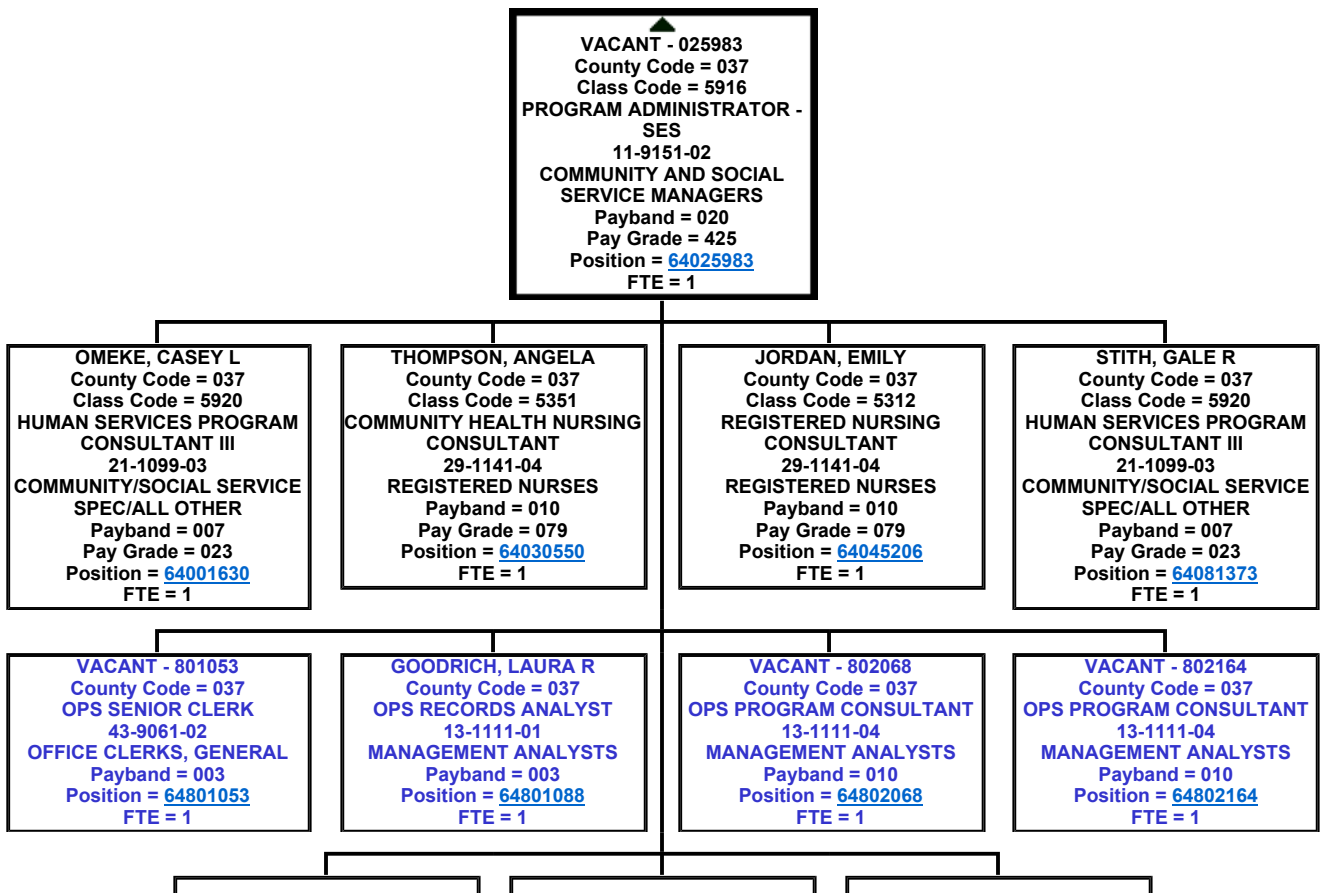
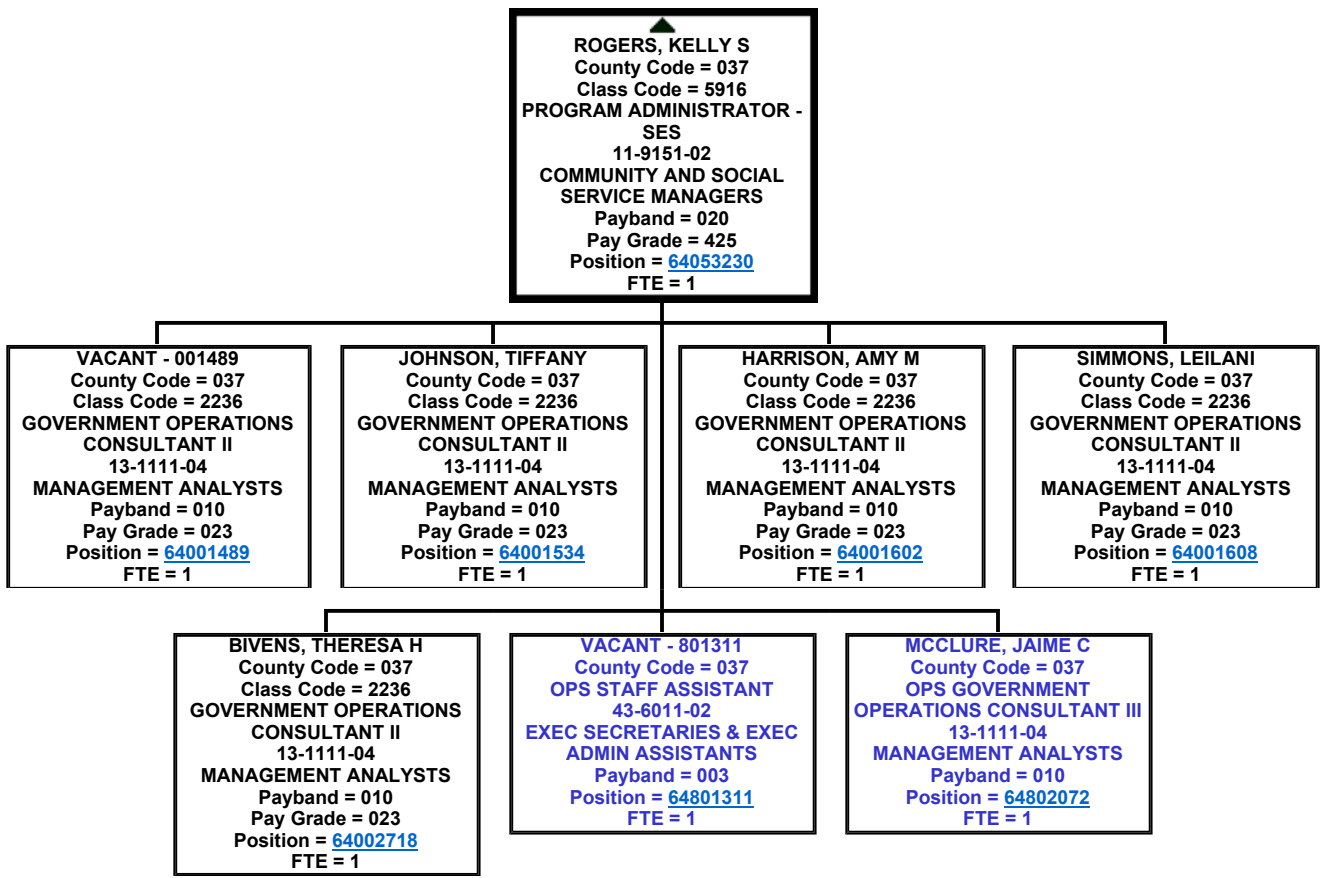
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Class Code = 0108
ADMINISTRATIVE SECRETARY
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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Pay Grade = 012
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FTE = 1







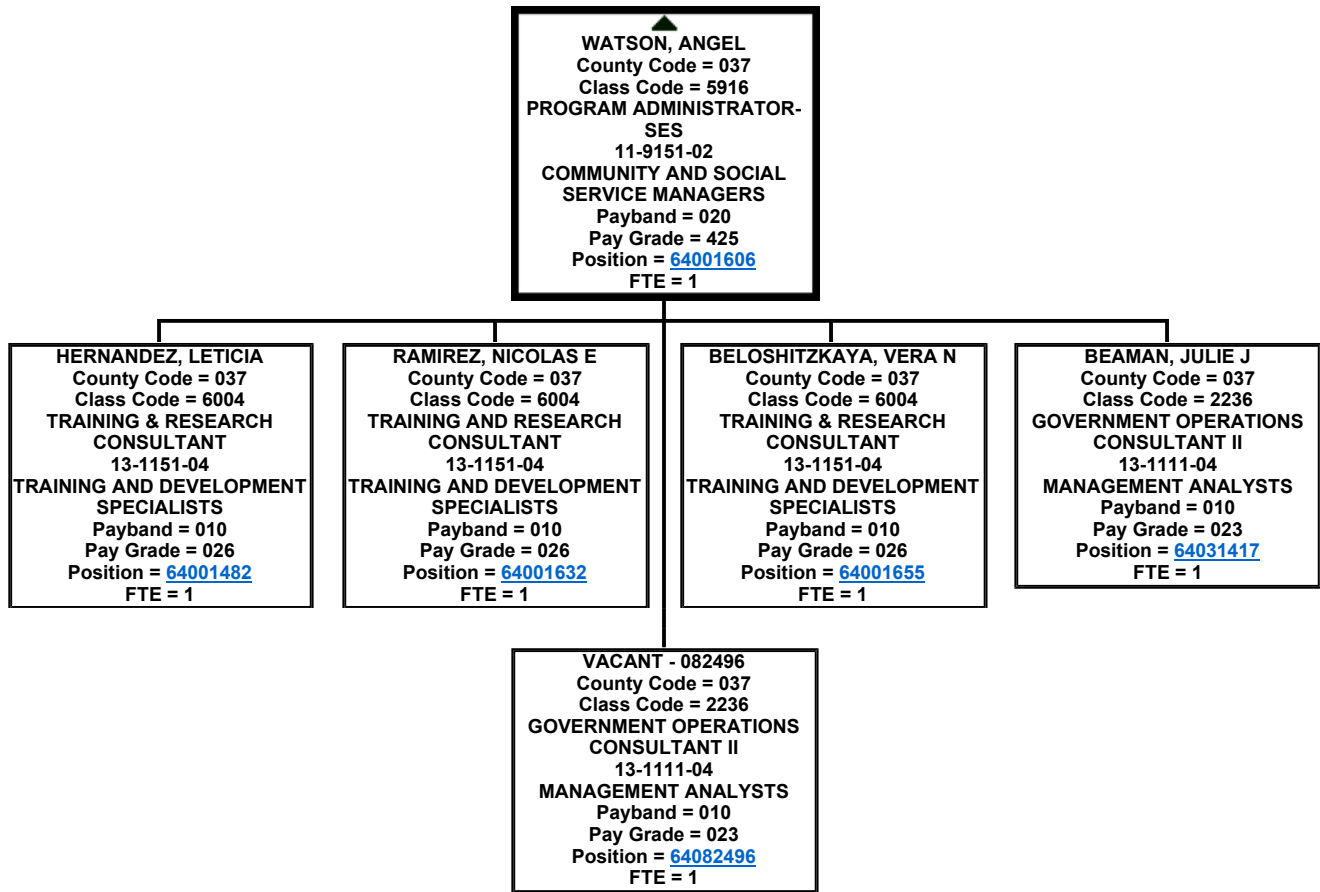


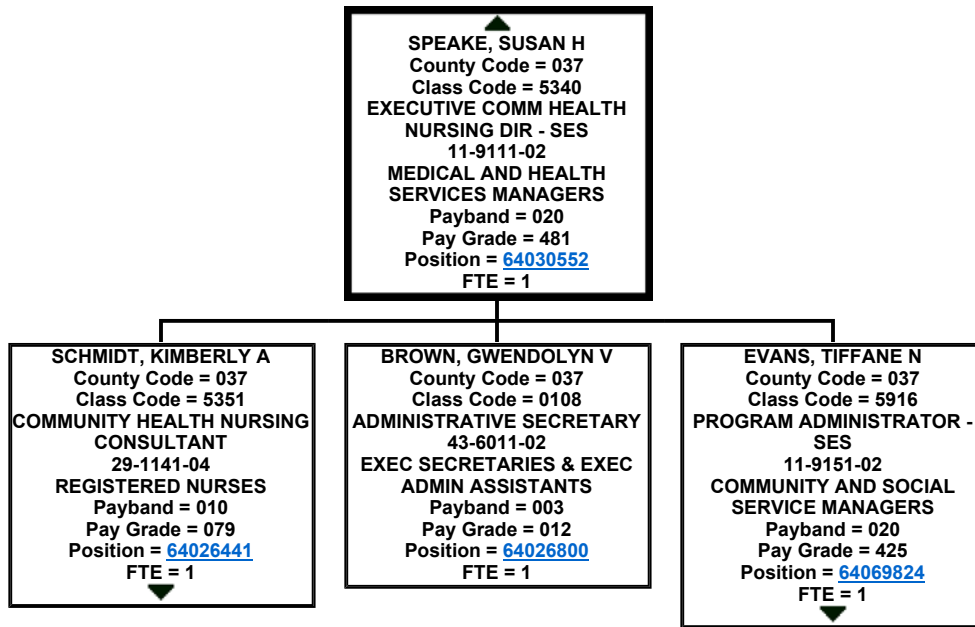


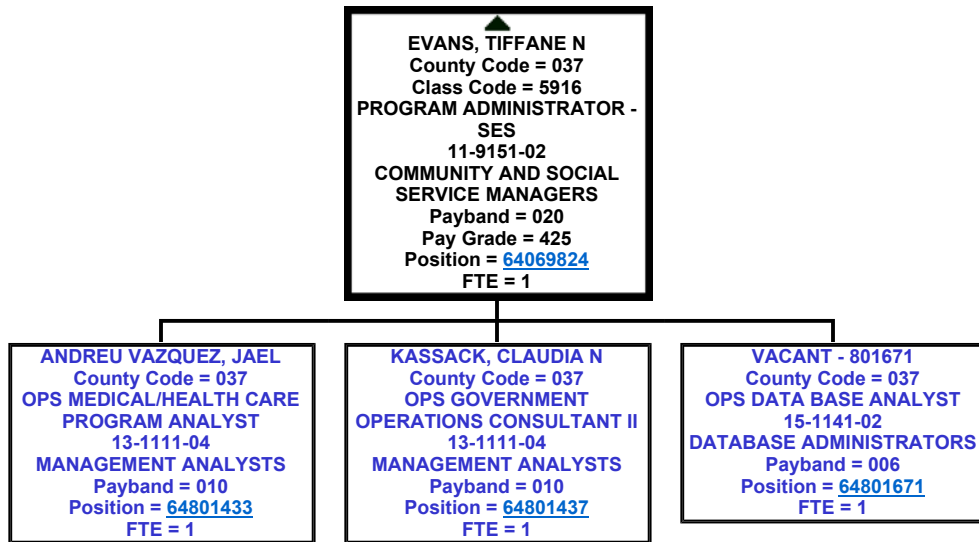
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OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833043](#)
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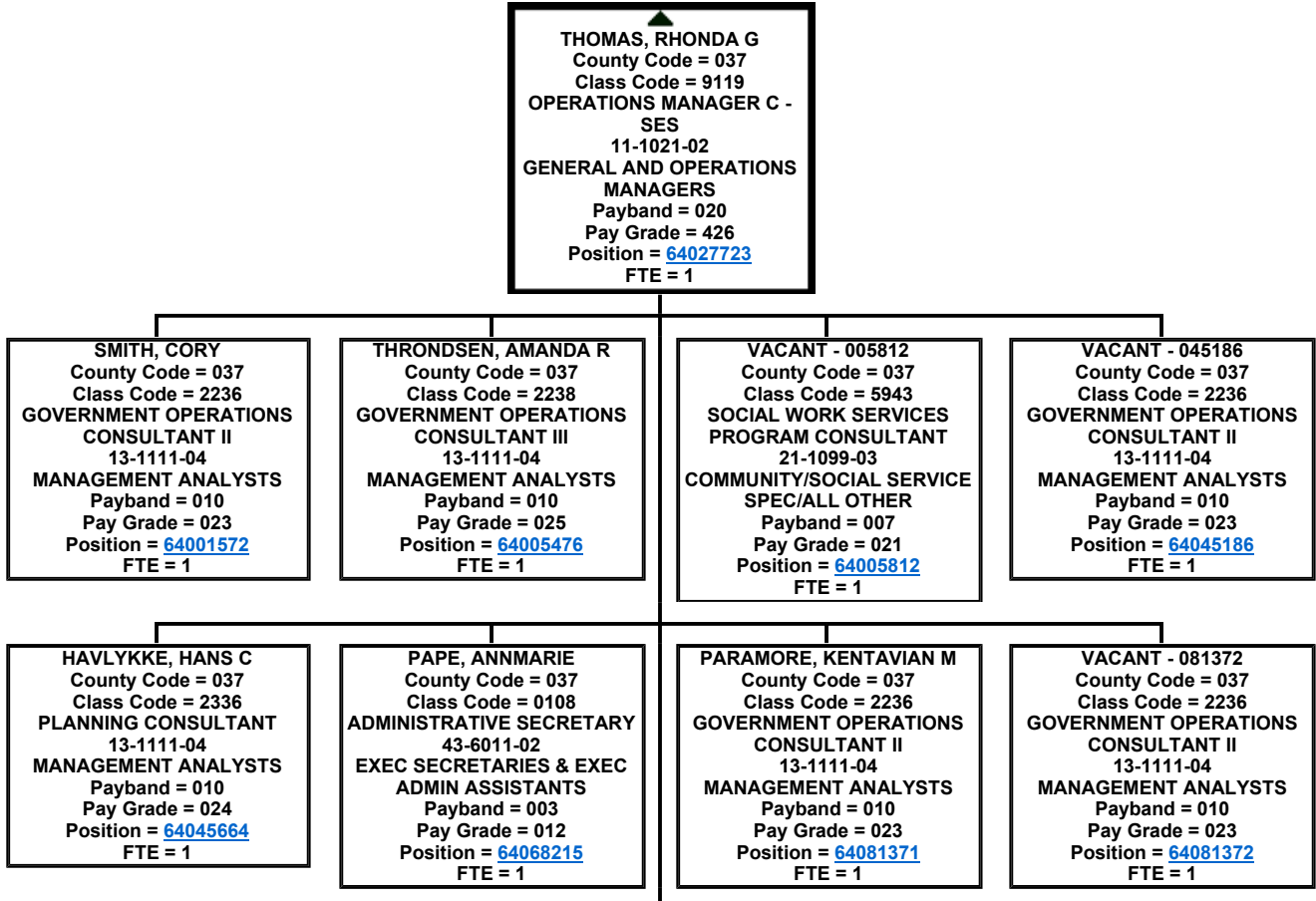
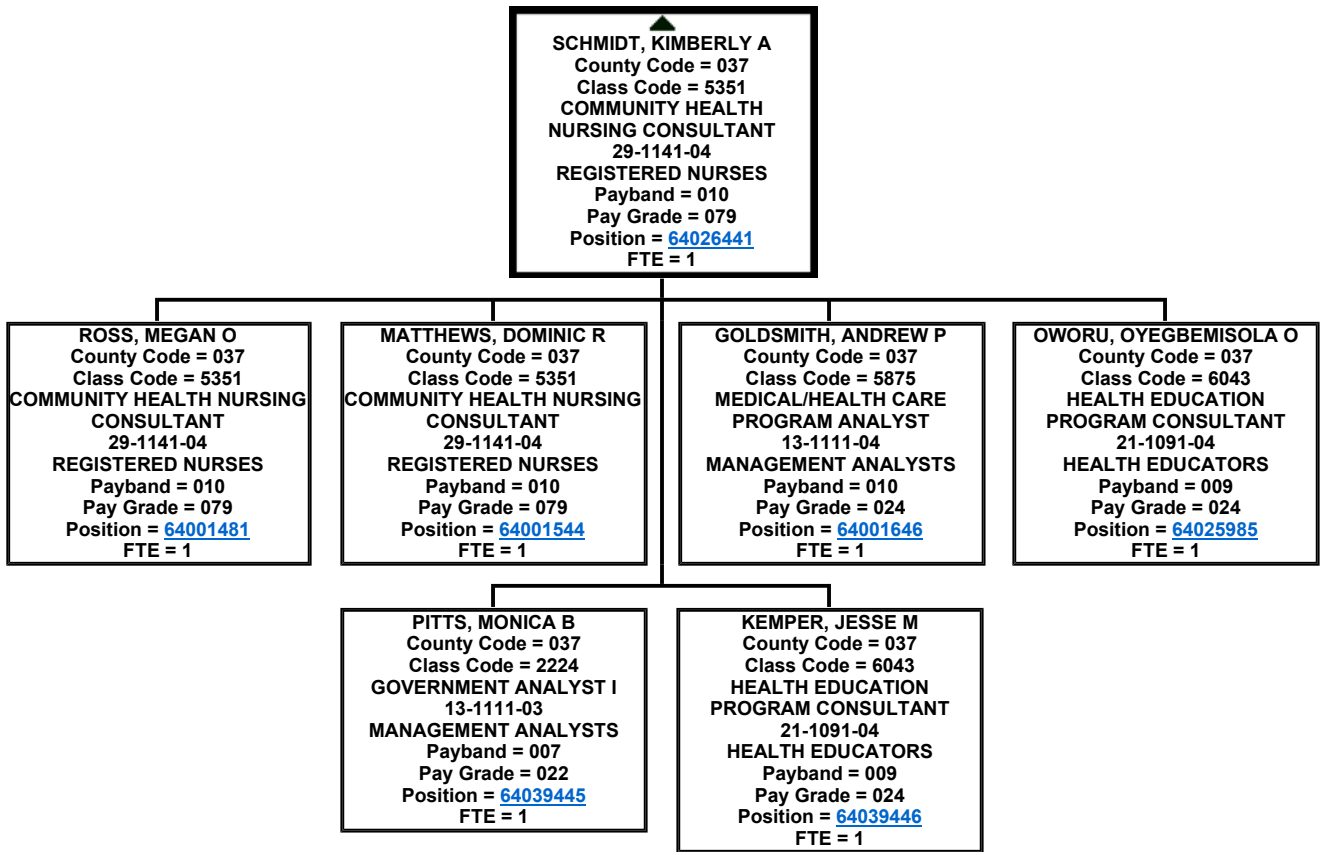
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13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833065](#)
FTE = 1

MORGAN, ASHLEE E
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MANAGEMENT ANALYSTS
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Position = [64833072](#)
FTE = 1



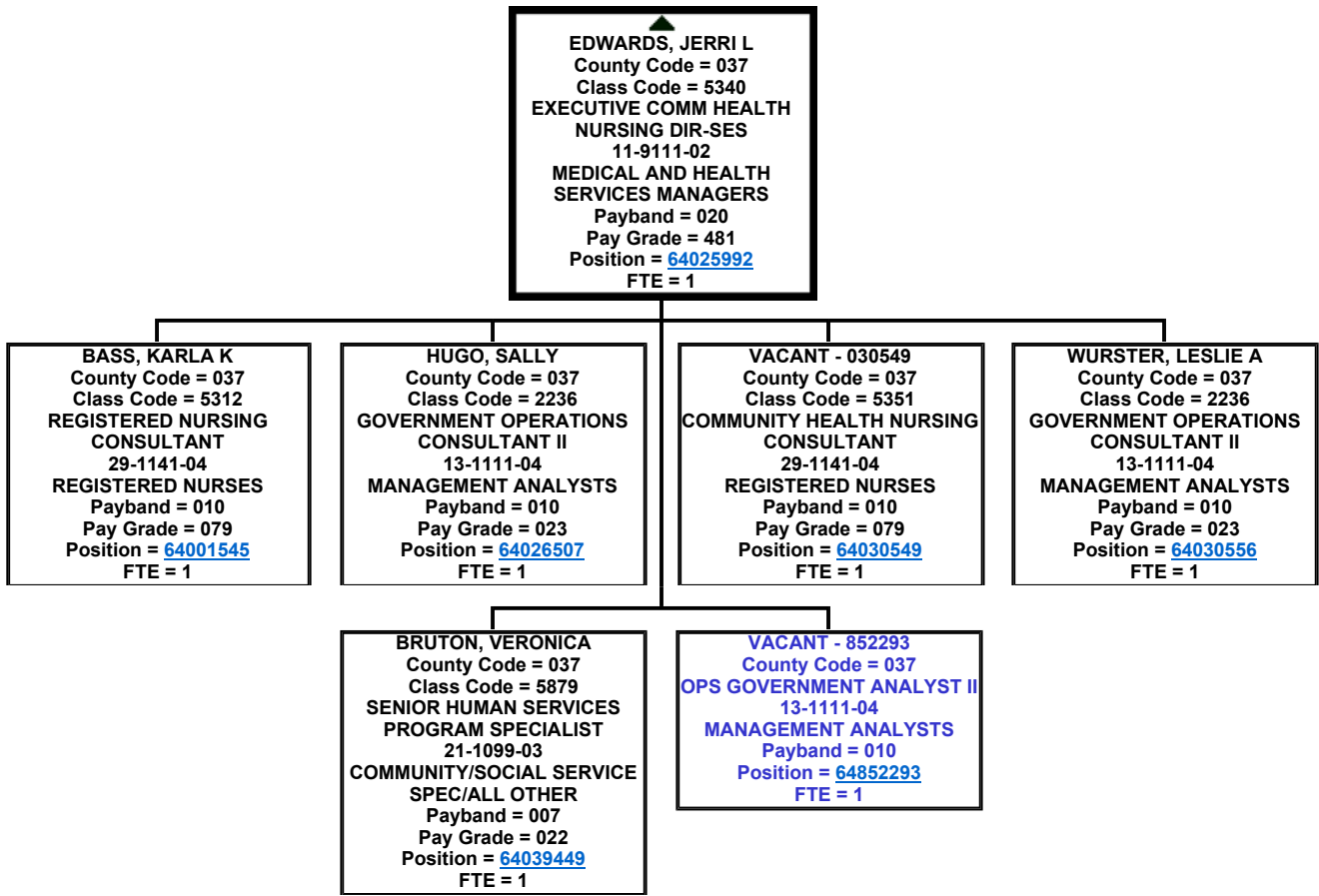


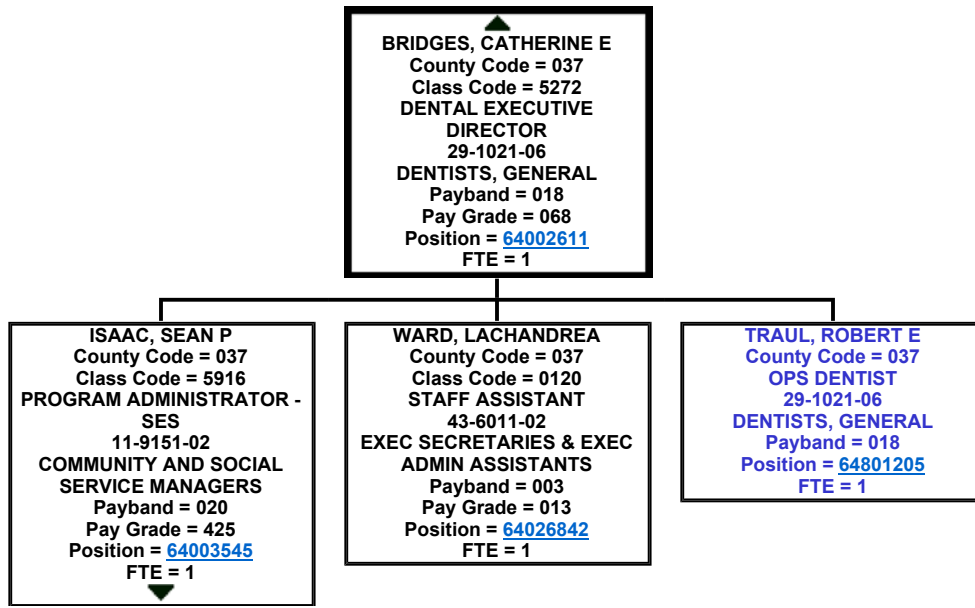


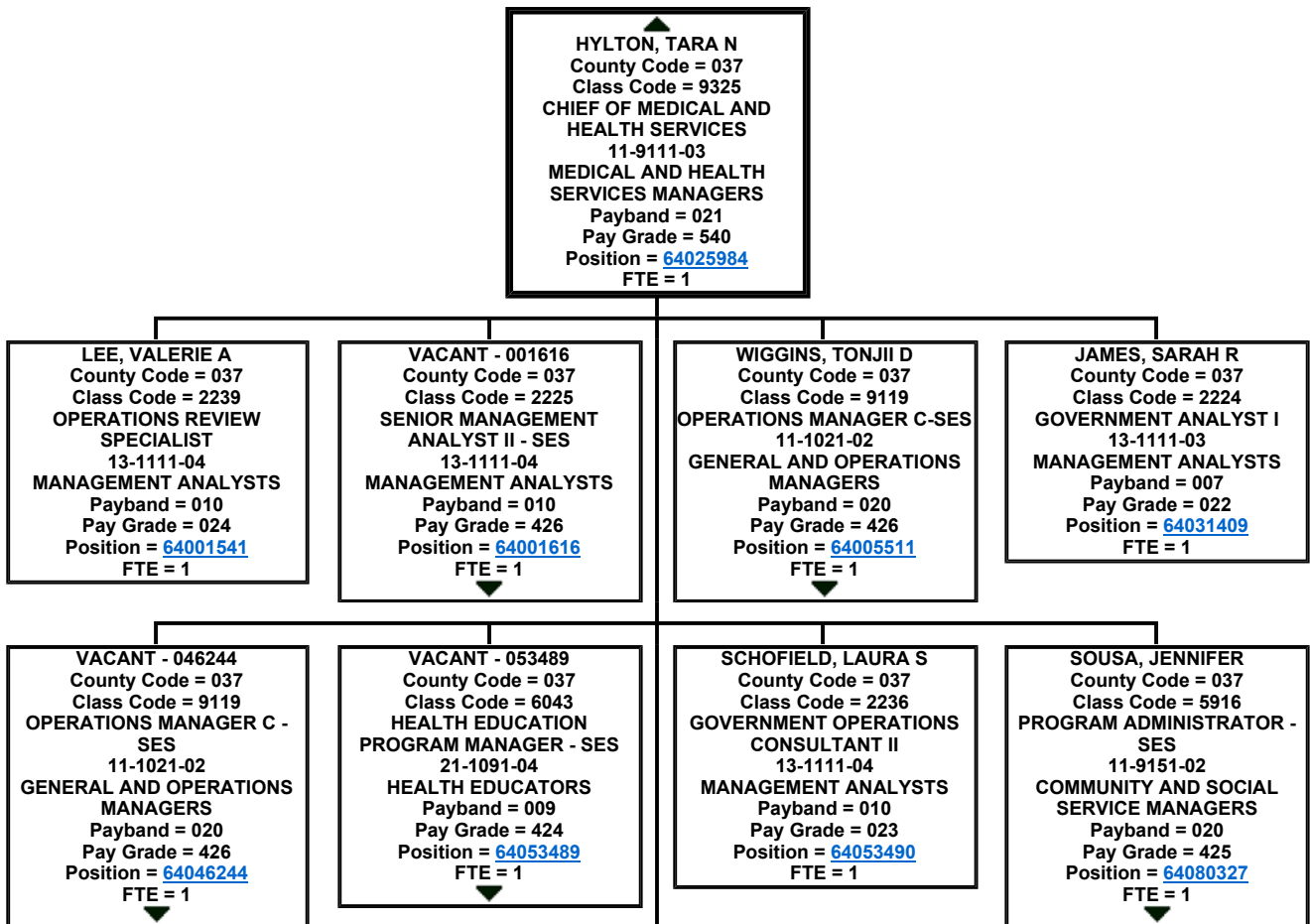
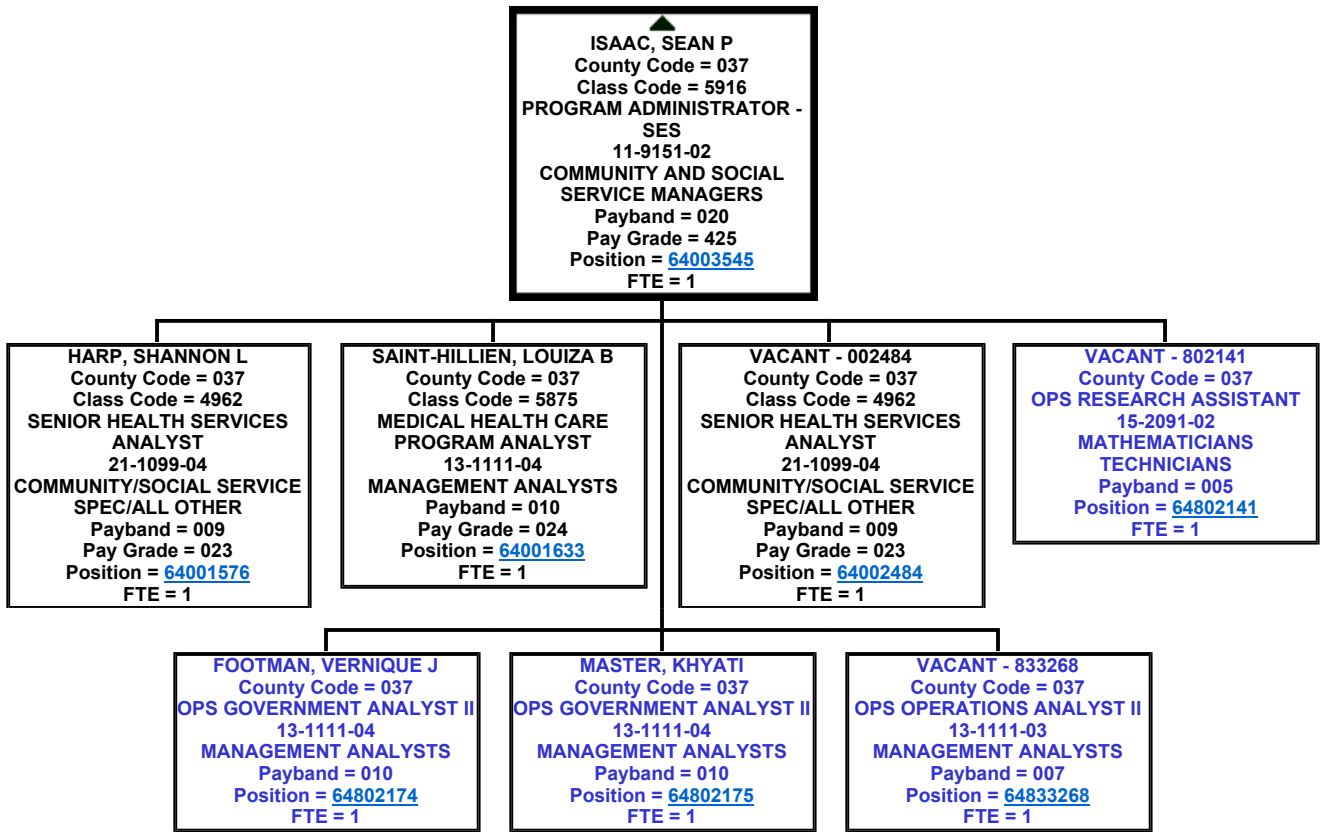


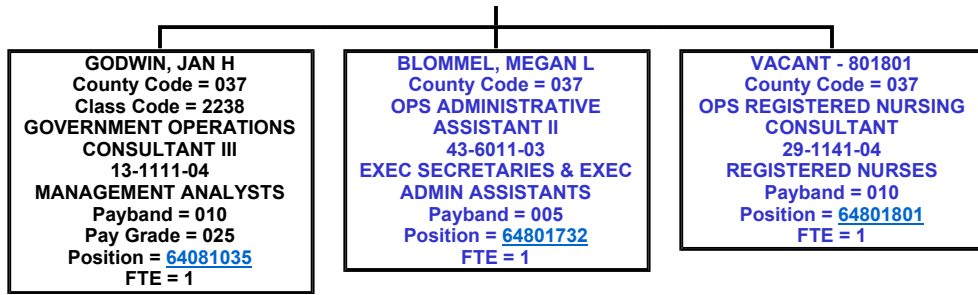
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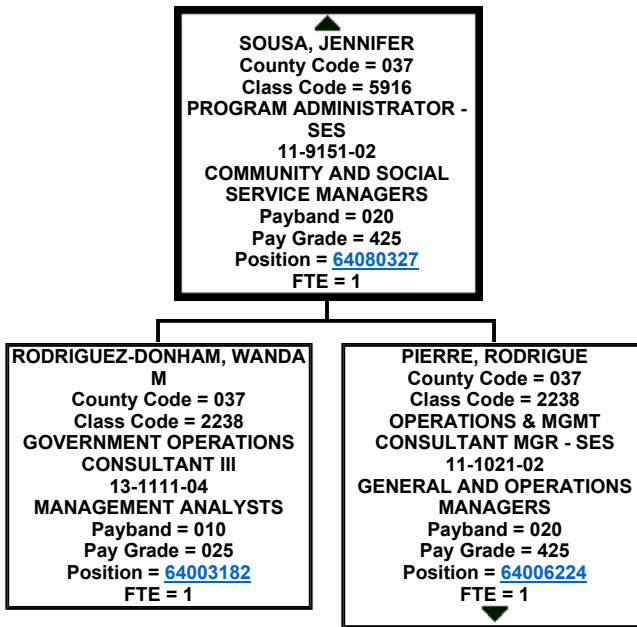
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OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852272](#)
FTE = 1

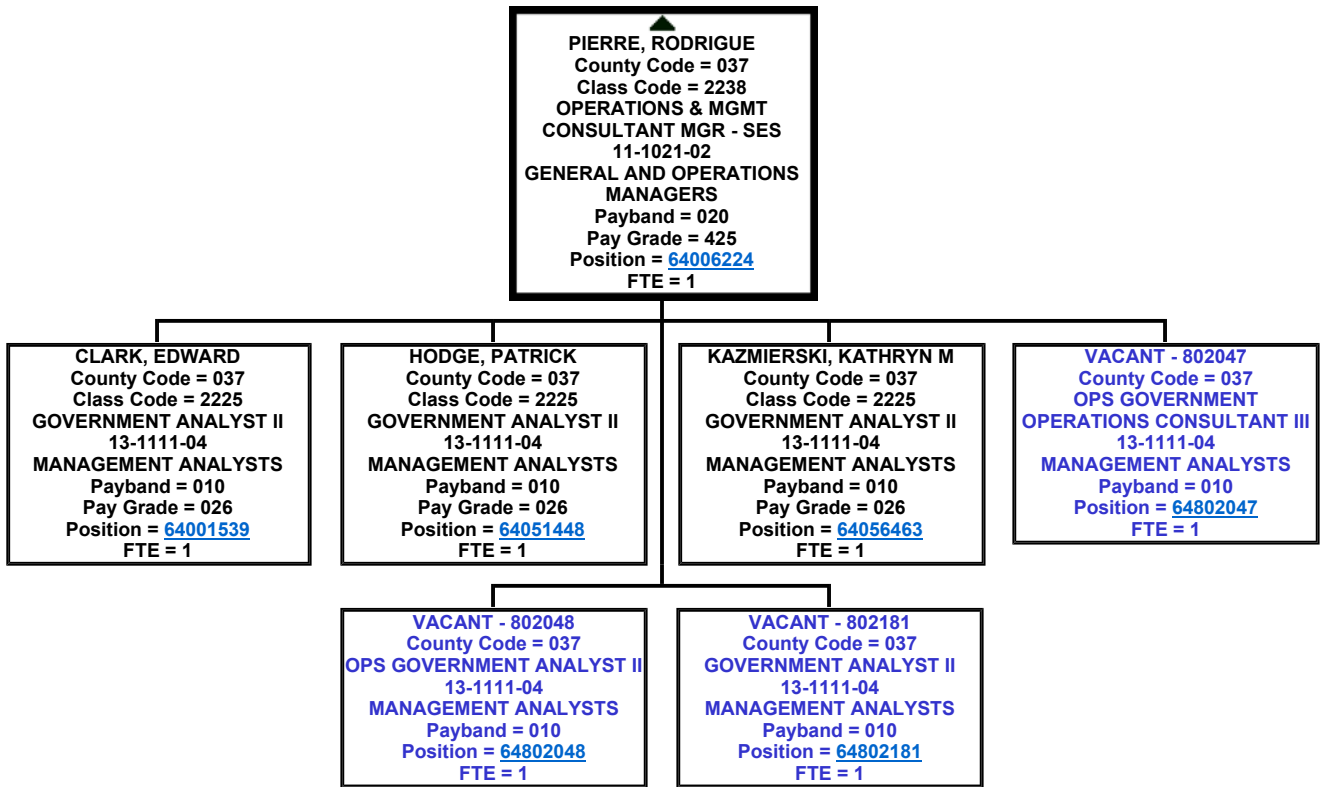


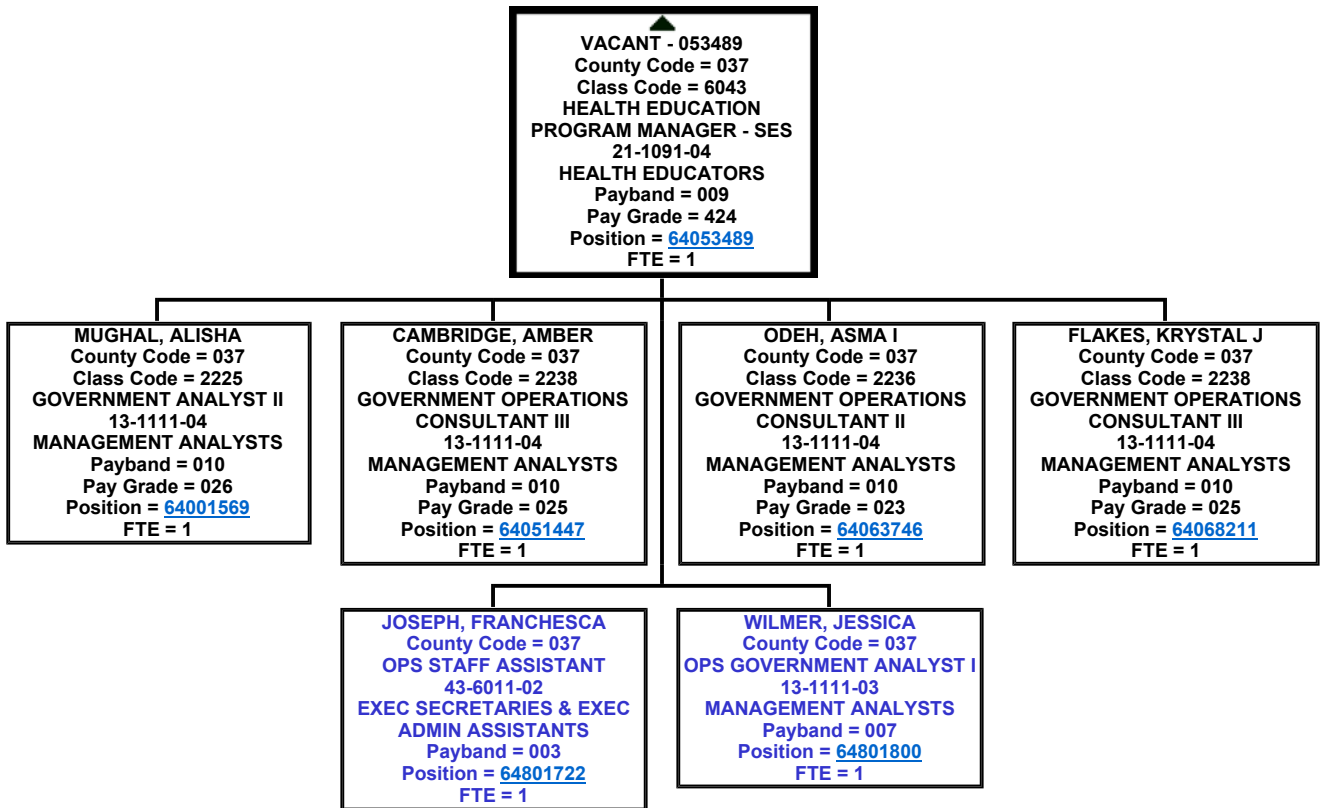


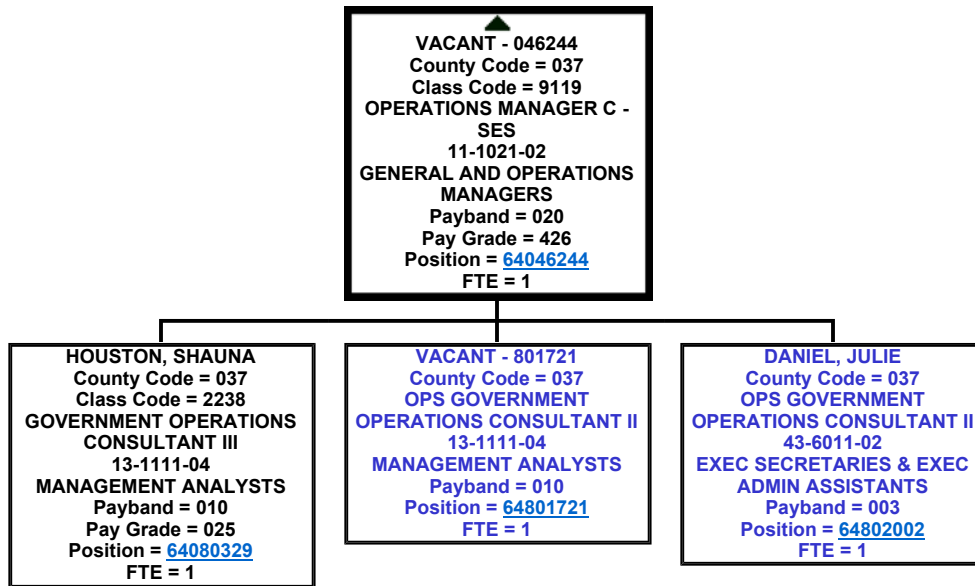


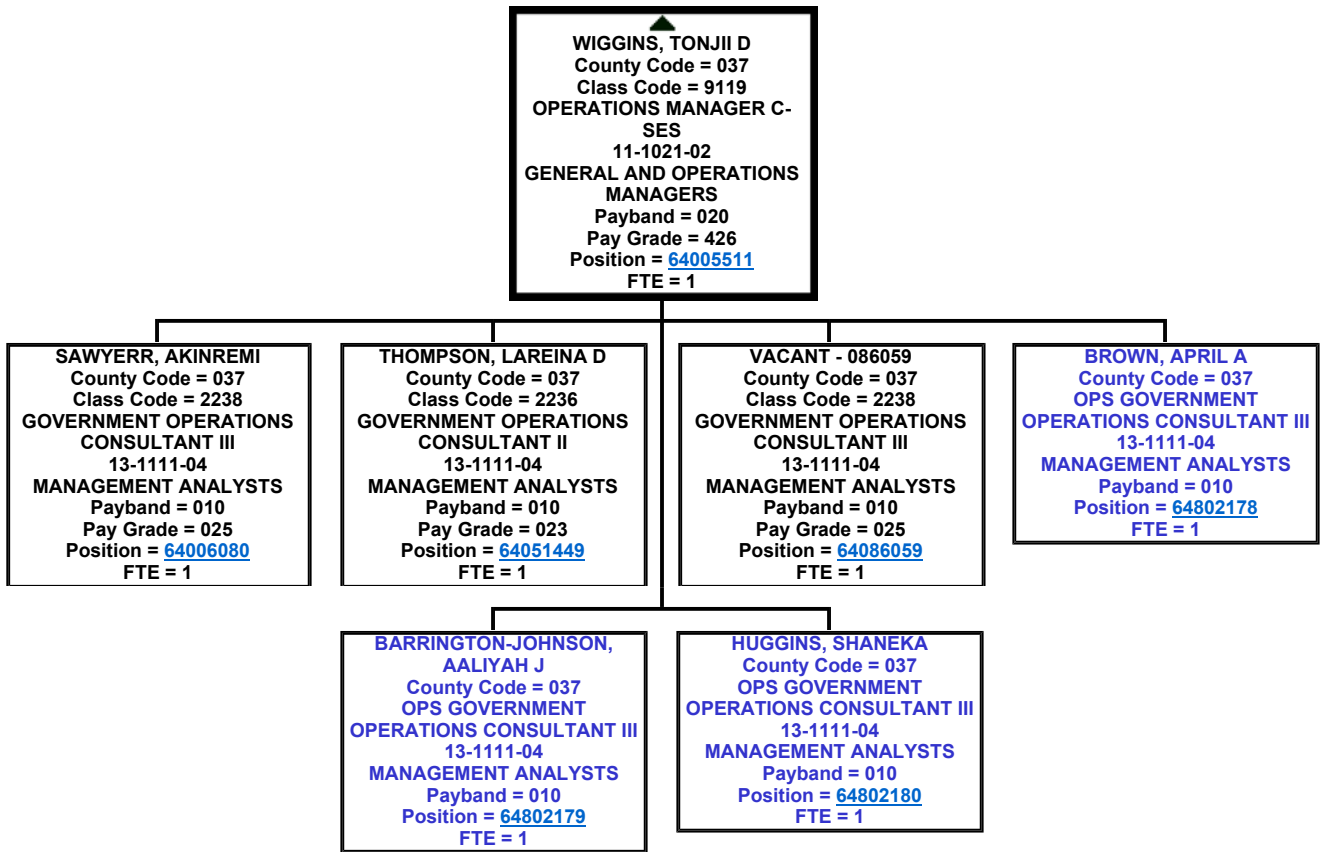


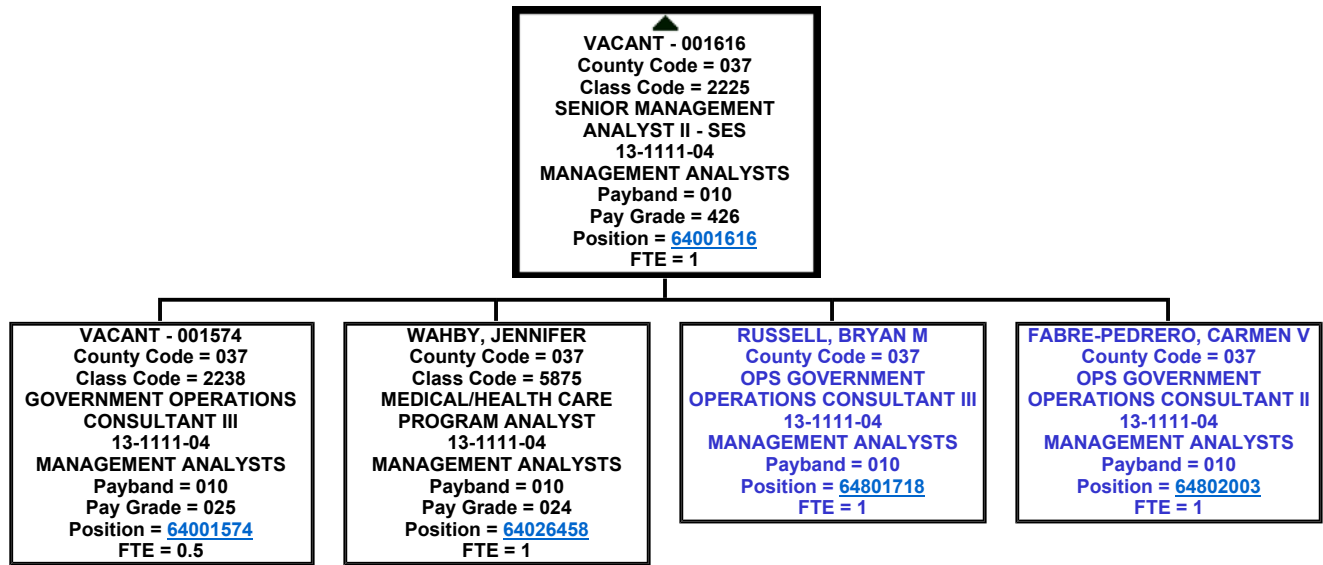


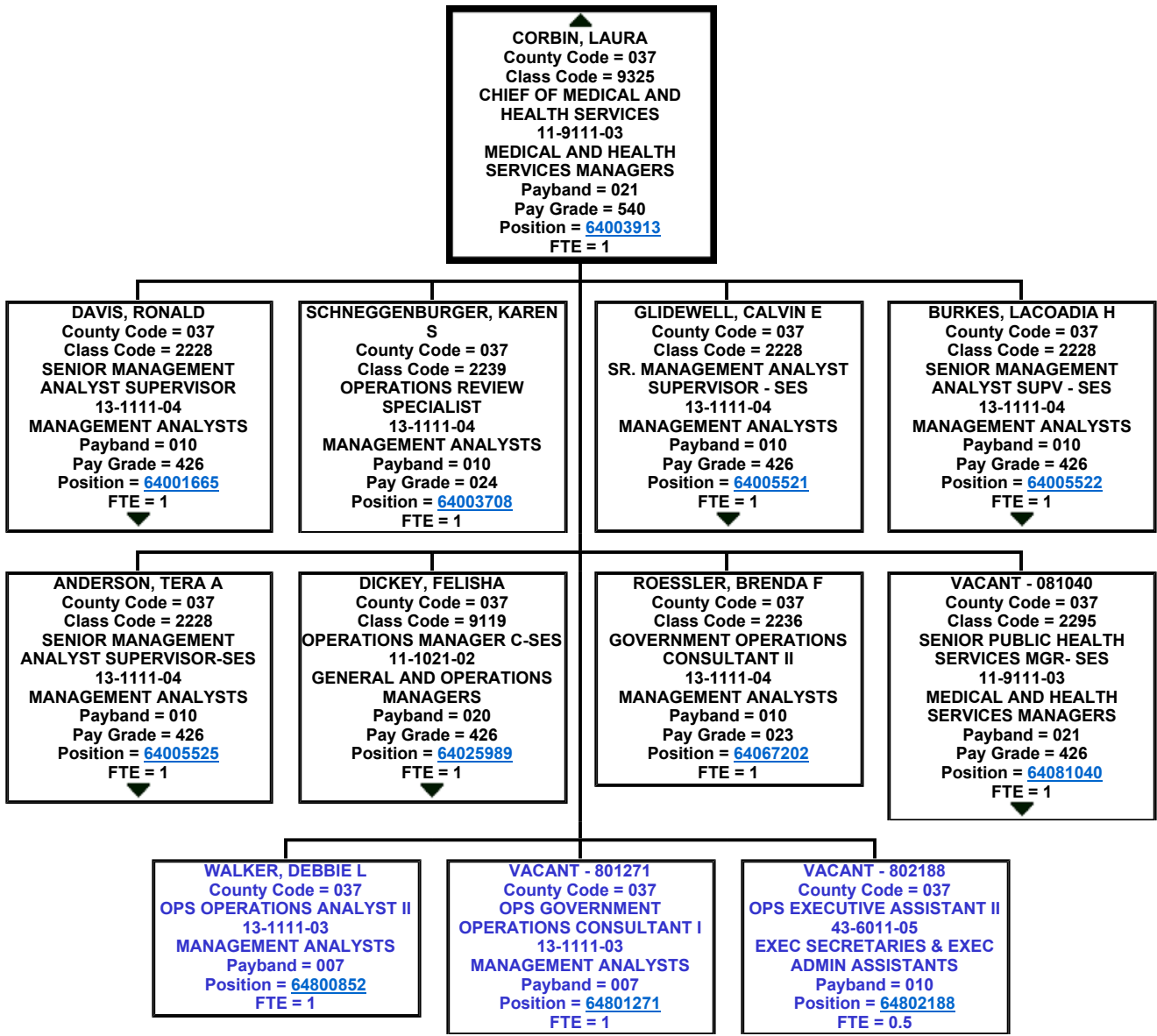


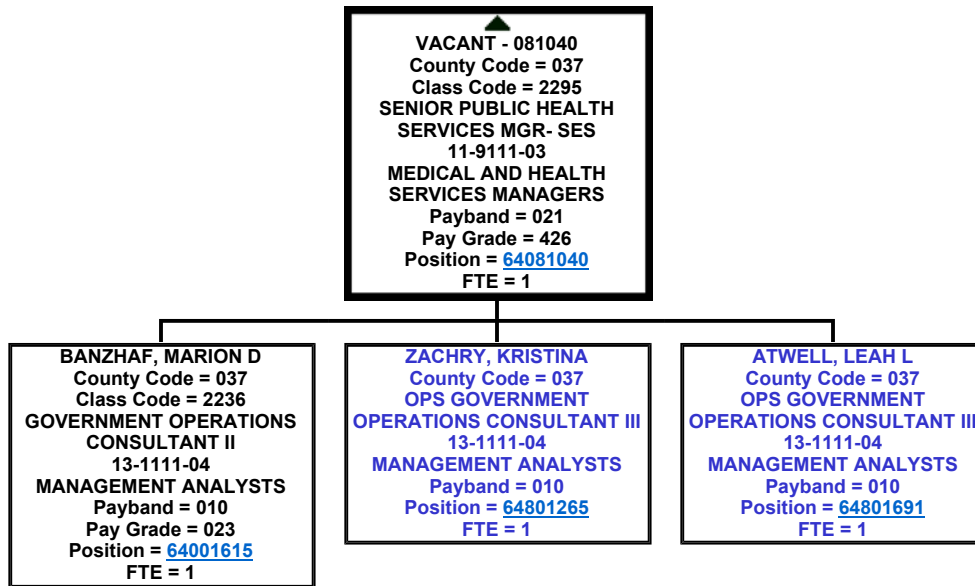


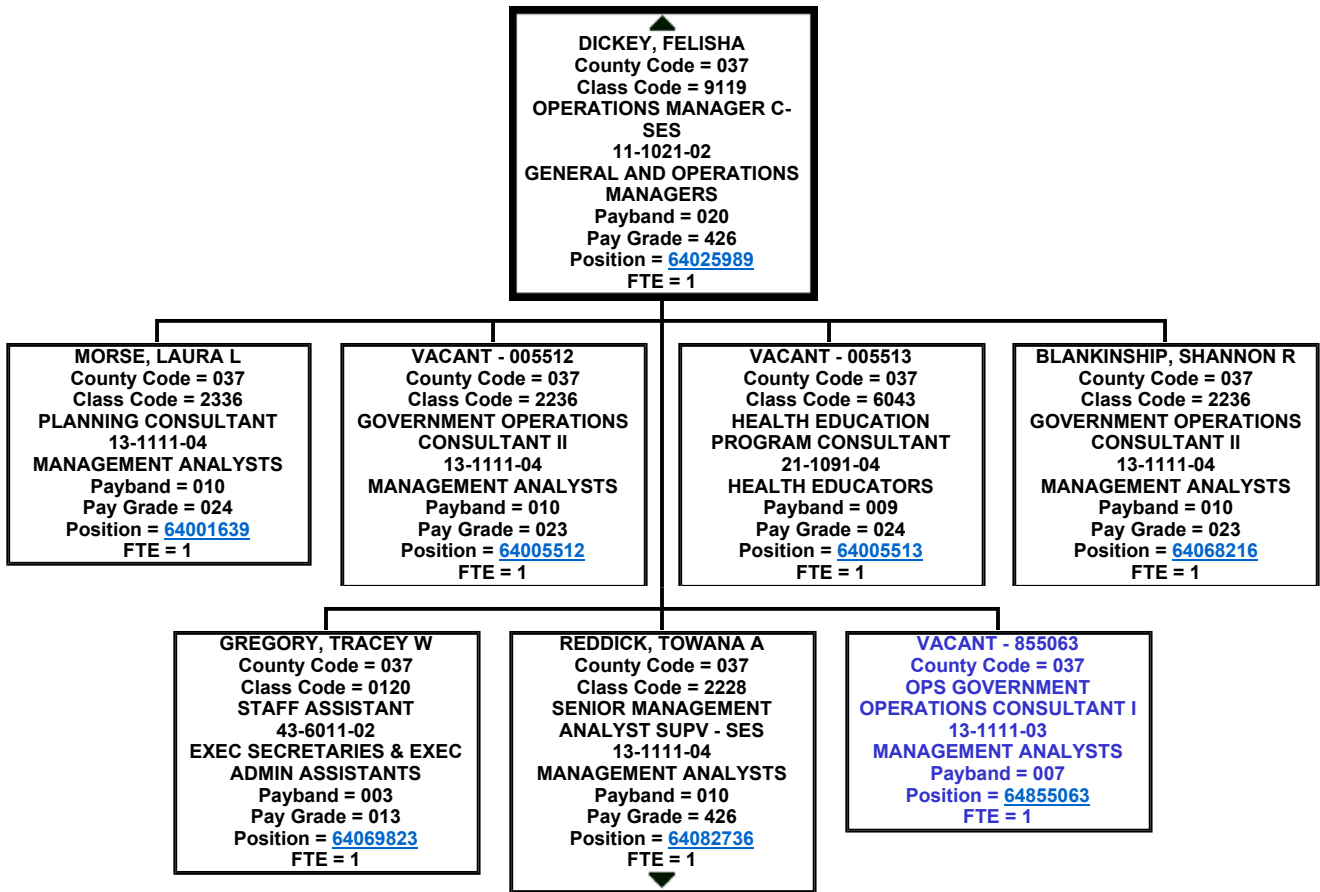


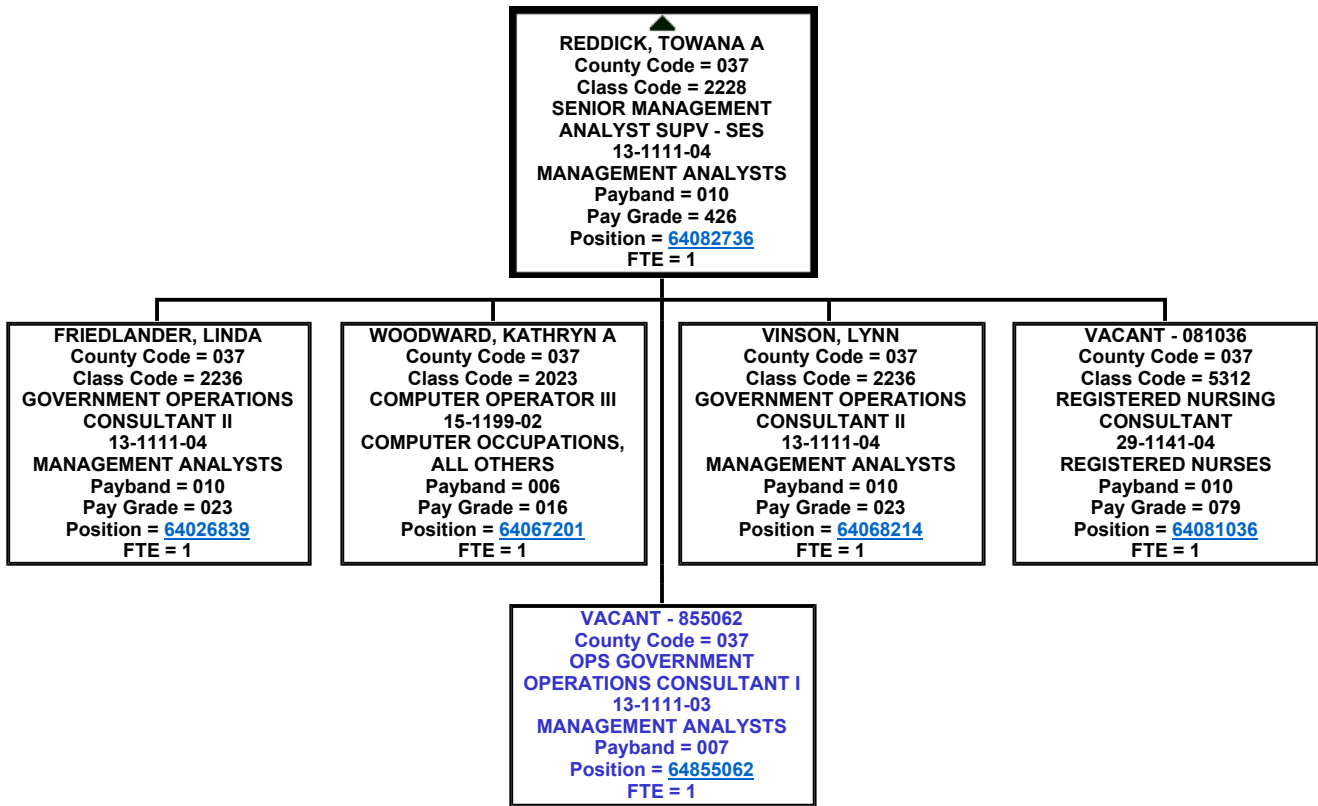


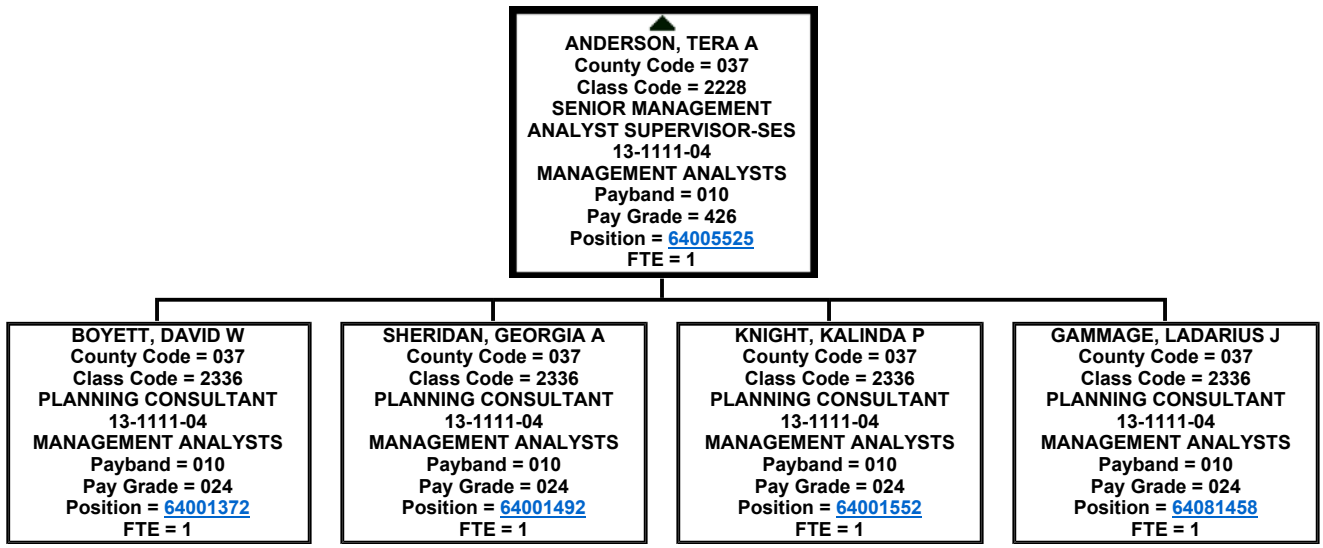


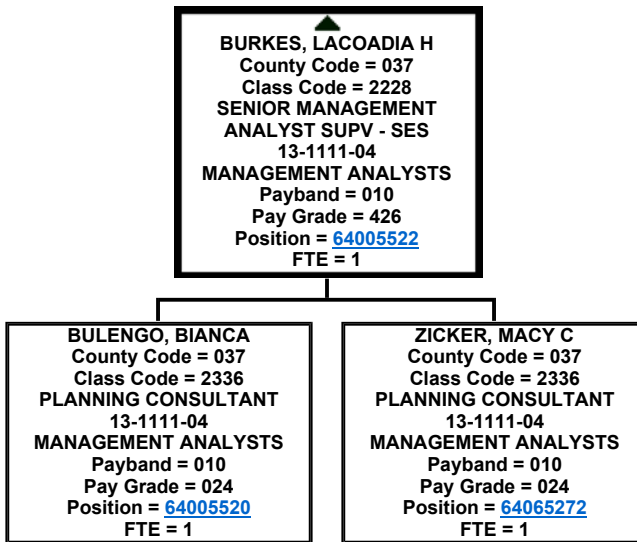


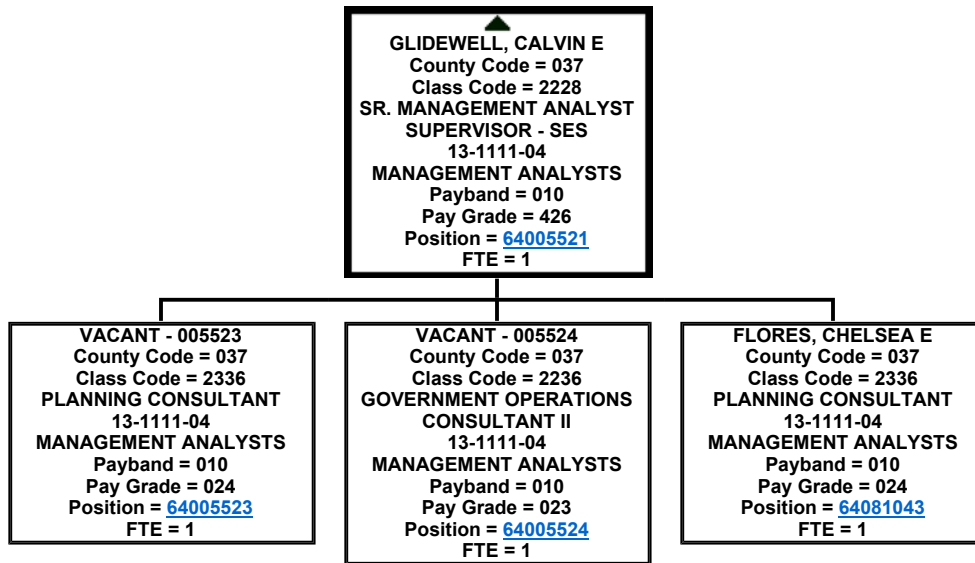


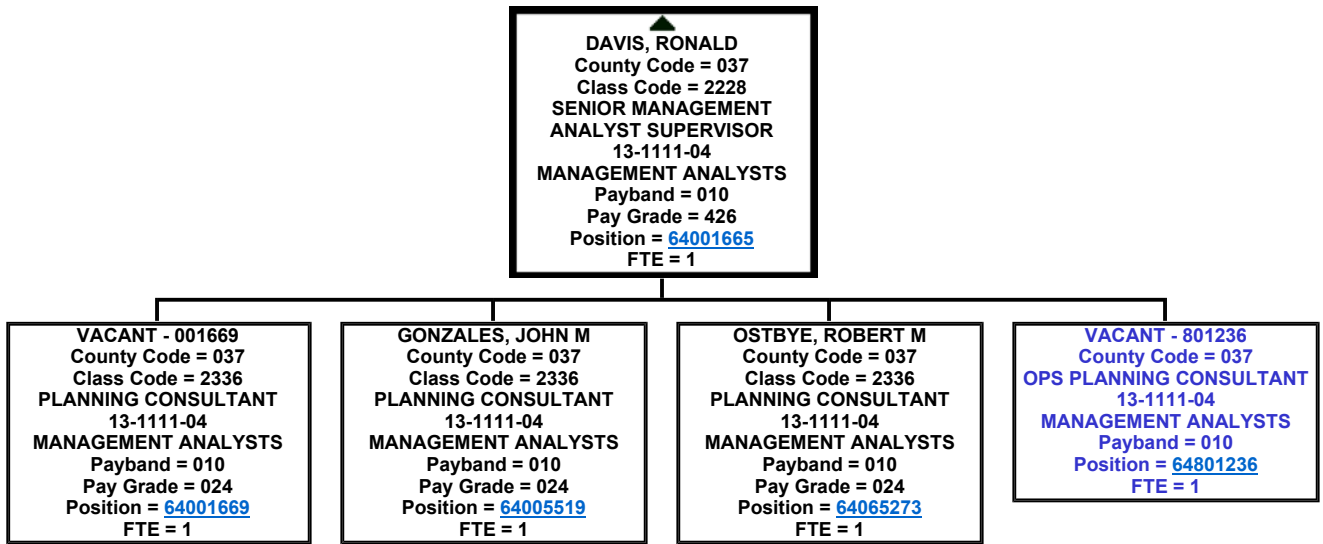


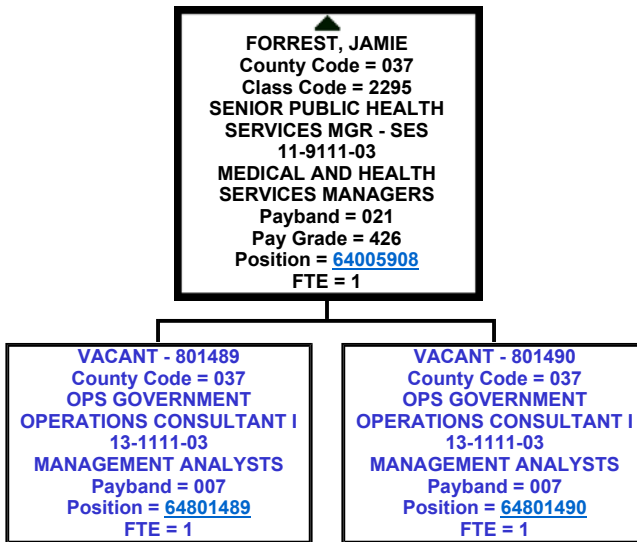










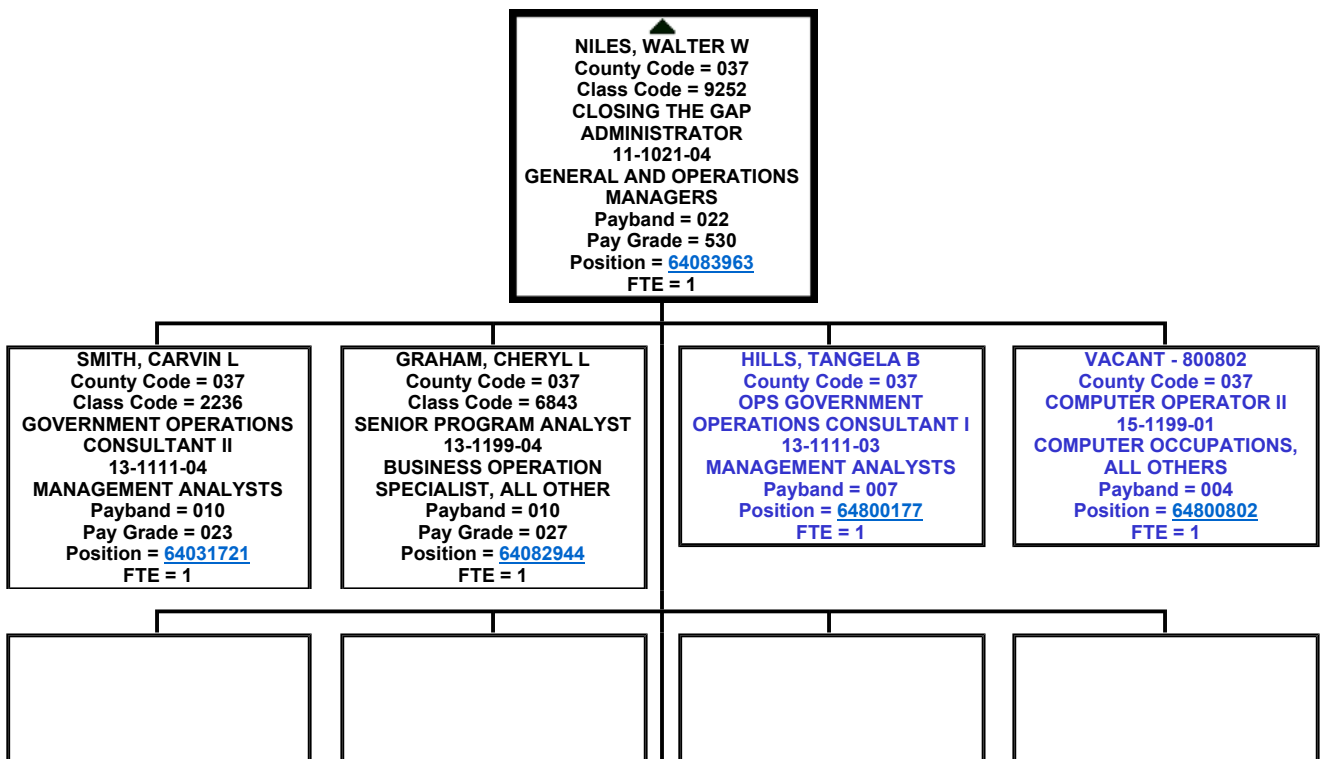
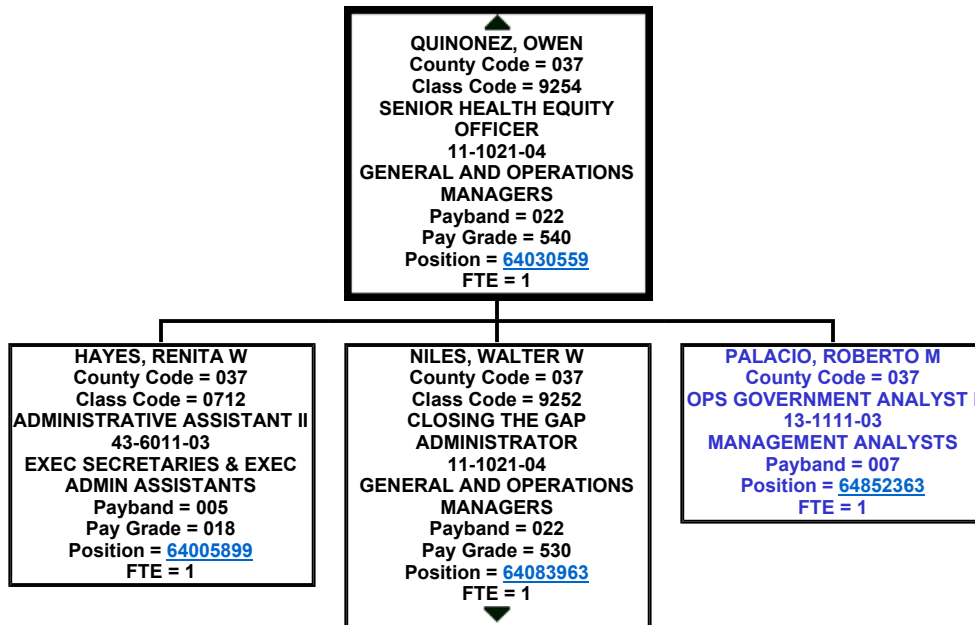


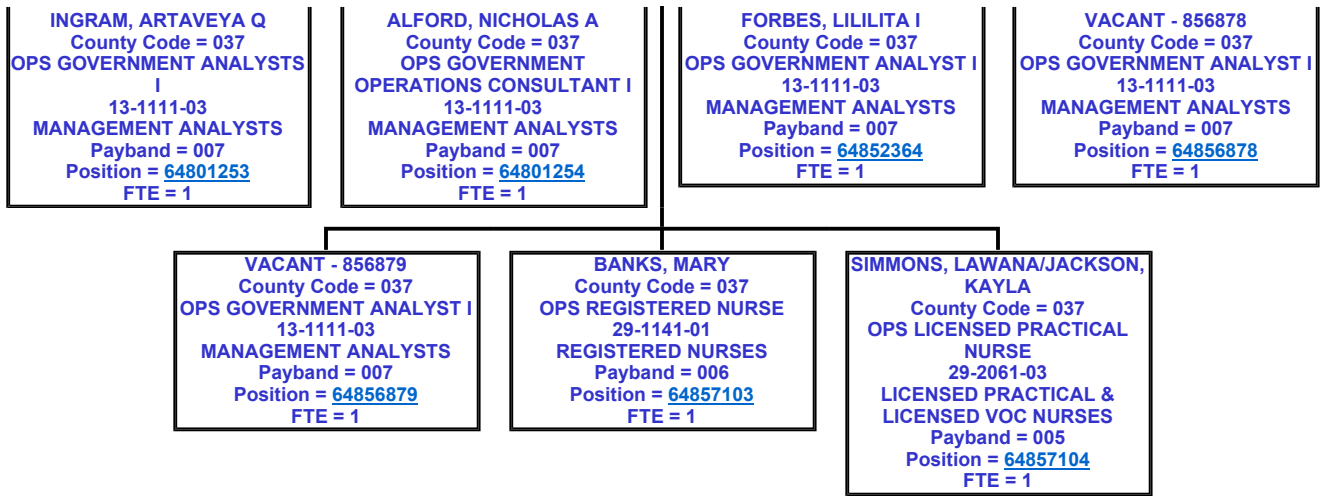
Florida Department of Health

Office of Minority Health and Health Equity

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



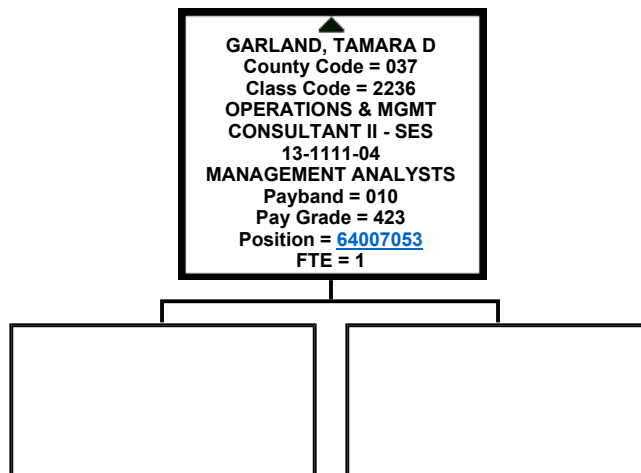
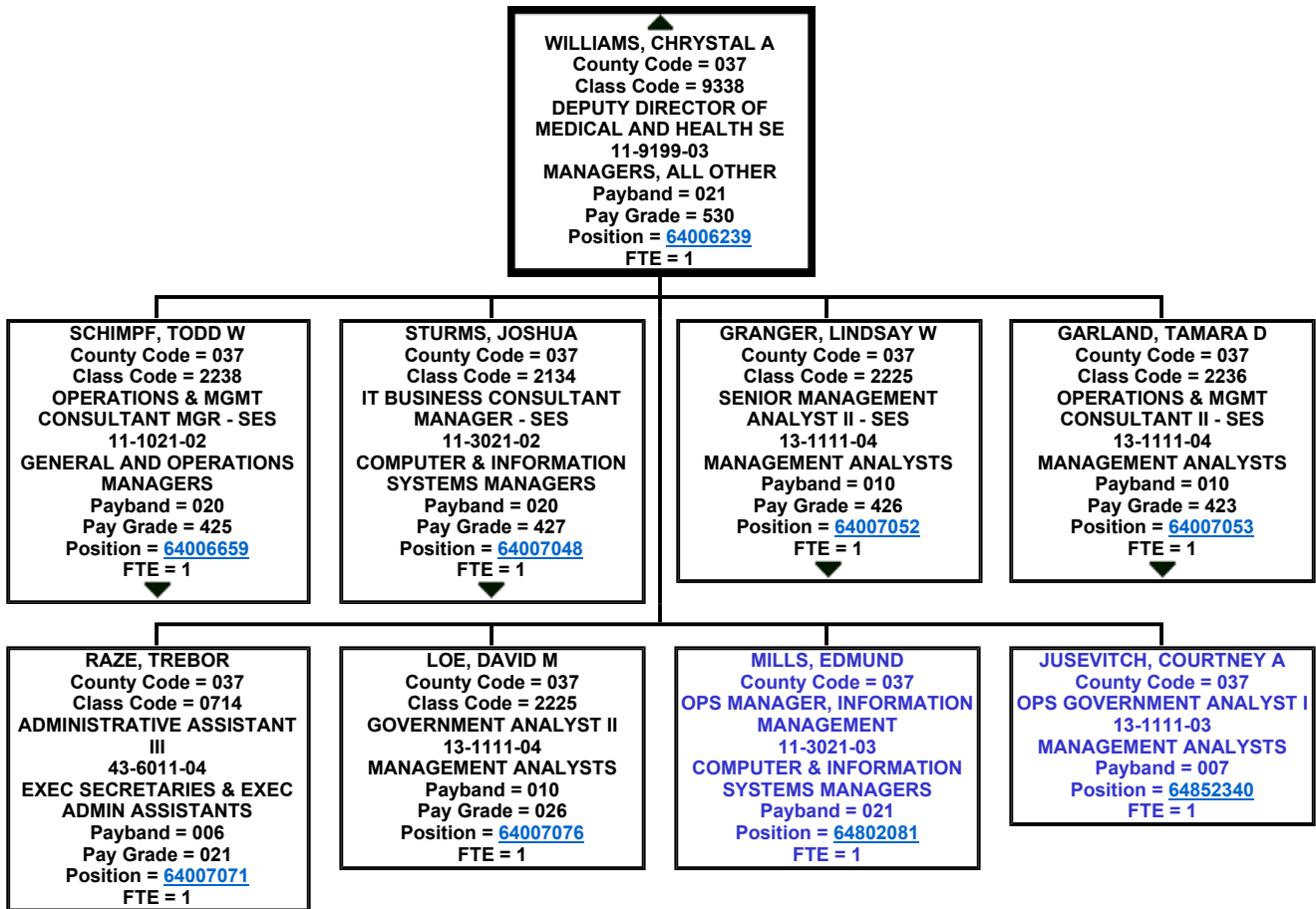


Florida Department of Health

Office of Medical Marijuana Use

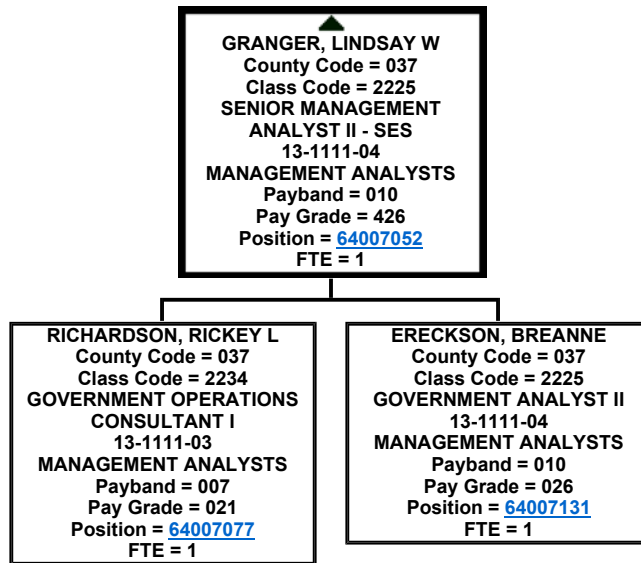
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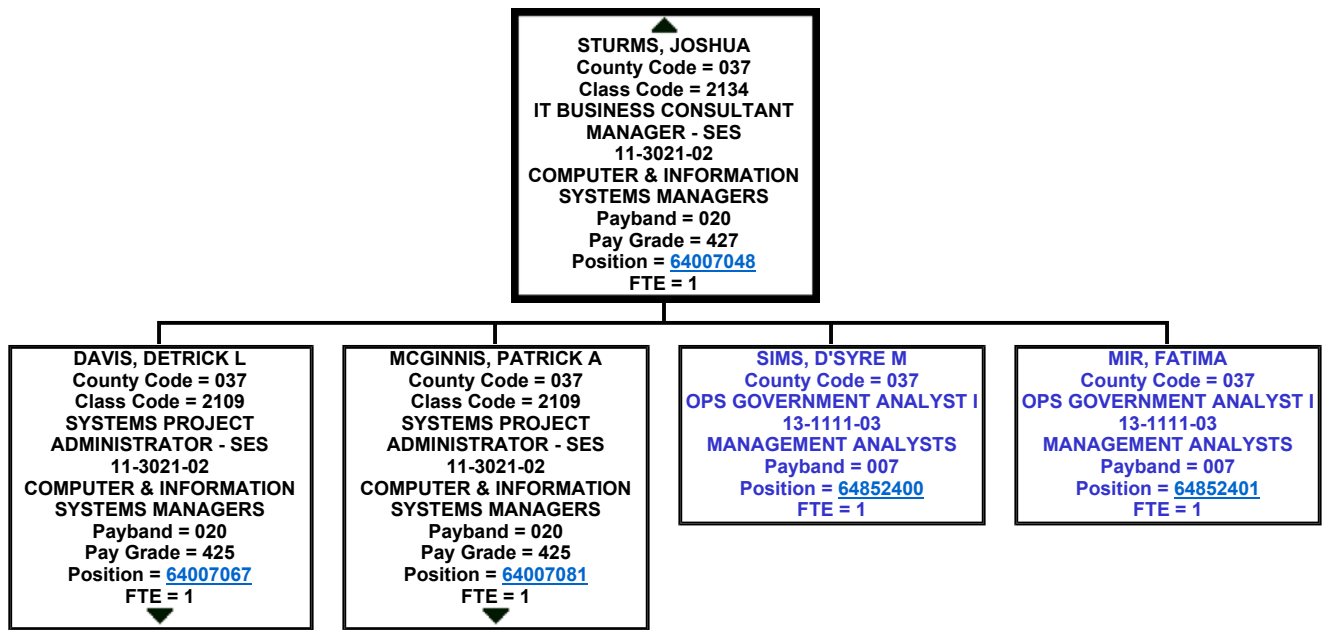
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

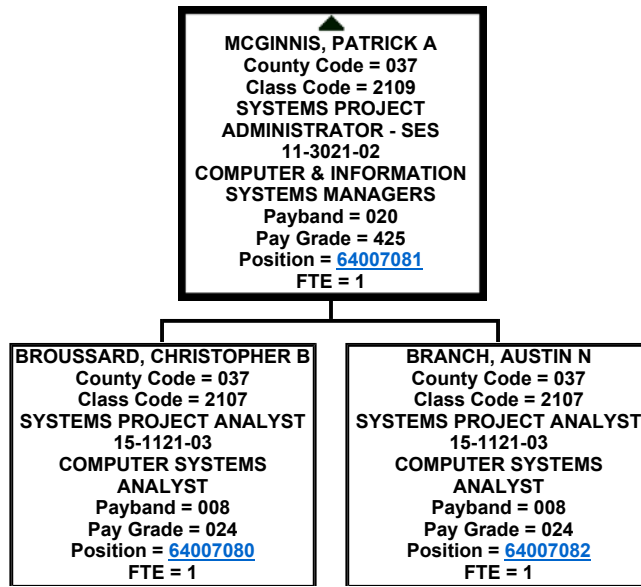


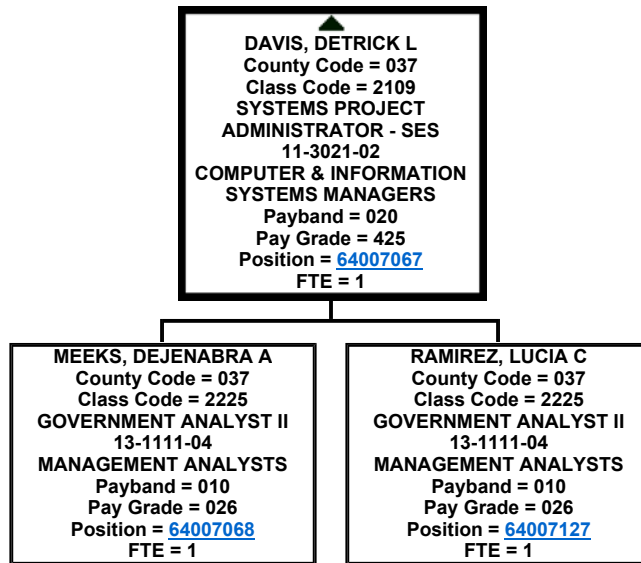
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CONSULTANT I
13-1111-03
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Pay Grade = 021
Position = [64007049](#)
FTE = 1

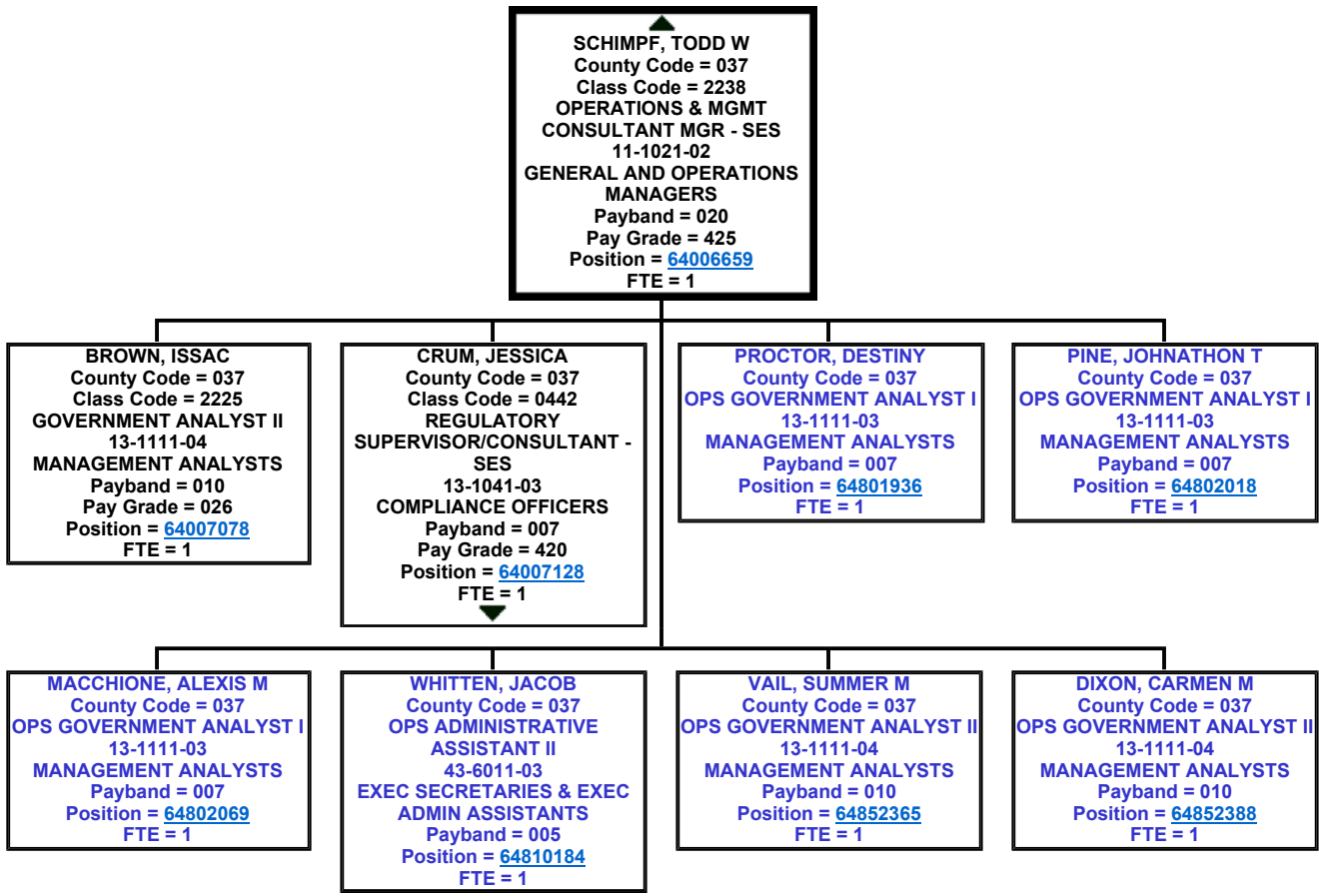
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Class Code = 2243
OPERATIONS CONSULTANT
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 021
Position = [64007072](#)
FTE = 1











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CRUM, JESSICA
 County Code = 037
 Class Code = 0442
REGULATORY SUPERVISOR/CONSULTANT - SES
 13-1041-03
COMPLIANCE OFFICERS
 Payband = 007
 Pay Grade = 420
 Position = [64007128](#)
 FTE = 1

HATCHER, DENESSA L
 County Code = 037
 Class Code = 0441
REGULATORY SPECIALIST II
 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64007069](#)
 FTE = 1

BARWICK, TASANDRA
 County Code = 037
 Class Code = 0441
REGULATORY SPECIALIST II
 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64007070](#)
 FTE = 1

SMITH, MELODY R
 County Code = 037
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 13-1041-02
COMPLIANCE OFFICERS
 Payband = 006
 Pay Grade = 017
 Position = [64007079](#)
 FTE = 1

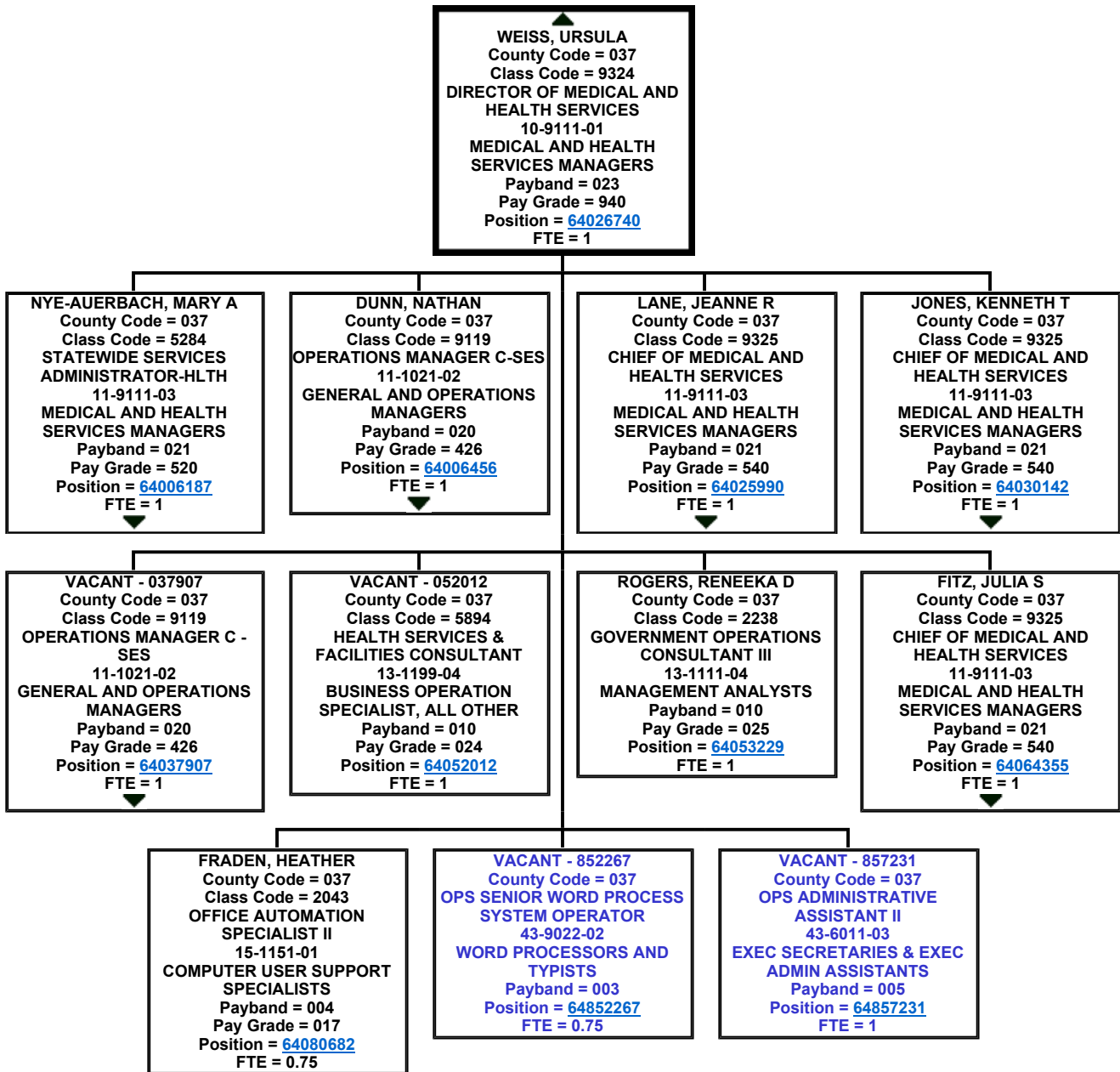
VACANT - 856915
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MANAGEMENT ANALYSTS
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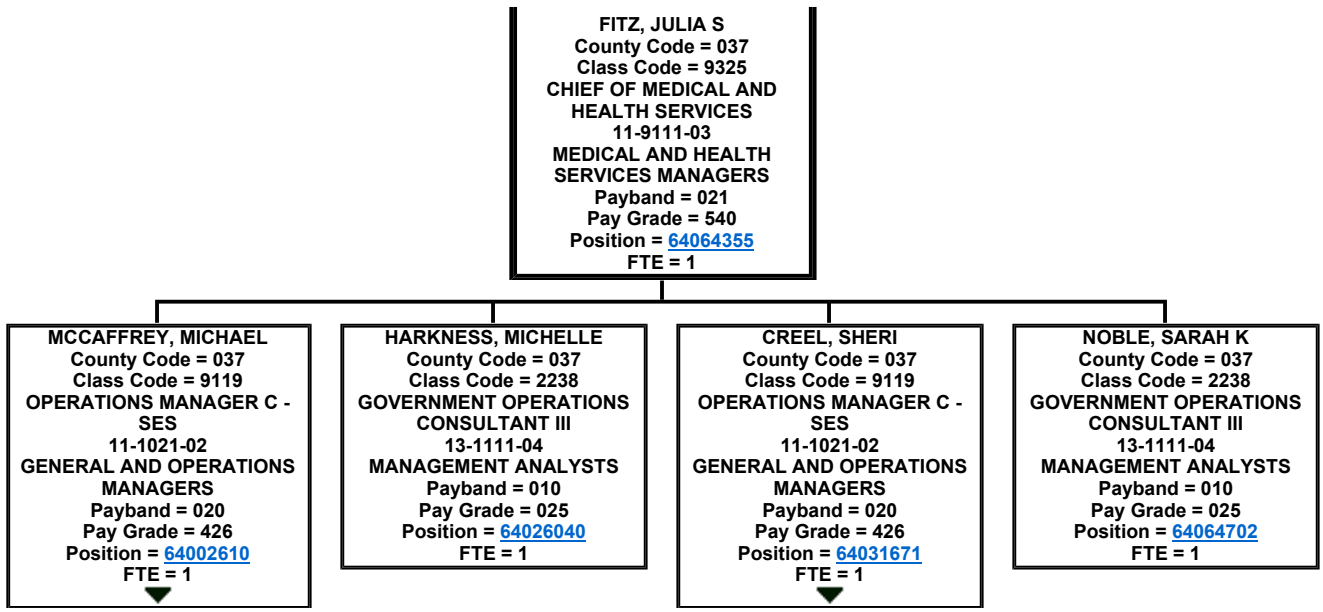
Florida Department of Health

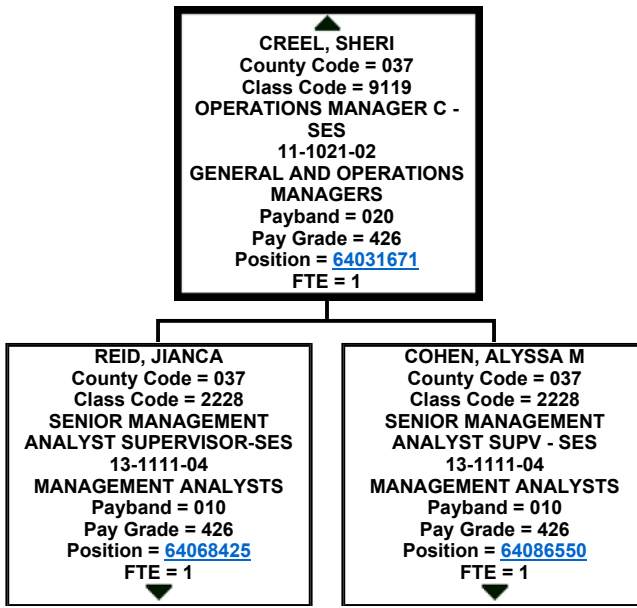
Division of Public Health Statistics and Performance Management

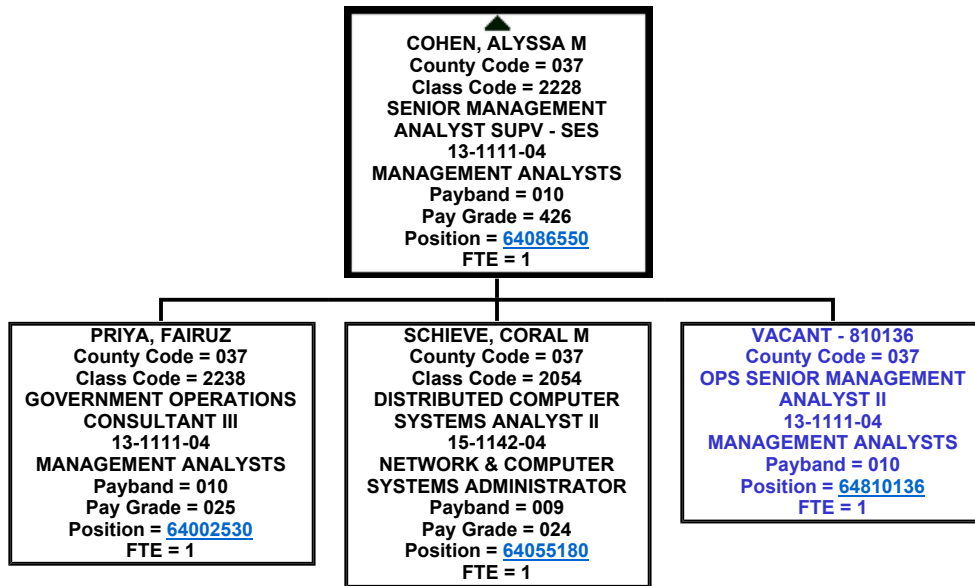
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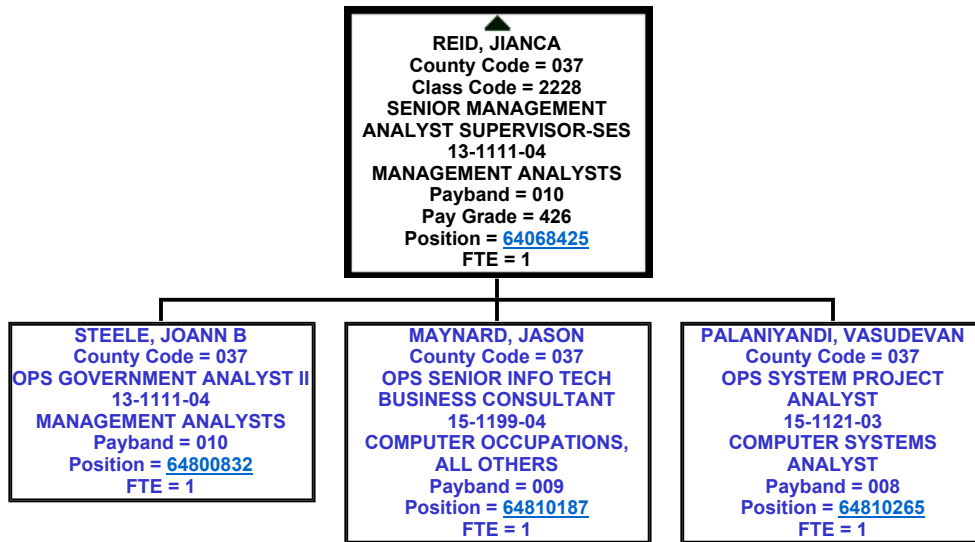
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.











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 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C -
SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64002610](#)
 FTE = 1

VACANT - 003386
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
 Position = [64003386](#)
 FTE = 1

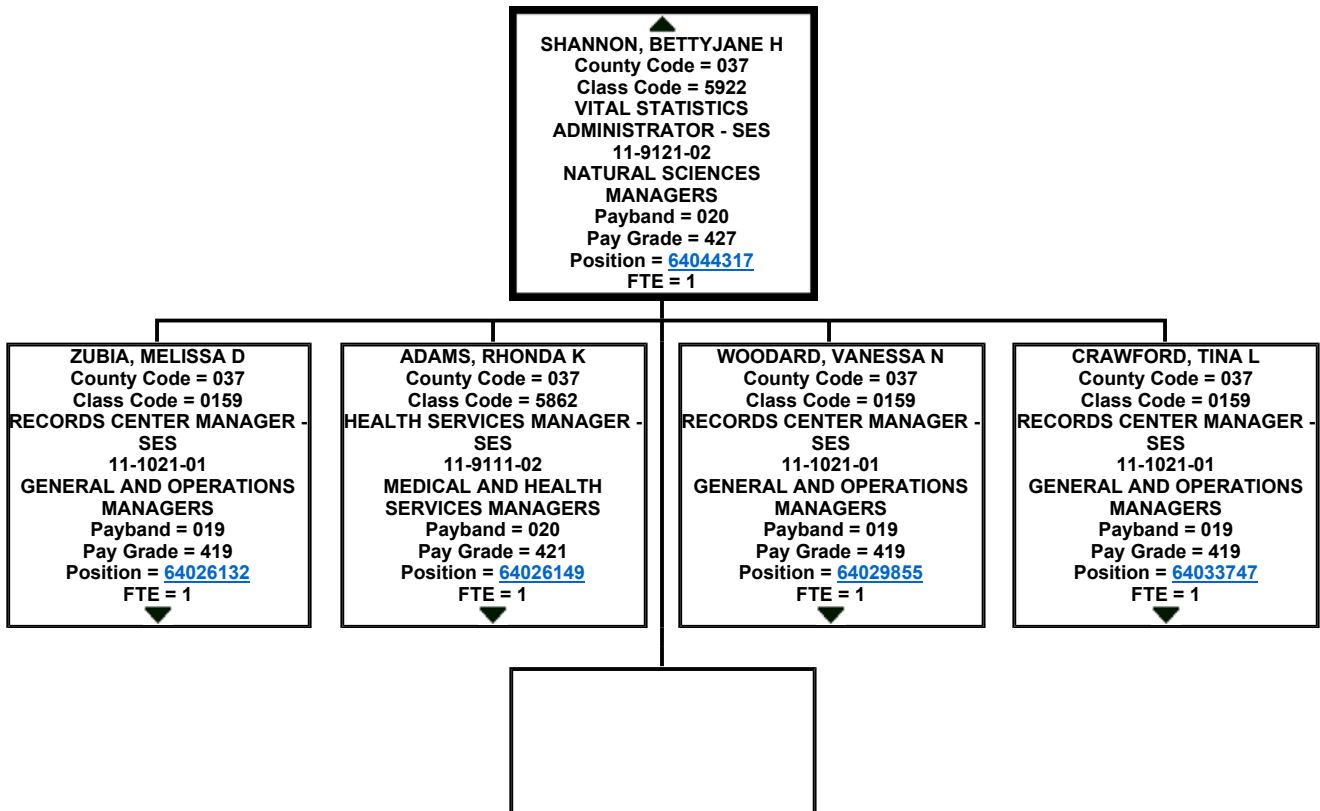
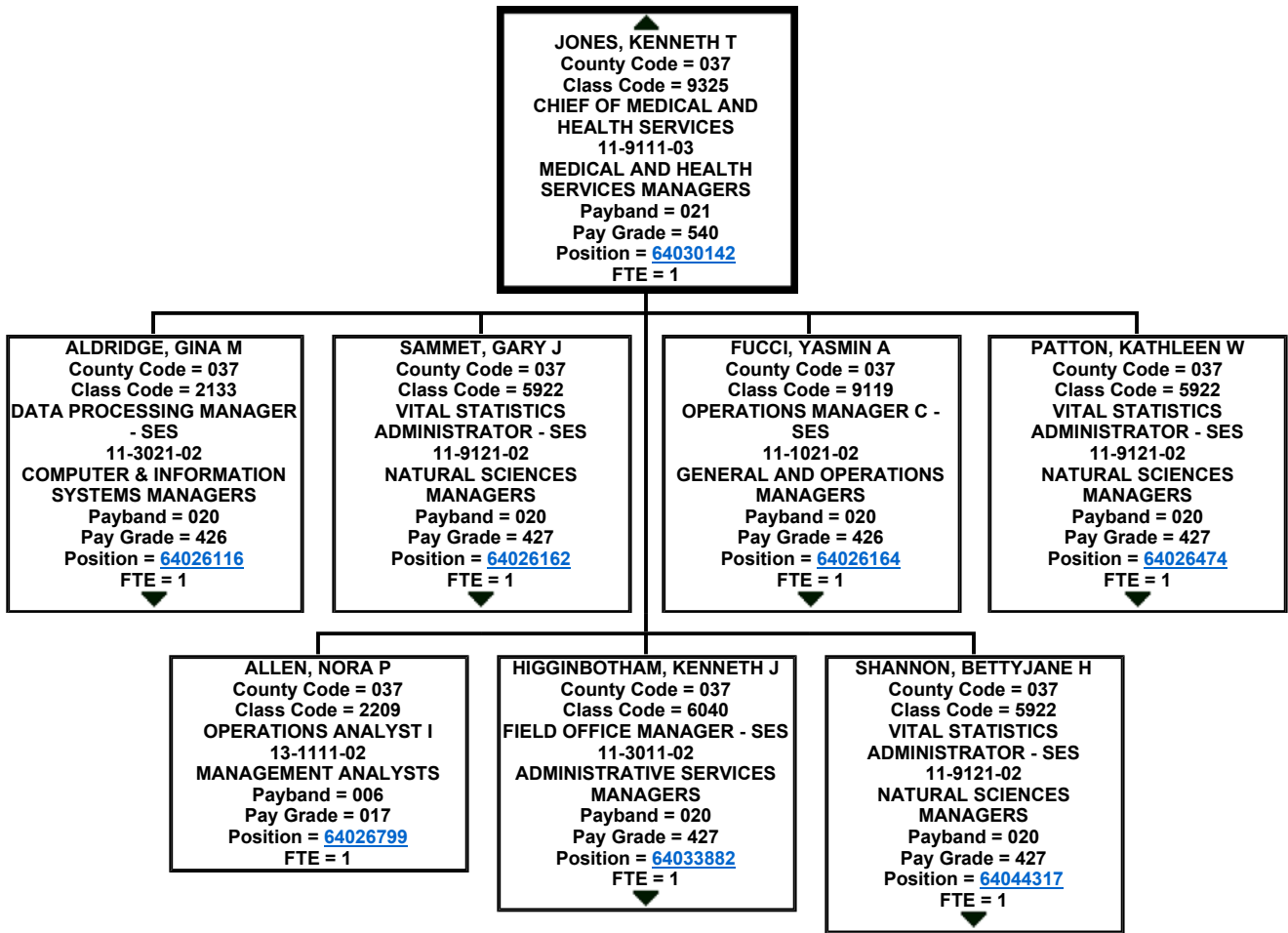
PERDUE, MELANIE R
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64031420](#)
 FTE = 1

JEFFERSON, CIARA P
 County Code = 037
 Class Code = 2234
 Government Operations
 Consultant I
 13-1111-03
MANAGEMENT ANALYSTS
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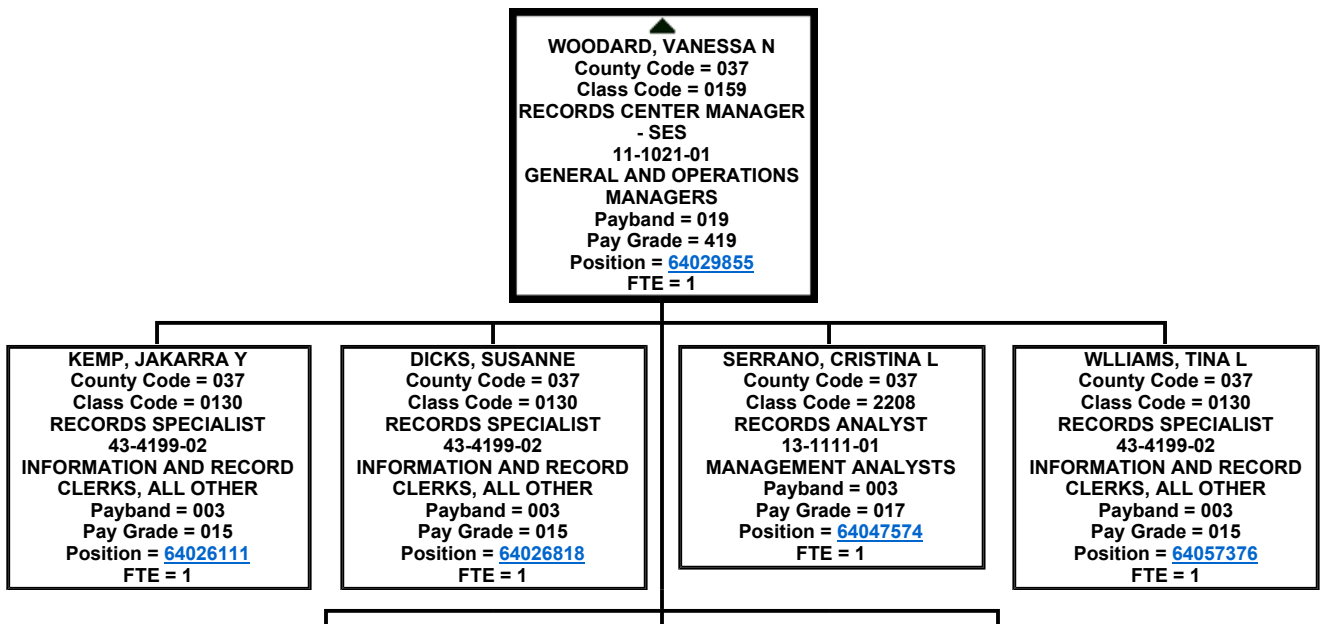
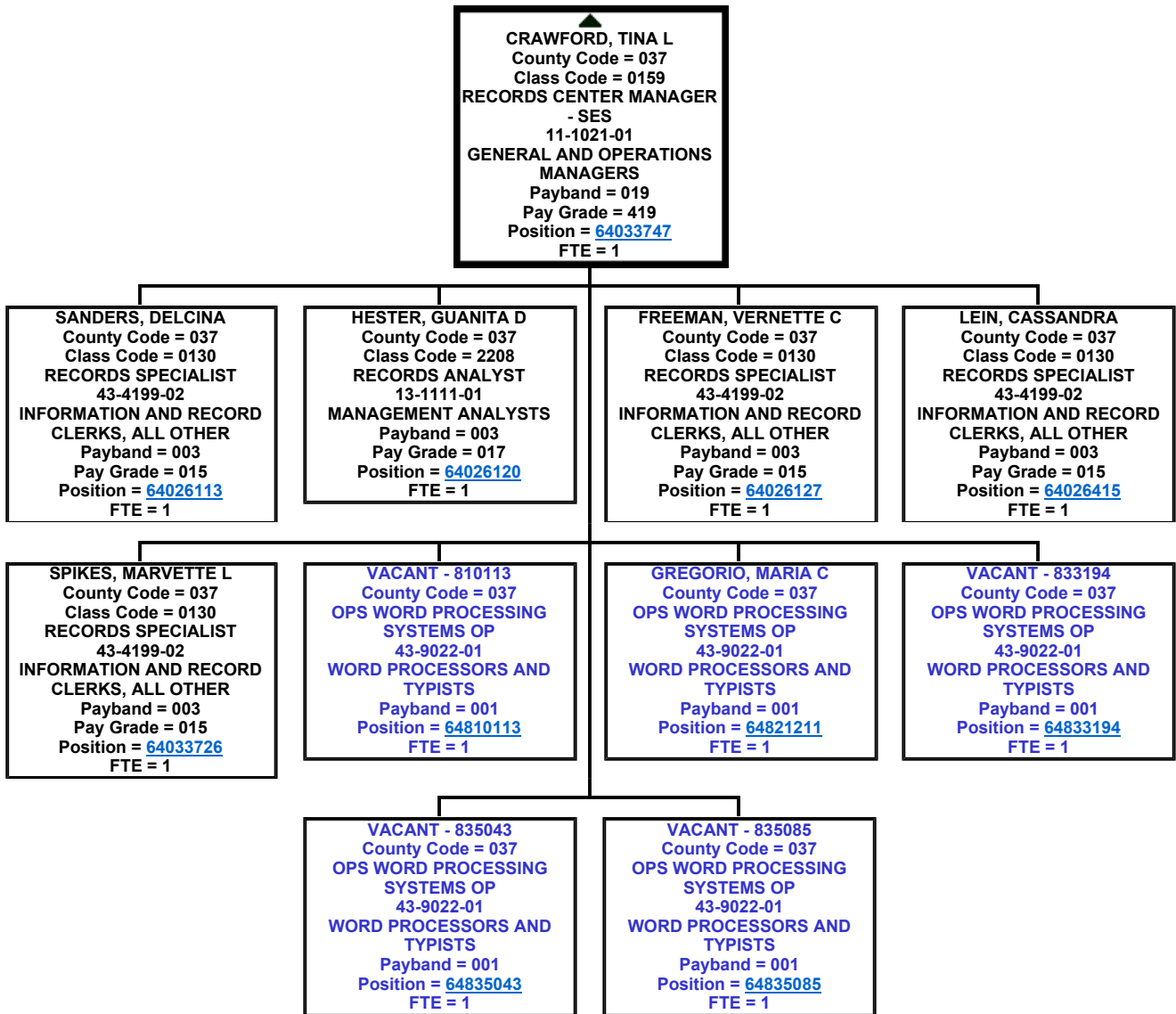
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OPS SENIOR MANAGEMENT
ANALYST II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64801887](#)
 FTE = 1

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Class Code = 9119
OPERATIONS MANAGER C -
SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 426
Position = [64037907](#)
FTE = 1

VACANT - 001645
County Code = 037
Class Code = 2238
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13-1111-04
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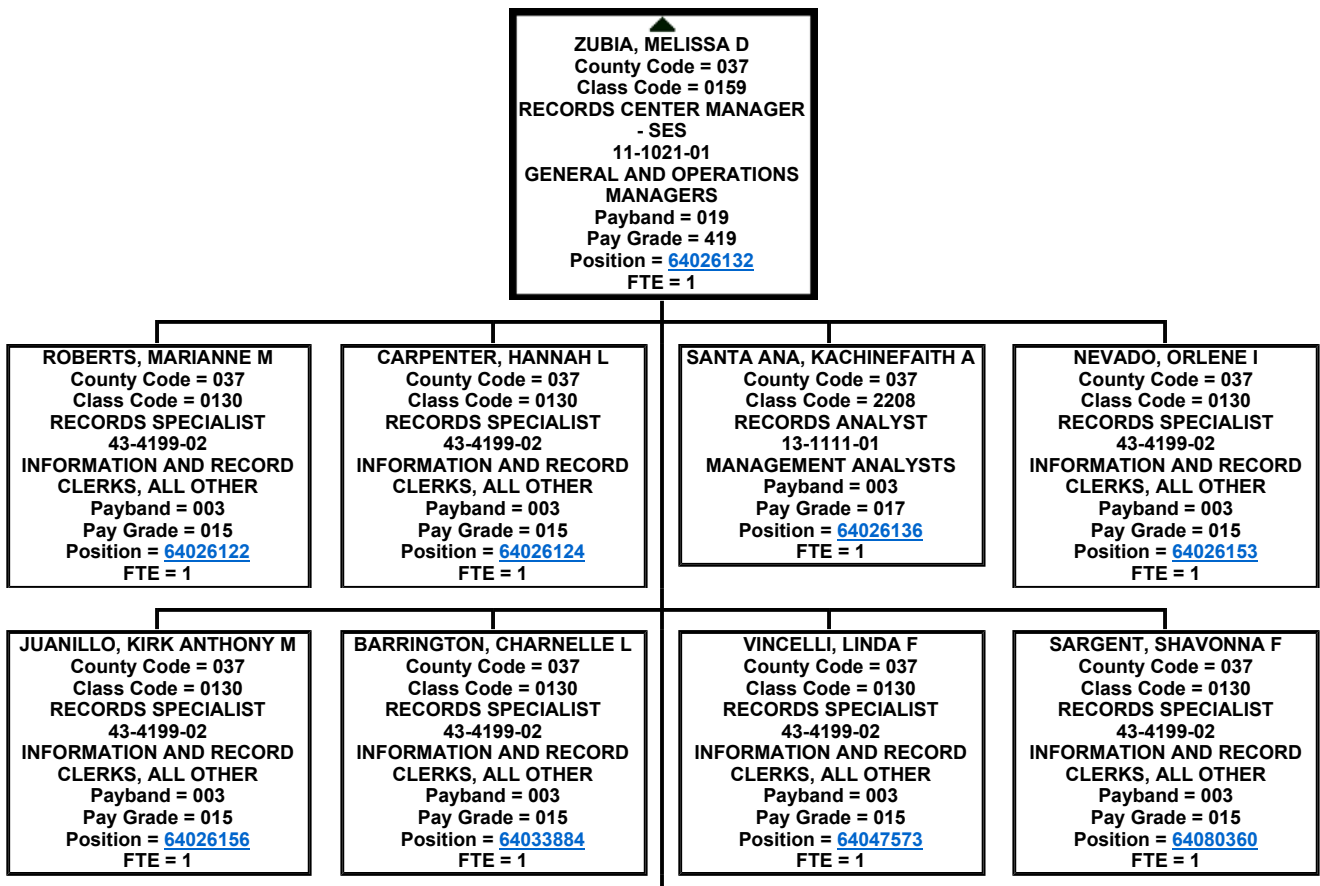
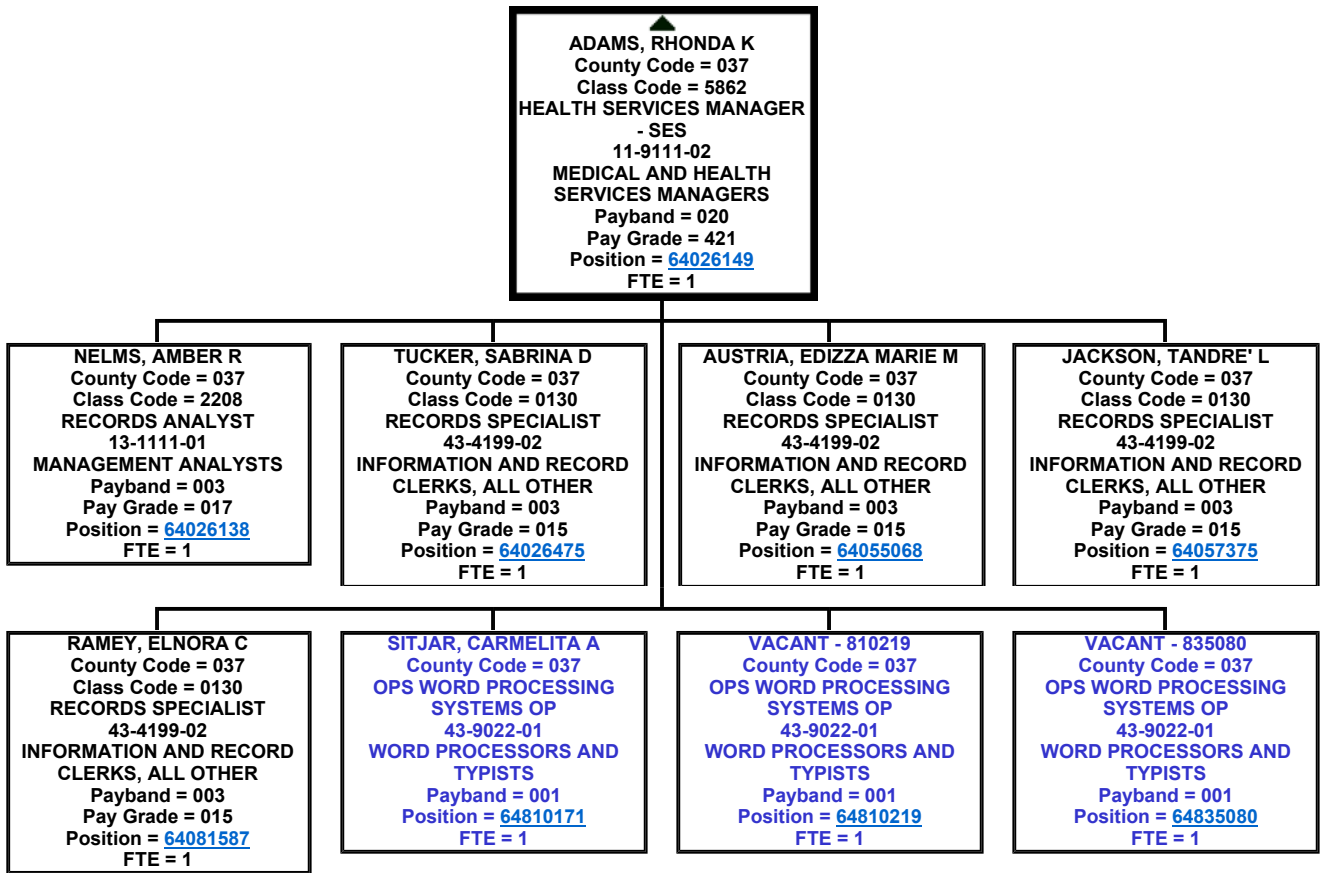
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MANAGEMENT ANALYSTS
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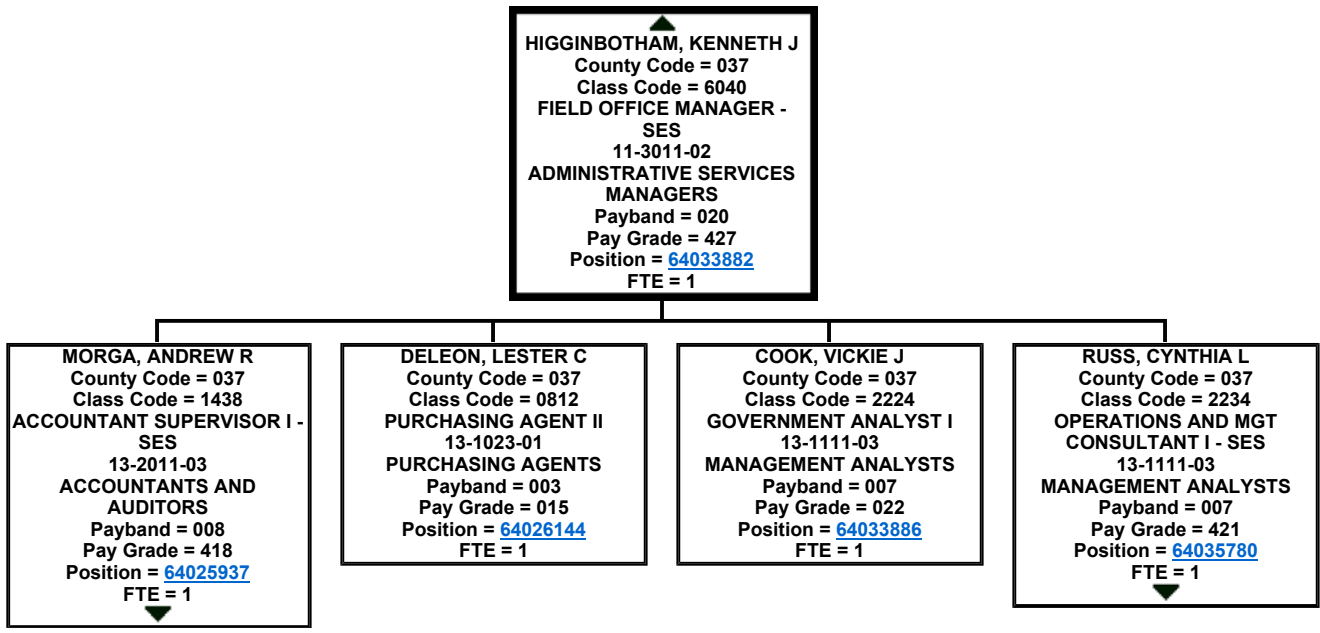
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INFORMATION AND RECORD
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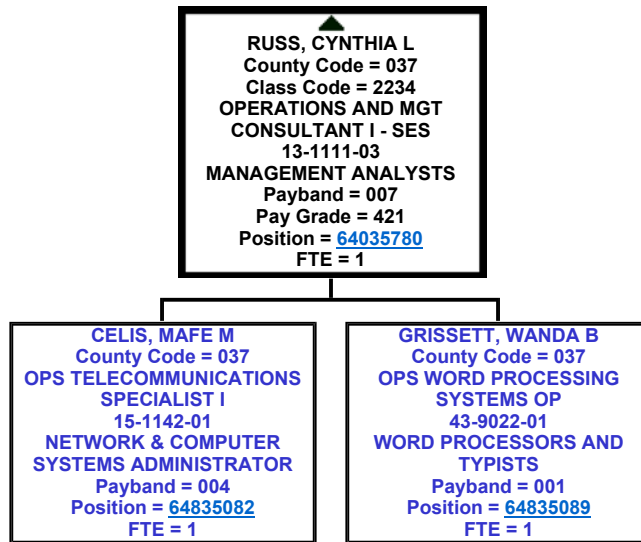
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Class Code = 0130
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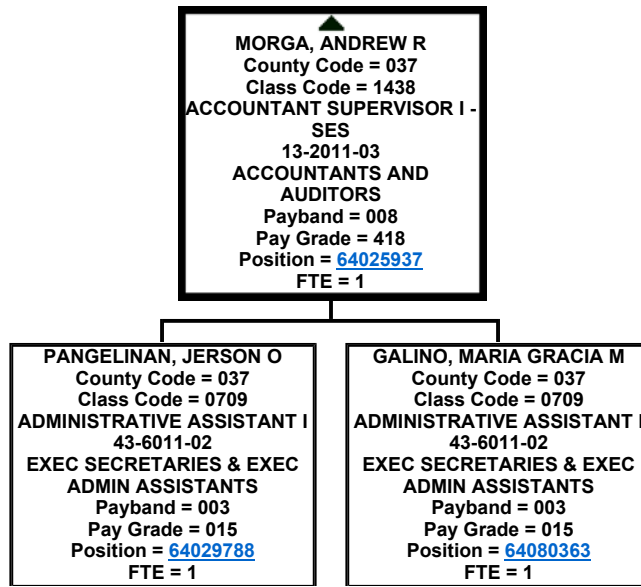
OWEN, CHIQUITA M
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Class Code = 0130
RECORDS SPECIALIST
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64081585](#)
FTE = 1



<p>AUSTRIA, EDIZZA MARIE M County Code = 037 OPS WORD PROCESSING SYSTEMS OPERATOR 43-9022-01 WORD PROCESSORS AND TYPISTS Payband = 001 Position = 64800561 FTE = 1</p>	<p>VACANT - 835090 County Code = 037 OPS WORD PROCESSING SYSTEMS OP 43-9022-01 WORD PROCESSORS AND TYPISTS Payband = 001 Position = 64835090 FTE = 1</p>
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PATTON, KATHLEEN W
 County Code = 037
 Class Code = 5922
 VITAL STATISTICS
 ADMINISTRATOR - SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 427
 Position = [64026474](#)
 FTE = 1

MARR, VICKIE L
 County Code = 037
 Class Code = 0159
 RECORDS CENTER MANAGER -
 SES
 11-1021-01
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 019
 Pay Grade = 419
 Position = [64026133](#)
 FTE = 1
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GAZALEH, THERESA M
 County Code = 037
 Class Code = 5862
 HEALTH SERVICES MANAGER -
 SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026150](#)
 FTE = 1
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DAVID, DONNALYN D
 County Code = 037
 Class Code = 5862
 HEALTH SERVICES MANAGER -
 SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026154](#)
 FTE = 1
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DAVID, DONNALYN D
 County Code = 037
 Class Code = 5862
 HEALTH SERVICES MANAGER
 - SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64026154](#)
 FTE = 1

VACANT - 026112
 County Code = 037
 Class Code = 2208
 RECORDS ANALYST
 13-1111-01
 MANAGEMENT ANALYSTS
 Payband = 003
 Pay Grade = 017
 Position = [64026112](#)
 FTE = 1

ANDERSON, DEBRA K
 County Code = 037
 Class Code = 0130
 RECORDS SPECIALIST
 43-4199-02
 INFORMATION AND RECORD
 CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64026125](#)
 FTE = 1

ESTRADA, CARLA S
 County Code = 037
 Class Code = 0130
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 INFORMATION AND RECORD
 CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64026129](#)
 FTE = 1

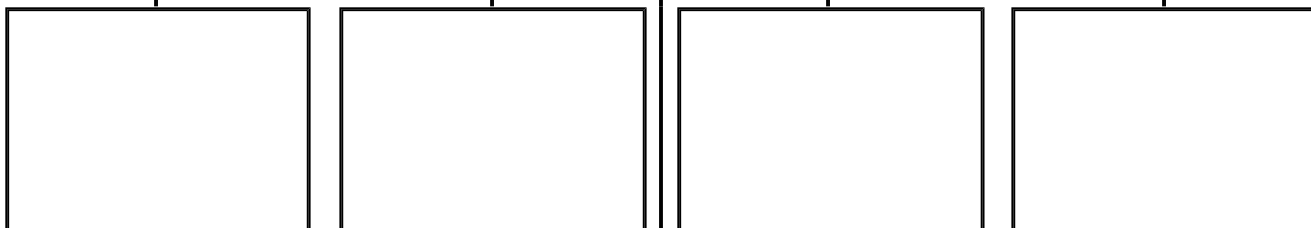
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 INFORMATION AND RECORD
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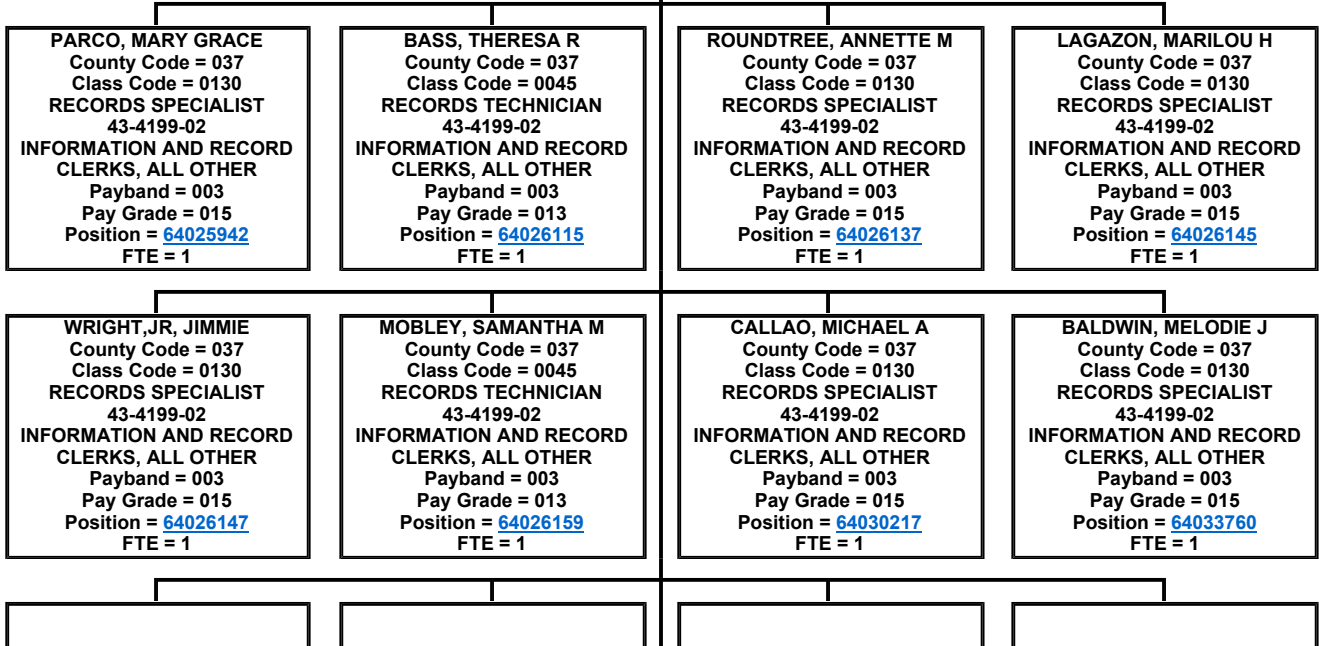
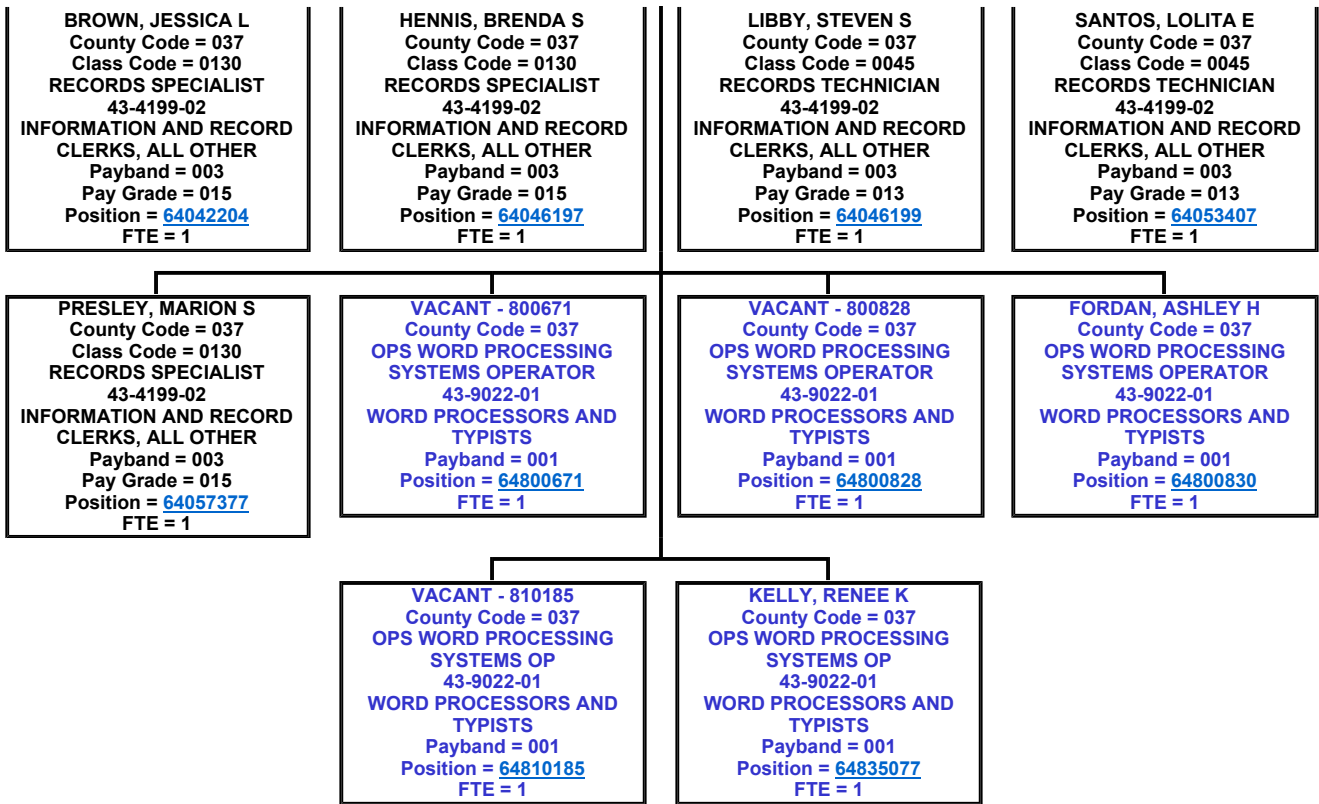
PHILYAW, ANGELA E
 County Code = 037
 Class Code = 0045
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 43-4199-02
 INFORMATION AND RECORD
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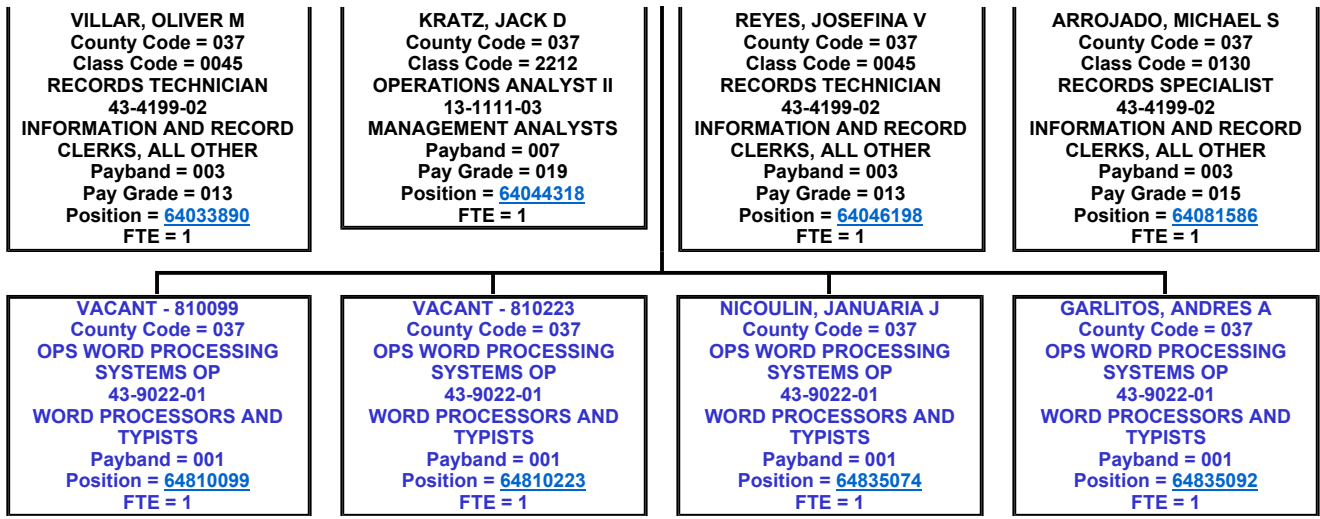
FONTANEZ, VIANNY M
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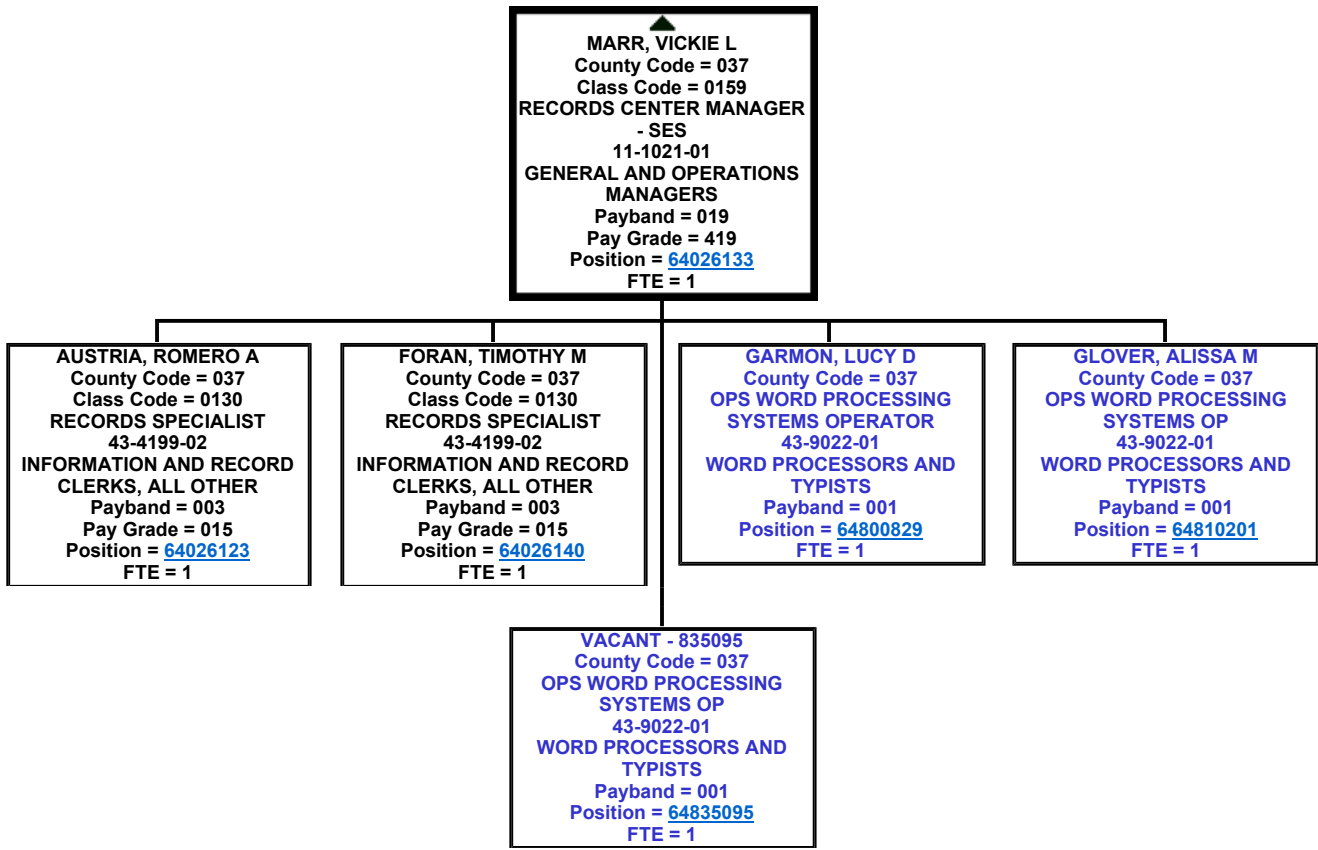
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 Class Code = 0130
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 43-4199-02
 INFORMATION AND RECORD
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 Pay Grade = 015
 Position = [64030216](#)
 FTE = 1

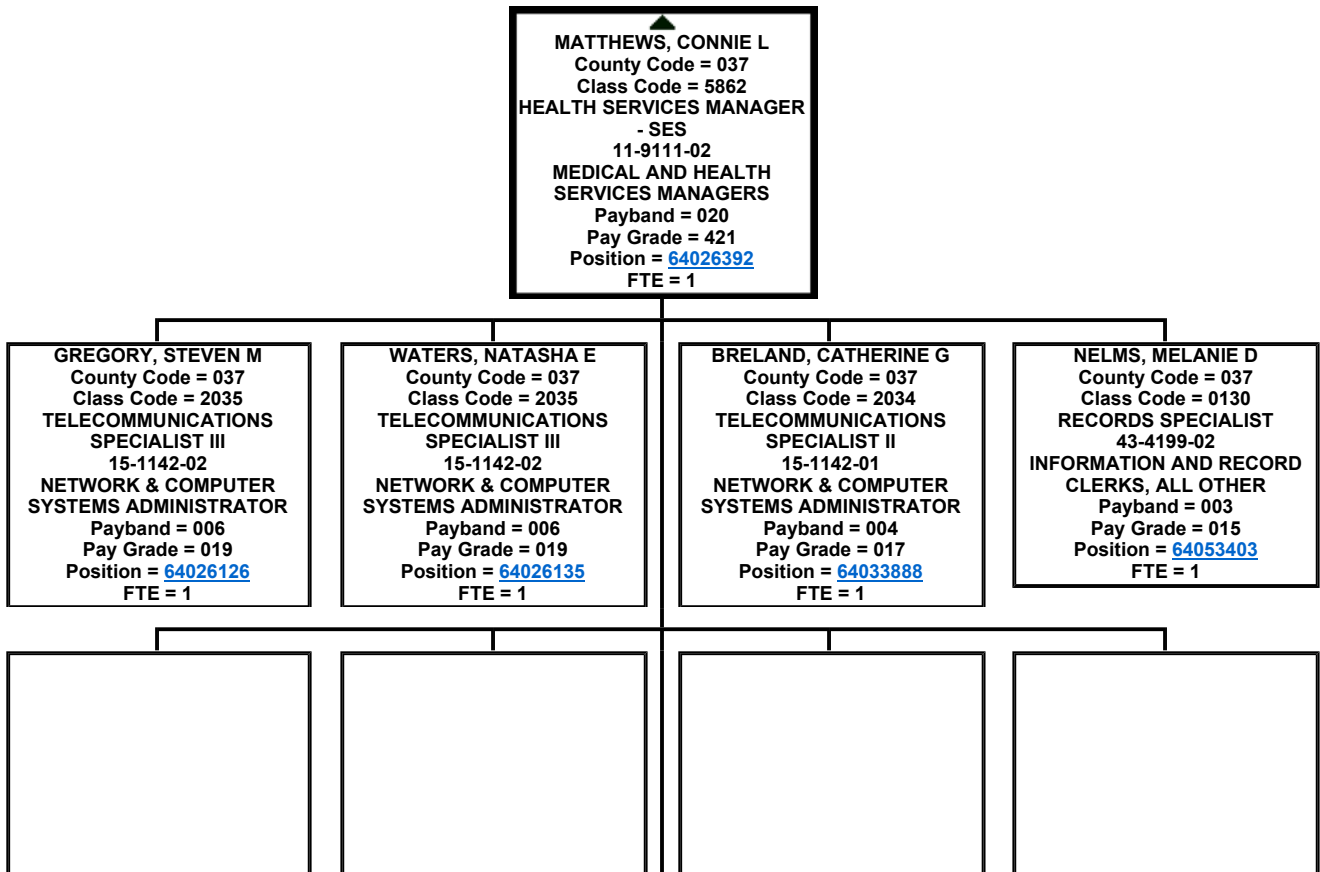
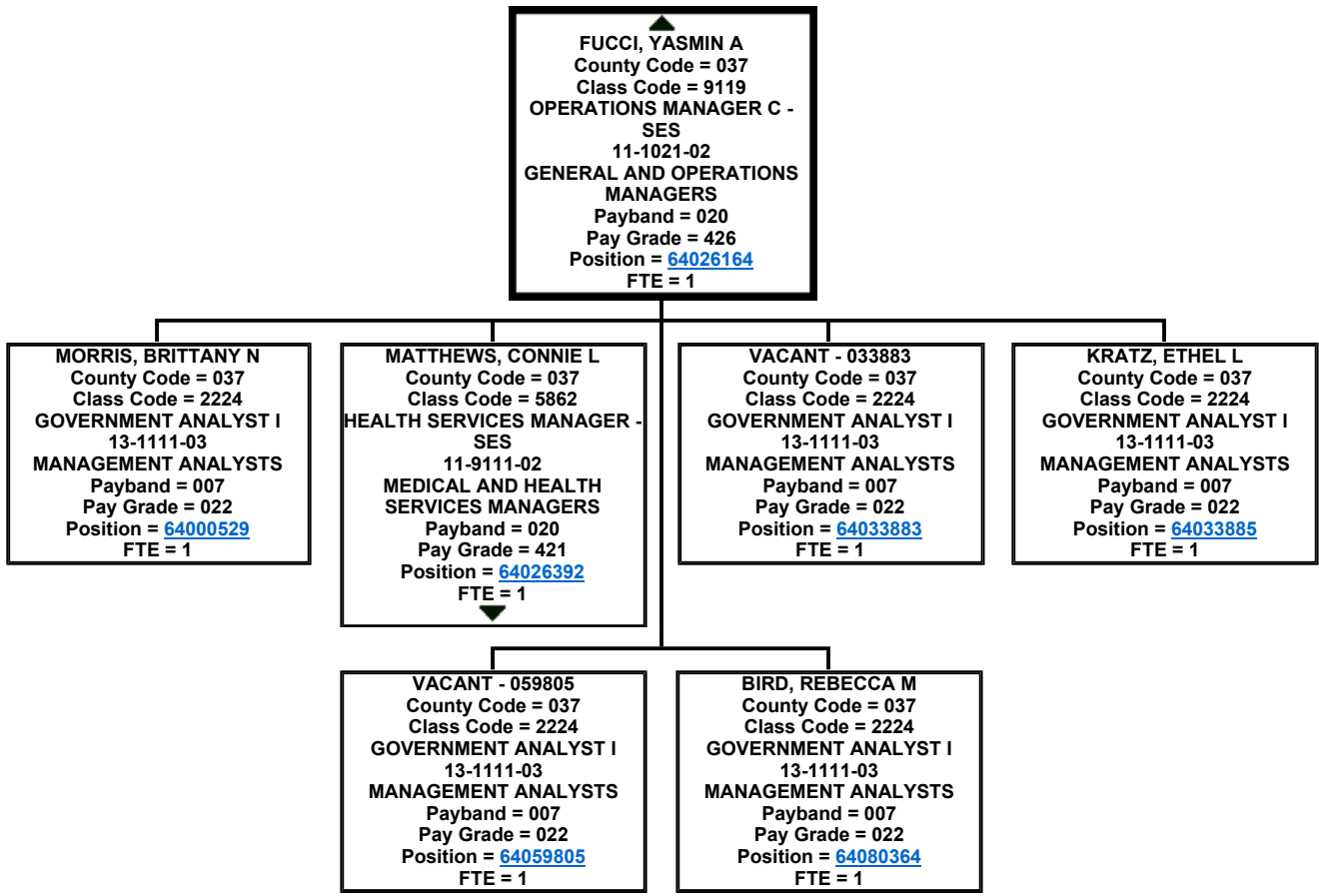
YORK, CONNIE A
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 FTE = 1

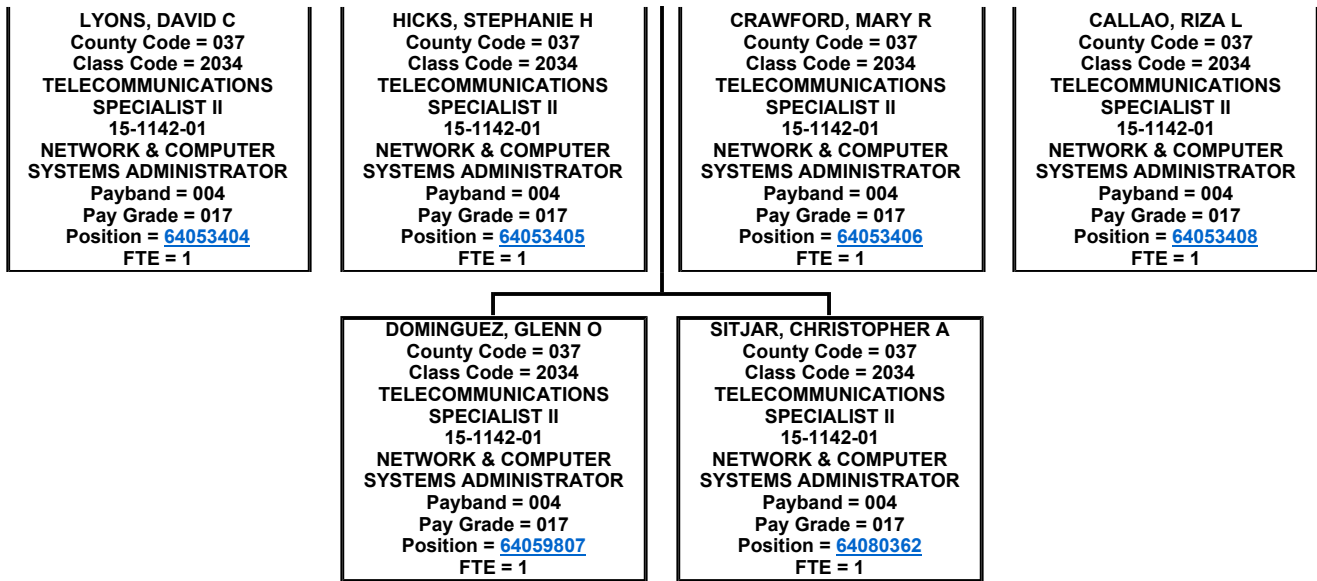


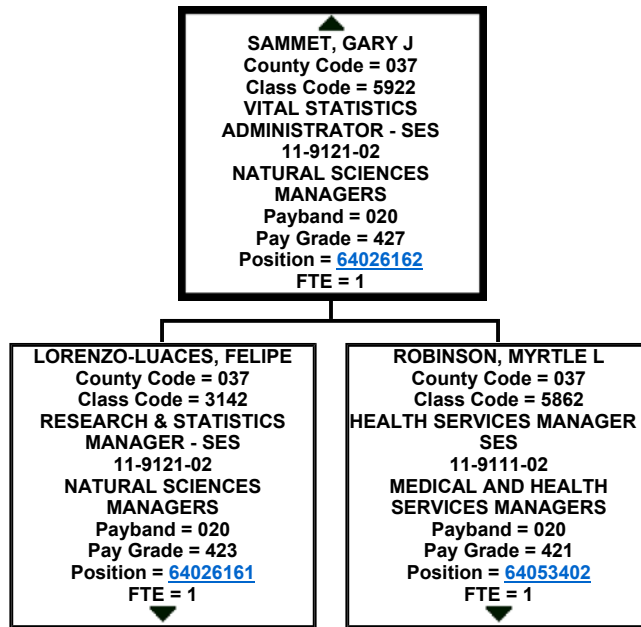












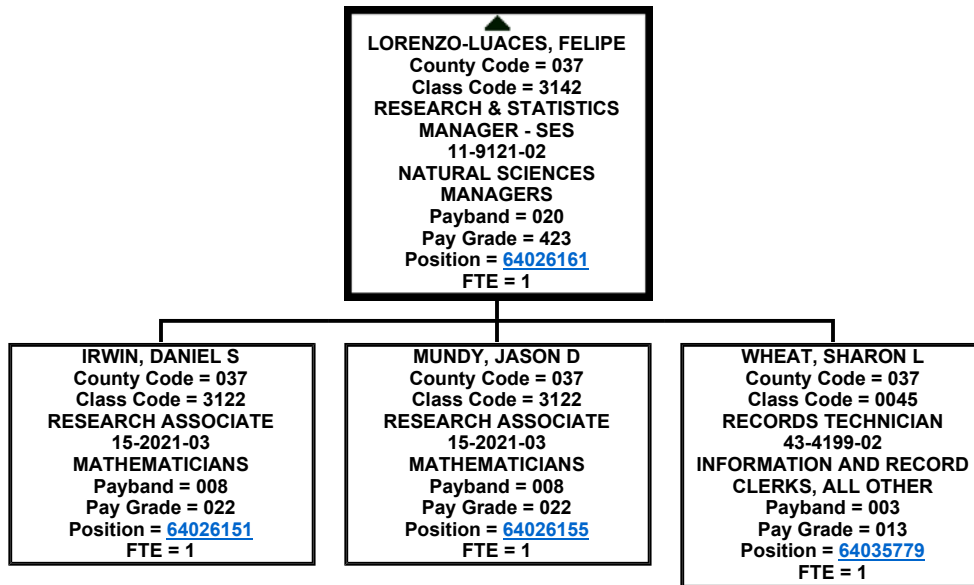
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MEDICAL AND HEALTH
SERVICES MANAGERS
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 FTE = 1

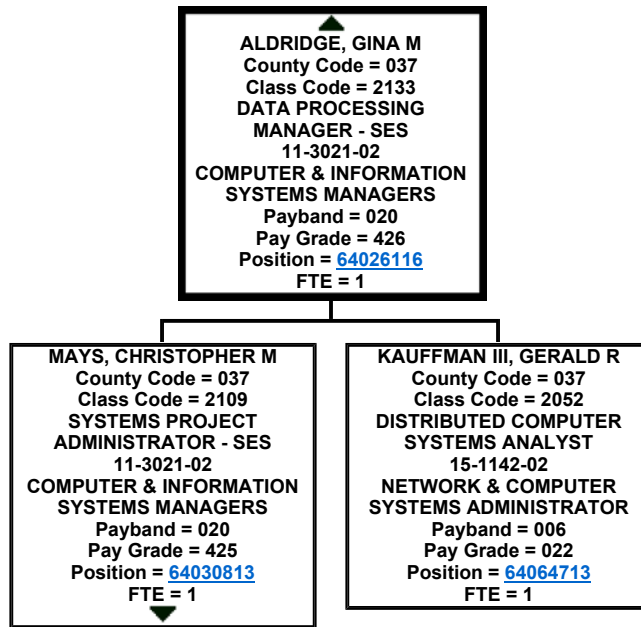
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 Class Code = 0130
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INFORMATION AND RECORD
CLERKS, ALL OTHER
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 Position = [64026005](#)
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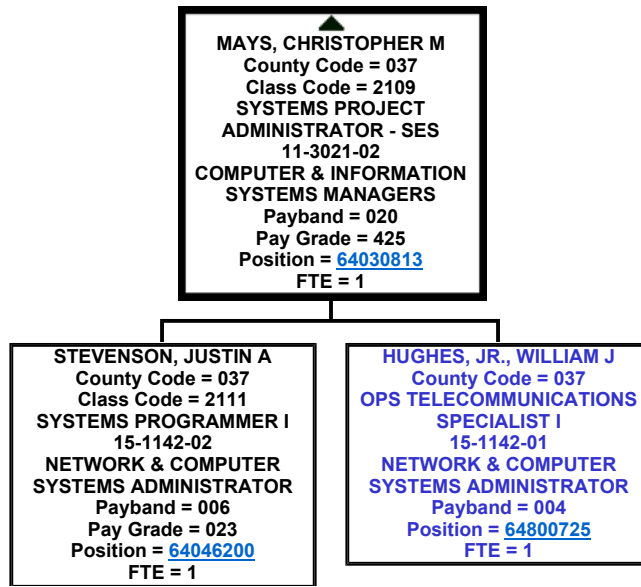
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INFORMATION AND RECORD
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 Position = [64026142](#)
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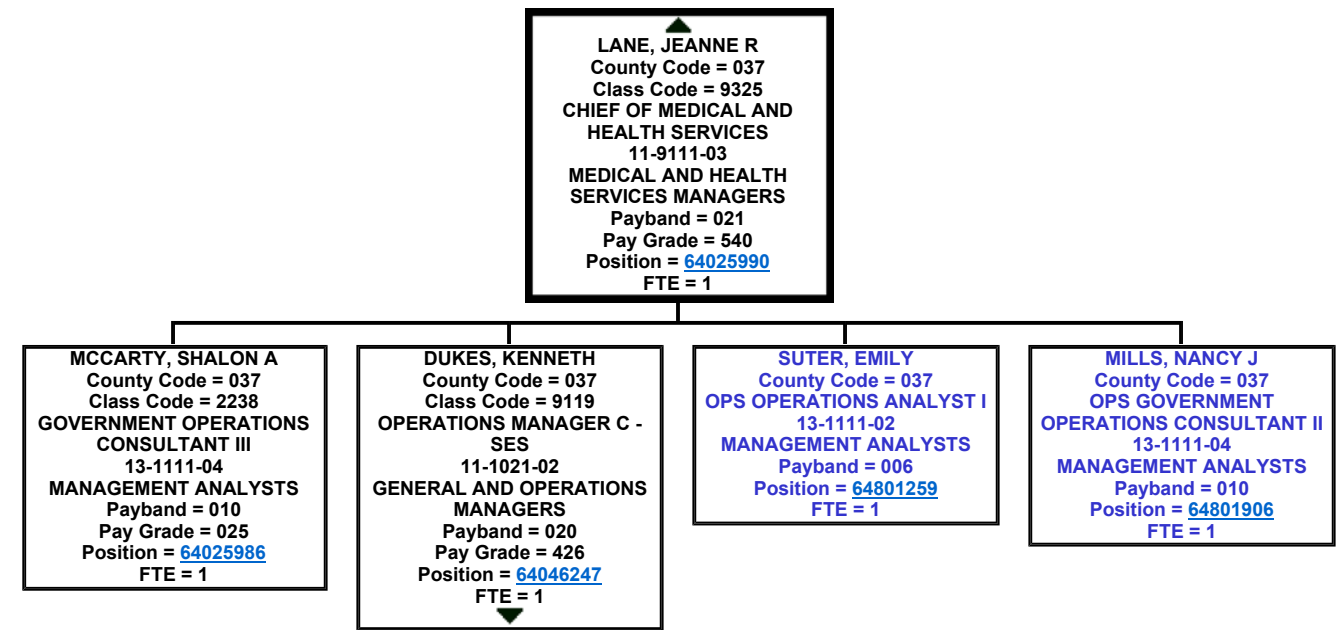
STRICKLAND, KAREN D
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INFORMATION AND RECORD
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 Position = [64029787](#)
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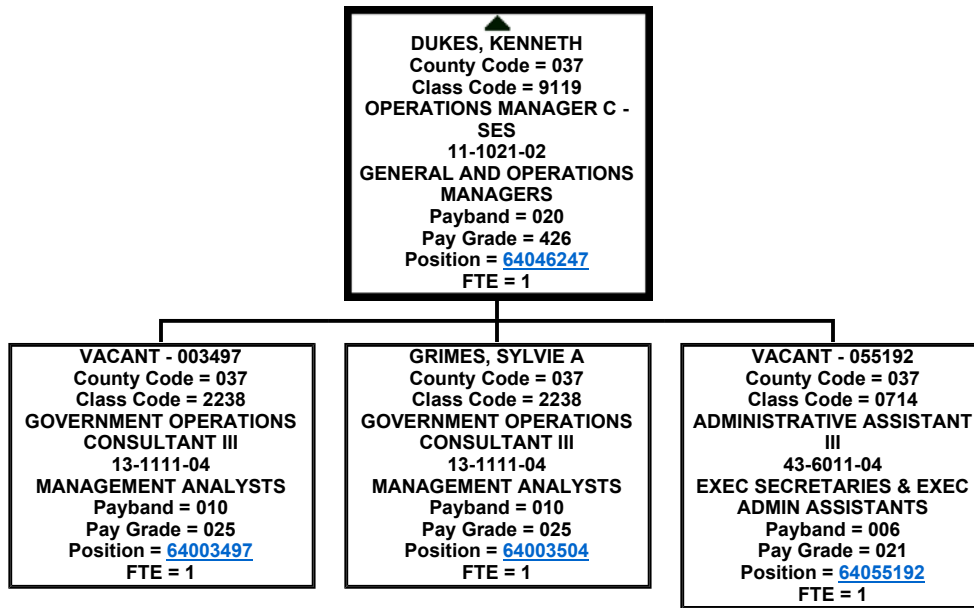
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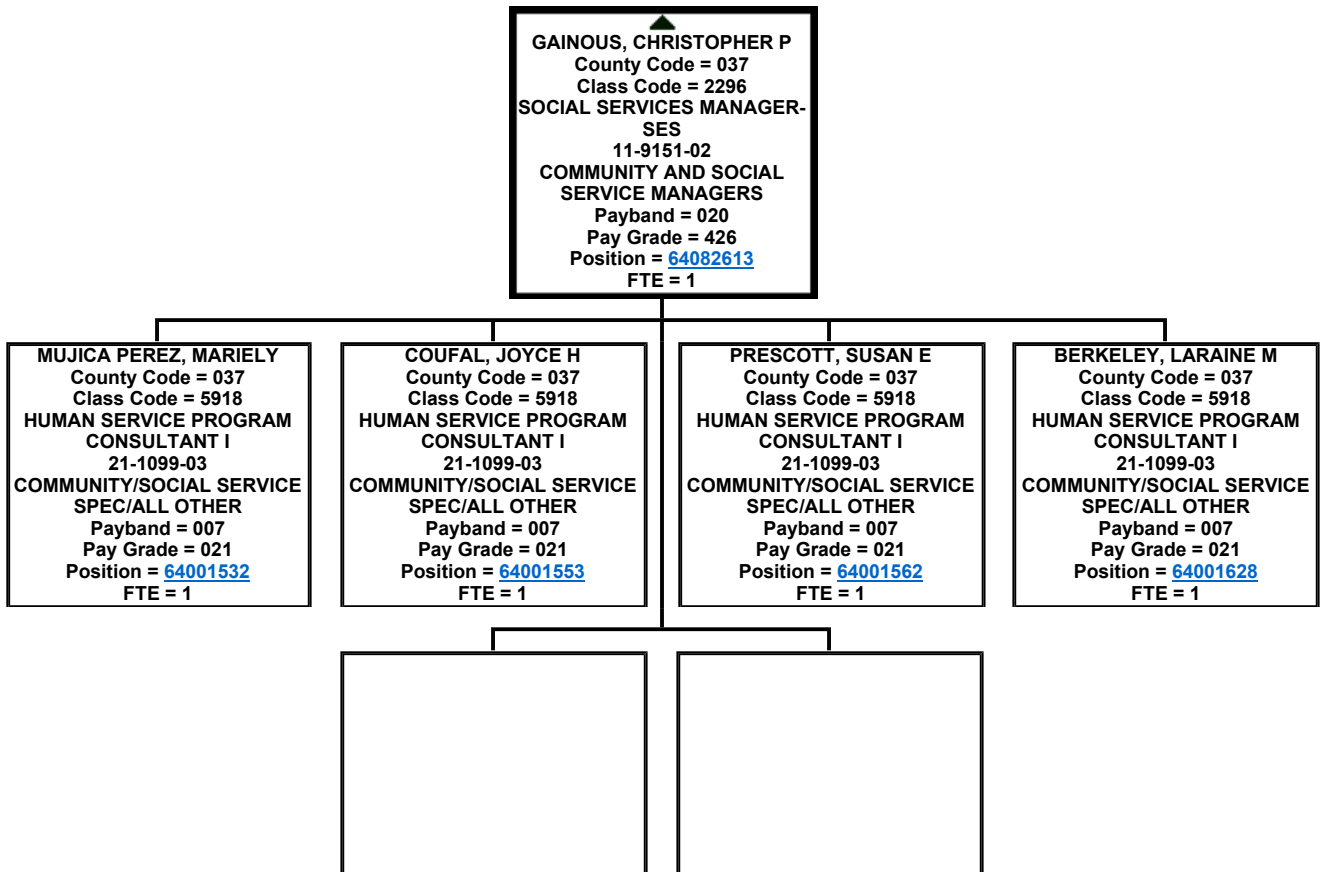
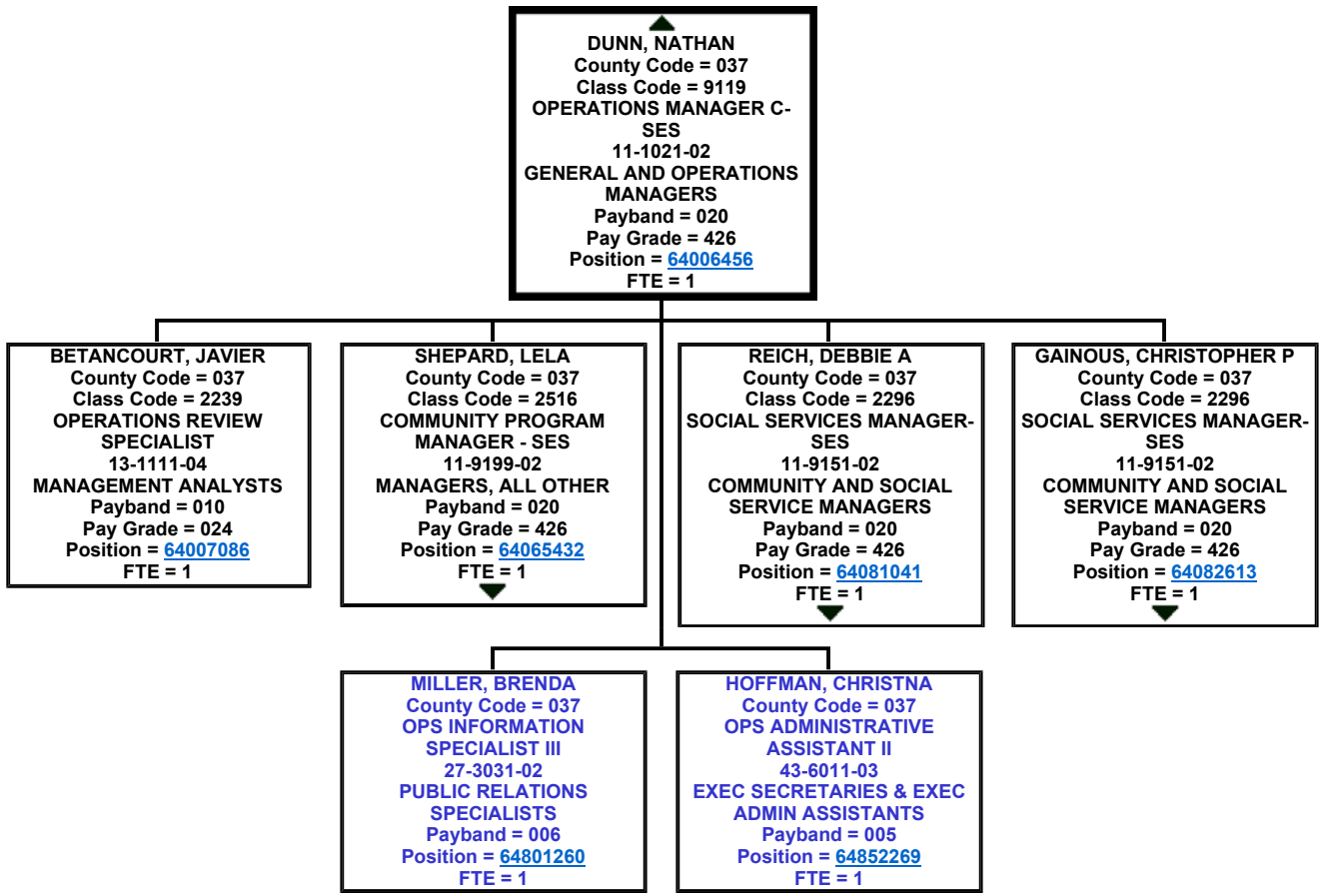






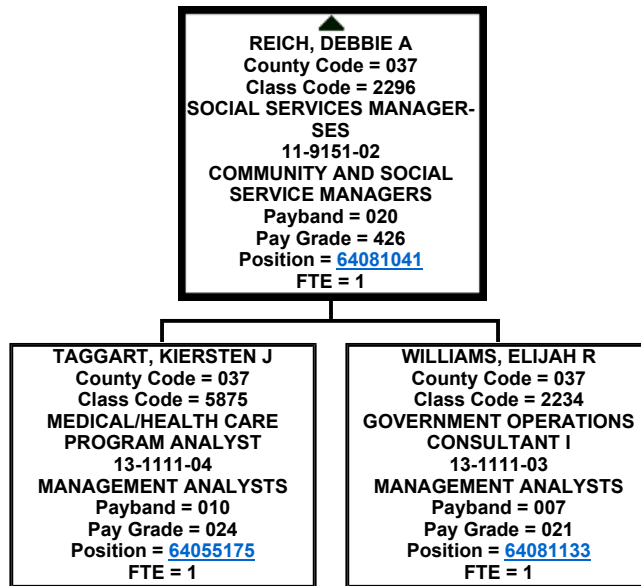


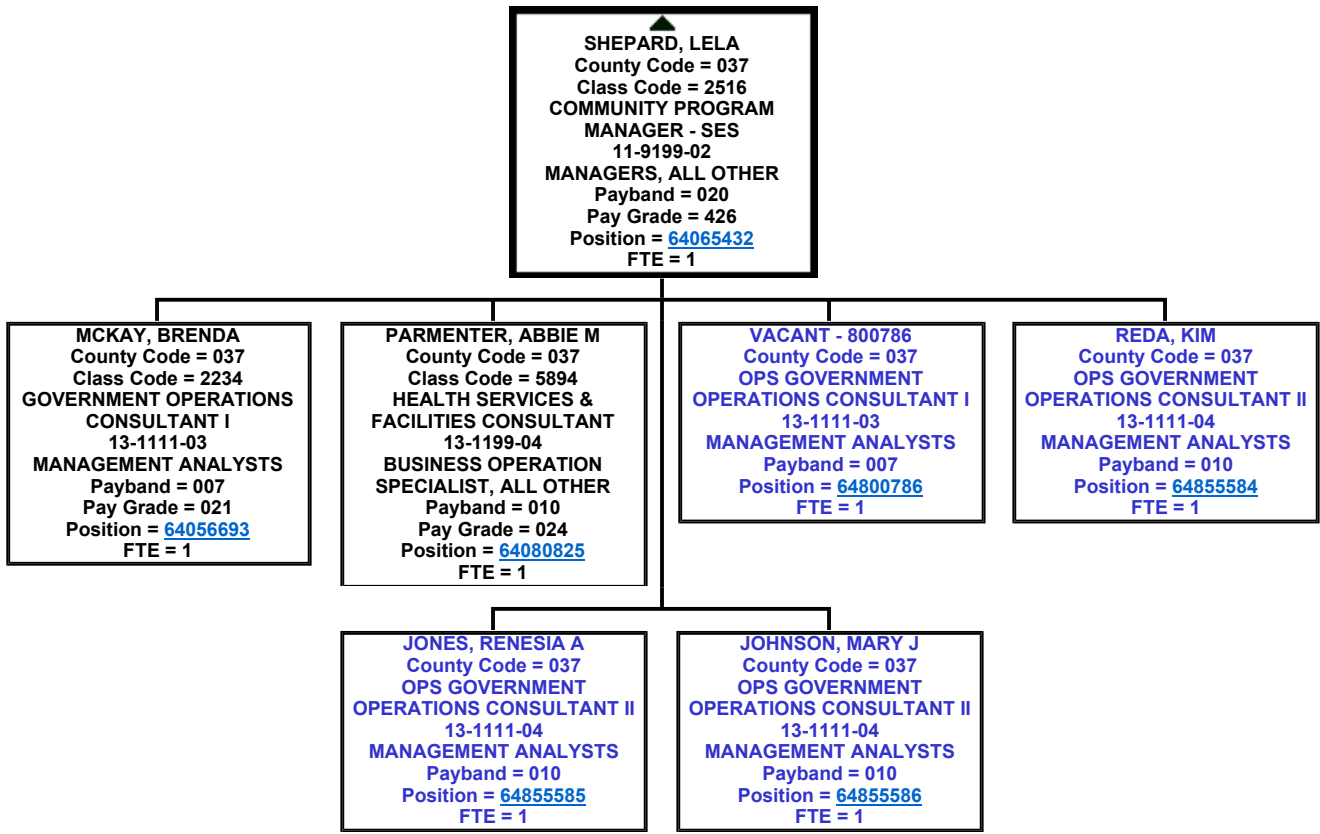




THOMPSON, LORRAINE R
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64001667](#)
FTE = 1

KRAJEWSKI, STEVEN T
County Code = 037
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64001668](#)
FTE = 1





▲
NYE-AUERBACH, MARY A
County Code = 037
Class Code = 5284
STATEWIDE SERVICES
ADMINISTRATOR-HLTH
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 520
Position = [64006187](#)
FTE = 1

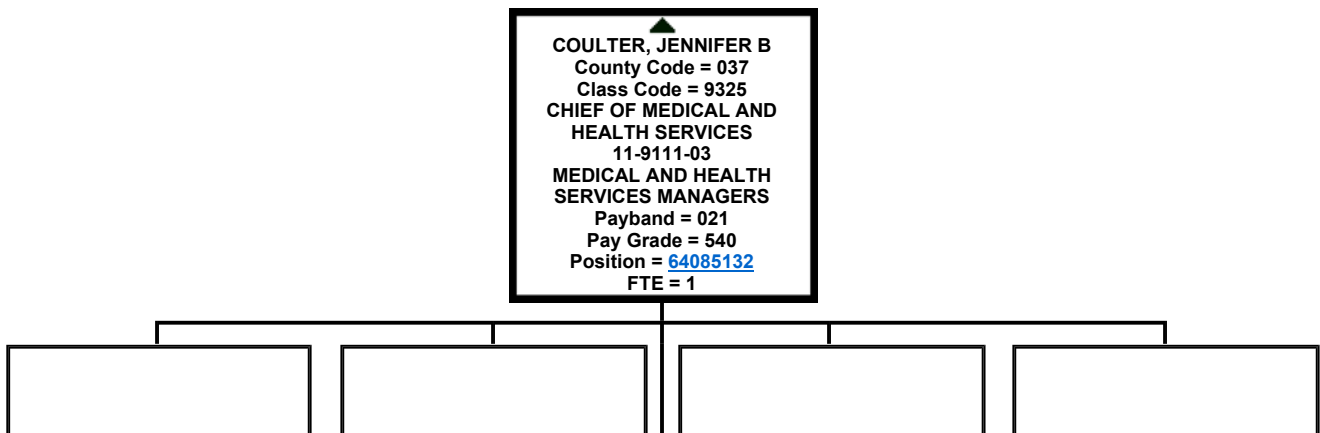
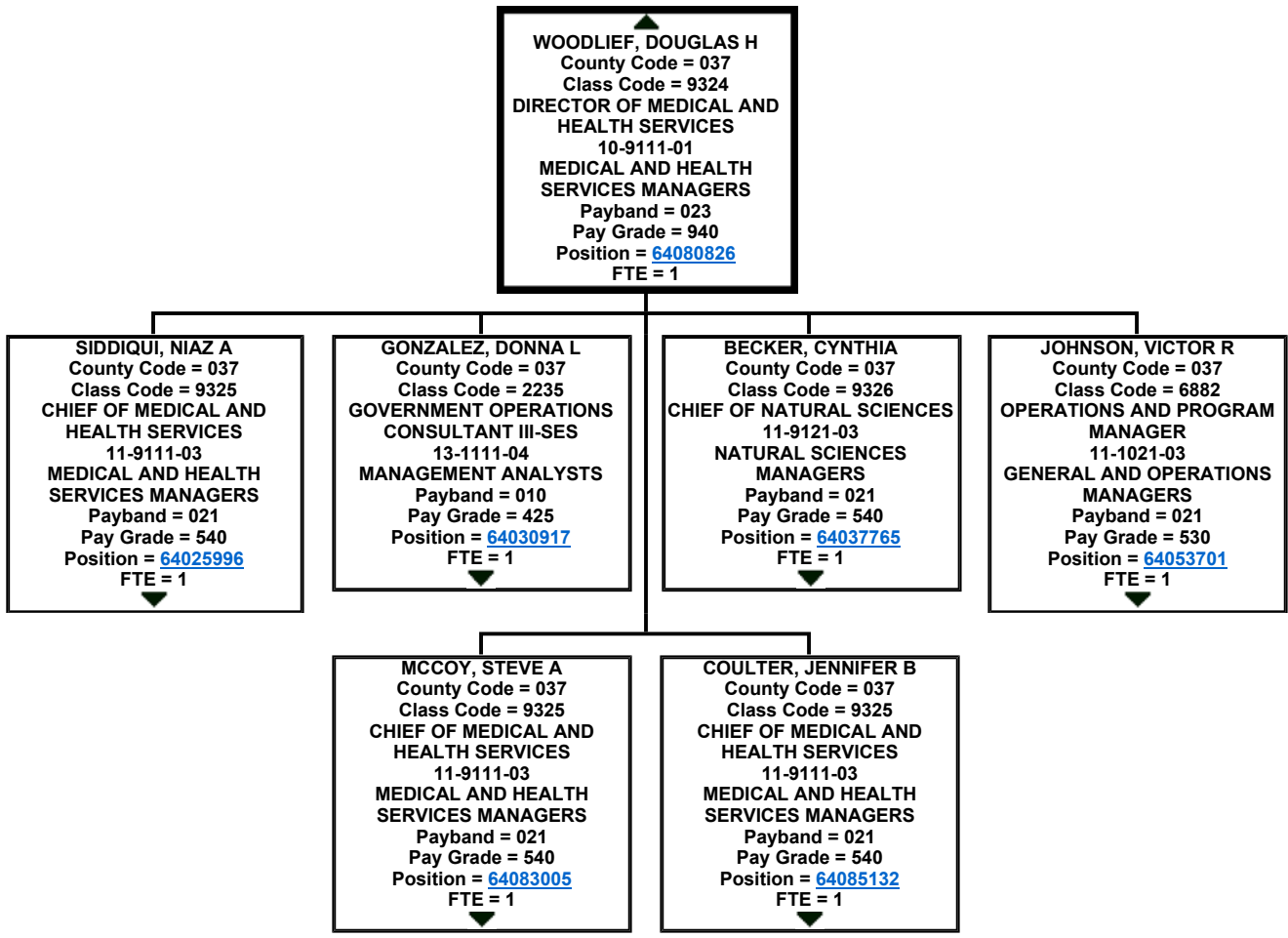
VACANT - 823124
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OPS SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = [64823124](#)
FTE = 1

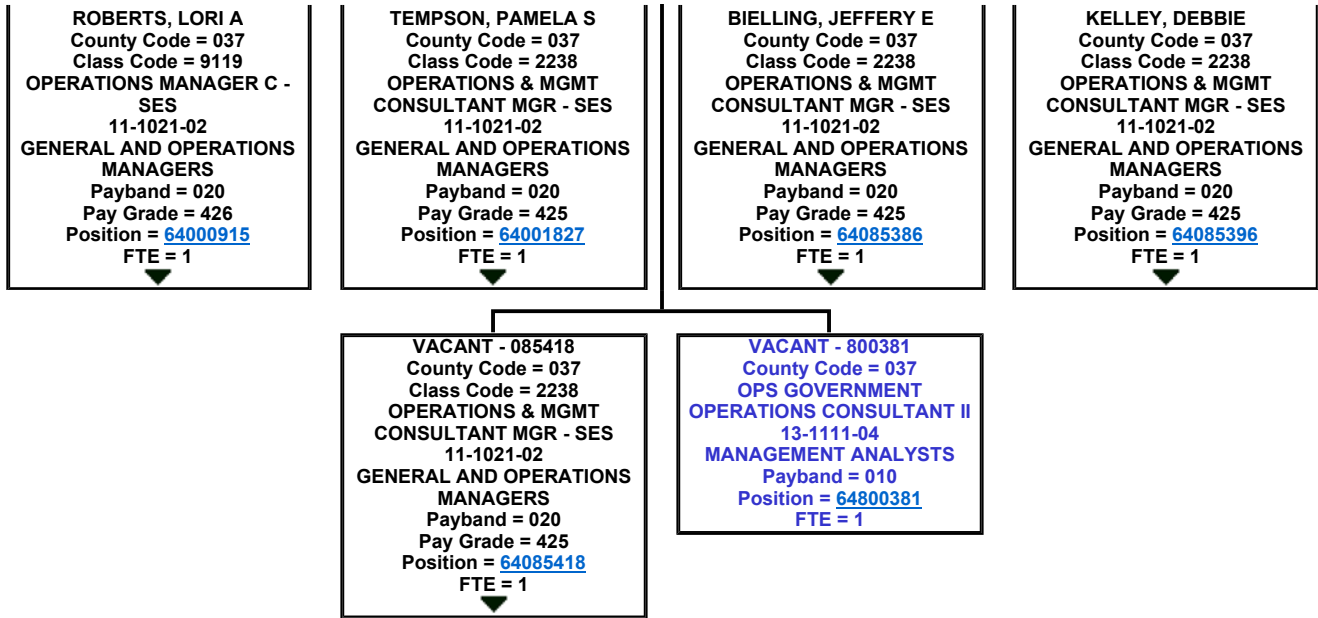
Florida Department of Health

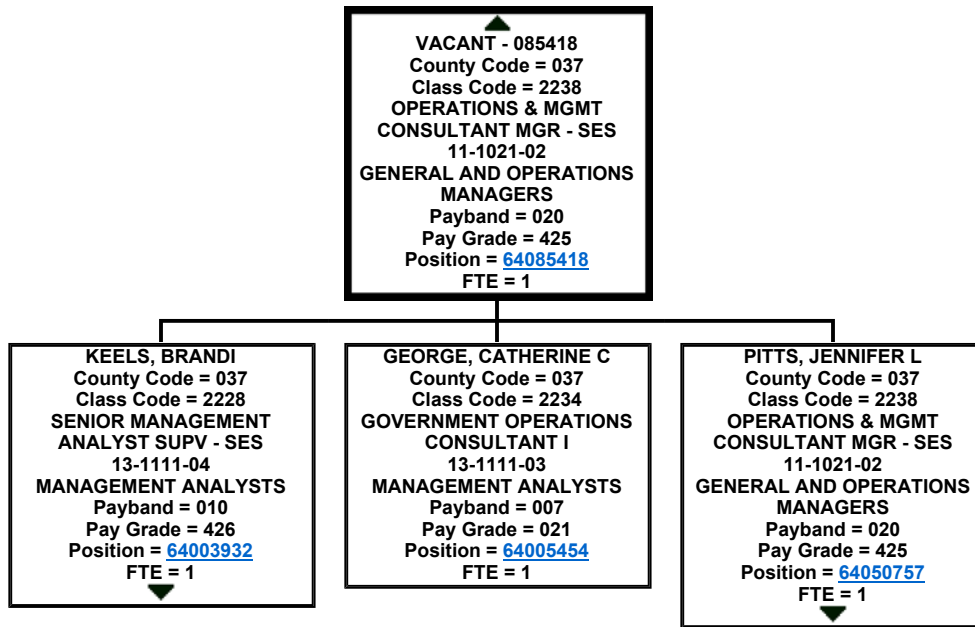
Division of Emergency Preparedness and Community Support

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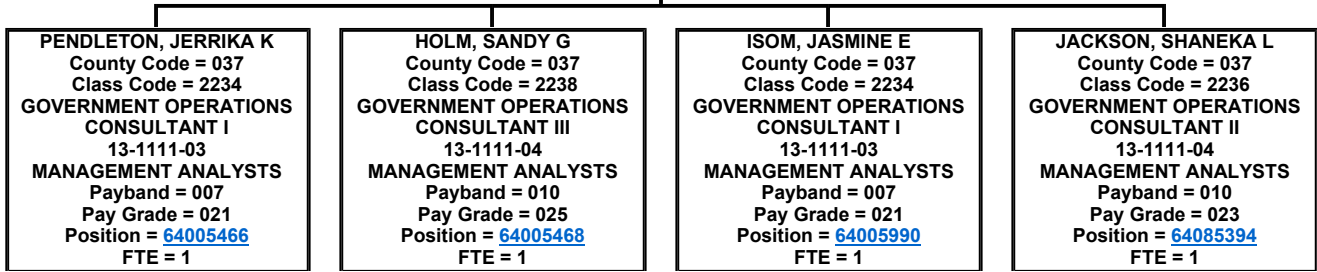
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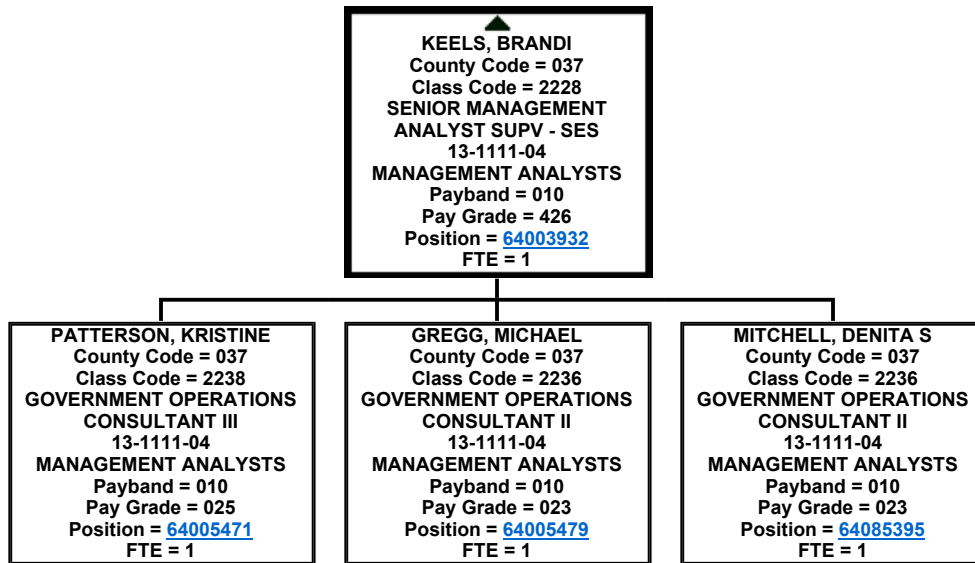


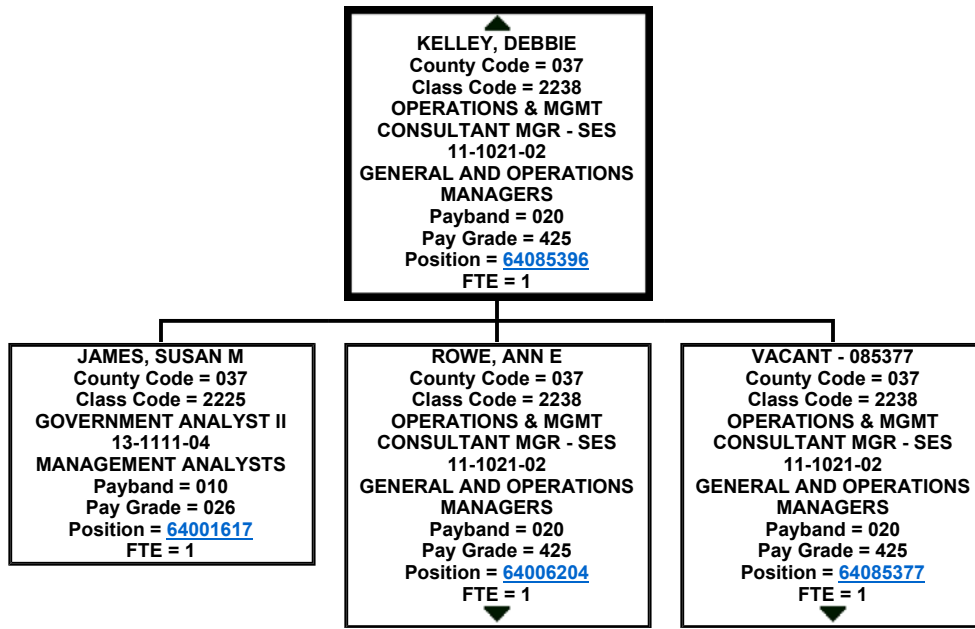


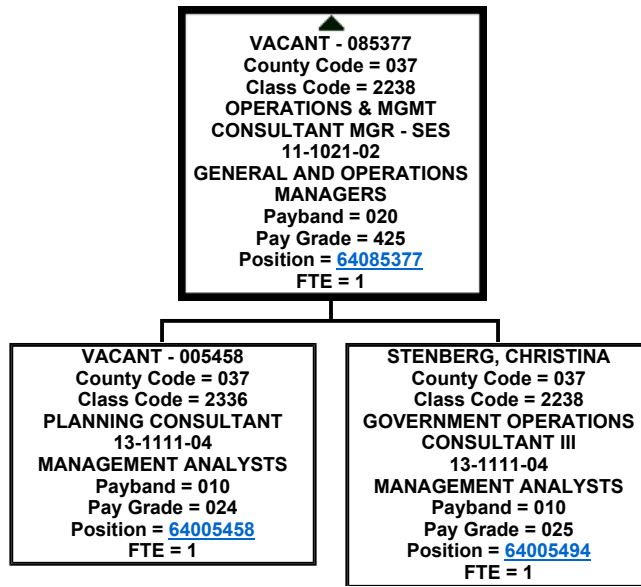


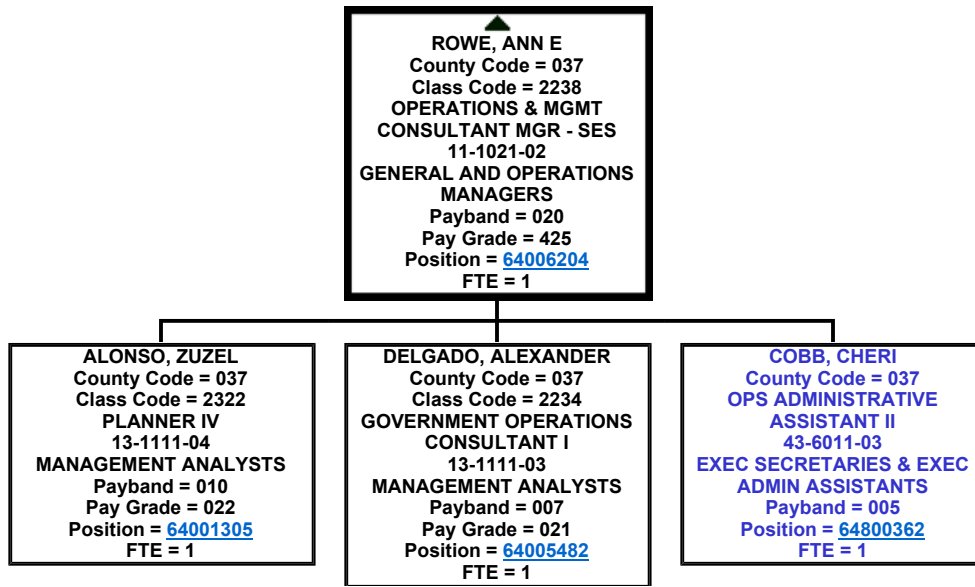
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PITTS, JENNIFER L
 County Code = 037
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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 Pay Grade = 425
 Position = [64050757](#)
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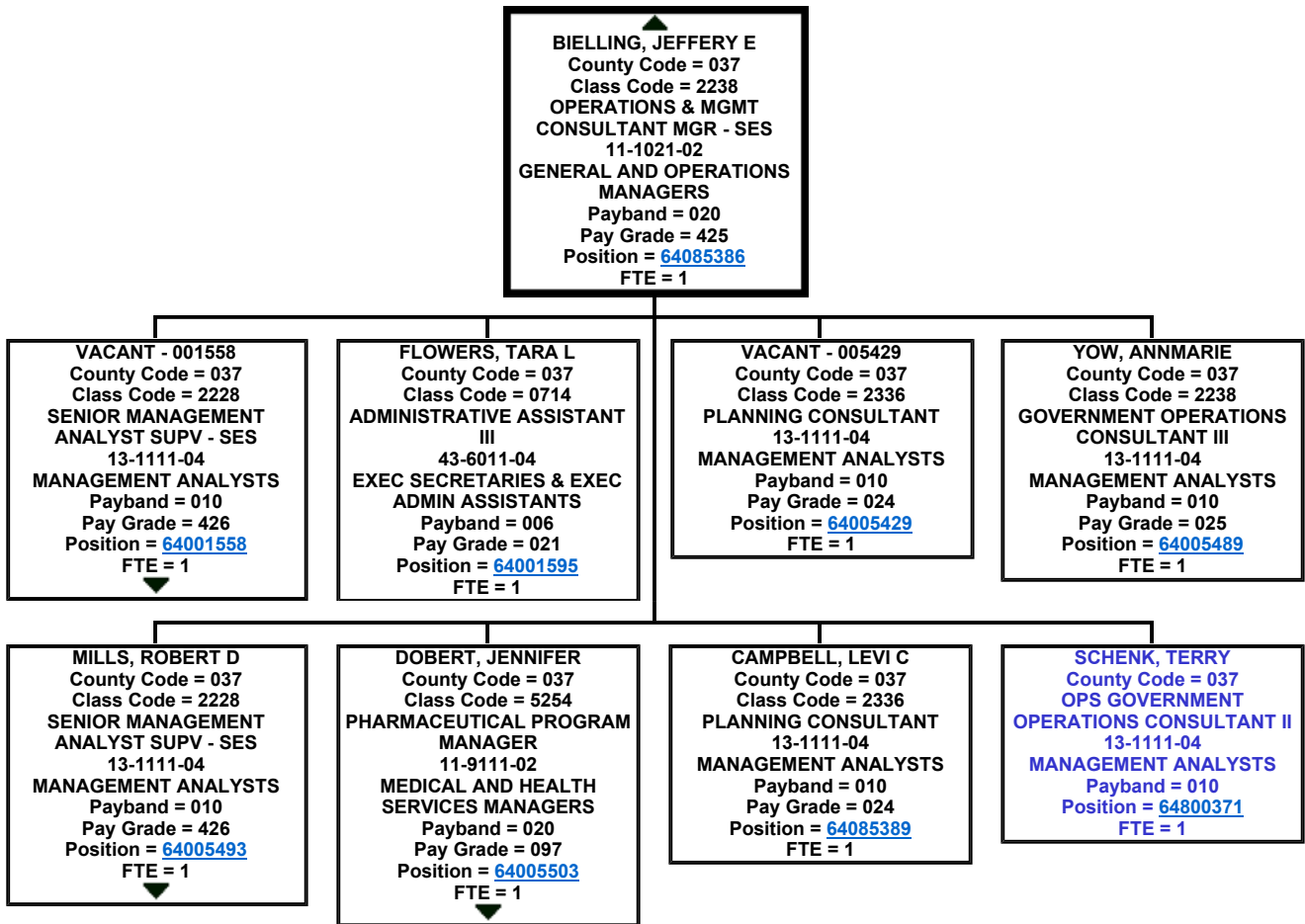


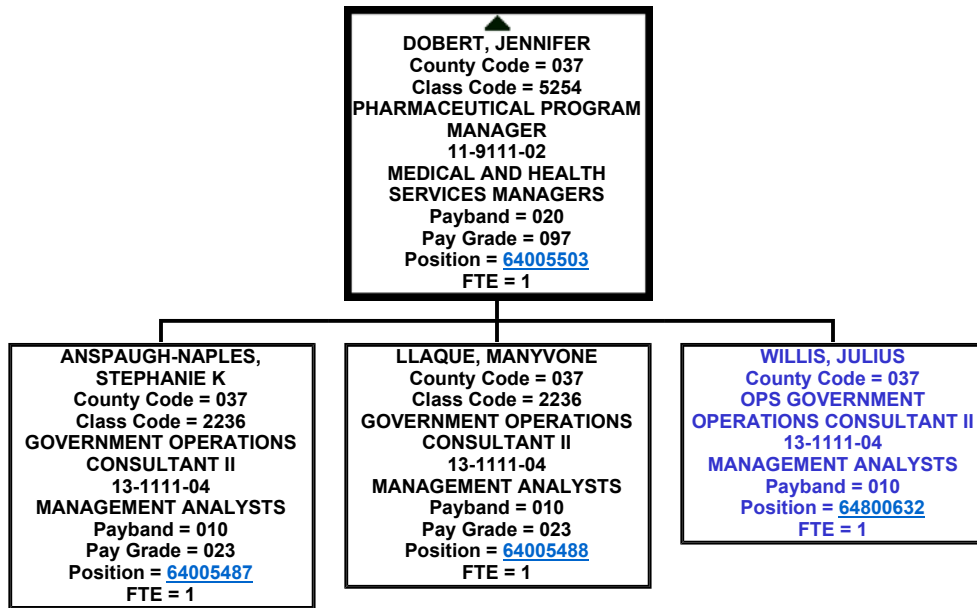


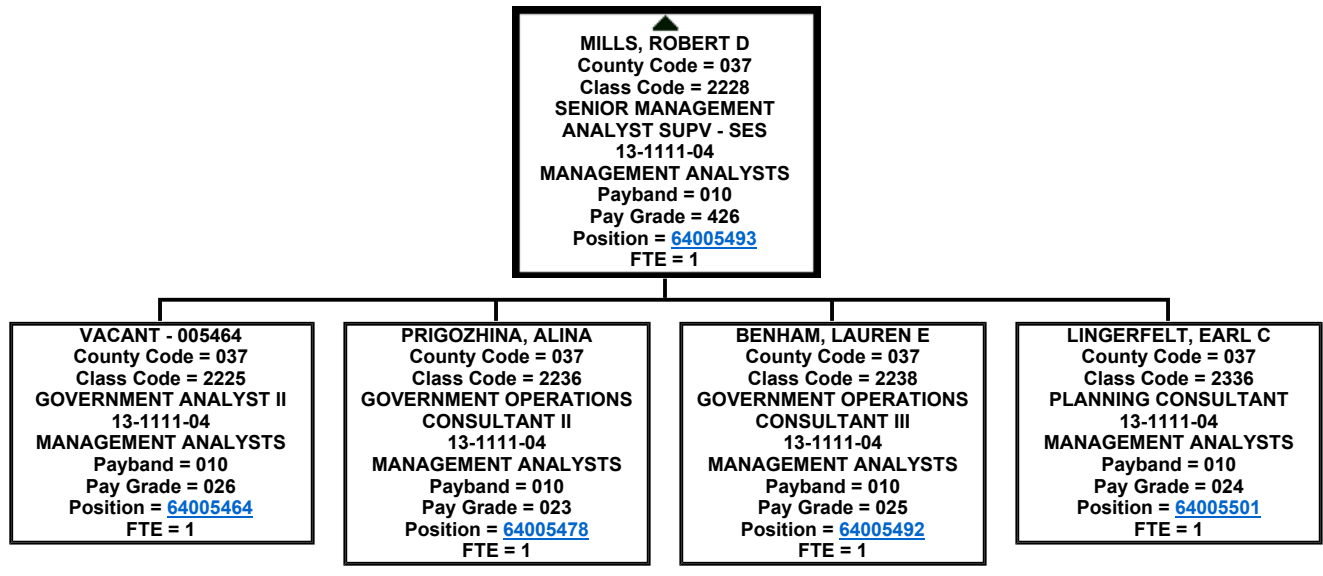


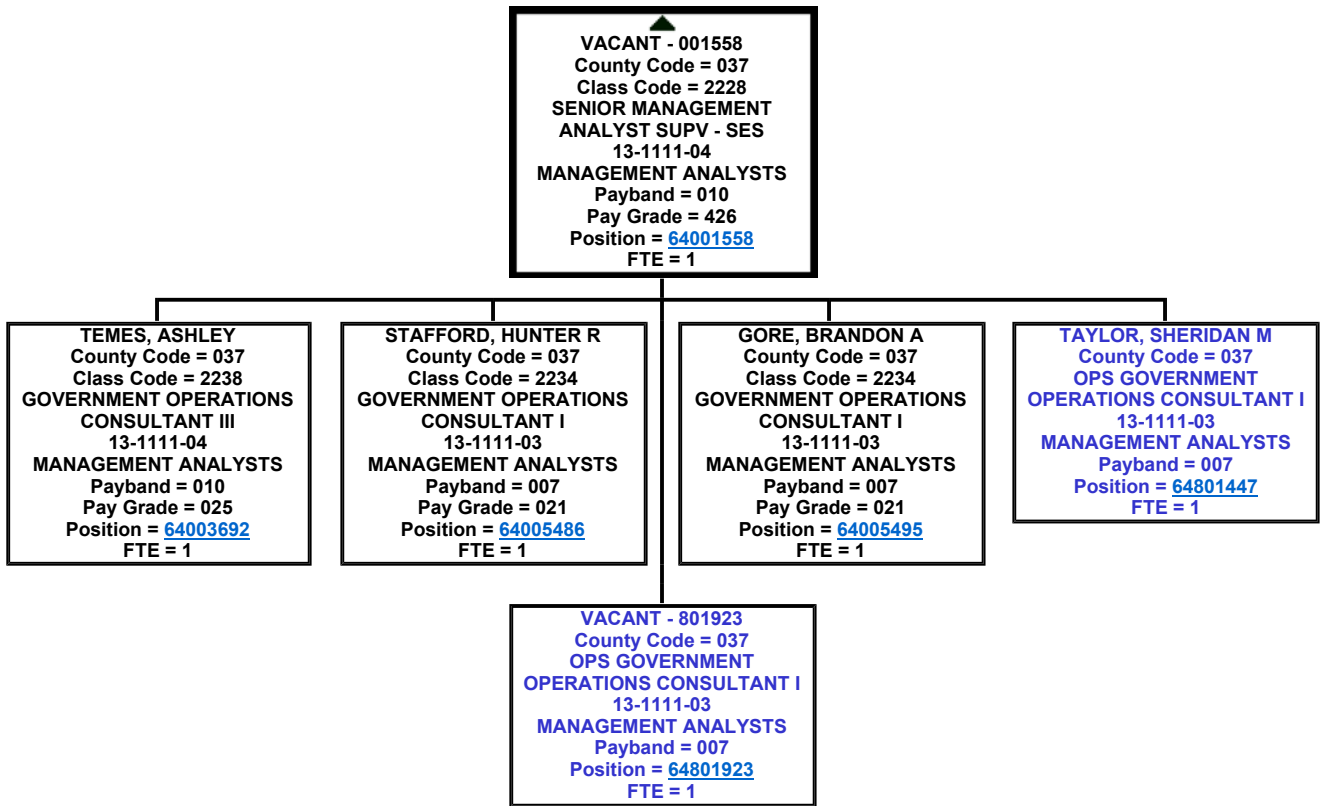


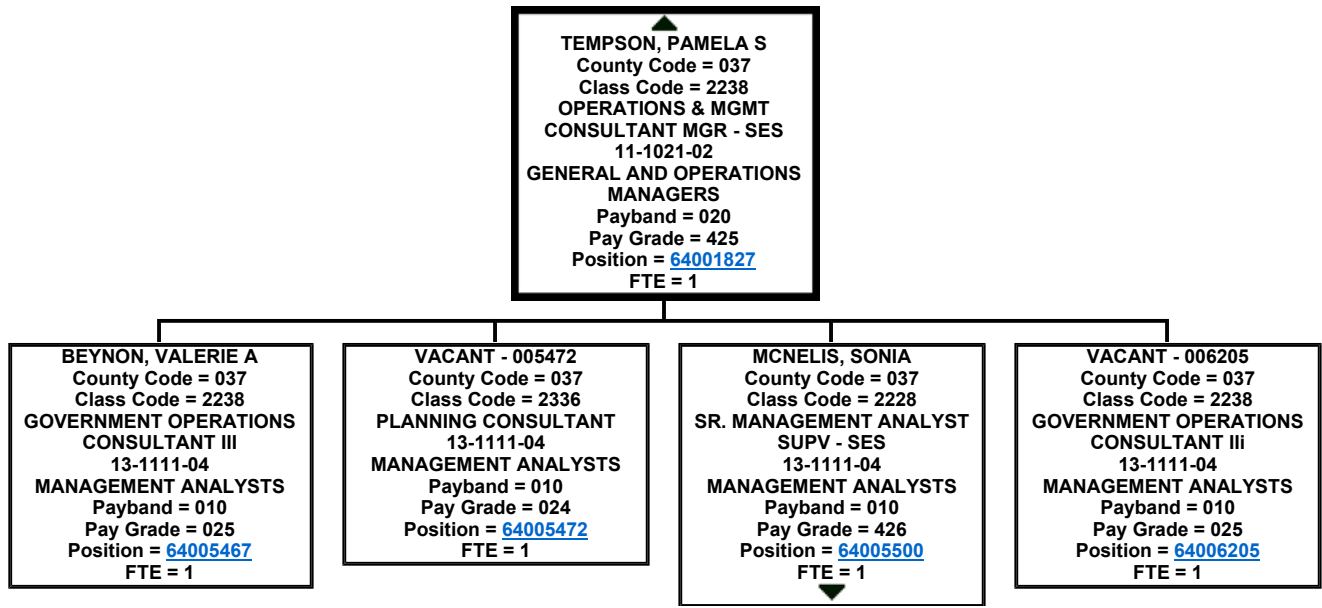


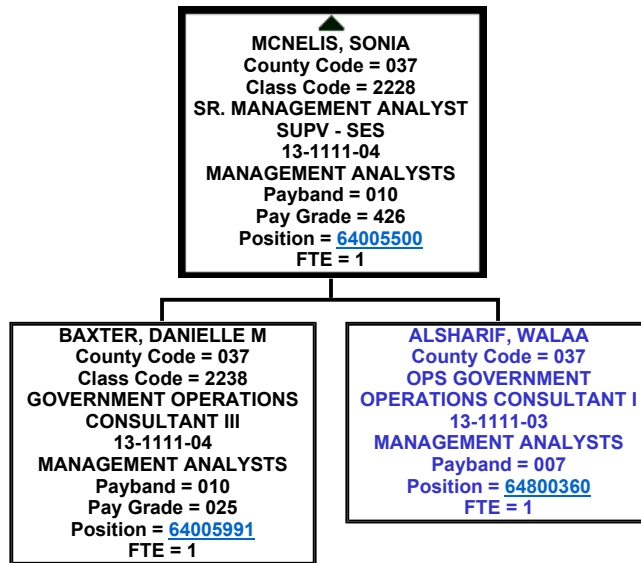


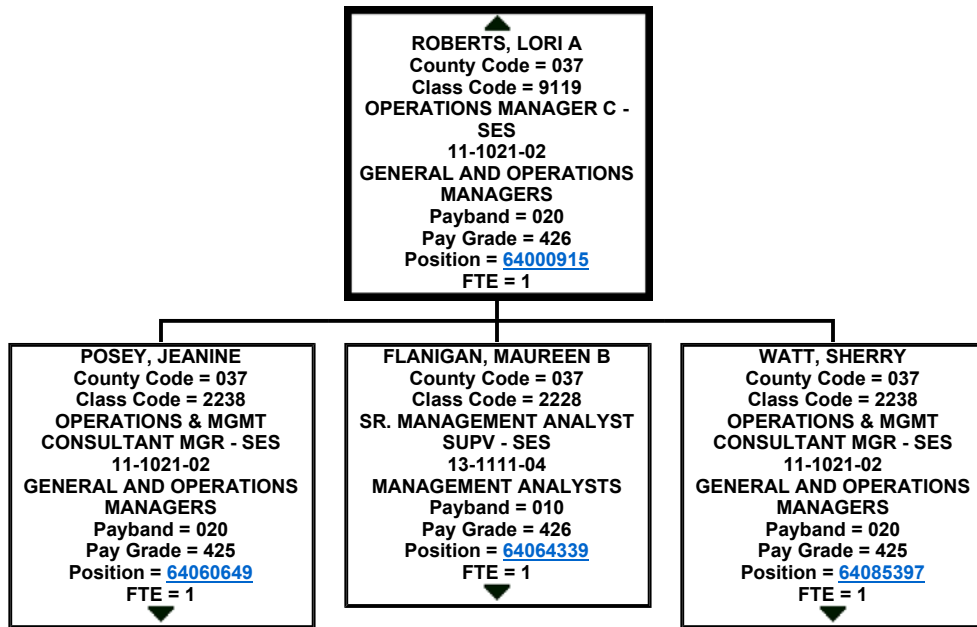


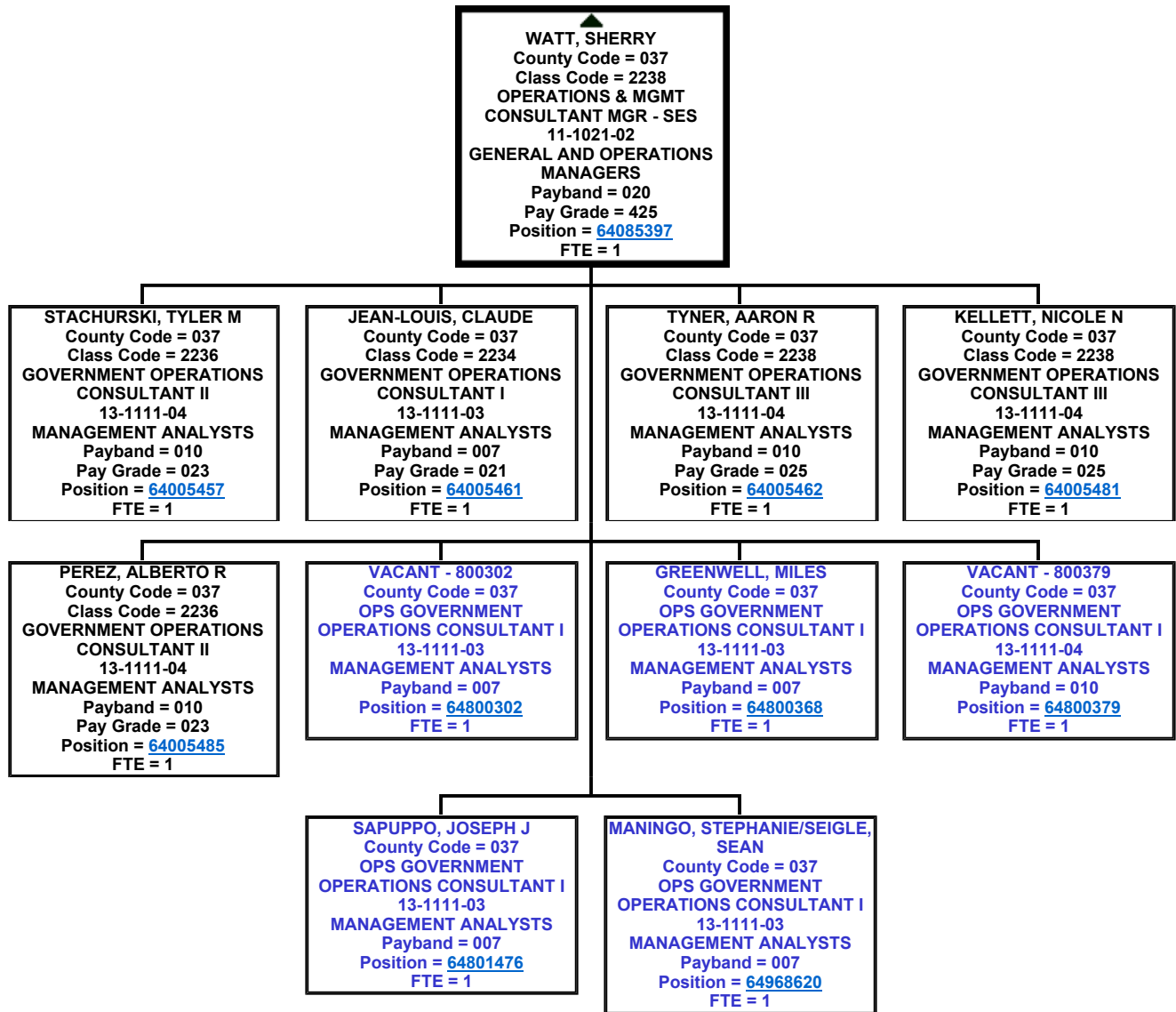












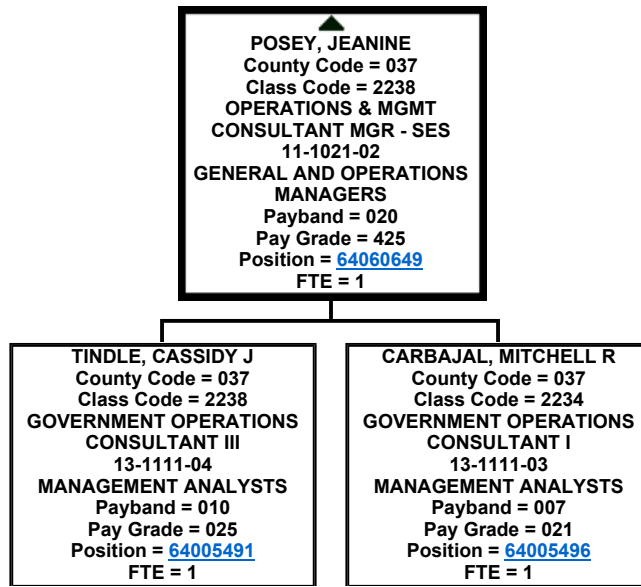
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 County Code = 037
 Class Code = 2228
SR. MANAGEMENT ANALYST
 SUPV - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 426
 Position = [64064339](#)
 FTE = 1

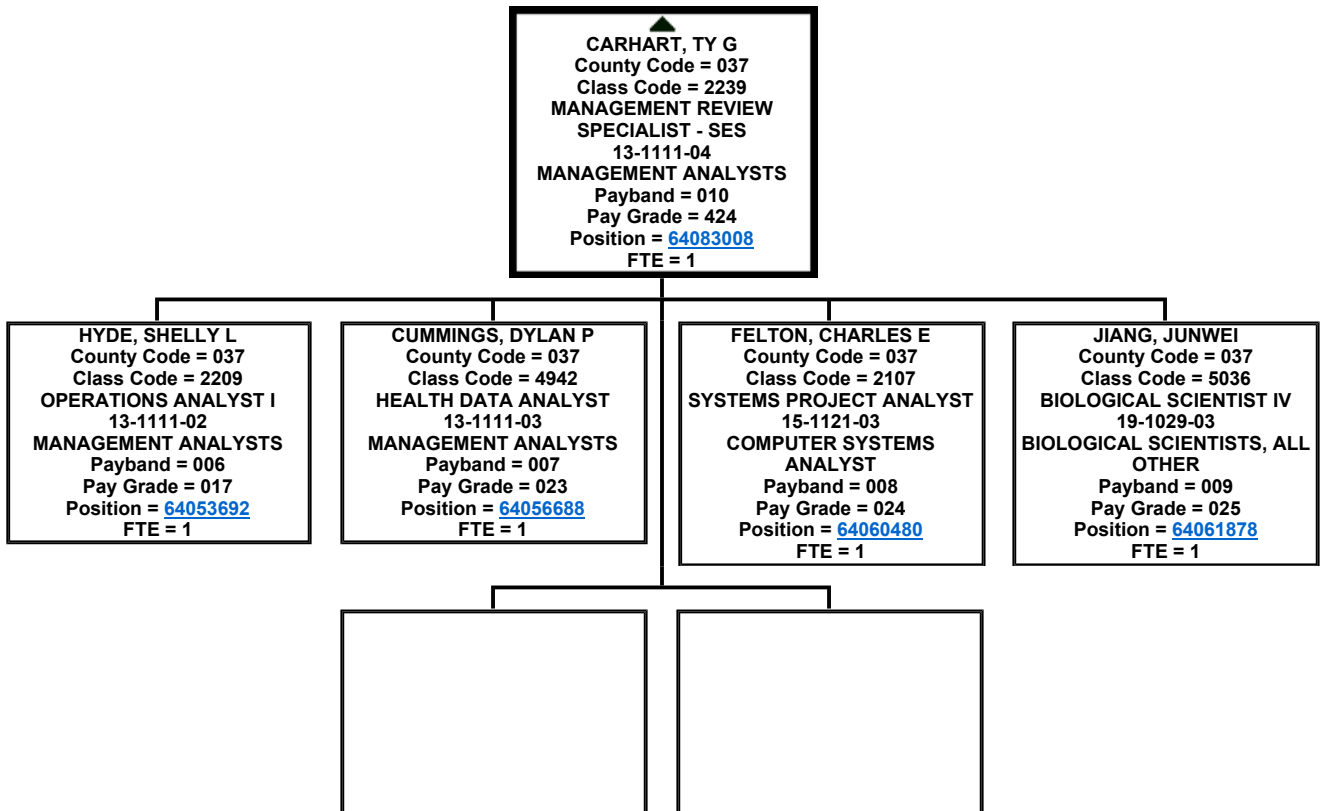
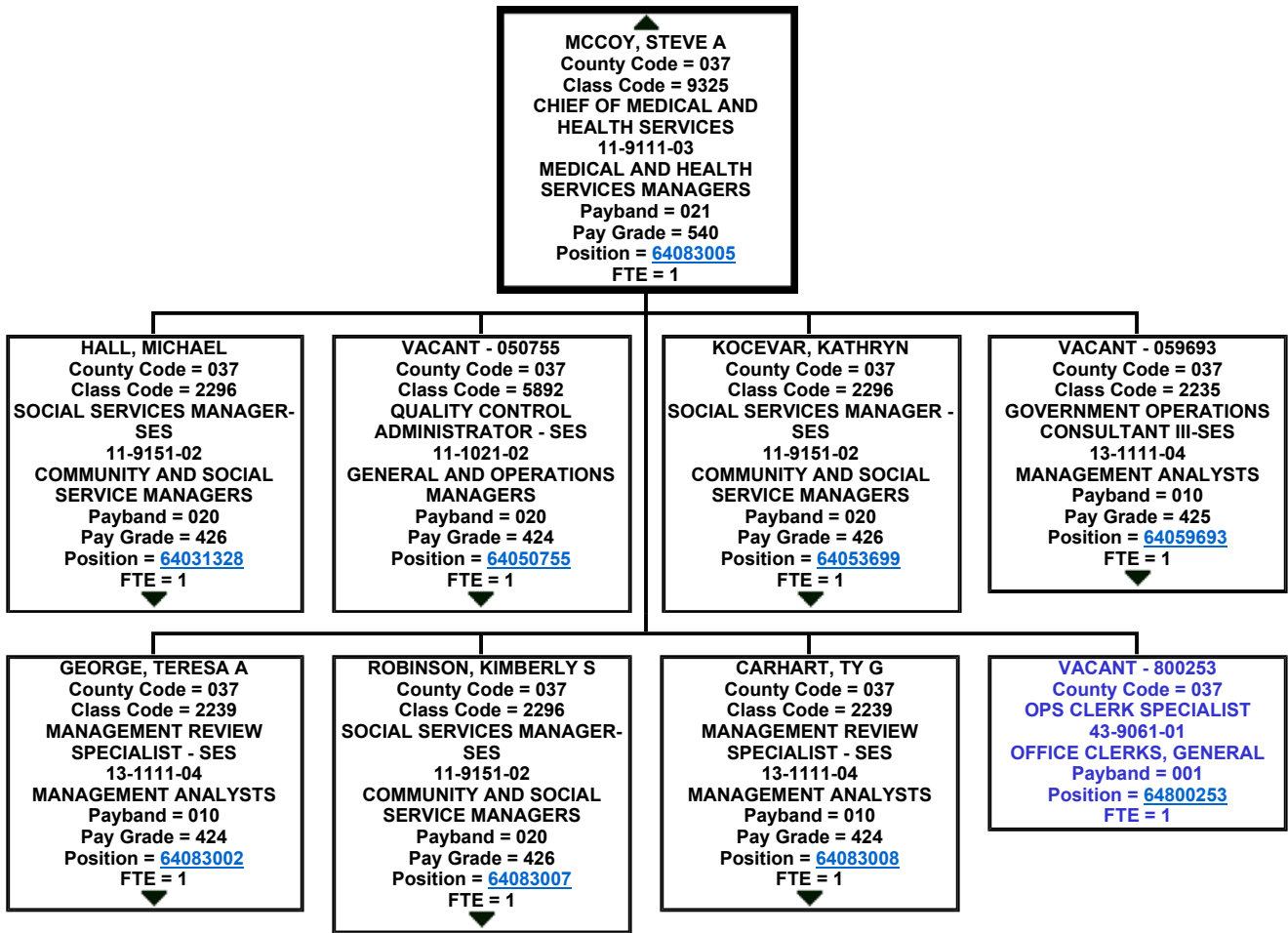
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 Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
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MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005455](#)
 FTE = 1

SMITH, DERRICK T
 County Code = 037
 Class Code = 2111
SYSTEMS PROGRAMMER I
 15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
 Payband = 006
 Pay Grade = 023
 Position = [64005475](#)
 FTE = 1

VACANT - 005484
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
 Position = [64005484](#)
 FTE = 1

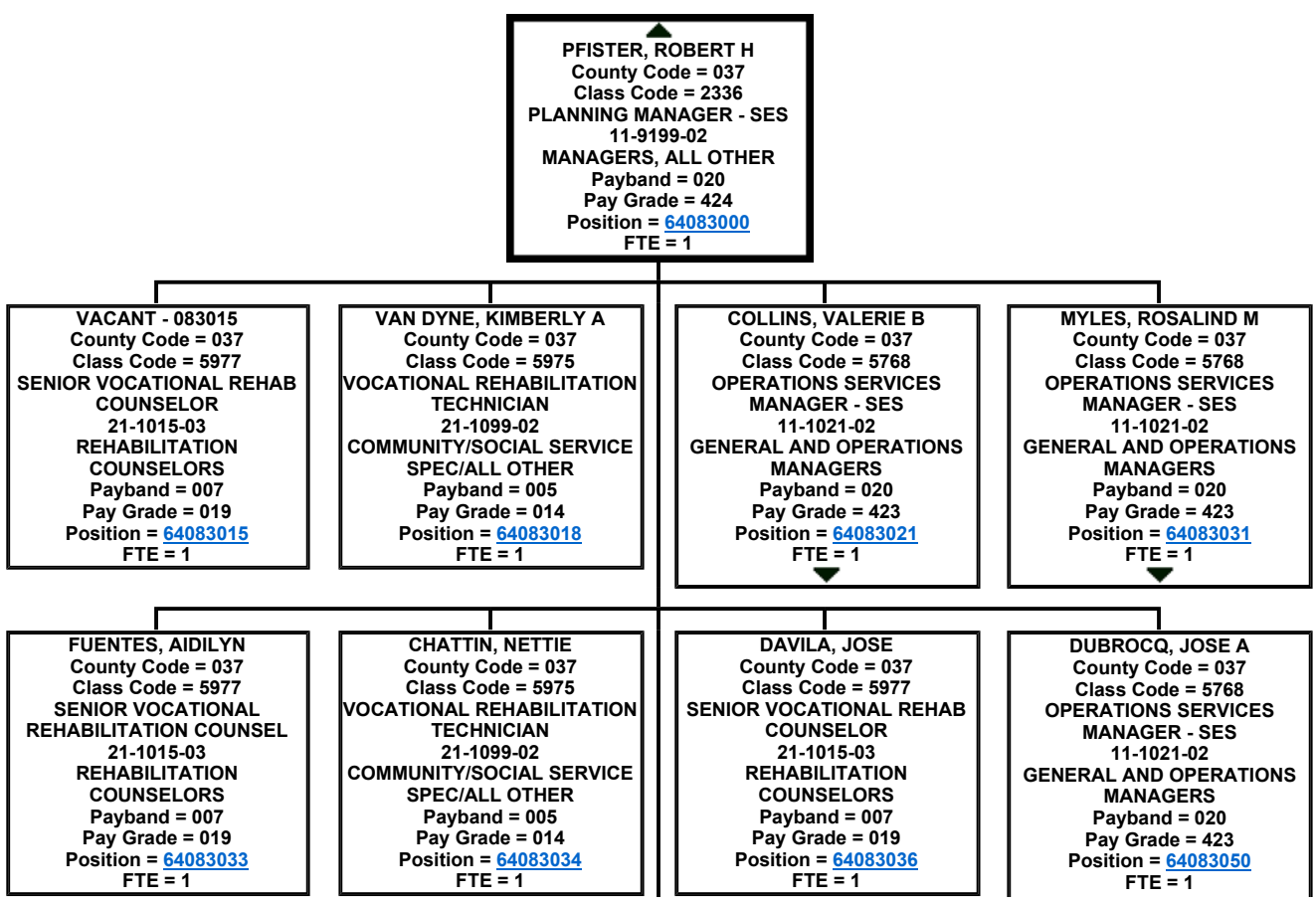
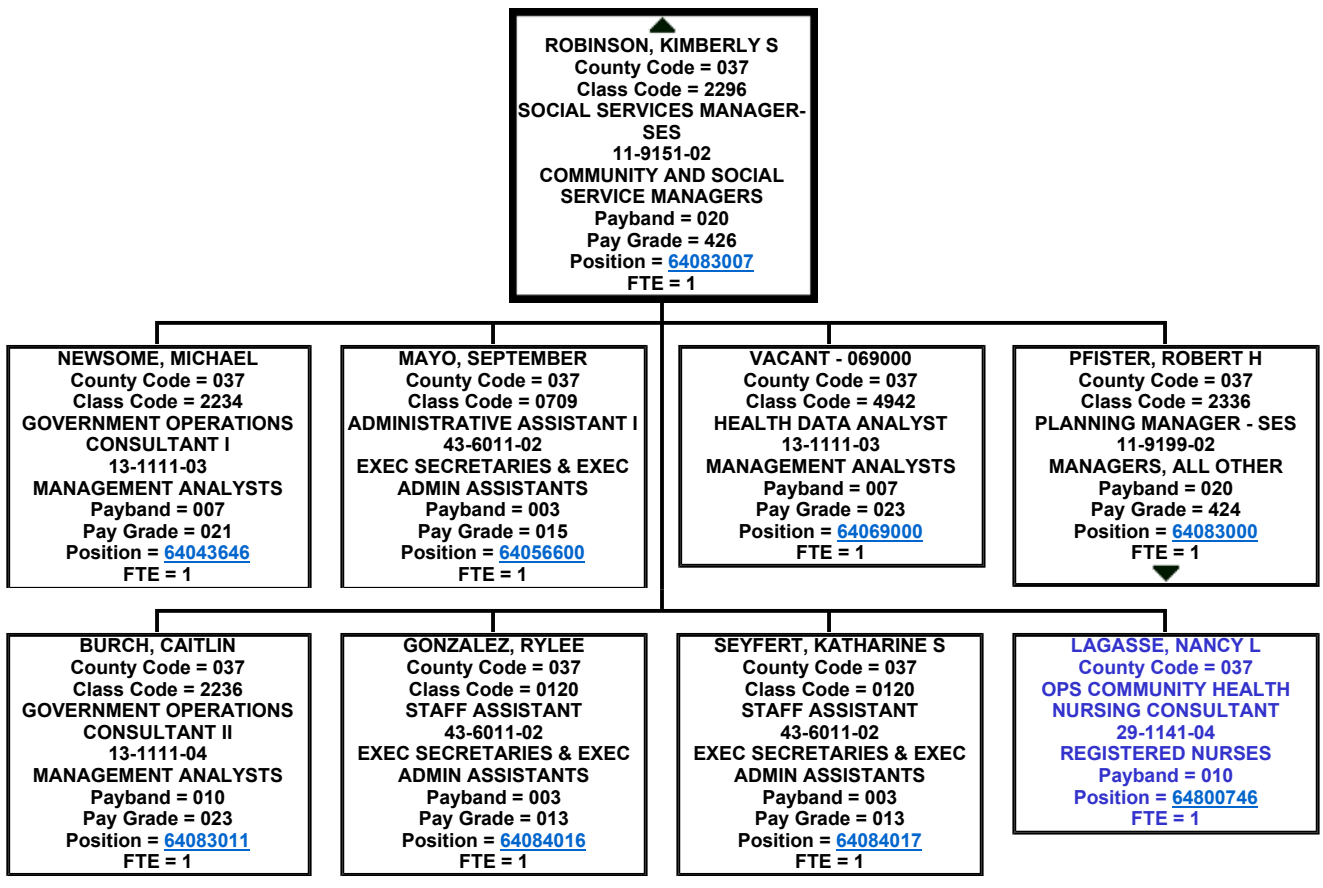
CLAY, ADAM
 County Code = 037
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GOVERNMENT OPERATIONS
CONSULTANT III
 13-1111-04
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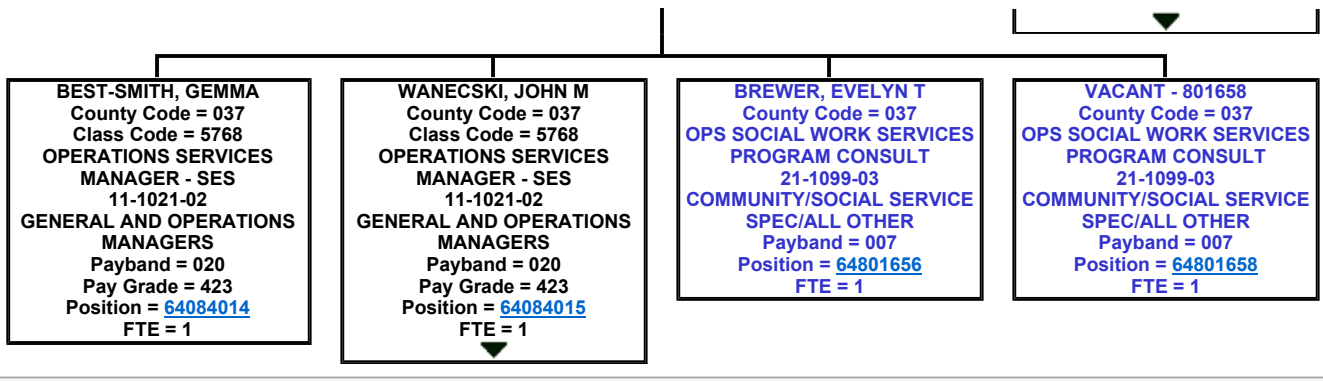


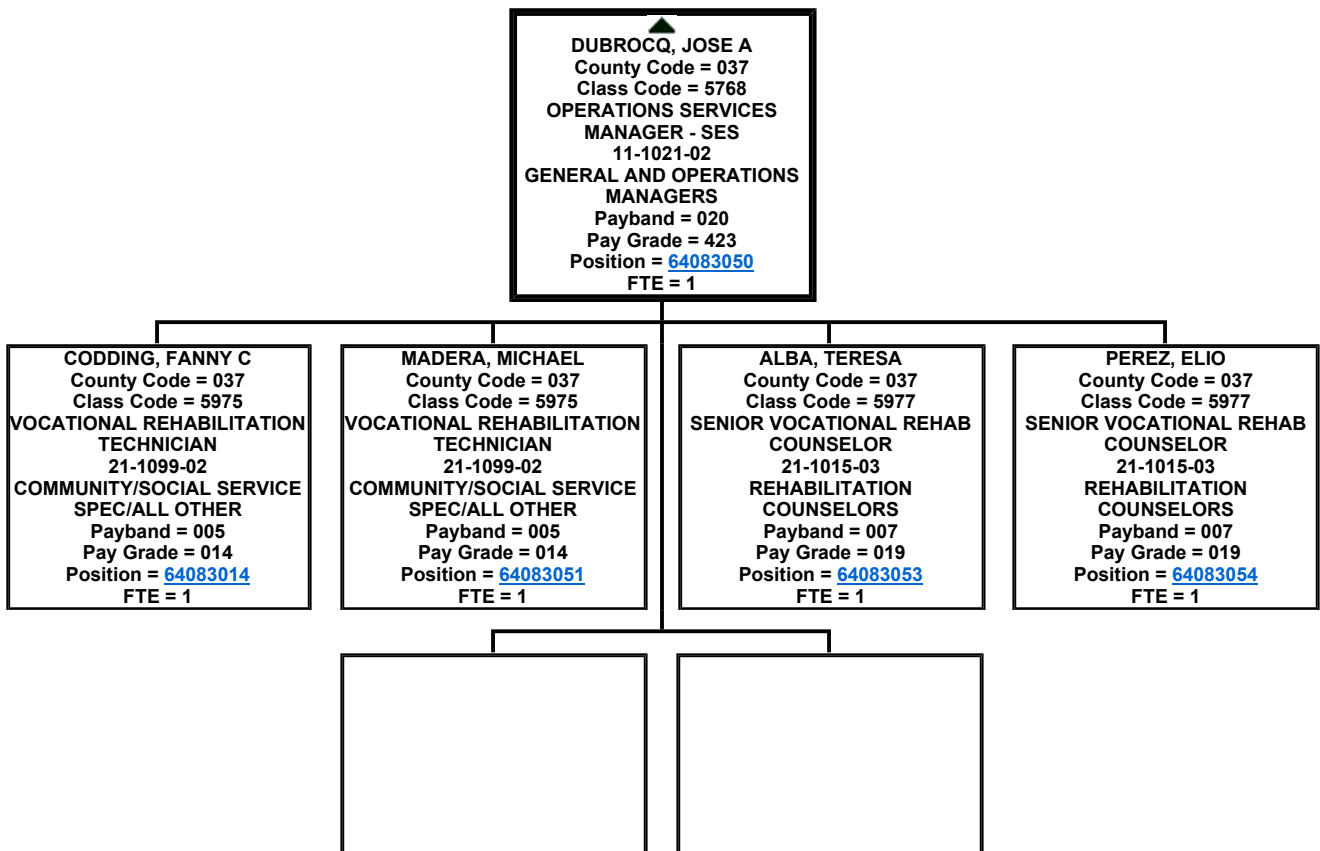
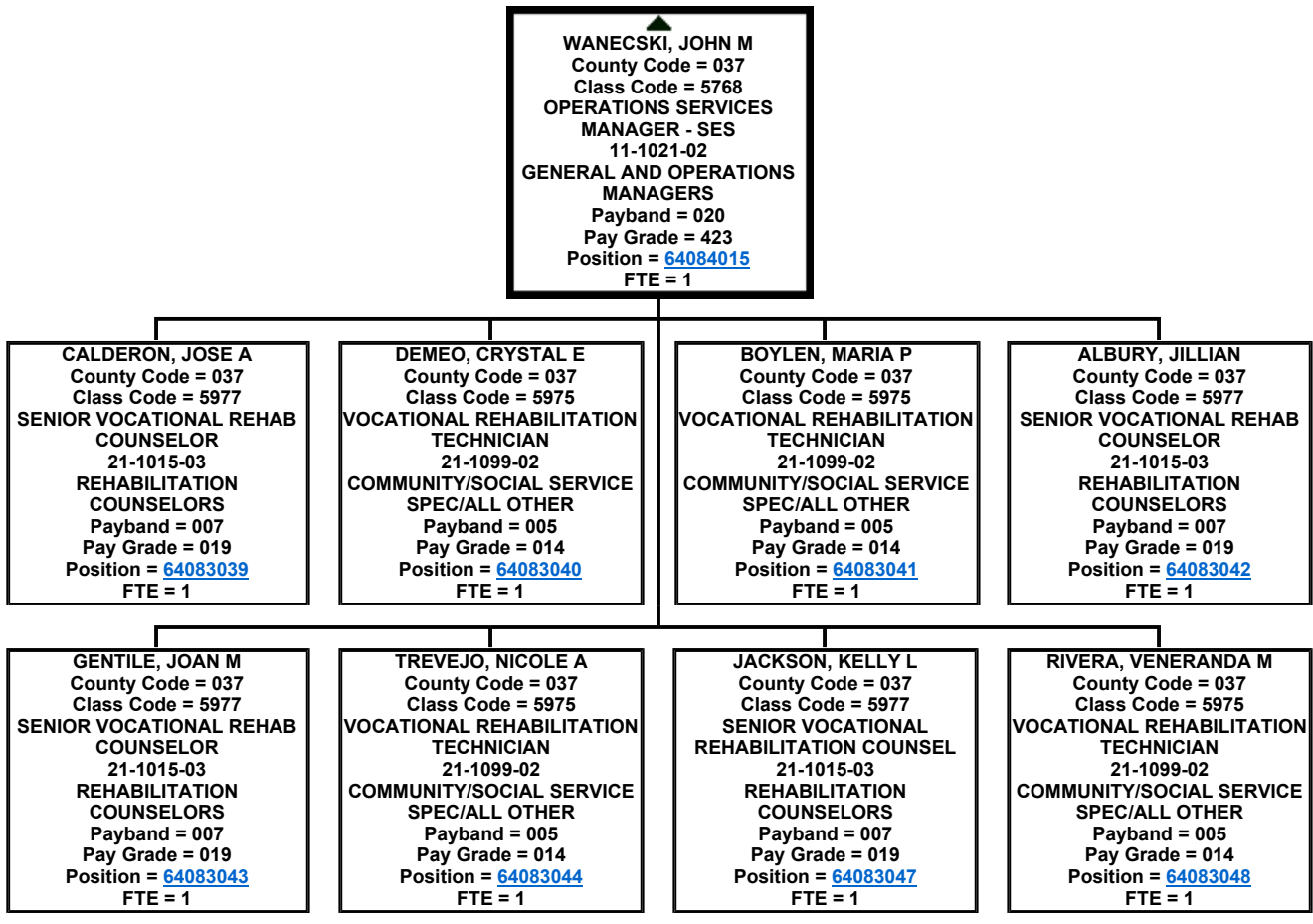


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OPS SYSTEMS PROJECT
ANALYST
15-1121-03
COMPUTER SYSTEMS
ANALYST
Payband = 008
Position = [64801757](#)
FTE = 1

VACANT - 801790
County Code = 037
OPS SENIOR INFO TECH
BUSINESS CONSULTANT
15-1199-04
COMPUTER OCCUPATIONS,
ALL OTHERS
Payband = 009
Position = [64801790](#)
FTE = 1







FERMIN, MERAIDA
County Code = 037
Class Code = 5975
VOCATIONAL REHABILITATION
TECHNICIAN
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Pay Grade = 014
Position = [64083055](#)
FTE = 1

ROSELL, MARIA C
County Code = 037
OPS SOCIAL WORK SERVICES
PROGRAM CONSULT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64801657](#)
FTE = 1

MYLES, ROSALIND M
 County Code = 037
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64083031](#)
 FTE = 1

HILL LEE, YOLANDA
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64083023](#)
 FTE = 1

MITCHELL, TERA L
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64083024](#)
 FTE = 1

BURLEY, LAVONDA
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64083026](#)
 FTE = 1

REDDY, PADMA
 County Code = 037
 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 005
 Pay Grade = 014
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LOERA, ARACELI
 County Code = 037
 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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GIARAMITA, MARGARET J
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
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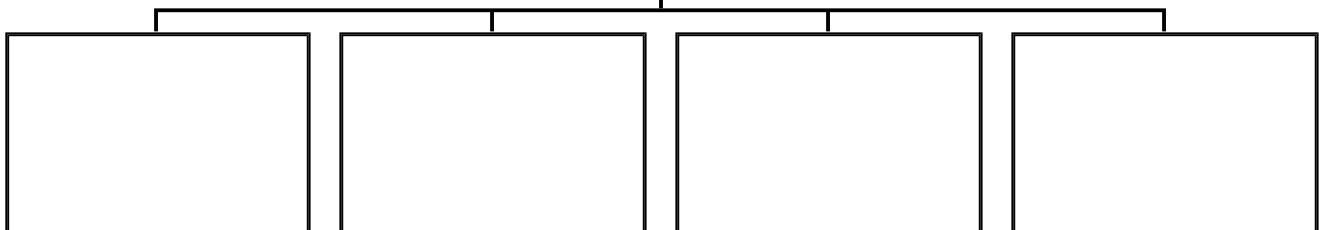
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 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
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 Pay Grade = 423
 Position = [64083021](#)
 FTE = 1

WILLIAMS, TYMIKA N
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64067869](#)
 FTE = 1

PHILLIPS, DEBRA
 County Code = 037
 Class Code = 5975
 VOCATIONAL REHABILITATION
 TECHNICIAN
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 005
 Pay Grade = 014
 Position = [64083009](#)
 FTE = 1

CADWELL, CLAY M
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
 21-1015-03
 REHABILITATION
 COUNSELORS
 Payband = 007
 Pay Grade = 019
 Position = [64083010](#)
 FTE = 1

ANDERSON, PAGE
 County Code = 037
 Class Code = 5977
 SENIOR VOCATIONAL REHAB
 COUNSELOR
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 REHABILITATION
 COUNSELORS
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 Pay Grade = 019
 Position = [64083012](#)
 FTE = 1

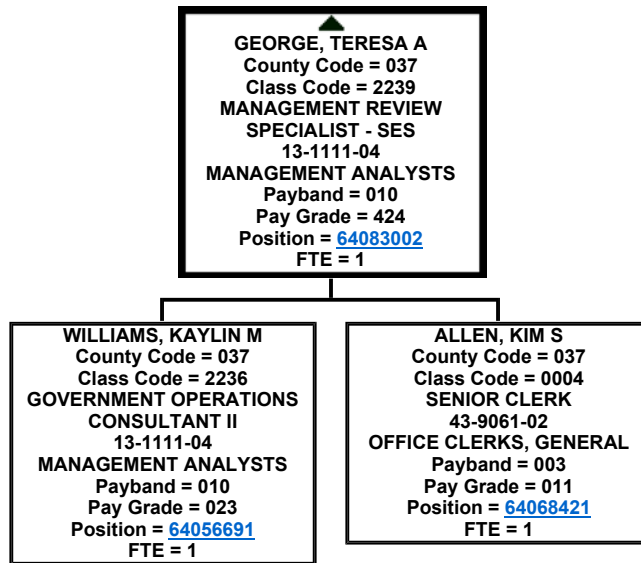


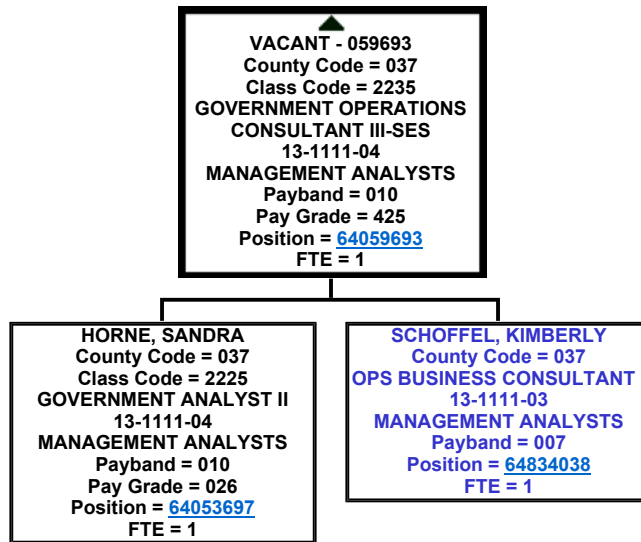
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 Class Code = 5977
 SENIOR VOCATIONAL REHAB
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 21-1015-03
 REHABILITATION
 COUNSELORS
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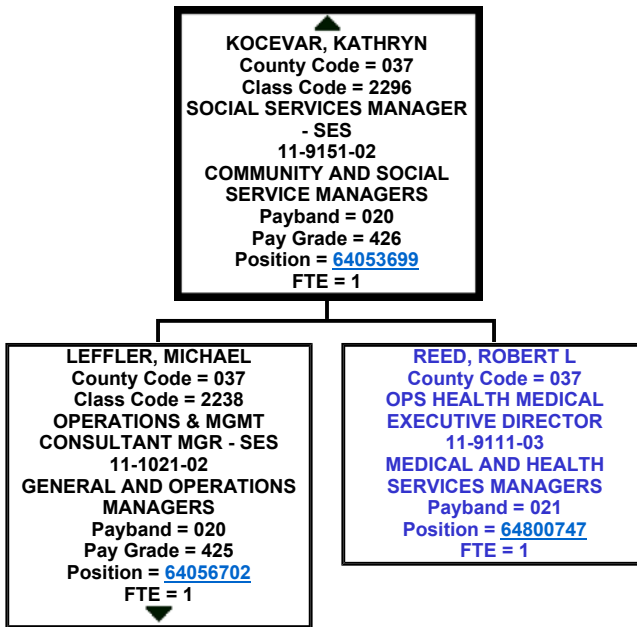
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 Class Code = 5975
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 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 005
 Pay Grade = 014
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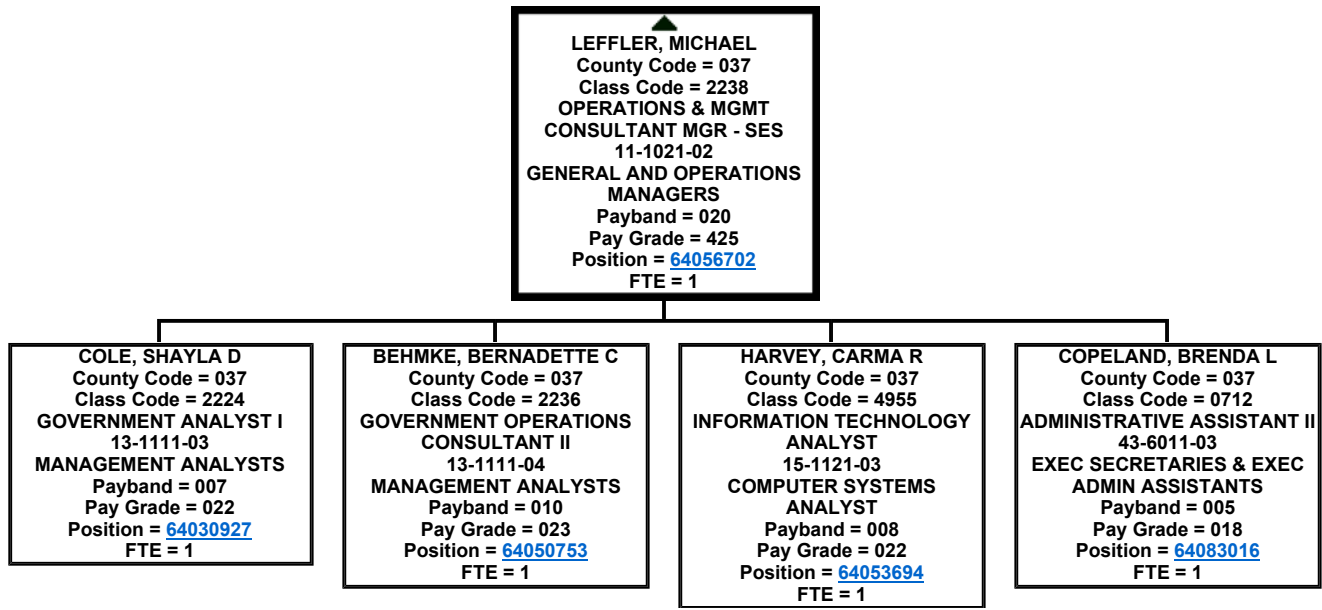
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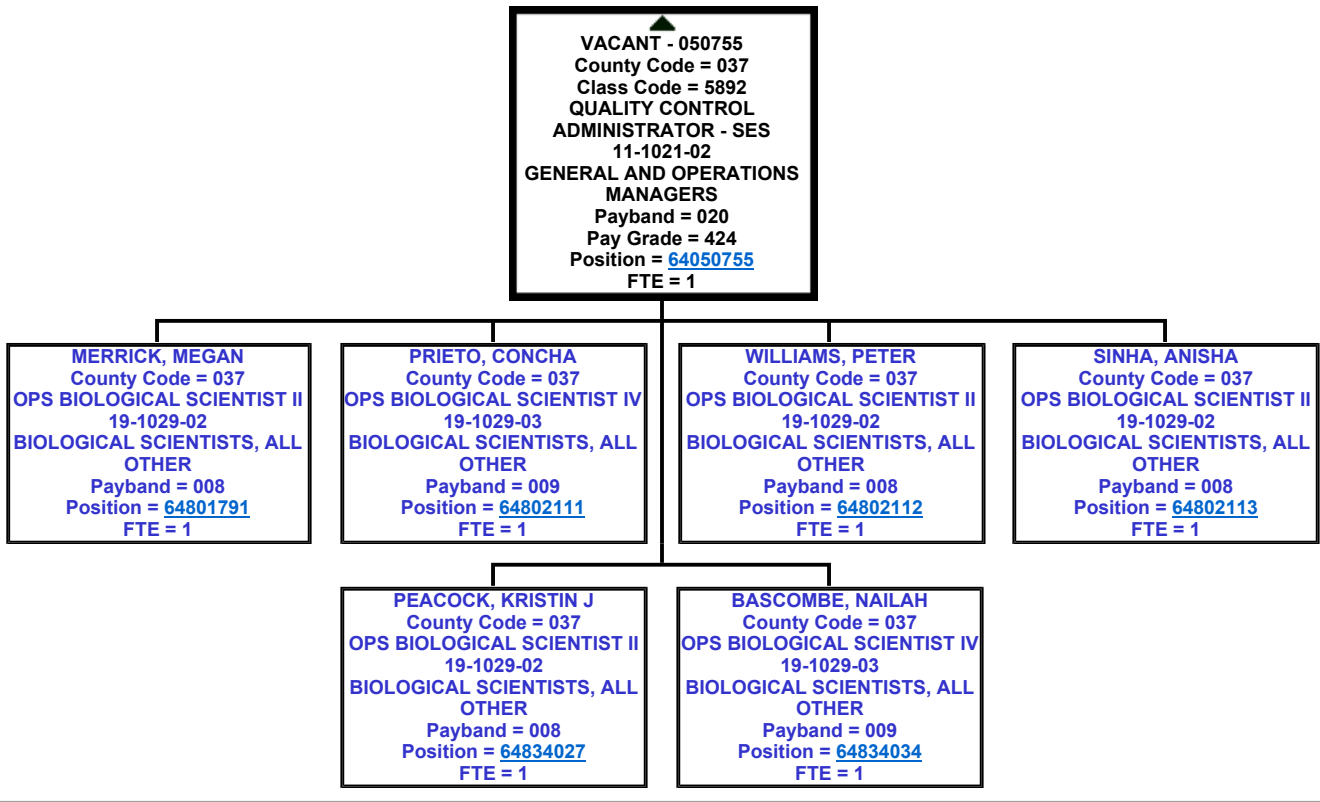
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 PROGRAM CONSULT
 21-1099-03
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 SPEC/ALL OTHER
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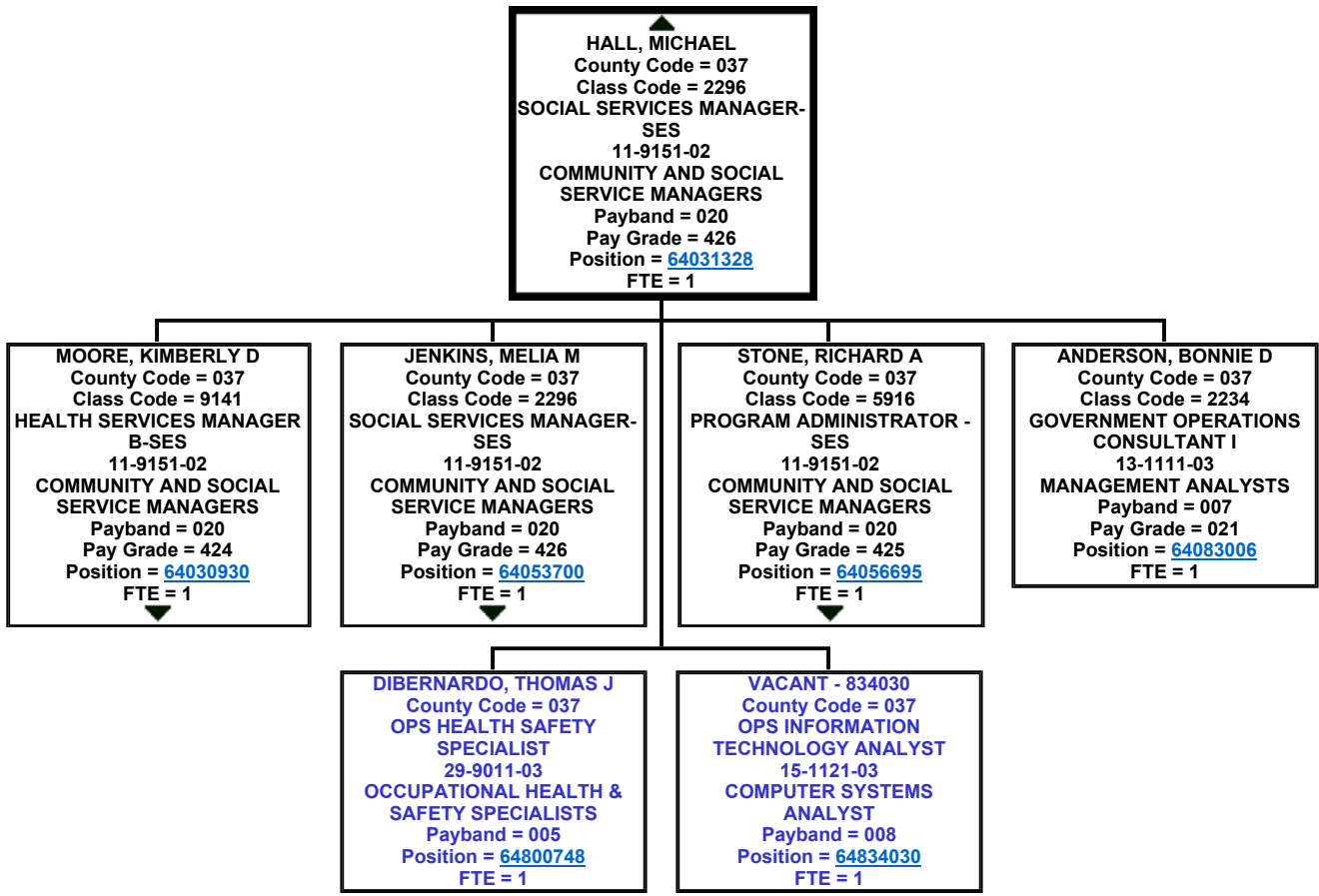


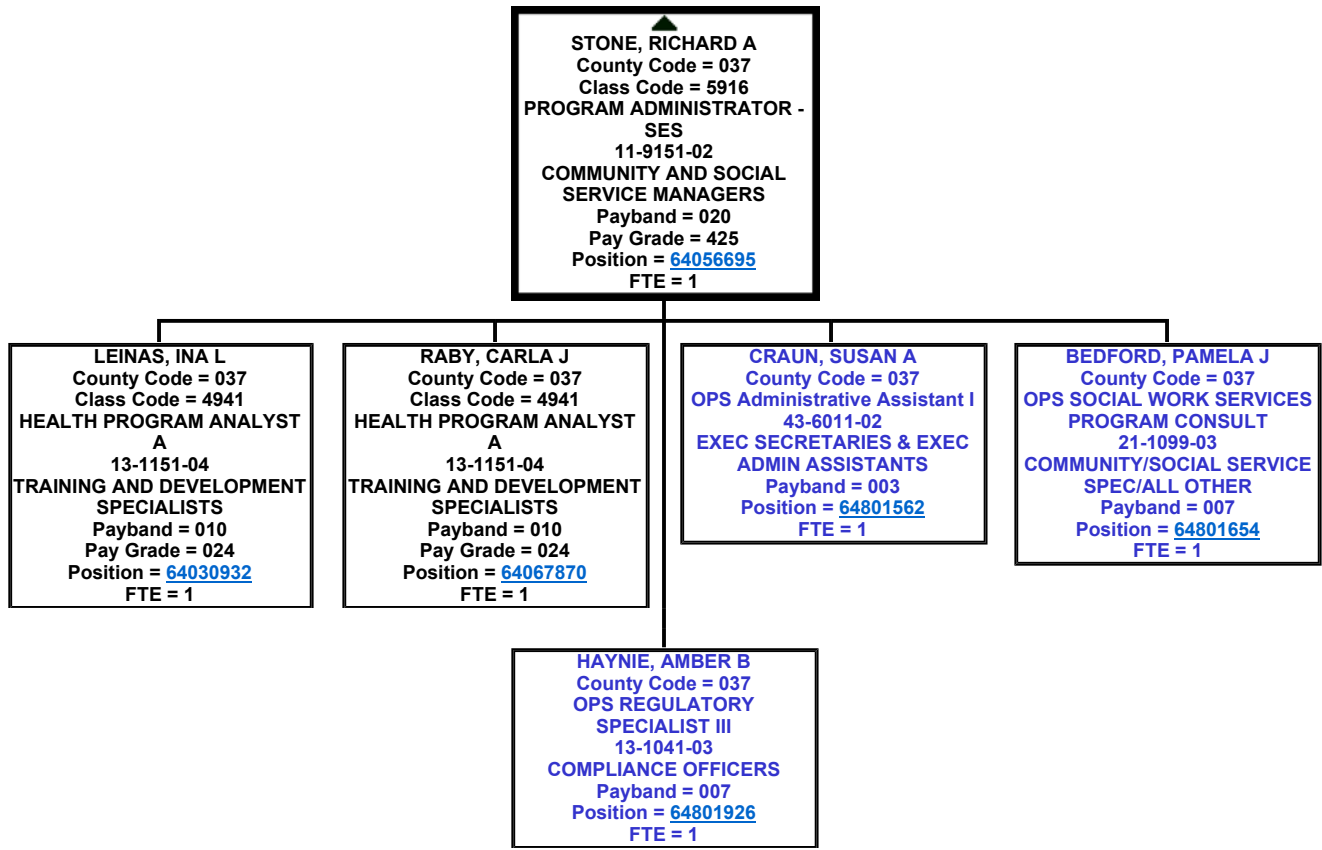


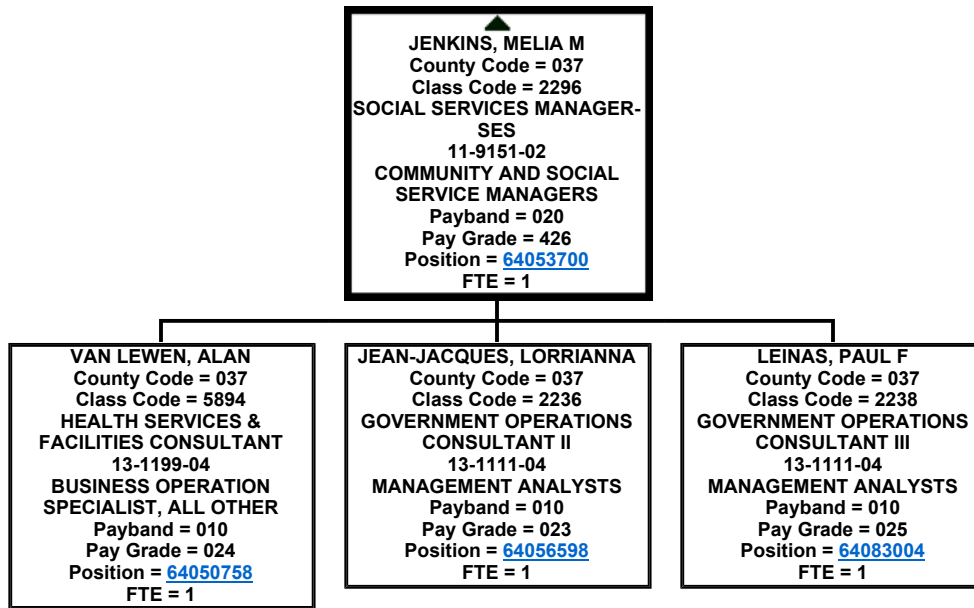


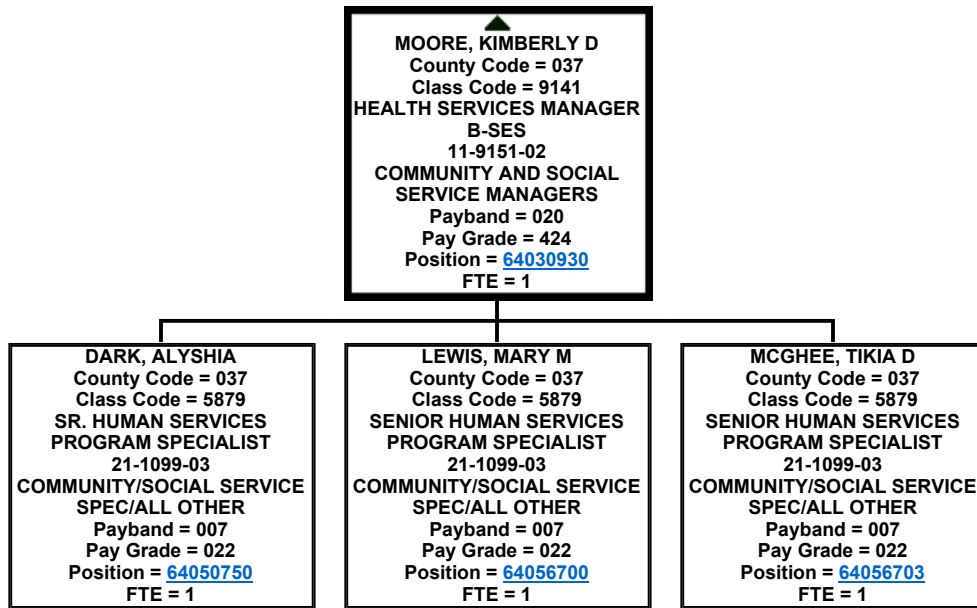


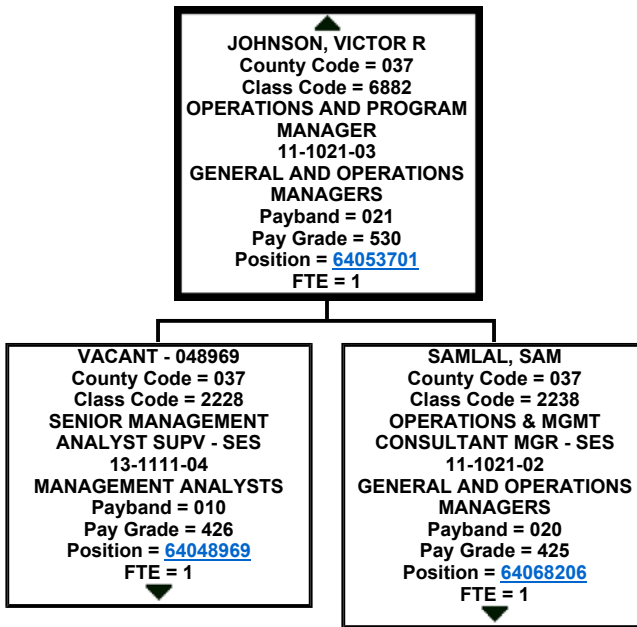












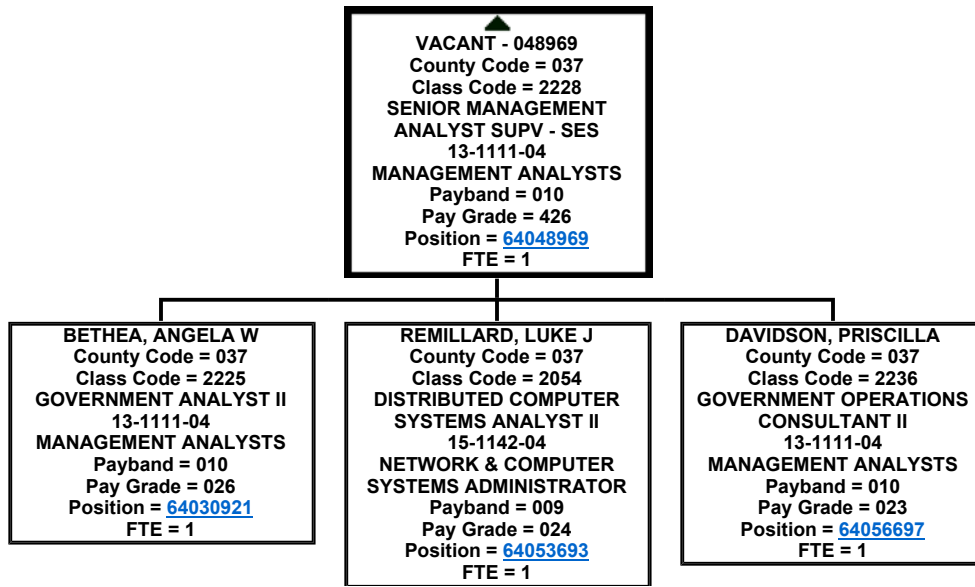
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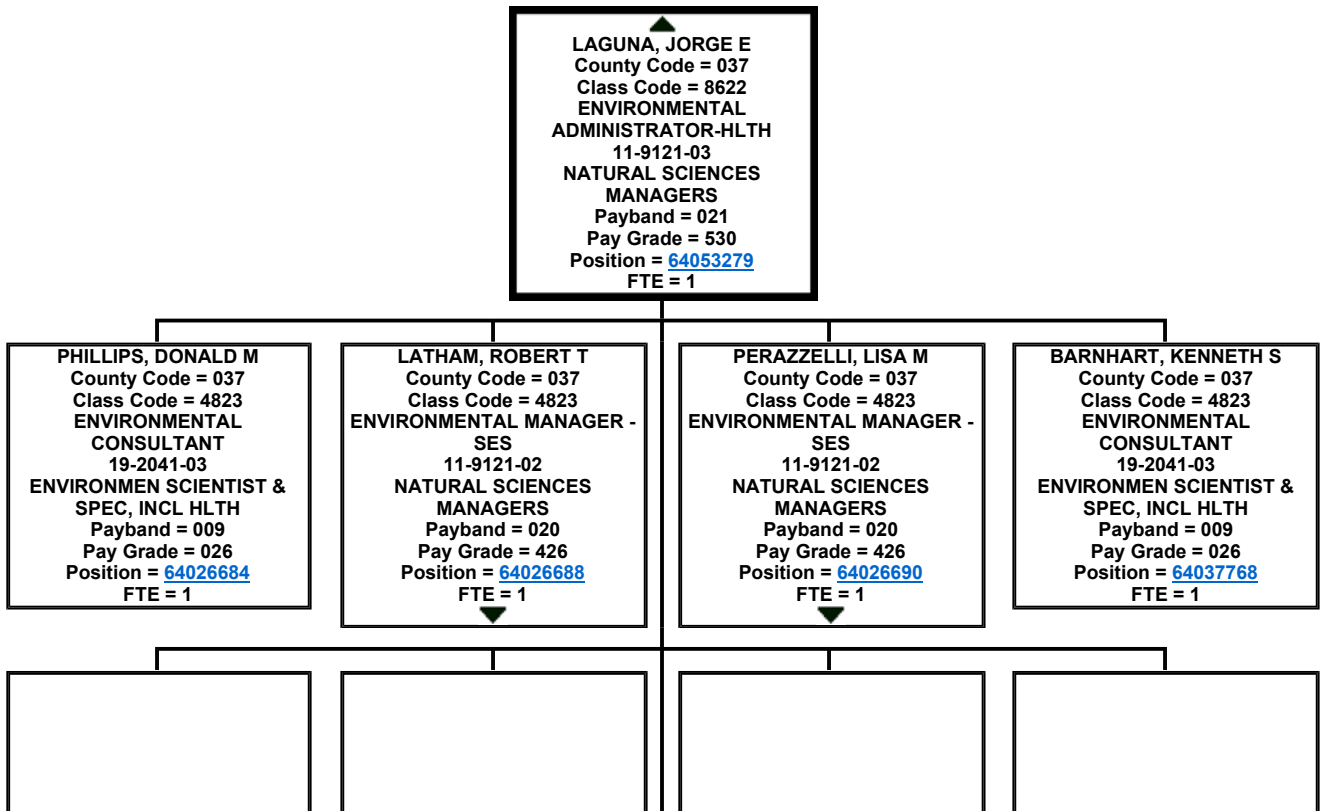
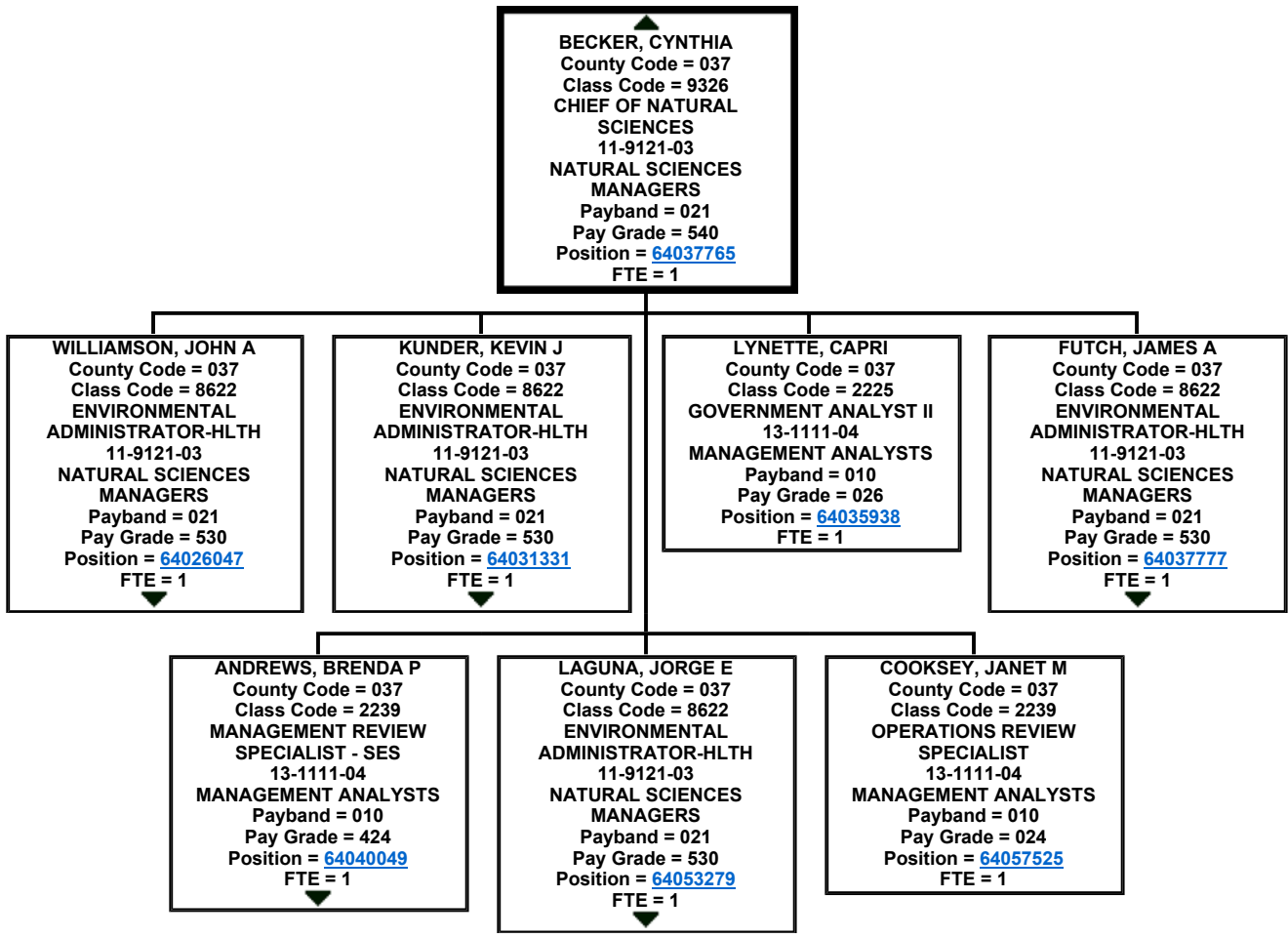
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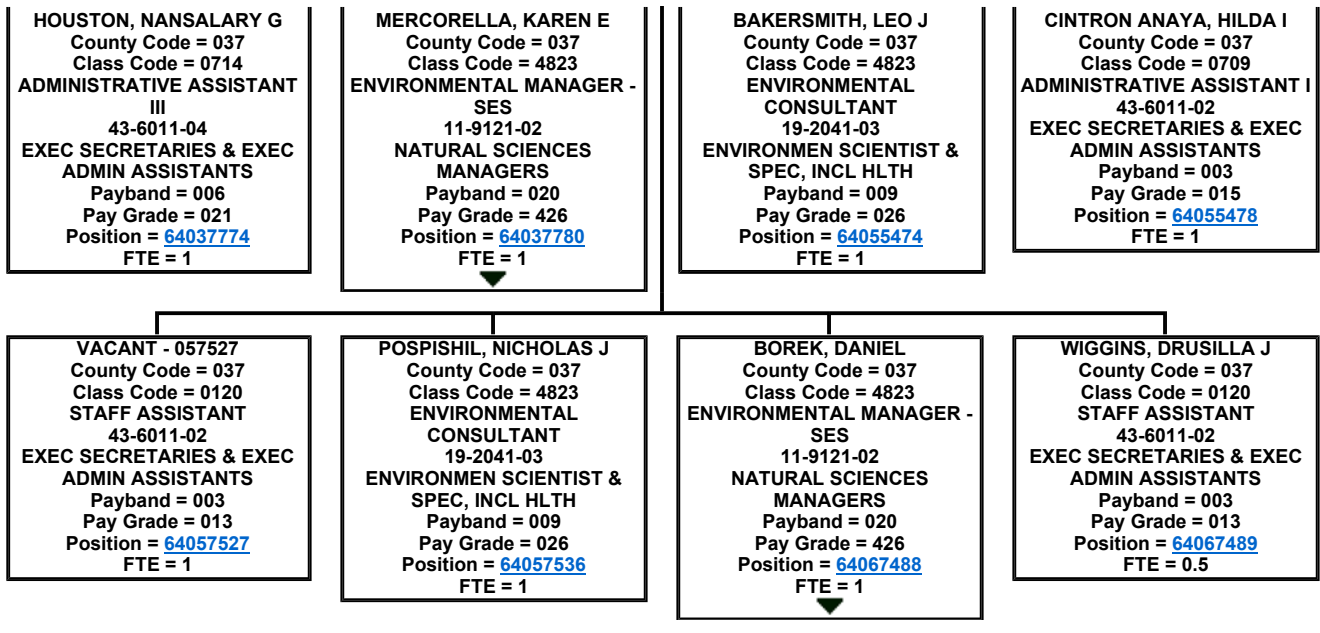
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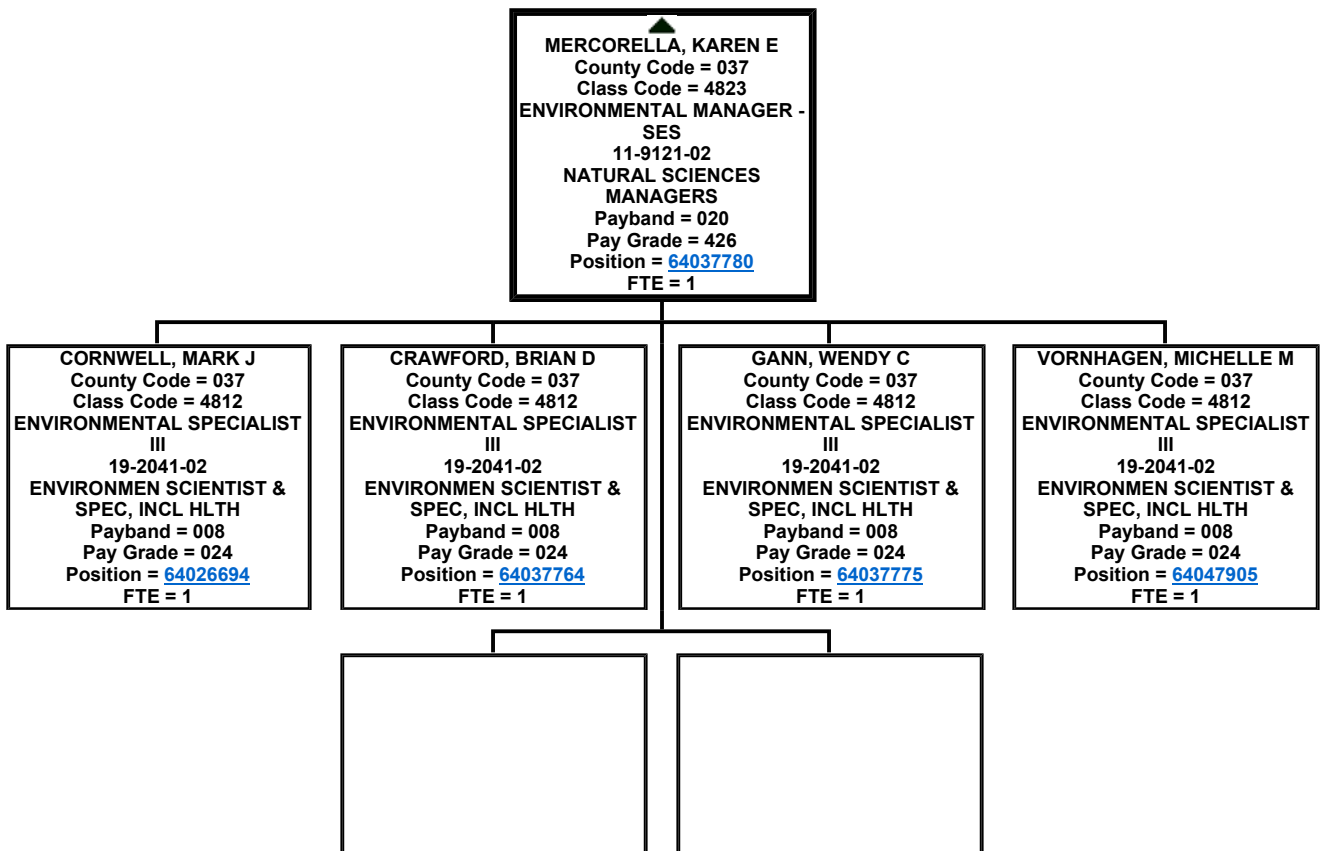
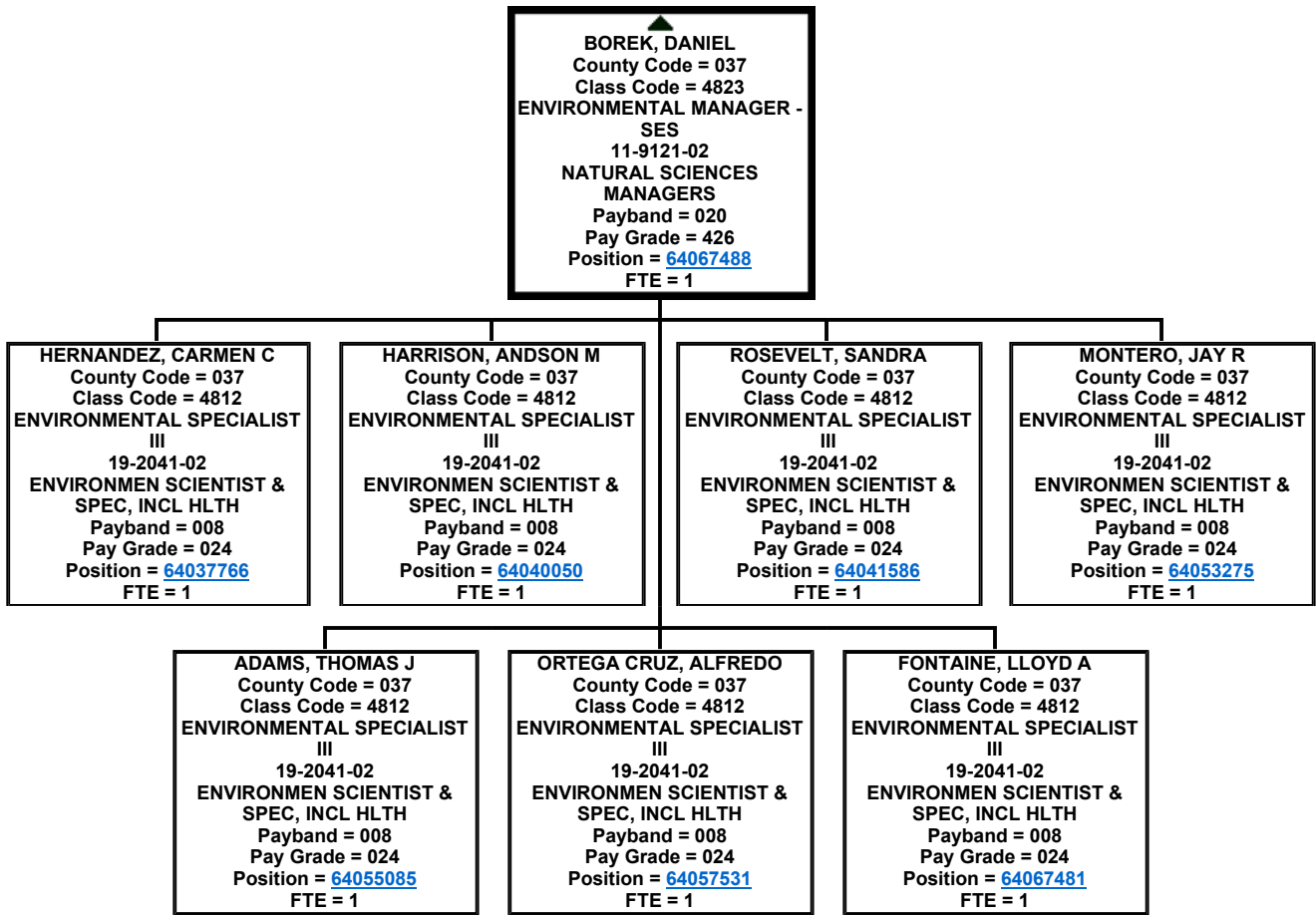
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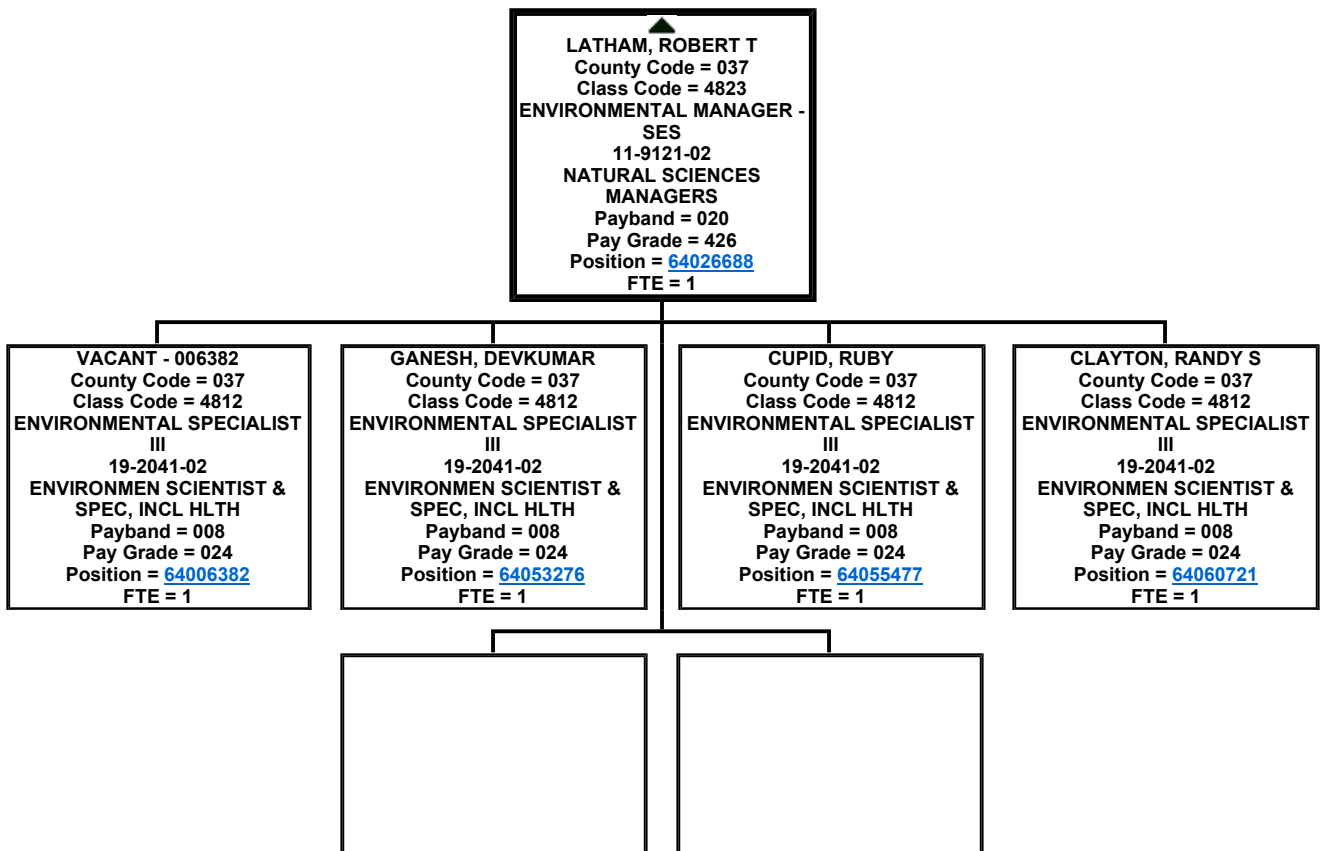
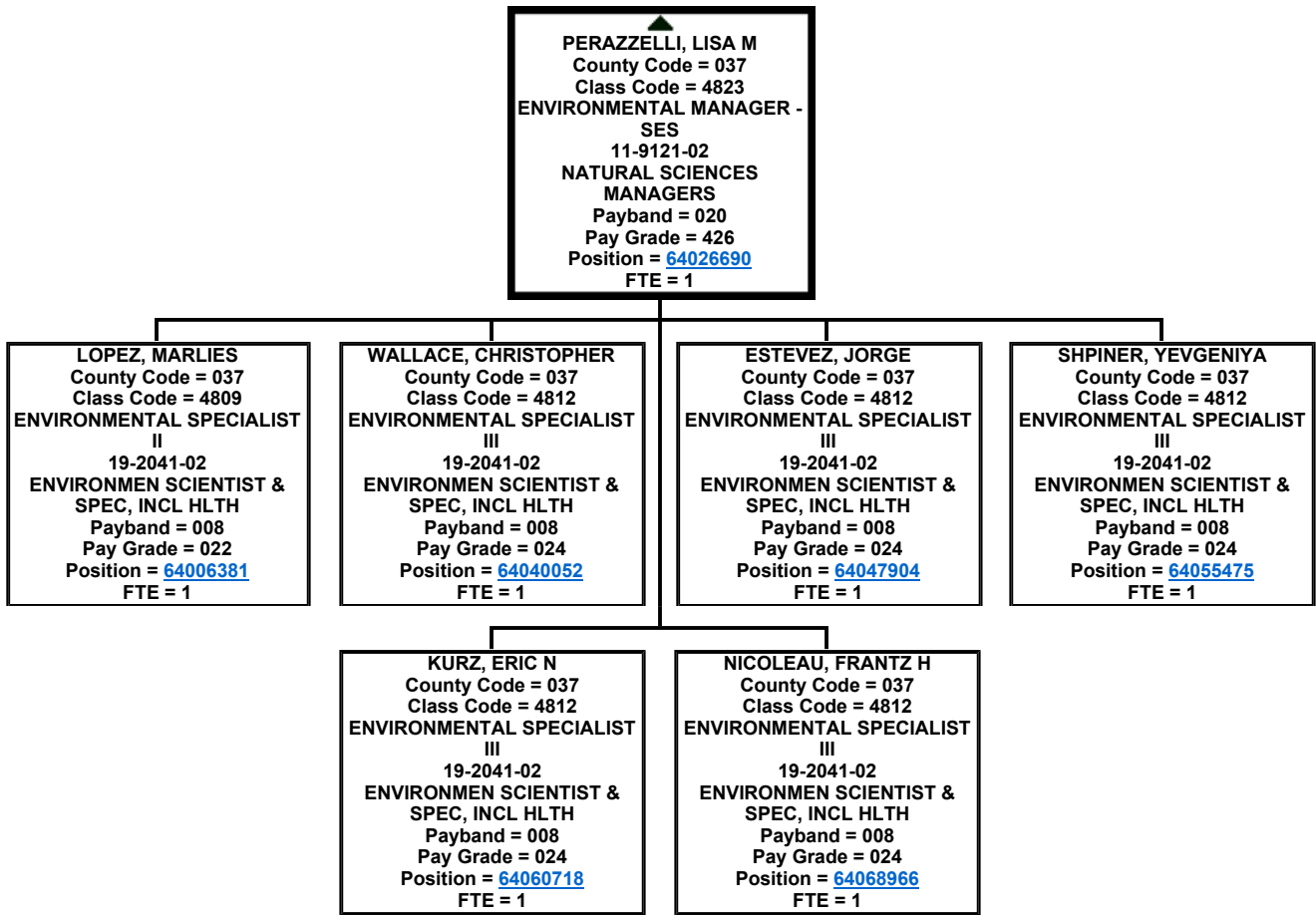






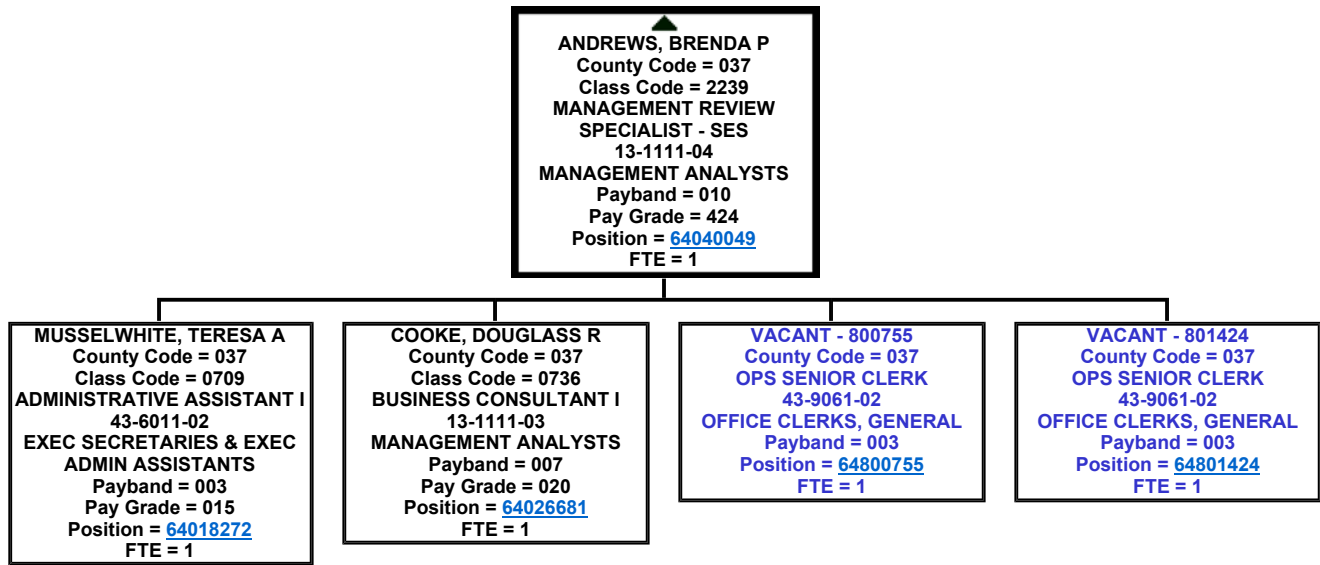
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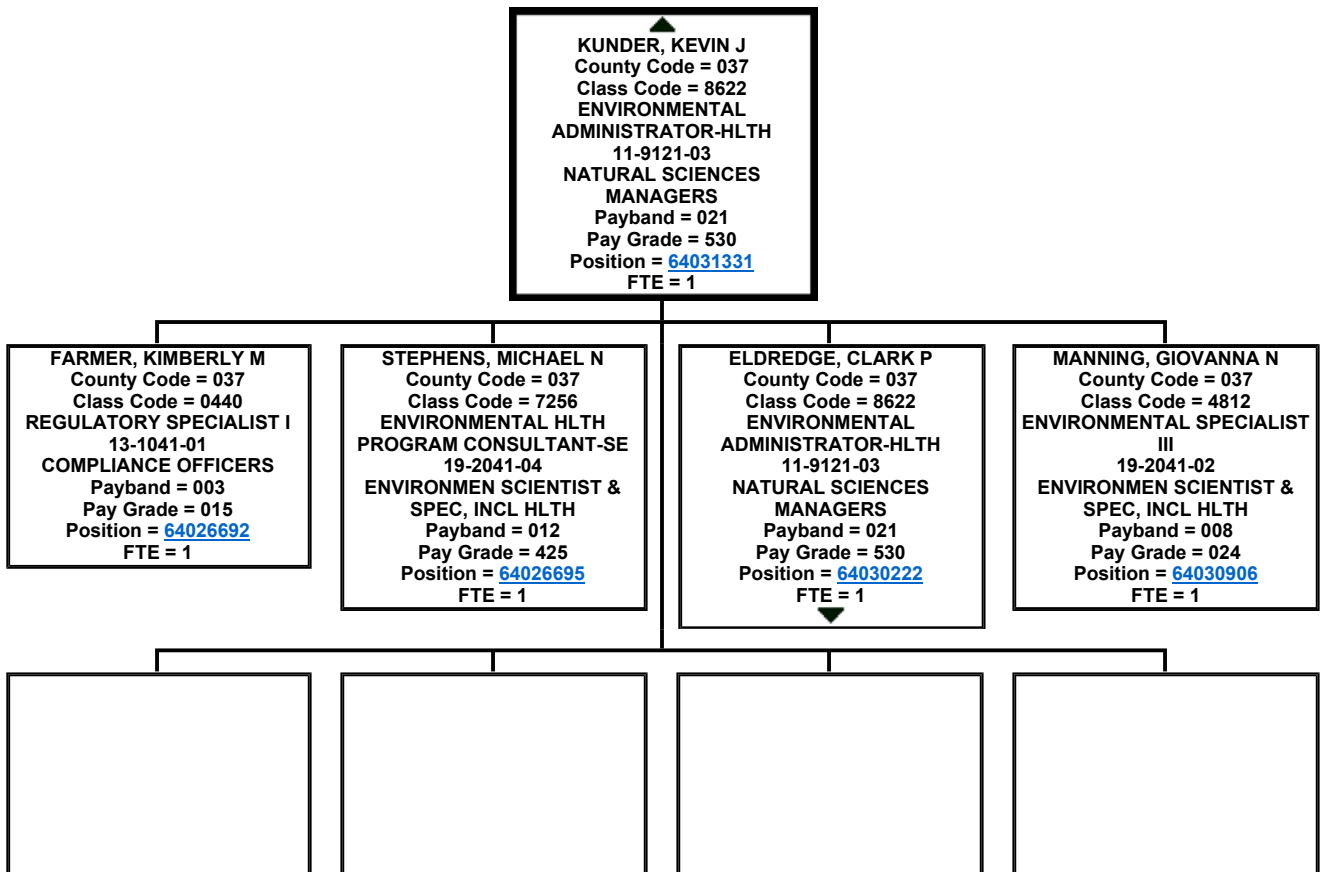
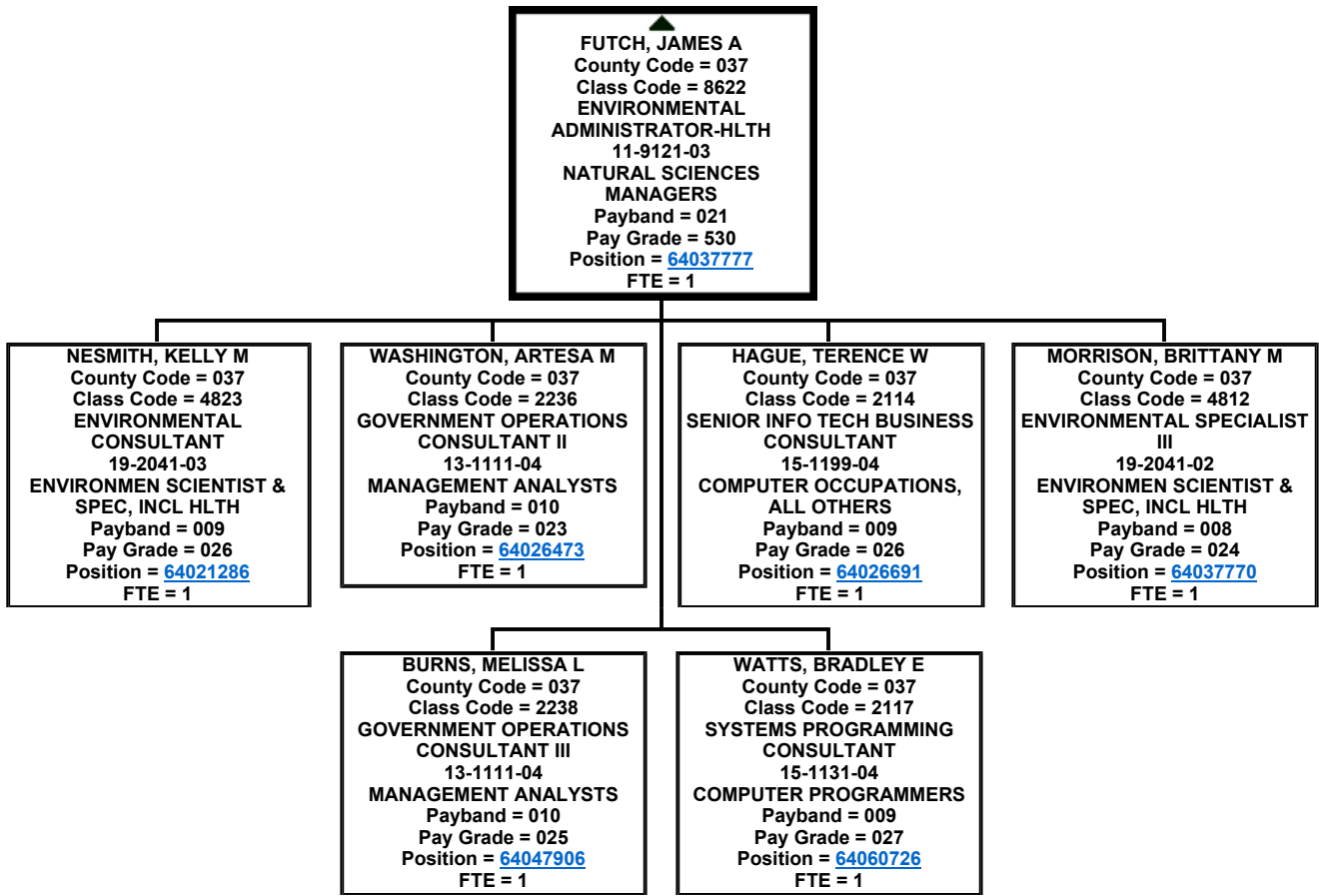
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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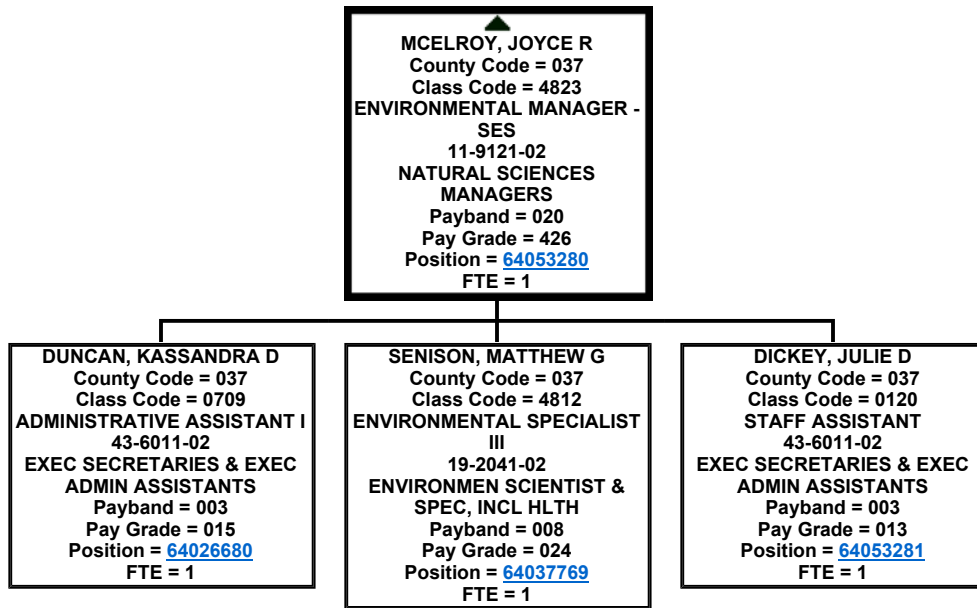


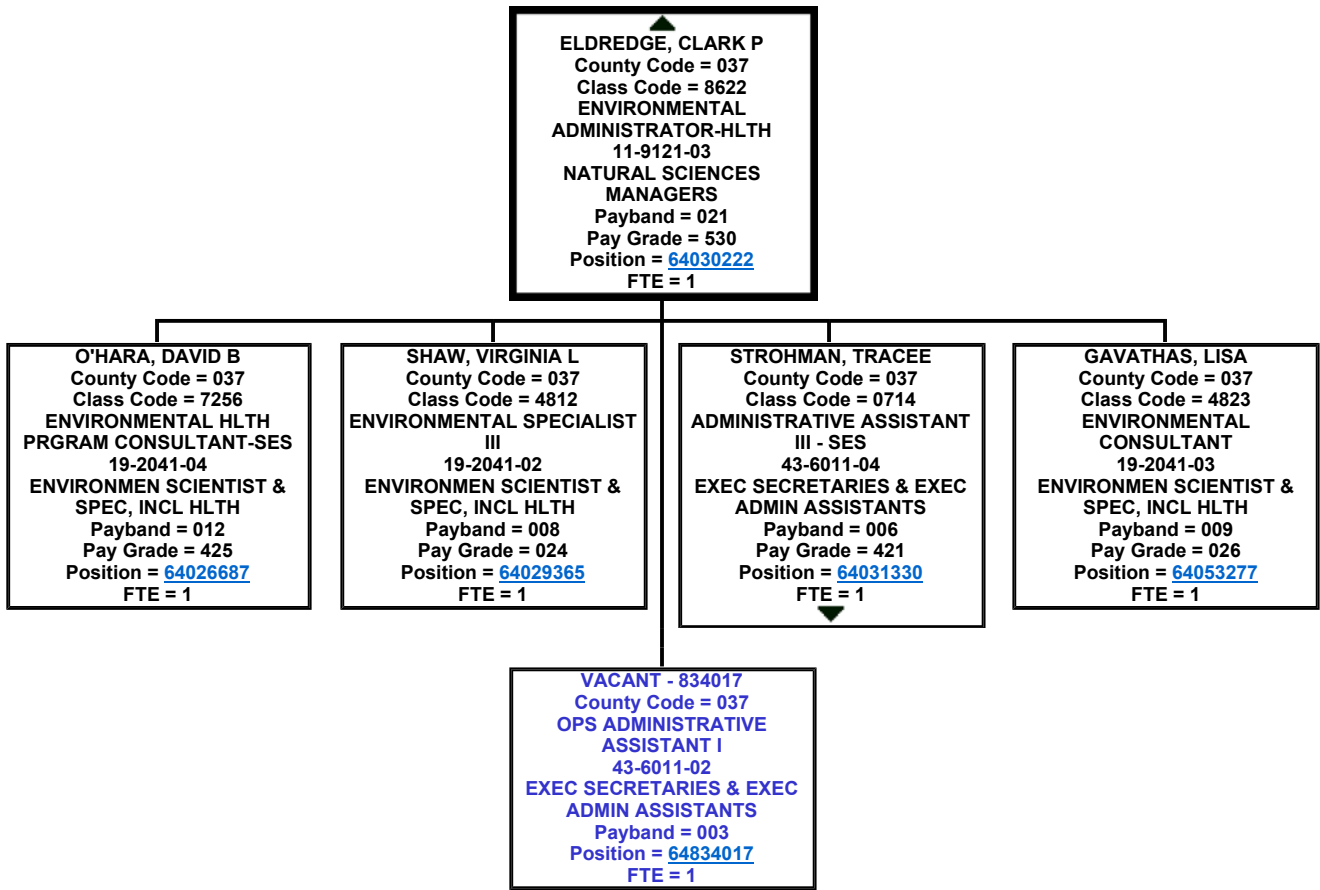
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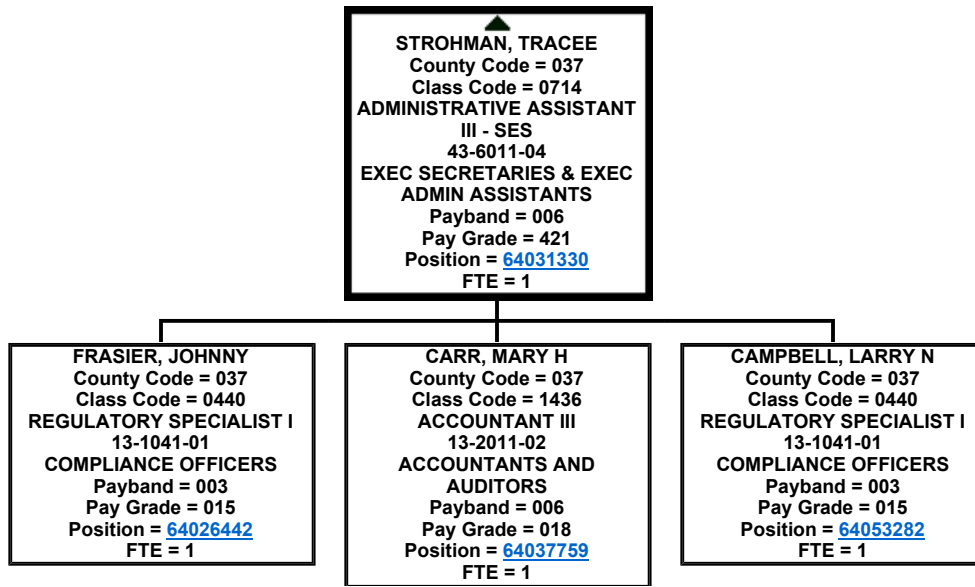
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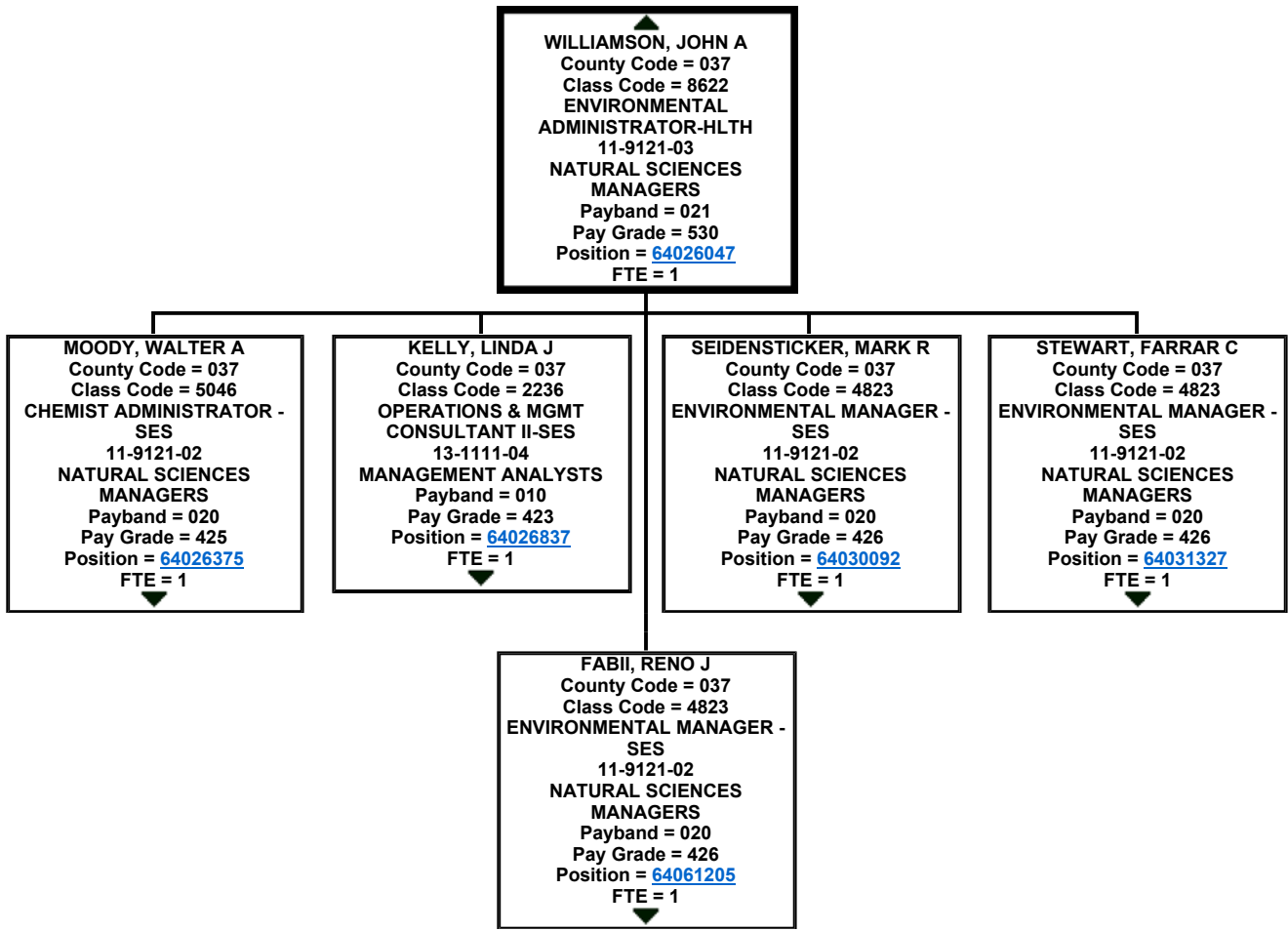
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19-2041-03
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THORPE, MEGAN
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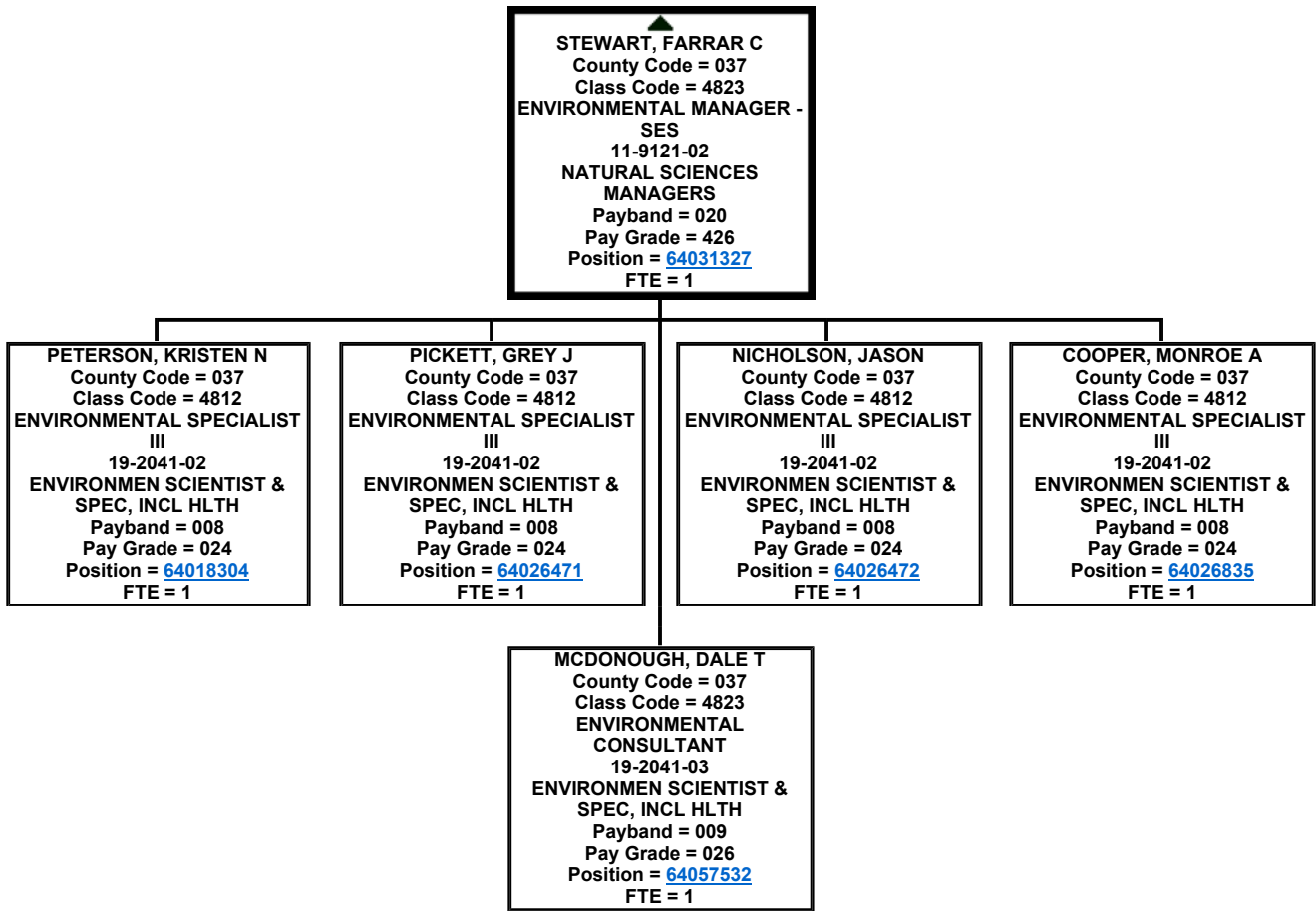
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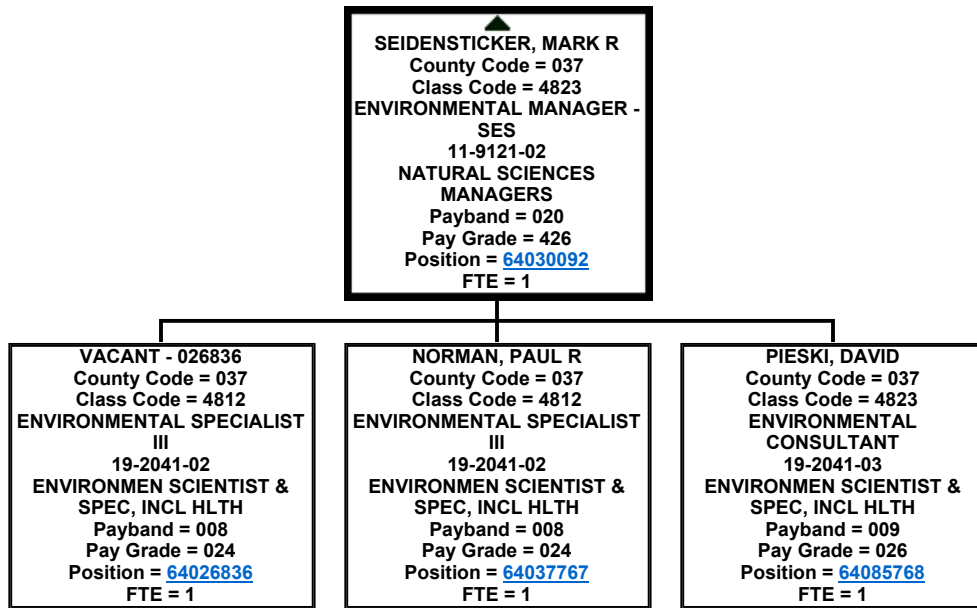
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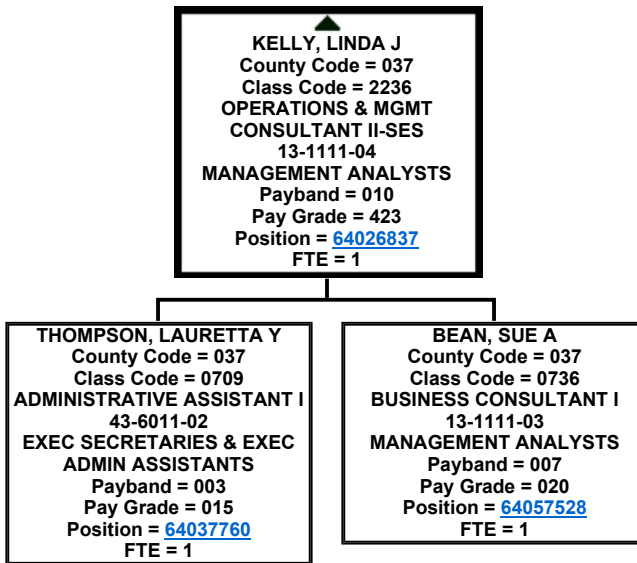
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BOOM, KYRO J
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 19-2041-02
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PIERRE-SAINT, ASHLEY
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 Class Code = 4823
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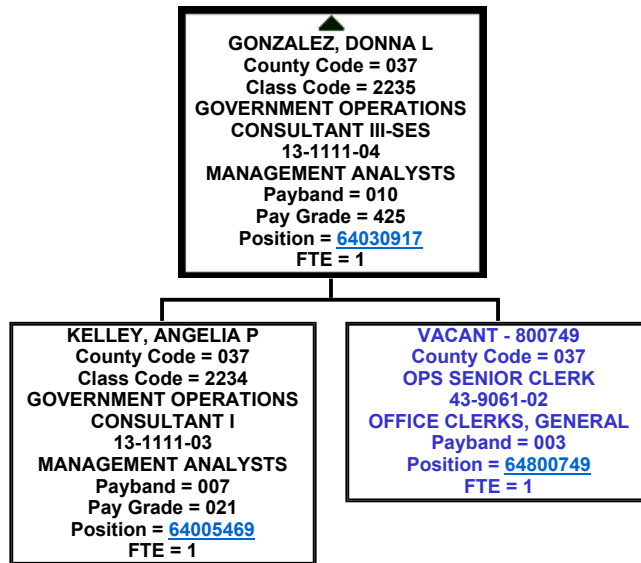
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MANAGERS
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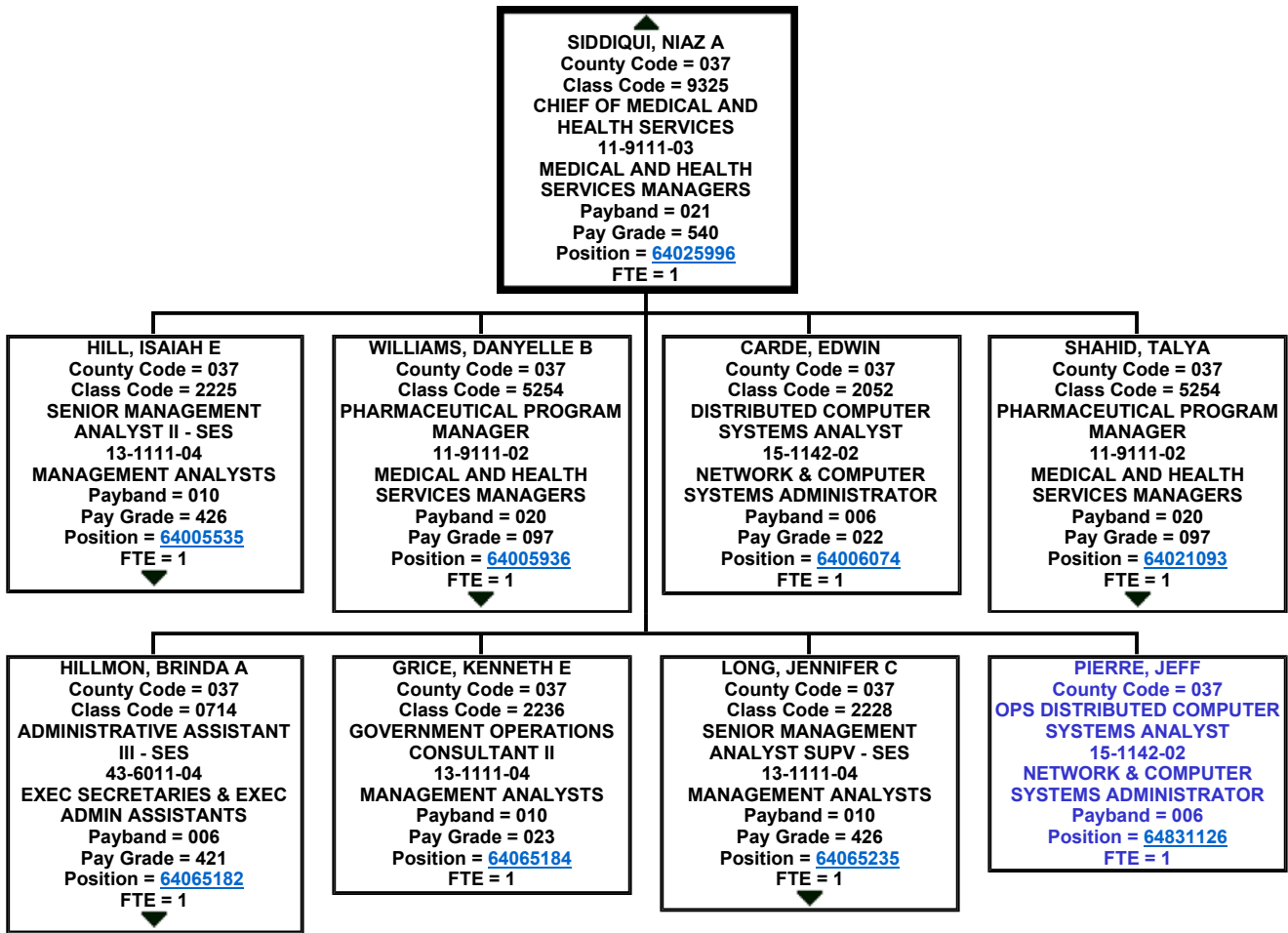
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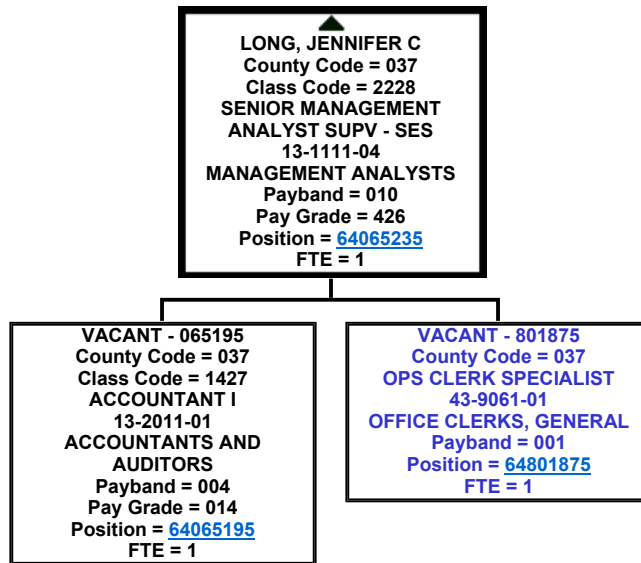
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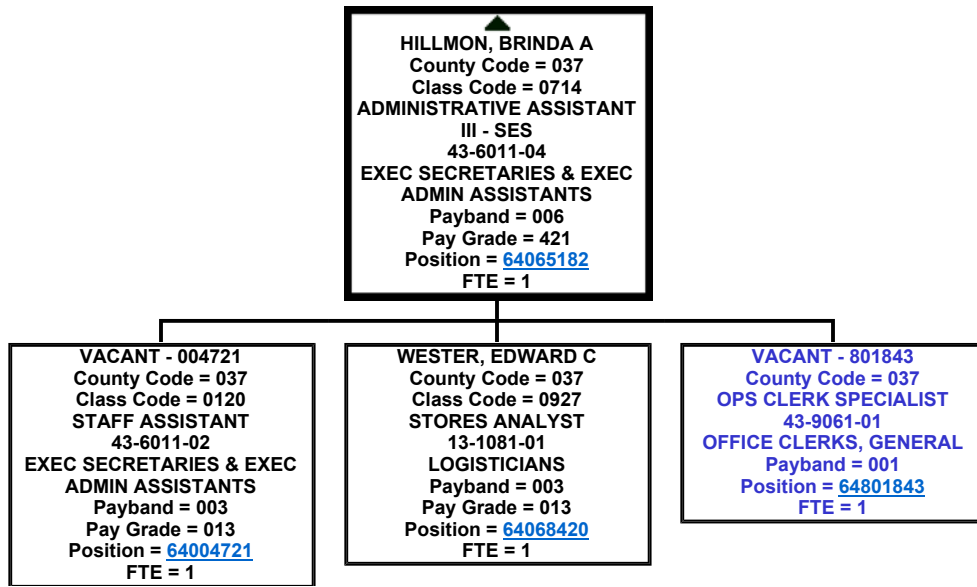
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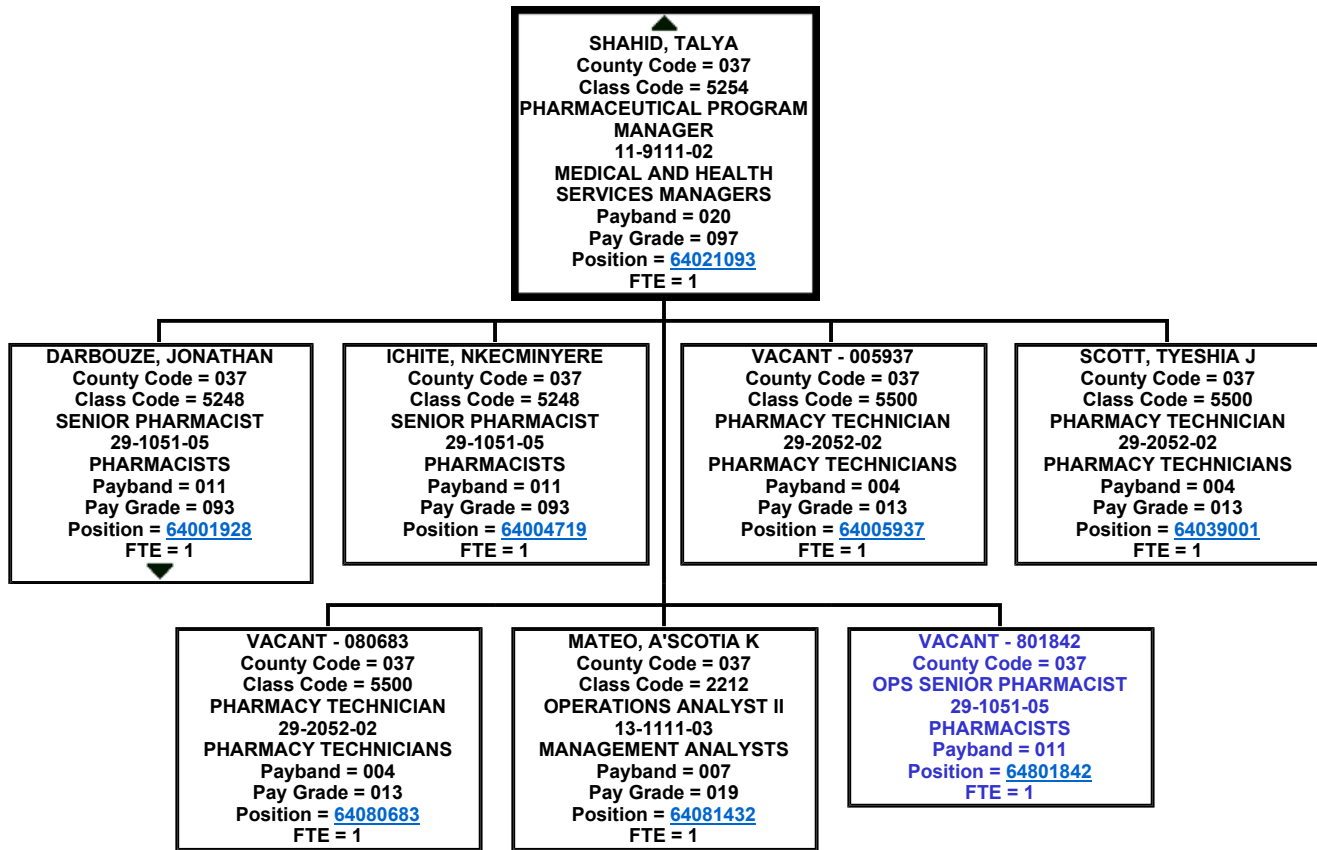
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CHEMISTS
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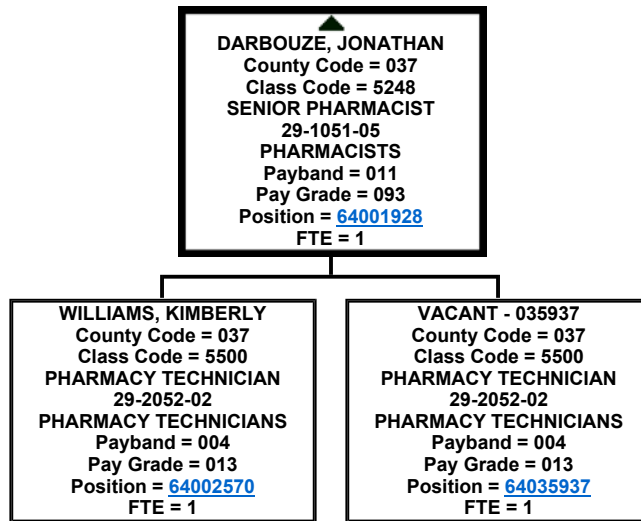


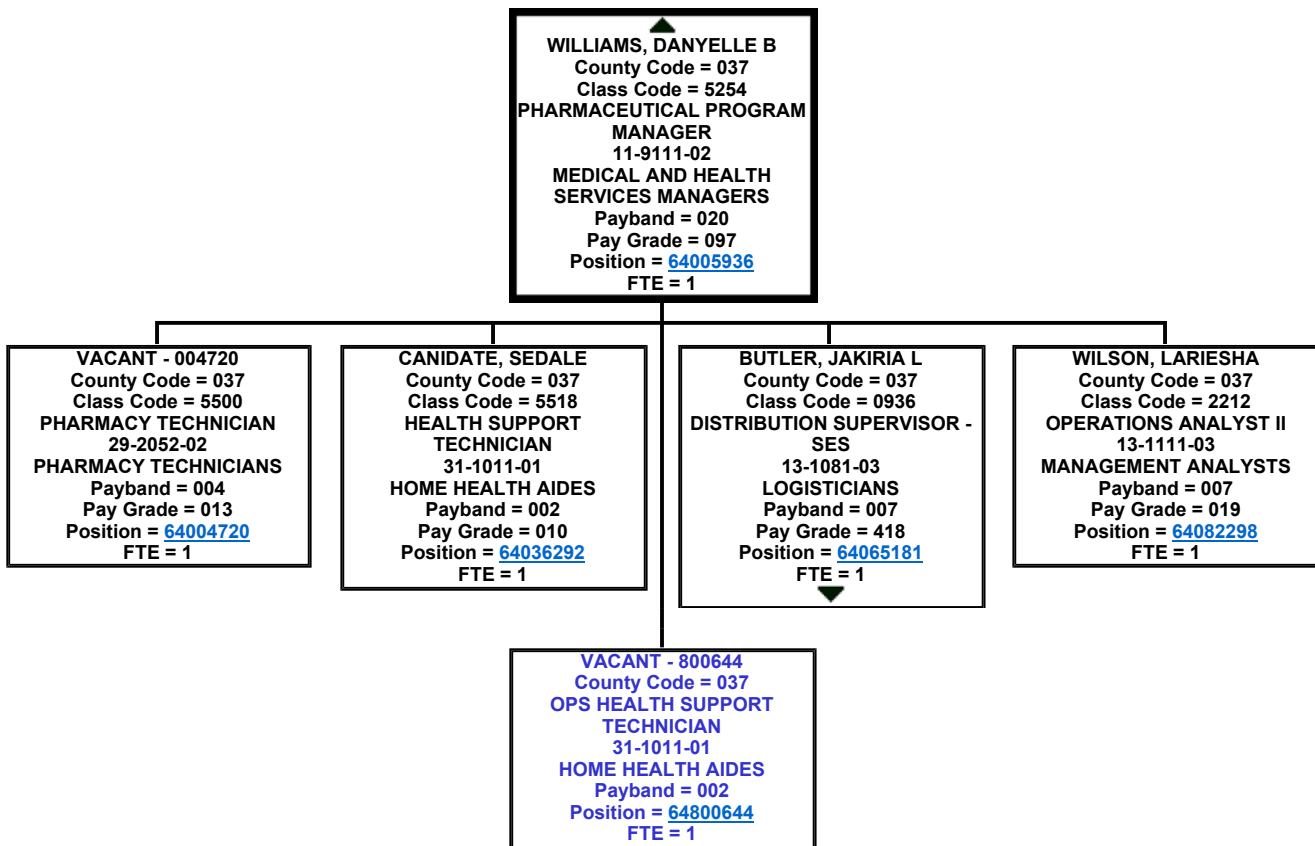


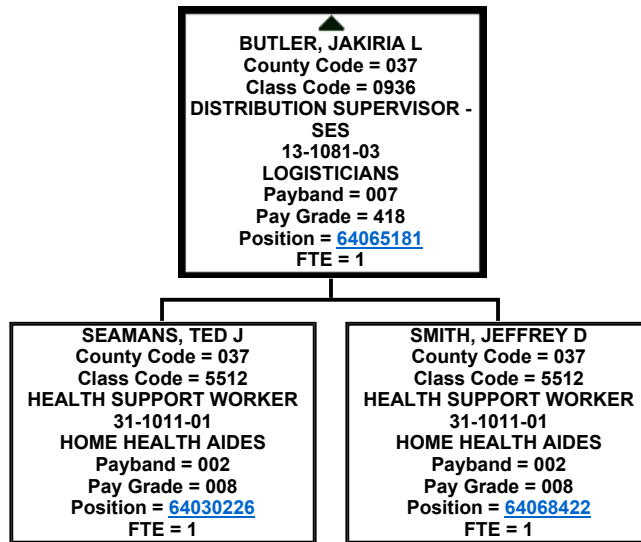


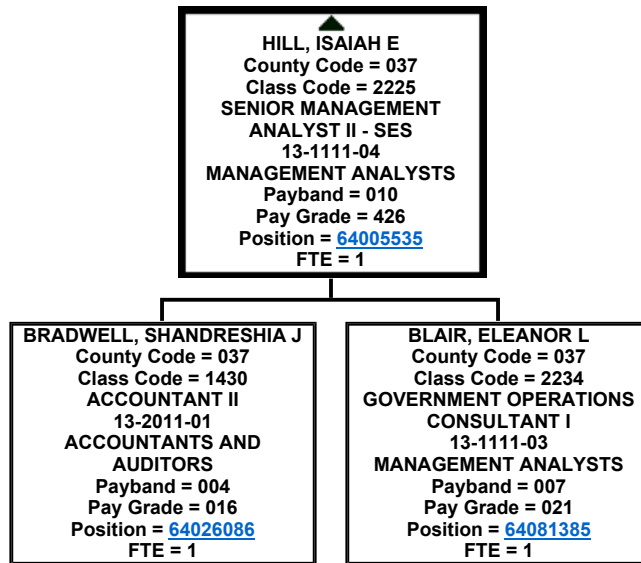










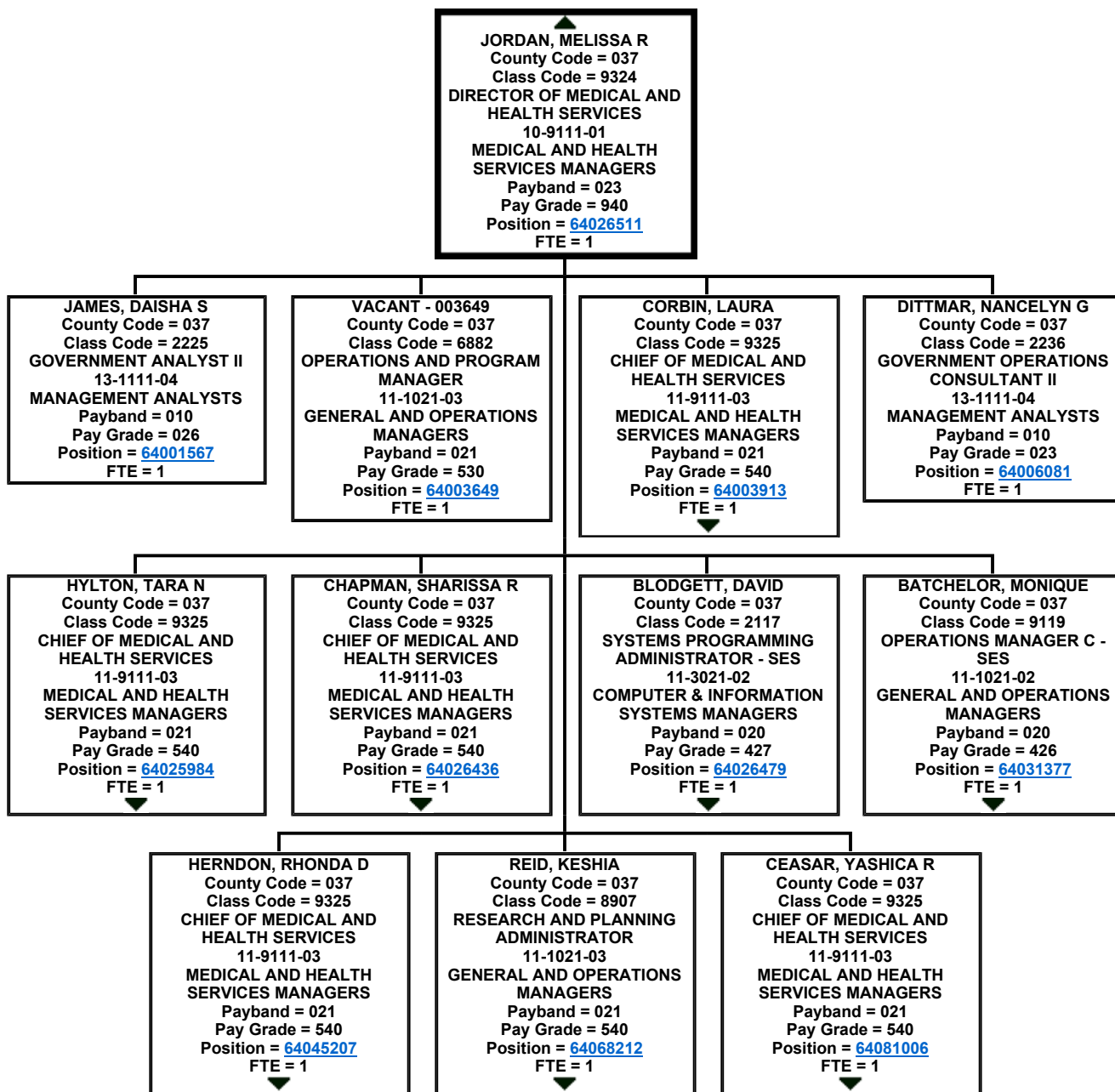


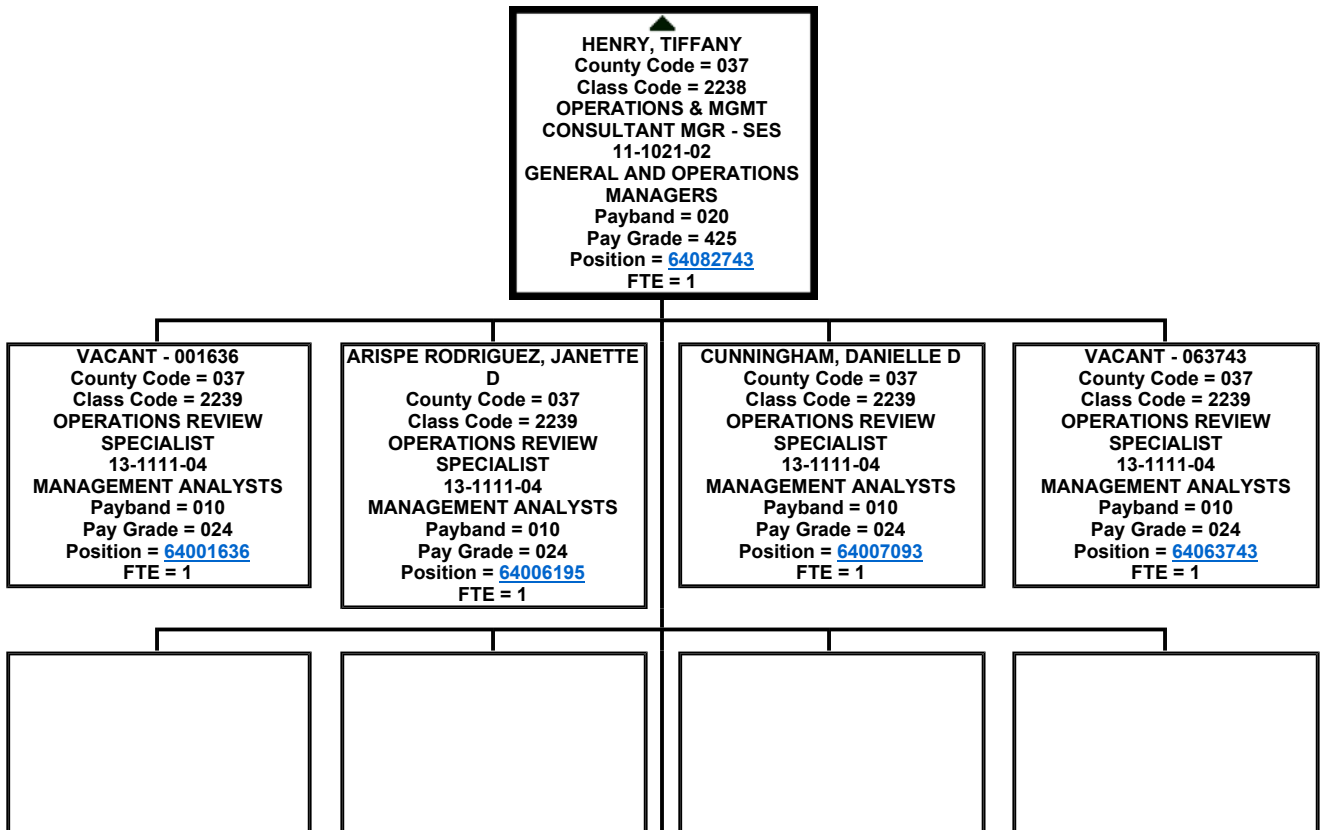
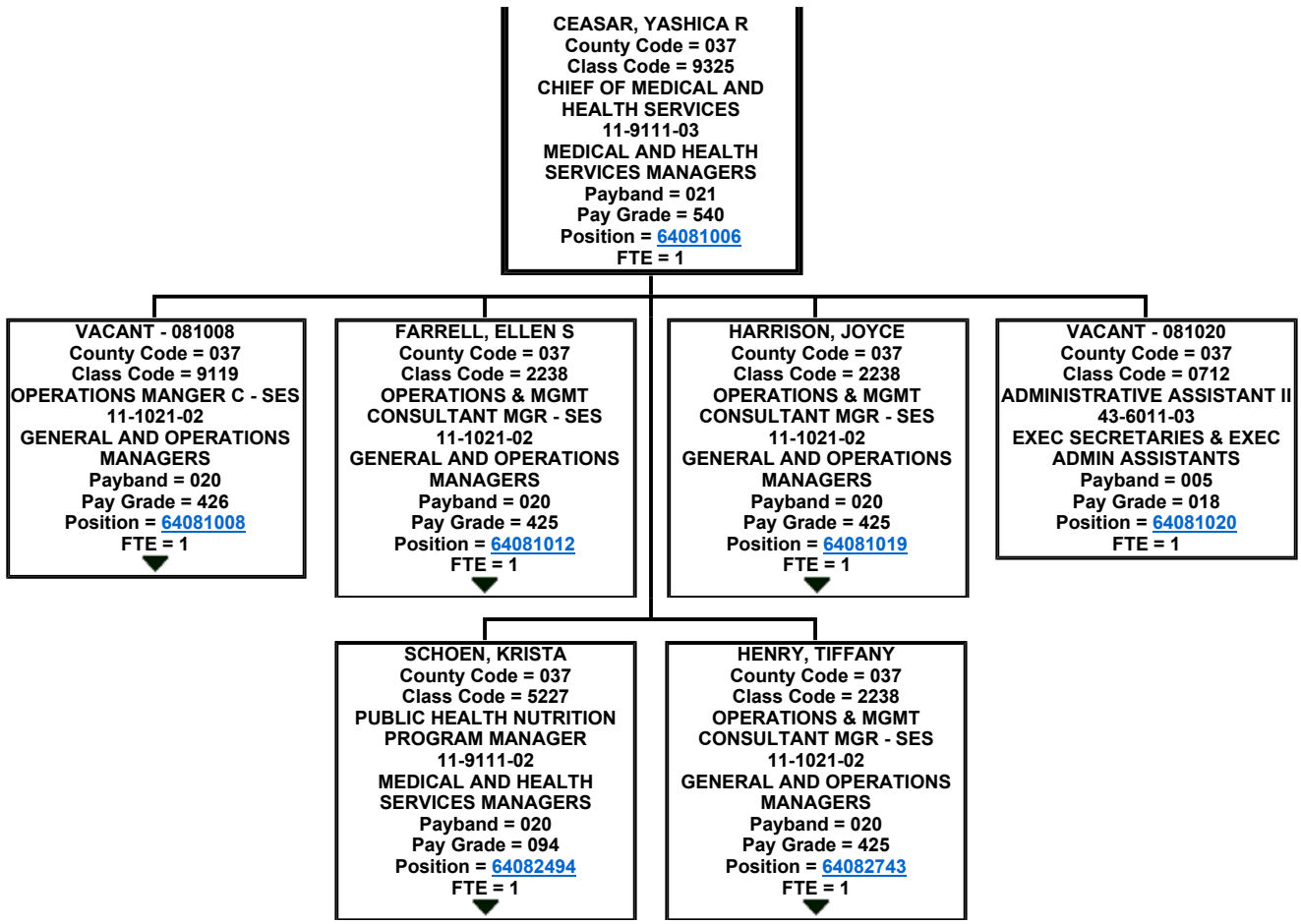
Florida Department of Health

Division of Community Health Promotion

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





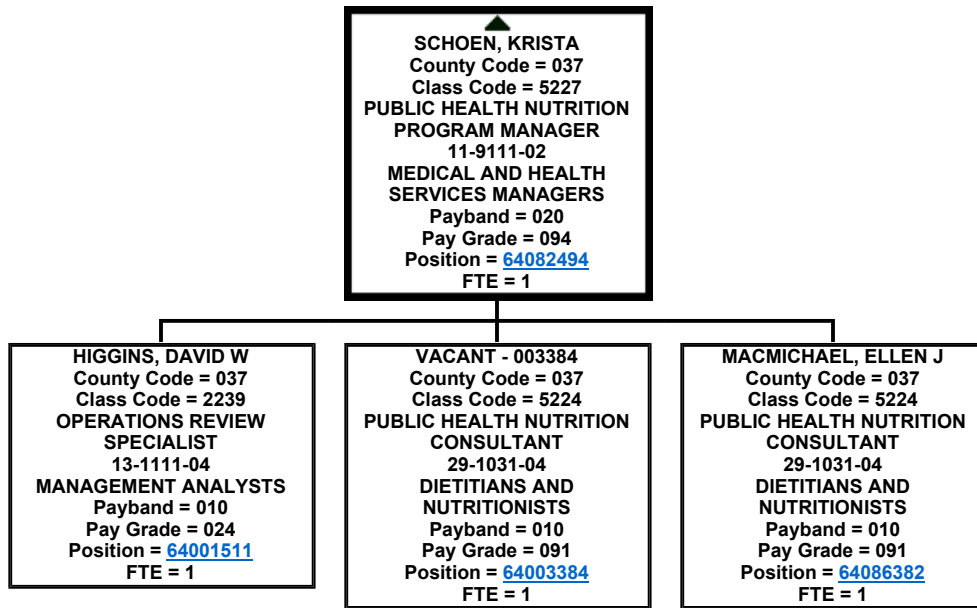
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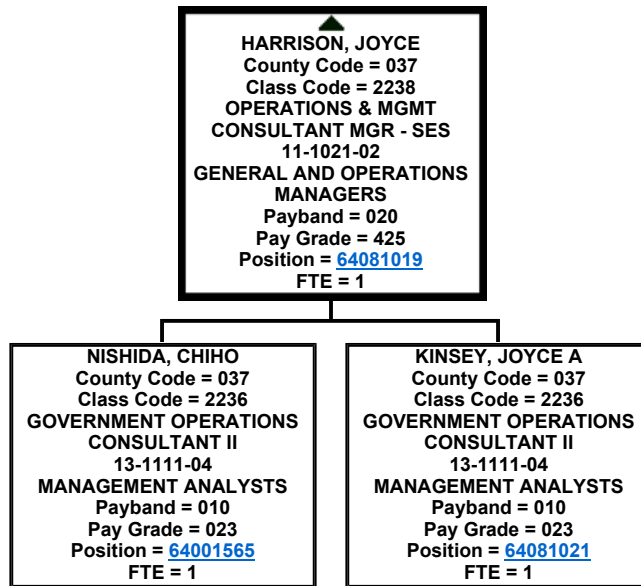
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MANAGEMENT ANALYSTS
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Position = [64081025](#)
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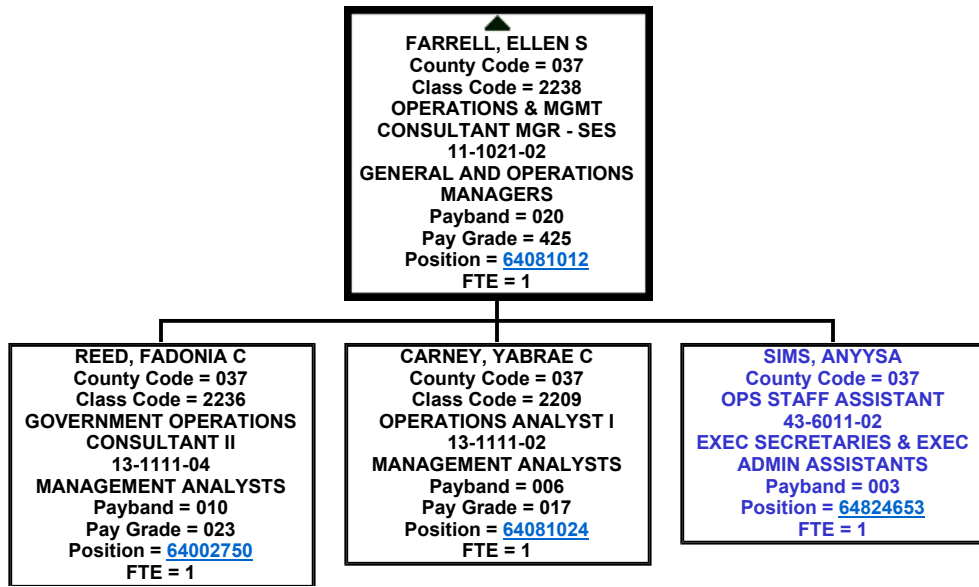
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MANAGEMENT ANALYSTS
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Pay Grade = 017
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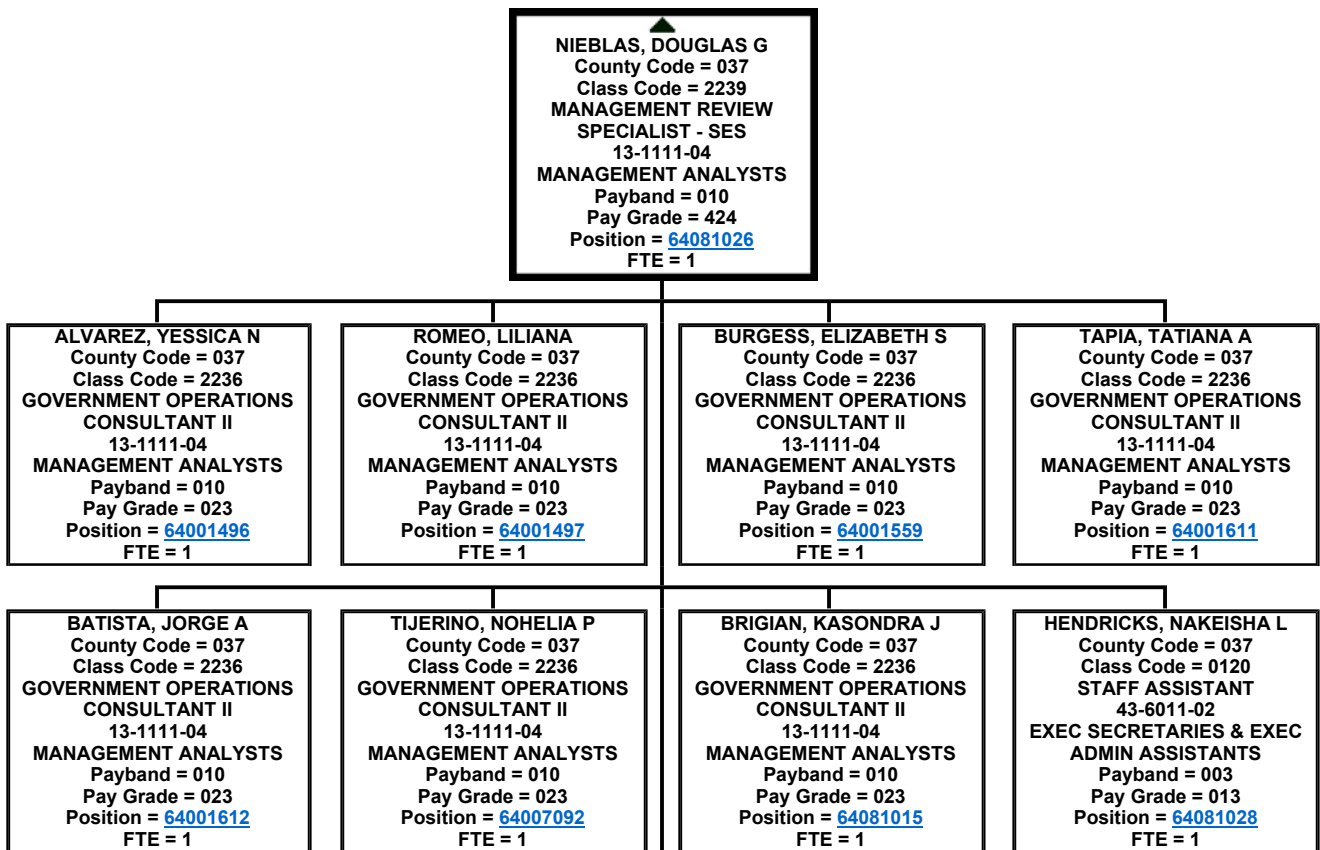
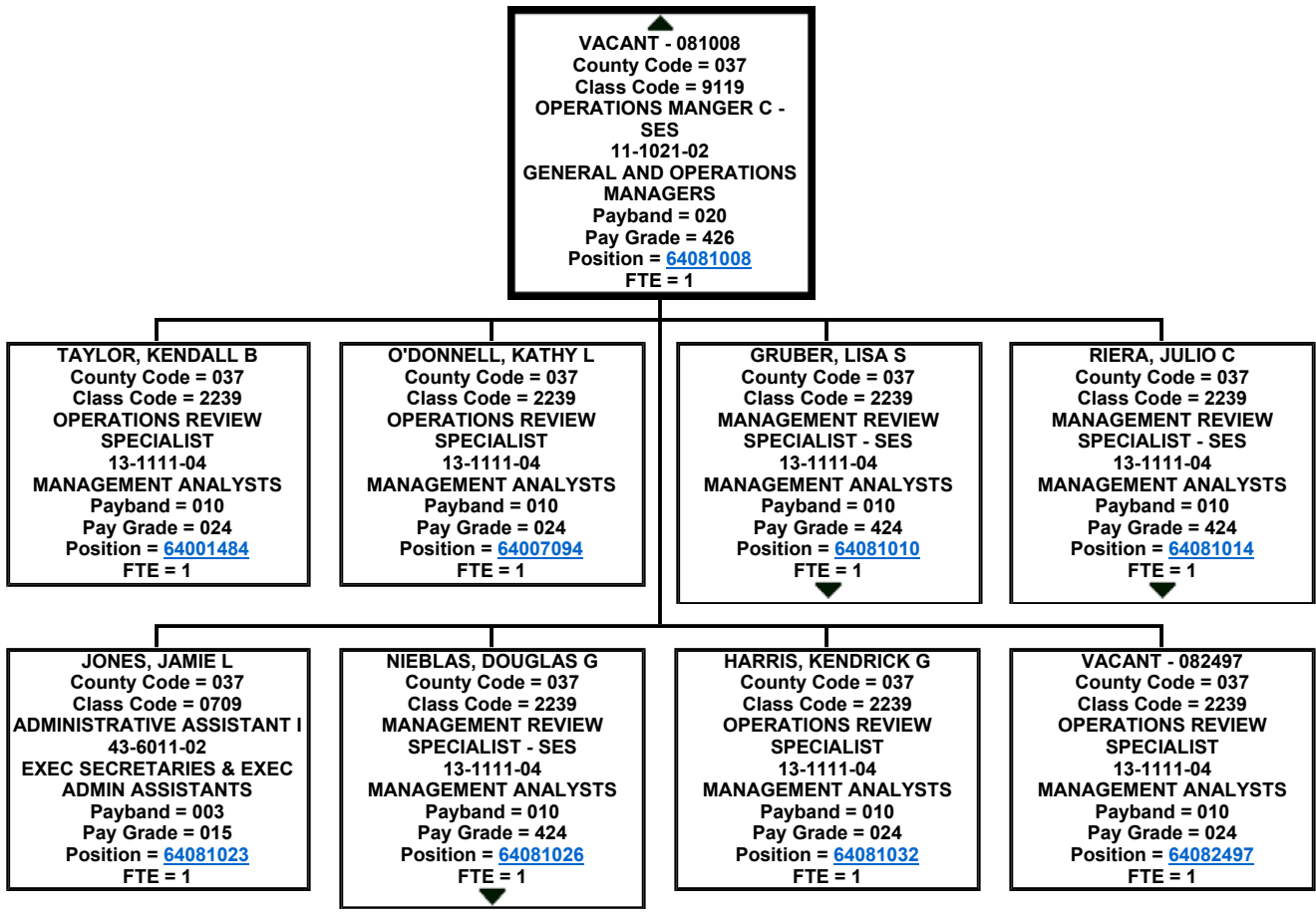
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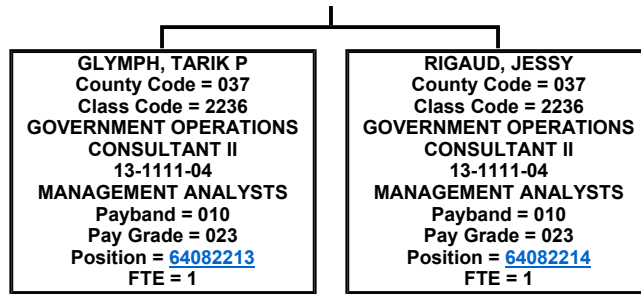
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OPERATIONS CONSULTANT II
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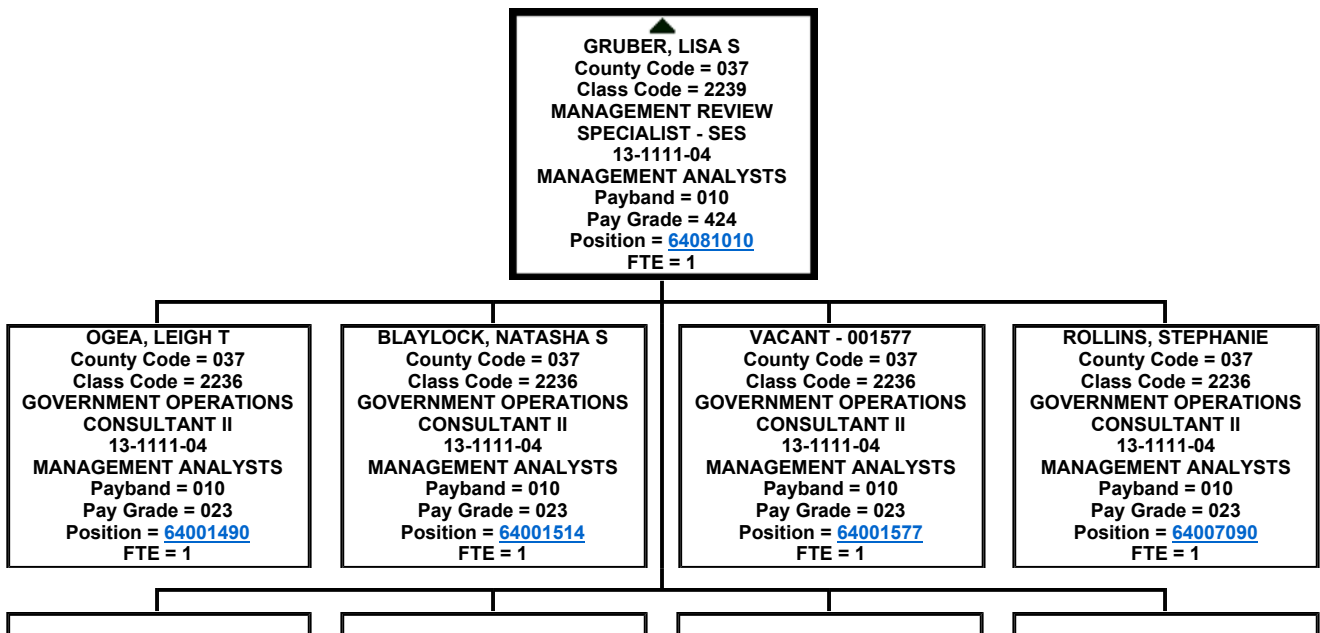
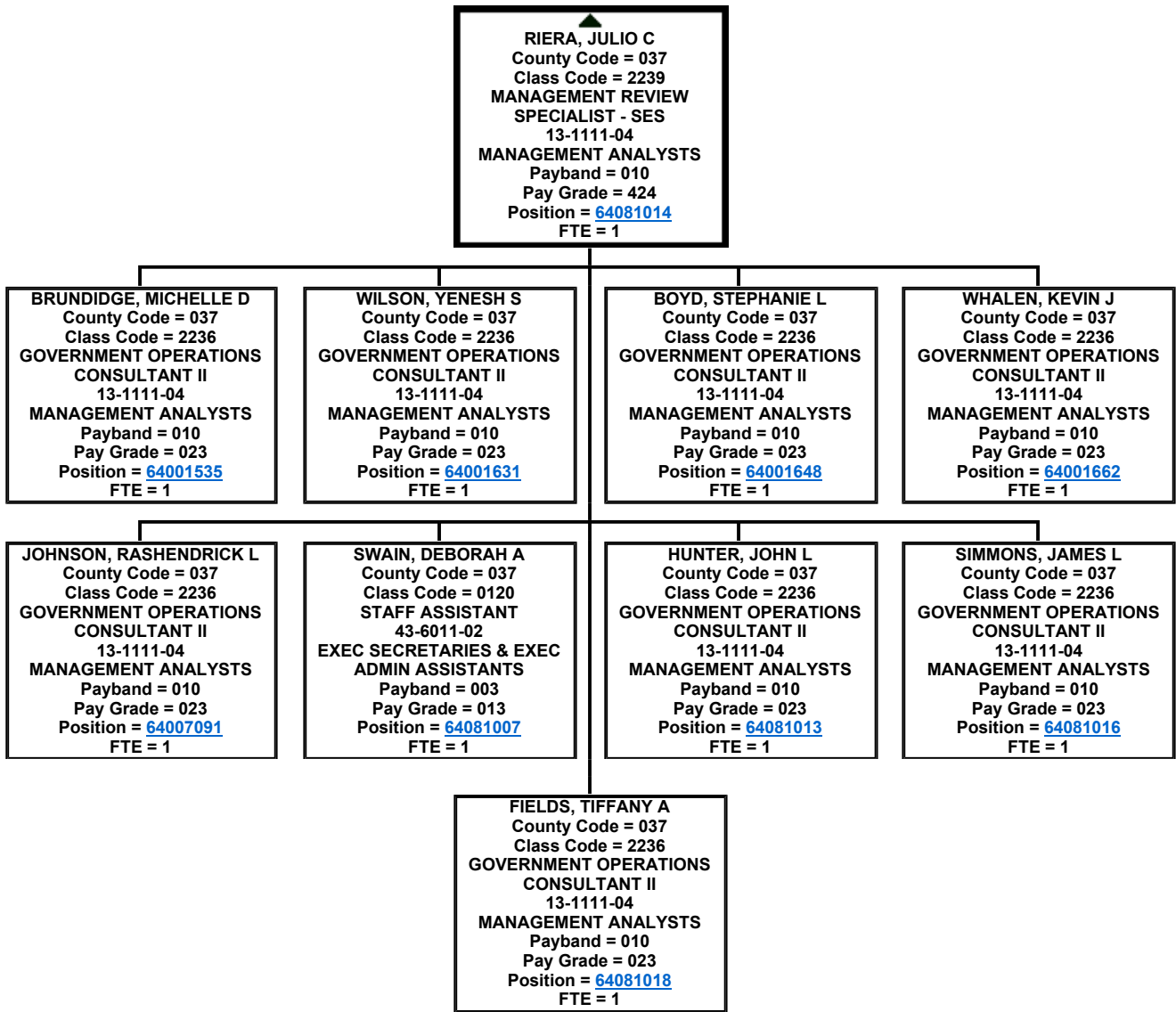










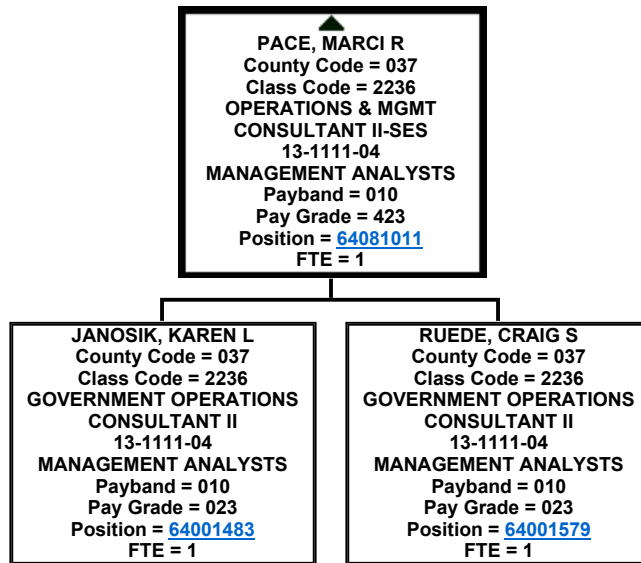


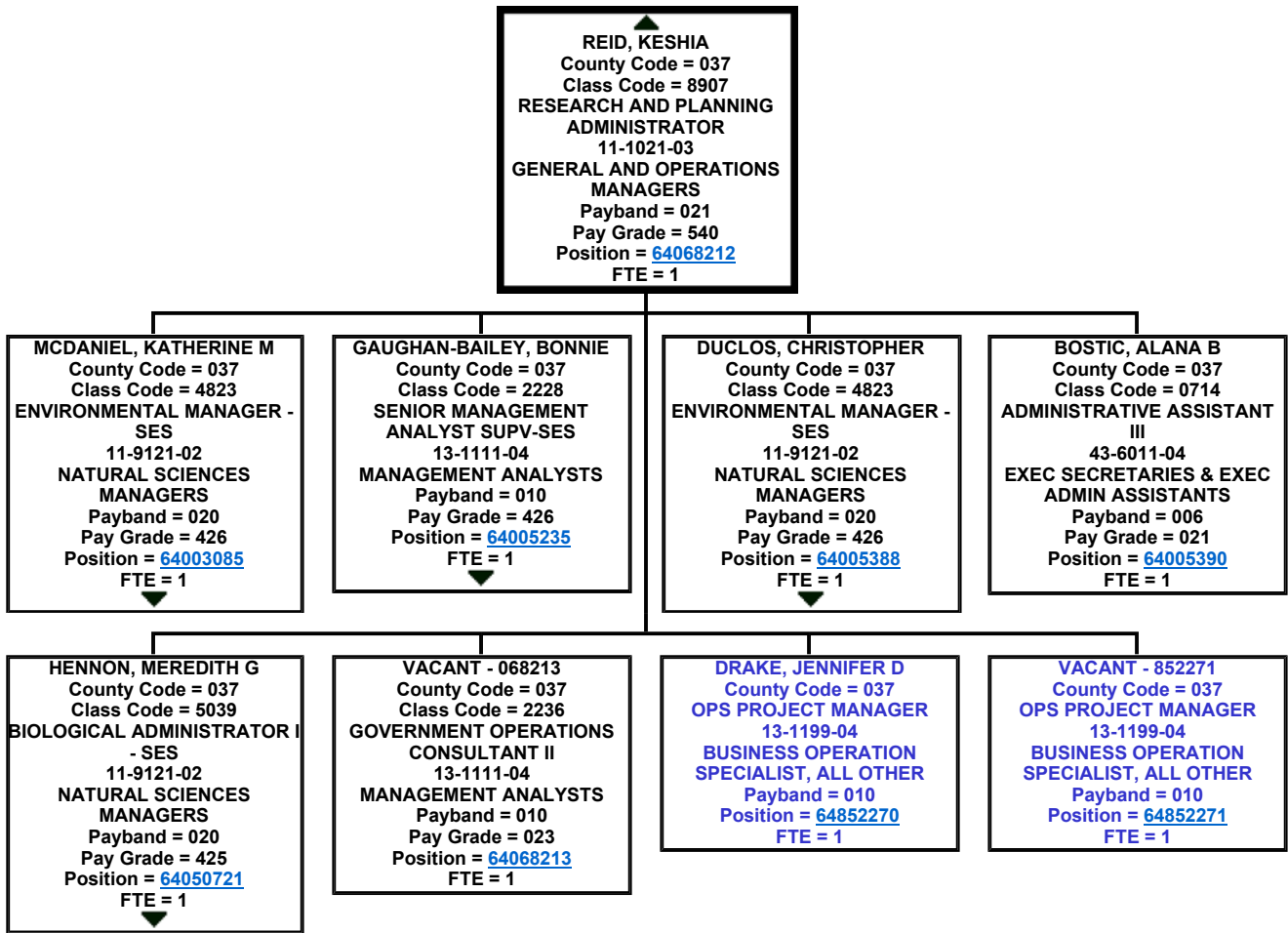
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OPERATIONS & MGMT
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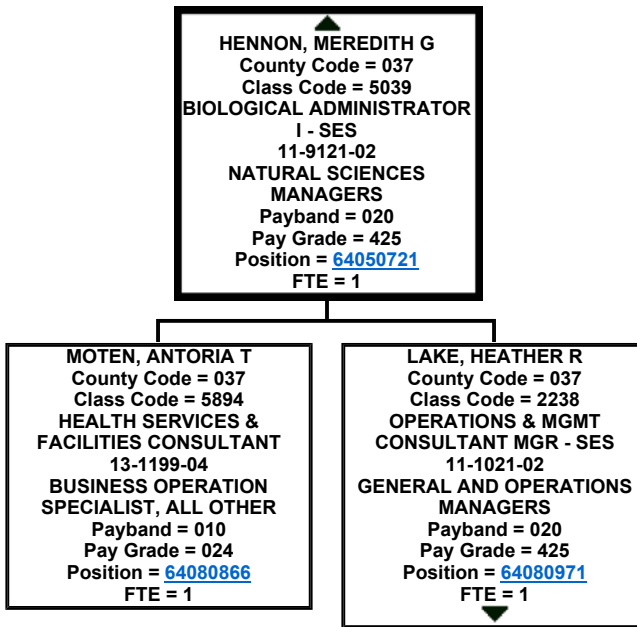
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Class Code = 2236
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MANAGEMENT ANALYSTS
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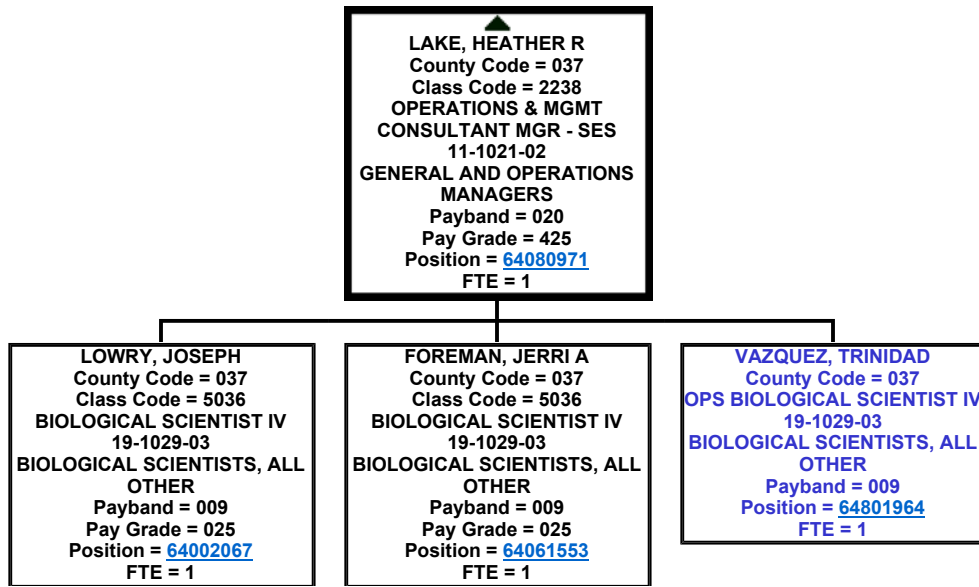
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County Code = 037
Class Code = 0120
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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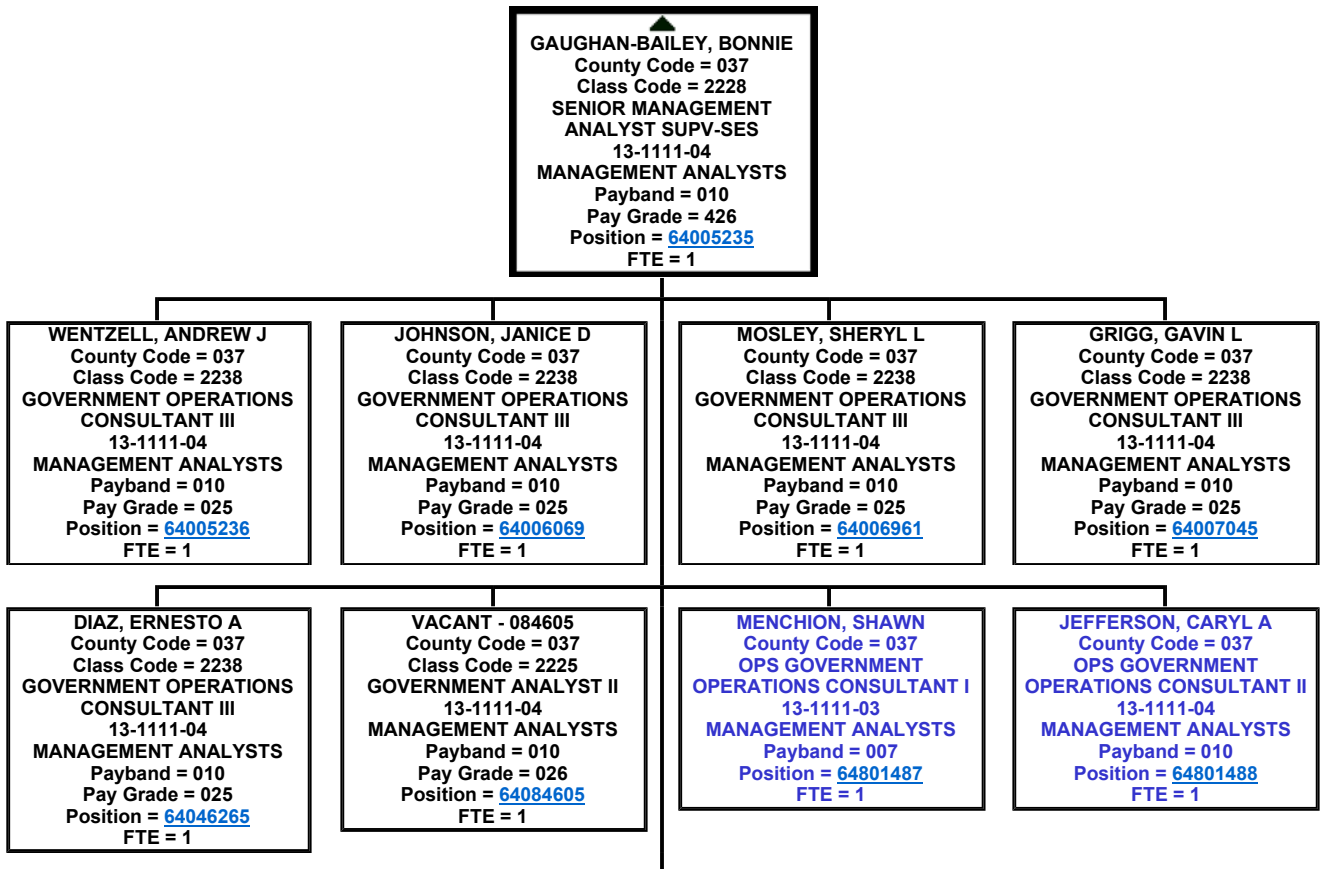
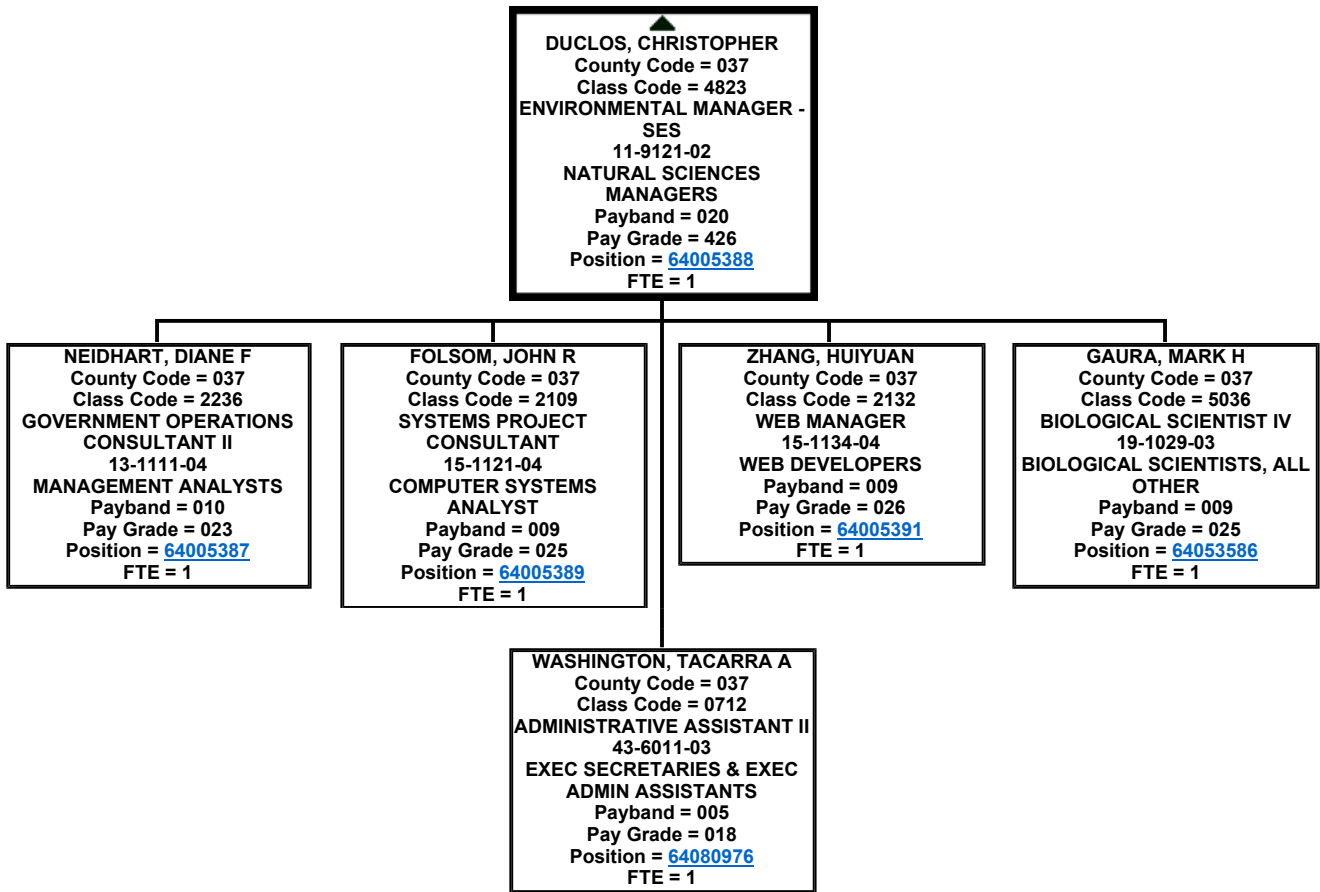
VINSON-WATSON, KALISSA D
County Code = 037
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13-1111-04
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Payband = 010
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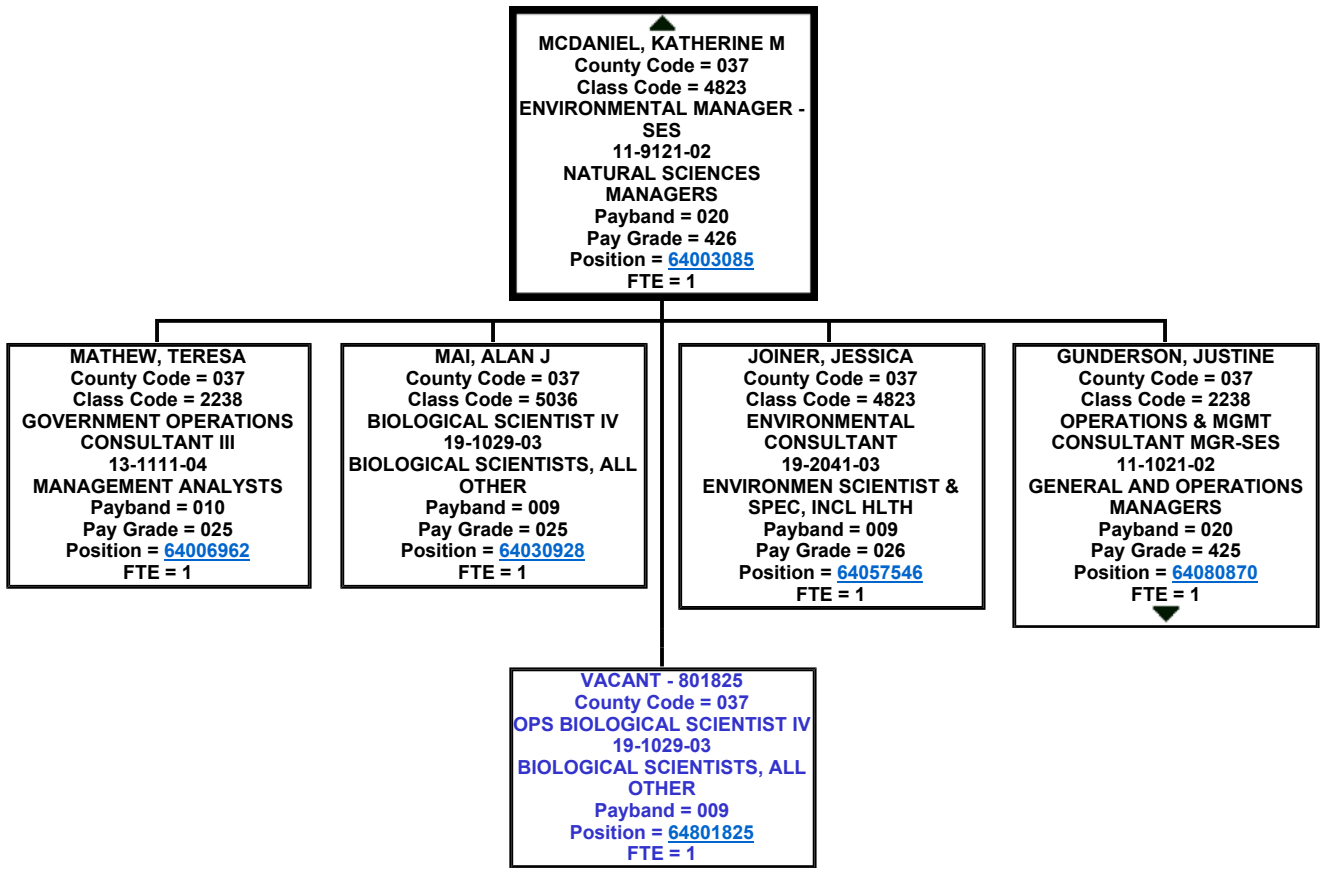


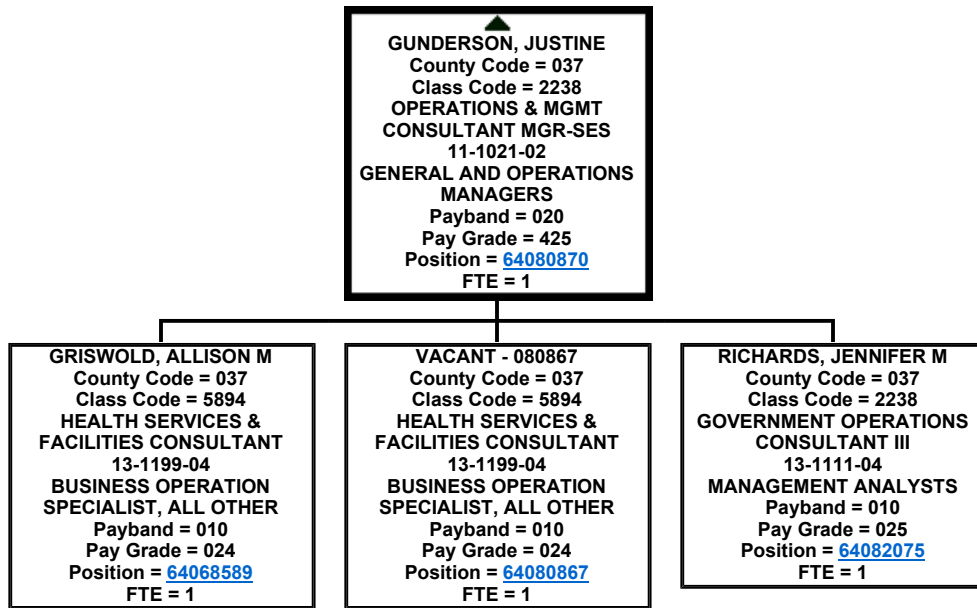


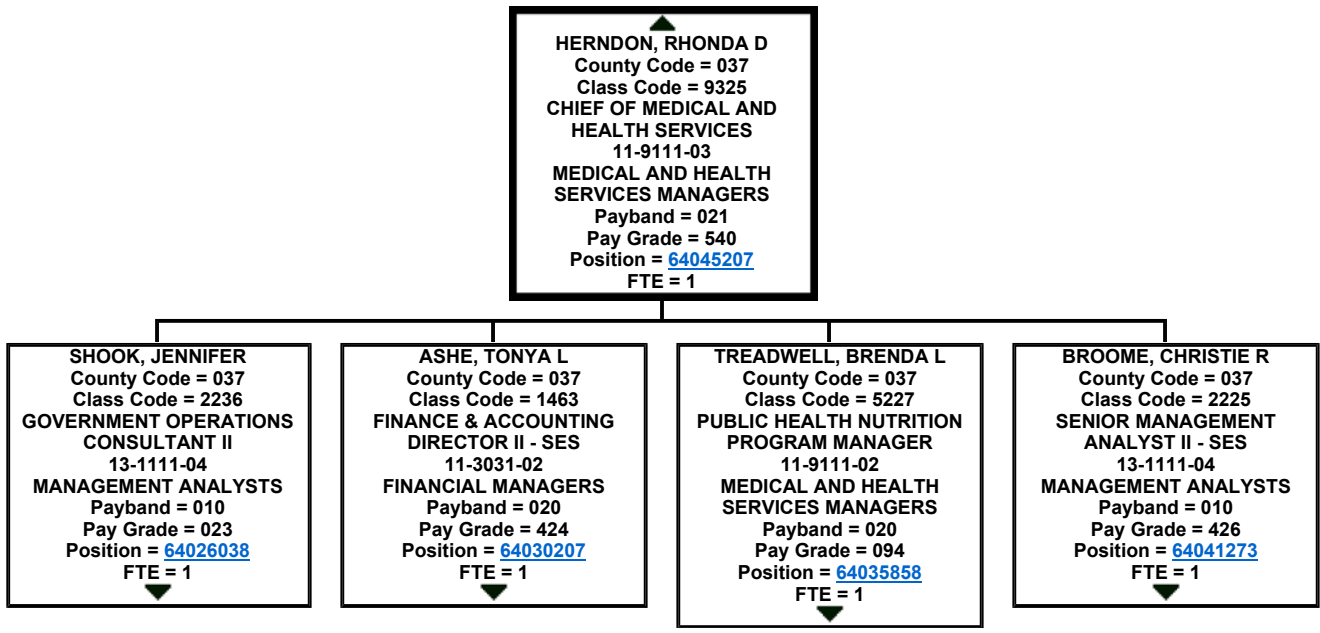


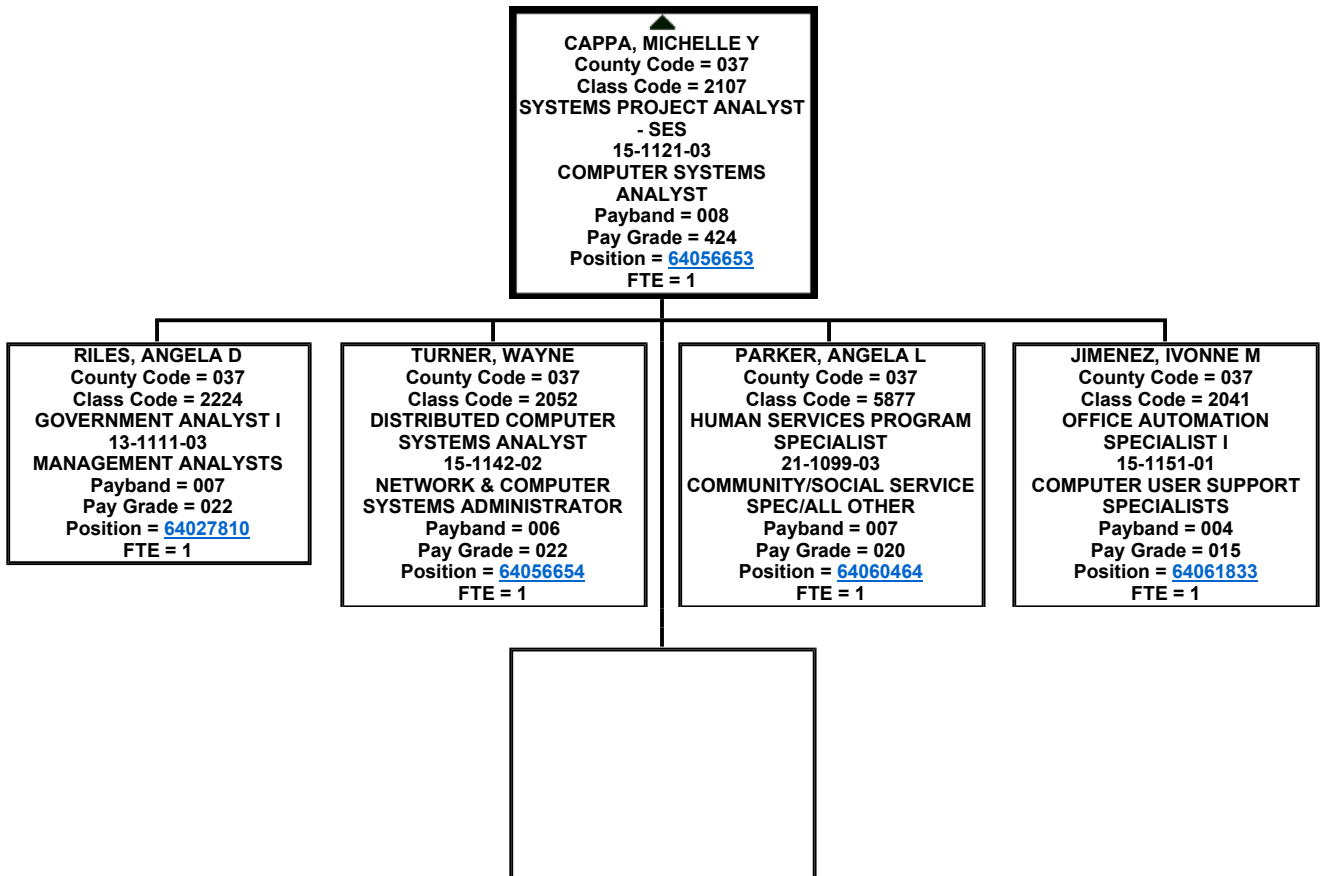
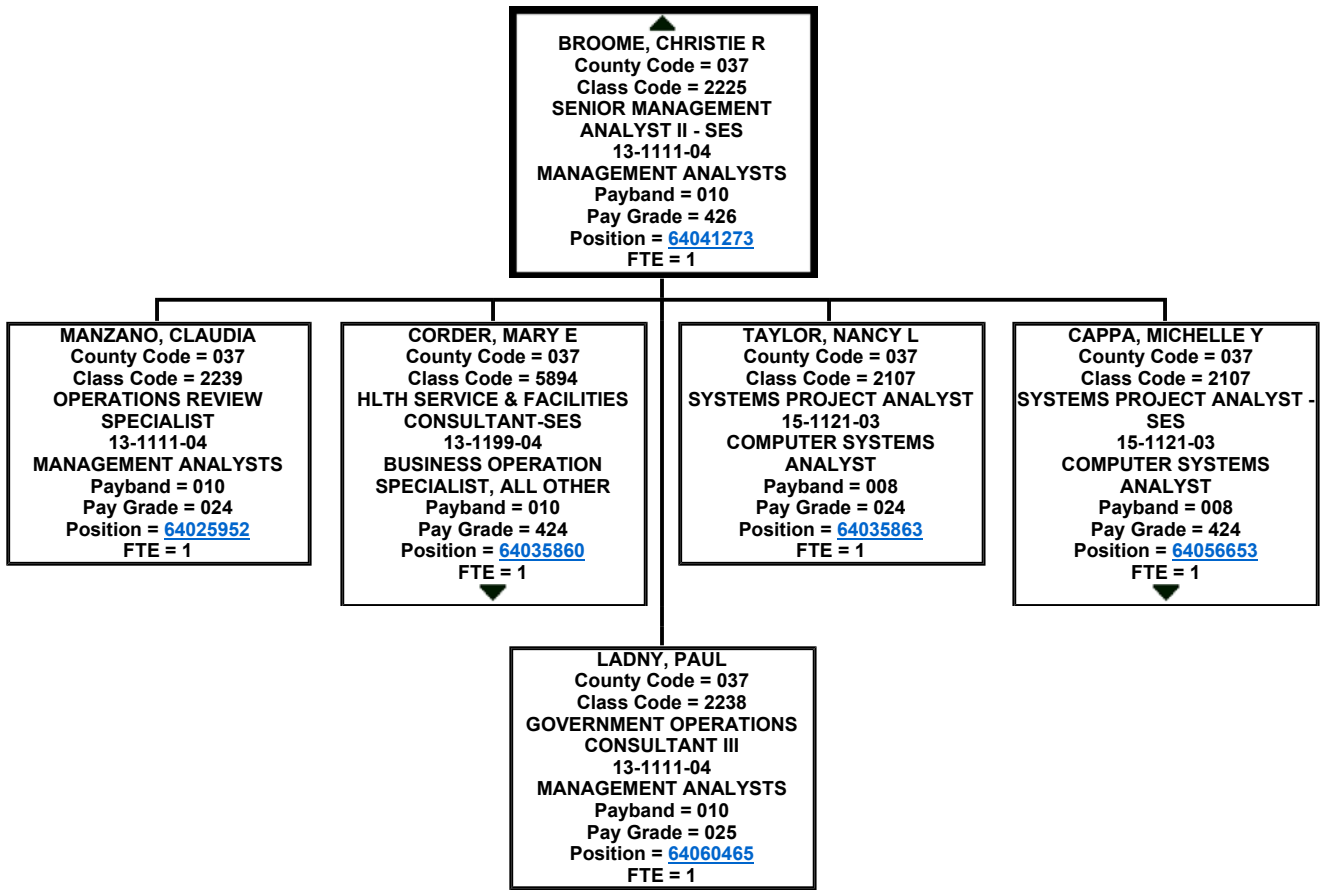


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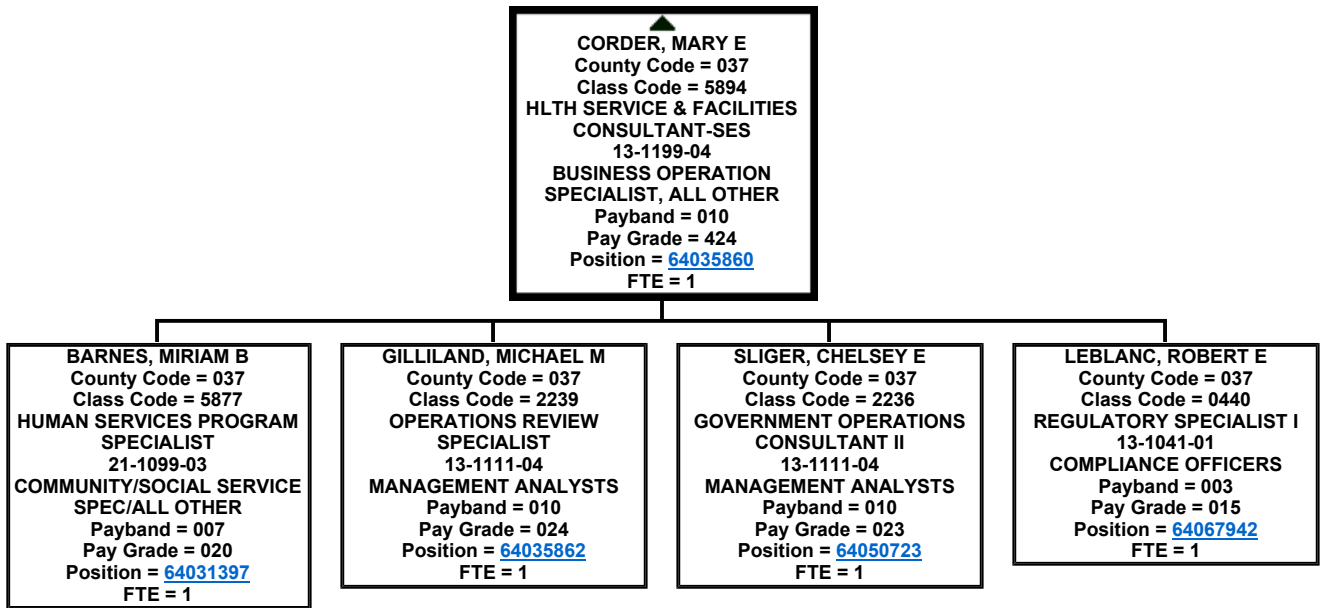


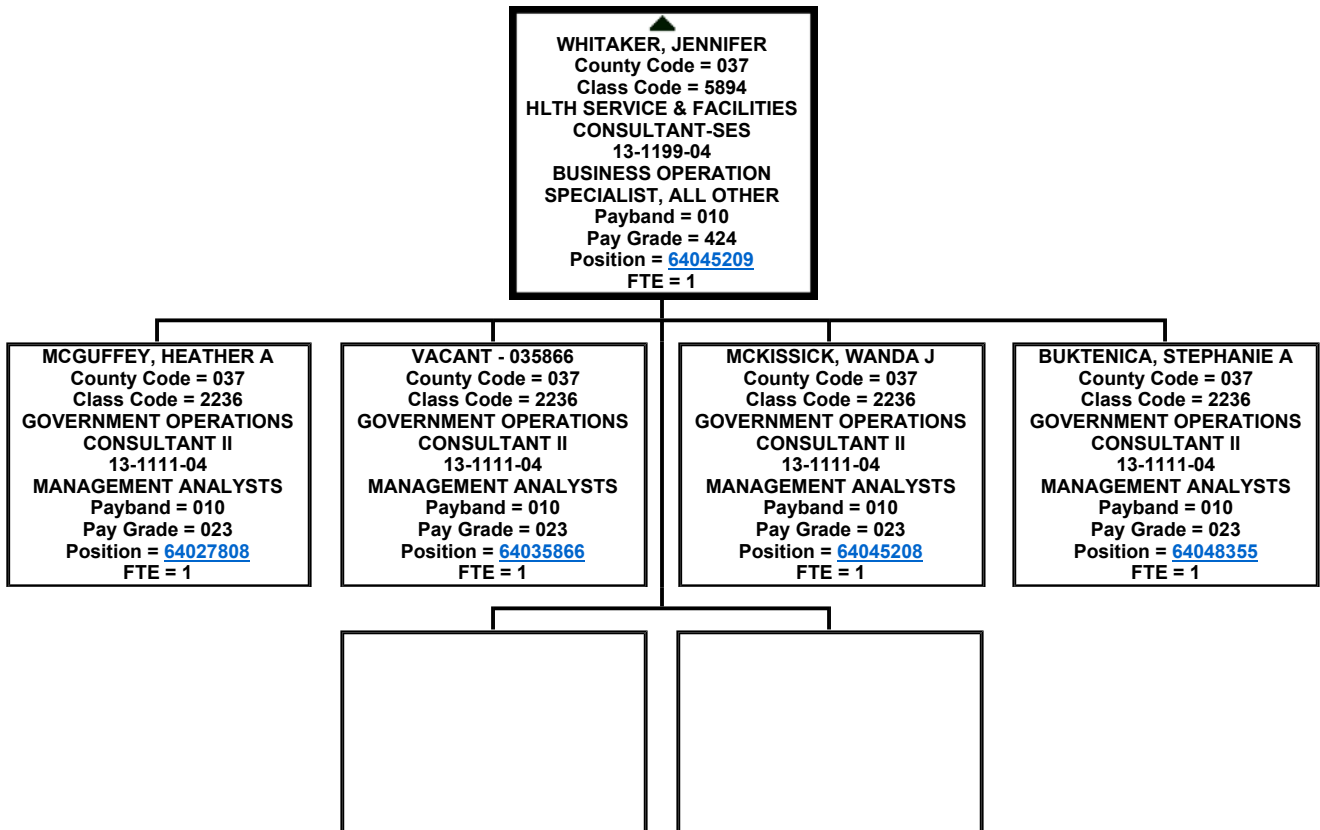
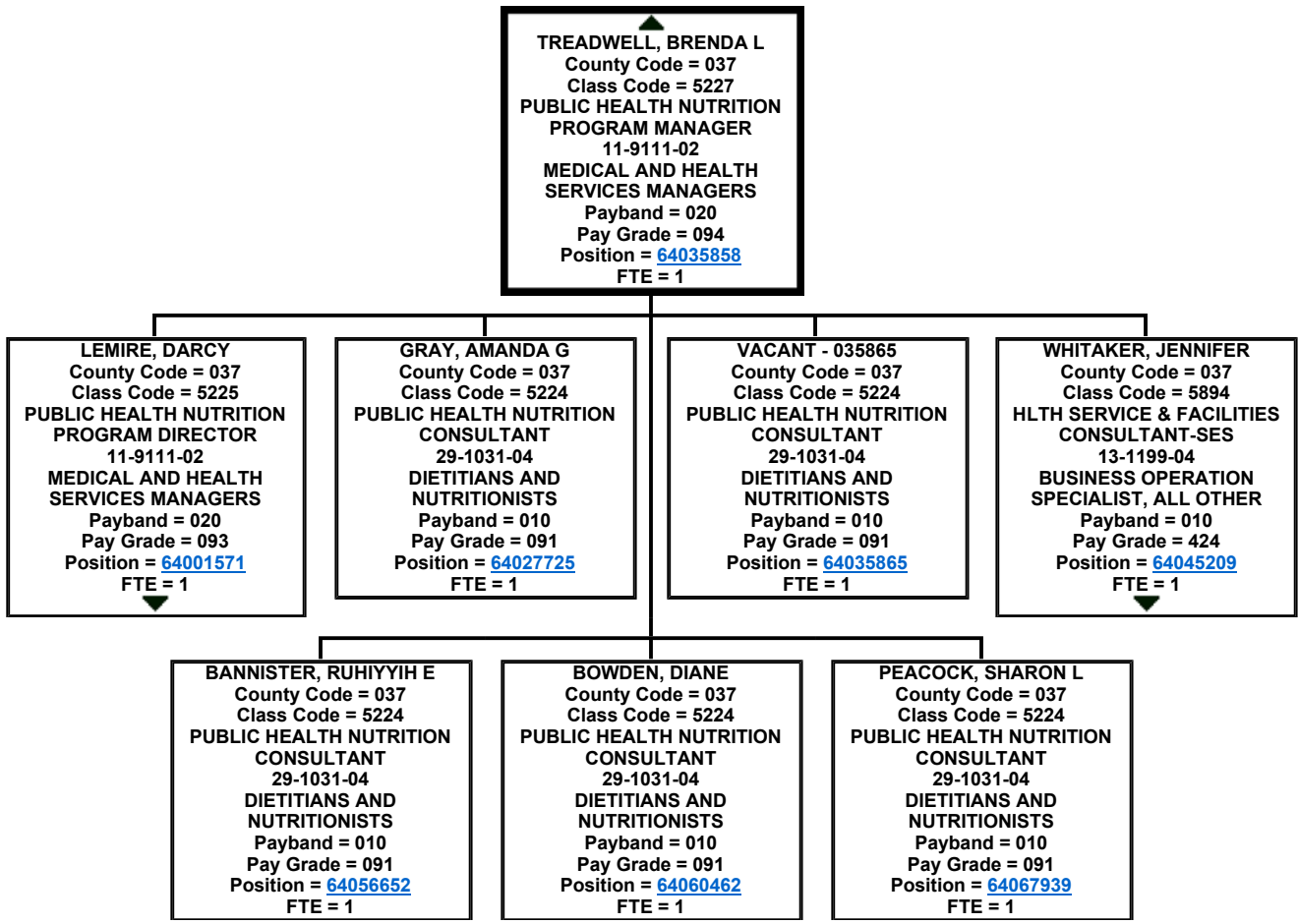






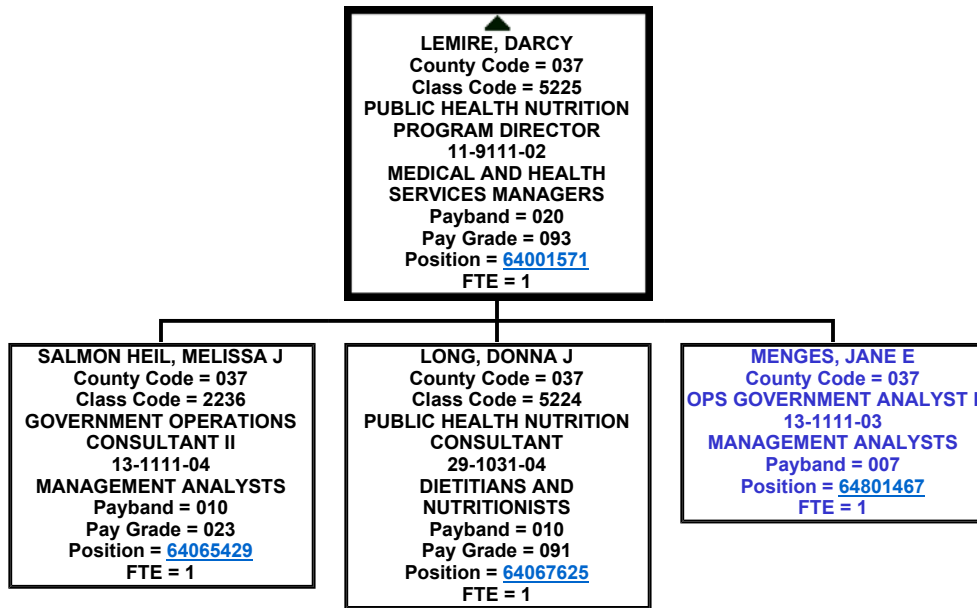
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SPECIALIST I
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Pay Grade = 015
Position = [64067941](#)
FTE = 1

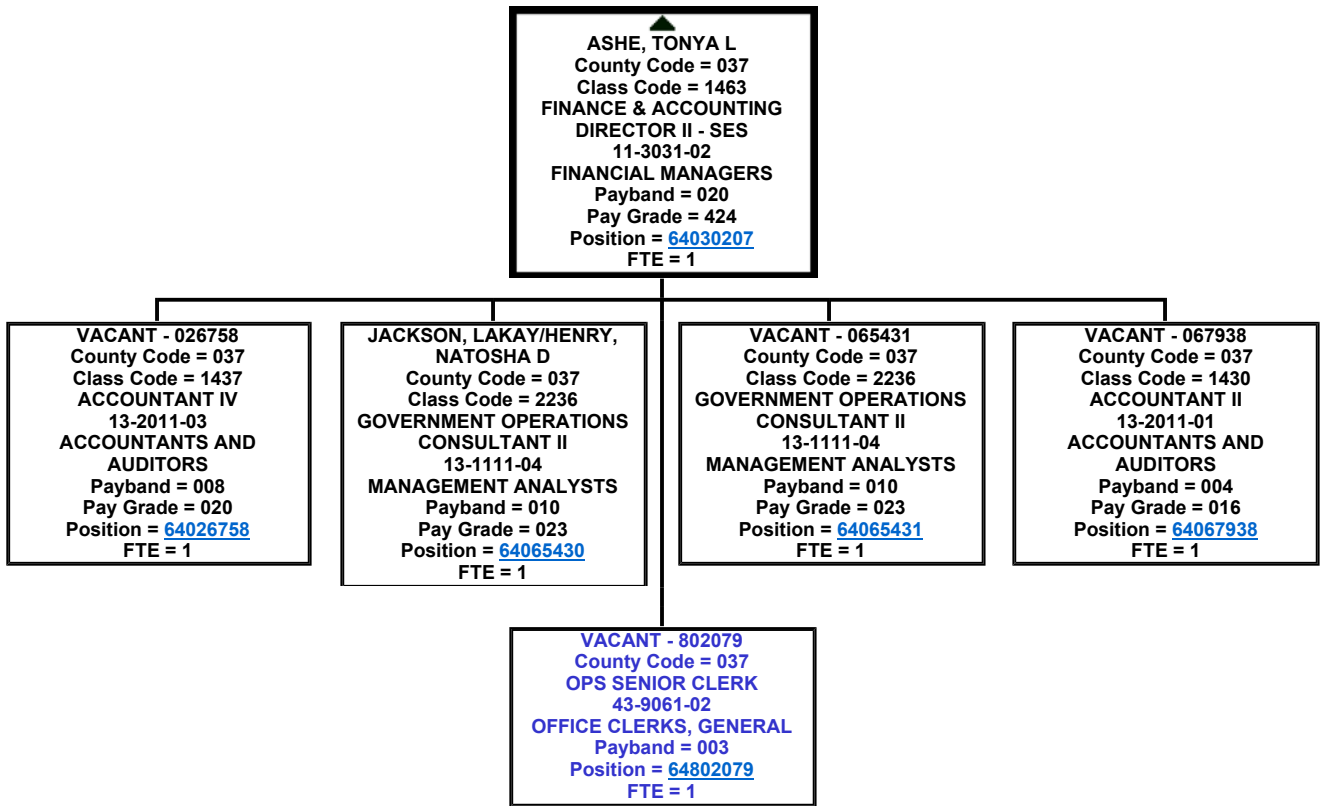




MARTINEZ, KAREN
County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64050724](#)
FTE = 1

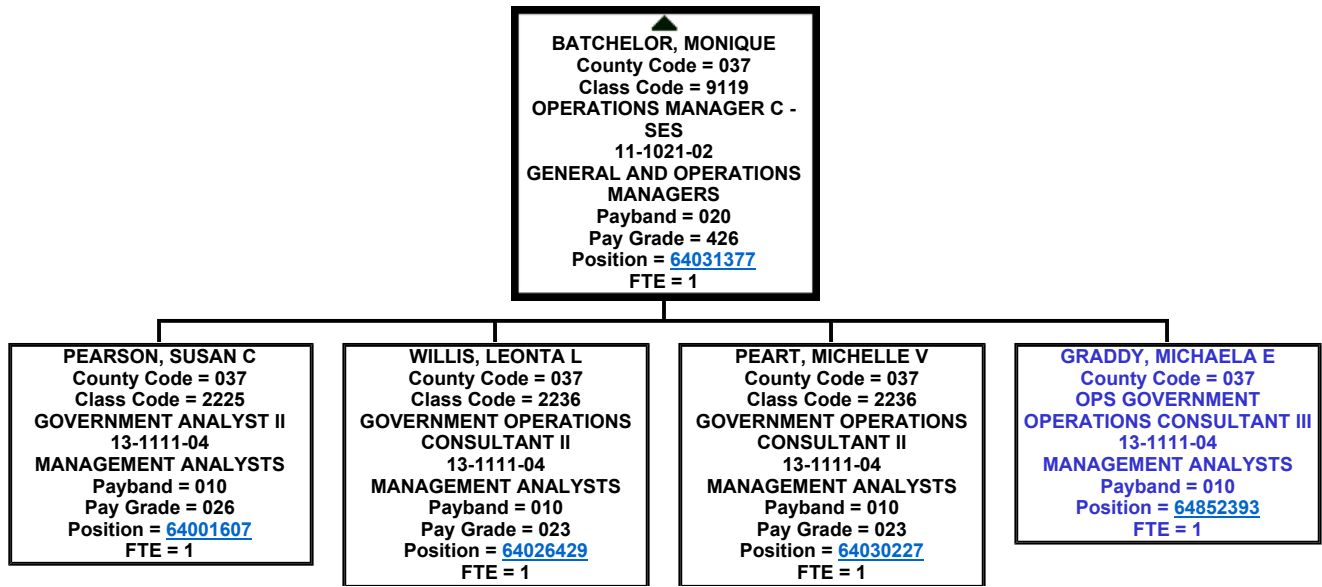
LILJESTRAND, CHRISTIAN M
County Code = 037
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64053628](#)
FTE = 1

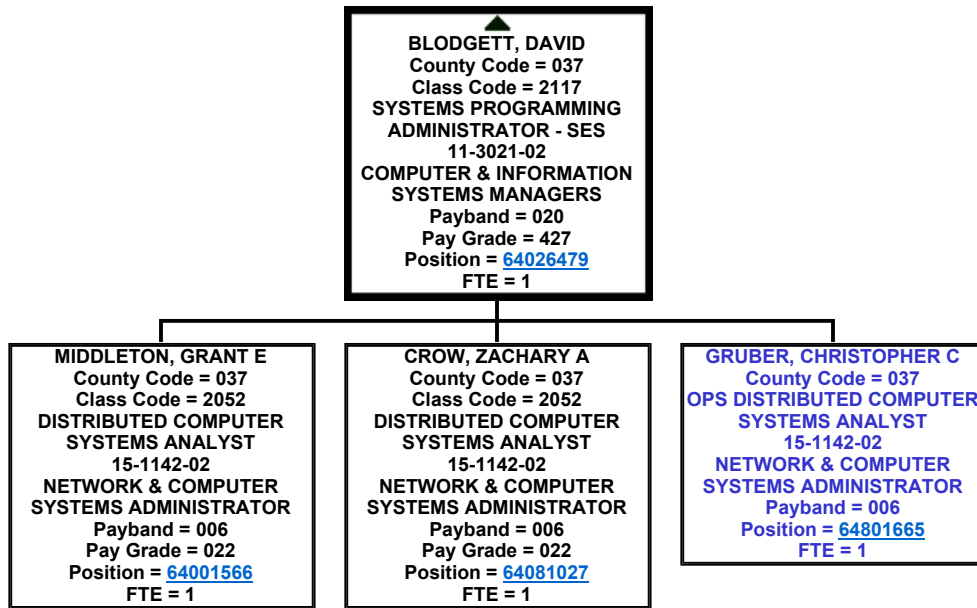


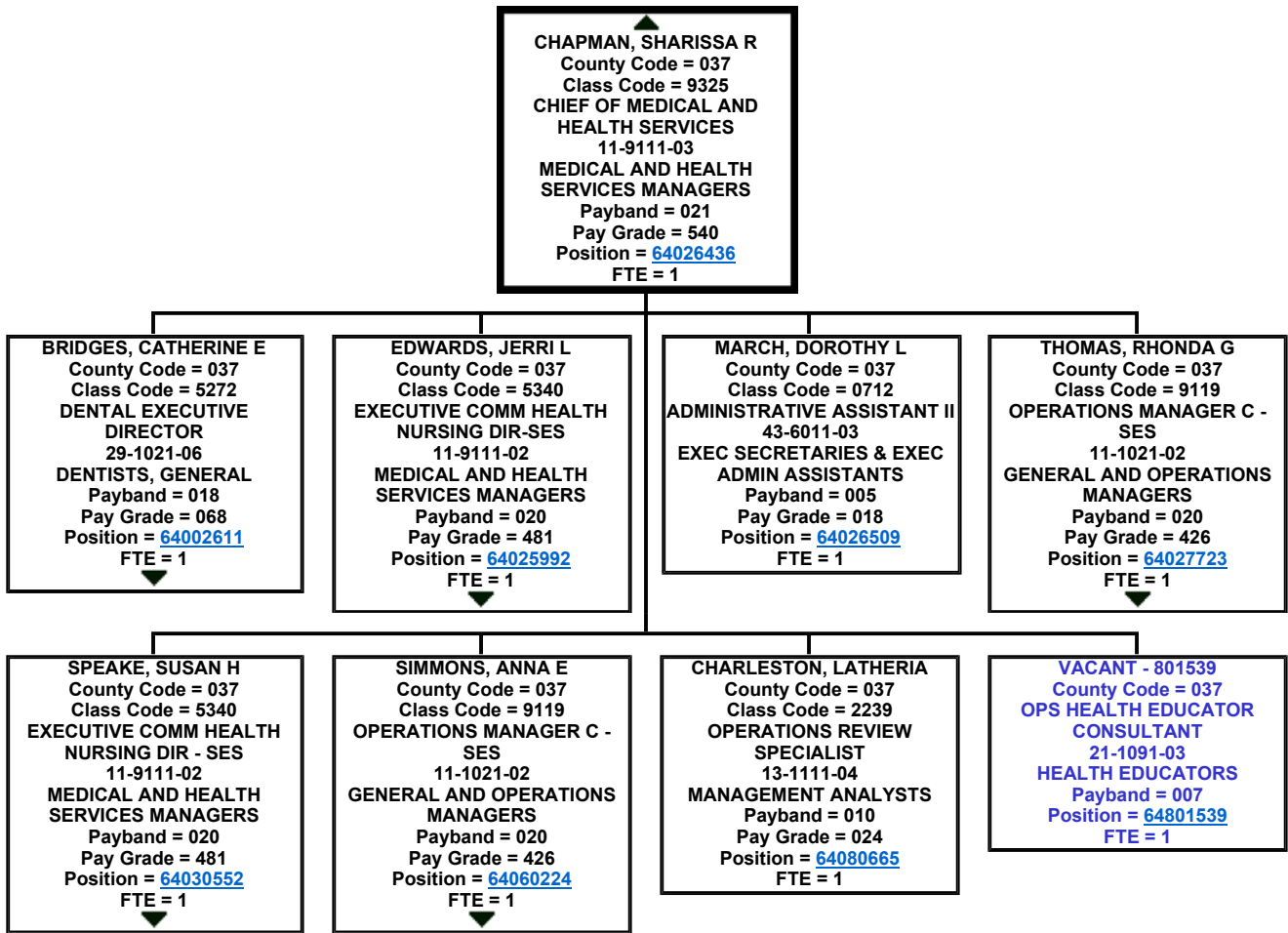


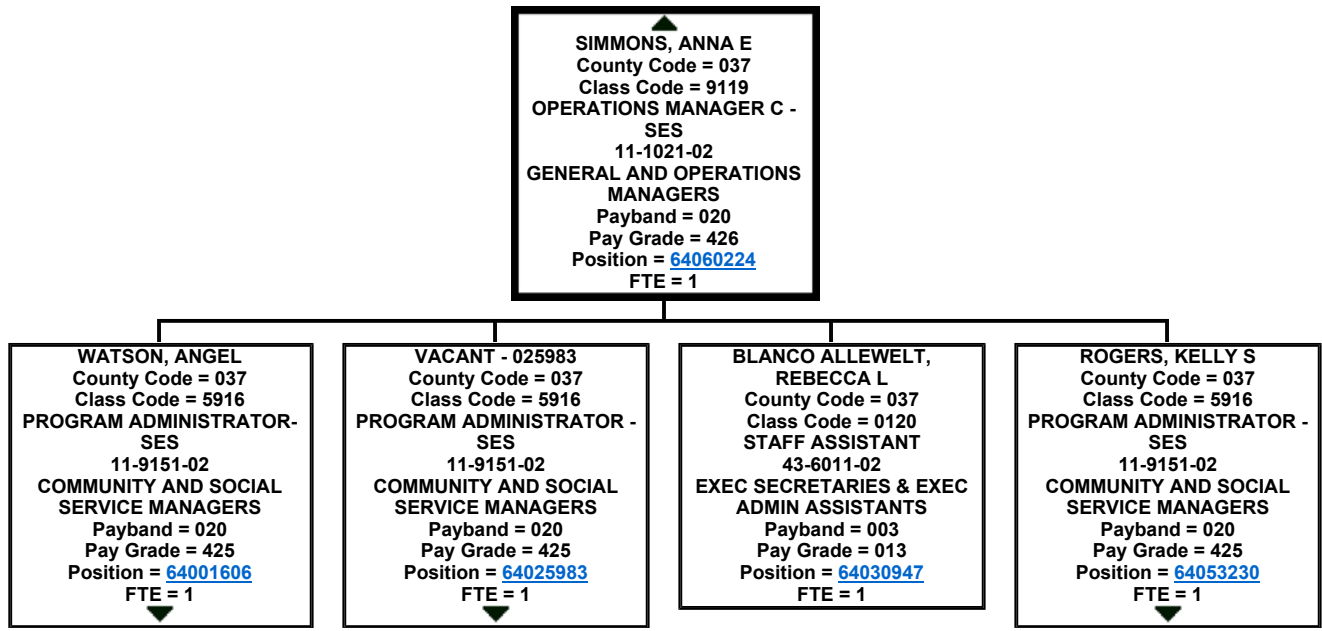
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SHOOK, JENNIFER
County Code = 037
Class Code = 2236
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CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64026038](#)
FTE = 1

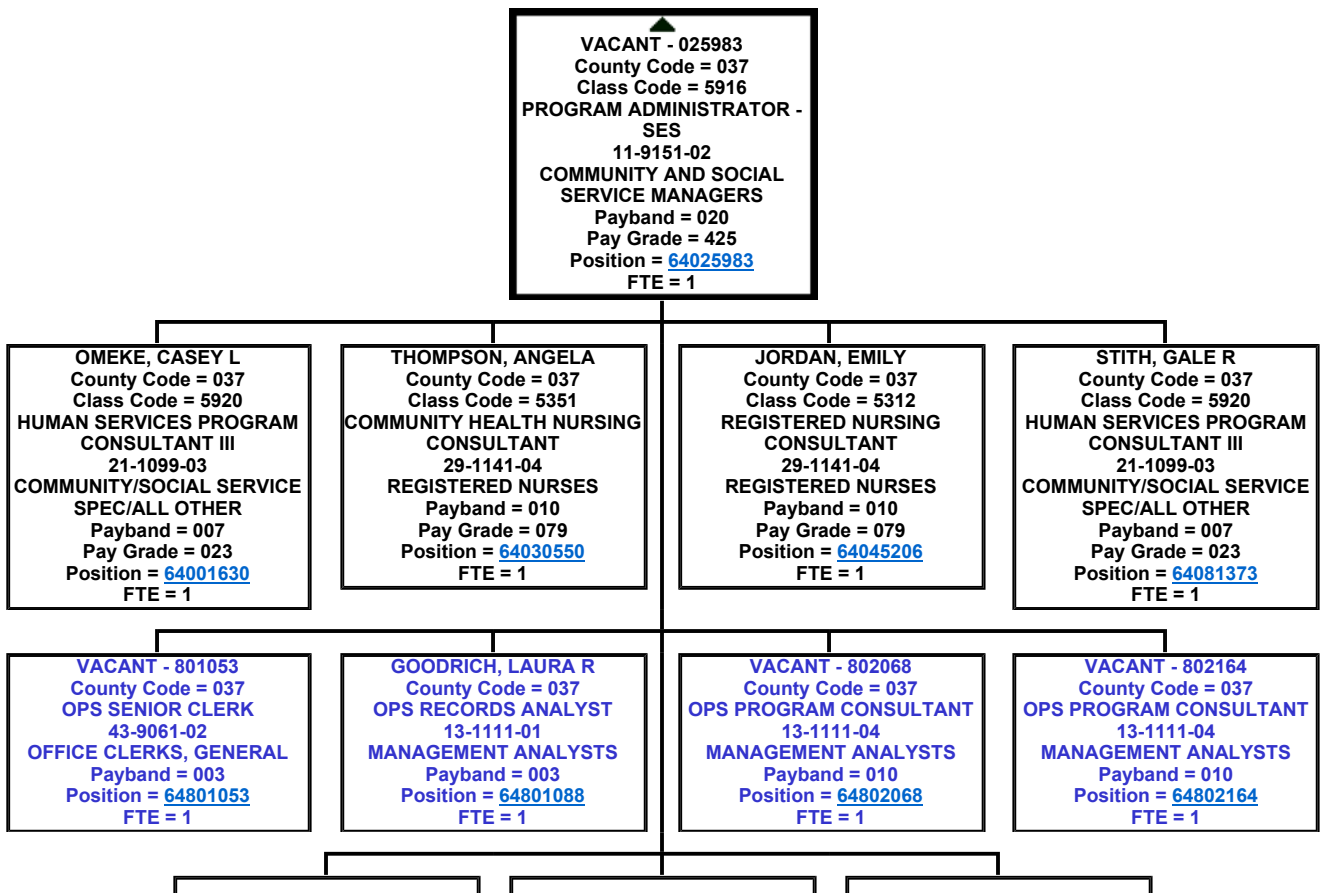
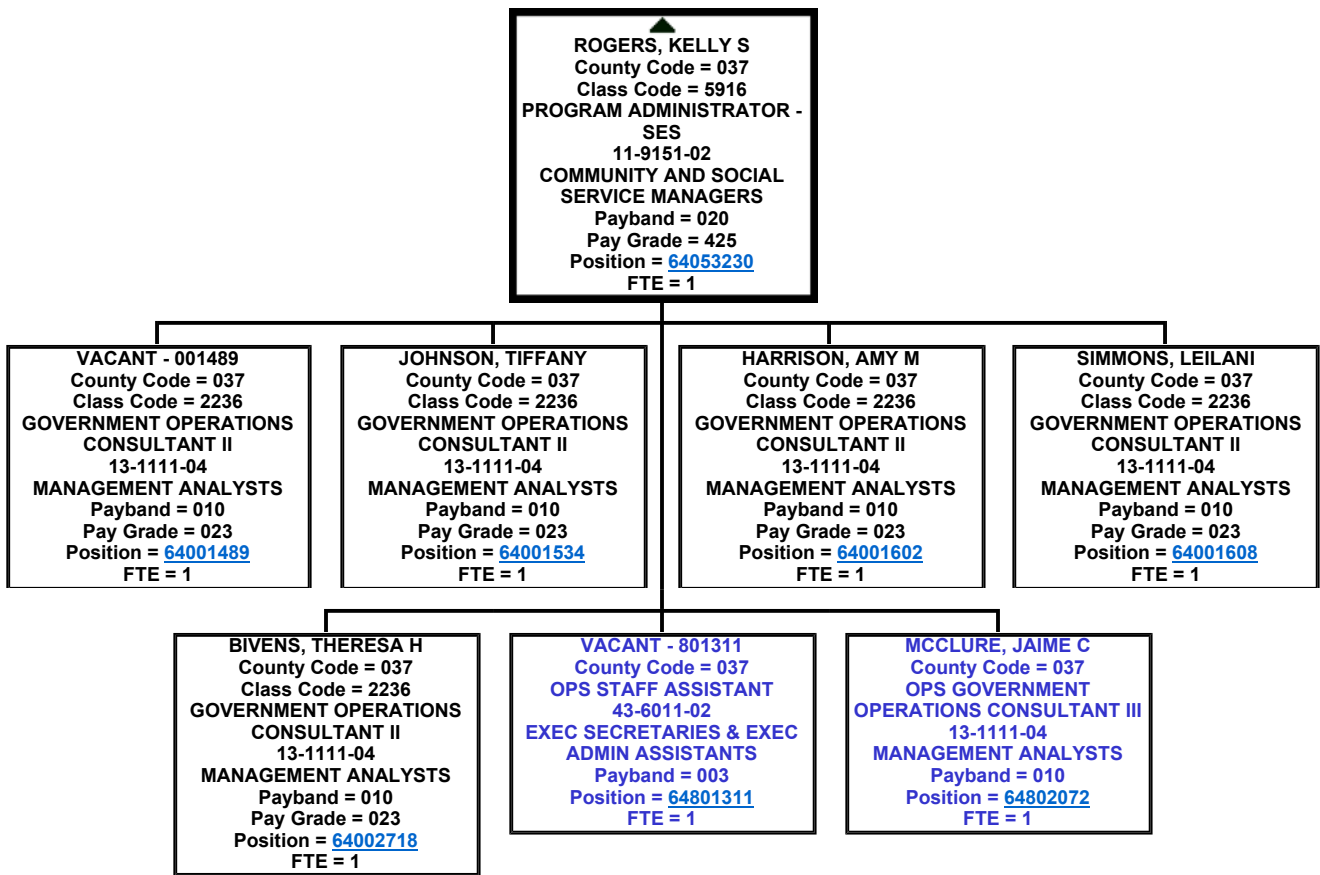
SANCHEZ, MISAEL P
County Code = 037
Class Code = 0108
ADMINISTRATIVE SECRETARY
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64048356](#)
FTE = 1







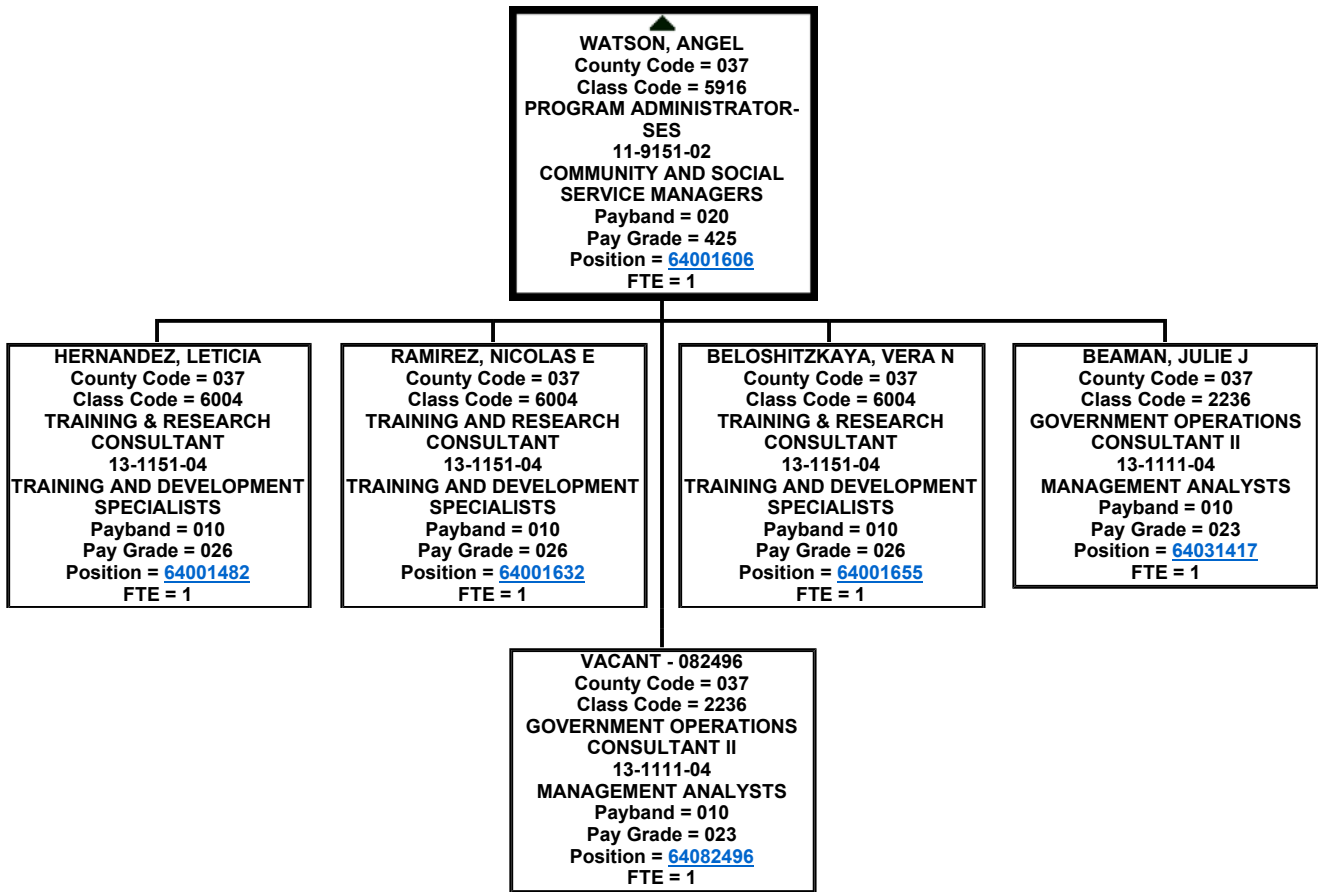


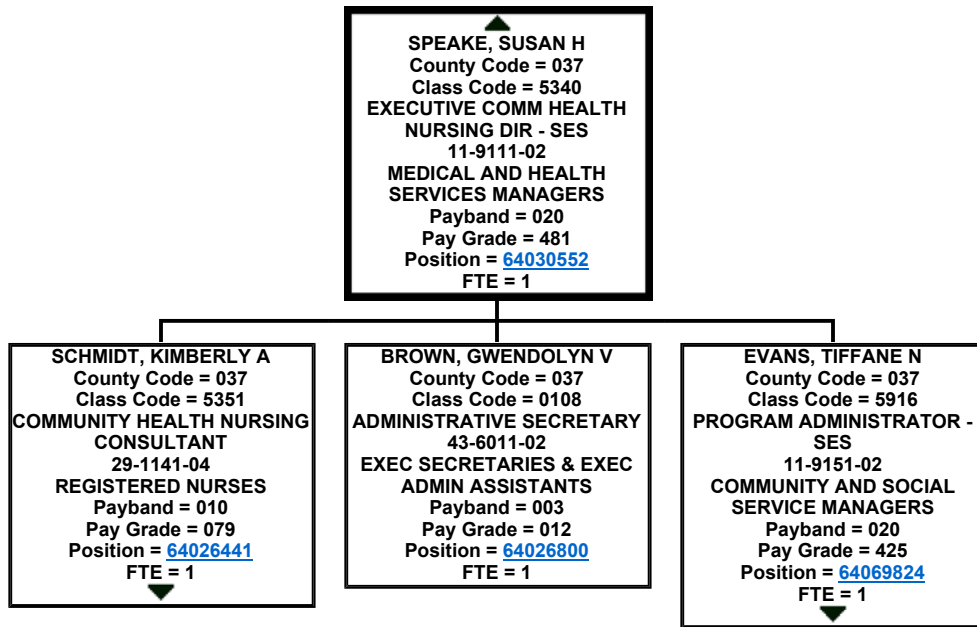


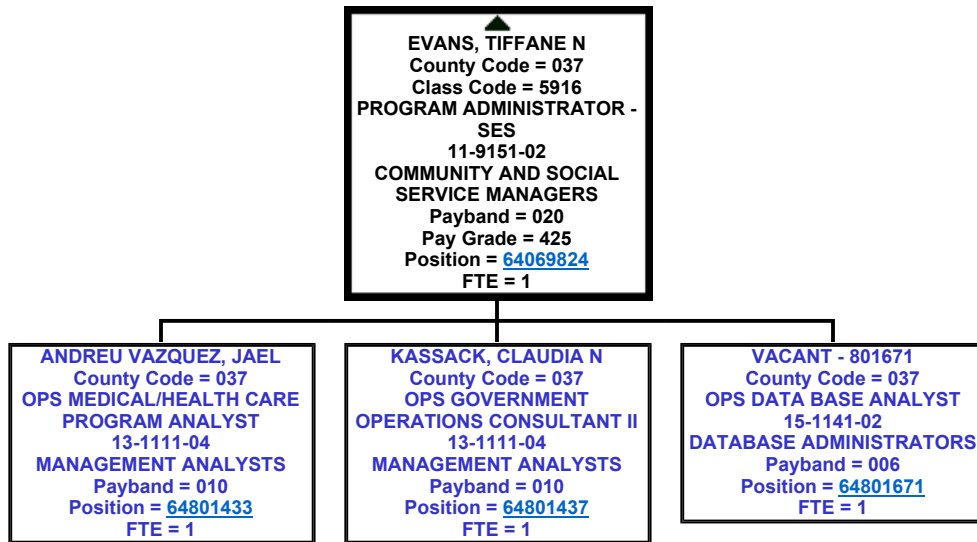
NOELL, DANIELLE E
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OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833043](#)
FTE = 1

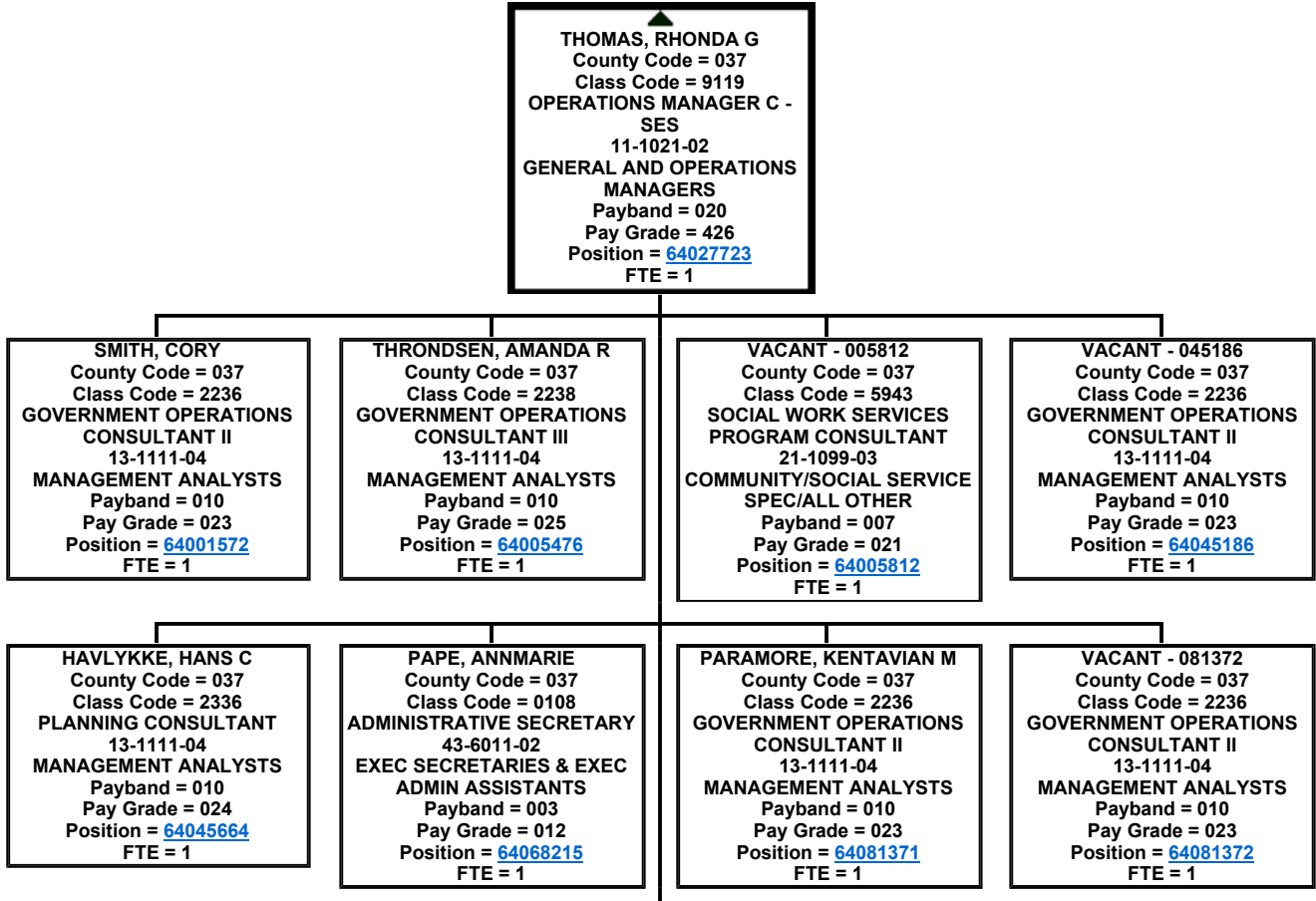
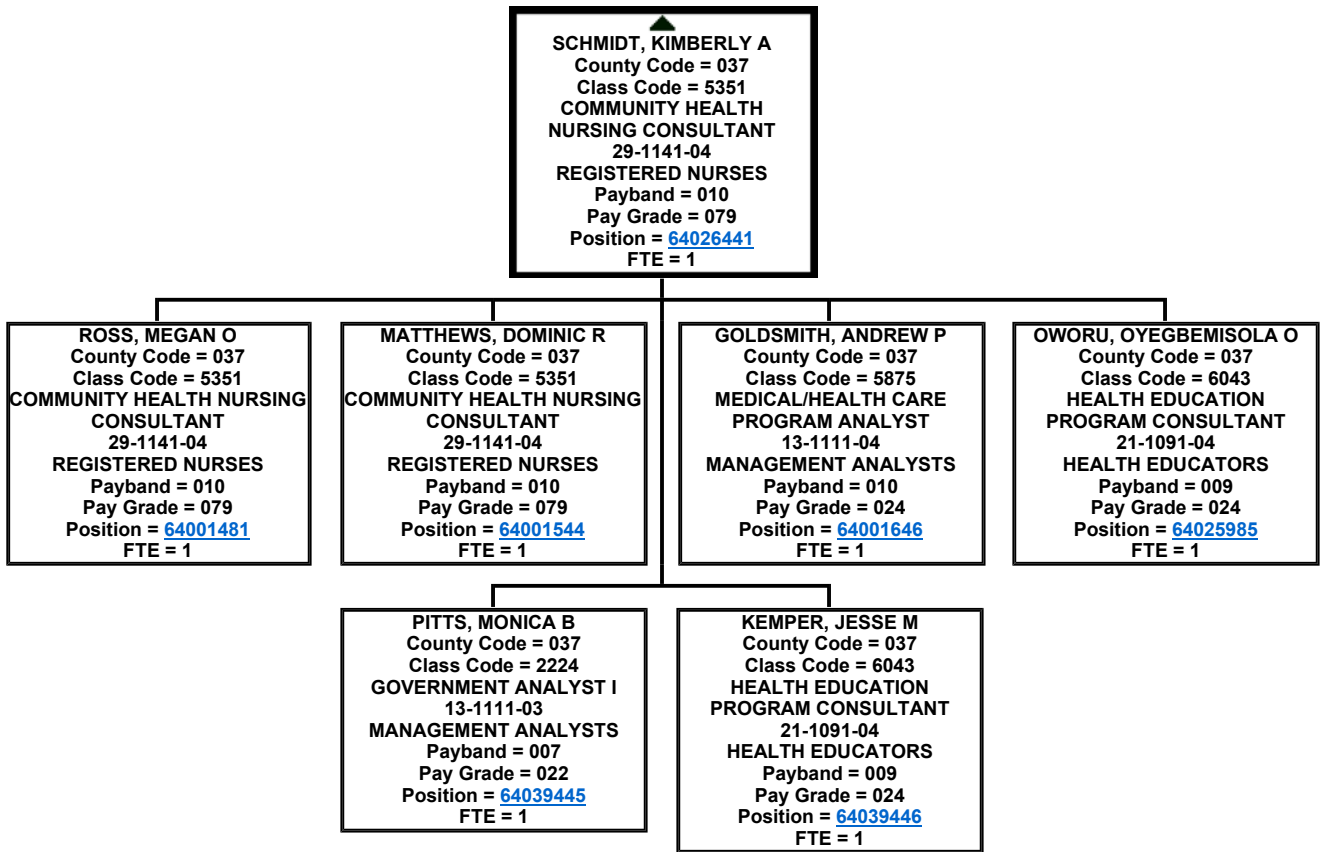
KNISPEL, MARTHA R
County Code = 037
OPS RECORDS ANALYST
13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833065](#)
FTE = 1

MORGAN, ASHLEE E
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13-1111-01
MANAGEMENT ANALYSTS
Payband = 003
Position = [64833072](#)
FTE = 1



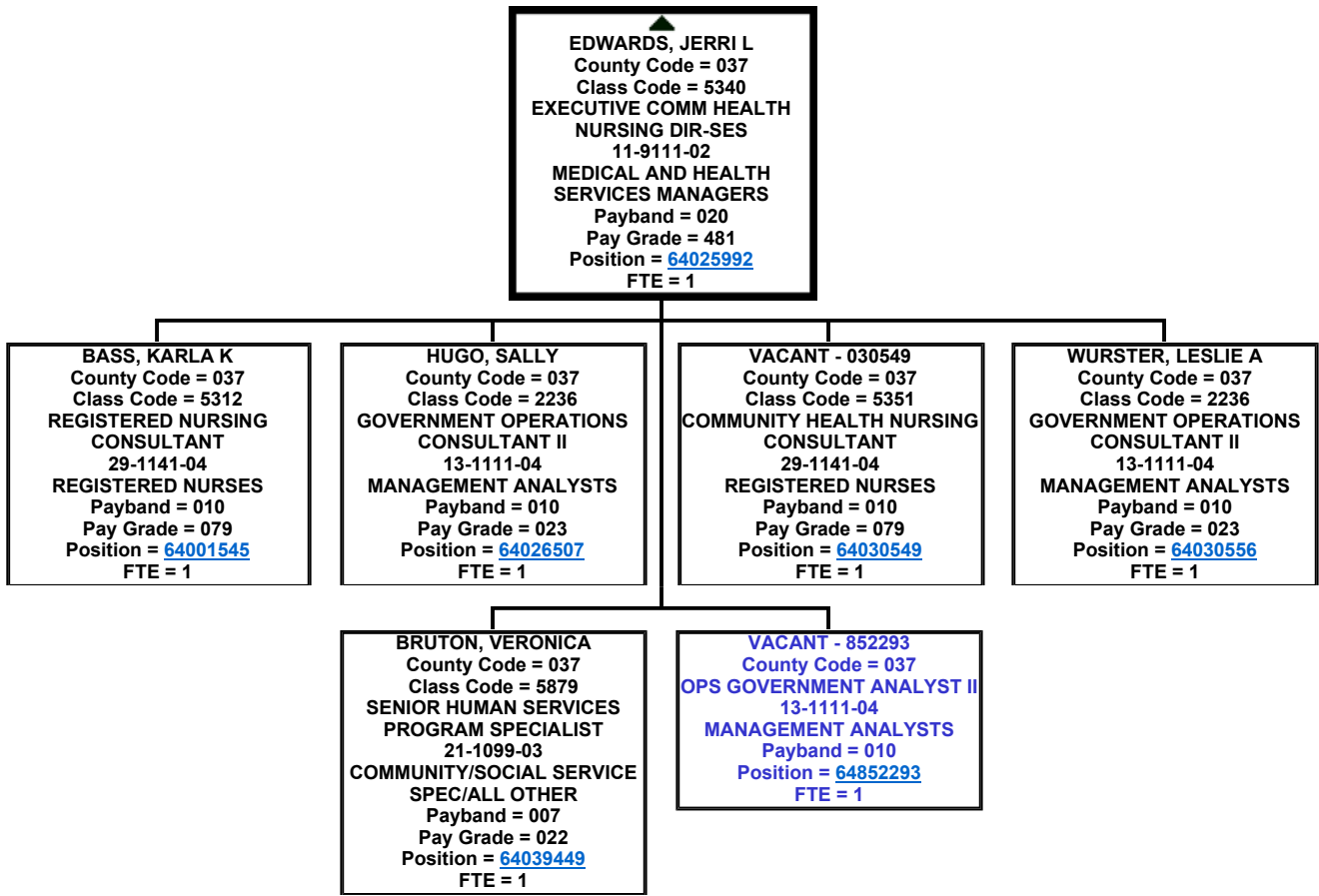


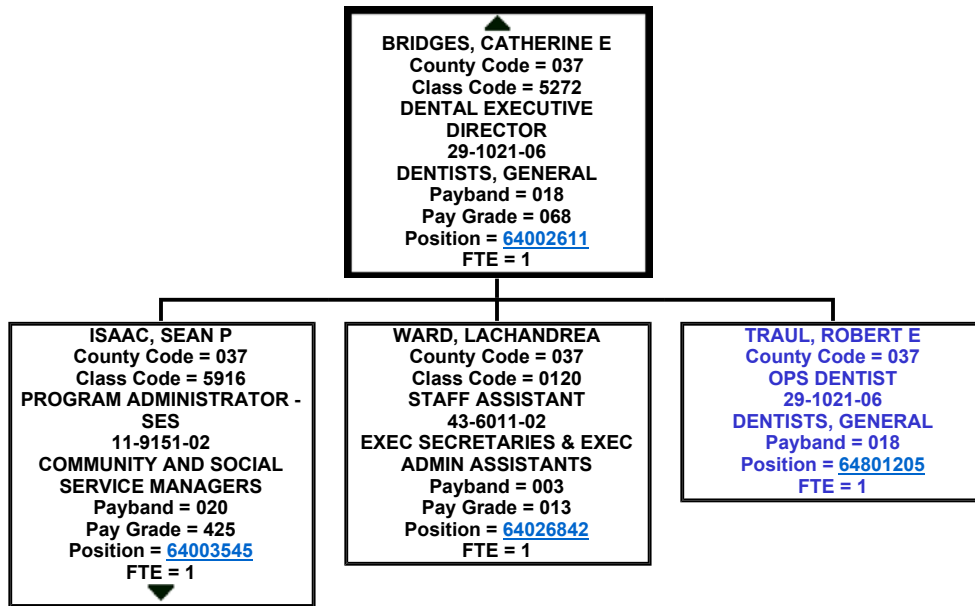


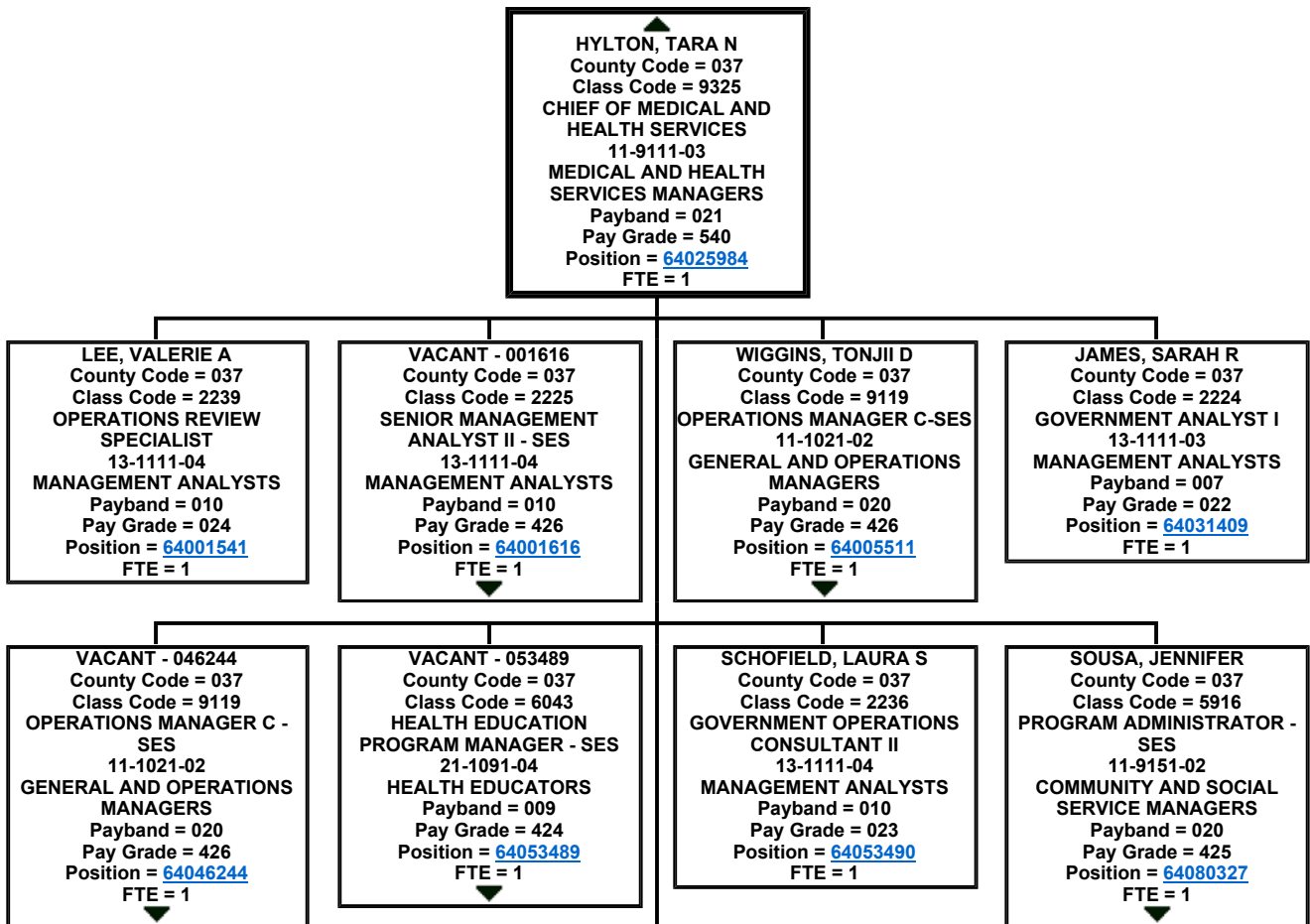
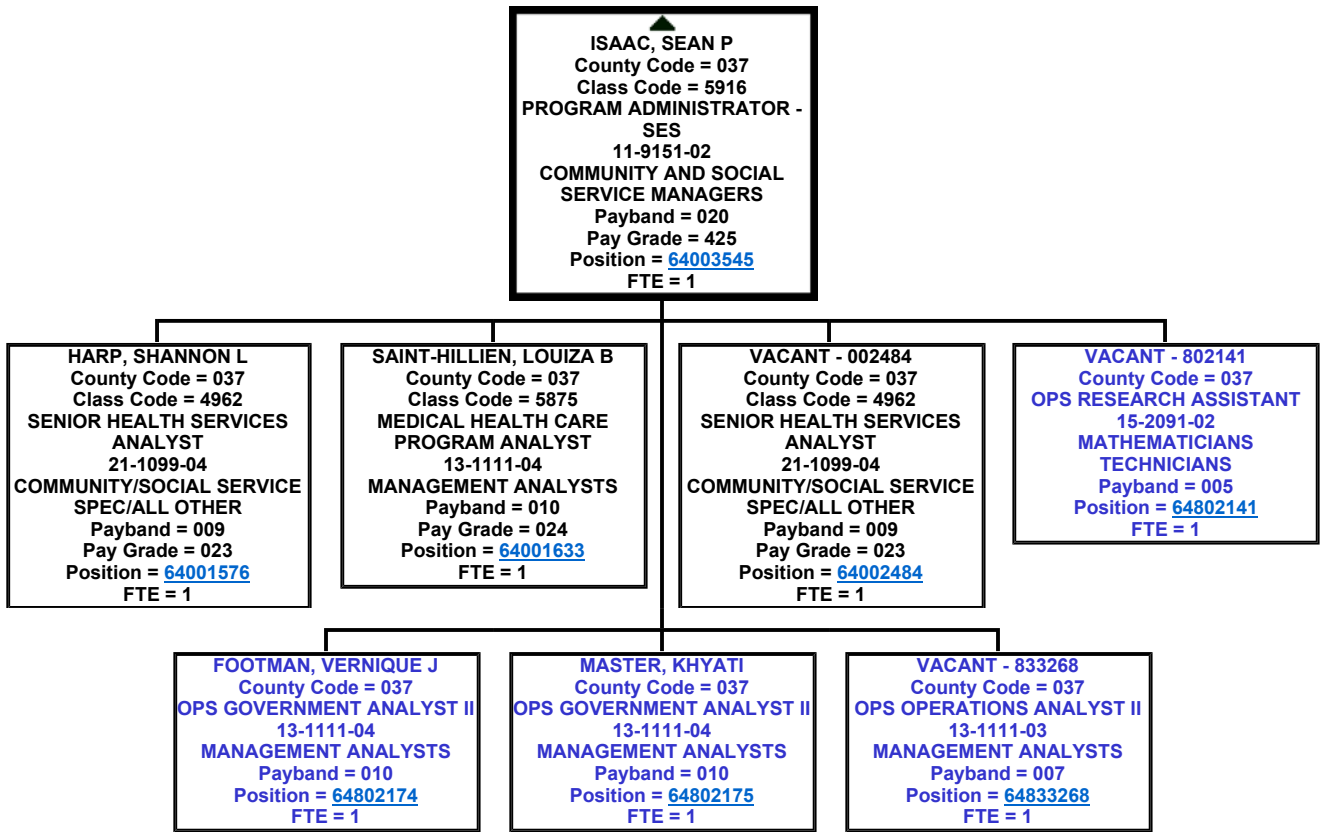


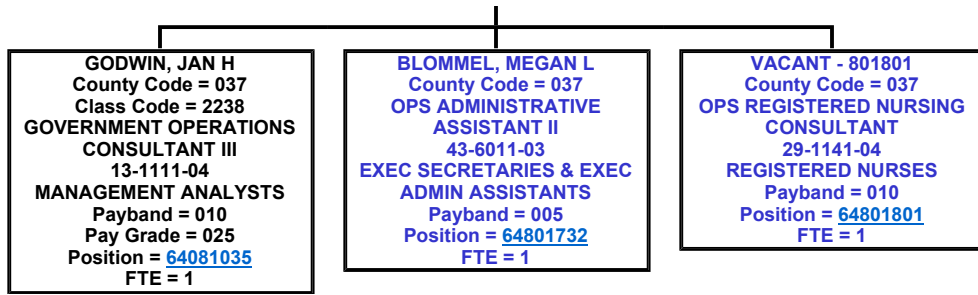
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County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64802170](#)
FTE = 1

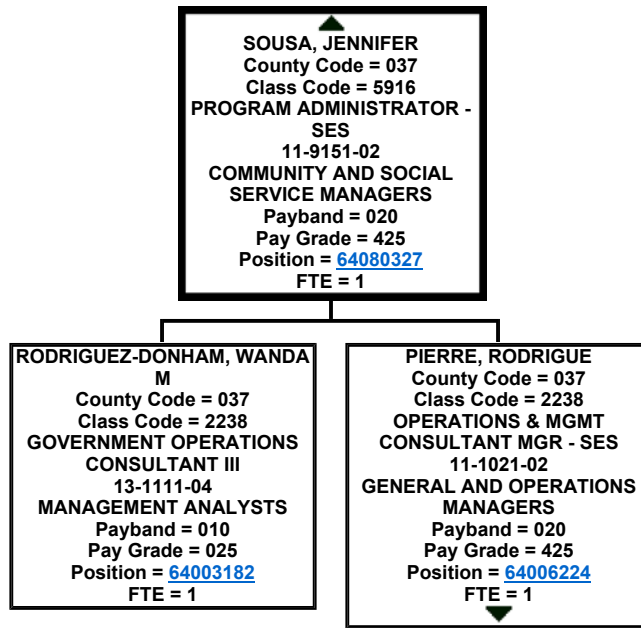
VACANT - 852272
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852272](#)
FTE = 1

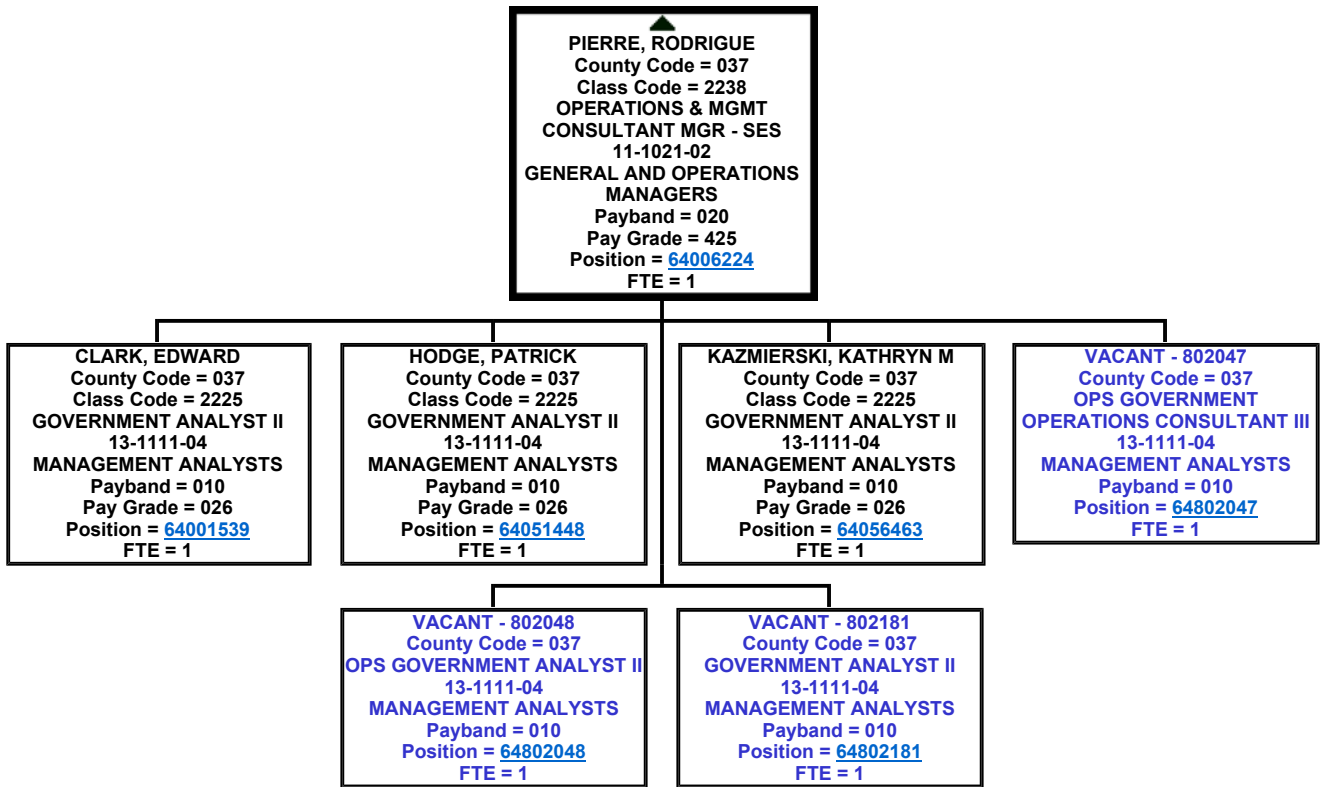


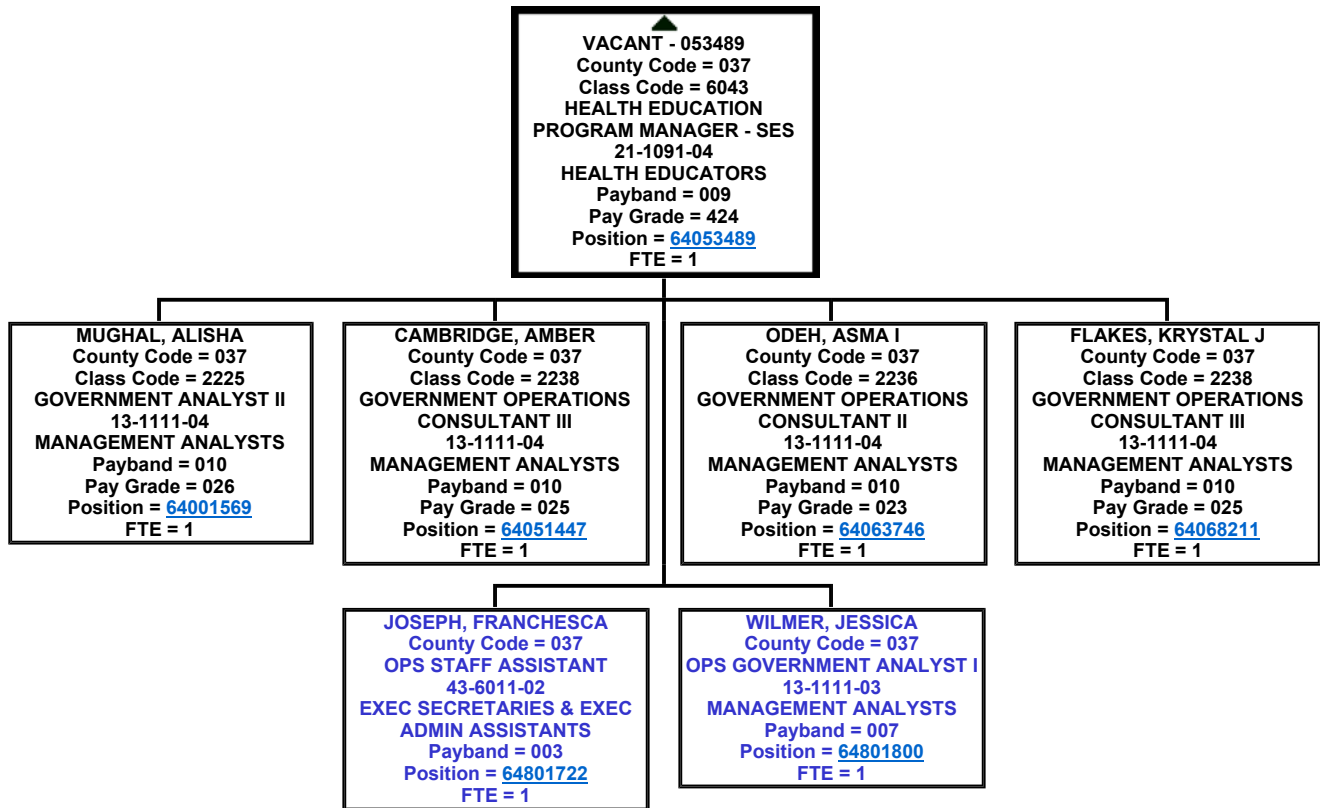


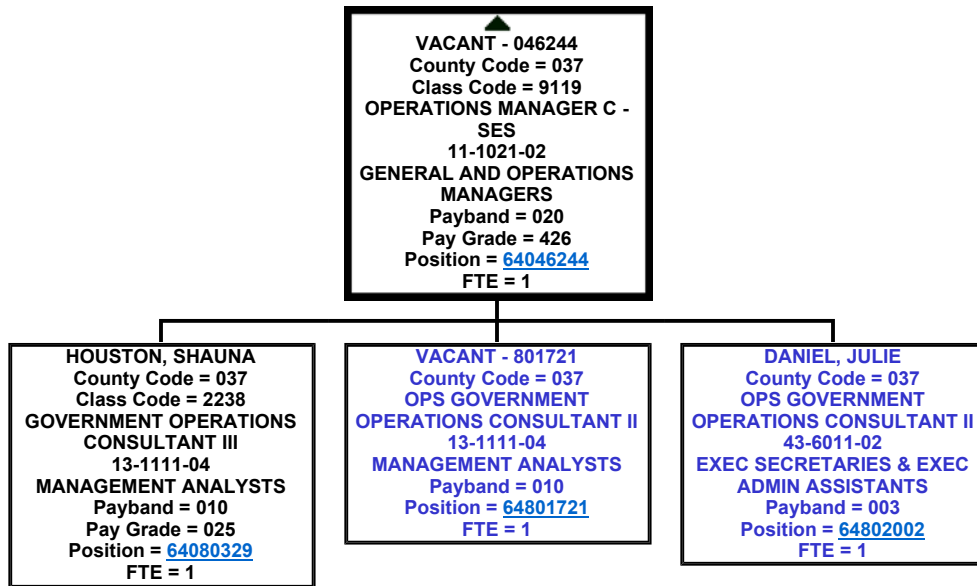


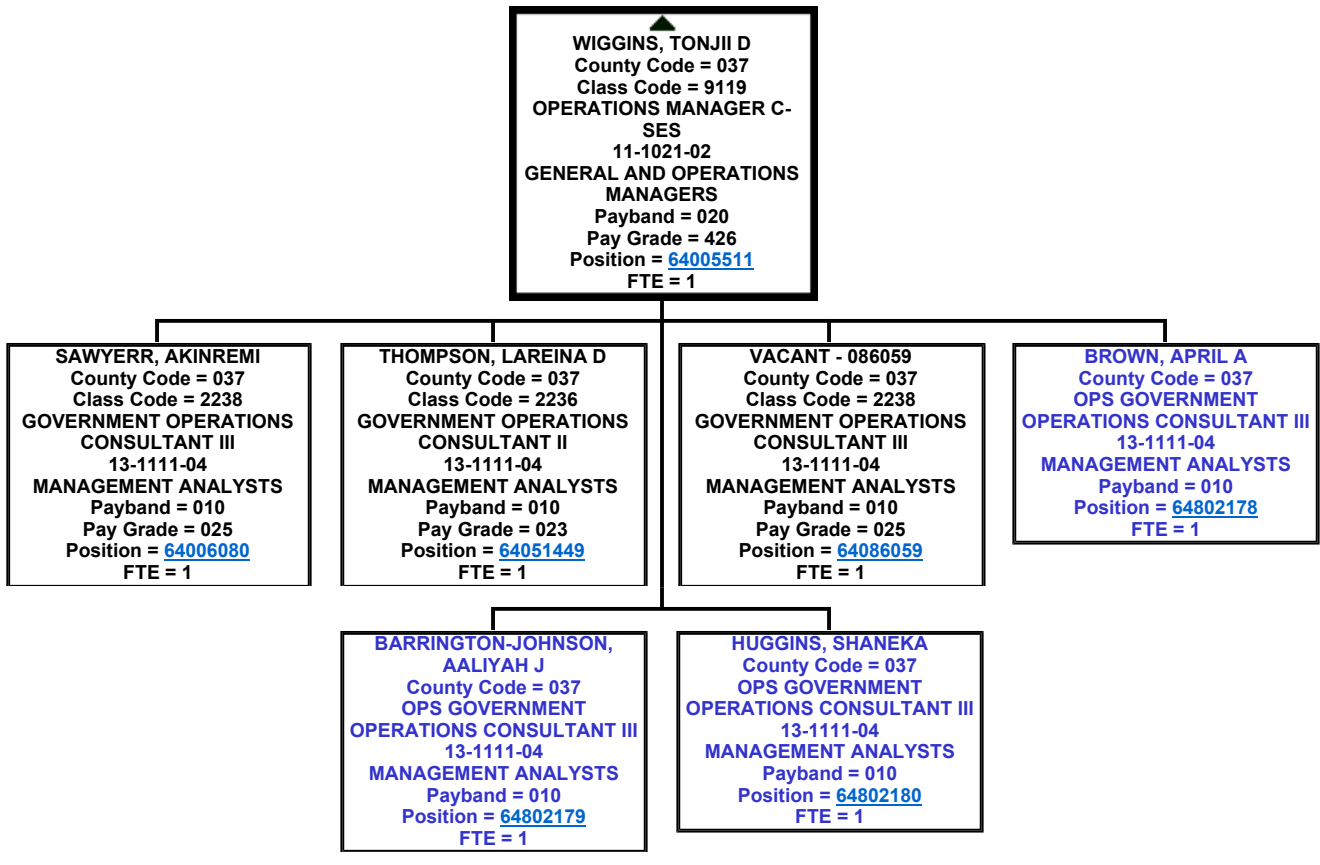


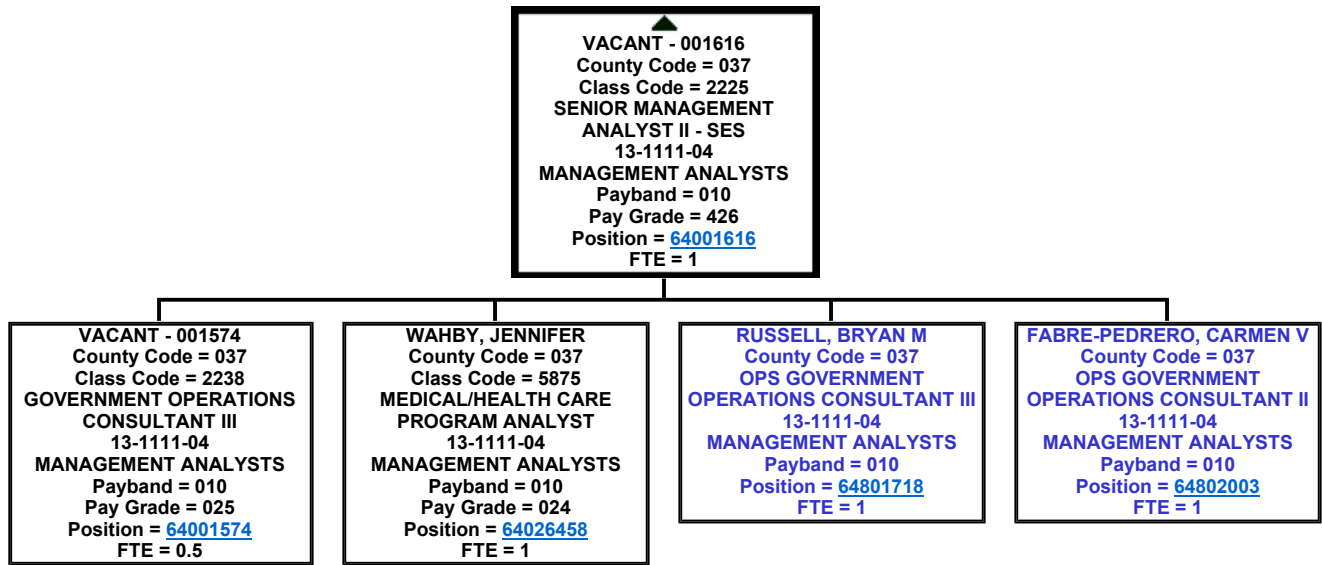


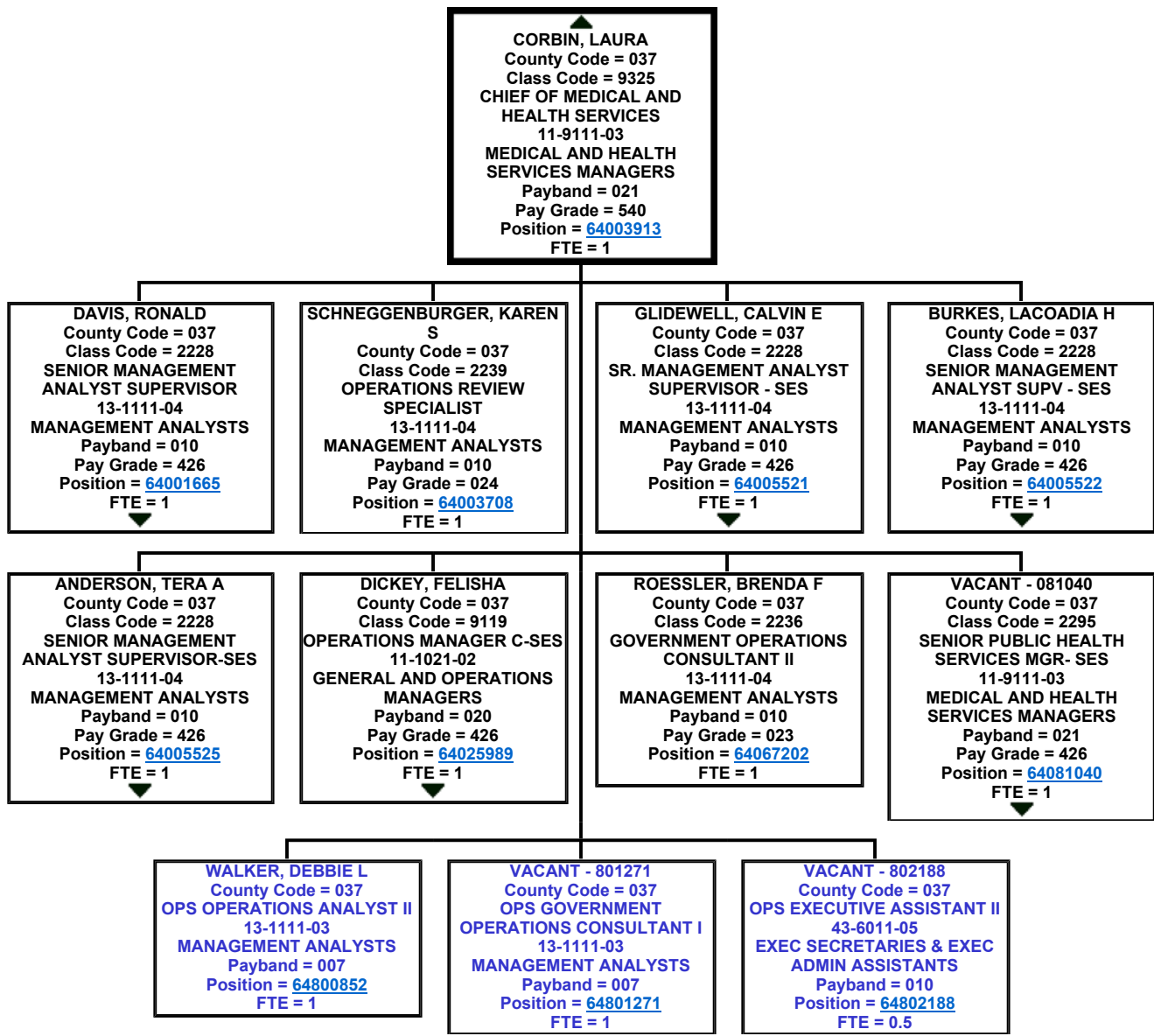


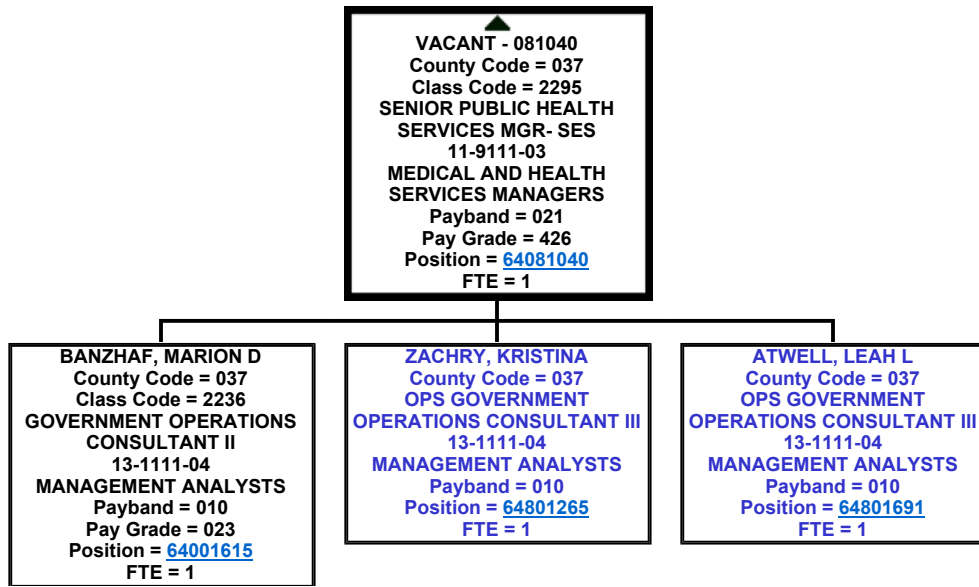


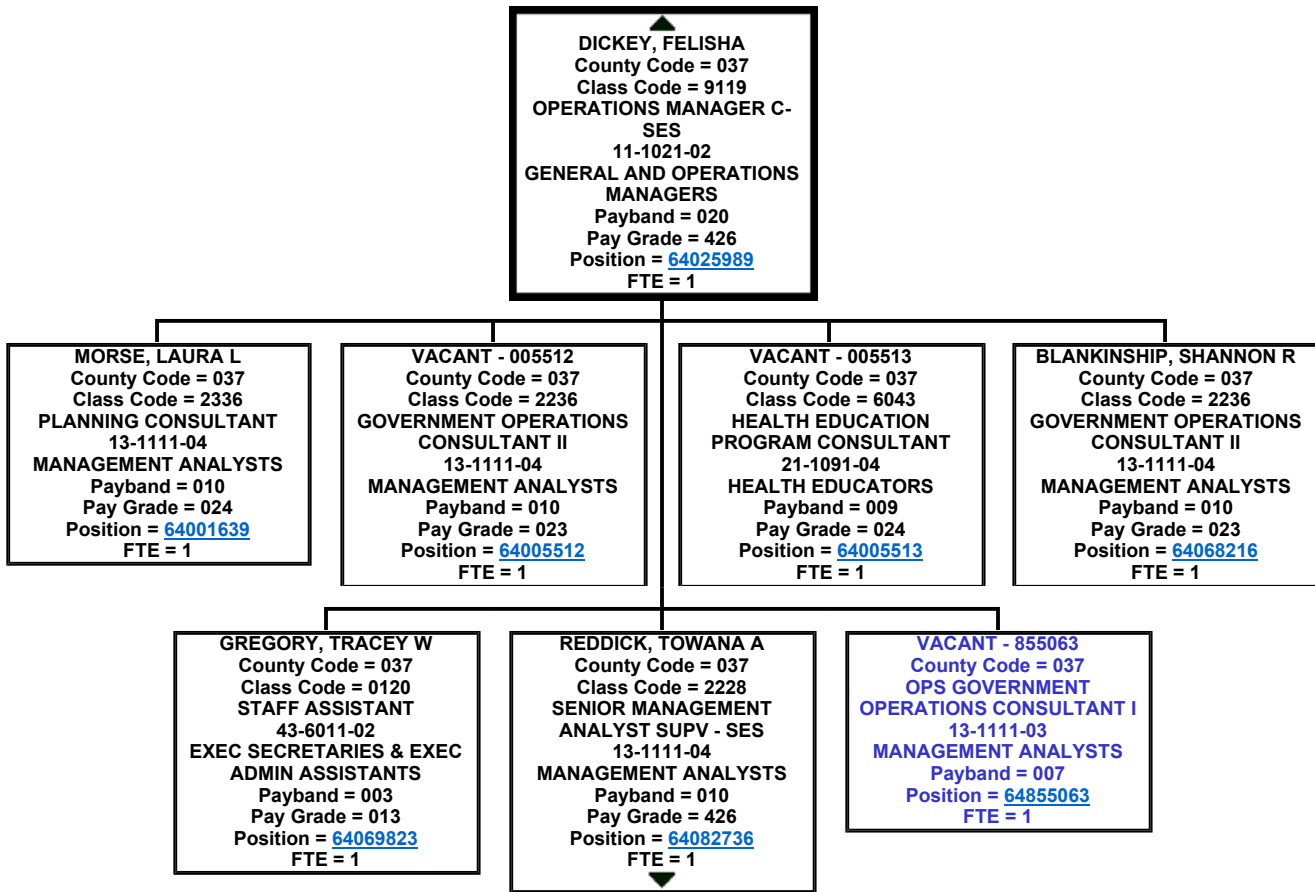


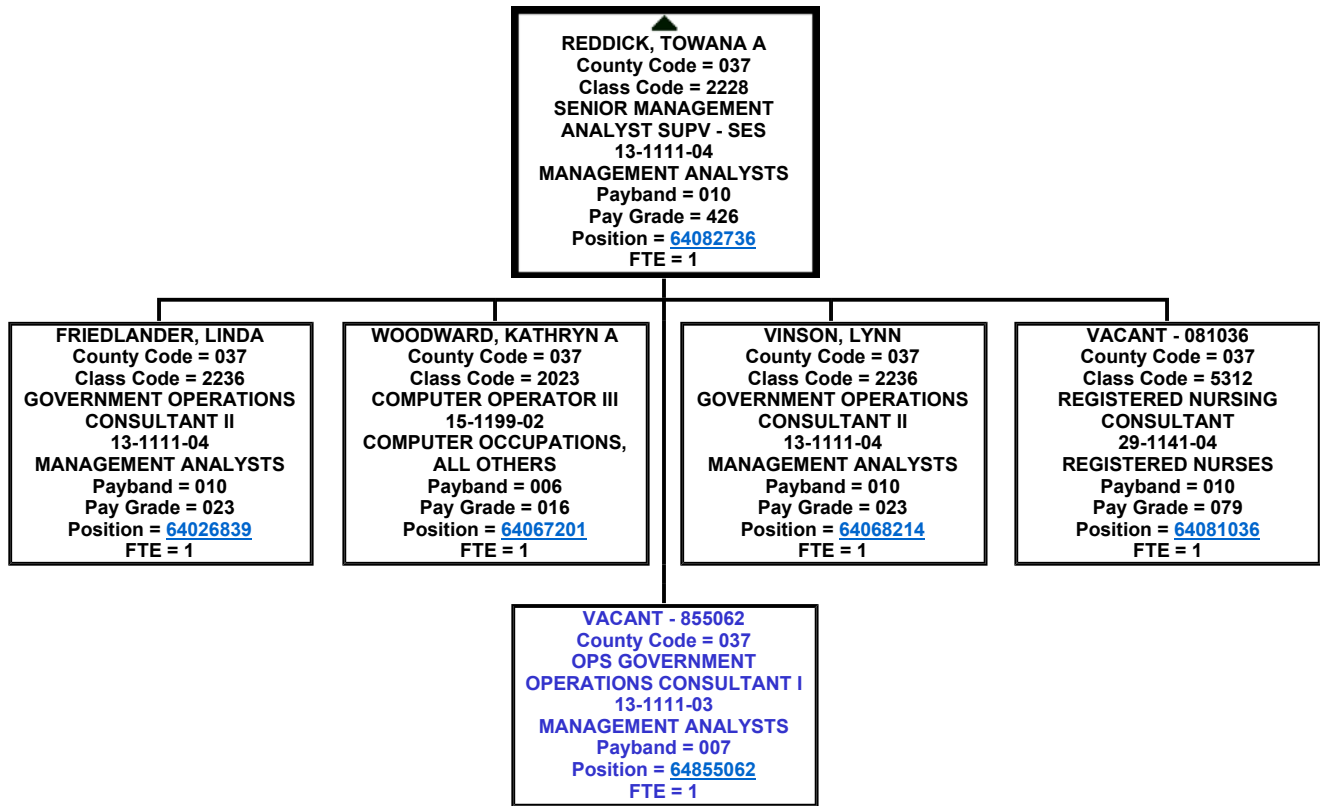


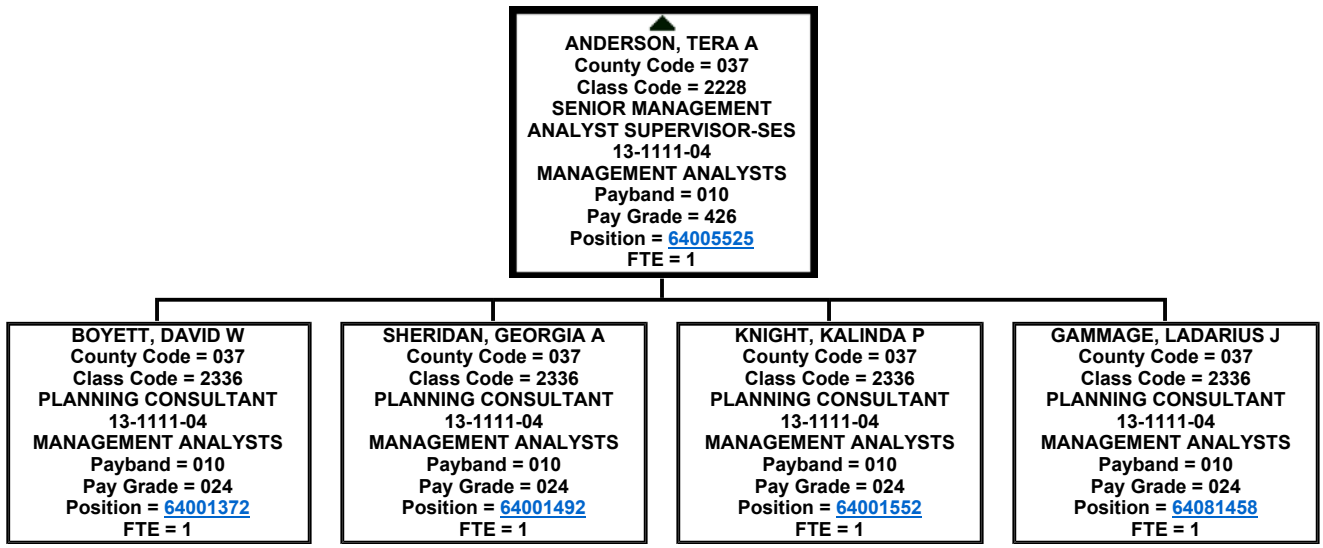


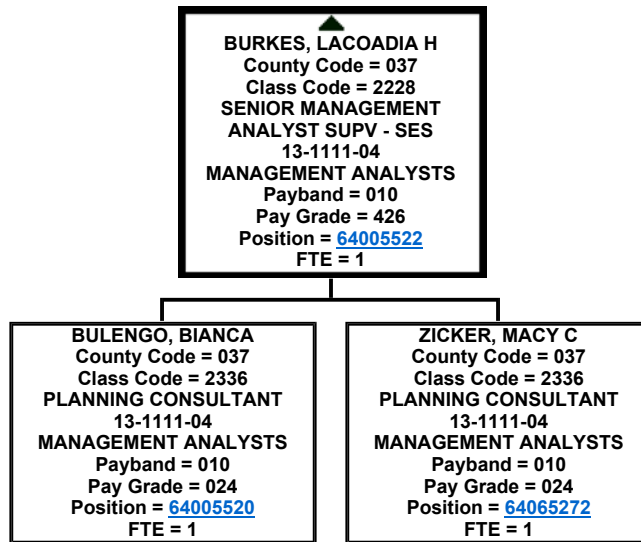


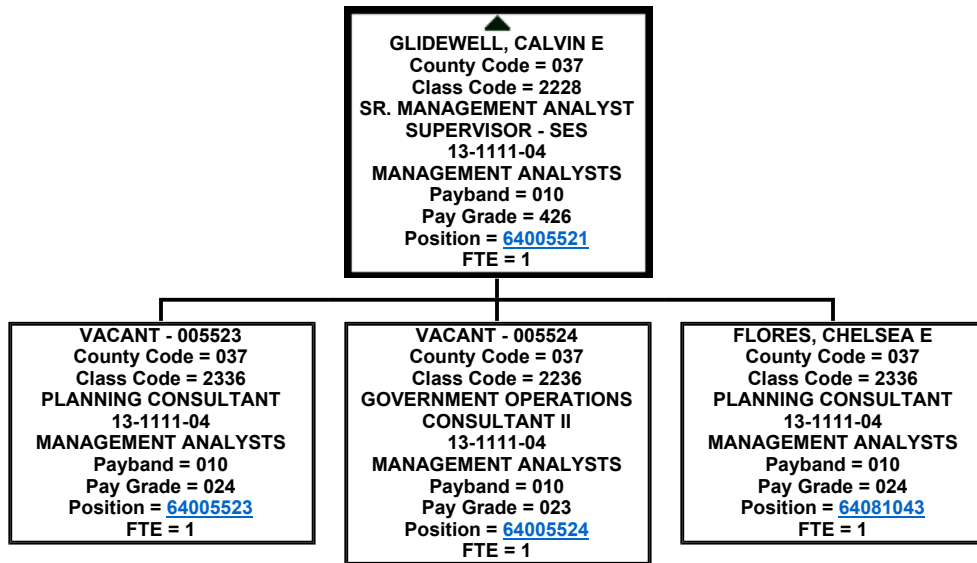


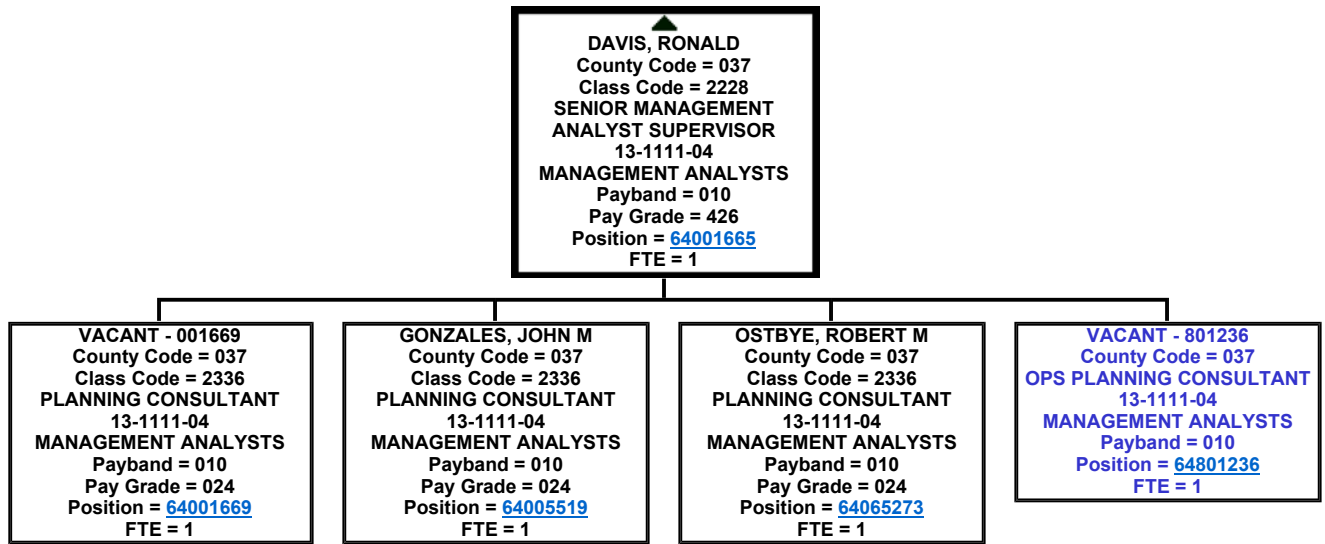










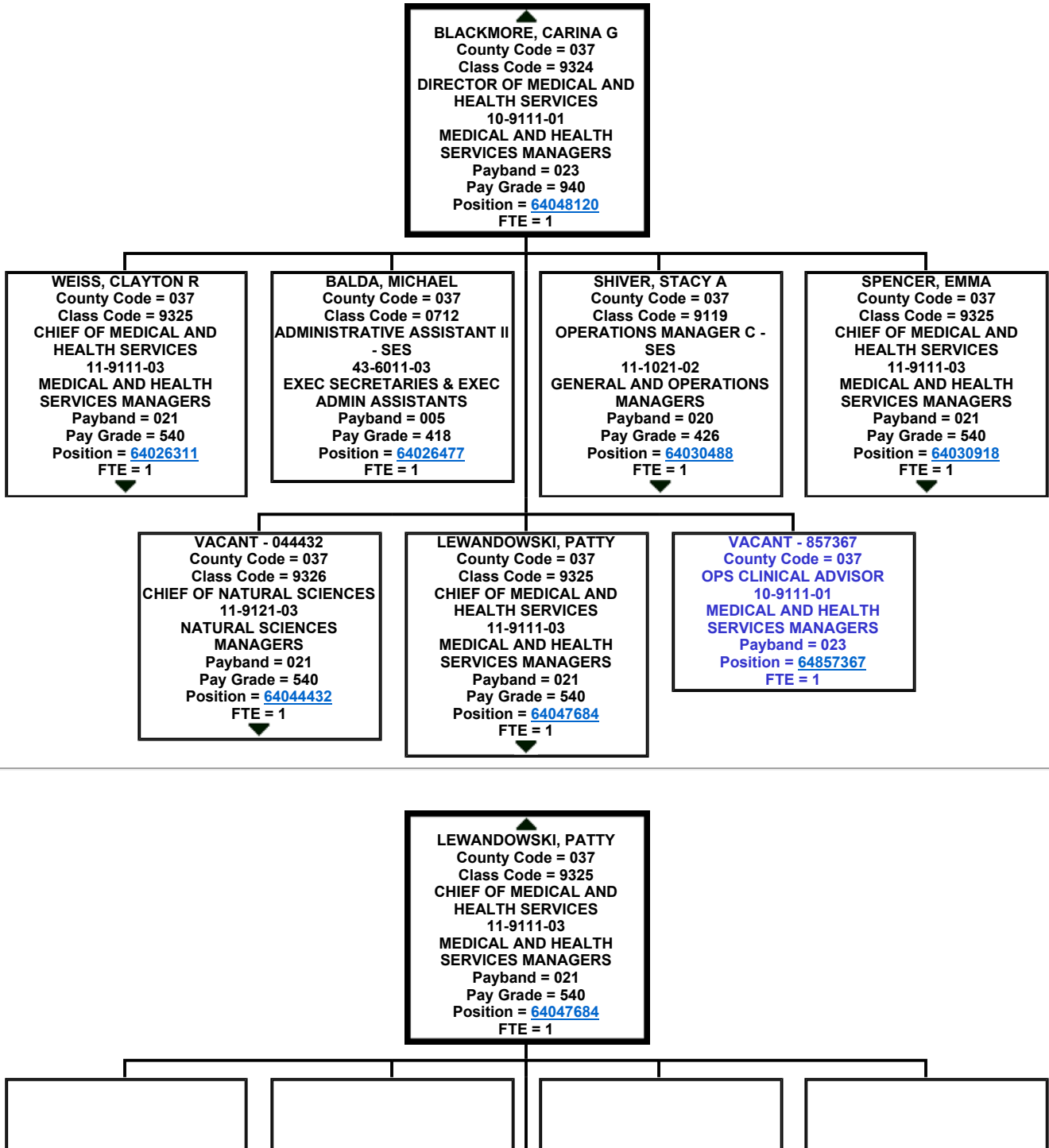


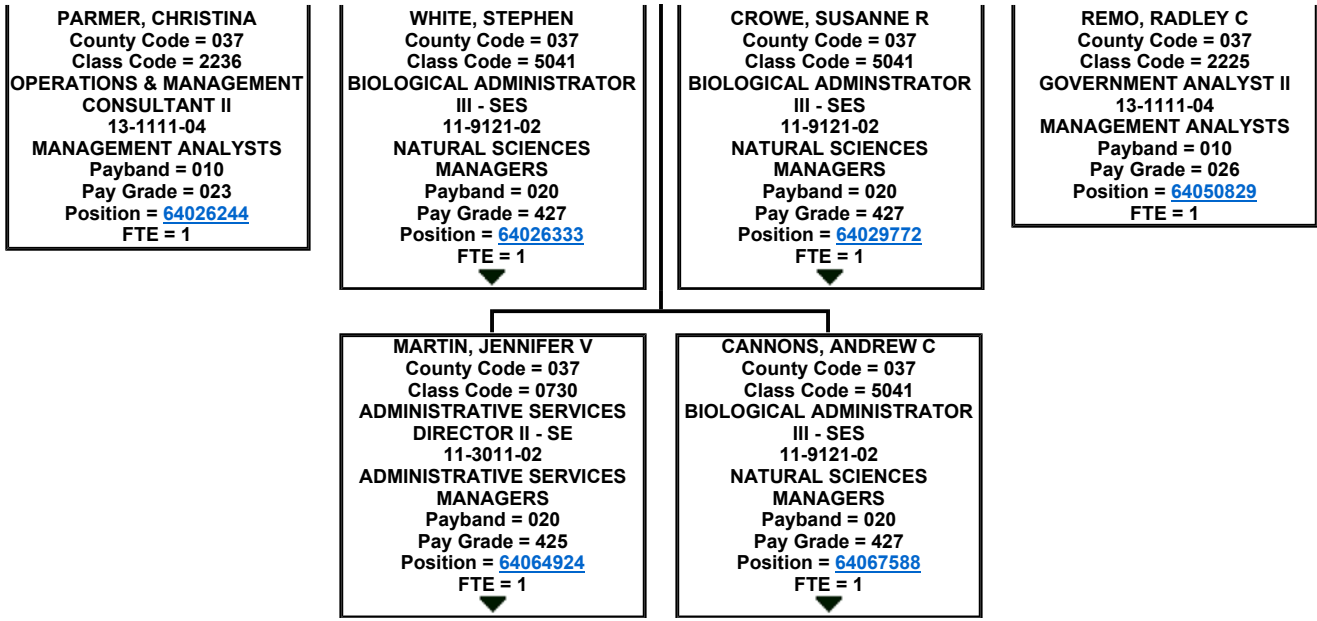
Florida Department of Health

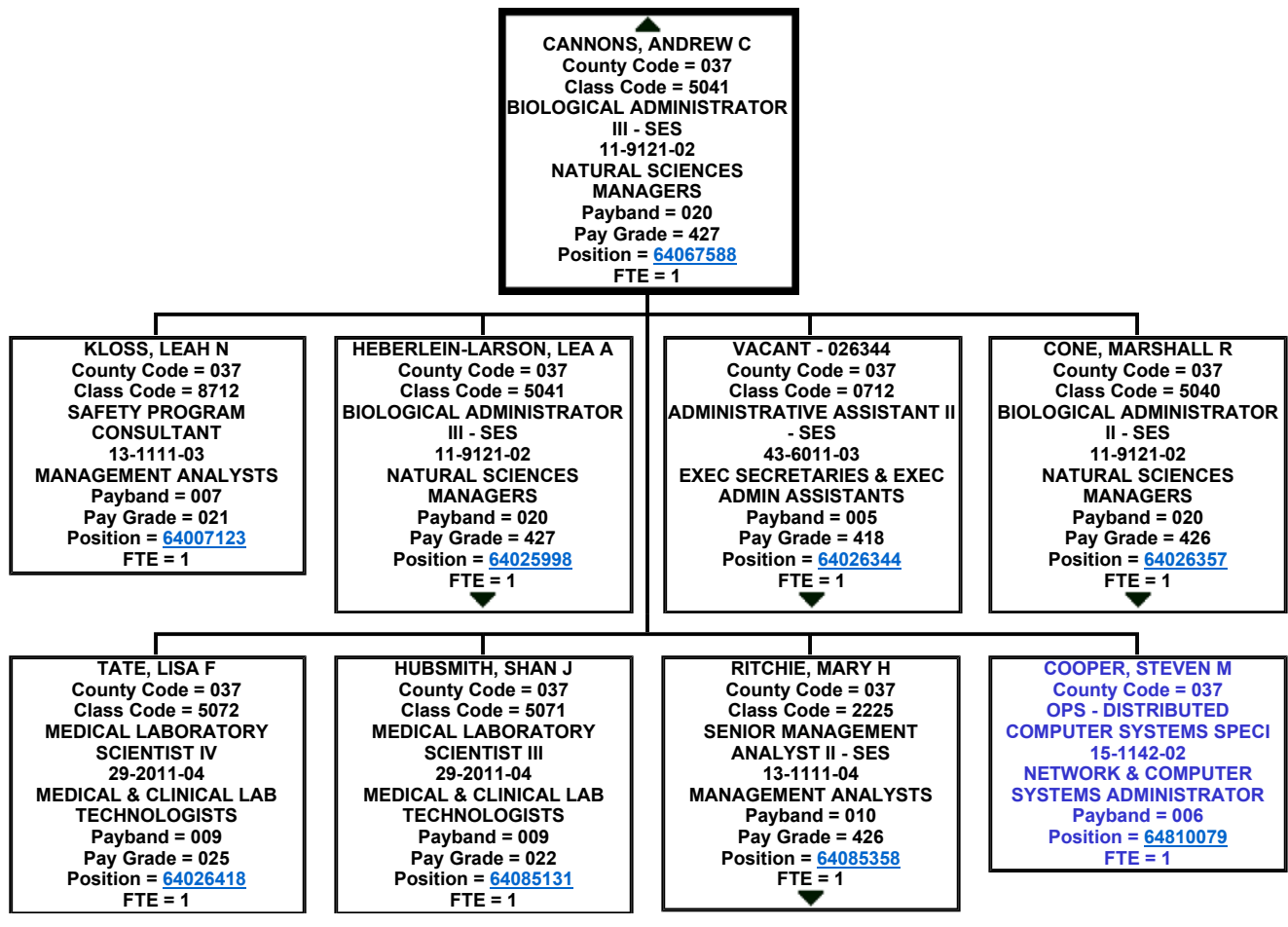
Division of Disease Control and Health Protection

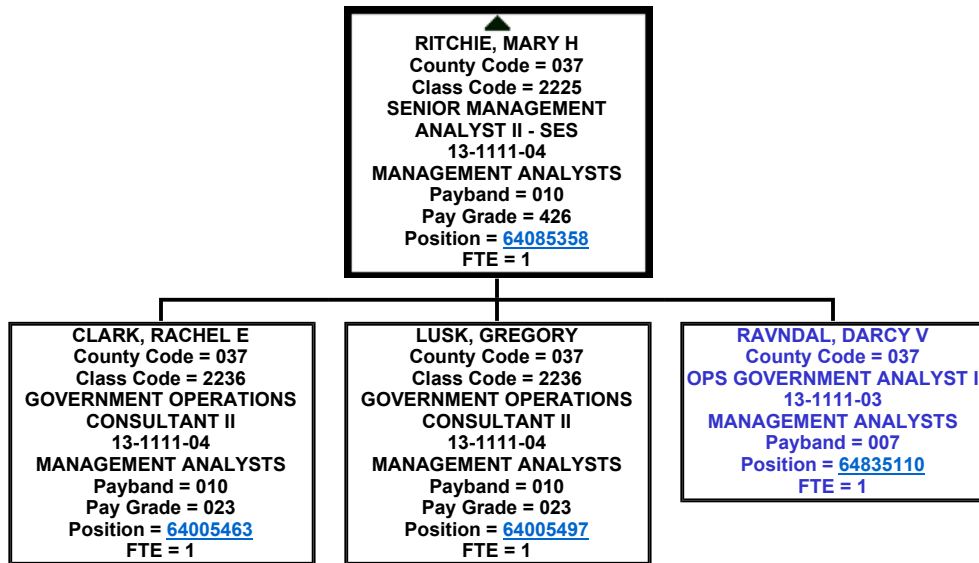
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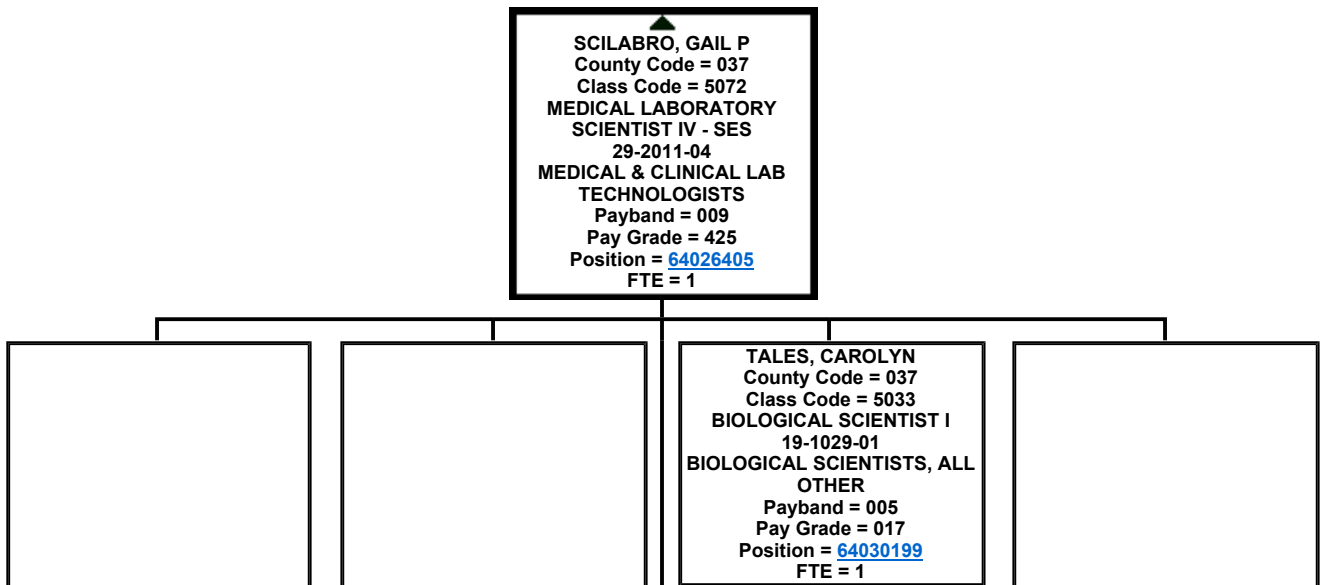
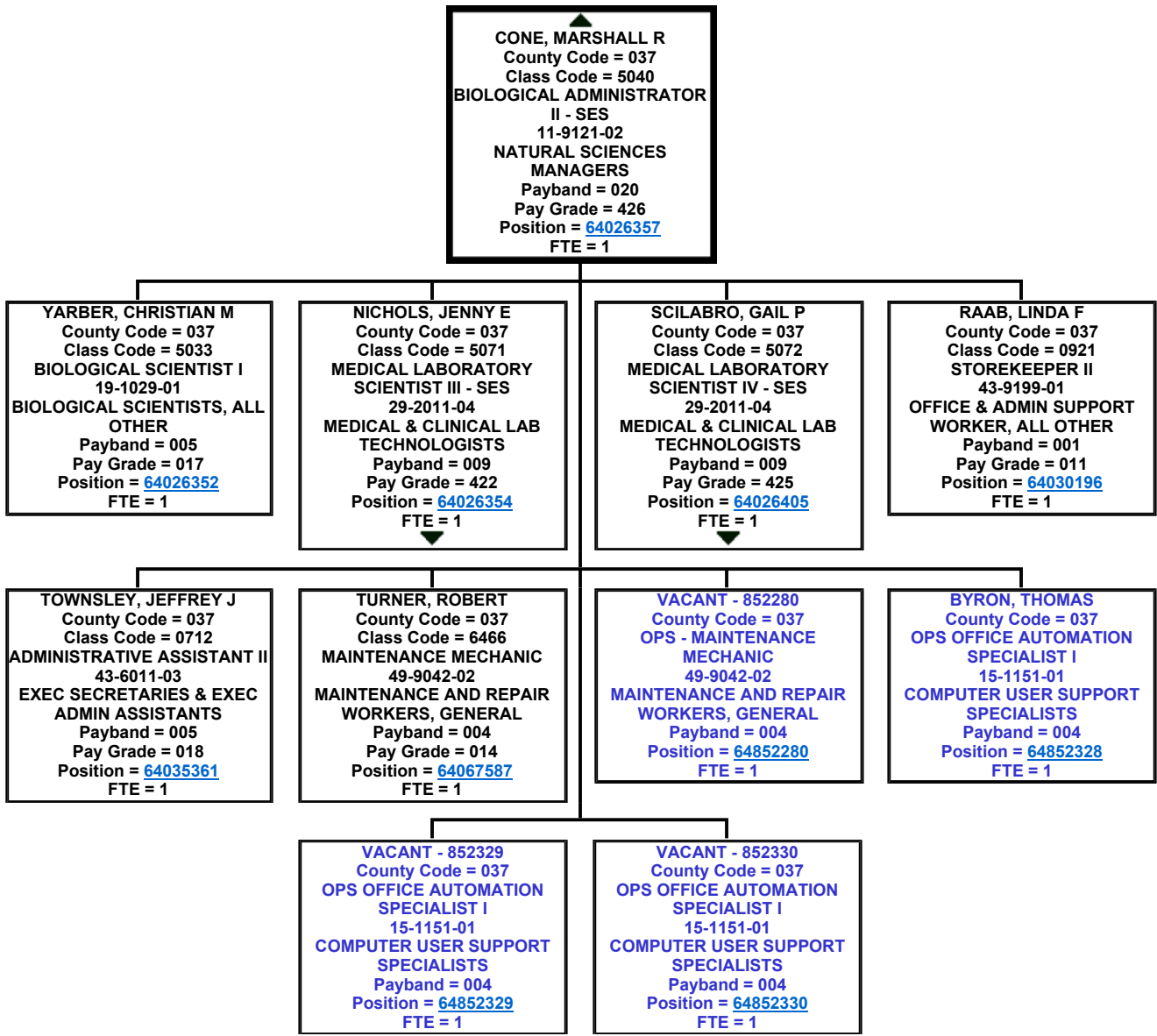
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.











SCHNEELOCH, APRIL J
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64026353](#)
FTE = 1

SONI, SEEMAKUMARI A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026360](#)
FTE = 1

HUERTAS, RAMONA
County Code = 037
Class Code = 5070
MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 019
Position = [64037447](#)
FTE = 1

ELAM, VERONIKA J
County Code = 037
OPS MEDICAL LABORATORY
SCIENTIST II
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Position = [64801881](#)
FTE = 1

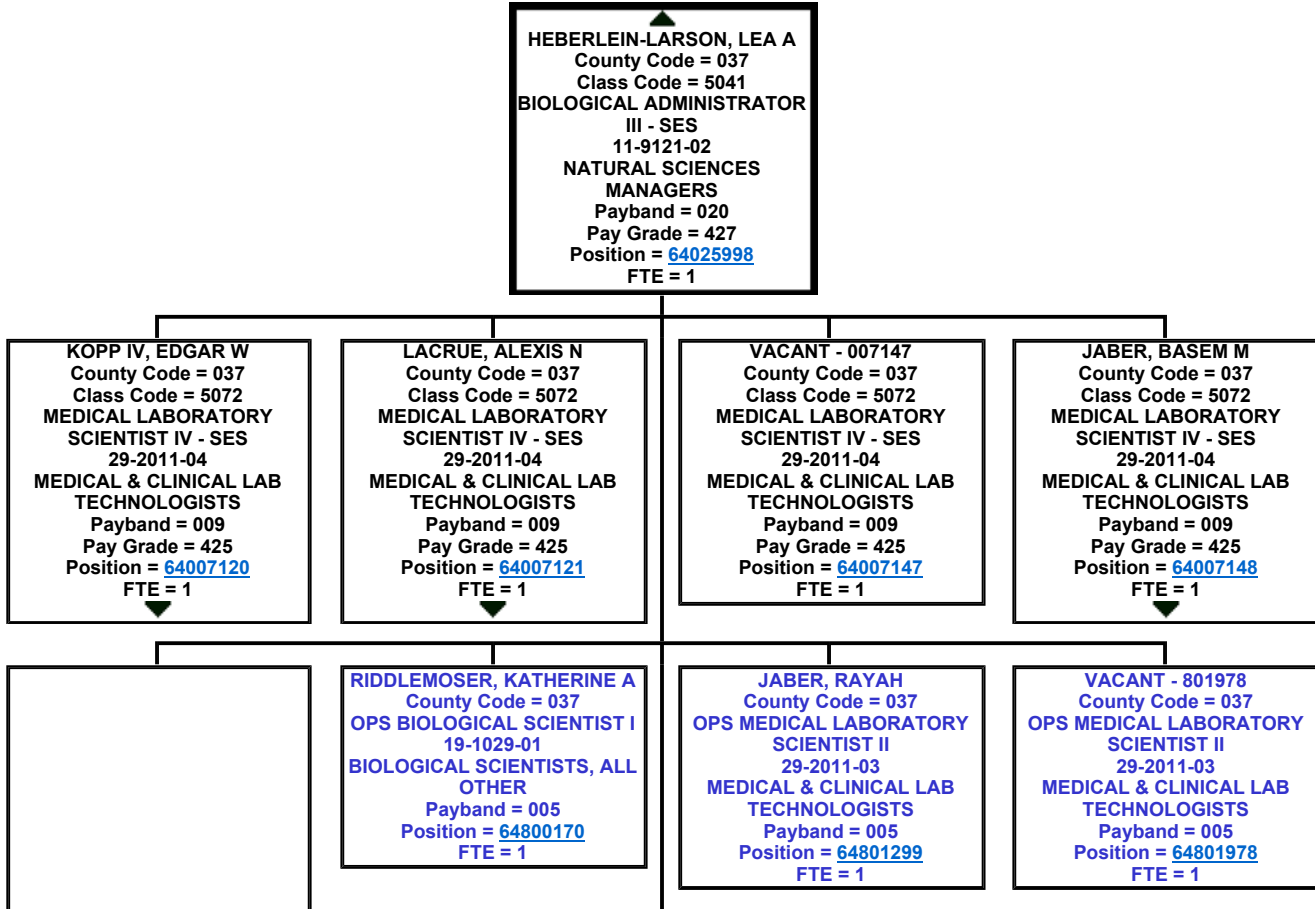
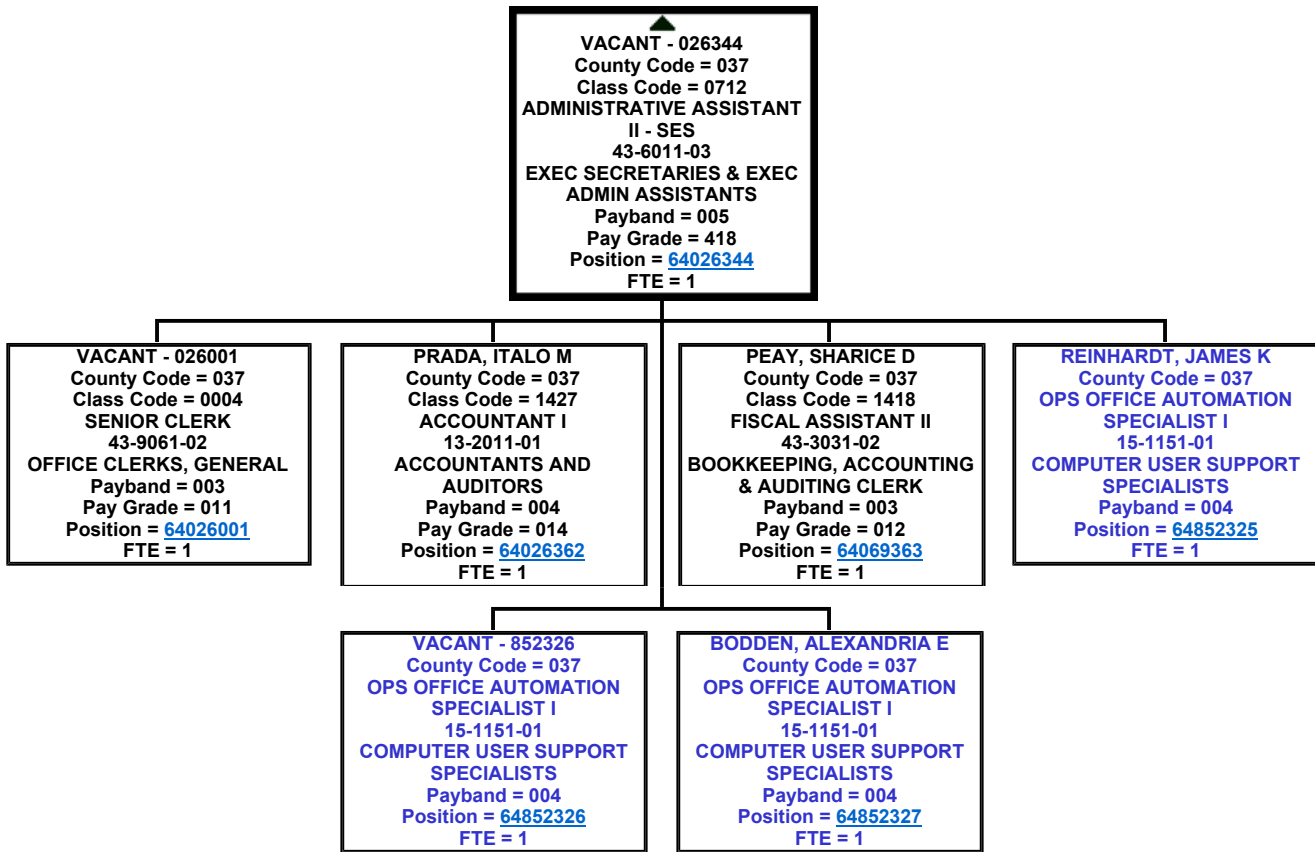
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NICHOLS, JENNY E
 County Code = 037
 Class Code = 5071
**MEDICAL LABORATORY
 SCIENTIST III - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 422
 Position = [64026354](#)
 FTE = 1

TENSLEY, MEDINA
 County Code = 037
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
**LIFE/PHYSICAL/SOCIAL SCI
 TECH, ALL OTHER**
 Payband = 002
 Pay Grade = 012
 Position = [64026364](#)
 FTE = 1

LI, NA
 County Code = 037
 Class Code = 5069
**MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Pay Grade = 017
 Position = [64026367](#)
 FTE = 1

KAHALI, SOUMEN
 County Code = 037
 Class Code = 5069
**MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Pay Grade = 017
 Position = [64046952](#)
 FTE = 1

WEST, SHELLEY A
 County Code = 037
 Class Code = 5070
**MEDICAL LABORATORY
 SCIENTIST II**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Pay Grade = 019
 Position = [64068441](#)
 FTE = 1



CASTANEDA, MARIBEL
 County Code = 037
 Class Code = 5071
**MEDICAL LABORATORY
 SCIENTIST III**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 022
 Position = [64026411](#)
 FTE = 1

VACANT - 835024
 County Code = 037
OPS BIOLOGICAL SCIENTIST I
 19-1029-01
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 005
 Position = [64835024](#)
 FTE = 1

JABER, BASEM M
 County Code = 037
 Class Code = 5072
**MEDICAL LABORATORY
 SCIENTIST IV - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 425
 Position = [64007148](#)
 FTE = 1

GASCHE, CASIDY
 County Code = 037
**OPS BIOLOGICAL
 ADMINISTRATOR III**
 11-9121-02
**NATURAL SCIENCES
 MANAGERS**
 Payband = 020
 Position = [64801588](#)
 FTE = 1

DAVIS, ADAM C
 County Code = 037
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64801971](#)
 FTE = 1

VACANT - 810024
 County Code = 037
OPS MEDICAL LAB SCIENTIST I
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810024](#)
 FTE = 1

VACANT - 810025
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810025](#)
 FTE = 1

VACANT - 810026
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810026](#)
 FTE = 1

LAIUPPA, FRANCES
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST I**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
 Position = [64810027](#)
 FTE = 1

CISNEROS, ANAIS
 County Code = 037
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**BIOLOGICAL SCIENTISTS, ALL
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 Payband = 005
 Position = [64810039](#)
 FTE = 1

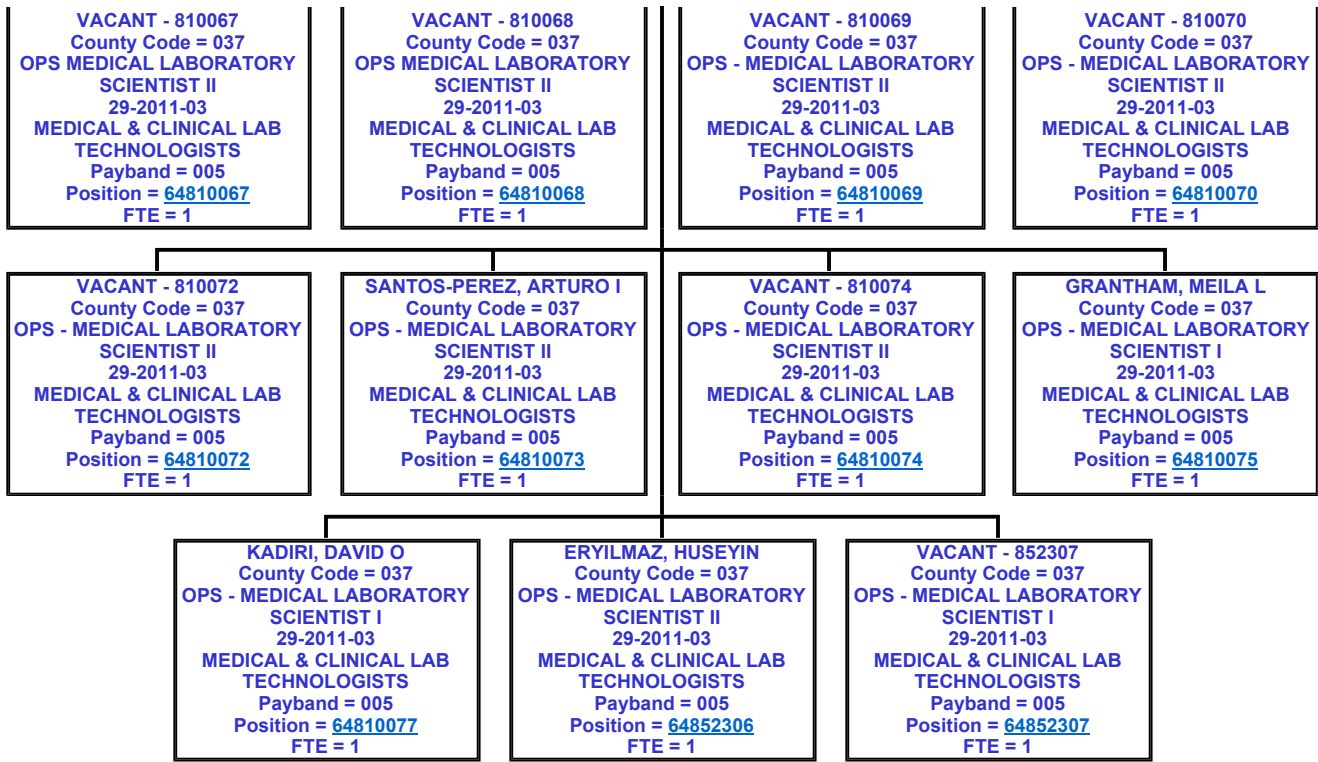
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**BIOLOGICAL SCIENTISTS, ALL
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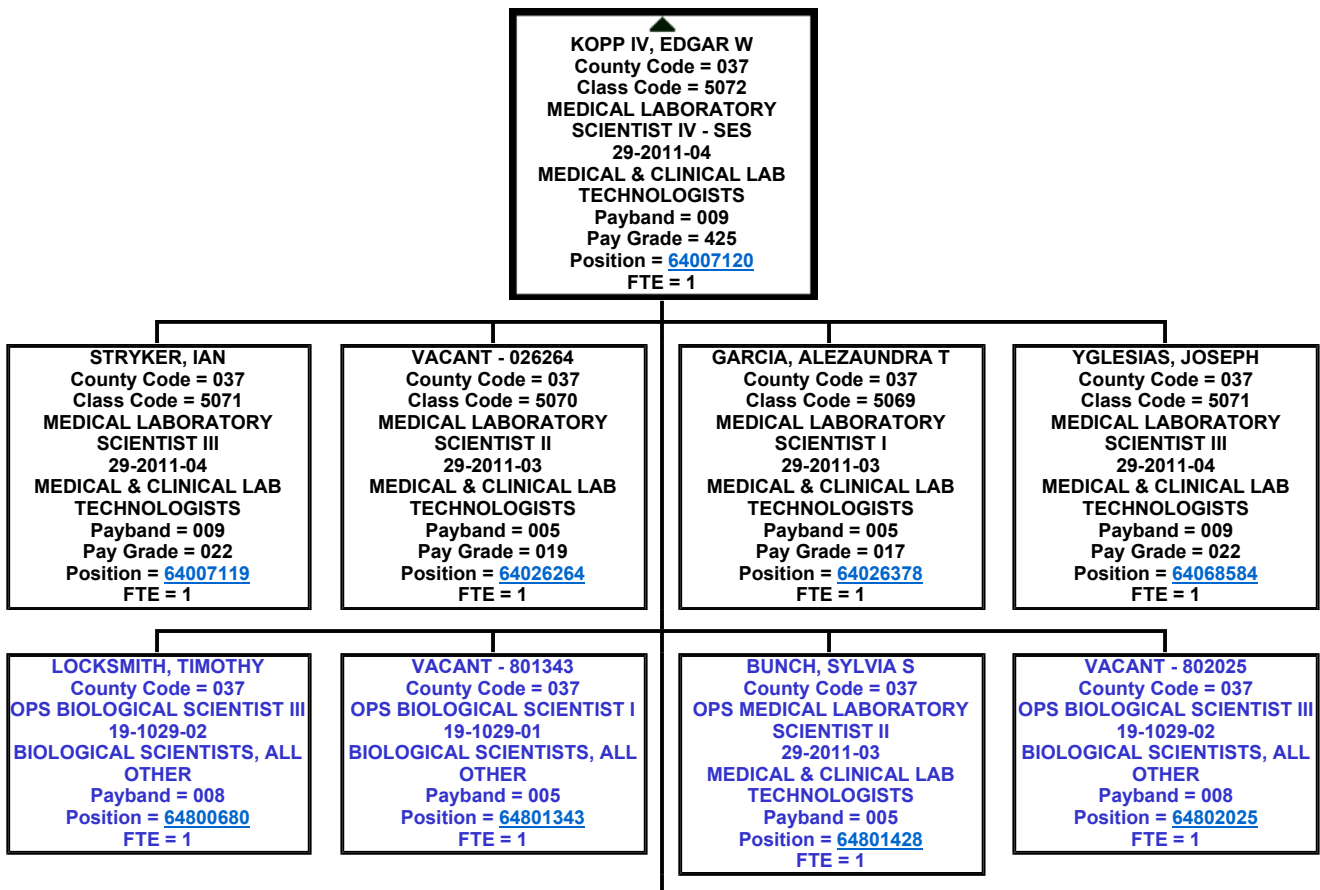
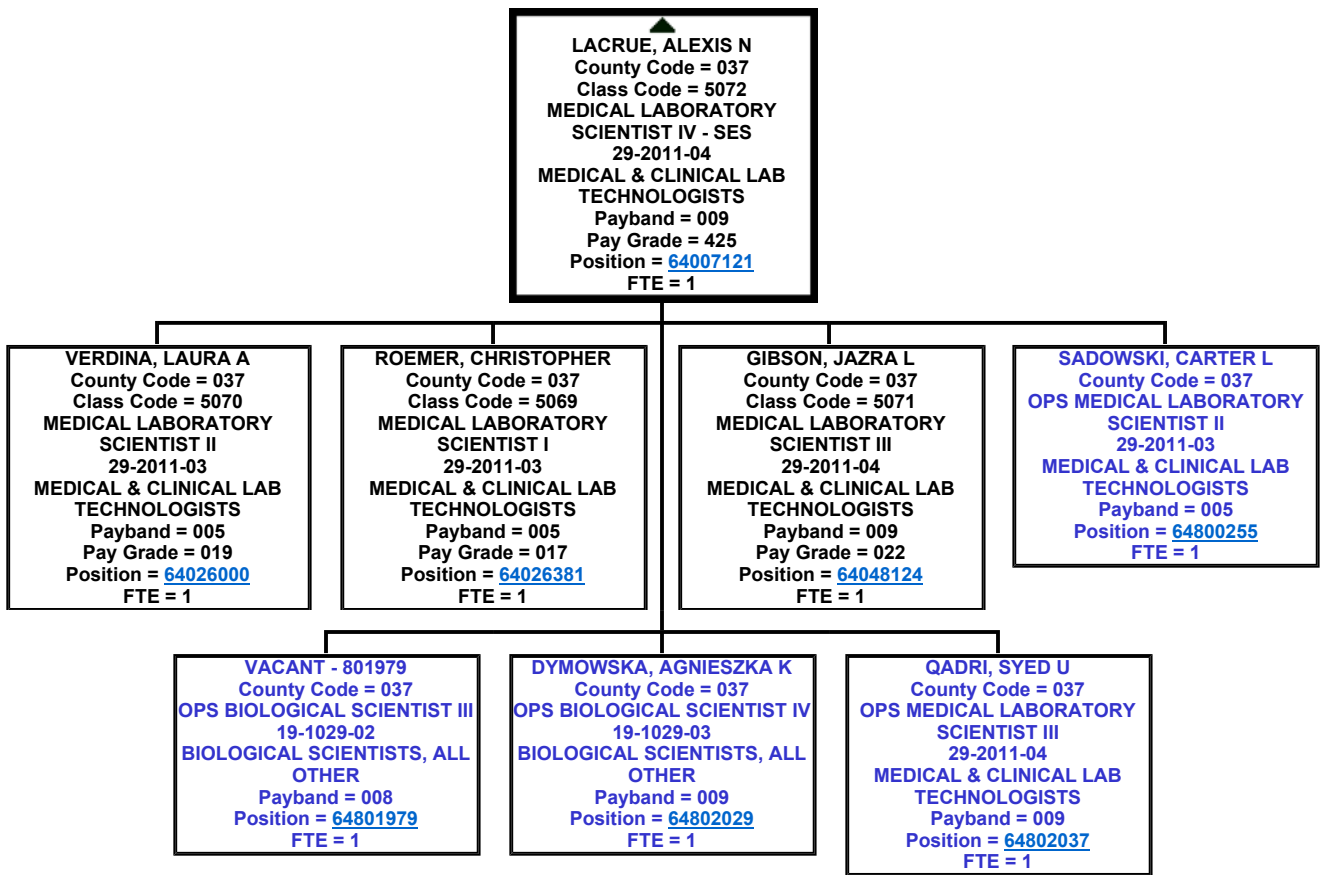
MANSOUR, MOHAMAD
 County Code = 037
**OPS MEDICAL LABORATORY
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 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810063](#)
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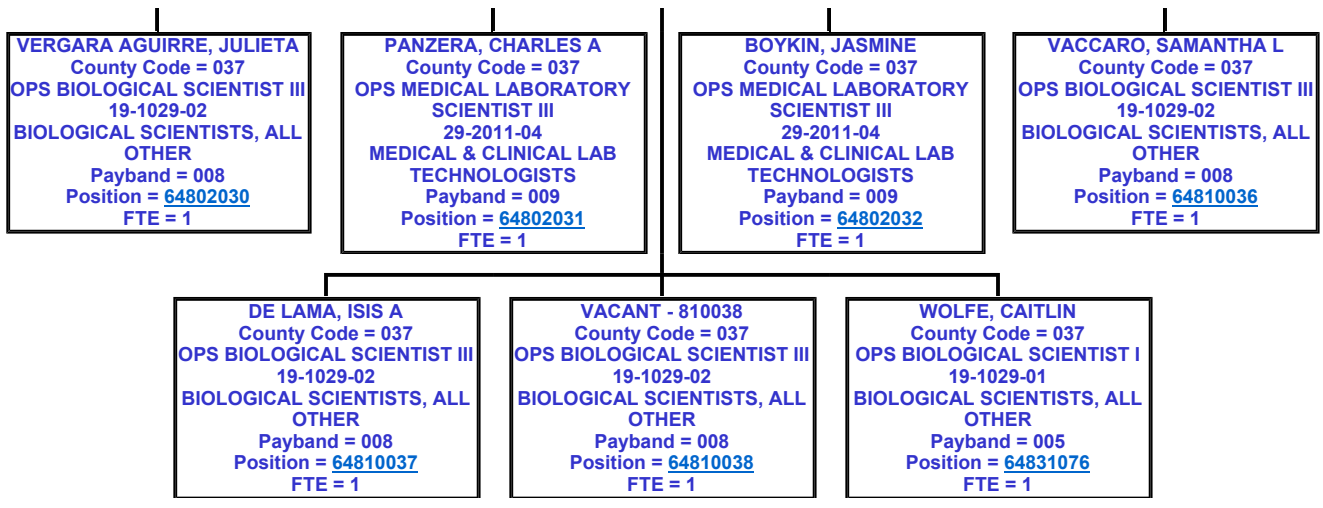
GILLES, NICADIA L
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST III**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810064](#)
 FTE = 1

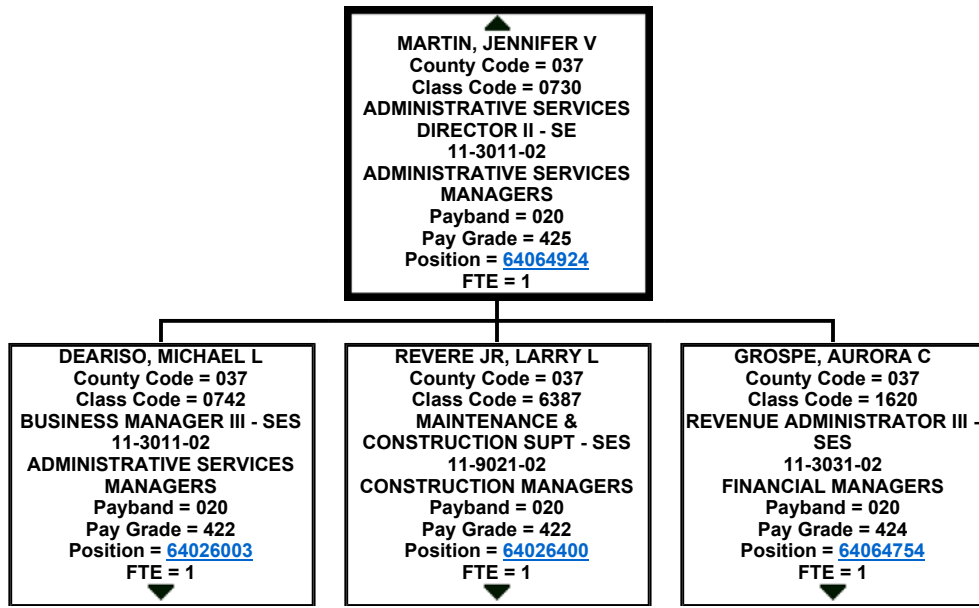
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 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST II**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
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 Position = [64810065](#)
 FTE = 1

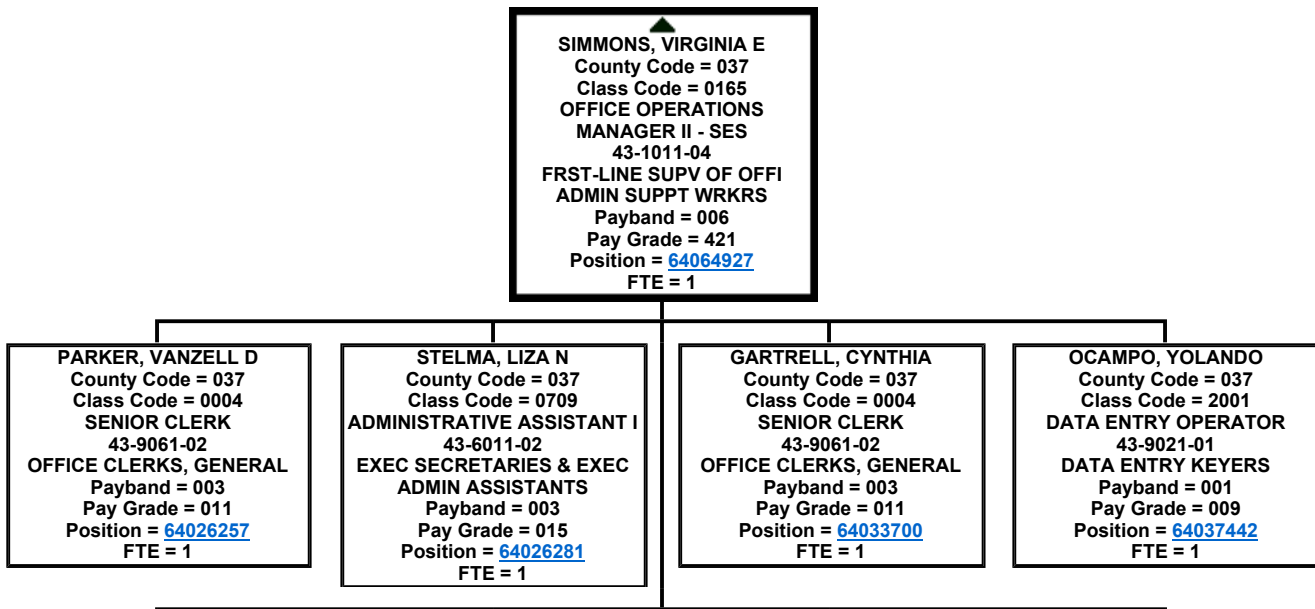
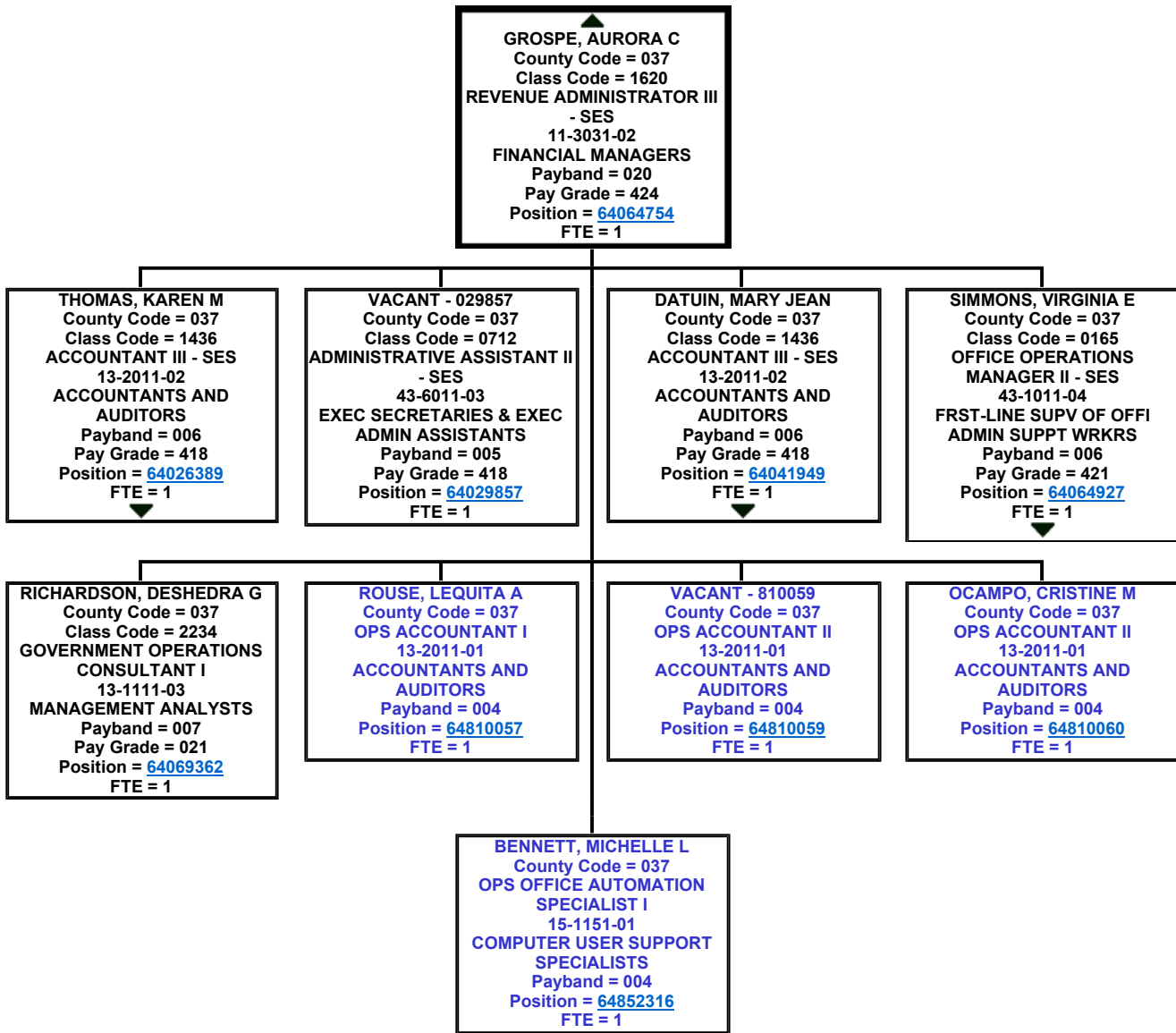
HABECKER, CONNOR D
 County Code = 037
**OPS MEDICAL LABORATORY
 SCIENTIST II**
 29-2011-03
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 005
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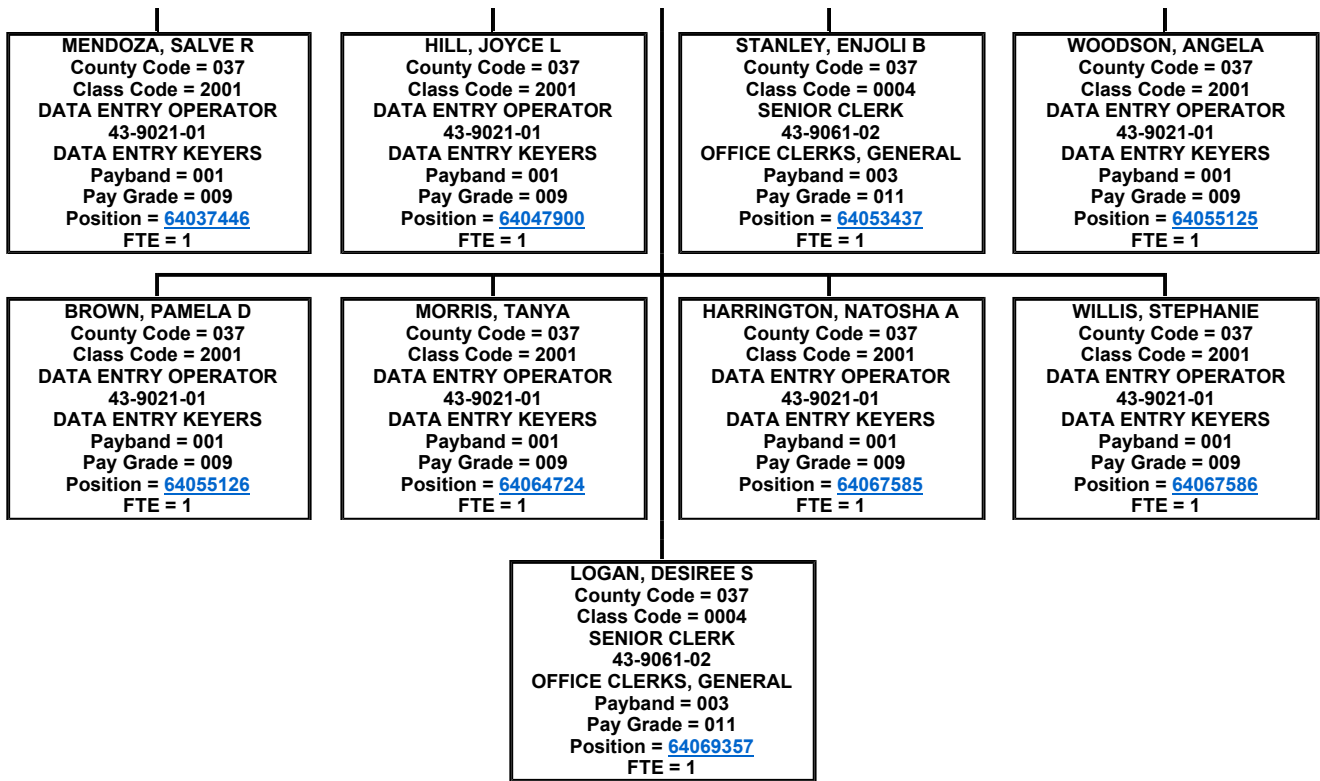


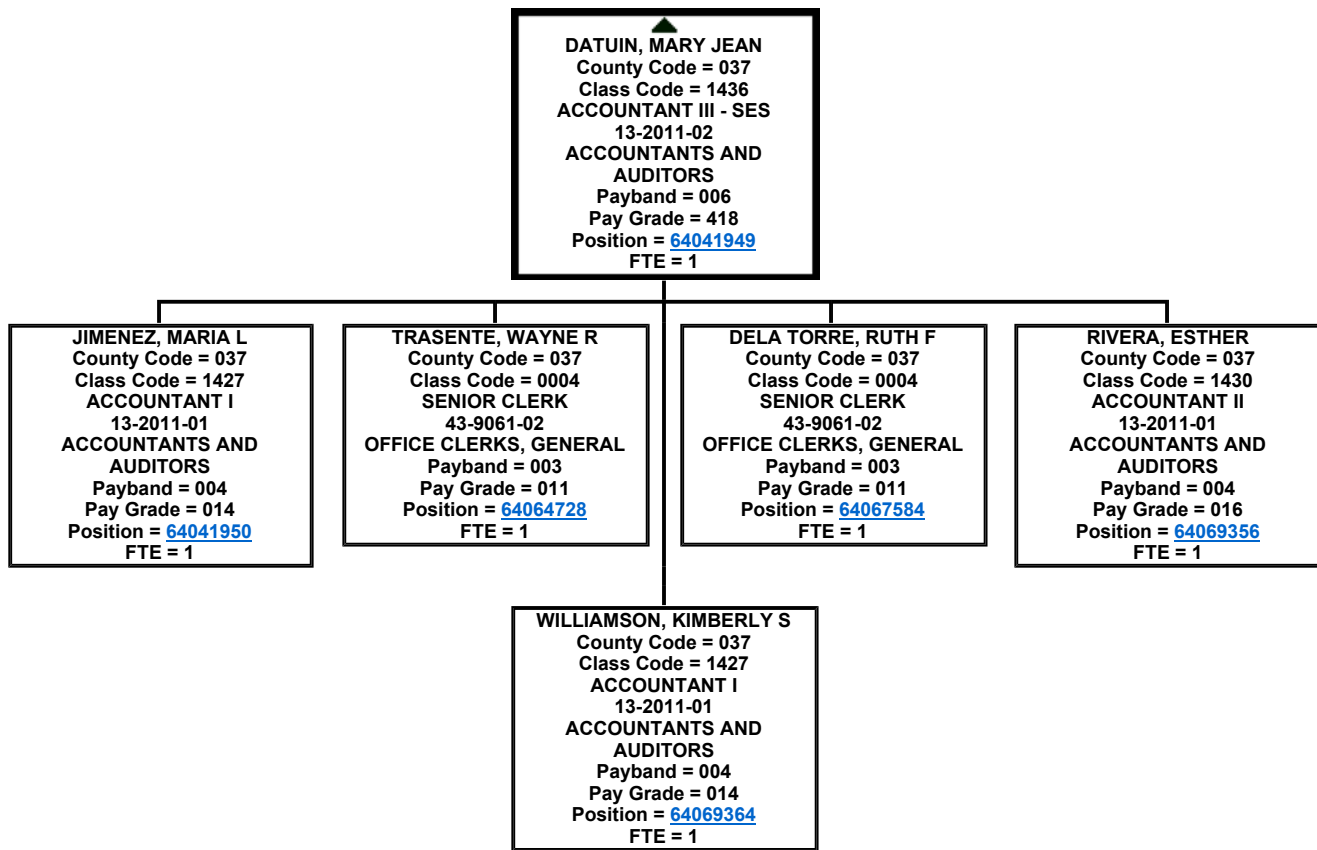


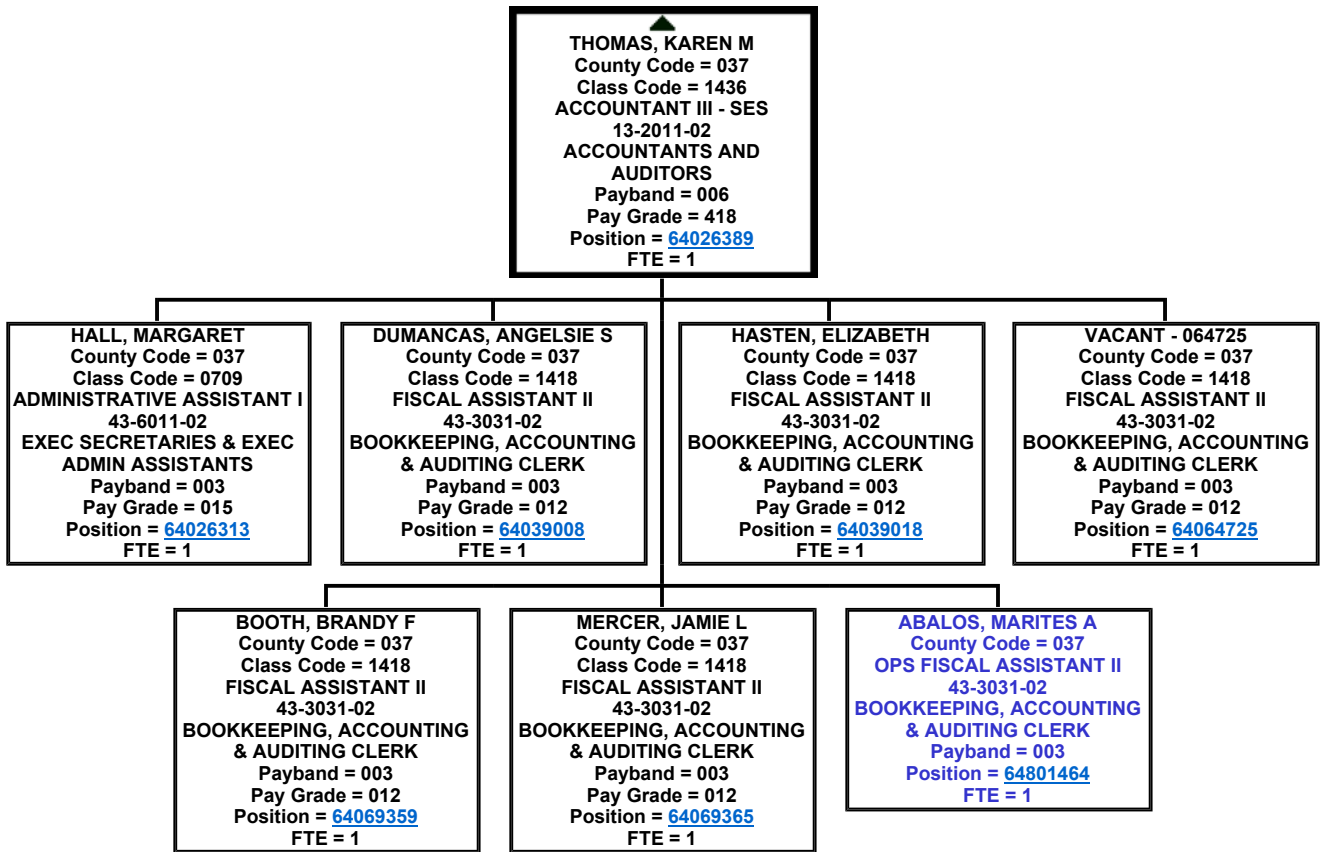


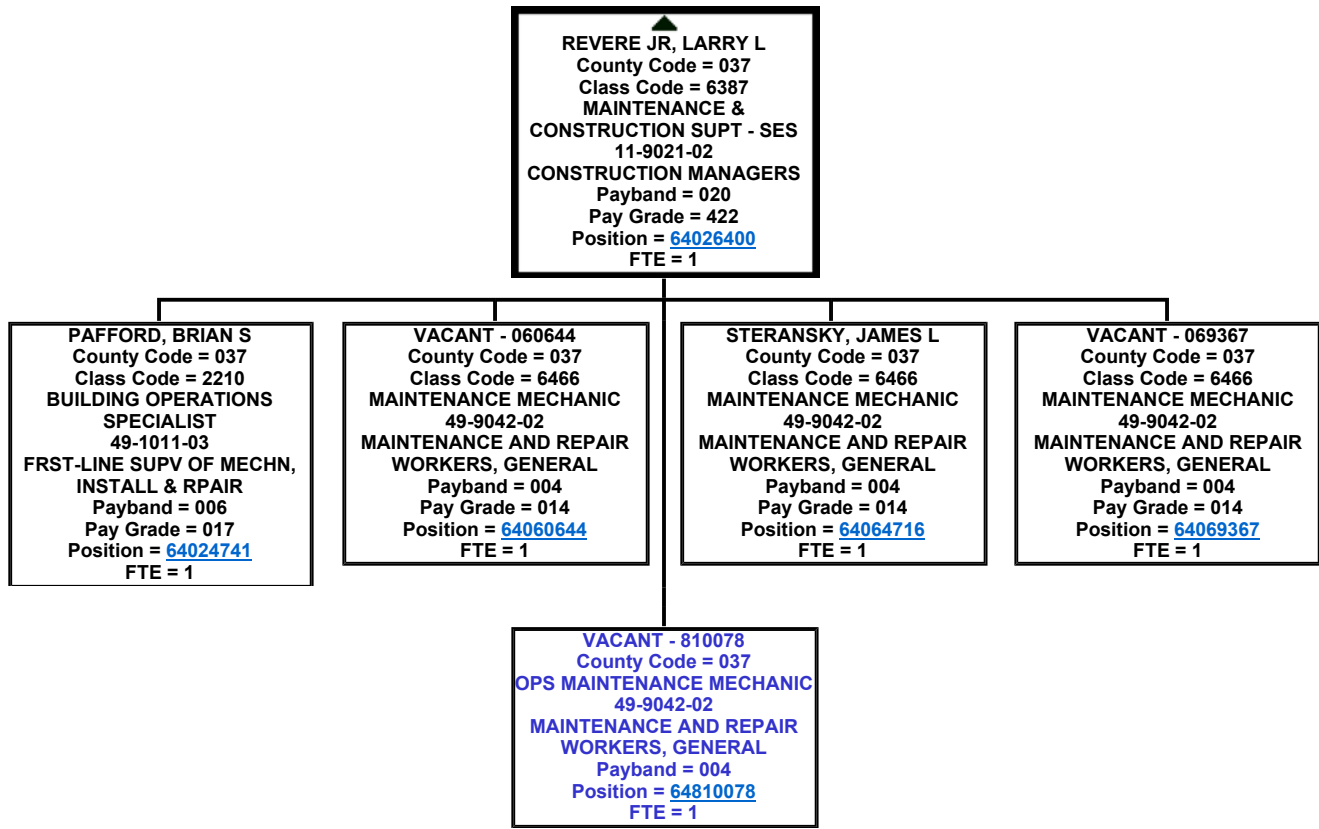


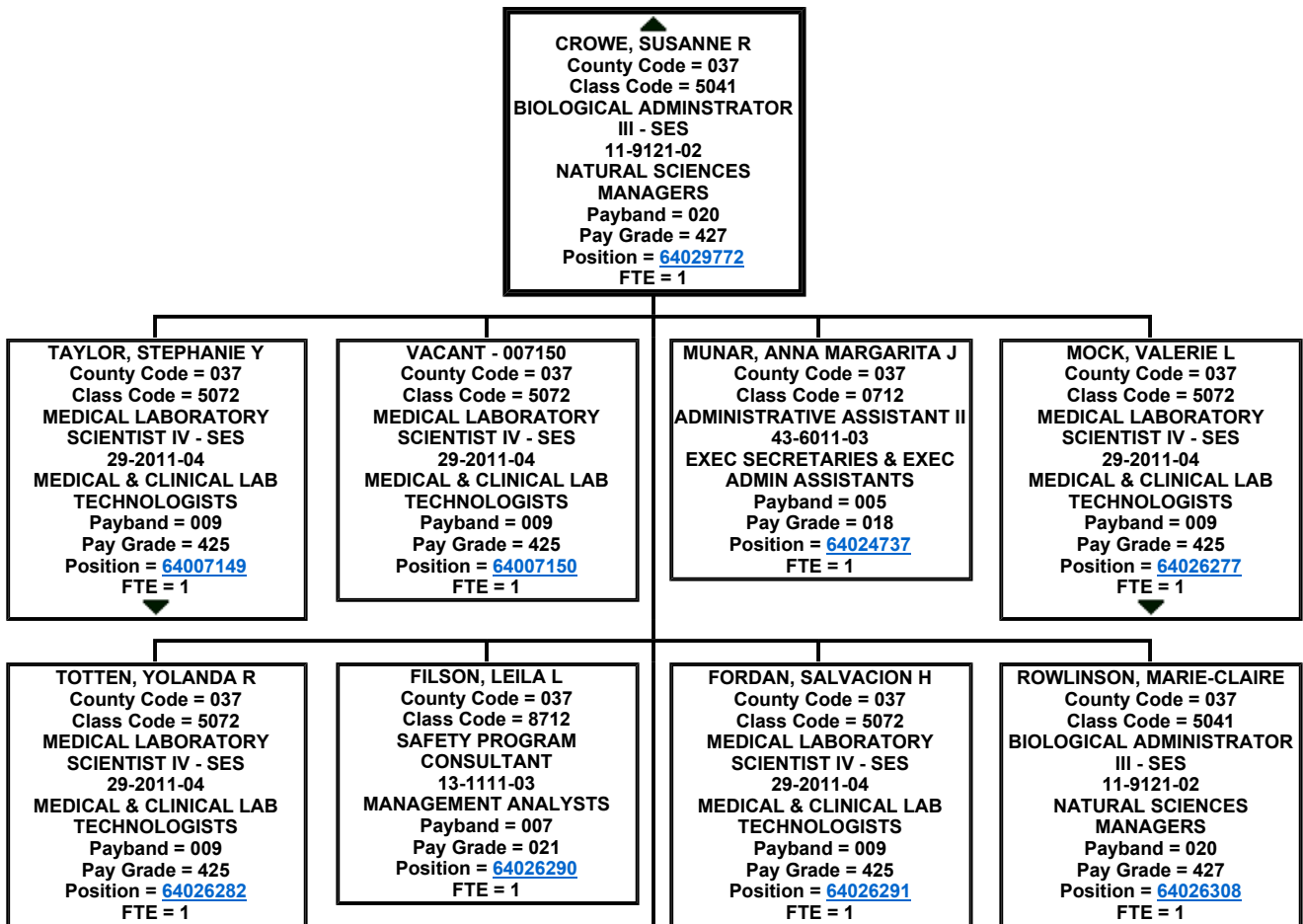
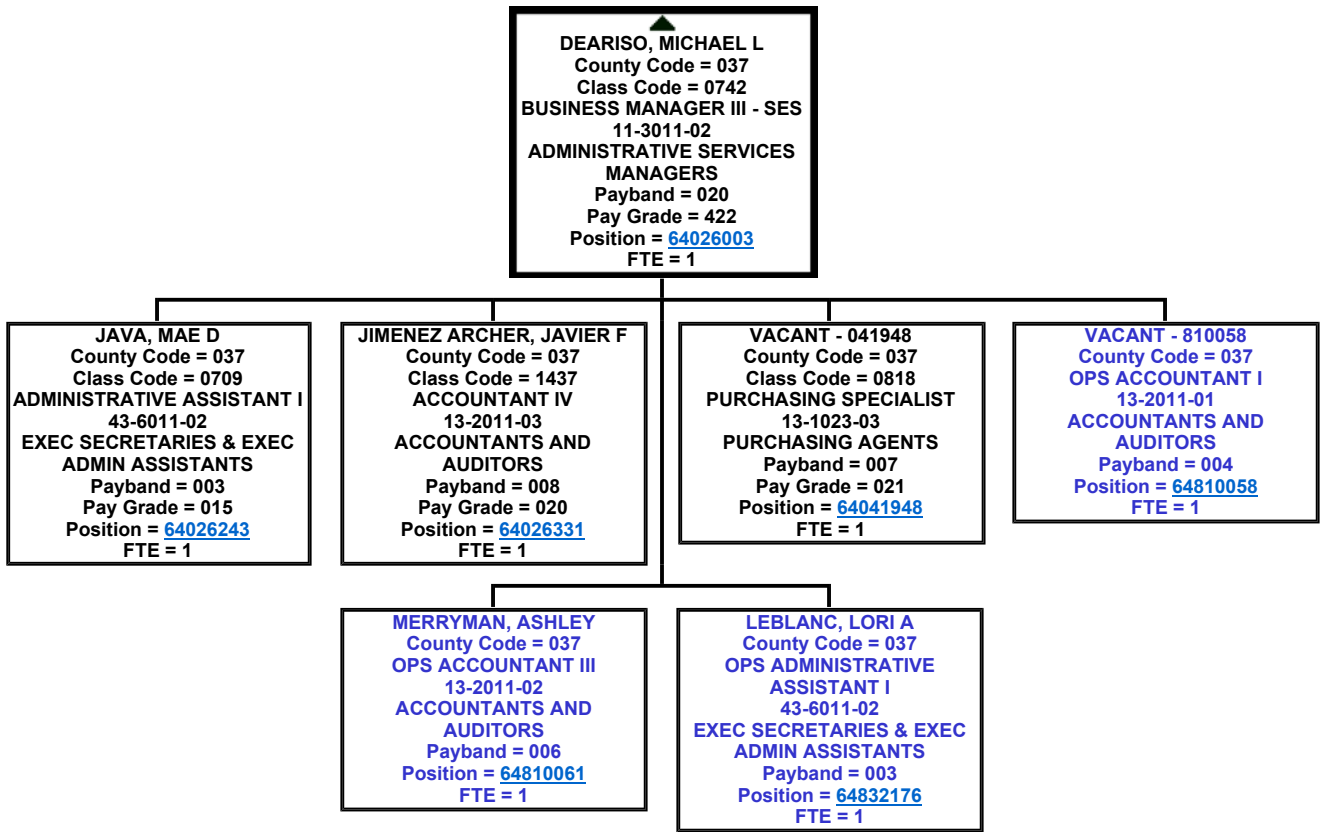


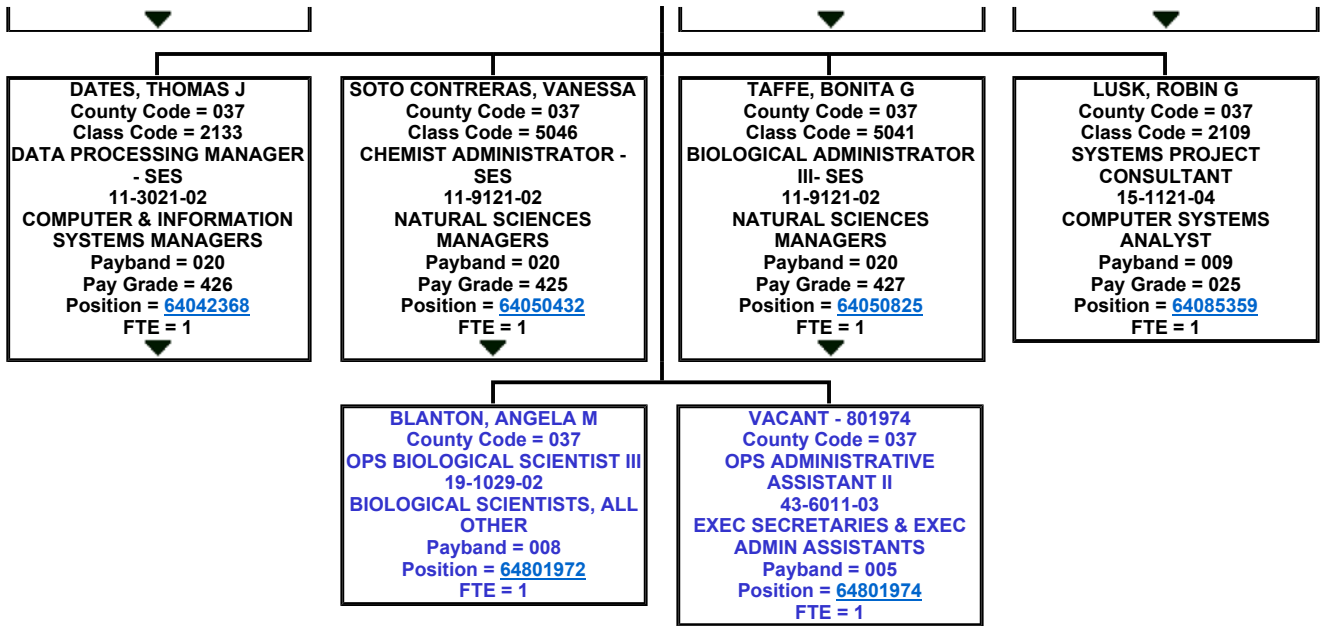


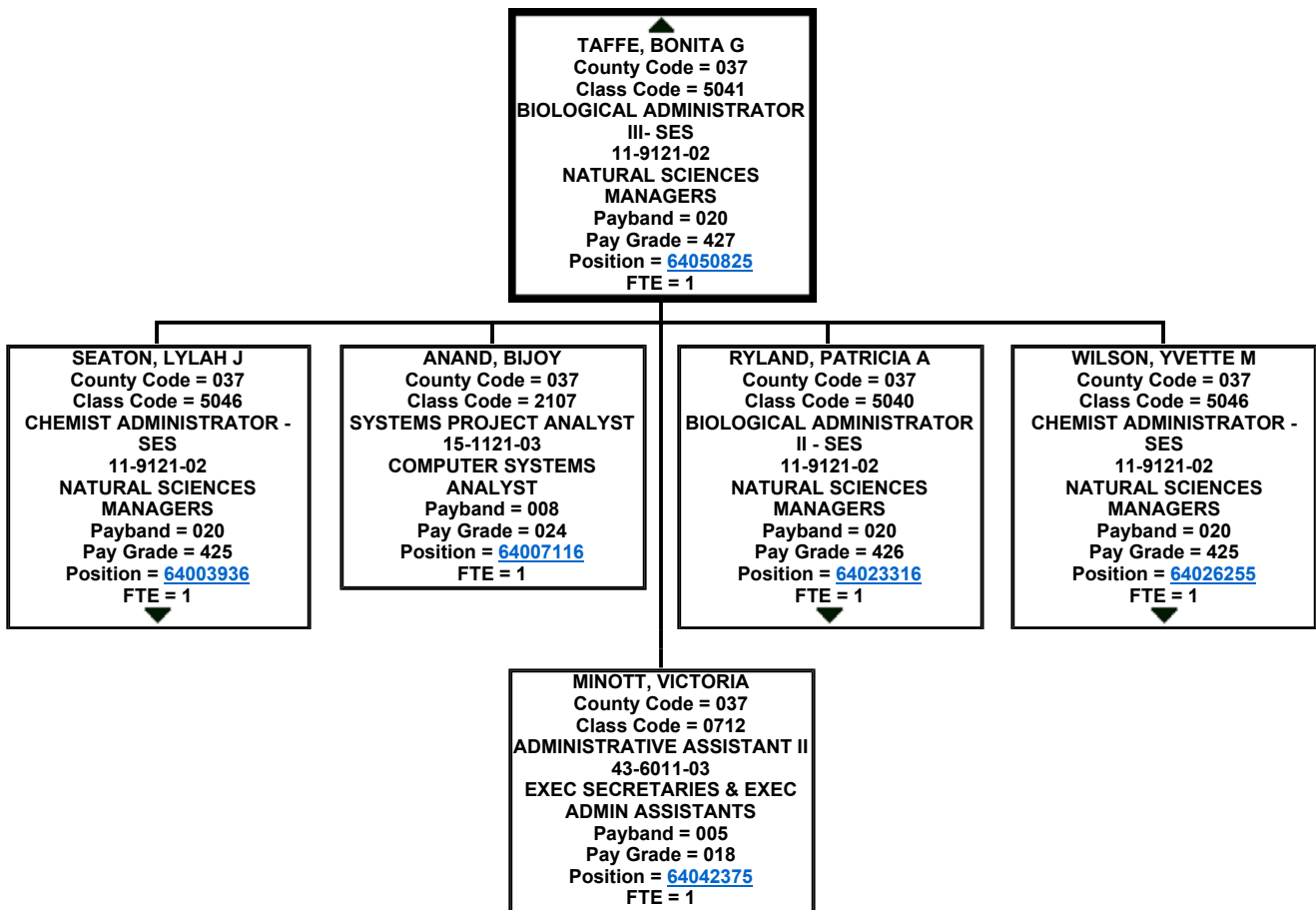


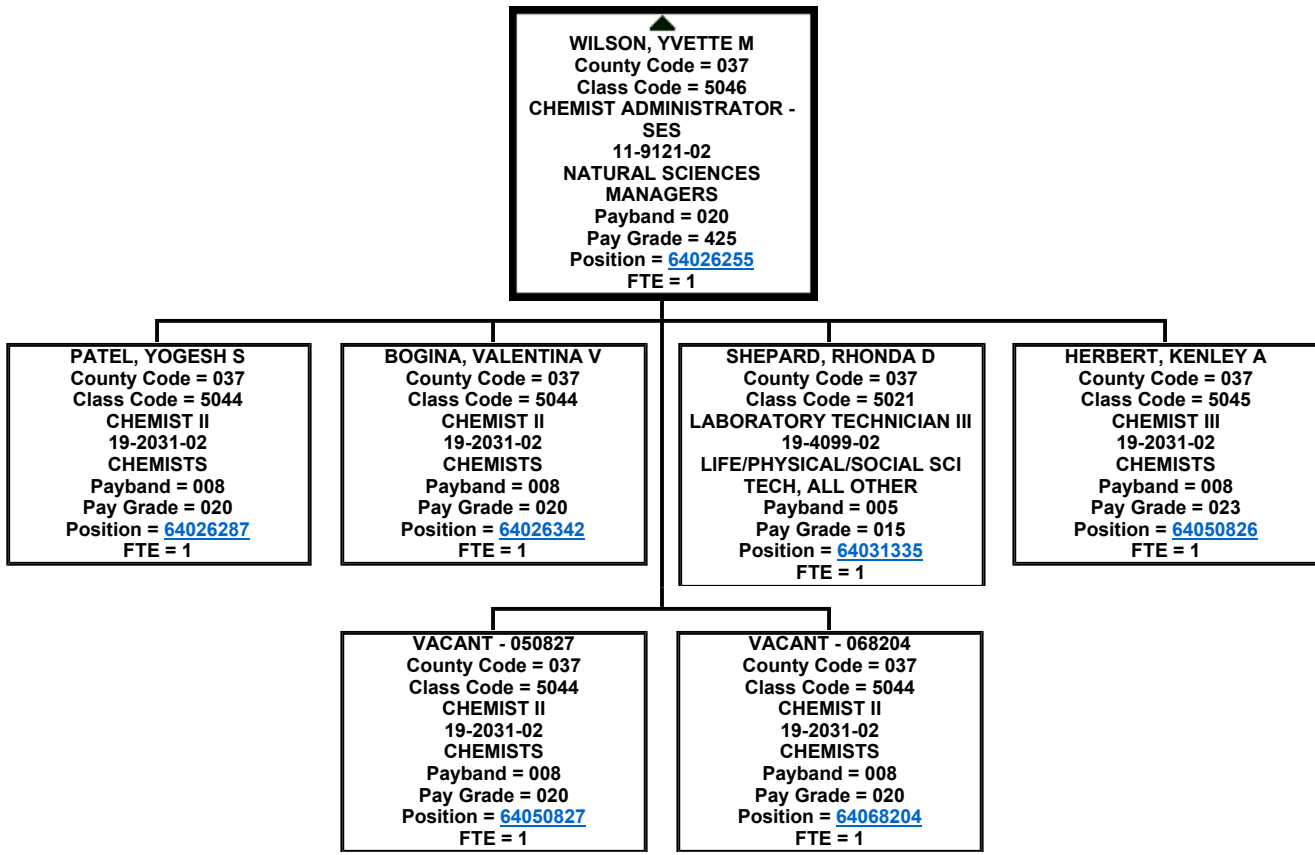


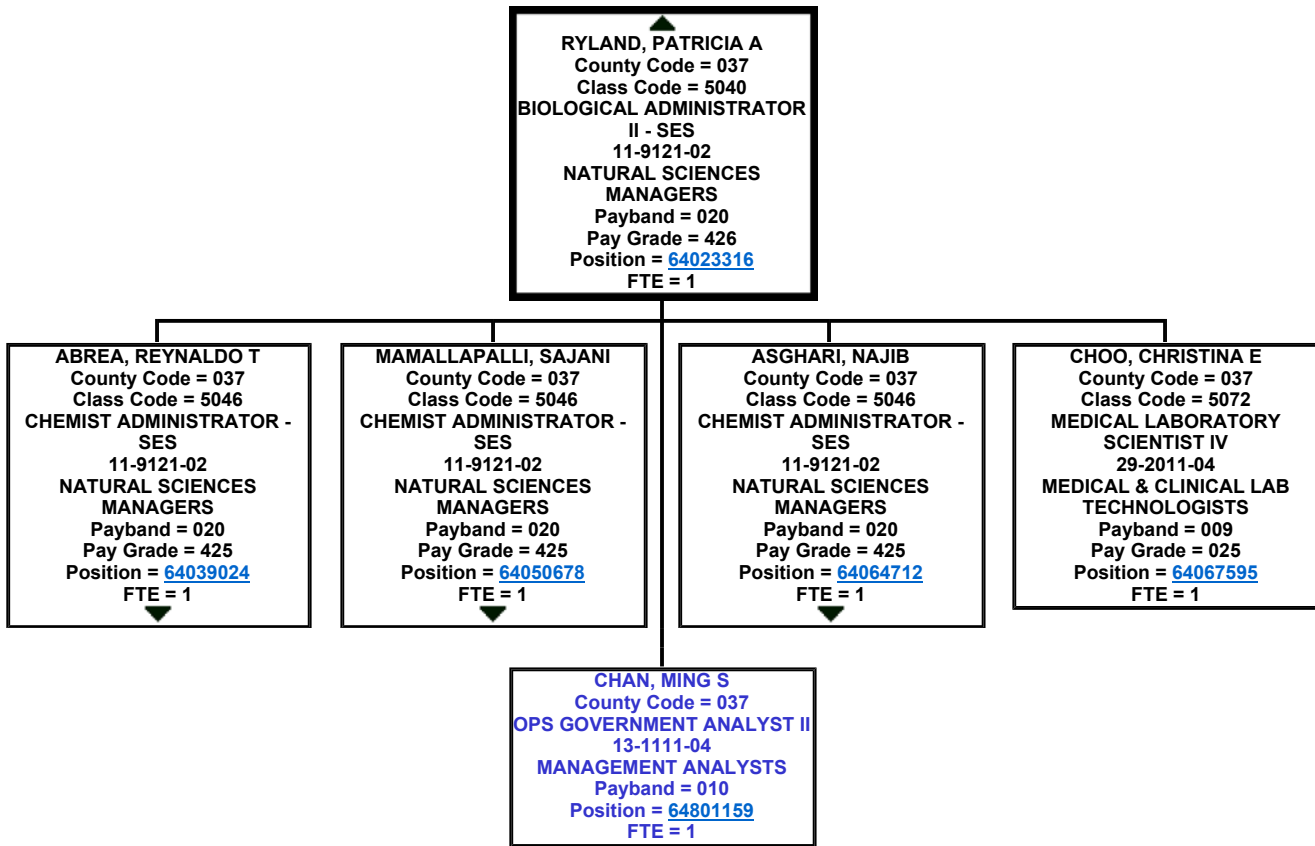


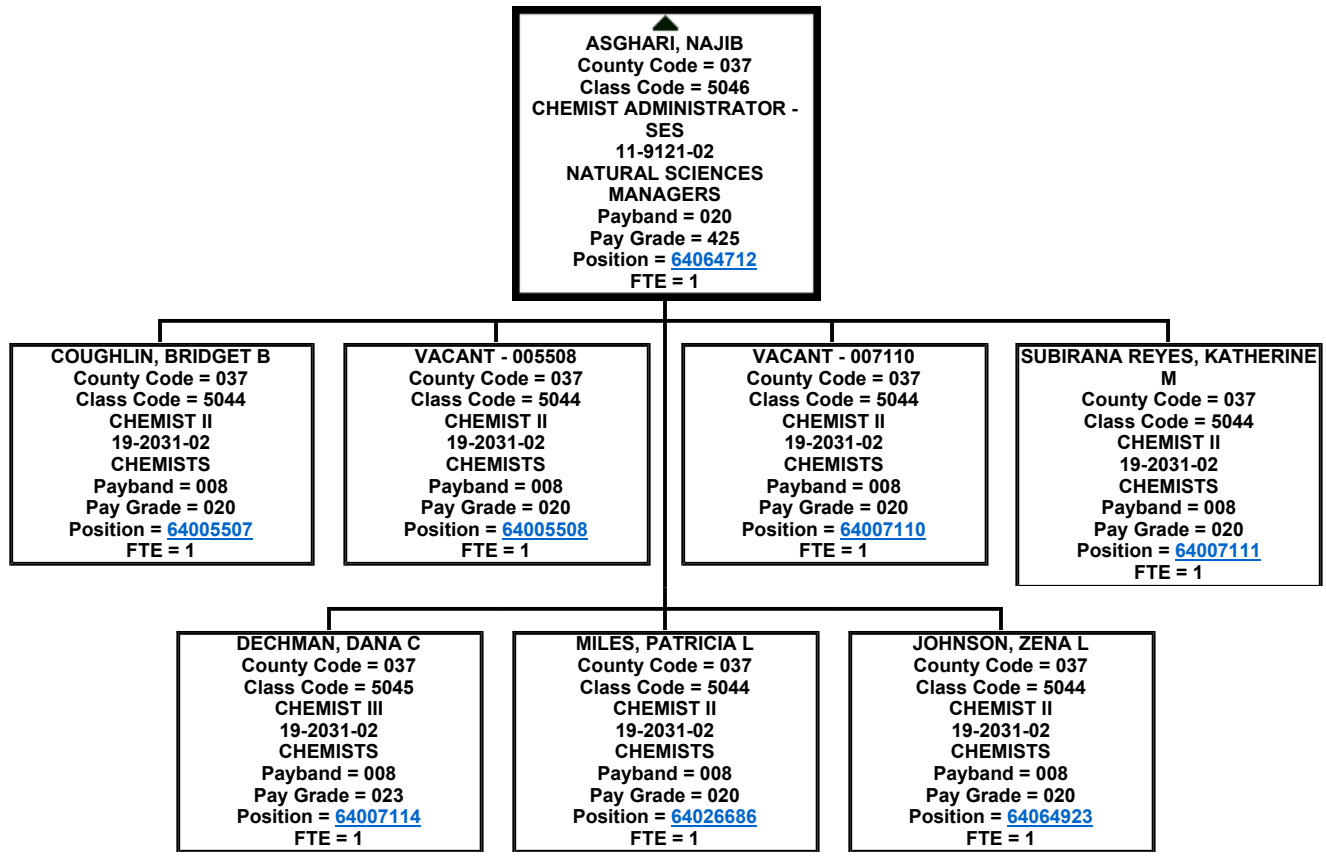


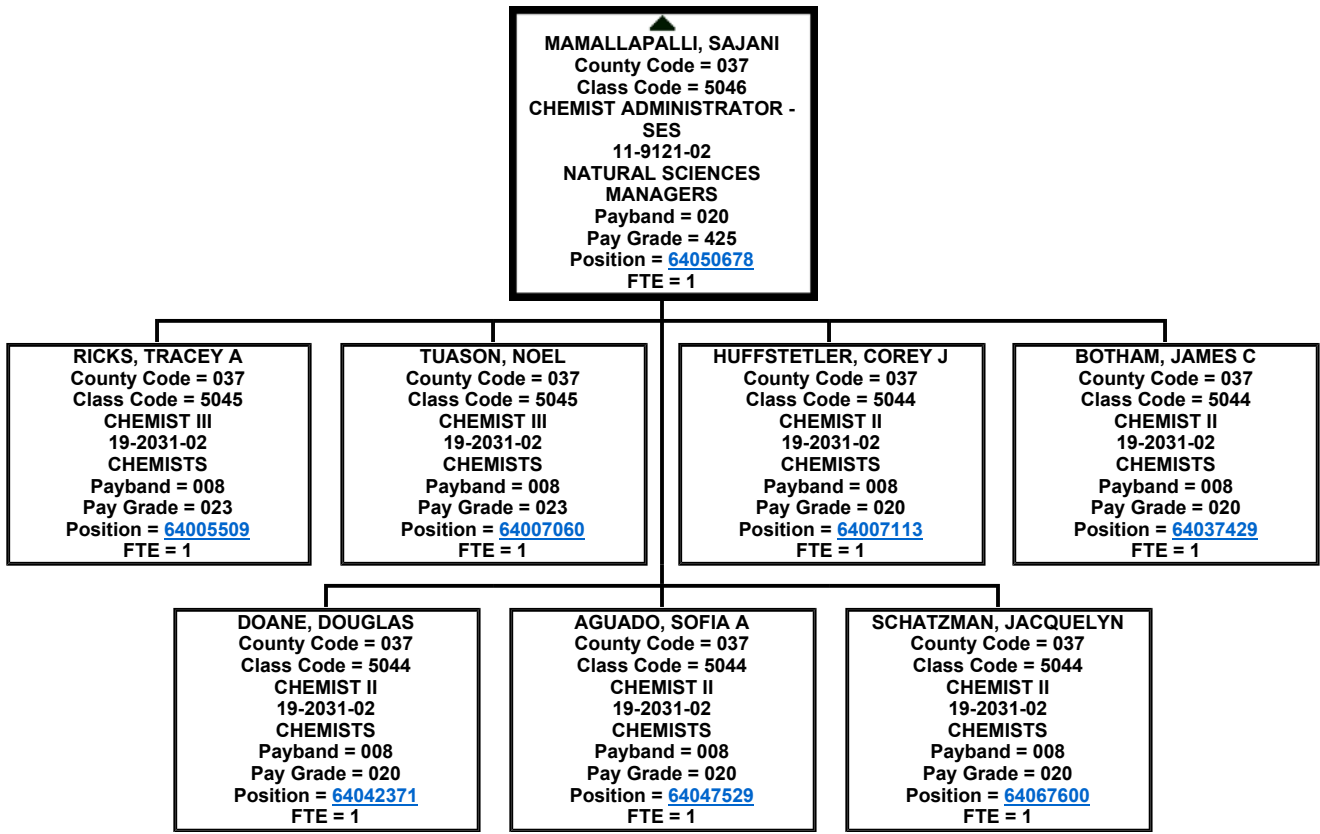


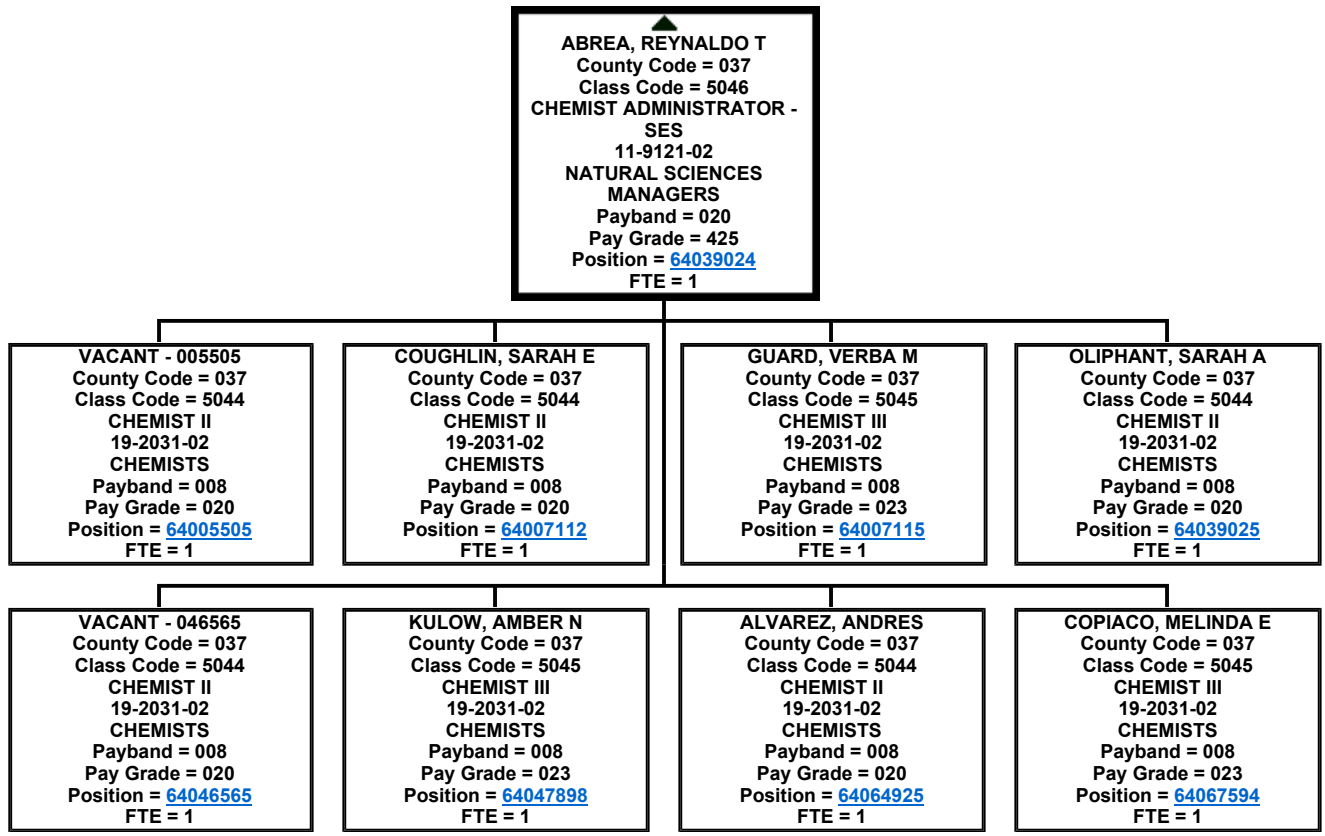


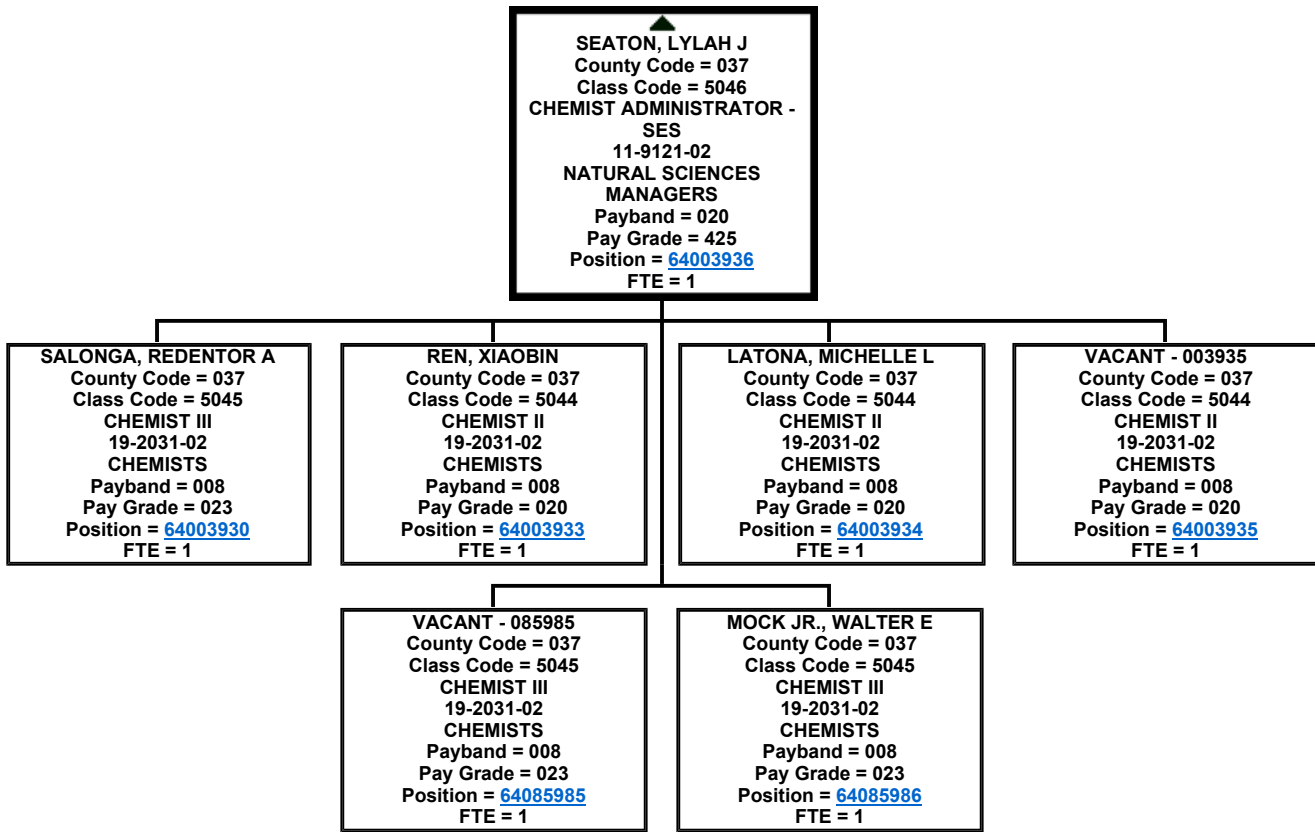


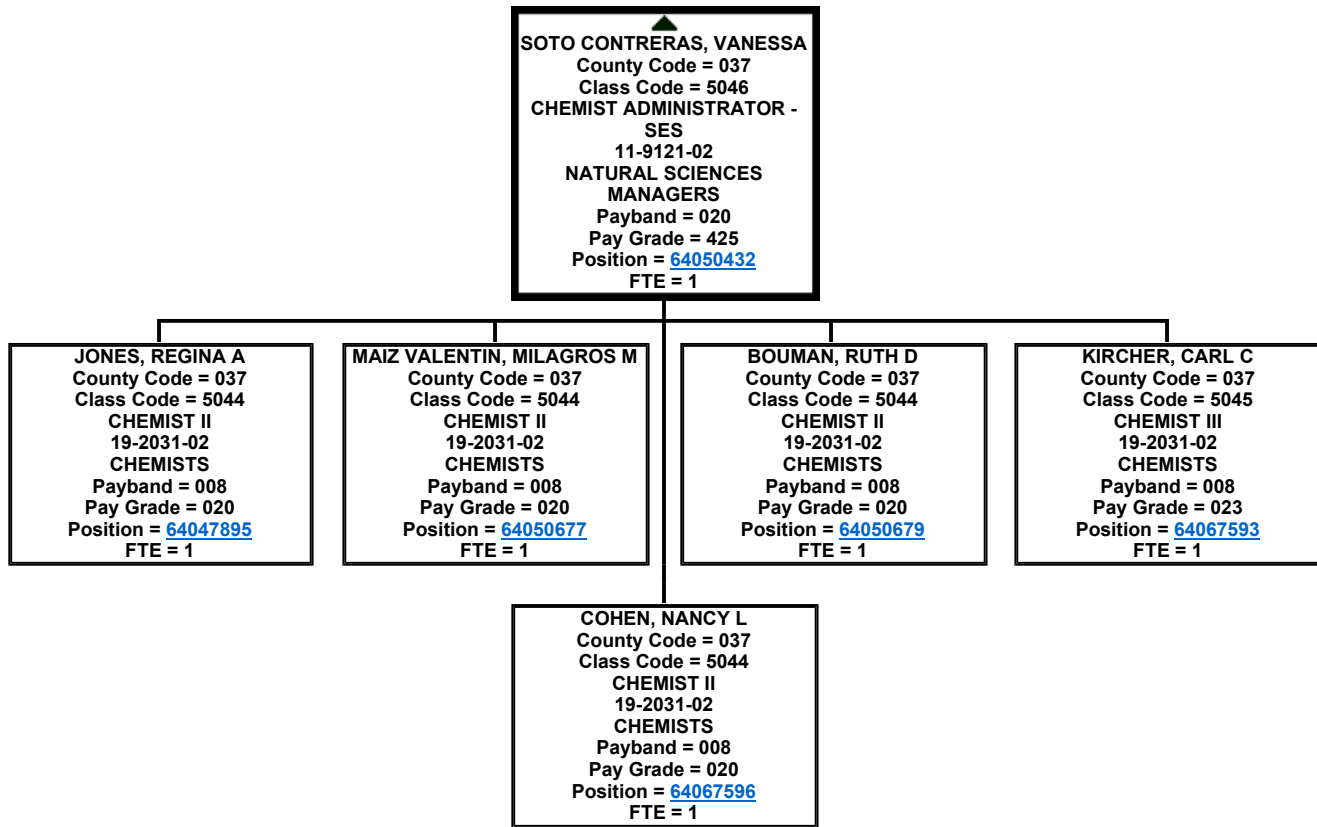


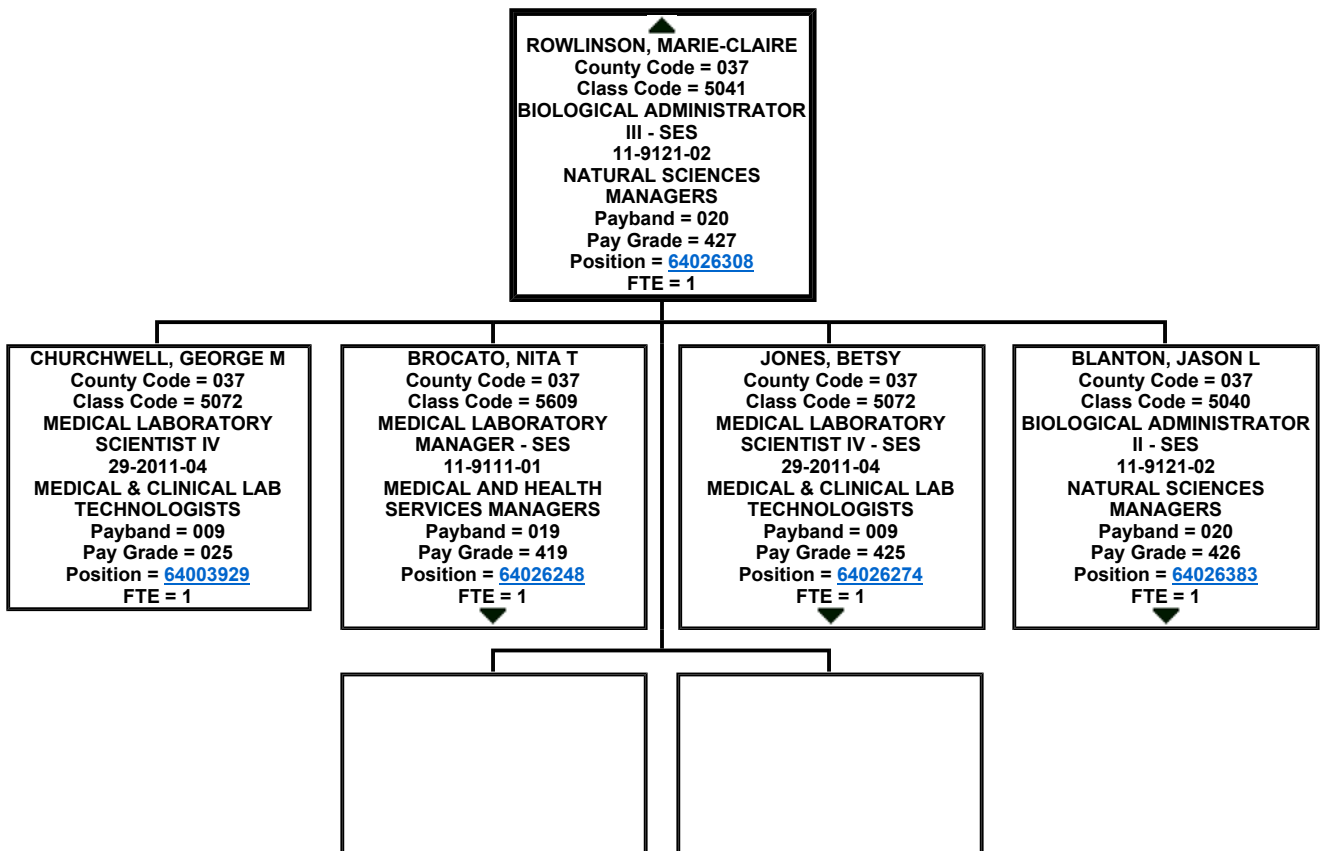
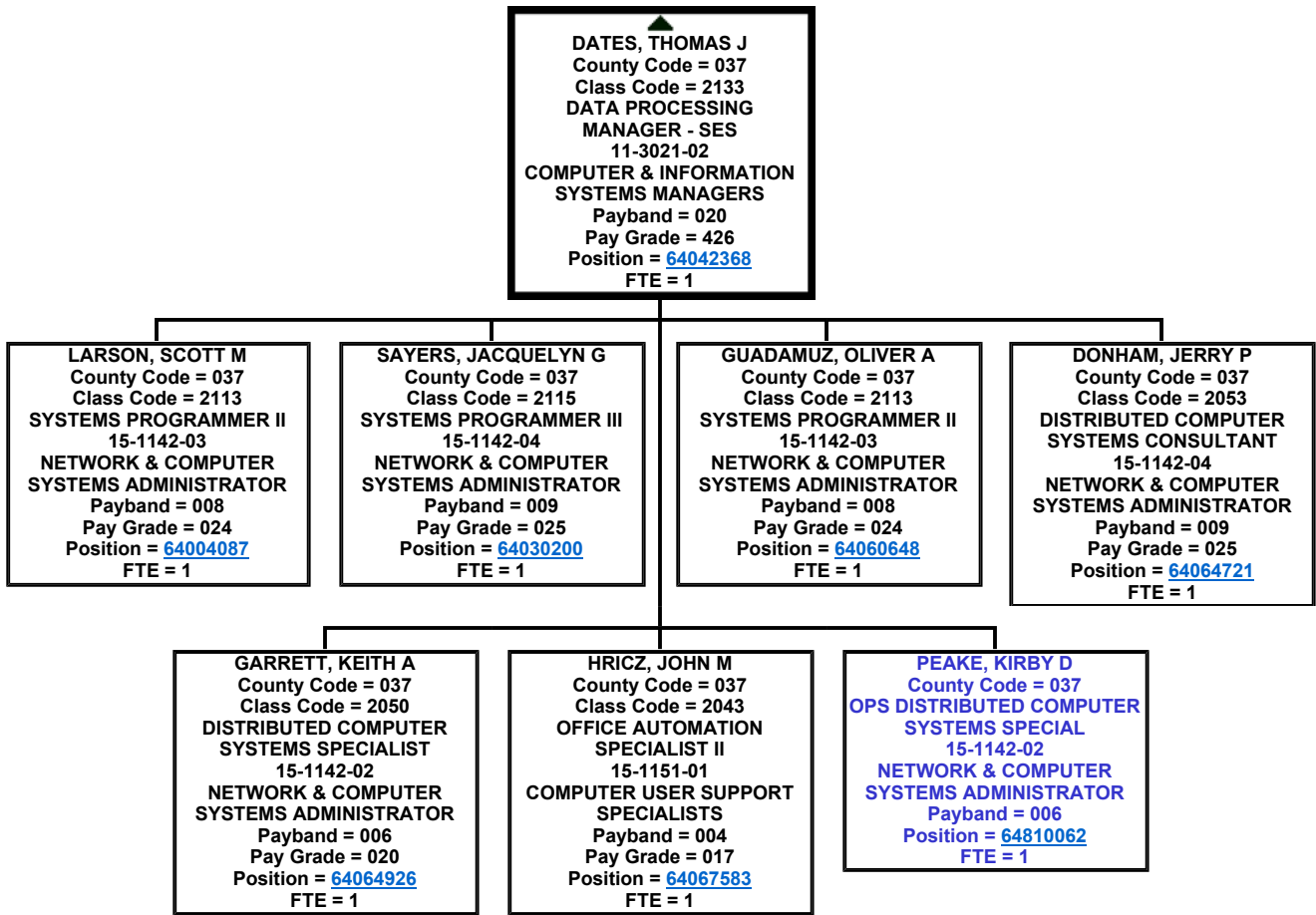






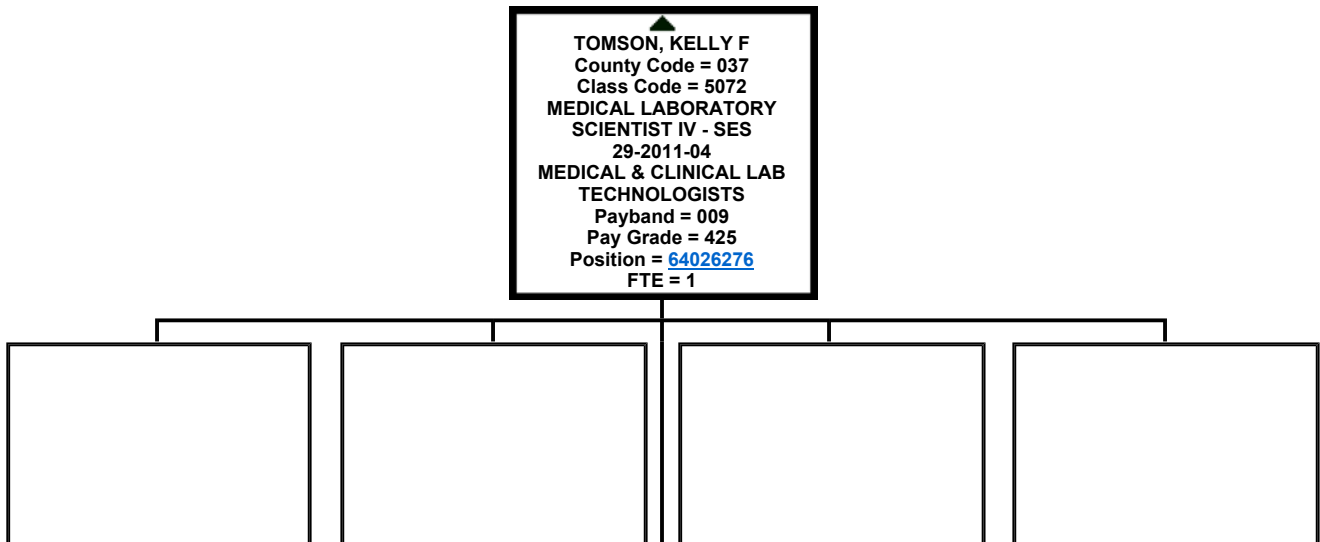
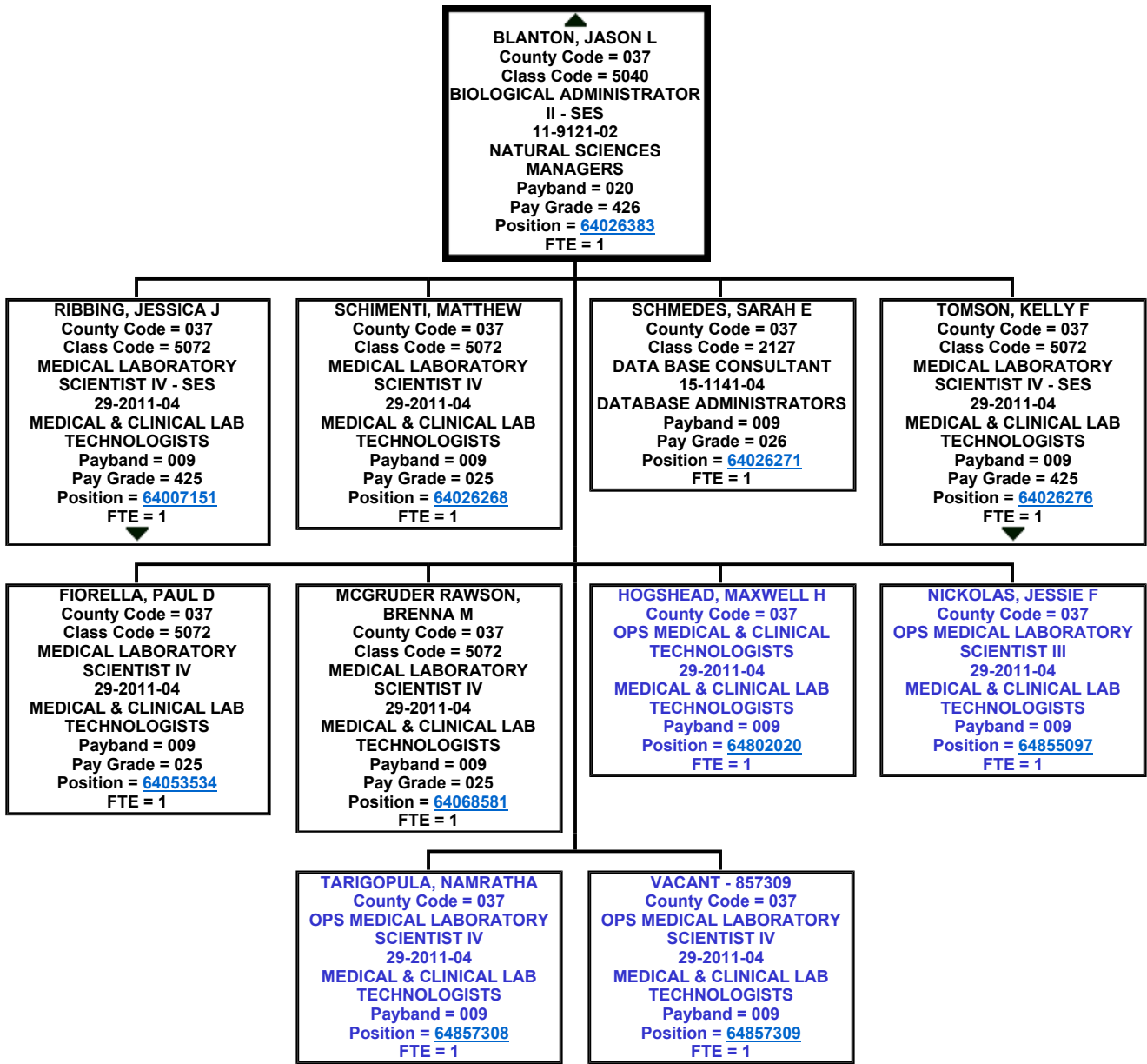






LEE, PHILIP A
County Code = 037
Class Code = 5072
MEDICAL LABORATORY
SCIENTIST IV
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 025
Position = [64046950](#)
FTE = 1

PEDROSA, MARIA DE LOS A
County Code = 037
Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 022
Position = [64085129](#)
FTE = 1



GARDNER, AMY R
 County Code = 037
 Class Code = 5070
 MEDICAL LABORATORY
 SCIENTIST II
 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64026260](#)
 FTE = 1

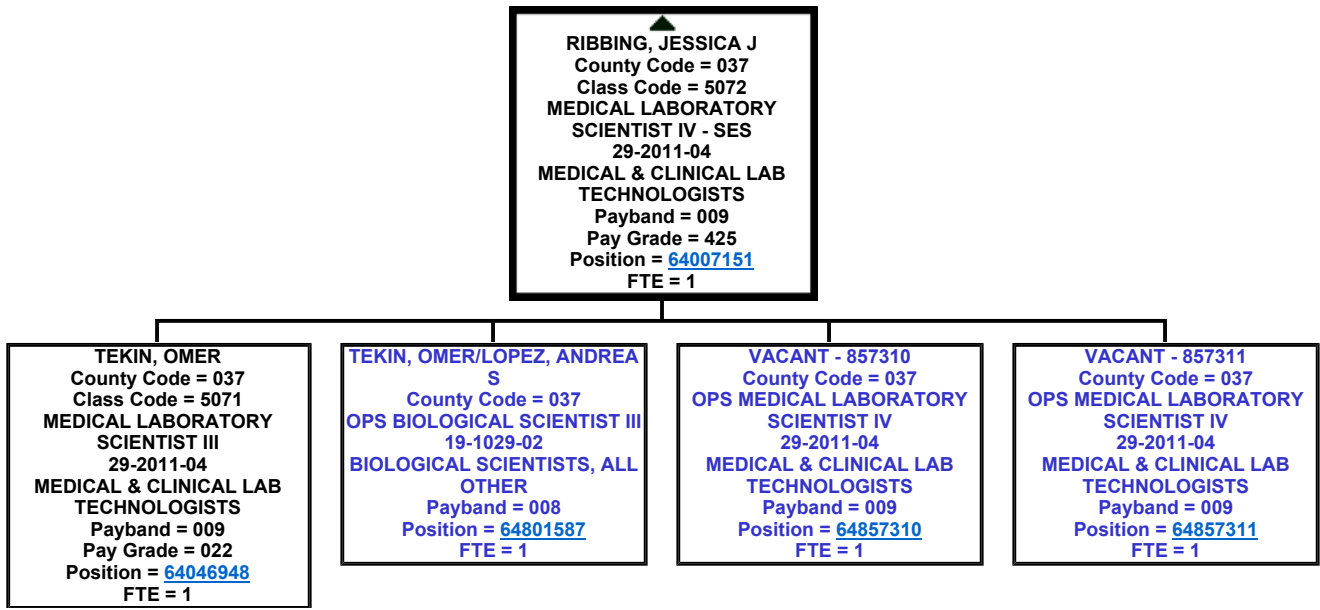
NASIR, JOHN P
 County Code = 037
 Class Code = 5070
 MEDICAL LABORATORY
 SCIENTIST II
 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64026267](#)
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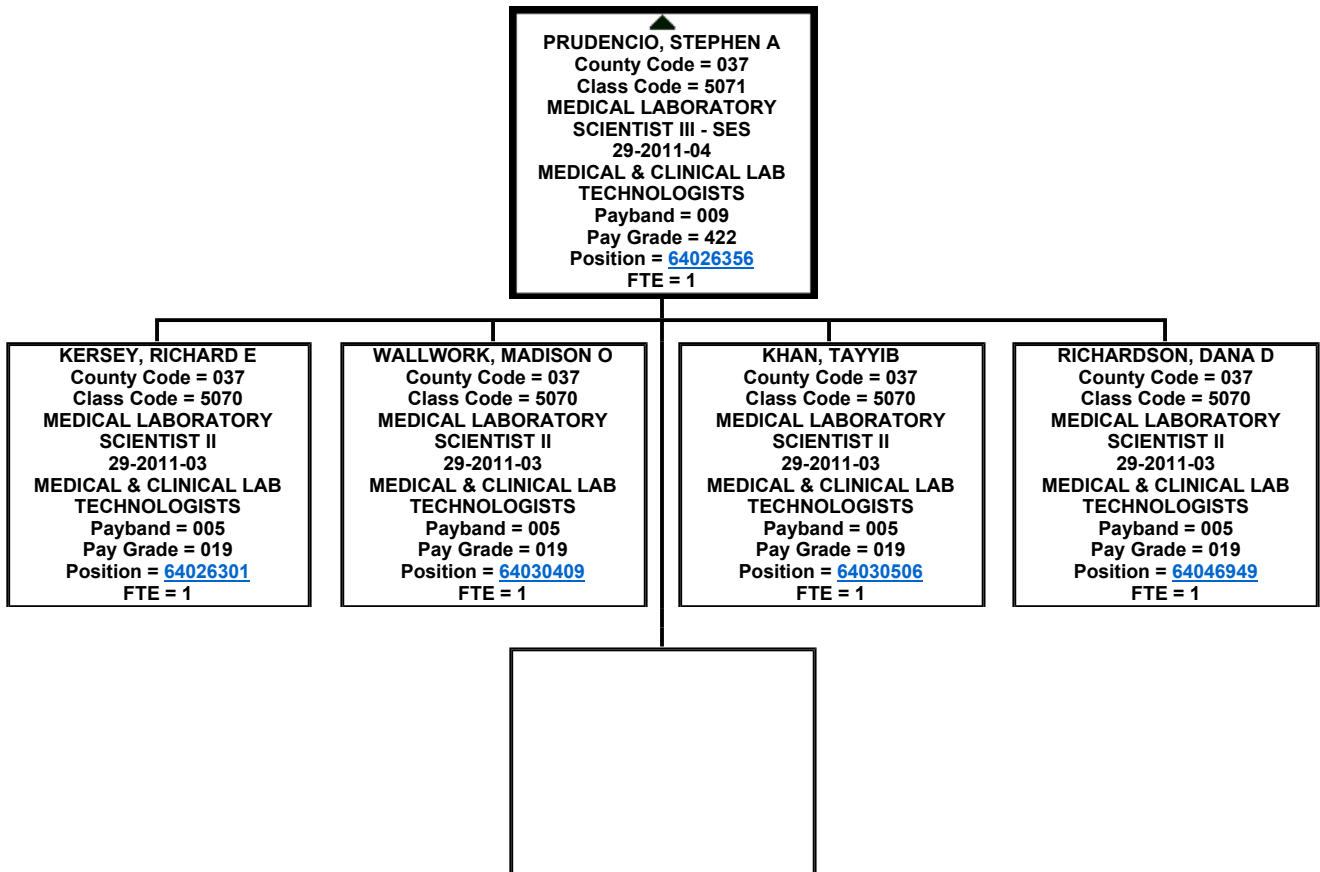
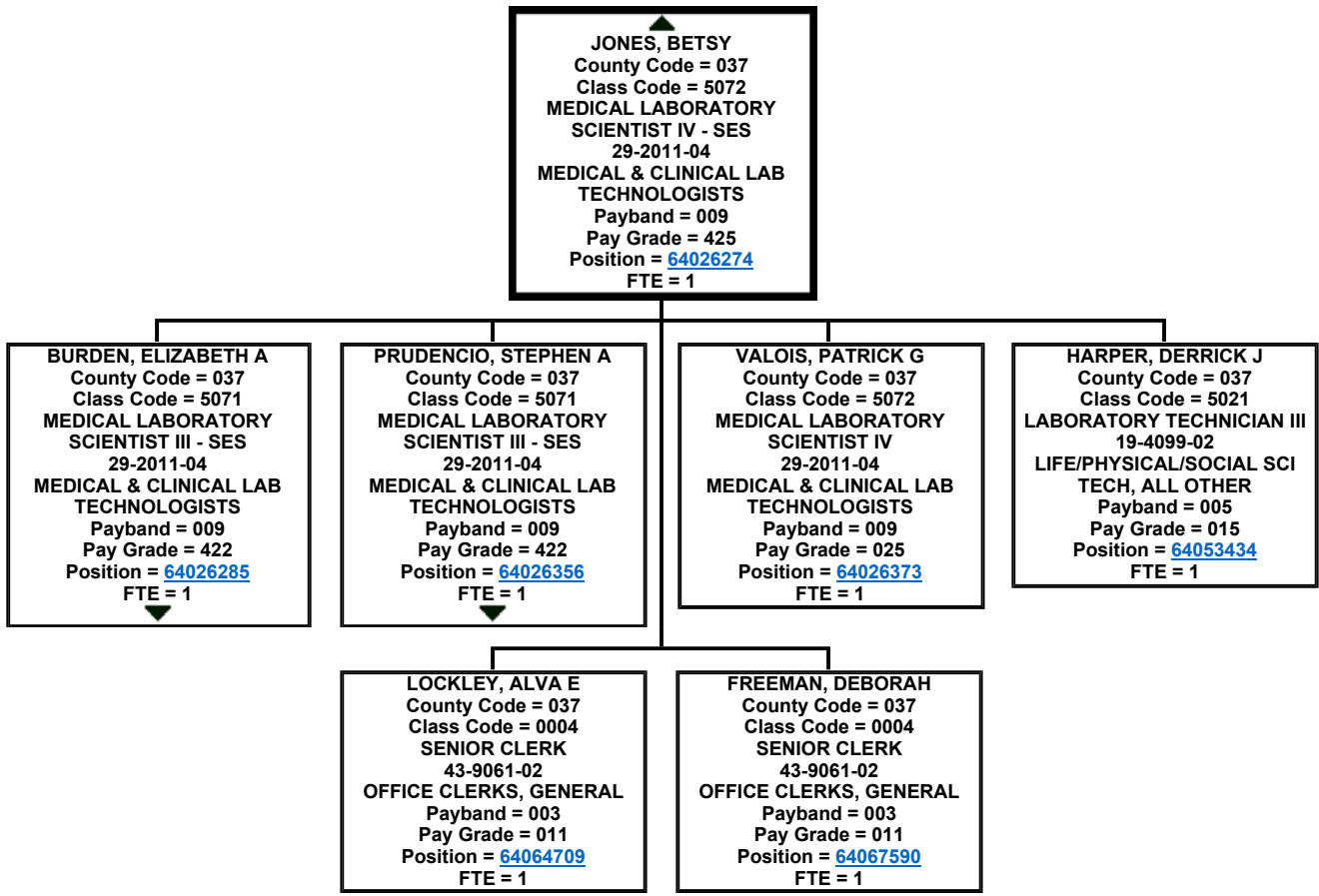
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 Class Code = 5071
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 SCIENTIST III
 29-2011-04
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 009
 Pay Grade = 022
 Position = [64026273](#)
 FTE = 1

RACICOT, JEREMY R
 County Code = 037
 Class Code = 5070
 MEDICAL LABORATORY
 SCIENTIST II
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 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
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 Pay Grade = 019
 Position = [64030232](#)
 FTE = 1

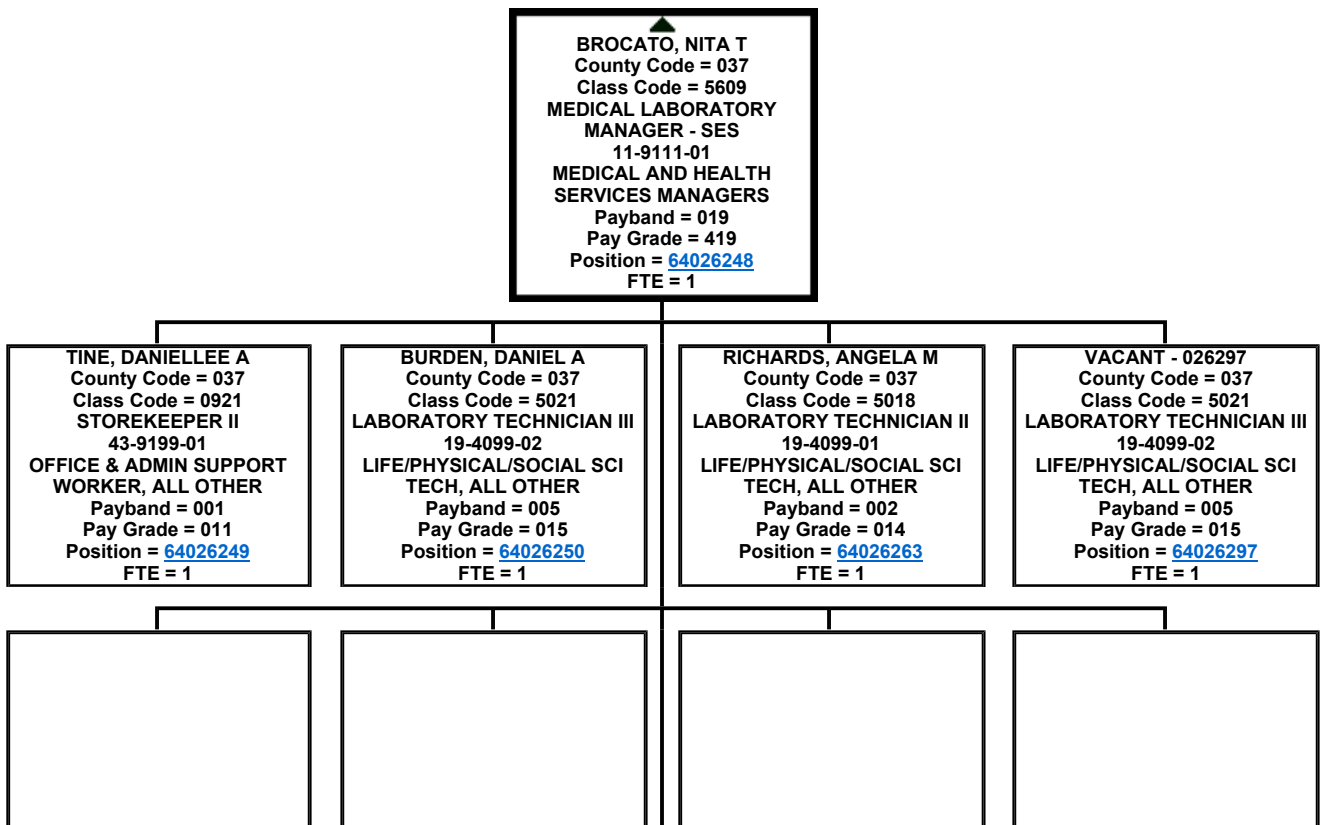
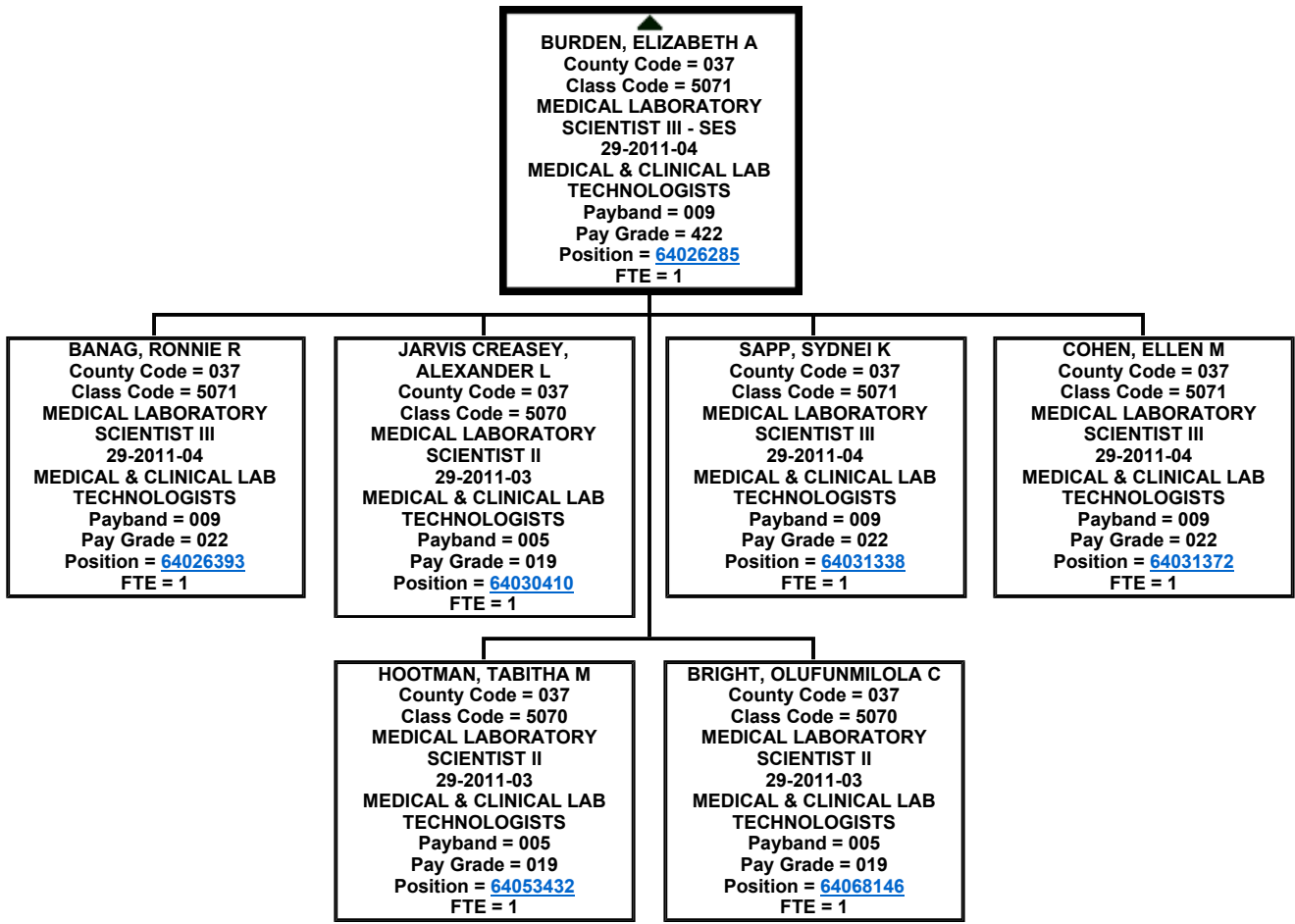
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 Class Code = 5070
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 SCIENTIST II
 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
 Payband = 005
 Pay Grade = 019
 Position = [64030539](#)
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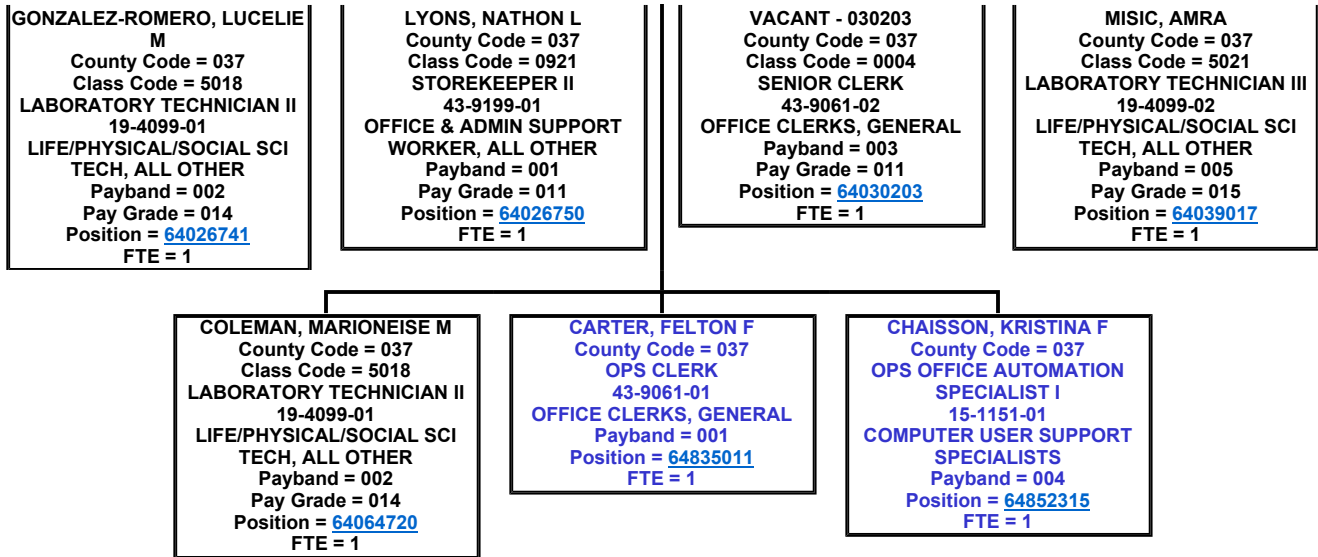
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 County Code = 037
 Class Code = 5070
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 SCIENTIST II
 29-2011-03
 MEDICAL & CLINICAL LAB
 TECHNOLOGISTS
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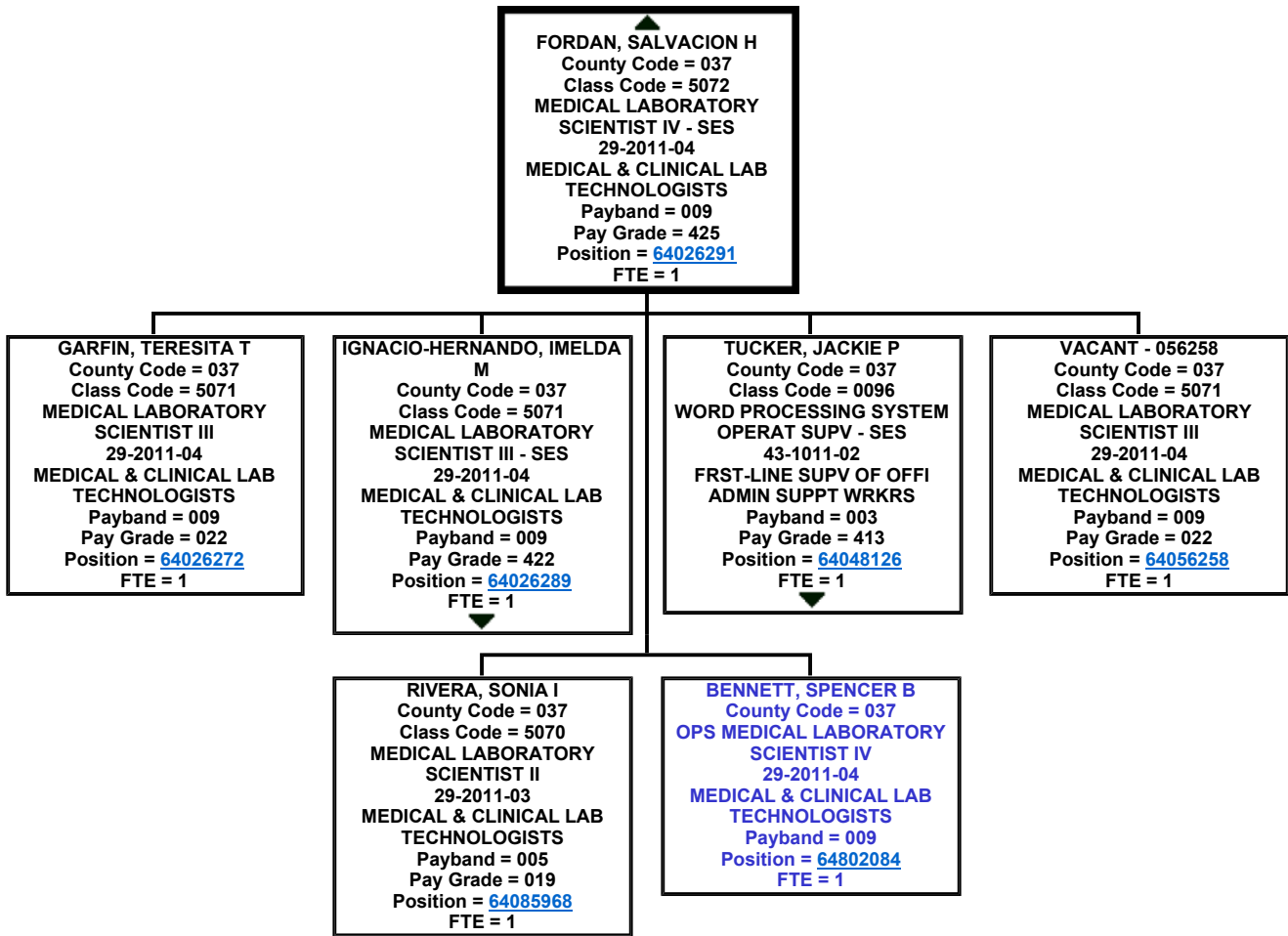


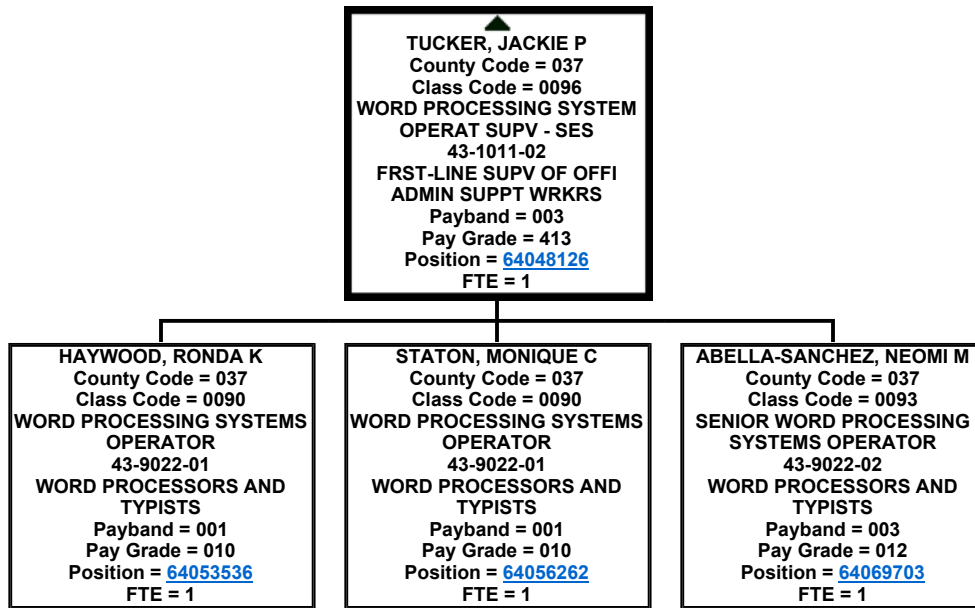


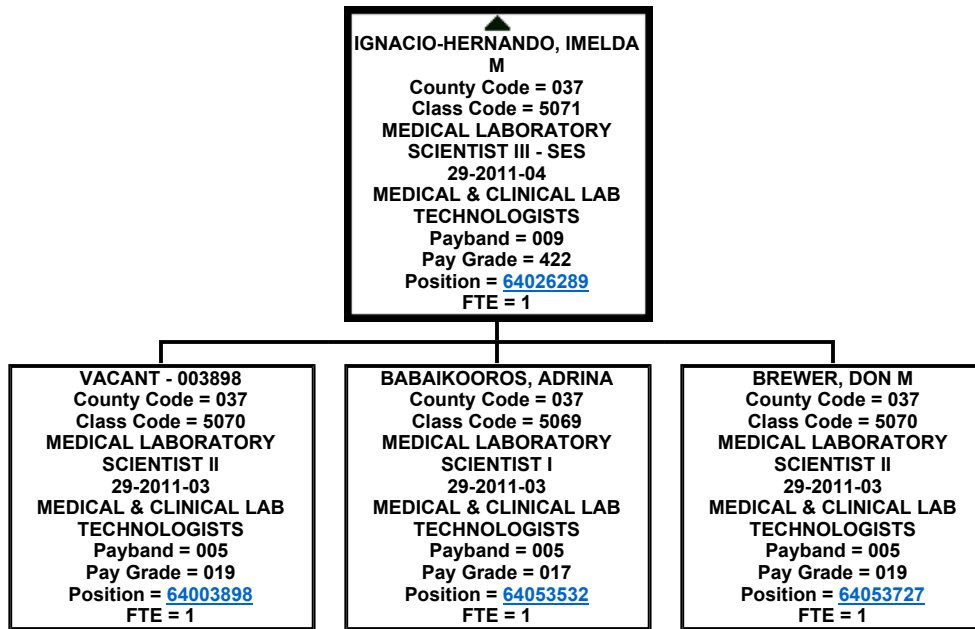
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County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64064780](#)
FTE = 1



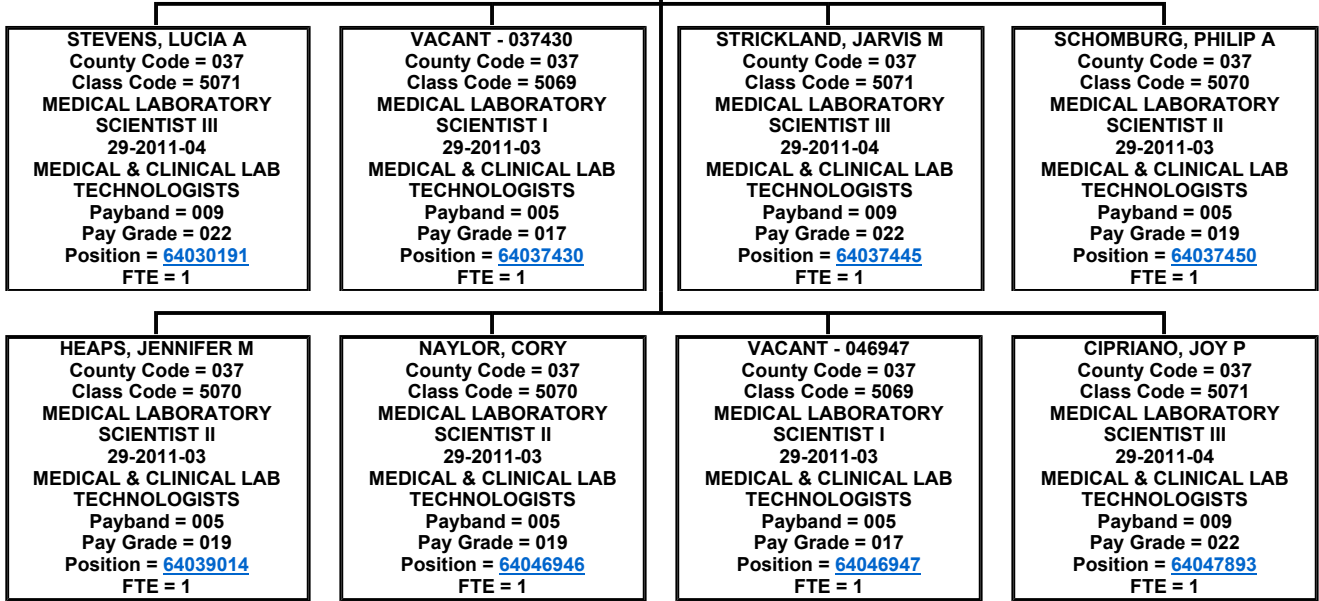




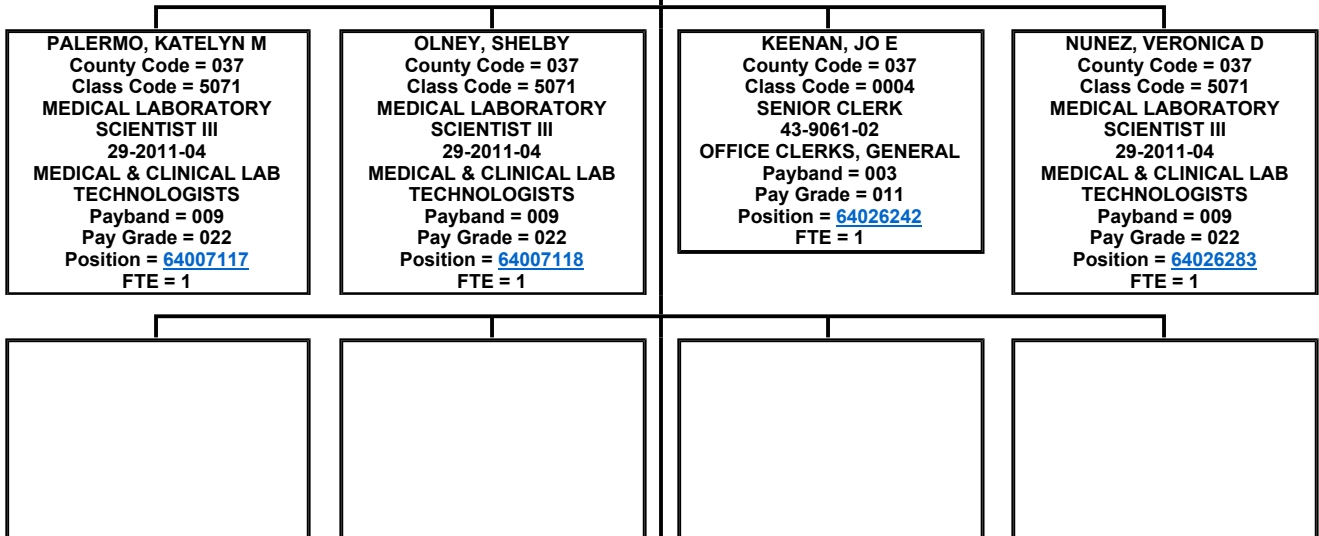


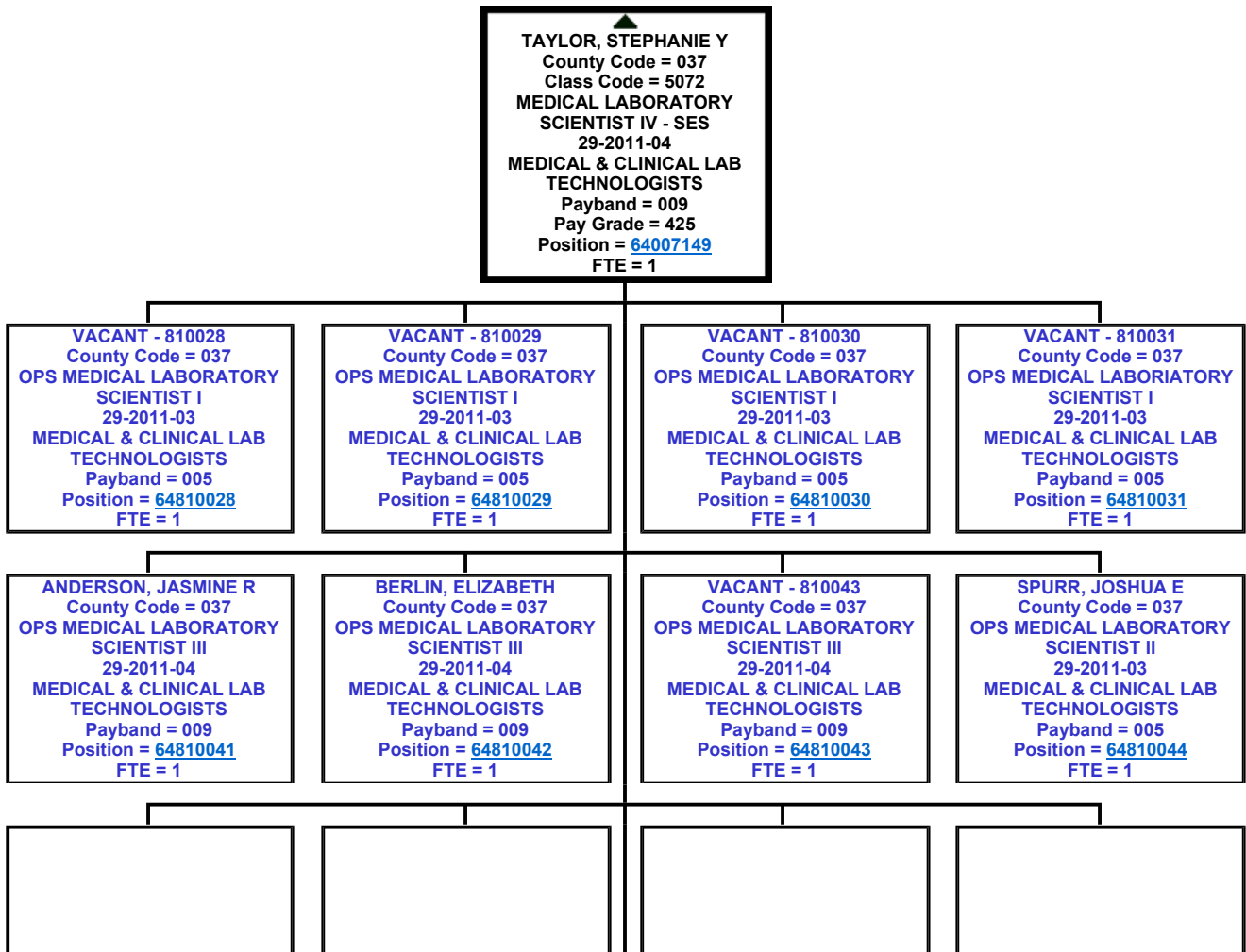


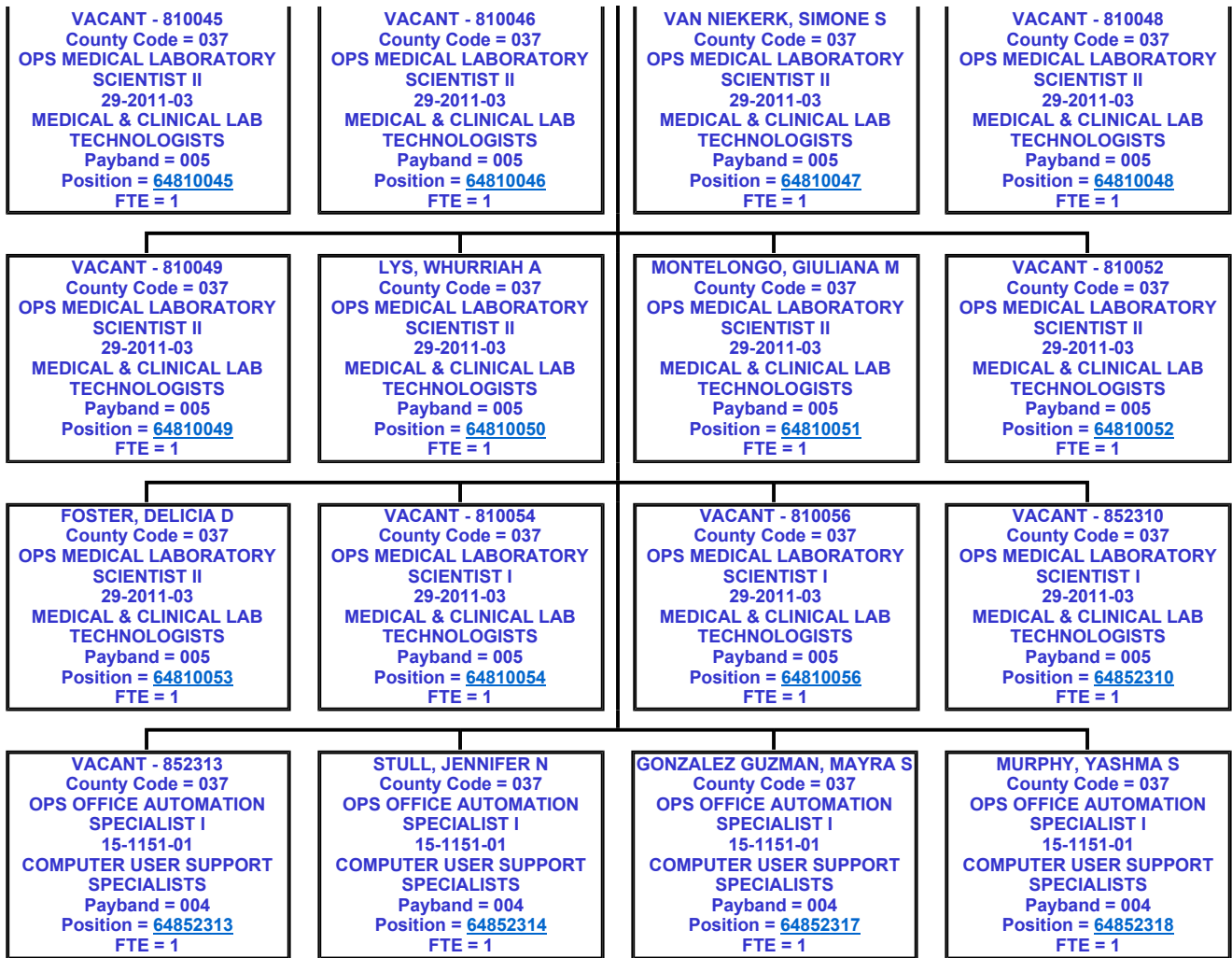
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TOTTEN, YOLANDA R
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 Class Code = 5072
**MEDICAL LABORATORY
 SCIENTIST IV - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
 TECHNOLOGISTS**
 Payband = 009
 Pay Grade = 425
 Position = [64026282](#)
 FTE = 1



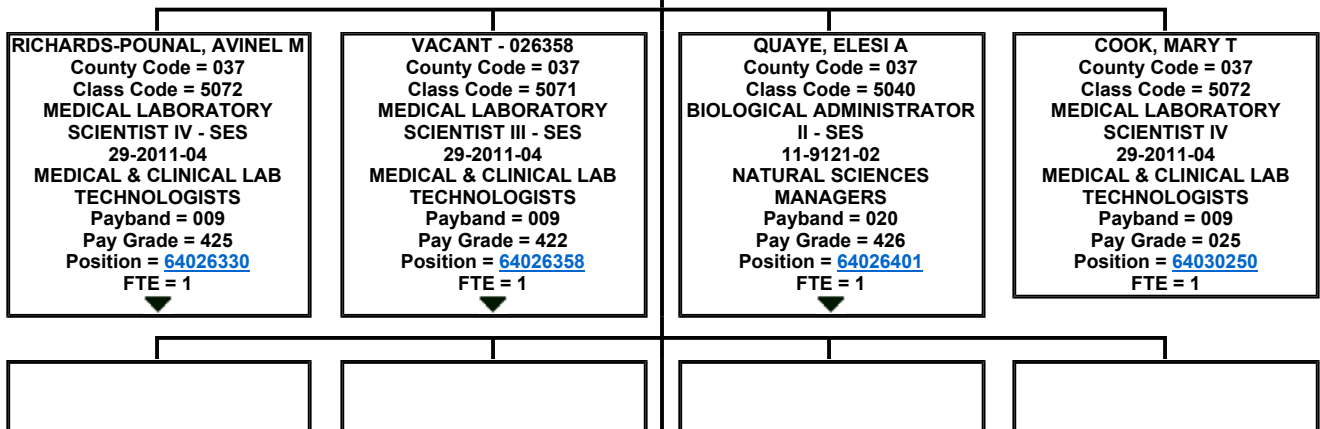
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MOCK, VALERIE L
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**MEDICAL LABORATORY
 SCIENTIST IV - SES**
 29-2011-04
**MEDICAL & CLINICAL LAB
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 Pay Grade = 425
 Position = [64026277](#)
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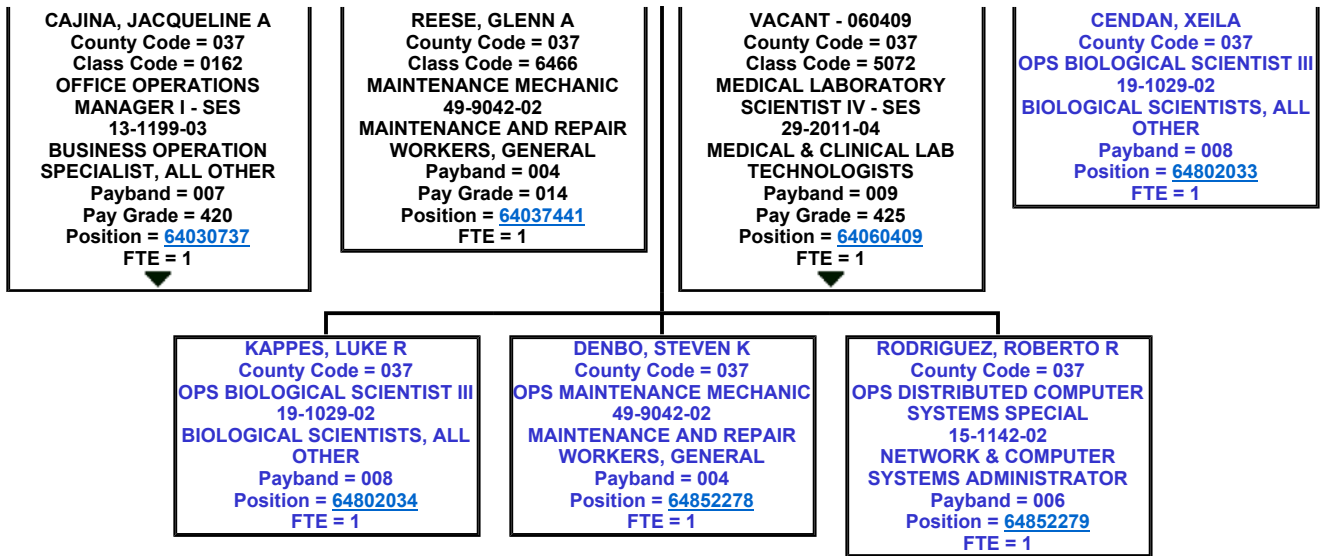


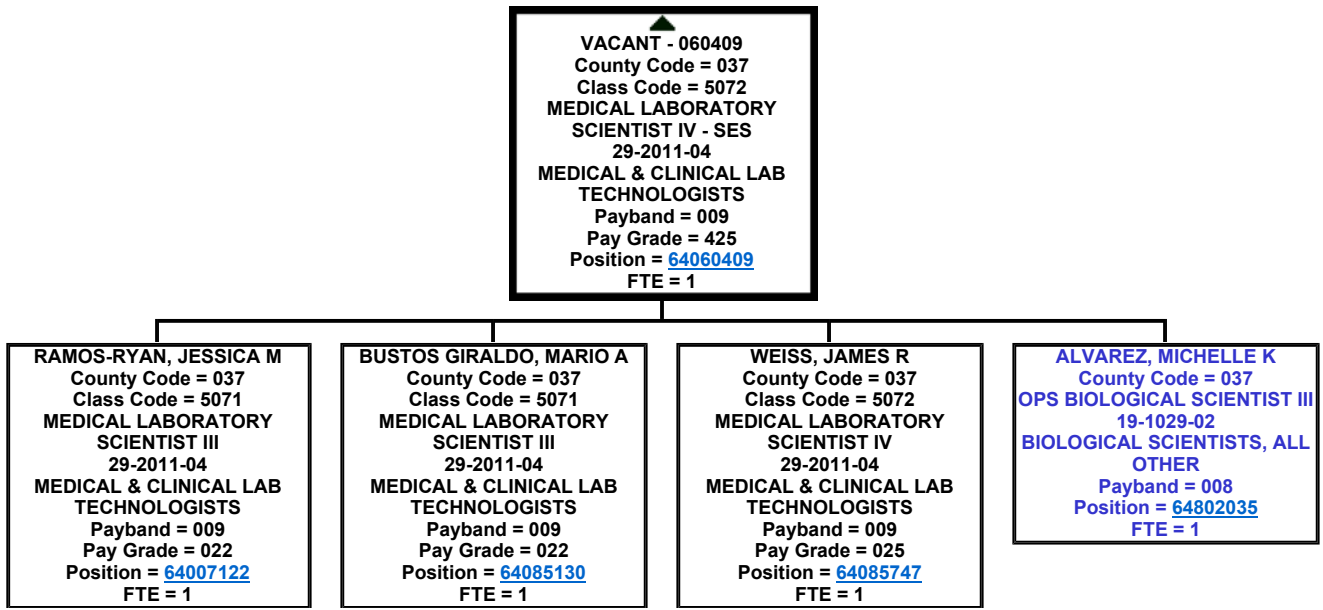


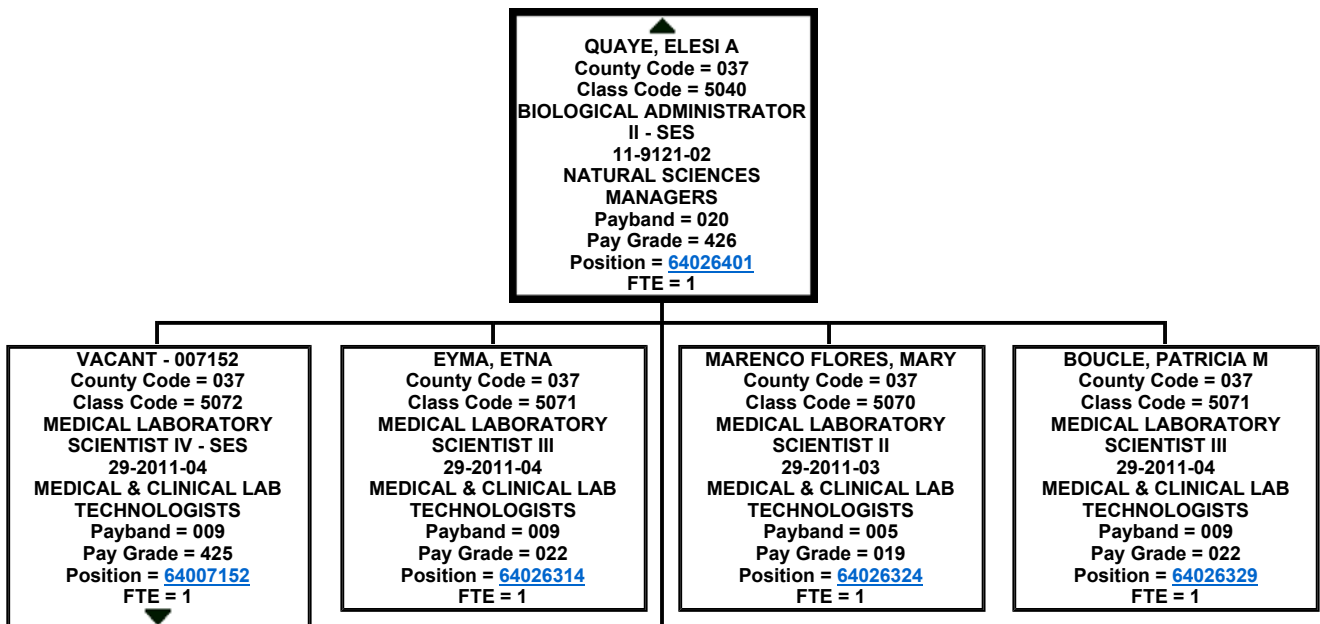
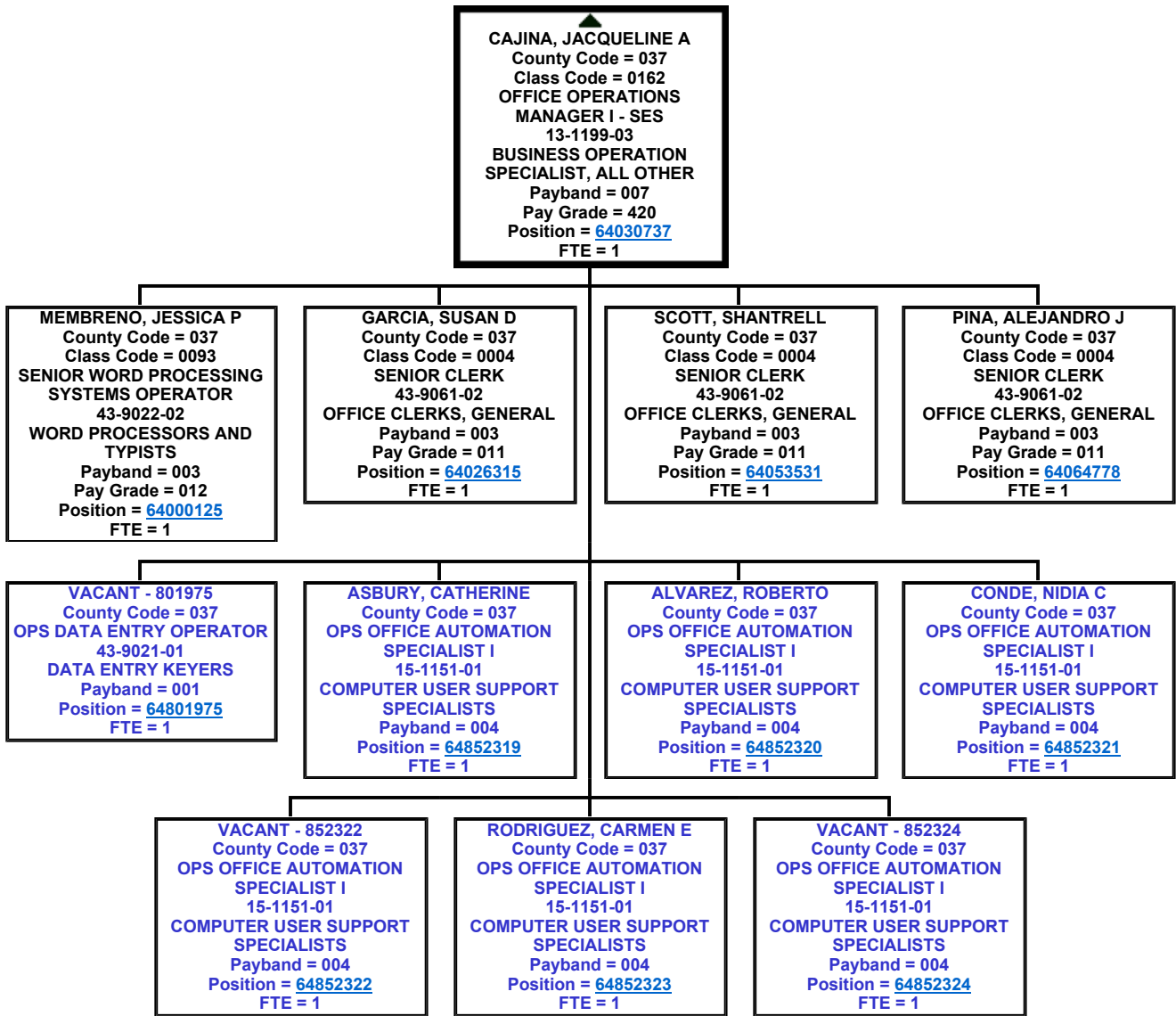


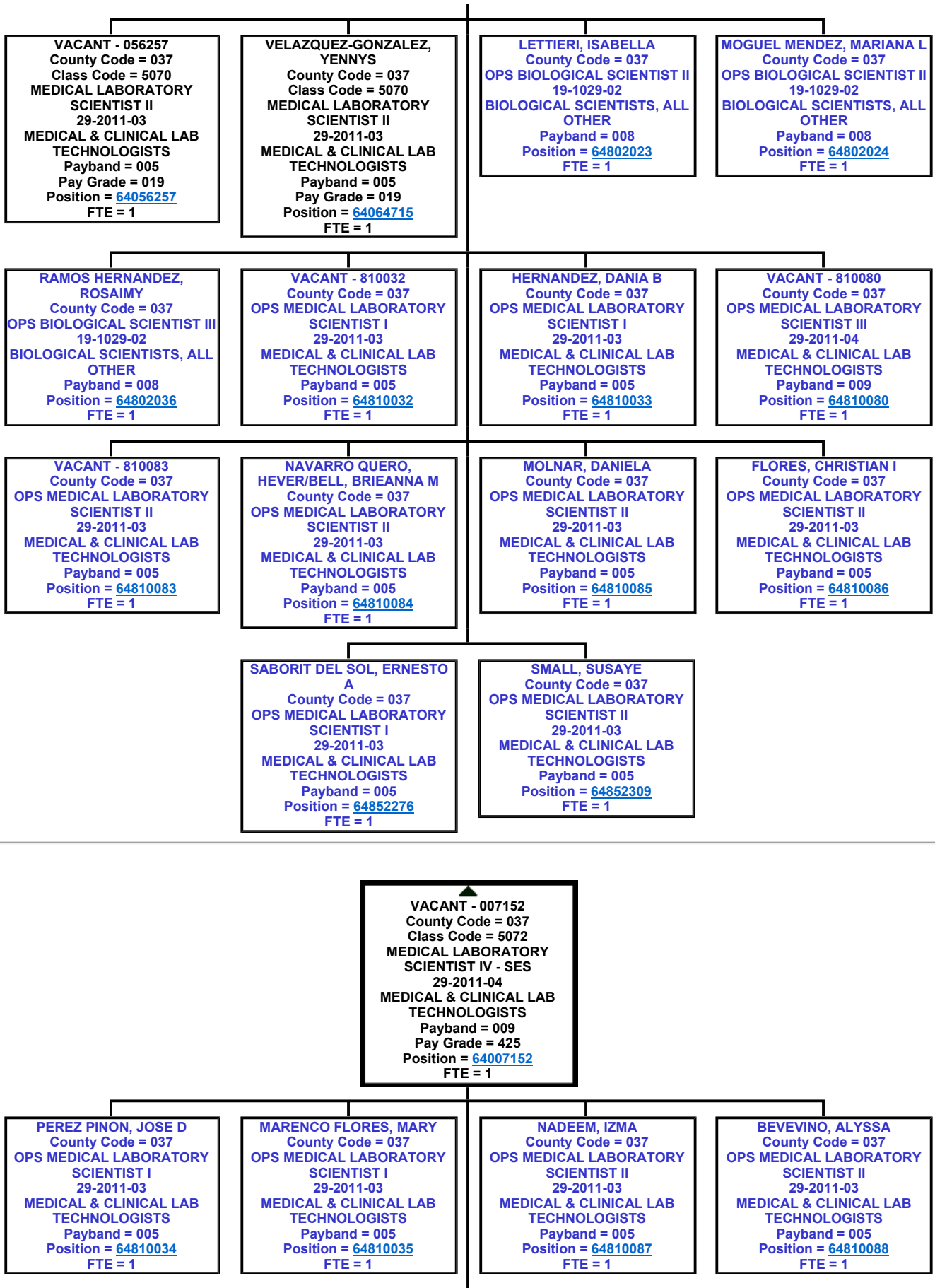
WHITE, STEPHEN
County Code = 037
Class Code = 5041
BIOLOGICAL ADMINISTRATOR III - SES
11-9121-02
NATURAL SCIENCES MANAGERS
Payband = 020
Pay Grade = 427
Position = [64026333](#)
FTE = 1

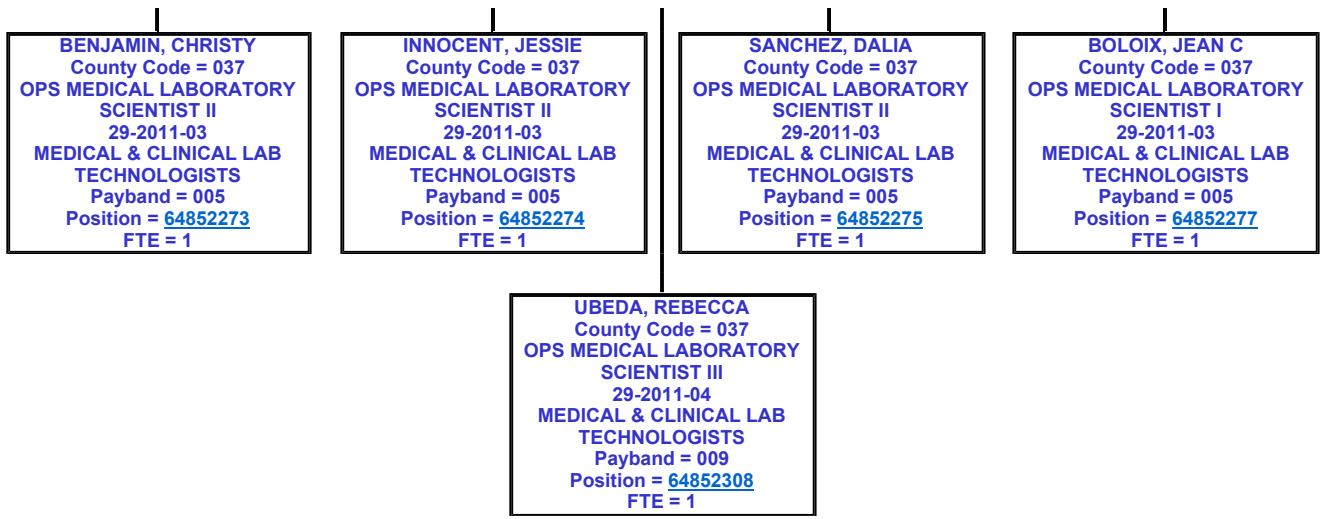








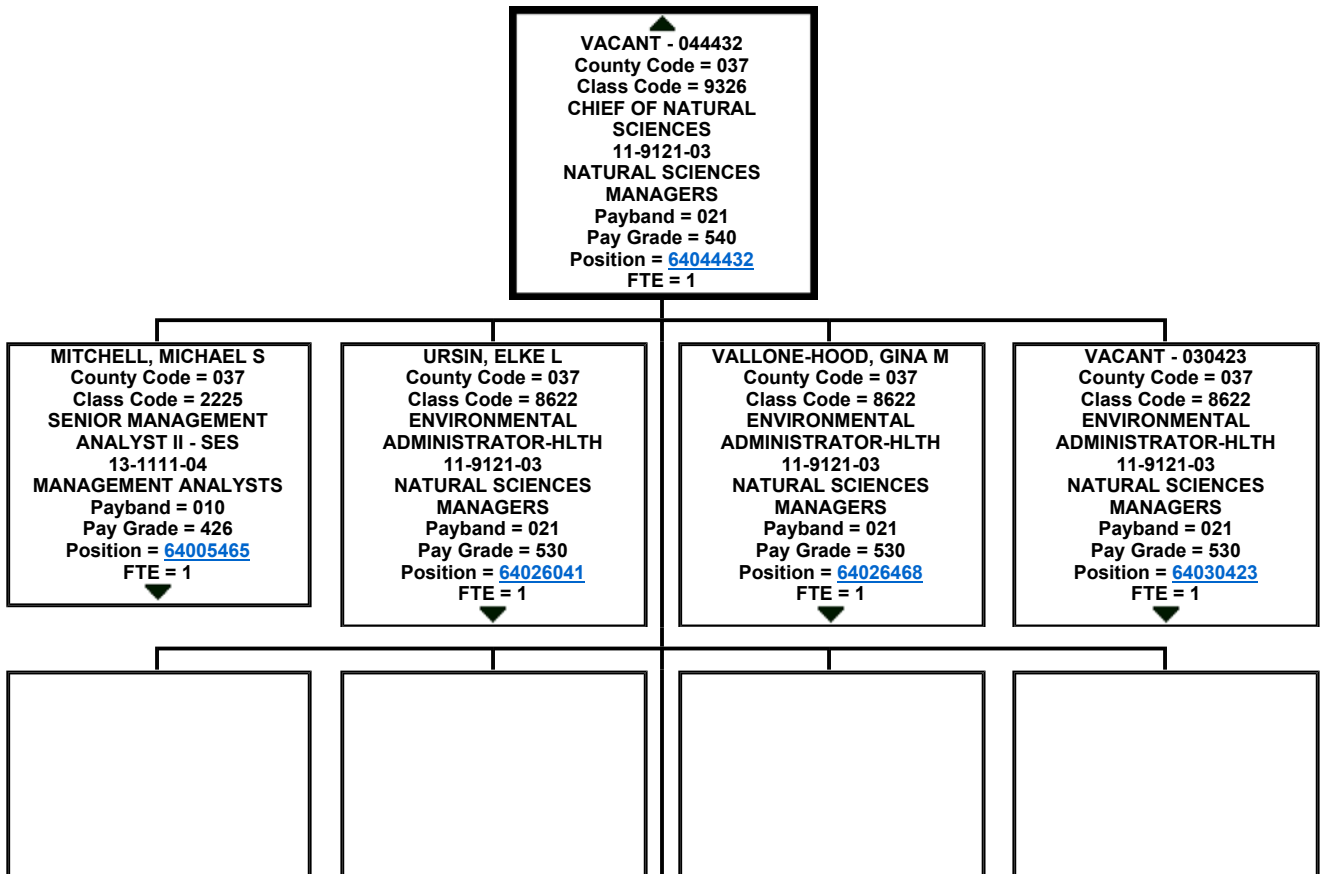
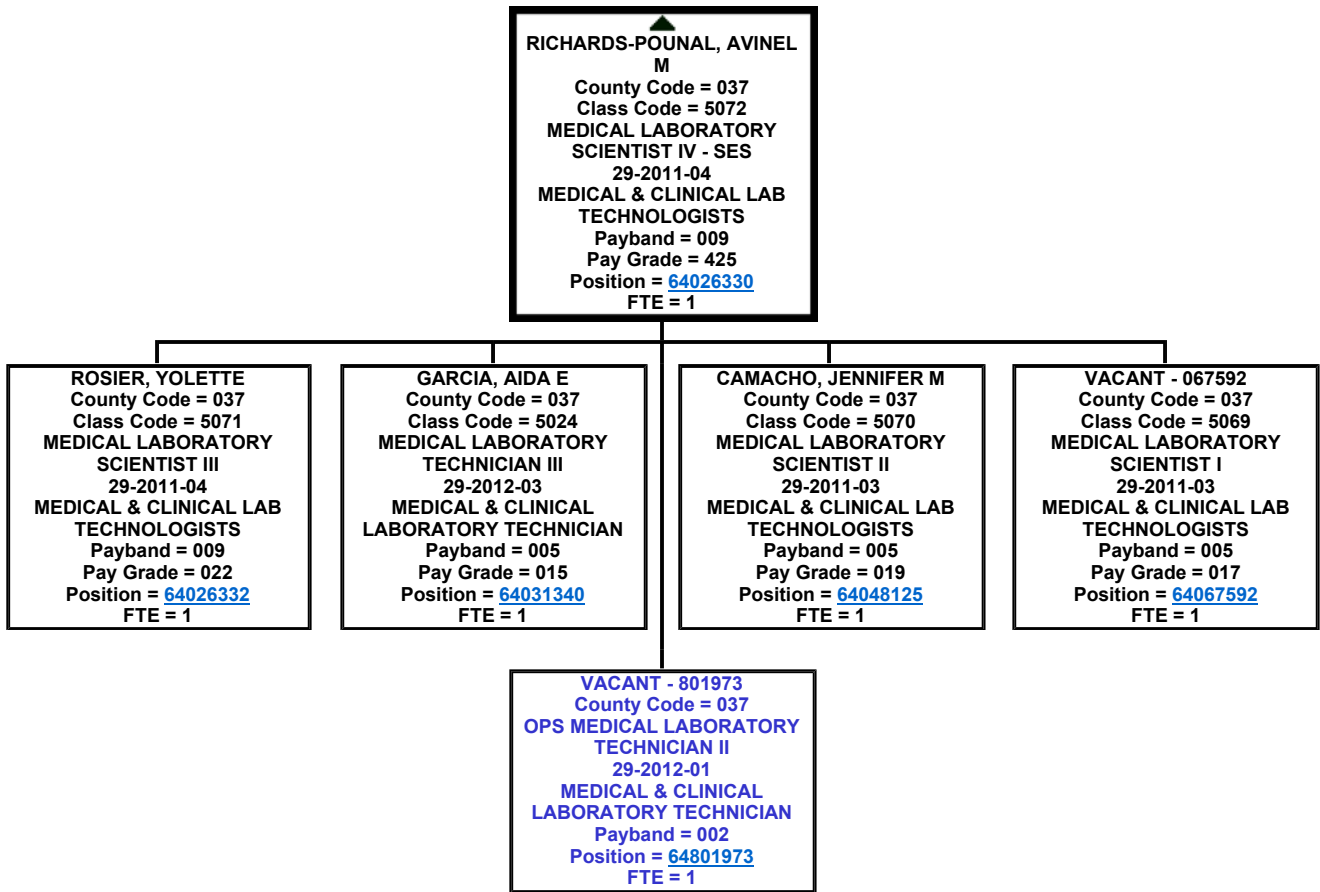


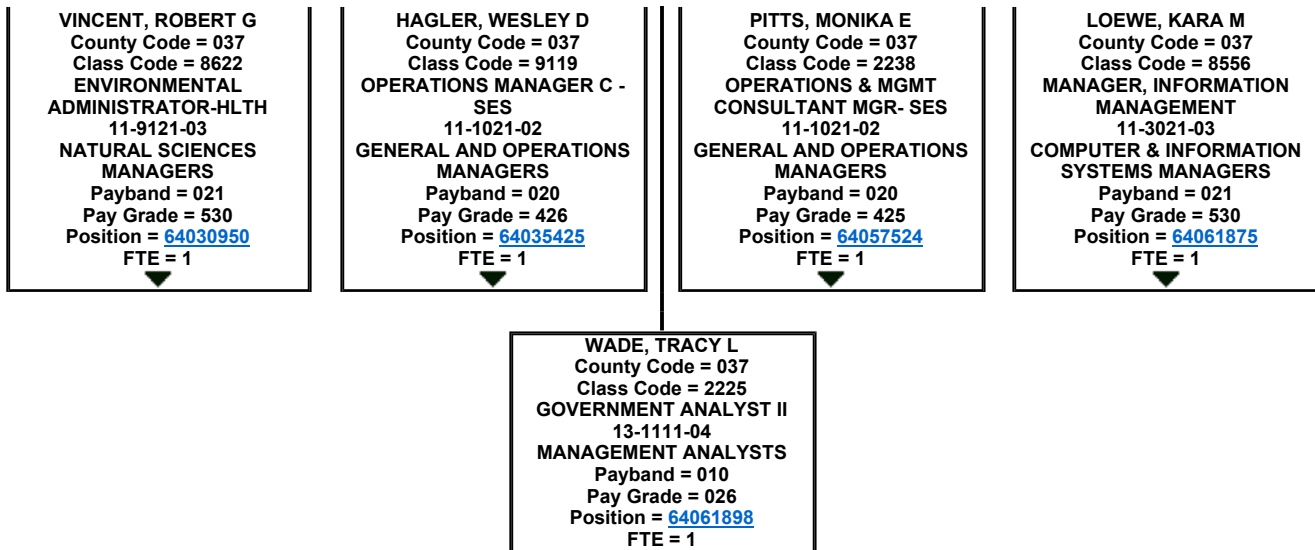


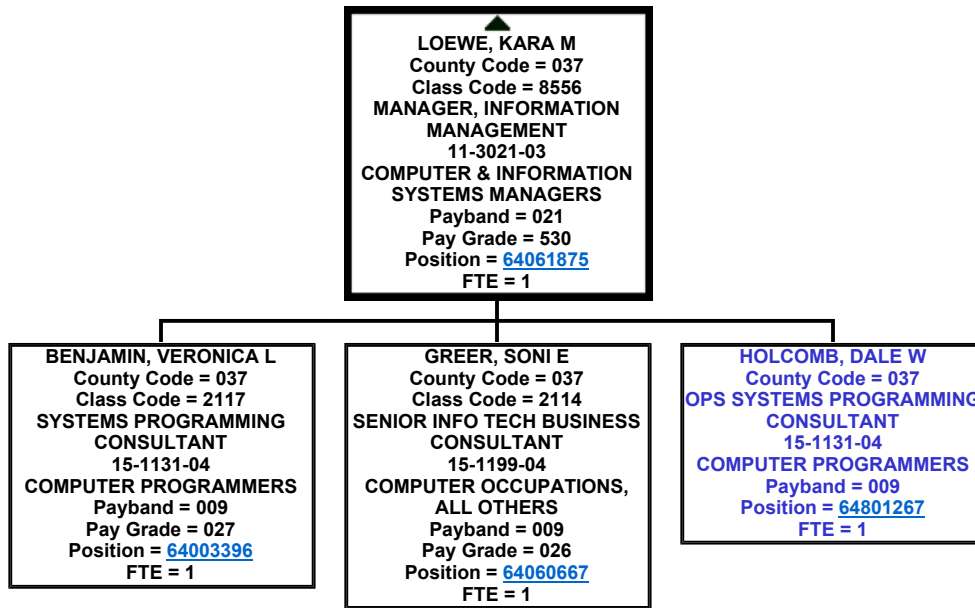
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County Code = 037
Class Code = 5071
MEDICAL LABORATORY
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29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 009
Pay Grade = 422
Position = [64026358](#)
FTE = 1

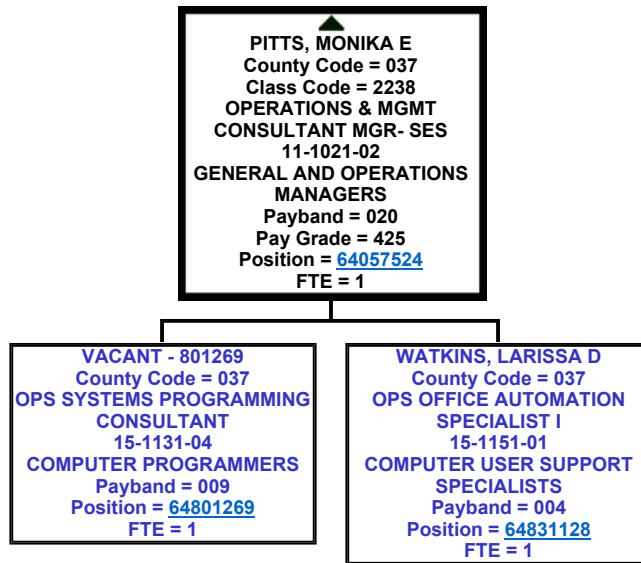
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County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64000801](#)
FTE = 1

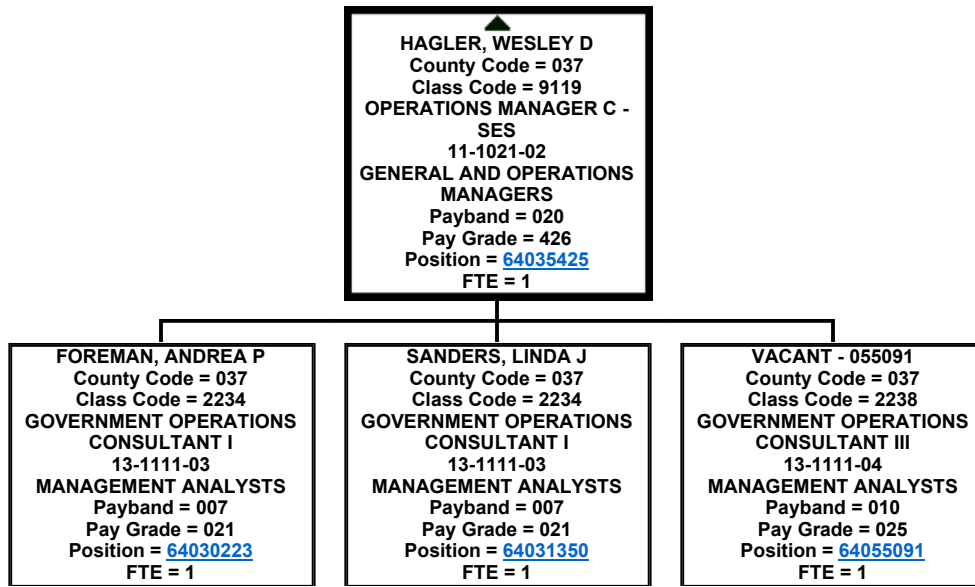
PEREZ, CARLOS A
County Code = 037
Class Code = 5069
MEDICAL LABORATORY
SCIENTIST I
29-2011-03
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64026321](#)
FTE = 1

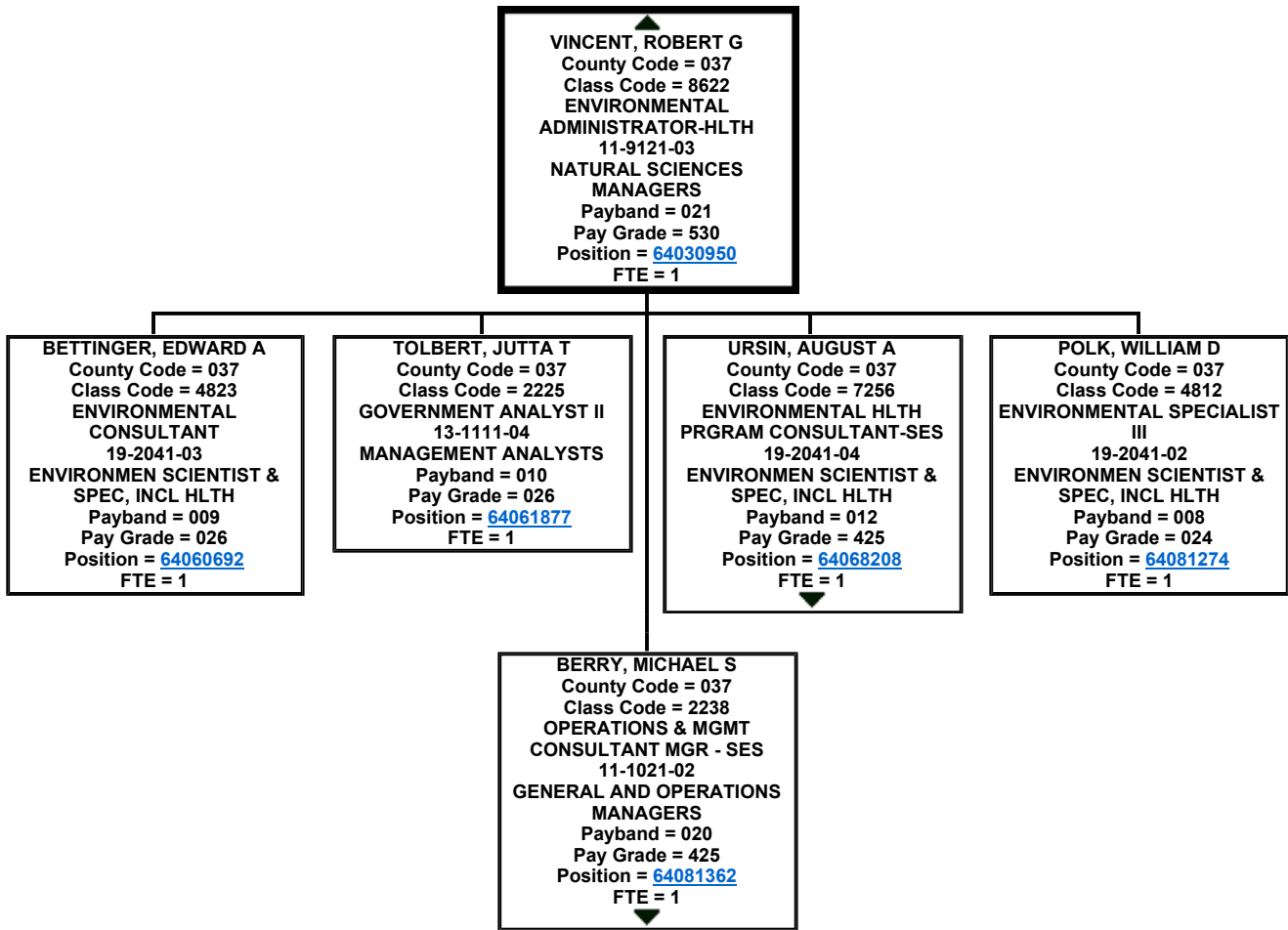


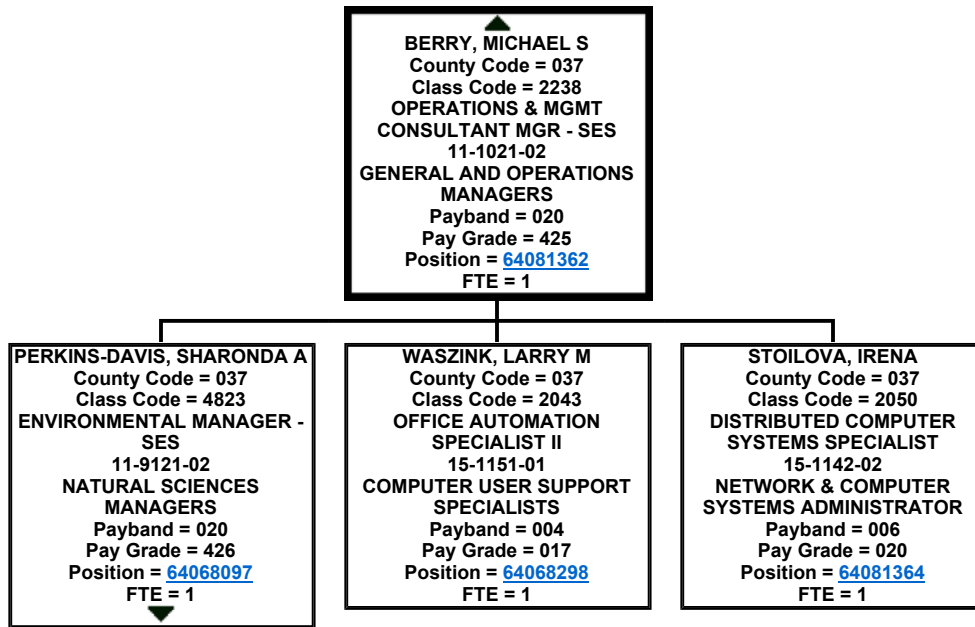


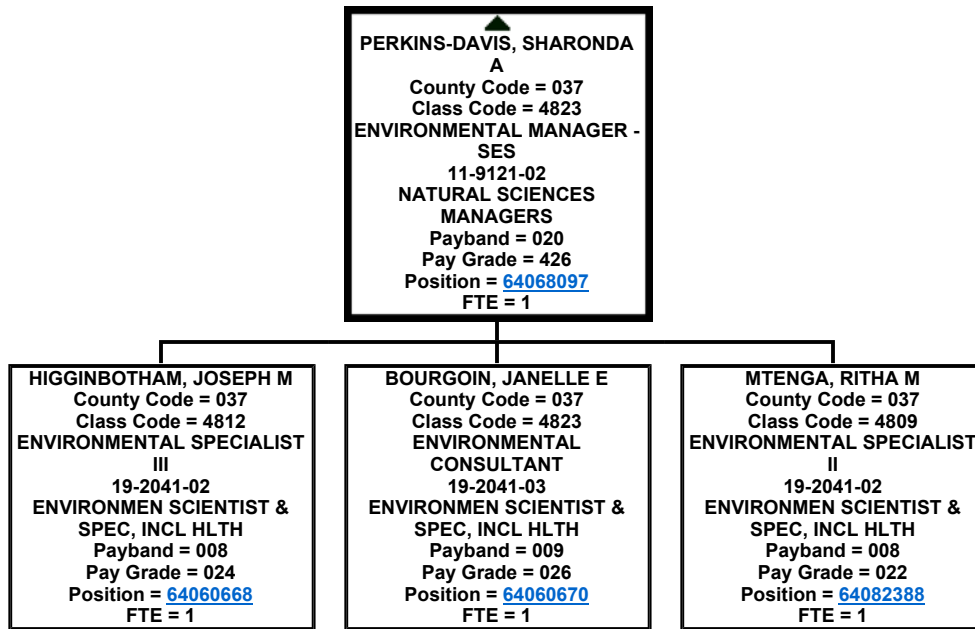


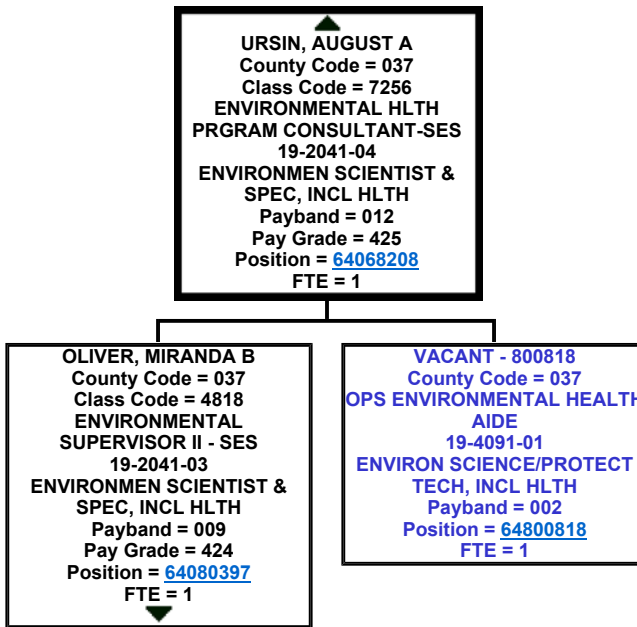


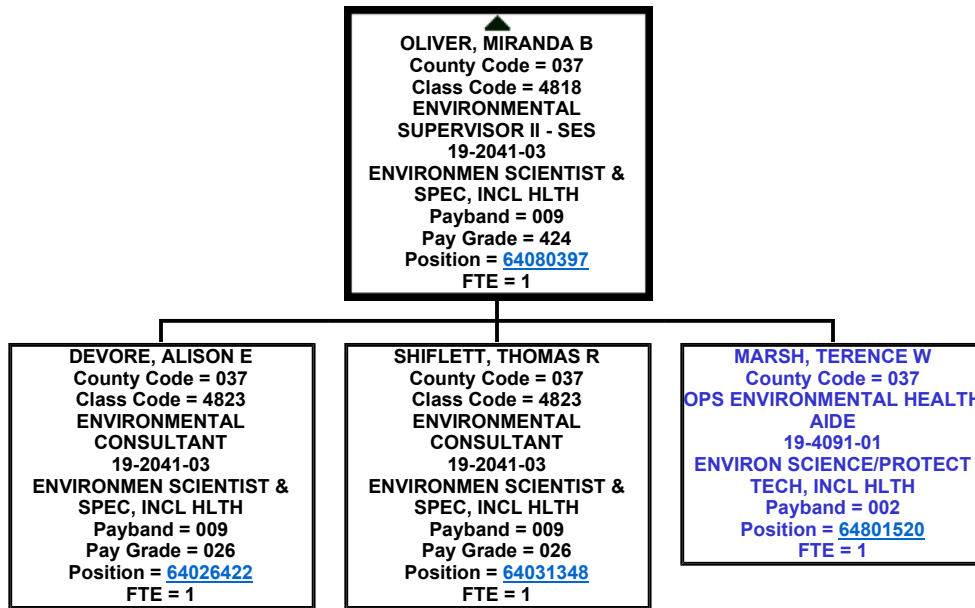


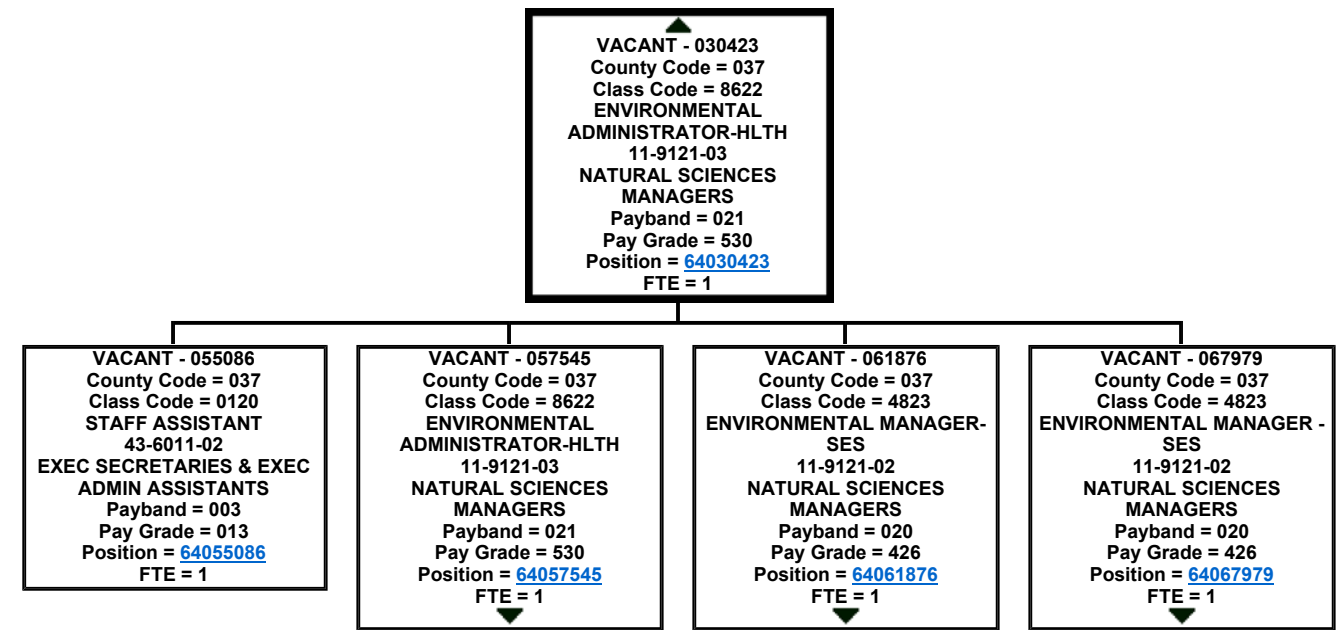


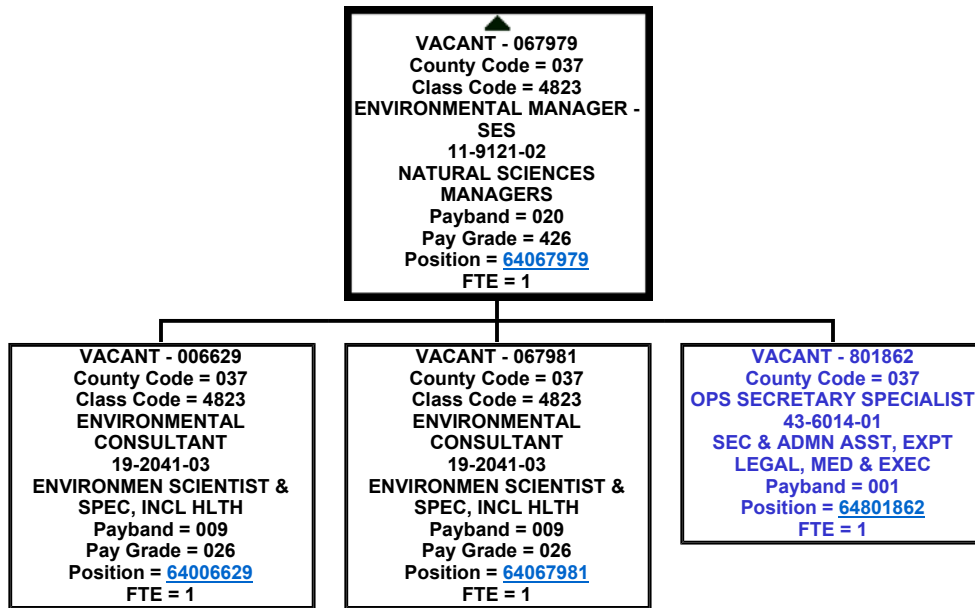


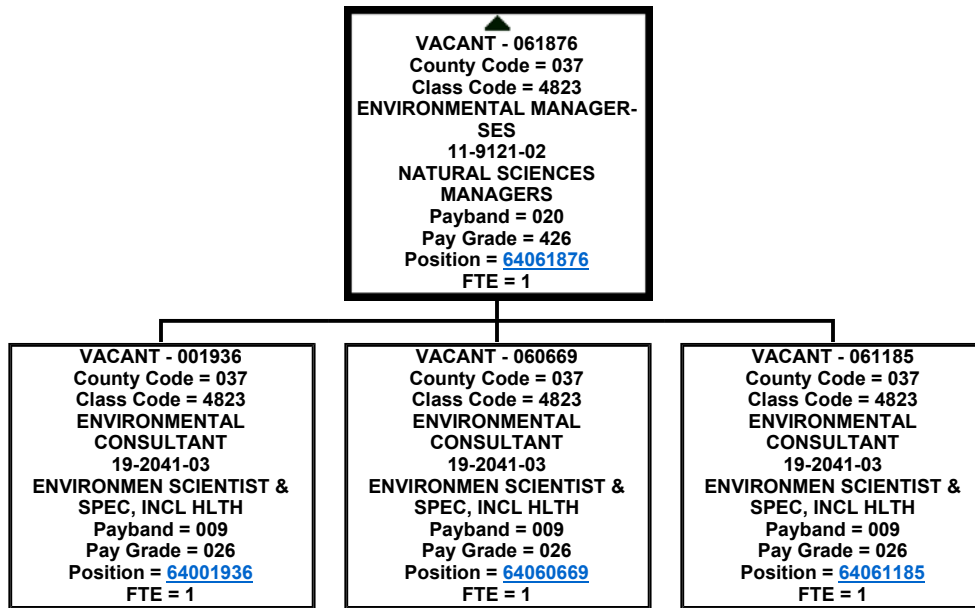








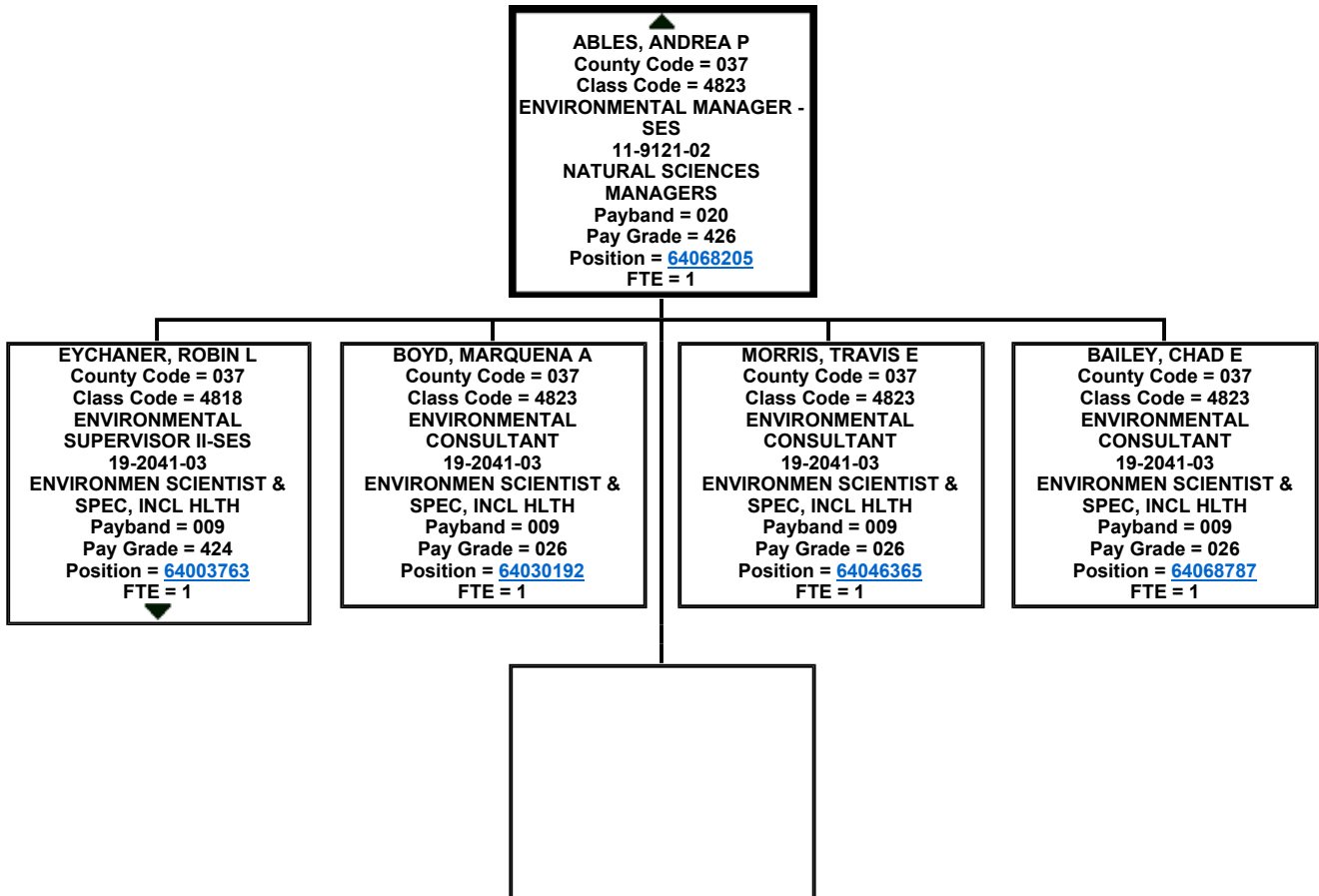
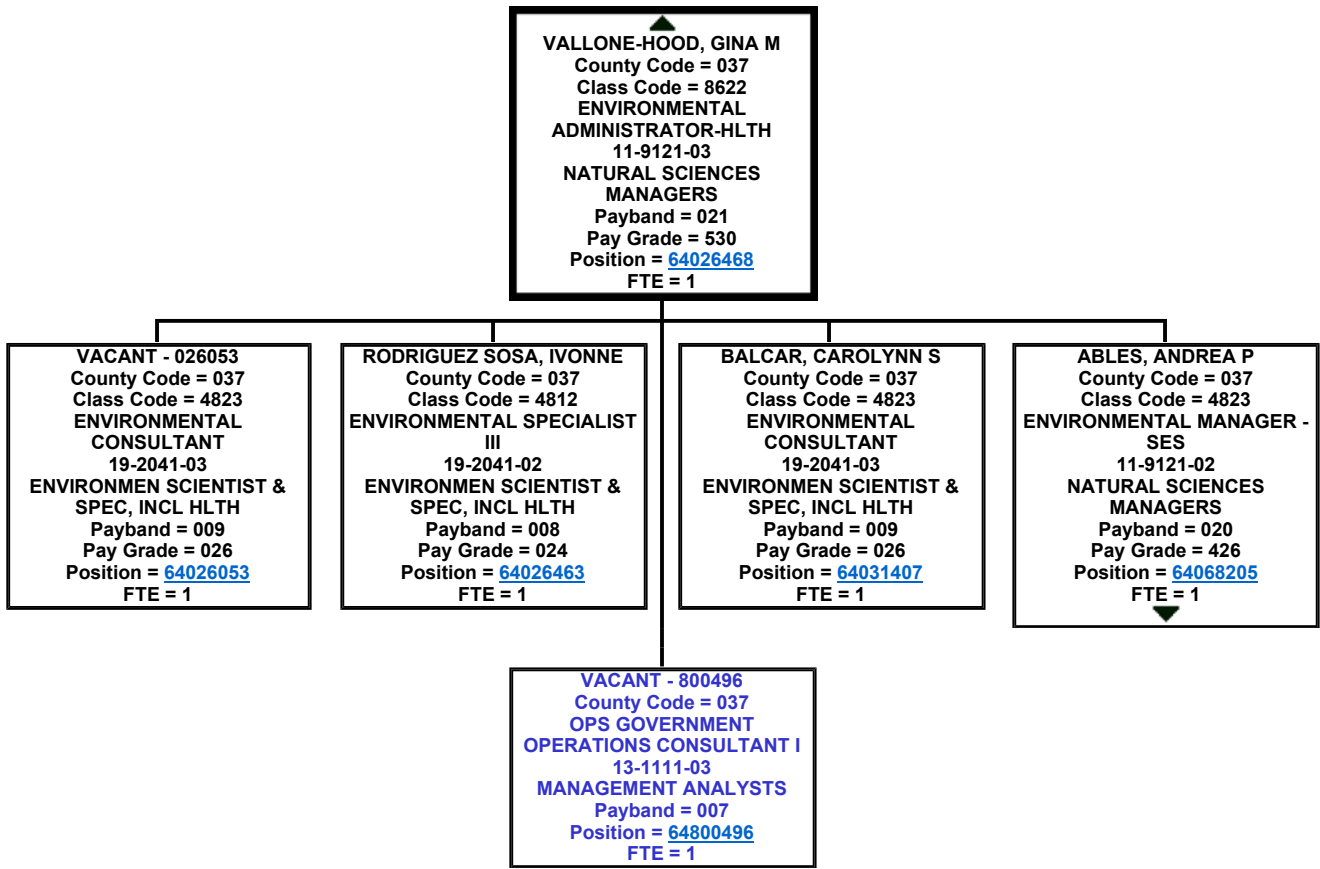




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VACANT - 057545
County Code = 037
Class Code = 8622
ENVIRONMENTAL
ADMINISTRATOR-HLTH
11-9121-03
NATURAL SCIENCES
MANAGERS
Payband = 021
Pay Grade = 530
Position = [64057545](#)
FTE = 1

VACANT - 026492
County Code = 037
Class Code = 7256
ENVIRONMENTAL HLTH
PRGRAM CONSULTANT-SES
19-2041-04
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 012
Pay Grade = 425
Position = [64026492](#)
FTE = 1

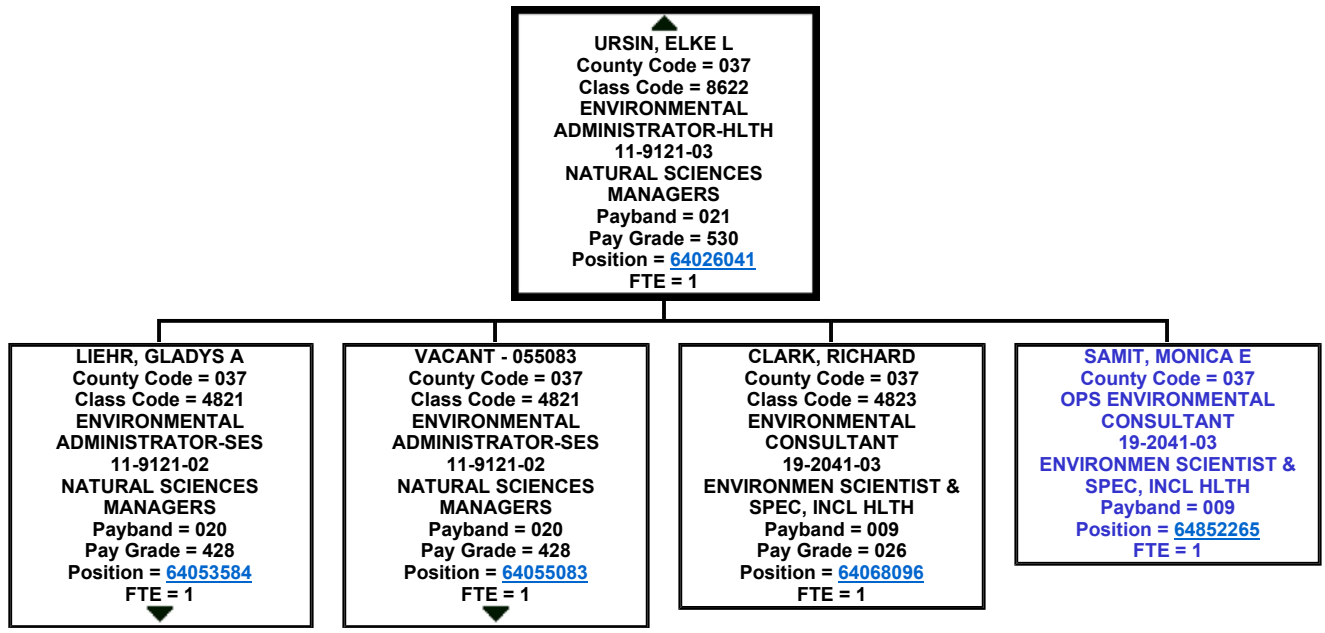
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County Code = 037
Class Code = 4823
ENVIRONMENTAL
CONSULTANT
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 026
Position = [64067978](#)
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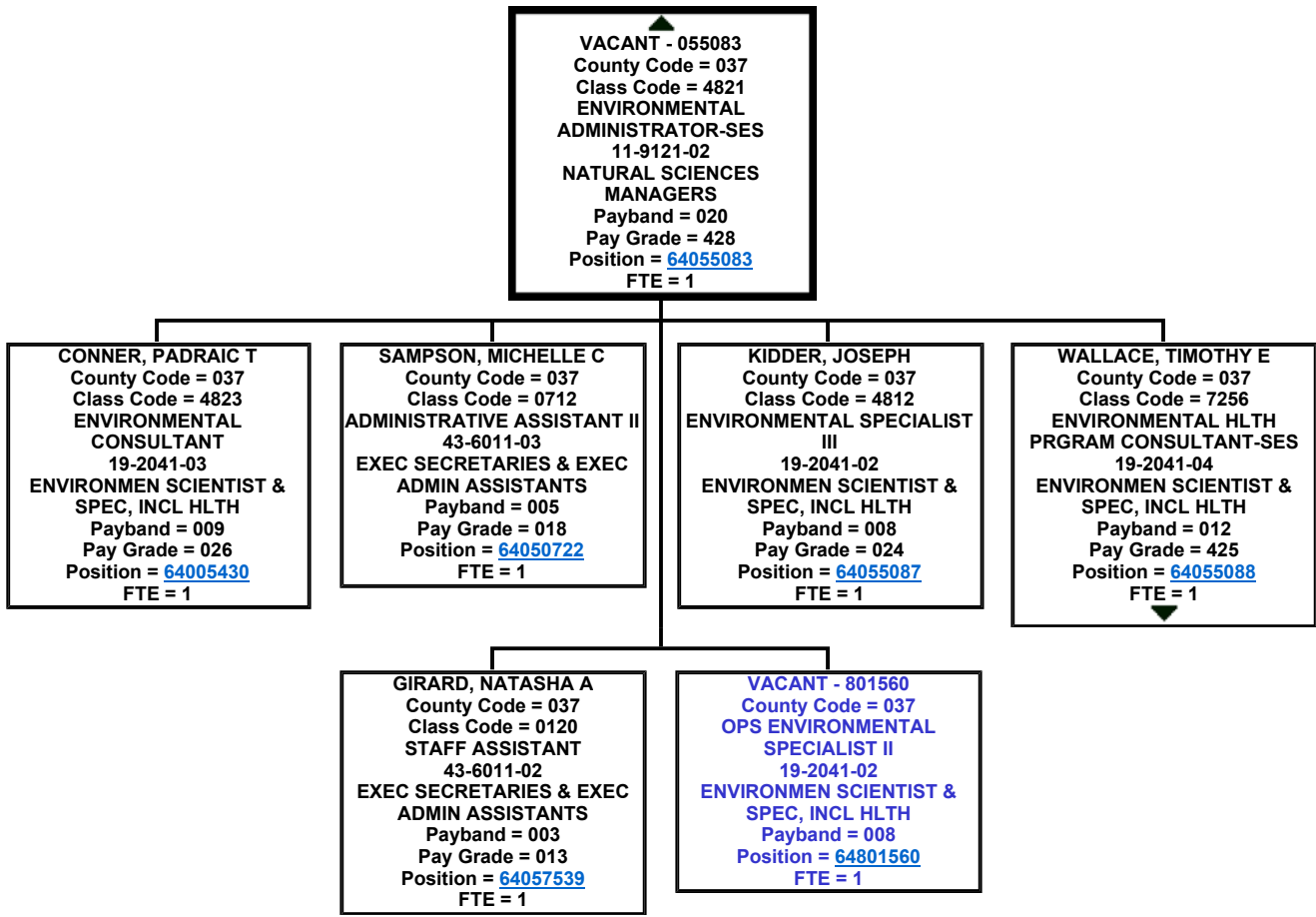


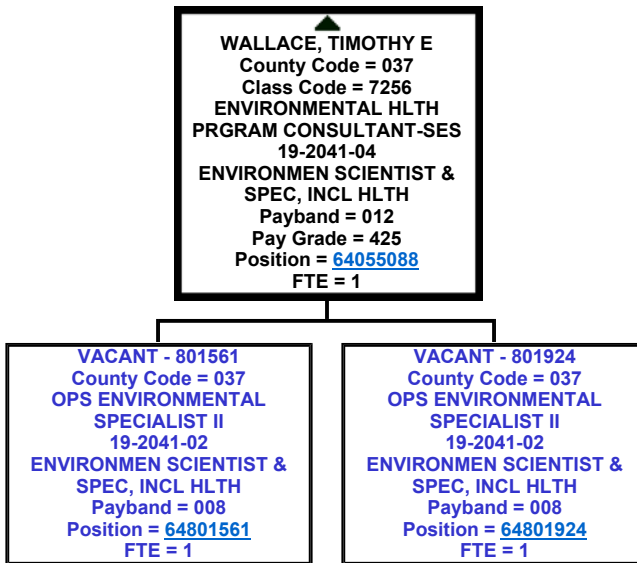
LAWHORN, MICHAEL J
County Code = 037
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMENTAL SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64085775](#)
FTE = 1

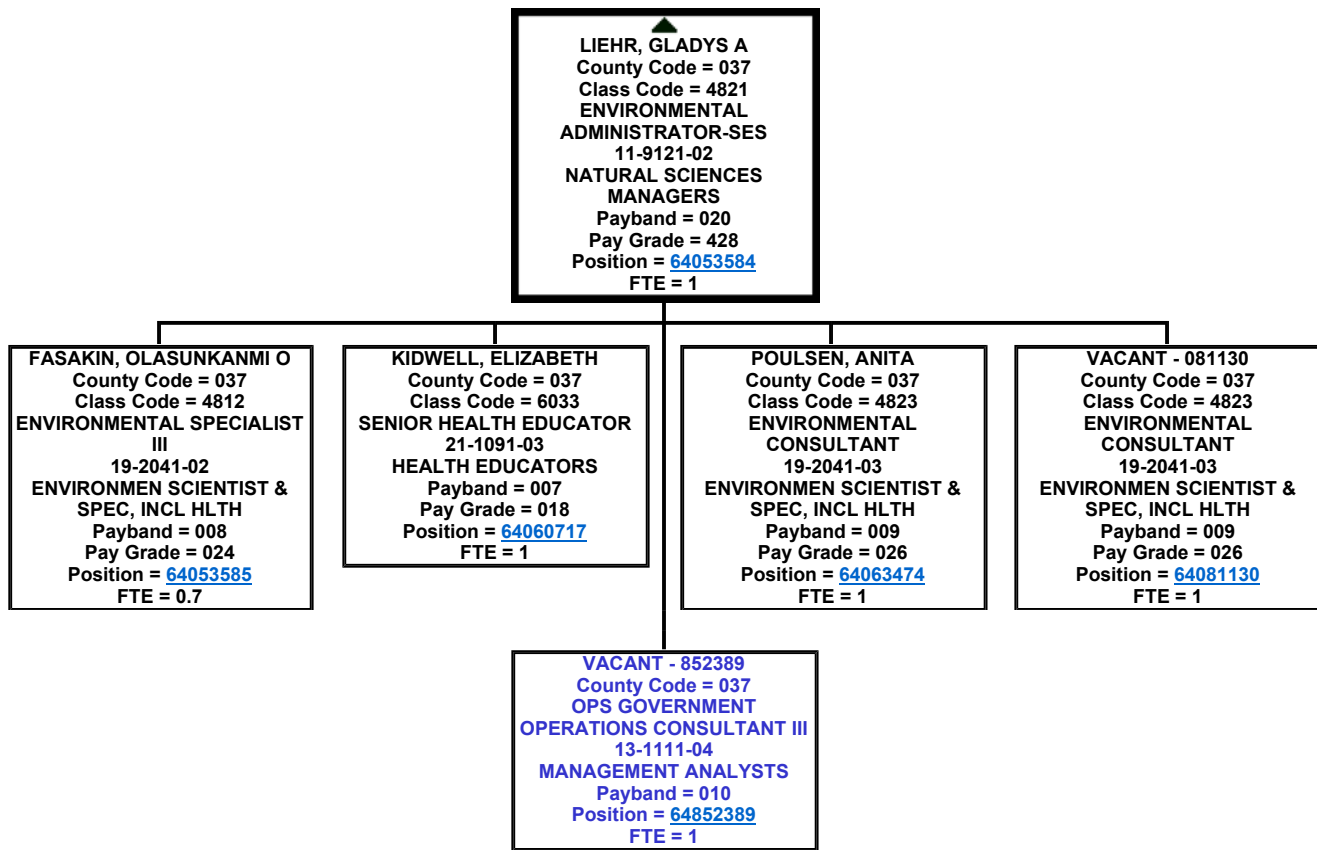
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EYCHANER, ROBIN L
County Code = 037
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II-SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
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Position = [64003763](#)
FTE = 1

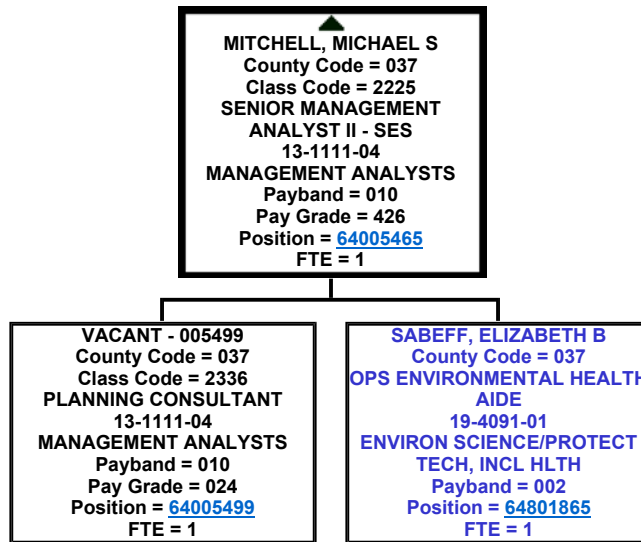
VACANT - 800819
County Code = 037
OPS ENVIRONMENTAL HEALTH
AIDE
19-4091-01
ENVIRON SCIENCE/PROTECT
TECH, INCL HLTH
Payband = 002
Position = [64800819](#)
FTE = 1

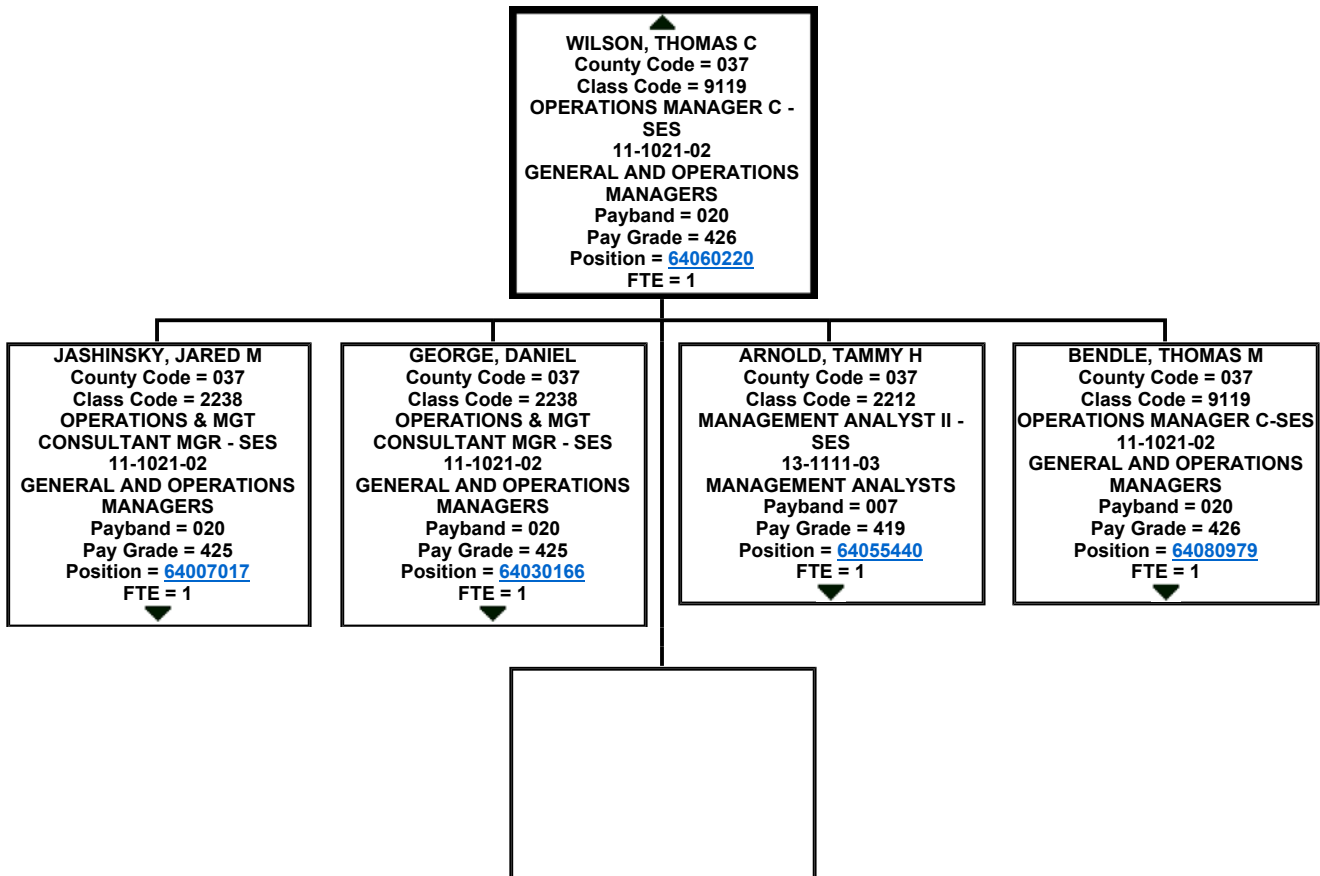
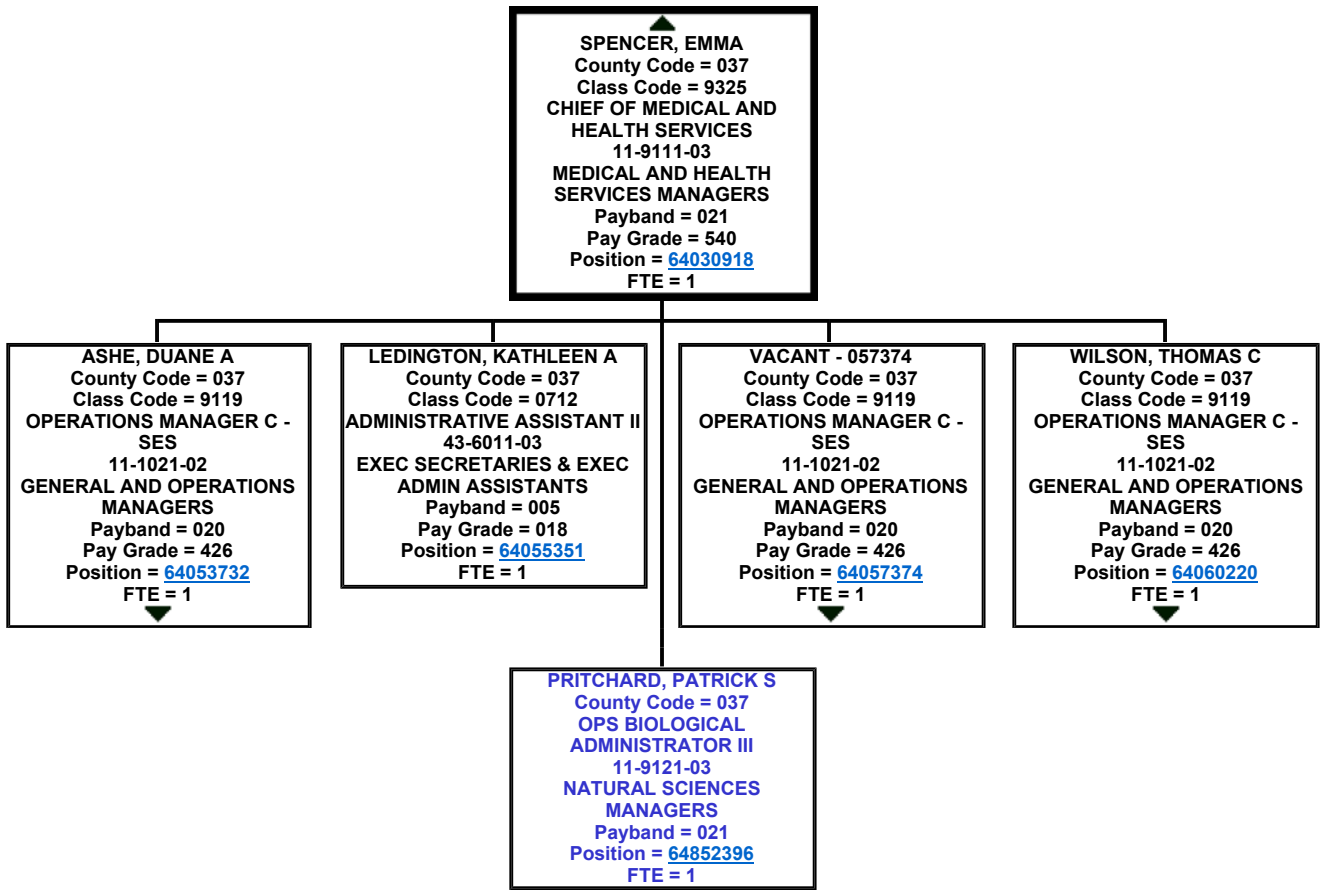




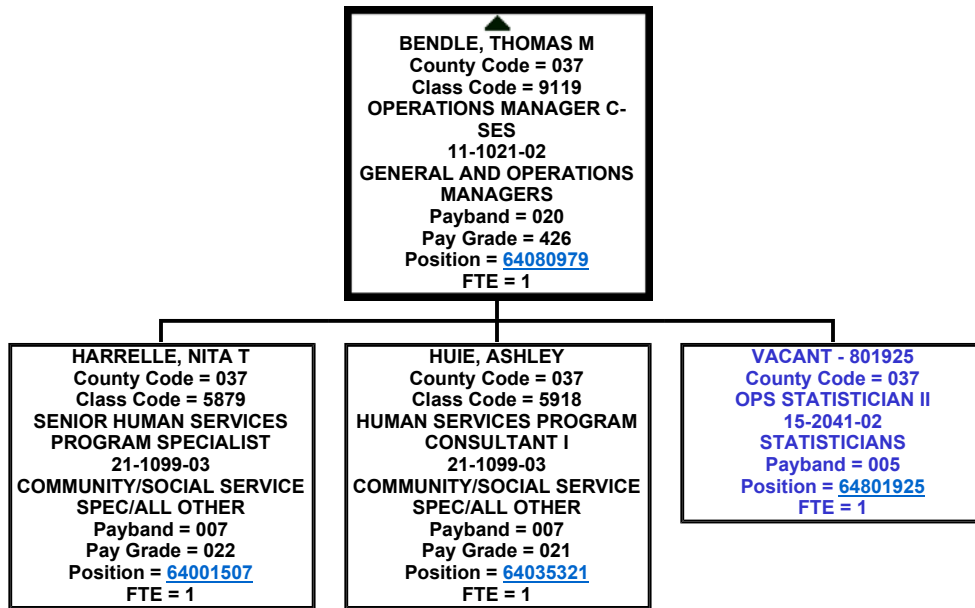


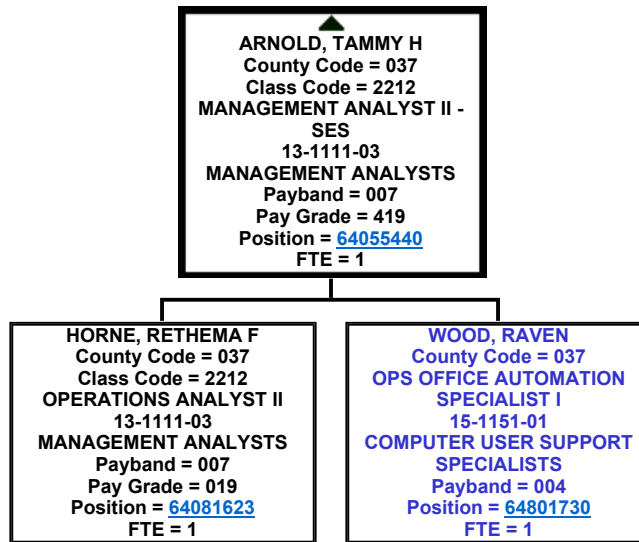


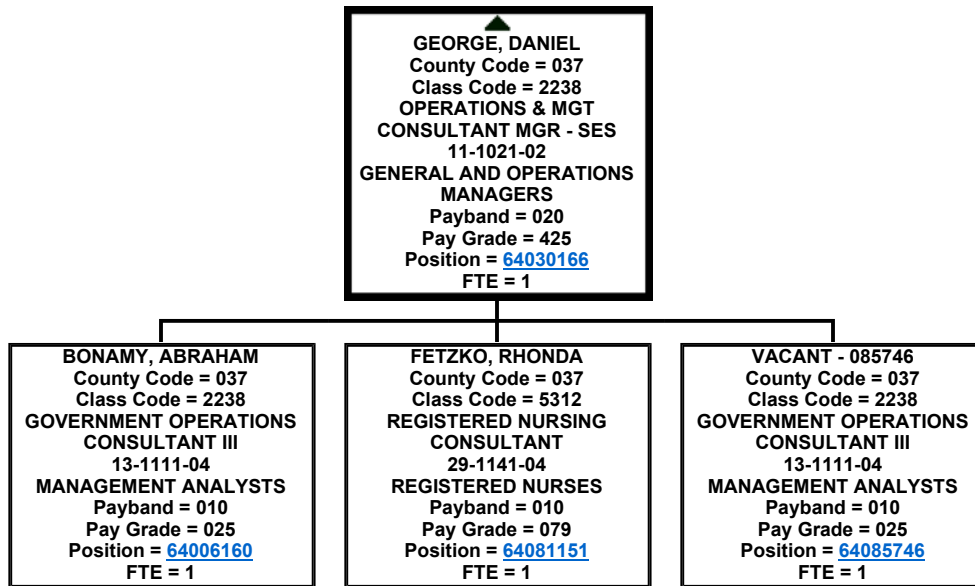


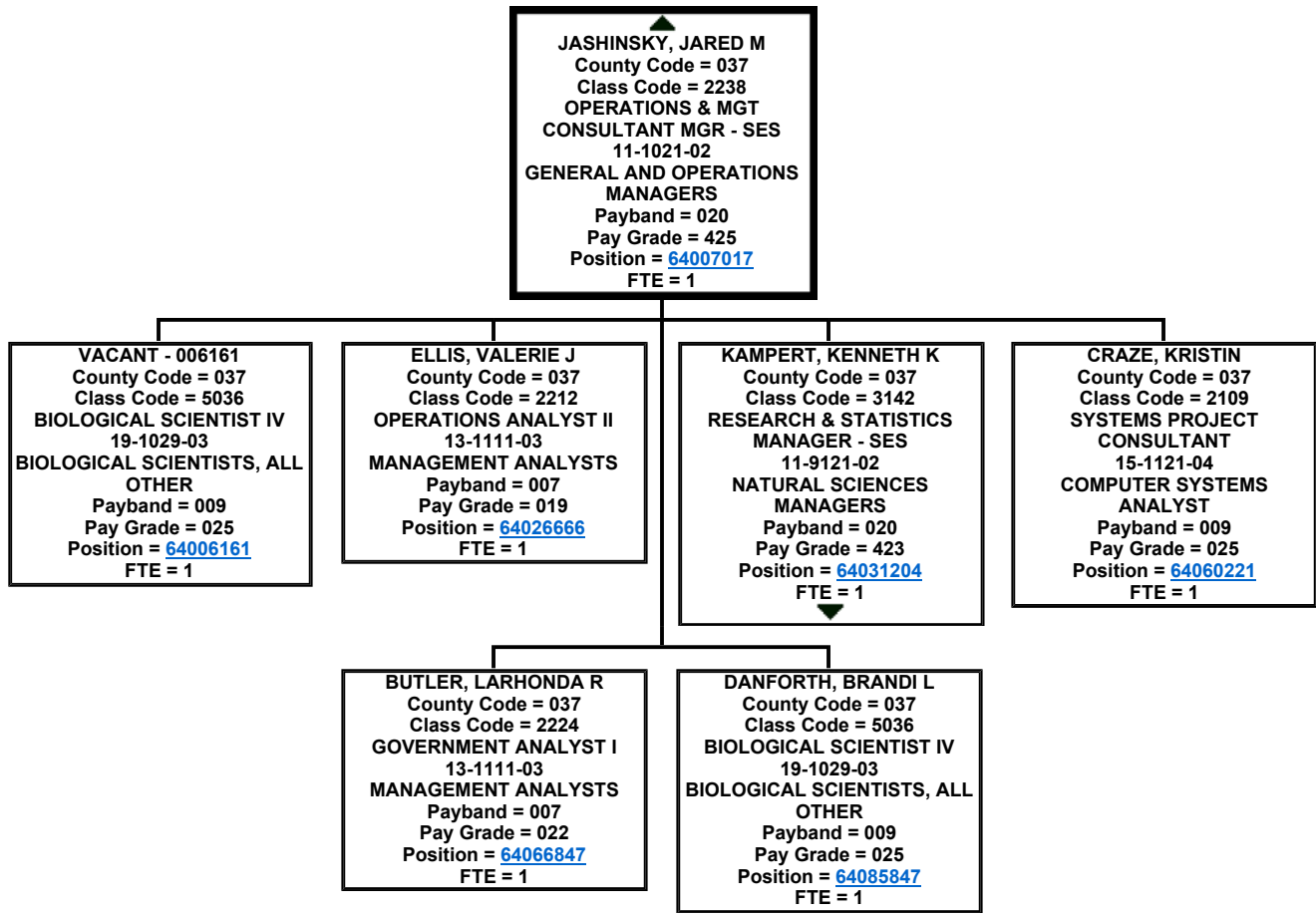


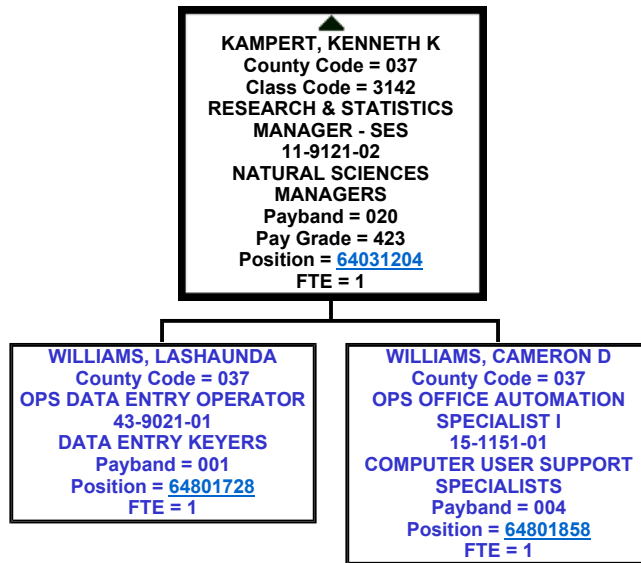
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County Code = 037
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64081152](#)
FTE = 1











VACANT - 057374
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64057374](#)
 FTE = 1

KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1

KNIGHT, BRANDI N
 County Code = 037
 Class Code = 5894
HLTH SERVICE & FACILITIES CONSULTANT-SES
 13-1199-04
BUSINESS OPERATION SPECIALIST, ALL OTHER
 Payband = 010
 Pay Grade = 424
 Position = [64061041](#)
 FTE = 1

IRIYE, JEANNETTE
 County Code = 037
 Class Code = 5312
REGISTERED NURSING CONSULTANT
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64001503](#)
 FTE = 1

VACANT - 005422
 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005422](#)
 FTE = 1

SWATTS, STACEY R
 County Code = 037
 Class Code = 2238
OPERATIONS & MGMT CONSULTANT MGR-SES
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GENERAL AND OPERATIONS MANAGERS
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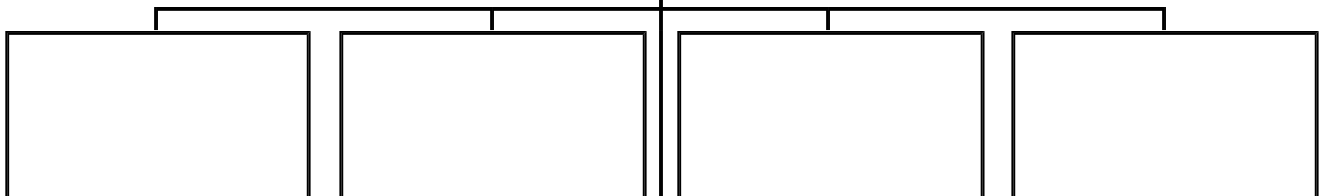
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OPERATIONS & MGMT CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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 Pay Grade = 425
 Position = [64026703](#)
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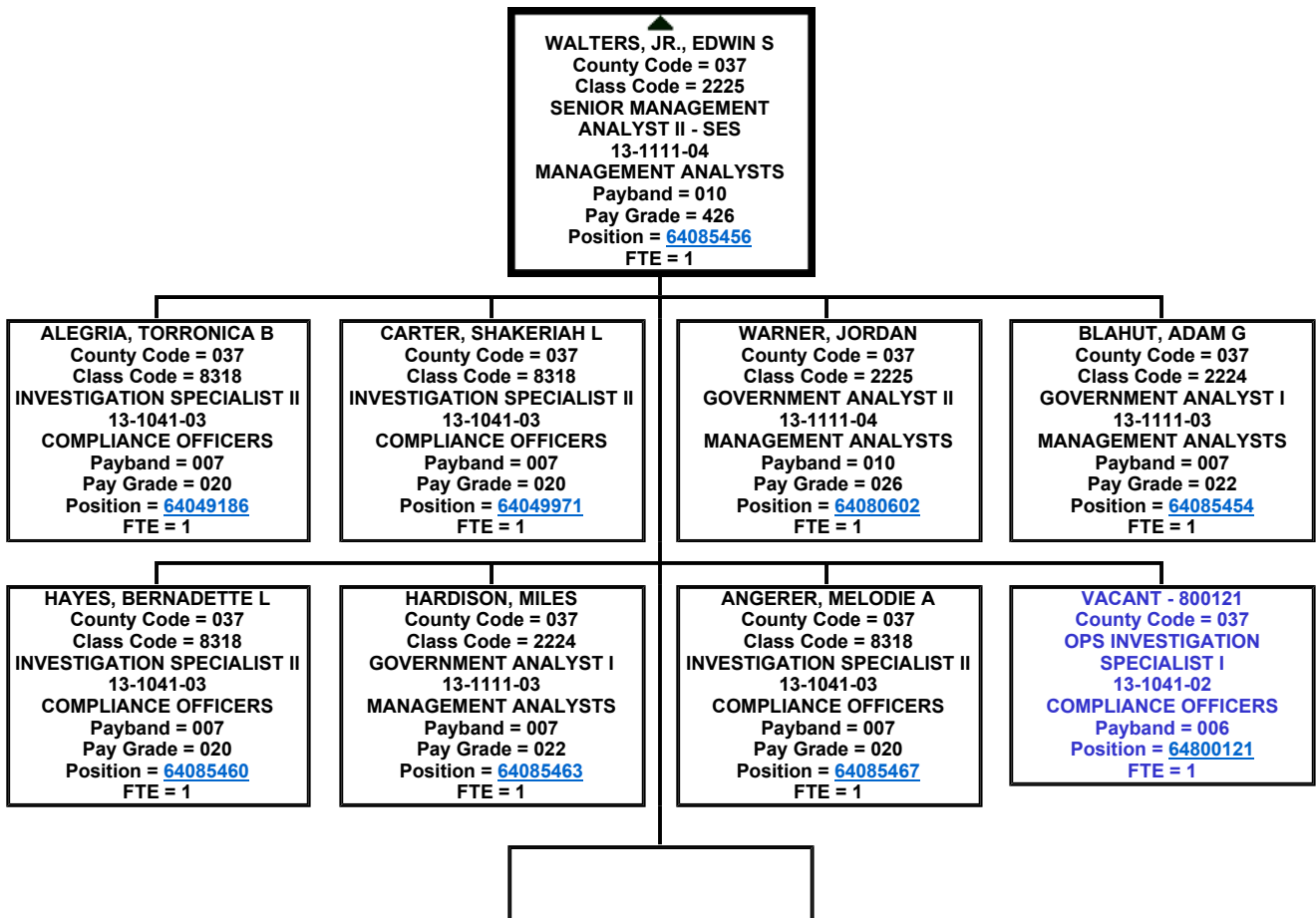
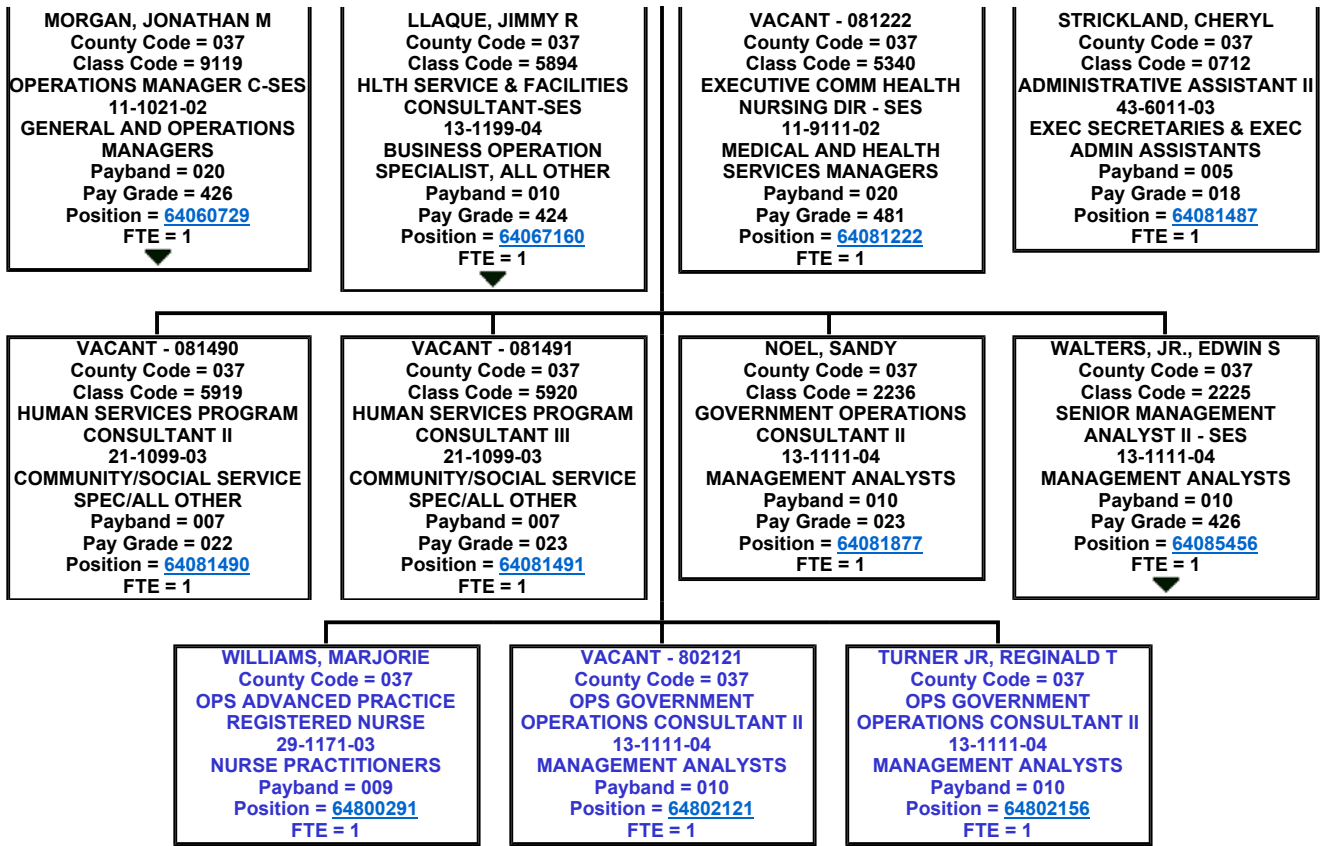
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 County Code = 037
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64047950](#)
 FTE = 1

MICHNIEWICZ, MARA K
 County Code = 037
 Class Code = 9119
OPERATIONS MANAGER C-SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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 Pay Grade = 426
 Position = [64053731](#)
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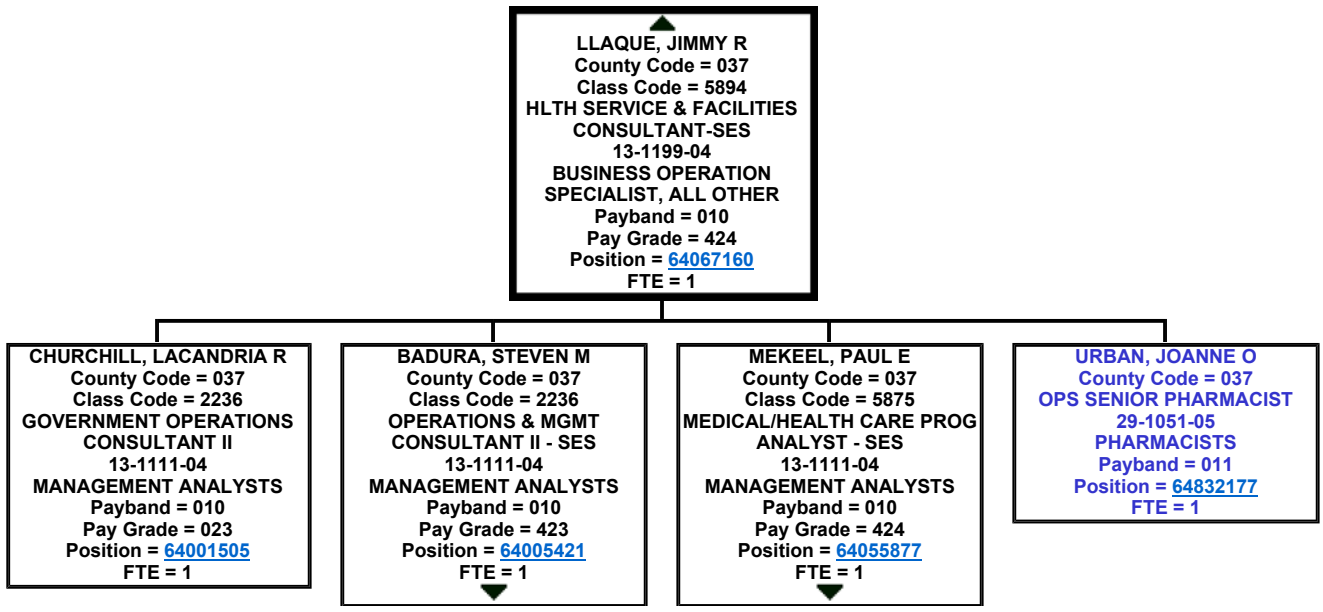
PENN, NATISHA N
 County Code = 037
 Class Code = 2236
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 13-1111-04
MANAGEMENT ANALYSTS
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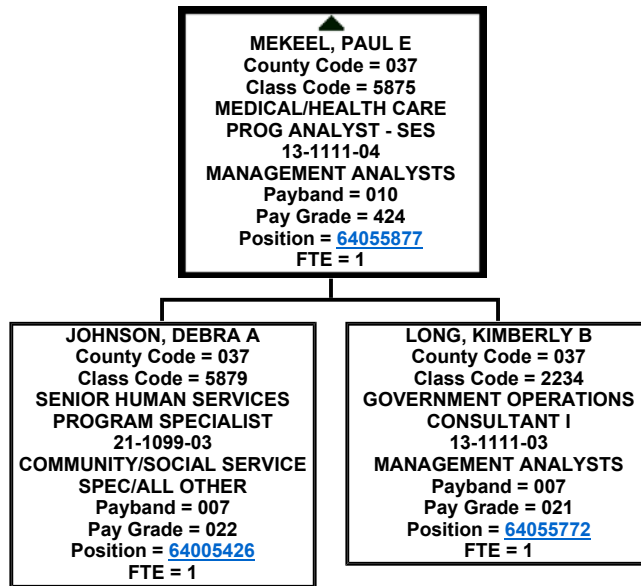
GRISCHY, DANIEL C
 County Code = 037
 Class Code = 9119
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 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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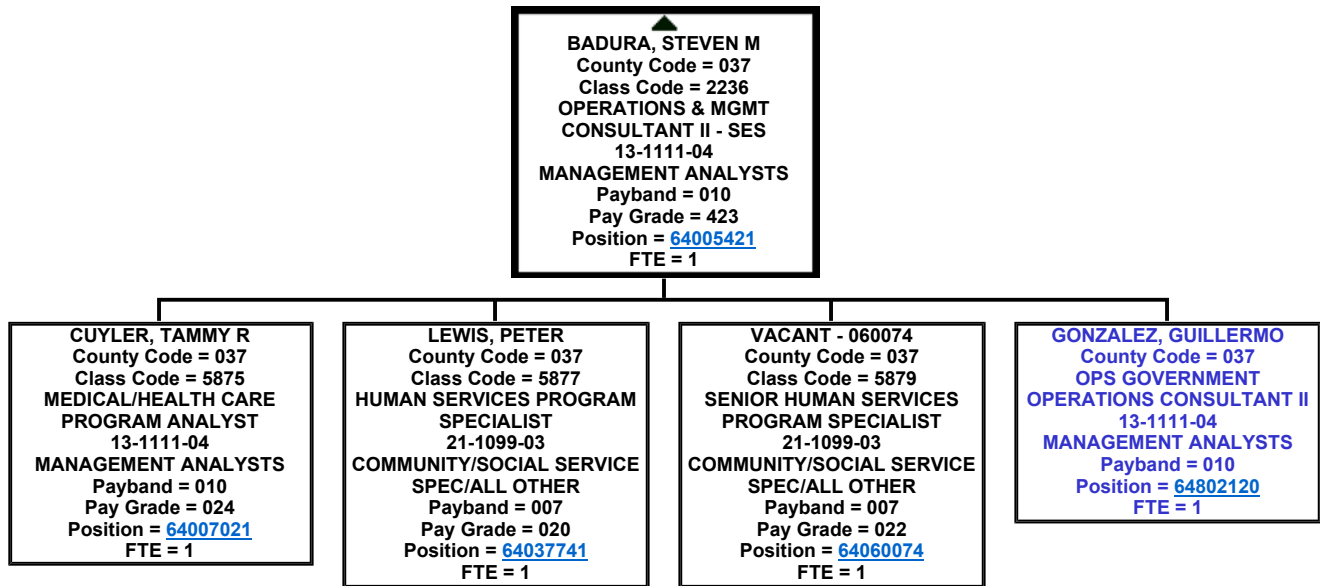


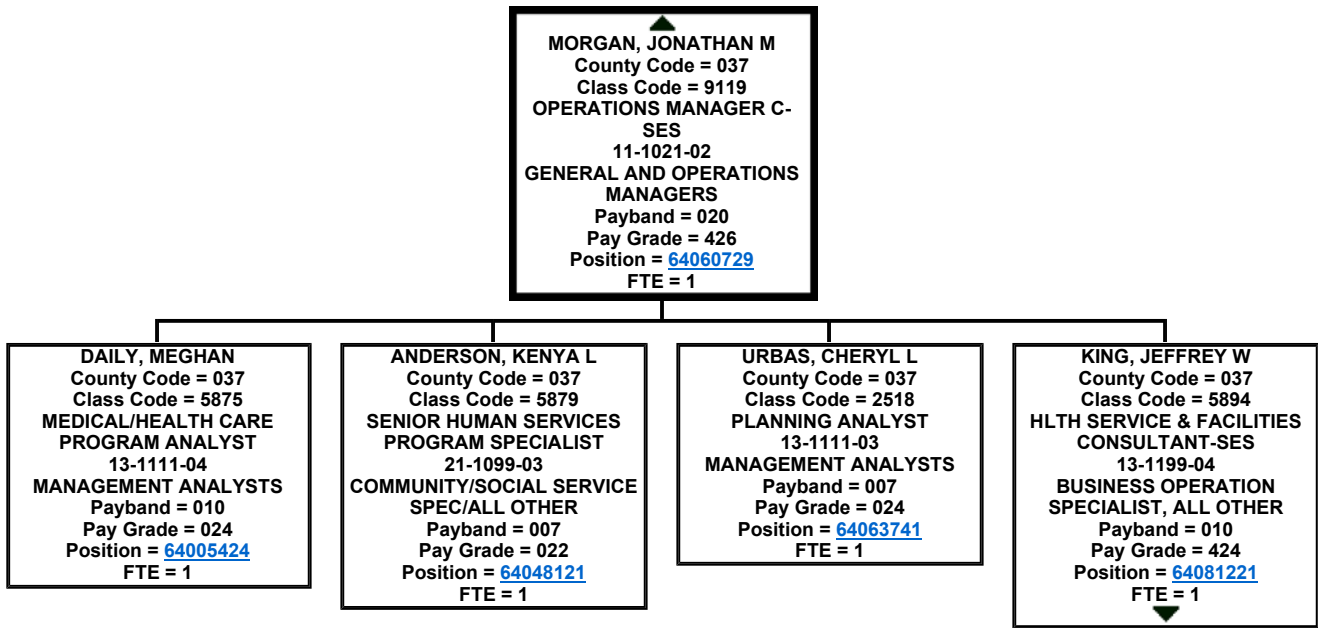


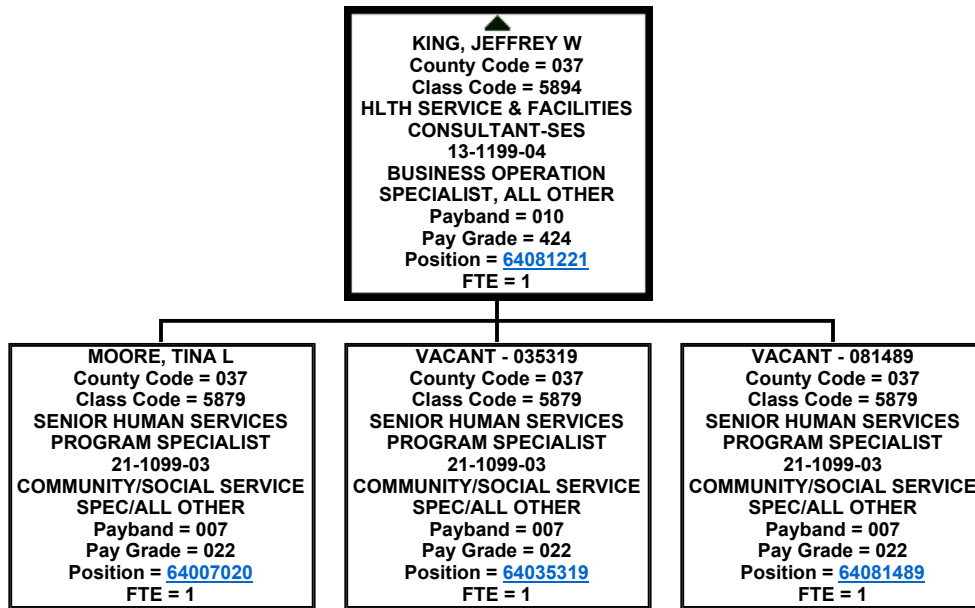
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OPS INVESTIGATION
SPECIALIST I
13-1041-02
COMPLIANCE OFFICERS
Payband = 006
Position = 64801742
FTE = 1

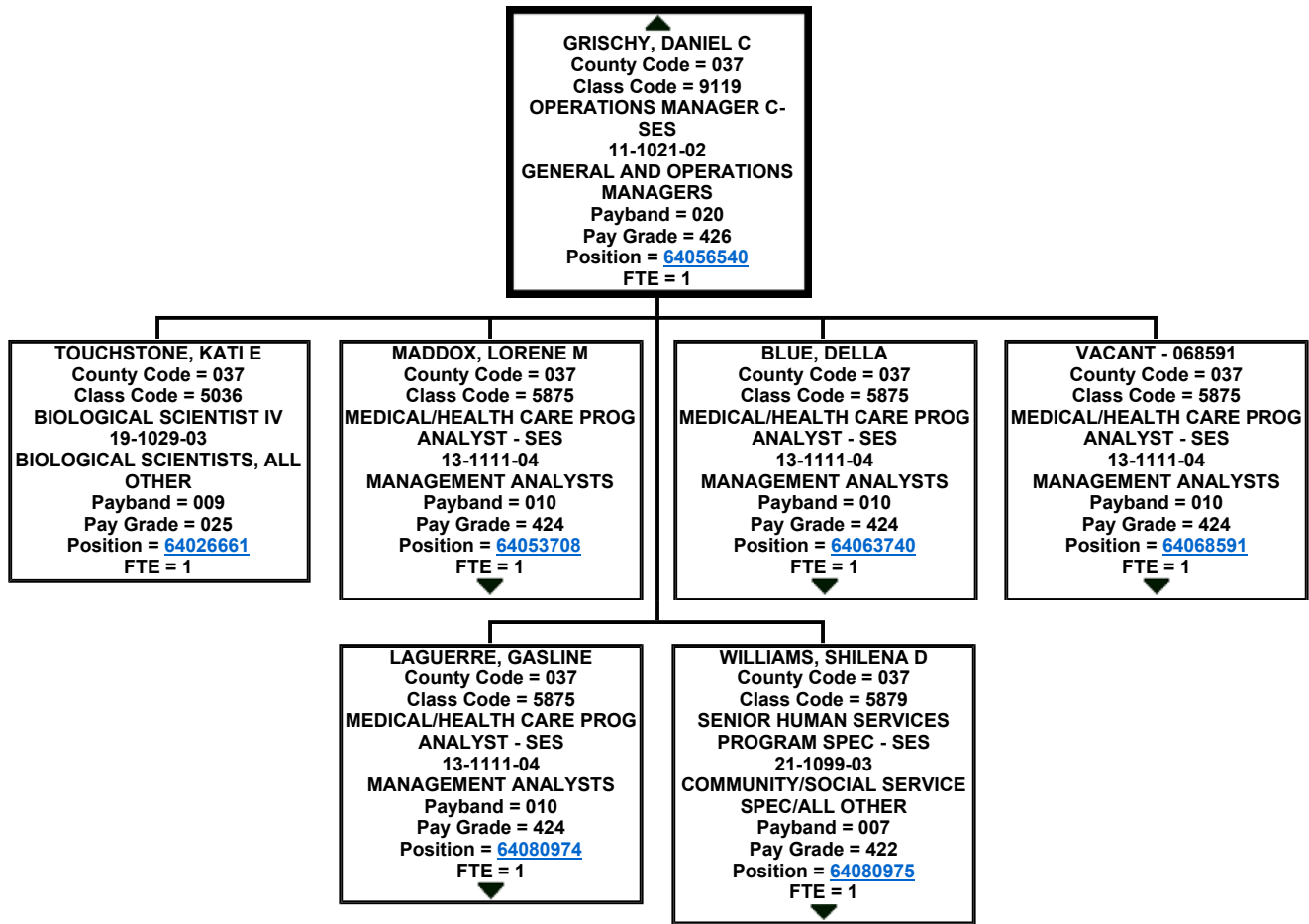


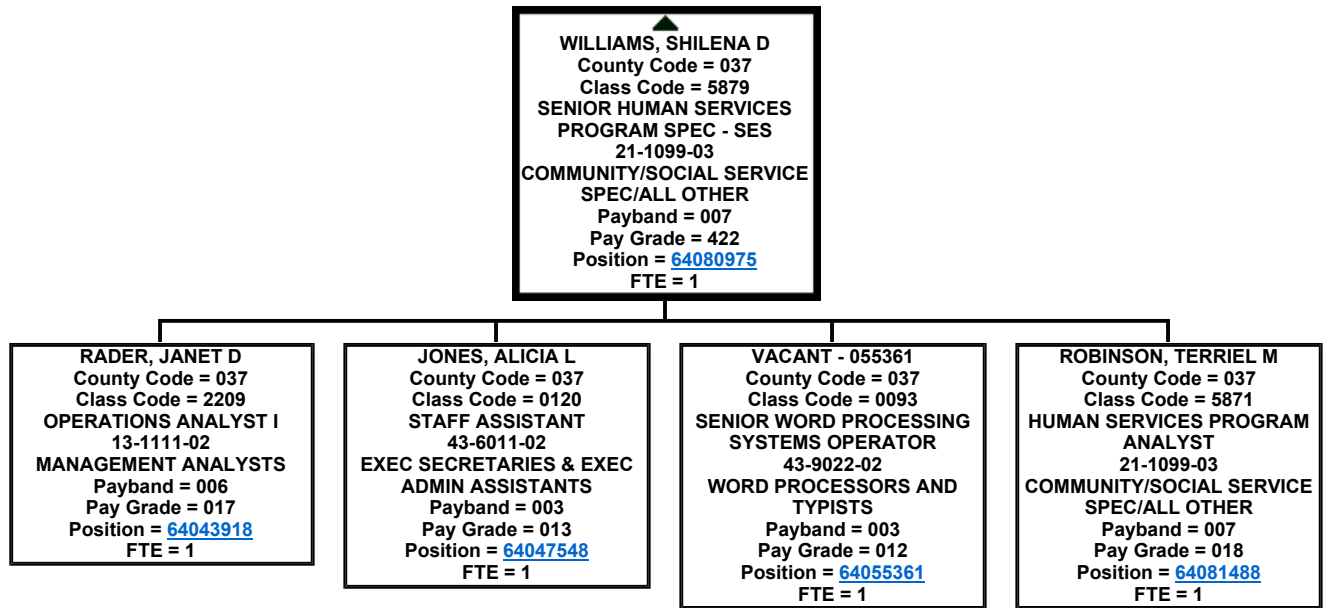


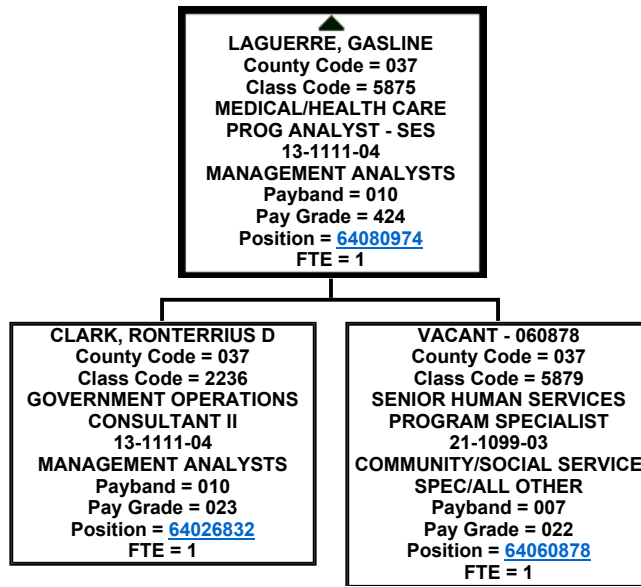


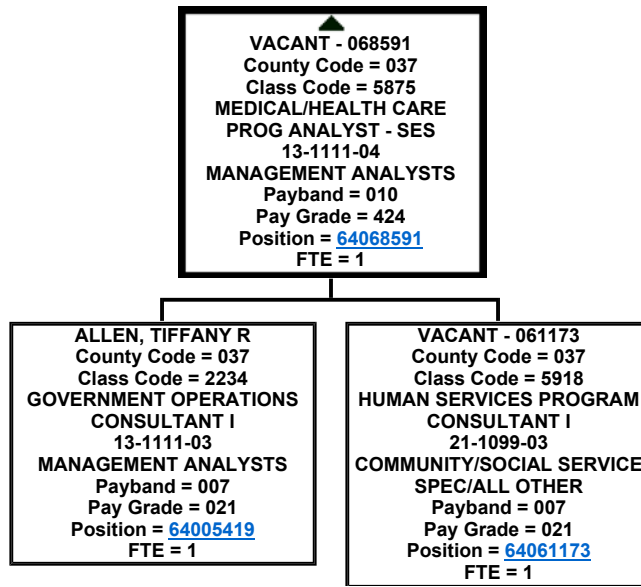


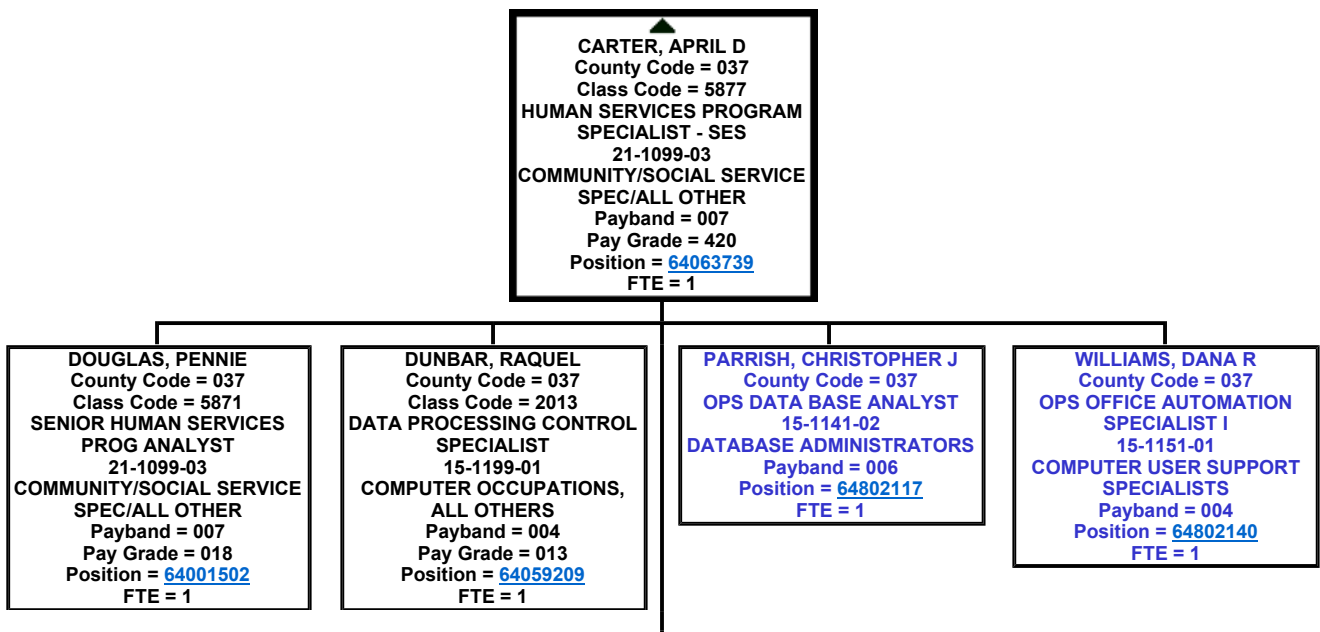
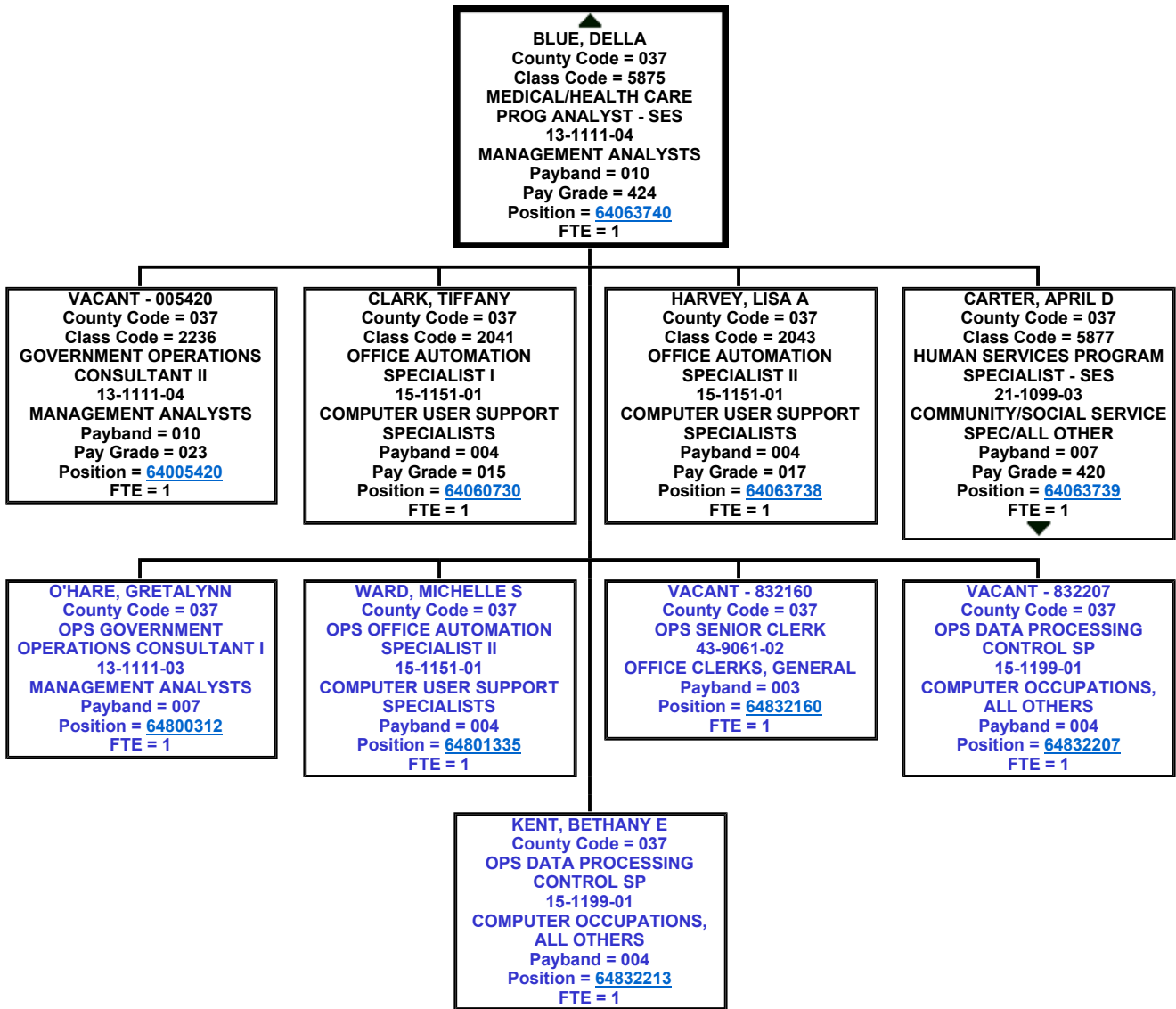




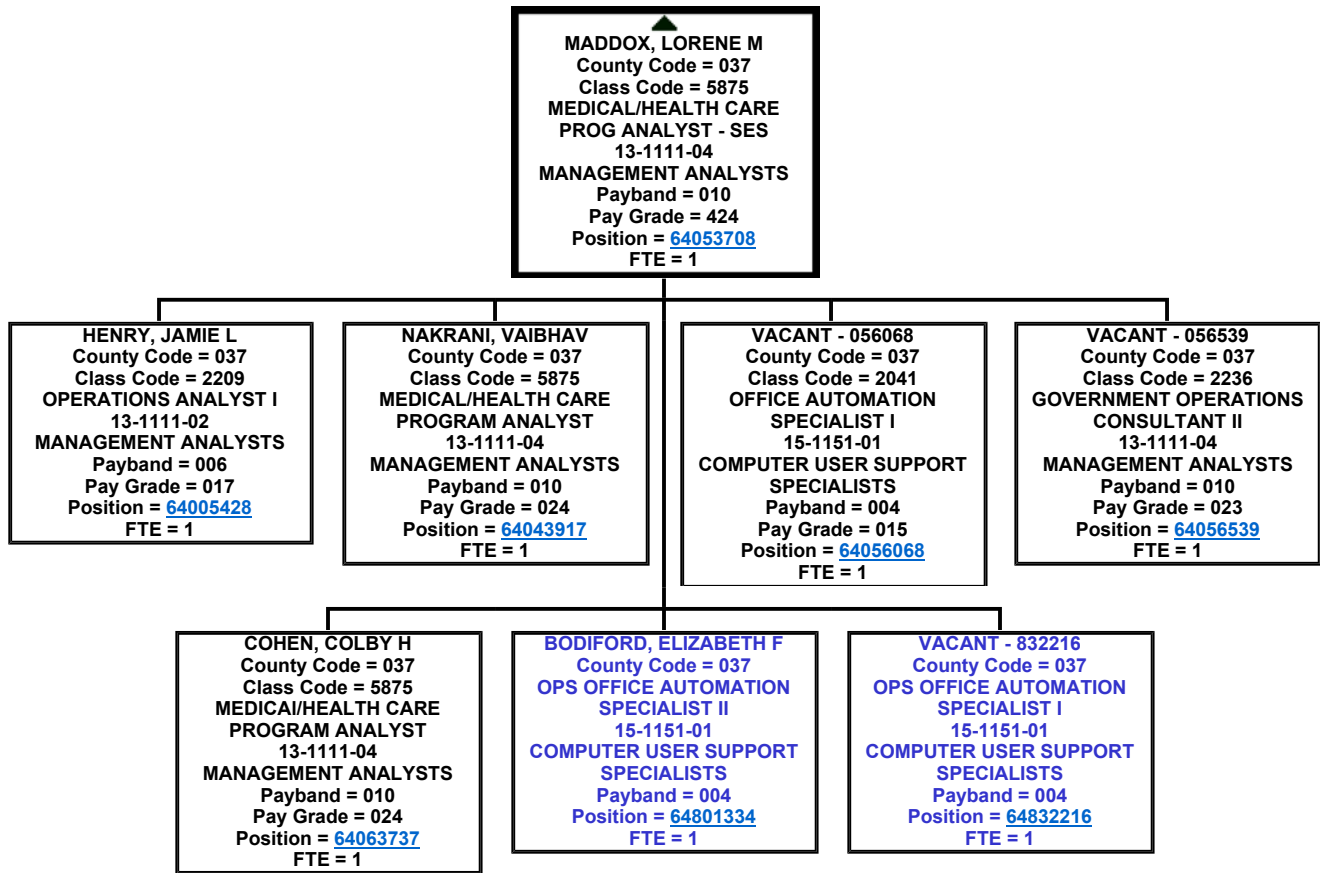


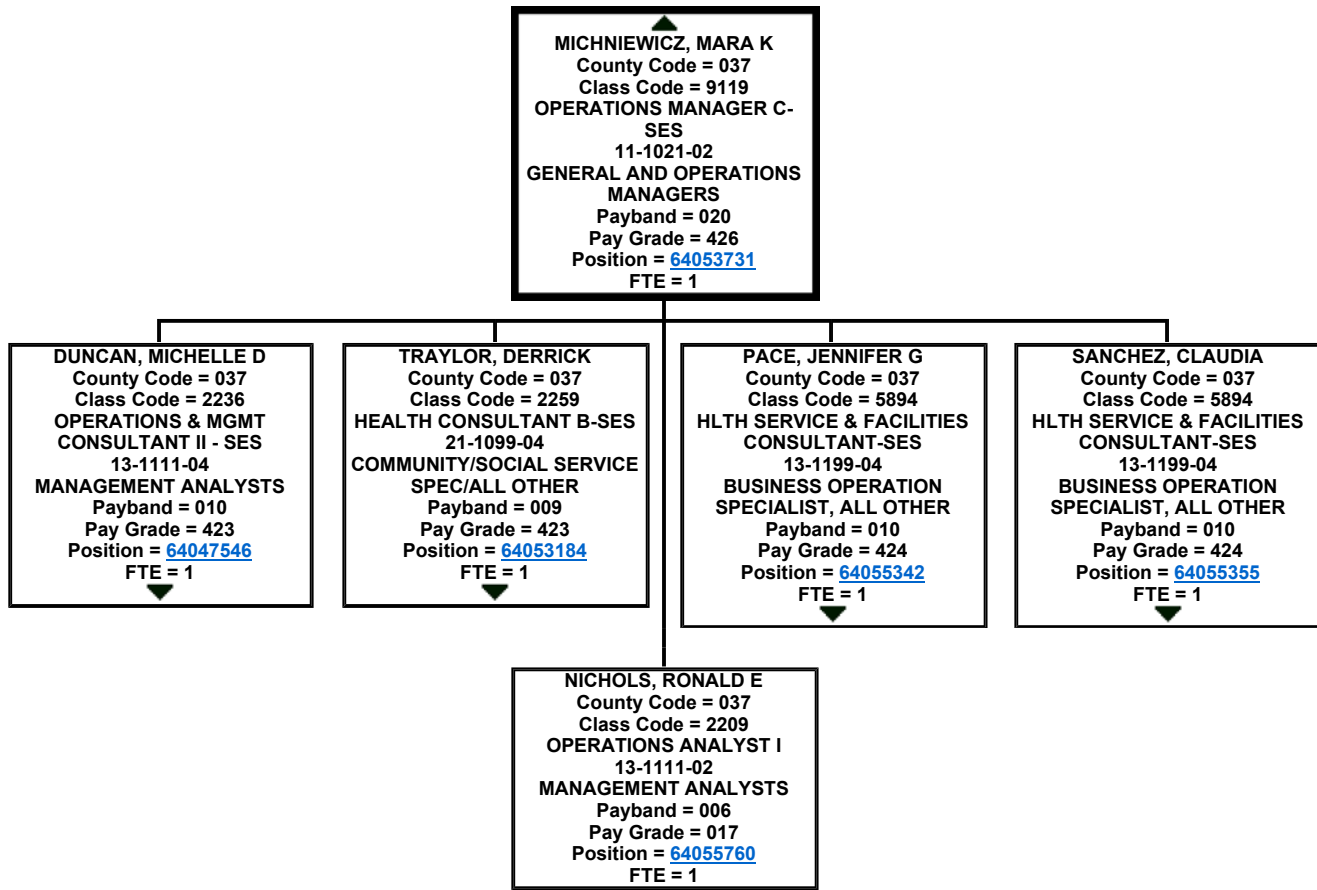


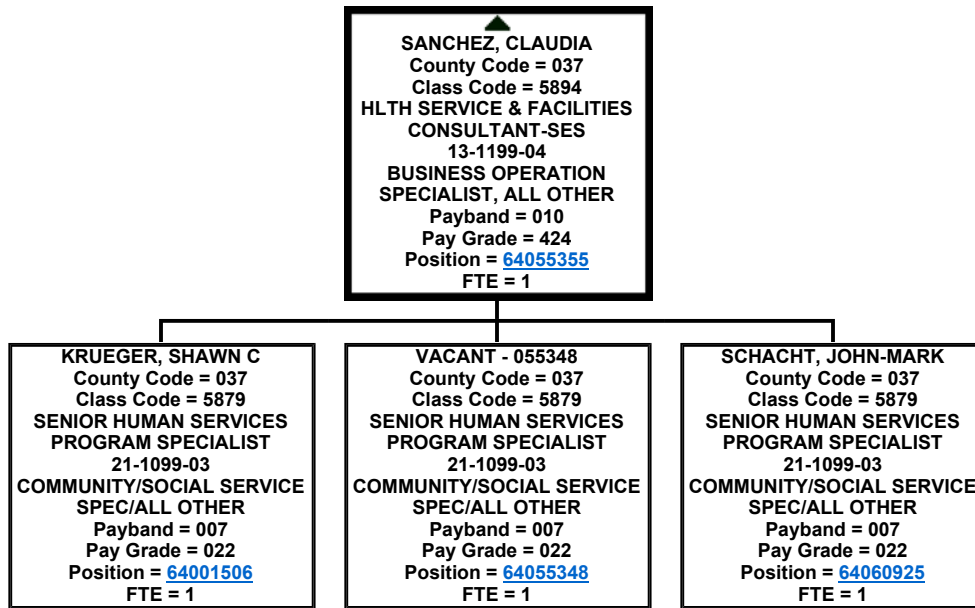


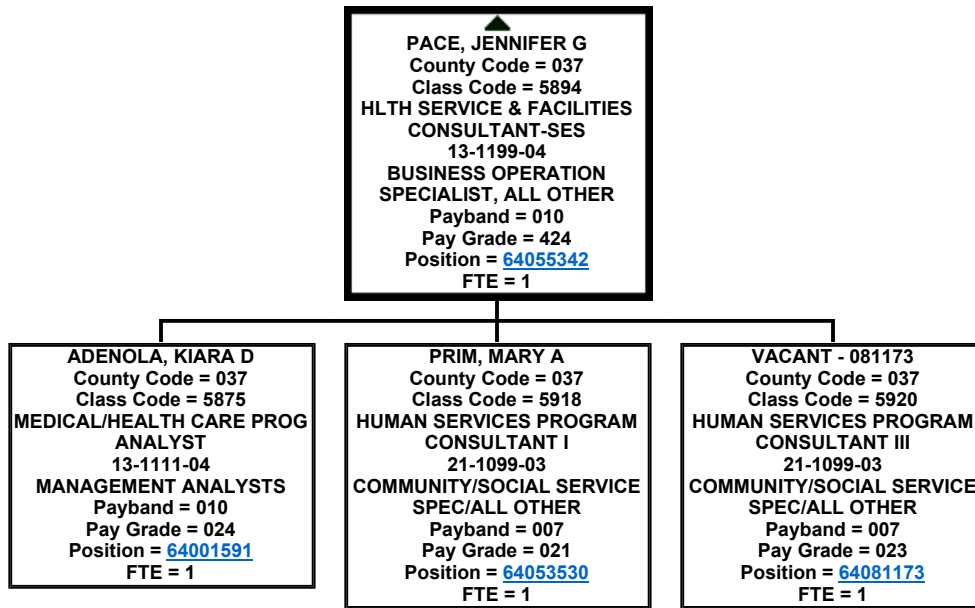


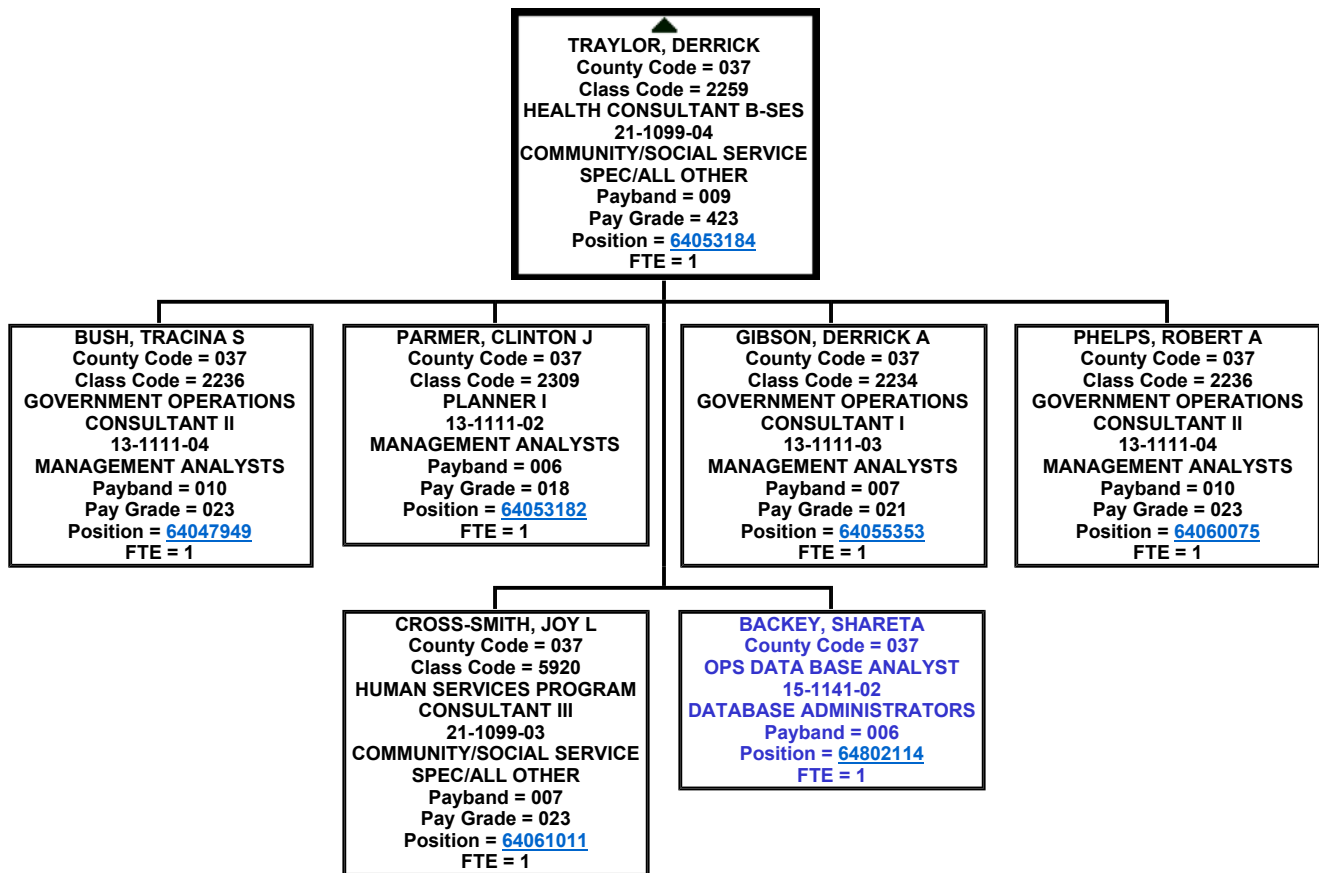
SAMPSON, DEVONTE
County Code = 037
OPS OFFICE AUTOMATION
SPECIALIST I
15-1151-01
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 004
Position = [64832192](#)
FTE = 1

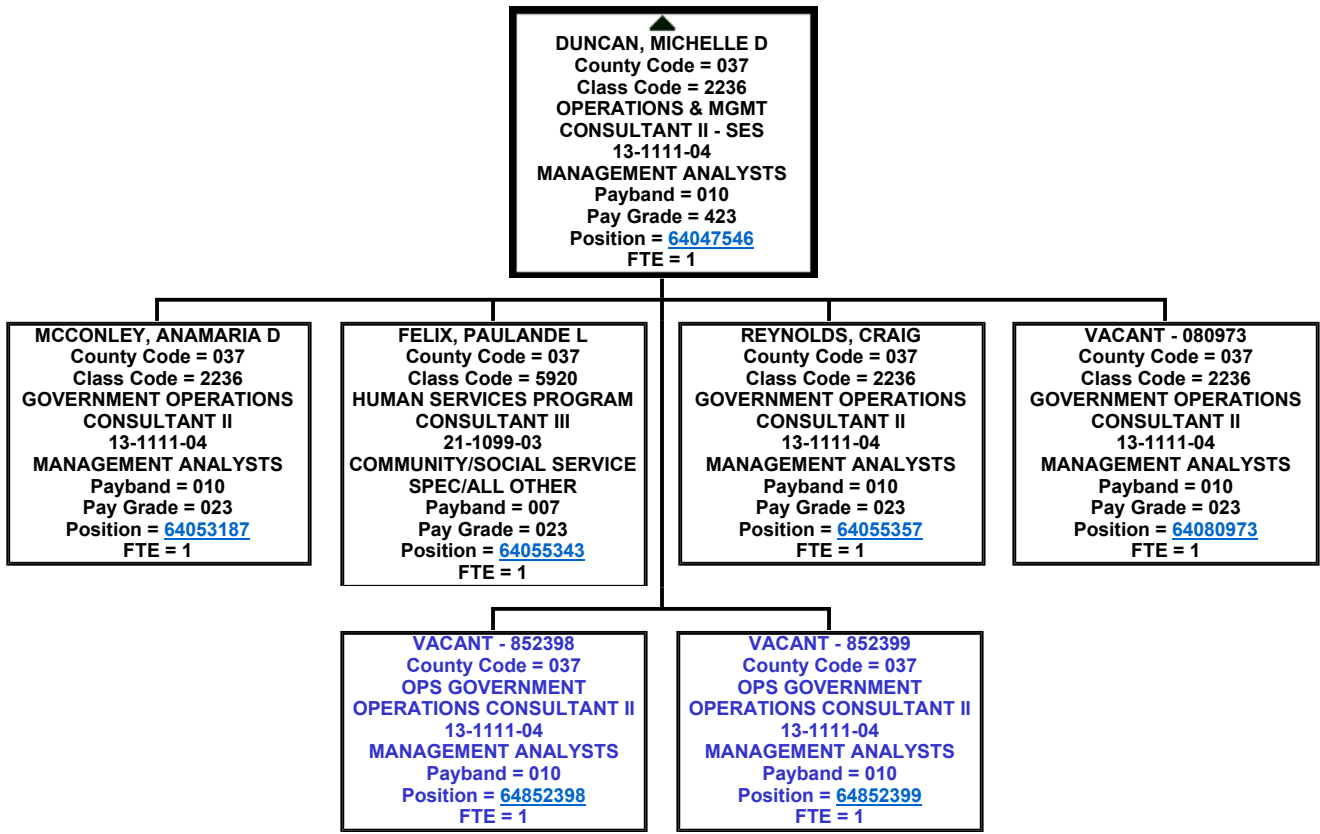


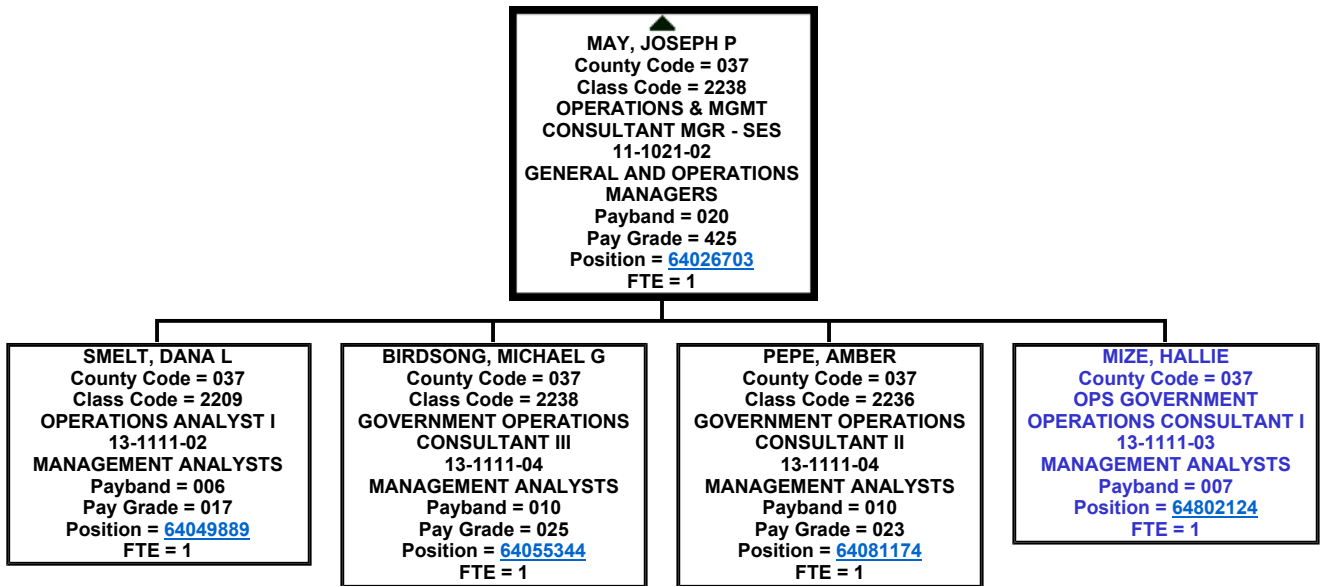






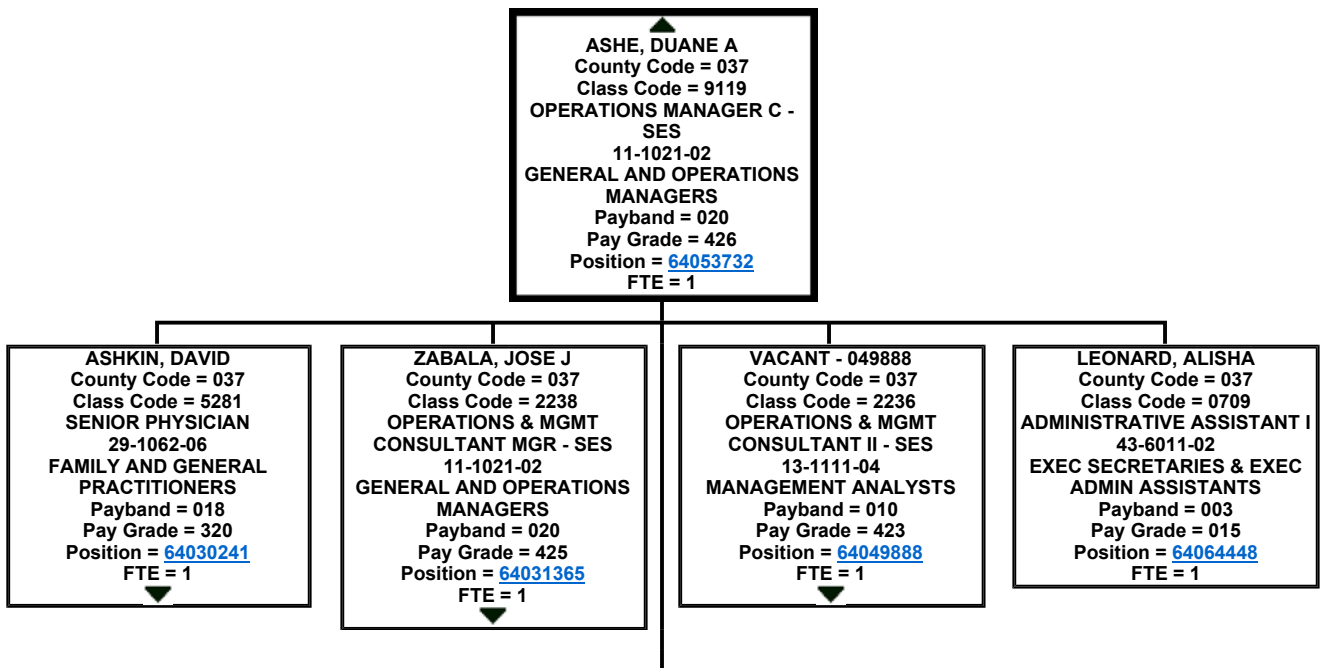
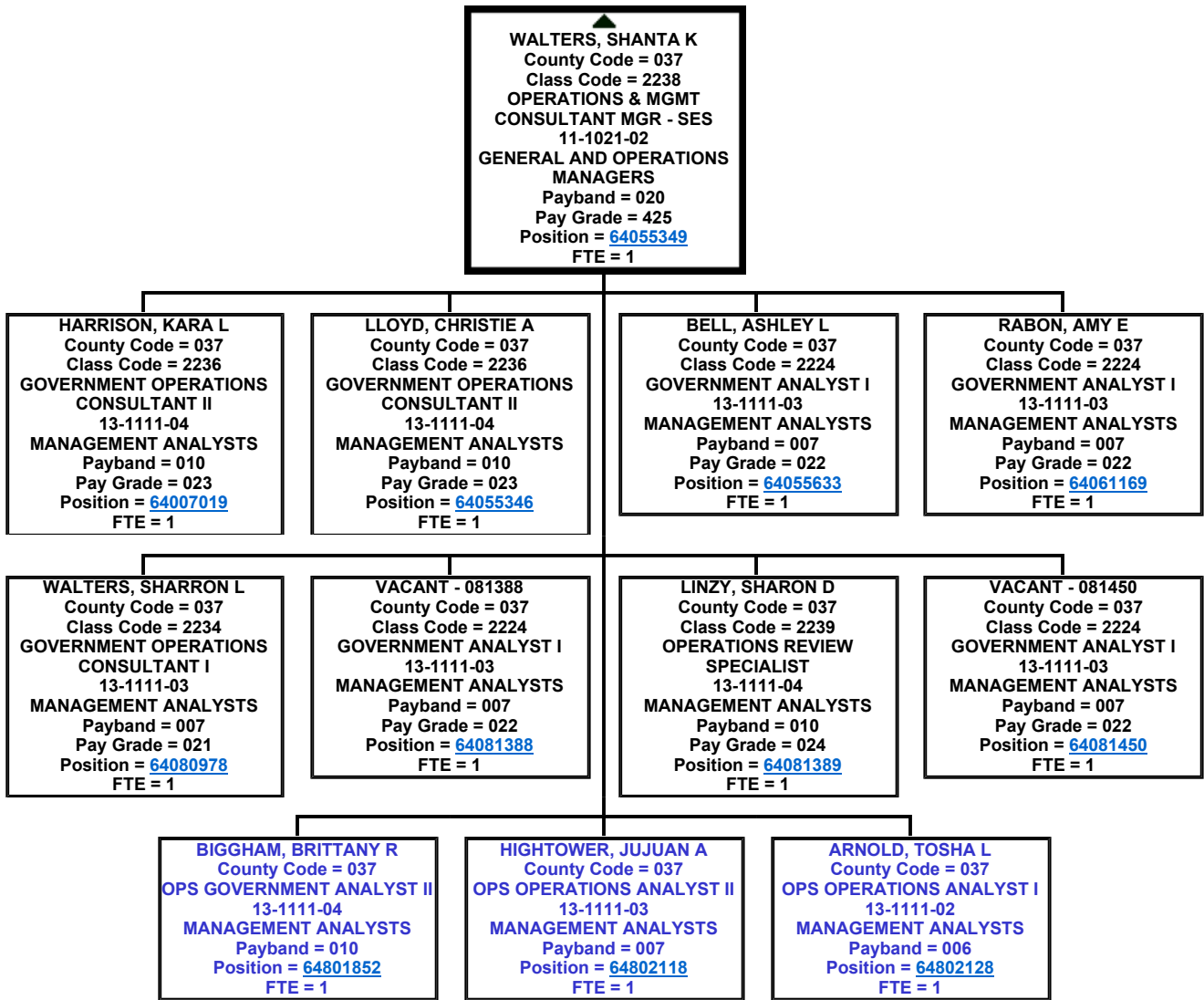




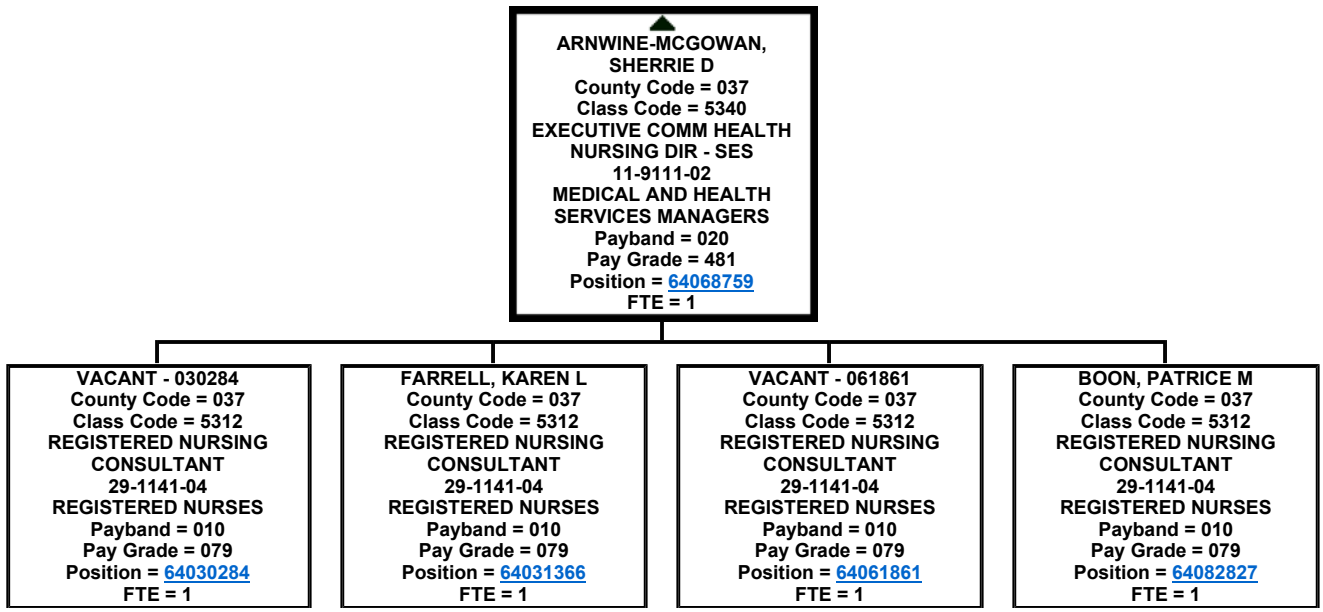


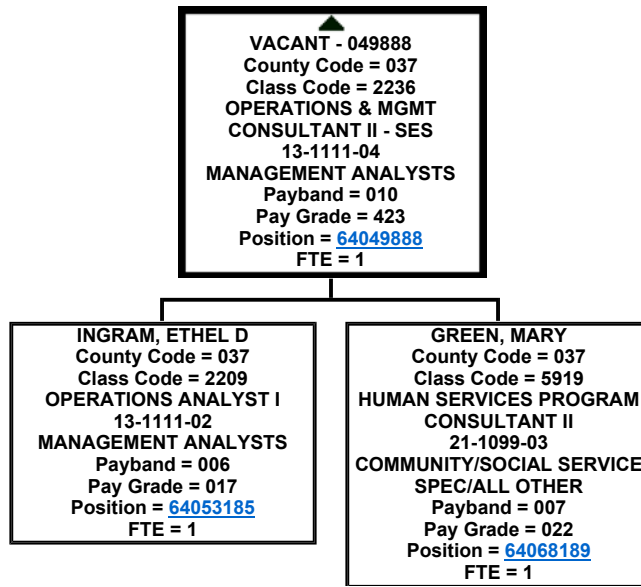
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GENERAL AND OPERATIONS
MANAGERS
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FTE = 1

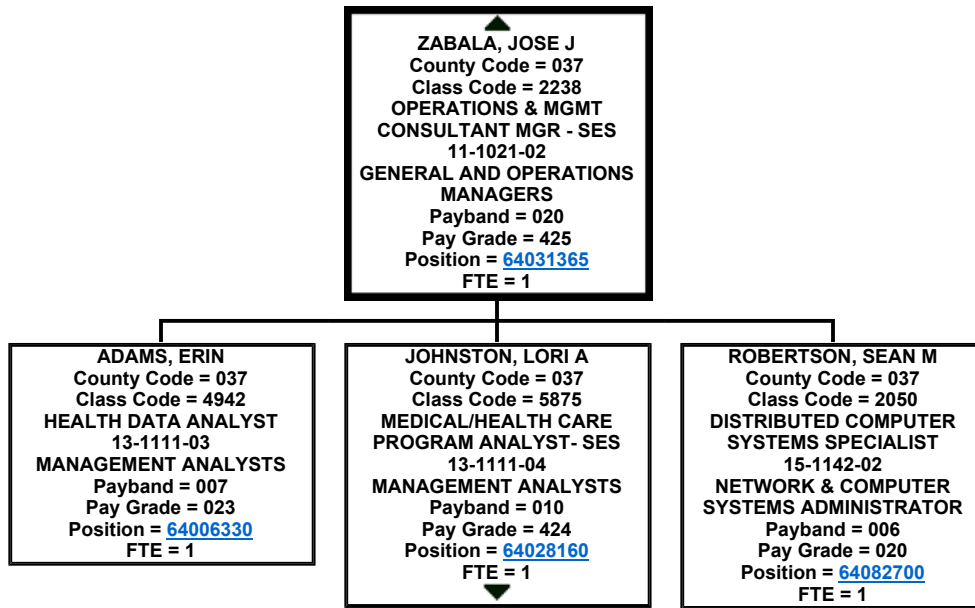
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County Code = 037
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
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FTE = 1

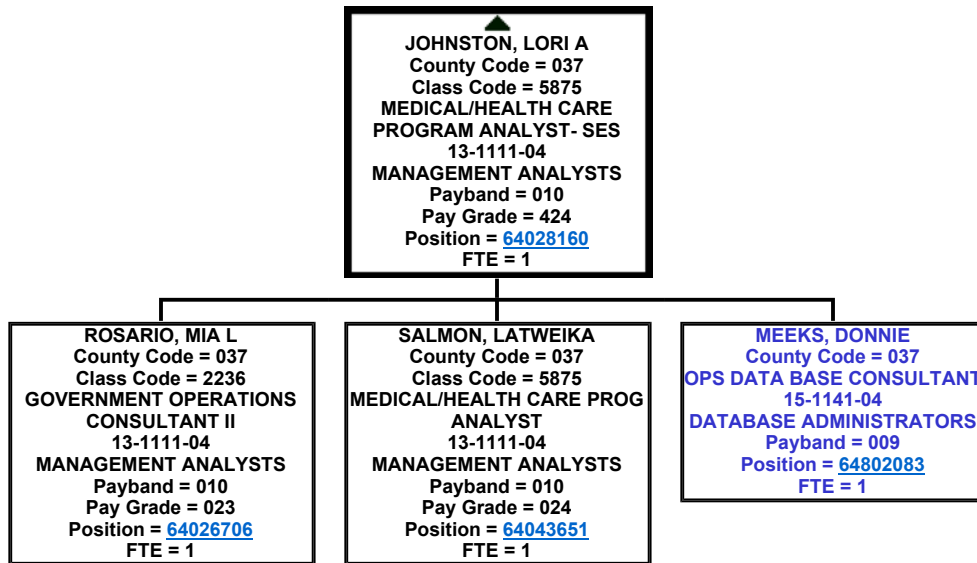


ARNWINE-MCGOWAN,
SHERRIE D
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR - SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 481
Position = [64068759](#)
FTE = 1



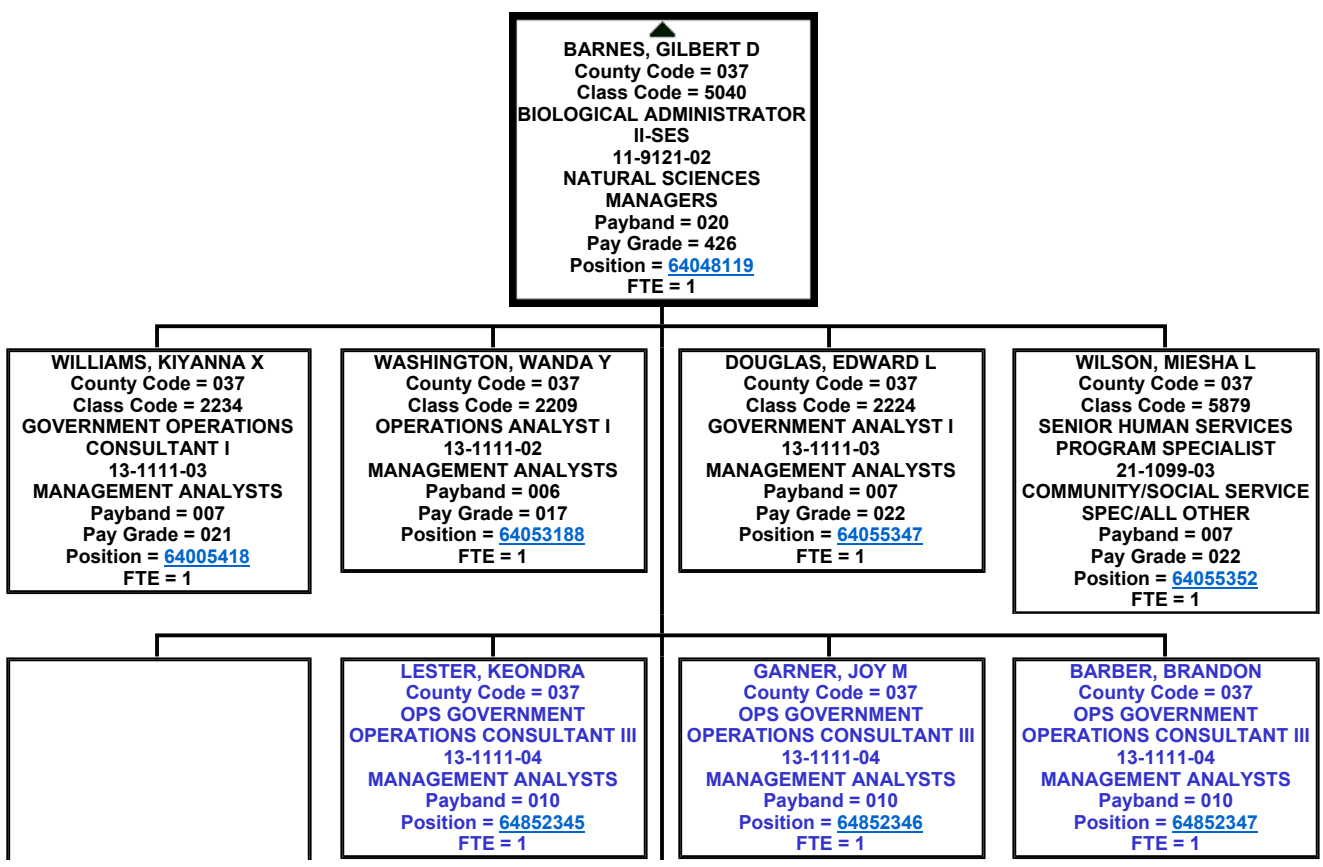
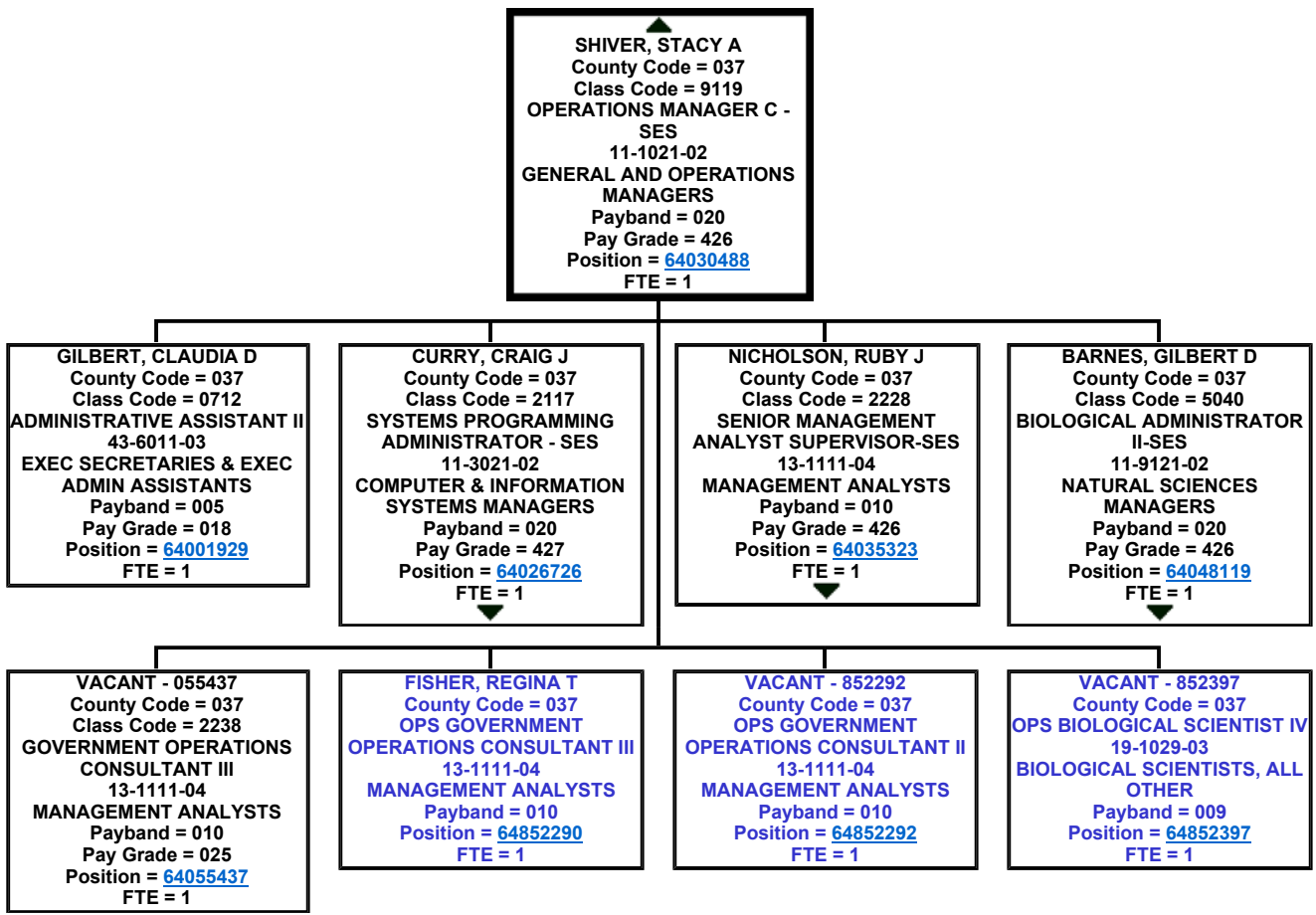






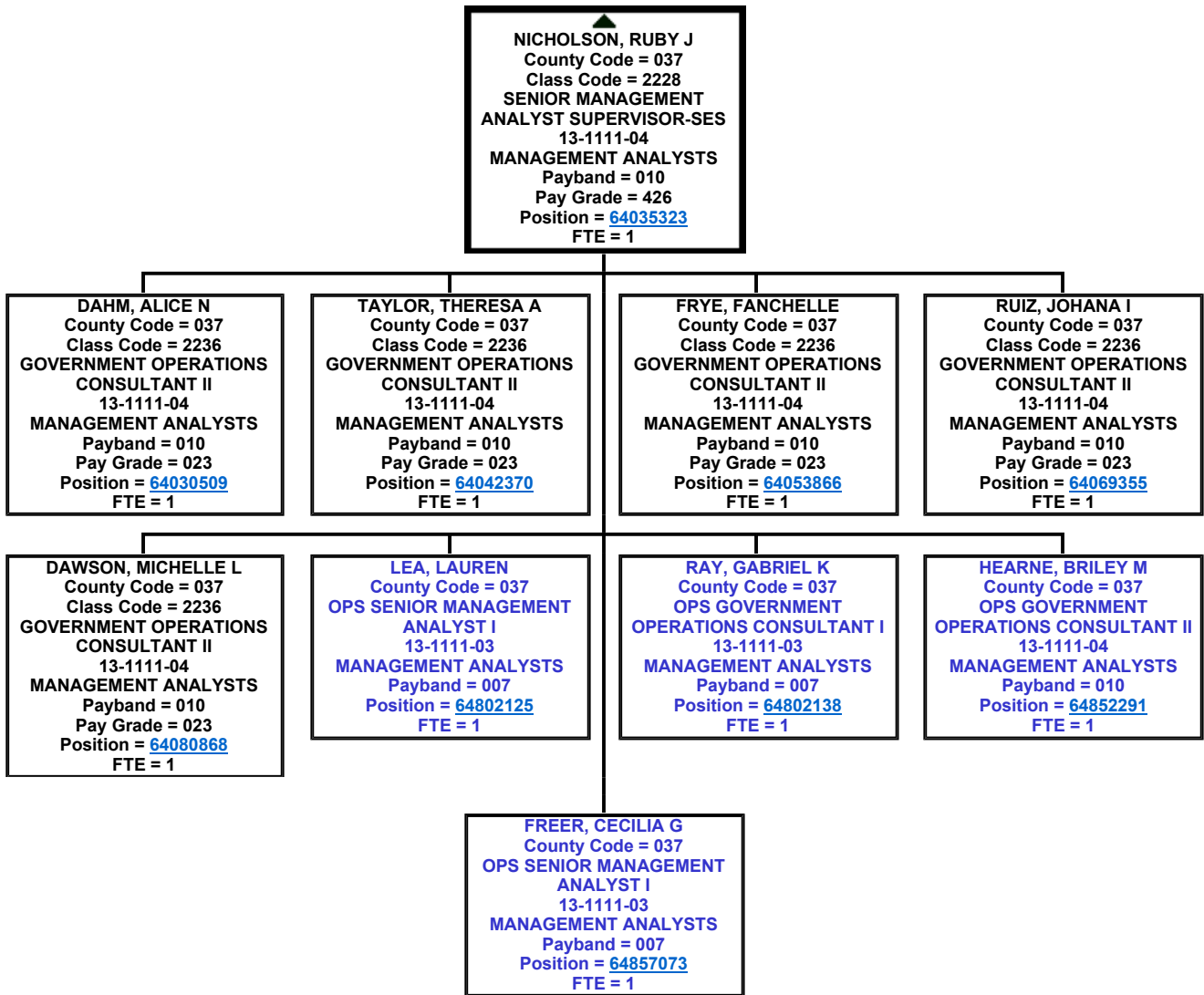
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ASHKIN, DAVID
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FAMILY AND GENERAL
PRACTITIONERS
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Position = [64030241](#)
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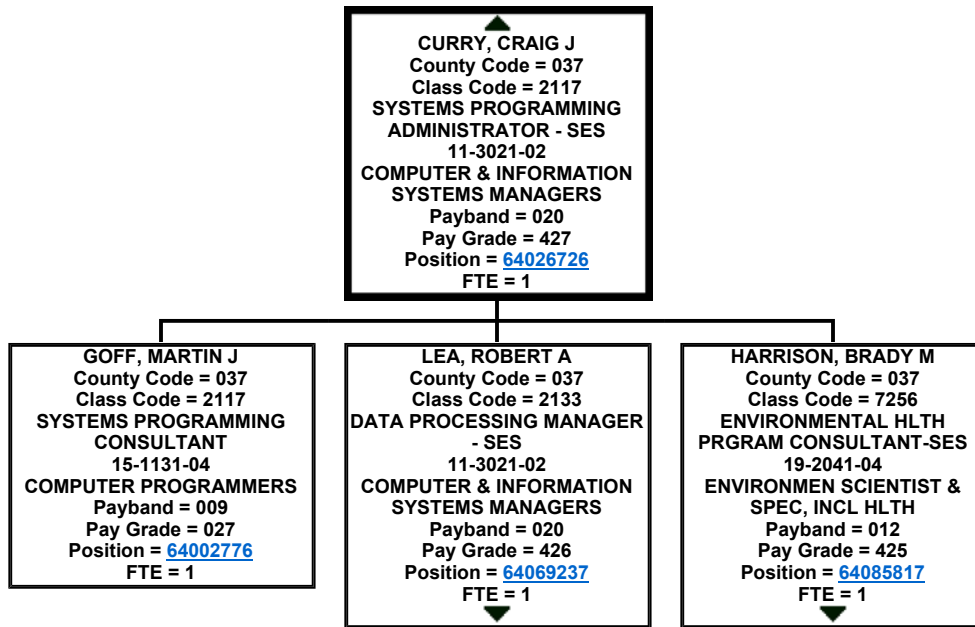
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County Code = 037
Class Code = 2234
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CONSULTANT I
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MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64030299](#)
FTE = 1

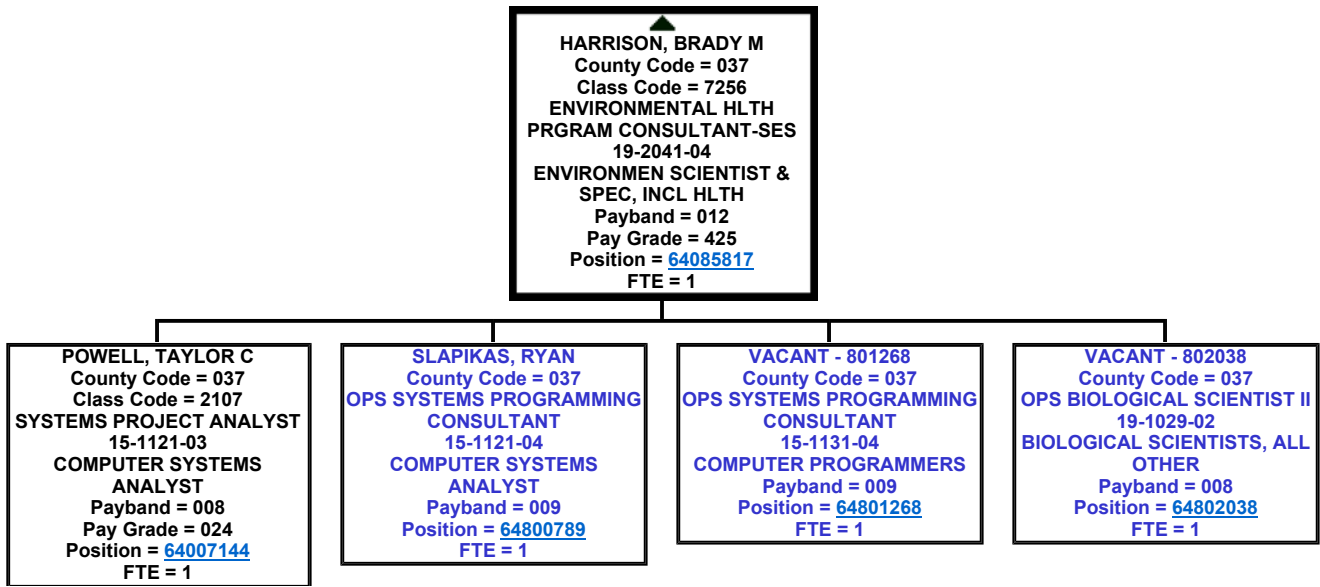


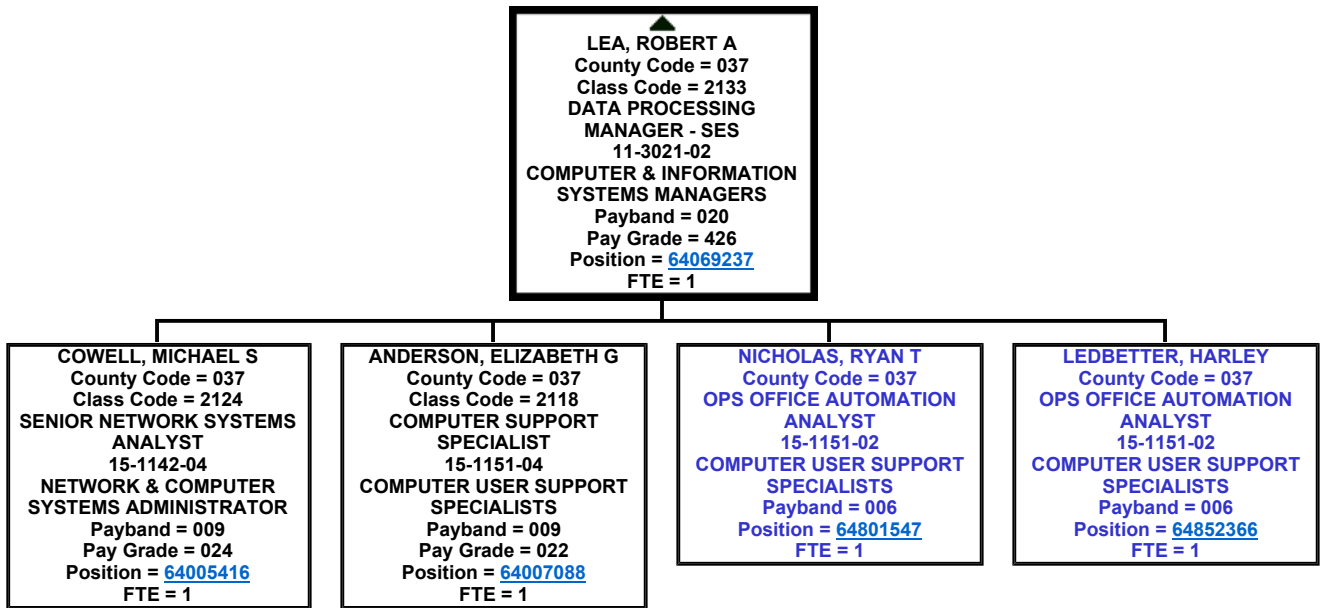
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County Code = 037
Class Code = 2234
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CONSULTANT I
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MANAGEMENT ANALYSTS
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Position = [64055634](#)
FTE = 1

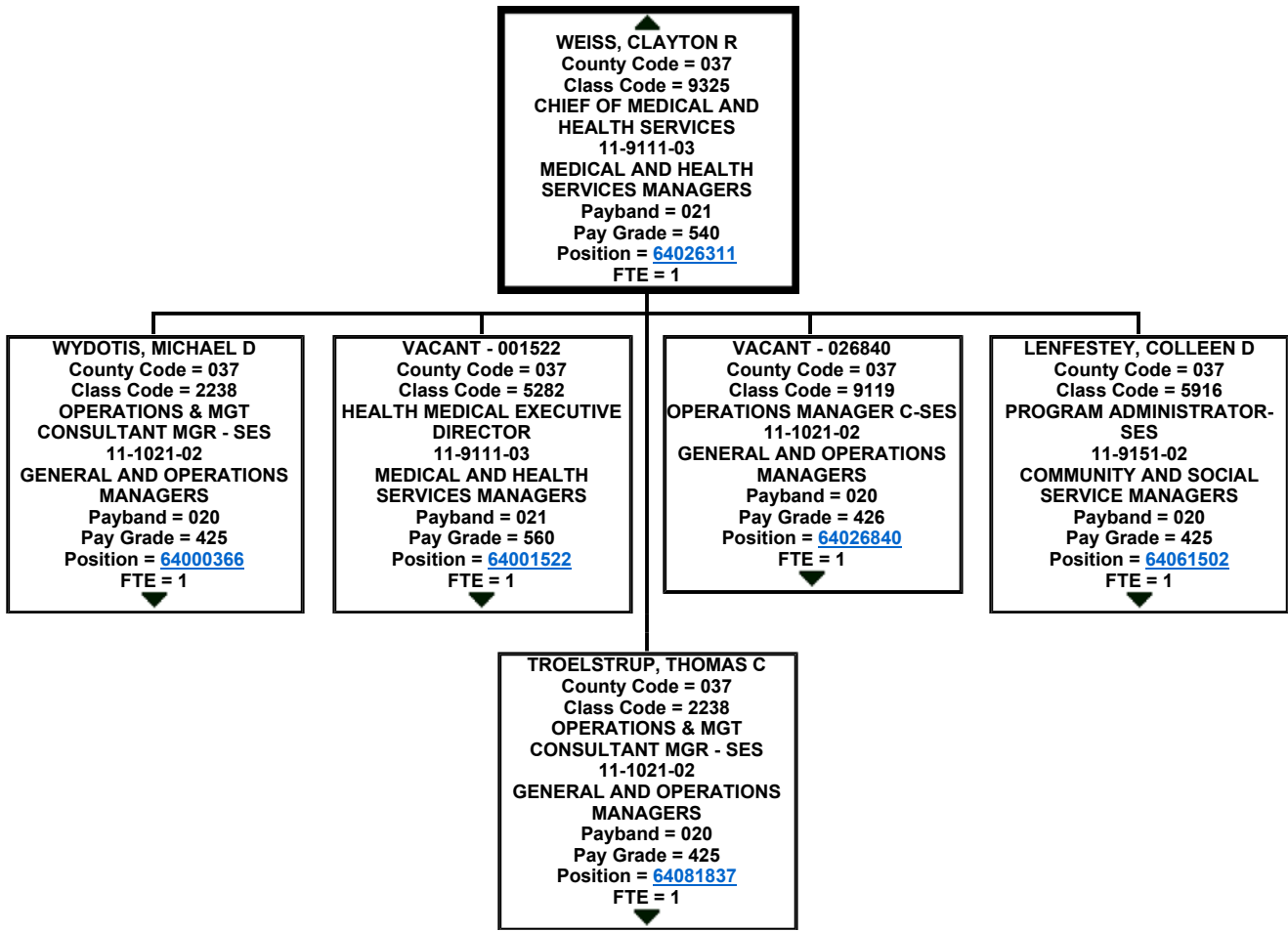
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County Code = 037
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OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64852348](#)
FTE = 1

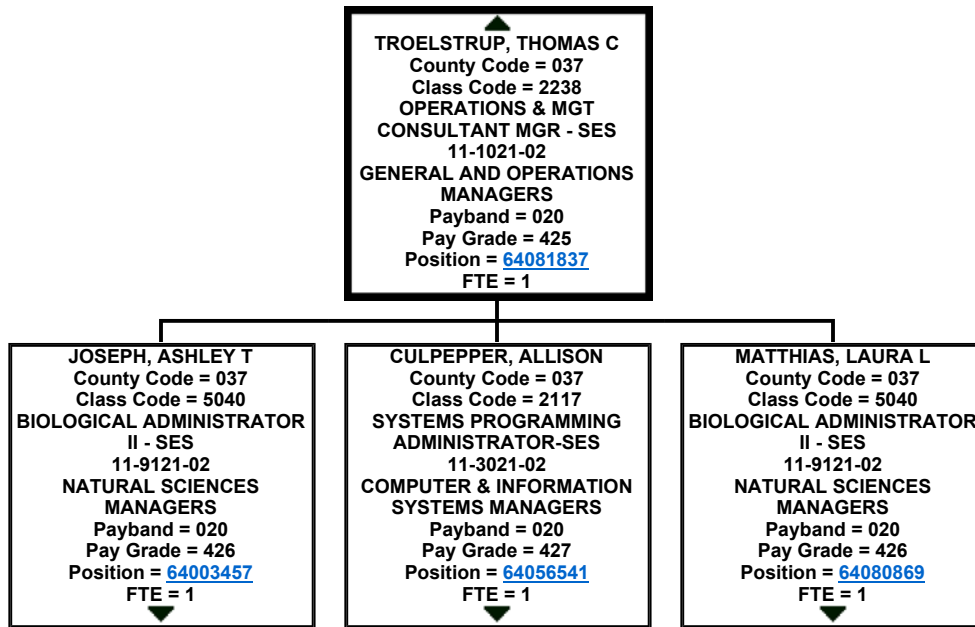


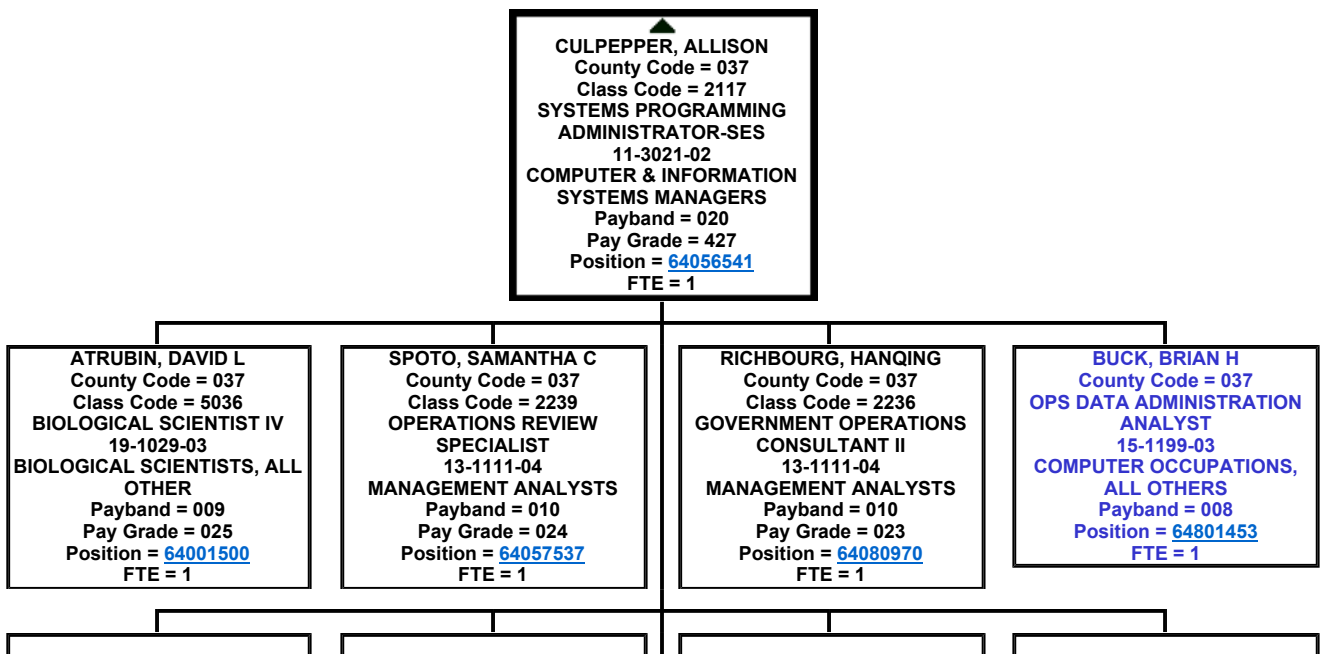
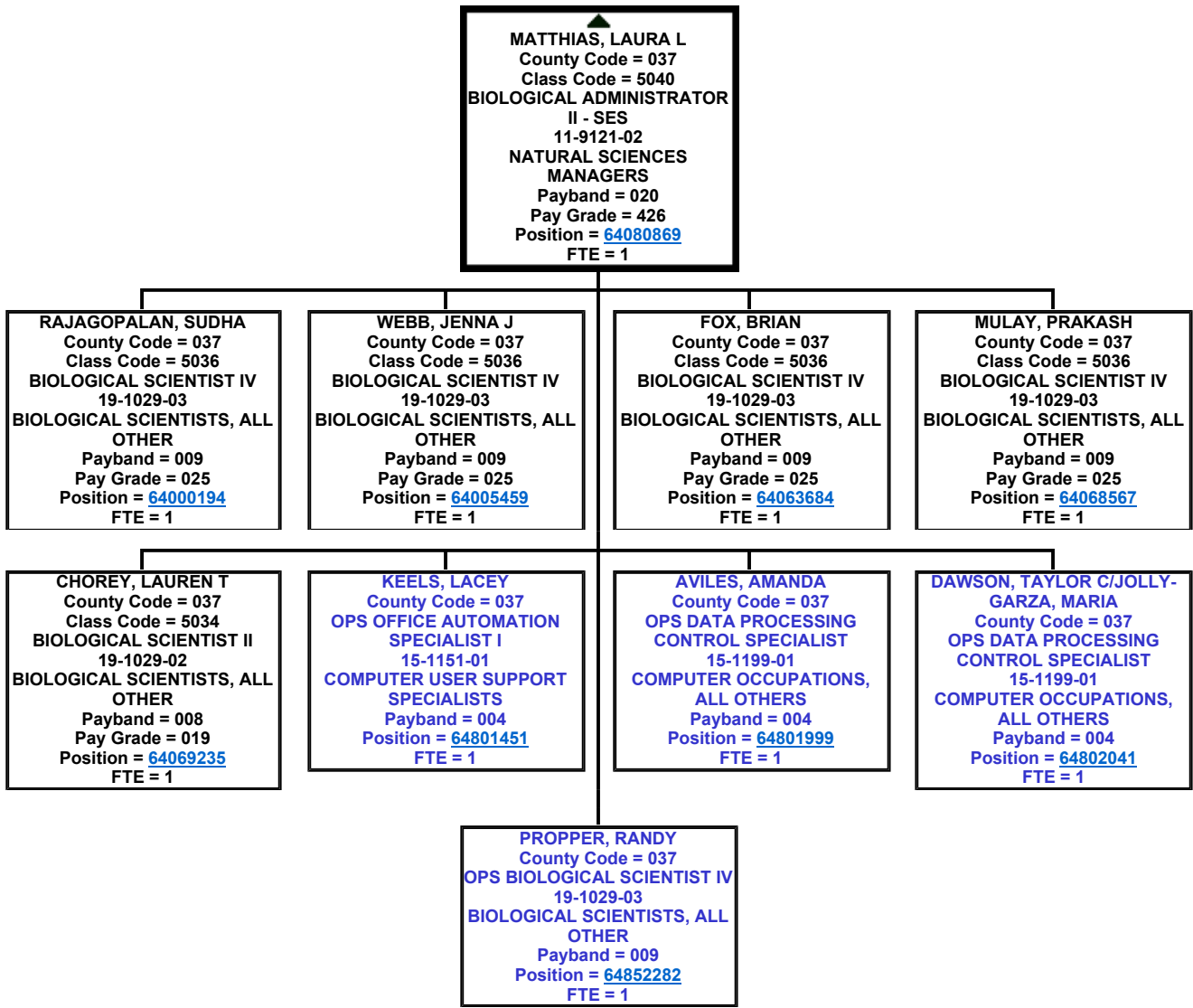


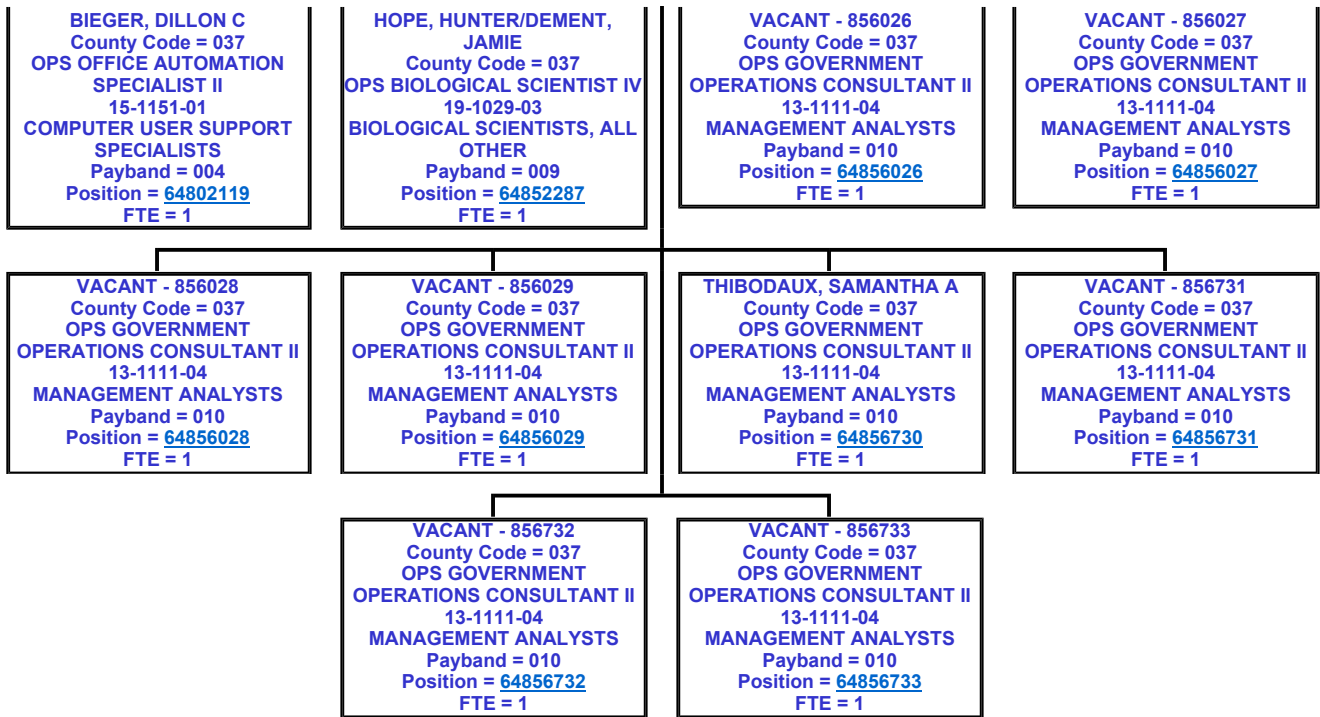


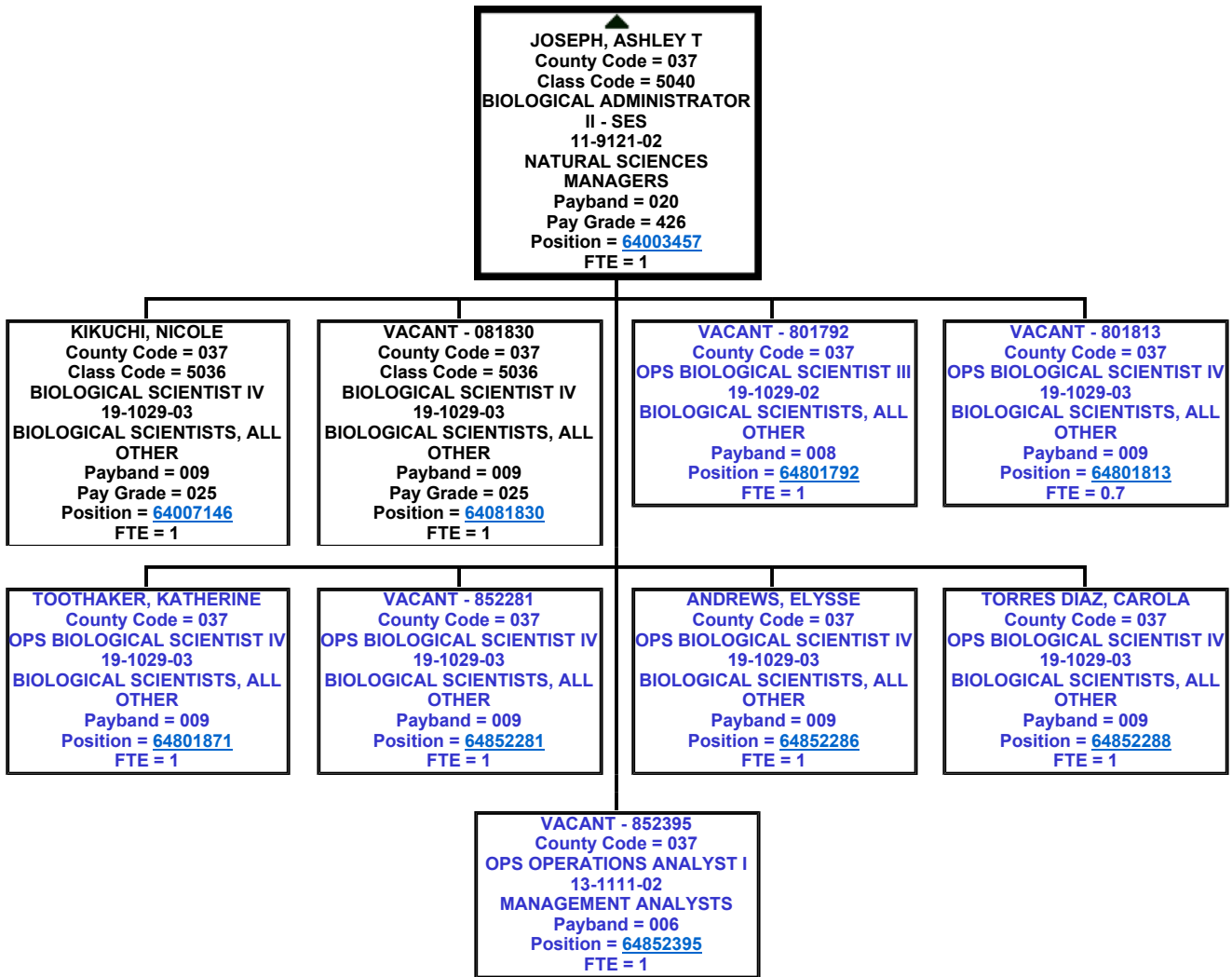


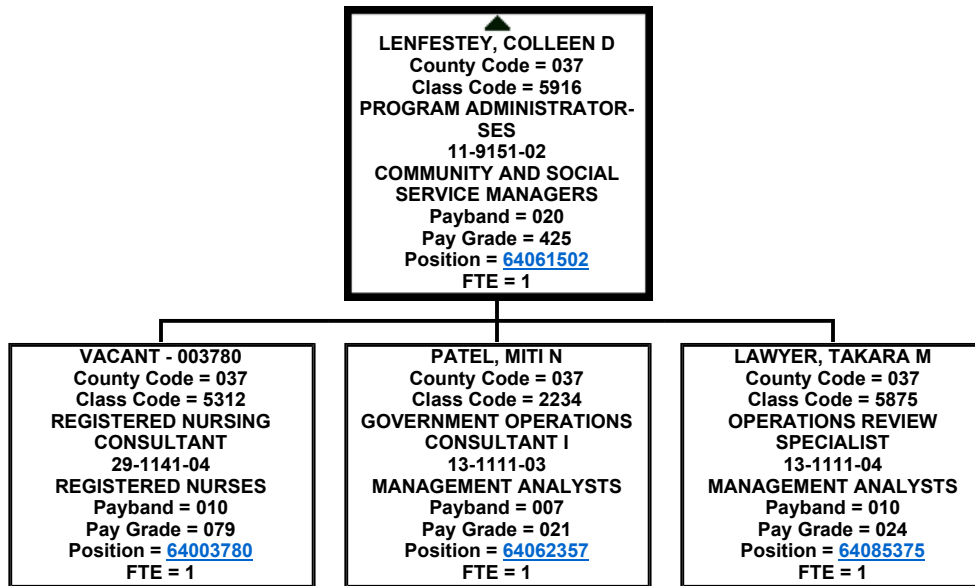


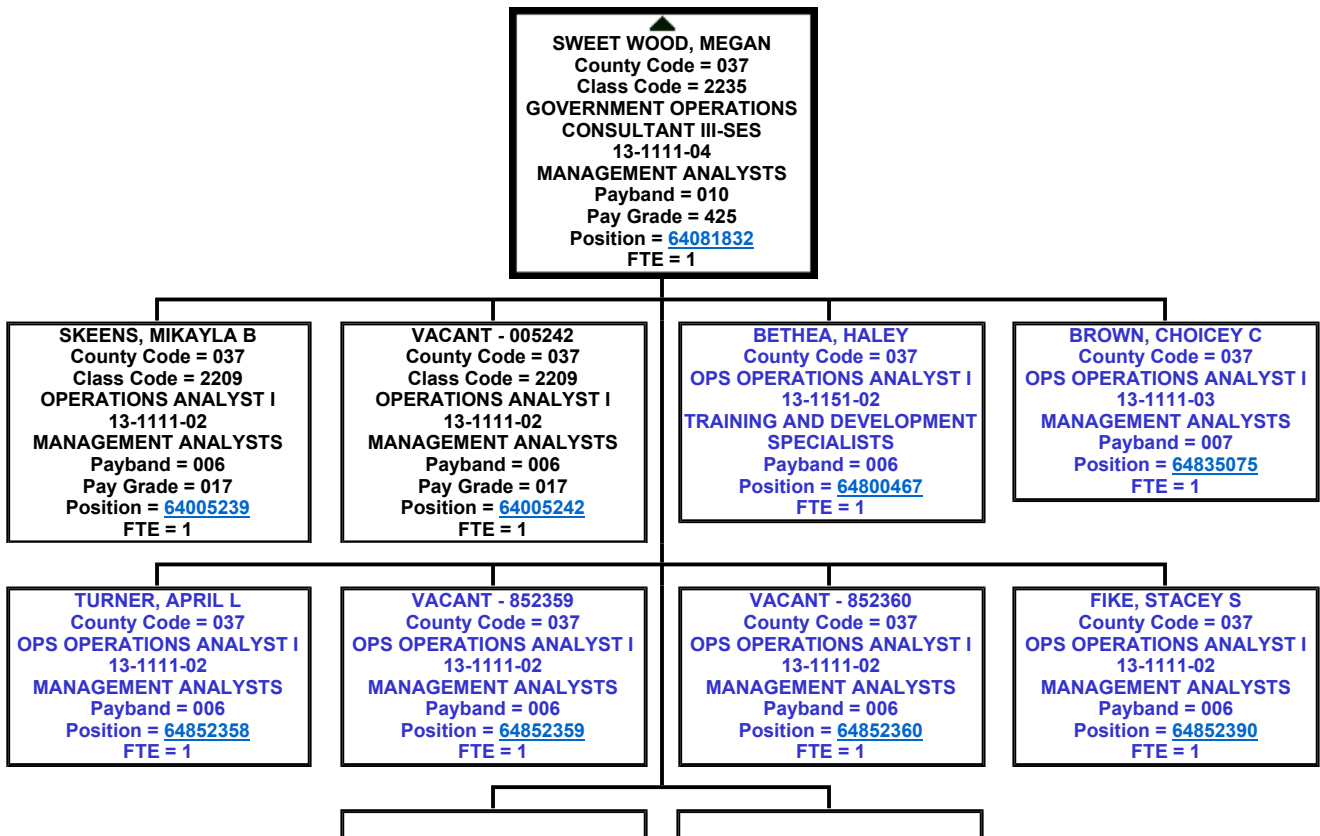
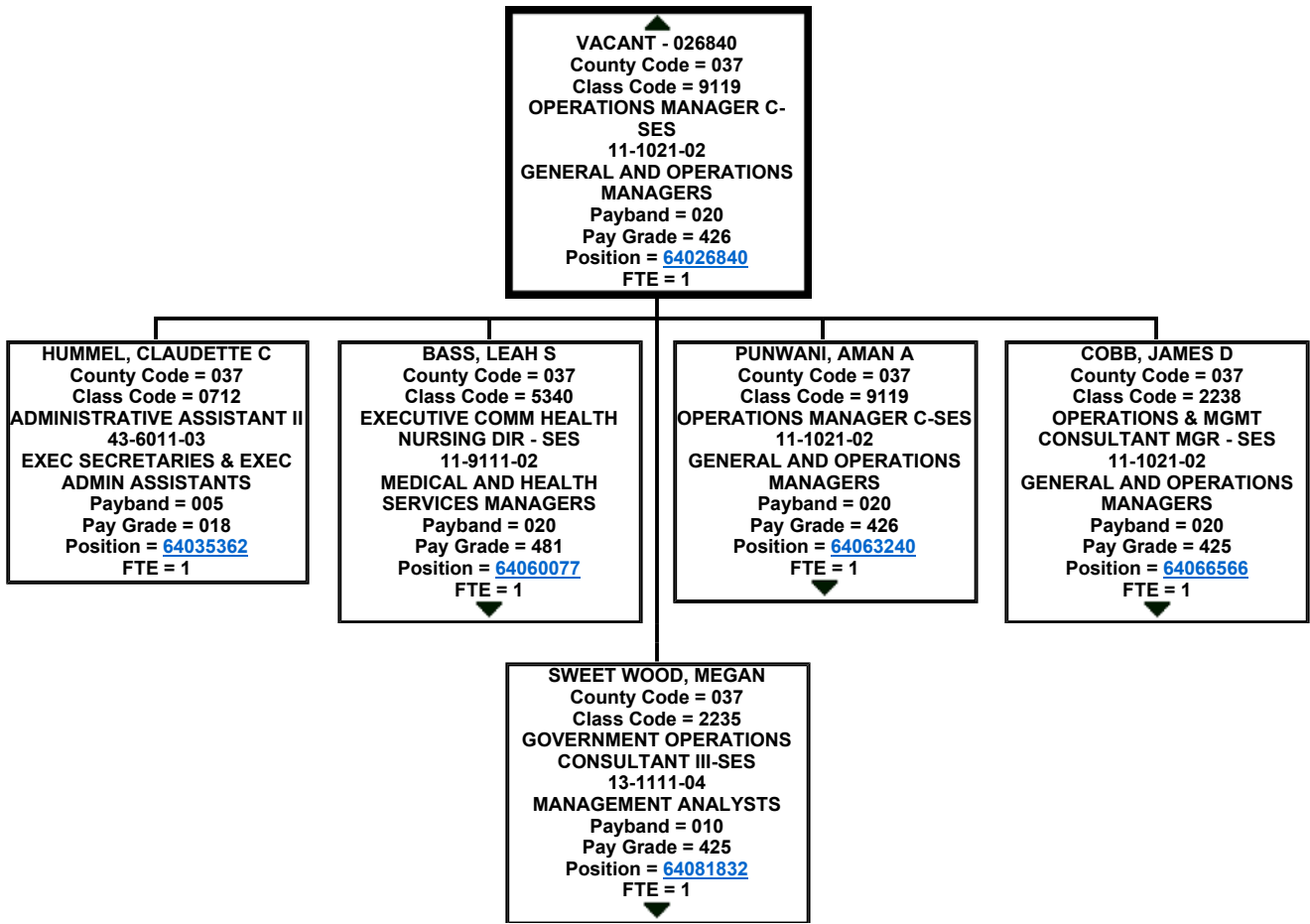






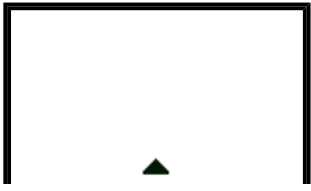
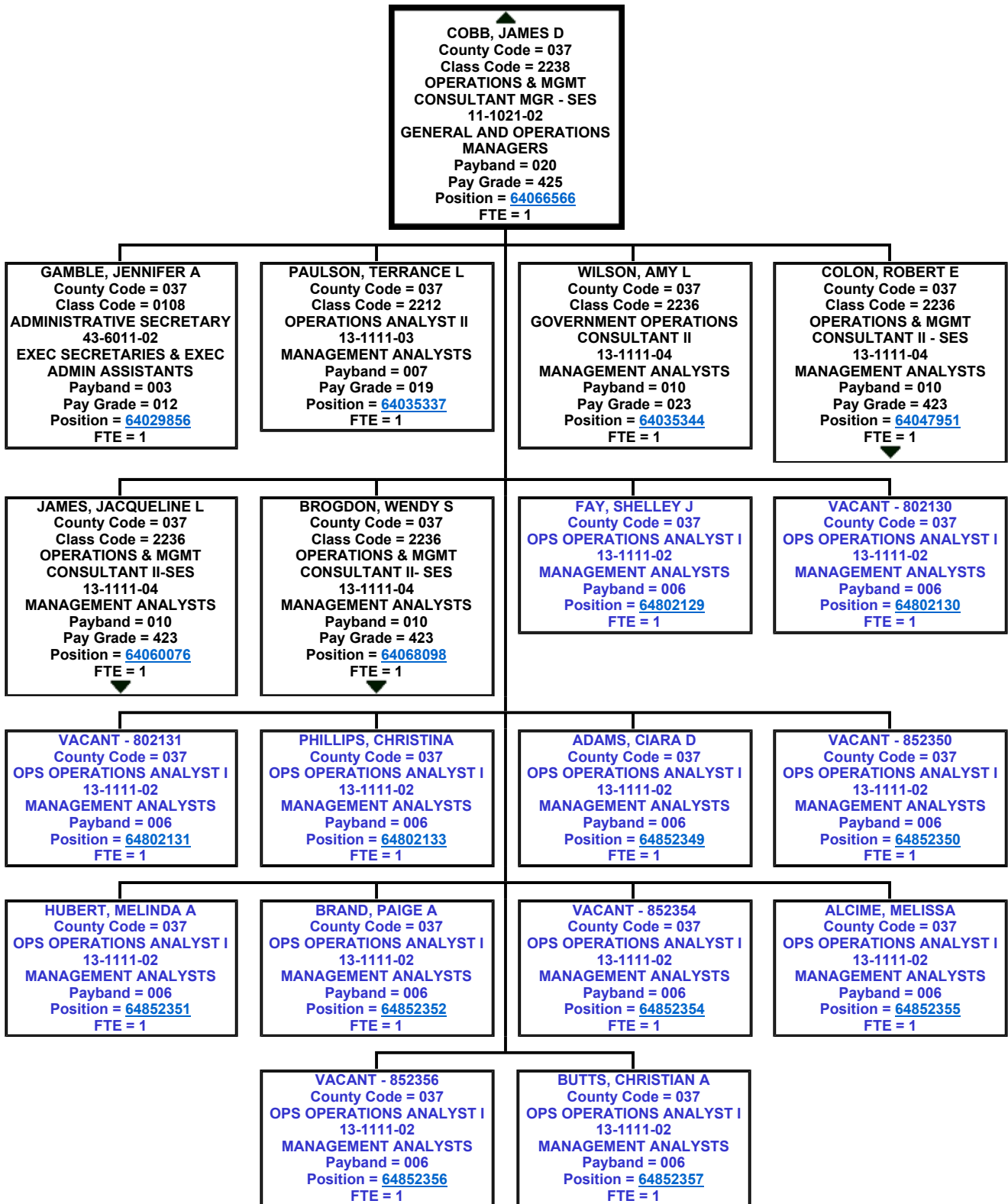


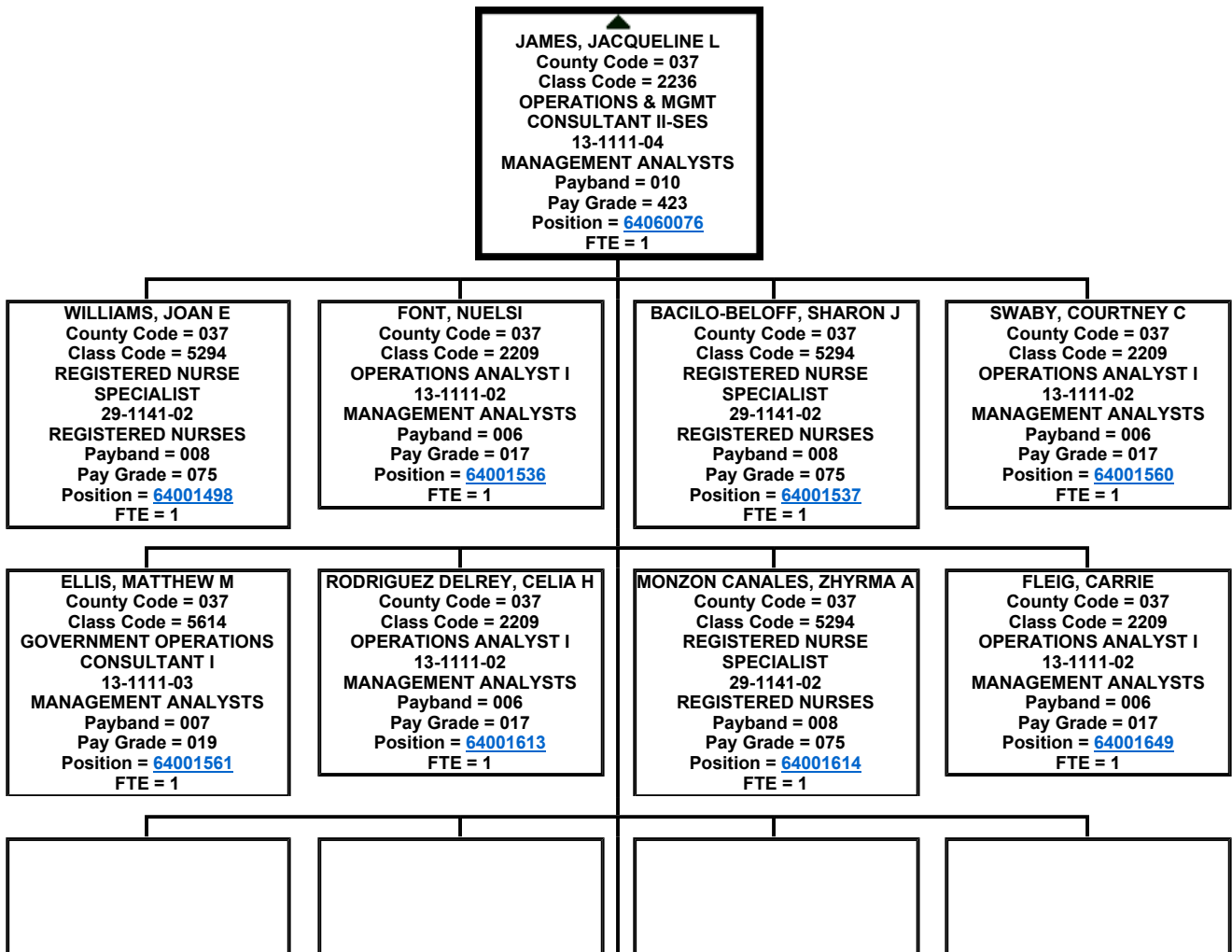
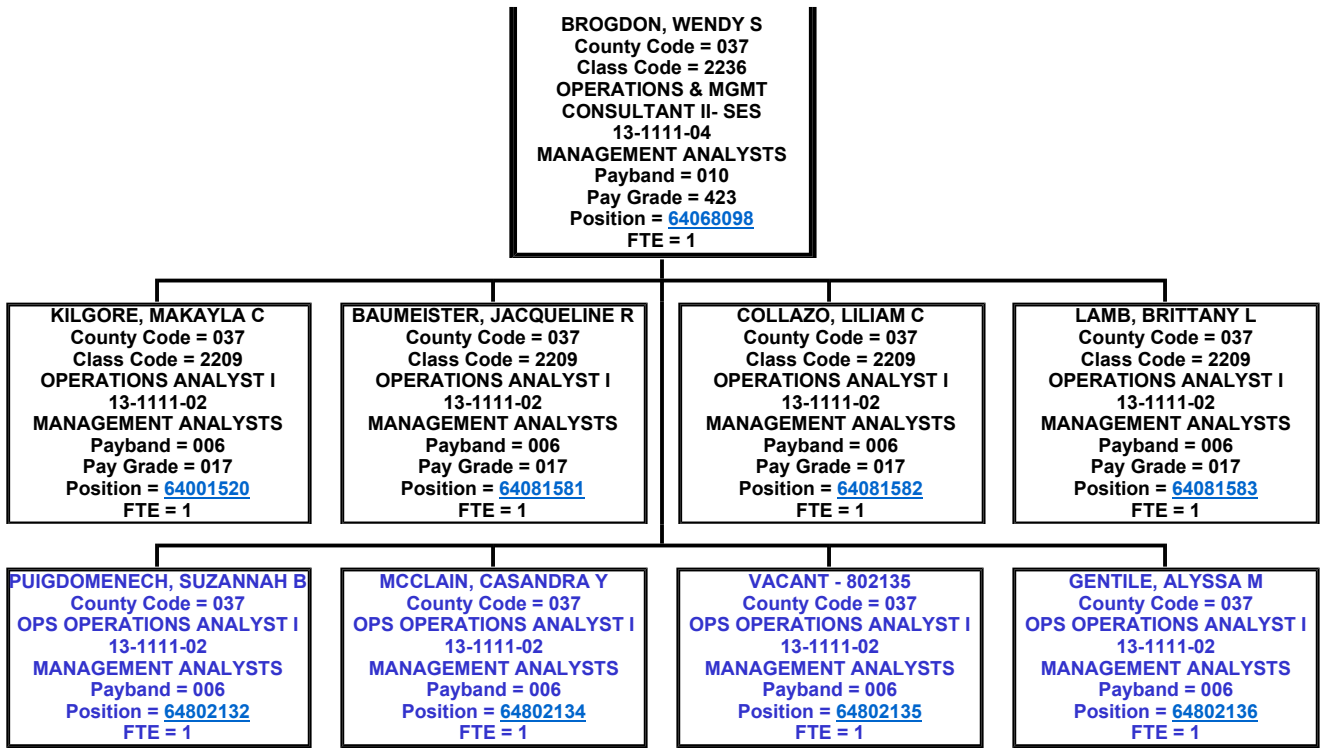




BRITTON, DAMIAN S
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OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852391](#)
FTE = 1

YOUNG BELL, JOIKYERA A
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13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64852392](#)
FTE = 1





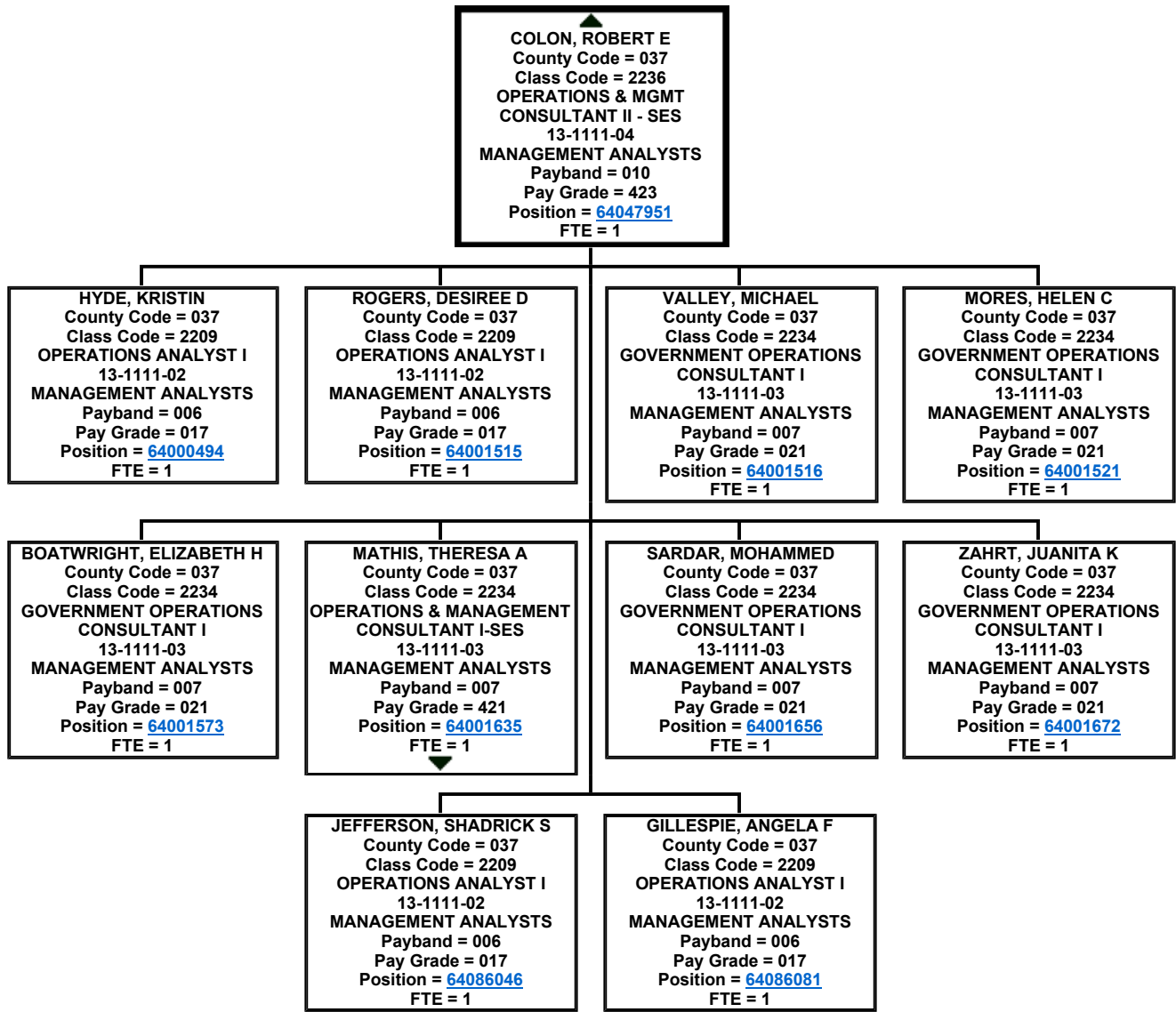
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 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
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 Pay Grade = 075
 Position = [64001650](#)
 FTE = 1

VALLE, TRACY-ANN
 County Code = 037
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64001663](#)
 FTE = 1

TAYLOR, DANIEL
 County Code = 037
 Class Code = 2209
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 13-1111-02
 MANAGEMENT ANALYSTS
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 Position = [64005243](#)
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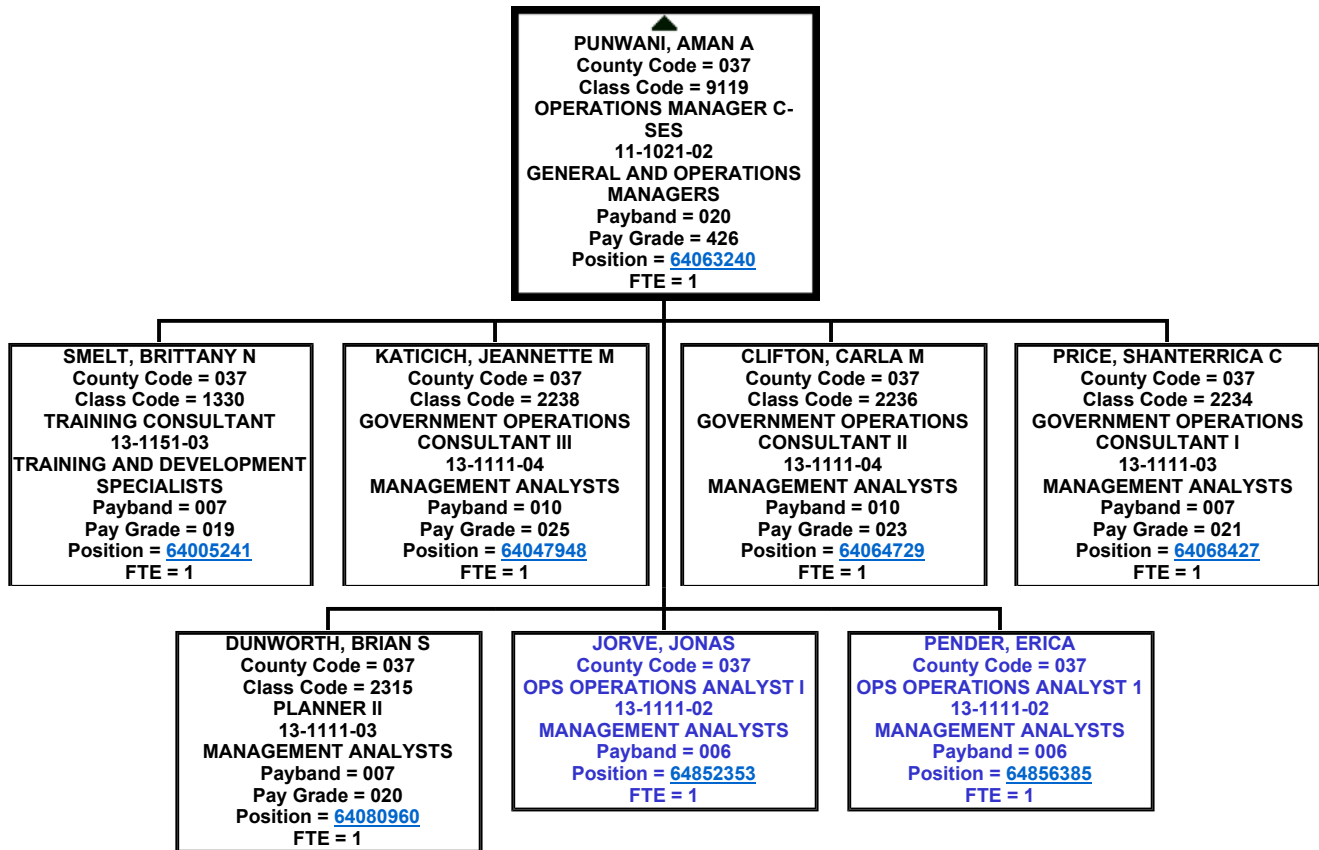
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 Class Code = 2209
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 13-1111-02
 MANAGEMENT ANALYSTS
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 Pay Grade = 017
 Position = [64086047](#)
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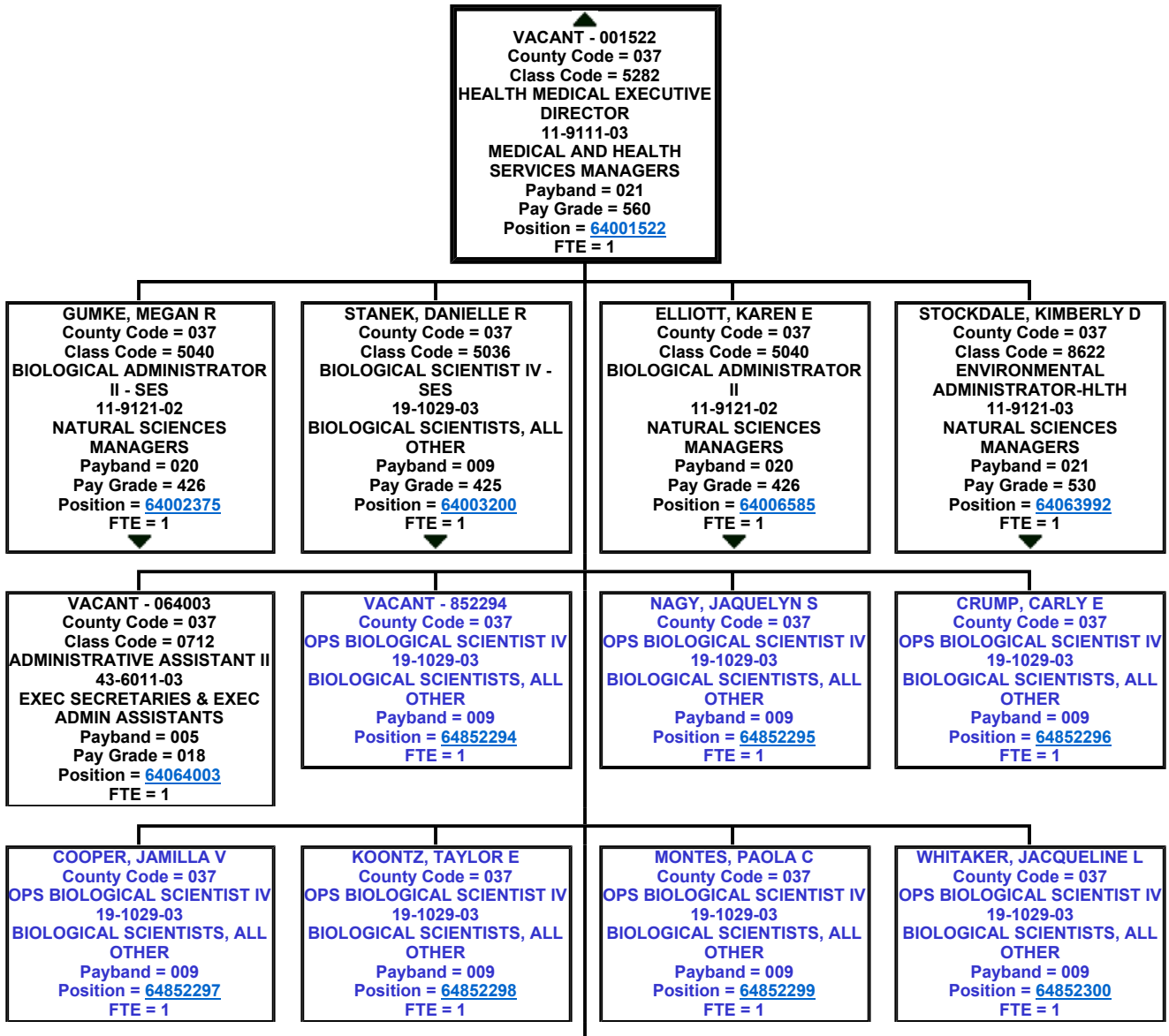
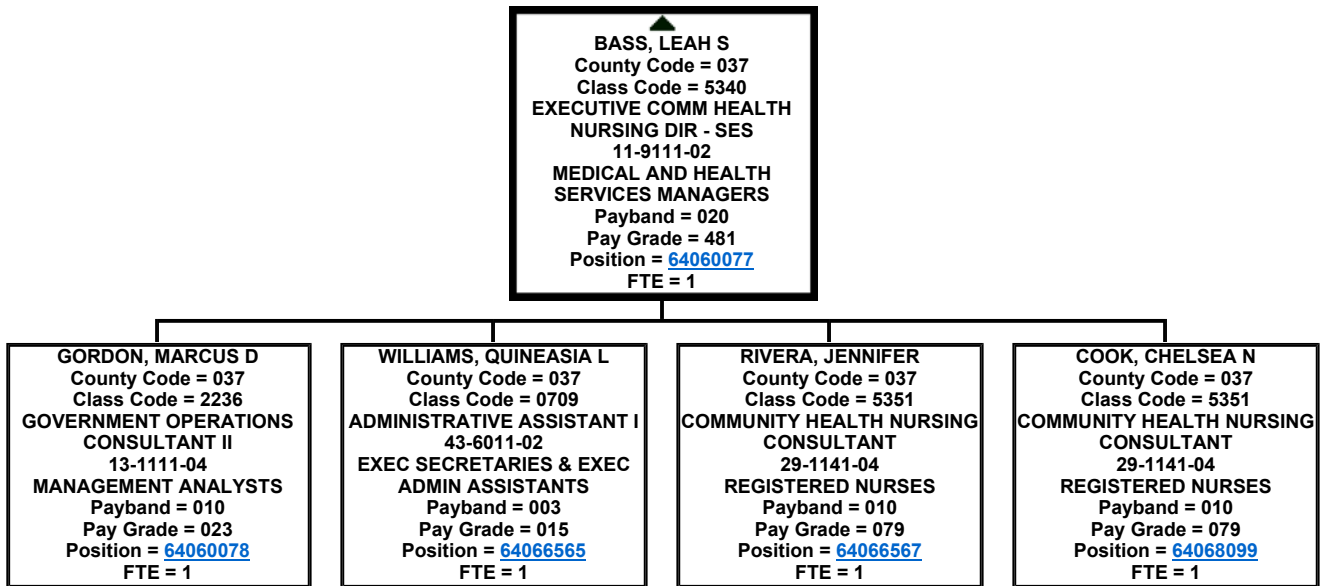
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 OPS OPERATIONS ANALYST I
 13-1111-02
 MANAGEMENT ANALYSTS
 Payband = 006
 Position = [64856734](#)
 FTE = 1



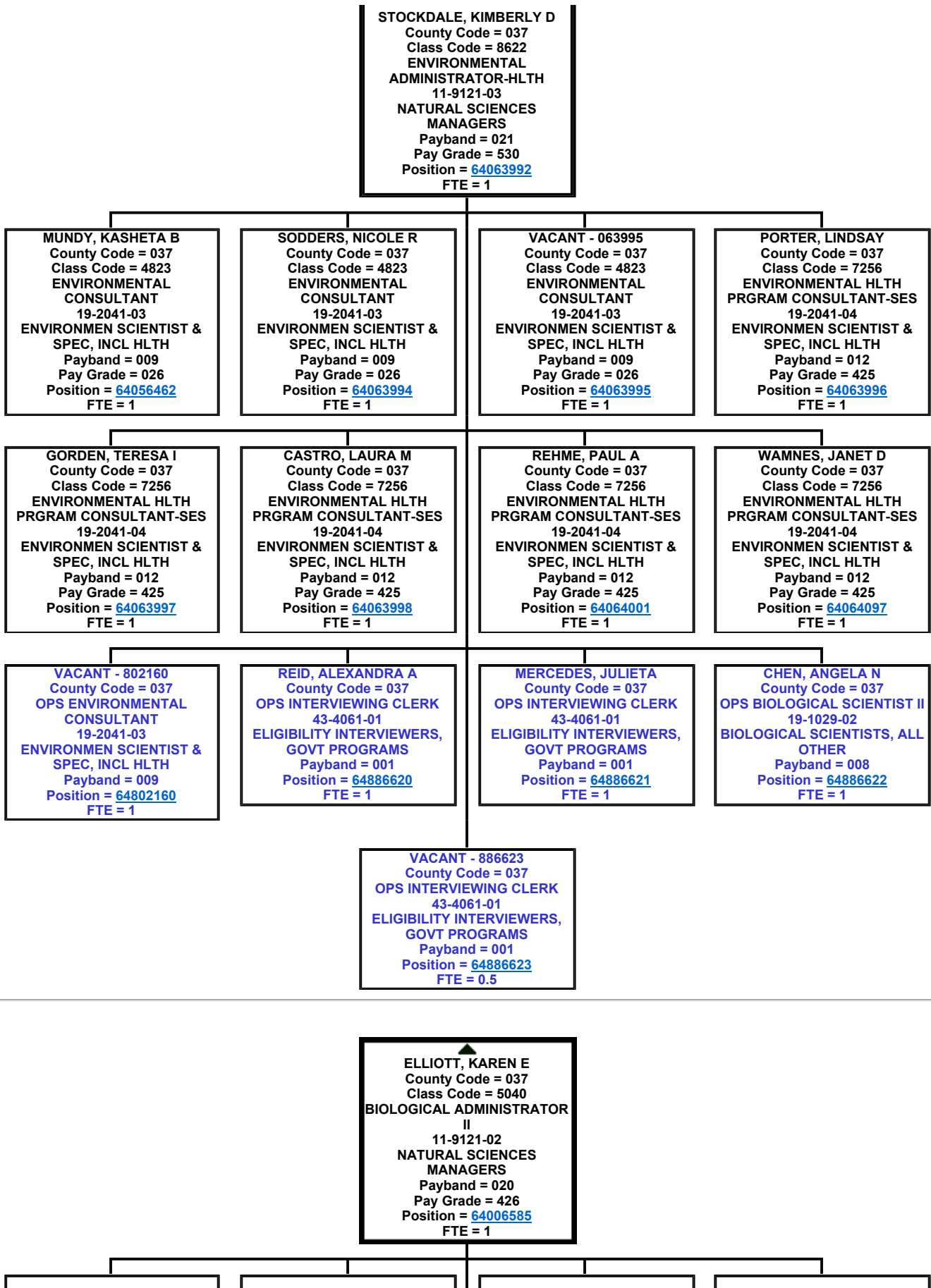
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County Code = 037
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OPERATIONS &
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13-1111-03
MANAGEMENT ANALYSTS
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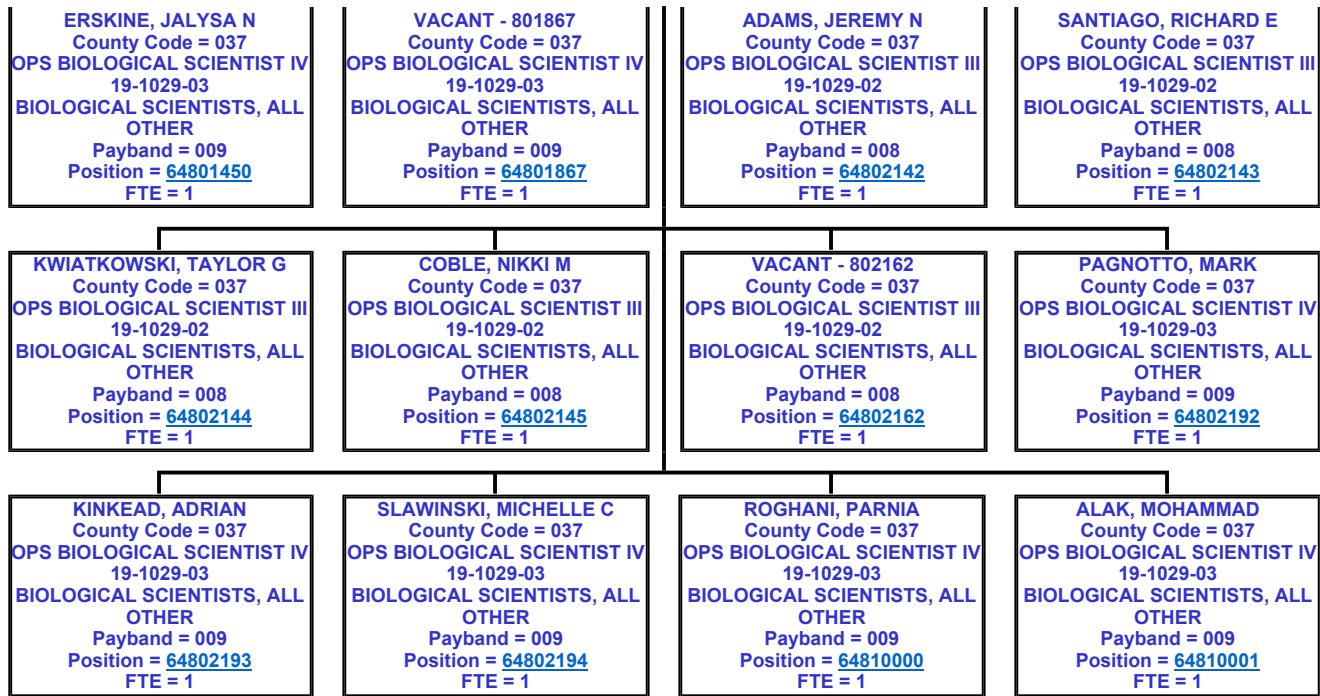
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County Code = 037
Class Code = 2209
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MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 017
Position = [64001634](#)
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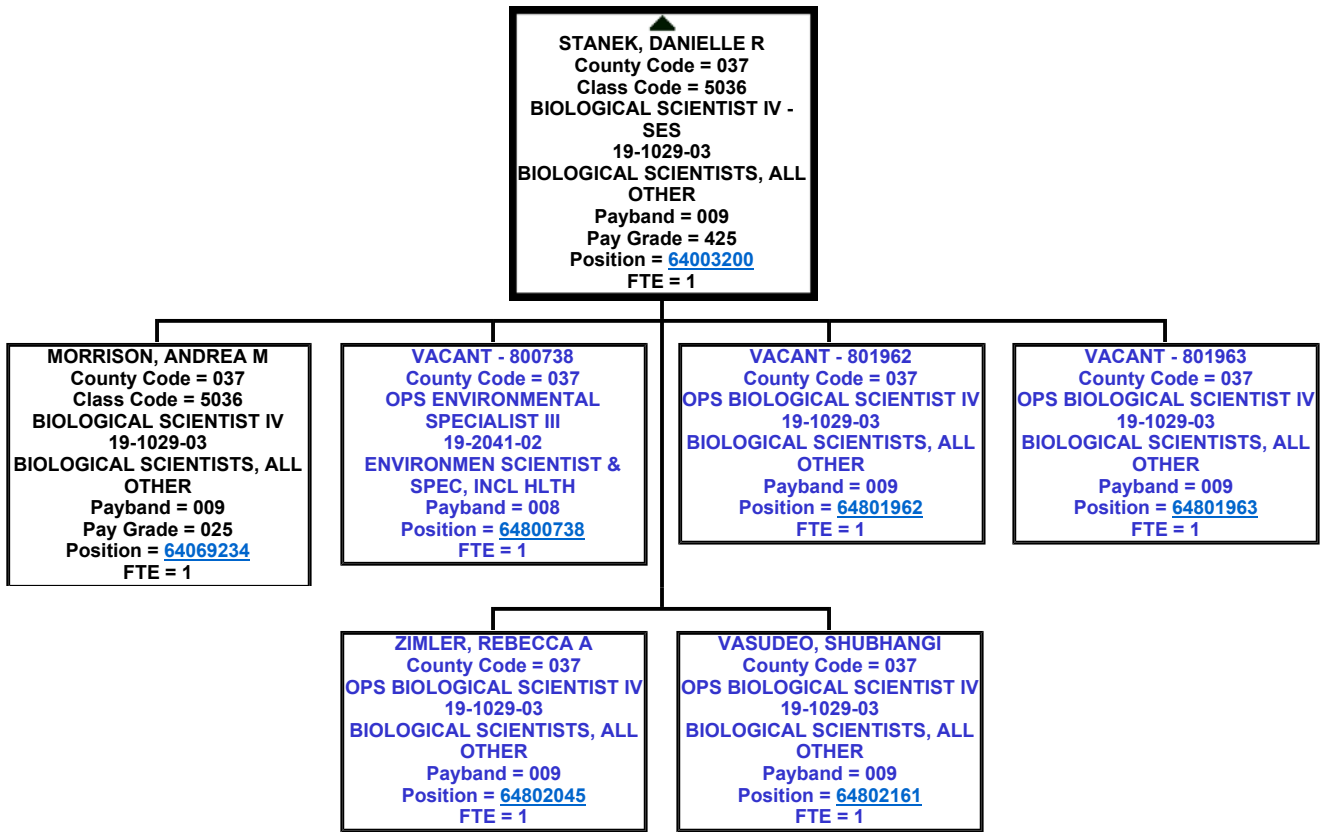


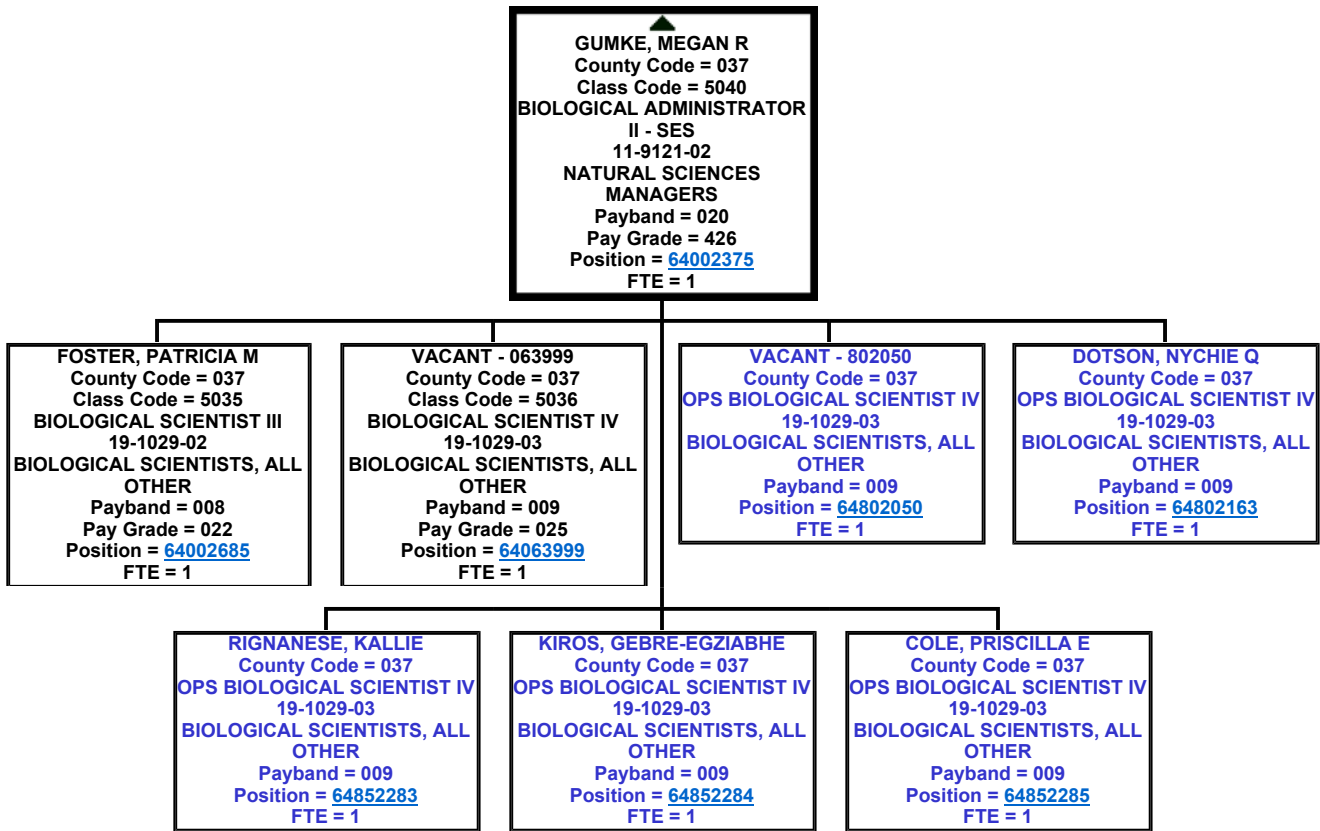


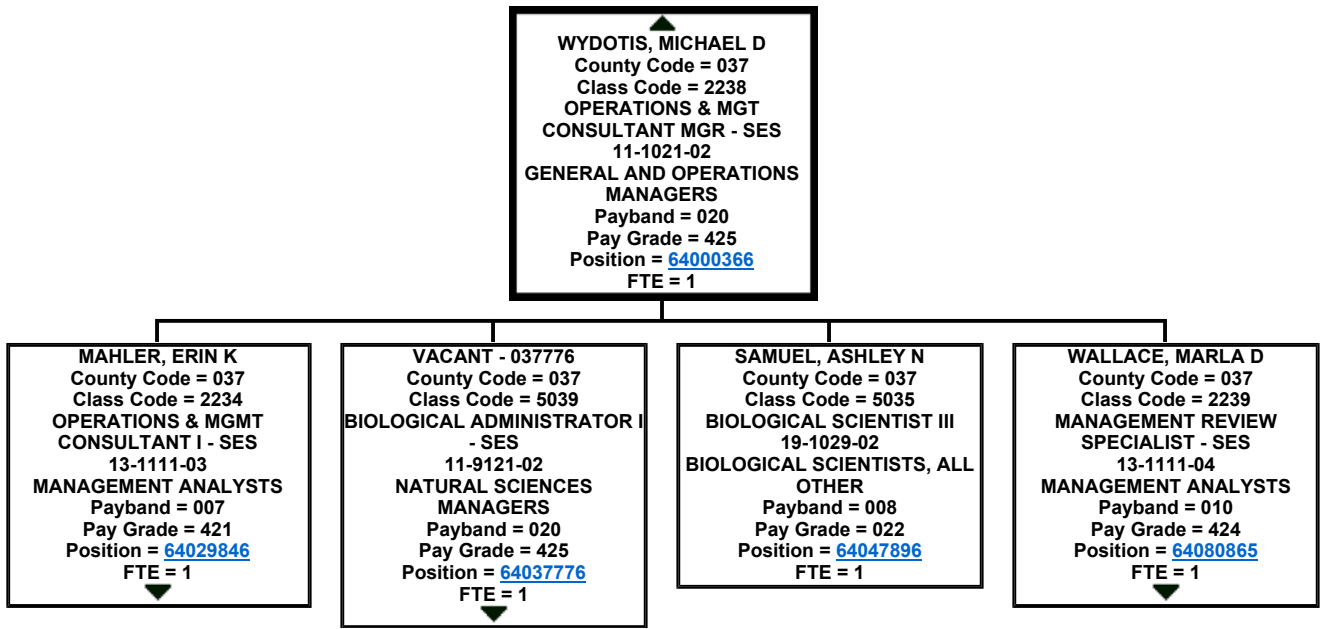


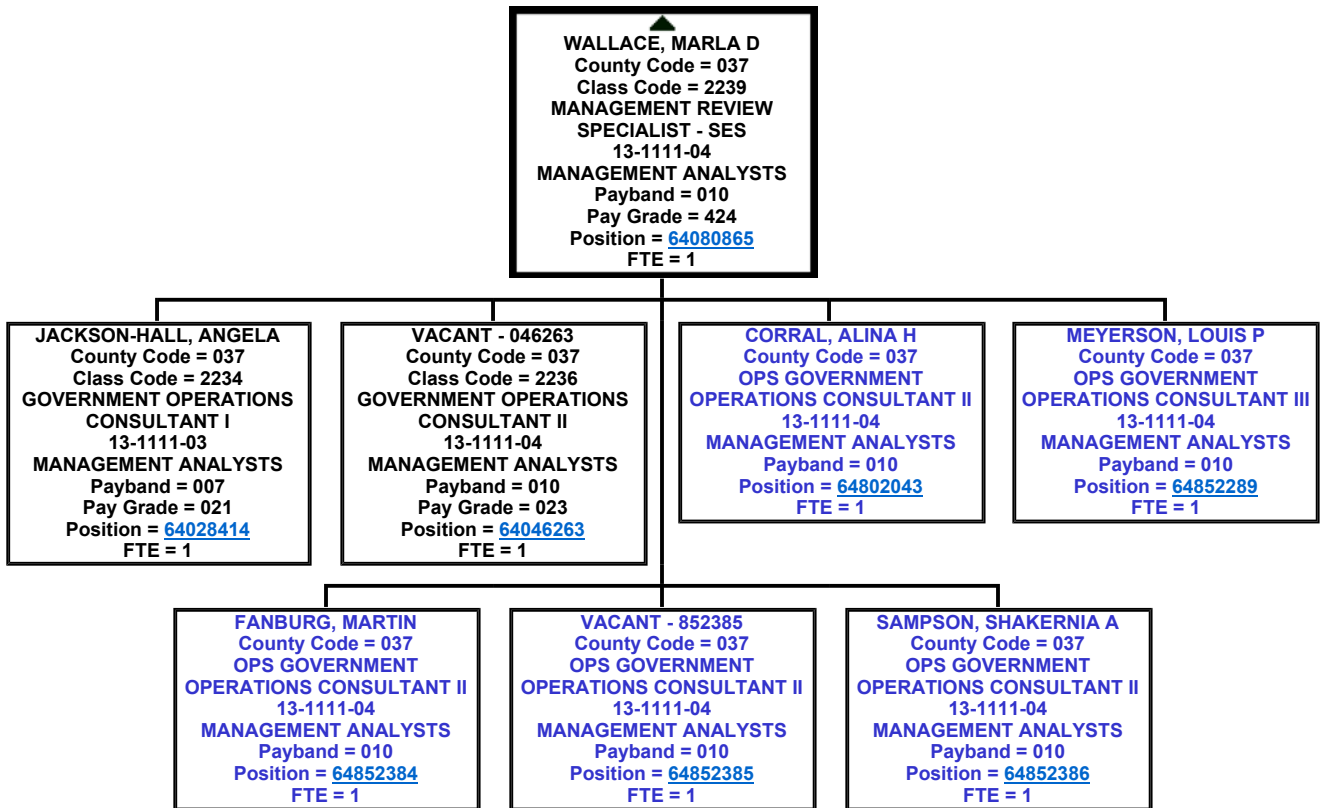


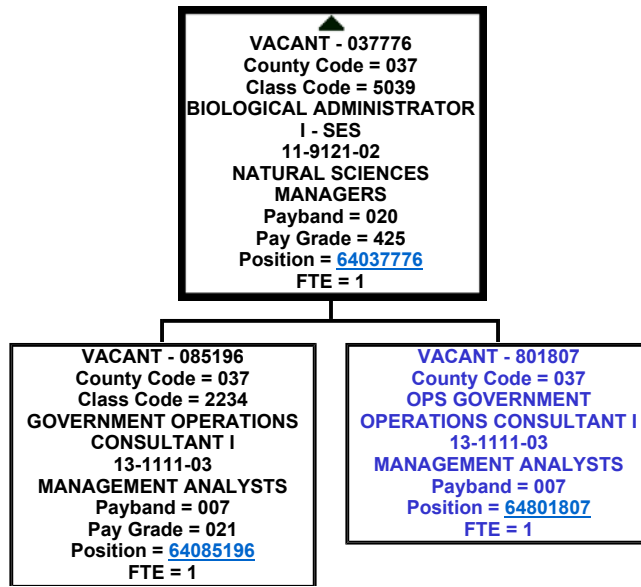


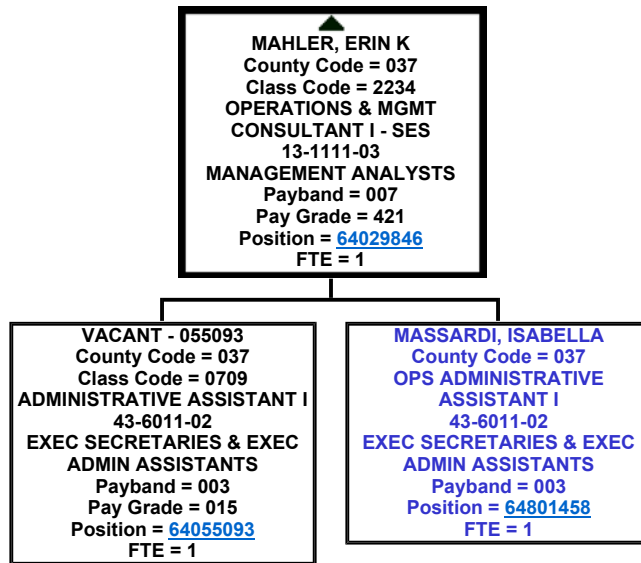










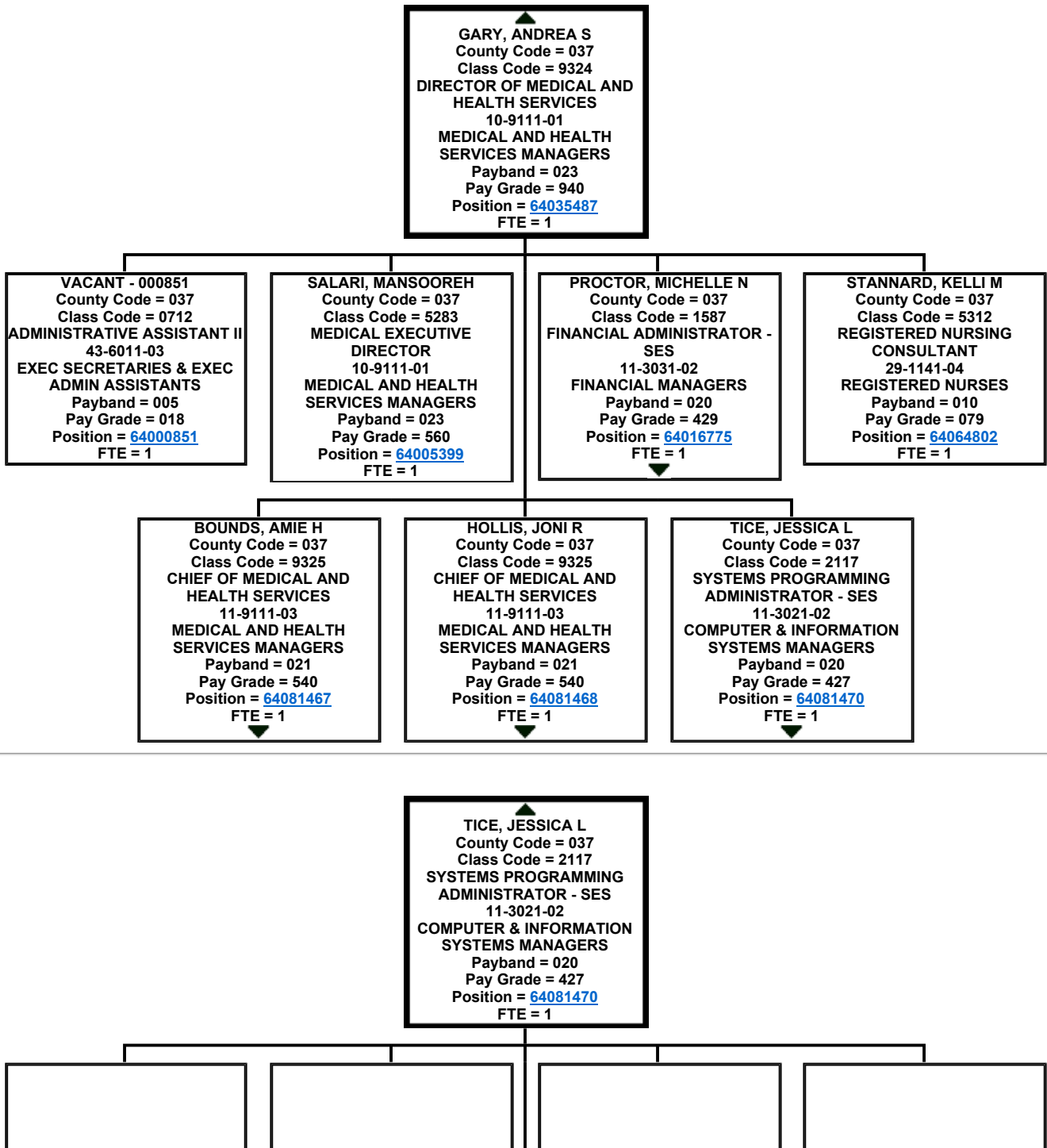


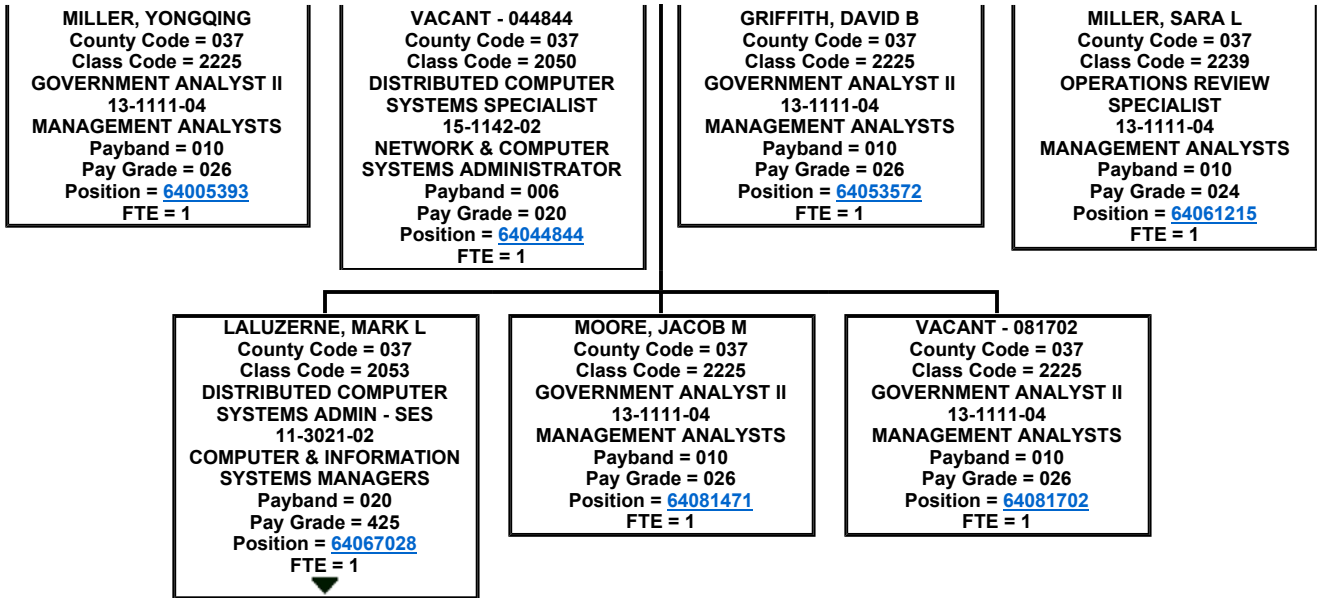
Florida Department of Health

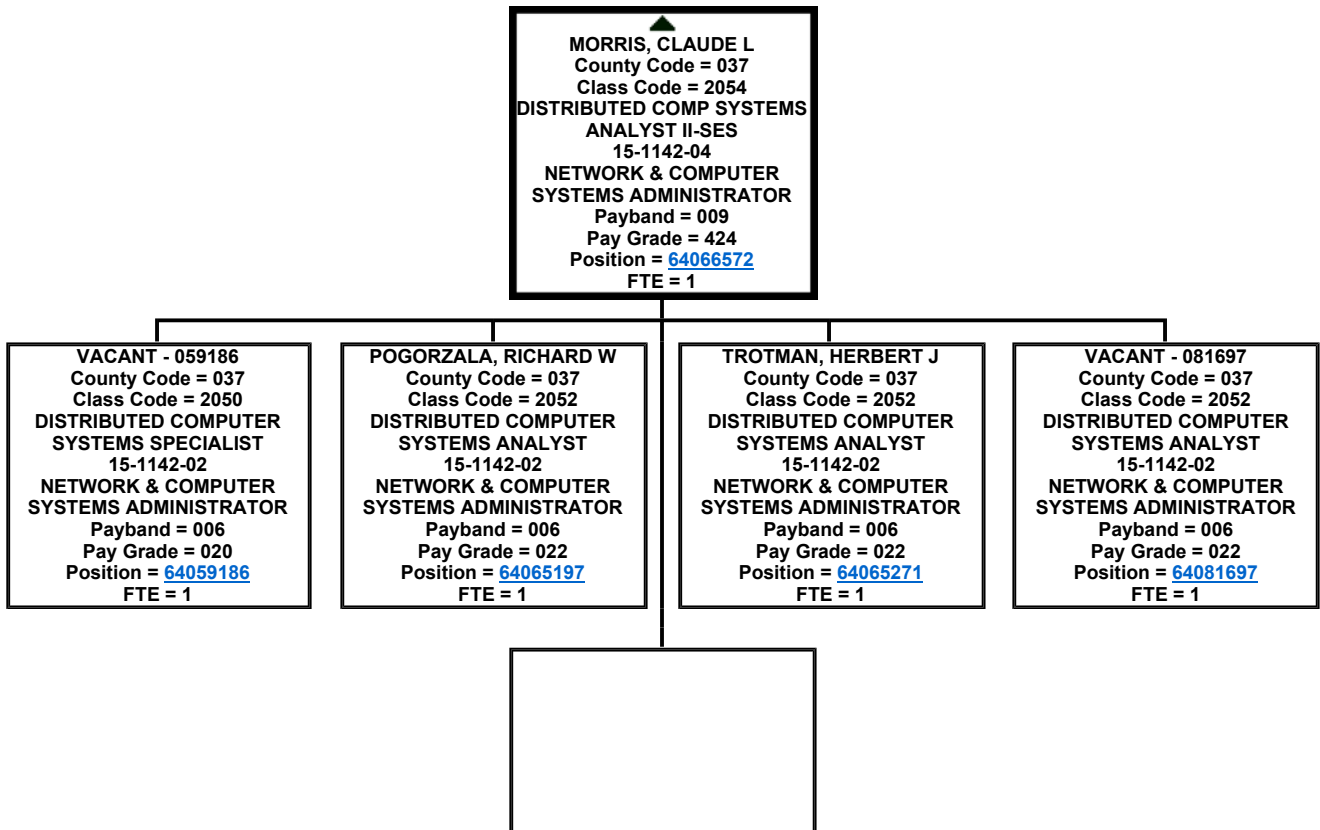
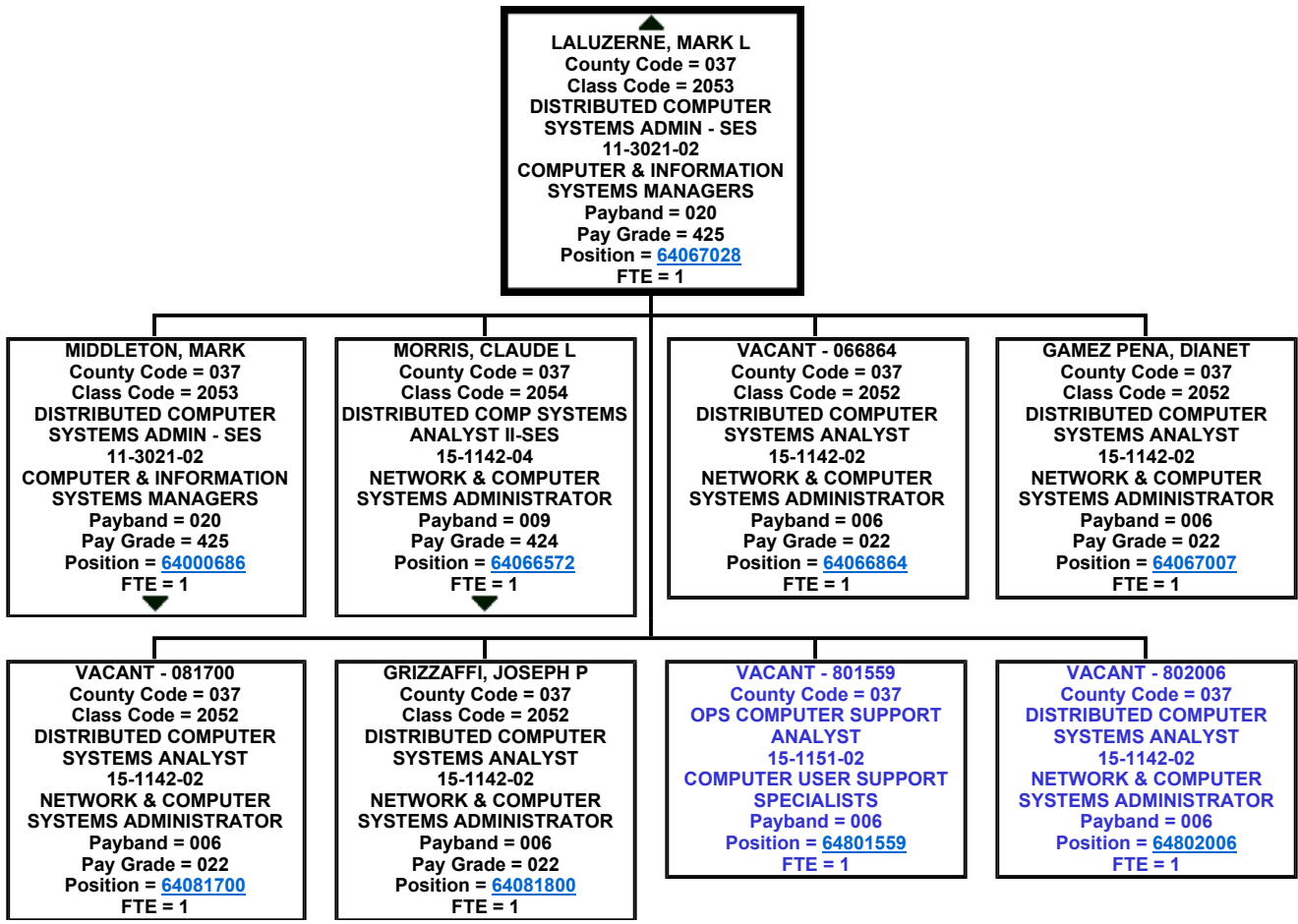
Office of CMS Managed Care Plan

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







HAMM, MICHAEL J
County Code = 037
Class Code = 2052
DISTRIBUTED COMPUTER
SYSTEMS ANALYST
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Pay Grade = 022
Position = [64081701](#)
FTE = 1

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MIDDLETON, MARK
 County Code = 037
 Class Code = 2053
**DISTRIBUTED COMPUTER
 SYSTEMS ADMIN - SES**
 11-3021-02
**COMPUTER & INFORMATION
 SYSTEMS MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64000686](#)
 FTE = 1

RAMIREZ, GIL A
 County Code = 037
 Class Code = 2052
**DISTRIBUTED COMPUTER
 SYSTEMS ANALYST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 022
 Position = [64066454](#)
 FTE = 1

VACANT - 081696
 County Code = 037
 Class Code = 2053
**DISTRIBUTED COMPUTER
 SYSTEMS CONSULTANT**
 15-1142-04
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 009
 Pay Grade = 025
 Position = [64081696](#)
 FTE = 1

VACANT - 801592
 County Code = 037
**OPS DISTRIBUTED COMPUTER
 SYSTEMS ANALYST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Position = [64801592](#)
 FTE = 1

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HOLLIS, JONI R
 County Code = 037
 Class Code = 9325
**CHIEF OF MEDICAL AND
 HEALTH SERVICES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 540
 Position = [64081468](#)
 FTE = 1

ROCKWELL, ALIECE D
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000647](#)
 FTE = 1

BUCHMAN, SHERRY L
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000675](#)
 FTE = 1

ANDREWS, CHERI L
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000758](#)
 FTE = 1

PRUITT, ELLEN M
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64000791](#)
 FTE = 1

MITCHELL, JENNIFER L
 County Code = 037
 Class Code = 2239
**OPERATIONS REVIEW
 SPECIALIST**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 024
 Position = [64000818](#)
 FTE = 1

VACANT - 035638
 County Code = 037
 Class Code = 5333
**CHILDREN'S MEDICAL SERV
 NURSING DIR - SE**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 479
 Position = [64035638](#)
 FTE = 1

BLENMAN, JOANN C
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64042469](#)
 FTE = 1

PEREZ, JULIE A
 County Code = 037
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
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**MEDICAL AND HEALTH
 SERVICES MANAGERS**
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 Pay Grade = 481
 Position = [64044885](#)
 FTE = 1

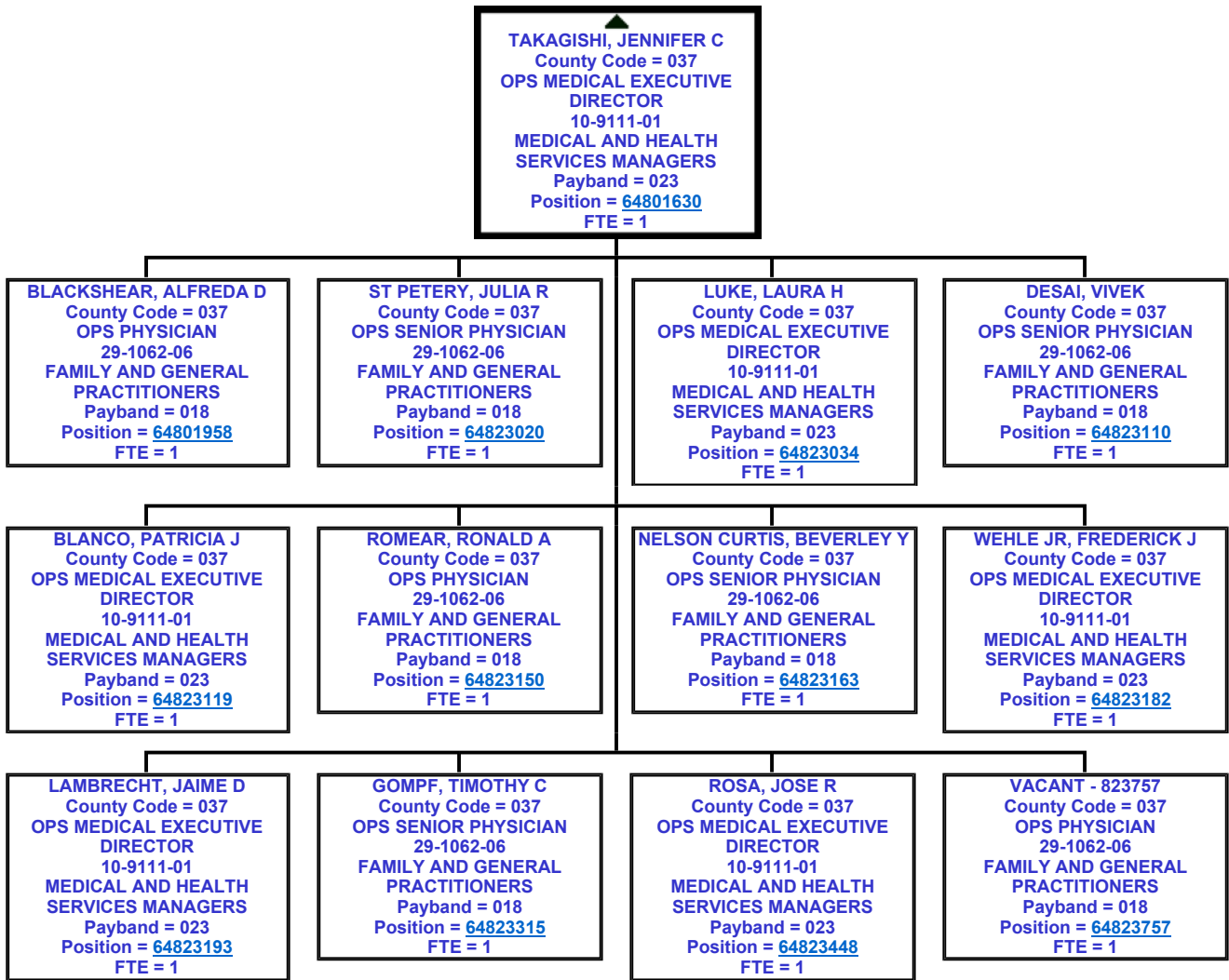
WHITE, LALANIA D
County Code = 037
Class Code = 5340
EXECUTIVE COMM HEALTH
NURSING DIR - SES
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MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 481
Position = [64053863](#)
FTE = 1

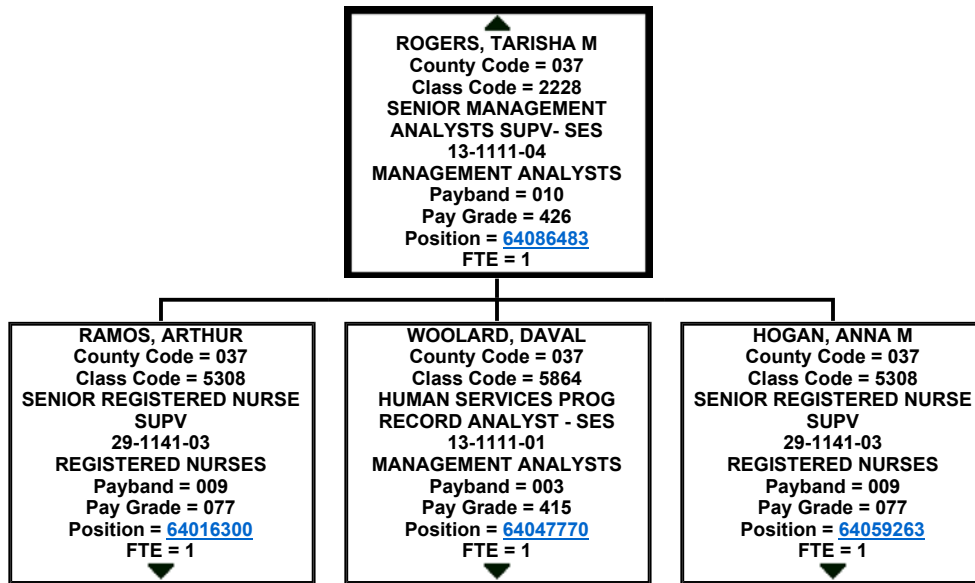
BEARD, DANIELLE R
County Code = 037
Class Code = 2225
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13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 026
Position = [64081469](#)
FTE = 1

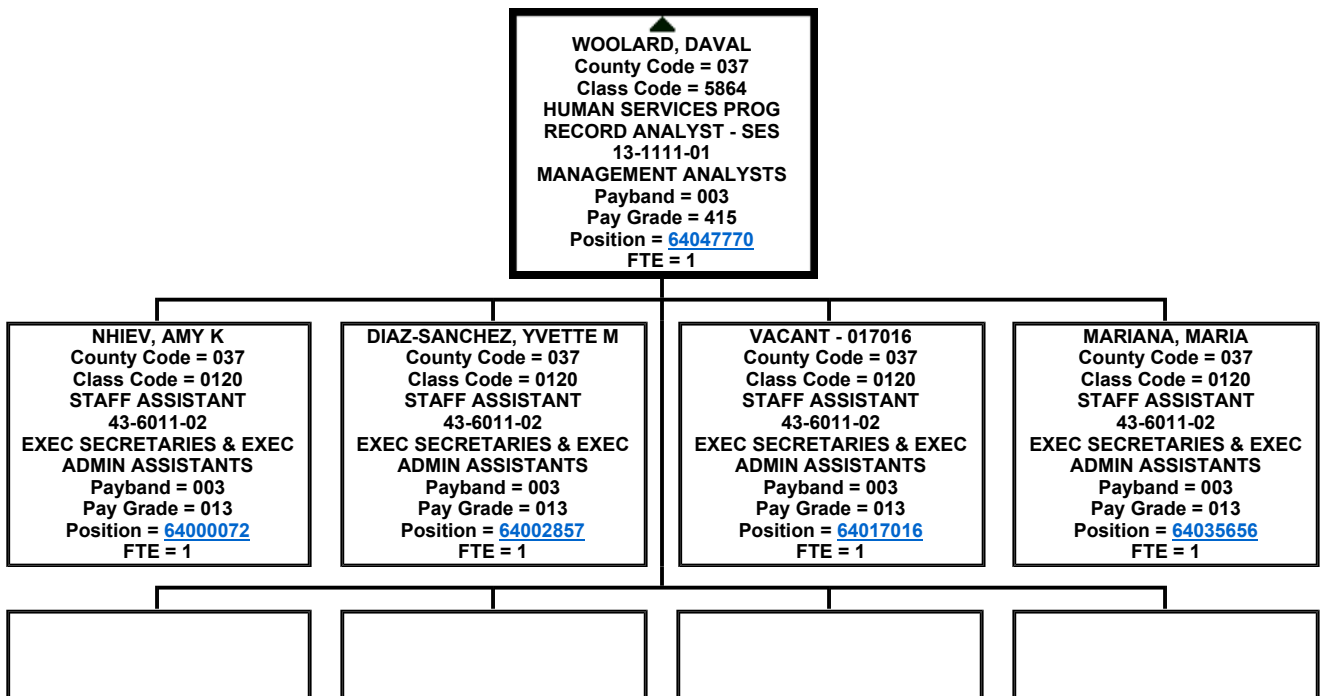
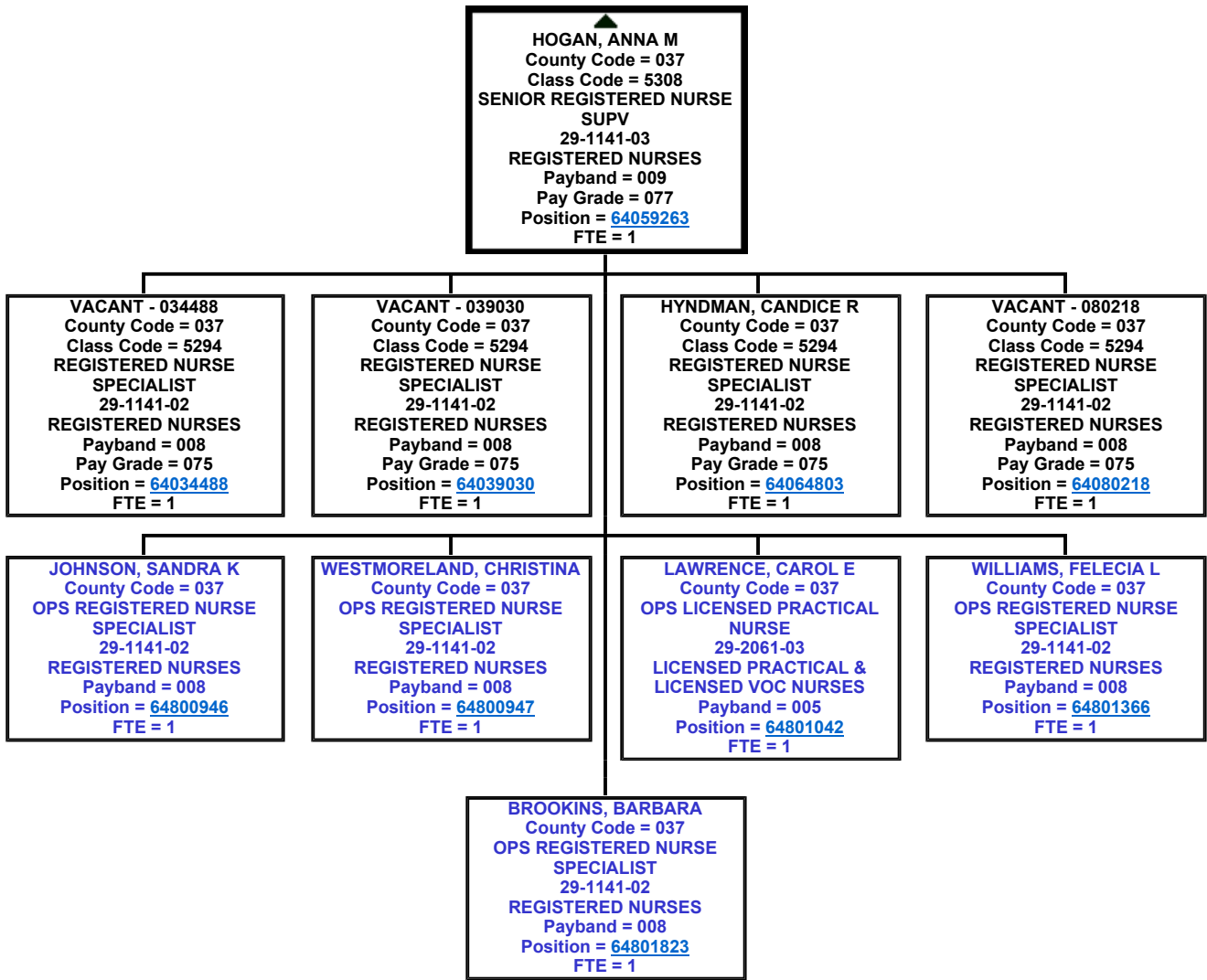
ROGERS, TARISHA M
County Code = 037
Class Code = 2228
SENIOR MANAGEMENT
ANALYSTS SUPV- SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 426
Position = [64086483](#)
FTE = 1

VACANT - 801382
County Code = 037
OPS HEALTH EDUCATOR
CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Position = [64801382](#)
FTE = 1

TAKAGISHI, JENNIFER C
County Code = 037
OPS MEDICAL EXECUTIVE
DIRECTOR
10-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 023
Position = [64801630](#)
FTE = 1





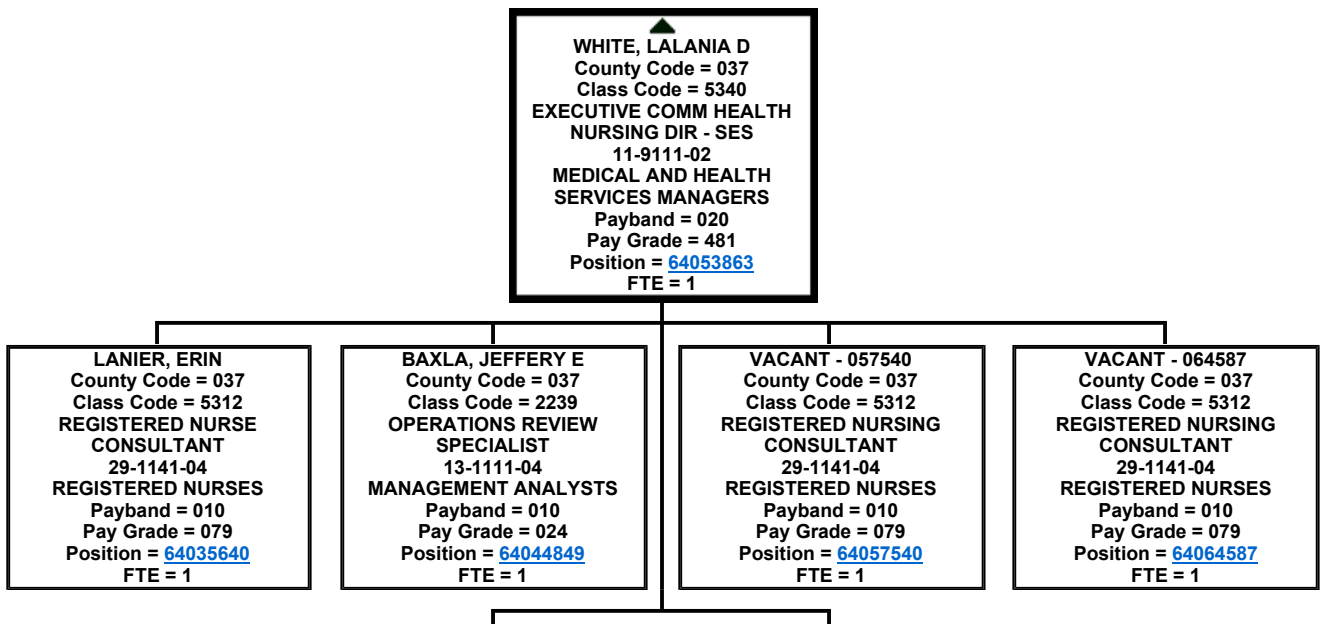
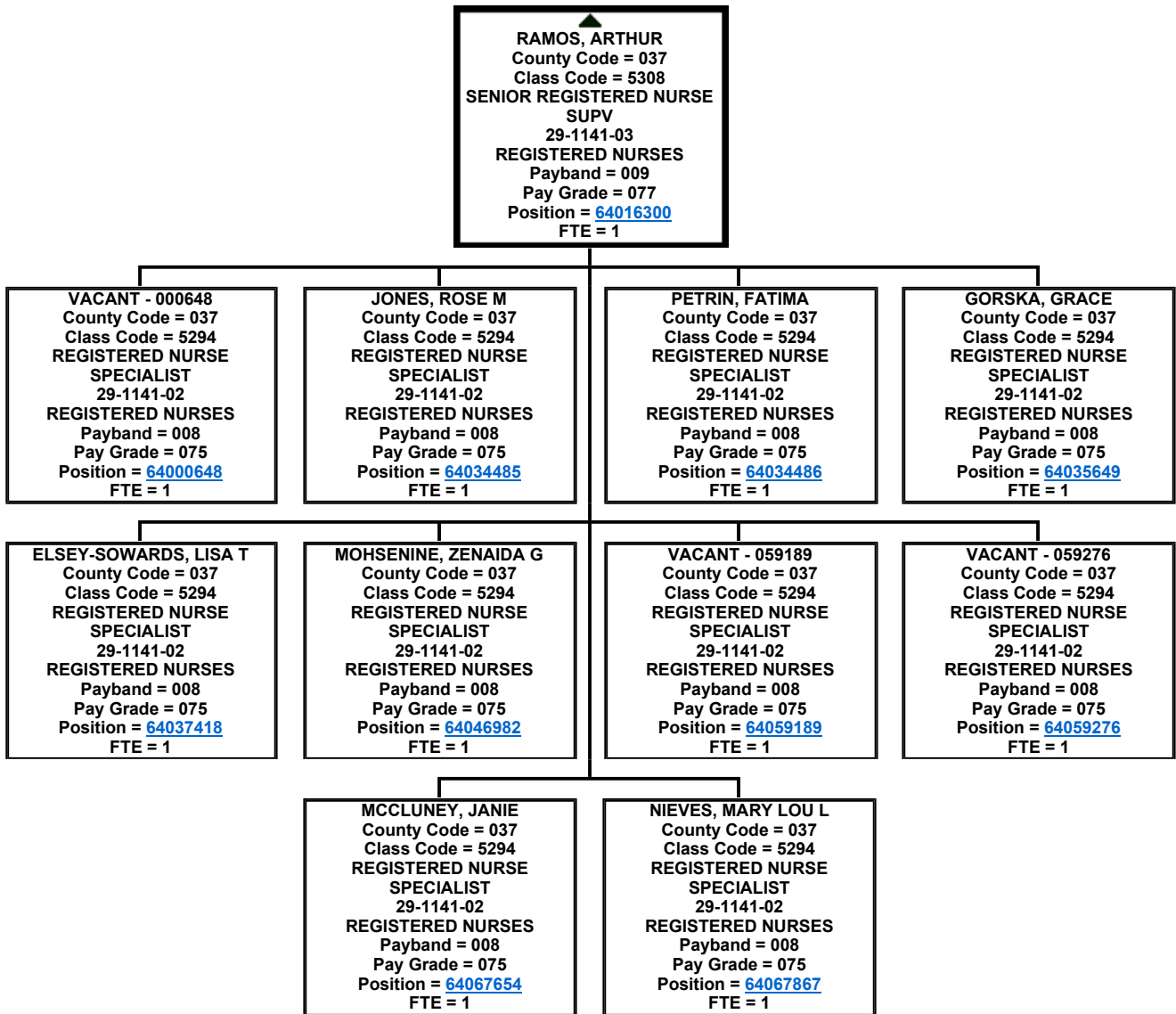


CARMICHAEL, DEBORAH A
County Code = 037
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64047995](#)
FTE = 1

RUIZ, GISELA
County Code = 037
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64059130](#)
FTE = 1

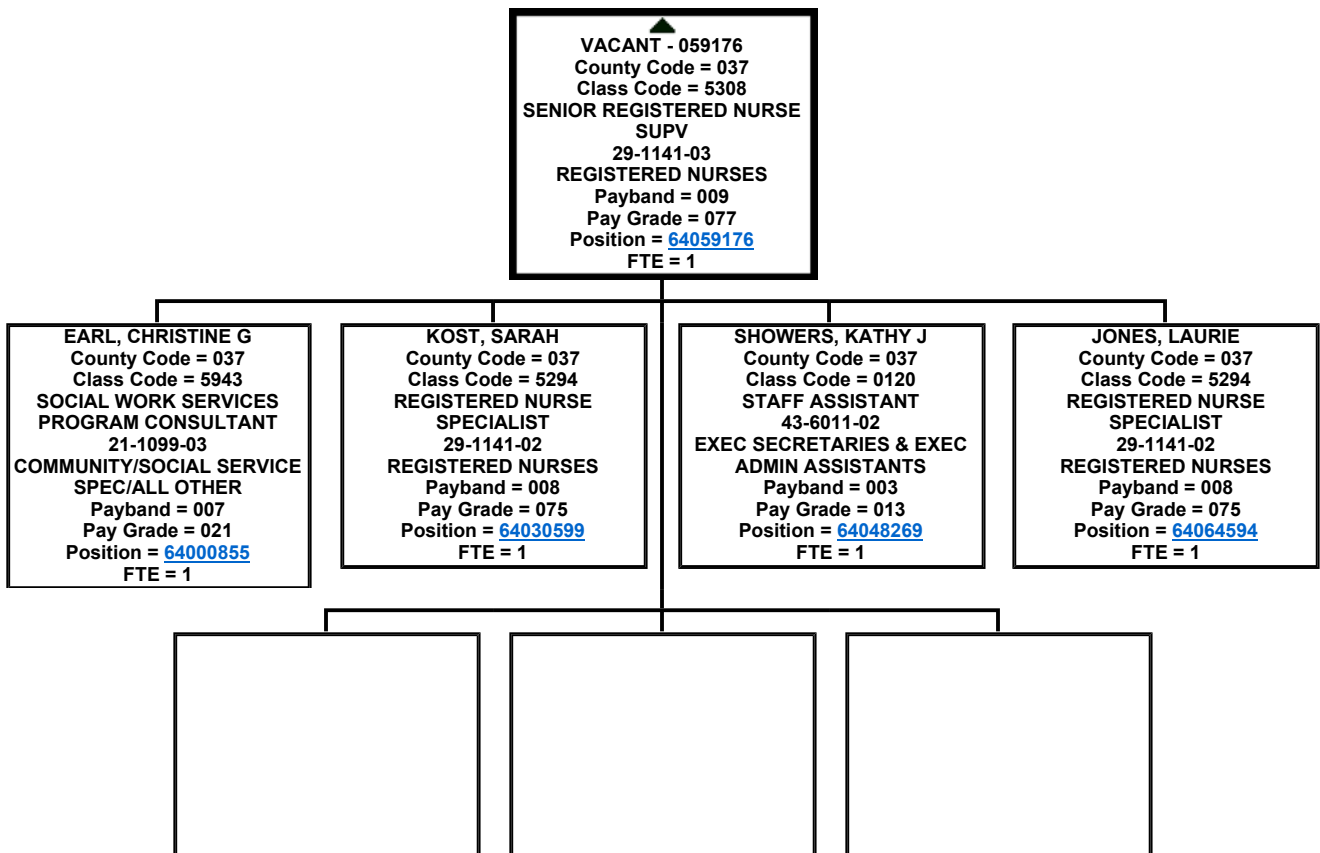
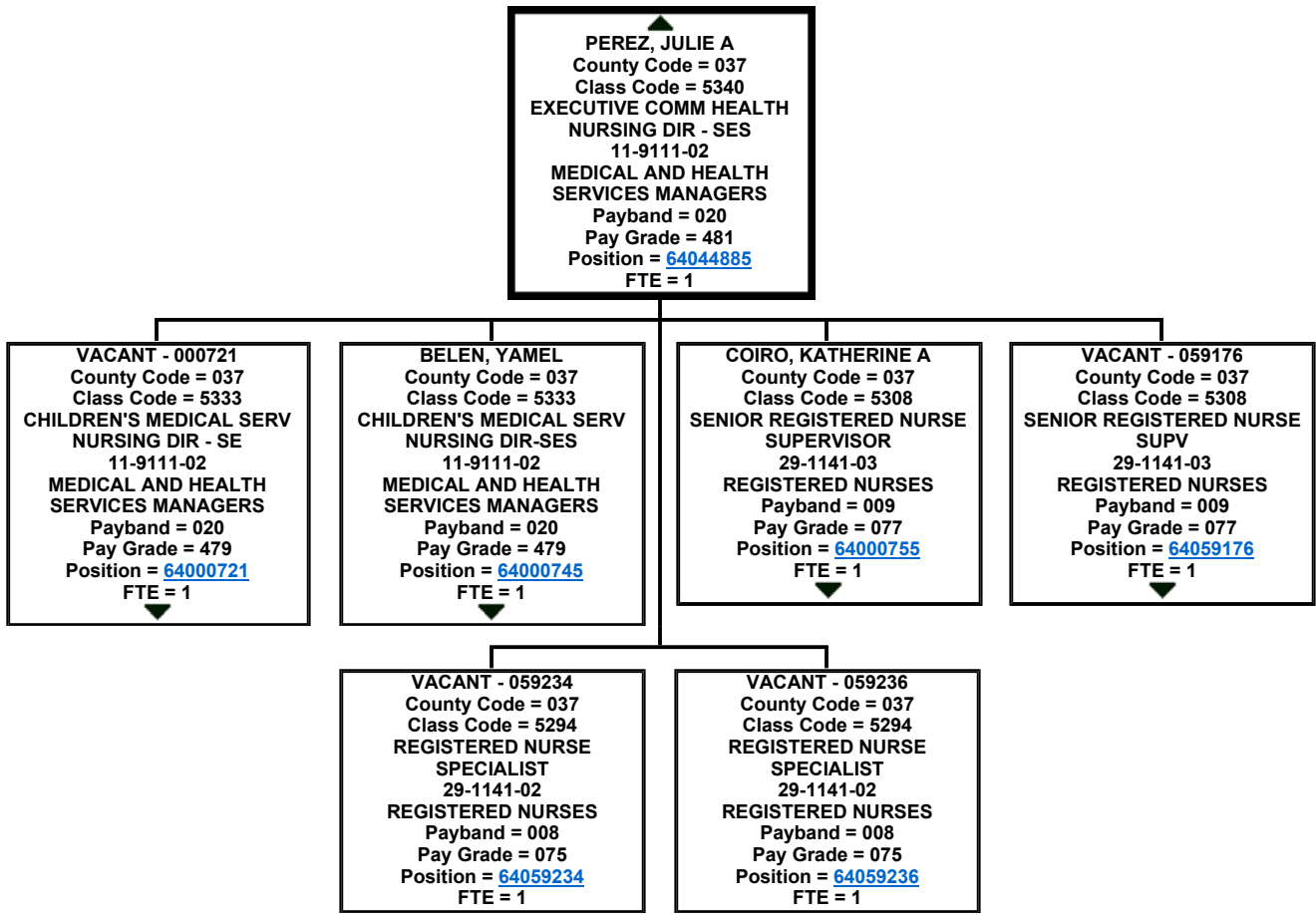
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County Code = 037
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64068278](#)
FTE = 1

DOMINGUEZ, AMALIA
County Code = 037
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64082378](#)
FTE = 1



WARD, KATRINA D
County Code = 037
Class Code = 2239
OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 024
Position = [64065835](#)
FTE = 1

RIVERS, KATRINA L
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64068083](#)
FTE = 1



HOWELL, SHERRIE L
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064595](#)
FTE = 1

JOHNSON, BRIENNE T
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64068190](#)
FTE = 1

VACANT - 068191
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64068191](#)
FTE = 1

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COIRO, KATHERINE A
 County Code = 037
 Class Code = 5308
SENIOR REGISTERED NURSE SUPERVISOR
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64000755](#)
 FTE = 1

ENRIGHT, KIMBERLY
 County Code = 037
 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64005985](#)
 FTE = 1

MELENDEZ, CARMEN R
 County Code = 037
OPS FAMILY SUPPORT WORKER
 21-1093-01
SOCIAL AND HUMAN SERVICE ASSISTANTS
 Payband = 002
 Position = [64801380](#)
 FTE = 1

ALESSANDRI, ERICA
 County Code = 037
OPS REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Position = [64801637](#)
 FTE = 1

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BELEN, YAMEL
 County Code = 037
 Class Code = 5333
CHILDREN'S MEDICAL SERV NURSING DIR-SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 479
 Position = [64000745](#)
 FTE = 1

BETANCOURT, DOLORES
 County Code = 037
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64000730](#)
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DIPIETRO, AMANDA F
 County Code = 037
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64000736](#)
 FTE = 1

MUIR, KARYN
 County Code = 037
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64000748](#)
 FTE = 1

JANNINO, JOAN M
 County Code = 037
 Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64000799](#)
 FTE = 1

EVENS, CAROL R
 County Code = 037
 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64000871](#)
 FTE = 1

VACANT - 026569
 County Code = 037
 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64026569](#)
 FTE = 1

VACANT - 031067
 County Code = 037
 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64031067](#)
 FTE = 1

VACANT - 034497
 County Code = 037
 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64034497](#)
 FTE = 1

VACANT - 034499
 County Code = 037
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64034499](#)
 FTE = 1

VACANT - 035658
 County Code = 037
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64035658](#)
 FTE = 1

CLARK-BAPTISTE, NISHAY N
 County Code = 037
 Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64059215](#)
 FTE = 1

VACANT - 056327
 County Code = 037
 Class Code = 5918
 HUMAN SERVICES PROGRAM
 CONSULTANT I
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64056327](#)
 FTE = 1

BAKER, MARTINA S
 County Code = 037
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64068239](#)
 FTE = 1

VACANT - 000721
 County Code = 037
 Class Code = 5333
 CHILDREN'S MEDICAL SERV
 NURSING DIR - SE
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 479
 Position = [64000721](#)
 FTE = 1

TABULOV, DARLENE
 County Code = 037
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64000733](#)
 FTE = 1

VACANT - 000737
 County Code = 037
 Class Code = 5325
 SENIOR COMMUNITY HEALTH
 NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64000737](#)
 FTE = 1

MORTON, LESLY E
 County Code = 037
 Class Code = 5918
 HUMAN SERVICES PROGRAM
 CONSULTANT I
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64035316](#)
 FTE = 1

DAVIS, KRISTI C
 County Code = 037
 Class Code = 5325
 SENIOR COMMUNITY HEALTH
 NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64055873](#)
 FTE = 1

DAVIS, JESSICA M
 County Code = 037
 Class Code = 5943
 SOCIAL WORK SERVICES
 PROGRAM CONSULTANT
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64056328](#)
 FTE = 1

FORTE, WAYNEL M
 County Code = 037
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64056329](#)
 FTE = 1

VACANT - 059233
 County Code = 037
 Class Code = 5294
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 SPECIALIST
 29-1141-02
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 Pay Grade = 075
 Position = [64059233](#)
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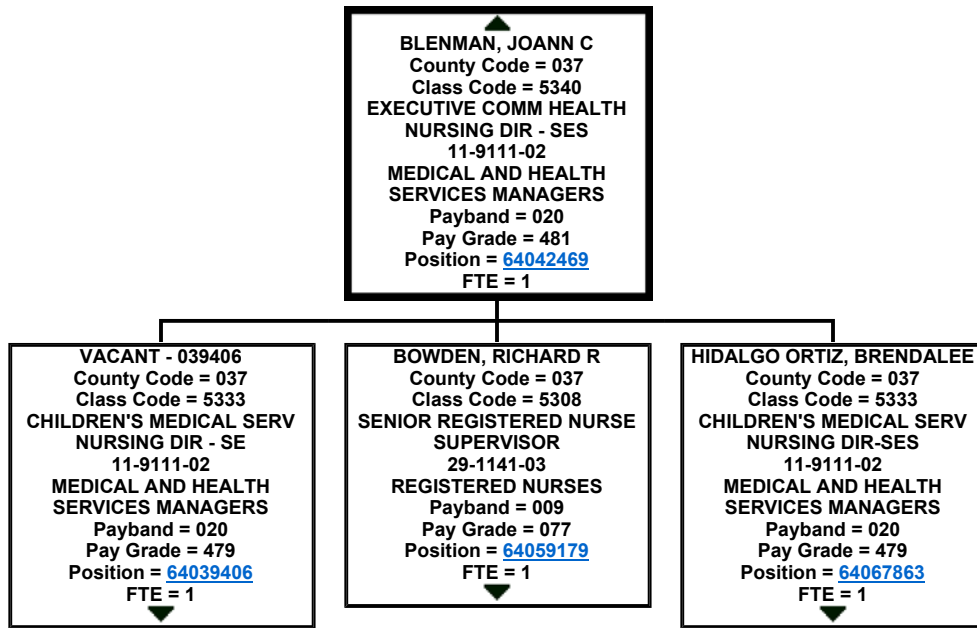
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 Class Code = 5294
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 SPECIALIST
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 Pay Grade = 075
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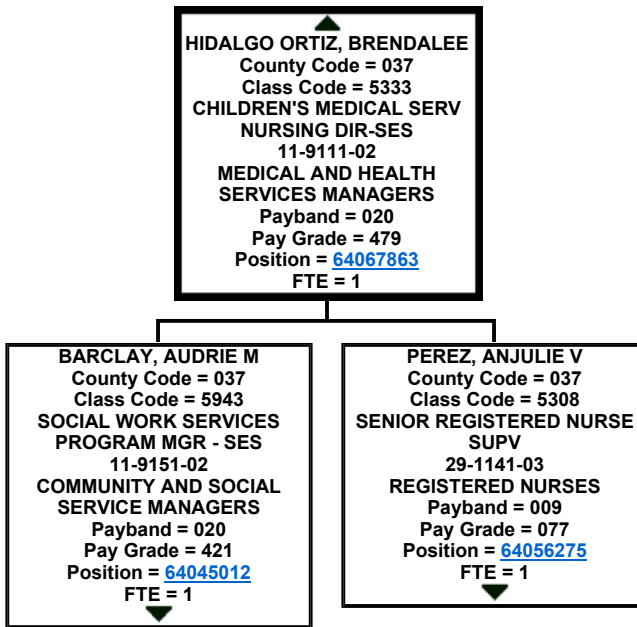
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 Class Code = 5294
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 SPECIALIST
 29-1141-02
 REGISTERED NURSES
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 Pay Grade = 075
 Position = [64064193](#)
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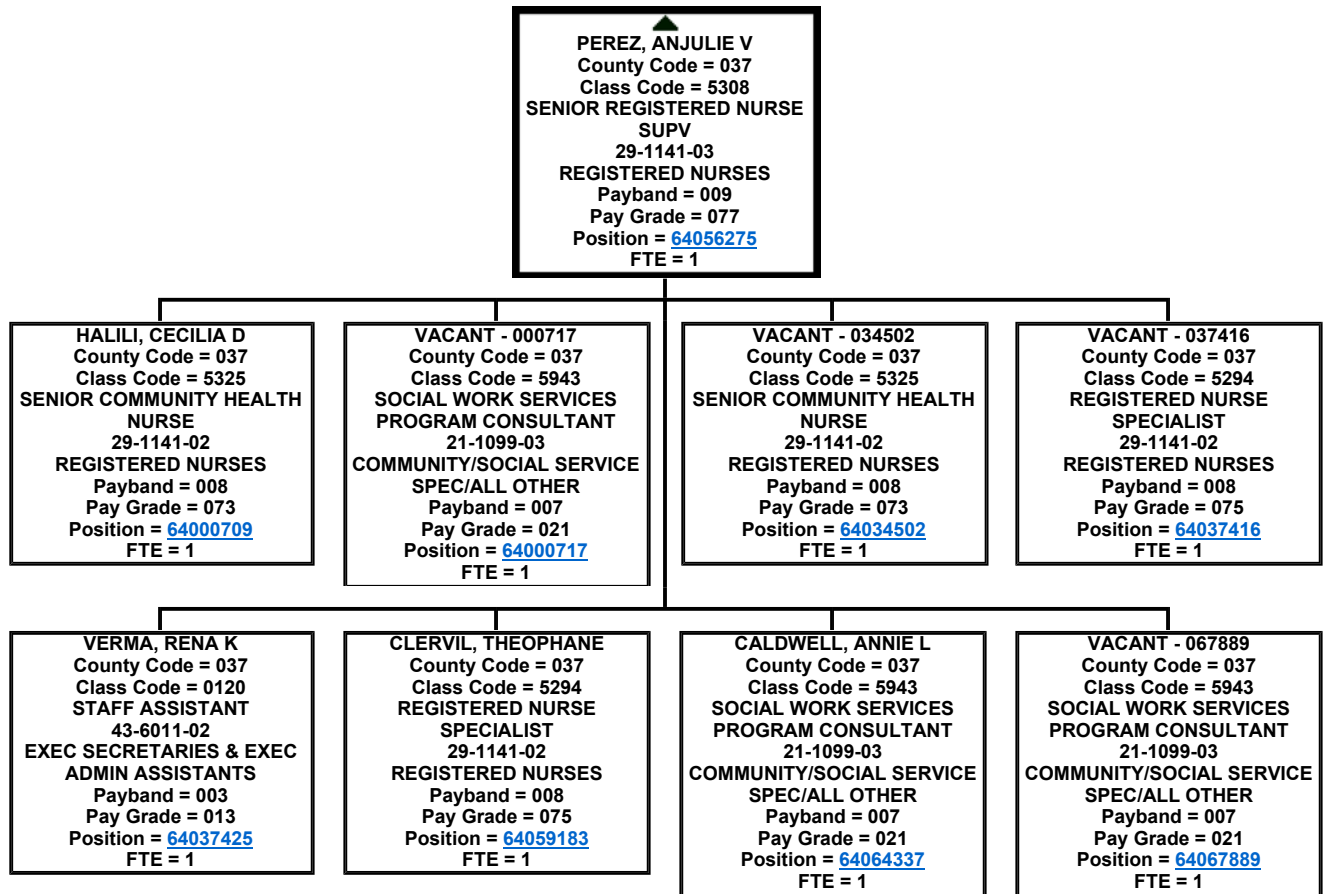
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 Class Code = 5294
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 SPECIALIST
 29-1141-02
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 Pay Grade = 075
 Position = [64067847](#)
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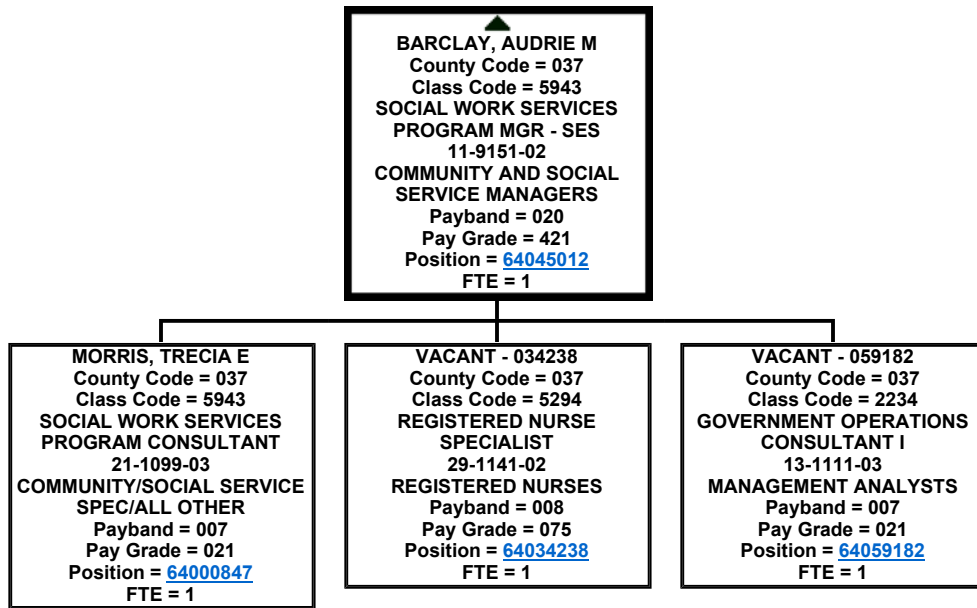
PROFFITT, CHARITY D
 County Code = 037
 OPS HUMAN SERVICES
 ANALYST
 21-1099-02
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 005
 Position = [64823687](#)
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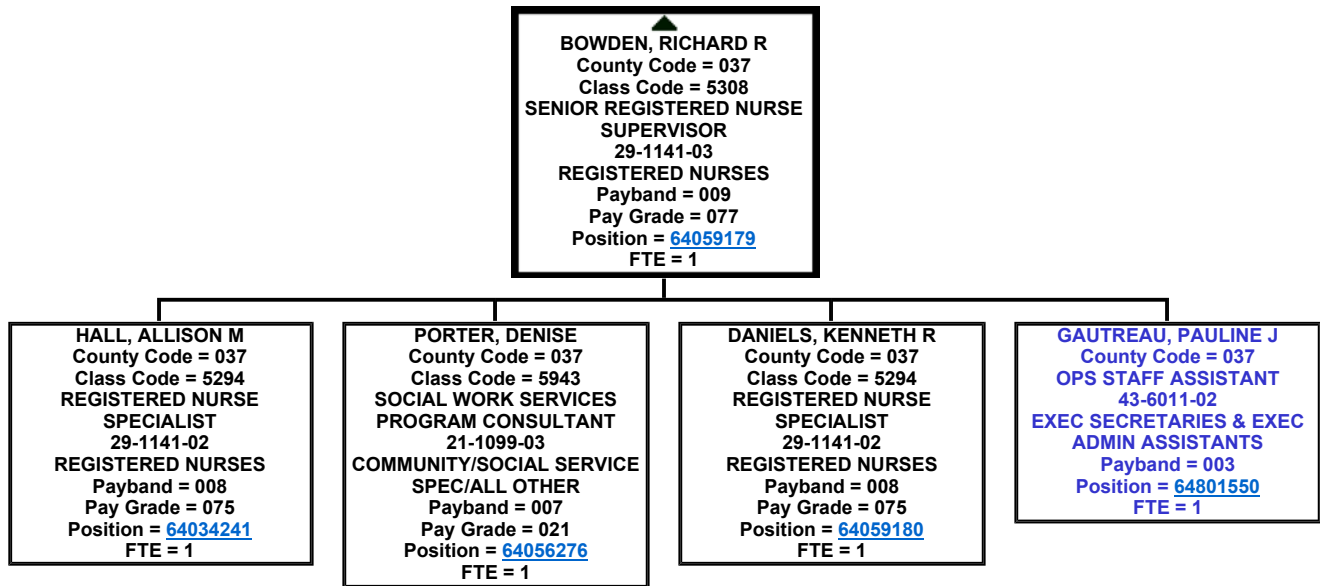
MITCHELL, KAREN W
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064598](#)
FTE = 1

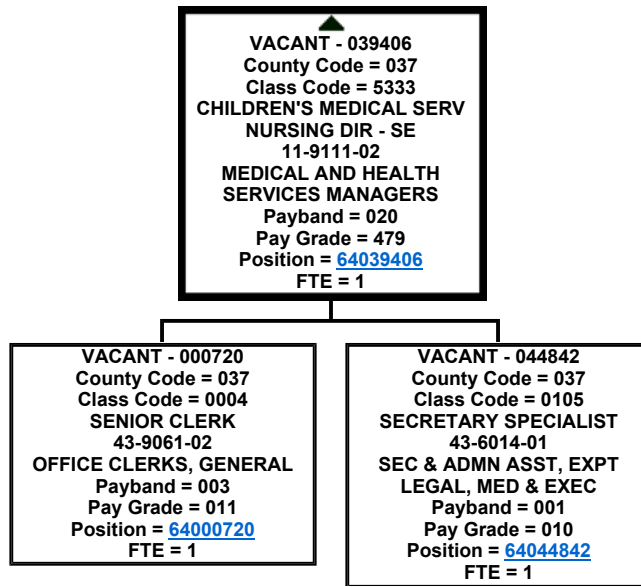


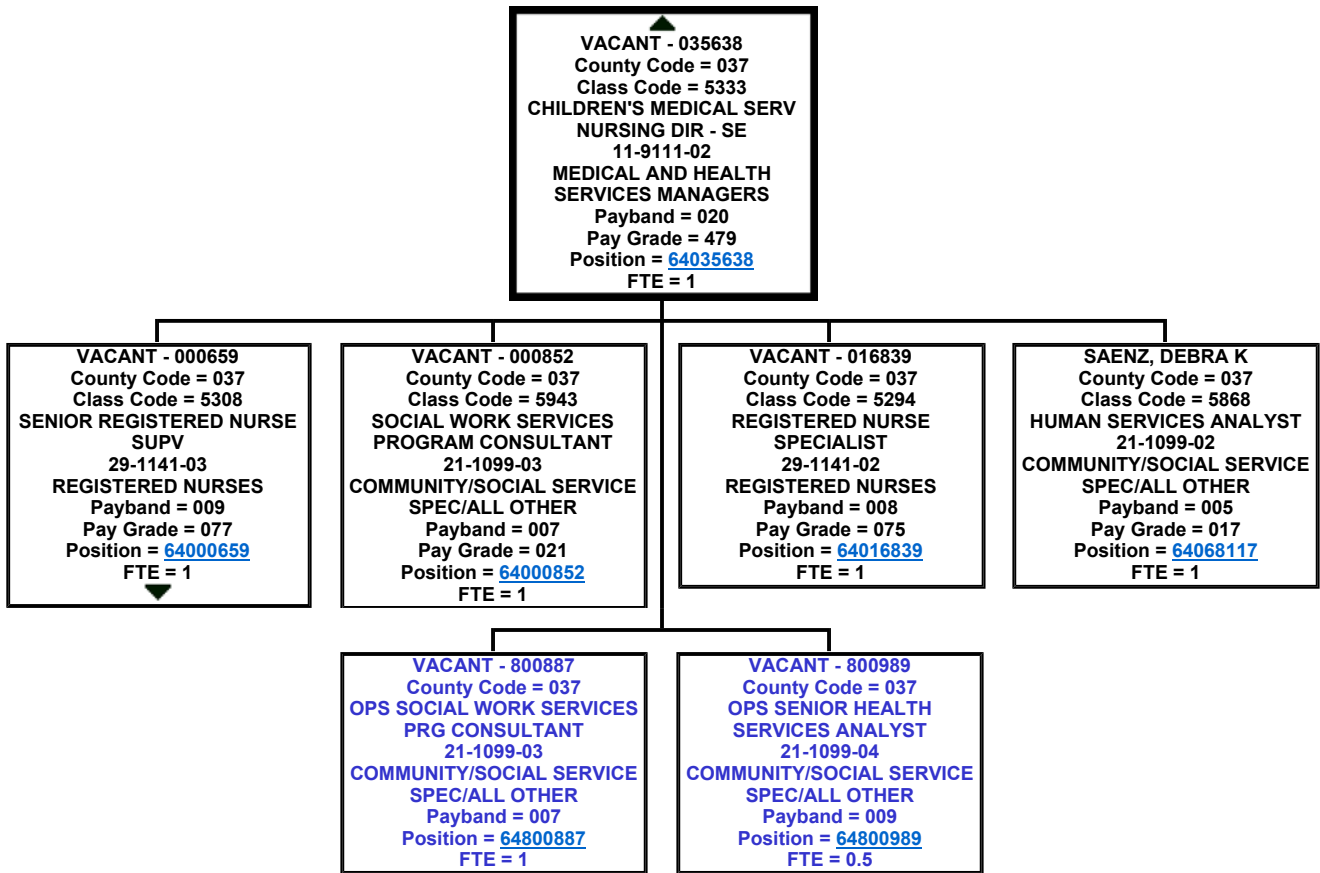


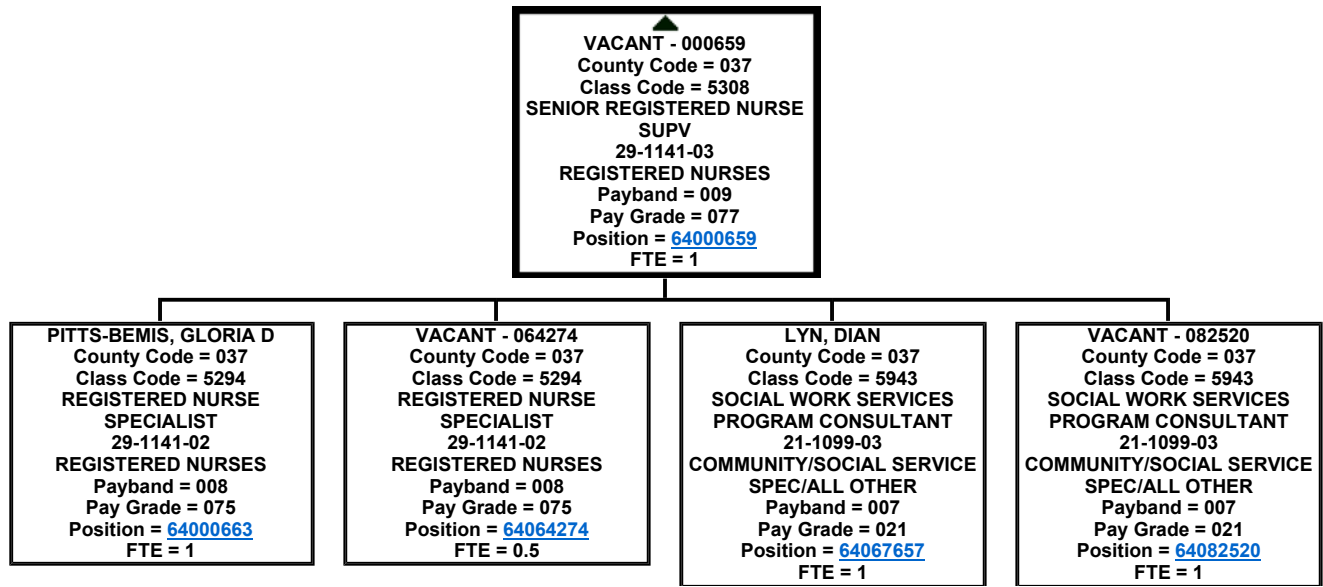


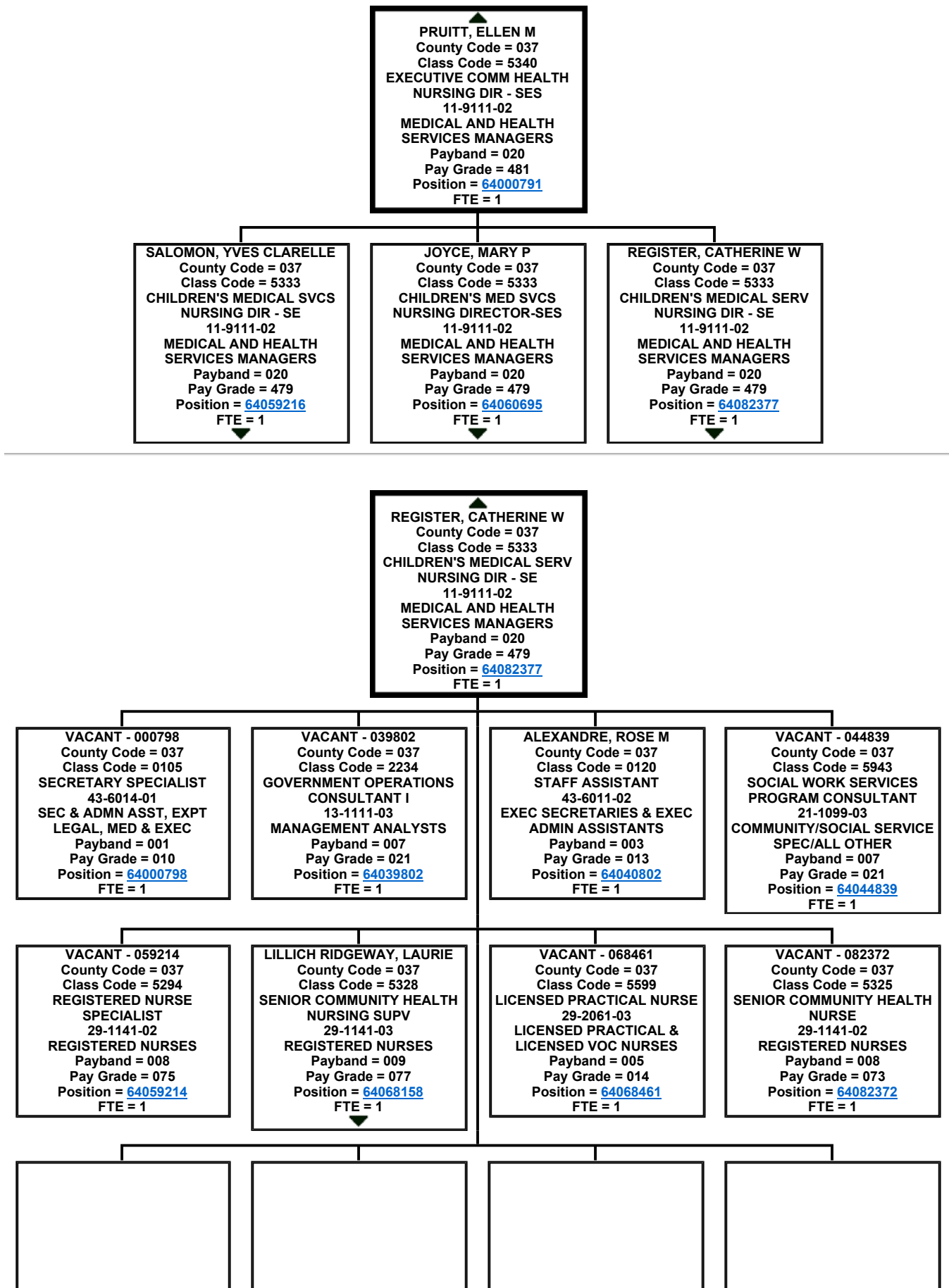










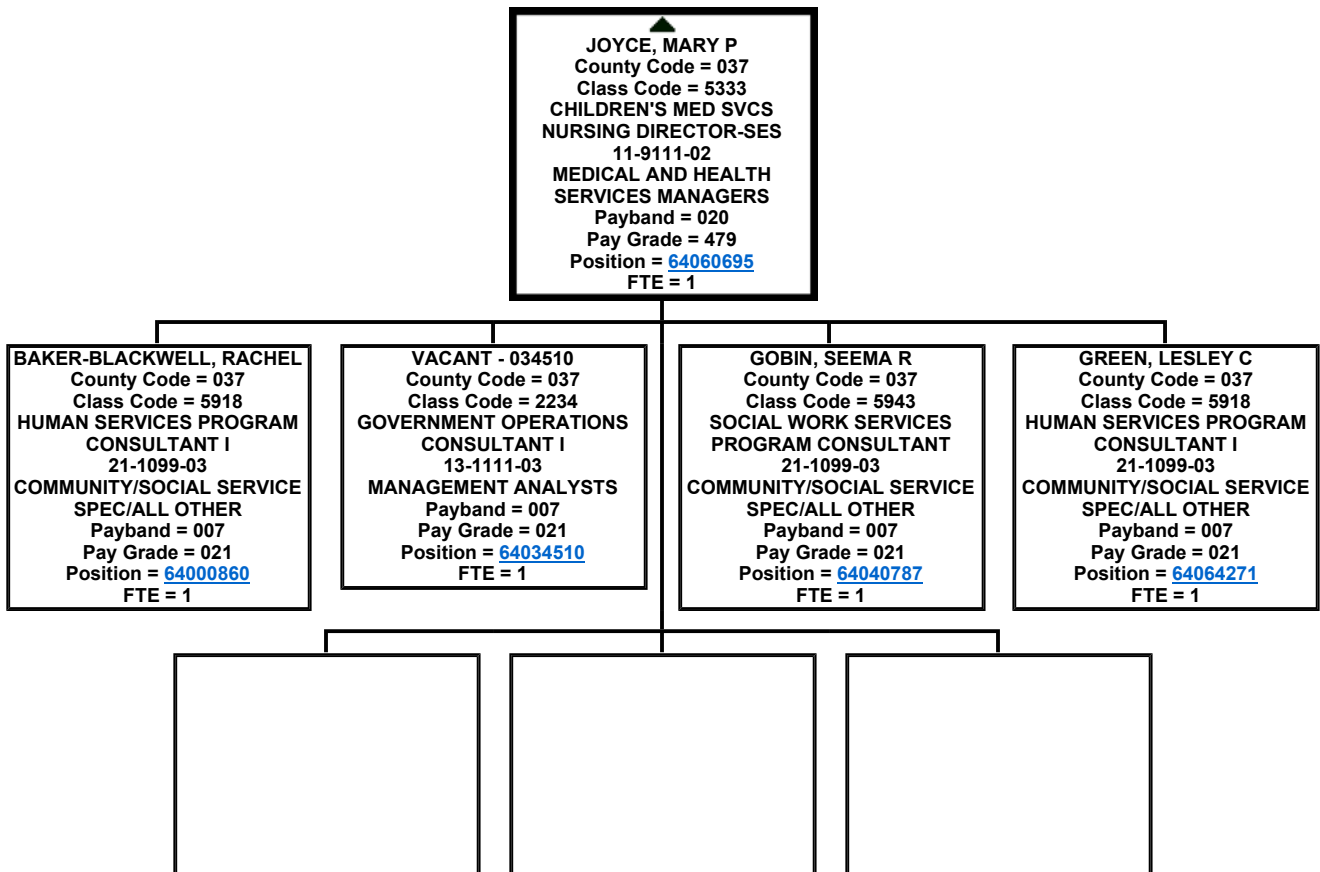
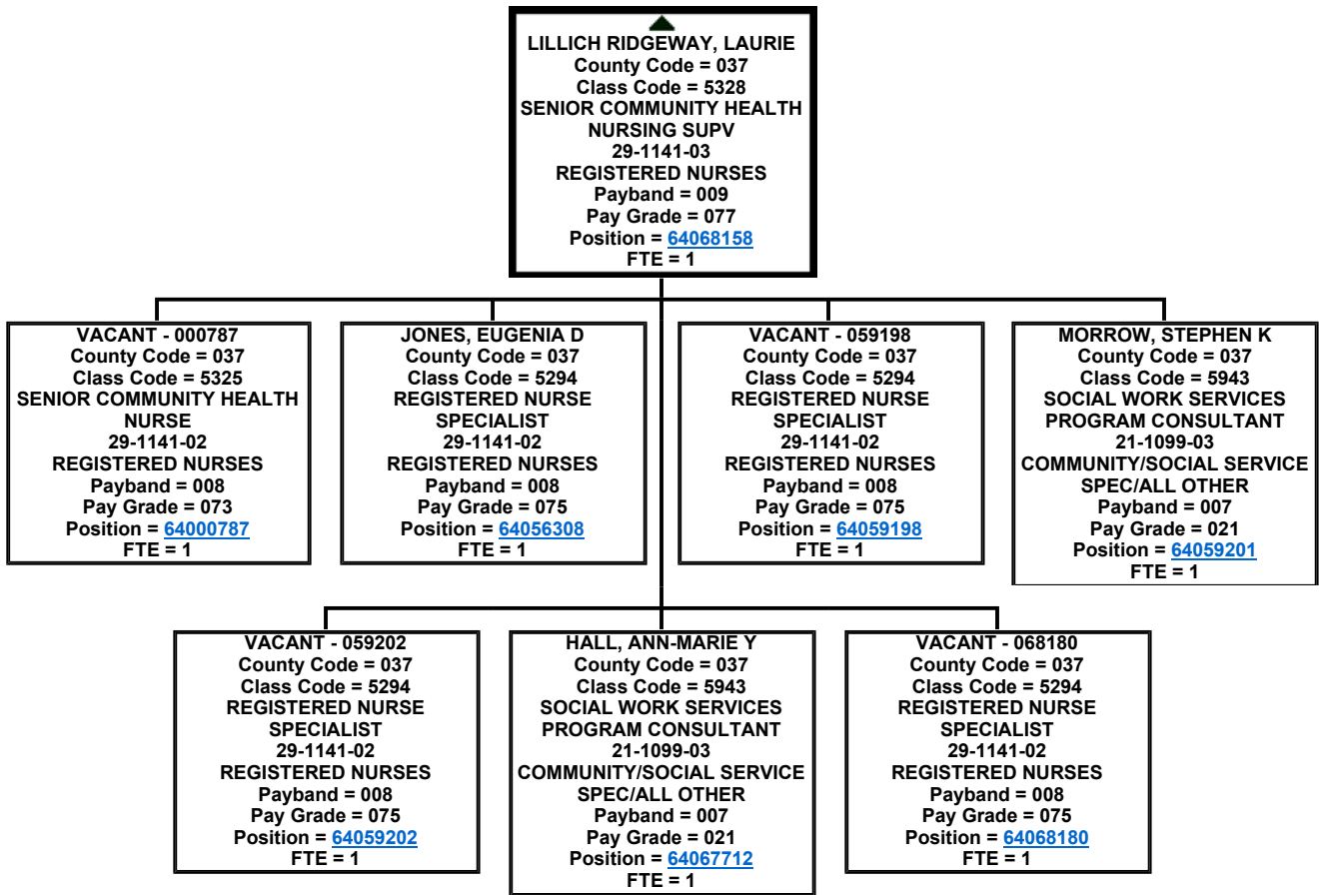


VACANT - 082379
County Code = 037
Class Code = 0105
SECRETARY SPECIALIST
43-6014-01
SEC & ADMN ASST, EXPT
LEGAL, MED & EXEC
Payband = 001
Pay Grade = 010
Position = [64082379](#)
FTE = 1

FOLLANO, PATRICIA M
County Code = 037
Class Code = 5294
REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64082415](#)
FTE = 1

CLARKE, ELSA
County Code = 037
OPS HUMAN SERVICES
ANALYST
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Position = [64801821](#)
FTE = 1

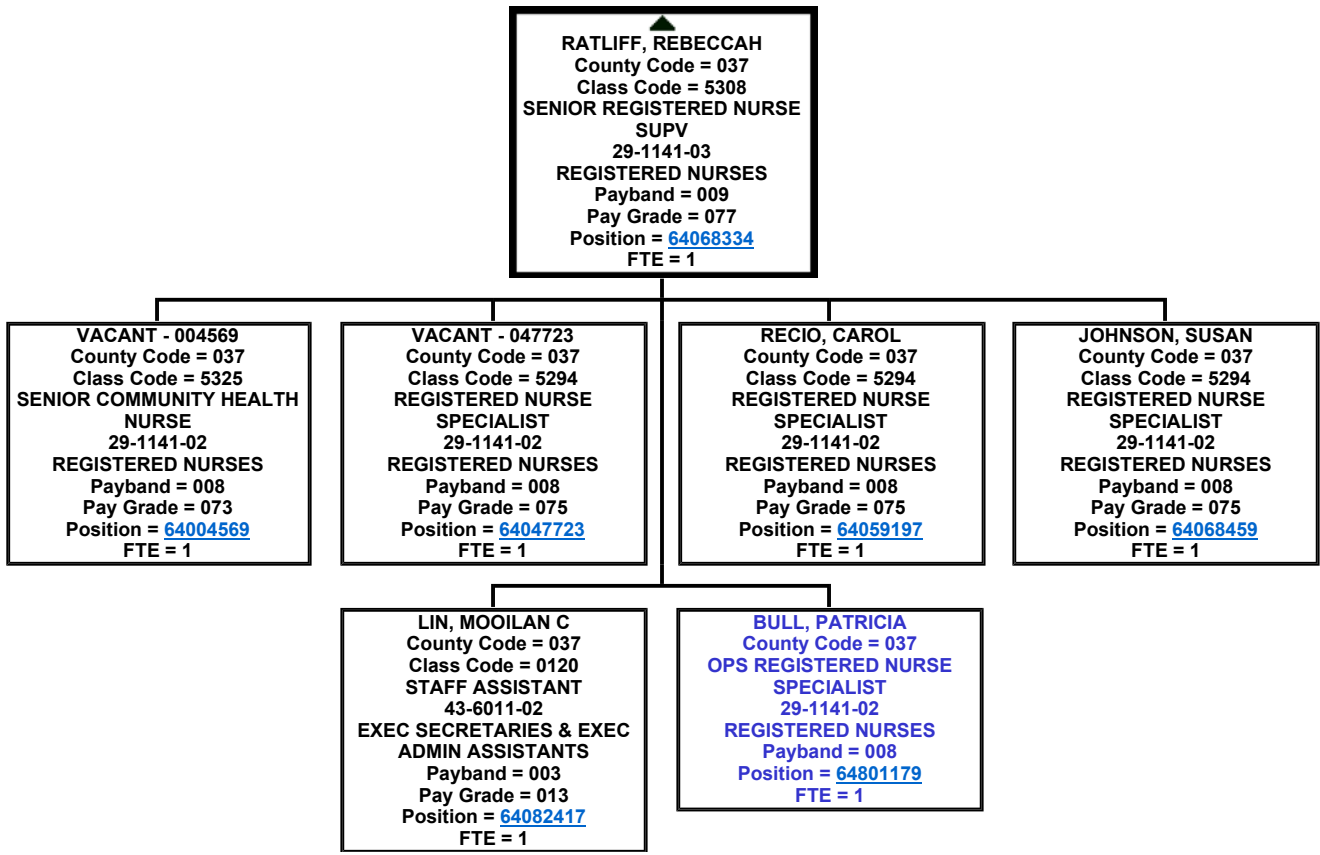
RESTAURI, HOLLY
County Code = 037
OPS STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64823897](#)
FTE = 1

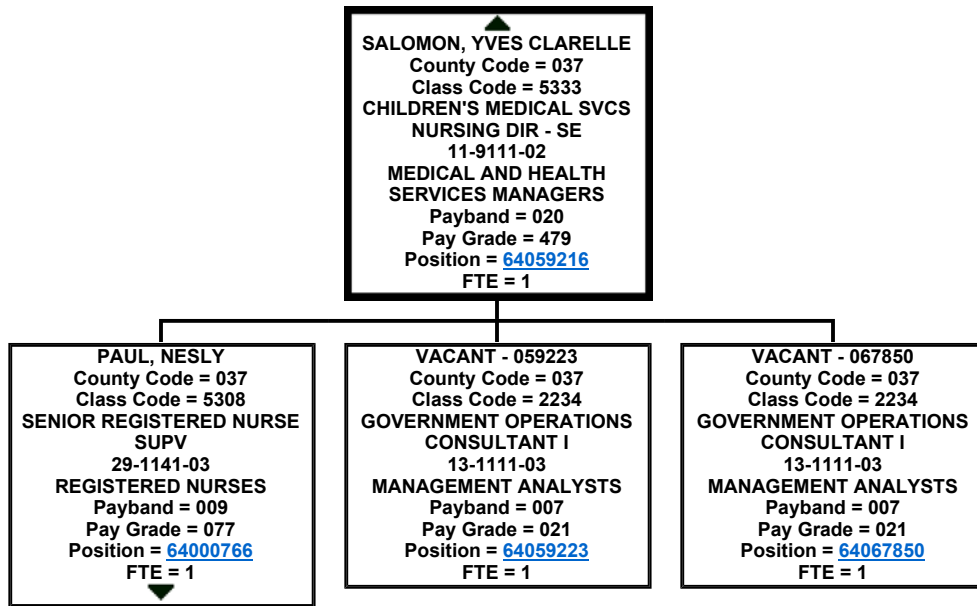


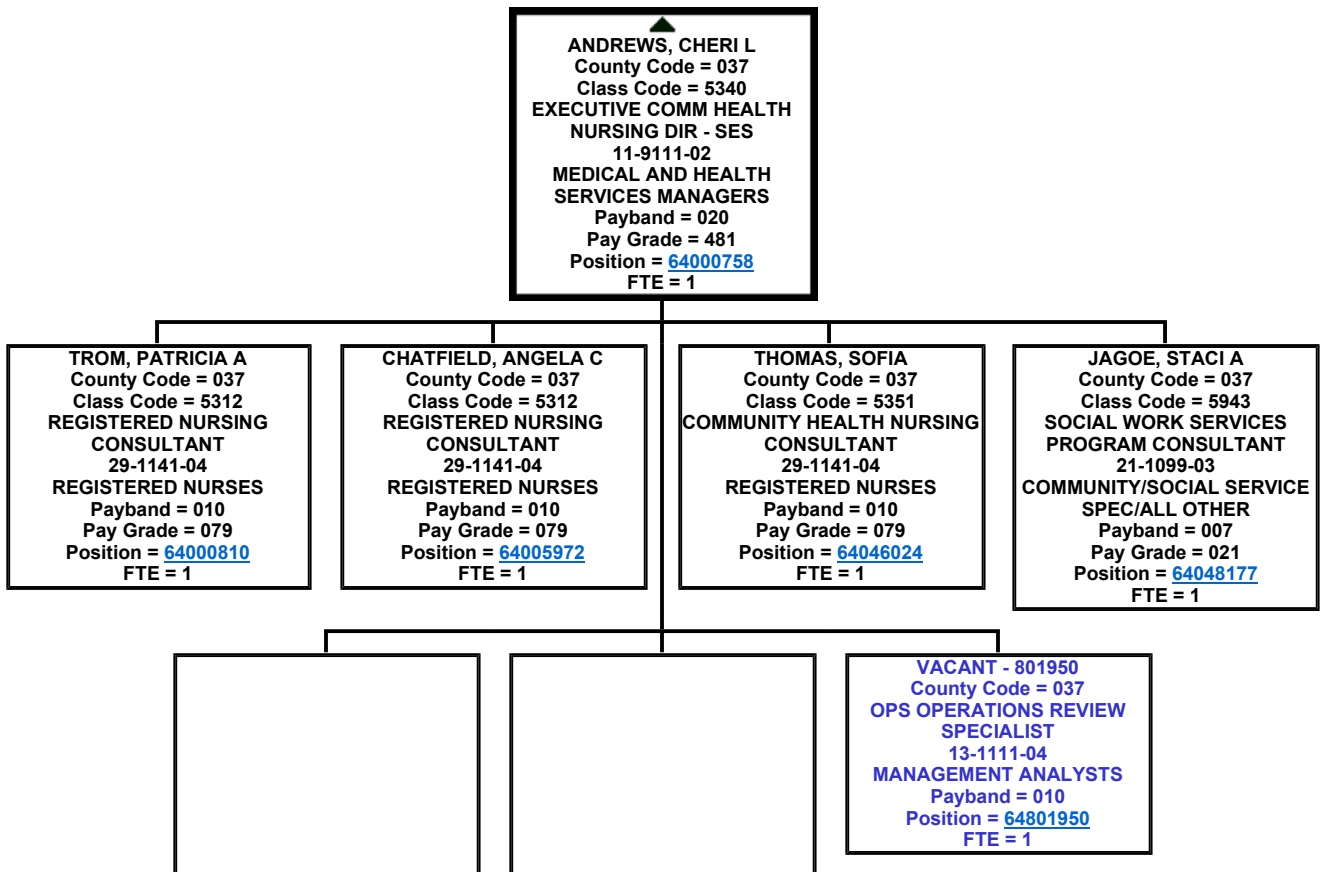
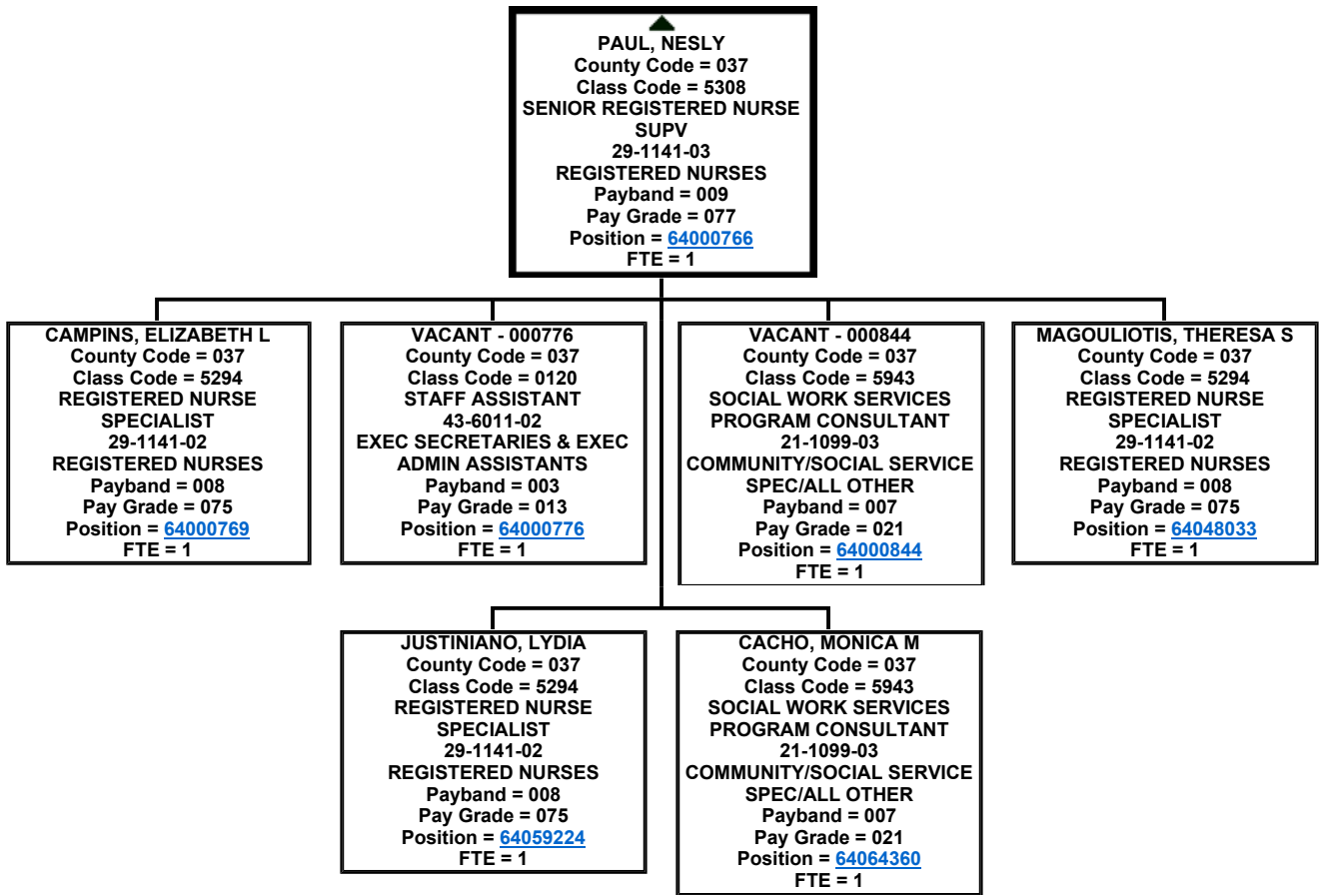
HOFHER, AMY C
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64064309](#)
FTE = 1

RATLIFF, REBECCA
County Code = 037
Class Code = 5308
SENIOR REGISTERED NURSE
SUPV
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64068334](#)
FTE = 1

ZEROTH, EMILY H
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64082605](#)
FTE = 1

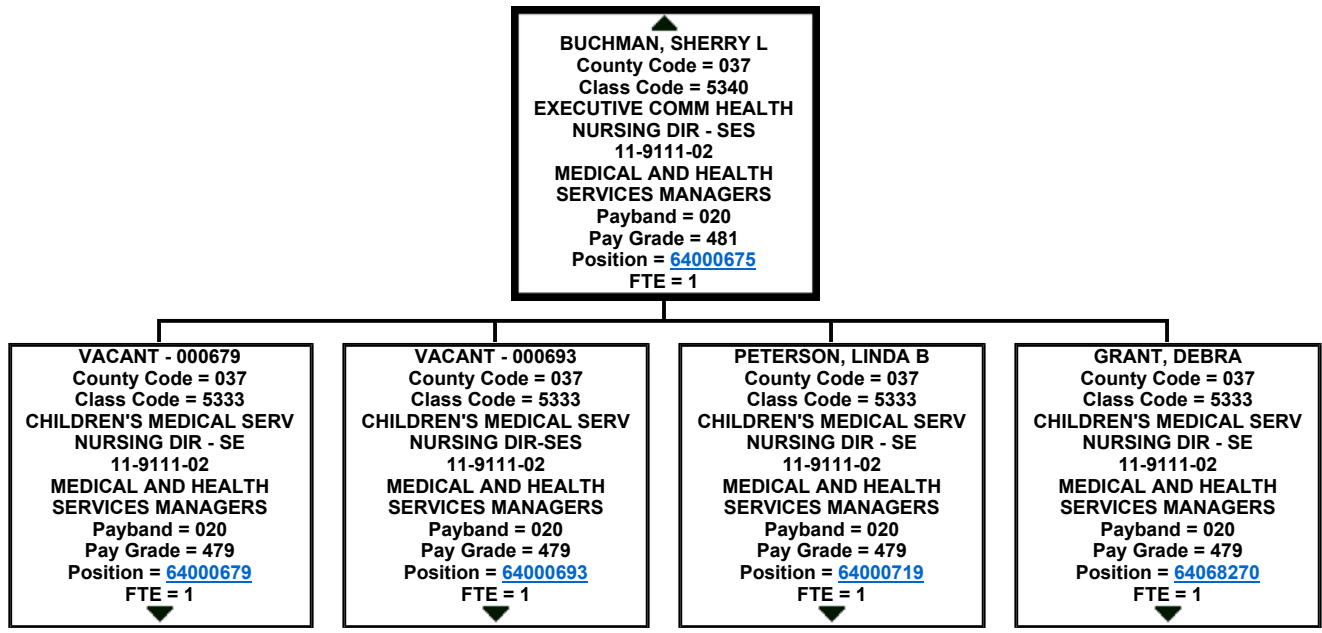


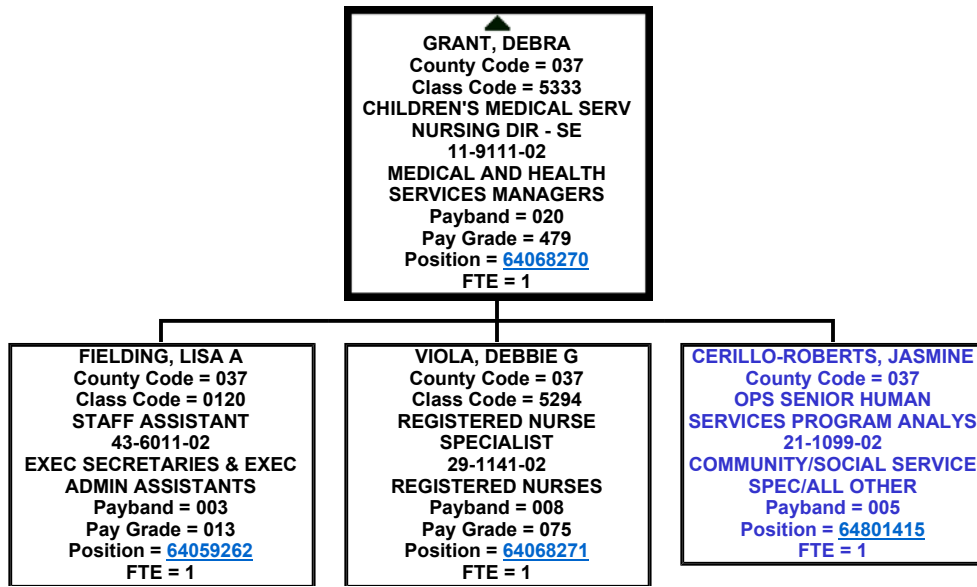




FAULKNER, DEIDRA J
County Code = 037
Class Code = 5312
**REGISTERED NURSING
CONSULTANT**
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64067240](#)
FTE = 1

STARNES, LINDA
County Code = 037
**OPS HUMAN SERVICES
ANALYST**
21-1099-02
**COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER**
Payband = 005
Position = [64801949](#)
FTE = 1

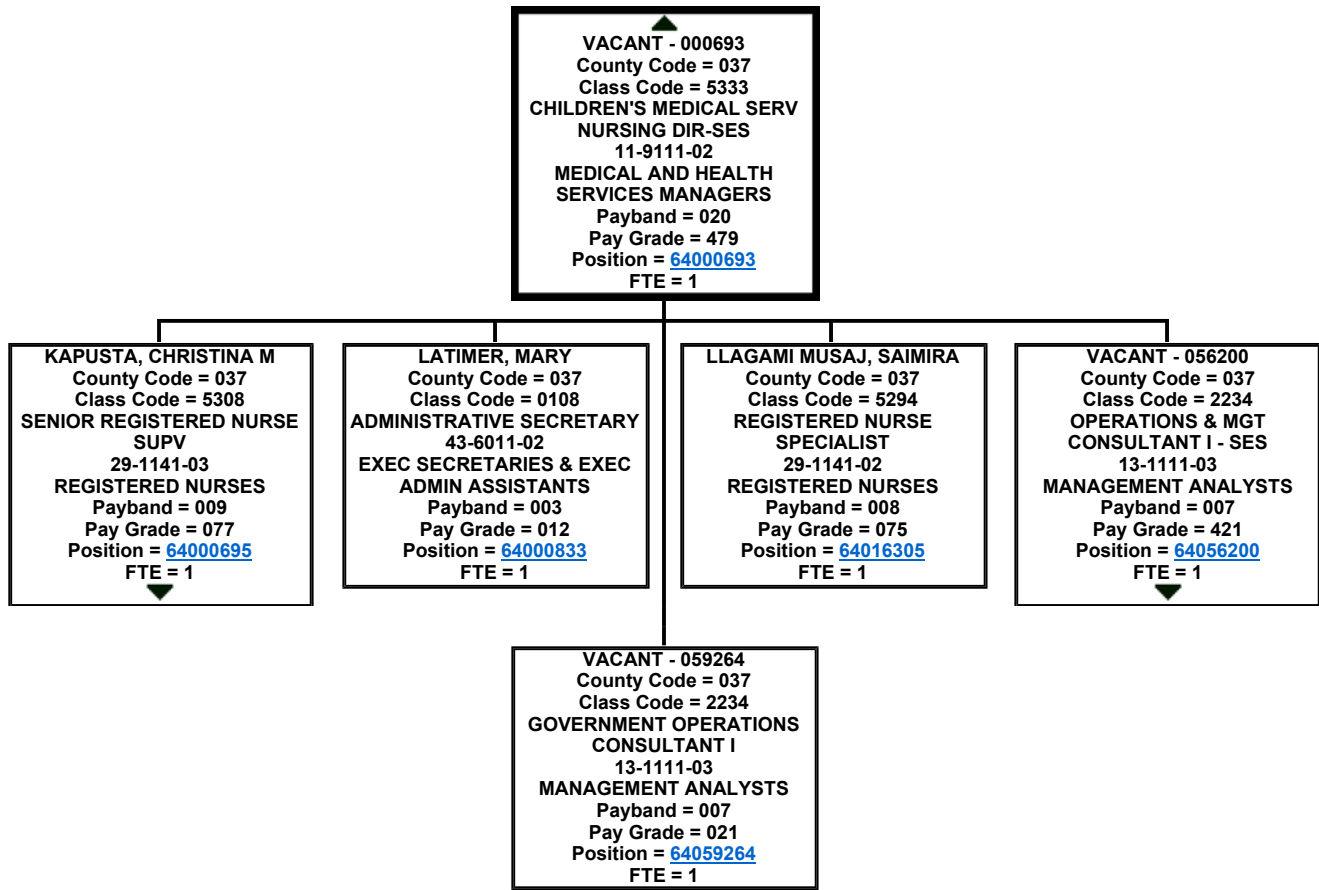


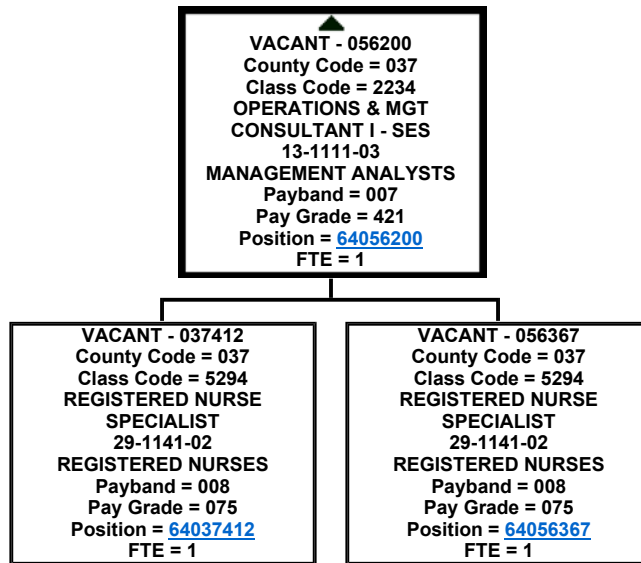


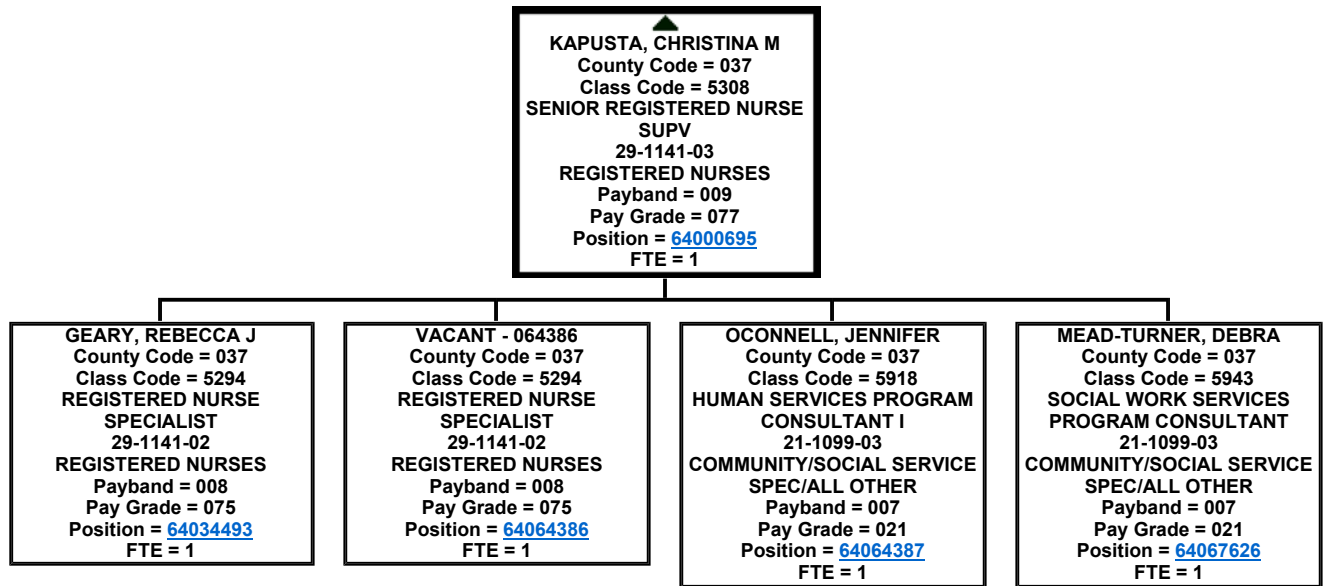
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PETERSON, LINDA B
County Code = 037
Class Code = 5333
CHILDREN'S MEDICAL SERV
NURSING DIR - SE
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MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 479
Position = [64000719](#)
FTE = 1

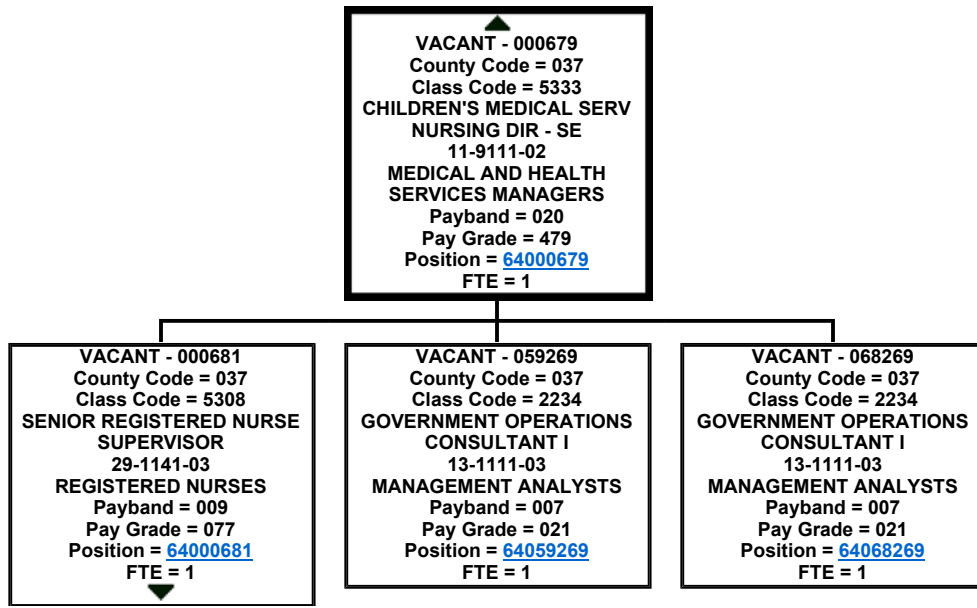
RAMOS, BRIANNA
County Code = 037
Class Code = 5943
SOCIAL WORK SERVICES
PROGRAM CONSULTANT
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64056346](#)
FTE = 1

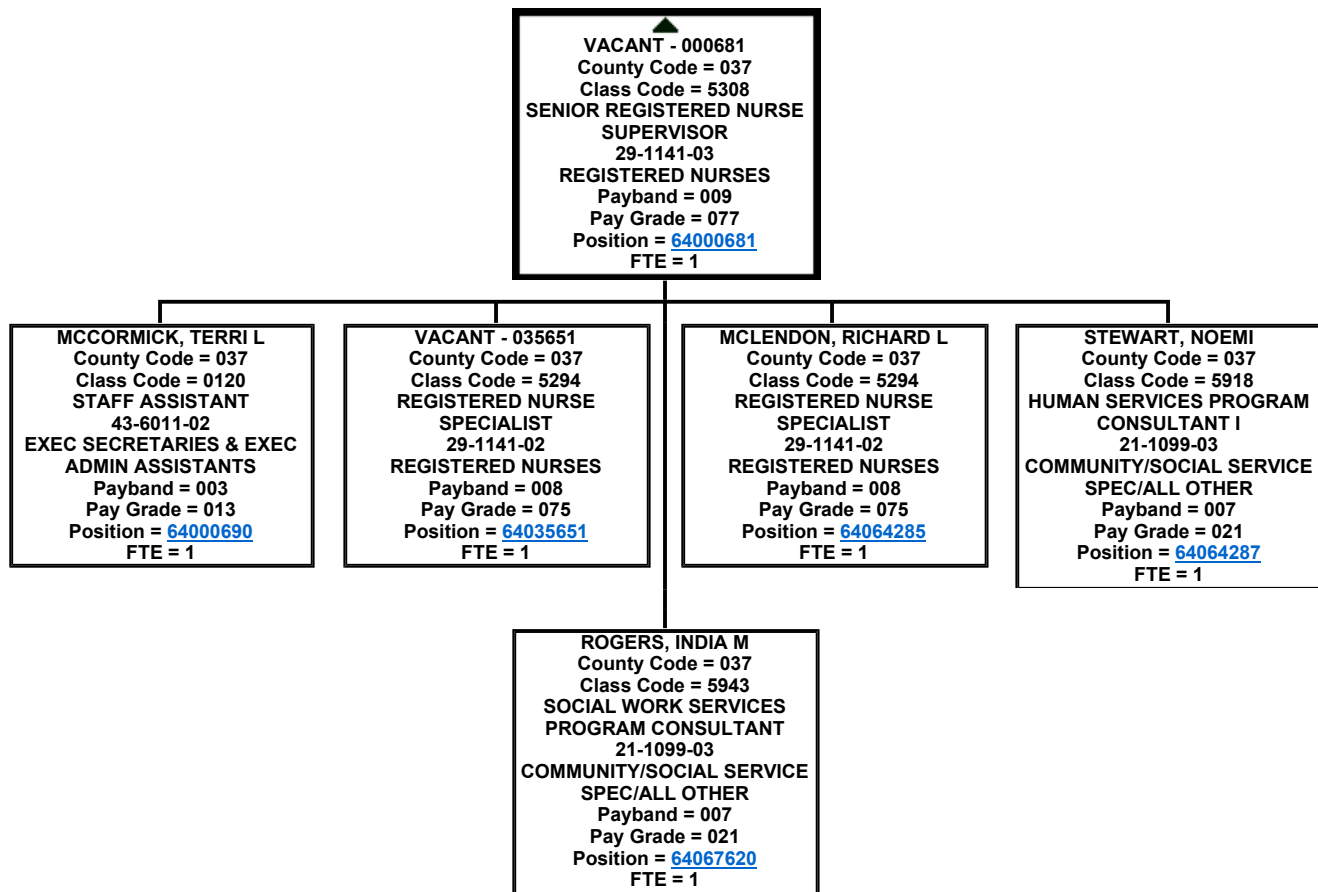
VACANT - 065116
County Code = 037
Class Code = 5294
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SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 075
Position = [64065116](#)
FTE = 1

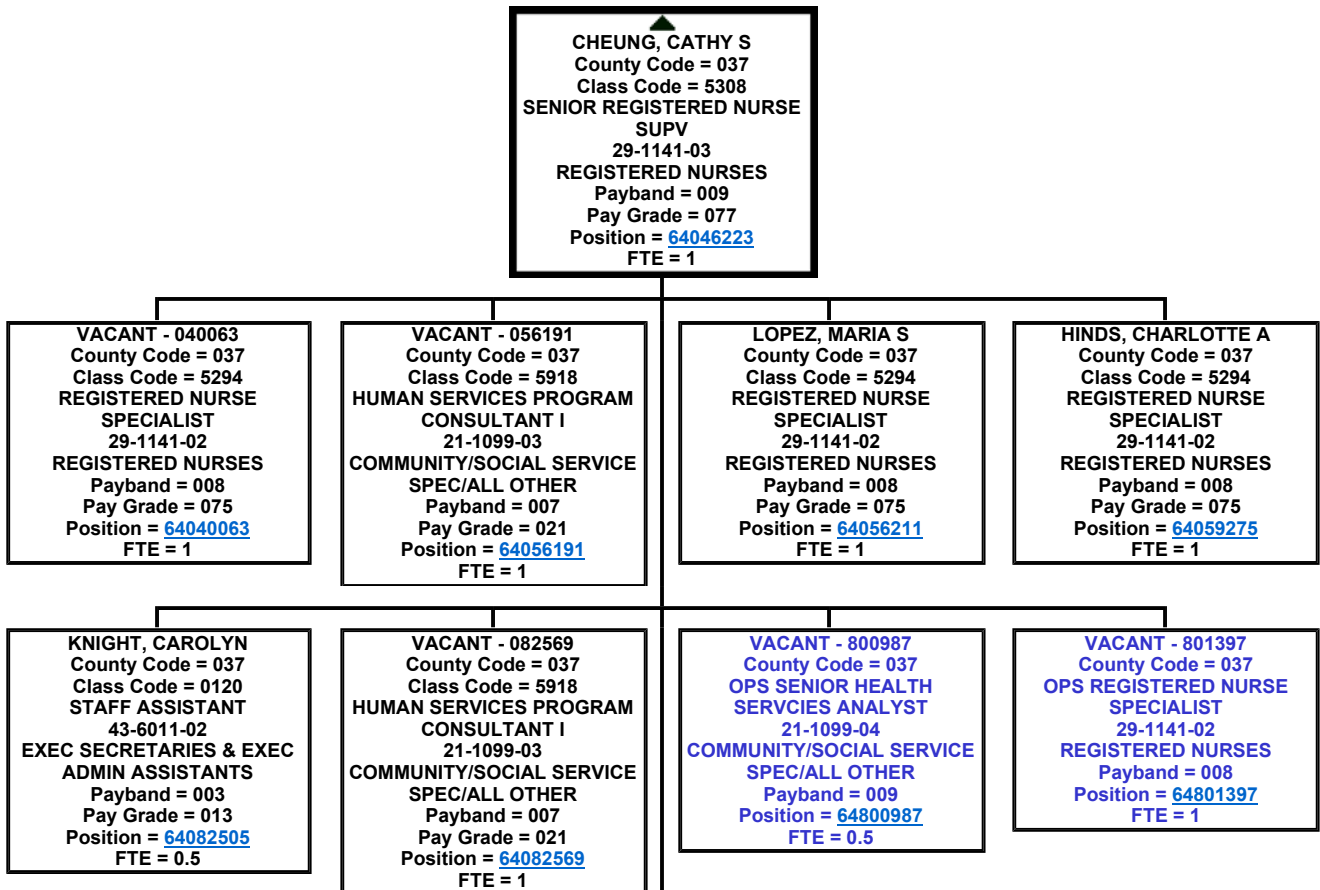
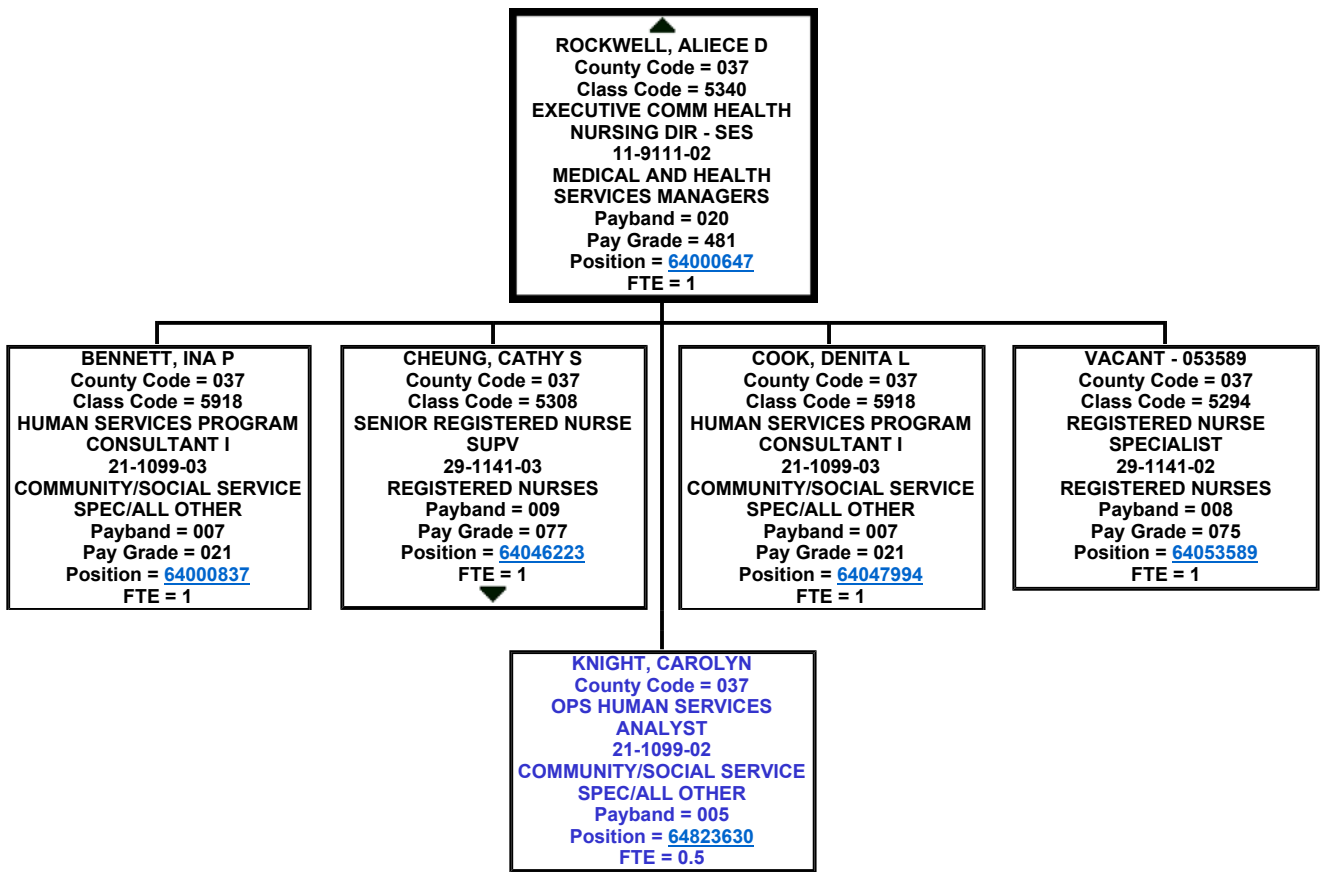




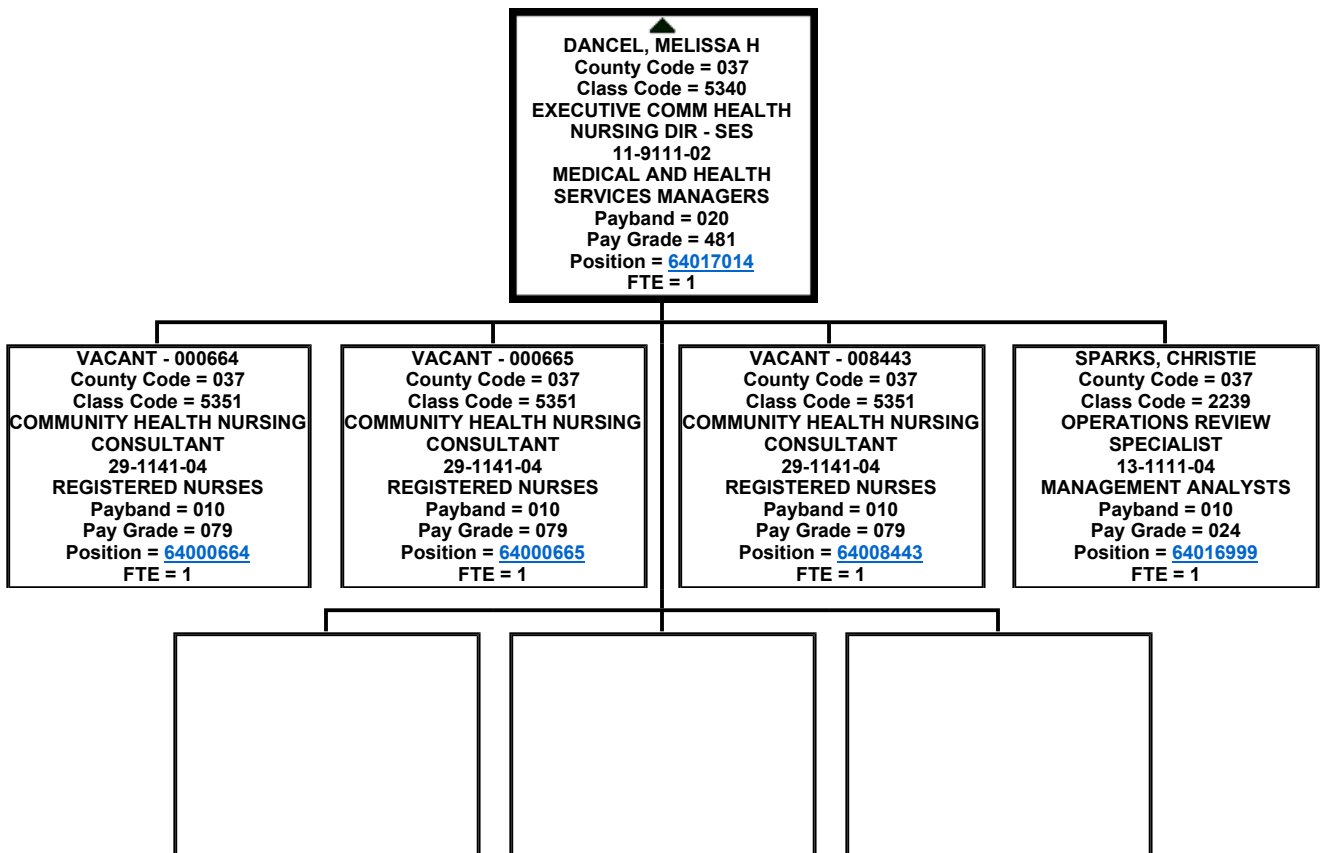
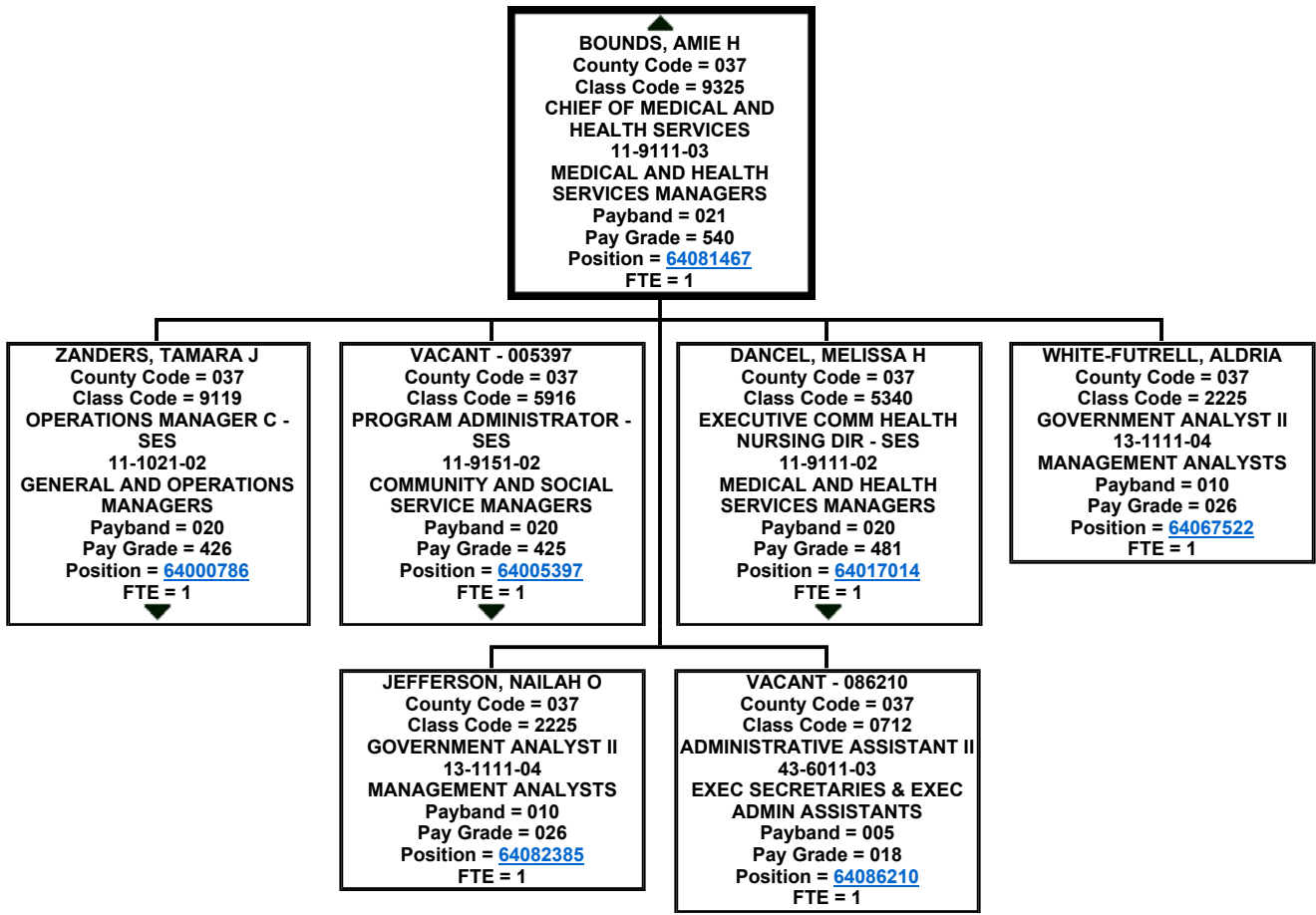








DAVIS, WHITNEY
County Code = 037
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64802071](#)
FTE = 1

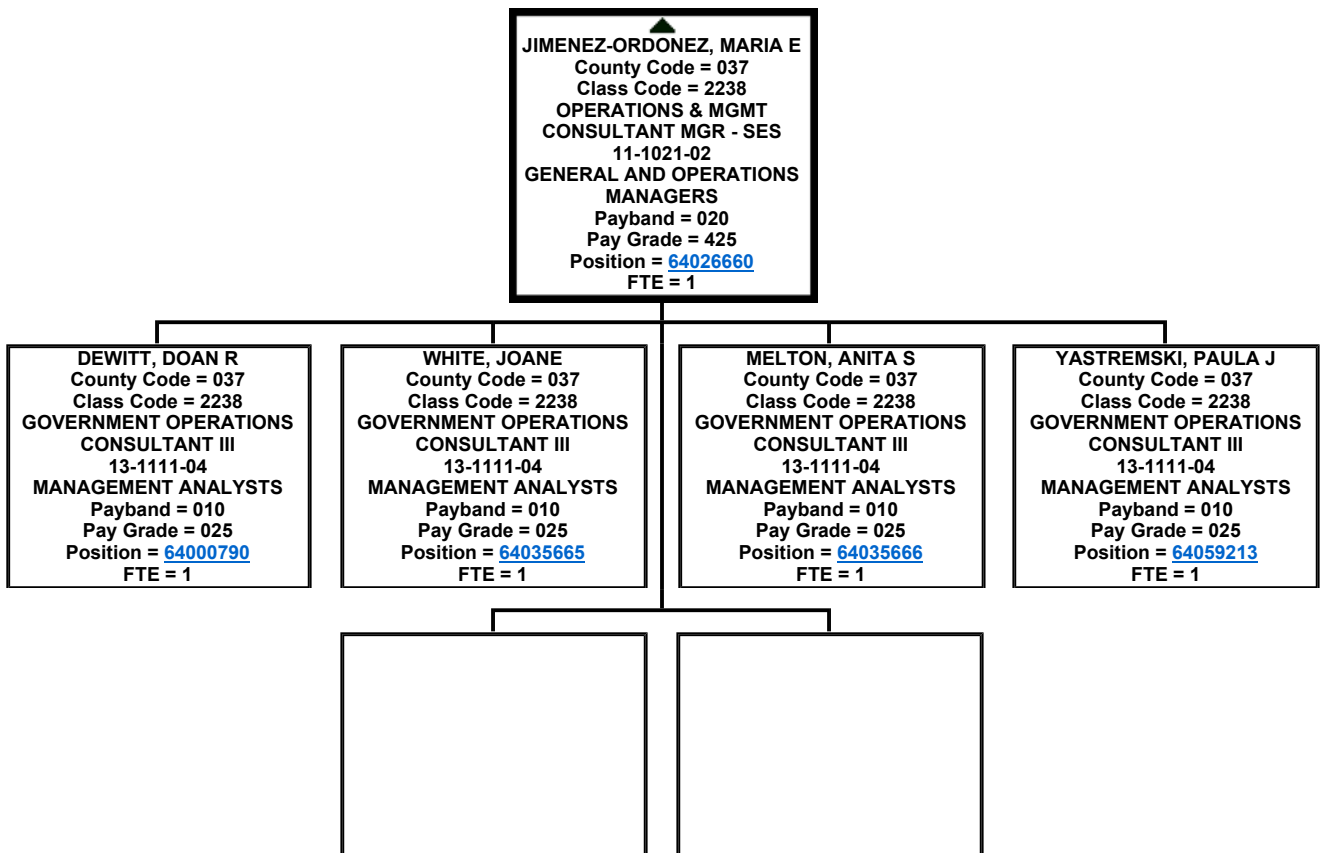
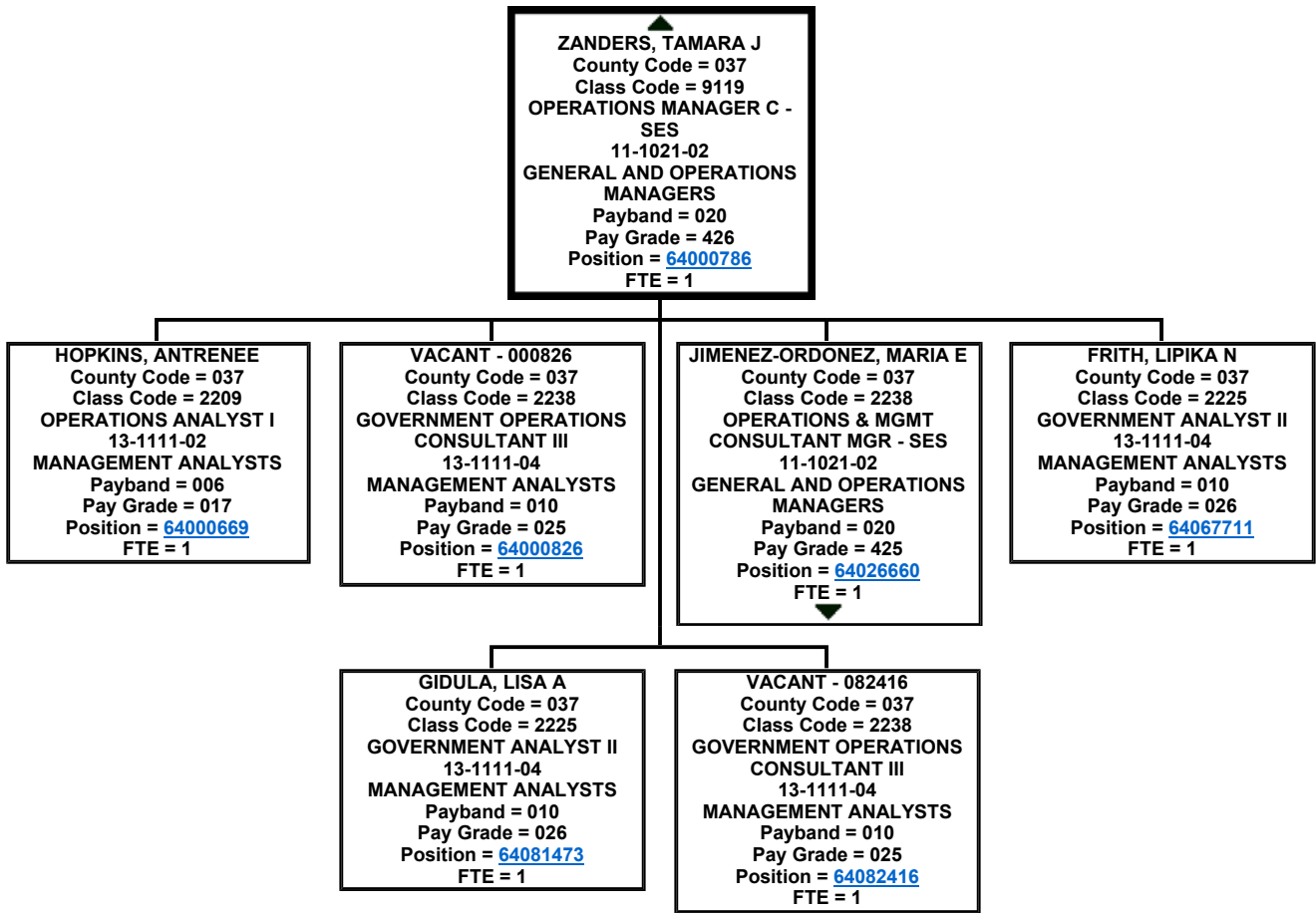


BALSTERS-WADDELL, ALANA
H
County Code = 037
Class Code = 5312
REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64059138](#)
FTE = 1

PALMER, LANESHA
County Code = 037
Class Code = 5351
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CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64064703](#)
FTE = 1

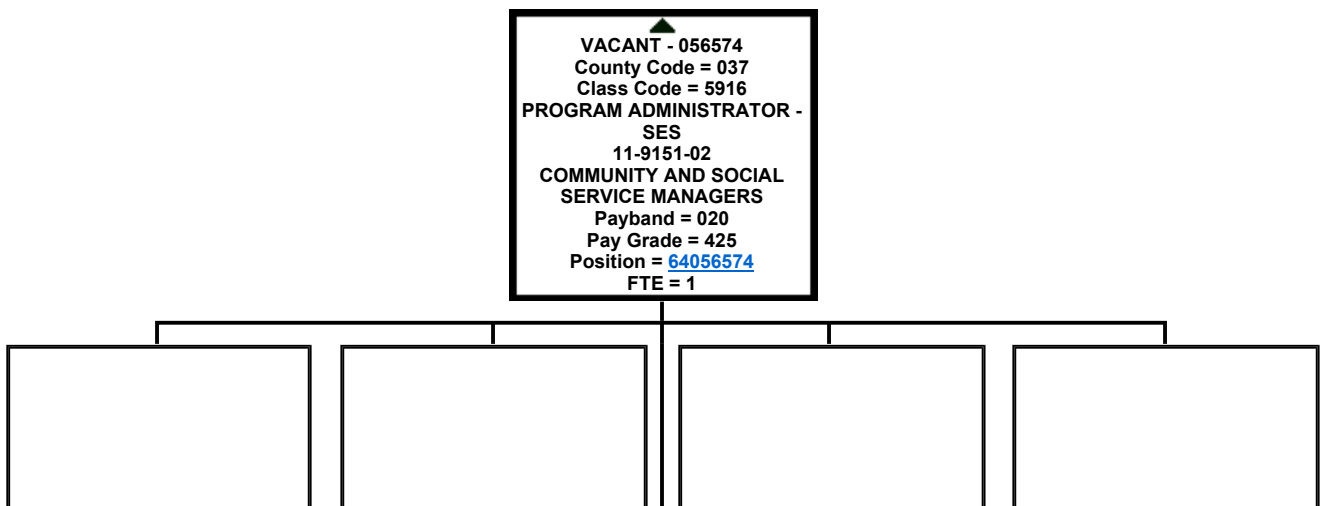
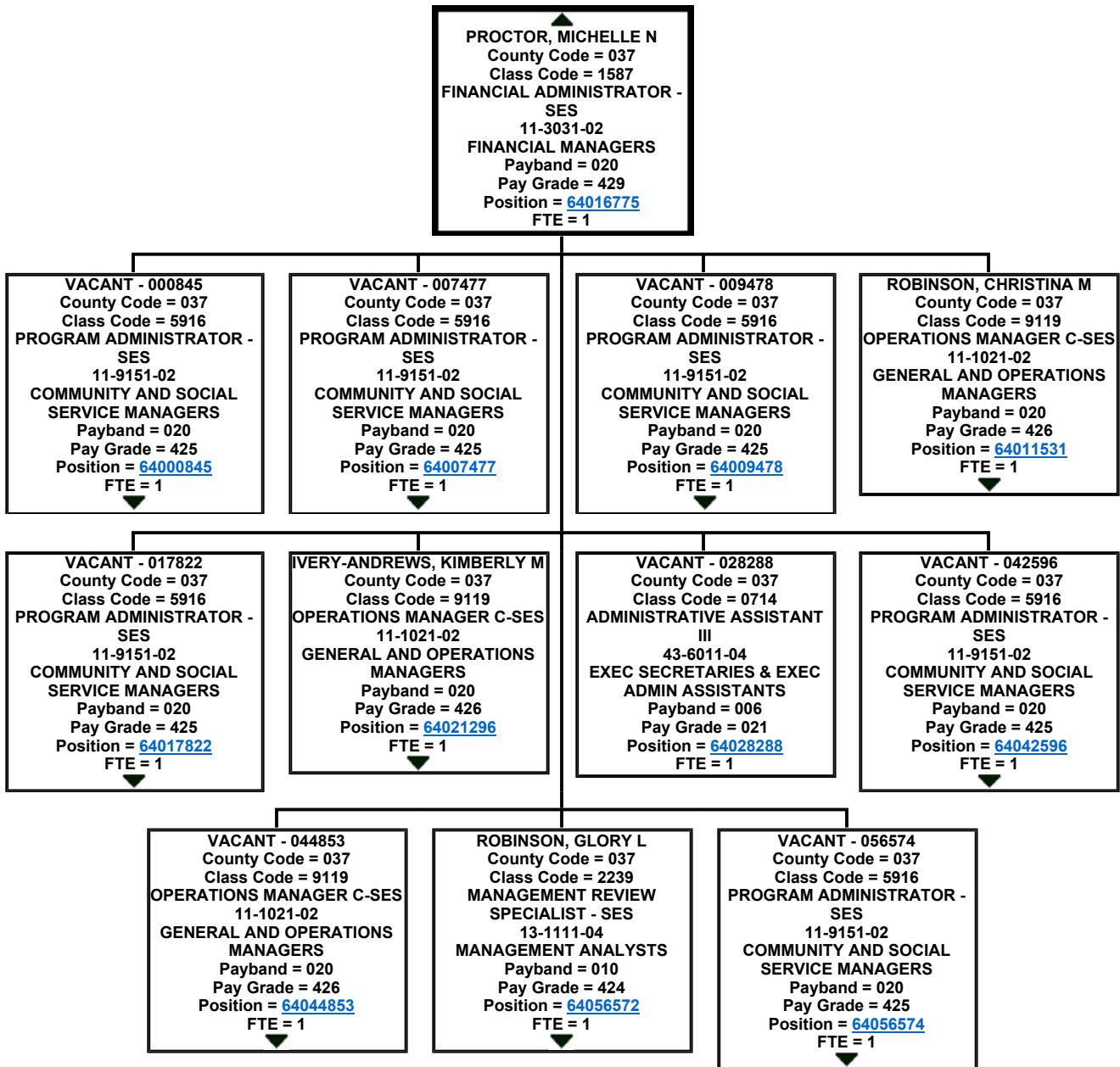
PIZZURRO, MARY T
County Code = 037
Class Code = 5351
COMMUNITY HEALTH NURSING
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29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64068273](#)
FTE = 1

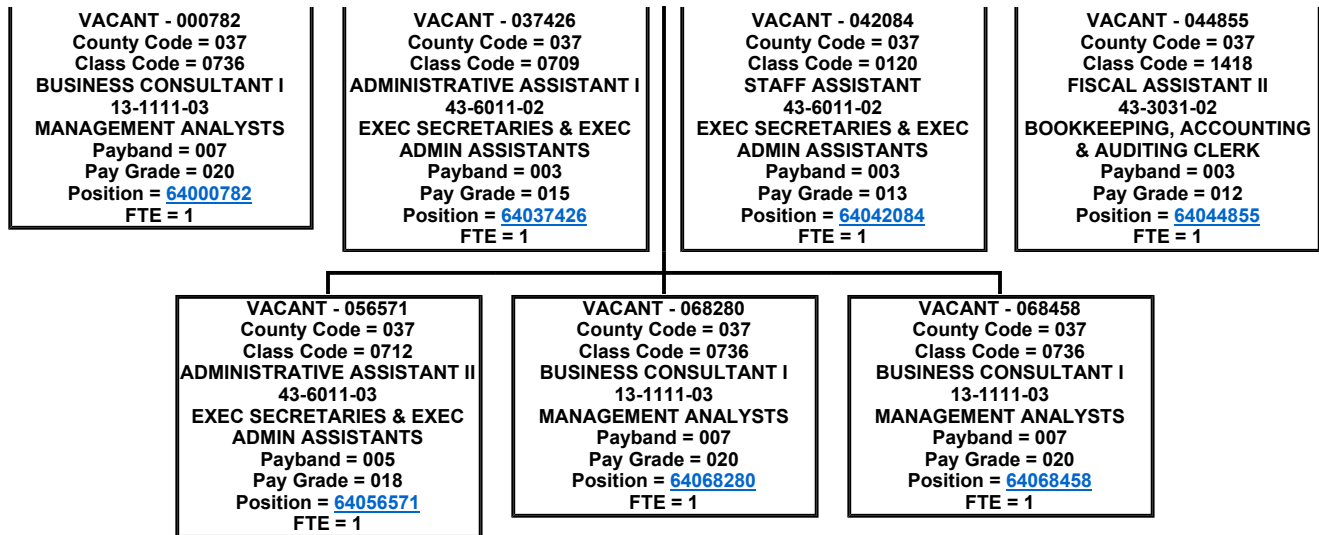


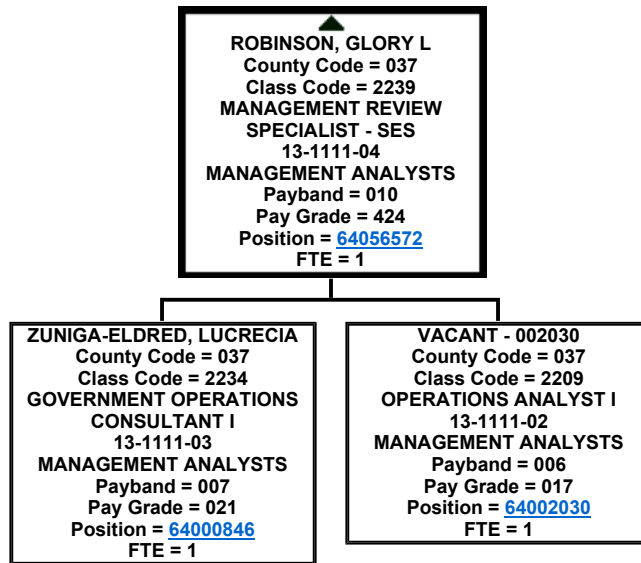


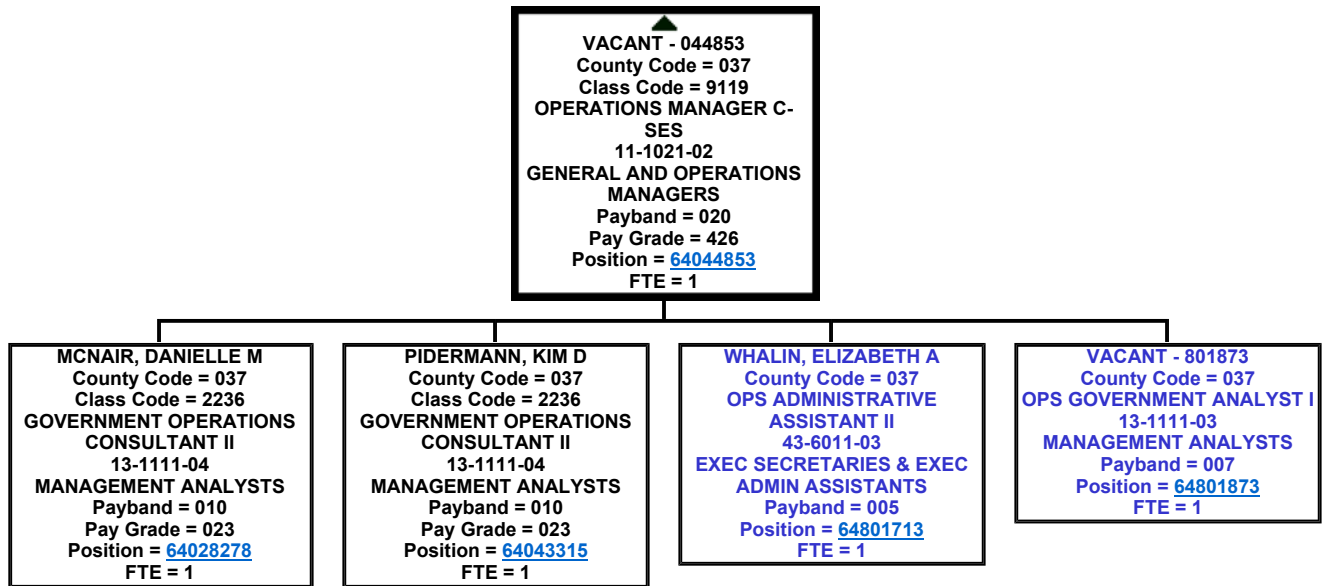
FERNANDEZ, ANTHONY M
County Code = 037
Class Code = 2238
GOVERNMENT OPERATIONS
CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 025
Position = [64064270](#)
FTE = 1

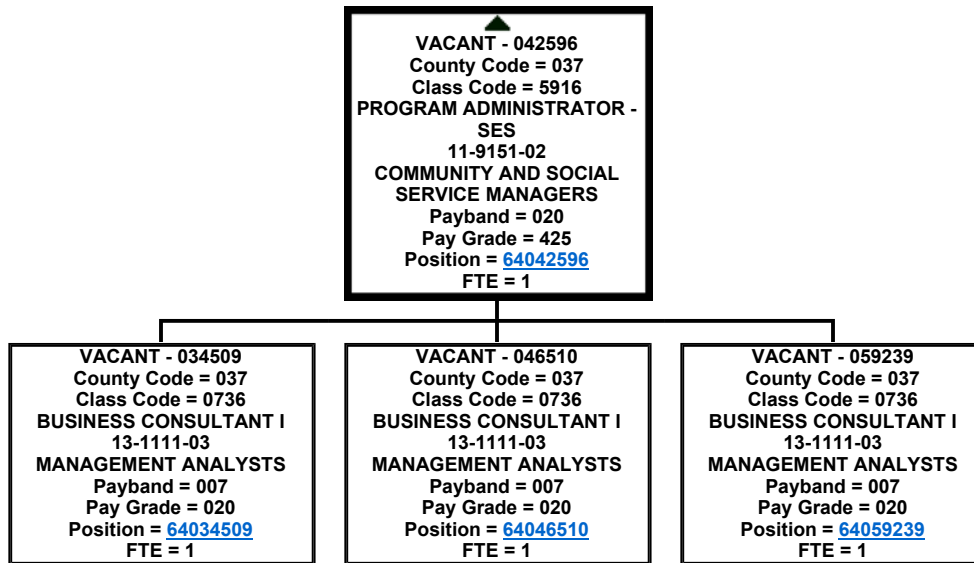
HANKS, EMMA L
County Code = 037
Class Code = 2238
GOVERNMENT OPERATIONS
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Payband = 010
Pay Grade = 025
Position = [64067713](#)
FTE = 1

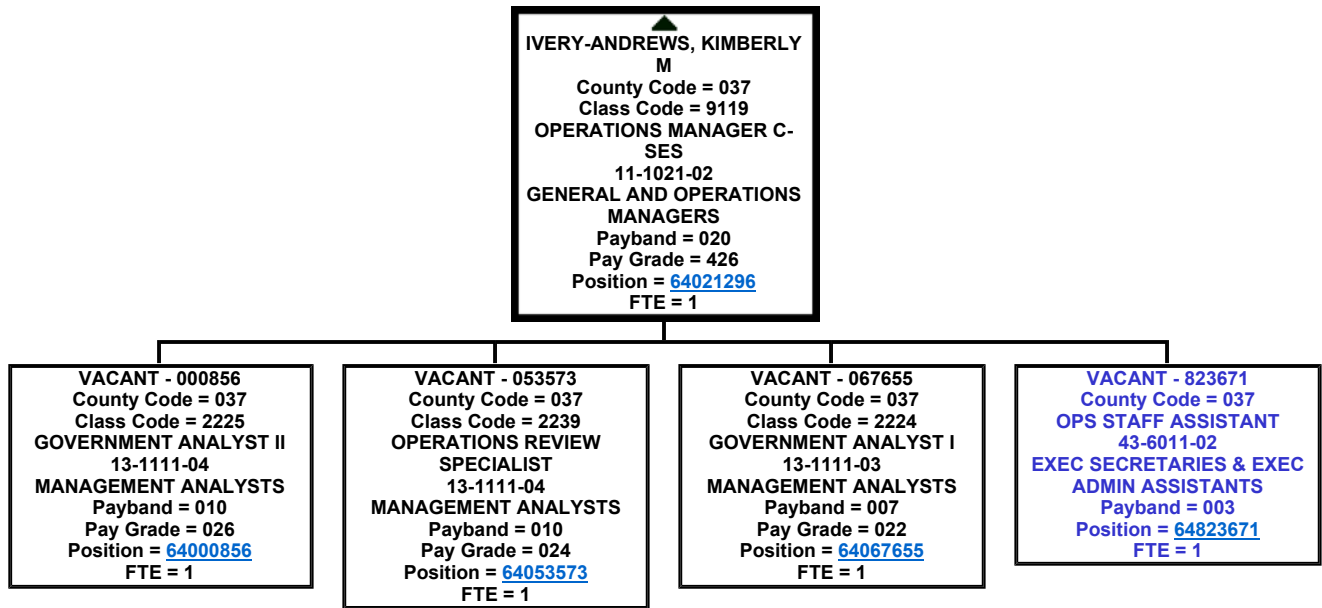


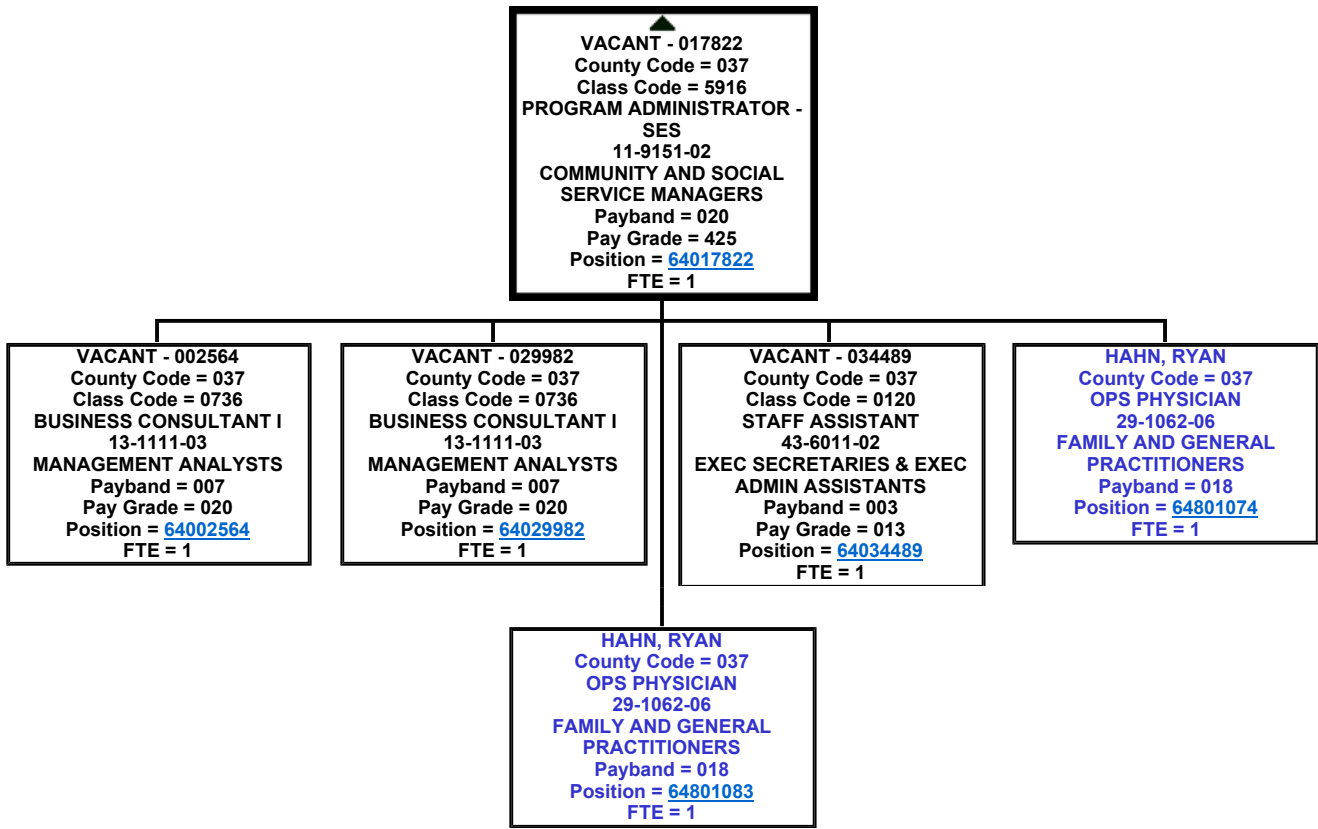












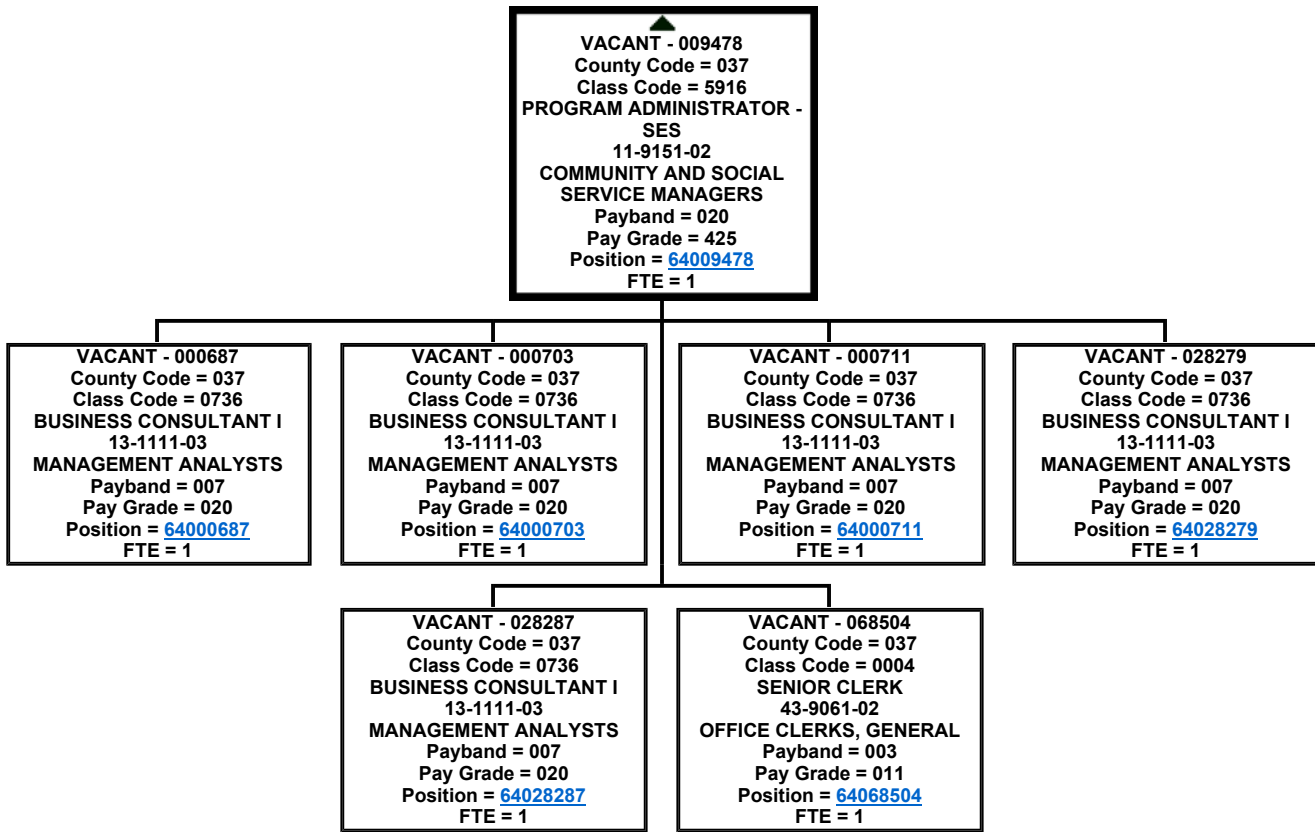
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ROBINSON, CHRISTINA M
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 Class Code = 9119
OPERATIONS MANAGER C-SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
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 Pay Grade = 426
 Position = [64011531](#)
 FTE = 1

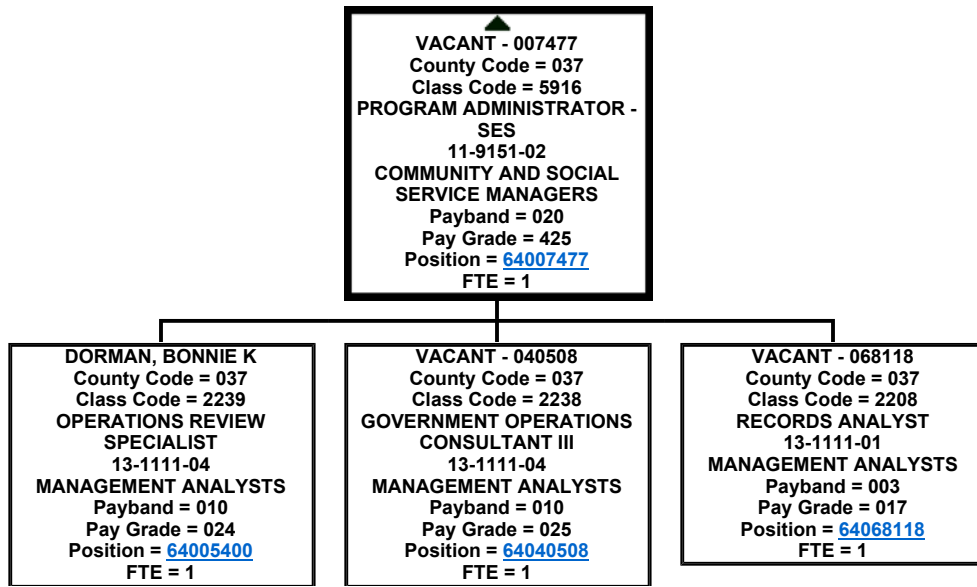
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 Class Code = 2238
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MANAGEMENT ANALYSTS
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 Pay Grade = 025
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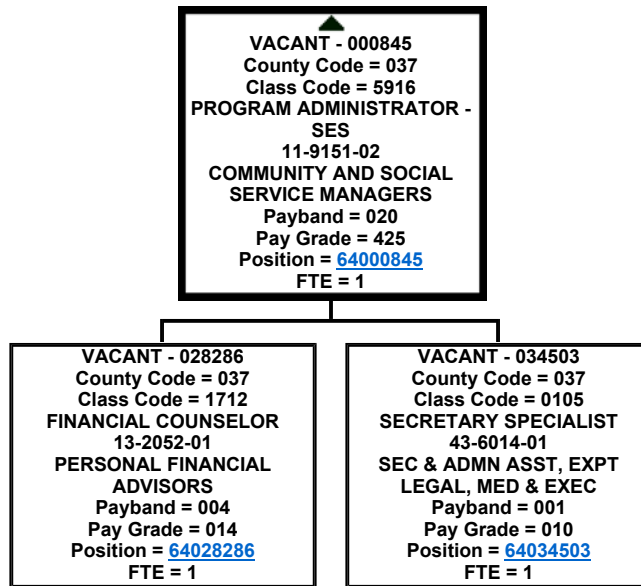
FORSTON, OTIS H
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 13-1111-04
MANAGEMENT ANALYSTS
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 Pay Grade = 025
 Position = [64005398](#)
 FTE = 1

SHAW, TAMMY L
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64055804](#)
 FTE = 1

BLAKELY, TERENCE C
 County Code = 037
 Class Code = 2238
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MANAGEMENT ANALYSTS
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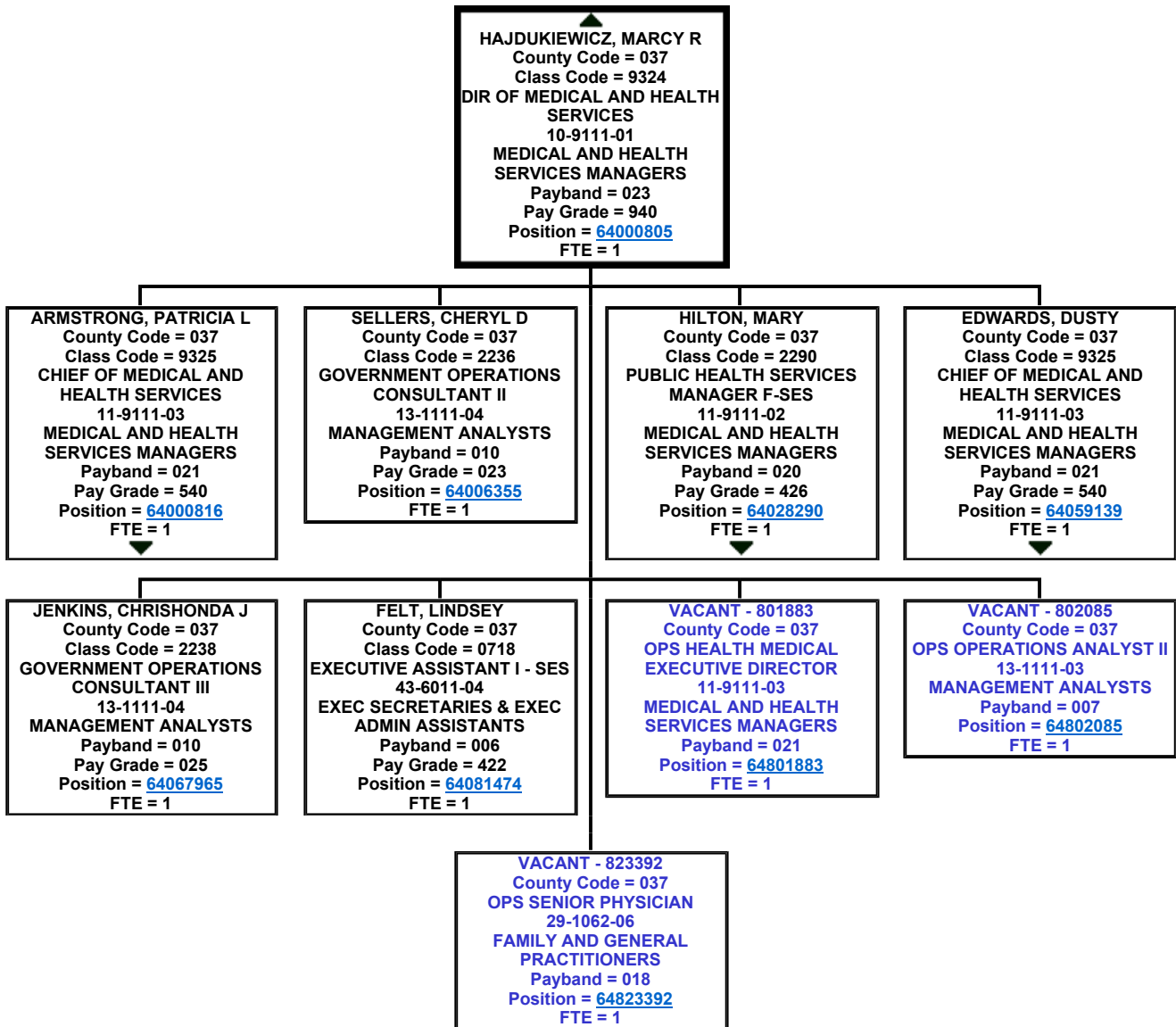


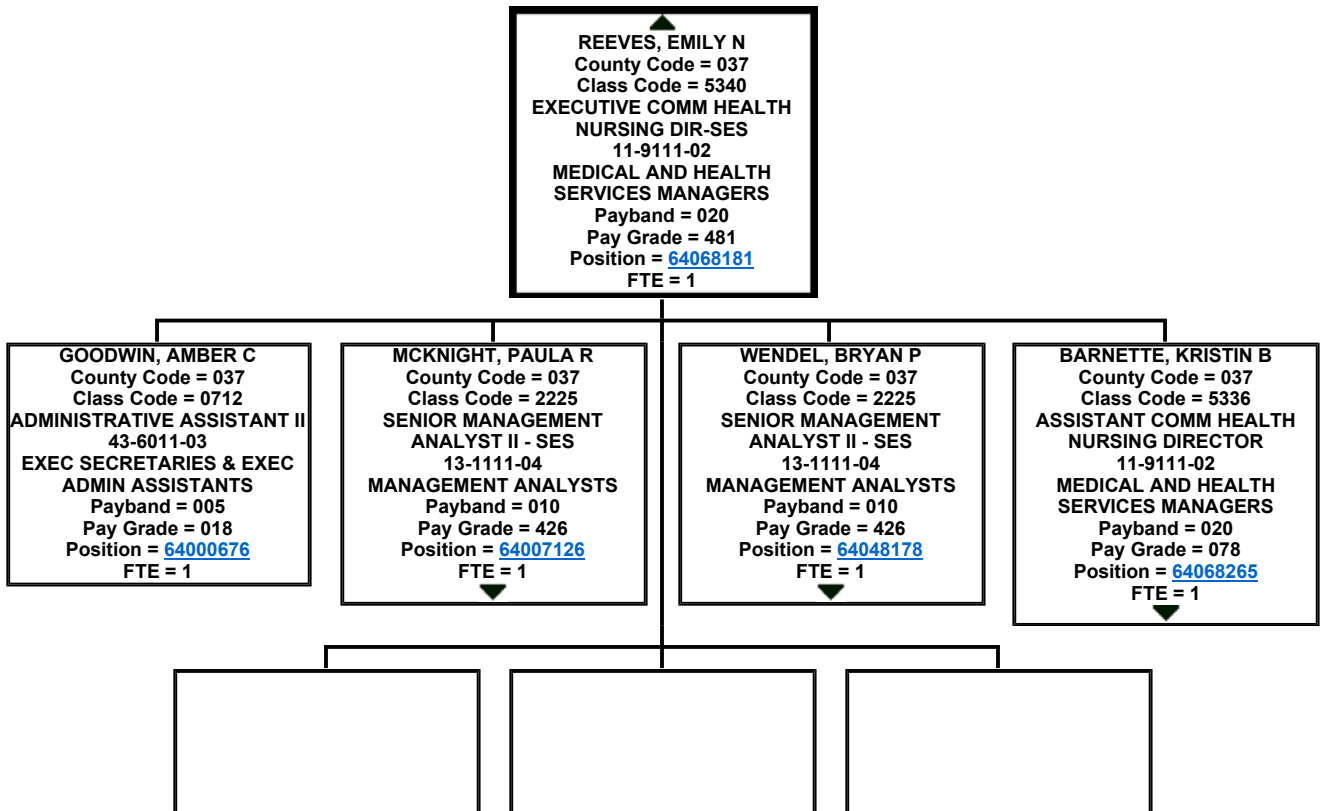
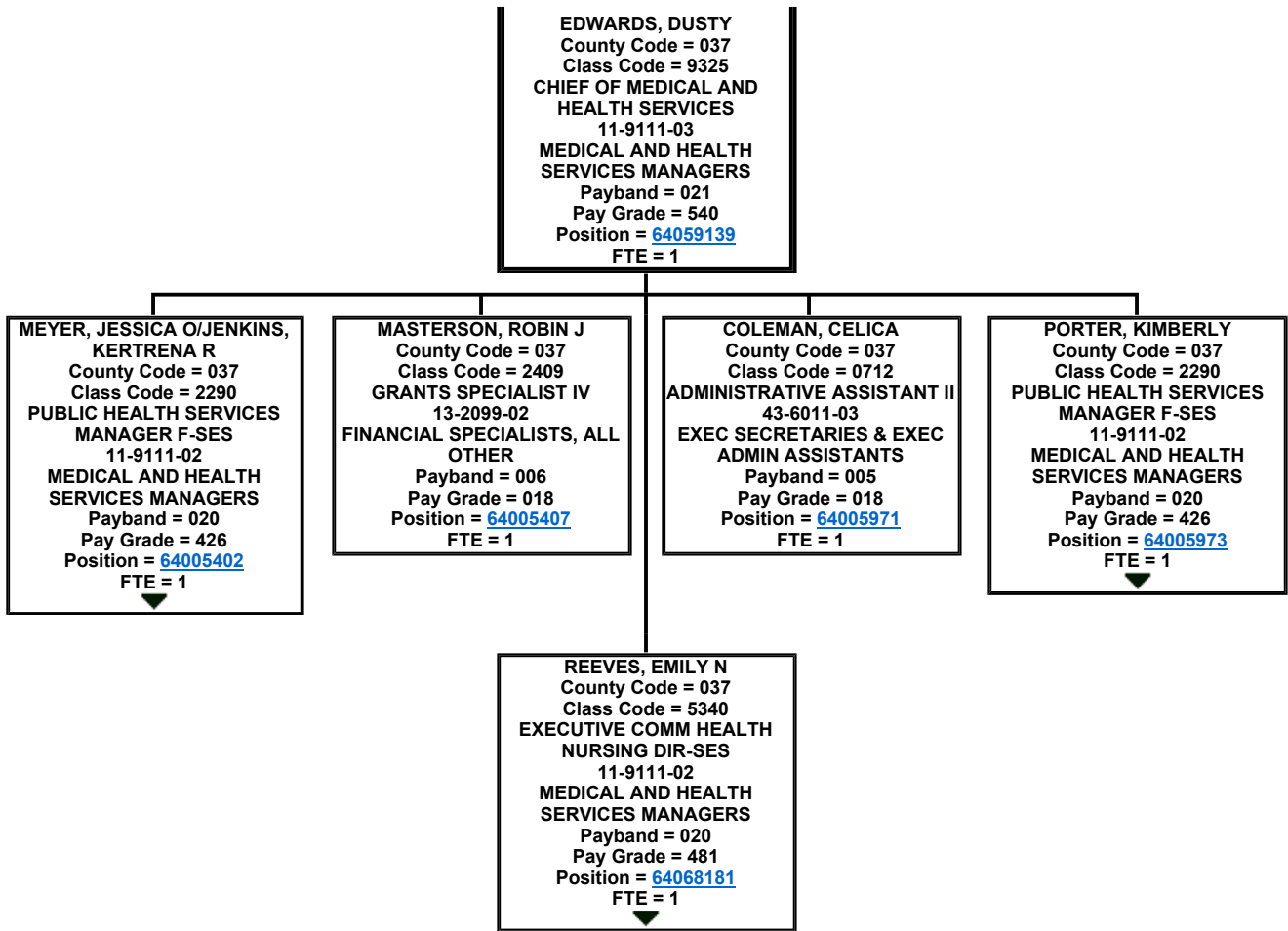
Florida Department of Health

Division of Childrens Medical Services (CMS)

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

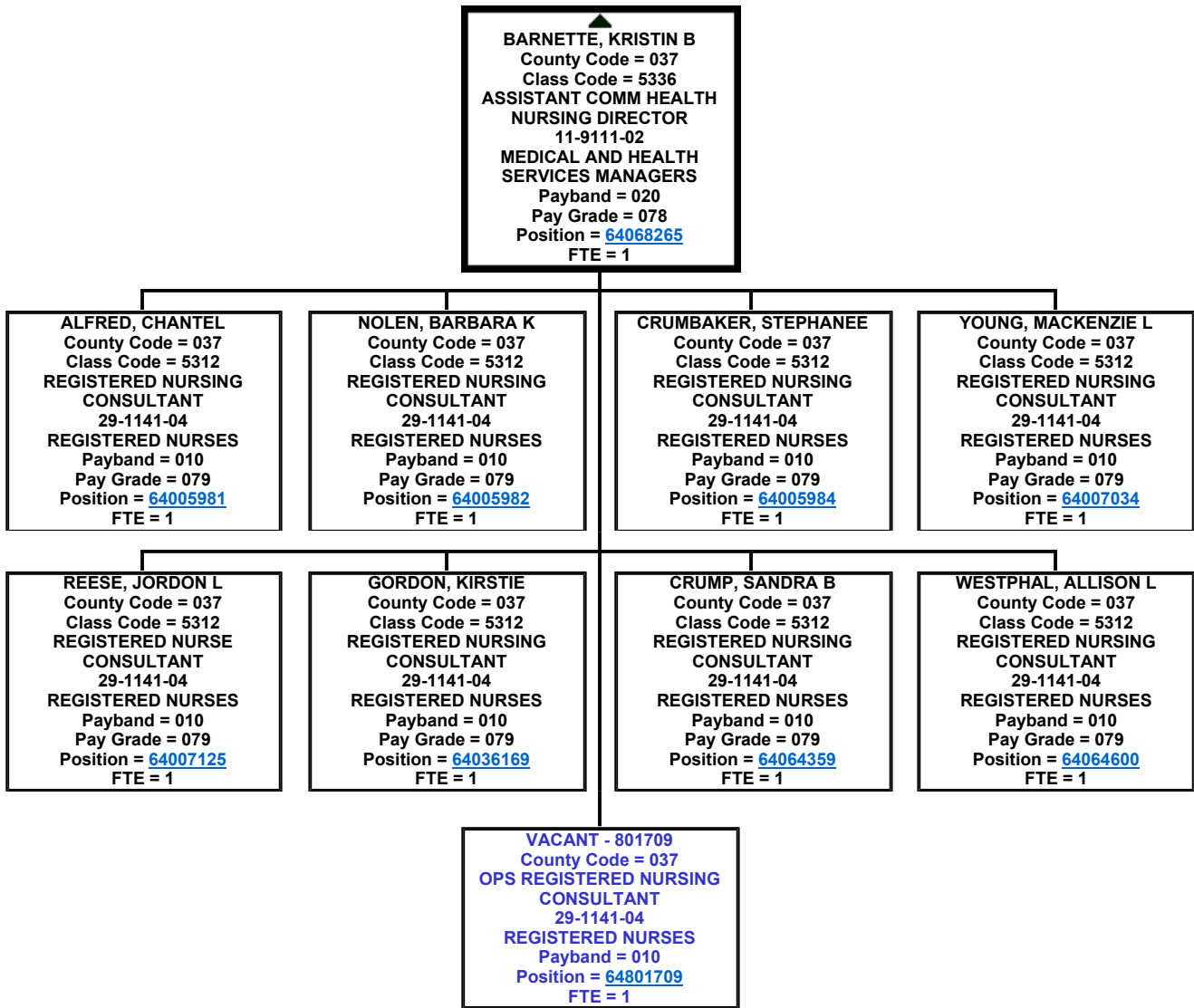


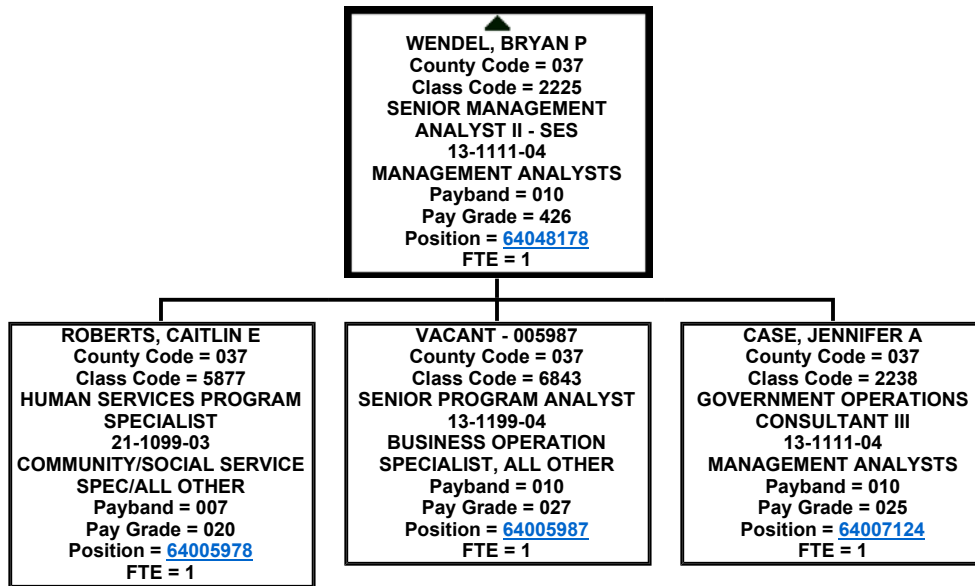


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REGISTERED NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64082867](#)
FTE = 1

EDWARDS, PENELOPE K
County Code = 037
OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64801889](#)
FTE = 1

VACANT - 802000
County Code = 037
OPS ADMINISTRATIVE
ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Position = [64802000](#)
FTE = 1





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MCKNIGHT, PAULA R
 County Code = 037
 Class Code = 2225
SENIOR MANAGEMENT ANALYST II - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 426
 Position = [64007126](#)
 FTE = 1

MCELROY, TAMARA W
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64007032](#)
 FTE = 1

OLIVER, ADRIANNE
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64067977](#)
 FTE = 1

MCCORVEY-REDDICK, ANDRALICA B
 County Code = 037
 Class Code = 2238
GOVERNMENT OPERATIONS CONSULTANT III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64082606](#)
 FTE = 1

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PORTER, KIMBERLY
 County Code = 037
 Class Code = 2290
PUBLIC HEALTH SERVICES MANAGER F-SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64005973](#)
 FTE = 1

WILLIAMS, CHIQUITA L
 County Code = 037
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64000650](#)
 FTE = 1

CLOWERS, FELICIA
 County Code = 037
 Class Code = 5877
HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64005979](#)
 FTE = 1

HORNE, ERICKA
 County Code = 037
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MANAGEMENT ANALYSTS
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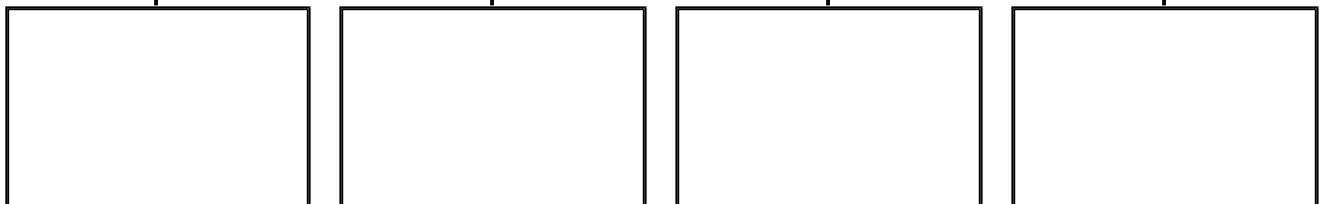
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 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 018
 Position = [64007036](#)
 FTE = 1

HINSON-CHARLTON, HARRIET C
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64007037](#)
 FTE = 1

BRADLEY, JATARRA
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64042245](#)
 FTE = 1

RICH, NATASHA D
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 018
 Position = [64044202](#)
 FTE = 1

VACANT - 044846
 County Code = 037
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
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COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 018
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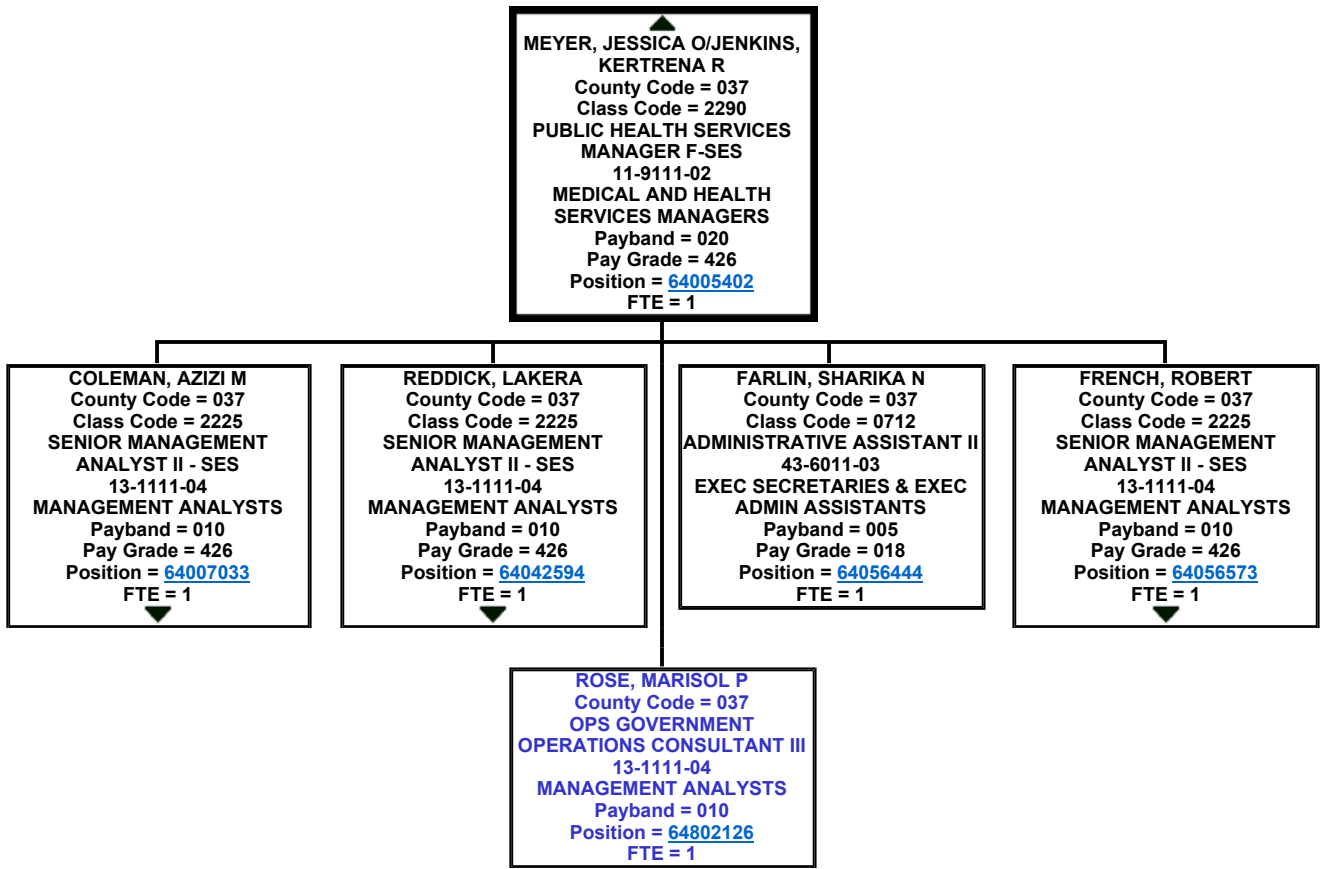


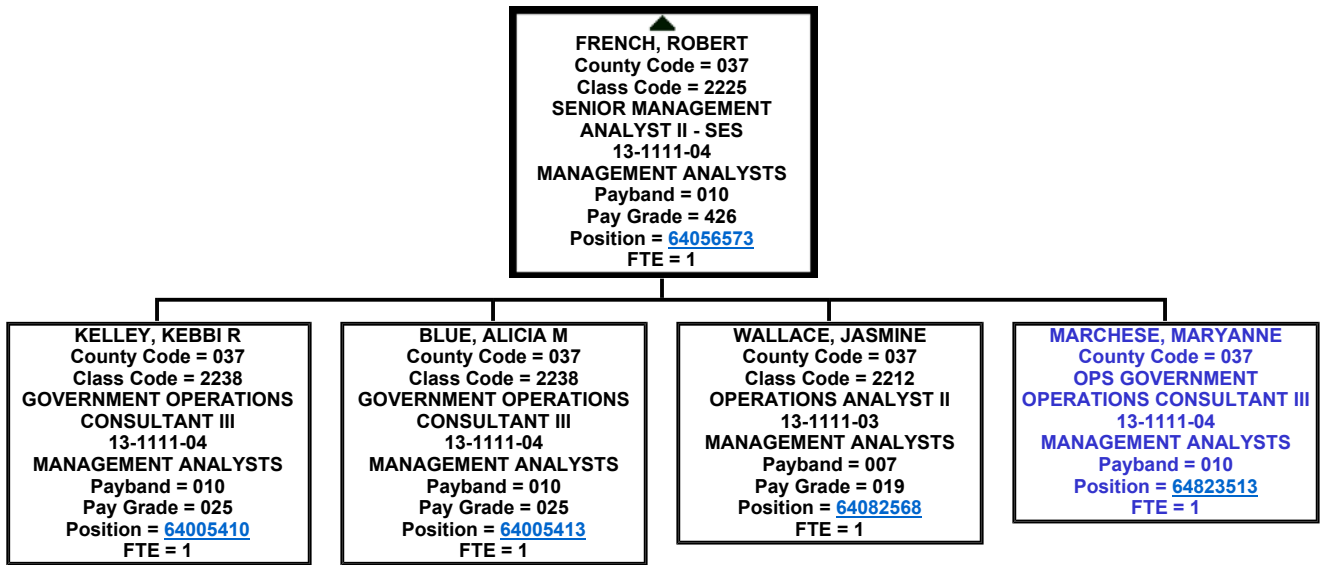
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Position = [64801153](#)
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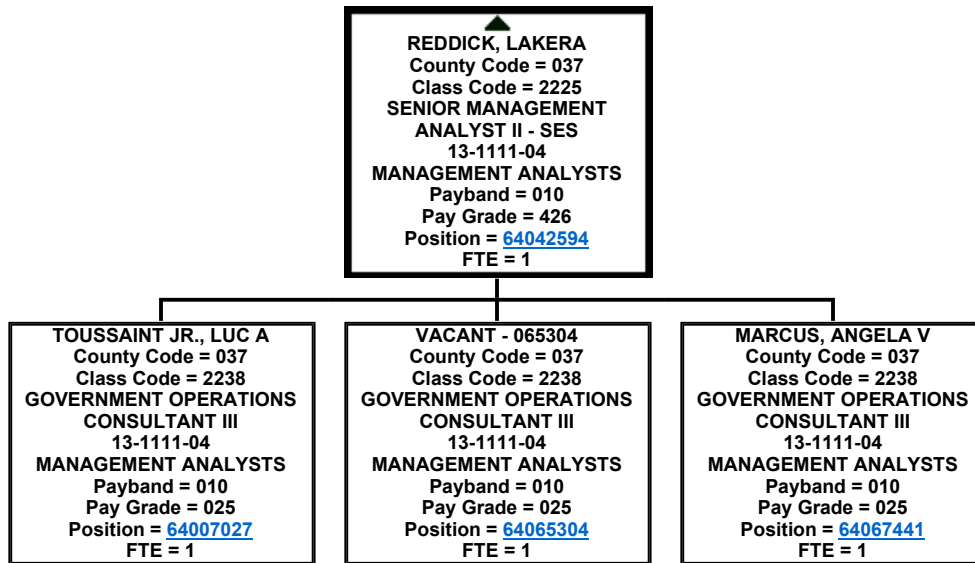
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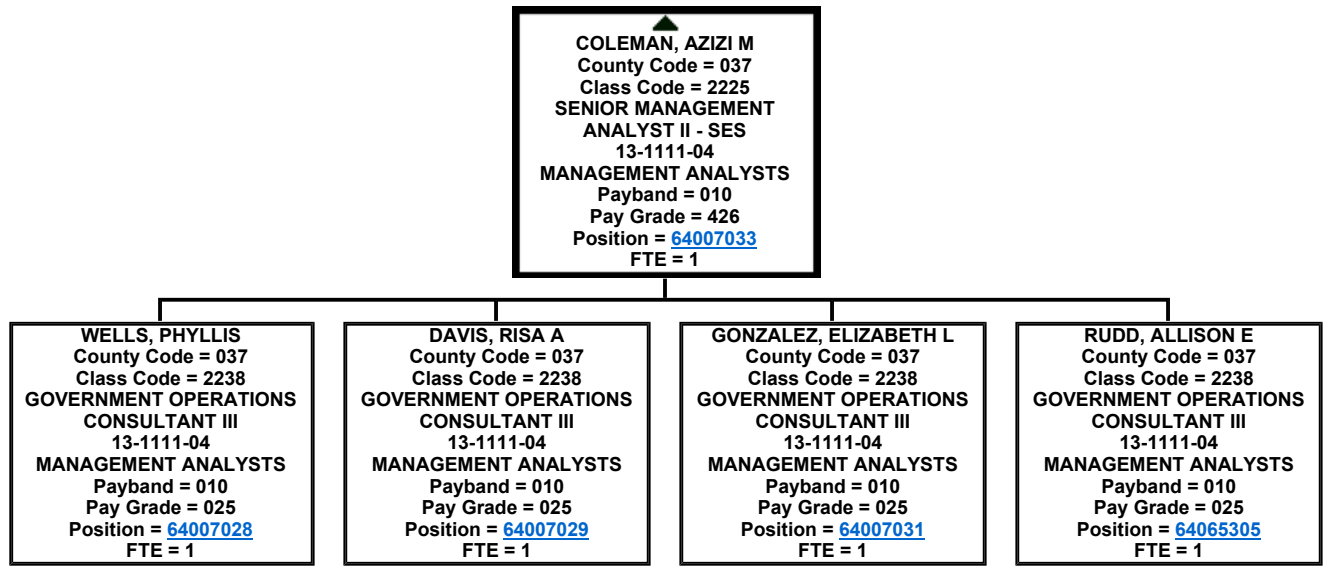
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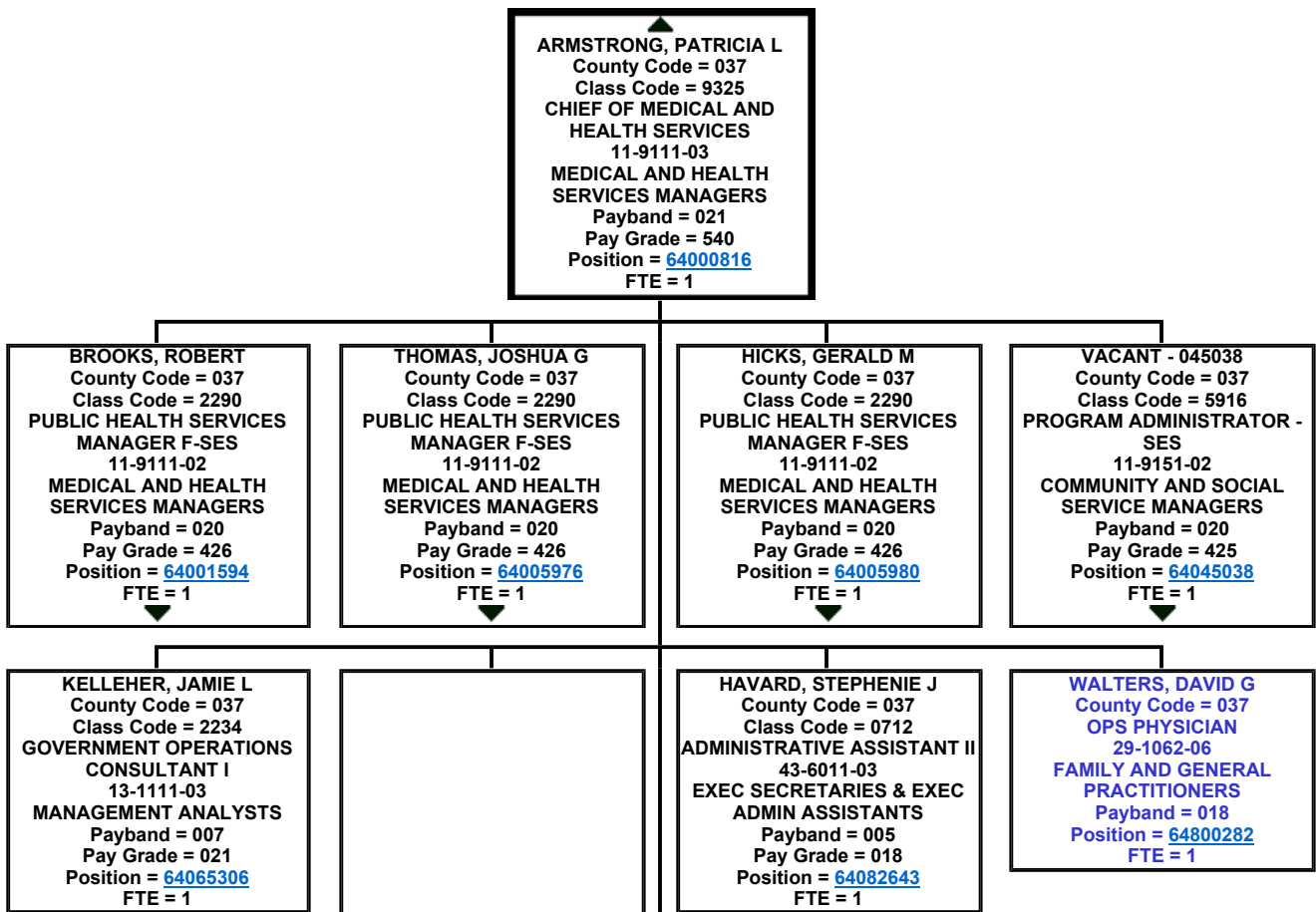
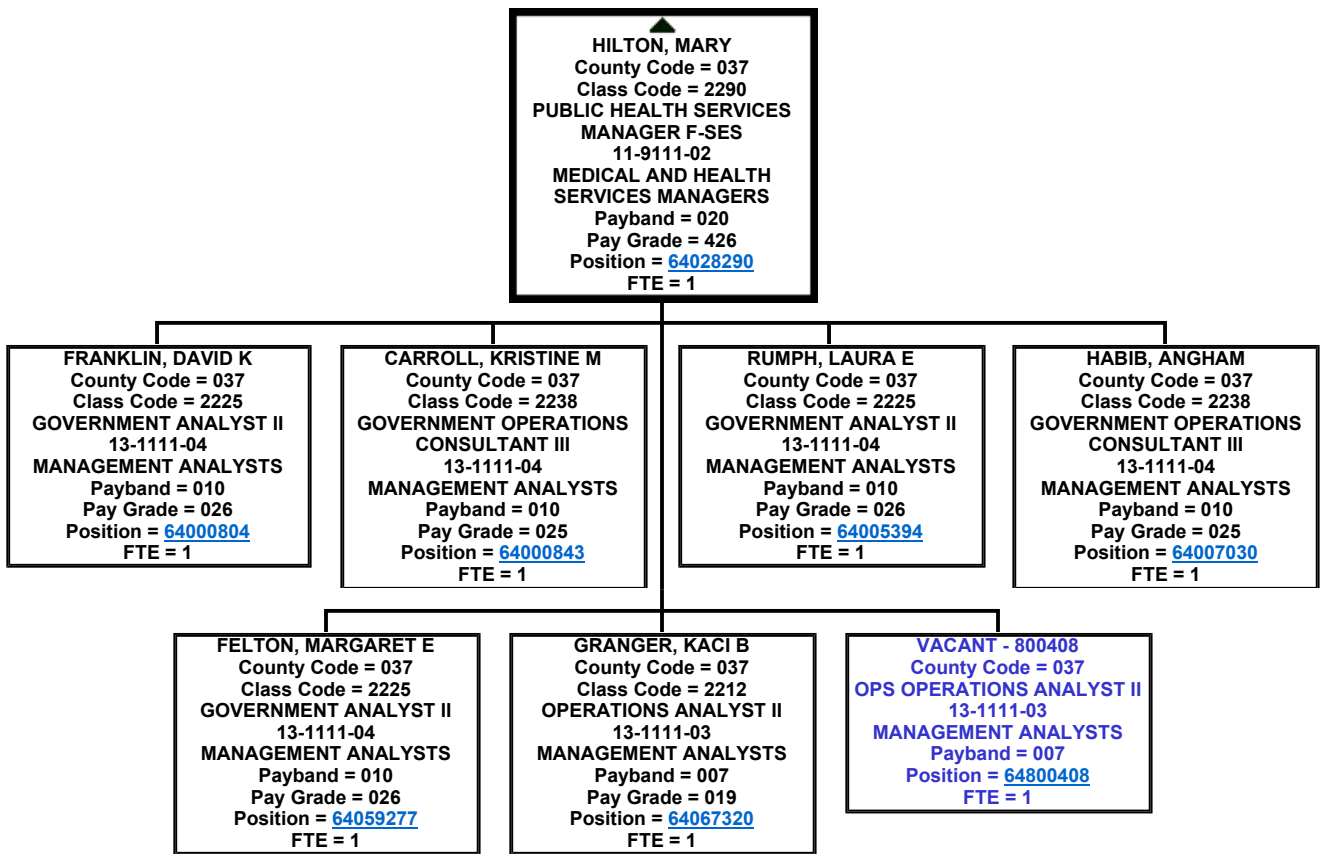
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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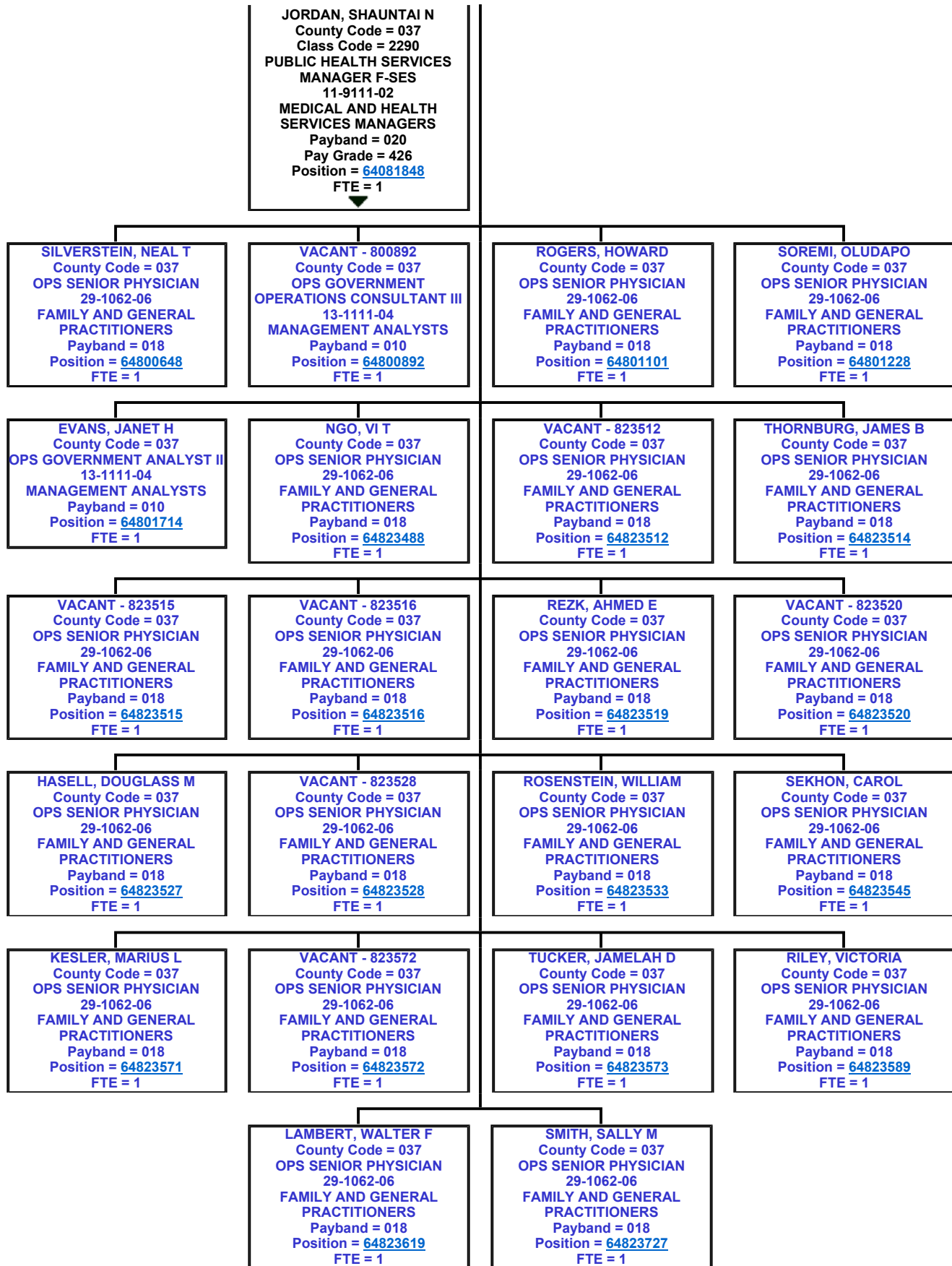


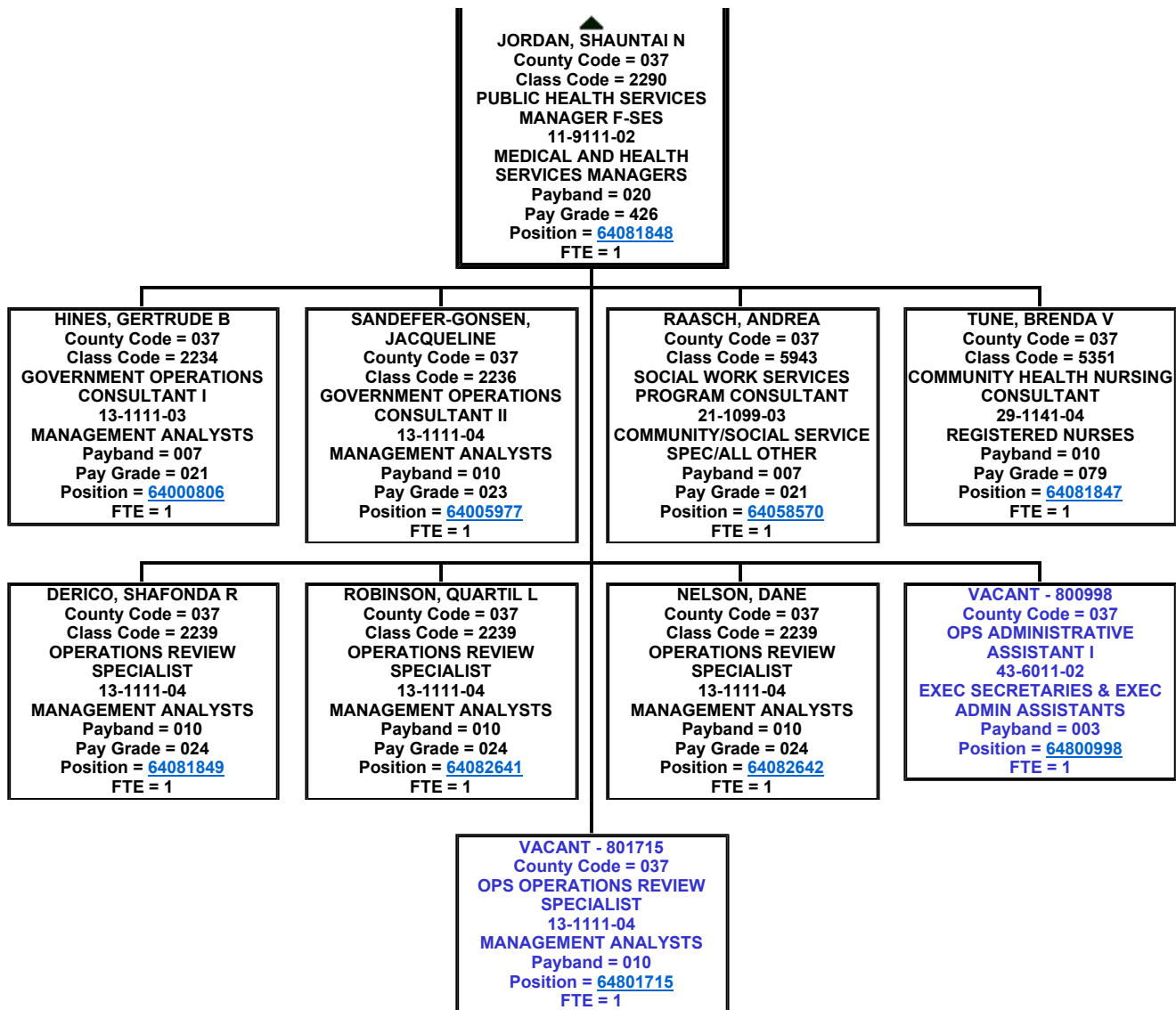


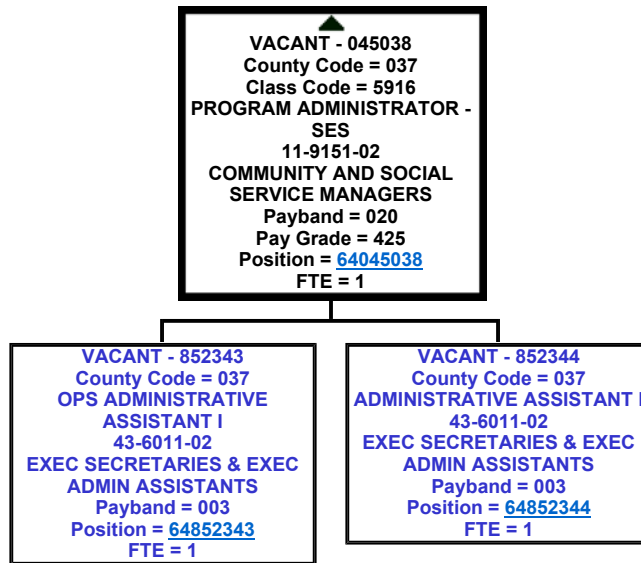


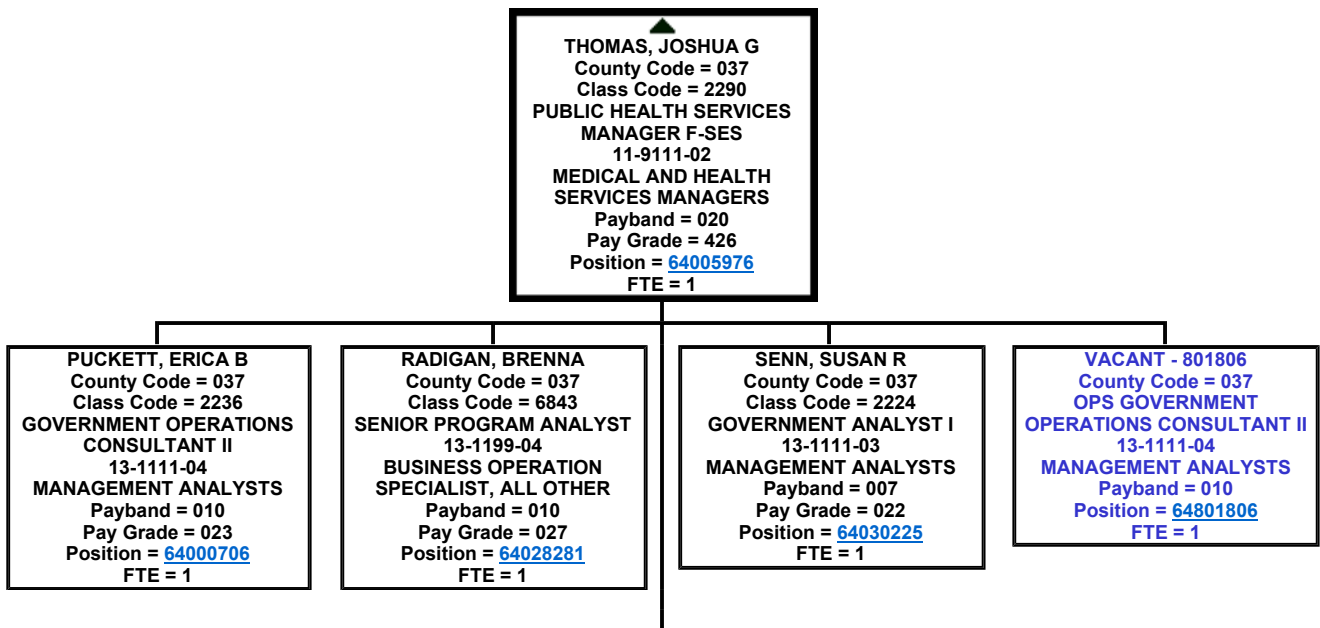
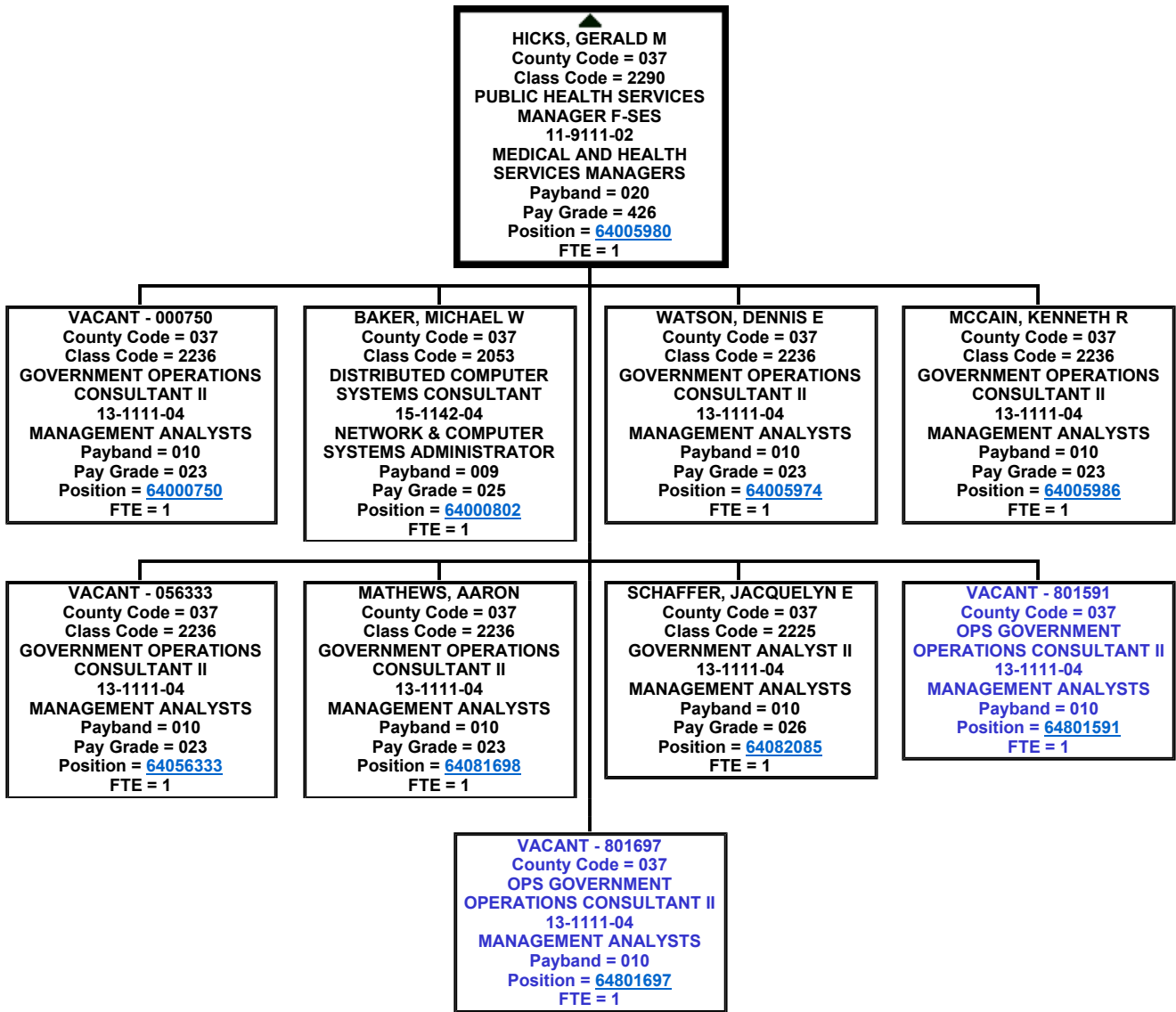




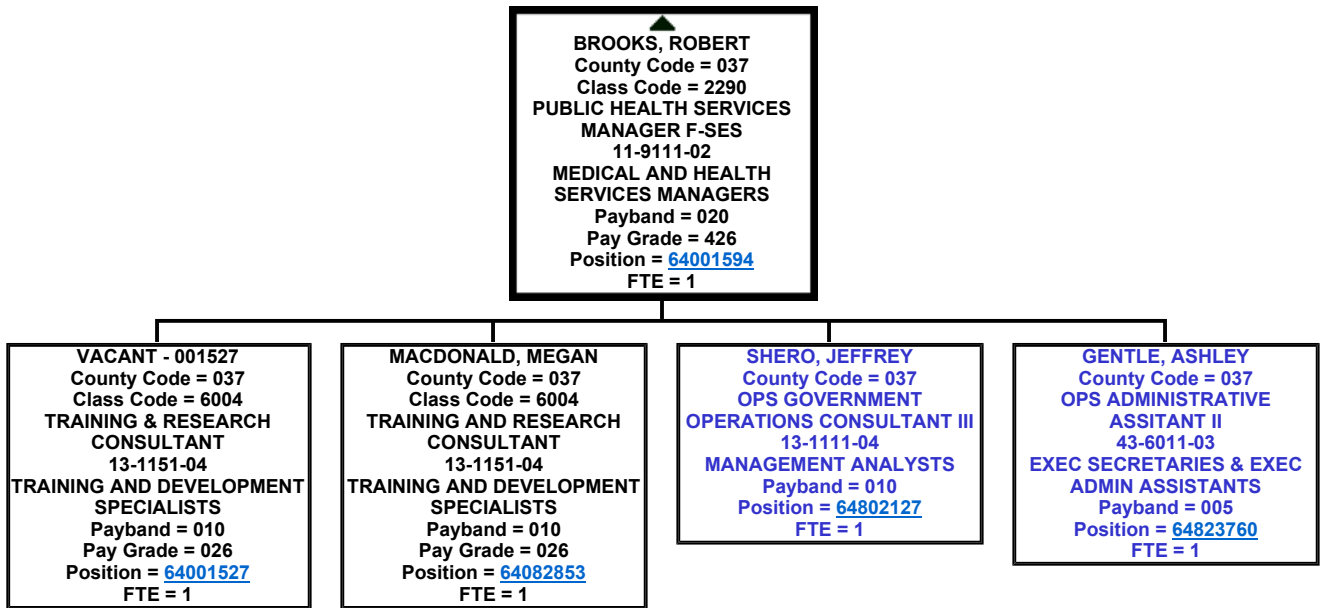








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OPS GOVERNMENT ANALYST II
13-1111-04
MANAGEMENT ANALYSTS
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Position = 64801811
FTE = 1

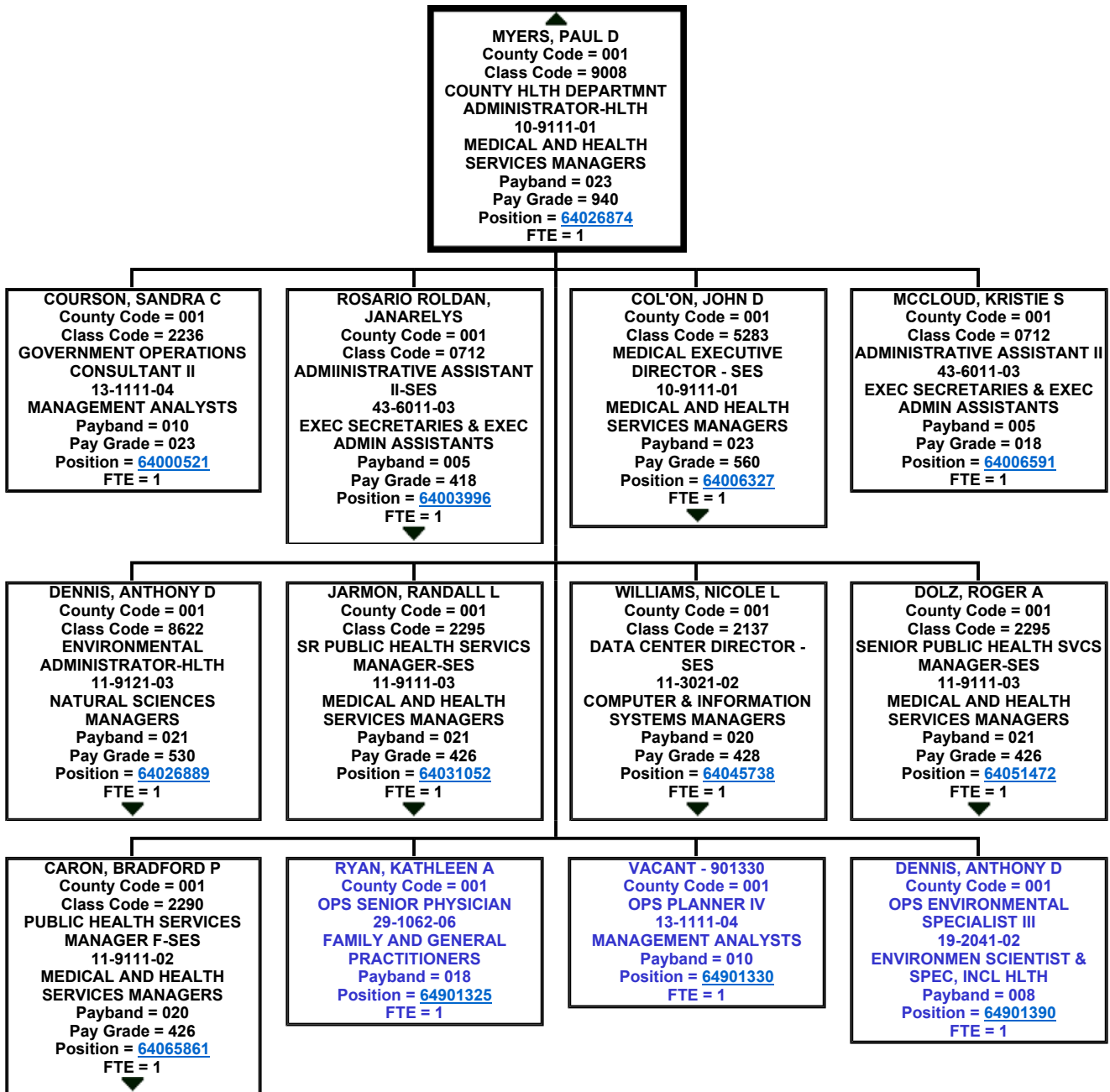


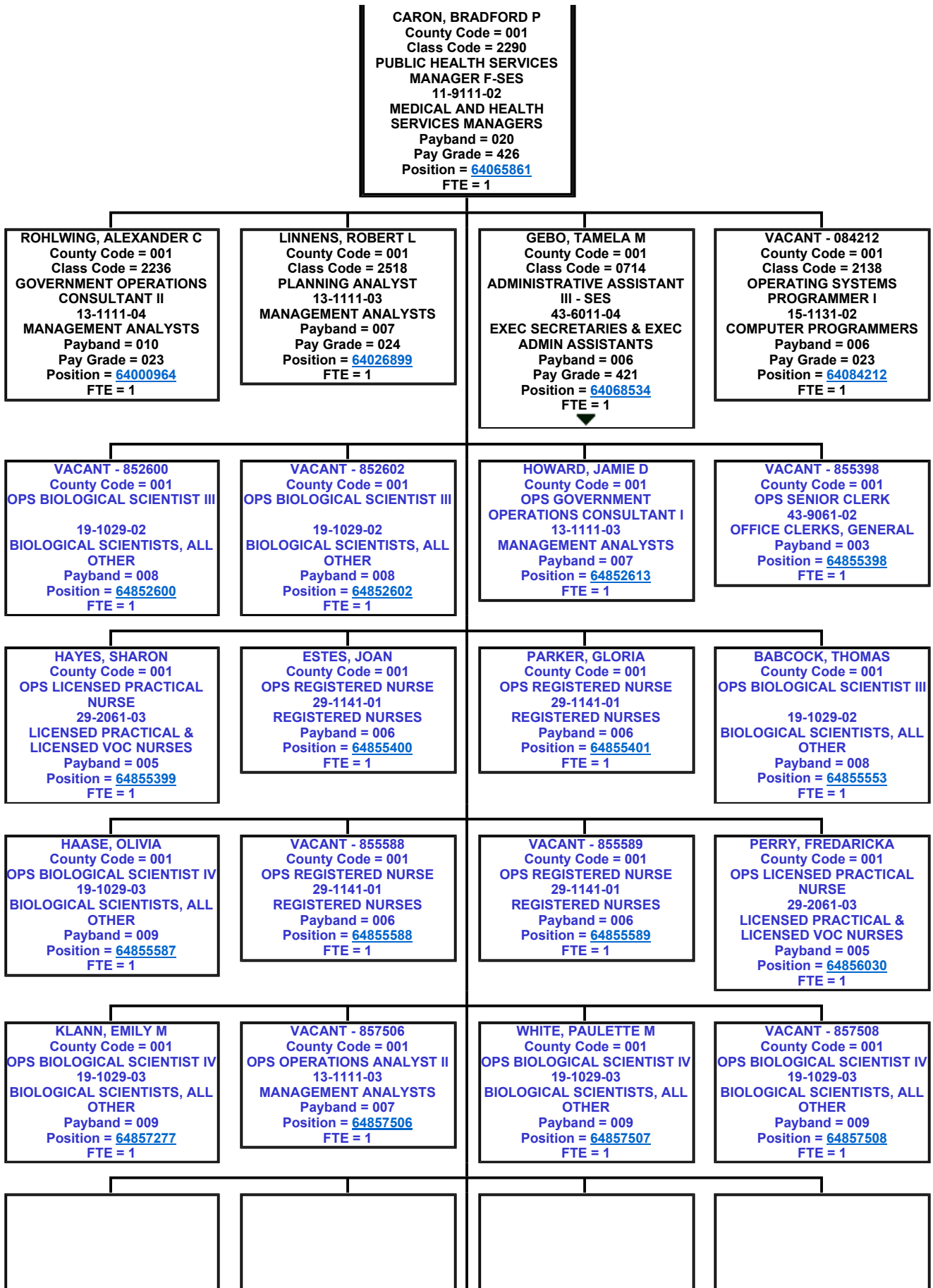
Florida Department of Health

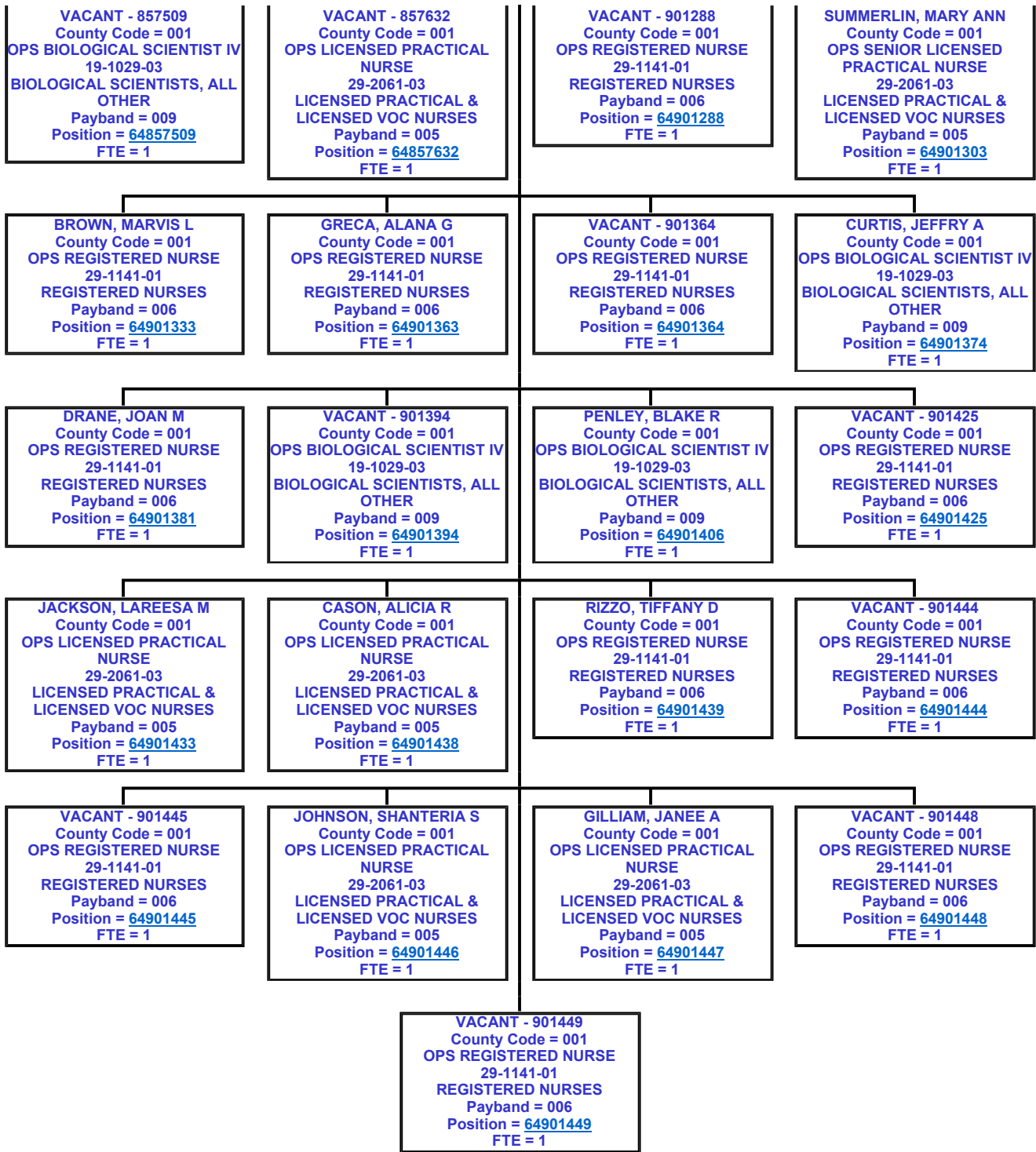
CHD 01 - Alachua County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

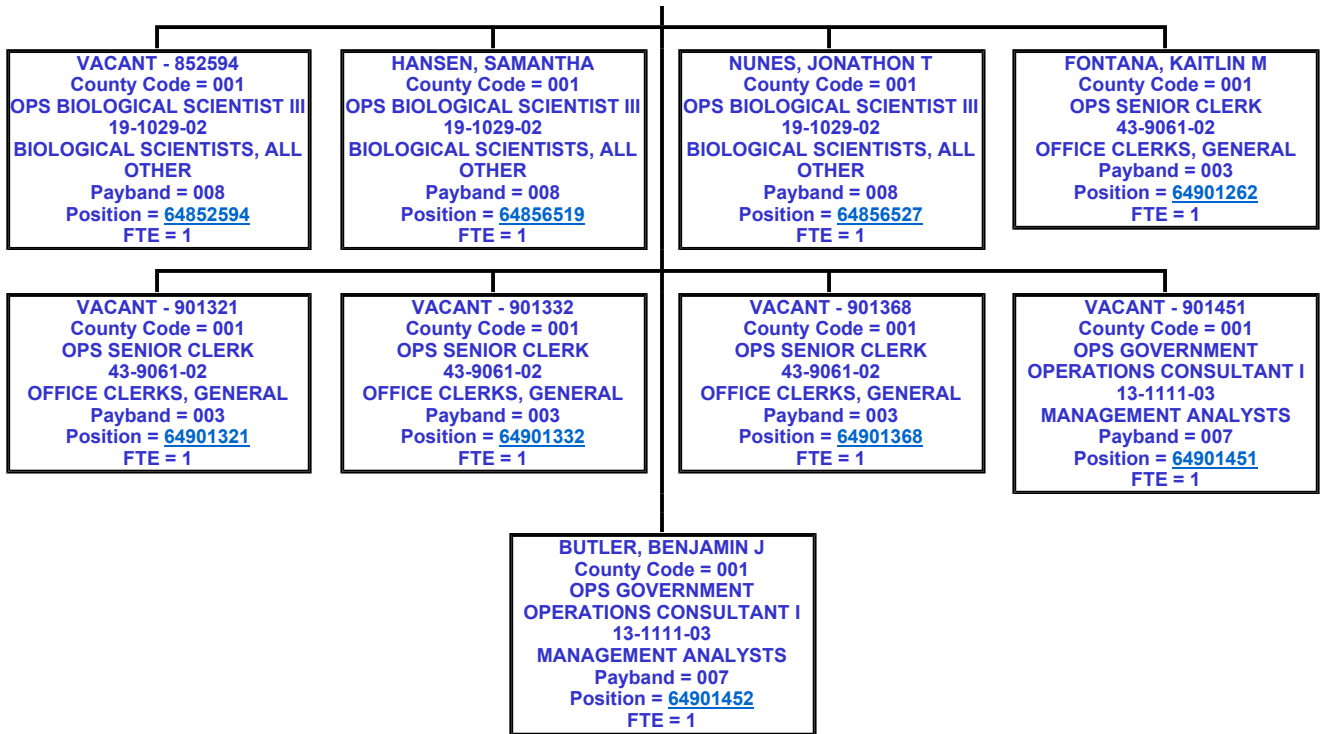


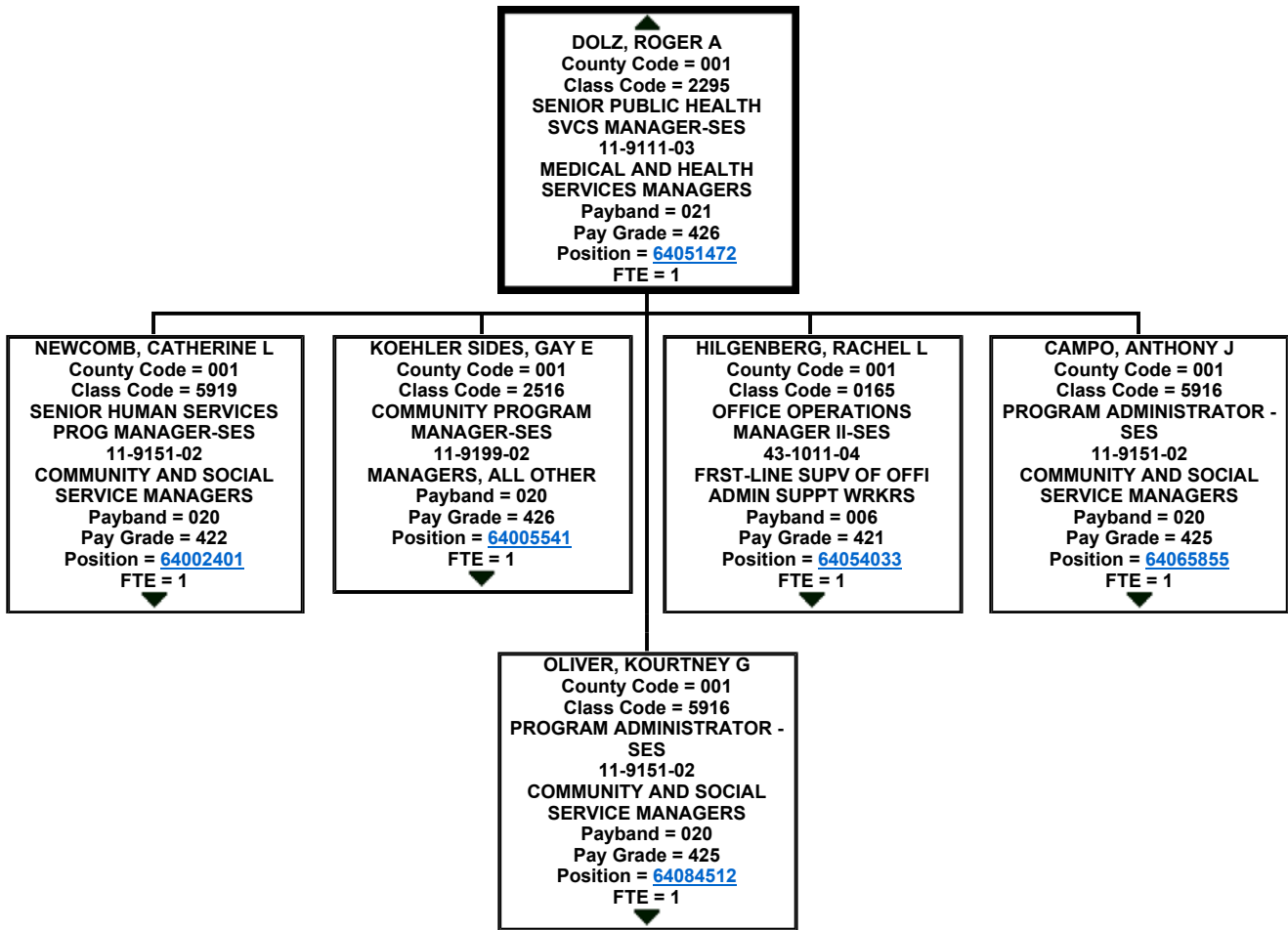


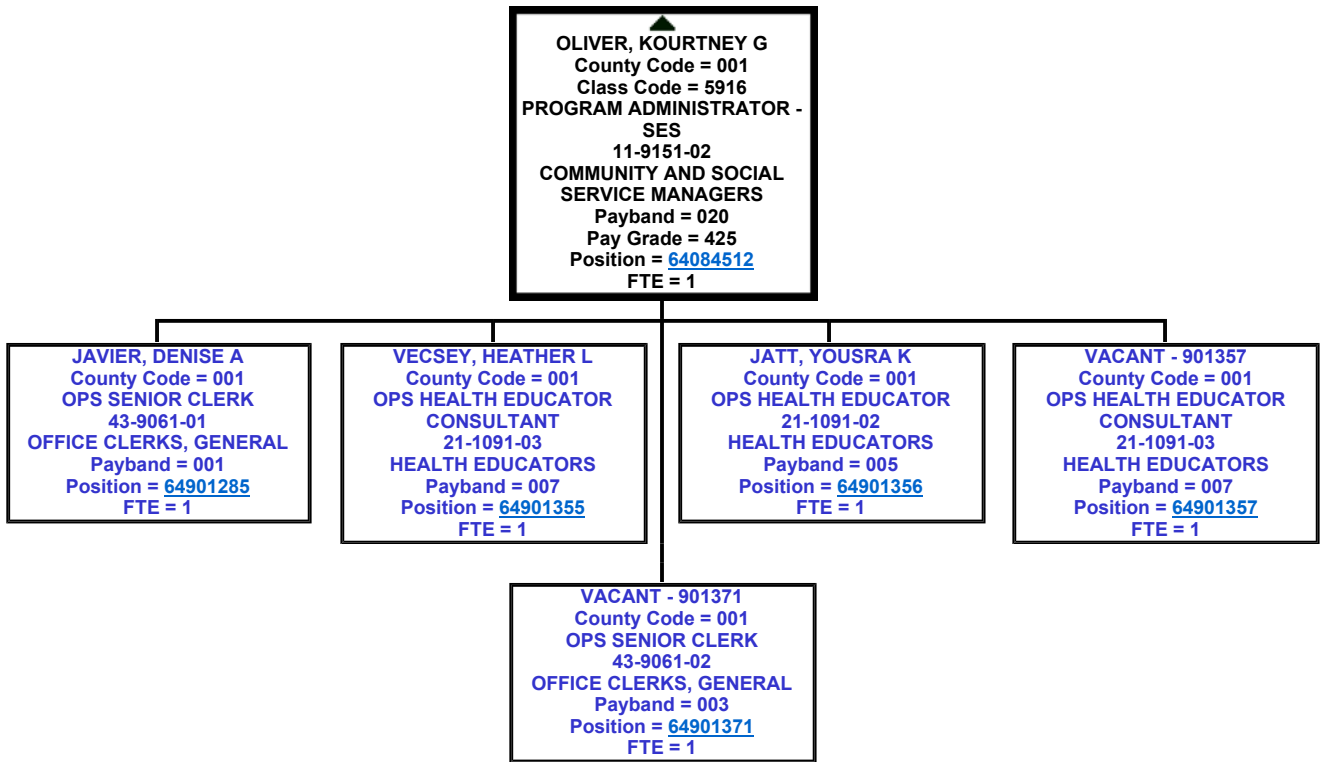


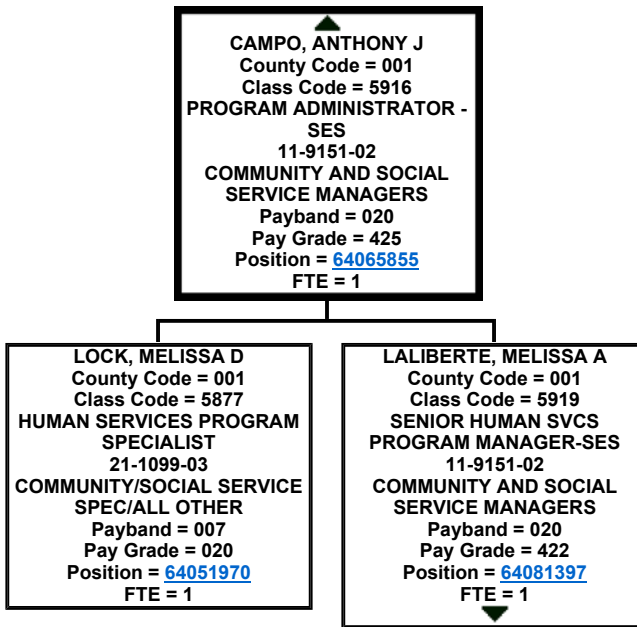
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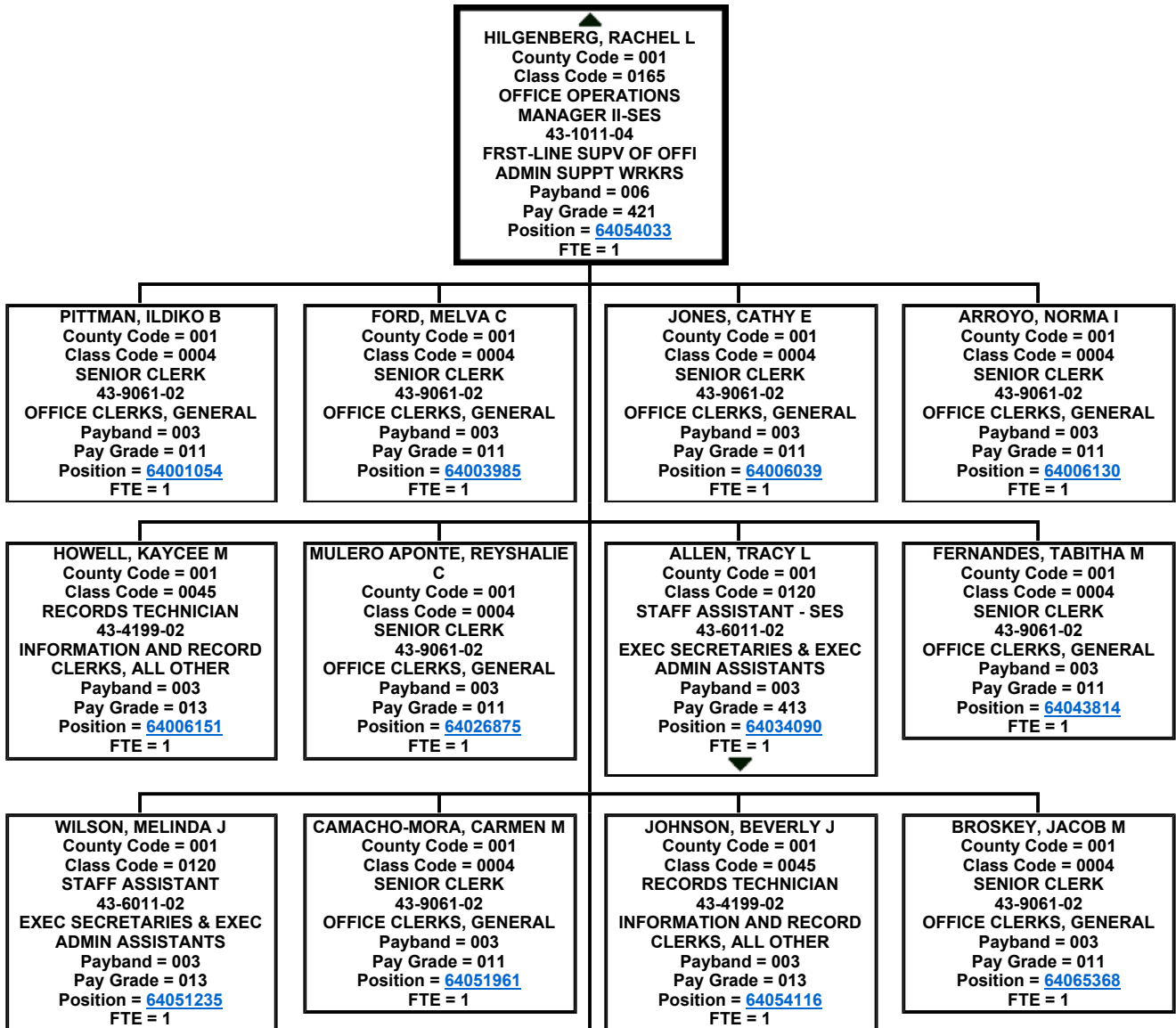
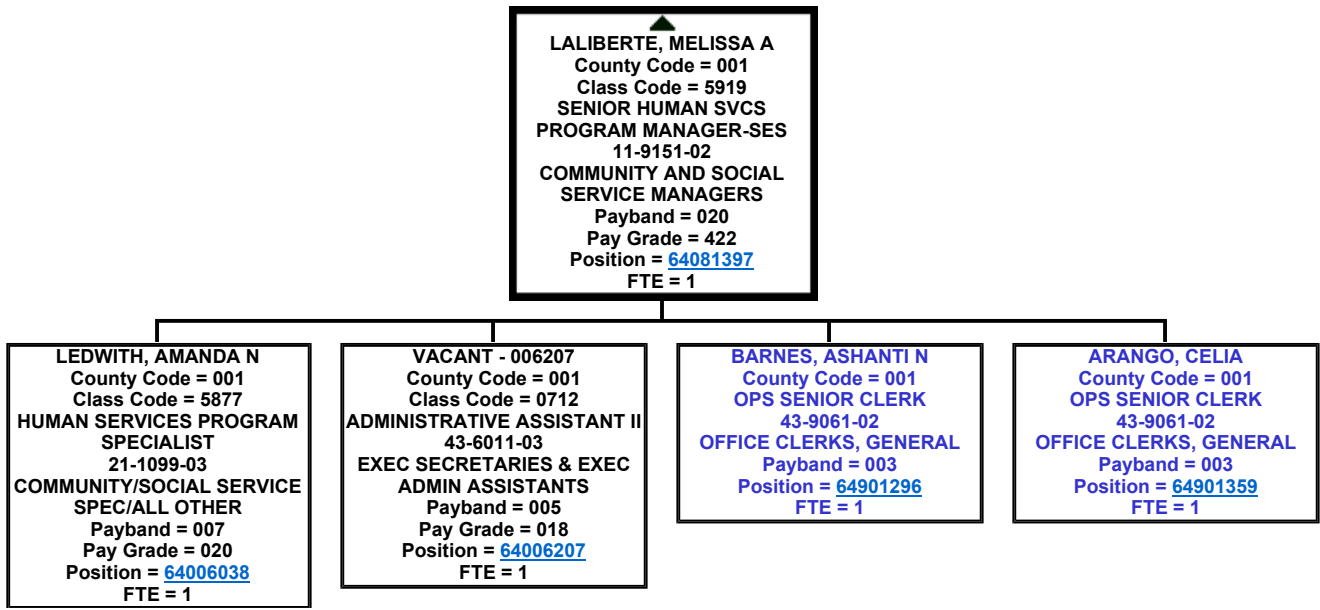
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Class Code = 0714
ADMINISTRATIVE ASSISTANT
III - SES
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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Position = [64068534](#)
FTE = 1



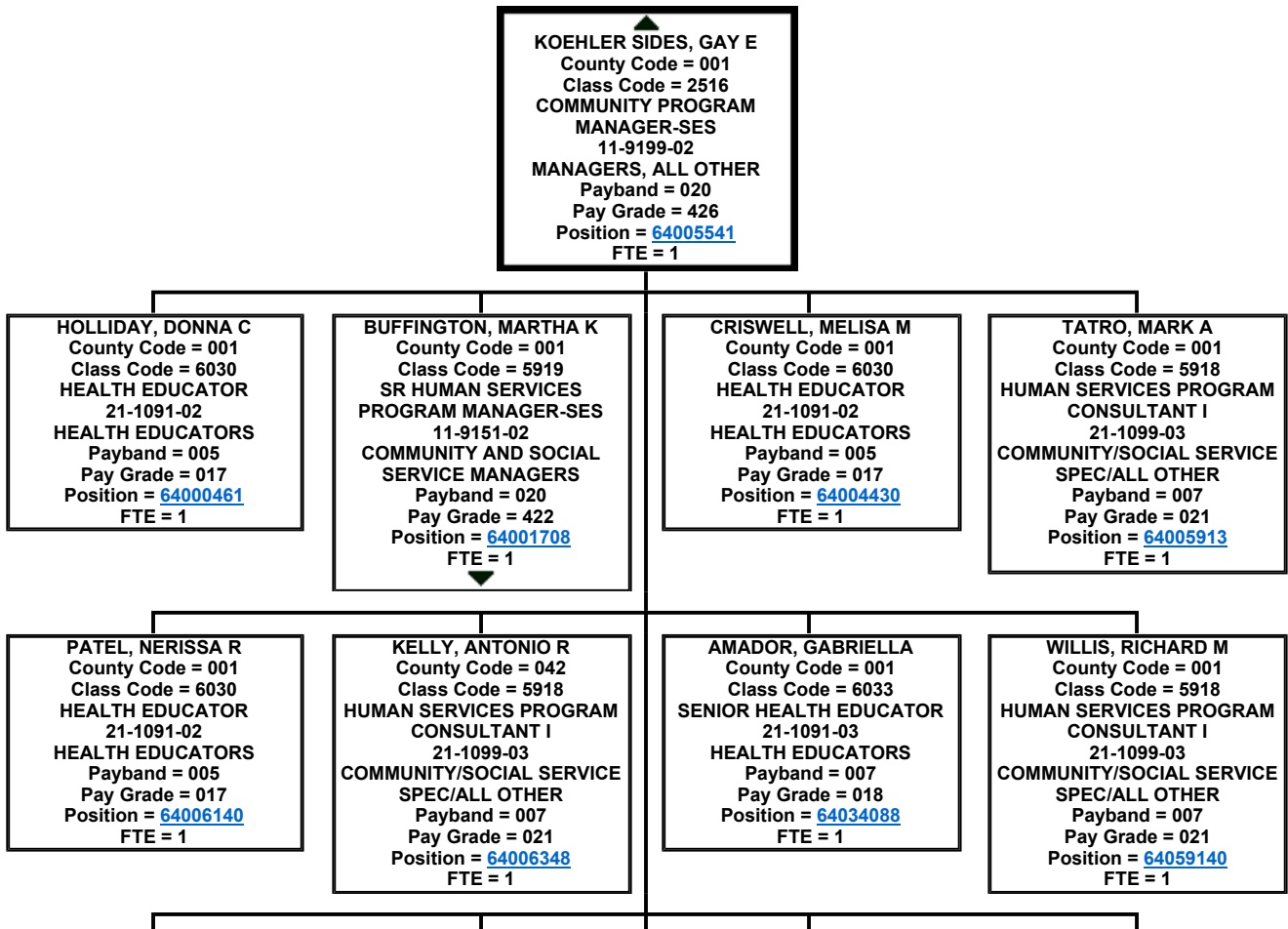
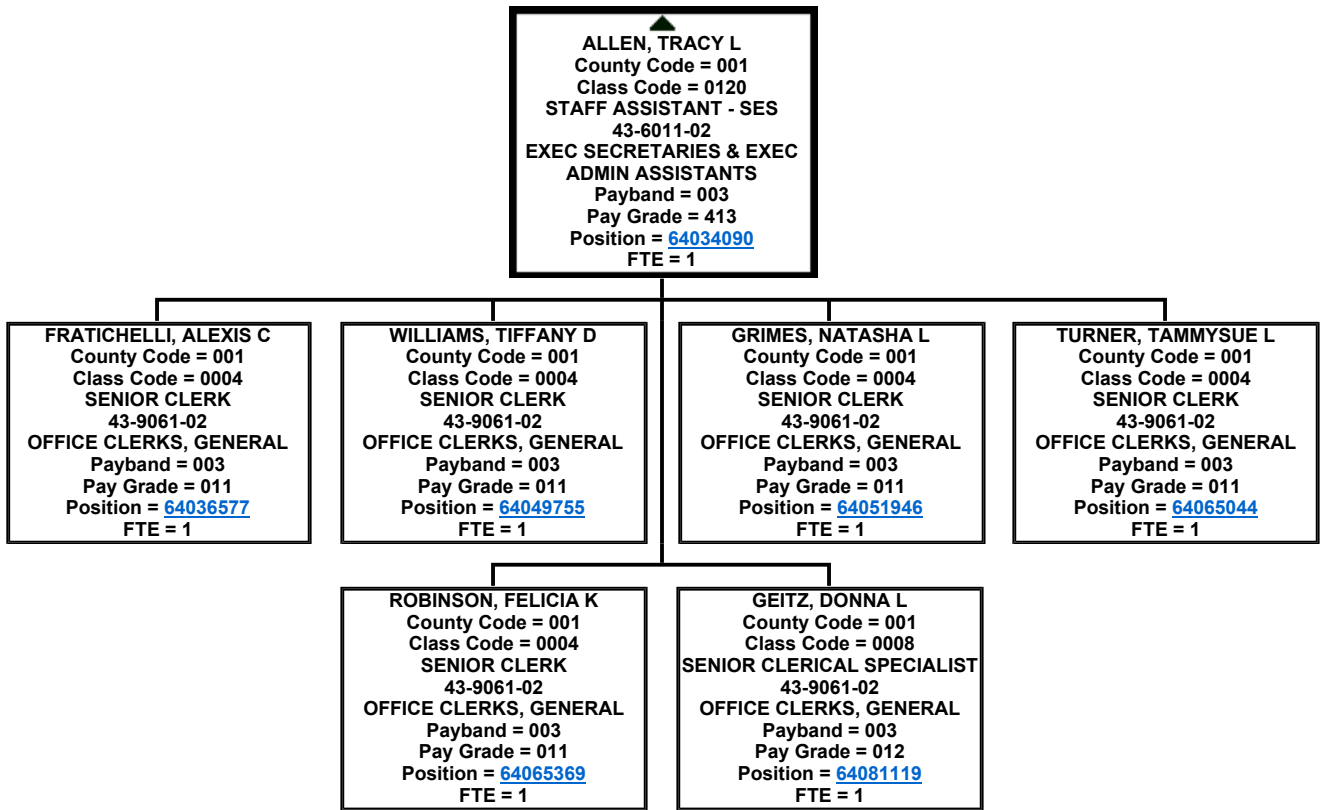


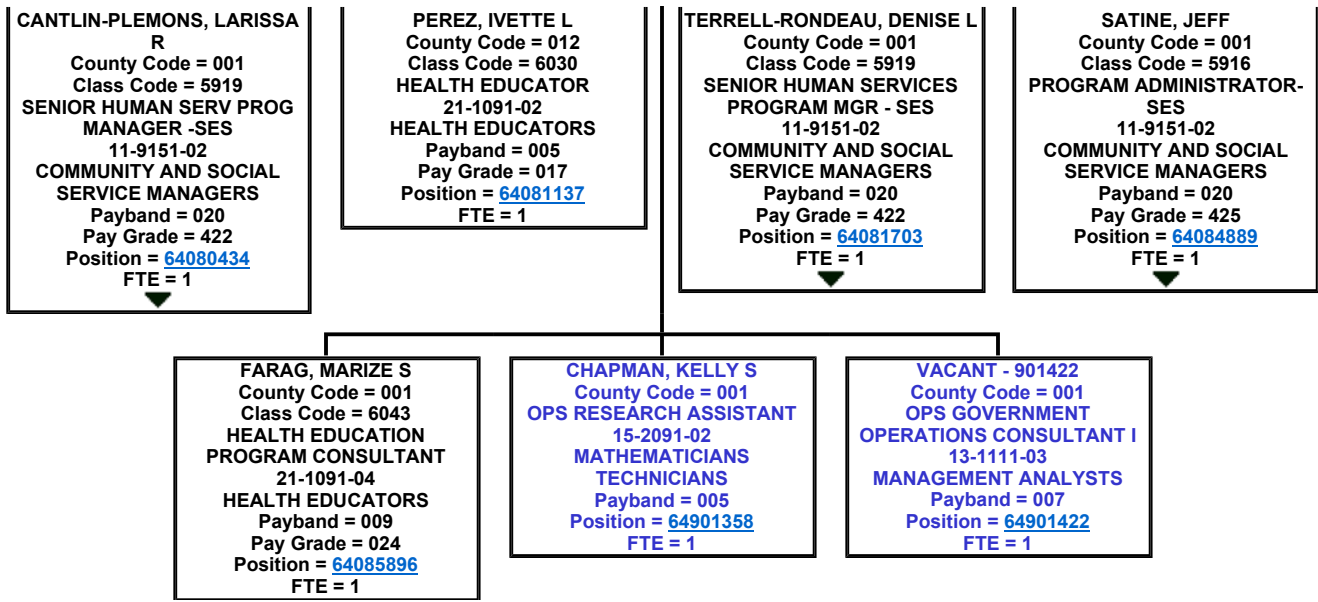


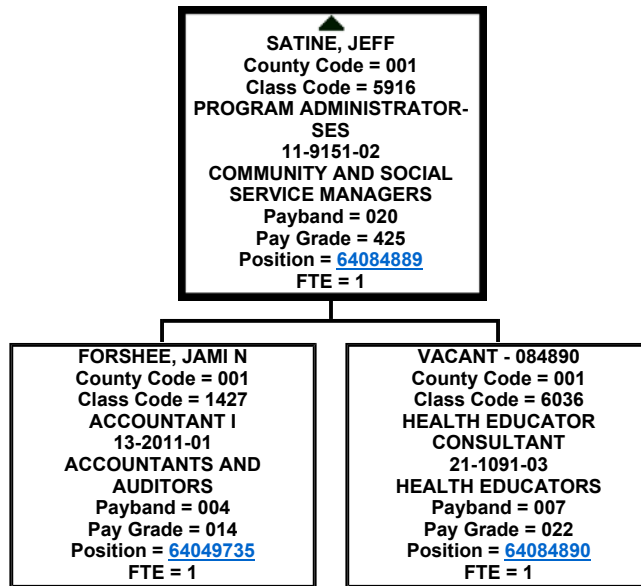


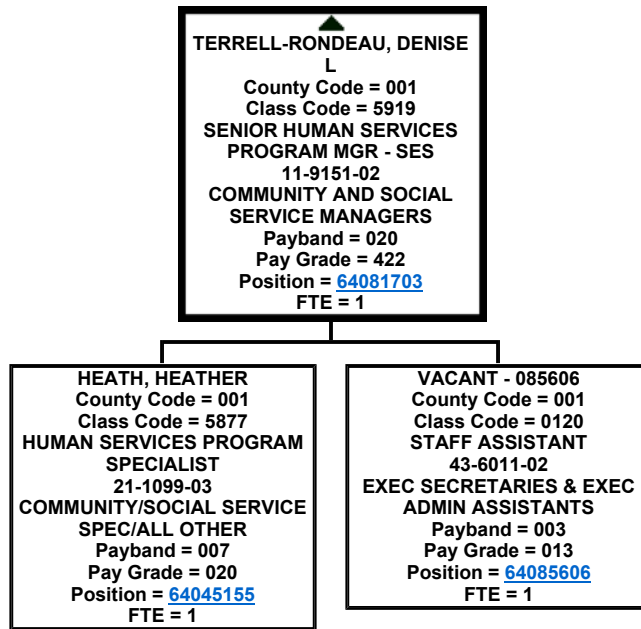


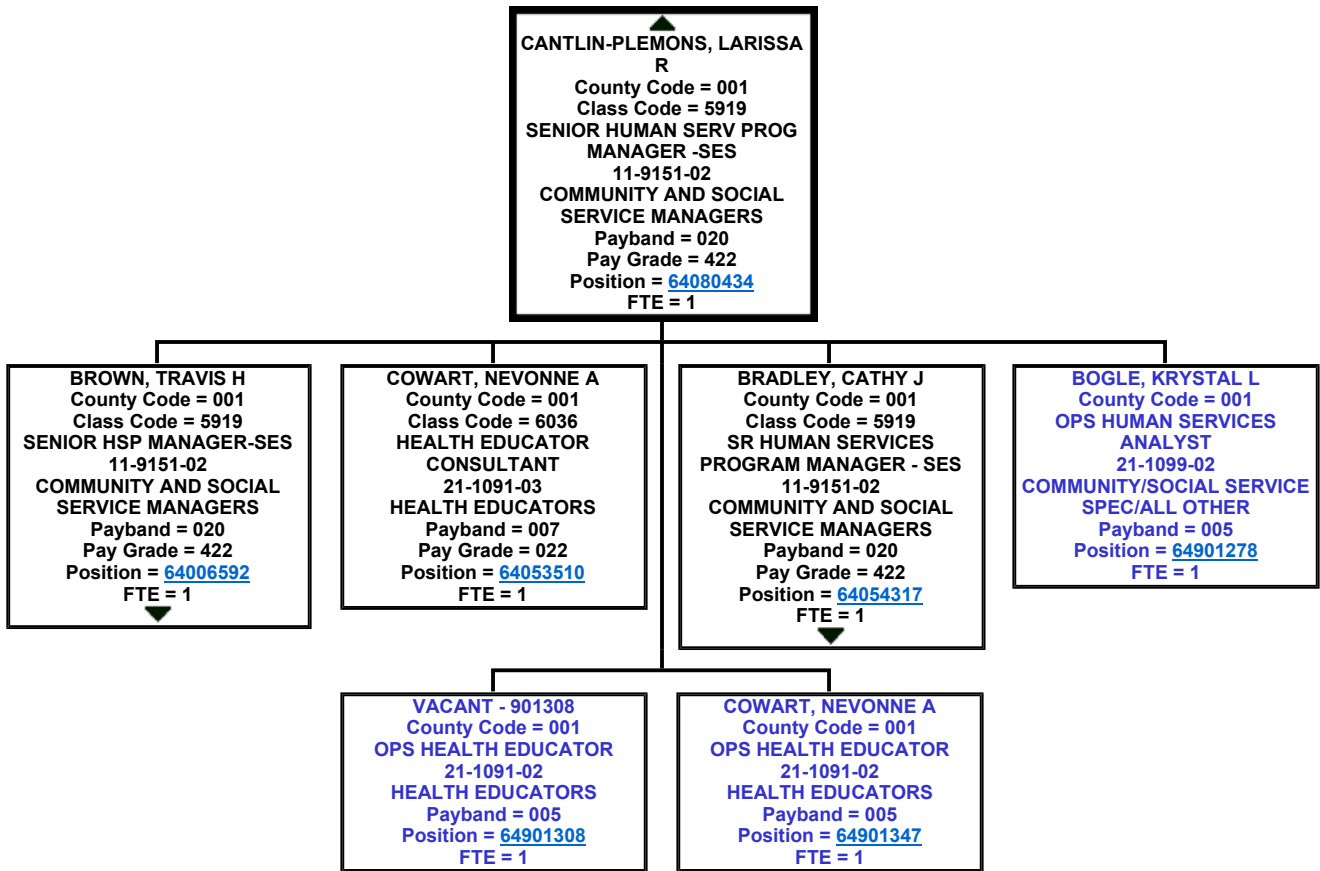
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Class Code = 0130
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INFORMATION AND RECORD
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Pay Grade = 015
Position = [64085616](#)
FTE = 1

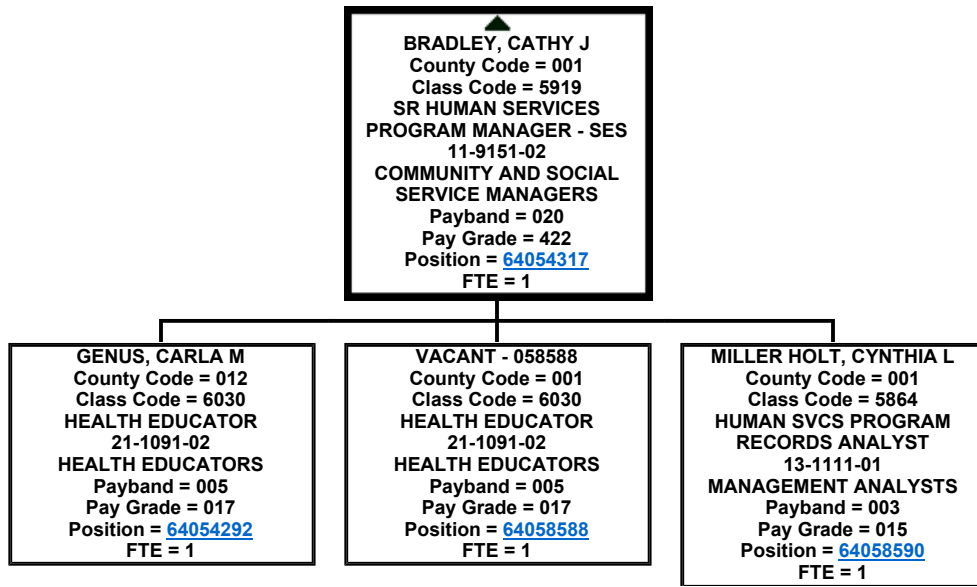












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BROWN, TRAVIS H
 County Code = 001
 Class Code = 5919
SENIOR HSP MANAGER-SES
 11-9151-02
COMMUNITY AND SOCIAL SERVICE MANAGERS
 Payband = 020
 Pay Grade = 422
 Position = [64006592](#)
 FTE = 1

VOROBOK, KYLE
 County Code = 001
 Class Code = 6030
HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64058591](#)
 FTE = 1

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BUFFINGTON, MARTHA K
 County Code = 001
 Class Code = 5919
SR HUMAN SERVICES PROGRAM MANAGER-SES
 11-9151-02
COMMUNITY AND SOCIAL SERVICE MANAGERS
 Payband = 020
 Pay Grade = 422
 Position = [64001708](#)
 FTE = 1

COLLIS, CHRISTINA B
 County Code = 001
 Class Code = 5877
HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64004352](#)
 FTE = 1

SAMUEL, TORI C
 County Code = 001
 Class Code = 5877
HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64006350](#)
 FTE = 1

VACANT - 006351
 County Code = 001
 Class Code = 5877
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 Pay Grade = 020
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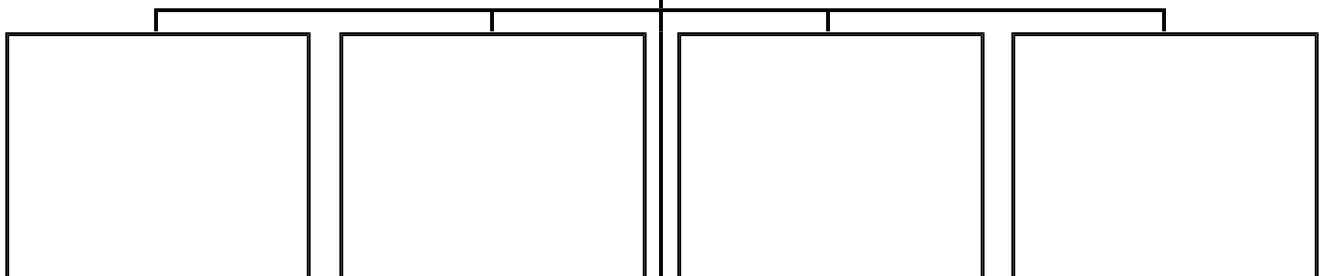
COLEMAN, CRYSTAL D
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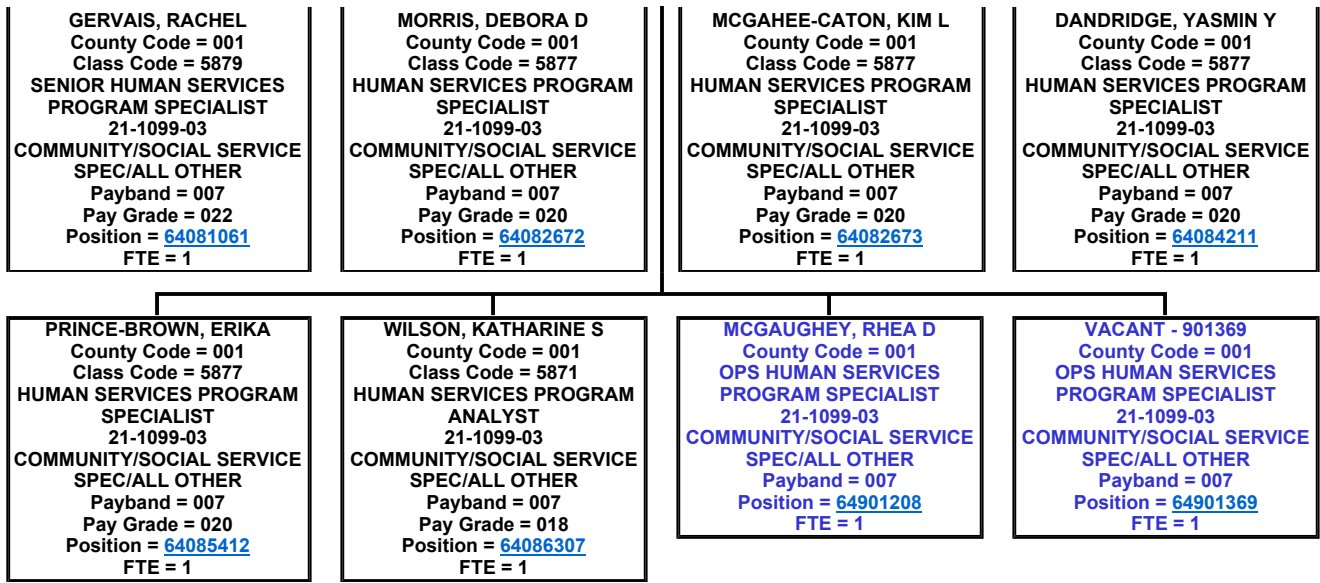
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 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
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 Position = [64006666](#)
 FTE = 1

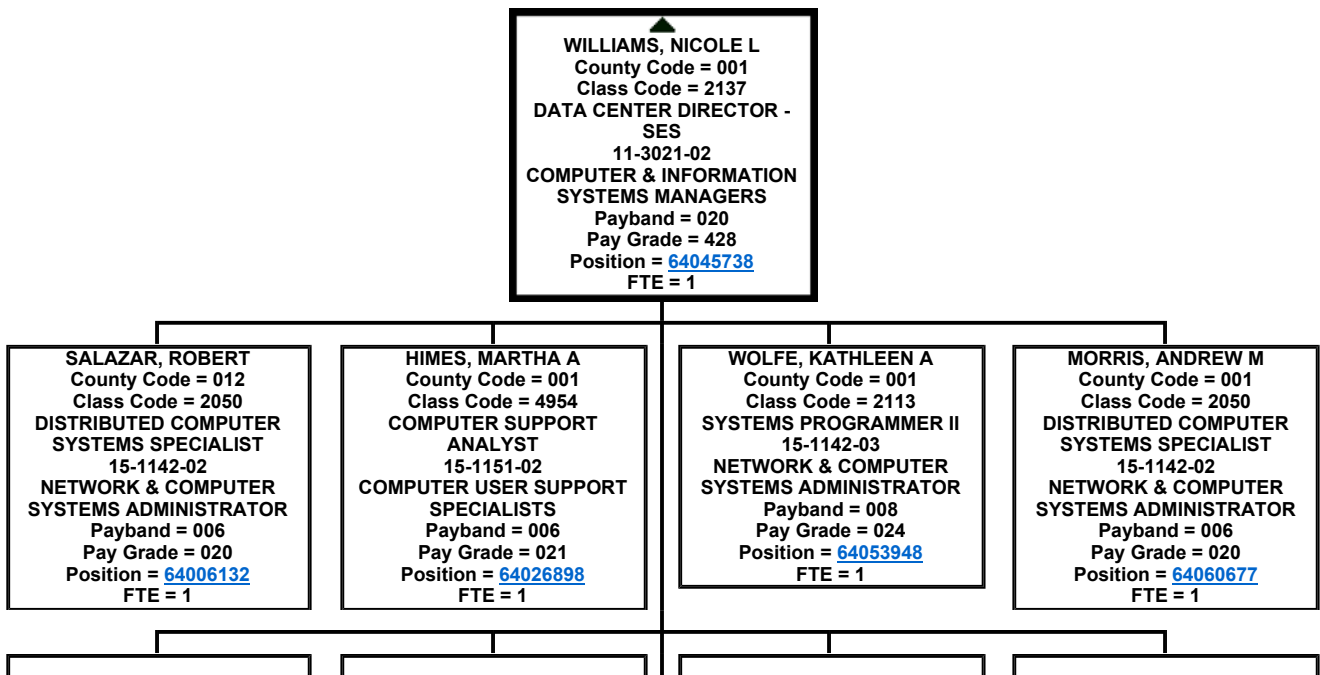
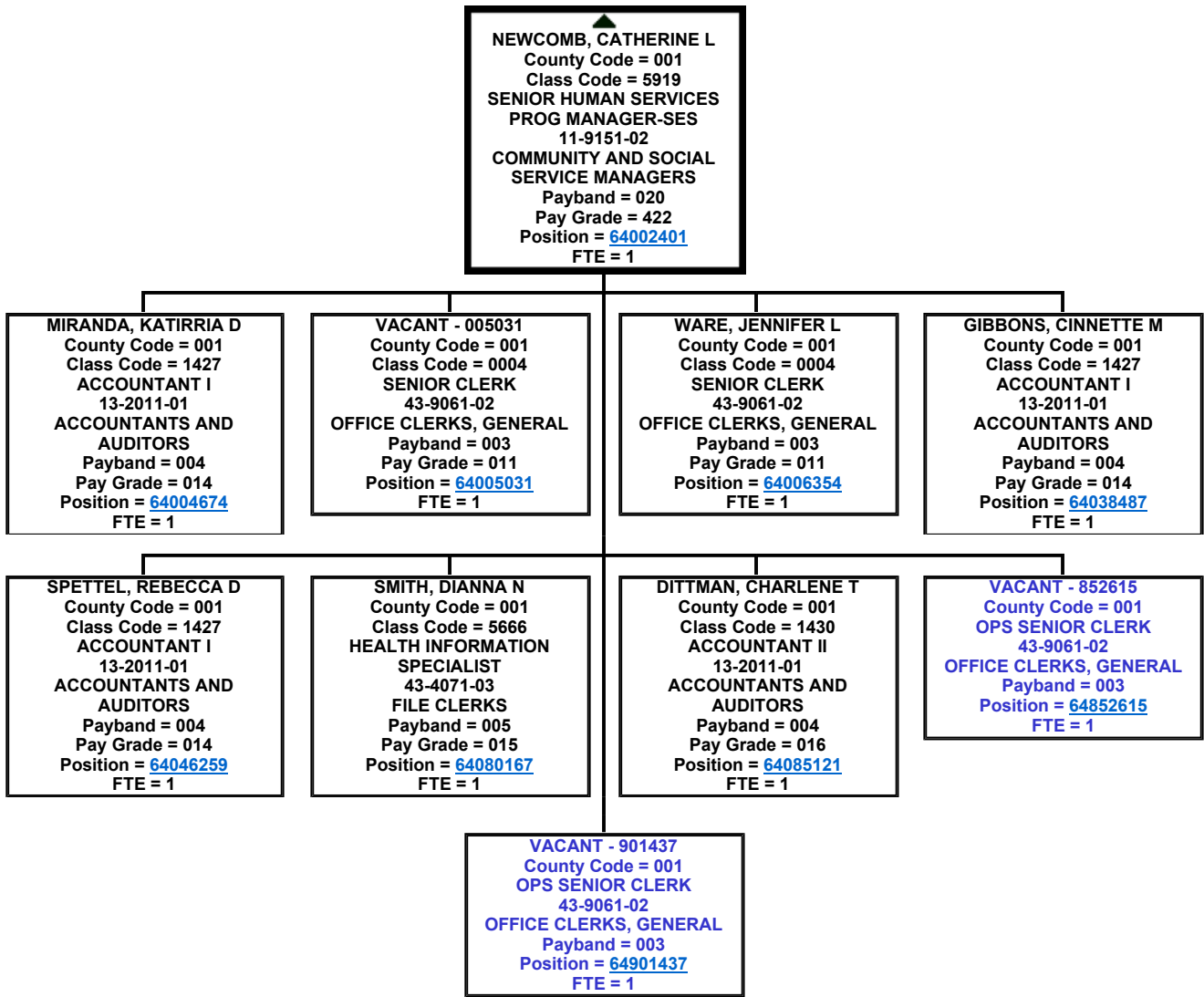
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 Class Code = 5877
HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64045480](#)
 FTE = 1

BOROS-HARDENBROO, ELIZABETH A
 County Code = 001
 Class Code = 5879
SENIOR HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 022
 Position = [64062030](#)
 FTE = 1

RESTREPO, GLORIA C
 County Code = 001
 Class Code = 5877
HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 020
 Position = [64081055](#)
 FTE = 1







KILLIN, JOHN P
 County Code = 001
 Class Code = 2053
**DISTRIBUTED COMPUTER
 SYSTEMS CONSULTANT**
 15-1142-04
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 009
 Pay Grade = 025
 Position = [64080271](#)
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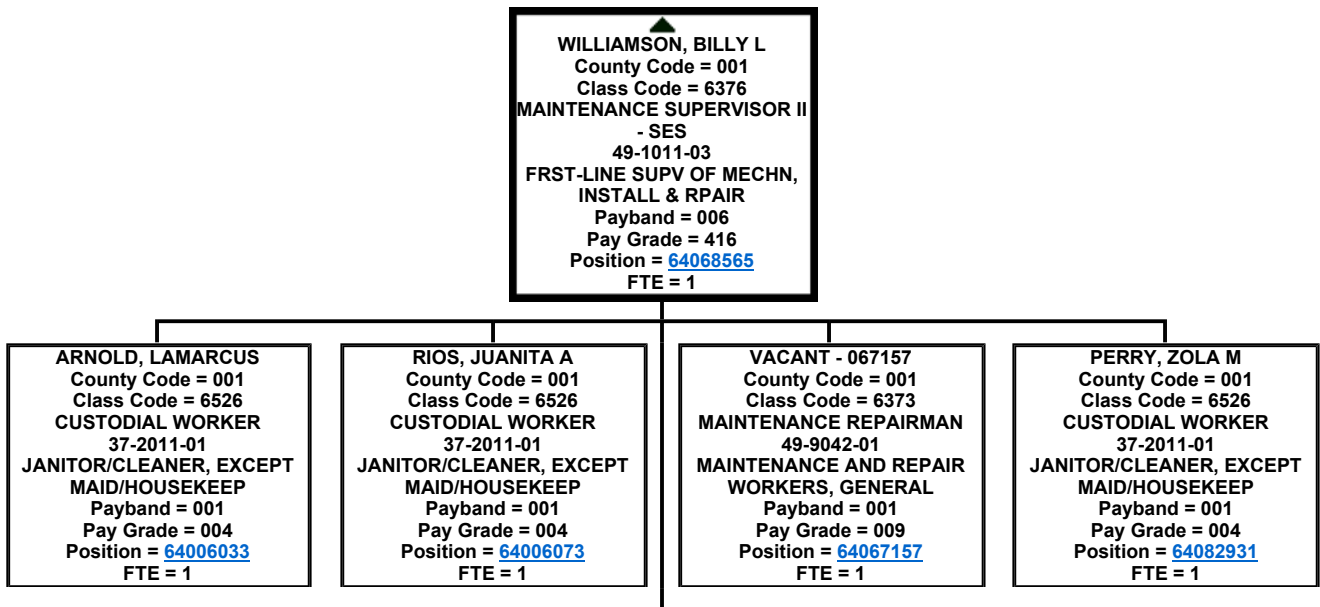
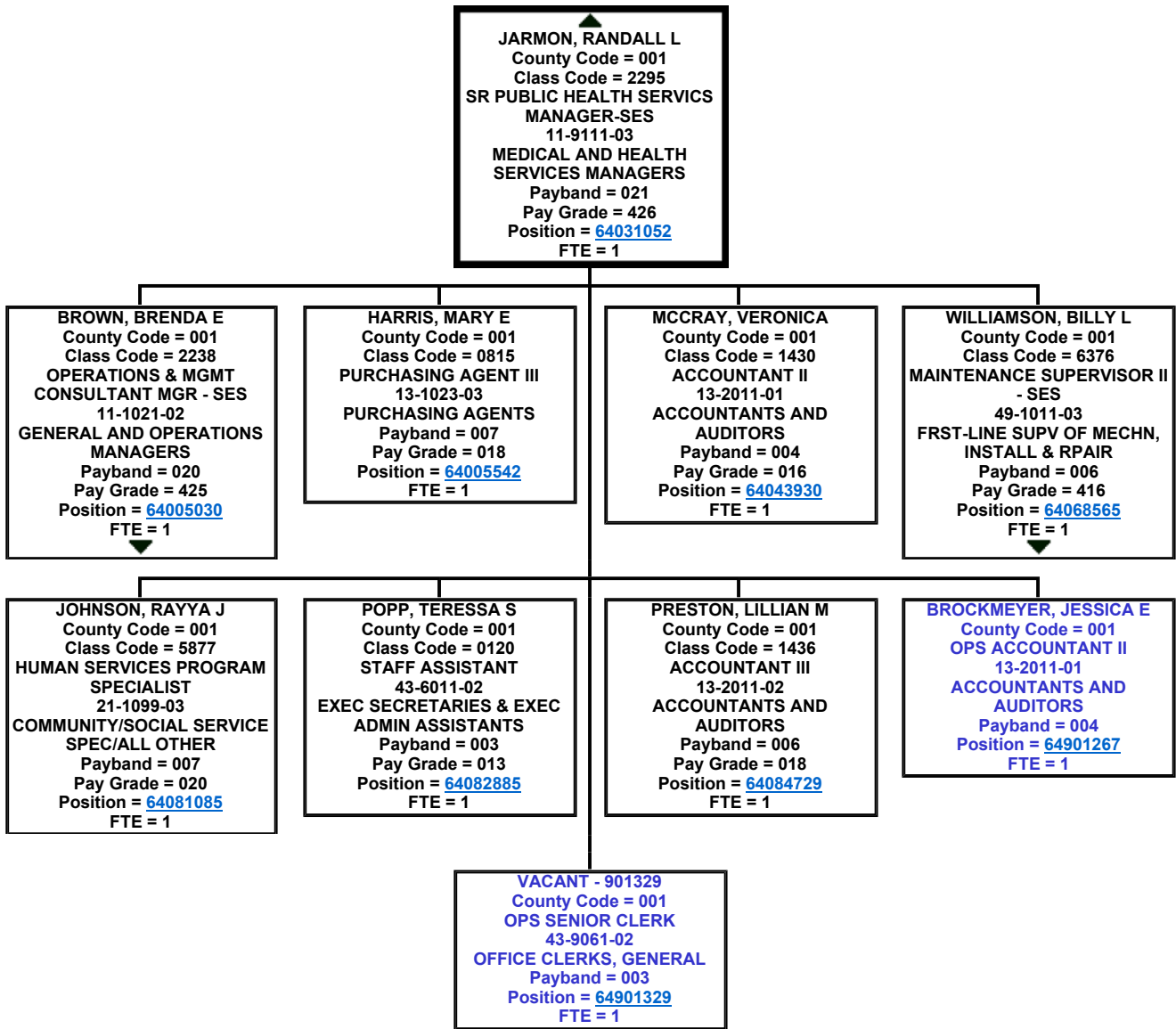
TOSKE, KIMBERLY C
 County Code = 001
 Class Code = 2050
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 SYSTEMS SPECIALIST**
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**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 020
 Position = [64081773](#)
 FTE = 1

SANTANA, ALEX G
 County Code = 001
 Class Code = 2050
**DISTRIBUTED COMPUTER
 SYSTEMS SPECIALIST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 020
 Position = [64084680](#)
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SEAY, BILLY R
 County Code = 001
 Class Code = 2052
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 SYSTEMS ANALYST**
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**NETWORK & COMPUTER
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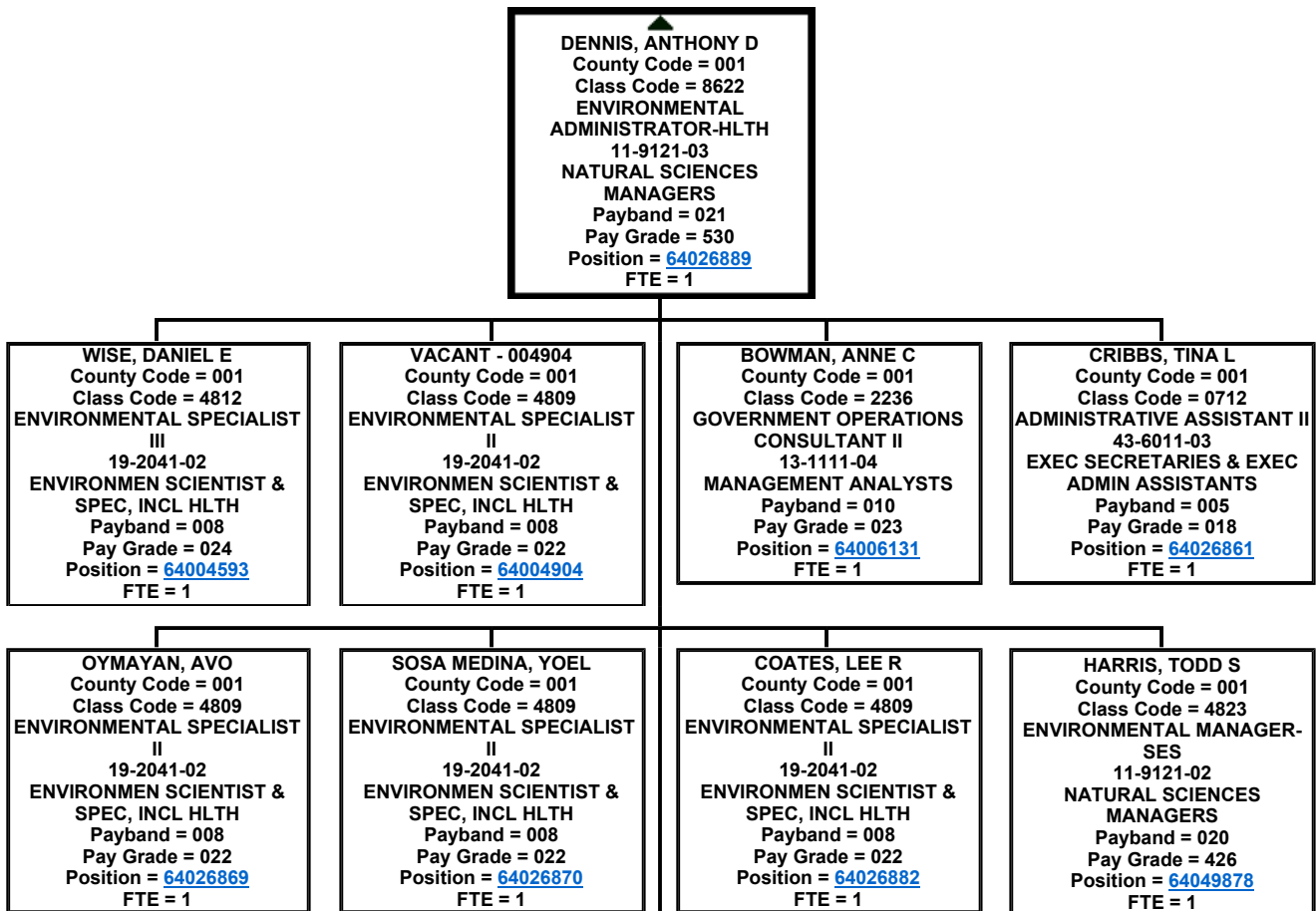
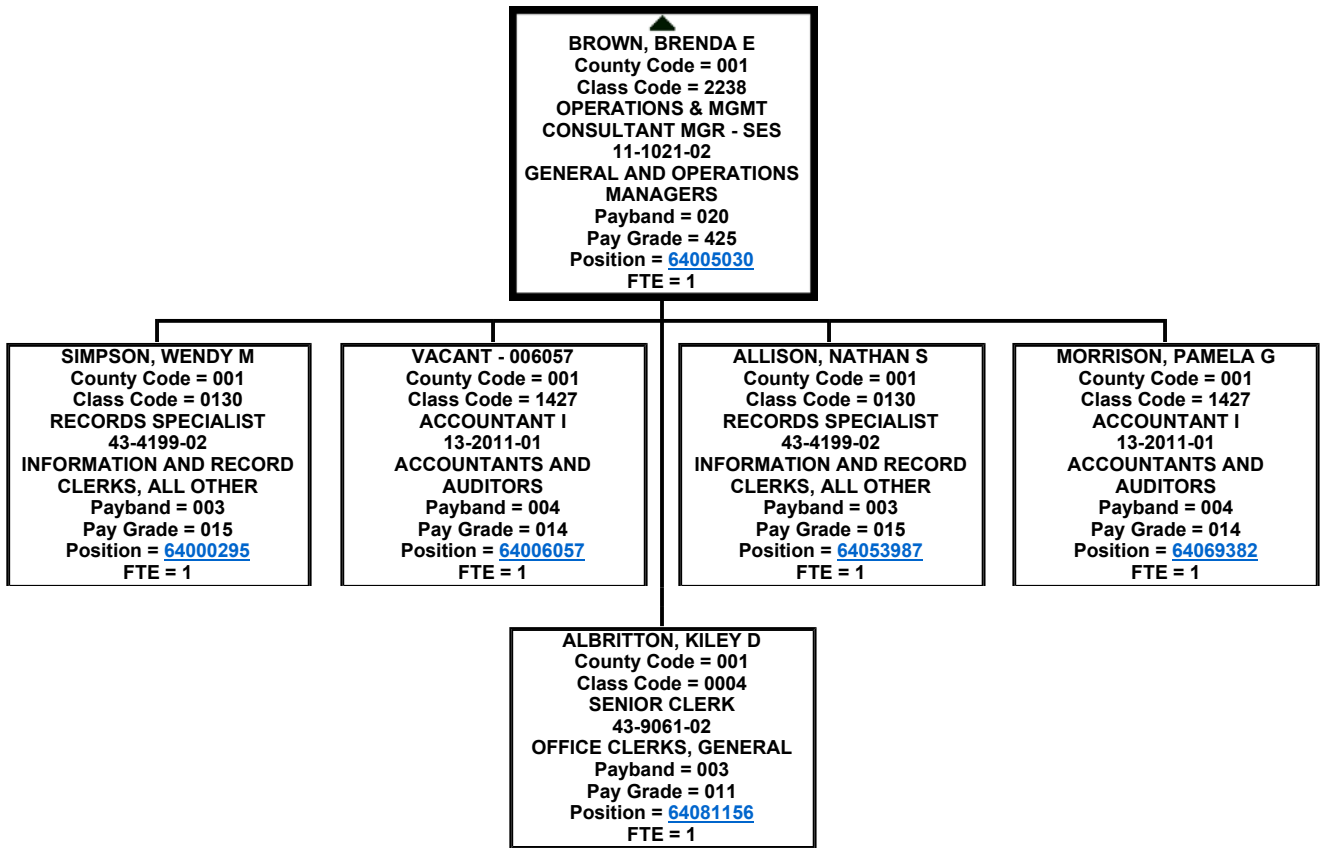
CROSS, JOEY
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**NETWORK & COMPUTER
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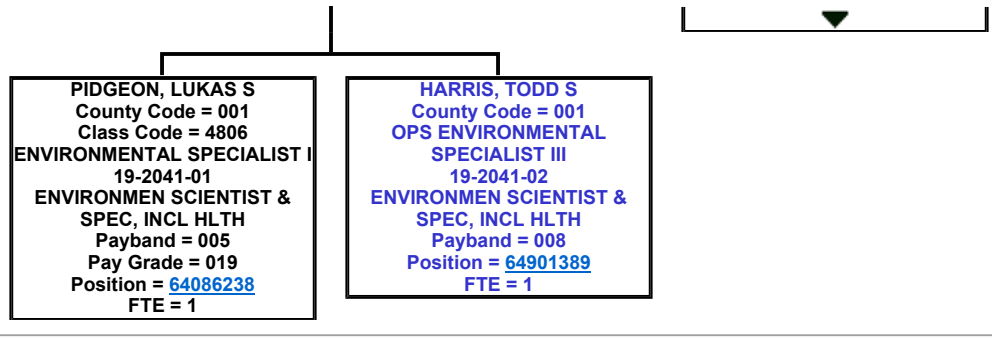
PEREZ, SAMANTHA N
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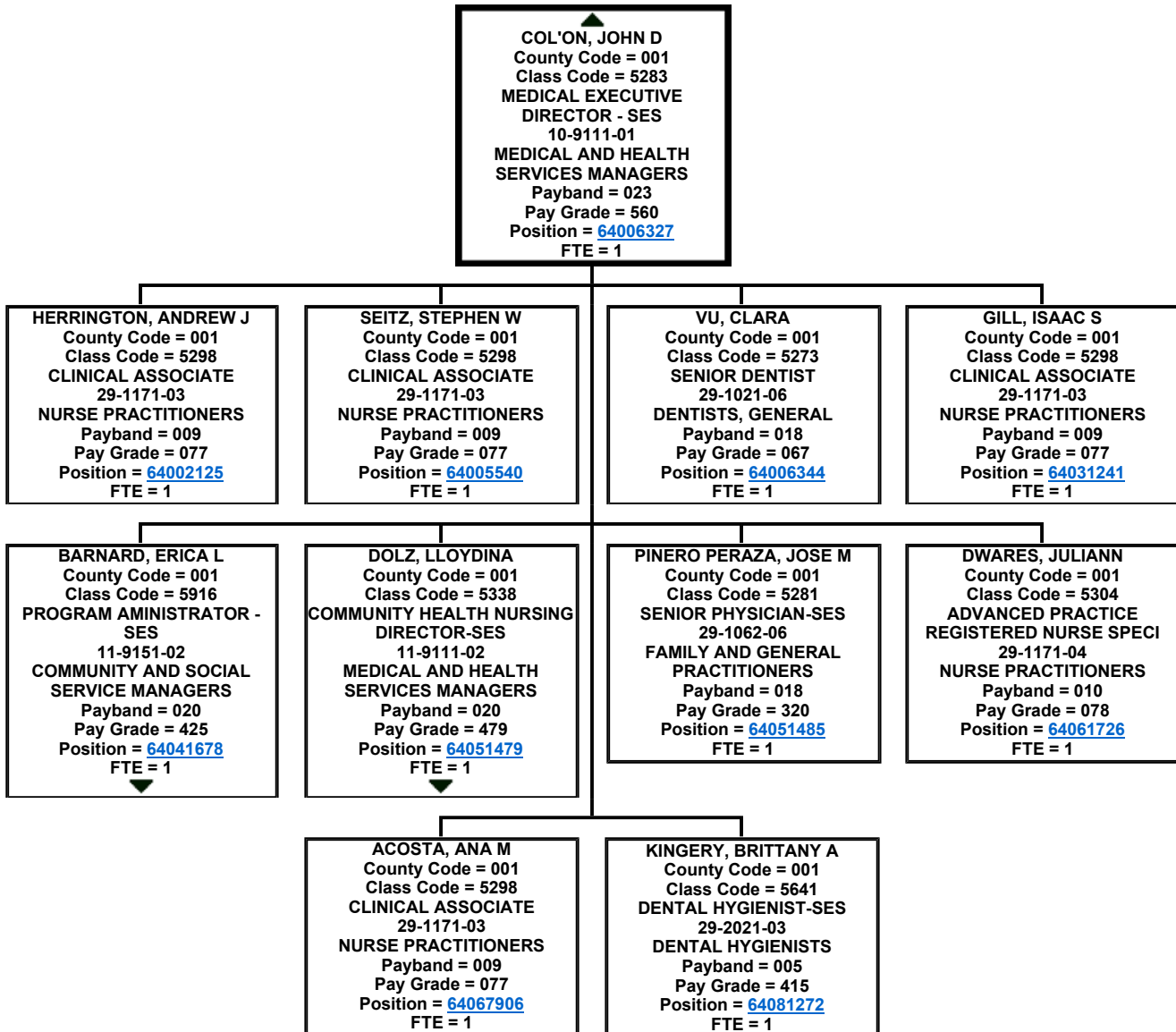
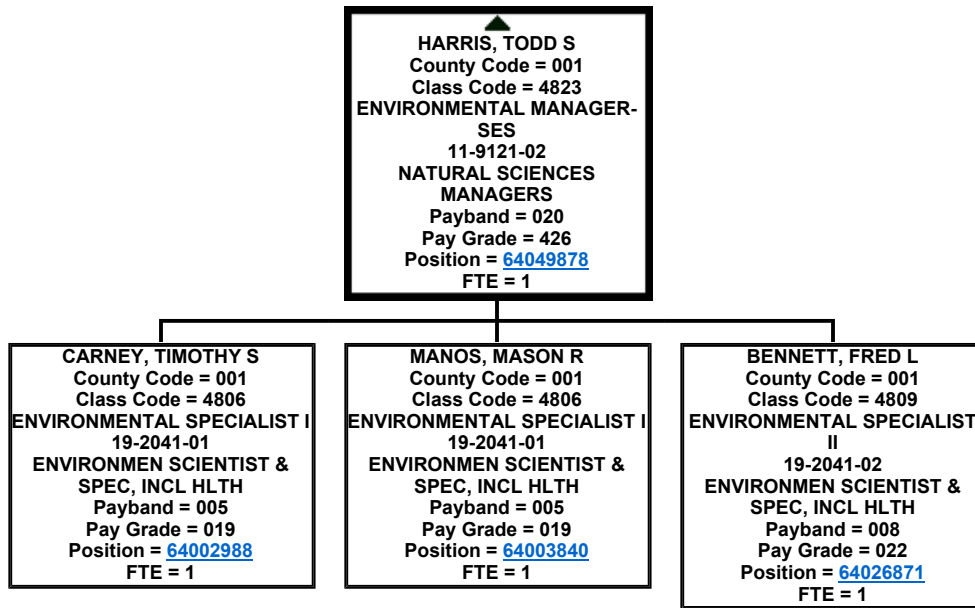


VACANT - 086306
County Code = 001
Class Code = 6526
CUSTODIAL WORKER
37-2011-01
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MAID/HOUSEKEEP
Payband = 001
Pay Grade = 004
Position = [64086306](#)
FTE = 1

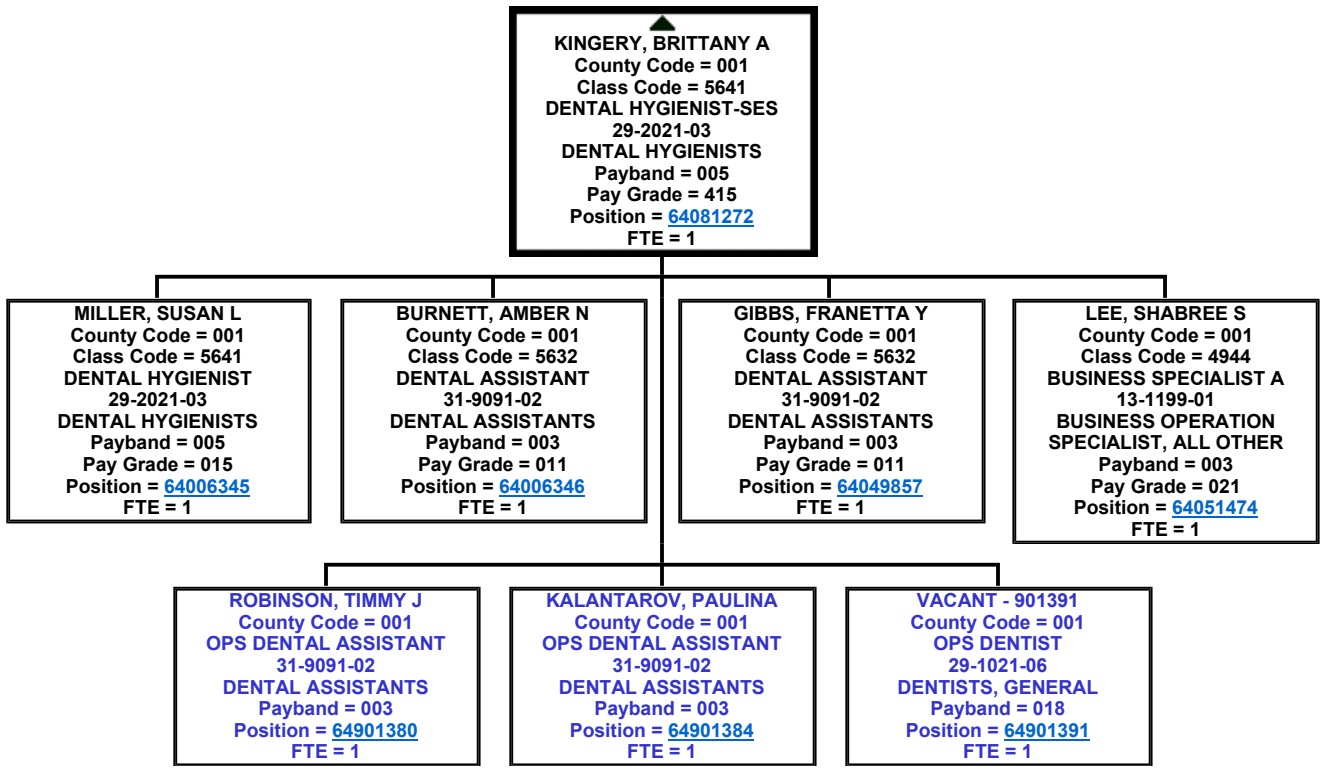
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JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
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Position = [64901354](#)
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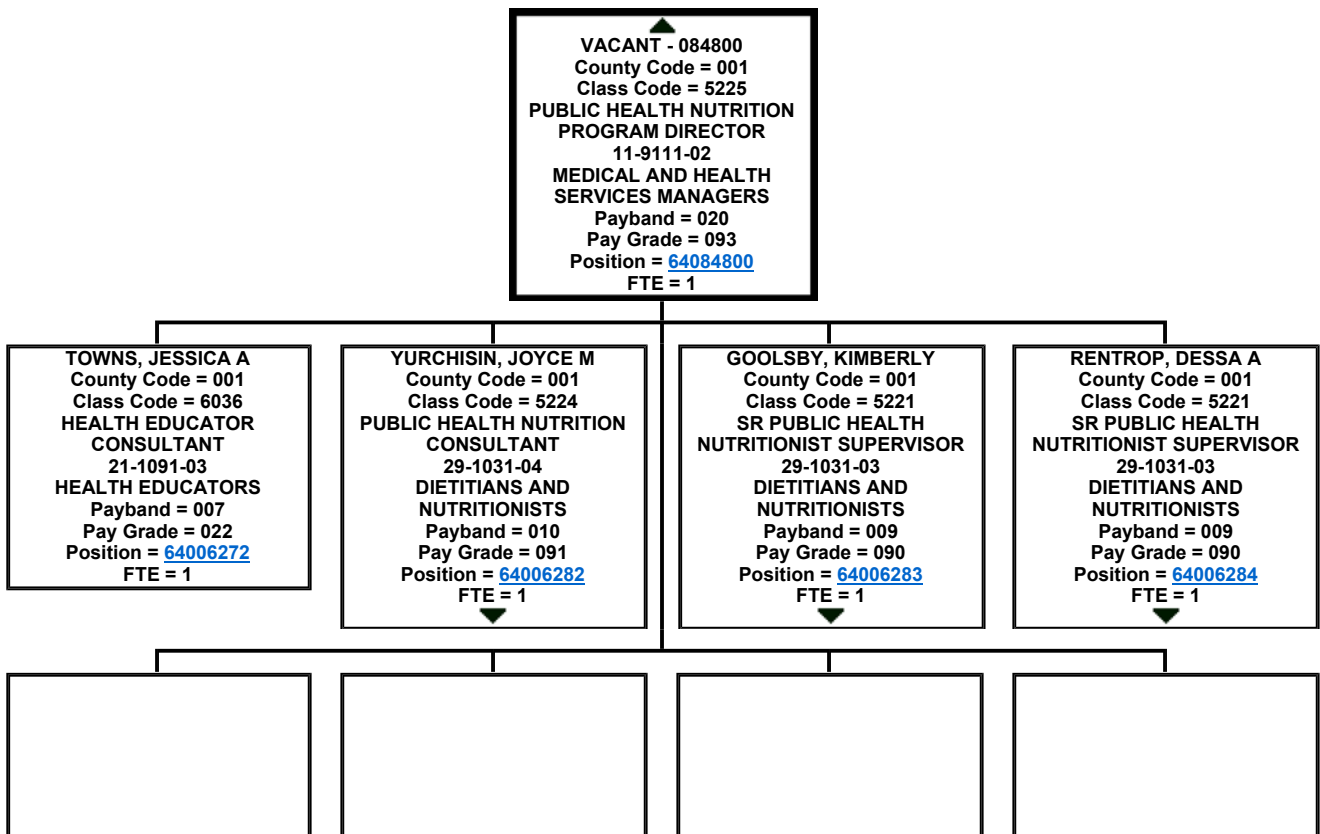
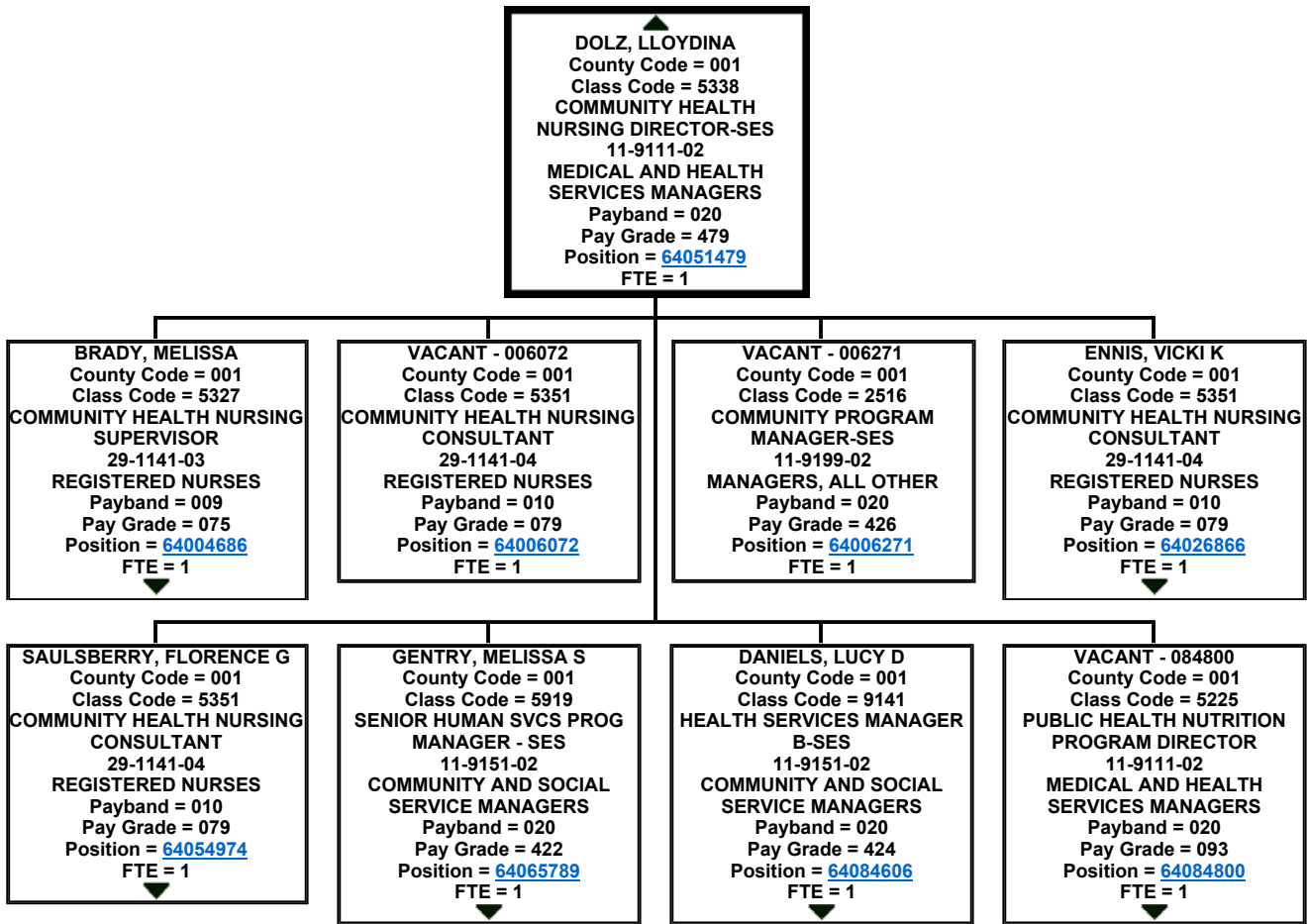










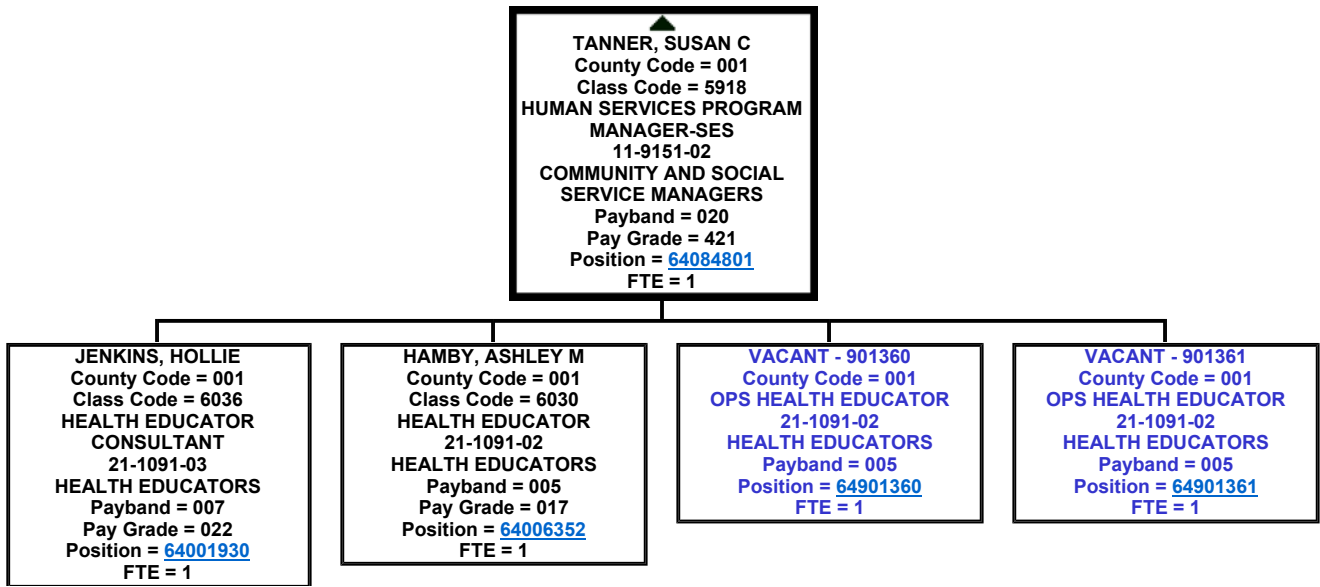


MORRIS, AMANDA
County Code = 001
Class Code = 0712
ADMINISTRATIVE ASSISTANT
II-SES
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 418
Position = [64006287](#)
FTE = 1
▼

BROCKMEYER, JESSICA E
County Code = 001
Class Code = 1430
ACCOUNTANT II
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 016
Position = [64006291](#)
FTE = 1

MARTINEZ, LINA E
County Code = 001
Class Code = 1330
TRAINING CONSULTANT
13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 007
Pay Grade = 019
Position = [64006304](#)
FTE = 1

TANNER, SUSAN C
County Code = 001
Class Code = 5918
HUMAN SERVICES PROGRAM
MANAGER-SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 421
Position = [64084801](#)
FTE = 1
▼



▲
MORRIS, AMANDA
 County Code = 001
 Class Code = 0712
ADMINISTRATIVE ASSISTANT
 II-SES
 43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 418
 Position = [64006287](#)
 FTE = 1

JOHNSON, SUELLEN
 County Code = 001
 Class Code = 0255
SWITCHBOARD OPERATOR II
 43-2011-01
SWITCHBOARD
OPERATOR/INCLUDE ANSWER
SERV
 Payband = 001
 Pay Grade = 007
 Position = [64006303](#)
 FTE = 1

VALERA-POLANCO, MARLENYS
 County Code = 001
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64084515](#)
 FTE = 1

OLIVER, LACY E
 County Code = 001
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64086107](#)
 FTE = 1

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RENTROP, DESSA A
 County Code = 001
 Class Code = 5221
SR PUBLIC HEALTH
NUTRITIONIST SUPERVISOR
 29-1031-03
DIETITIANS AND
NUTRITIONISTS
 Payband = 009
 Pay Grade = 090
 Position = [64006284](#)
 FTE = 1

TRAORE, MADELEINE P
 County Code = 001
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64006276](#)
 FTE = 1

RODRIGUEZ, LEE A
 County Code = 001
 Class Code = 0130
RECORDS SPECIALIST
 43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64006293](#)
 FTE = 1

NGUYEN, KEN D
 County Code = 001
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64006297](#)
 FTE = 1

MORET, ALEXANDER J
 County Code = 001
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64006298](#)
 FTE = 1

VACANT - 006302
 County Code = 001
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64006302](#)
 FTE = 1

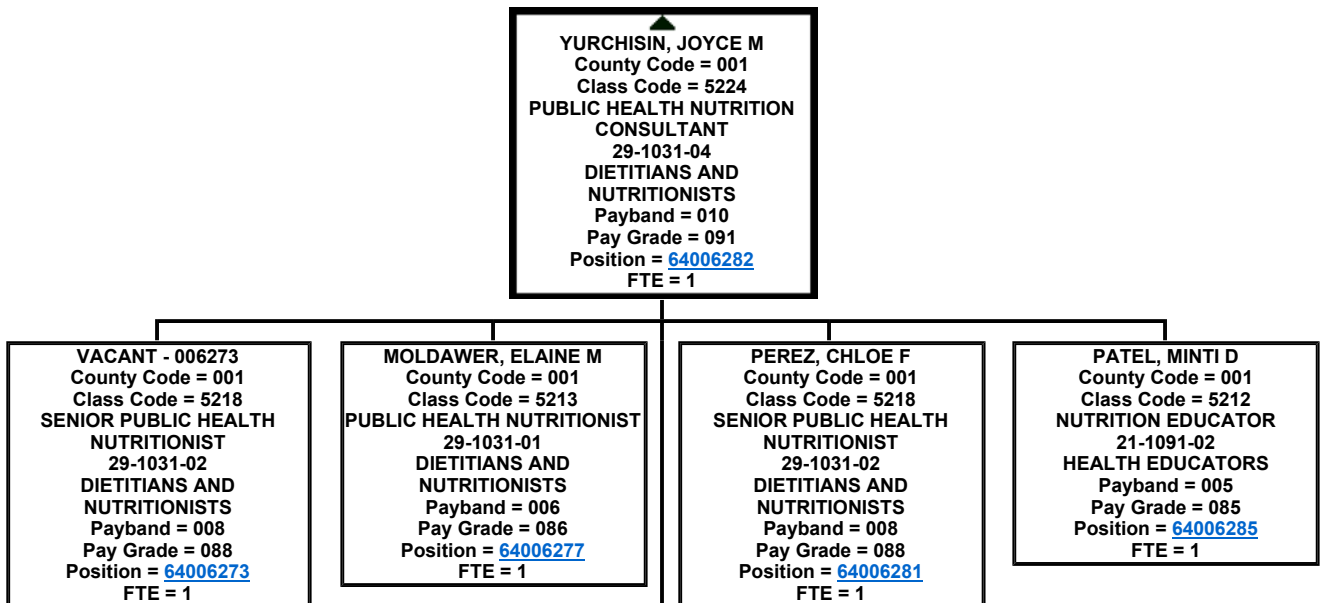
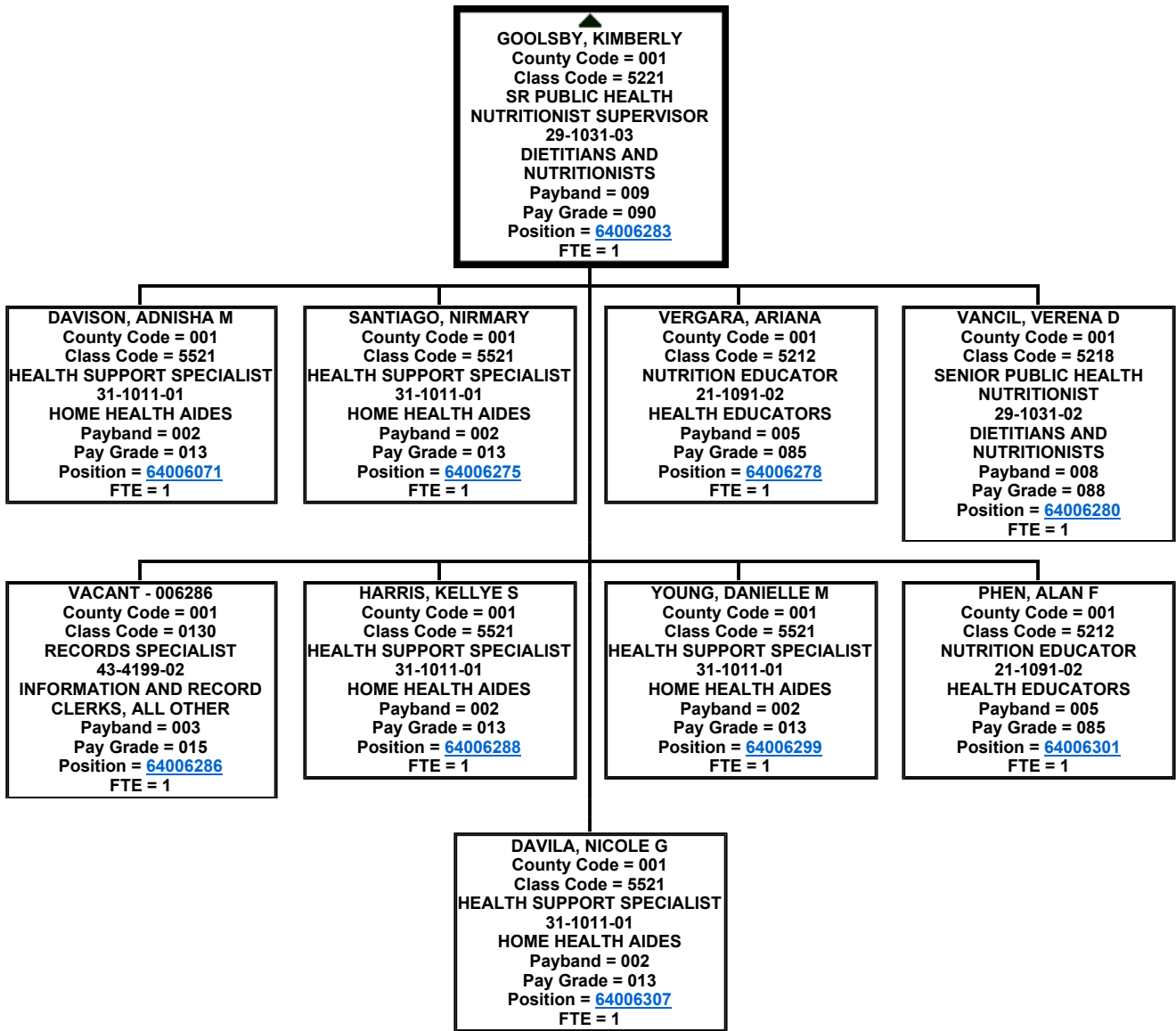
JACOBS, ANGELA O
 County Code = 001
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64006305](#)
 FTE = 1

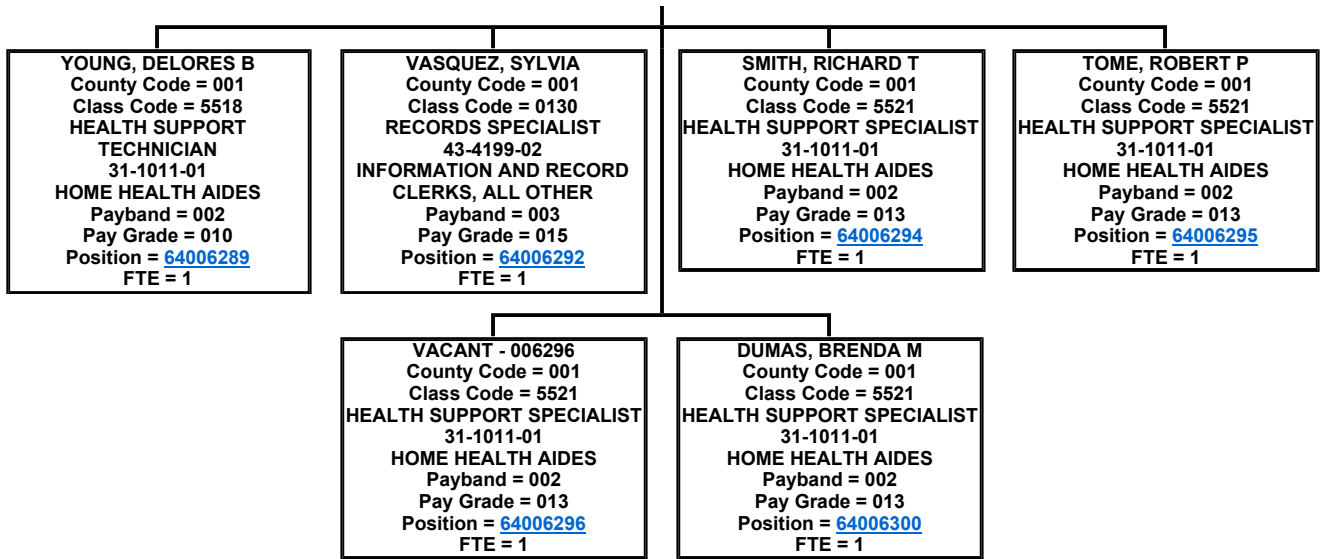
CURL, BRANDIE
 County Code = 001
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 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64006306](#)
 FTE = 1

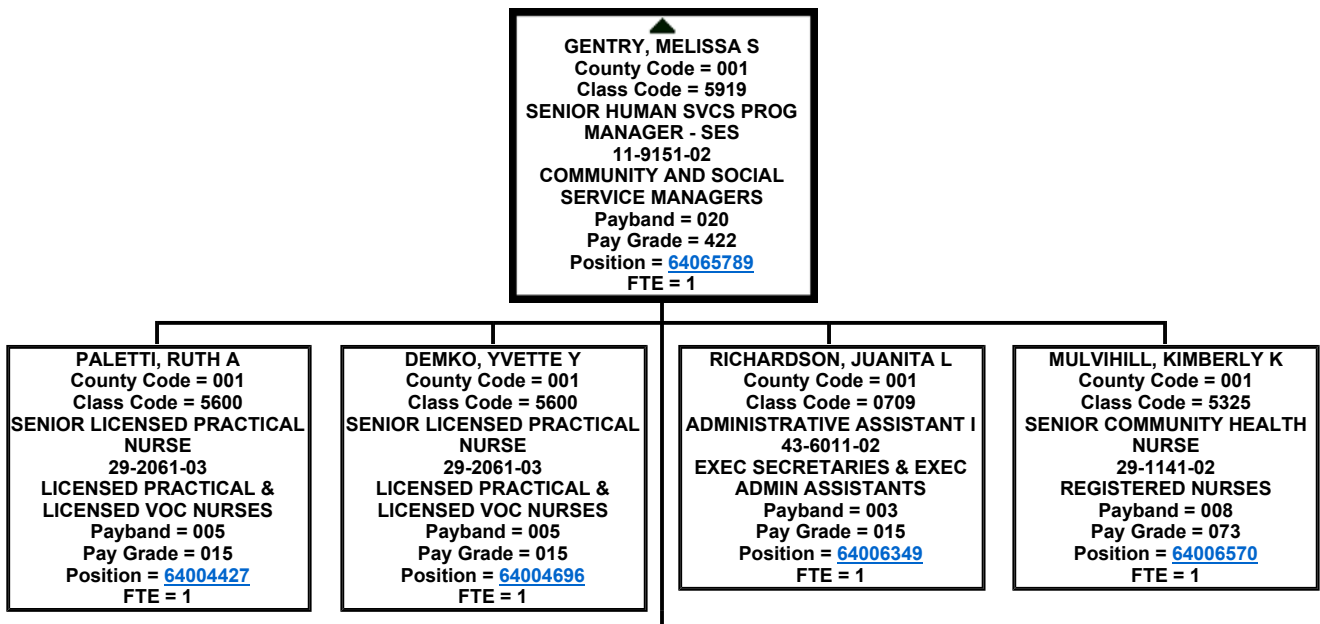
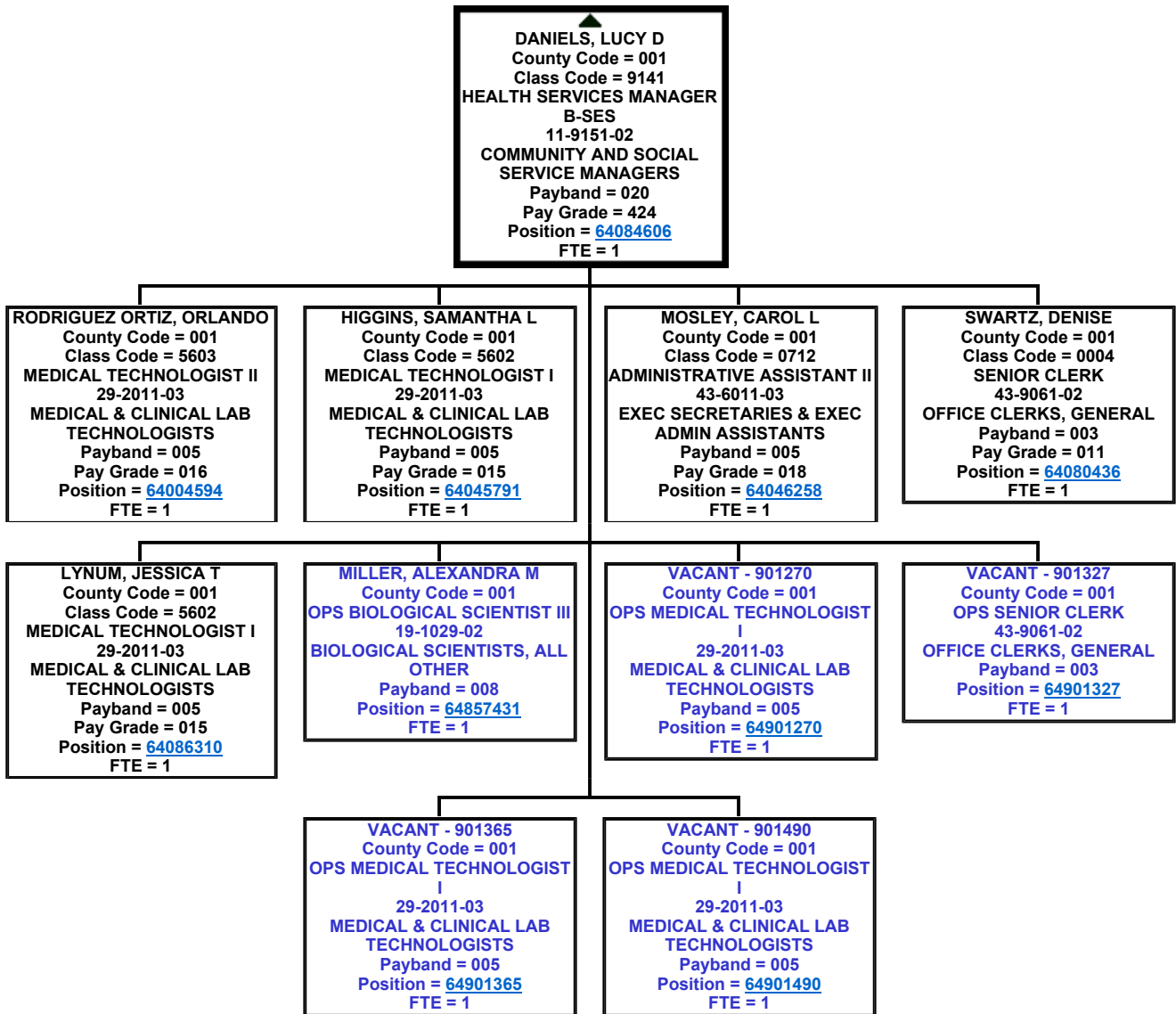
RAHIMPOUR, SHEILA
 County Code = 001
 Class Code = 5218
SENIOR PUBLIC HEALTH
NUTRITIONIST
 29-1031-02
DIETITIANS AND
NUTRITIONISTS
 Payband = 008
 Pay Grade = 088
 Position = [64026883](#)
 FTE = 1

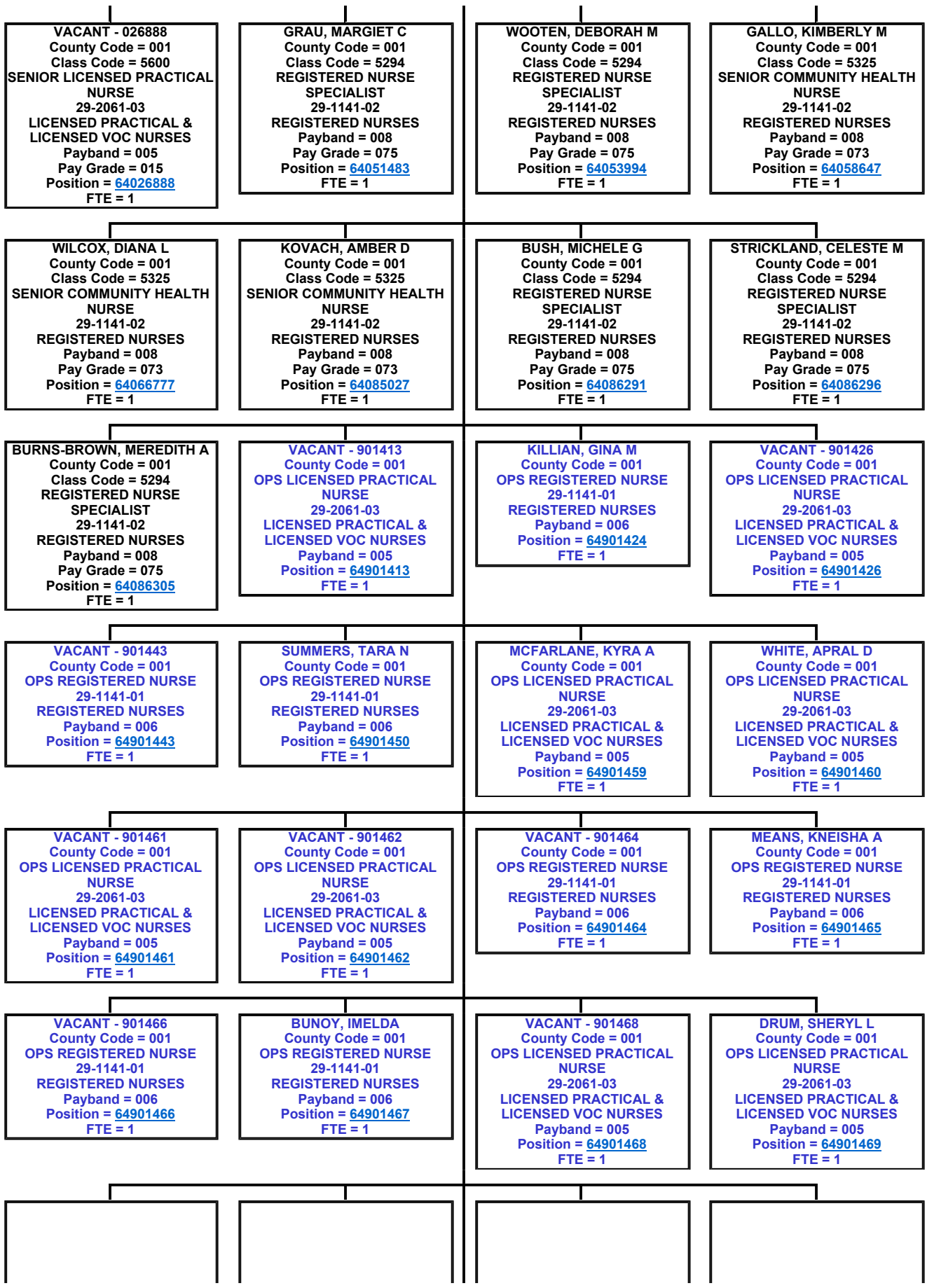
VACANT - 901375
 County Code = 001
OPS NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Position = [64901375](#)
 FTE = 1

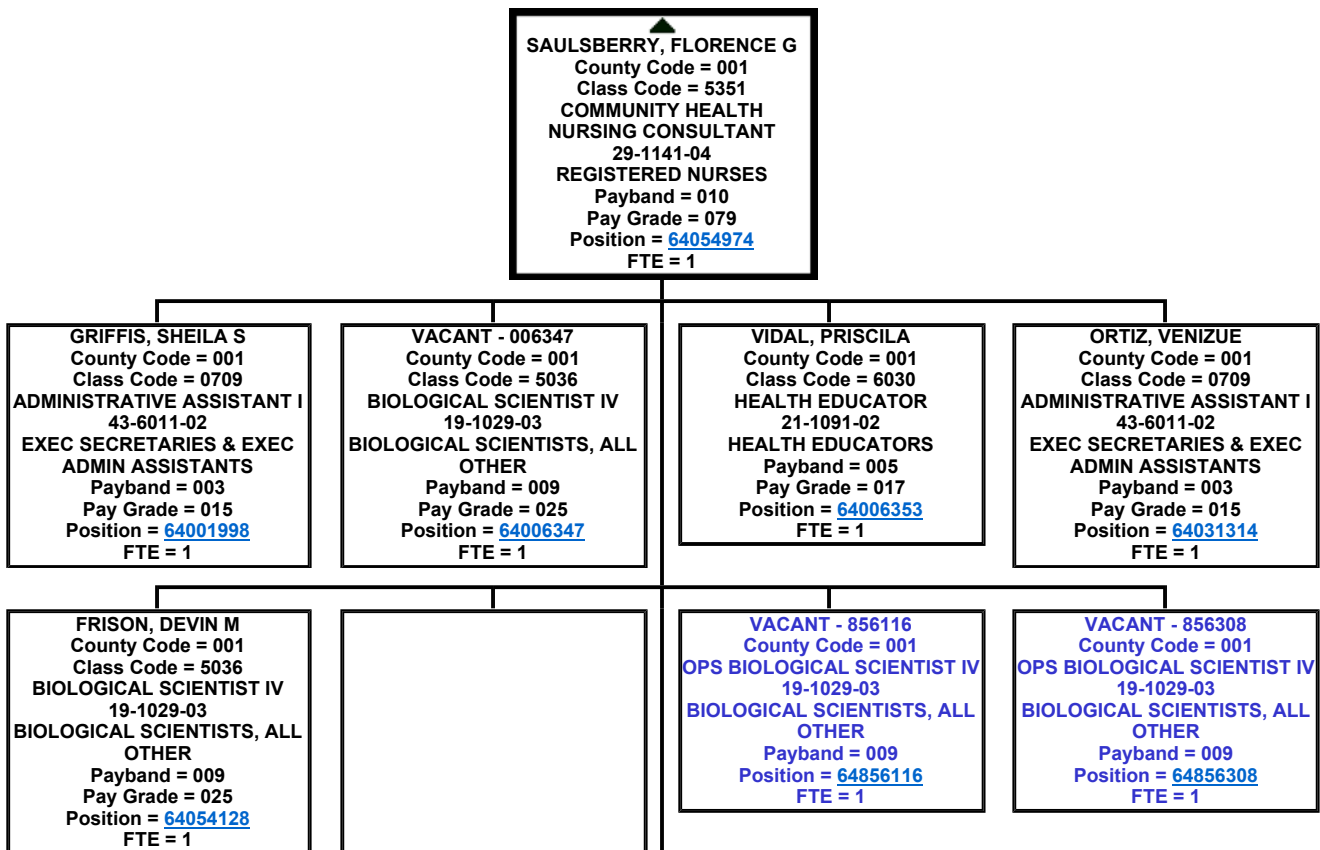
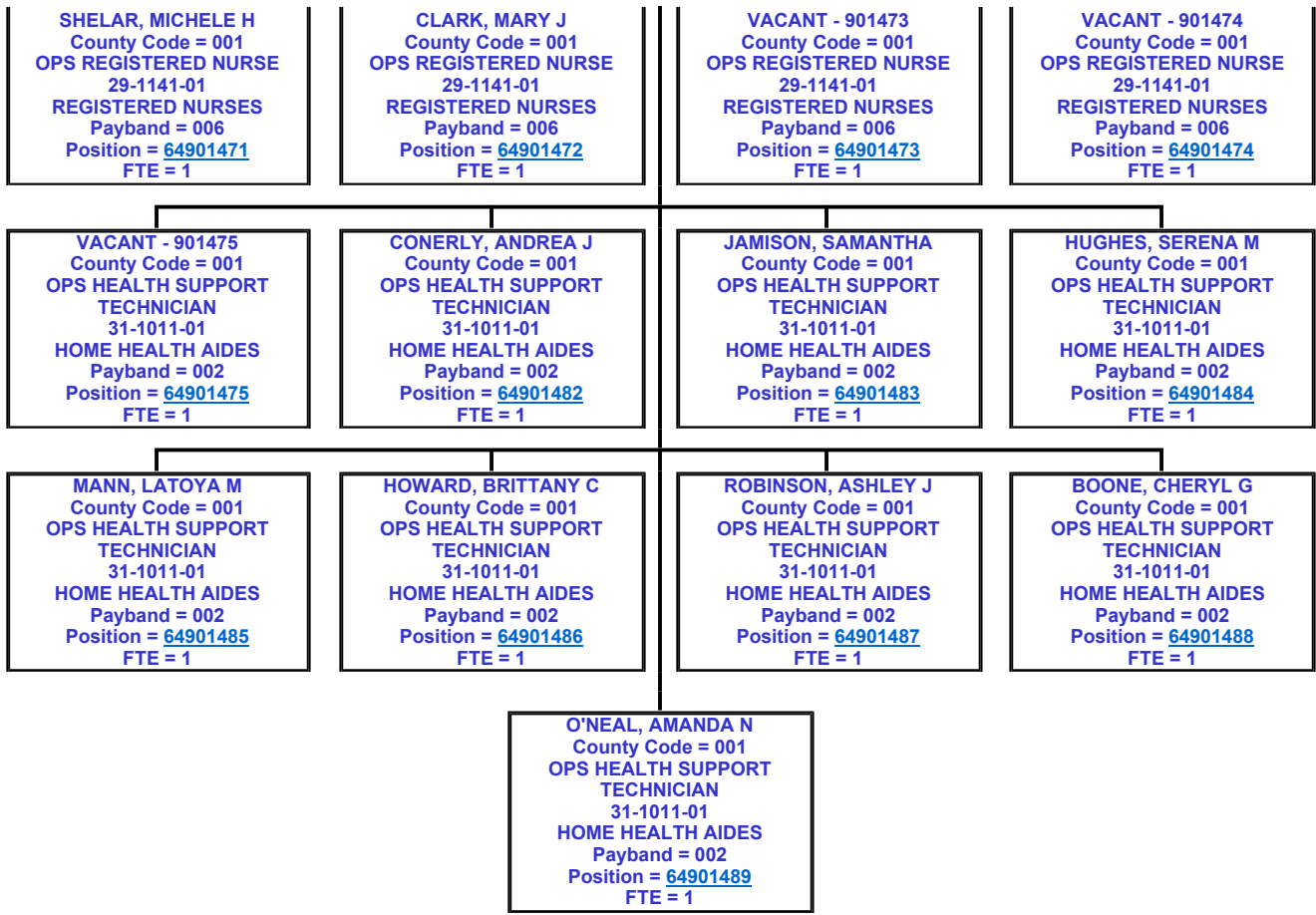
NOLL, STEPHANIE L
County Code = 012
OPS SENIOR PUBLIC HEALTH
NUTRITIONIST
29-1031-02
DIETITIANS AND
NUTRITIONISTS
Payband = 008
Position = [64901200](#)
FTE = 1

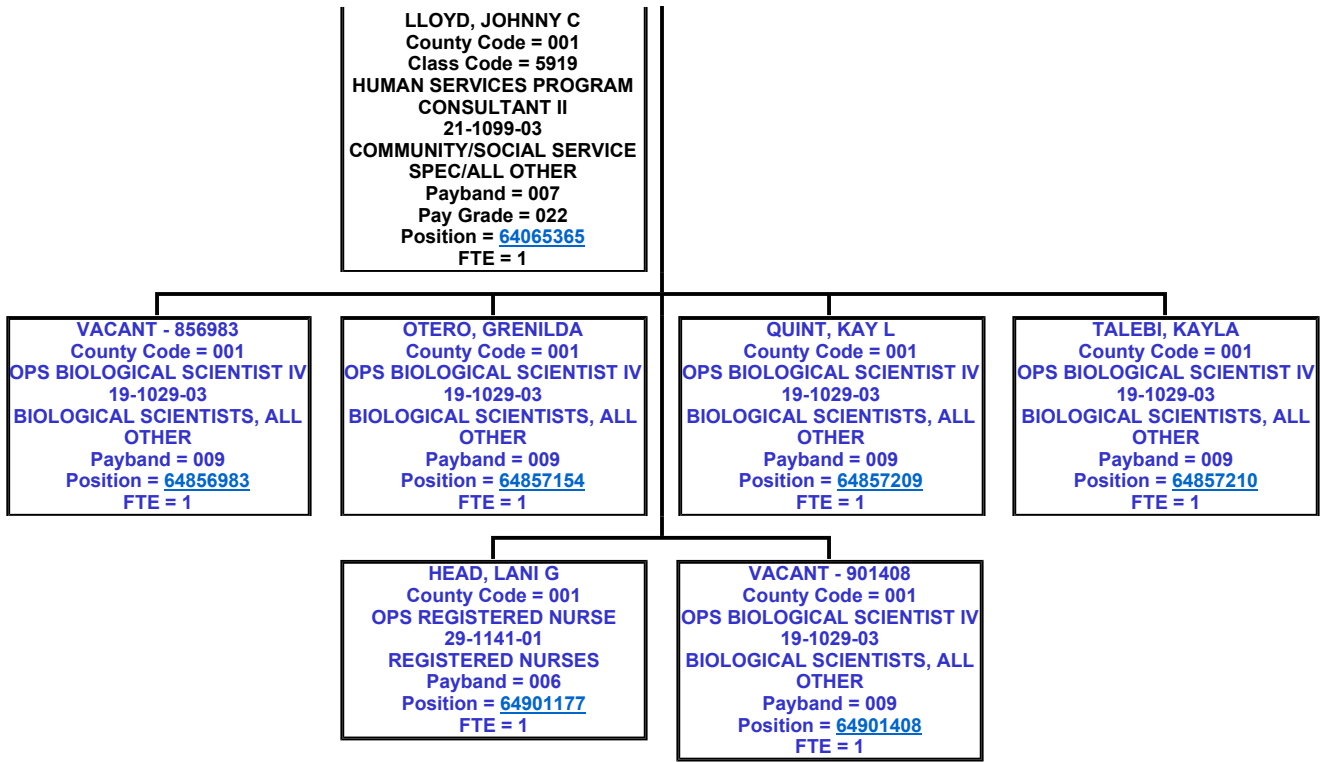


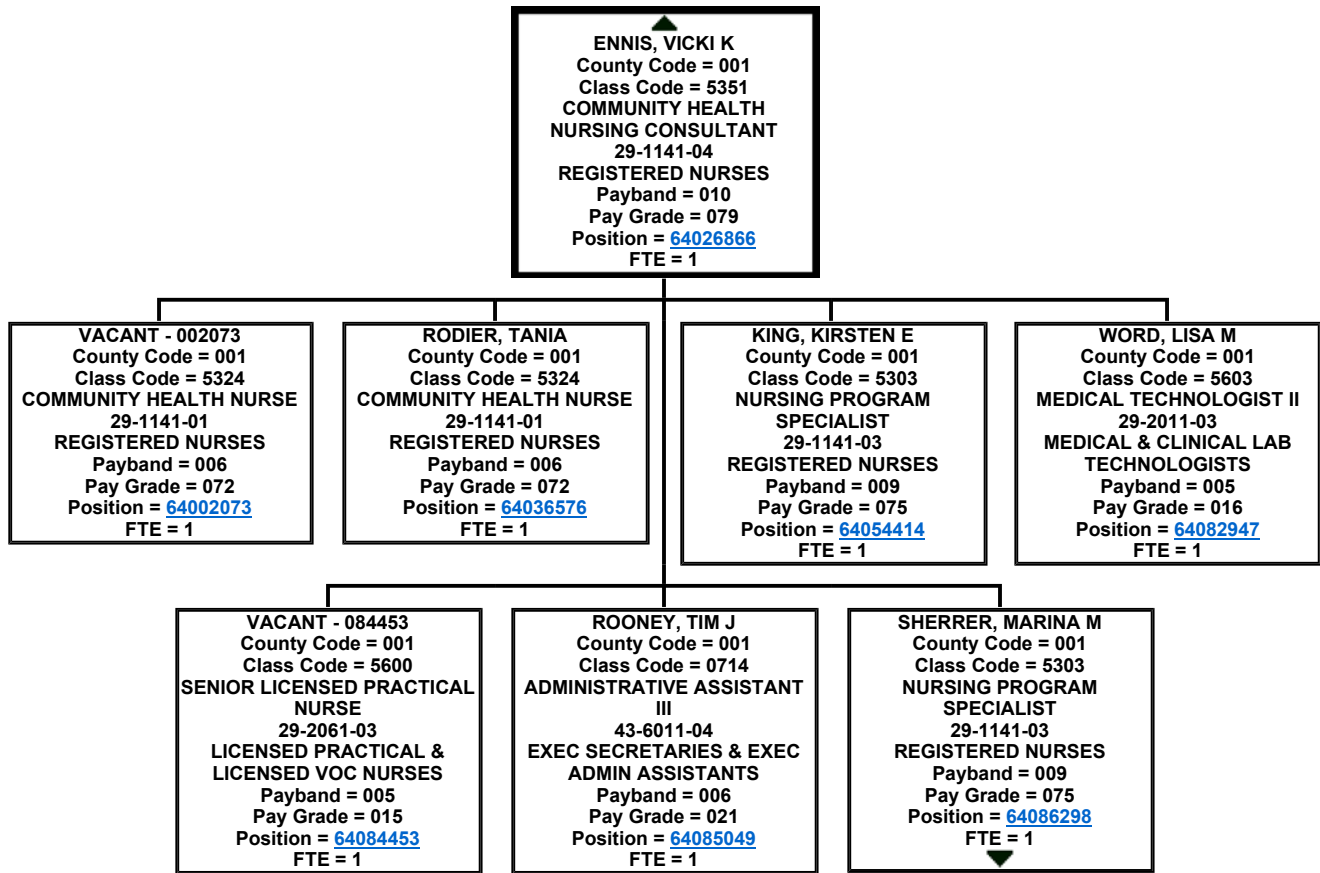


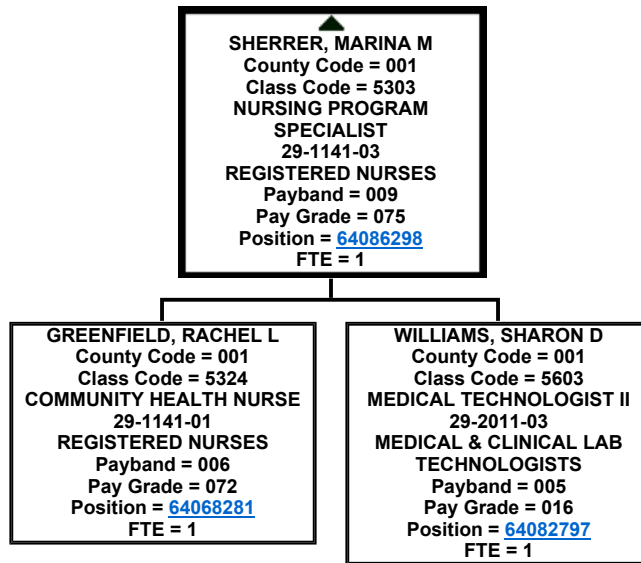


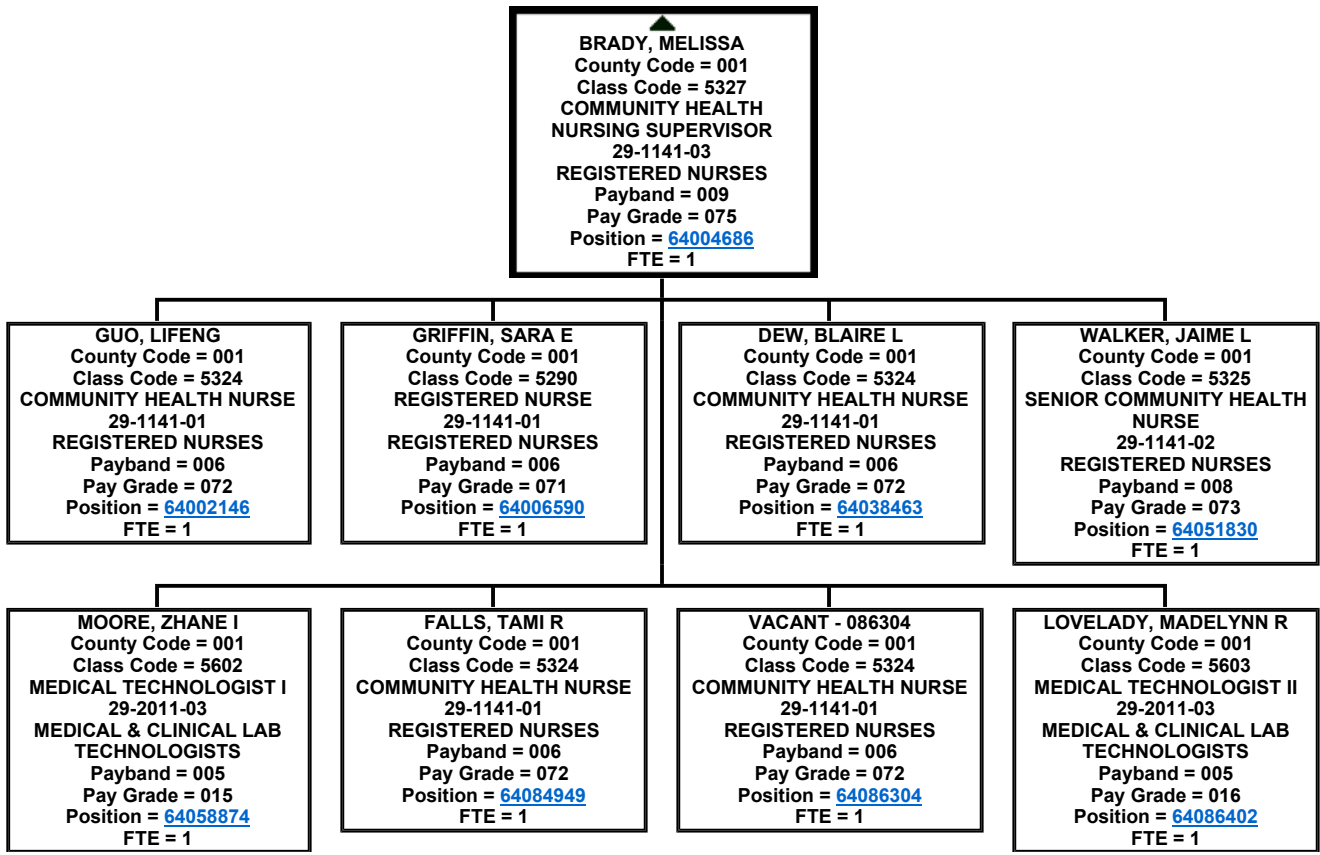


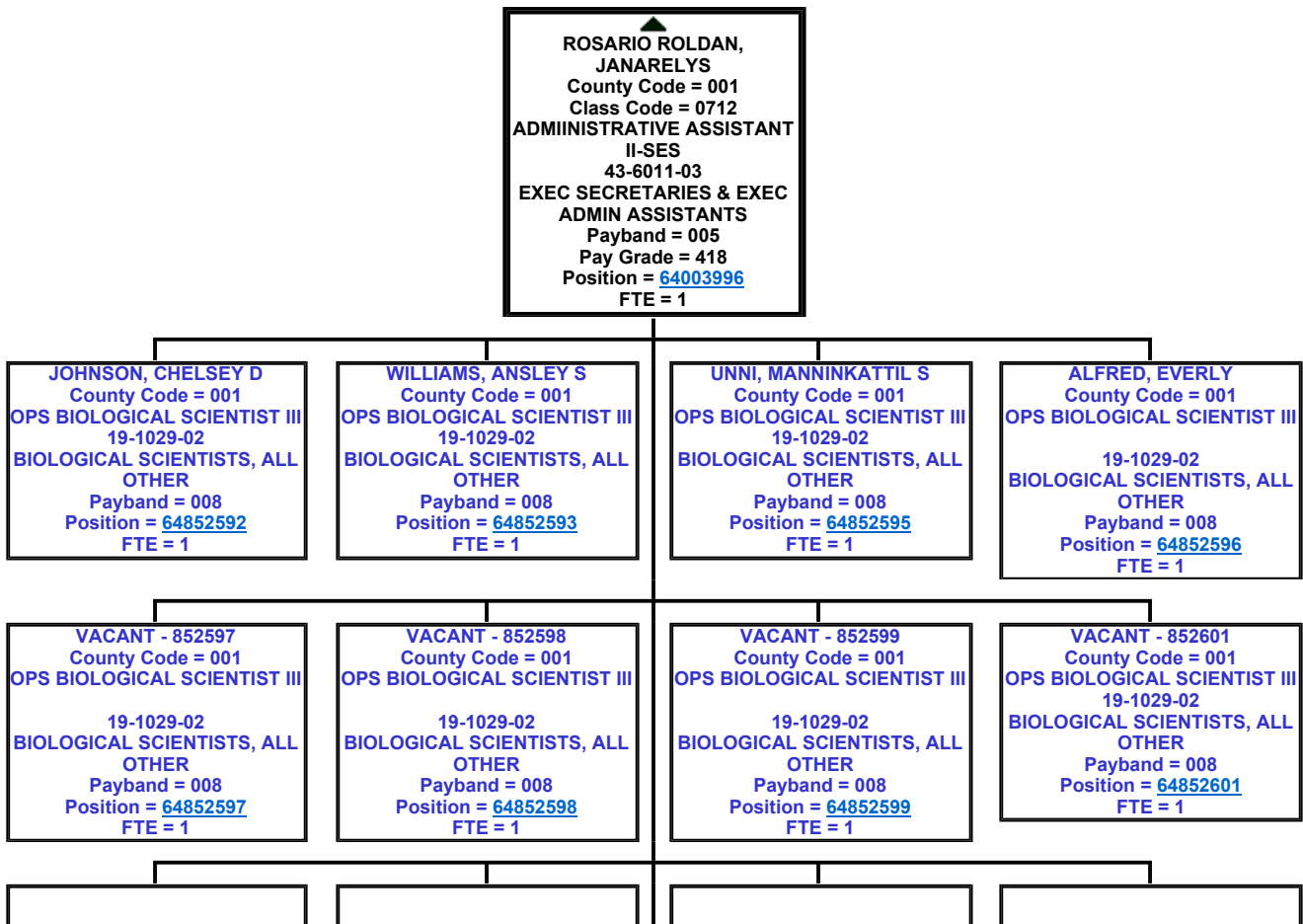
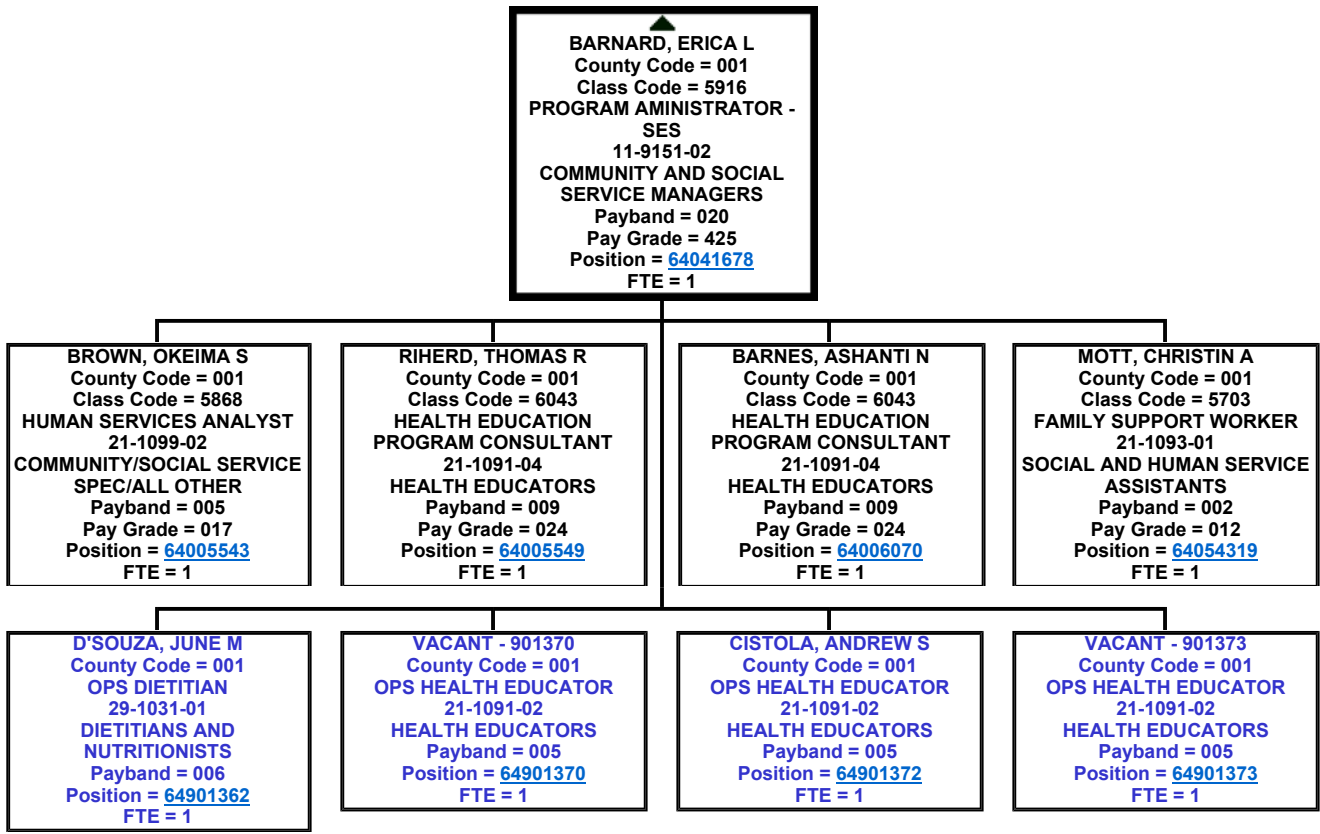


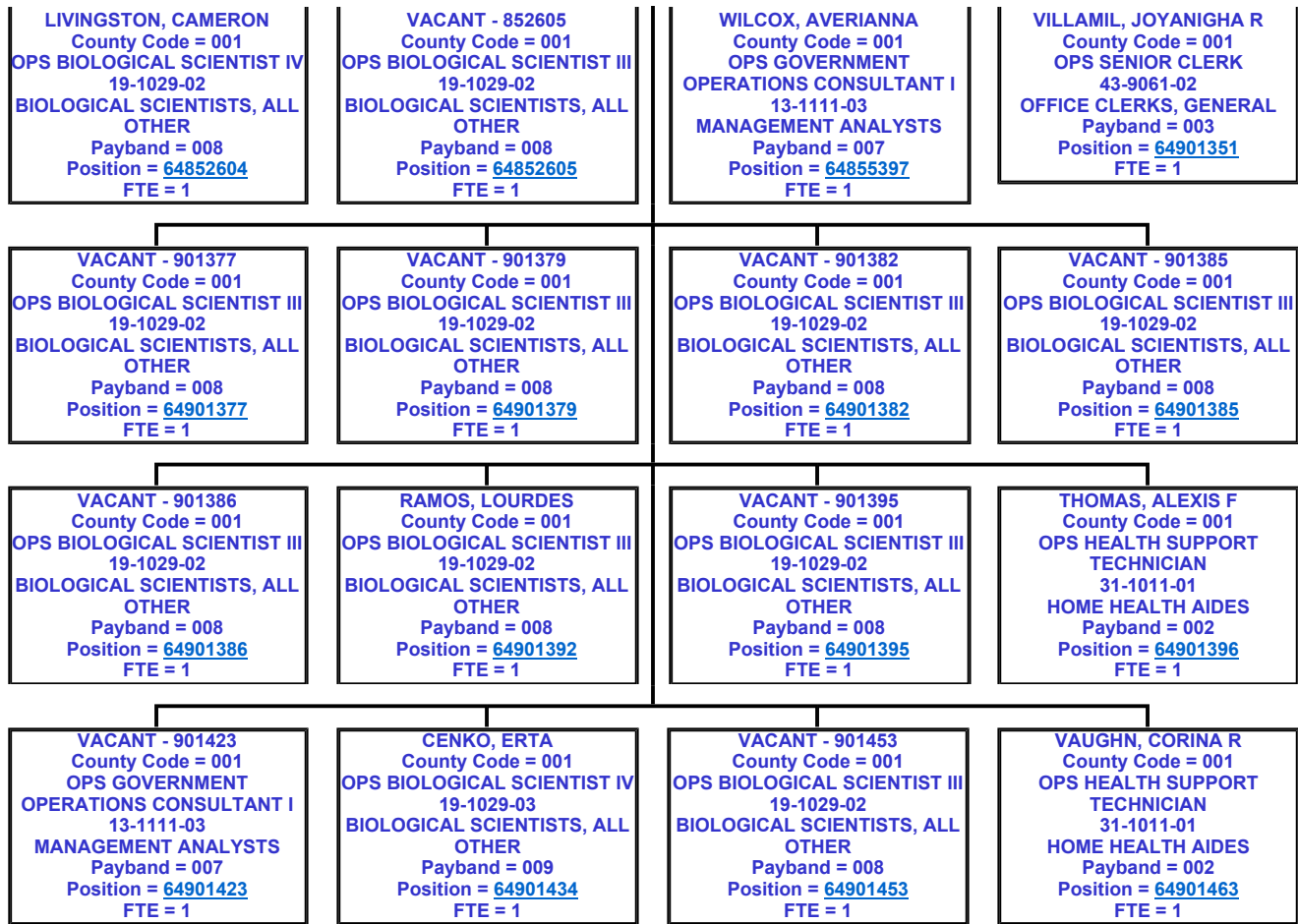










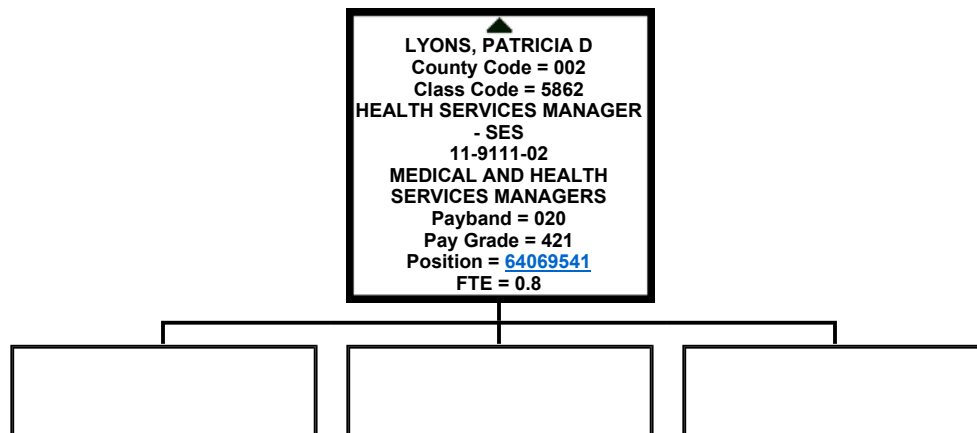
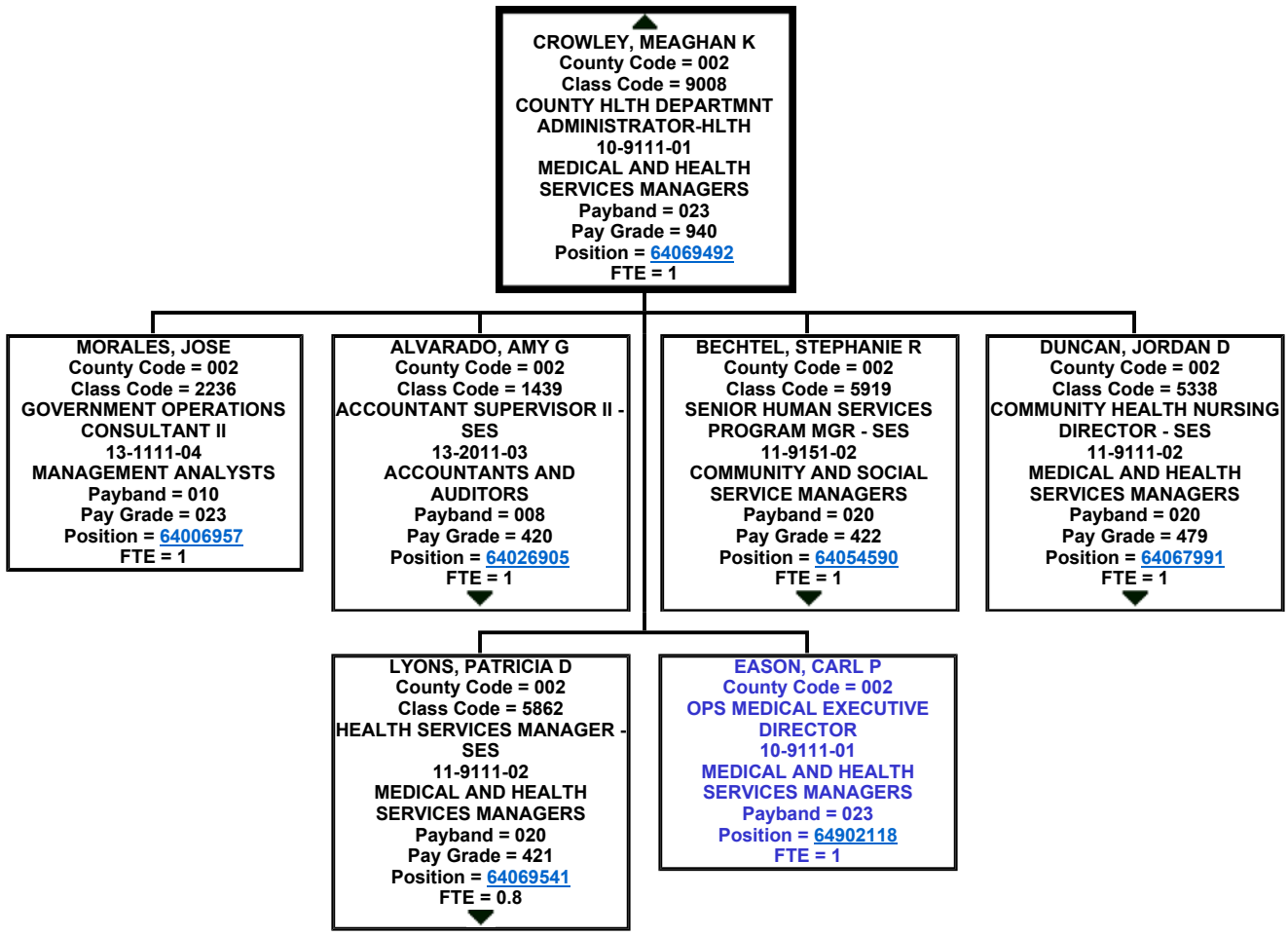


Florida Department of Health

CHD 02 - Baker County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

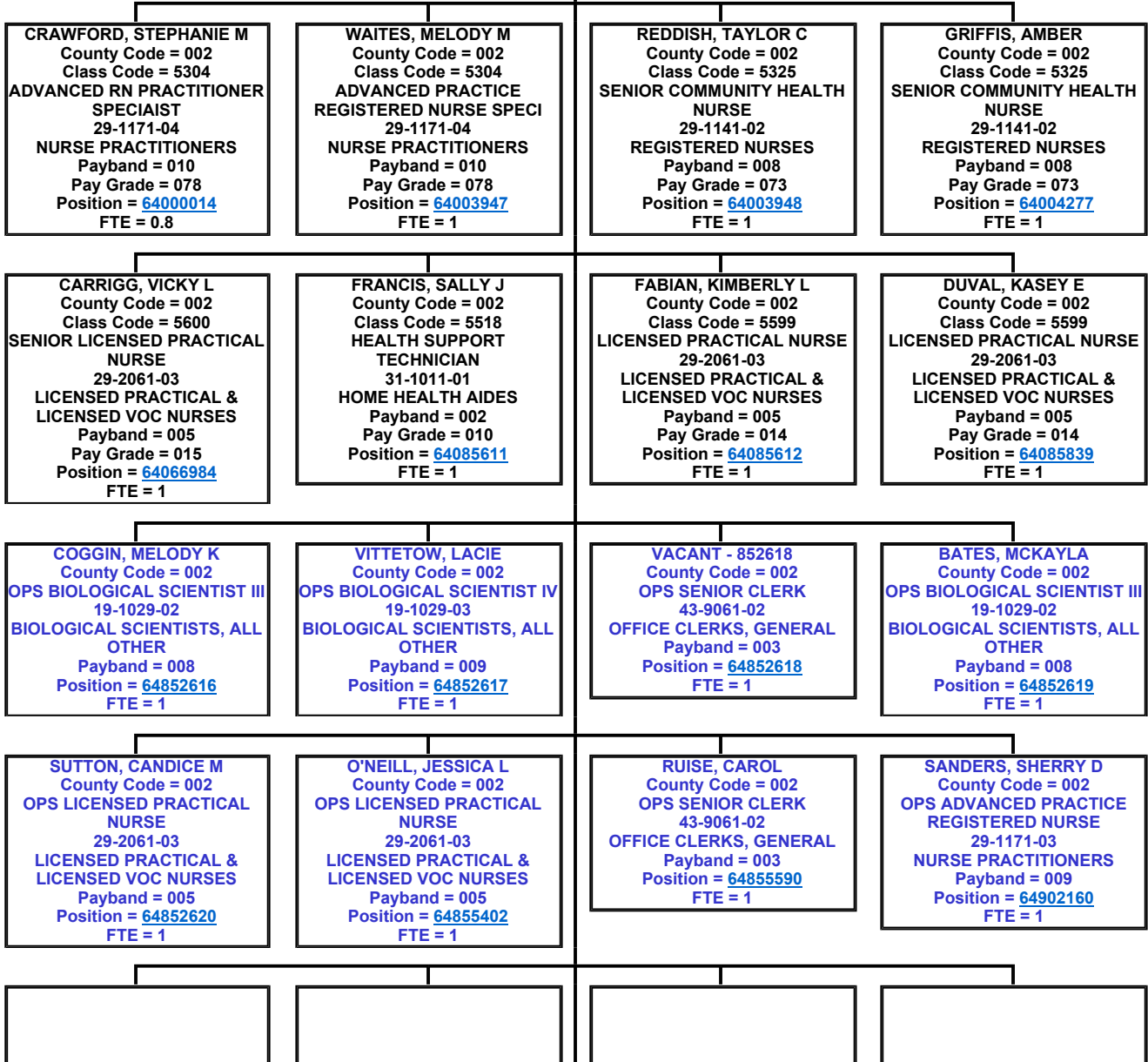


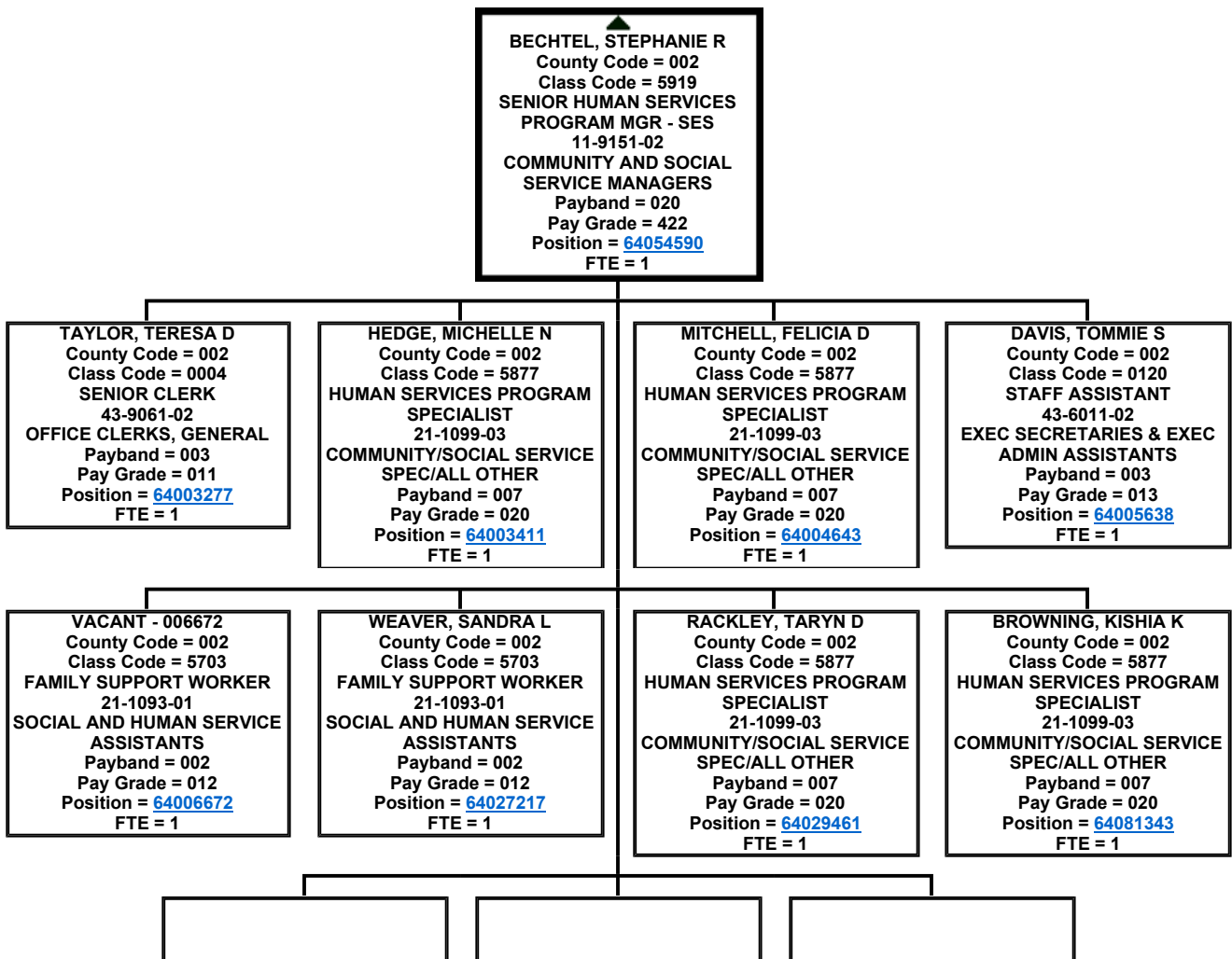
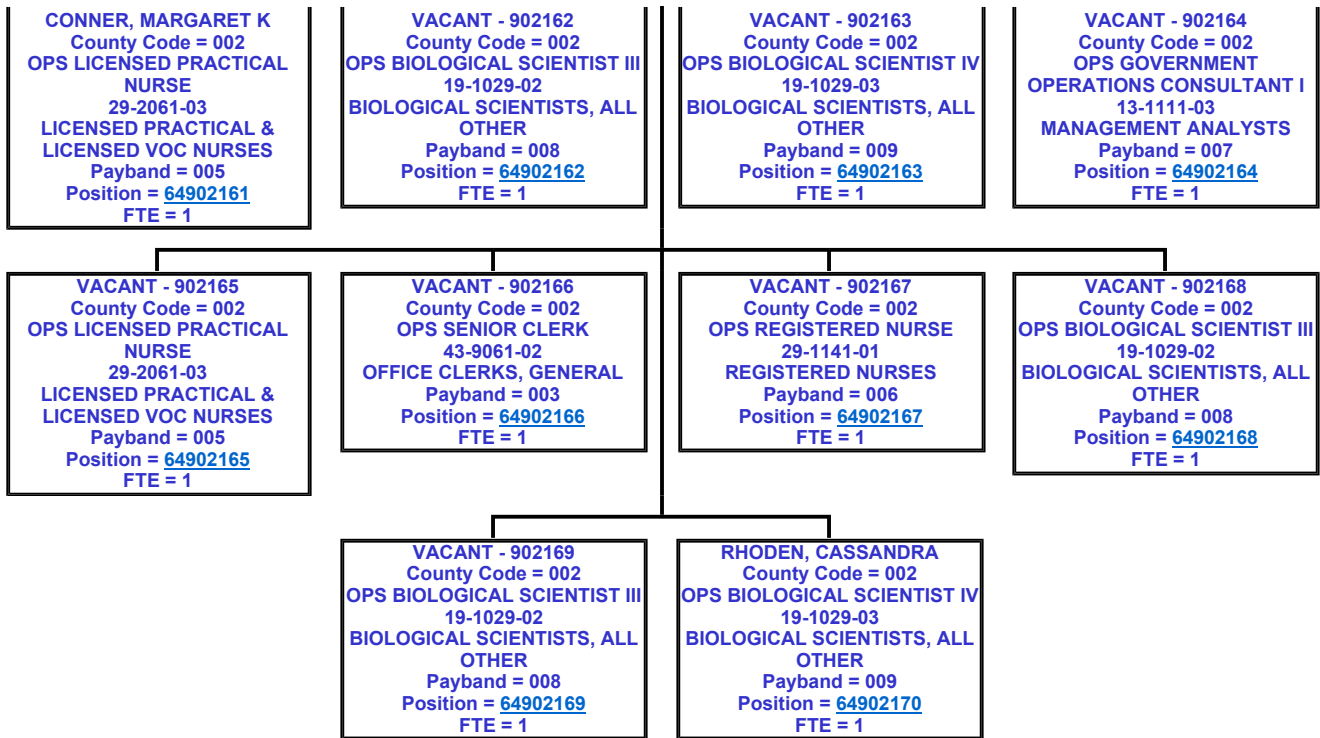
CREWS, RUTHIA R
 County Code = 002
 Class Code = 5632
DENTAL ASSISTANT
 31-9091-02
DENTAL ASSISTANTS
 Payband = 003
 Pay Grade = 011
 Position = [64001457](#)
 FTE = 1

COLLINS, TERI S
 County Code = 002
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64902151](#)
 FTE = 1

PATEL, VIRAL M
 County Code = 002
OPS DENTIST
 29-1021-06
DENTISTS, GENERAL
 Payband = 018
 Position = [64902158](#)
 FTE = 1

DUNCAN, JORDAN D
 County Code = 002
 Class Code = 5338
COMMUNITY HEALTH
NURSING DIRECTOR - SES
 11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 020
 Pay Grade = 479
 Position = [64067991](#)
 FTE = 1

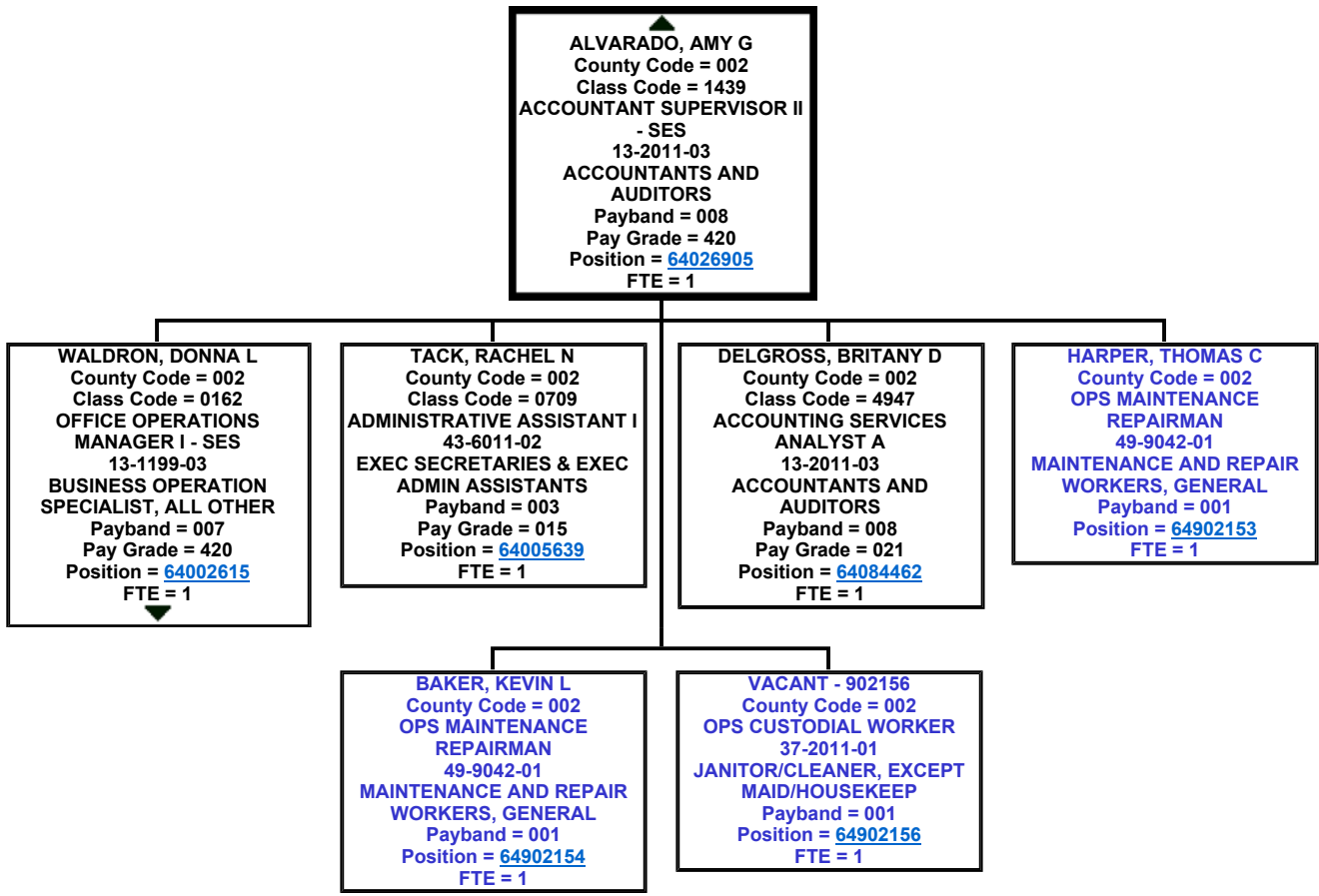


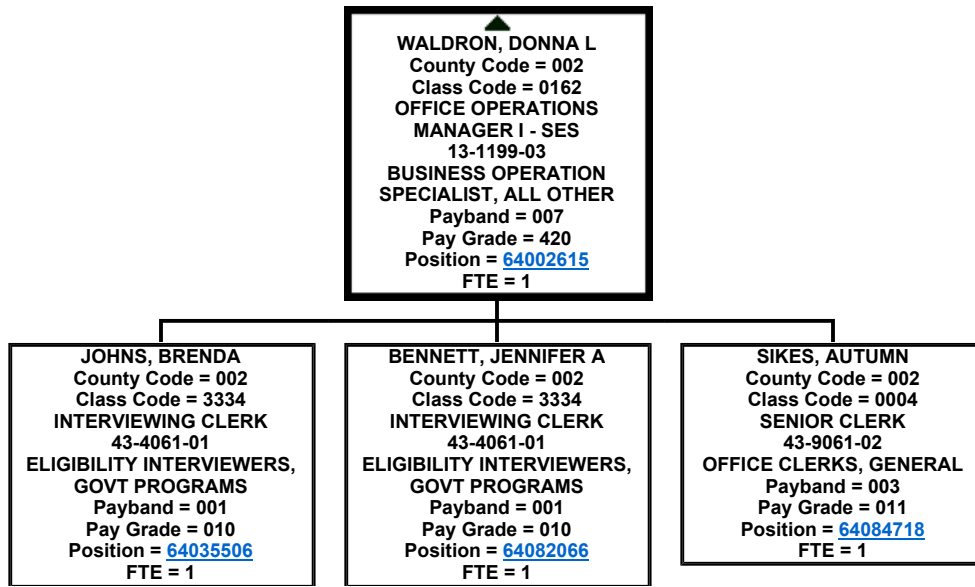


VACANT - 902155
County Code = 002
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64902155](#)
FTE = 1

TAYLOR, REVA L
County Code = 002
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64902159](#)
FTE = 1

VACANT - 902171
County Code = 002
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64902171](#)
FTE = 1



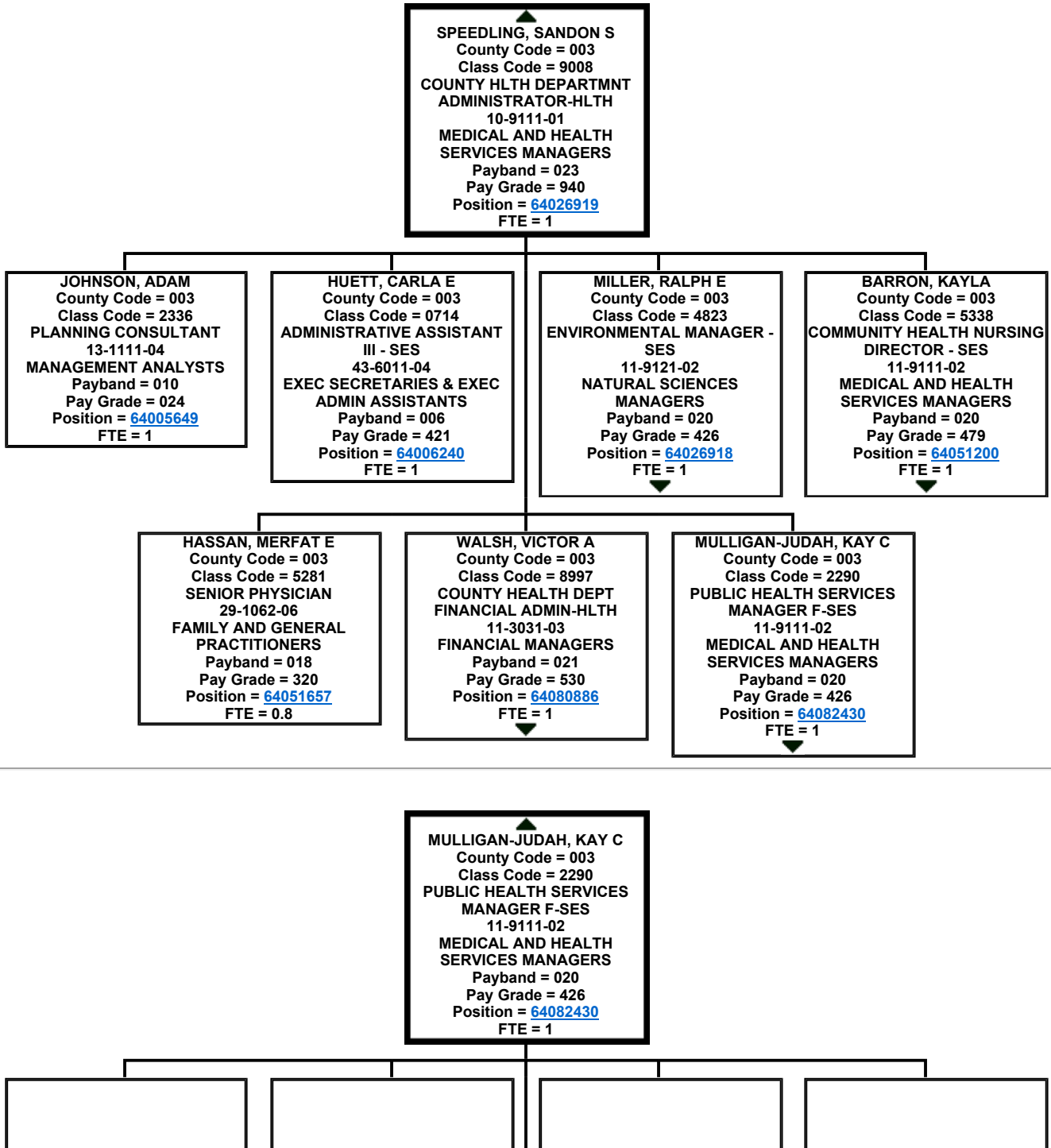


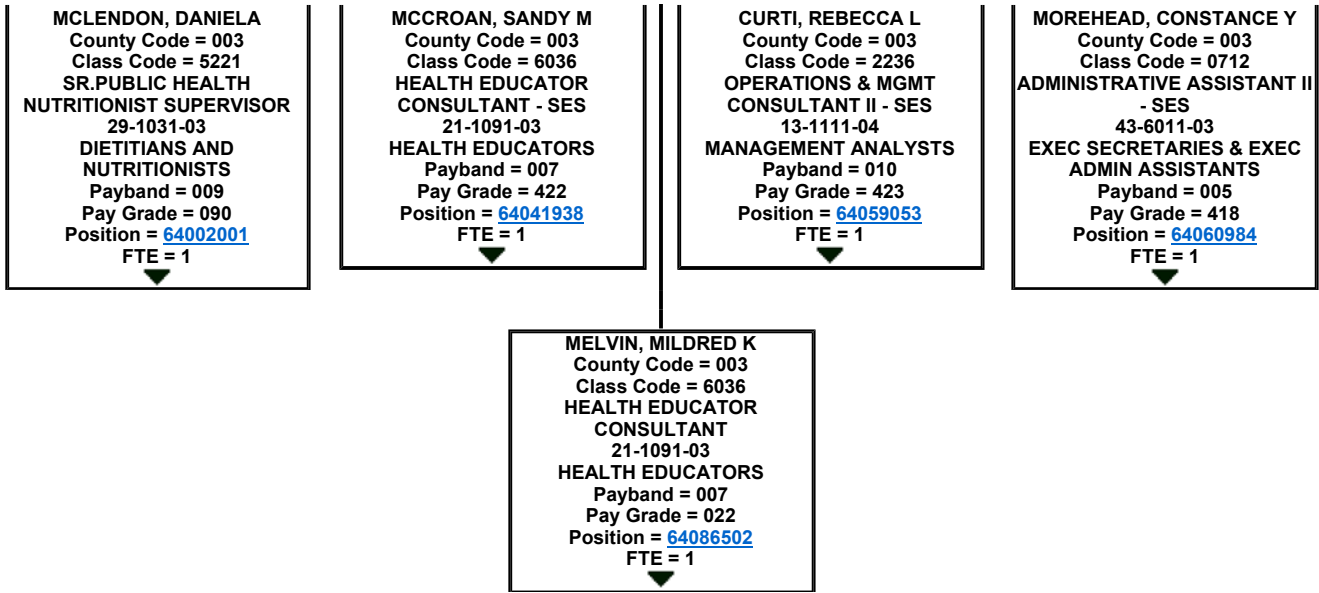
Florida Department of Health

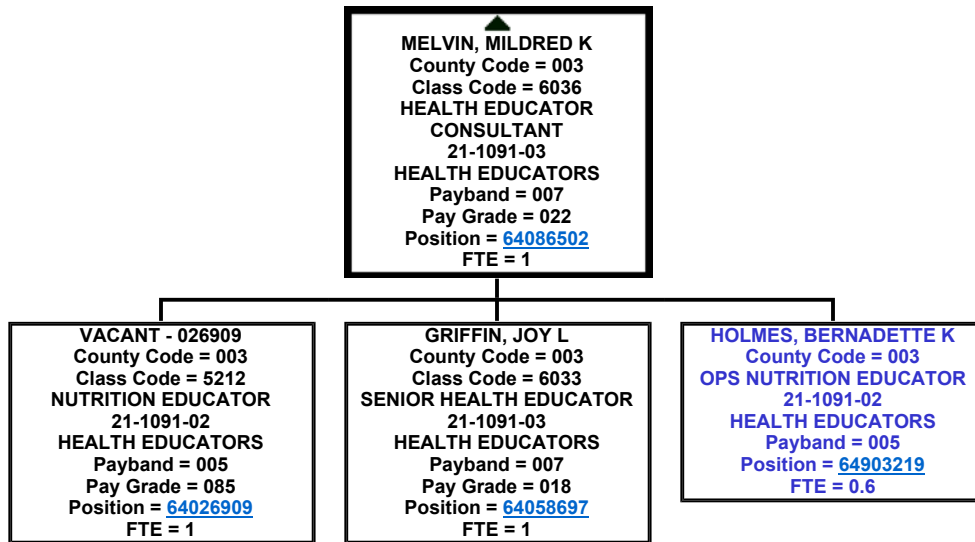
CHD 03 - Bay County Health Department

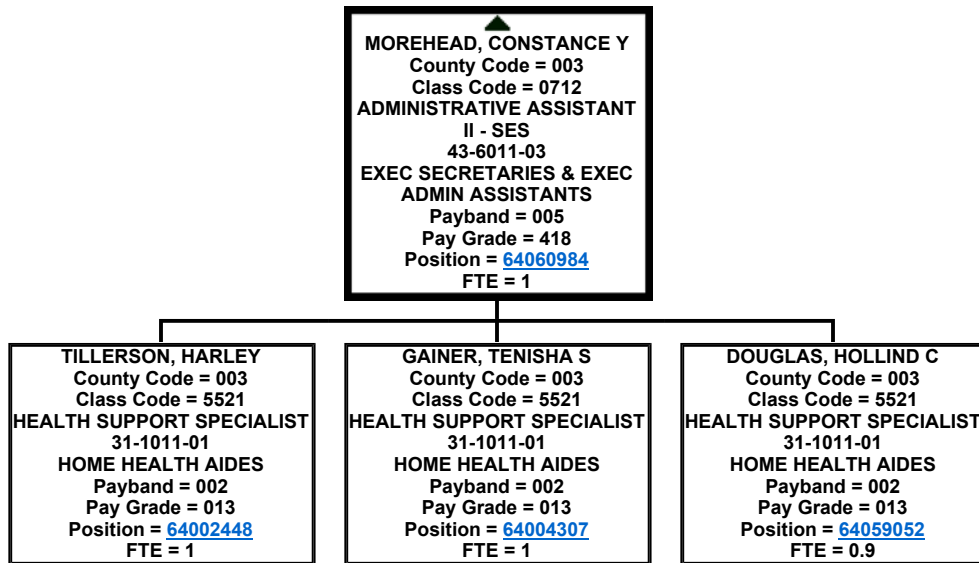
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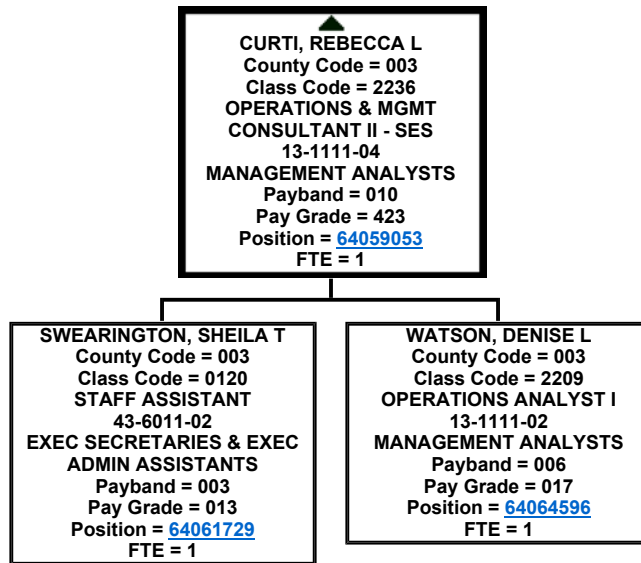
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

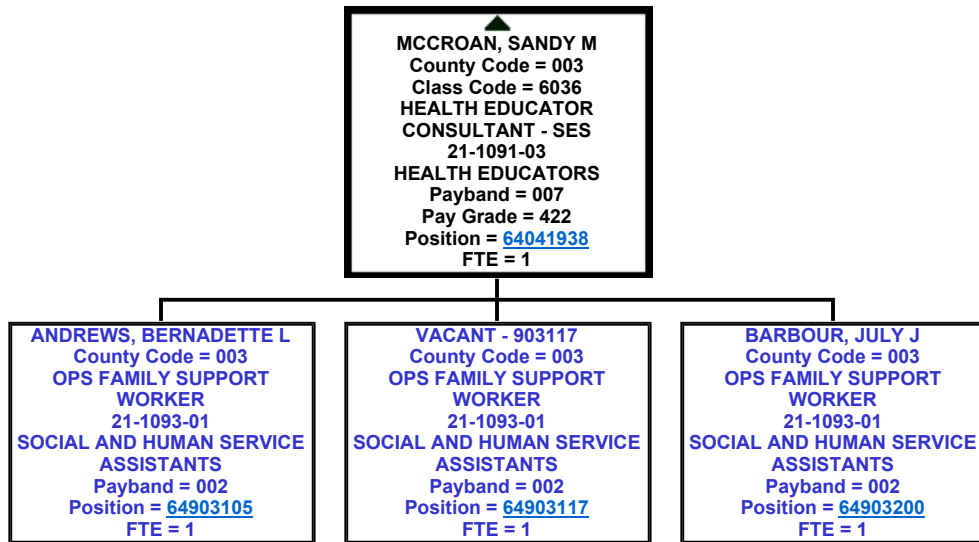


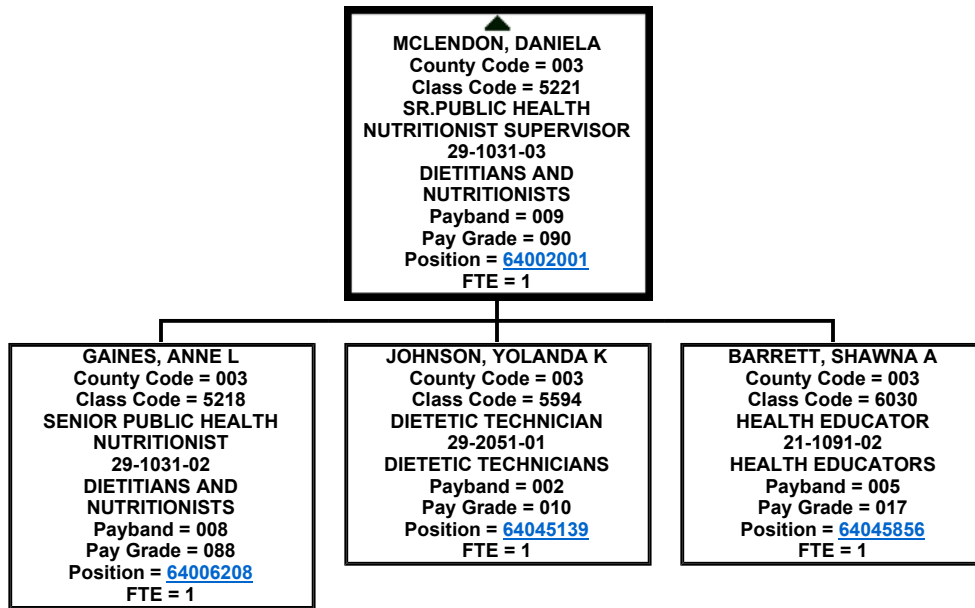


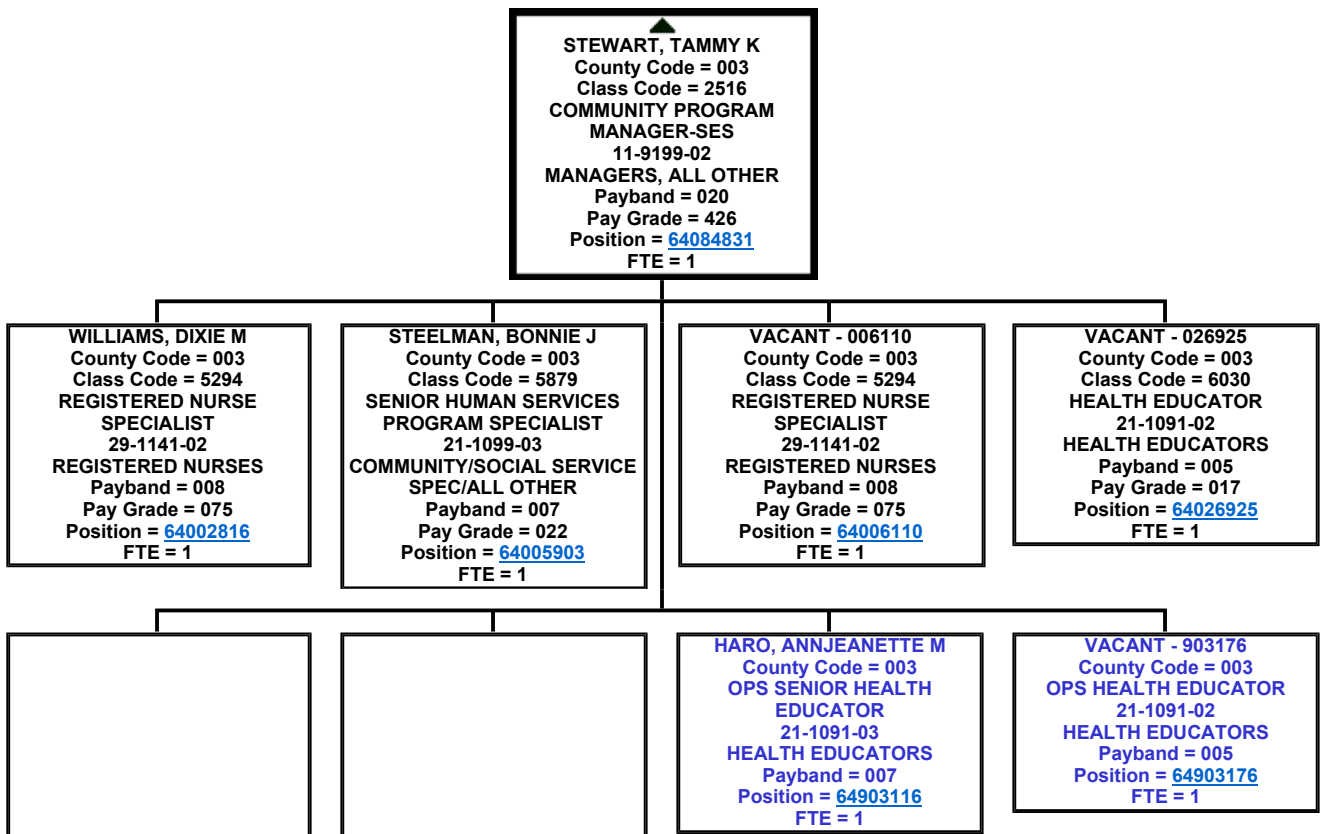
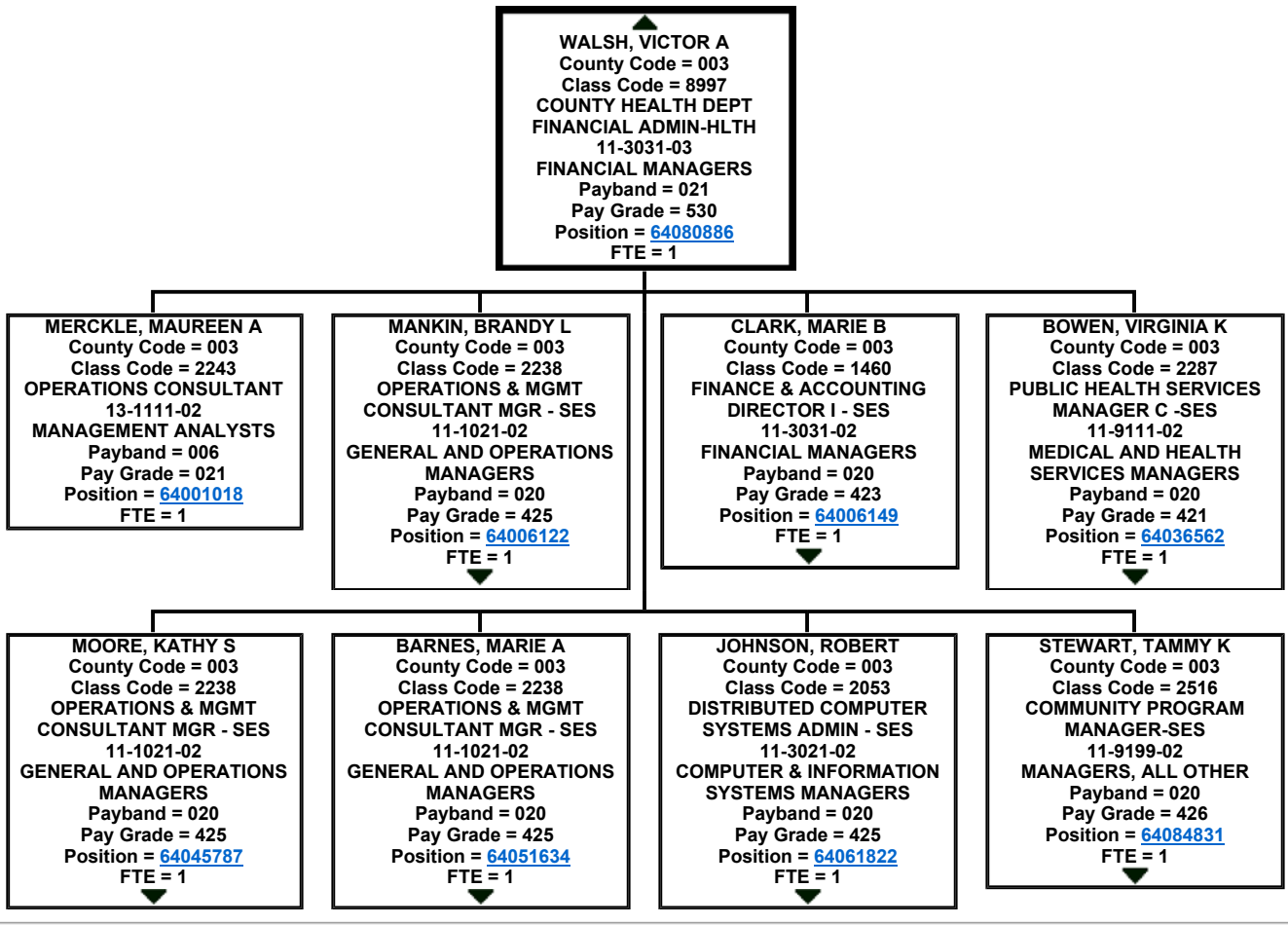






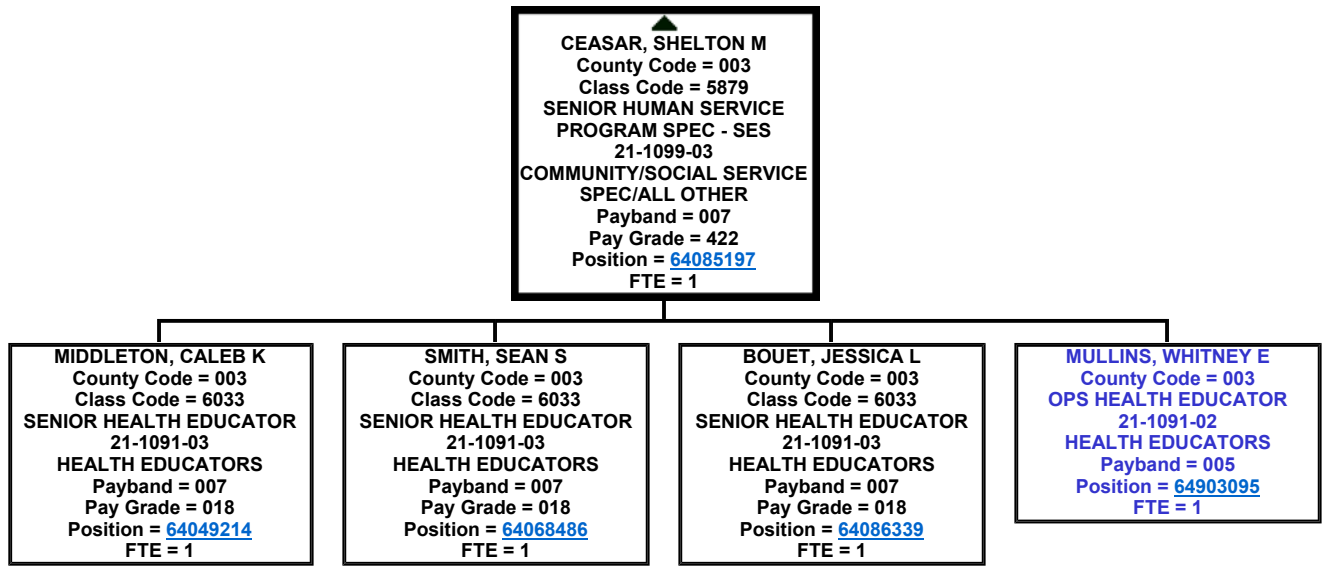


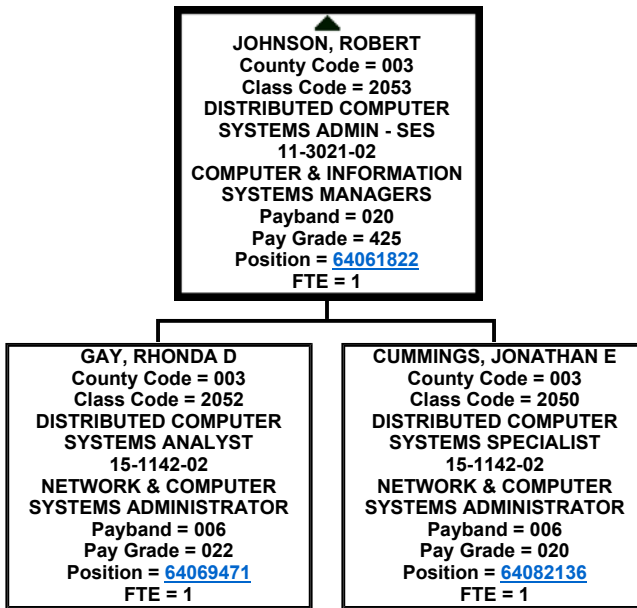


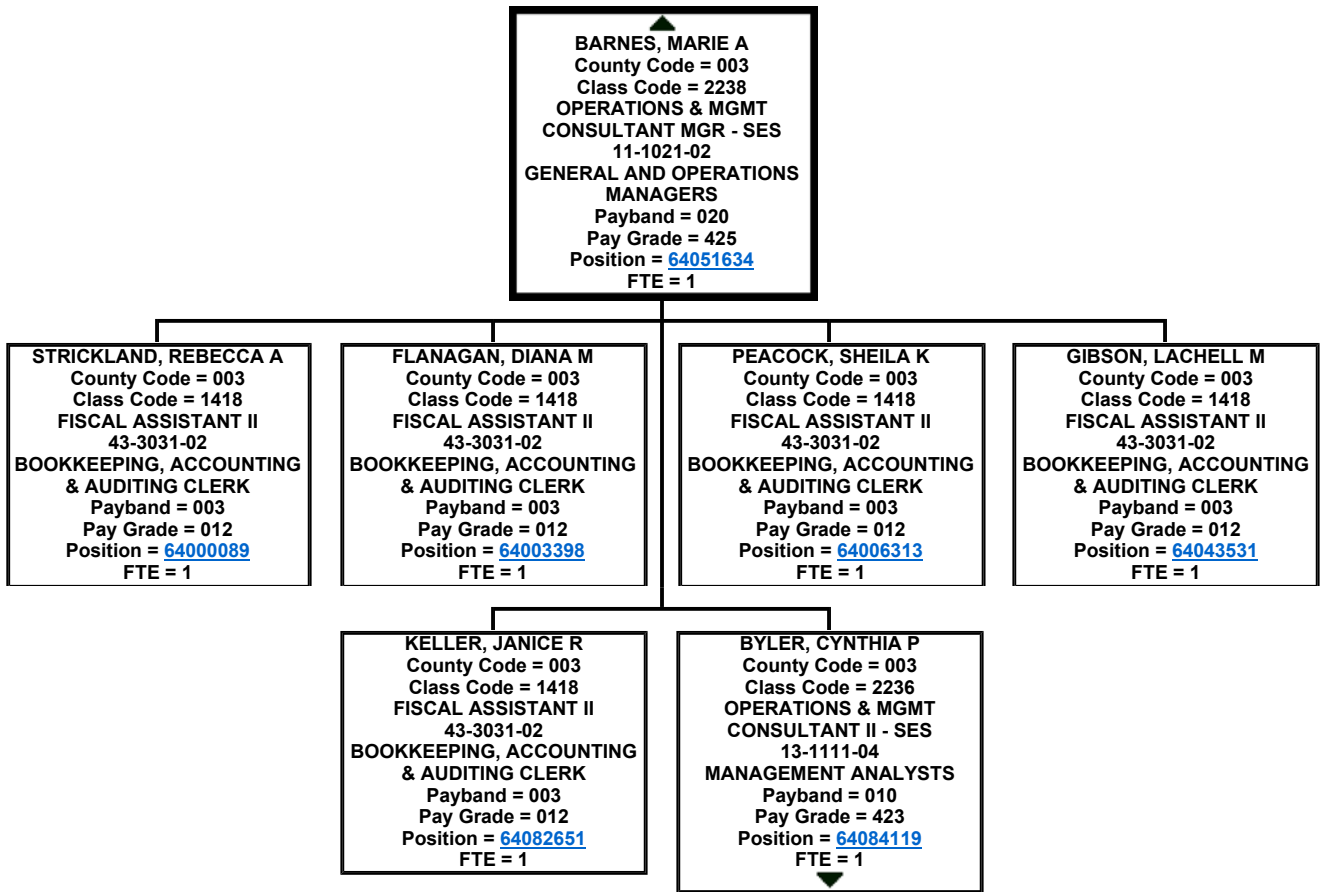


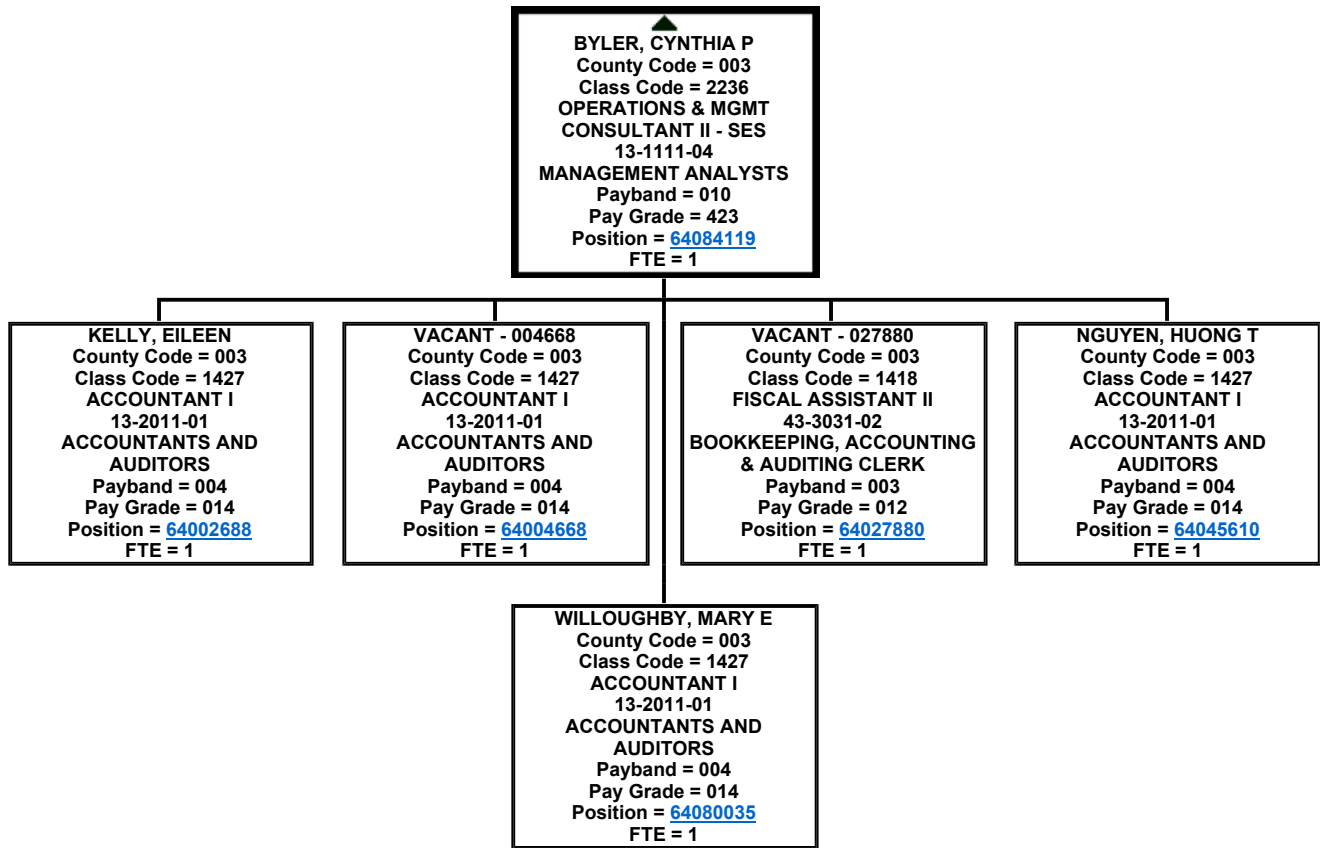
MILLER, CYNTHIA A
County Code = 003
Class Code = 6033
SENIOR HEALTH EDUCATOR
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 018
Position = [64054405](#)
FTE = 1

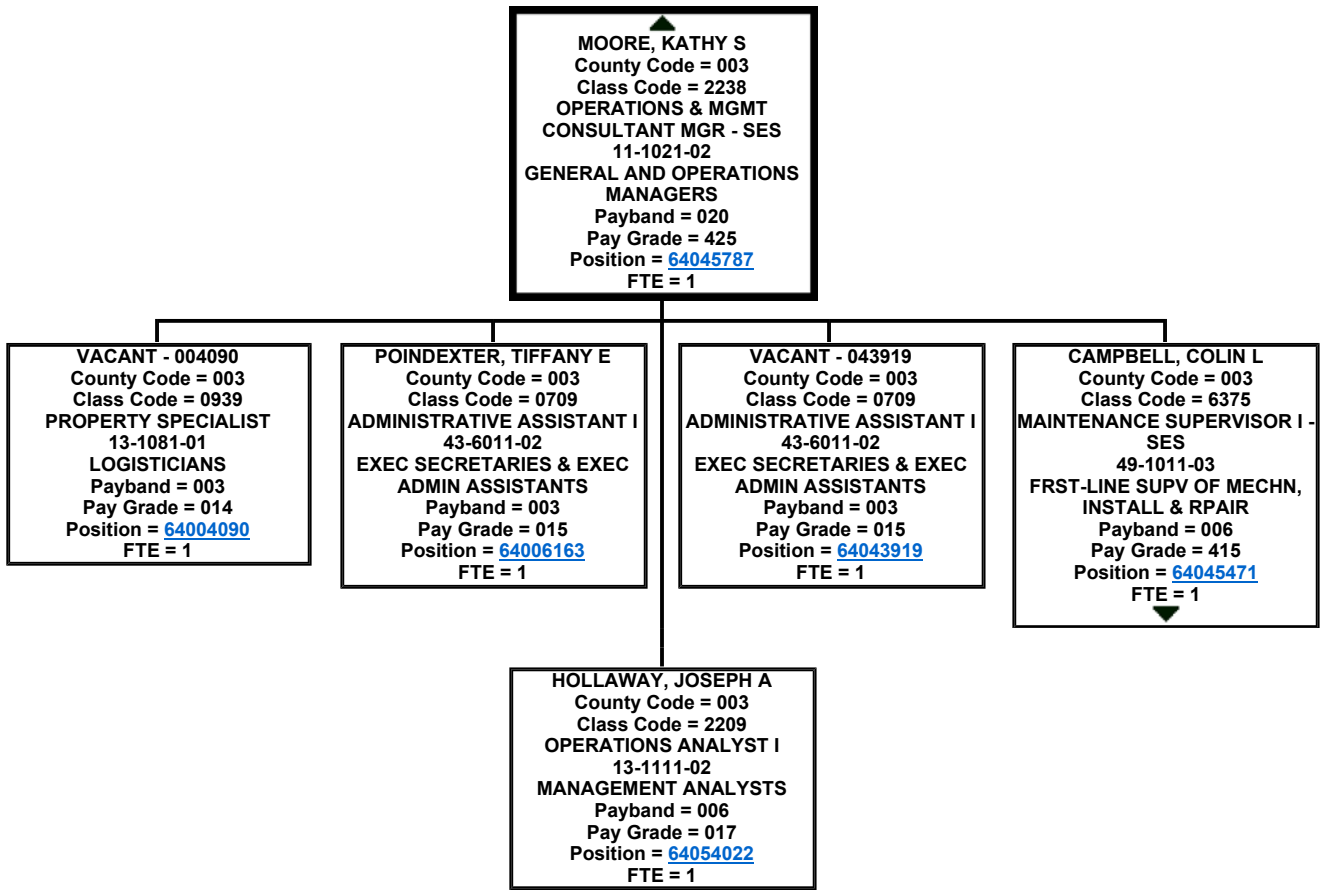
CEASAR, SHELTON M
County Code = 003
Class Code = 5879
SENIOR HUMAN SERVICE
PROGRAM SPEC - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 422
Position = [64085197](#)
FTE = 1
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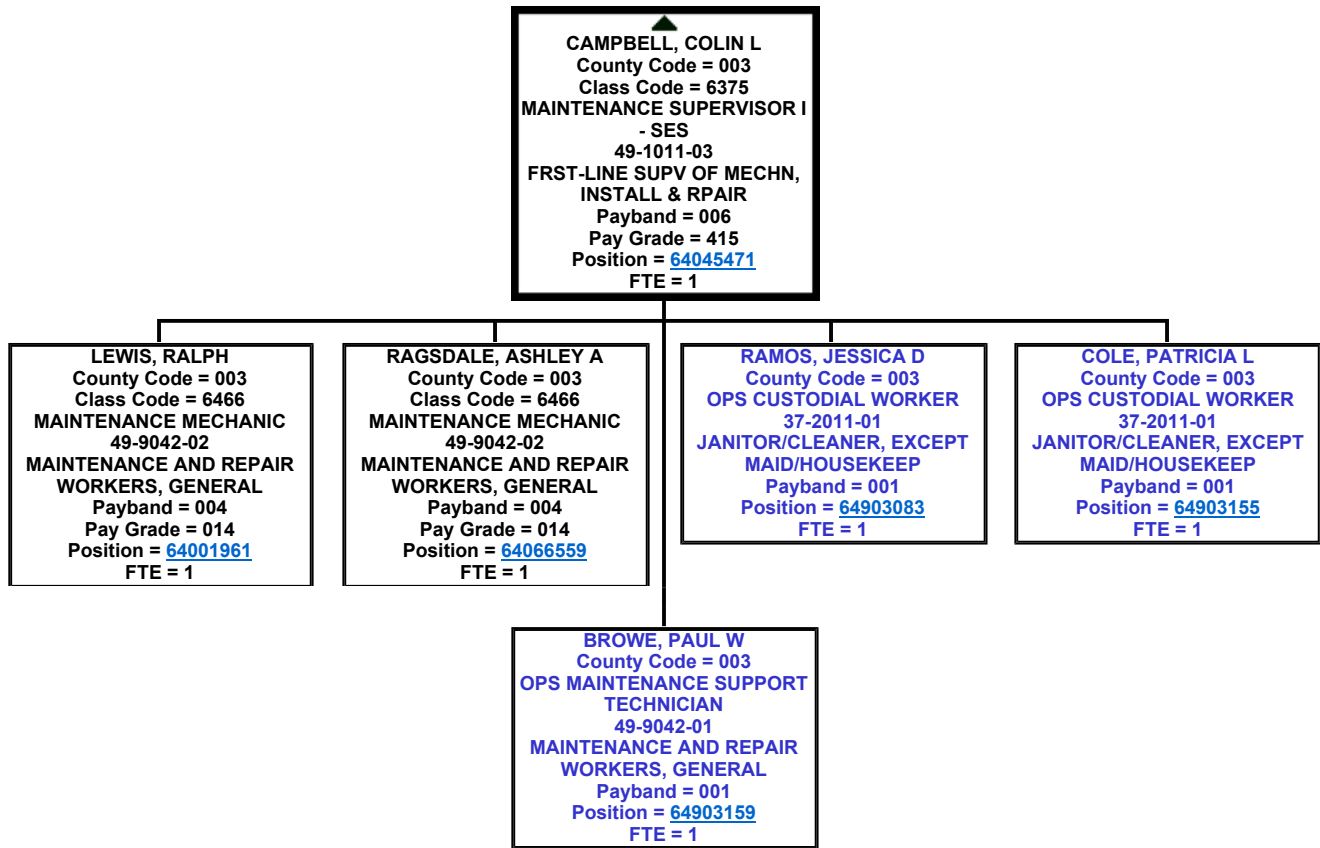


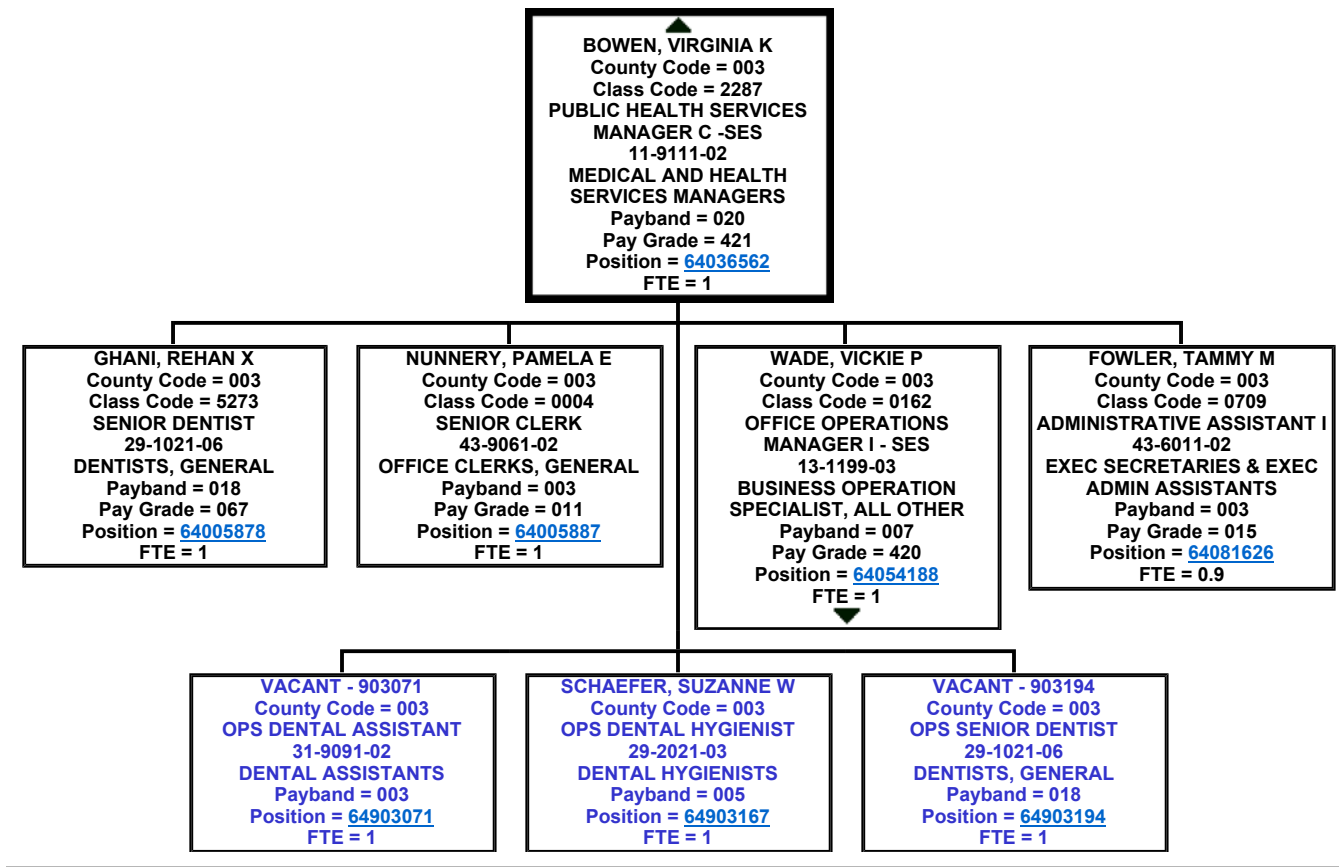


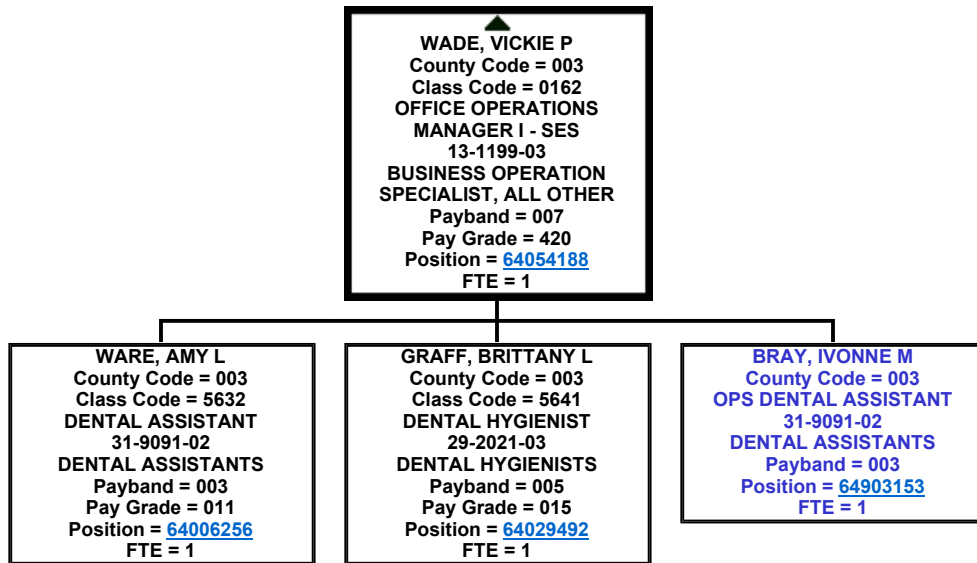


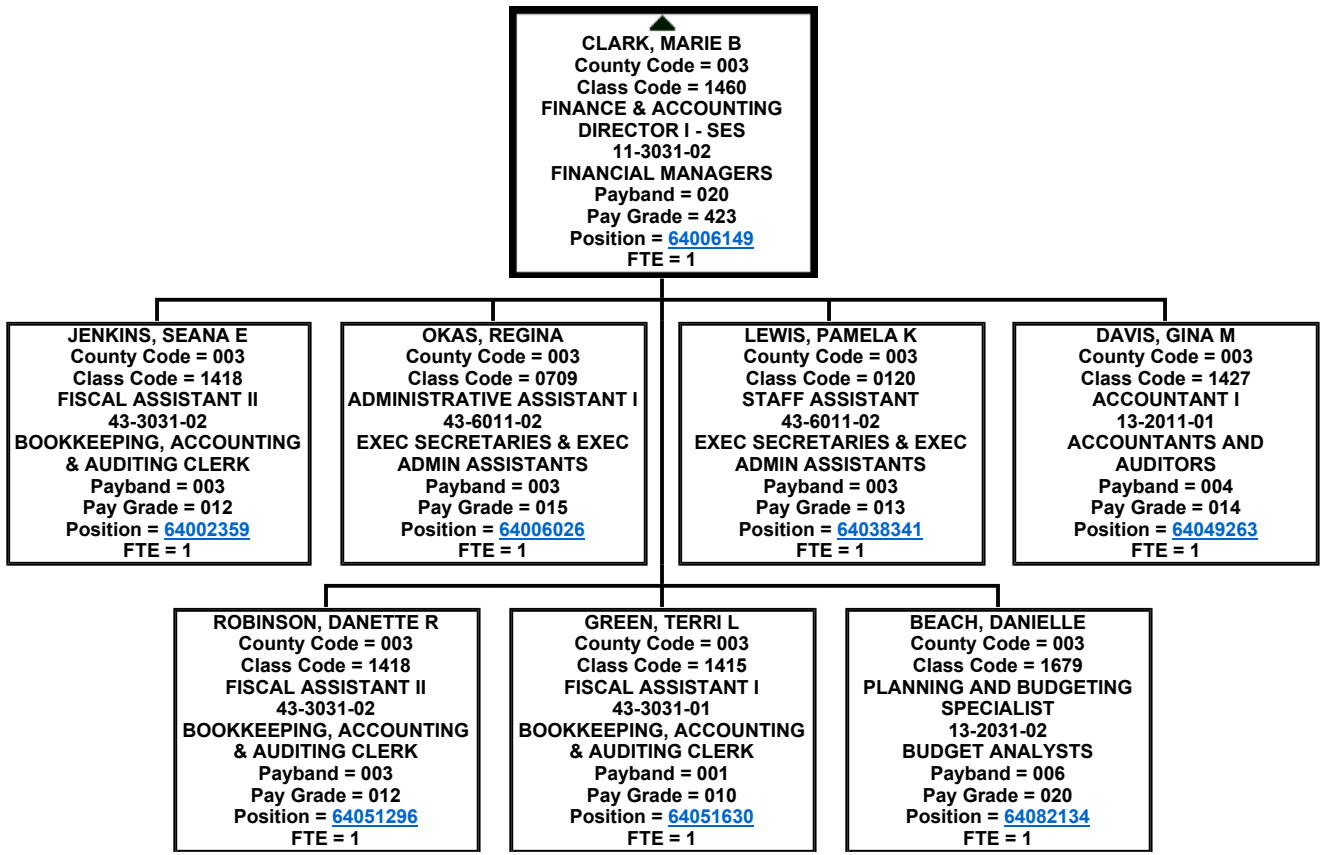












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MANKIN, BRANDY L
 County Code = 003
 Class Code = 2238
**OPERATIONS & MGMT
 CONSULTANT MGR - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64006122](#)
 FTE = 1

WATKINS, MIRANDA L
 County Code = 003
 Class Code = 0712
ADMINISTRATIVE ASSISTANT II
 43-6011-03
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 005
 Pay Grade = 018
 Position = [64001280](#)
 FTE = 1

COLTON, DANA S
 County Code = 003
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64051631](#)
 FTE = 1

▲
BARRON, KAYLA
 County Code = 003
 Class Code = 5338
**COMMUNITY HEALTH
 NURSING DIRECTOR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 479
 Position = [64051200](#)
 FTE = 1

BARTELS, CHRISTINE D
 County Code = 003
 Class Code = 5308
**SENIOR REGISTERED NURSE
 SUPV**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64005969](#)
 FTE = 1

VACANT - 006380
 County Code = 003
 Class Code = 5304
**ADVANCED PRACTICE RN
 SPECIALIST**
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64006380](#)
 FTE = 1

PITTMAN, RHONDA L
 County Code = 003
 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 015
 Position = [64035683](#)
 FTE = 1

FENOT, MIRANDA B
 County Code = 003
 Class Code = 2286
**PUBLIC HEALTH SERVICES
 MANAGER B - SES**
 11-9111-01
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 019
 Pay Grade = 423
 Position = [64035870](#)
 FTE = 1

TAYLOR, BEVERLY A
 County Code = 003
 Class Code = 5297
**ADVANCED PRACTICE
 REGISTERED NURSE**
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64068665](#)
 FTE = 1

DARNELL-HURST, AMY
 County Code = 003
 Class Code = 5328
**SENIOR COMMUNITY HEALTH
 NURSING SUPV**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64069873](#)
 FTE = 1

MCGOWEN, PAMELA S
 County Code = 003
 Class Code = 5304
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NURSE PRACTITIONERS
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 Pay Grade = 078
 Position = [64085190](#)
 FTE = 1

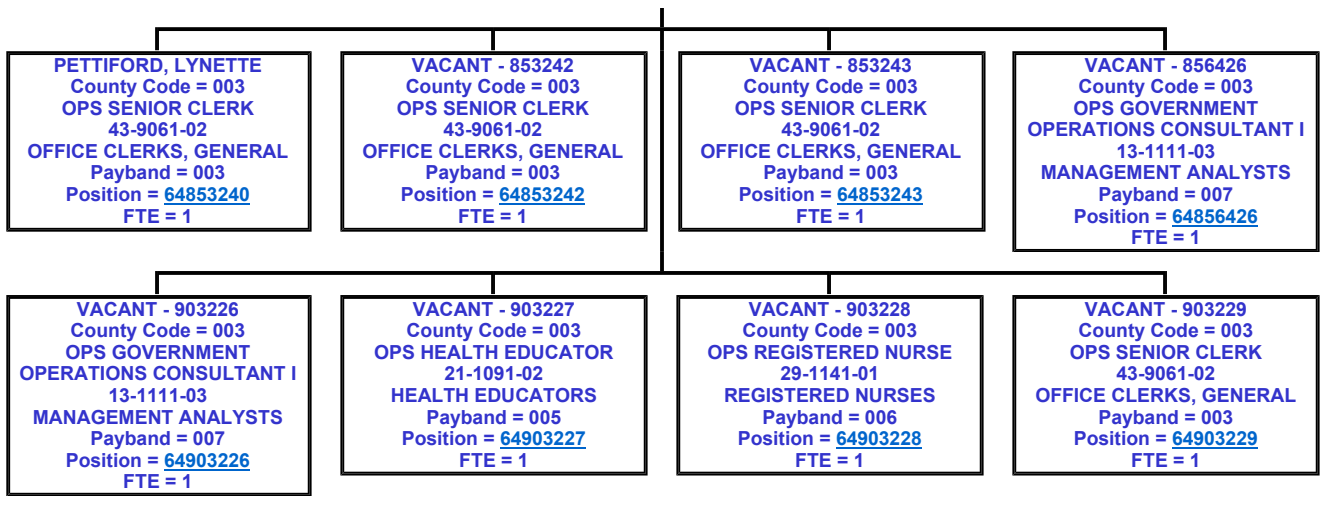
PARSONS, BRAD
 County Code = 003
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 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853235](#)
 FTE = 1

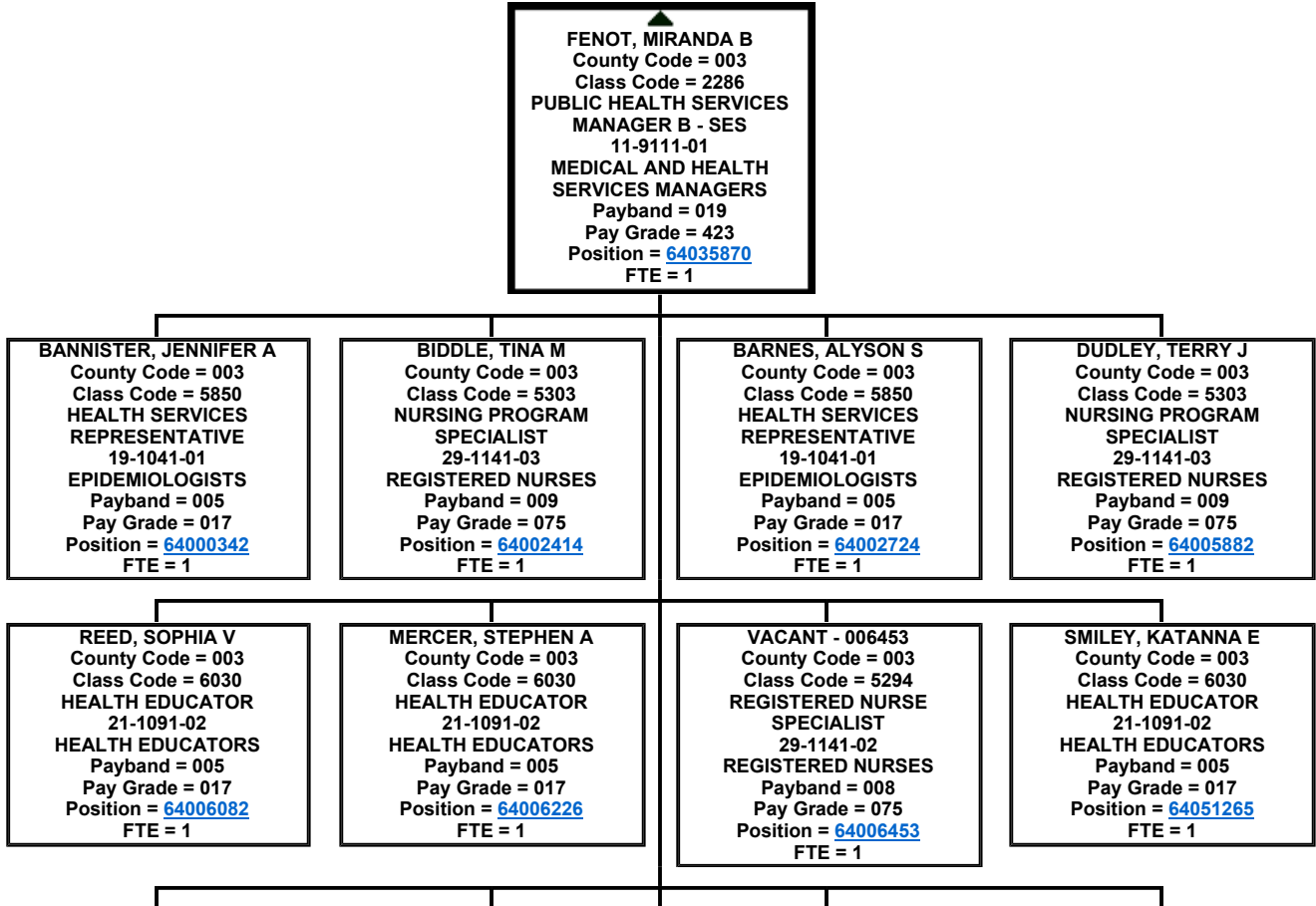
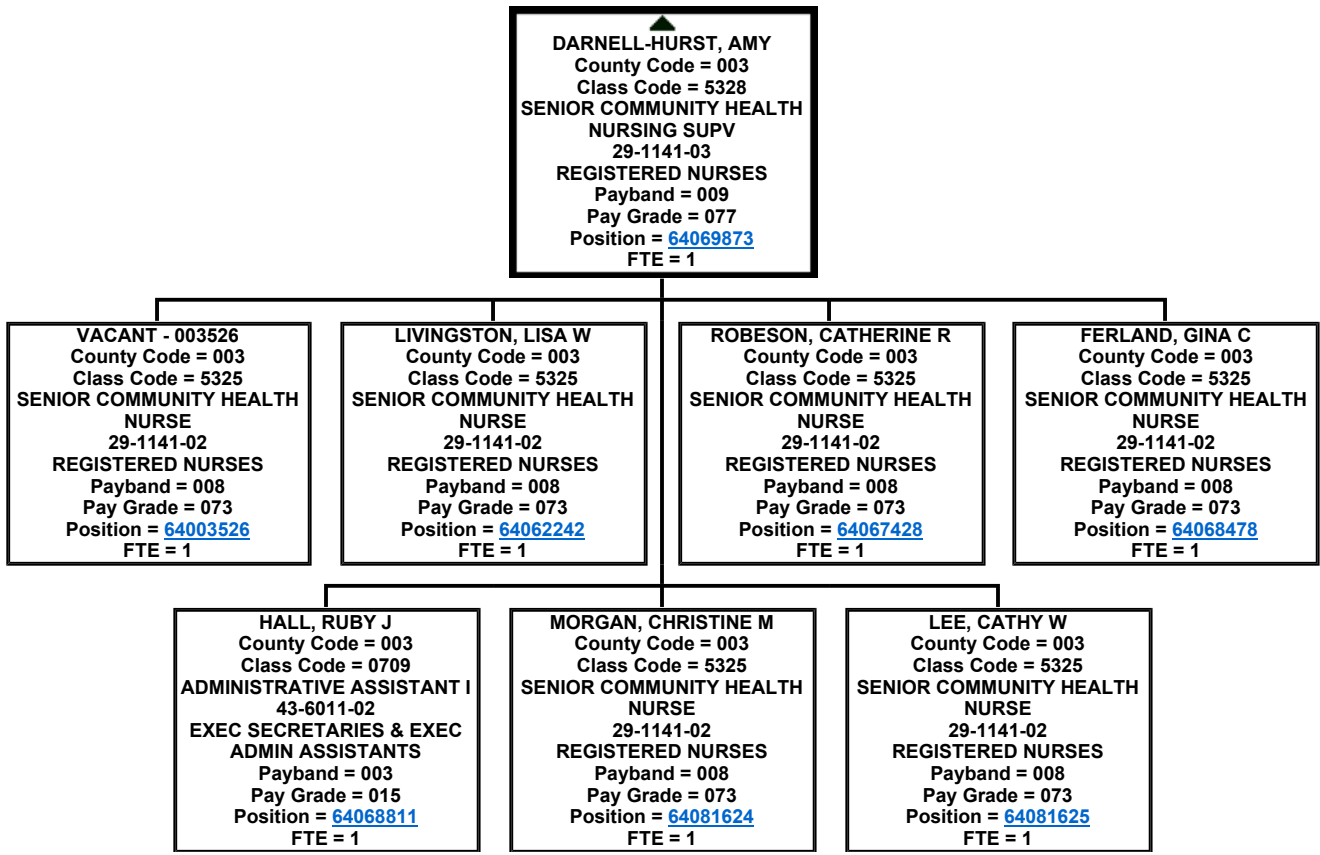
DAVIS, KELLY
 County Code = 003
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853236](#)
 FTE = 1

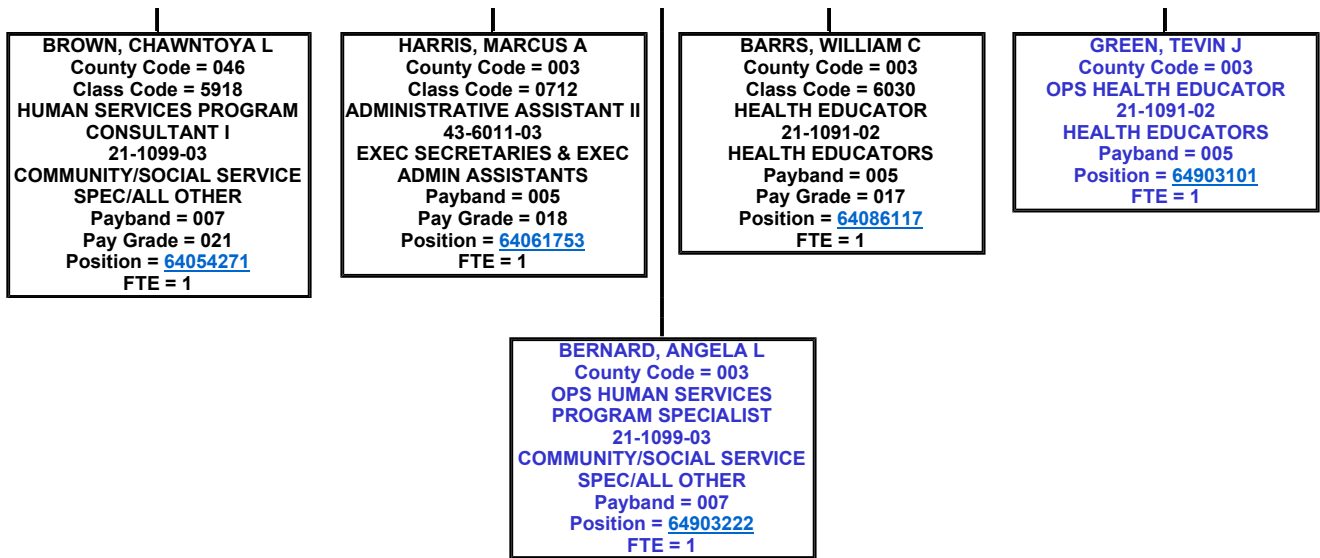
WORLEY, THERESA
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OPS HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Position = [64853237](#)
 FTE = 1

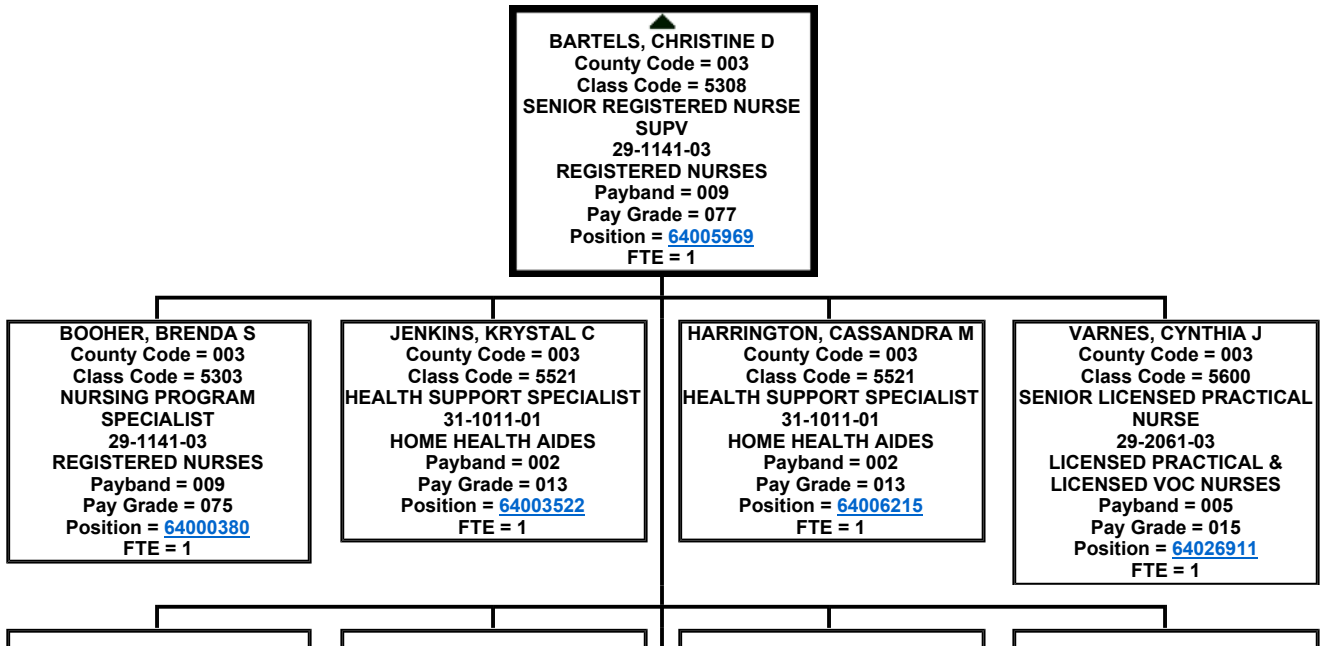
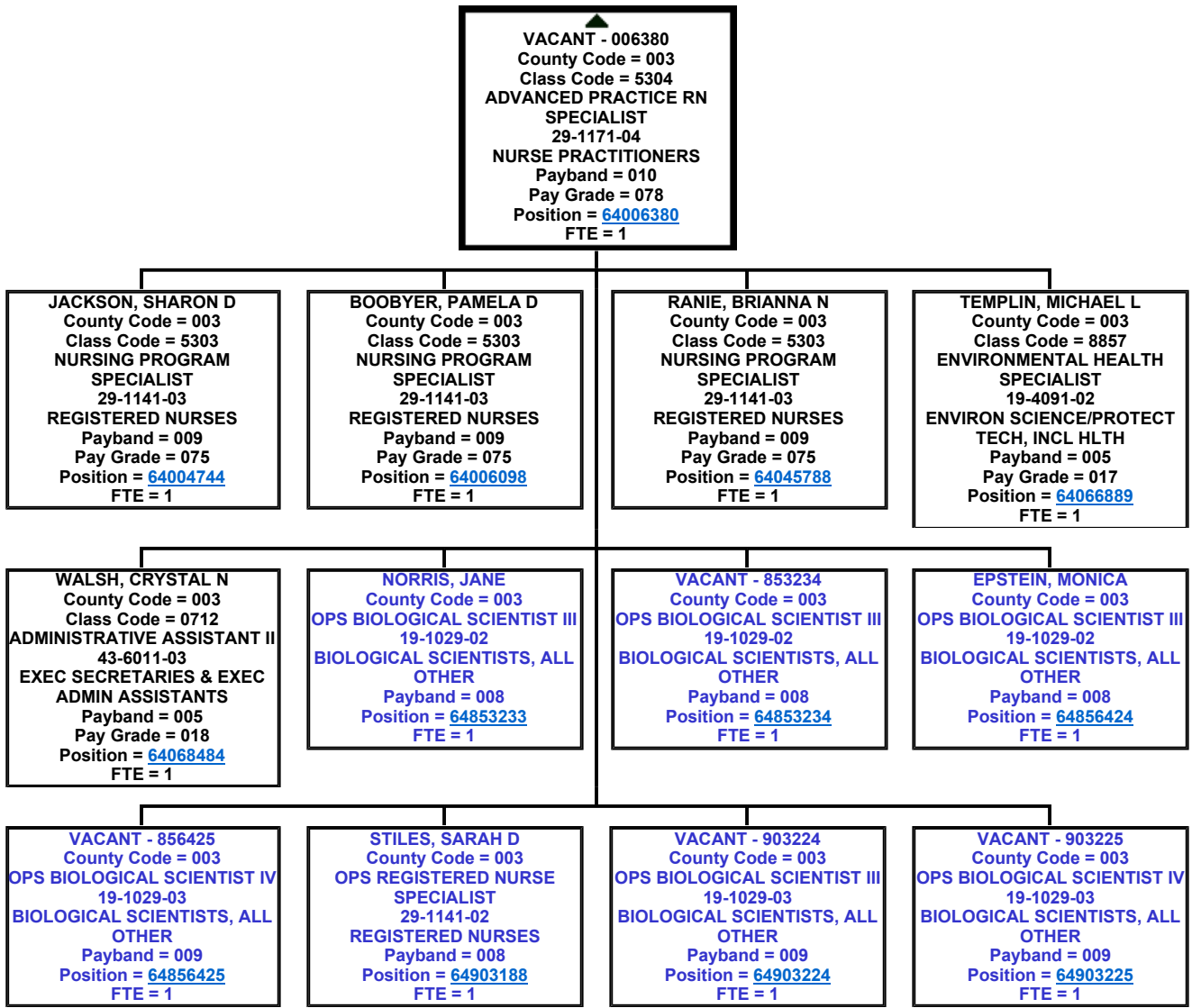
VACANT - 853238
 County Code = 003
OPS HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Position = [64853238](#)
 FTE = 1

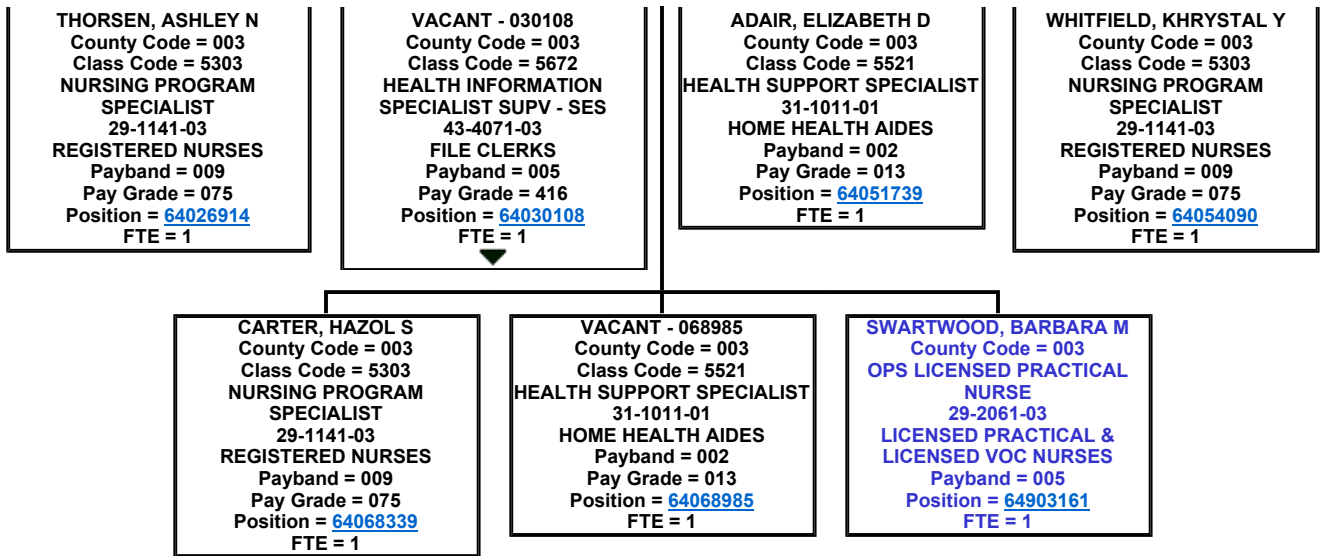
VACANT - 853239
 County Code = 003
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853239](#)
 FTE = 1

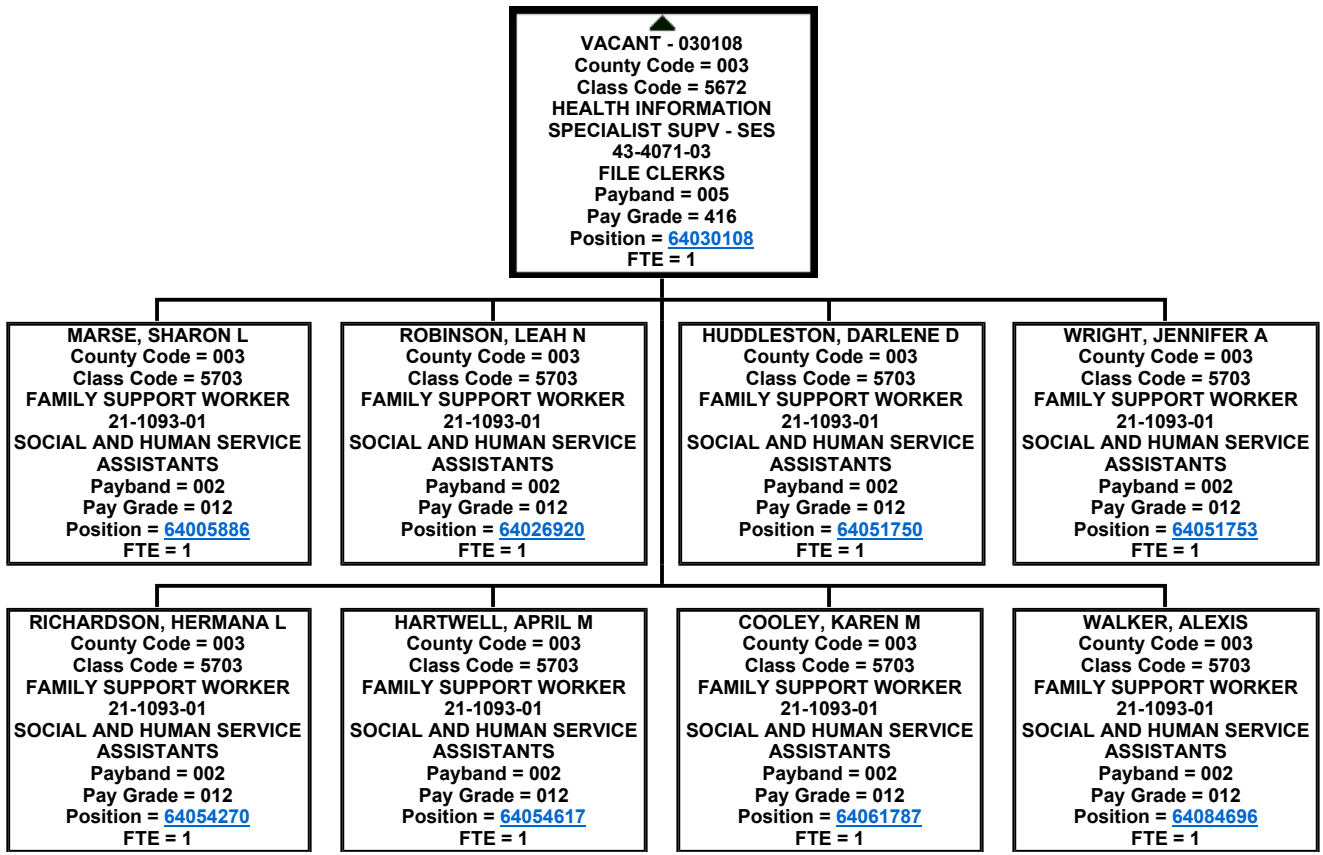


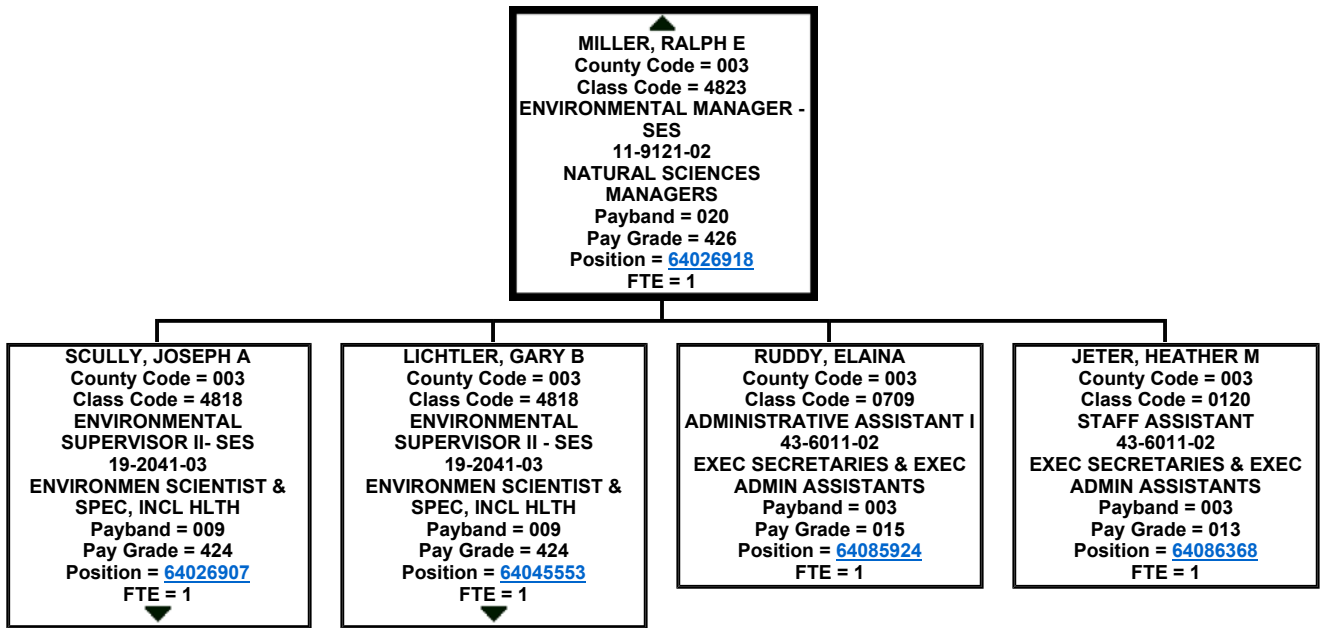


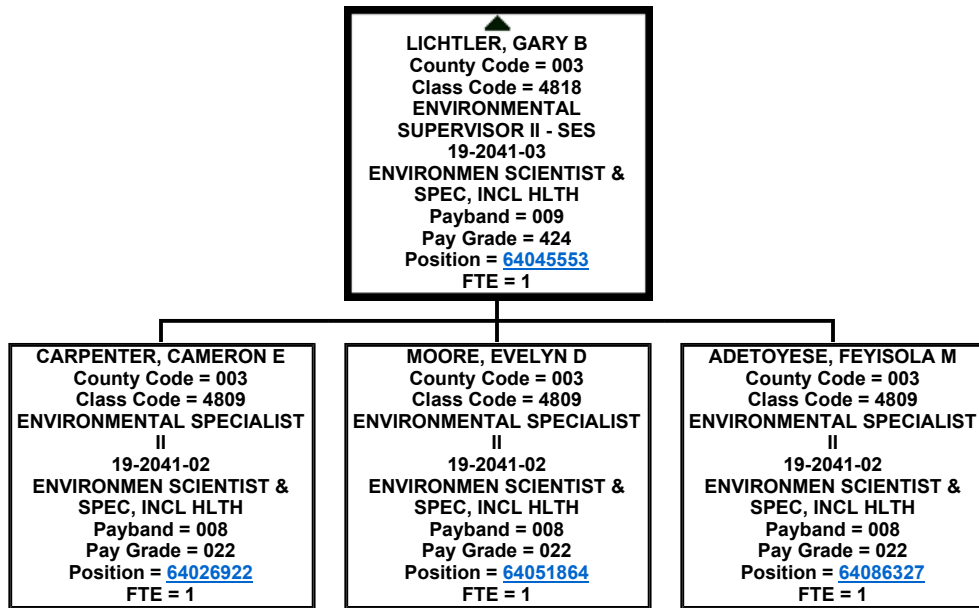


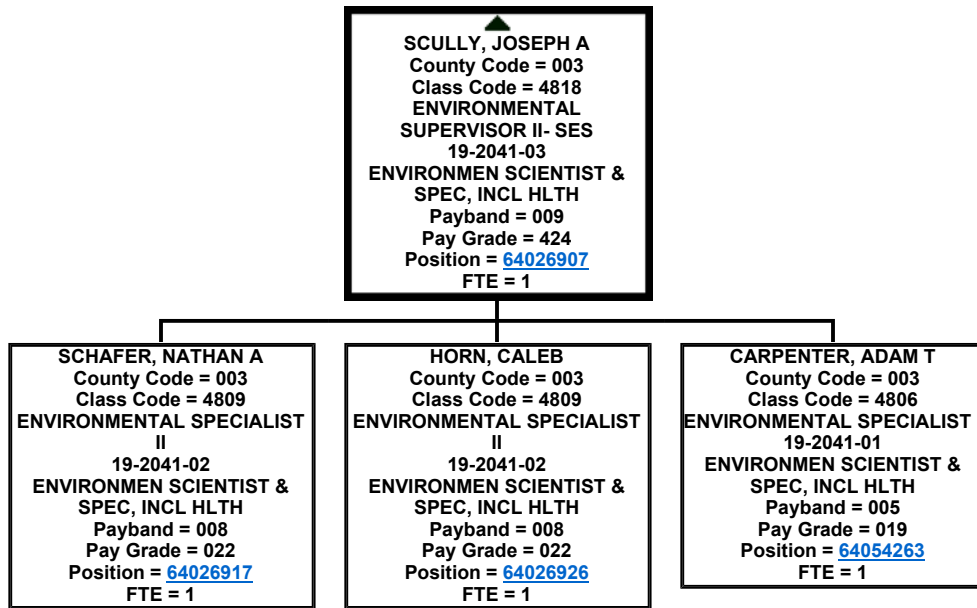










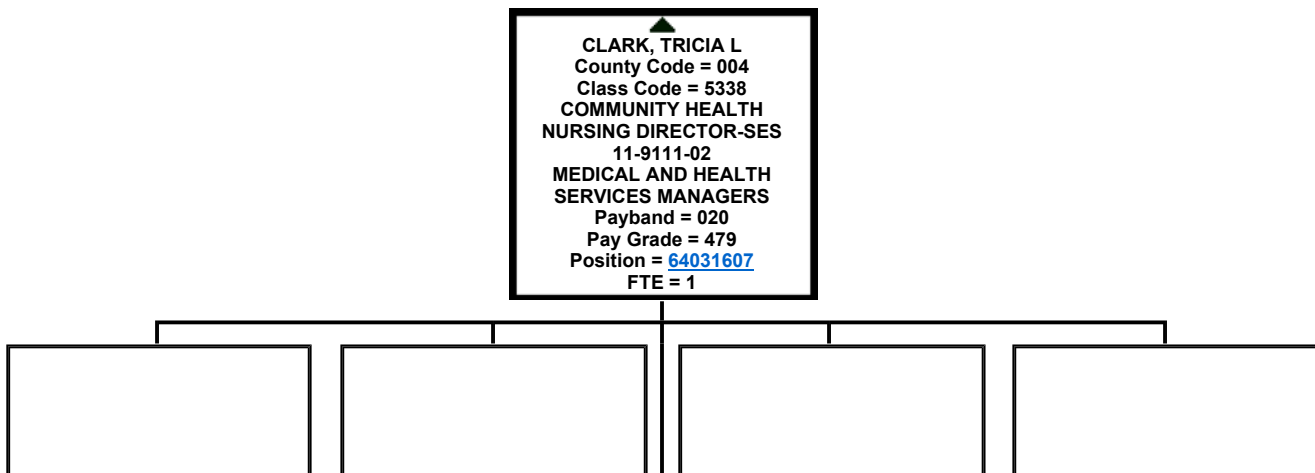
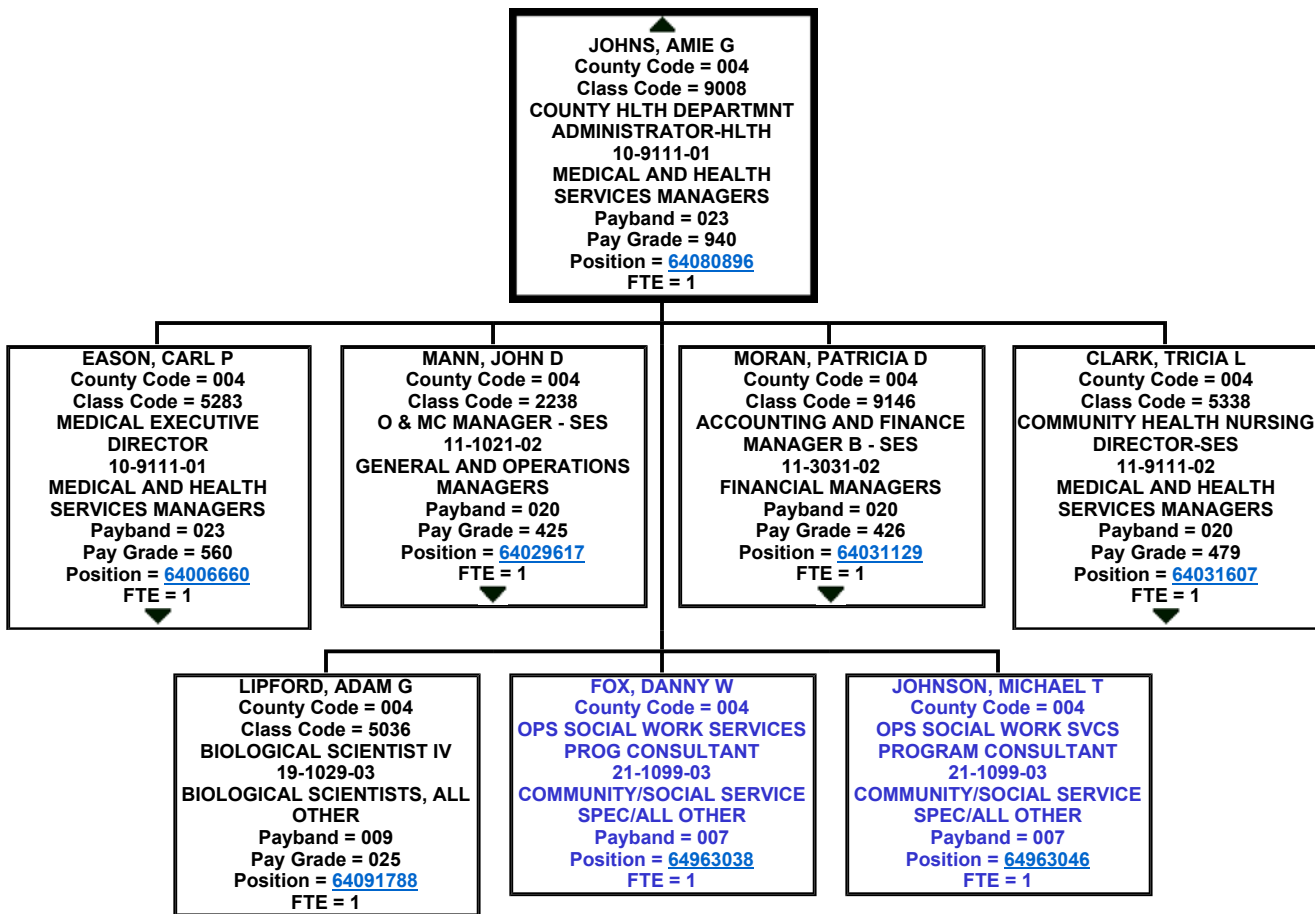


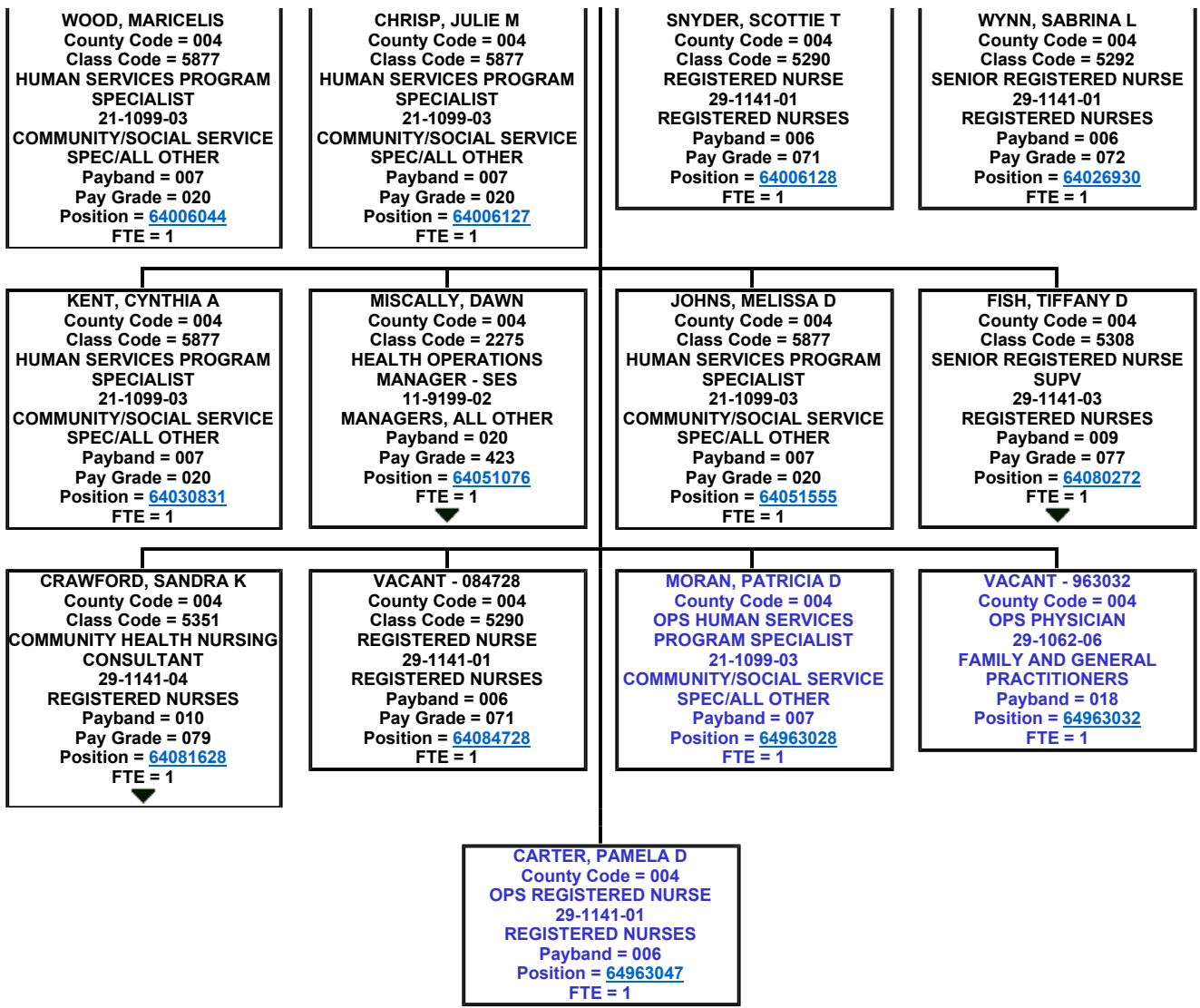
Florida Department of Health

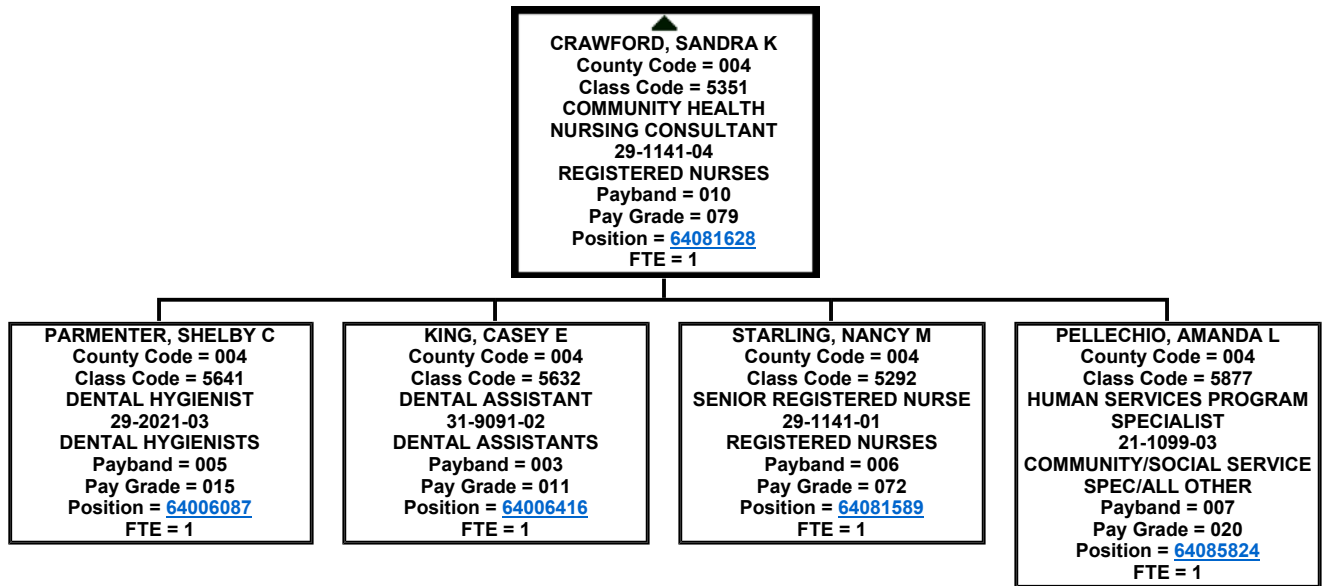
CHD 04 - Bradford County Health Department

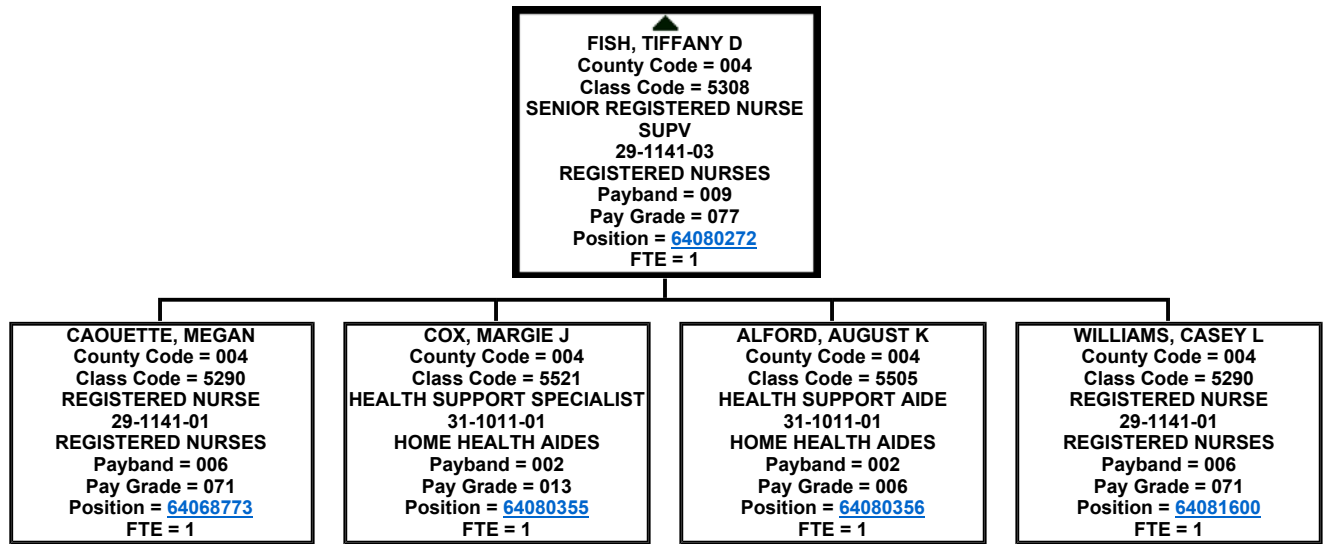
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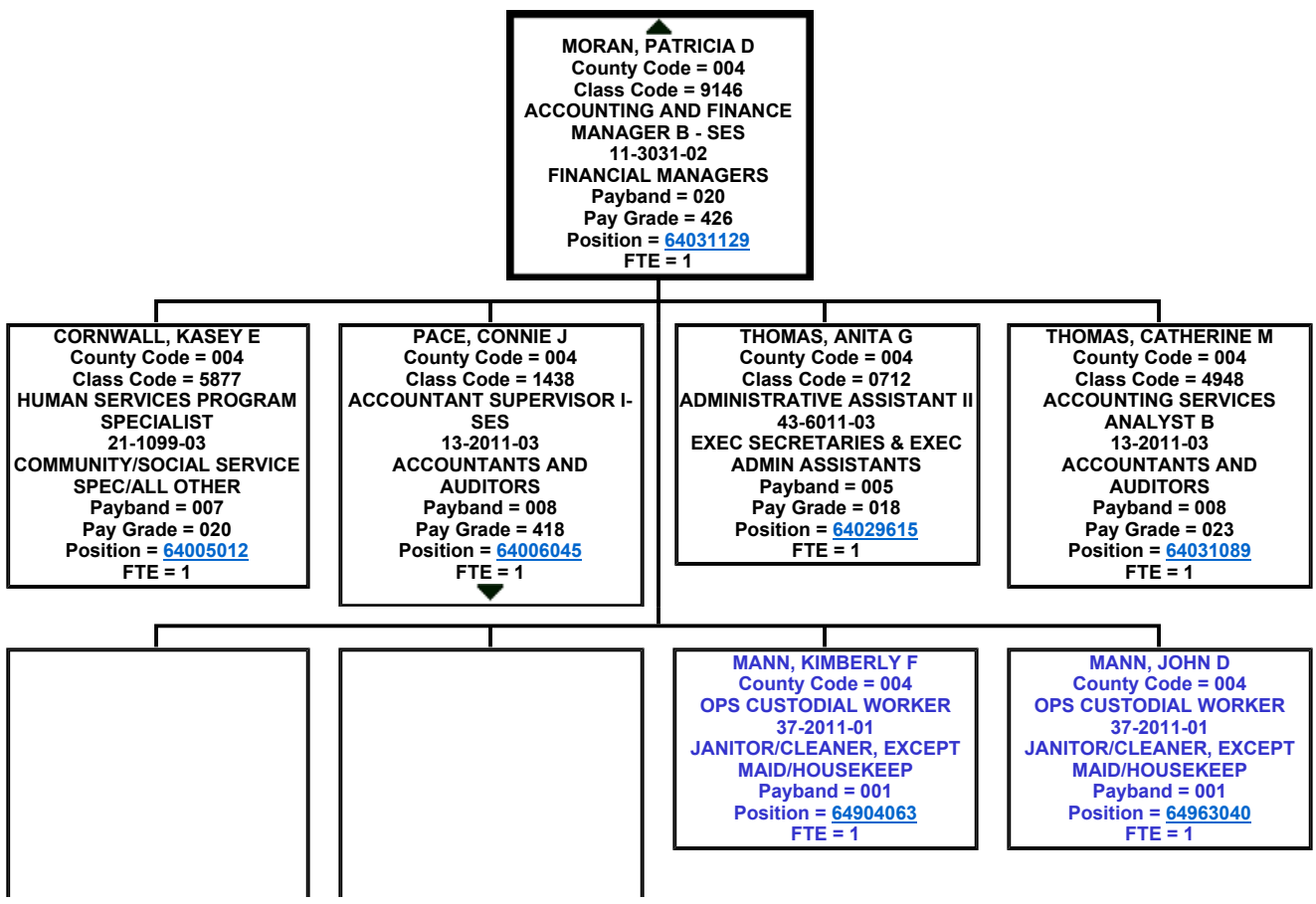
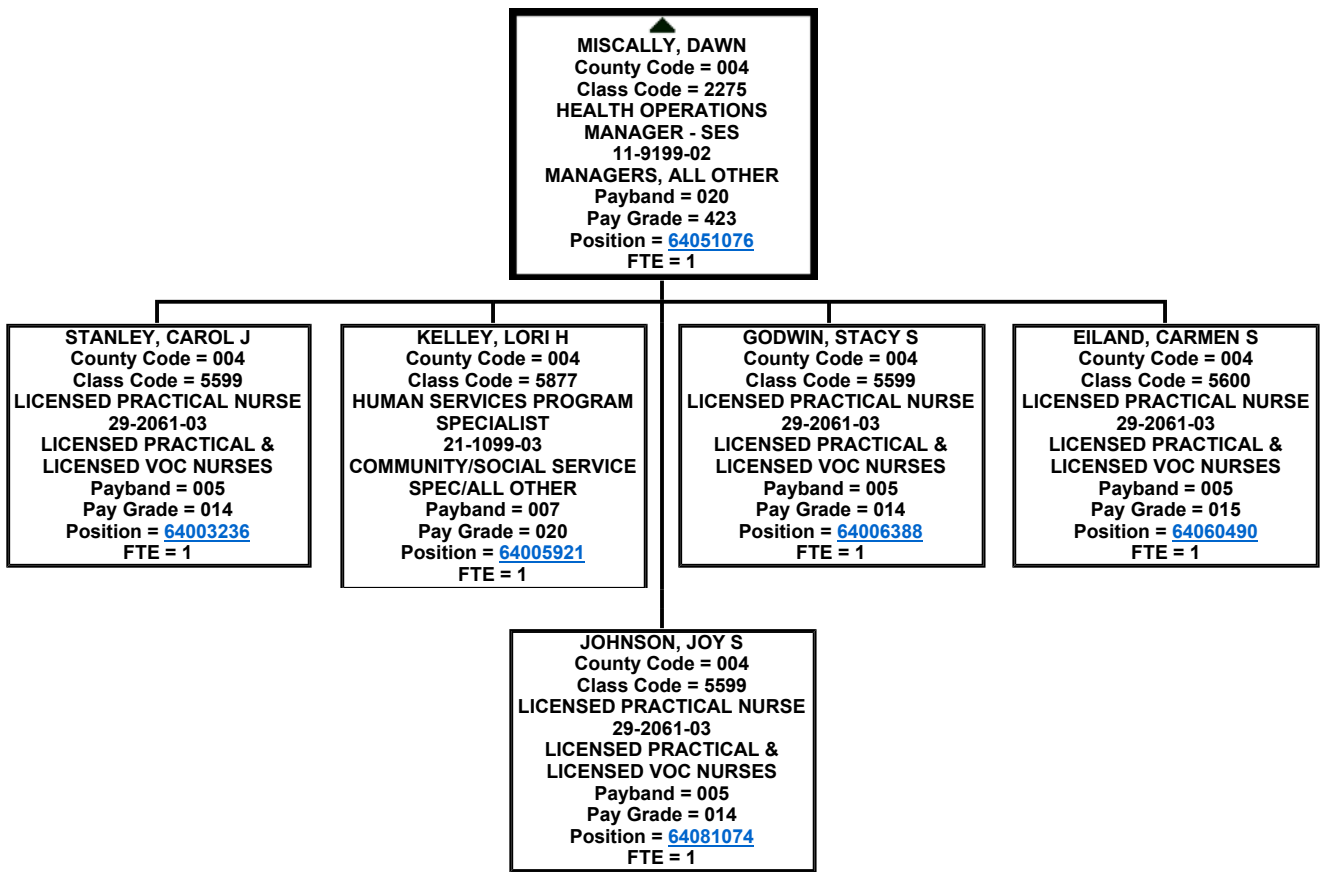
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





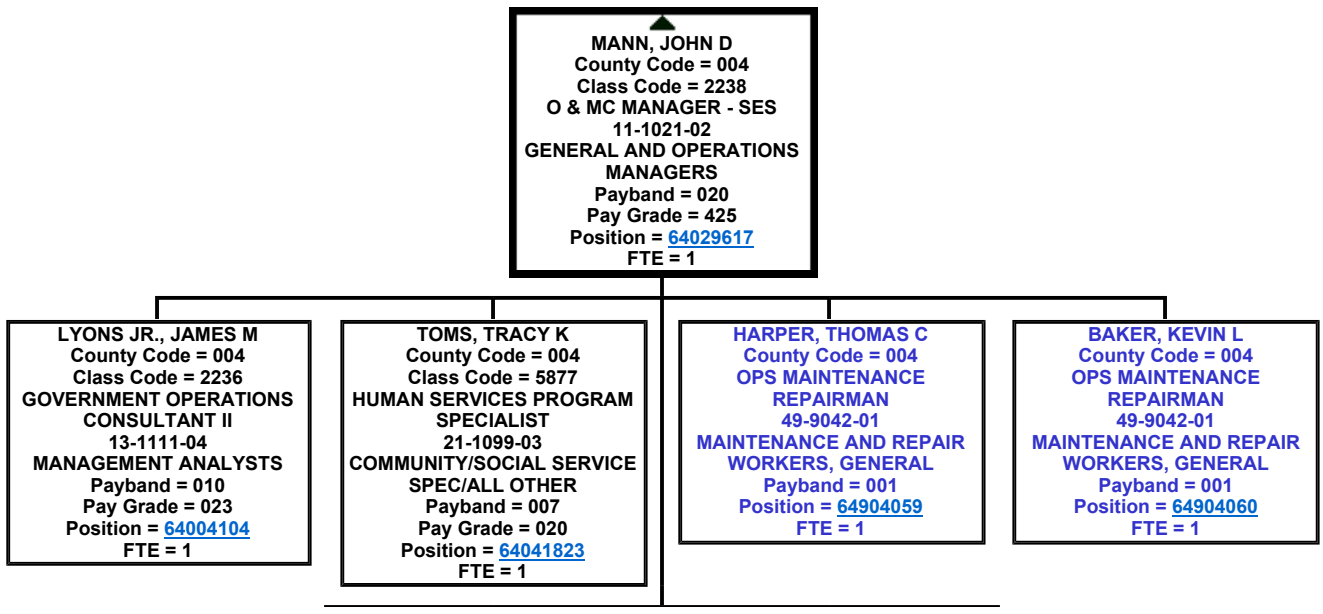
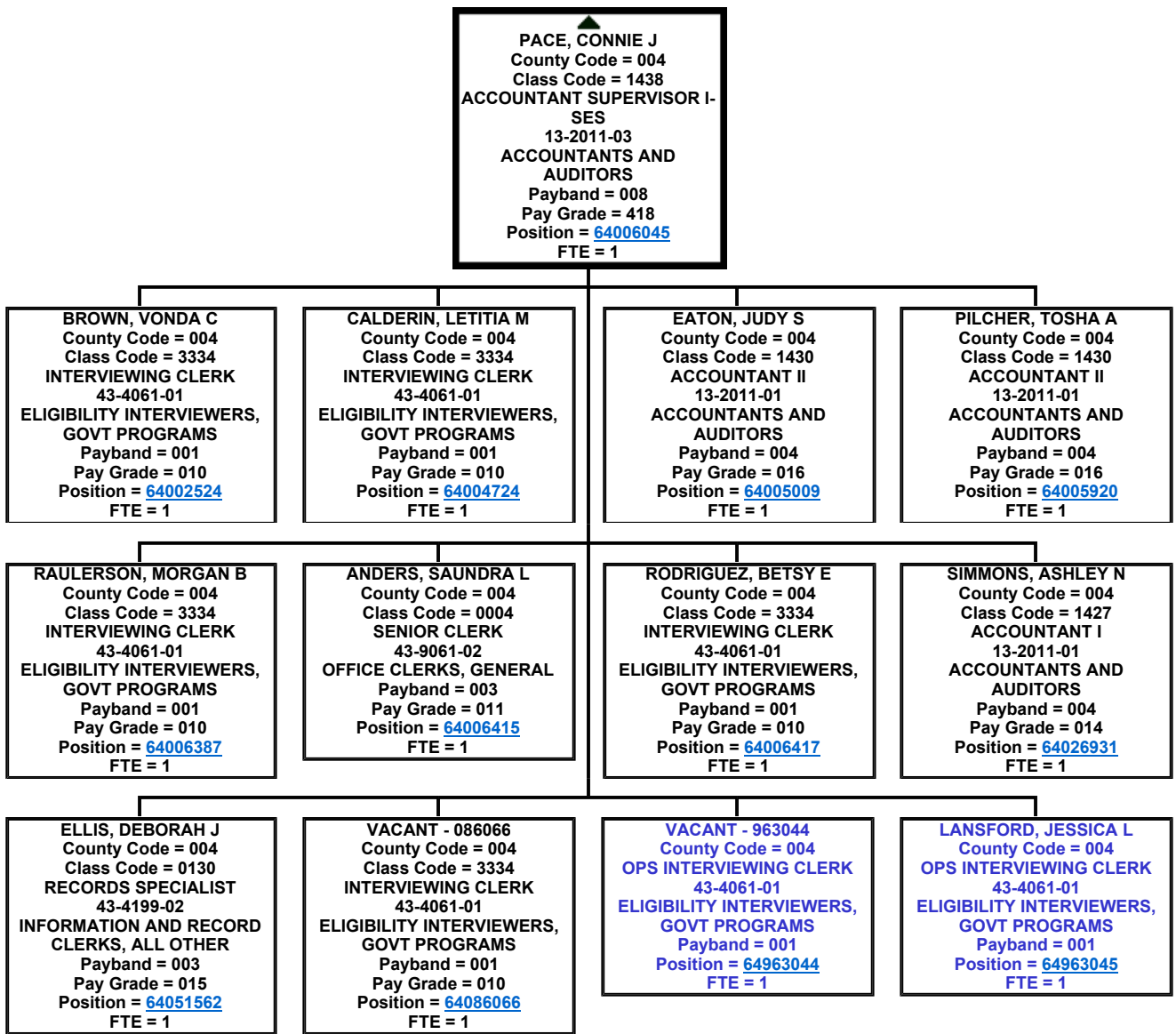






MODERIE, BRIAN S
County Code = 004
Class Code = 4949
ACCOUNTING SERVICES
ANALYST C
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 024
Position = [64058637](#)
FTE = 1

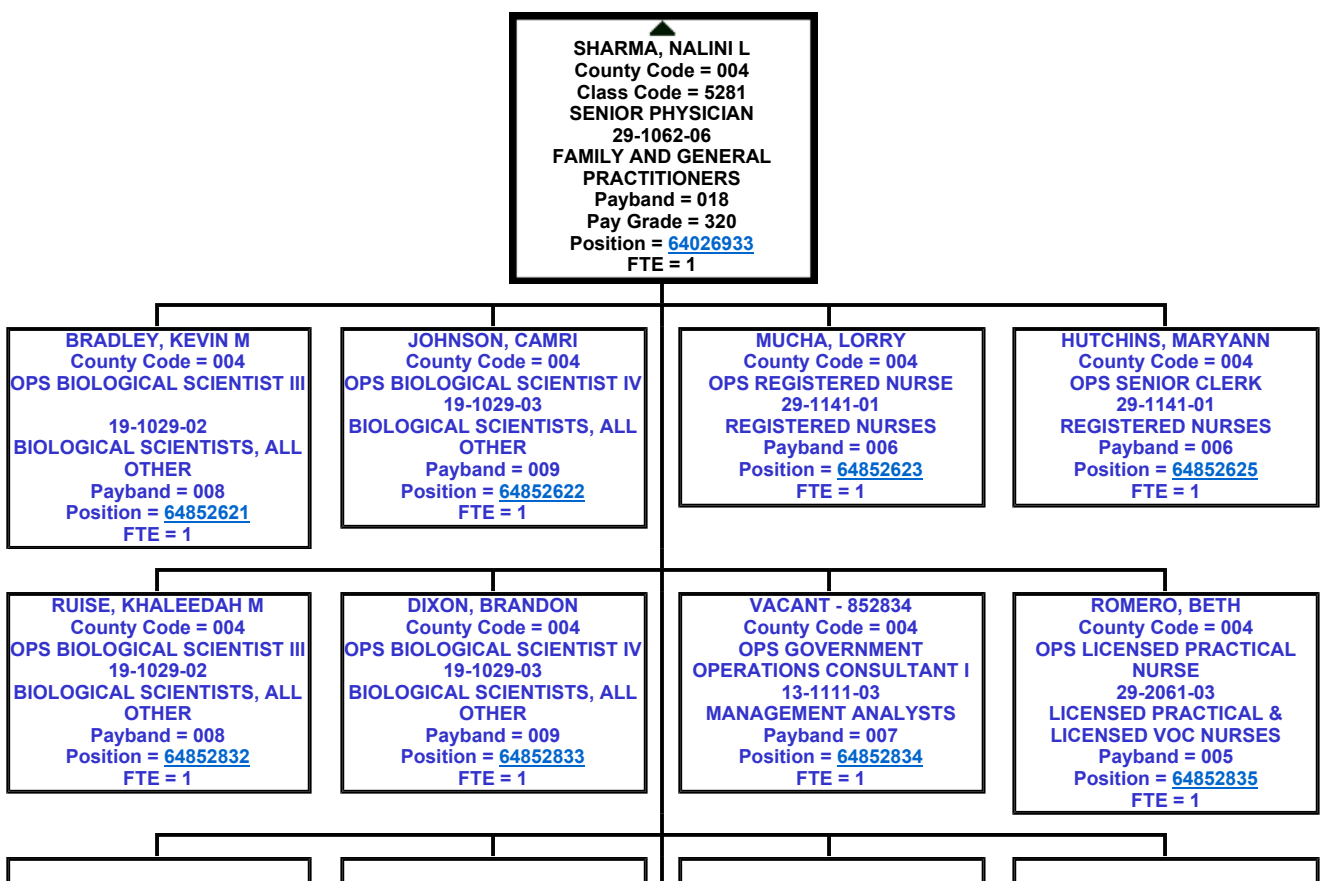
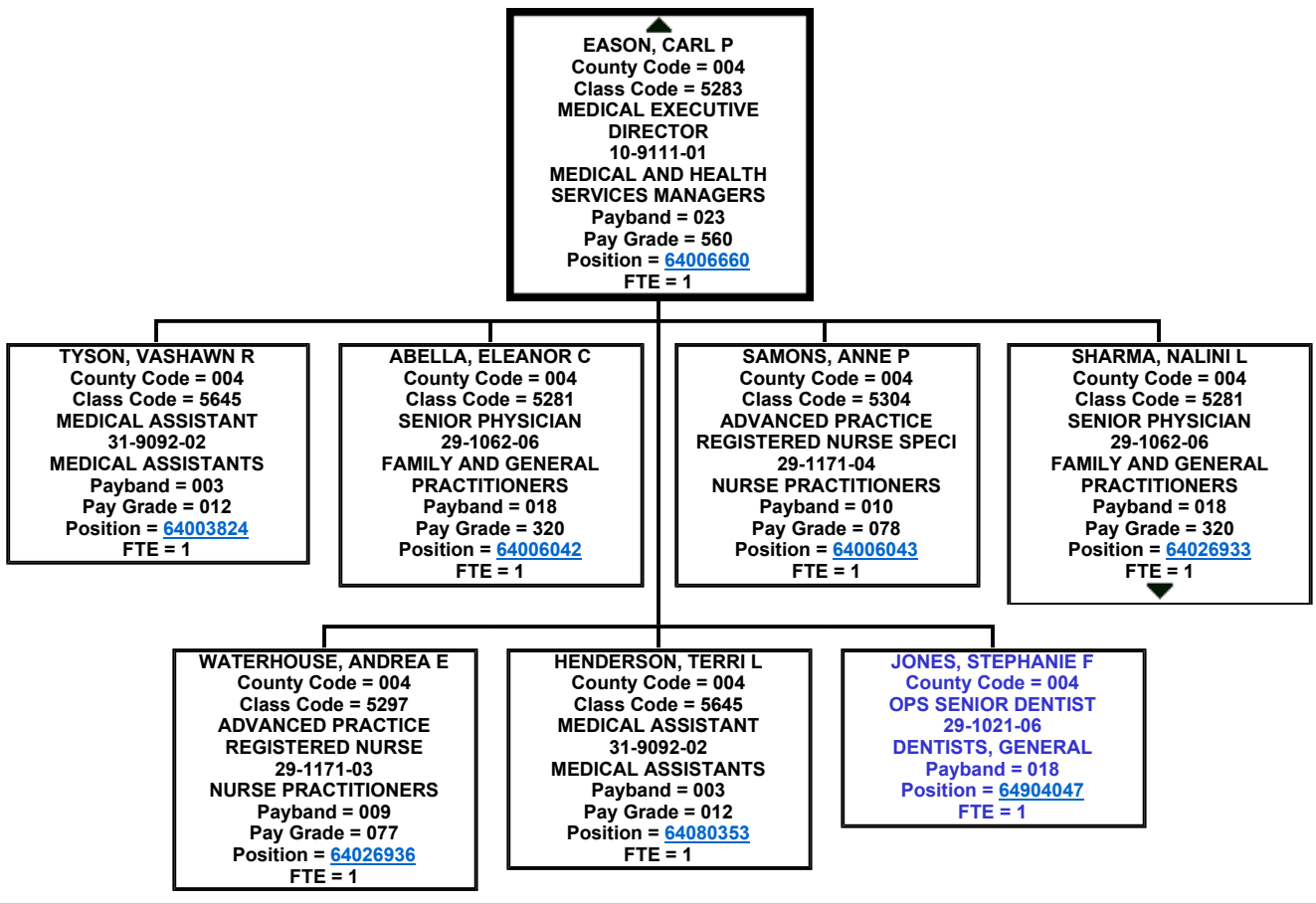
SCHLOSSER, ELISSA D
County Code = 004
Class Code = 4948
ACCOUNTING SERVICES
ANALYST B
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 023
Position = [64085040](#)
FTE = 1



WILLIAMS, DEBORAH J
County Code = 004
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64904065](#)
FTE = 1

REDDISH, LAUREEN K
County Code = 004
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64904066](#)
FTE = 1

YOUNG, ARIANA F
County Code = 004
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64963043](#)
FTE = 1



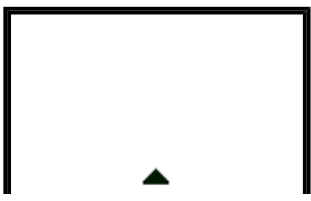
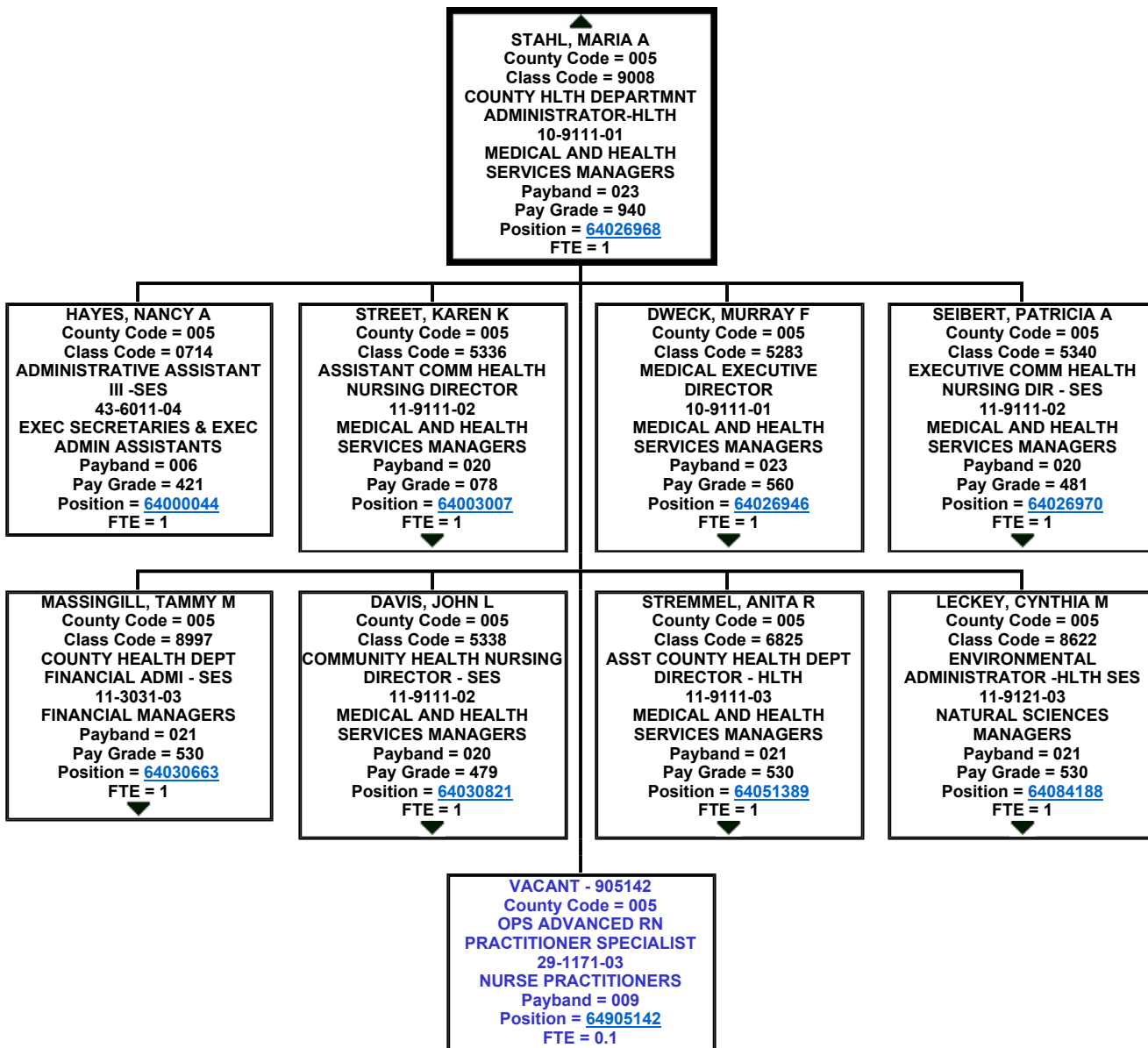


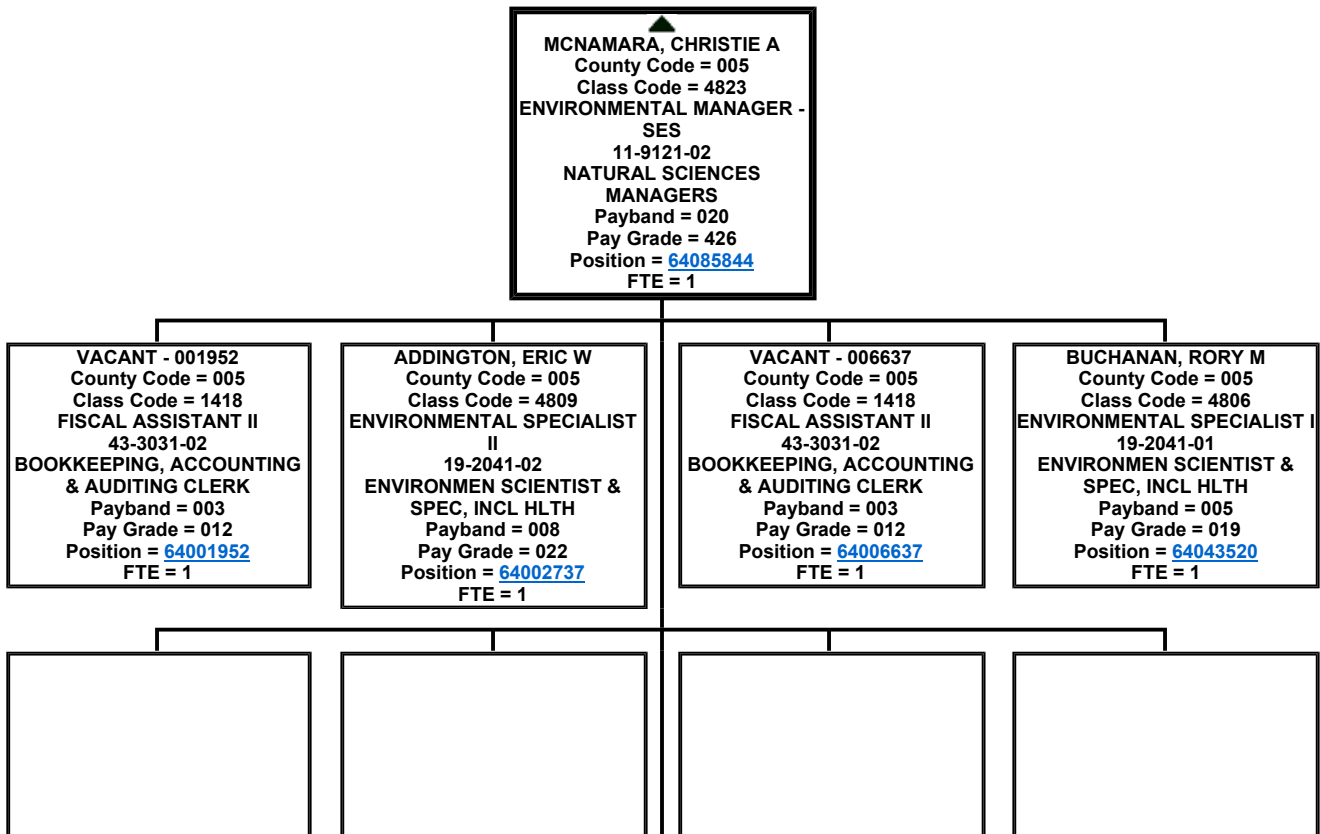
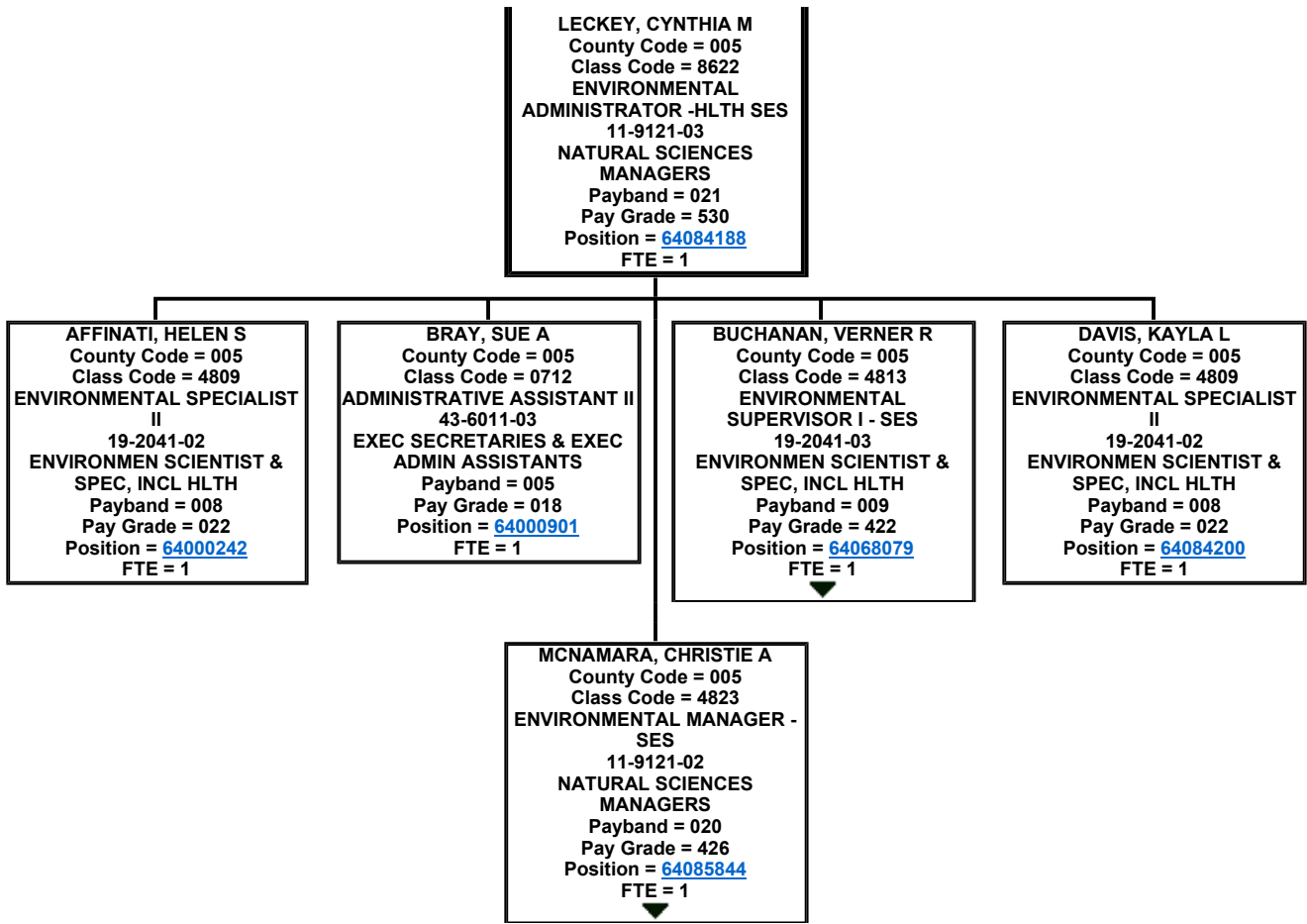
Florida Department of Health

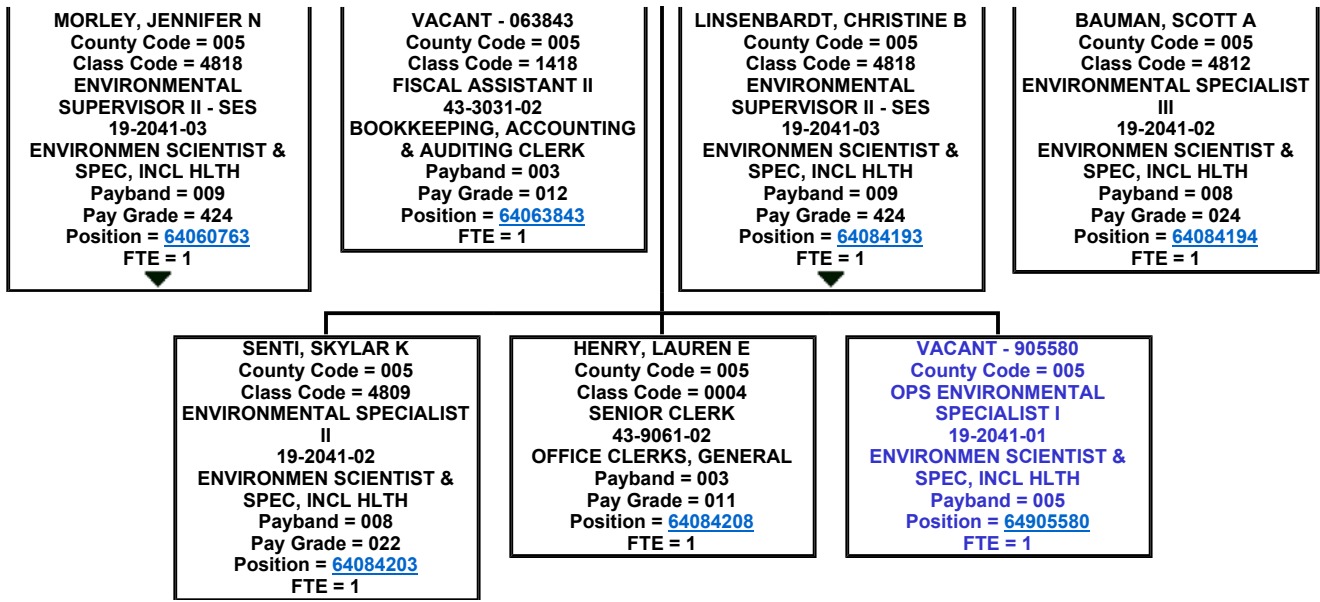
CHD 05 - Brevard County Health Department

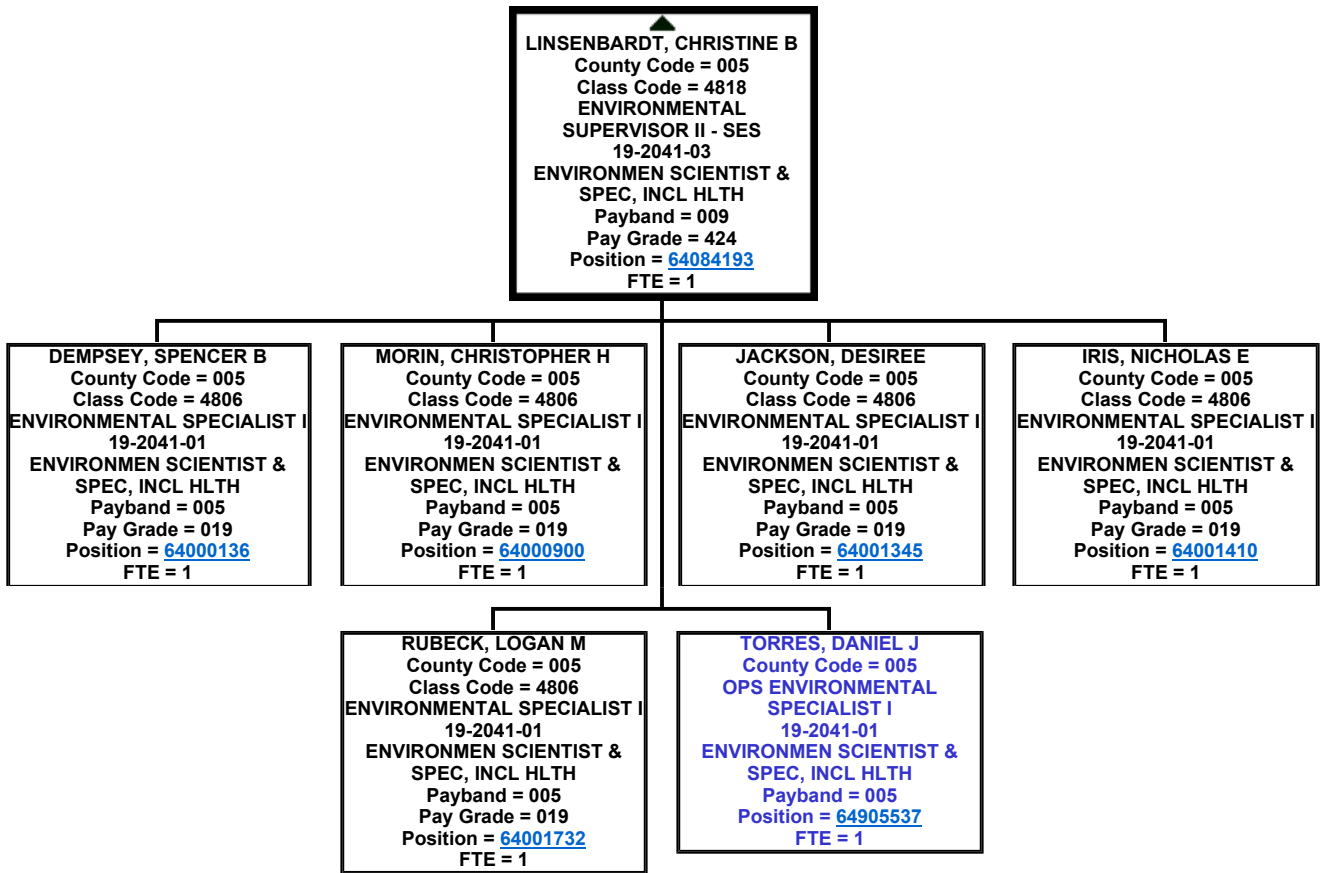
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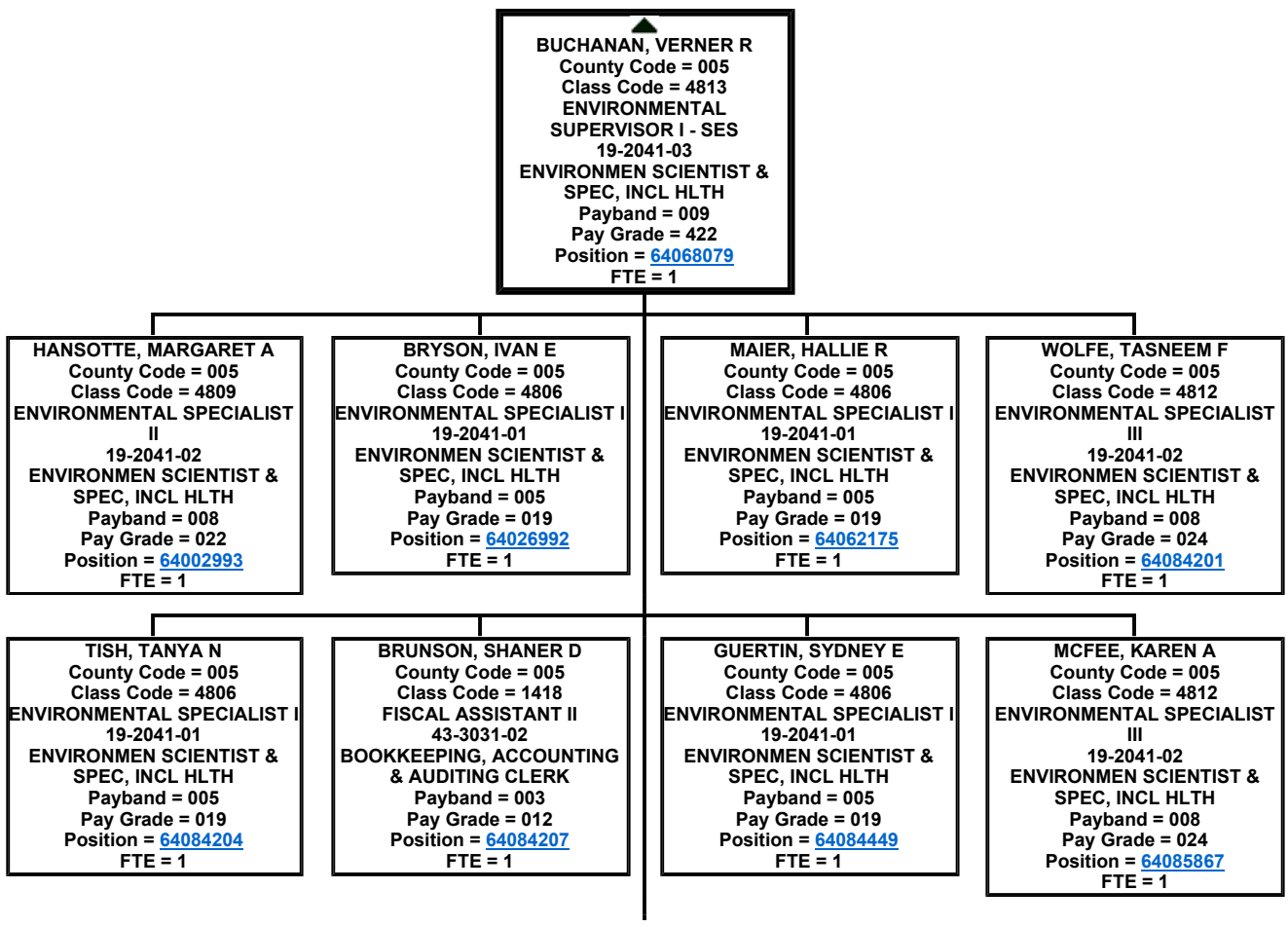
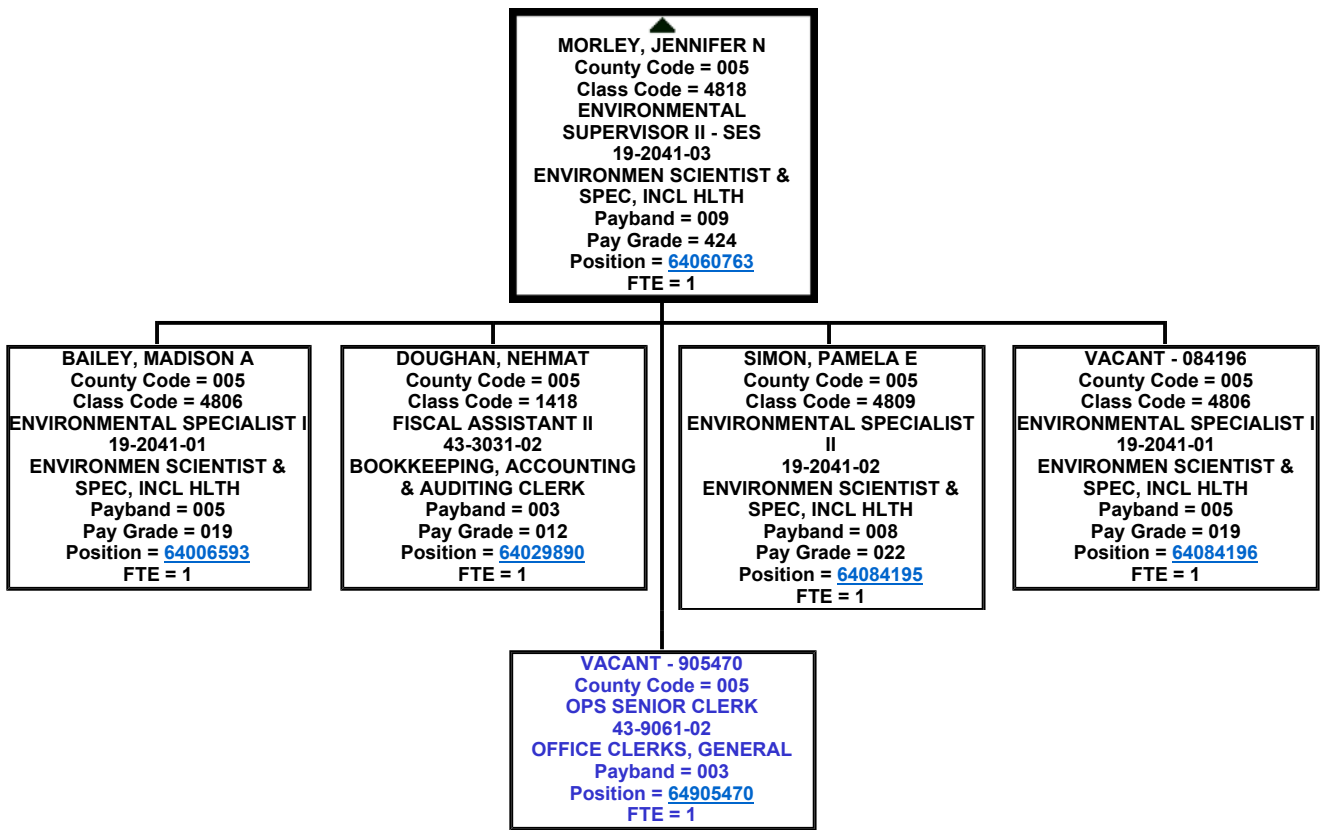
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



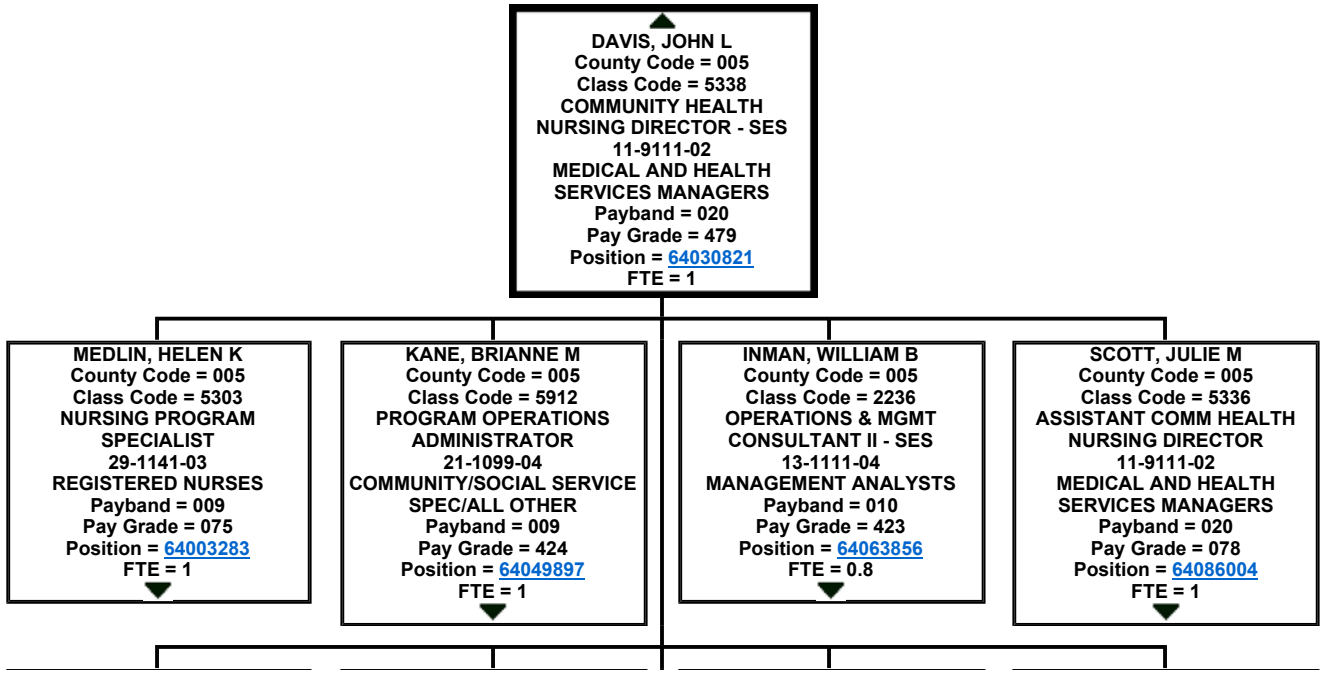
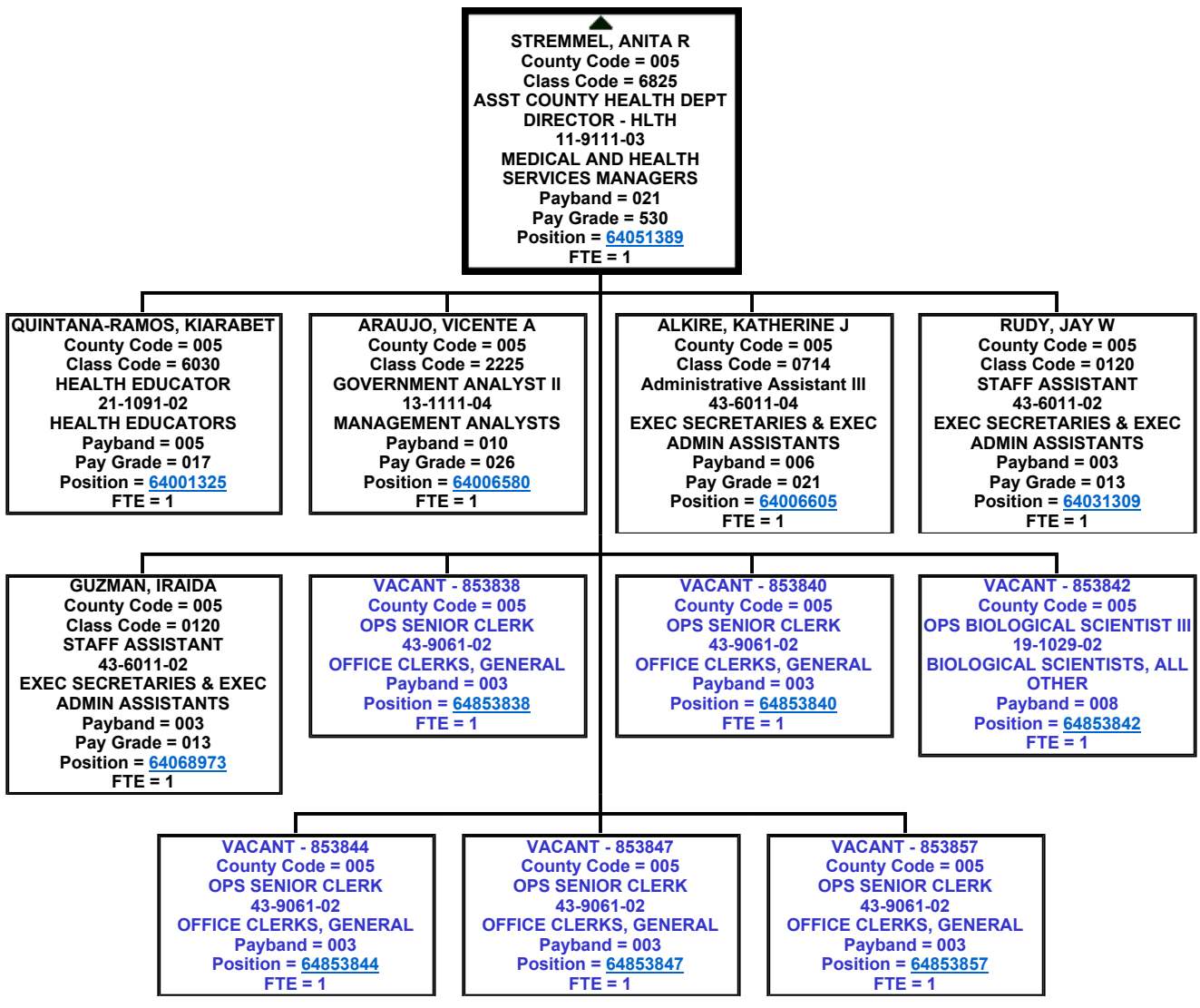








|
WHITEHEAD, VERONICA C
County Code = 005
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64905137](#)
FTE = 0.5



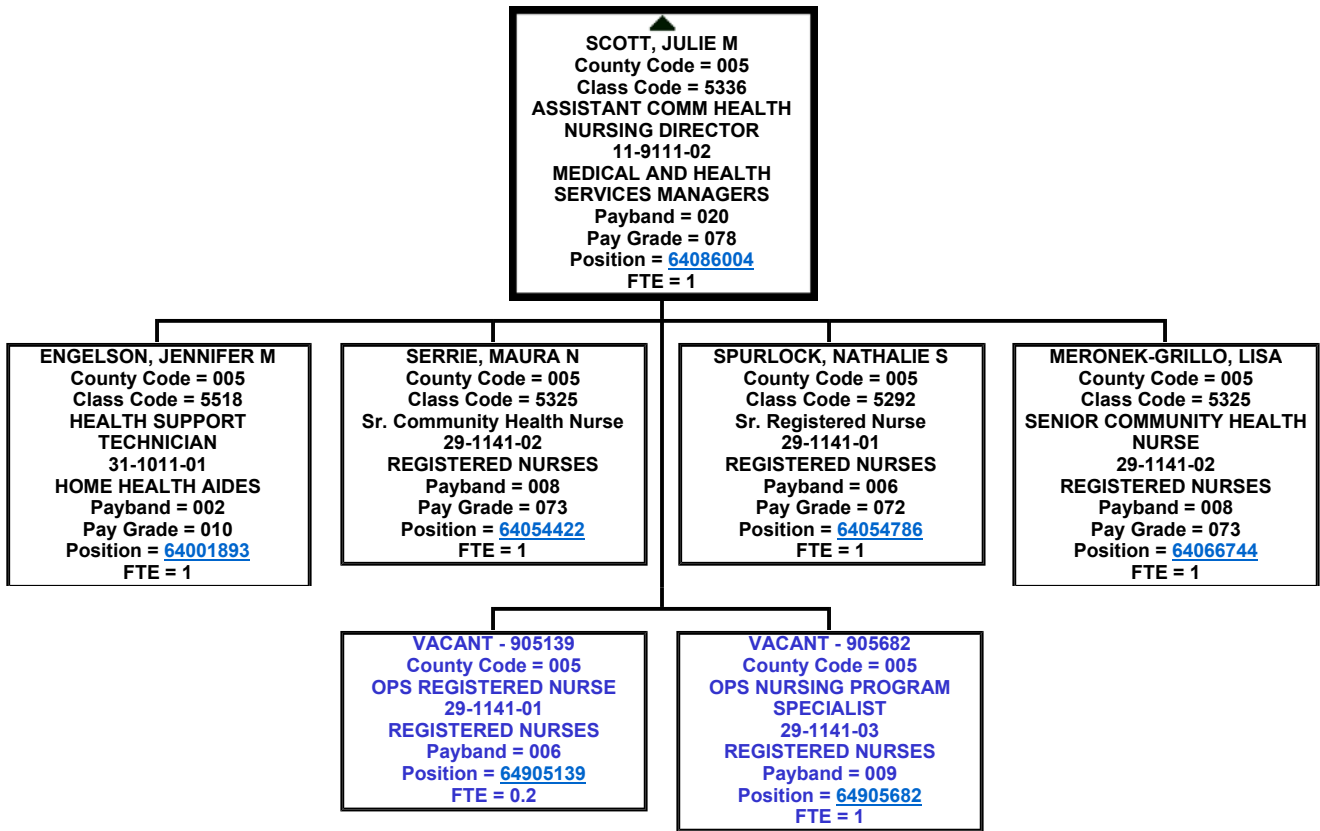


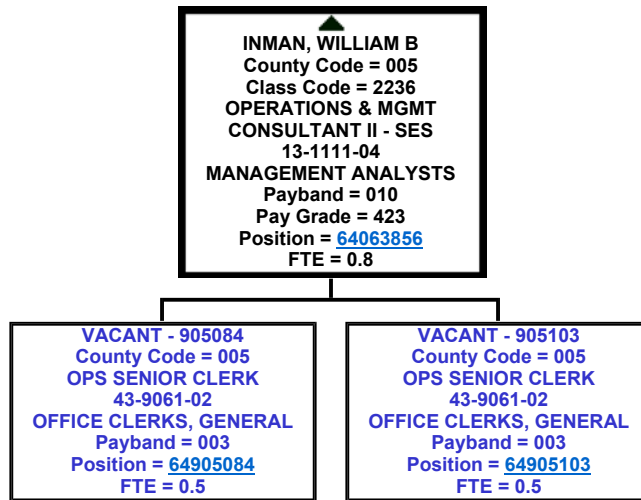
HART, JINKY
County Code = 005
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64857491](#)
FTE = 1

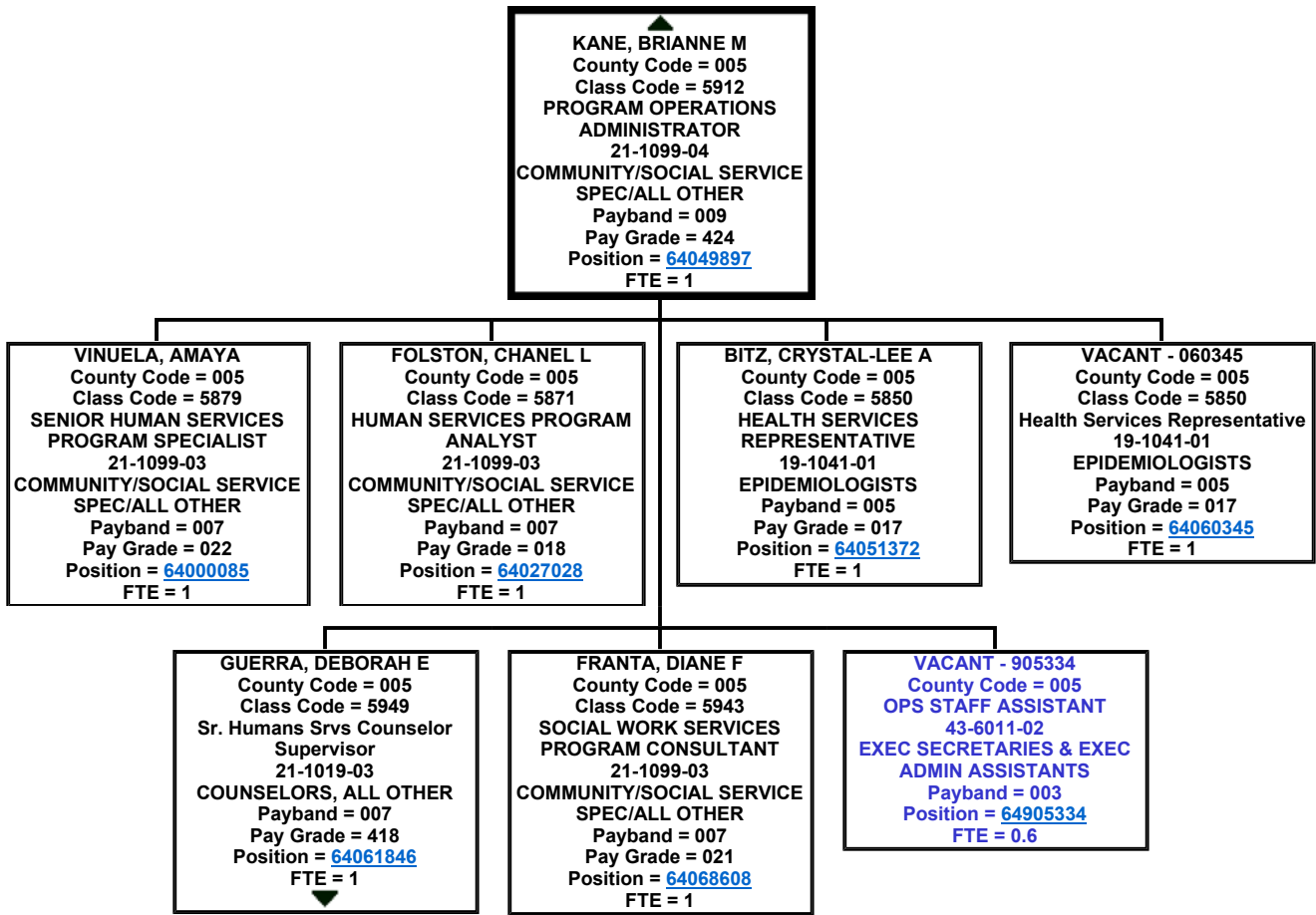
VACANT - 905638
County Code = 005
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64905638](#)
FTE = 0.1

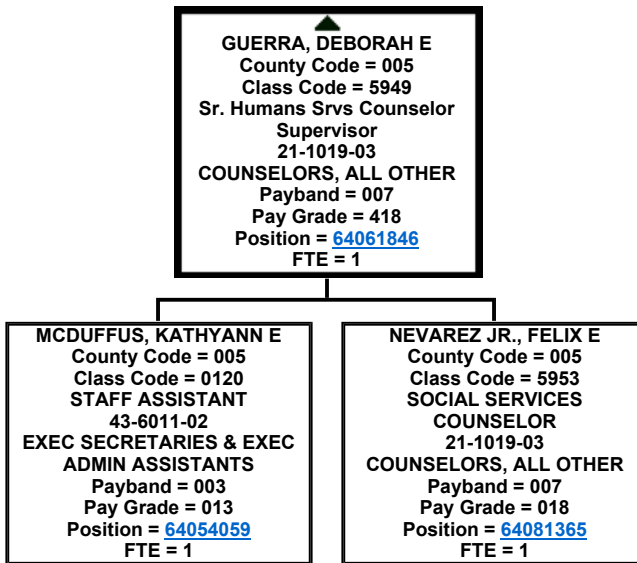
VACANT - 905686
County Code = 005
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64905686](#)
FTE = 0.5

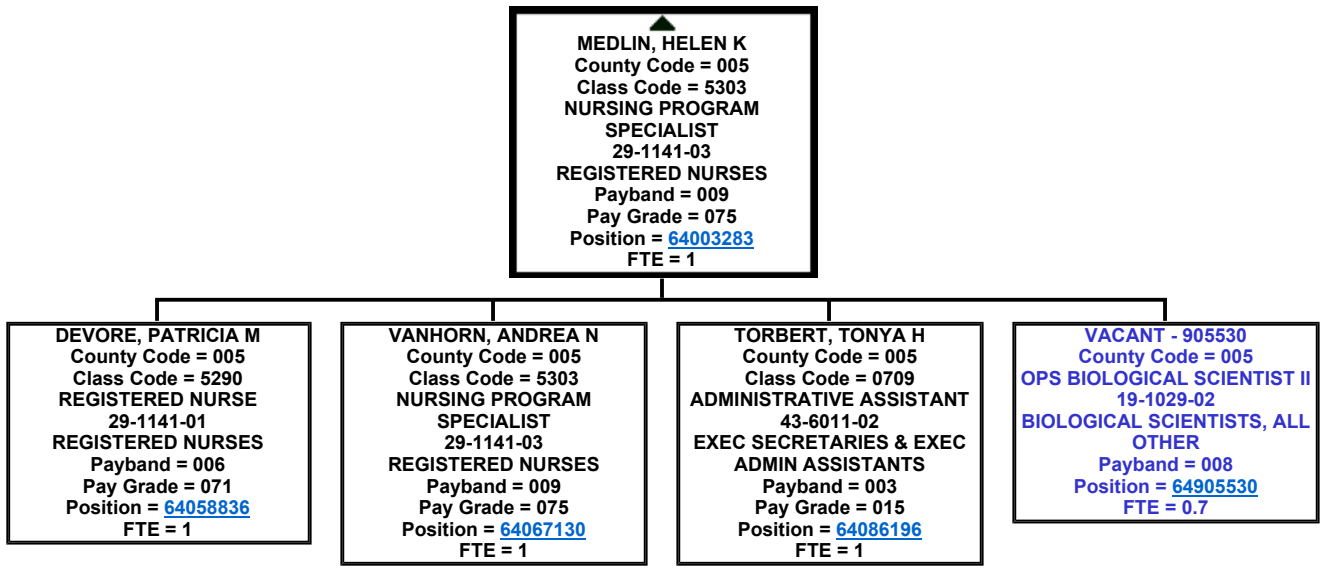
VACANT - 905689
County Code = 005
OPS BIOLOGICAL SCIENTIST IV
19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 009
Position = [64905689](#)
FTE = 1

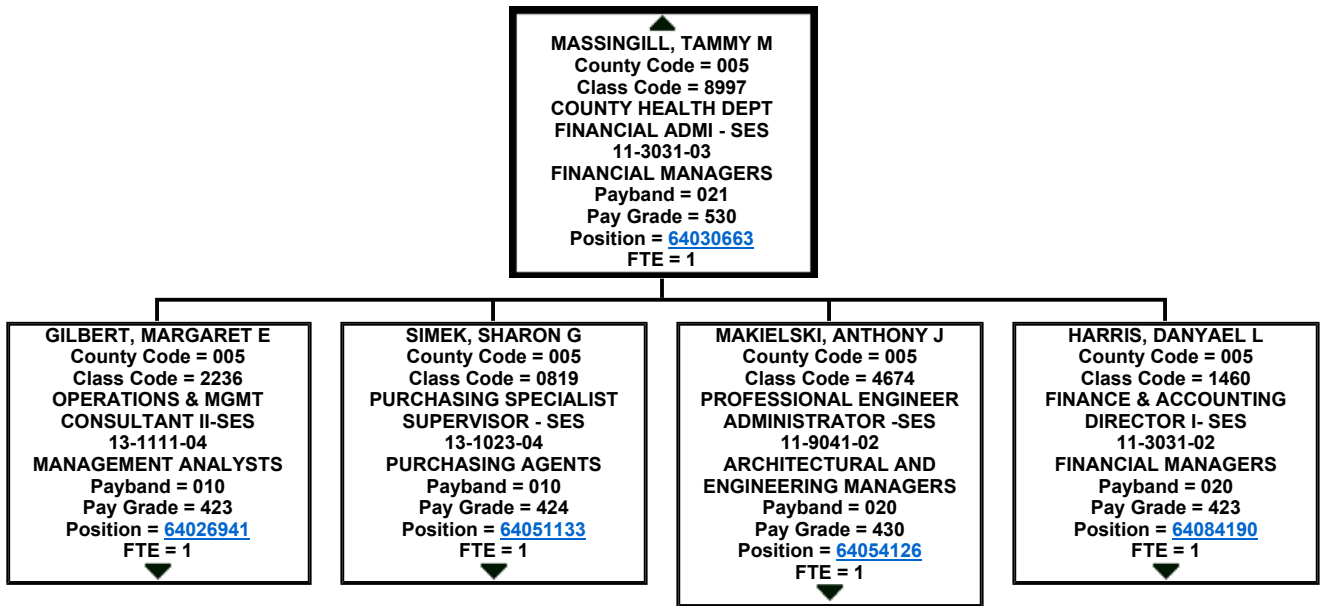


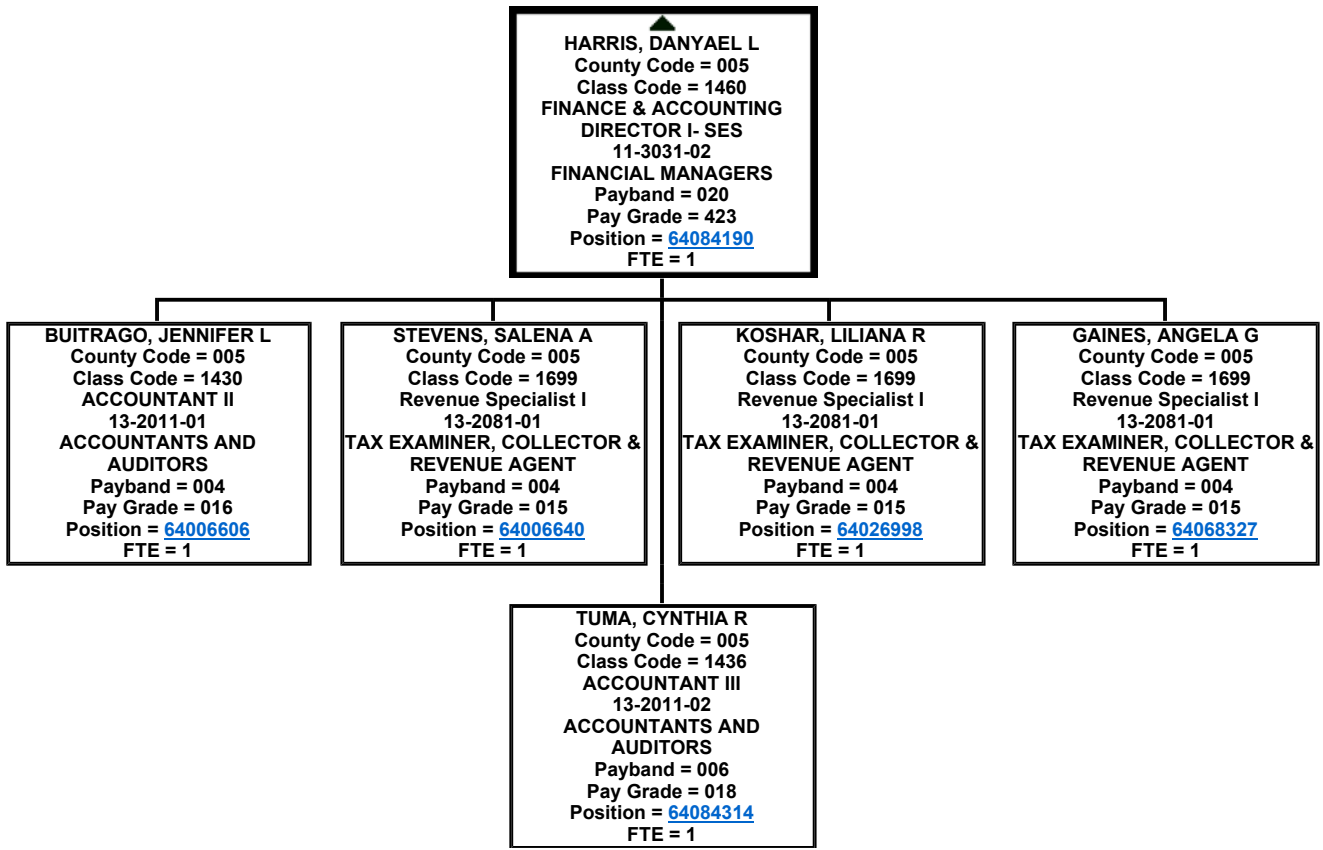


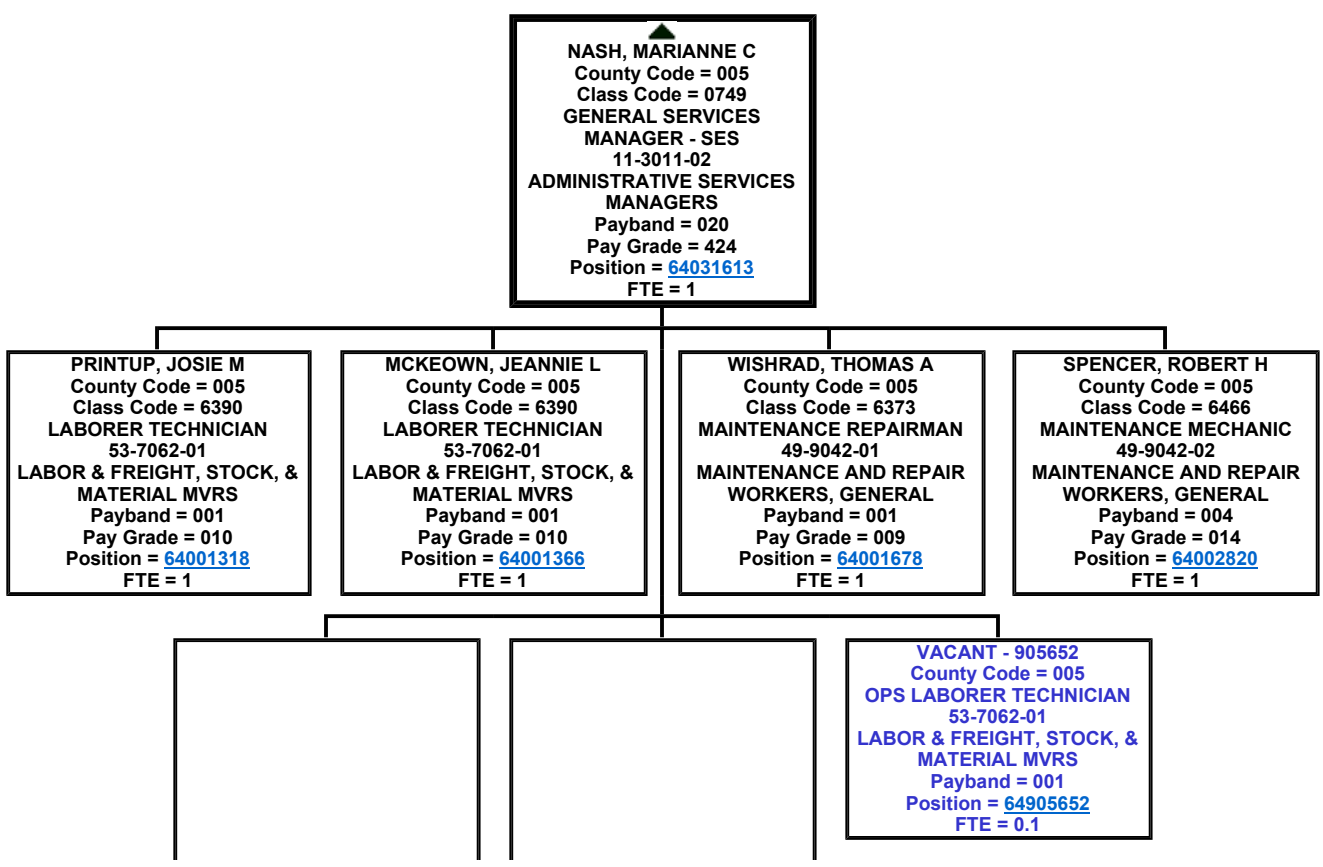
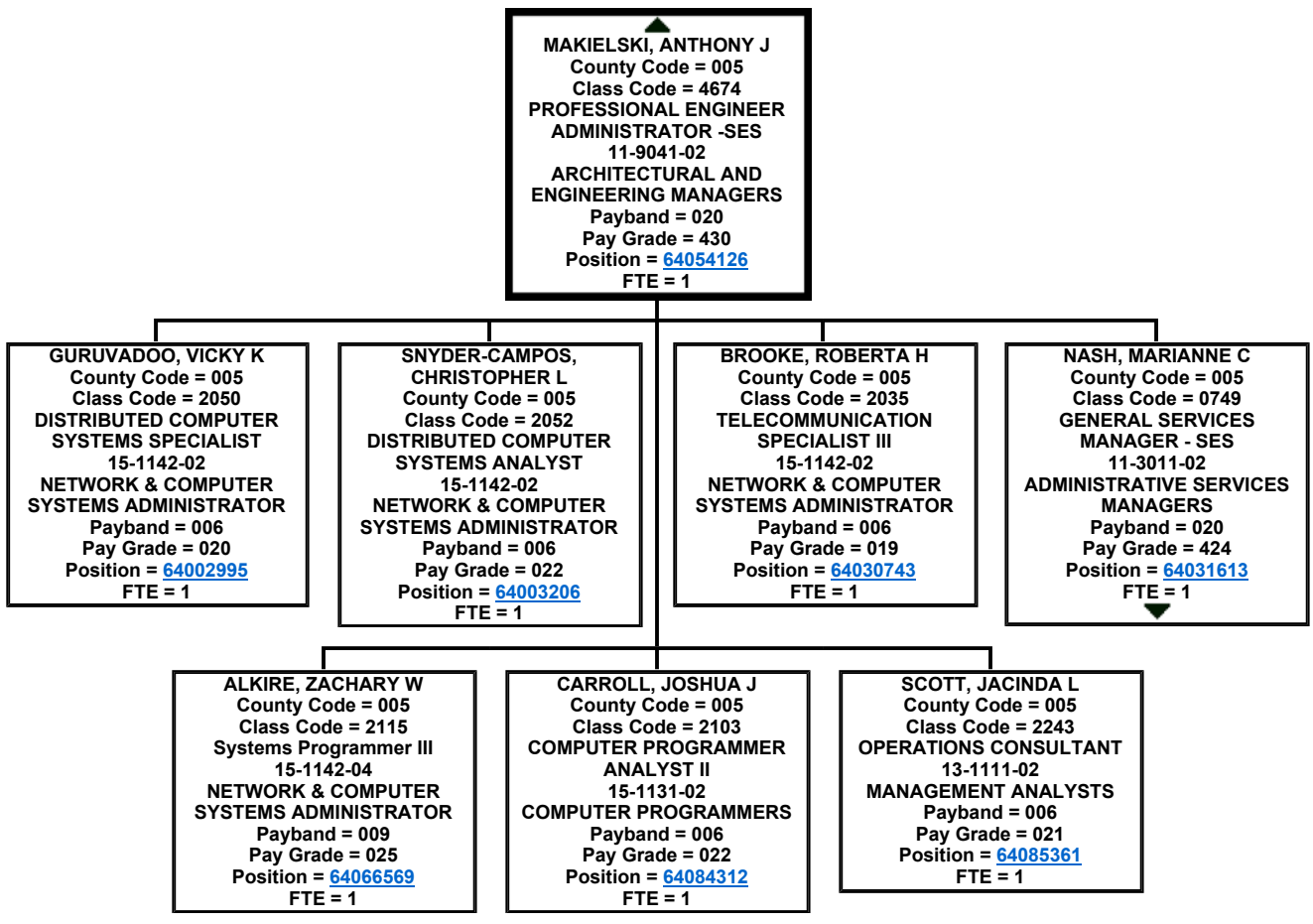






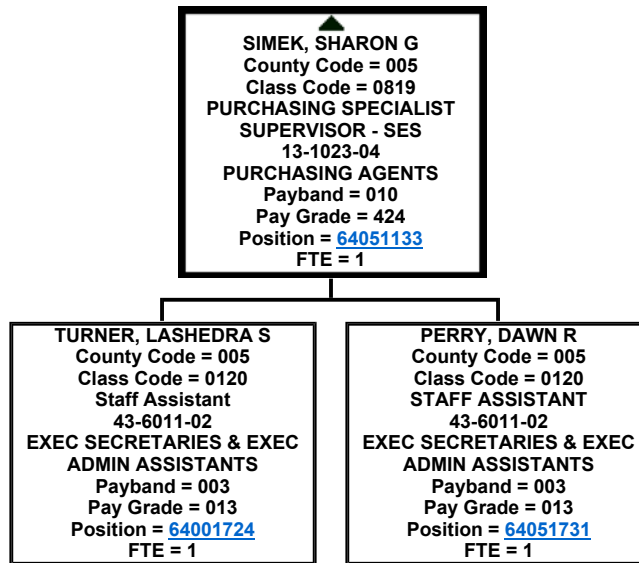


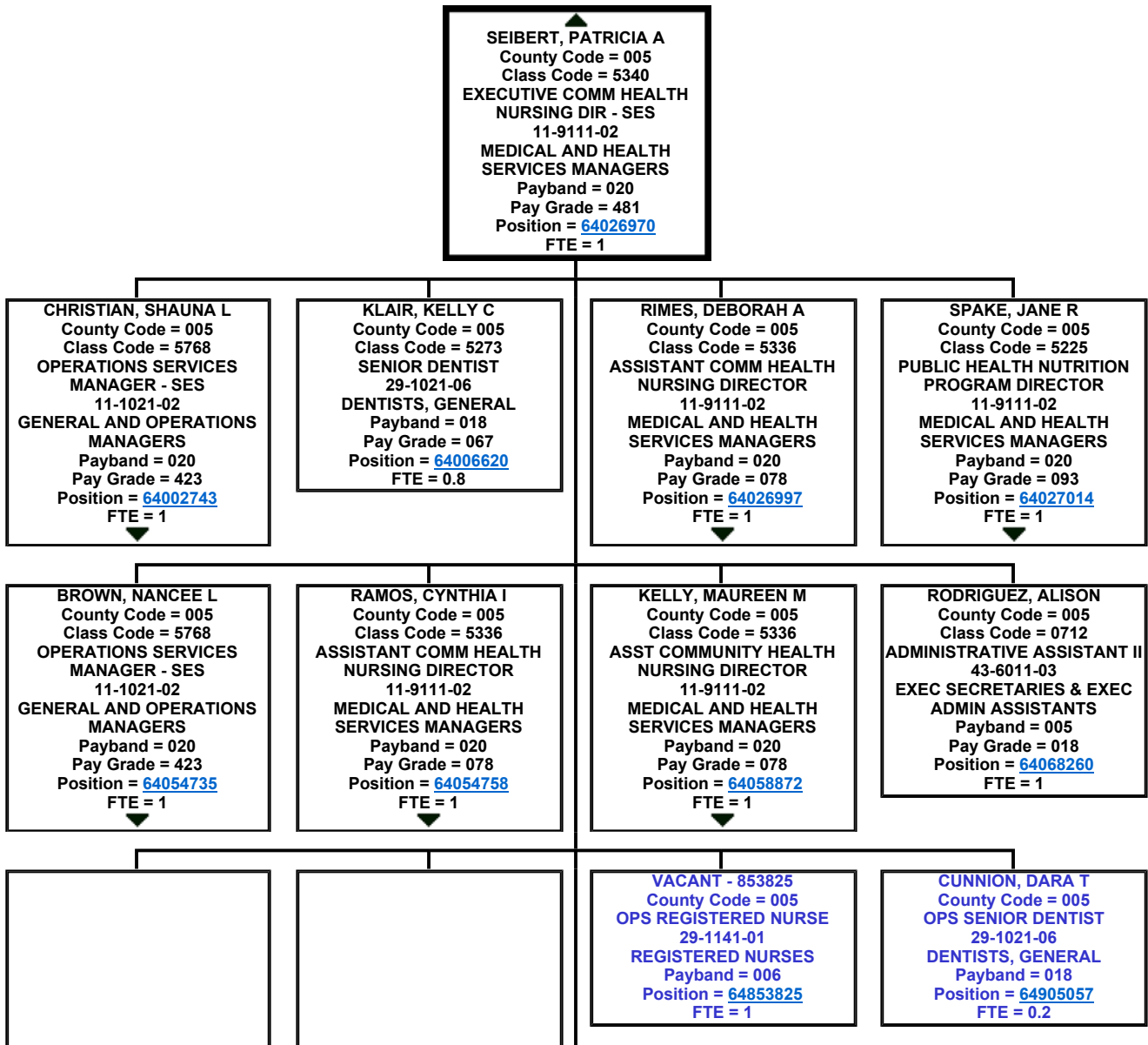
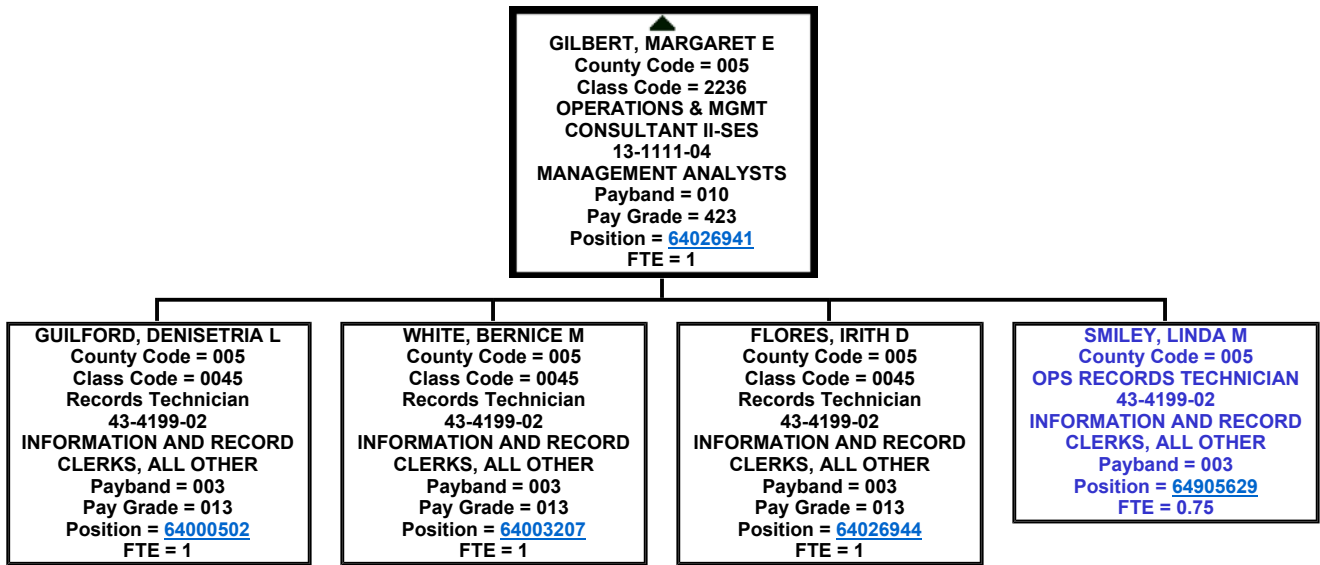




SAMS, JUSTIN L
County Code = 005
Class Code = 6466
MAINTENANCE MECHANIC
49-9042-02
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
Pay Grade = 014
Position = [64006621](#)
FTE = 1

COOLER, DWAYNE O
County Code = 005
Class Code = 6390
LABORER TECHNICIAN
53-7062-01
LABOR & FREIGHT, STOCK, &
MATERIAL MVRS
Payband = 001
Pay Grade = 010
Position = [64082394](#)
FTE = 1

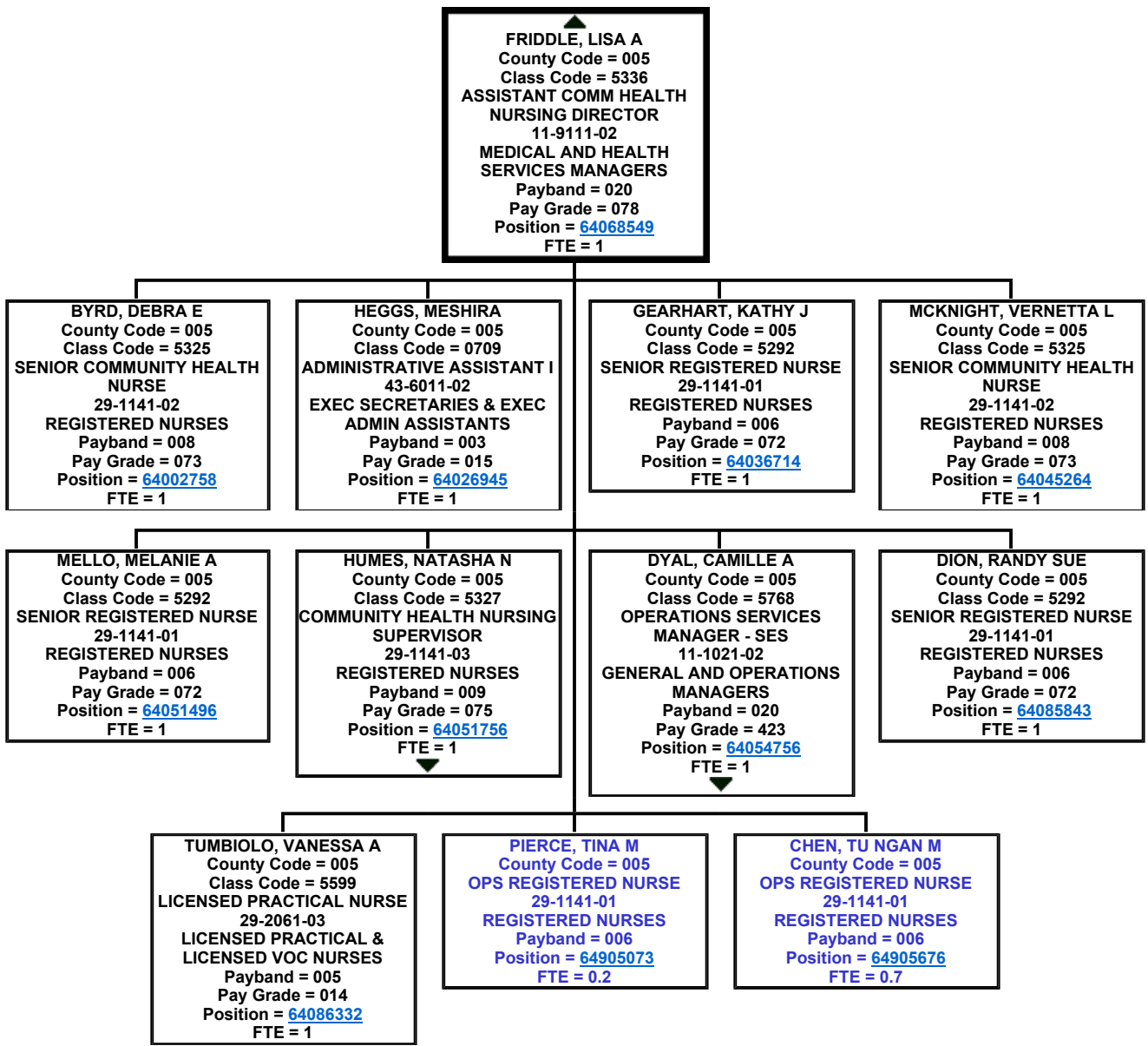


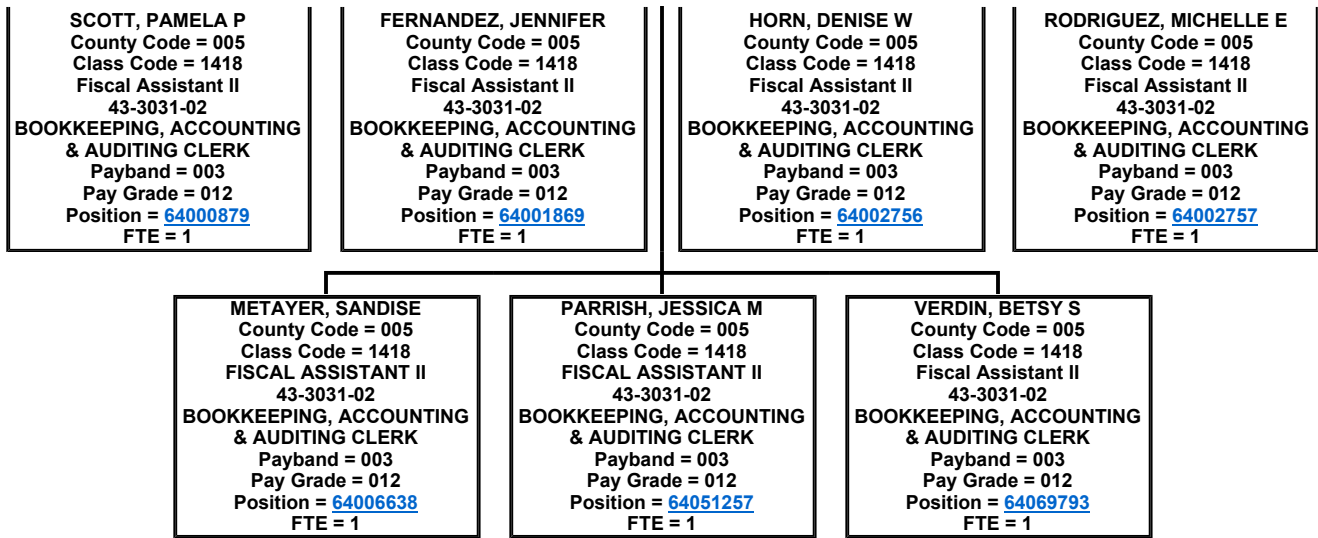


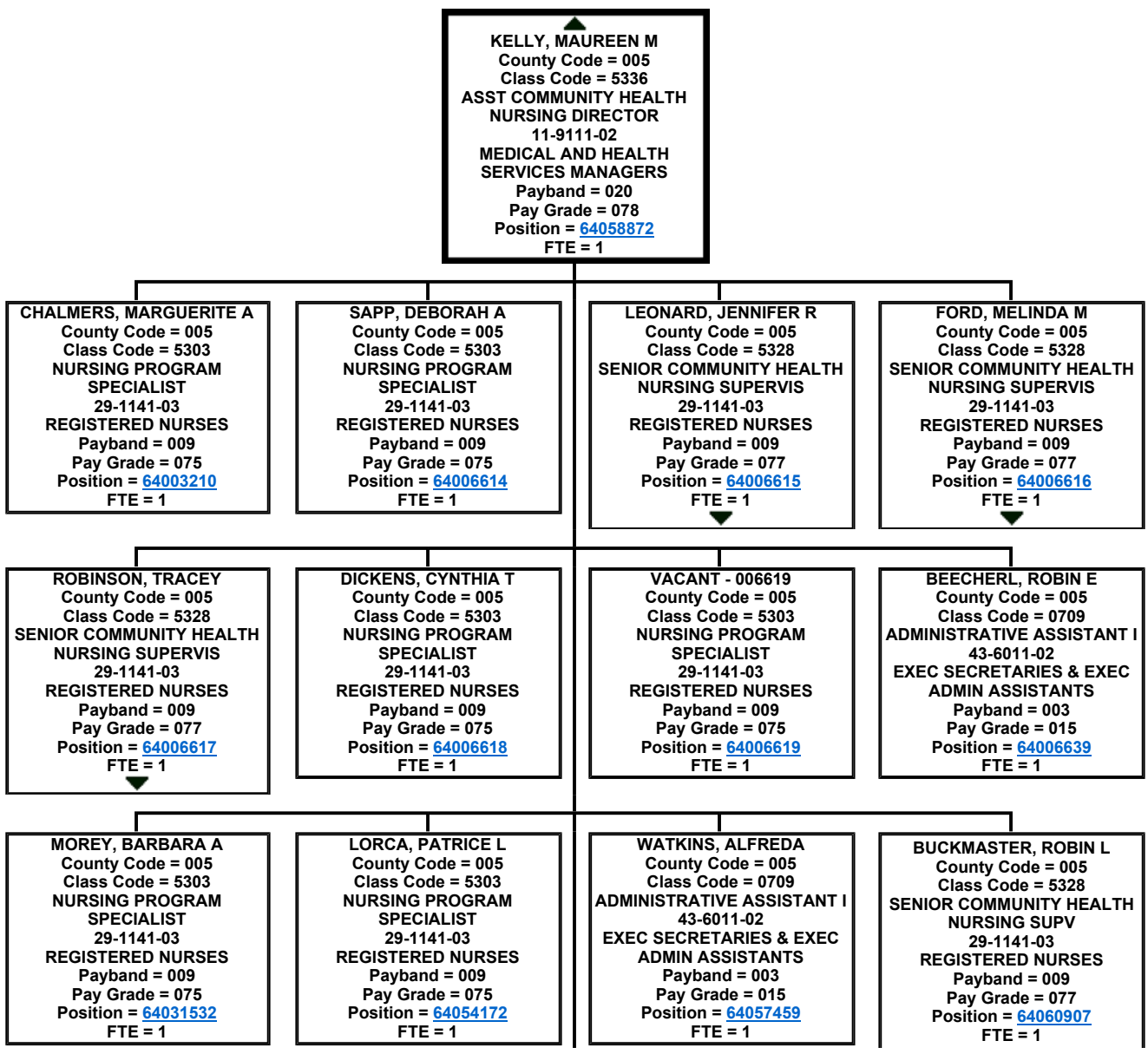
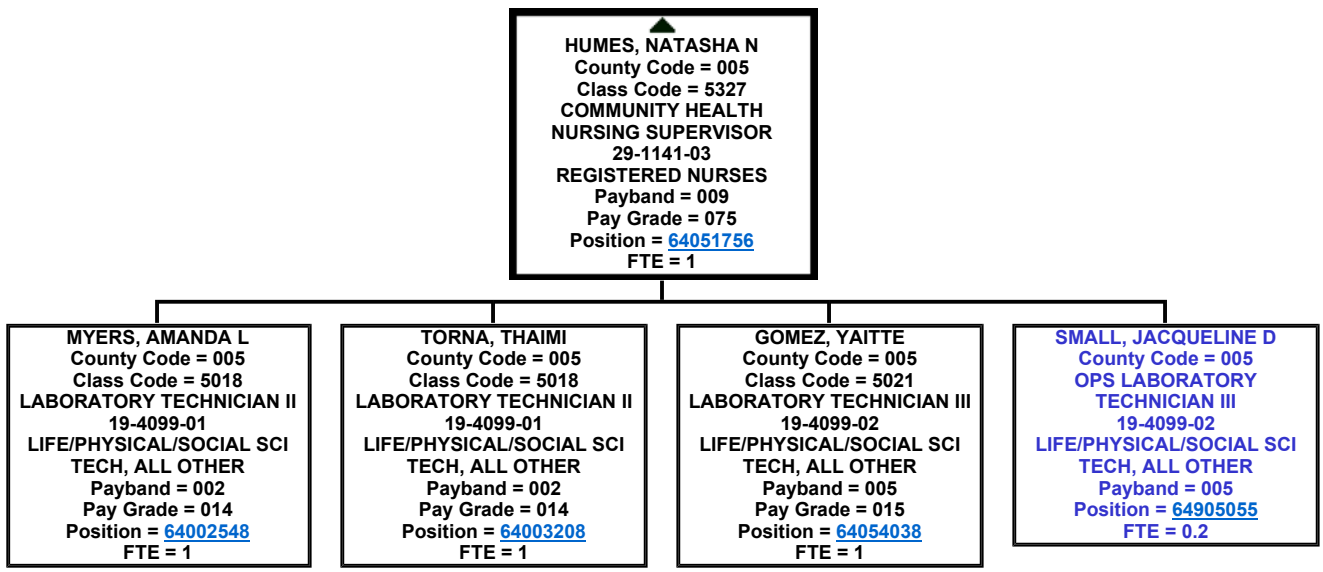
FRIDDLE, LISA A
County Code = 005
Class Code = 5336
ASSISTANT COMM HEALTH
NURSING DIRECTOR
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 078
Position = [64068549](#)
FTE = 1

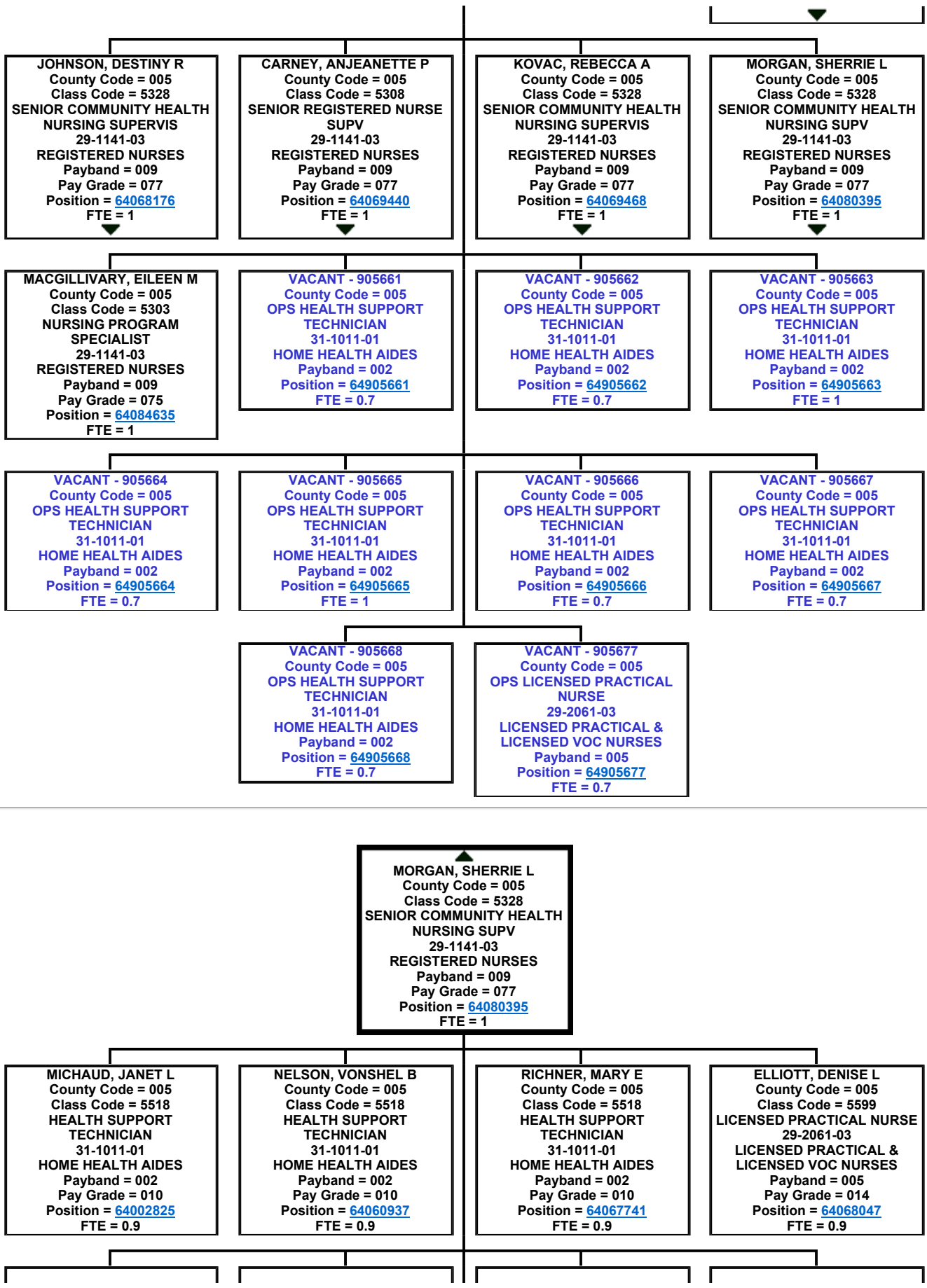
VACANT - 853814
County Code = 005
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64853814](#)
FTE = 1

VACANT - 905513
County Code = 005
OPS SENIOR DENTIST
29-1021-06
DENTISTS, GENERAL
Payband = 018
Position = [64905513](#)
FTE = 0.2



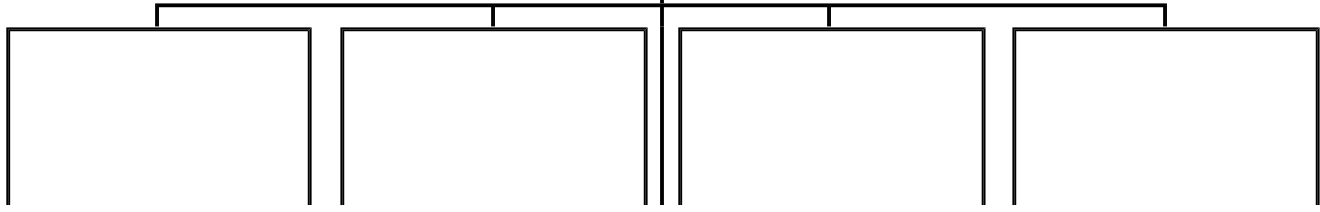


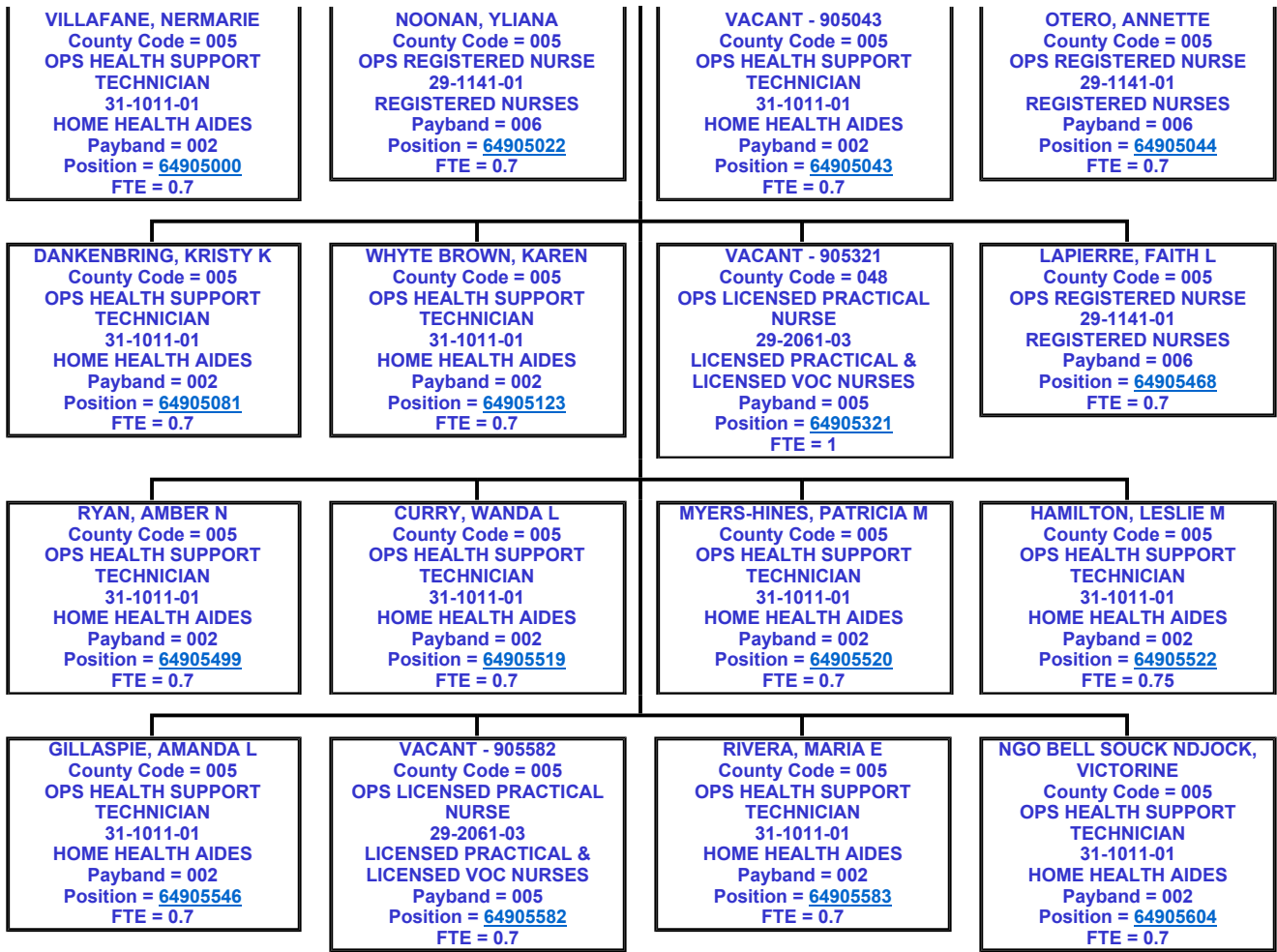




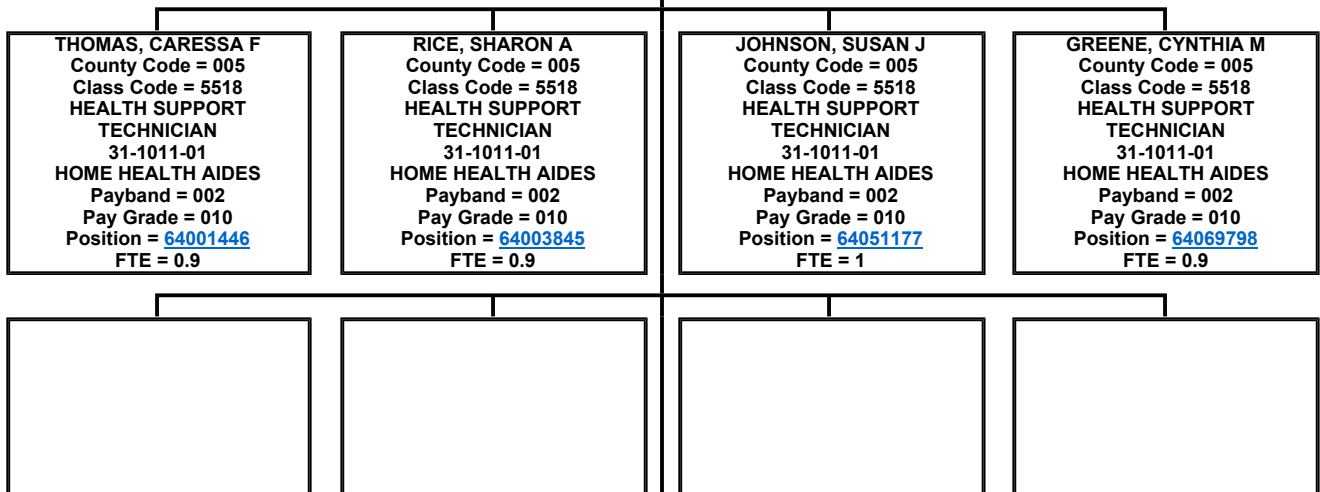


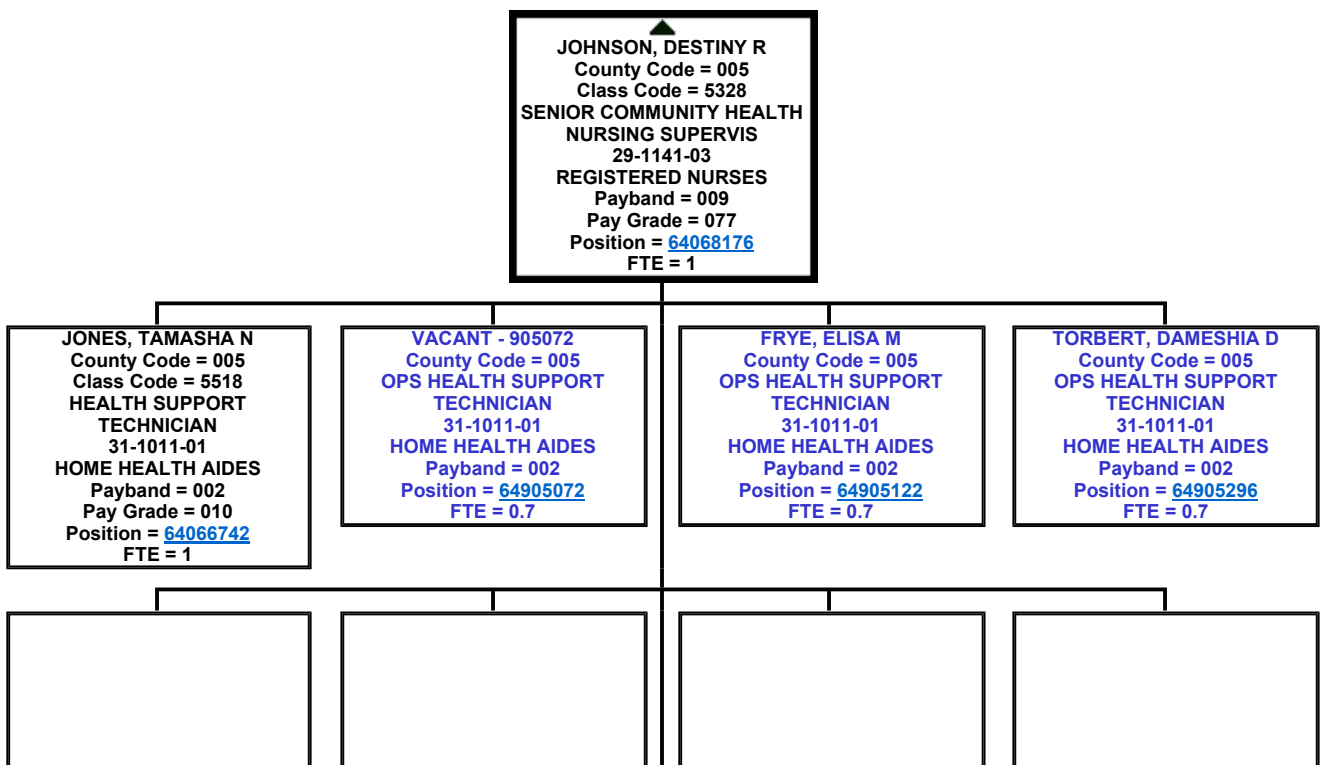
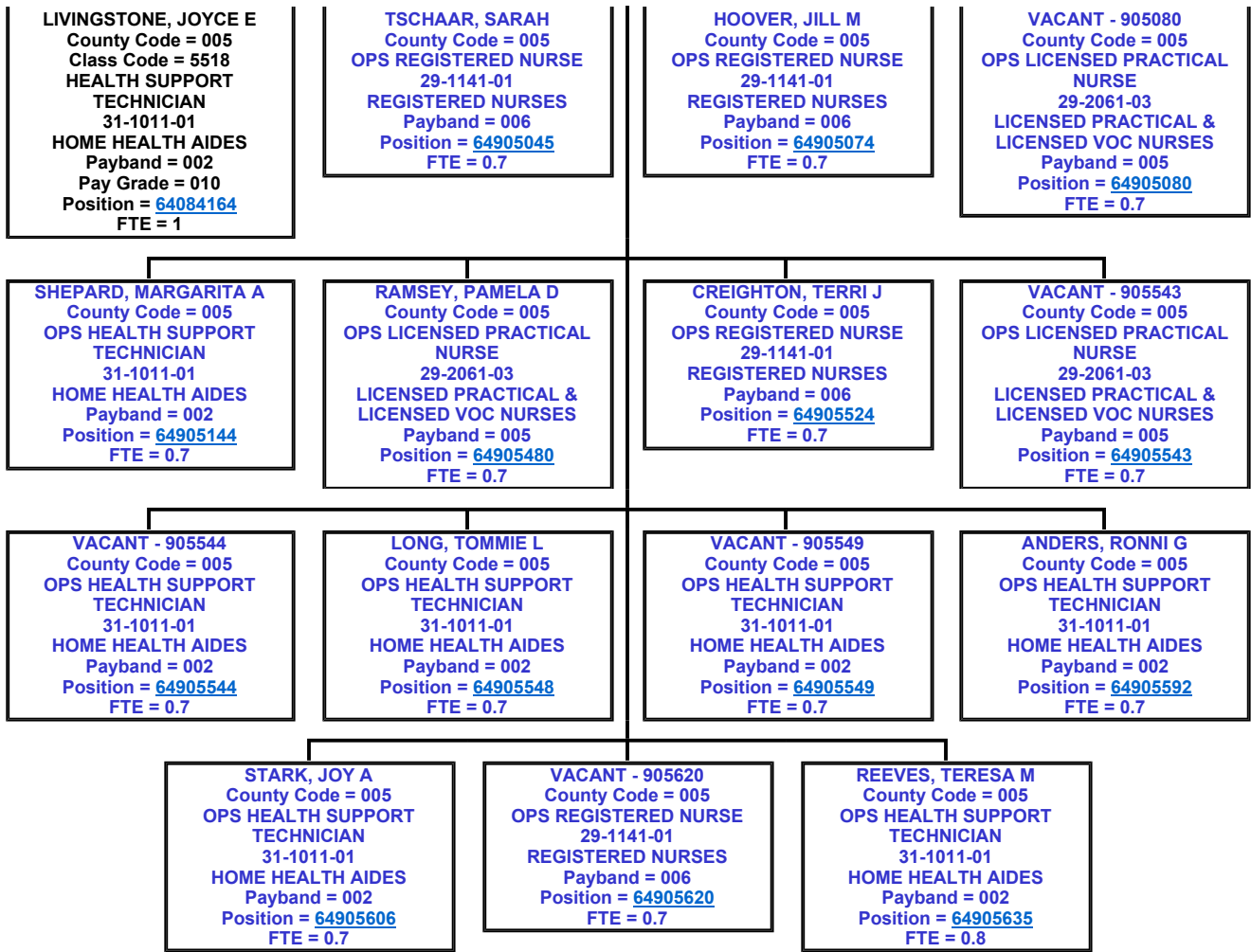
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KOVAC, REBECCA A
 County Code = 005
 Class Code = 5328
SENIOR COMMUNITY HEALTH NURSING SUPERVISOR
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64069468](#)
 FTE = 1

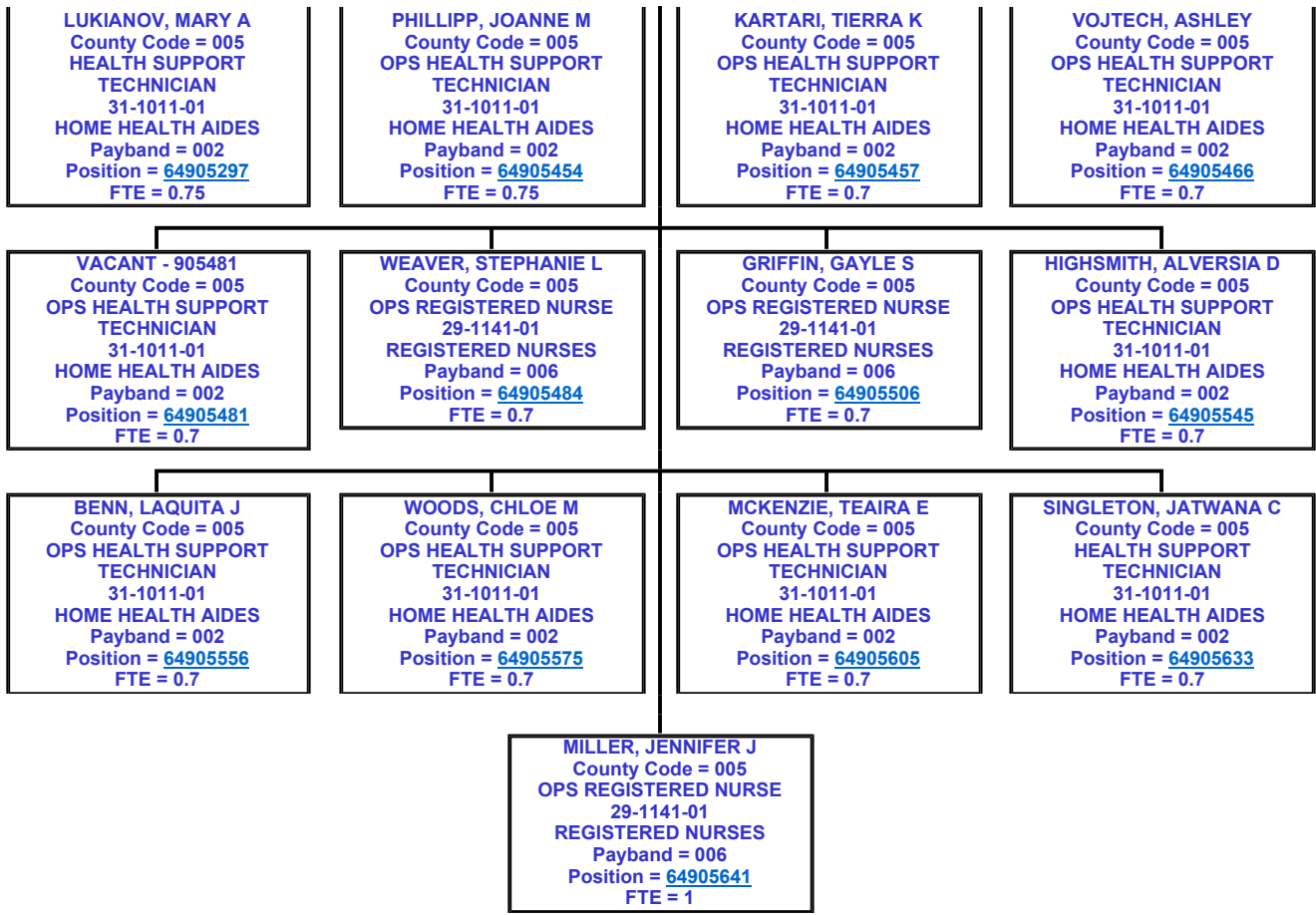




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CARNEY, ANJEANETTE P
County Code = 005
Class Code = 5308
SENIOR REGISTERED NURSE SUPV
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64069440](#)
FTE = 1







▲
BUCKMASTER, ROBIN L
 County Code = 005
 Class Code = 5328
**SENIOR COMMUNITY HEALTH
 NURSING SUPV**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64060907](#)
 FTE = 1

BURTON-MAY, MAVIS G
 County Code = 005
 Class Code = 5518
**HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64043512](#)
 FTE = 0.9

BELL, TAMMIE S
 County Code = 005
 Class Code = 5518
**HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64084161](#)
 FTE = 0.9

VACANT - 905598
 County Code = 005
**OPS HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Position = [64905598](#)
 FTE = 0.7

▲
ROBINSON, TRACEY
 County Code = 005
 Class Code = 5328
**SENIOR COMMUNITY HEALTH
 NURSING SUPERVIS**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64006617](#)
 FTE = 1

MELHORN, VIRGINIA M
 County Code = 005
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 014
 Position = [64003006](#)
 FTE = 0.9

VACANT - 905006
 County Code = 005
**OPS HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Position = [64905006](#)
 FTE = 0.7

VACANT - 905042
 County Code = 005
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64905042](#)
 FTE = 0.7

GOFF, BARBARA M
 County Code = 005
**OPS LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Position = [64905109](#)
 FTE = 1

VACANT - 905121
 County Code = 005
**OPS LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Position = [64905121](#)
 FTE = 0.7

FOX, LASHAWNDR A S
 County Code = 005
**OPS HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Position = [64905138](#)
 FTE = 0.7

VACANT - 905146
 County Code = 005
**OPS HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Position = [64905146](#)
 FTE = 0.7

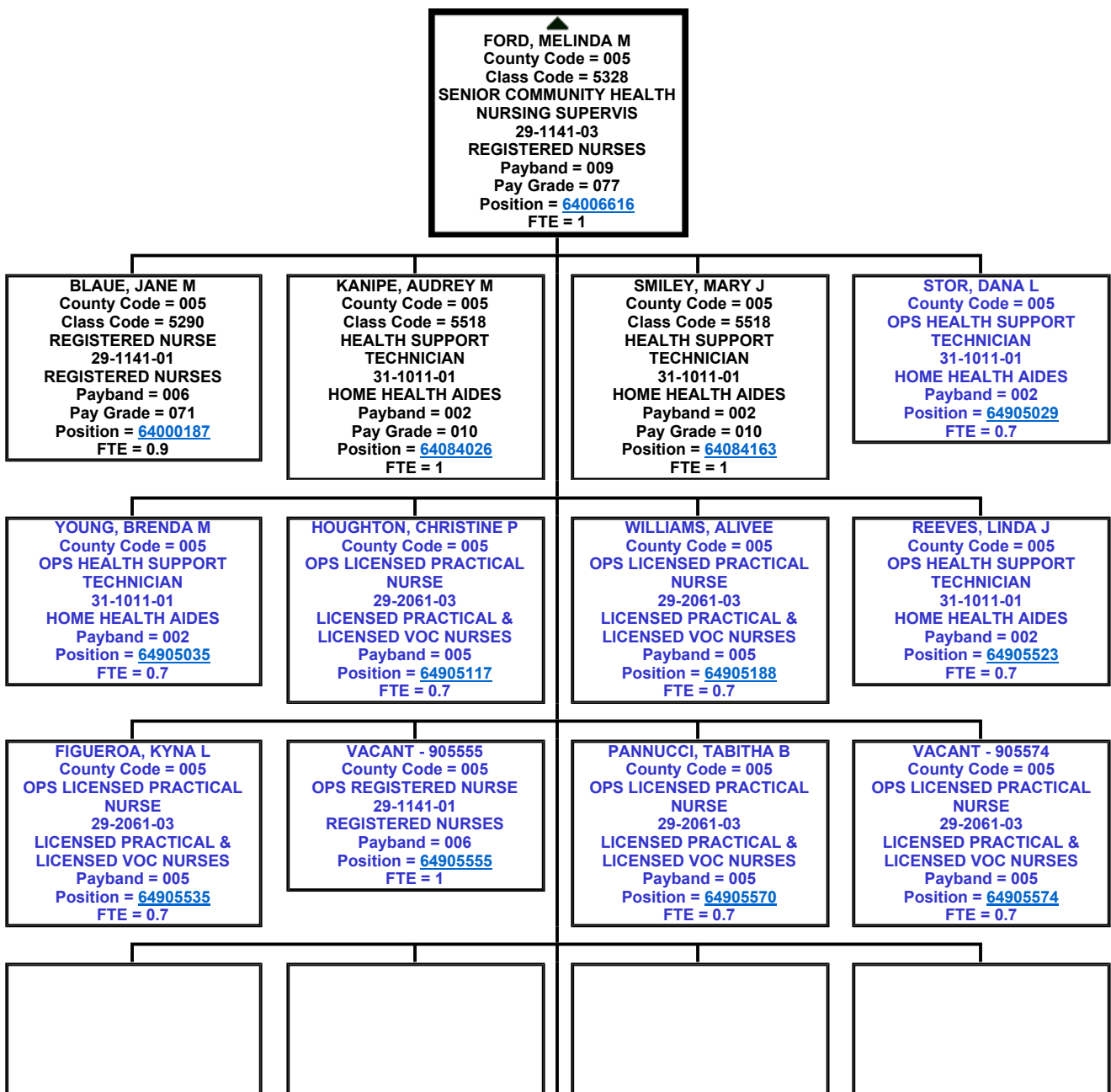
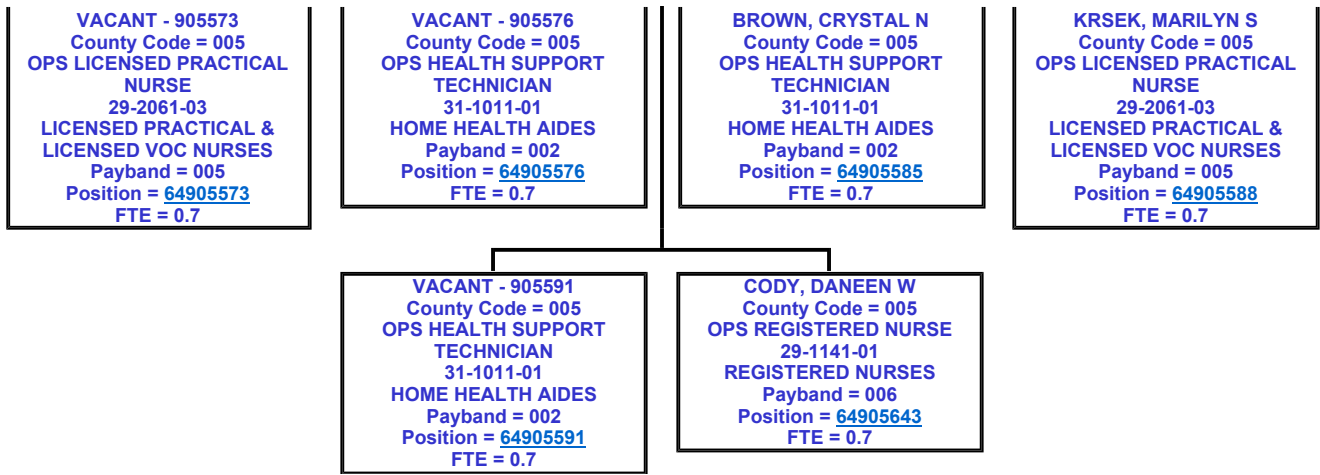
**BROCKHOUSE POTTER,
 FANNIE R**
 County Code = 005
OPS Registered Nurse
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64905161](#)
 FTE = 0.7

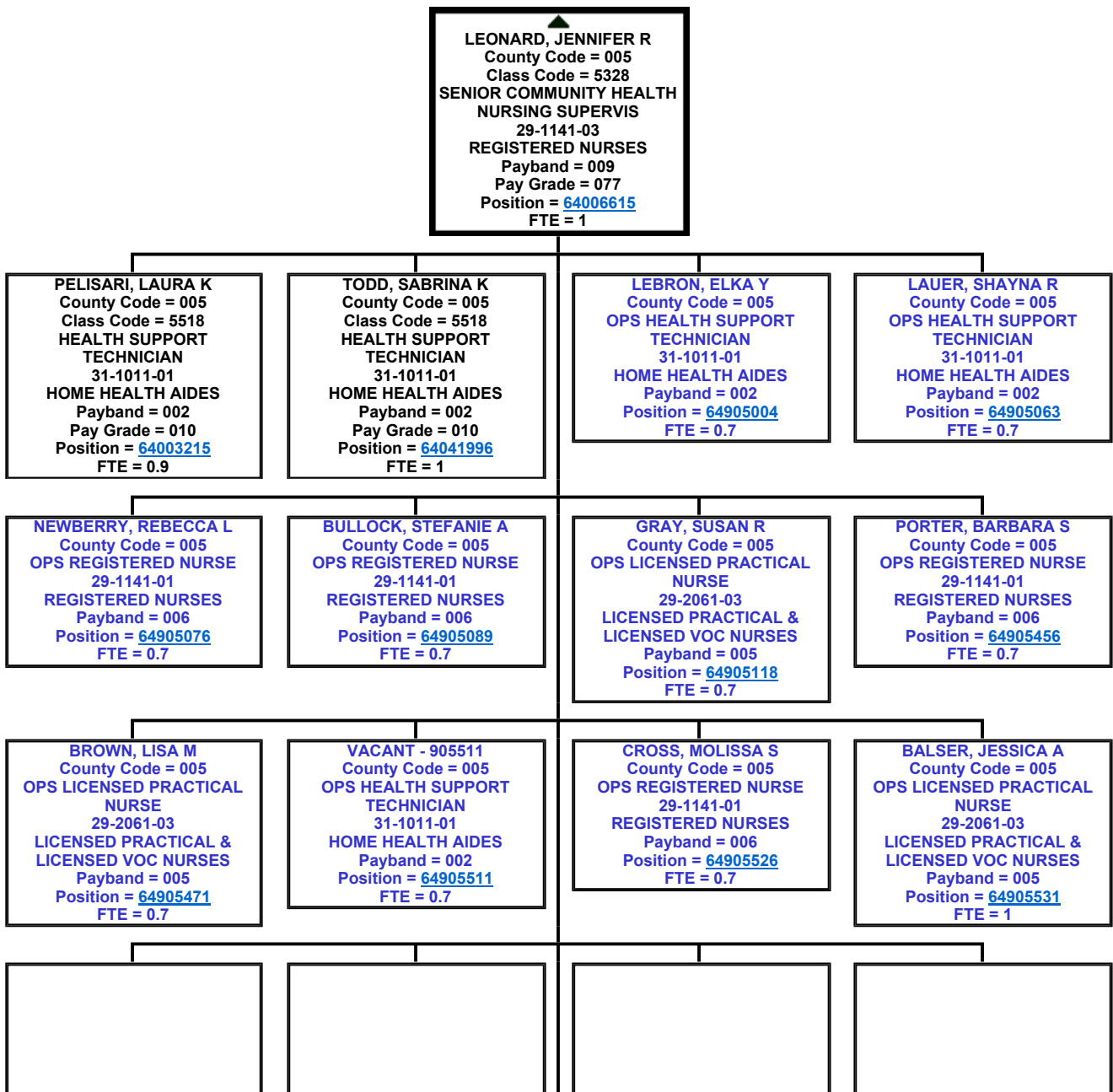
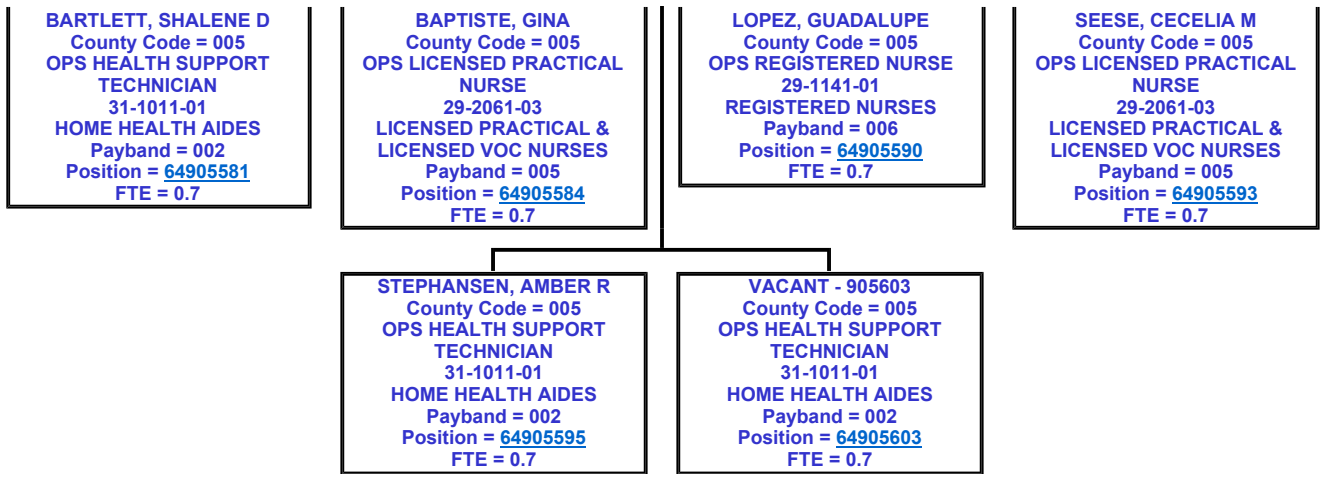
LIPPINCOTT, TAJAH A
 County Code = 005
**OPS HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Position = [64905453](#)
 FTE = 0.7

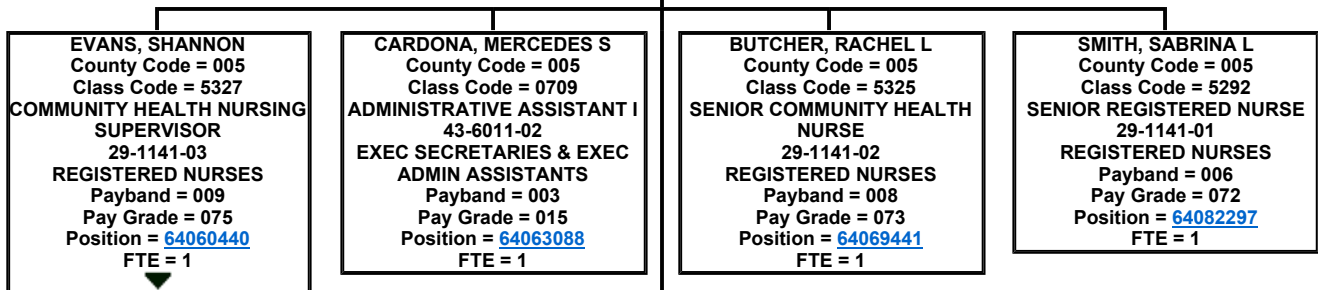
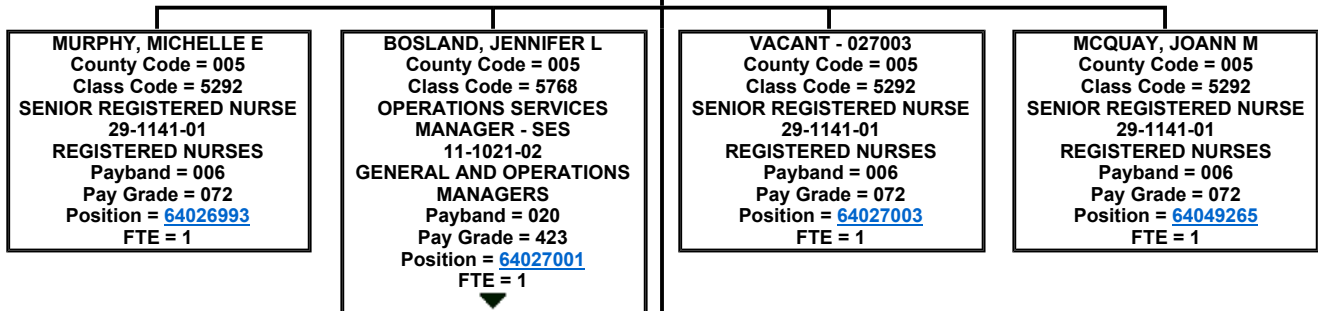
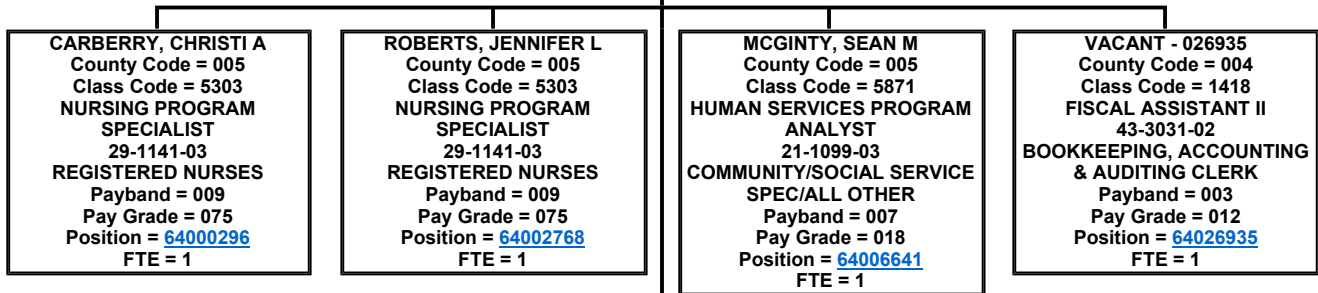
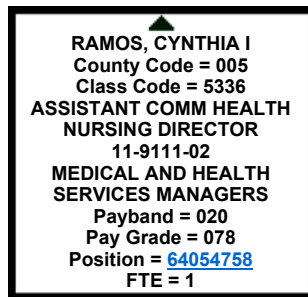
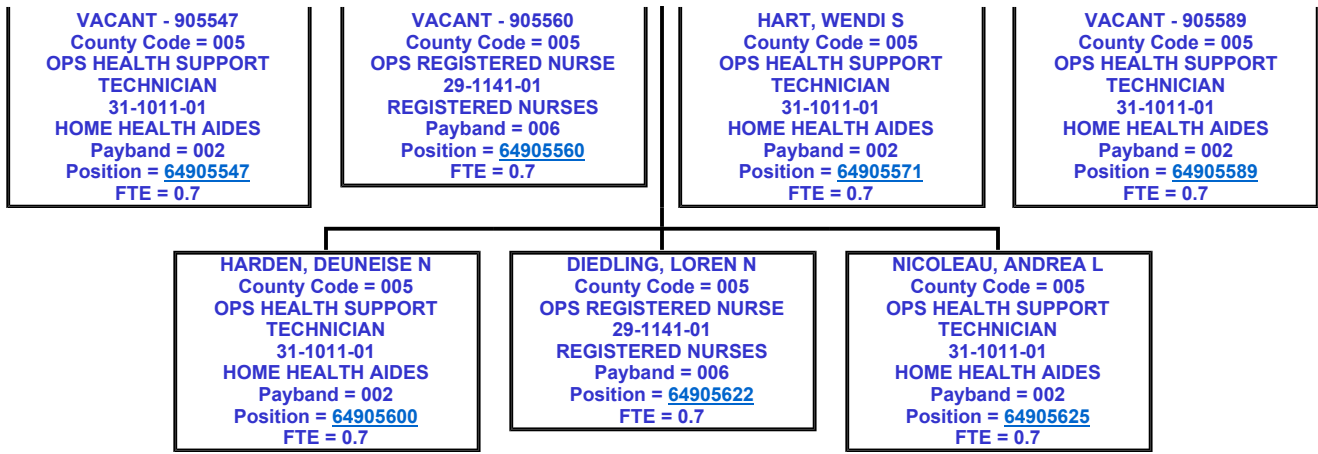
BRYAN, PAMELA D
 County Code = 005
**OPS LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Position = [64905483](#)
 FTE = 0.7

VACANT - 905485
 County Code = 005
**OPS LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Position = [64905485](#)
 FTE = 0.7

BLASADESE, NICOLE K
 County Code = 005
**OPS HEALTH SUPPORT
 TECHNICIAN**
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Position = [64905534](#)
 FTE = 0.7

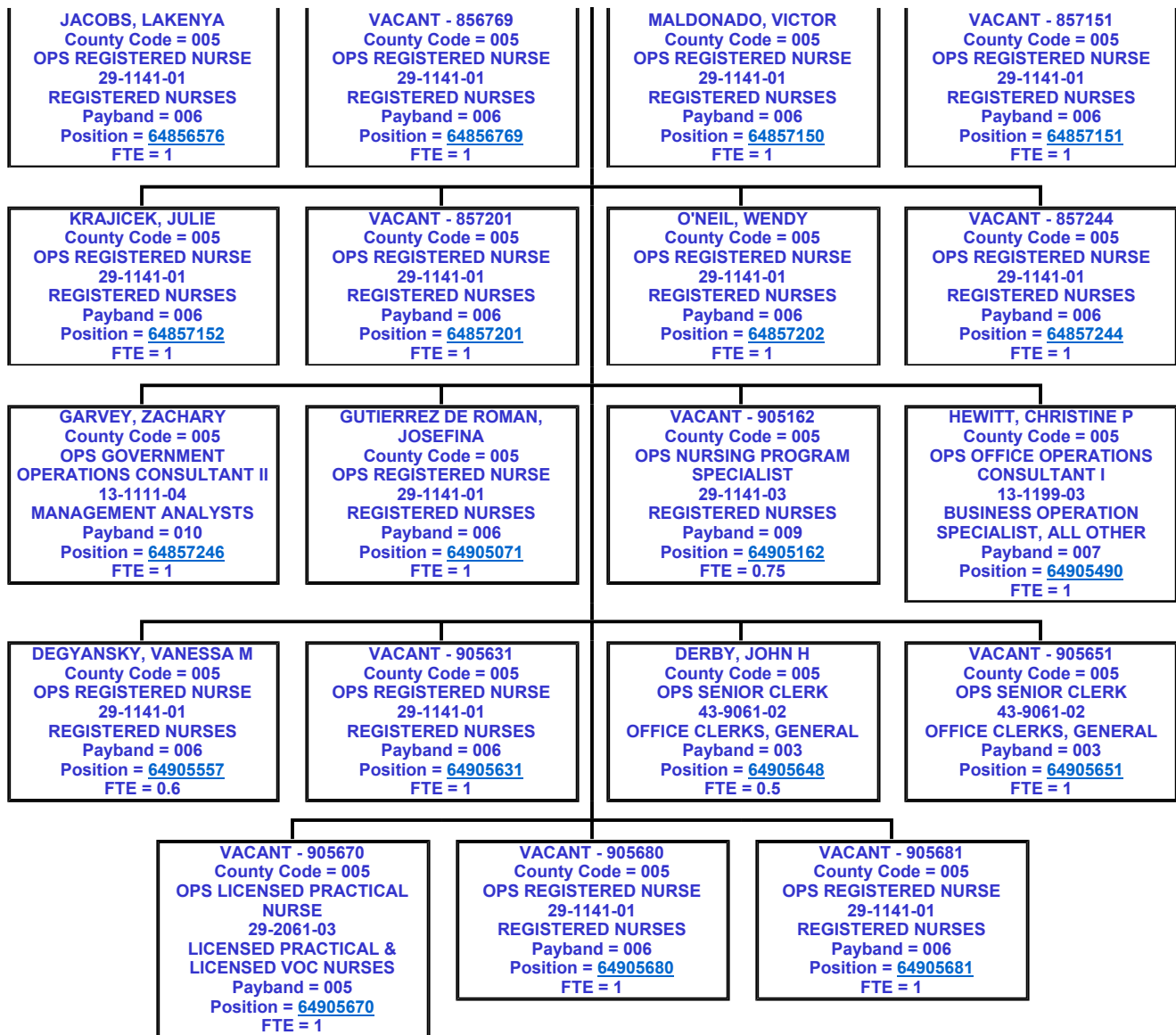


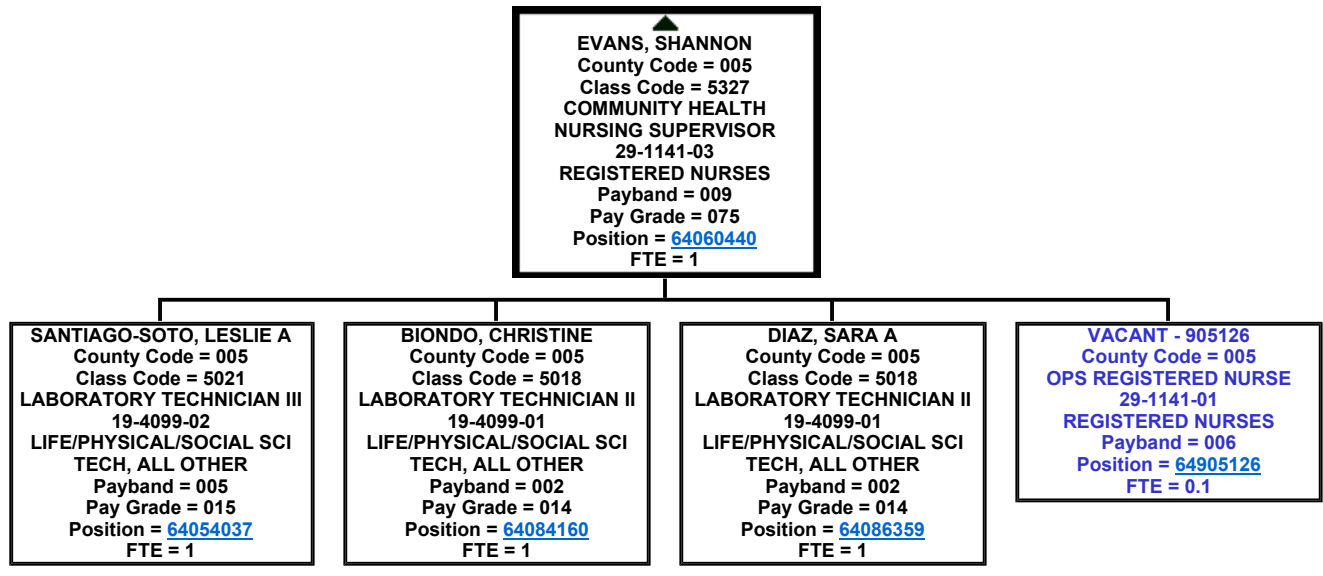


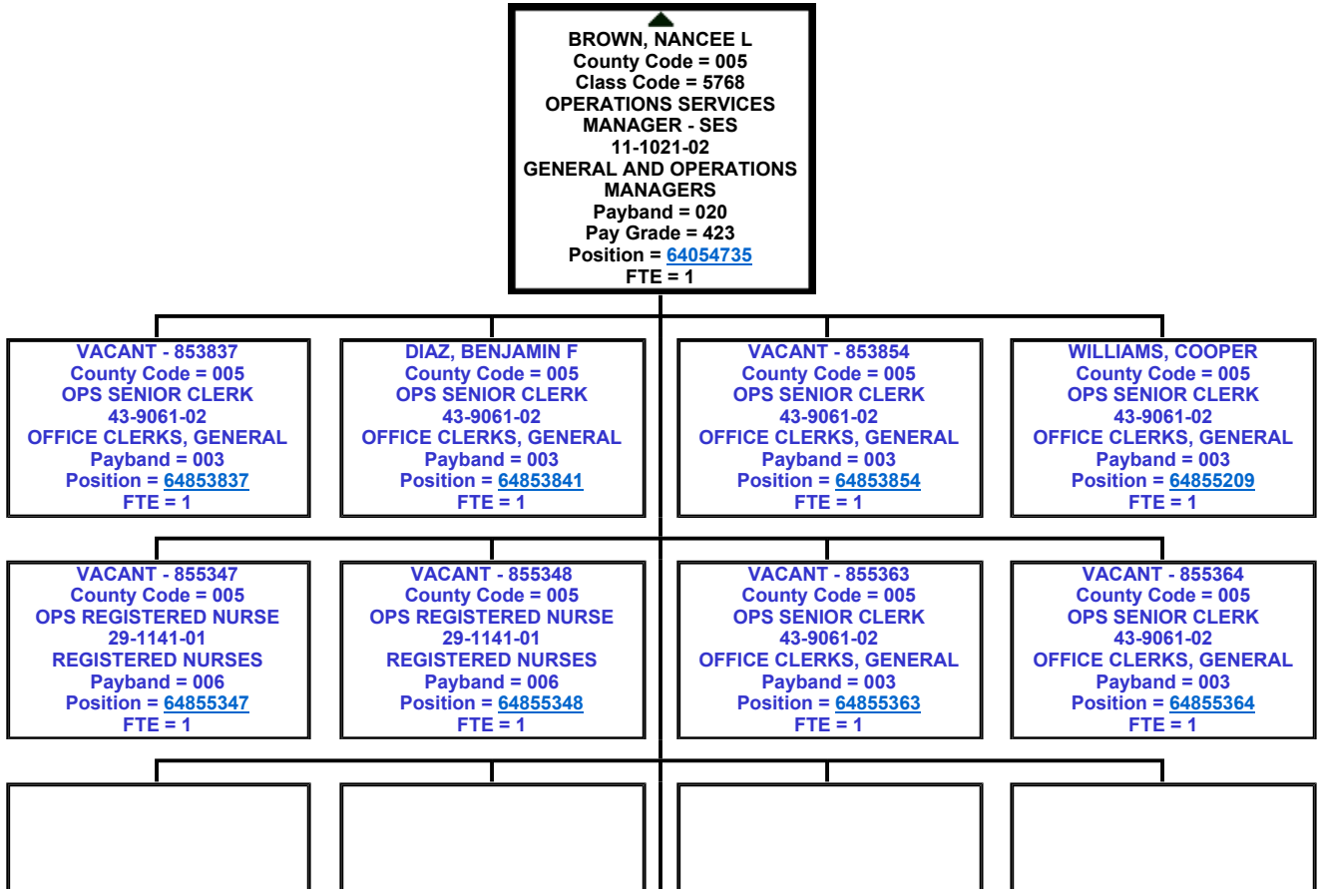
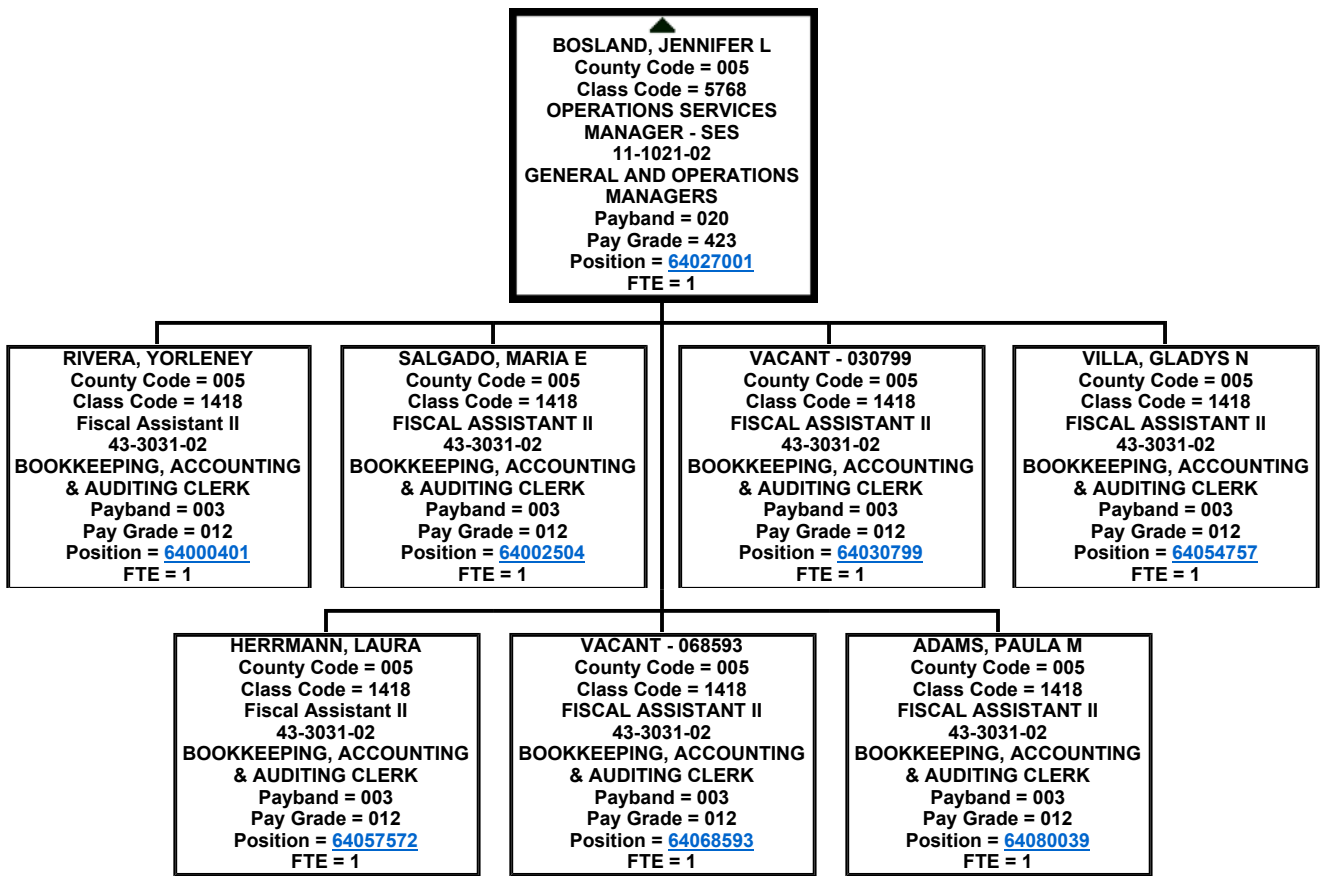


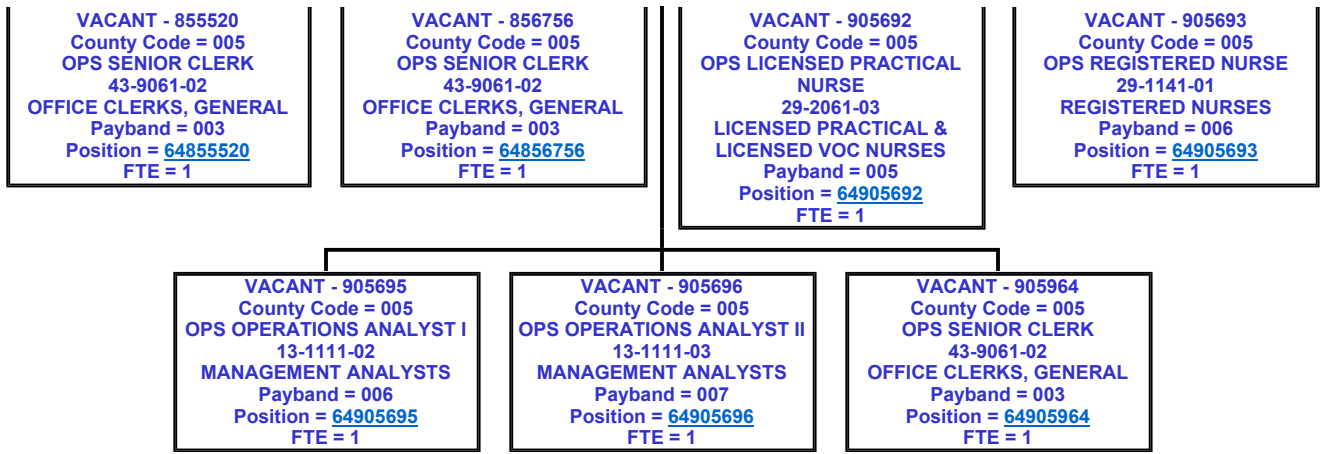


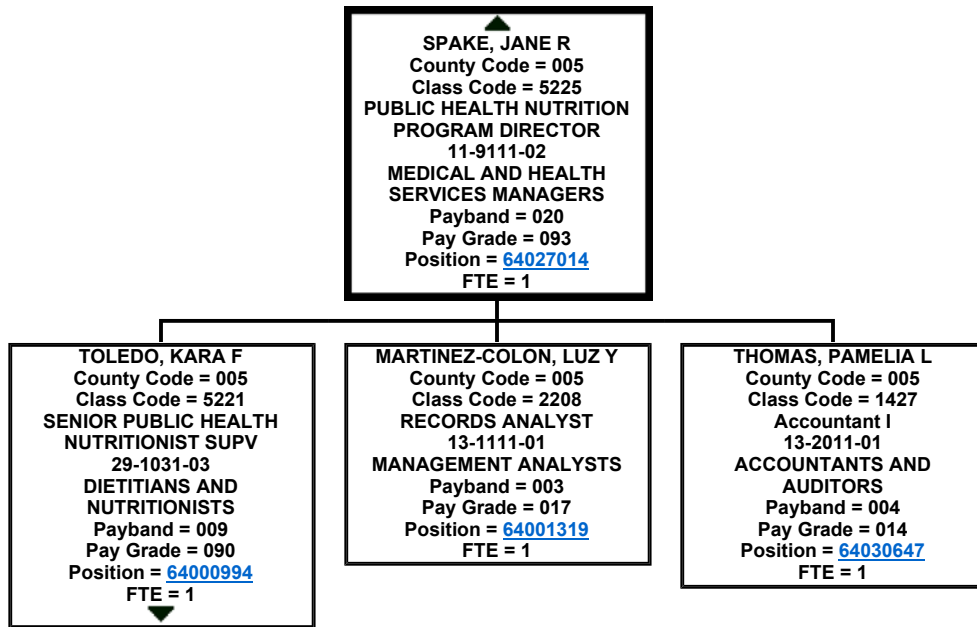


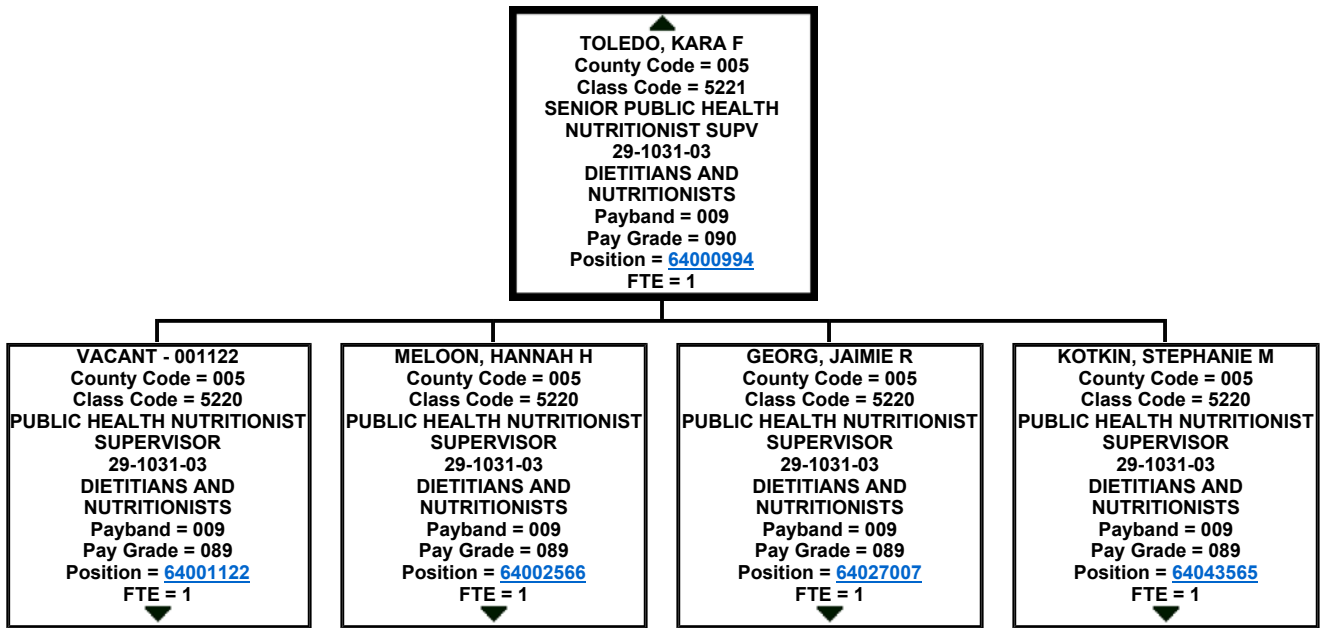


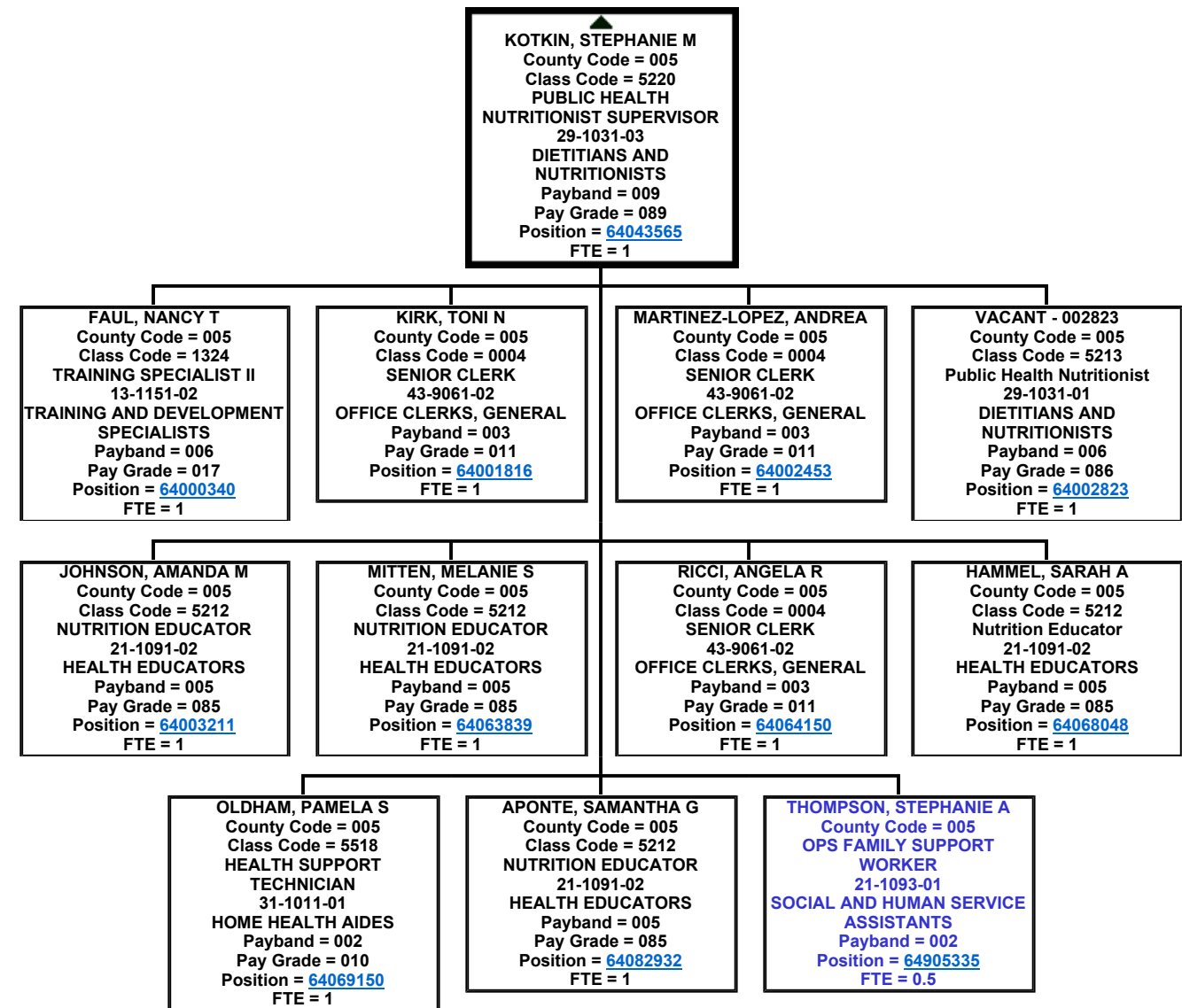


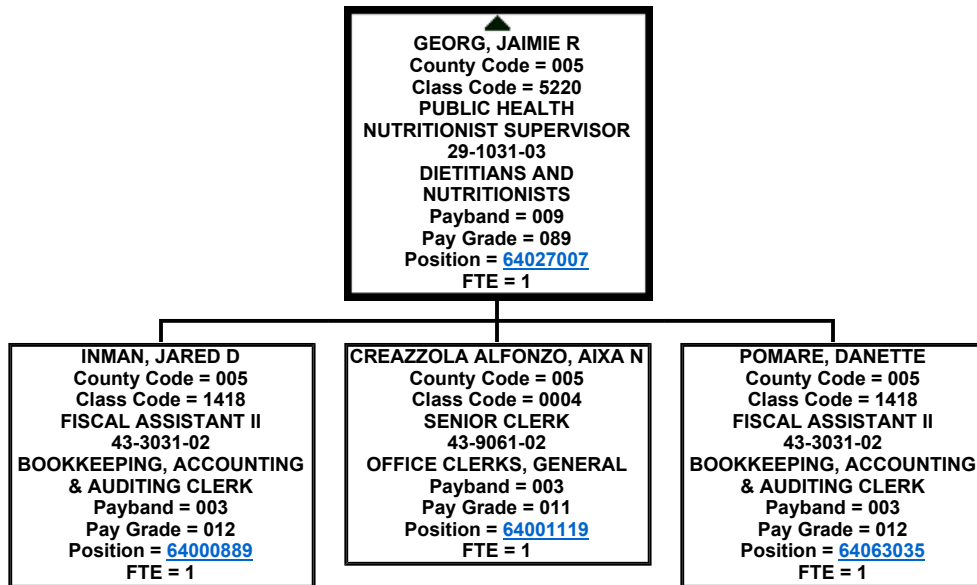


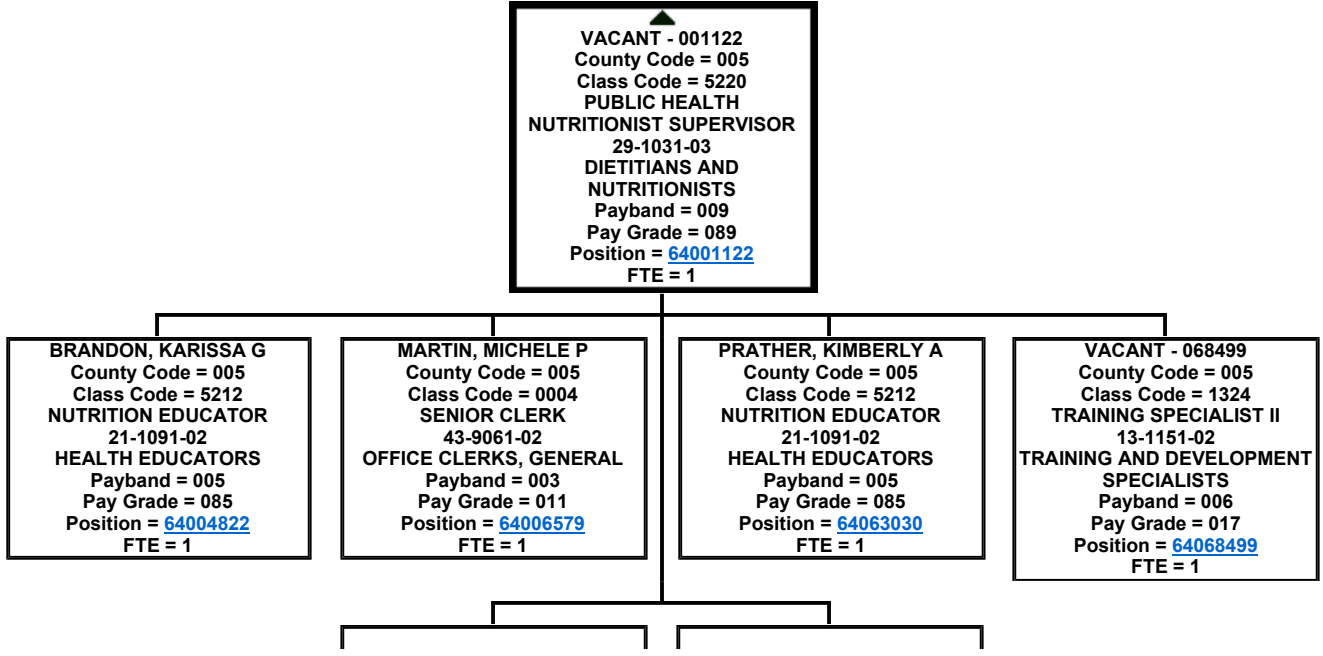
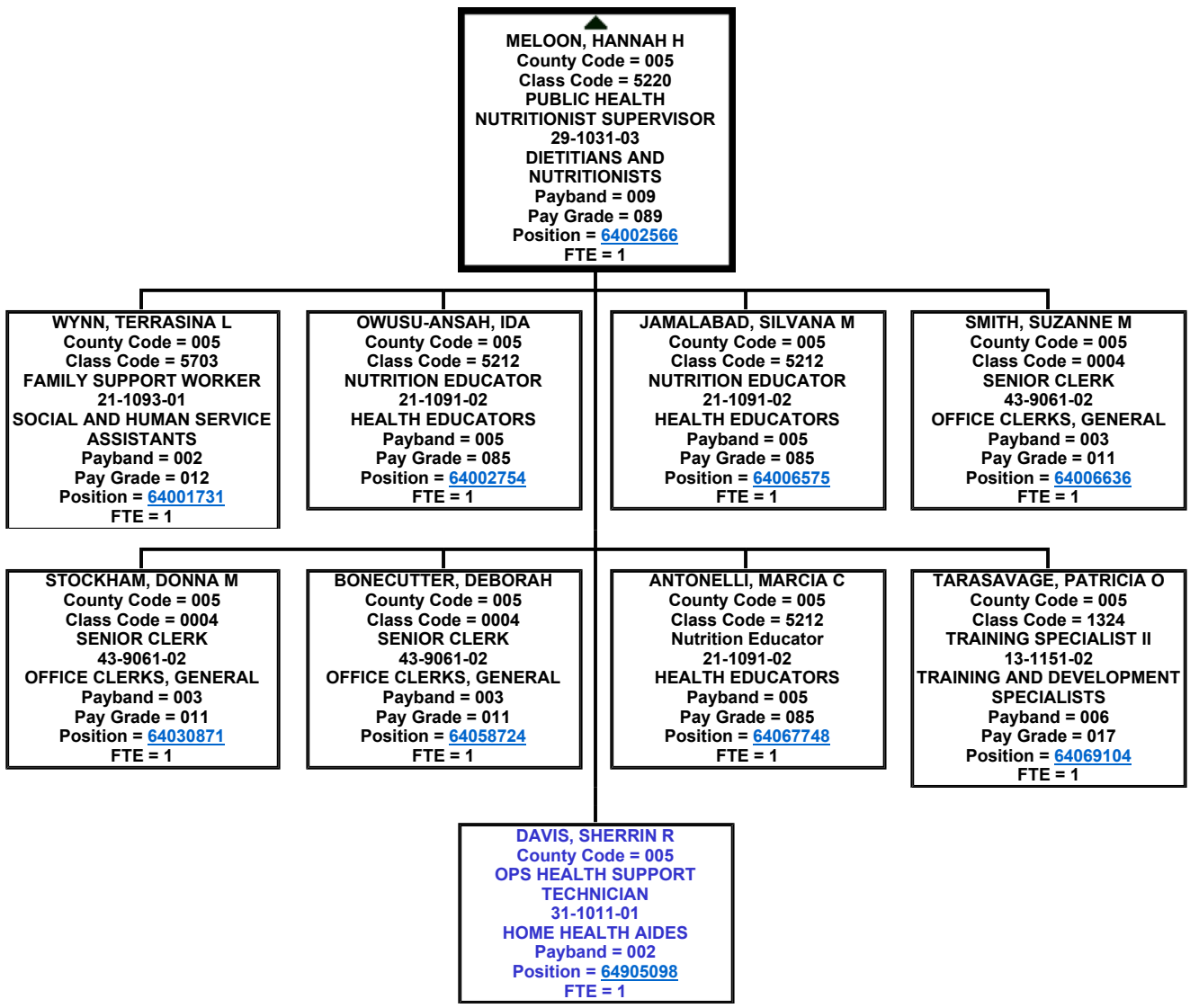






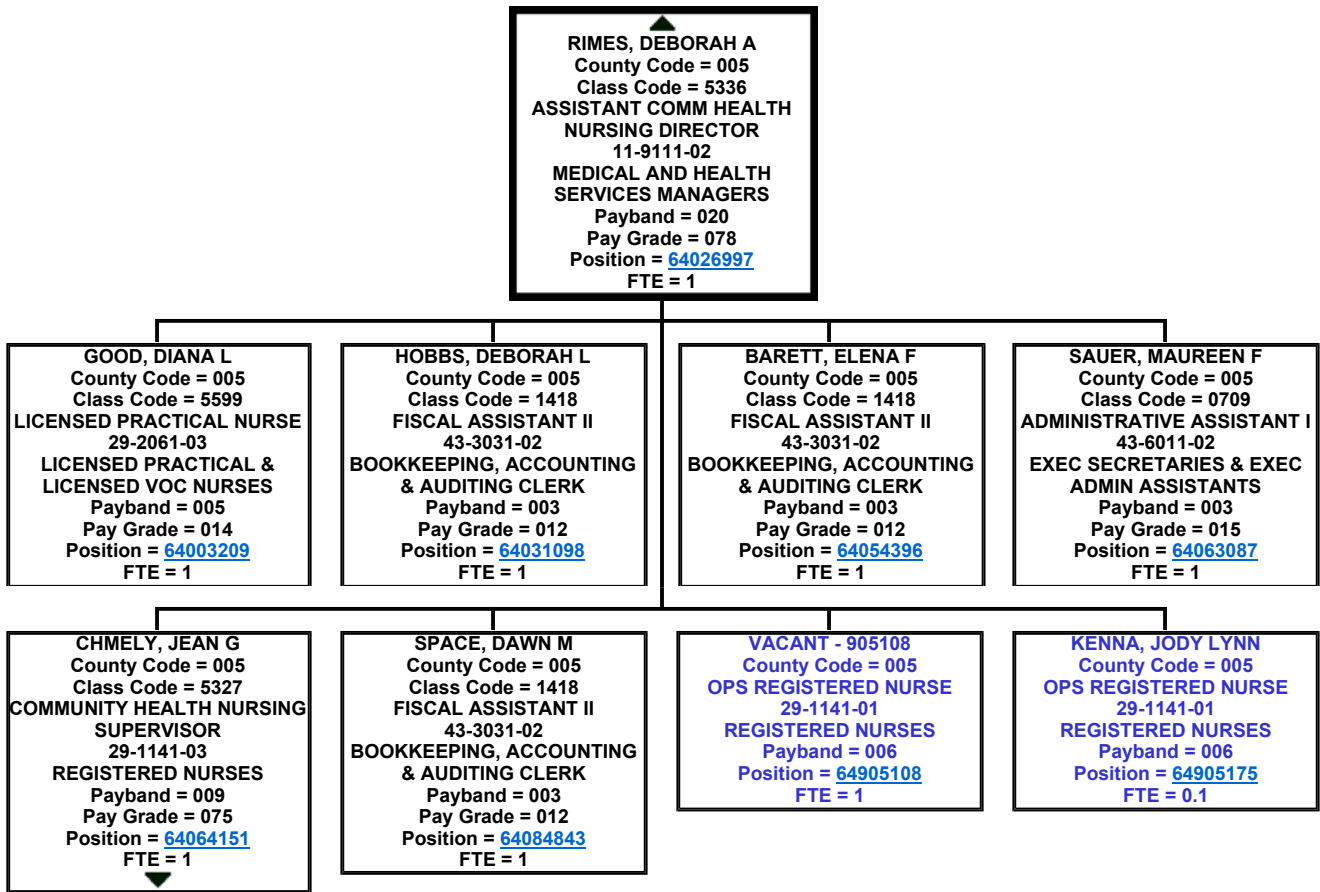






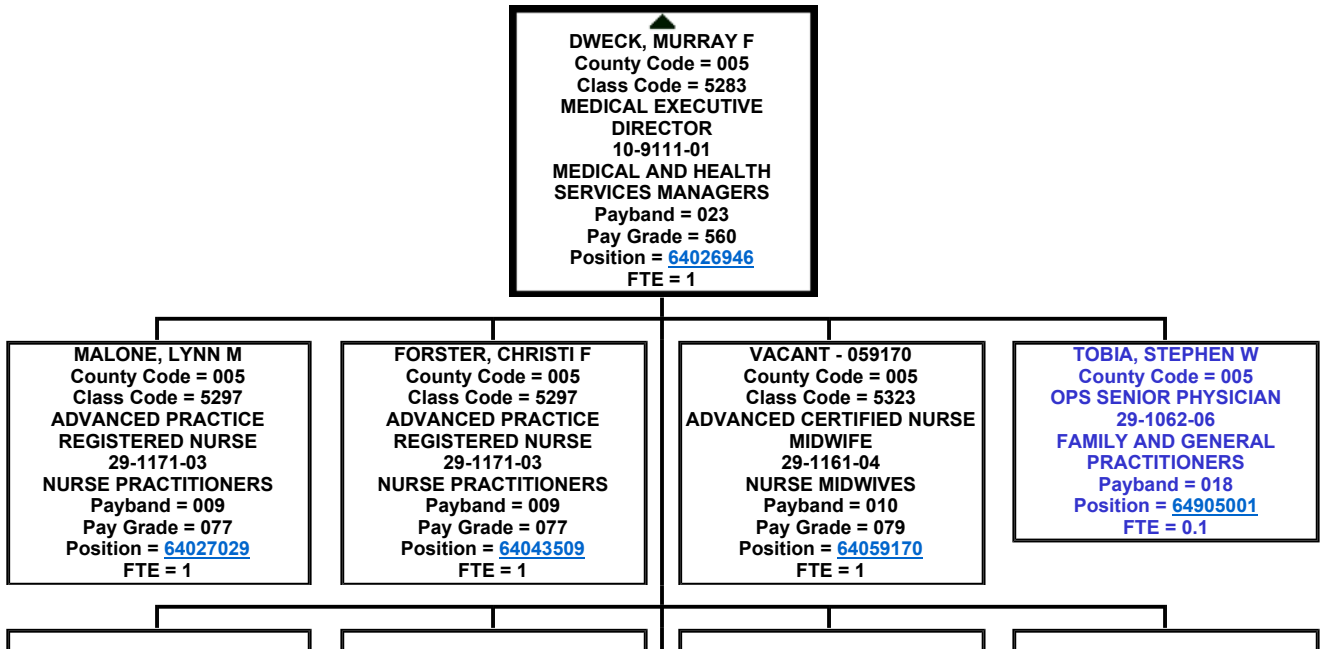
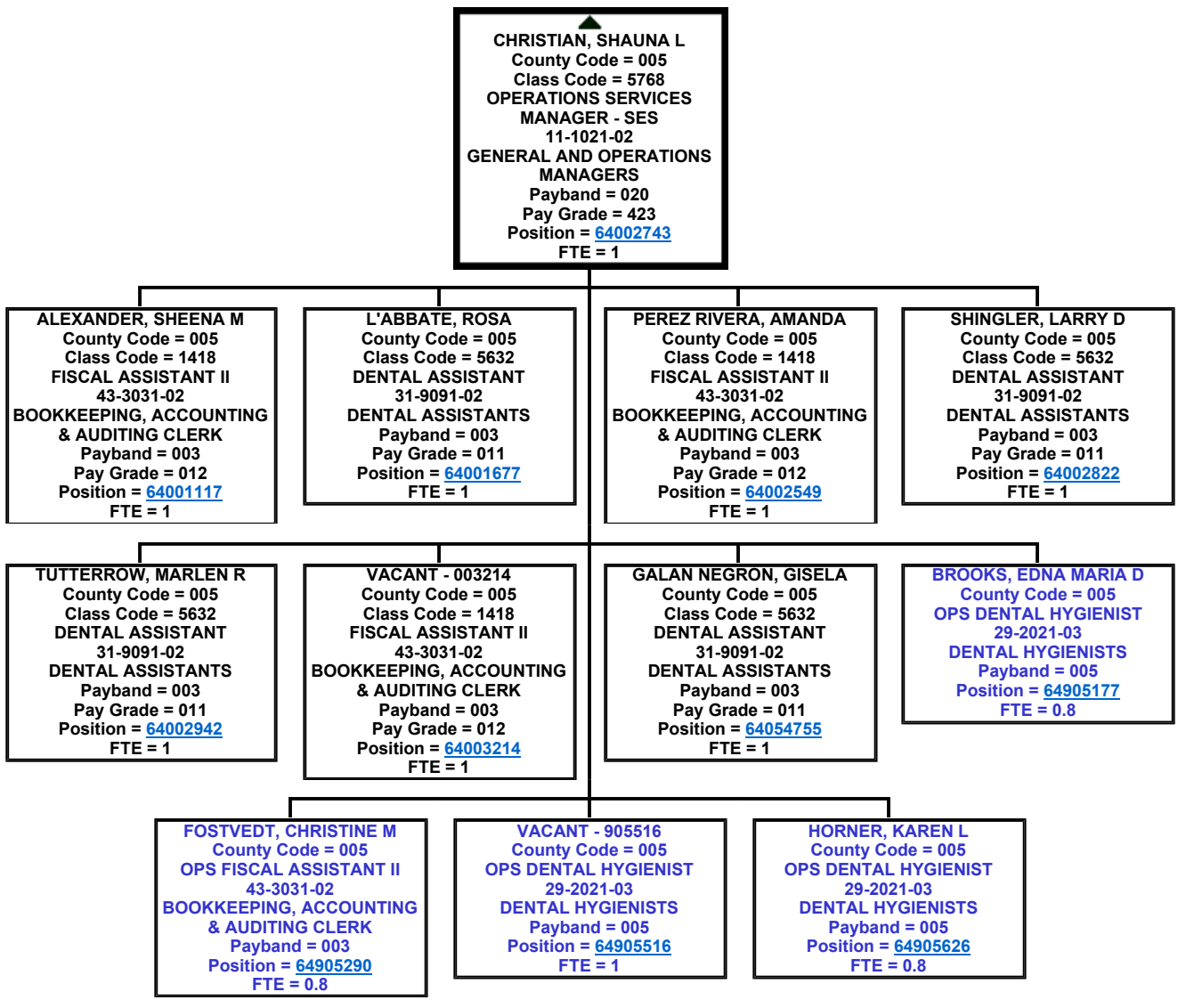
CARMICHEAL, DEBORAH A
County Code = 005
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64084158](#)
FTE = 1

VACANT - 905002
County Code = 005
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64905002](#)
FTE = 0.5

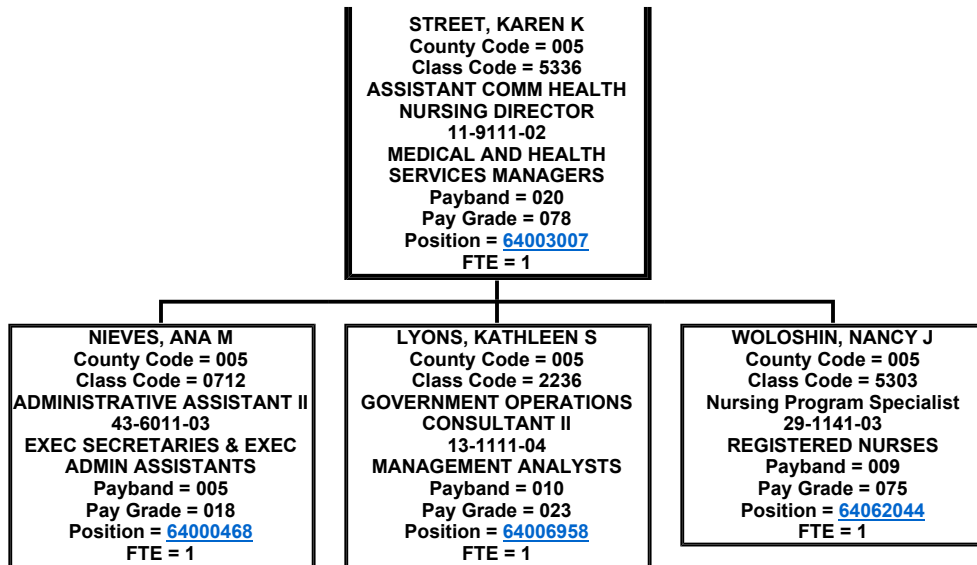


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CHMELY, JEAN G
County Code = 005
Class Code = 5327
COMMUNITY HEALTH
NURSING SUPERVISOR
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64064151](#)
FTE = 1

ROTHWELL, MARY C
County Code = 005
Class Code = 5021
LABORATORY TECHNICIAN III
19-4099-02
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
Payband = 005
Pay Grade = 015
Position = [64068261](#)
FTE = 1





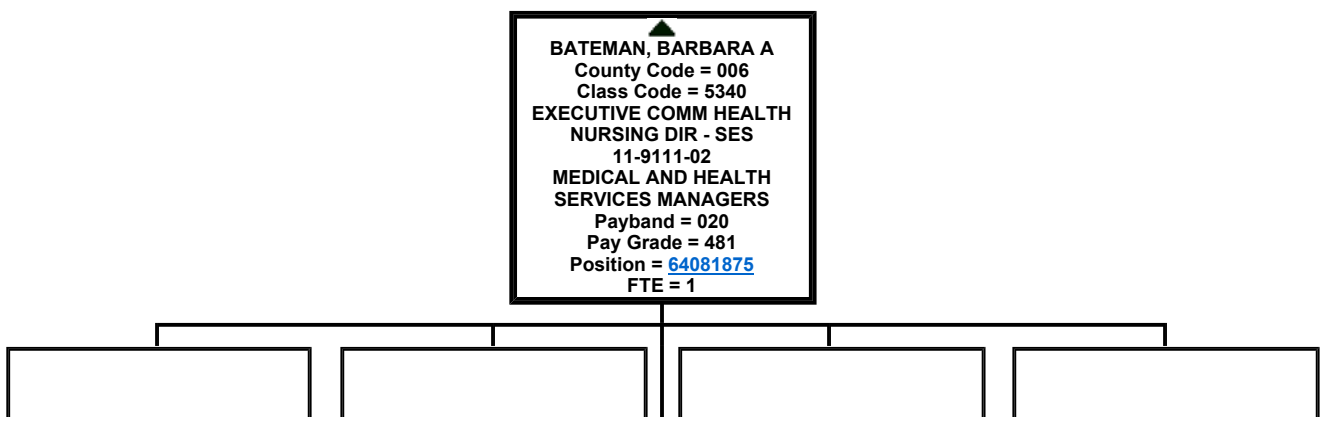
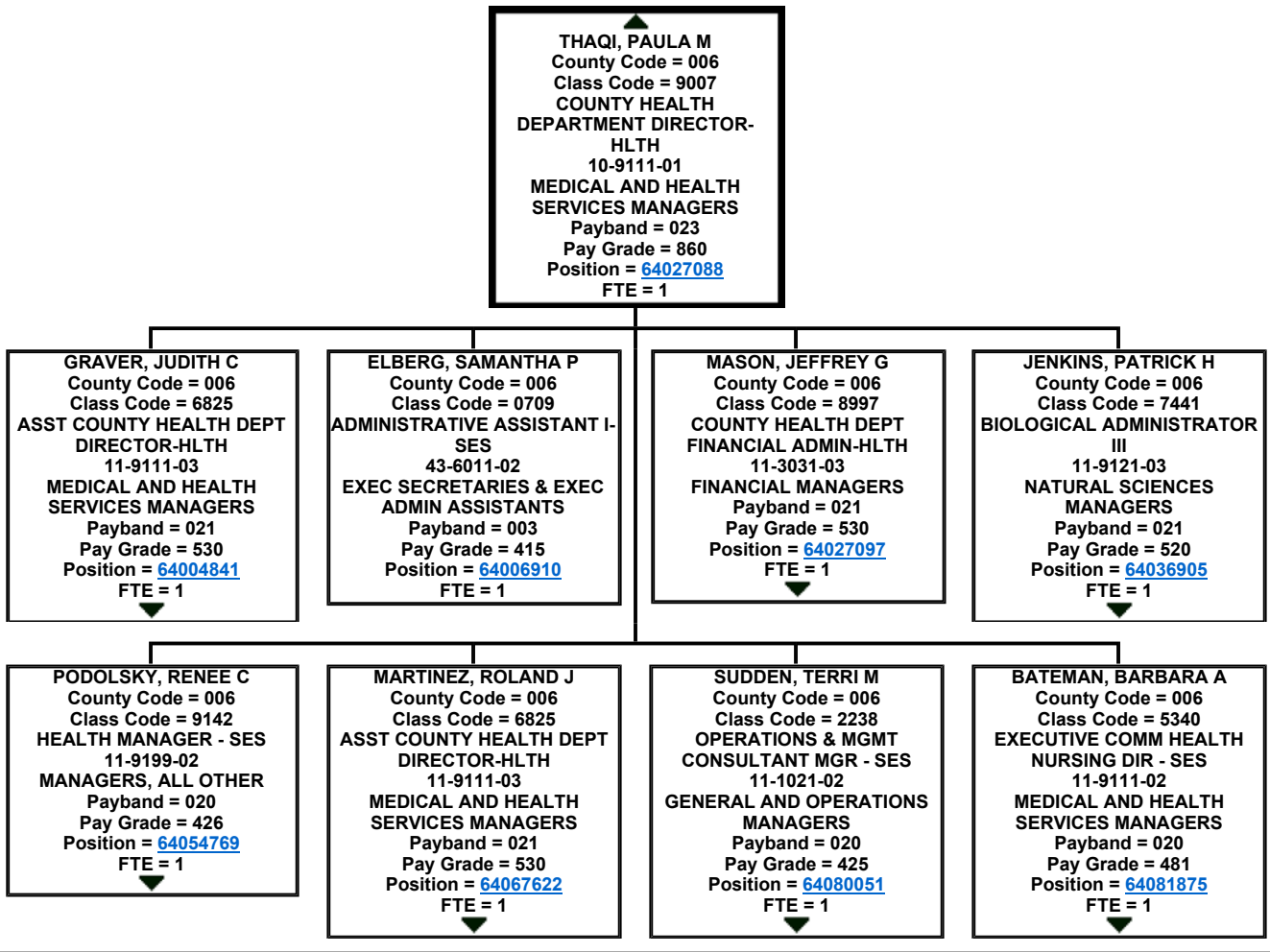


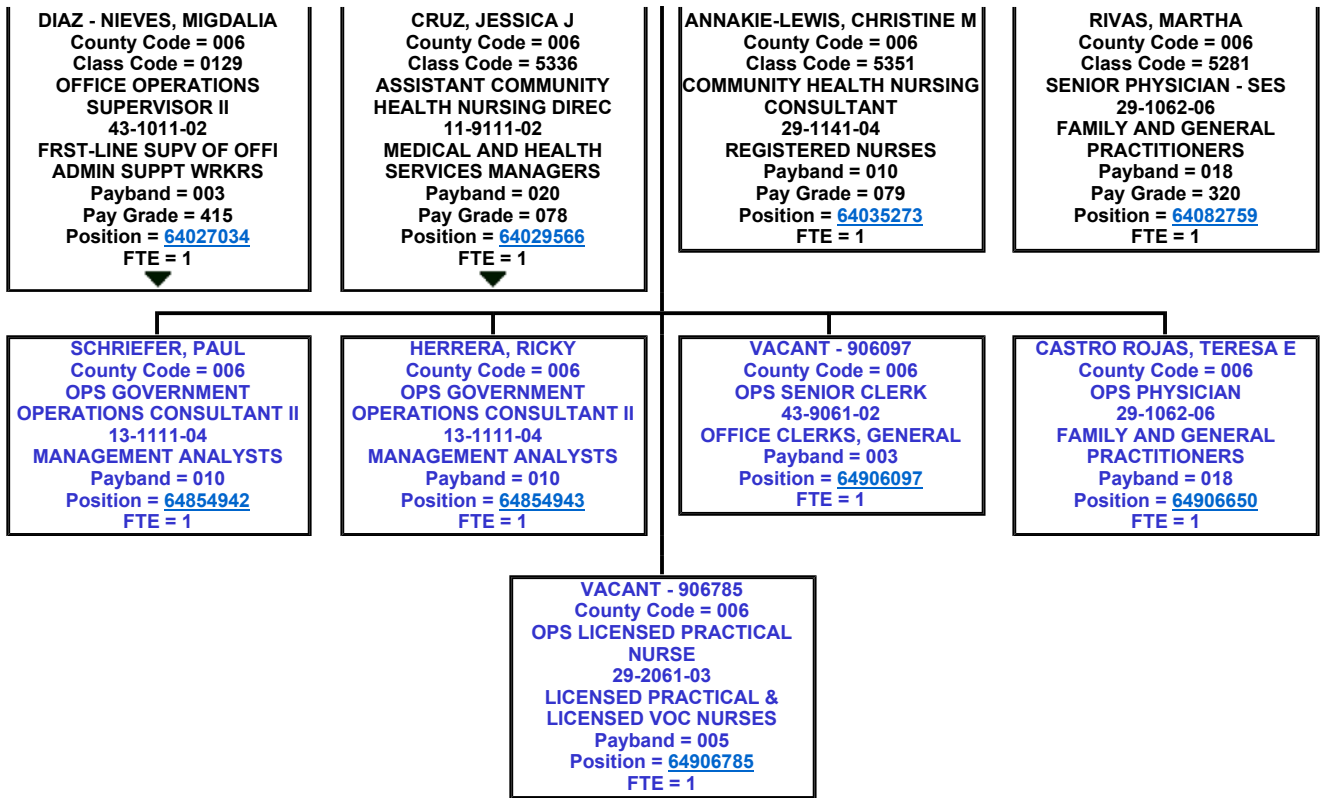
Florida Department of Health

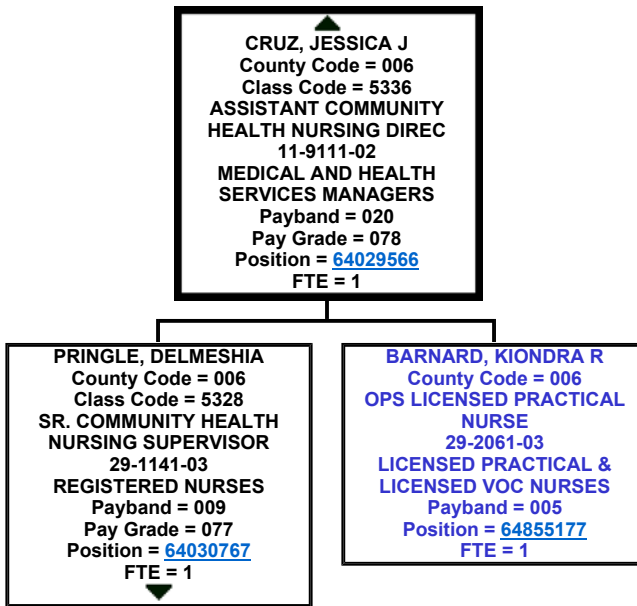
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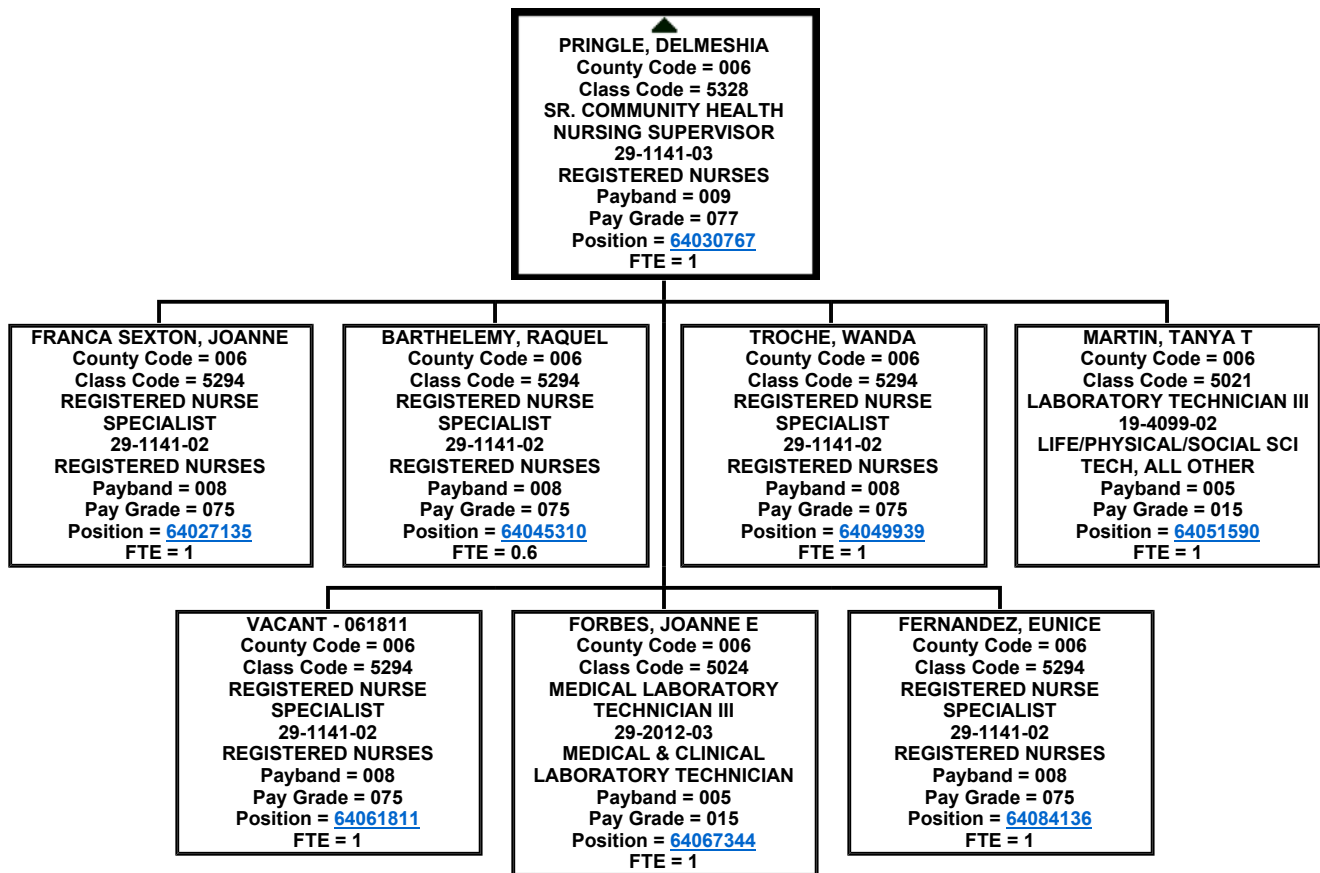
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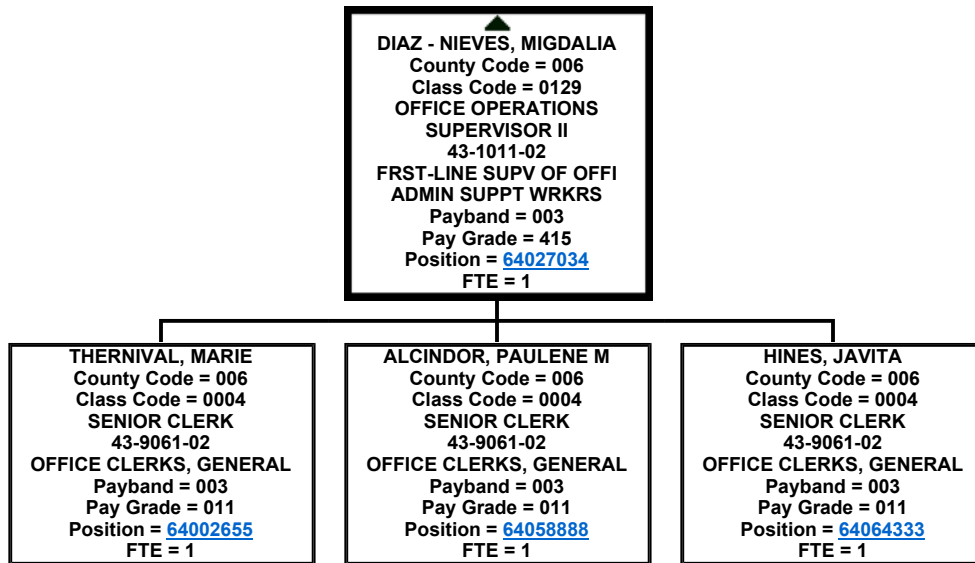
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

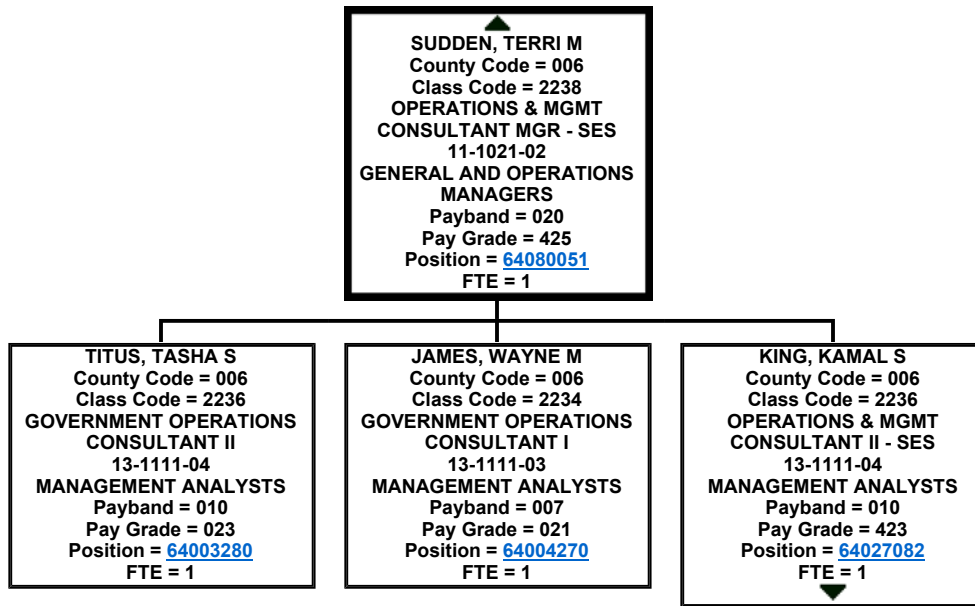


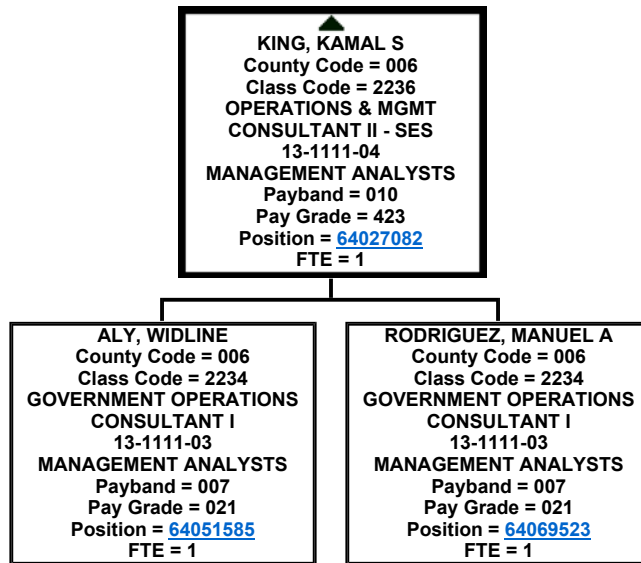


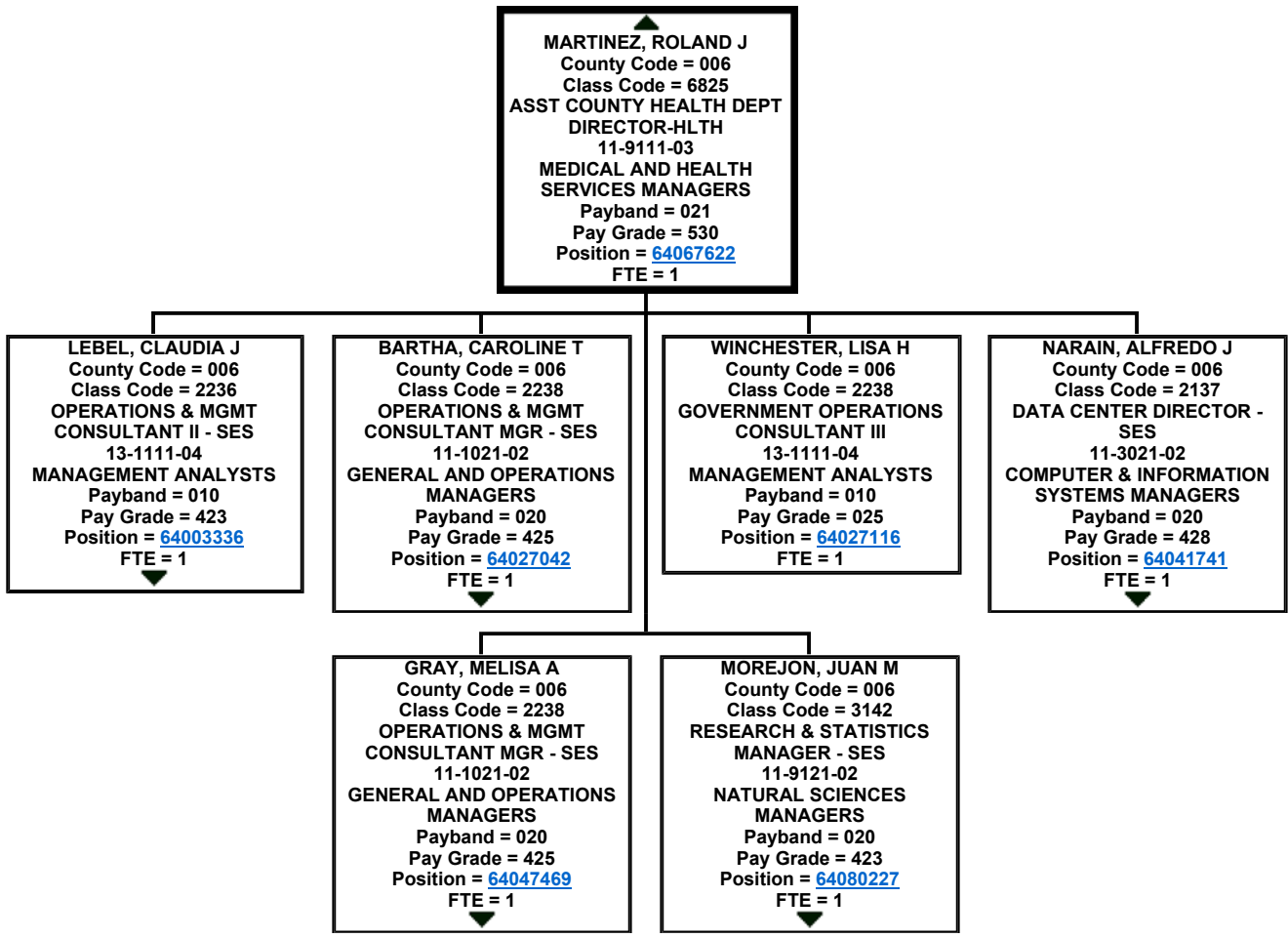


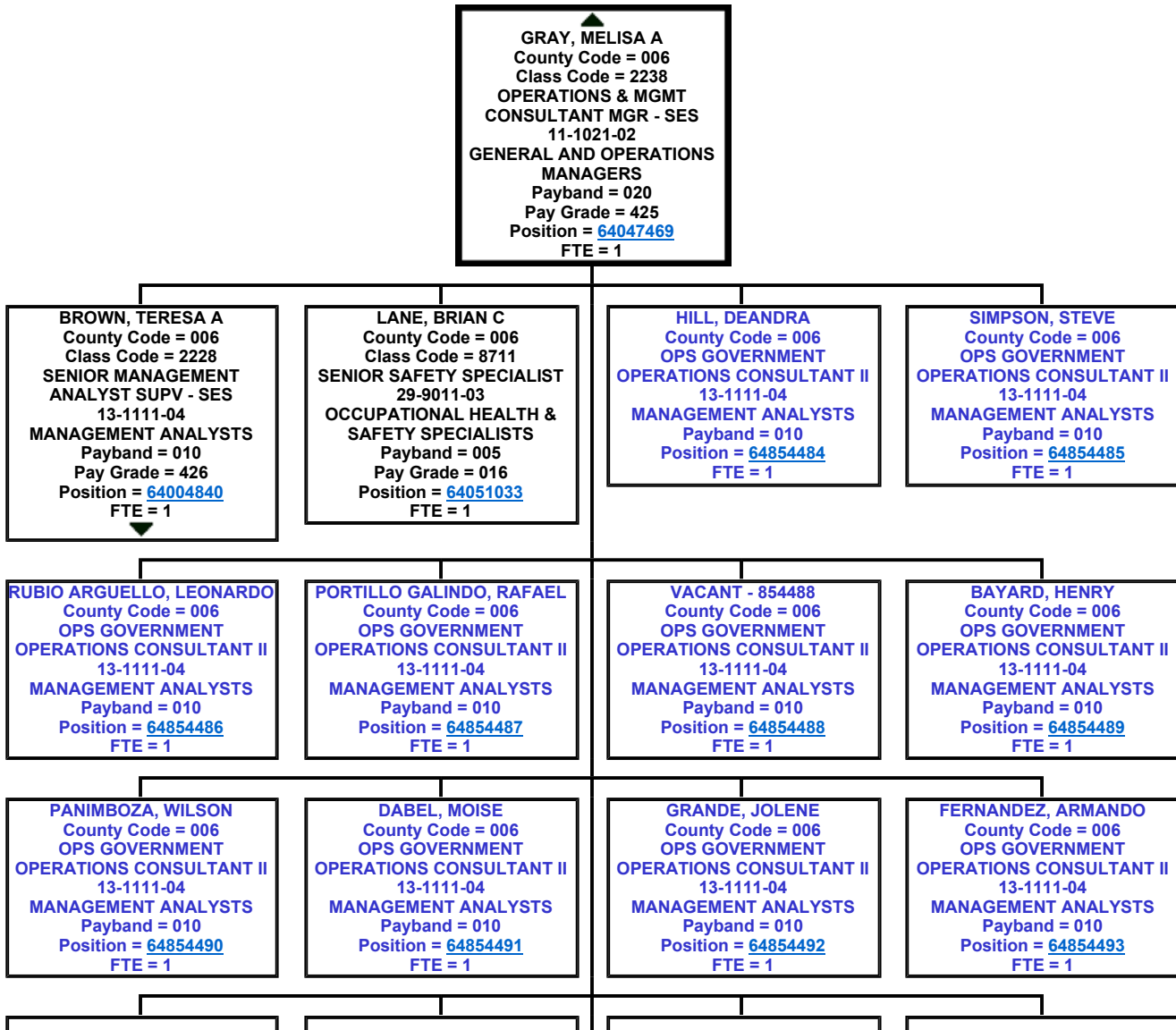
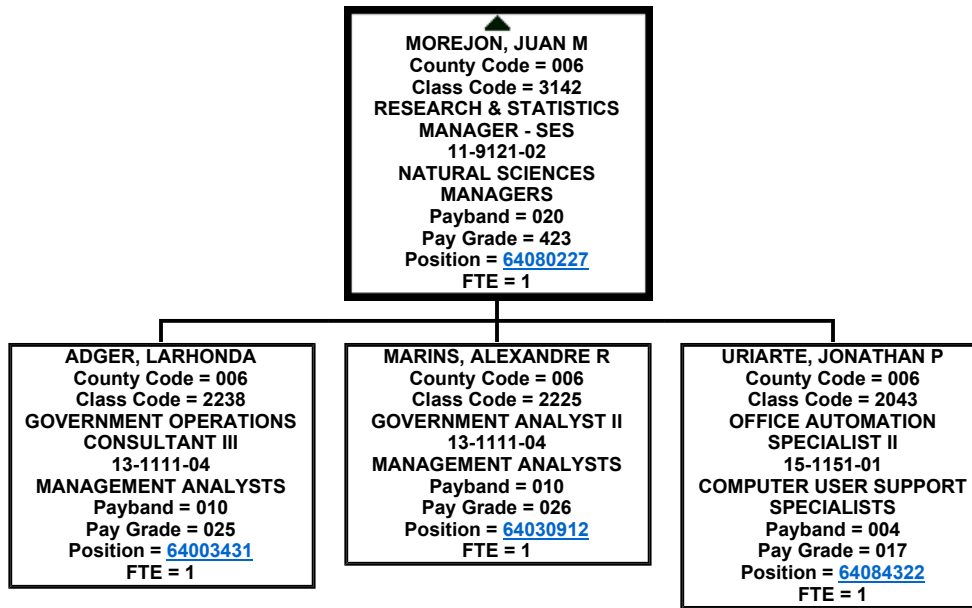


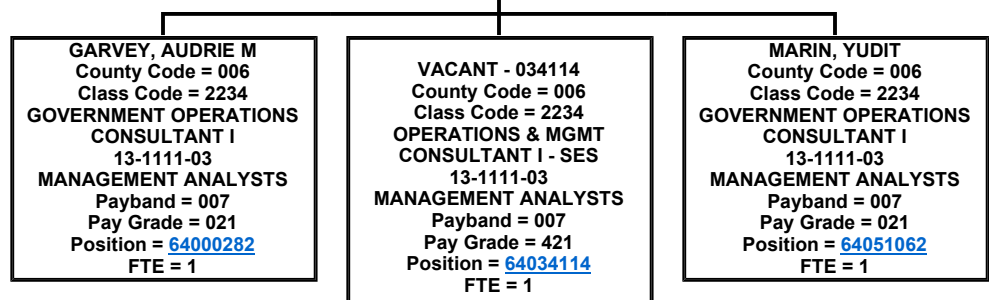
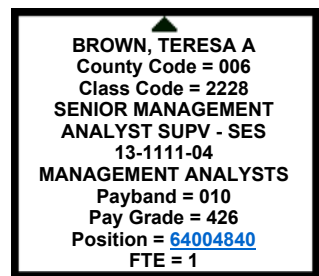




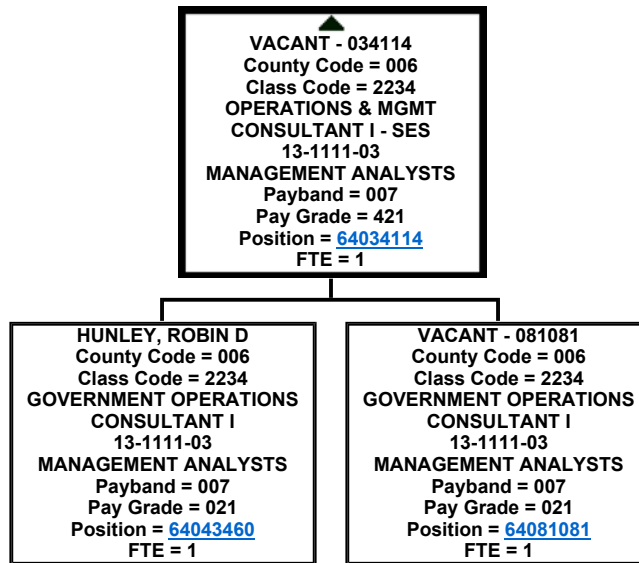


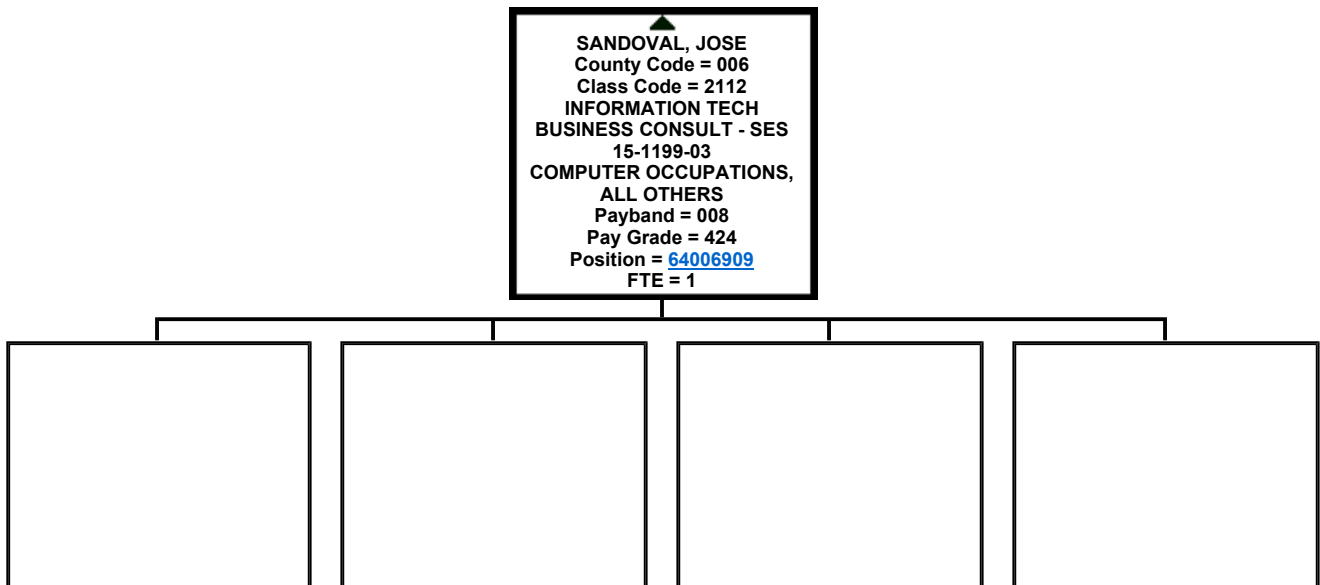
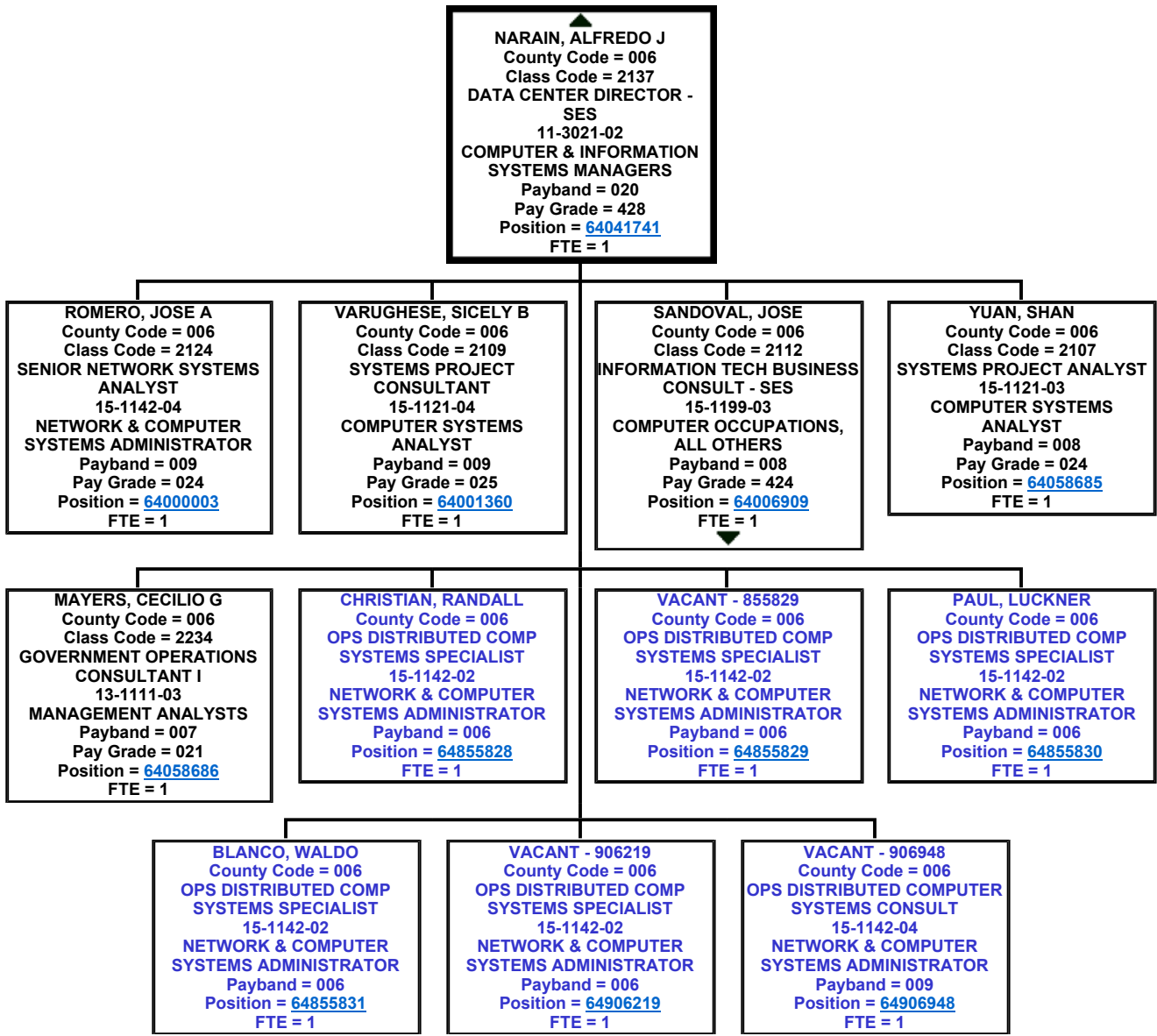






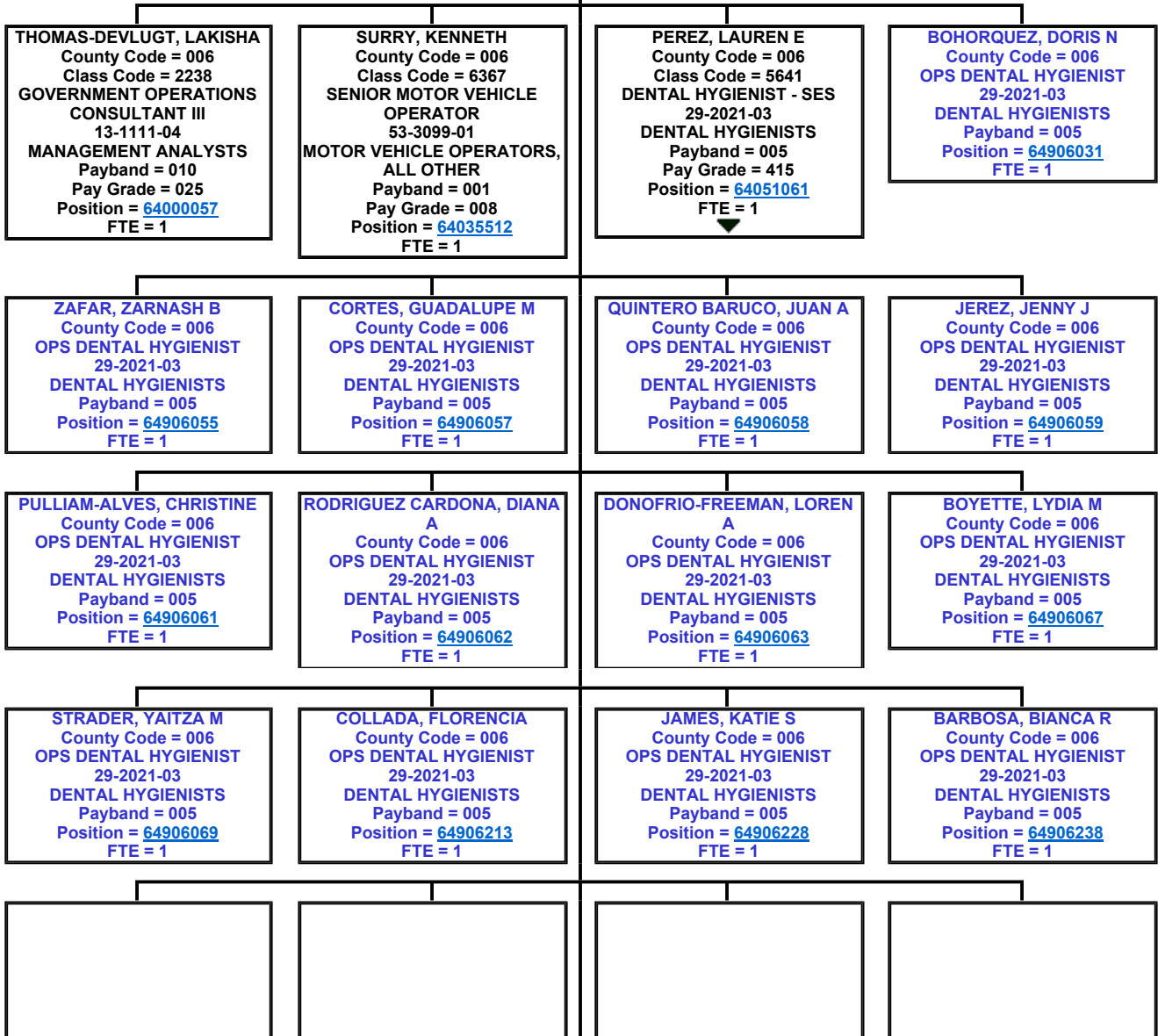


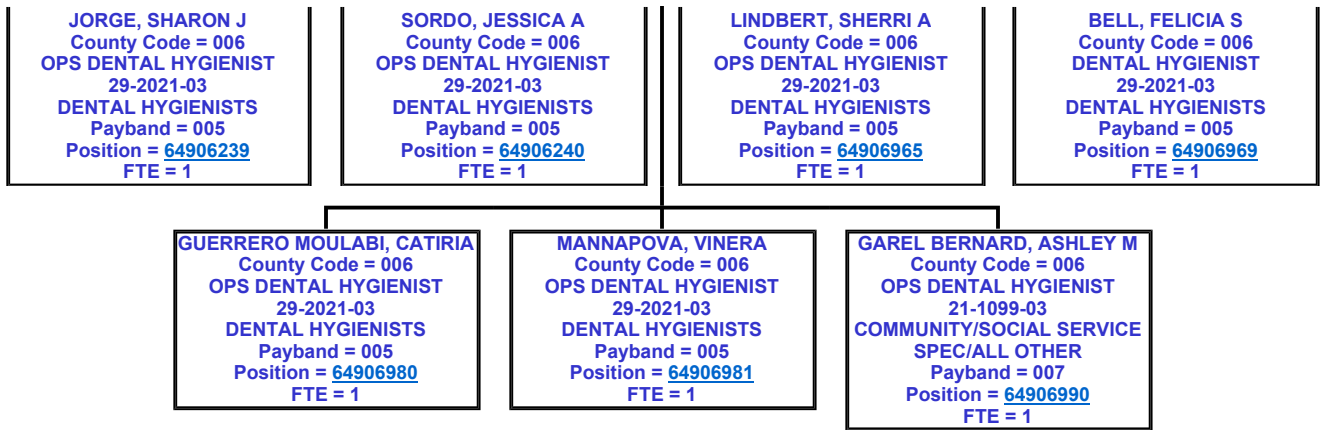




DAVILA MANSILLA, SOFIA County Code = 006 Class Code = 2050 DISTRIBUTED COMPUTER SYSTEMS SPECIALIST 15-1142-02 NETWORK & COMPUTER SYSTEMS ADMINISTRATOR Payband = 006 Pay Grade = 020 Position = 64006554 FTE = 1	MATHEW, JOHNSON County Code = 006 Class Code = 2052 DISTRIBUTED COMPUTER SYSTEMS ANALYST 15-1142-02 NETWORK & COMPUTER SYSTEMS ADMINISTRATOR Payband = 006 Pay Grade = 022 Position = 64049171 FTE = 1	LAIQ, ASIM County Code = 006 Class Code = 2050 DISTRIBUTED COMPUTER SYSTEMS SPECIALIST 15-1142-02 NETWORK & COMPUTER SYSTEMS ADMINISTRATOR Payband = 006 Pay Grade = 020 Position = 64068754 FTE = 1	ANDERSON, RONALD A County Code = 006 Class Code = 2050 DISTRIBUTED COMPUTER SYSTEMS SPECIALIST 15-1142-02 NETWORK & COMPUTER SYSTEMS ADMINISTRATOR Payband = 006 Pay Grade = 020 Position = 64082598 FTE = 1
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BARTHA, CAROLINE T
 County Code = 006
 Class Code = 2238
 OPERATIONS & MGMT CONSULTANT MGR - SES
 11-1021-02
 GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64027042](#)
 FTE = 1





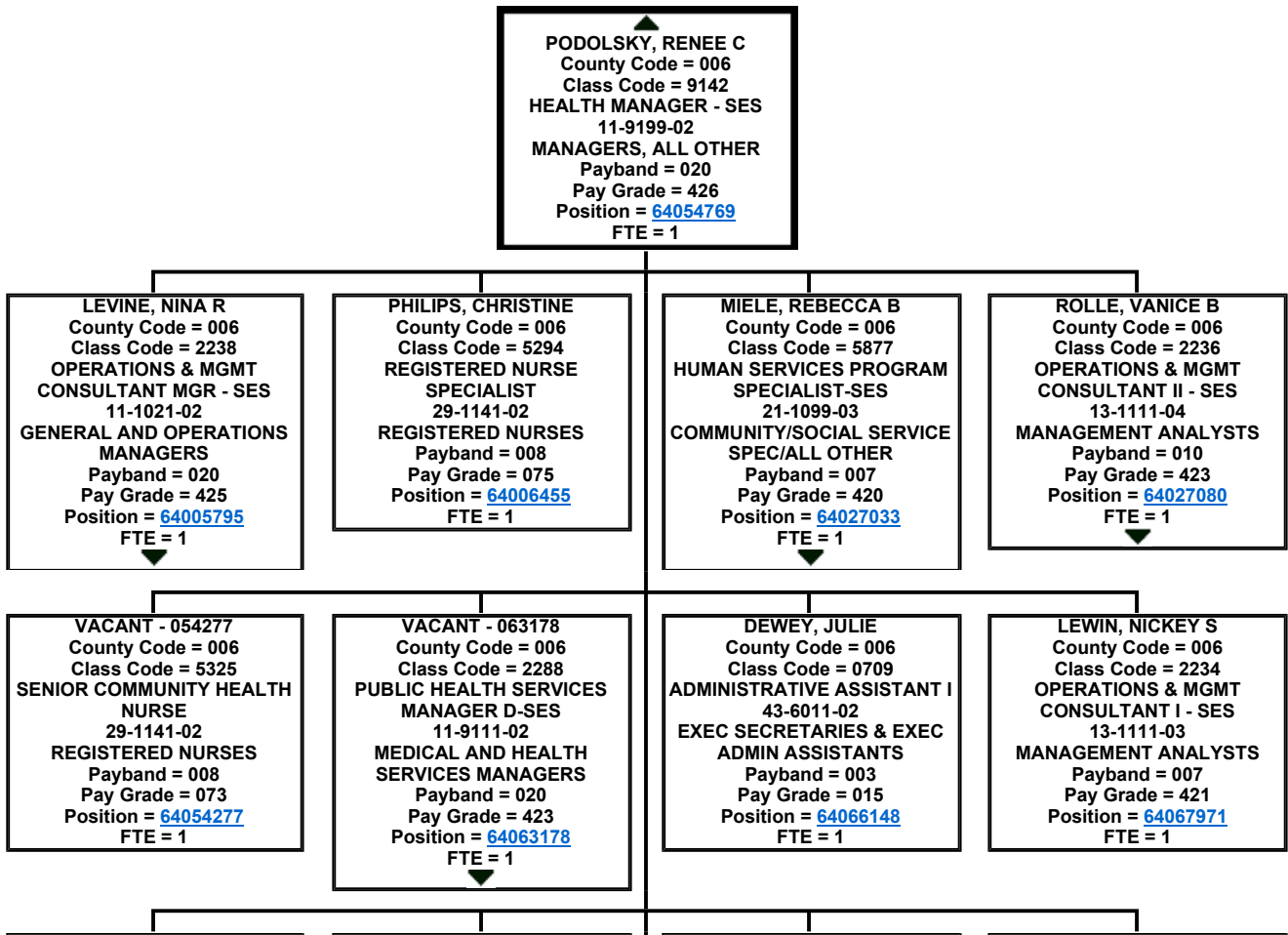
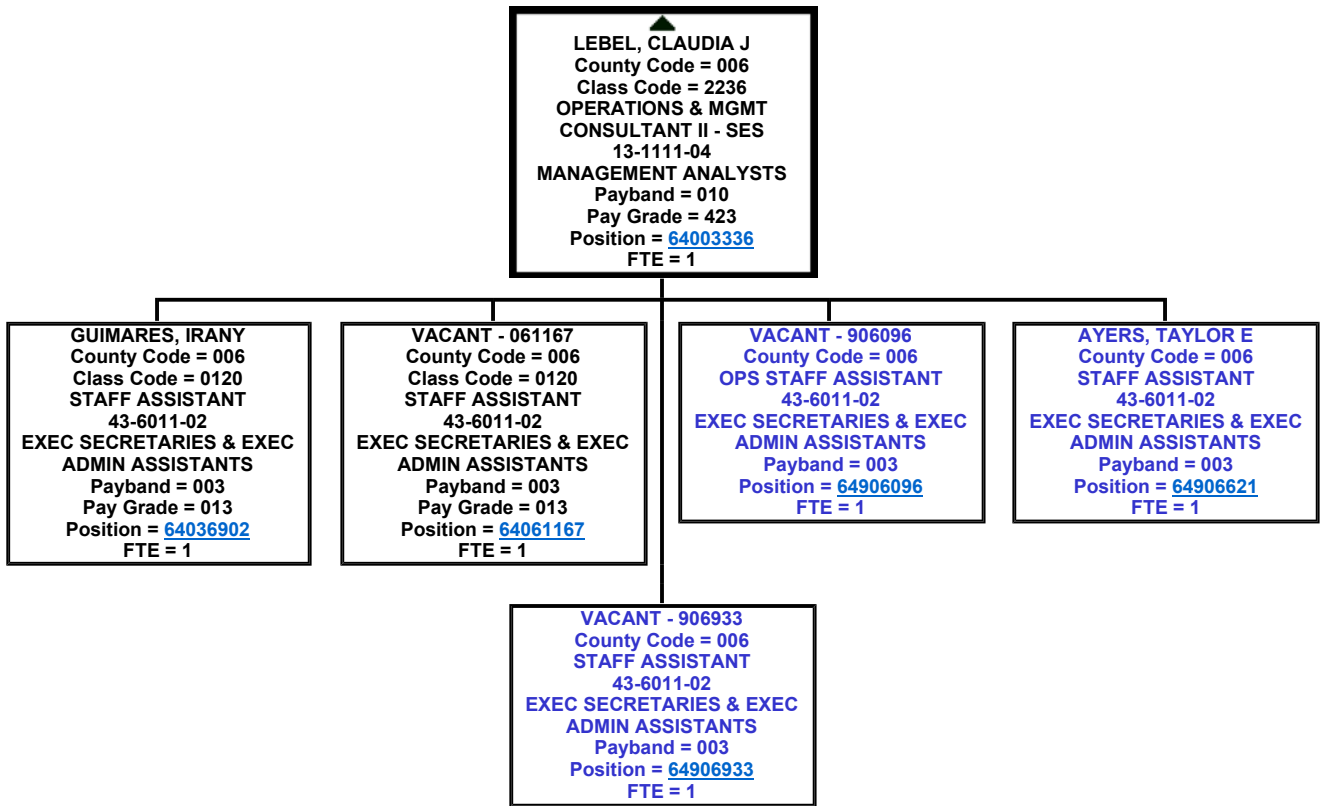
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PEREZ, LAUREN E
County Code = 006
Class Code = 5641
DENTAL HYGIENIST - SES
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Pay Grade = 415
Position = [64051061](#)
FTE = 1

VACANT - 906020
County Code = 006
GOVERNMENT OPERATIONS
CONSULTANT I - OPS
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64906020](#)
FTE = 1

VACANT - 906226
County Code = 006
OPS MOTOR VEHICLE
OPERATOR
53-3099-01
MOTOR VEHICLE OPERATORS,
ALL OTHER
Payband = 001
Position = [64906226](#)
FTE = 1

VACANT - 906227
County Code = 006
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64906227](#)
FTE = 1

VACANT - 906931
County Code = 006
MOTOR VEHICLE OPERATORS
53-3099-01
MOTOR VEHICLE OPERATORS,
ALL OTHER
Payband = 001
Position = [64906931](#)
FTE = 1



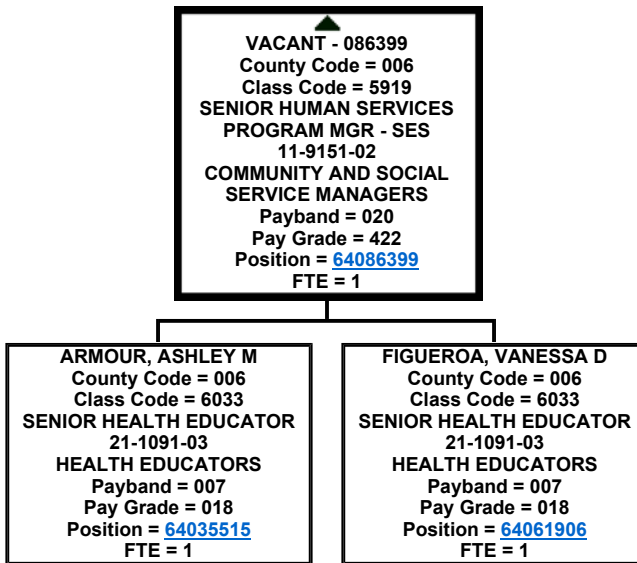
CHERIAN, SYBIL A
County Code = 006
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64084475](#)
FTE = 1

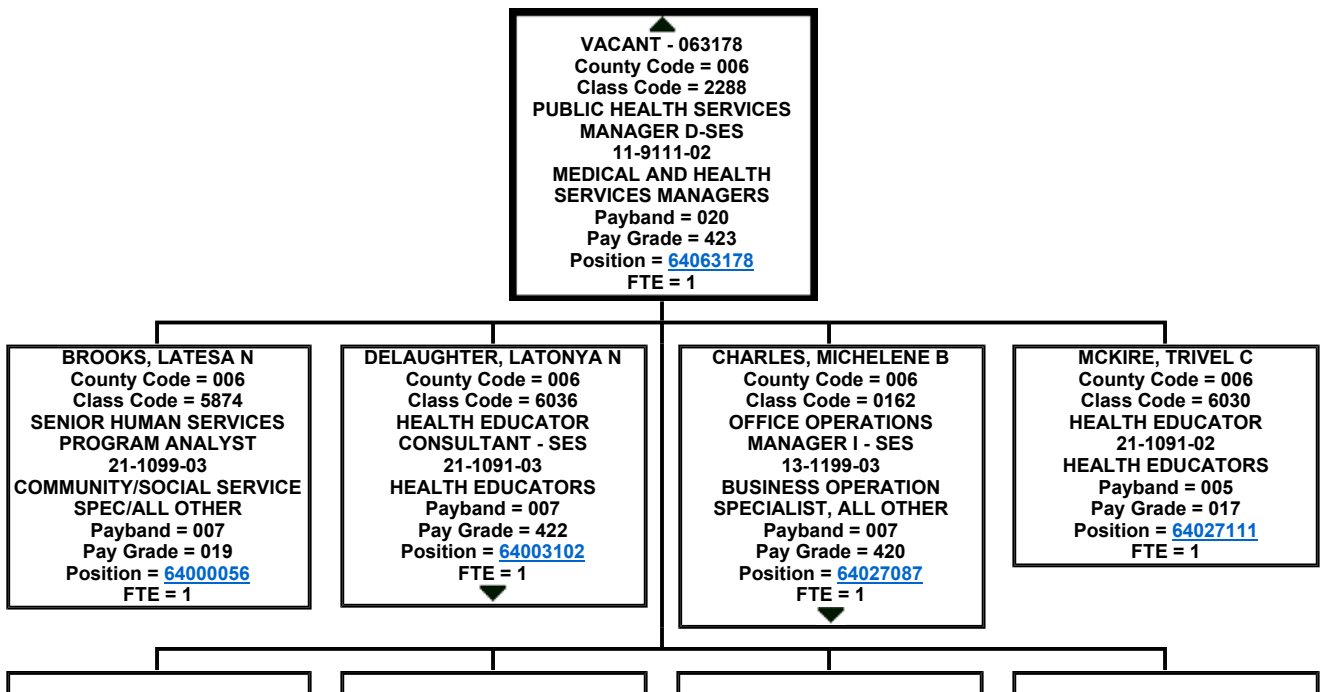
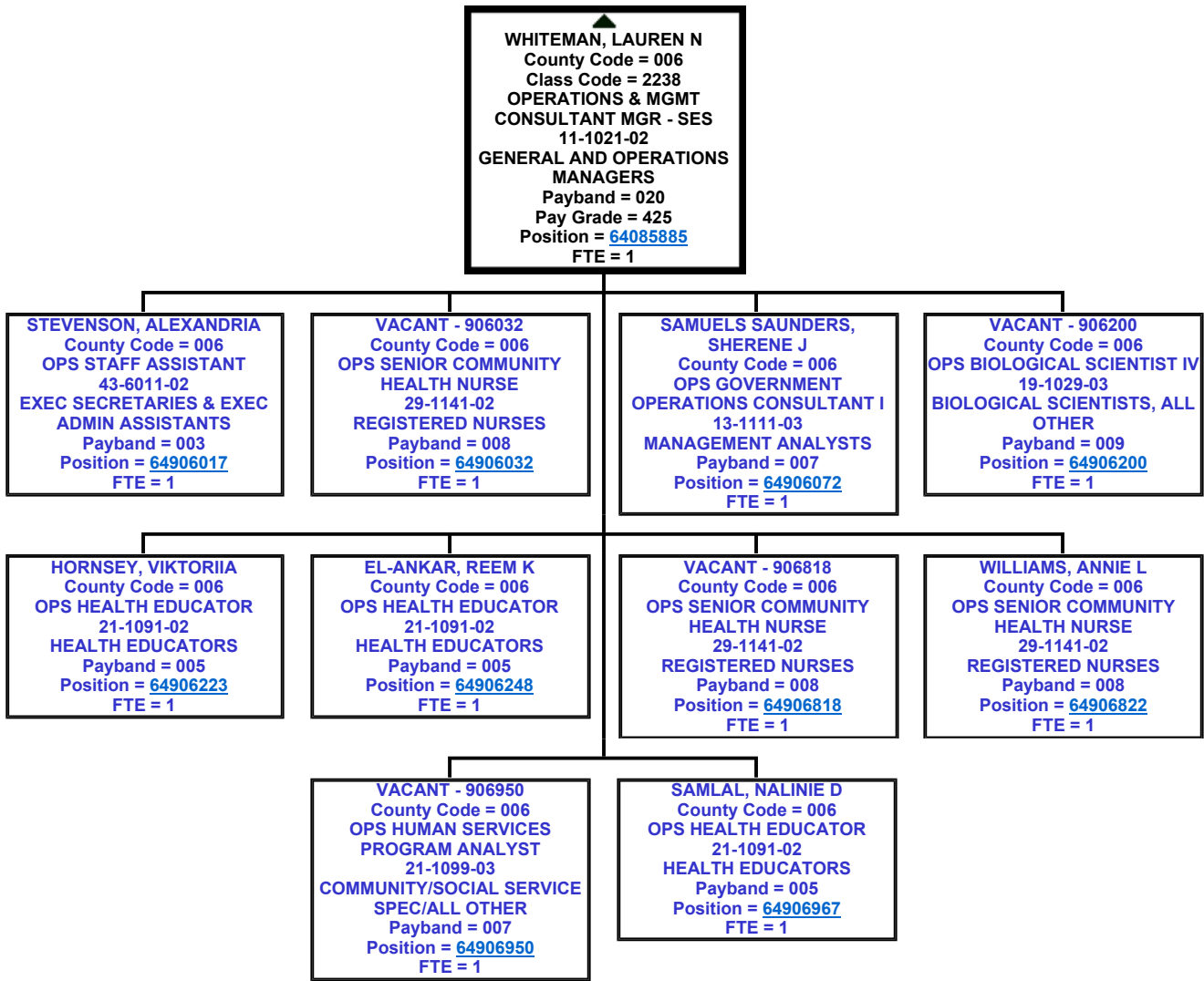
WHITEMAN, LAUREN N
County Code = 006
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64085885](#)
FTE = 1

VACANT - 086399
County Code = 006
Class Code = 5919
SENIOR HUMAN SERVICES
PROGRAM MGR - SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 422
Position = [64086399](#)
FTE = 1

VACANT - 906252
County Code = 006
OPS REGISTERED NURSE
SPECIALIST
29-1141-02
REGISTERED NURSES
Payband = 008
Position = [64906252](#)
FTE = 1

VACANT - 906923
County Code = 006
OPS GOVERNMENT
OPERATIONS CONSULTANT III
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64906923](#)
FTE = 1





WALLACE, DAVID
 County Code = 006
 Class Code = 5871
 HUMAN SERVICES PROGRAM
 ANALYST
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64041740](#)
 FTE = 1

O'KEEFFE, MAUREEN M
 County Code = 006
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64041743](#)
 FTE = 1

JOHNSON-HUDSON,
 THOMASENA V
 County Code = 006
 OPS HUMAN SERVICES
 PROGRAM CONSULTANT I
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Position = [64906862](#)
 FTE = 1

PARRA, LAURA
 County Code = 006
 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64906954](#)
 FTE = 1

O'KEEFFE, MAUREEN M
 County Code = 006
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64041743](#)
 FTE = 1

BALTHAZAR, MARYLINE
 County Code = 006
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64027054](#)
 FTE = 1

WALKER, JOAN M
 County Code = 006
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64027061](#)
 FTE = 1

DAWES, CYNTHIA
 County Code = 006
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64035872](#)
 FTE = 1

GROUBY, LUCINDA A
 County Code = 006
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64051096](#)
 FTE = 1

GUMBS, GENESIS
 County Code = 006
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64906006](#)
 FTE = 1

CLICQUOT, CARLINE
 County Code = 006
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64906006](#)
 FTE = 1

BELL WALTERS, CAMILLE
 County Code = 006
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64906006](#)
 FTE = 1

SCOTT, RACQUEL
 County Code = 006
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64906006](#)
 FTE = 1

ANDRE, MARIE
 County Code = 006
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64906006](#)
 FTE = 1

CELESTIN, JEANNE R
 County Code = 006
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906396](#)
 FTE = 1

VACANT - 906562
 County Code = 006
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906562](#)
 FTE = 1

VACANT - 906938
 County Code = 006
 OPS HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906938](#)
 FTE = 1

VACANT - 906940
 County Code = 006
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906940](#)
 FTE = 1

VACANT - 906941
 County Code = 006
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906941](#)
 FTE = 1

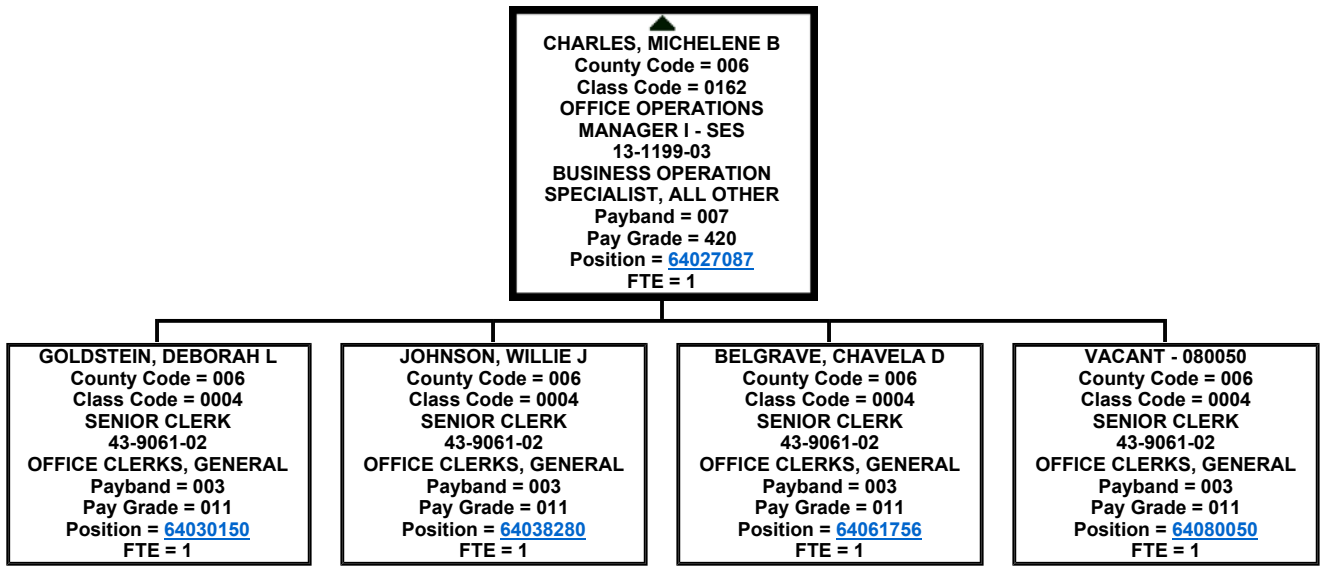
SPOONER, MERISSA
 County Code = 006
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906943](#)
 FTE = 1

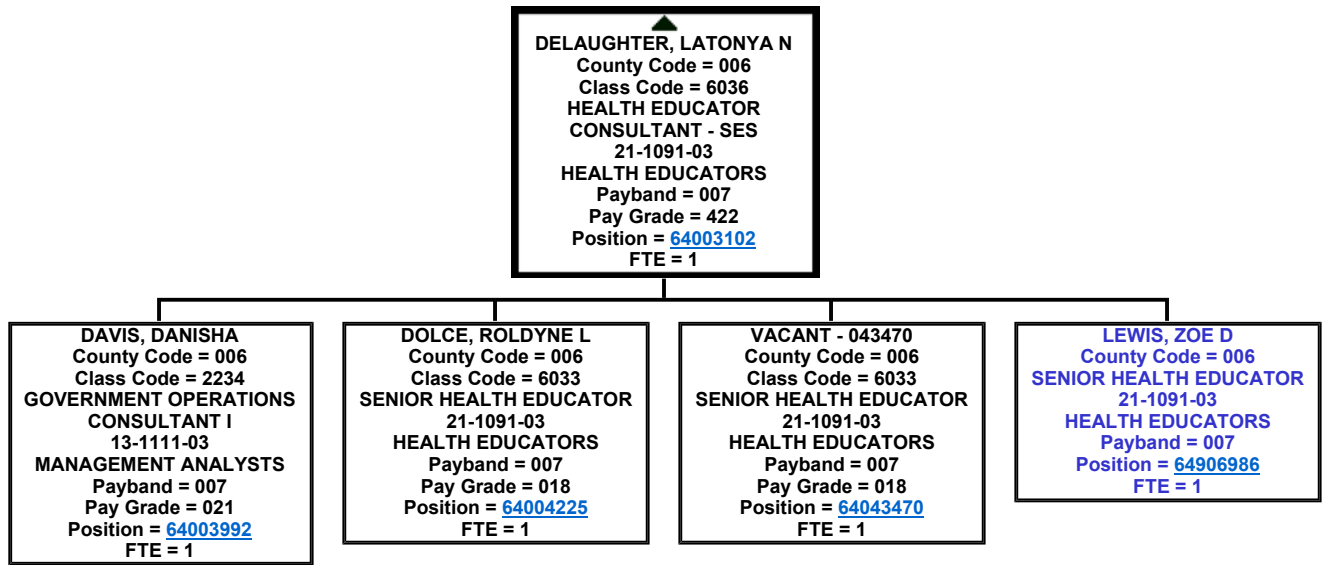
ROBINSON, PATRICE N
 County Code = 006
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64906945](#)
 FTE = 1

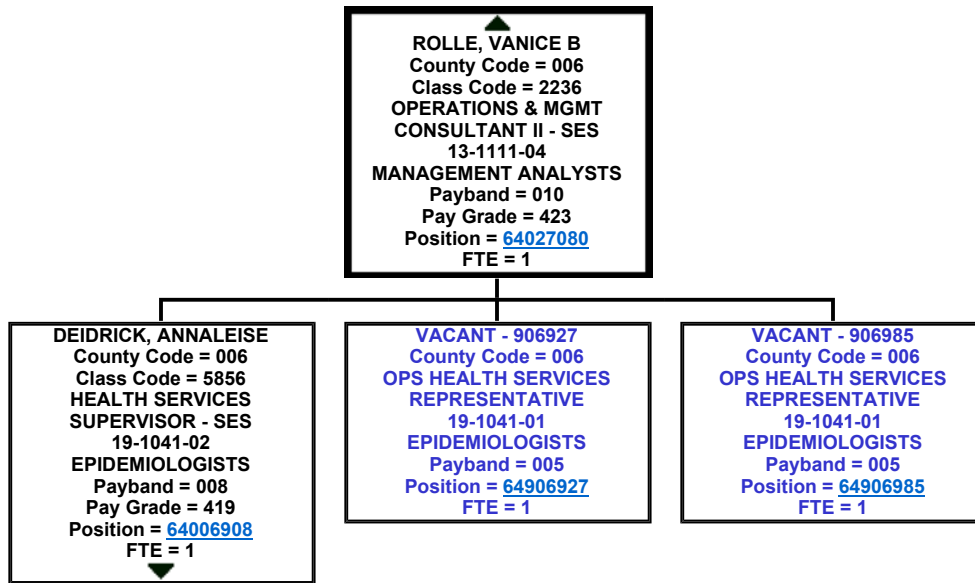
ITURRIBAITIA, MARISELA
County Code = 006
OPS SENIOR COMMUNITY
HEALTH NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Position = 64906968
FTE = 1

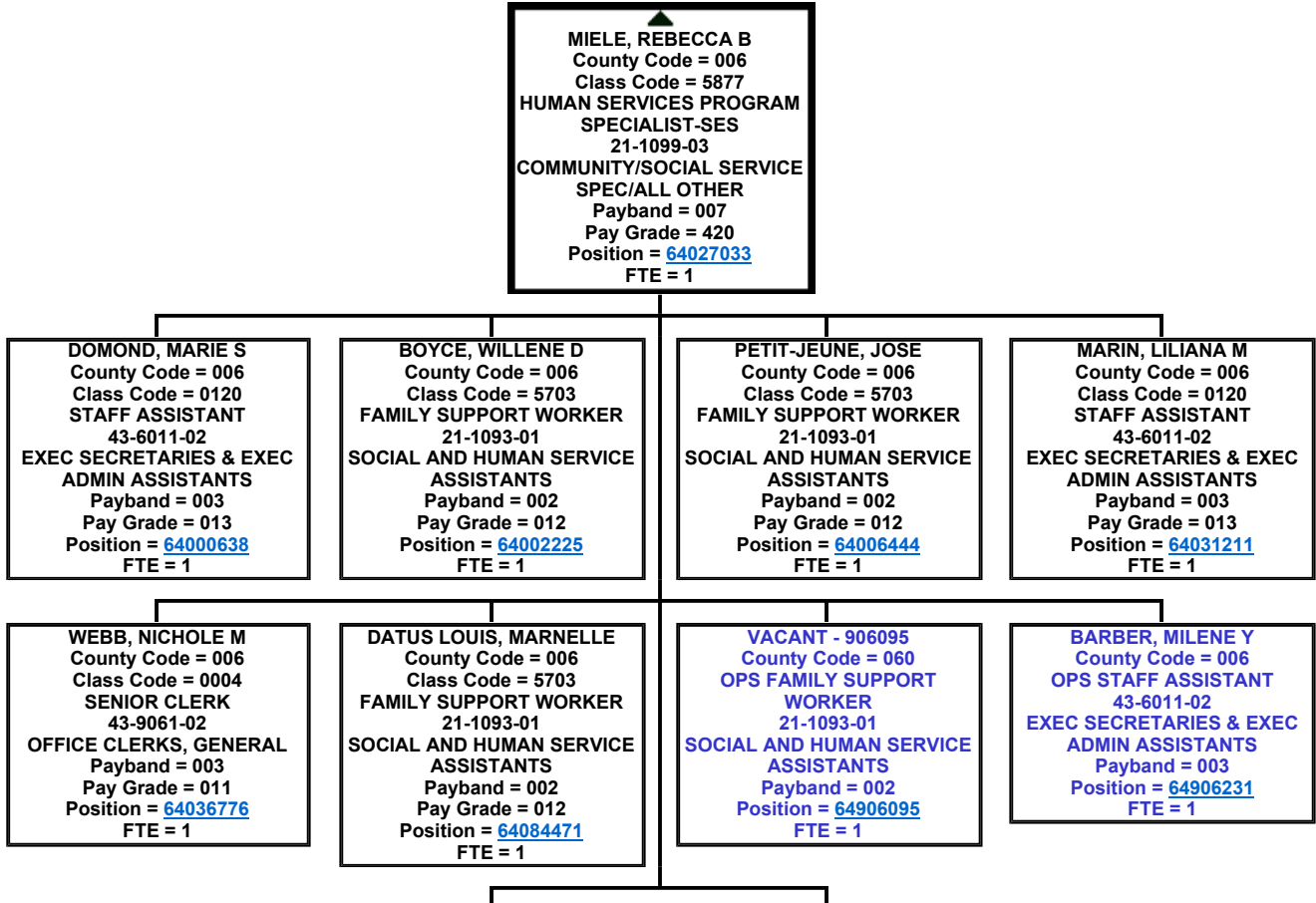
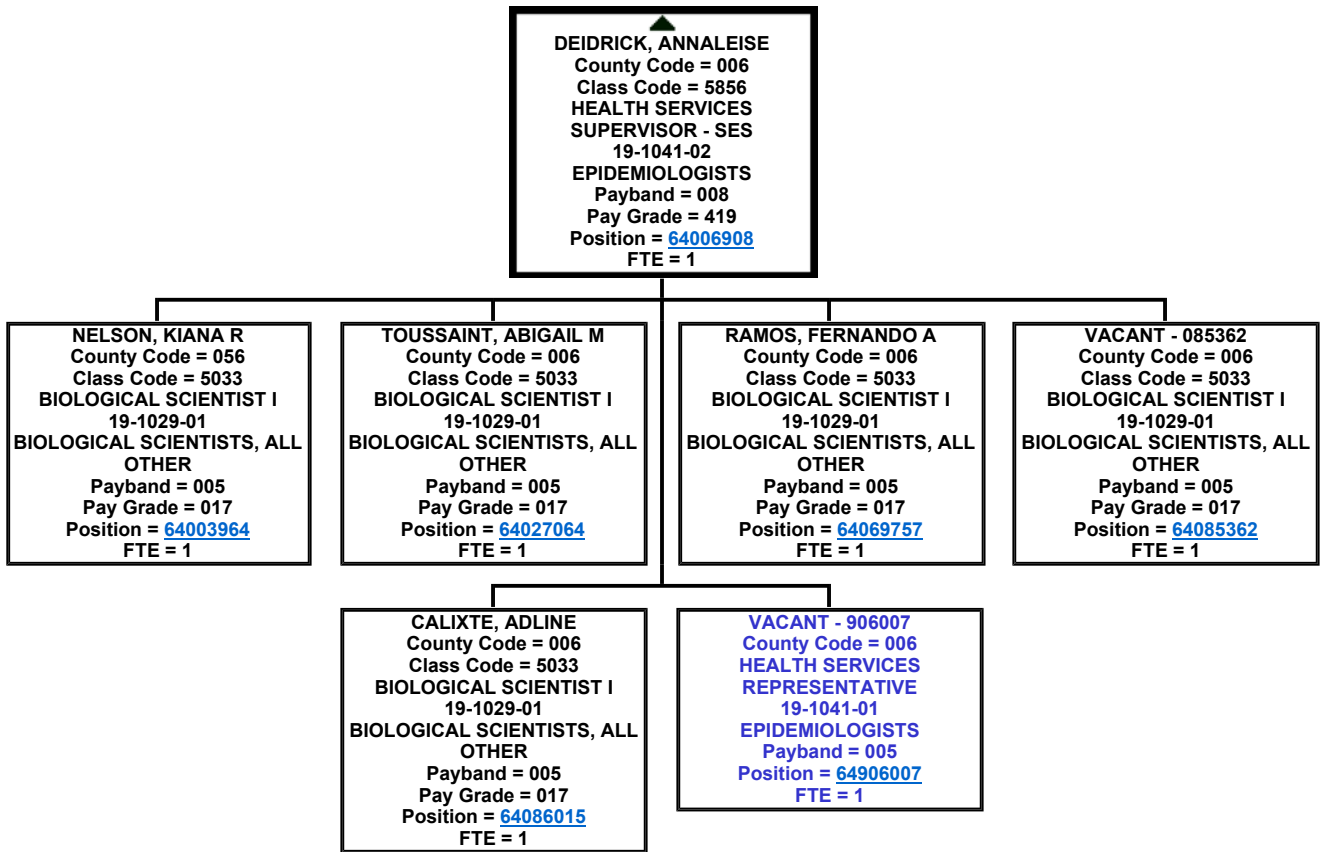
REJOUIS-JEANTY, ROSE
County Code = 006
OPS SENIOR COMMUNITY
HEALTH NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Position = 64906968
FTE = 1

GARRICK, ADDIE
County Code = 006
OPS SENIOR COMMUNITY
HEALTH NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Position = 64906968
FTE = 1

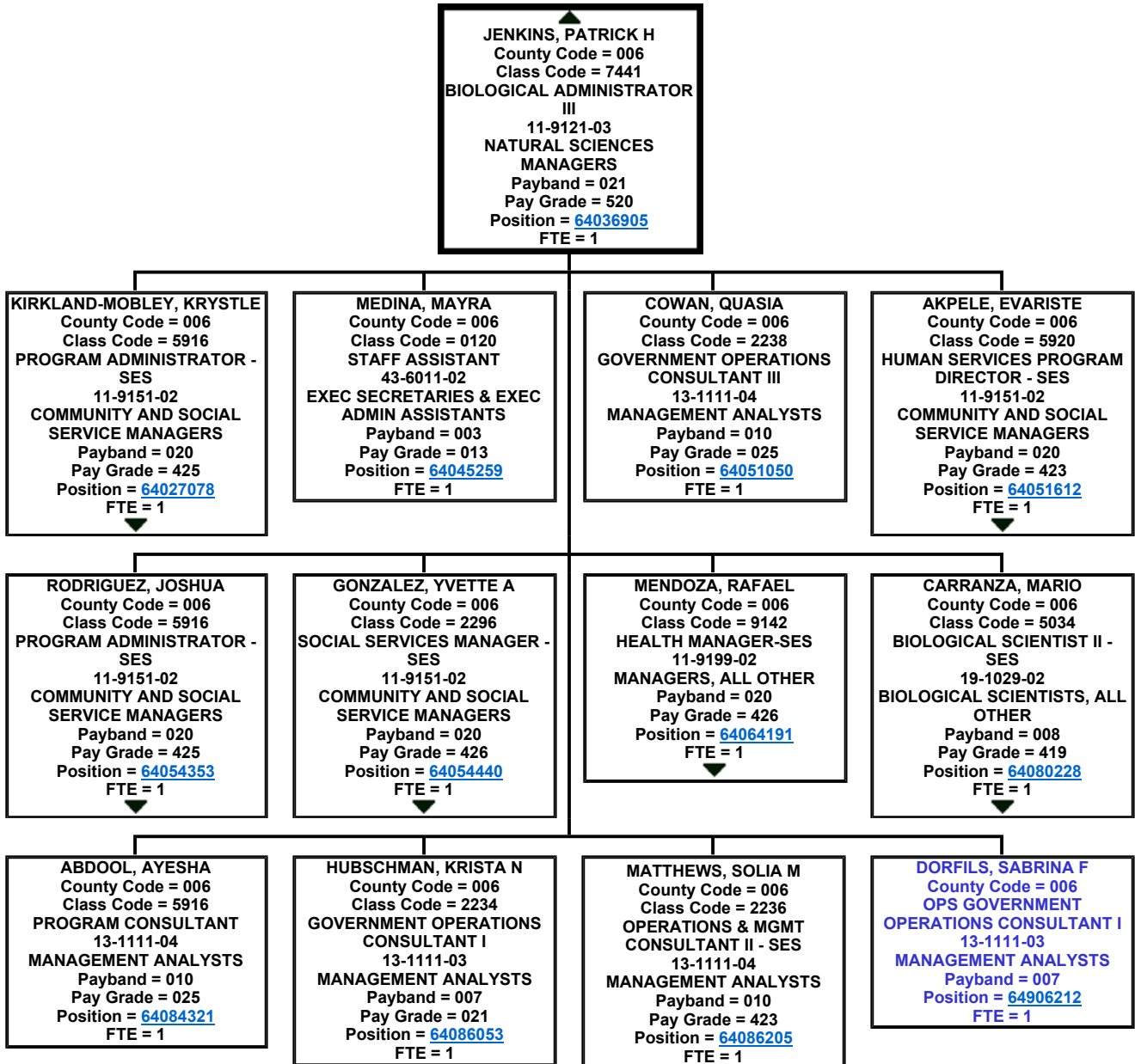
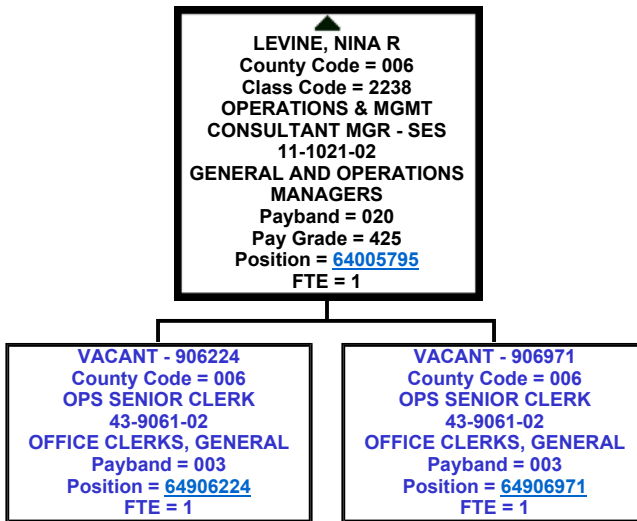


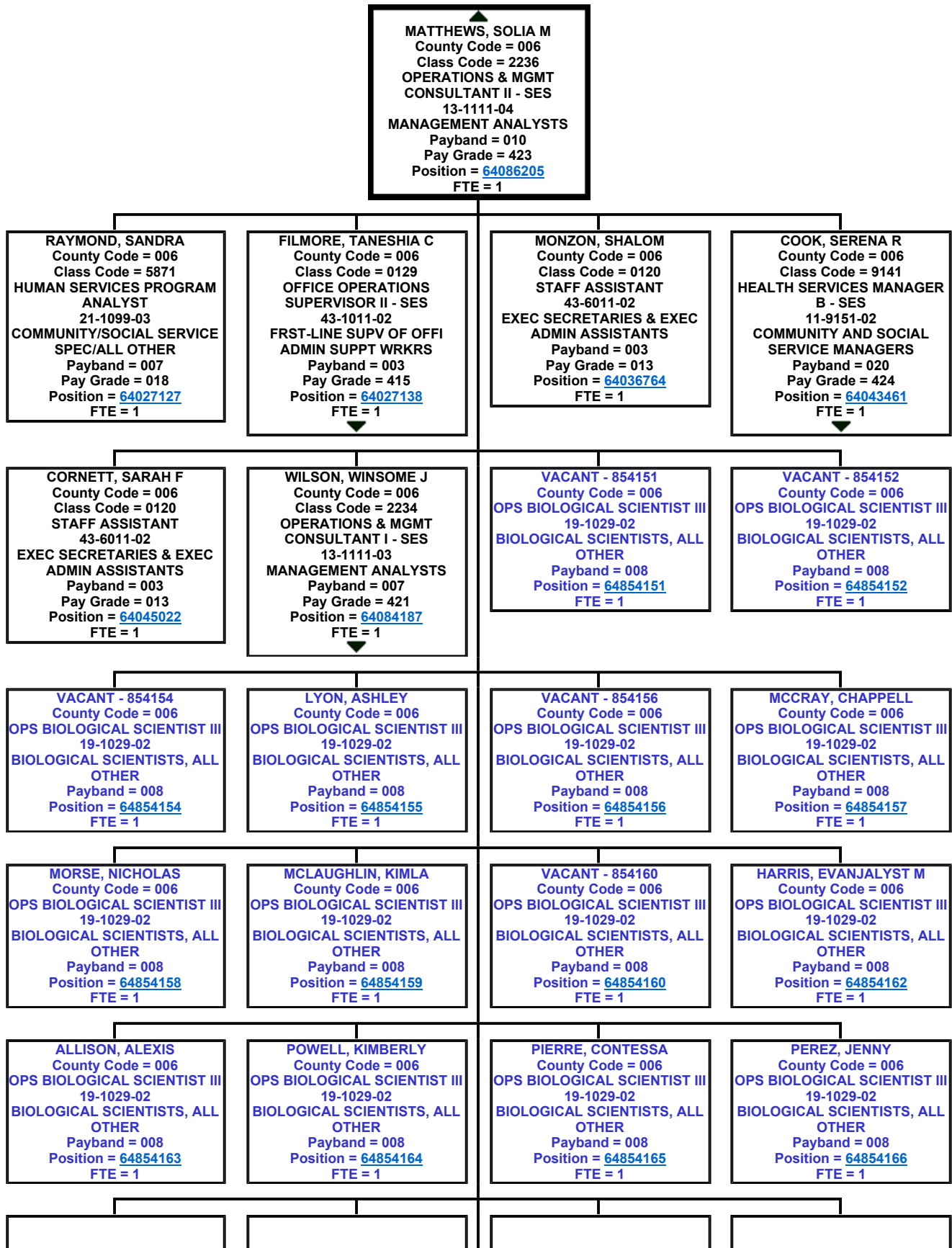






VACANT - 906960 County Code = 006 OPS FAMILY SUPPORT WORKER 21-1093-01 SOCIAL AND HUMAN SERVICE ASSISTANTS Payband = 002 Position = 64906960 FTE = 1	VACANT - 906999 County Code = 006 OPS FAMILY SUPPORT WORKER 21-1093-01 SOCIAL AND HUMAN SERVICE ASSISTANTS Payband = 002 Position = 64906999 FTE = 1
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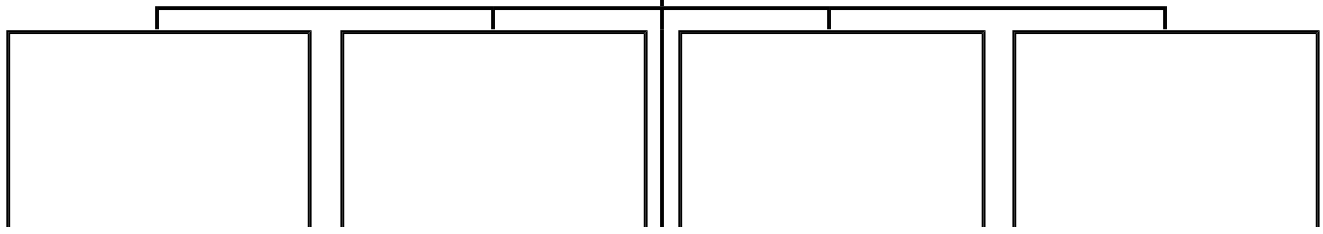
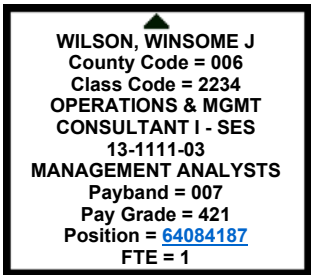


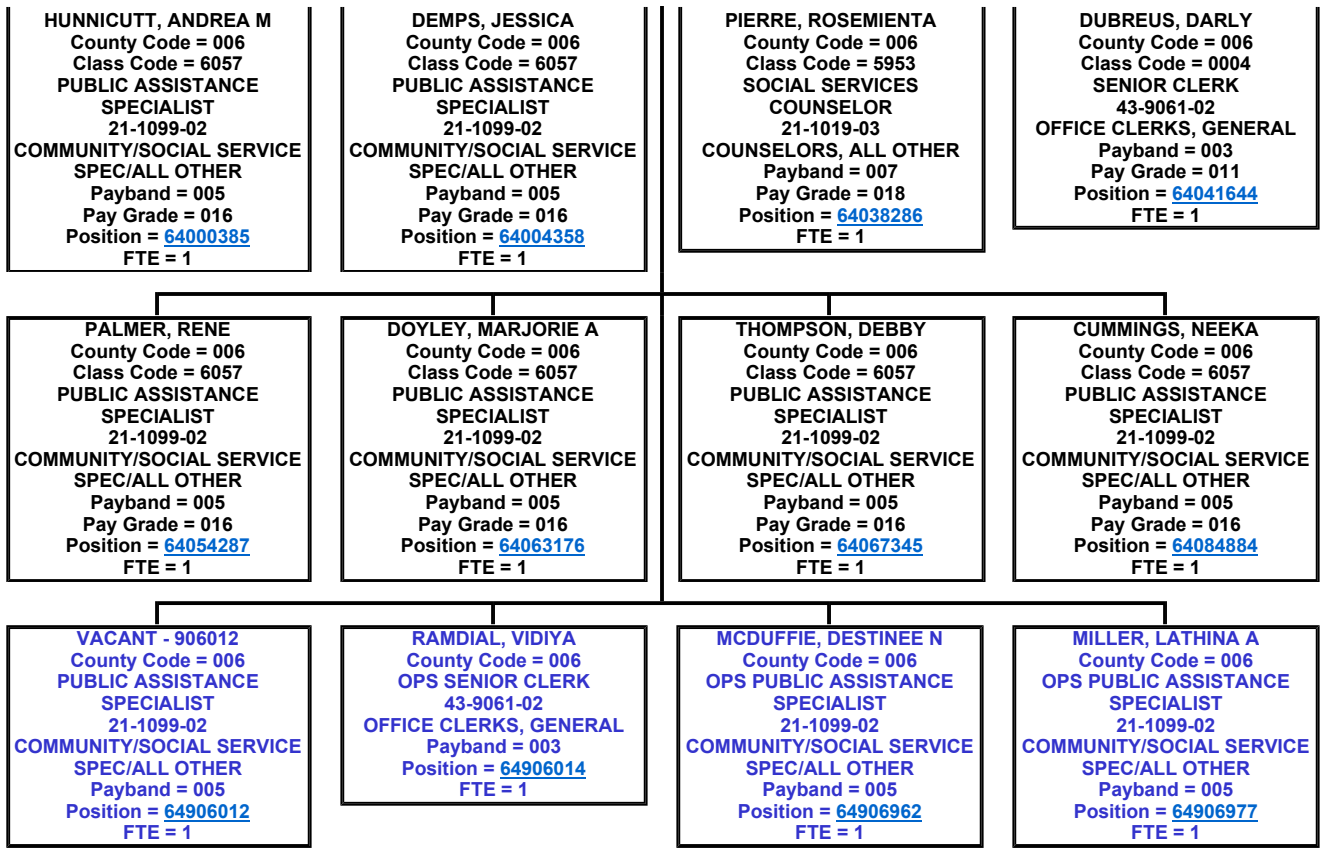


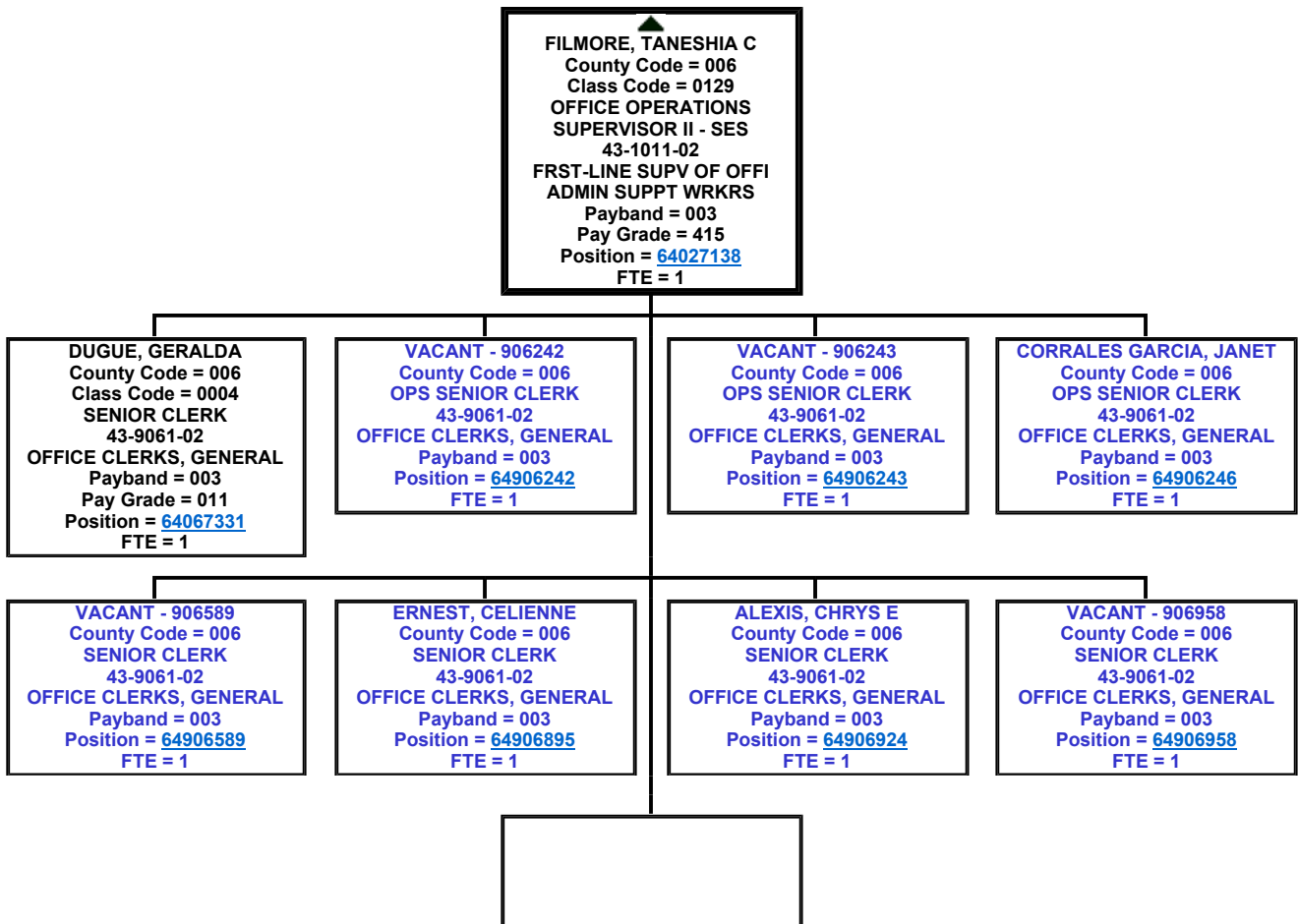
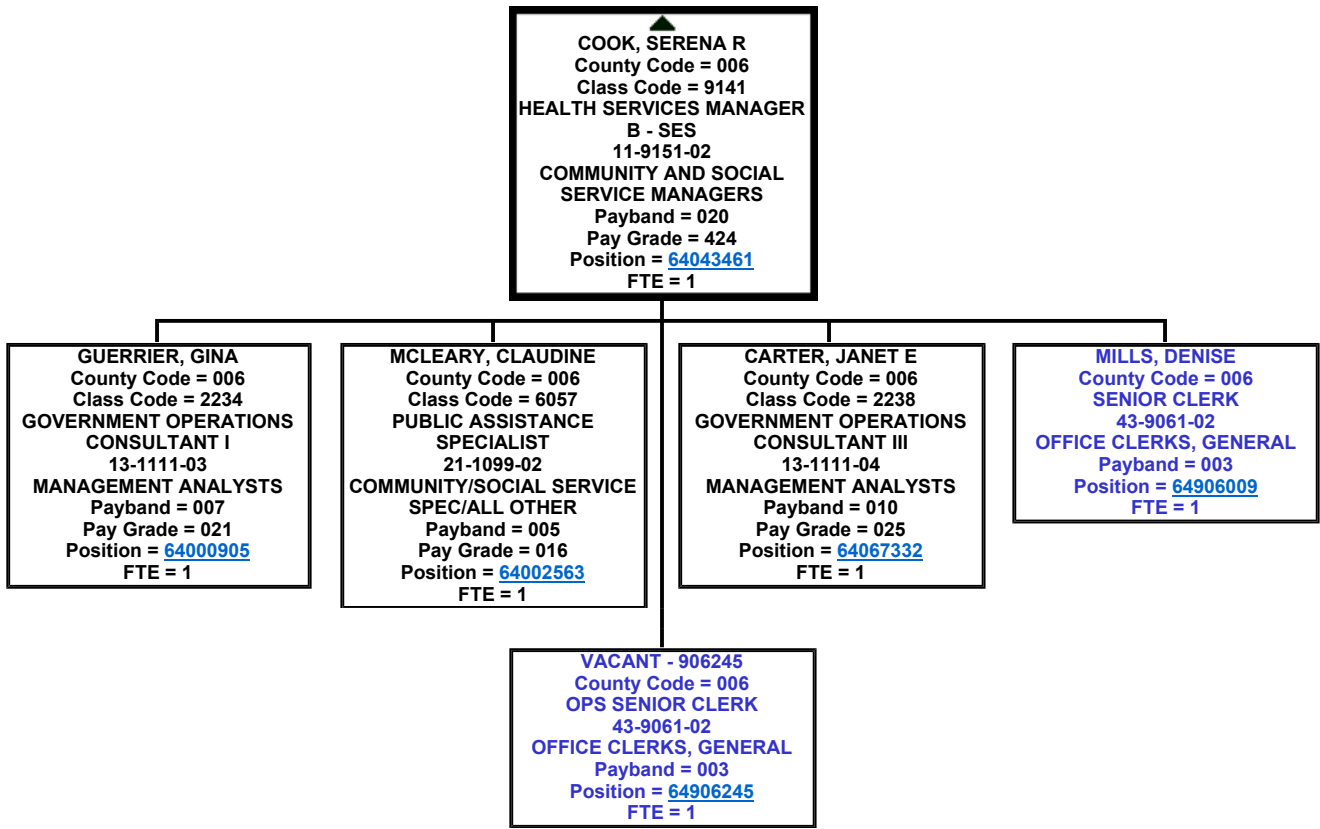




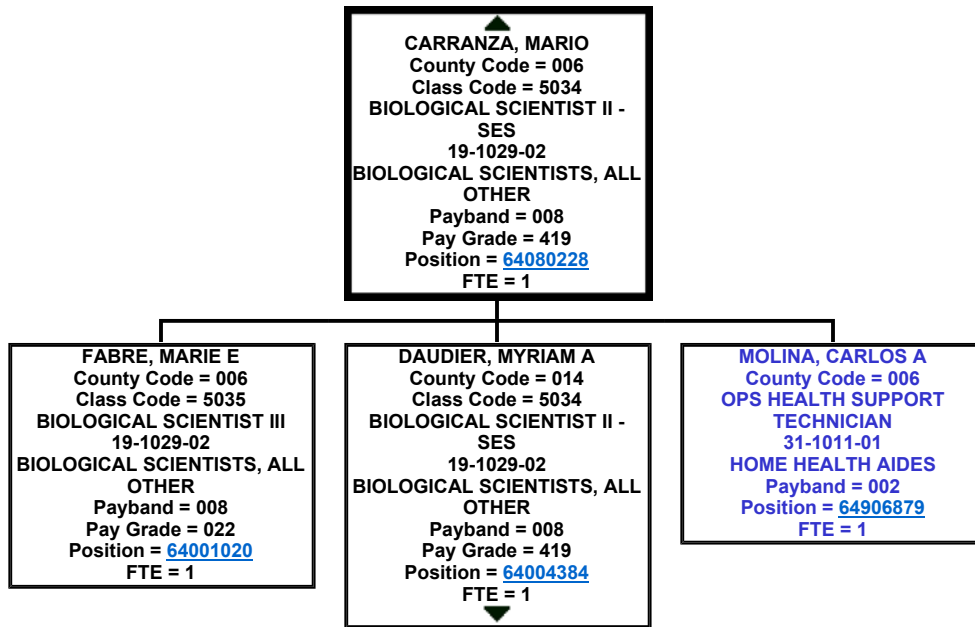


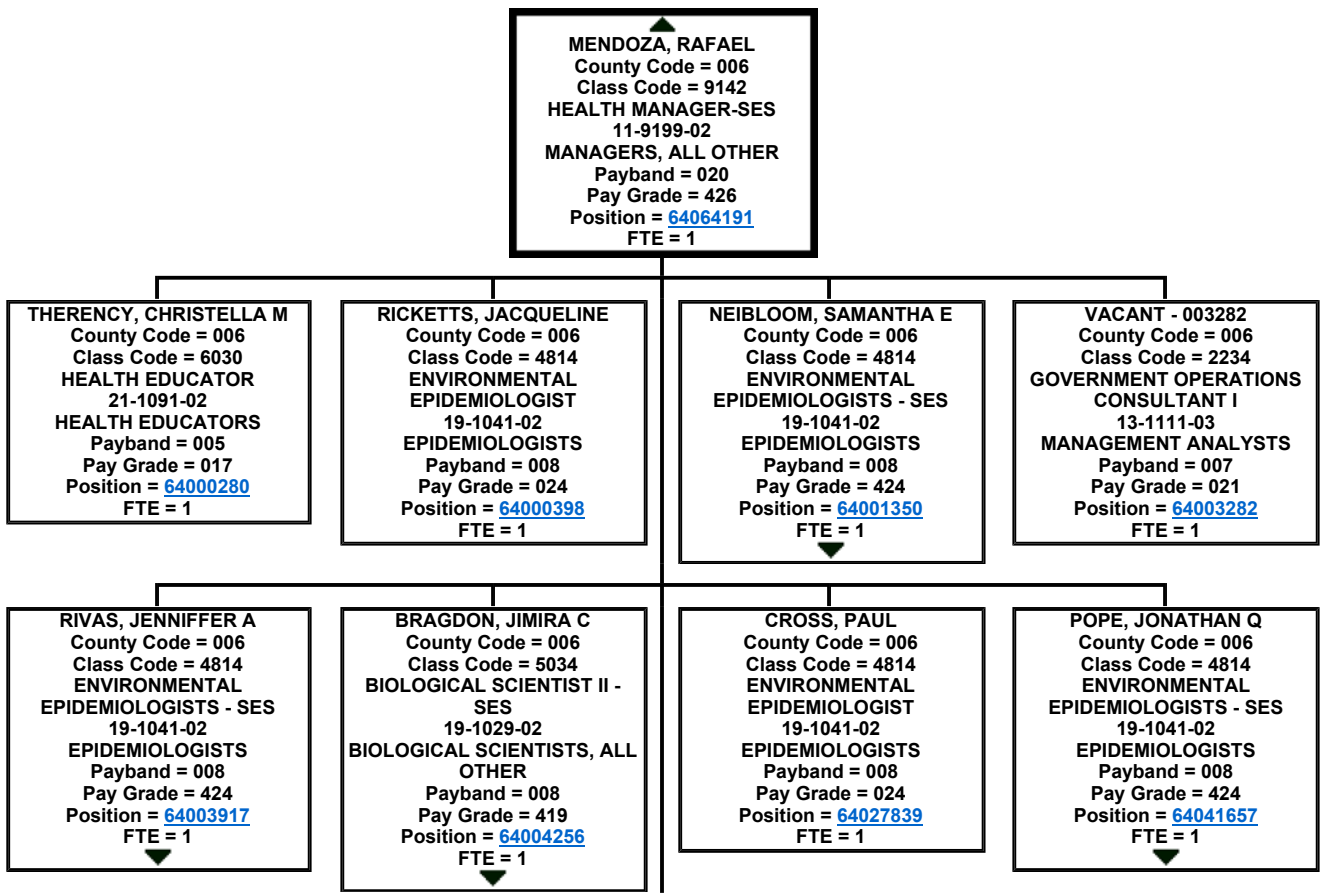
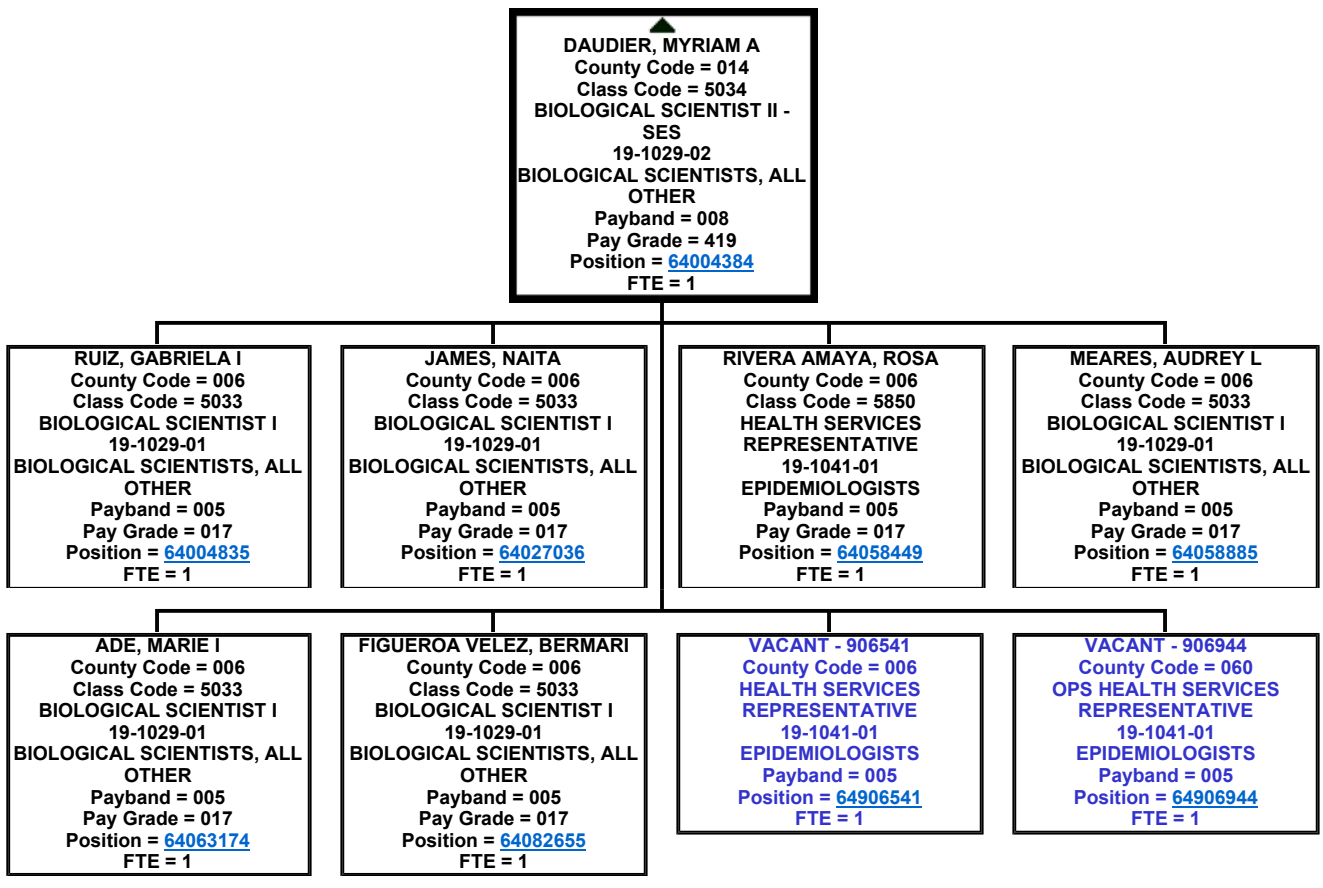


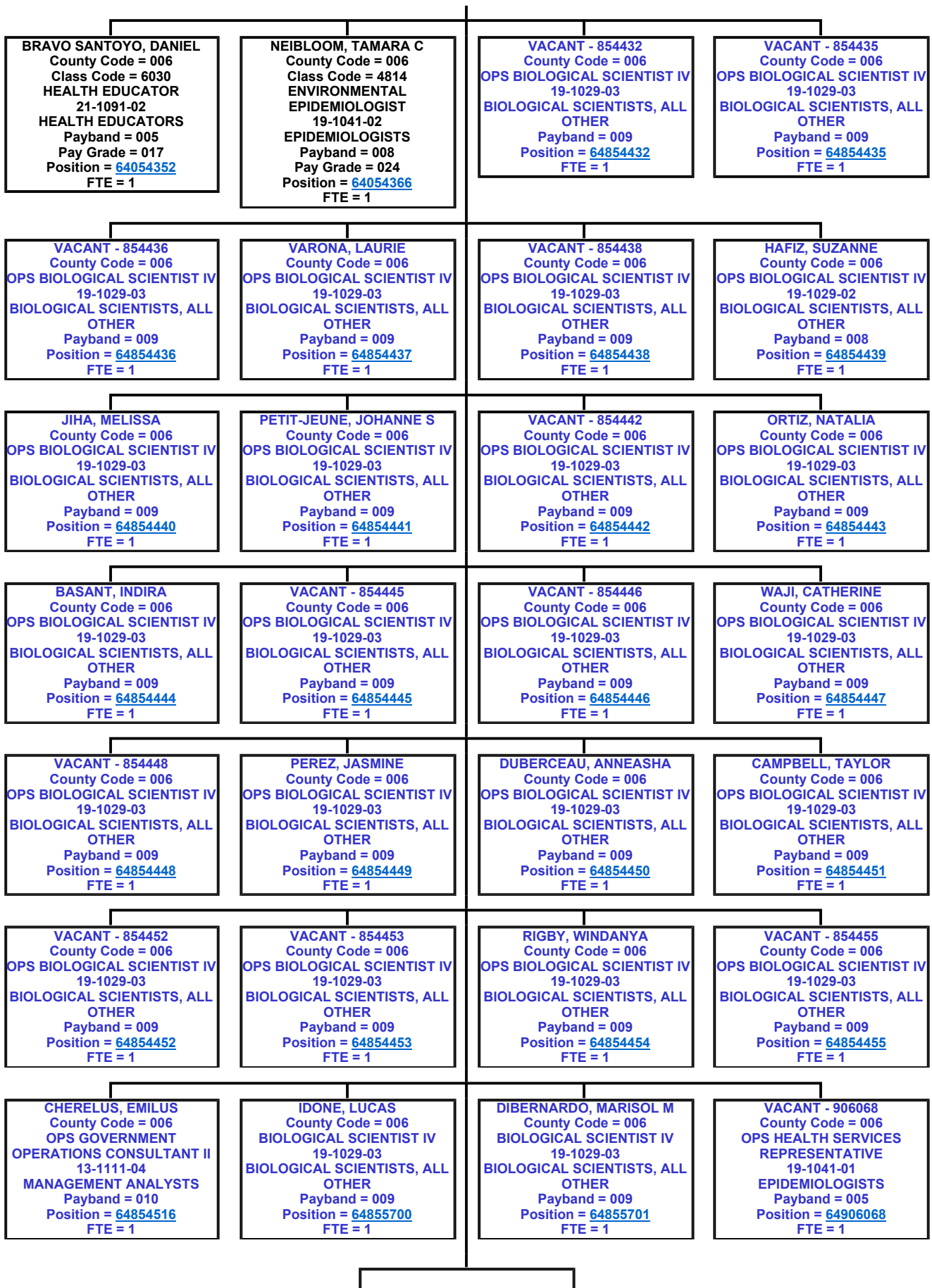




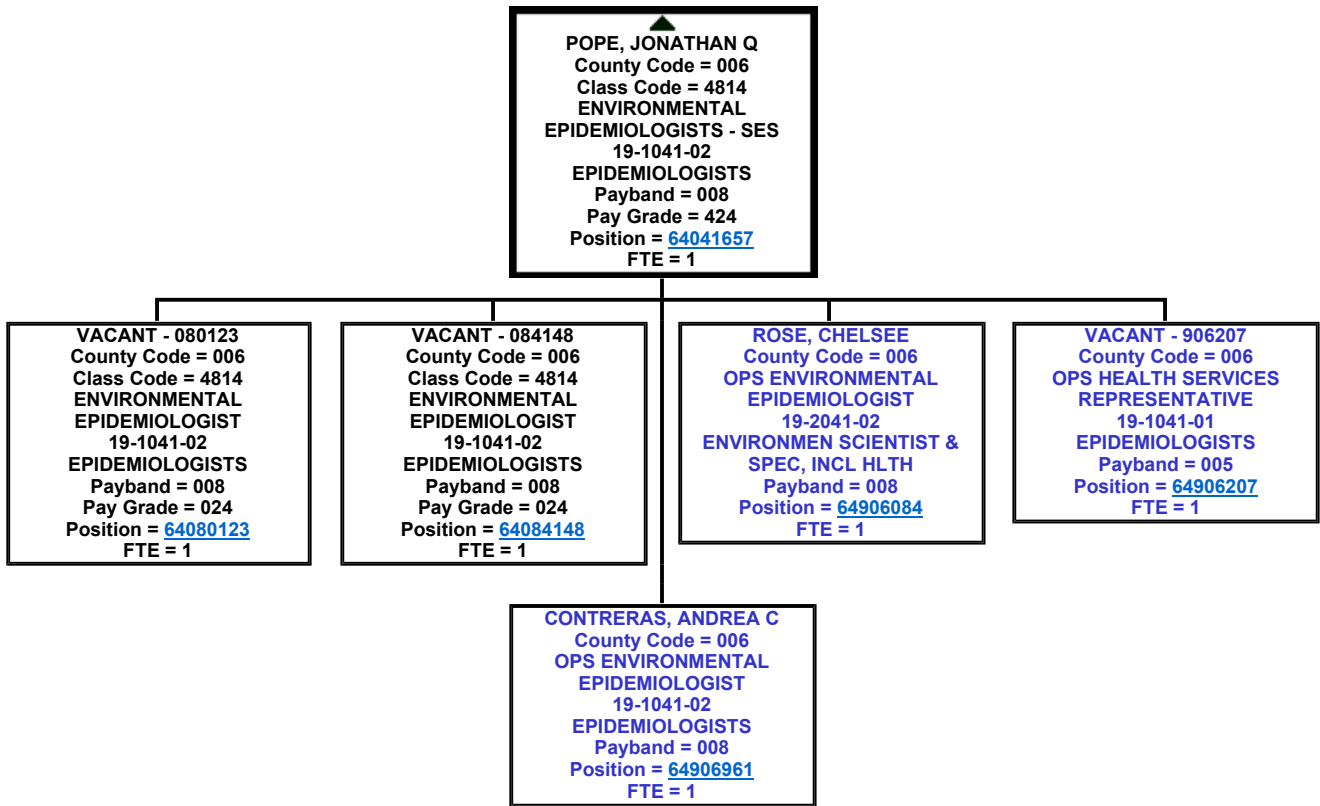
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SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = 64906973
FTE = 1

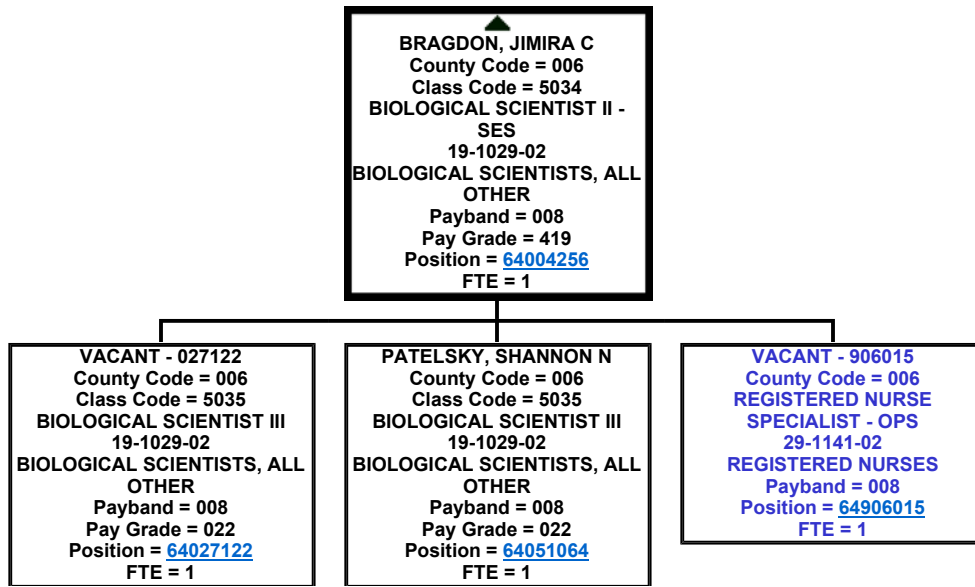


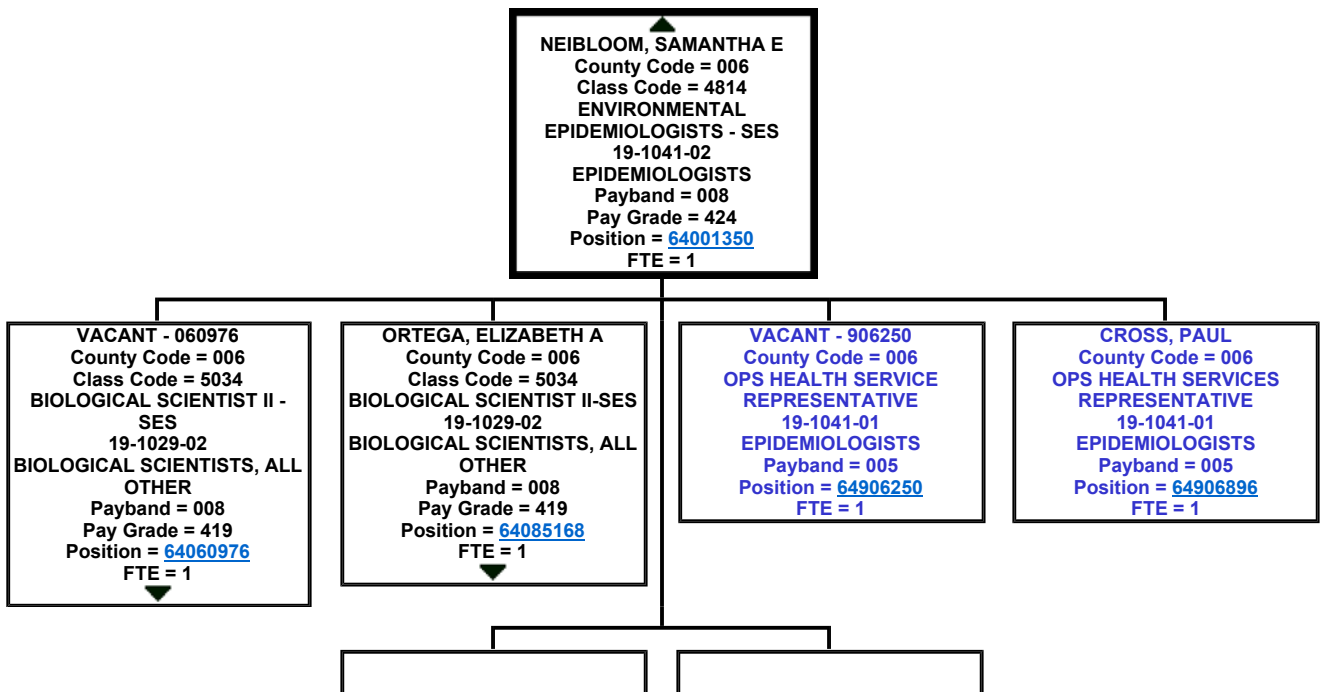
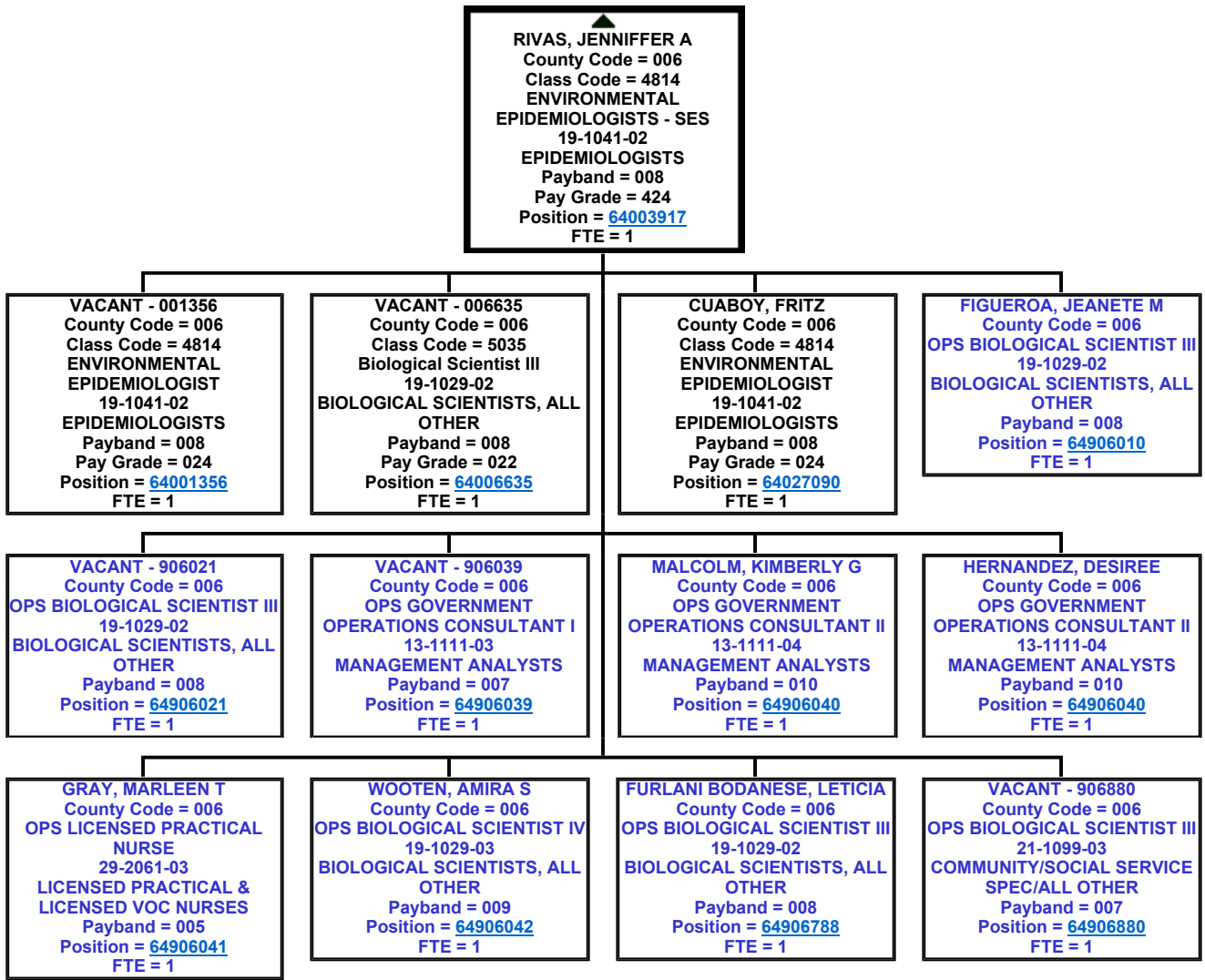




HOLAS, XIANCE T
County Code = 006
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = 64906232
FTE = 1

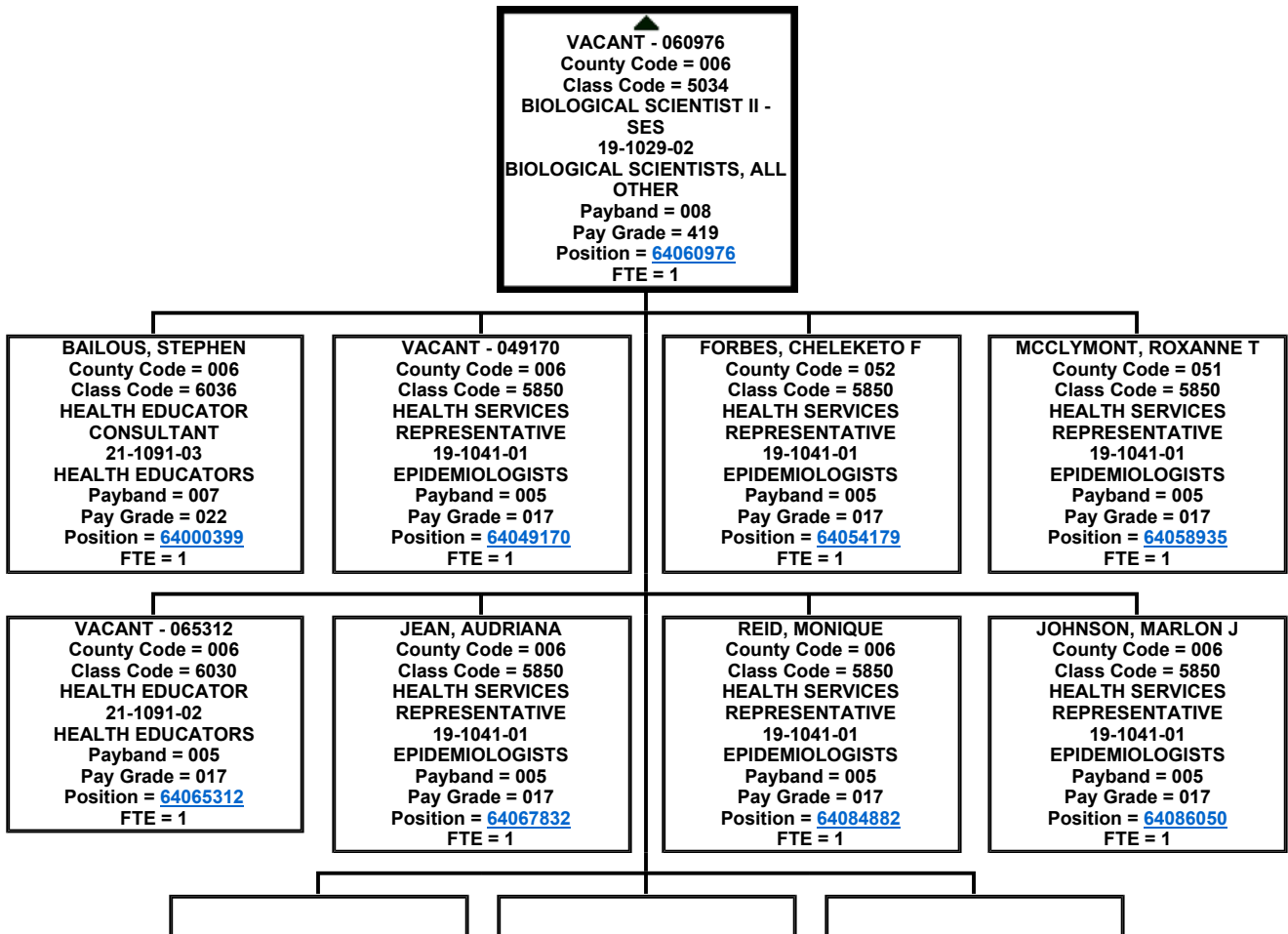
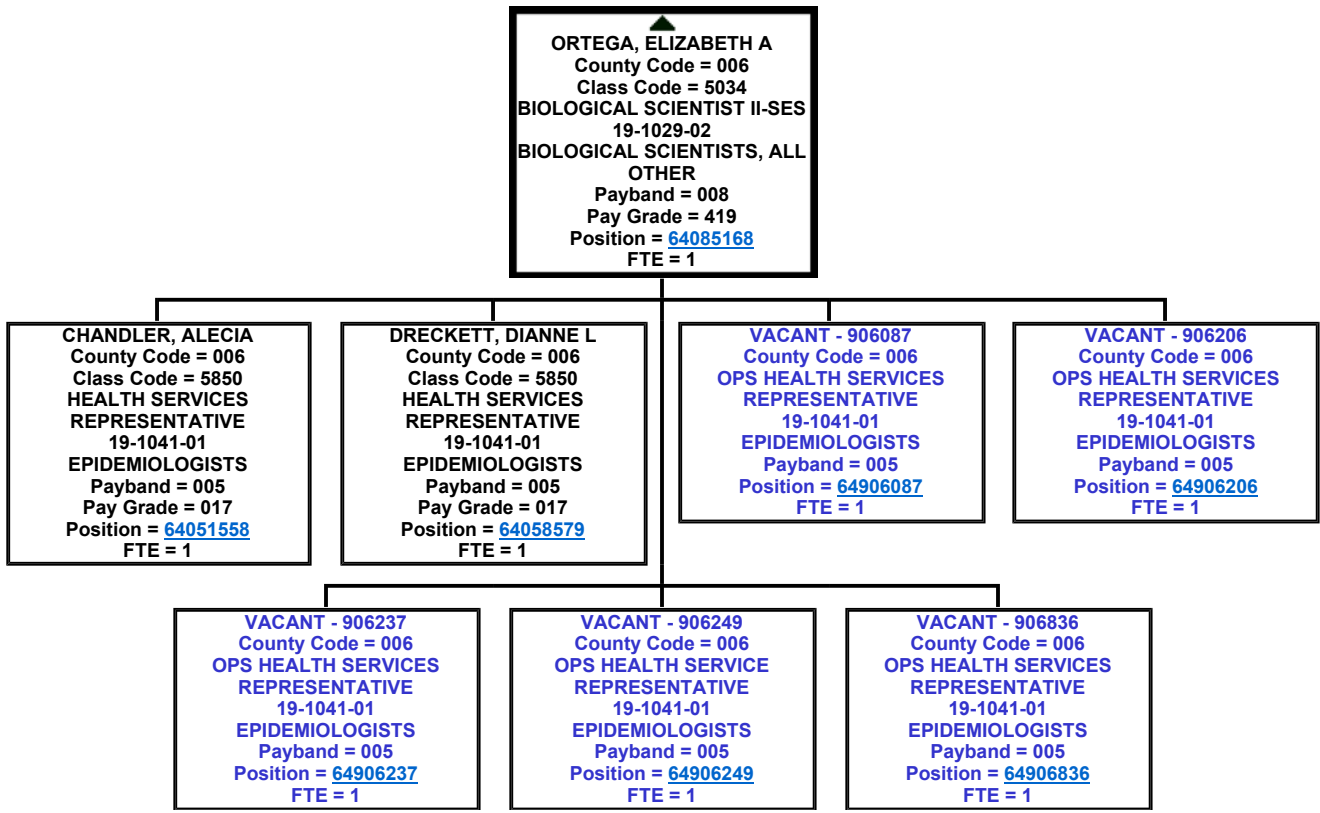






VACANT - 906926
County Code = 006
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64906926](#)
FTE = 1

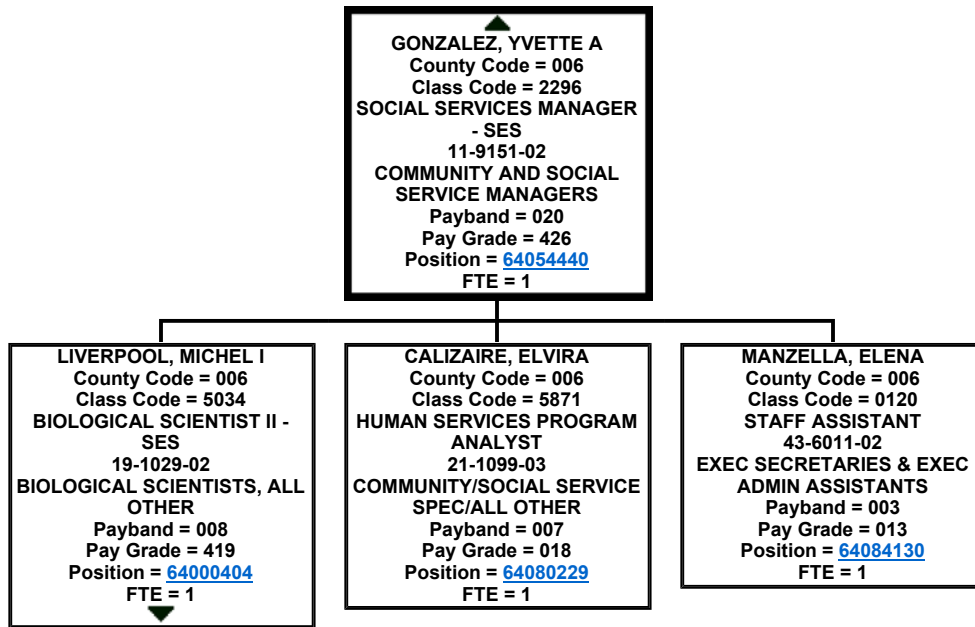
VACANT - 906988
County Code = 006
OPS HEALTH EDUCATOR
CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Position = [64906988](#)
FTE = 1

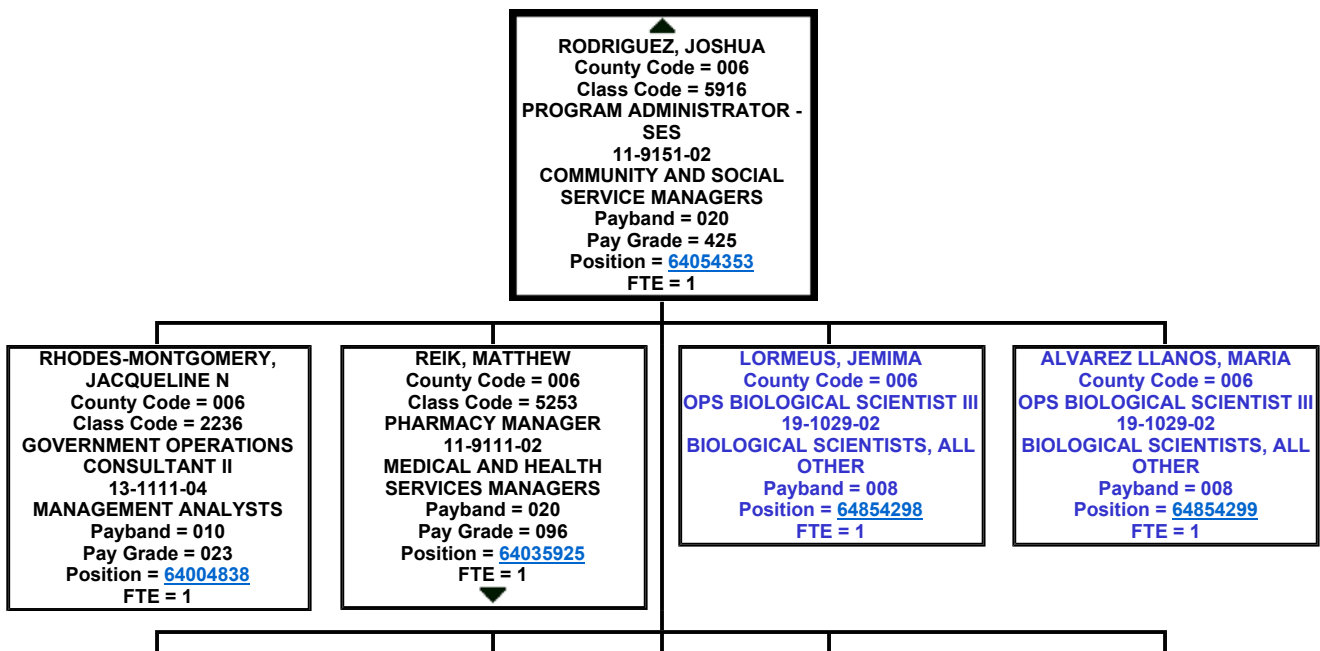
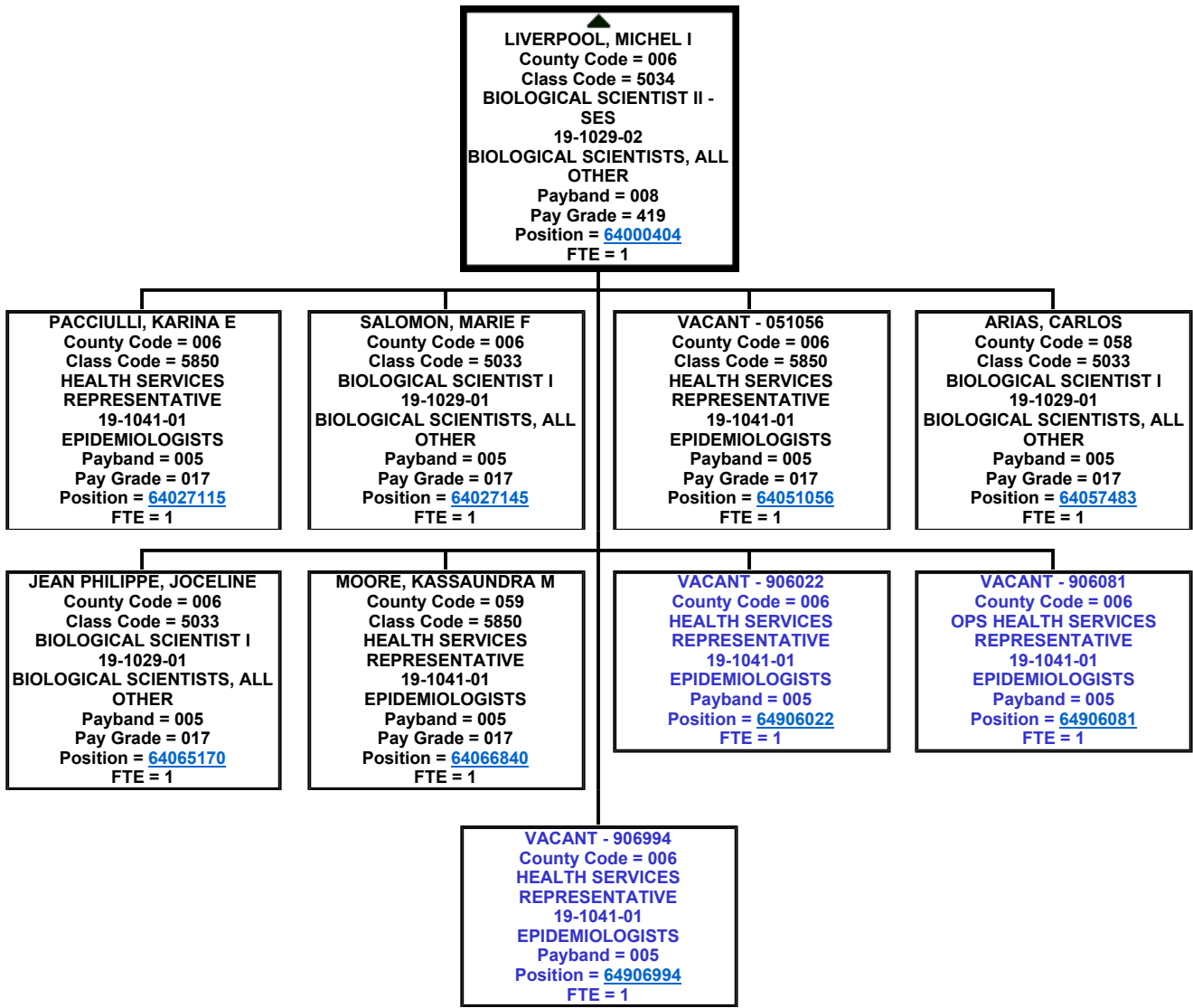


VACANT - 906019
County Code = 006
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = 64906019
FTE = 1

VACANT - 906251
County Code = 006
OPS HEALTH SERVICE
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = 64906251
FTE = 1

VACANT - 906755
County Code = 006
OPS HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = 64906755
FTE = 1







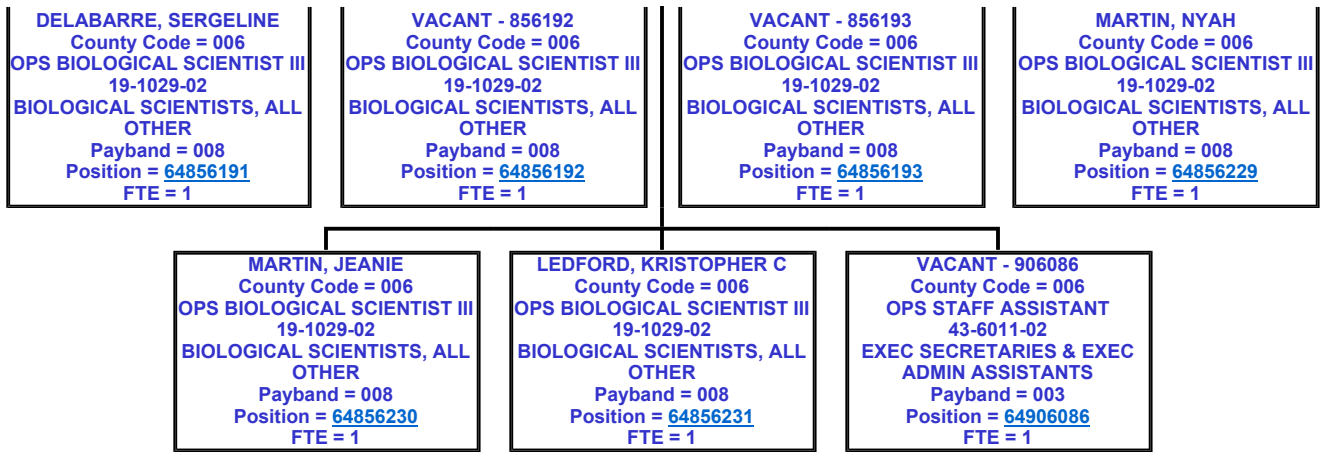


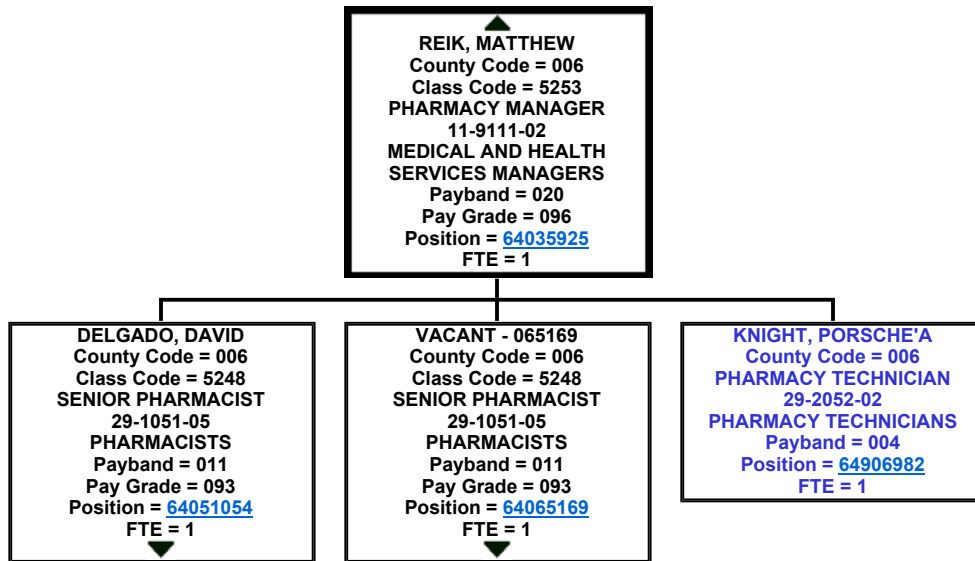


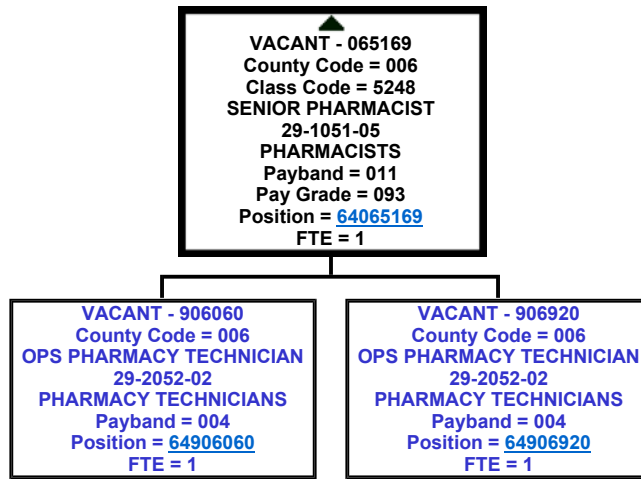


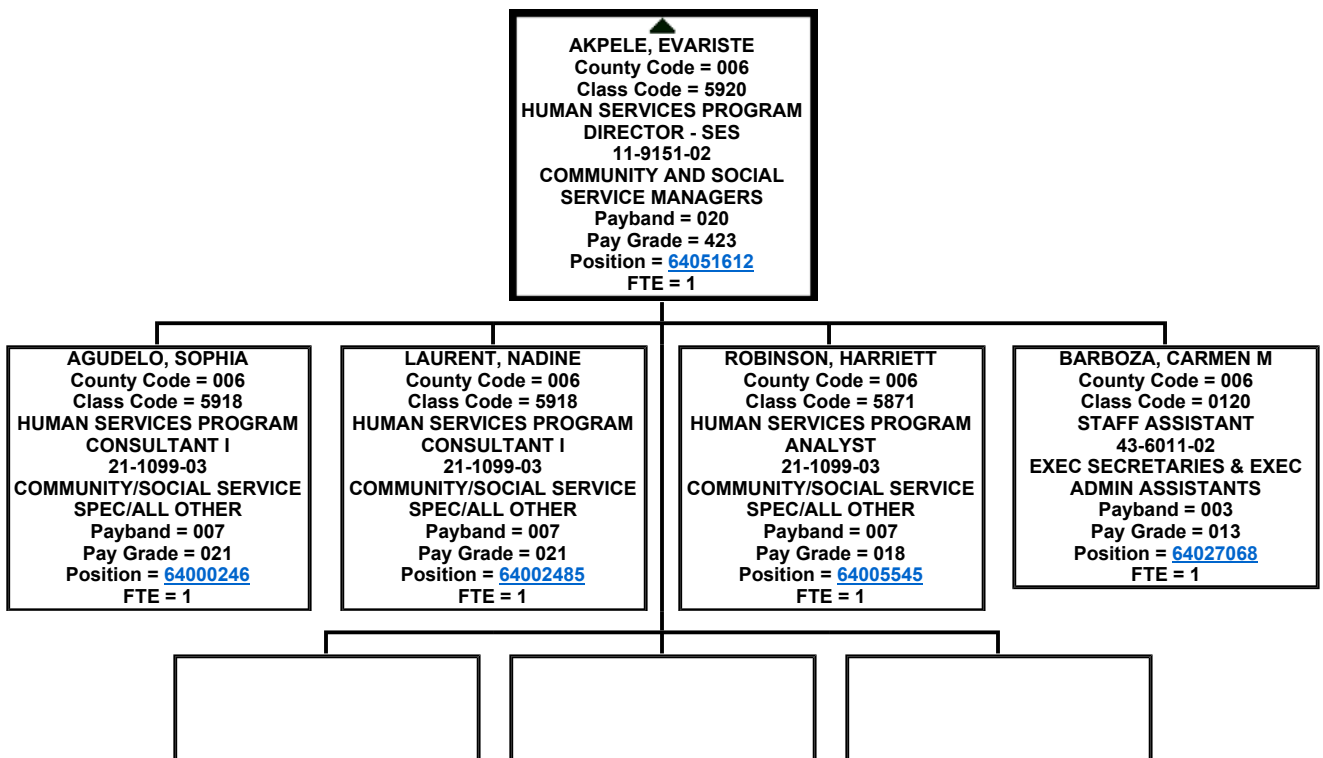
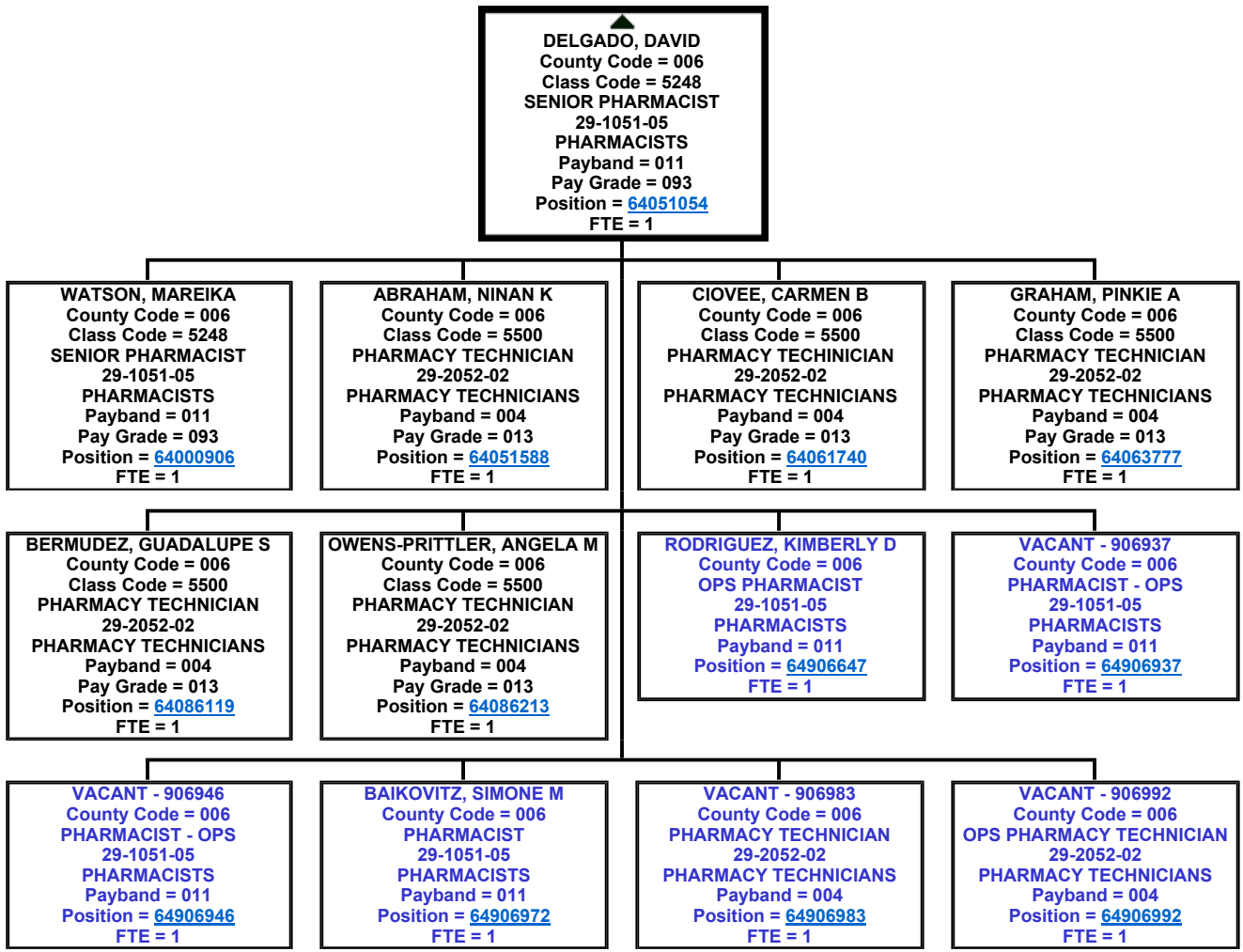












HORVATH, ROSANGELA D
 County Code = 006
 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64065481](#)
 FTE = 1

KASSOF, PATRICIA A
 County Code = 006
 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64085015](#)
 FTE = 1

CHARLES, CAMELITA
 County Code = 006
OPS HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Position = [64906776](#)
 FTE = 1

KIRKLAND-MOBLEY, KRISTLE
 County Code = 006
 Class Code = 5916
PROGRAM ADMINISTRATOR - SES
 11-9151-02
COMMUNITY AND SOCIAL SERVICE MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64027078](#)
 FTE = 1

GOSS, GRAMITA I
 County Code = 006
 Class Code = 5879
SENIOR HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 022
 Position = [64000237](#)
 FTE = 1

MILLS, RANIA
 County Code = 006
 Class Code = 5919
SENIOR HUMAN SERVICES PROGRAM MGR - SES
 11-9151-02
COMMUNITY AND SOCIAL SERVICE MANAGERS
 Payband = 020
 Pay Grade = 422
 Position = [64002699](#)
 FTE = 1

WEISSMAN, GARY S
 County Code = 006
 Class Code = 5034
BIOLOGICAL SCIENTIST II - SES
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Pay Grade = 419
 Position = [64003101](#)
 FTE = 1

FAIN, TERYL U
 County Code = 006
 Class Code = 5034
BIOLOGICAL SCIENTIST II-SES
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Pay Grade = 419
 Position = [64004837](#)
 FTE = 1

JUSTE, ANDRE J
 County Code = 006
 Class Code = 5856
HEALTH SERVICES SUPERVISOR - SES
 19-1041-02
EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 419
 Position = [64006184](#)
 FTE = 1

JOHNSON, EDERICK E
 County Code = 006
 Class Code = 5879
SENIOR HUMAN SERVICES PROGRAM SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 022
 Position = [64027081](#)
 FTE = 1

HARDIN, SARA
 County Code = 006
 Class Code = 6030
HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64032710](#)
 FTE = 1

CORBIN, VONESHIA N
 County Code = 006
 Class Code = 5918
HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64061057](#)
 FTE = 1

REID, DARNELL
 County Code = 006
OPS HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Position = [64906029](#)
 FTE = 1

VACANT - 906076
 County Code = 006
OPS HEALTH SERVICES REPRESENTATIVE
 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Position = [64906076](#)
 FTE = 1

RAMOS QUIROGA, DIEGO
 County Code = 006
OPS HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Position = [64906203](#)
 FTE = 1

ANDRICK, NICOLE
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OPS HEALTH SERVICES RERPRESENTATIVE
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EPIDEMIOLOGISTS
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 Position = [64906208](#)
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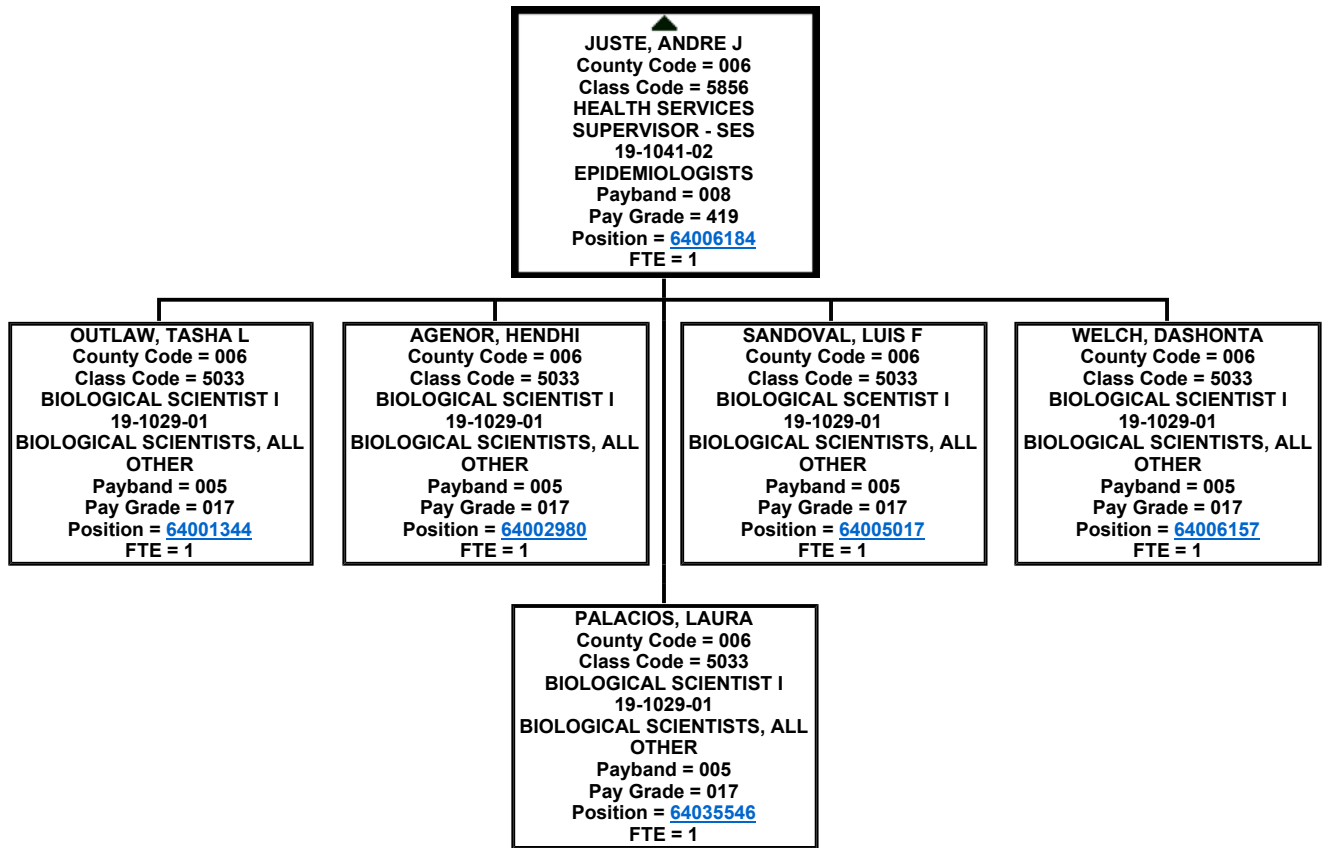
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EPIDEMIOLOGISTS
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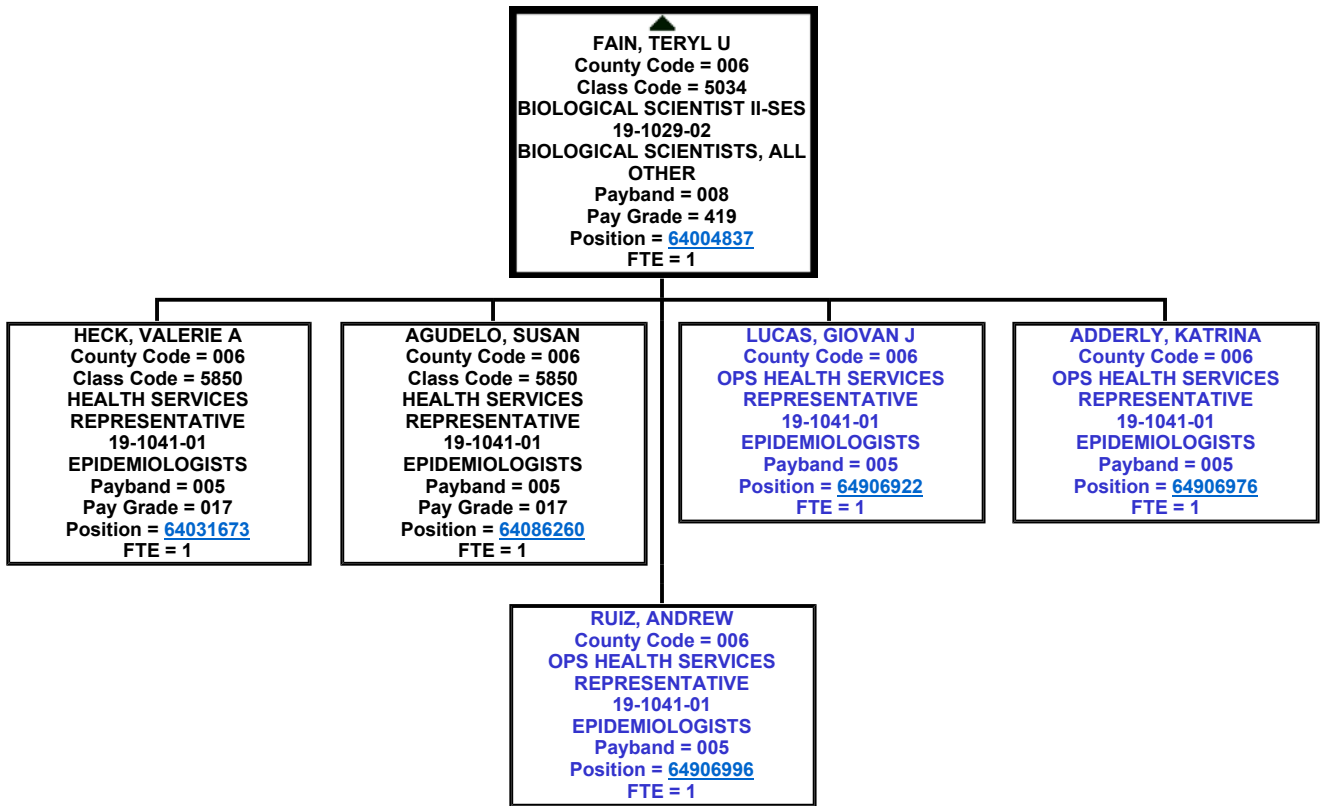
VACANT - 906887
 County Code = 006
OPS HEALTH SERVICES REPRESENTATIVE
 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Position = [64906887](#)
 FTE = 1

WEBB, GABRIELLE
 County Code = 006
OPS HUMAN SERVICES PROGRAM CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Position = [64906892](#)
 FTE = 1

VACANT - 906934
 County Code = 006
OPS STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Position = [64906934](#)
 FTE = 1

VACANT - 906979
County Code = 006
OPS HUMAN SERVICES
PROGRAM CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = 64906979
FTE = 1





▲
WEISSMAN, GARY S
County Code = 006
Class Code = 5034
**BIOLOGICAL SCIENTIST II -
SES**
19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
OTHER**
Payband = 008
Pay Grade = 419
Position = [64003101](#)
FTE = 1

JEAN, KEDLINE
County Code = 006
**OPS HEALTH SERVICES
REPRESENTATIVE**
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = [64906034](#)
FTE = 1

VACANT - 906077
County Code = 006
**OPS HEALTH SERVICES
REPRESENTATIVE**
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = [64906077](#)
FTE = 1

ABRAHAM, TINA
County Code = 006
**OPS HEALTH SERVICES
REPRESENTATIVE**
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = [64906079](#)
FTE = 1

ABDEL HALIM, REEM M
County Code = 006
**OPS HUMAN SERVICES
PROGRAM CONSULTANT I**
21-1099-03
**COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER**
Payband = 007
Position = [64906236](#)
FTE = 1

▲
MILLS, RANIA
 County Code = 006
 Class Code = 5919
**SENIOR HUMAN SERVICES
 PROGRAM MGR - SES**
 11-9151-02
**COMMUNITY AND SOCIAL
 SERVICE MANAGERS**
 Payband = 020
 Pay Grade = 422
 Position = [64002699](#)
 FTE = 1

GEFFRARD, KEVIN R
 County Code = 006
 Class Code = 6036
**HEALTH EDUCATOR
 CONSULTANT**
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 022
 Position = [64043472](#)
 FTE = 1

EDWARDS, LUCINDA O
 County Code = 006
 Class Code = 6036
**HEALTH EDUCATOR
 CONSULTANT**
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 022
 Position = [64051066](#)
 FTE = 1

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MASON, JEFFREY G
 County Code = 006
 Class Code = 8997
**COUNTY HEALTH DEPT
 FINANCIAL ADMIN-HLTH**
 11-3031-03
FINANCIAL MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64027097](#)
 FTE = 1

MATHELIER-ELIACIN, ROSE
 County Code = 006
 Class Code = 1439
**ACCOUNTANT SUPERVISOR II -
 SES**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 420
 Position = [64000438](#)
 FTE = 1

KELLMAN, NICOLAS O
 County Code = 006
 Class Code = 1430
ACCOUNTANT II - SES
 13-2011-01
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 004
 Pay Grade = 416
 Position = [64000928](#)
 FTE = 1

GARCIA, GEORGE M
 County Code = 006
 Class Code = 0836
**FACILITIES SERVICES
 MANAGER II - SES**
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**ADMINISTRATIVE SERVICES
 MANAGERS**
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 Pay Grade = 419
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 FTE = 1

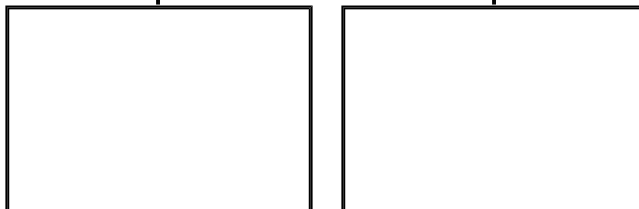
GILLES, ERICA M
 County Code = 006
 Class Code = 0120
STAFF ASSISTANT - SES
 43-6011-02
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 Pay Grade = 413
 Position = [64006165](#)
 FTE = 1

GARCIA, VALDINEIA F
 County Code = 006
 Class Code = 5862
**HEALTH SERVICES MANAGER -
 SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 421
 Position = [64027037](#)
 FTE = 1

CAREW, KENNETH A
 County Code = 006
 Class Code = 1436
ACCOUNTANT III - SES
 13-2011-02
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 006
 Pay Grade = 418
 Position = [64027094](#)
 FTE = 1

FORRESTER, CYNTHIA
 County Code = 006
 Class Code = 0749
**GENERAL SERVICES
 MANAGER - SES**
 11-3011-02
**ADMINISTRATIVE SERVICES
 MANAGERS**
 Payband = 020
 Pay Grade = 424
 Position = [64031479](#)
 FTE = 1

MUDAFORT, MIGUEL S
 County Code = 006
 Class Code = 1466
**FINANCE & ACCOUNTING
 DIRECTOR III - SES**
 11-3031-02
FINANCIAL MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64035869](#)
 FTE = 1



BASSI, JACQUELINE V
County Code = 006
Class Code = 2235
**GOVERNMENT OPERATIONS
CONSULTANT III-SES**
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 425
Position = [64040788](#)
FTE = 1
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JOHNSON, GODFREY A
County Code = 006
Class Code = 1442
**ACCOUNTING SERVICES
SUPERVISOR I - SES**
13-2011-03
**ACCOUNTANTS AND
AUDITORS**
Payband = 008
Pay Grade = 421
Position = [64043799](#)
FTE = 1
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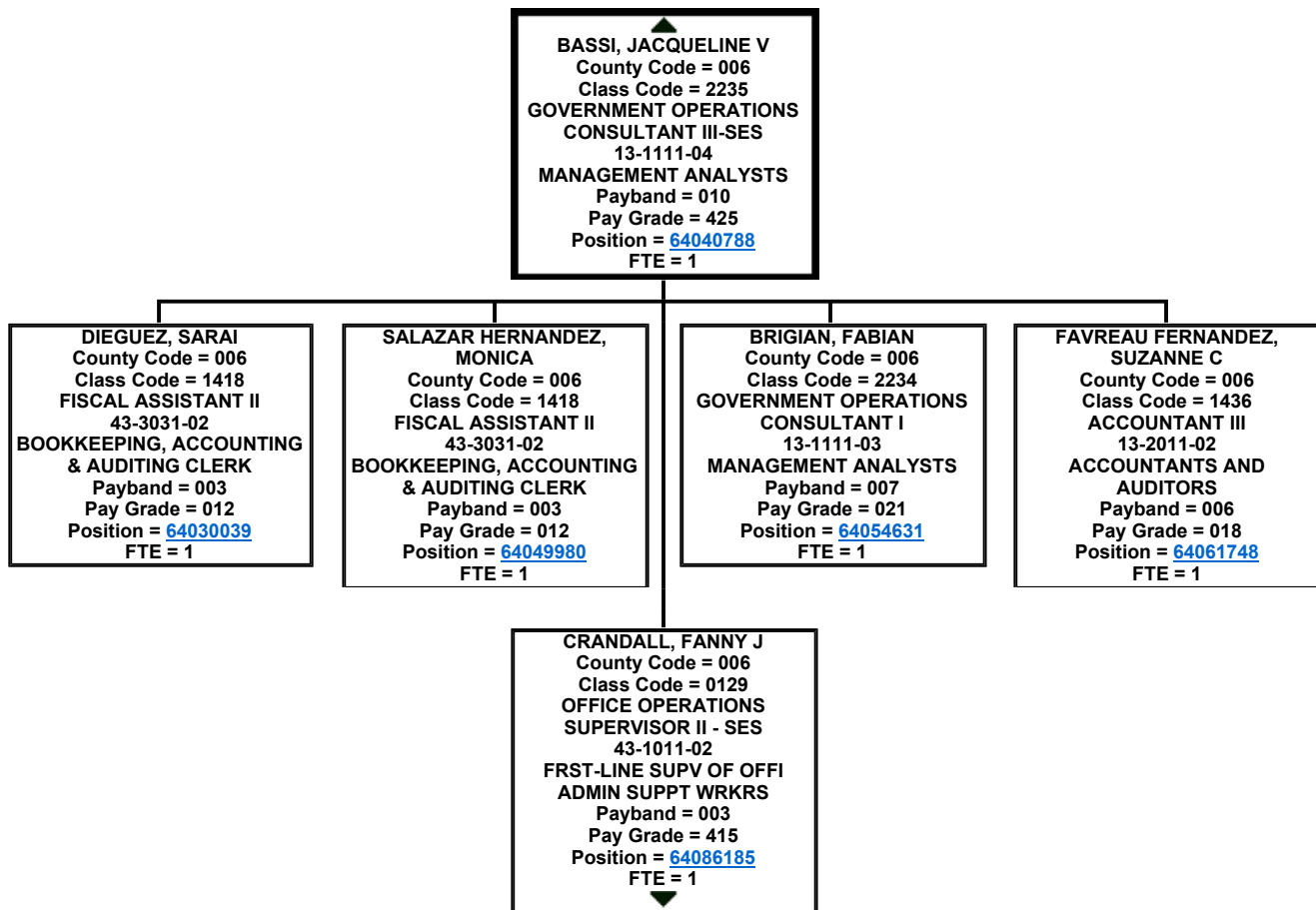
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ACCOUNTANTS AND
AUDITORS
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 Pay Grade = 421
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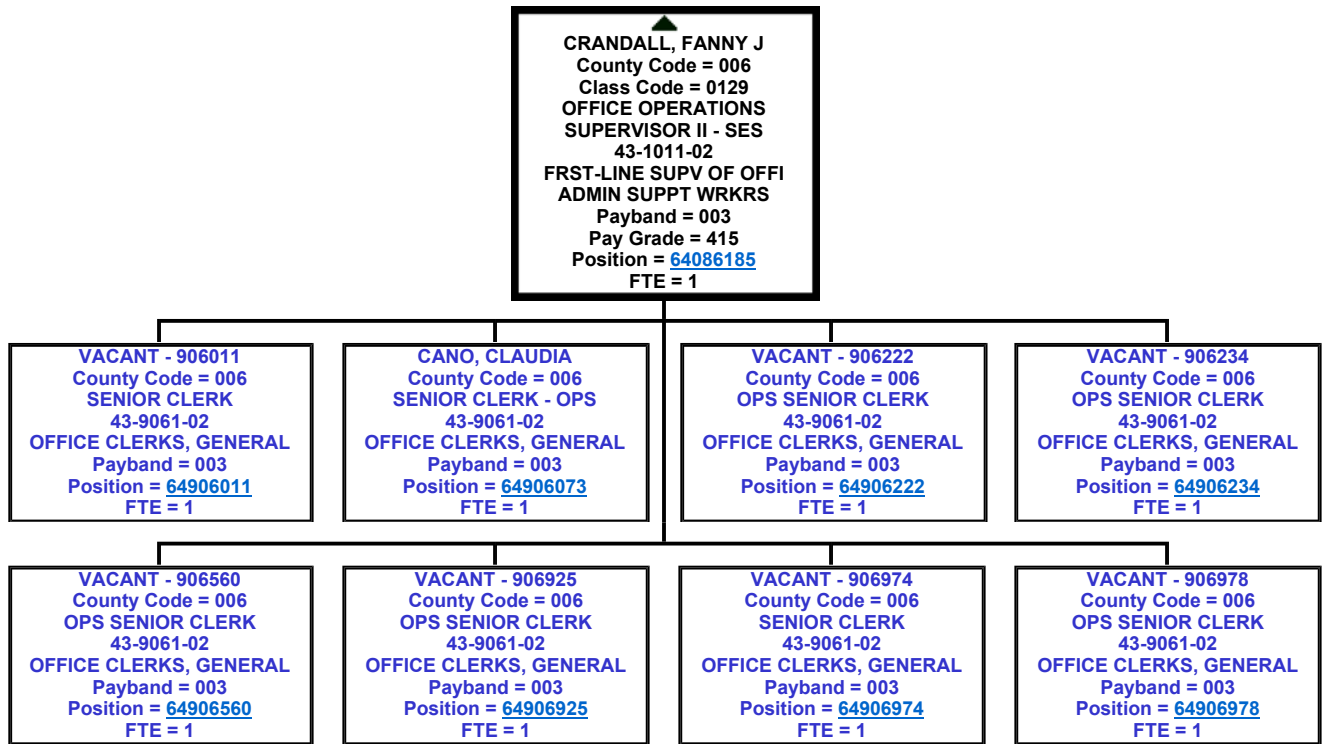
GABIN, JEAN E
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ACCOUNTANTS AND
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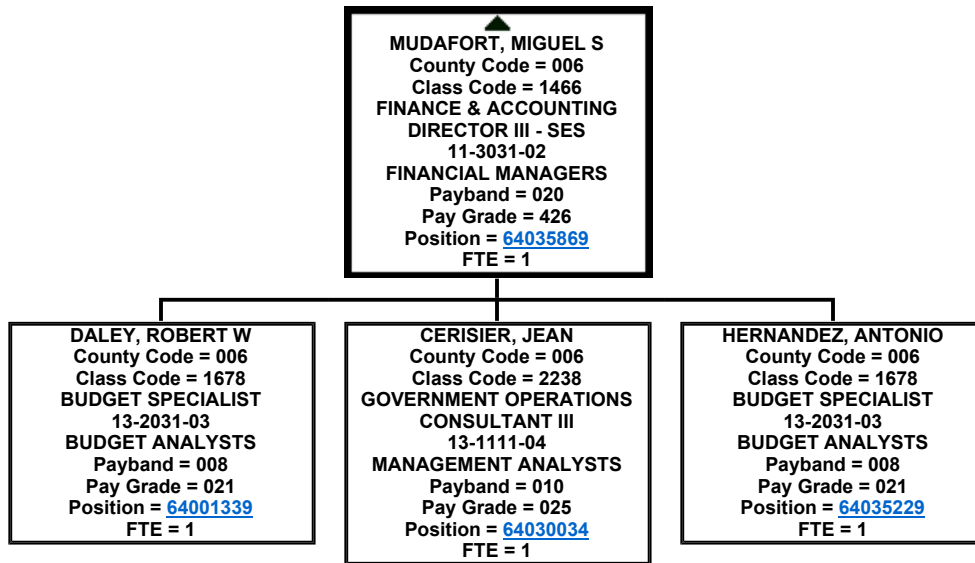
WILSON, CHERYL F
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ACCOUNTANTS AND
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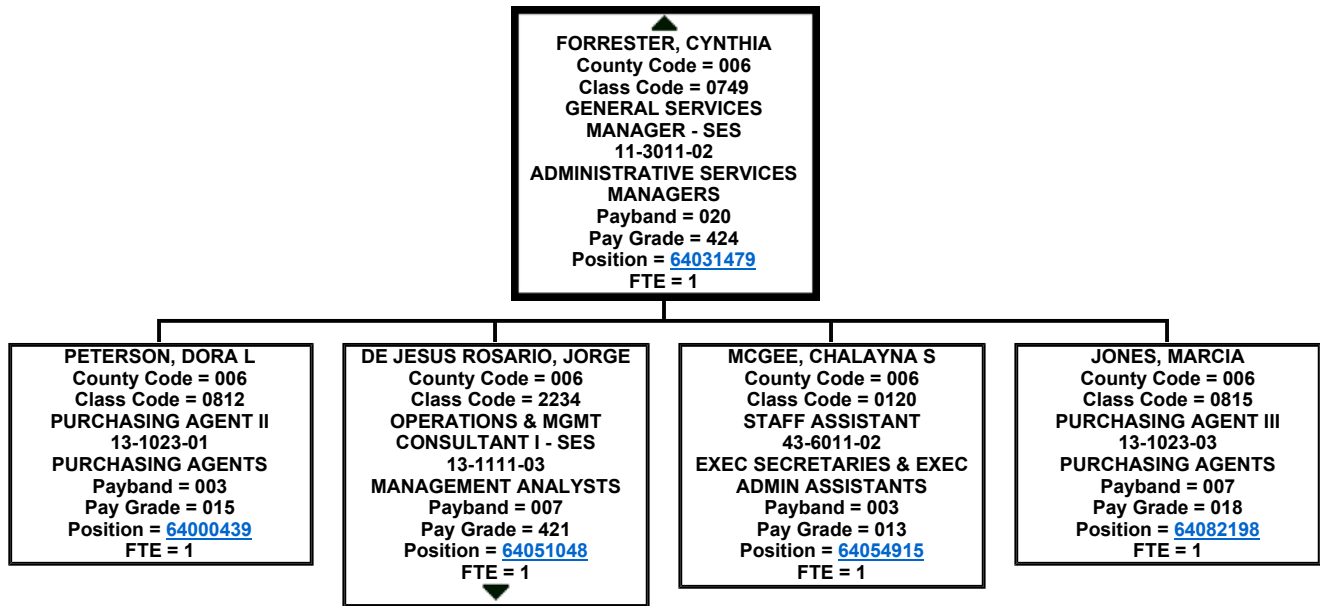
LUCIEN, HENRIO
 County Code = 006
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ACCOUNTANT I
 13-2011-01
ACCOUNTANTS AND
AUDITORS
 Payband = 004
 Pay Grade = 014
 Position = [64067348](#)
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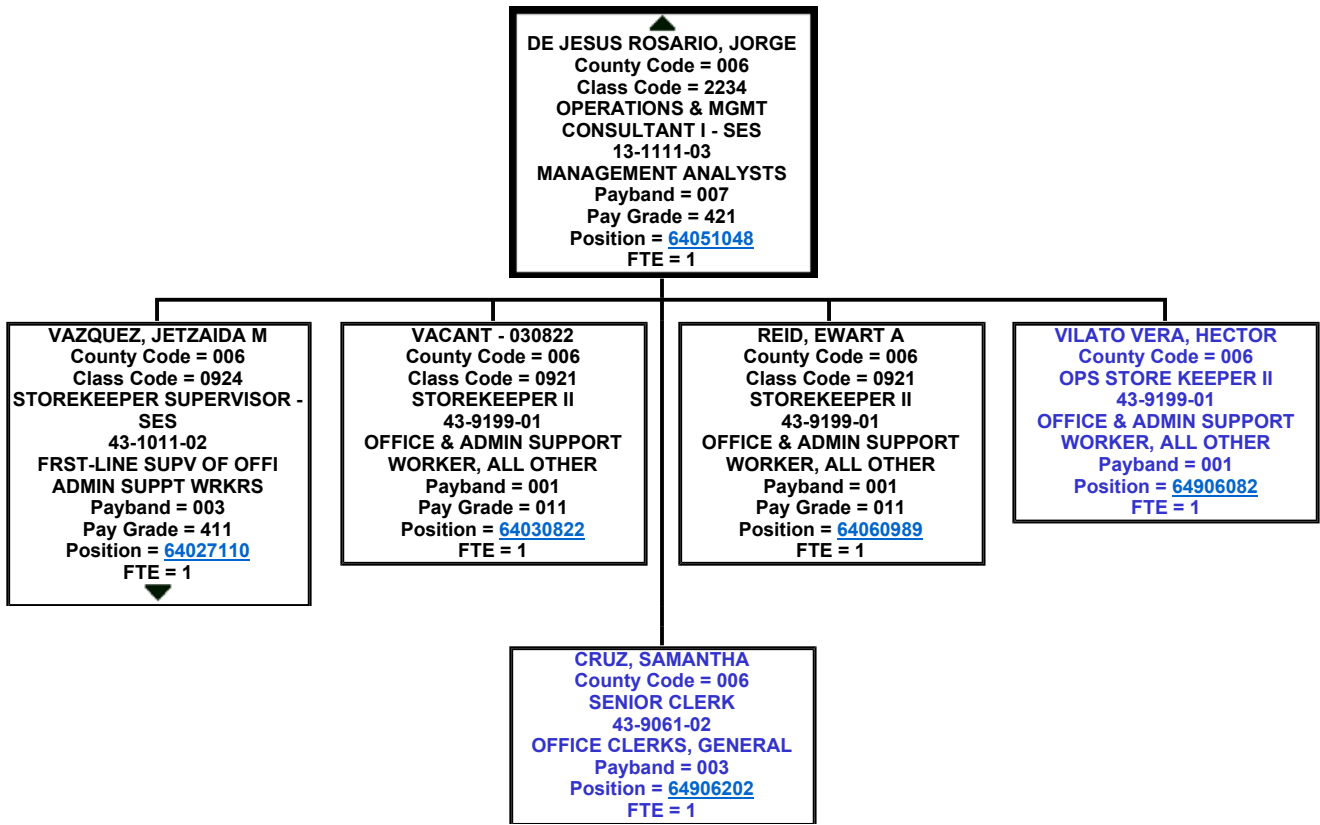
VACANT - 906027
 County Code = 006
OPS ACCOUNTANT I
 13-2011-01
ACCOUNTANTS AND
AUDITORS
 Payband = 004
 Position = [64906027](#)
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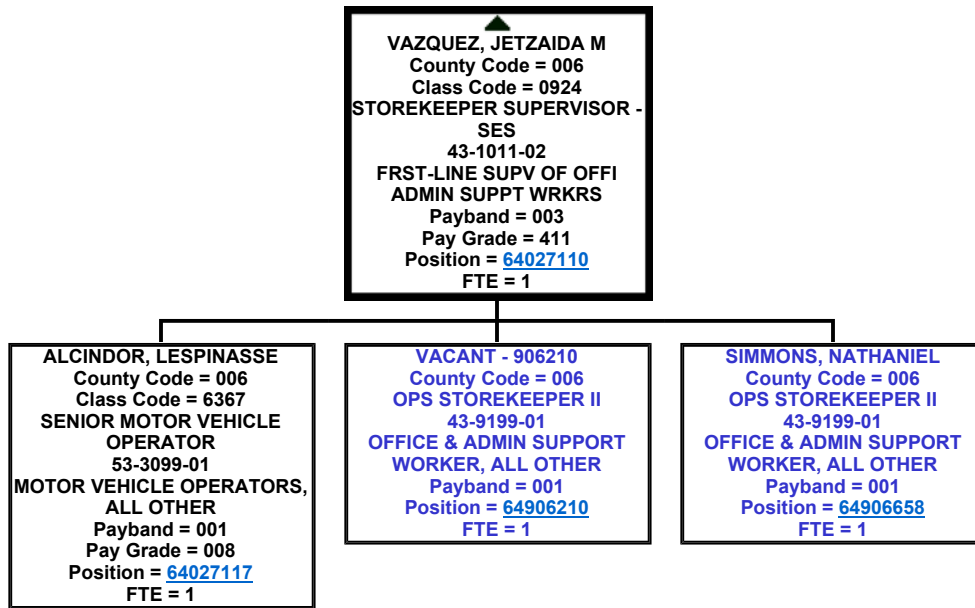


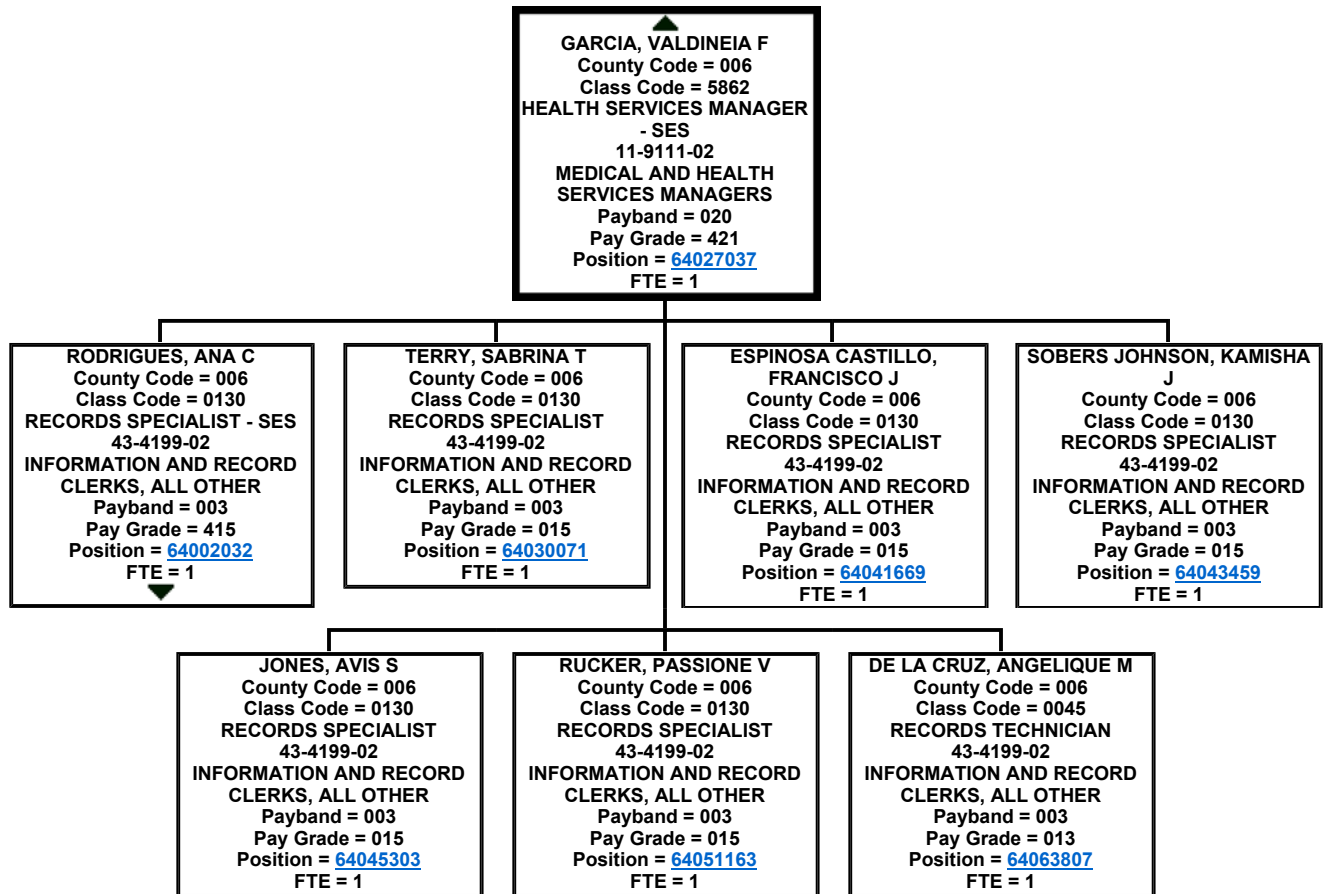


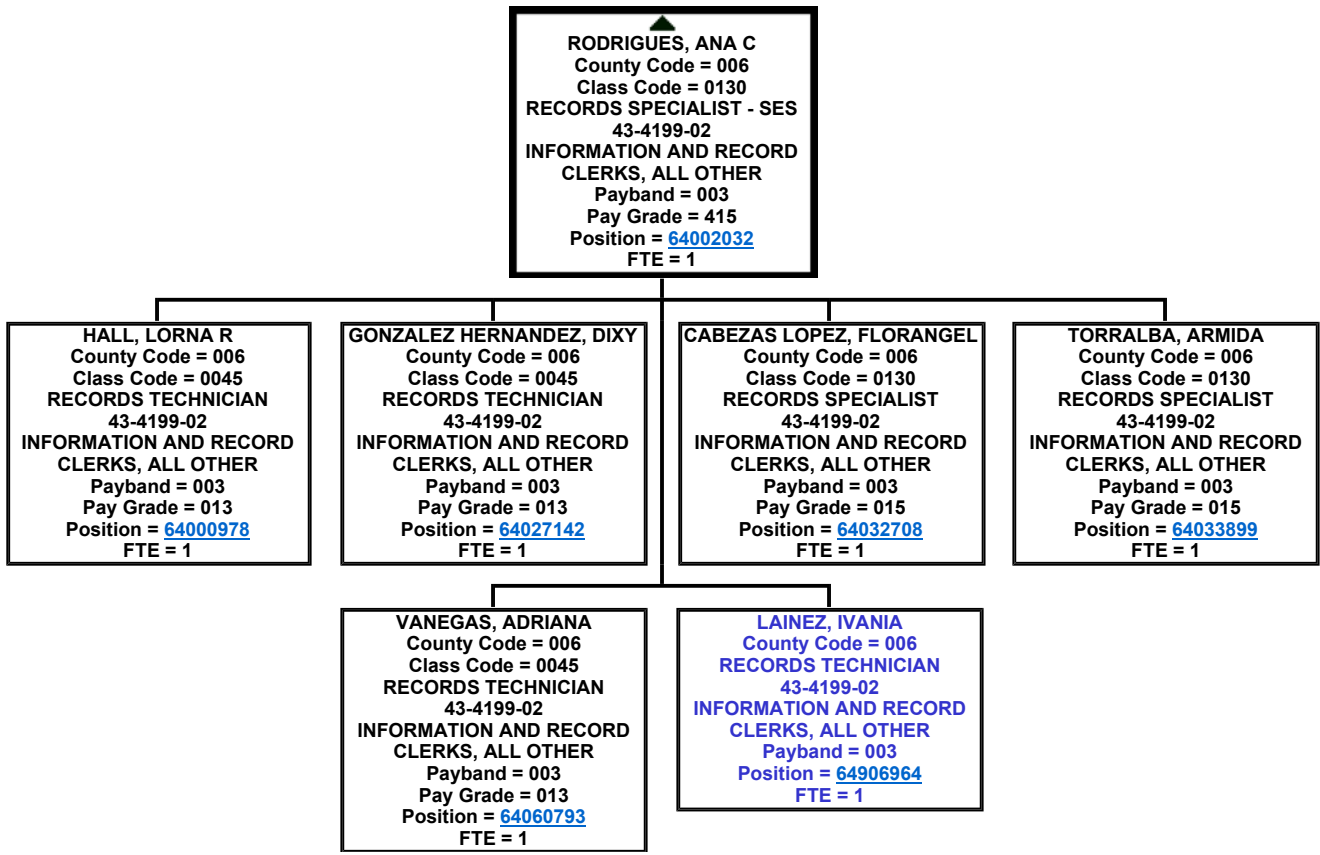


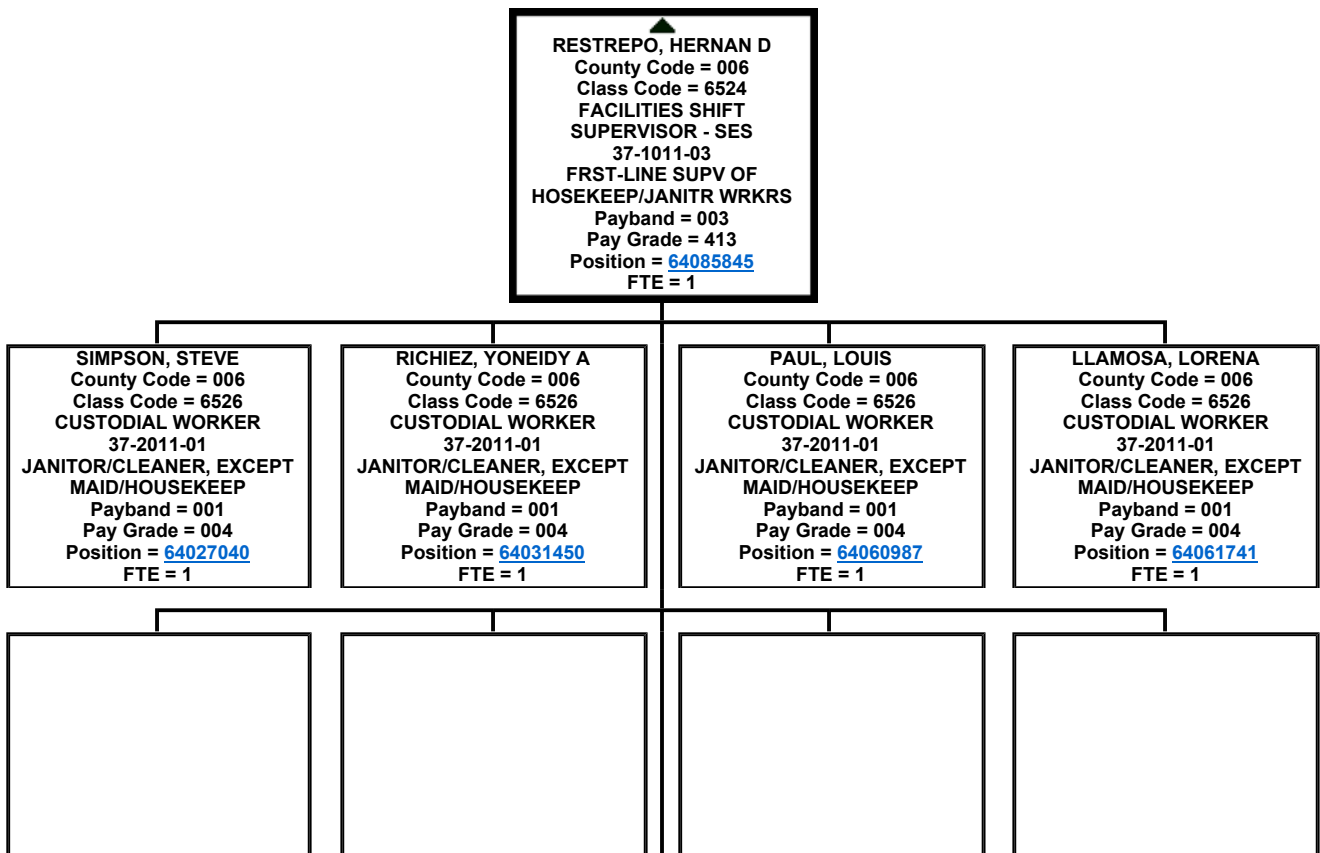
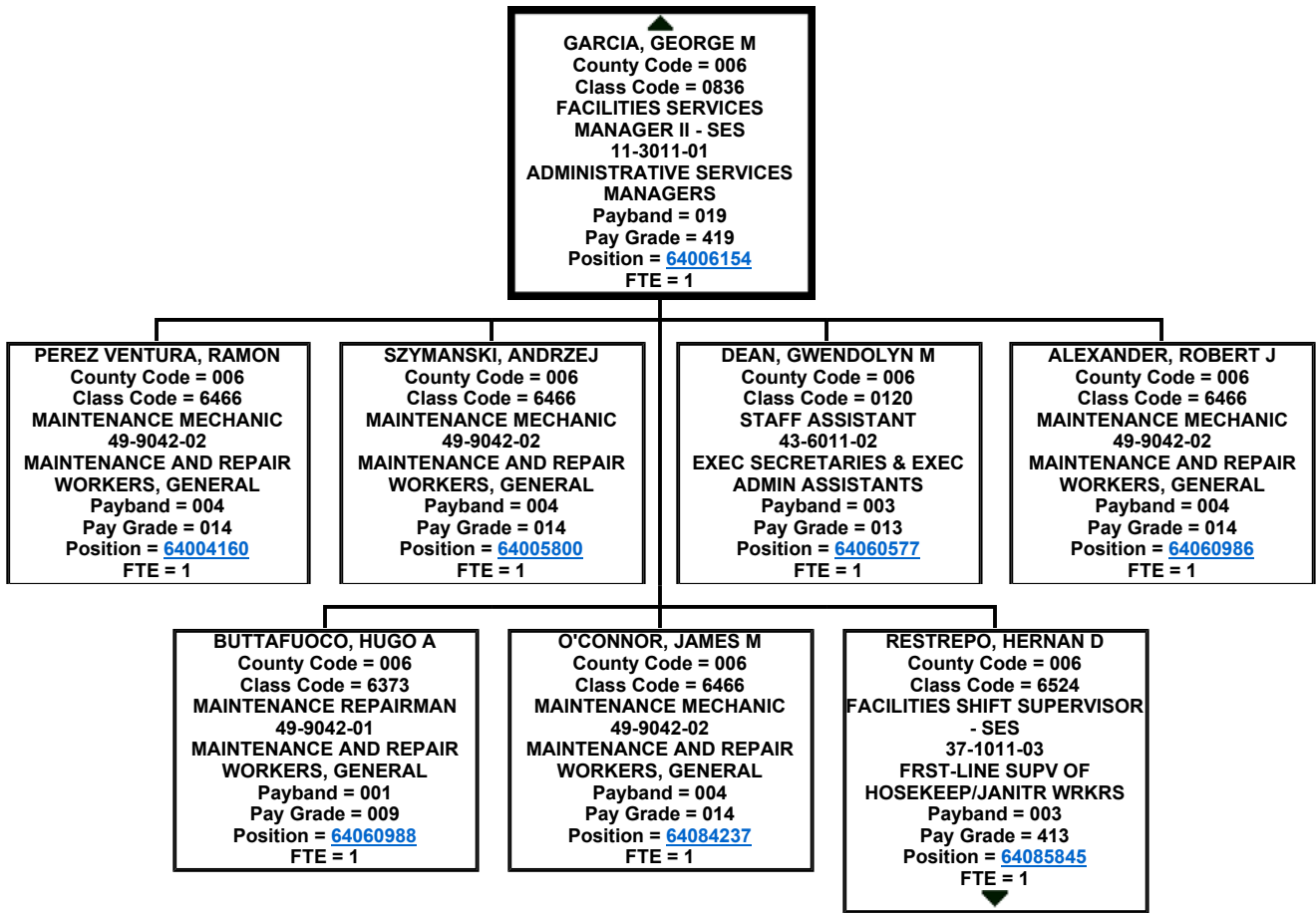


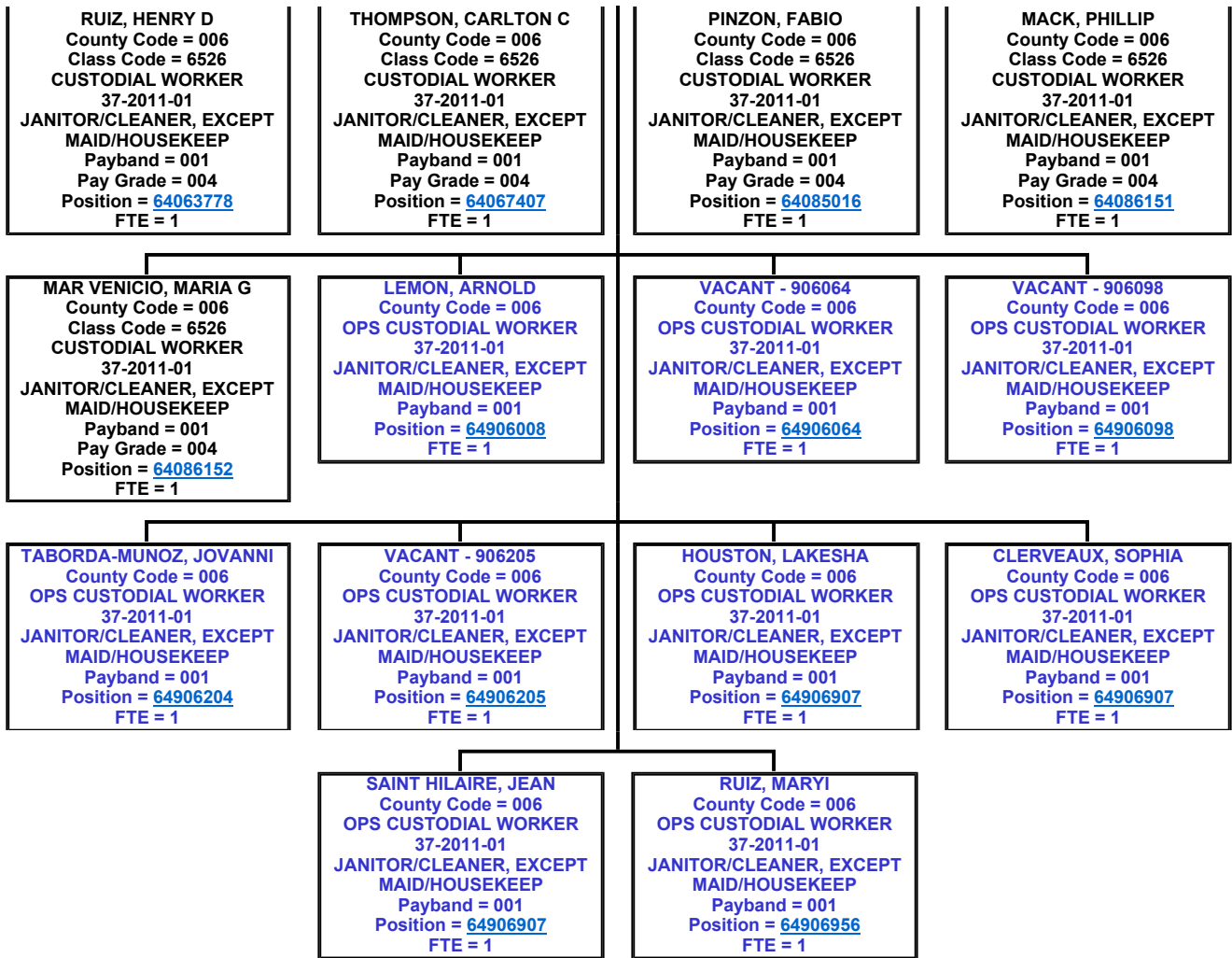


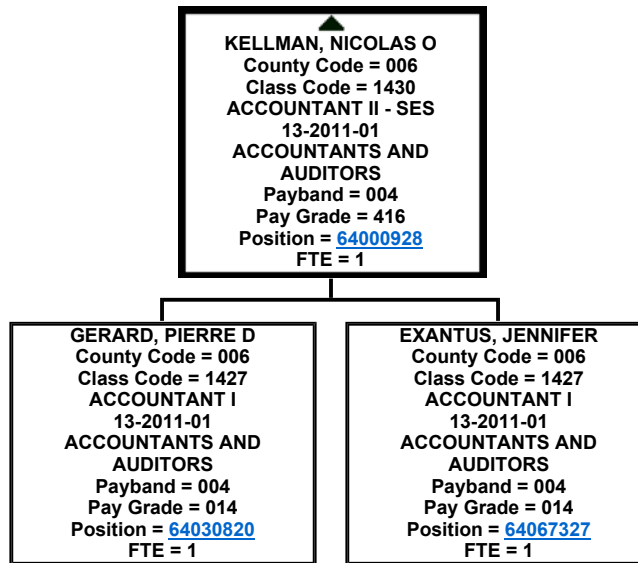












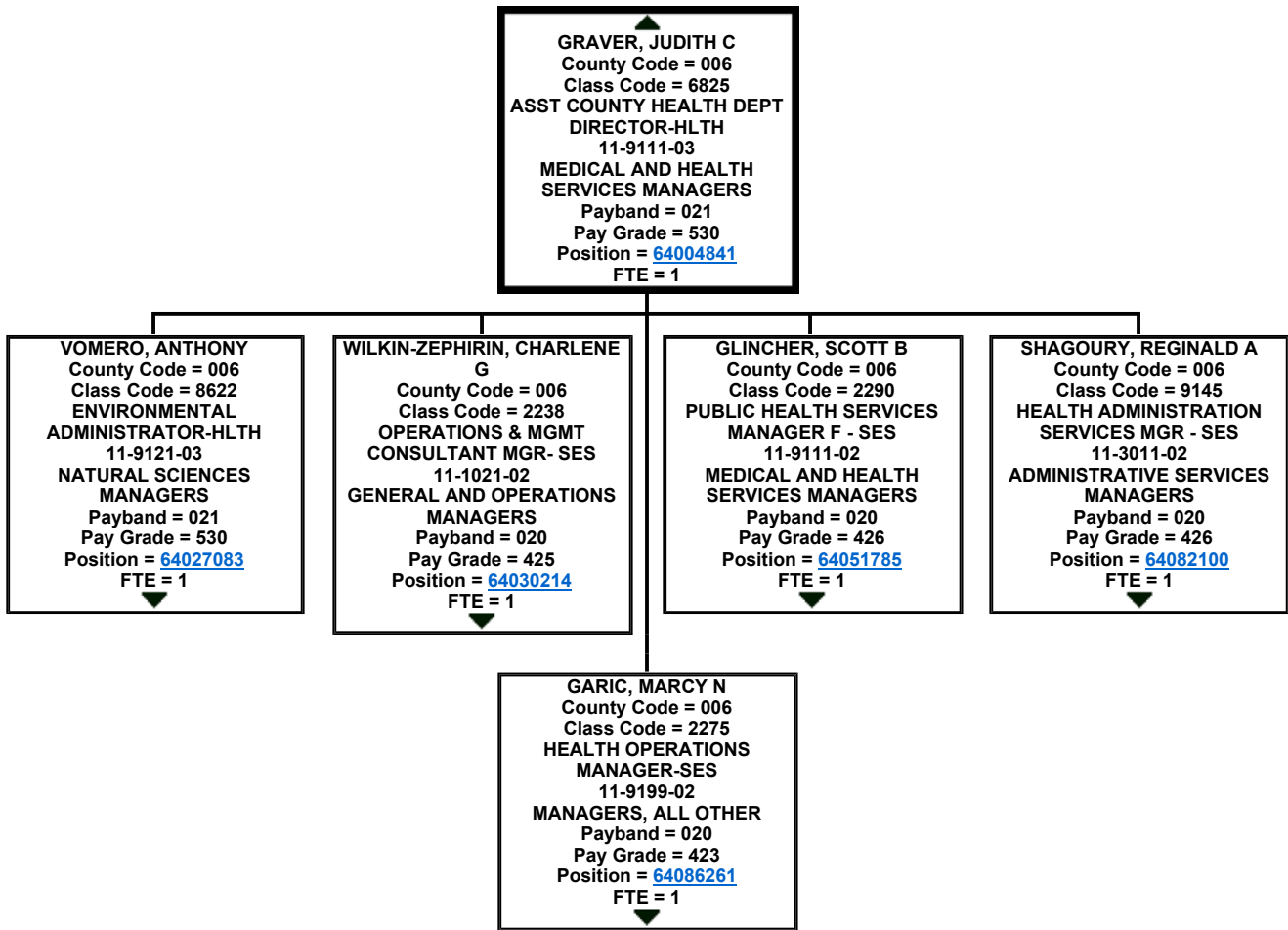
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MATHELIER-ELIACIN, ROSE
County Code = 006
Class Code = 1439
ACCOUNTANT SUPERVISOR II
- SES
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 420
Position = [64000438](#)
FTE = 1

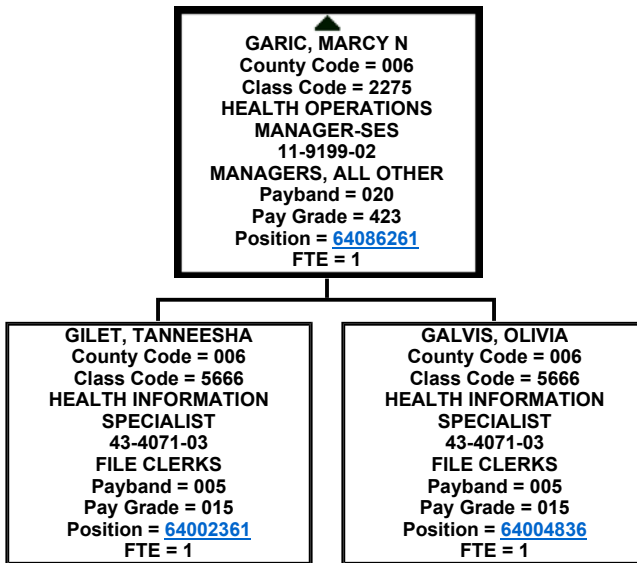
KAMPERVEEN, ZANDRA M
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ACCOUNTANTS AND
AUDITORS
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Pay Grade = 014
Position = [64002230](#)
FTE = 1

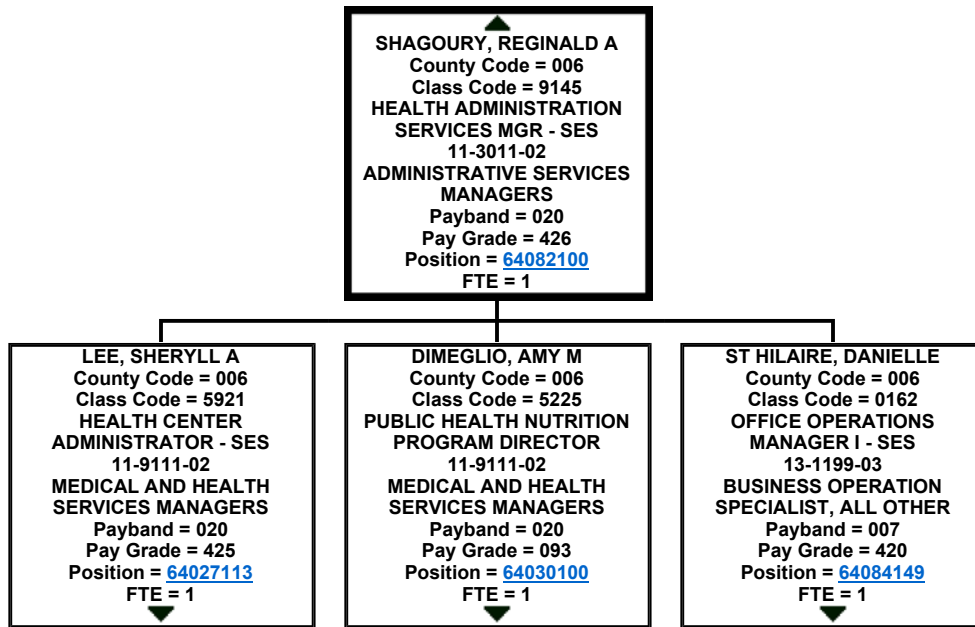
BIRJAH, PATSY
County Code = 006
Class Code = 1427
ACCOUNTANT I
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ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 014
Position = [64029946](#)
FTE = 1

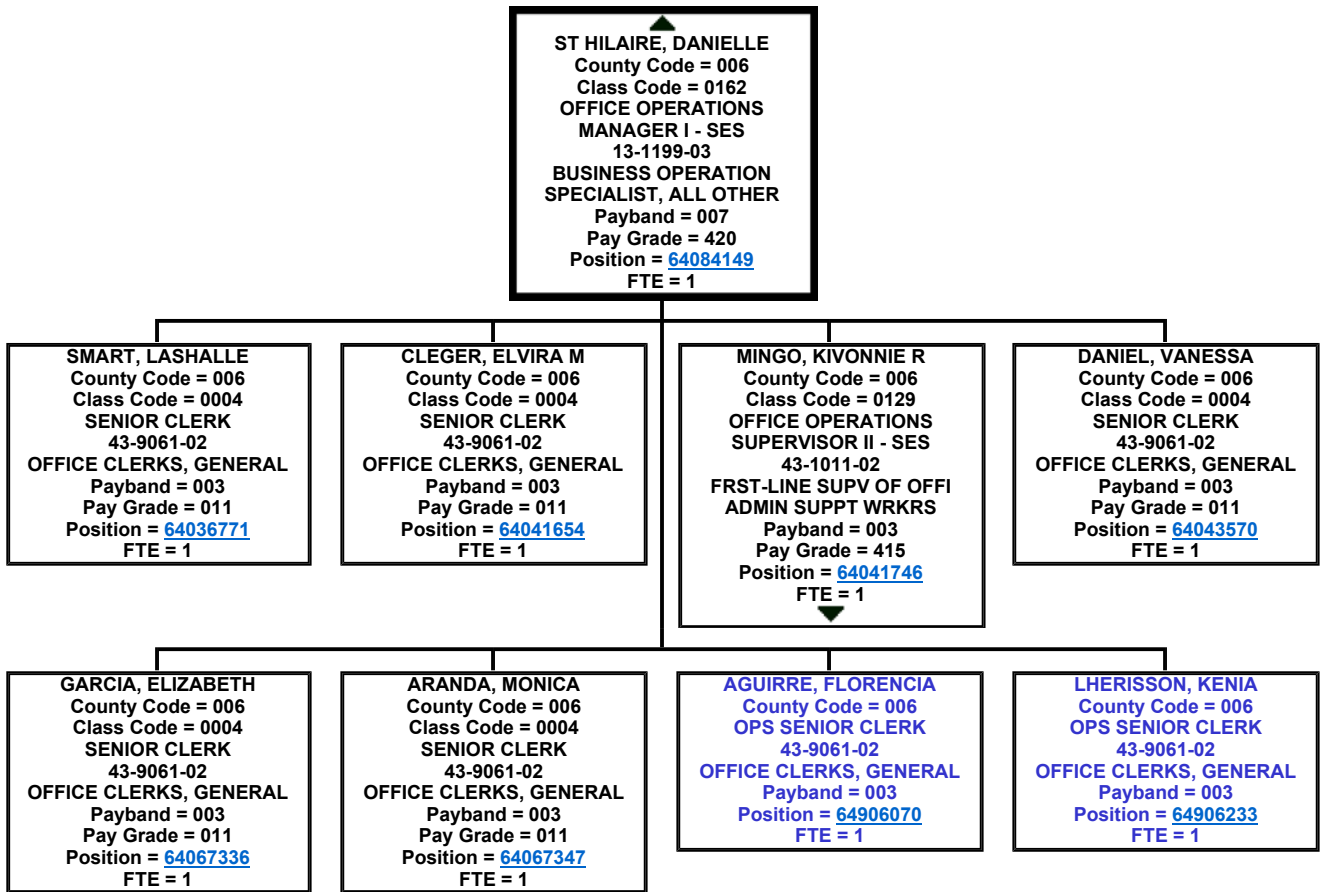
ALOUIDOR, ANDY
County Code = 006
Class Code = 1427
ACCOUNTANT I
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ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 014
Position = [64030723](#)
FTE = 1

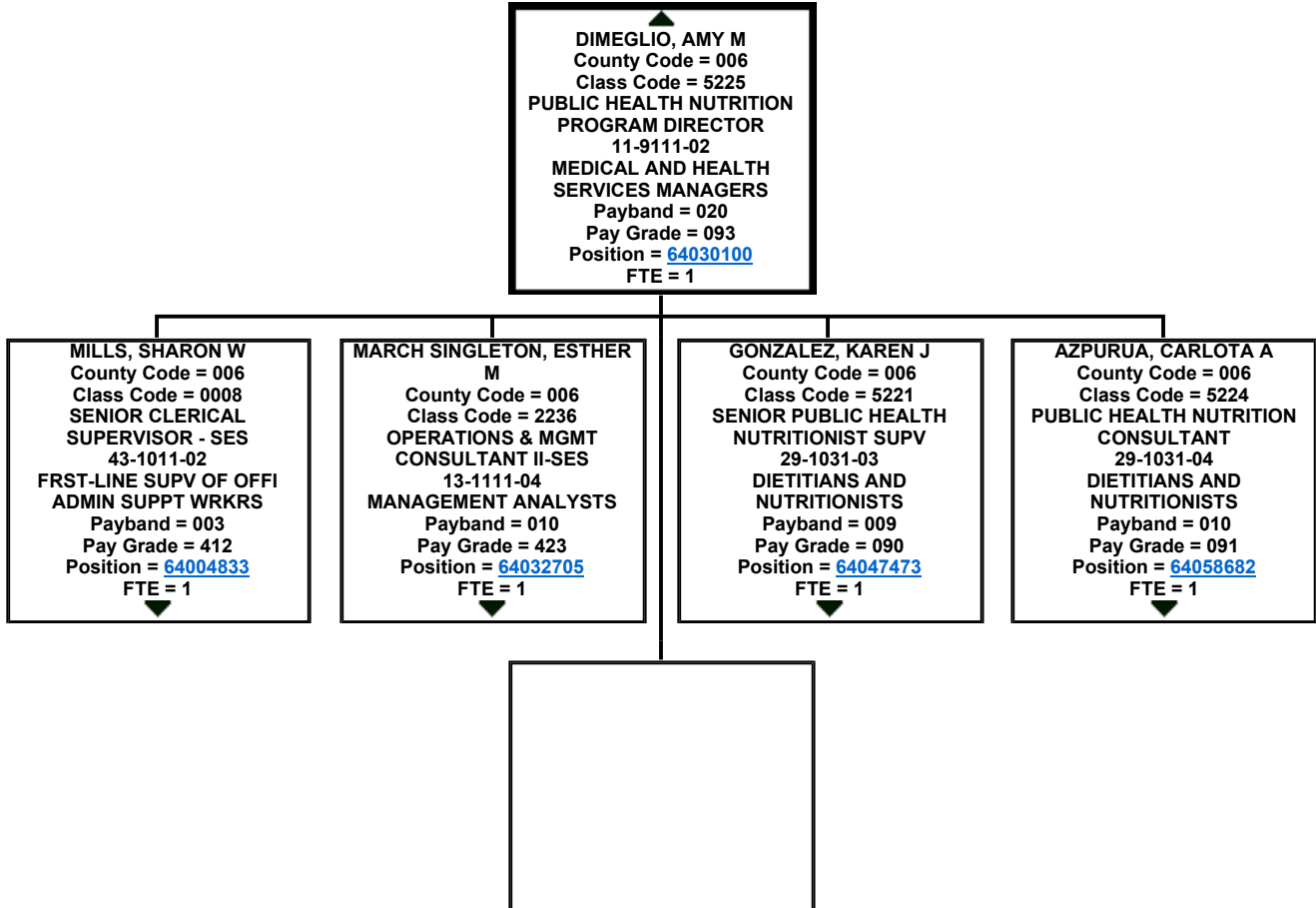
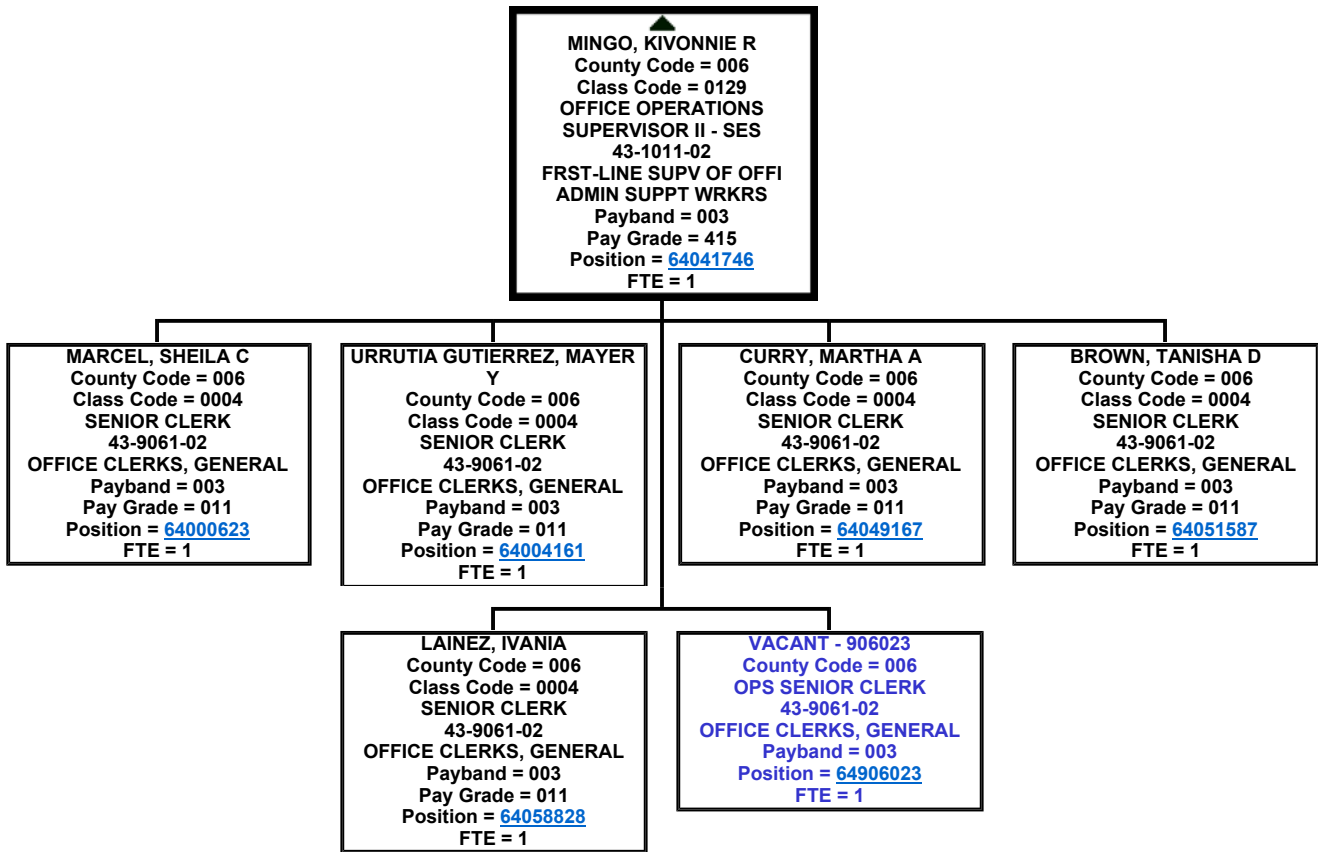
ROBINSON-SMITH, SHIRLENE
County Code = 006
Class Code = 1427
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ACCOUNTANTS AND
AUDITORS
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Pay Grade = 014
Position = [64061891](#)
FTE = 1



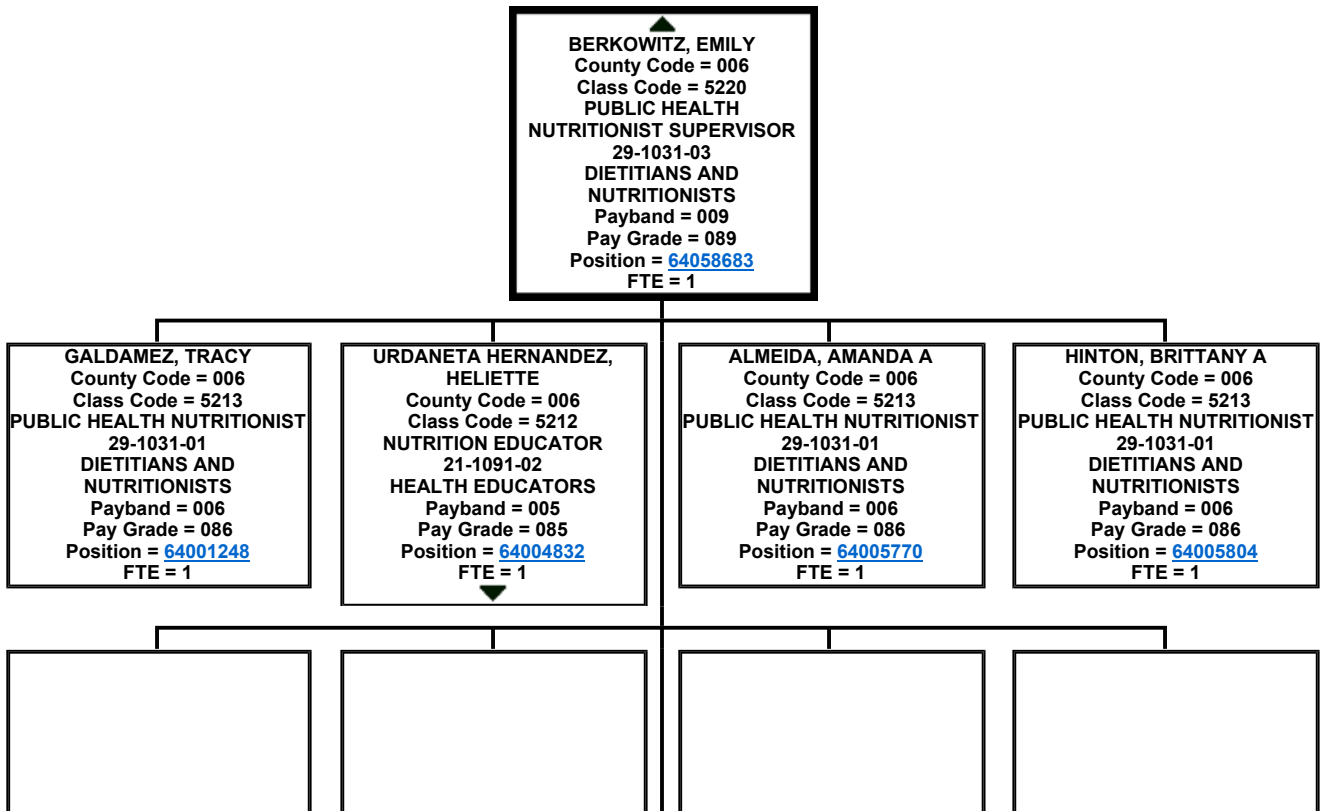
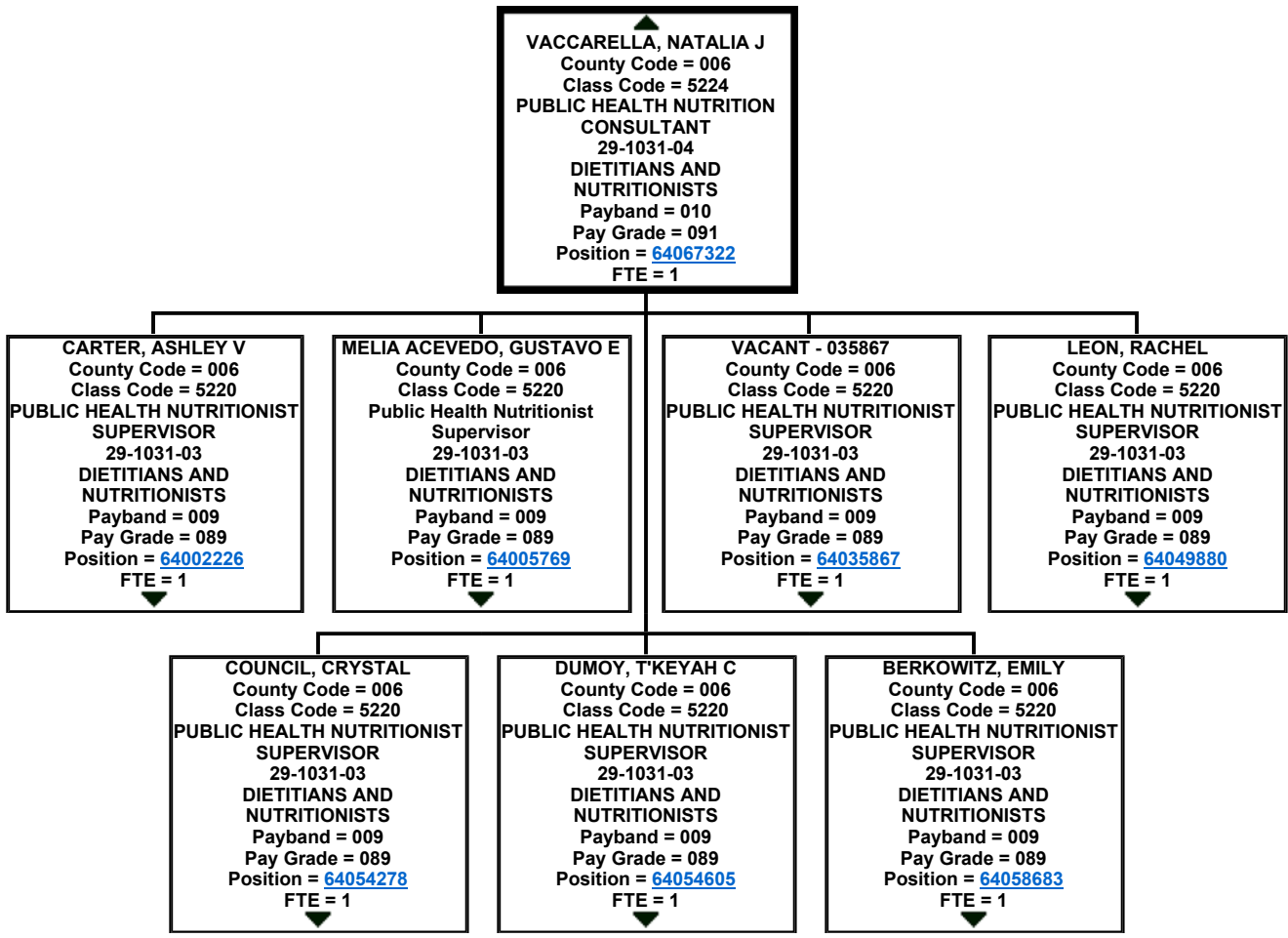


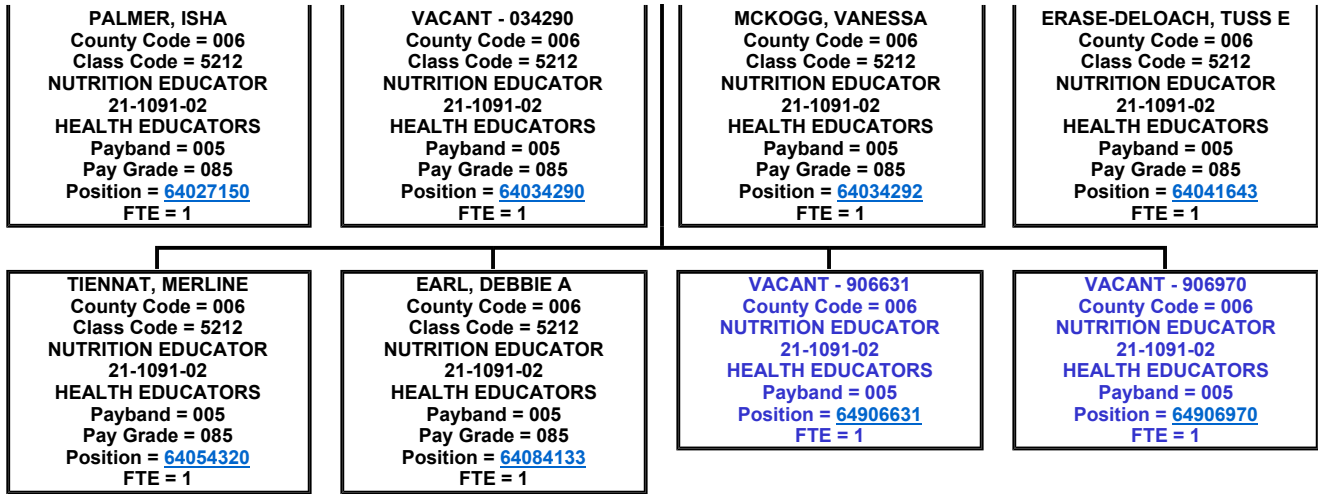


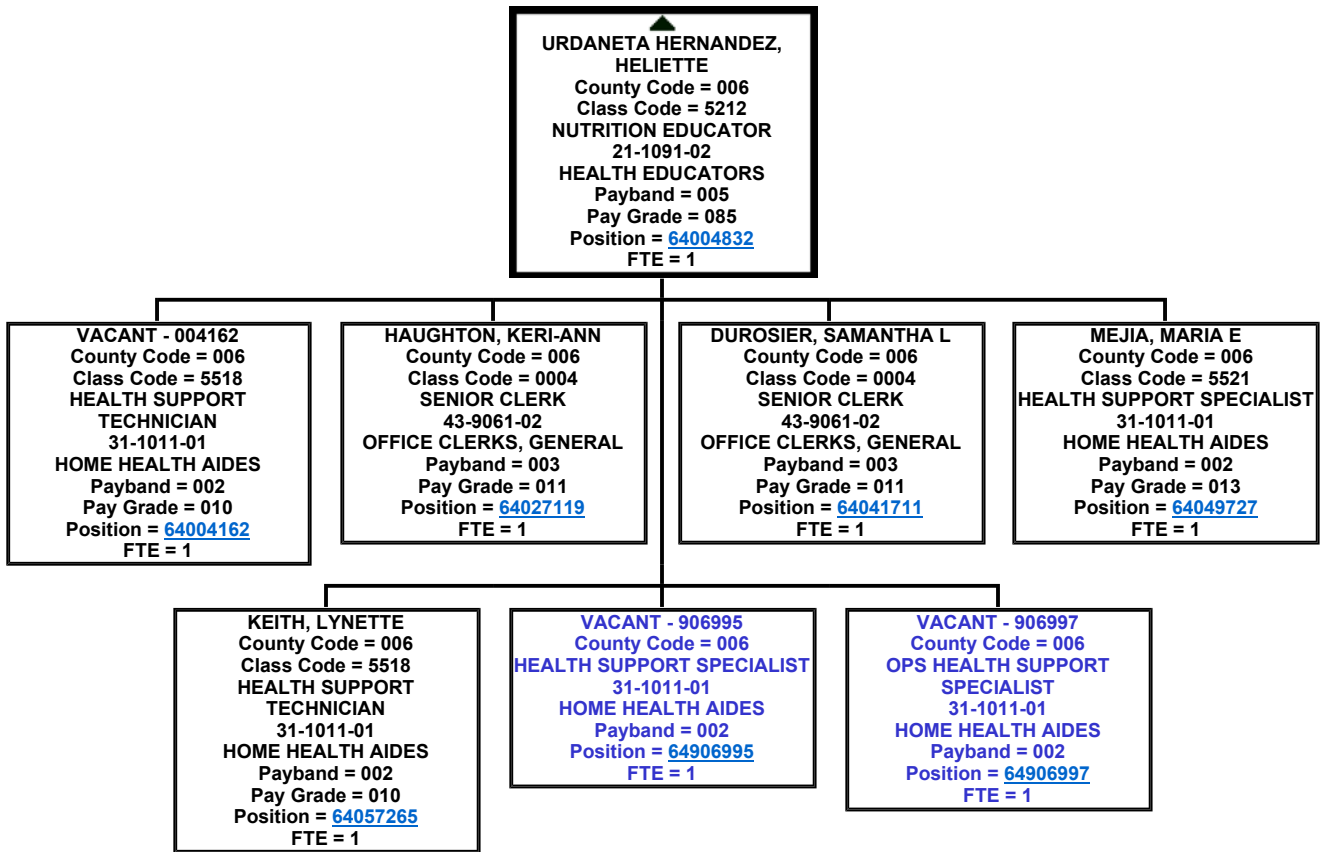


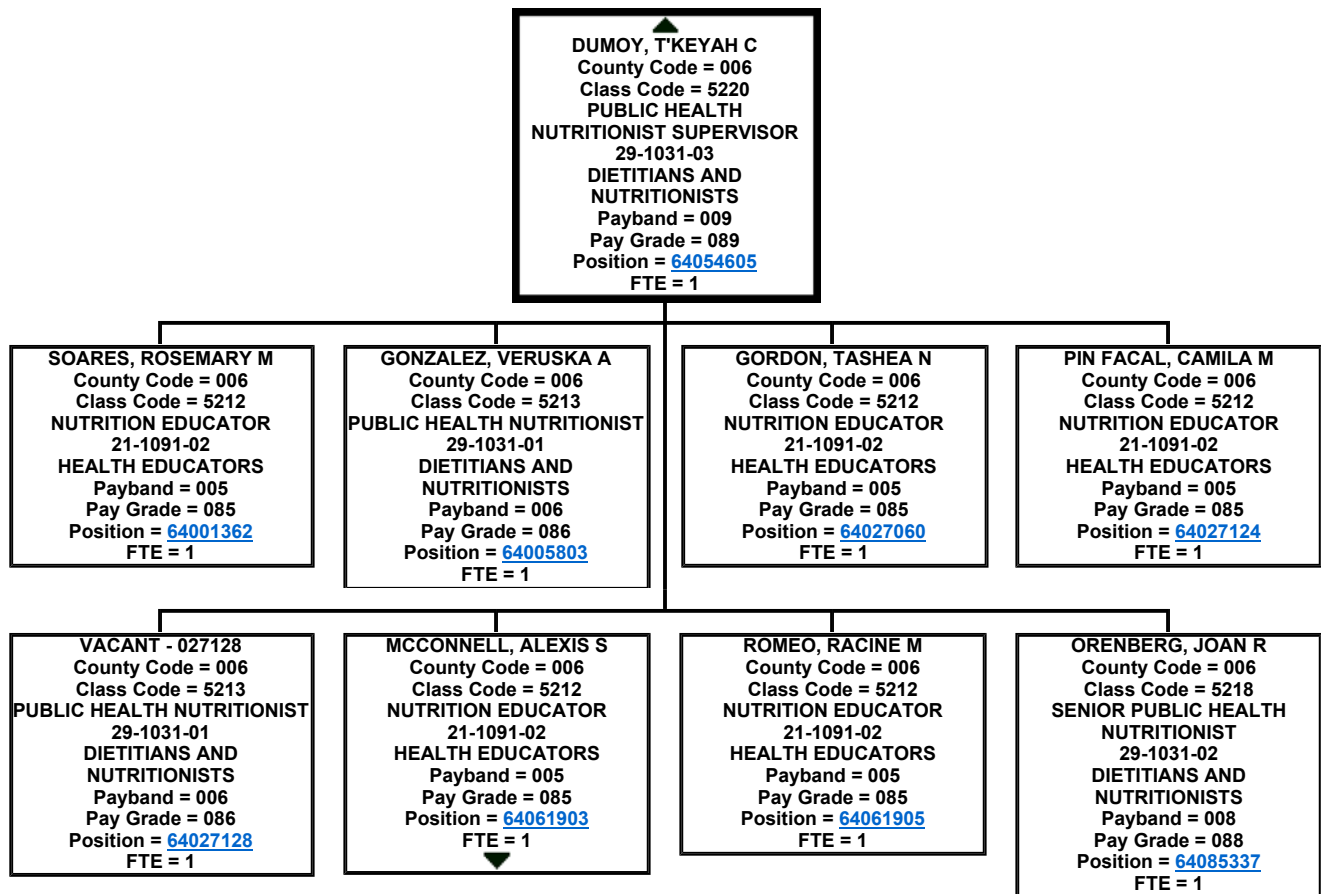


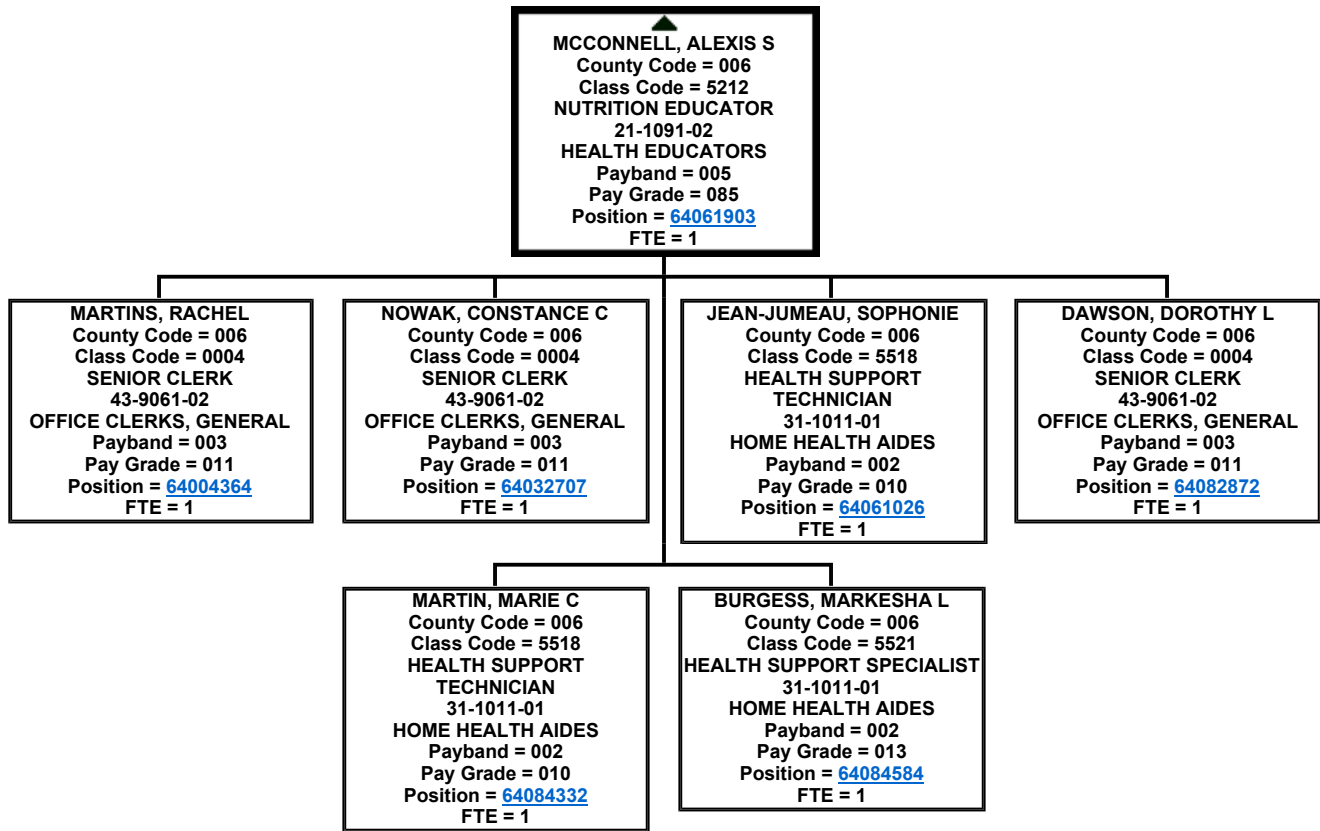
VACCARELLA, NATALIA J
County Code = 006
Class Code = 5224
PUBLIC HEALTH NUTRITION
CONSULTANT
29-1031-04
DIETITIANS AND
NUTRITIONISTS
Payband = 010
Pay Grade = 091
Position = [64067322](#)
FTE = 1

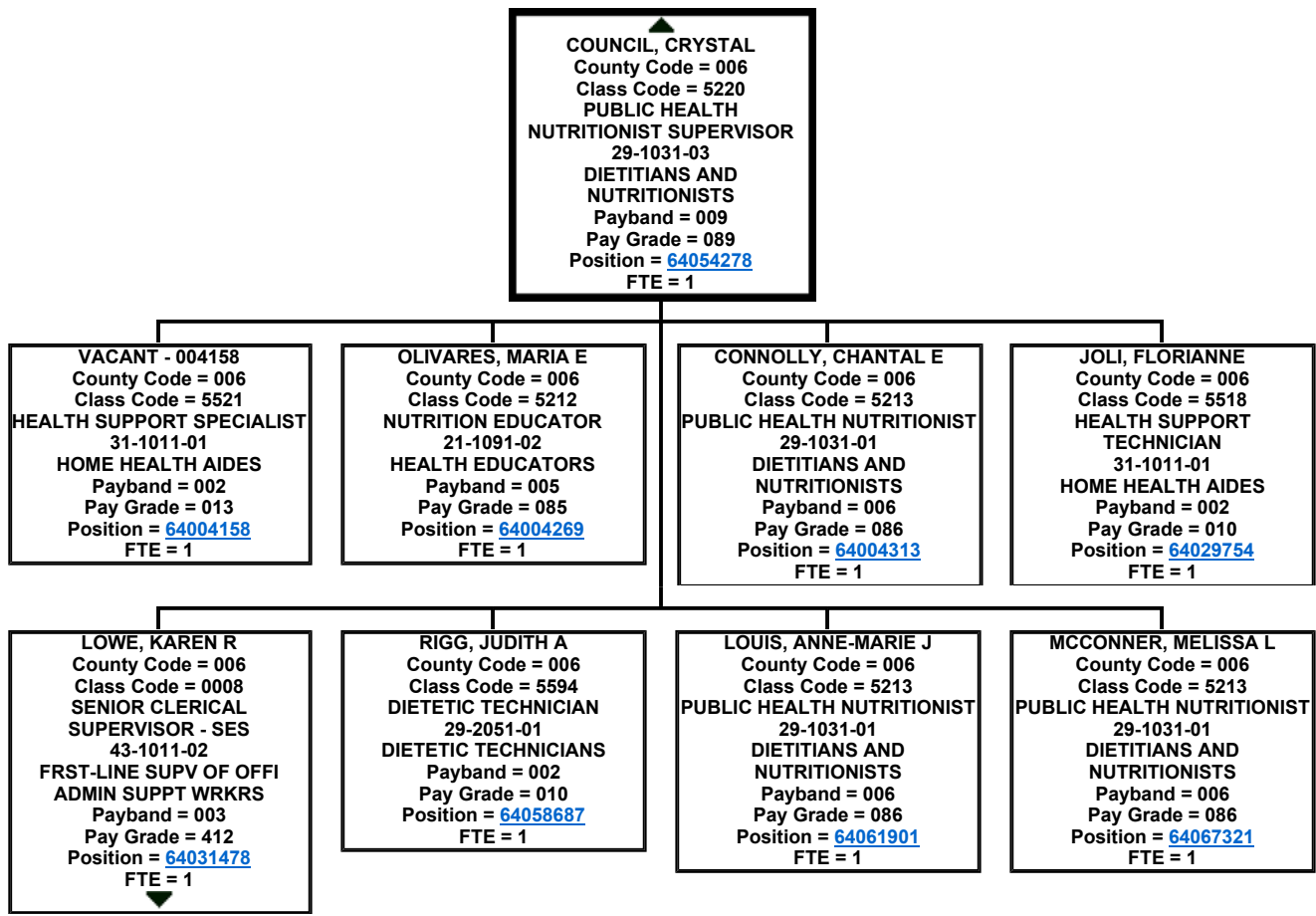


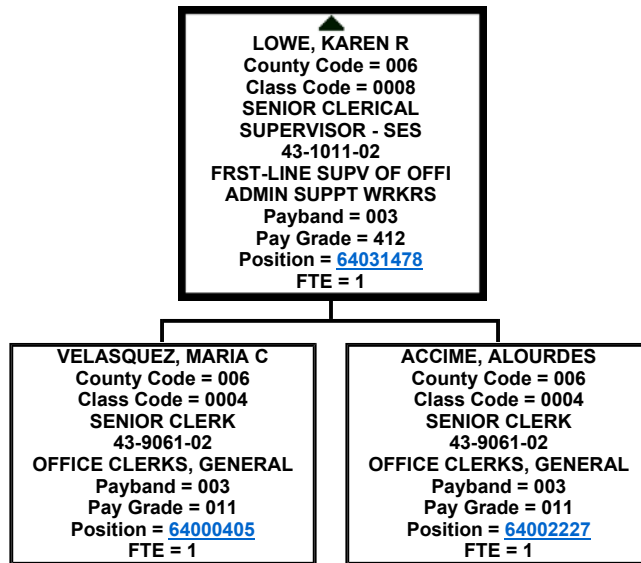


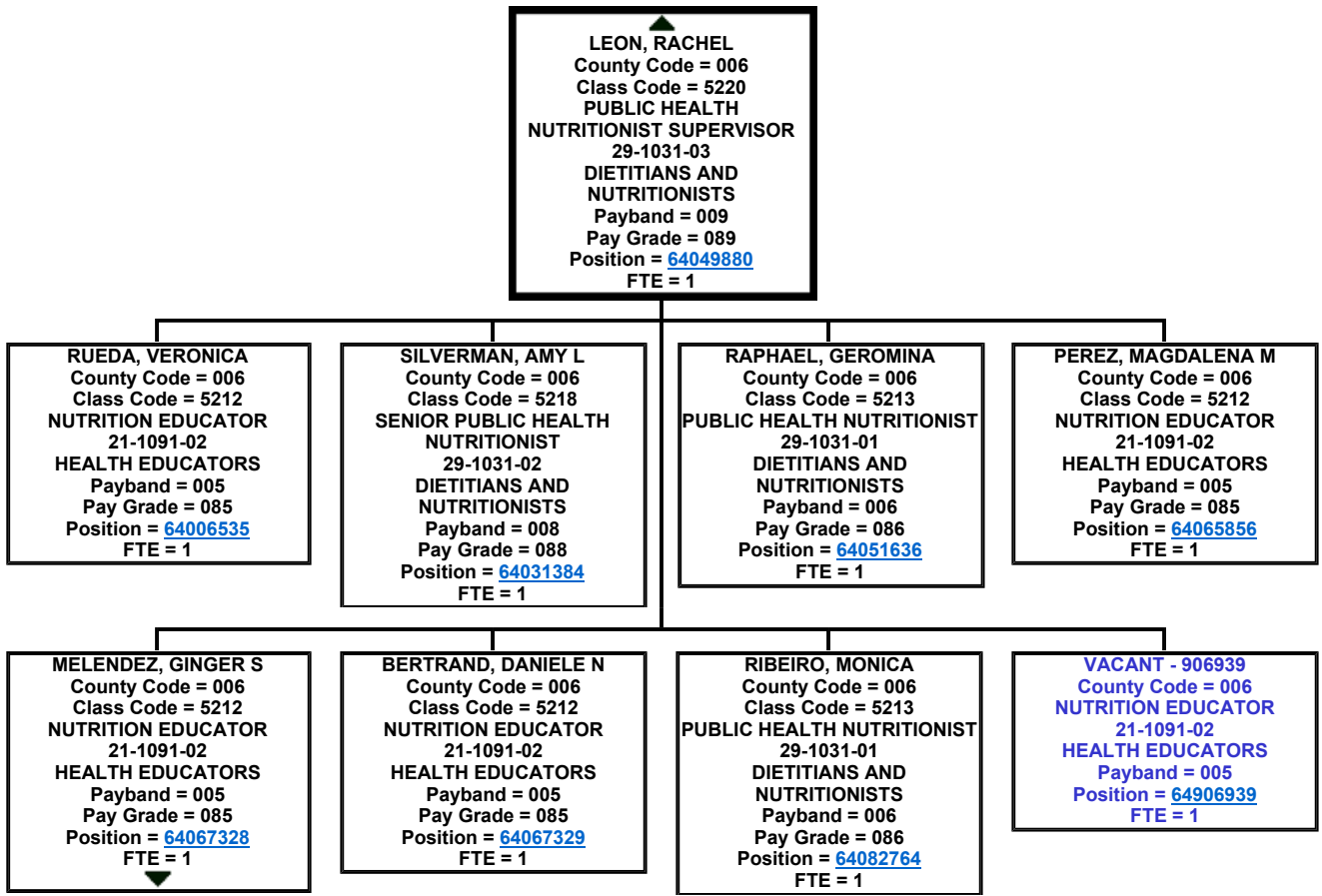


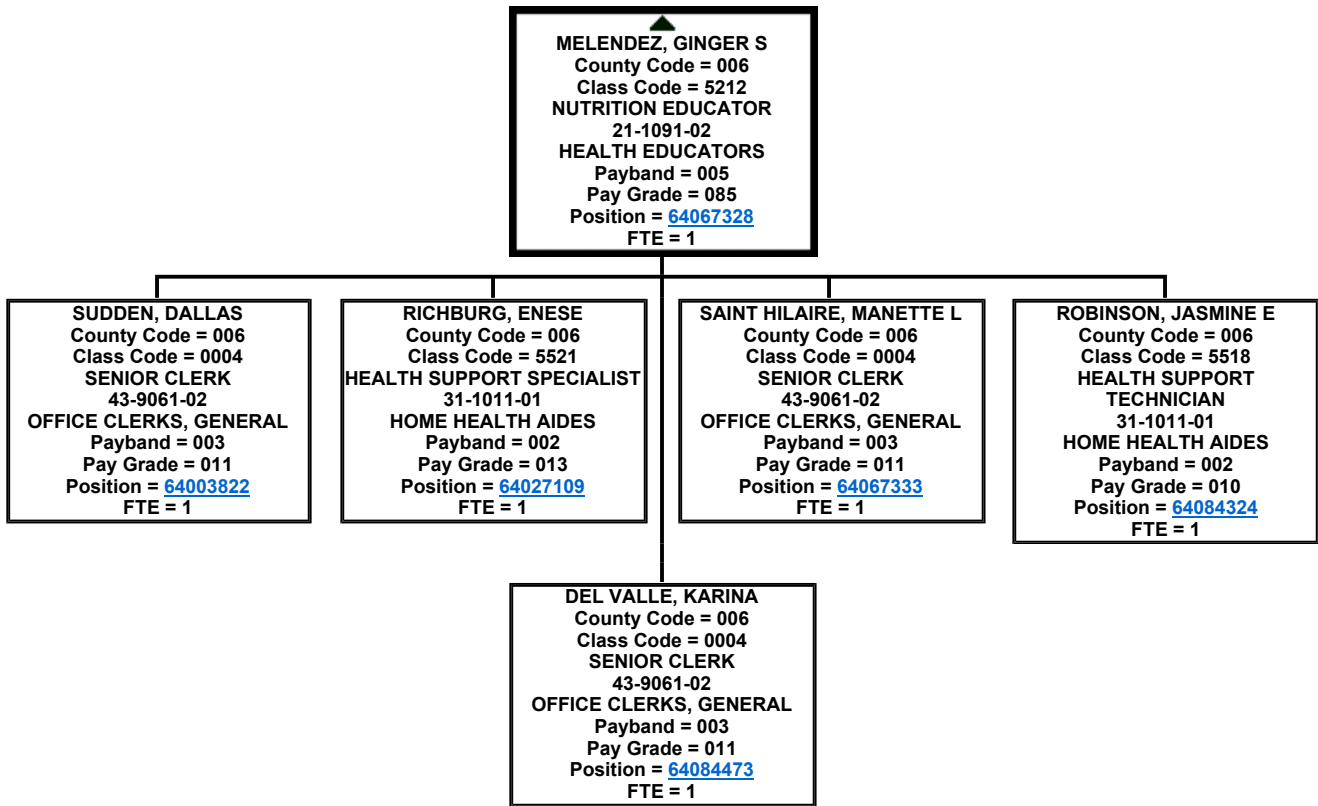


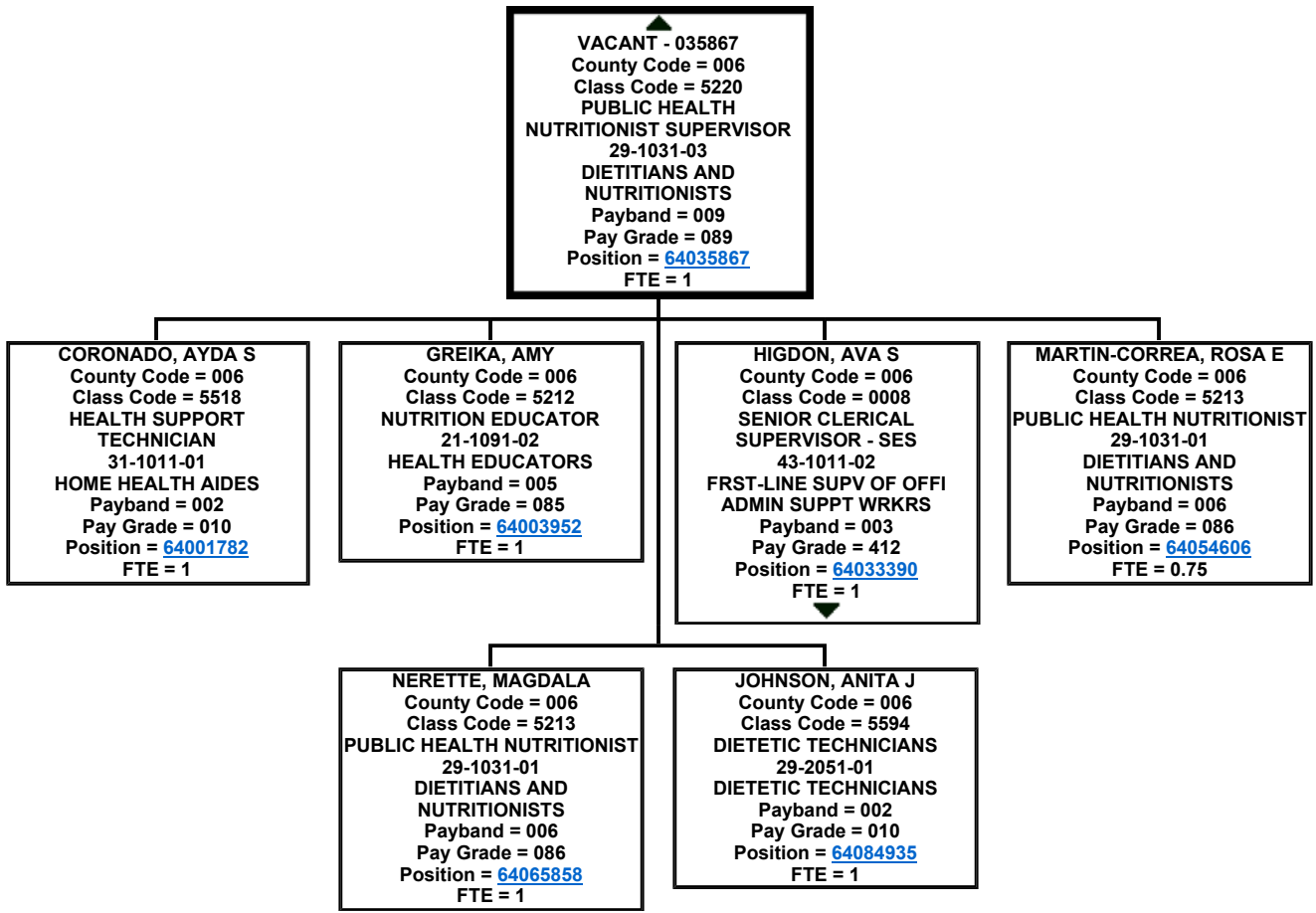


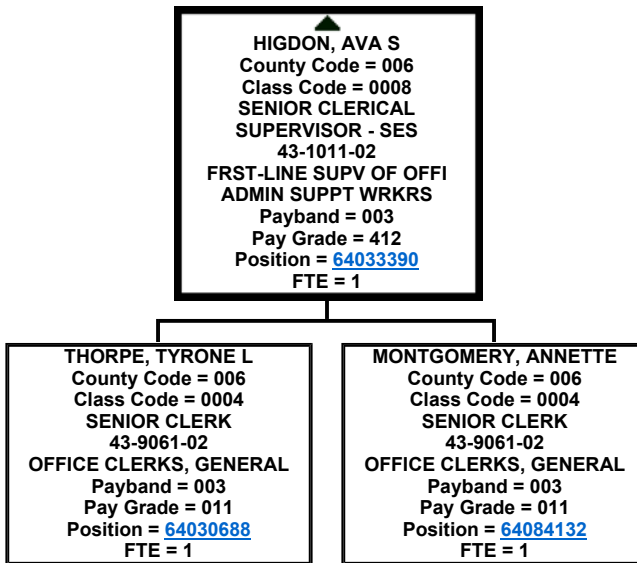


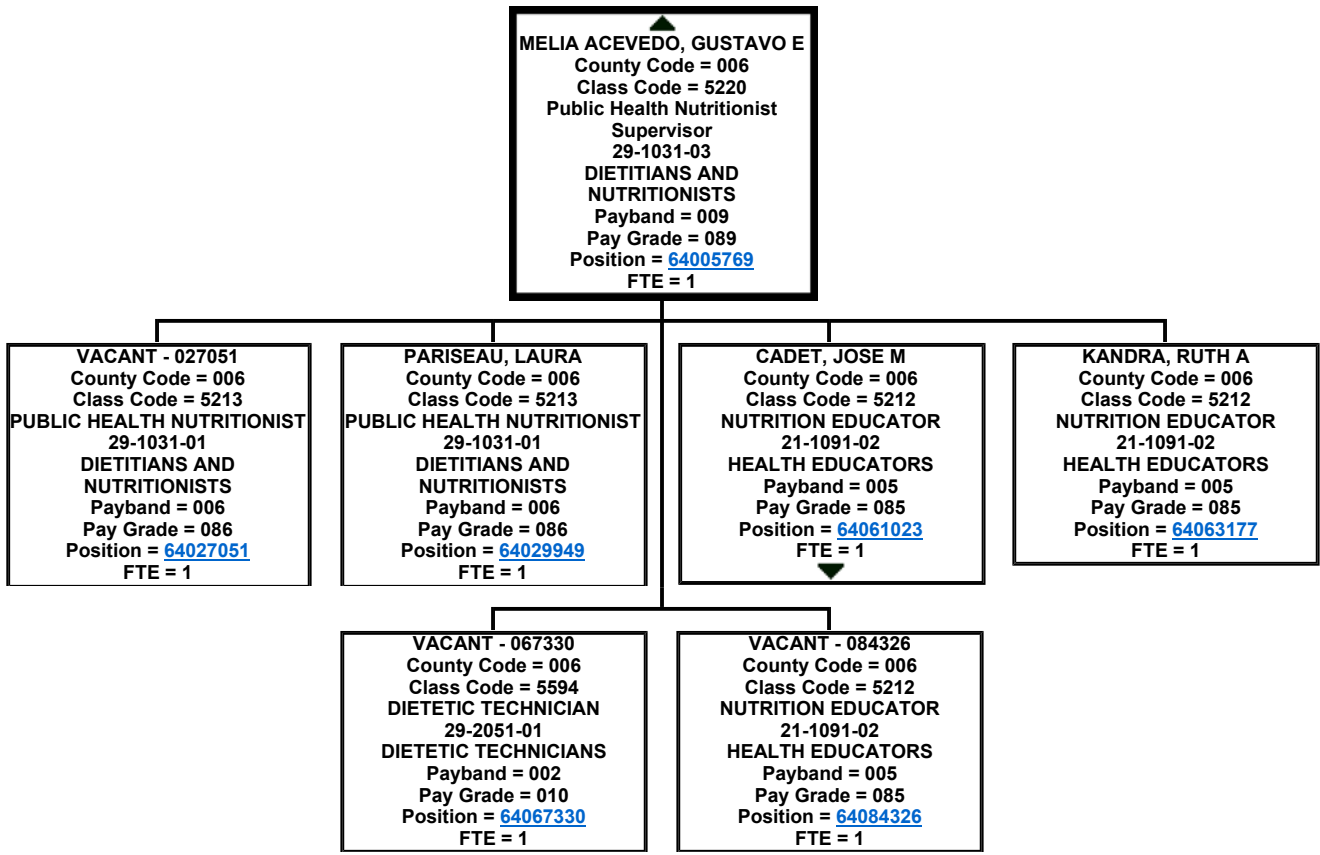


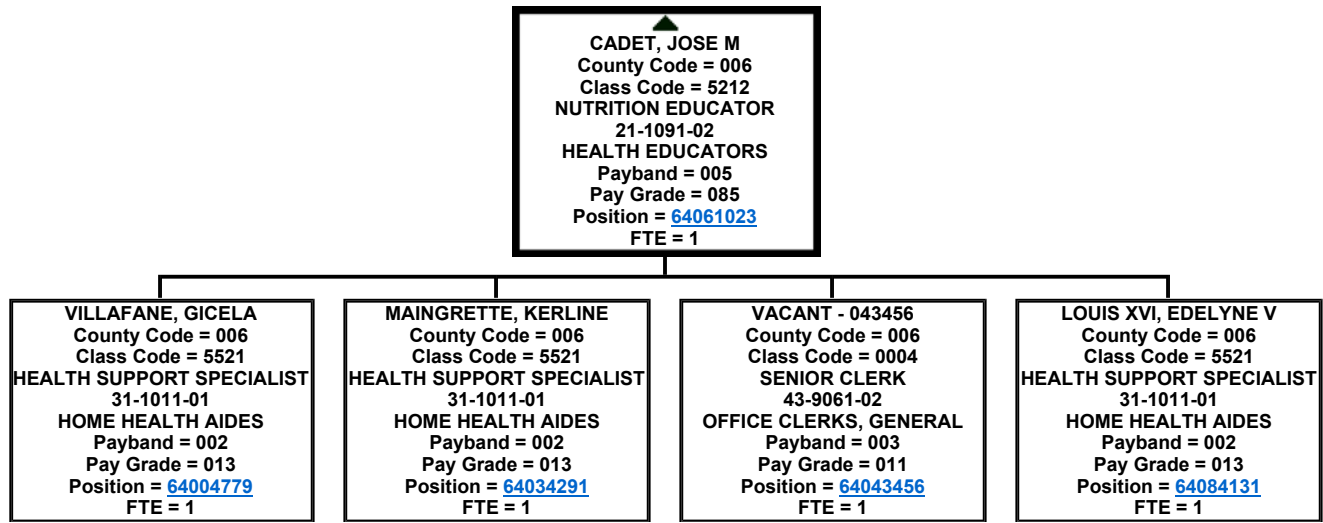


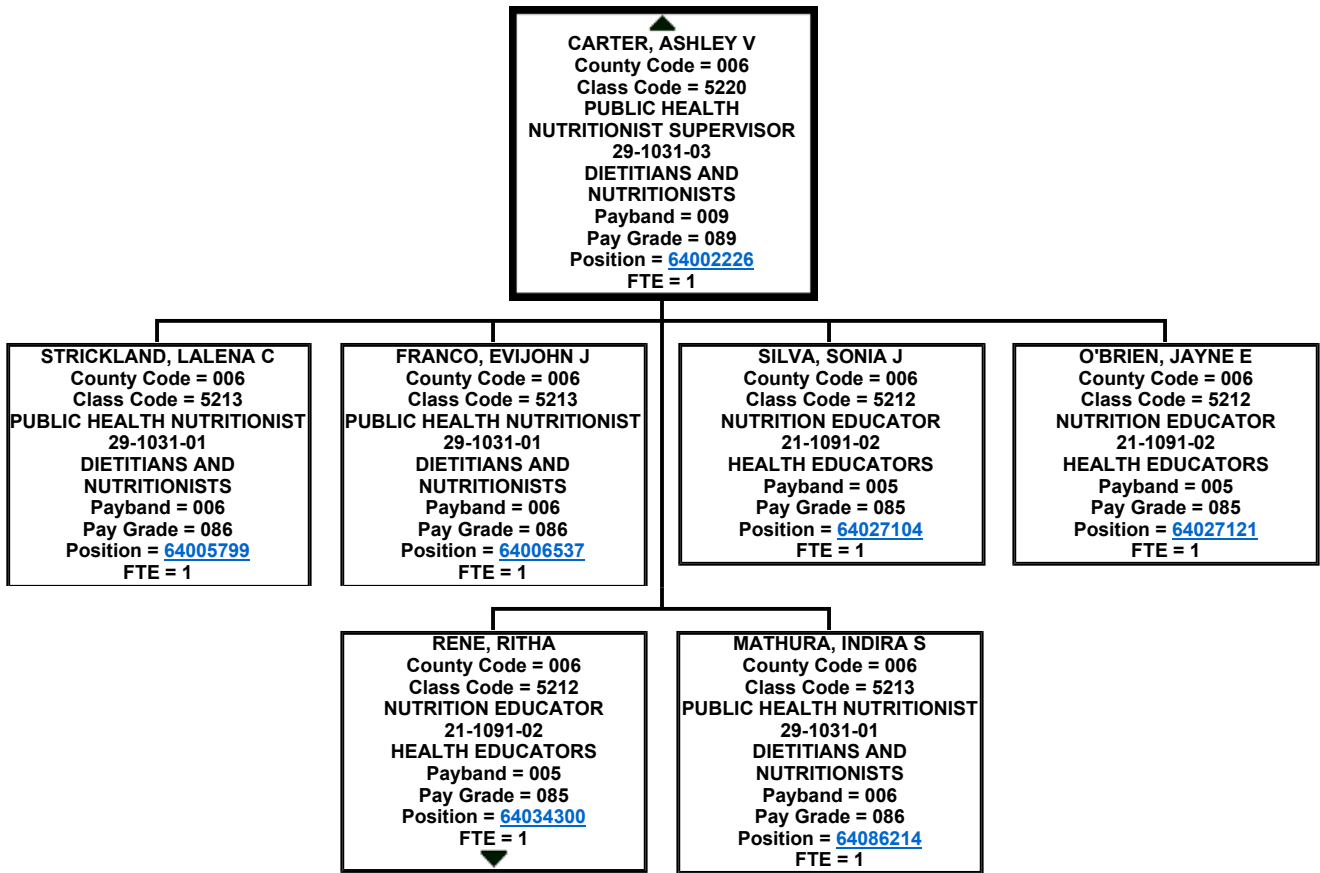


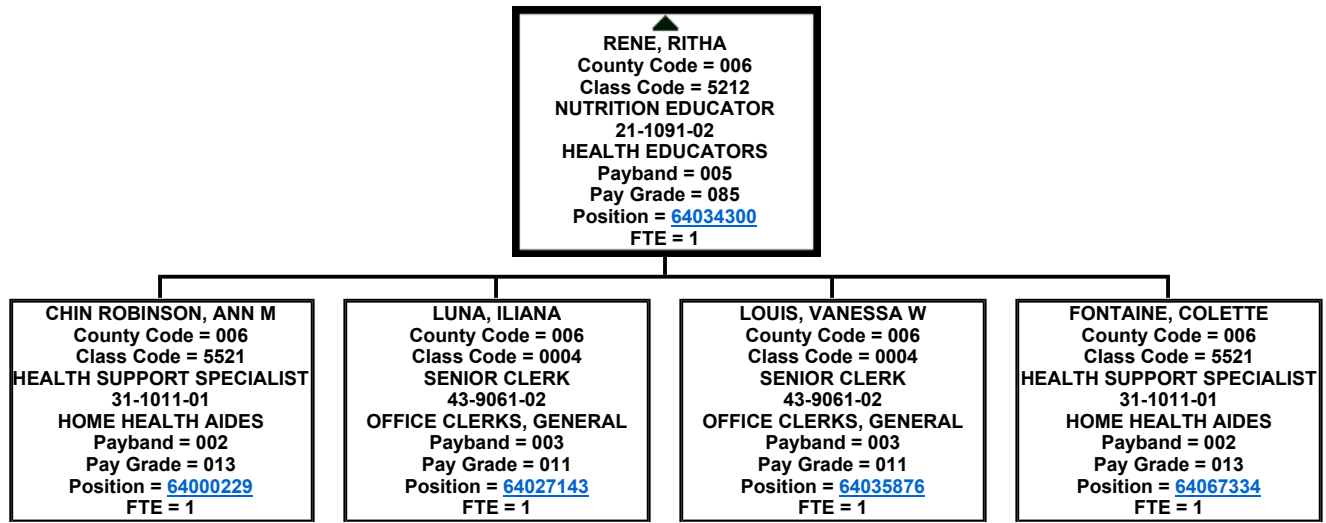








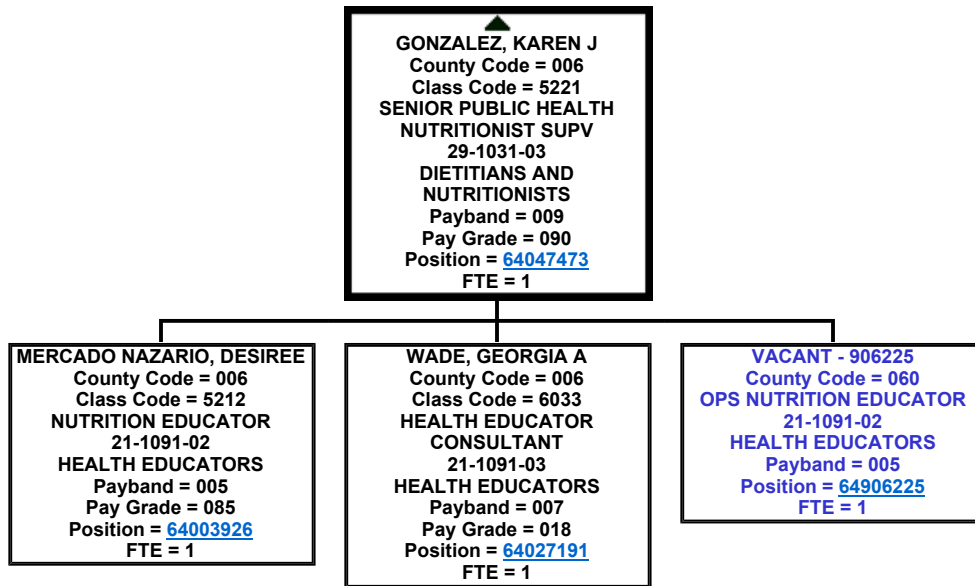


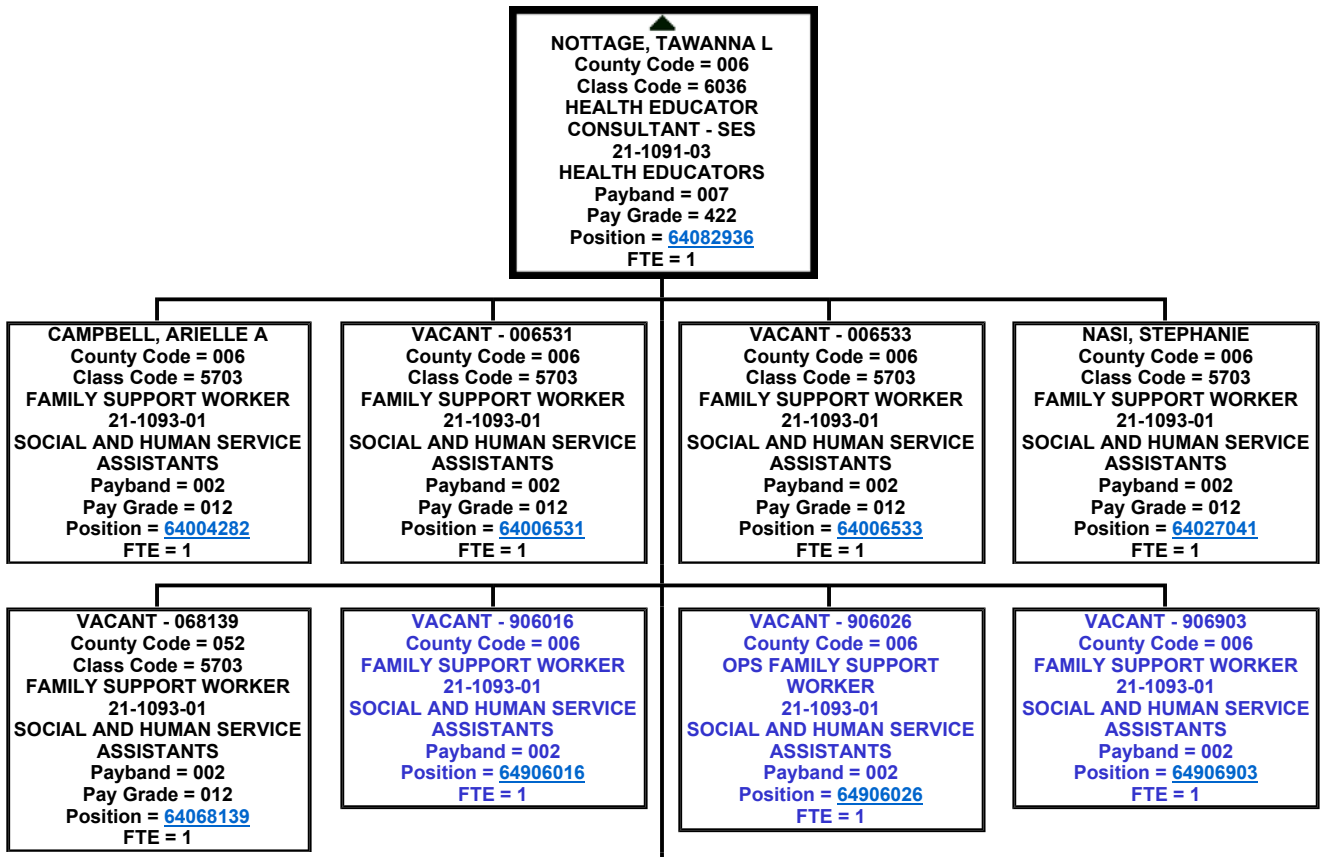
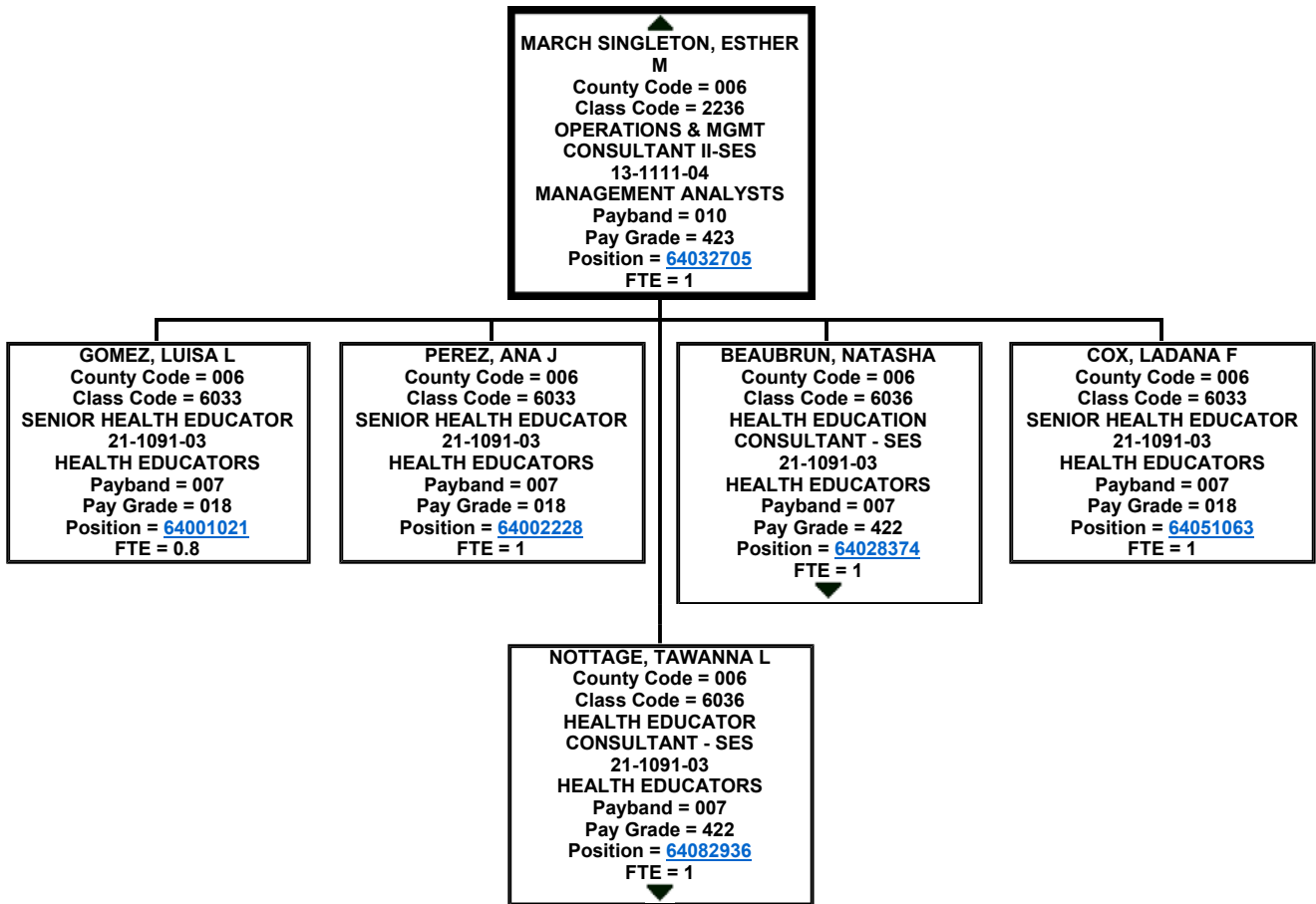


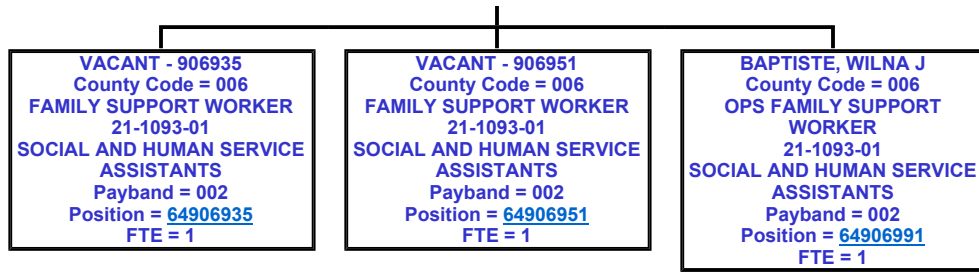
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AZPURUA, CARLOTA A
County Code = 006
Class Code = 5224
PUBLIC HEALTH NUTRITION
CONSULTANT
29-1031-04
DIETITIANS AND
NUTRITIONISTS
Payband = 010
Pay Grade = 091
Position = [64058682](#)
FTE = 1

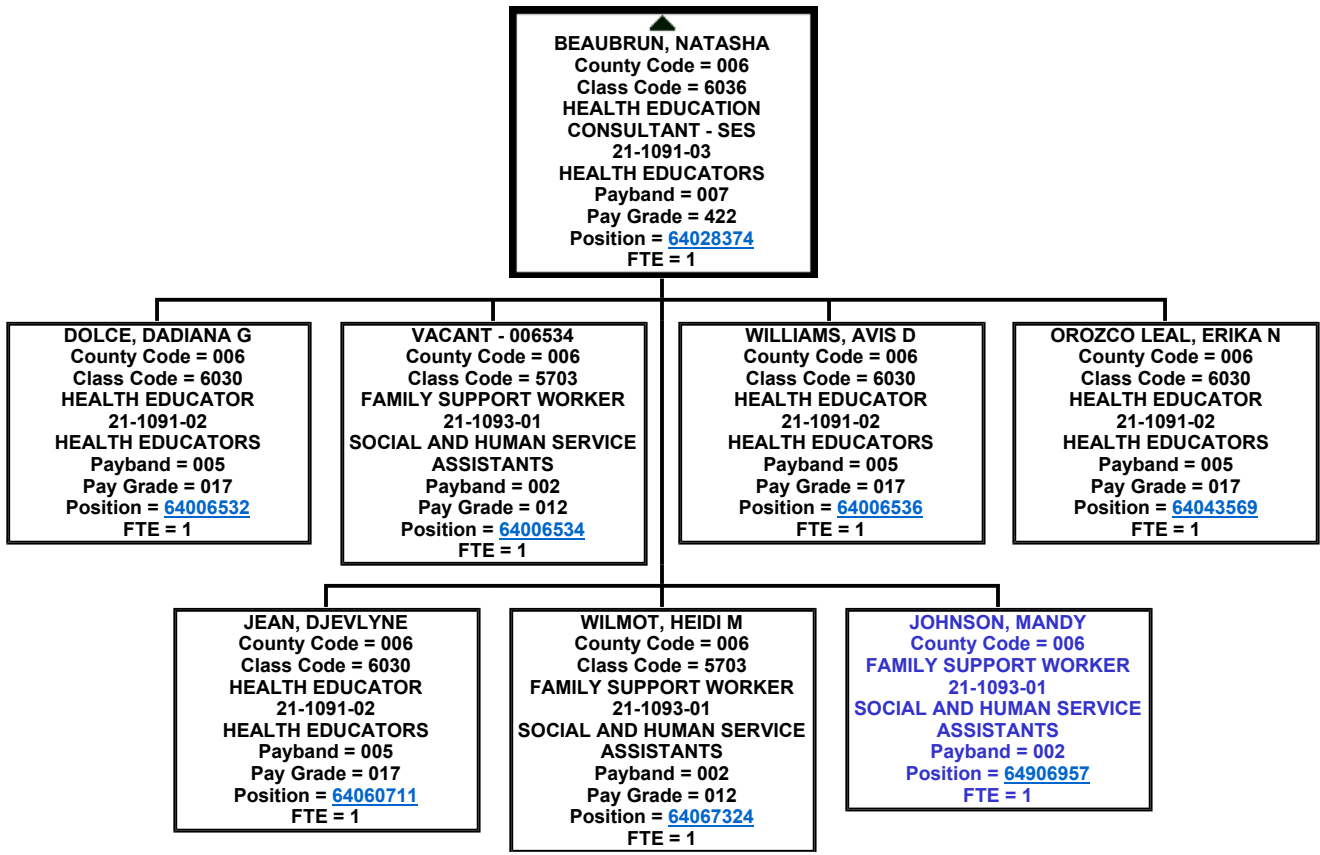
JEROME-CHRISPHONTE,
NATHALIE
County Code = 006
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64002005](#)
FTE = 1

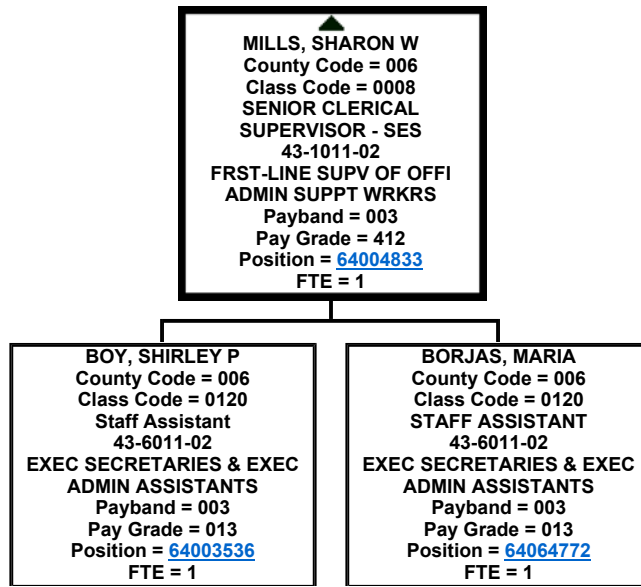
THOMAS SIMPSON, NATALIE R
County Code = 006
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 018
Position = [64051025](#)
FTE = 1

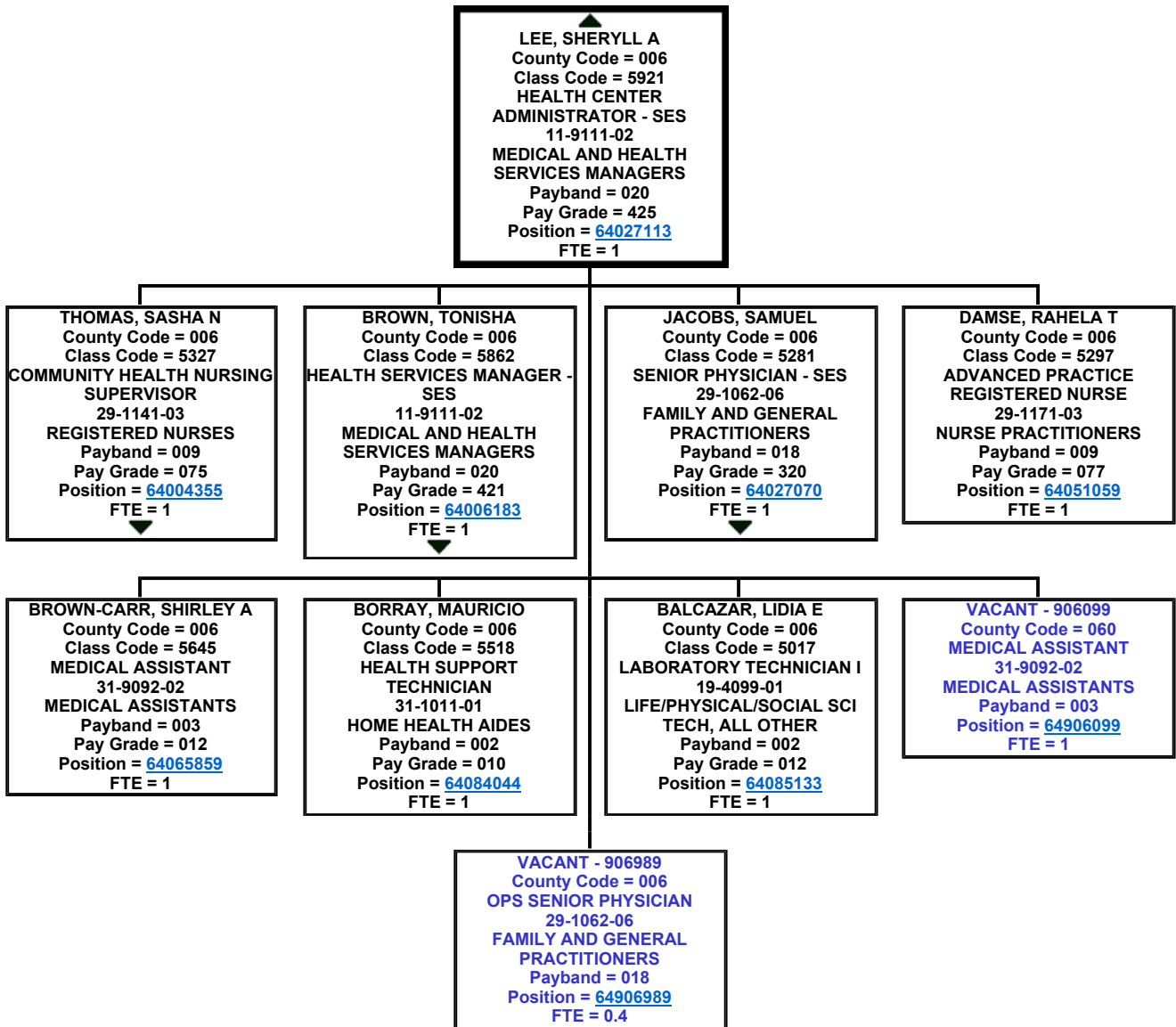












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JACOBS, SAMUEL
 County Code = 006
 Class Code = 5281
SENIOR PHYSICIAN - SES
 29-1062-06
FAMILY AND GENERAL PRACTITIONERS
 Payband = 018
 Pay Grade = 320
 Position = [64027070](#)
 FTE = 1

MARSHALL, SHARON D
 County Code = 006
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 014
 Position = [64033900](#)
 FTE = 1

LAROCHELLE, RACHEL E
 County Code = 006
 Class Code = 5297
ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64041714](#)
 FTE = 1

VACANT - 082786
 County Code = 006
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 014
 Position = [64082786](#)
 FTE = 1

▲
BROWN, TONISHA
 County Code = 006
 Class Code = 5862
HEALTH SERVICES MANAGER - SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64006183](#)
 FTE = 1

VACANT - 028861
 County Code = 006
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64028861](#)
 FTE = 1

ROWE, BEVERLY L
 County Code = 006
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64043453](#)
 FTE = 1

LAURENT, GIOVANIE
 County Code = 006
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64051049](#)
 FTE = 1

MARCELLON, SENDELINÉ
 County Code = 006
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64054282](#)
 FTE = 1

GOPAUL, DELCINA
 County Code = 006
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64054283](#)
 FTE = 1

WARD, DEVELYN L
 County Code = 006
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64054284](#)
 FTE = 1

ZORRILLA, MARIA
 County Code = 006
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64081098](#)
 FTE = 1

BERNIER, BRIANNA
 County Code = 006
OPS GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854456](#)
 FTE = 1

MARESCA, RALPH
 County Code = 006
OPS GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854457](#)
 FTE = 1

ROWE, LERONA
 County Code = 007
OPS GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854458](#)
 FTE = 1

VACANT - 854459
 County Code = 006
OPS GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854459](#)
 FTE = 1

VACANT - 854460
 County Code = 006
OPS GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854460](#)
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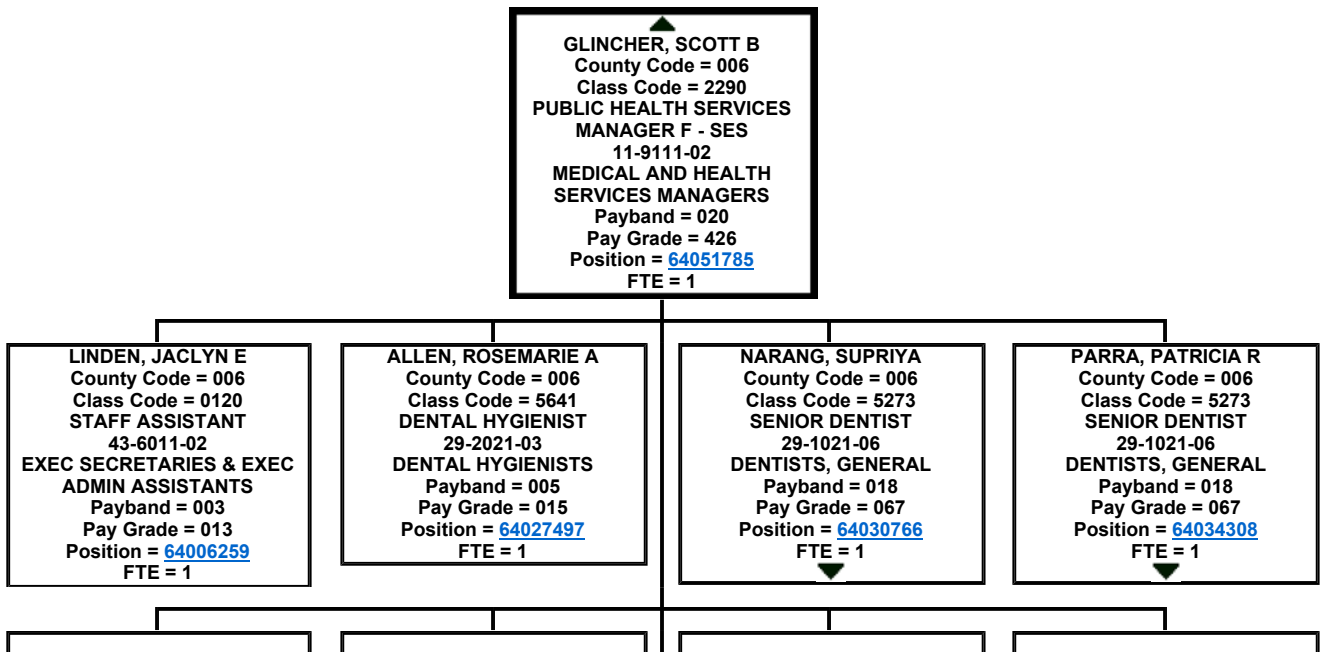
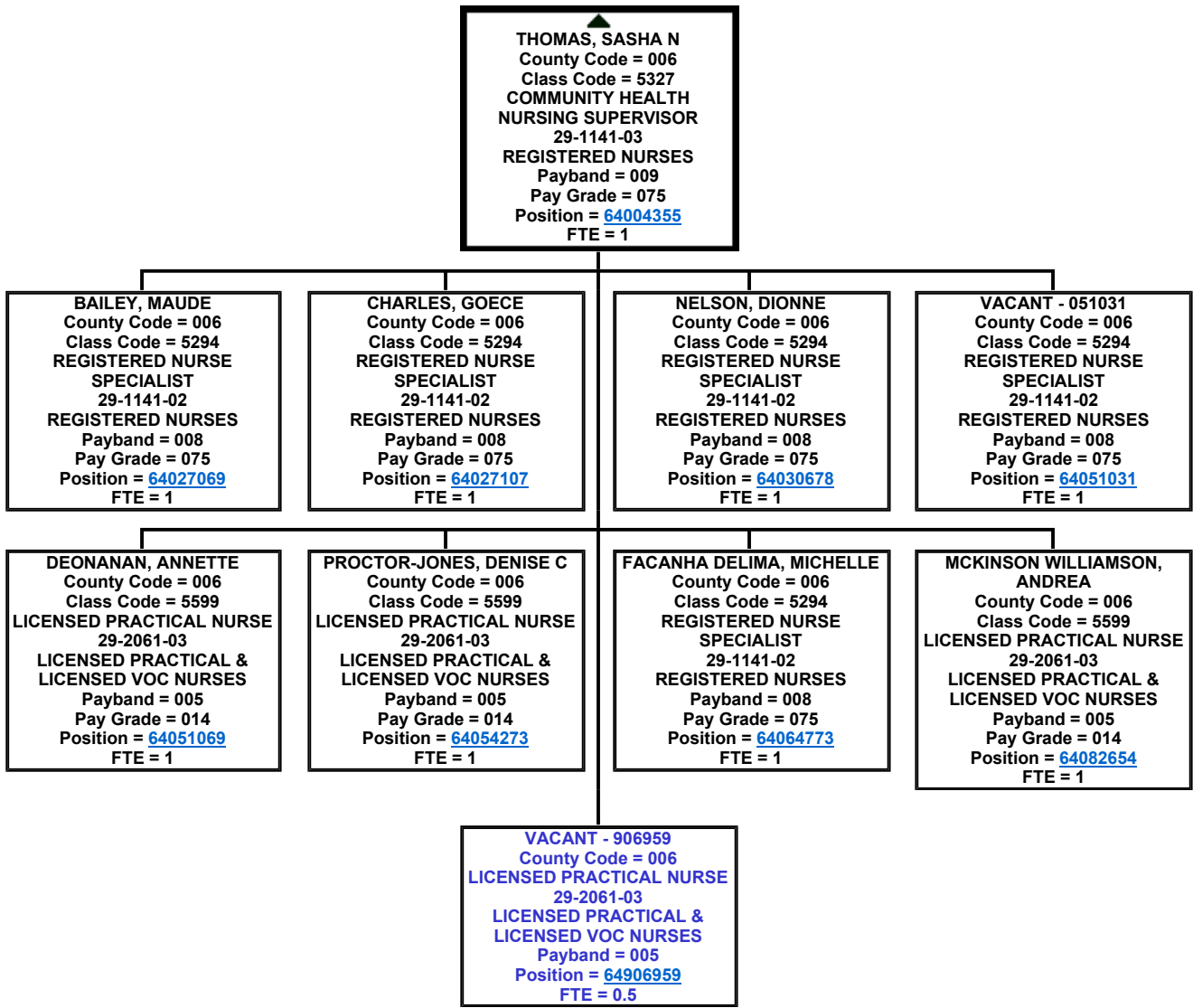
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County Code = 006
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64906024](#)
FTE = 1

ST ANGE, NARDITH
County Code = 006
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64906037](#)
FTE = 1

KNOWLES, ANISA
County Code = 006
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64906085](#)
FTE = 1

VACANT - 906220
County Code = 006
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64906220](#)
FTE = 1

VACANT - 906942
County Code = 006
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64906942](#)
FTE = 1







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REYNOLDS, DAINA County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854555 FTE = 1	VACANT - 854556 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854556 FTE = 1	VACANT - 854557 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854557 FTE = 1	SMITH, KEREEN County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854558 FTE = 1
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TAFF, DENISE County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854775 FTE = 1	VACANT - 854776 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854776 FTE = 1	ELLIS, SHANAKAY County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854777 FTE = 1	PITTS, ERICA County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854778 FTE = 1
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PIERRE, JUDINE A County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854878 FTE = 1	SHAW-MONZER, CHARMAINE J County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854879 FTE = 1	RIVERA, ARTURO County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854880 FTE = 1	GOUSSE, MARIE B County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854881 FTE = 1



VACANT - 854906 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854906 FTE = 1	HARRIS, MARLA T County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854907 FTE = 1	VACANT - 854908 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854908 FTE = 1	VACANT - 854909 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854909 FTE = 1
JEAN BOUTIN, CARMEL County Code = 006 OPS REGISTERED NURSE 29-1141-01 REGISTERED NURSES Payband = 006 Position = 64854910 FTE = 1	HURTADO, VANESSA C County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854911 FTE = 1	VACANT - 854912 County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854912 FTE = 1	BRISTOL, ROSE F County Code = 006 OPS LICENSED PRACTICAL NURSE 29-2061-03 LICENSED PRACTICAL & LICENSED VOC NURSES Payband = 005 Position = 64854913 FTE = 1
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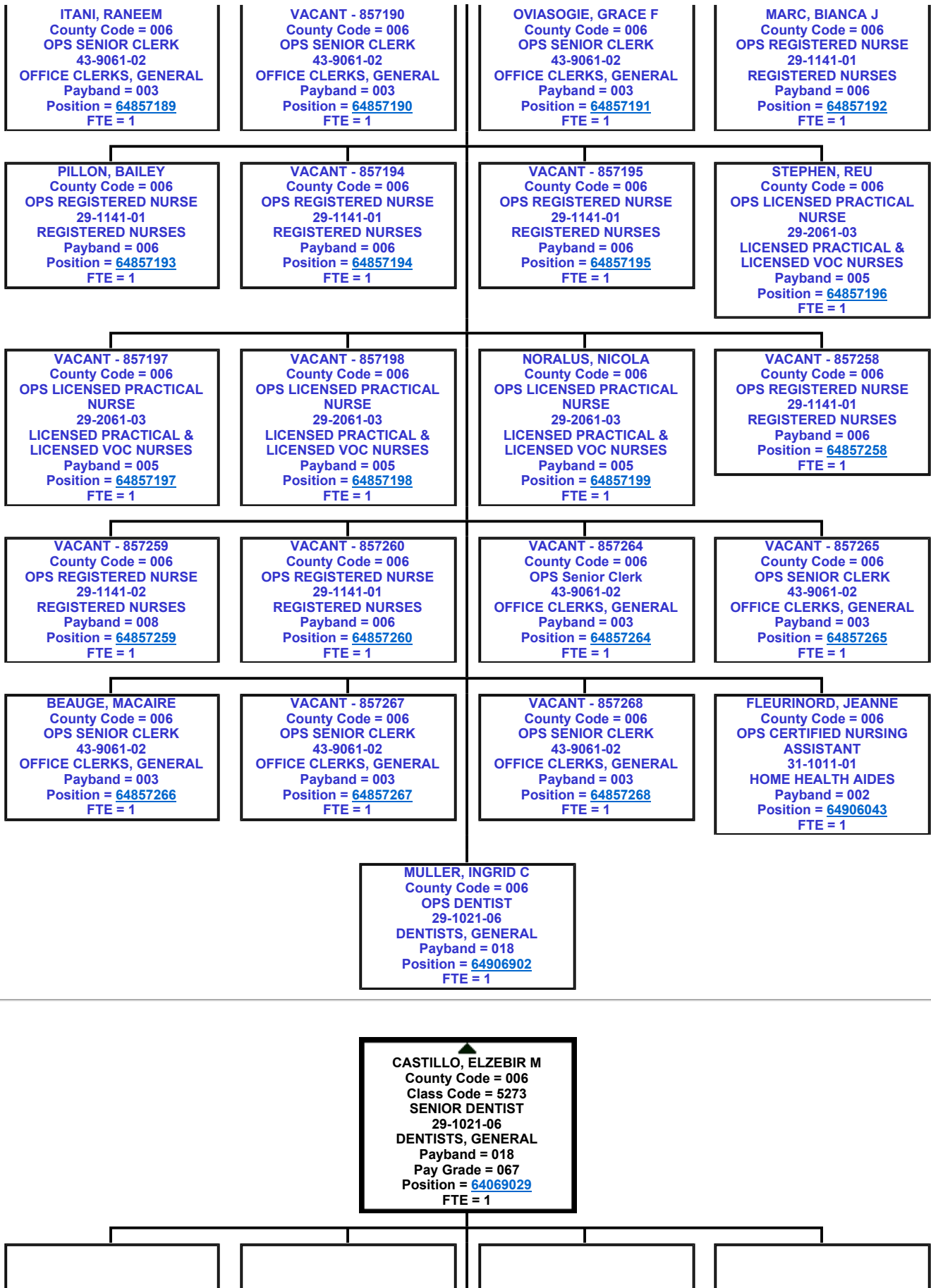












RONDON ALMEIDA, SANDRA M
County Code = 006
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31-9091-02
DENTAL ASSISTANTS
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Pay Grade = 011
Position = [64061025](#)
FTE = 1

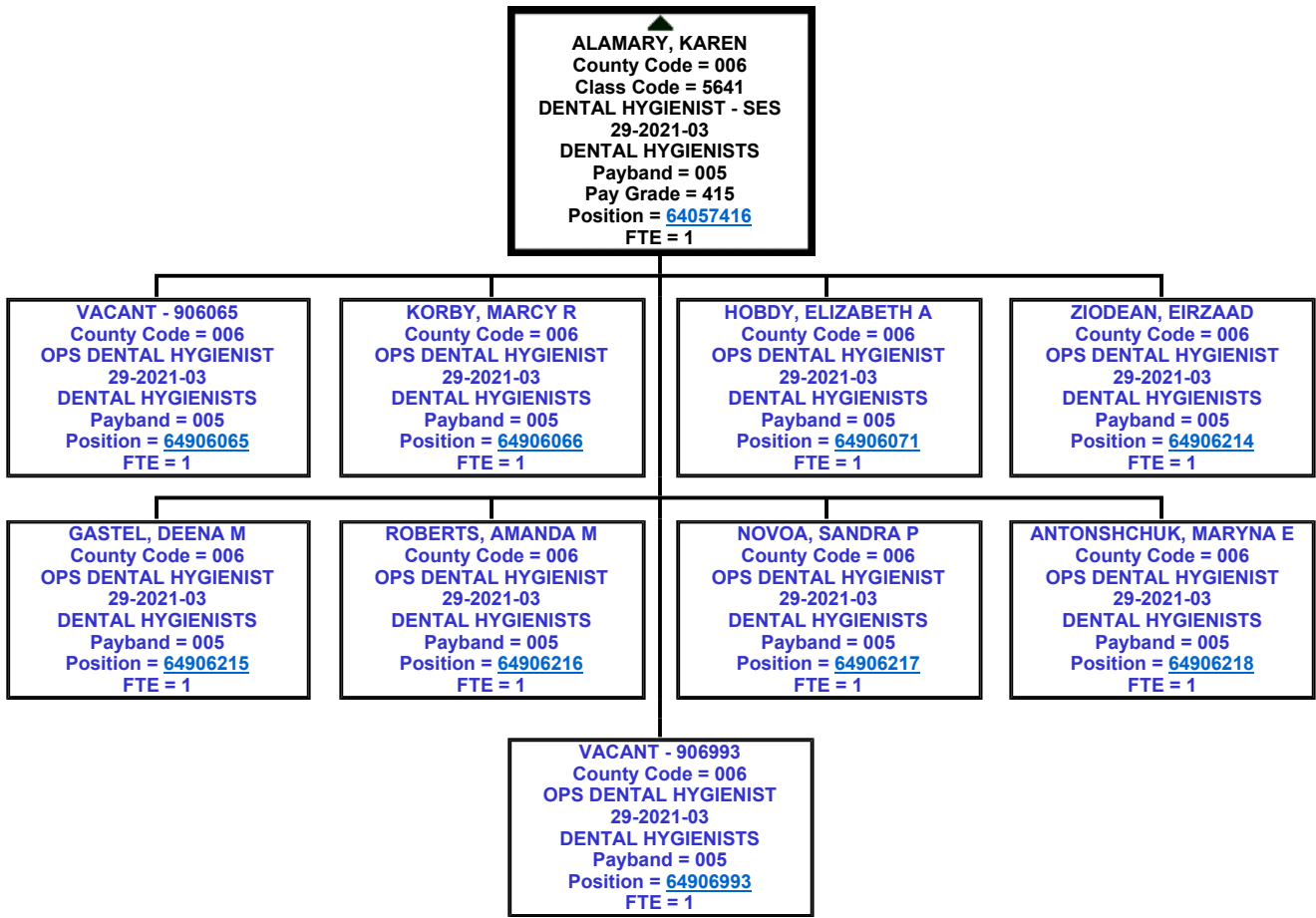
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31-9091-02
DENTAL ASSISTANTS
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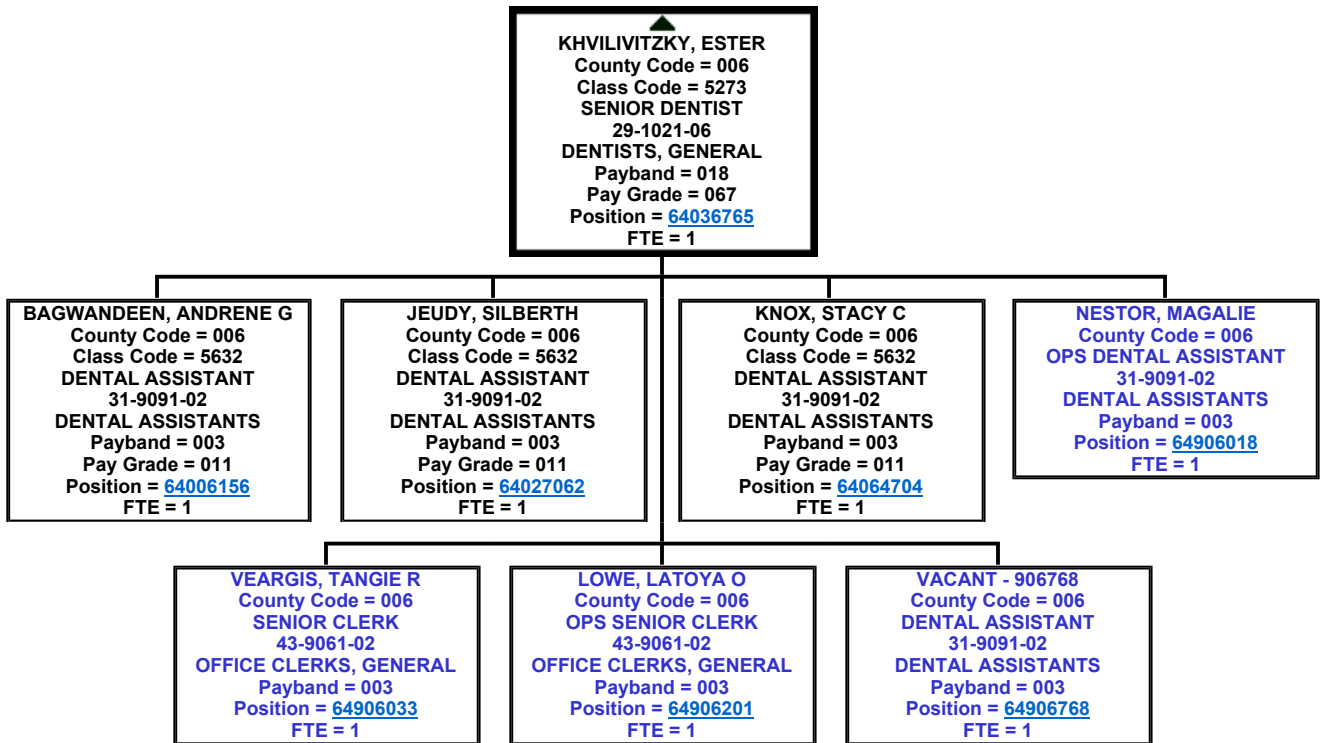
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DENTAL ASSISTANTS
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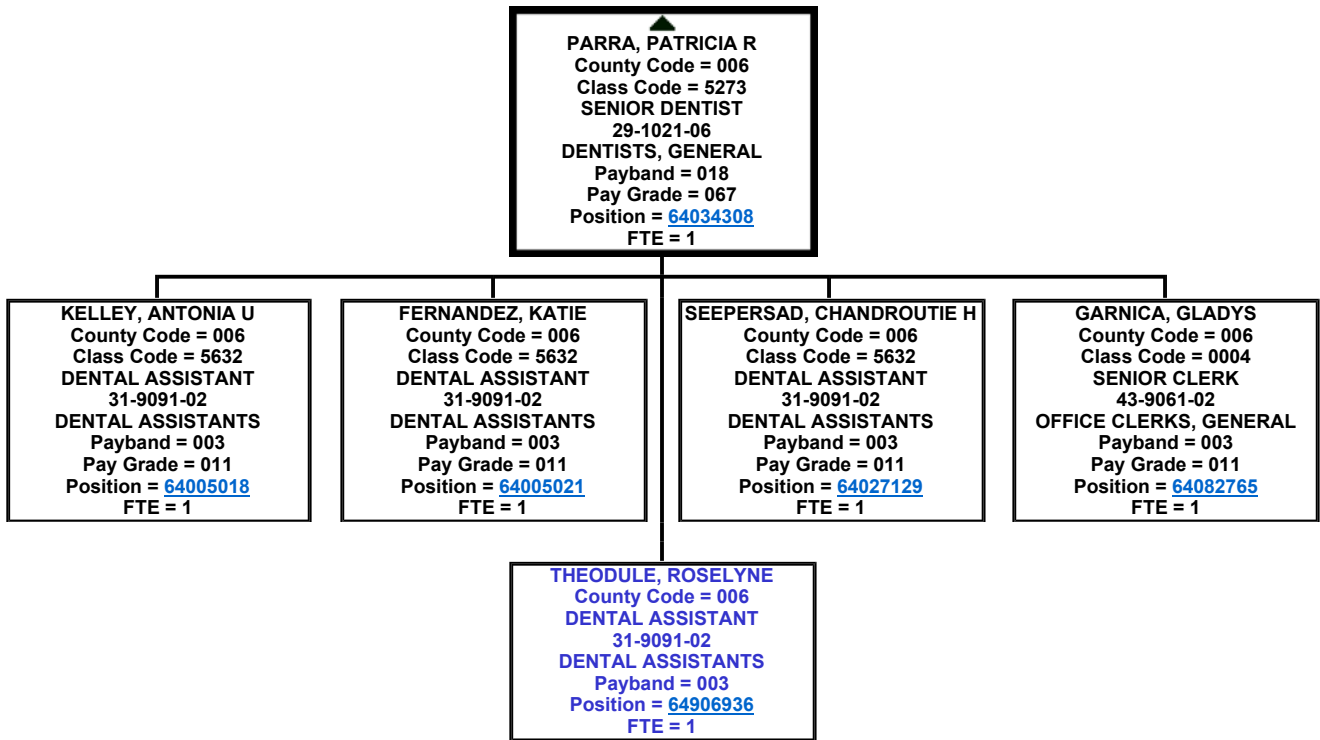
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31-9091-02
DENTAL ASSISTANTS
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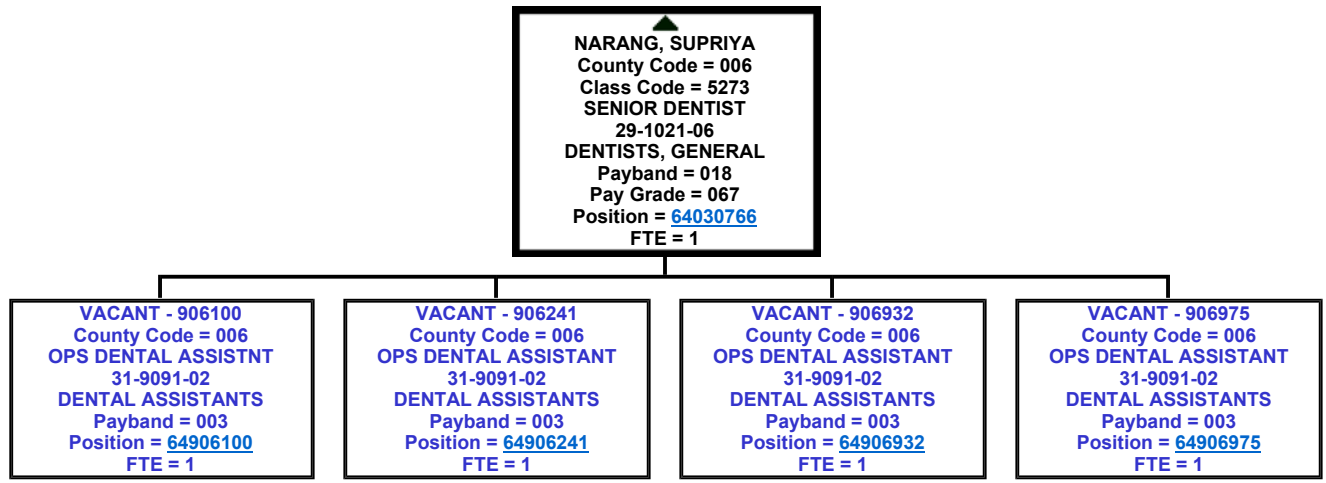
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
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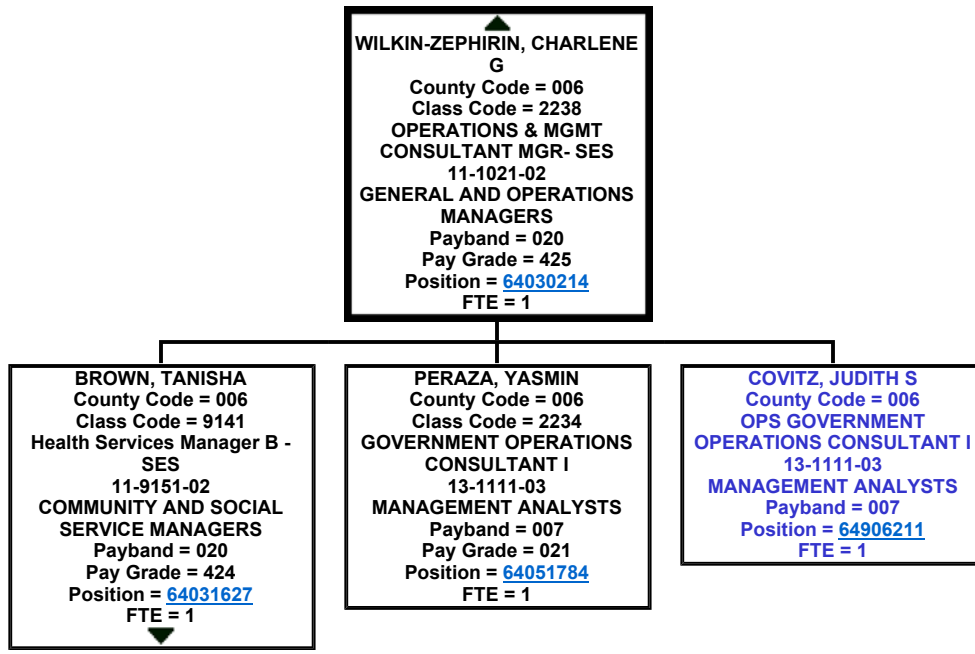
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31-9091-02
DENTAL ASSISTANTS
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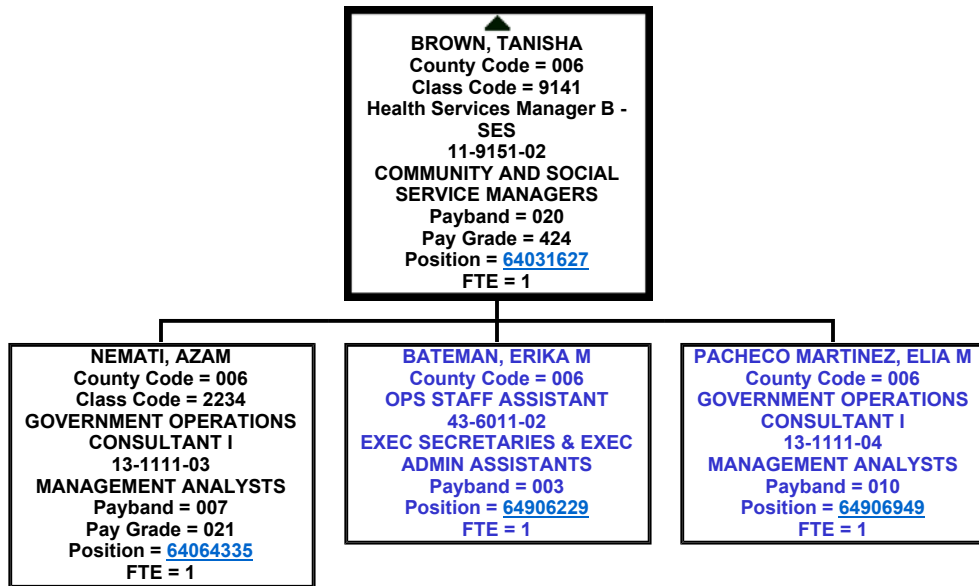


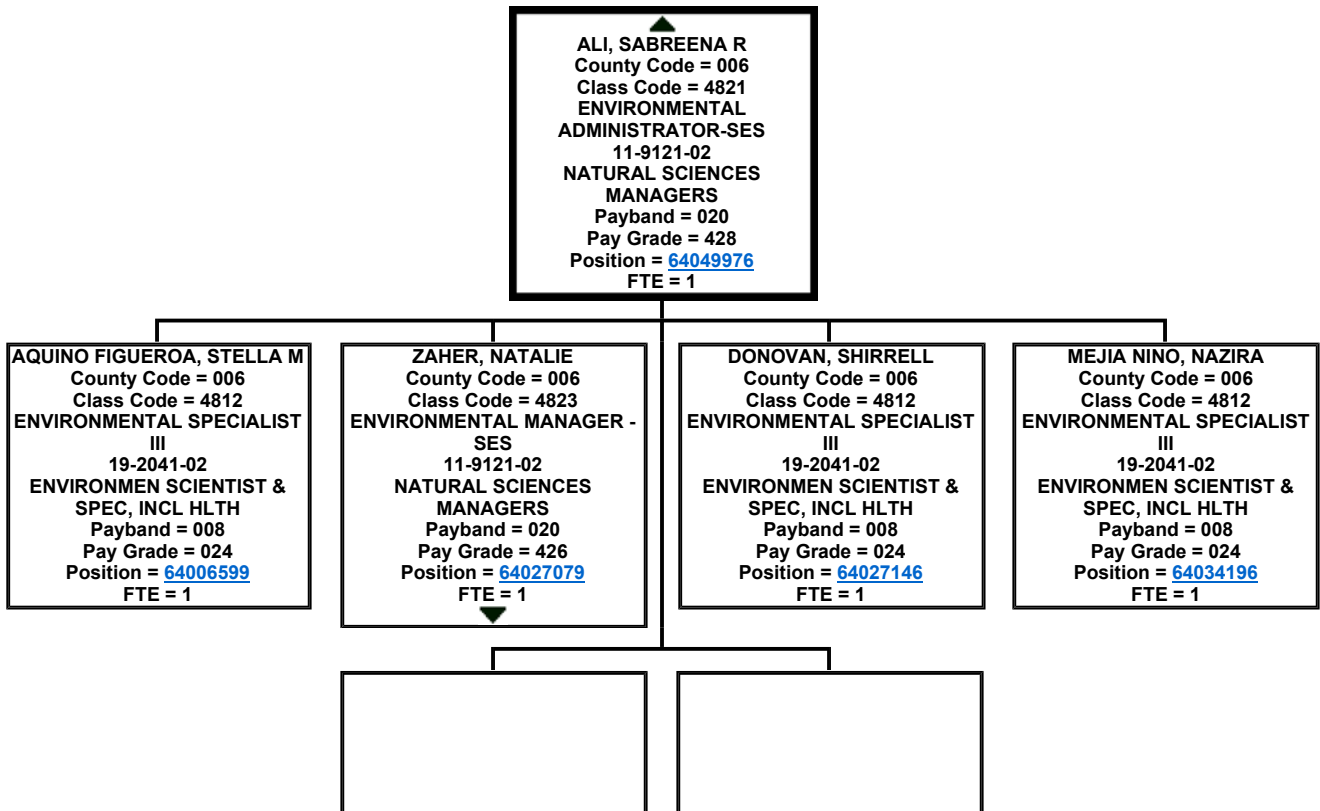
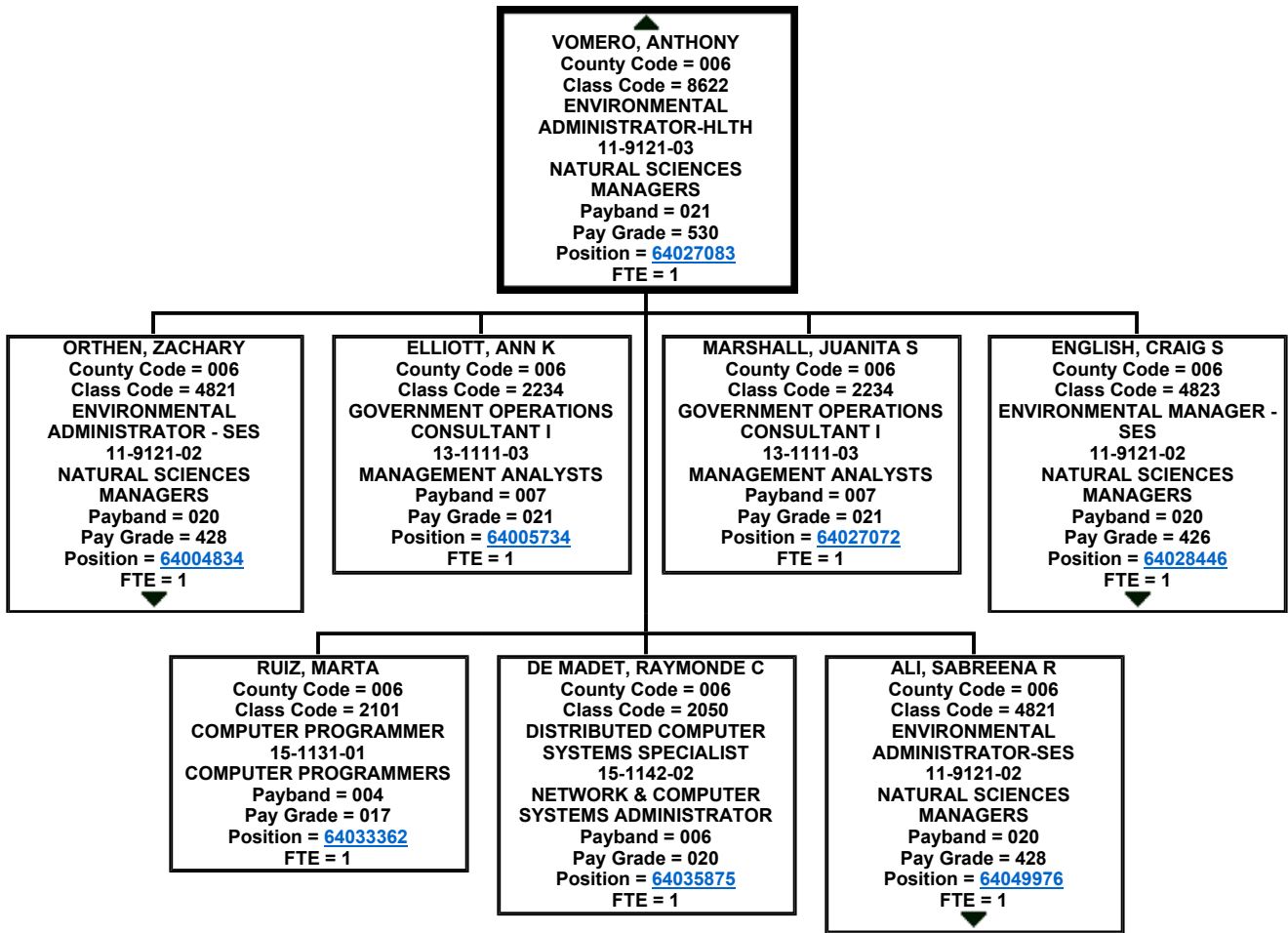






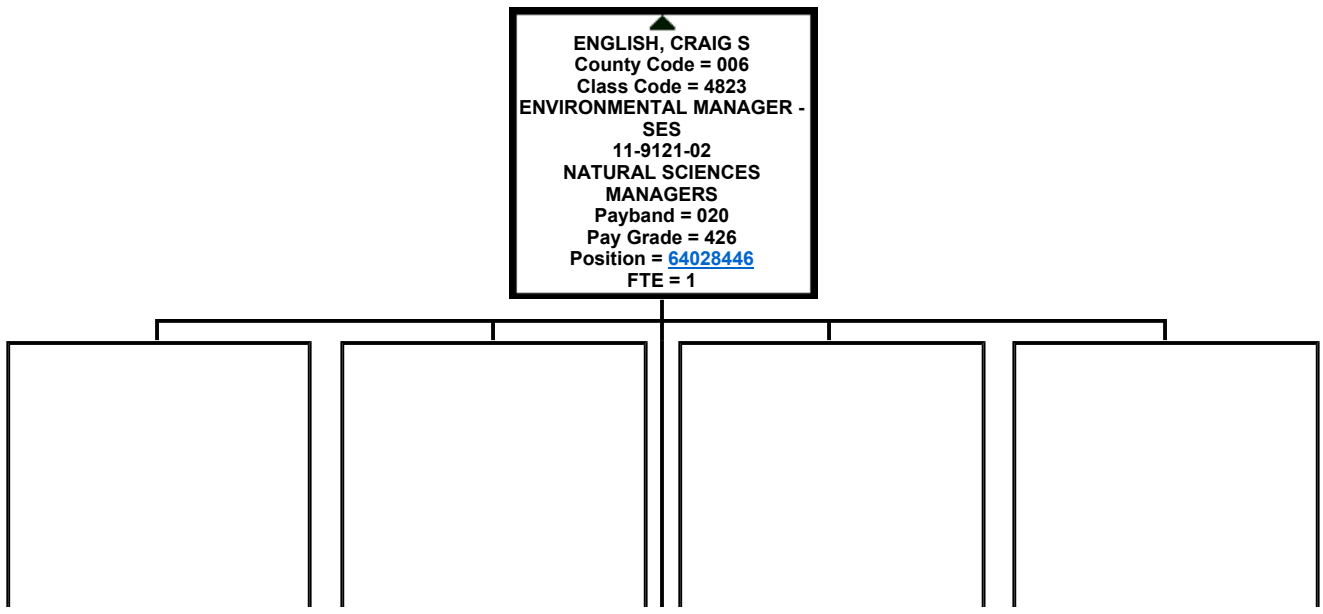
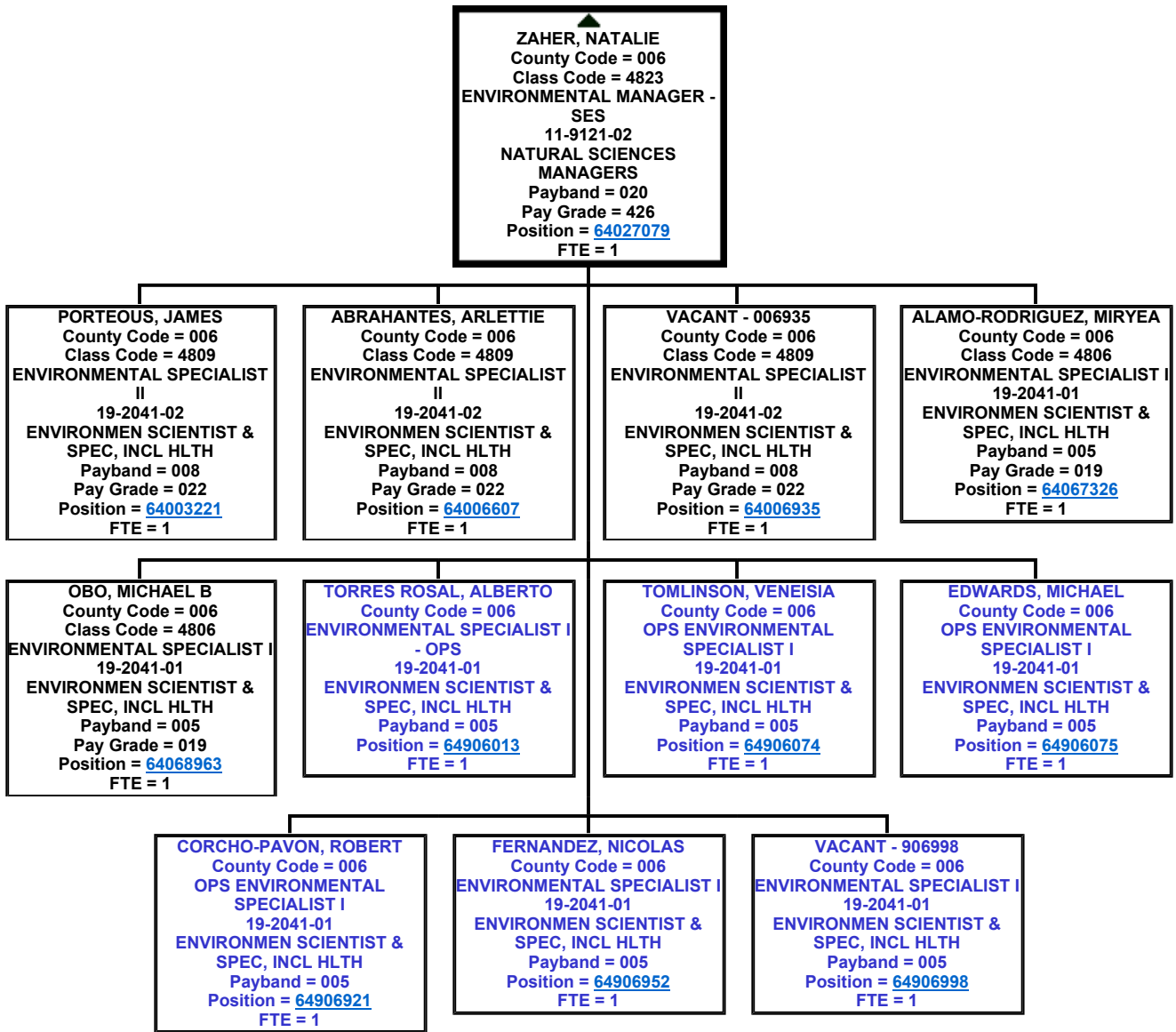






RAWLS, AMYTHEST R
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Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64054900](#)
FTE = 1

JOHNSON, GLENDOLINE A
County Code = 006
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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Pay Grade = 013
Position = [64082661](#)
FTE = 1



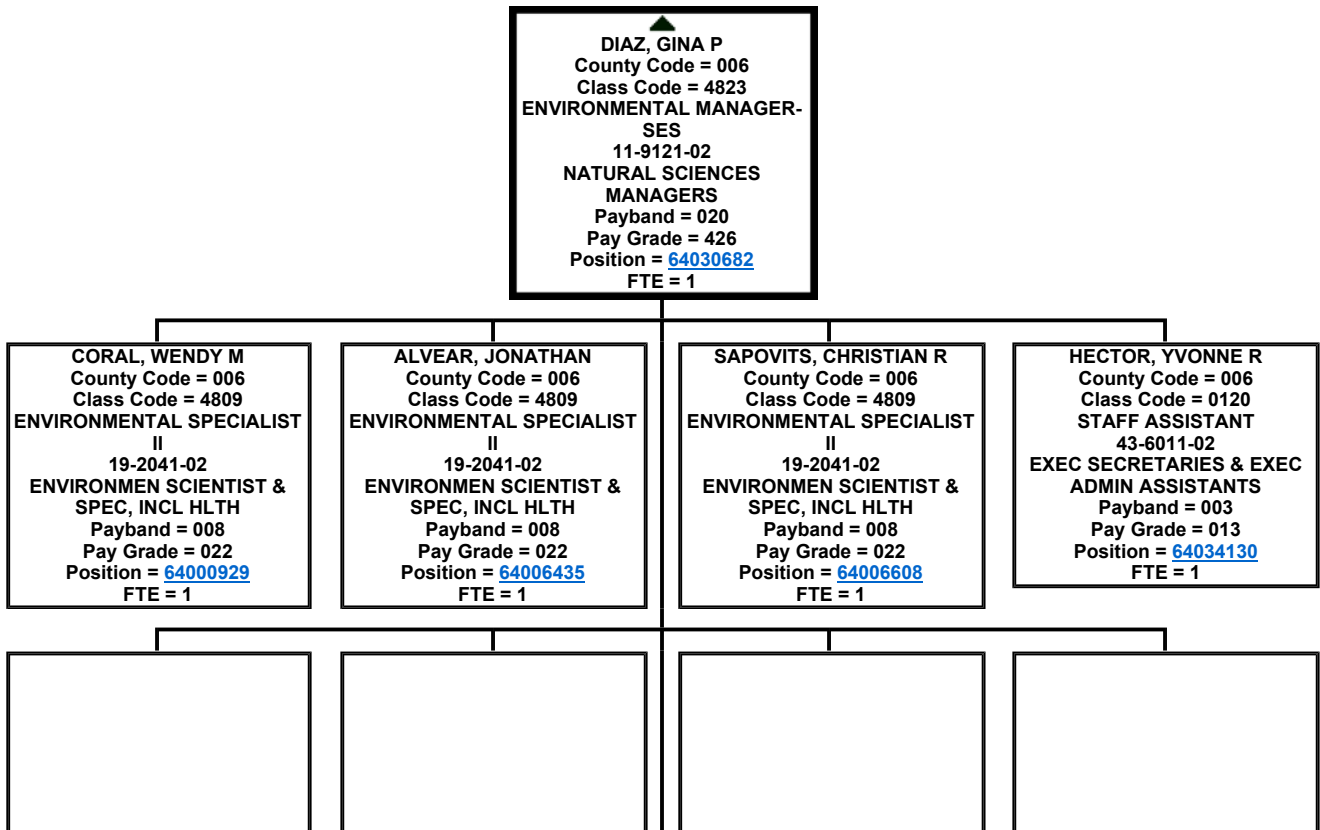
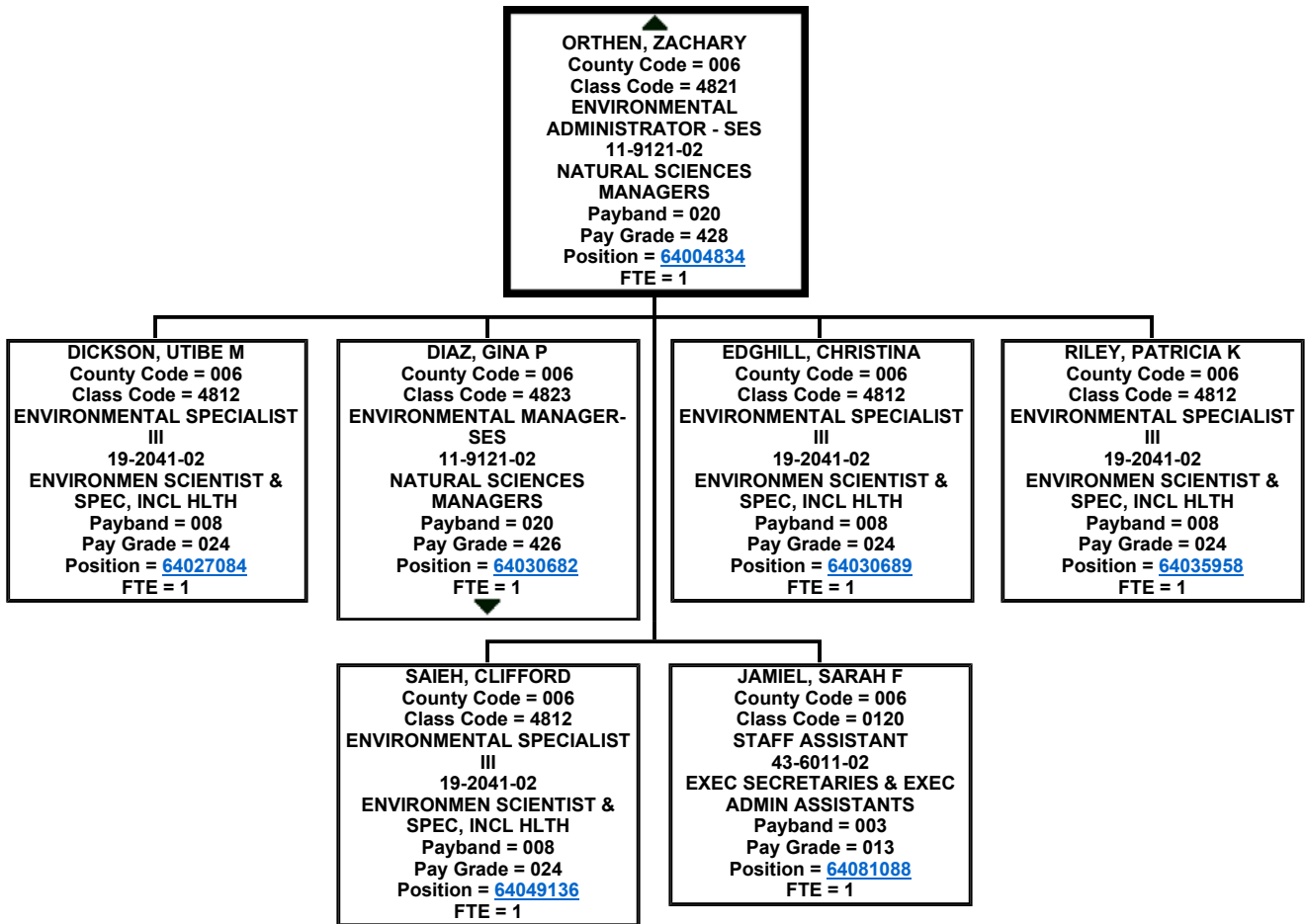
COLLIER, HUNTER A
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 Class Code = 4812
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 III
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
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 Pay Grade = 024
 Position = [64002101](#)
 FTE = 1

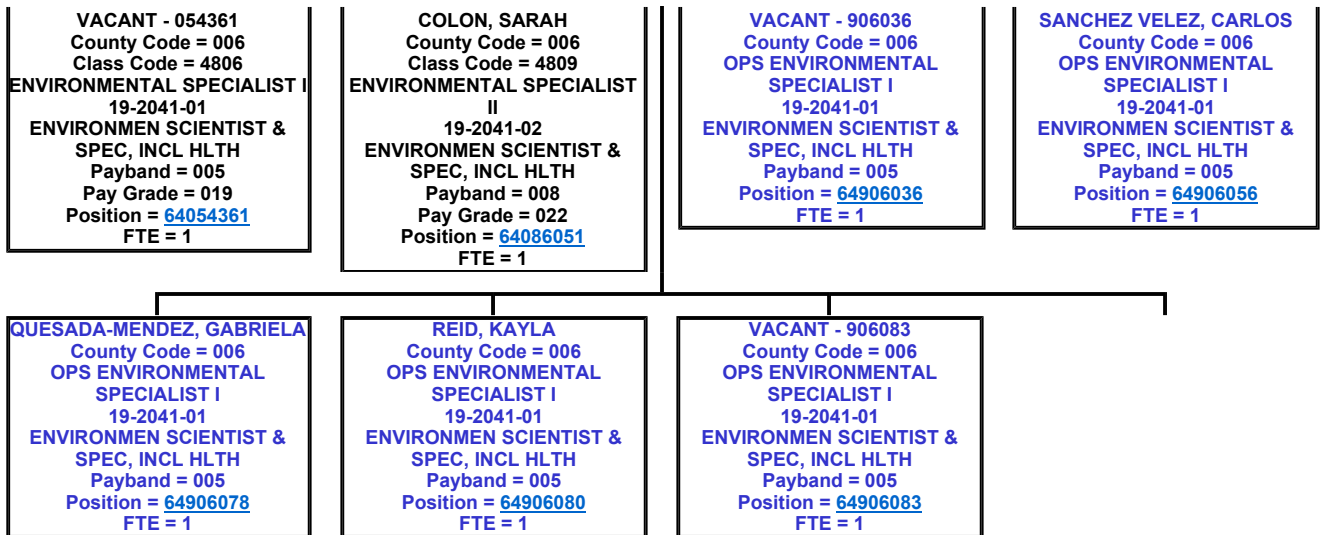
BURES, SHARON
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 Class Code = 4812
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 III
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 024
 Position = [64003262](#)
 FTE = 1

VALERIO, VICTORIA A
 County Code = 006
 Class Code = 4812
 ENVIRONMENTAL SPECIALIST
 III
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 024
 Position = [64027050](#)
 FTE = 1

HEHOLT CORRODUS, SHARON
 R
 County Code = 006
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64030681](#)
 FTE = 1

COMMISSO, NICOLE A
 County Code = 006
 Class Code = 4812
 ENVIRONMENTAL SPECIALIST
 III
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 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
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 Pay Grade = 024
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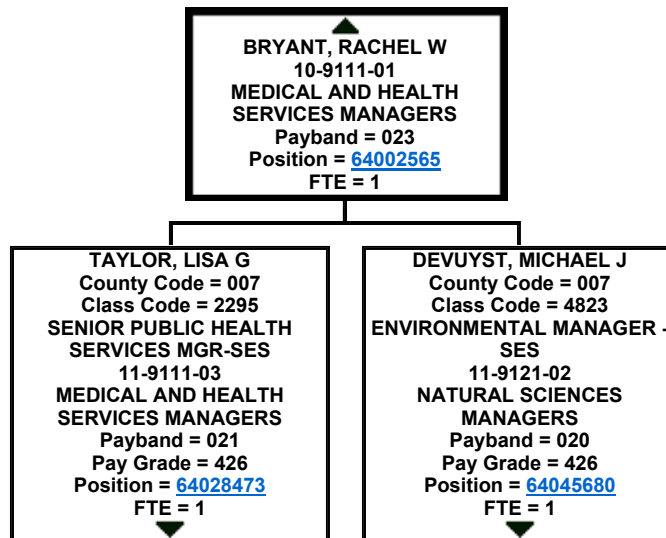


Florida Department of Health

CHD 07 - Calhoun County Health Department

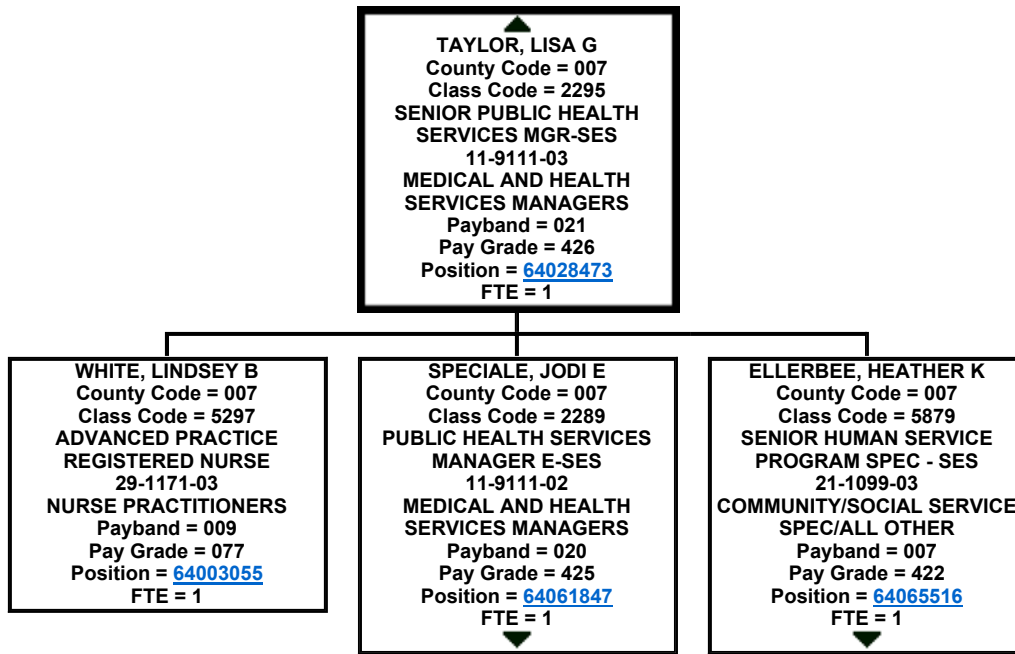
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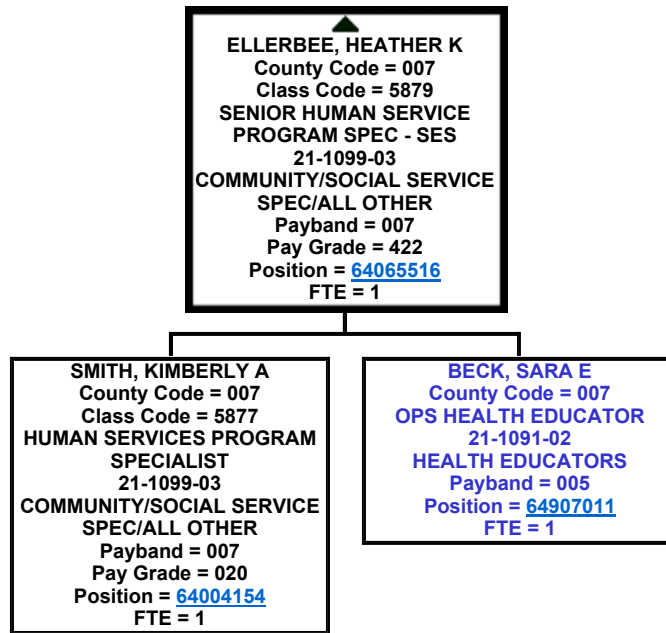
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

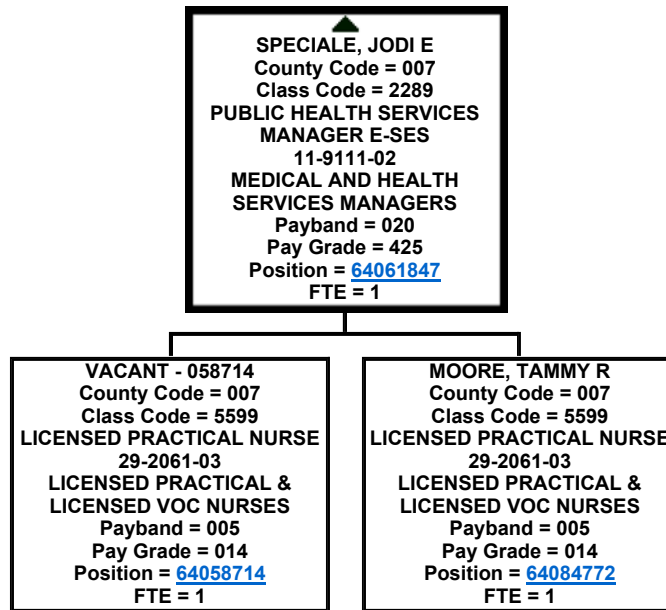


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DEVUYST, MICHAEL J
County Code = 007
Class Code = 4823
ENVIRONMENTAL MANAGER -
SES
11-9121-02
NATURAL SCIENCES
MANAGERS
Payband = 020
Pay Grade = 426
Position = [64045680](#)
FTE = 1

MILLIGAN, JOSEPH D
County Code = 007
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64081355](#)
FTE = 1





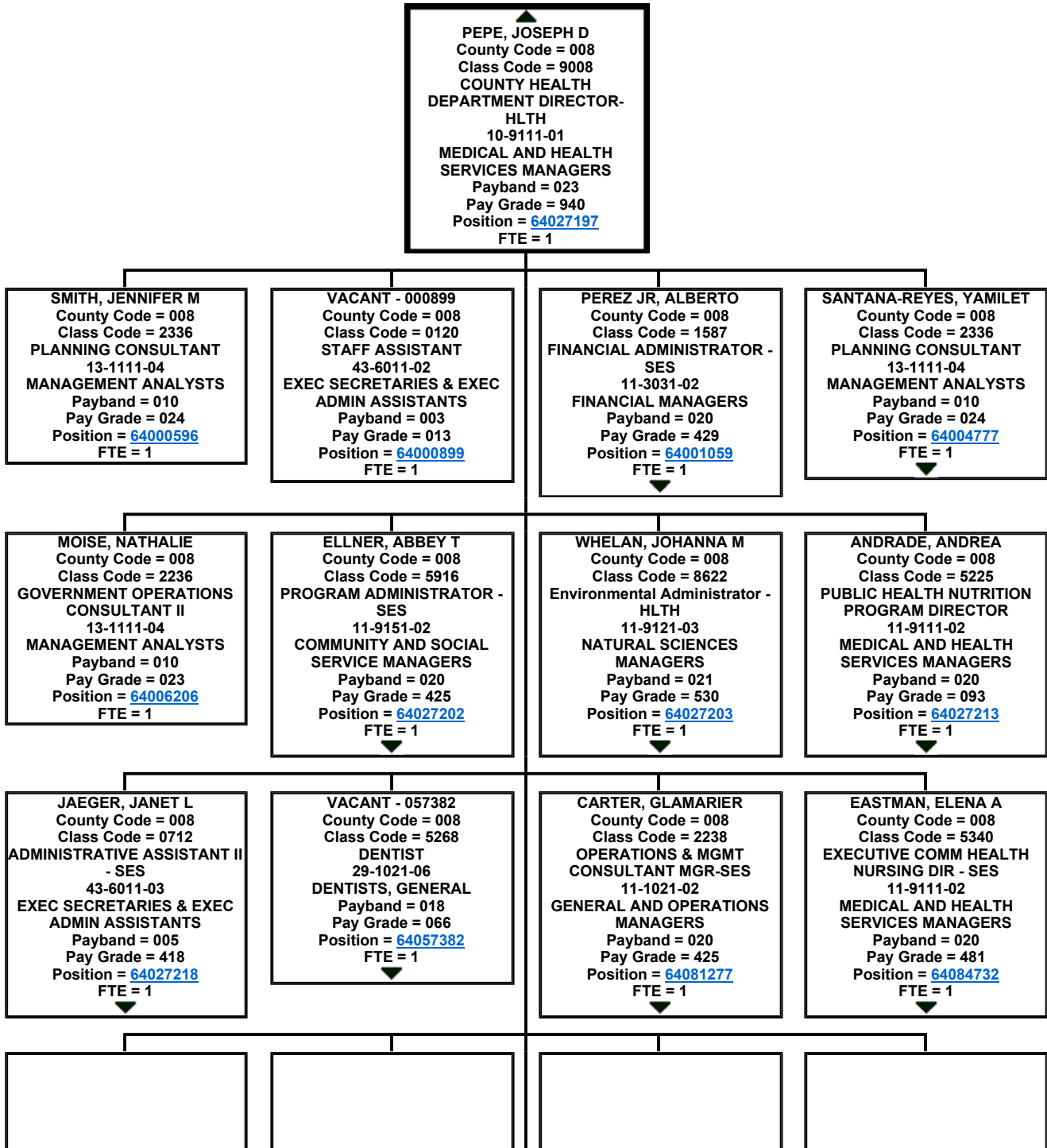


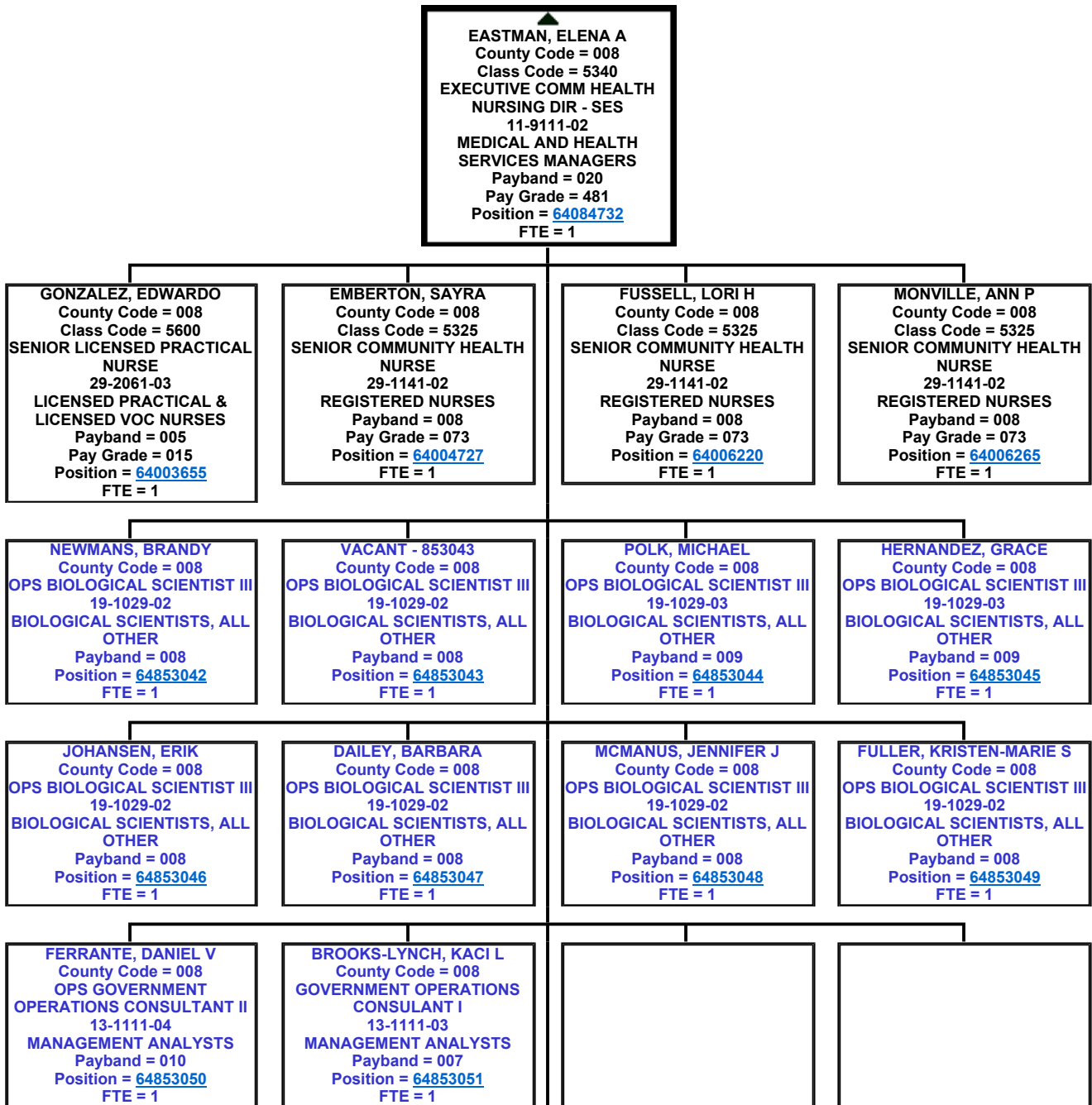
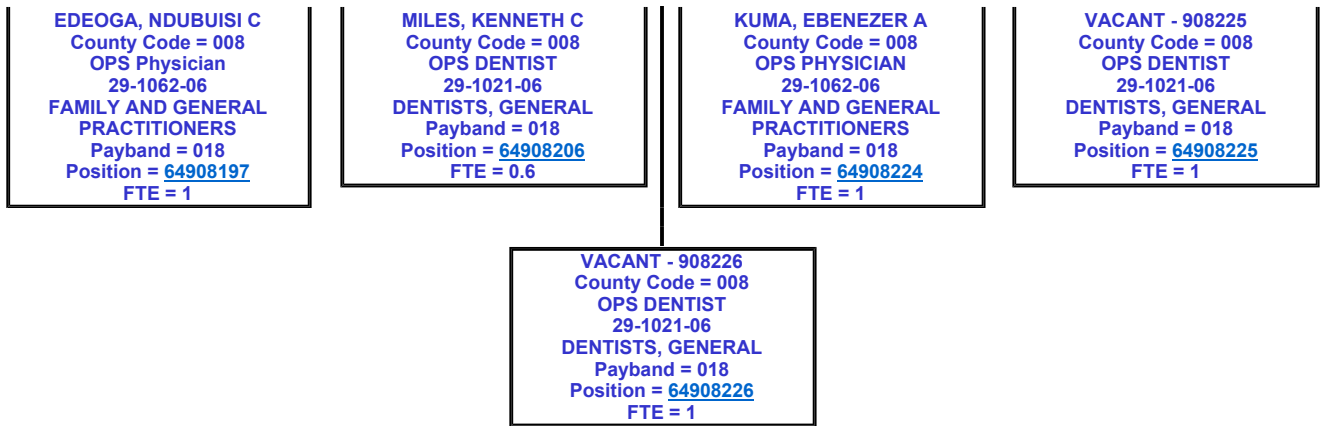
Florida Department of Health

CHD 08 - Charlotte County Health Department

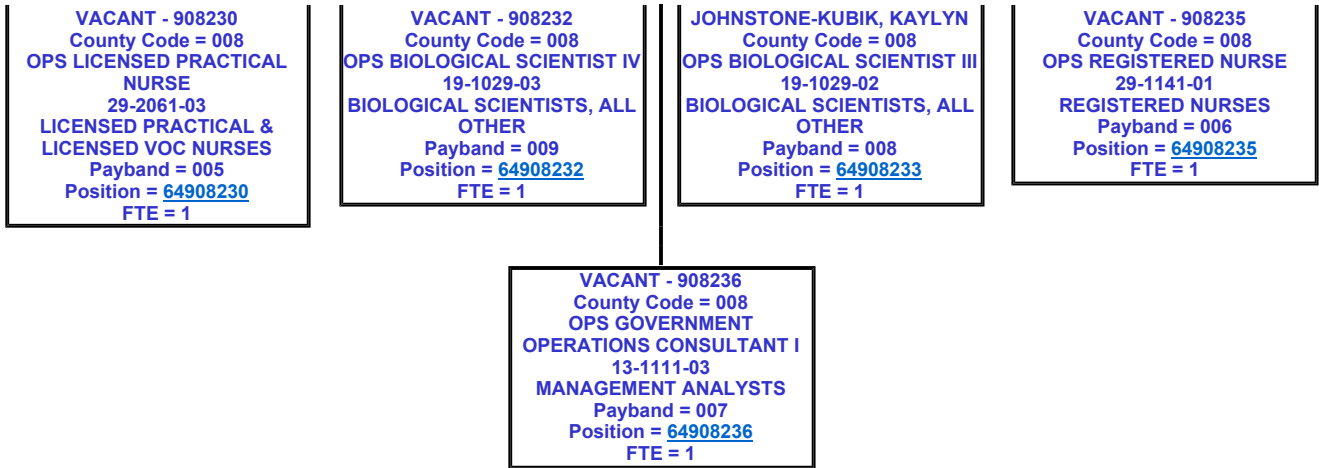
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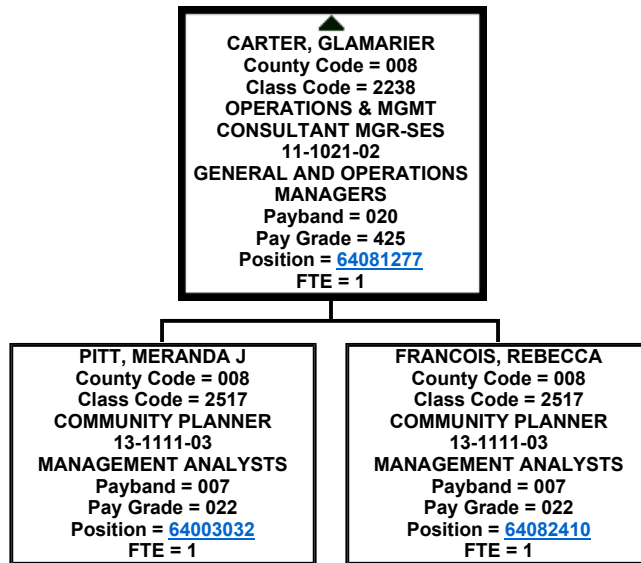
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

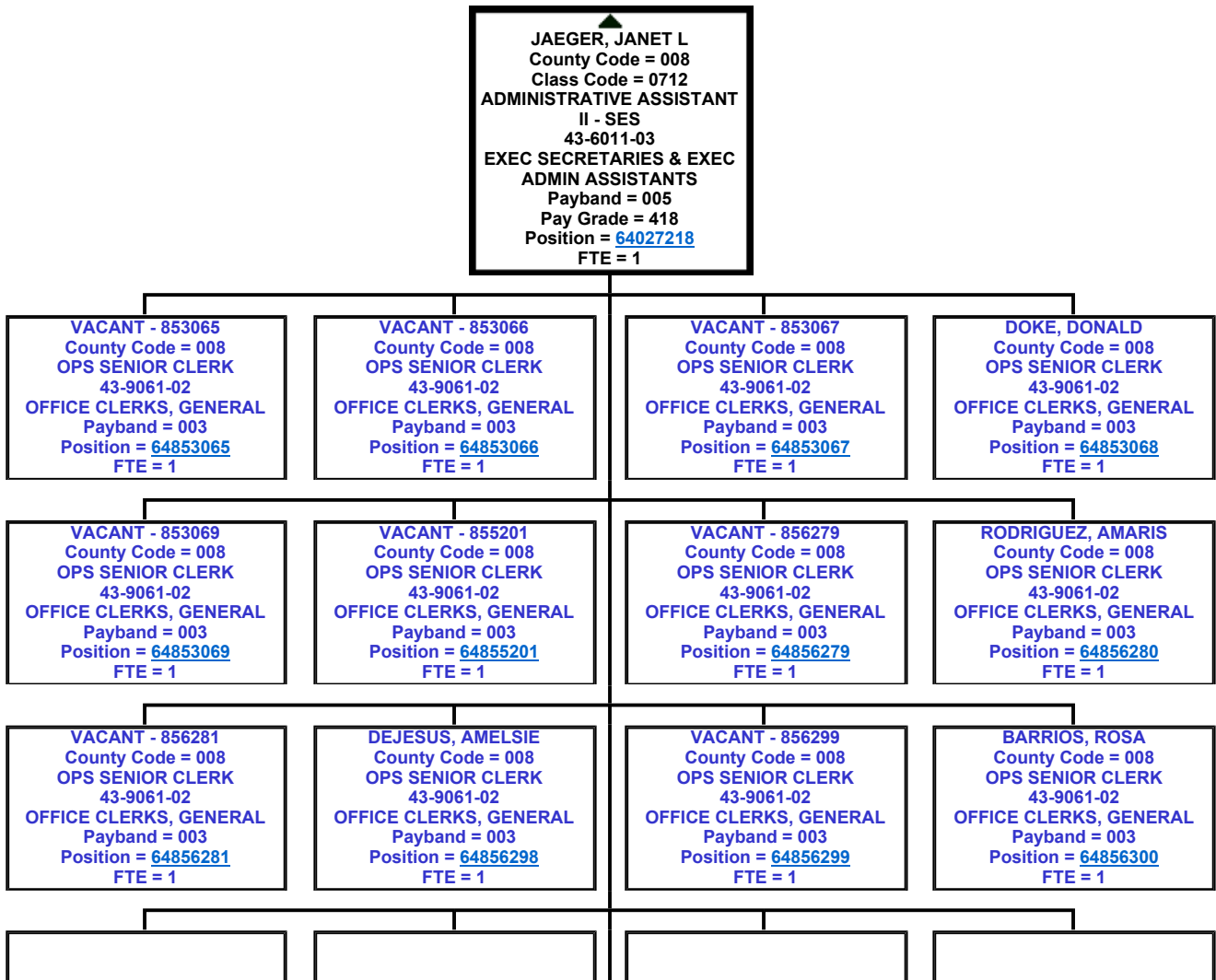
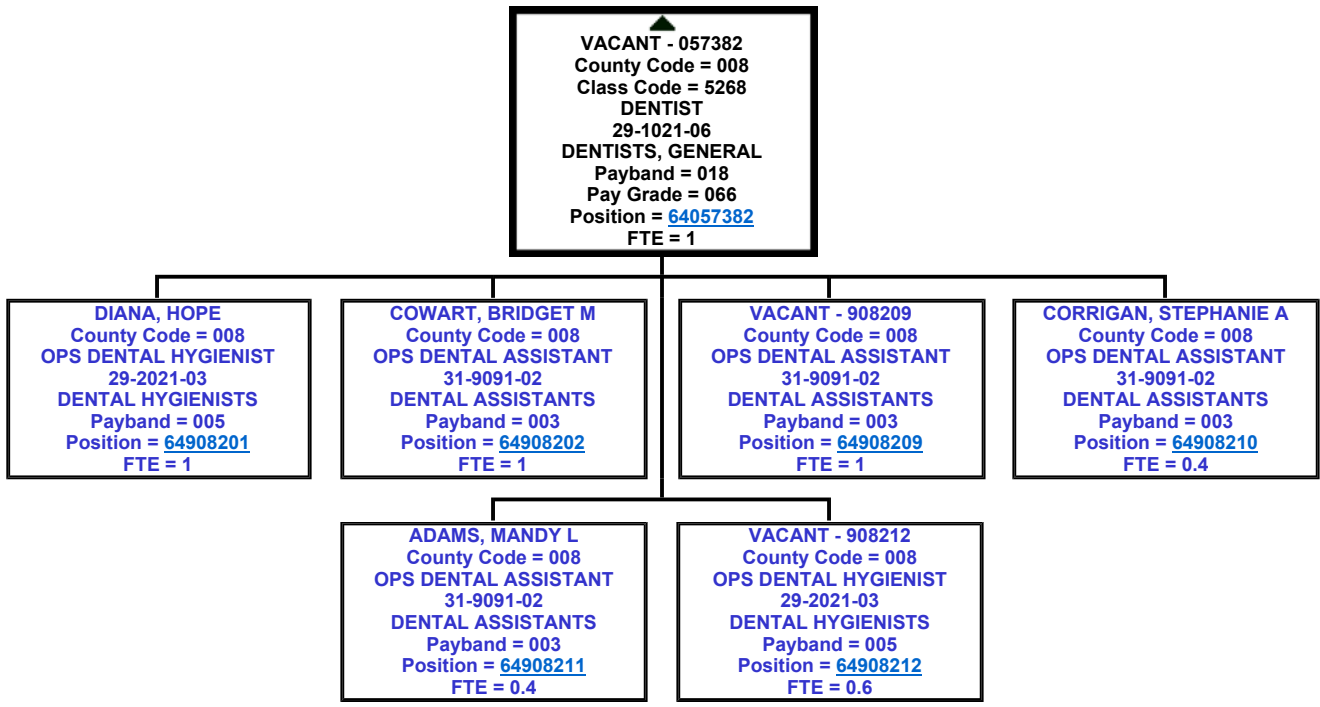


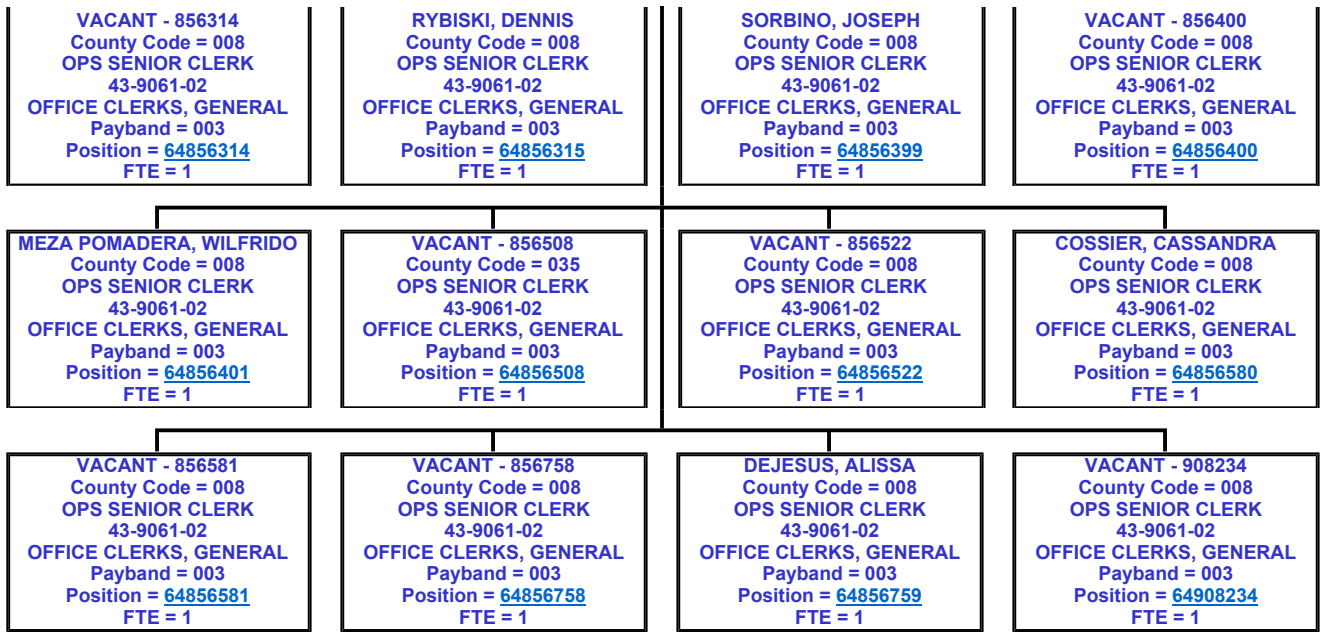


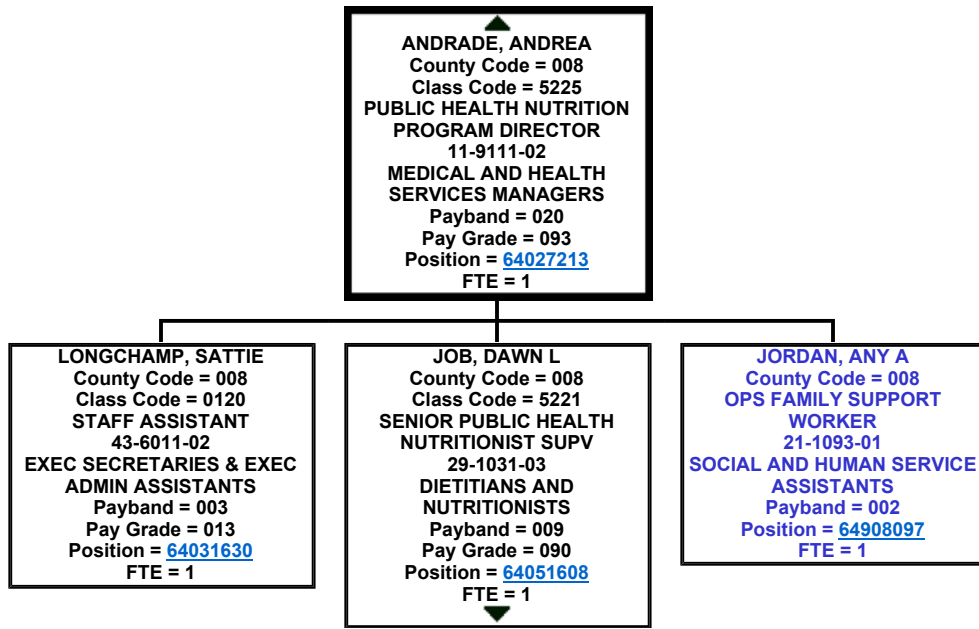


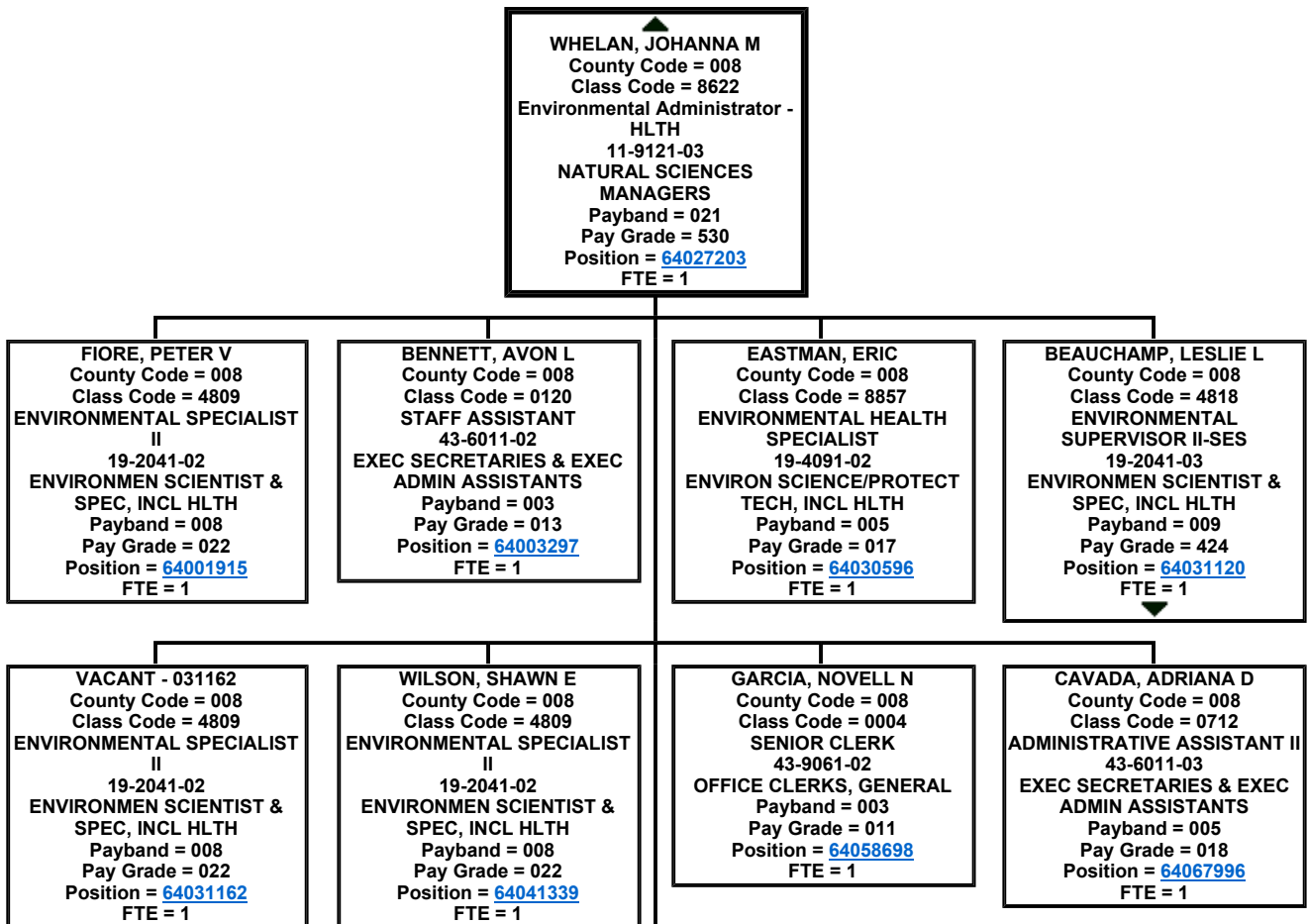
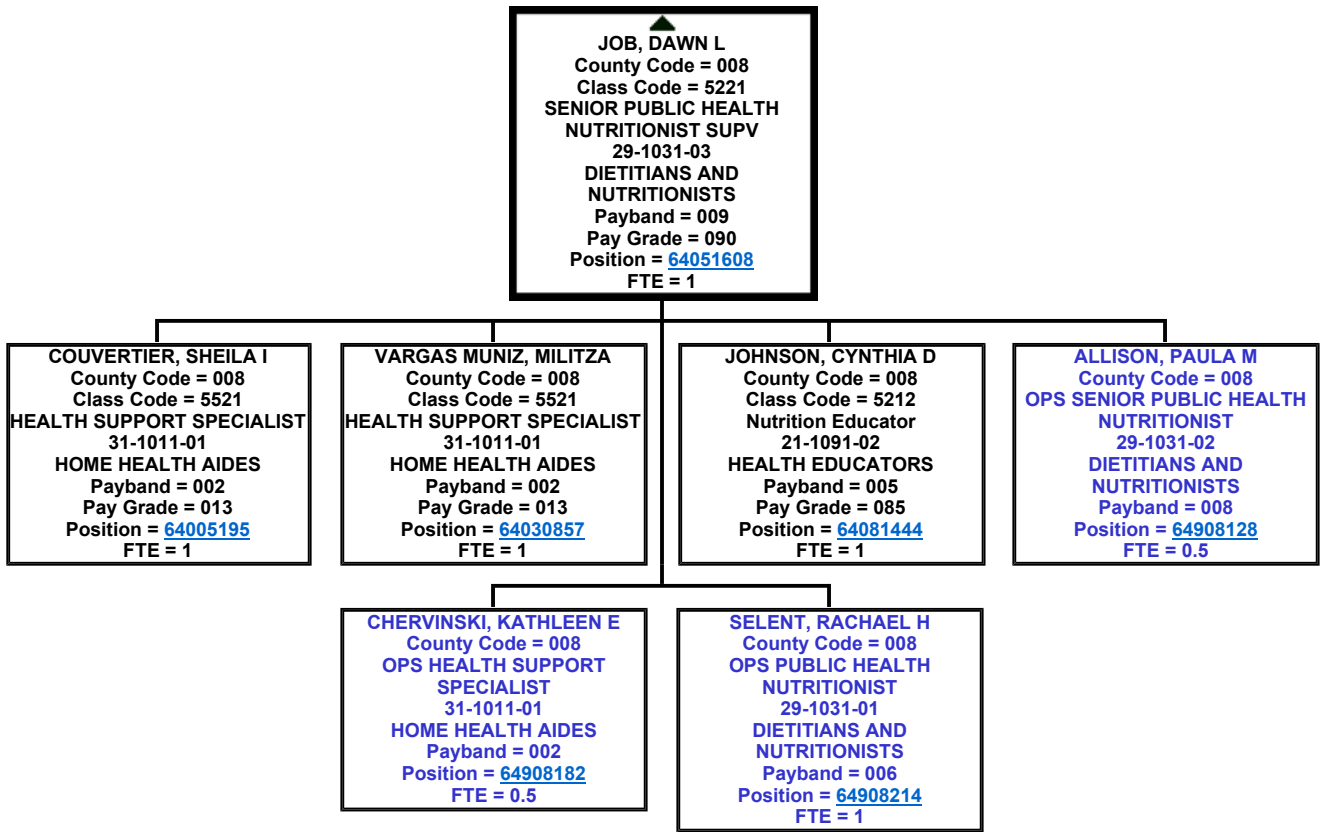


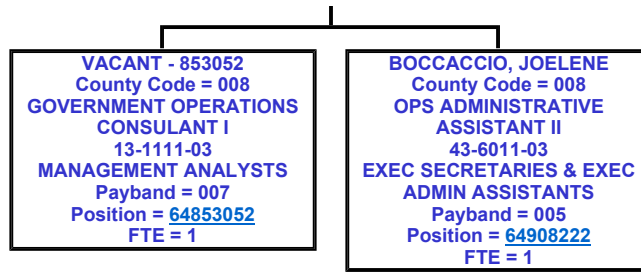


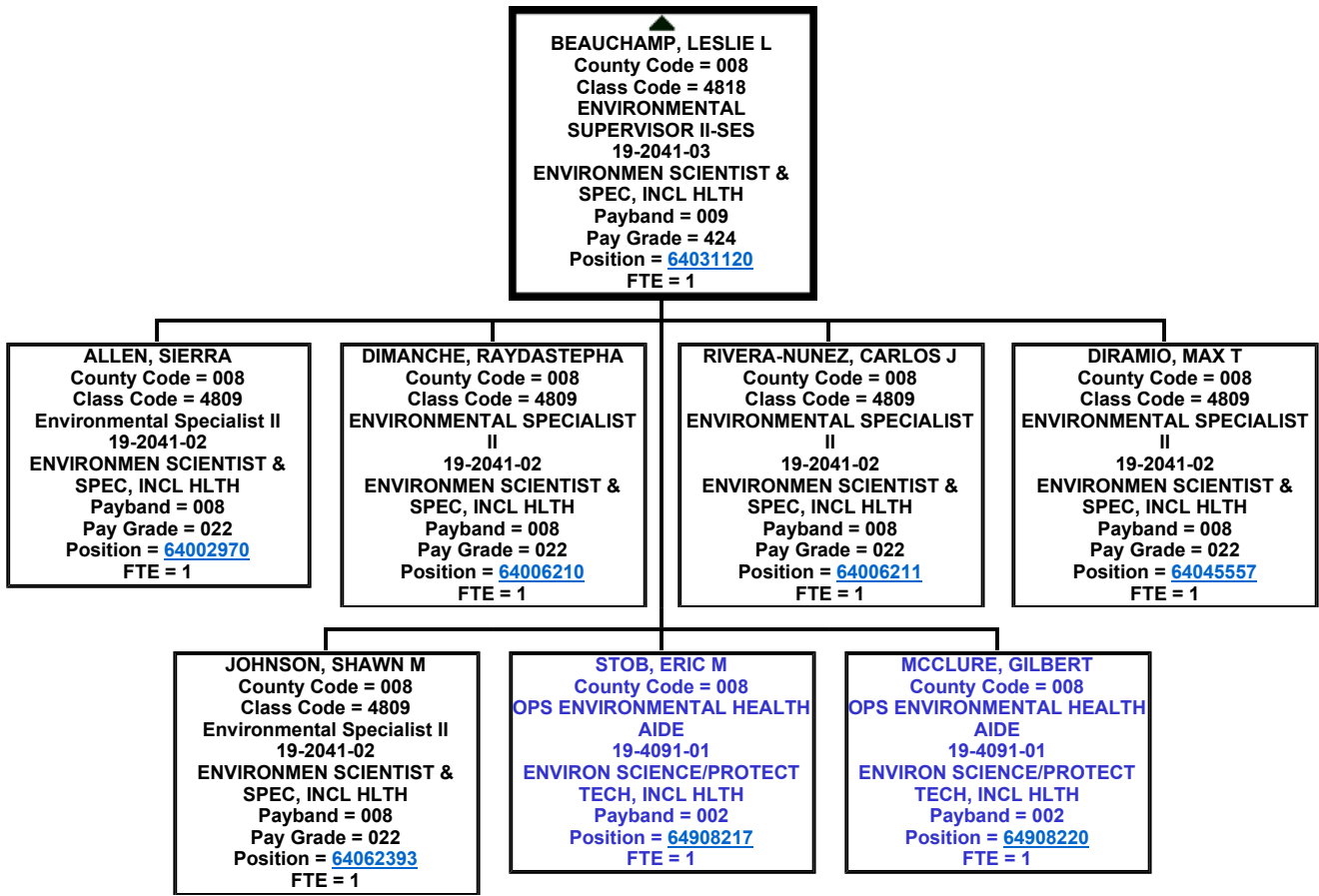












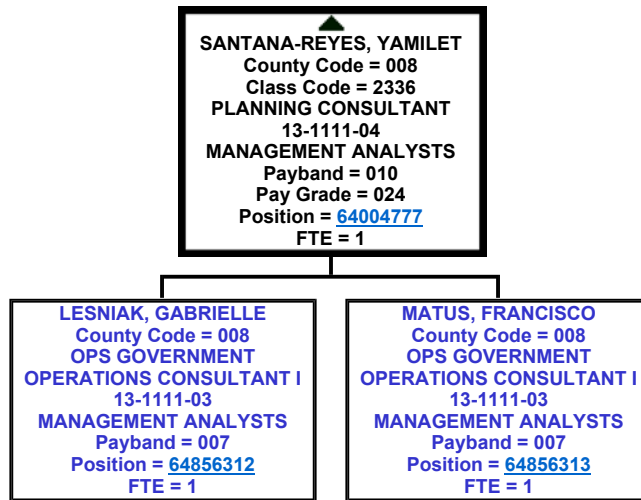
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ELLNER, ABBEY T
County Code = 008
Class Code = 5916
PROGRAM ADMINISTRATOR -
SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 425
Position = [64027202](#)
FTE = 1

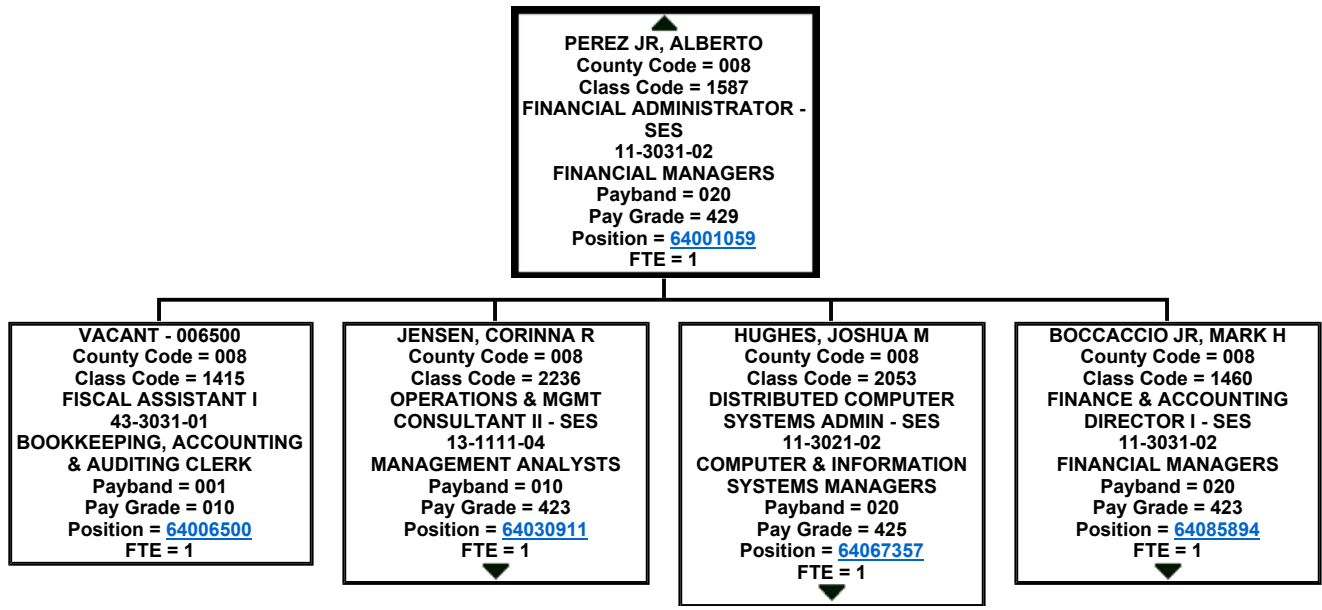
HEMINGWAY JR., JAMES B
County Code = 008
Class Code = 6036
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CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 022
Position = [64003293](#)
FTE = 1

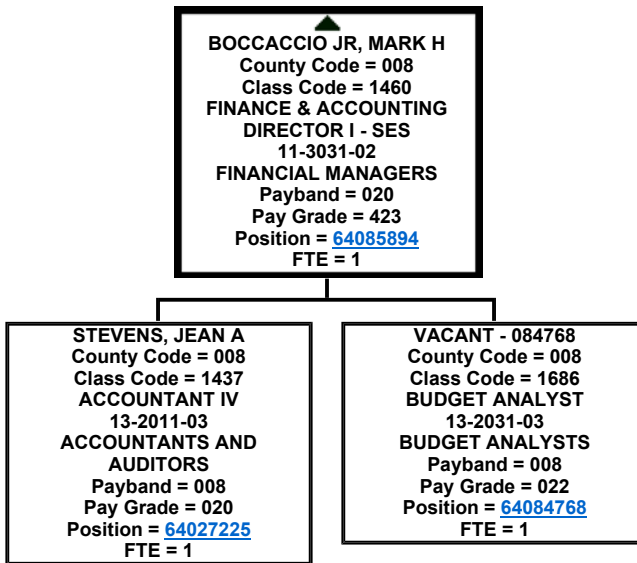
SCHMIDT, LAUREN
County Code = 008
Class Code = 6043
HEALTH EDUCATION
PROGRAM CONSULTANT
21-1091-04
HEALTH EDUCATORS
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Pay Grade = 024
Position = [64003462](#)
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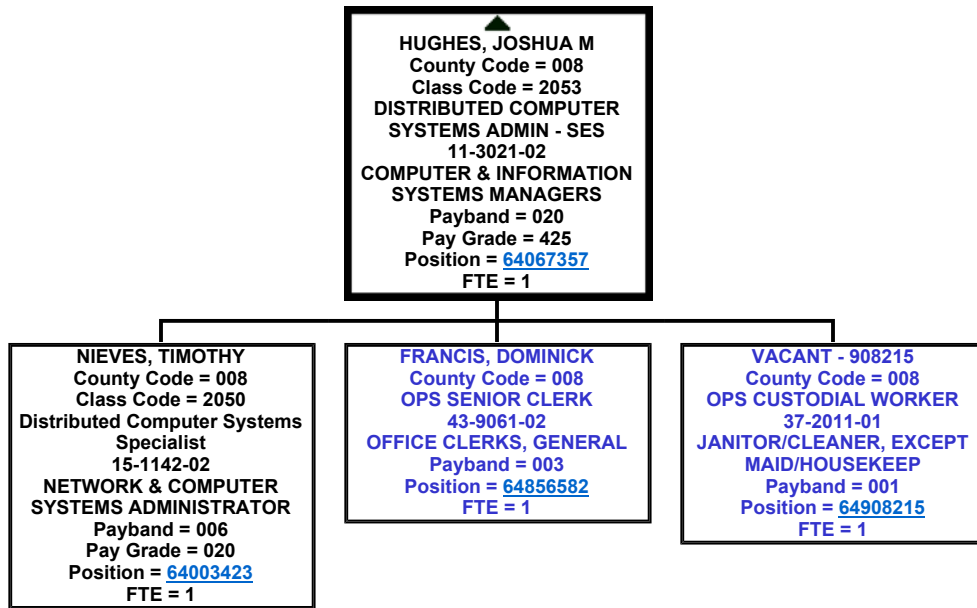
JEAN-PIERRE, JUDE D
County Code = 008
Class Code = 6036
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CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 022
Position = [64006489](#)
FTE = 1

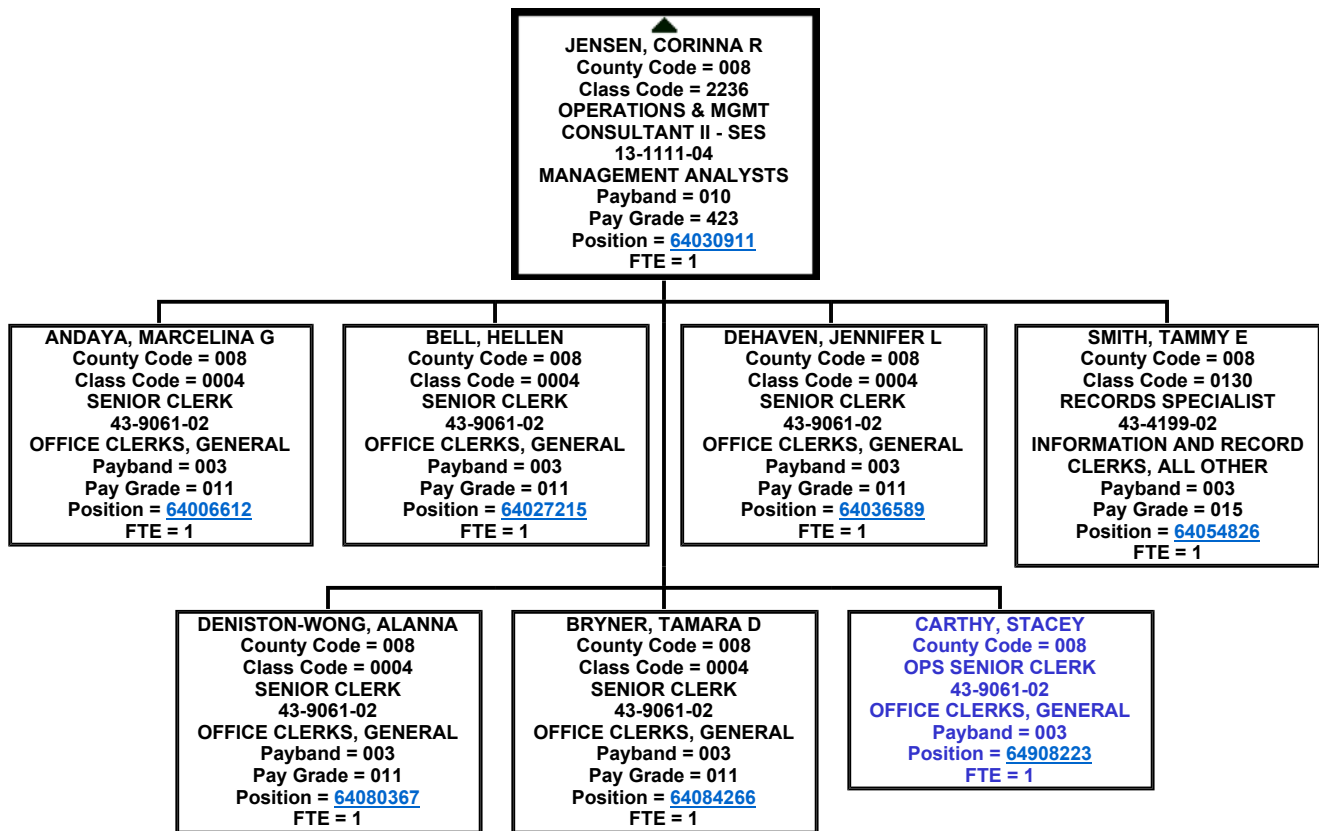
FISHMAN, FARRAH
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OPS HEALTH EDUCATOR
CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Position = [64908078](#)
FTE = 1









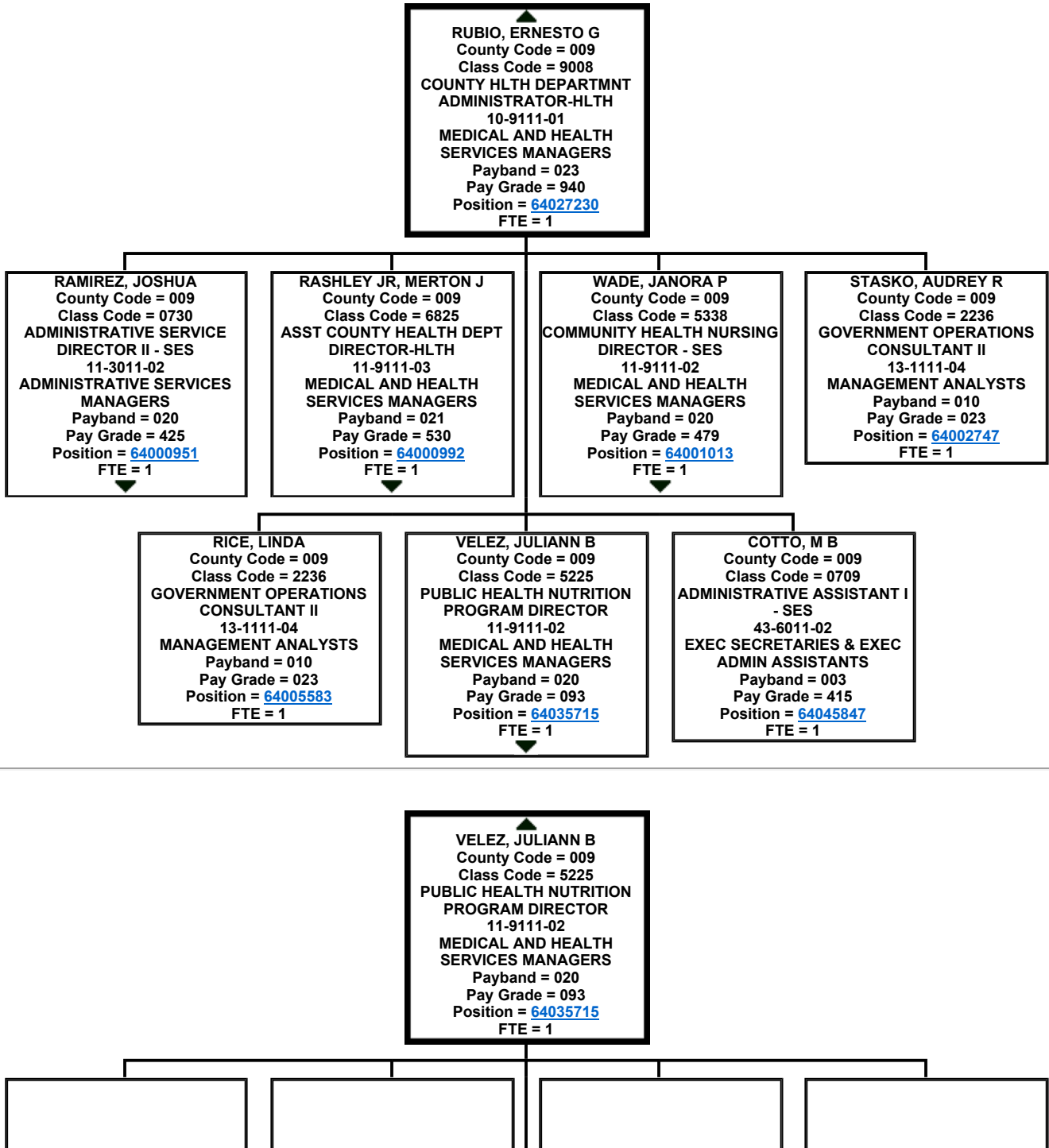


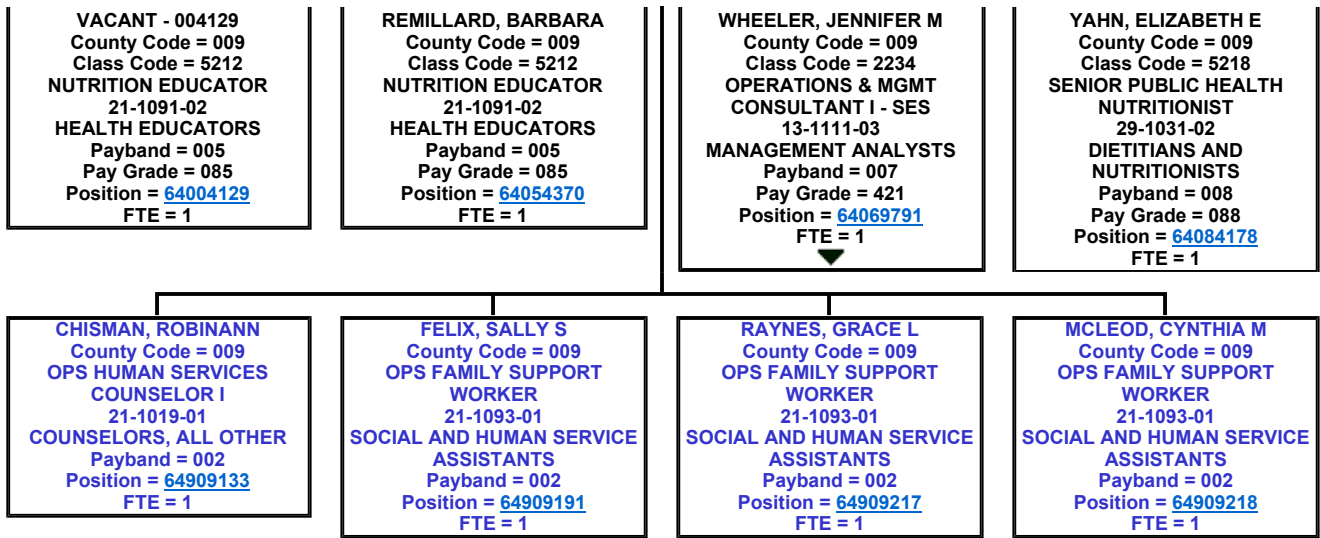
Florida Department of Health

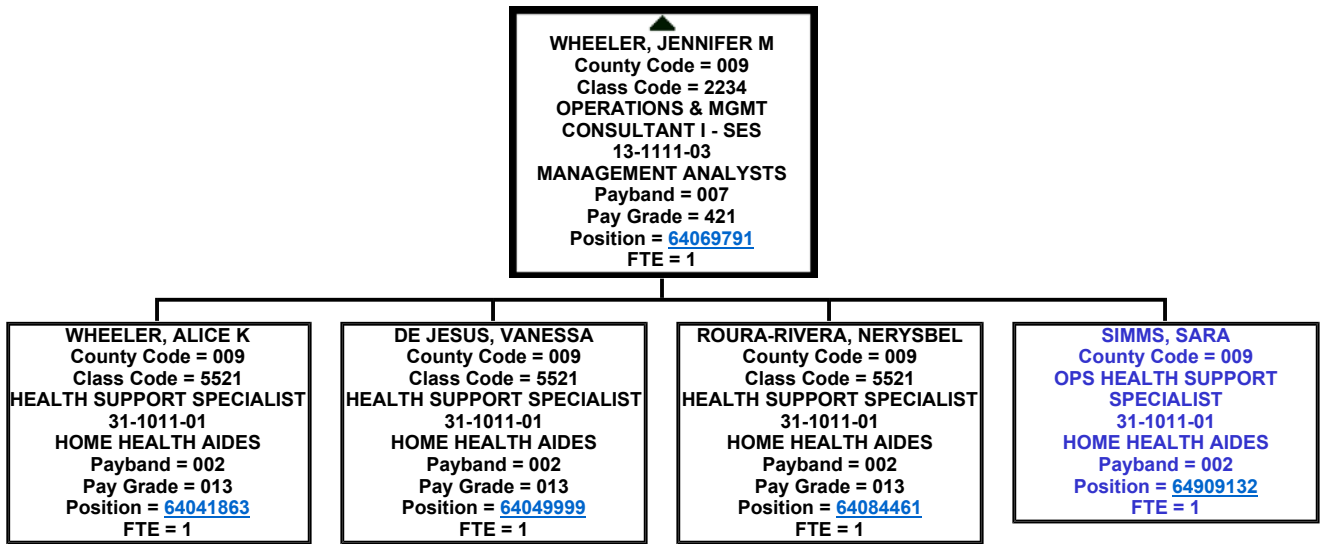
CHD 09 - Citrus County Health Department

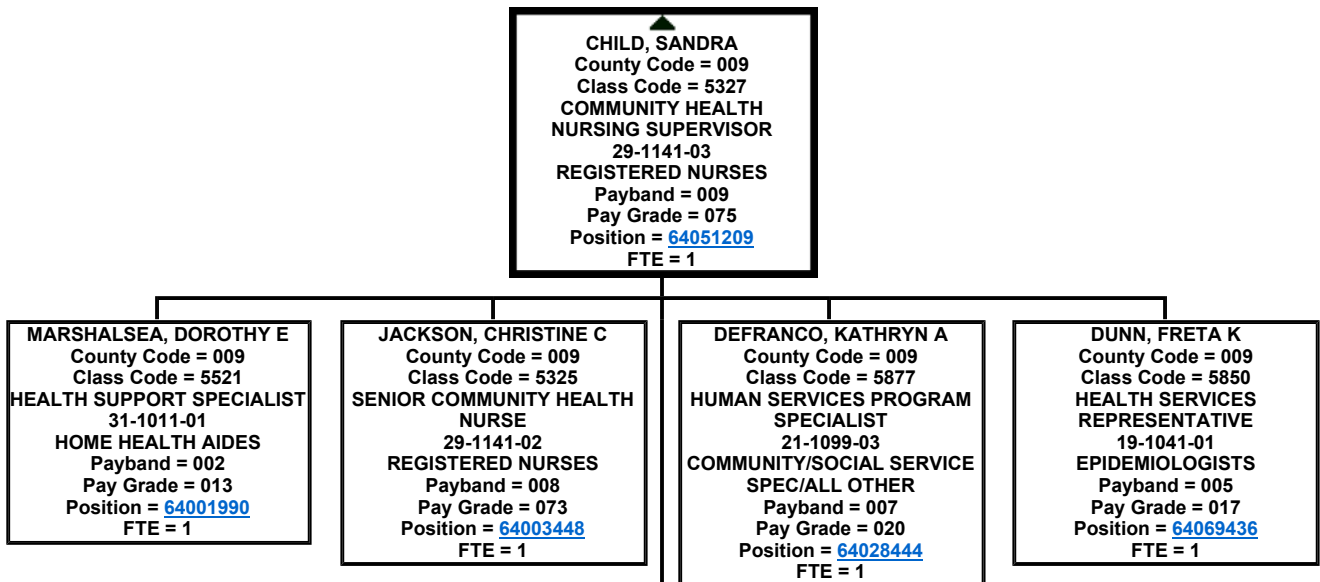
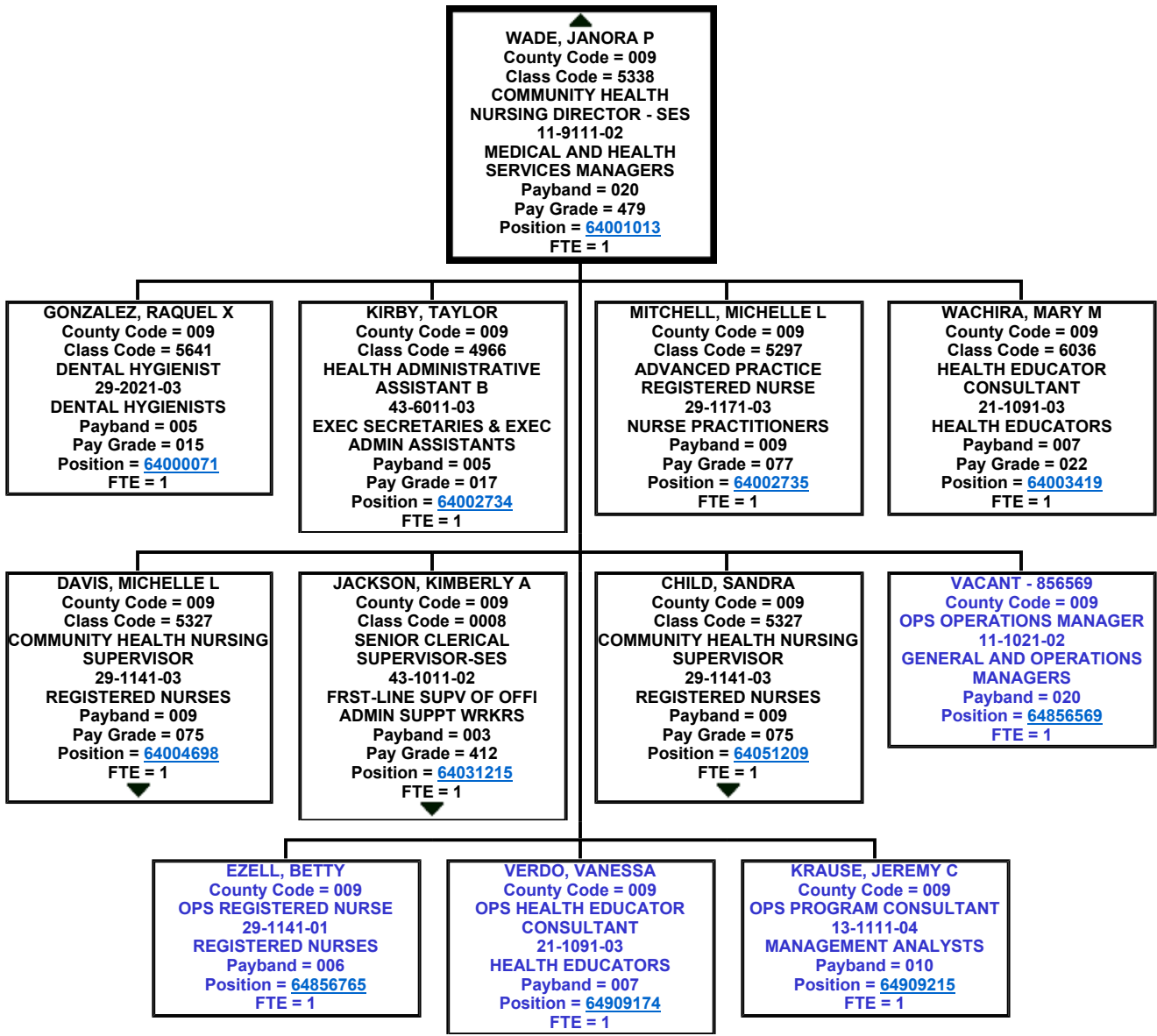
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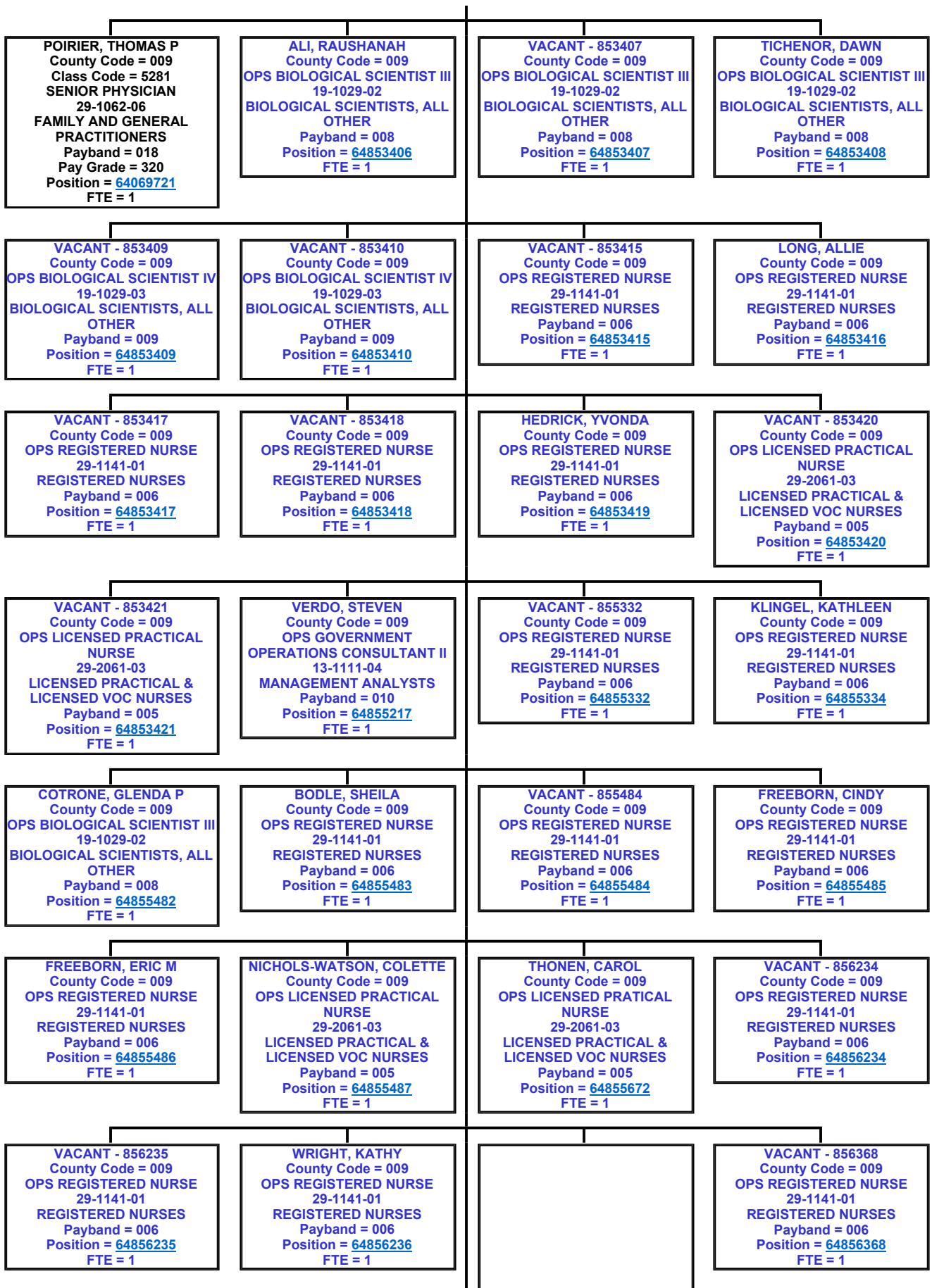
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



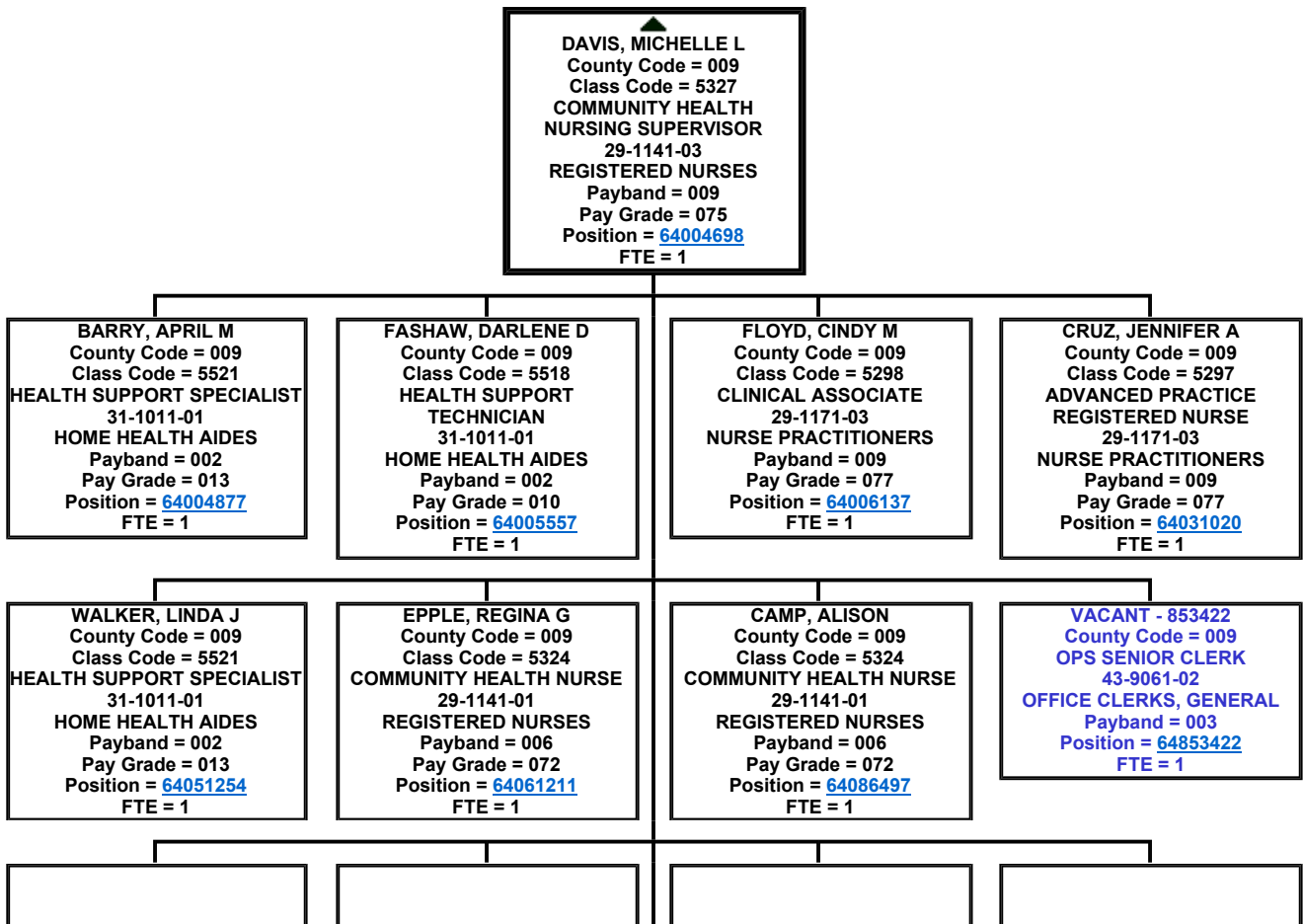
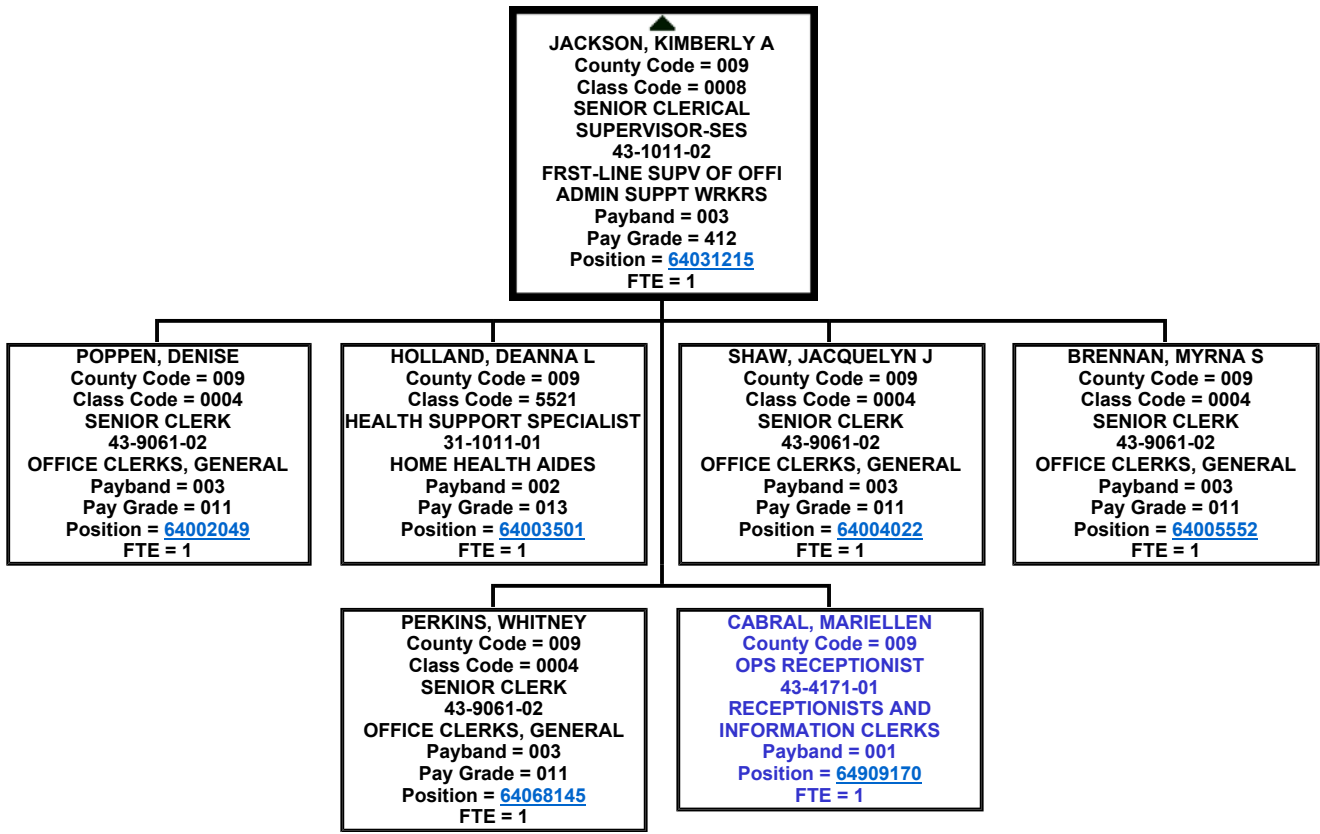




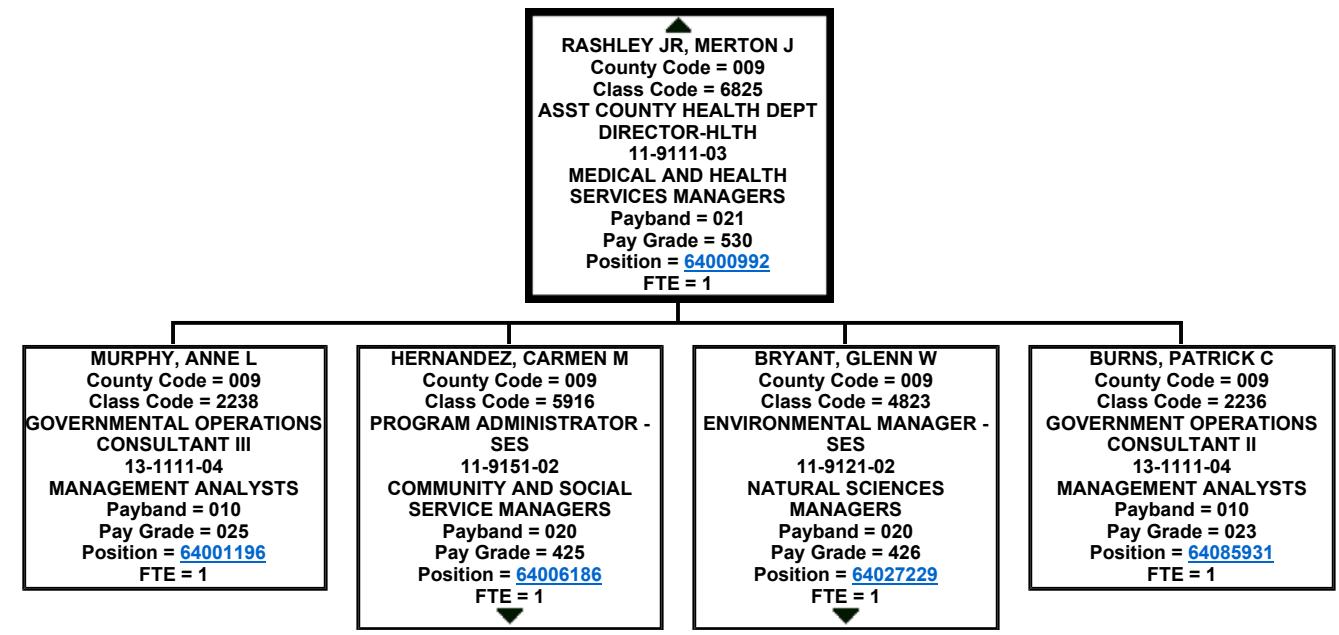


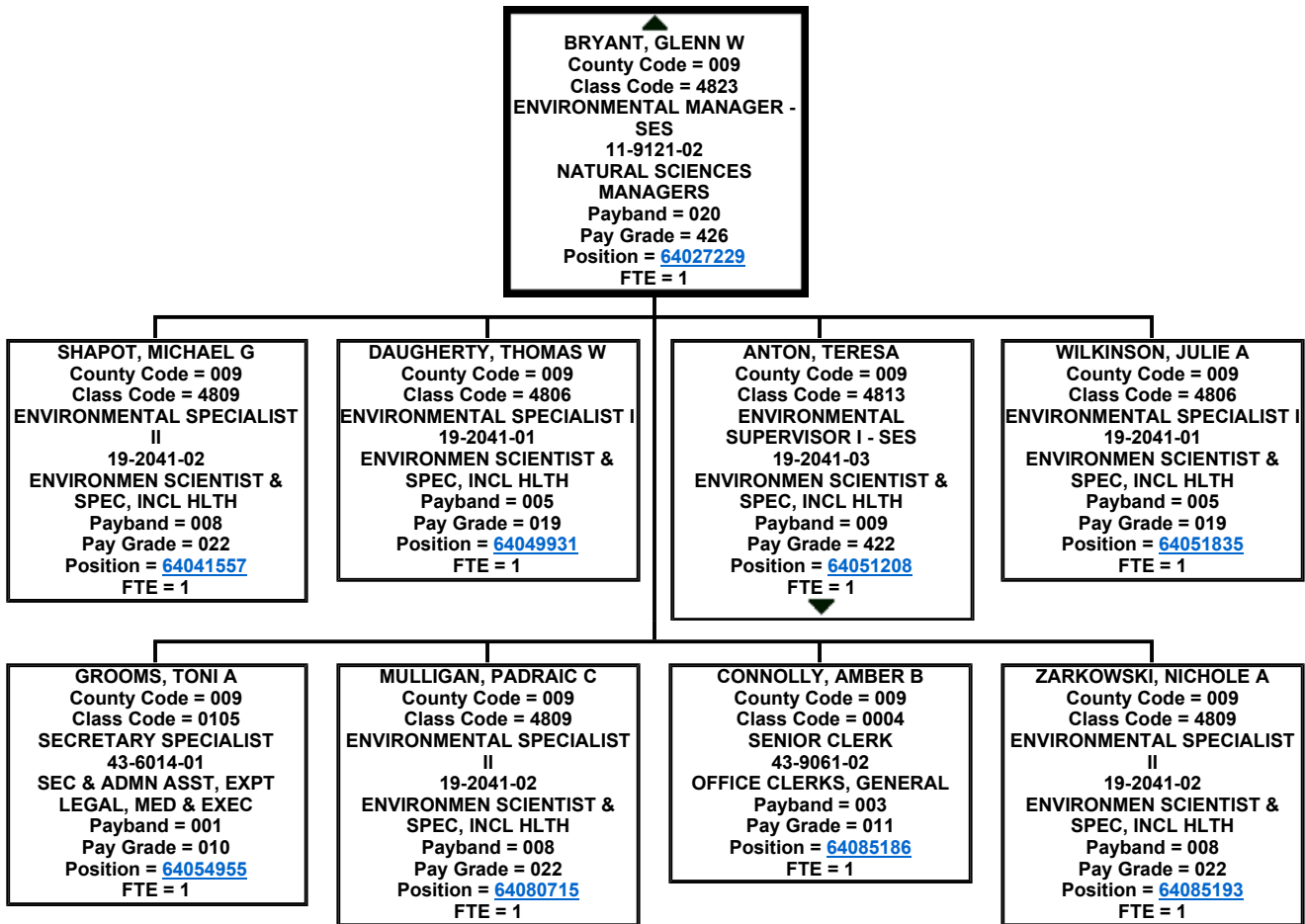


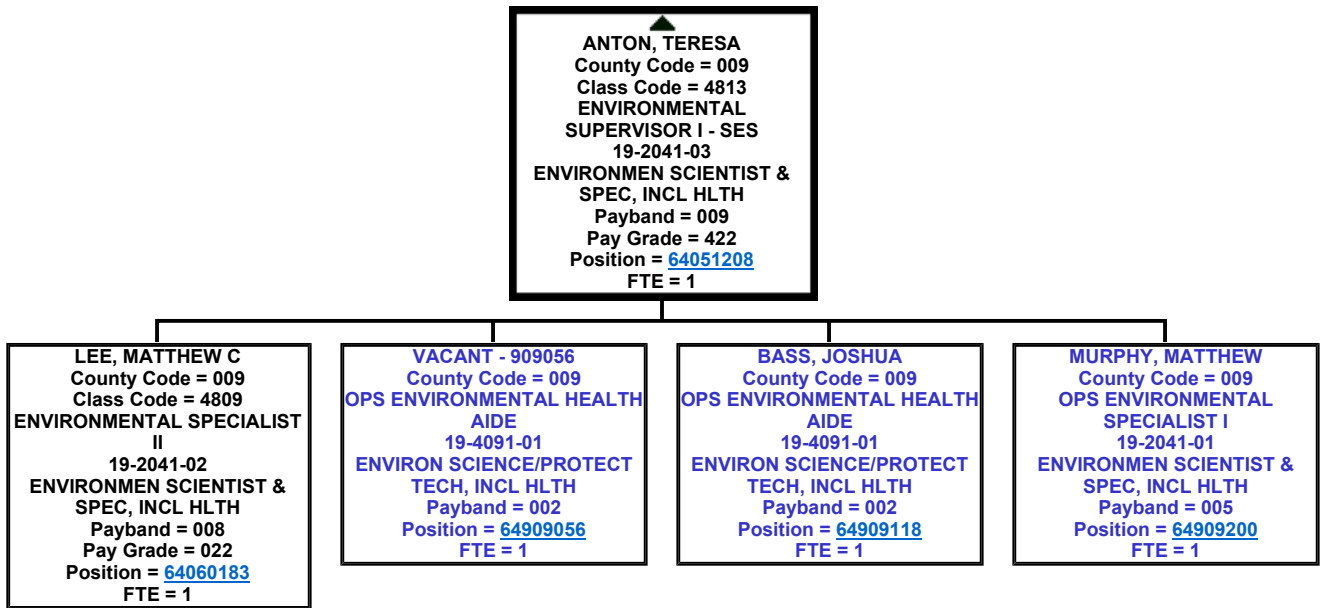


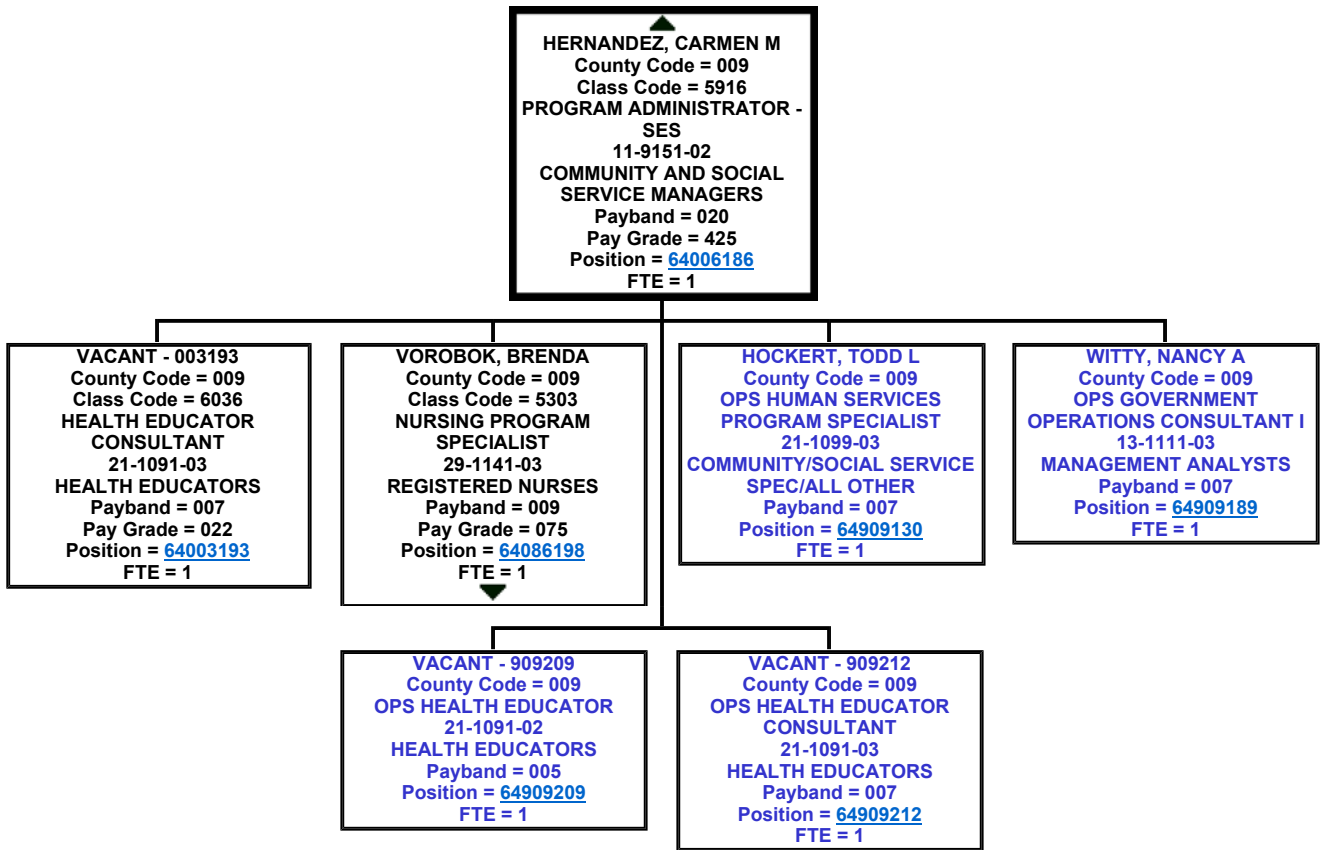


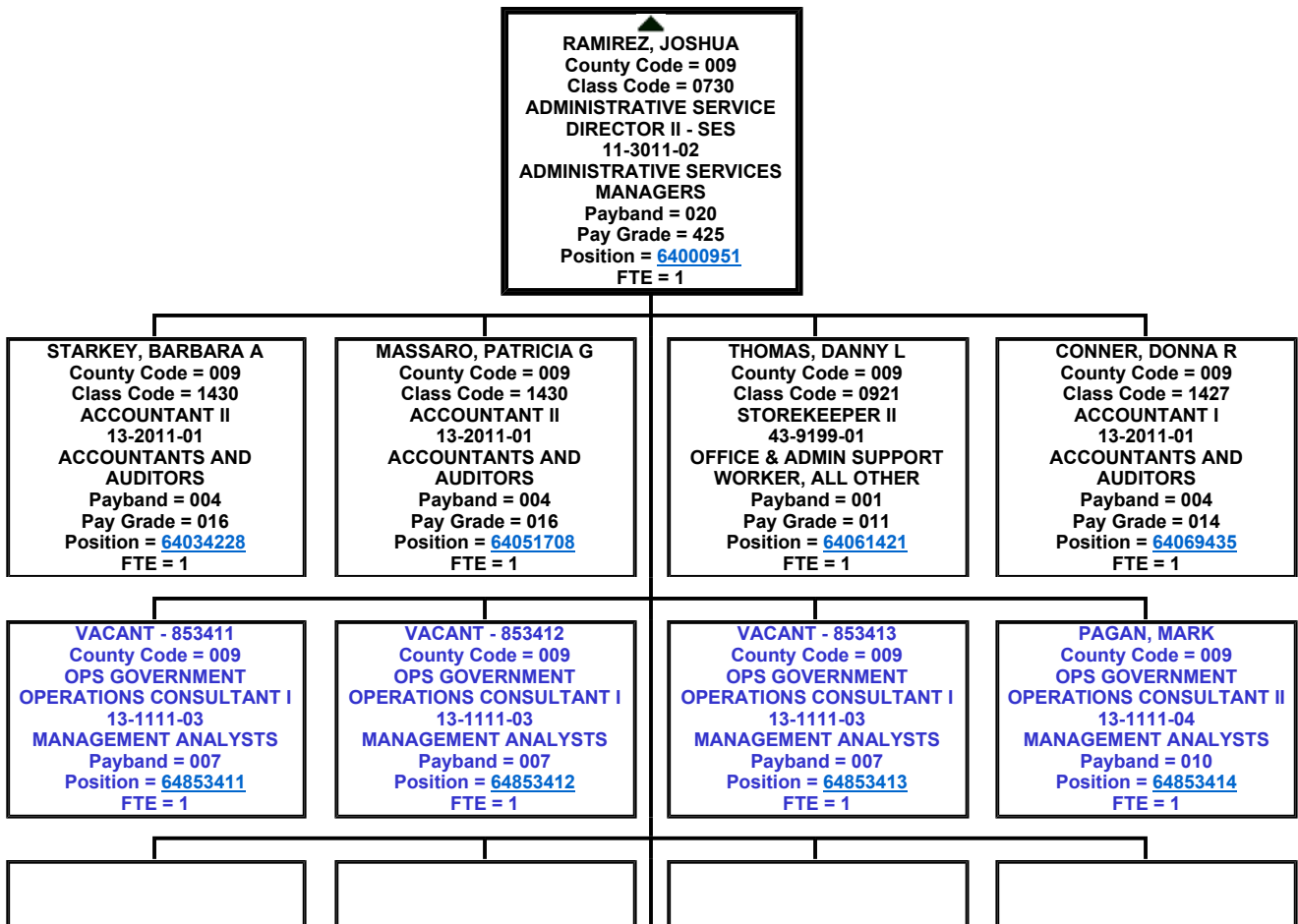
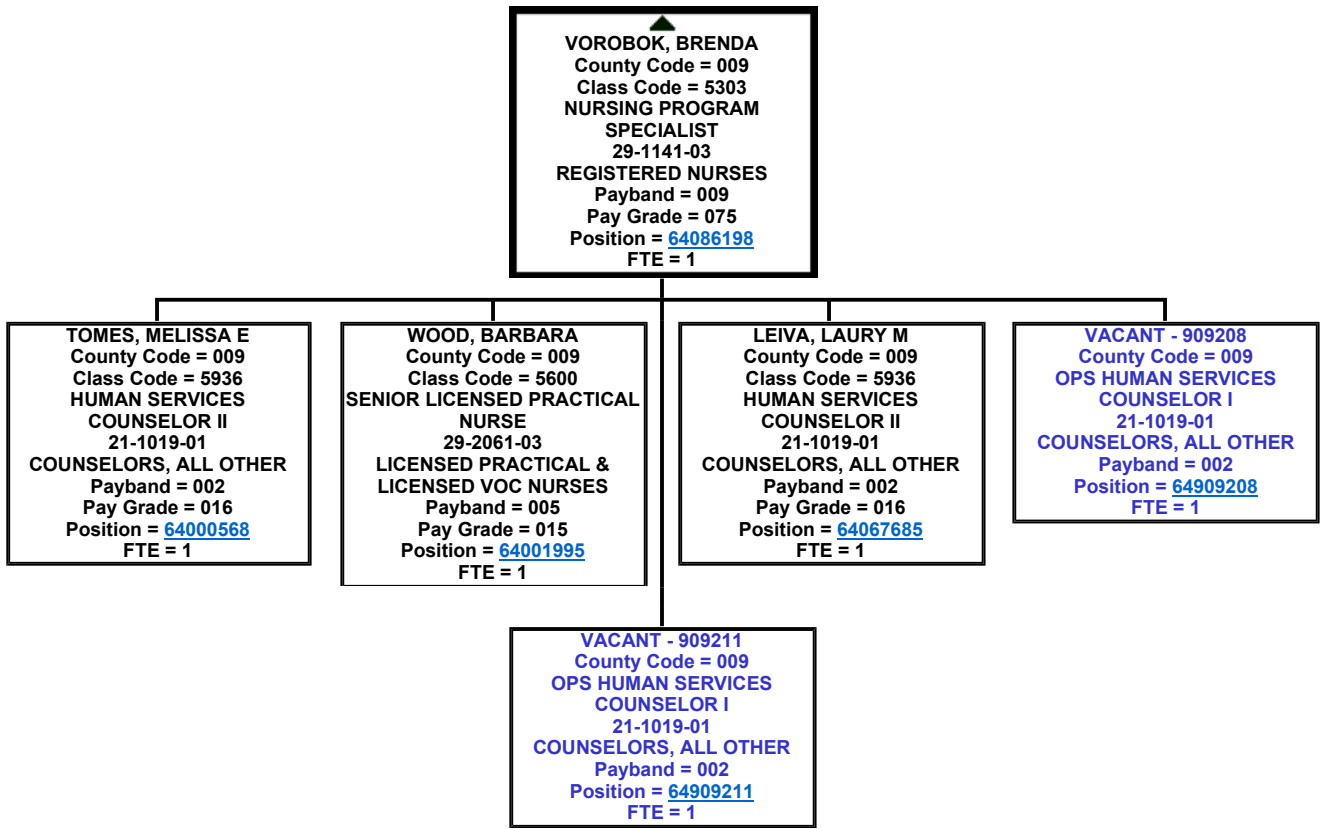


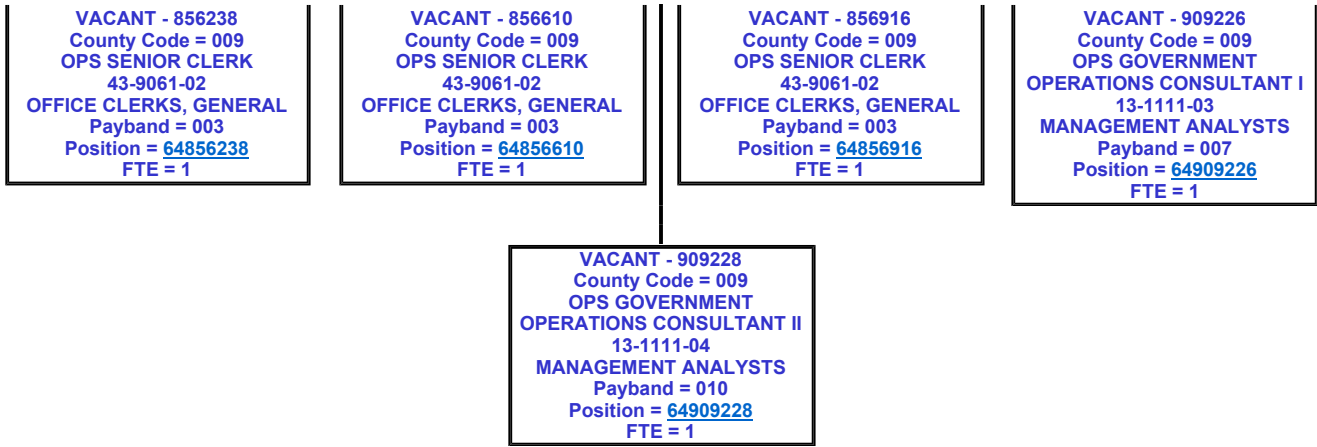










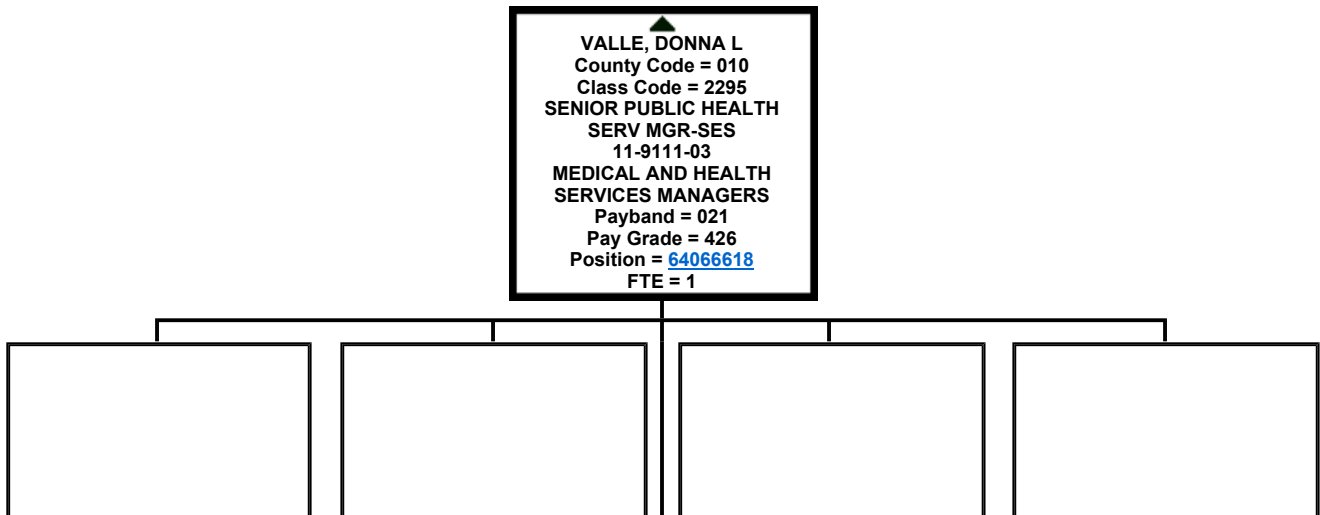
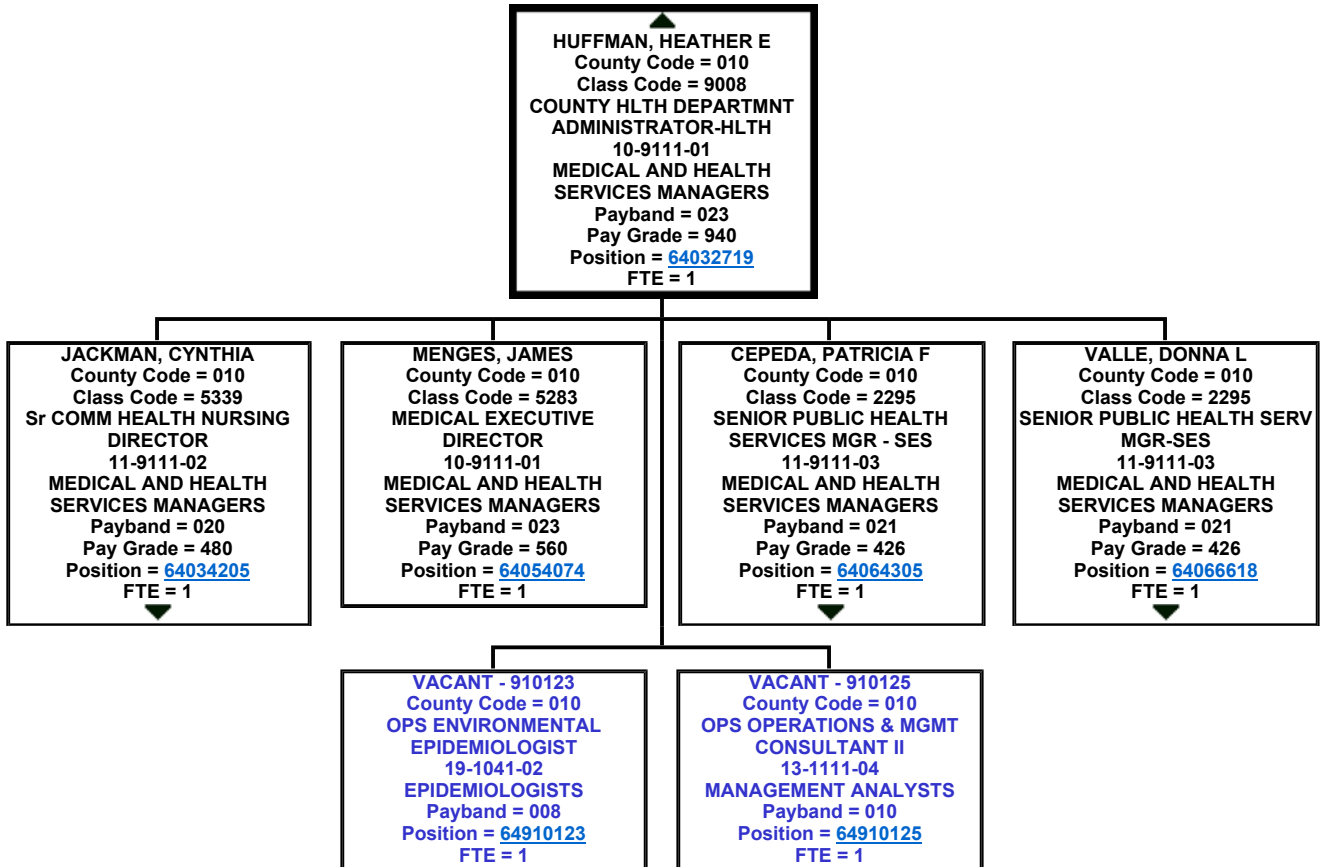


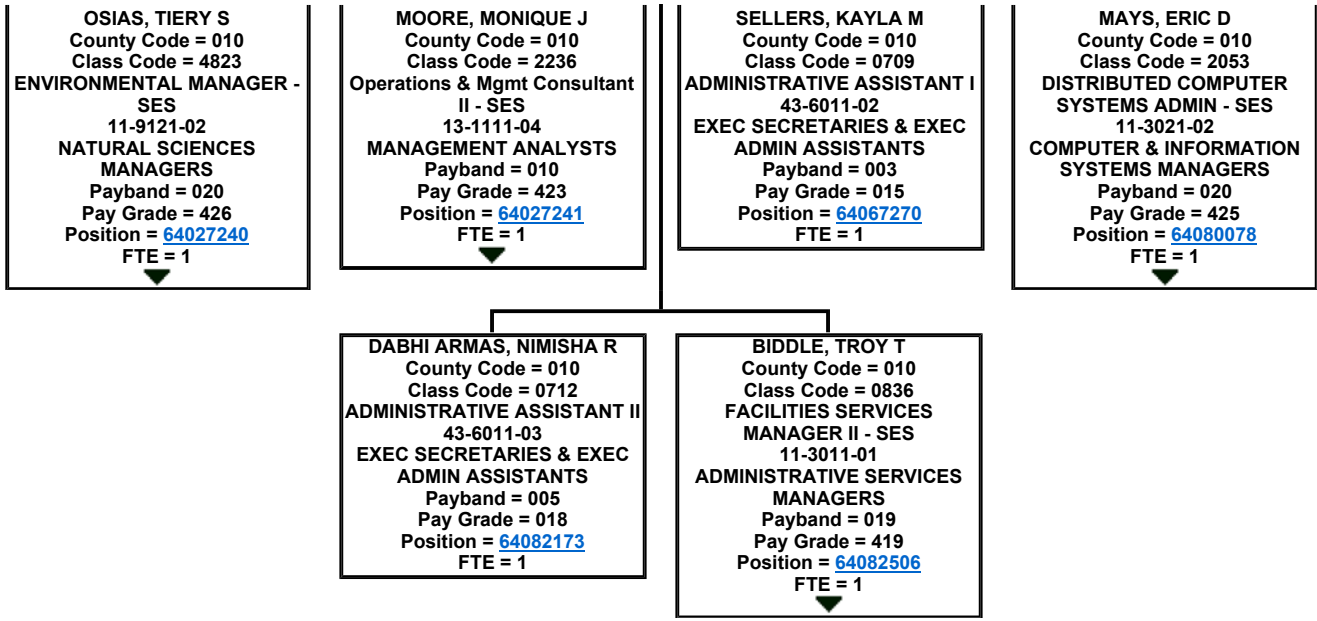
Florida Department of Health

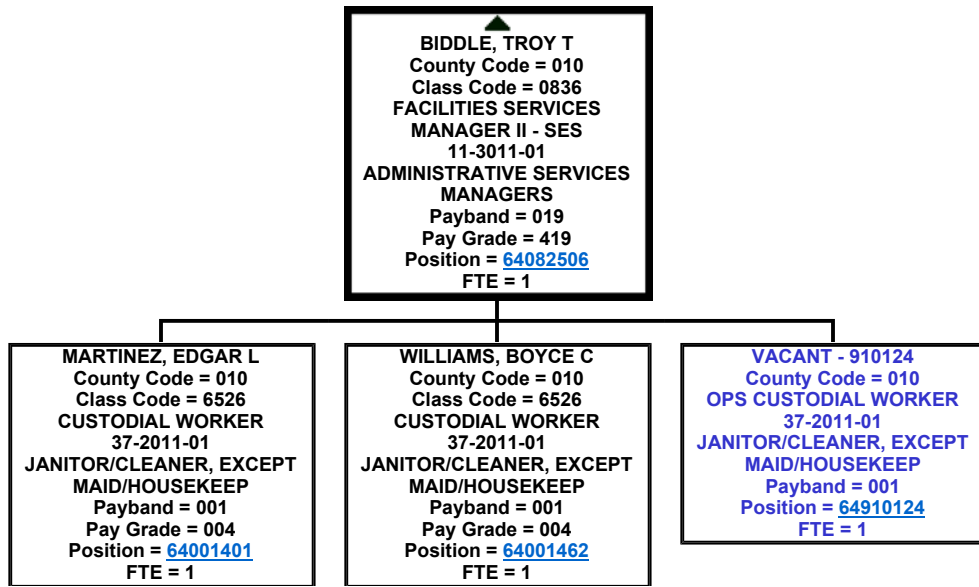
CHD 10 - Clay County Health Department

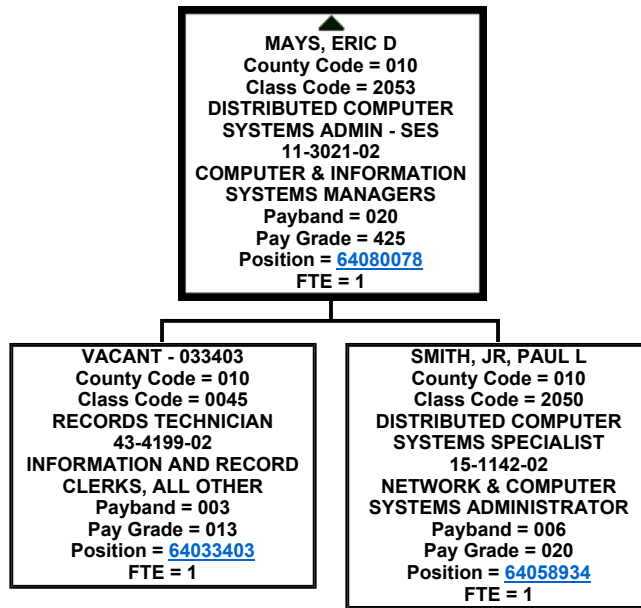
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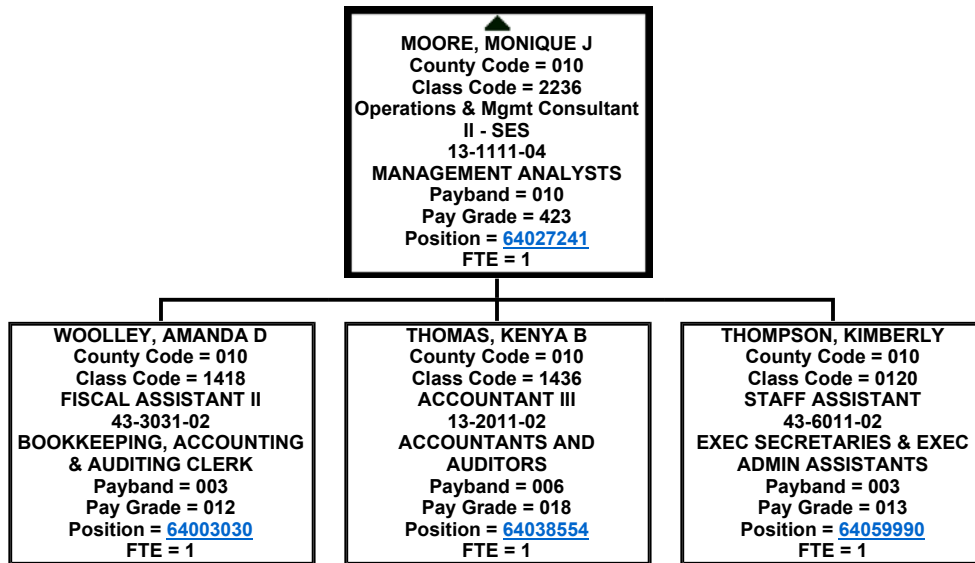
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

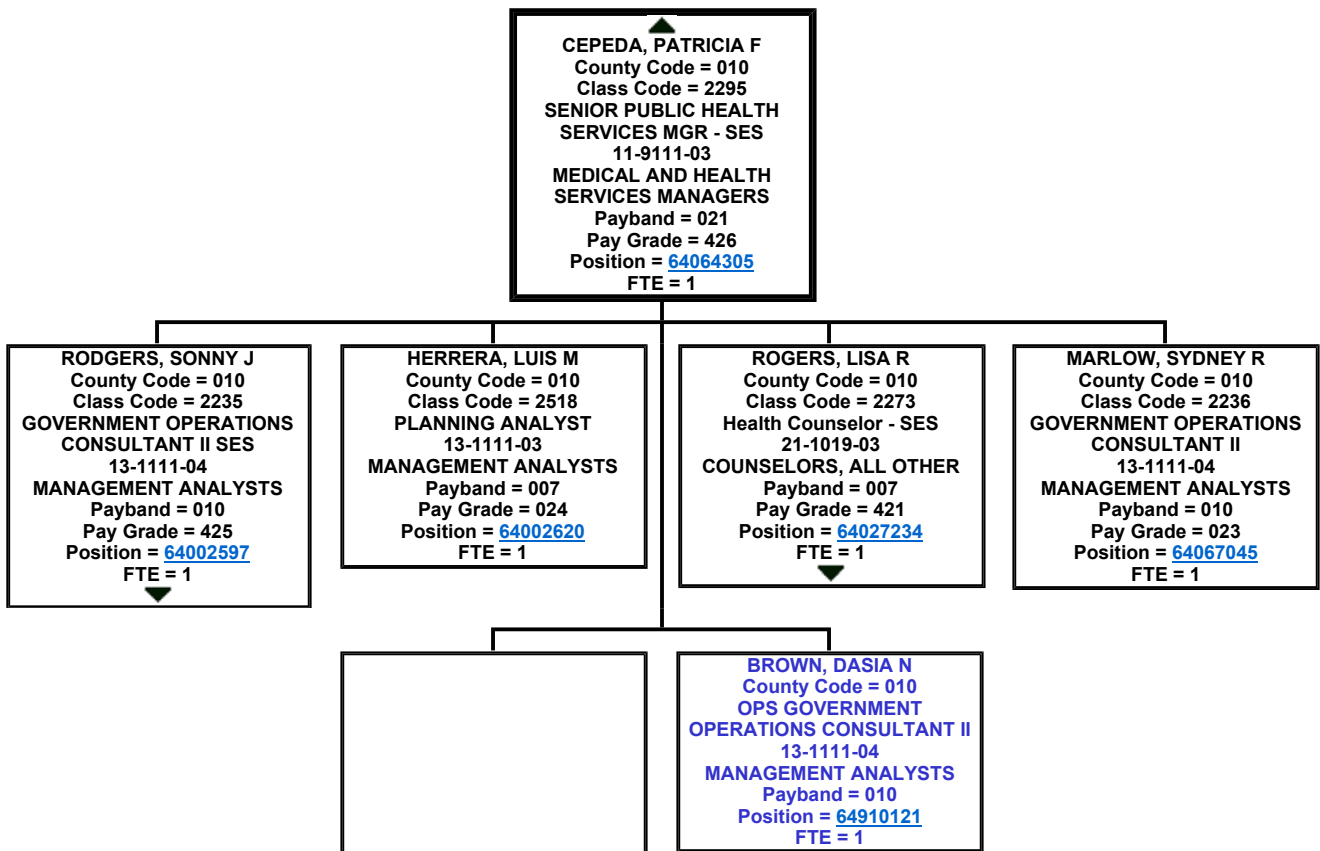
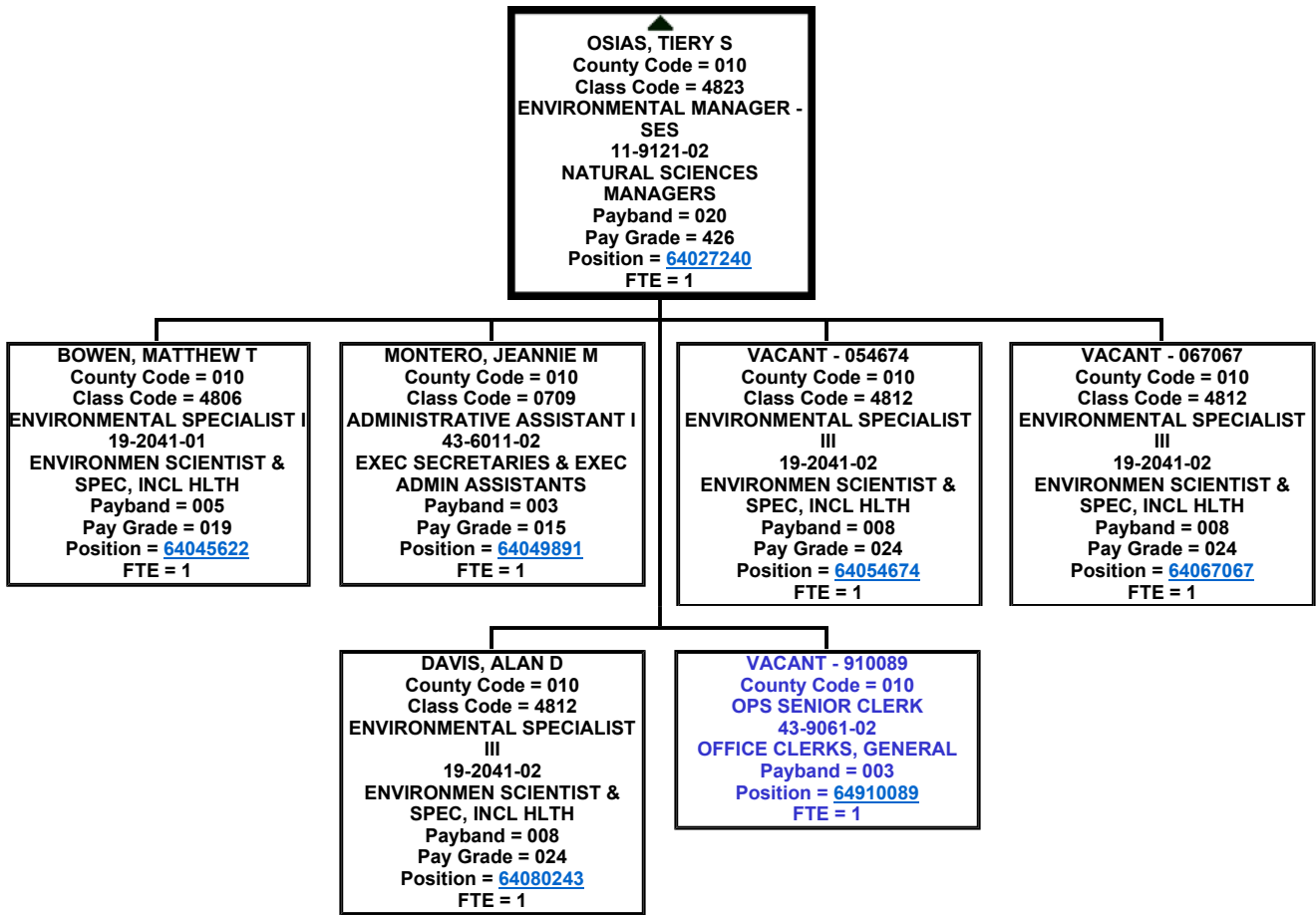




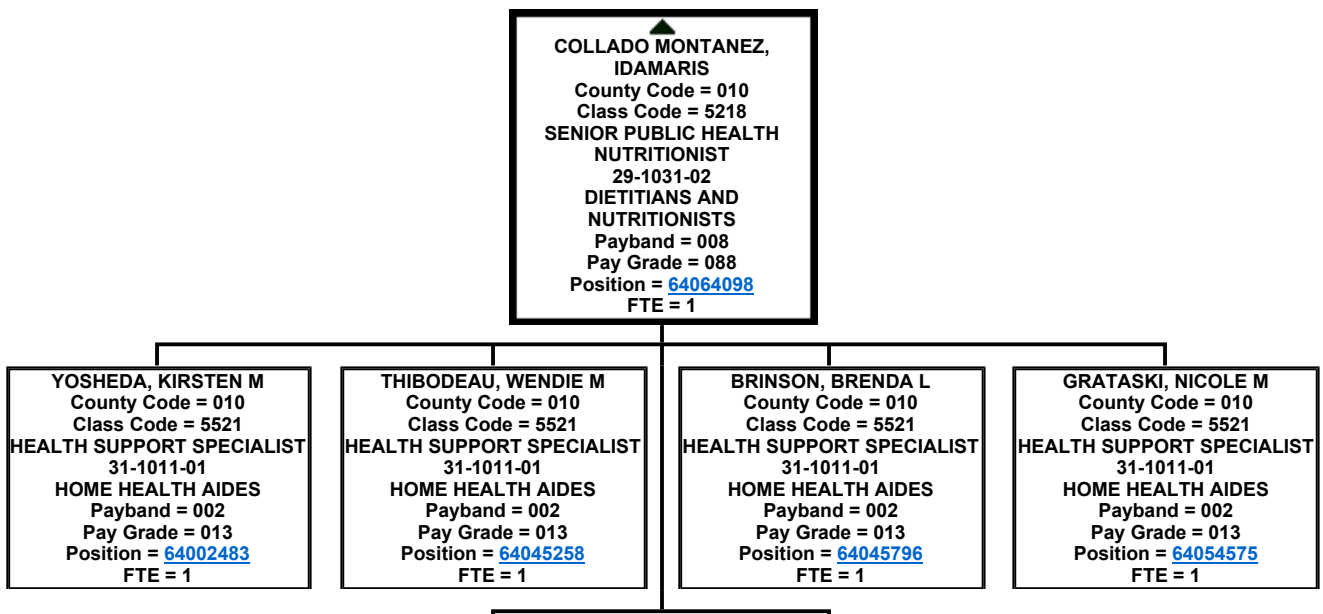
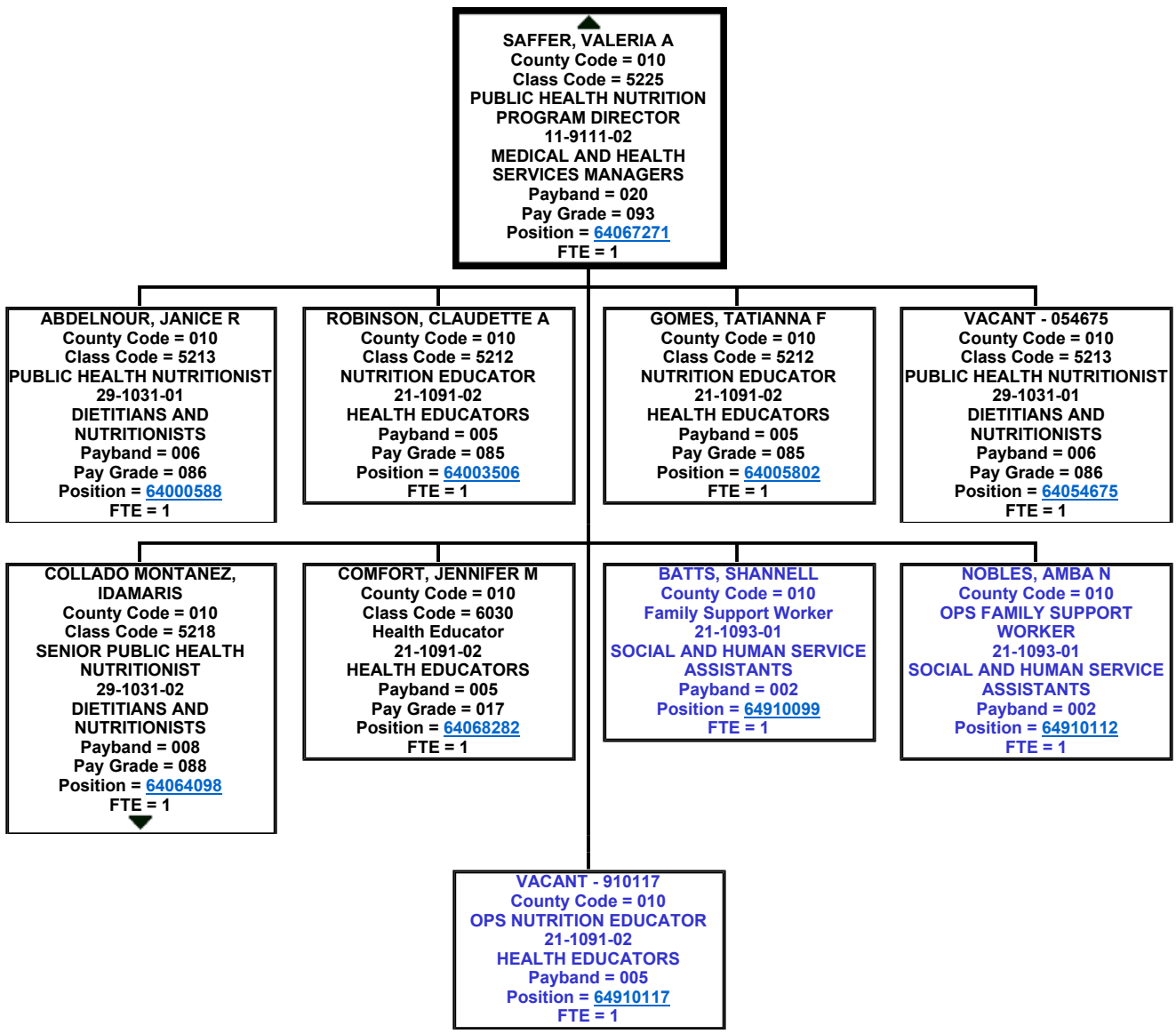






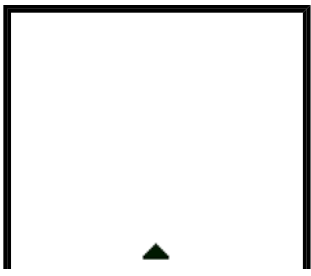
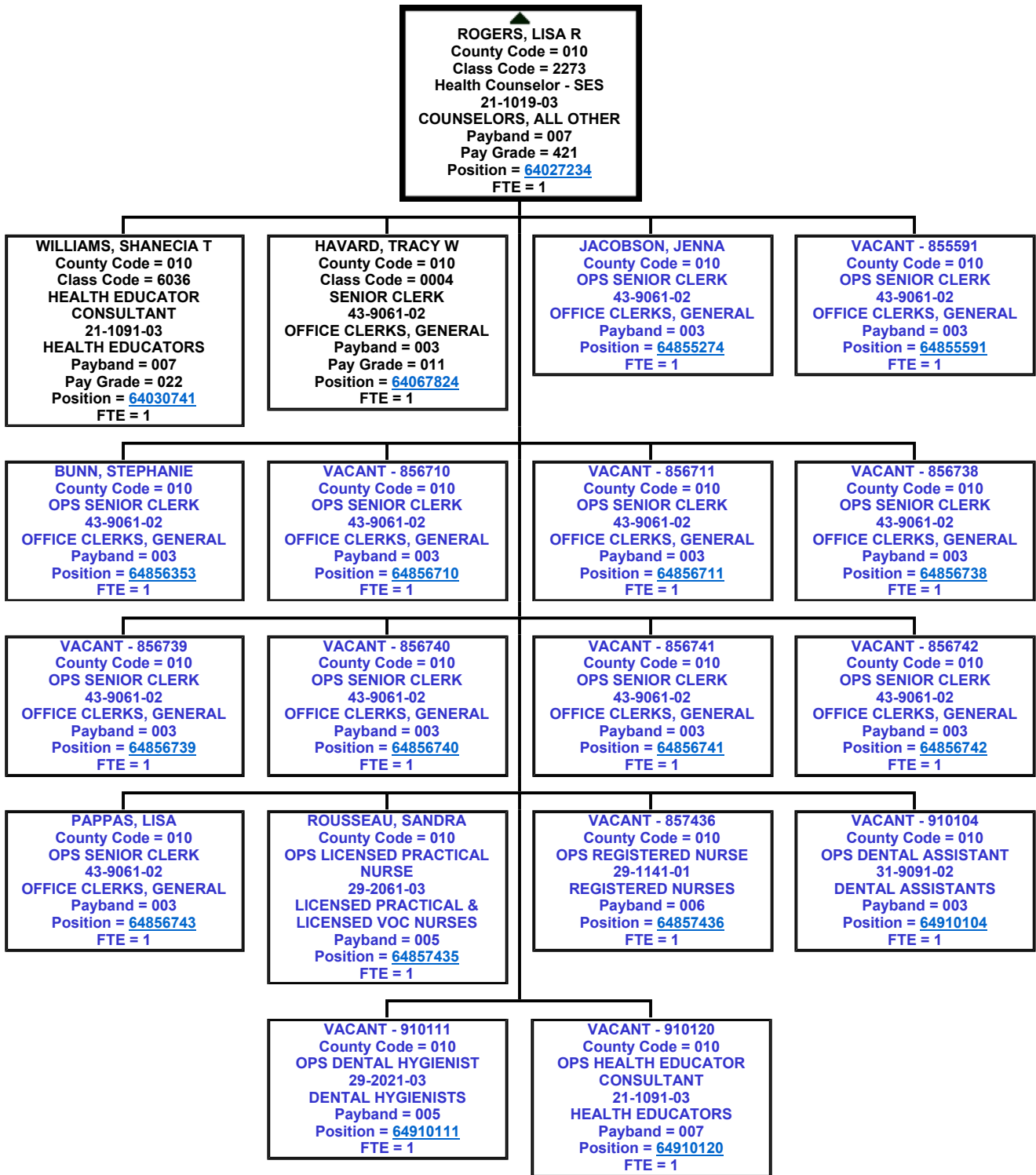


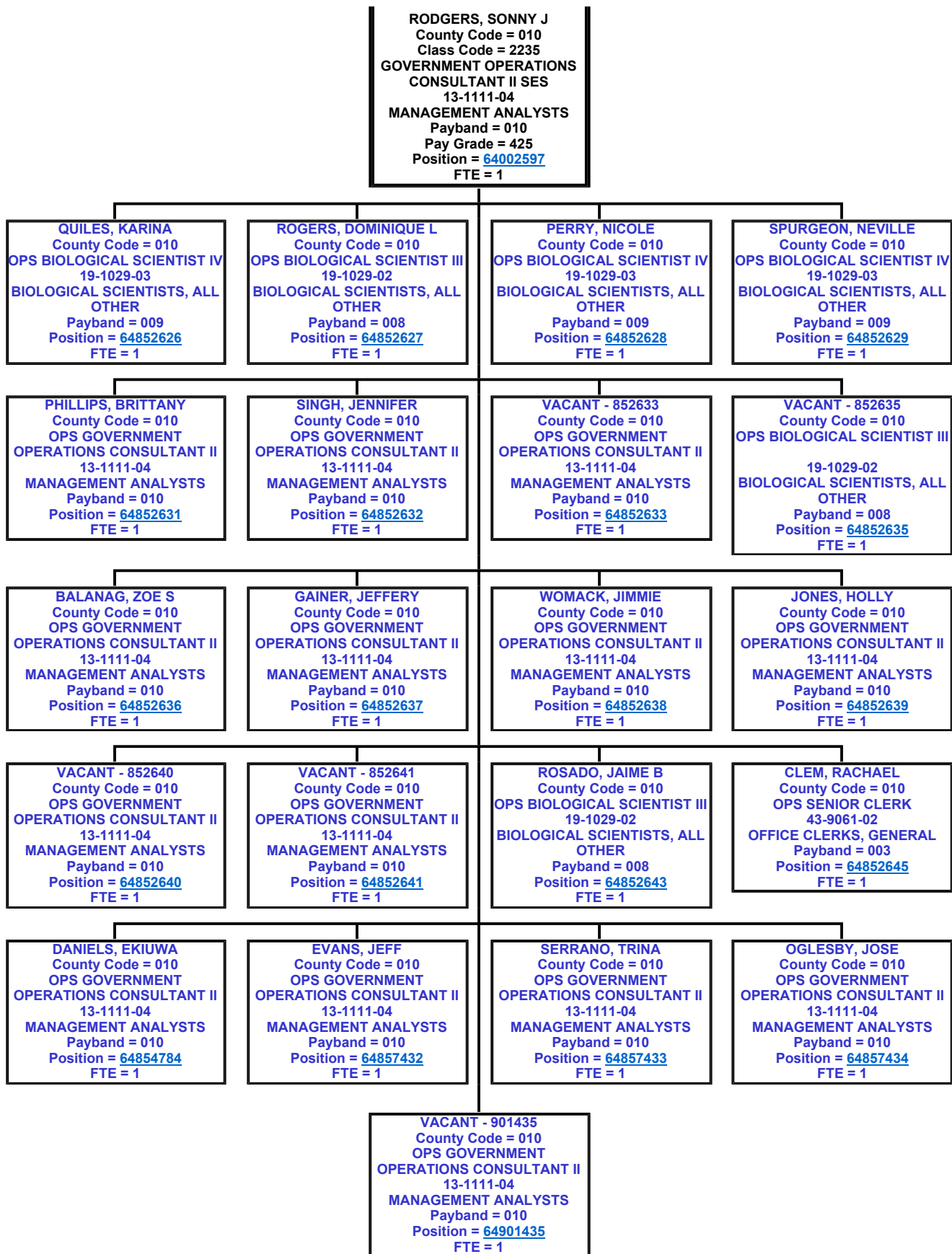
SAFFER, VALERIA A
County Code = 010
Class Code = 5225
PUBLIC HEALTH NUTRITION
PROGRAM DIRECTOR
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 093
Position = [64067271](#)
FTE = 1

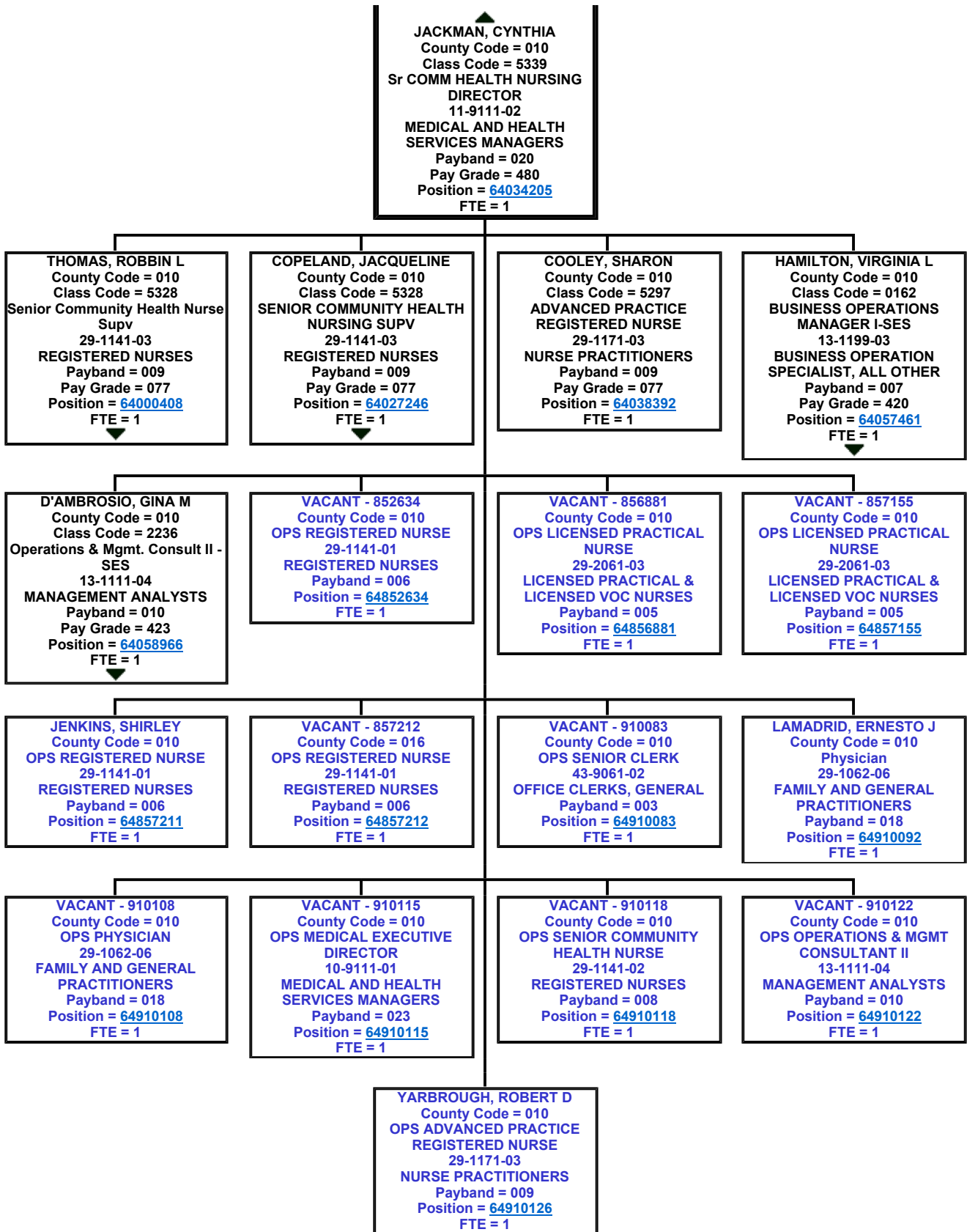


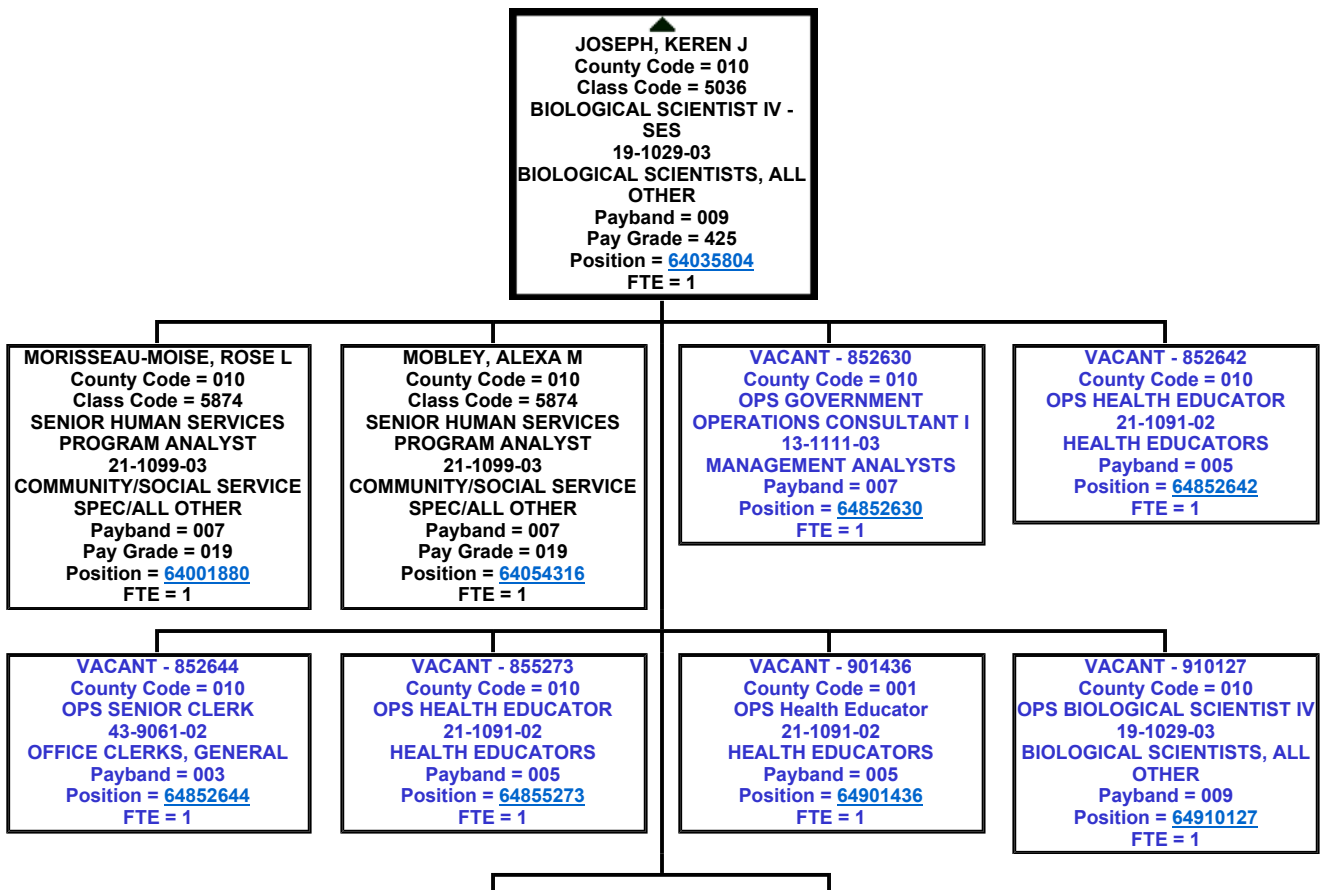
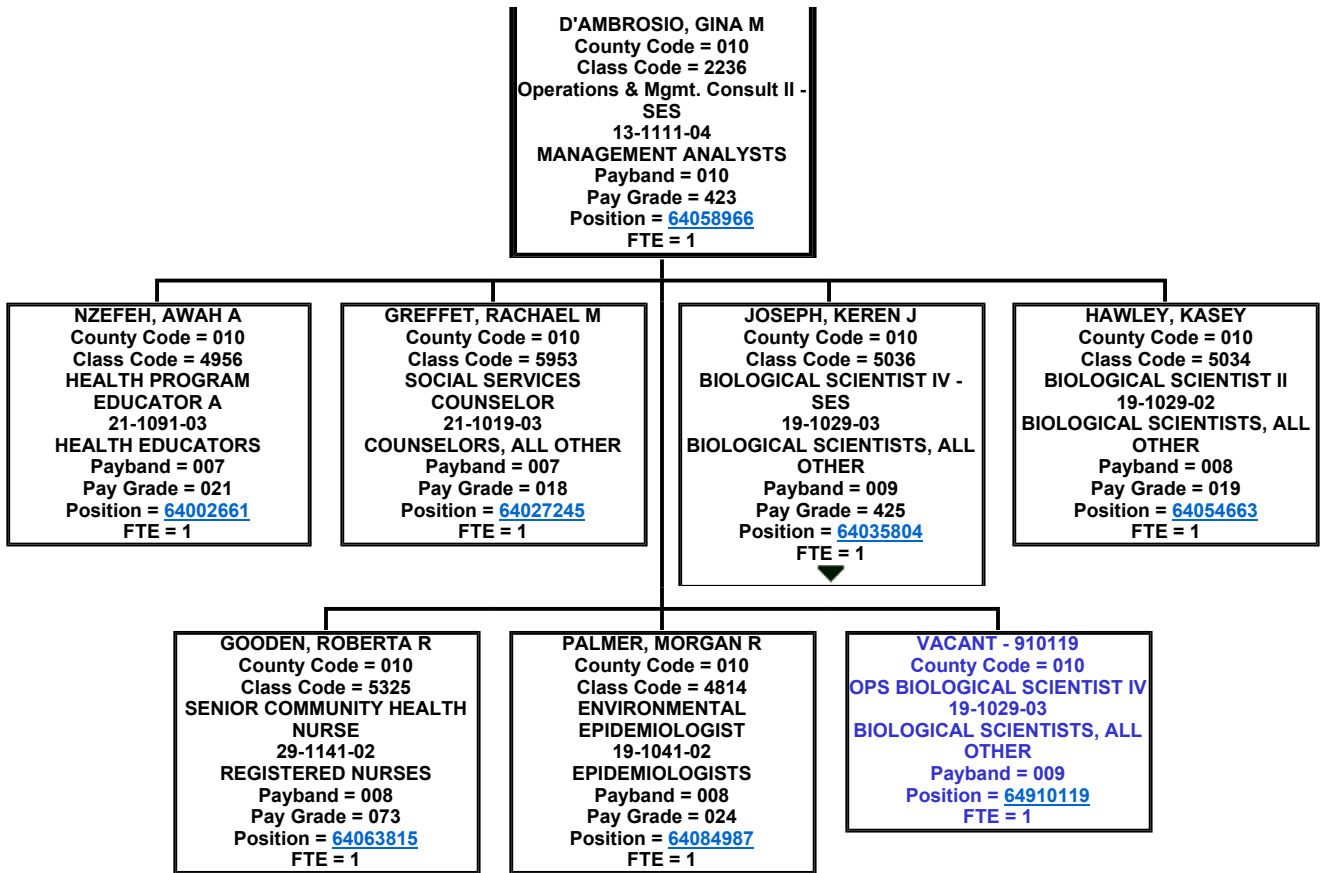
ALVARADO, DAISY
County Code = 010
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64067269](#)
FTE = 1

VACANT - 910109
County Code = 010
OPS HEALTH SUPPORT
SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = [64910109](#)
FTE = 1



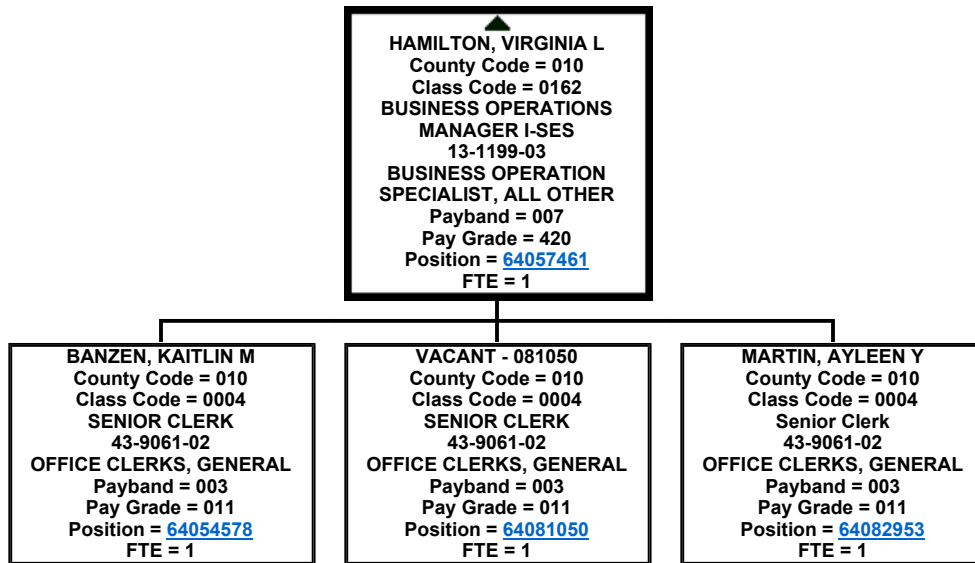


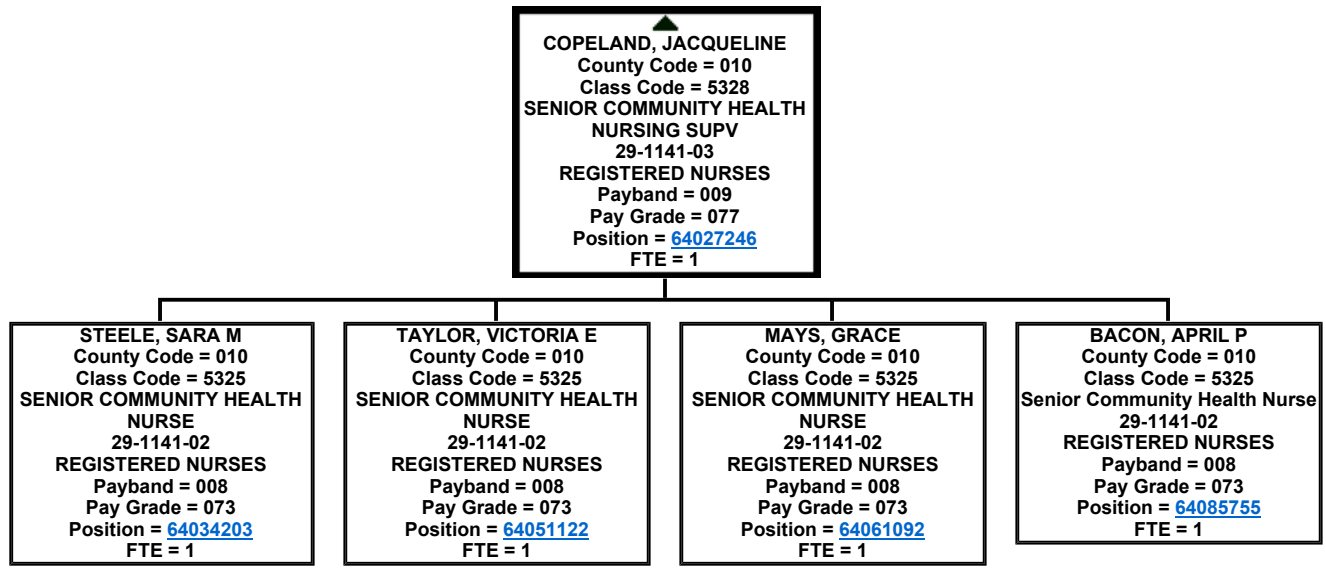


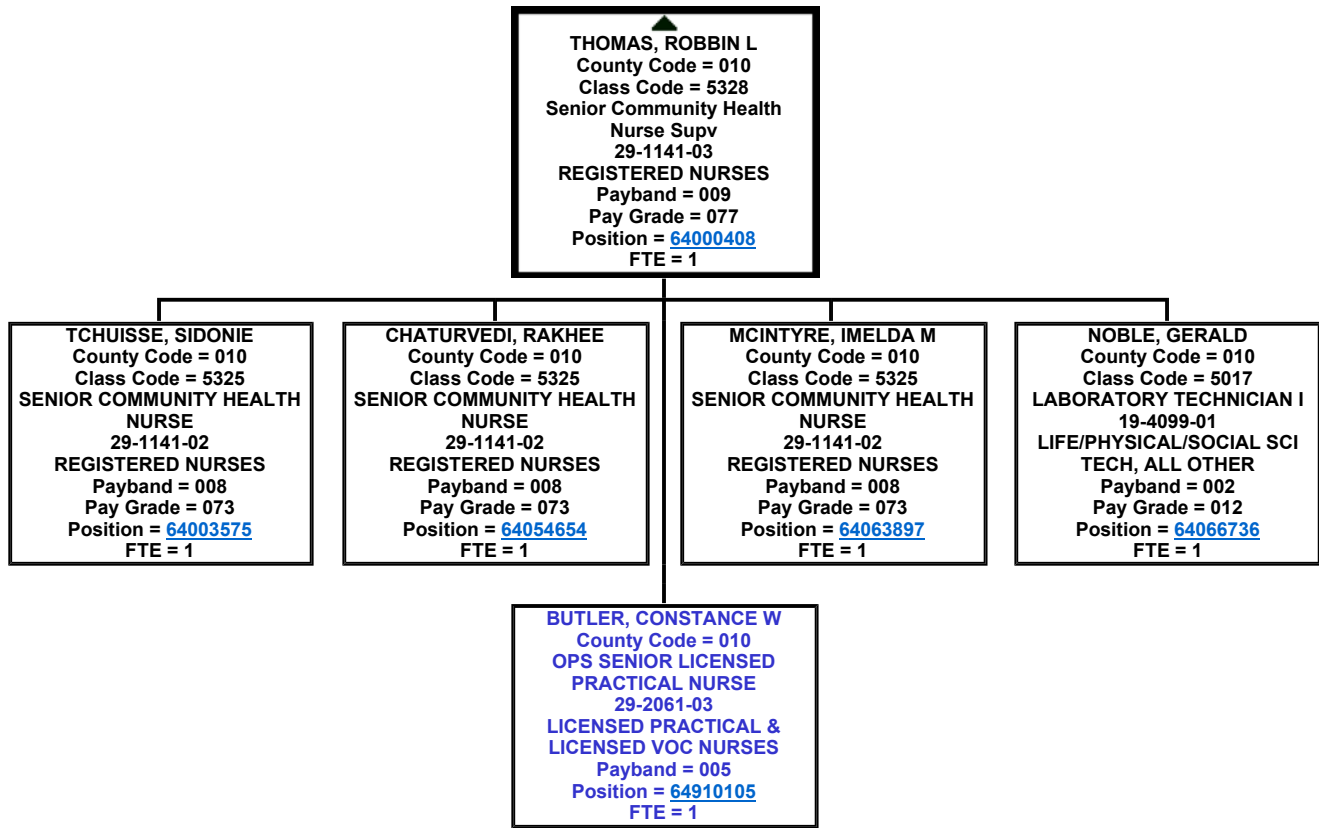


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County Code = 010
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64910128](#)
FTE = 1

VACANT - 910129
County Code = 010
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64910129](#)
FTE = 1





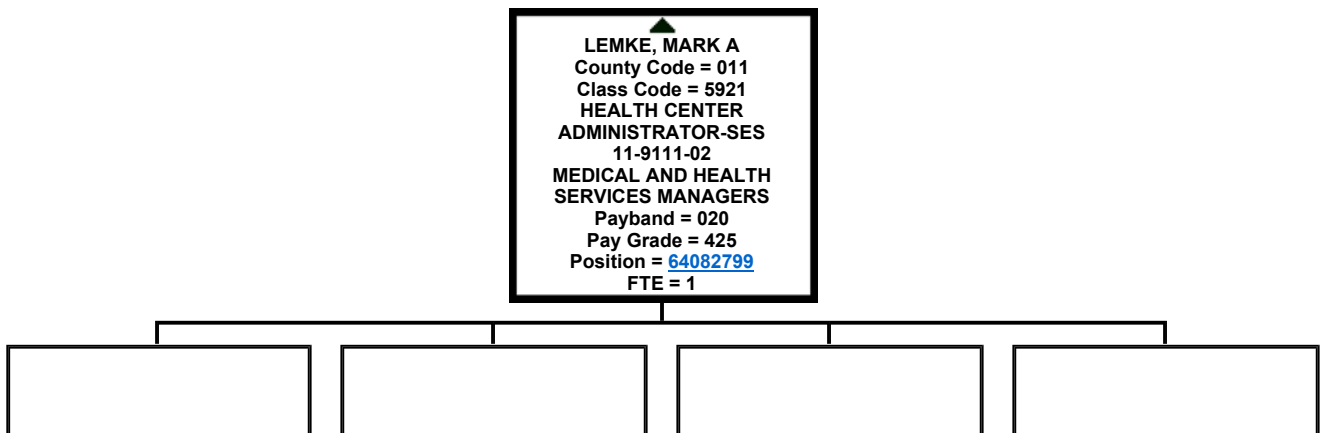
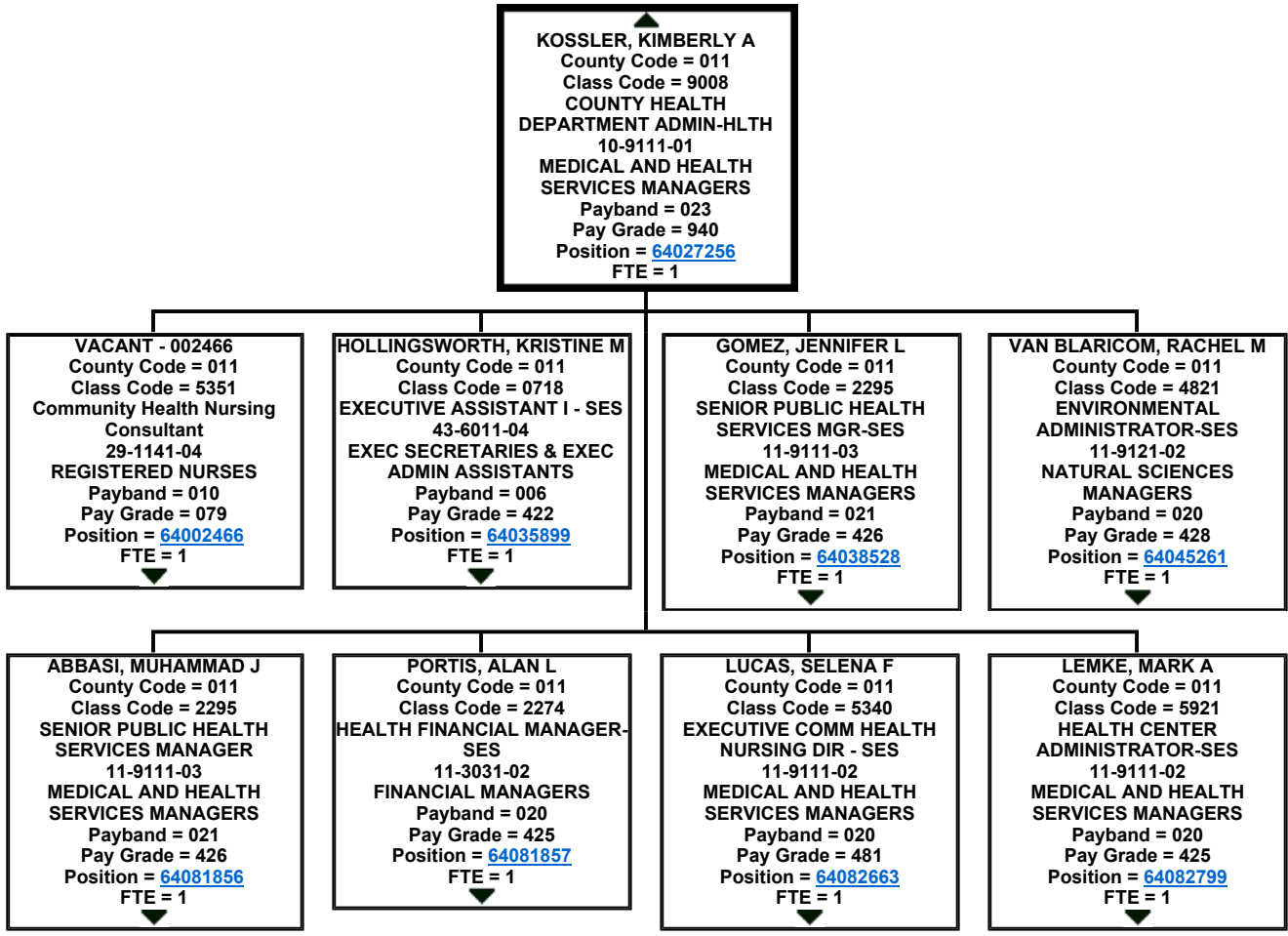


Florida Department of Health

CHD 11 - Collier County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



DUONG, DAO-TIEN
 County Code = 011
 Class Code = 5304
ADVANCED PRACTICE
REGISTERED NURSE SPECI
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64004997](#)
 FTE = 1
 ▼

CISNEROS, MARGARITA
 County Code = 011
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64051438](#)
 FTE = 1

VIDAURRI, SAN JUANA
 County Code = 011
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64069212](#)
 FTE = 1

VACANT - 911244
 County Code = 011
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
 Payband = 008
 Position = [64911244](#)
 FTE = 1

▲
DUONG, DAO-TIEN
 County Code = 011
 Class Code = 5304
**ADVANCED PRACTICE
 REGISTERED NURSE SPECI
 29-1171-04**
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64004997](#)
 FTE = 1

ZALDIVAR DIAZ, YOHADIMA
 County Code = 011
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64000898](#)
 FTE = 1

BRUEGGEN, JOSEPH R
 County Code = 011
 Class Code = 5850
**HEALTH SERVICES
 REPRESENTATIVE**
 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64058907](#)
 FTE = 1

▲
LUCAS, SELENA F
 County Code = 011
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64082663](#)
 FTE = 1

WEST, LAARNI P
 County Code = 011
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64035929](#)
 FTE = 1
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RODRIGUEZ, DANELLE N
 County Code = 011
 Class Code = 5868
HUMAN SERVICES ANALYST
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 017
 Position = [64041276](#)
 FTE = 1

FUNDORA, ADAM M
 County Code = 011
 Class Code = 5351
**COMMUNITY HEALTH NURSING
 CONSULTANT**
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64049968](#)
 FTE = 1
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SUAREZ, JENNIE
 County Code = 011
 Class Code = 2209
OPERATIONS ANALYST I
 13-1111-02
MANAGEMENT ANALYSTS
 Payband = 006
 Pay Grade = 017
 Position = [64065780](#)
 FTE = 1

VAN TOL, DONNA J
 County Code = 011
 Class Code = 5600
**SENIOR LICENSED PRACTICAL
 NURSE - SES**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 415
 Position = [64067676](#)
 FTE = 1
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DANU, DANA F
 County Code = 011
 Class Code = 5273
SENIOR DENTIST
 29-1021-06
DENTISTS, GENERAL
 Payband = 018
 Pay Grade = 067
 Position = [64082935](#)
 FTE = 1
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BYRNE, MAGDA A
 County Code = 011
 Class Code = 5303
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 29-1141-03
REGISTERED NURSES
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 Pay Grade = 075
 Position = [64084798](#)
 FTE = 1

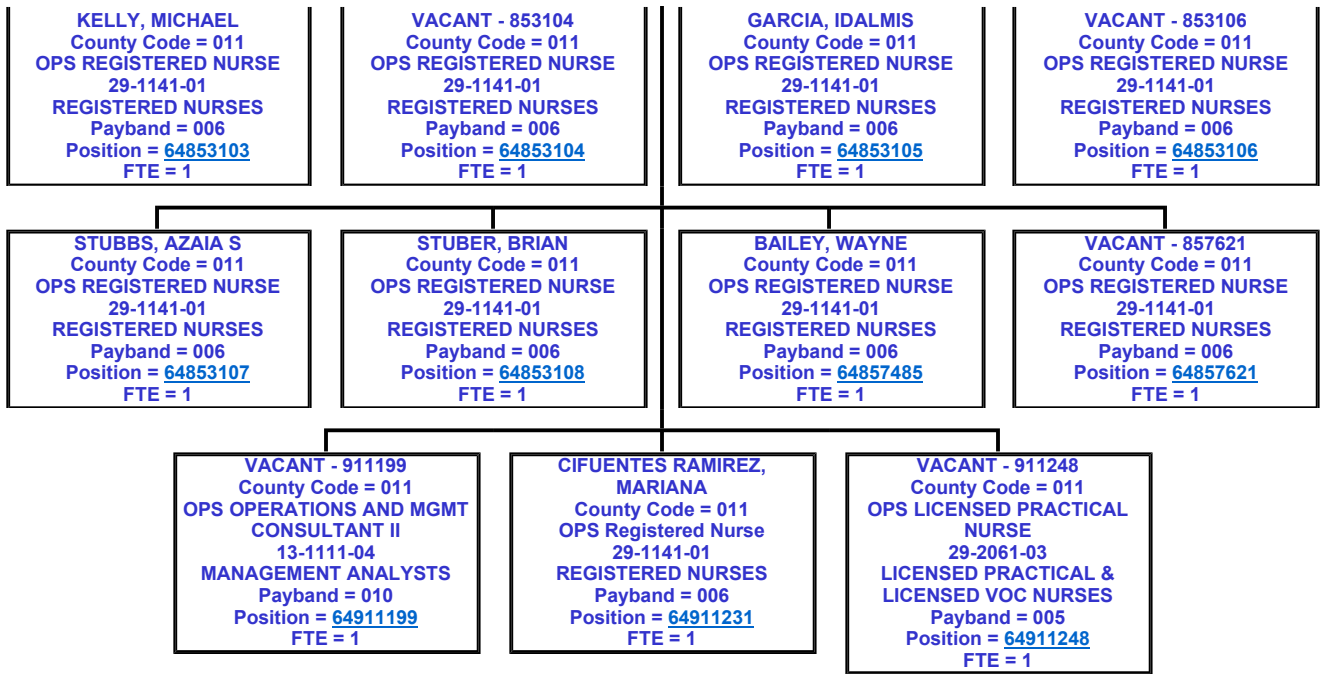
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 County Code = 011
 Class Code = 5312
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 CONSULTANT**
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REGISTERED NURSES
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 Pay Grade = 079
 Position = [64086370](#)
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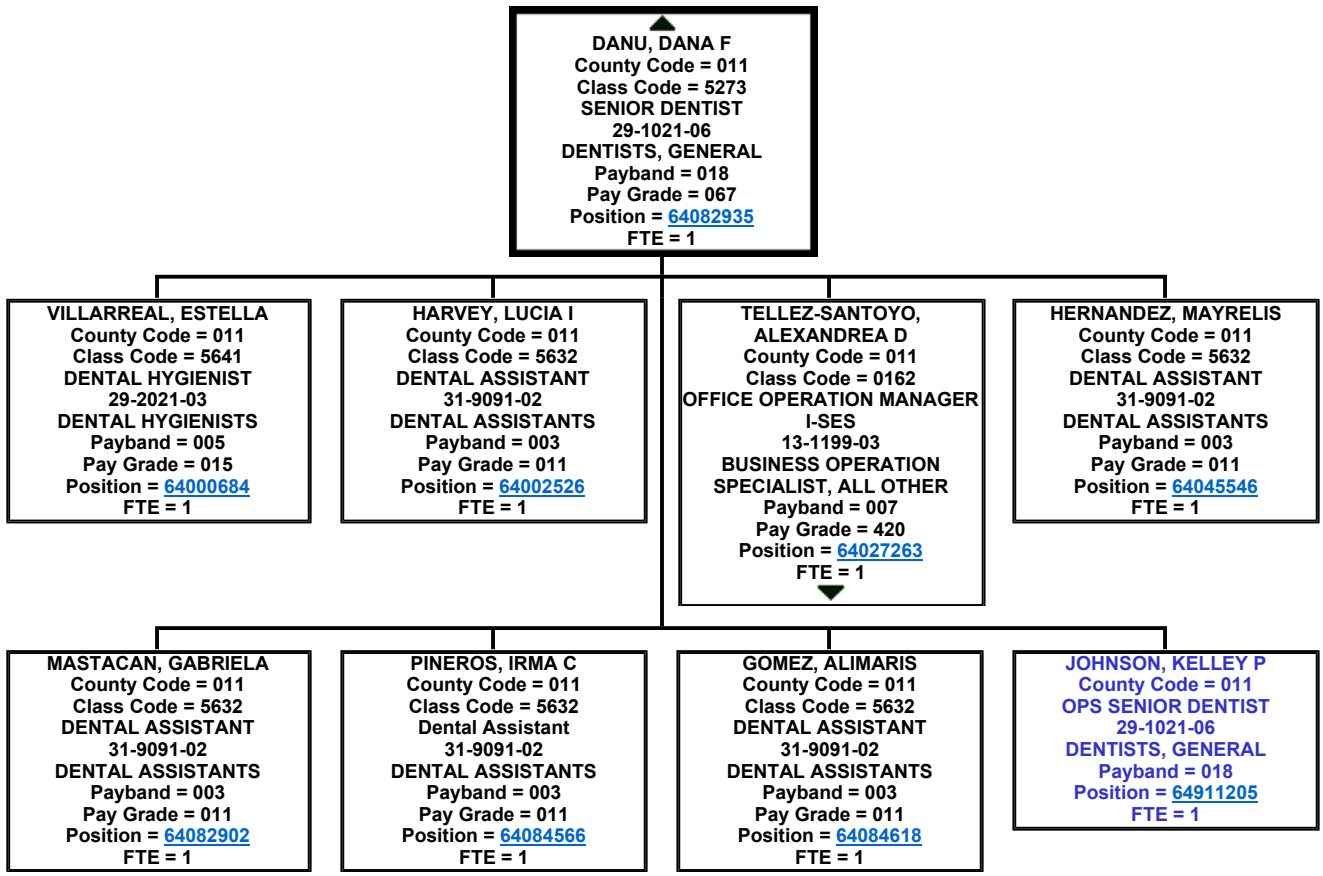
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OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853099](#)
 FTE = 1

VACANT - 853100
 County Code = 011
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853100](#)
 FTE = 1

SMITH, APRIL
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OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
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 Position = [64853101](#)
 FTE = 1

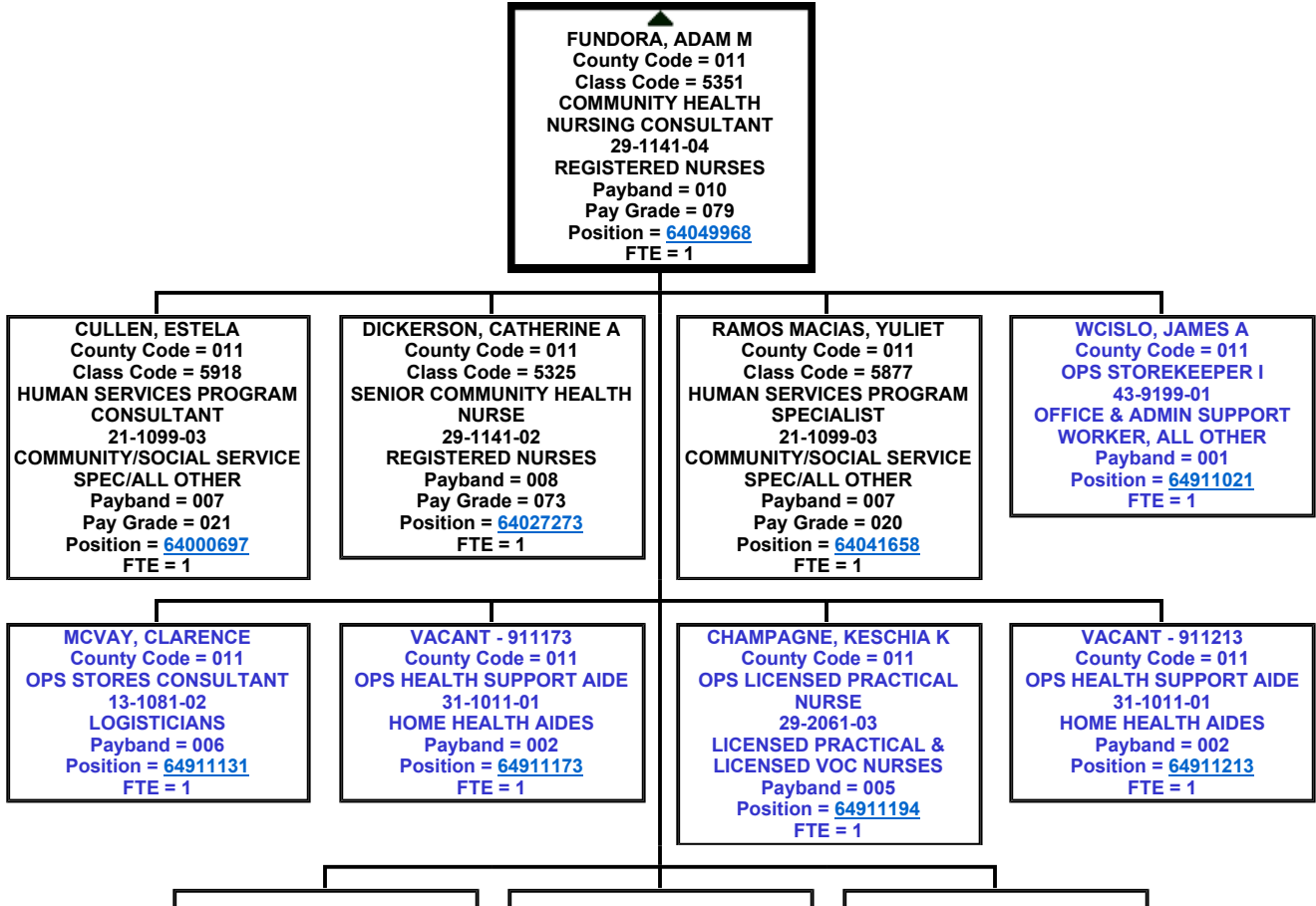
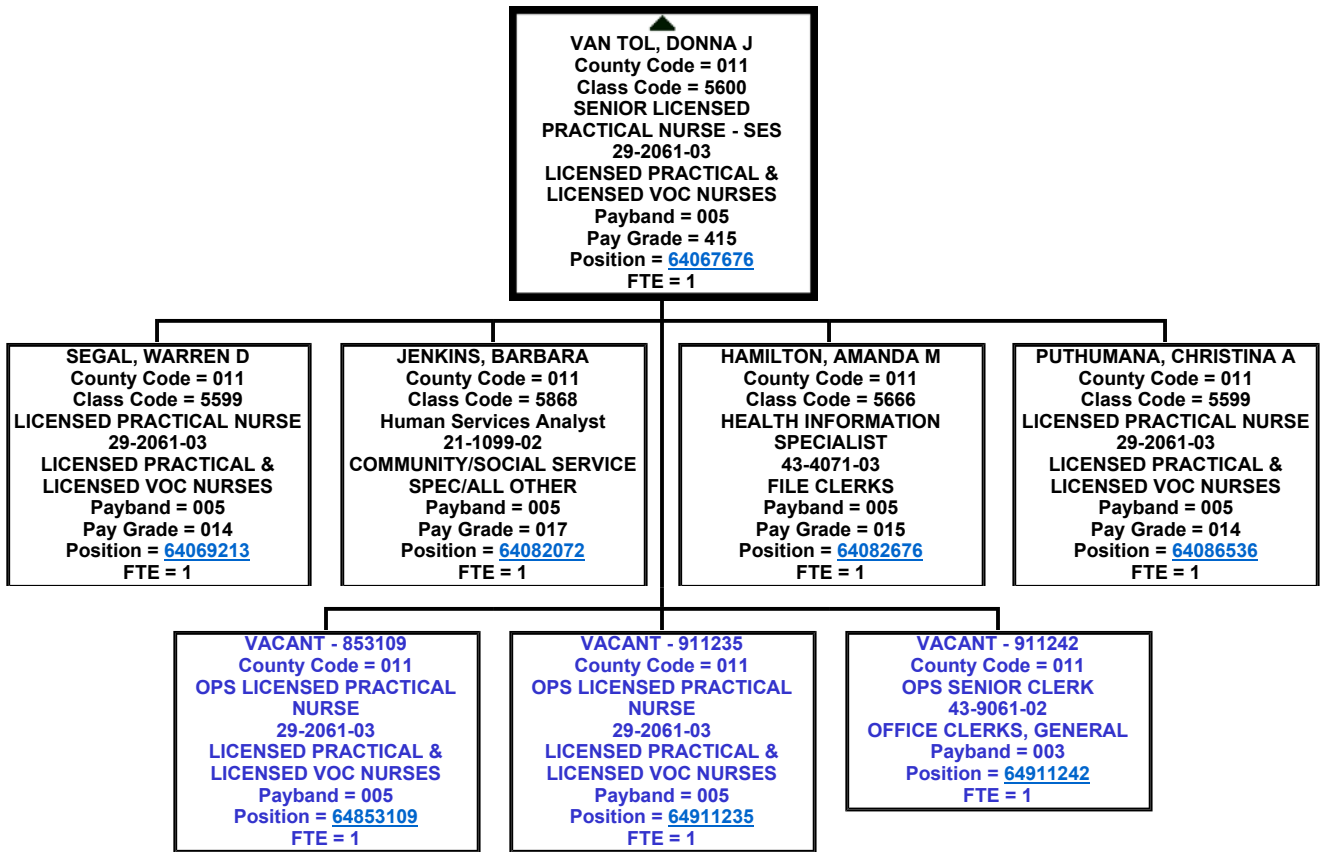
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OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853102](#)
 FTE = 1





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TELLEZ-SANTOYO,
ALEXANDREA D
County Code = 011
Class Code = 0162
OFFICE OPERATION
MANAGER I-SES
13-1199-03
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 007
Pay Grade = 420
Position = [64027263](#)
FTE = 1

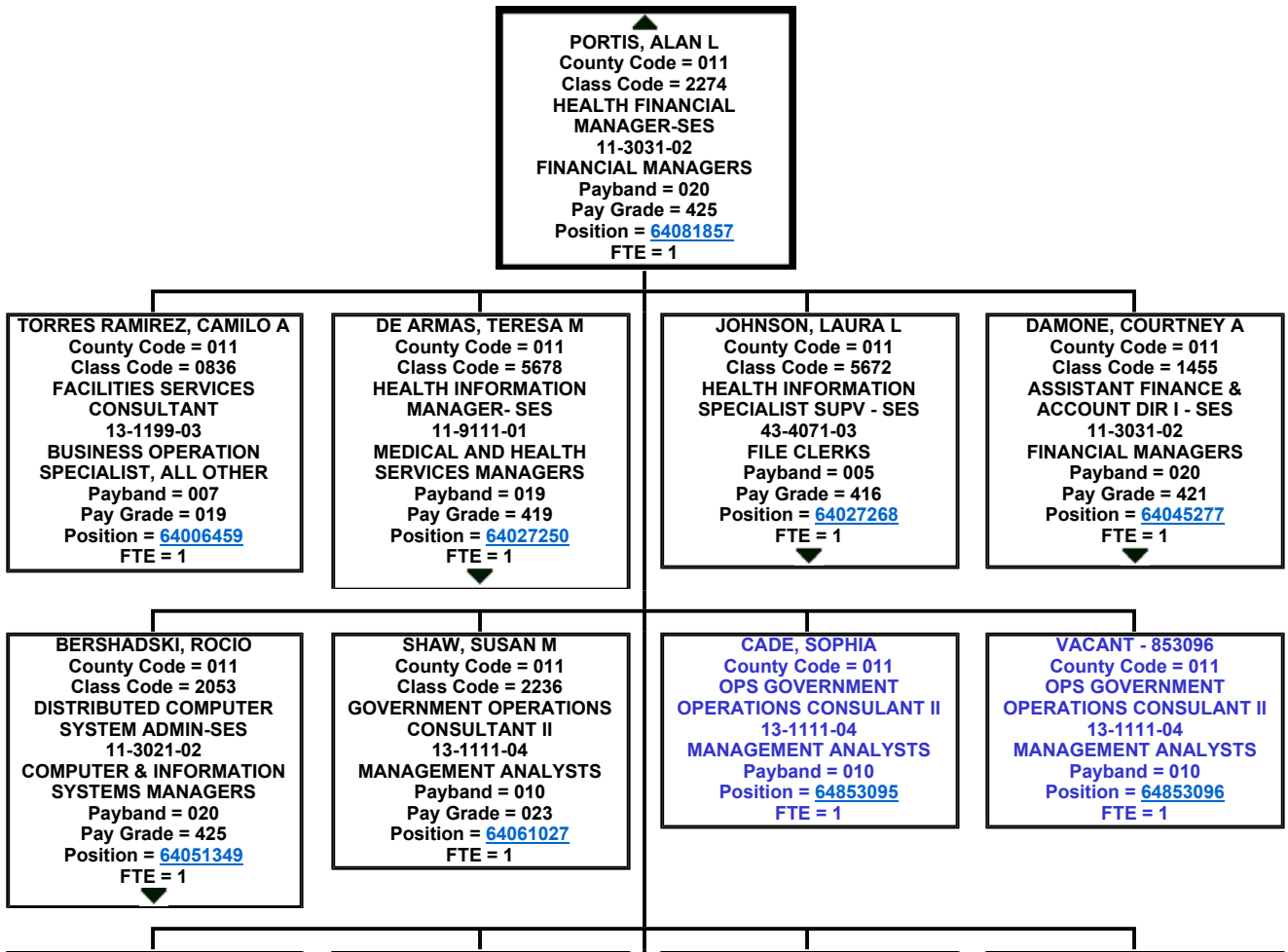
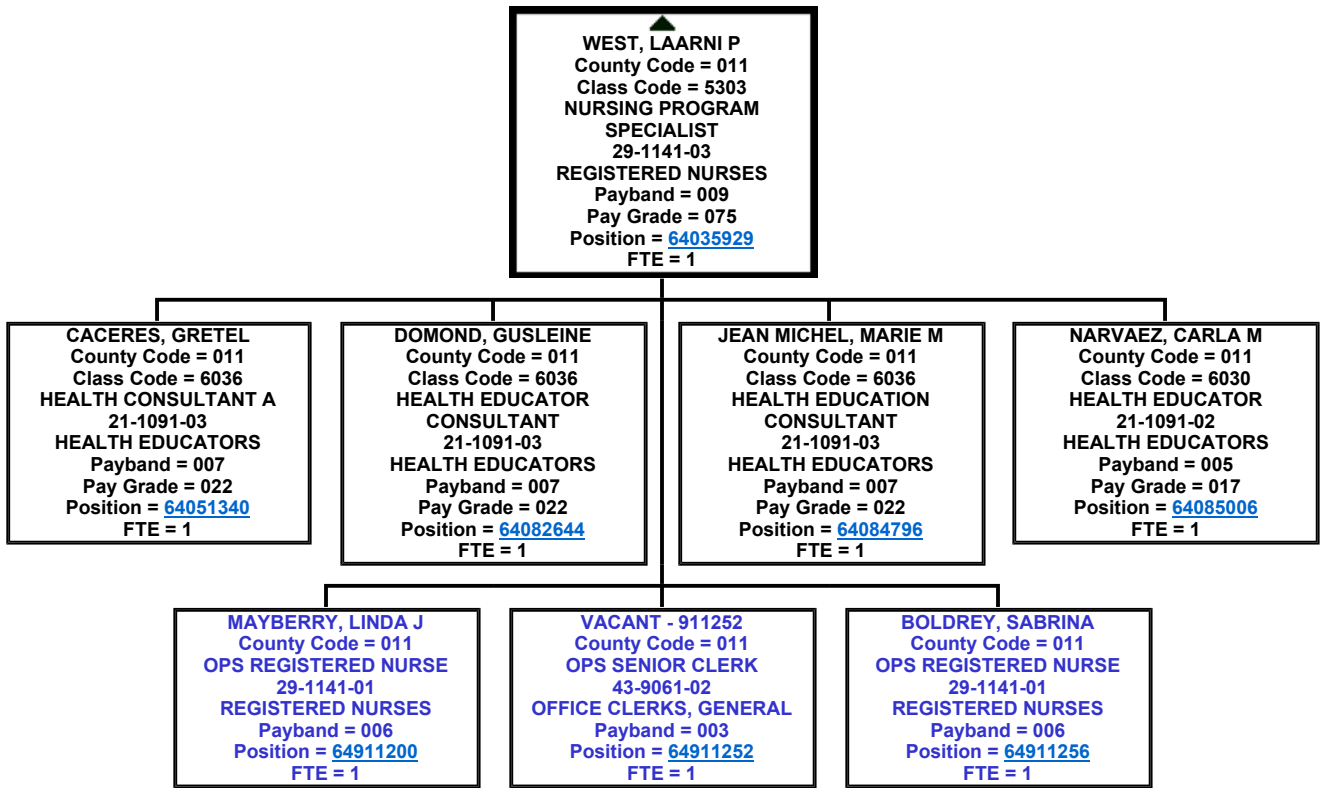
STURGILL, JESSICA L
County Code = 011
Class Code = 5666
HEALTH INFORMATION
SPECIALIST
43-4071-03
FILE CLERKS
Payband = 005
Pay Grade = 015
Position = [64085848](#)
FTE = 1

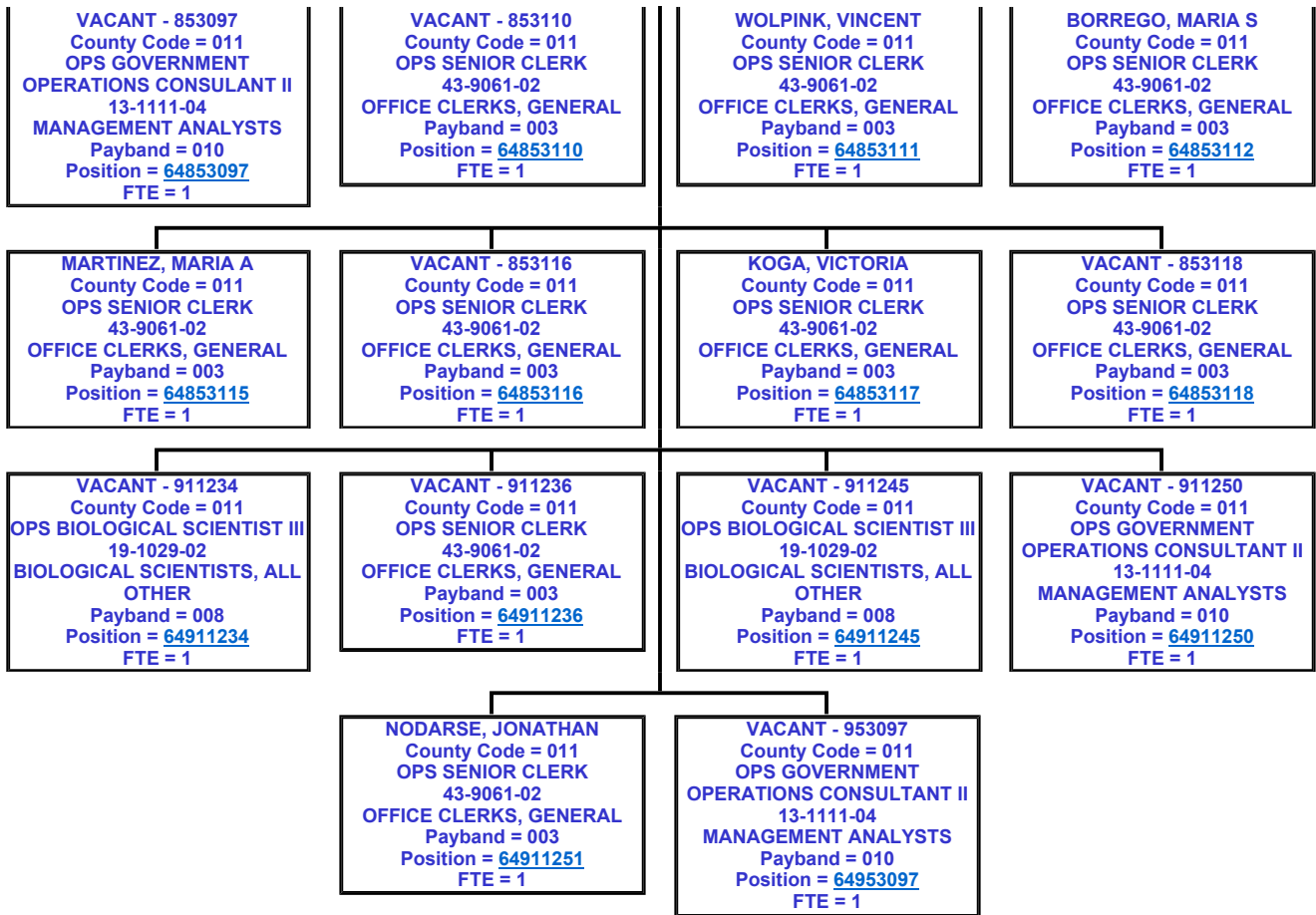


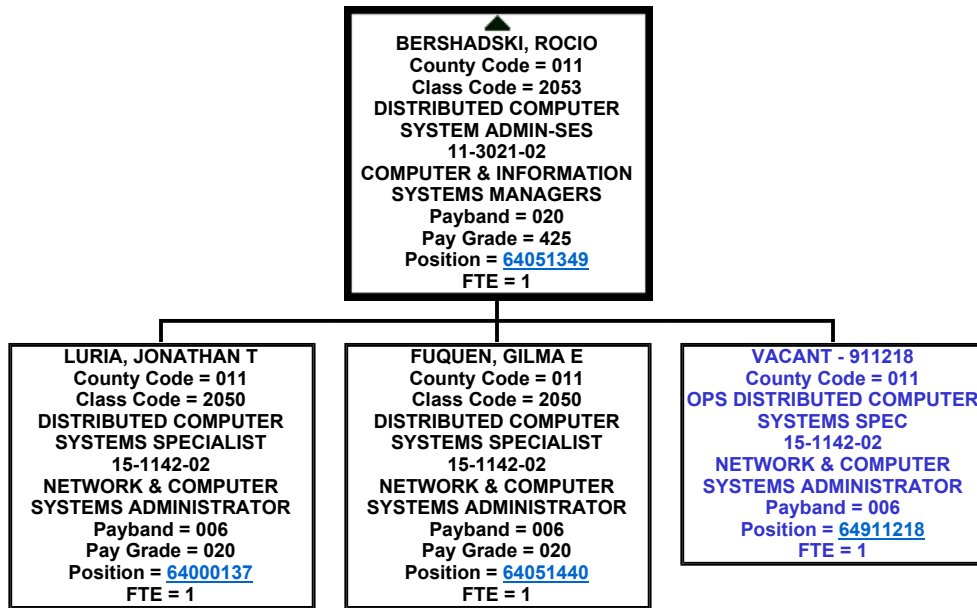
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31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = [64911215](#)
FTE = 1

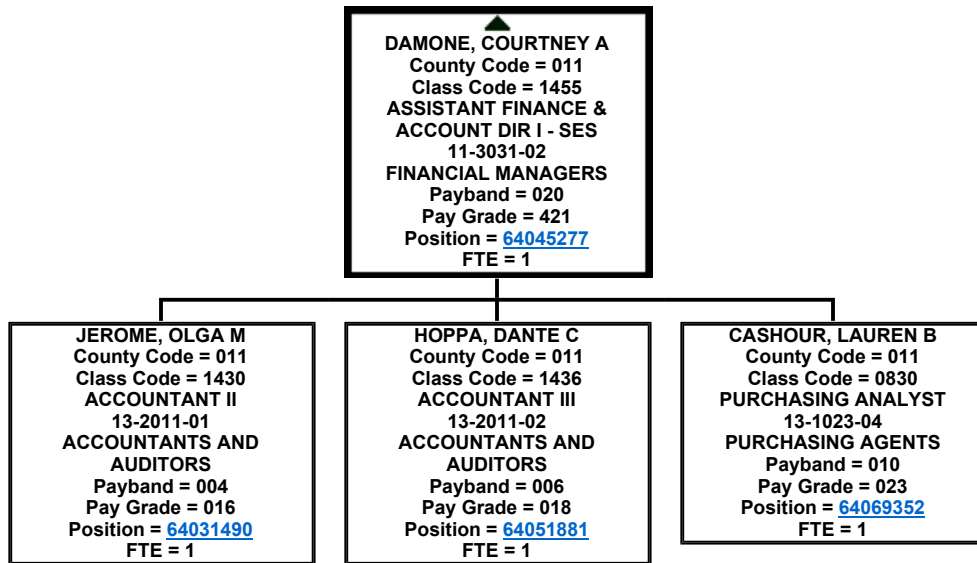
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County Code = 011
OPS LICENSED PRACTICAL
NURSE
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LICENSED PRACTICAL &
LICENSED VOC NURSES
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Position = [64911228](#)
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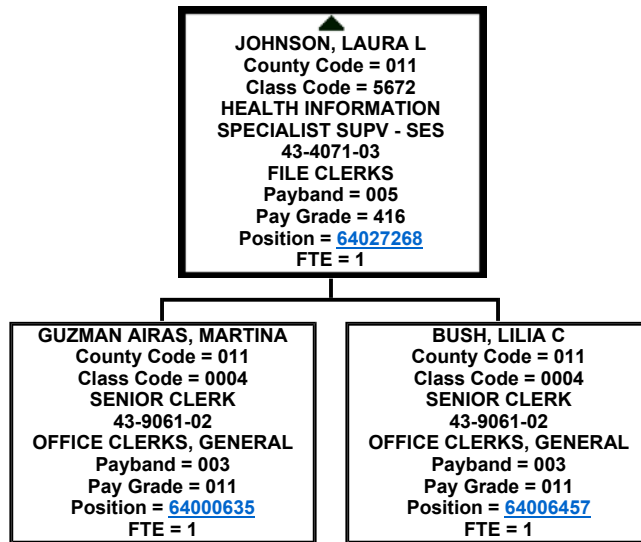
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OPS HEALTH SUPPORT AIDE
31-1011-01
HOME HEALTH AIDES
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Position = [64911233](#)
FTE = 1

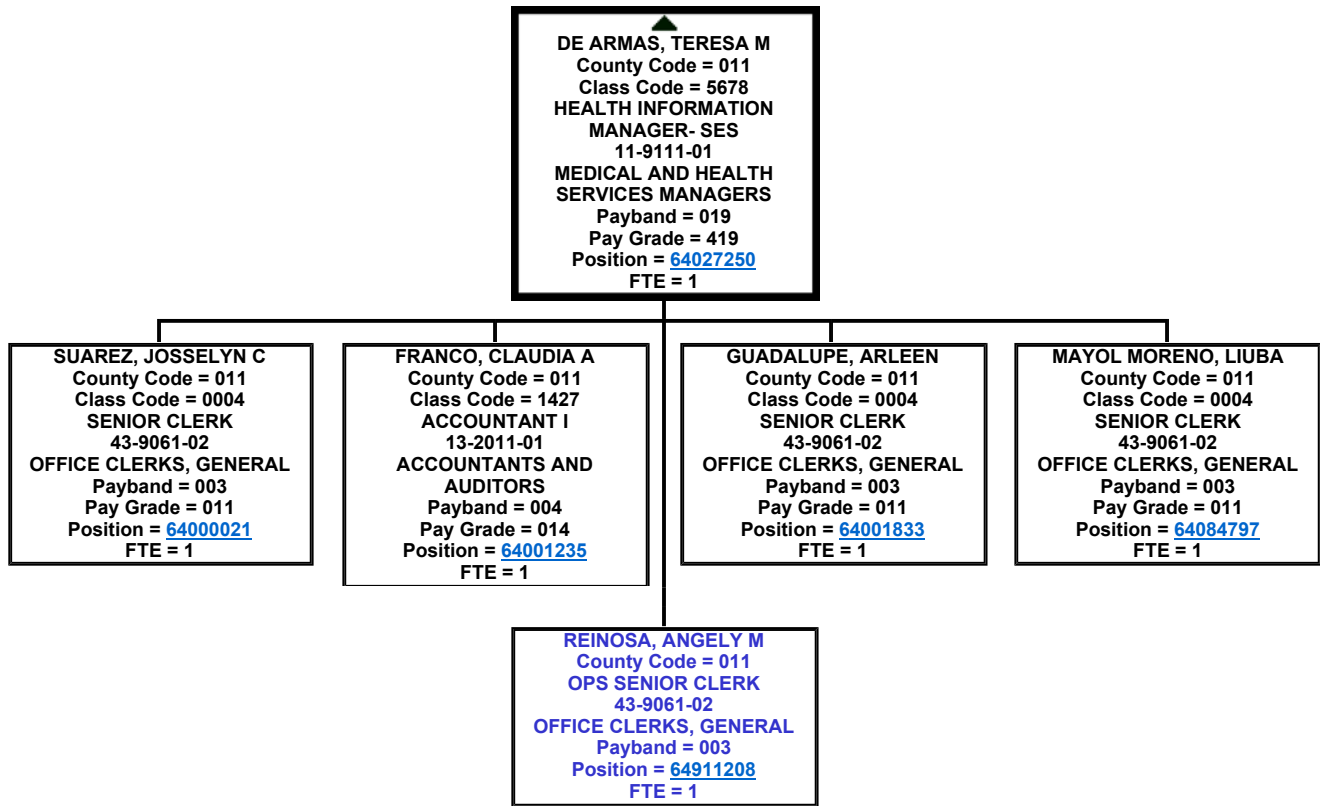


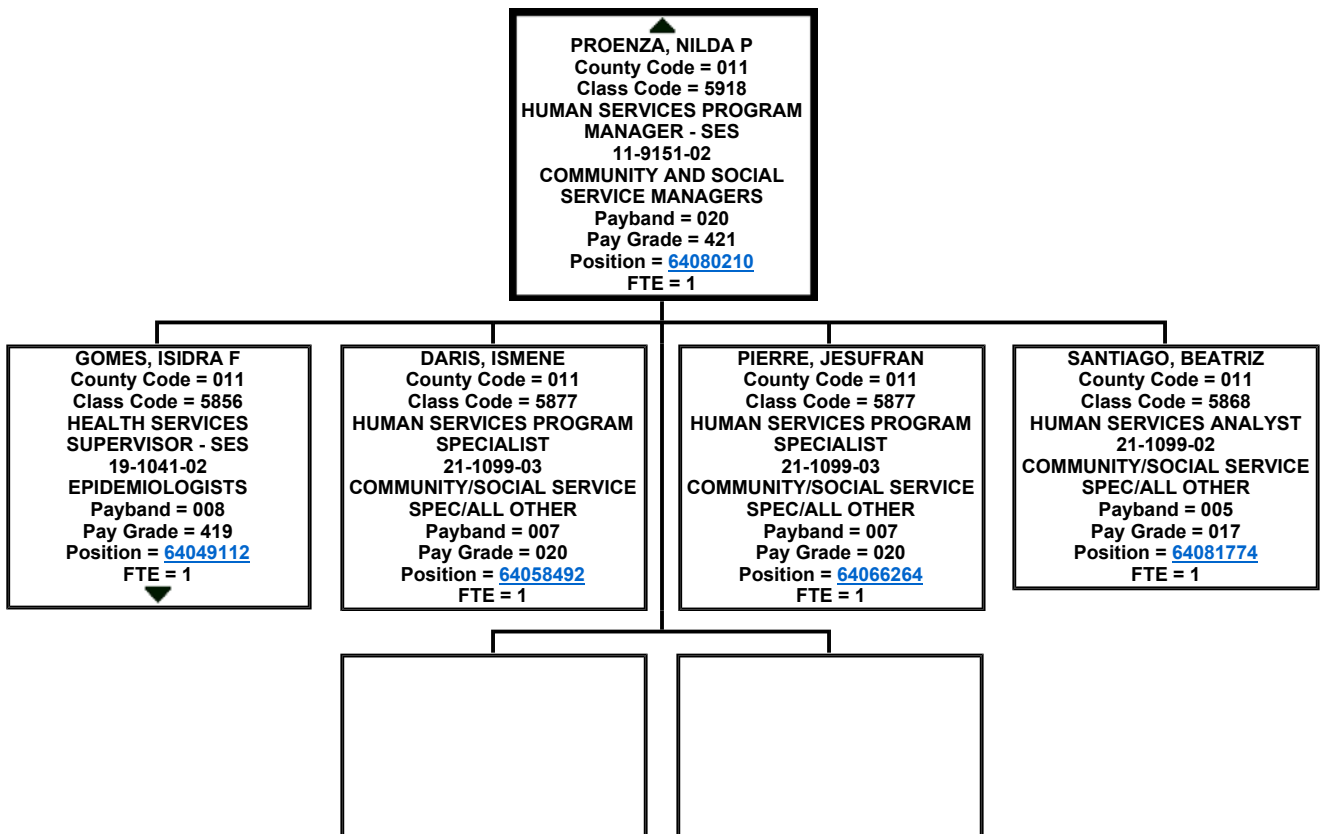
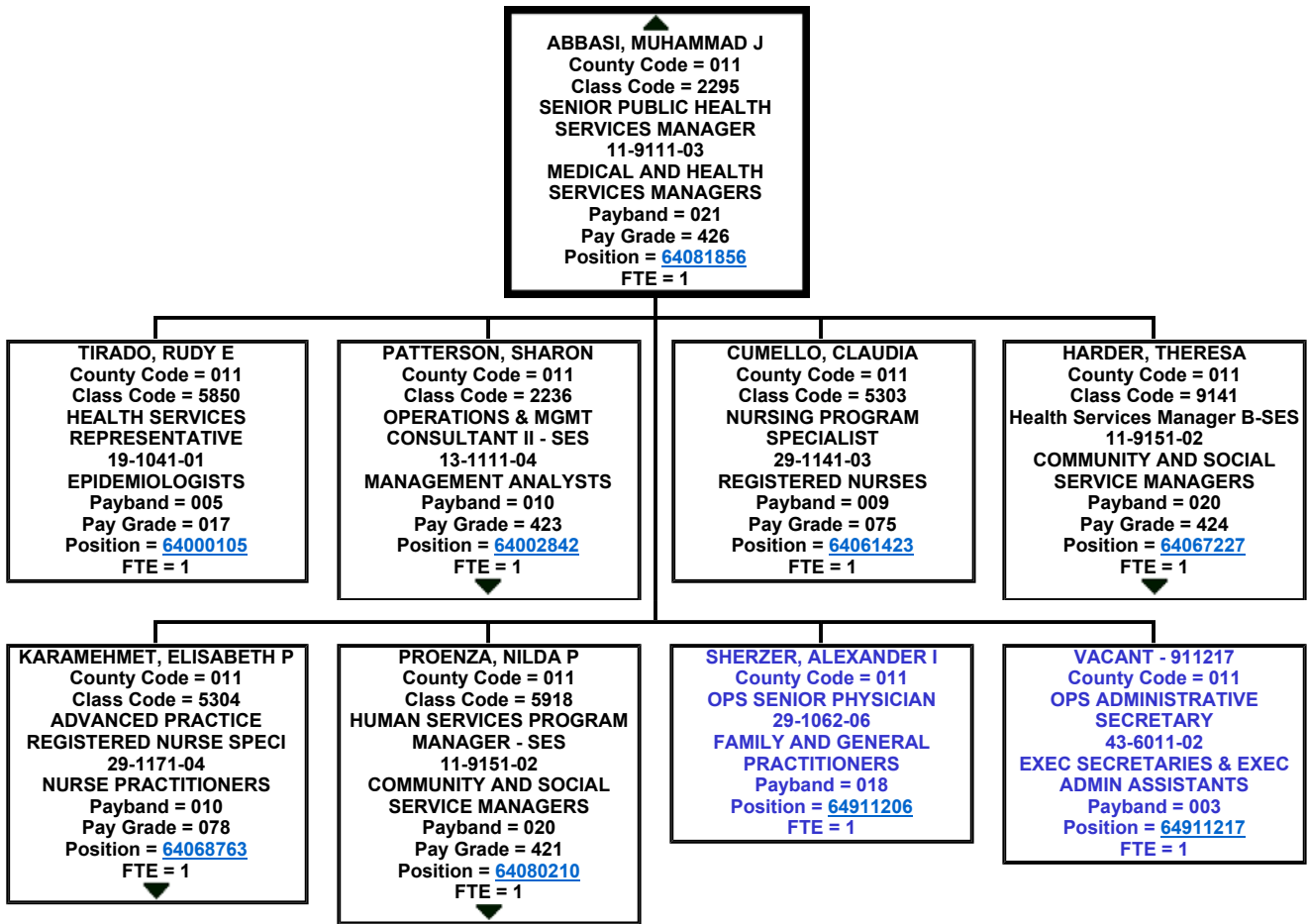






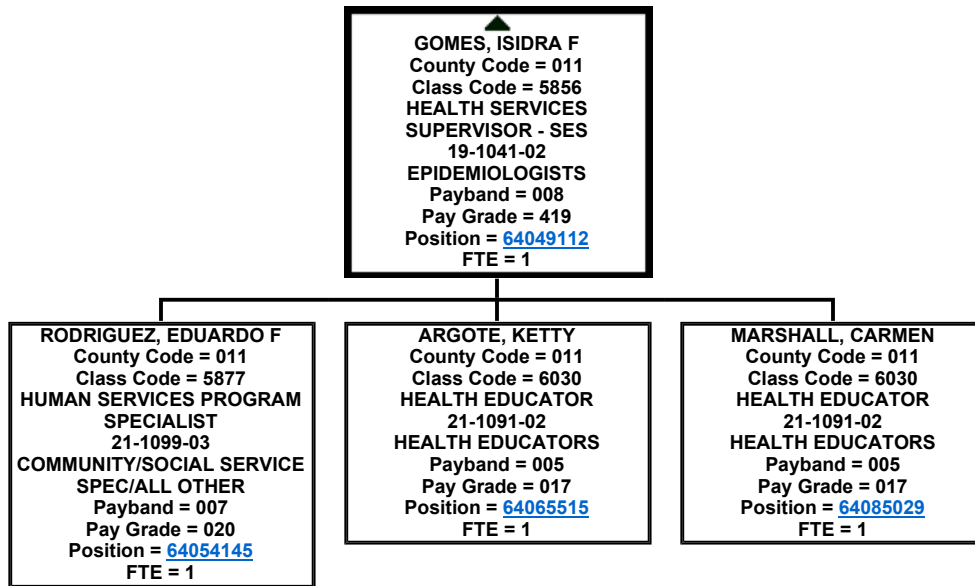






PLANCHER, DENIS
County Code = 011
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64081888](#)
FTE = 1

VEGA, KELLY S
County Code = 011
Class Code = 5868
HUMAN SERVICES ANALYST
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Pay Grade = 017
Position = [64086168](#)
FTE = 1



▲
KARAMEHMET, ELISABETH P
 County Code = 011
 Class Code = 5304
**ADVANCED PRACTICE
 REGISTERED NURSE SPECI**
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64068763](#)
 FTE = 1

SCHEIHING, MARITES C
 County Code = 011
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 014
 Position = [64001836](#)
 FTE = 1

CZAPLEWSKI, JANICE M
 County Code = 011
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64002803](#)
 FTE = 1

CHARELUS, RACHELLE
 County Code = 011
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 014
 Position = [64059655](#)
 FTE = 1

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HARDER, THERESA
 County Code = 011
 Class Code = 9141
**Health Services Manager B-
 SES**
 11-9151-02
**COMMUNITY AND SOCIAL
 SERVICE MANAGERS**
 Payband = 020
 Pay Grade = 424
 Position = [64067227](#)
 FTE = 1

ZEGARRA, ANA T
 County Code = 011
 Class Code = 5036
BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Pay Grade = 025
 Position = [64027252](#)
 FTE = 1

LEON, HUGO L
 County Code = 011
 Class Code = 5036
BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Pay Grade = 025
 Position = [64027265](#)
 FTE = 1

VIETH, BENJAMIN
 County Code = 011
 Class Code = 5035
BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Pay Grade = 022
 Position = [64031558](#)
 FTE = 1

DAVIS, DEVINCI
 County Code = 011
 Class Code = 5856
**HEALTH SERVICES
 SUPERVISOR - SES**
 19-1041-02
EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 419
 Position = [64051103](#)
 FTE = 1
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ASIN, SAMANTHA A
 County Code = 011
 Class Code = 5877
**HUMAN SERVICES PROGRAM
 SPECIALIST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 020
 Position = [64051131](#)
 FTE = 1

NERO, LEAH S
 County Code = 011
 Class Code = 2209
OPERATIONS ANALYST I
 13-1111-02
MANAGEMENT ANALYSTS
 Payband = 006
 Pay Grade = 017
 Position = [64051185](#)
 FTE = 1

VACANT - 853070
 County Code = 011
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853070](#)
 FTE = 1

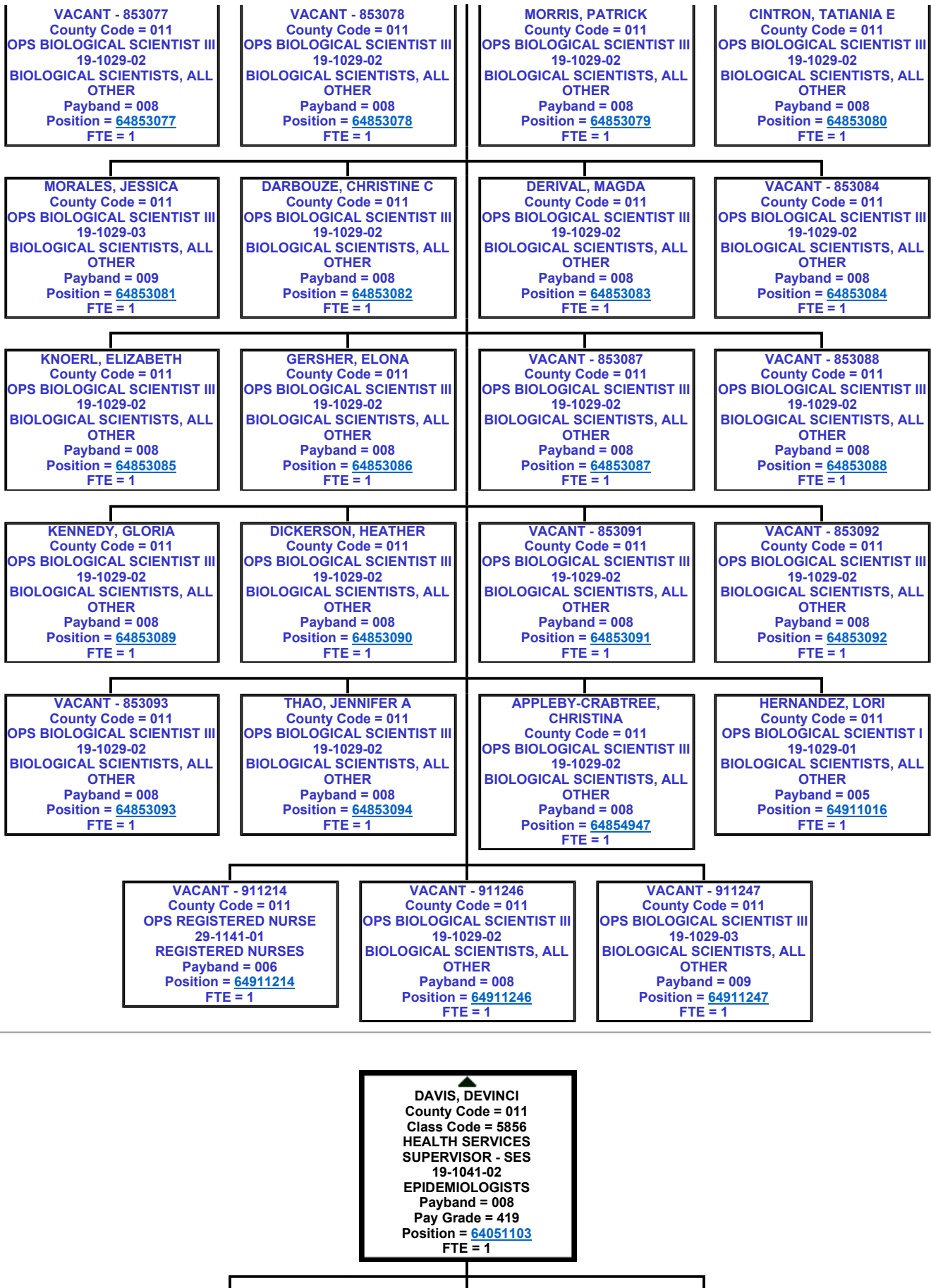
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 County Code = 011
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853071](#)
 FTE = 1

VACANT - 853072
 County Code = 011
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853072](#)
 FTE = 1

ALVAREZ, MONICA
 County Code = 011
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853073](#)
 FTE = 1

VACANT - 853074
 County Code = 011
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853074](#)
 FTE = 1

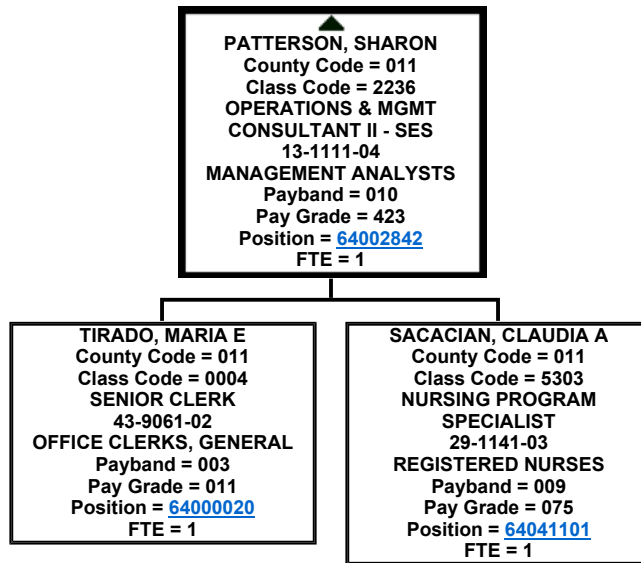
JOHNSON, DANIEL
 County Code = 011
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 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853076](#)
 FTE = 1

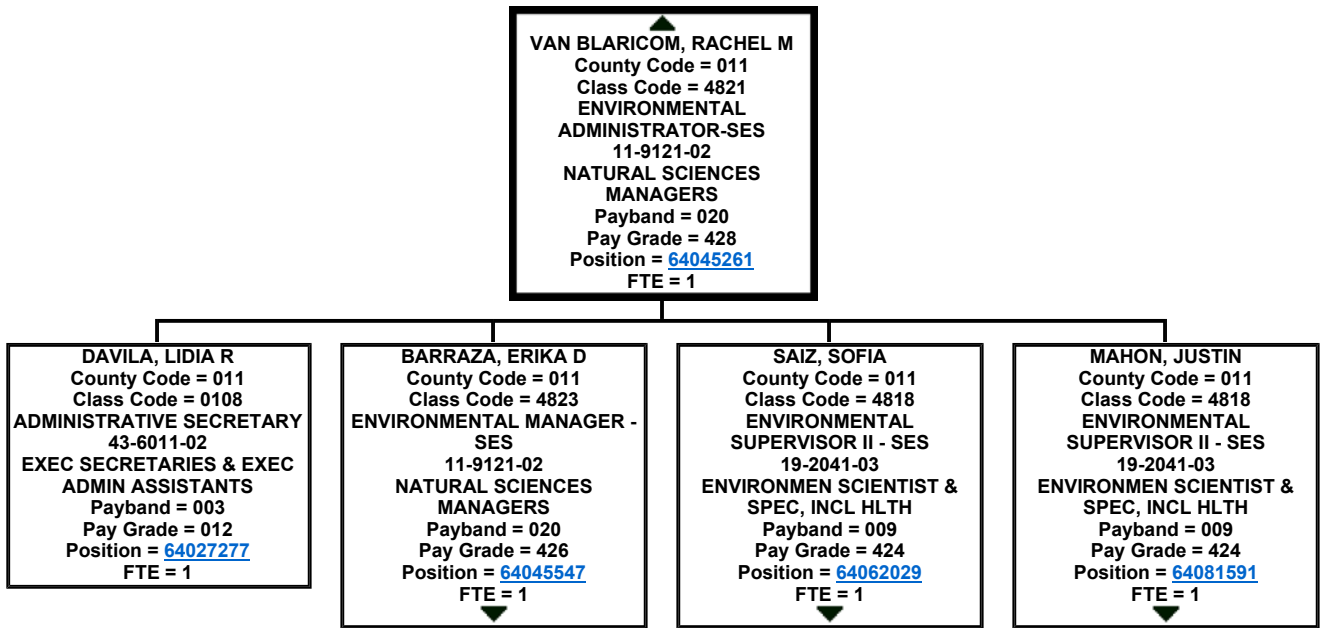


JOSEPH, CHRISTELLA
County Code = 011
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64001835](#)
FTE = 1

CAZARES, SHEILA
County Code = 011
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64027264](#)
FTE = 1

NEGRON, ANALIZ
County Code = 011
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64061983](#)
FTE = 1





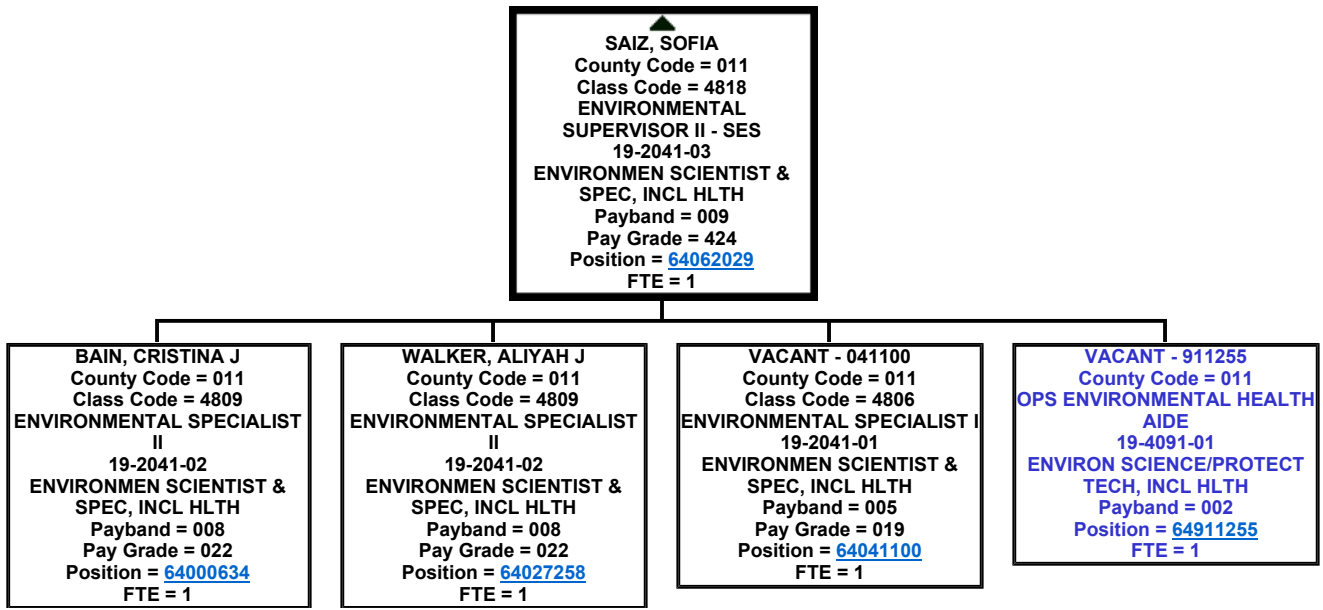
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MAHON, JUSTIN
 County Code = 011
 Class Code = 4818
ENVIRONMENTAL SUPERVISOR II - SES
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 424
 Position = [64081591](#)
 FTE = 1

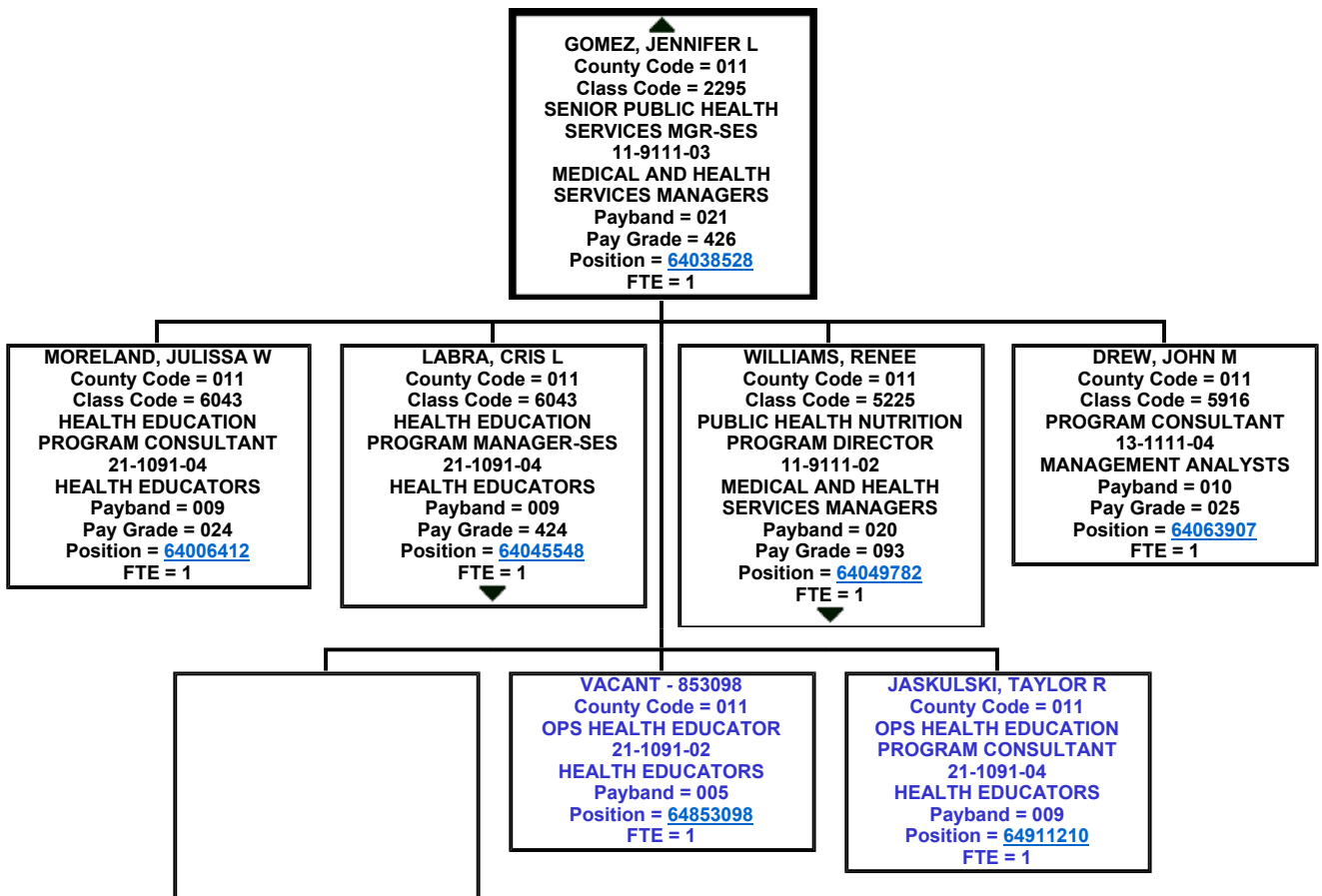
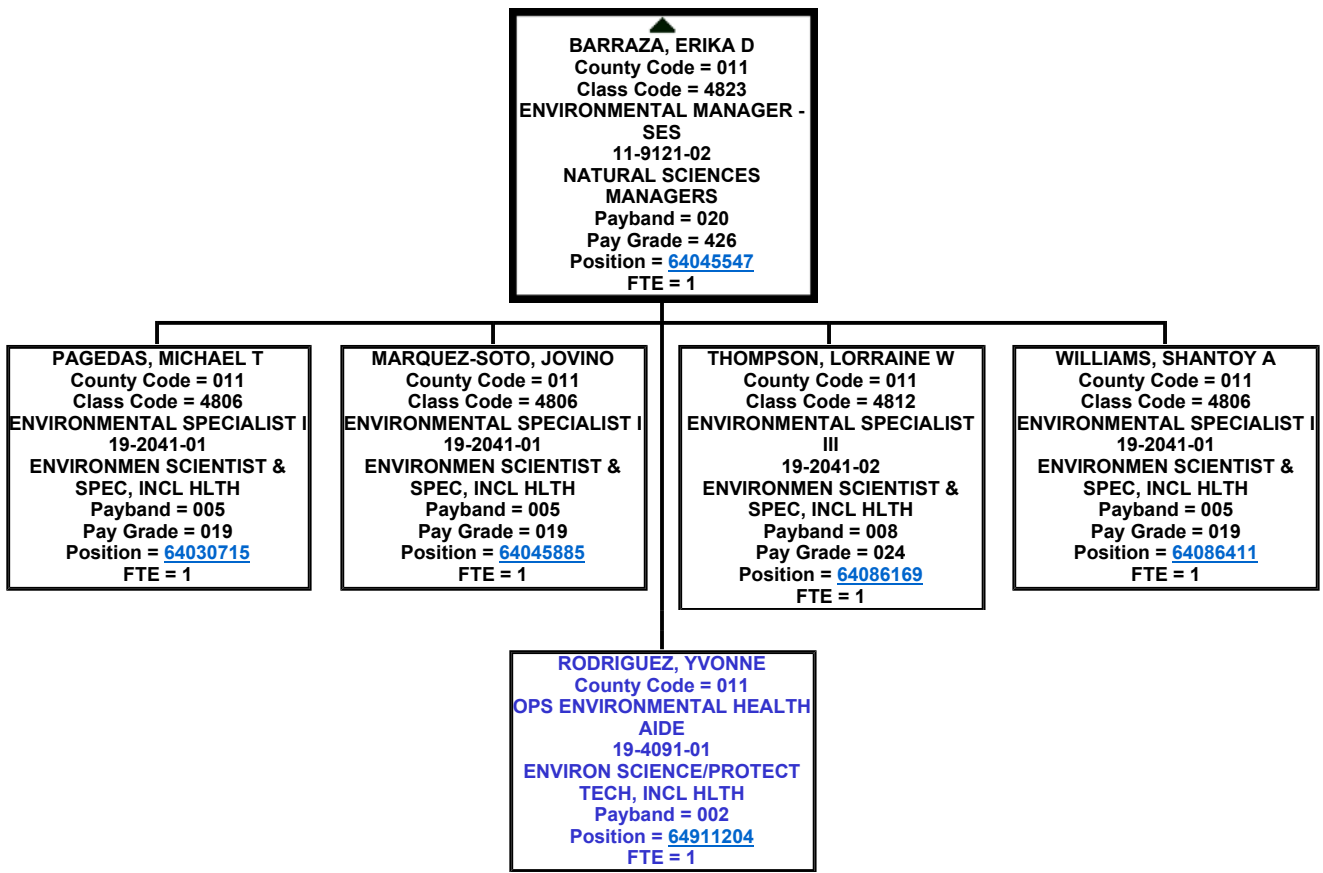
TORRES, LILIANA
 County Code = 011
 Class Code = 0108
ADMINISTRATIVE SECRETARY
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 012
 Position = [64000206](#)
 FTE = 1

VACANT - 004341
 County Code = 016
 Class Code = 4809
ENVIRONMENTAL SPECIALIST II
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64004341](#)
 FTE = 1

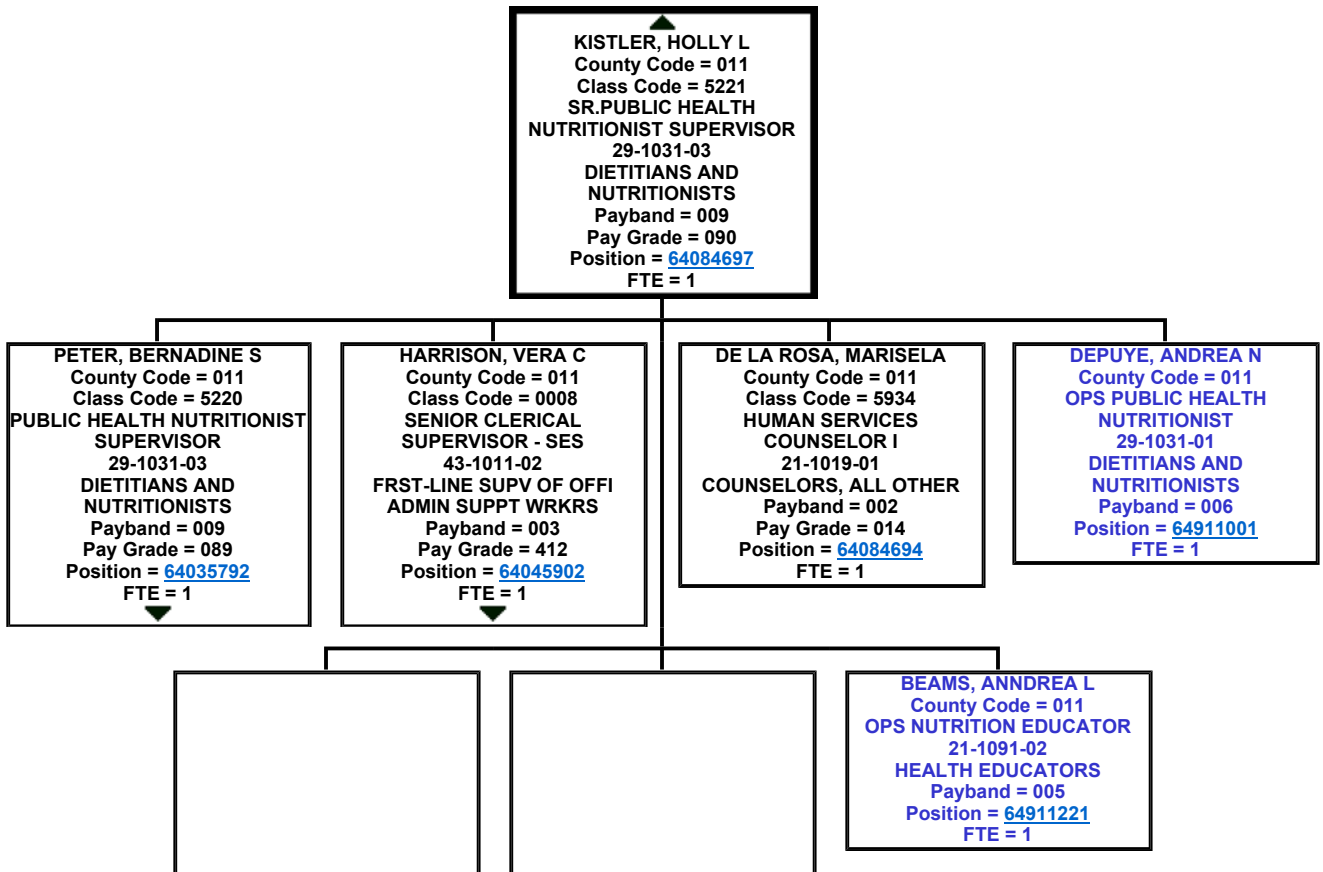
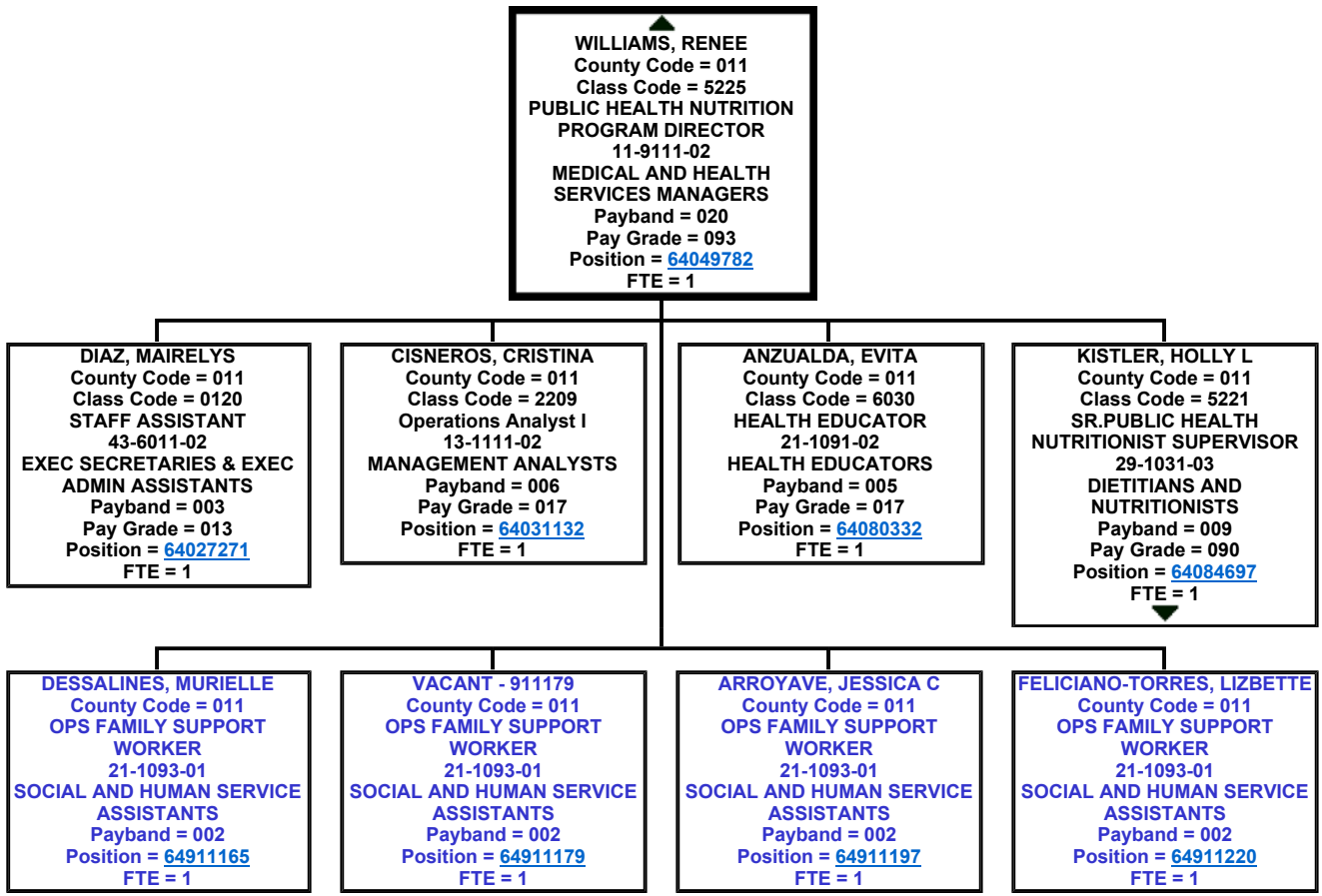
SMITH, NASTASHA T
 County Code = 011
 Class Code = 4812
ENVIRONMENTAL SPECIALIST III
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 024
 Position = [64084713](#)
 FTE = 1

MITCHEL, ALEXANDRA N
 County Code = 011
 Class Code = 4809
ENVIRONMENTAL SPECIALIST II
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ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
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 Pay Grade = 022
 Position = [64085030](#)
 FTE = 1



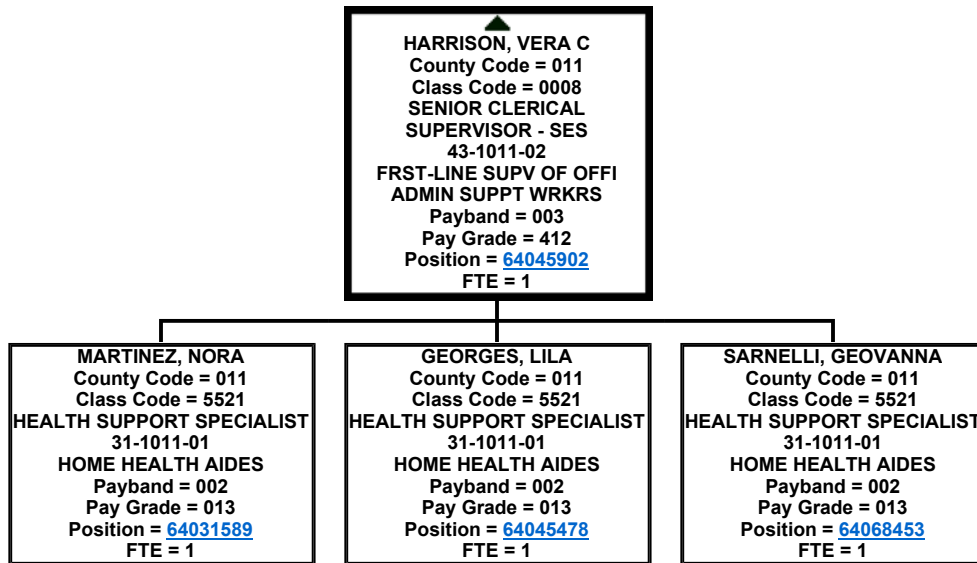


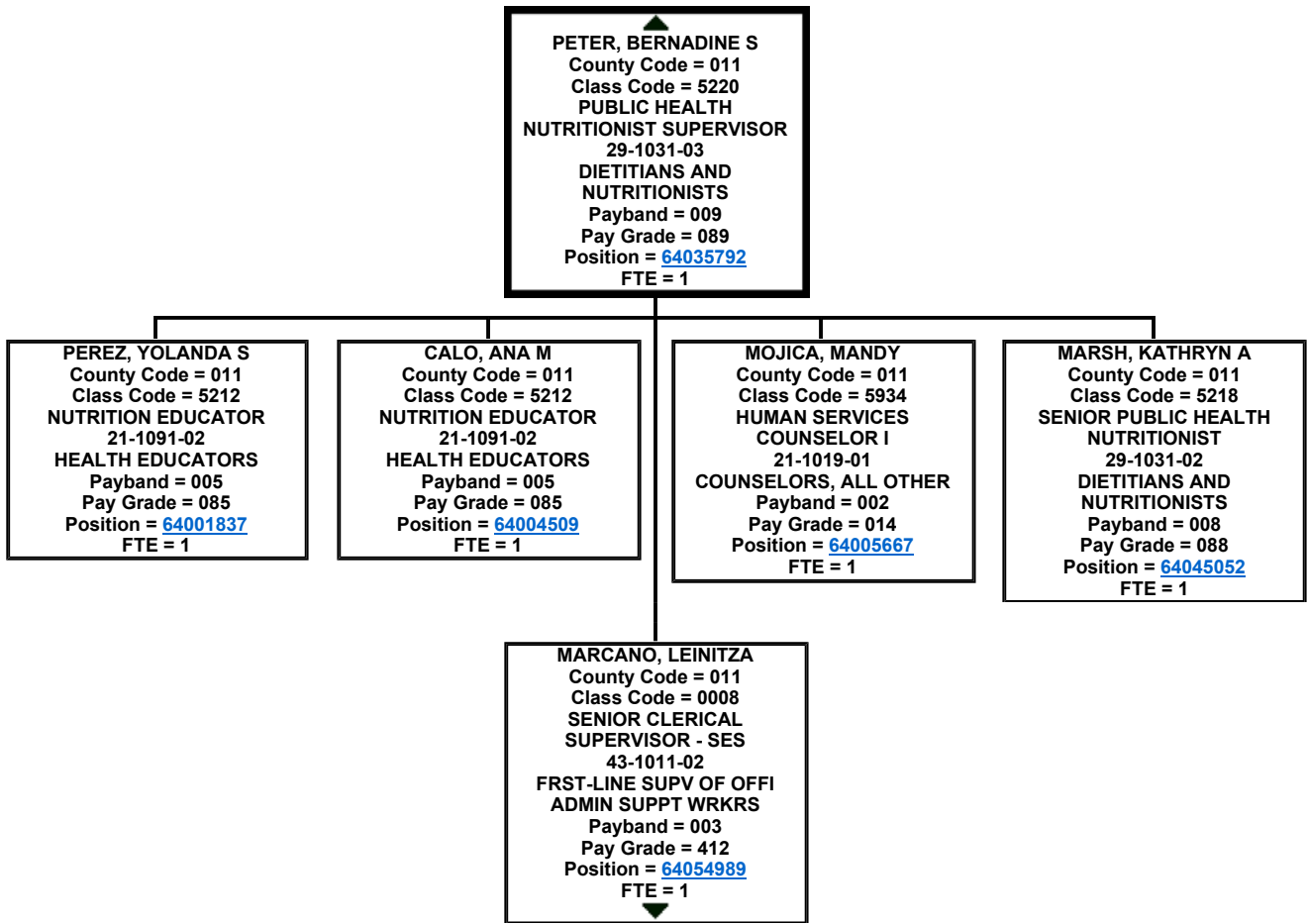
WILSON II, REGINALD
County Code = 011
Class Code = 6043
HEALTH EDUCATION
PROGRAM CONSULTANT
21-1091-04
HEALTH EDUCATORS
Payband = 009
Pay Grade = 024
Position = [64081158](#)
FTE = 1

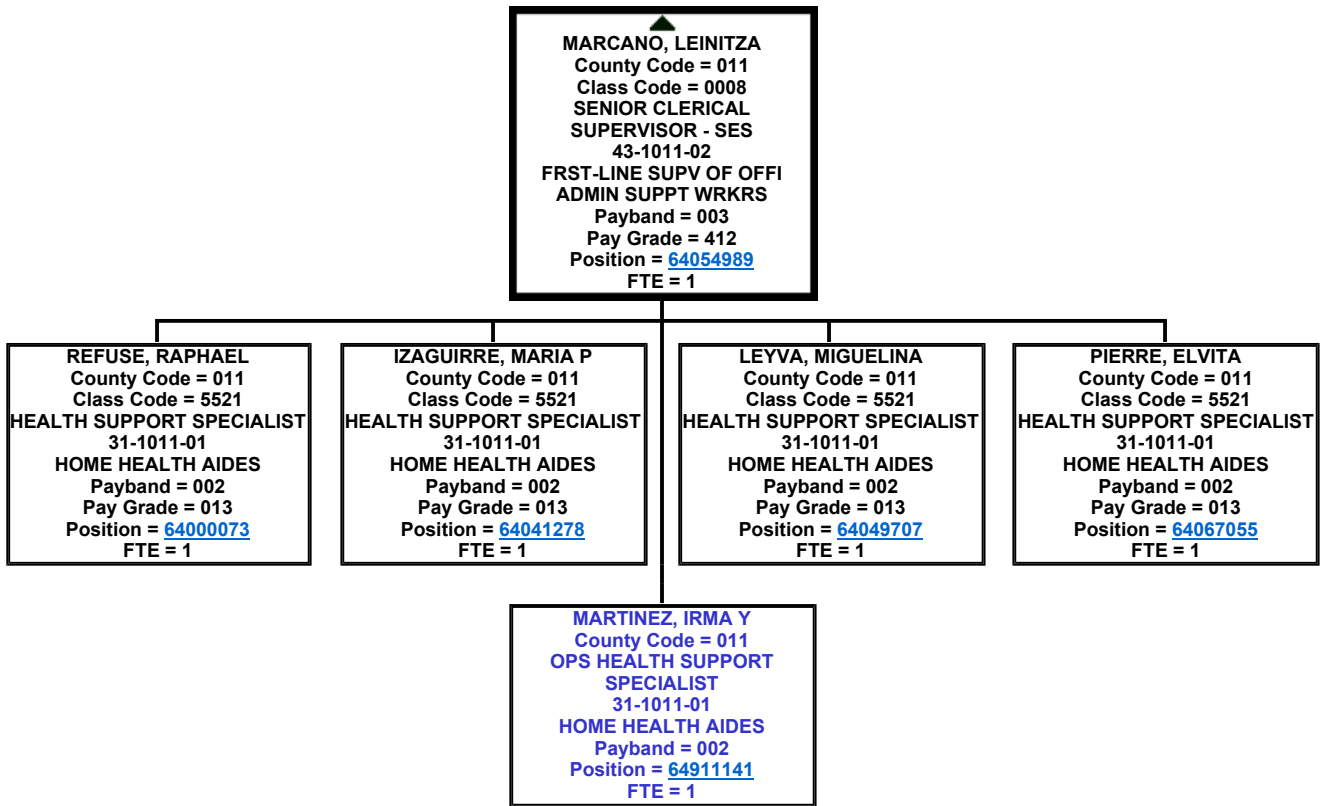


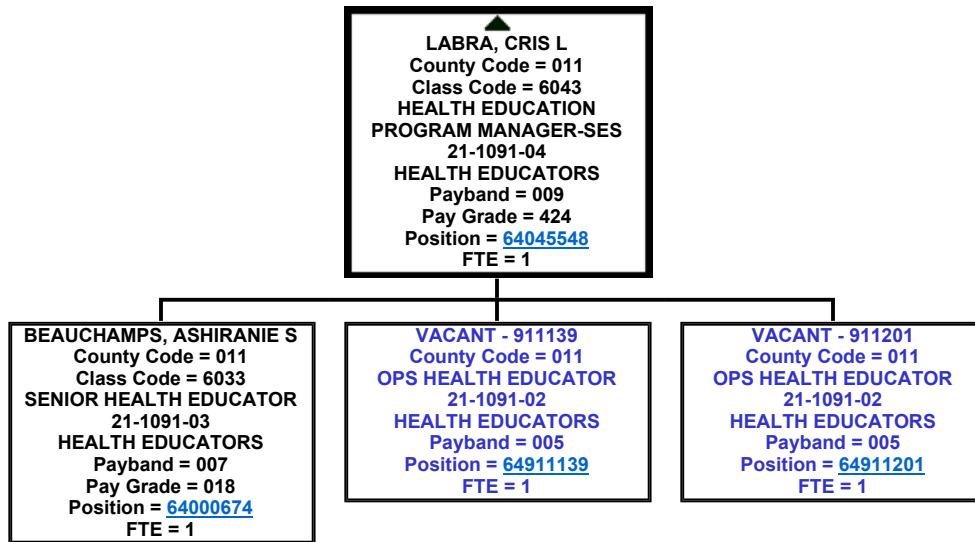
PIERRELUS, MARIE E
County Code = 011
OPS PUBLIC HEALTH
NUTRITIONIST
29-1031-01
DIETITIANS AND
NUTRITIONISTS
Payband = 006
Position = [64911160](#)
FTE = 1

VACANT - 911178
County Code = 011
OPS PUBLIC HEALTH
NUTRITIONIST
29-1031-01
DIETITIANS AND
NUTRITIONISTS
Payband = 006
Position = [64911178](#)
FTE = 1



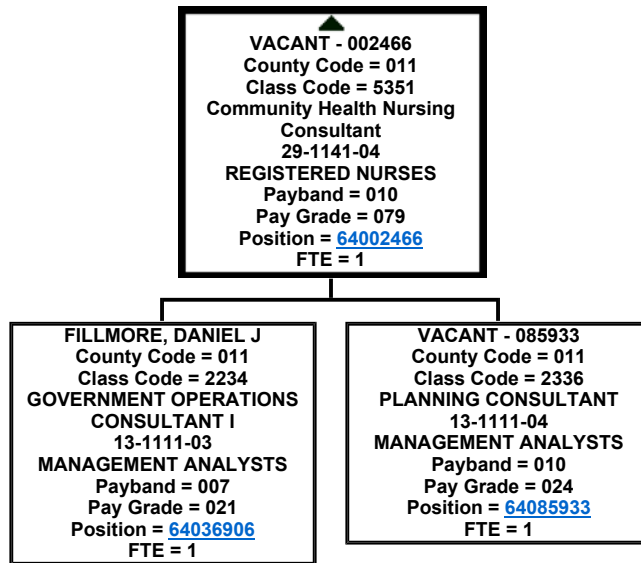






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HOLLINGSWORTH, KRISTINE
M
County Code = 011
Class Code = 0718
EXECUTIVE ASSISTANT I - SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 422
Position = [64035899](#)
FTE = 1

JOHNSON, BREANNA A
County Code = 011
Class Code = 3738
PUBLIC INFORMATION
SPECIALIST
27-3031-02
PUBLIC RELATIONS
SPECIALISTS
Payband = 006
Pay Grade = 019
Position = [64082353](#)
FTE = 1

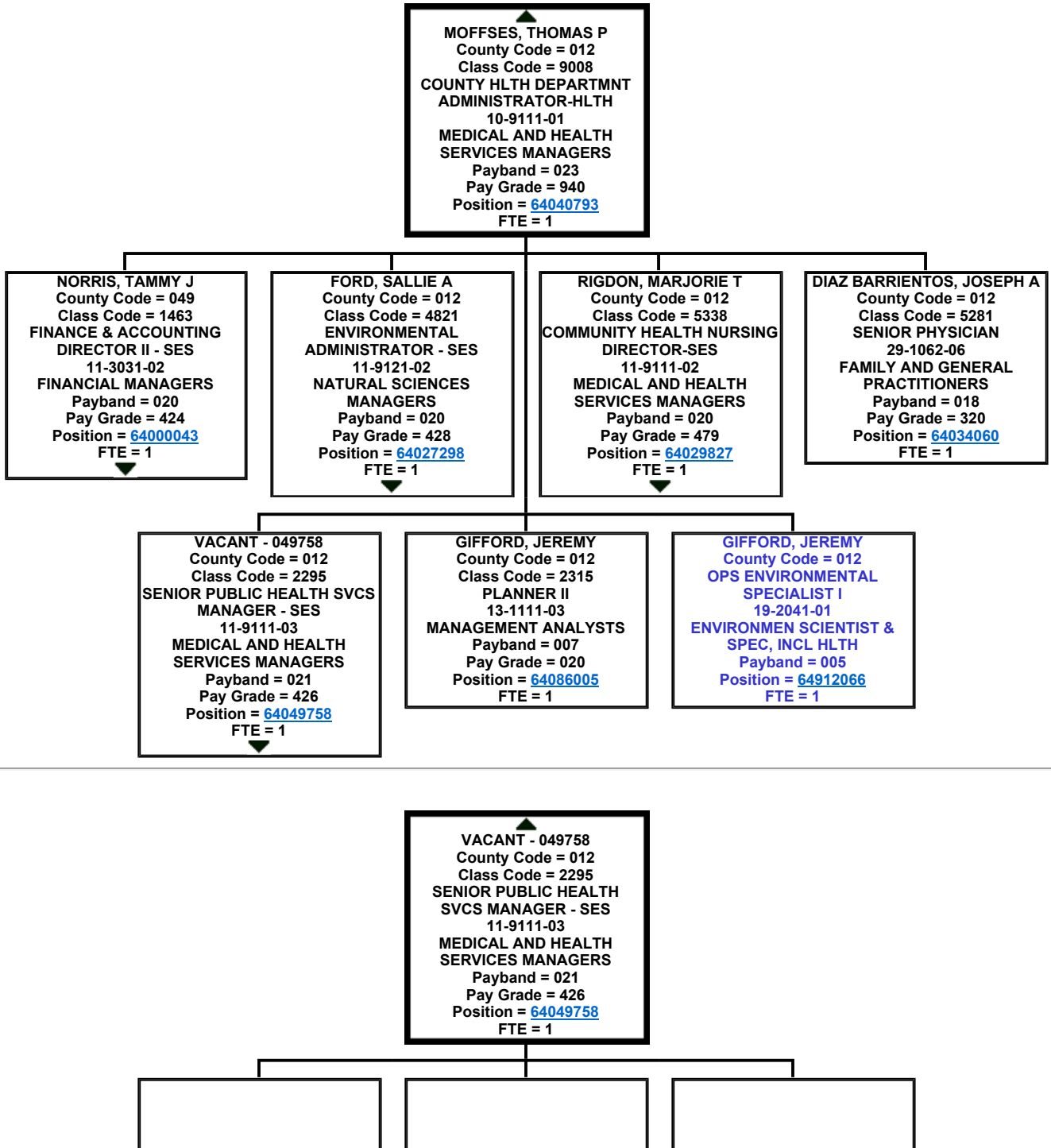


Florida Department of Health

CHD 12 - Columbia County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



SWISHER, LISA M
County Code = 012
Class Code = 5641
DENTAL HYGIENIST-SES
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Pay Grade = 415
Position = [64003946](#)
FTE = 1



BRAGDON, WENDY B
County Code = 012
Class Code = 6036
HEALTH EDUCATOR
CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 022
Position = [64027304](#)
FTE = 1

NGUYEN, PHUC-HAU B
County Code = 012
OPS SENIOR DENTIST
29-1021-06
DENTISTS, GENERAL
Payband = 018
Position = [64912076](#)
FTE = 1

SWISHER, LISA M
 County Code = 012
 Class Code = 5641
 DENTAL HYGIENIST-SES
 29-2021-03
 DENTAL HYGIENISTS
 Payband = 005
 Pay Grade = 415
 Position = [64003946](#)
 FTE = 1

PETTYJOHN, NANCY K
 County Code = 012
 Class Code = 5632
 DENTAL ASSISTANT
 31-9091-02
 DENTAL ASSISTANTS
 Payband = 003
 Pay Grade = 011
 Position = [64003943](#)
 FTE = 1

JEFFERSON, APRIL S
 County Code = 012
 Class Code = 5632
 DENTAL ASSISTANT
 31-9091-02
 DENTAL ASSISTANTS
 Payband = 003
 Pay Grade = 011
 Position = [64003944](#)
 FTE = 1

NIPPER, PHOEBE
 County Code = 012
 OPS DENTAL HYGIENIST
 29-2021-03
 DENTAL HYGIENISTS
 Payband = 005
 Position = [64912061](#)
 FTE = 1

RIGDON, MARJORIE T
 County Code = 012
 Class Code = 5338
 COMMUNITY HEALTH
 NURSING DIRECTOR-SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 479
 Position = [64029827](#)
 FTE = 1

VACANT - 005811
 County Code = 012
 Class Code = 6030
 HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64005811](#)
 FTE = 1

TYSON, SUSIE M
 County Code = 012
 Class Code = 5943
 SOCIAL WORK SERVICES
 PROGRAM MGR - SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64049930](#)
 FTE = 1

VACANT - 060185
 County Code = 012
 Class Code = 5328
 SR COMMUNITY HEALTH
 NURSING SUPERVISOR
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64060185](#)
 FTE = 1

CALDWELL, DONNA J
 County Code = 024
 Class Code = 5297
 ADVANCED PRACTICE
 REGISTERED NURSE
 29-1171-03
 NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64081961](#)
 FTE = 1

O'DONNELL, CONNIE L
 County Code = 012
 Class Code = 5306
 REGISTERED NURSE
 SUPERVISOR
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64085036](#)
 FTE = 1

VACANT - 852646
 County Code = 012
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64852646](#)
 FTE = 1

VACANT - 852647
 County Code = 012
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64852647](#)
 FTE = 1

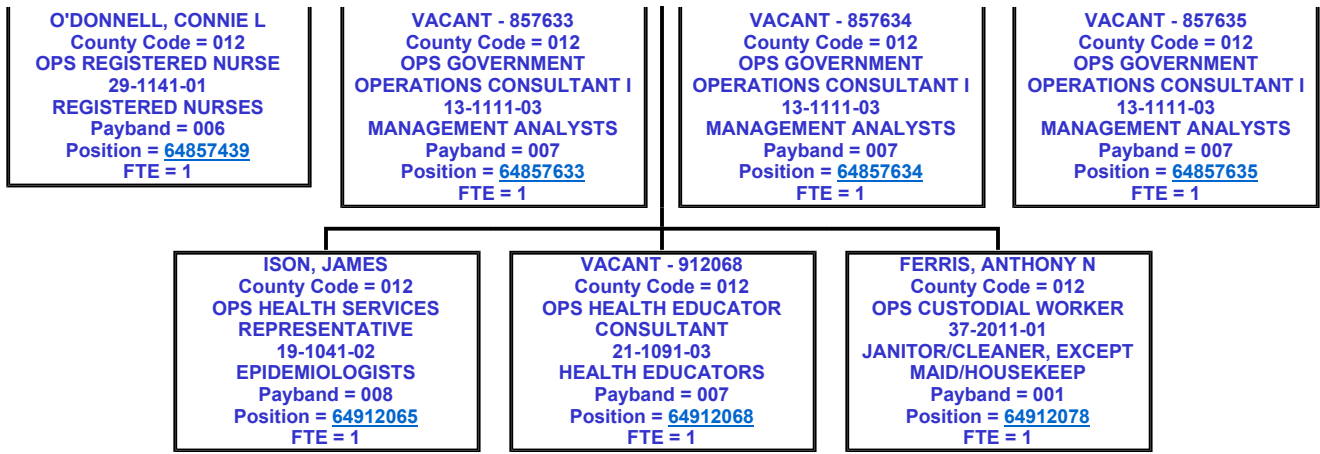
KAZMIERCZAK, KATHLEEN
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 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [64852648](#)
 FTE = 1

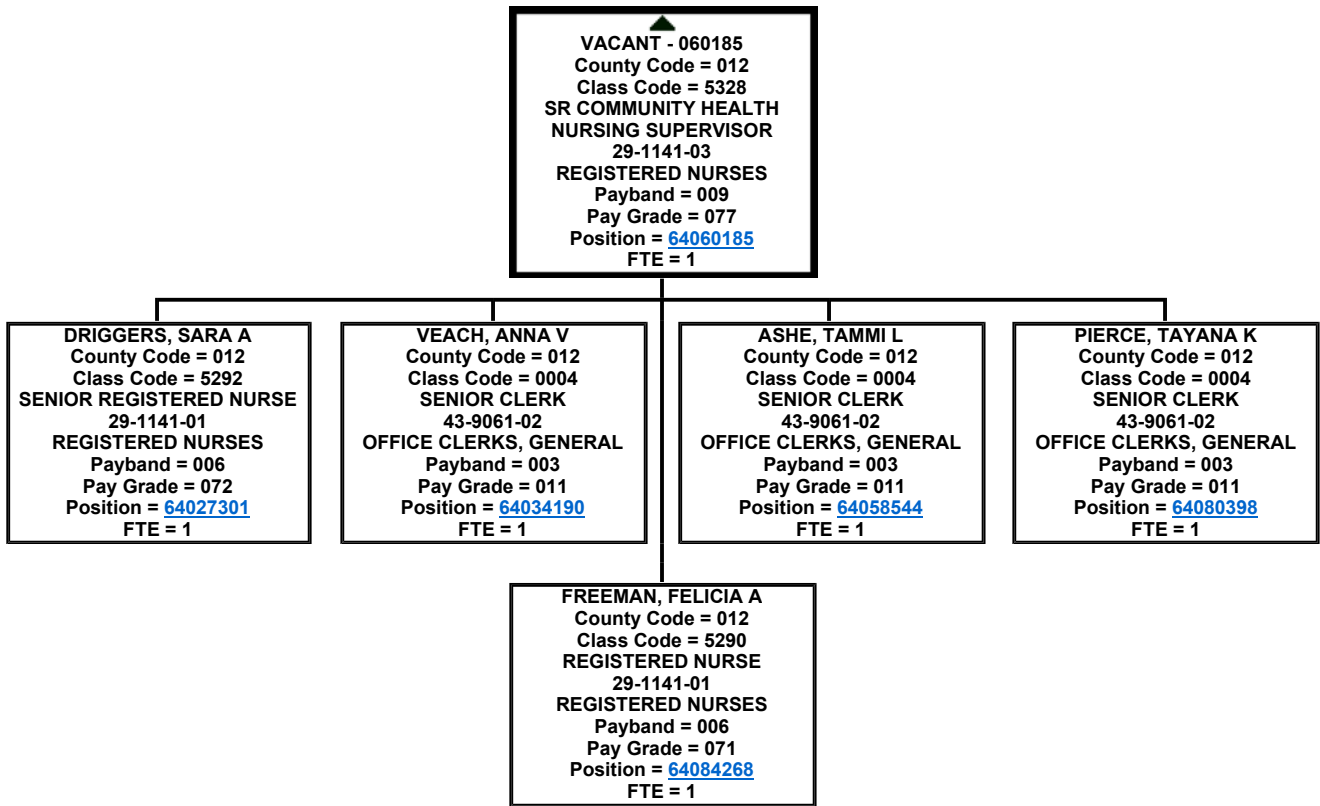
VACANT - 852649
 County Code = 012
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64852649](#)
 FTE = 1

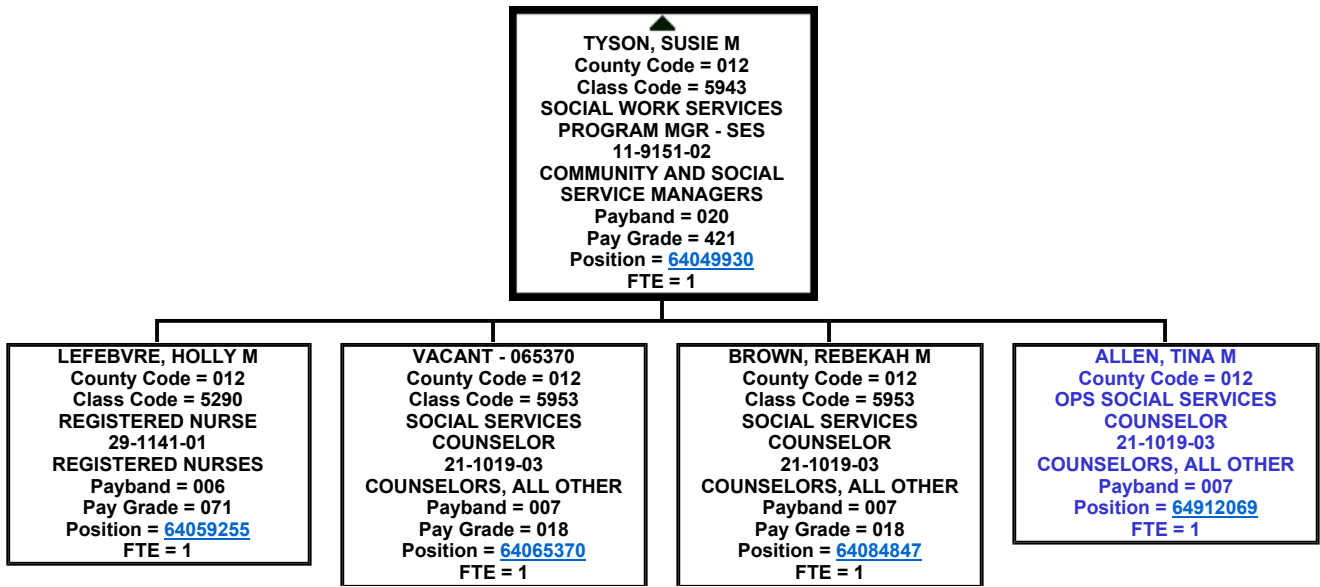
PIERCE, TAYANA K
 County Code = 012
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852650](#)
 FTE = 1

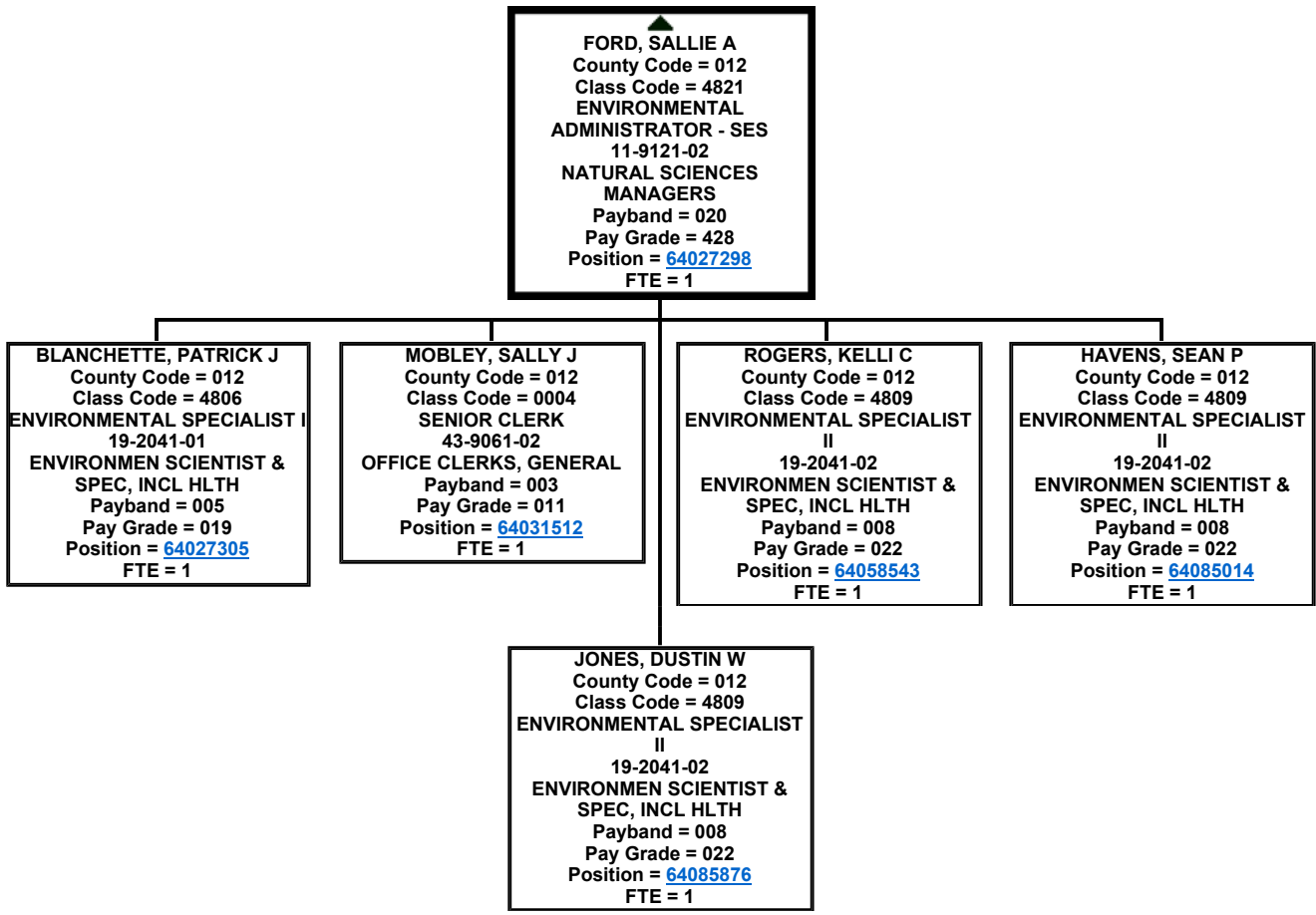
VACANT - 857437
 County Code = 012
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64857437](#)
 FTE = 1

BARRS, ASHLEY
 County Code = 012
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64857438](#)
 FTE = 1



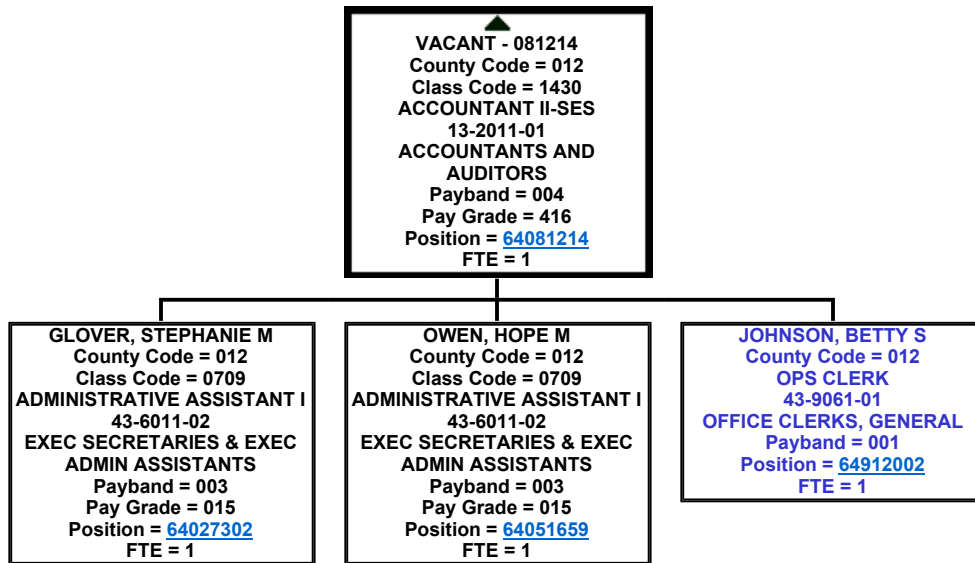






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NORRIS, TAMMY J
County Code = 049
Class Code = 1463
FINANCE & ACCOUNTING
DIRECTOR II - SES
11-3031-02
FINANCIAL MANAGERS
Payband = 020
Pay Grade = 424
Position = [64000043](#)
FTE = 1

VACANT - 081214
County Code = 012
Class Code = 1430
ACCOUNTANT II-SES
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 416
Position = [64081214](#)
FTE = 1
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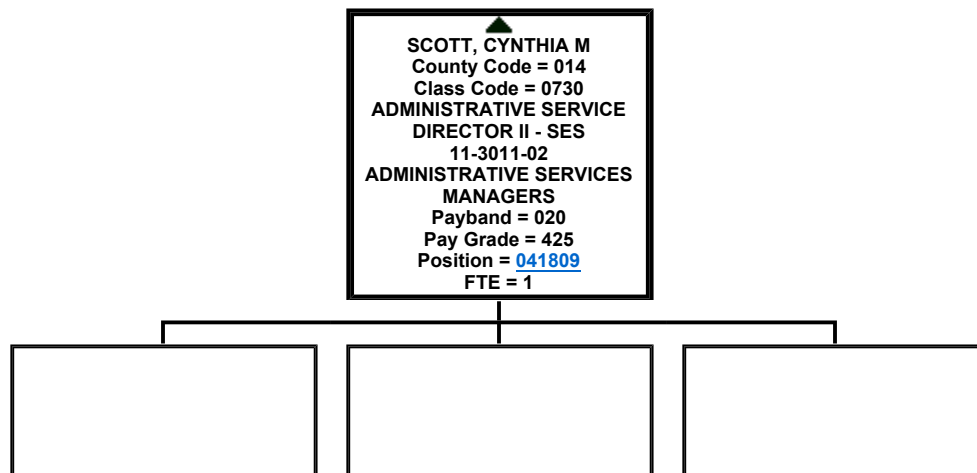
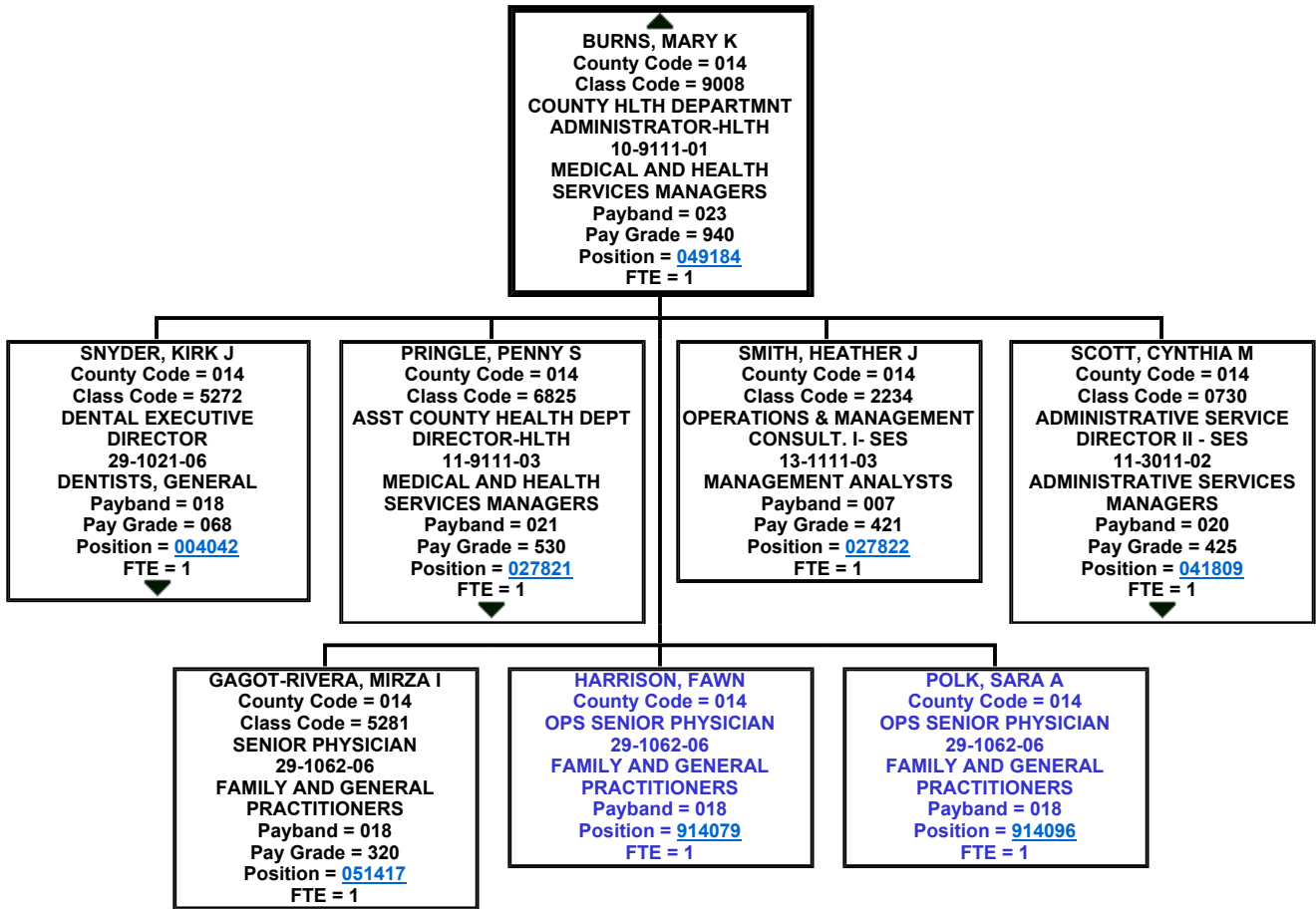


Florida Department of Health

CHD 14 - Desoto County Health Department

Created: 9/14/2020 10:40:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



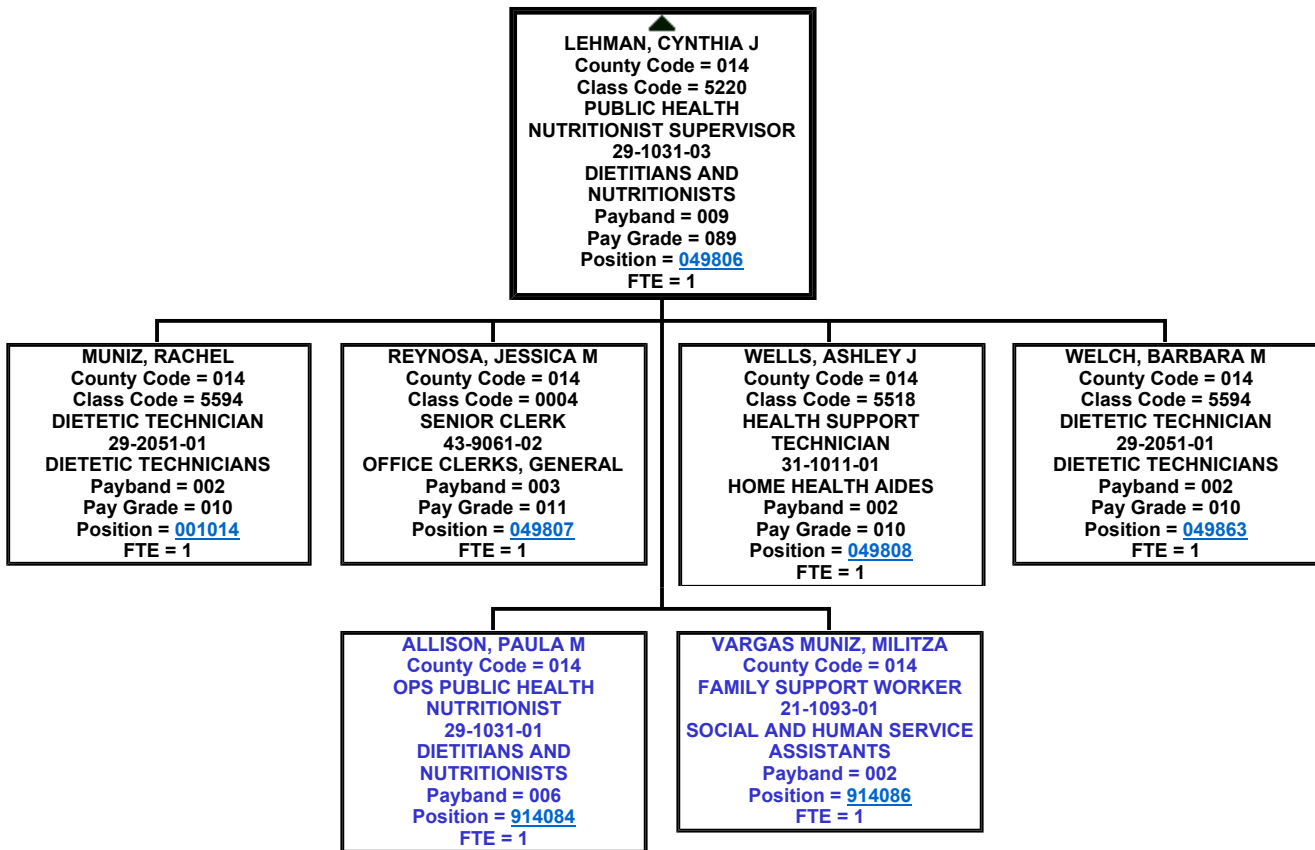
WHIDDEN, DOLORES C
County Code = 014
Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [034201](#)
FTE = 1

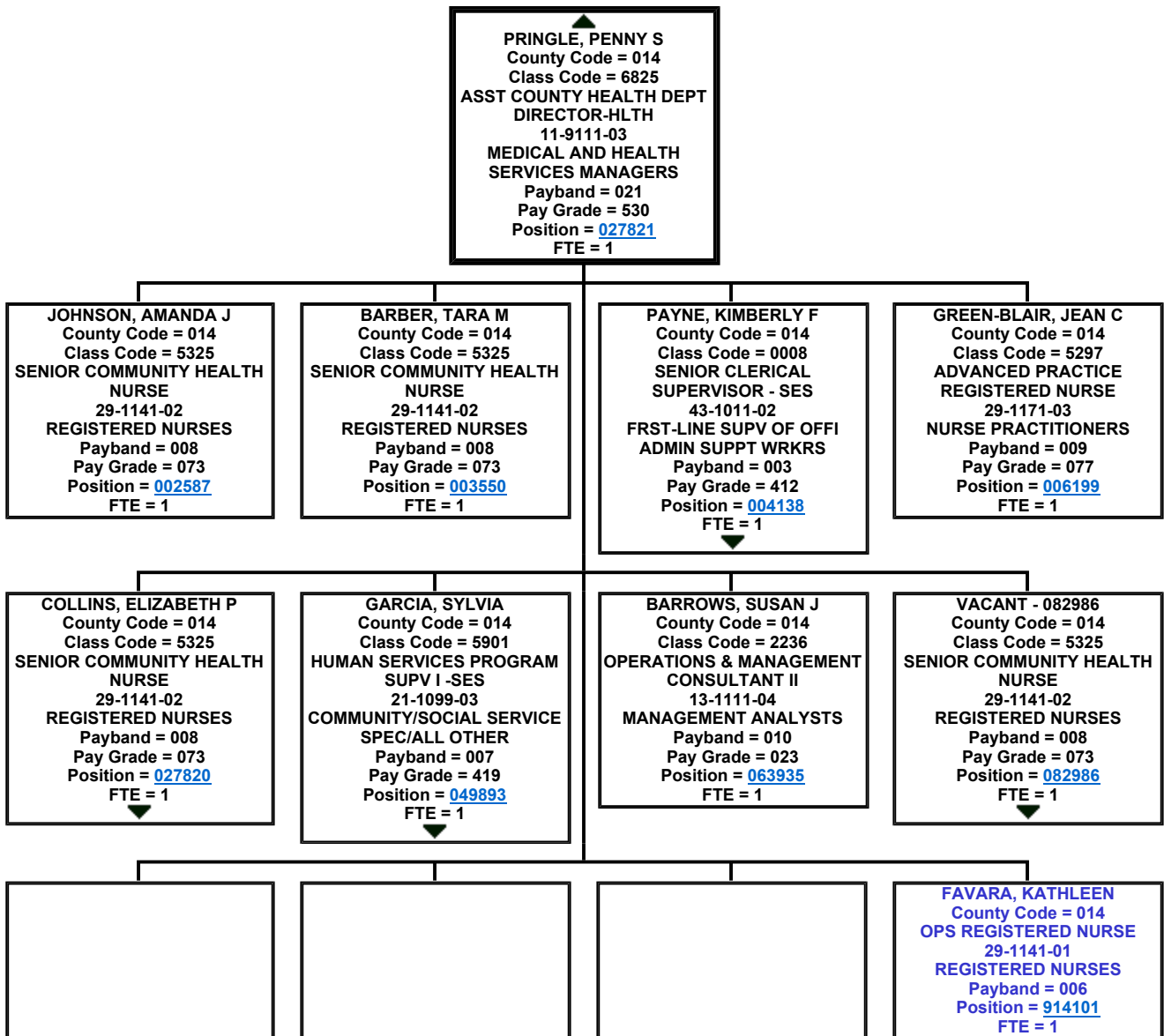
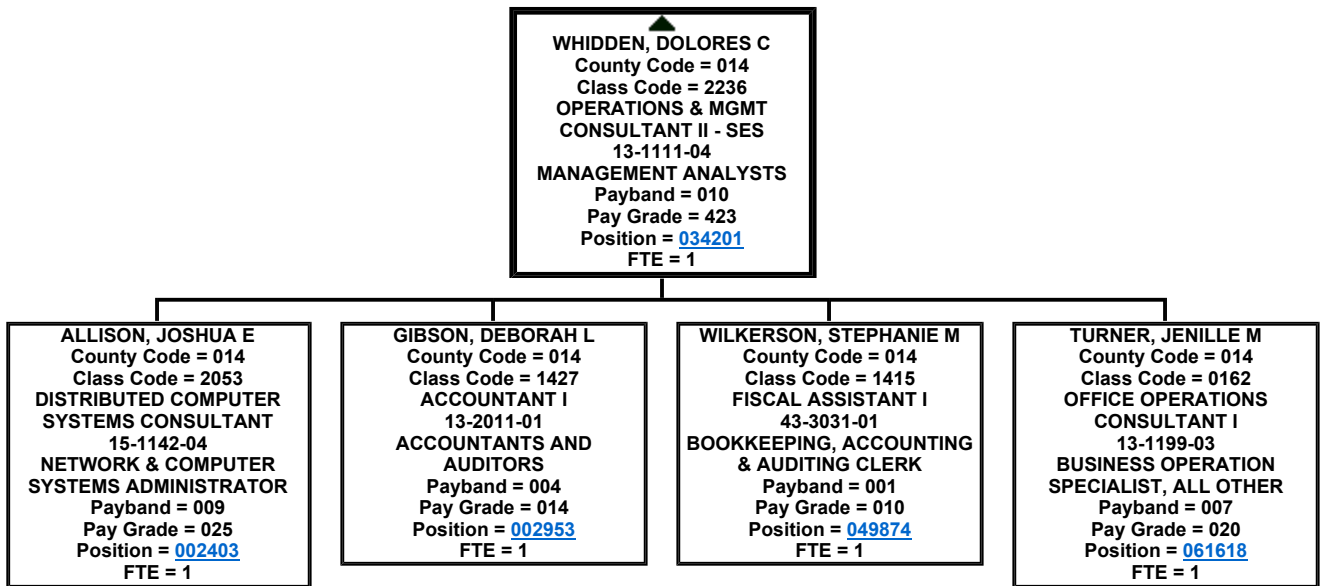


LEHMAN, CYNTHIA J
County Code = 014
Class Code = 5220
PUBLIC HEALTH NUTRITIONIST
SUPERVISOR
29-1031-03
DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 089
Position = [049806](#)
FTE = 1



WILEY, GAVONIA A
County Code = 014
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [914102](#)
FTE = 1





EMANUEL, ADRIANNE
County Code = 014
Class Code = 2236
OPERATIONS & MANAGEMENT
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [082996](#)
FTE = 1

VACANT - 914081
County Code = 014
OPS ADVANCED REGISTERED
NURSE PRACTITION
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Position = [914081](#)
FTE = 1

VACANT - 914092
County Code = 014
OPS SENIOR LICENSED
PRACTICAL NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [914092](#)
FTE = 0.7

▲
VACANT - 082986
 County Code = 014
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [082986](#)
 FTE = 1

BALLARD, NANCY A
 County Code = 014
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [082399](#)
 FTE = 1

FORINASH, STACI M
 County Code = 014
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [082400](#)
 FTE = 1

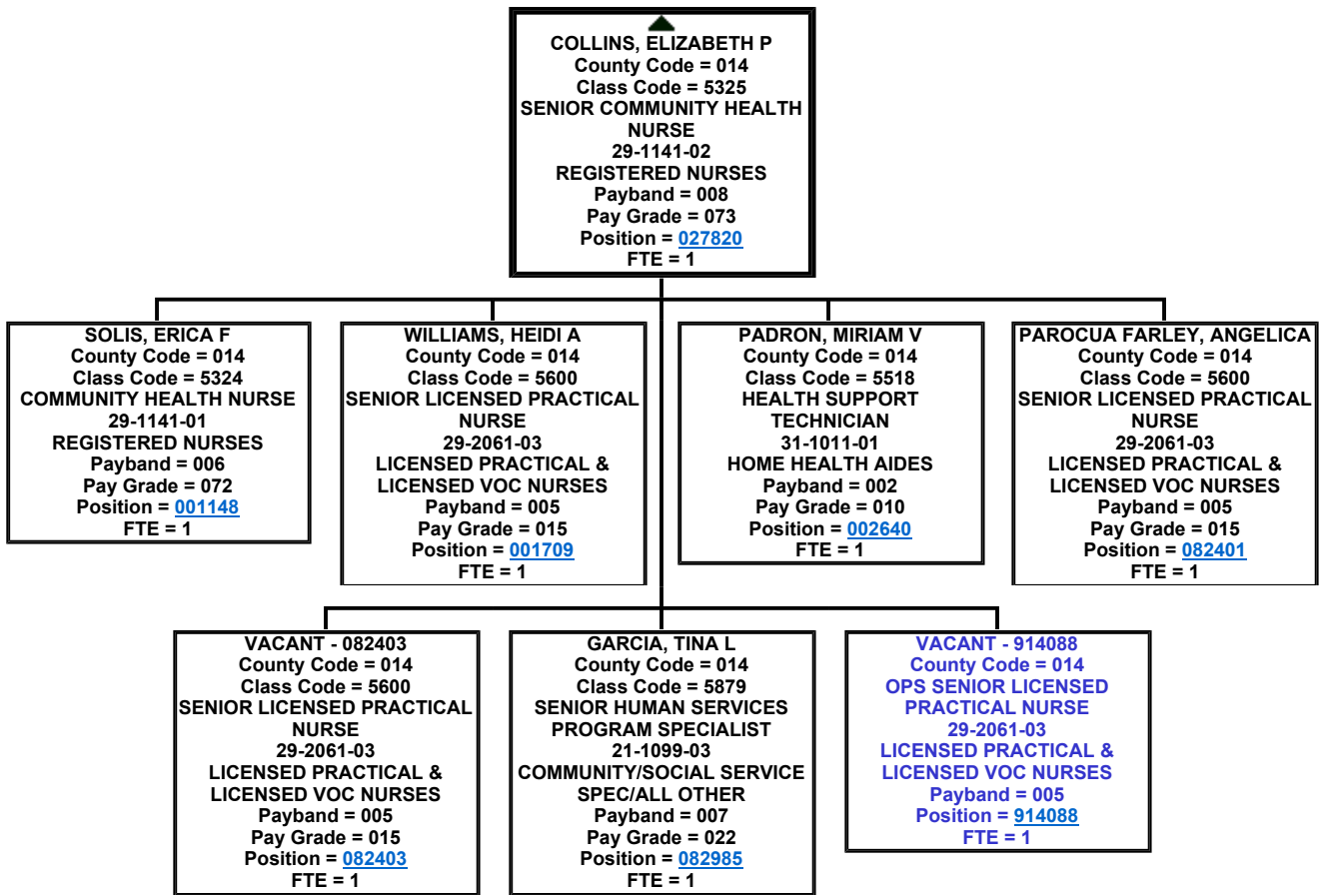
FULLERTON, ALLISON N
 County Code = 014
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [082402](#)
 FTE = 1

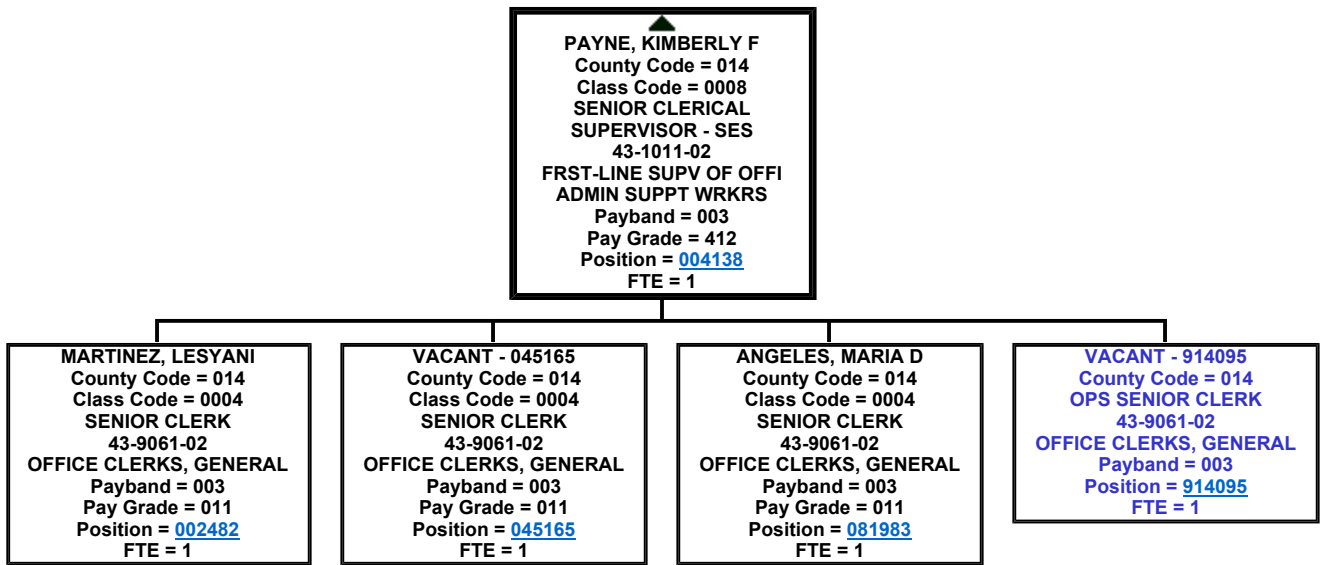
ZAHN, TINA M
 County Code = 014
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [082987](#)
 FTE = 1

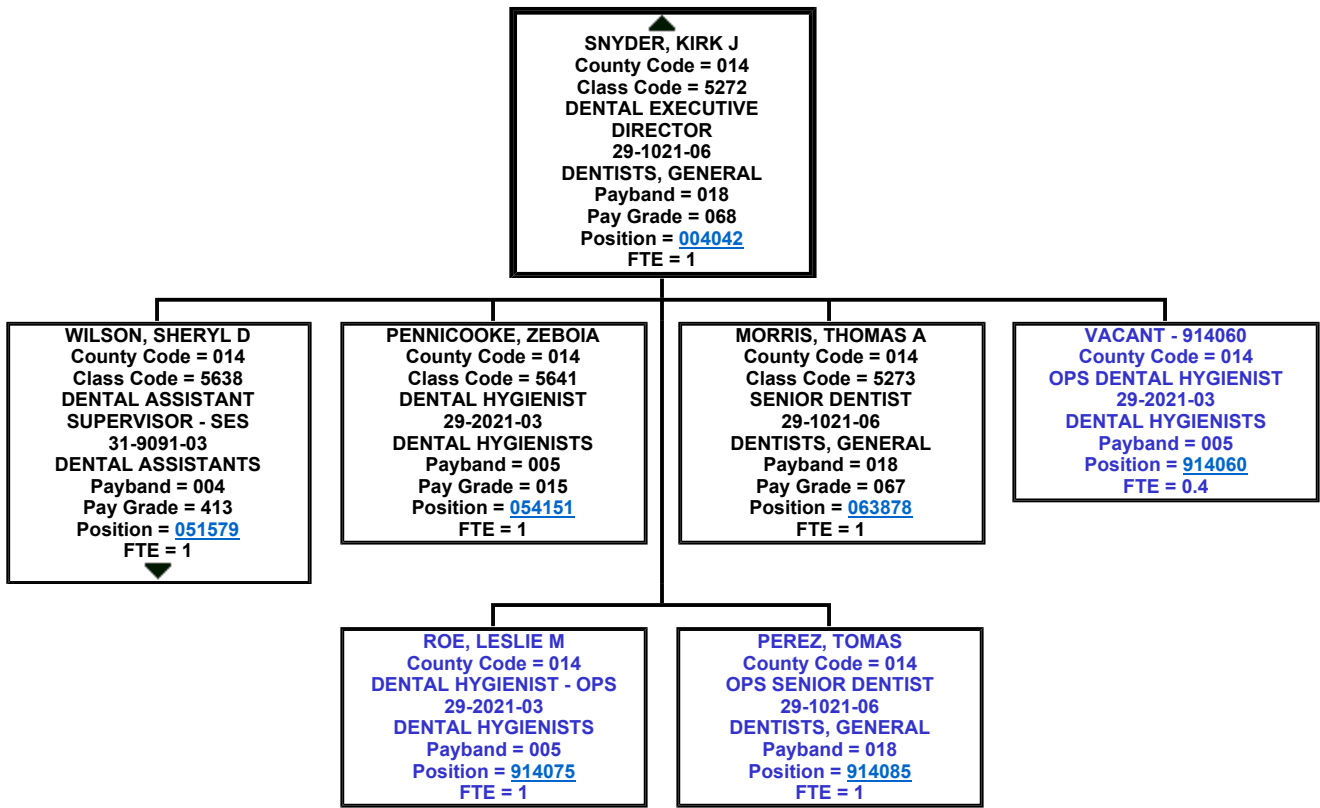
GARCIA, SYLVIA
County Code = 014
Class Code = 5901
HUMAN SERVICES PROGRAM
SUPV I -SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 419
Position = [049893](#)
FTE = 1

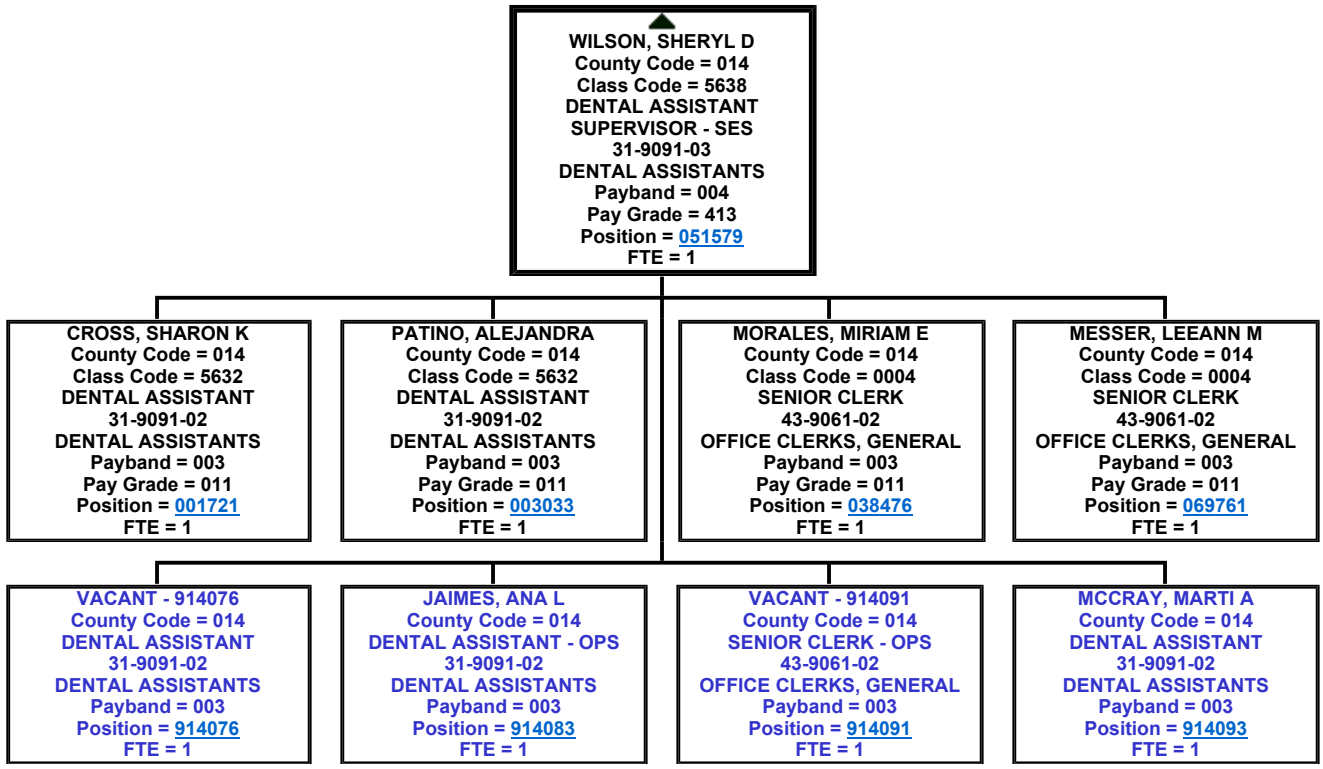
DRAKE, KATHLEEN B
County Code = 014
Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 018
Position = [006198](#)
FTE = 1

PADRON, DIANA I
County Code = 014
Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 018
Position = [032717](#)
FTE = 1







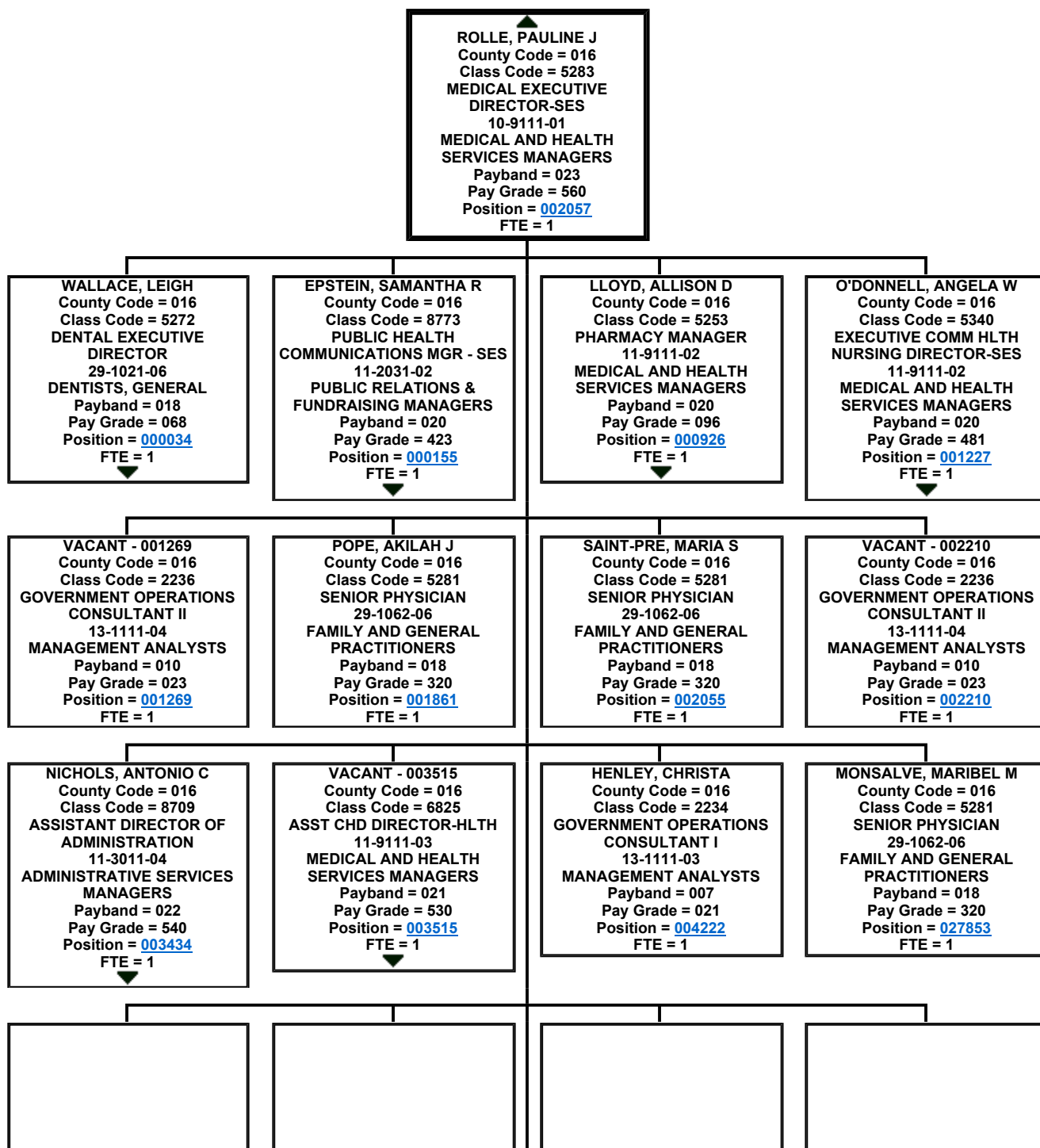


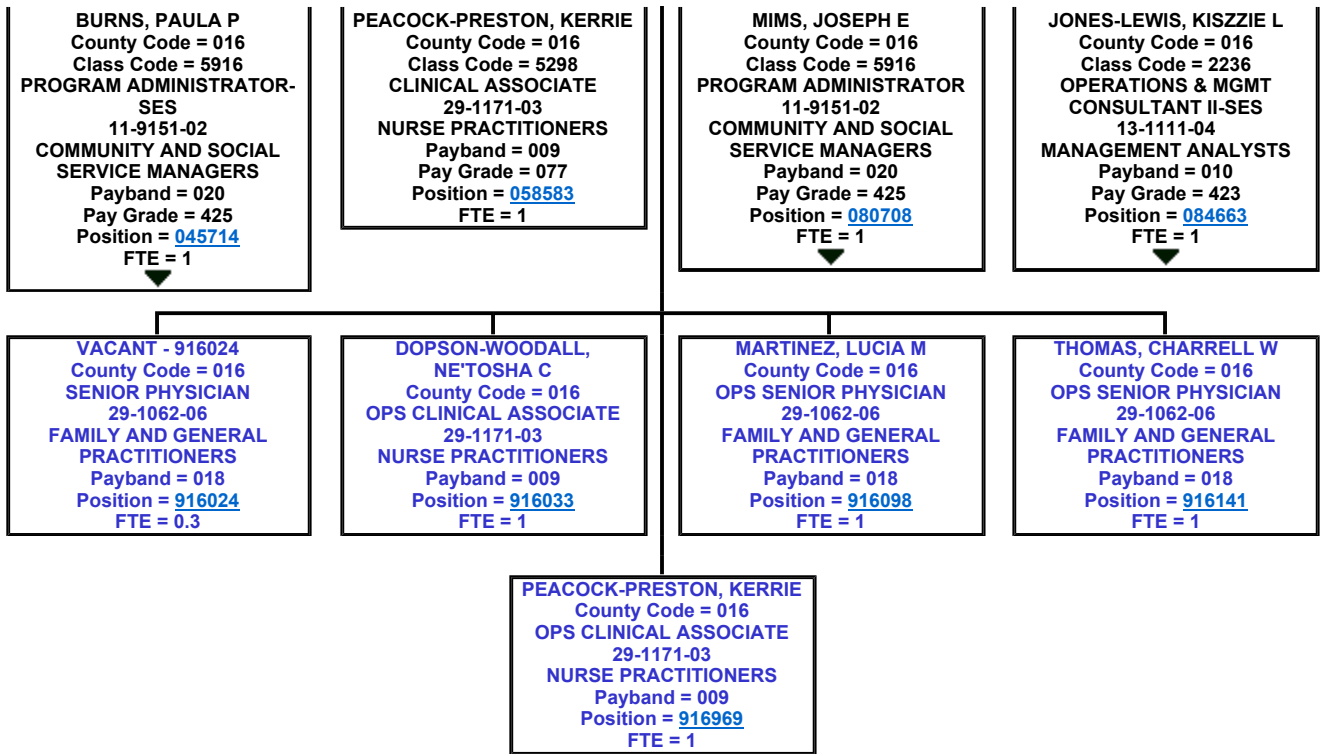
Florida Department of Health

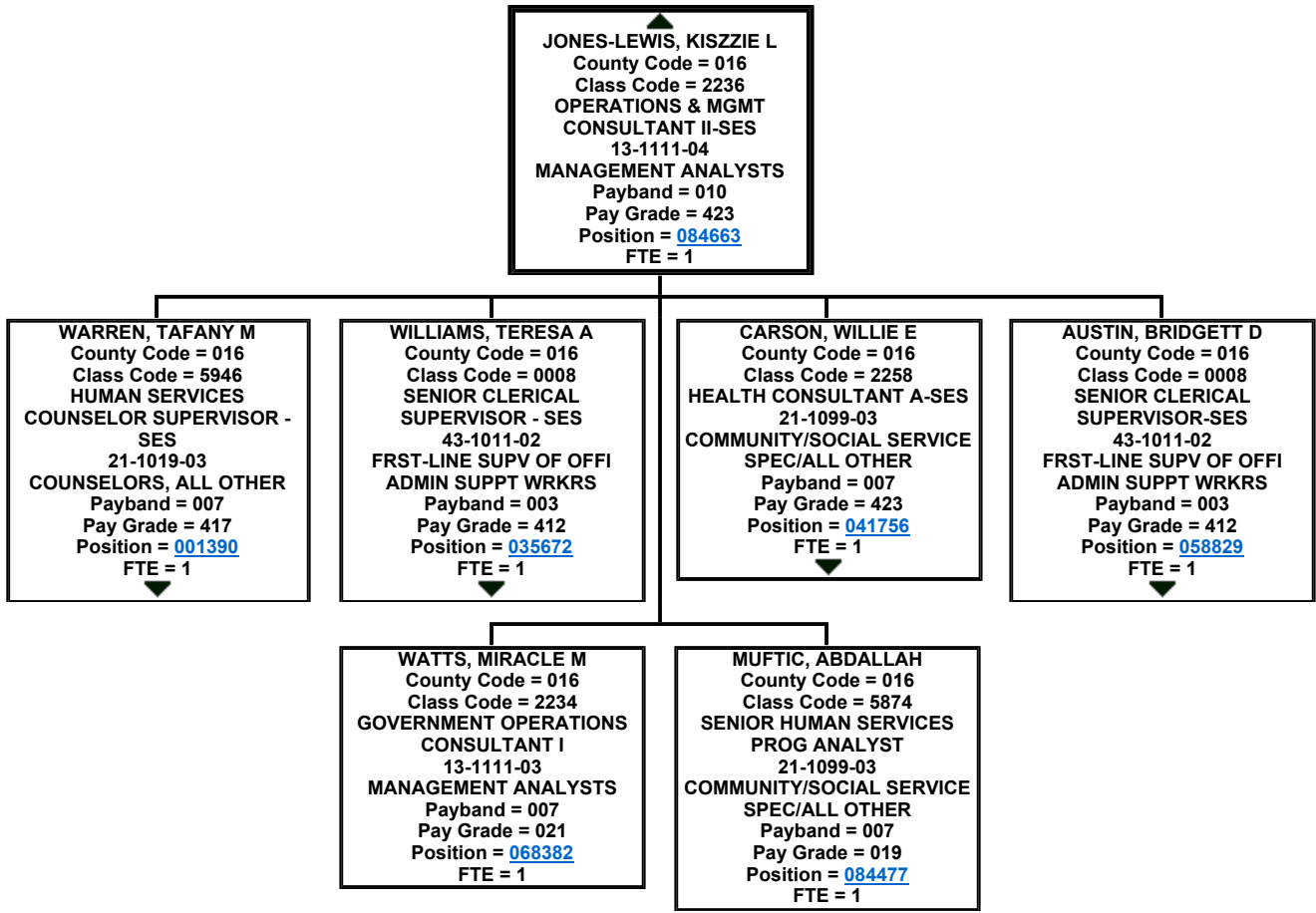
CHD 16 - Duval County Health Department

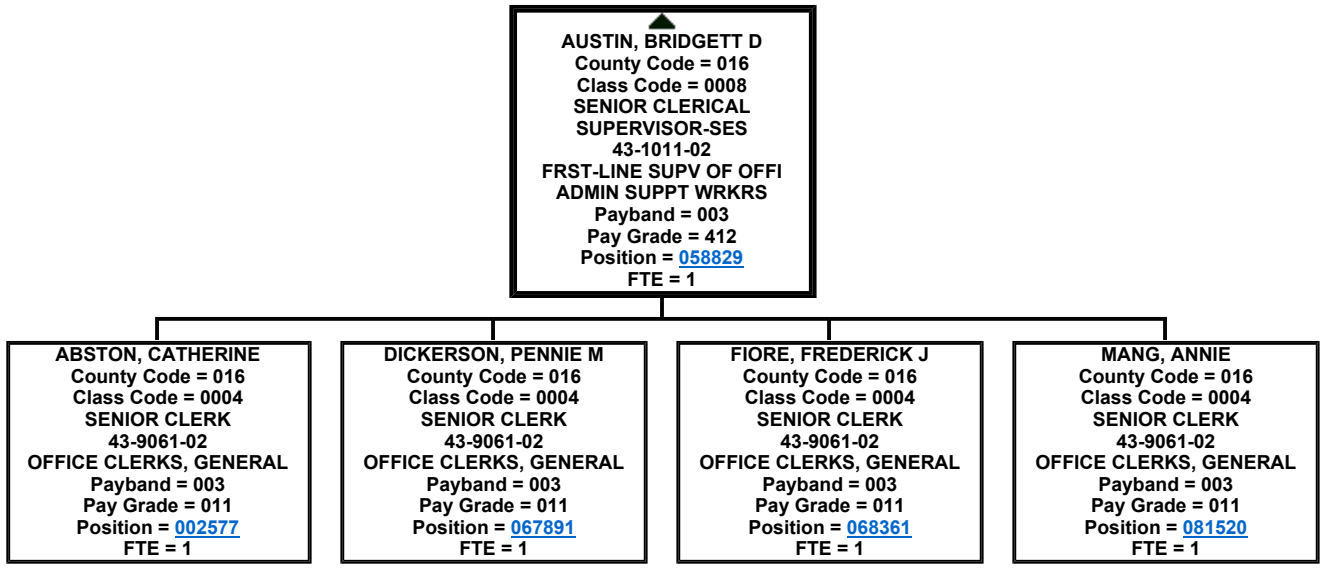
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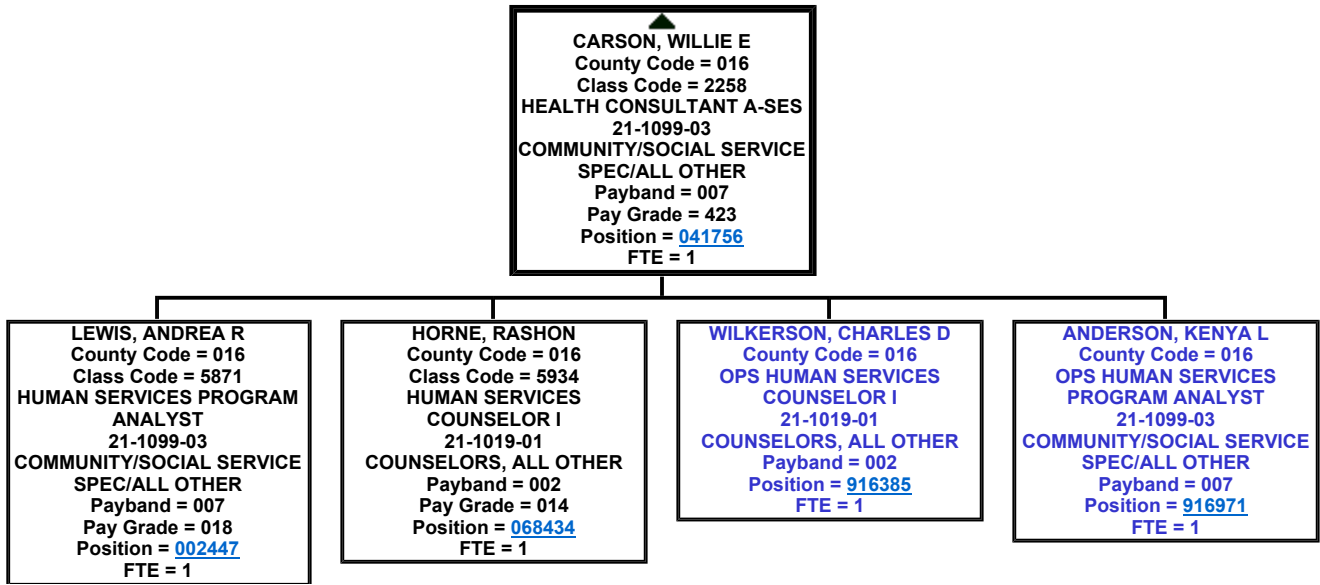
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

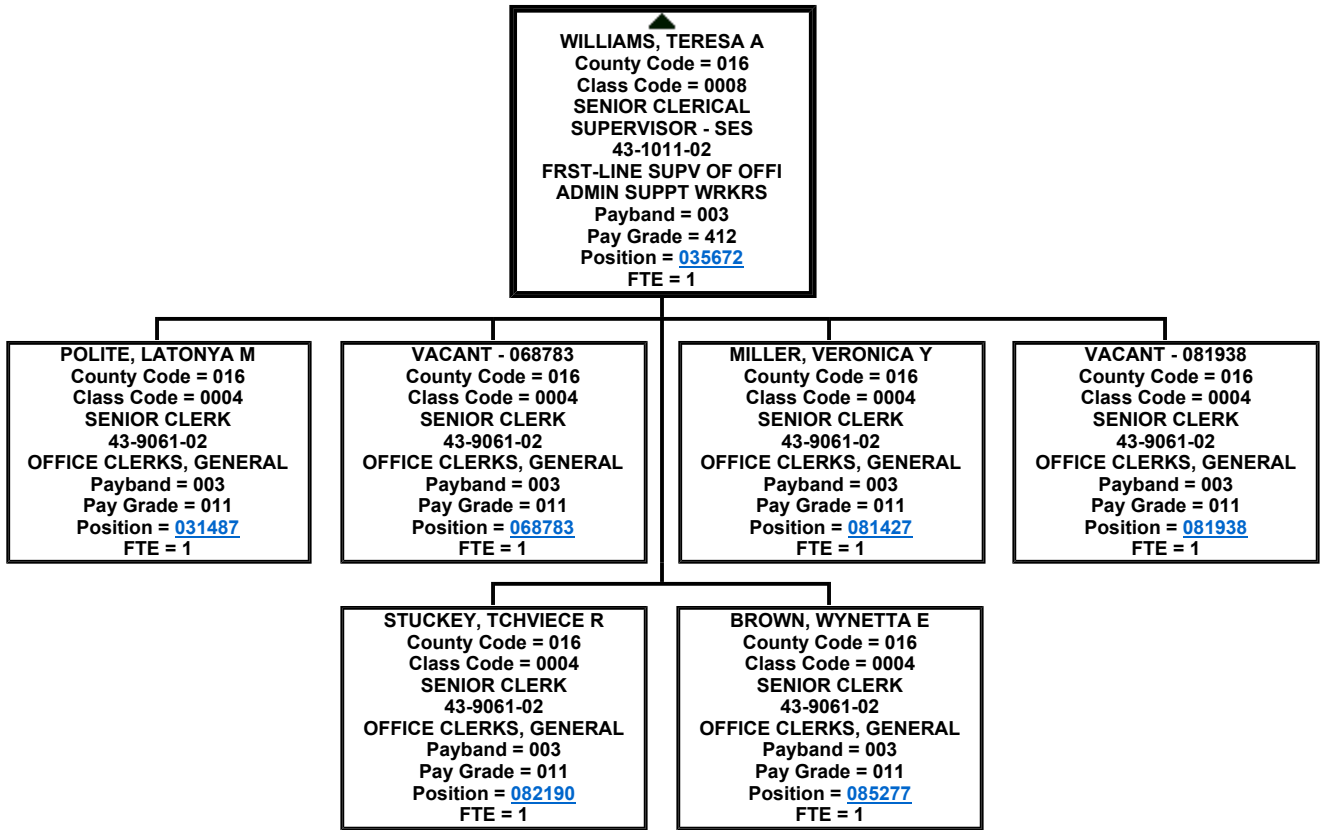


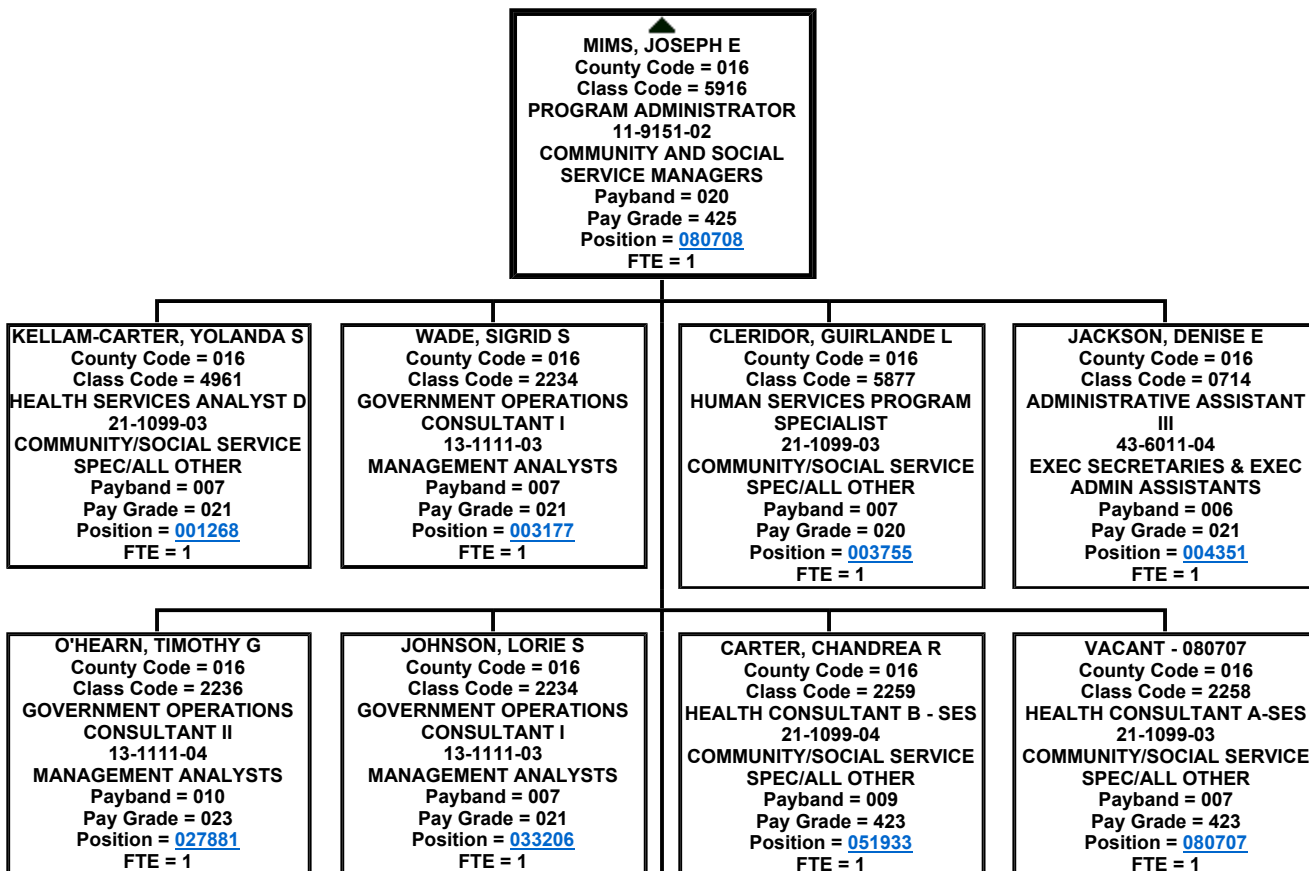
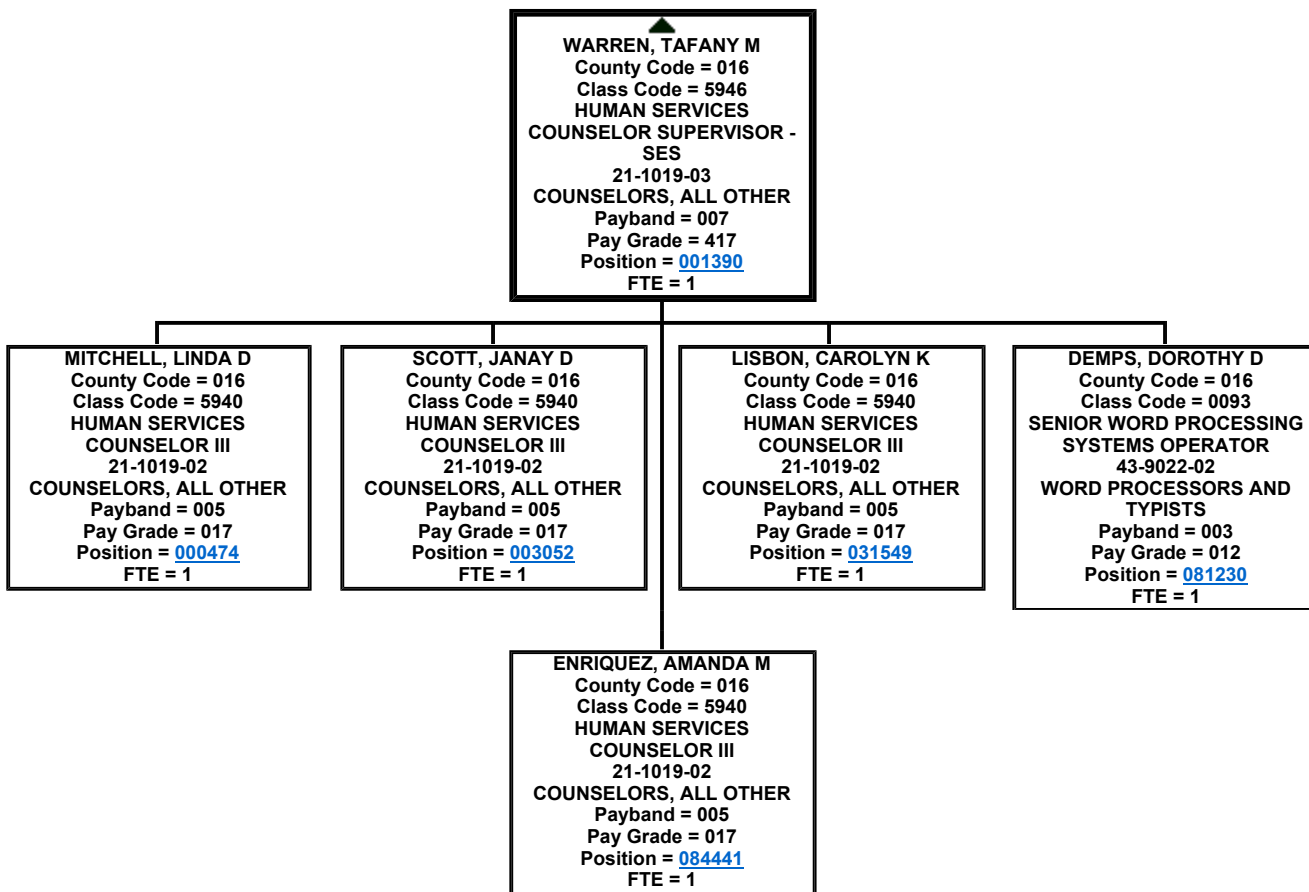


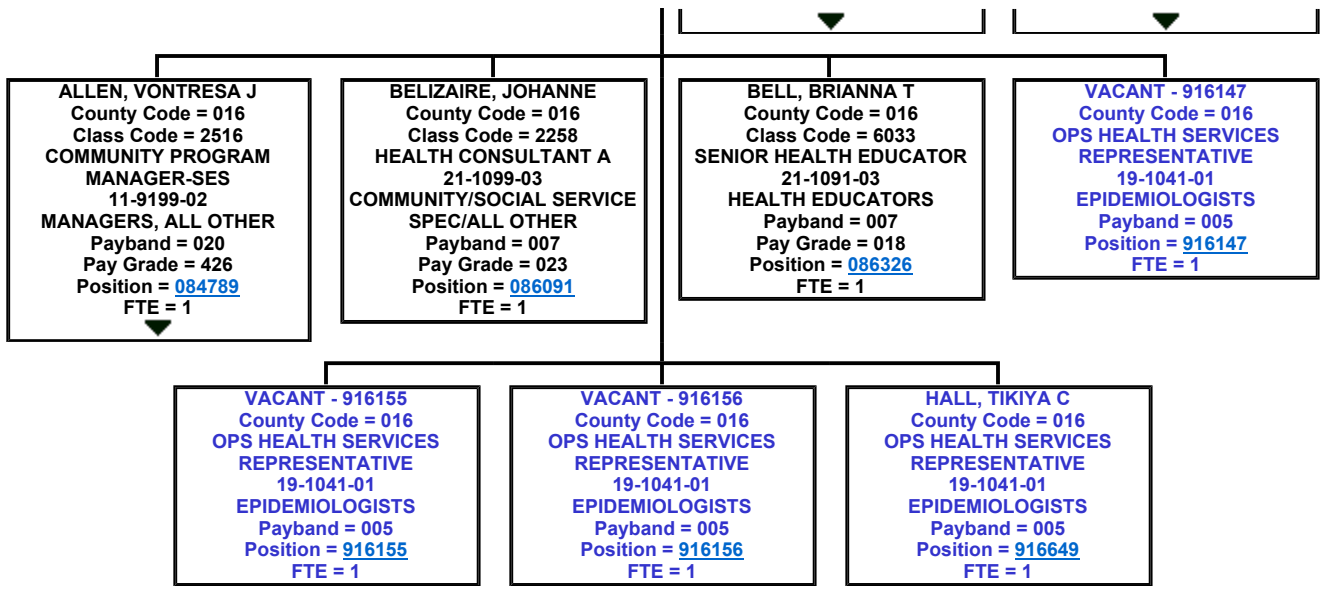


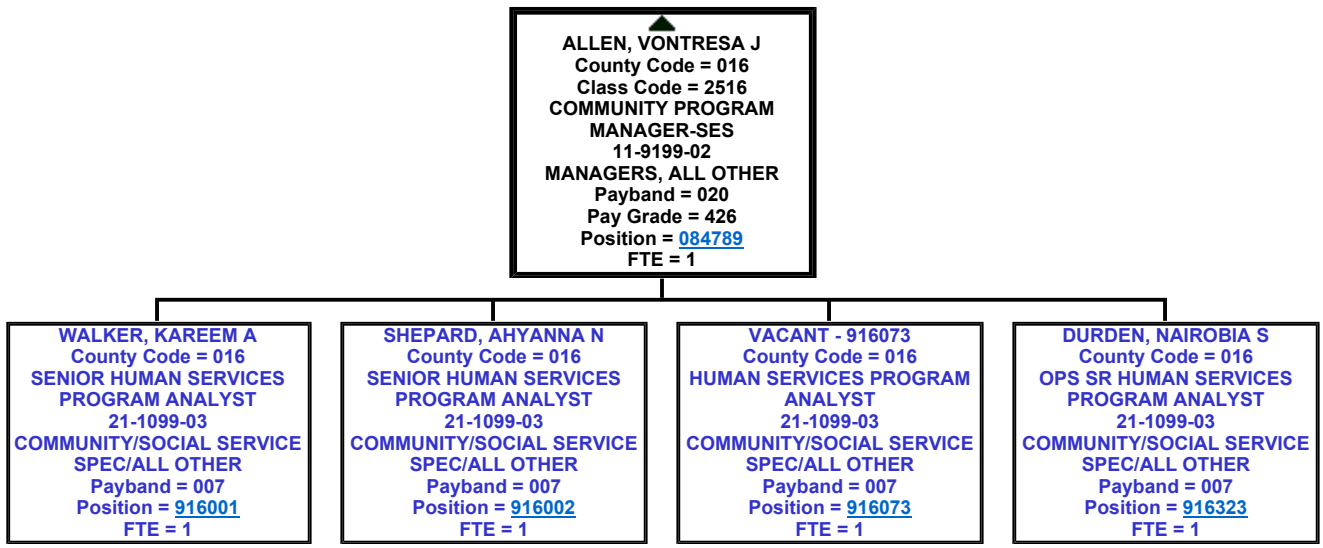


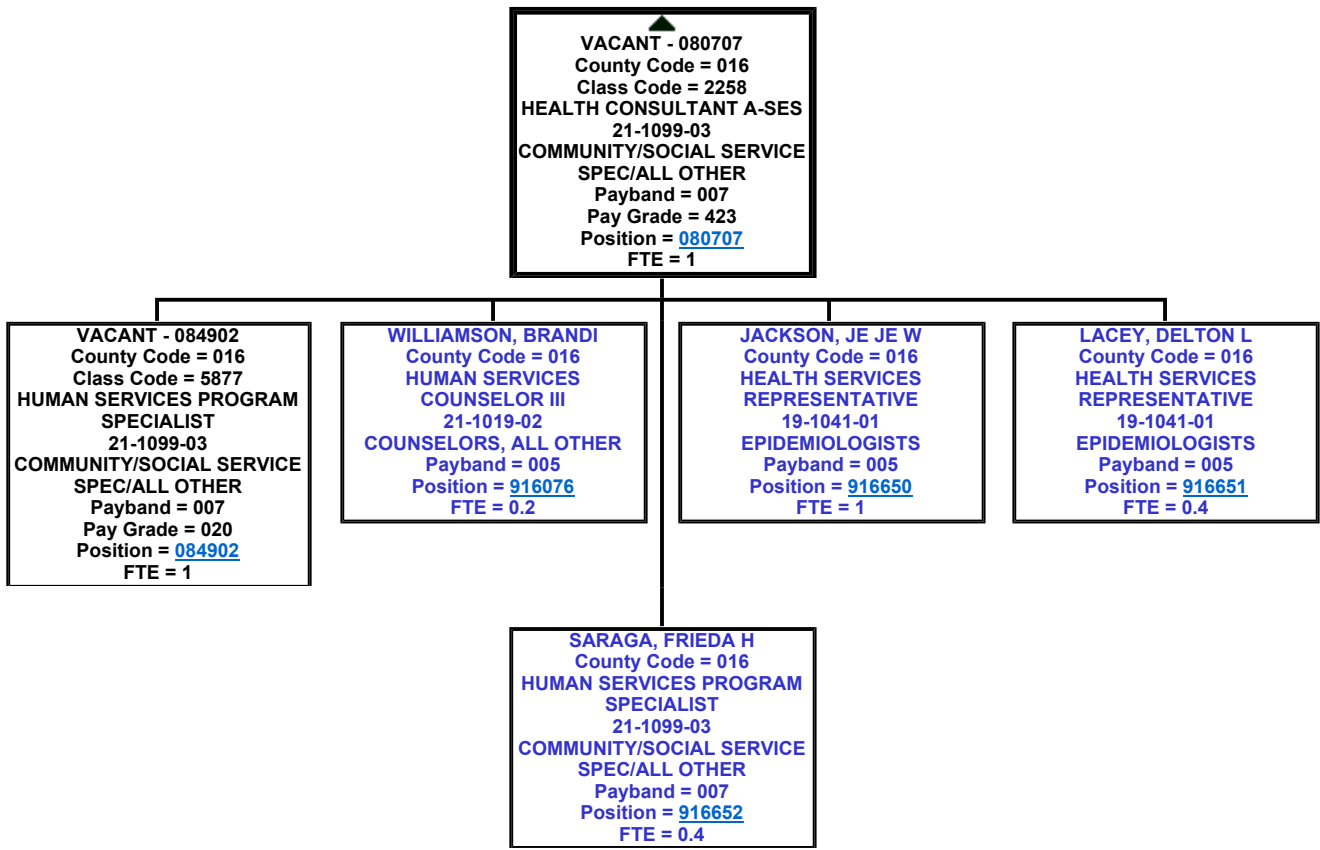


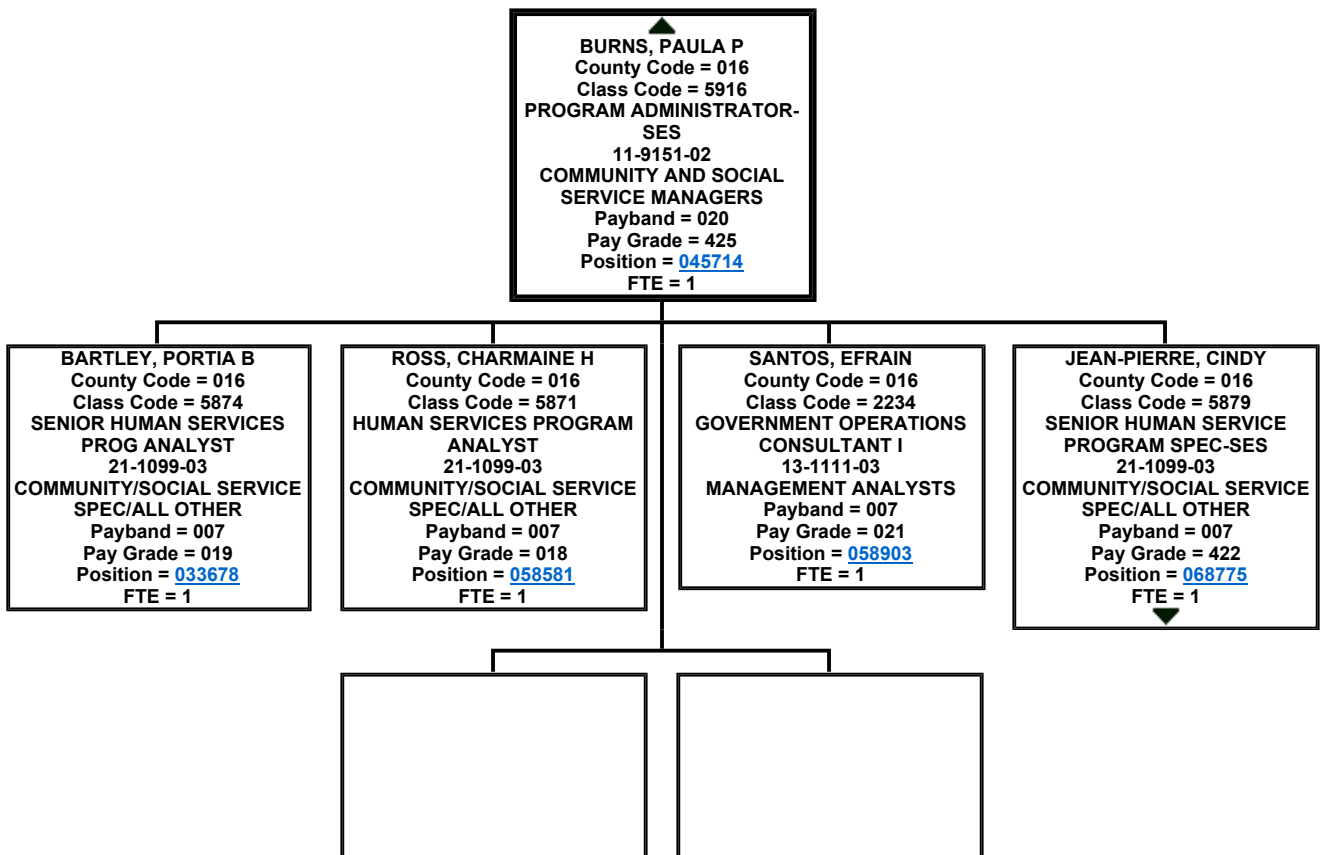
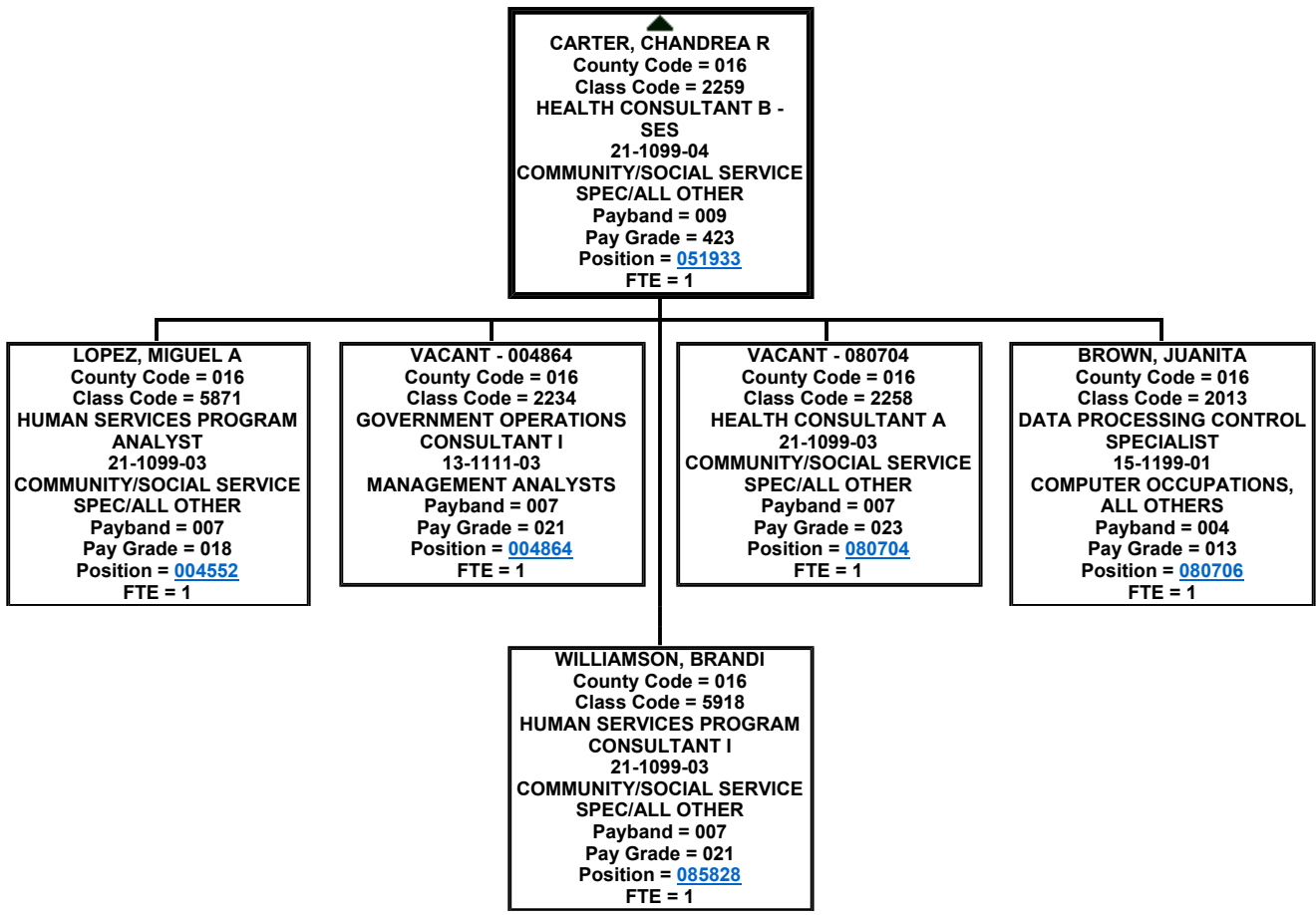






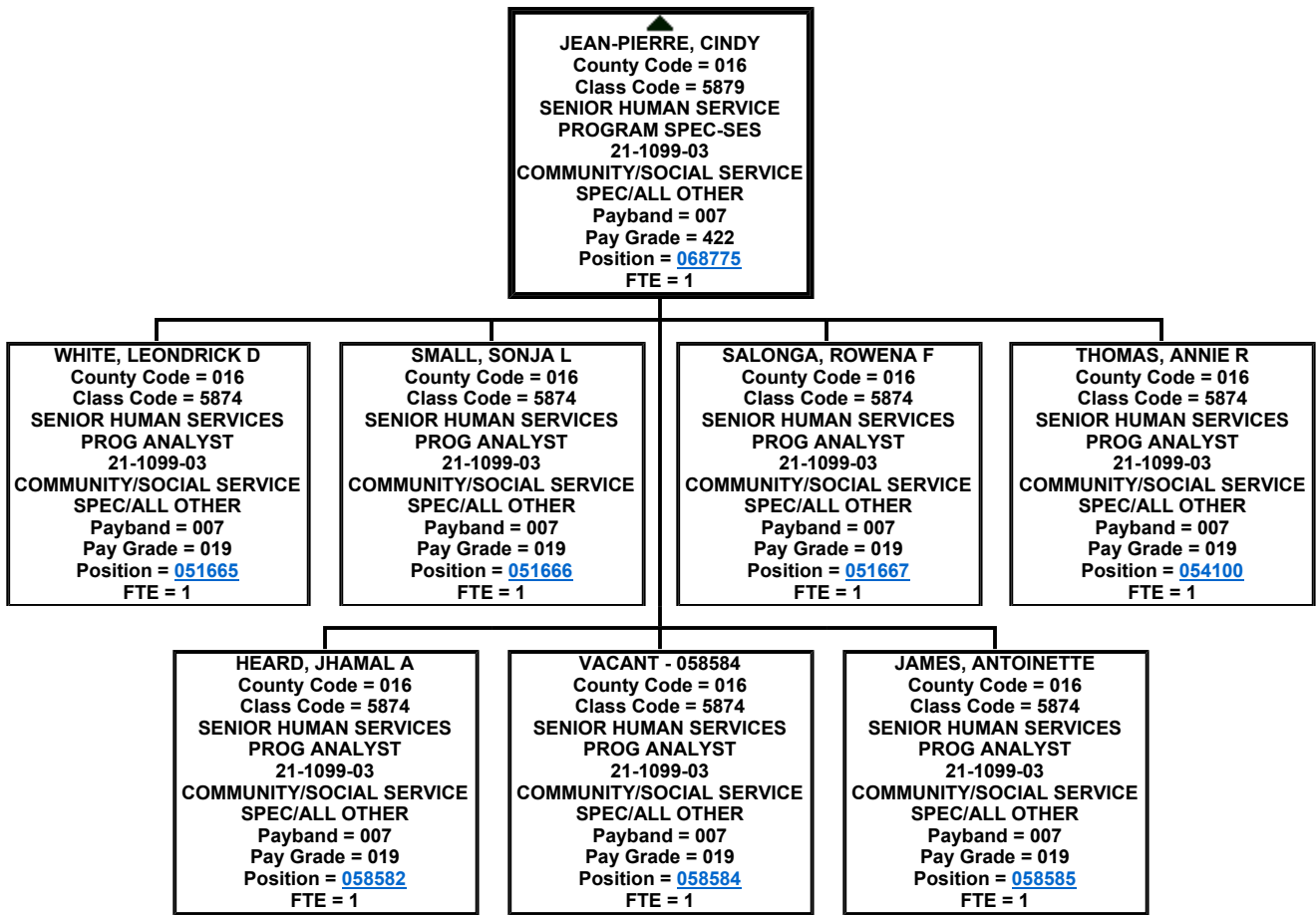


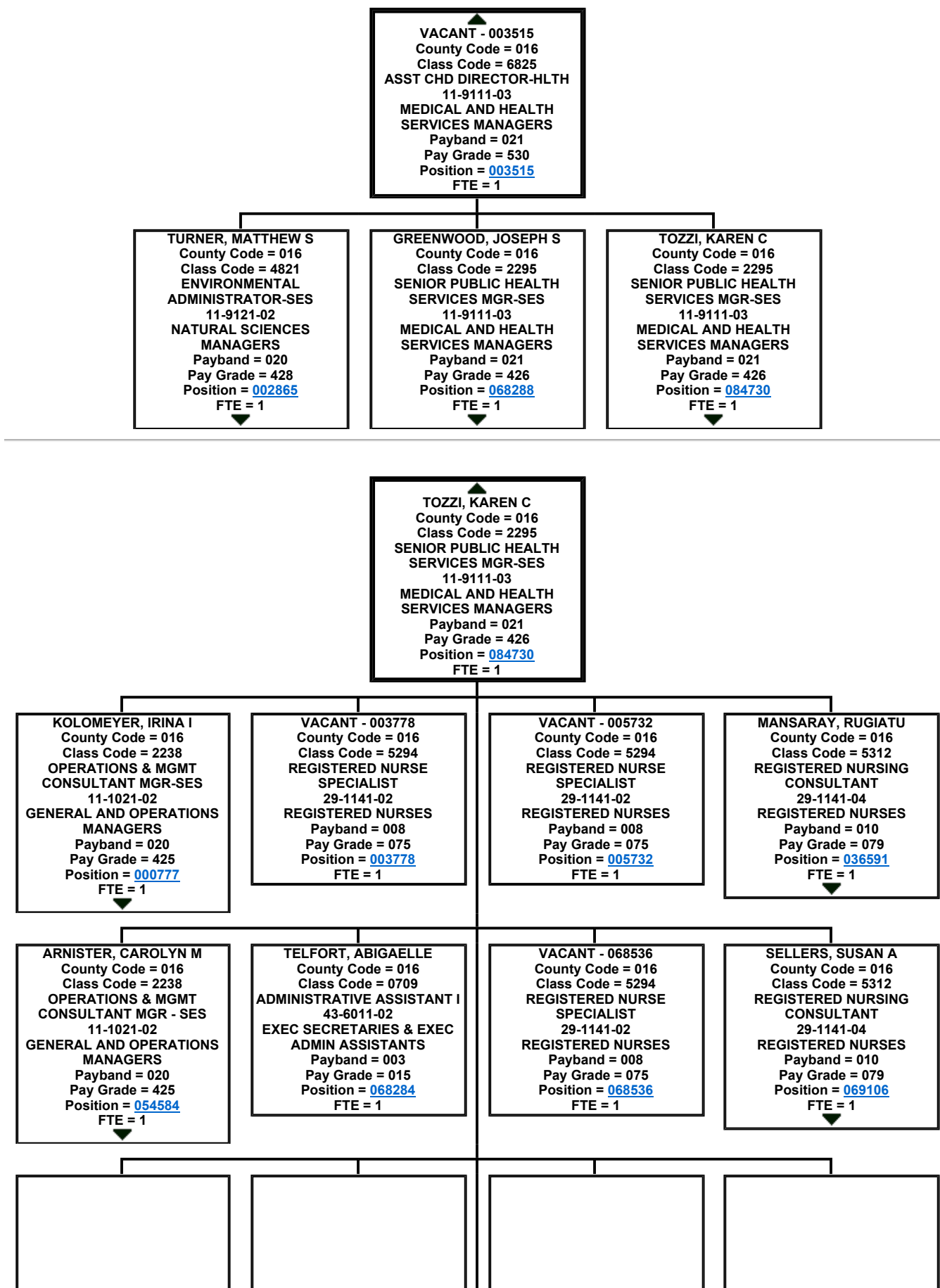


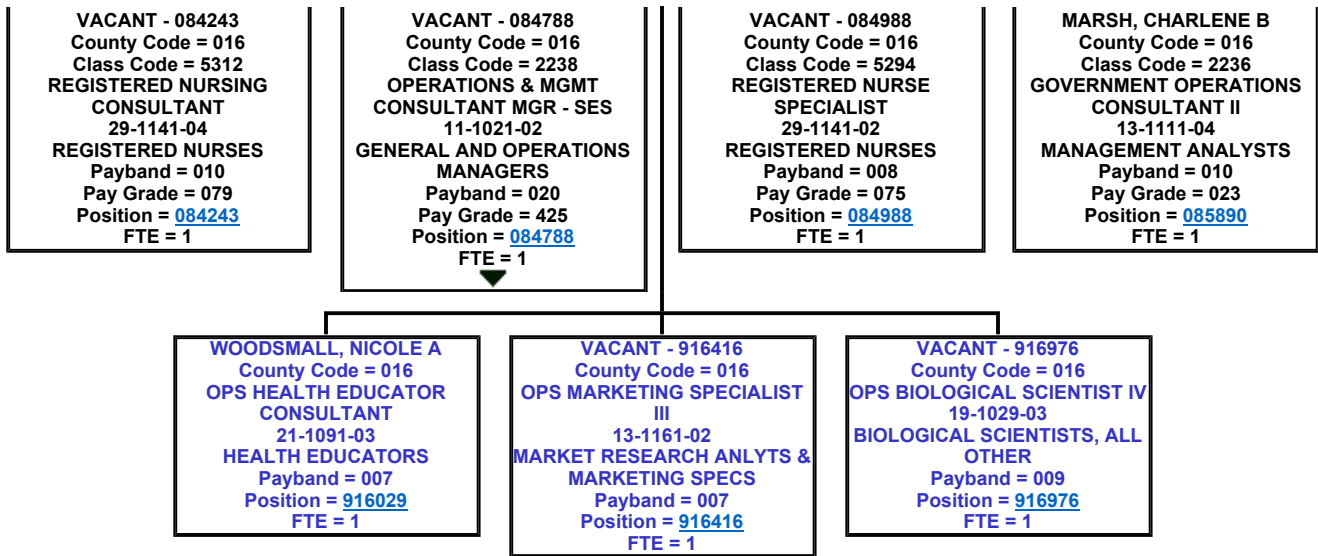


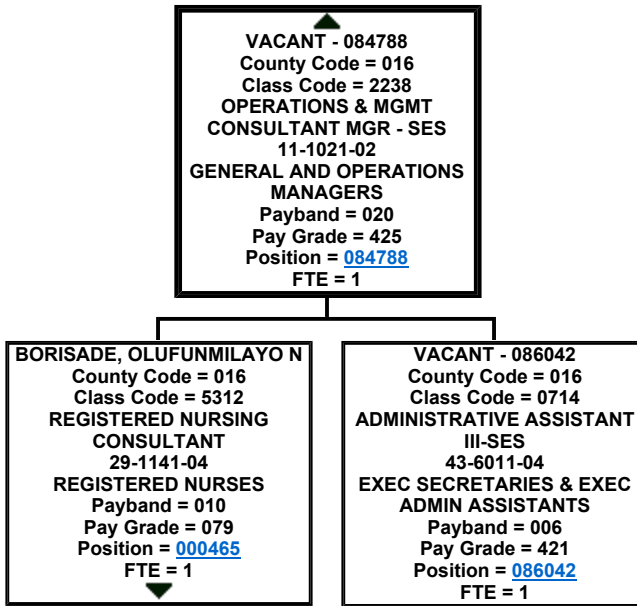
JOHNSON HOLLINS, CHERYL
County Code = 016
Class Code = 0093
**SENIOR WORD PROCESSING
SYSTEMS OPERATOR**
43-9022-02
**WORD PROCESSORS AND
TYPISTS**
Payband = 003
Pay Grade = 012
Position = [085033](#)
FTE = 1

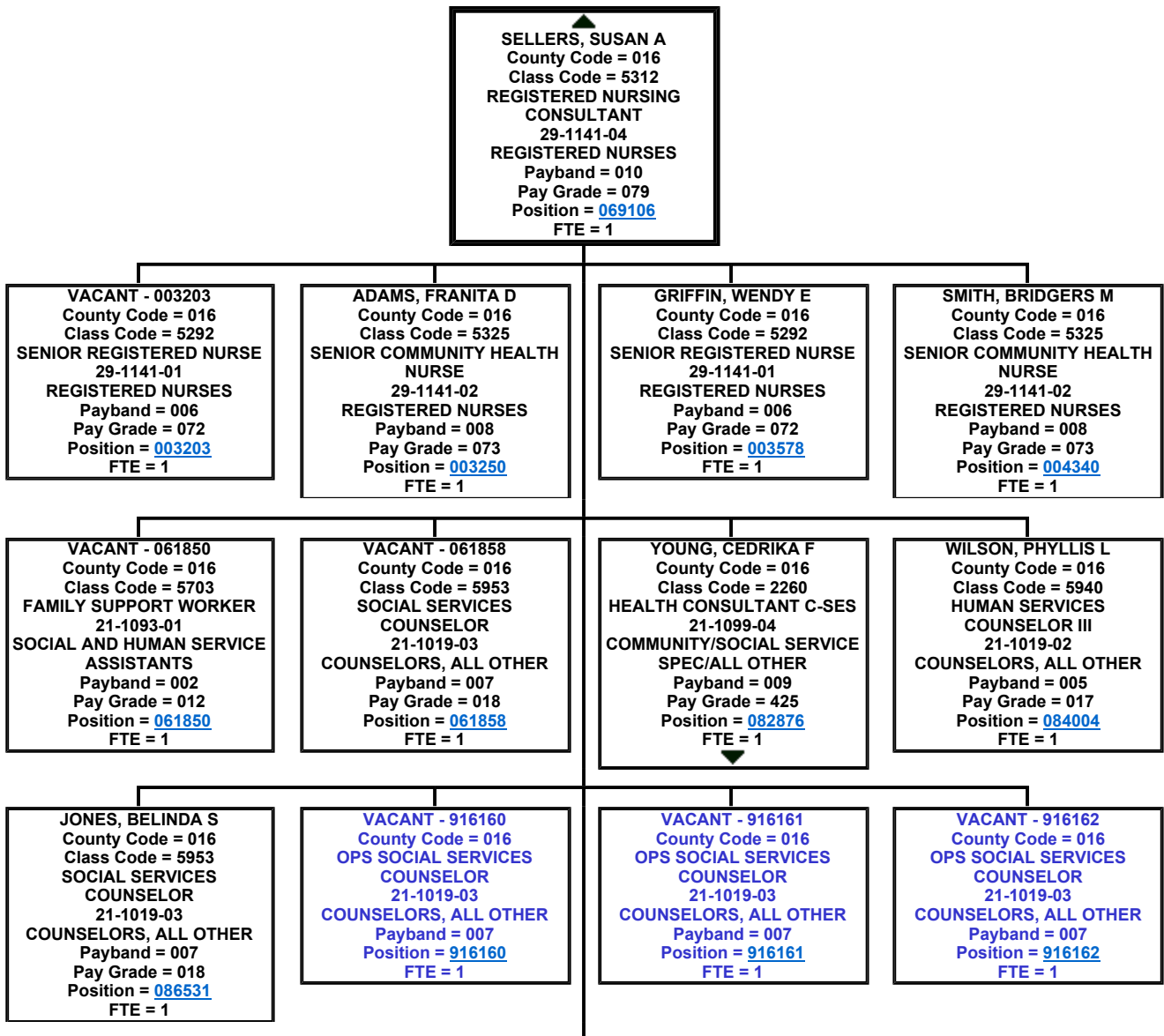
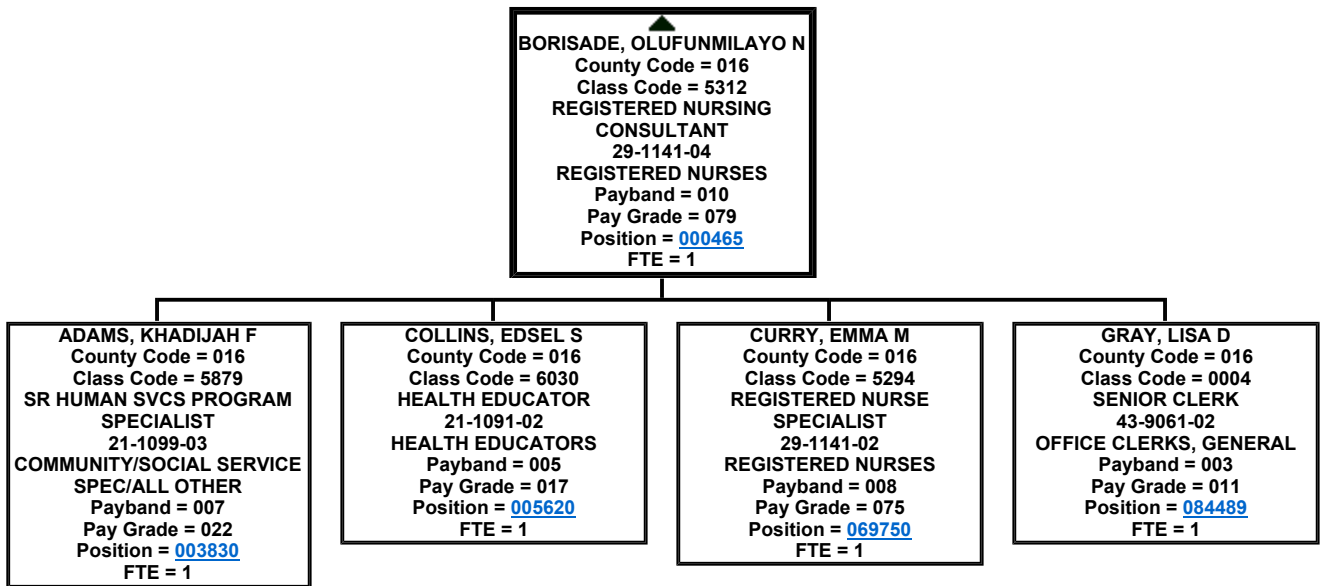
GATLIN, MEREDITH D
County Code = 016
Class Code = 0093
**SENIOR WORD PROCESSING
SYSTEMS OPERATOR**
43-9022-02
**WORD PROCESSORS AND
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Payband = 003
Pay Grade = 012
Position = [085836](#)
FTE = 1



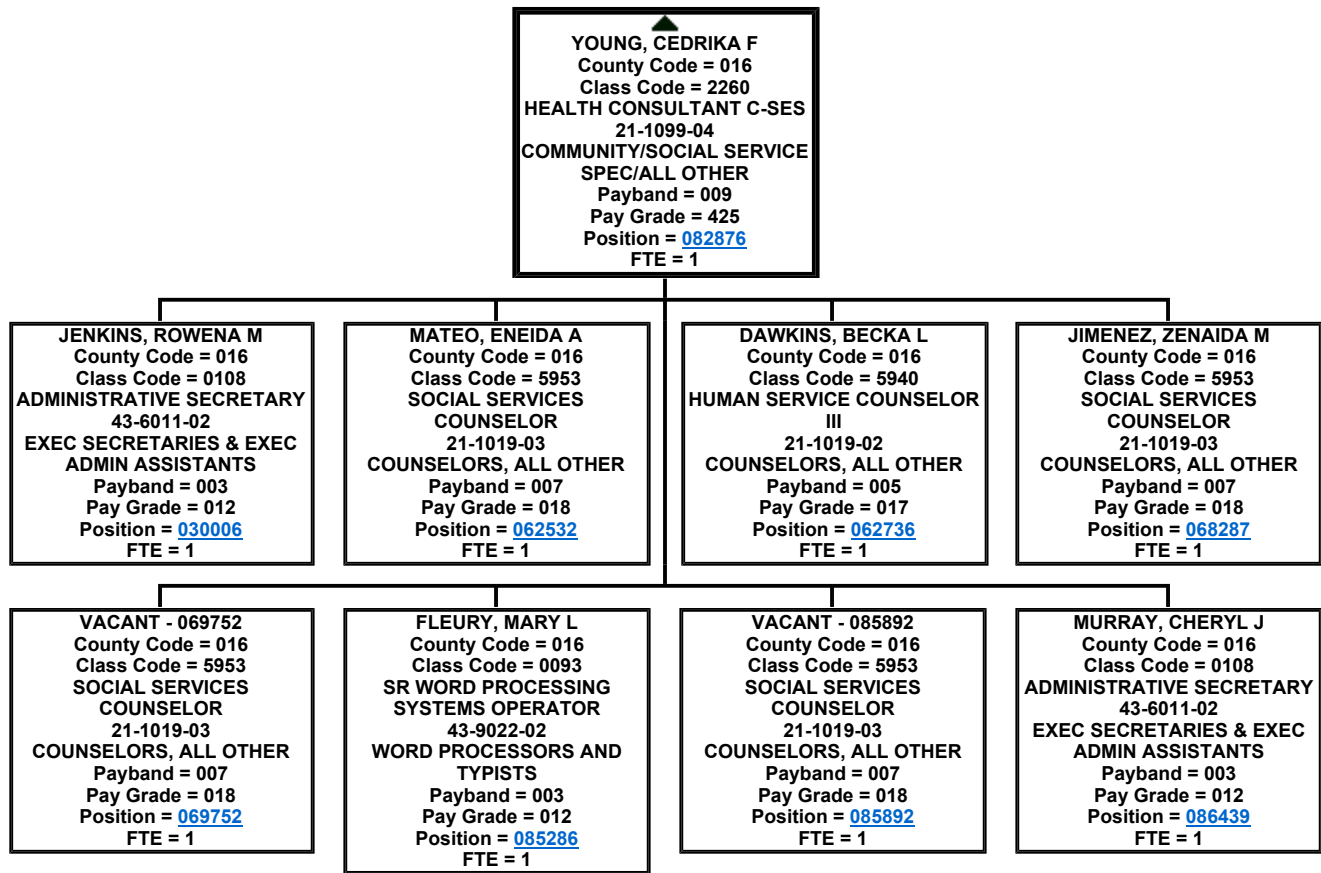


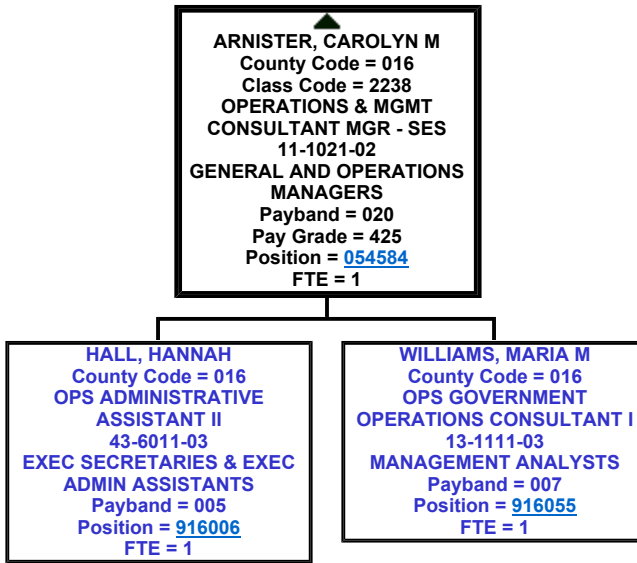


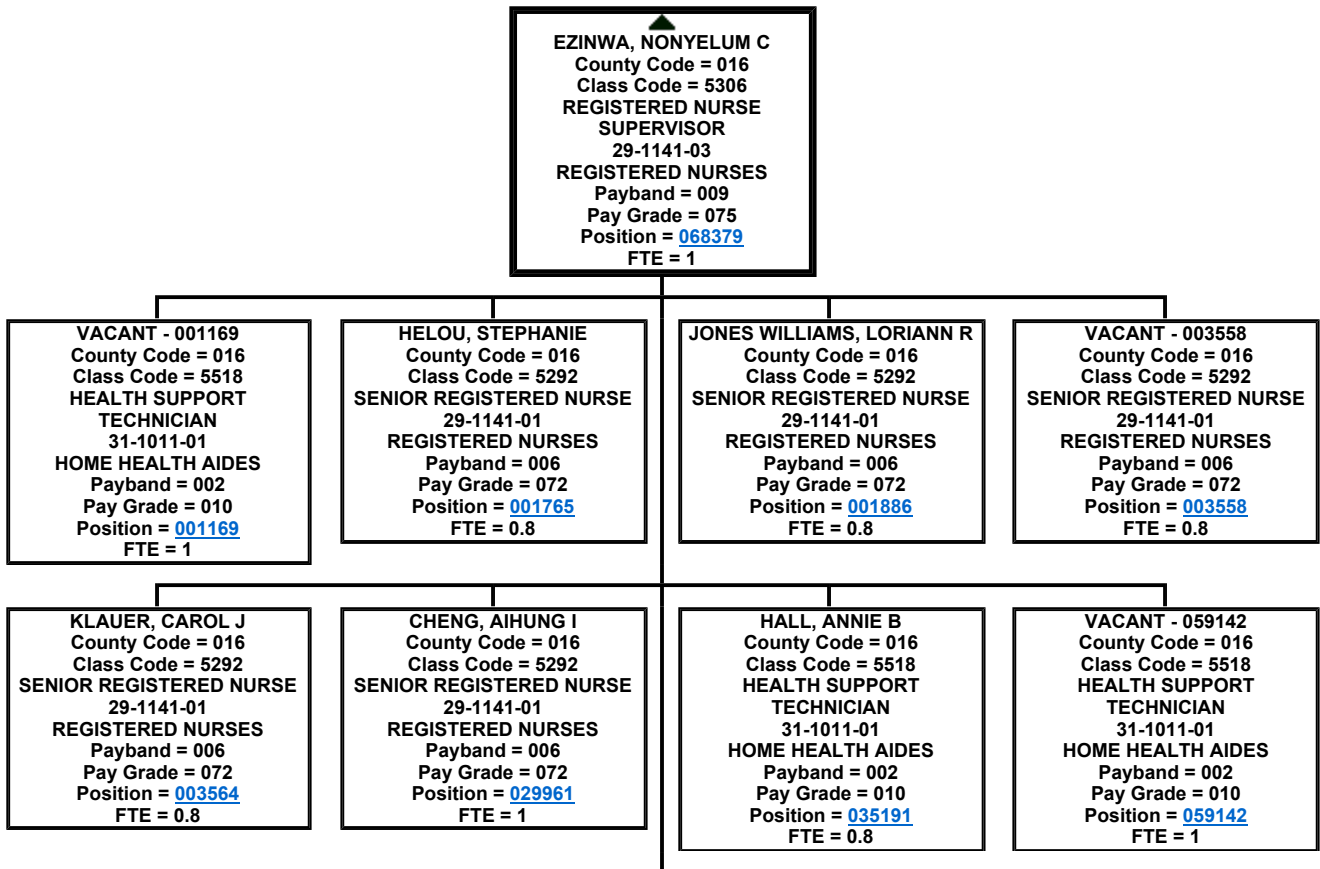
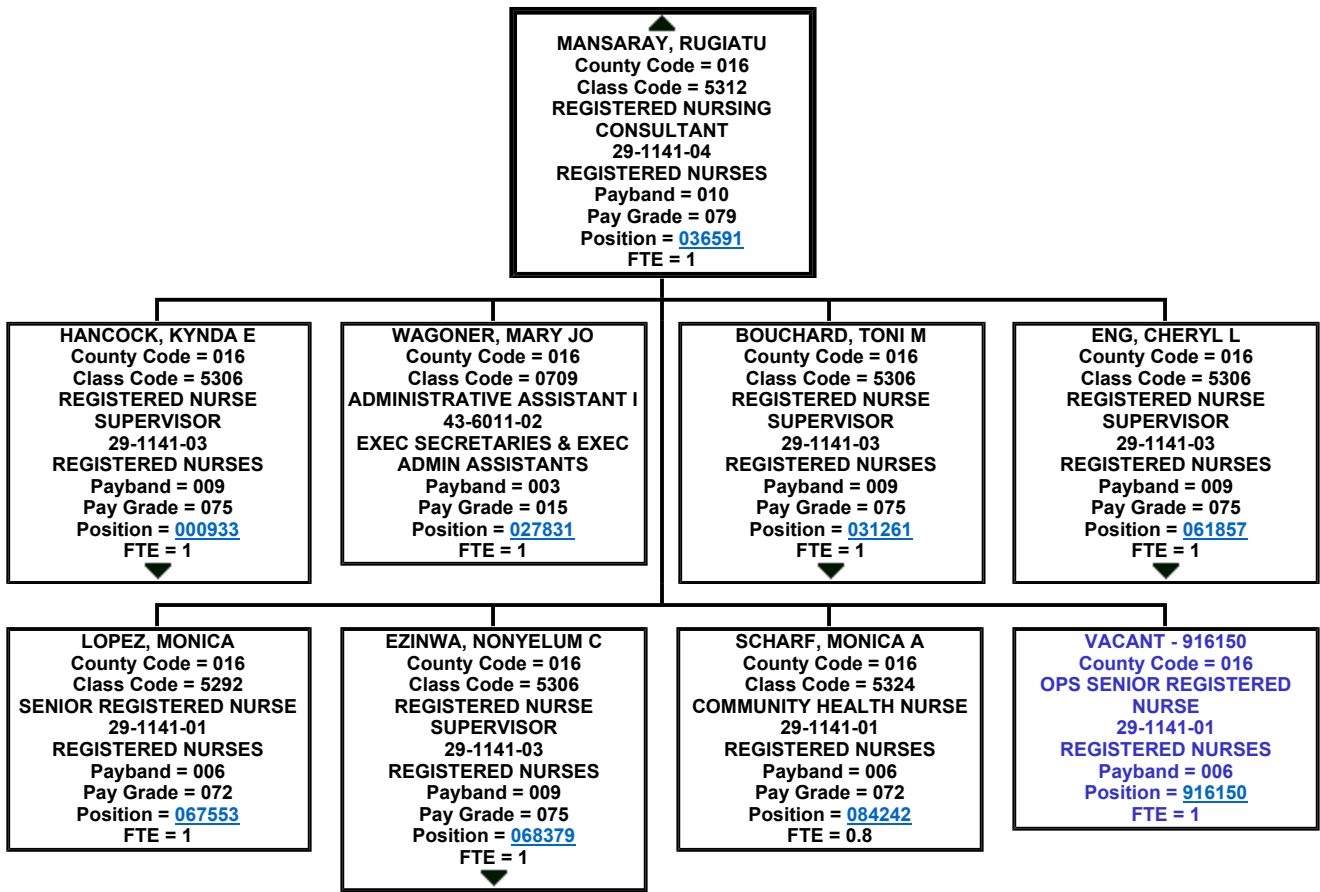




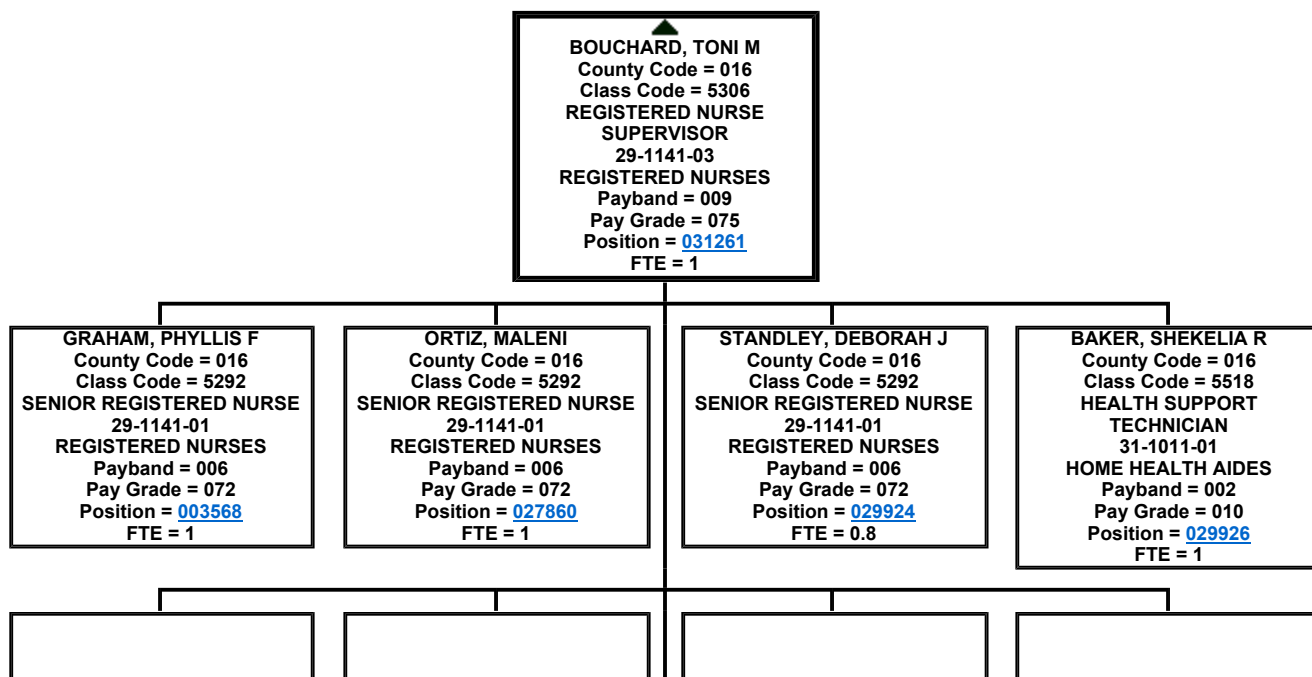
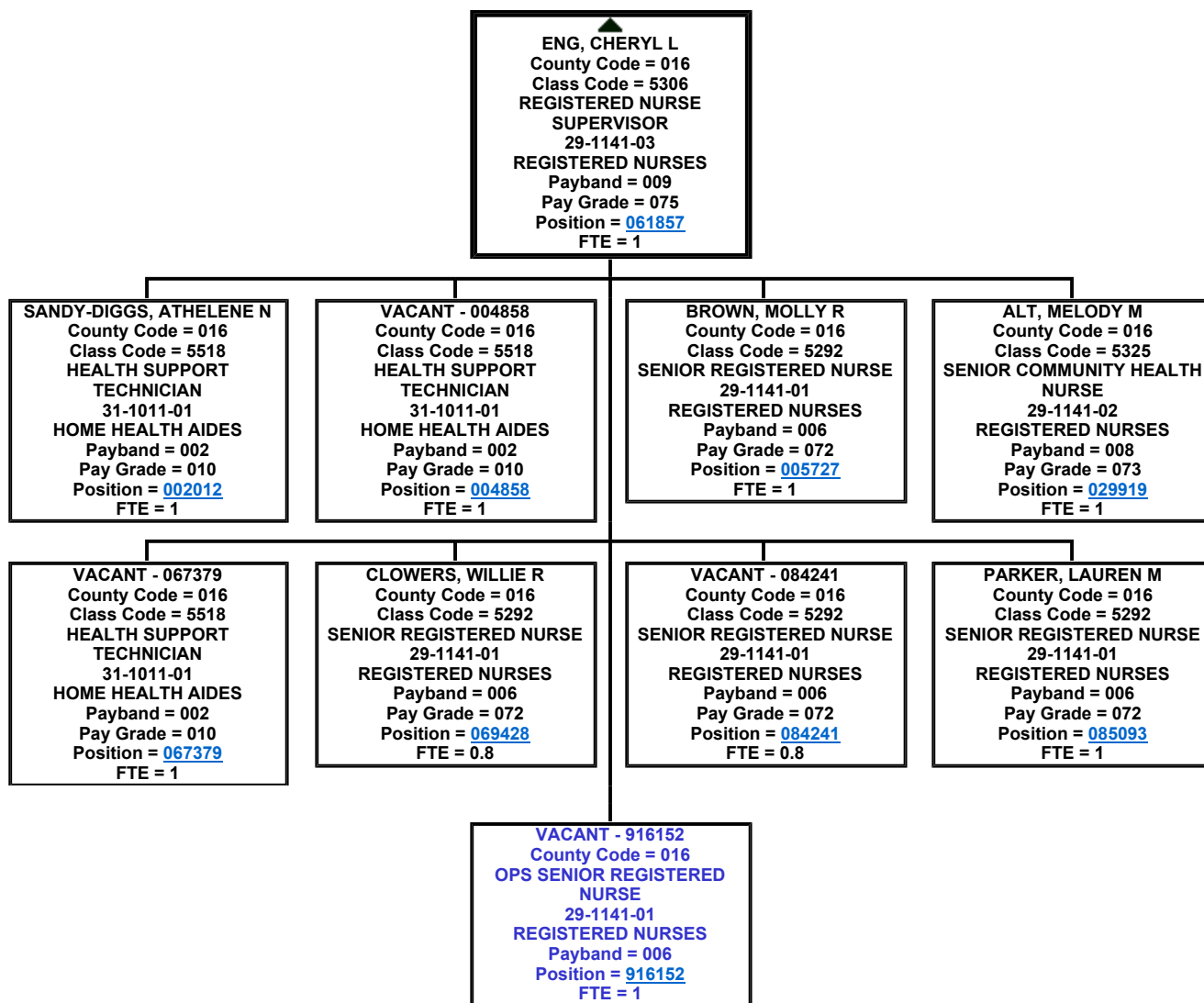
VACANT - 916687
County Code = 016
OPS SOCIAL SERVICES
COUNSELOR
21-1019-03
COUNSELORS, ALL OTHER
Payband = 007
Position = 916687
FTE = 1







VACANT - 916153
County Code = 016
OPS SENIOR REGISTERED
NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = 916153
FTE = 1



VACANT - 033204
 County Code = 016
 Class Code = 5292
 SENIOR REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [033204](#)
 FTE = 1

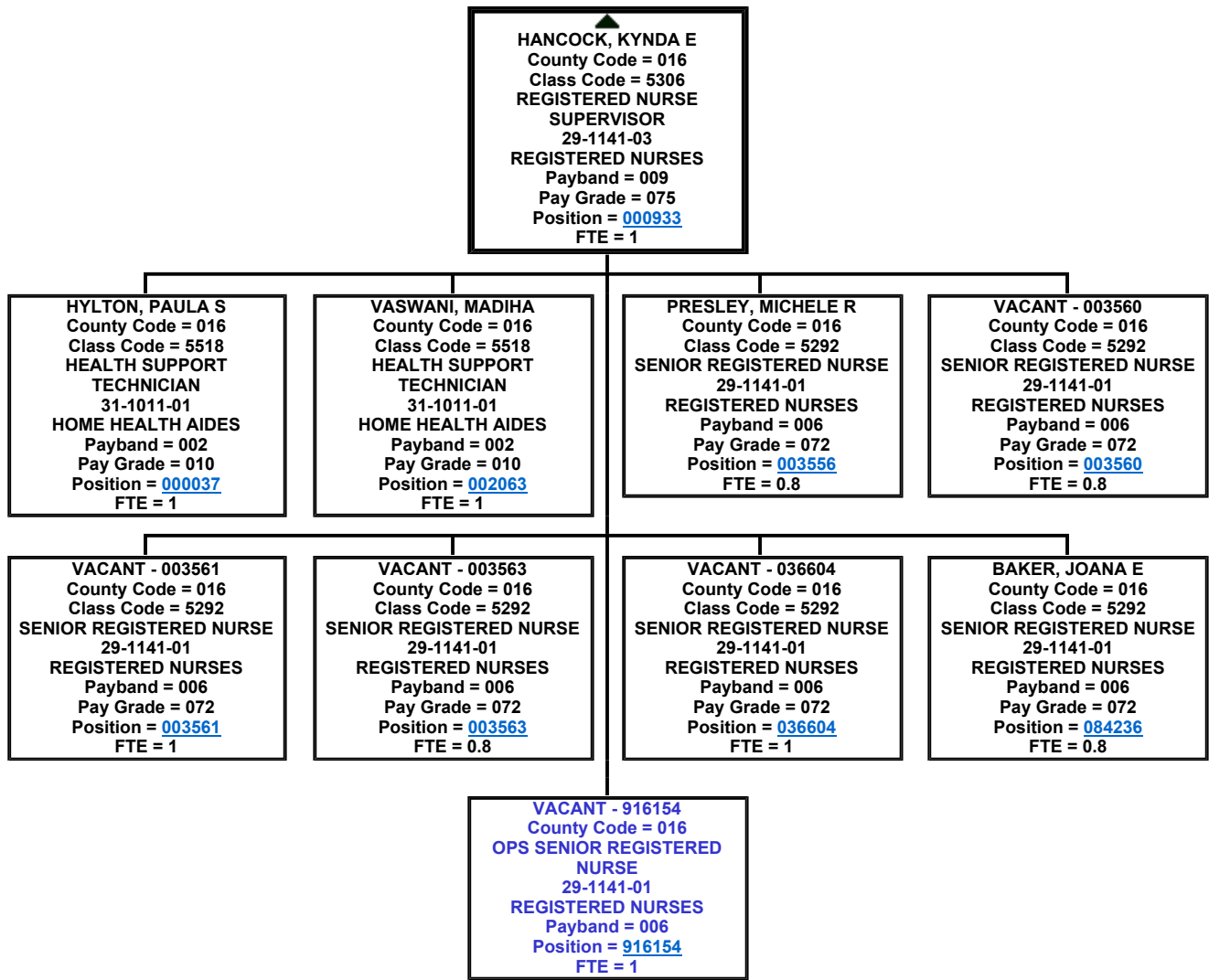
OLIVER, SAMANTHA N
 County Code = 016
 Class Code = 5518
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [035192](#)
 FTE = 1

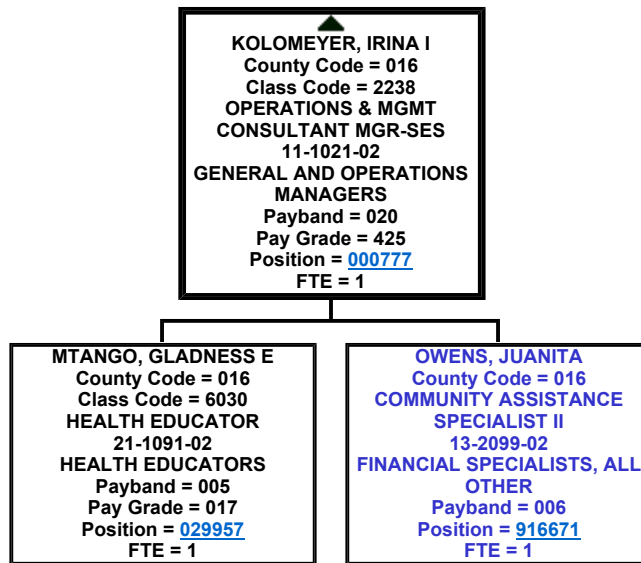
VACANT - 067399
 County Code = 016
 Class Code = 5518
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [067399](#)
 FTE = 1

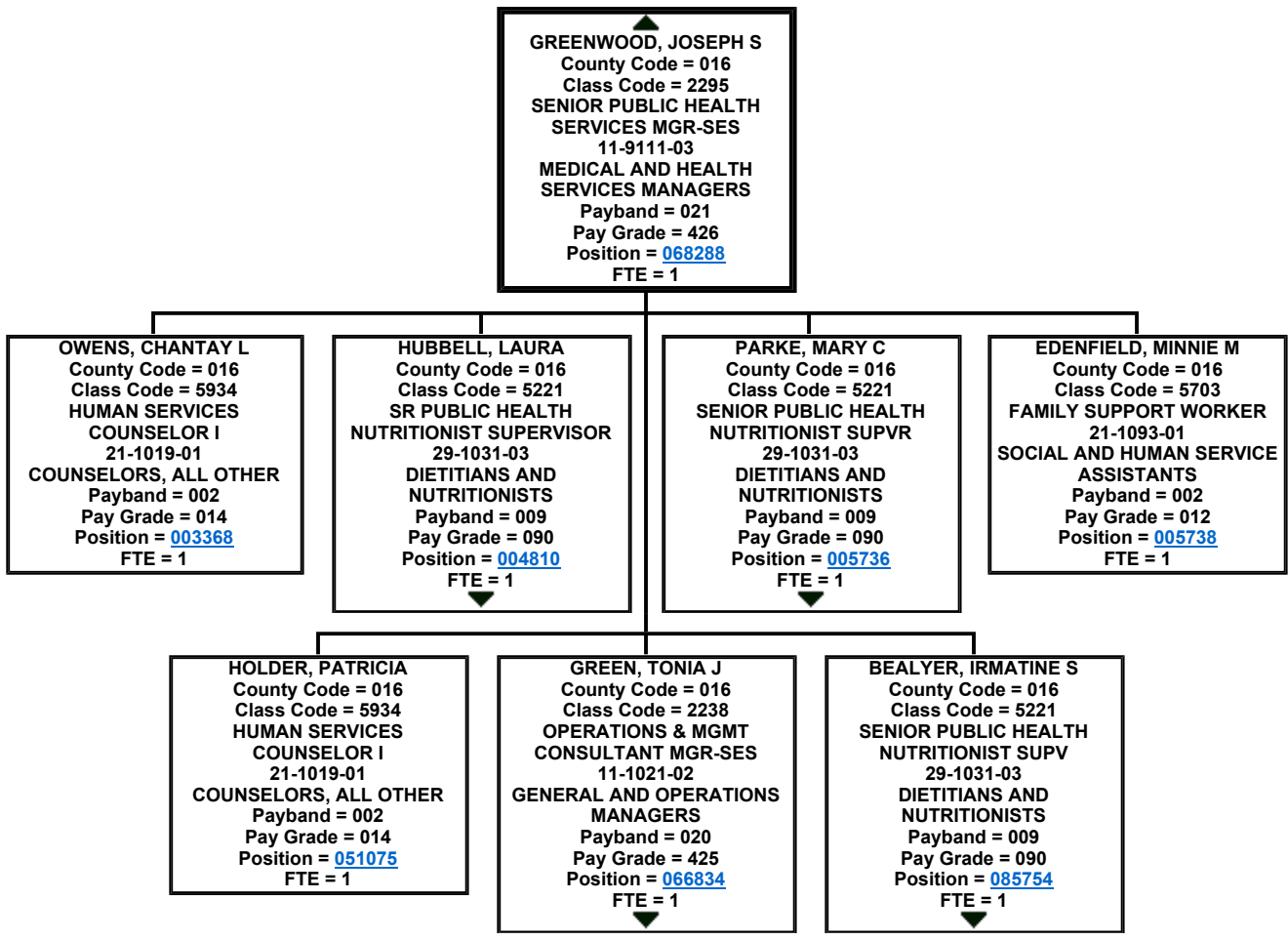
VACANT - 069431
 County Code = 016
 Class Code = 5292
 SENIOR REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [069431](#)
 FTE = 0.8

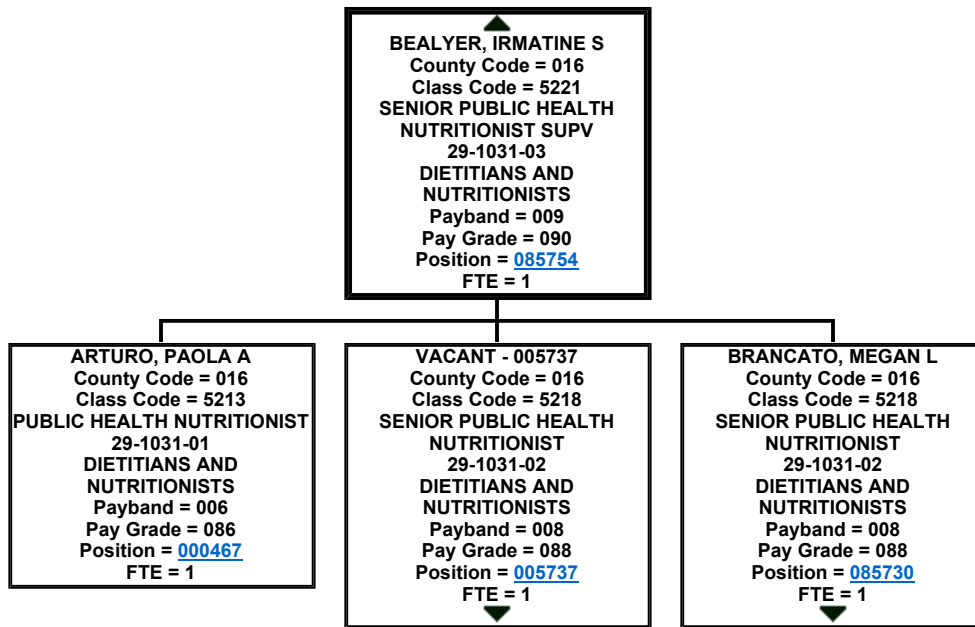
AYILEKA, BANKE A
 County Code = 016
 Class Code = 5292
 SENIOR REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [086040](#)
 FTE = 0.8

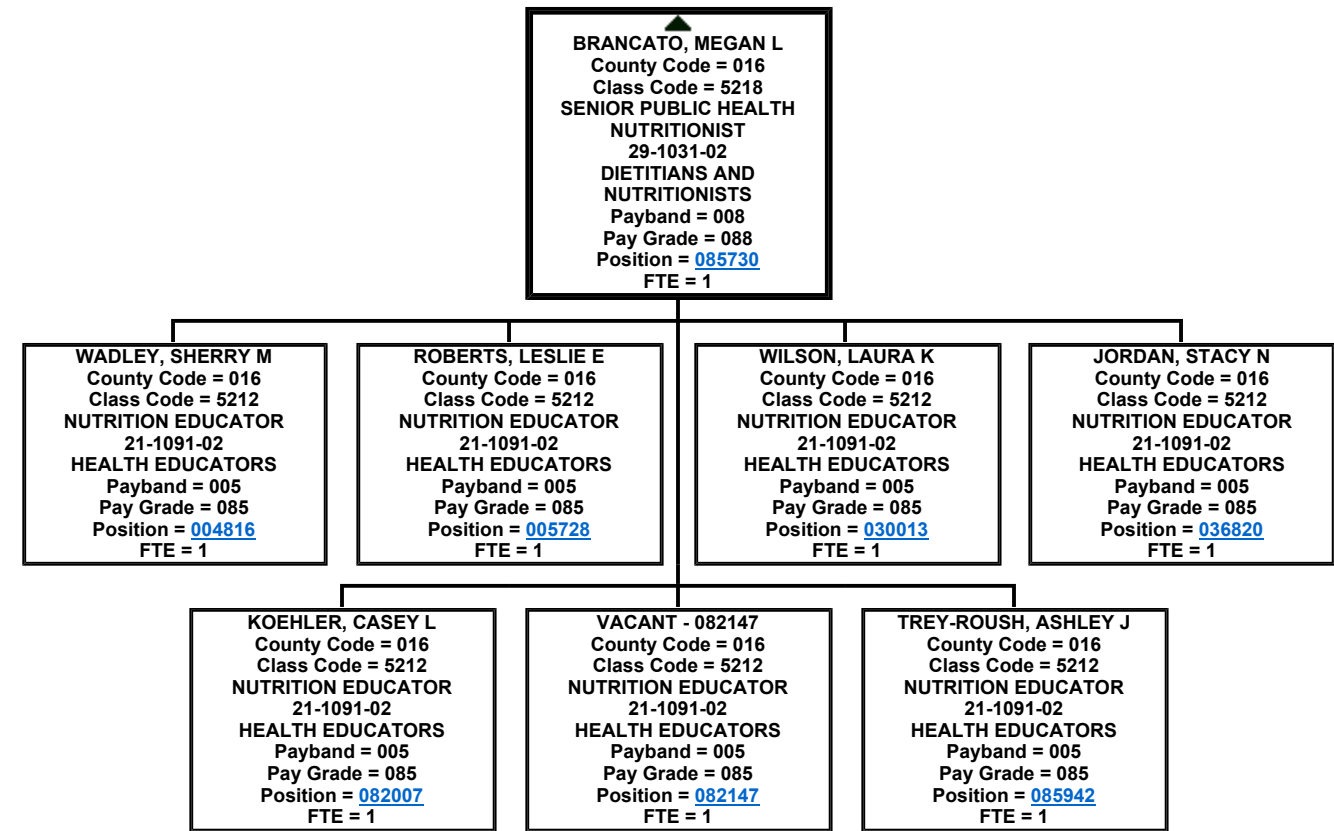
VACANT - 916151
 County Code = 016
 OPS SENIOR REGISTERED
 NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916151](#)
 FTE = 1

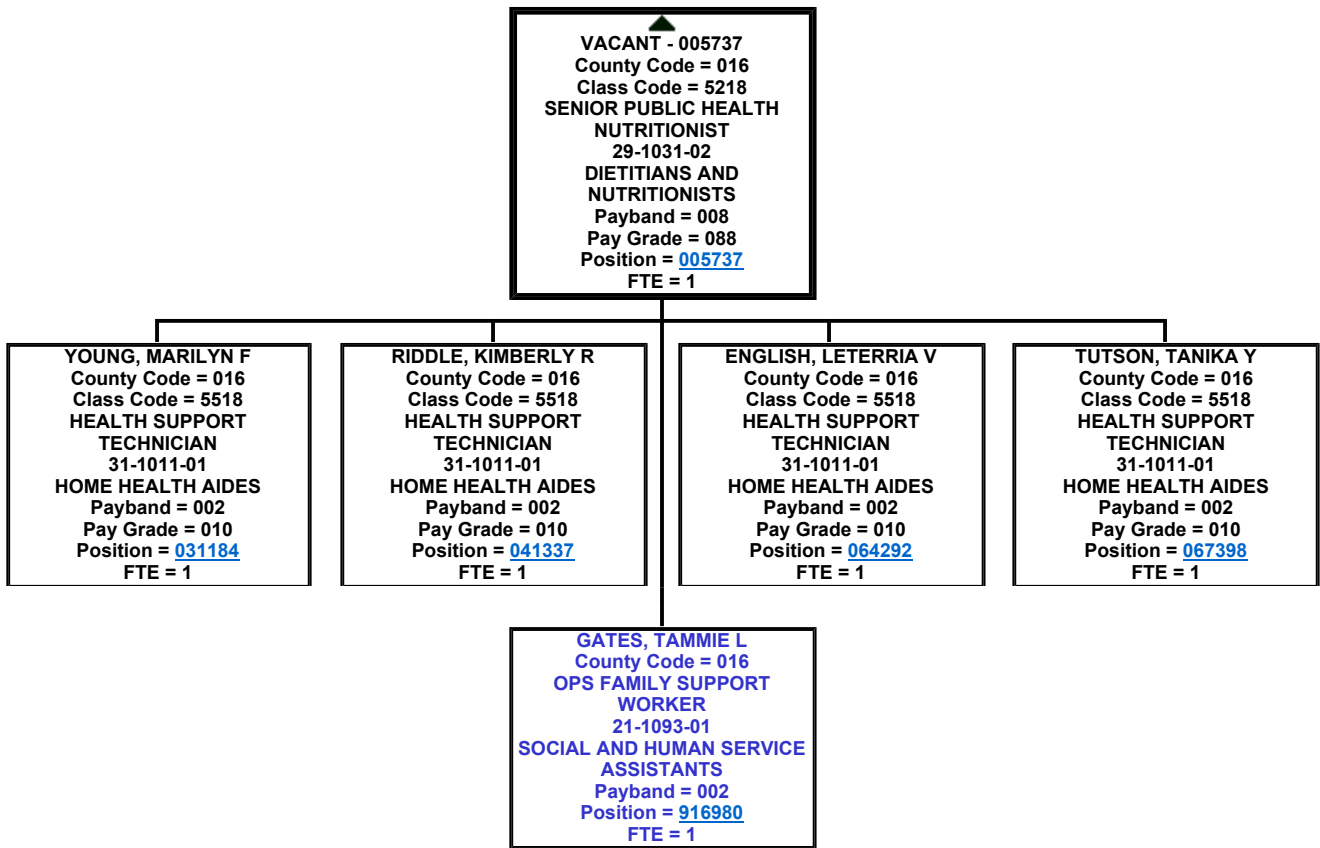


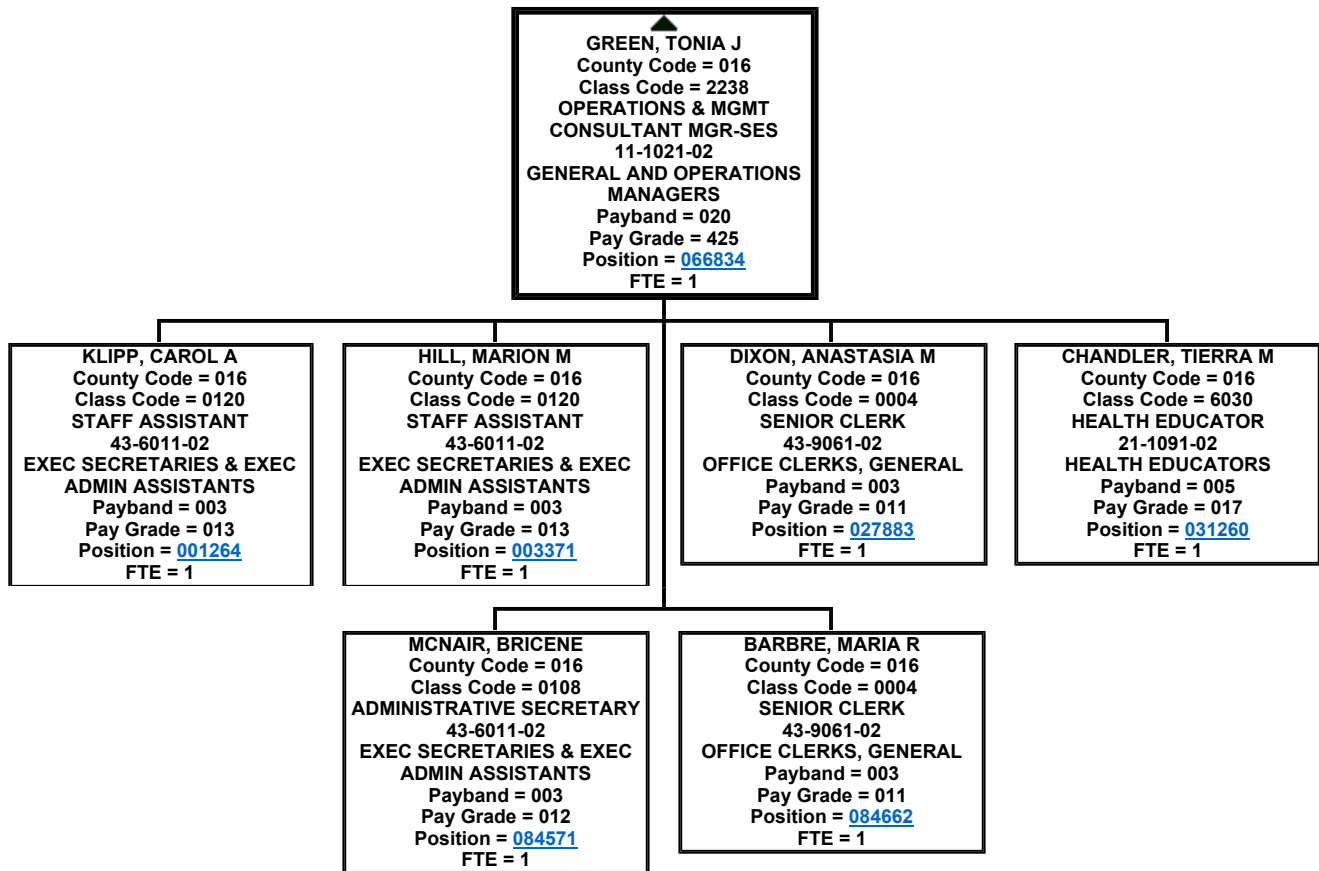


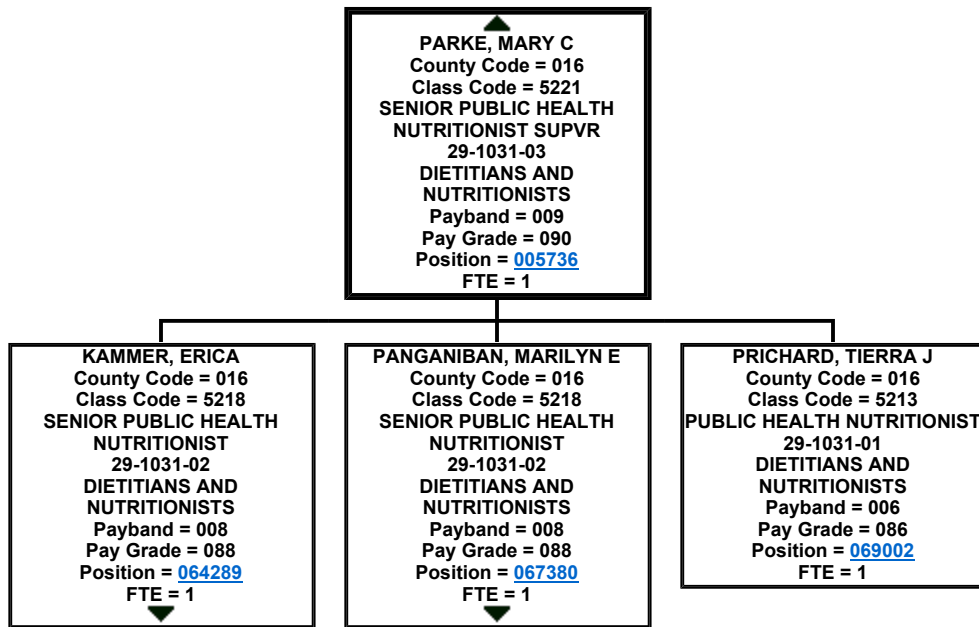


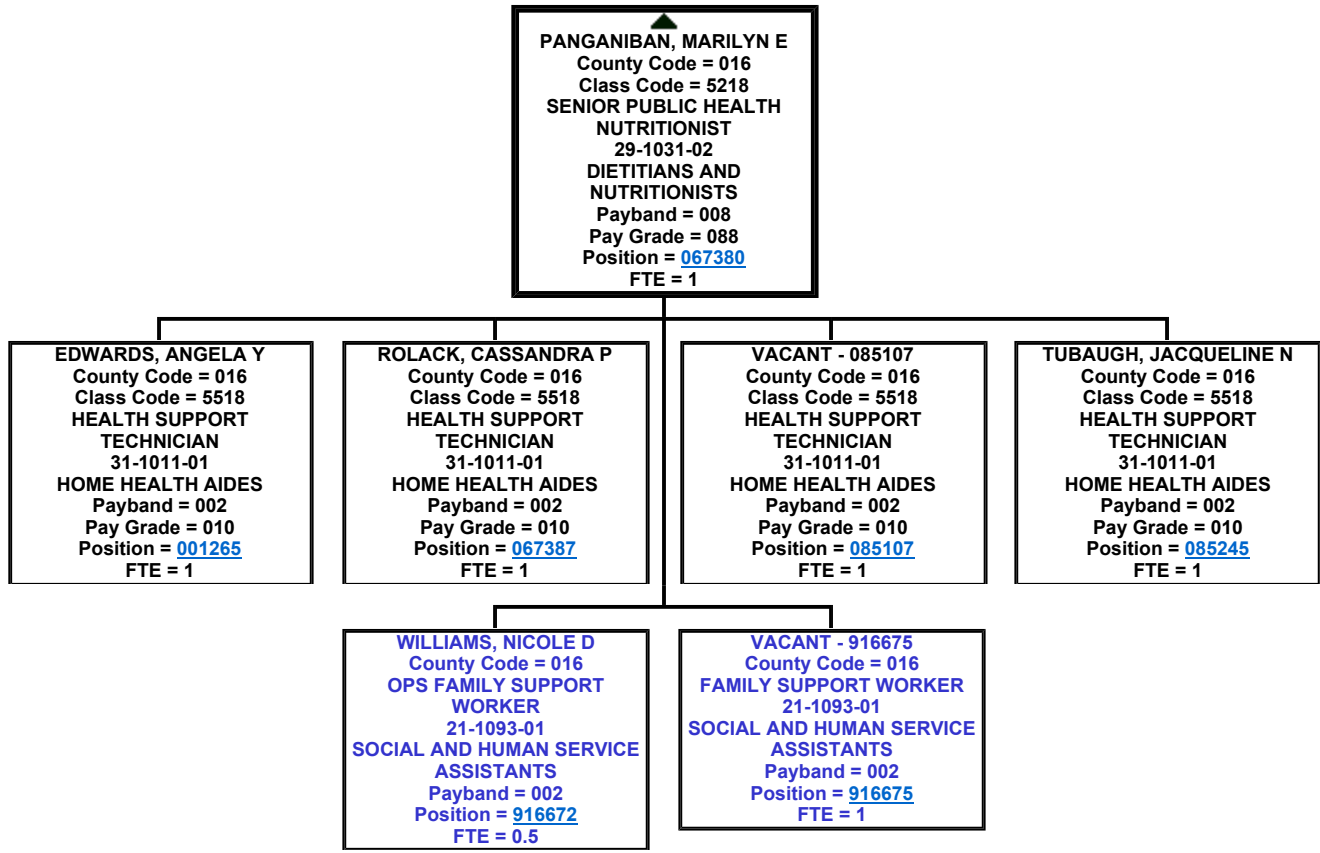


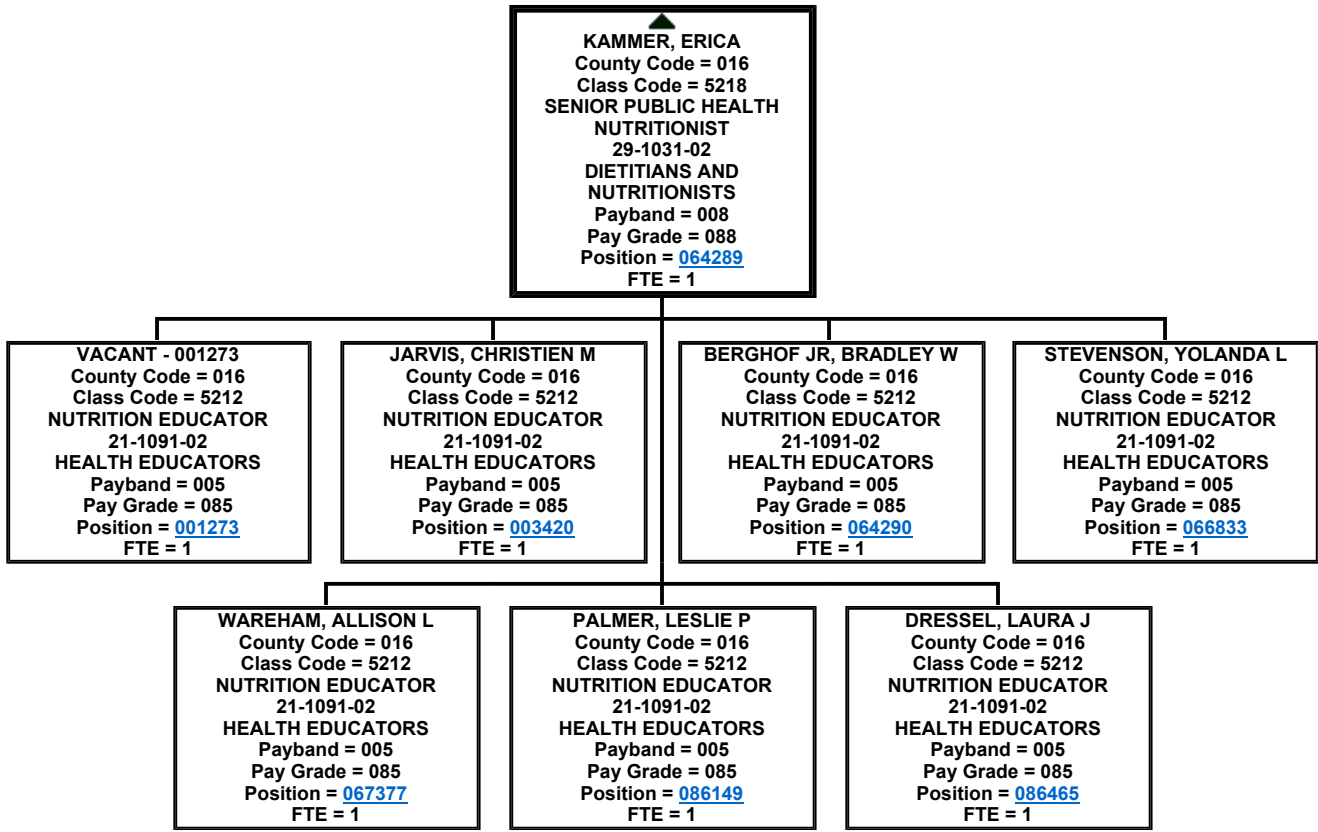


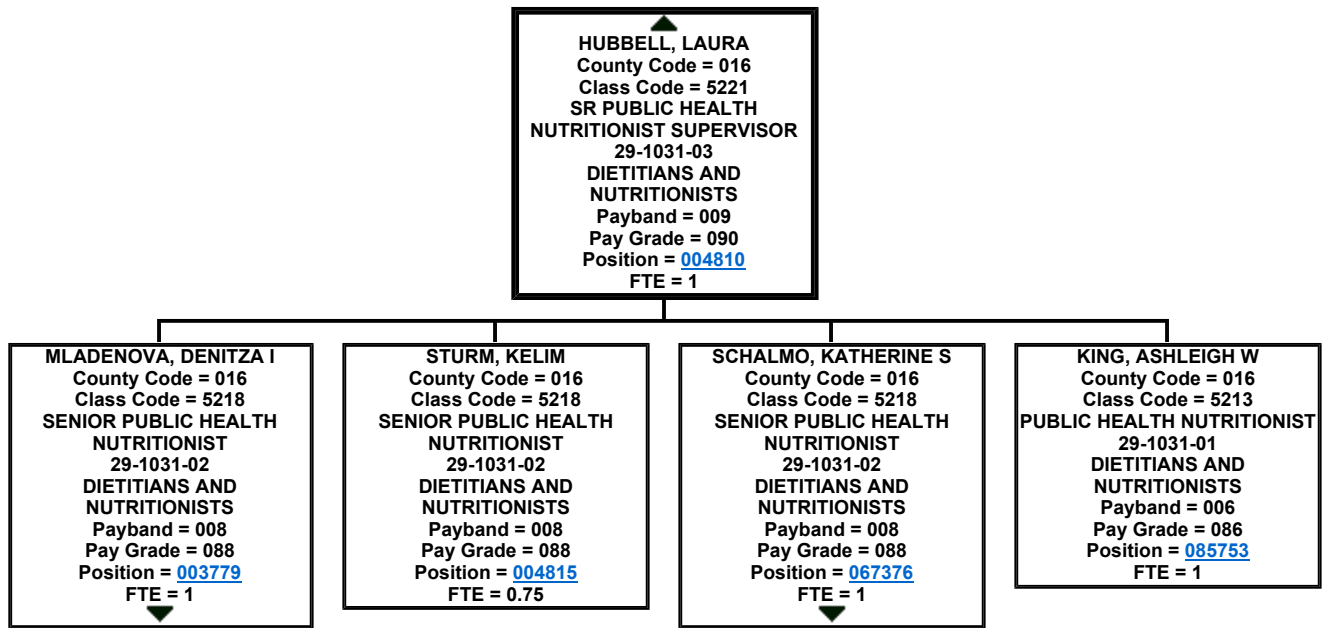


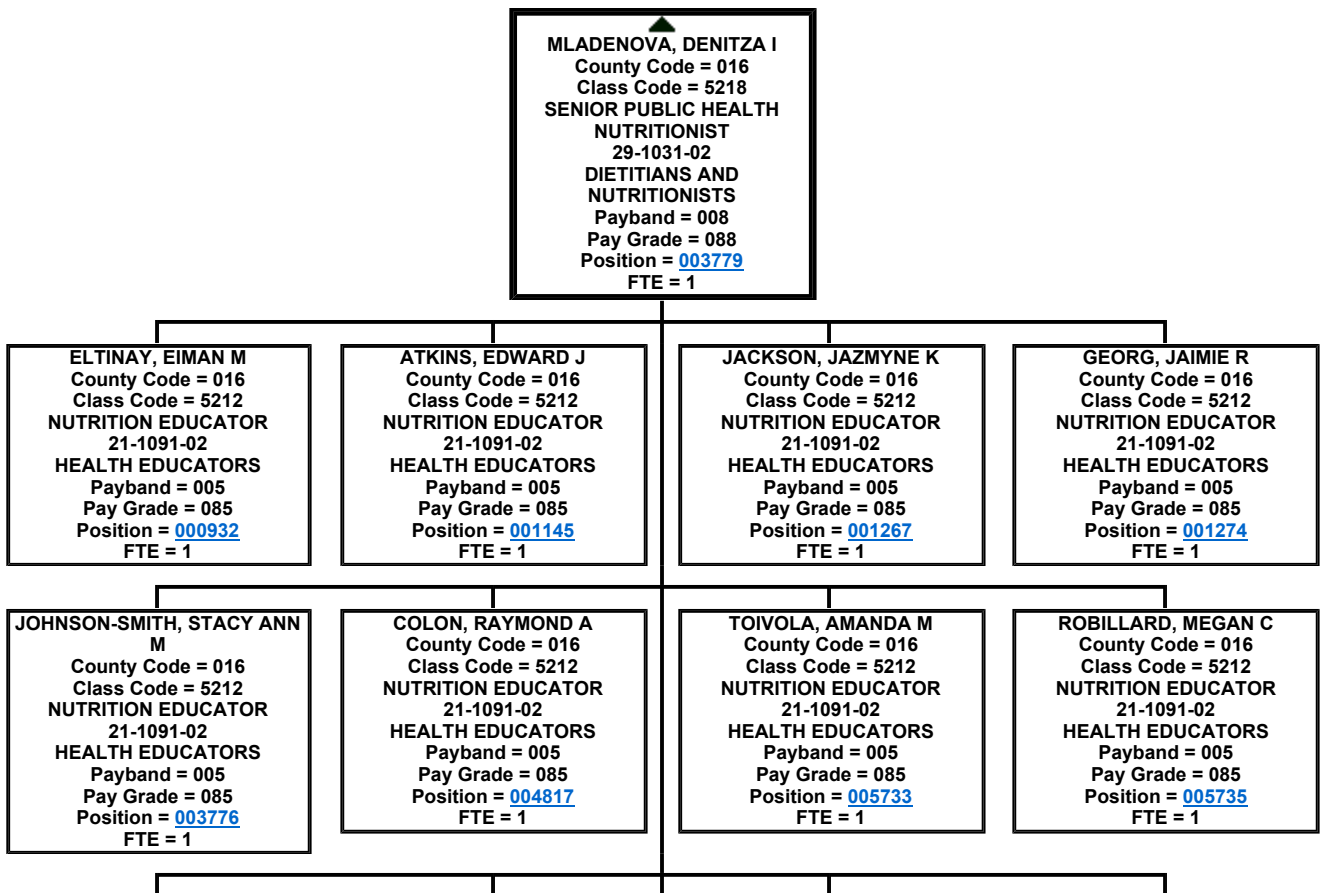
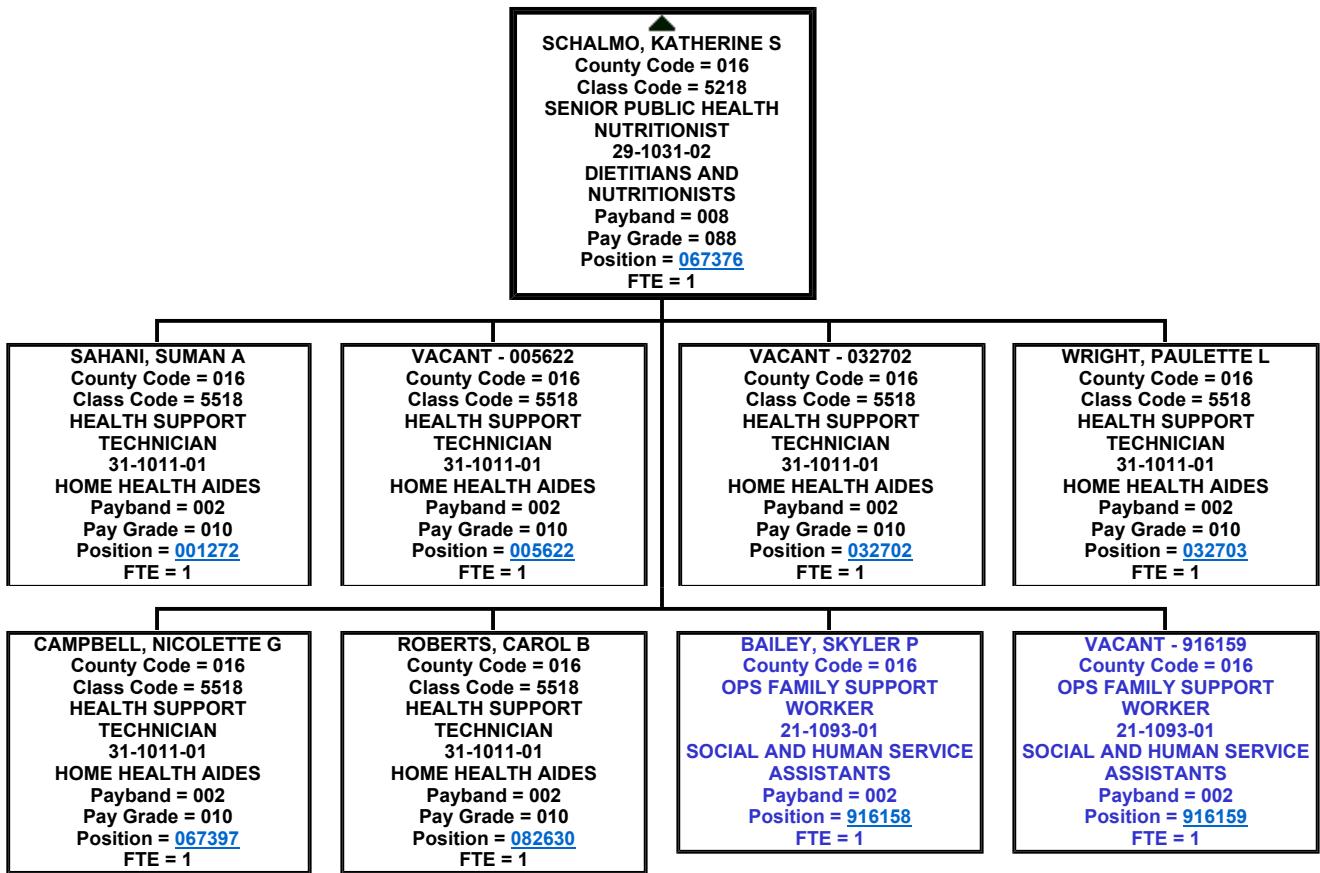


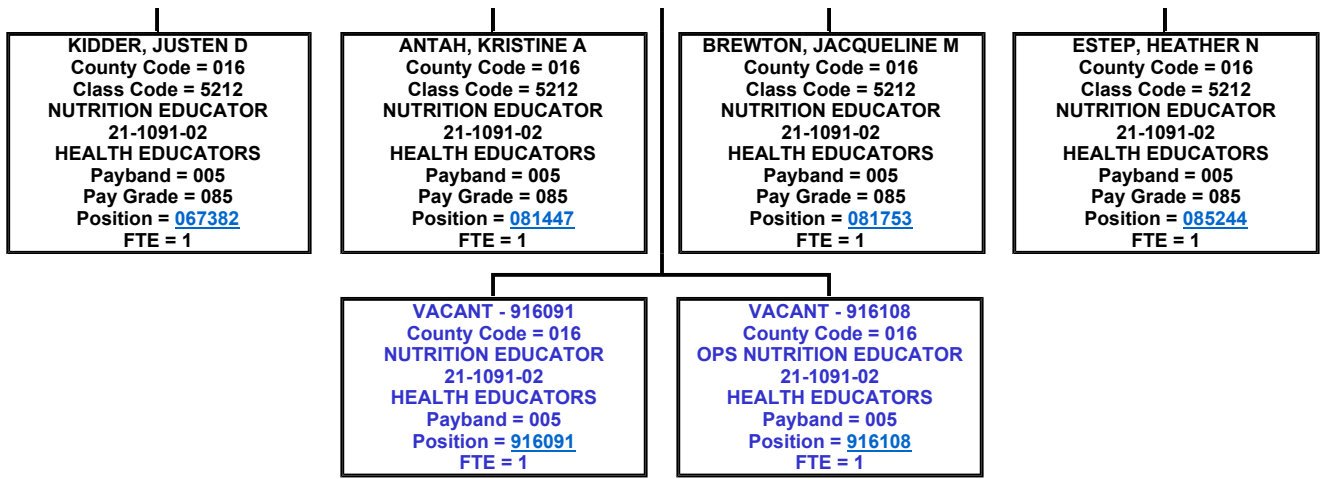


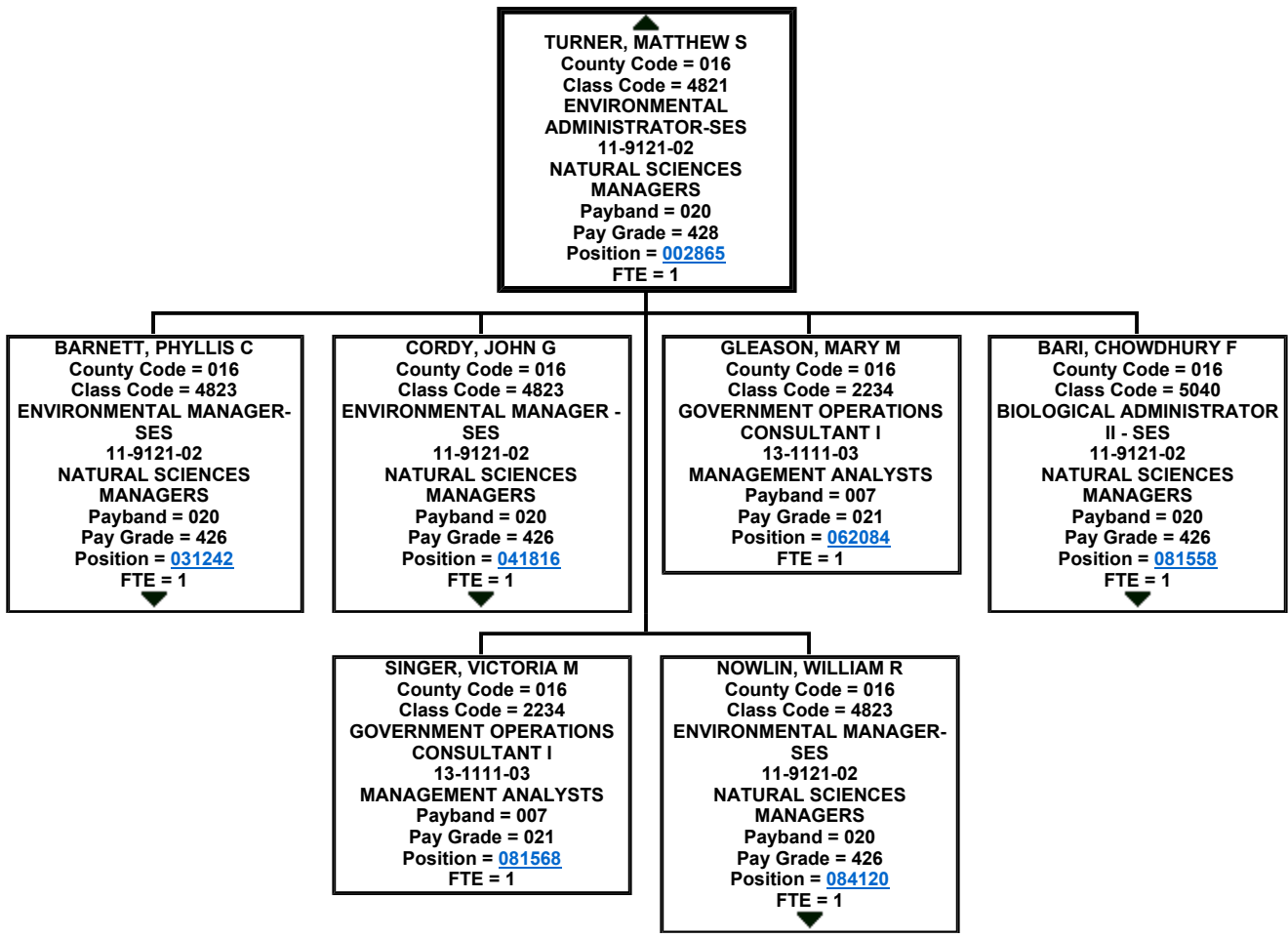


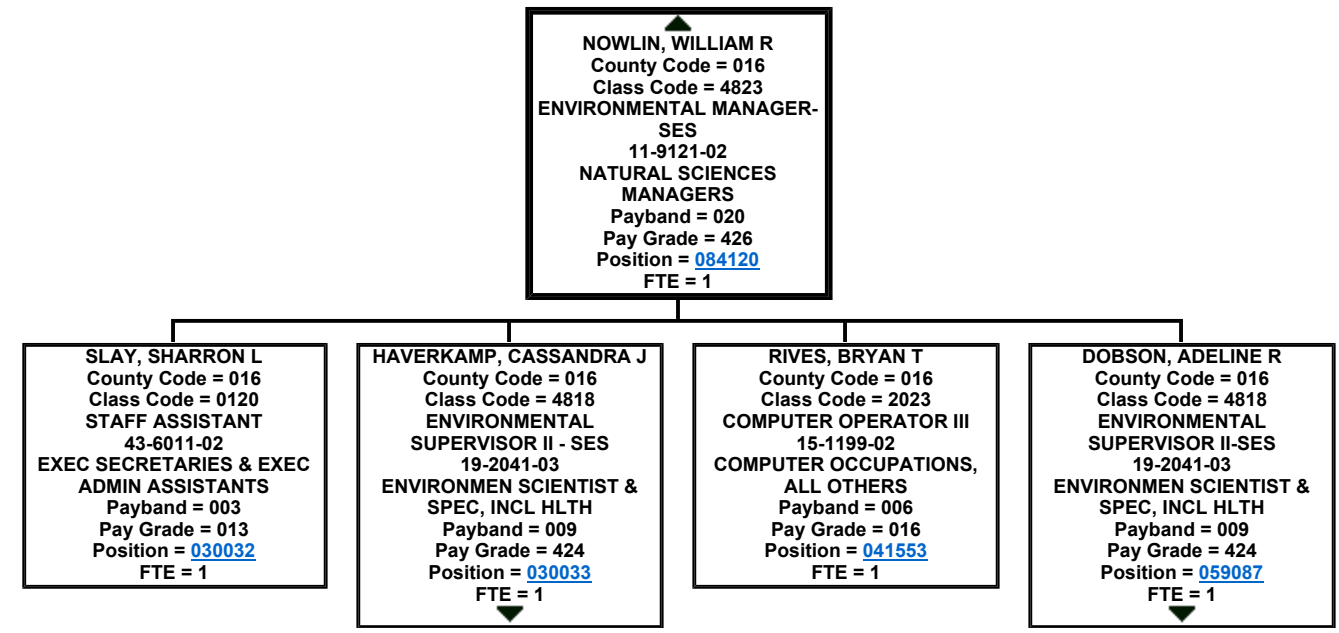


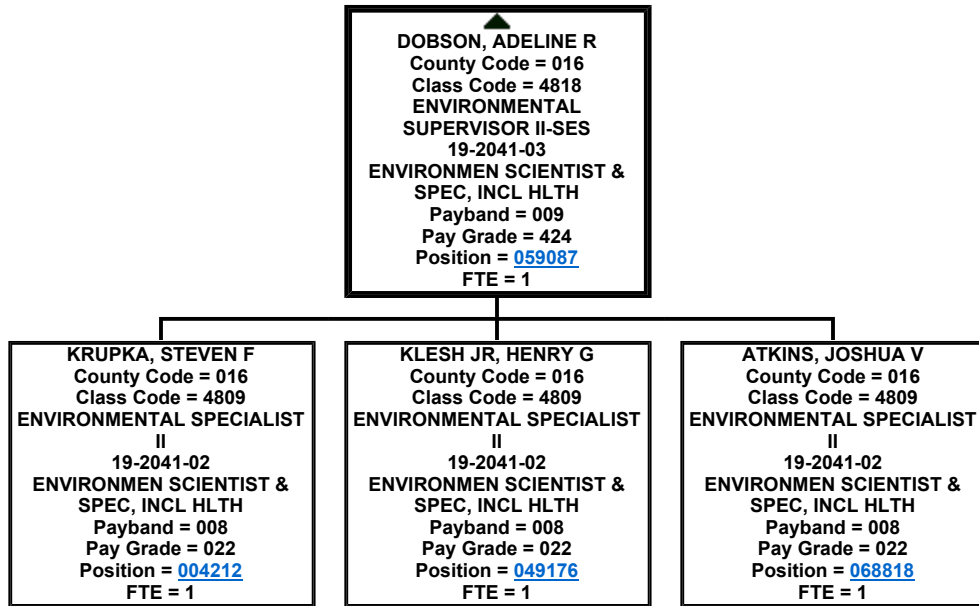


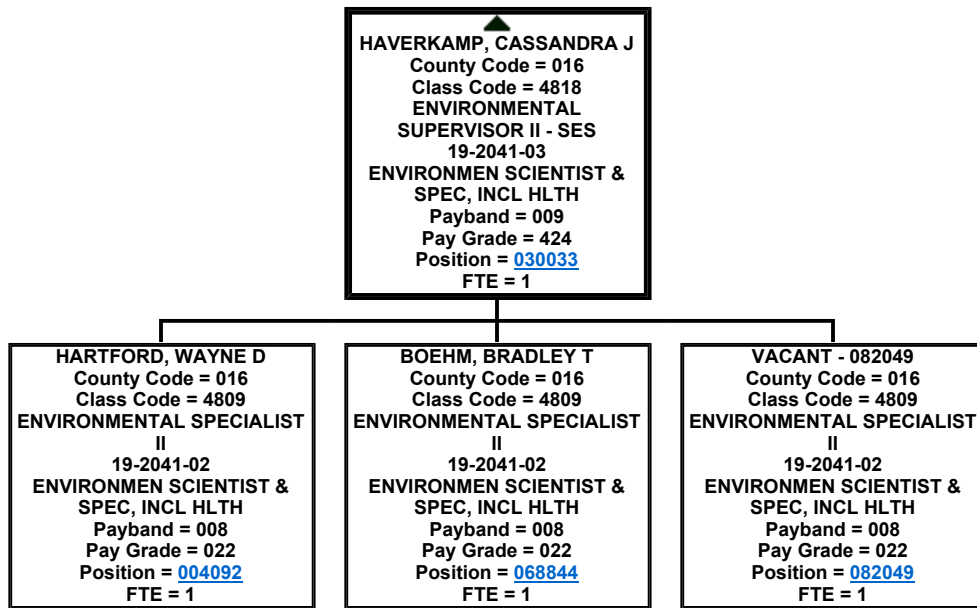


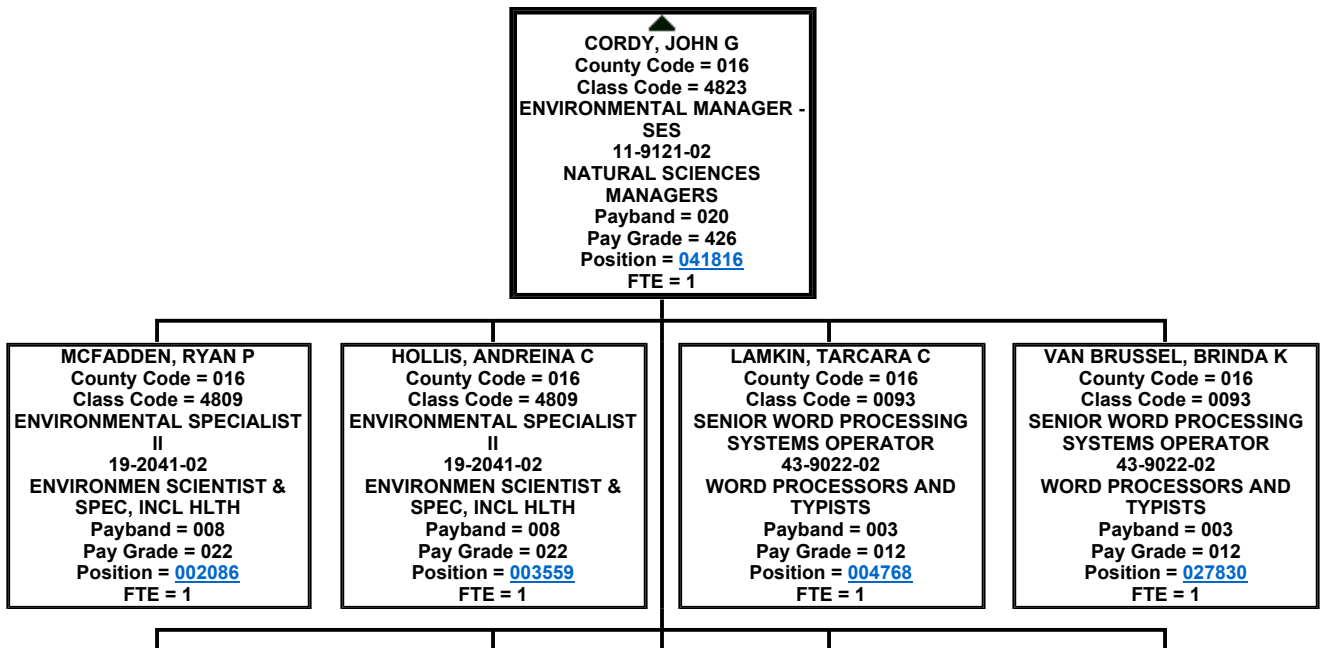
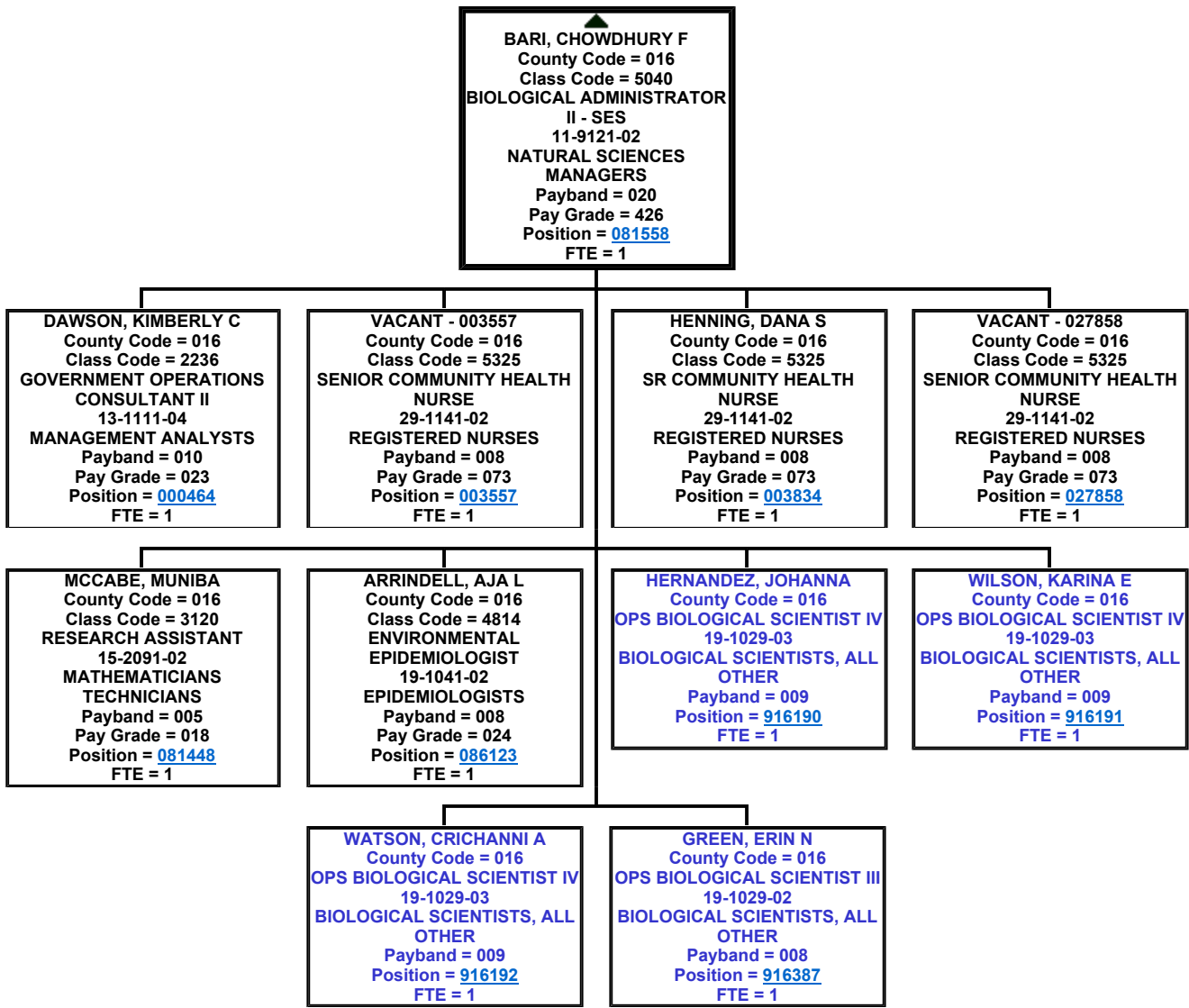


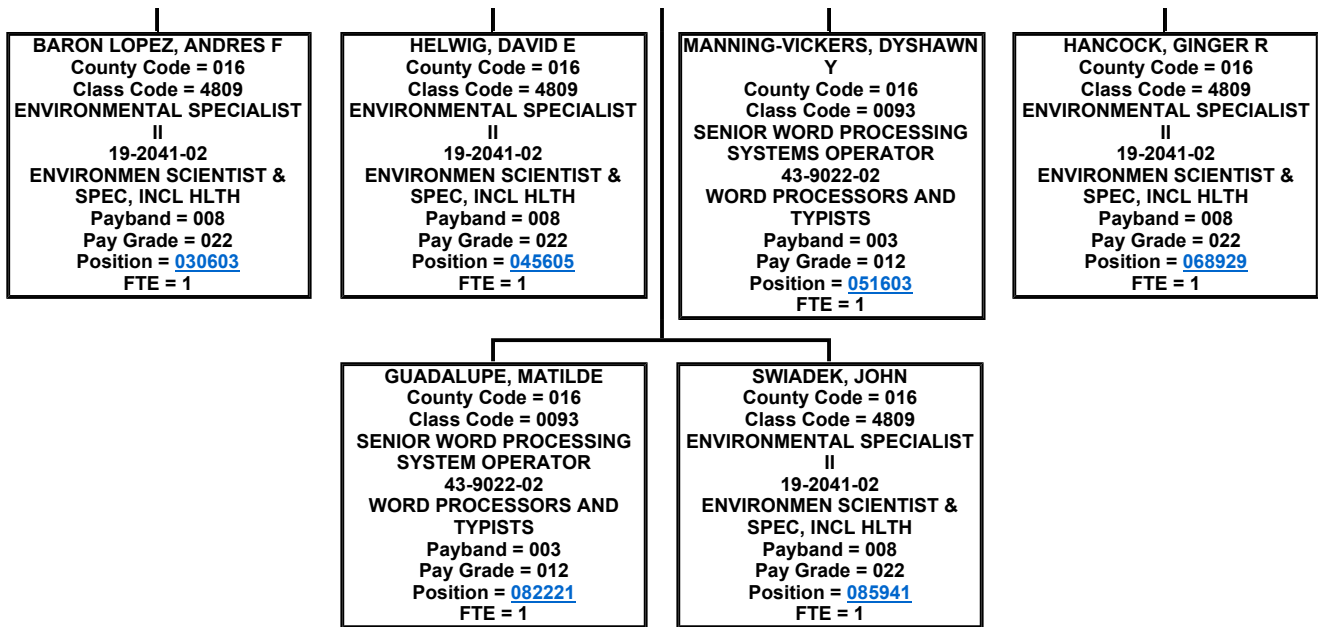


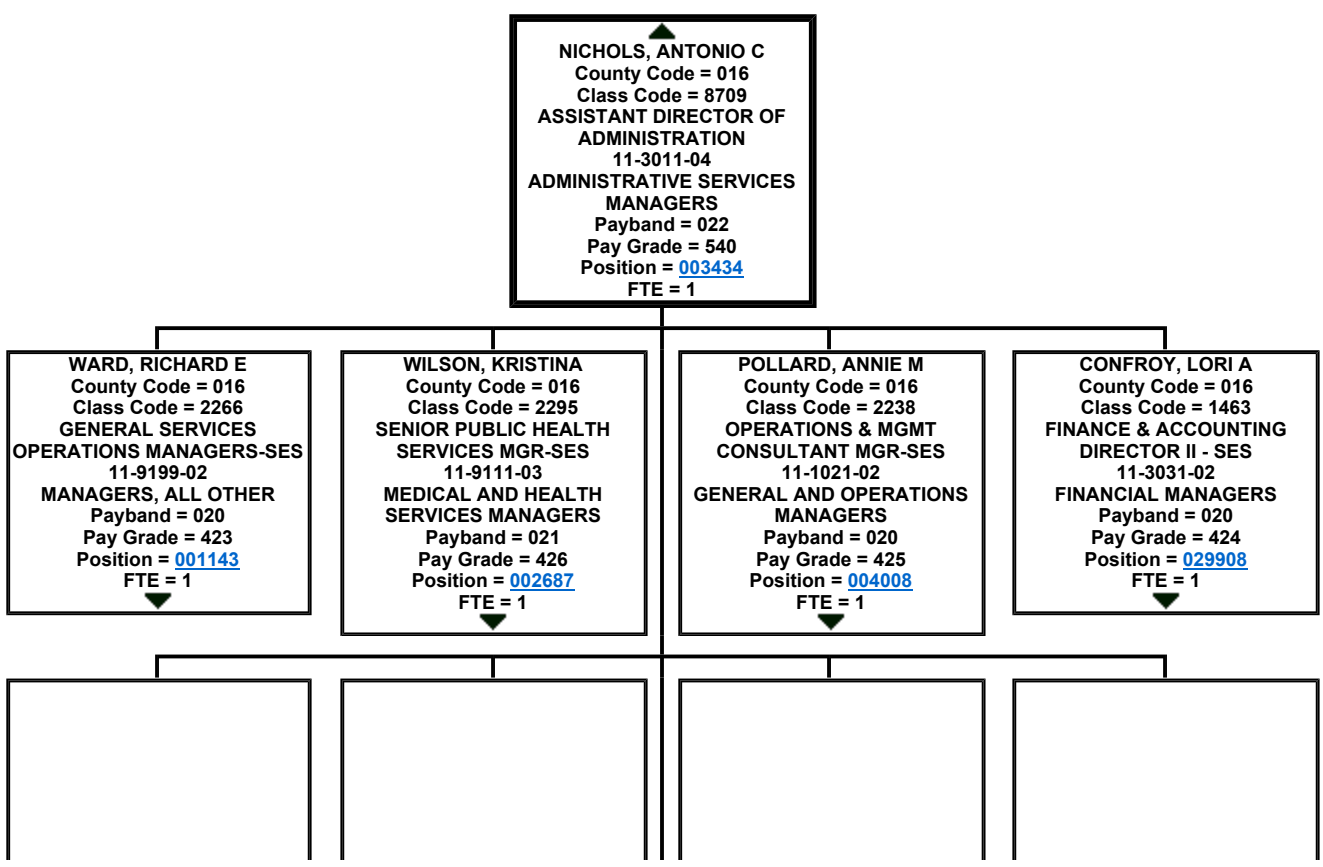
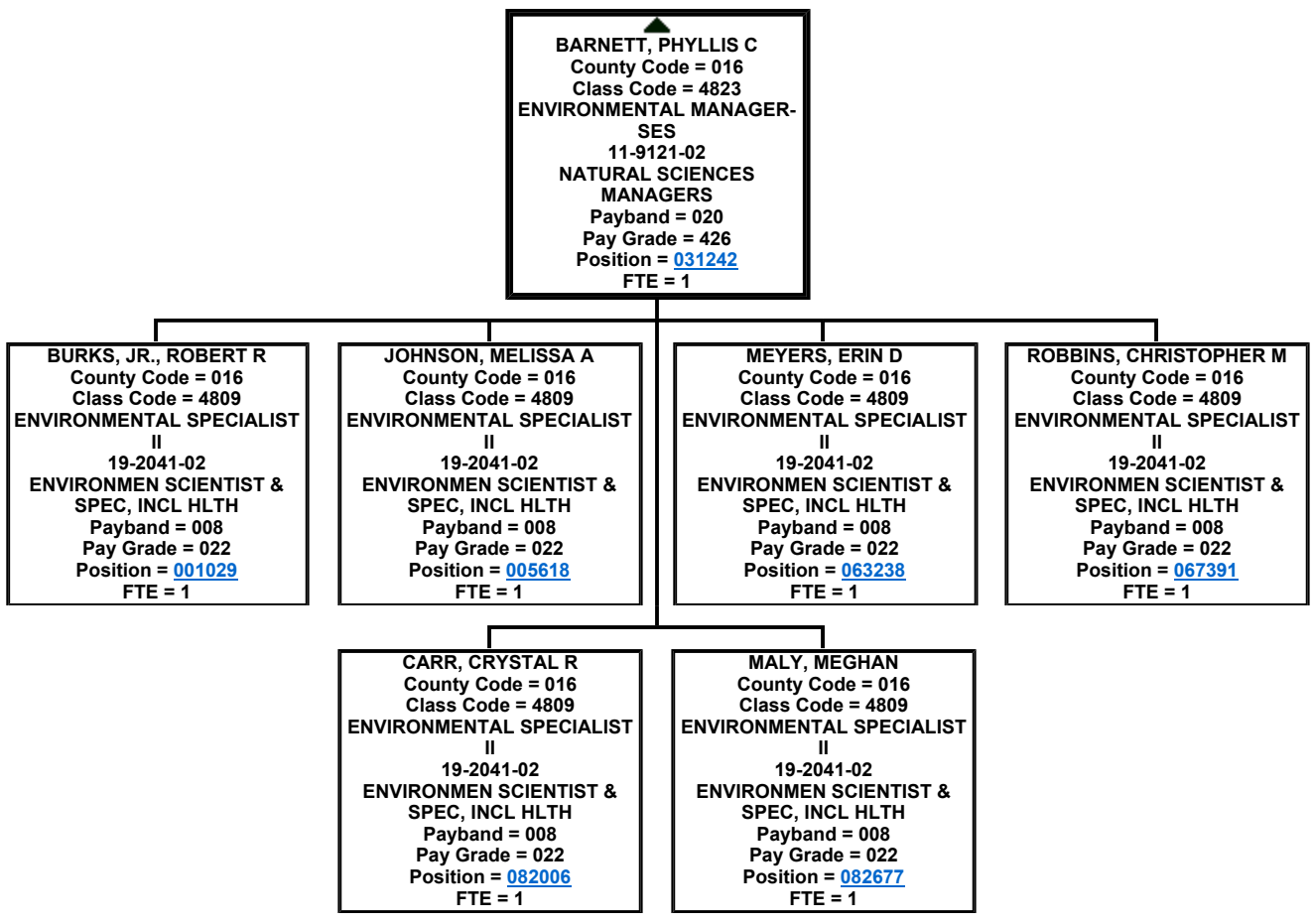


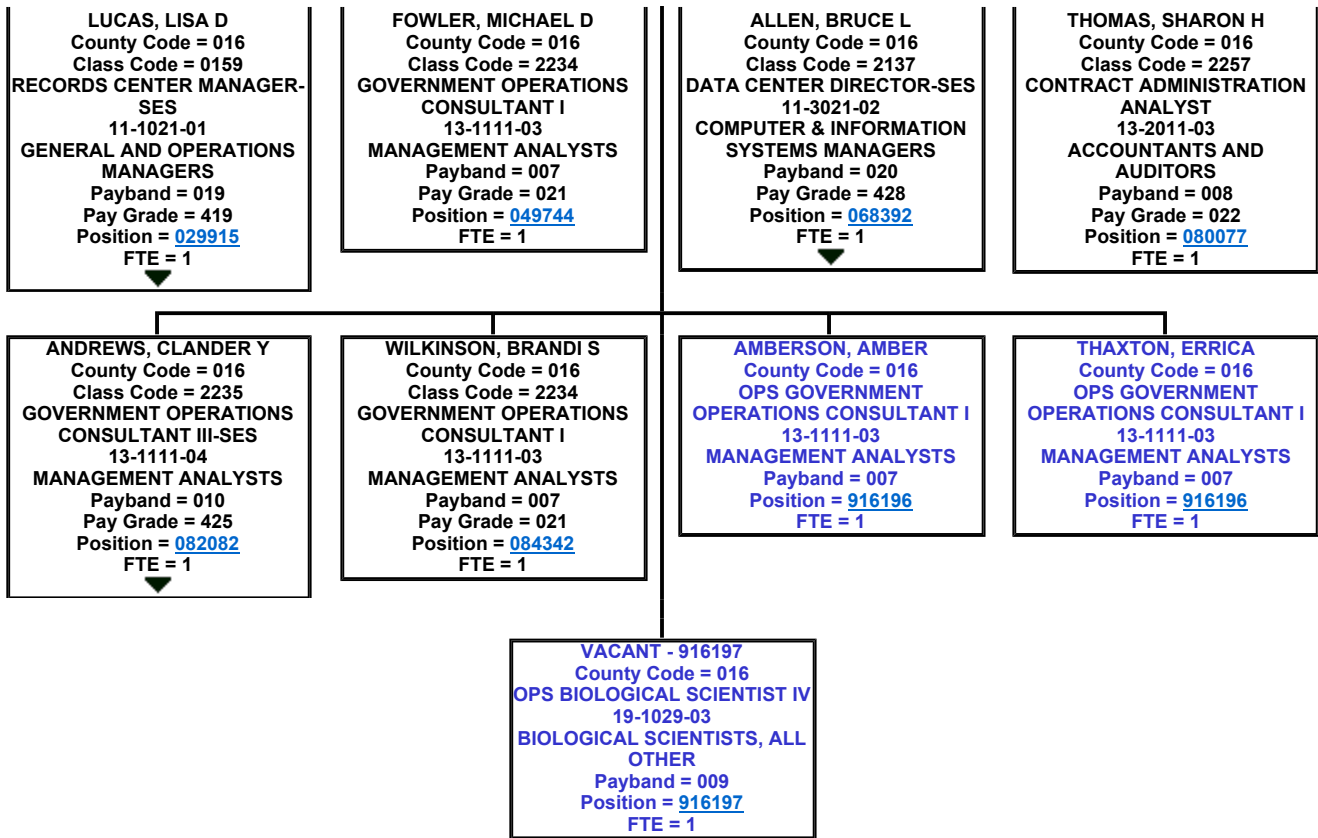


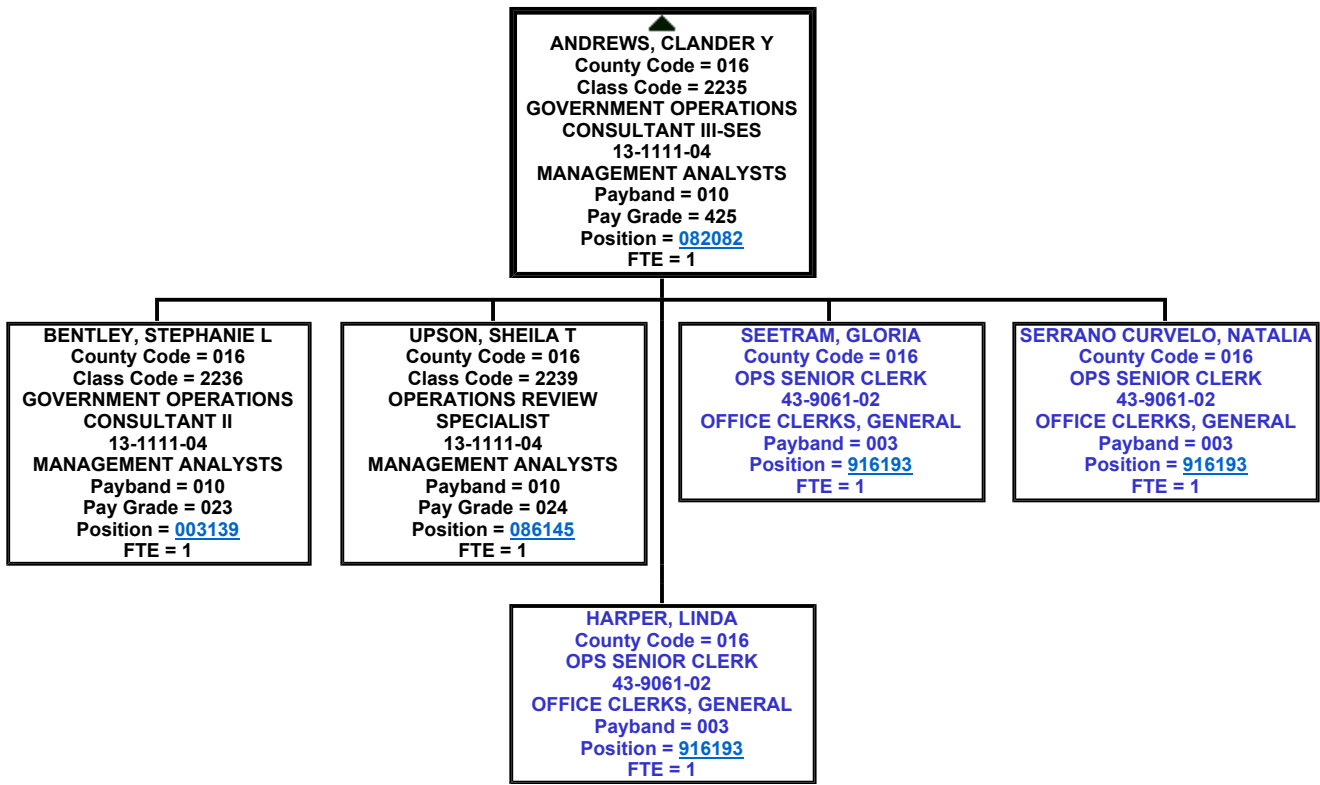


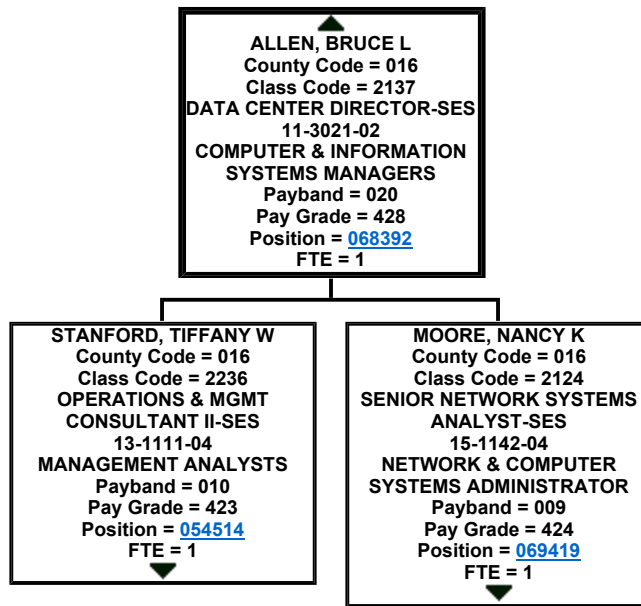


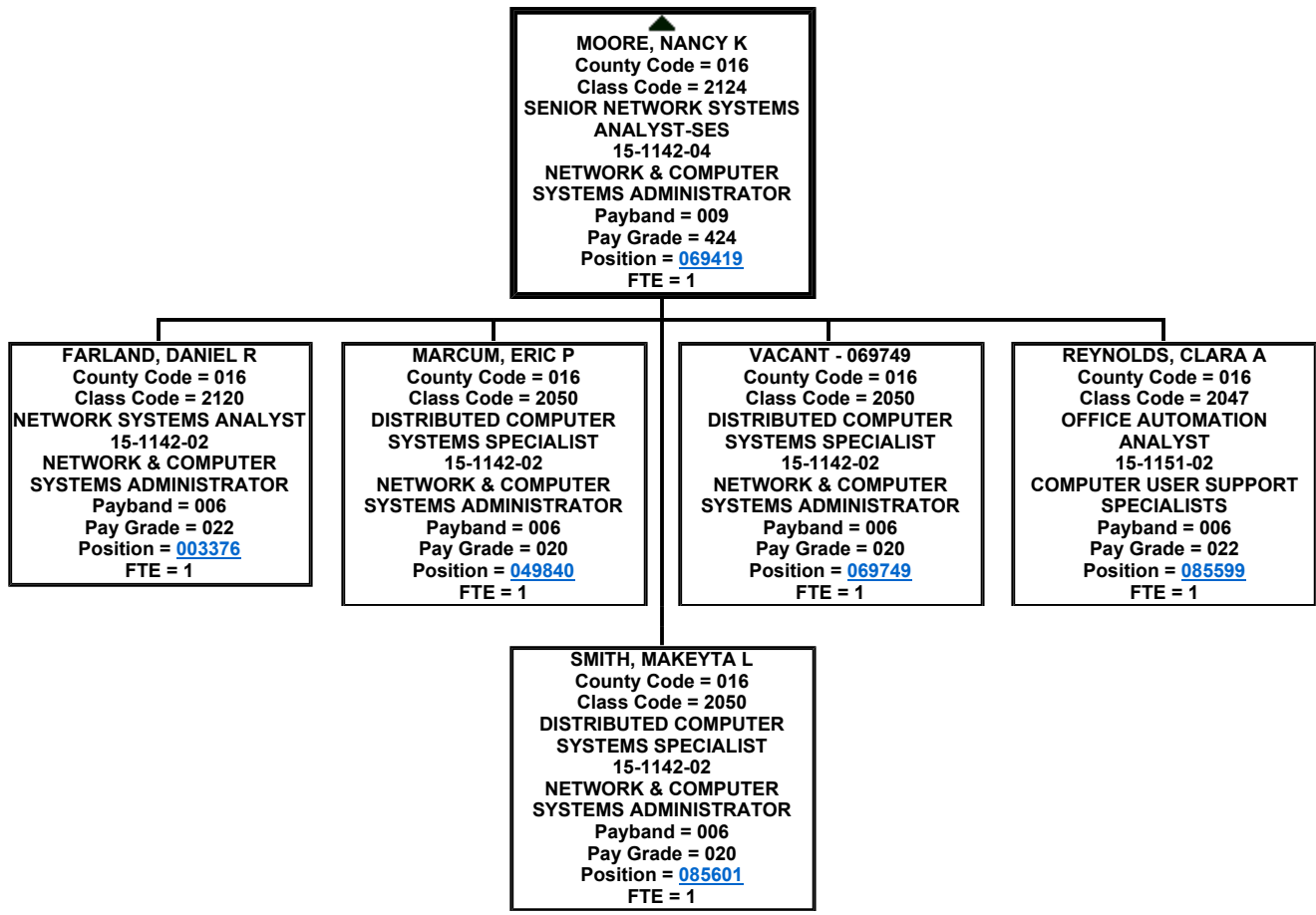


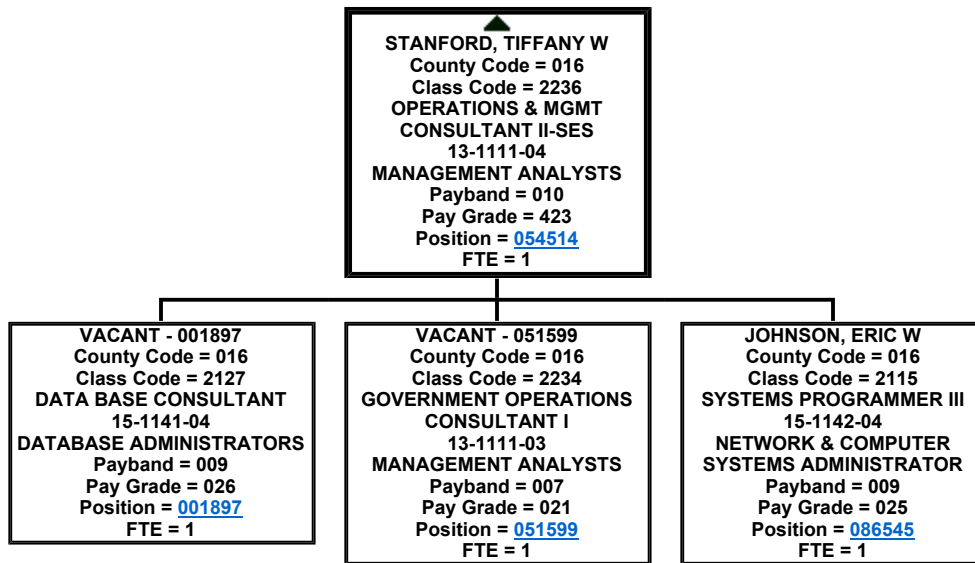


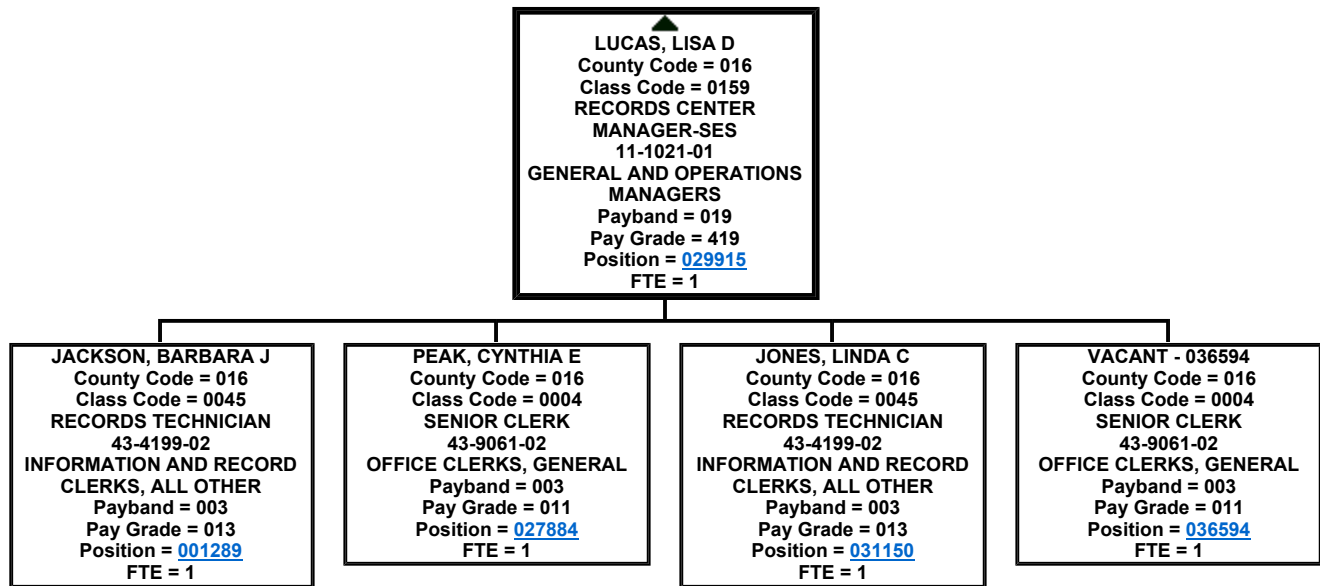


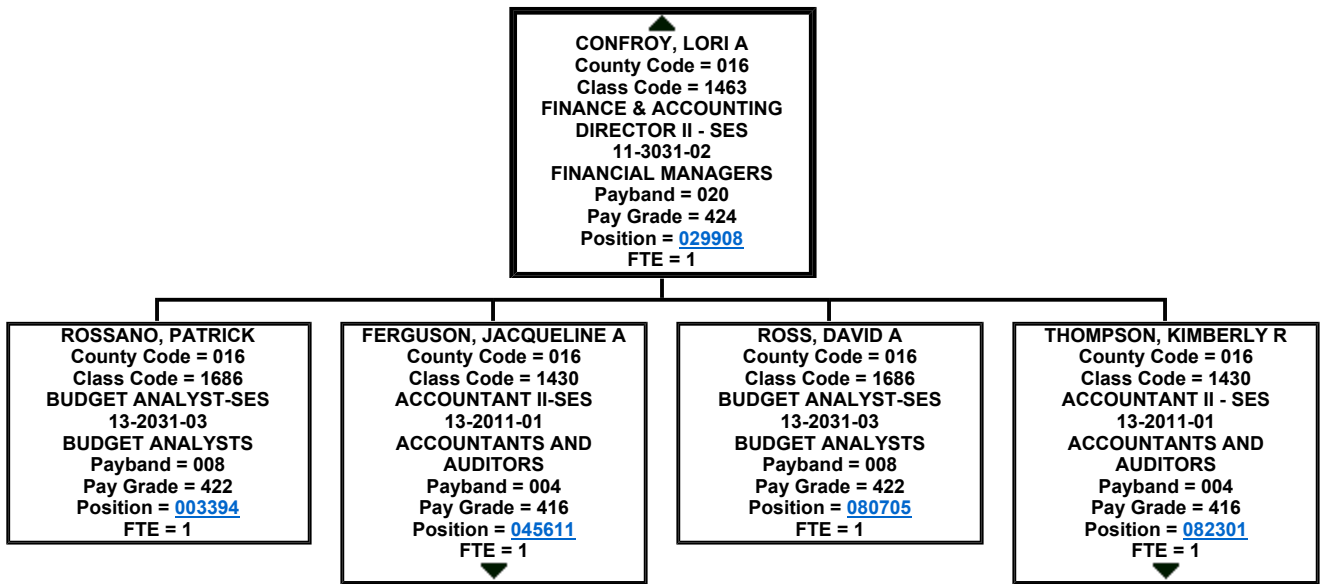


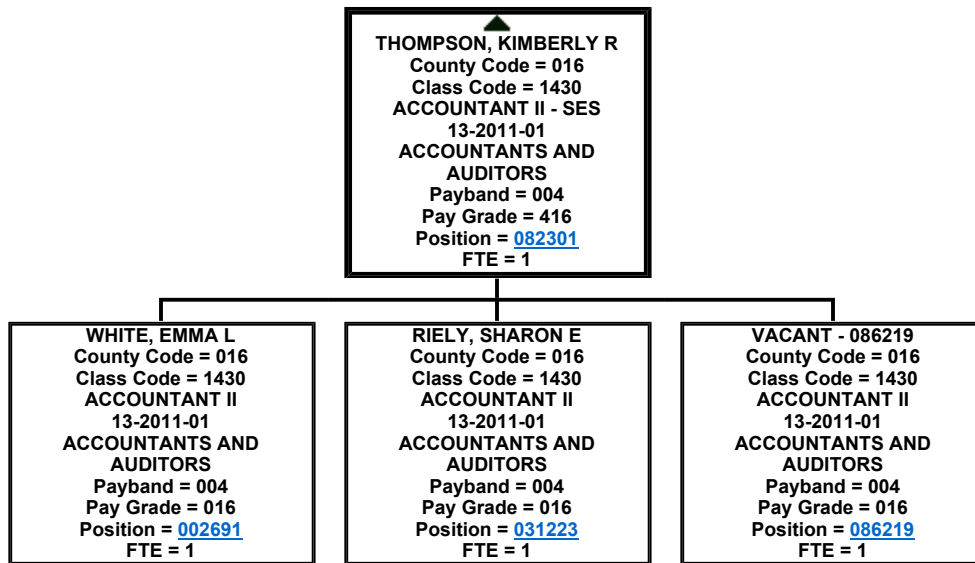


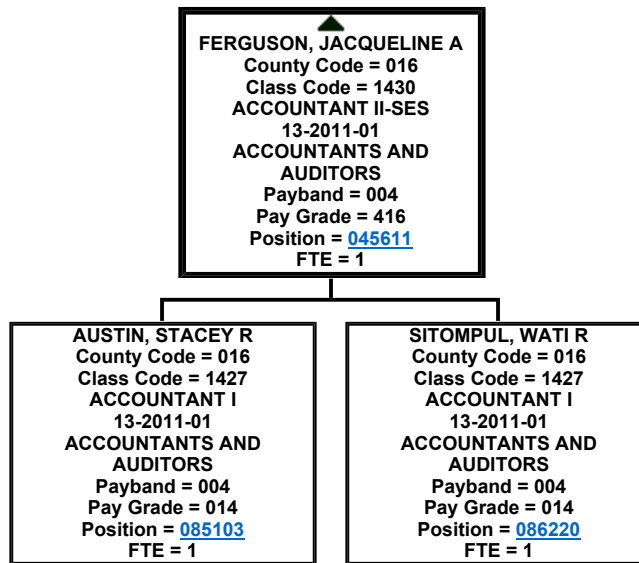


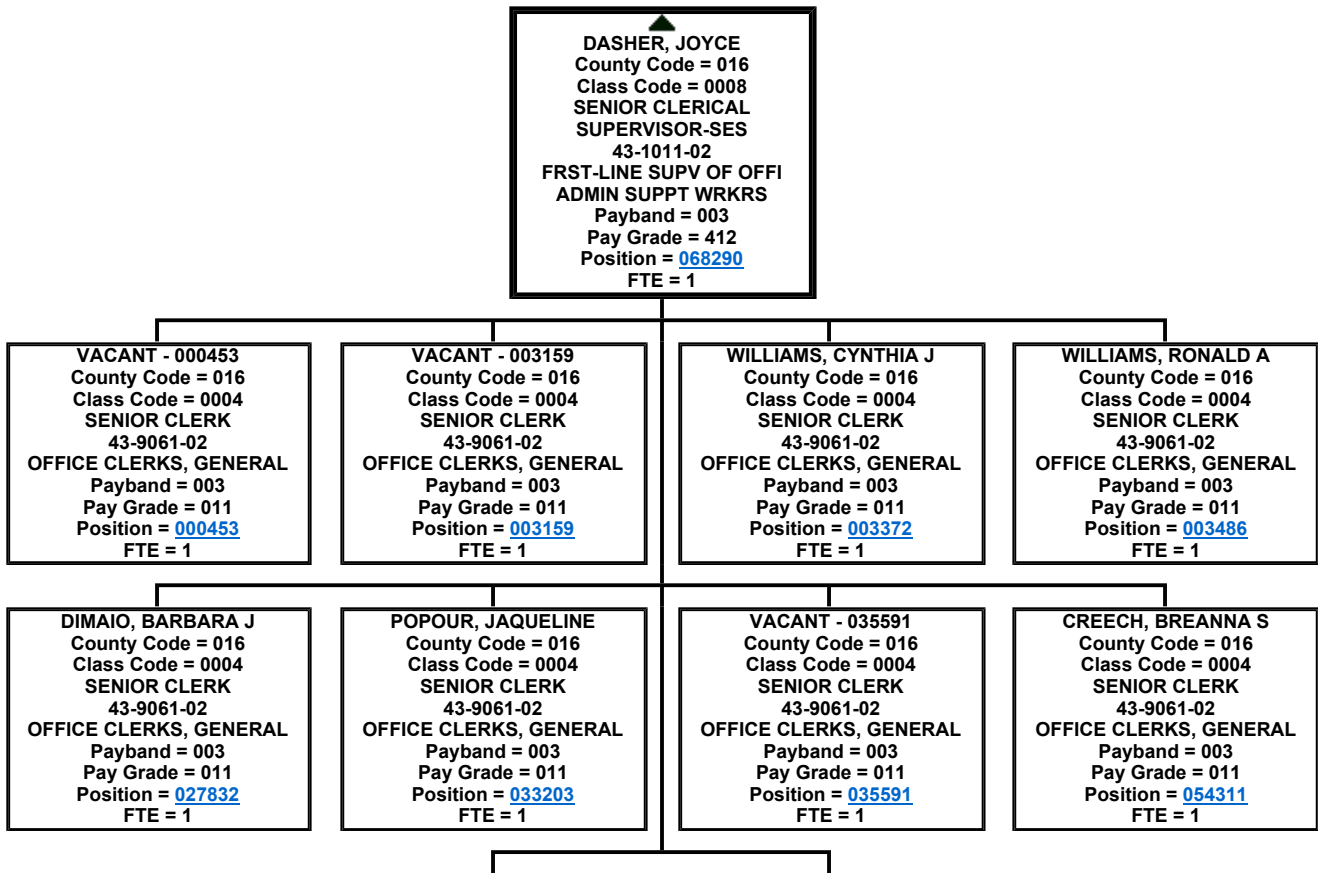
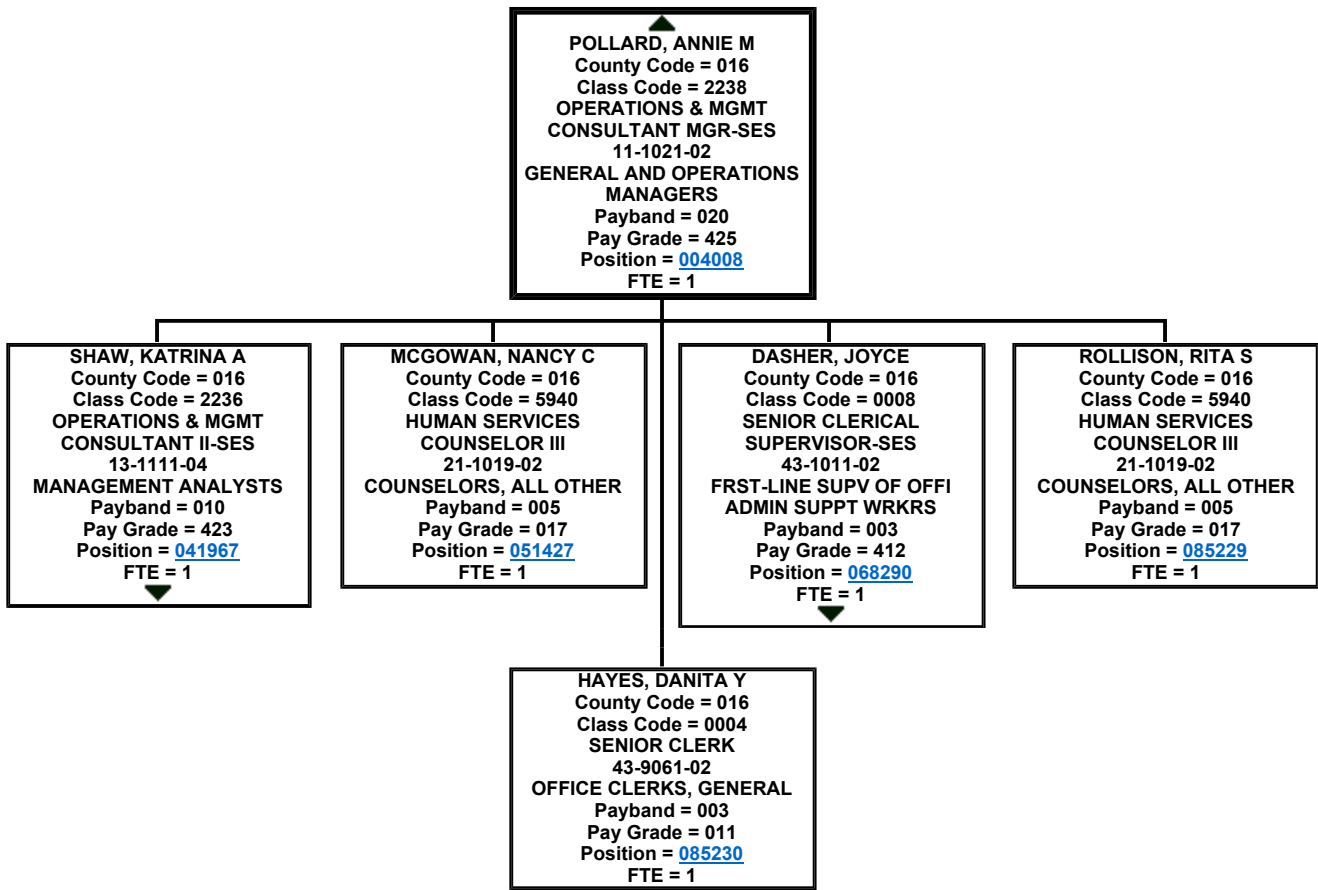






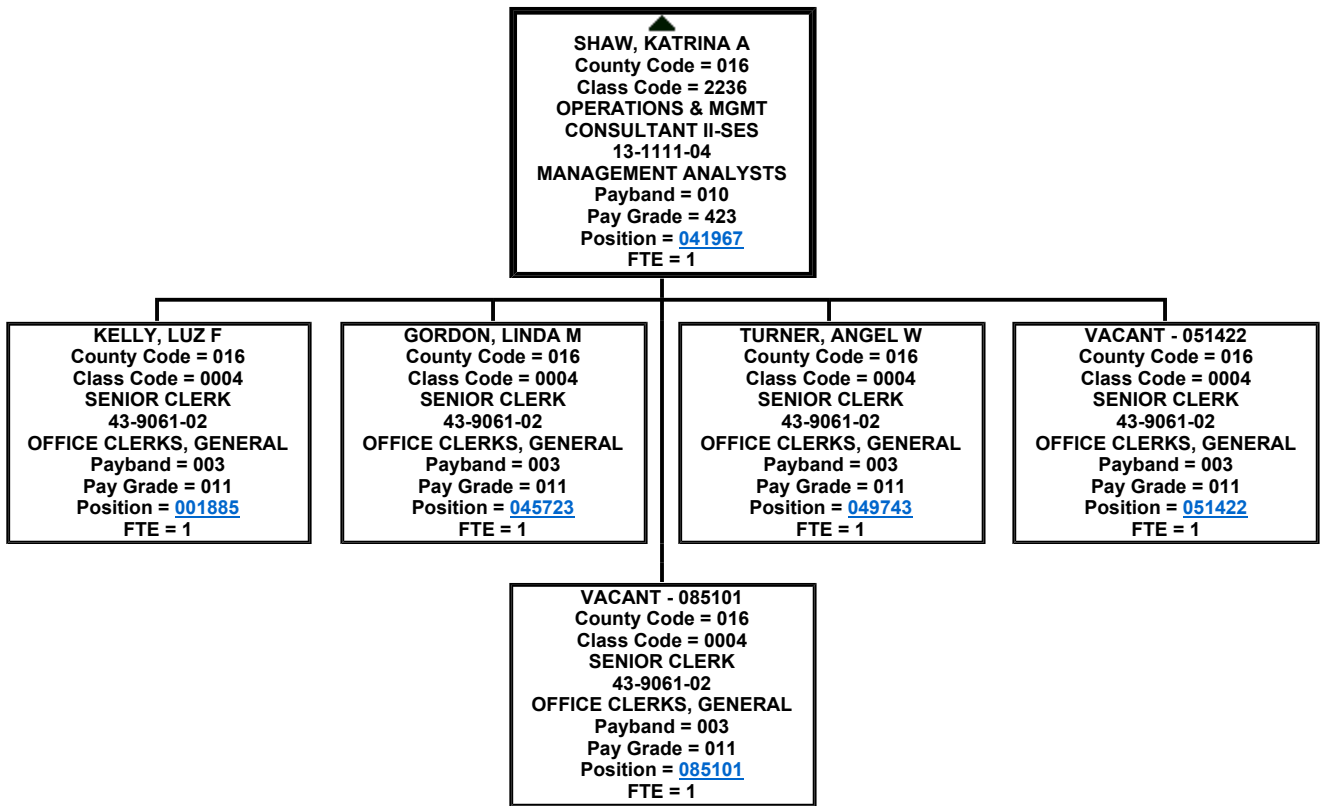


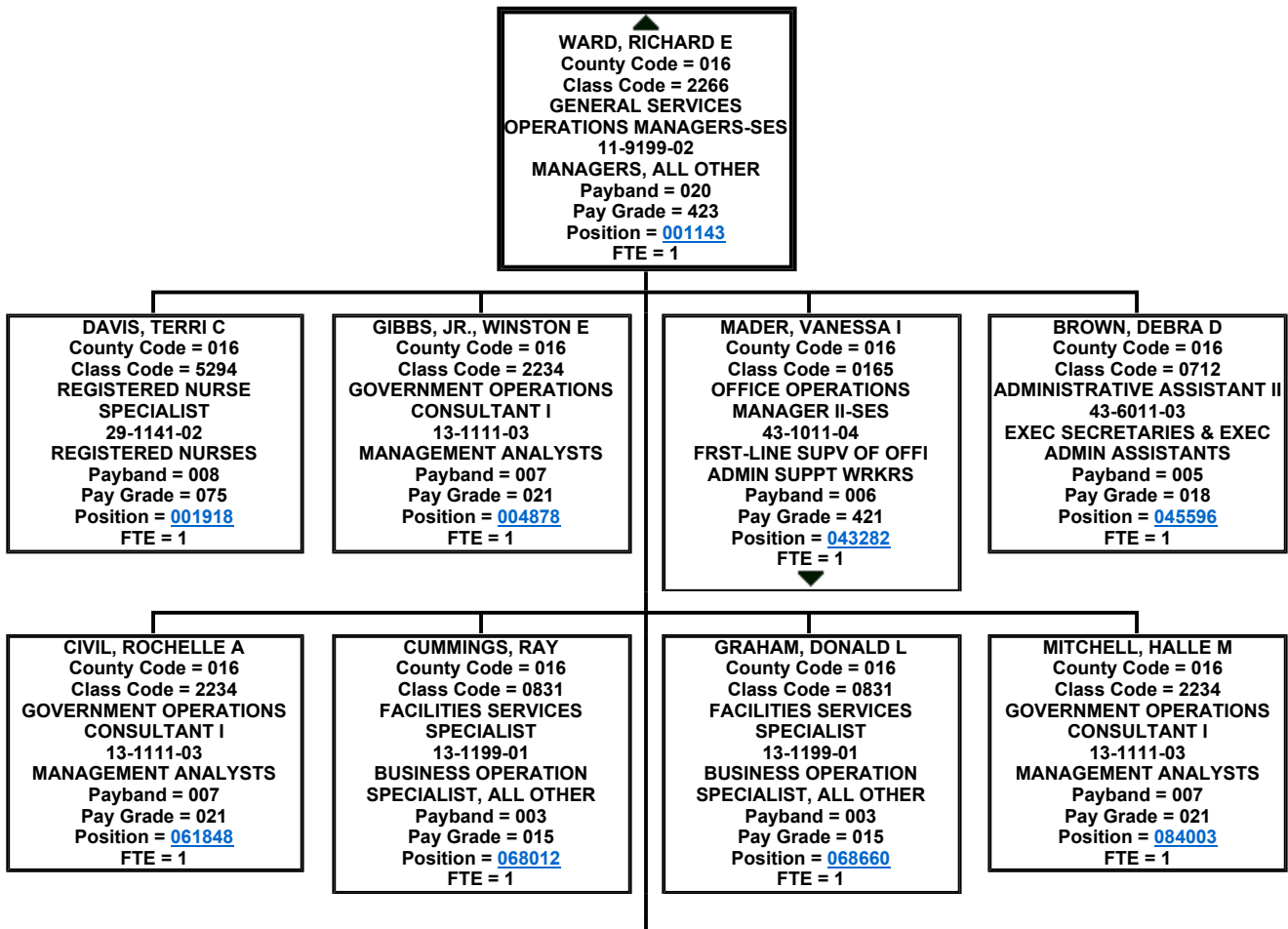
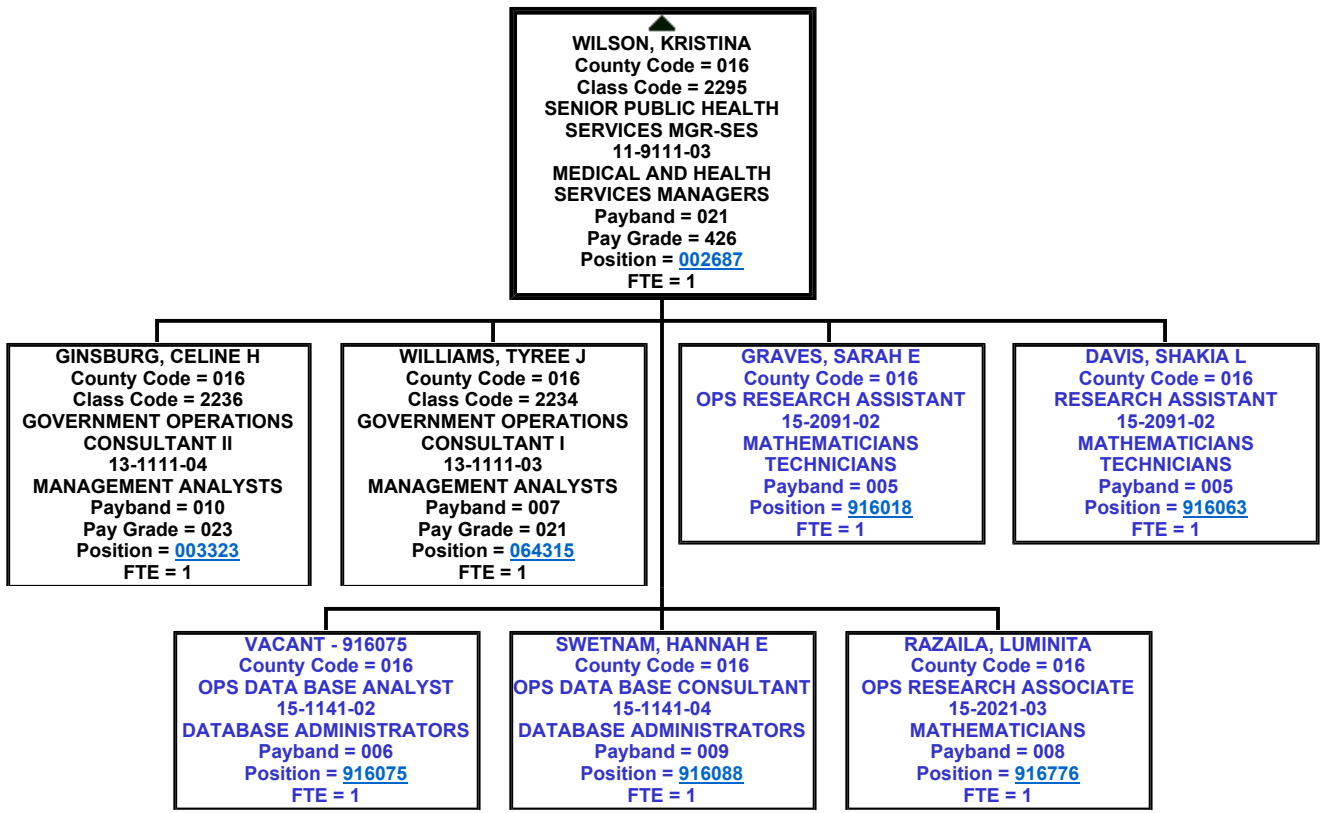




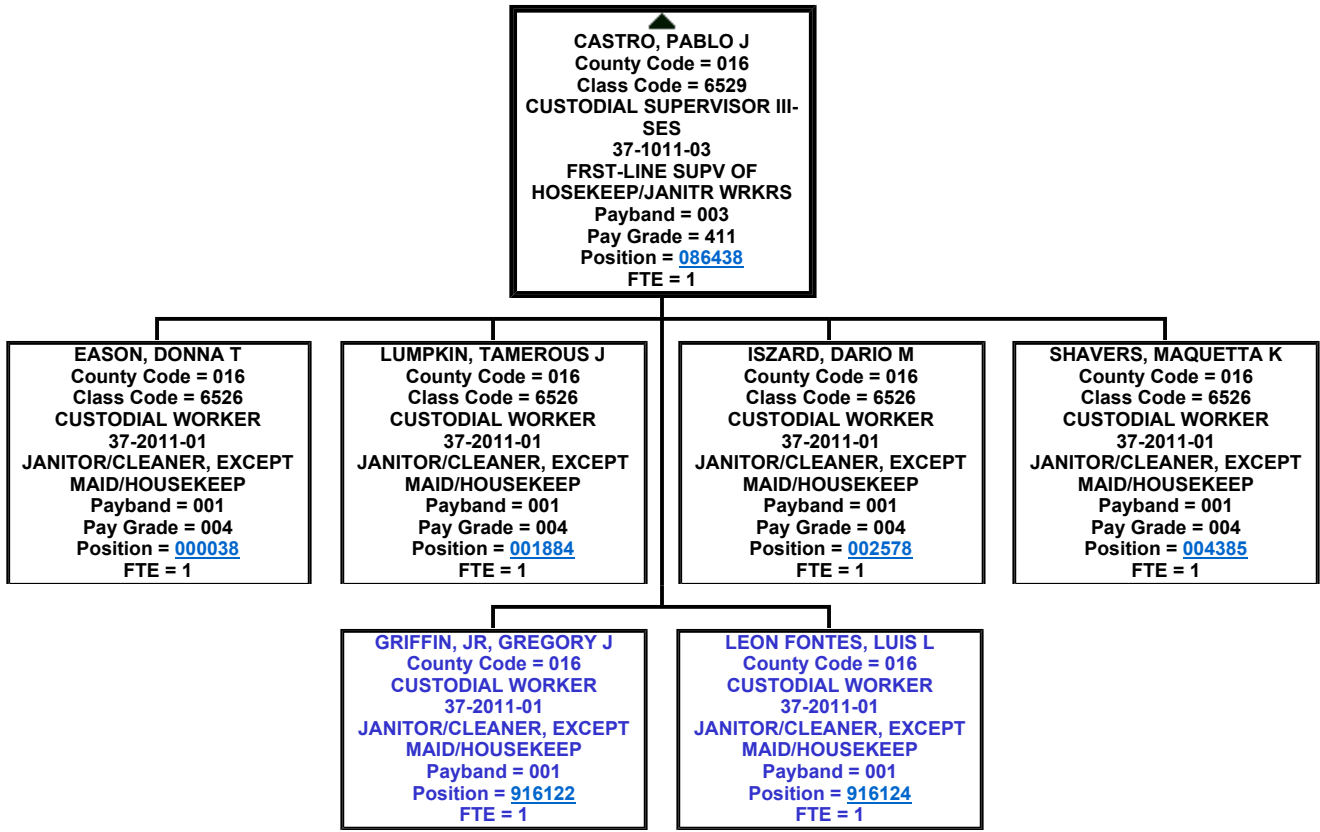
VACANT - 069107
County Code = 016
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [069107](#)
FTE = 1

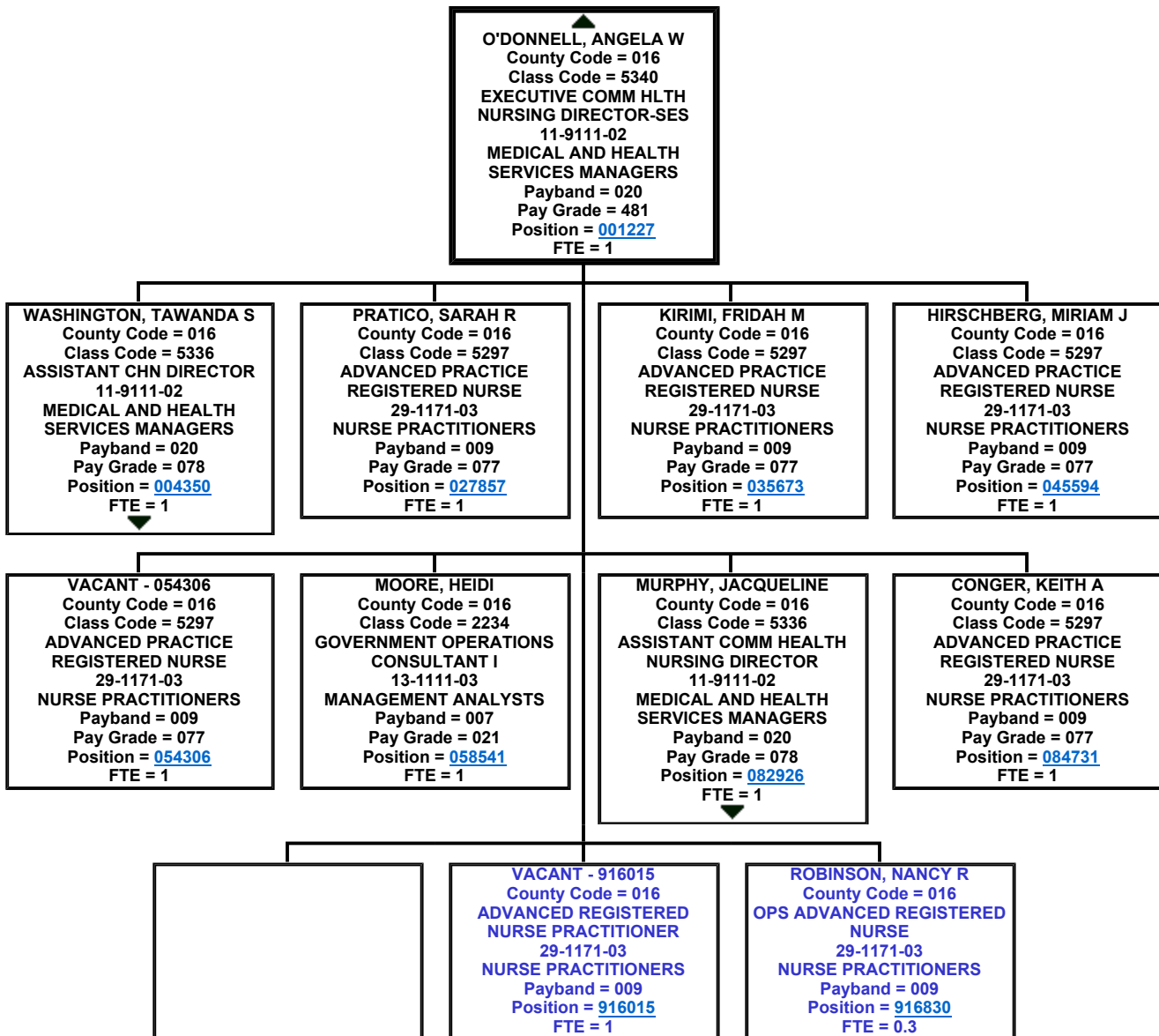
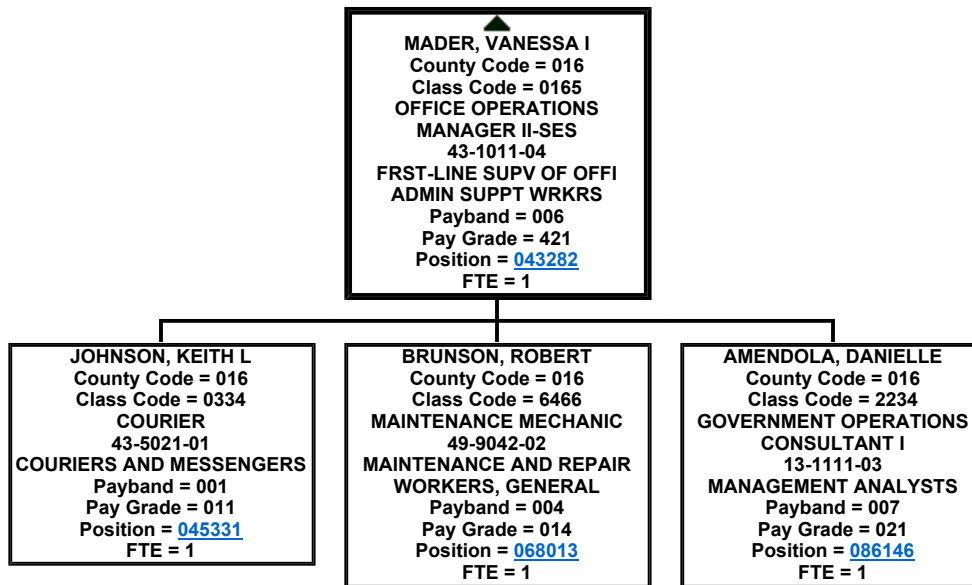
WHITFIELD PEEBLES, DONNA
Y
County Code = 016
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [086144](#)
FTE = 1





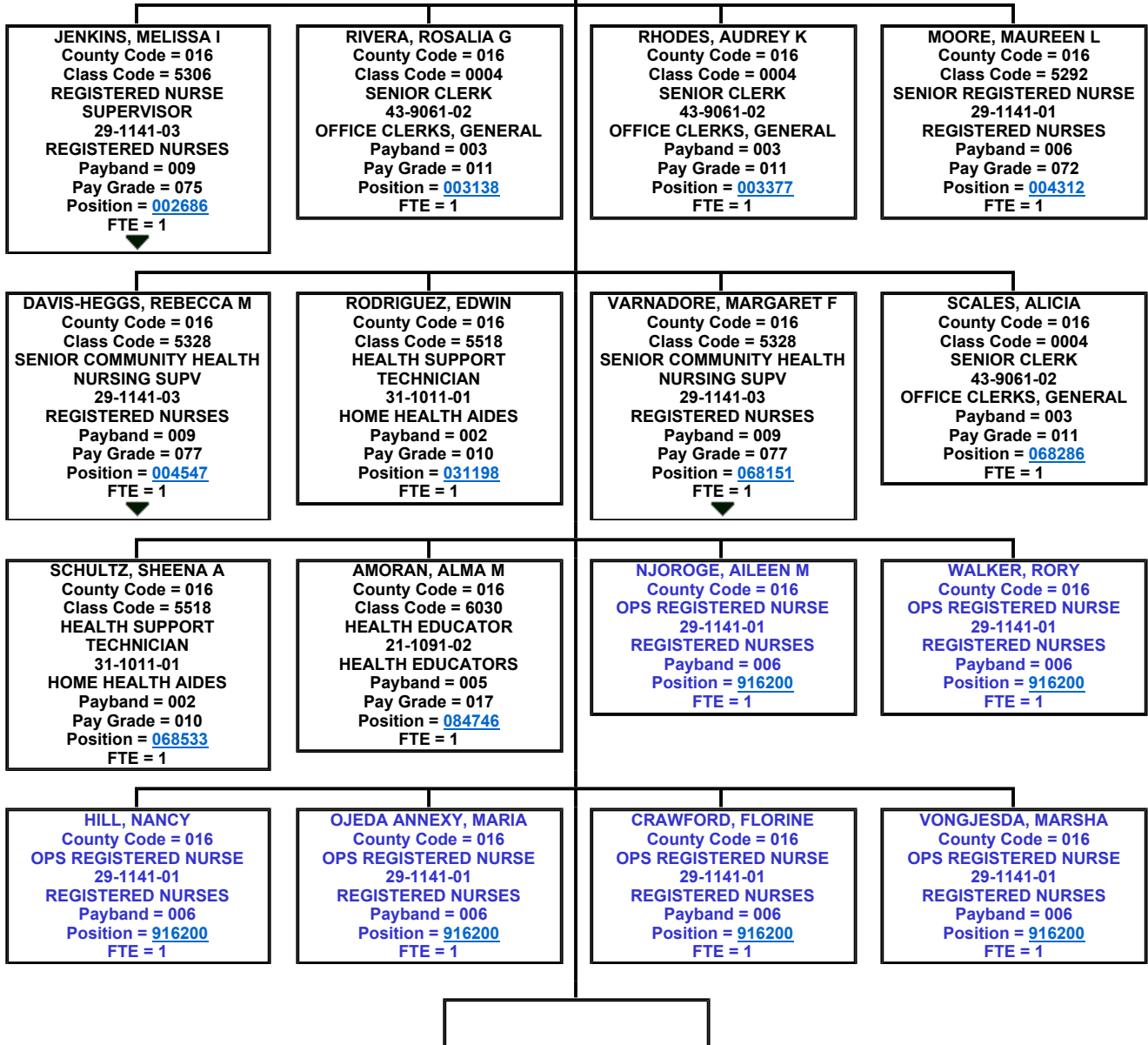
CASTRO, PABLO J
County Code = 016
Class Code = 6529
CUSTODIAL SUPERVISOR III-
SES
37-1011-03
FRST-LINE SUPV OF
HOSEKEEP/JANITR WRKRS
Payband = 003
Pay Grade = 411
Position = [086438](#)
FTE = 1





BAILEY, BOUGAINVILLE T
 County Code = 016
 Class Code = 5297
 ADVANCED PRACTICE
 REGISTERED NURSE
 29-1171-03
 NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [085007](#)
 FTE = 1

MURPHY, JACQUELINE
 County Code = 016
 Class Code = 5336
 ASSISTANT COMM HEALTH
 NURSING DIRECTOR
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 078
 Position = [082926](#)
 FTE = 1



BRISTOL, KIMBERLY
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916200](#)
 FTE = 1

▲
 VARNADORE, MARGARET F
 County Code = 016
 Class Code = 5328
 SENIOR COMMUNITY HEALTH
 NURSING SUPV
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [068151](#)
 FTE = 1

WARRICK, SHEONNE S
 County Code = 016
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [054833](#)
 FTE = 1

CRAWFORD, BETTY J
 County Code = 016
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [057554](#)
 FTE = 1

VACANT - 061854
 County Code = 016
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [061854](#)
 FTE = 1

REDDICK, REGINA L
 County Code = 016
 Class Code = 5324
 COMMUNITY HEALTH NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [067628](#)
 FTE = 1

RUCCI, LINDA K
 County Code = 016
 Class Code = 5290
 REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Pay Grade = 071
 Position = [068821](#)
 FTE = 1

VACANT - 916203
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916203](#)
 FTE = 1

VACANT - 916204
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916204](#)
 FTE = 1

VACANT - 916205
 County Code = 016
 OPS REGISTERED NURSR
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916205](#)
 FTE = 1

VACANT - 916206
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916206](#)
 FTE = 1

VACANT - 916207
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916207](#)
 FTE = 1

VACANT - 916208
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916208](#)
 FTE = 1

VACANT - 916209
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916209](#)
 FTE = 1

VACANT - 916210
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916210](#)
 FTE = 1

VACANT - 916211
 County Code = 016
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [916211](#)
 FTE = 1

VACANT - 916212
 County Code = 016
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [916212](#)
 FTE = 1

VACANT - 916213
 County Code = 016
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [916213](#)
 FTE = 1

VACANT - 916214
 County Code = 016
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [916214](#)
 FTE = 1

VACANT - 916215
 County Code = 016
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [916215](#)
 FTE = 1

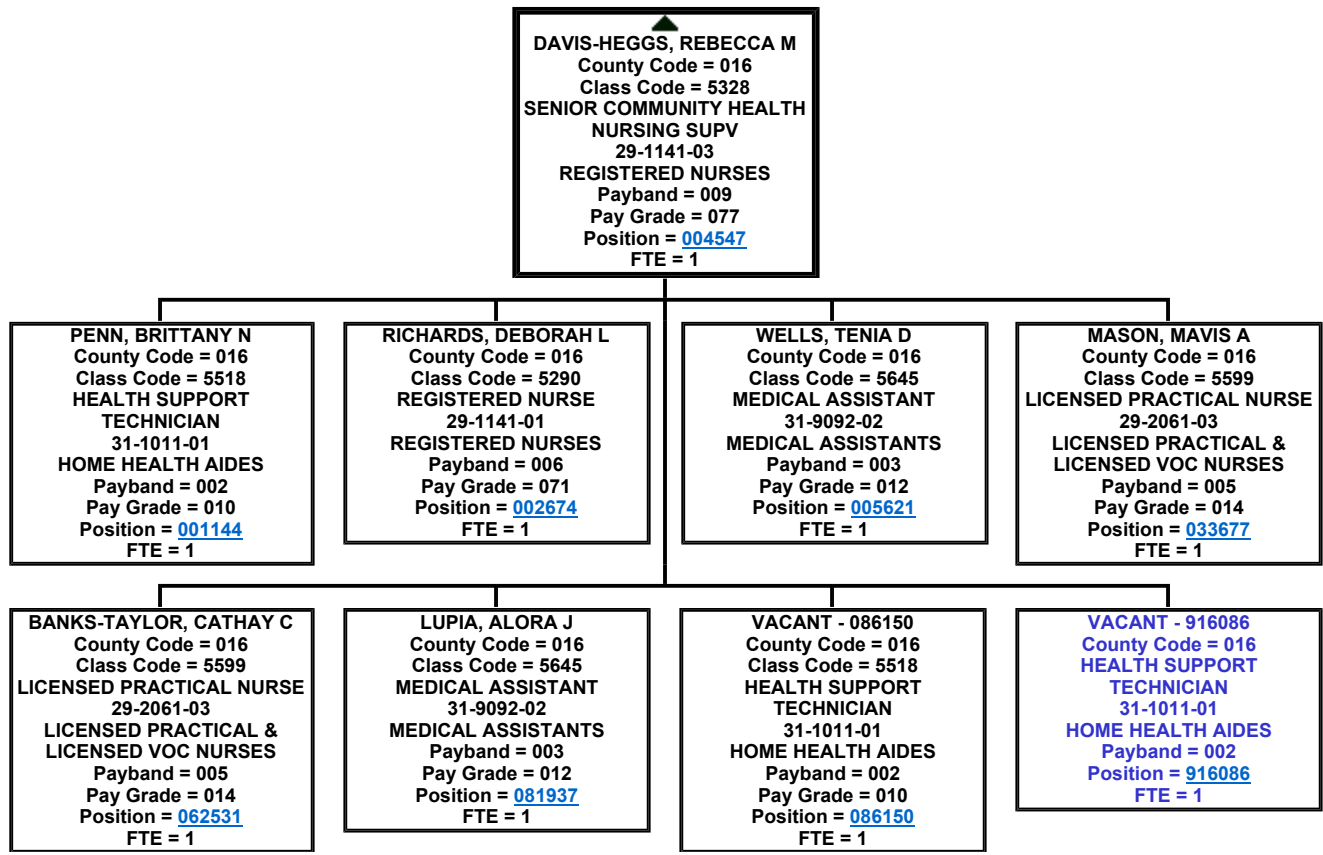
VACANT - 916216
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [916216](#)
 FTE = 1

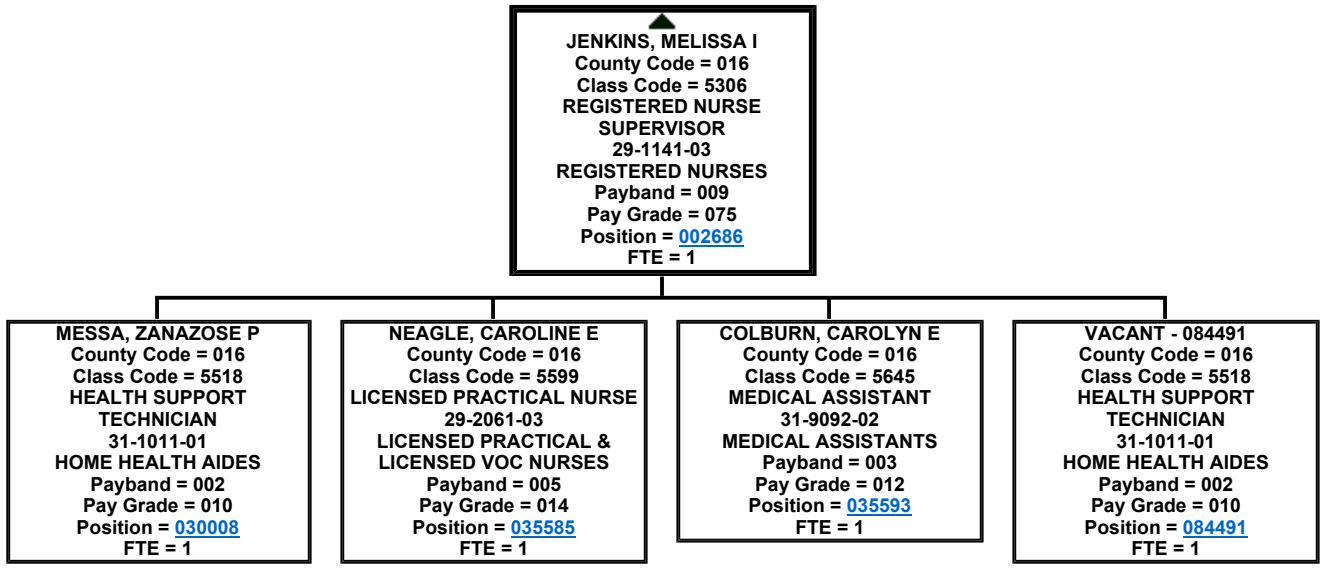
VACANT - 916217
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [916217](#)
 FTE = 1

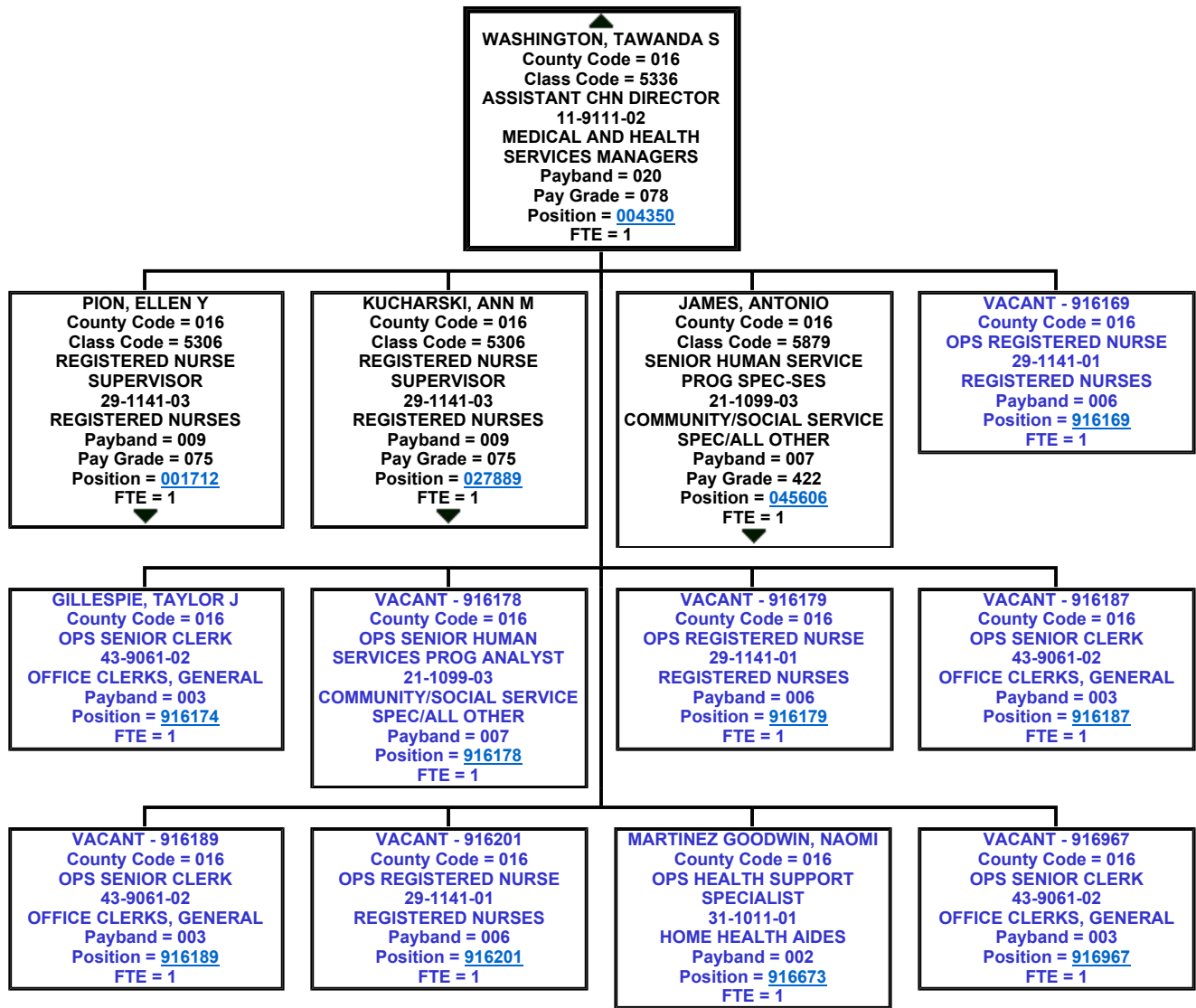
VACANT - 916218
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [916218](#)
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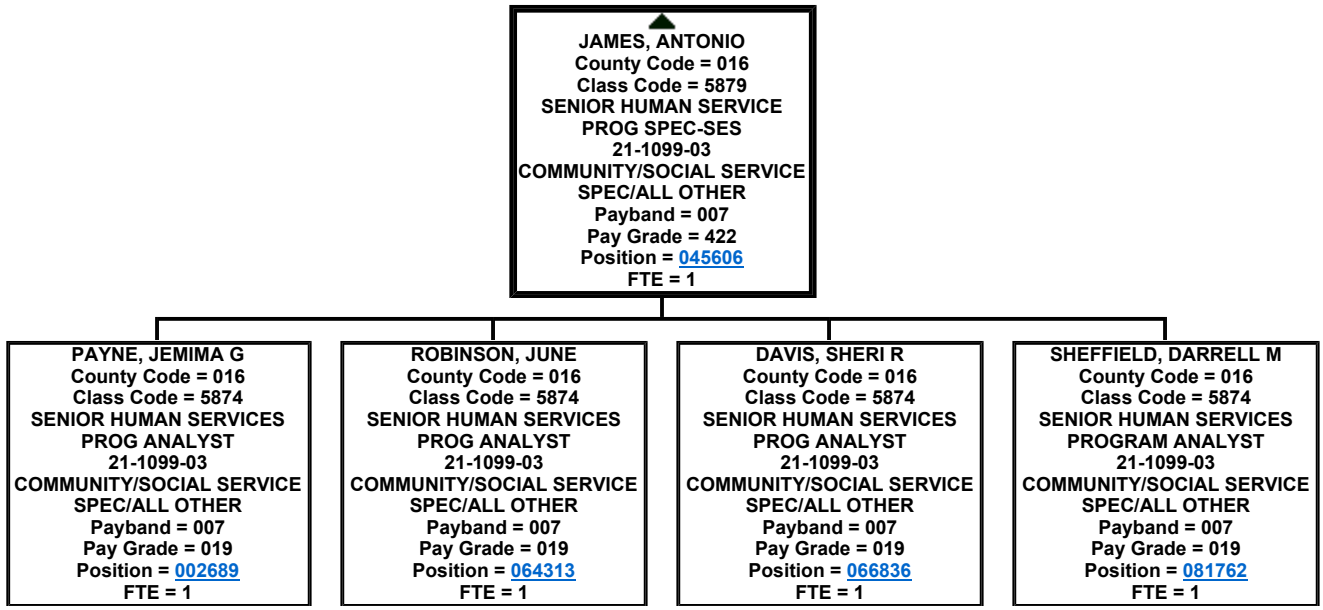
VACANT - 916219
County Code = 016
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [916219](#)
FTE = 1

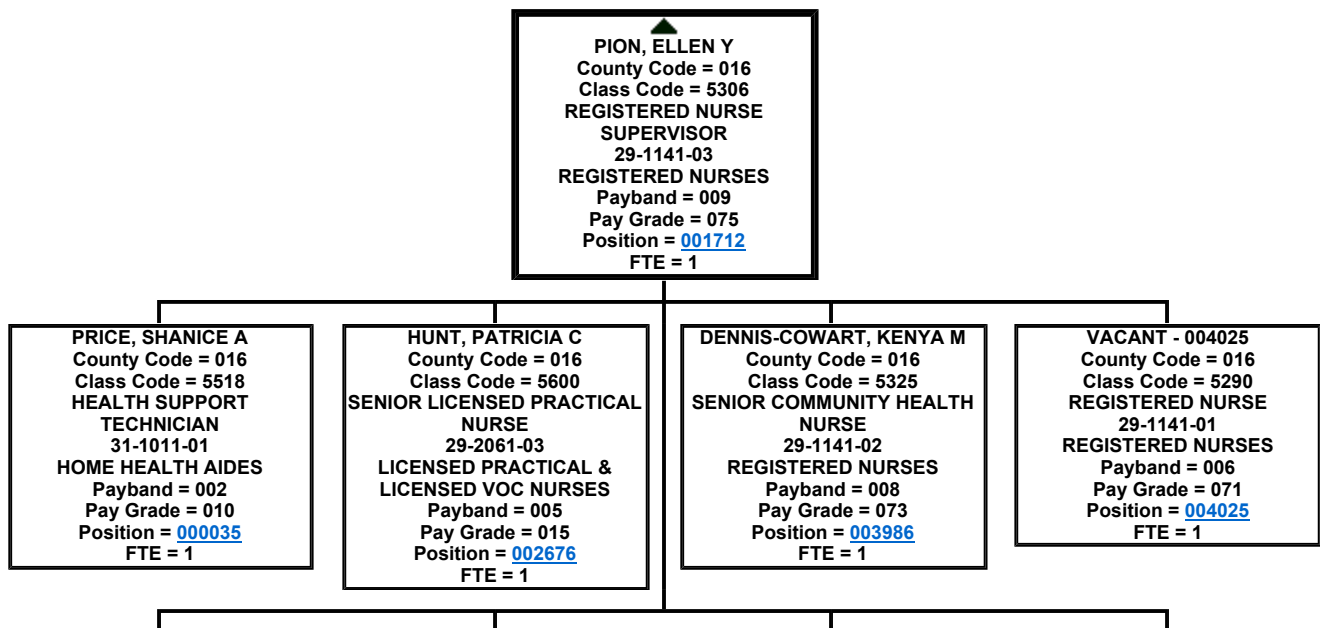
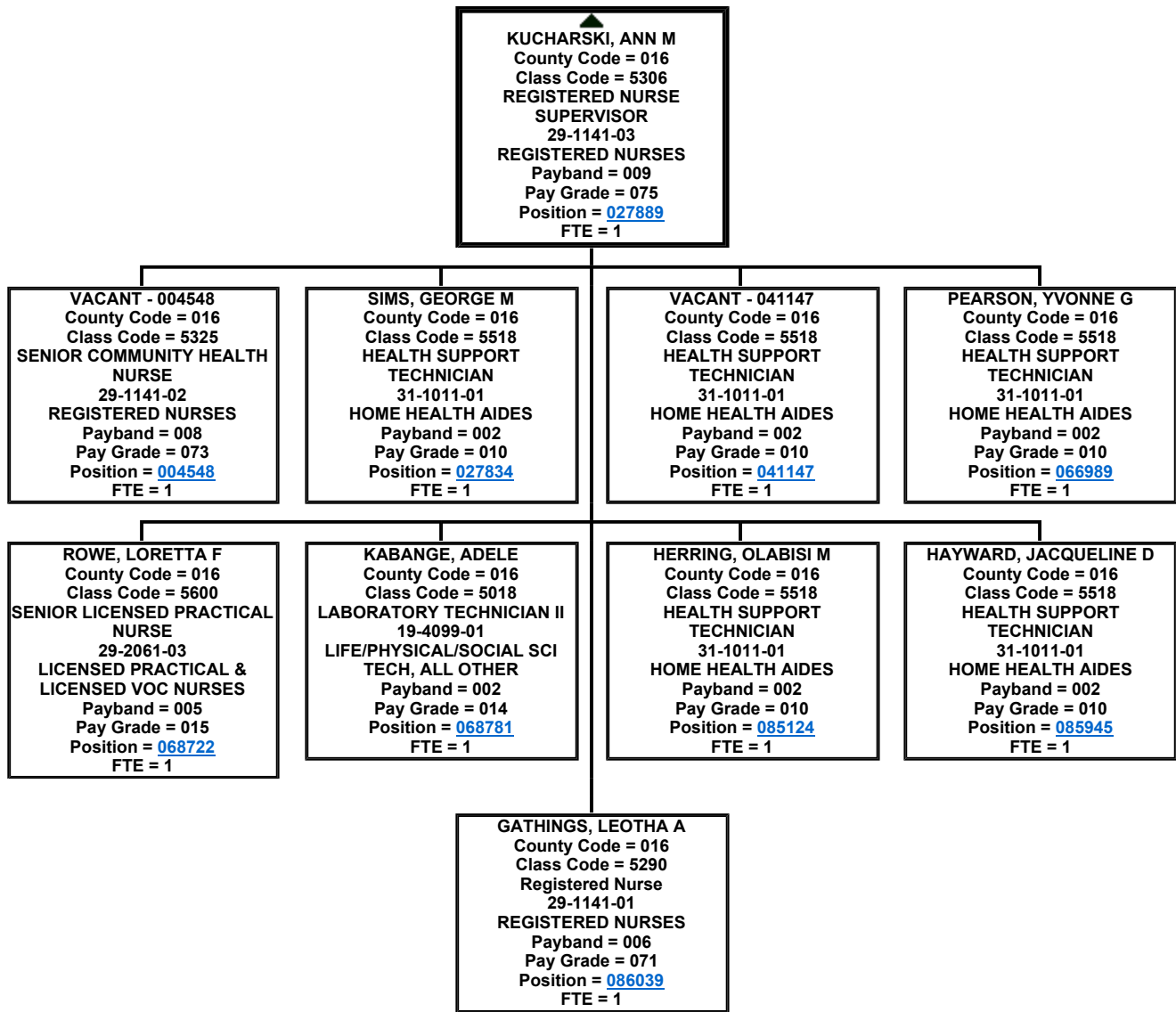
VACANT - 916220
County Code = 016
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [916220](#)
FTE = 1









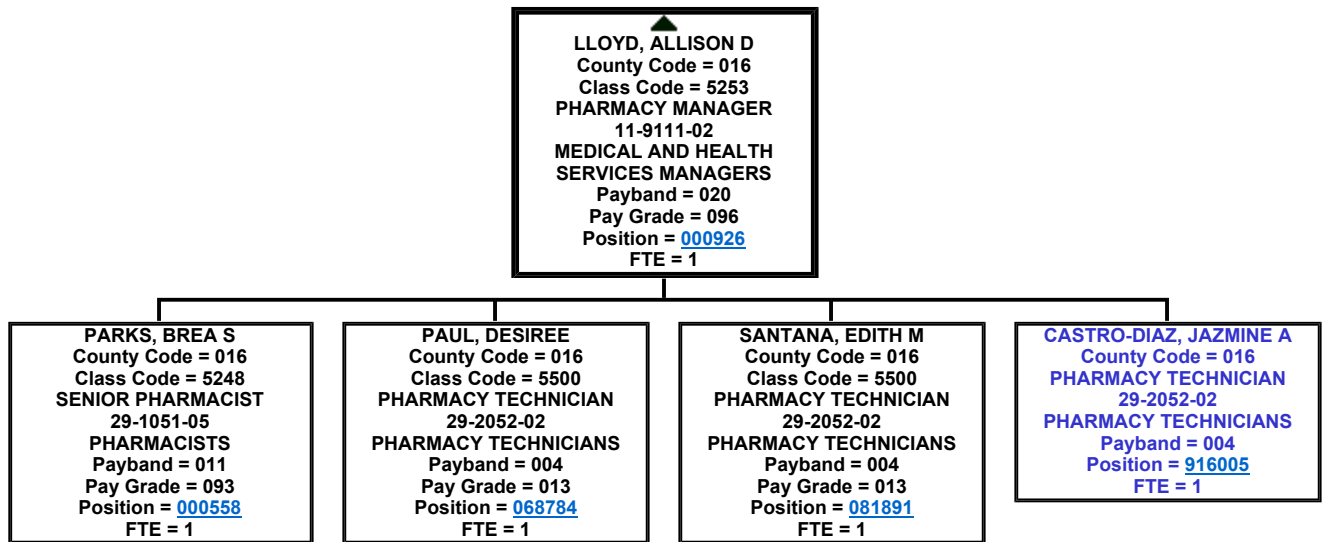


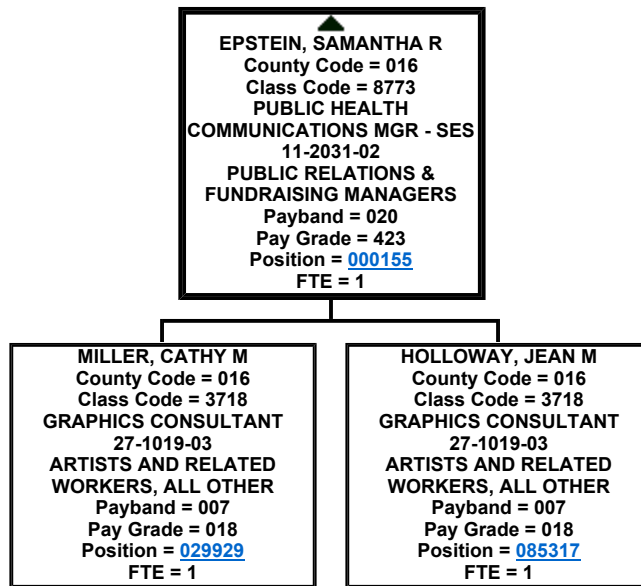
ELEDGE, JOHN P
County Code = 016
Class Code = 5527
CERTIFIED RAD TECHNOL-RAD
II
29-2034-02
RADIOLOGIC TECHNOLOGISTS
AND TECHNICIANS
Payband = 004
Pay Grade = 014
Position = [029958](#)
FTE = 1

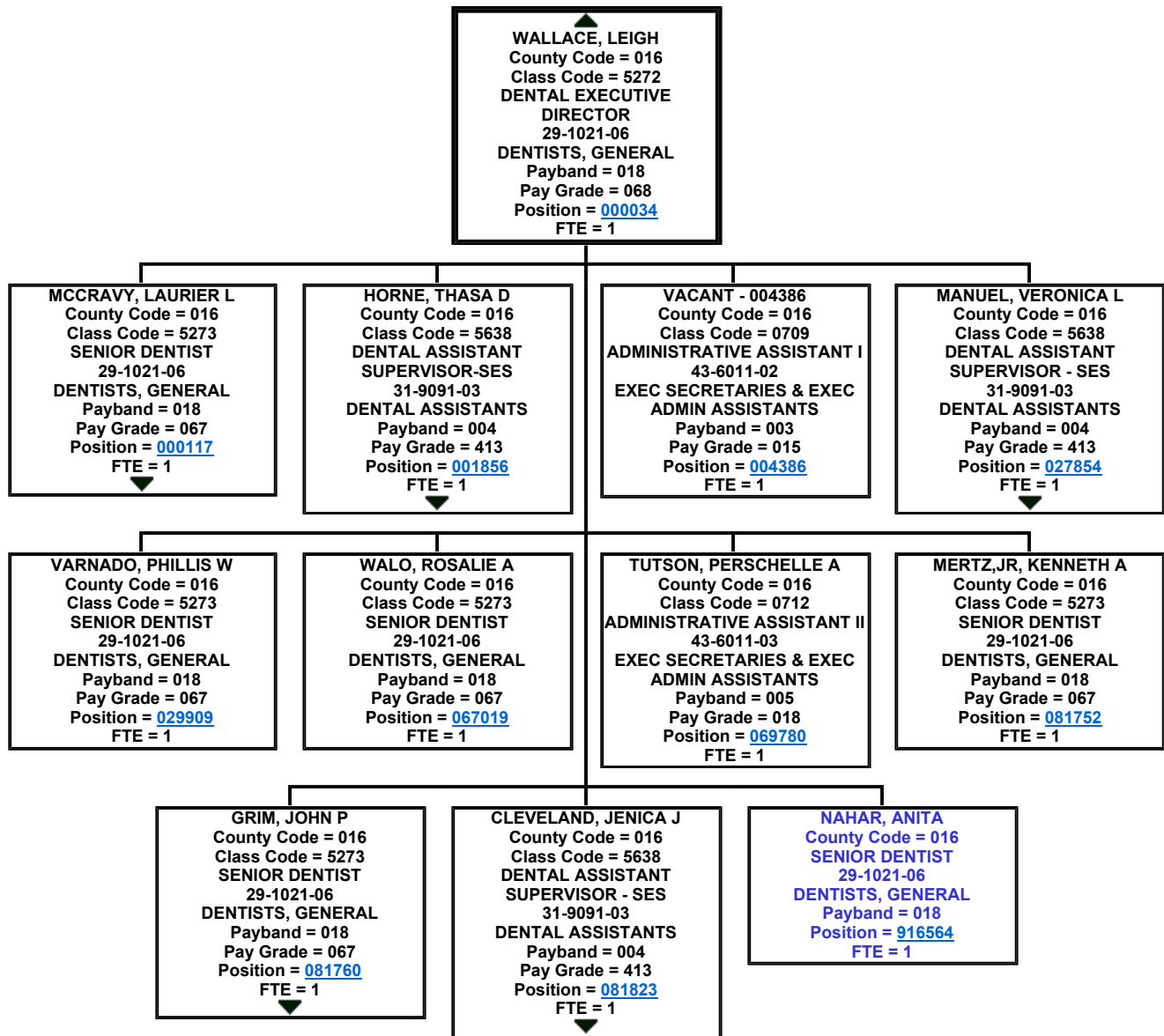
HOWARD, KENNETH L
County Code = 016
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [062530](#)
FTE = 1

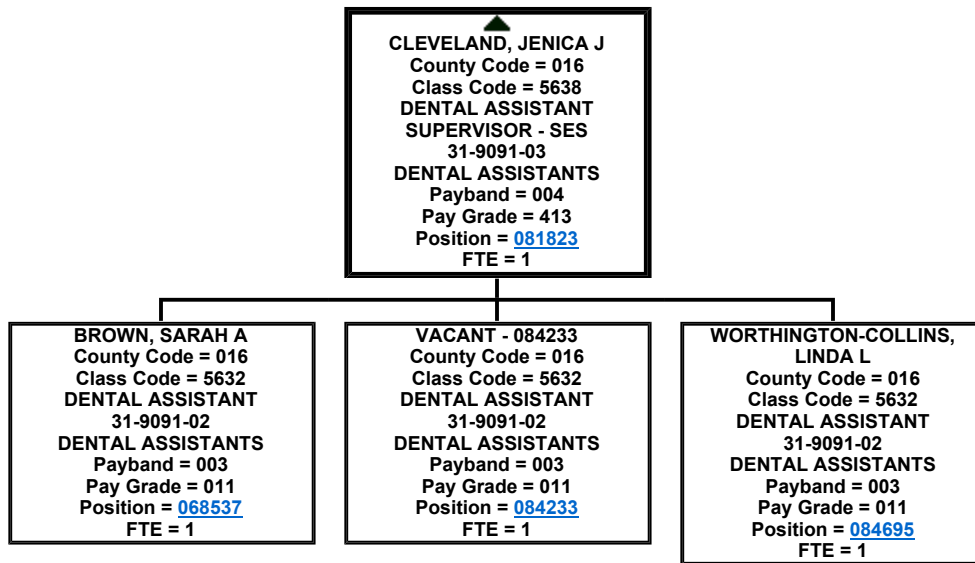
ELAM, CHERYL G
County Code = 016
Class Code = 5290
REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Pay Grade = 071
Position = [064314](#)
FTE = 1

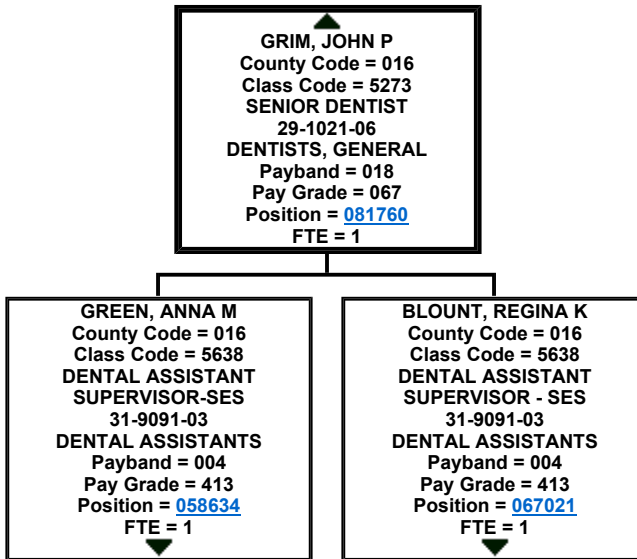
JOHNSON, HELEN Z
County Code = 016
Class Code = 5600
SENIOR LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Pay Grade = 015
Position = [068723](#)
FTE = 1

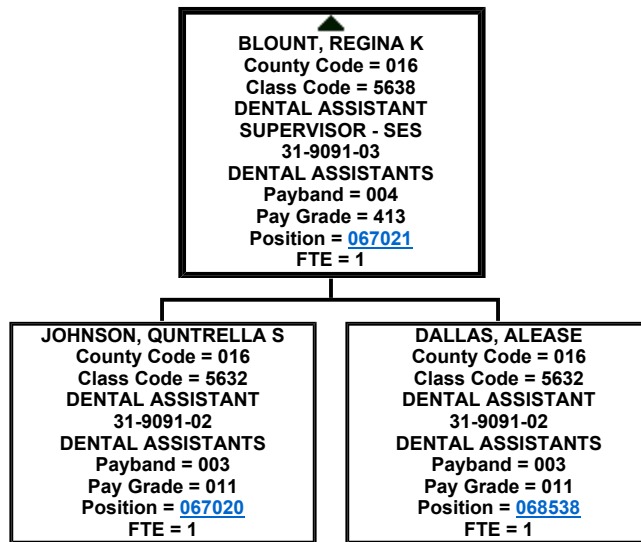


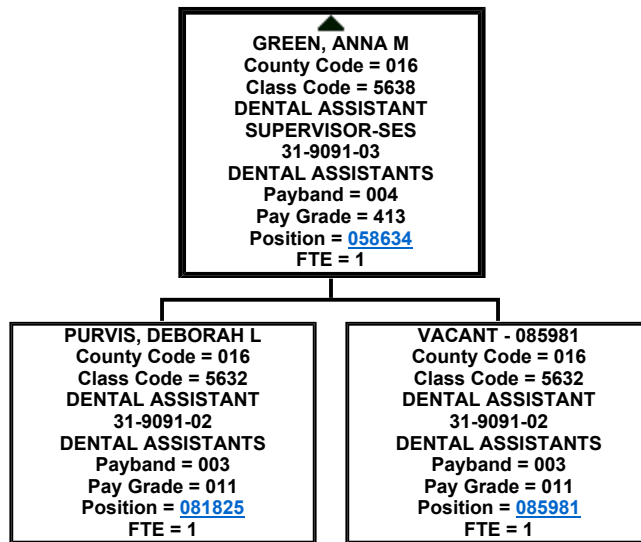


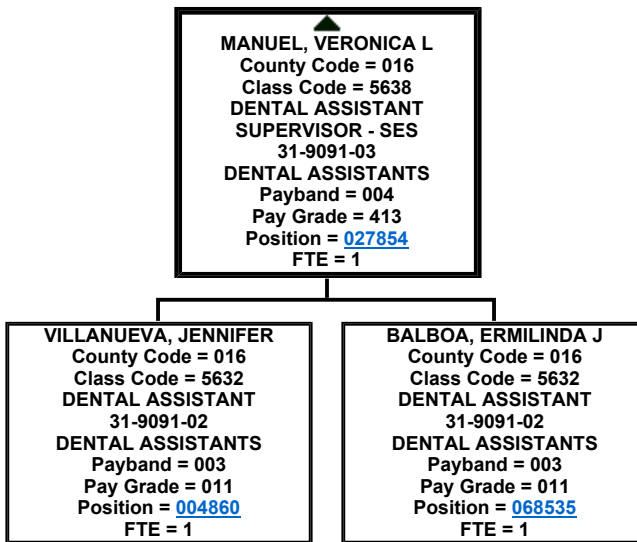


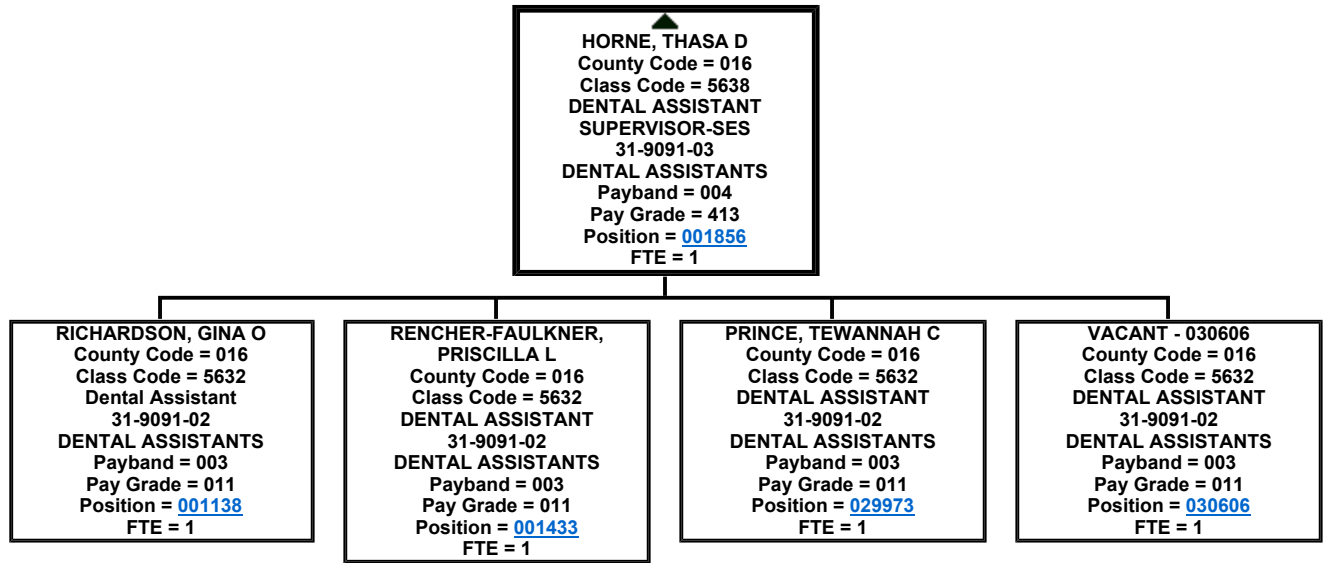


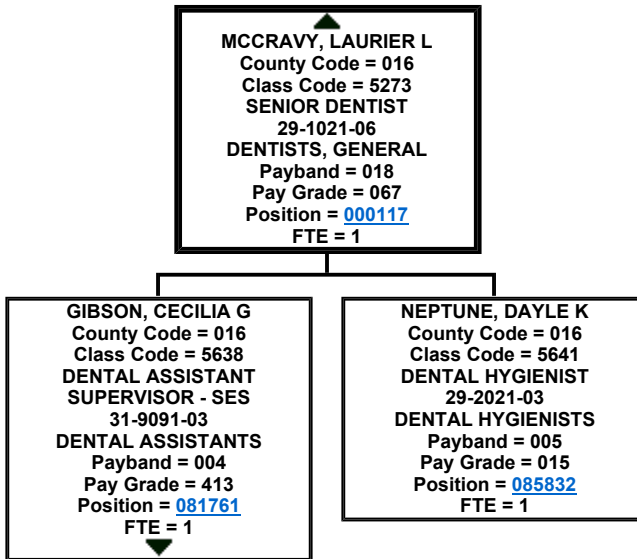


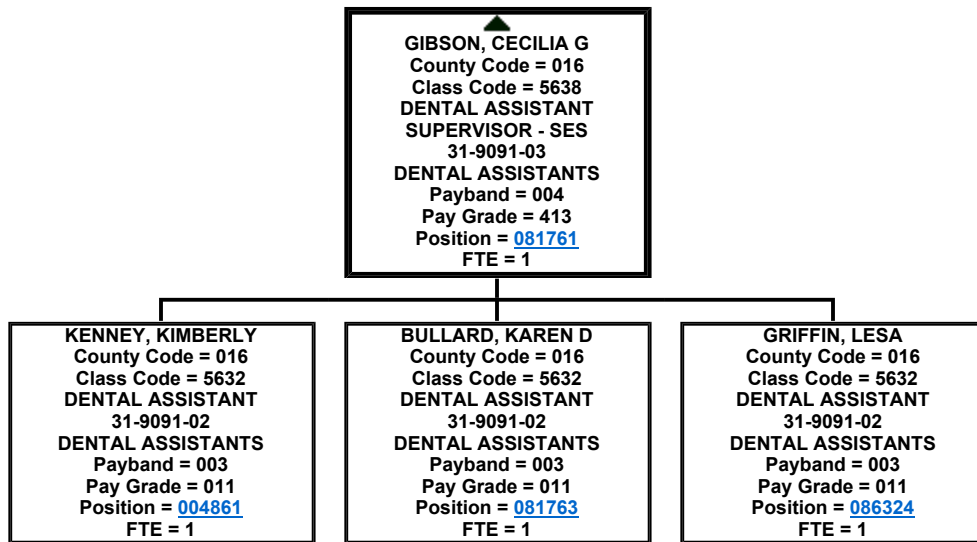










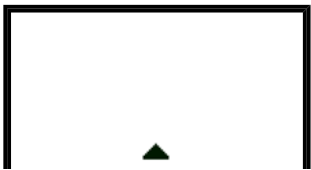
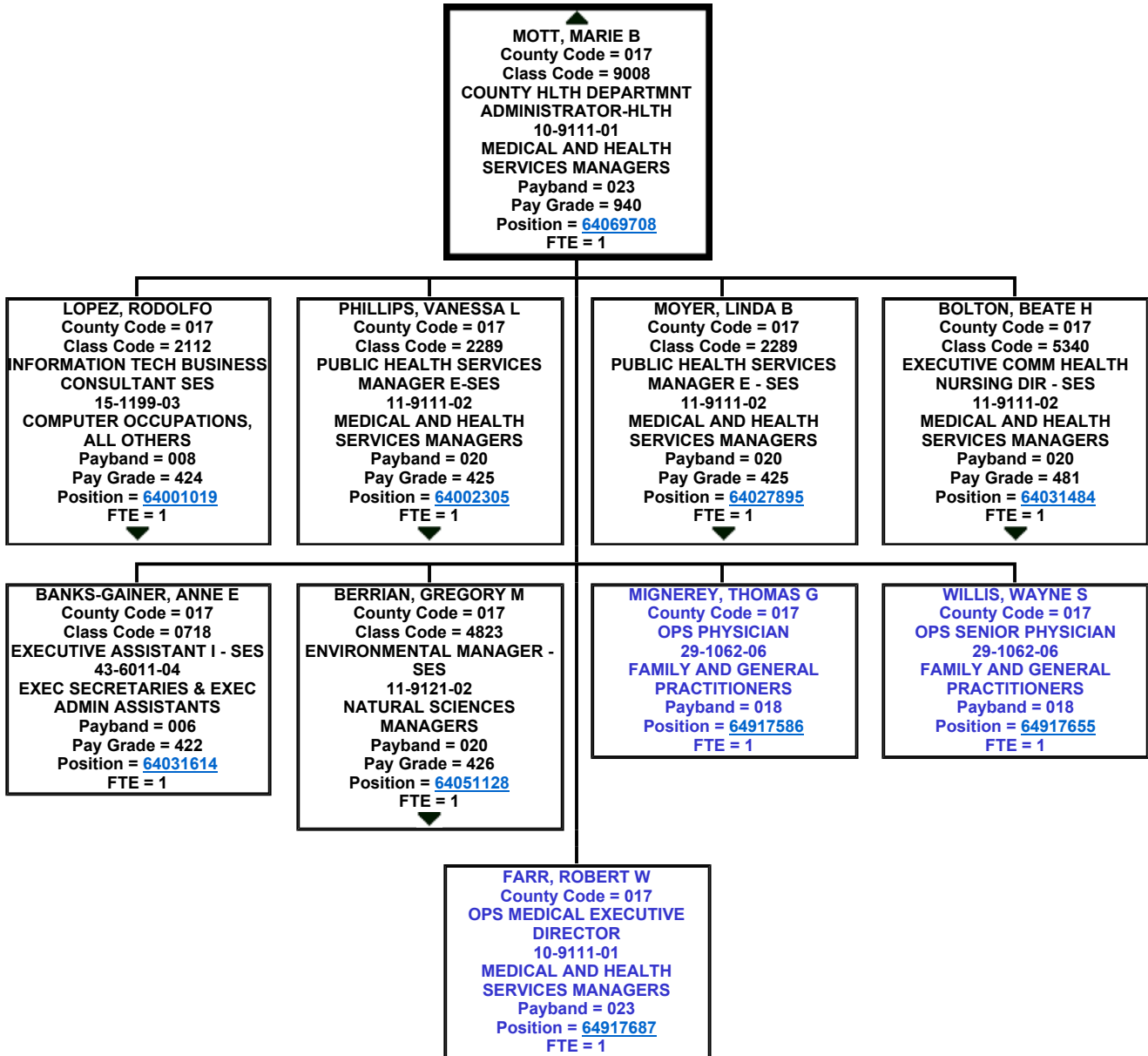


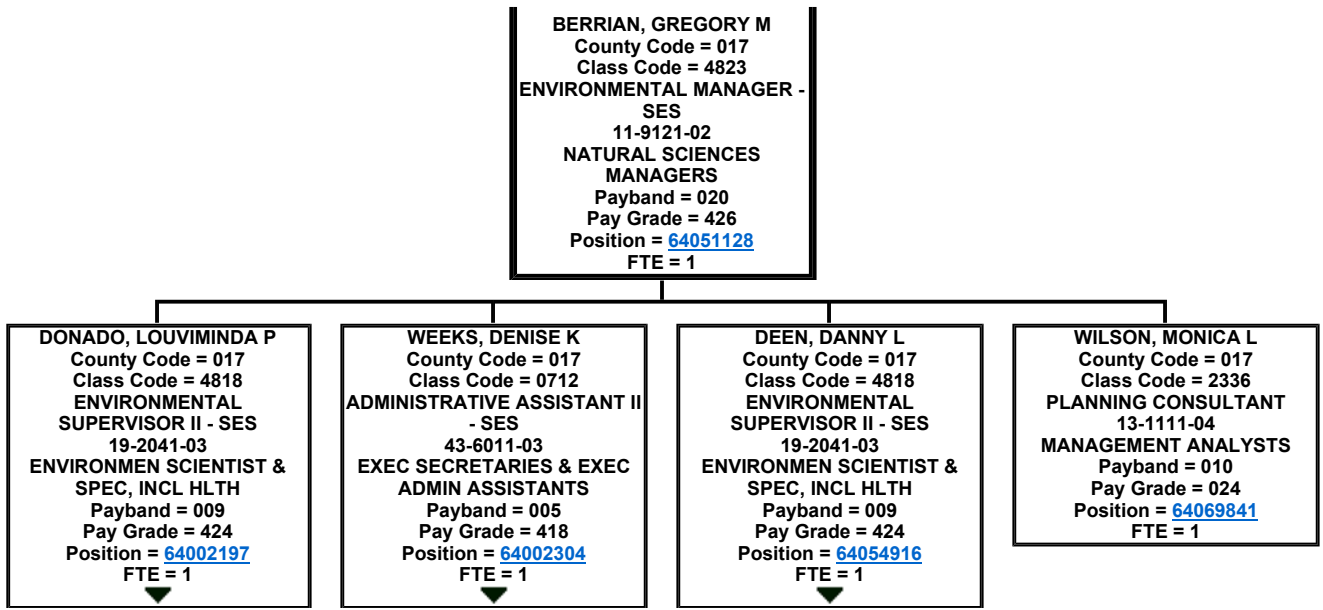
Florida Department of Health

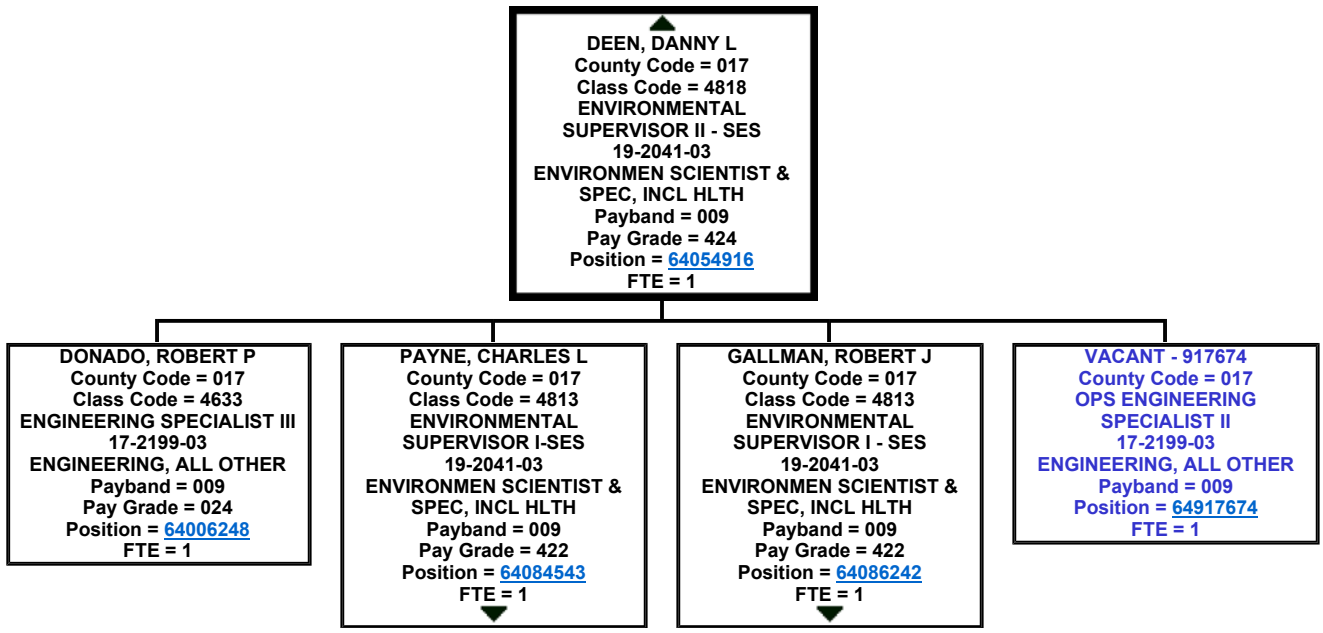
CHD 17 - Escambia County Health Department

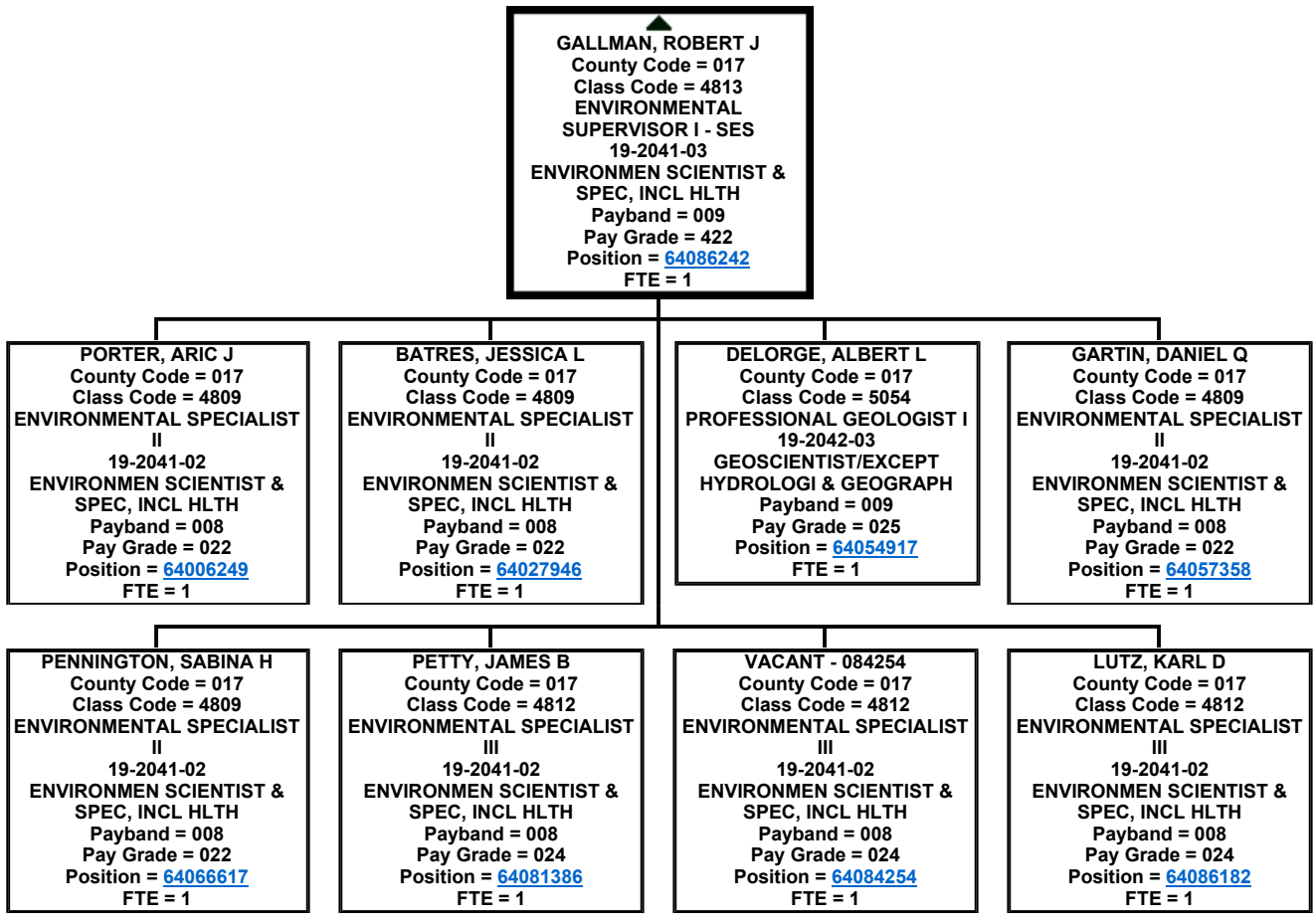
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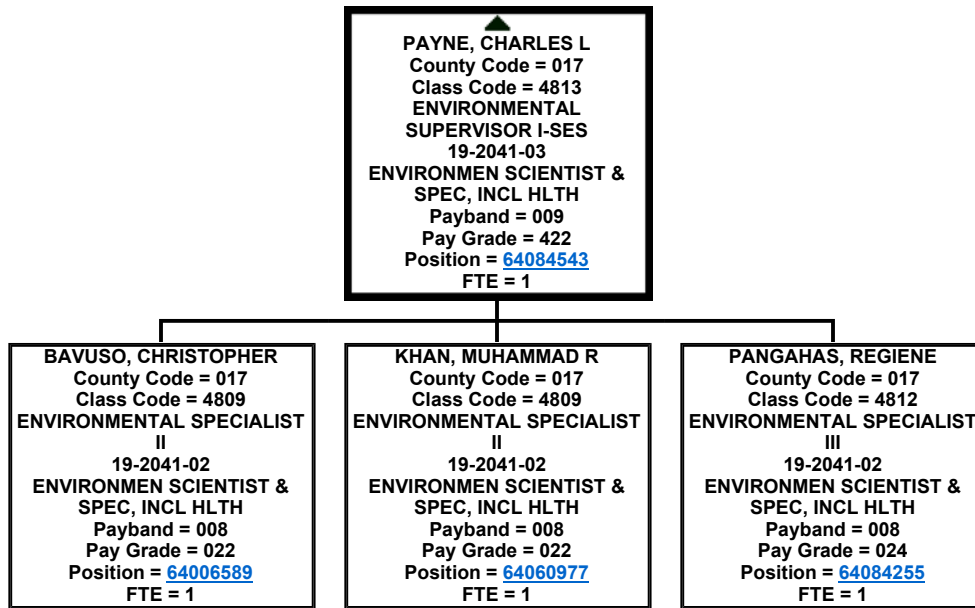
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

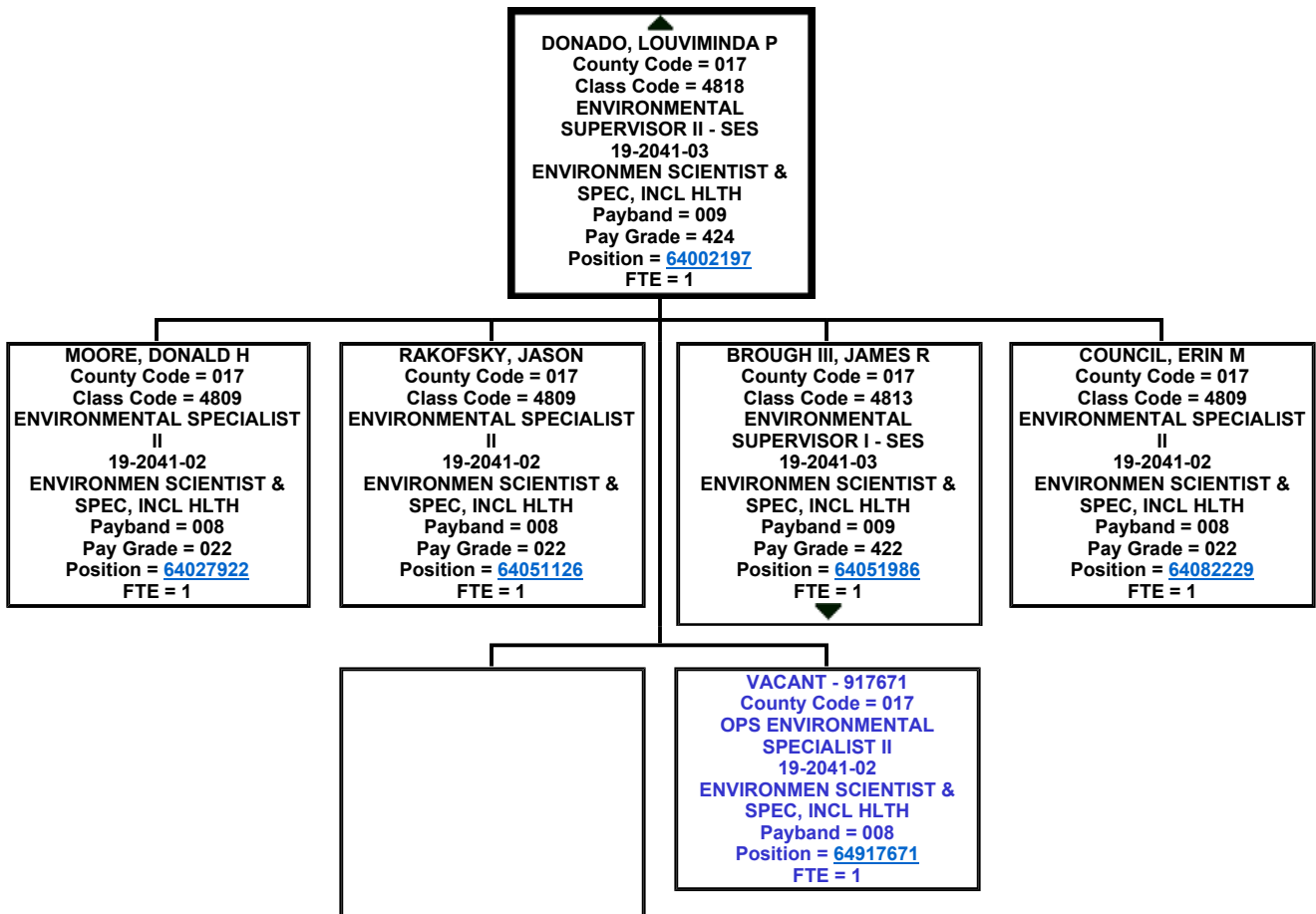
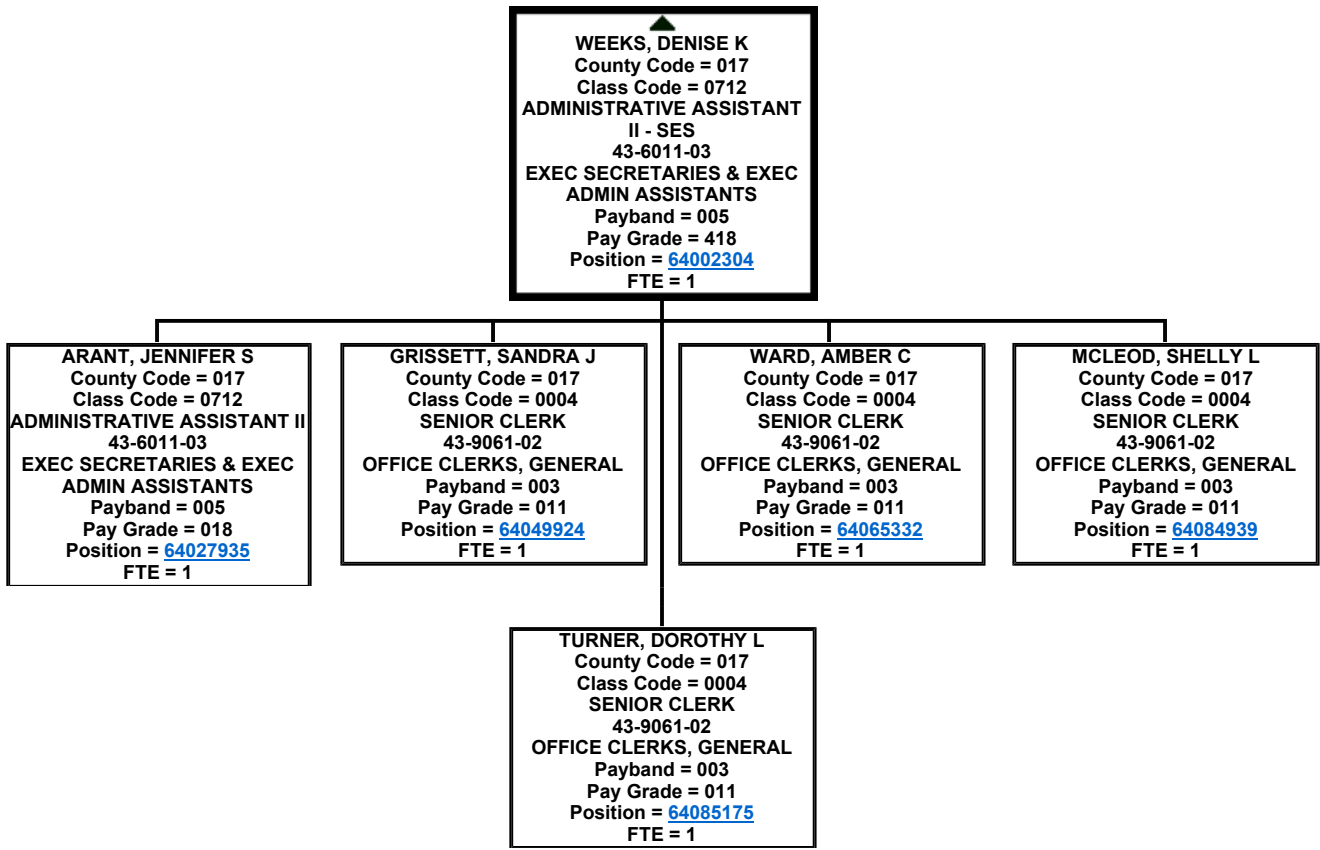




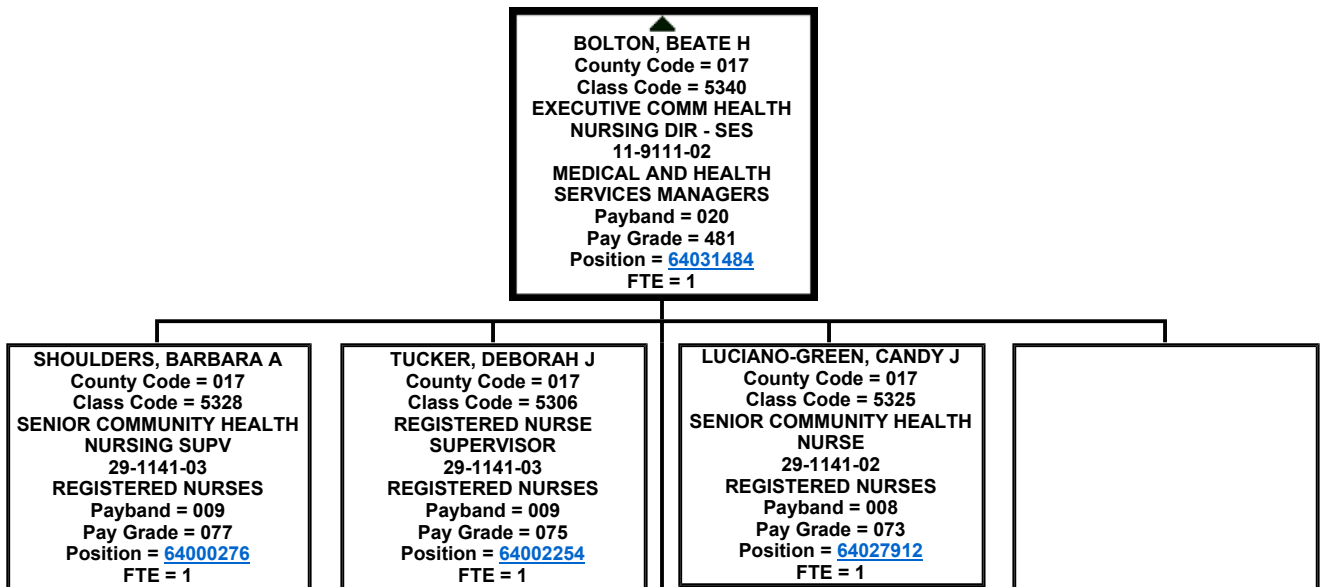
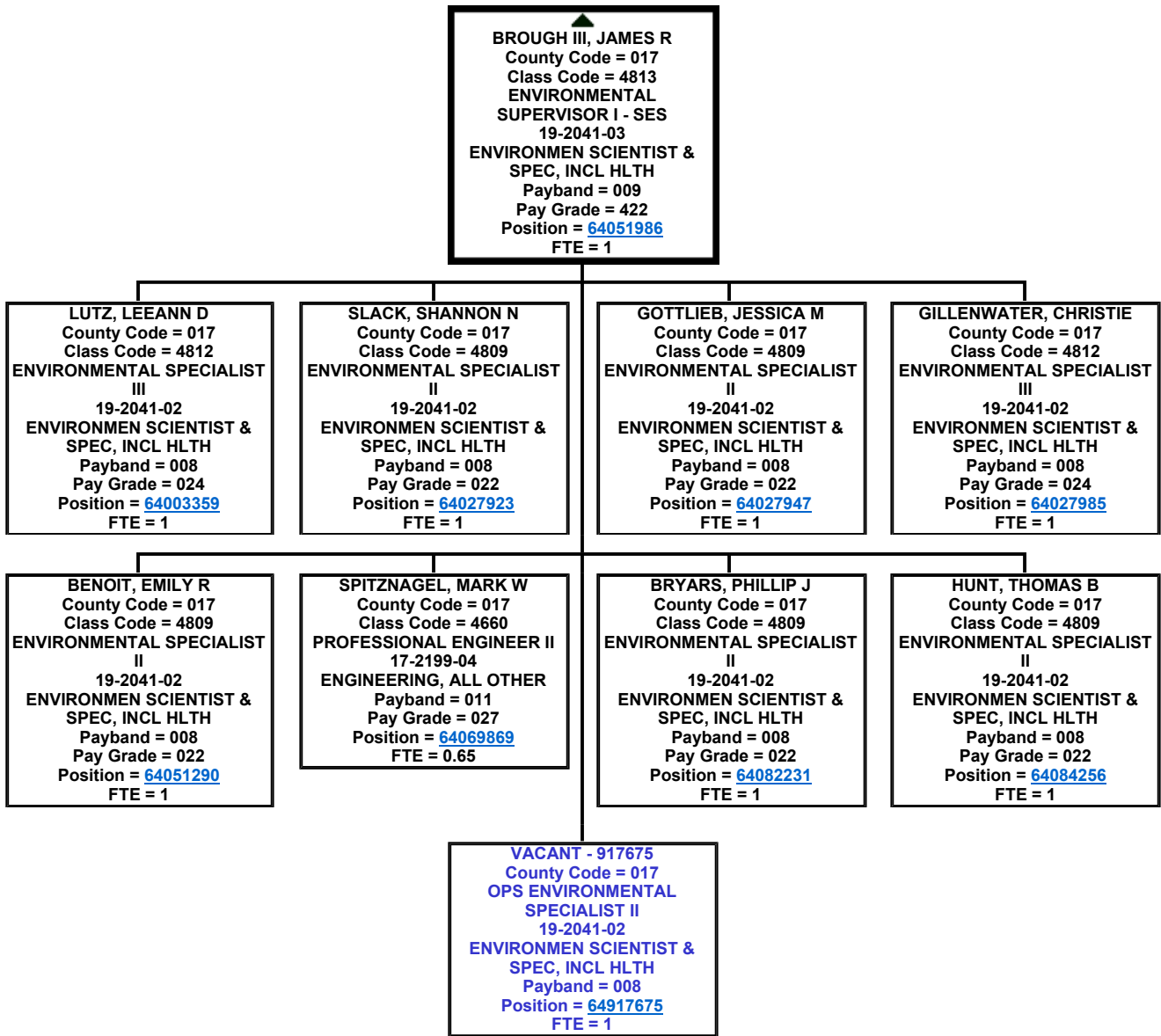


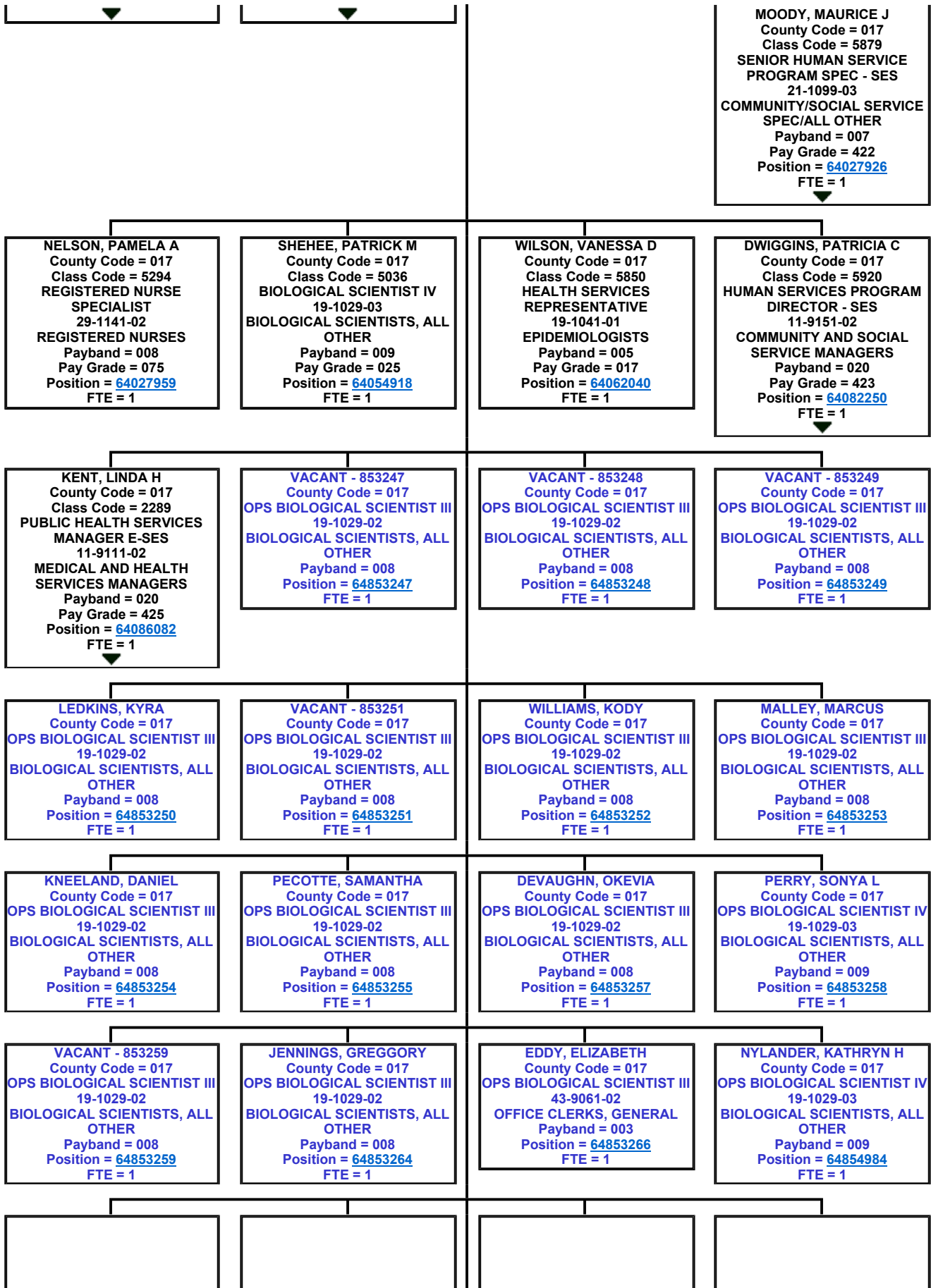


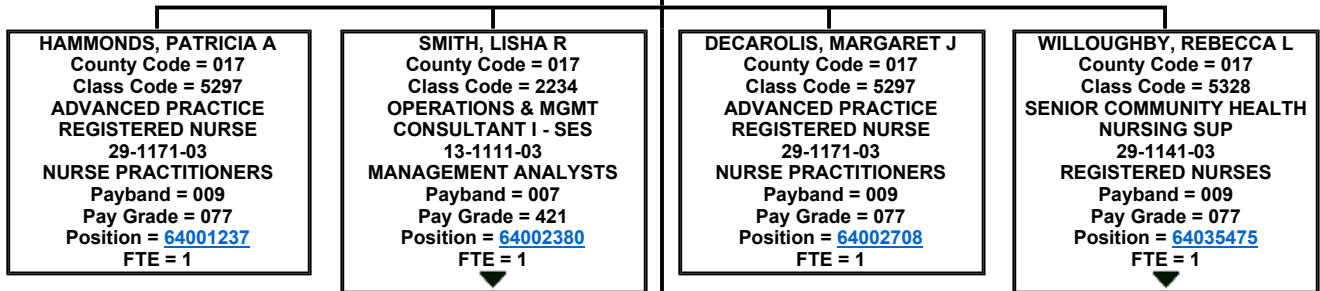
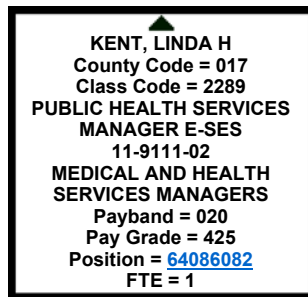
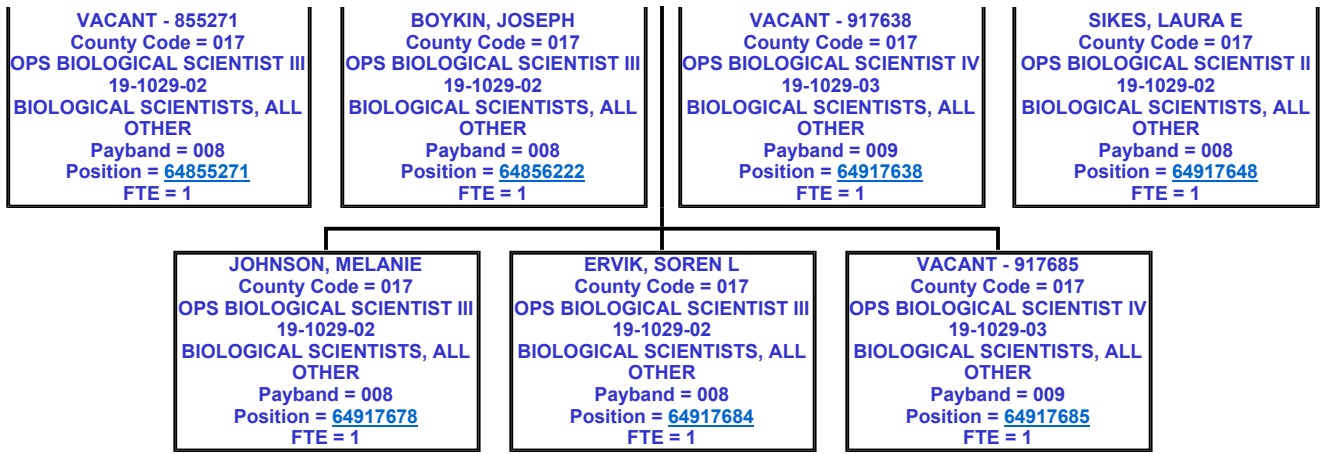


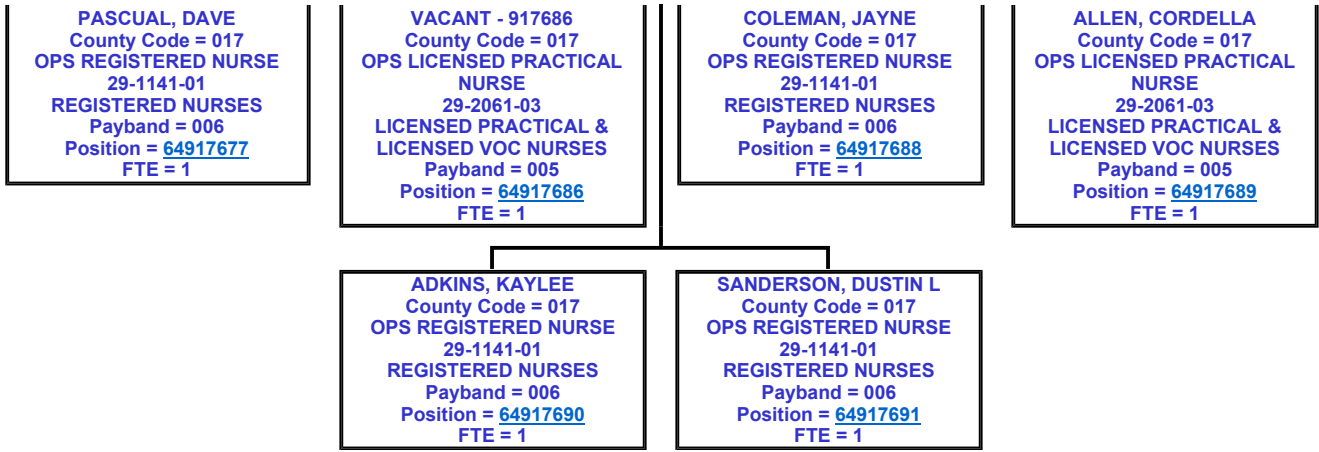


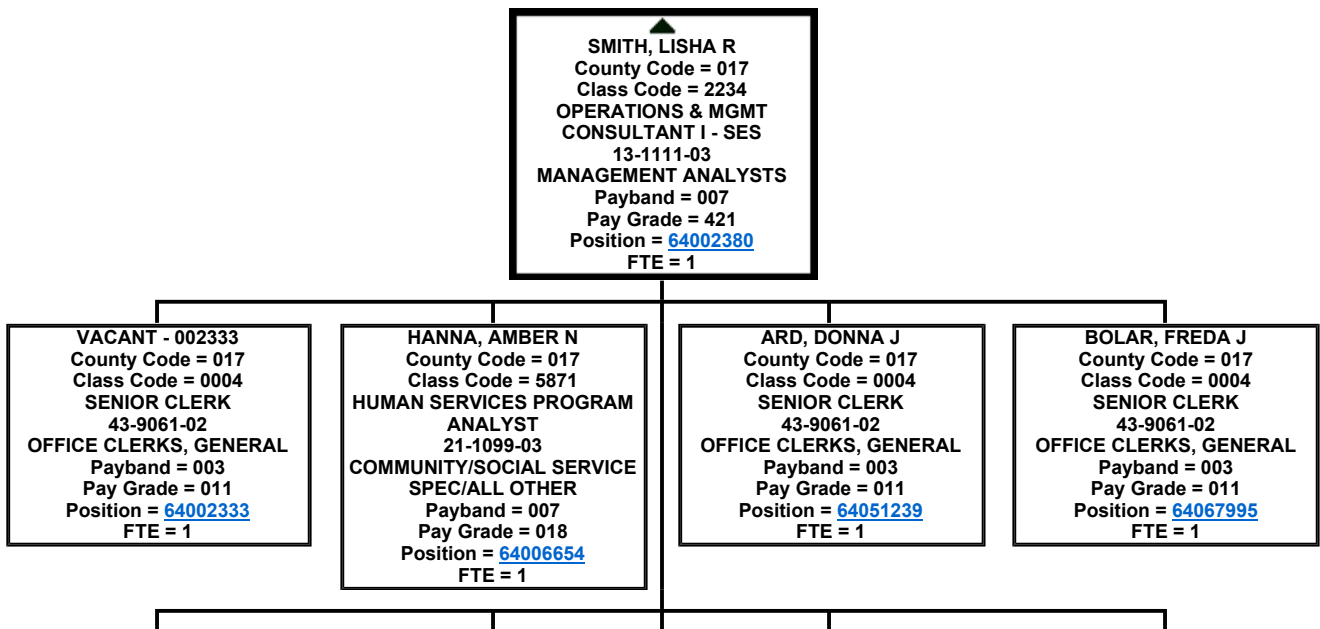
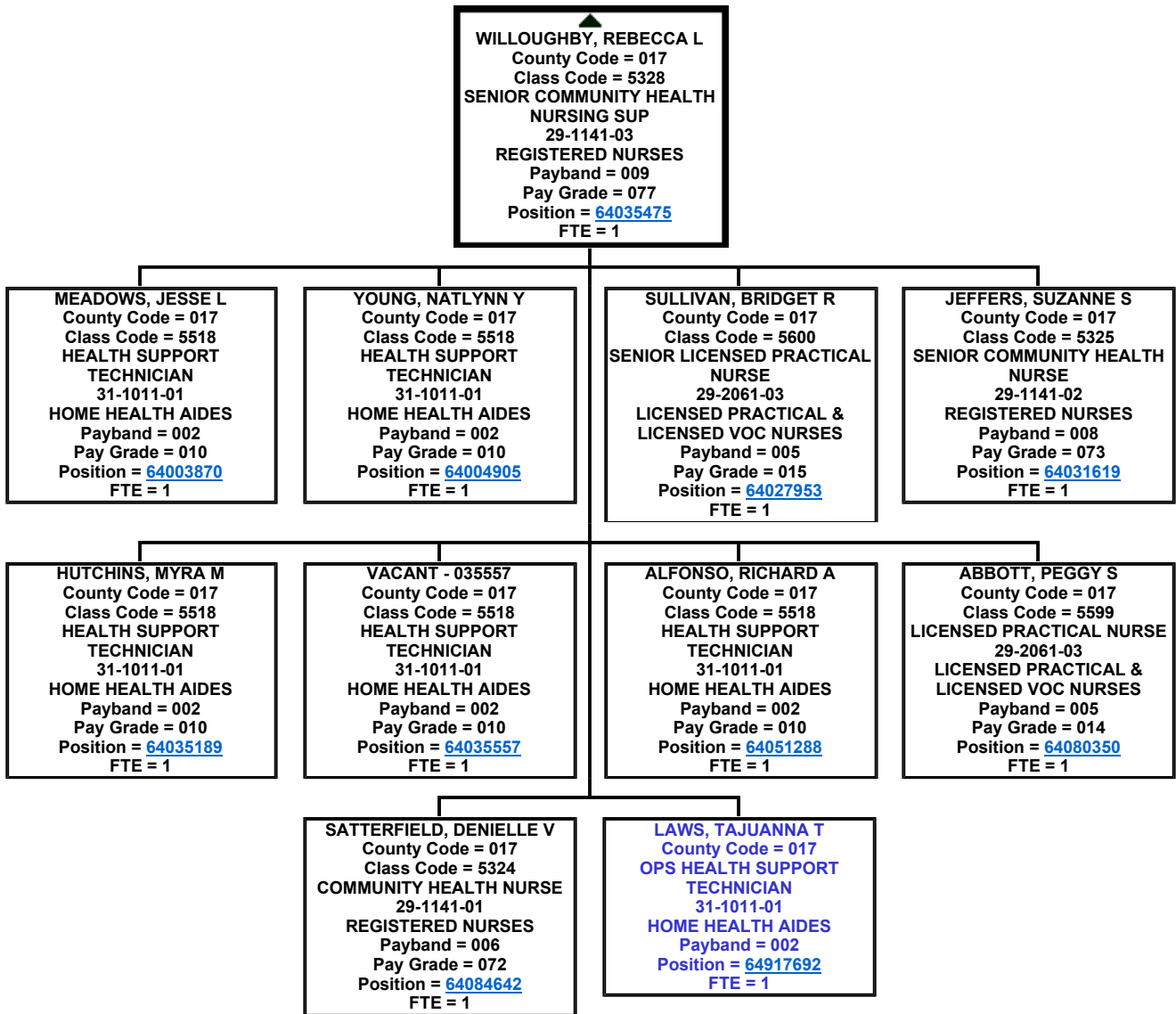
HARDIN JR, JOSEPH E
County Code = 017
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64082230](#)
FTE = 1

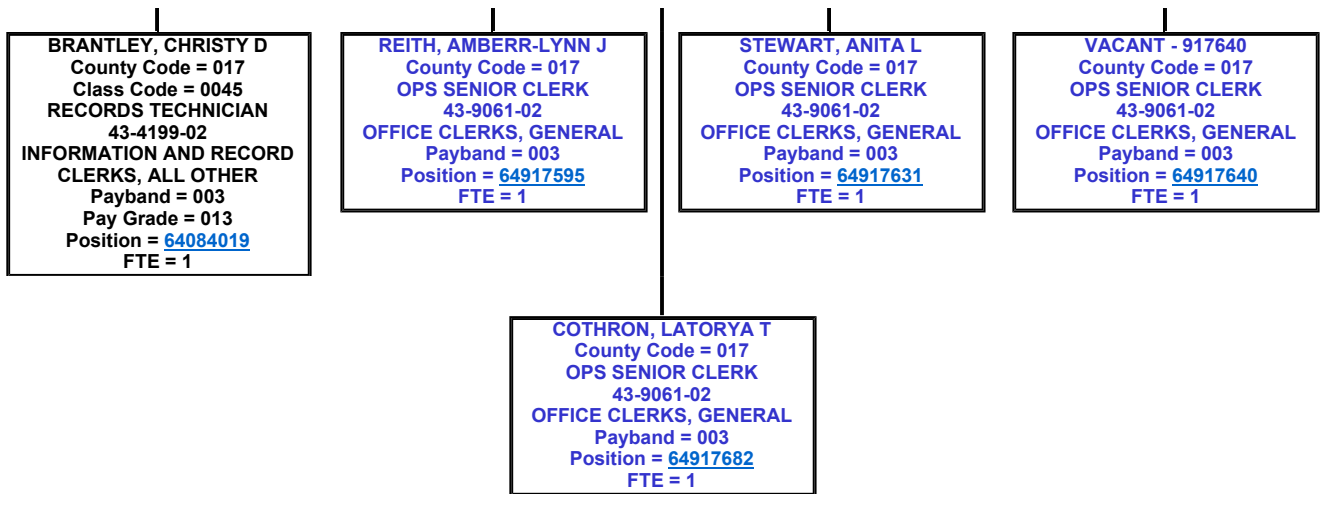


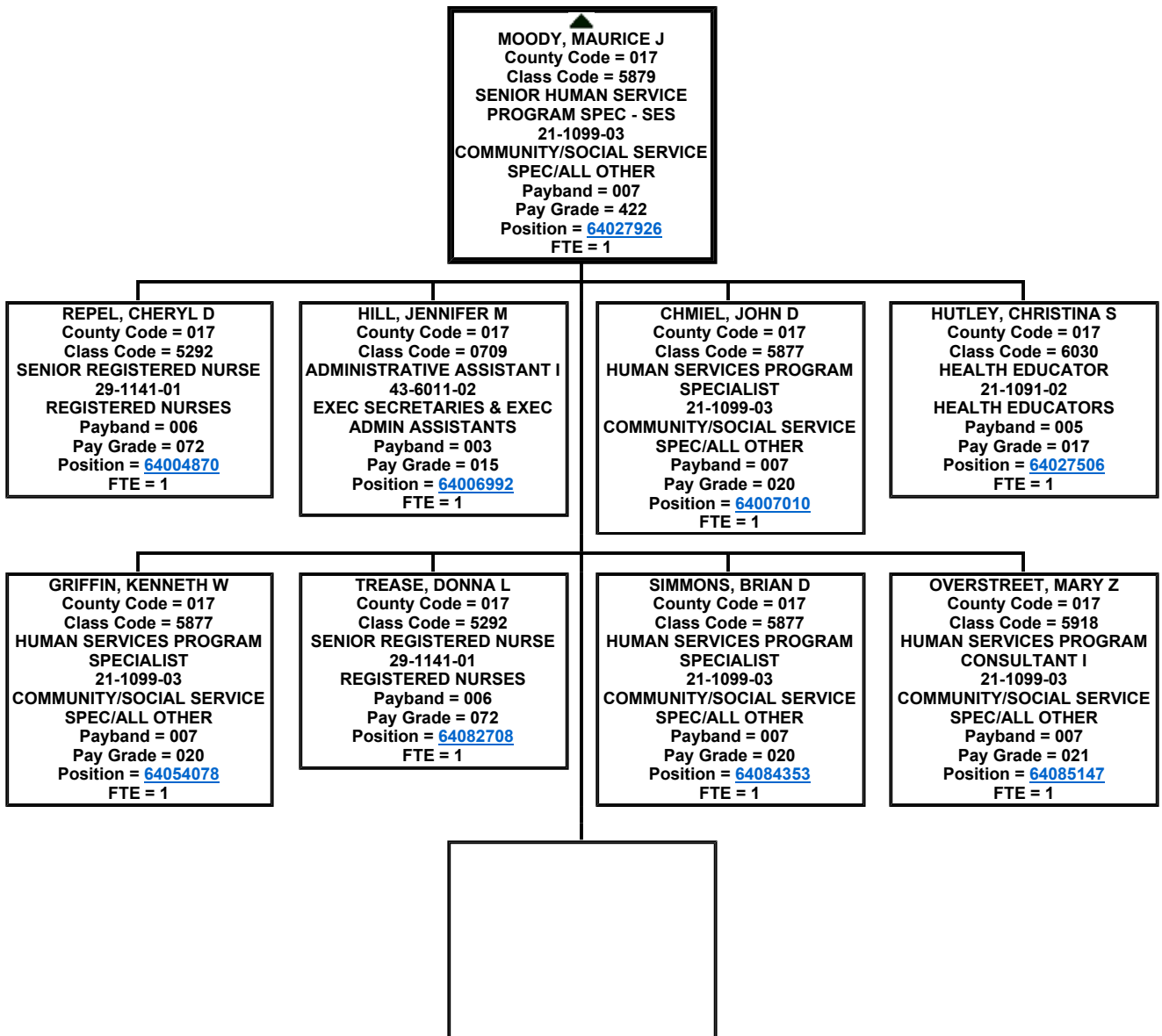
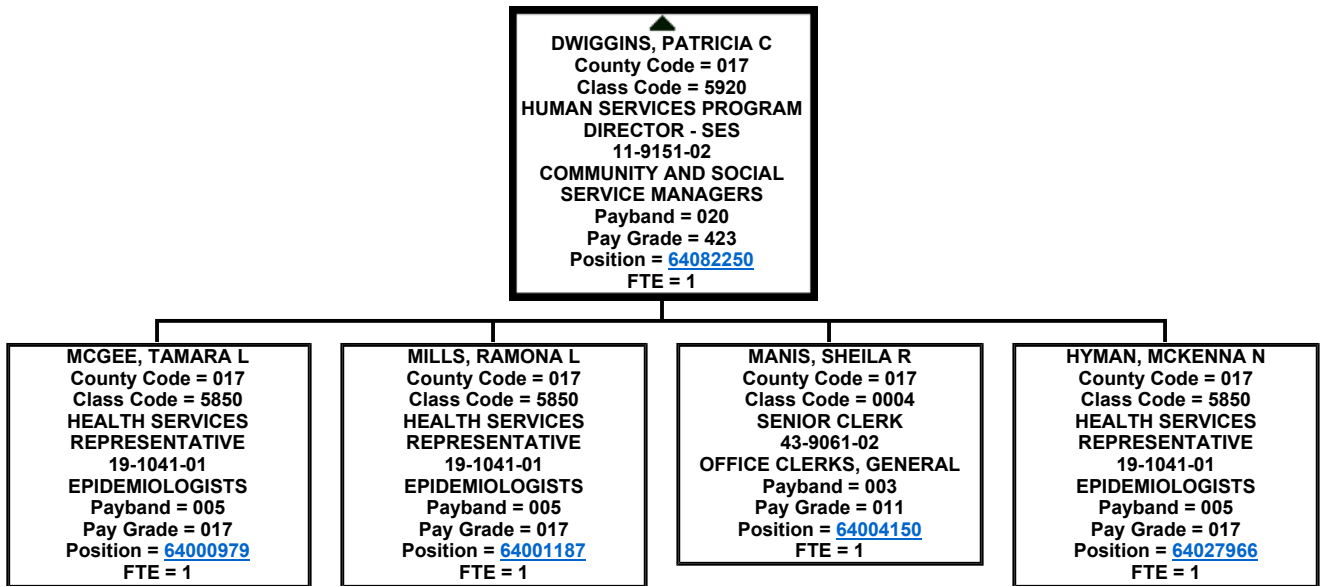




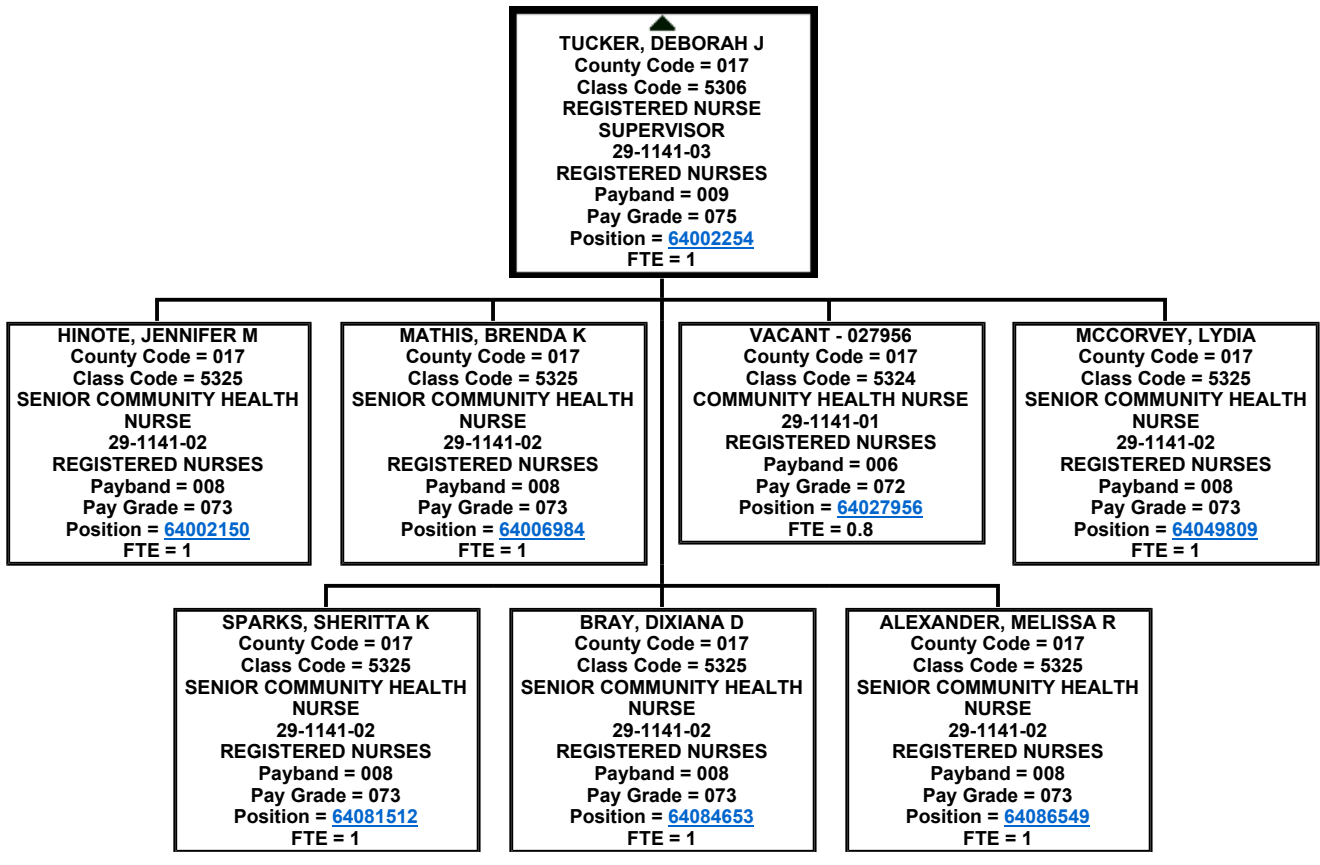


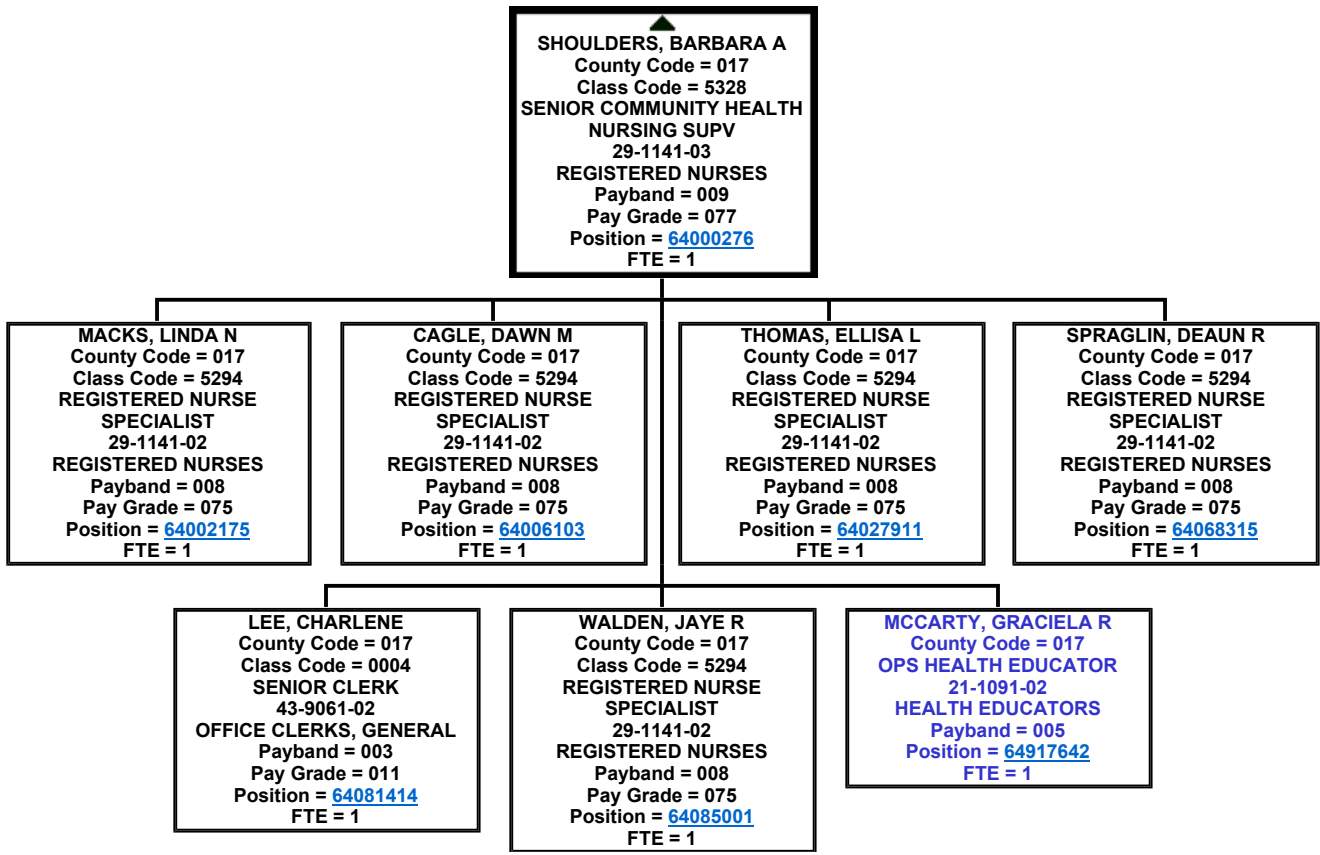


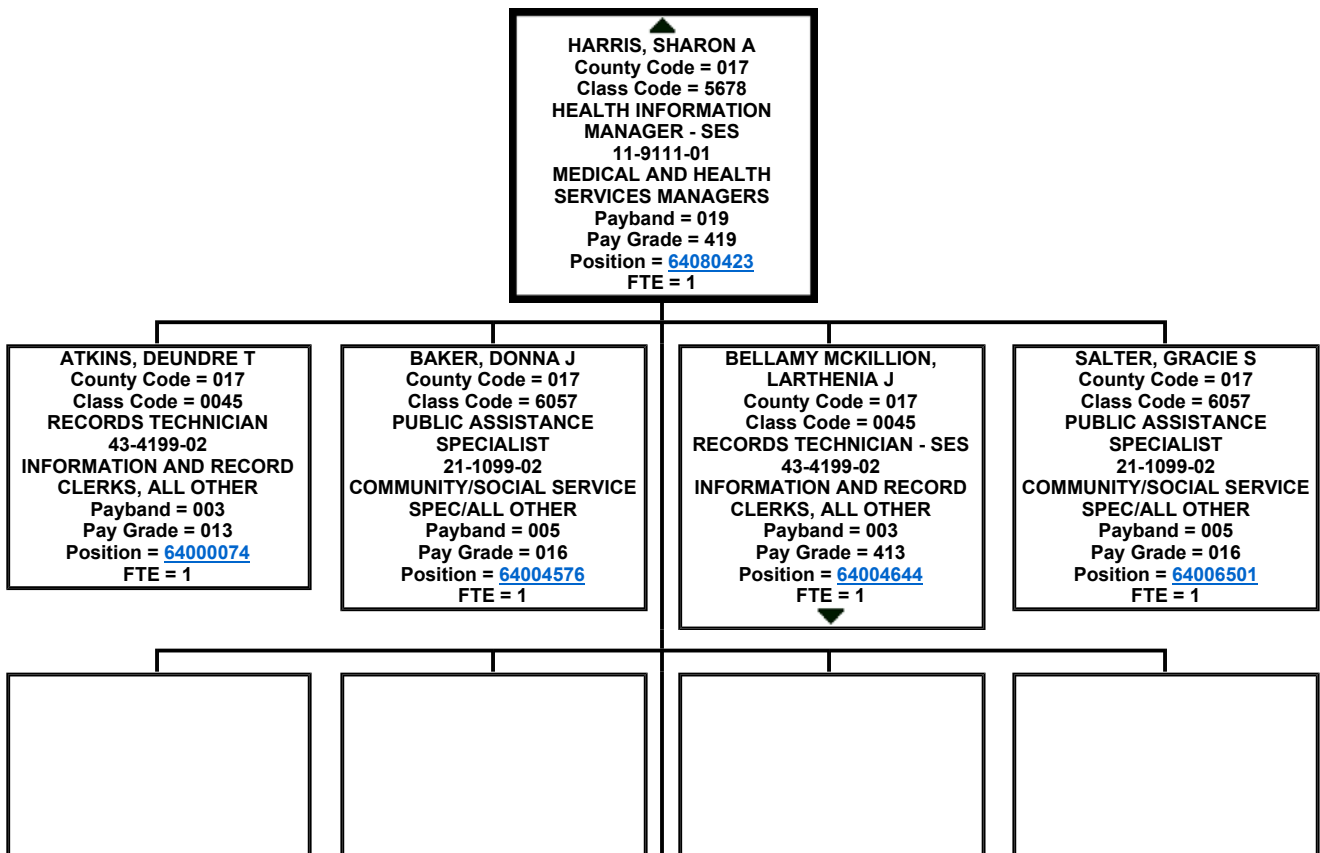
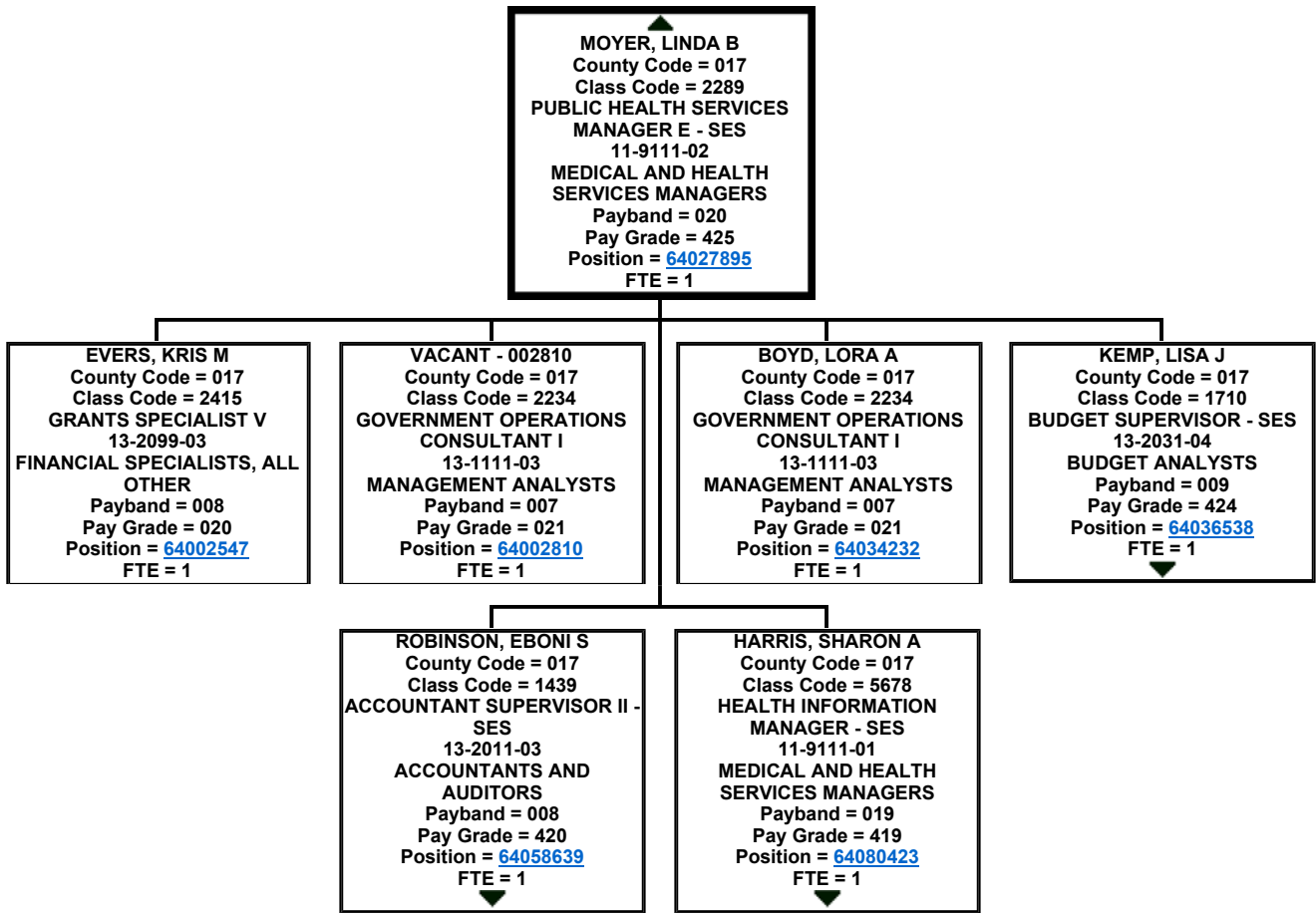


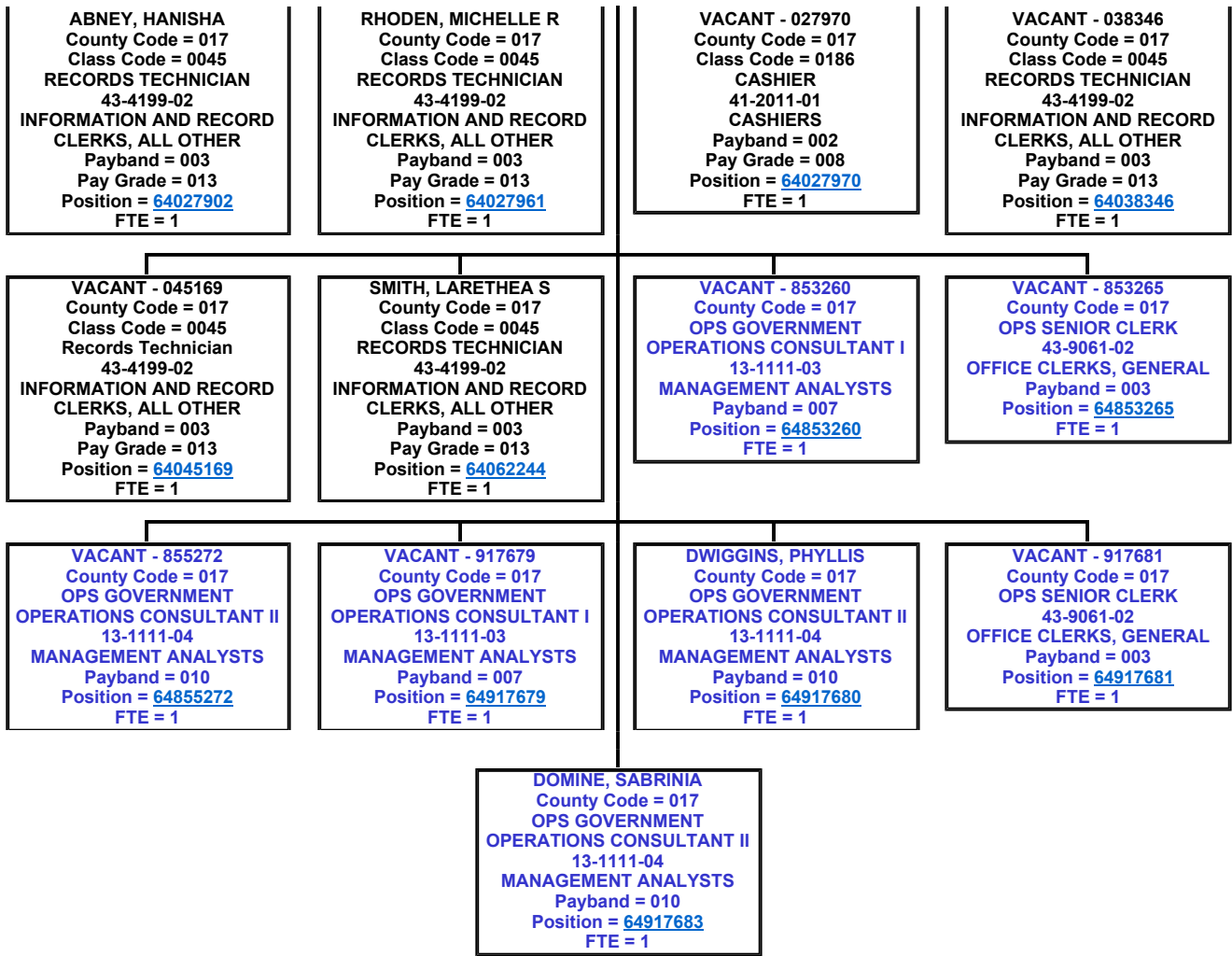


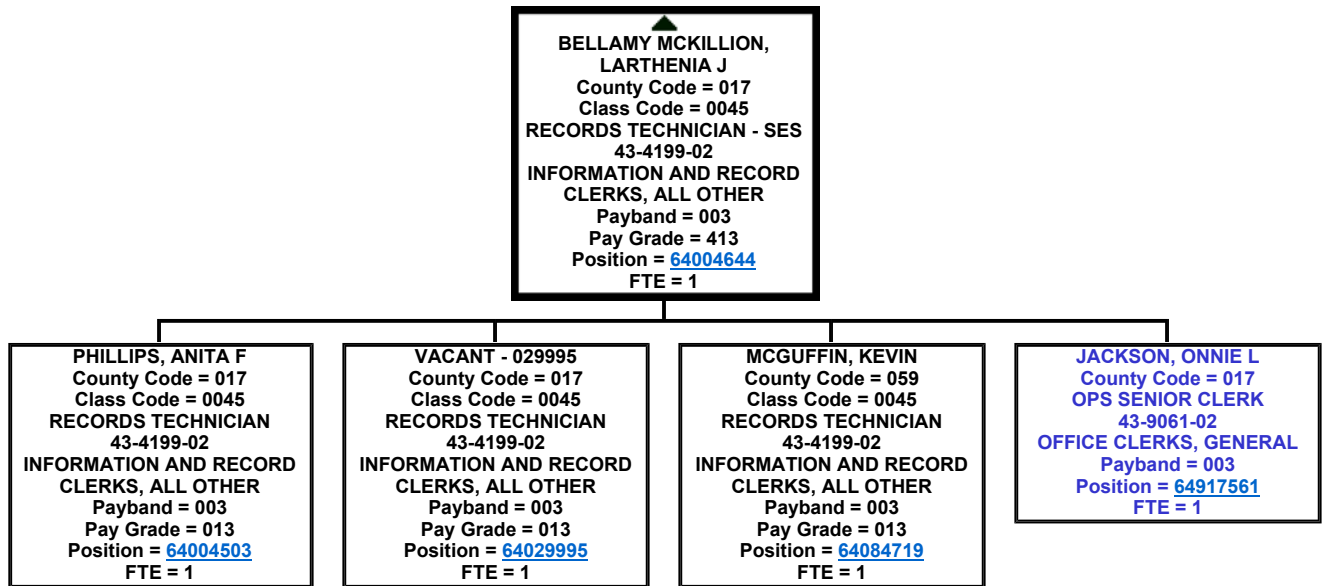
ROTHE, JANICE Q
County Code = 017
Class Code = 5703
FAMILY SUPPORT WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Pay Grade = 012
Position = [64086187](#)
FTE = 1







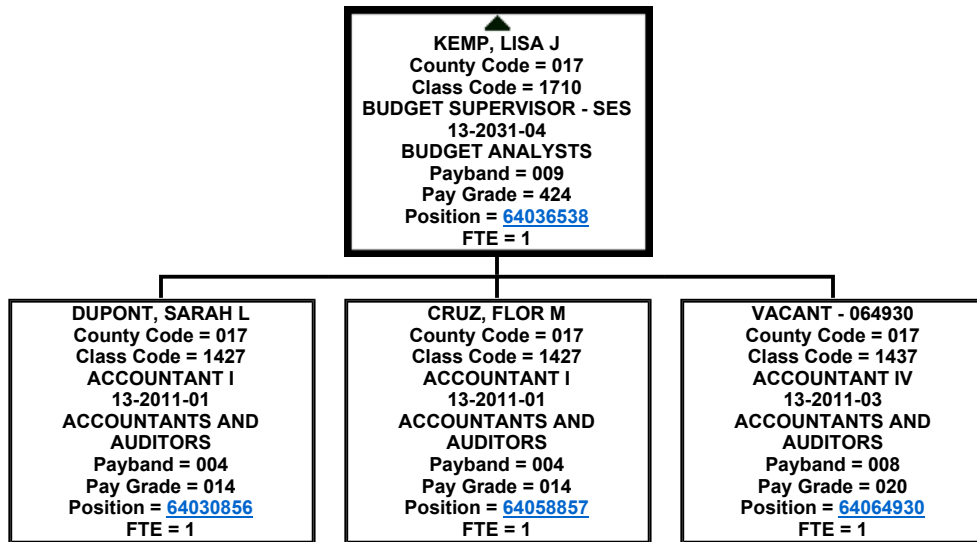


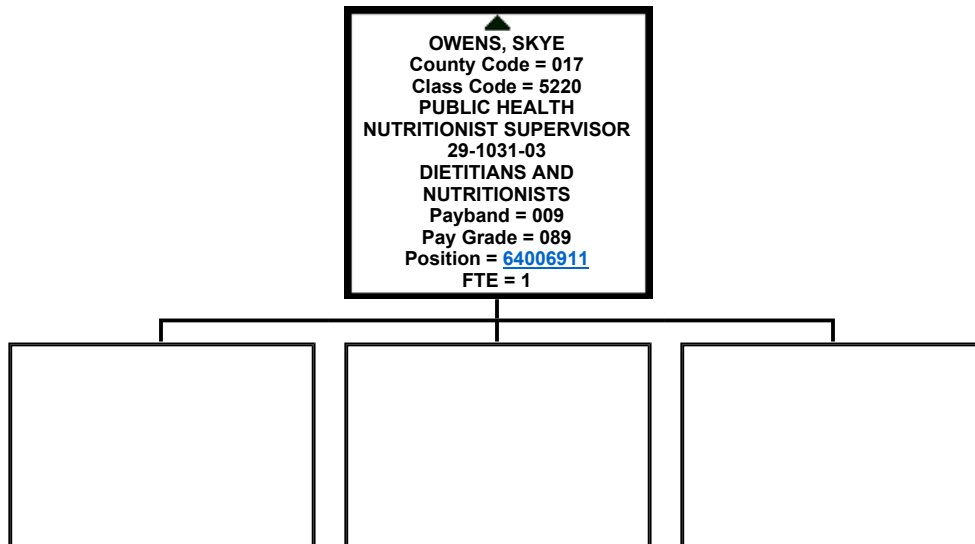
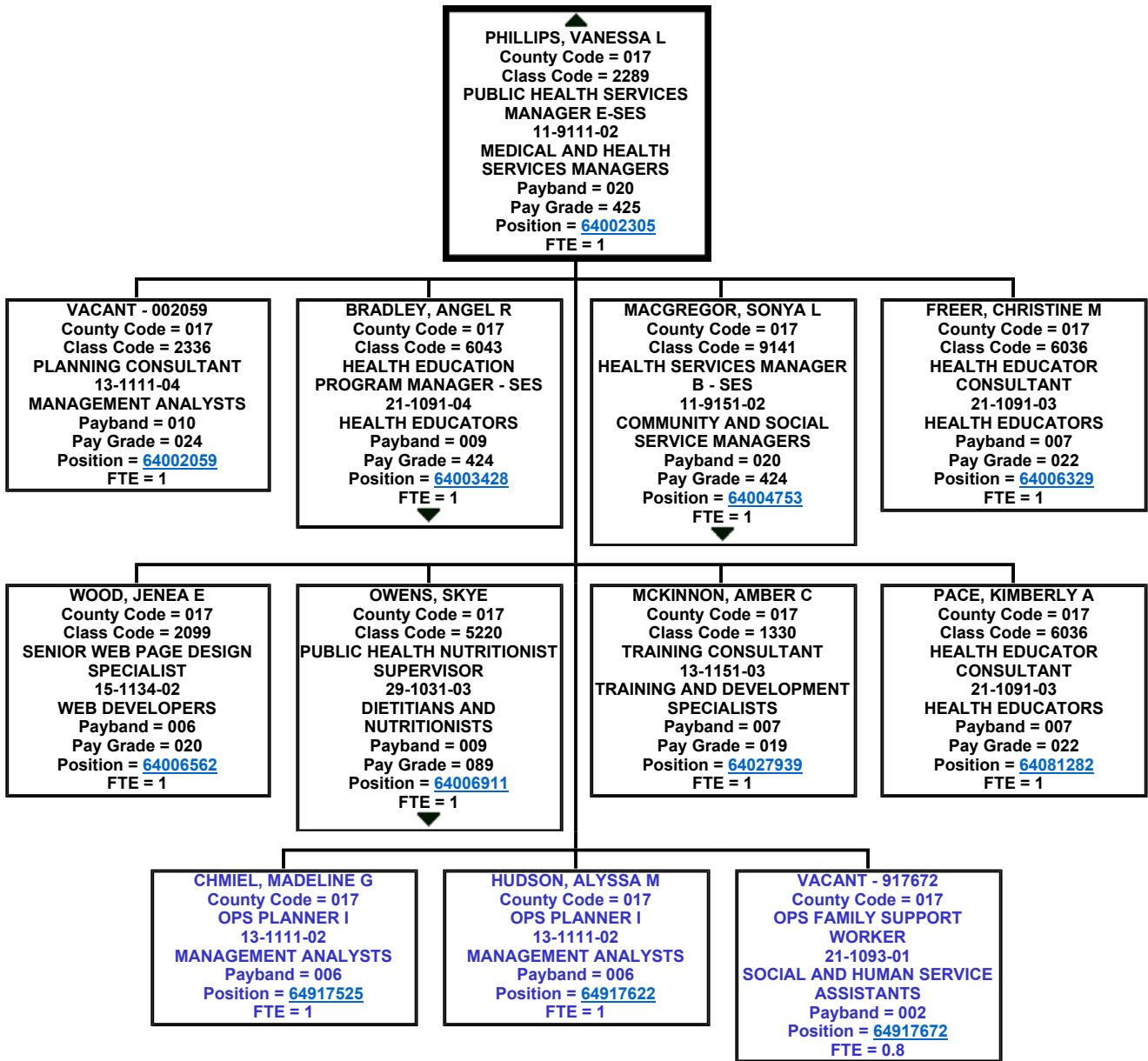


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ROBINSON, EBONI S
County Code = 017
Class Code = 1439
ACCOUNTANT SUPERVISOR II
- SES
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 420
Position = [64058639](#)
FTE = 1

YELVINGTON, TERRY J
County Code = 017
Class Code = 1712
FINANCIAL COUNSELOR
13-2052-01
PERSONAL FINANCIAL
ADVISORS
Payband = 004
Pay Grade = 014
Position = [64000273](#)
FTE = 1

MASTRUZZO, STEPHANIE N
County Code = 017
Class Code = 1436
ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Pay Grade = 018
Position = [64002540](#)
FTE = 1

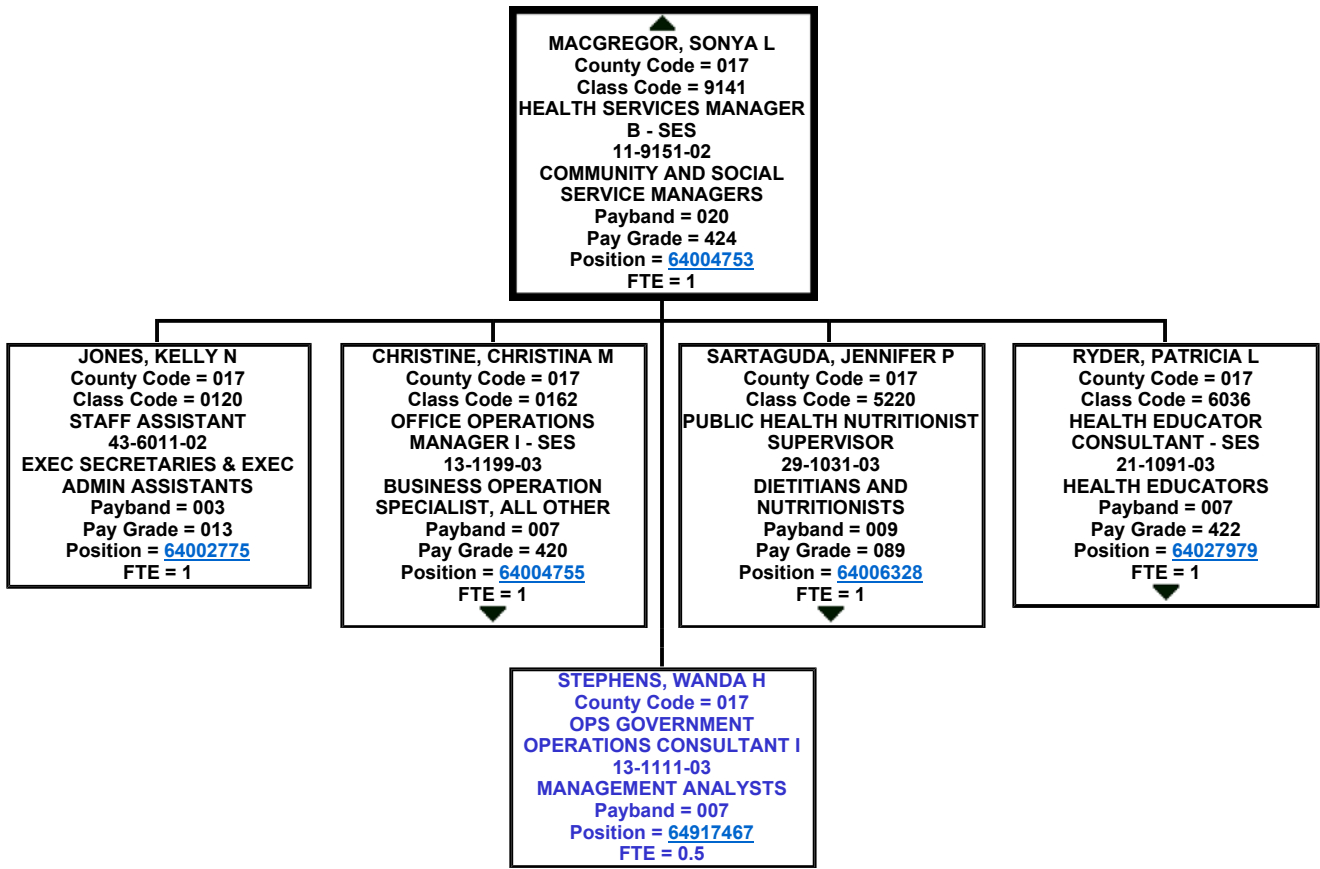


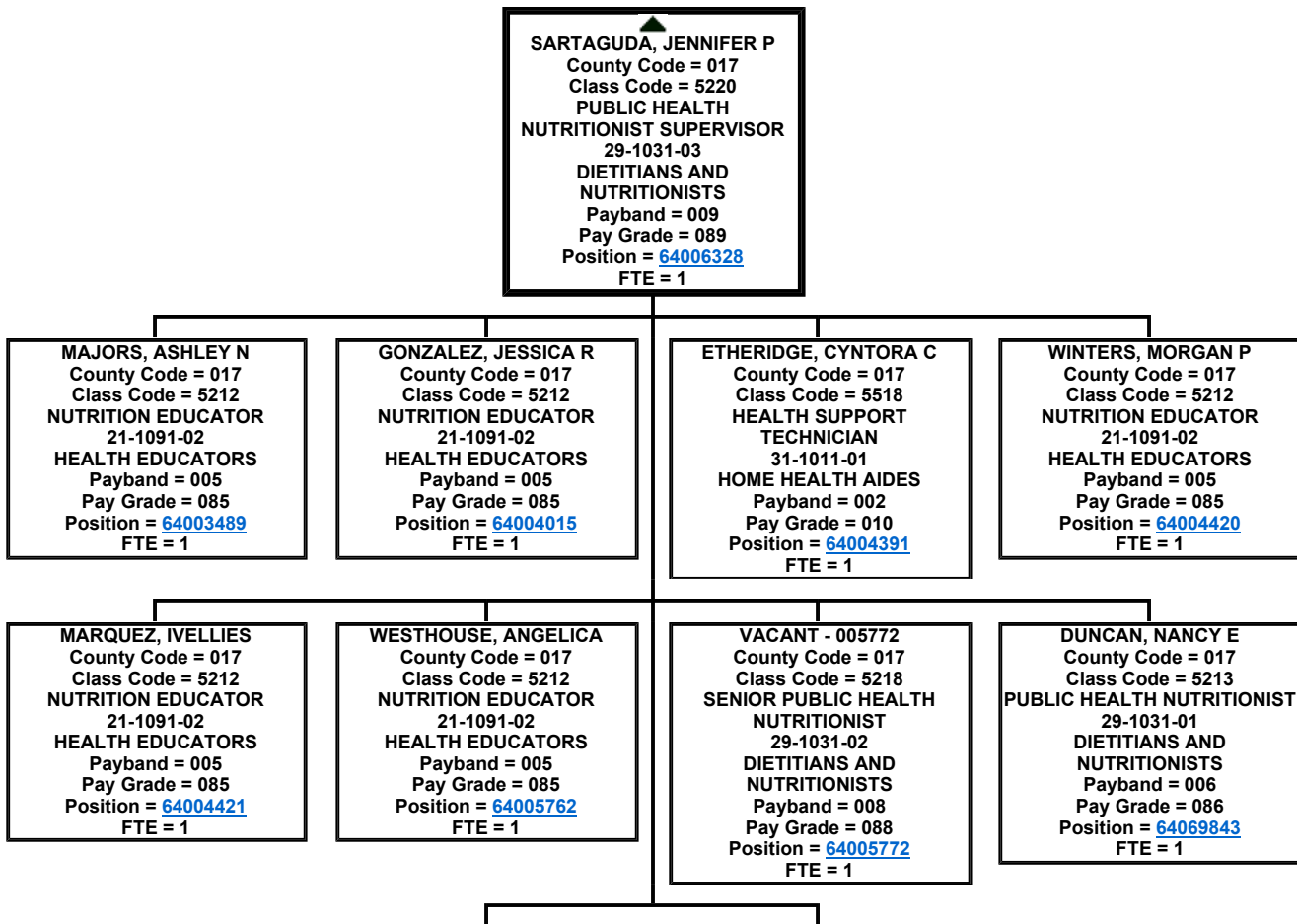
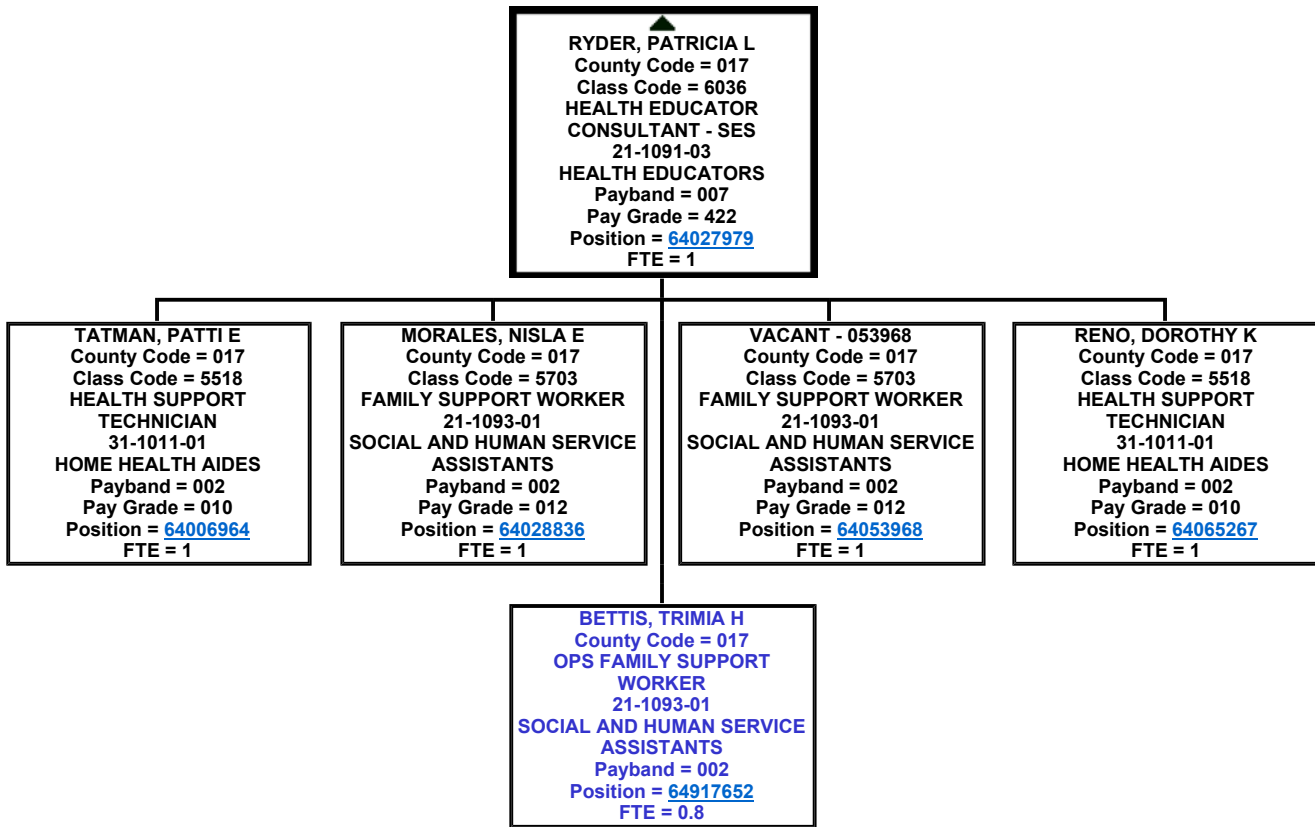


VACANT - 001156
County Code = 017
Class Code = 5218
Senior Public Health Nutritionist
29-1031-02
DIETITIANS AND
NUTRITIONISTS
Payband = 008
Pay Grade = 088
Position = [64001156](#)
FTE = 1

THOMPSON, TANISHA L
County Code = 017
Class Code = 6033
SENIOR HEALTH EDUCATOR
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 018
Position = [64004773](#)
FTE = 1

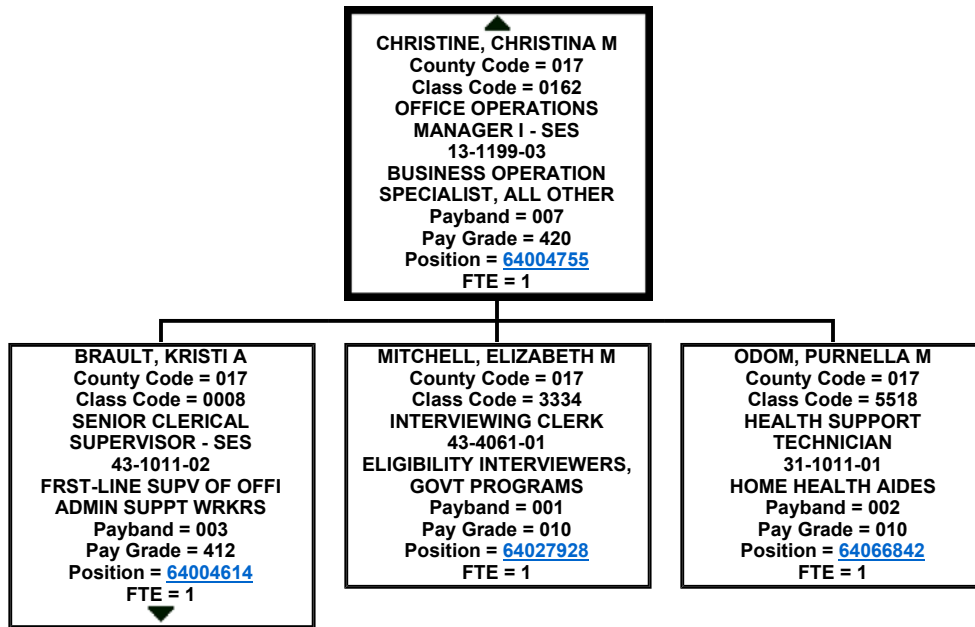
WALKER, FRANKIE D
County Code = 017
Class Code = 6033
SENIOR HEALTH EDUCATOR
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 018
Position = [64006912](#)
FTE = 1

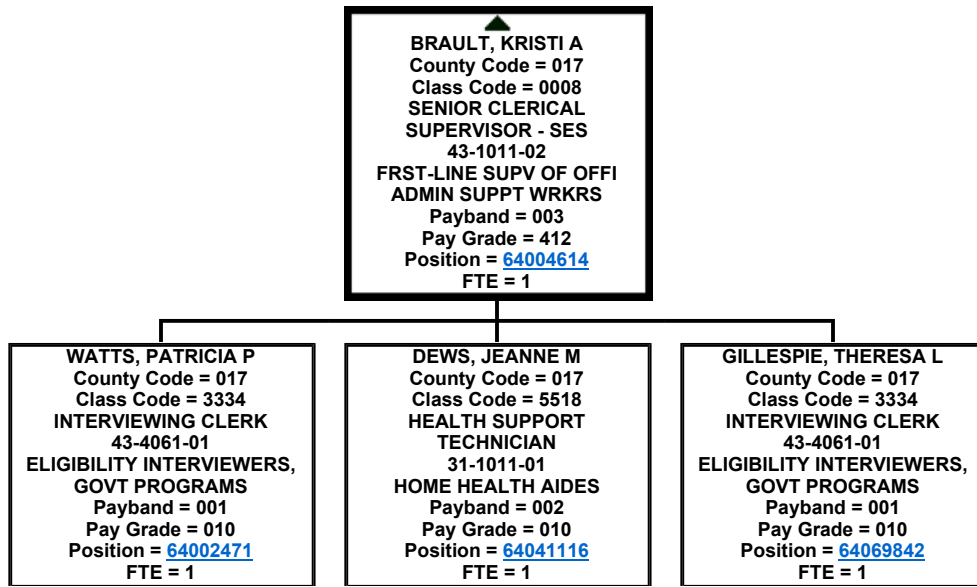


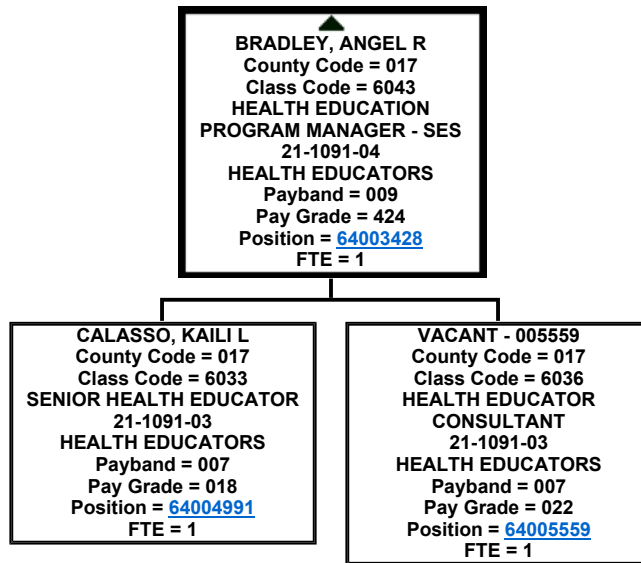


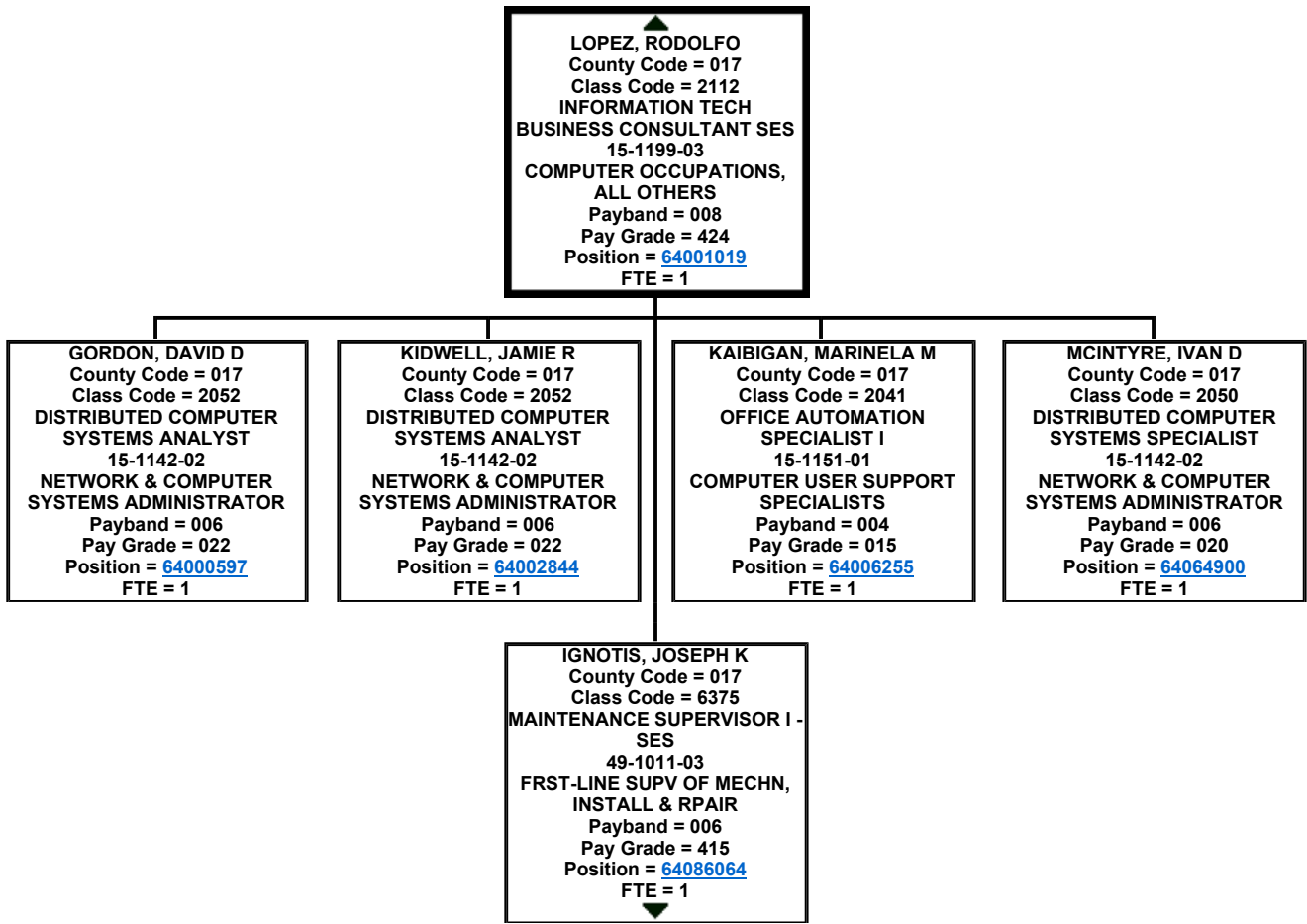
BARTLETT, ALLISON C
County Code = 017
Class Code = 5213
PUBLIC HEALTH NUTRITIONIST
29-1031-01
DIETITIANS AND
NUTRITIONISTS
Payband = 006
Pay Grade = 086
Position = [64082500](#)
FTE = 1

VACANT - 917649
County Code = 017
OPS NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64917649](#)
FTE = 1









▲
IGNOTIS, JOSEPH K
County Code = 017
Class Code = 6375
MAINTENANCE SUPERVISOR I
- SES
49-1011-03
FRST-LINE SUPV OF MECHN,
INSTALL & RPAIR
Payband = 006
Pay Grade = 415
Position = [64086064](#)
FTE = 1

CAUDLE, ANTHONY D
County Code = 017
Class Code = 6466
MAINTENANCE MECHANIC
49-9042-02
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
Pay Grade = 014
Position = [64006663](#)
FTE = 1

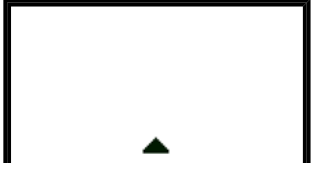
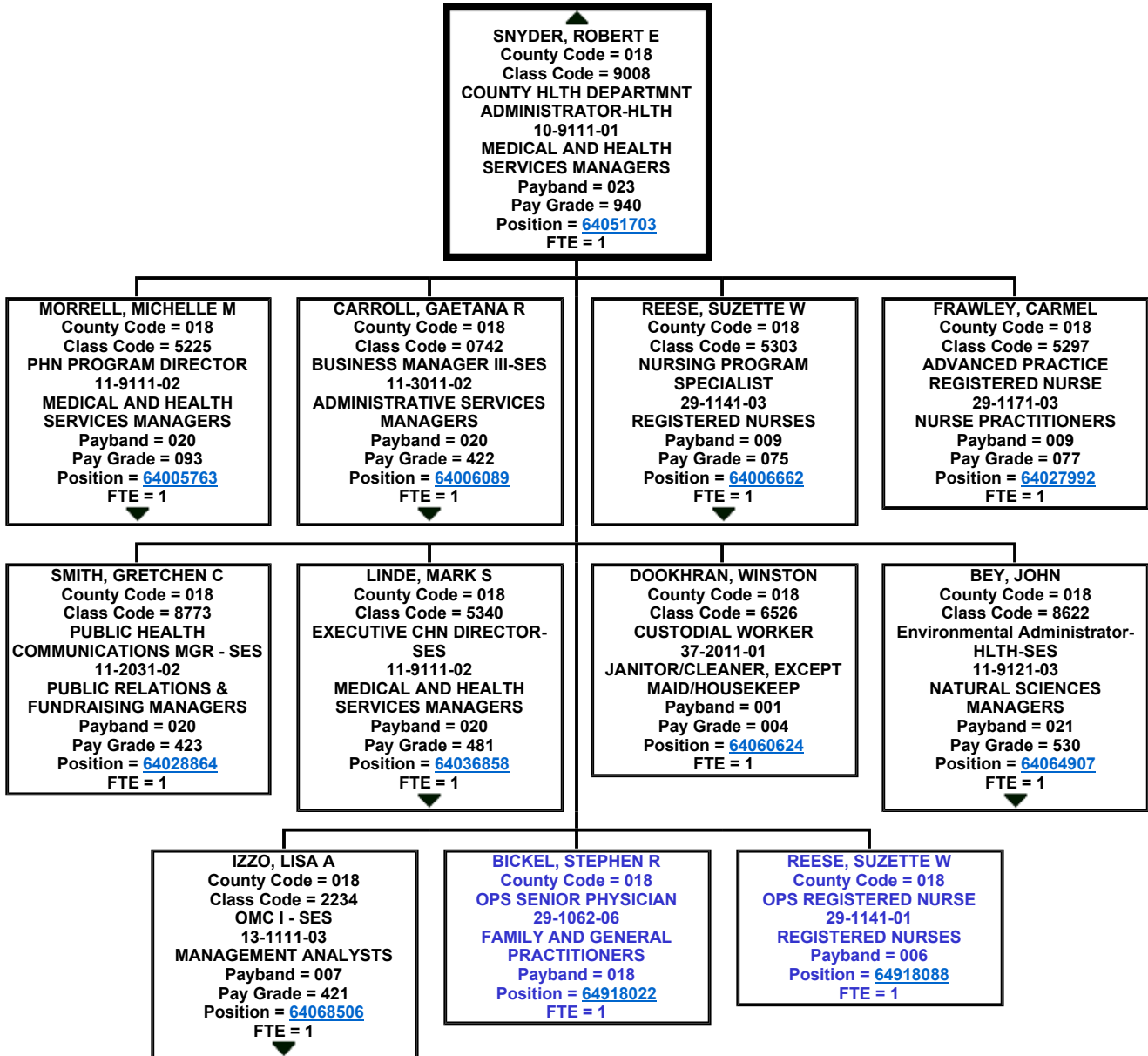
FIKE, PATRICK
County Code = 017
Class Code = 6466
MAINTENANCE MECHANIC
49-9042-02
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
Pay Grade = 014
Position = [64080162](#)
FTE = 1

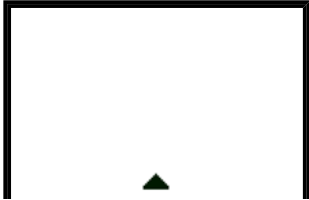
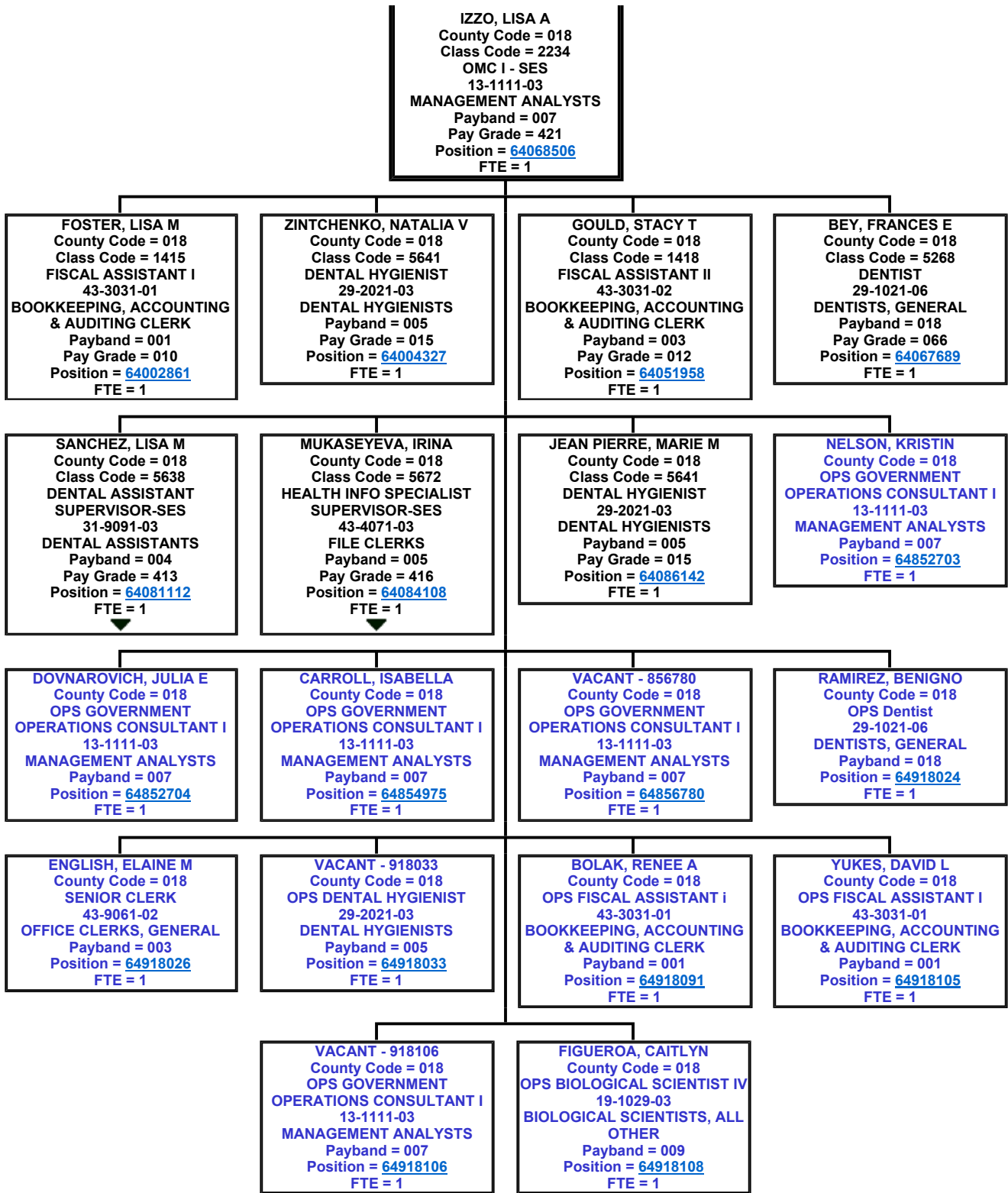
Florida Department of Health

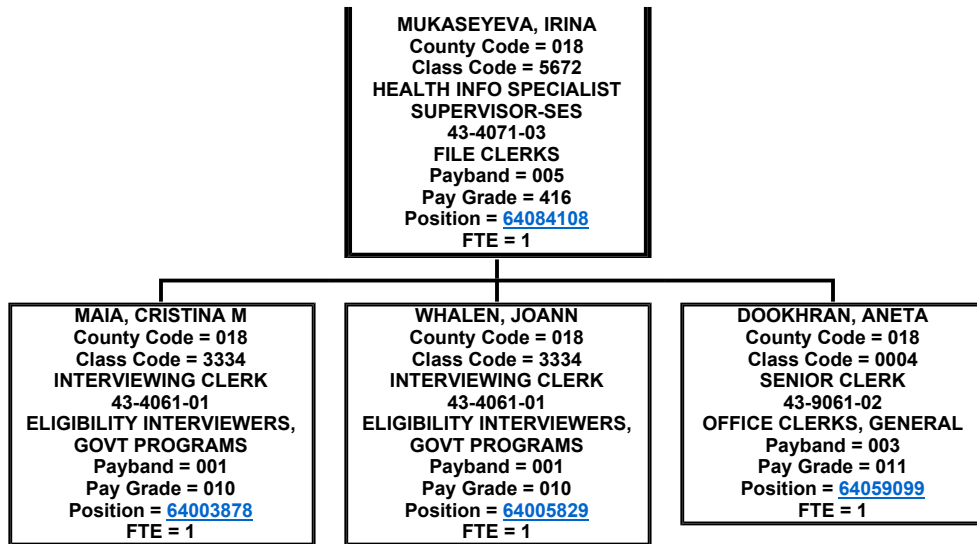
CHD 18 - Flagler County Health Department

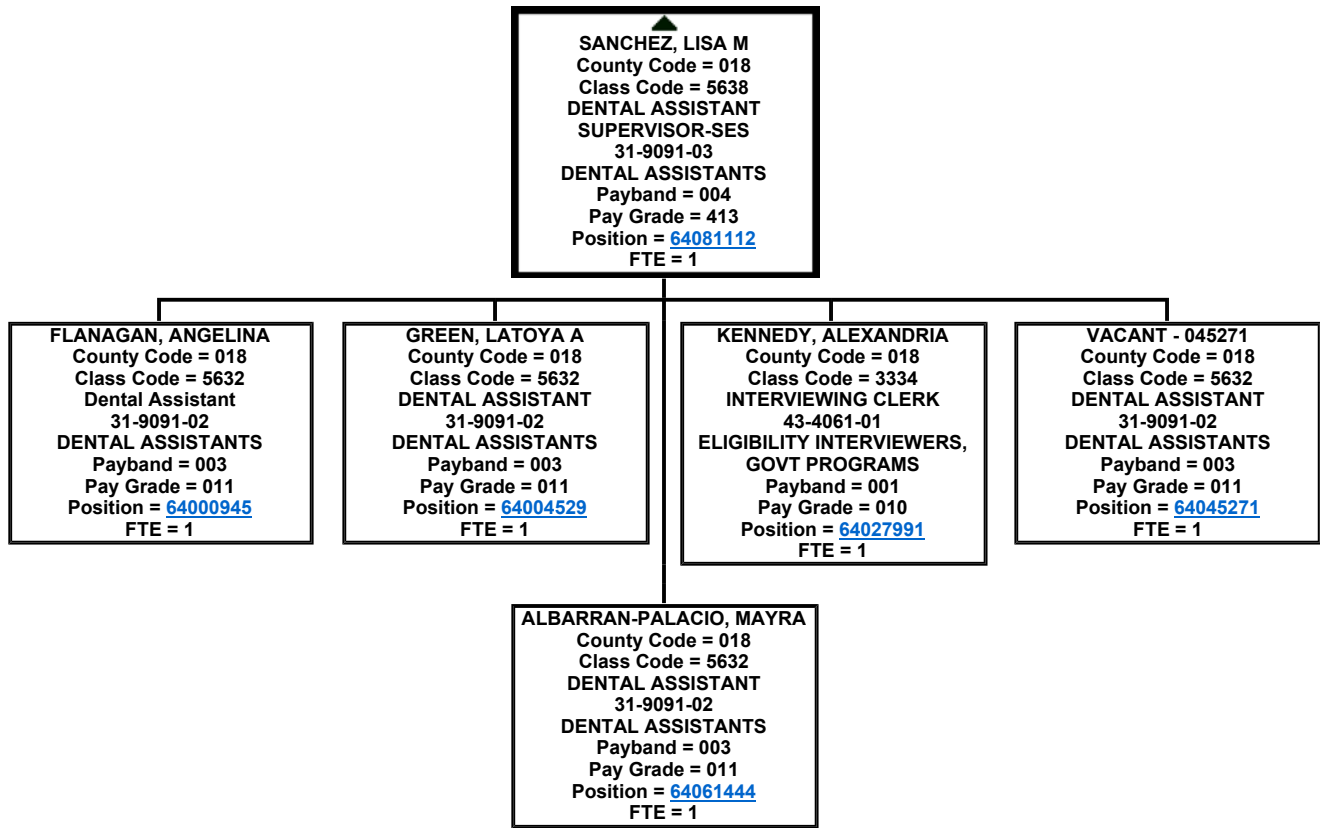
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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.









BEY, JOHN
 County Code = 018
 Class Code = 8622
 Environmental Administrator-
 HLTH-SES
 11-9121-03
 NATURAL SCIENCES
 MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64064907](#)
 FTE = 1

JELM, ROSALIE C
 County Code = 018
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64045797](#)
 FTE = 1

LODER, GREGORY A
 County Code = 018
 Class Code = 4809
 ENVIRONMENTAL SPECIALIST
 II
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64060923](#)
 FTE = 1

JOHNSON, KELLY D
 County Code = 018
 Class Code = 4806
 ENVIRONMENTAL SPECIALIST I
 19-2041-01
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64084125](#)
 FTE = 1

LINDE, MARK S
 County Code = 018
 Class Code = 5340
 EXECUTIVE CHN DIRECTOR-
 SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 481
 Position = [64036858](#)
 FTE = 1

PHILLIPS, MELISSA A
 County Code = 018
 Class Code = 5035
 BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Pay Grade = 022
 Position = [64002284](#)
 FTE = 1

EAR, STEPHANIE
 County Code = 018
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64057314](#)
 FTE = 1

LACHENDRO-FIGUER, MARY E
 County Code = 018
 Class Code = 2234
 OMC I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 421
 Position = [64069024](#)
 FTE = 1

KAMEN, DAWN M
 County Code = 018
 Class Code = 5308
 SENIOR REGISTERED NURSE
 SUPV
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64082696](#)
 FTE = 1

SHAWAH, ALANA M
 County Code = 018
 Class Code = 6043
 HEALTH EDUCATION
 PROGRAM MANAGER - SES
 21-1091-04
 HEALTH EDUCATORS
 Payband = 009
 Pay Grade = 424
 Position = [64082766](#)
 FTE = 1

VACANT - 852697
 County Code = 018
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64852697](#)
 FTE = 1

PETRETTI, CHARLENE
 County Code = 018
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64852698](#)
 FTE = 1

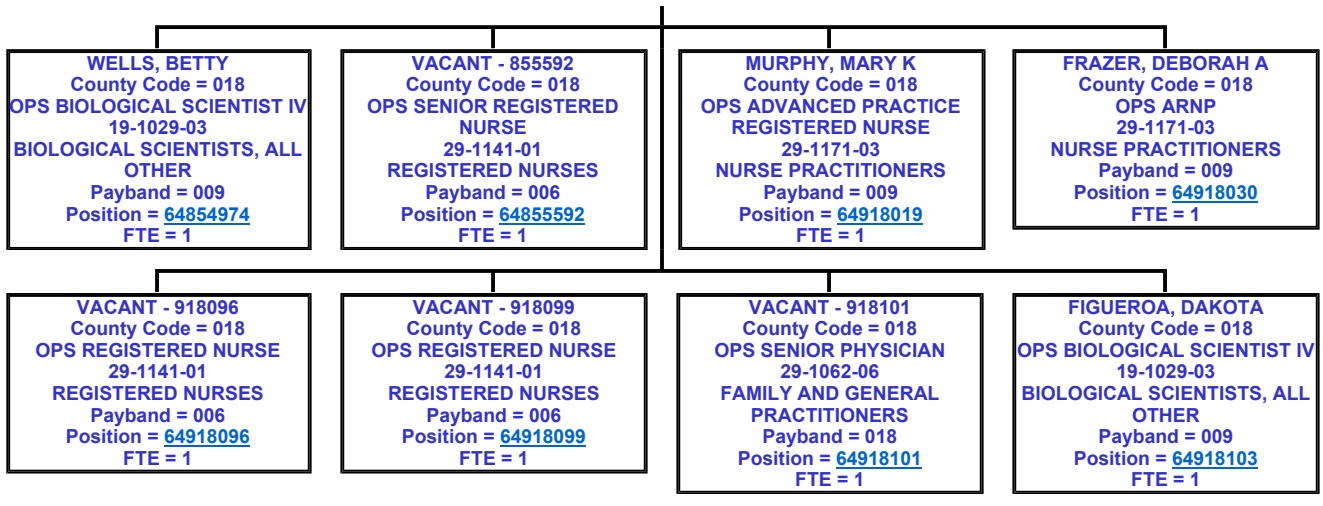
VACANT - 852699
 County Code = 018
 OPS LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Position = [64852699](#)
 FTE = 1

VACANT - 852701
 County Code = 018
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64852701](#)
 FTE = 1

VACANT - 852702
 County Code = 018
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852702](#)
 FTE = 1

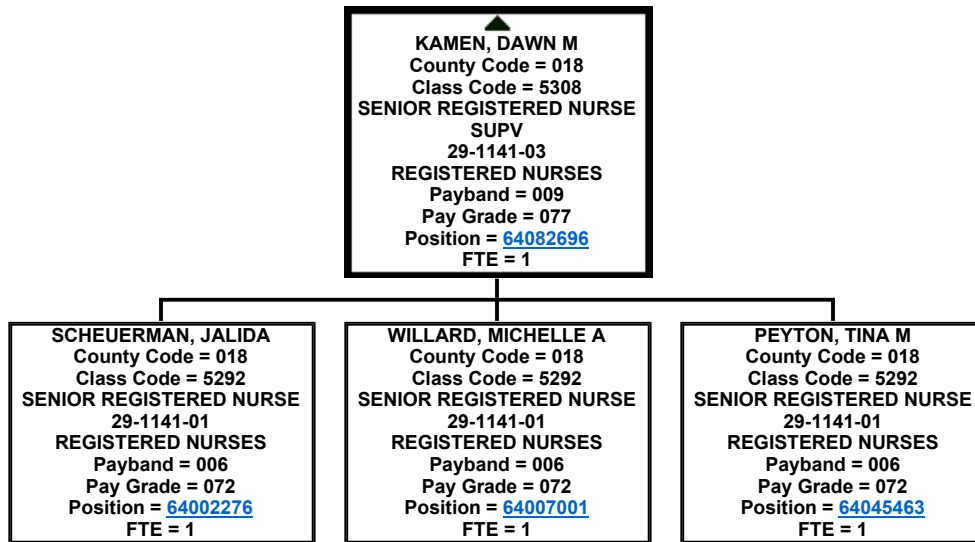
NOONER, PAMELA
 County Code = 018
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64852705](#)
 FTE = 1

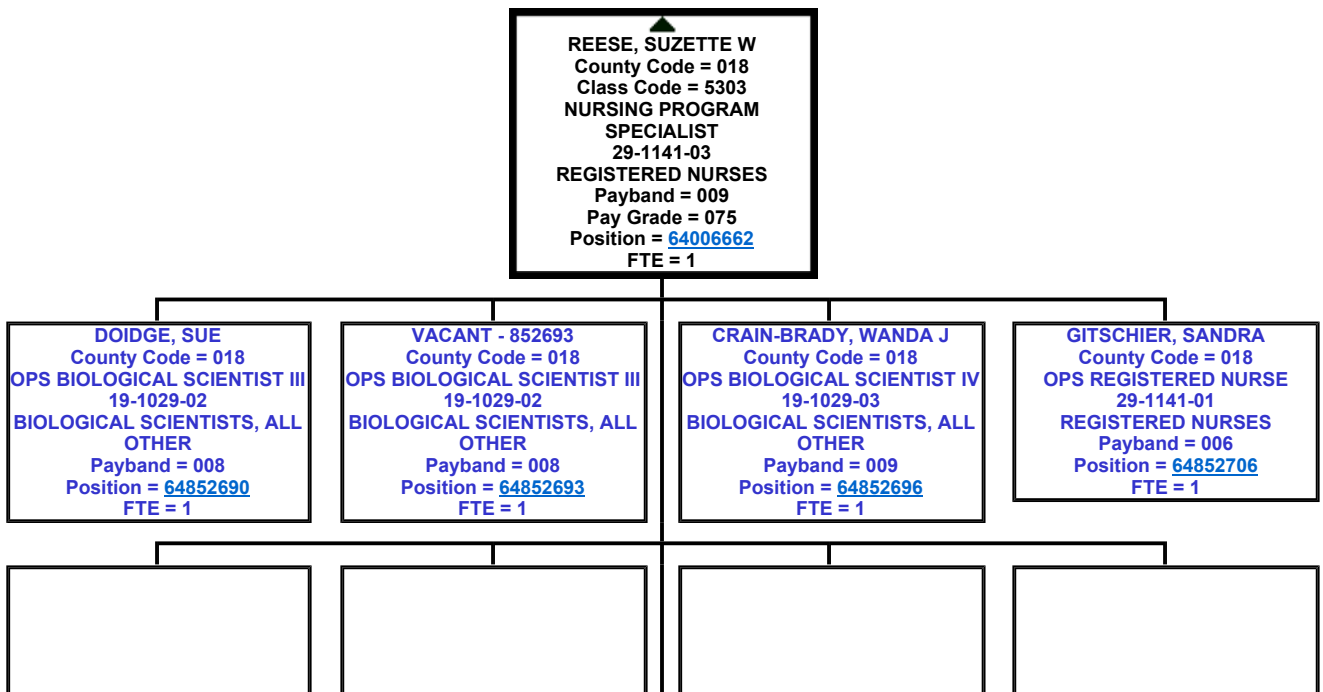
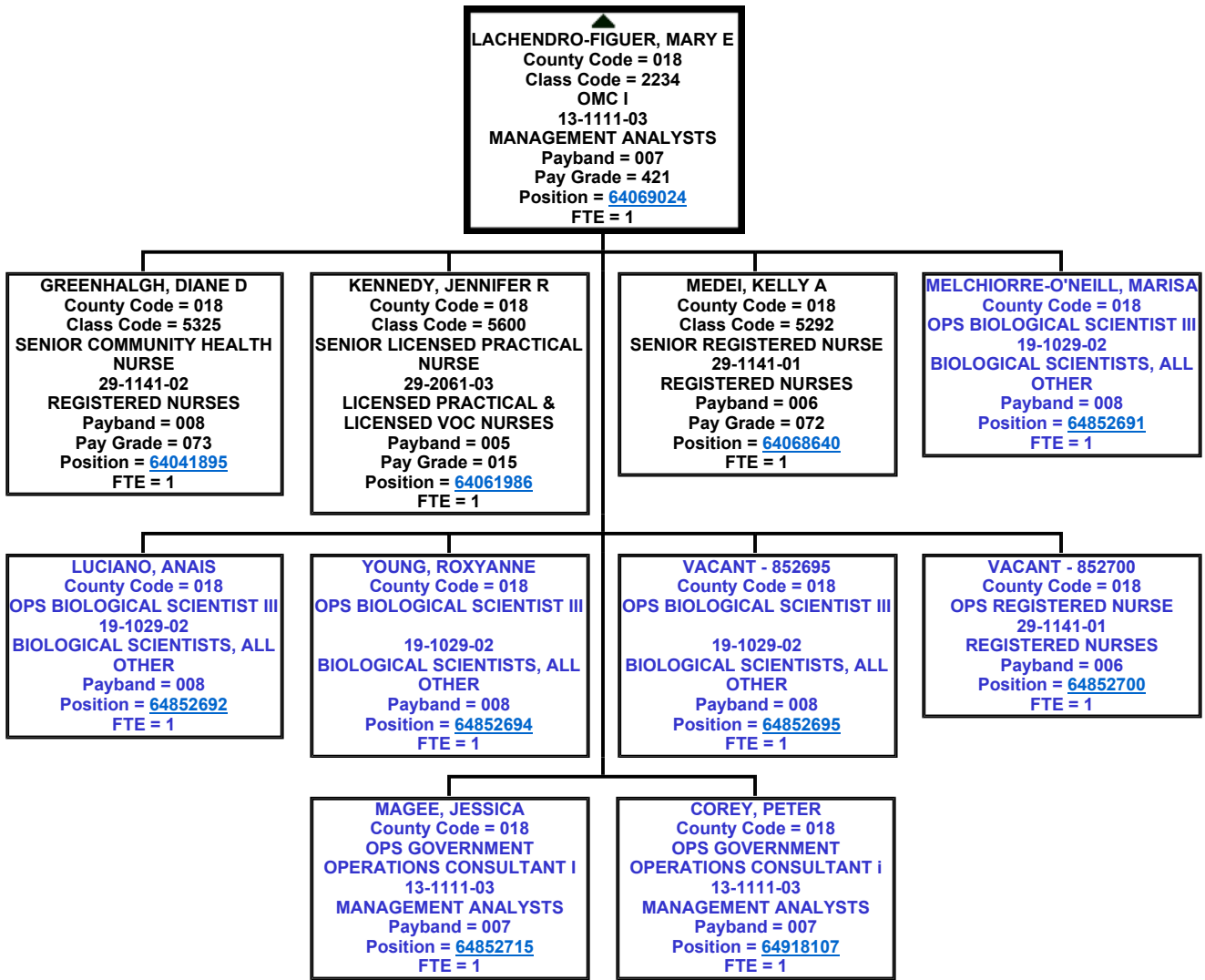
VACANT - 854973
 County Code = 018
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [64854973](#)
 FTE = 1

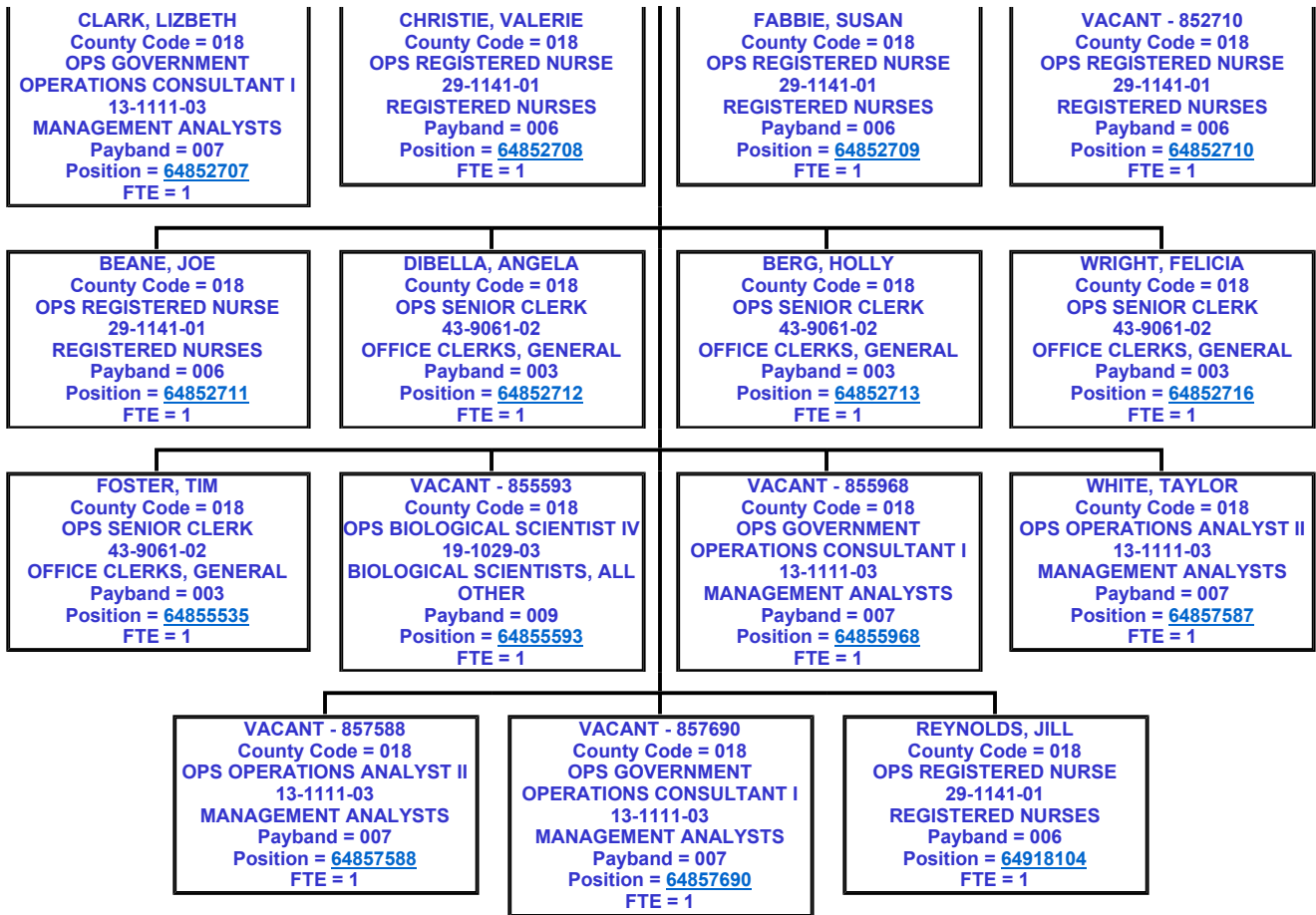


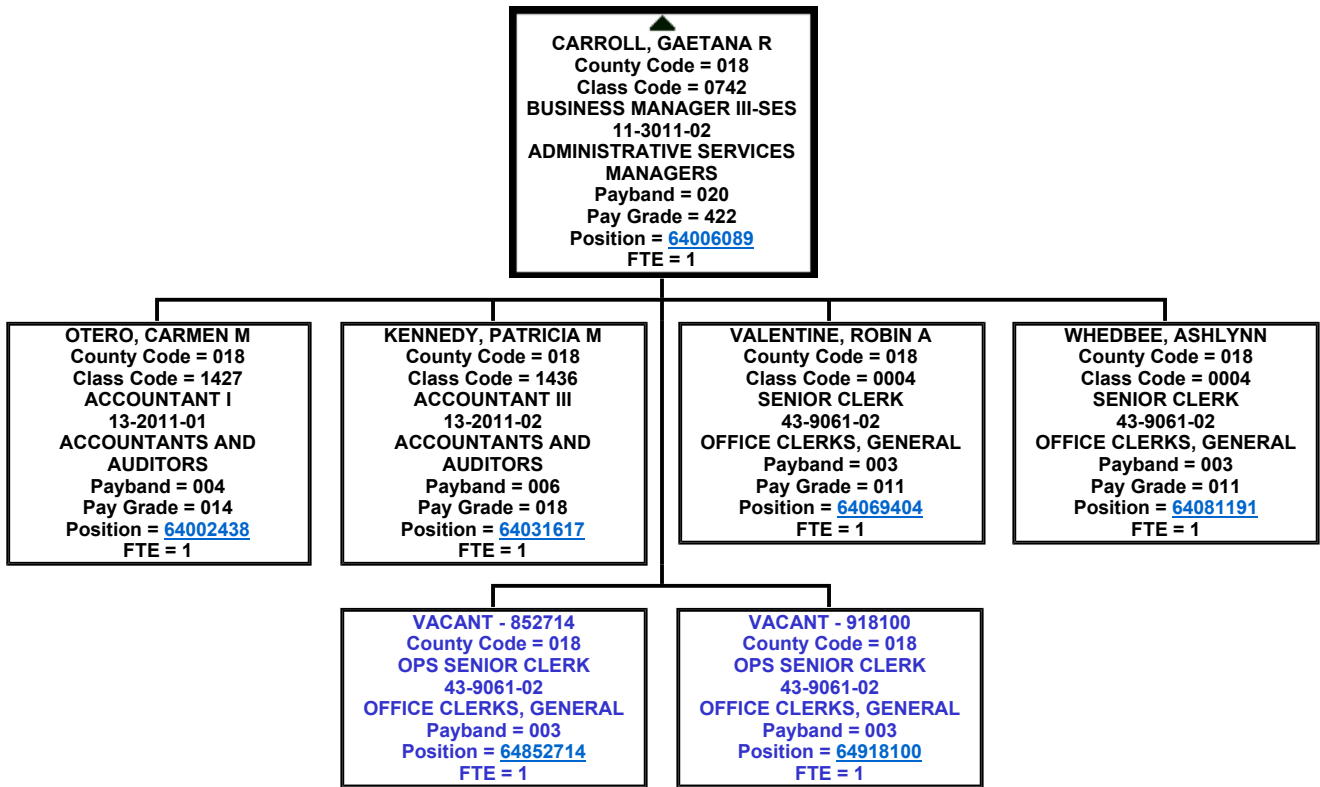
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SHAWAH, ALANA M
County Code = 018
Class Code = 6043
HEALTH EDUCATION
PROGRAM MANAGER - SES
21-1091-04
HEALTH EDUCATORS
Payband = 009
Pay Grade = 424
Position = [64082766](#)
FTE = 1

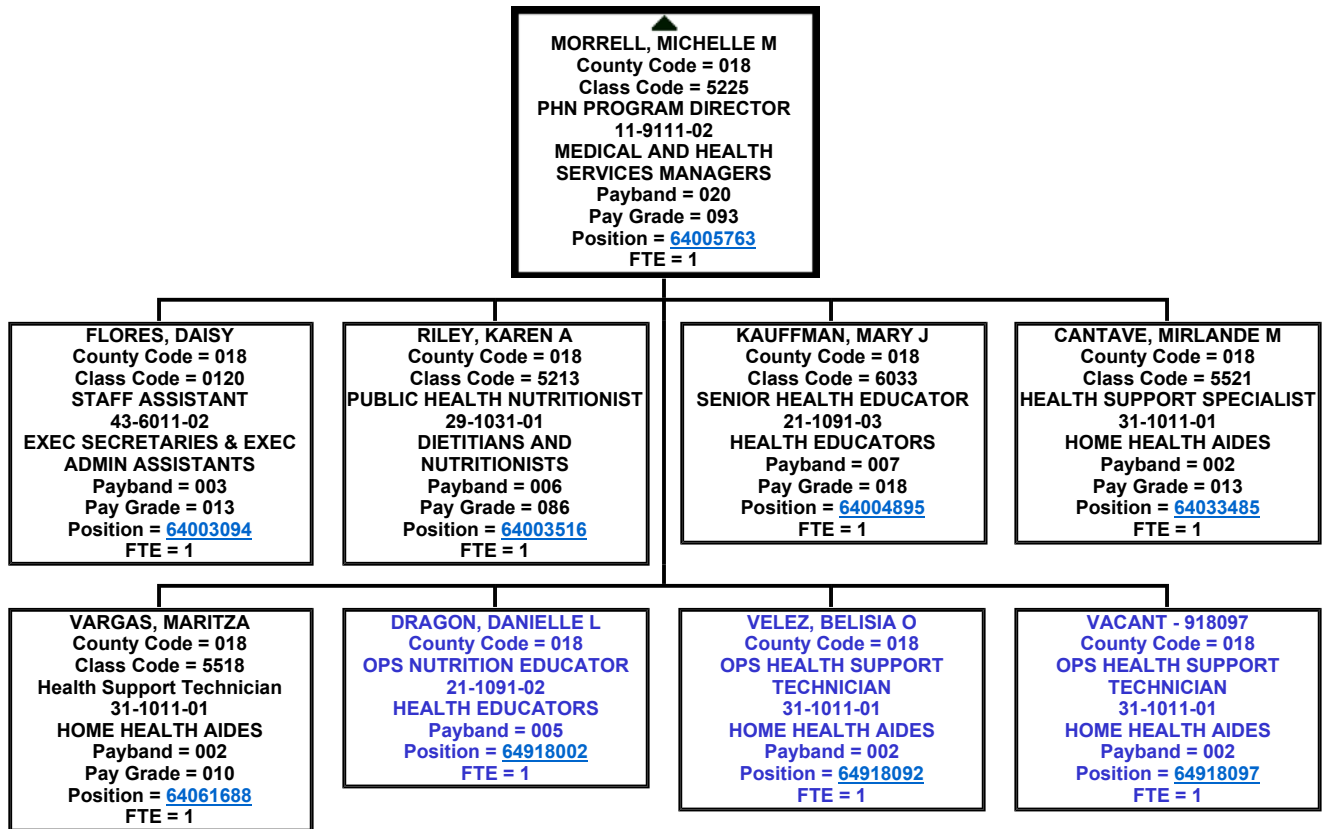
PIERRE-JEAN, MELODY A
County Code = 018
Class Code = 6033
SENIOR HEALTH EDUCATOR
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 018
Position = [64003068](#)
FTE = 1









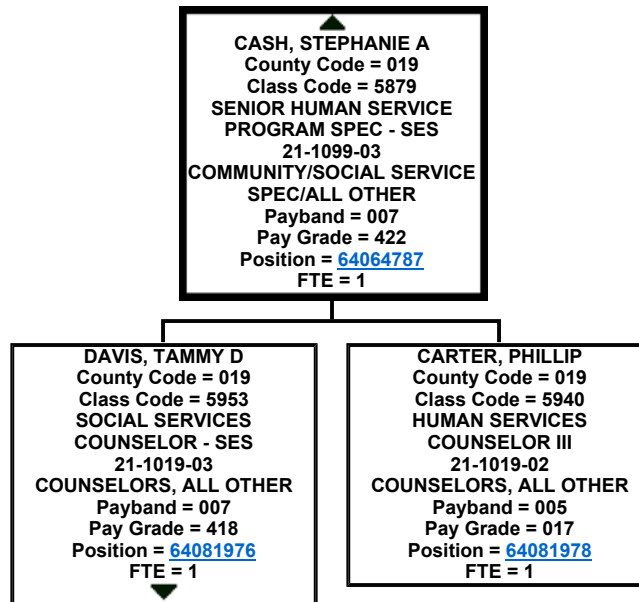


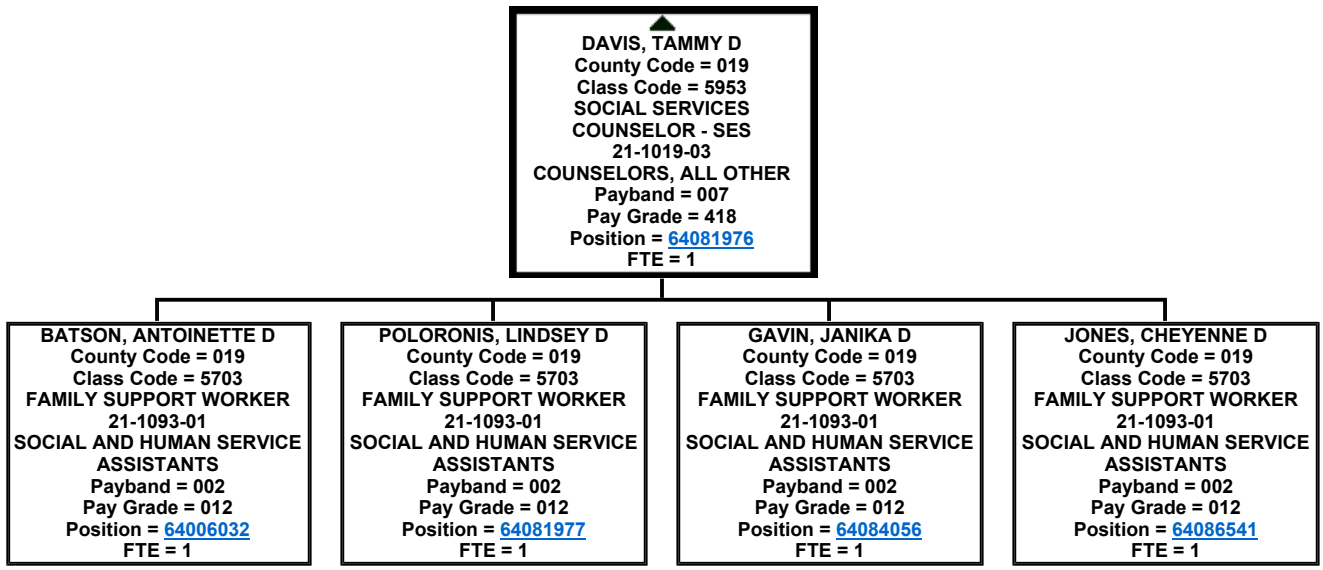
Florida Department of Health

CHD 19 - Franklin County Health Department

Created: 8/23/2021 10:22:00 AM

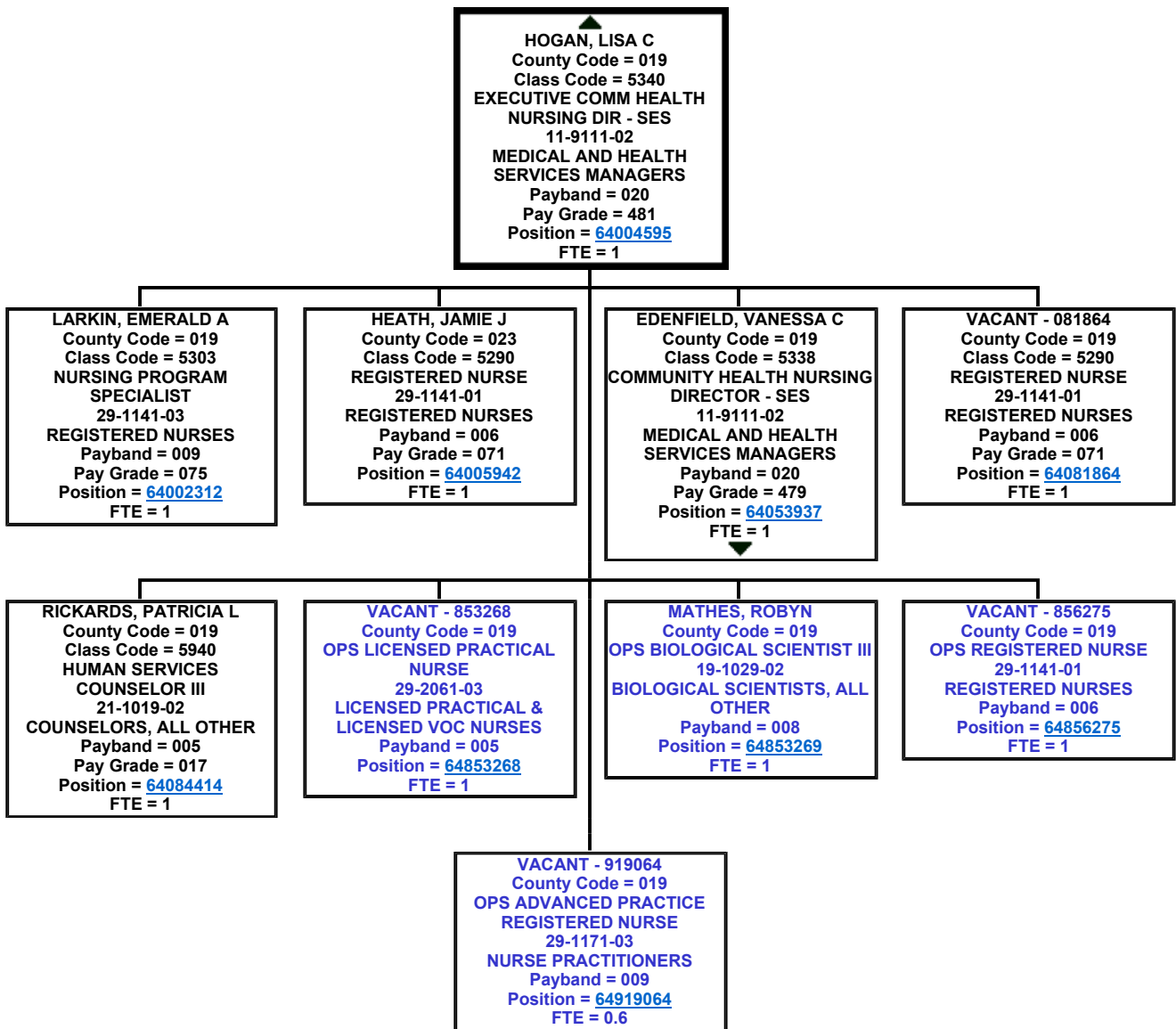
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

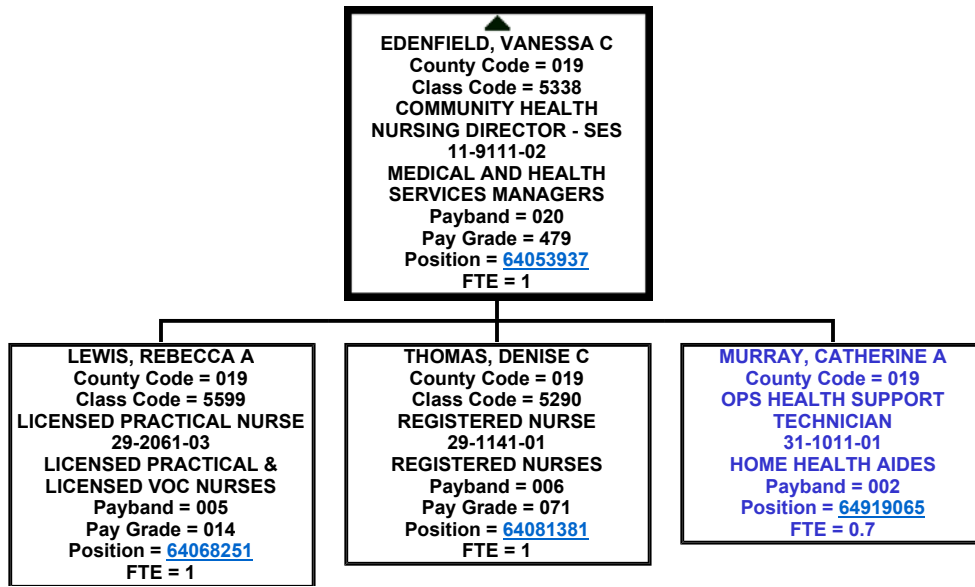




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SIMMONS, DEANNA T
County Code = 019
Class Code = 2286
PUBLIC HEALTH SERVICES
MANAGER B-SES
11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 019
Pay Grade = 423
Position = [64006680](#)
FTE = 1

PUGH, ALMA L
County Code = 019
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64003979](#)
FTE = 1



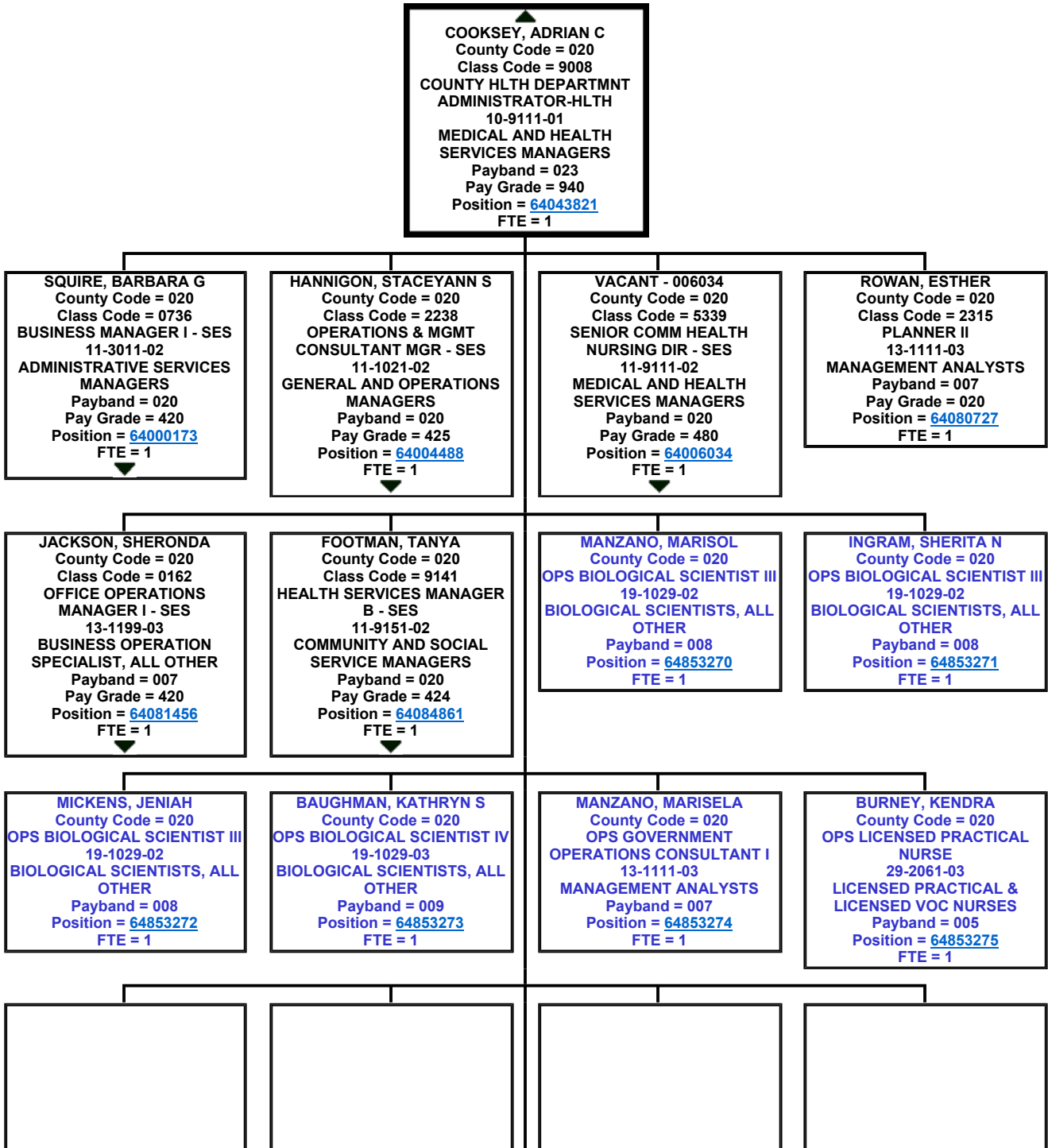


Florida Department of Health

CHD 20 - Gadsden County Health Department

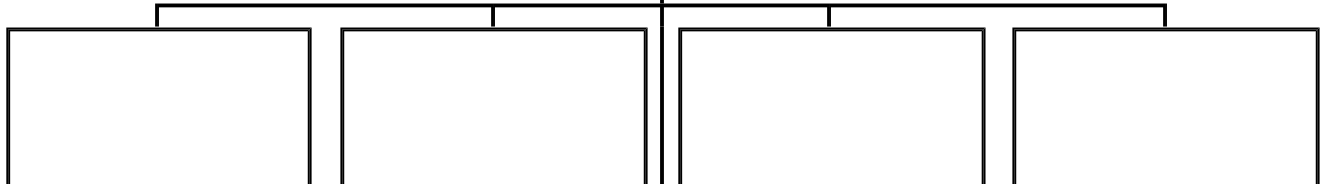
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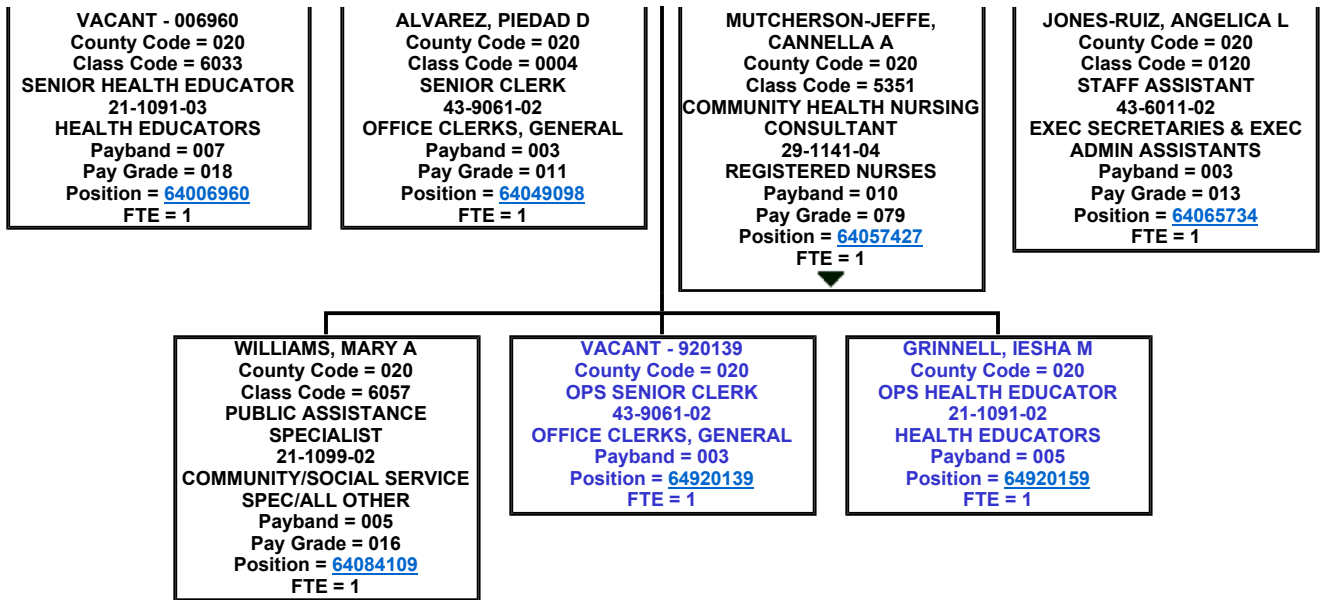
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

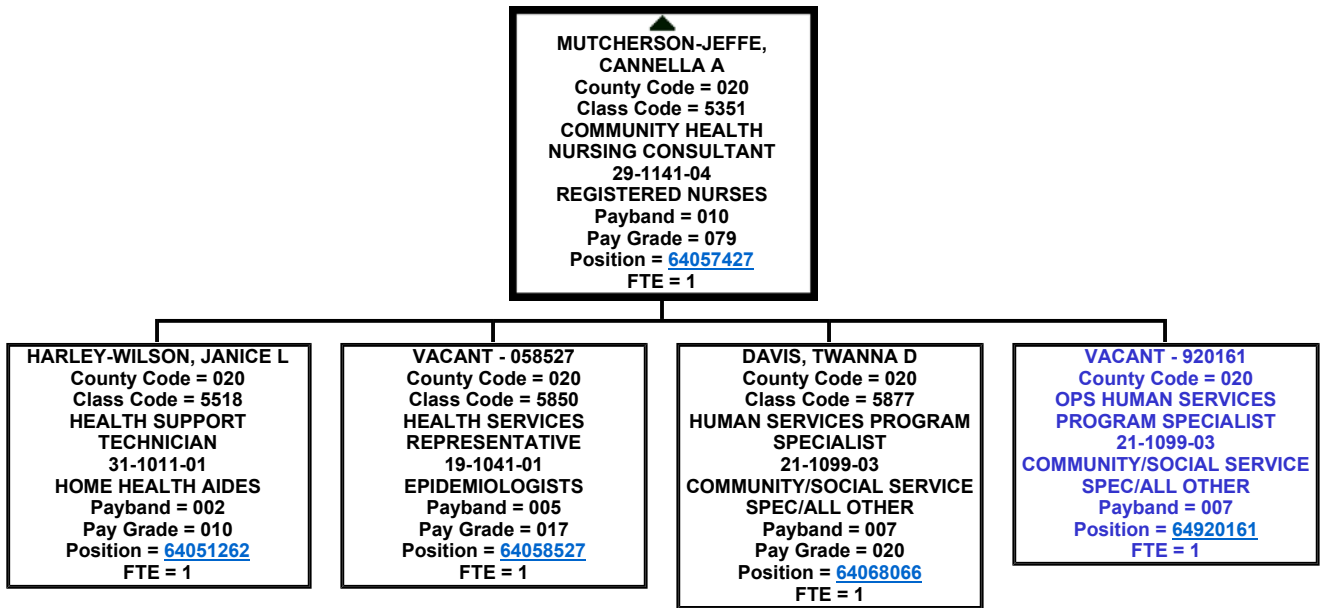


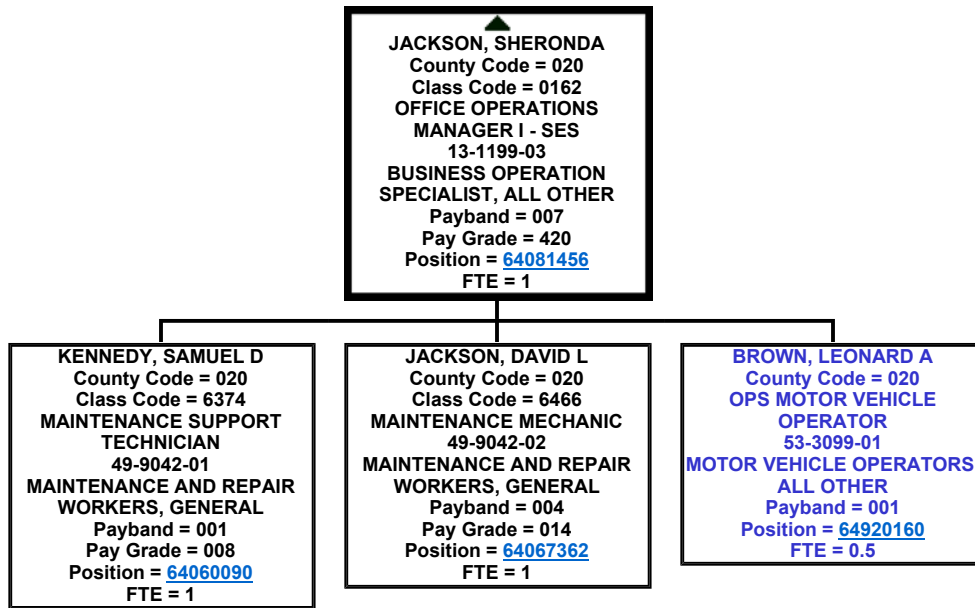


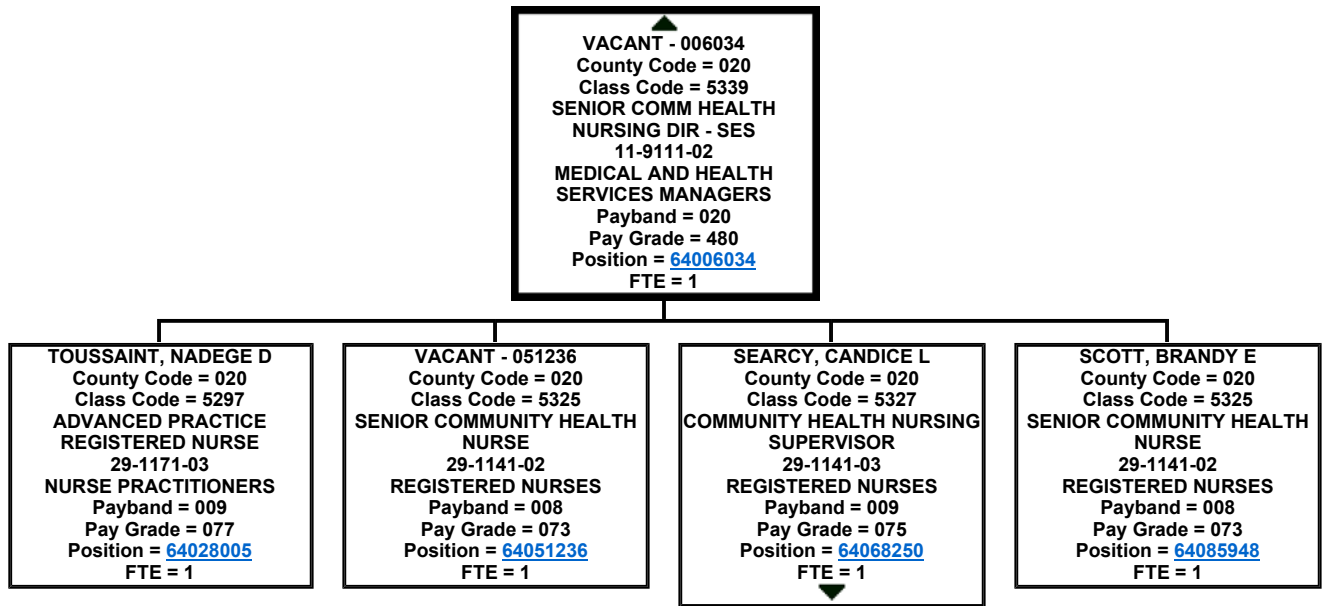
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FOOTMAN, TANYA
County Code = 020
Class Code = 9141
HEALTH SERVICES MANAGER
B - SES
11-9151-02
COMMUNITY AND SOCIAL SERVICE MANAGERS
Payband = 020
Pay Grade = 424
Position = [64084861](#)
FTE = 1

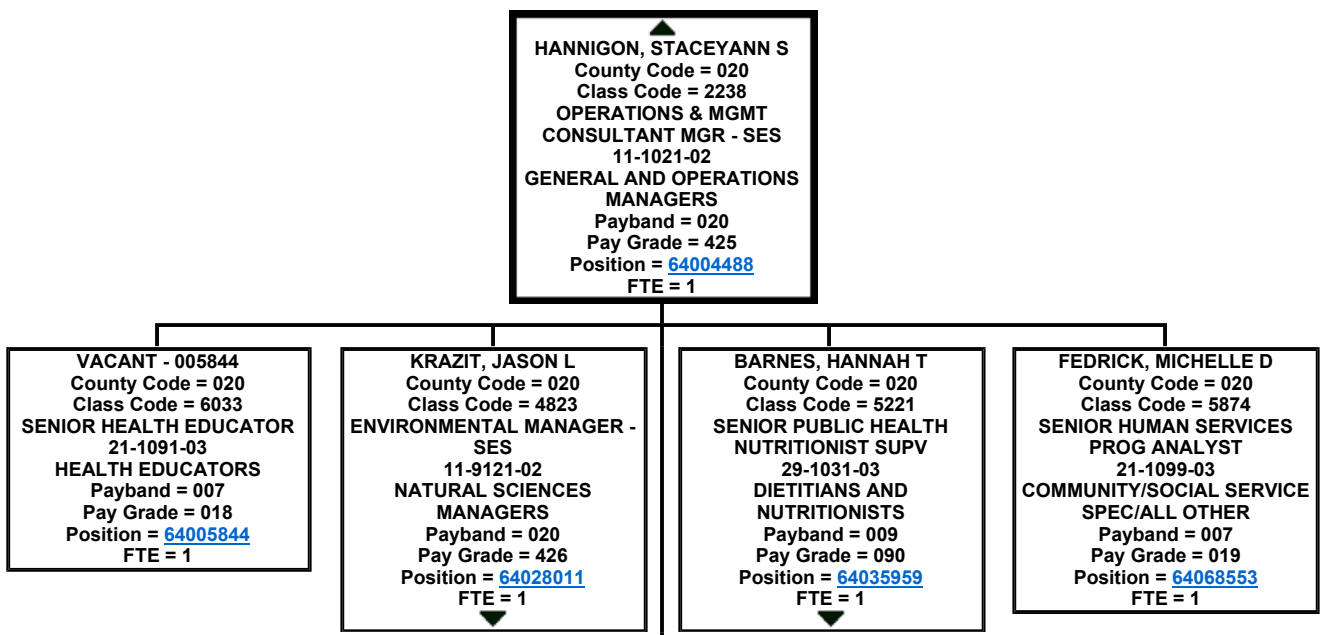
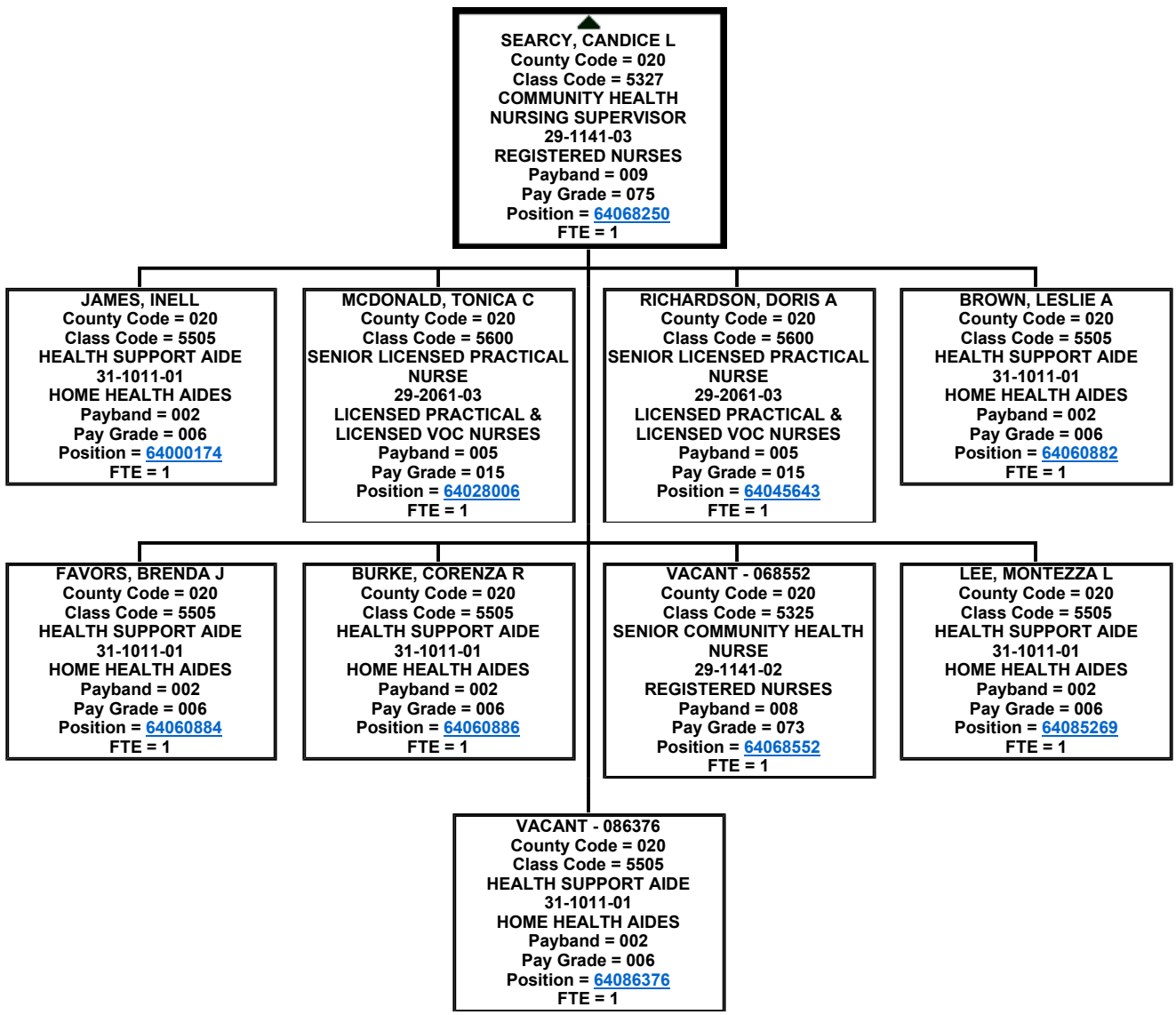


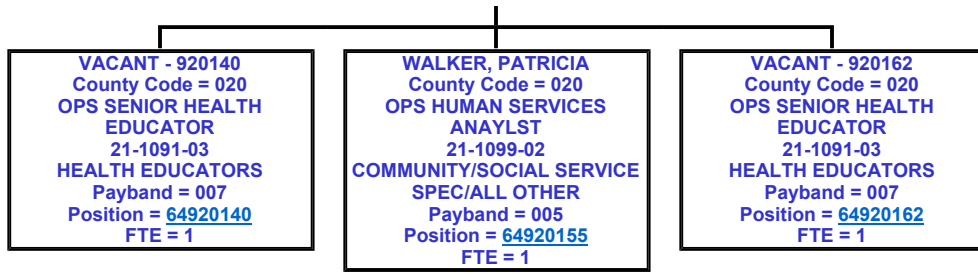


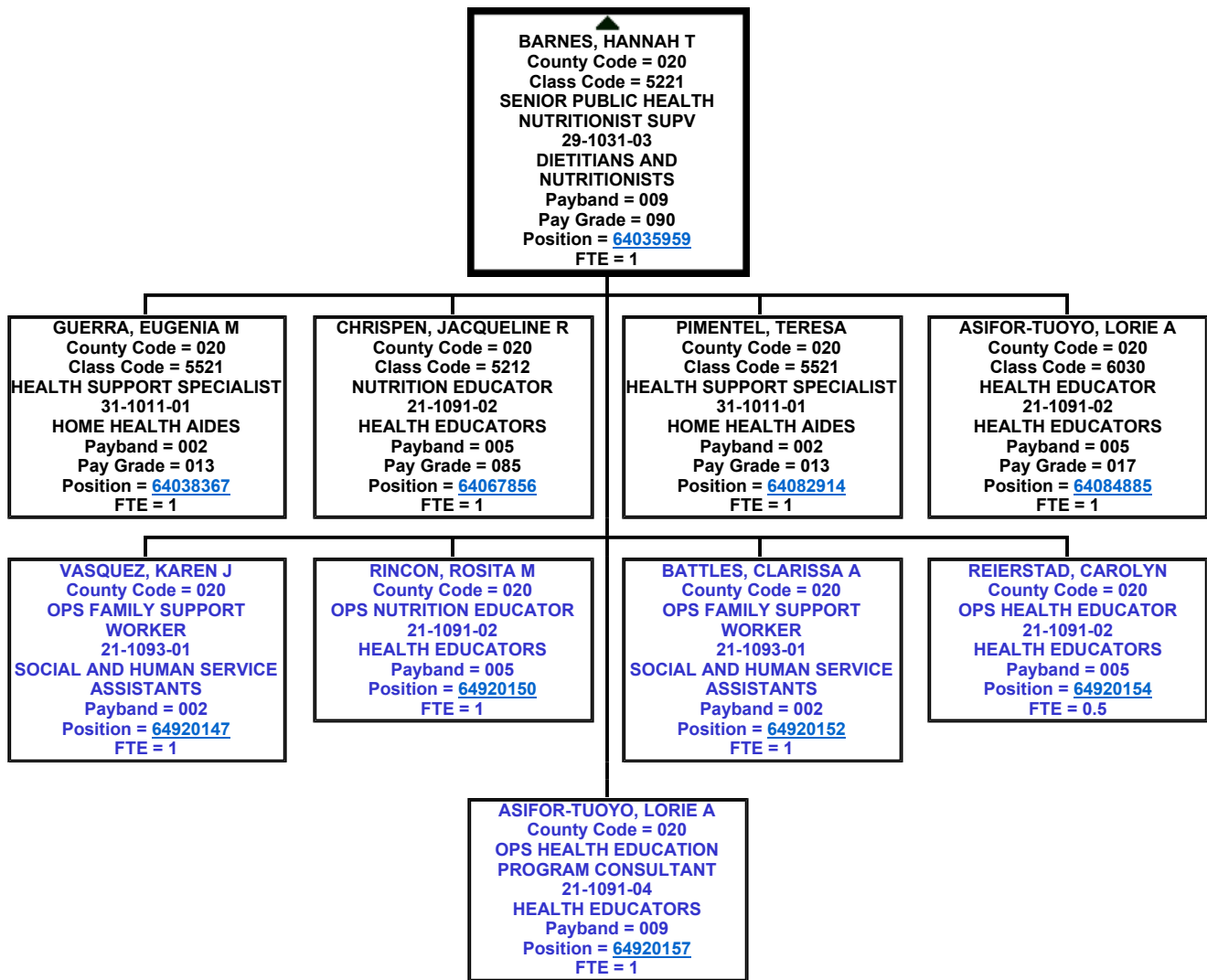


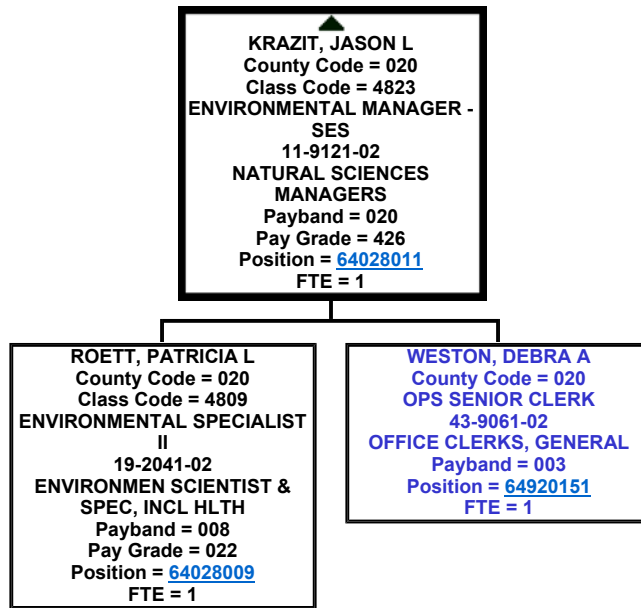


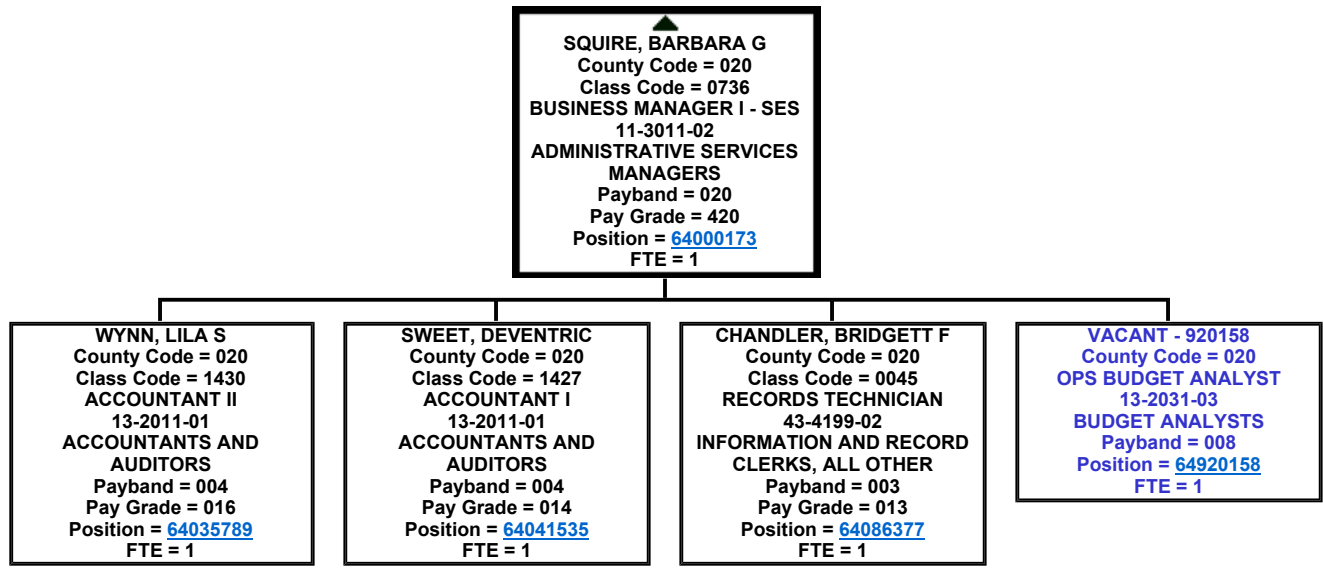










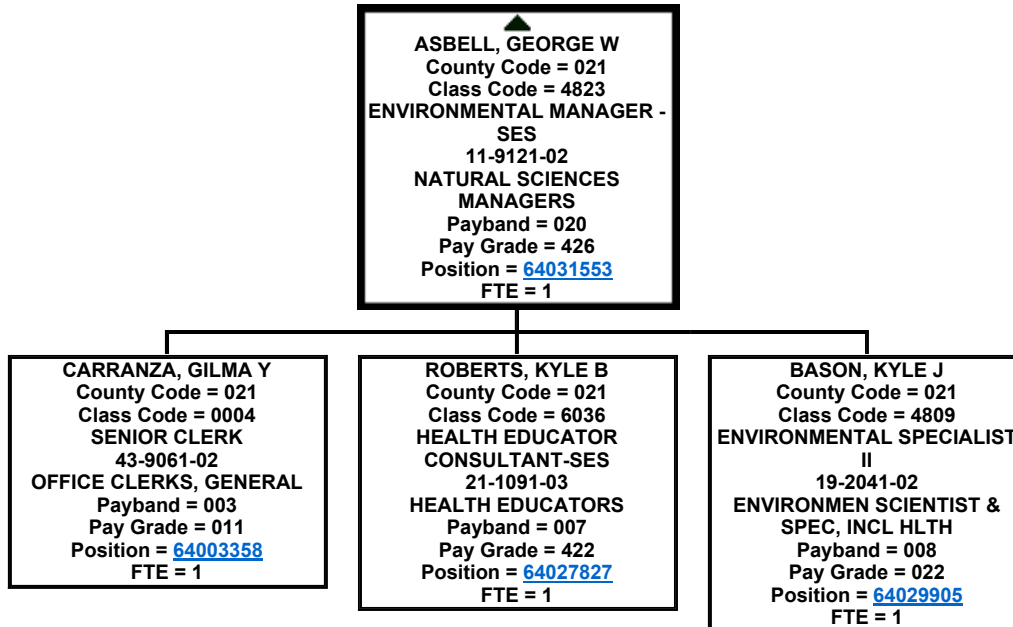


Florida Department of Health

CHD 21 - Gilchrist County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

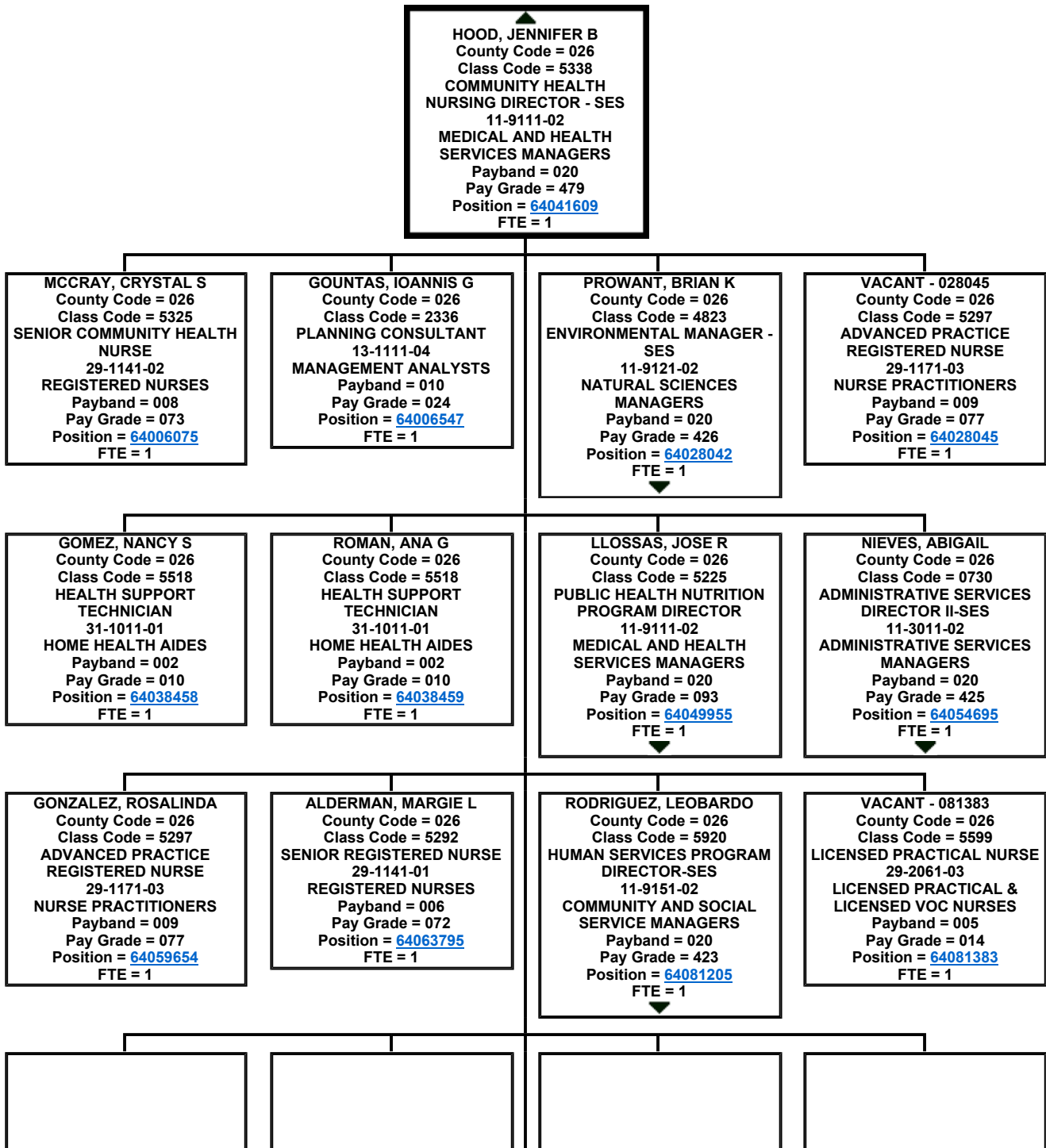


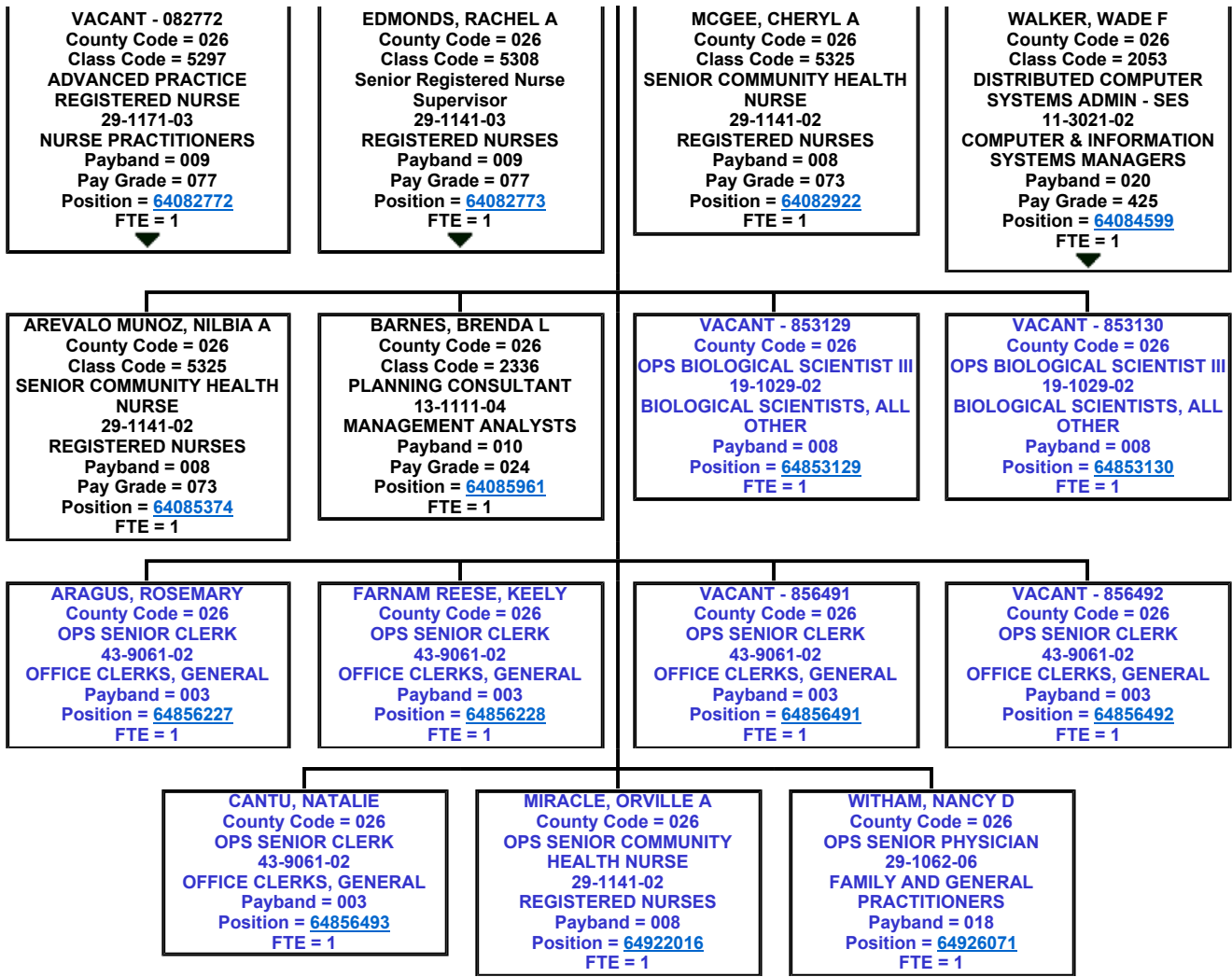
Florida Department of Health

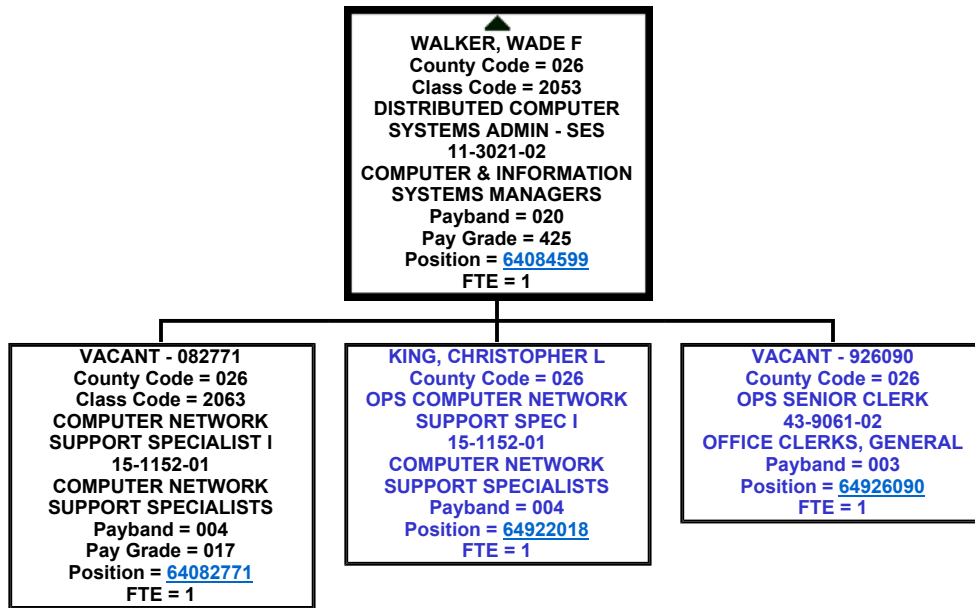
CHD 22 - Glades County Health Department

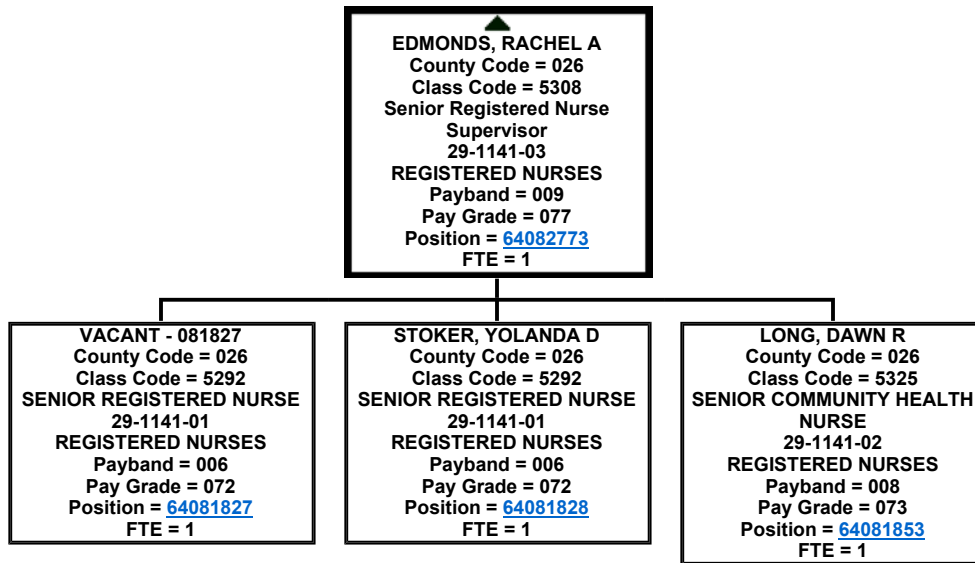
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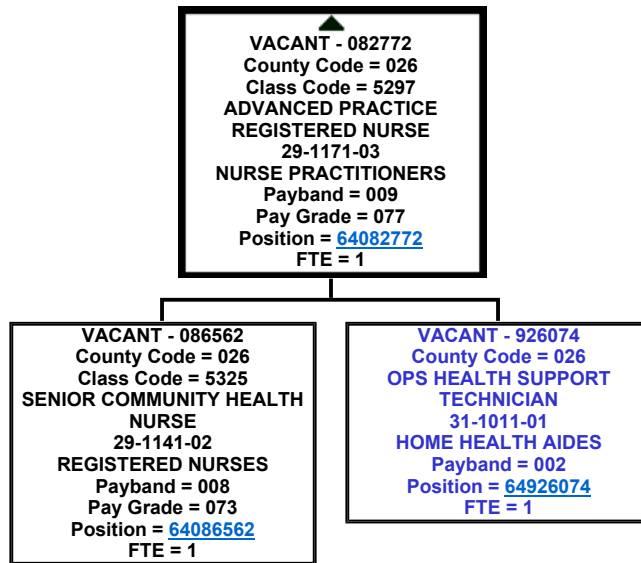
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

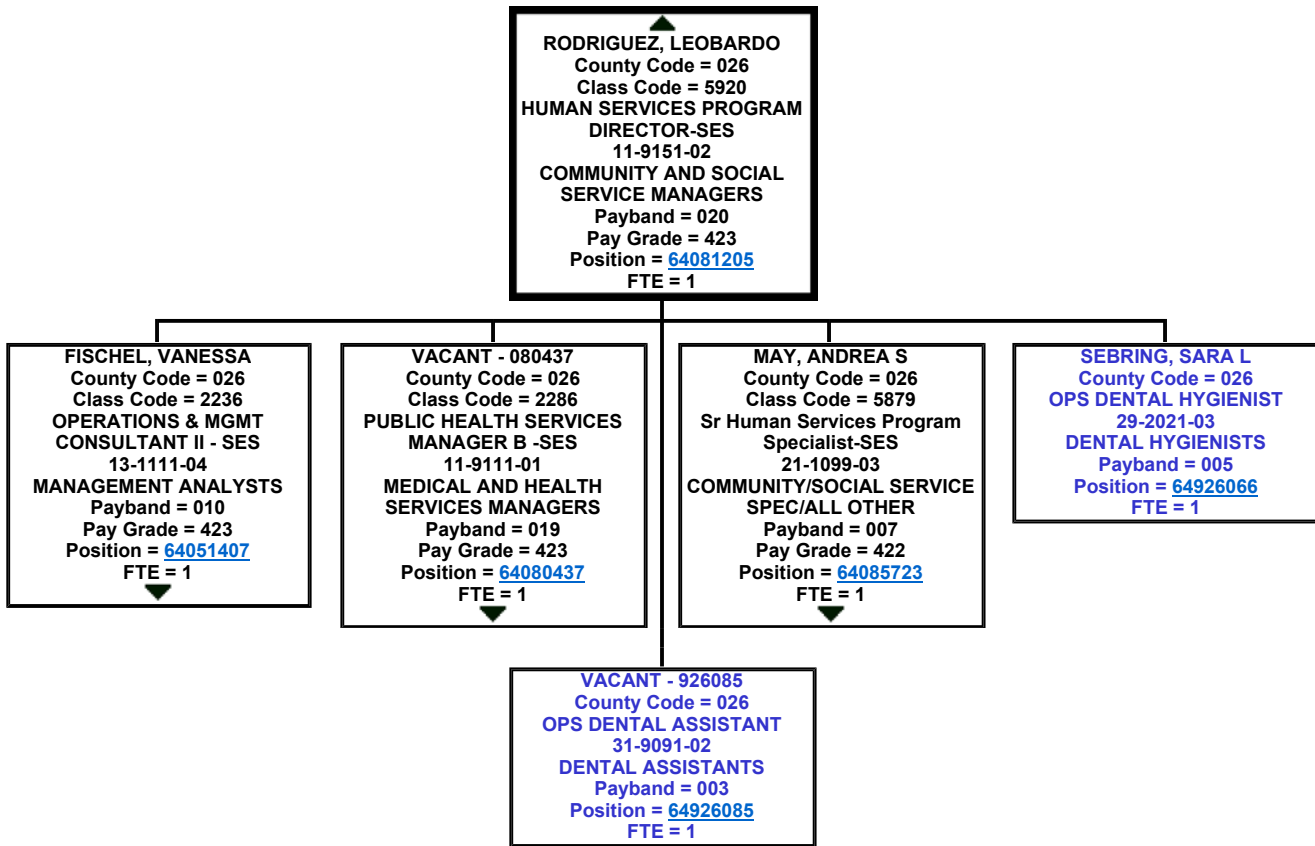


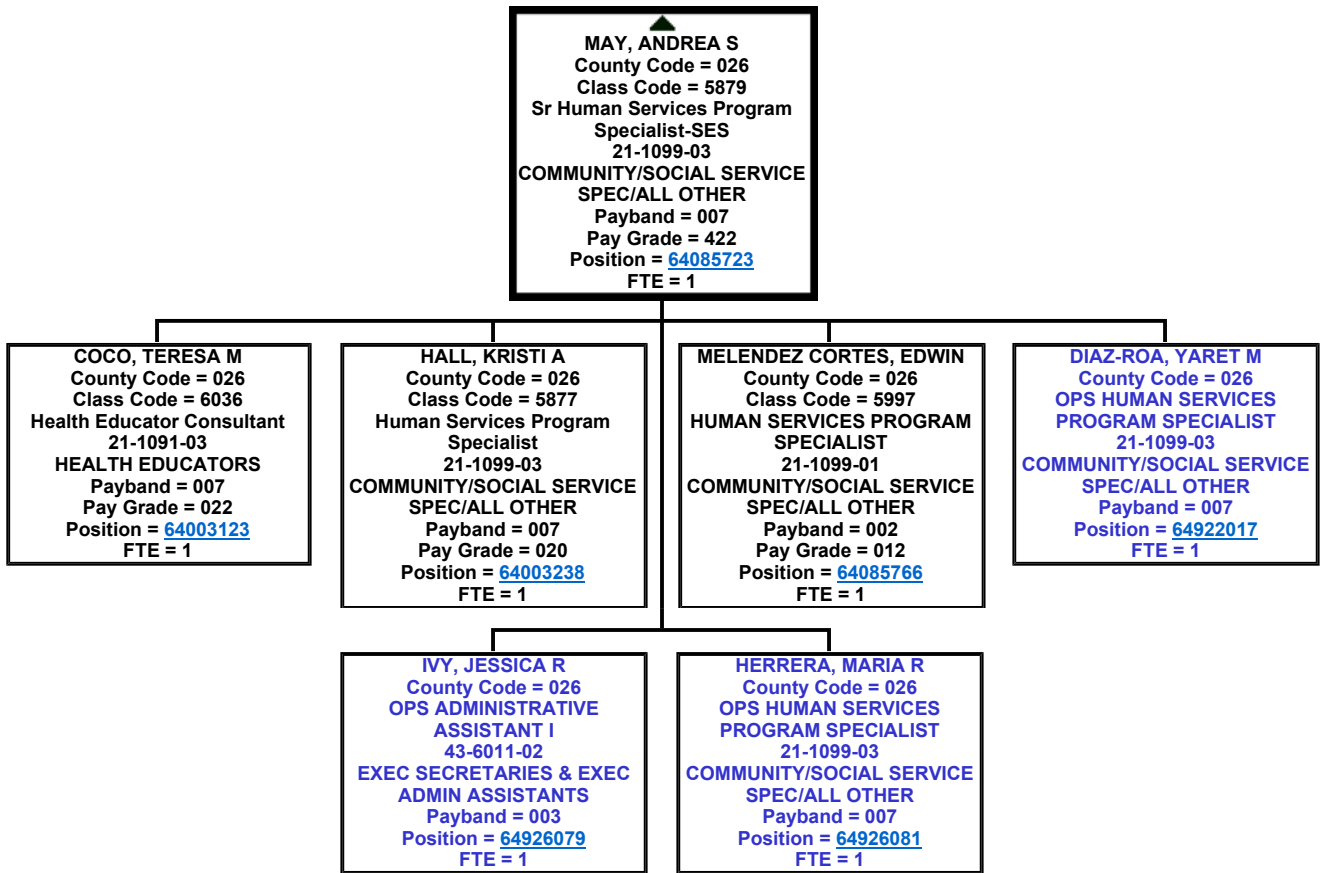


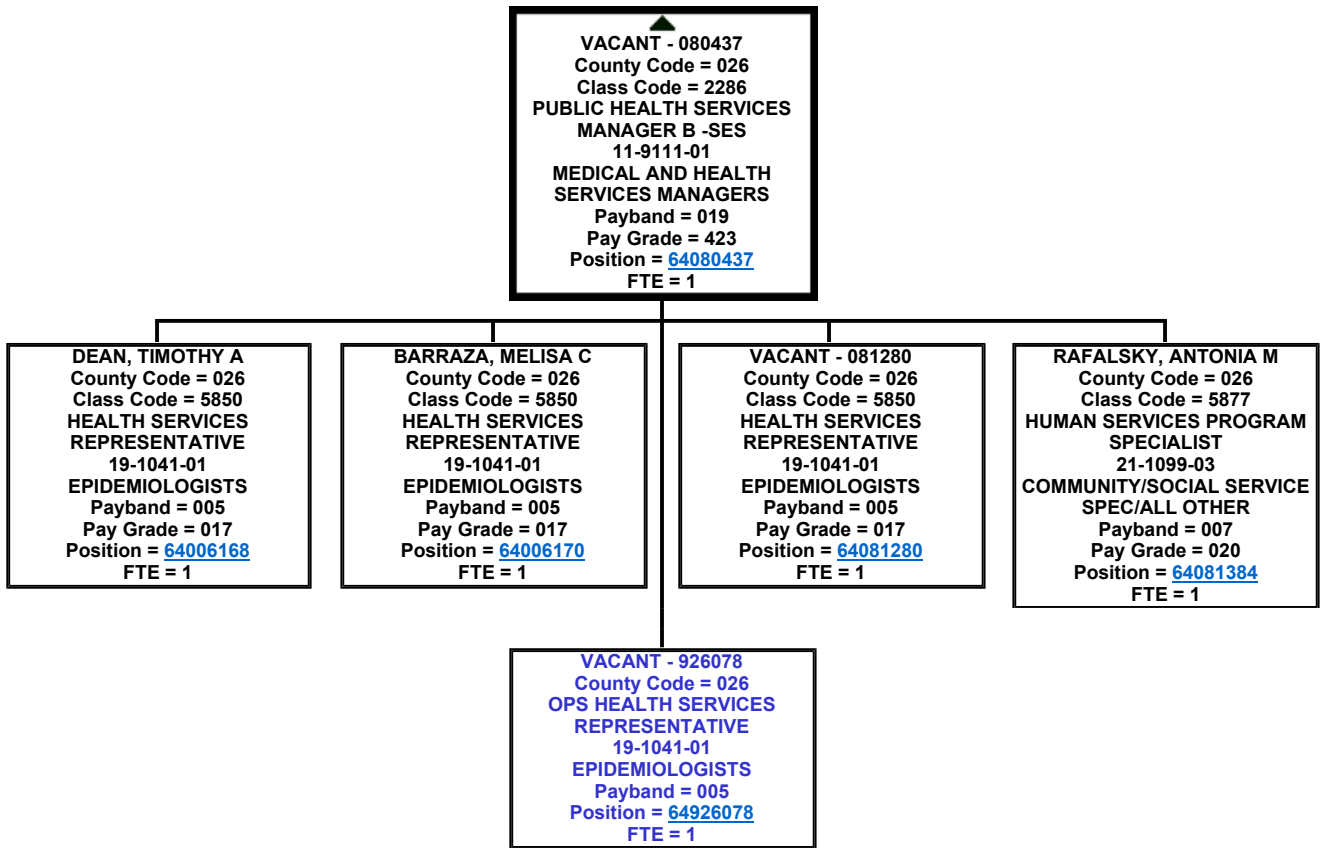


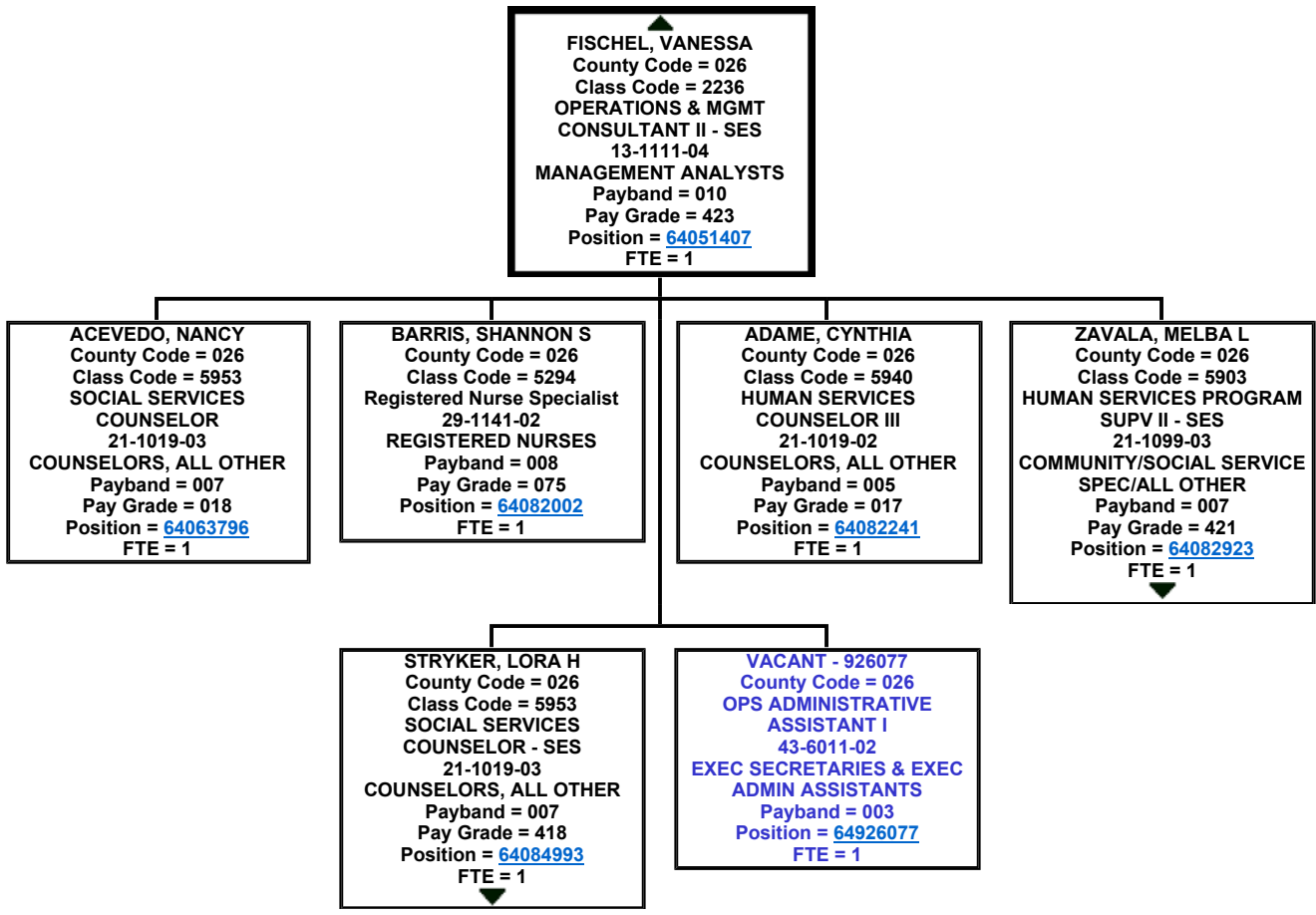


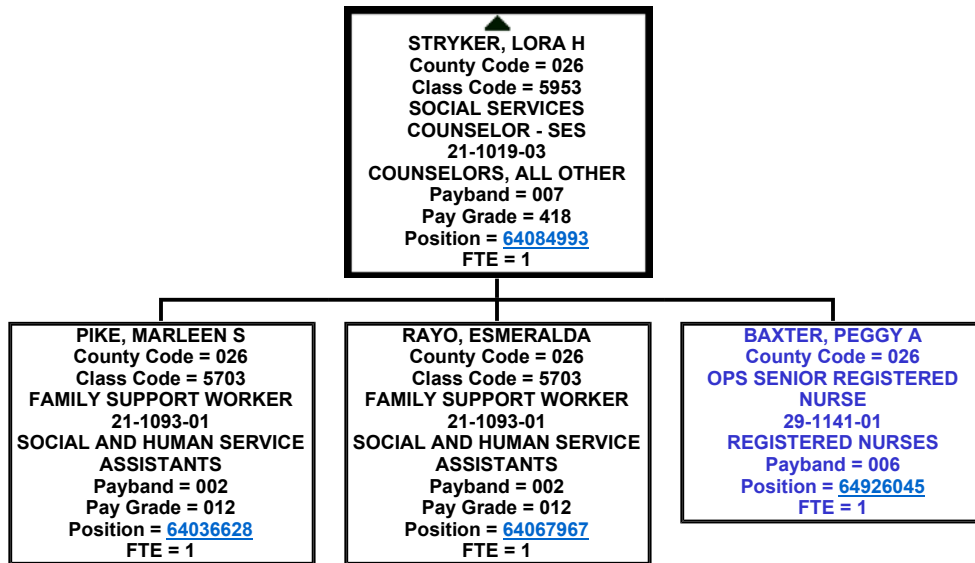


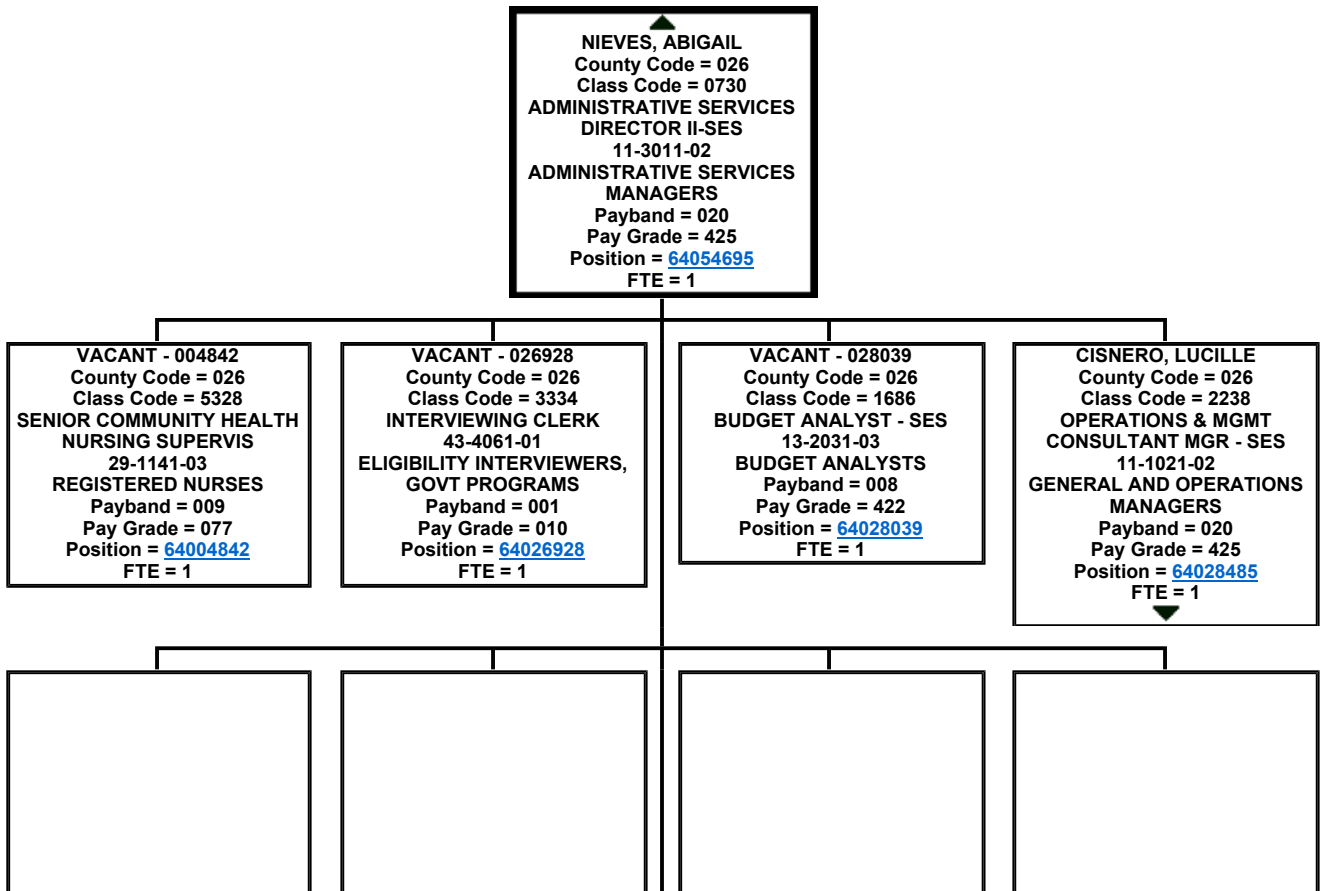
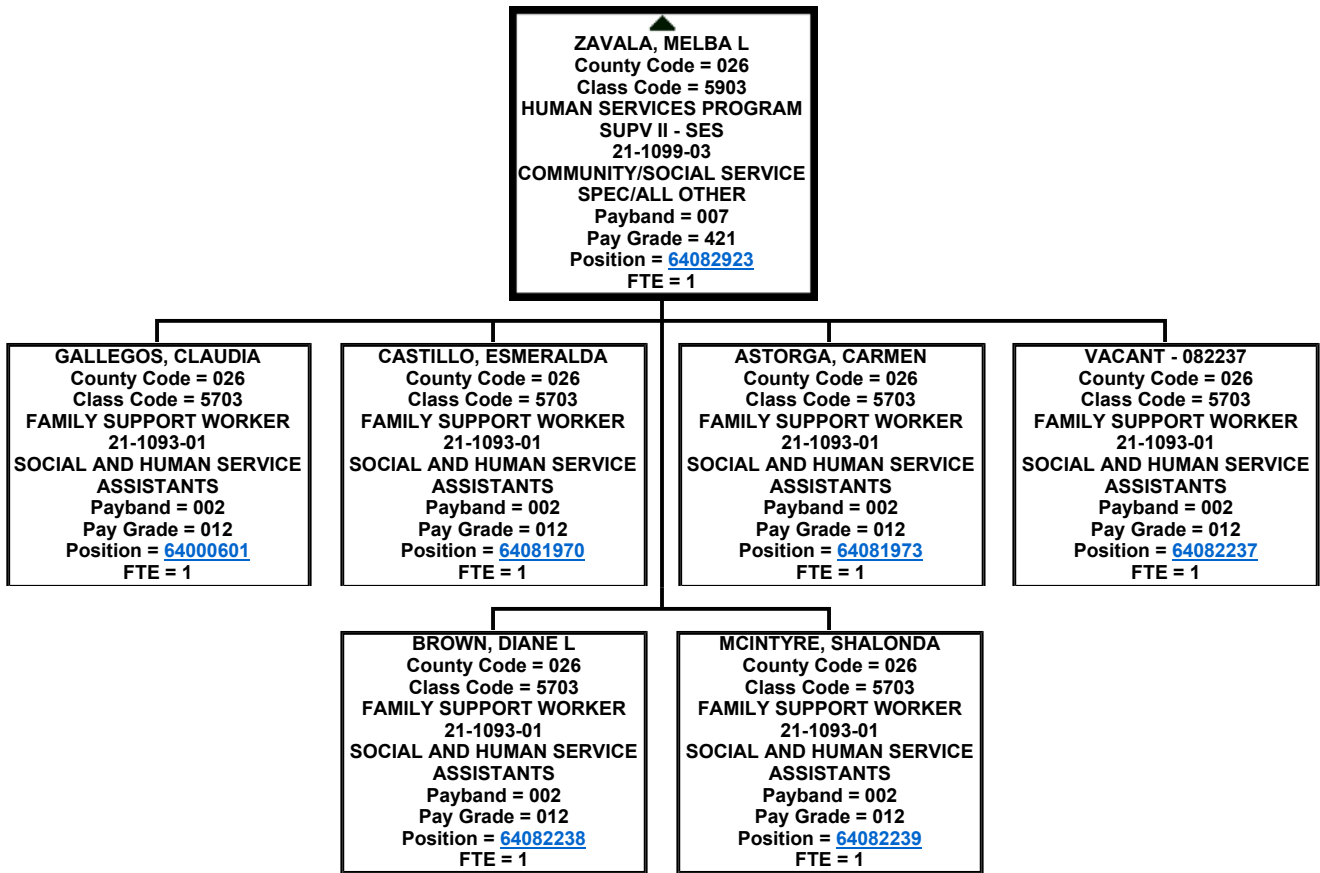


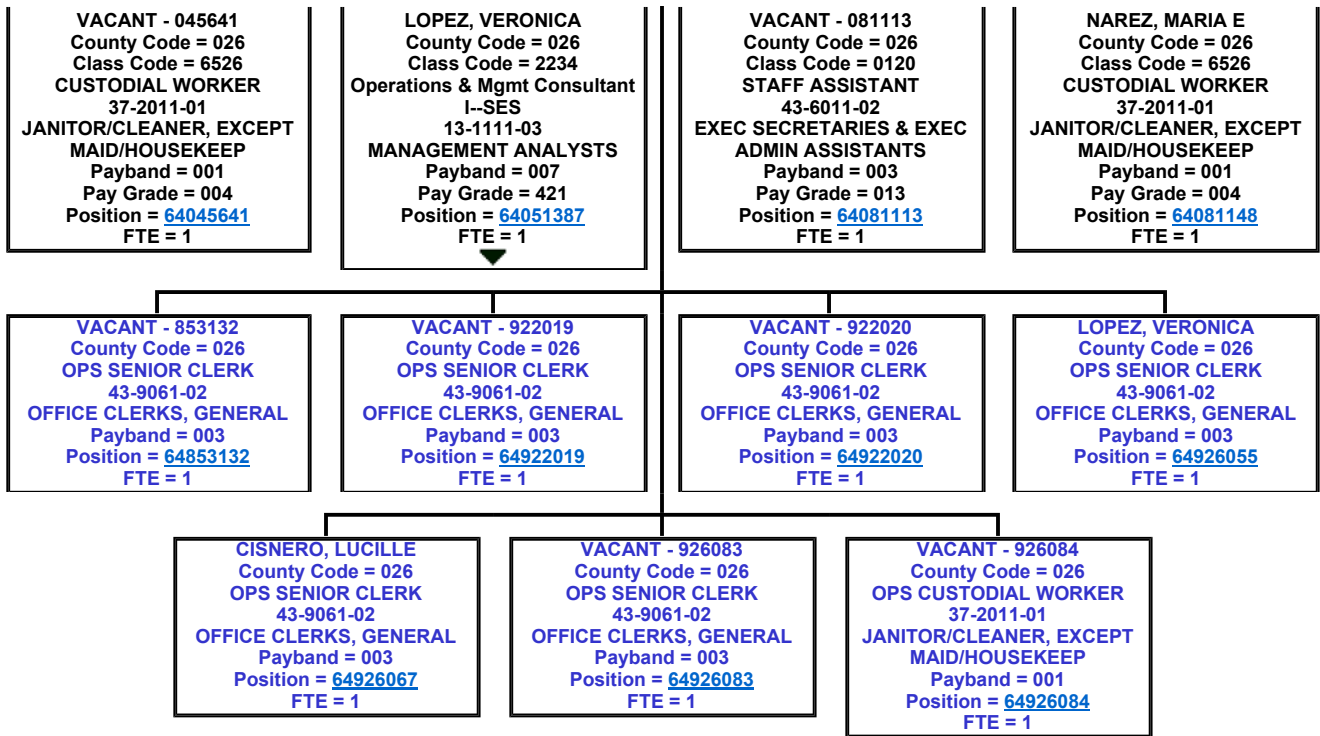


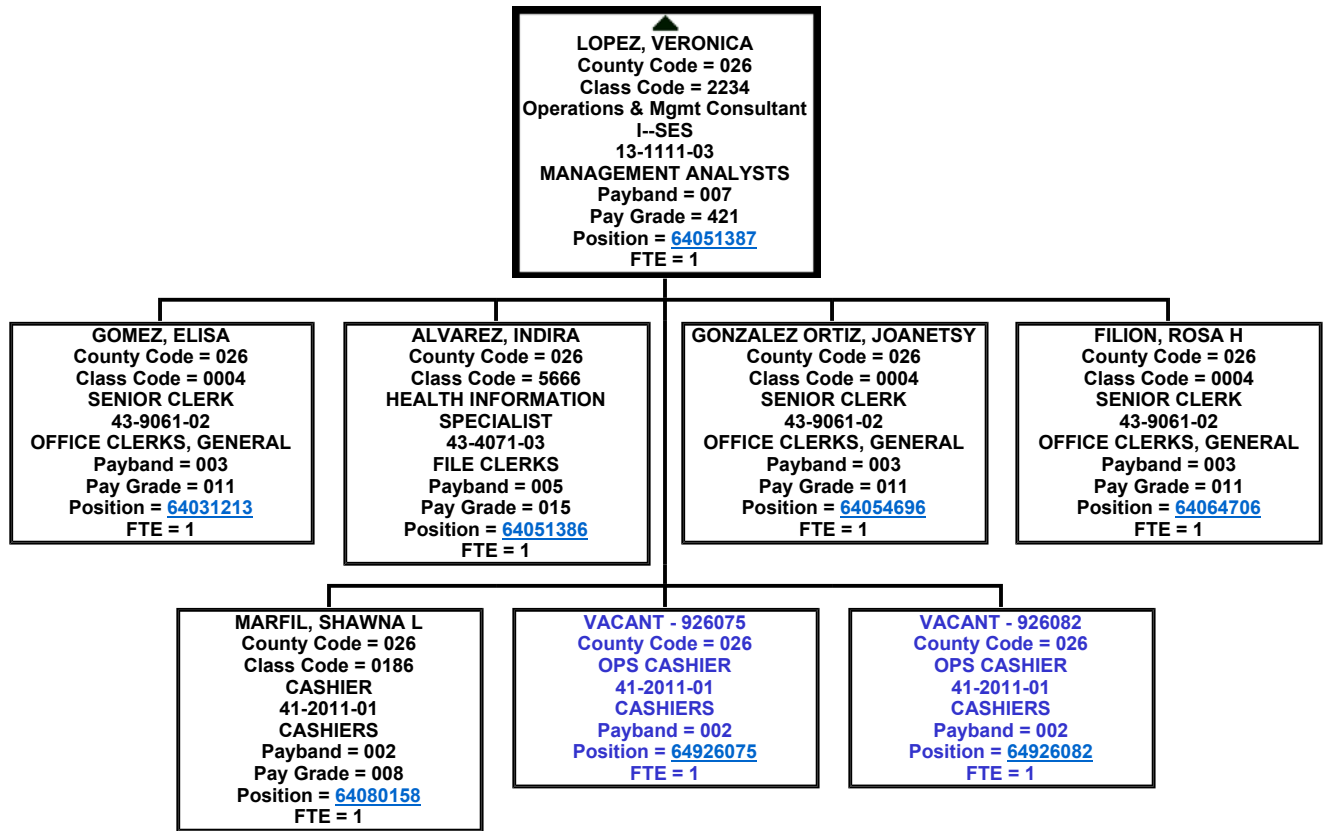












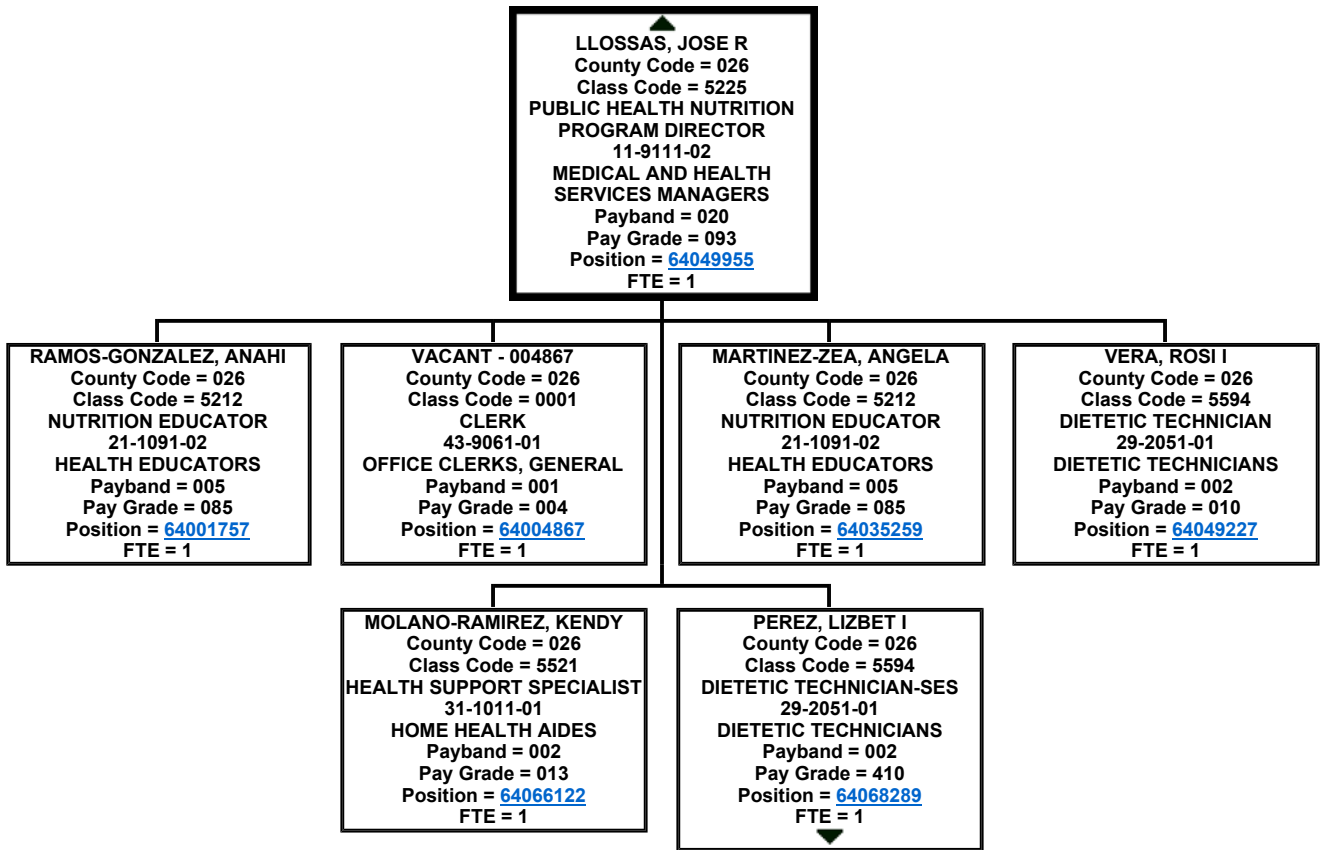
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CISNERO, LUCILLE
 County Code = 026
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64028485](#)
 FTE = 1

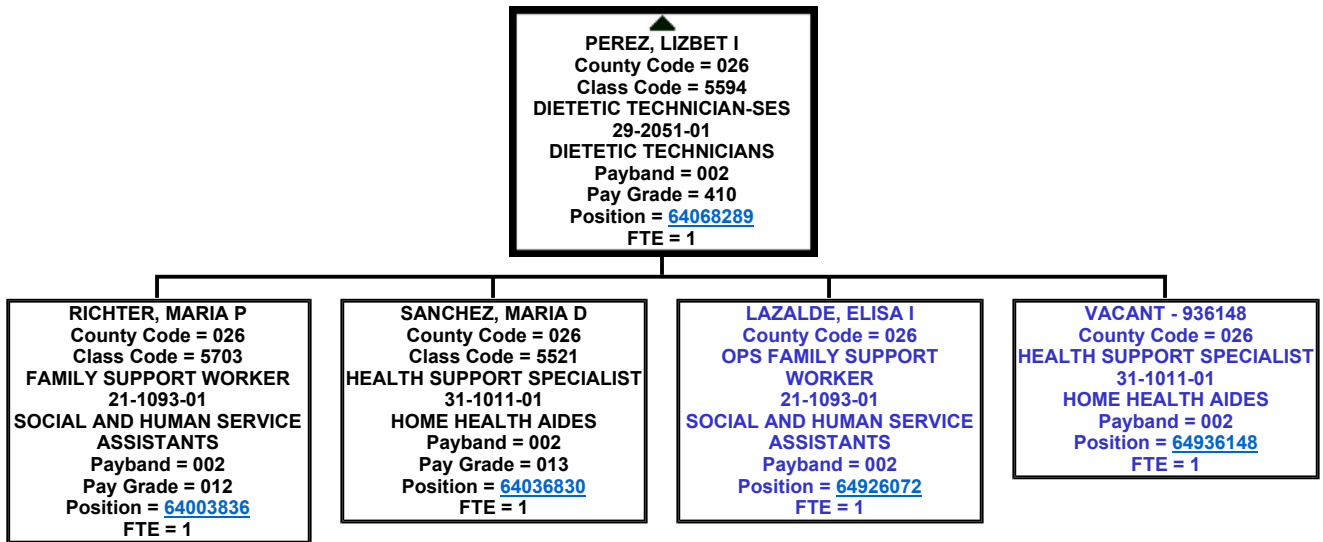
SANTORA, NORA I
 County Code = 026
 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 015
 Position = [64031030](#)
 FTE = 1

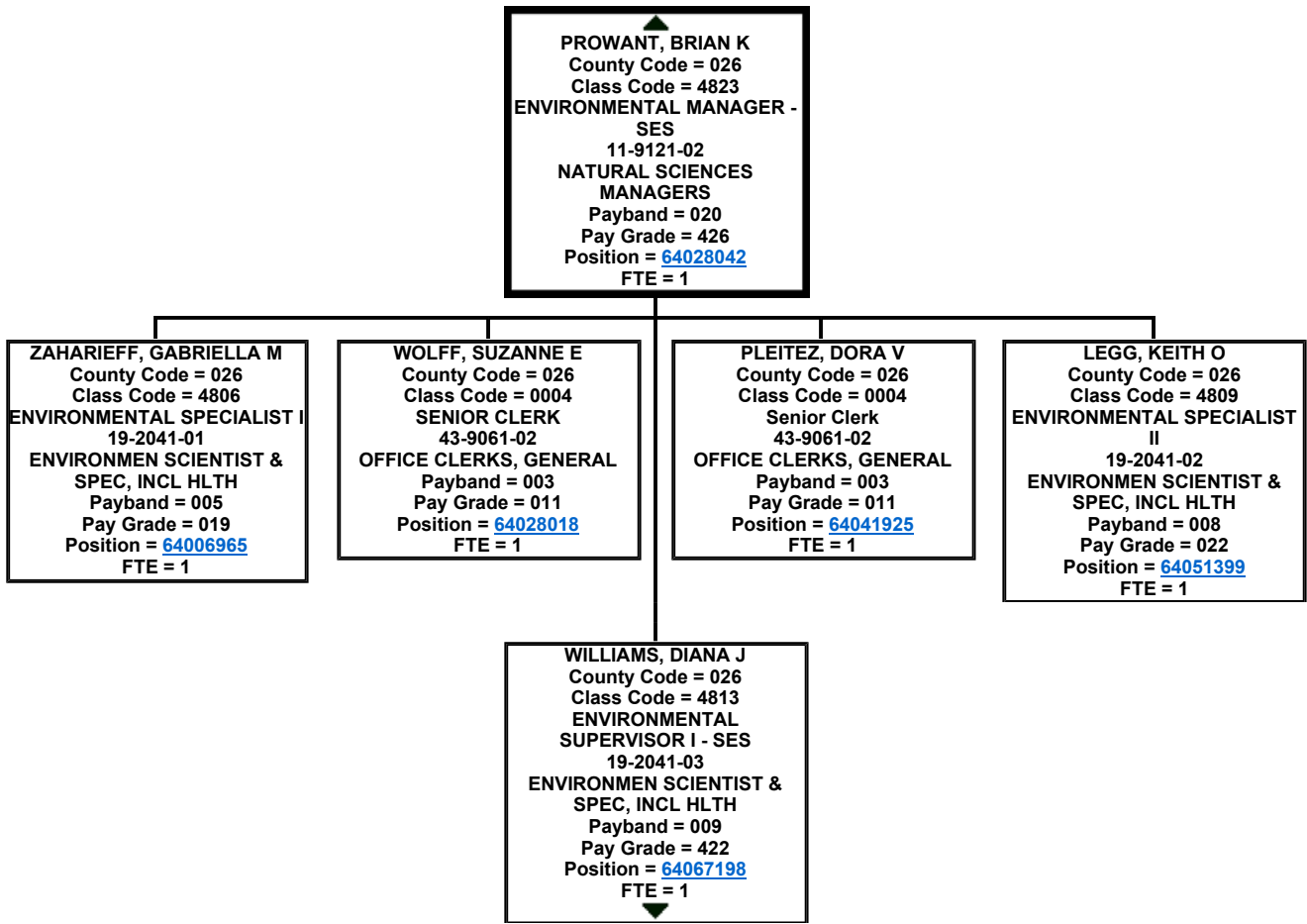
LORENCES, MARLEN
 County Code = 026
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING
& AUDITING CLERK
 Payband = 003
 Pay Grade = 012
 Position = [64085152](#)
 FTE = 1

DERAS, ROCIO B
 County Code = 026
 Class Code = 1427
ACCOUNTANT I
 13-2011-01
ACCOUNTANTS AND
AUDITORS
 Payband = 004
 Pay Grade = 014
 Position = [64085724](#)
 FTE = 1

VACANT - 926068
 County Code = 026
OPS FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING
& AUDITING CLERK
 Payband = 003
 Position = [64926068](#)
 FTE = 1







▲
WILLIAMS, DIANA J
County Code = 026
Class Code = 4813
ENVIRONMENTAL
SUPERVISOR I - SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 422
Position = [64067198](#)
FTE = 1

CERRATO, DELMYS B
County Code = 026
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64004848](#)
FTE = 1

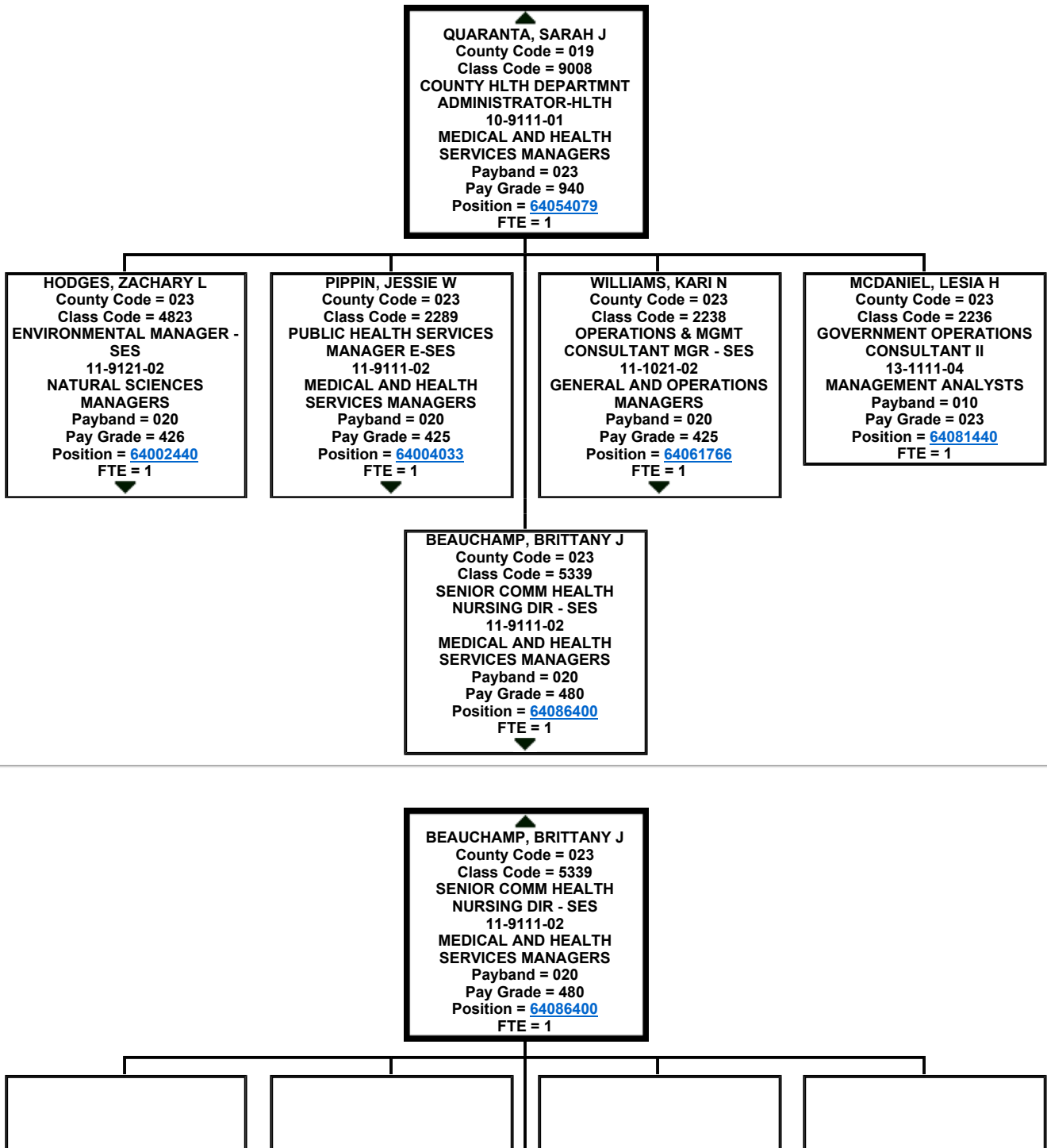
AKIN, TODD A
County Code = 026
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64035884](#)
FTE = 1

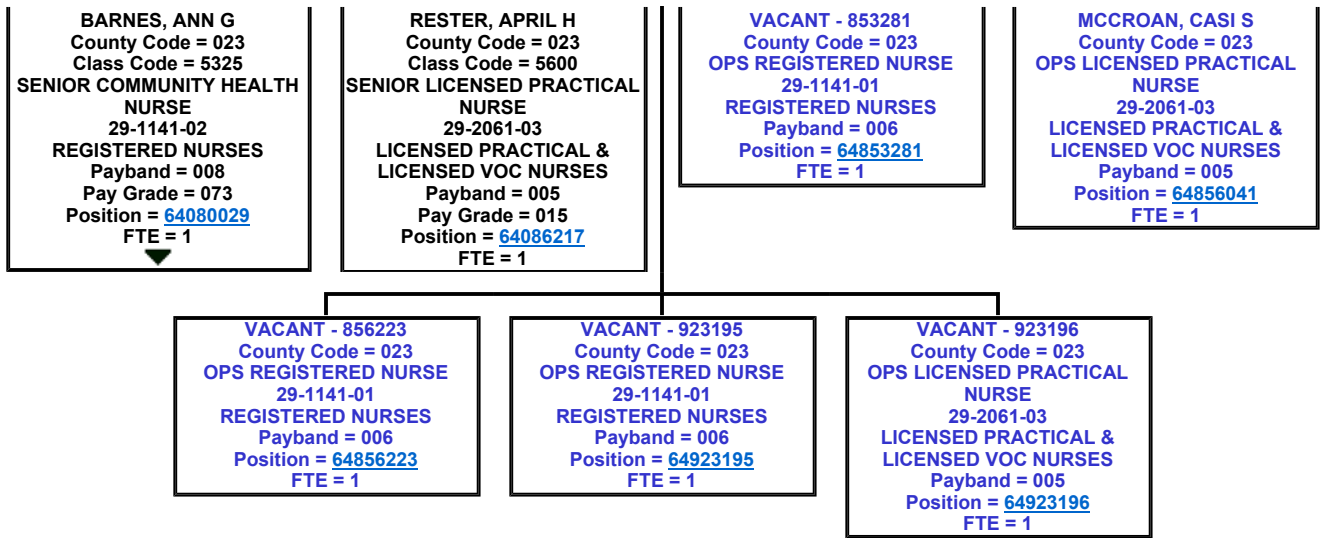
Florida Department of Health

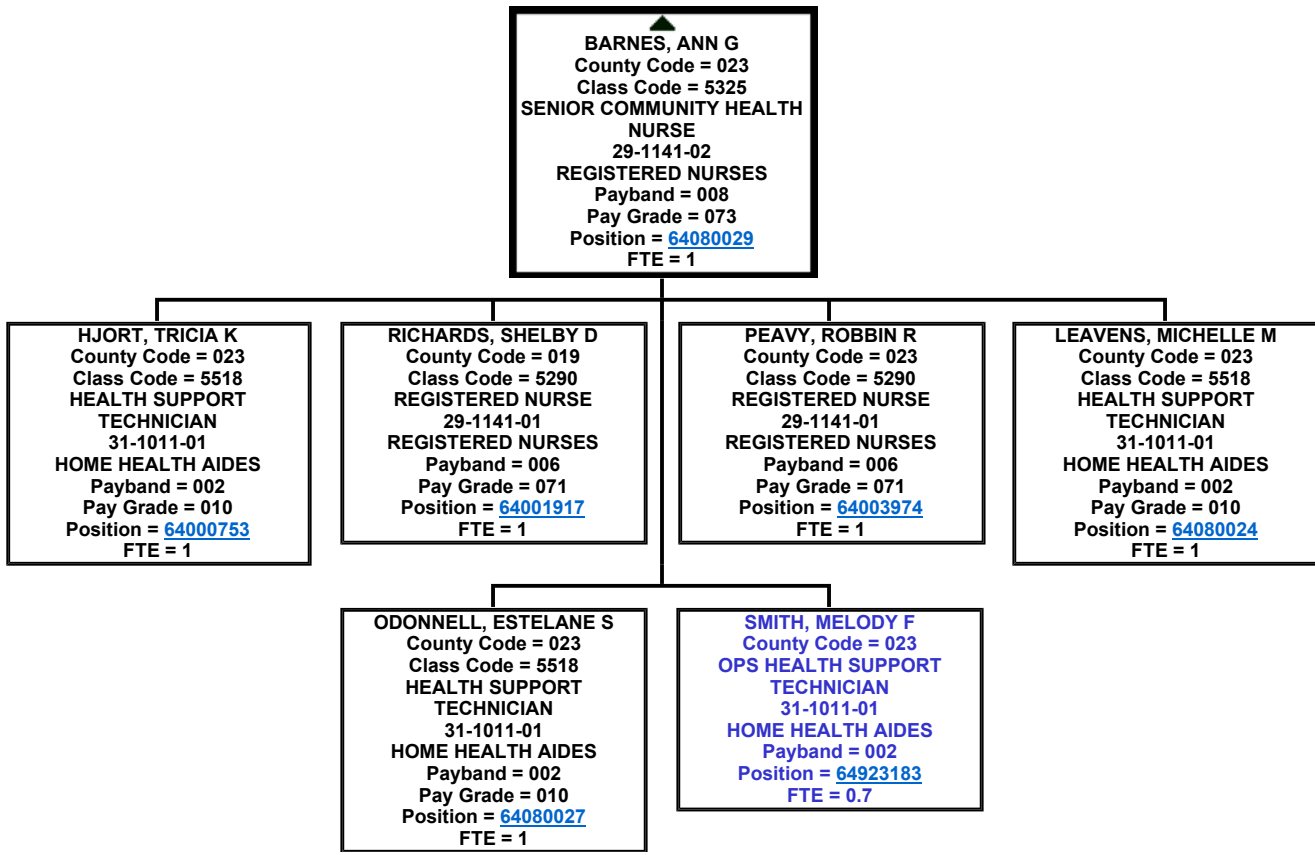
CHD 23 - Gulf County Health Department

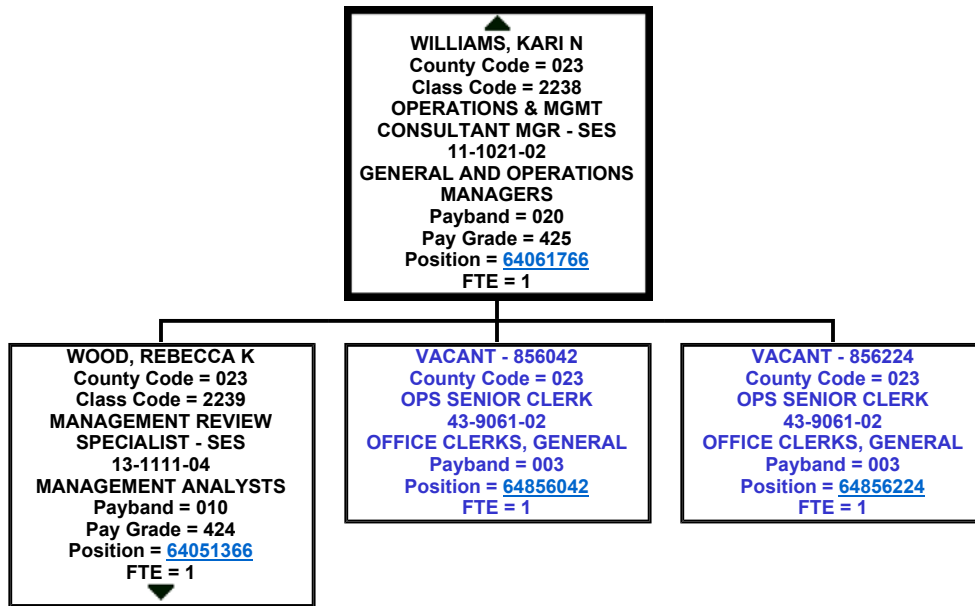
Created: 8/23/2021 10:22:00 AM

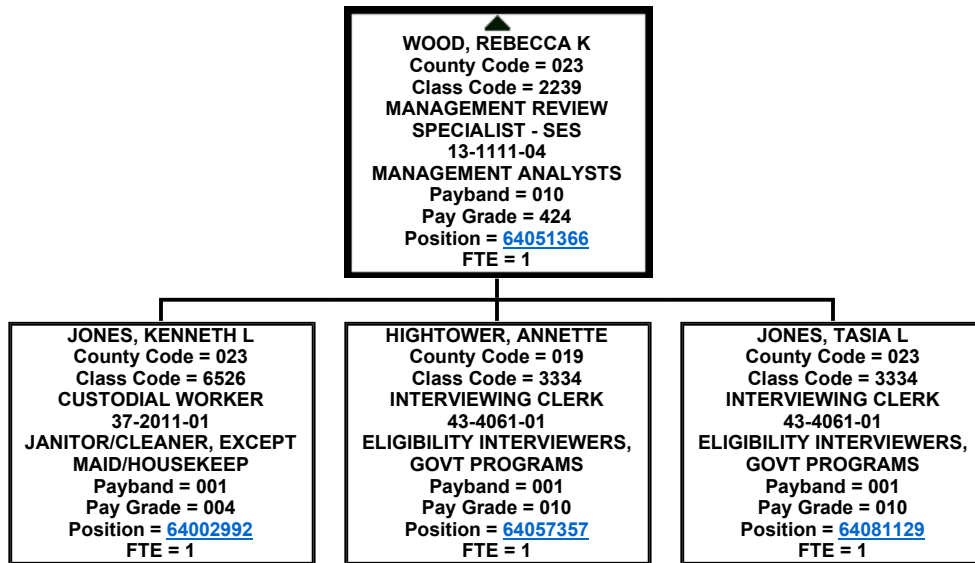
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

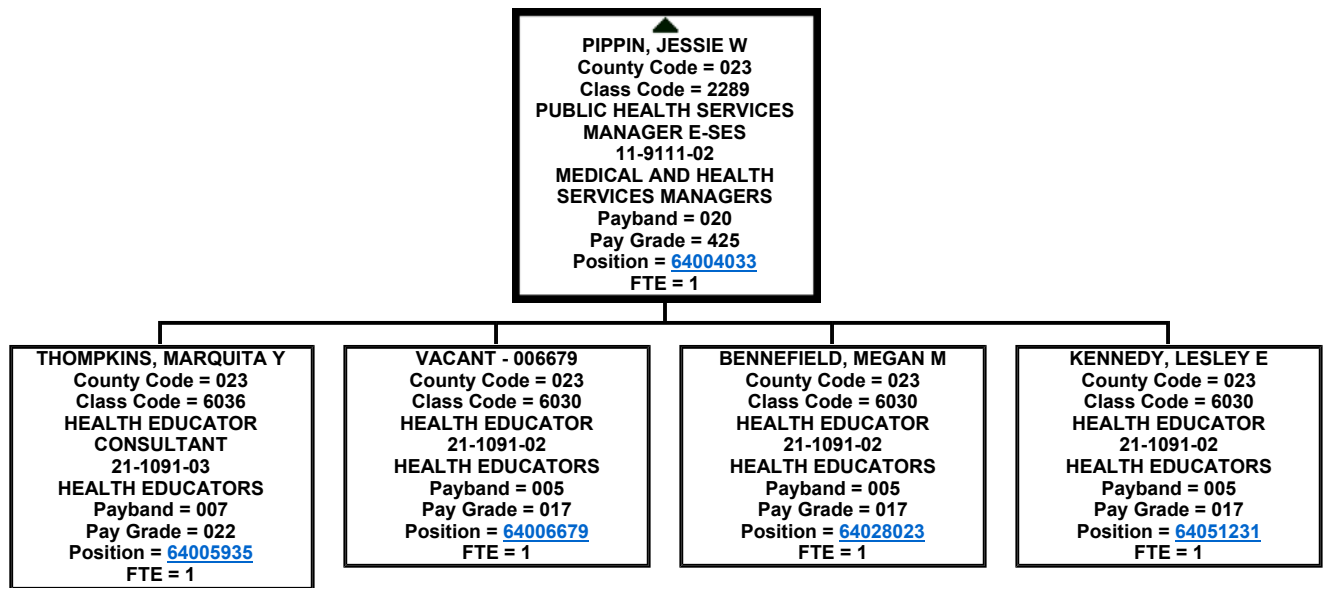


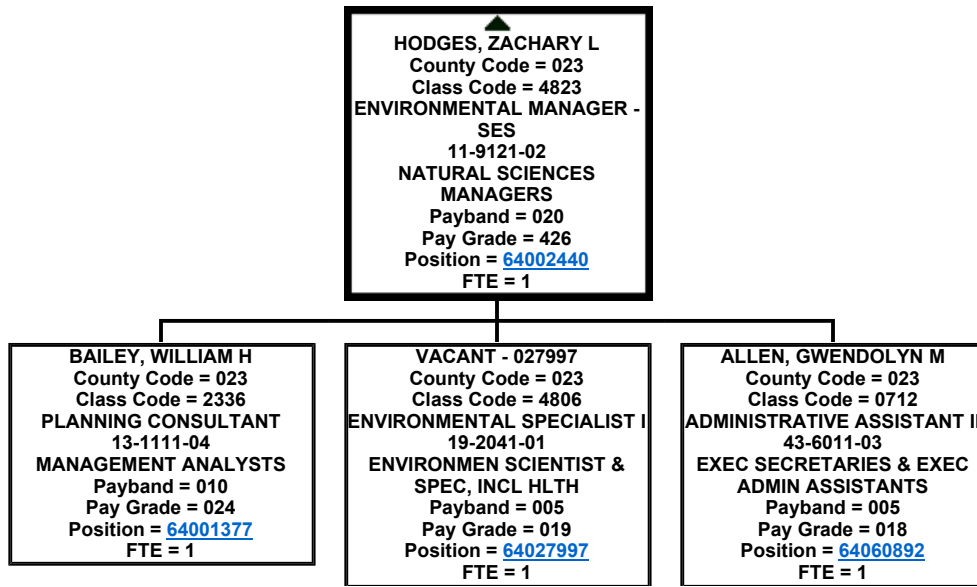










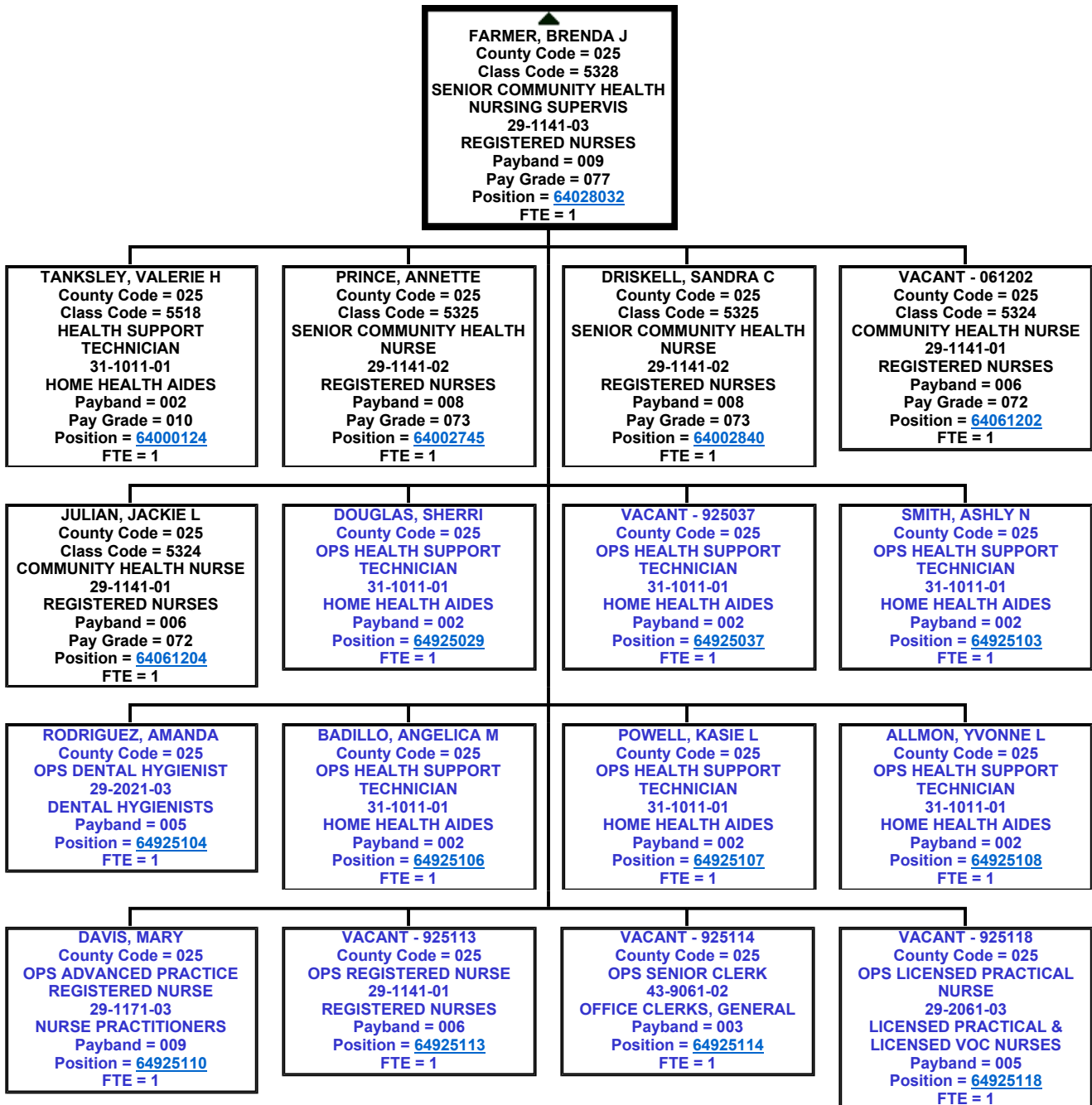


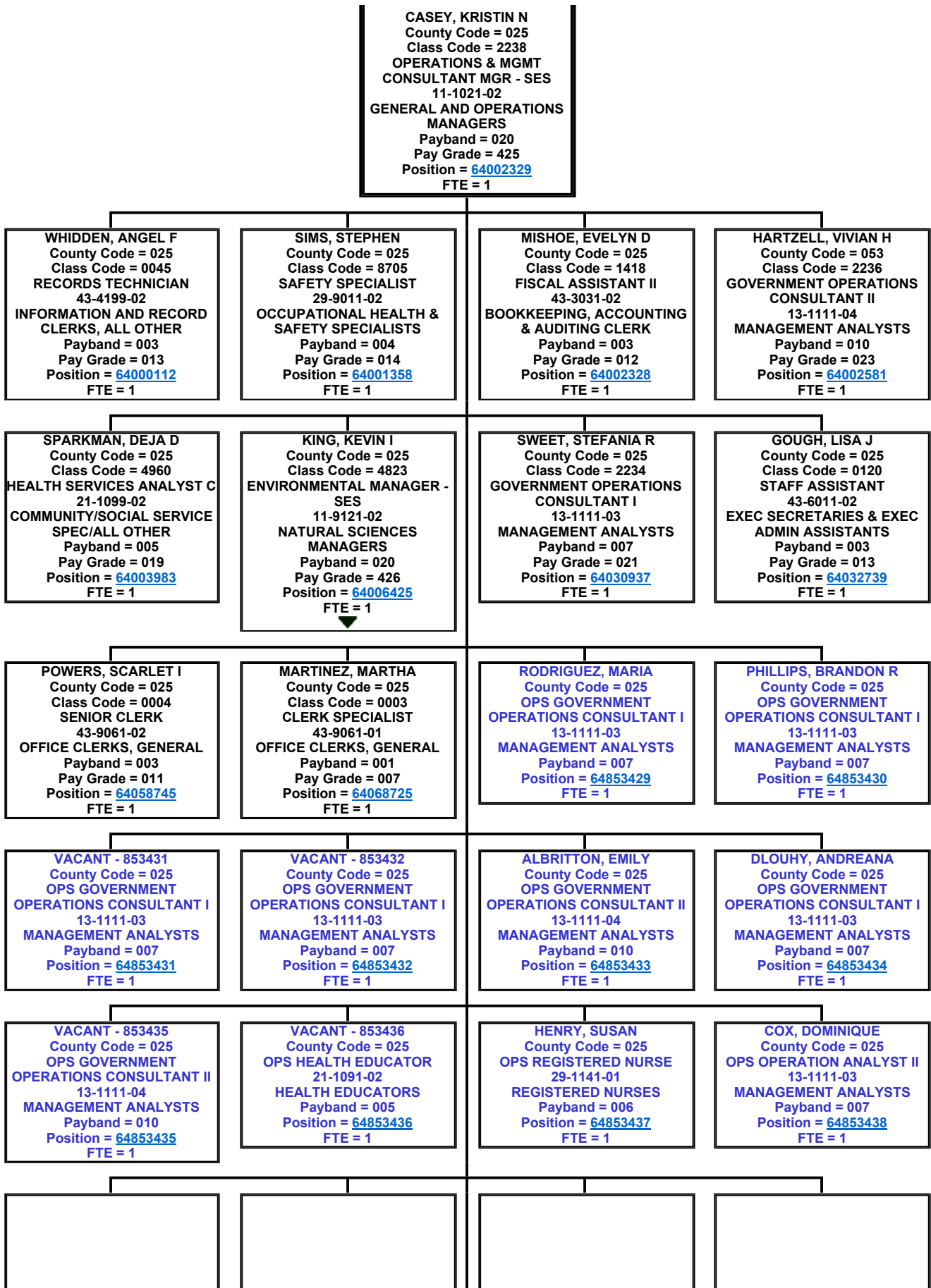
Florida Department of Health

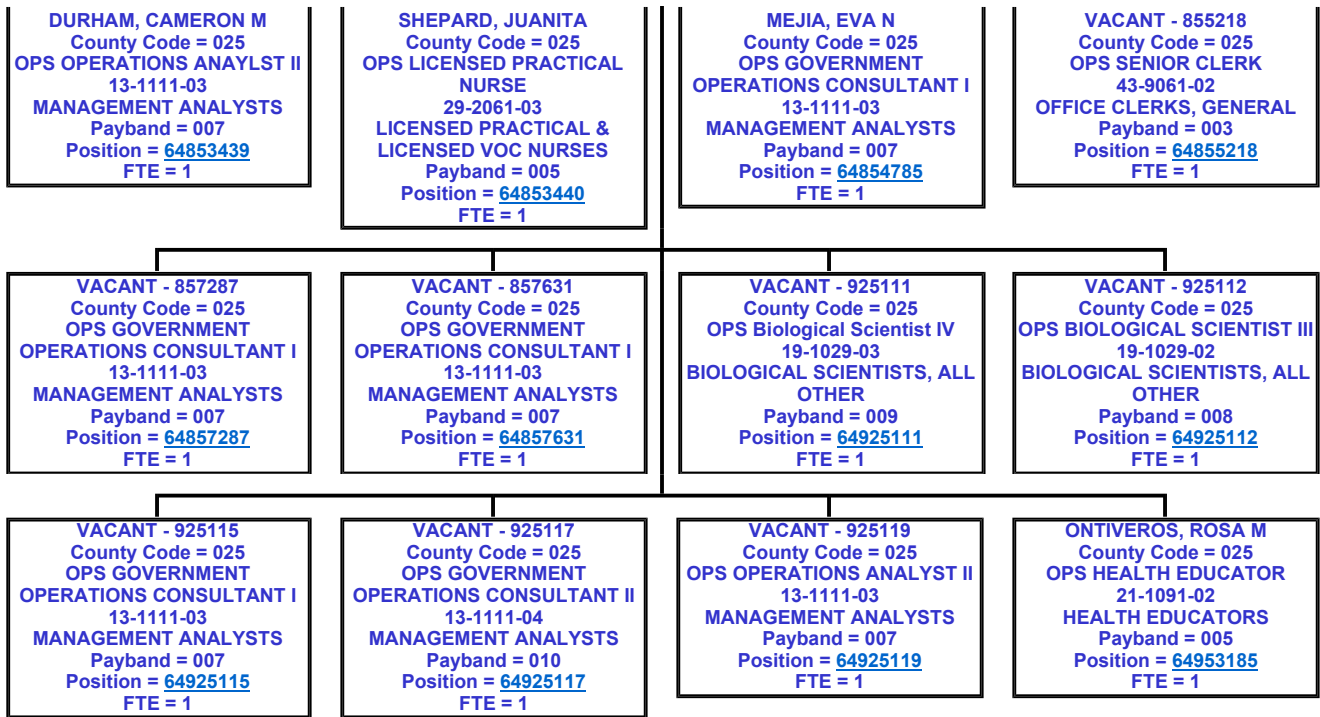
CHD 25 - Hardee County Health Department

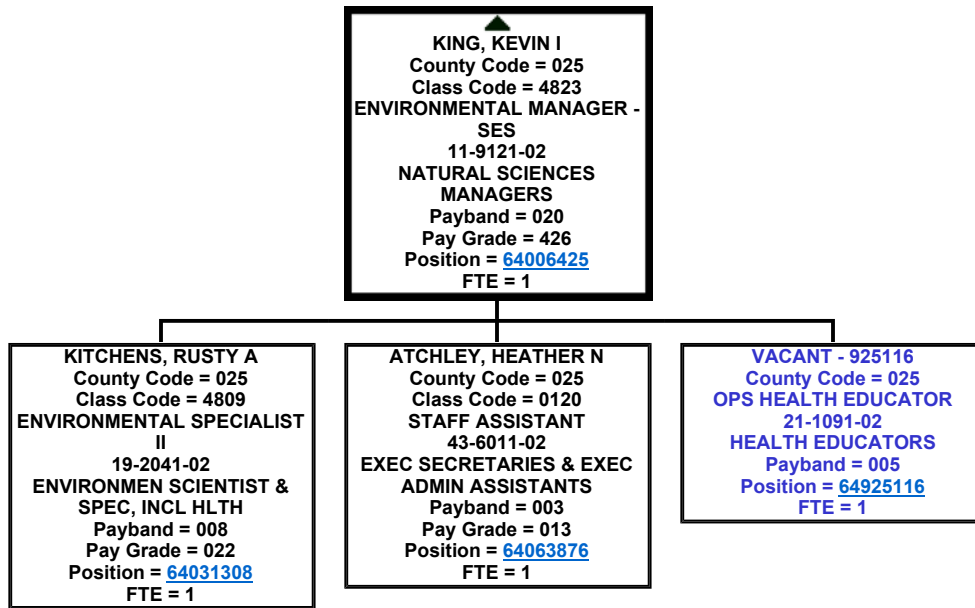
Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







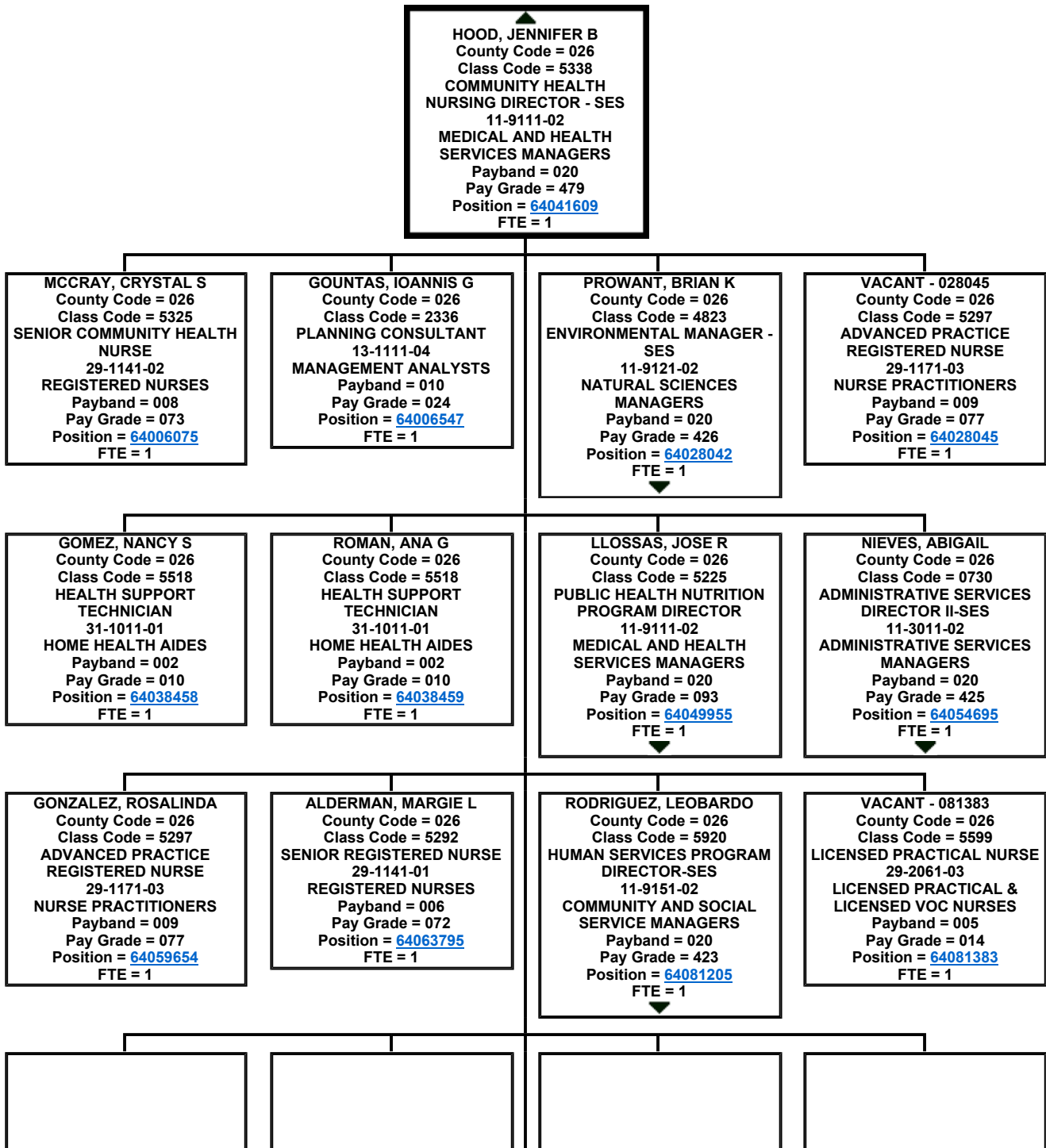


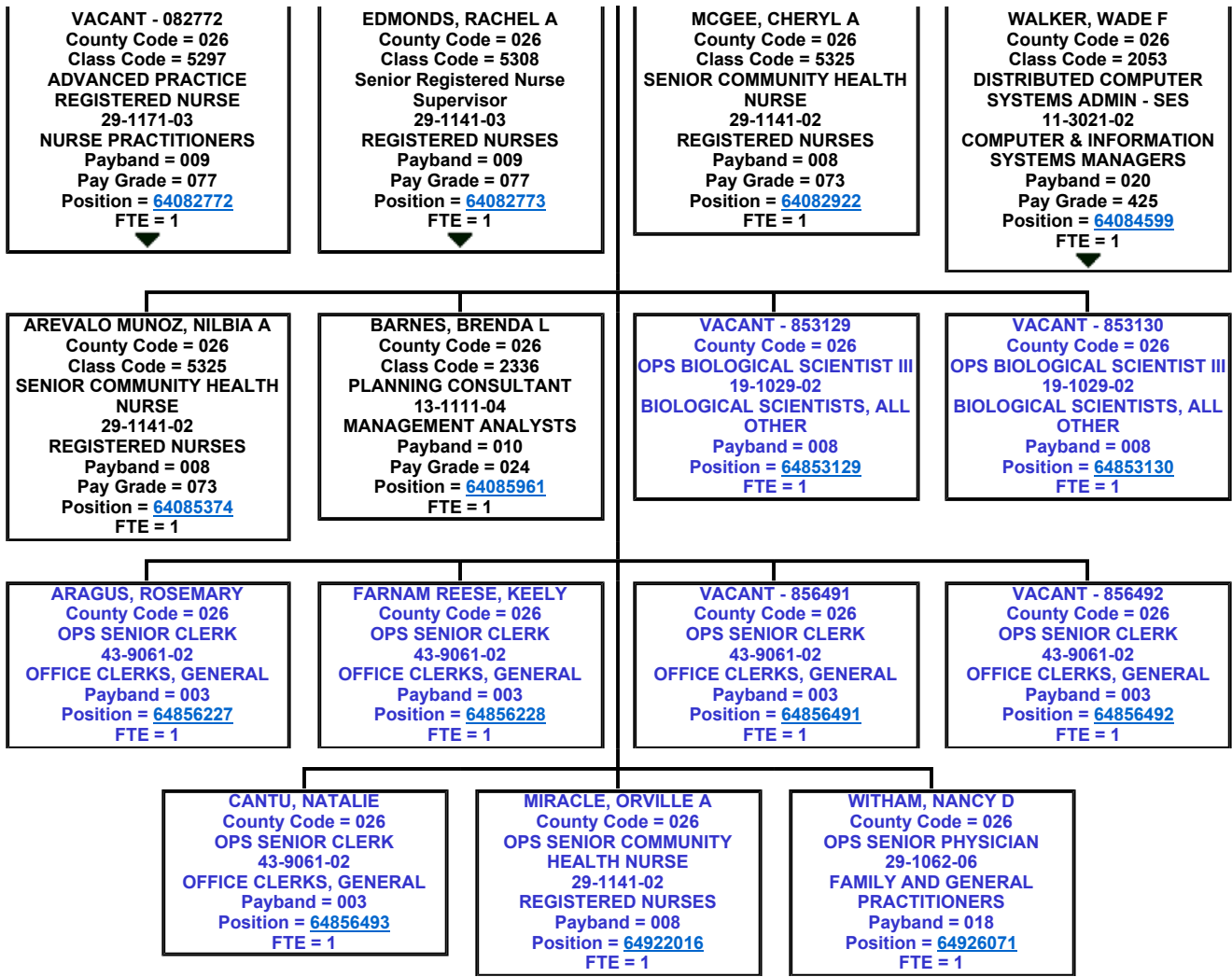
Florida Department of Health

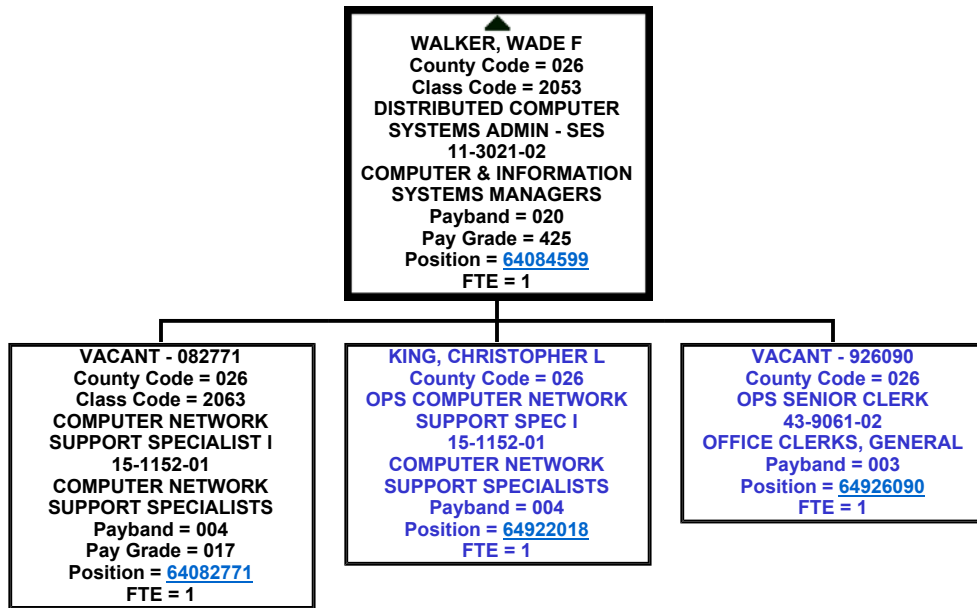
CHD 26 - Hendry County Health Department

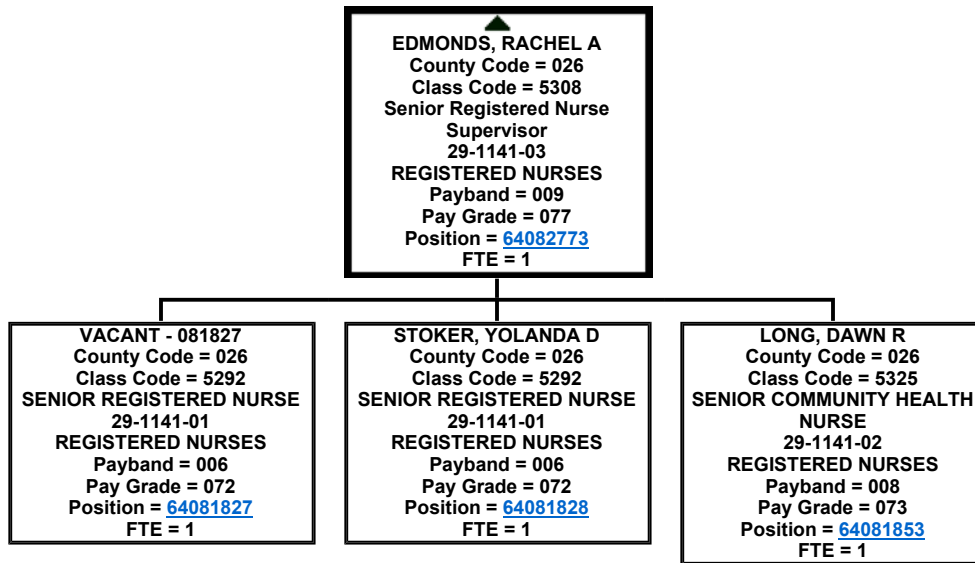
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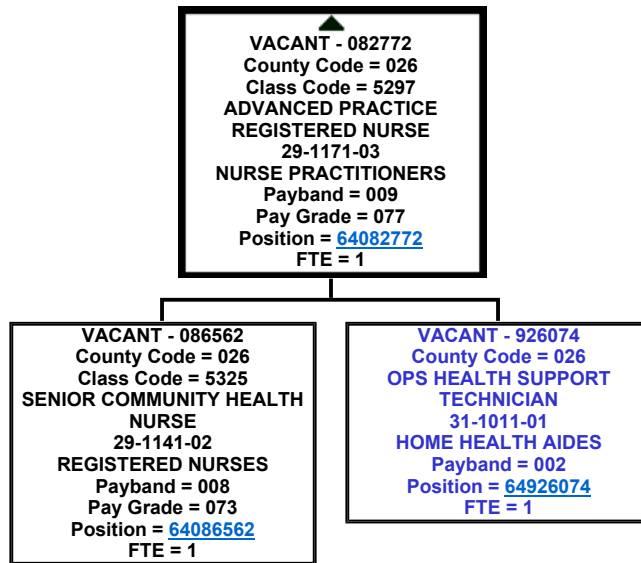
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

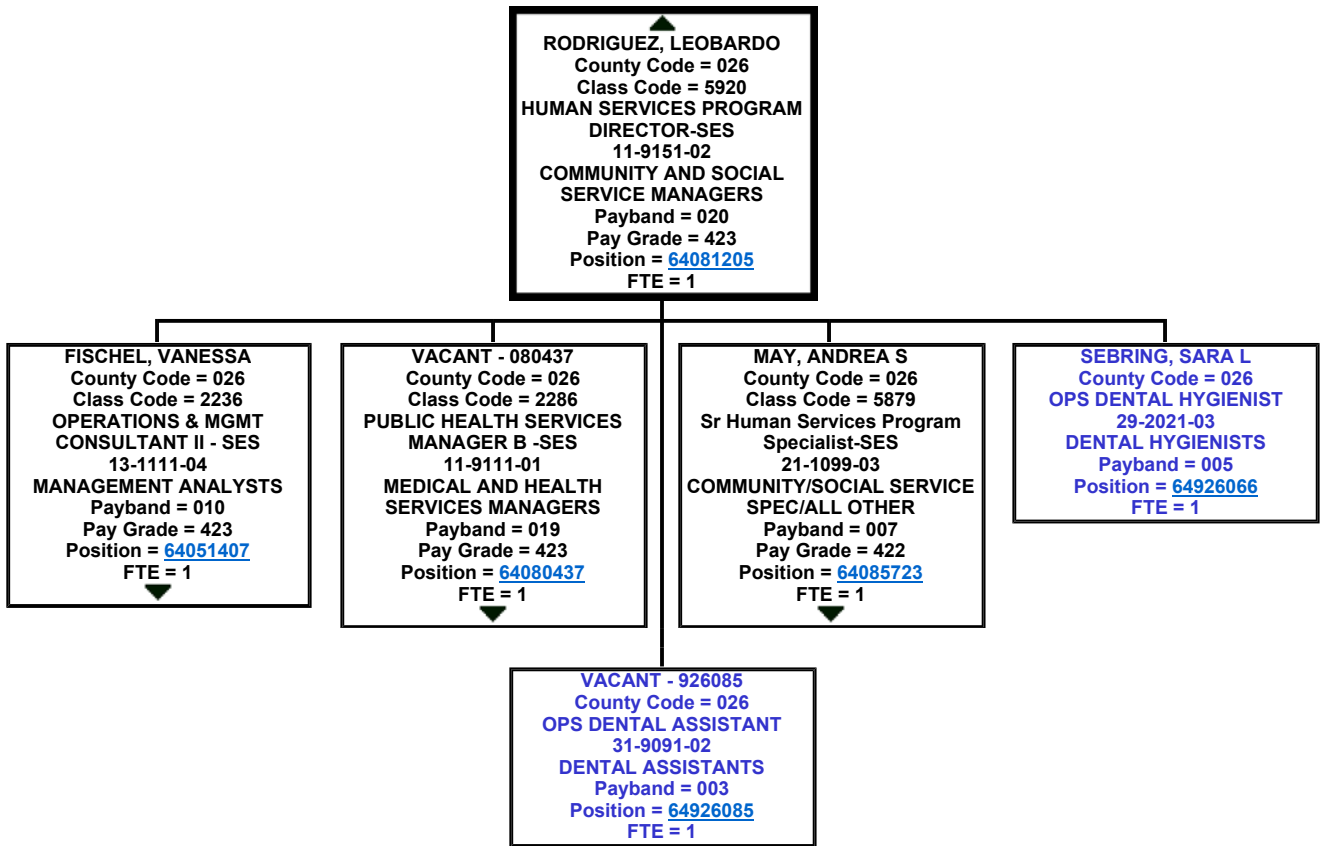


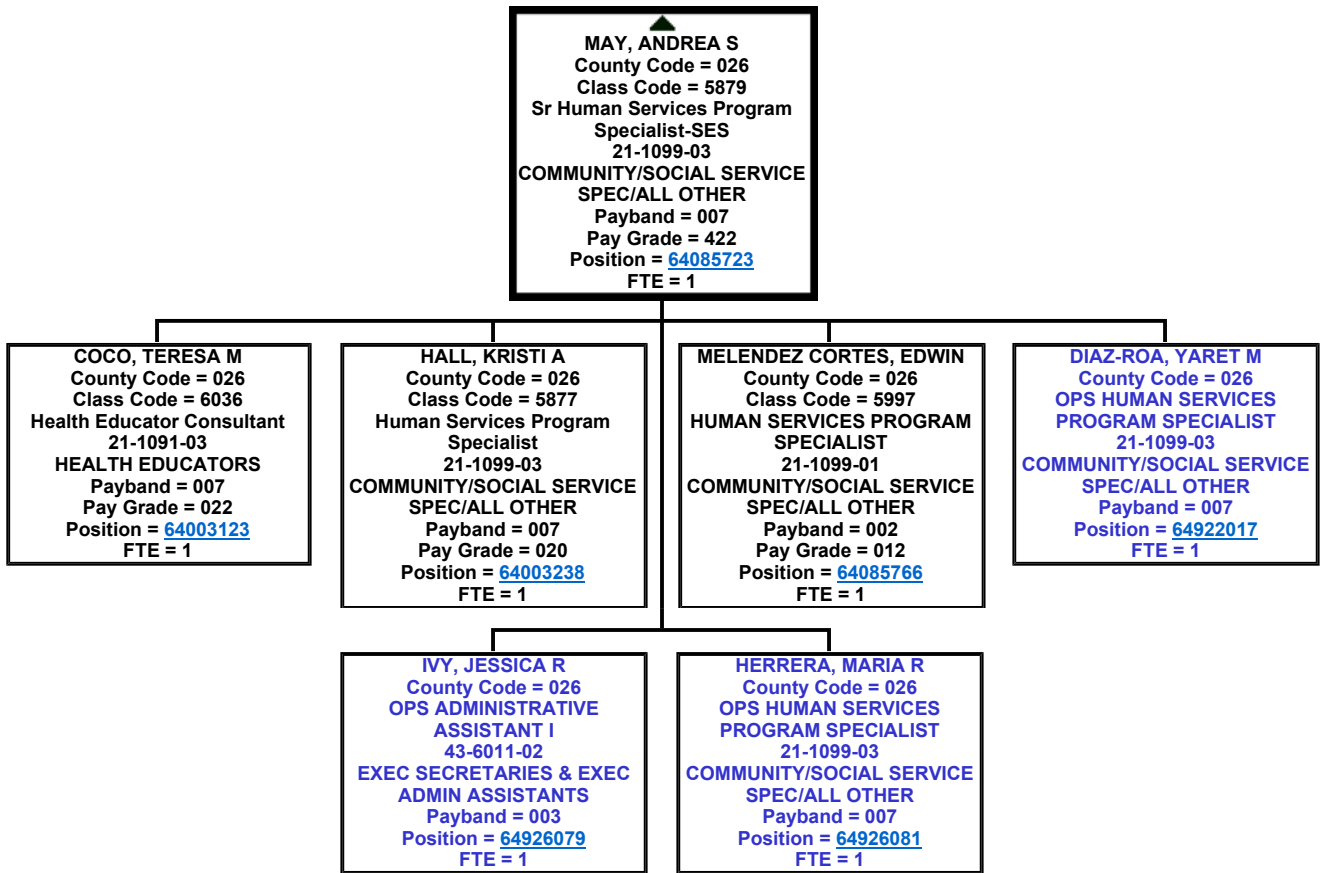


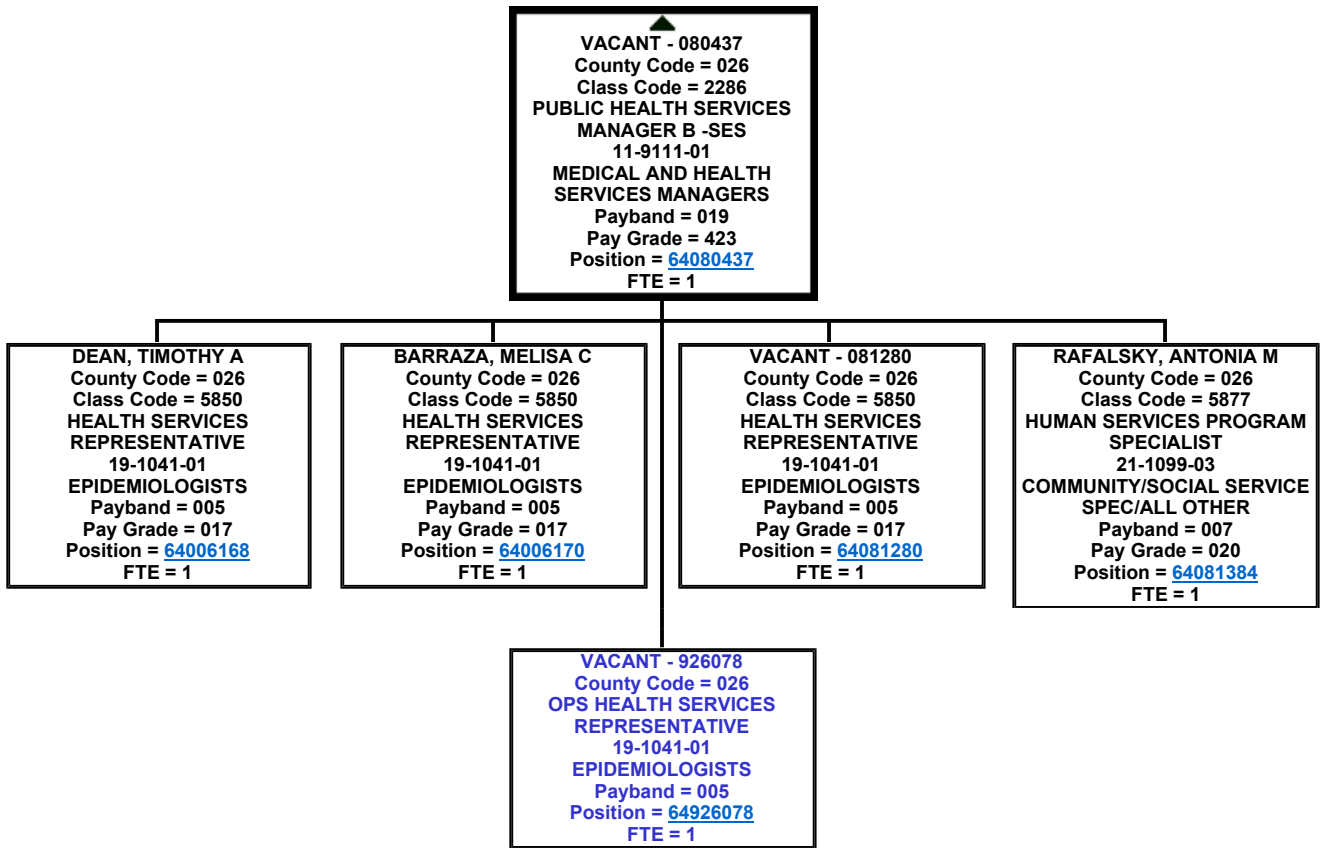


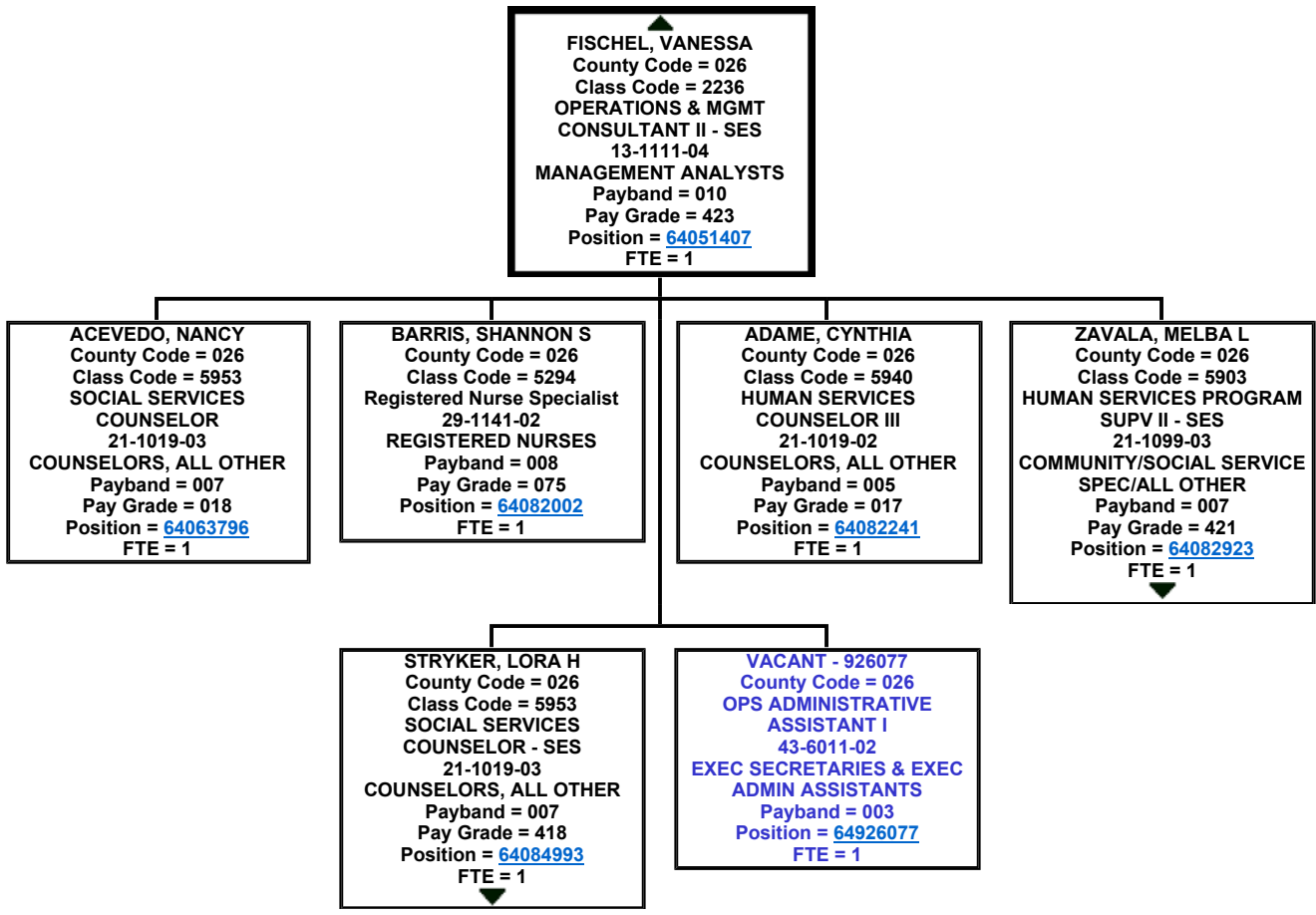


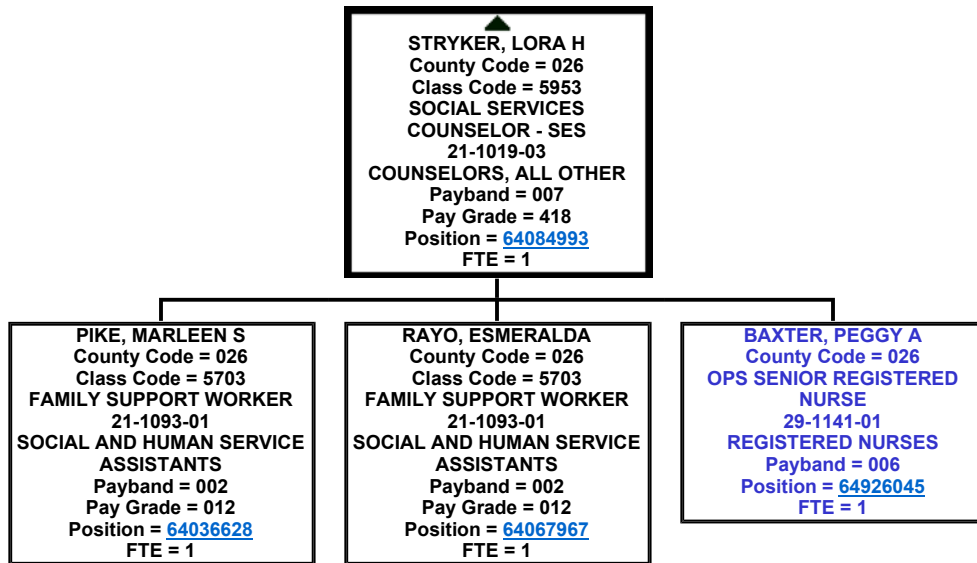


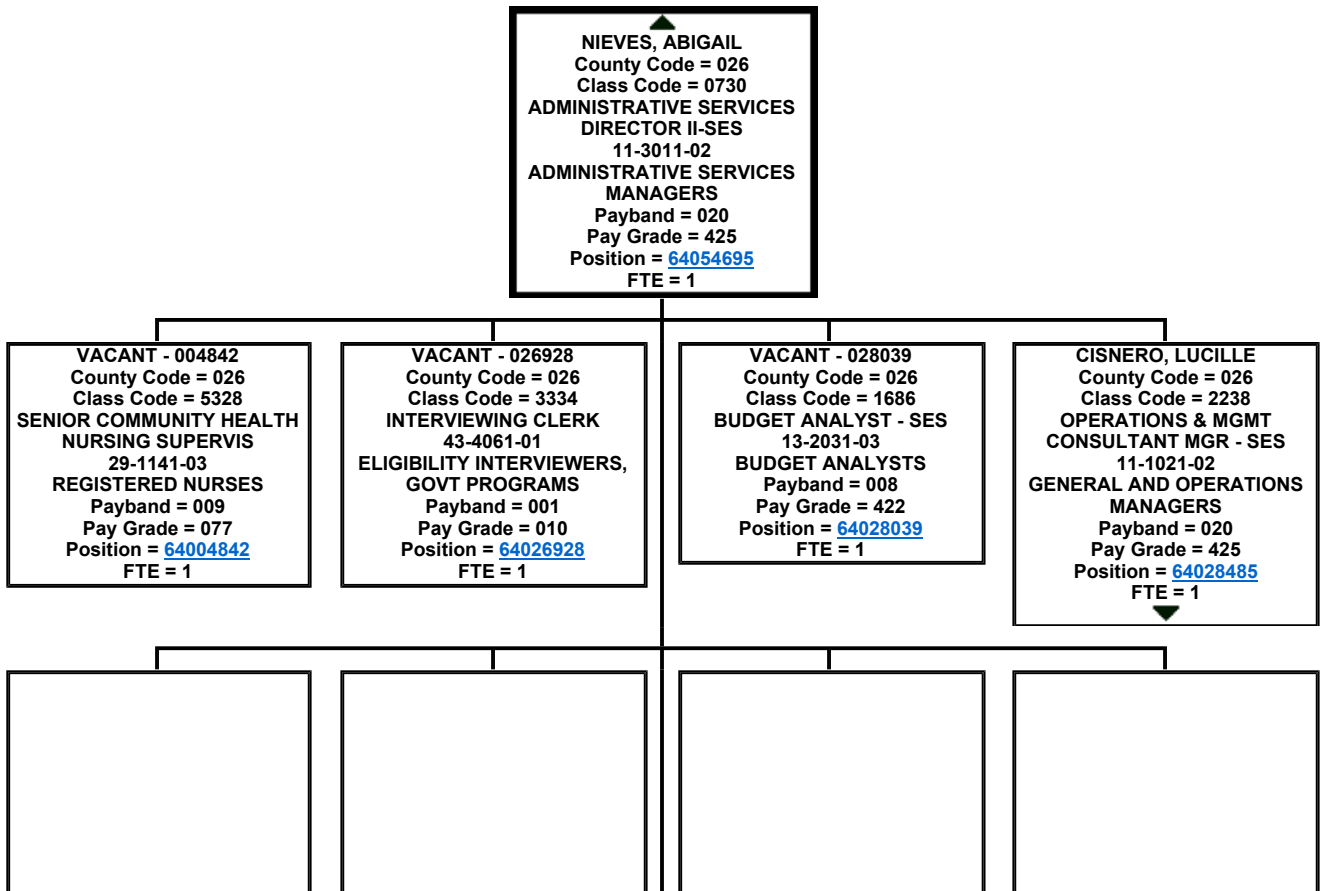
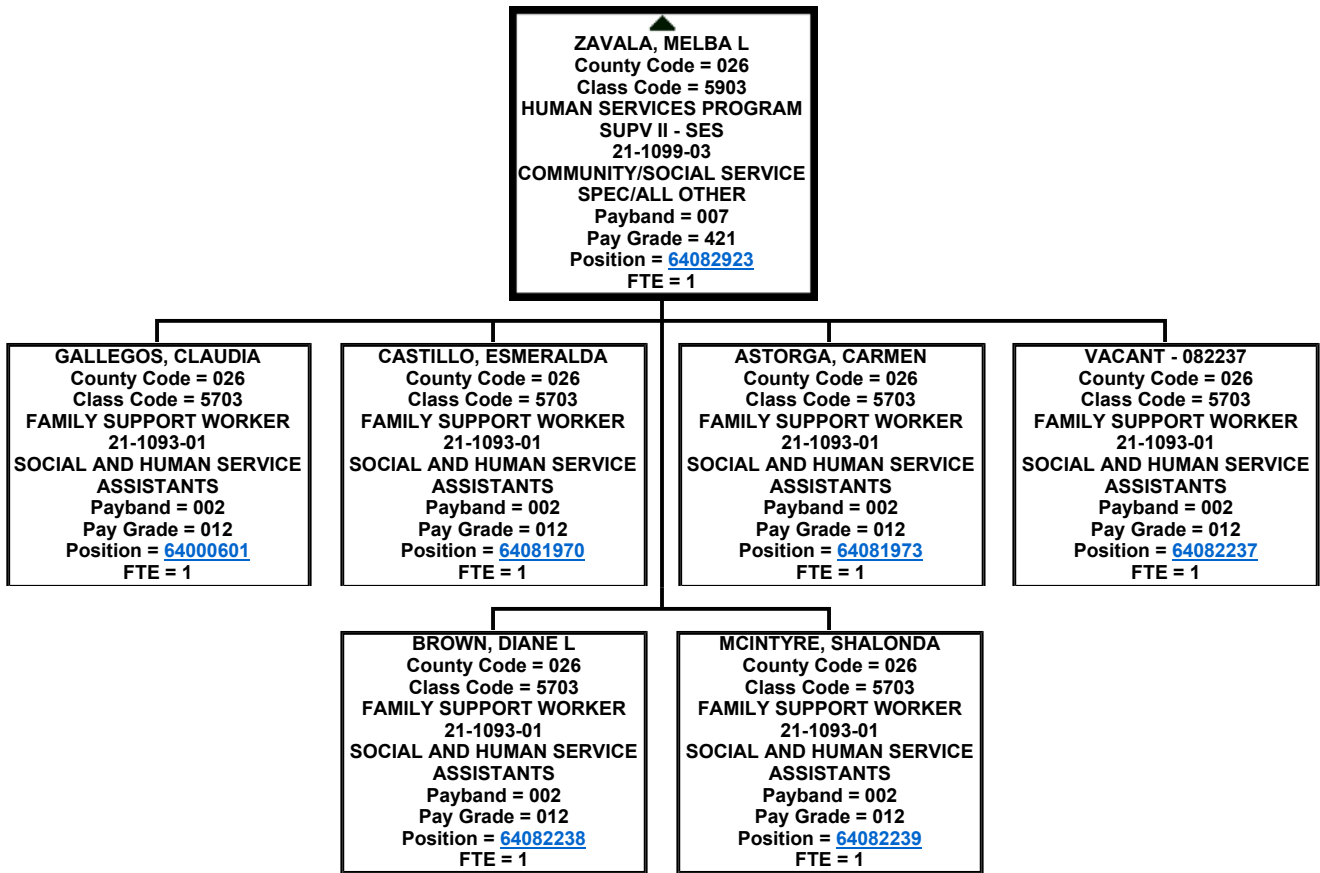




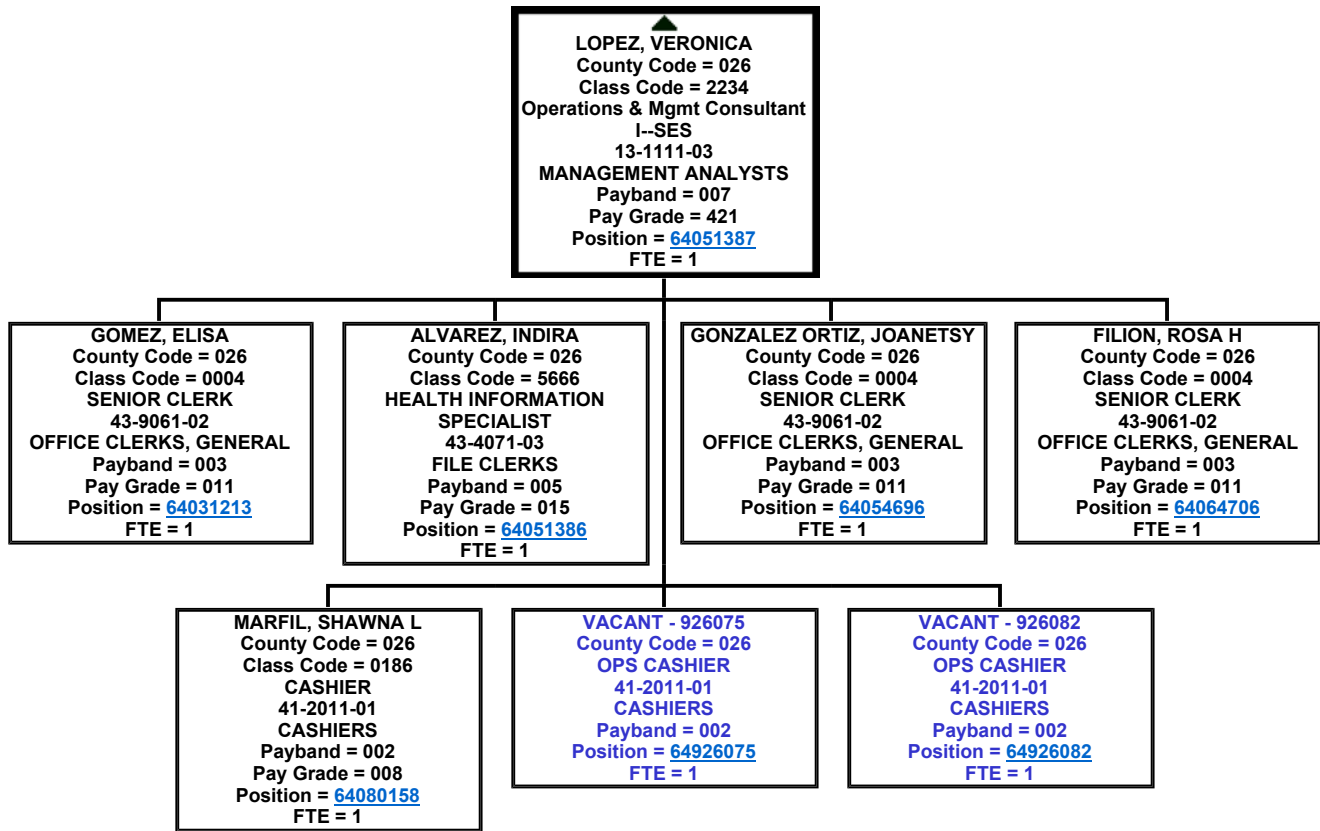


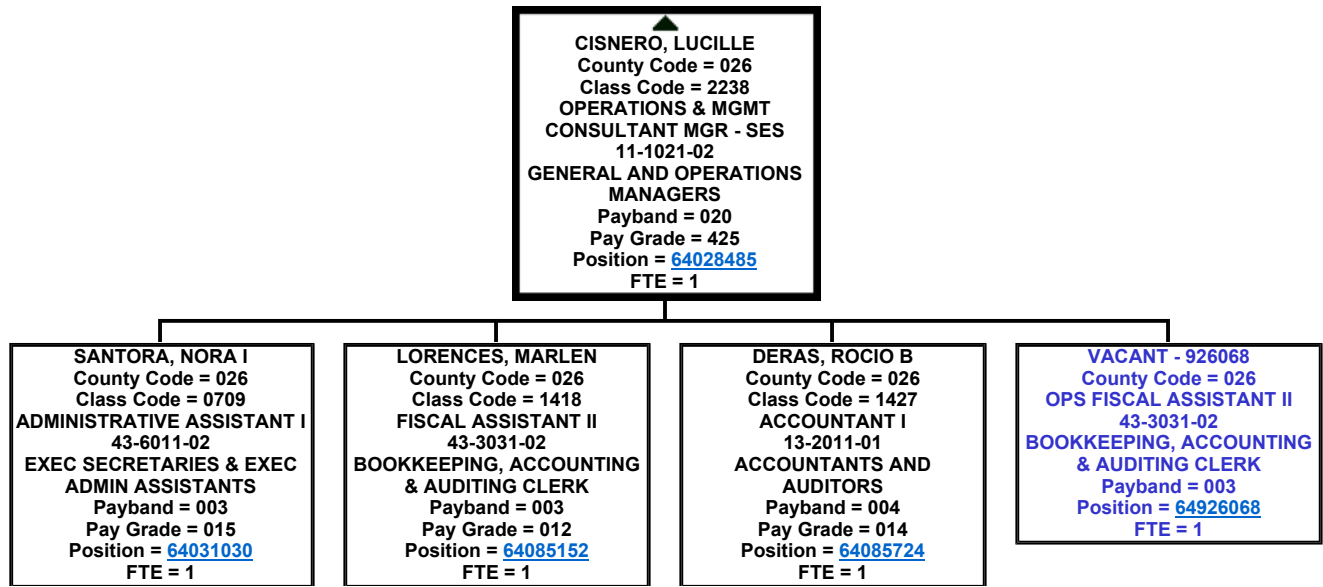


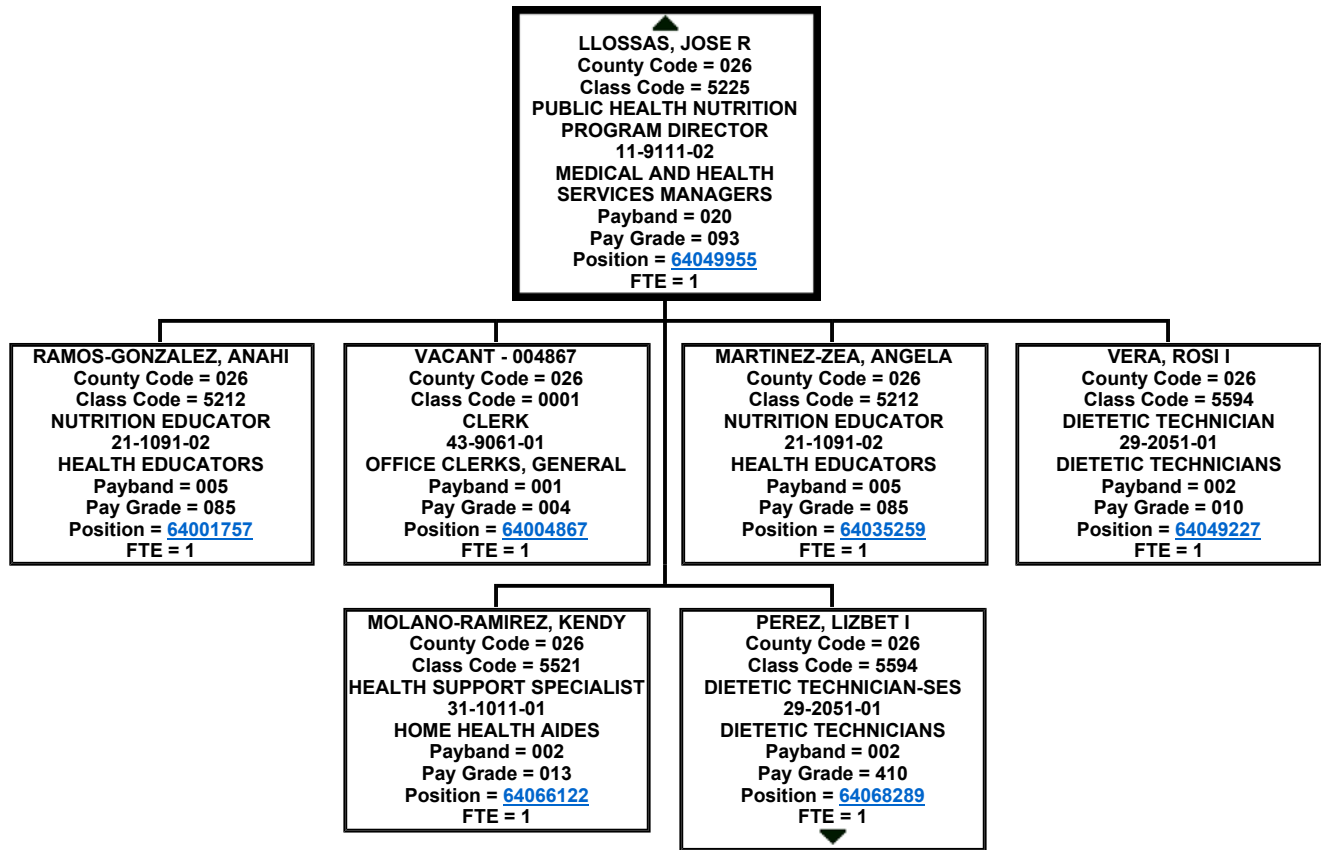


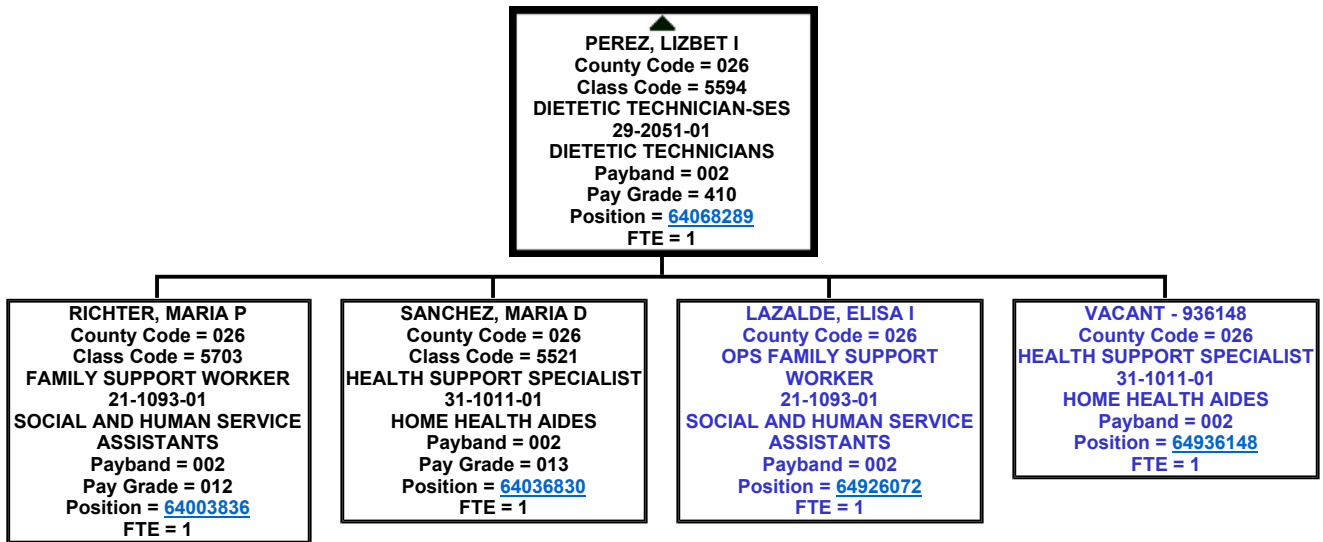


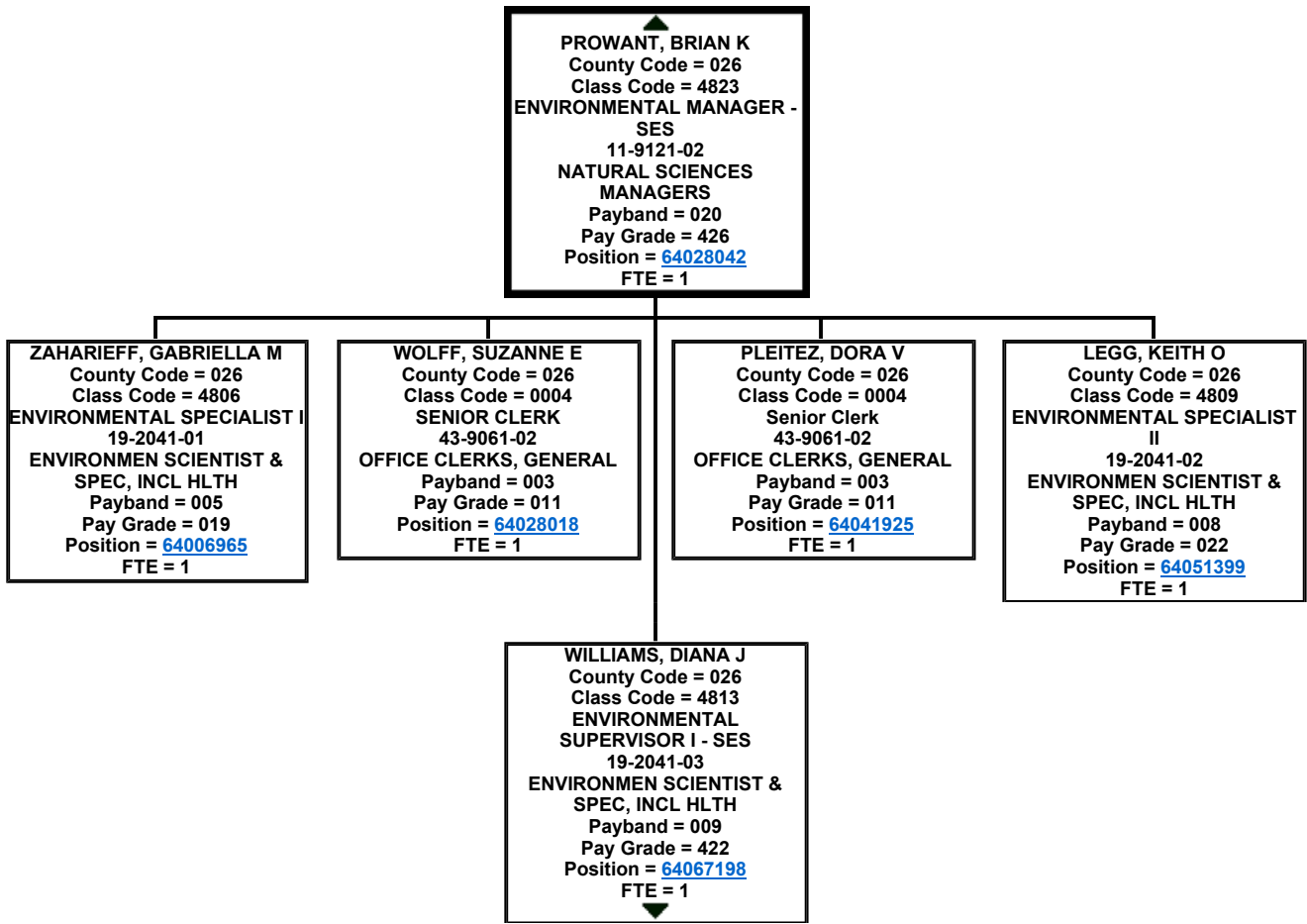












▲
WILLIAMS, DIANA J
County Code = 026
Class Code = 4813
ENVIRONMENTAL
SUPERVISOR I - SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 422
Position = [64067198](#)
FTE = 1

CERRATO, DELMYS B
County Code = 026
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64004848](#)
FTE = 1

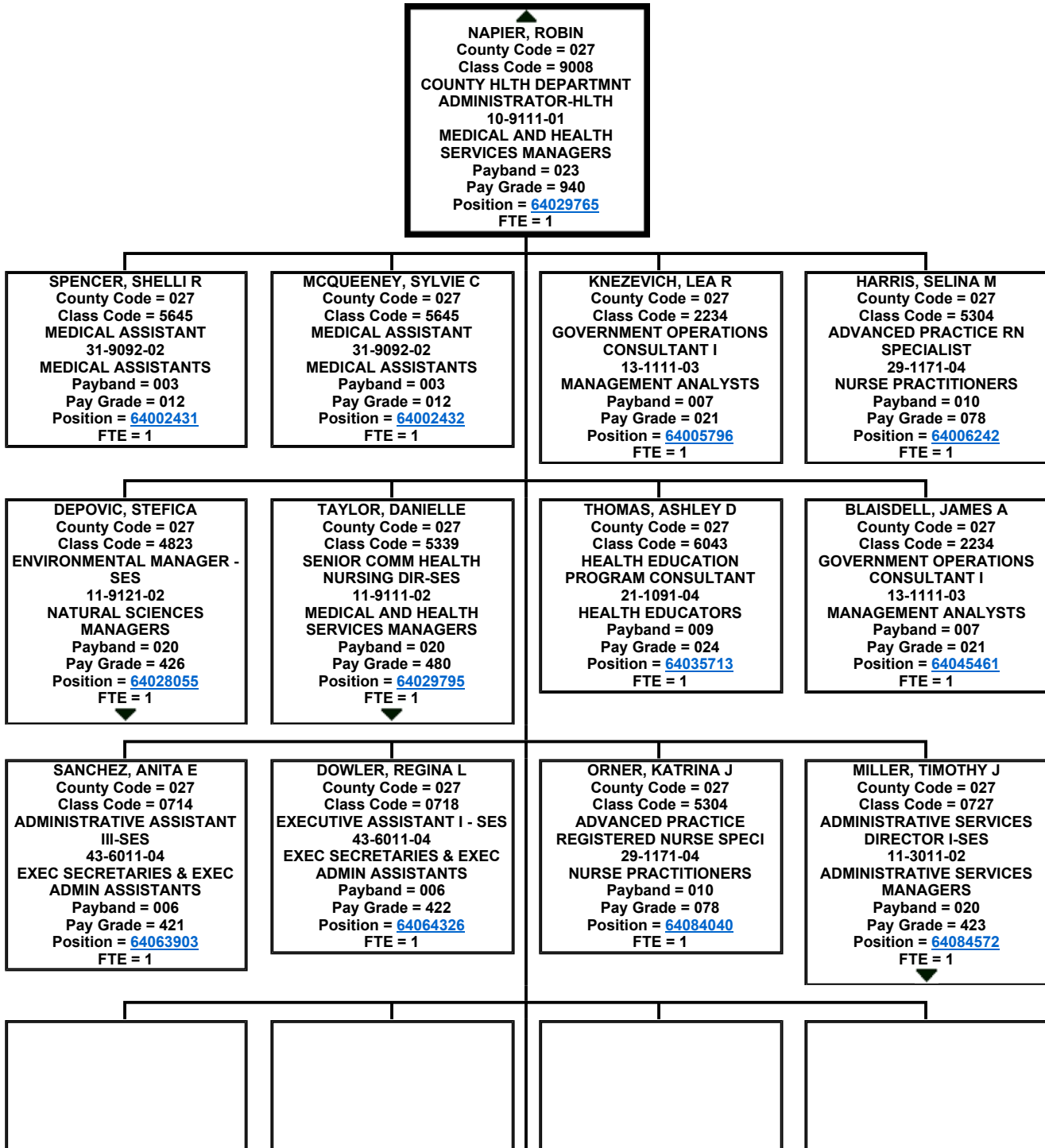
AKIN, TODD A
County Code = 026
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64035884](#)
FTE = 1

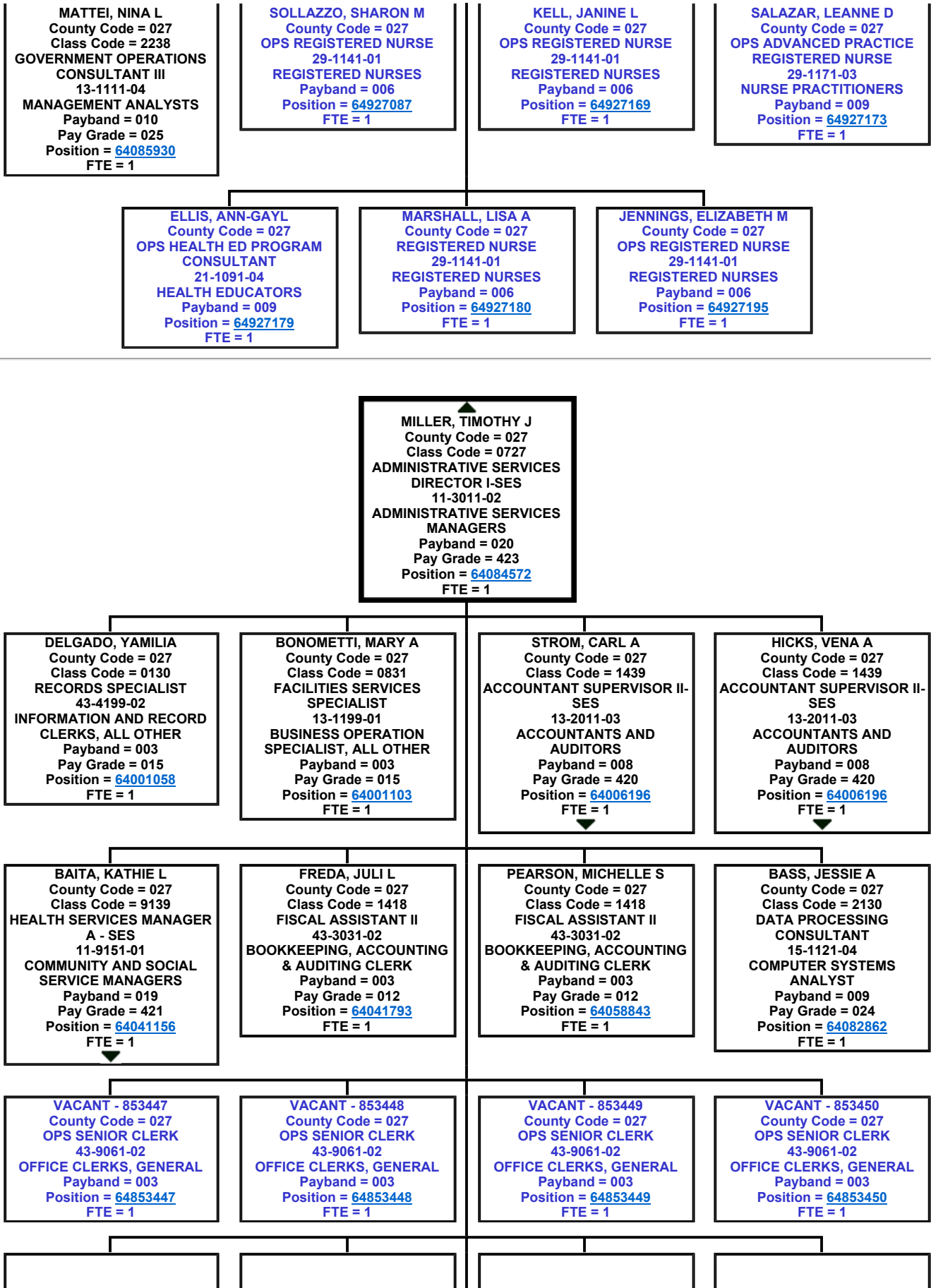
Florida Department of Health

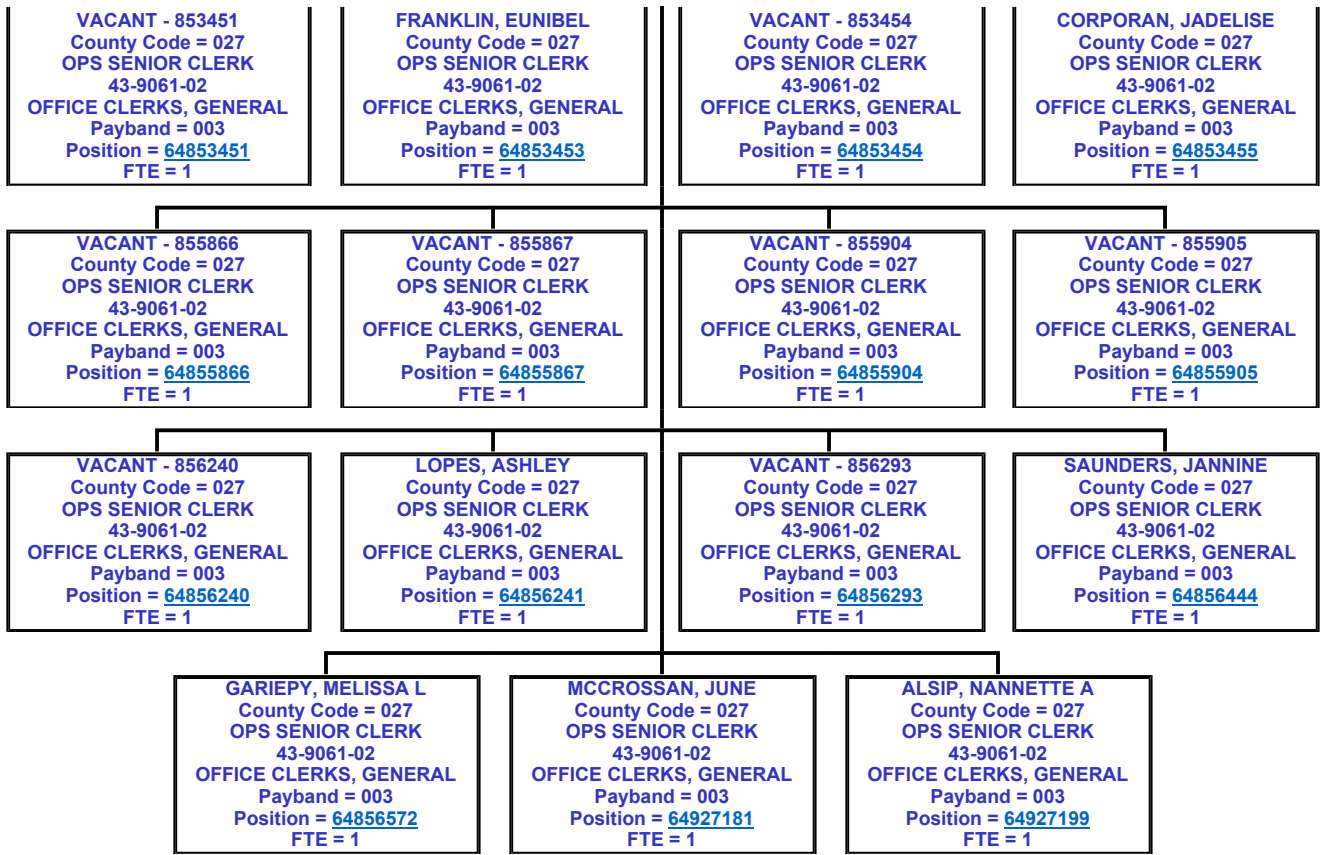
CHD 27 - Hernando County Health Department

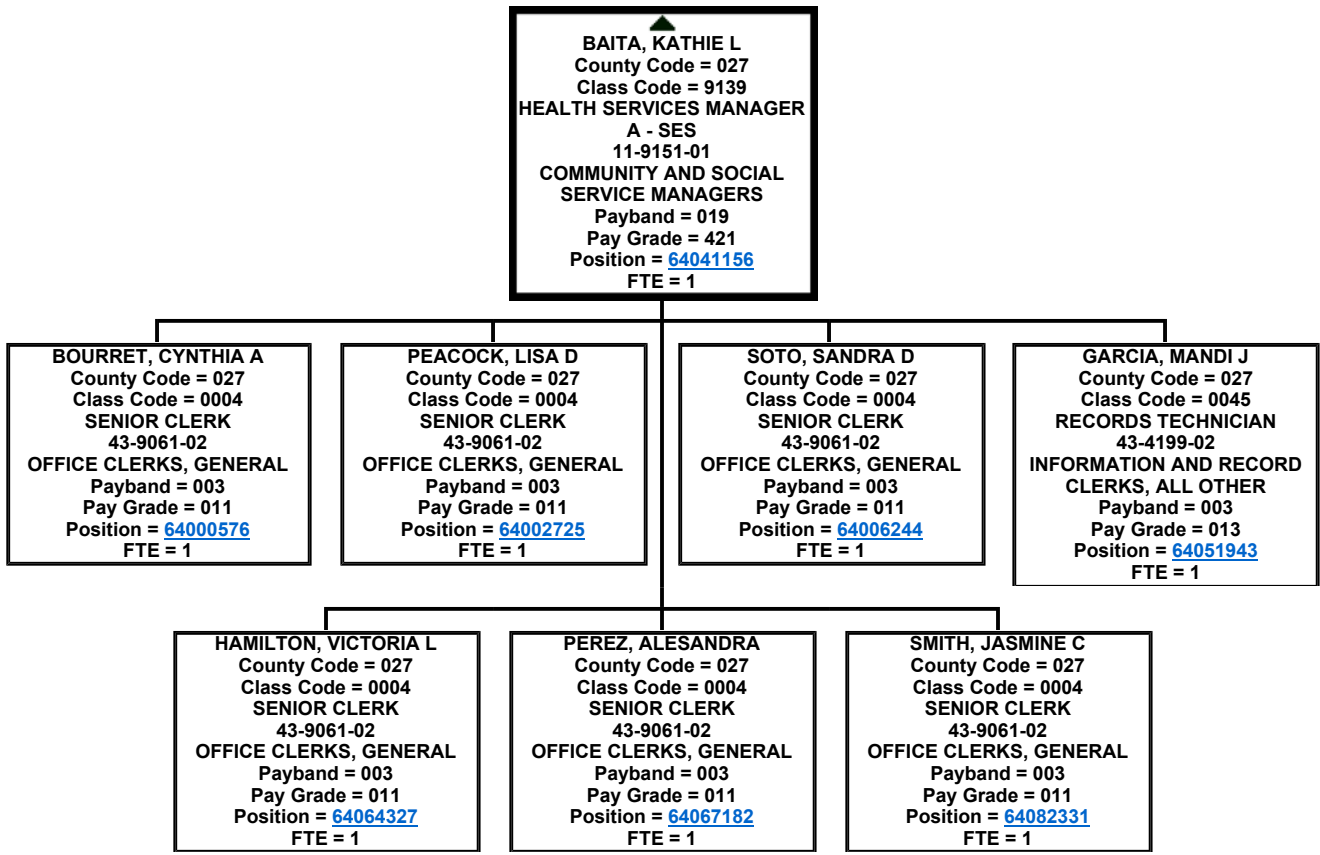
Created: 8/23/2021 10:22:00 AM

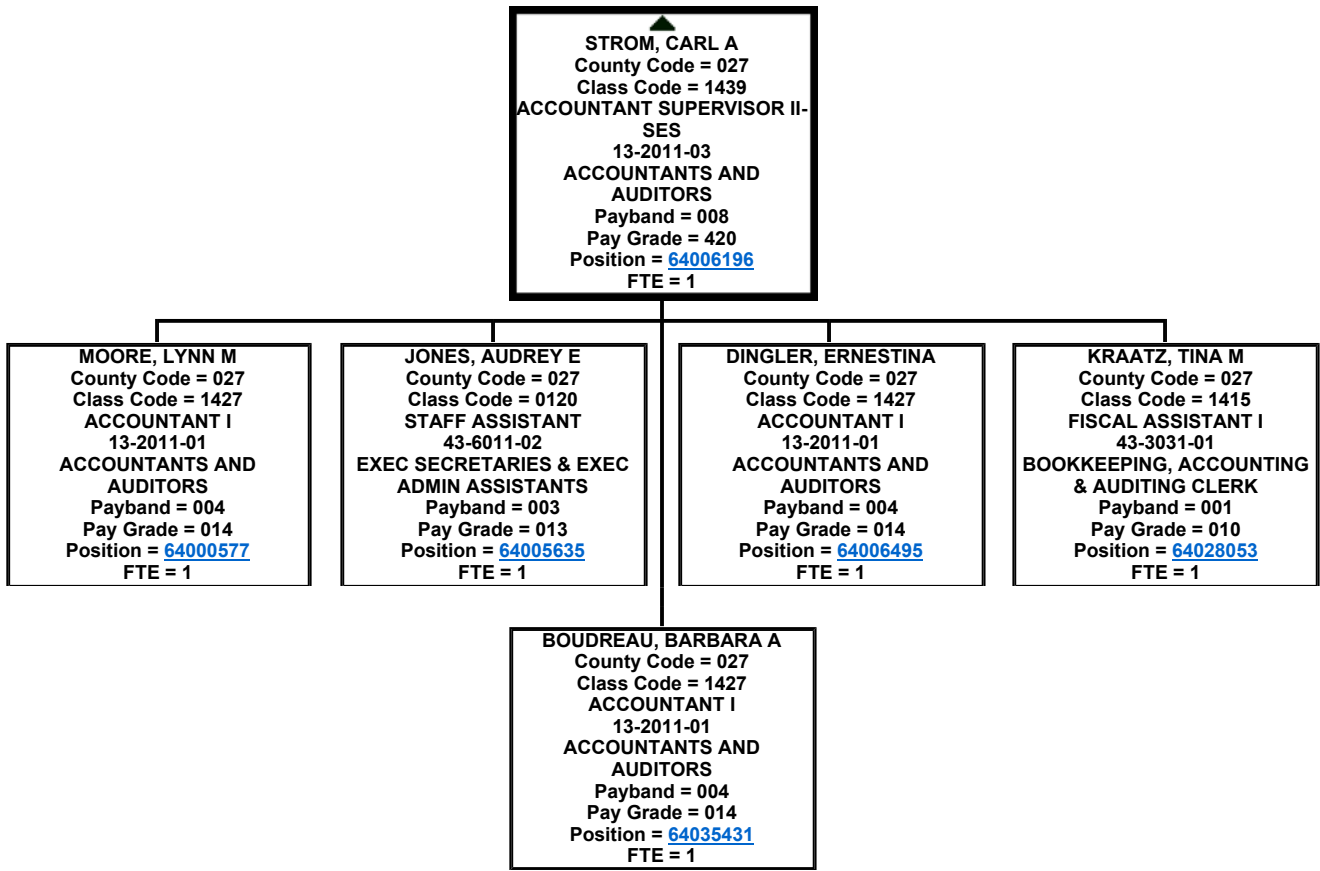
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

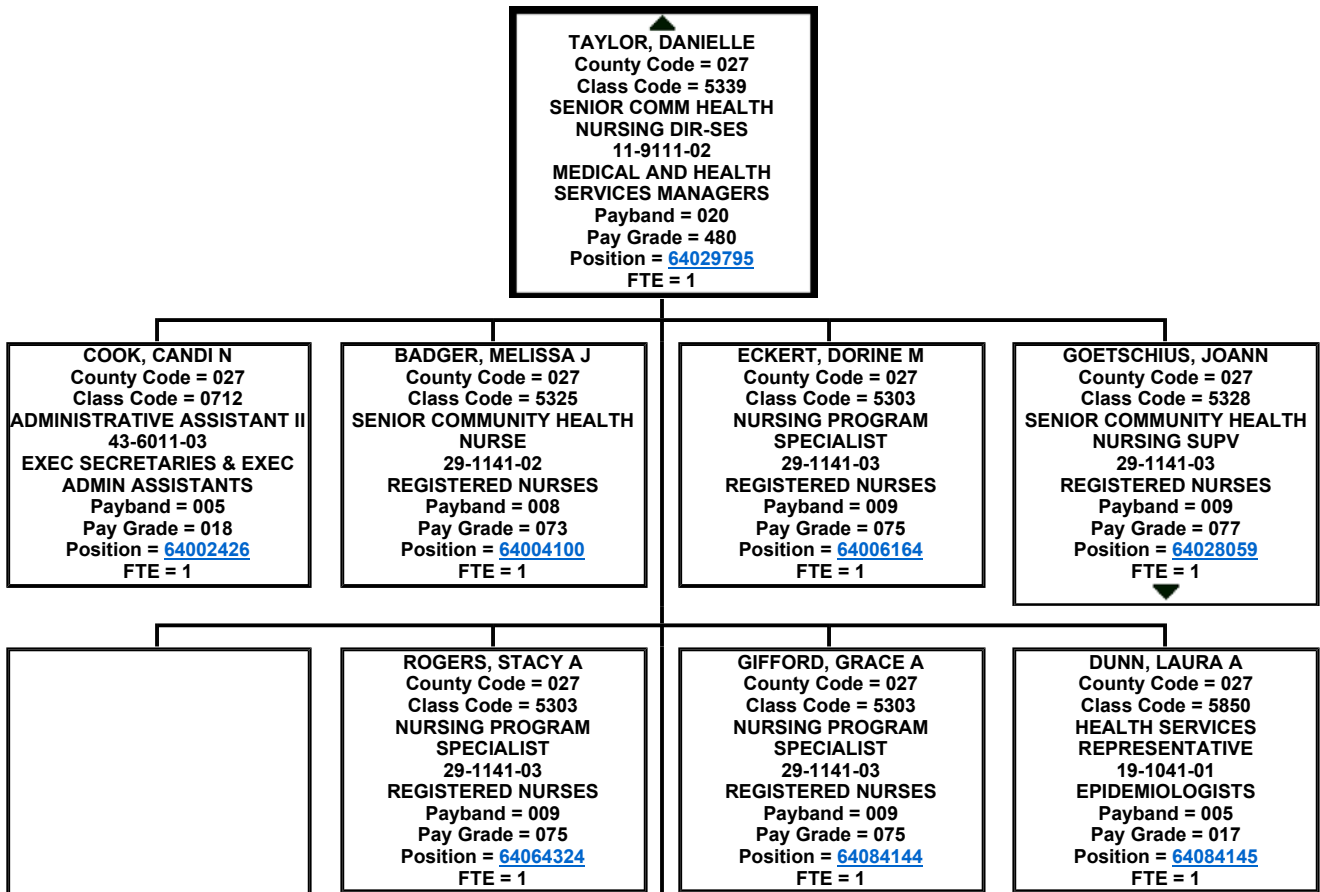
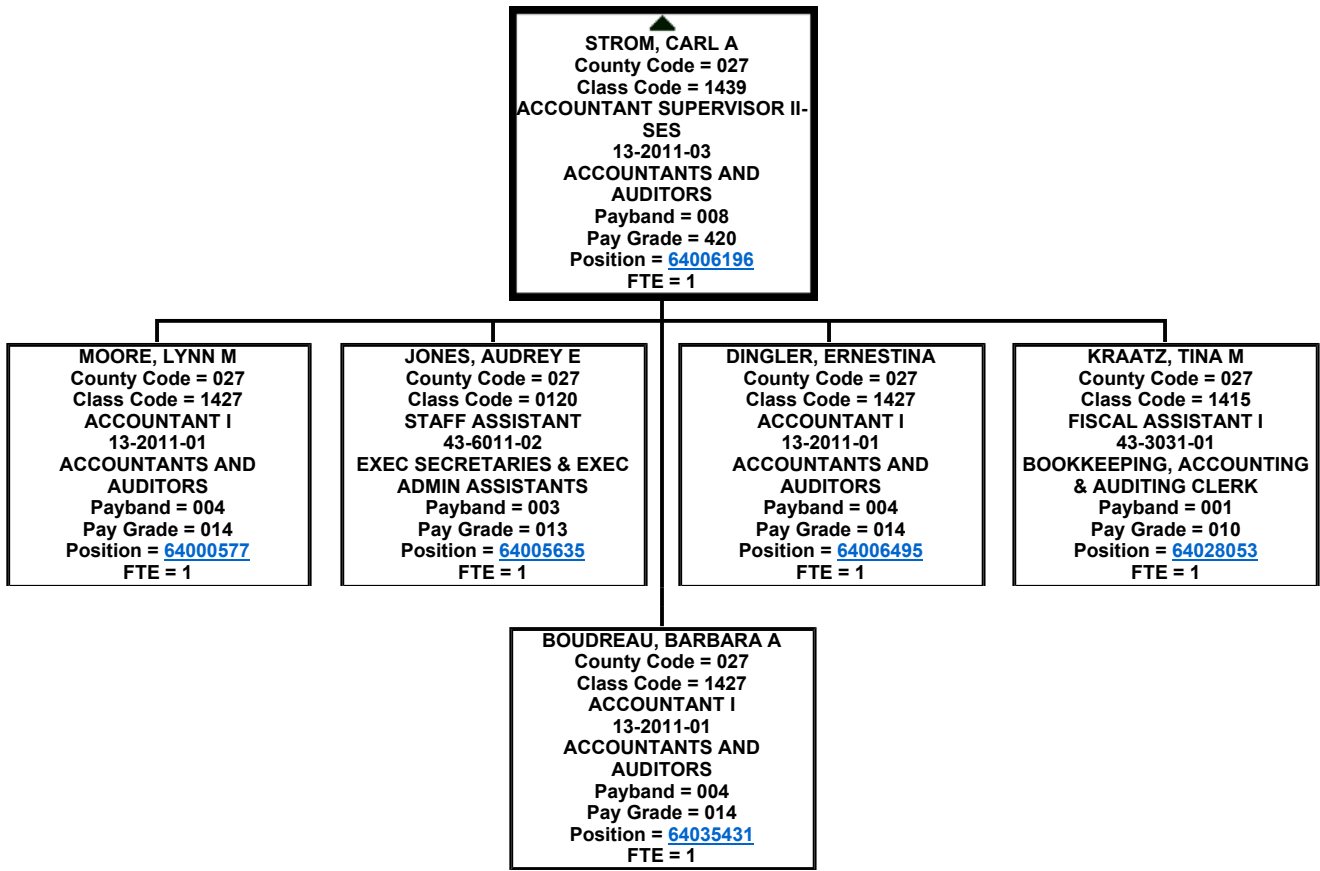


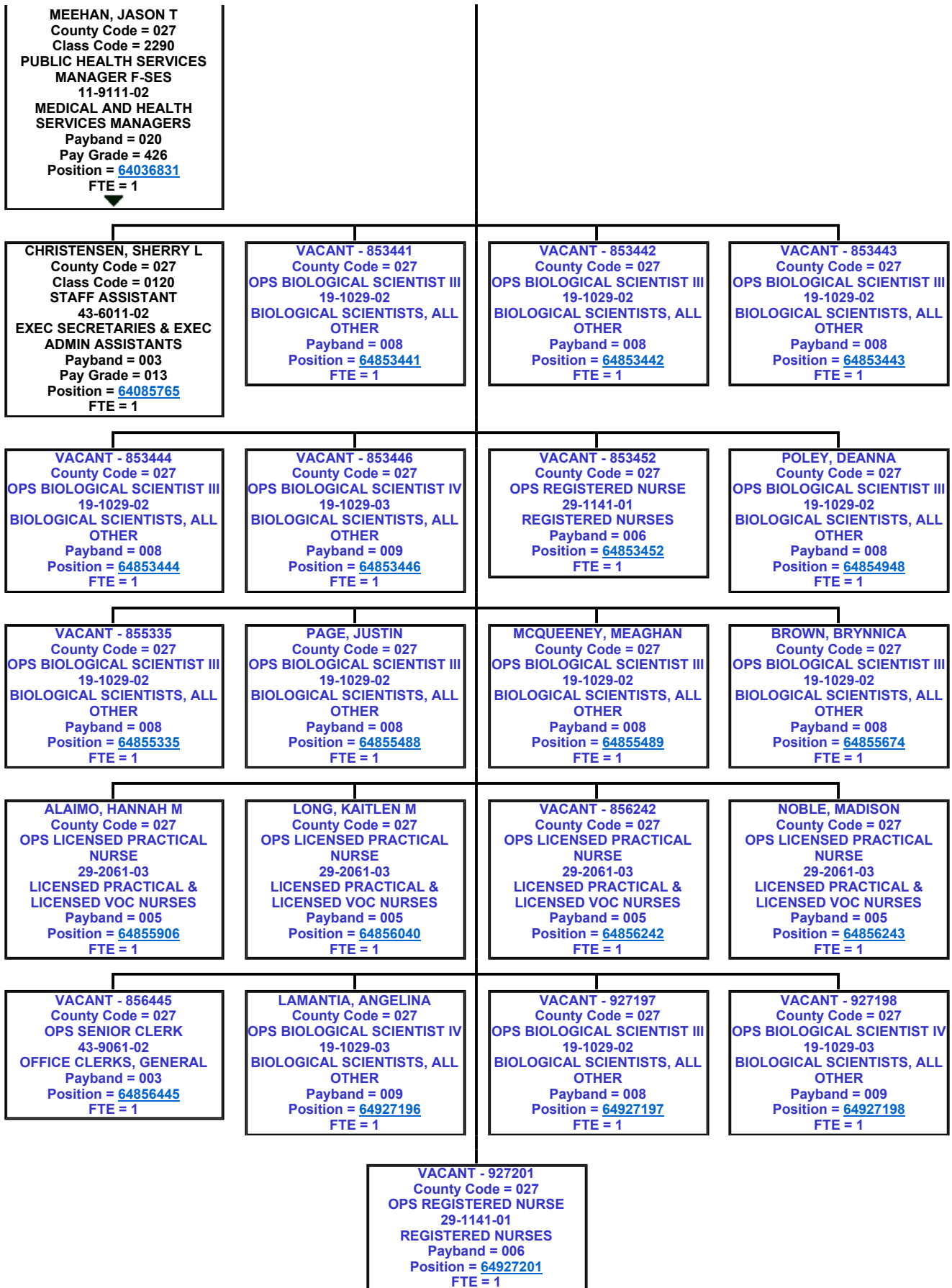


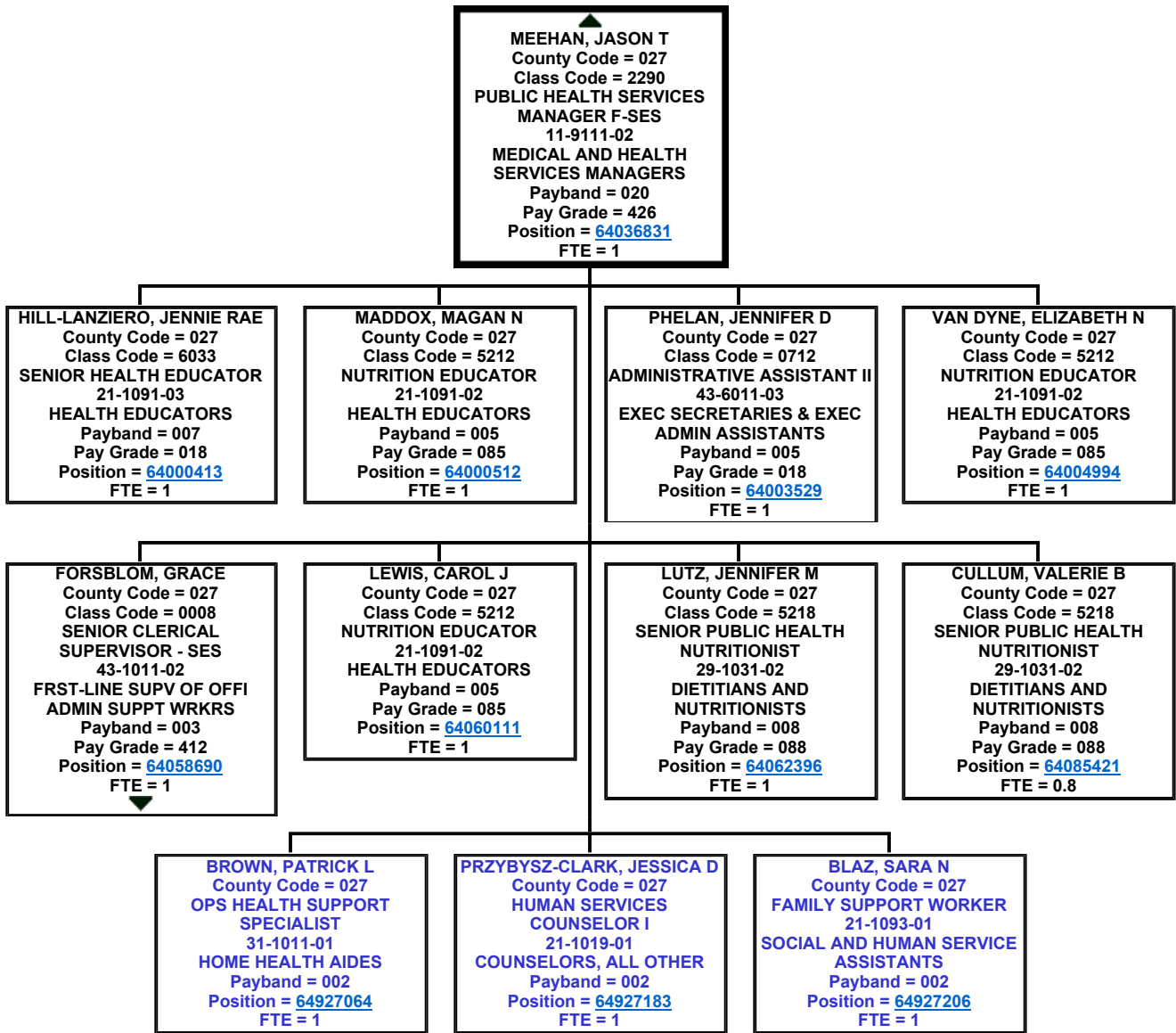












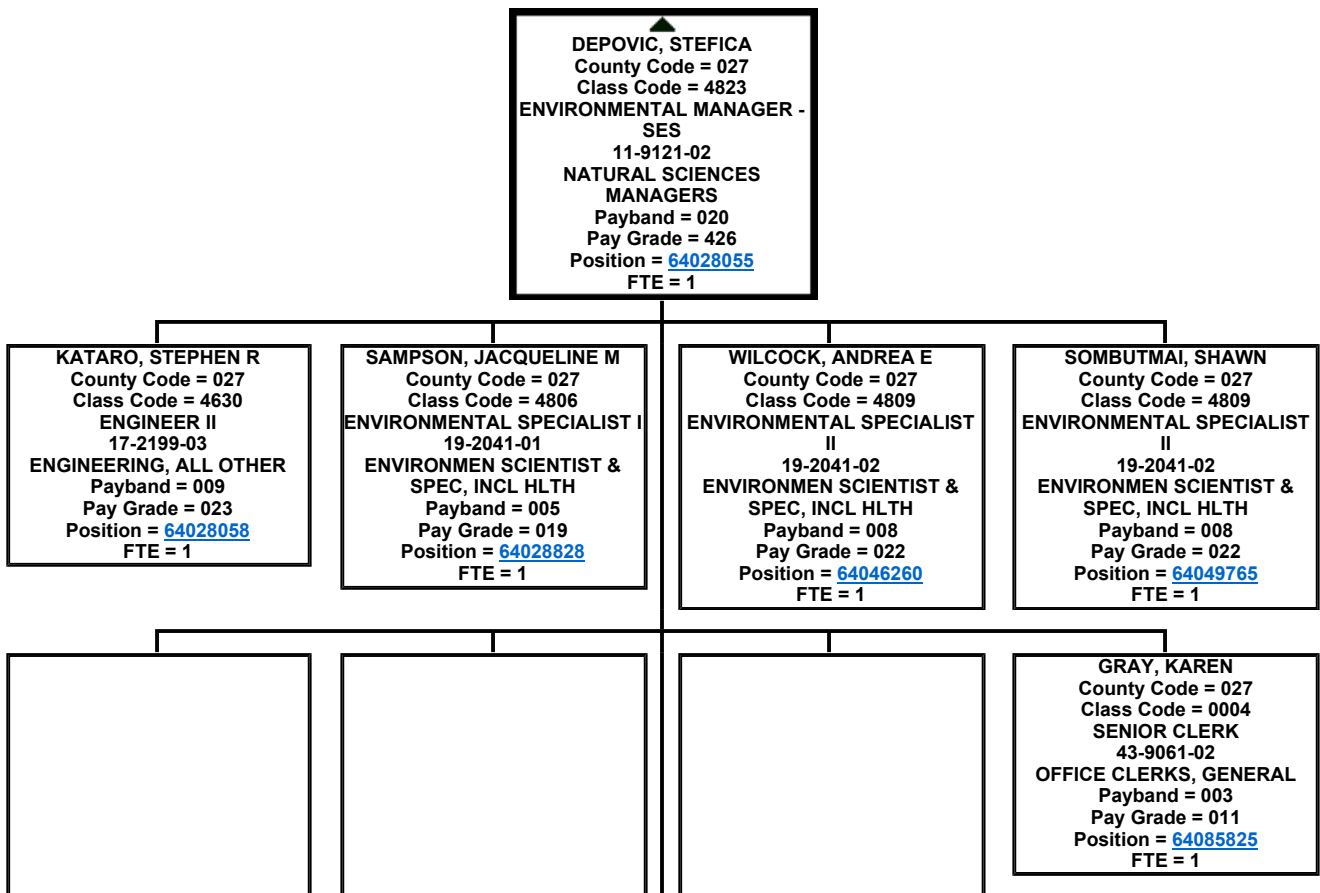
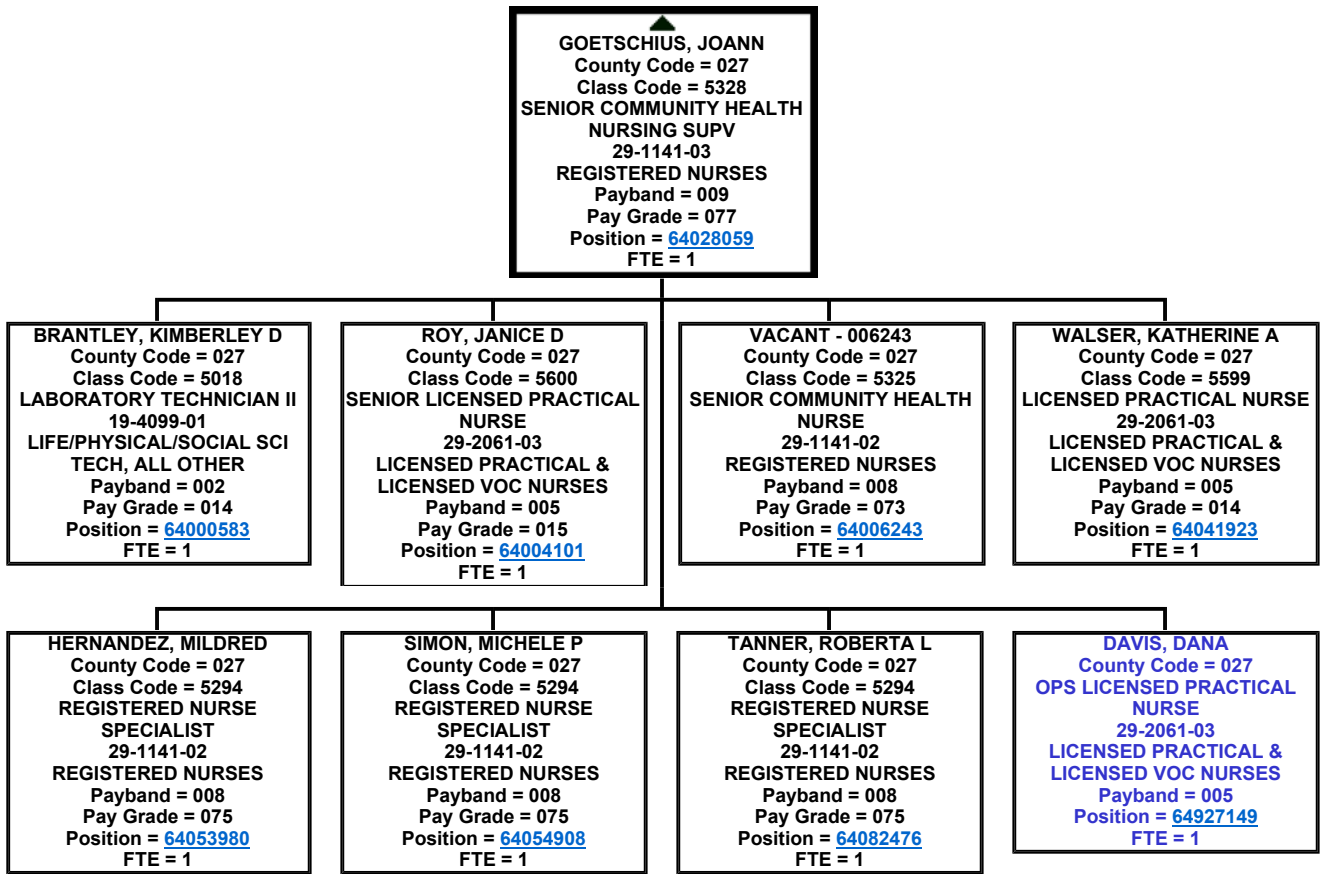
▲
FORSBLOM, GRACE
 County Code = 027
 Class Code = 0008
 SENIOR CLERICAL
 SUPERVISOR - SES
 43-1011-02
 FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS
 Payband = 003
 Pay Grade = 412
 Position = [64058690](#)
 FTE = 1

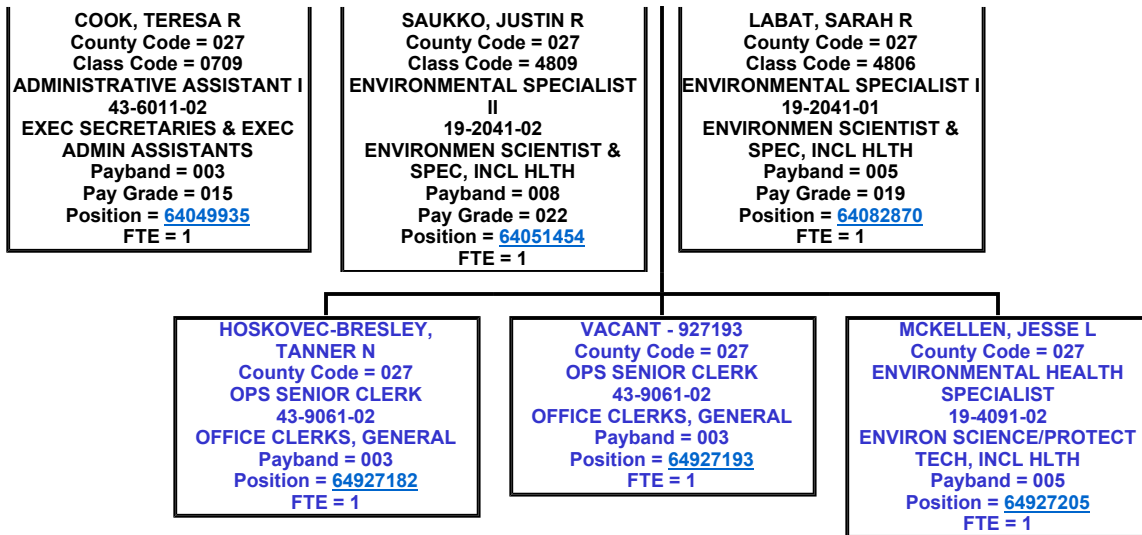
WEST, MELISSA T
 County Code = 027
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64002436](#)
 FTE = 1

MERILLO, TANYA A
 County Code = 027
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64004443](#)
 FTE = 1

PETTIT-NEUMAR, LORI A
 County Code = 027
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64051038](#)
 FTE = 1

HEATH, DELILAH
 County Code = 027
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64058807](#)
 FTE = 1



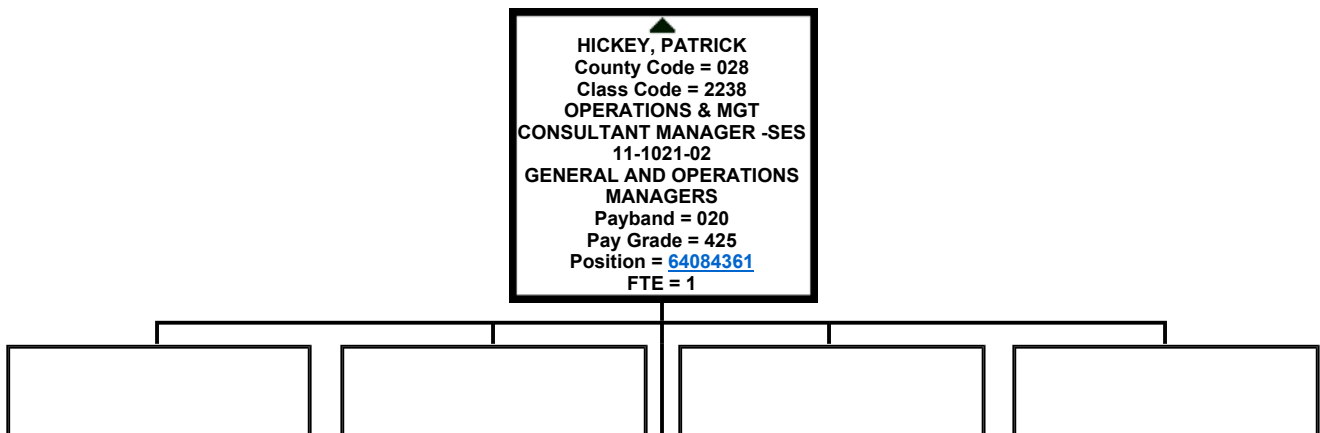
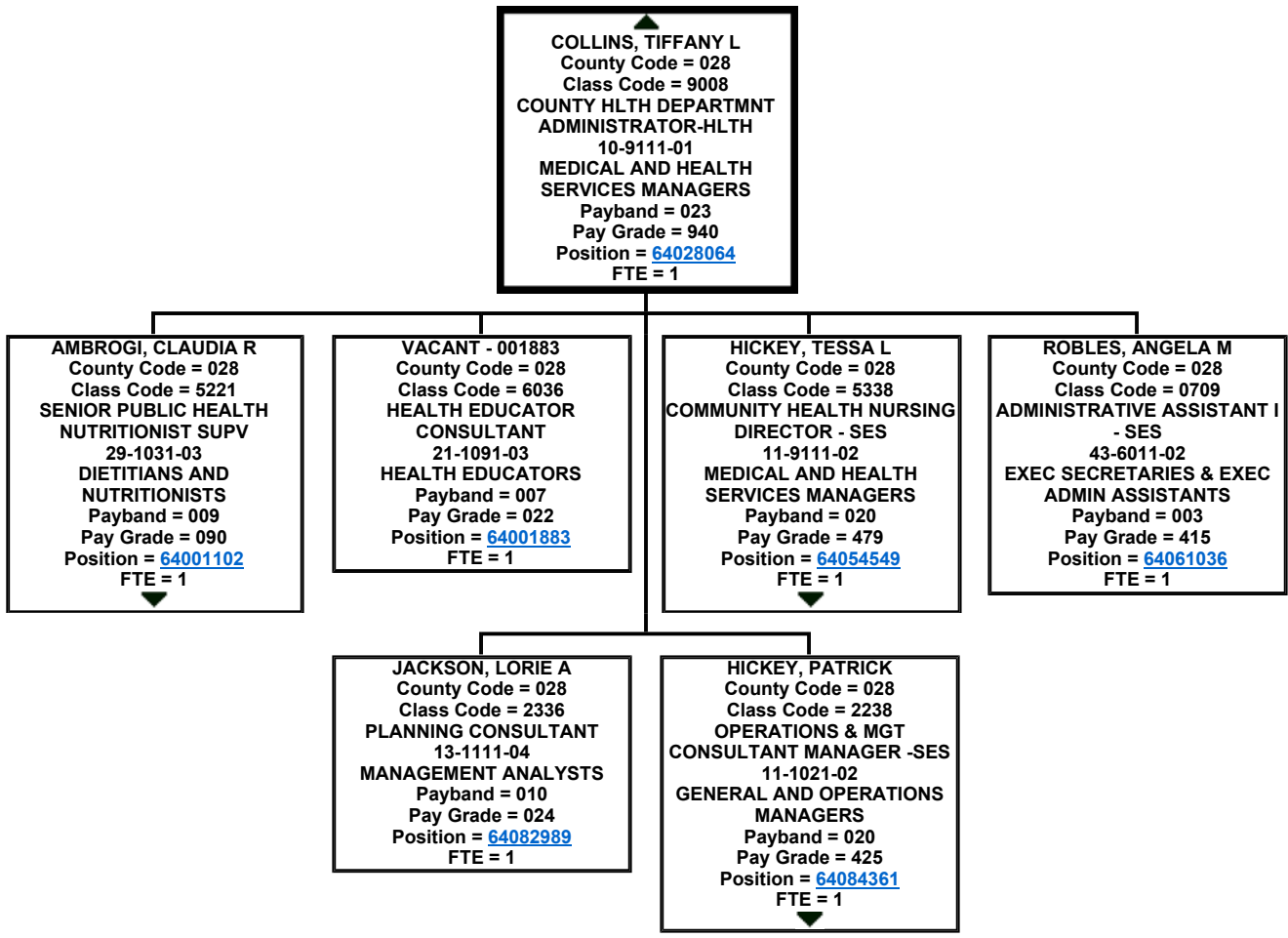


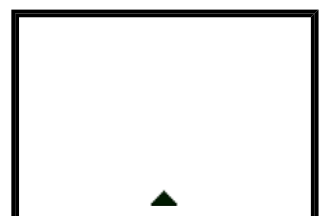
Florida Department of Health

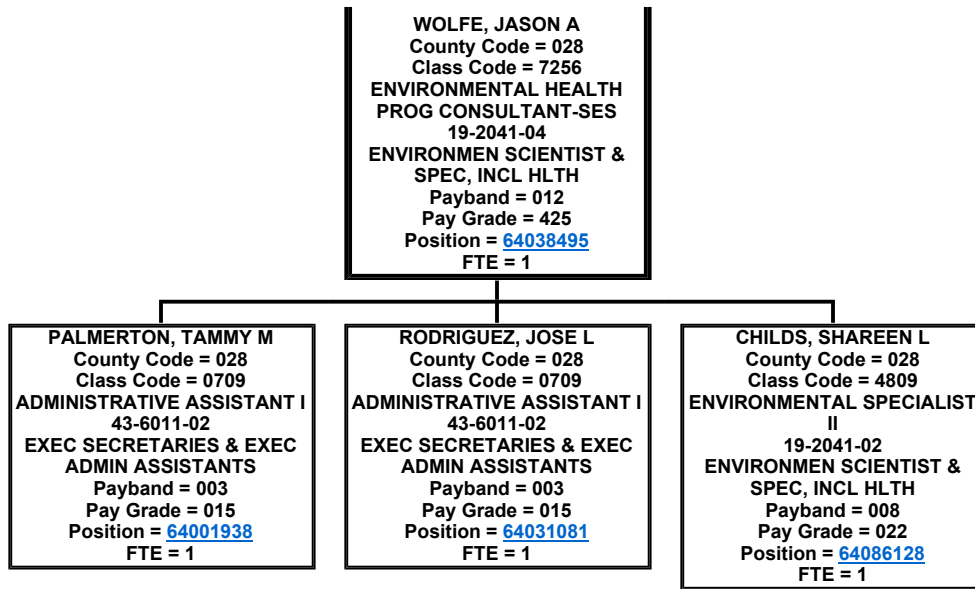
CHD 28 - Highlands County Health Department

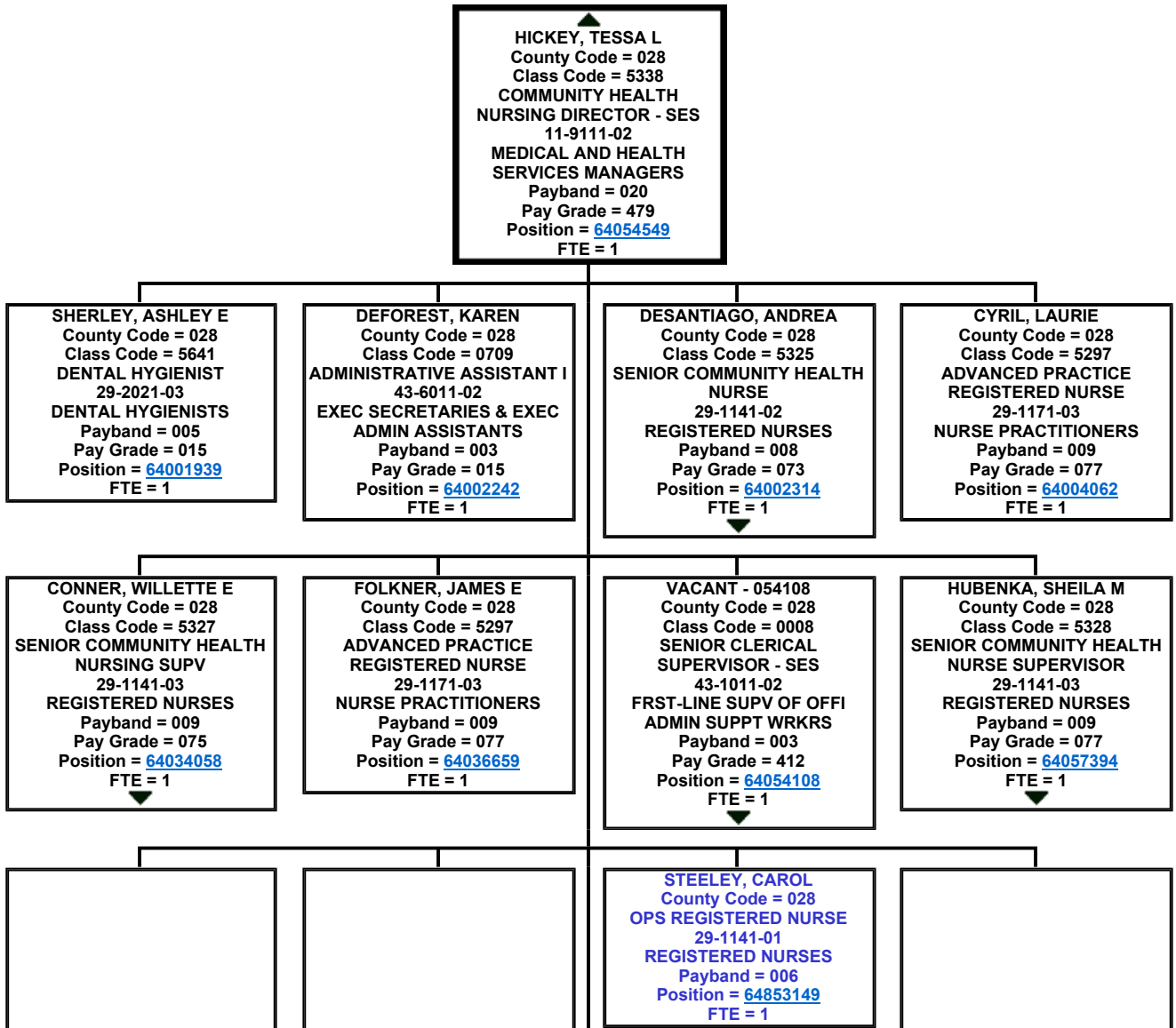
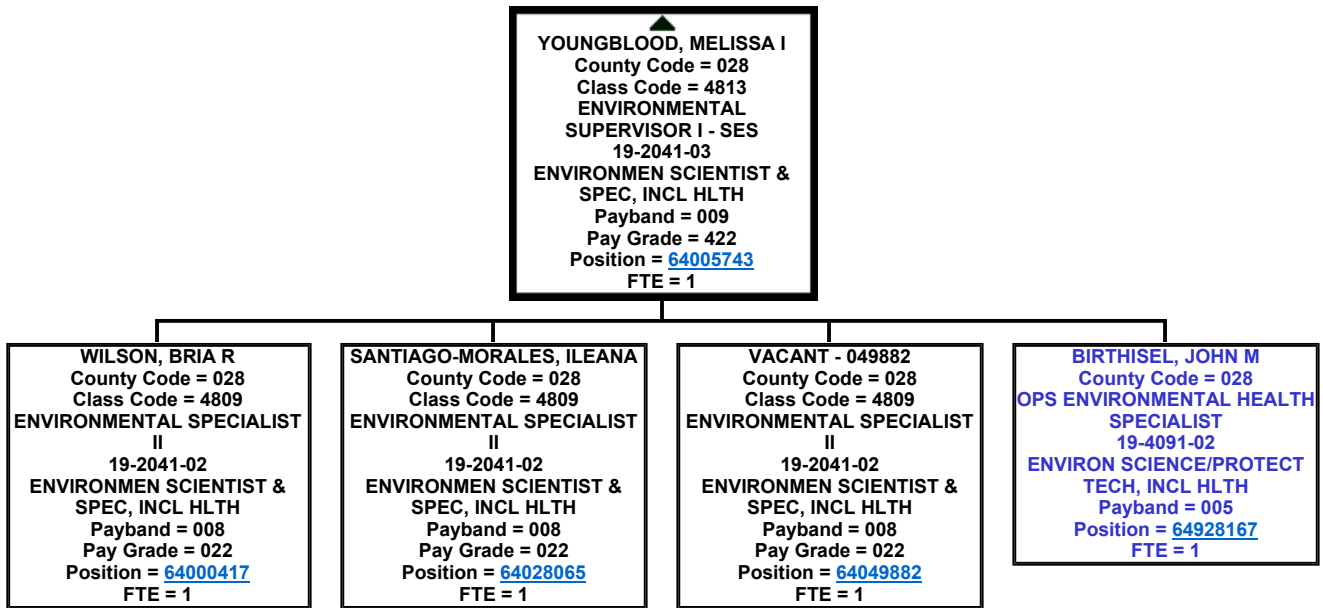
Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







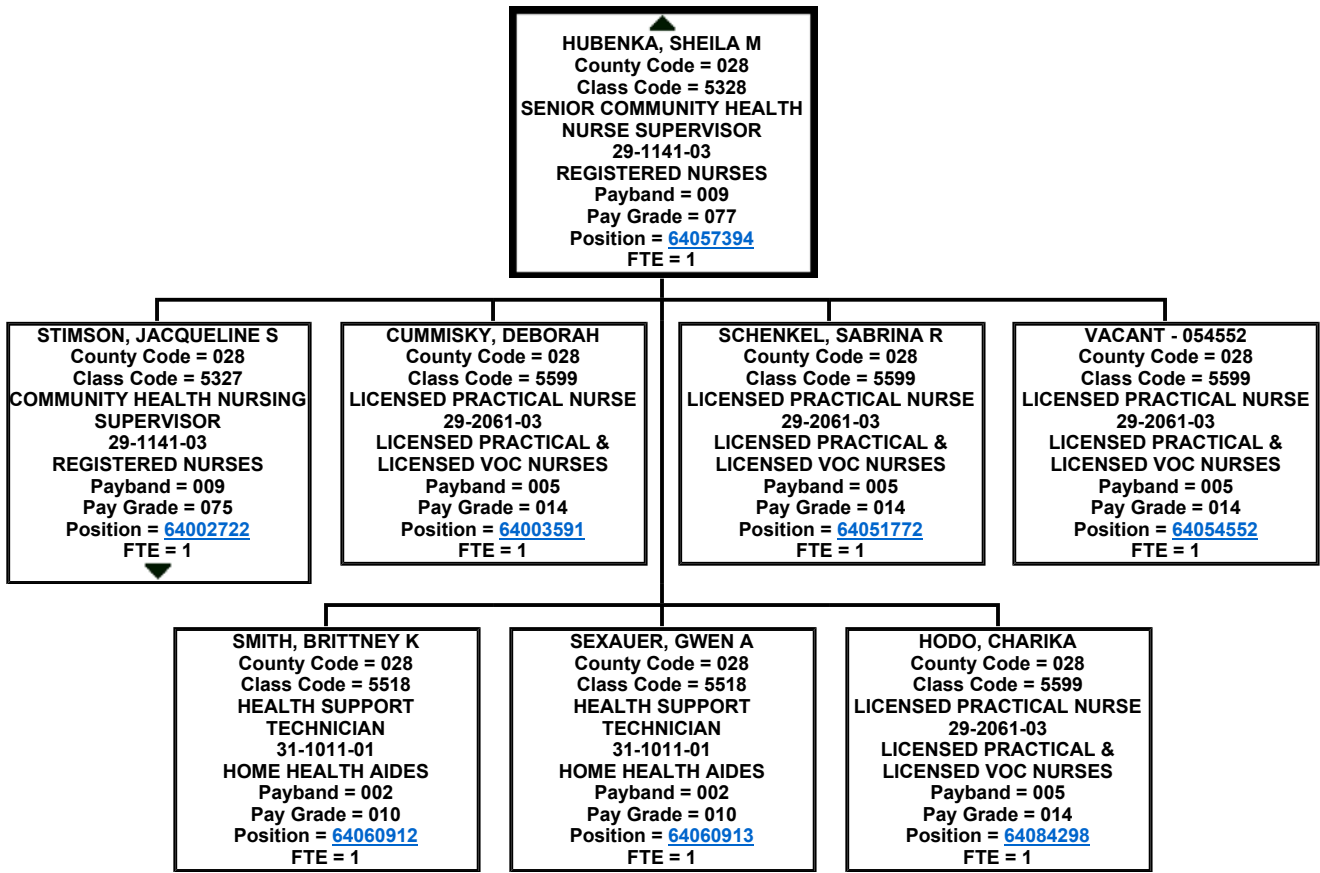


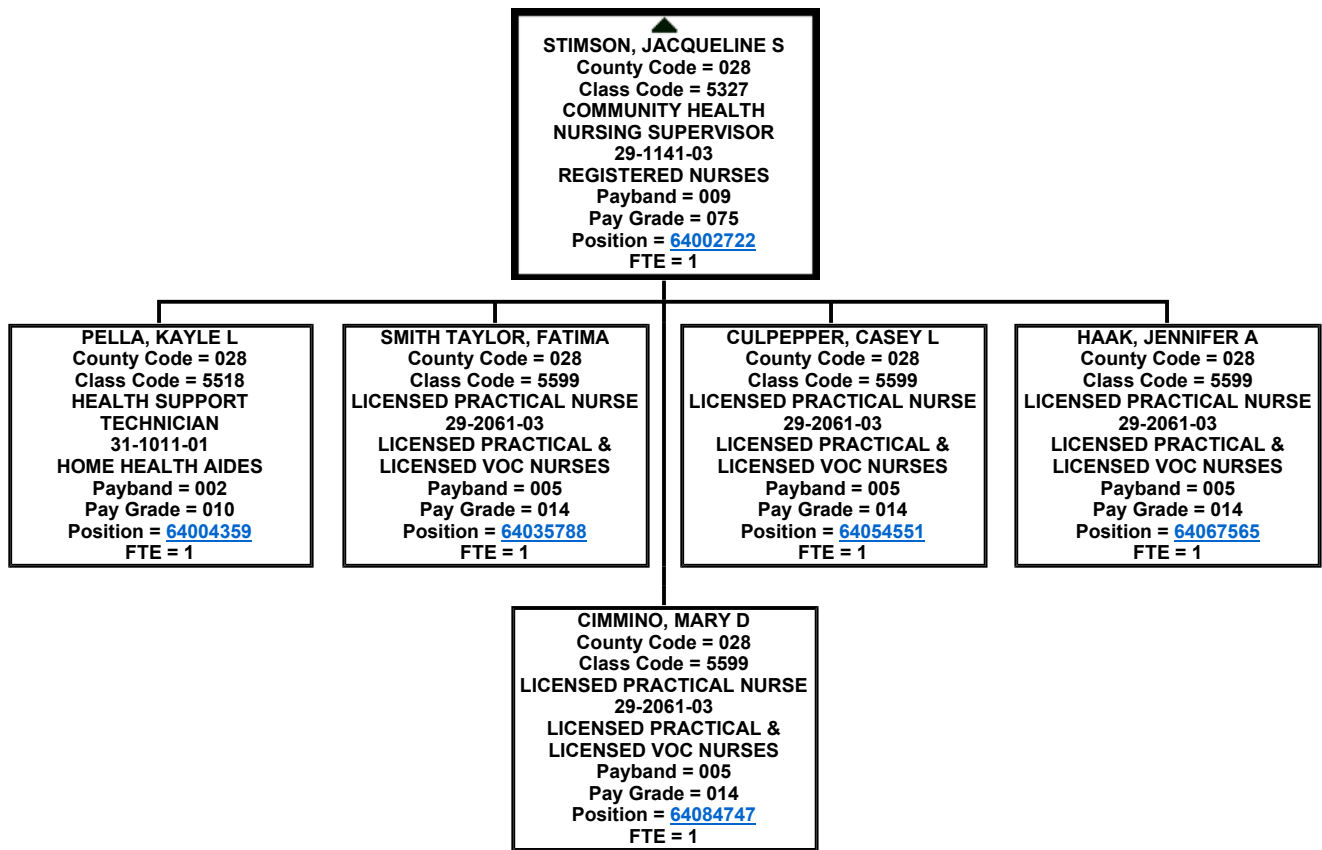
VACANT - 853134
County Code = 028
OPS SENIOR LICENSED
PRACTICAL NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64853134](#)
FTE = 1

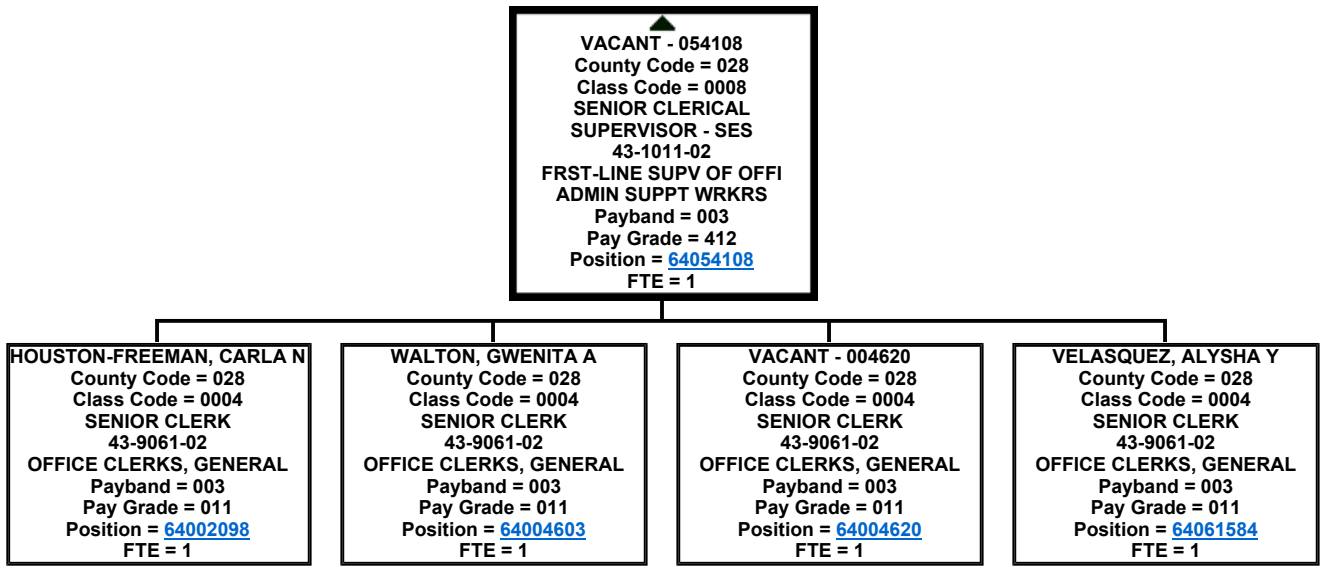
VACANT - 853136
County Code = 028
OPS SENIOR LICENSED
PRACTICAL NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64853136](#)
FTE = 1

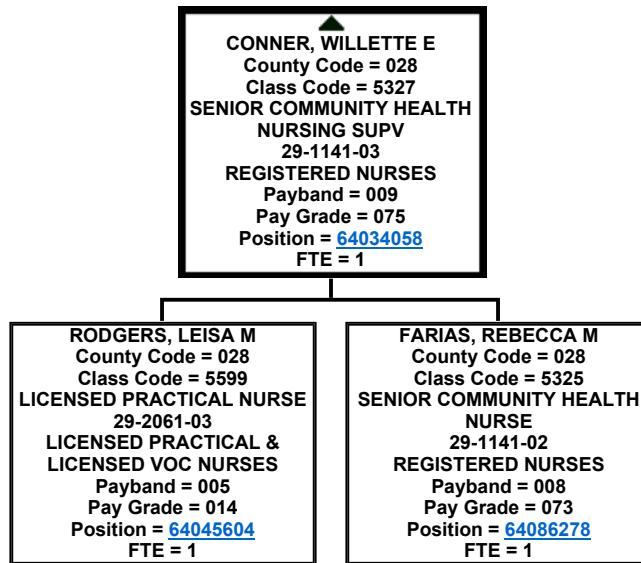
VACANT - 857692
County Code = 028
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64857692](#)
FTE = 1

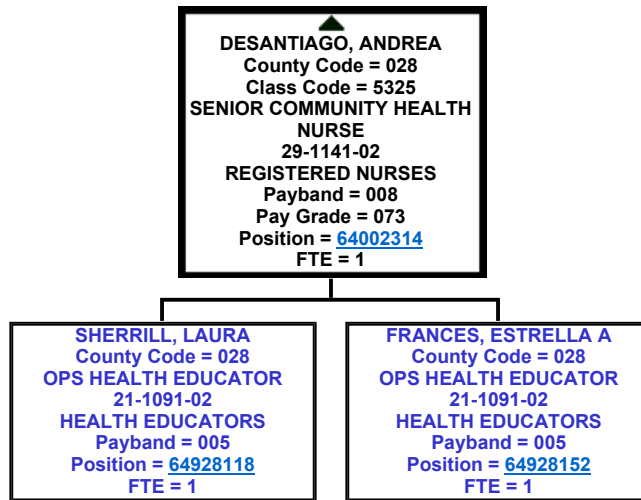
GARCIA, YTSEL
County Code = 028
OPS DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Position = [64926198](#)
FTE = 0.6

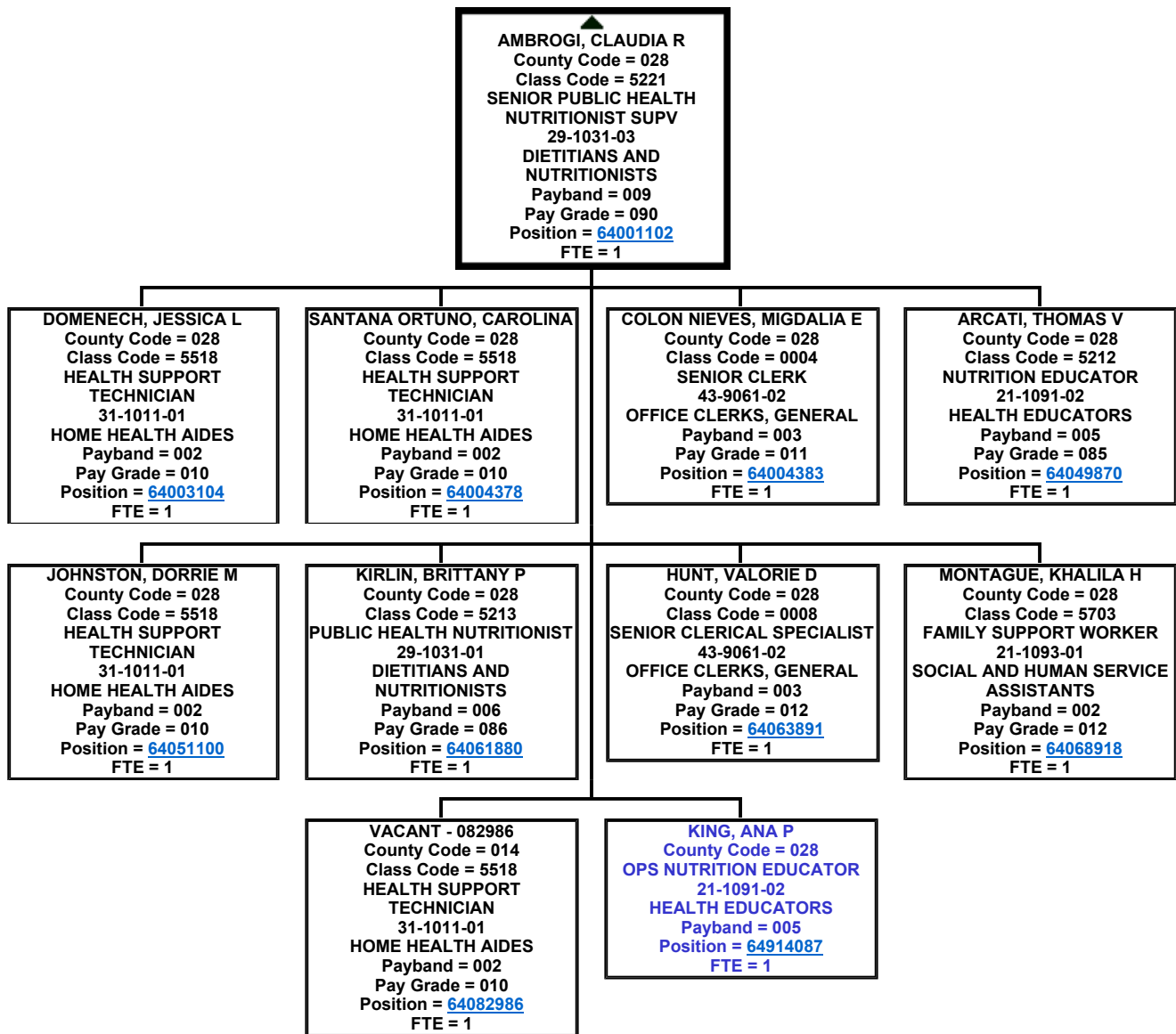










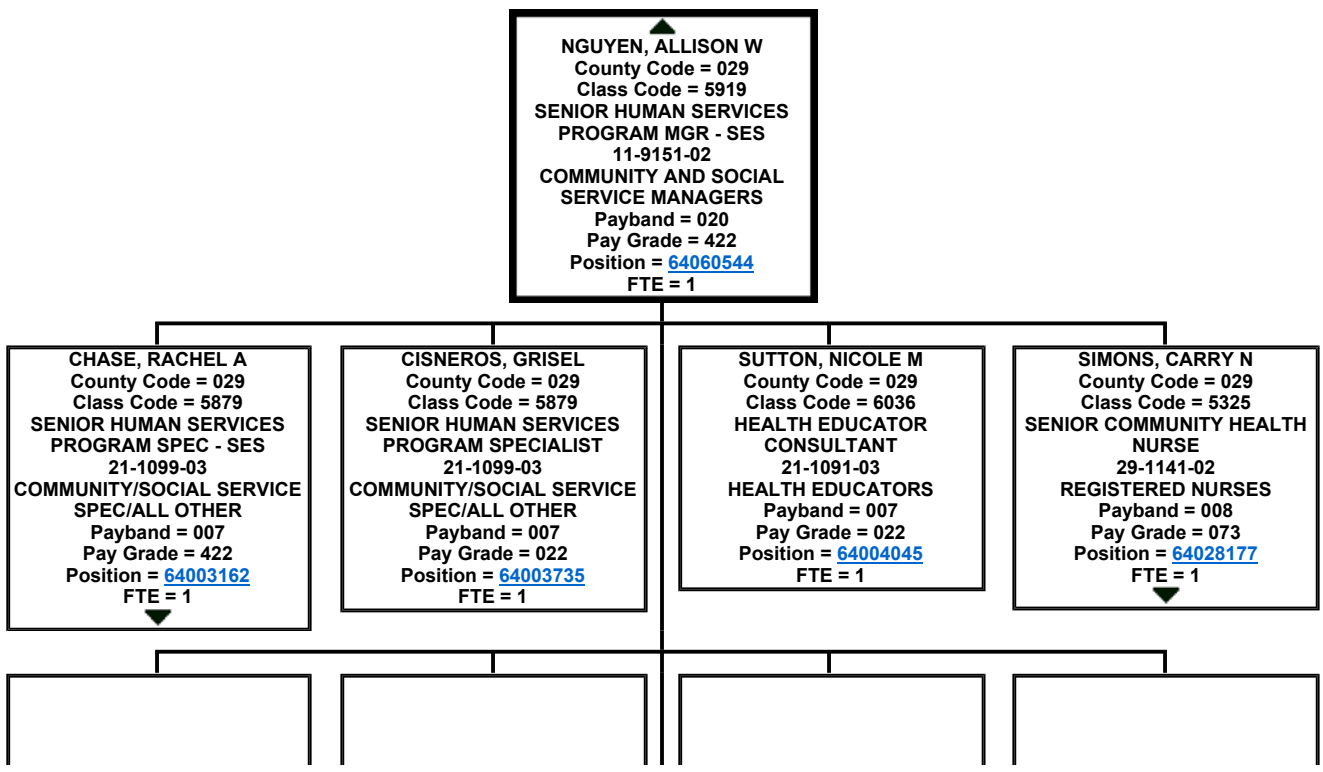
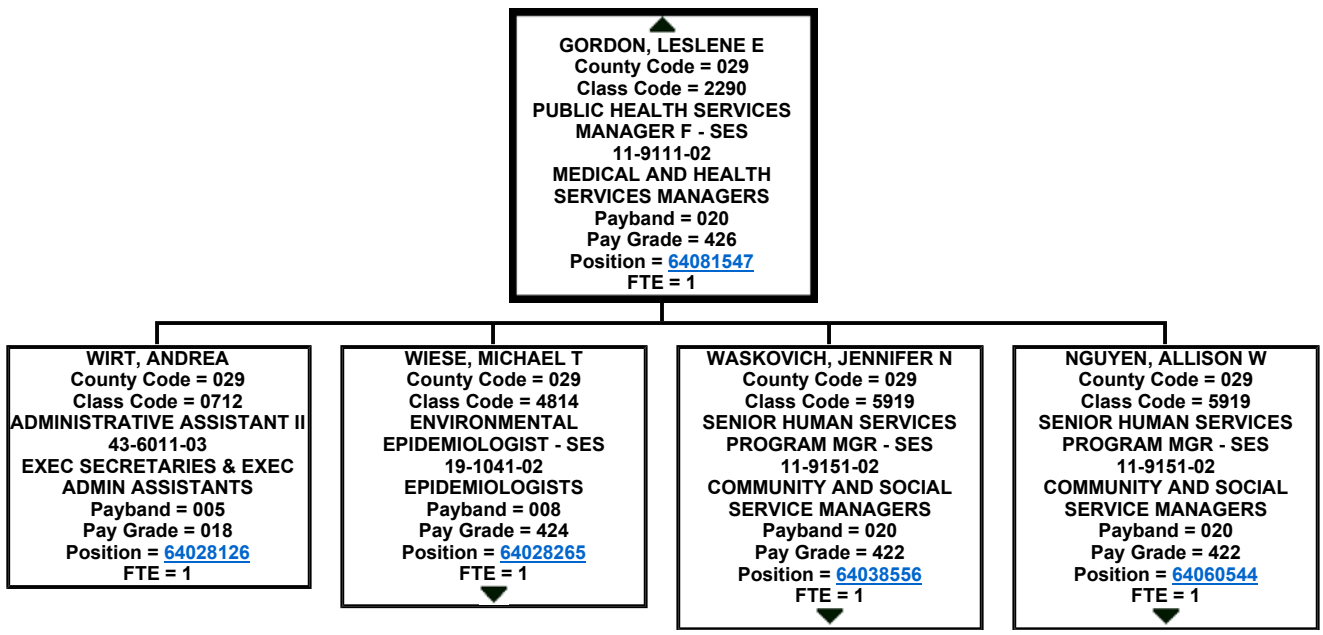


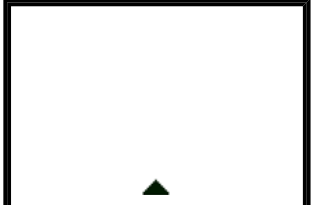
Florida Department of Health

CHD 29 - Hillsborough County Health Department

Created: 8/23/2021 10:22:00 AM

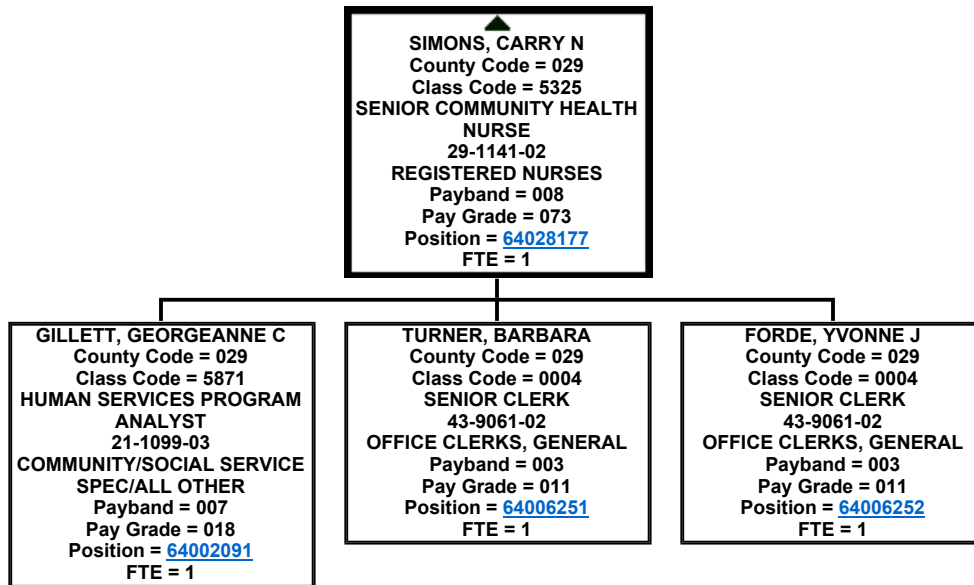
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





VACANT - 082915
County Code = 052
Class Code = 6527
CUSTODIAL SUPERVISOR I -
SES
37-1011-01
FRST-LINE SUPV OF
HOSEKEEP/JANITR WRKRS
Payband = 001
Pay Grade = 405
Position = [64082915](#)
FTE = 1

VACANT - 080996
County Code = 016
Class Code = 5253
PHARMACY MANAGER
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 096
Position = [64080996](#)
FTE = 1



▲
CHASE, RACHEL A
 County Code = 029
 Class Code = 5879
**SENIOR HUMAN SERVICES
 PROGRAM SPEC - SES**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 422
 Position = [64003162](#)
 FTE = 1

MAXWELL, EMILY N
 County Code = 029
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 013
 Position = [64006142](#)
 FTE = 1

ITURRASPE, MELISSA M
 County Code = 029
 Class Code = 5871
**HUMAN SERVICES PROGRAM
 ANALYST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 018
 Position = [64082086](#)
 FTE = 1

VACANT - 929081
 County Code = 029
**OPS GOVERNMENT
 OPERATIONS CONSULTANT III**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64929081](#)
 FTE = 1

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WASKOVICH, JENNIFER N
 County Code = 029
 Class Code = 5919
**SENIOR HUMAN SERVICES
 PROGRAM MGR - SES**
 11-9151-02
**COMMUNITY AND SOCIAL
 SERVICE MANAGERS**
 Payband = 020
 Pay Grade = 422
 Position = [64038556](#)
 FTE = 1

SPILLER, TARA M
 County Code = 029
 Class Code = 5224
**PUBLIC HEALTH NUTRITION
 CONSULTANT**
 29-1031-04
**DIETITIANS AND
 NUTRITIONISTS**
 Payband = 010
 Pay Grade = 091
 Position = [64003736](#)
 FTE = 1
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WRIGHT, BONITA H
 County Code = 029
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64049078](#)
 FTE = 1
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RUBIE, NATASHA T
 County Code = 029
 Class Code = 4809
**ENVIRONMENTAL SPECIALIST
 II**
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 SPEC, INCL HLTH**
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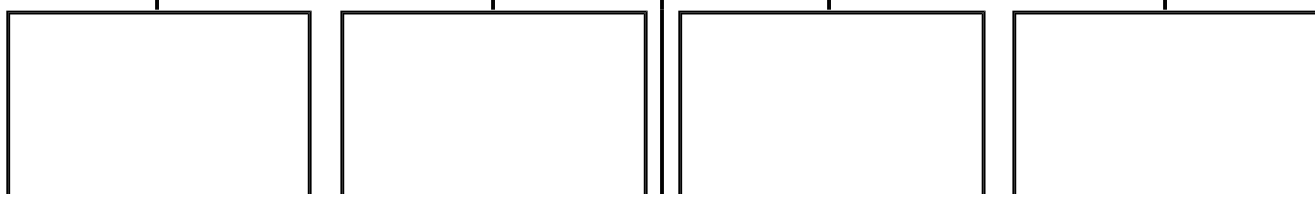
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 Class Code = 5874
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 PROG ANALYST - SES**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 419
 Position = [64082087](#)
 FTE = 1
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CHRISTIAN, KELSEY L
 County Code = 029
 Class Code = 6036
**HEALTH EDUCATOR
 CONSULTANT - SES**
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HEALTH EDUCATORS
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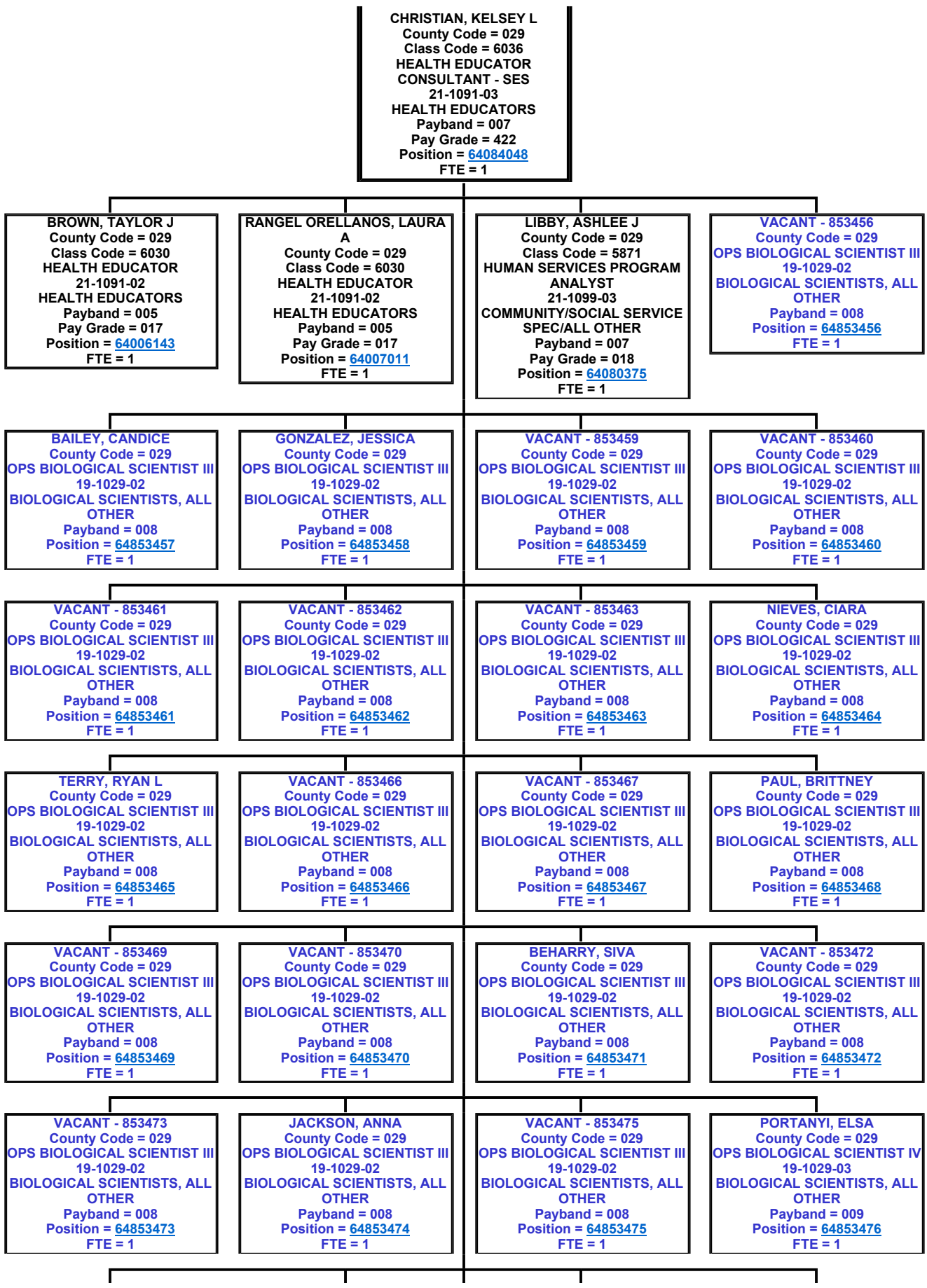
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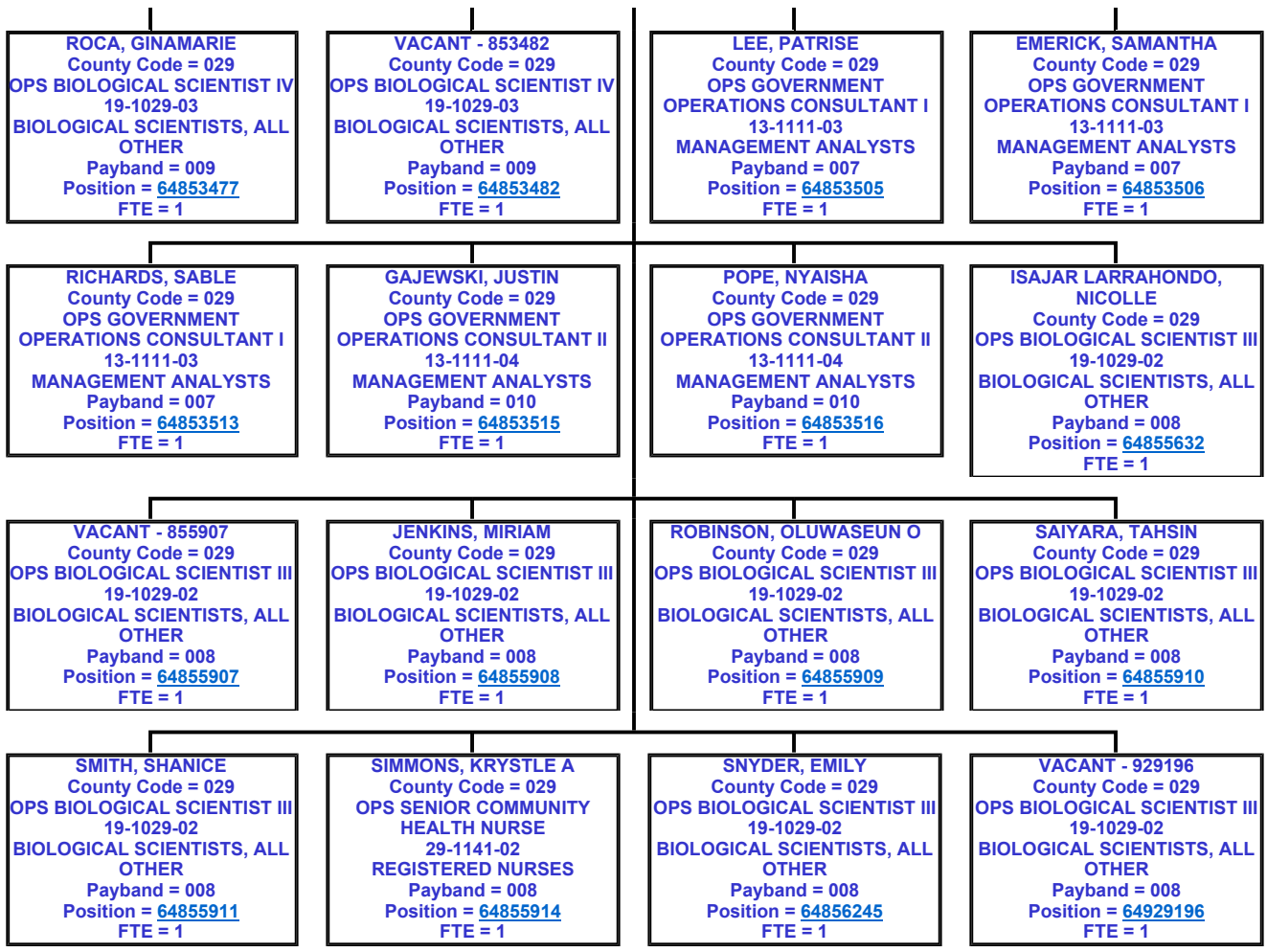
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VACANT - 855024
 County Code = 029
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64855024](#)
 FTE = 1









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GYDEN, CLARENCE F
 County Code = 029
 Class Code = 5874
SENIOR HUMAN SERVICES
PROG ANALYST - SES
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 419
 Position = [64082087](#)
 FTE = 1

BENDER, YOLANDA Y
 County Code = 029
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64003535](#)
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OCAMPO, NATHALIE
 County Code = 029
 Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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 Pay Grade = 018
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RENZULLI CARVAJAL, KELLYS
 D
 County Code = 052
 Class Code = 5703
FAMILY SUPPORT WORKER
 21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
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 Pay Grade = 012
 Position = [64082687](#)
 FTE = 1

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WRIGHT, BONITA H
 County Code = 029
 Class Code = 5303
NURSING PROGRAM
SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64049078](#)
 FTE = 1

LIZ DE GONZALEZ, JOSEFINA
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64006550](#)
 FTE = 1

HART, LIZA O
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086245](#)
 FTE = 1

JAMES, LESLIN
 County Code = 026
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086246](#)
 FTE = 1

GOMILLION, NATALIE S
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086249](#)
 FTE = 1

RAMSINGH, LANA A
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086251](#)
 FTE = 1

PEREZ, INELLYS M
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086252](#)
 FTE = 1

DUROJAIYE, IJEOMA G
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086253](#)
 FTE = 1

LOOS, ROSALIE J
 County Code = 029
 Class Code = 5325
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REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
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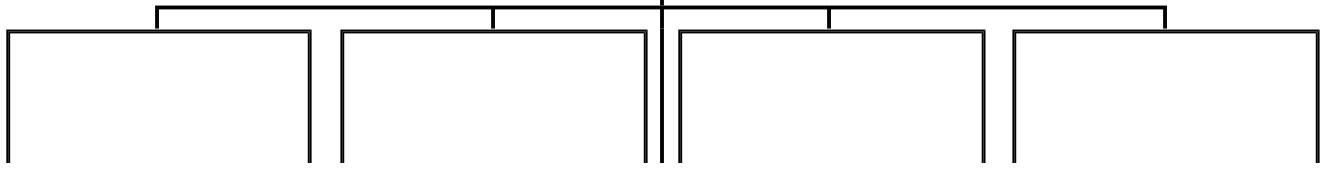
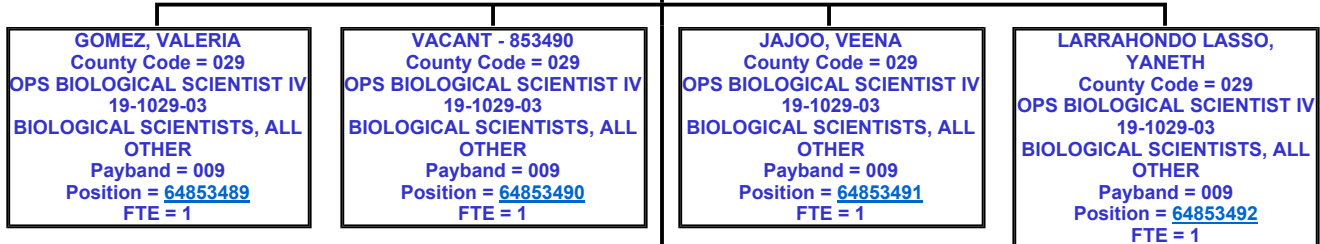
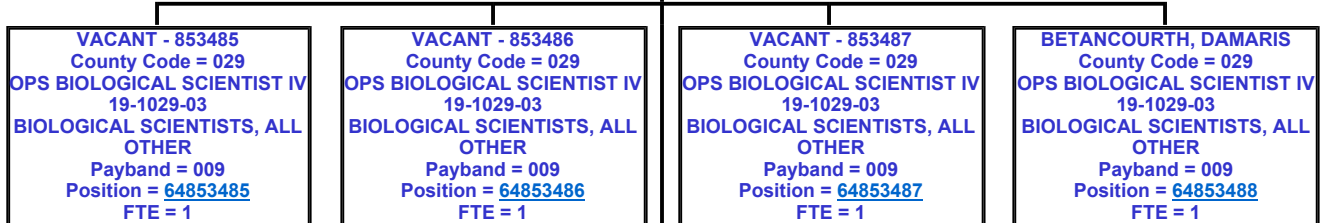
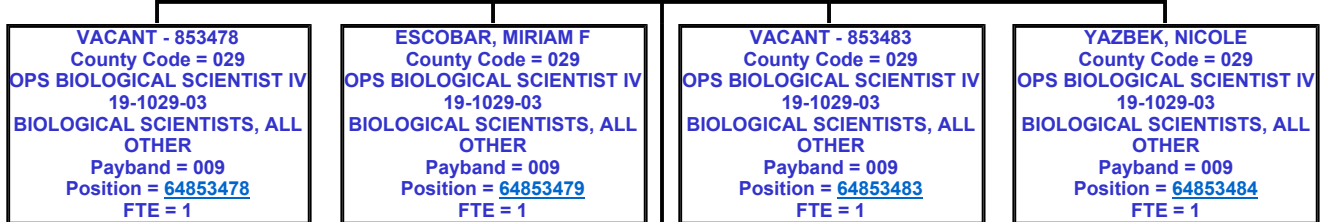
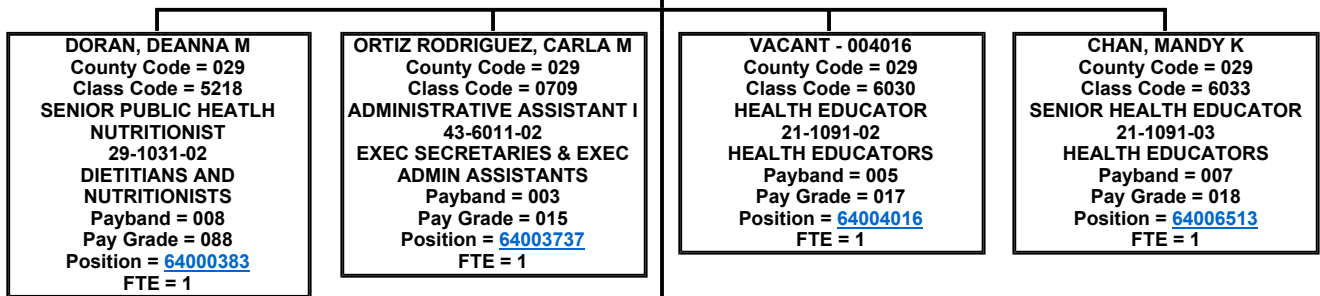
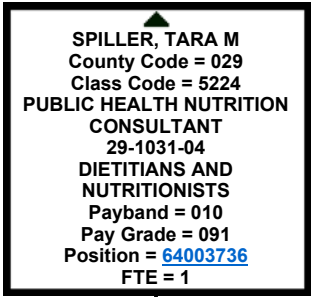
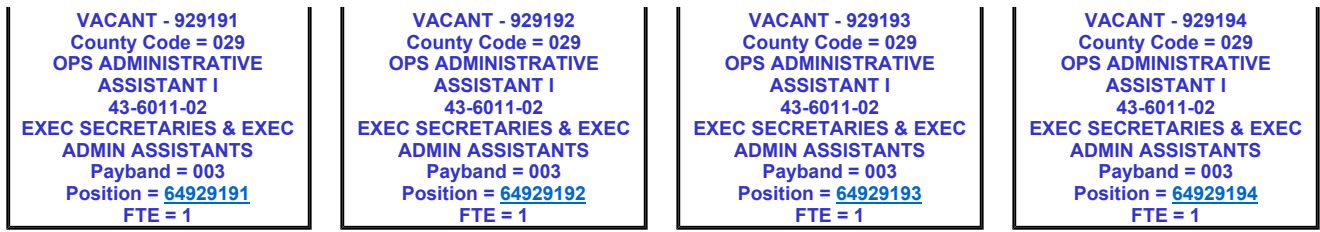
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 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086255](#)
 FTE = 1

CASILLAS, MELISSA P
 County Code = 029
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64086256](#)
 FTE = 1

GUNTER, TARA J
 County Code = 029
 Class Code = 5325
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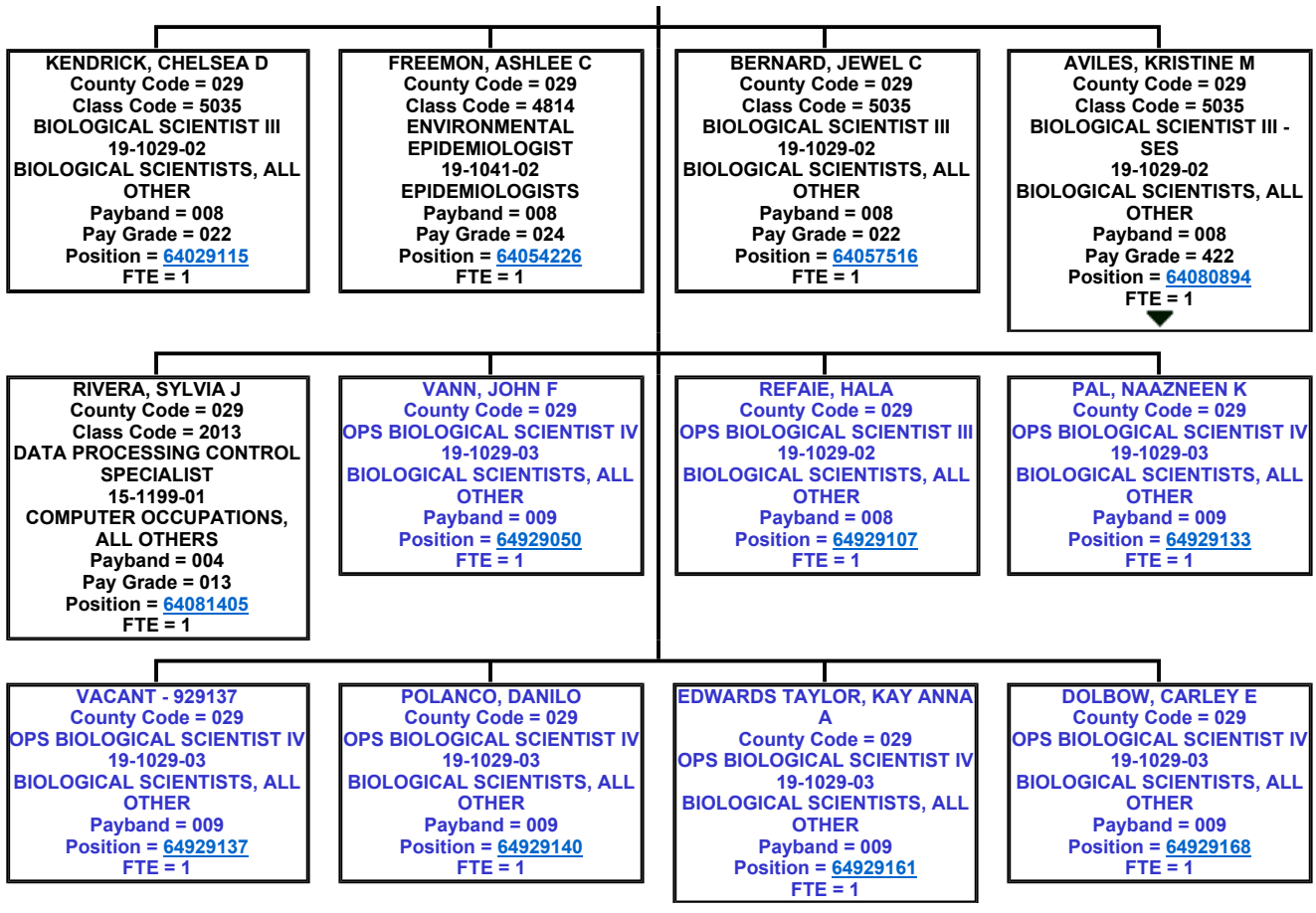
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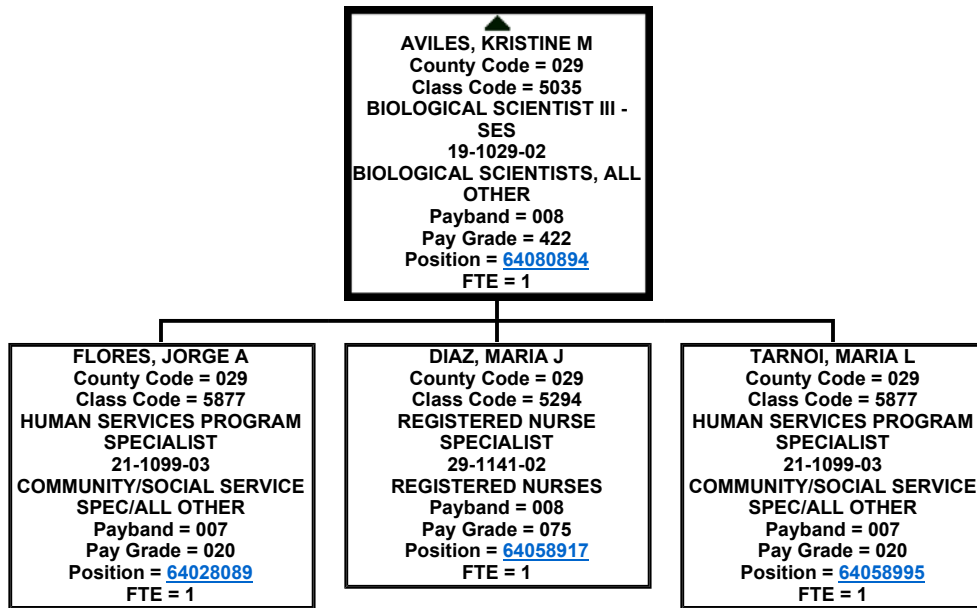


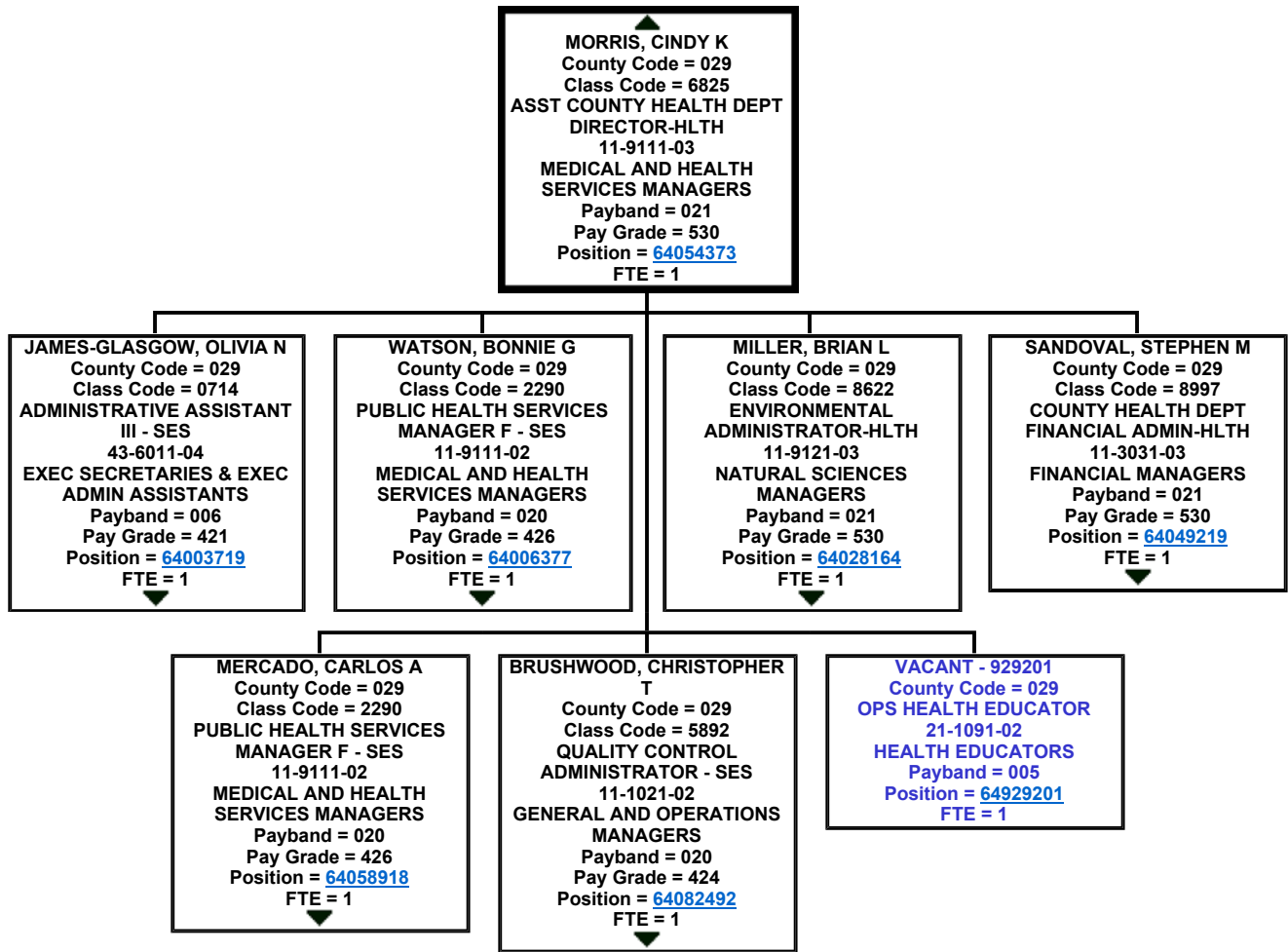


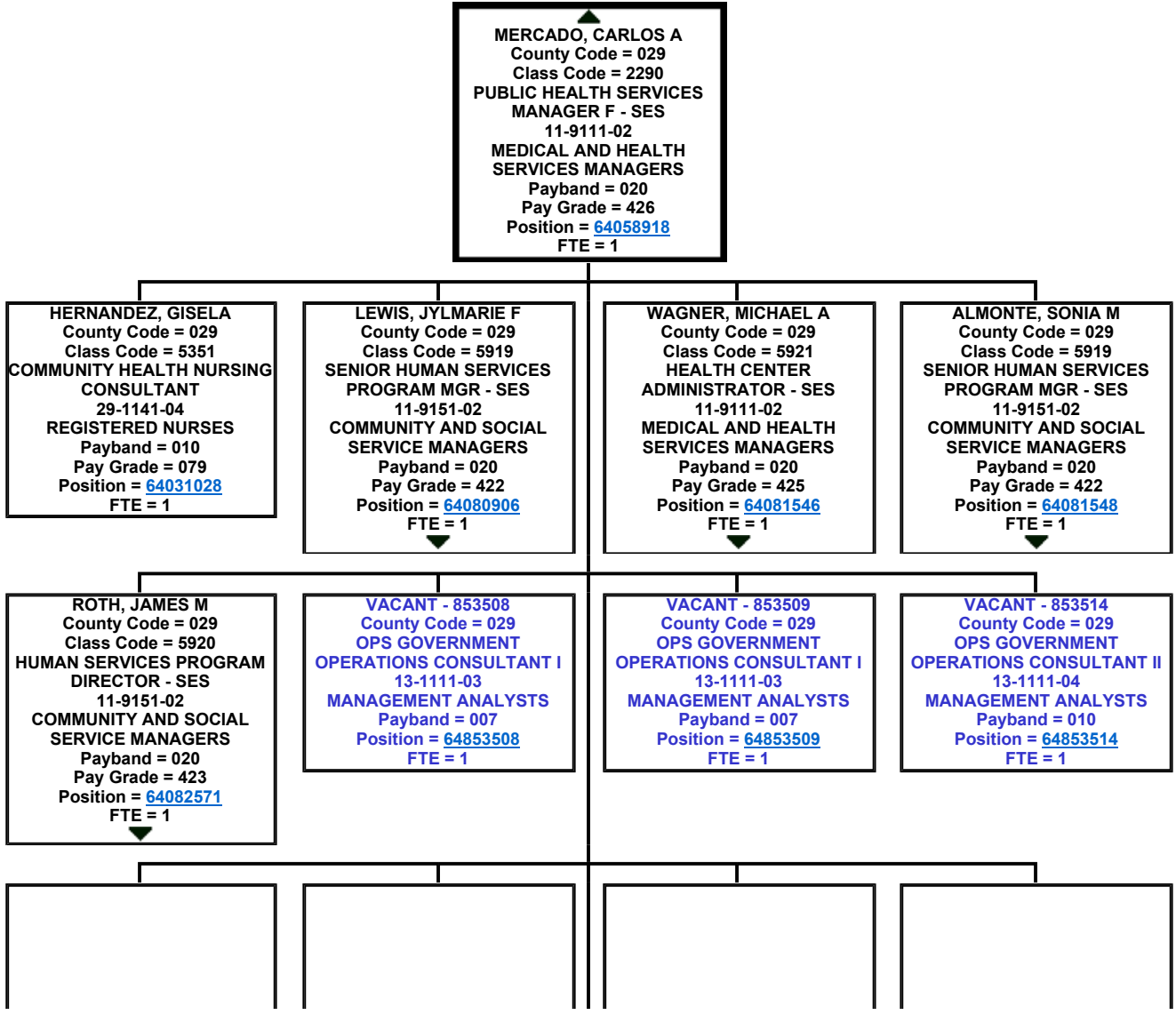
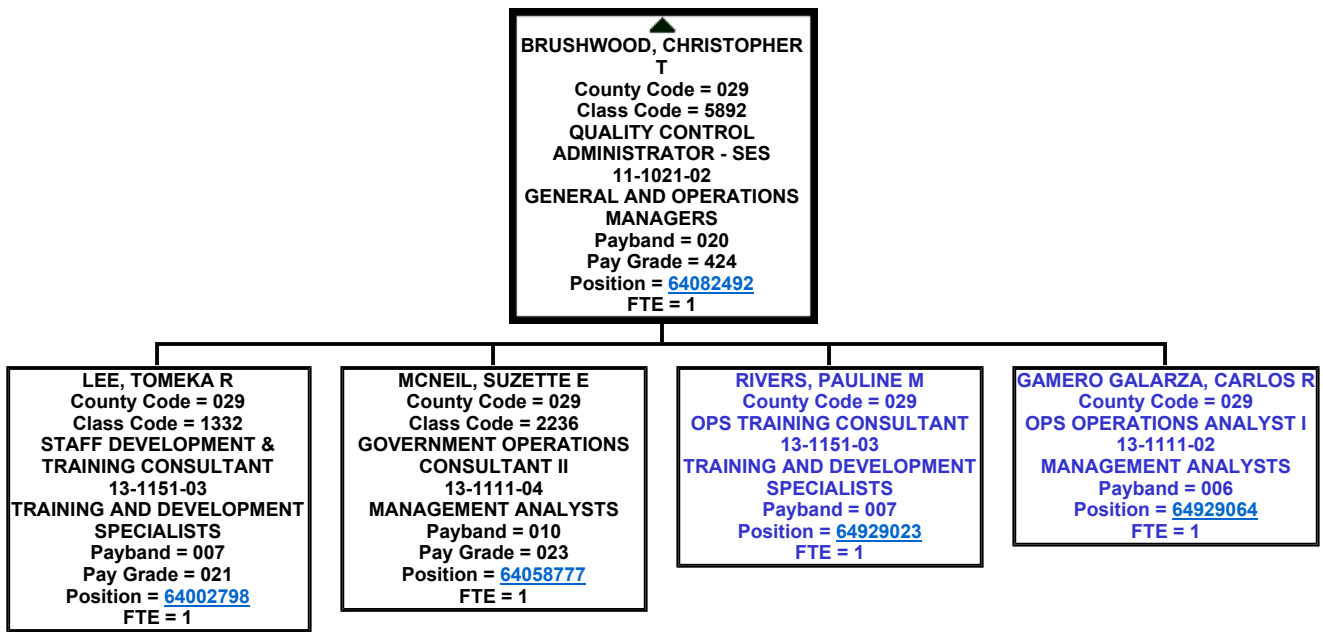


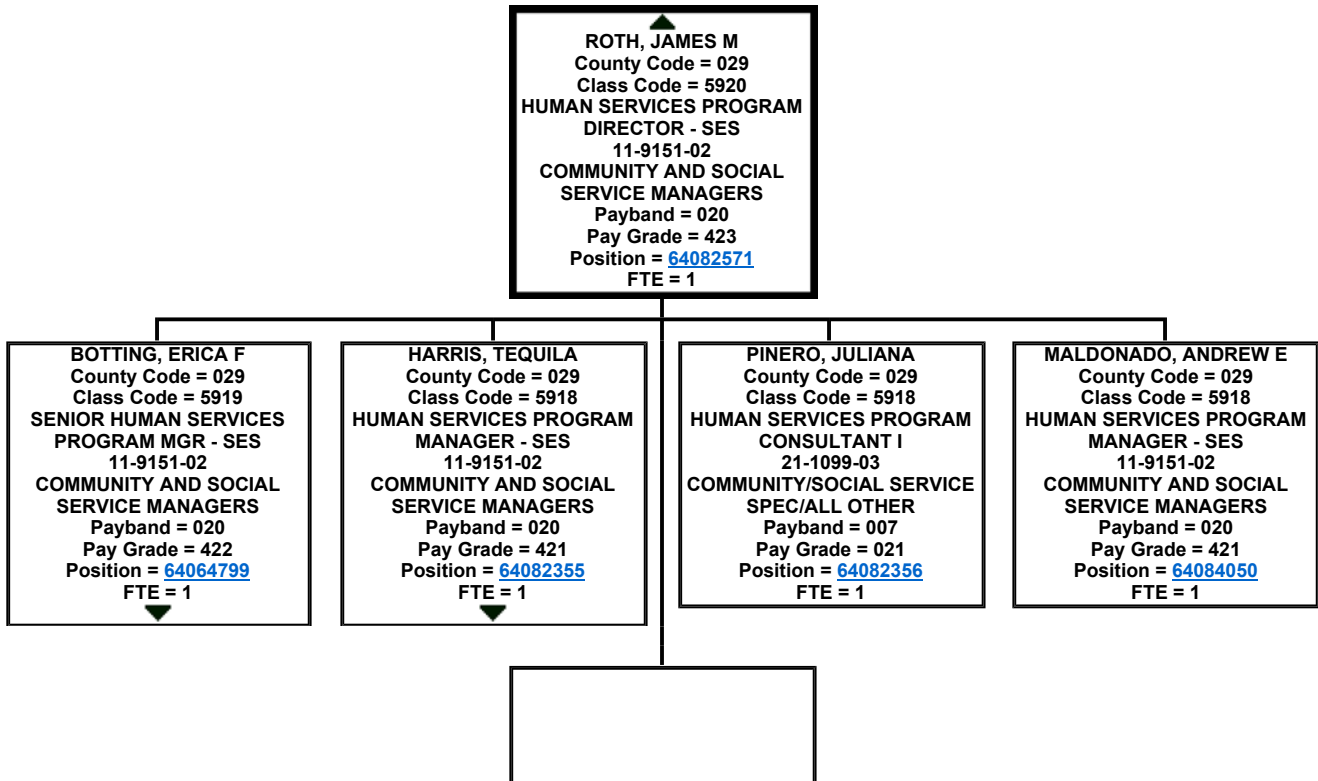
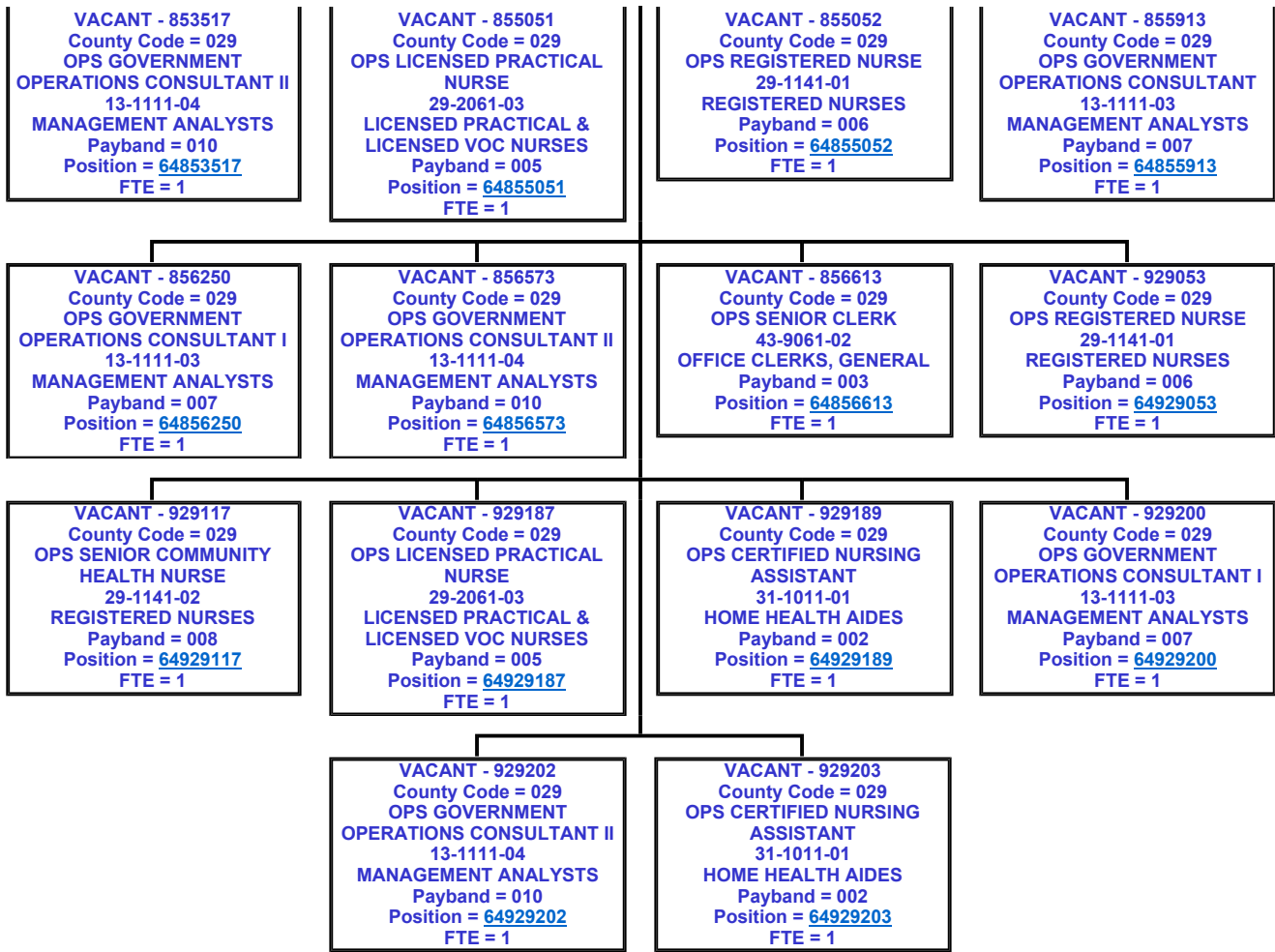
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County Code = 029
Class Code = 4814
ENVIRONMENTAL EPIDEMIOLOGIST - SES
19-1041-02
EPIDEMIOLOGISTS
Payband = 008
Pay Grade = 424
Position = [64028265](#)
FTE = 1



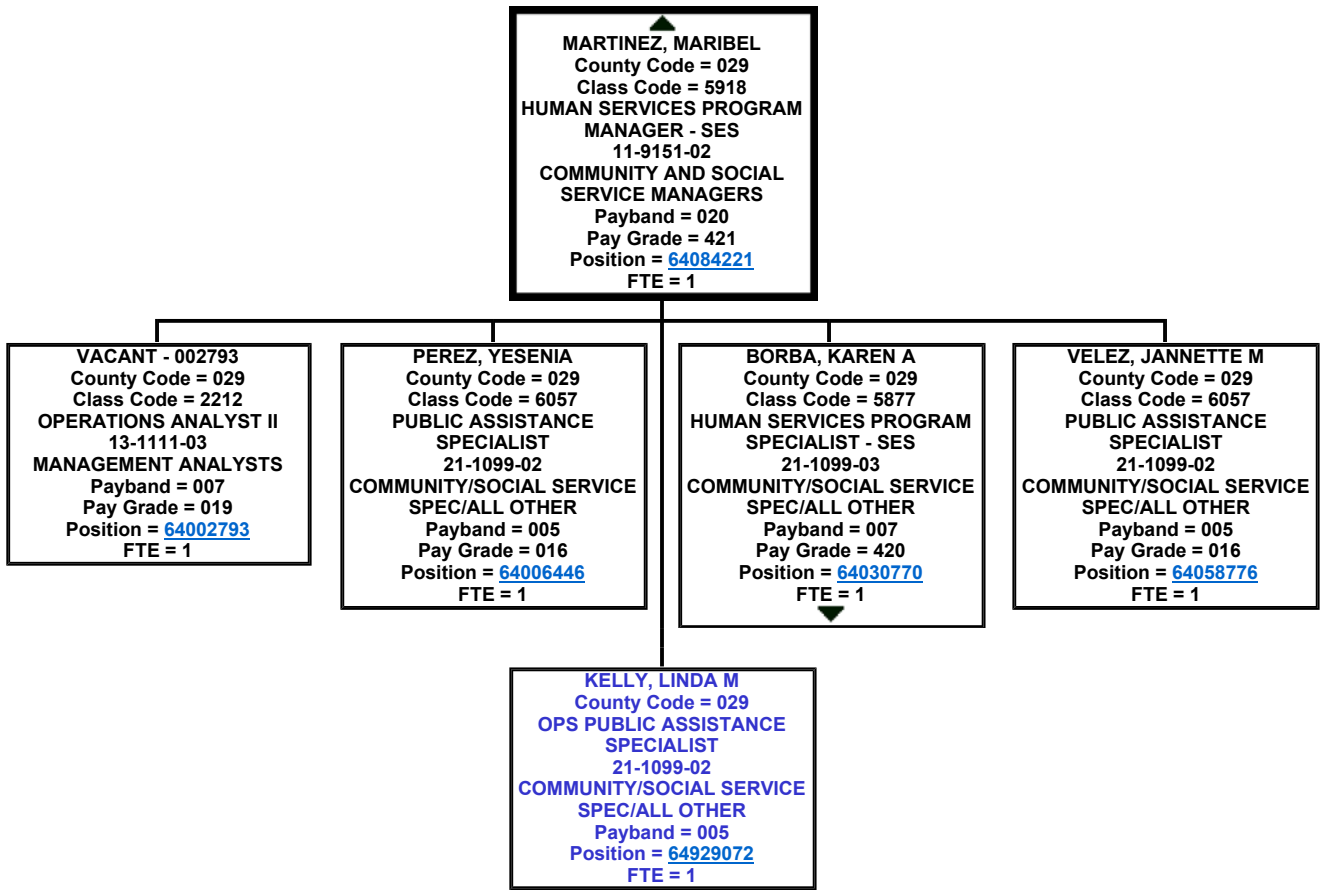


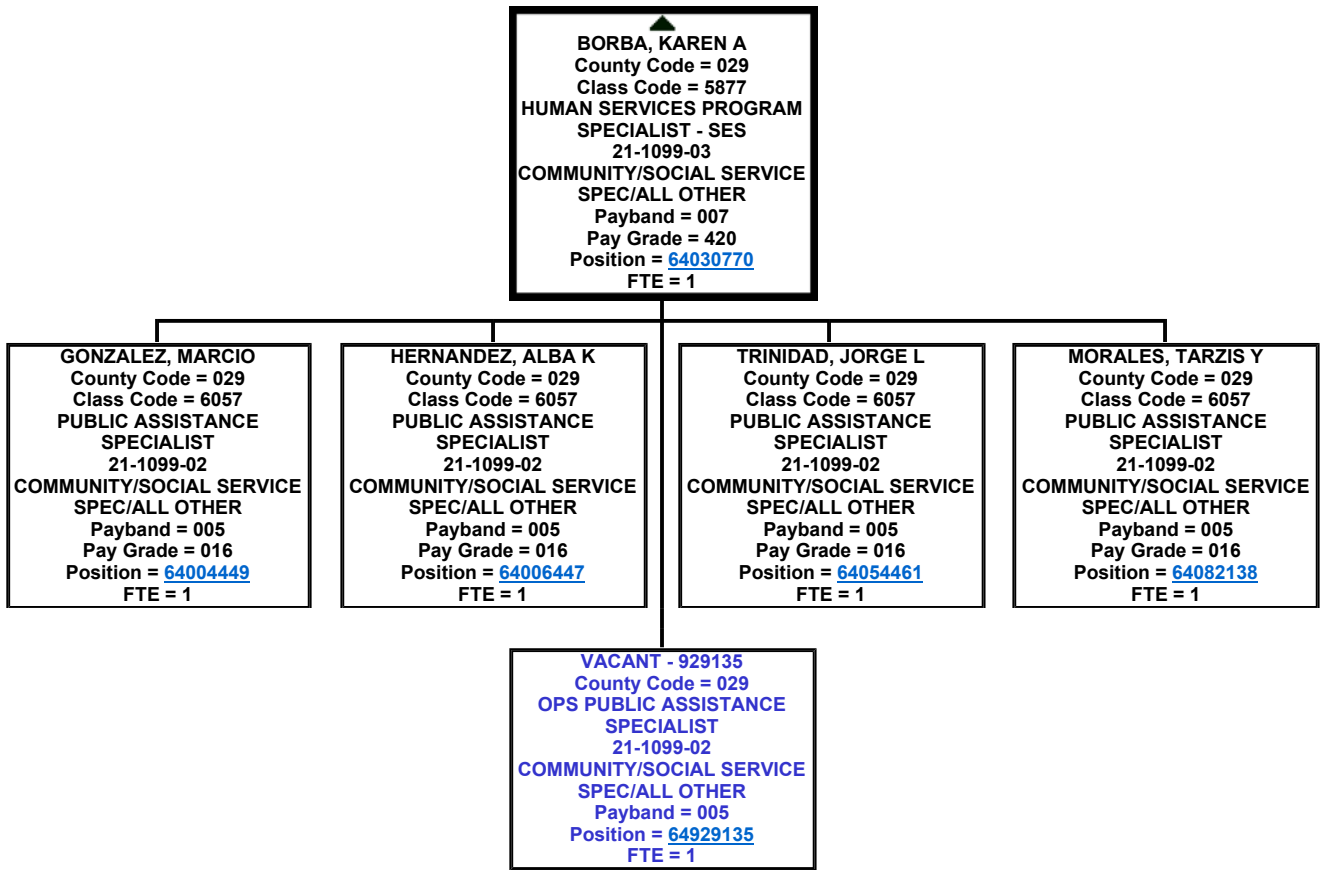


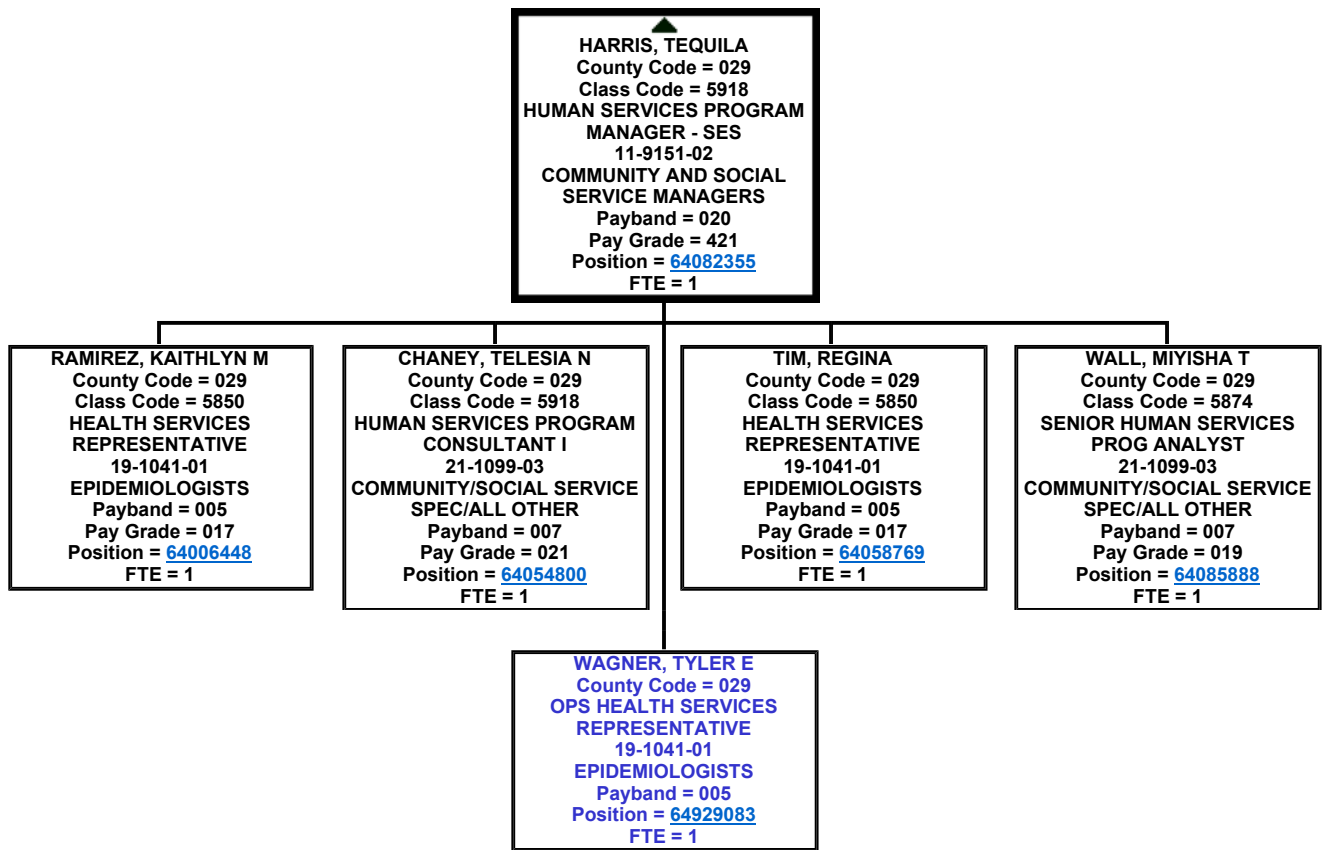


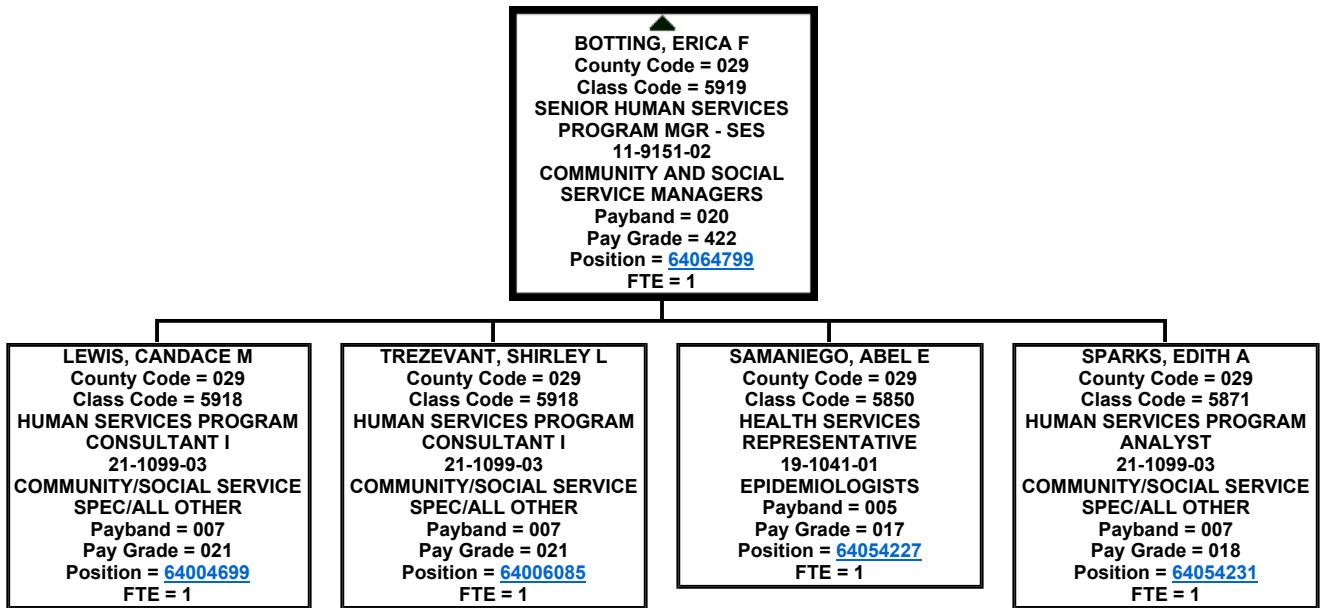


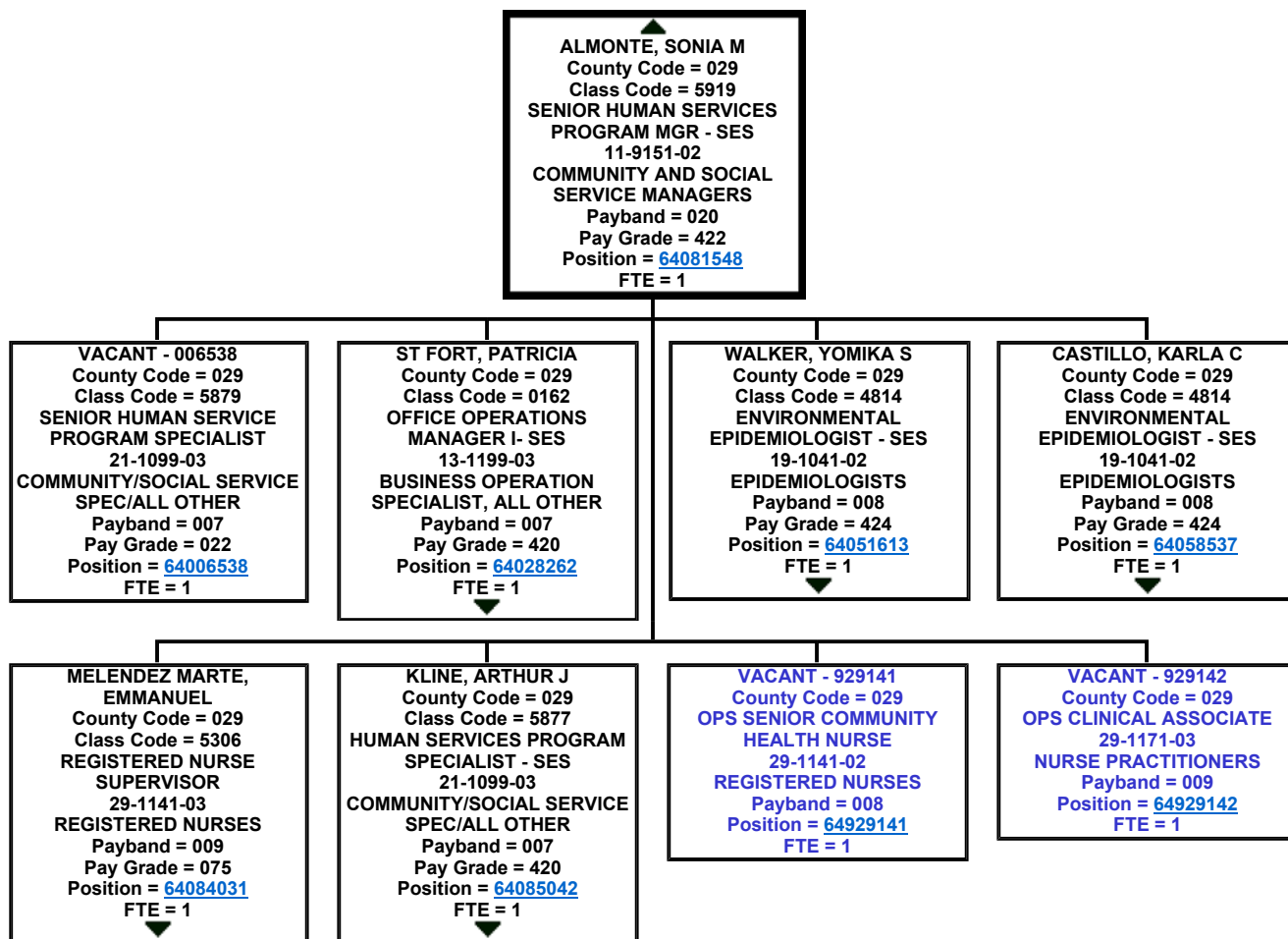
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County Code = 029
Class Code = 5918
HUMAN SERVICES PROGRAM
MANAGER - SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
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Pay Grade = 421
Position = [64084221](#)
FTE = 1

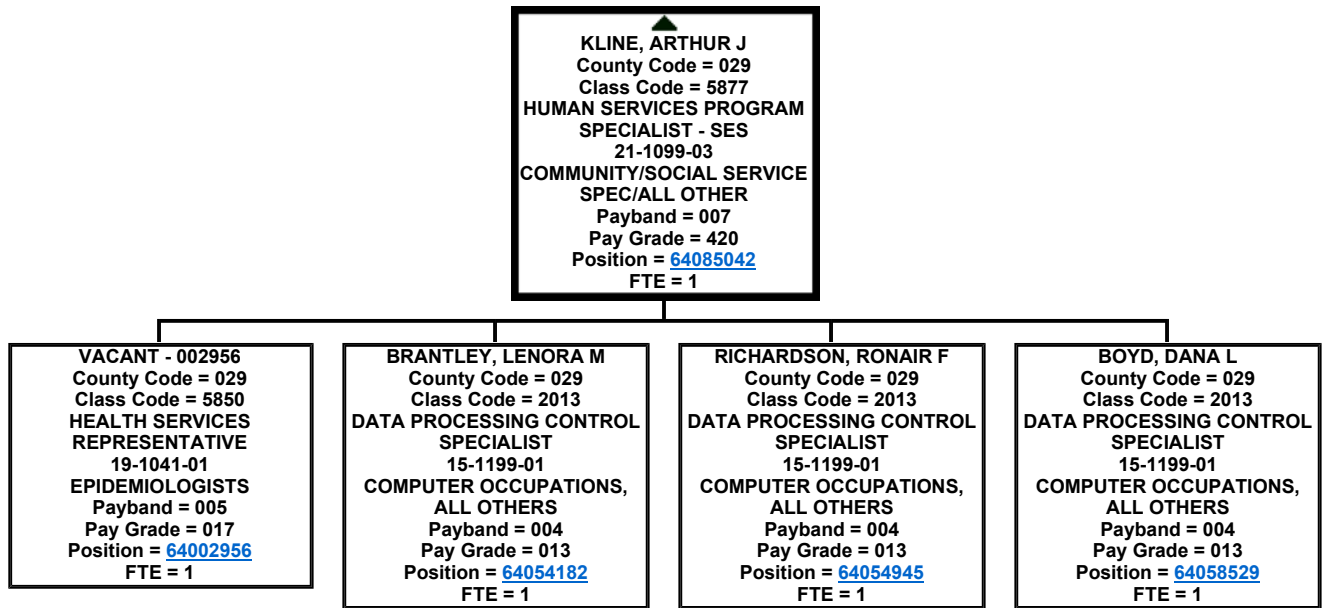


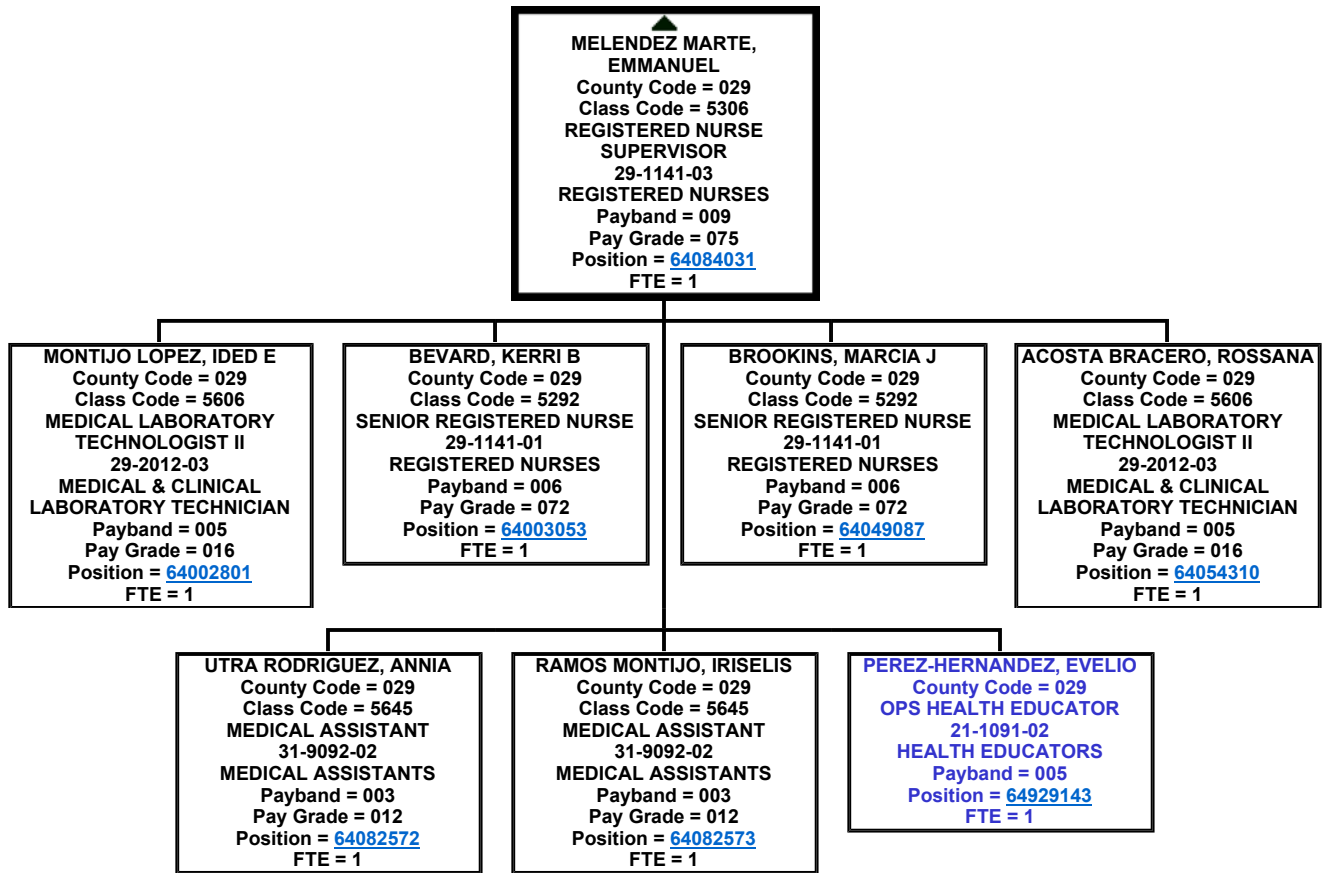


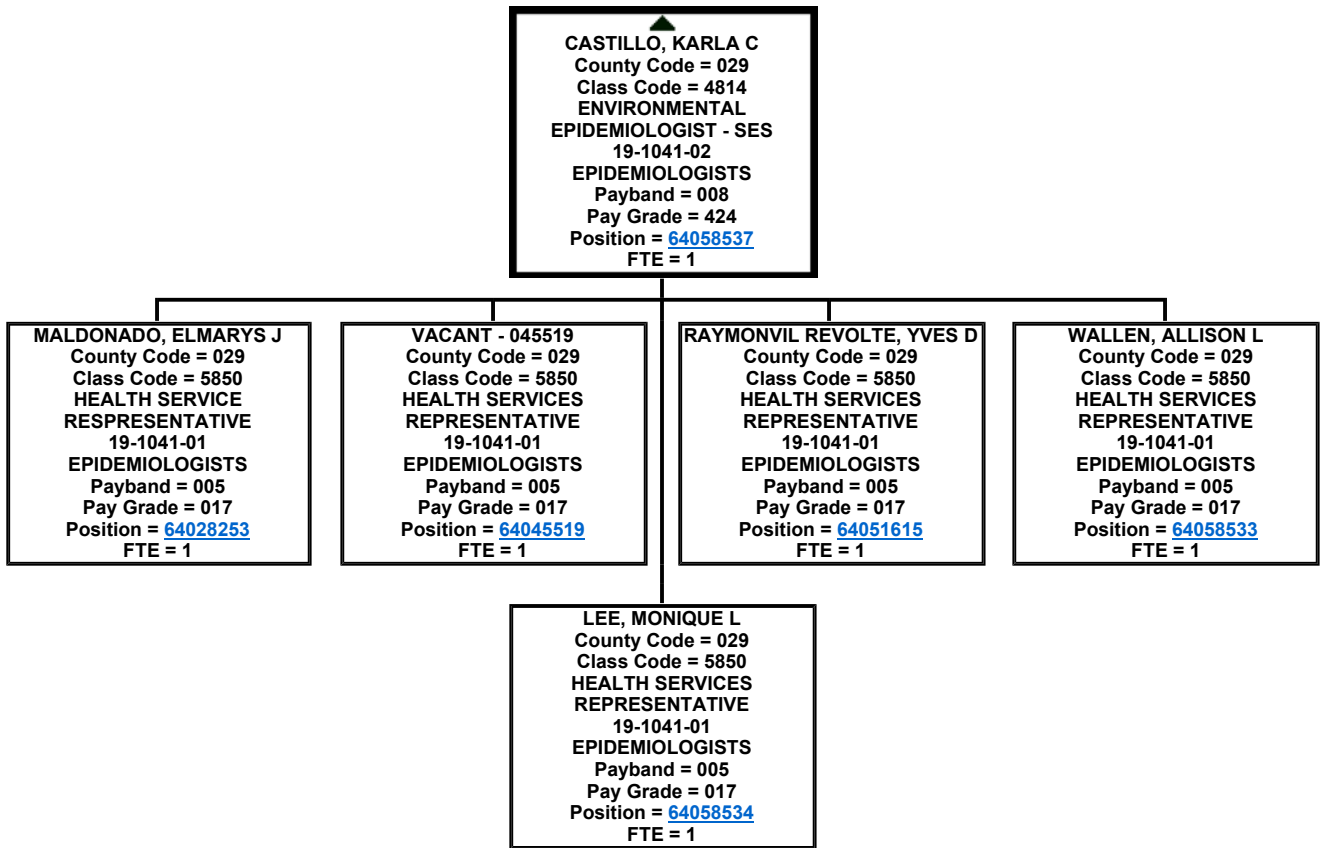


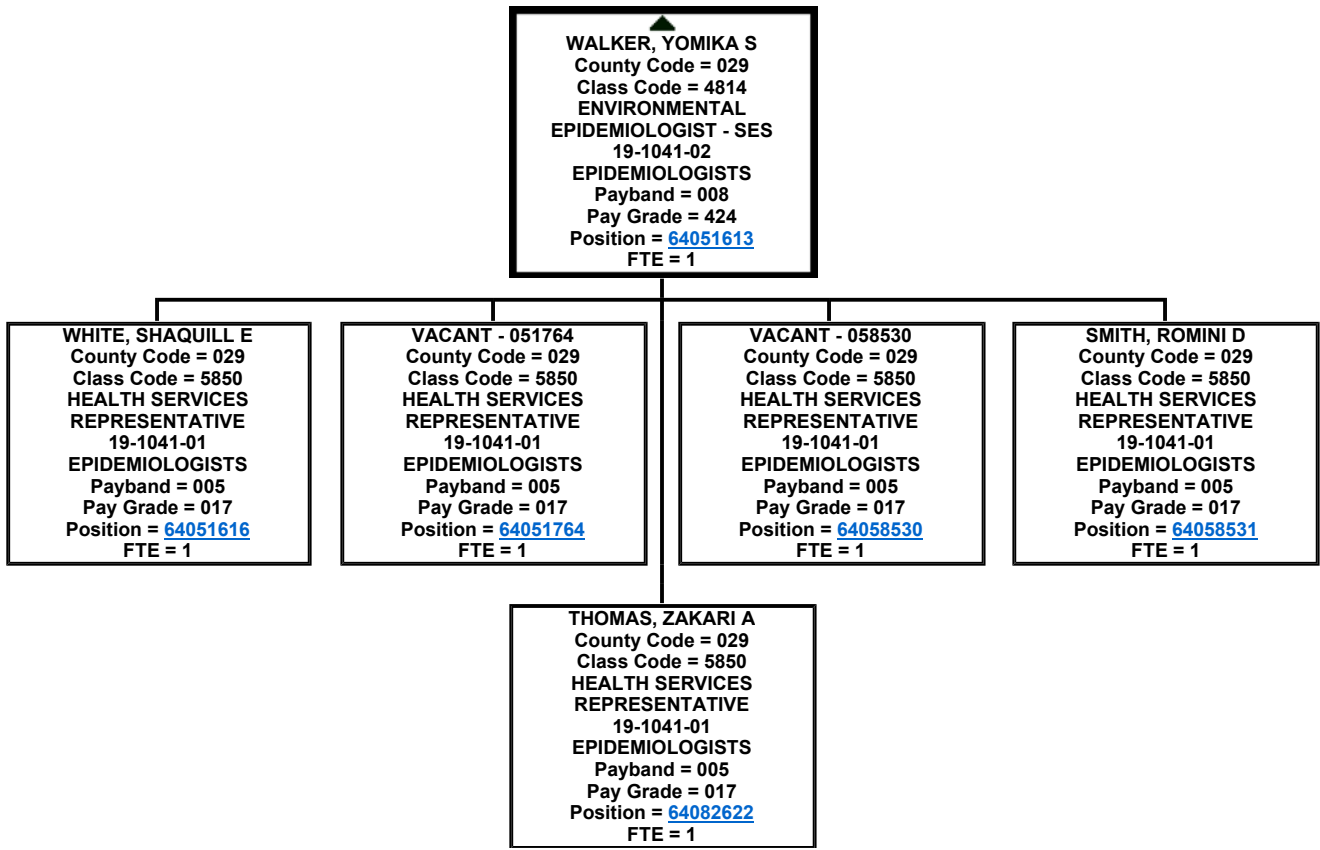


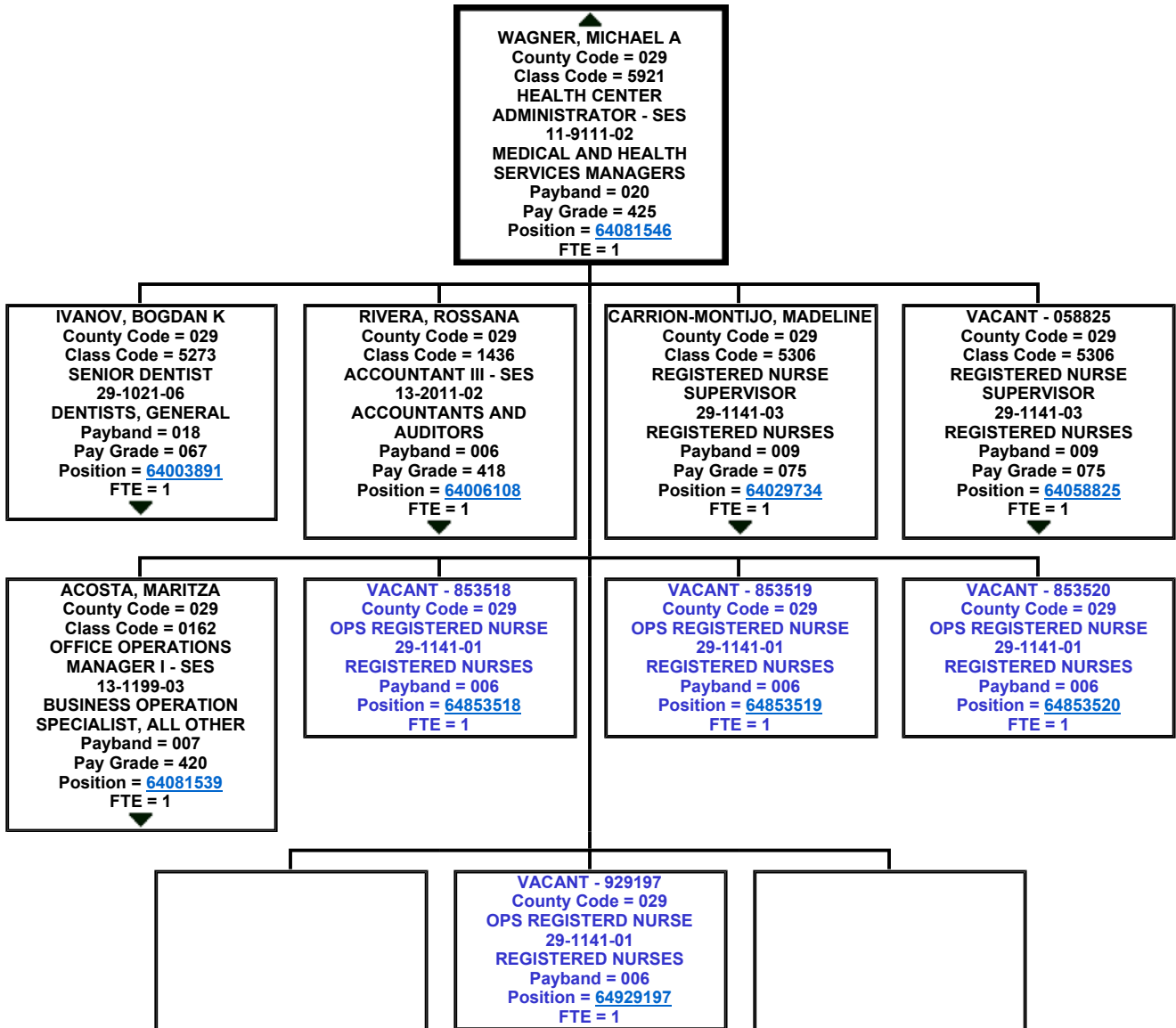
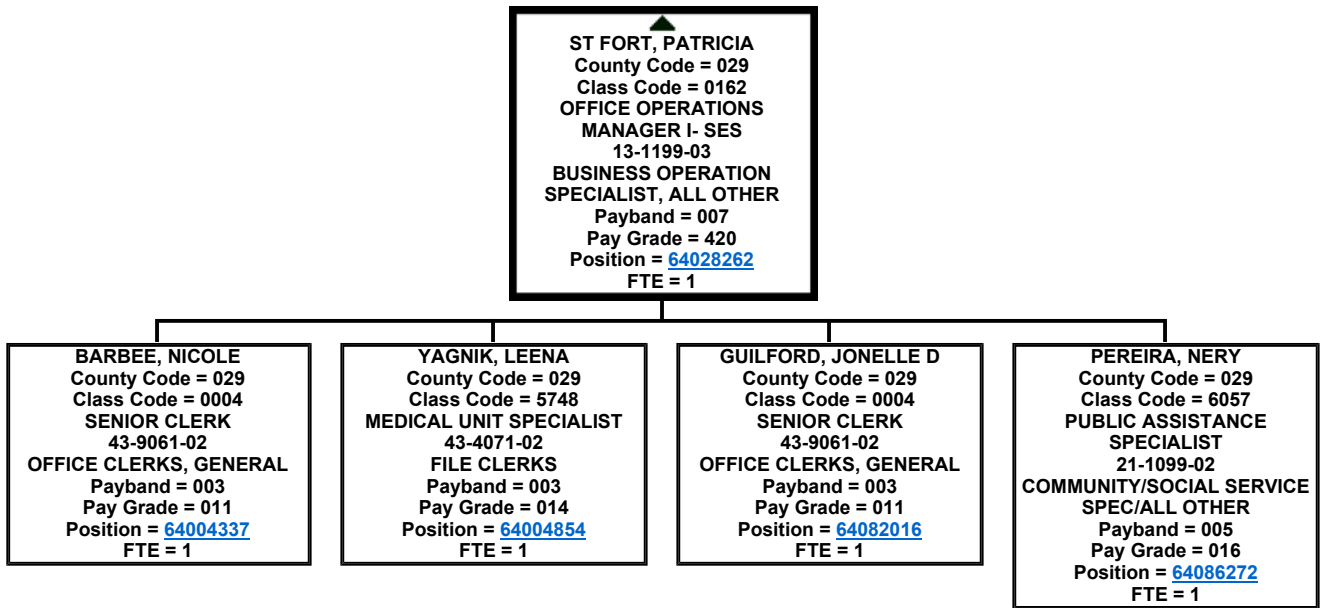






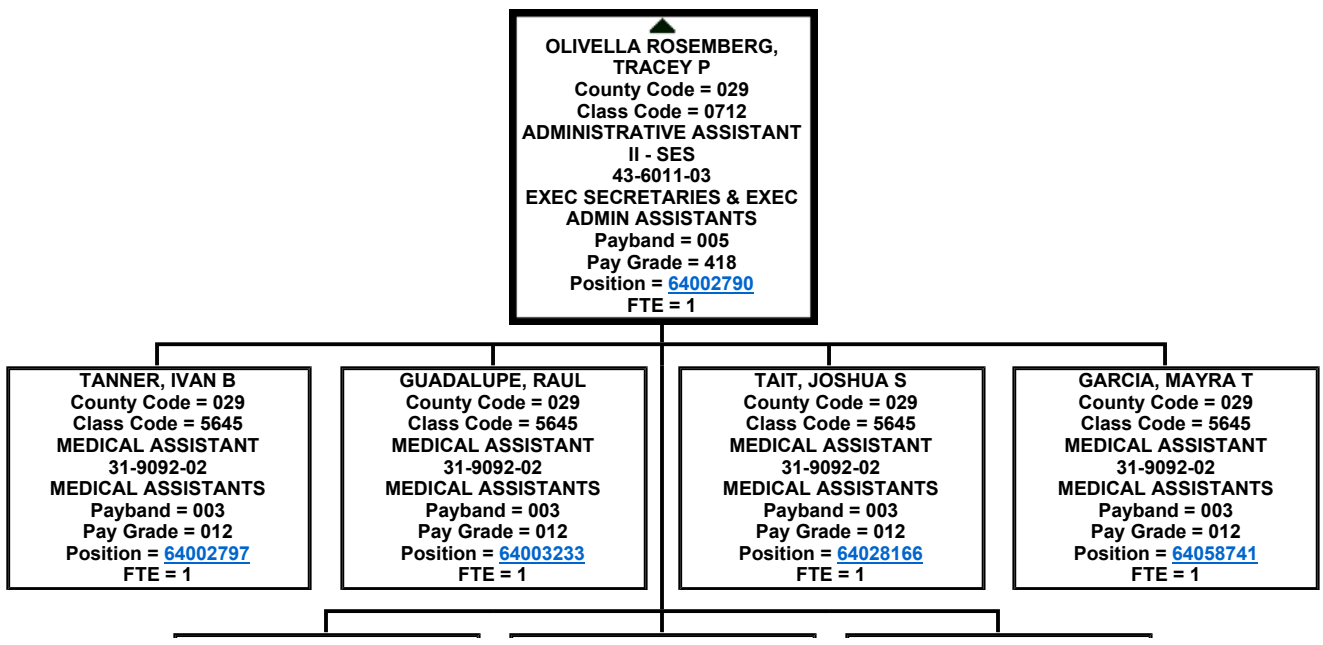
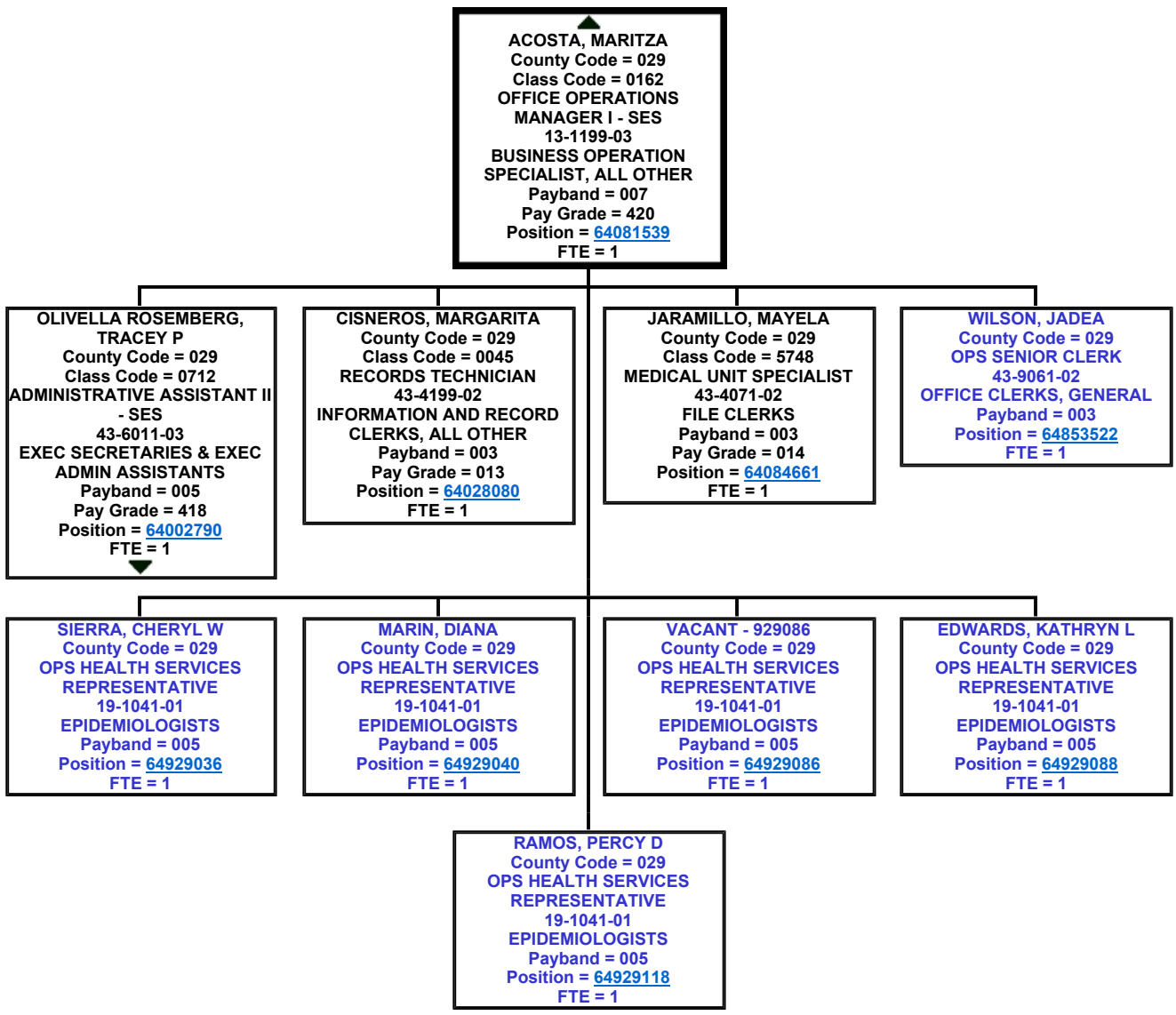






VACANT - 856251
County Code = 029
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
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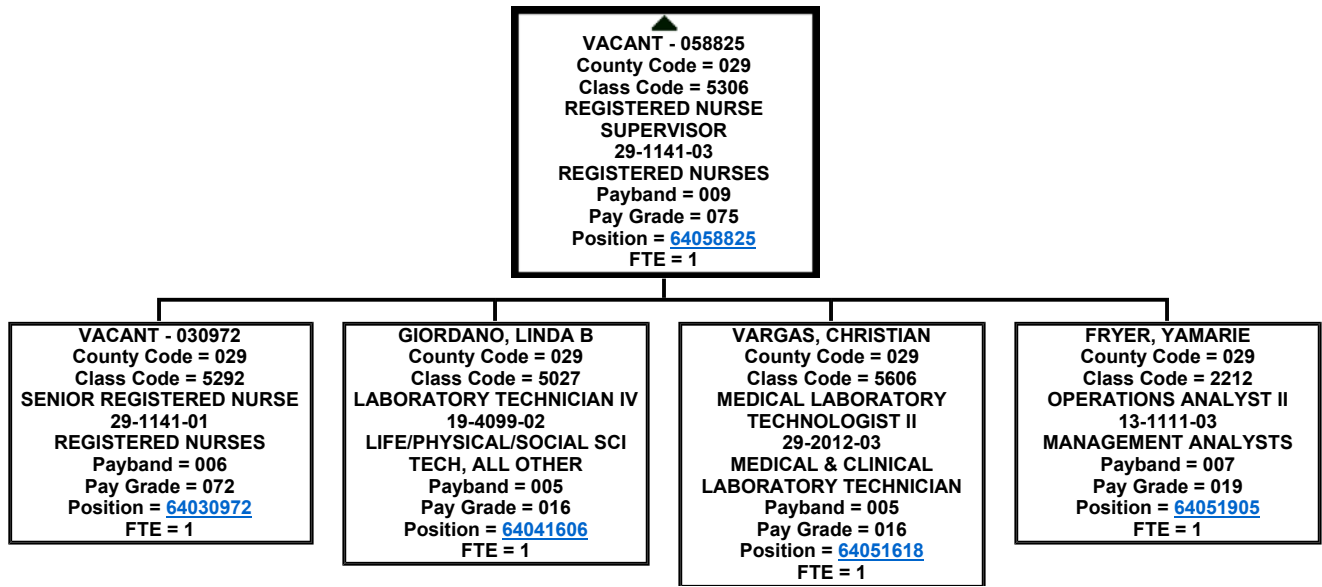
VACANT - 929198
County Code = 029
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64929198](#)
FTE = 1

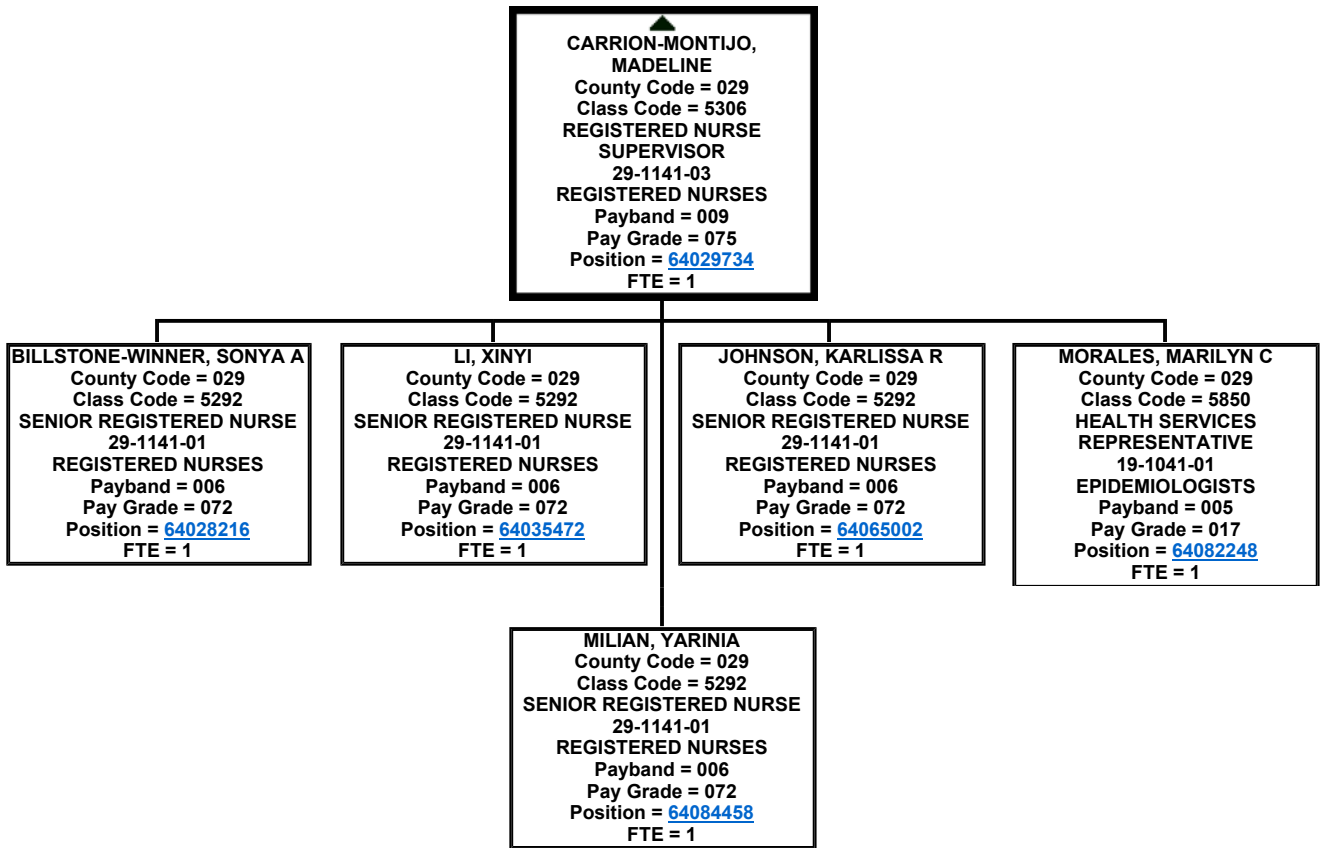


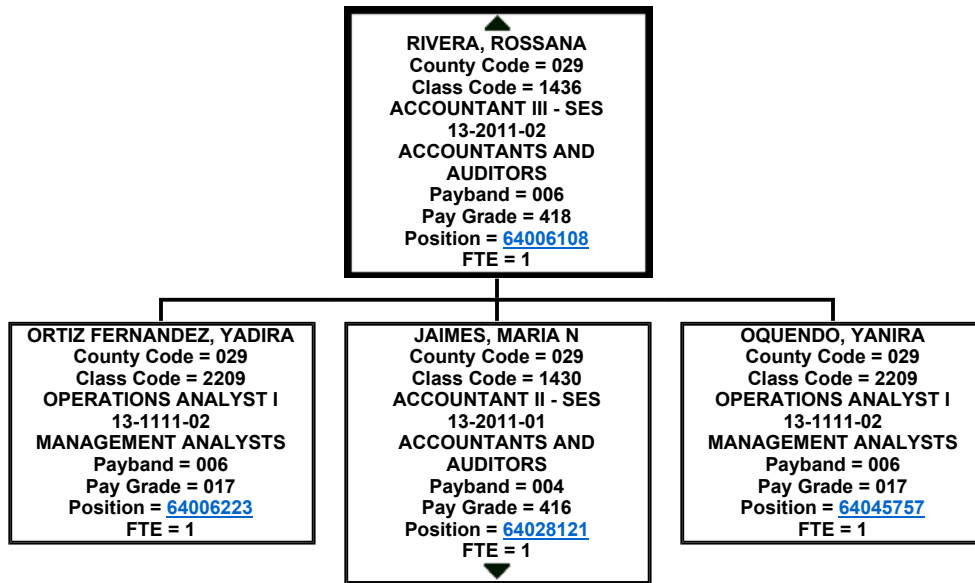
MIRANDA, KAREN L
County Code = 029
Class Code = 5645
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31-9092-02
MEDICAL ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64059897](#)
FTE = 1

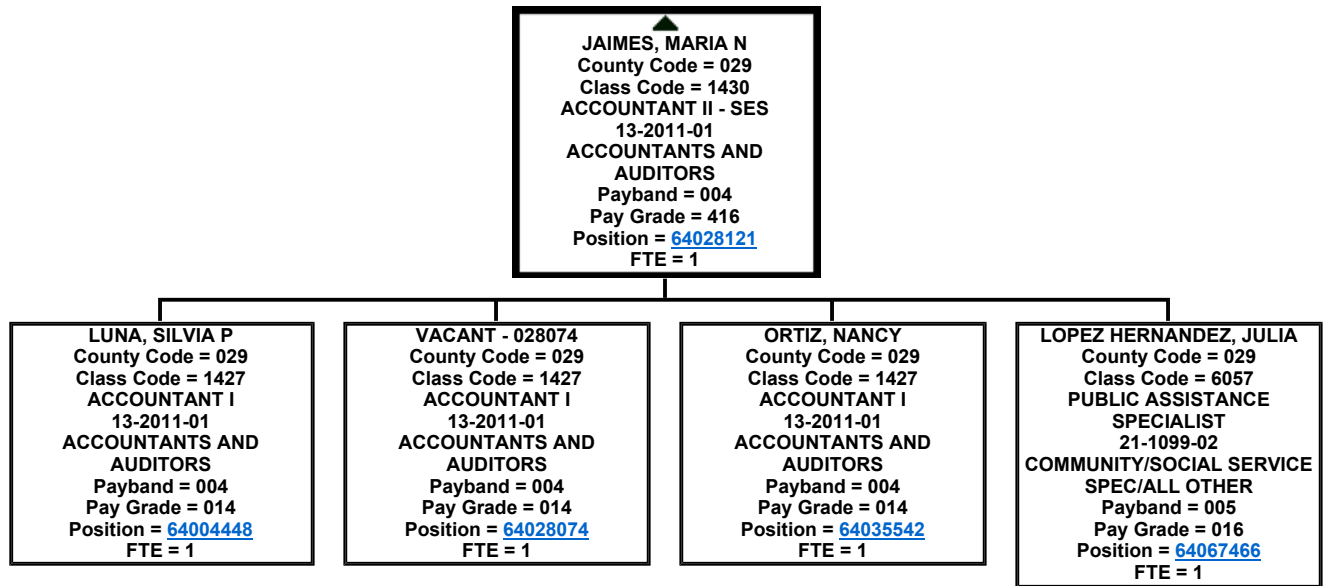
BALDASSARO, DODIE A
County Code = 029
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MEDICAL ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64066063](#)
FTE = 1

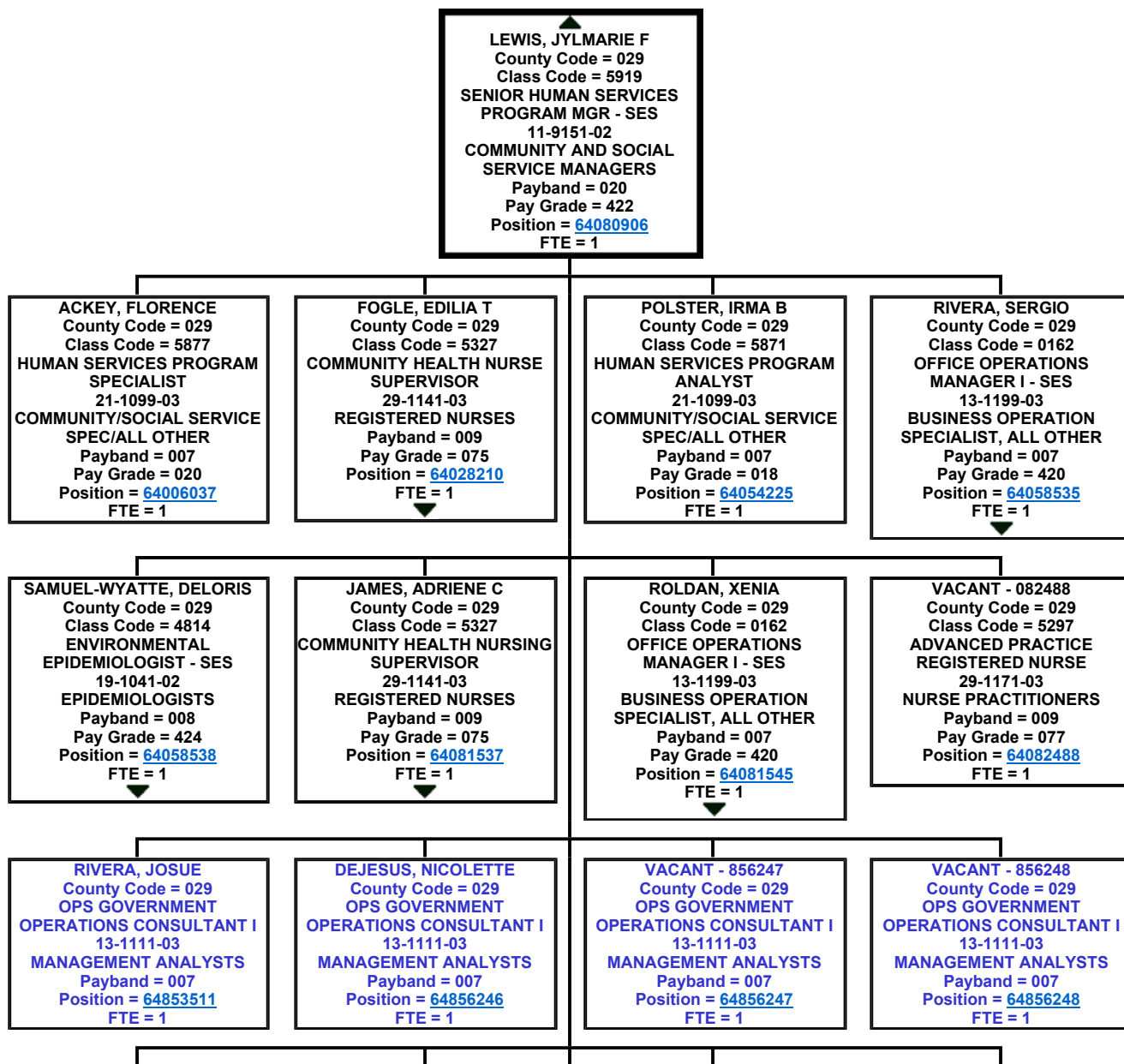
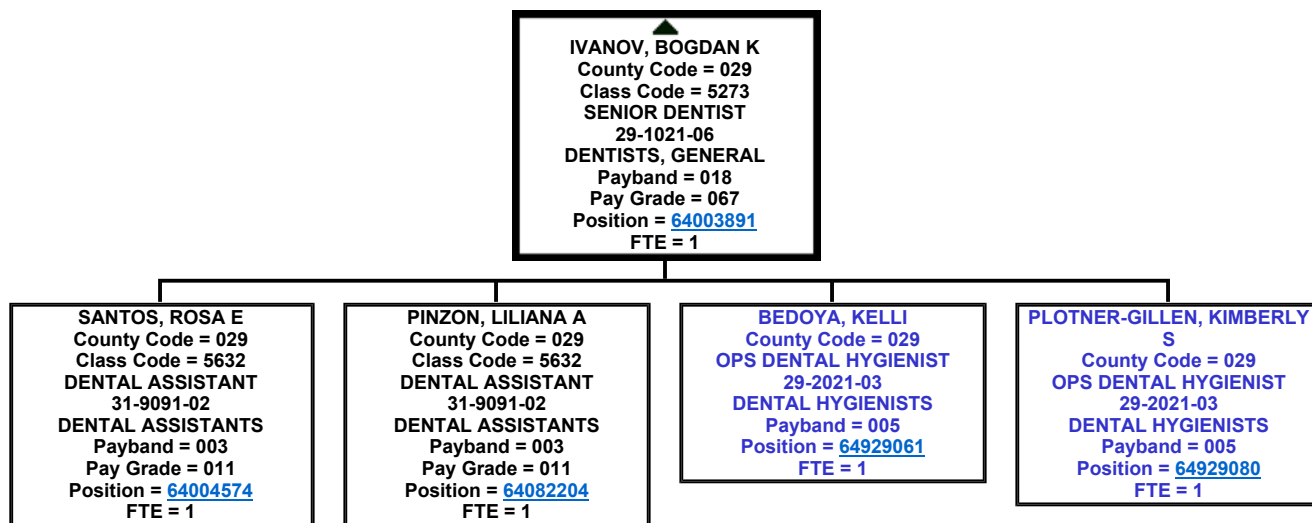
RODRIGUEZ OROZCO,
MELISSA
County Code = 029
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MEDICAL ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64080383](#)
FTE = 1

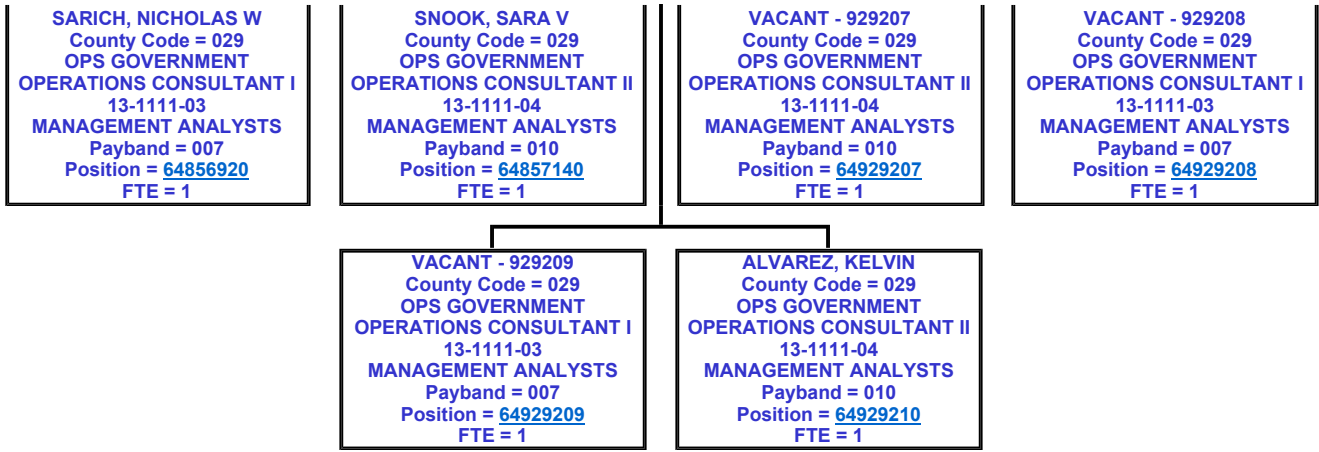


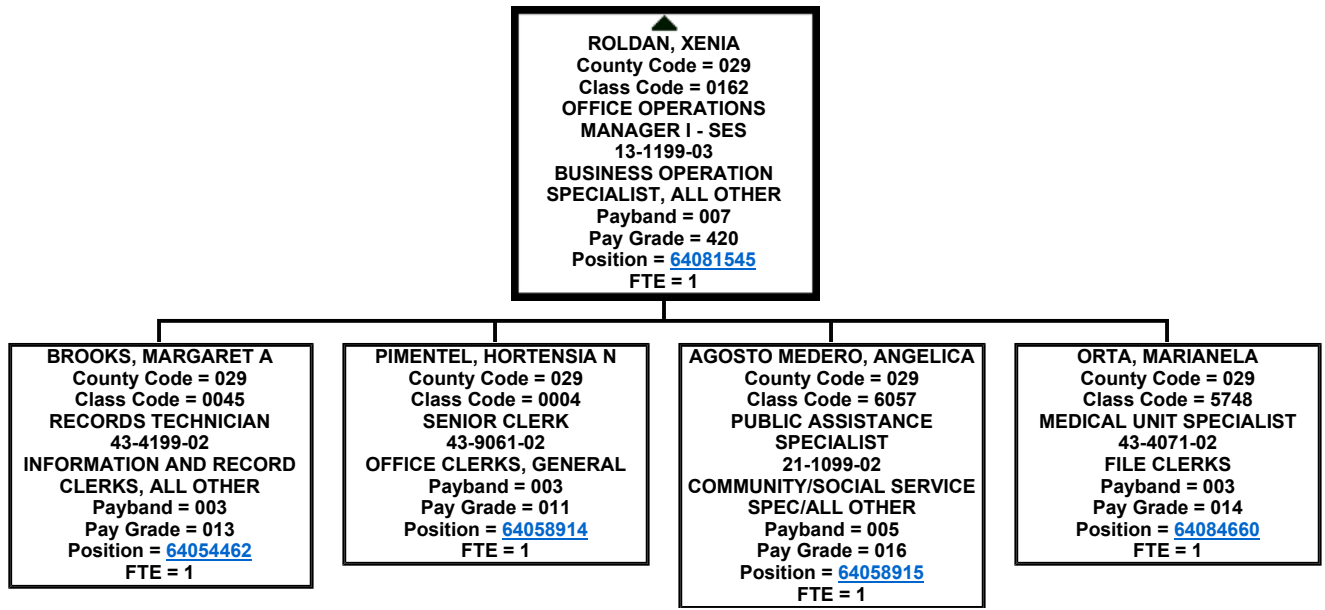


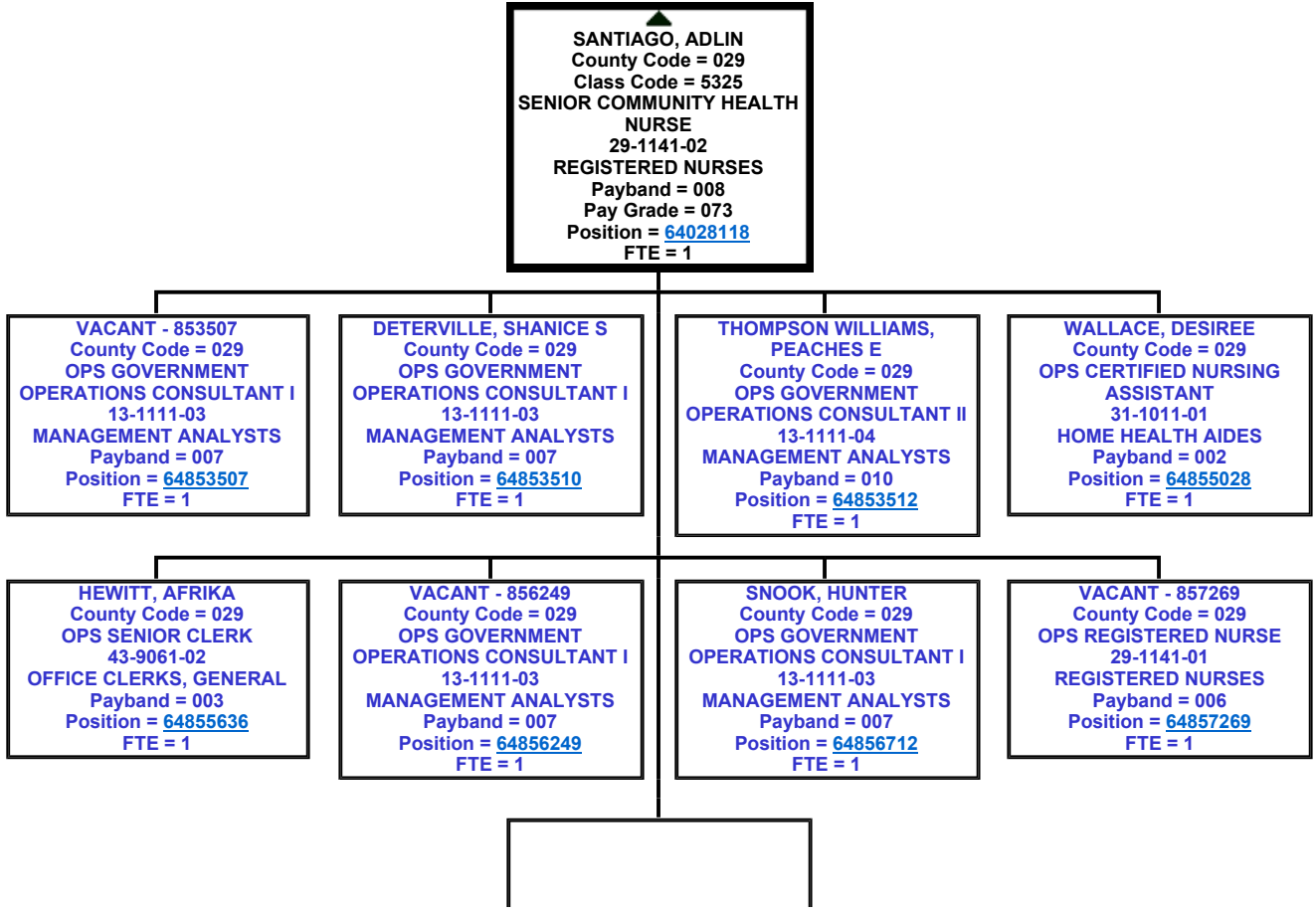
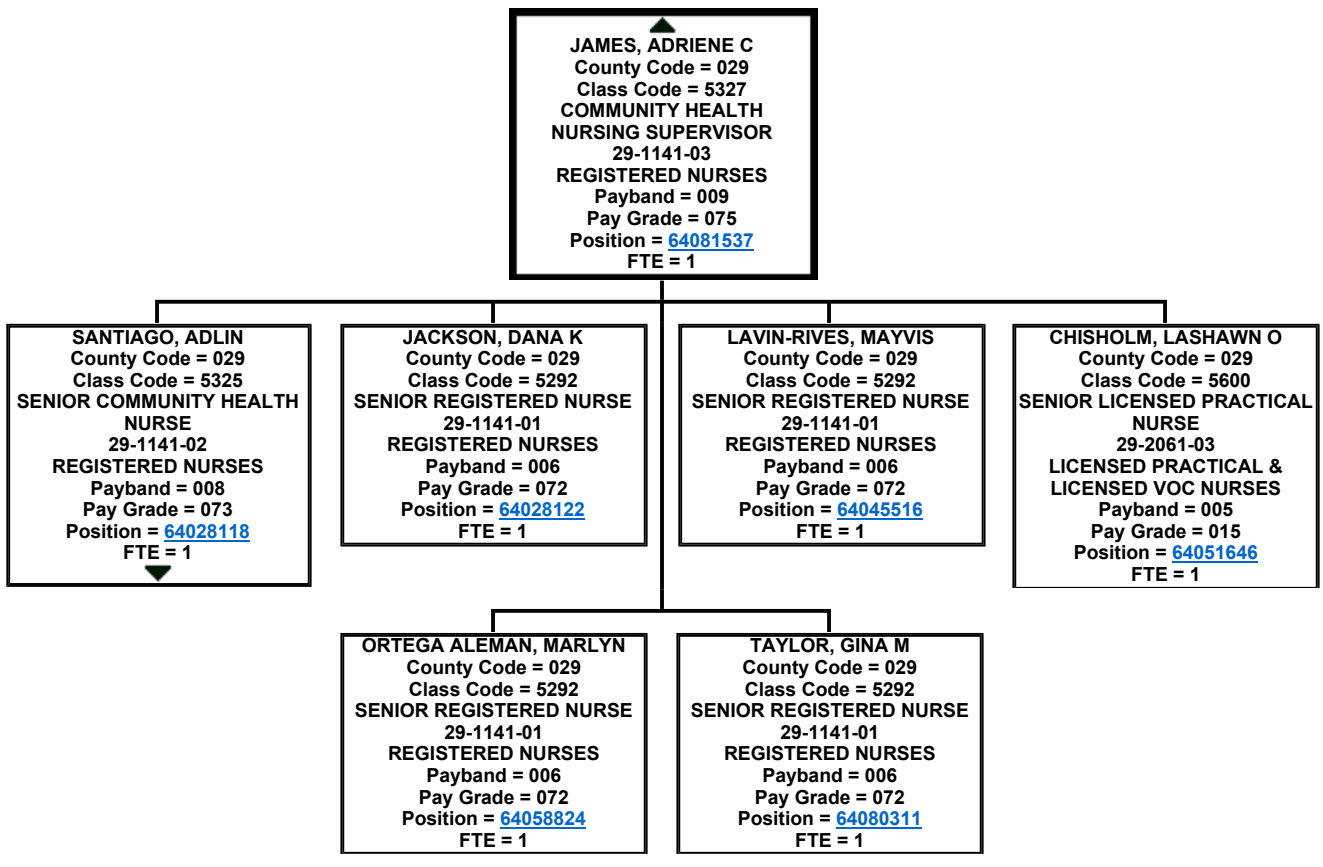




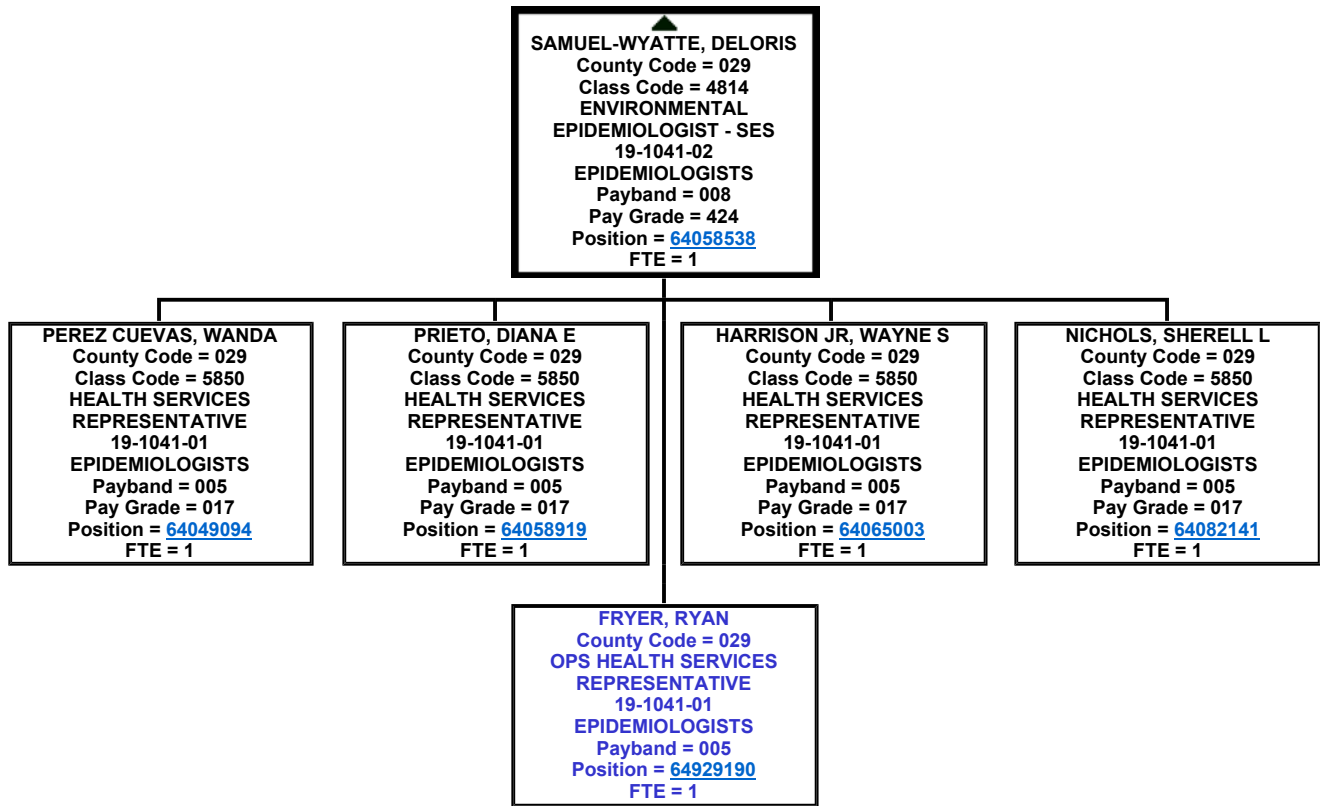


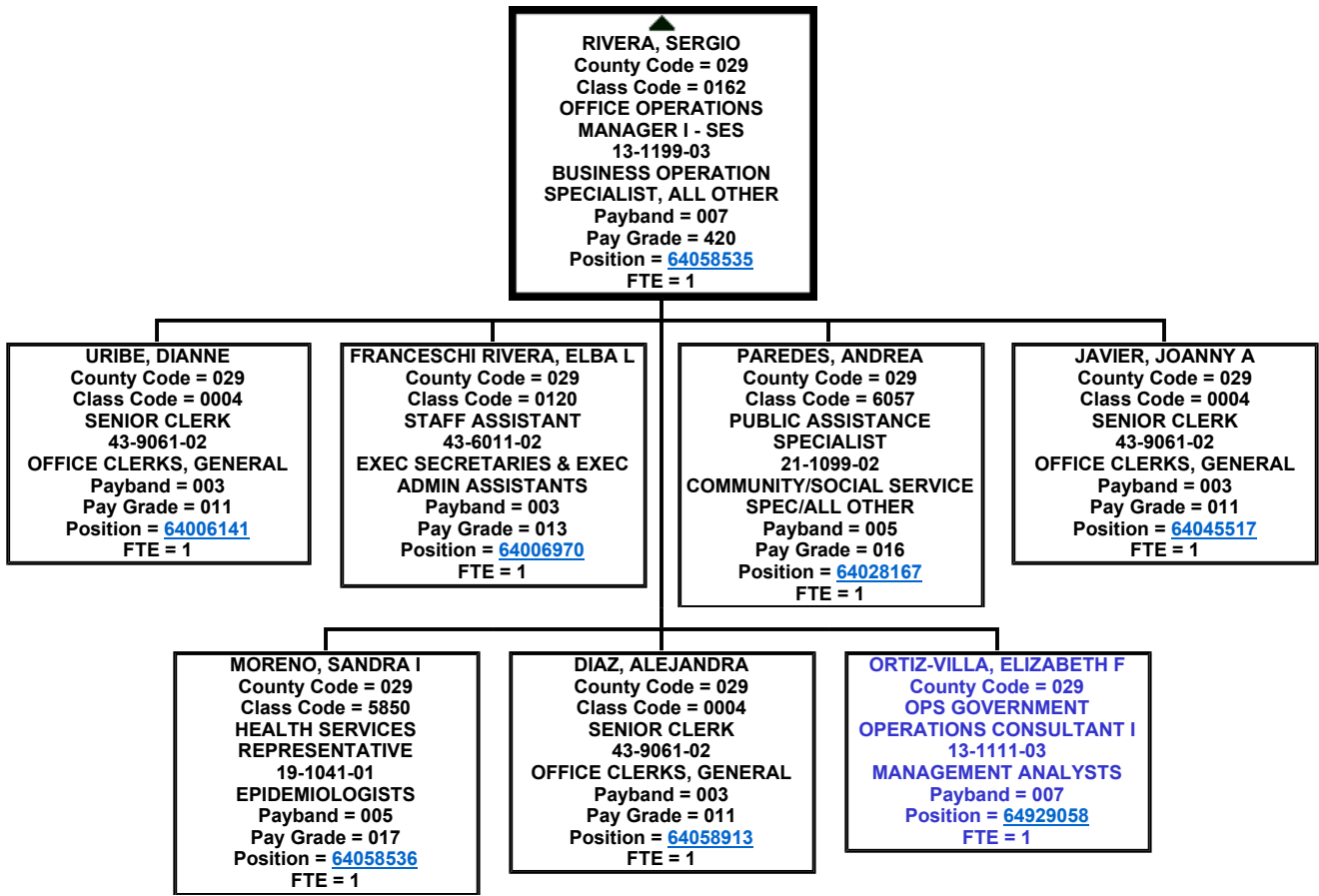


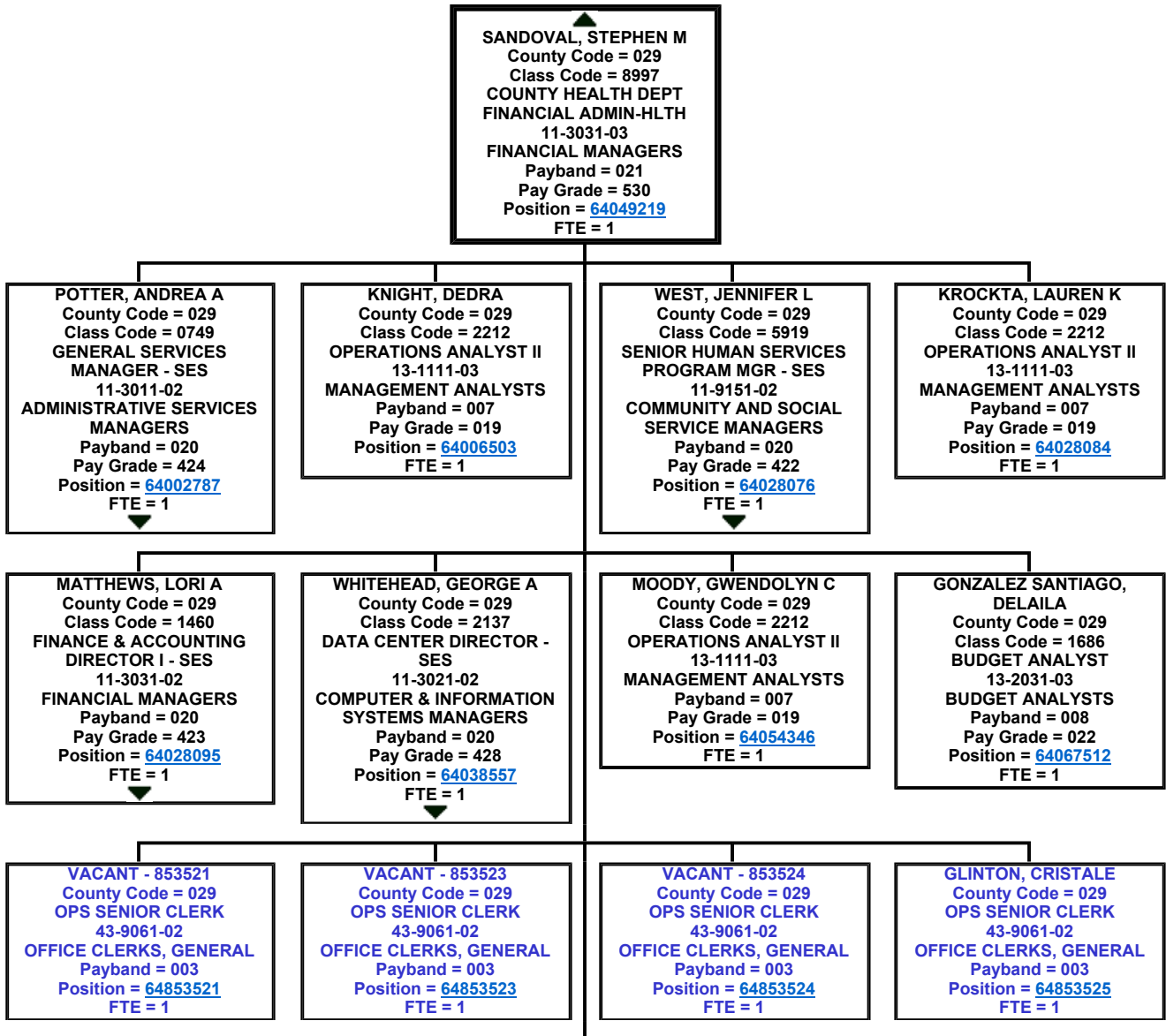
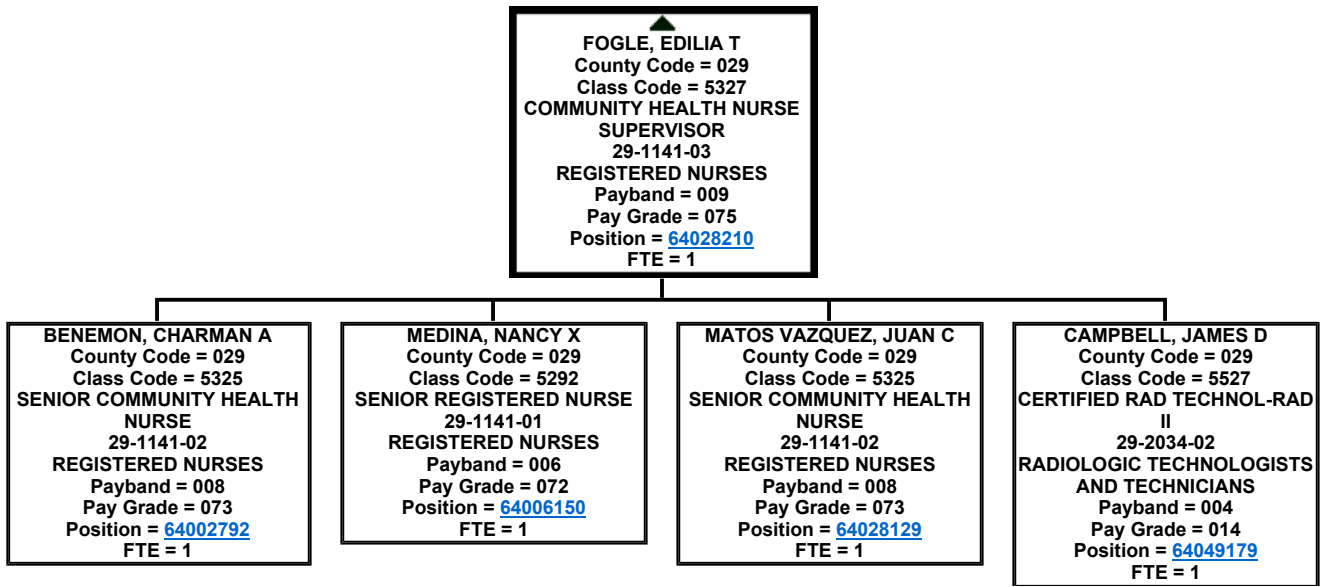




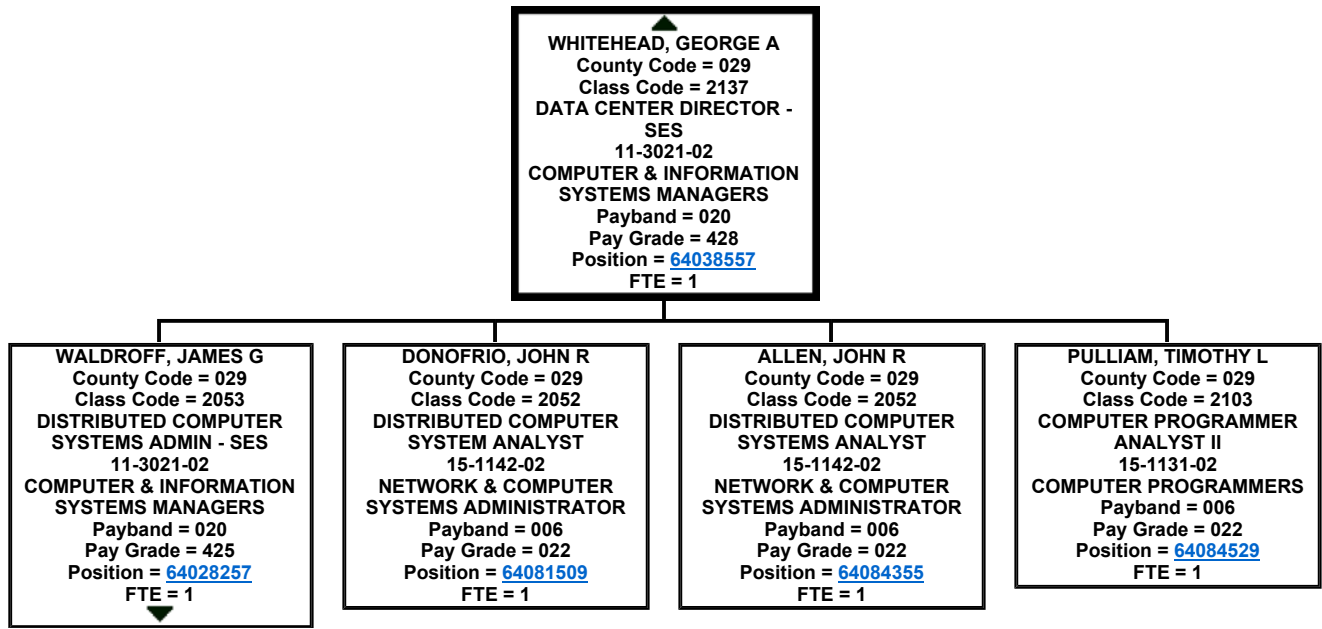
HOLLINGSWORTH, LISA D
County Code = 029
OPS CERTIFIED NURSING
ASSISTANT
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = 64929144
FTE = 1







VACANT - 929199
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = 64929199
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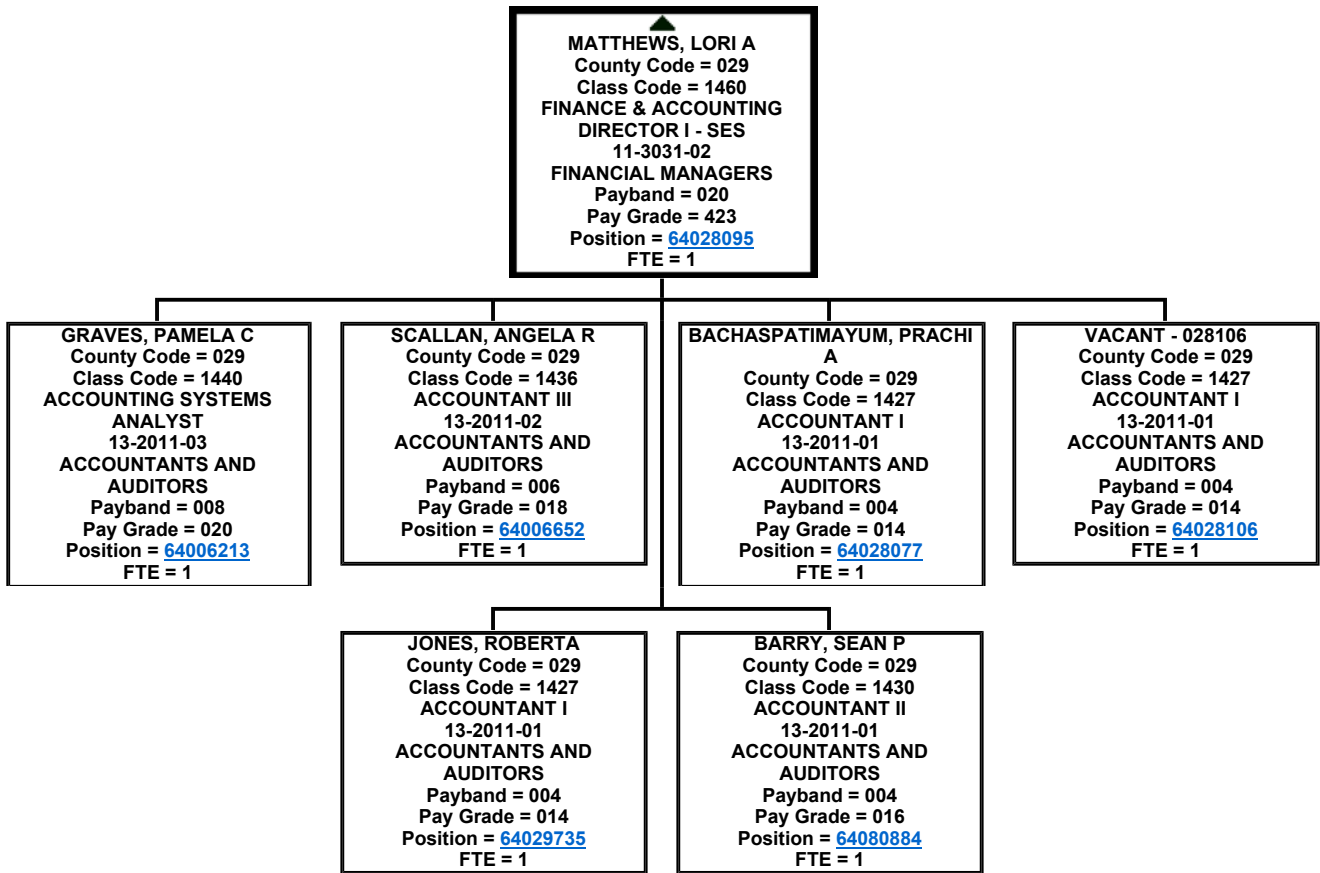
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WALDROFF, JAMES G
 County Code = 029
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 SYSTEMS ADMIN - SES**
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**COMPUTER & INFORMATION
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 FTE = 1

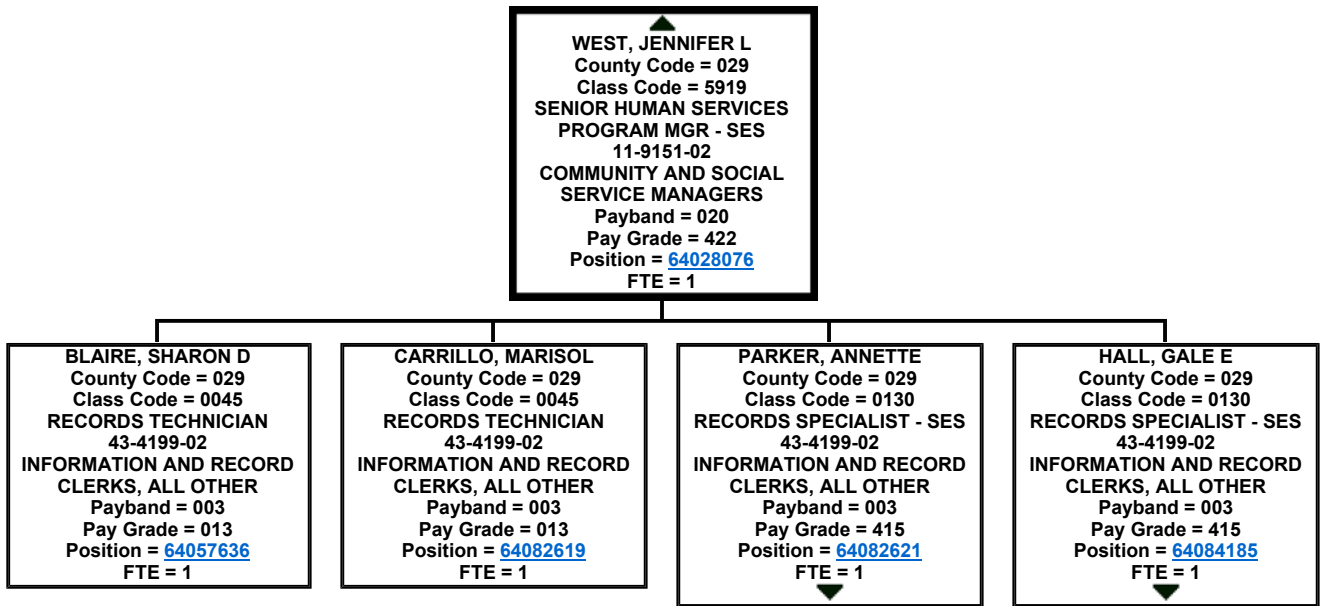
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 Class Code = 2050
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**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
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 Pay Grade = 020
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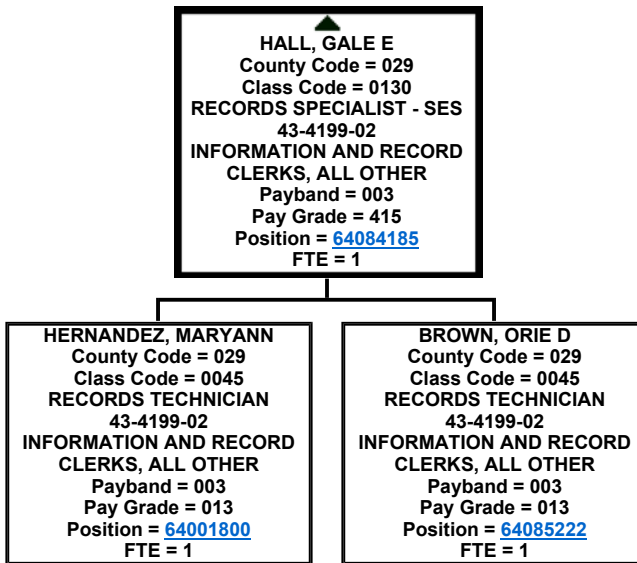
GILLEY, KEVIN M
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 Class Code = 2050
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**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
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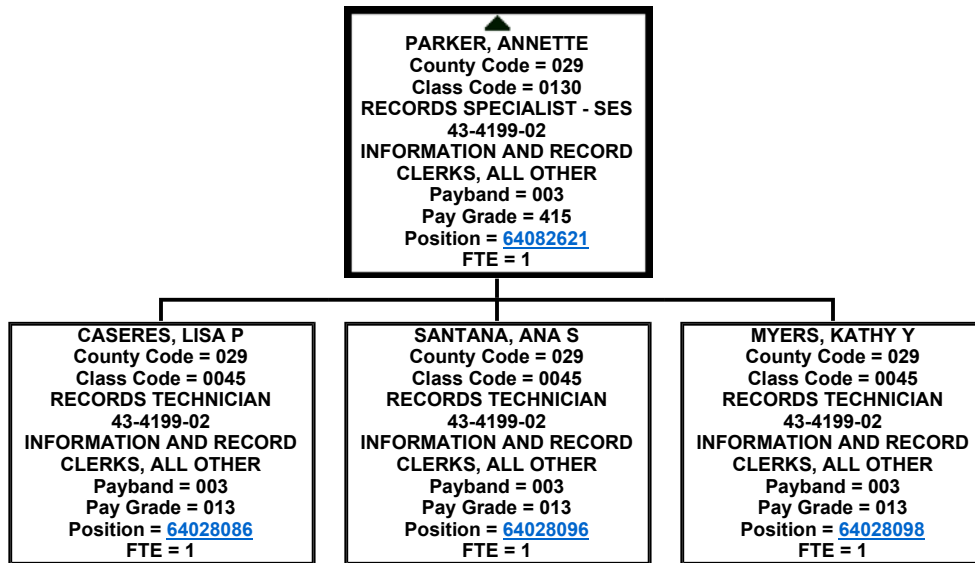
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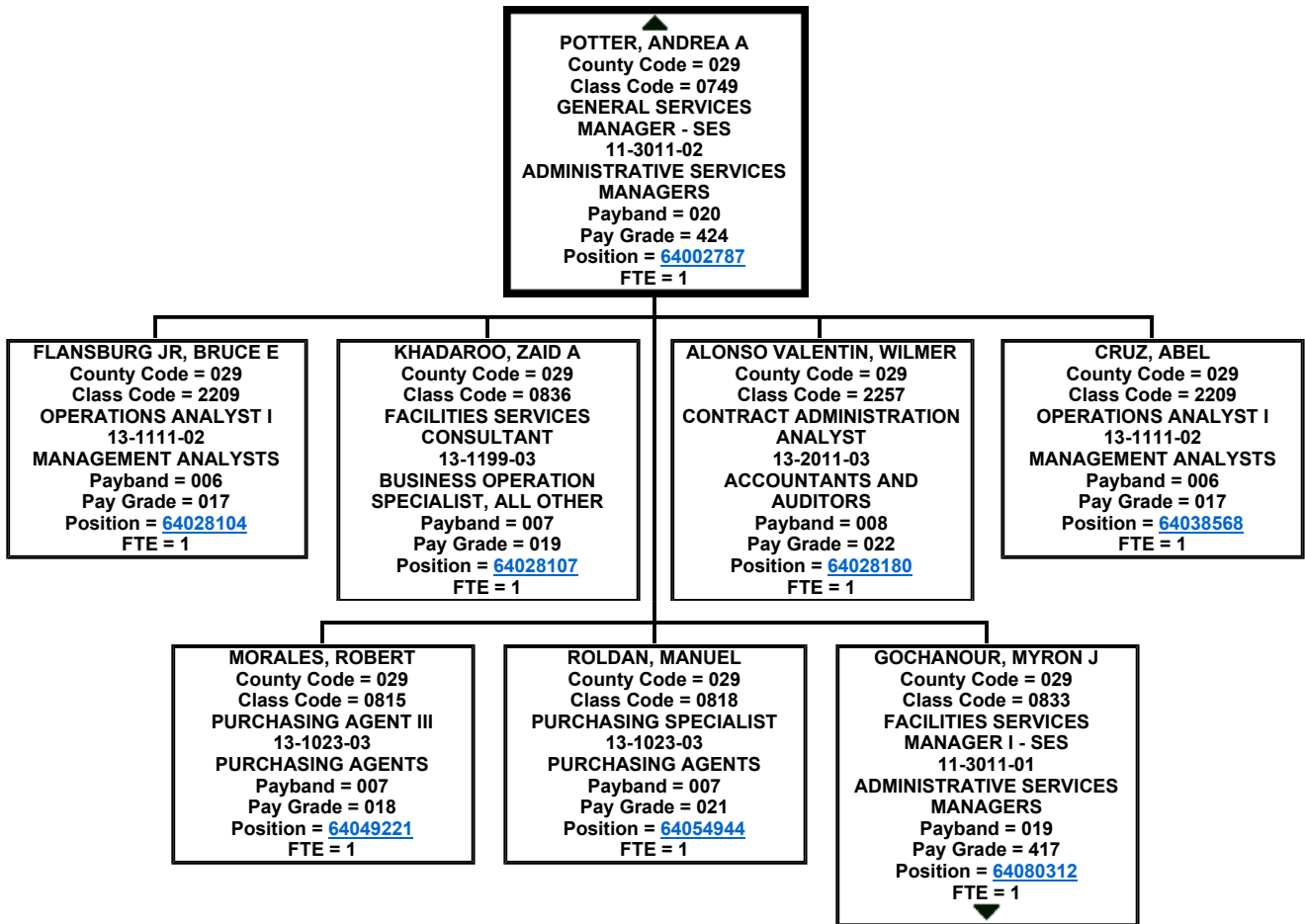
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**NETWORK & COMPUTER
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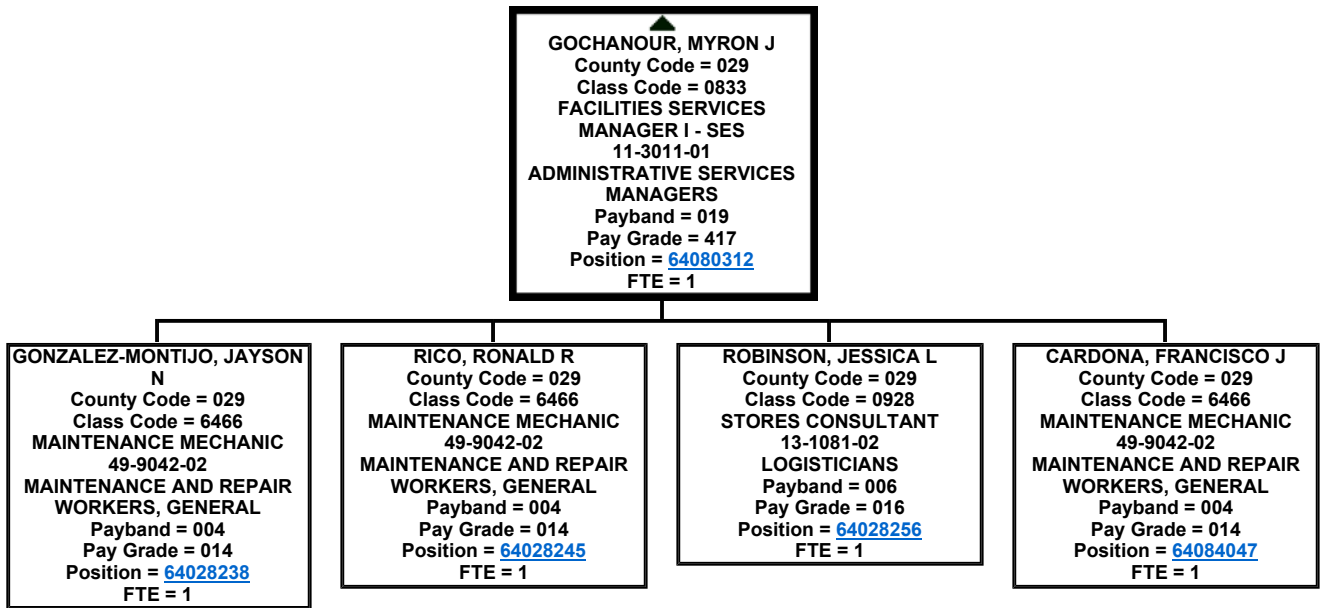


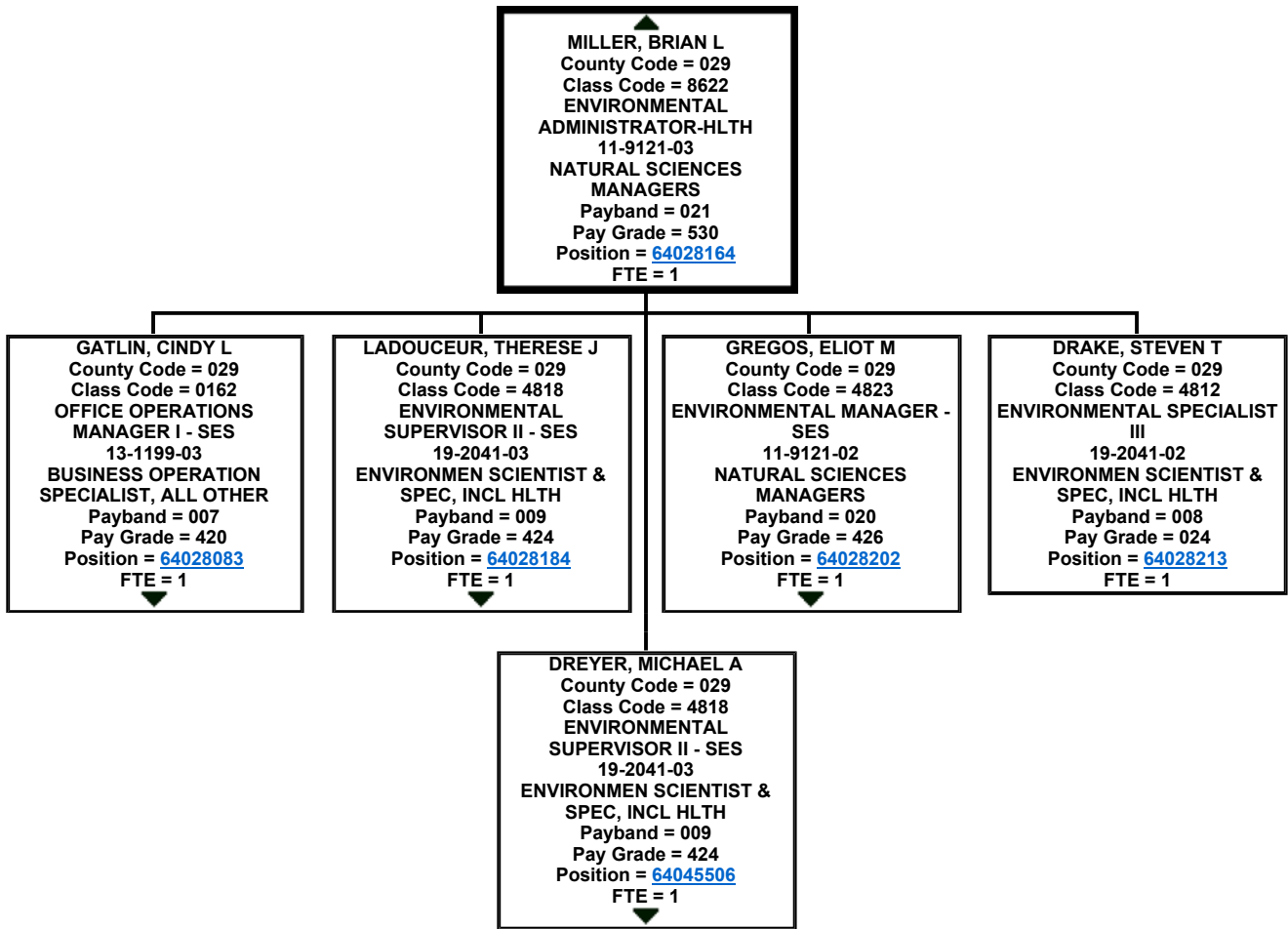


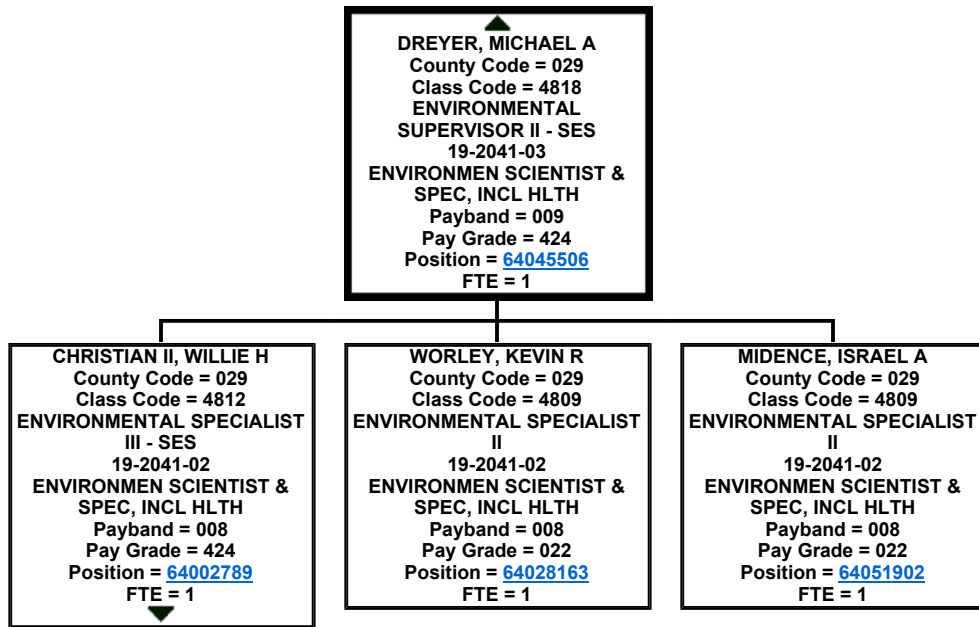












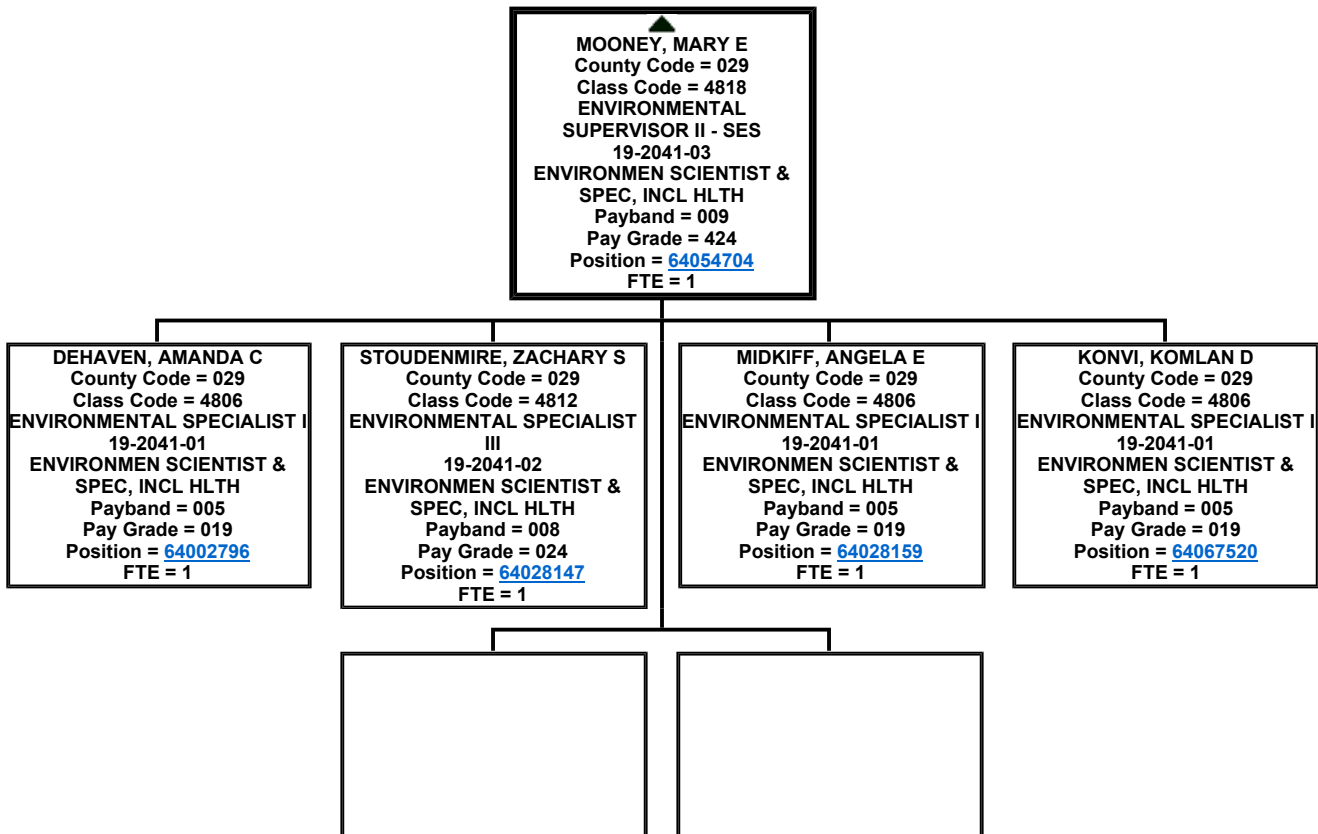
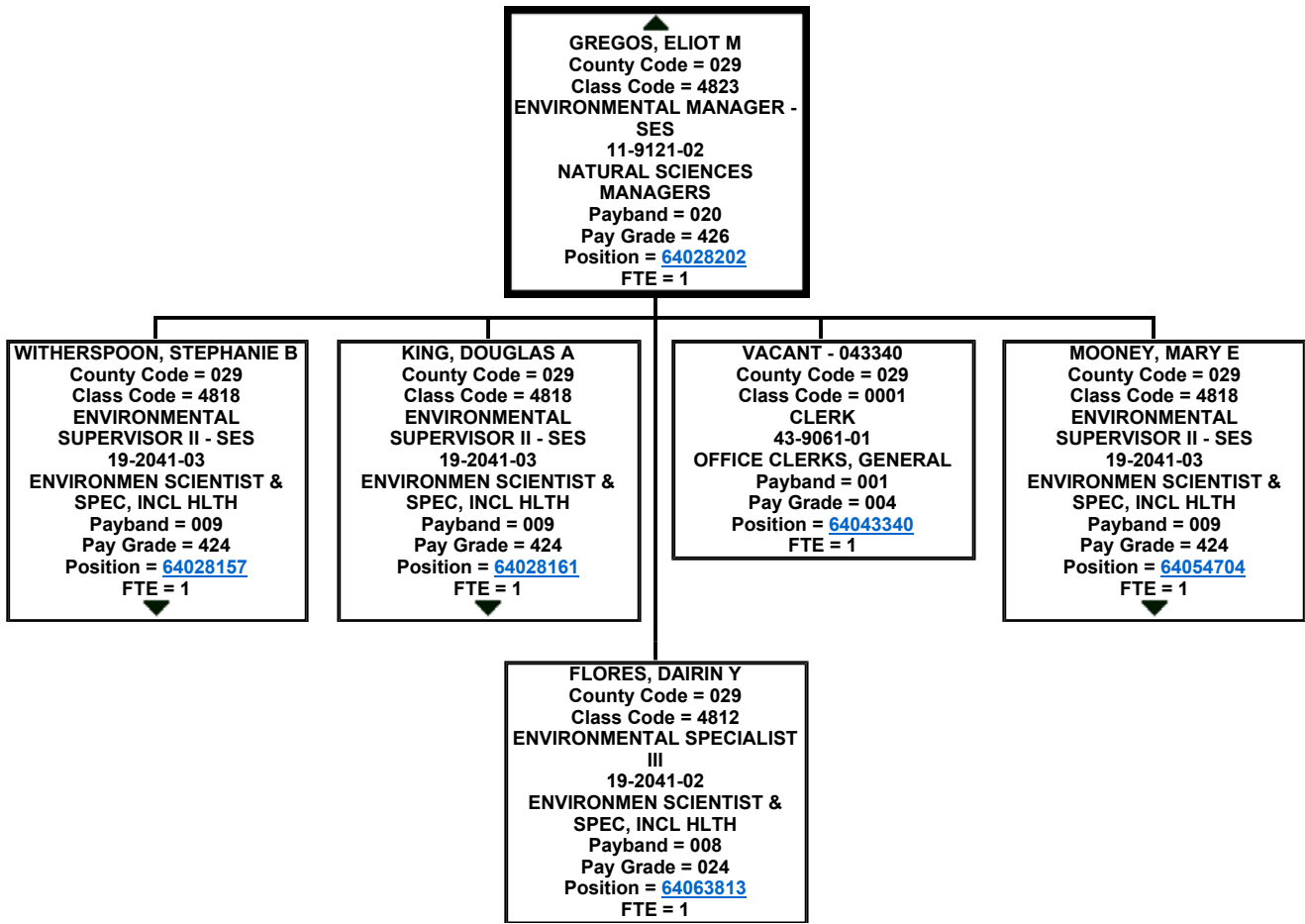
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 Class Code = 4812
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III - SES
 19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 424
 Position = [64002789](#)
 FTE = 1

KARMANN, RICHARD T
 County Code = 029
 Class Code = 4806
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 19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64006360](#)
 FTE = 1

ALBRIGHT, LINDSAY B
 County Code = 029
 Class Code = 4806
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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 Pay Grade = 019
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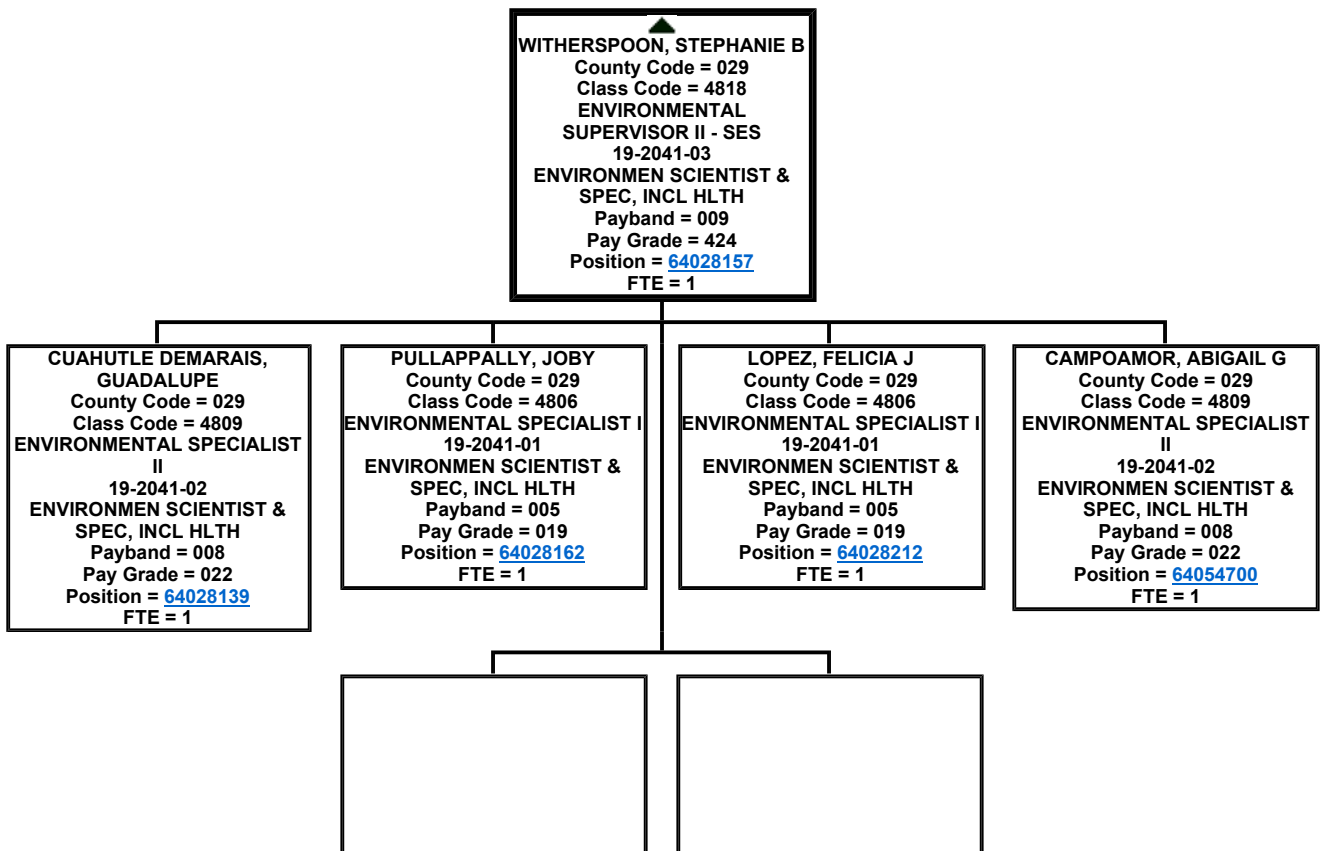
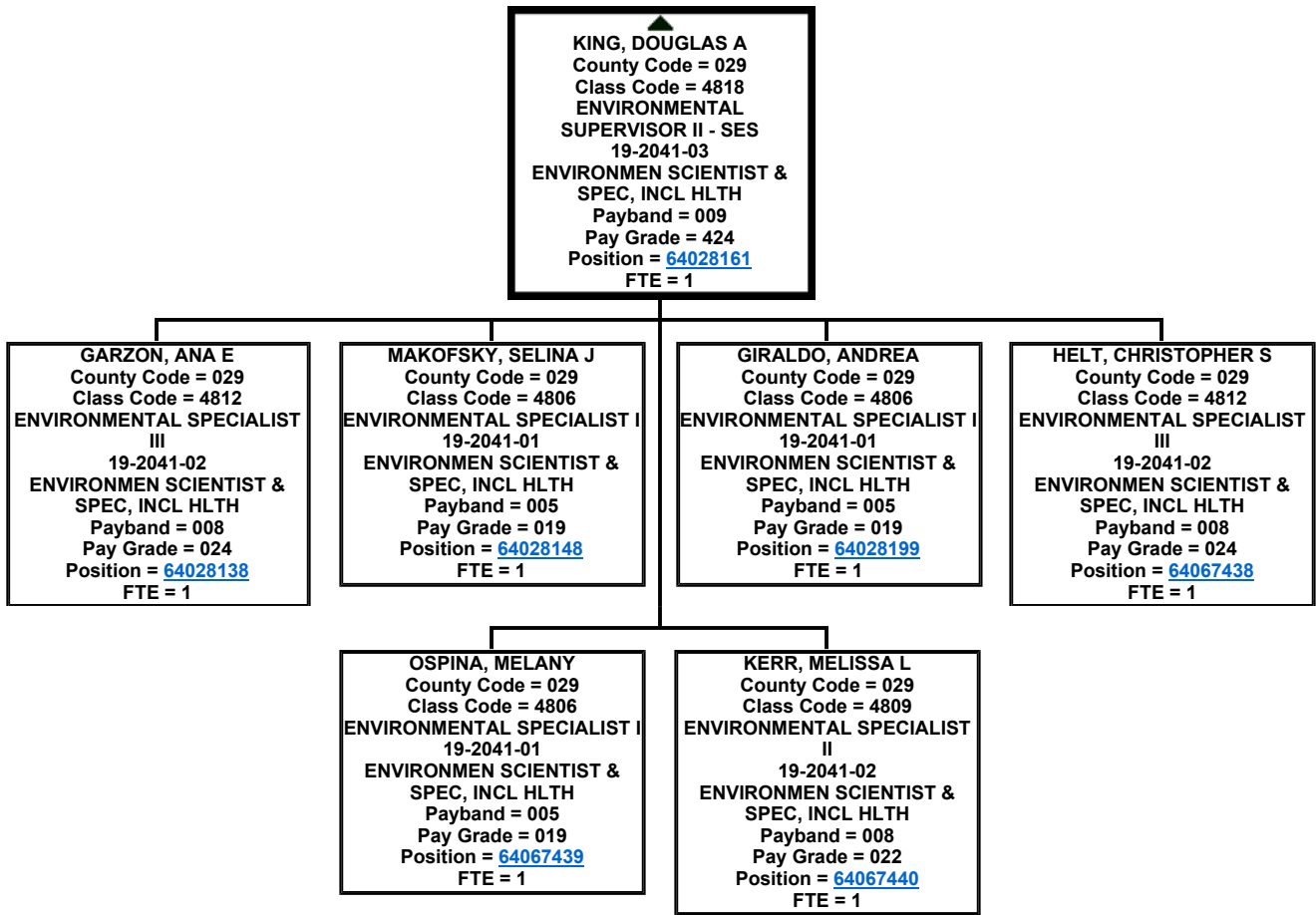
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II
 19-2041-02
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 Position = [64054703](#)
 FTE = 1

OLIVERAS, JENNY L
 County Code = 029
 Class Code = 4806
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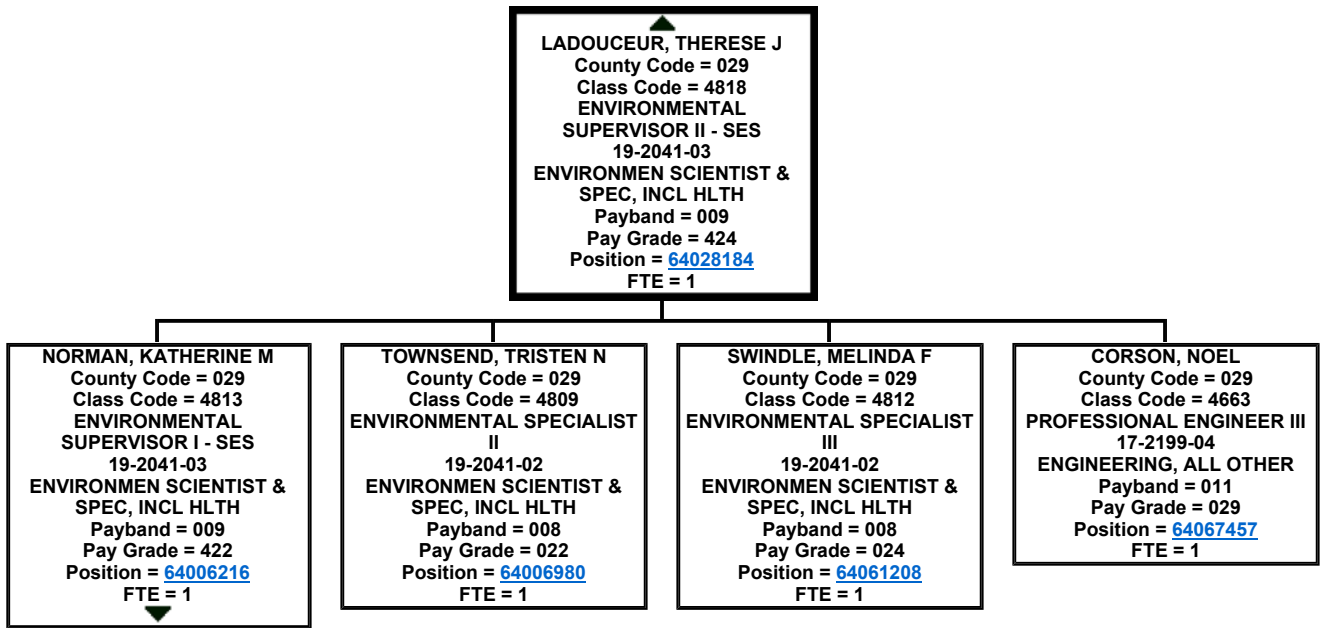
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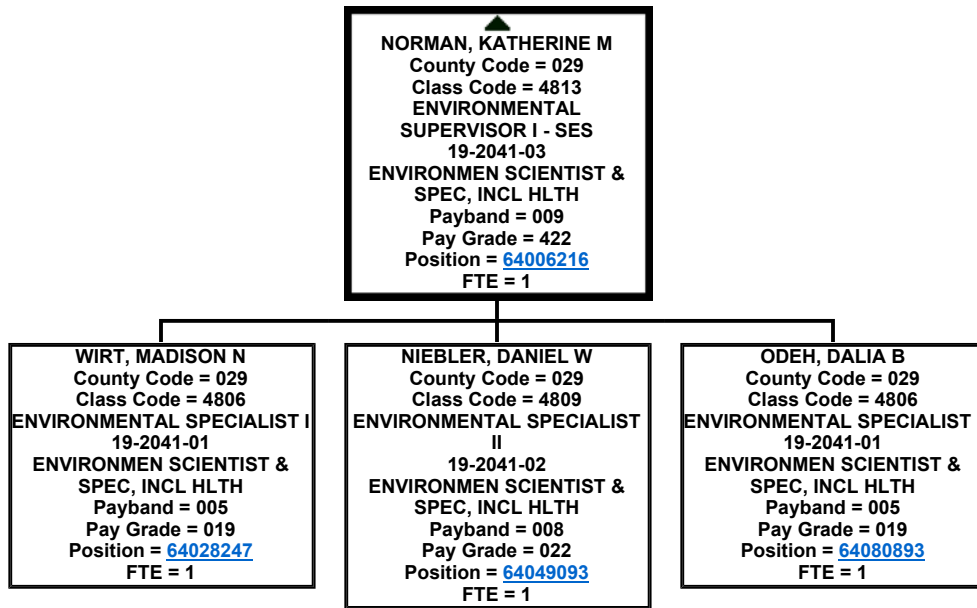
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OPS ENVIRONMENTAL HEALTH
SPECIALIST
19-4091-02
ENVIRON SCIENCE/PROTECT
TECH, INCL HLTH
Payband = 005
Position = [64929136](#)
FTE = 1

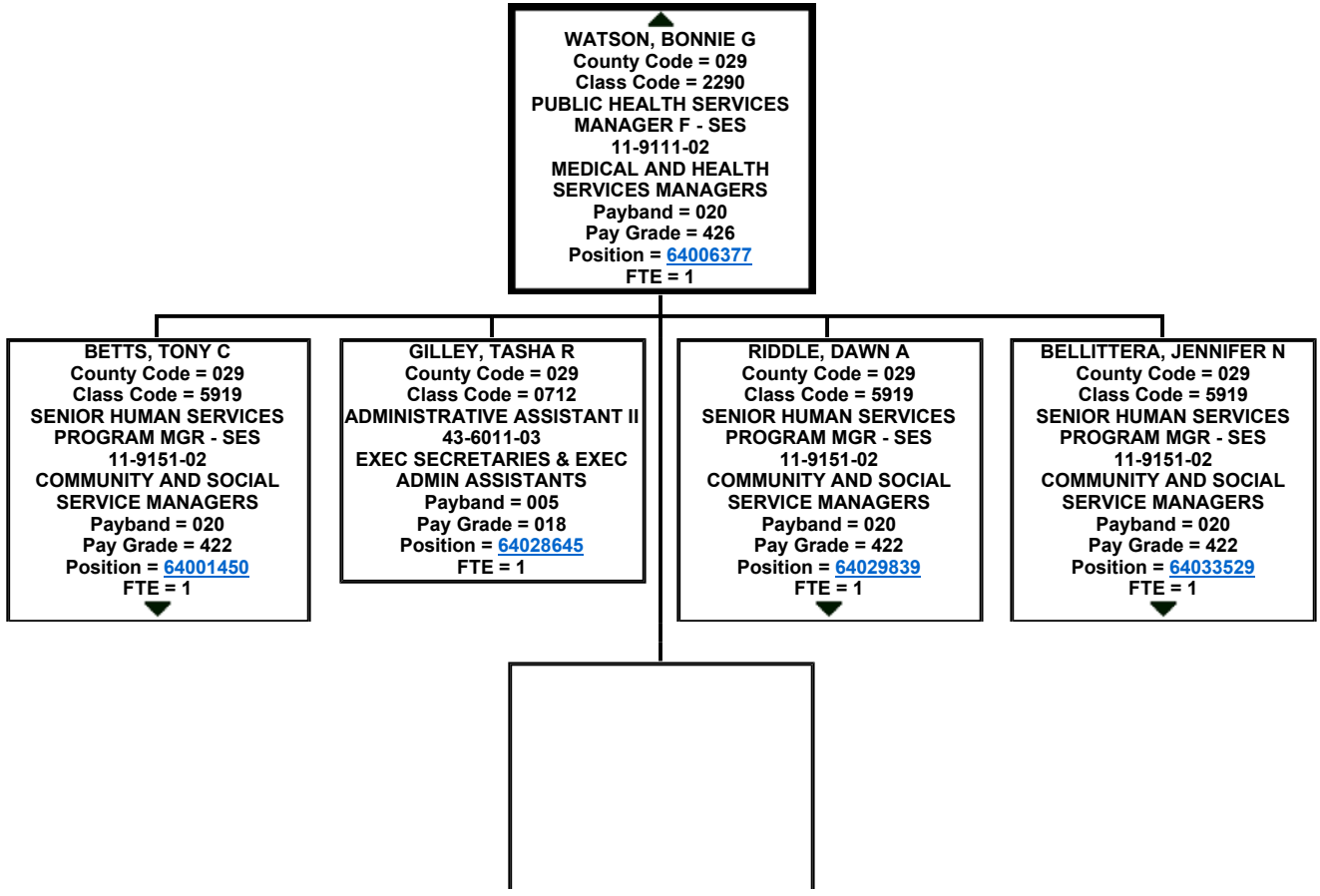
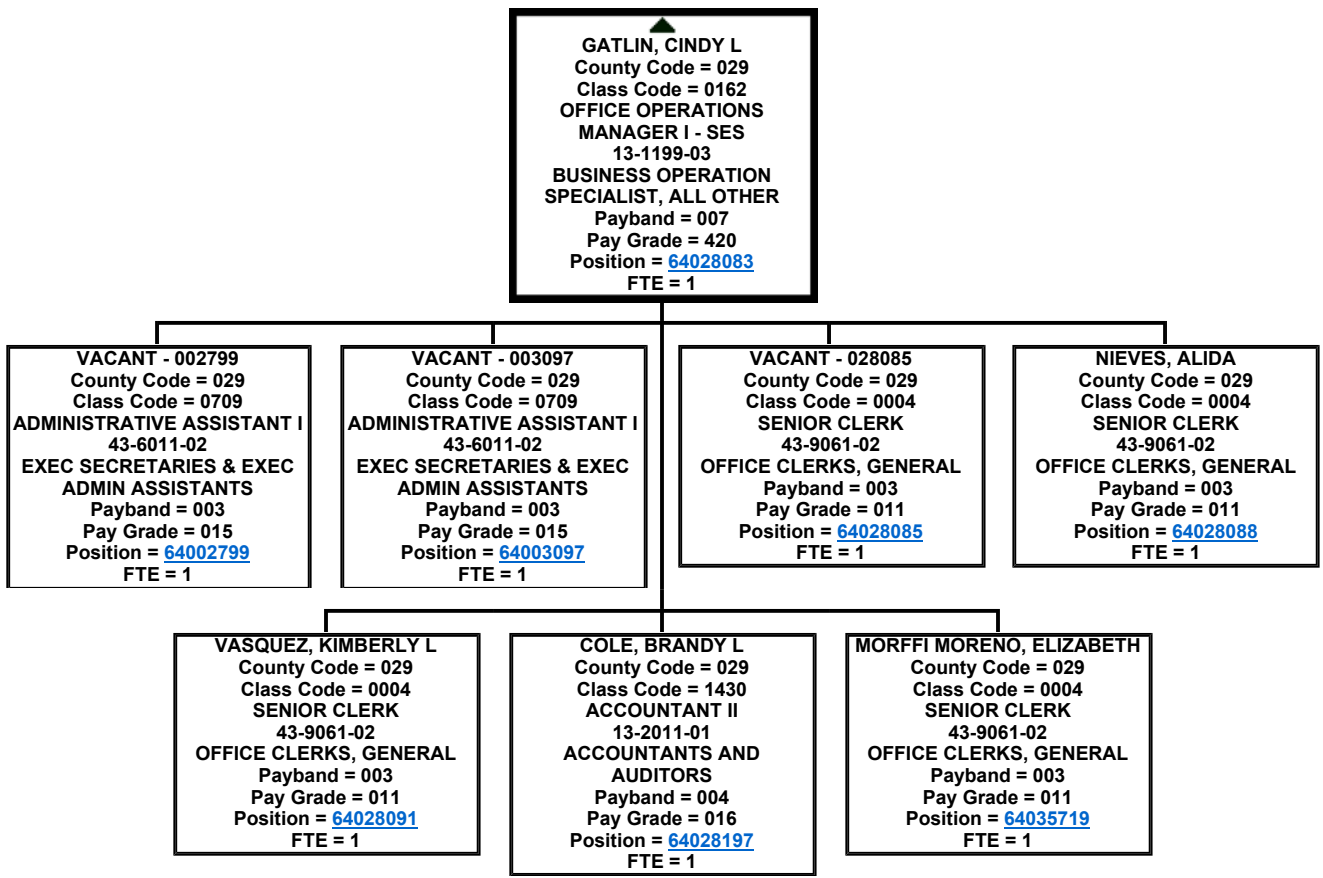


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Class Code = 4812
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SPEC, INCL HLTH
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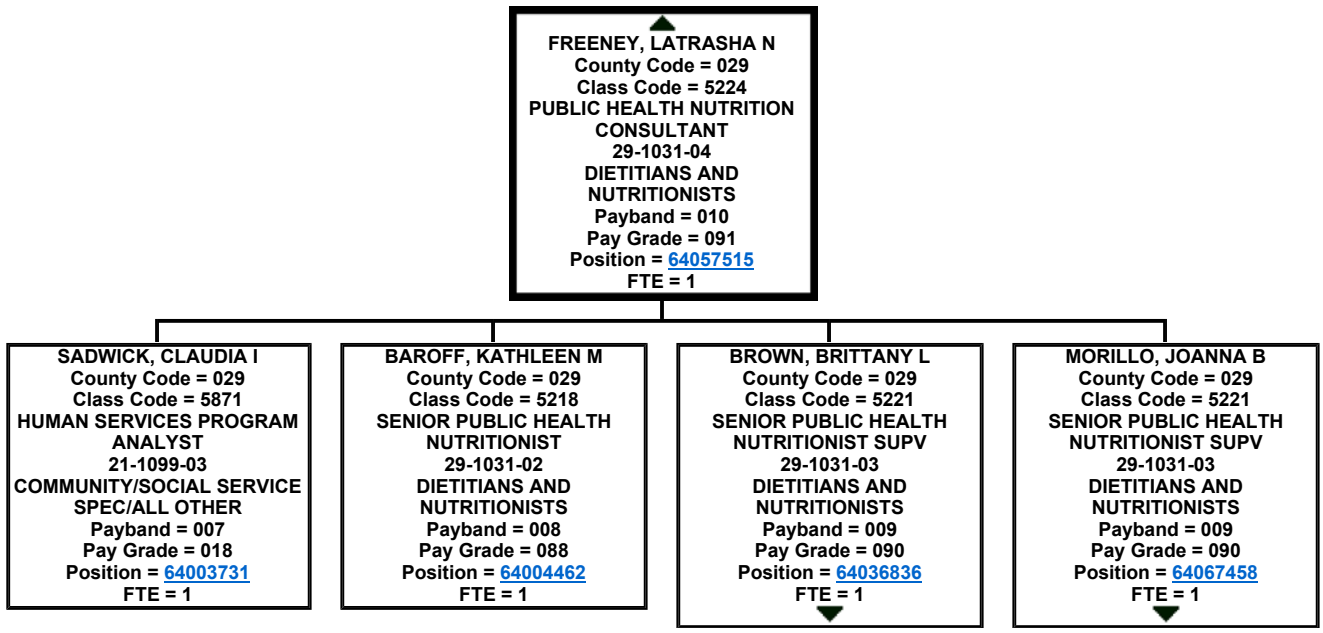
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County Code = 029
Class Code = 4806
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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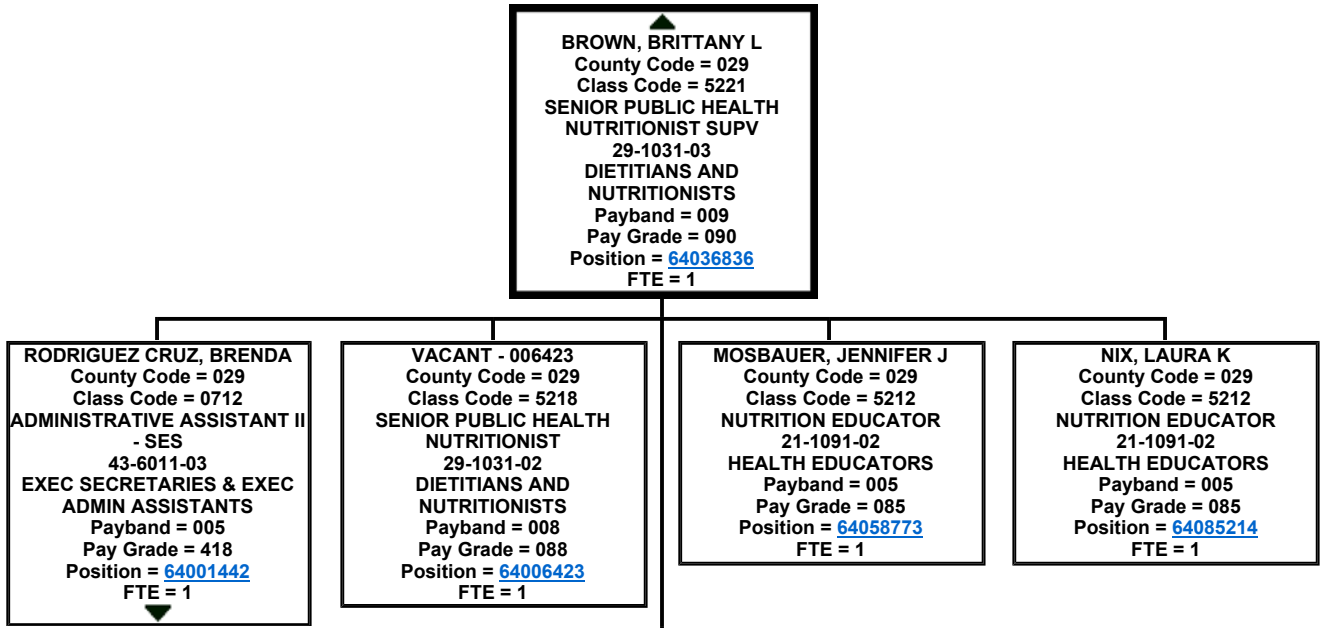
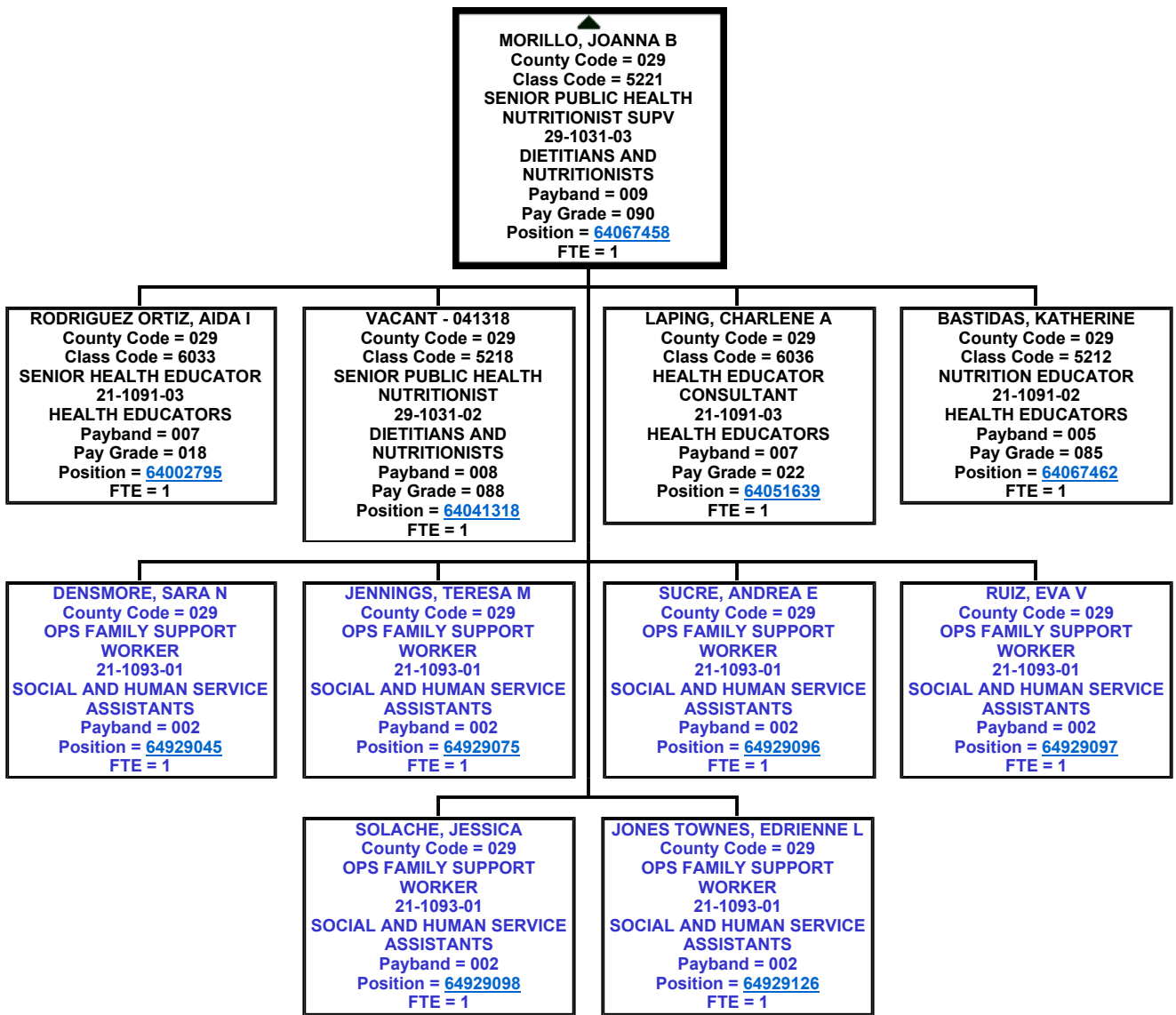






FREENEY, LATRASHA N
County Code = 029
Class Code = 5224
PUBLIC HEALTH NUTRITION
CONSULTANT
29-1031-04
DIETITIANS AND
NUTRITIONISTS
Payband = 010
Pay Grade = 091
Position = [64057515](#)
FTE = 1





VACANT - 929134
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HEALTH EDUCATORS
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Position = 64929134
FTE = 1

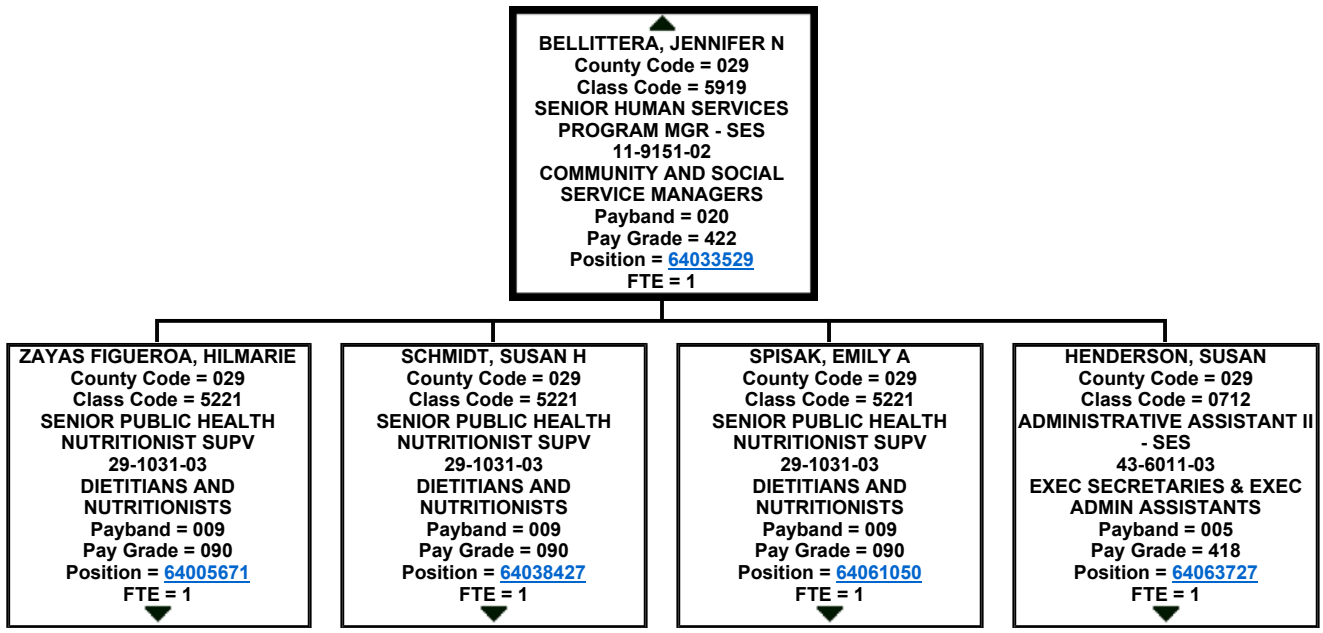
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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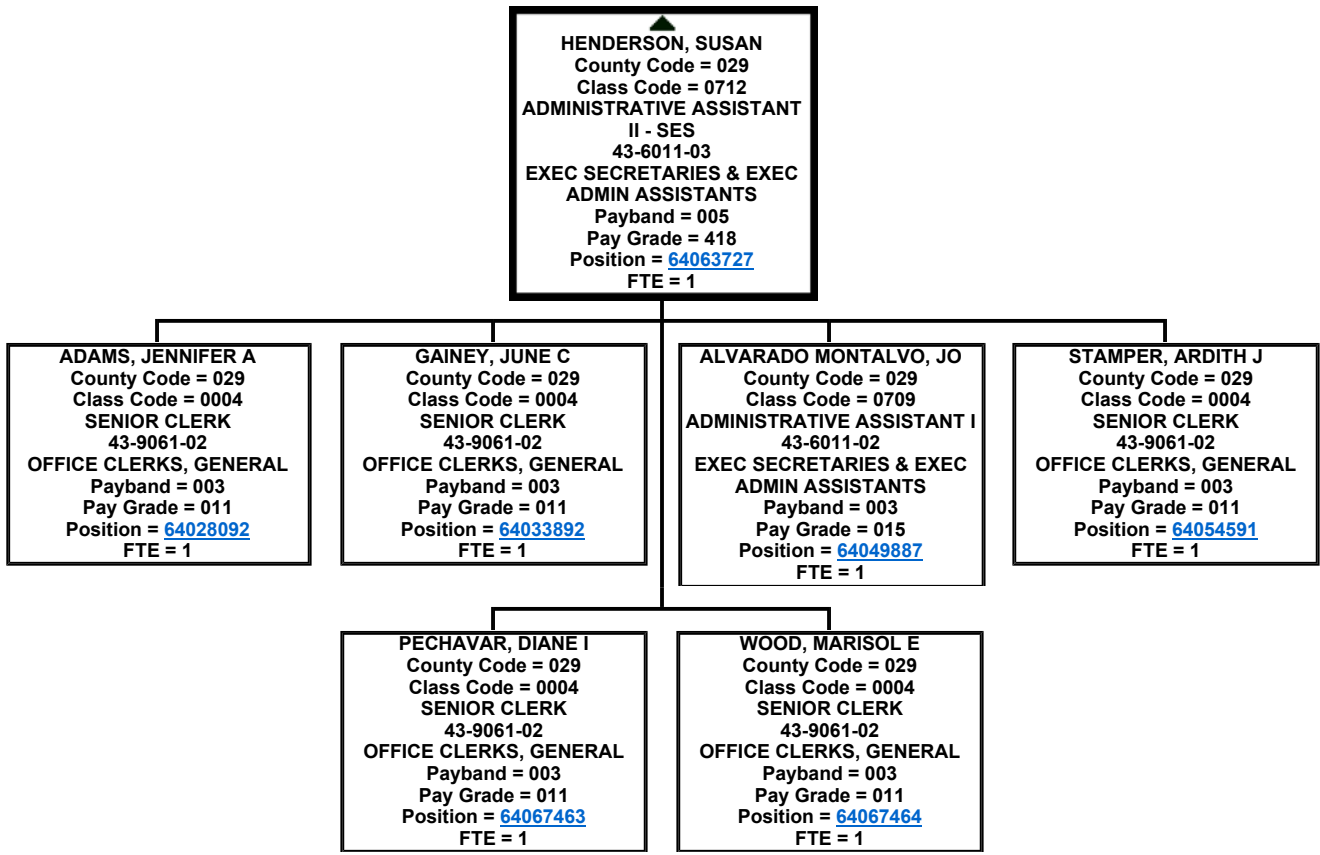
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HOME HEALTH AIDES
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 Pay Grade = 013
 Position = [64028254](#)
 FTE = 1

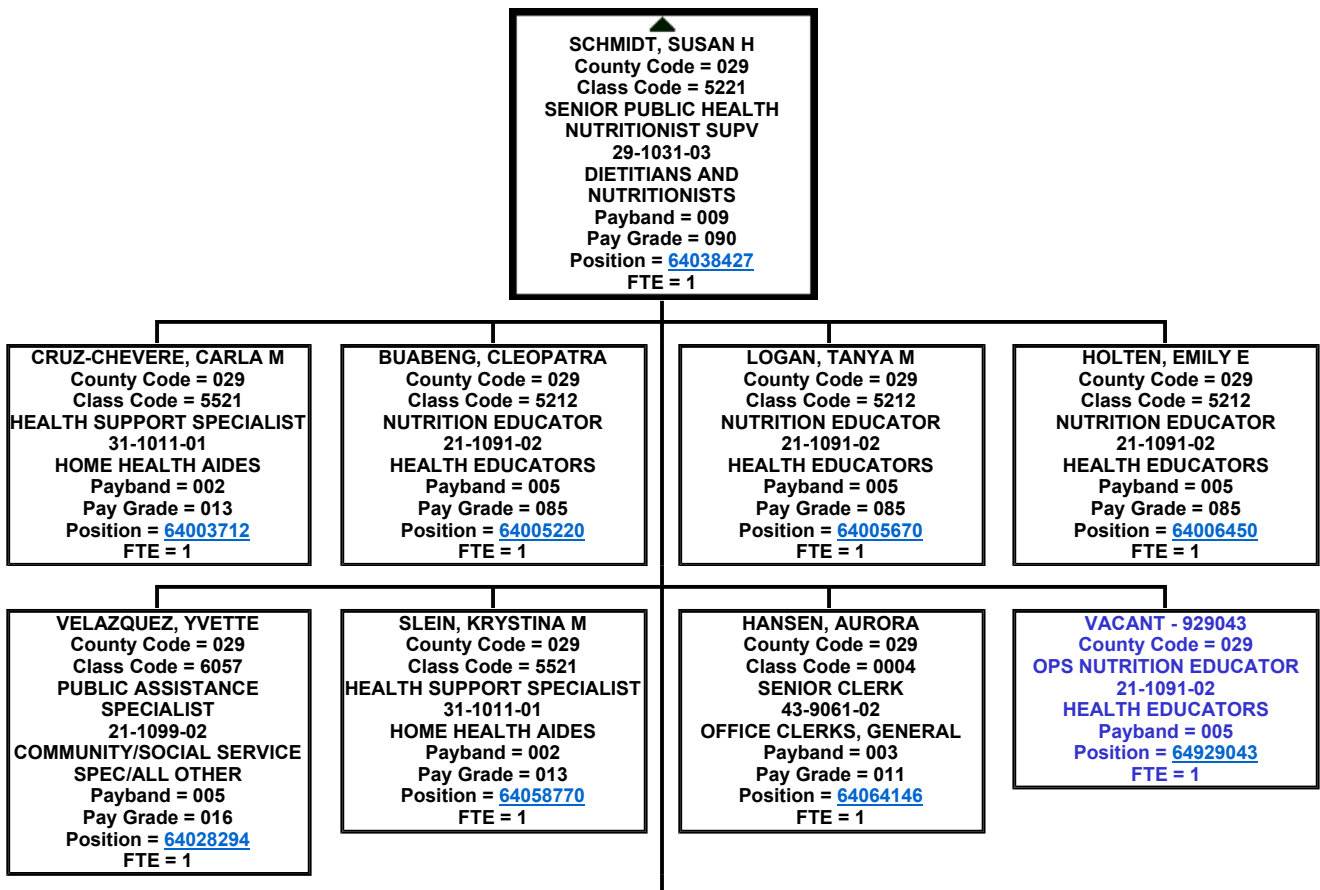
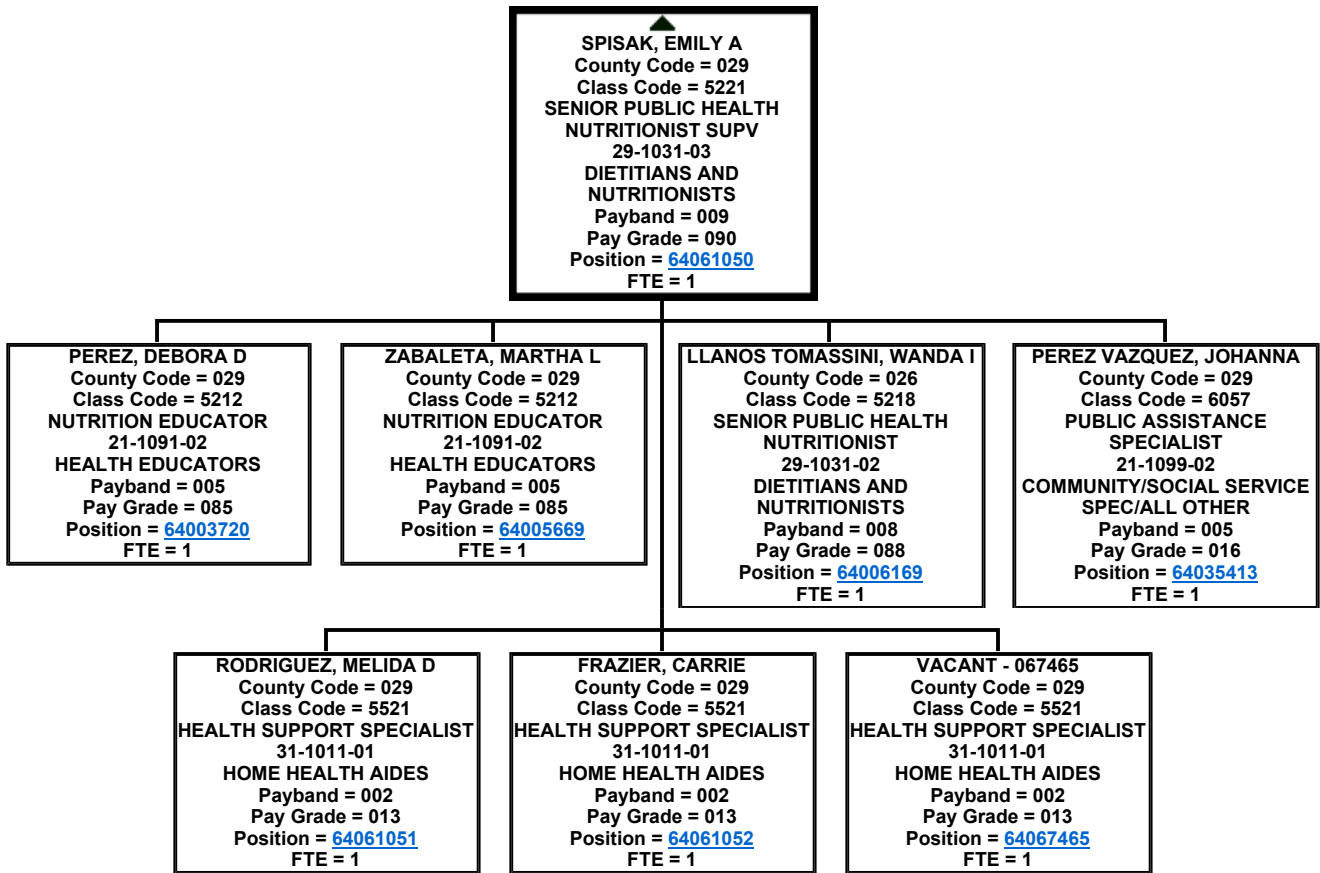
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 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64036838](#)
 FTE = 1

VACANT - 063728
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HOME HEALTH AIDES
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 Pay Grade = 013
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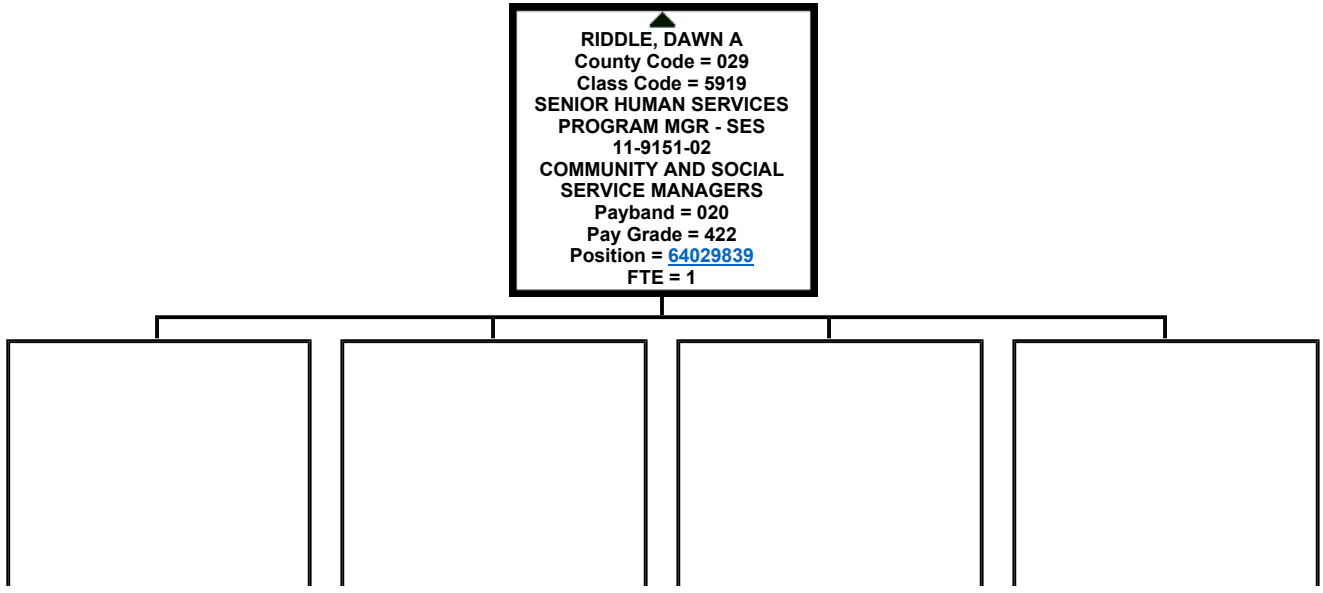
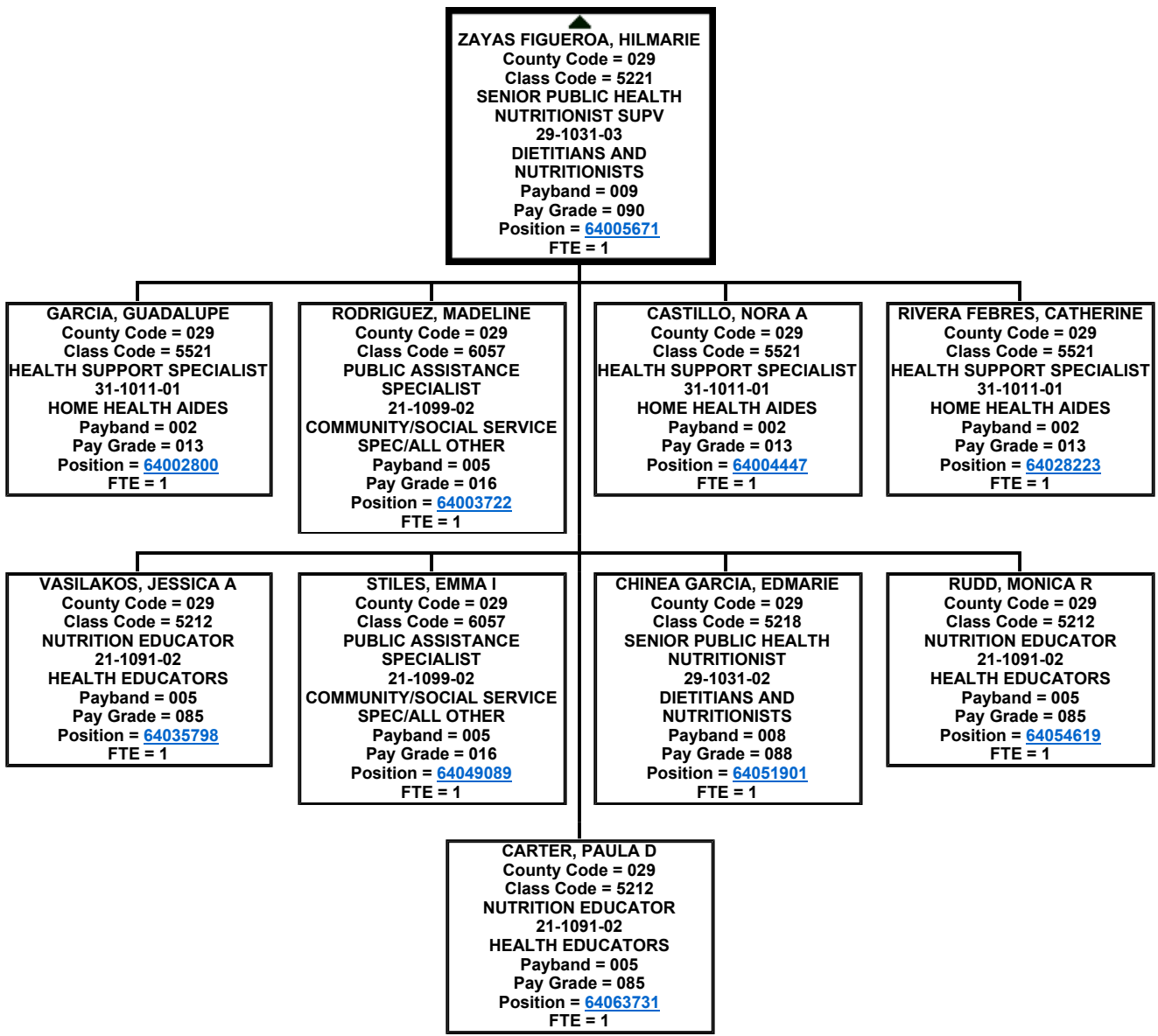
LEONARD, LASONIA D
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 Class Code = 6057
PUBLIC ASSISTANCE
SPECIALIST
 21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 005
 Pay Grade = 016
 Position = [64067460](#)
 FTE = 1







OJEDA, CLARIBEL F
County Code = 029
PUBLIC HEALTH NUTRITIONIST
- OPS
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = 64929122
FTE = 1



ROSS, STEPHANIE M
County Code = 029
Class Code = 5221
SENIOR PUBLIC HEALTH
NUTRITIONIST SUPV
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DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 090
Position = [64006424](#)
FTE = 1



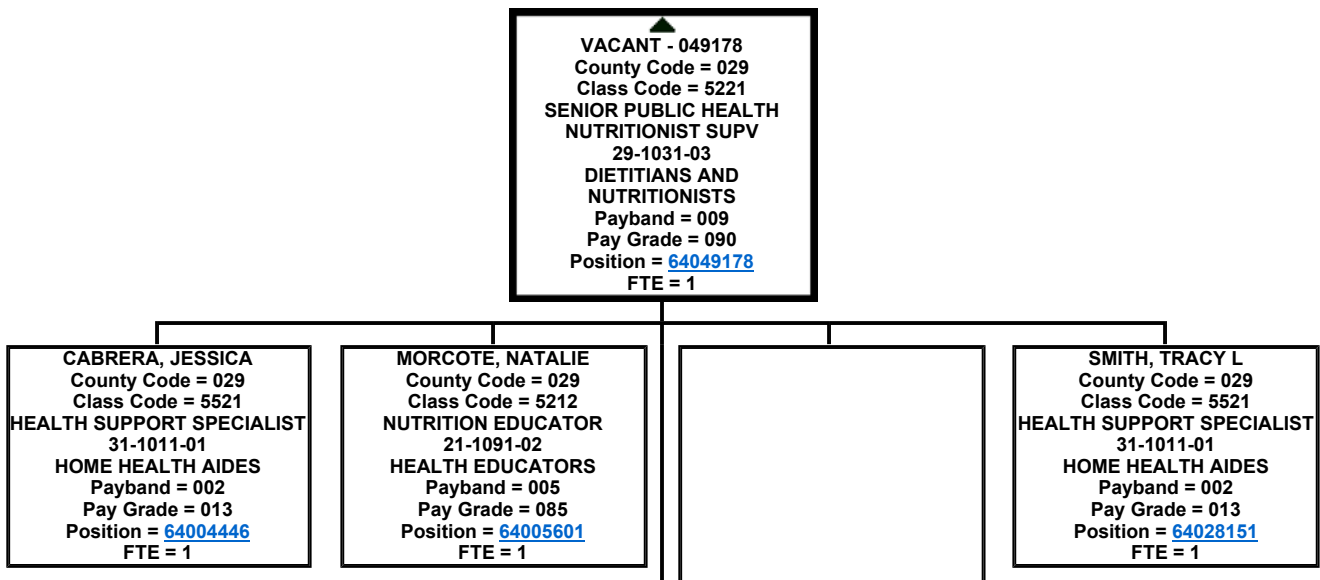
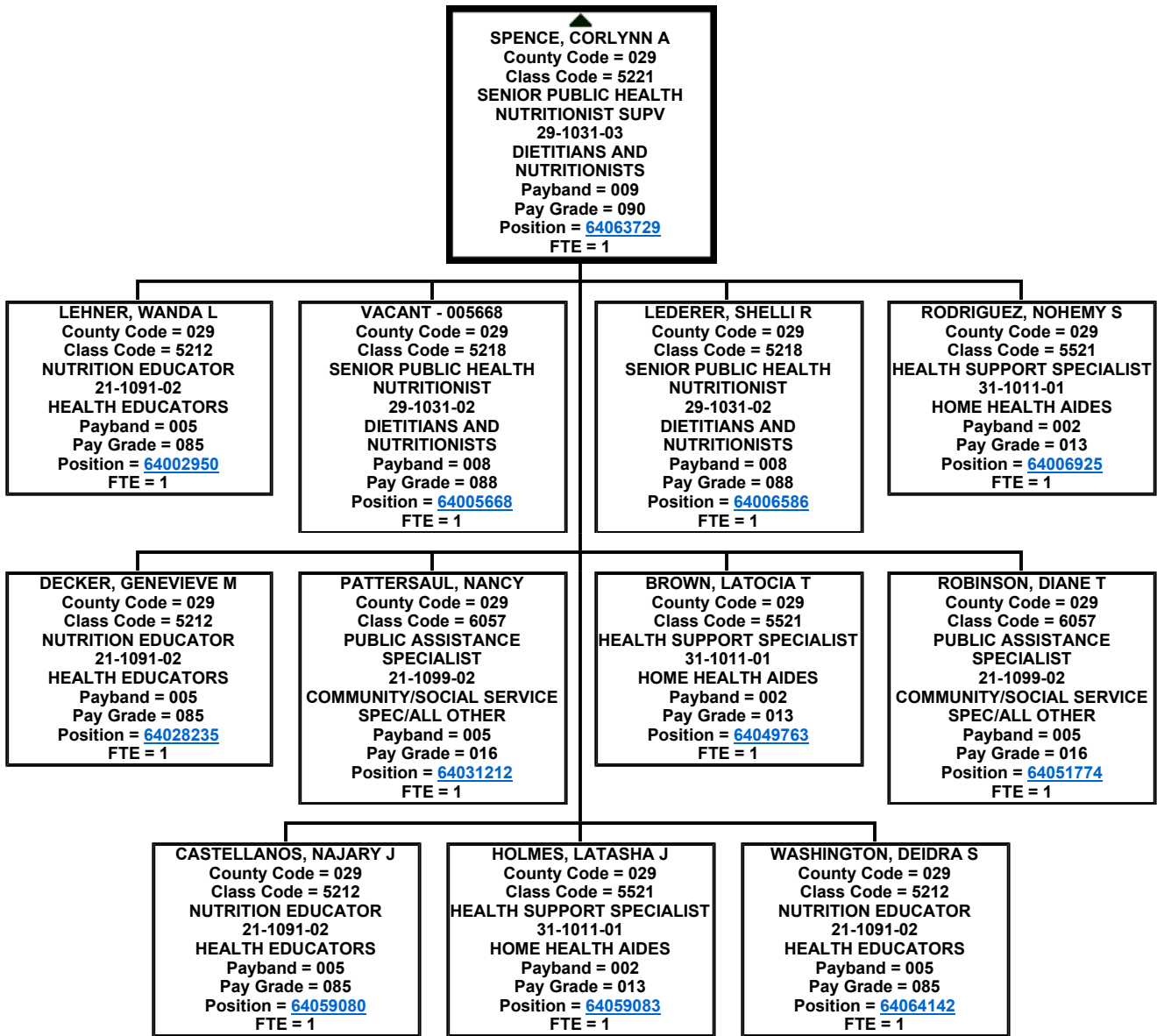
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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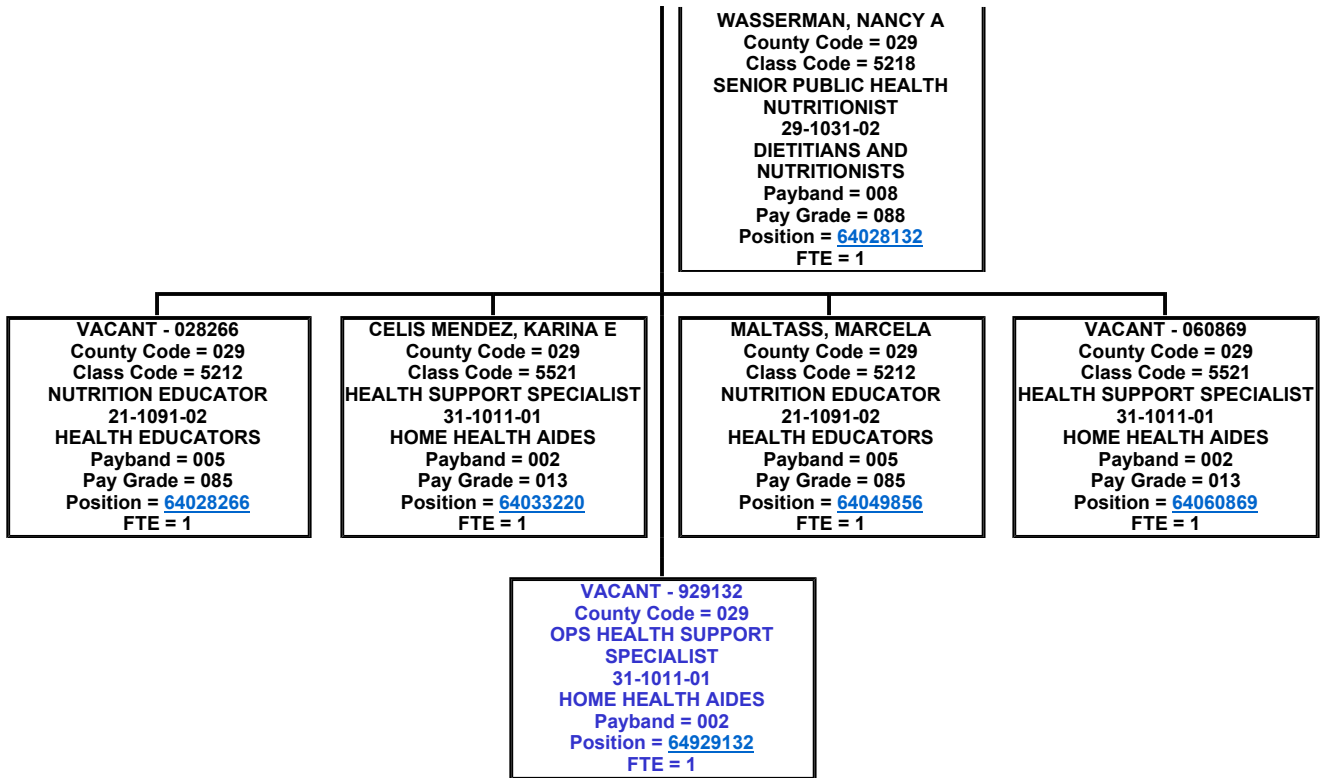
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SENIOR PUBLIC HEALTH
NUTRITIONIST SUPV
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DIETITIANS AND
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Pay Grade = 090
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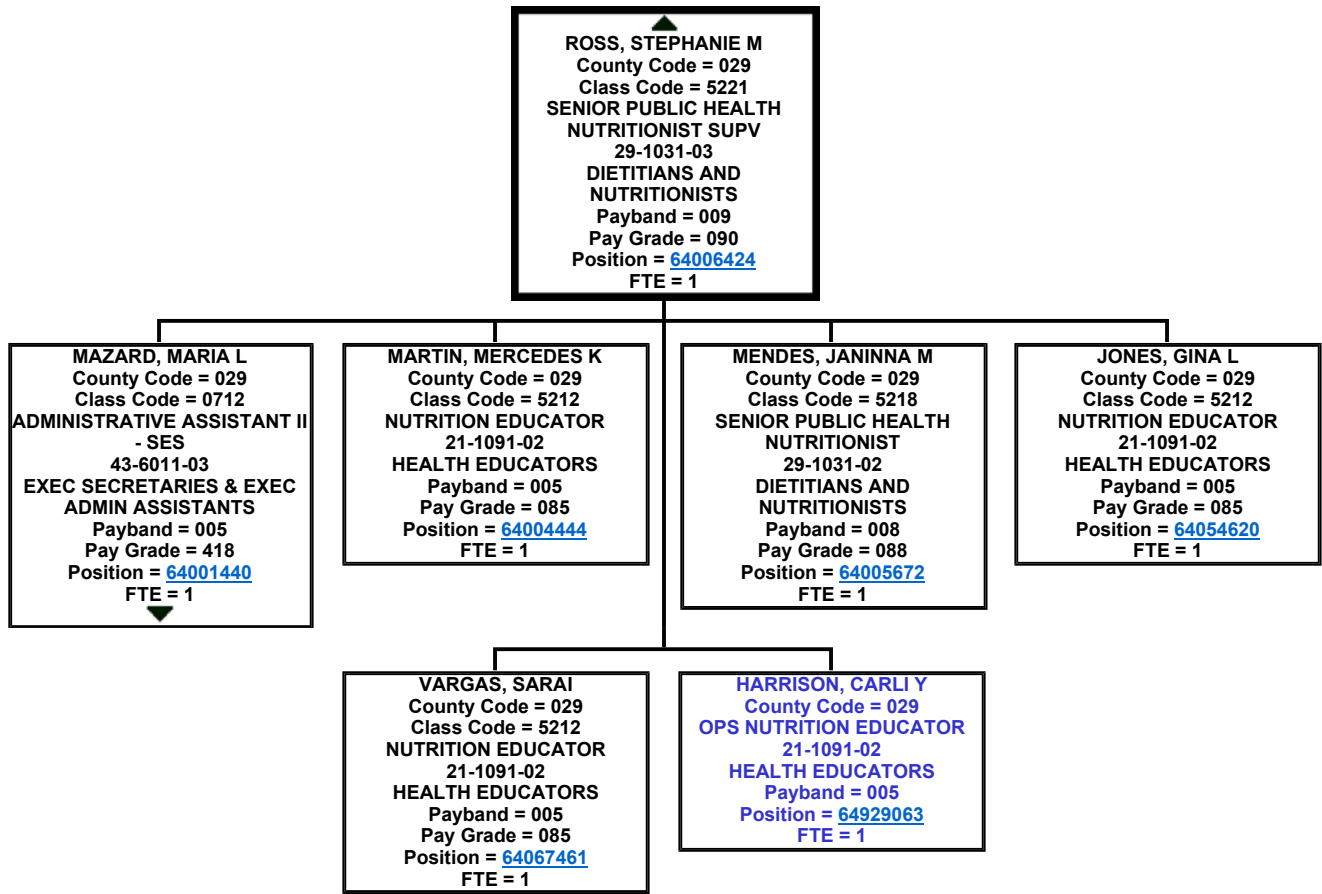


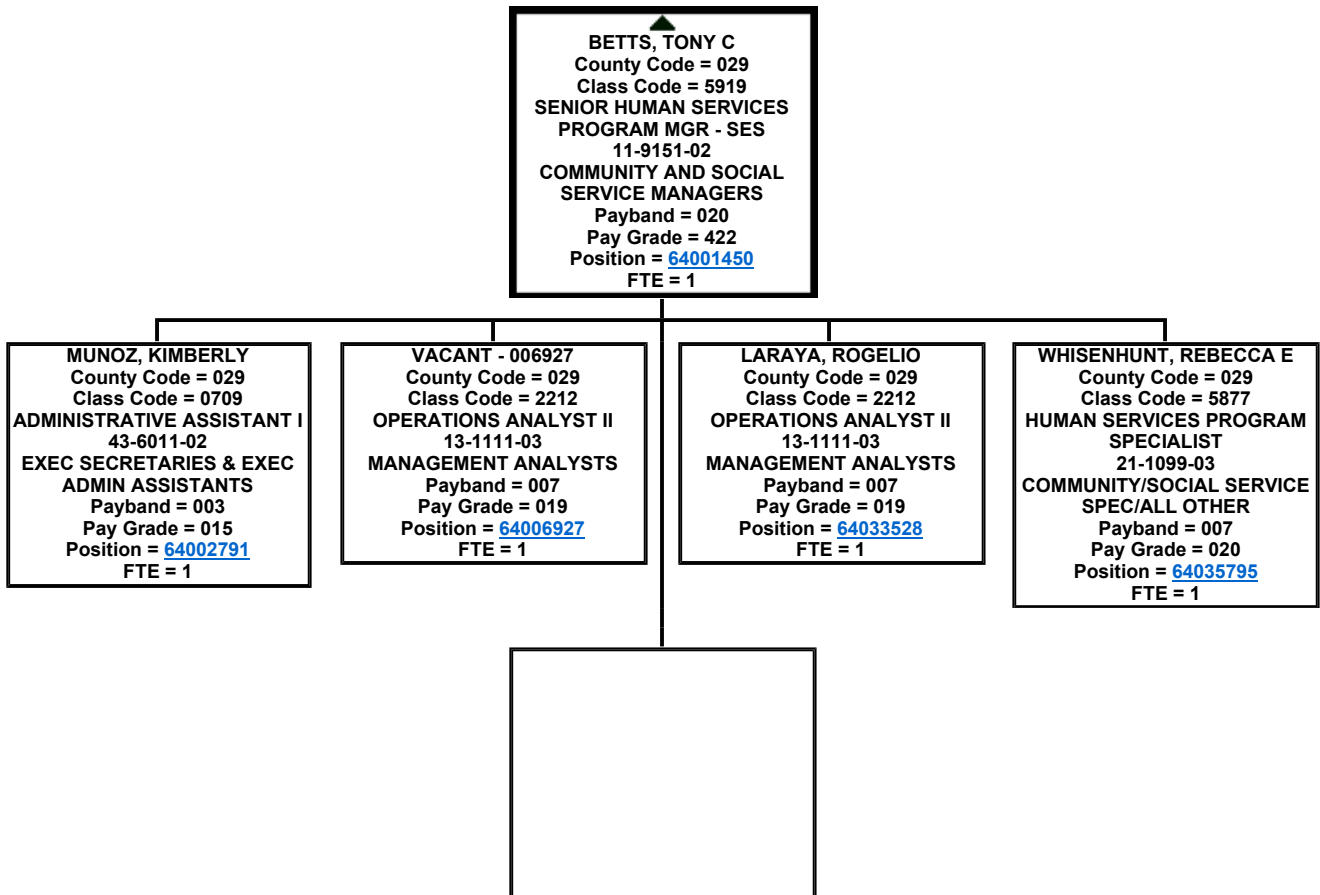
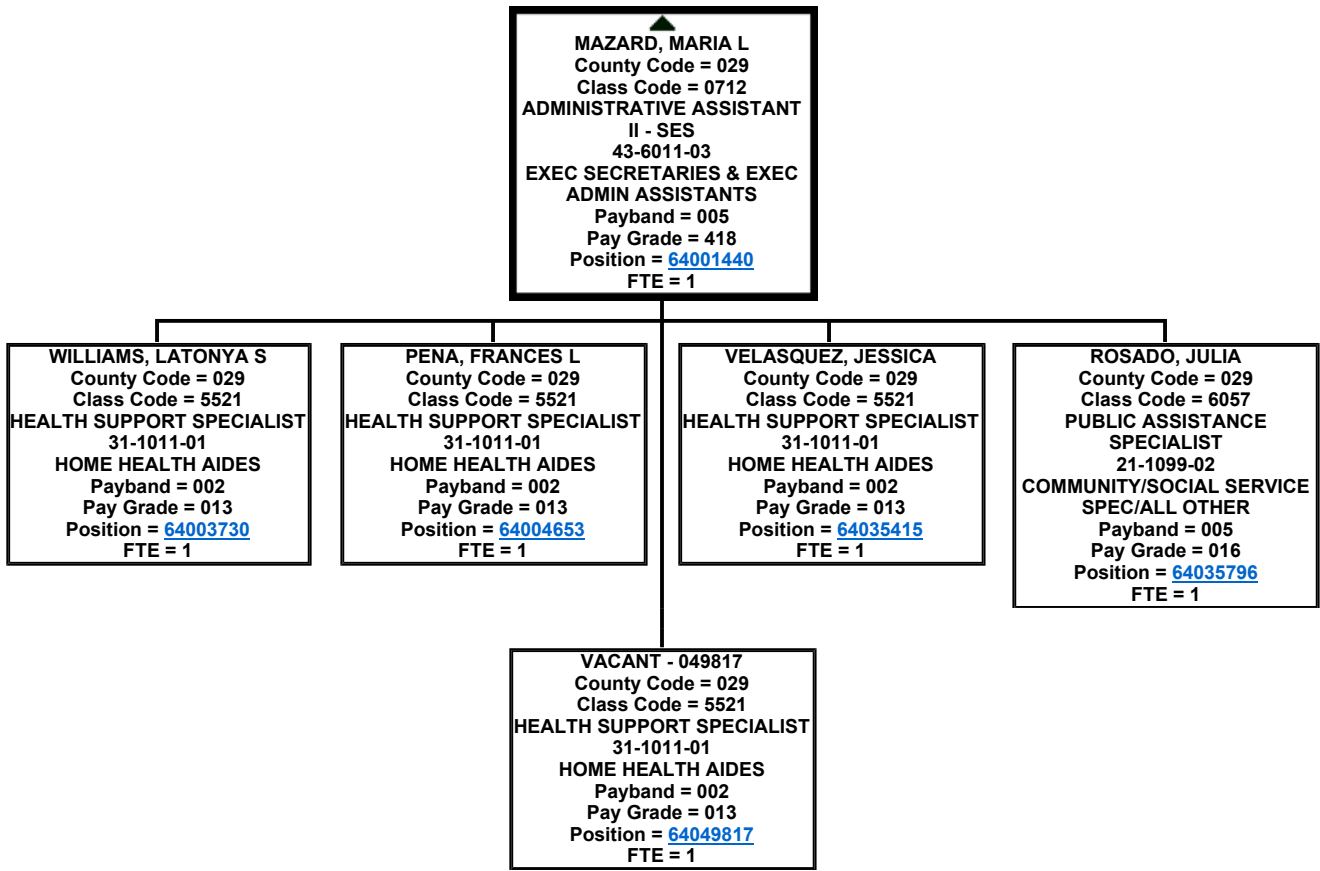
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Class Code = 5221
SENIOR PUBLIC HEALTH
NUTRITIONIST SUPV
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DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 090
Position = [64063729](#)
FTE = 1



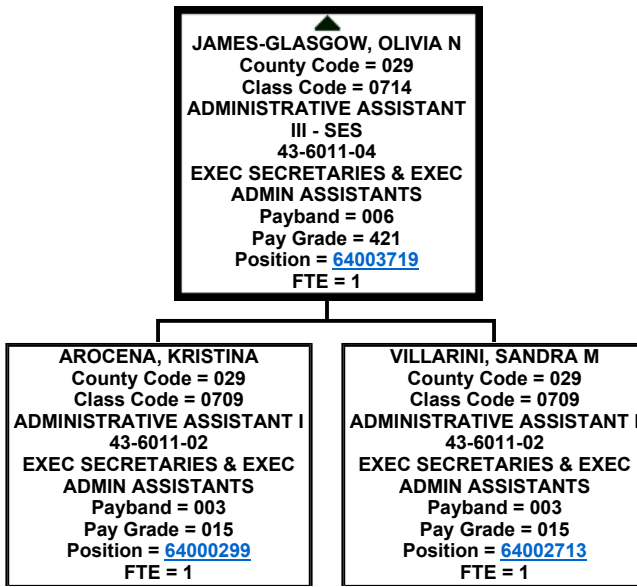


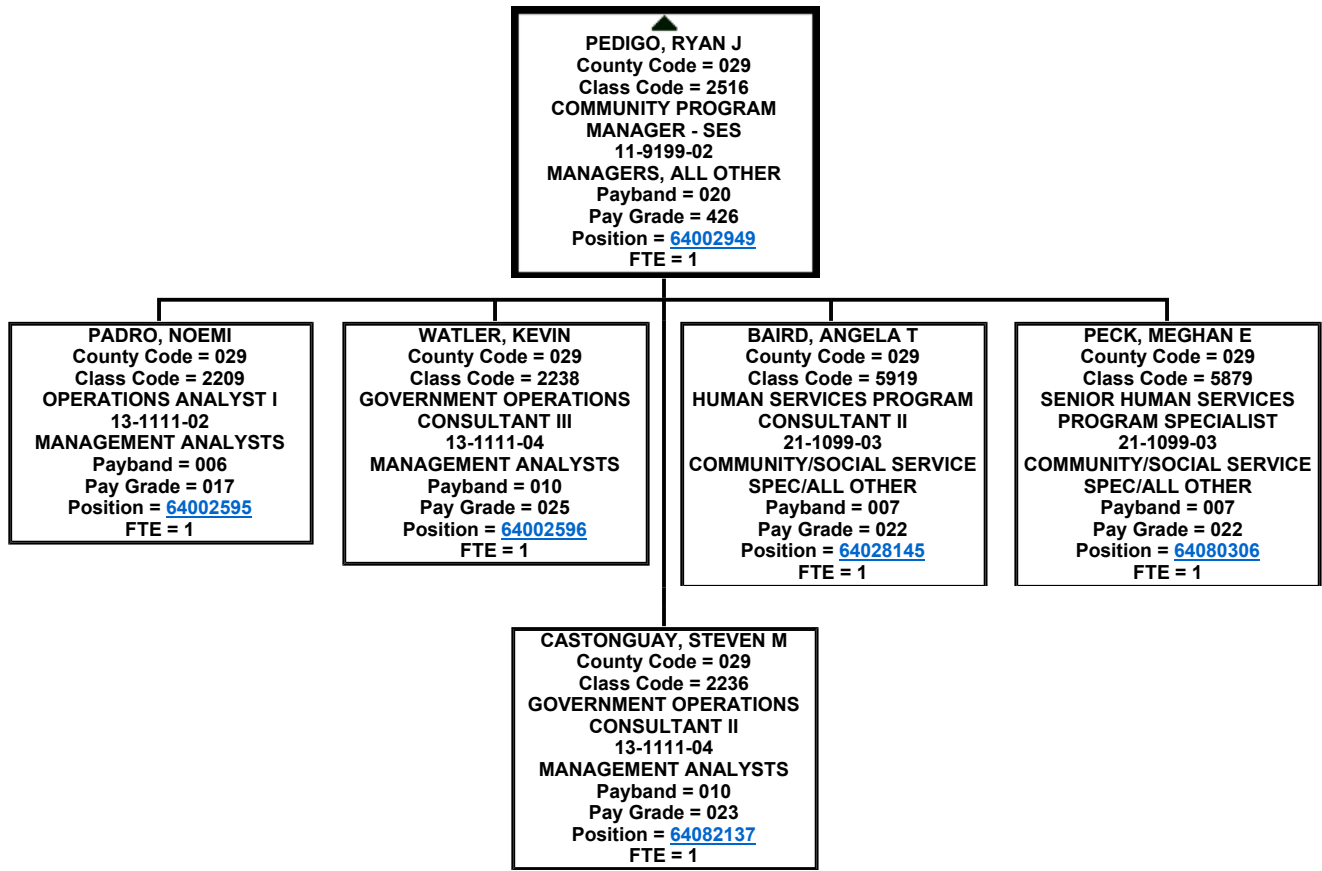






MORRISON, ERROL
County Code = 029
Class Code = 2050
DISTRIBUTED COMPUTER
SYSTEMS SPECIALIST
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
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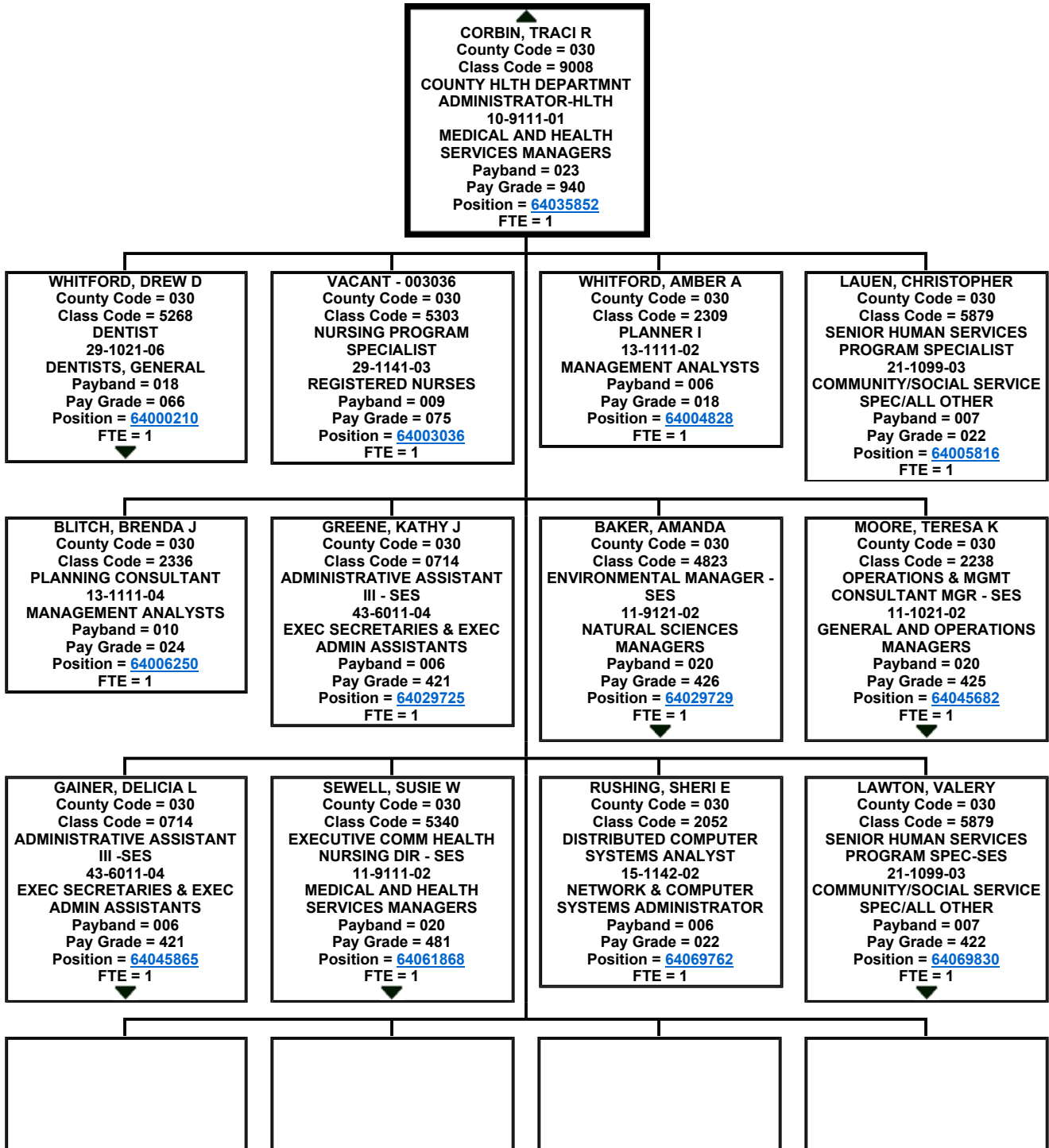


Florida Department of Health

CHD 30 - Holmes County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



SWIFT, ALLEN G
County Code = 030
Class Code = 5278
PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 310
Position = [64086391](#)
FTE = 1
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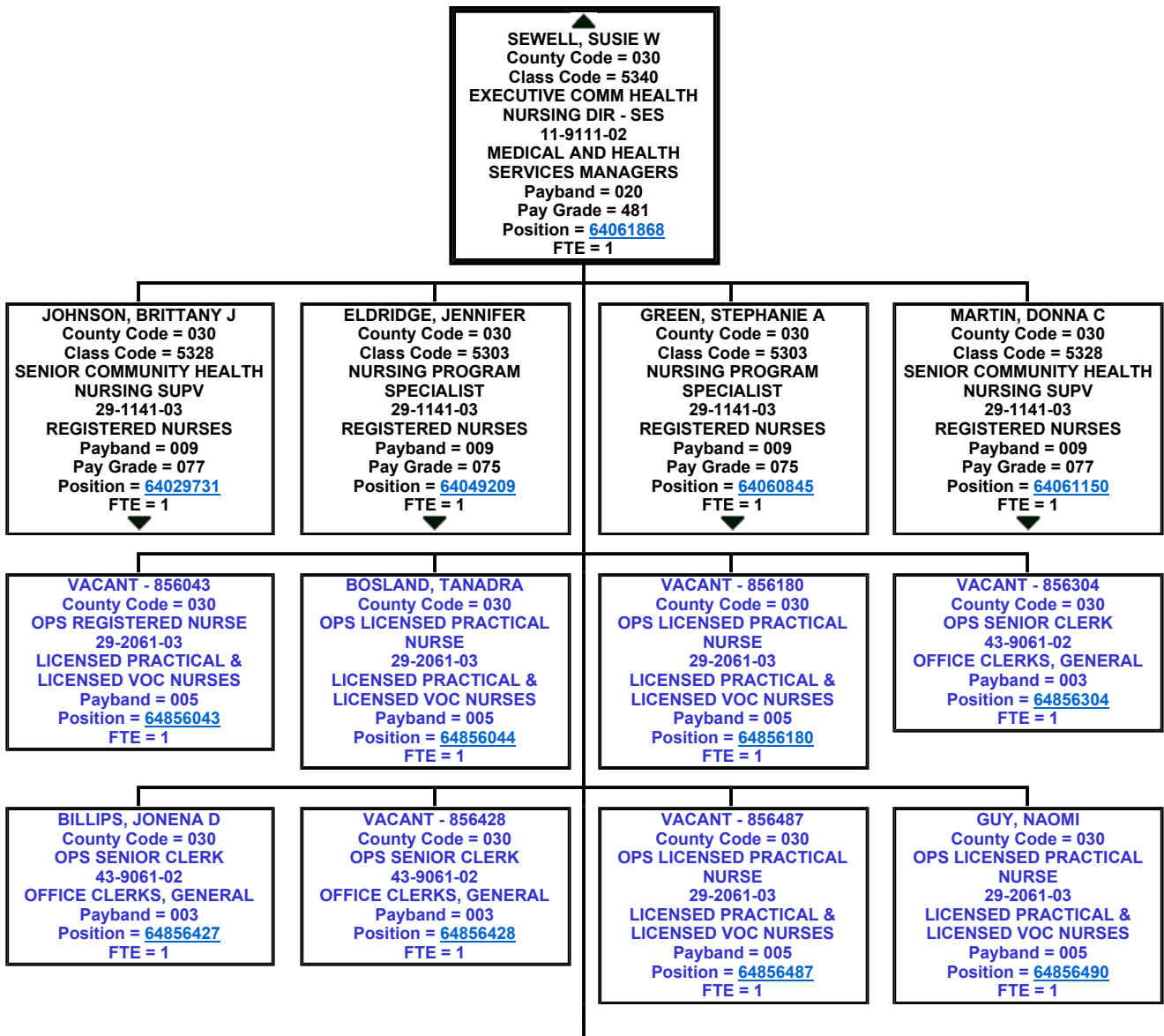
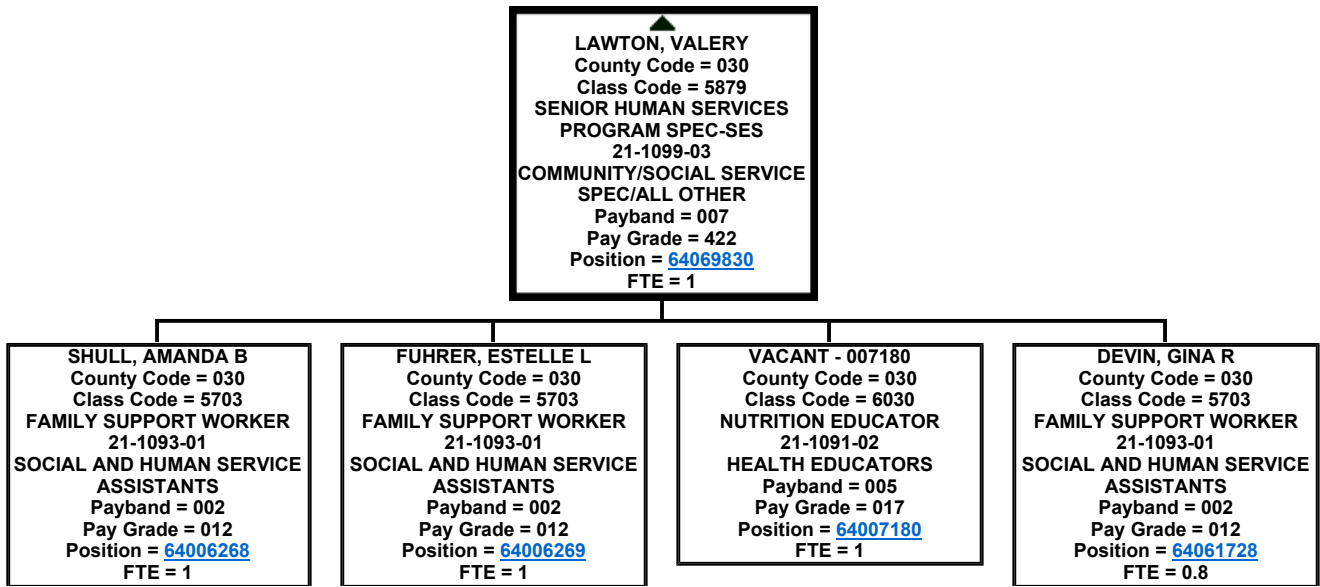
SPRADLIN, MELANIE L
County Code = 030
OPS EDUCATION AND
TRAINING SPECIALIST
13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 007
Position = [64930068](#)
FTE = 1

WHITFORD, DREW D
County Code = 030
OPS DENTIST - HOLMES
29-1021-06
DENTISTS, GENERAL
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Position = [64930077](#)
FTE = 0.5

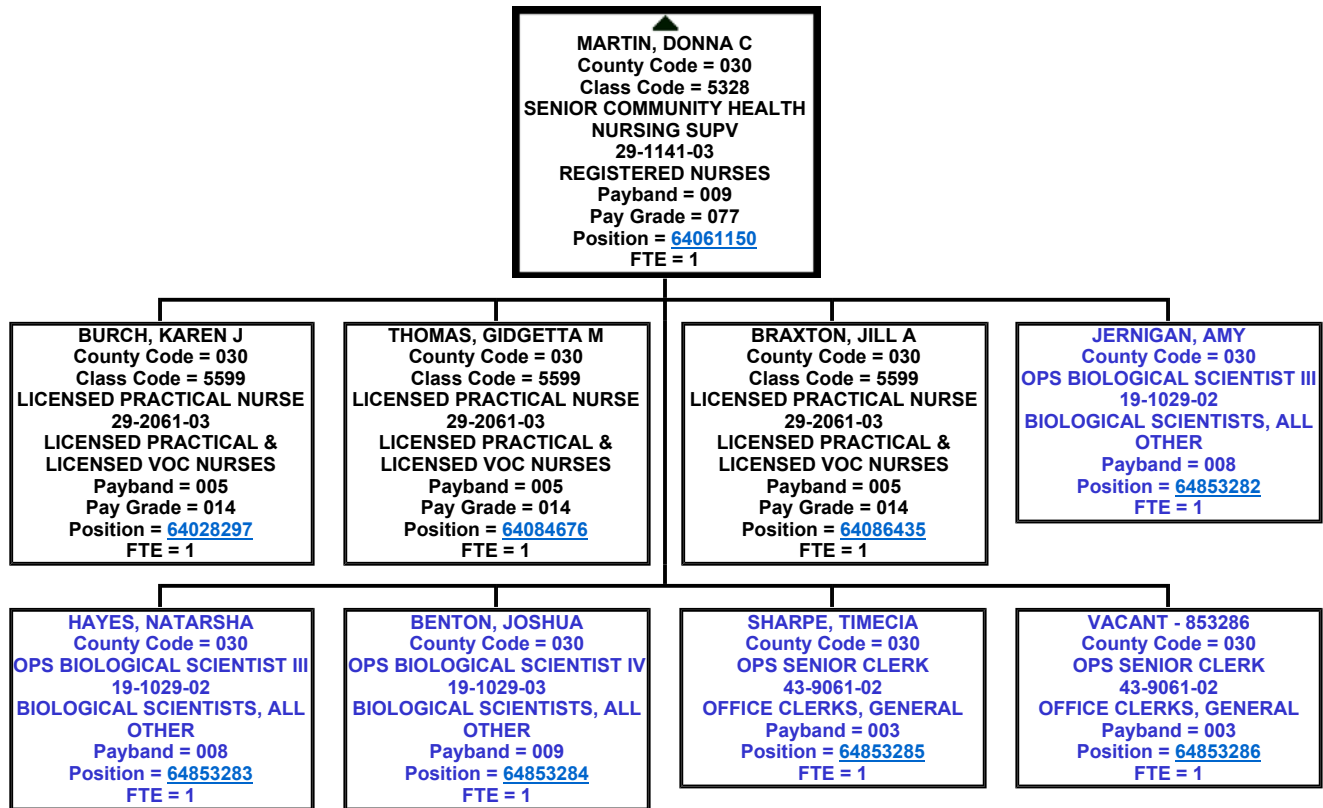
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43-9061-02
OFFICE CLERKS, GENERAL
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FTE = 0.5

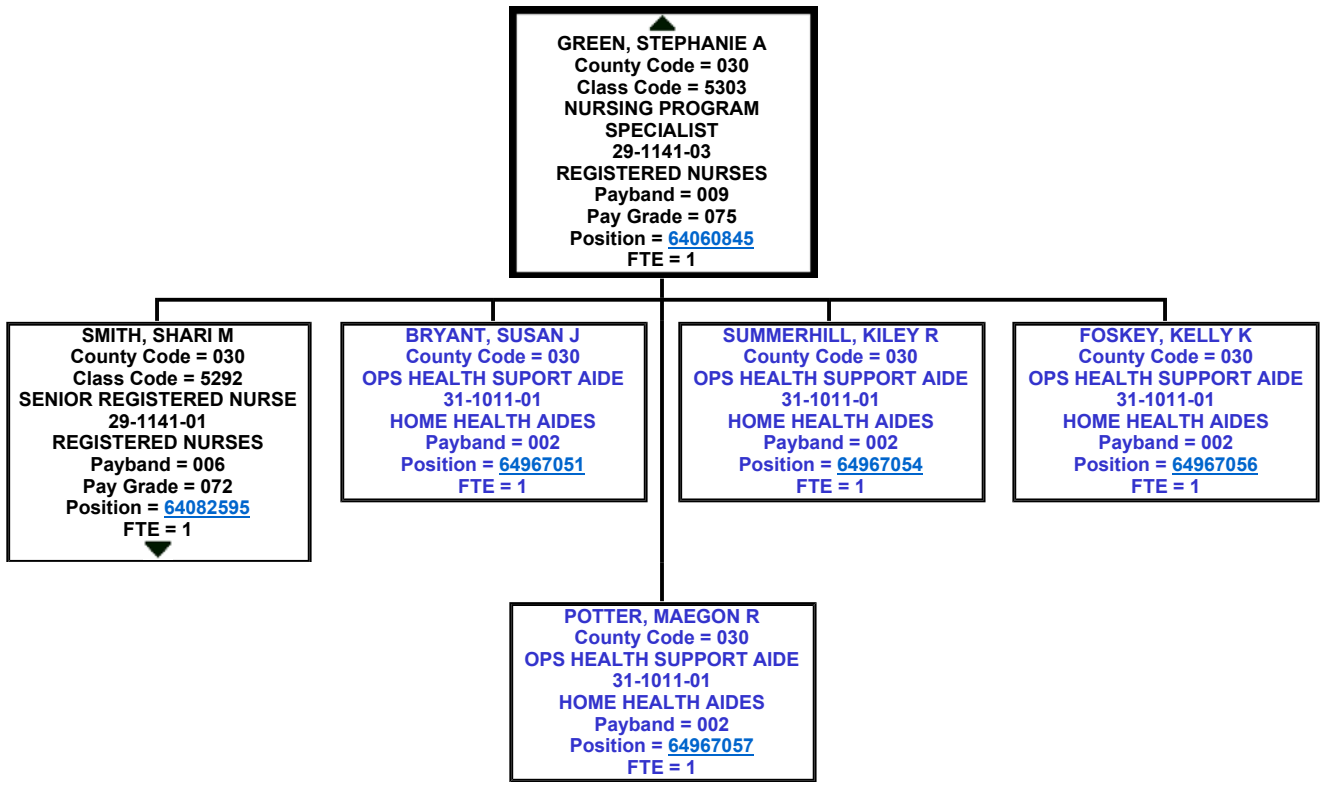
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SWIFT, ALLEN G
County Code = 030
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PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 310
Position = [64086391](#)
FTE = 1

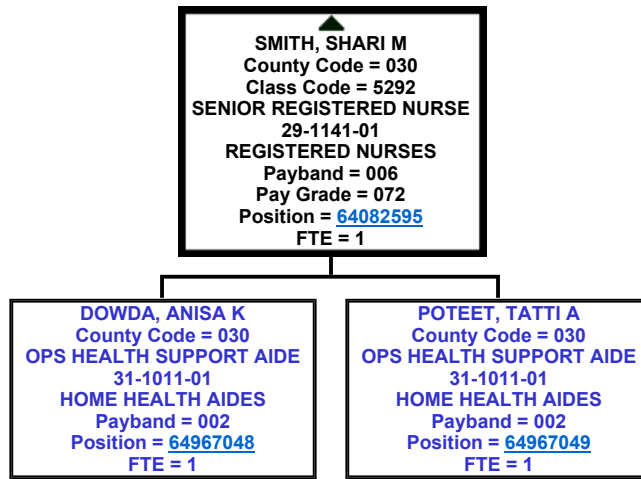
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Class Code = 5297
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REGISTERED NURSE
29-1171-03
NURSE PRACTITIONERS
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Pay Grade = 077
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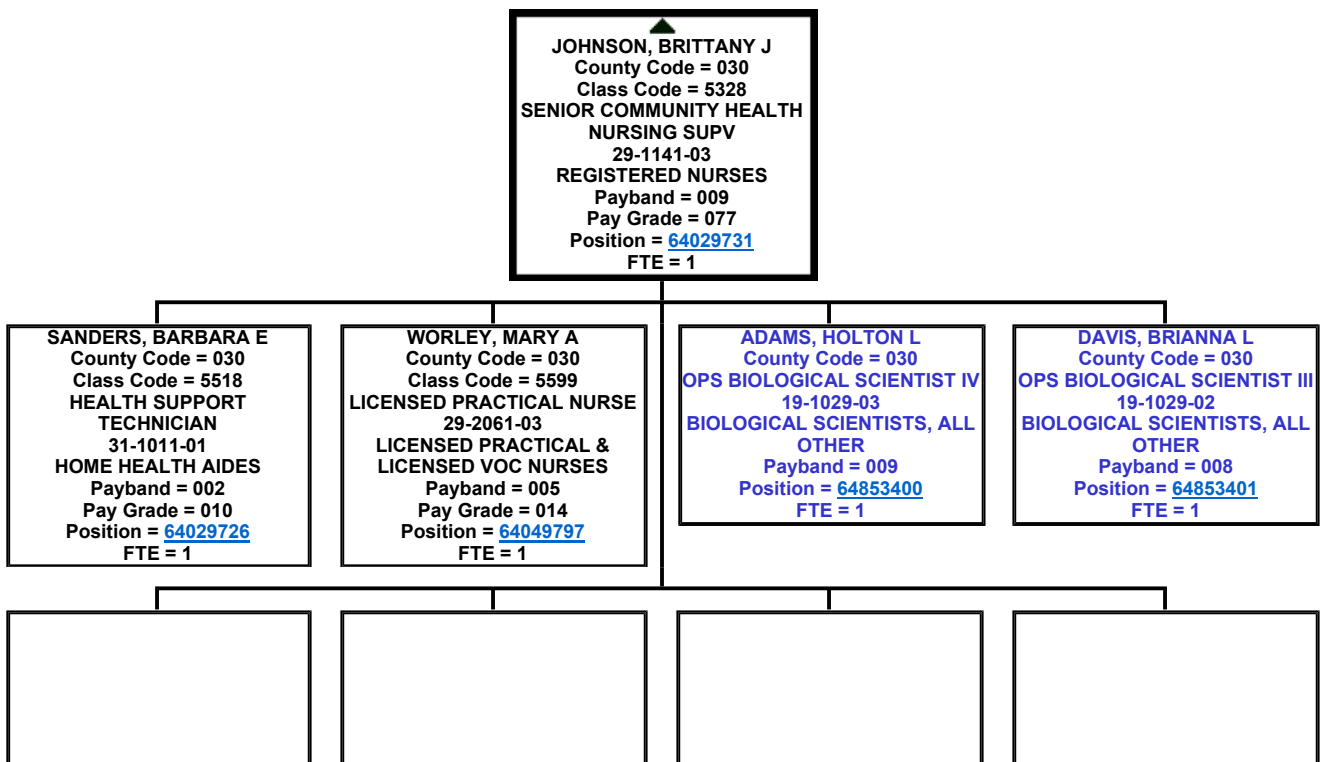
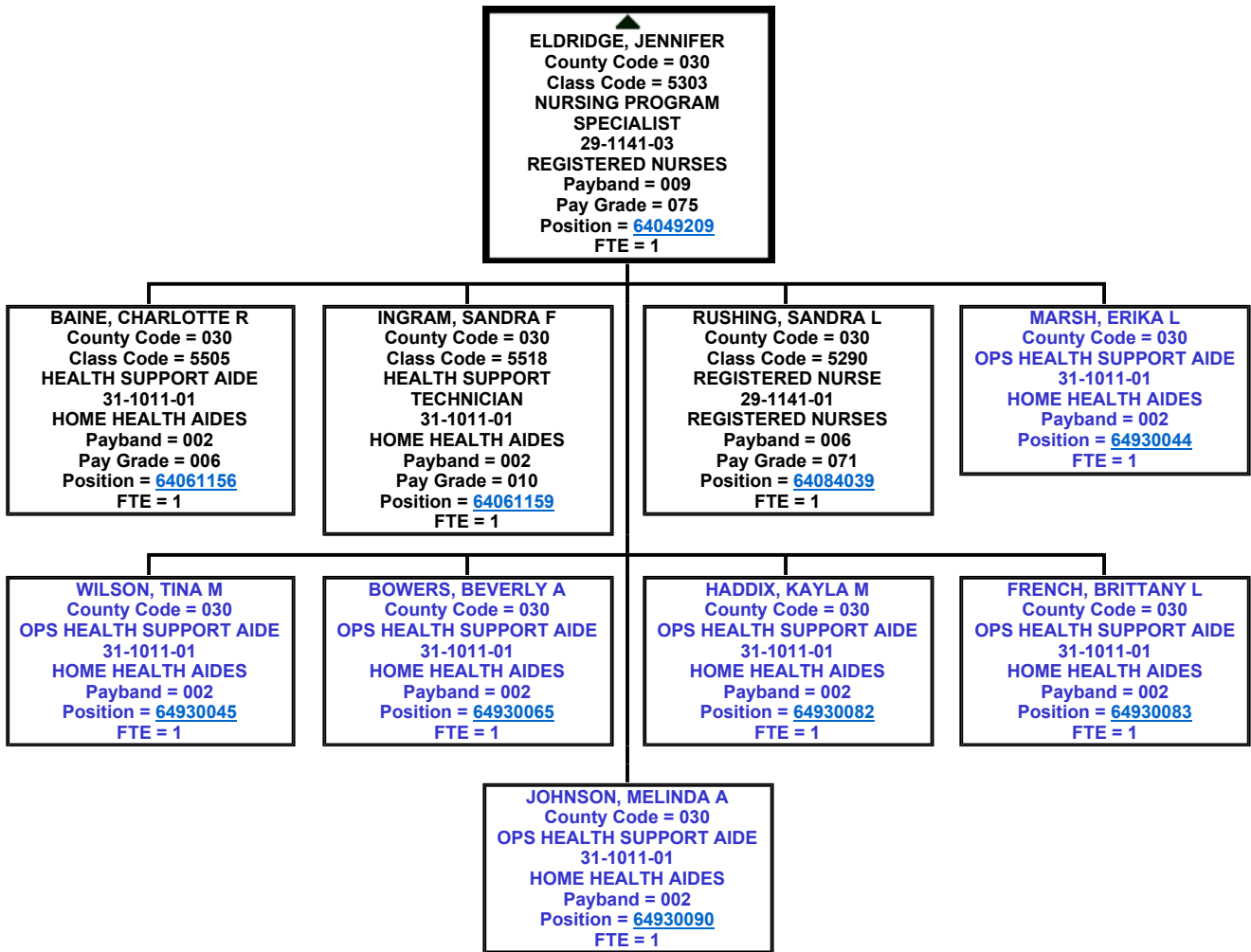


PRICE, ERICA
County Code = 030
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64856802](#)
FTE = 1









LACHANCE, SCARLETT
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19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64853402](#)
FTE = 1

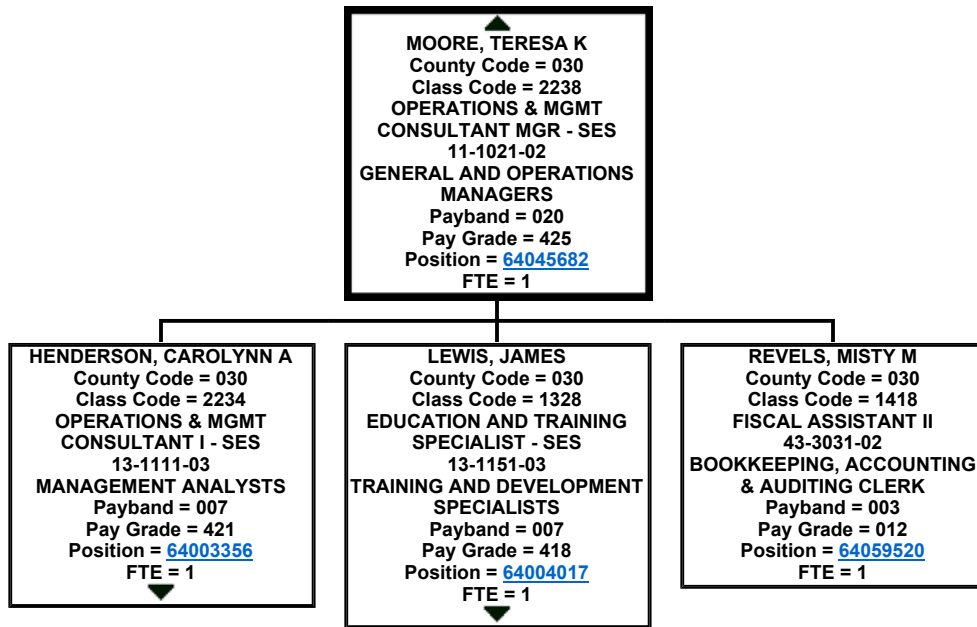
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19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64853403](#)
FTE = 1

VACANT - 853404
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OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
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FTE = 1

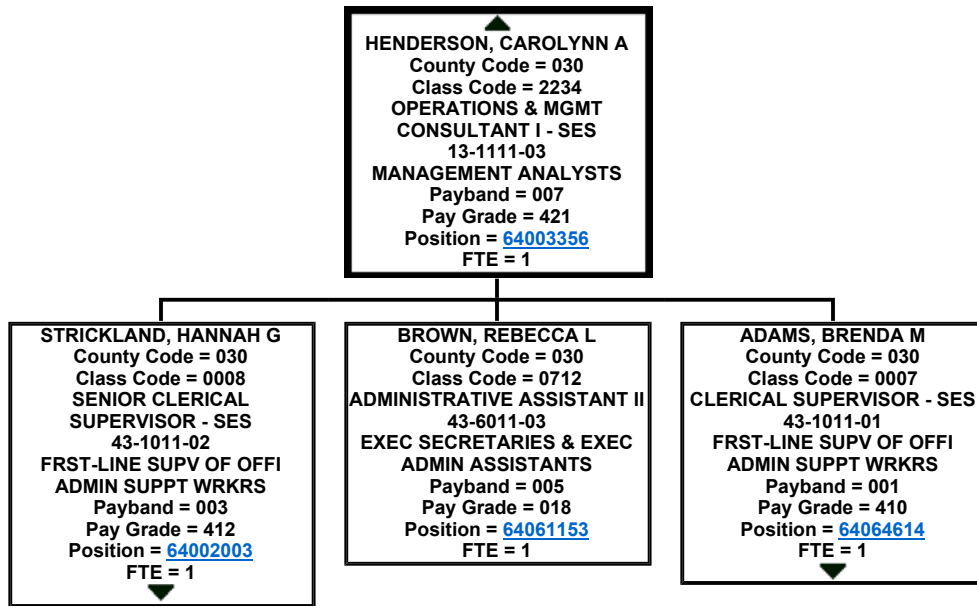
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OFFICE CLERKS, GENERAL
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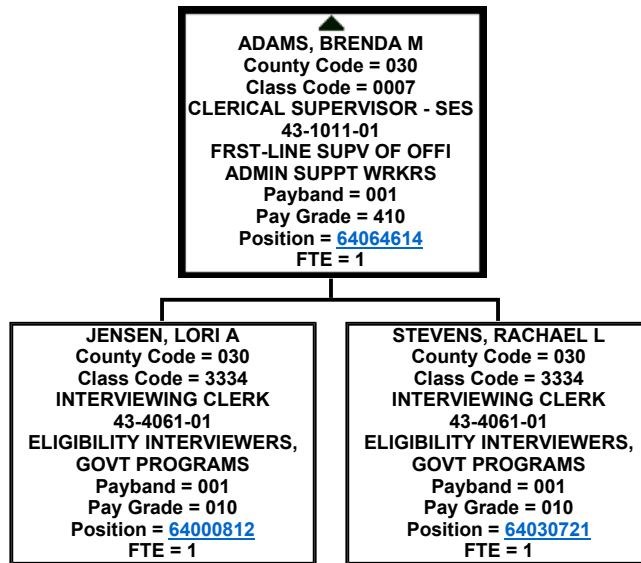
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GAINER, DELICIA L
County Code = 030
Class Code = 0714
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III -SES
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EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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FTE = 1

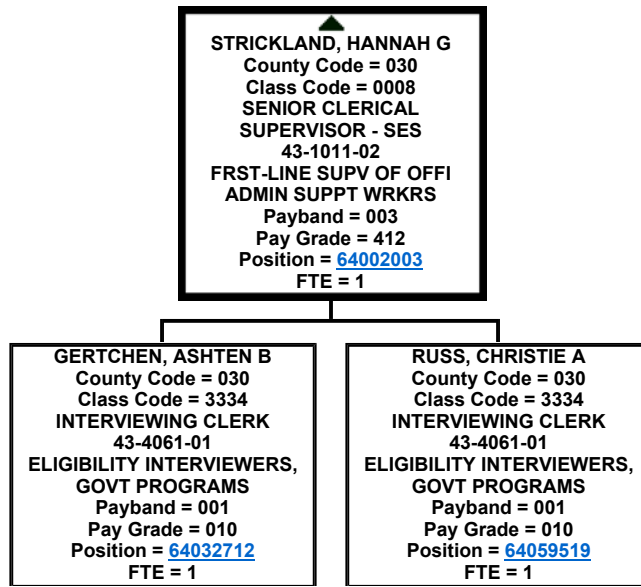
ELDRIDGE, LEON H
County Code = 030
Class Code = 6373
MAINTENANCE REPAIRMAN
49-9042-01
MAINTENANCE AND REPAIR
WORKERS, GENERAL
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Pay Grade = 009
Position = [64045685](#)
FTE = 1

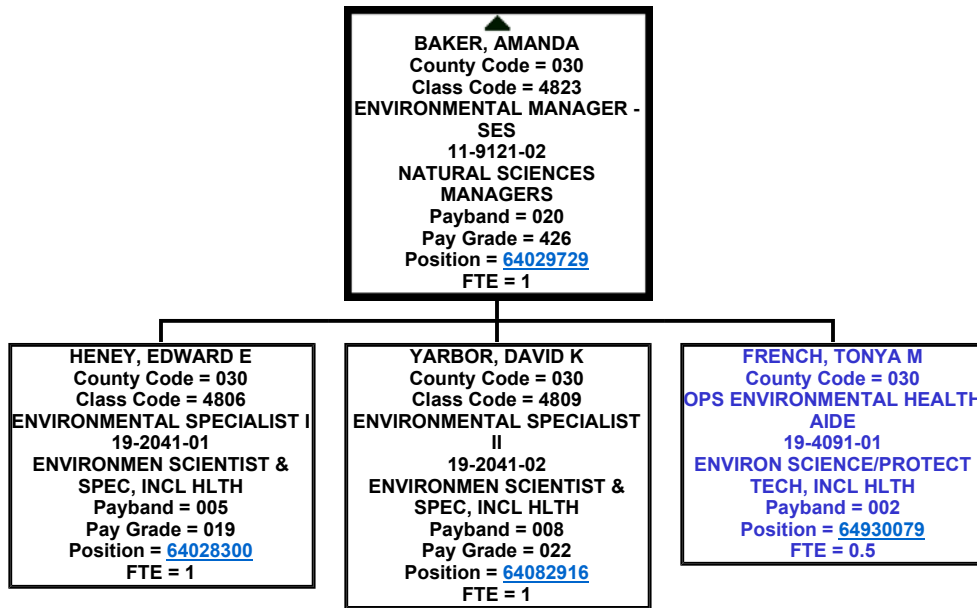


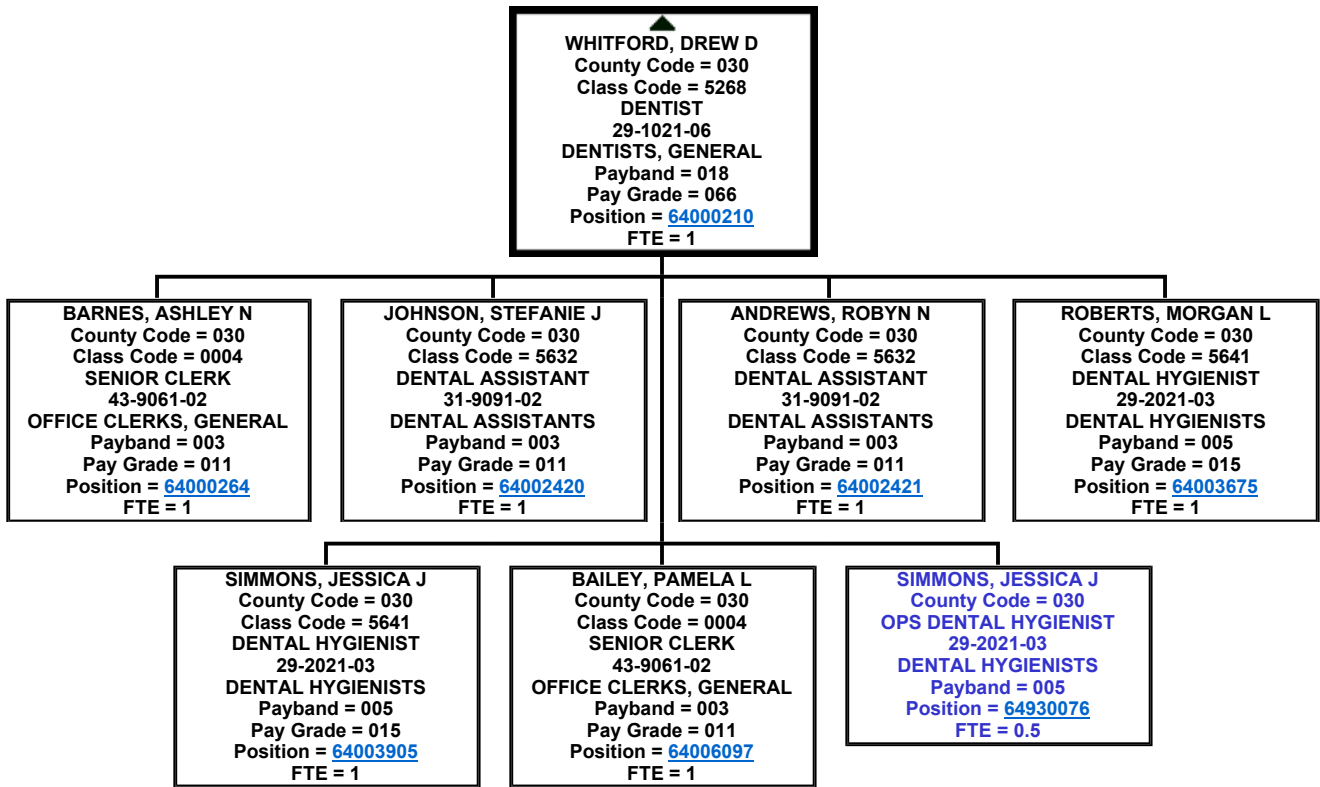










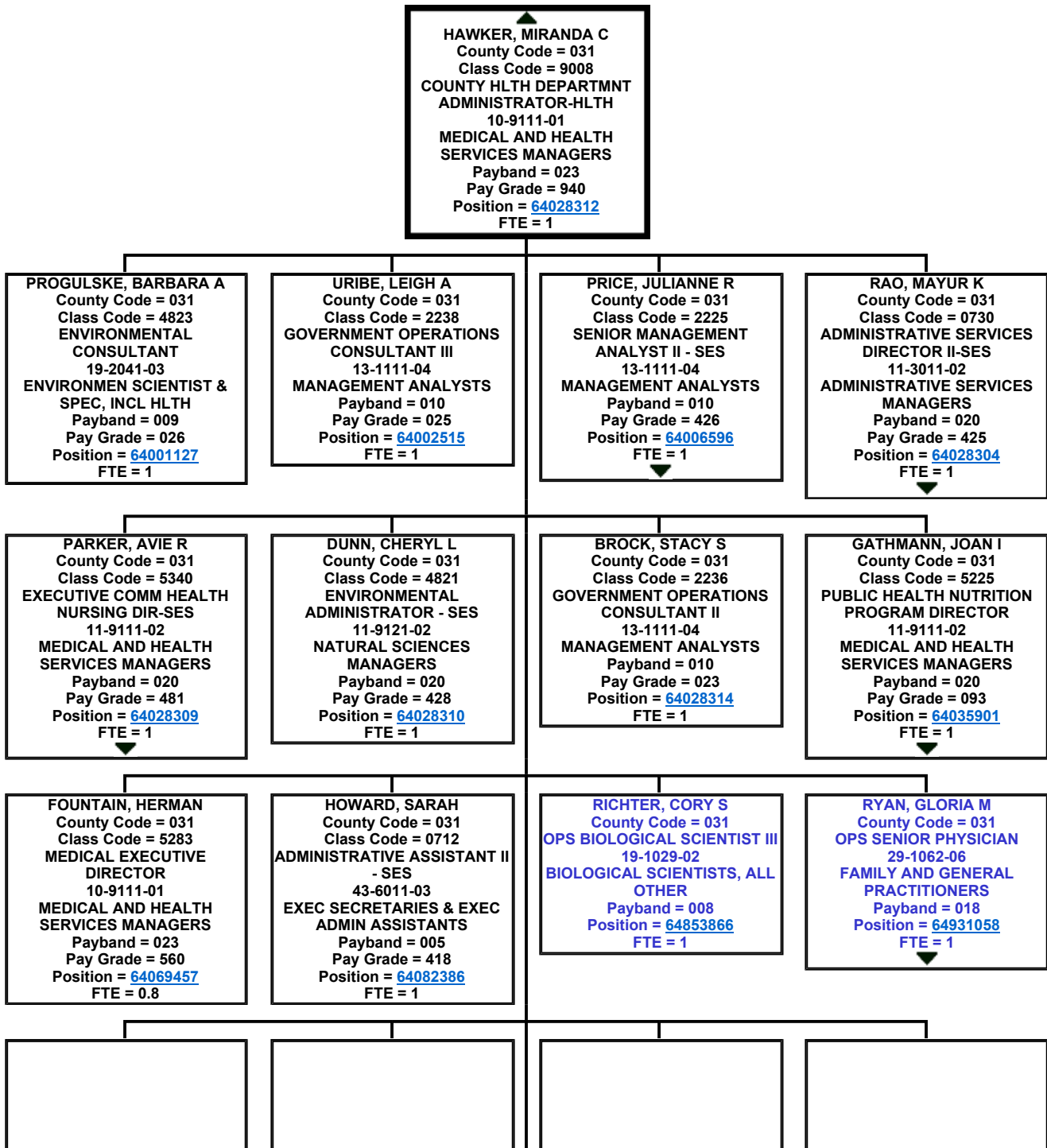


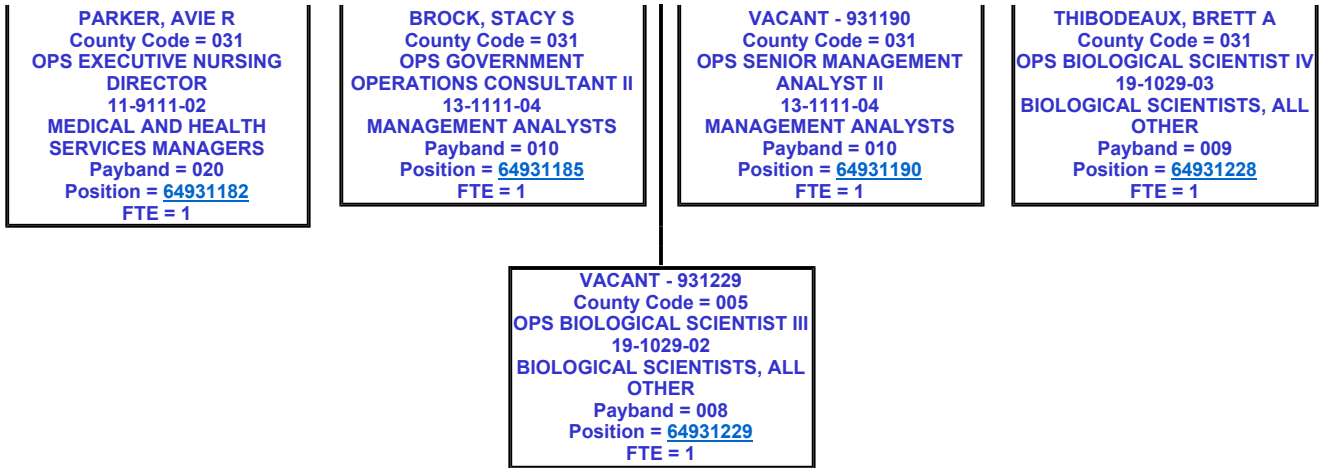
Florida Department of Health

CHD 31 - Indian River County Health Department

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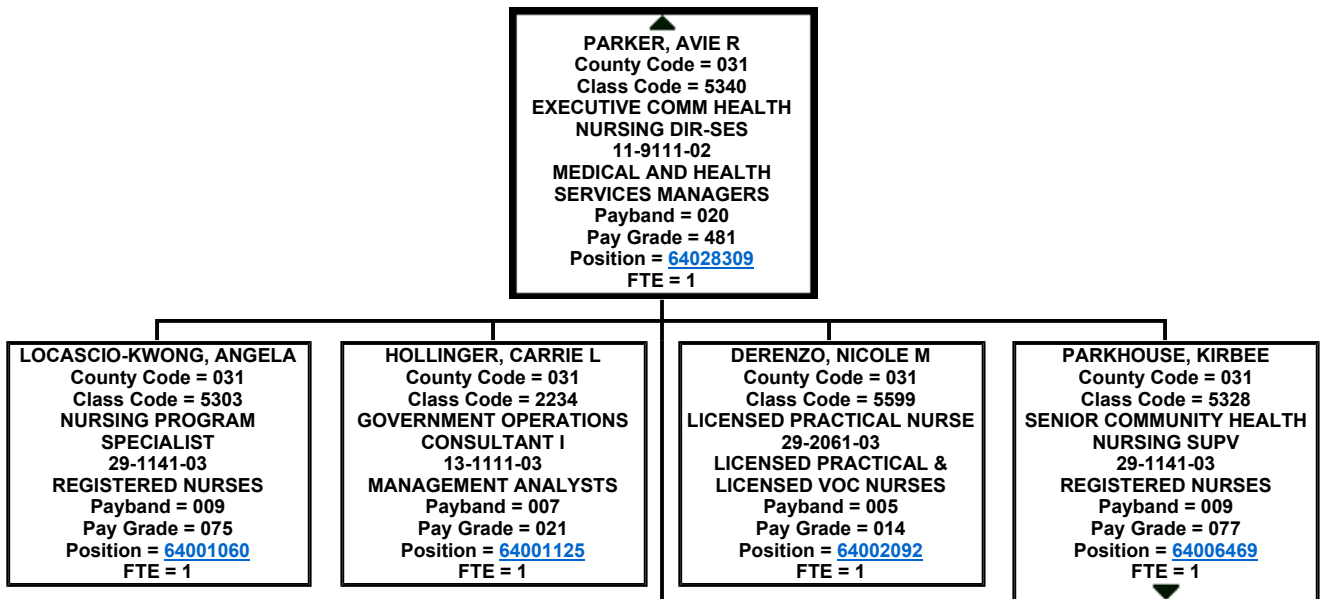
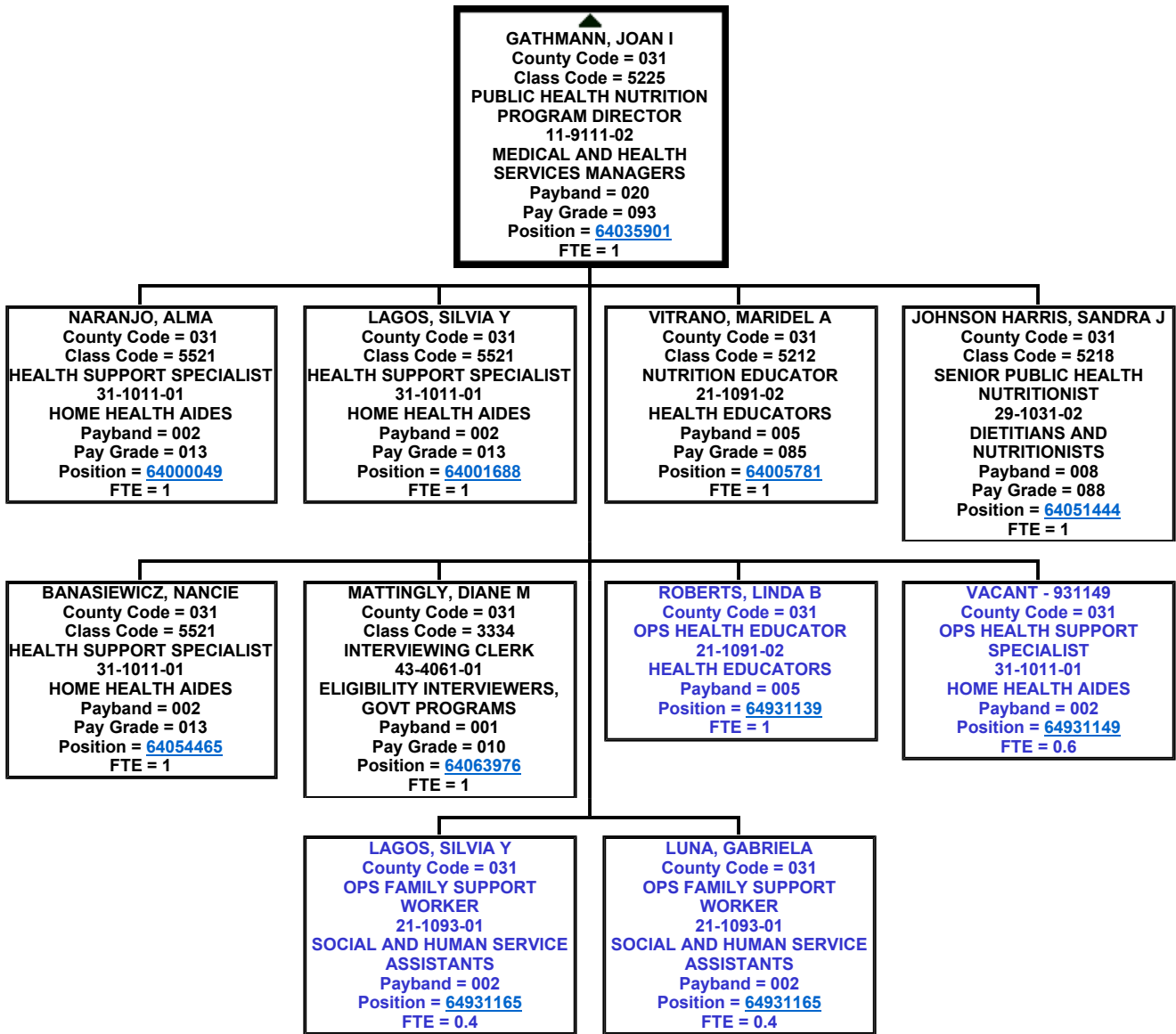
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

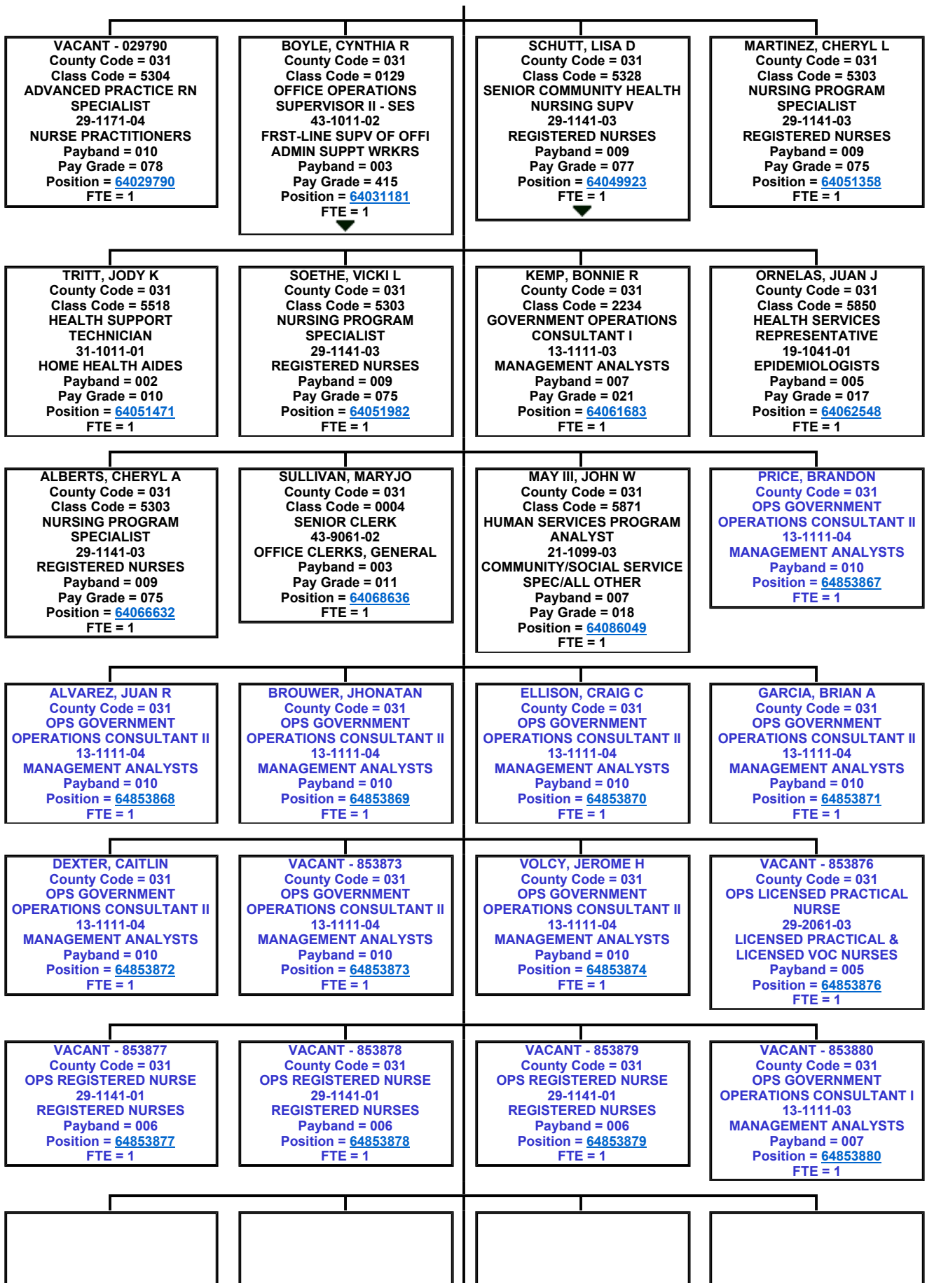




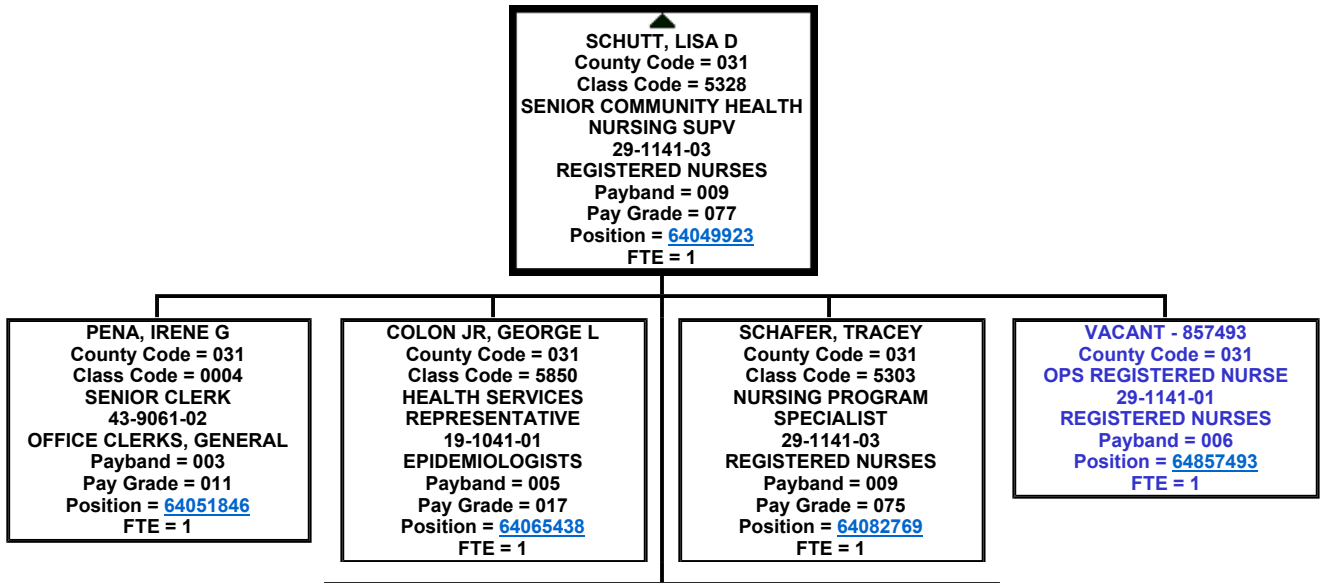
RYAN, GLORIA M
County Code = 031
OPS SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = [64931058](#)
FTE = 1

VACANT - 002541
County Code = 031
Class Code = 5281
SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 320
Position = [64002541](#)
FTE = 1









BOLLE WYDERSKI, KAREN L
 County Code = 031
**OPS NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64931231](#)
 FTE = 1

VACANT - 931232
 County Code = 031
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 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64931232](#)
 FTE = 1

VACANT - 931233
 County Code = 031
**OPS NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64931233](#)
 FTE = 1

BOYLE, CYNTHIA R
 County Code = 031
 Class Code = 0129
**OFFICE OPERATIONS
 SUPERVISOR II - SES**
 43-1011-02
**FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS**
 Payband = 003
 Pay Grade = 415
 Position = [64031181](#)
 FTE = 1

JELKS, MINUNETTE T
 County Code = 031
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
**ELIGIBILITY INTERVIEWERS,
 GOVT PROGRAMS**
 Payband = 001
 Pay Grade = 010
 Position = [64002094](#)
 FTE = 1

ALLEGREZZA, ANDREA
 County Code = 031
 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 015
 Position = [64006511](#)
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VACANT - 033642
 County Code = 031
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64033642](#)
 FTE = 1

SOZA VILCHEZ, GLEYNIS A
 County Code = 031
 Class Code = 0004
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 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64043929](#)
 FTE = 1

BENNETT, BRENDA F
 County Code = 031
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
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 GOVT PROGRAMS**
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 Pay Grade = 010
 Position = [64051748](#)
 FTE = 1

CENDEJAS, ASHLEY G
 County Code = 031
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64082539](#)
 FTE = 1

VACANT - 853886
 County Code = 031
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853886](#)
 FTE = 1

BROOKS, TINA M
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853887](#)
 FTE = 1

VACANT - 853888
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853888](#)
 FTE = 1

TUCKER, KIMBERLY A
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853889](#)
 FTE = 1

VACANT - 853890
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OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853890](#)
 FTE = 1

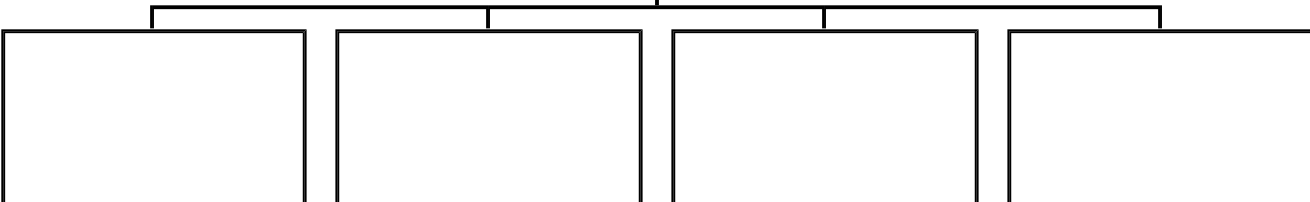
HOLMES, CLEO M
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853891](#)
 FTE = 1

VACANT - 853892
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853892](#)
 FTE = 1

VACANT - 853893
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64853893](#)
 FTE = 1

VACANT - 855211
 County Code = 031
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64855211](#)
 FTE = 1

BANASIEWICZ, NANCIE
 County Code = 031
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856203](#)
 FTE = 1

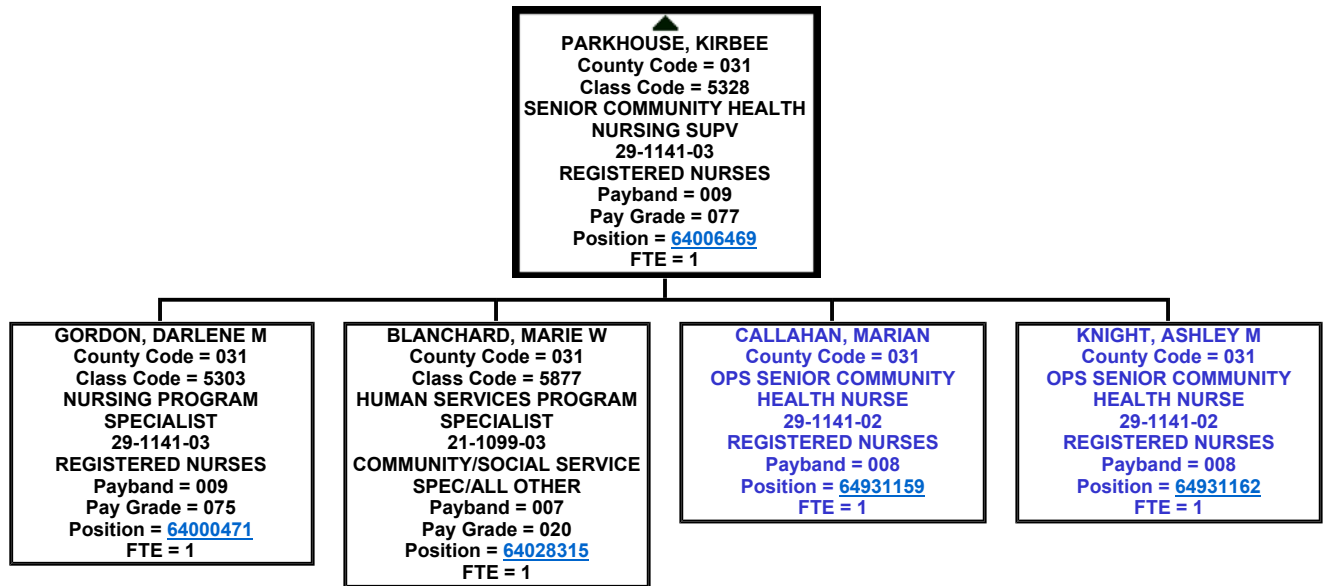


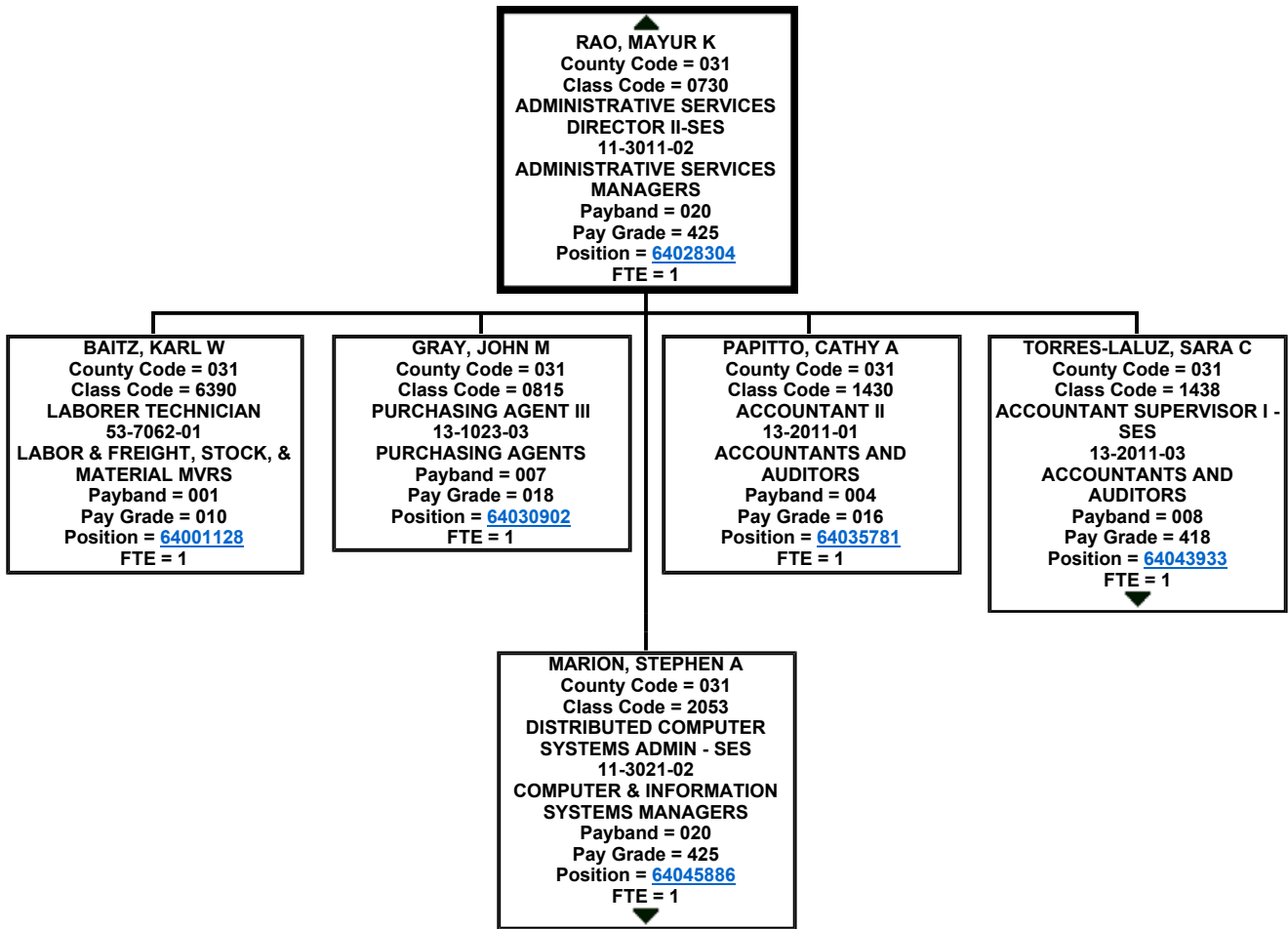
VACANT - 931224
County Code = 031
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64931224](#)
FTE = 1

VACANT - 931226
County Code = 031
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64931226](#)
FTE = 1

VACANT - 931227
County Code = 031
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64931227](#)
FTE = 1

VACANT - 931239
County Code = 031
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64931239](#)
FTE = 1





▲
MARION, STEPHEN A
County Code = 031
Class Code = 2053
DISTRIBUTED COMPUTER
SYSTEMS ADMIN - SES
11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
Payband = 020
Pay Grade = 425
Position = [64045886](#)
FTE = 1

WALSH, MICHELLE L
County Code = 031
OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64931179](#)
FTE = 0.25

▲
TORRES-LALUZ, SARA C
 County Code = 031
 Class Code = 1438
ACCOUNTANT SUPERVISOR I - SES
 13-2011-03
ACCOUNTANTS AND AUDITORS
 Payband = 008
 Pay Grade = 418
 Position = [64043933](#)
 FTE = 1

WILLIAMS, GEORGIA M
 County Code = 031
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING & AUDITING CLERK
 Payband = 003
 Pay Grade = 012
 Position = [64000045](#)
 FTE = 1

CHISOLM, CYNTHIA A
 County Code = 031
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64067680](#)
 FTE = 1

JOSEPH, DWANICA L
 County Code = 031
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING & AUDITING CLERK
 Payband = 003
 Pay Grade = 012
 Position = [64082638](#)
 FTE = 1

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PRICE, JULIANNE R
 County Code = 031
 Class Code = 2225
SENIOR MANAGEMENT ANALYST II - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 426
 Position = [64006596](#)
 FTE = 1

BRENTON, LORI
 County Code = 031
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64005890](#)
 FTE = 0.8

ZEVIN, JUDSON A
 County Code = 031
 Class Code = 4806
ENVIRONMENTAL SPECIALIST I
 19-2041-01
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64005919](#)
 FTE = 1

STEVENS, TRAVIS
 County Code = 031
 Class Code = 4806
ENVIRONMENTAL SPECIALIST I
 19-2041-01
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64028311](#)
 FTE = 1

URSO, JAMEY C
 County Code = 031
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64028313](#)
 FTE = 1

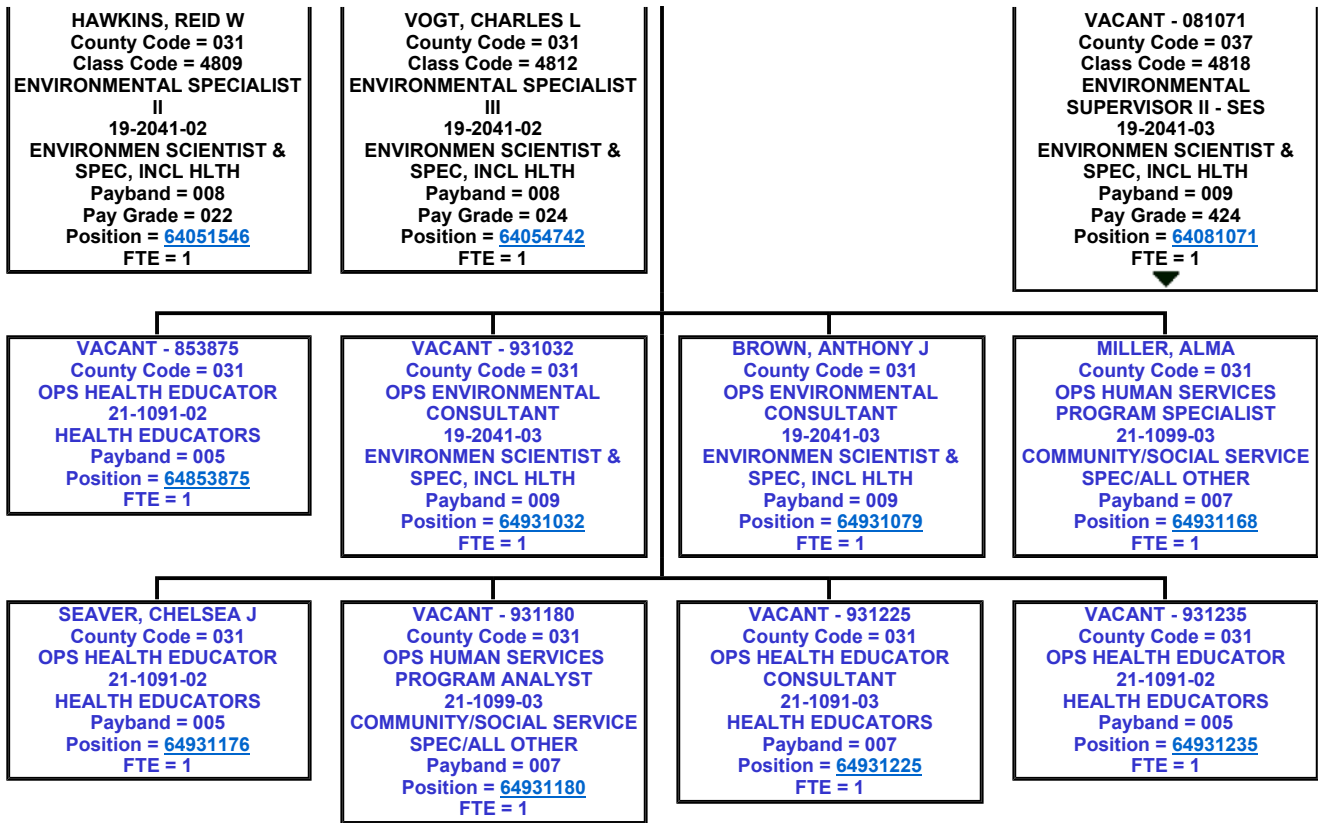
STEINWALD, MARY C
 County Code = 031
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64030808](#)
 FTE = 1

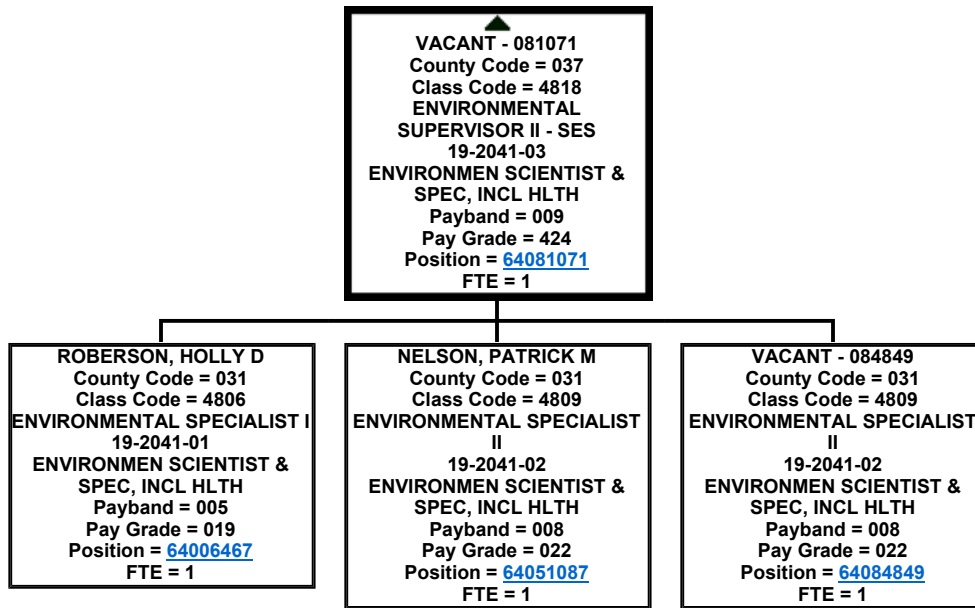
WATERS, HEATHER S
 County Code = 031
 Class Code = 4809
ENVIRONMENTAL SPECIALIST II
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64043931](#)
 FTE = 1

WILLIAMS, AIREA R
 County Code = 031
 Class Code = 4806
ENVIRONMENTAL SPECIALIST I
 19-2041-01
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64045812](#)
 FTE = 1

ANGLIN, ANNA M
 County Code = 031
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64045859](#)
 FTE = 1

KEARNEY, MARGARET
 County Code = 031
 Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64063362](#)
 FTE = 0.8



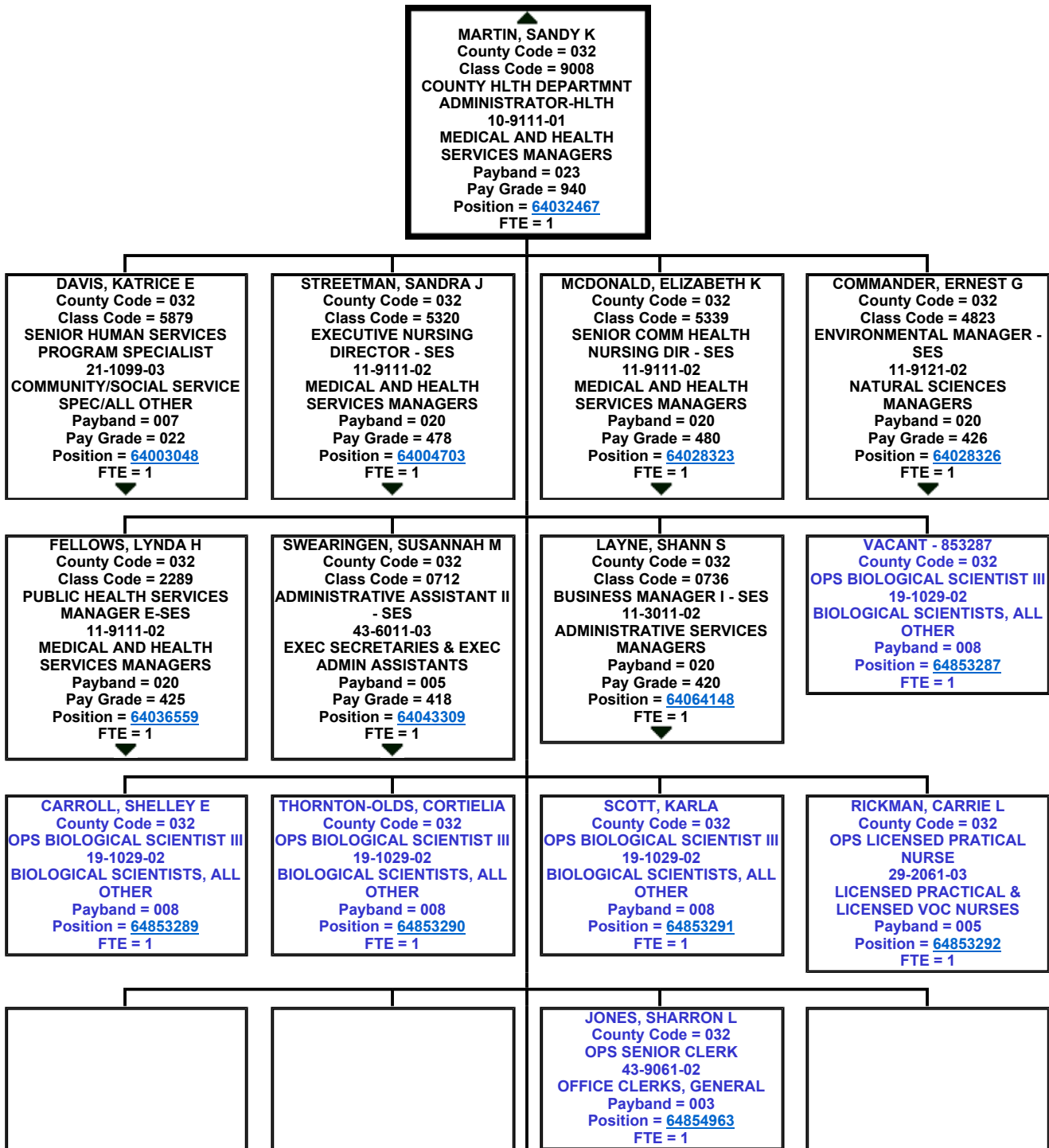


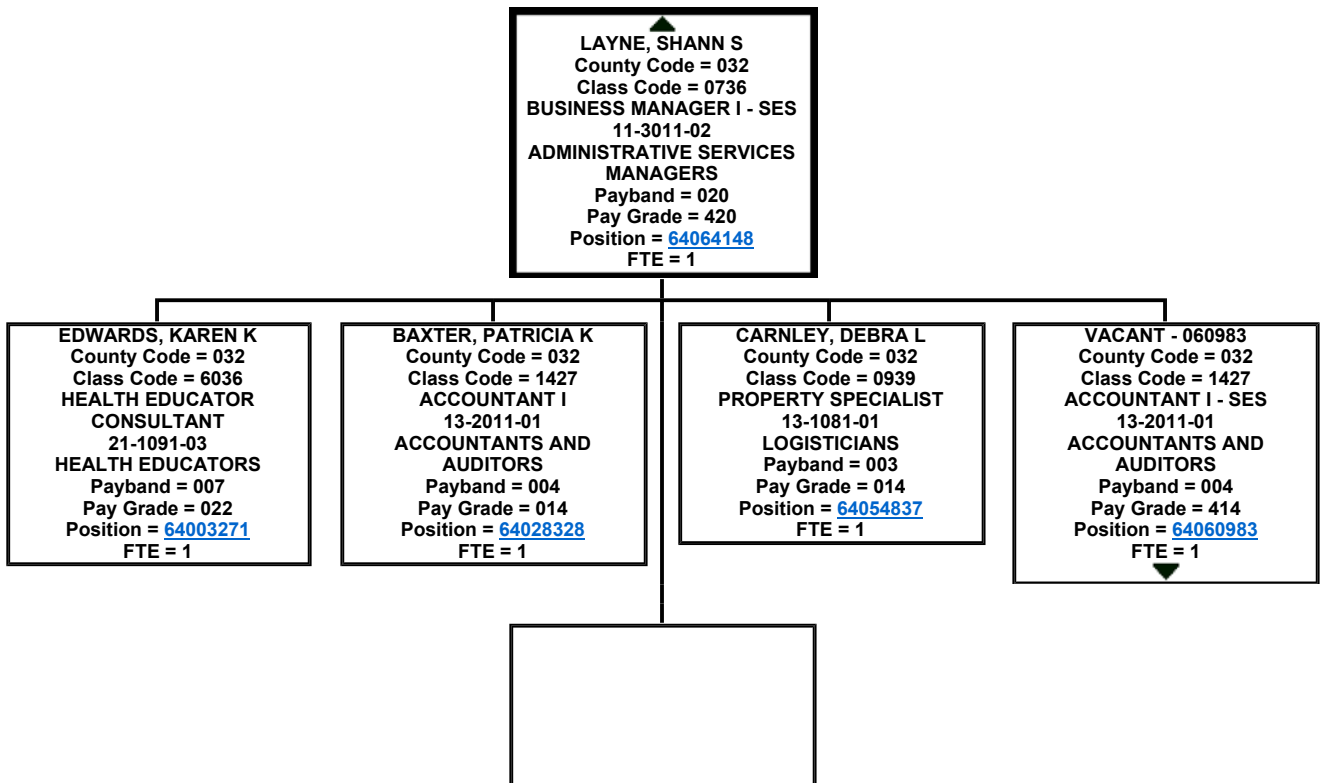
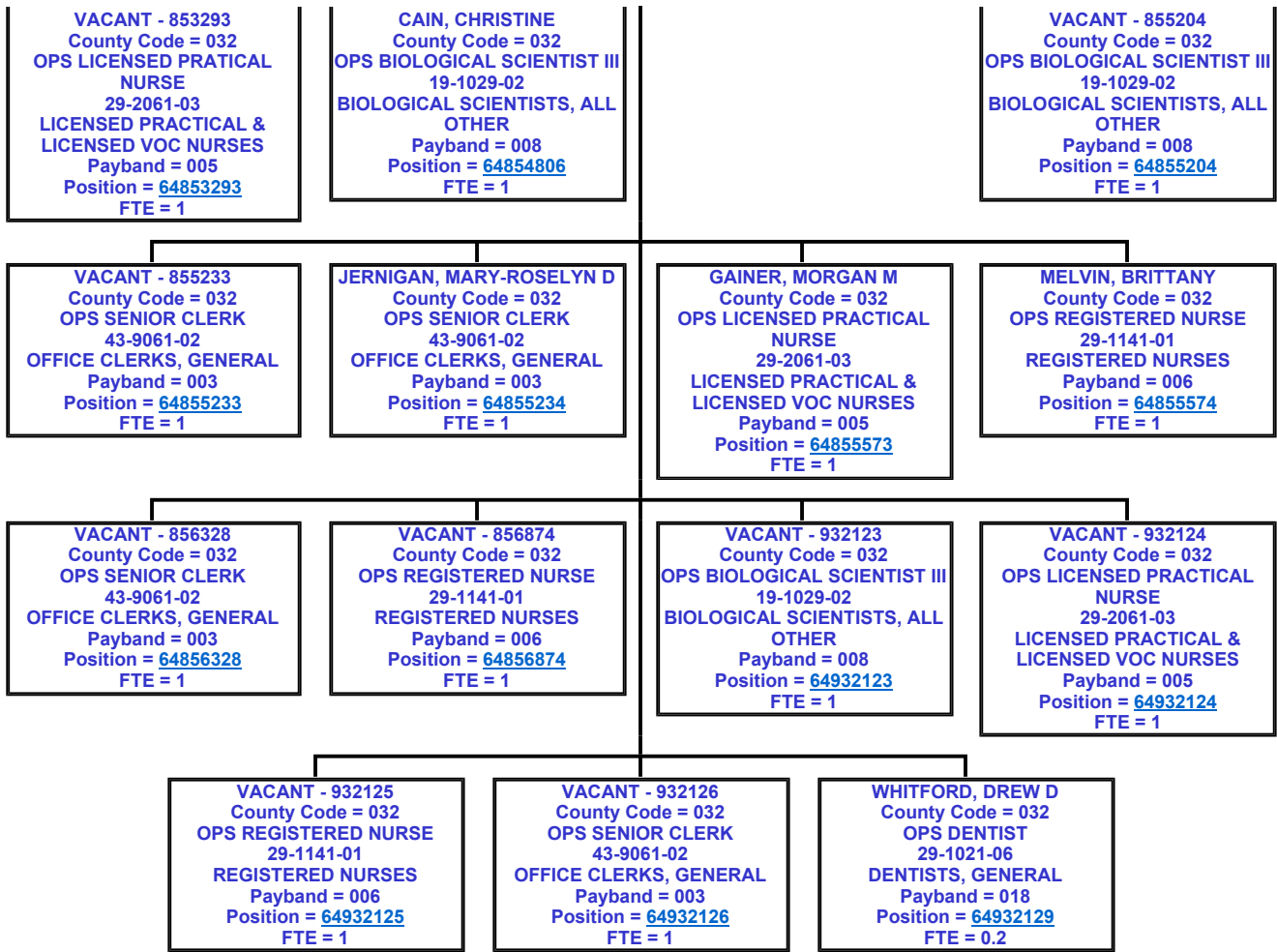
Florida Department of Health

CHD 32 - Jackson County Health Department

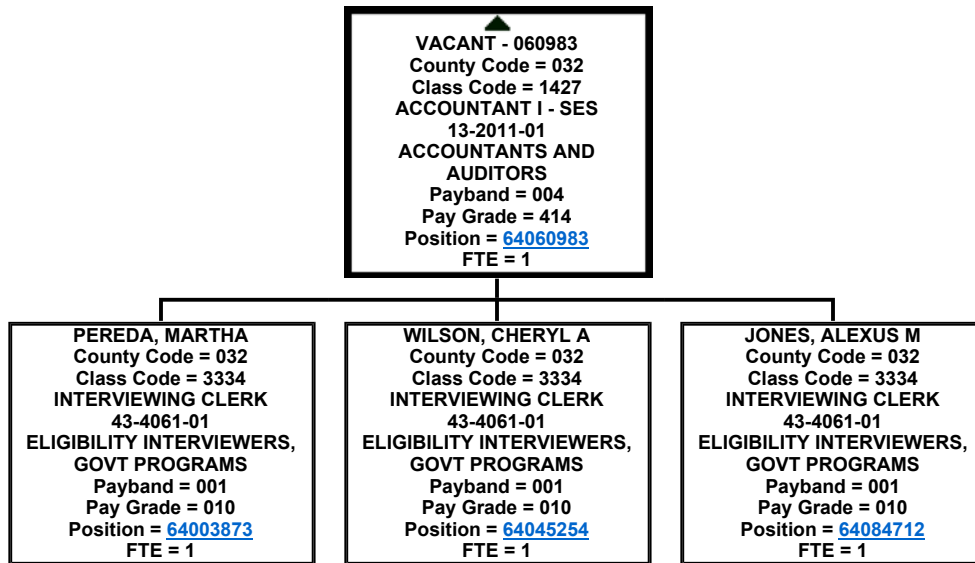
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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



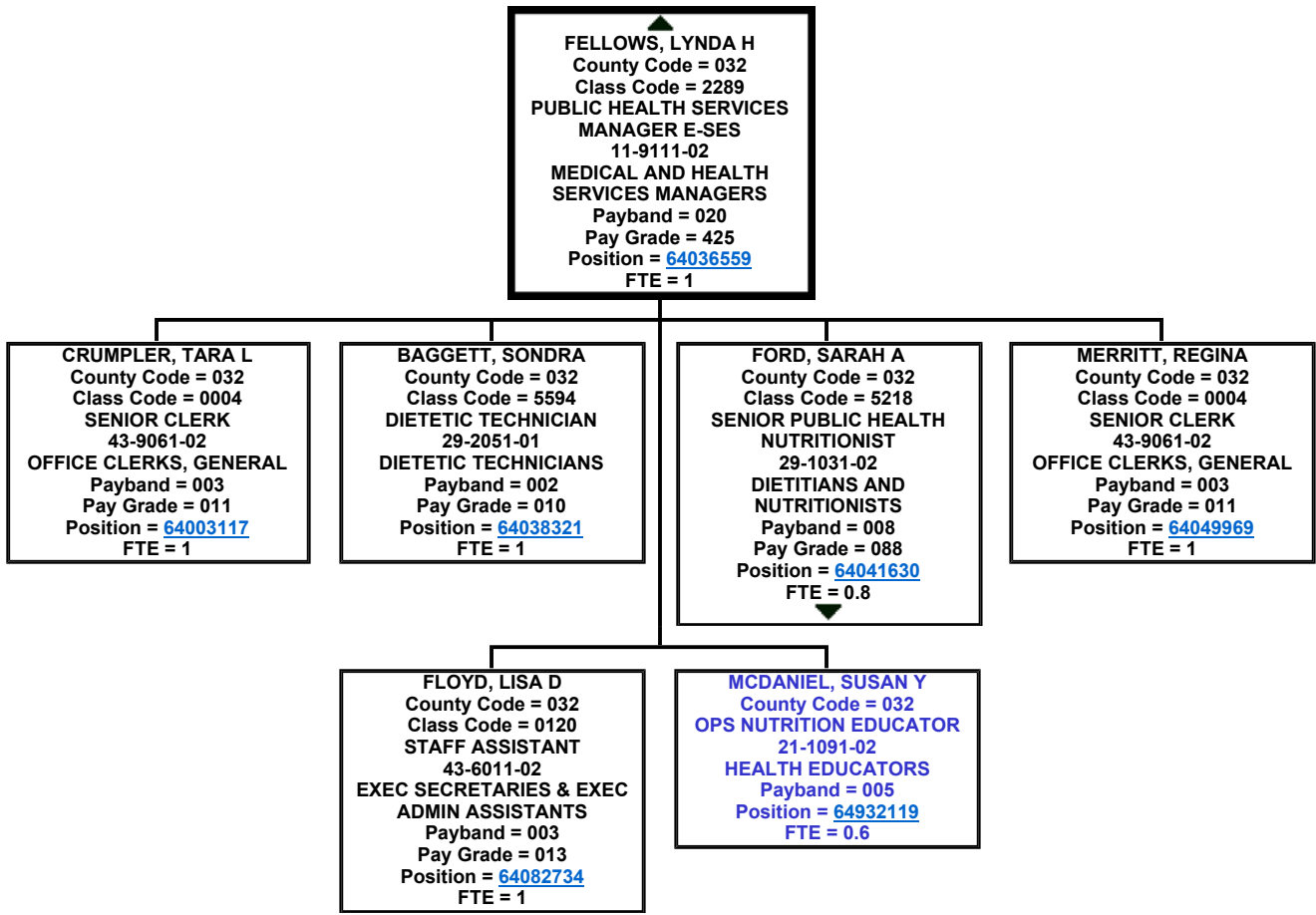


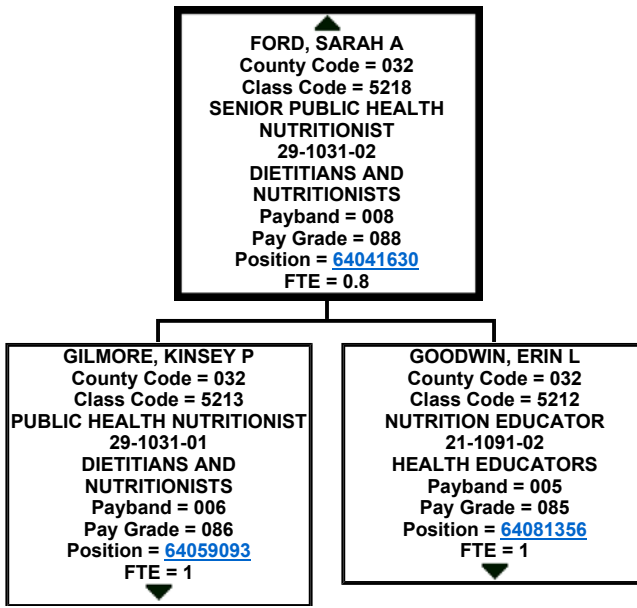
ESQUIVEL, ISMAEL
County Code = 032
Class Code = 2052
DISTRIBUTED COMPUTER
SYSTEMS ANALYST
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Pay Grade = 022
Position = [64086080](#)
FTE = 1

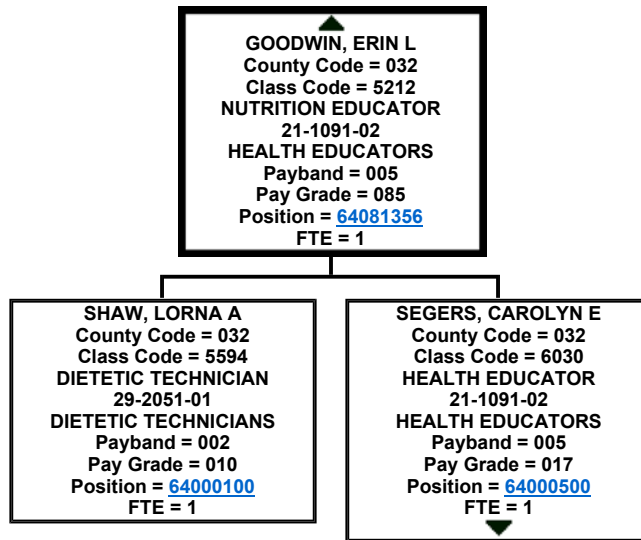


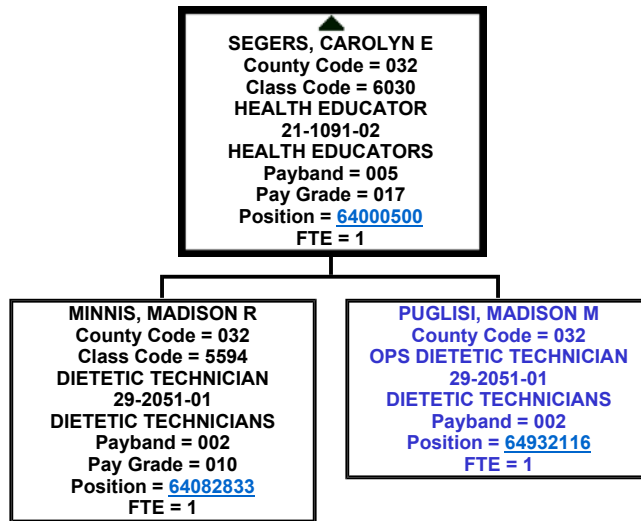
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SWEARINGEN, SUSANNAH M
County Code = 032
Class Code = 0712
ADMINISTRATIVE ASSISTANT
II - SES
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 418
Position = [64043309](#)
FTE = 1

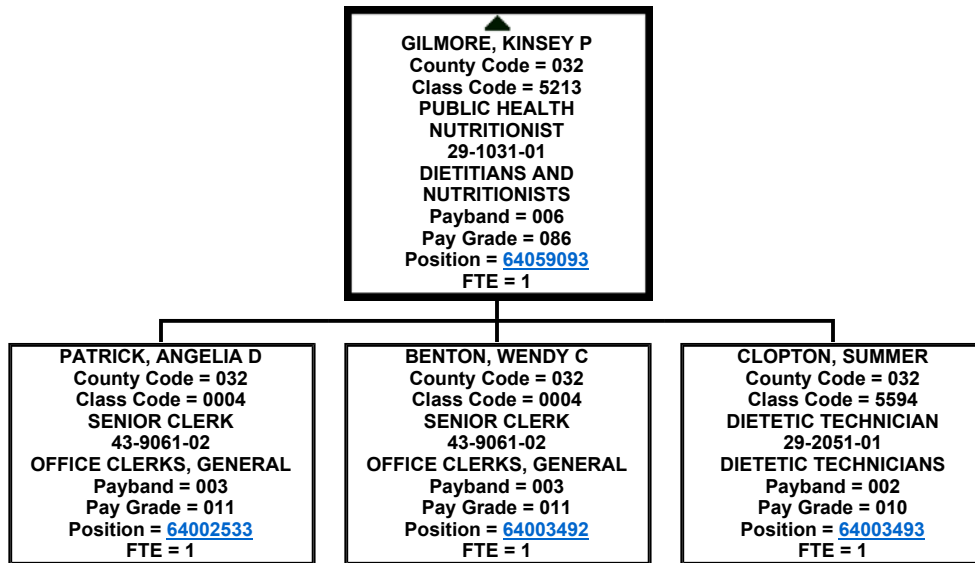
JOINER, HANK L
County Code = 032
Class Code = 6373
MAINTENANCE REPAIRMAN
49-9042-01
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 001
Pay Grade = 009
Position = [64059249](#)
FTE = 1

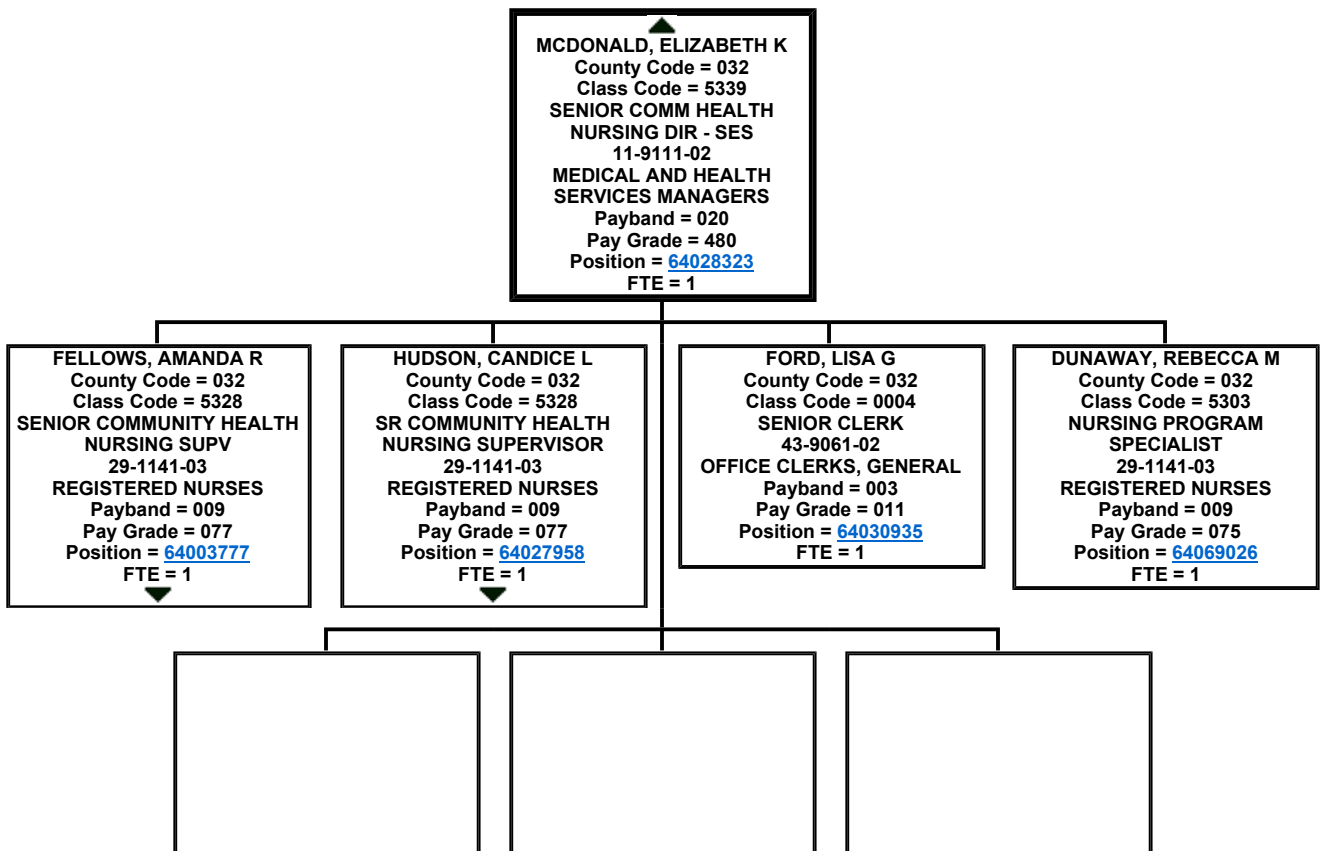
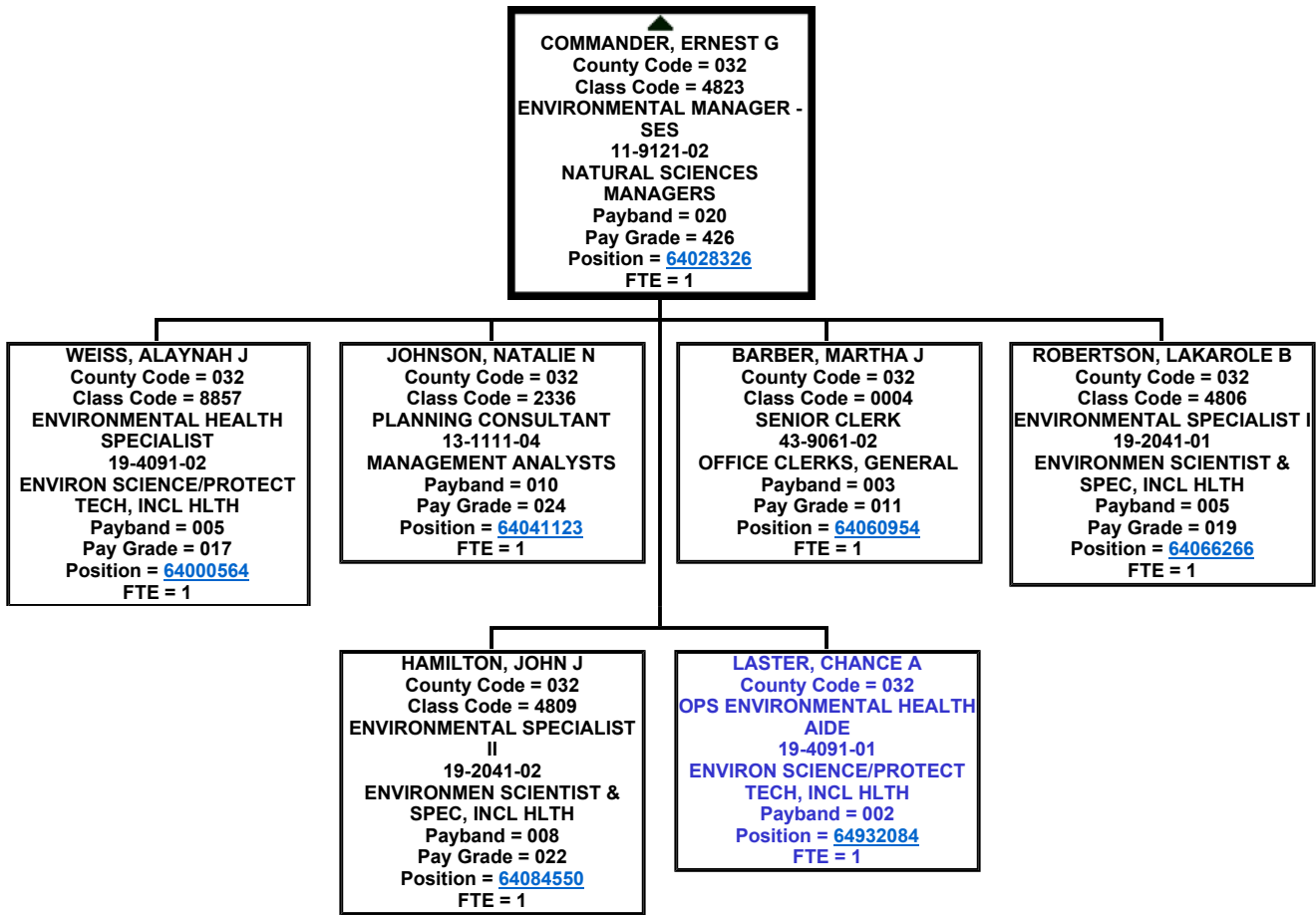








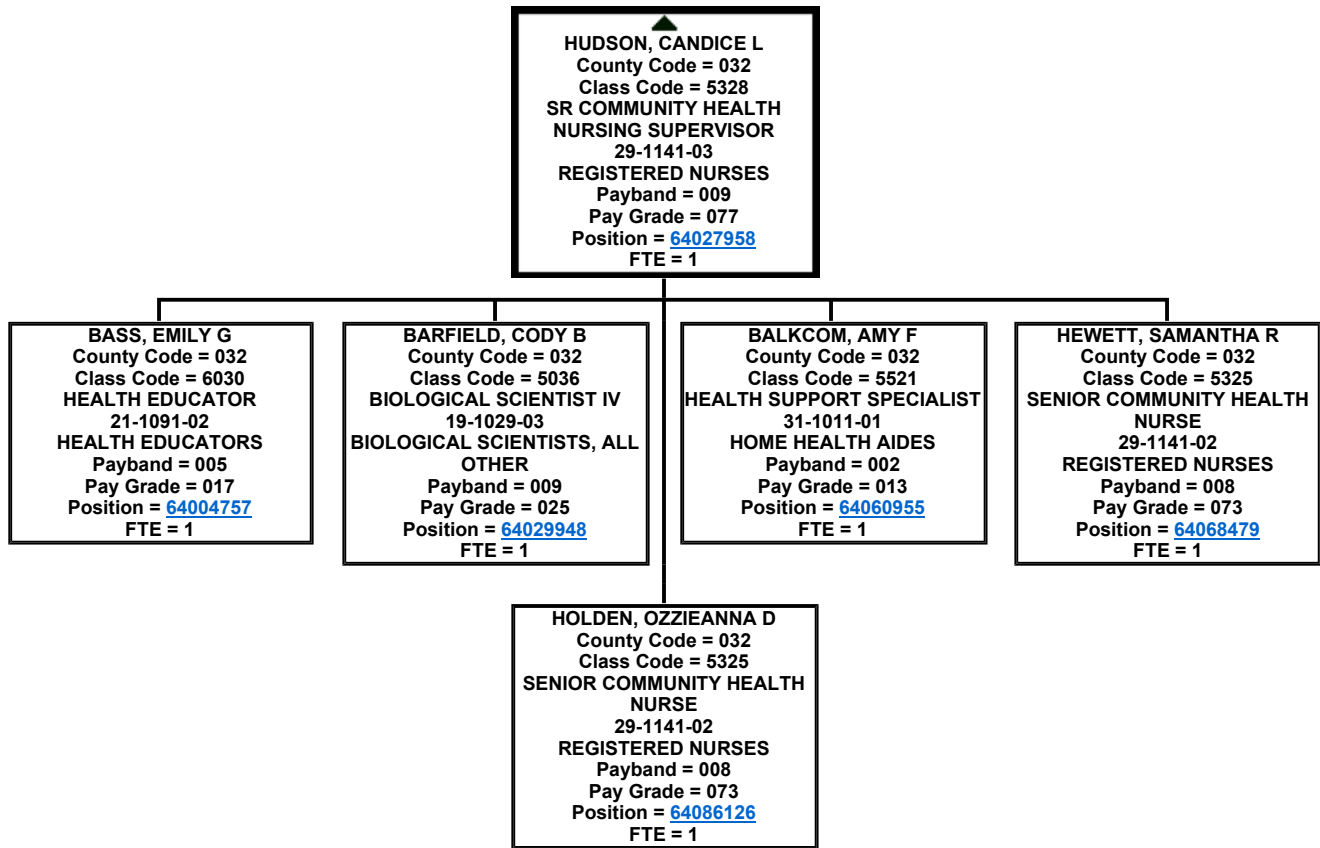


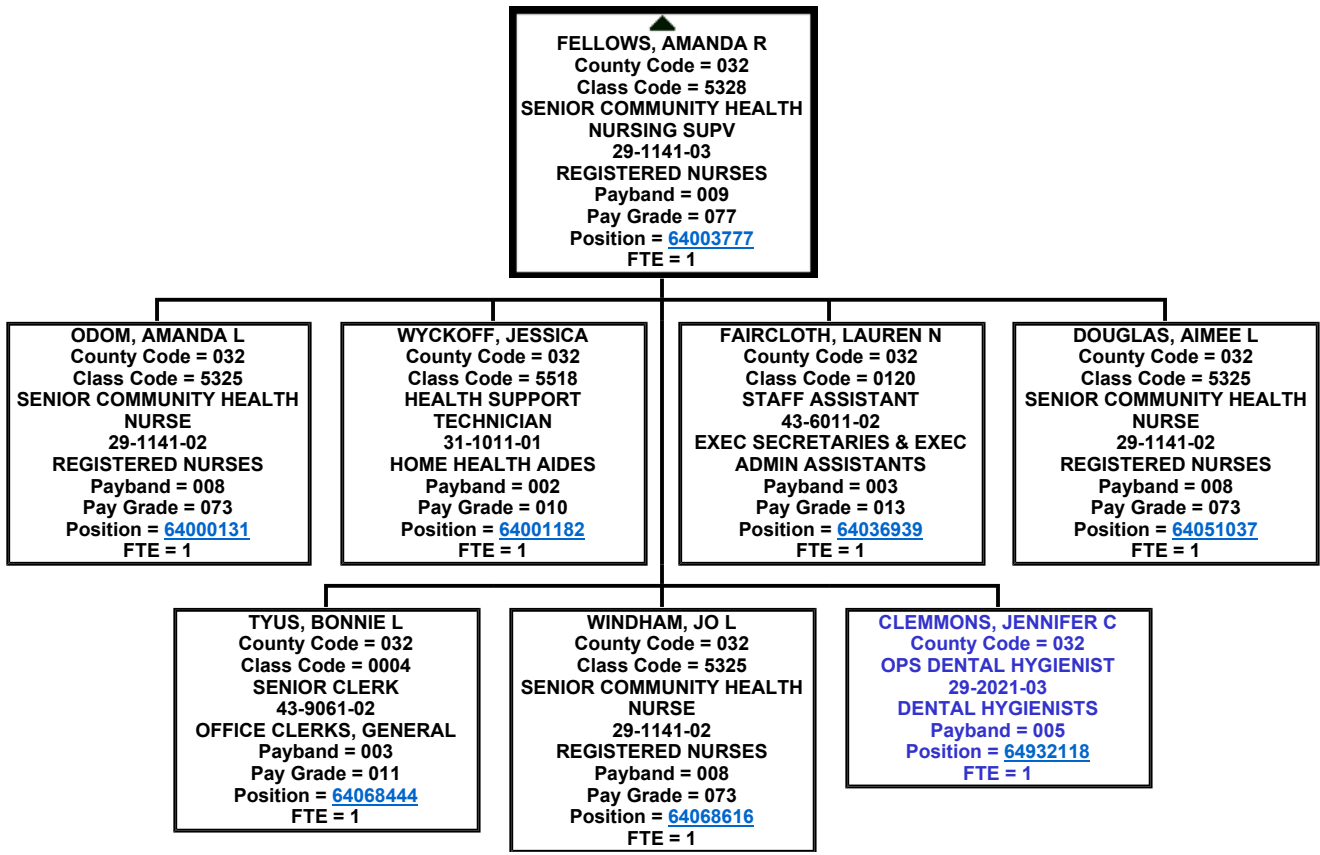


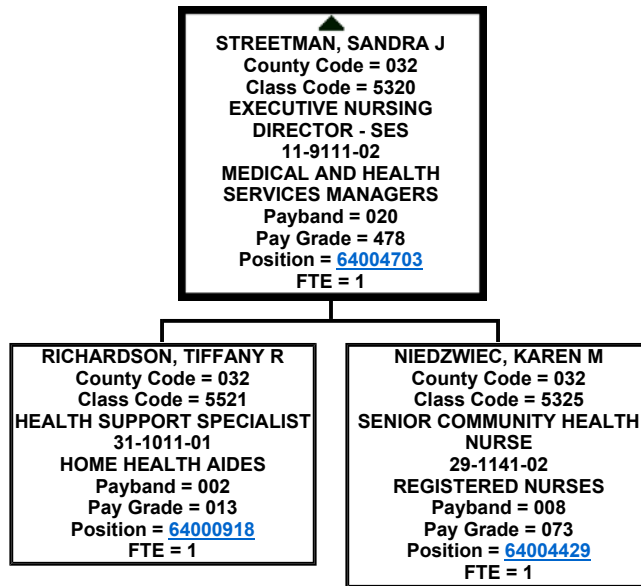
MELVIN, ALICIA D
County Code = 032
Class Code = 5297
ADVANCED PRACTICE
REGISTERED NURSE
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Pay Grade = 077
Position = [64082338](#)
FTE = 1

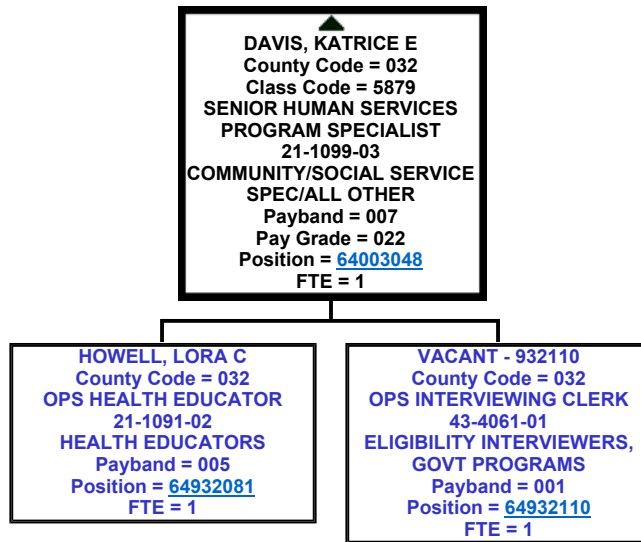
DAVIS, DEBOWANNA J
County Code = 032
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64932023](#)
FTE = 1

CHANTORNSAENG, KONGSAK
County Code = 032
OPS MEDICAL EXECUTIVE
DIRECTOR
10-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 023
Position = [64932117](#)
FTE = 1







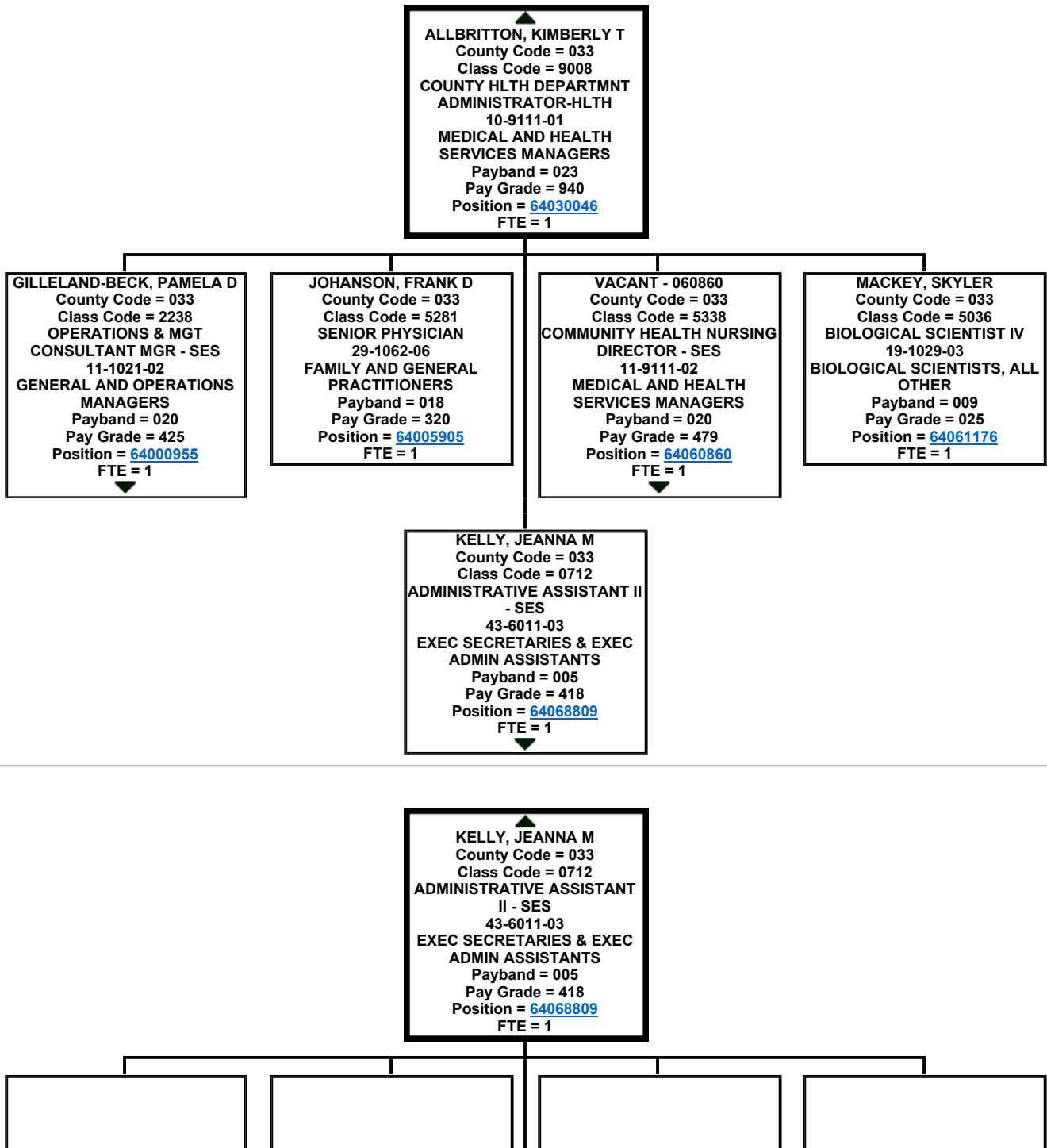


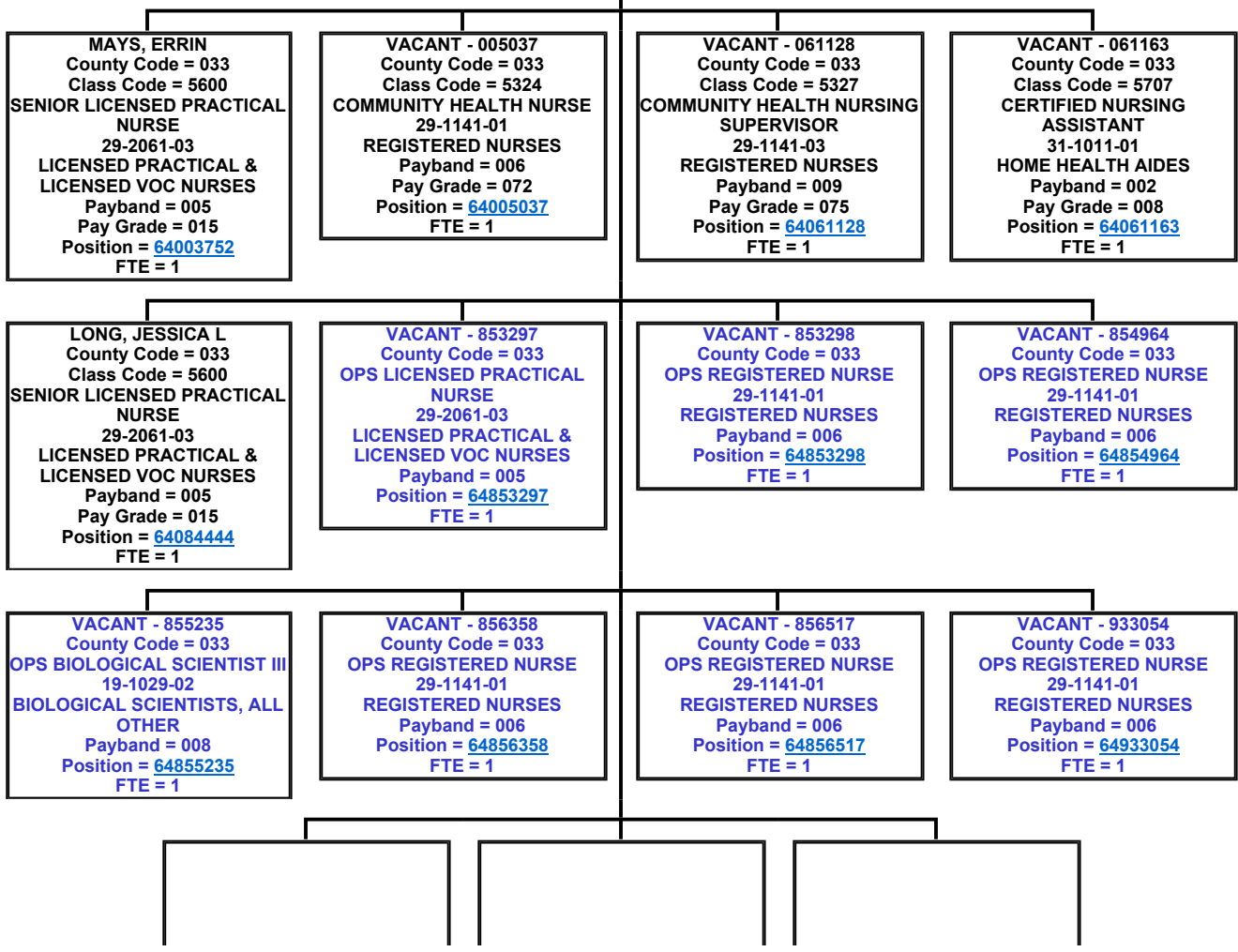
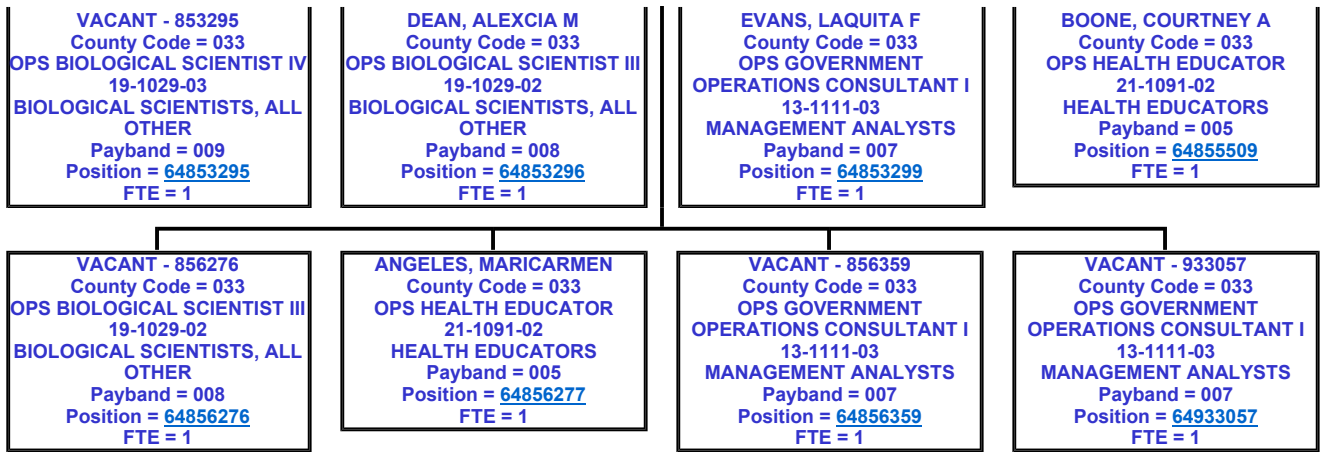
Florida Department of Health

CHD 33 - Jefferson County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

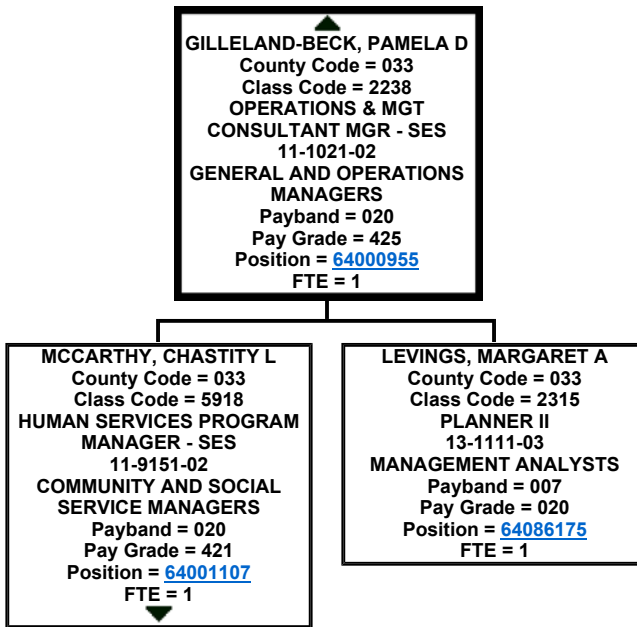


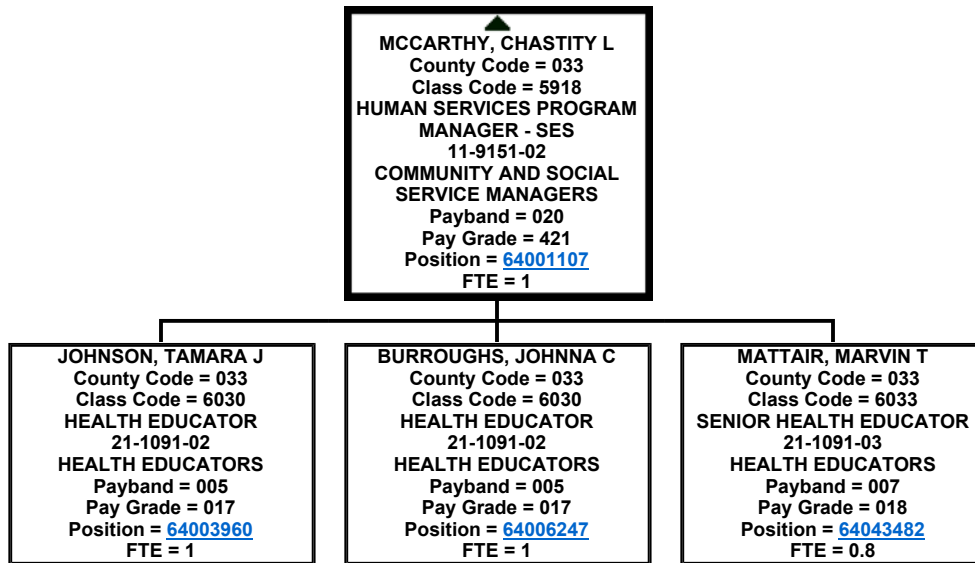


VACANT - 933055
County Code = 033
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64933055](#)
FTE = 1

VACANT - 933056
County Code = 033
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64933056](#)
FTE = 1

VACANT - 933058
County Code = 033
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64933058](#)
FTE = 1



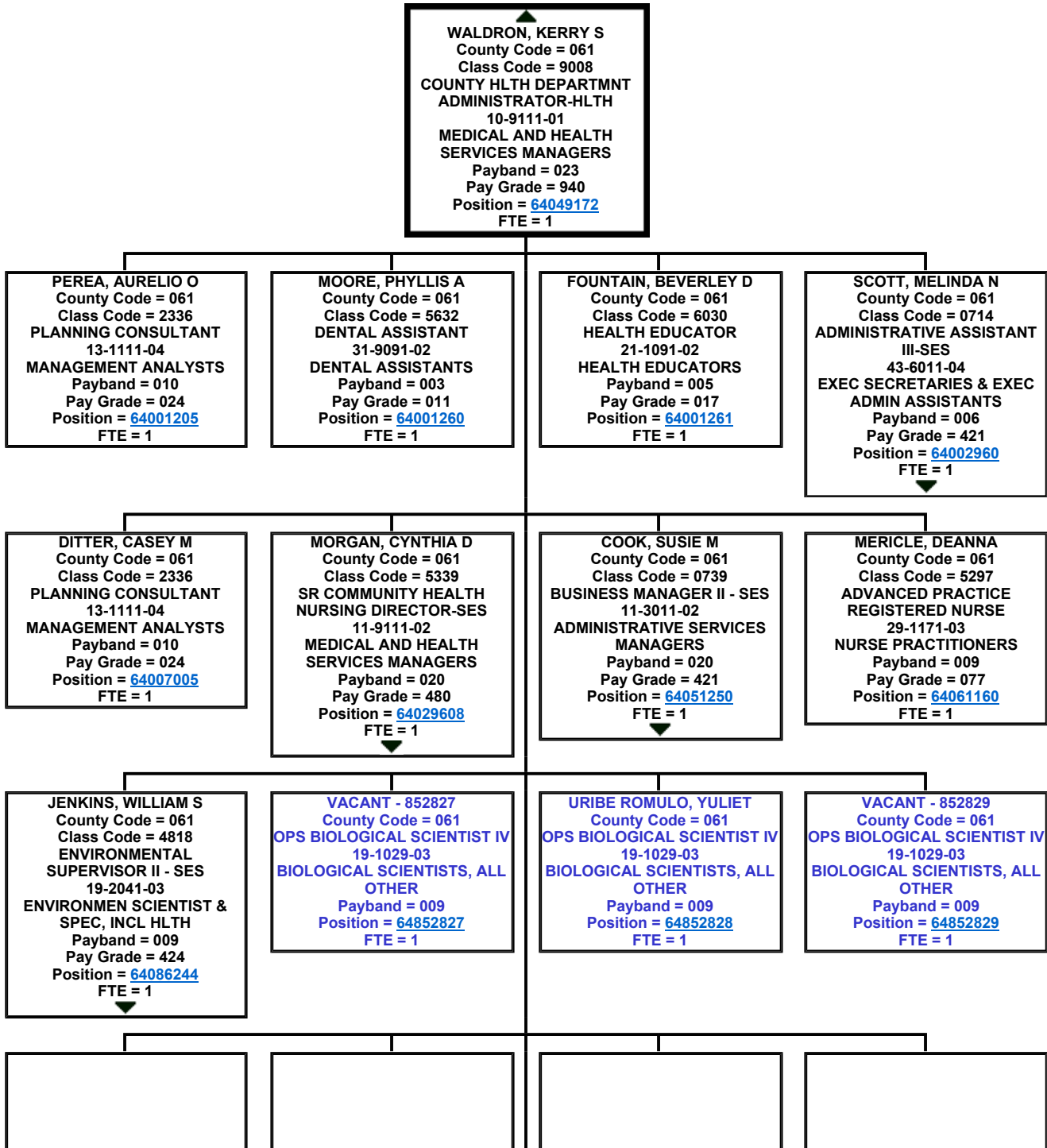


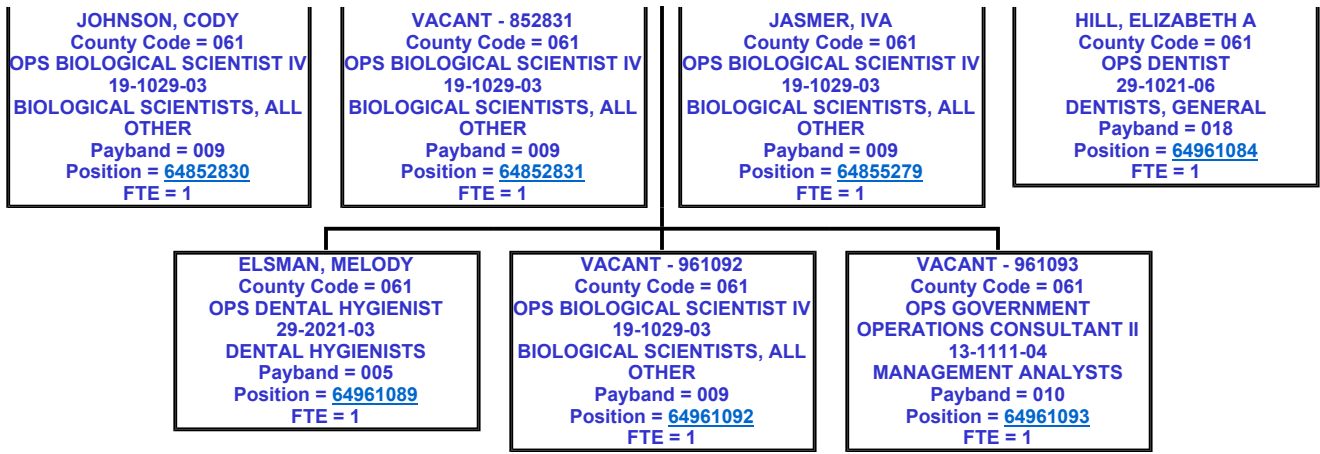
Florida Department of Health

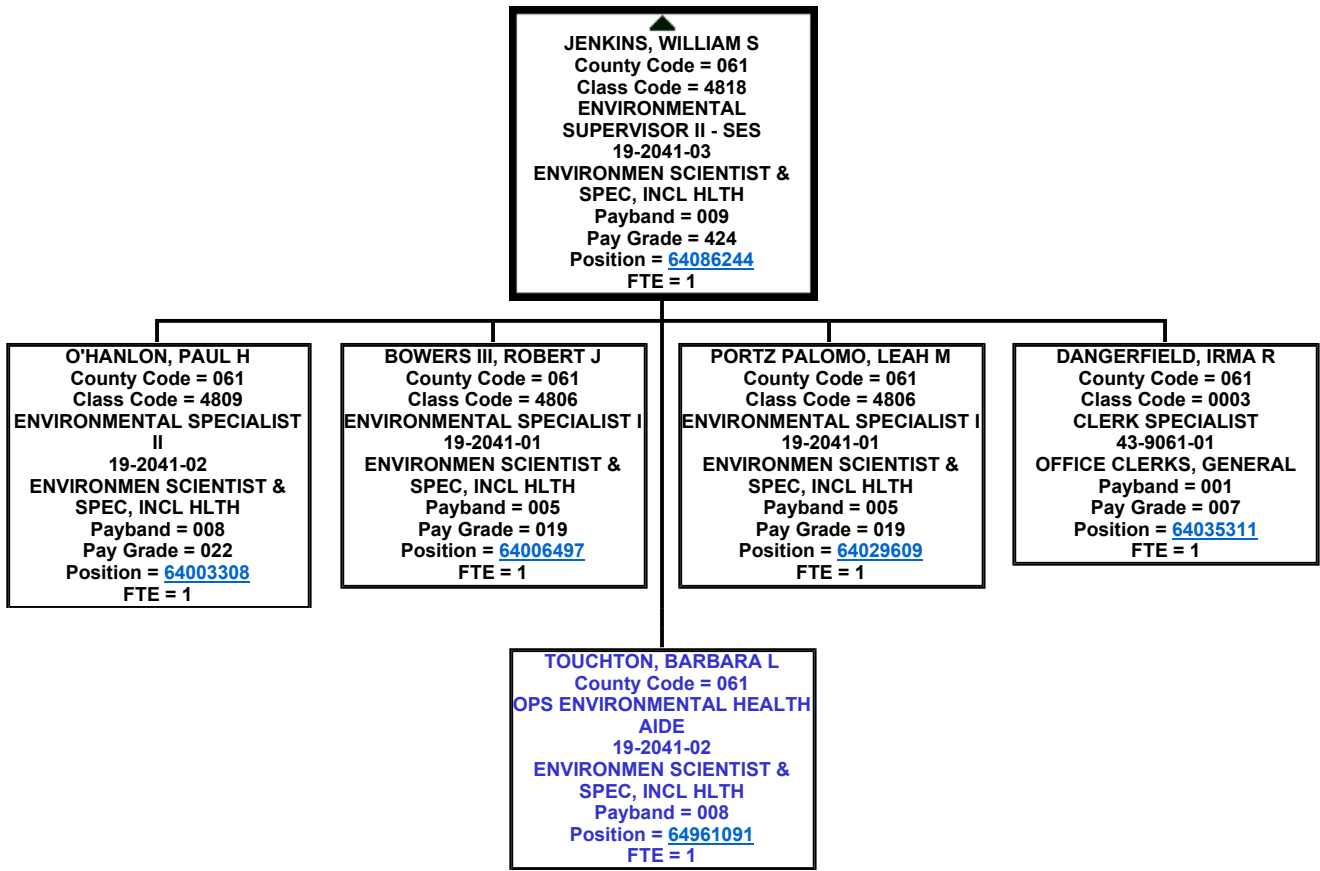
CHD 34 - Lafayette County Health Department

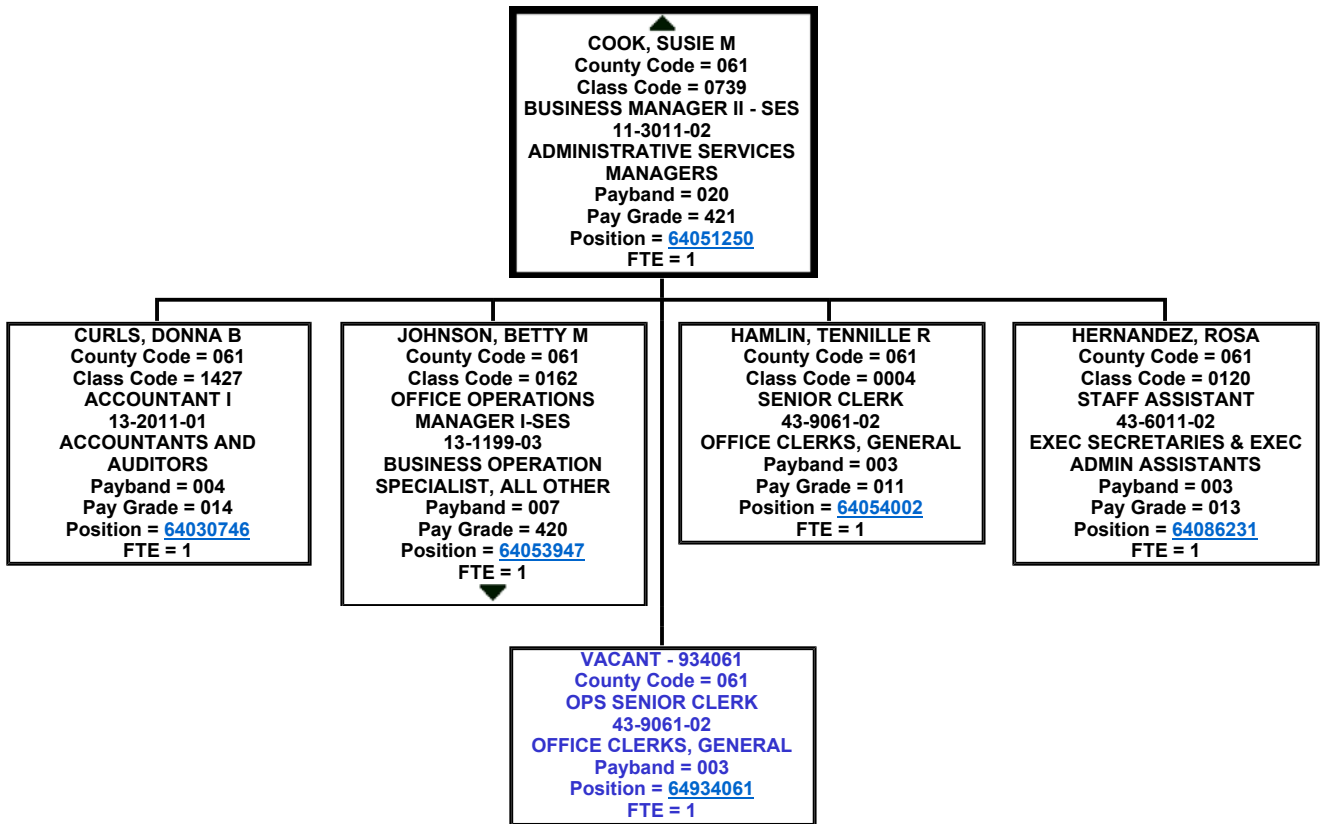
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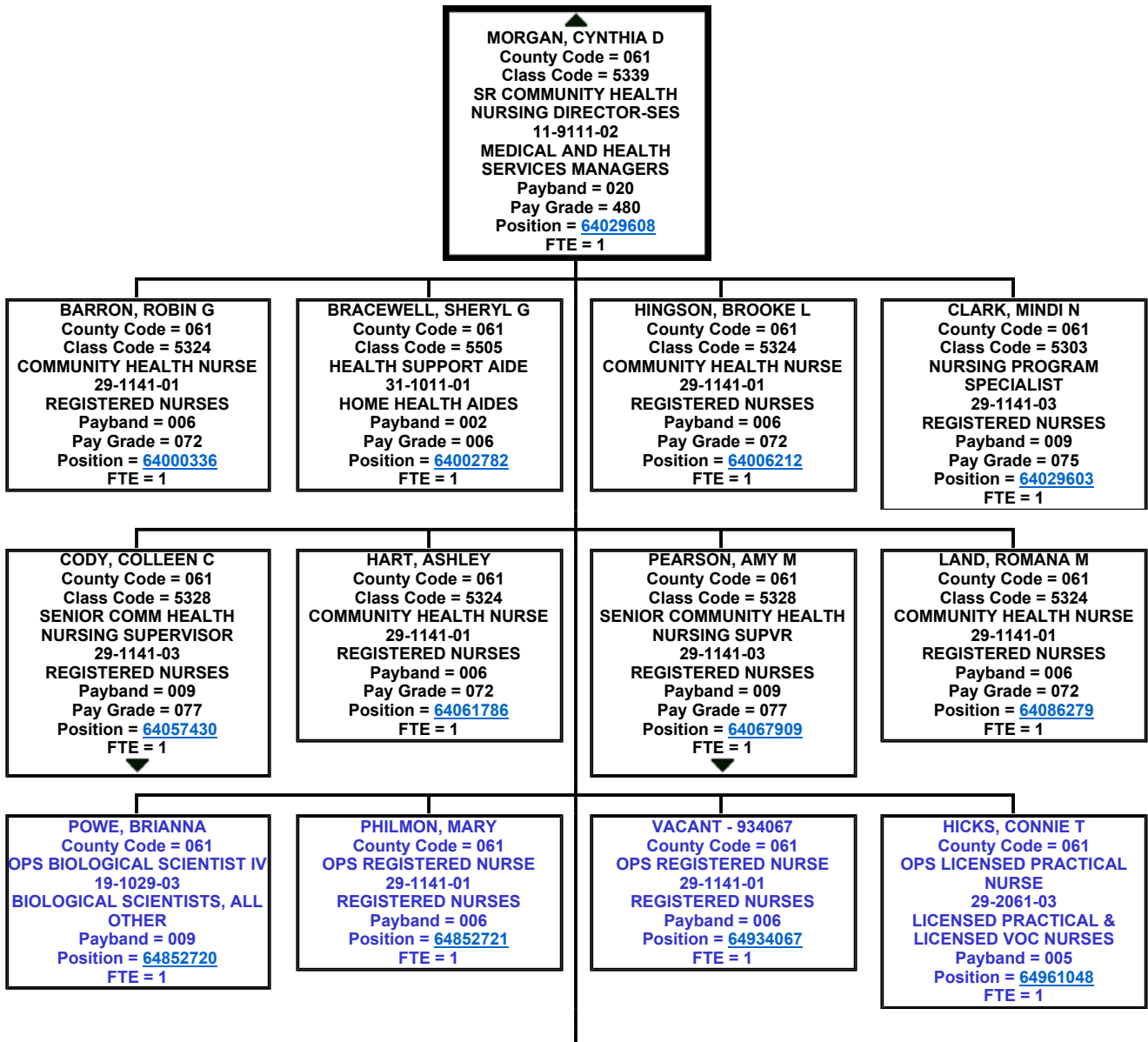
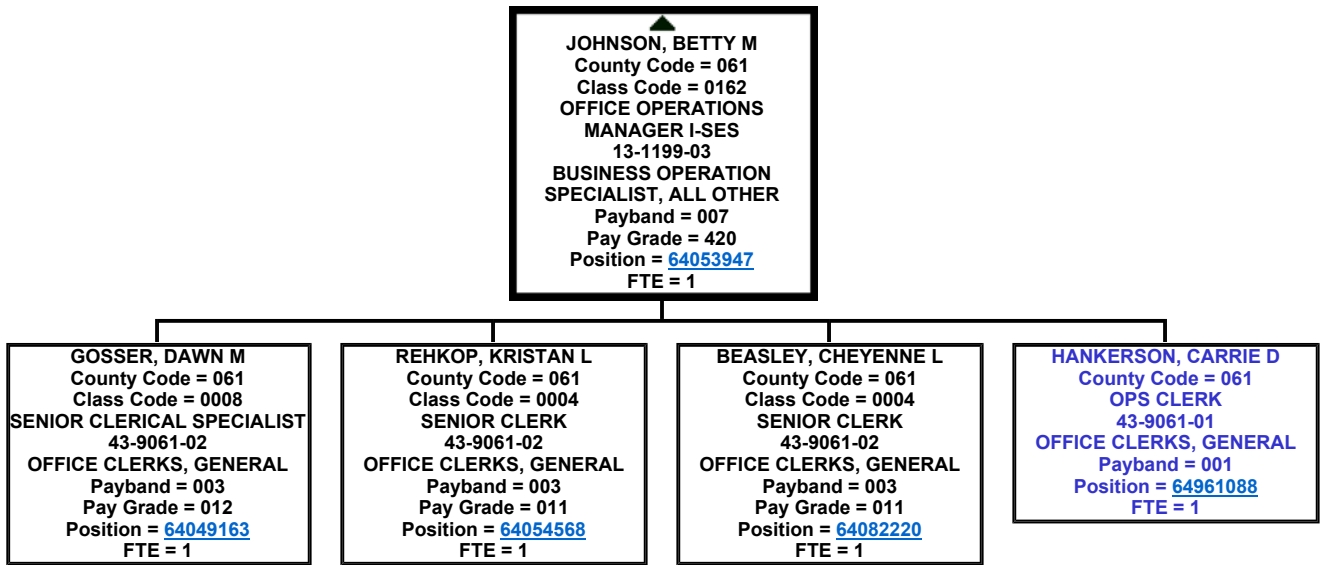
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



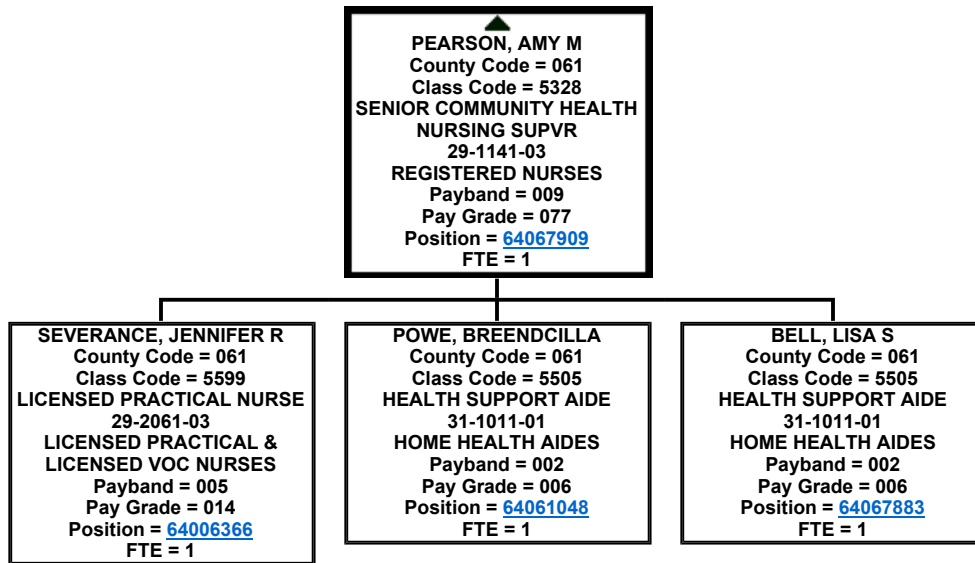


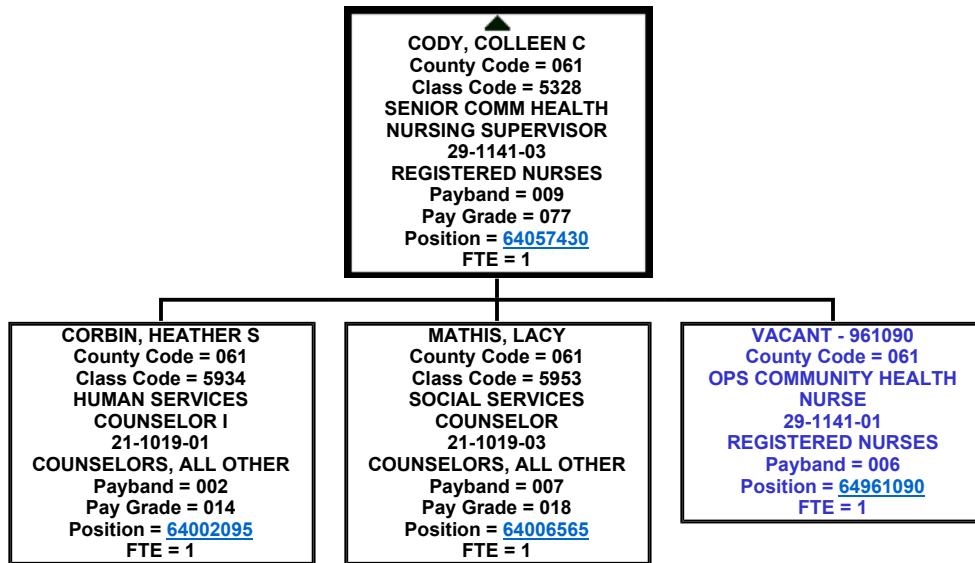






BONEY, ELAINE W
County Code = 061
OPS COMMUNITY HEALTH
NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = 64961057
FTE = 1





▲
SCOTT, MELINDA N
County Code = 061
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III-SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 421
Position = [64002960](#)
FTE = 1

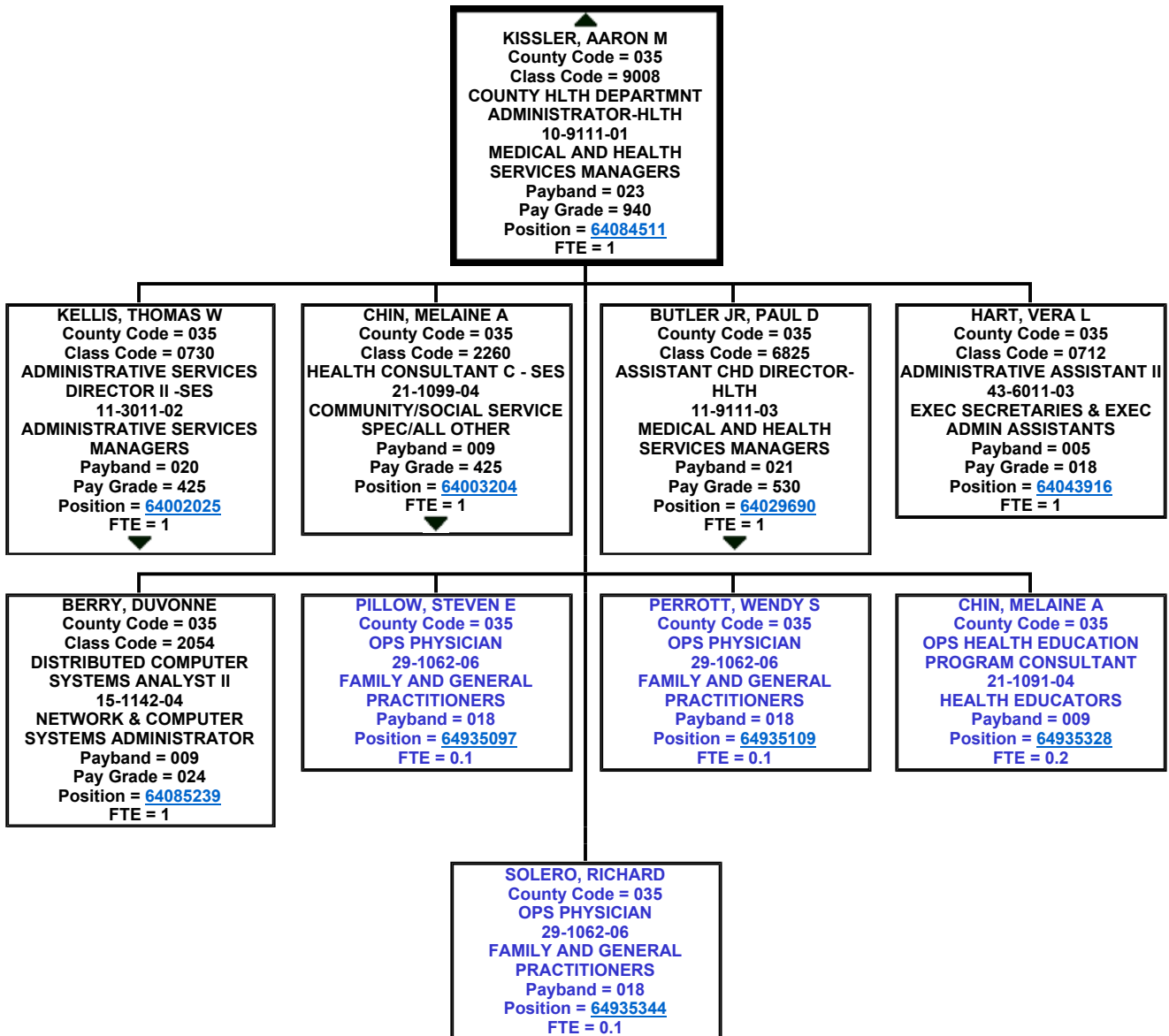
VACANT - 051396
County Code = 061
Class Code = 6030
HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 017
Position = [64051396](#)
FTE = 1

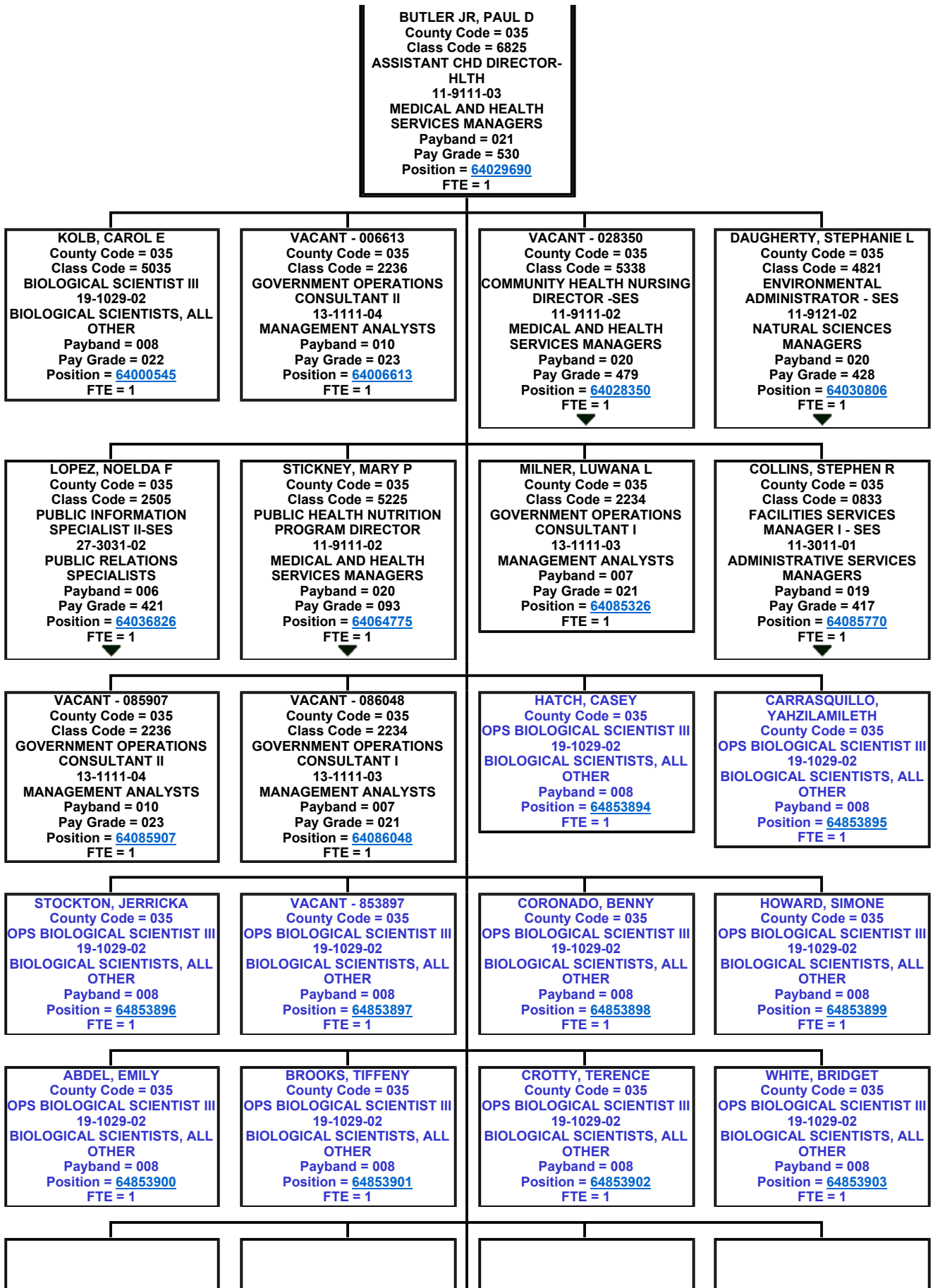
Florida Department of Health

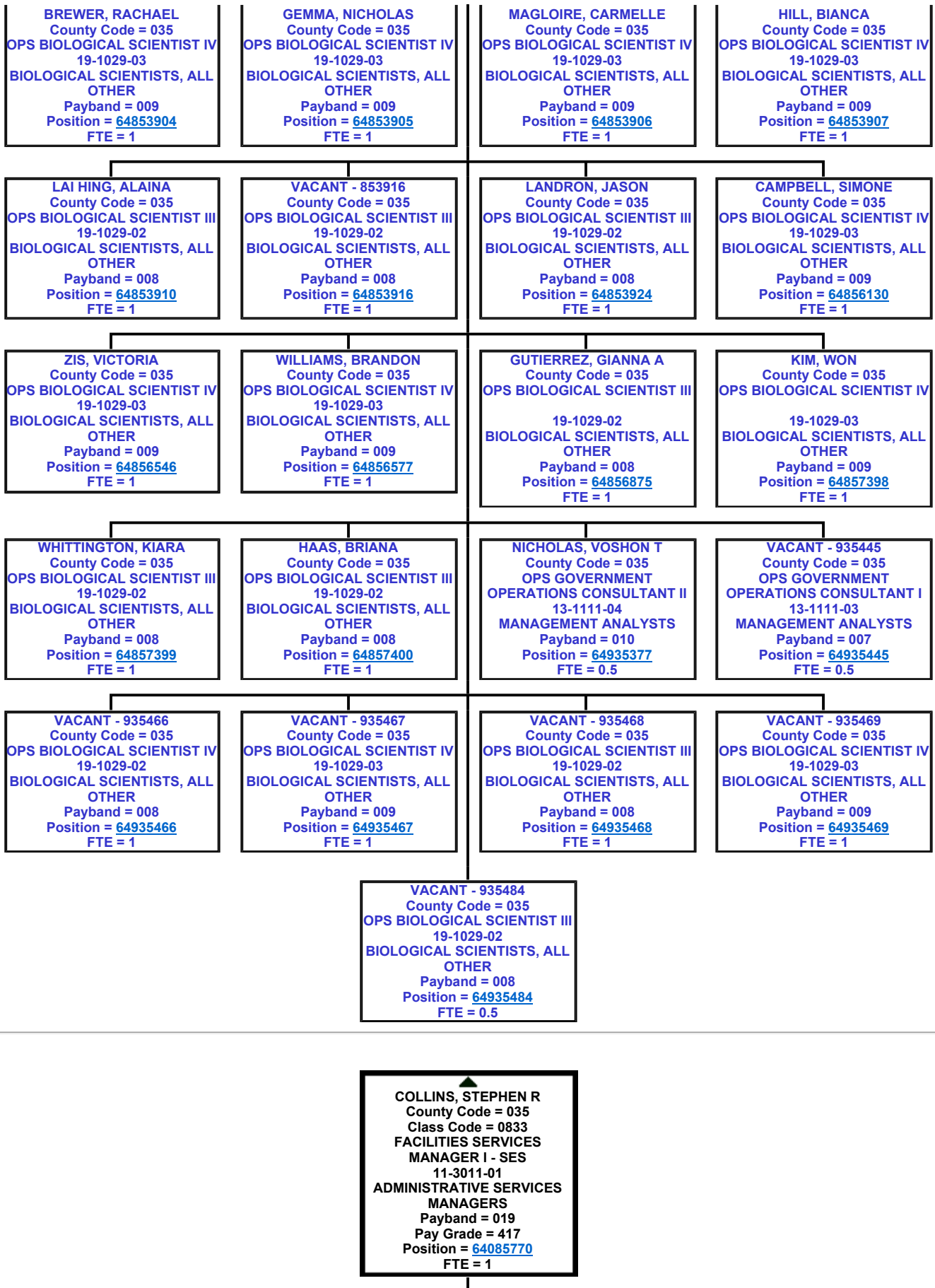
CHD 35 - Lake County Health Department

Created: 8/23/2021 10:22:00 AM

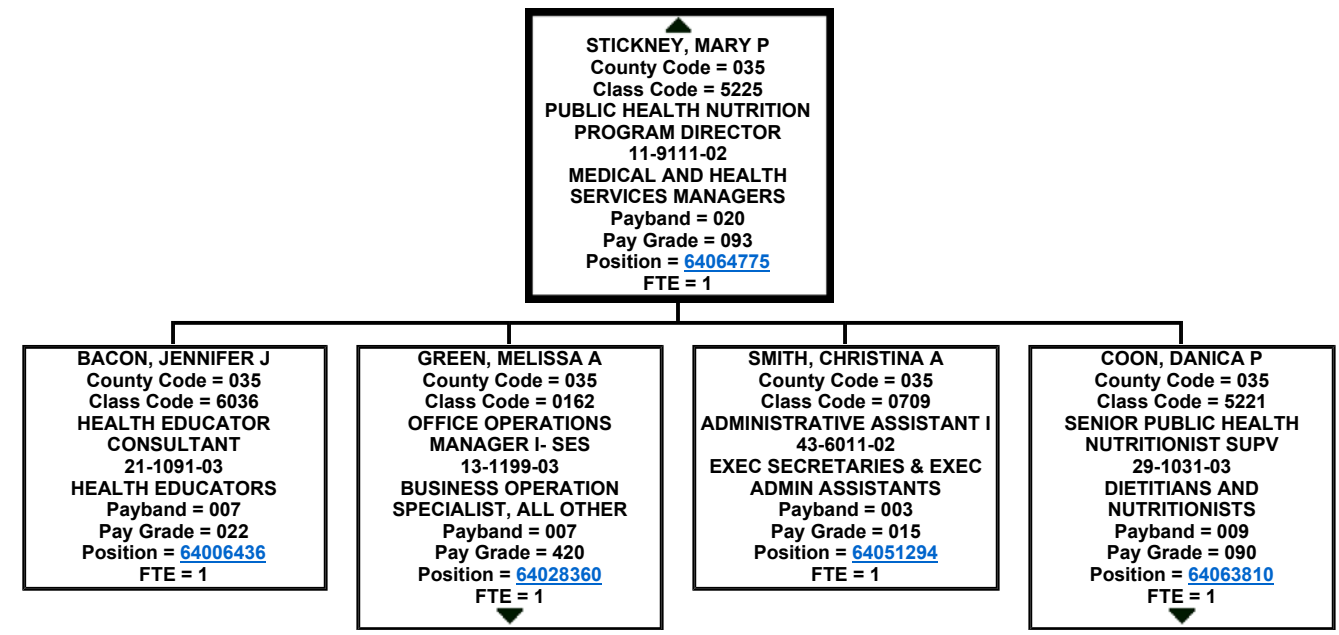
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

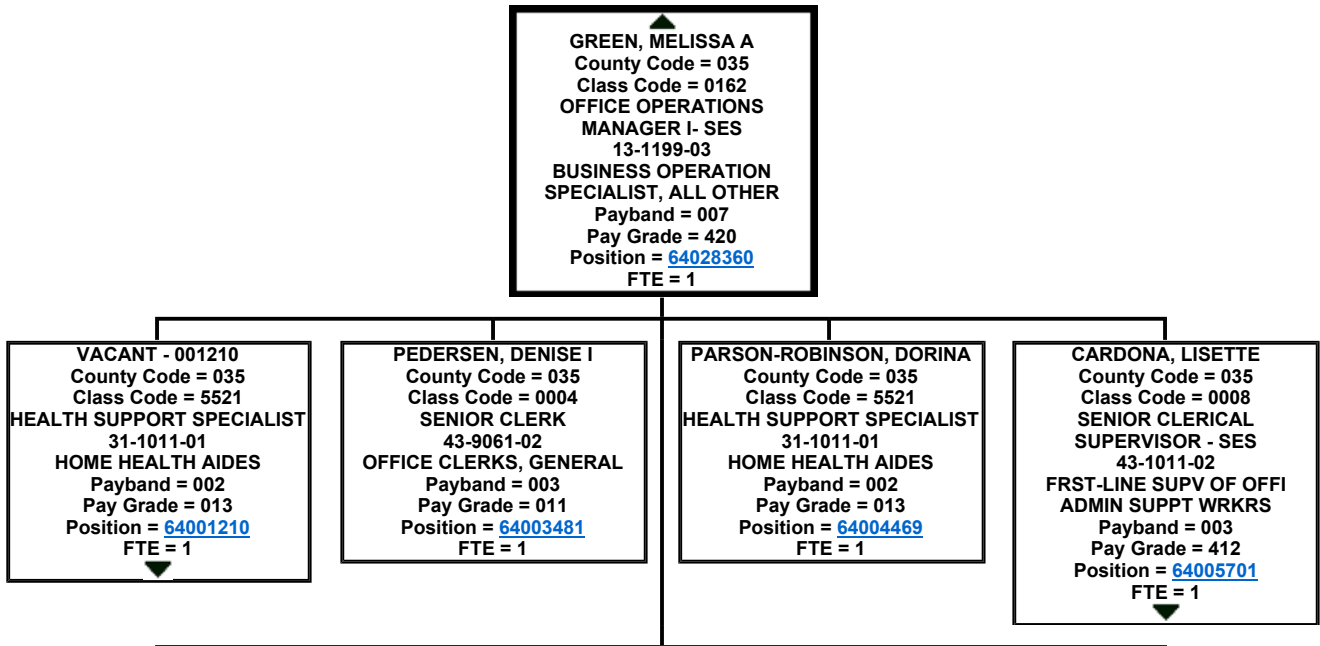
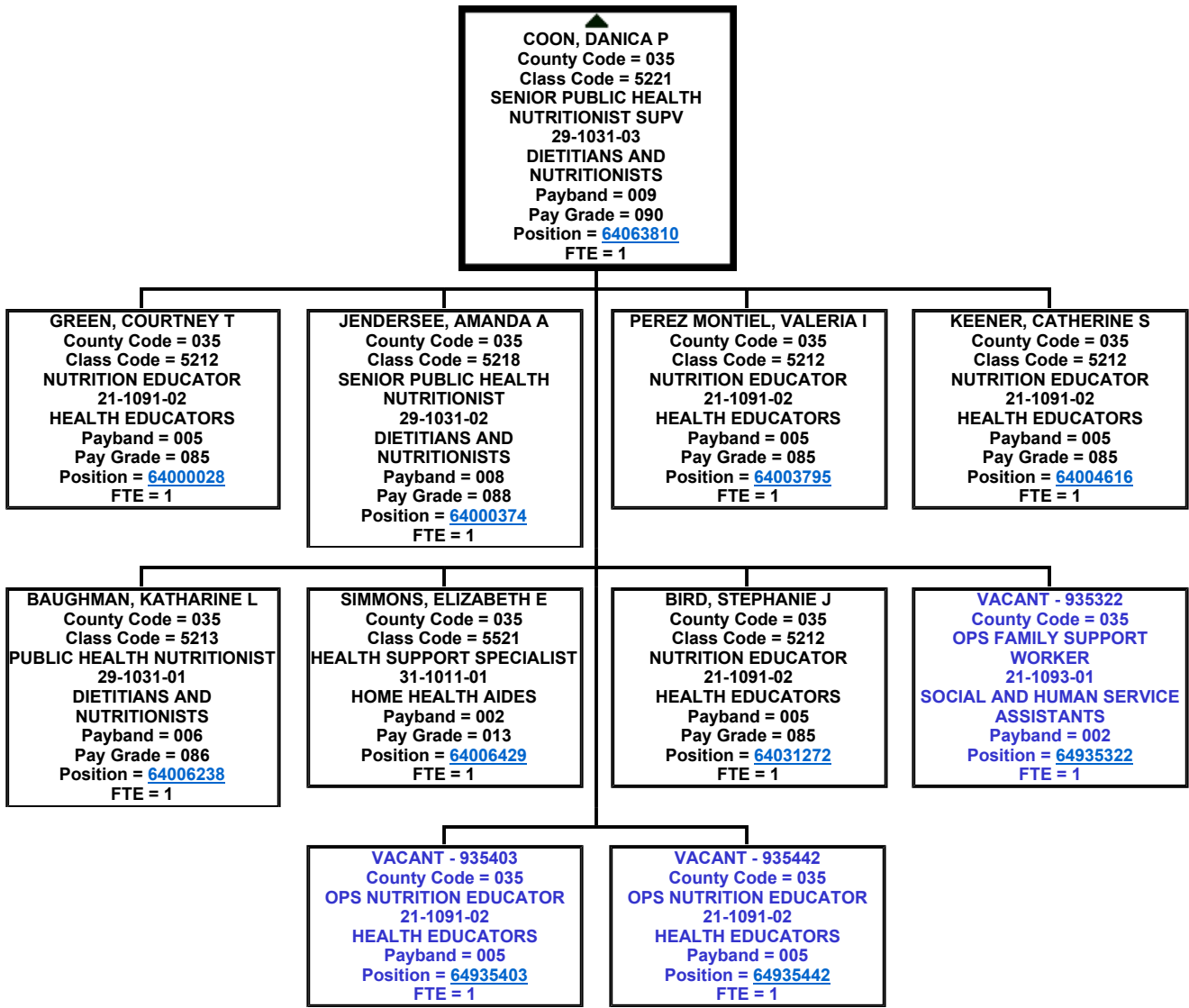


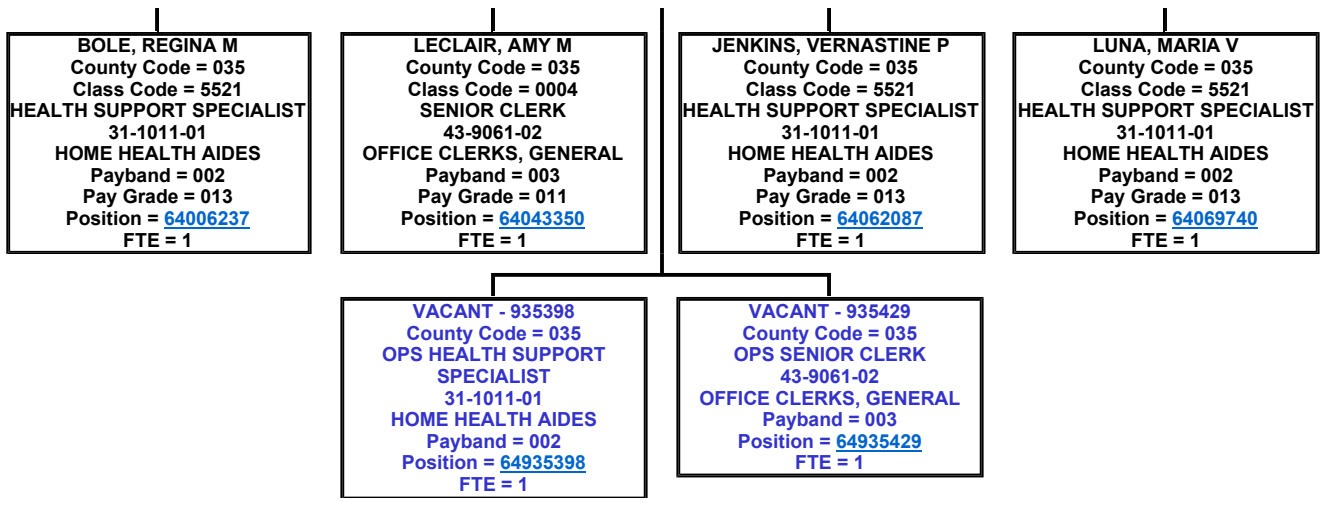












CARDONA, LISETTE
 County Code = 035
 Class Code = 0008
 SENIOR CLERICAL
 SUPERVISOR - SES
 43-1011-02
 FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS
 Payband = 003
 Pay Grade = 412
 Position = [64005701](#)
 FTE = 1

PAGAN, MARIA E
 County Code = 035
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64005702](#)
 FTE = 1

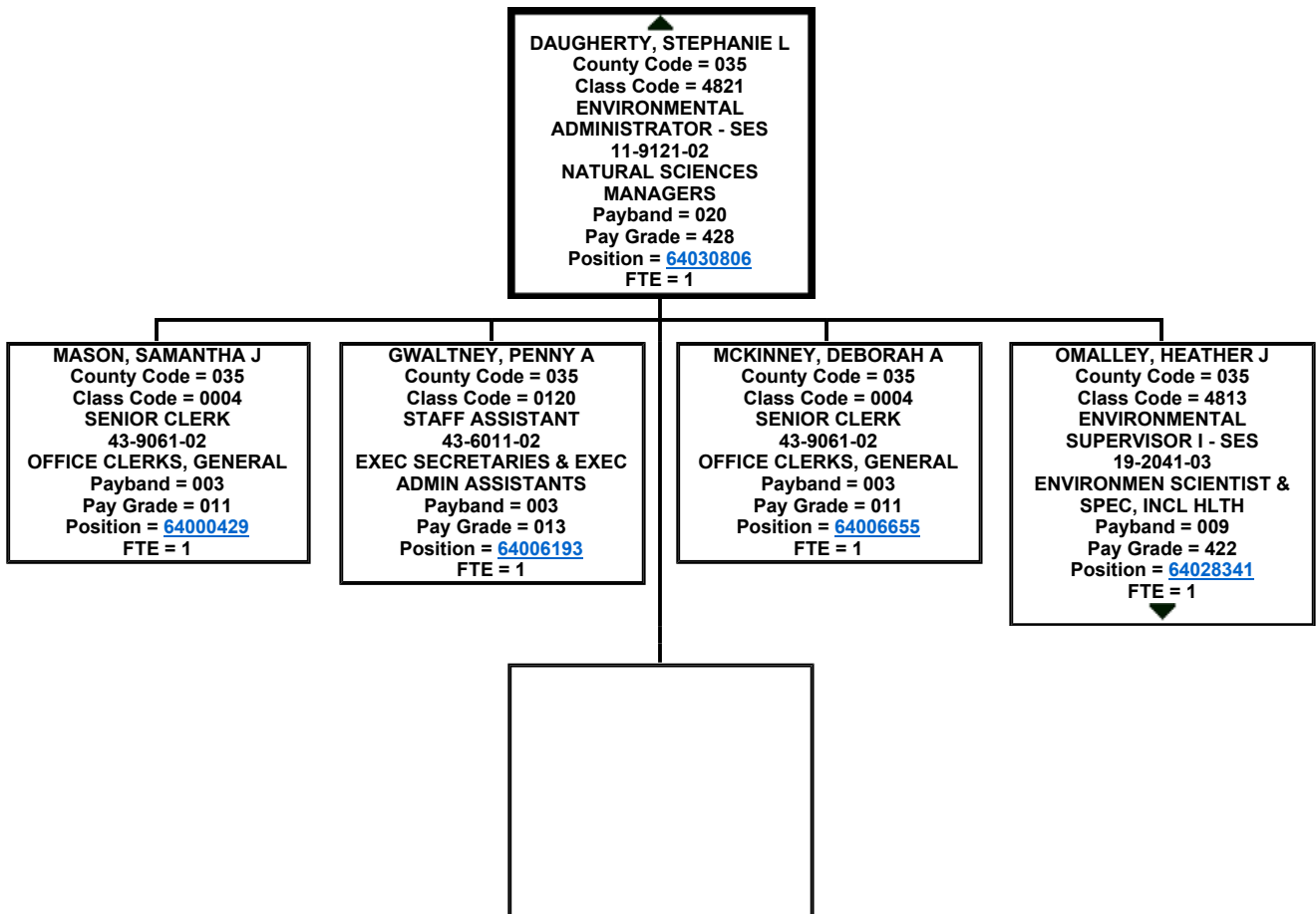
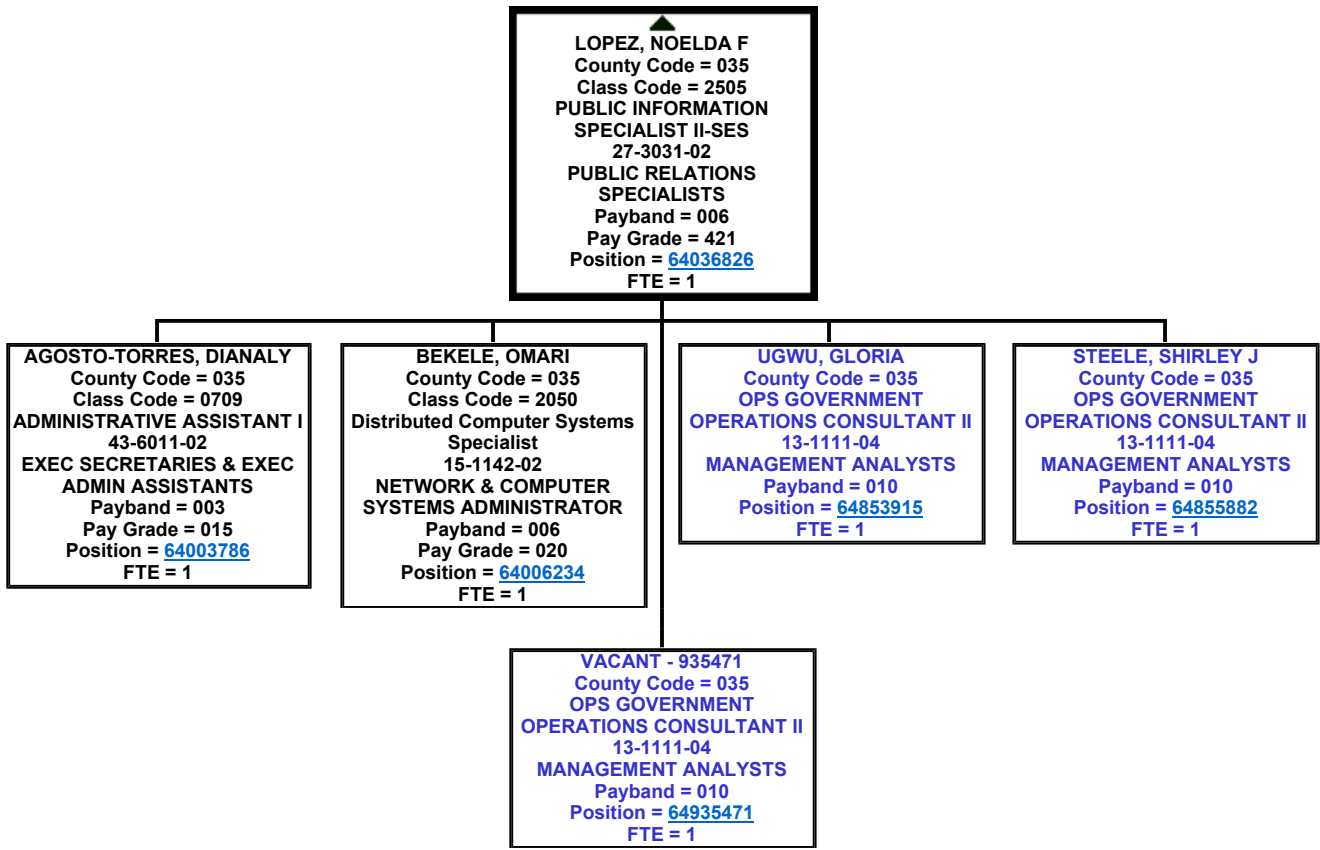
HALL, MELODY L
 County Code = 035
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64086067](#)
 FTE = 1

TOBOIS, MONIQUE S
 County Code = 035
 OPS FAMILY SUPPORT
 WORKER
 21-1093-01
 SOCIAL AND HUMAN SERVICE
 ASSISTANTS
 Payband = 002
 Position = [64935321](#)
 FTE = 1

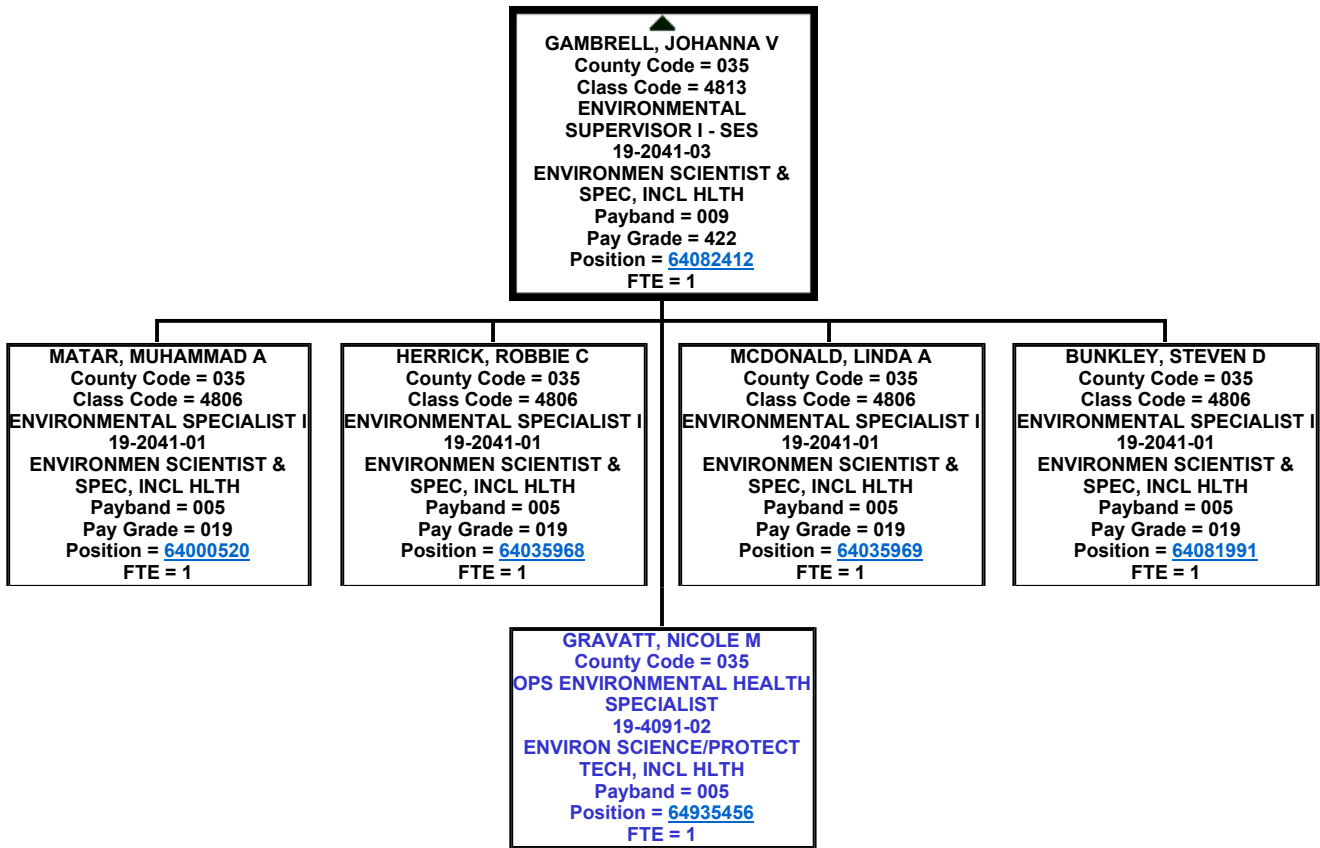
GREER, TIANA S
 County Code = 035
 OPS FAMILY SUPPORT
 WORKER
 21-1093-01
 SOCIAL AND HUMAN SERVICE
 ASSISTANTS
 Payband = 002
 Position = [64935405](#)
 FTE = 0.5

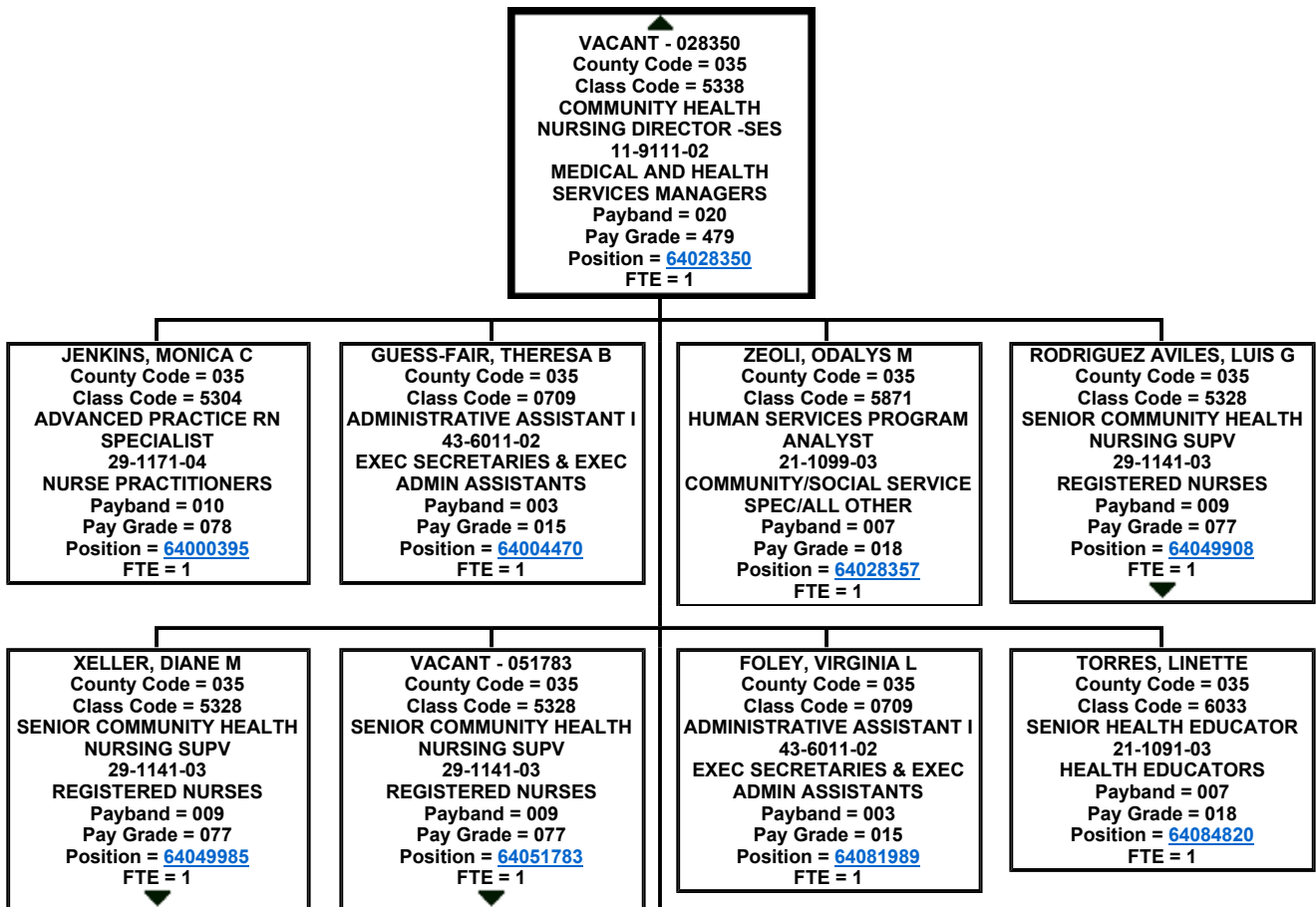
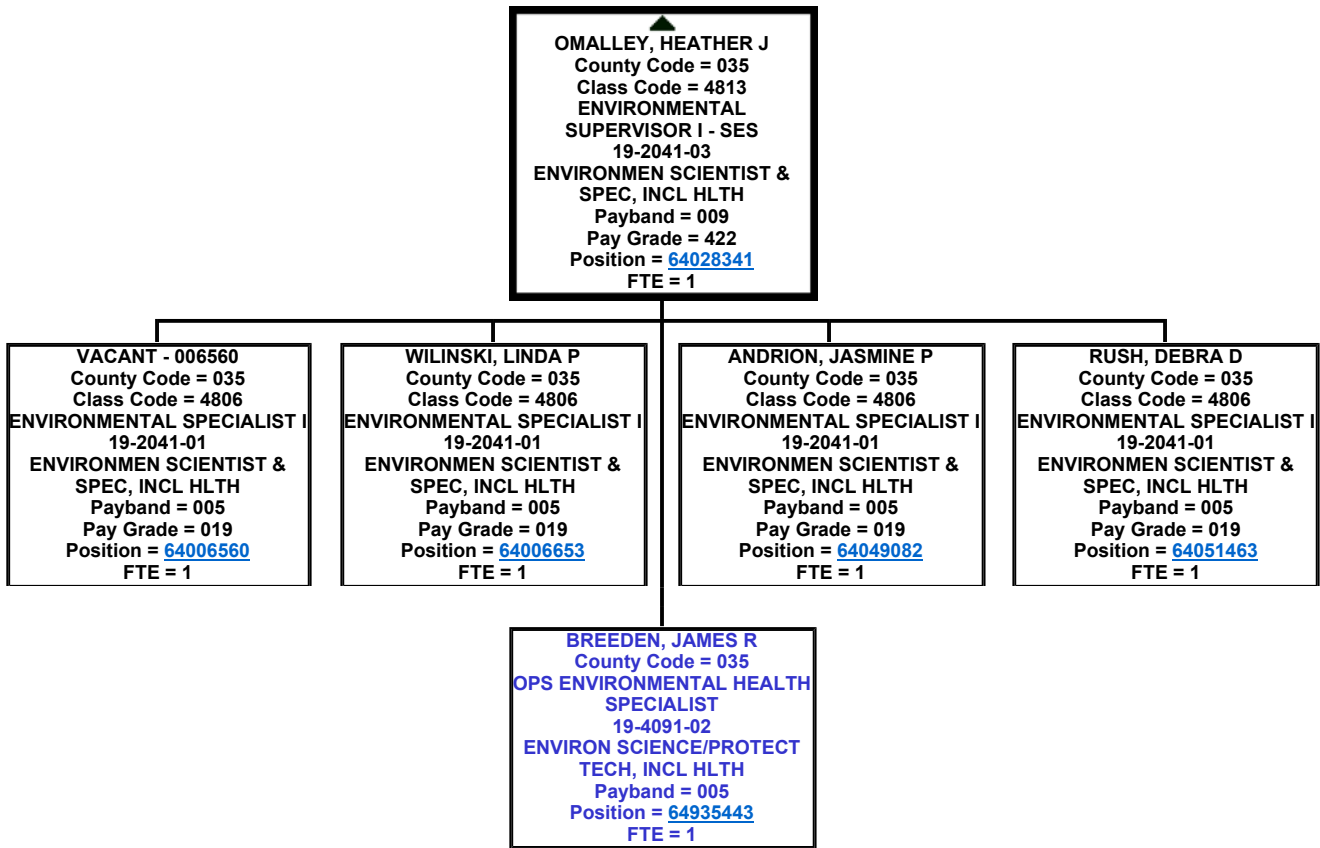
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VACANT - 001210
County Code = 035
Class Code = 5521
HEALTH SUPPORT
SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64001210](#)
FTE = 1

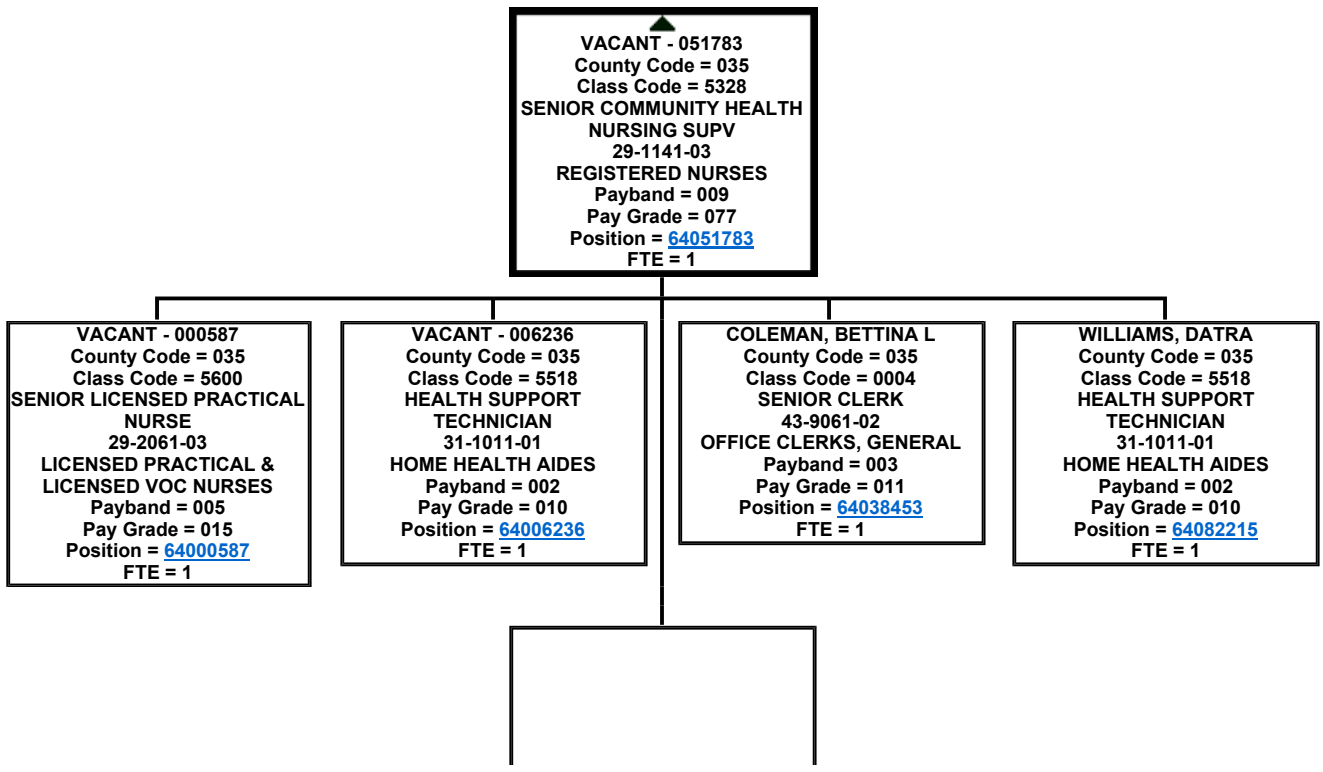
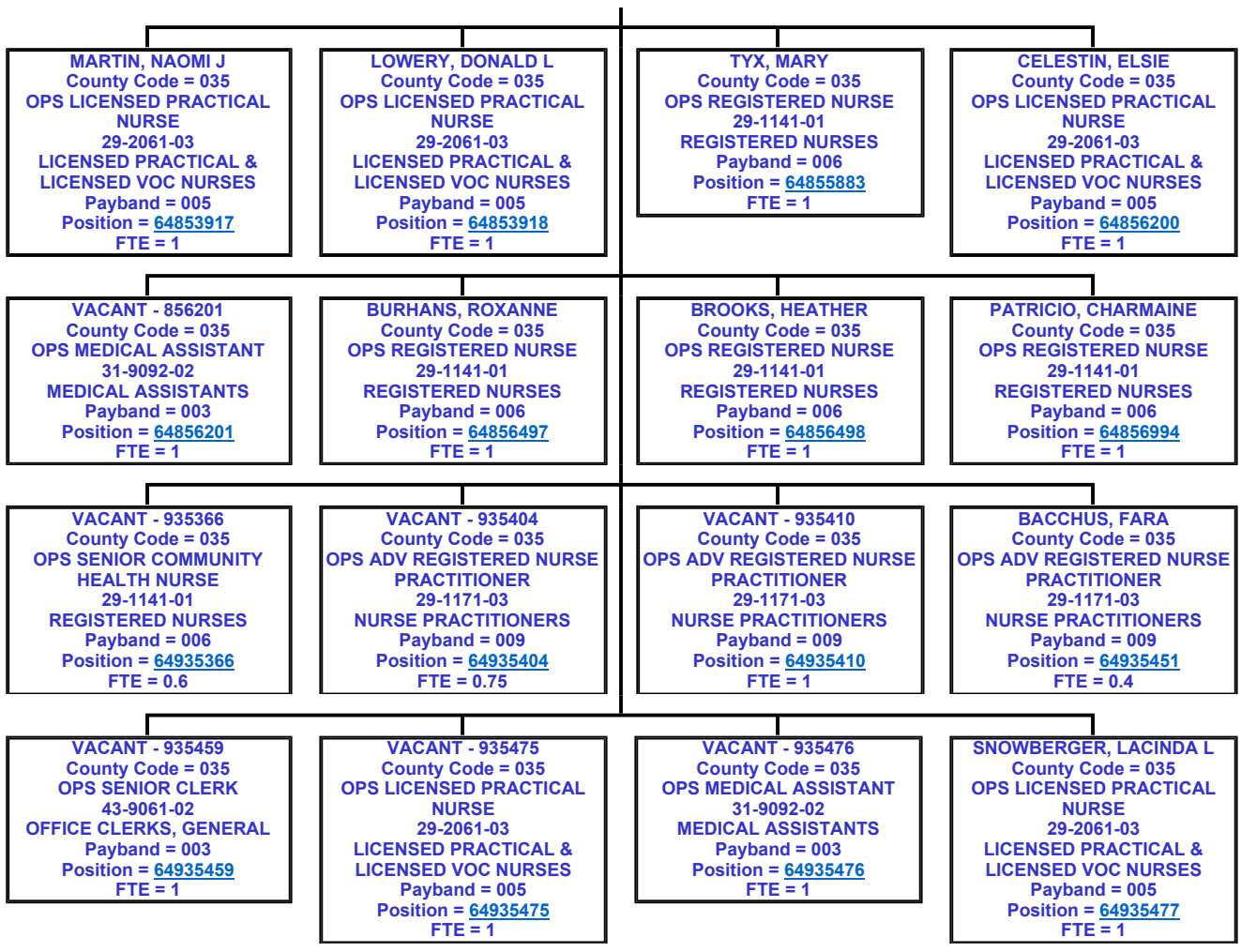
VACANT - 935446
County Code = 035
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64935446](#)
FTE = 1



GAMBRELL, JOHANNA V
County Code = 035
Class Code = 4813
ENVIRONMENTAL
SUPERVISOR I - SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 422
Position = [64082412](#)
FTE = 1







JEAN, ARIEL
 County Code = 035
 OPS HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64935421](#)
 FTE = 1

XELLER, DIANE M
 County Code = 035
 Class Code = 5328
 SENIOR COMMUNITY HEALTH
 NURSING SUPV
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64049985](#)
 FTE = 1

WRIGHT, CICILY Y
 County Code = 035
 Class Code = 5518
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64000027](#)
 FTE = 1

VACANT - 000667
 County Code = 035
 Class Code = 5600
 SENIOR LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64000667](#)
 FTE = 1

RAMIREZ, BELIA A
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64001239](#)
 FTE = 1

VACANT - 001241
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64001241](#)
 FTE = 1

CLARK, MARY J
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64002374](#)
 FTE = 1

MERLUZZI, MARIA C
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64003781](#)
 FTE = 1

GUZMAN, DEMNY
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
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 FTE = 1

MARTINEZ, LETICIA
 County Code = 035
 Class Code = 5292
 SENIOR REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [64004998](#)
 FTE = 1

GAMEZ, JENNIFER
 County Code = 035
 Class Code = 5518
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64005003](#)
 FTE = 1

CARTER, EBONY M
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64005699](#)
 FTE = 1

JOLY, HELEN J
 County Code = 035
 Class Code = 5600
 SENIOR LICENSED PRACTICAL
 NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64038454](#)
 FTE = 1

BATES, DANIELLE A
 County Code = 035
 Class Code = 5518
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 TECHNICIAN
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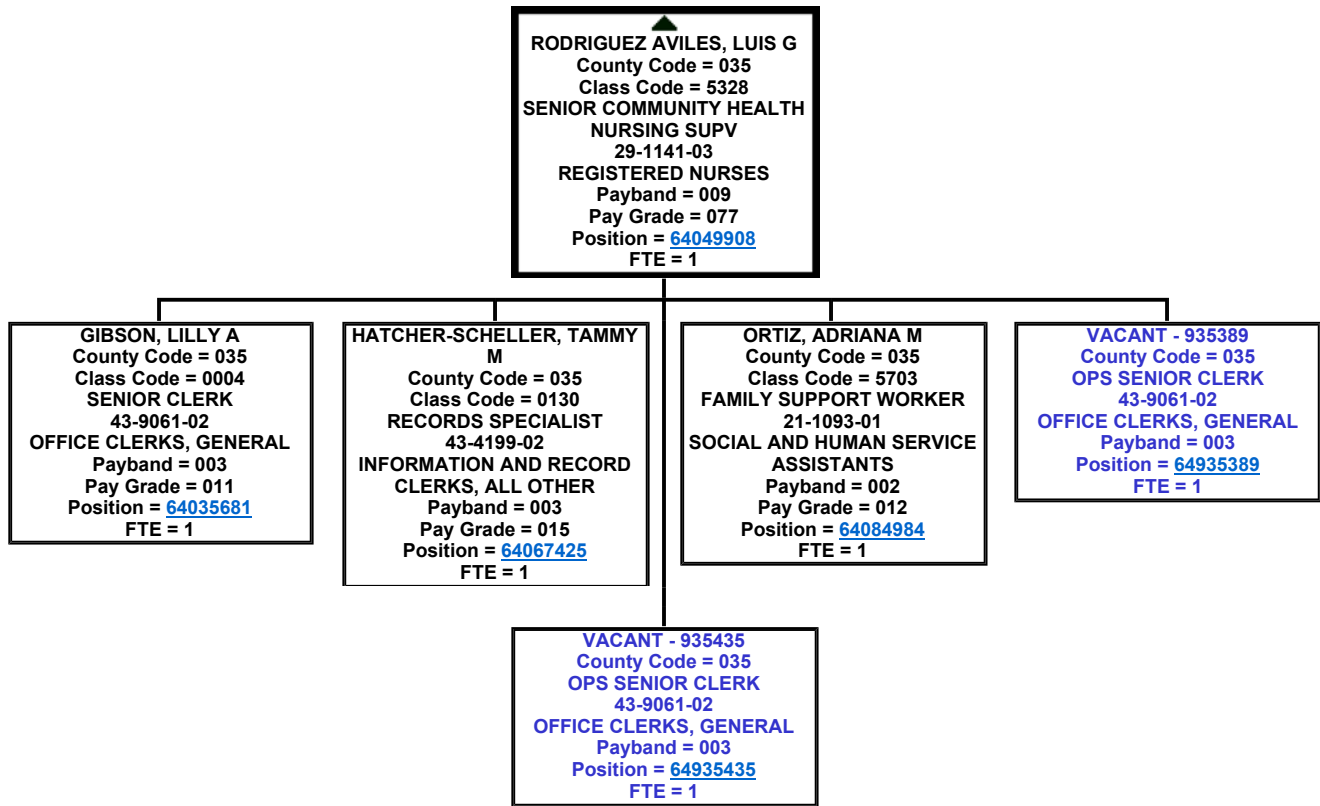
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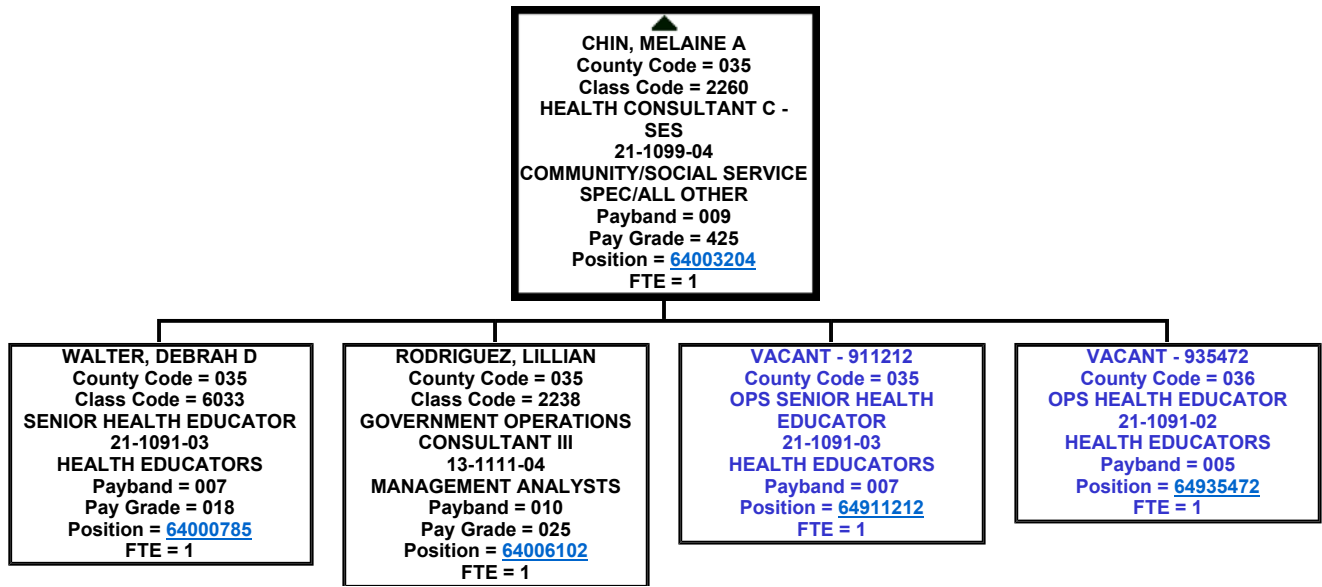
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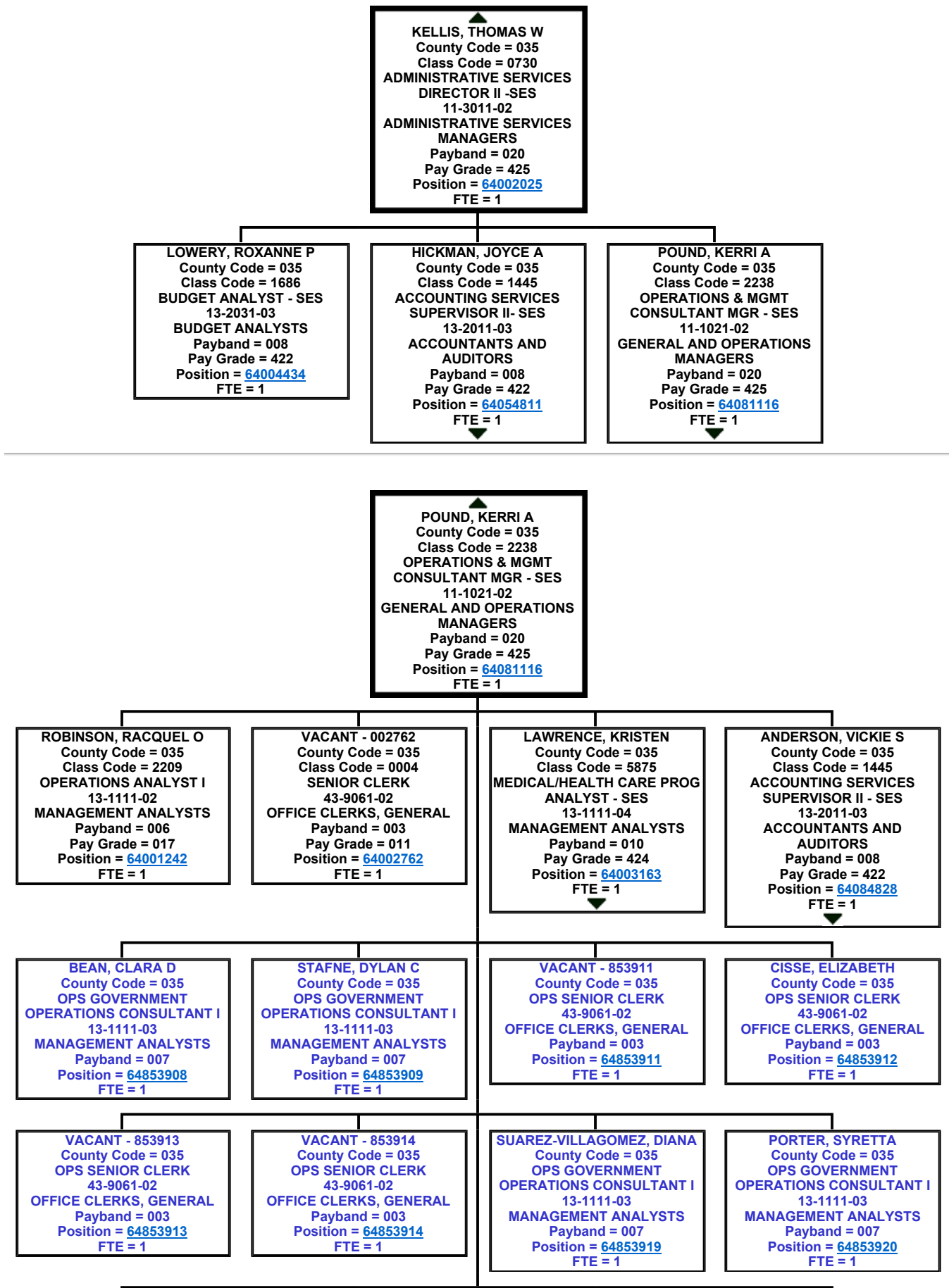
BAKER, LINDA L
 County Code = 035
 Class Code = 0004
 SENIOR CLERK
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 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
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 FTE = 1

SCHARLACH, BETTY J
 County Code = 035
 Senior Community Health Nurse
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Position = [64935083](#)
 FTE = 0.5

VACANT - 935447
County Code = 035
HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = 64935447
FTE = 1









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ANDERSON, VICKIE S
 County Code = 035
 Class Code = 1445
 ACCOUNTING SERVICES SUPERVISOR II - SES
 13-2011-03
 ACCOUNTANTS AND AUDITORS
 Payband = 008
 Pay Grade = 422
 Position = [64084828](#)
 FTE = 1

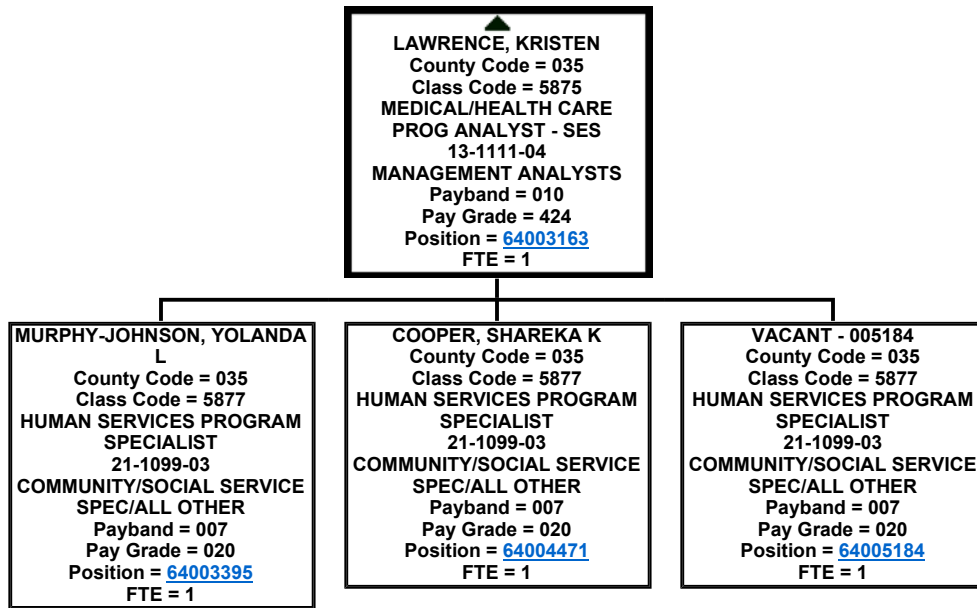


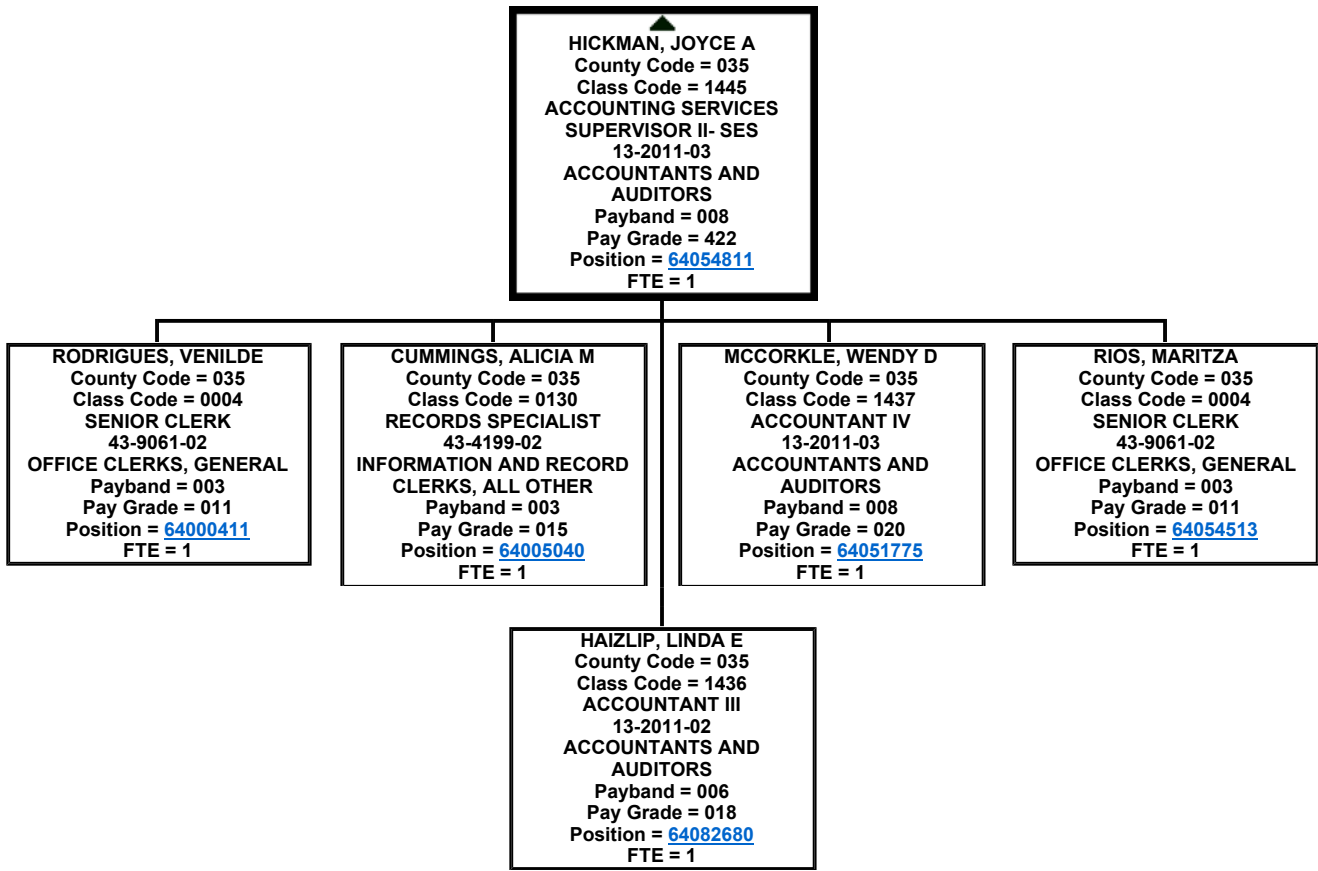
RIGGIO, DOMINICK A
County Code = 035
Class Code = 1436
ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Pay Grade = 018
Position = [64002009](#)
FTE = 1

BRATCHER, MICHAEL A
County Code = 035
Class Code = 1436
ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Pay Grade = 018
Position = [64003783](#)
FTE = 1

CATES, TONI C
County Code = 035
Class Code = 1436
ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Pay Grade = 018
Position = [64006188](#)
FTE = 1

MARQUEZ, MARIA A
County Code = 035
Class Code = 1436
ACCOUNTANT III
13-2011-02
ACCOUNTANTS AND
AUDITORS
Payband = 006
Pay Grade = 018
Position = [64081988](#)
FTE = 1



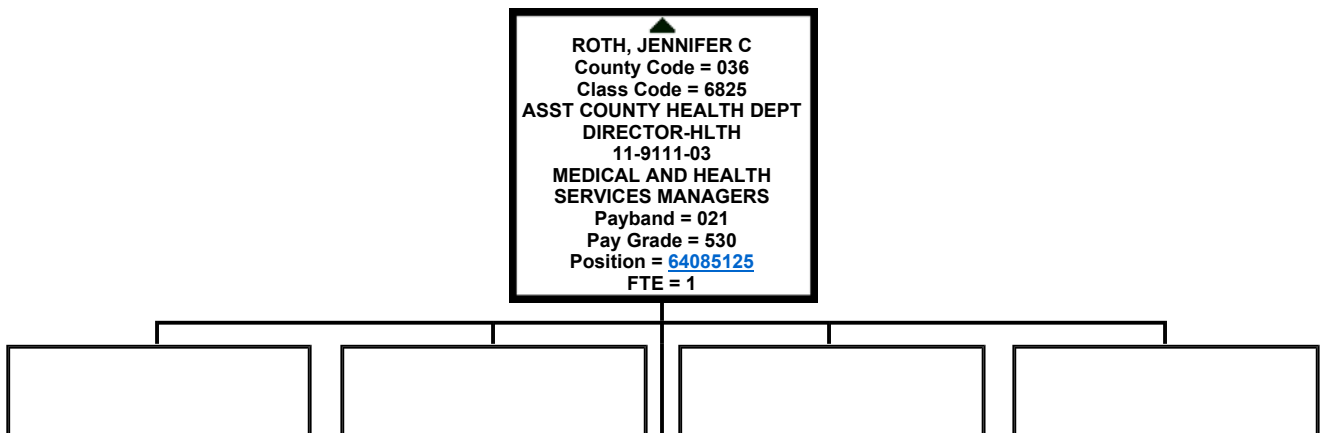
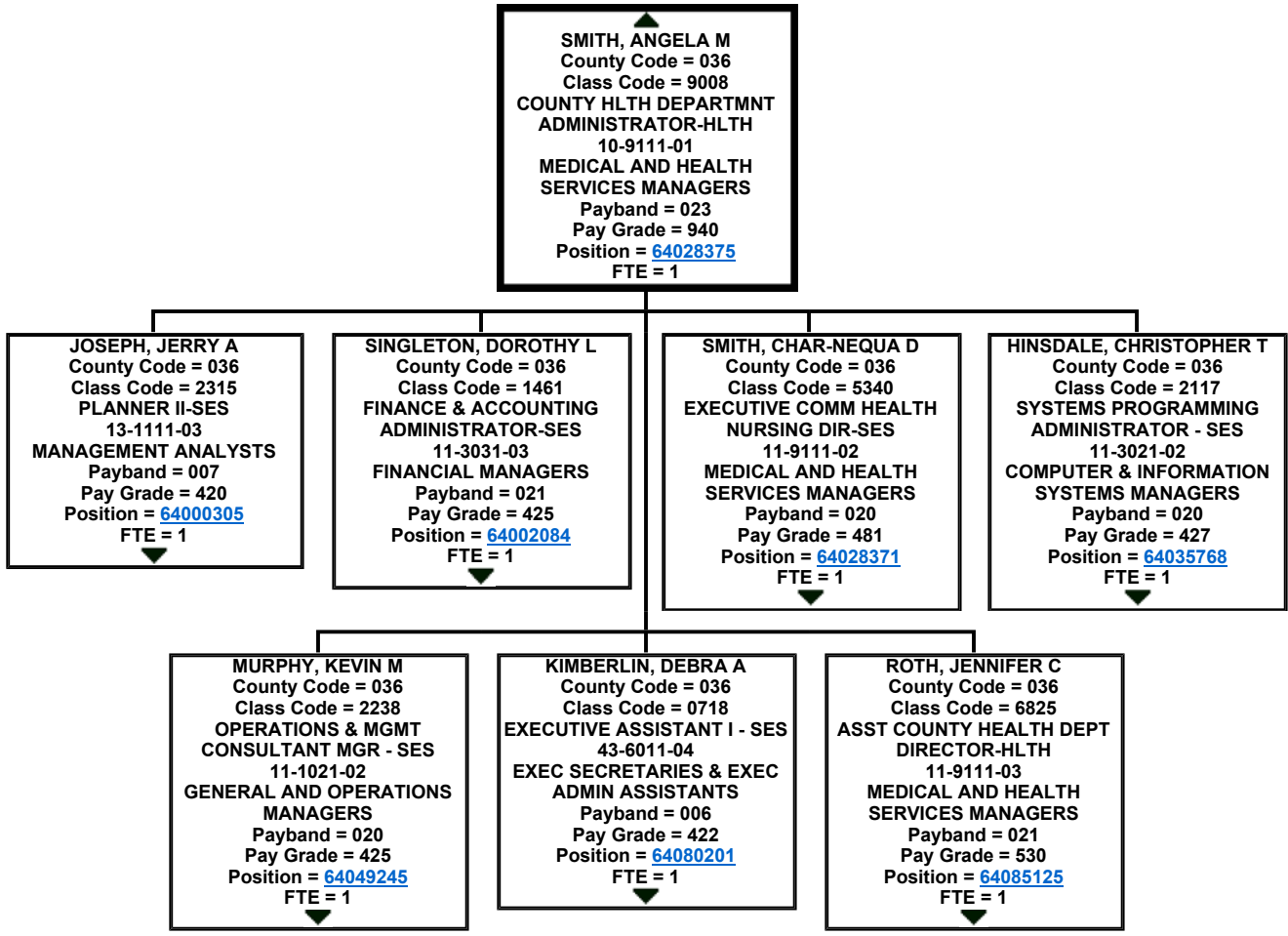


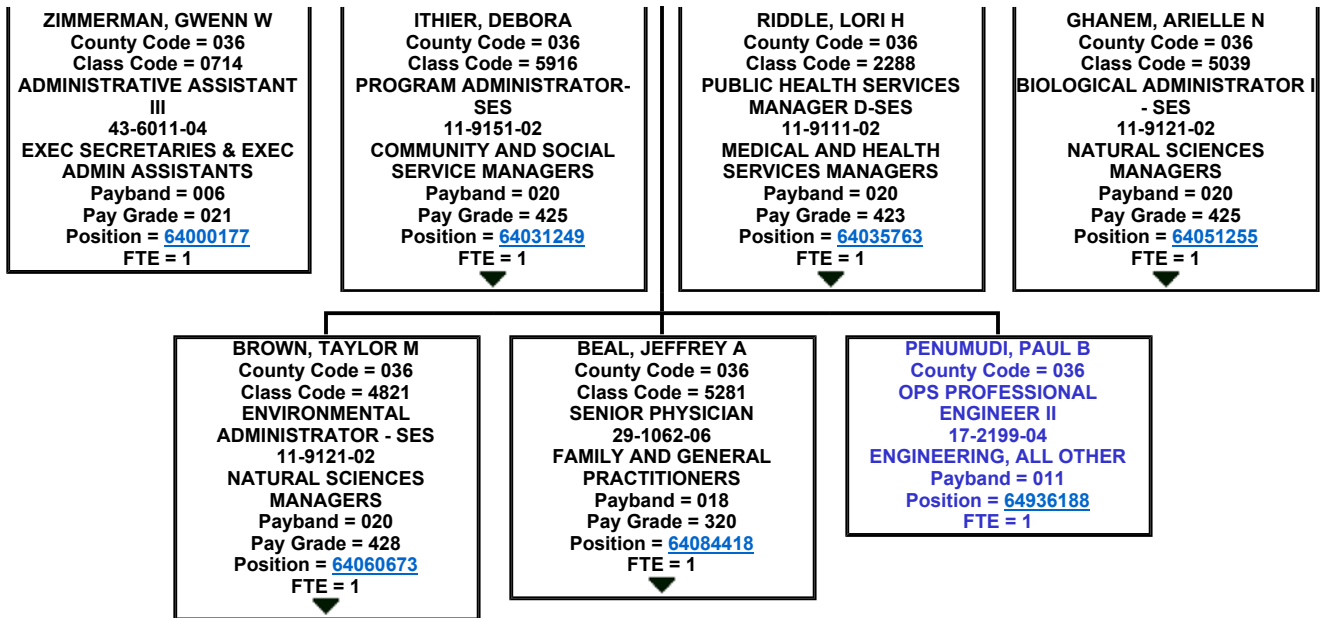
Florida Department of Health

CHD 36 - Lee County Health Department

Created: 8/23/2021 10:22:00 AM

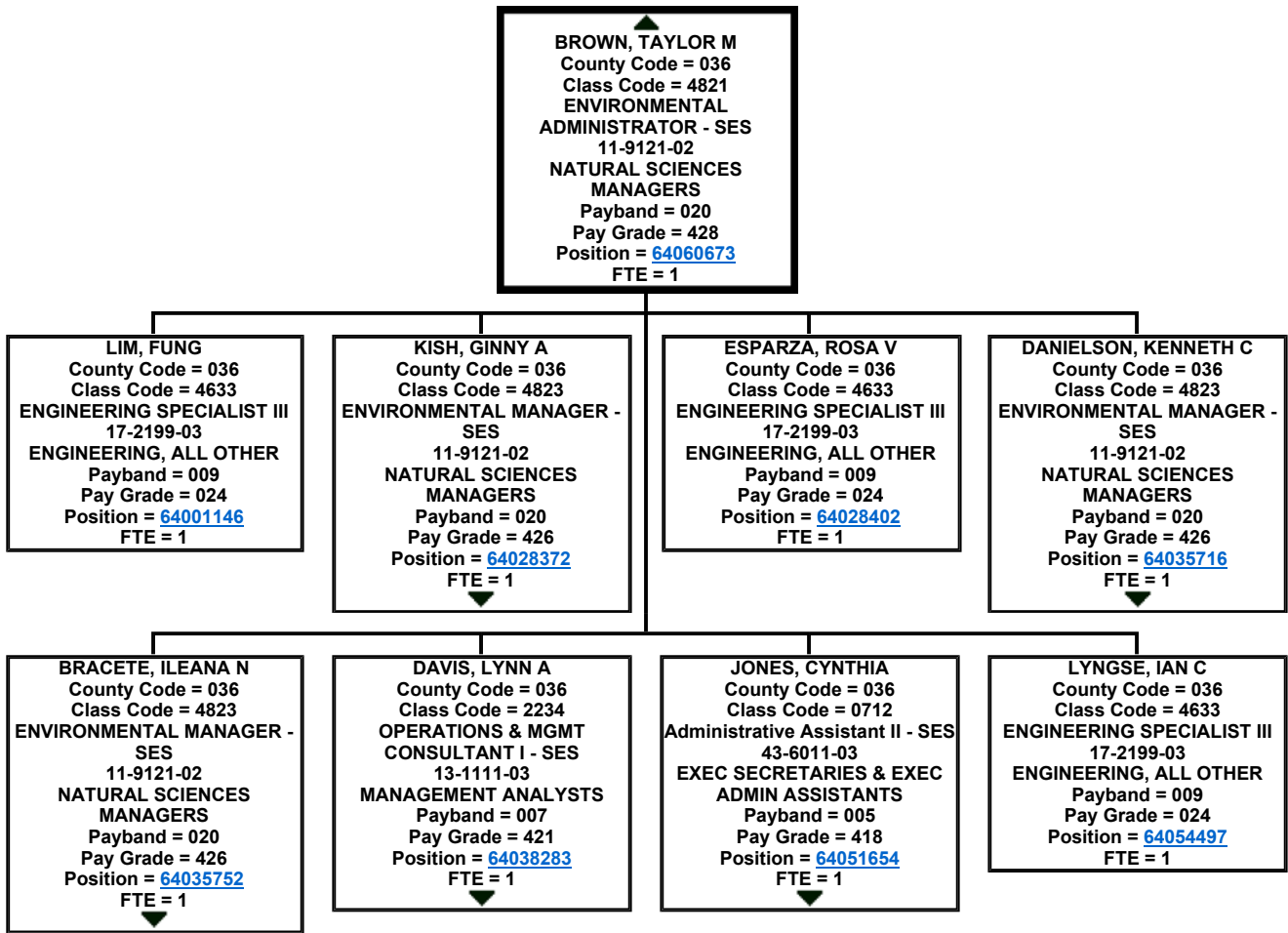
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

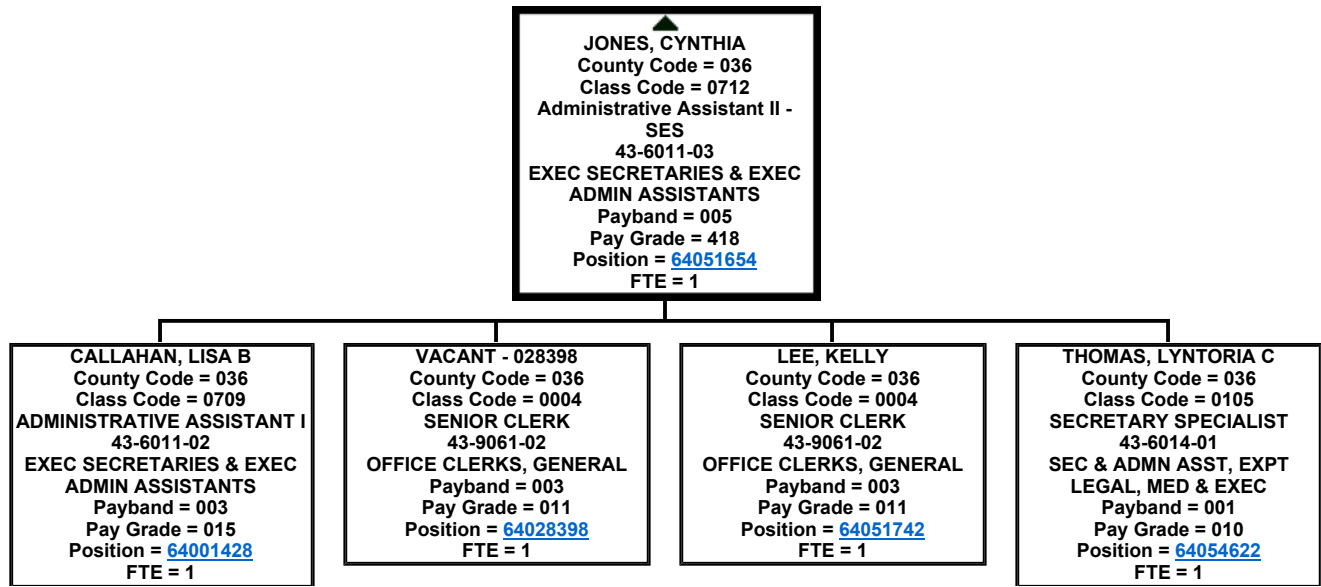


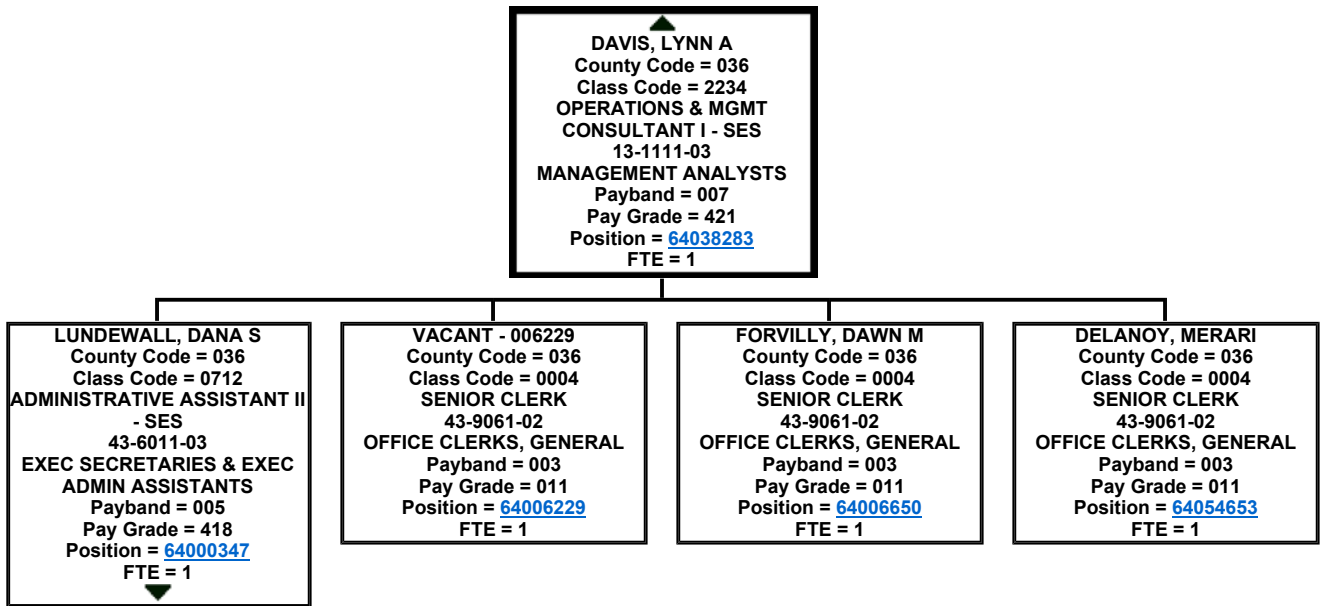


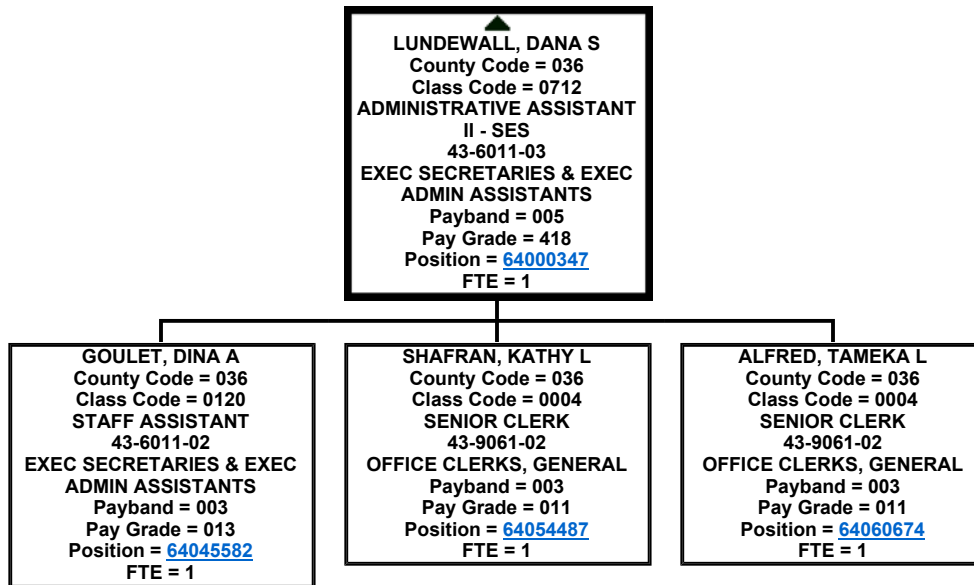
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BEAL, JEFFREY A
County Code = 036
Class Code = 5281
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29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 320
Position = [64084418](#)
FTE = 1

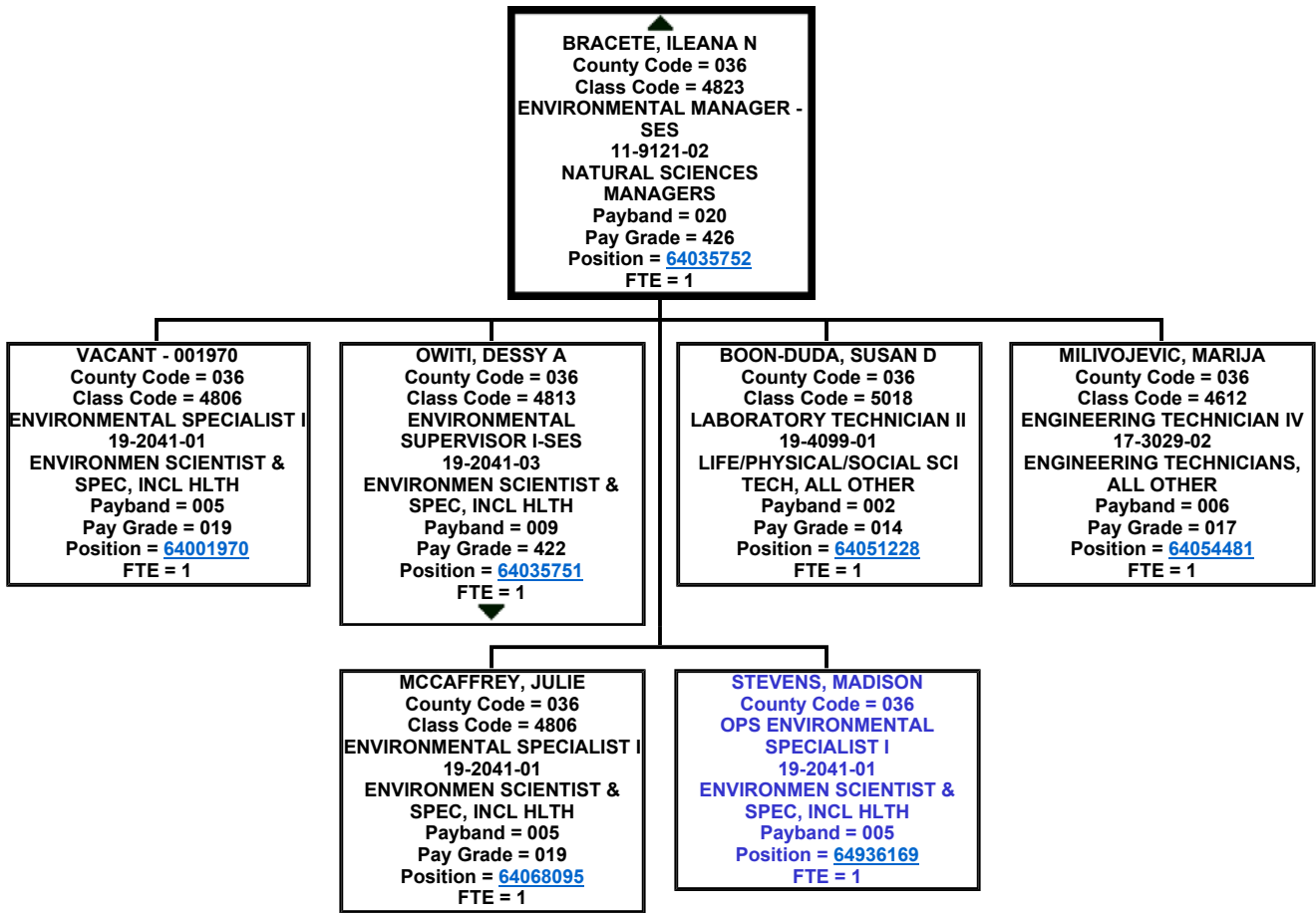
JACKSON, KAYRA Y
County Code = 036
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 018
Position = [64064296](#)
FTE = 1

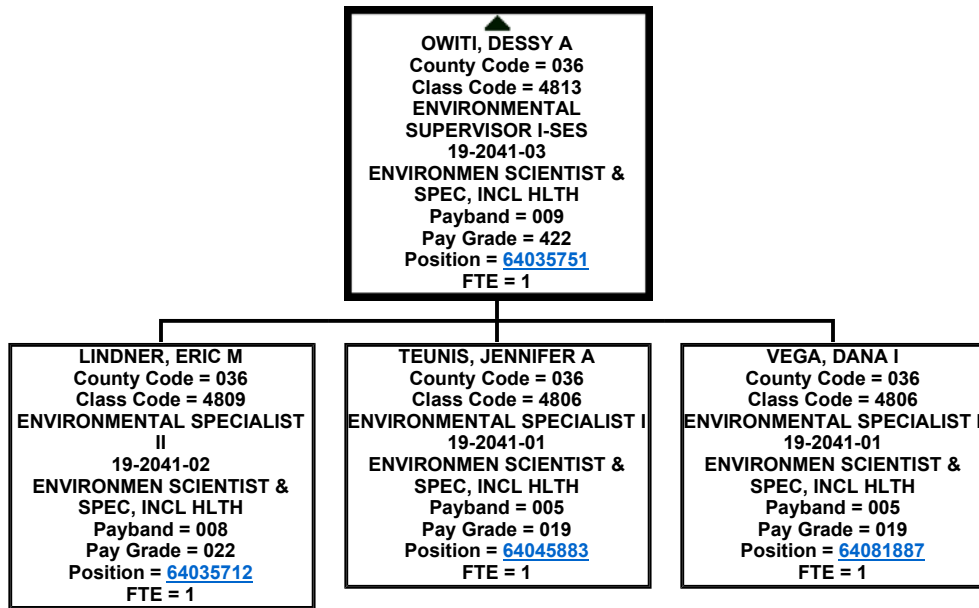


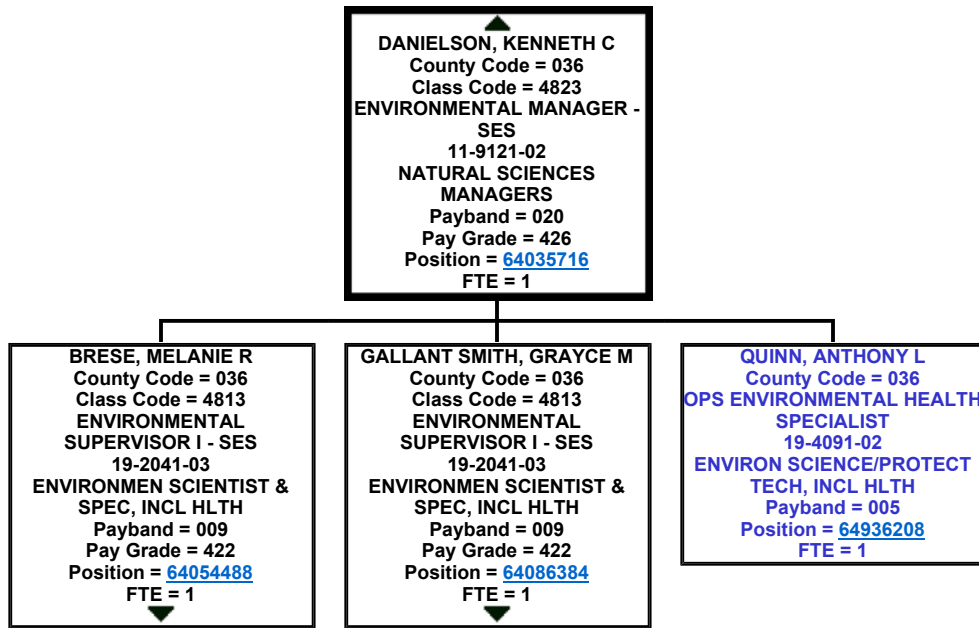


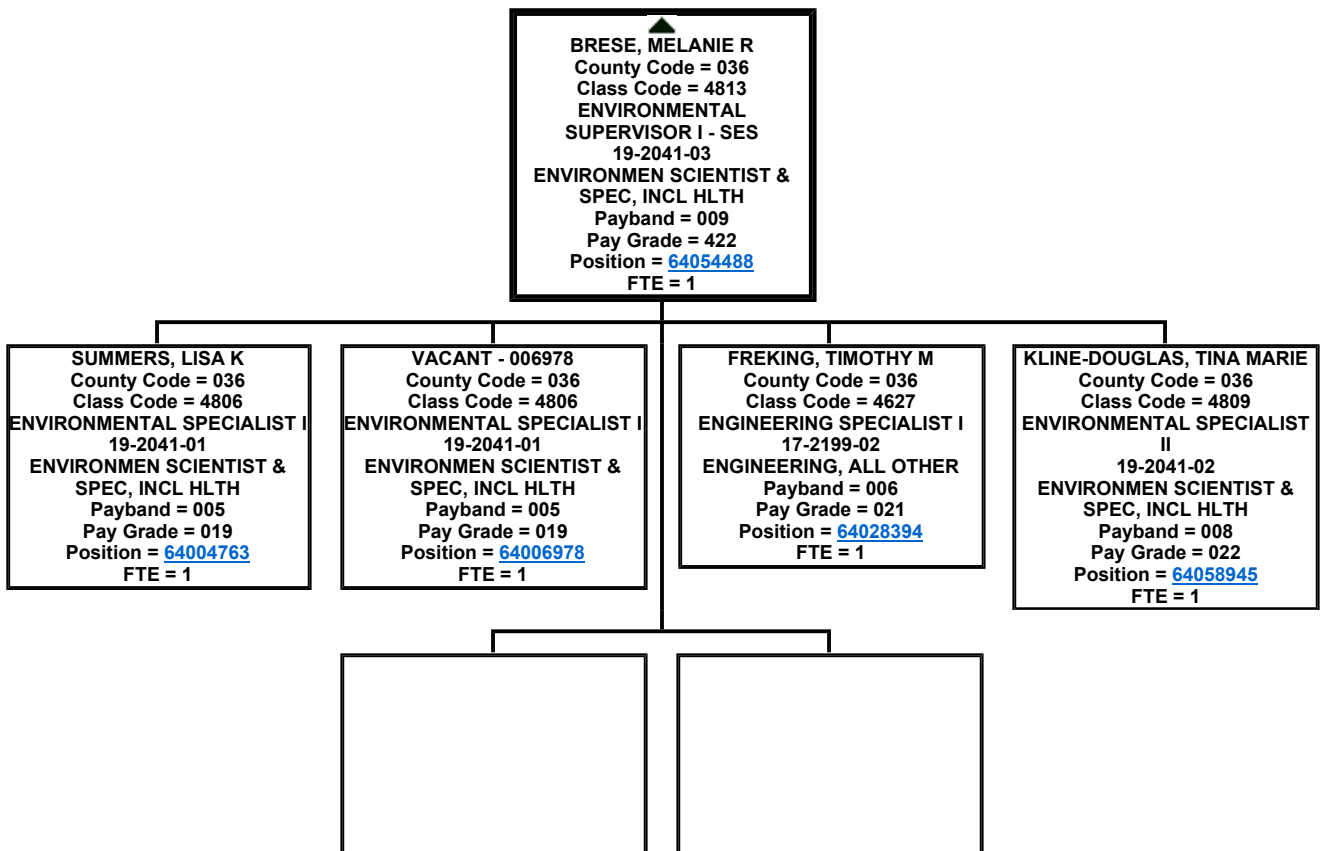
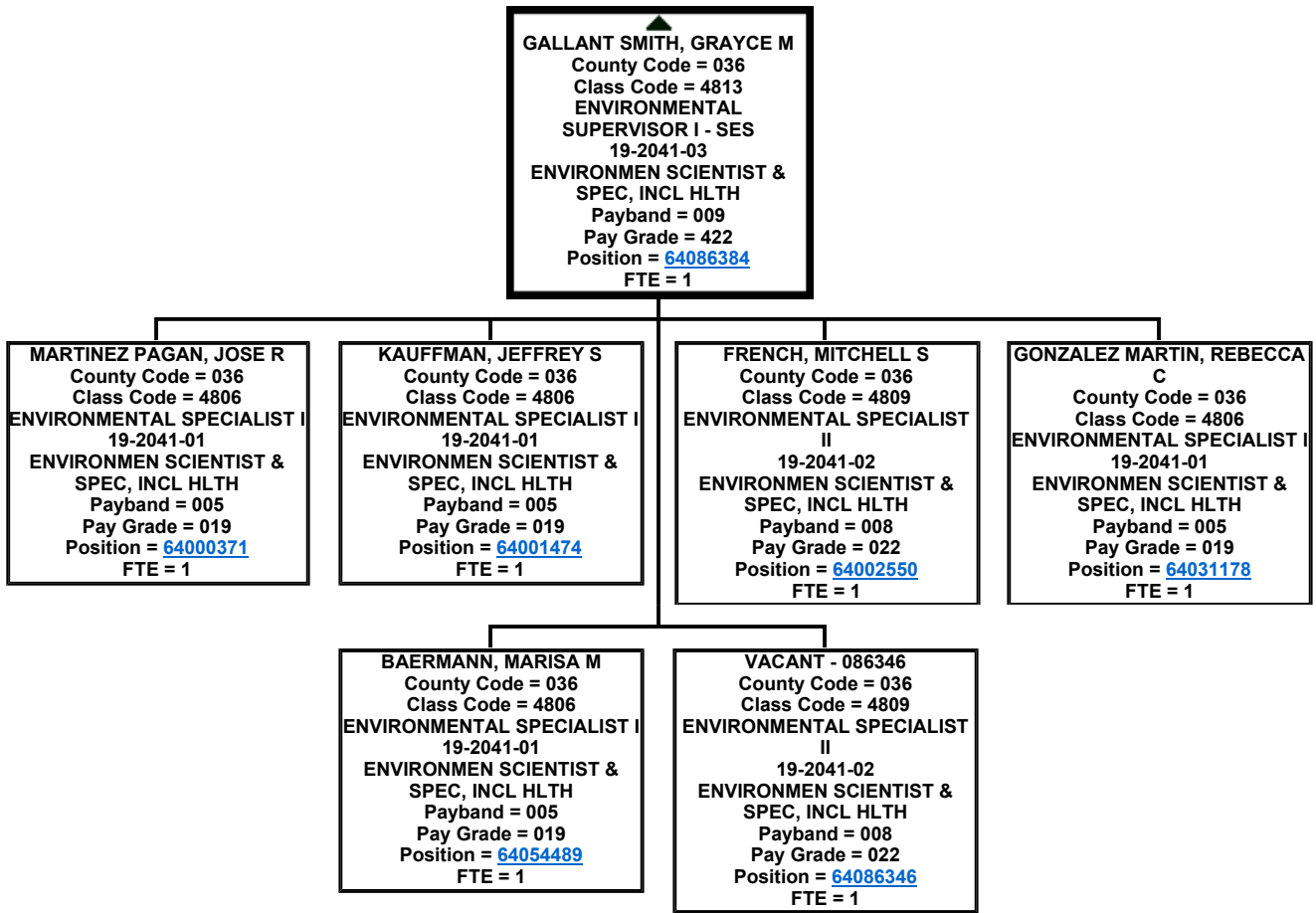






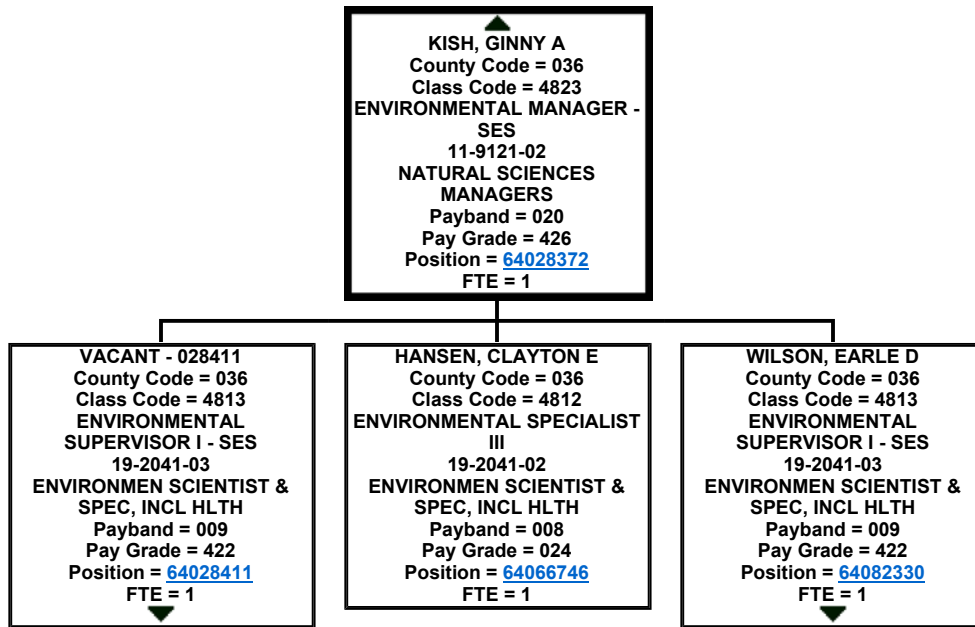


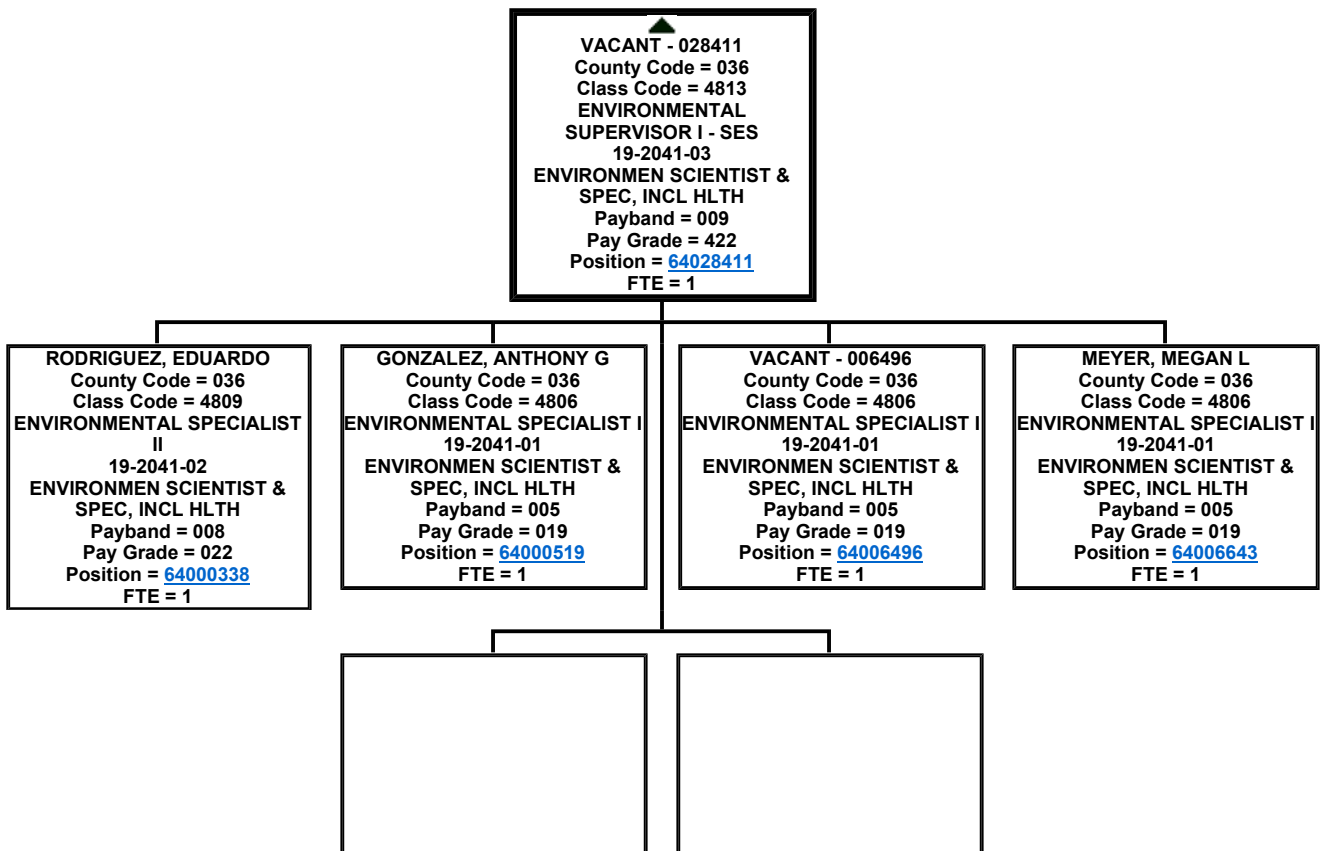
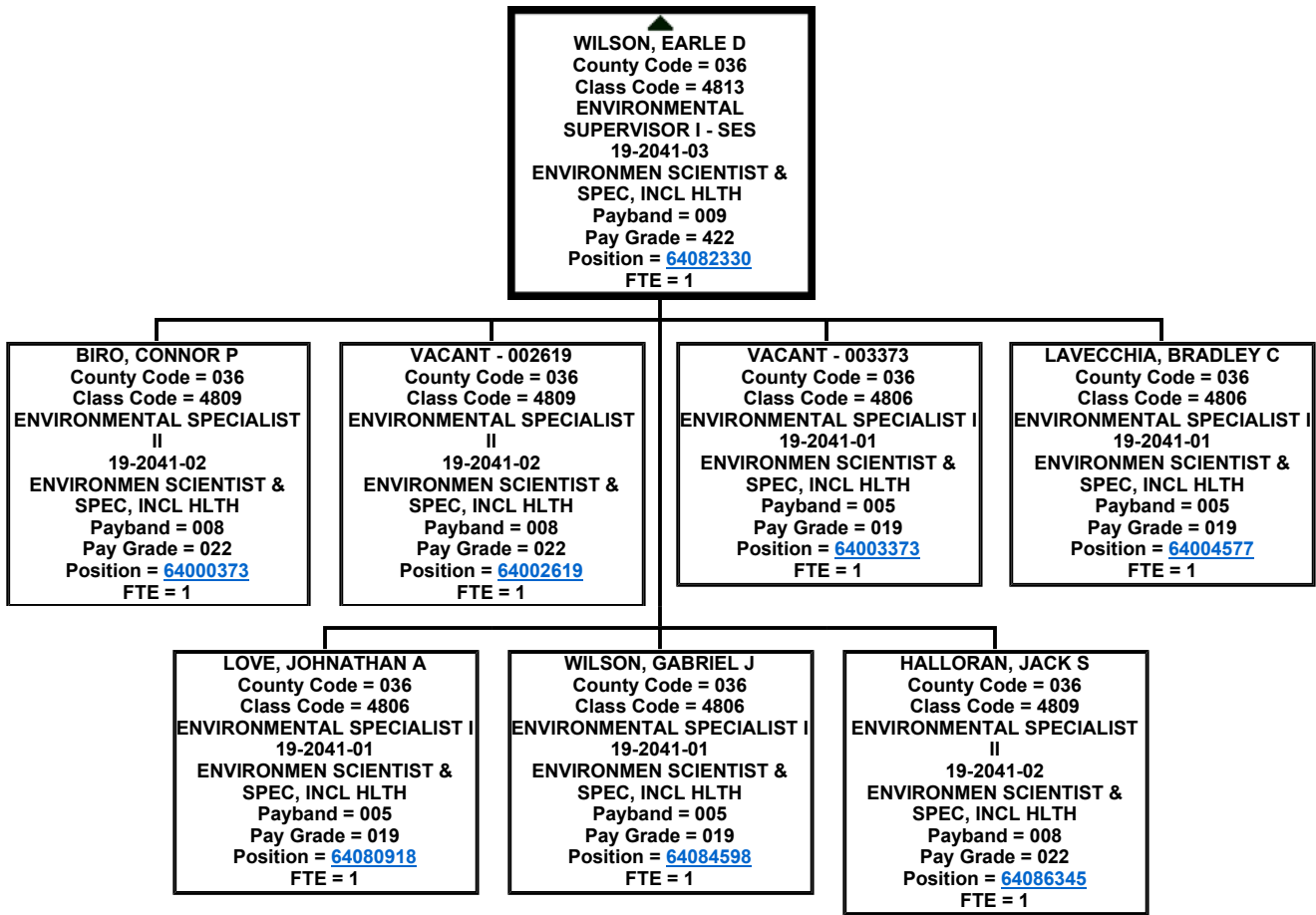




RIVERA, EMA L
County Code = 036
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMENTAL SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64084159](#)
FTE = 1

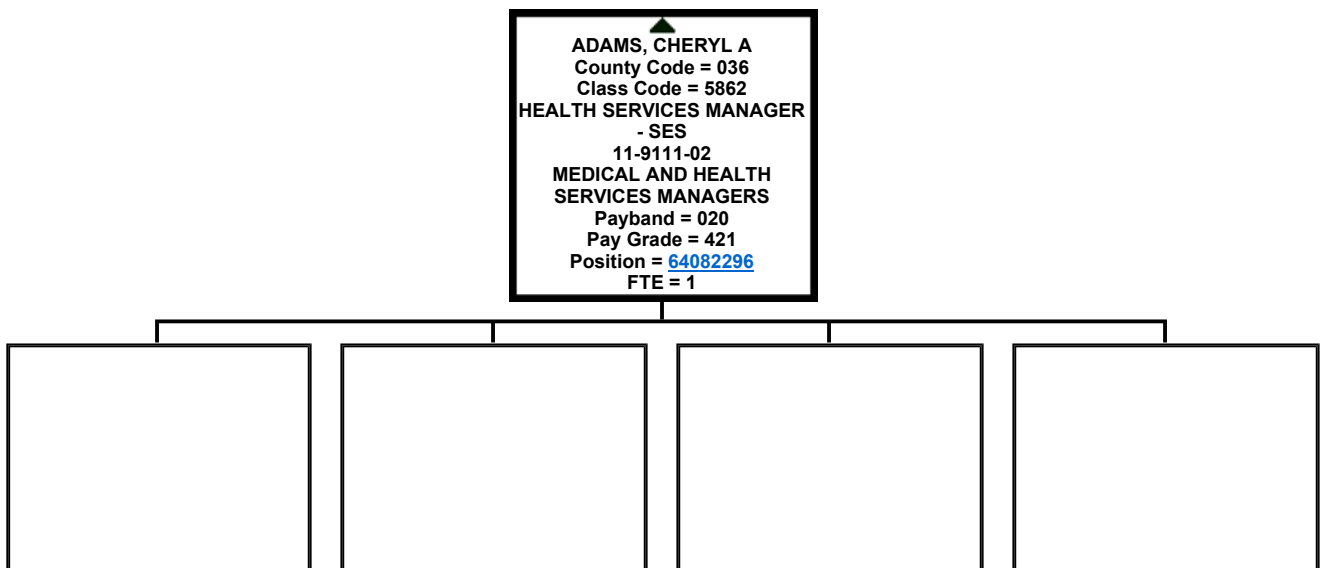
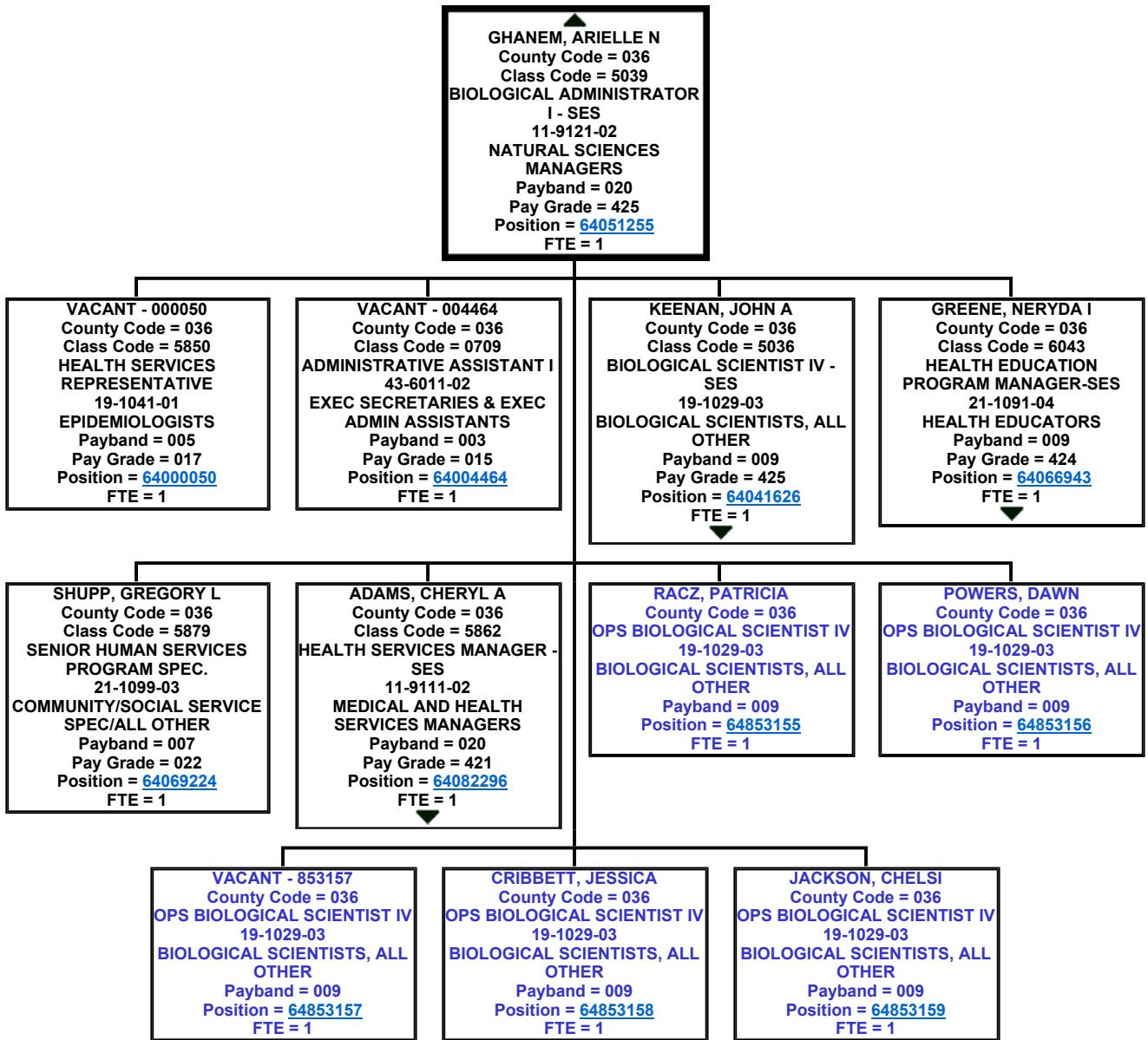
JONES, ROBIN D
County Code = 036
Class Code = 4627
ENGINEERING SPECIALIST I
17-2199-02
ENGINEERING, ALL OTHER
Payband = 006
Pay Grade = 021
Position = [64084366](#)
FTE = 1





LIANG, CORY A
County Code = 036
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64006658](#)
FTE = 1

POIRIER, JACOB N
County Code = 036
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
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FTE = 1

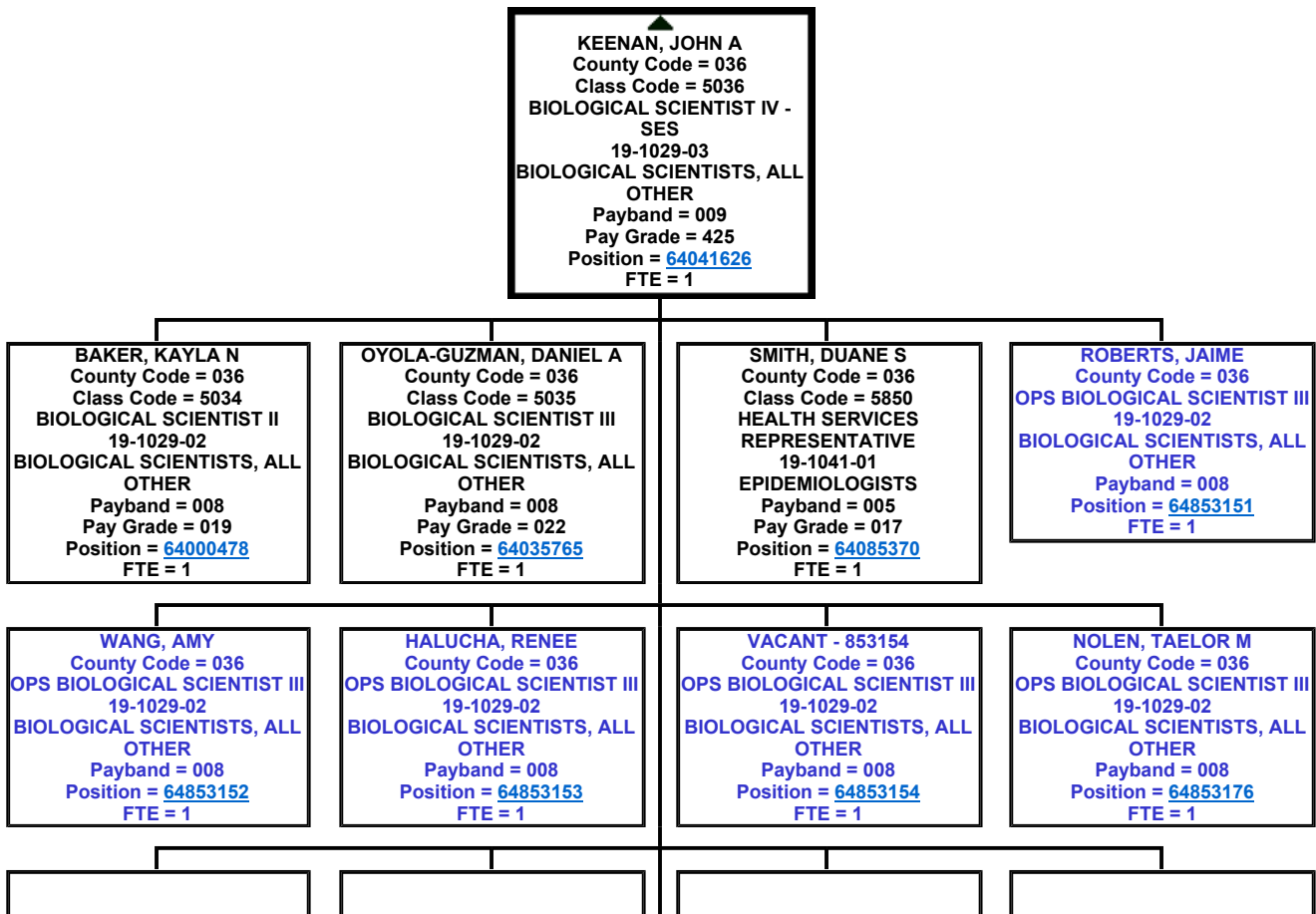
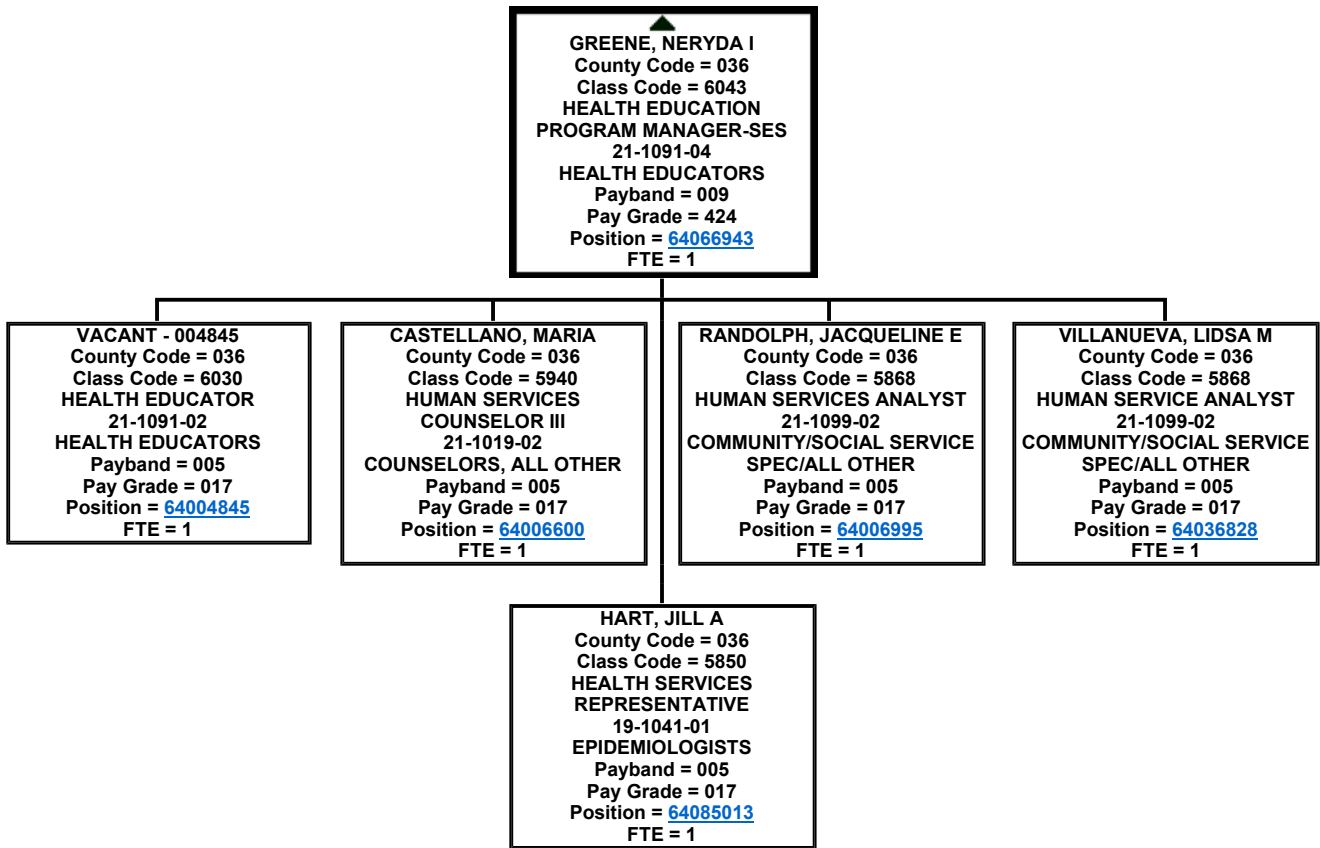


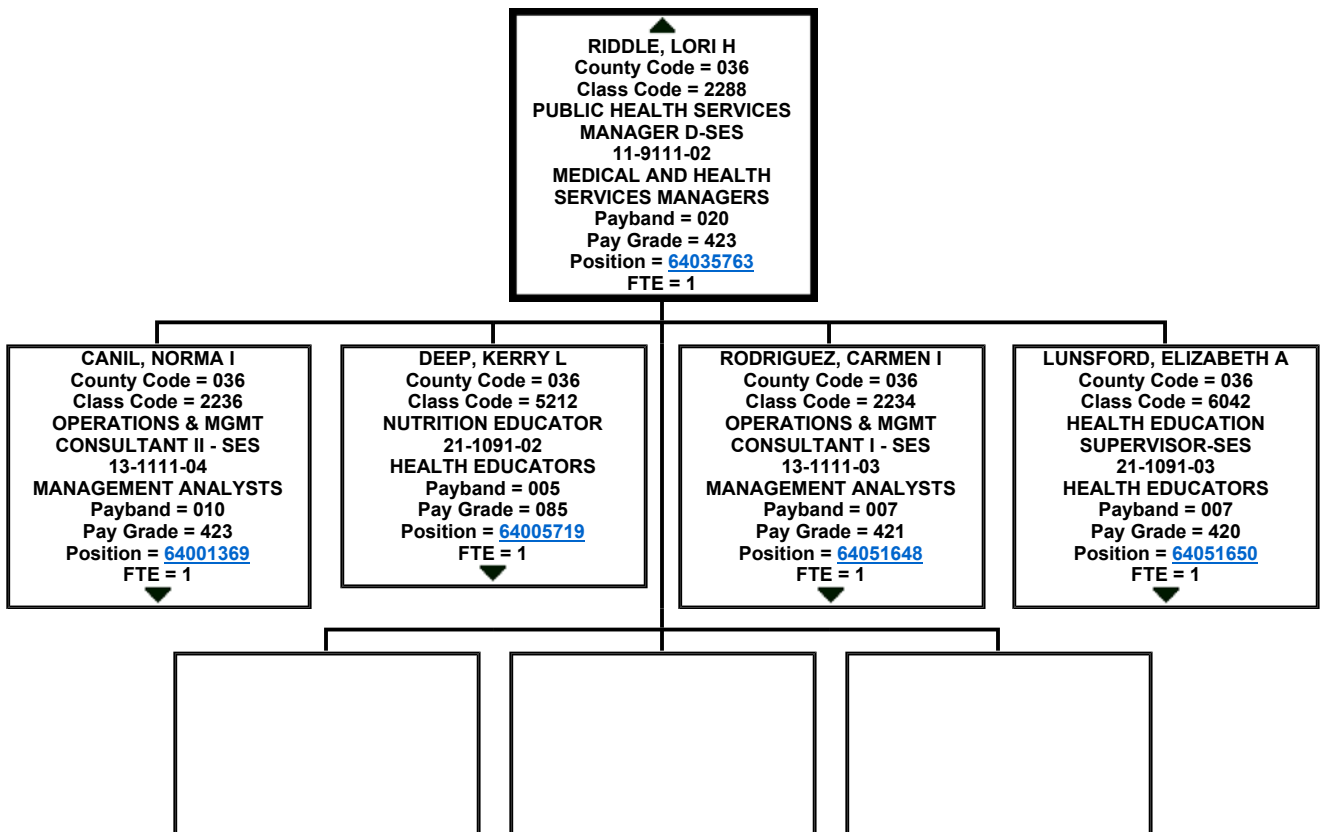
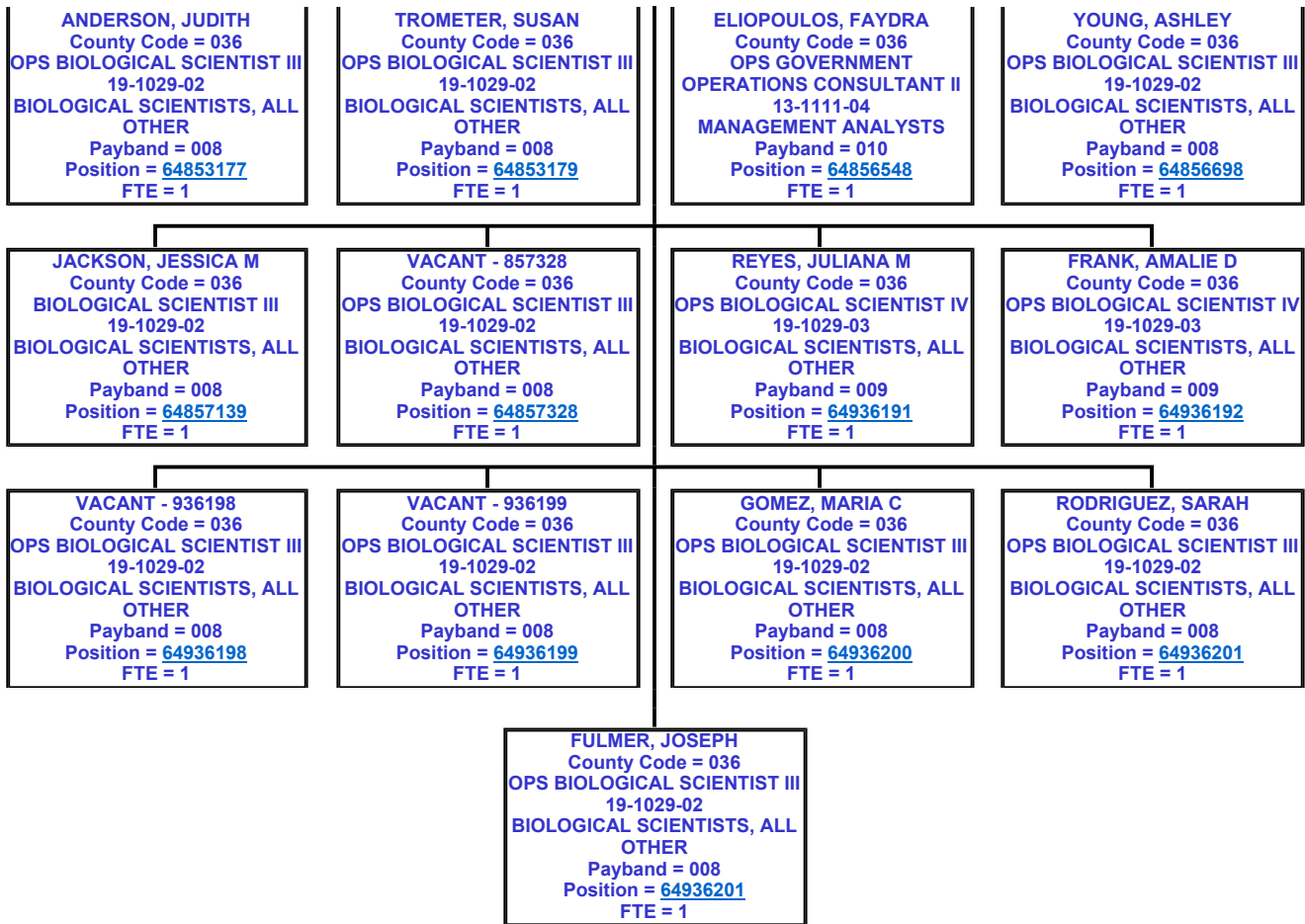
CRUZ, ZORAYDA C
County Code = 036
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64030121](#)
FTE = 1

SAUNDERS, JOCELINE A
County Code = 036
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64051834](#)
FTE = 1

JOHNSON, HEATHER D
County Code = 036
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64054565](#)
FTE = 1

VALENTINE, ROSALIE D
County Code = 036
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64067555](#)
FTE = 1

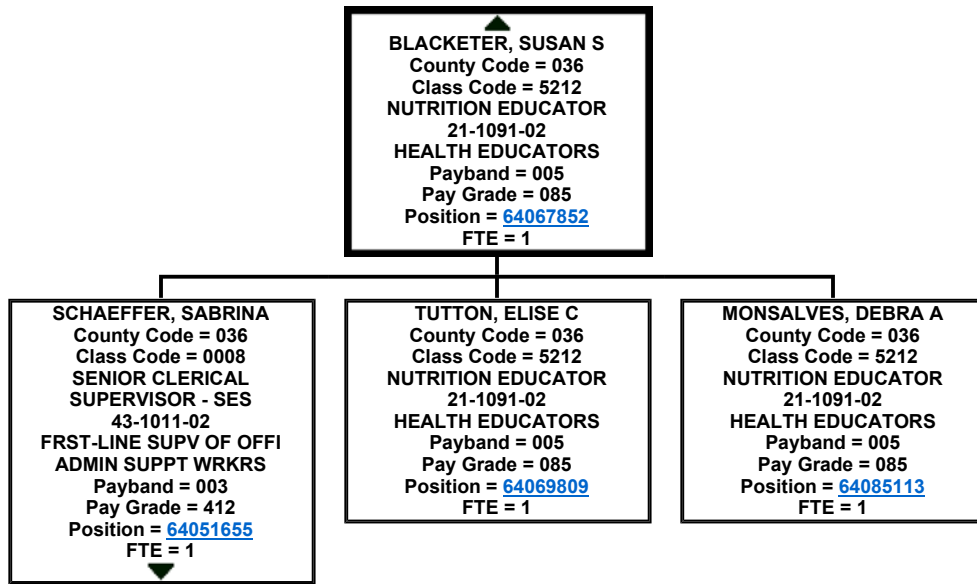


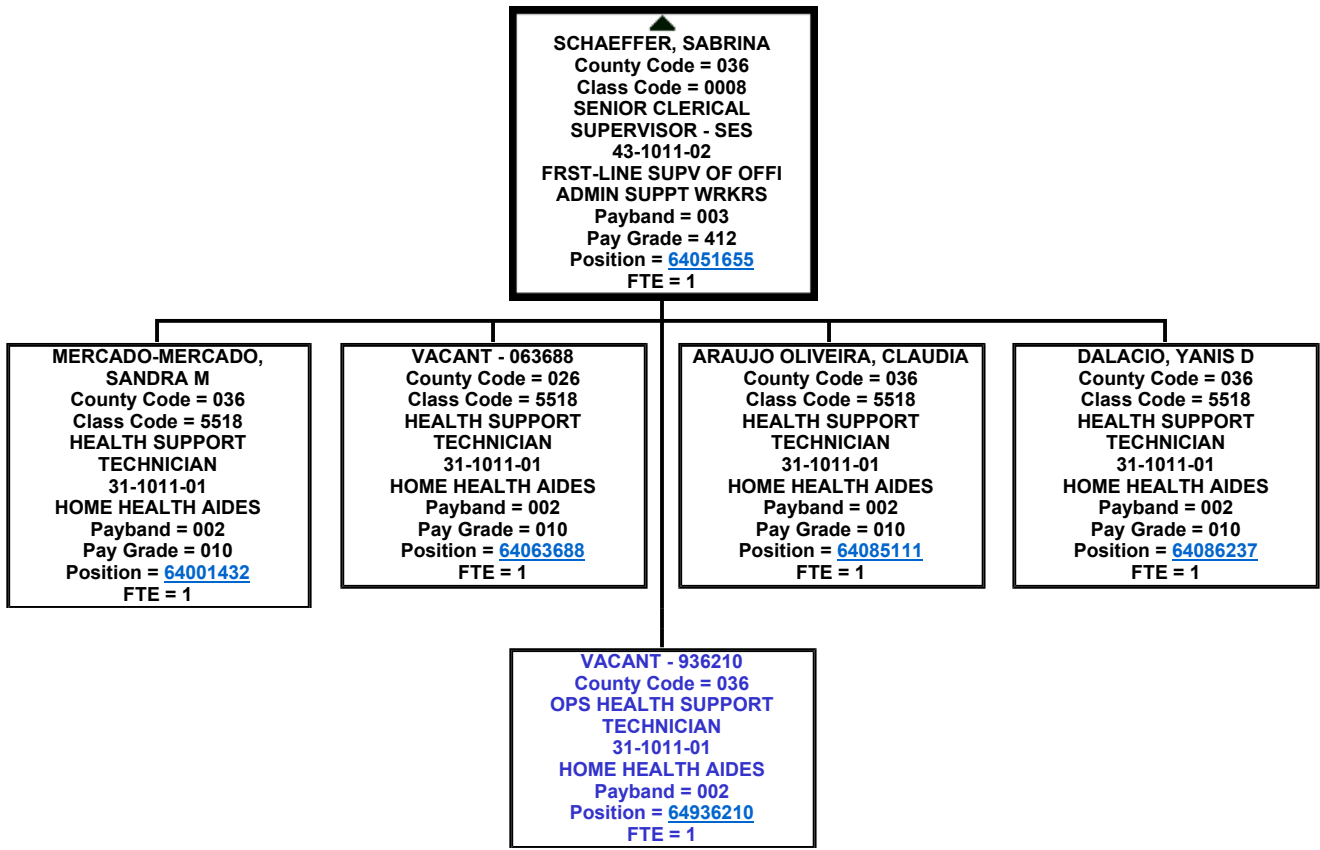


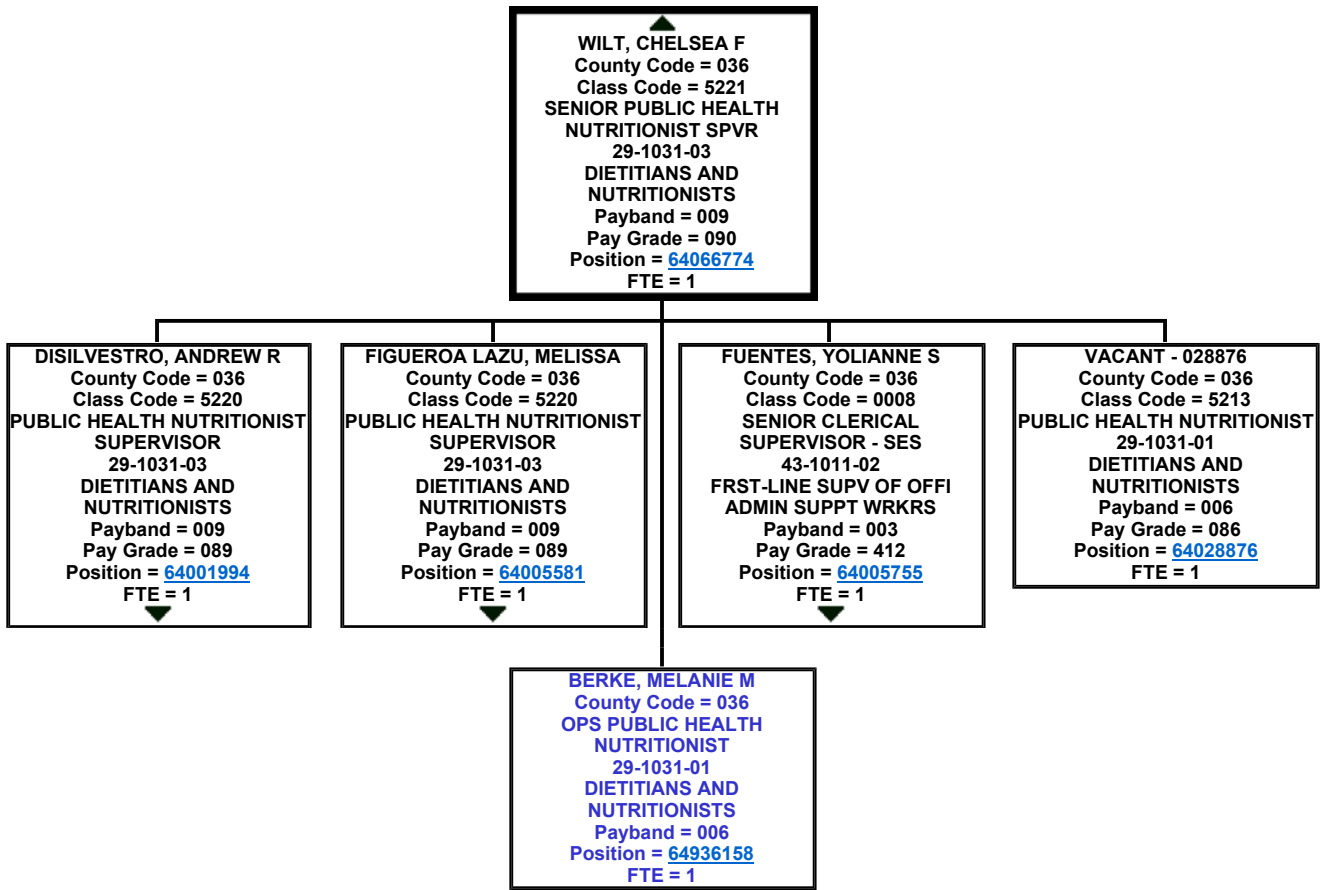
VELOZ, GIOMAR
County Code = 036
Class Code = 5220
PUBLIC HEALTH NUTRITIONIST
SUPERVISOR
29-1031-03
DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 089
Position = [64063744](#)
FTE = 1

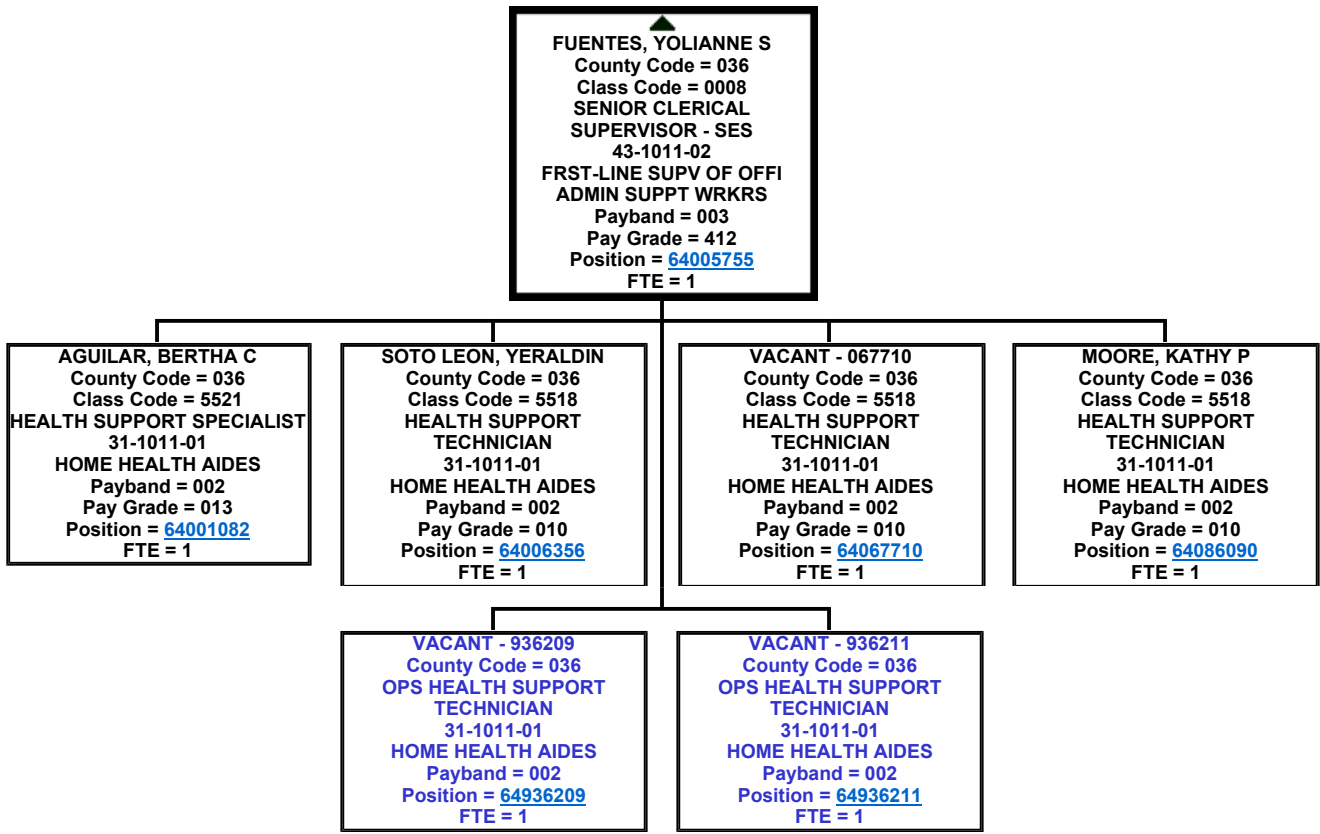
WILT, CHELSEA F
County Code = 036
Class Code = 5221
SENIOR PUBLIC HEALTH
NUTRITIONIST SPVR
29-1031-03
DIETITIANS AND
NUTRITIONISTS
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Pay Grade = 090
Position = [64066774](#)
FTE = 1

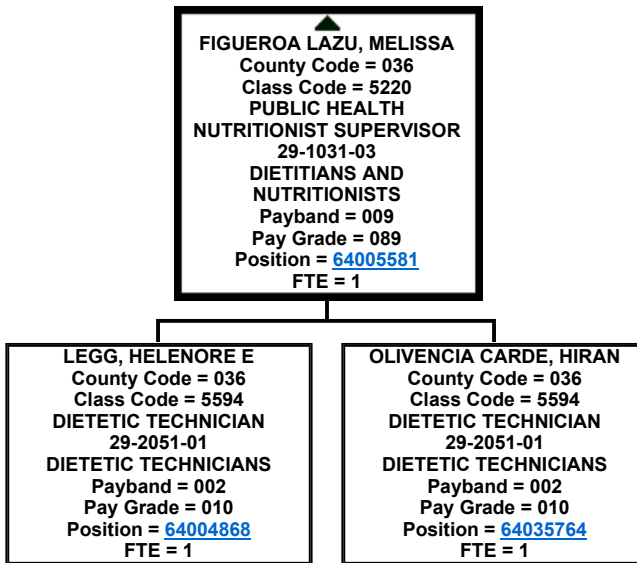
BLACKETER, SUSAN S
County Code = 036
Class Code = 5212
NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 085
Position = [64067852](#)
FTE = 1











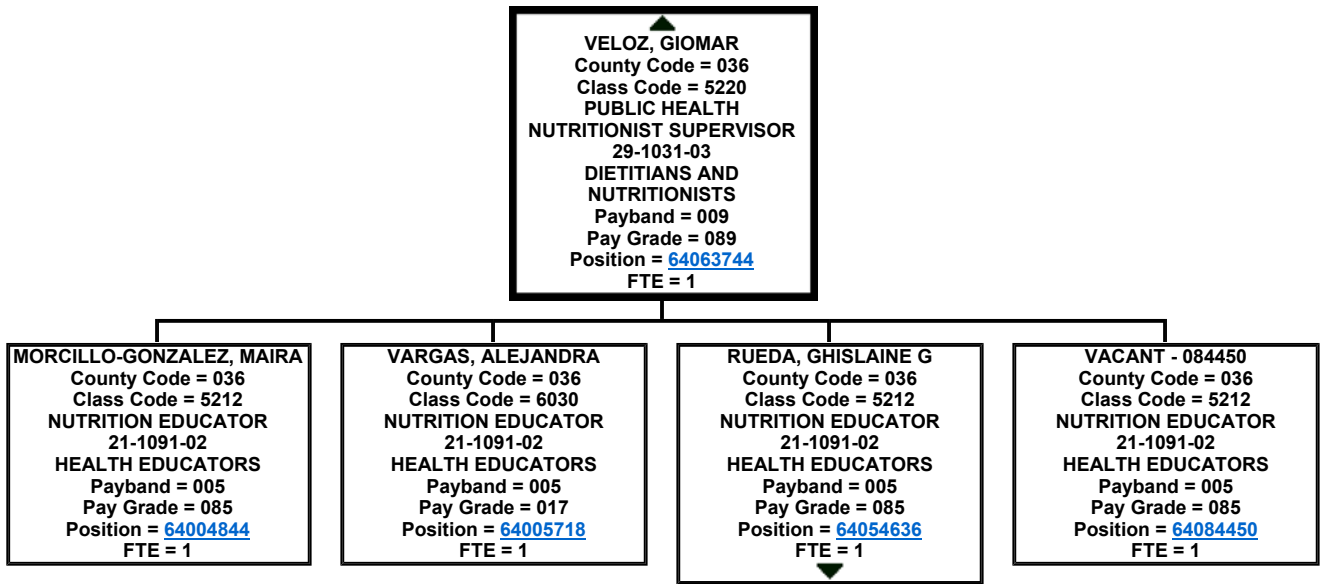
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DISILVESTRO, ANDREW R
 County Code = 036
 Class Code = 5220
 PUBLIC HEALTH
 NUTRITIONIST SUPERVISOR
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 DIETITIANS AND
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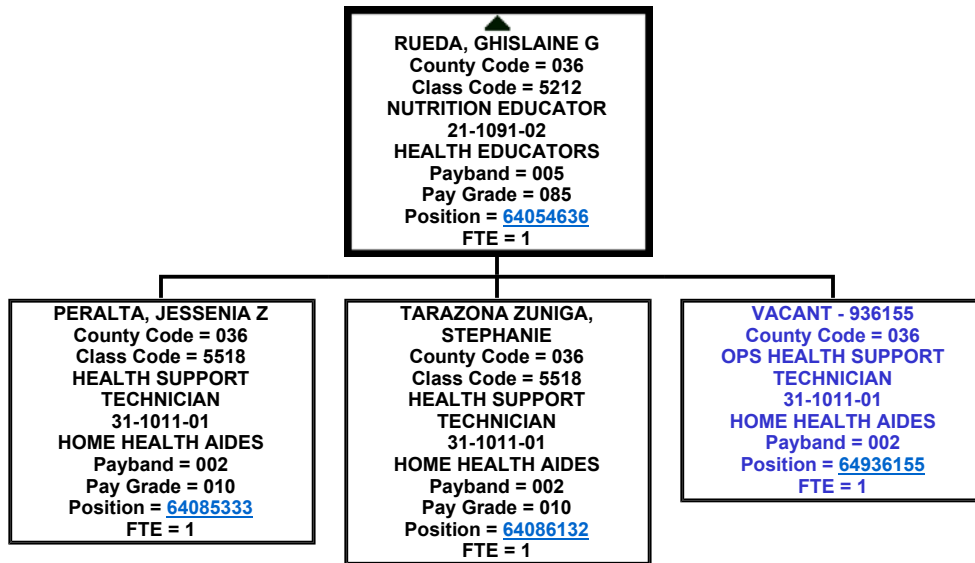
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 Class Code = 5212
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 HEALTH EDUCATORS
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 Position = [64005888](#)
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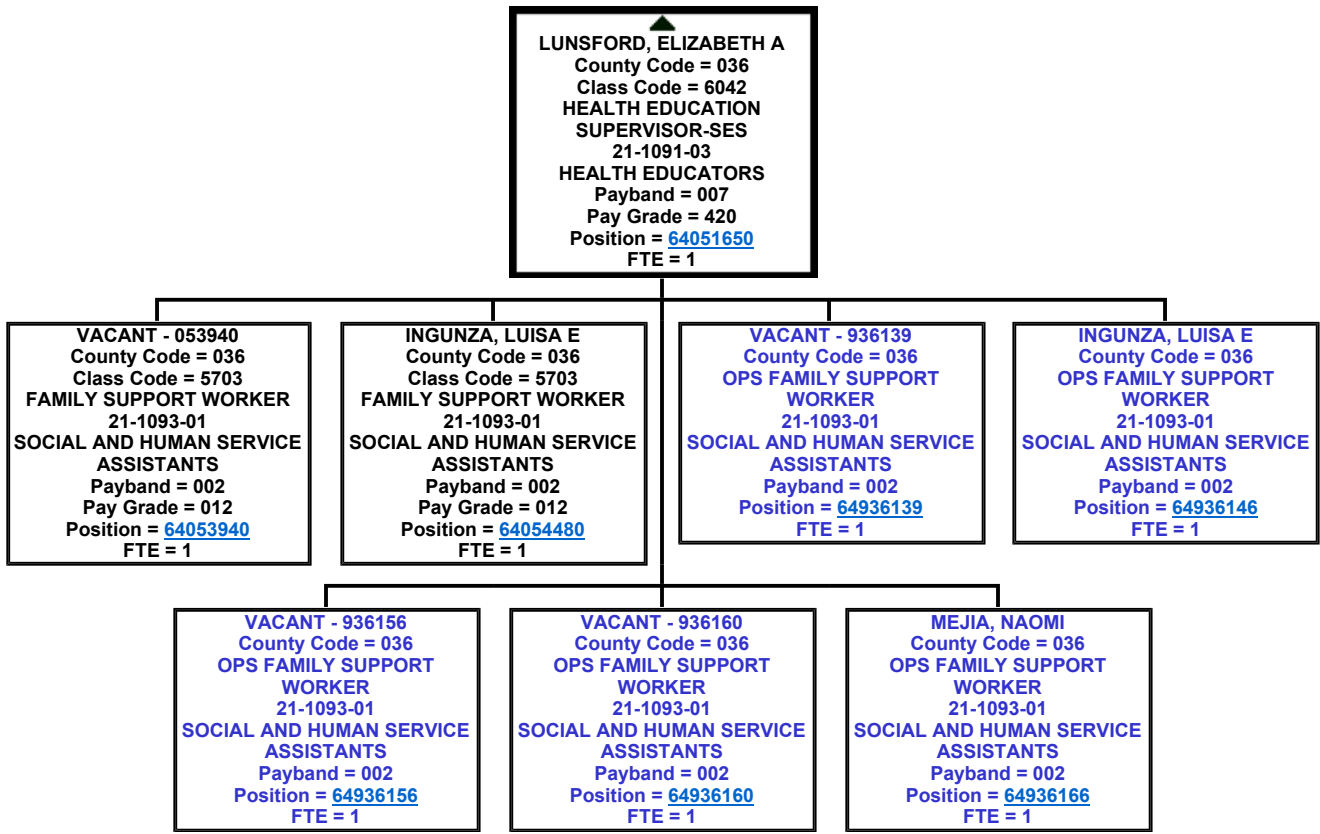
ETIENNE, SABINE
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 Class Code = 5594
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 29-2051-01
 DIETETIC TECHNICIANS
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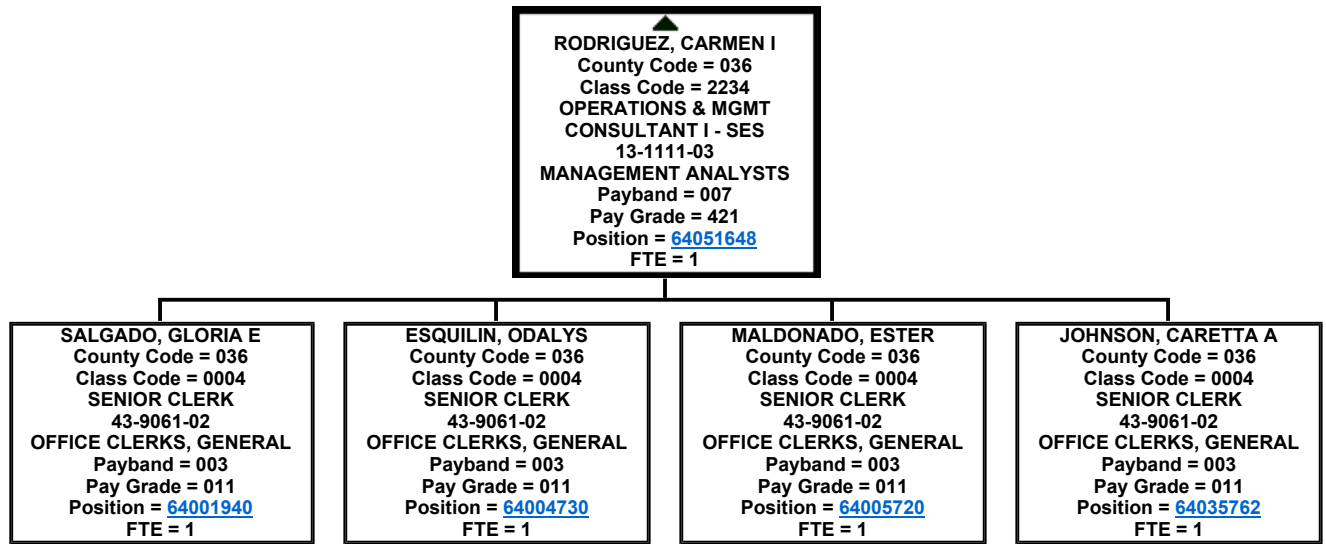
HALL, ELIZABETH O
 County Code = 036
 Class Code = 5594
 DIETETIC TECHNICIAN
 29-2051-01
 DIETETIC TECHNICIANS
 Payband = 002
 Pay Grade = 010
 Position = [64067851](#)
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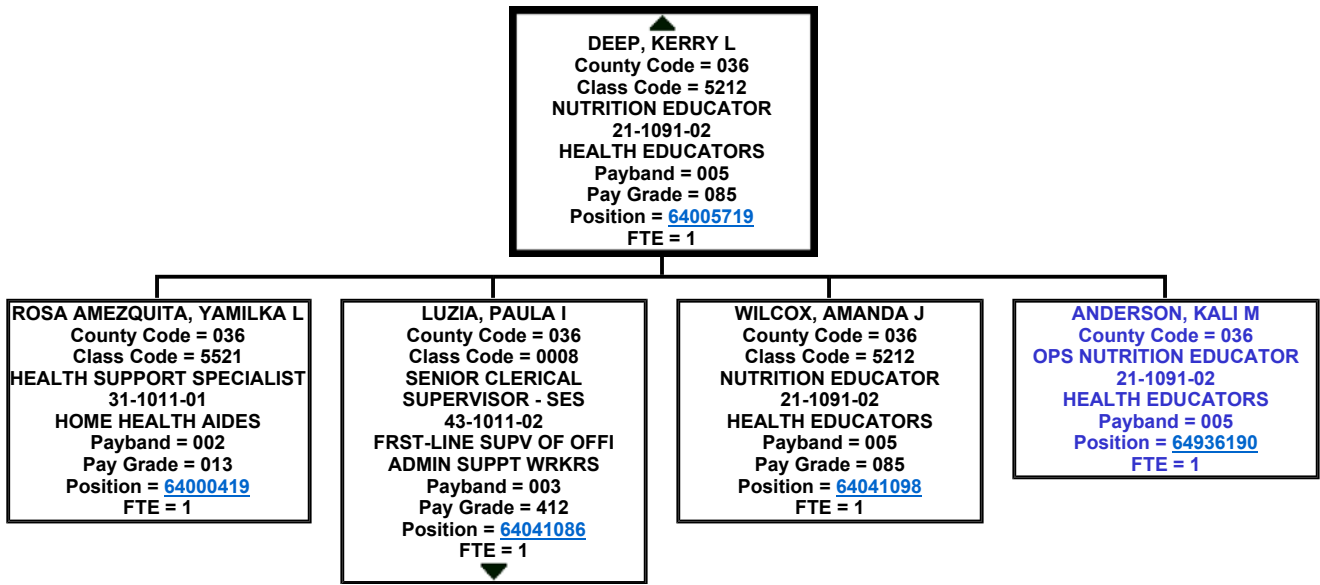
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 County Code = 036
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 21-1091-02
 HEALTH EDUCATORS
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 Pay Grade = 085
 Position = [64084816](#)
 FTE = 1

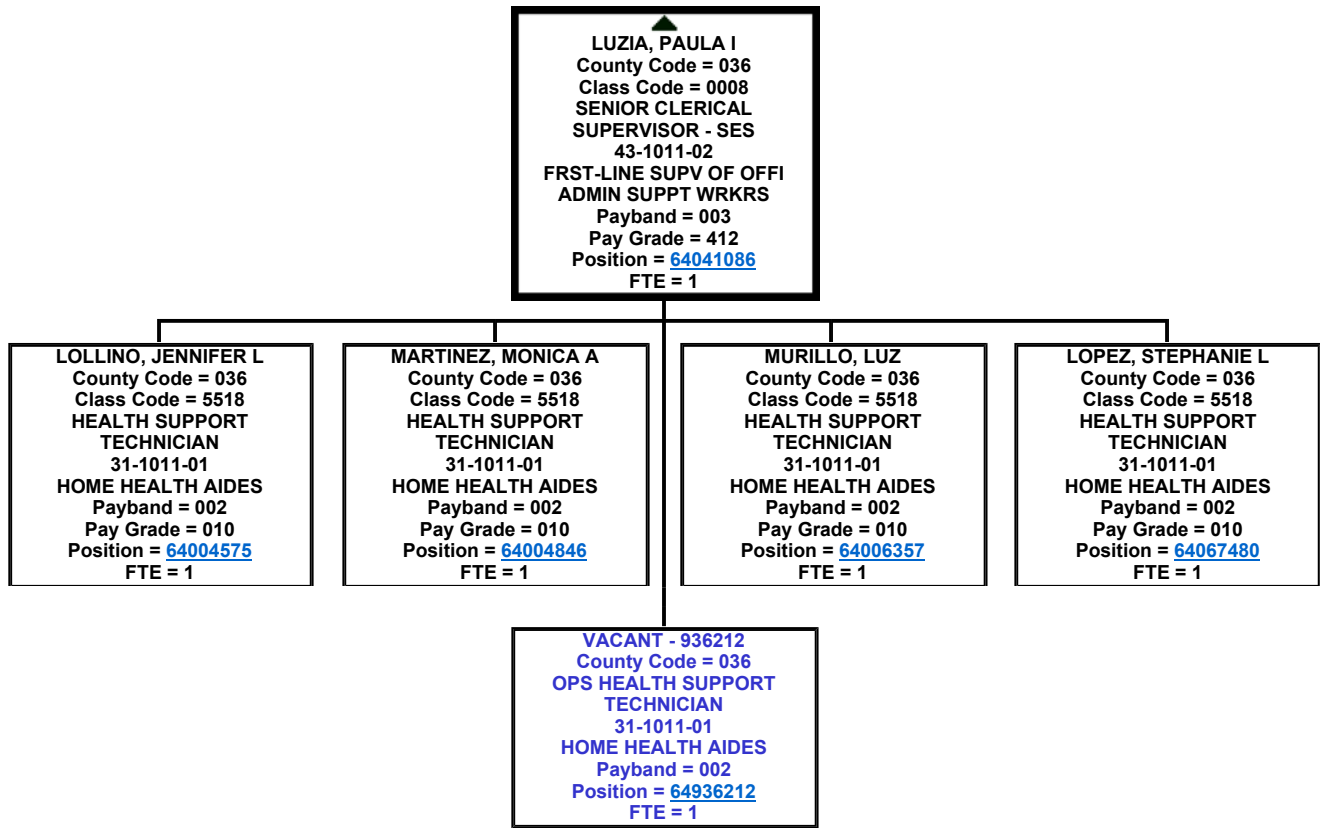


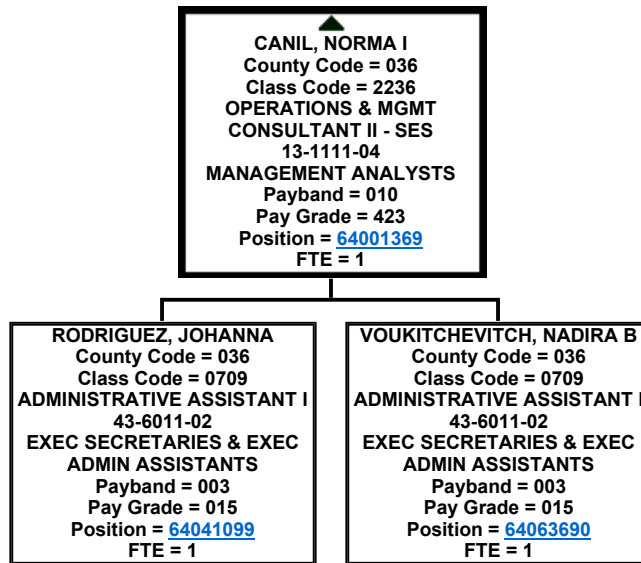


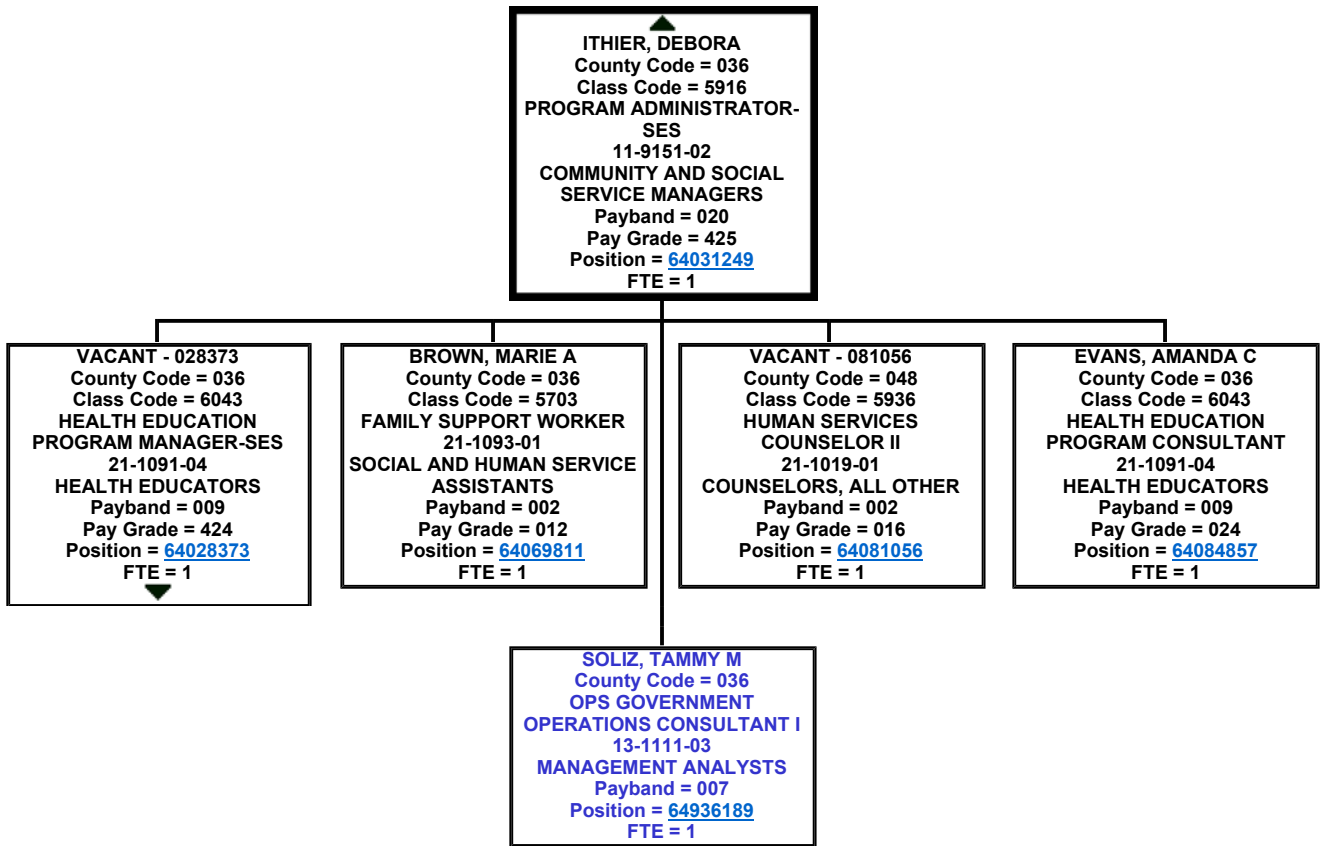


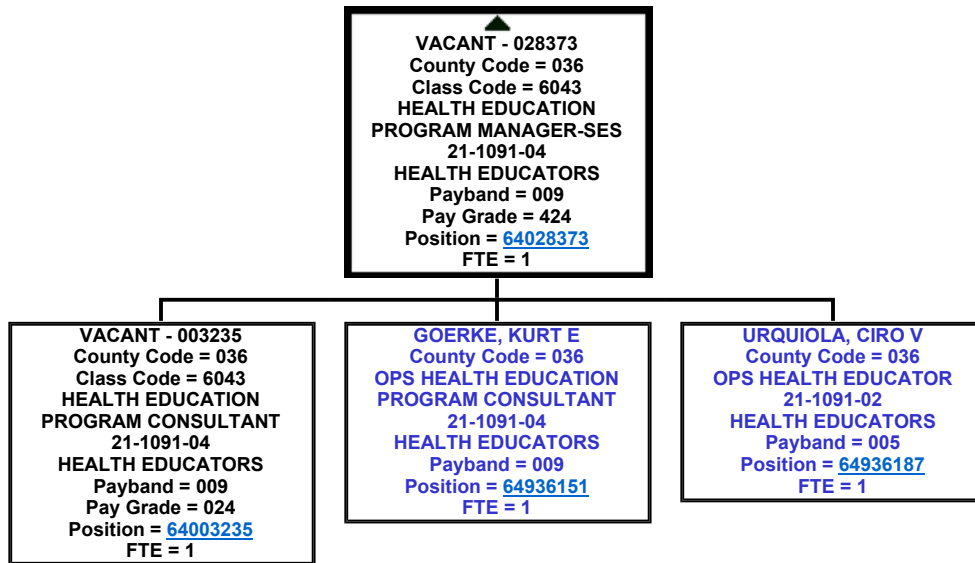


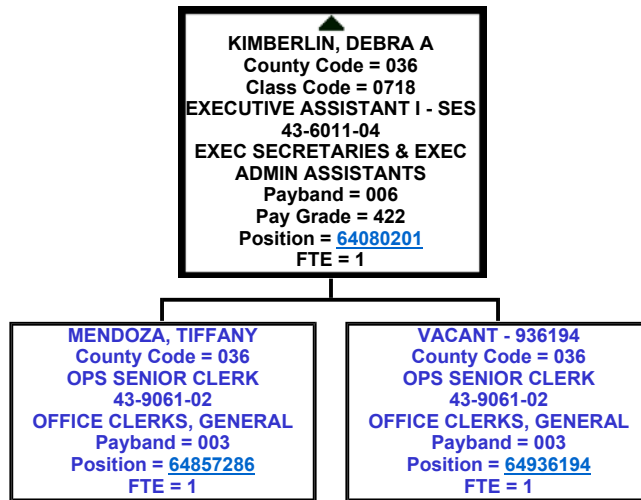


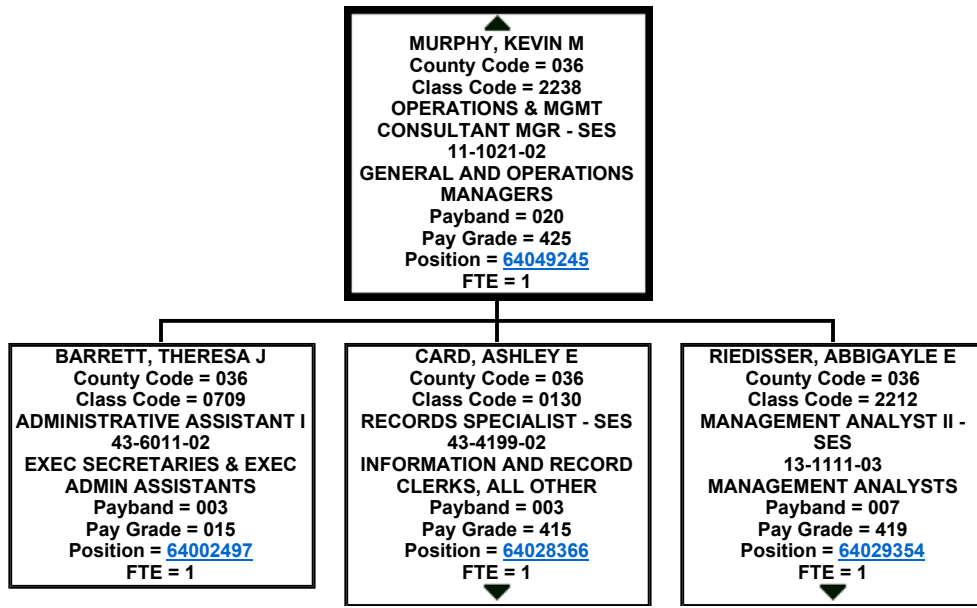


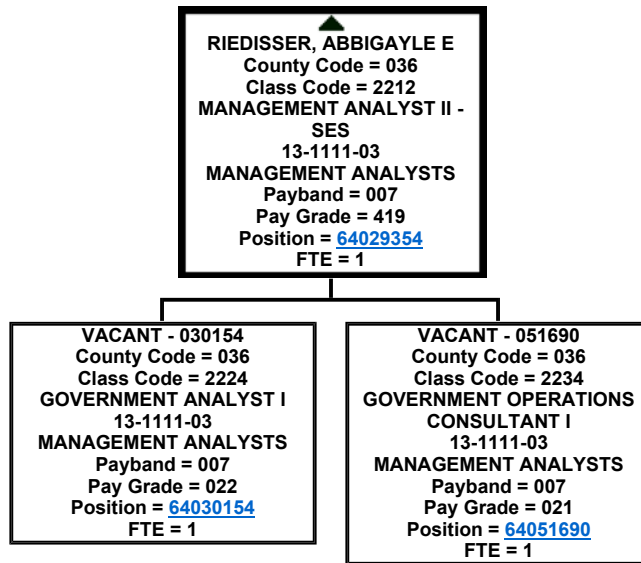


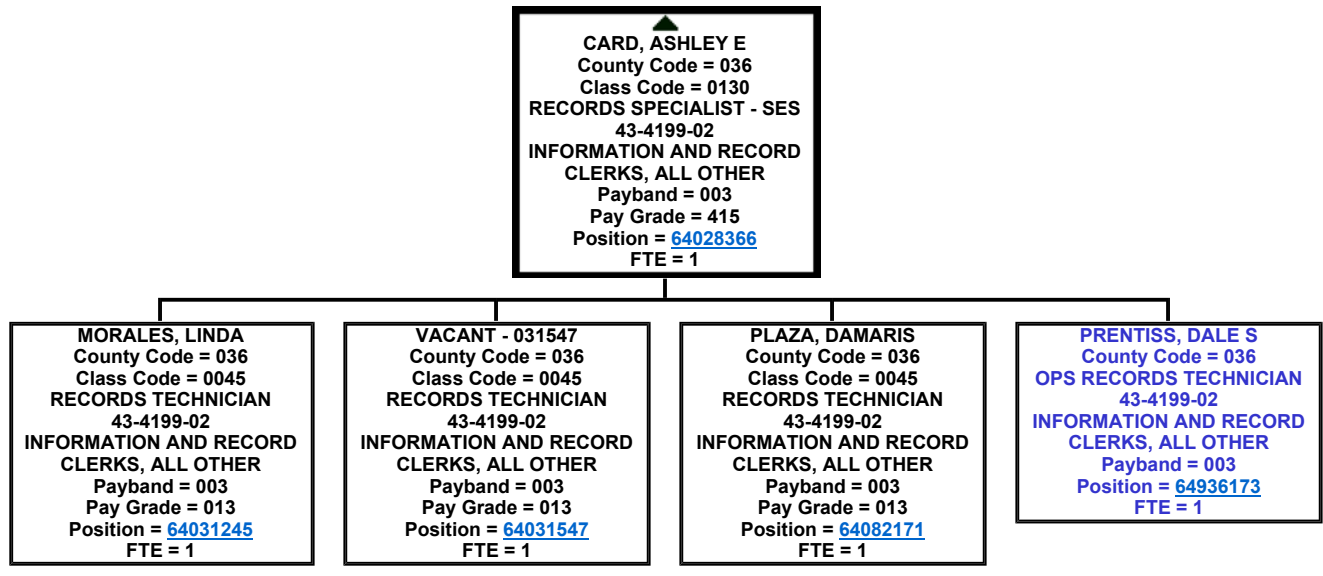


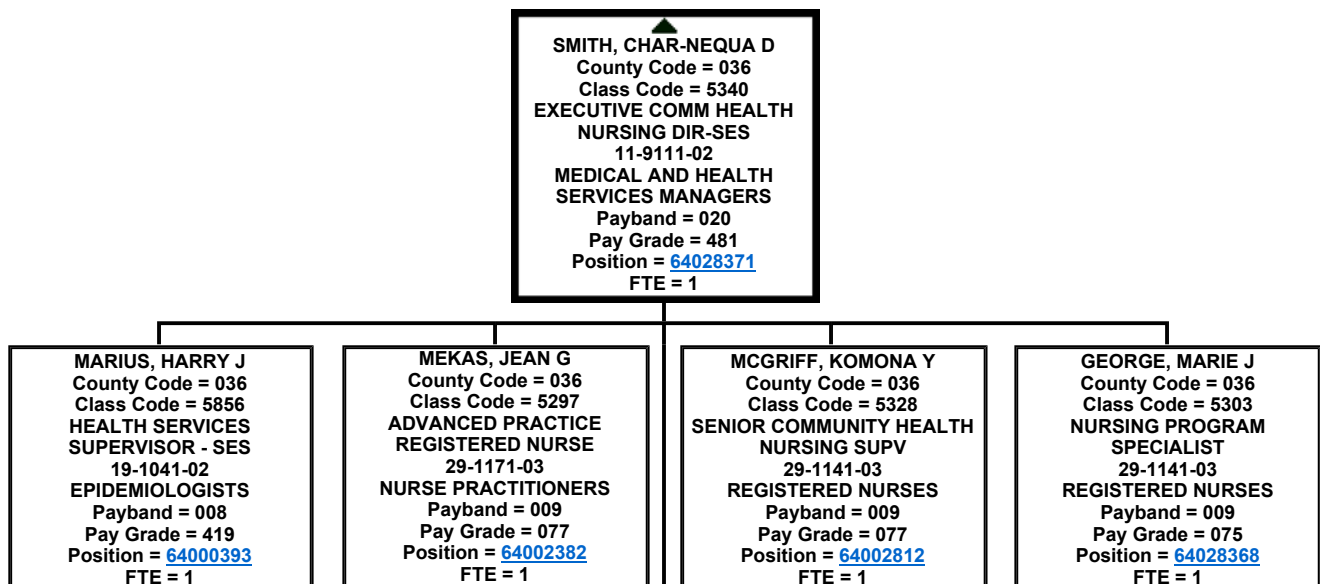
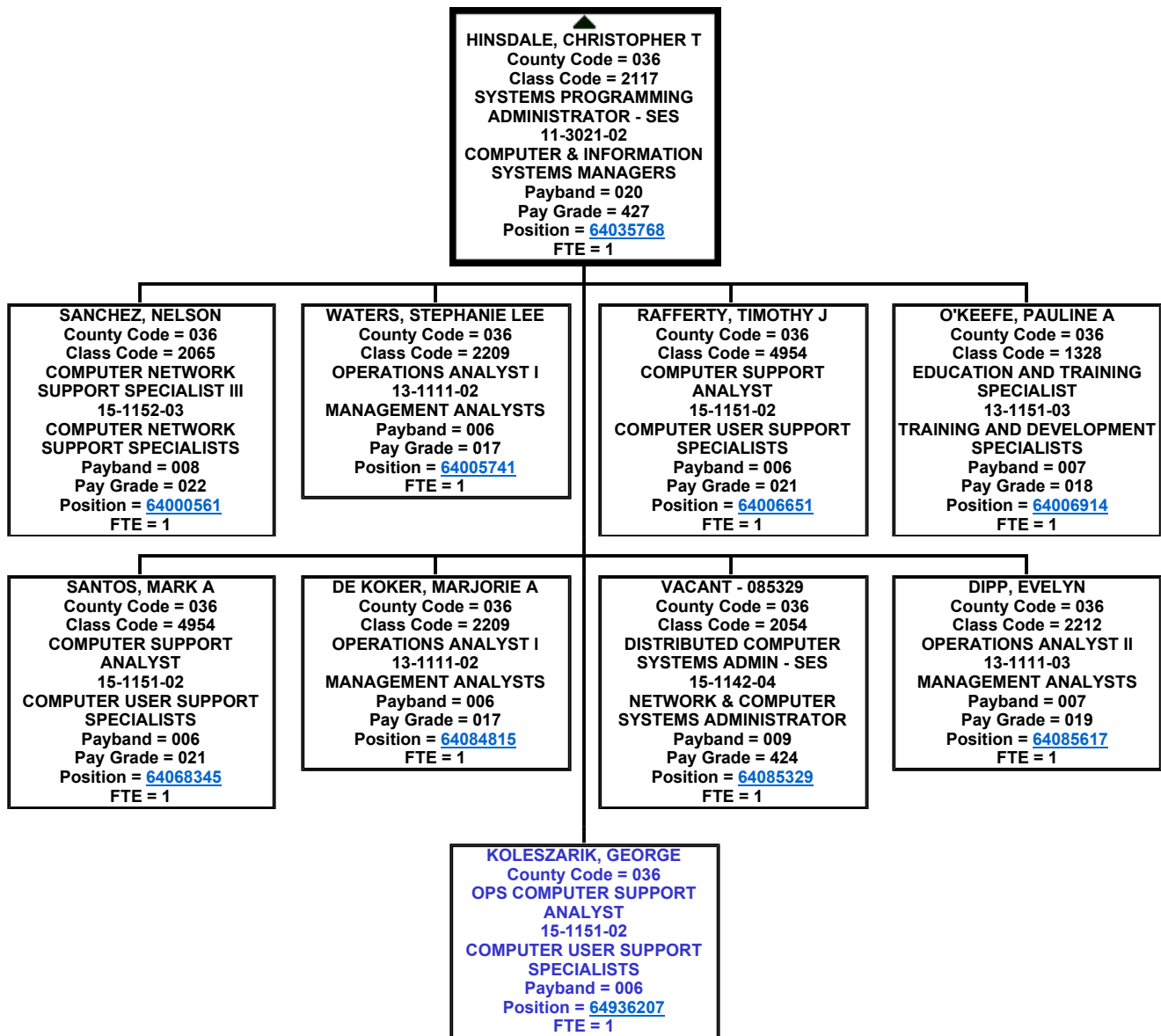


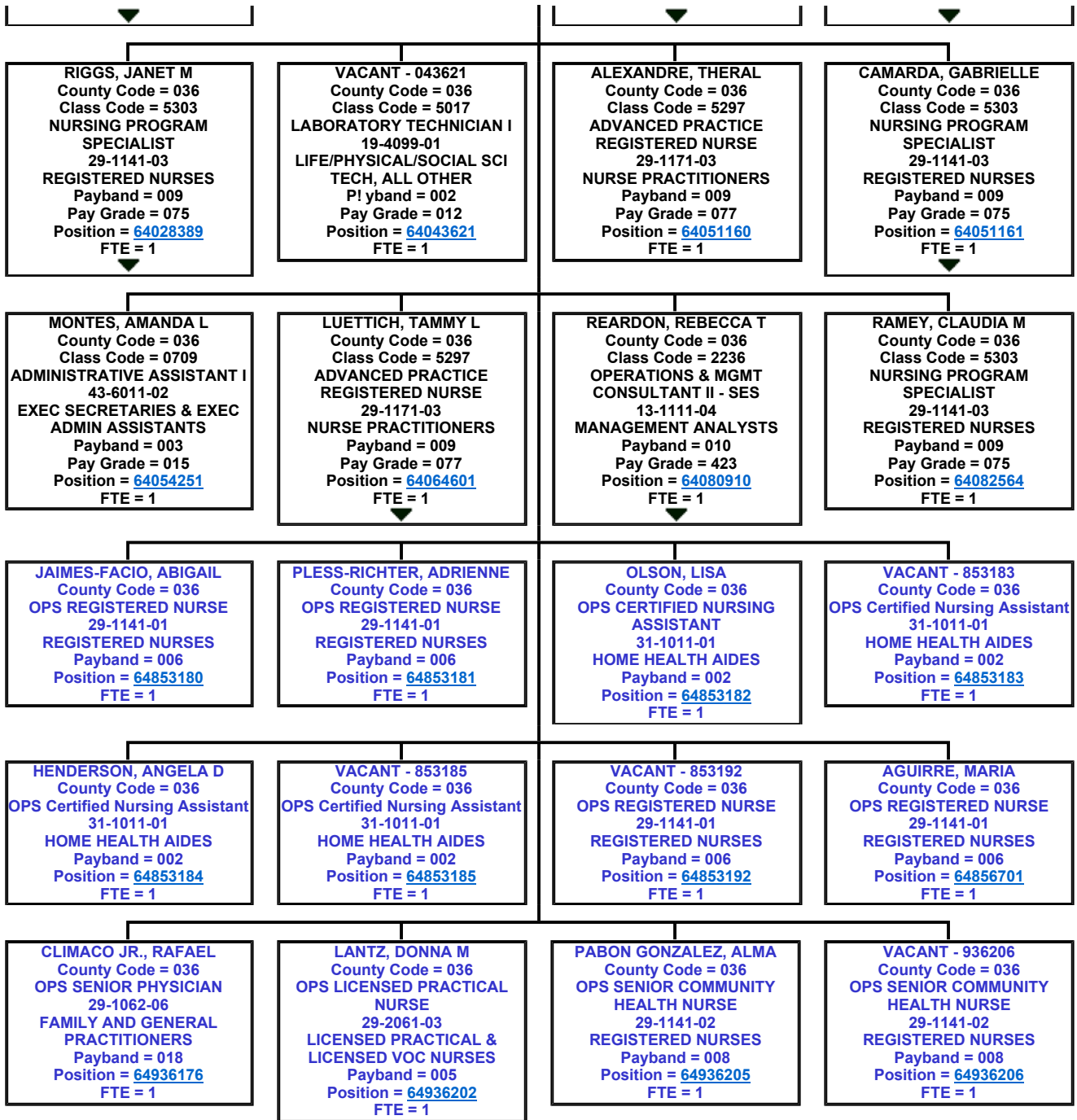












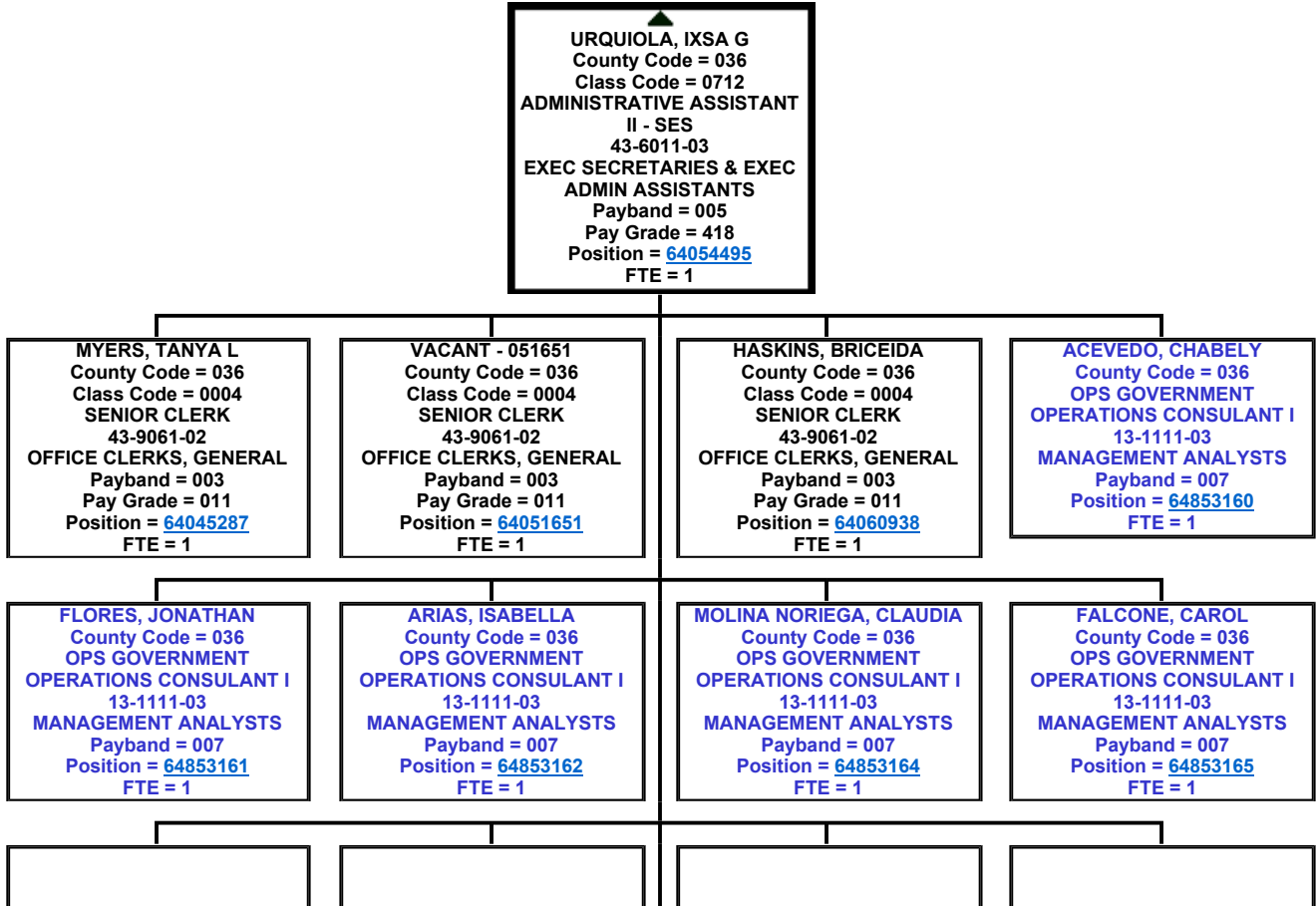
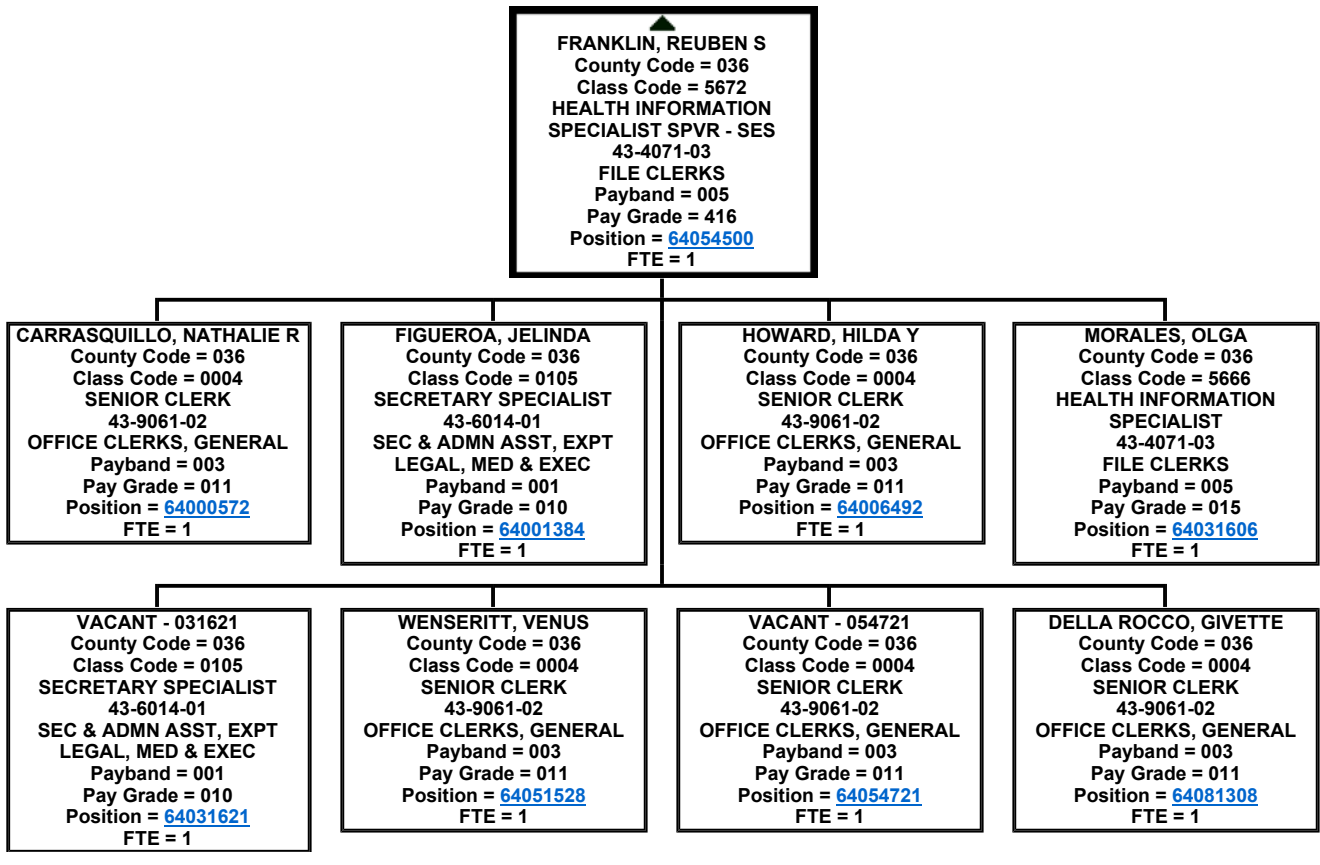
REARDON, REBECCA T
County Code = 036
Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64080910](#)
FTE = 1

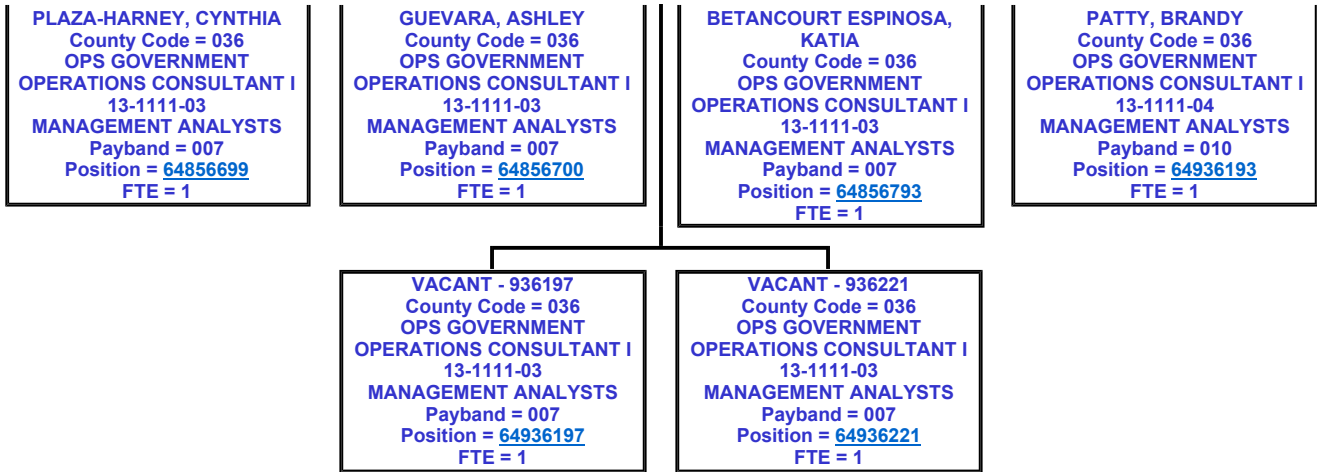


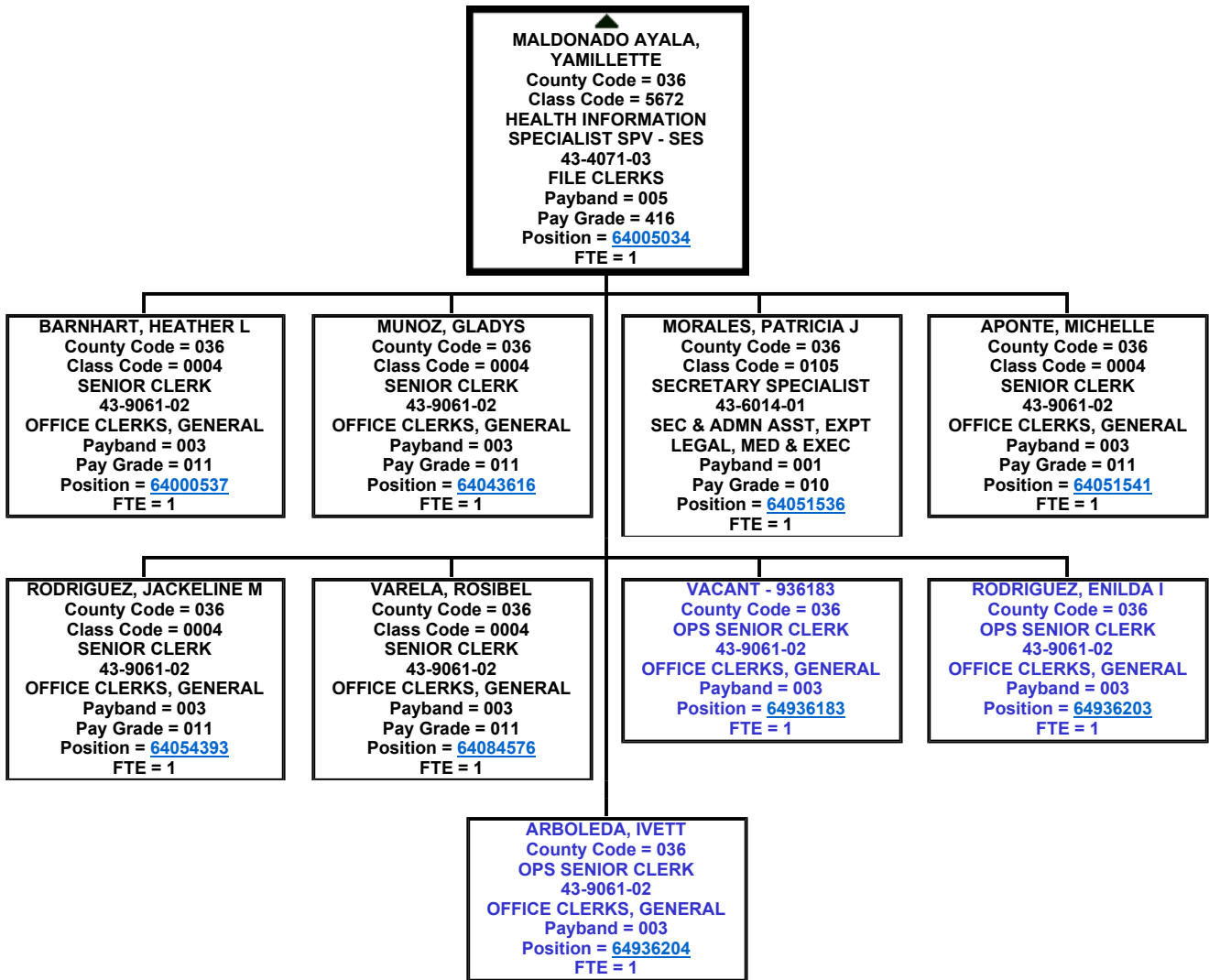
MALDONADO AYALA,
YAMILLETTE
County Code = 036
Class Code = 5672
HEALTH INFORMATION
SPECIALIST SPV - SES
43-4071-03
FILE CLERKS
Payband = 005
Pay Grade = 416
Position = [64005034](#)
FTE = 1

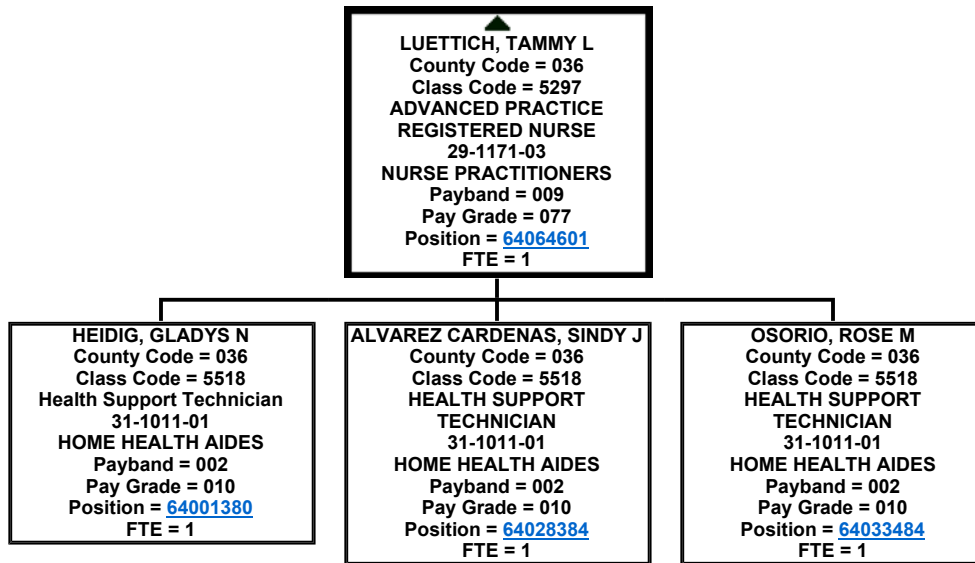
URQUIOLA, IXSA G
County Code = 036
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
- SES
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 418
Position = [64054495](#)
FTE = 1

FRANKLIN, REUBEN S
County Code = 036
Class Code = 5672
HEALTH INFORMATION
SPECIALIST SPVR - SES
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FILE CLERKS
Payband = 005
Pay Grade = 416
Position = [64054500](#)
FTE = 1



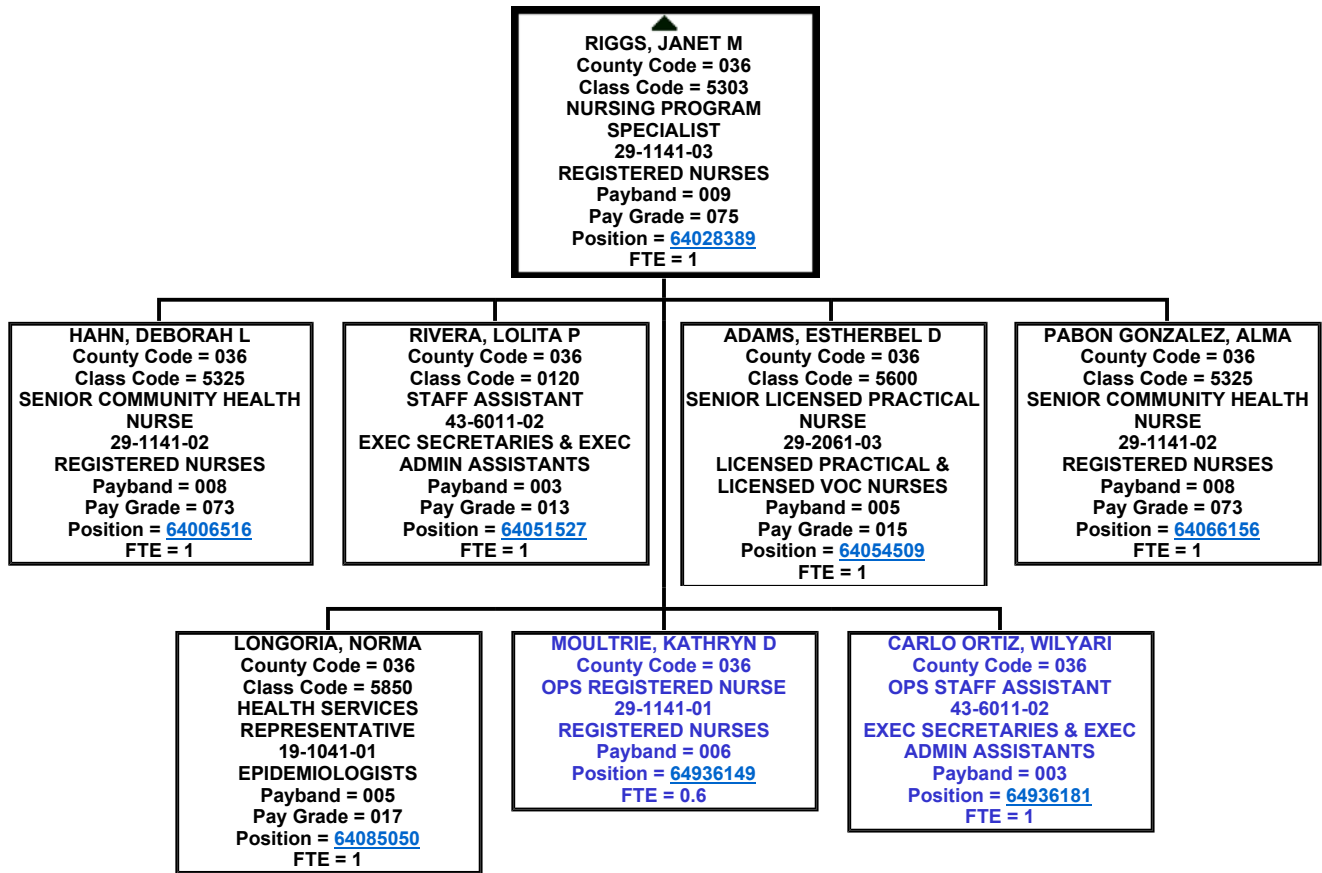


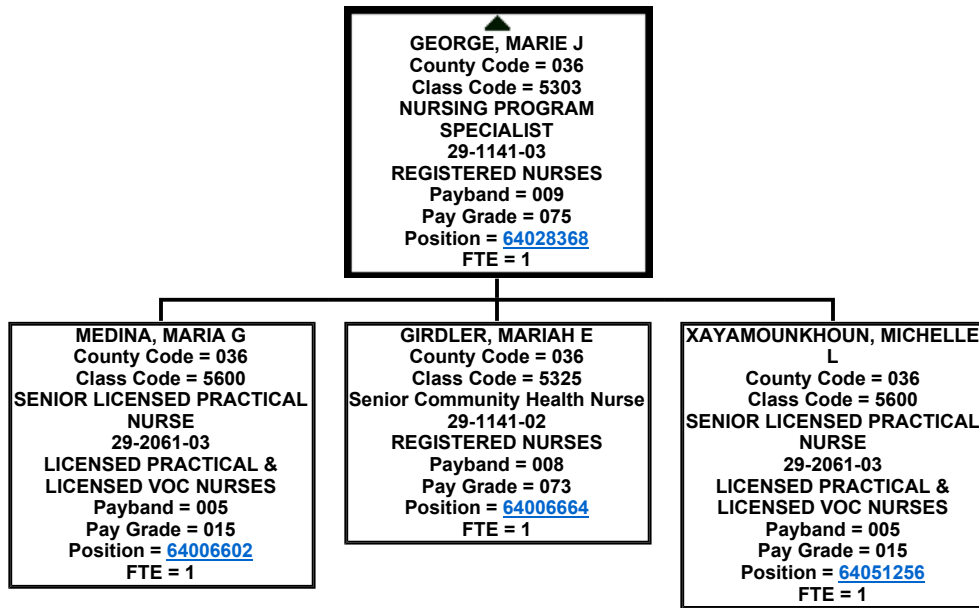


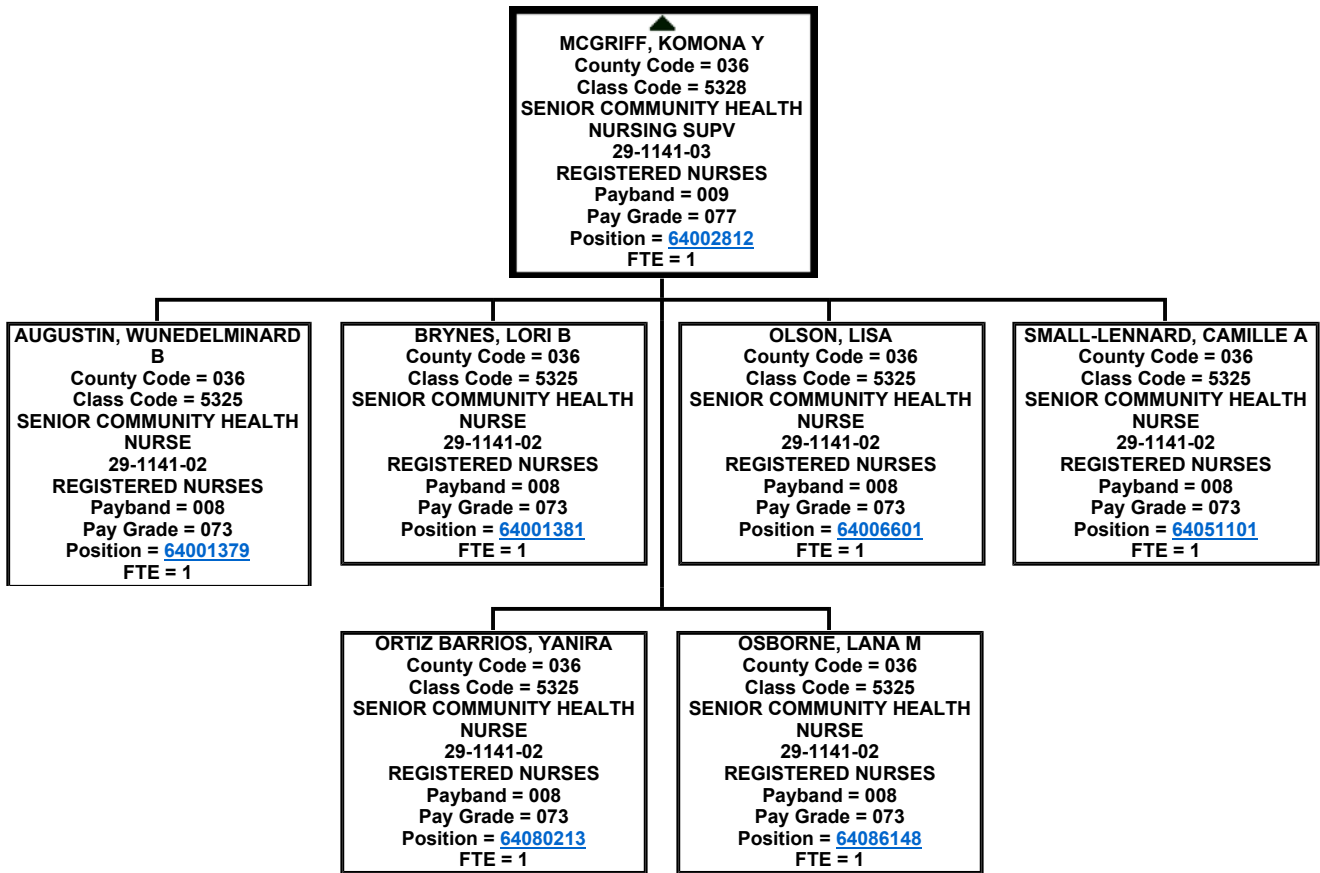


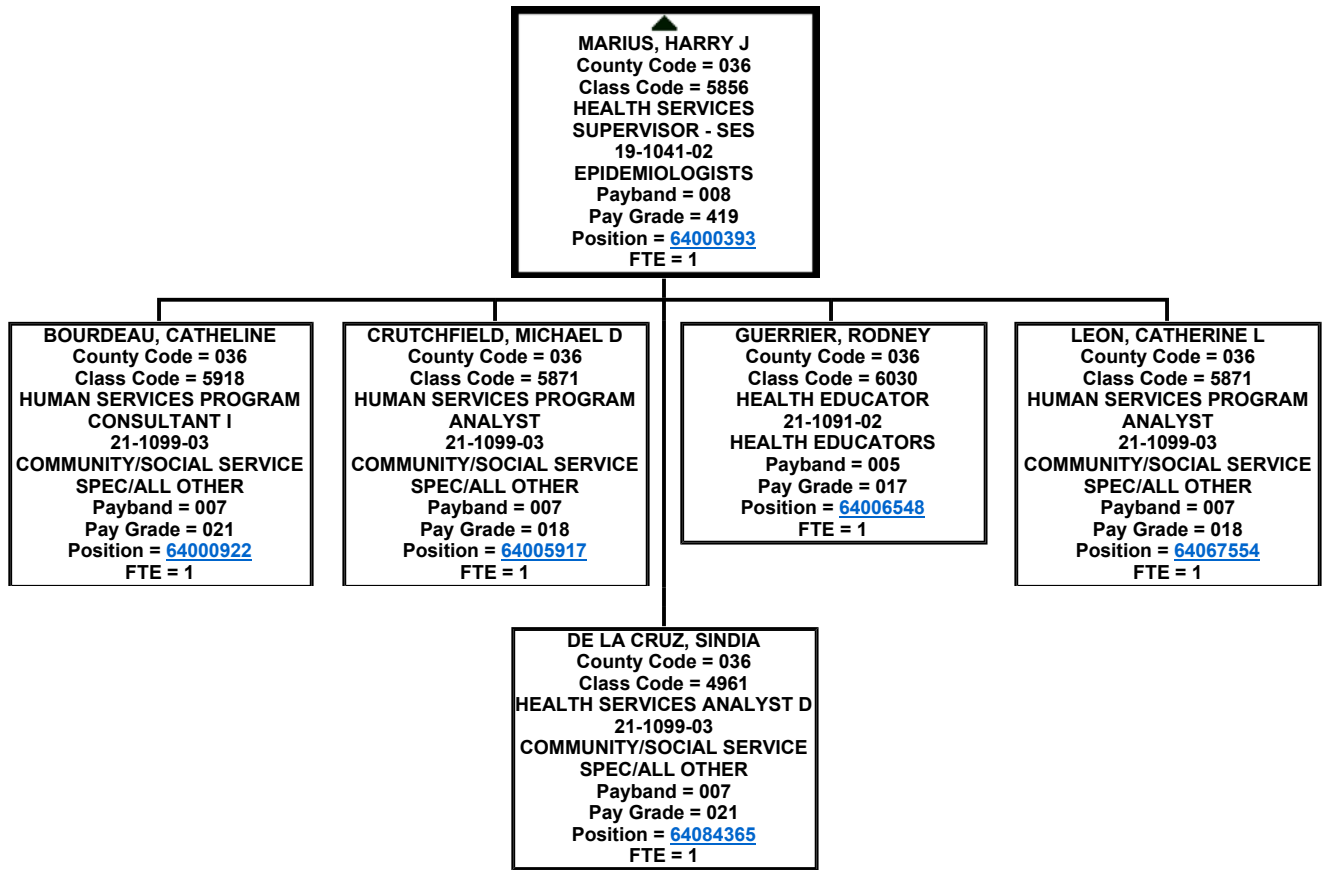
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CAMARDA, GABRIELLE
County Code = 036
Class Code = 5303
**NURSING PROGRAM
SPECIALIST**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64051161](#)
FTE = 1

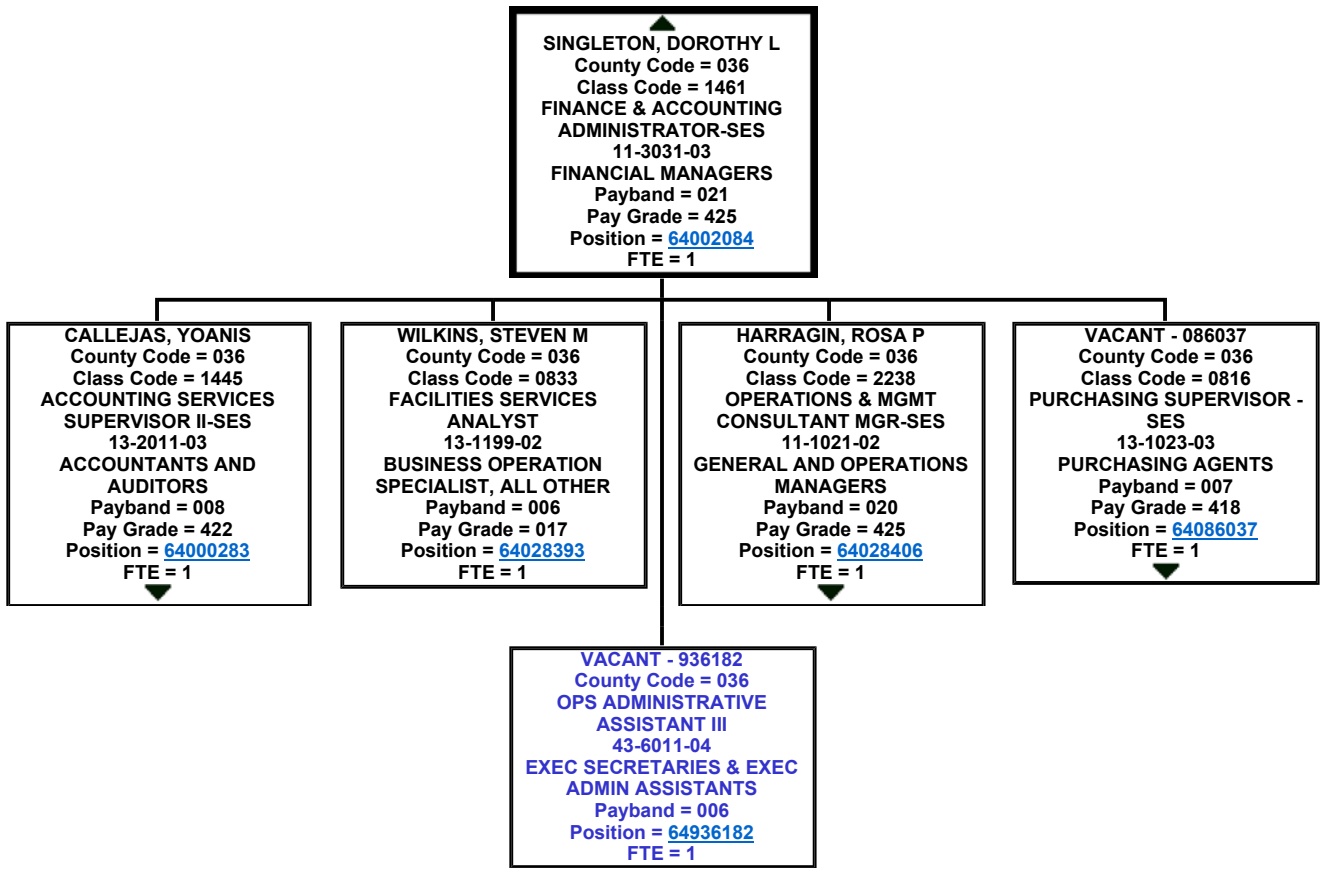
ANIFANTIS, ARIANA N
County Code = 036
Class Code = 5850
**HEALTH SERVICES
REPRESENTATIVE**
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64081789](#)
FTE = 1

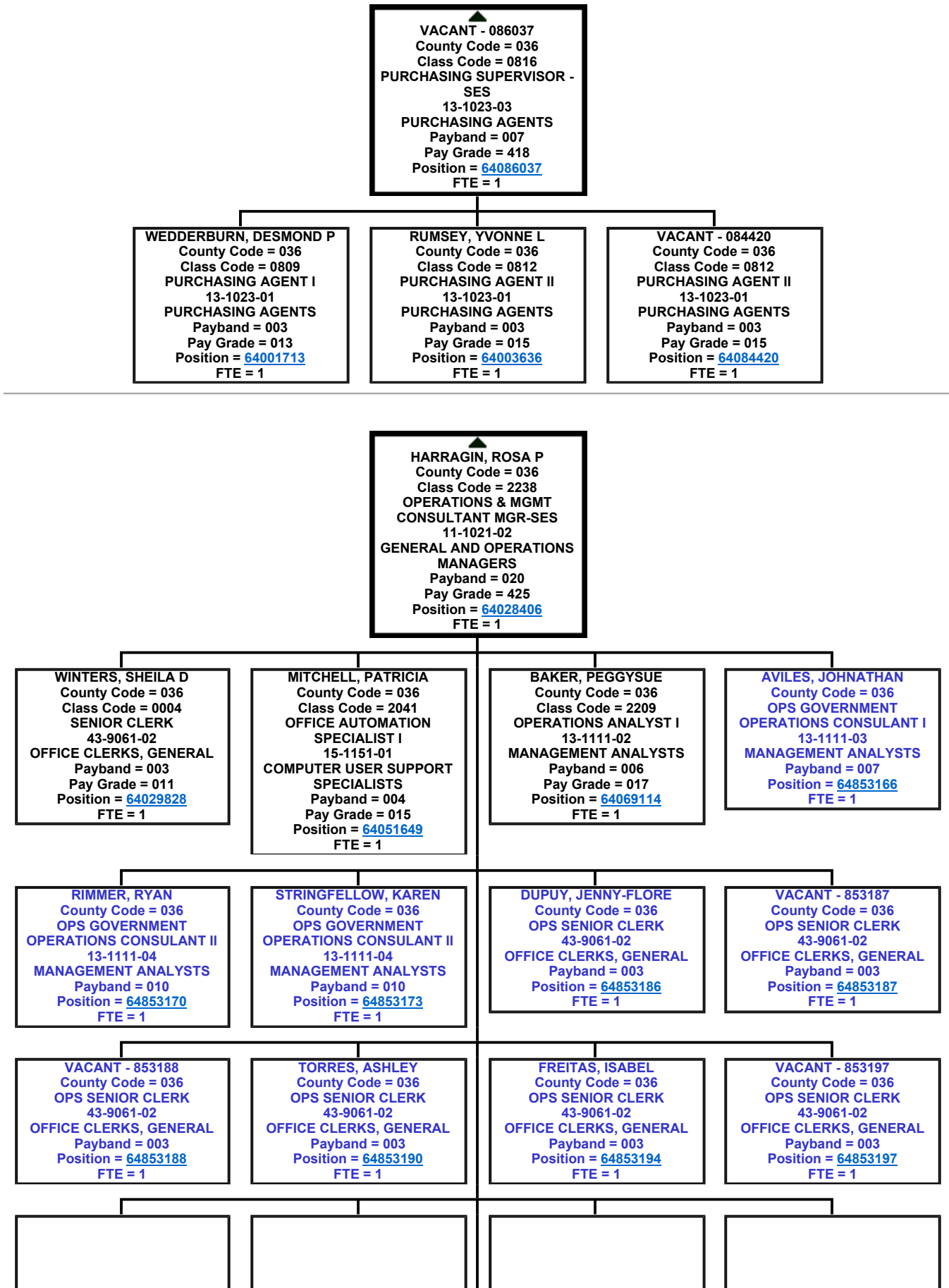


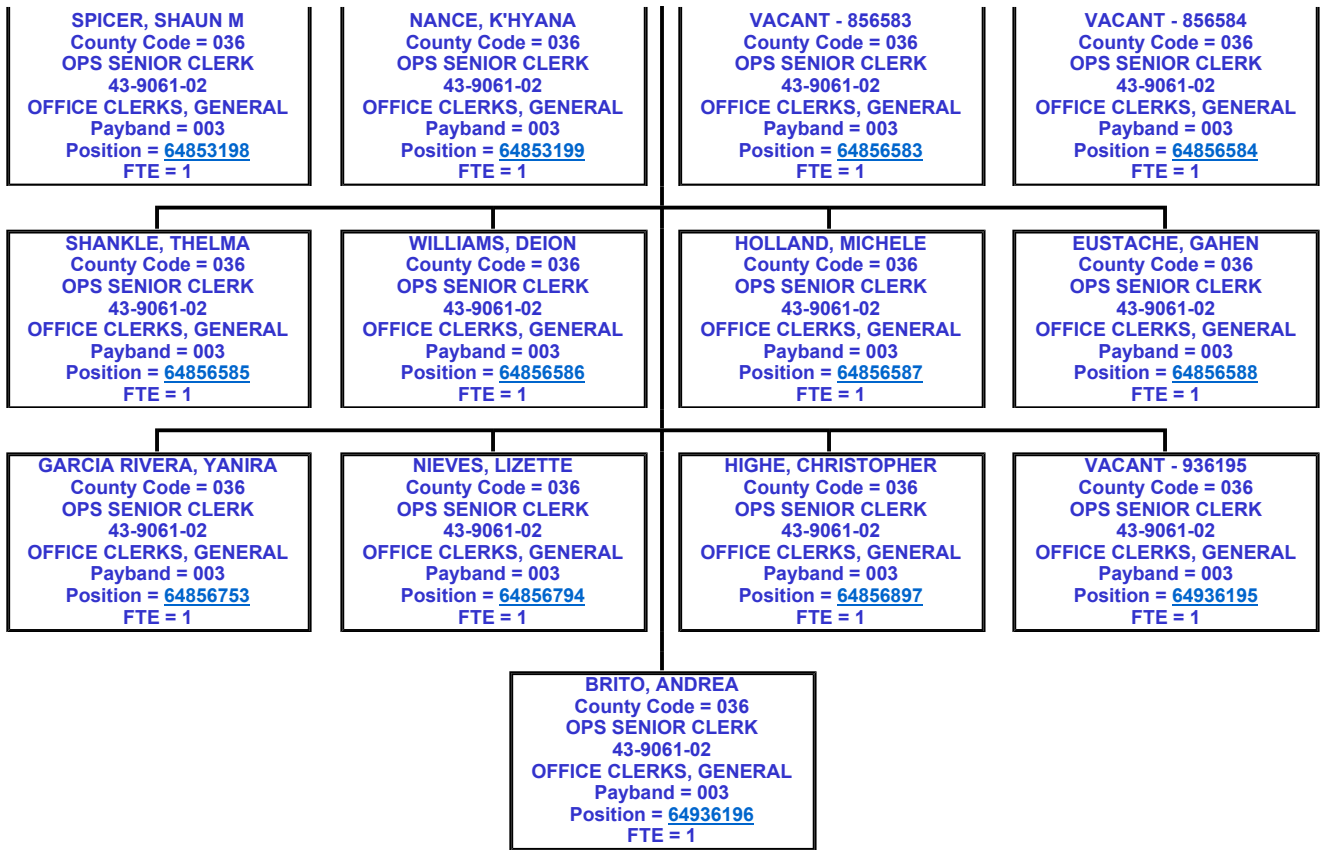


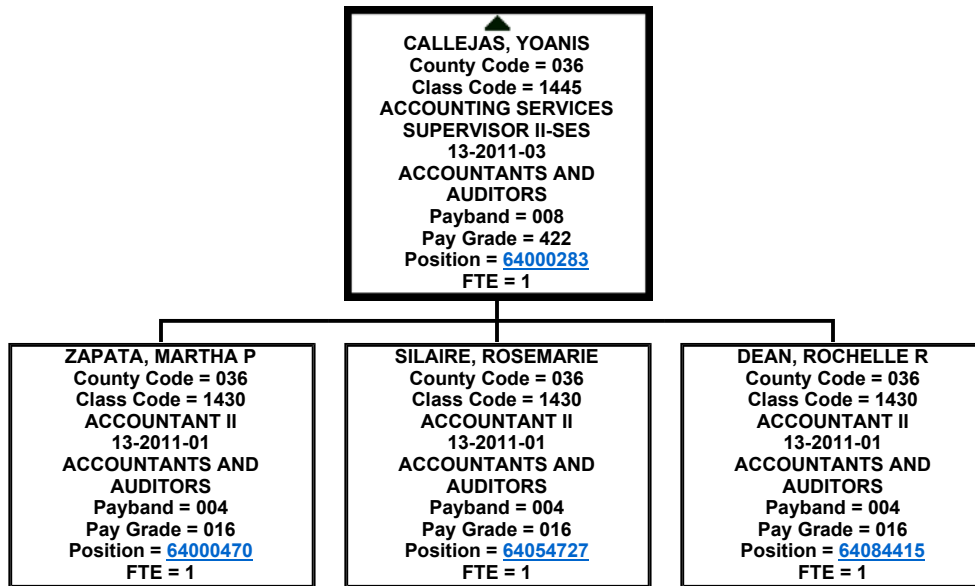


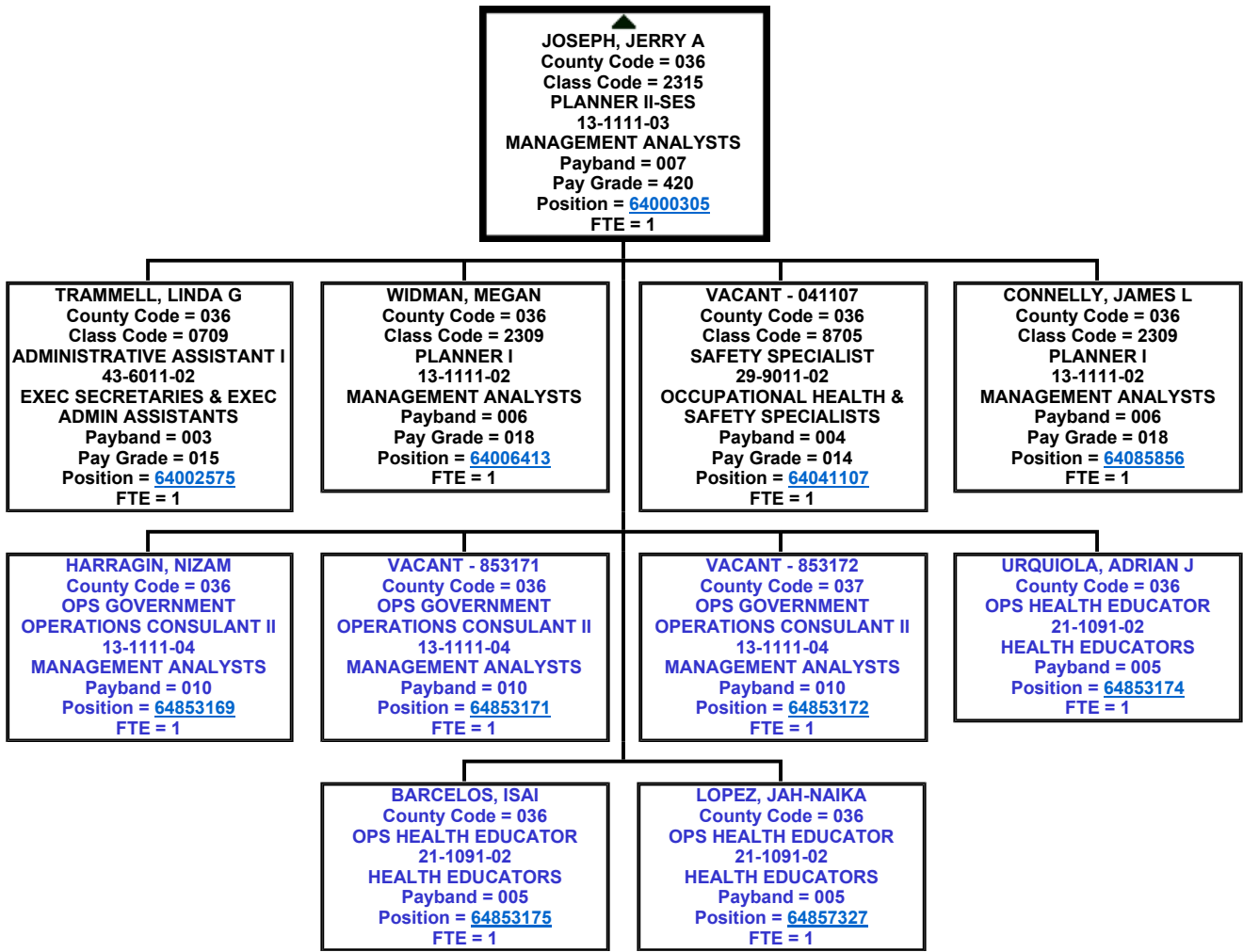










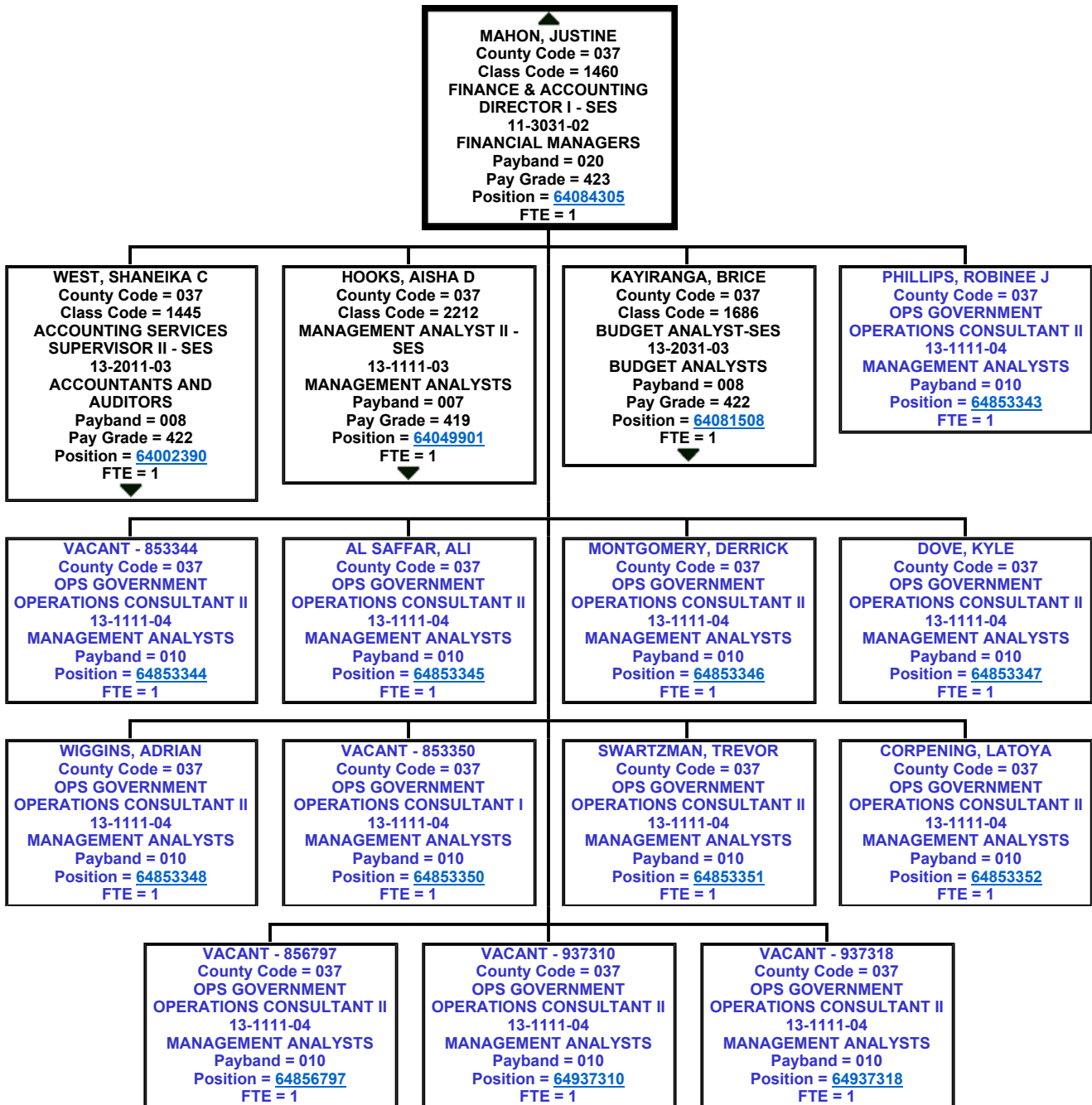


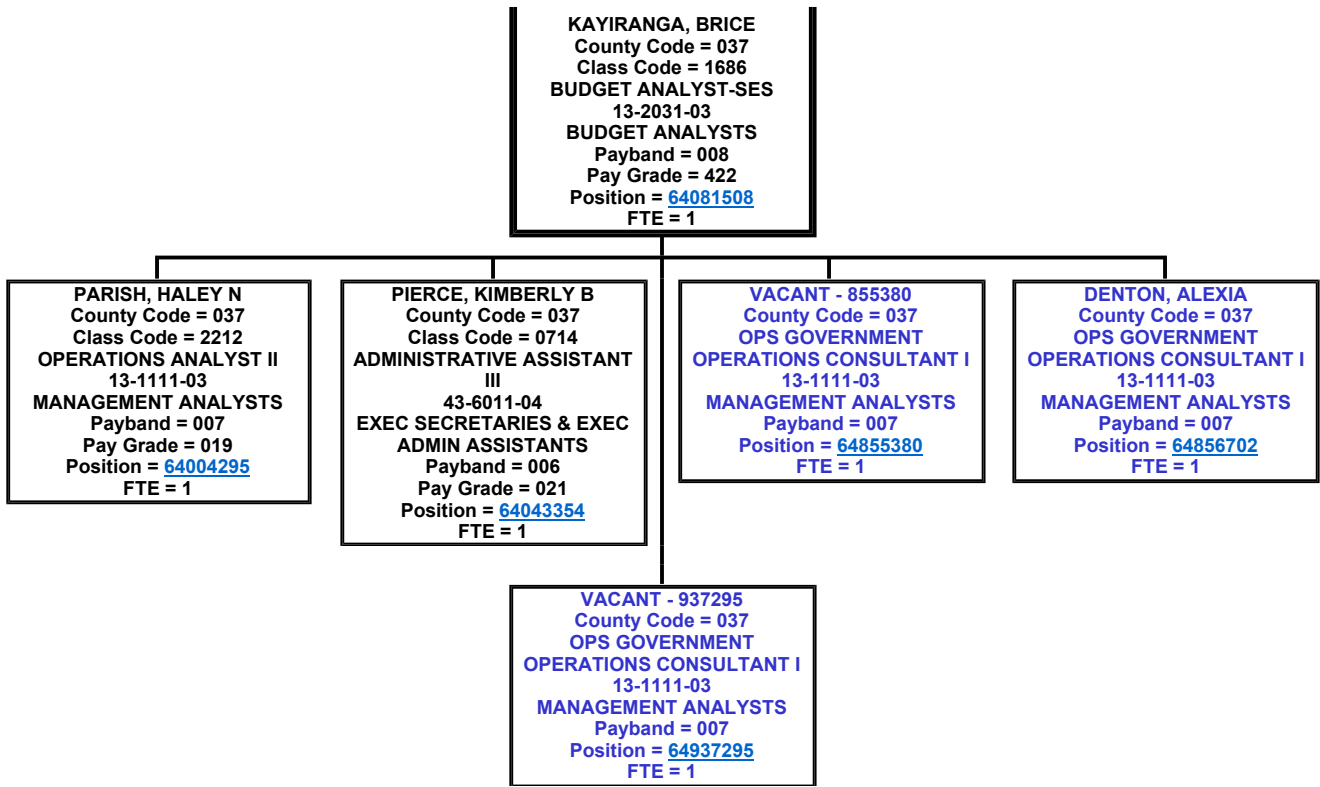
Florida Department of Health

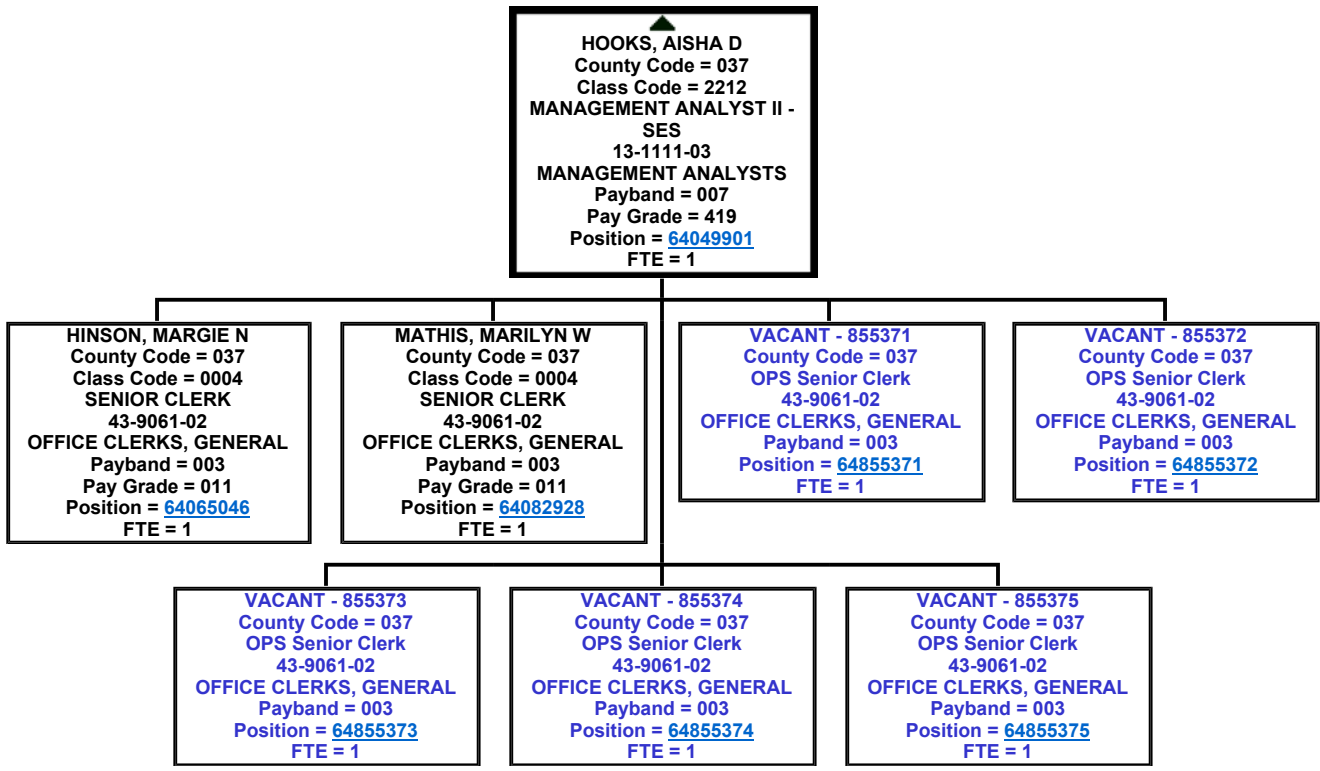
CHD 37 - Leon County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







WEST, SHANEIKA C
 County Code = 037
 Class Code = 1445
**ACCOUNTING SERVICES
 SUPERVISOR II - SES**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 422
 Position = [64002390](#)
 FTE = 1

CHIVERS, TANESHA L
 County Code = 037
 Class Code = 1427
ACCOUNTANT I
 13-2011-01
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 004
 Pay Grade = 014
 Position = [64031618](#)
 FTE = 1

HAYNES, SHADA
 County Code = 037
 Class Code = 1436
ACCOUNTANT III
 13-2011-02
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 006
 Pay Grade = 018
 Position = [64051872](#)
 FTE = 1

WEST, MARCUS L
 County Code = 037
 Class Code = 2228
**SENIOR MANAGEMENT
 ANALYST SUPV - SES**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 426
 Position = [64080005](#)
 FTE = 1

WADDELL, ARIANNA Y
 County Code = 037
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64000936](#)
 FTE = 1

WADE, LAUREN
 County Code = 037
 Class Code = 6036
**HEALTH EDUCATOR
 CONSULTANT - SES**
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 422
 Position = [64003172](#)
 FTE = 1

HAIRSTON, JACQUELYNN
 County Code = 037
 Class Code = 5868
HUMAN SERVICES ANALYST
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 017
 Position = [64006647](#)
 FTE = 1

VACANT - 853336
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853336](#)
 FTE = 1

TROUPE, MAJA T
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853337](#)
 FTE = 1

WASHINGTON, RENEE E
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853338](#)
 FTE = 1

HANNAN, BRIANNA N
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853339](#)
 FTE = 1

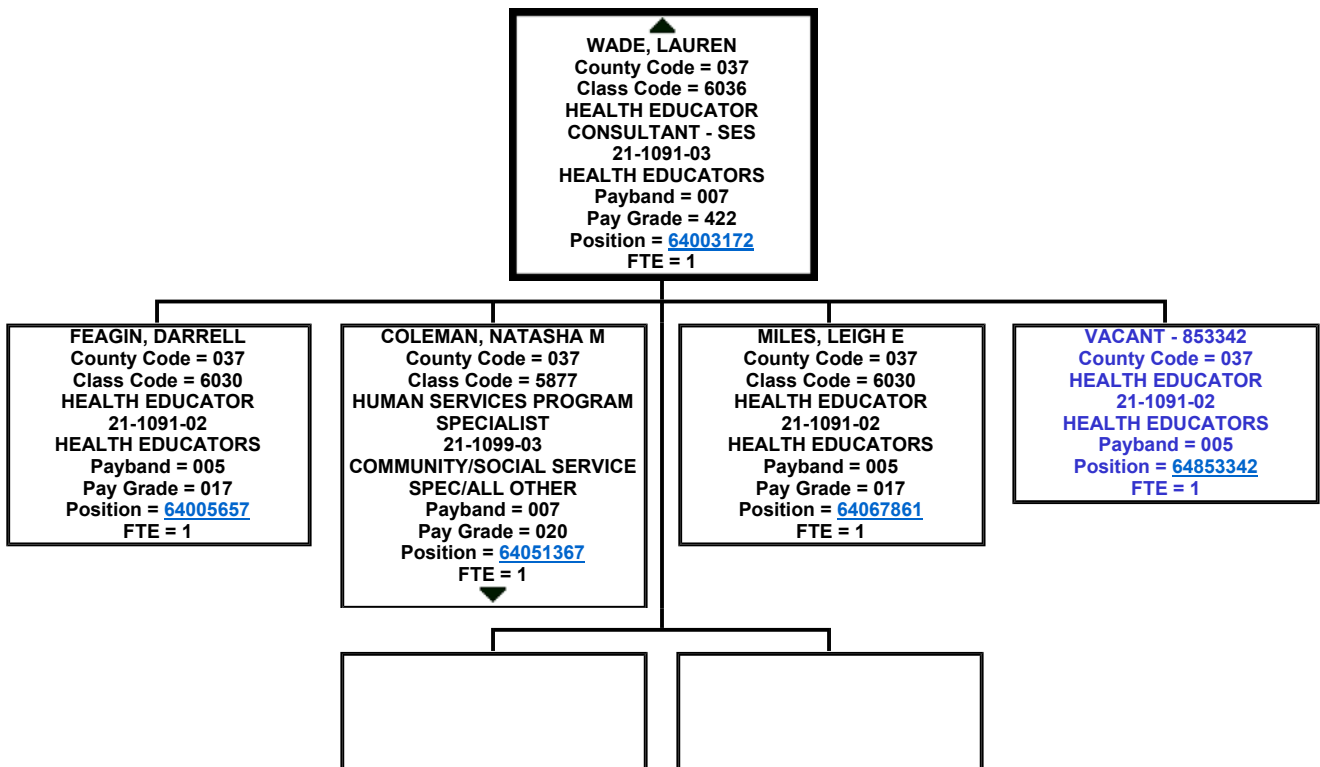
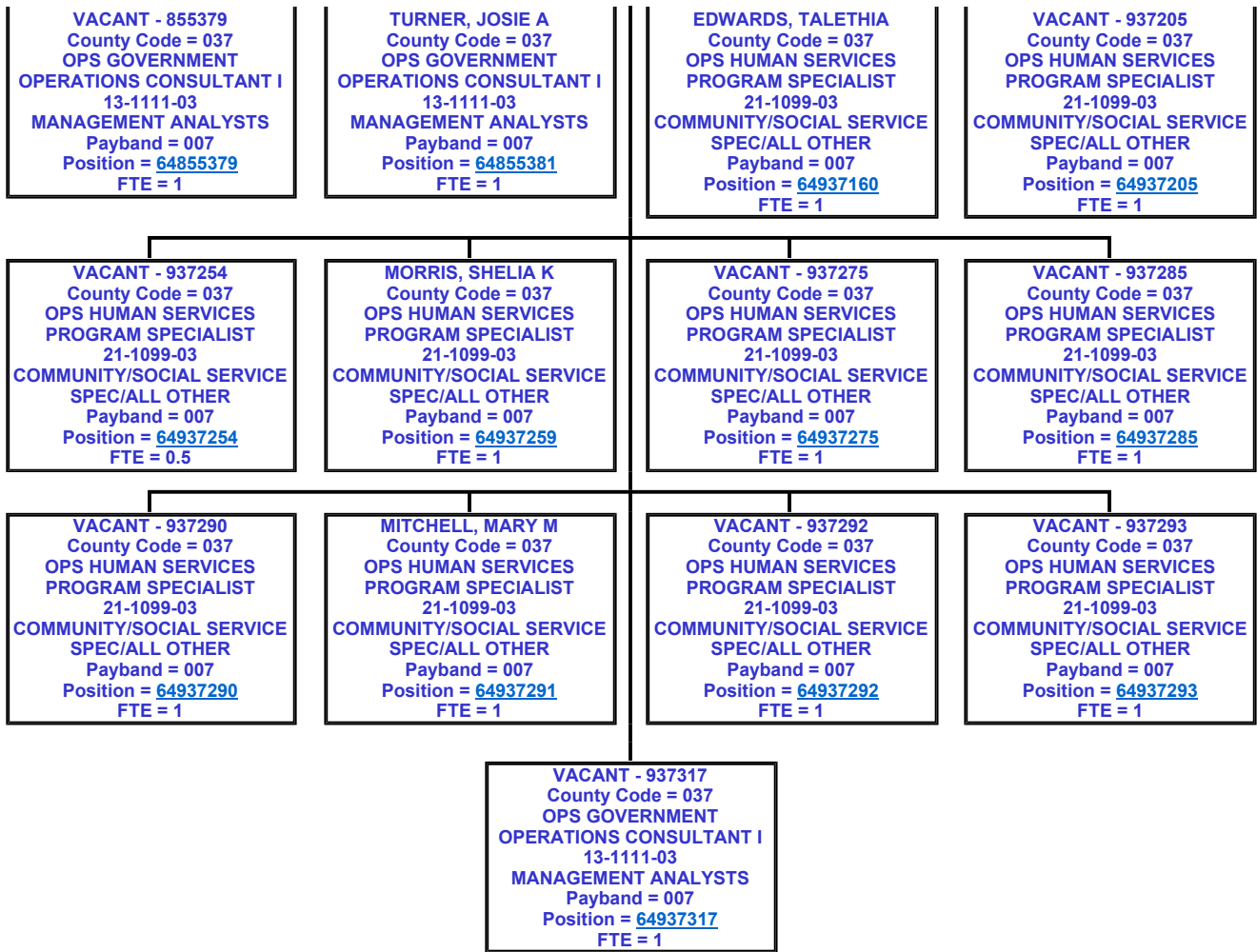
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 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853340](#)
 FTE = 1

VACANT - 853341
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853341](#)
 FTE = 1

VACANT - 855376
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64855376](#)
 FTE = 1

VACANT - 855377
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64855377](#)
 FTE = 1

VACANT - 855378
 County Code = 037
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64855378](#)
 FTE = 1



COOPER, CARSON
County Code = 037
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64937129](#)
FTE = 1

VACANT - 937312
County Code = 037
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64937312](#)
FTE = 1

▲
COLEMAN, NATASHA M
 County Code = 037
 Class Code = 5877
**HUMAN SERVICES PROGRAM
 SPECIALIST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 020
 Position = [64051367](#)
 FTE = 1

WARD, ARIEL D
 County Code = 037
**OPS HUMAN SERVICES
 PROGRAM SPECIALIST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Position = [64937200](#)
 FTE = 1

▲
SCHECK, ROSEANN
 County Code = 037
 Class Code = 5916
**PROGRAM ADMINISTRATOR -
 SES**
 11-9151-02
**COMMUNITY AND SOCIAL
 SERVICE MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64059020](#)
 FTE = 1

MULDOON, LYNN M
 County Code = 037
 Class Code = 5327
**COMMUNITY HEALTH NURSING
 SUPERVISOR**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64028433](#)
 FTE = 1

**GROOMES POWELL,
 MALAYIKA S**
 County Code = 037
 Class Code = 5297
**ADVANCED PRACTICE
 REGISTERED NURSE**
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64030939](#)
 FTE = 1

BUERKLE, EUGENE A
 County Code = 037
 Class Code = 9141
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 B - SES**
 11-9151-02
**COMMUNITY AND SOCIAL
 SERVICE MANAGERS**
 Payband = 020
 Pay Grade = 424
 Position = [64031231](#)
 FTE = 1

SMITH, RHONDA L
 County Code = 037
 Class Code = 5297
**ADVANCED PRACTICE
 REGISTERED NURSE**
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64035799](#)
 FTE = 1

HARRISON, DALE A
 County Code = 037
 Class Code = 5862
**HEALTH SERVICES MANAGER -
 SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 421
 Position = [64058894](#)
 FTE = 1

WHITAKER, LATOYIA D
 County Code = 037
 Class Code = 0008
**SENIOR CLERICAL
 SUPERVISOR - SES**
 43-1011-02
**FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS**
 Payband = 003
 Pay Grade = 412
 Position = [64067186](#)
 FTE = 1

MORRIS, SHANTERRICA L
 County Code = 037
 Class Code = 0714
**ADMINISTRATIVE ASSISTANT
 III**
 43-6011-04
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 006
 Pay Grade = 021
 Position = [64081992](#)
 FTE = 1

EASTON, JAMES
 County Code = 037
 Class Code = 5919
**SENIOR HUMAN SERVICES
 PROGRAM MGR - SES**
 11-9151-02
**COMMUNITY AND SOCIAL
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 Pay Grade = 422
 Position = [64082504](#)
 FTE = 1

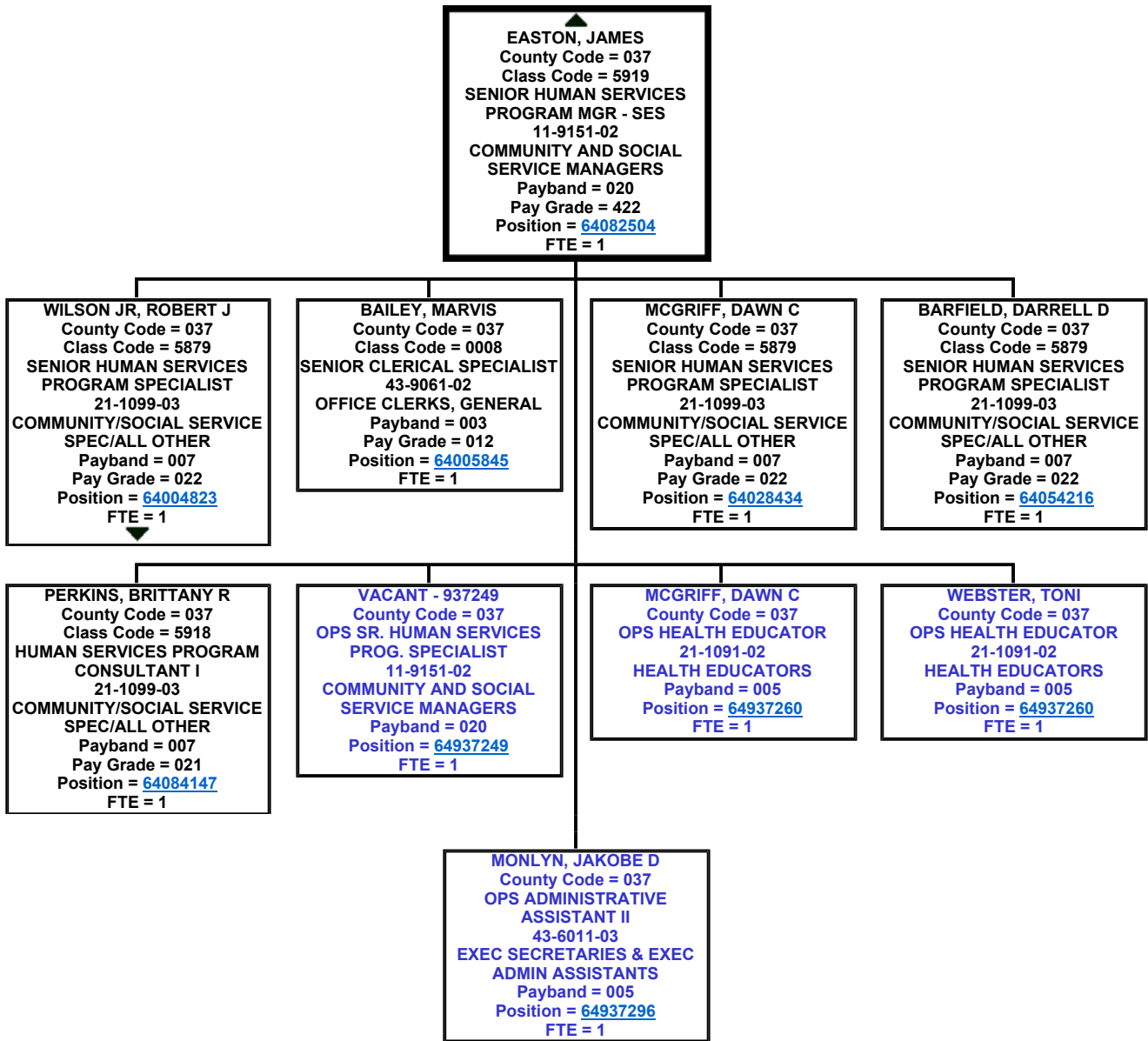
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 County Code = 037
OPS Senior Clerk
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64855370](#)
 FTE = 1

HASSAN, MAIMOONA
 County Code = 037
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856795](#)
 FTE = 1

BORGER, ELIZABETH M
 County Code = 037
**OPS ADVANCED REGISTERED
 NURSE PRACTITION**
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NURSE PRACTITIONERS
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 Position = [64937188](#)
 FTE = 1

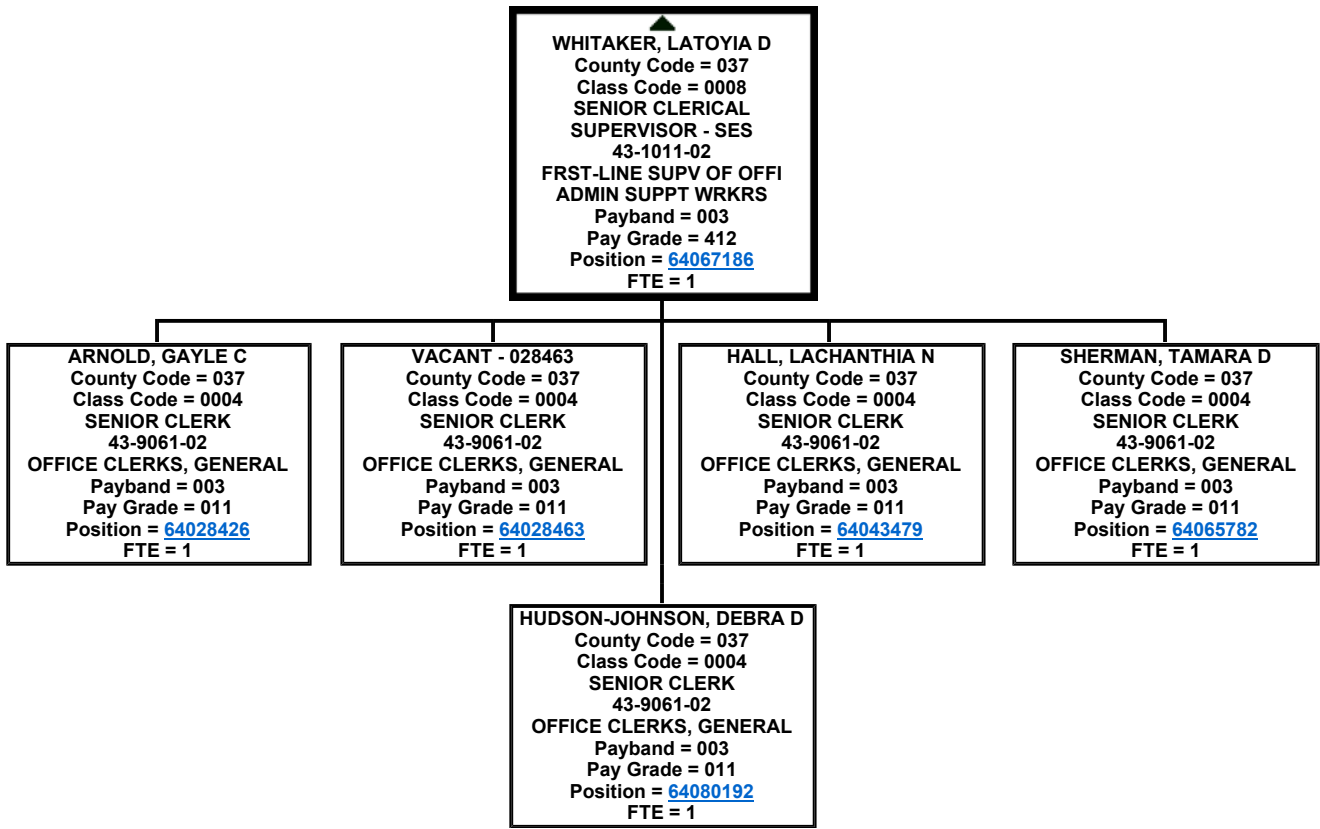
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 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Position = [64937245](#)
 FTE = 1

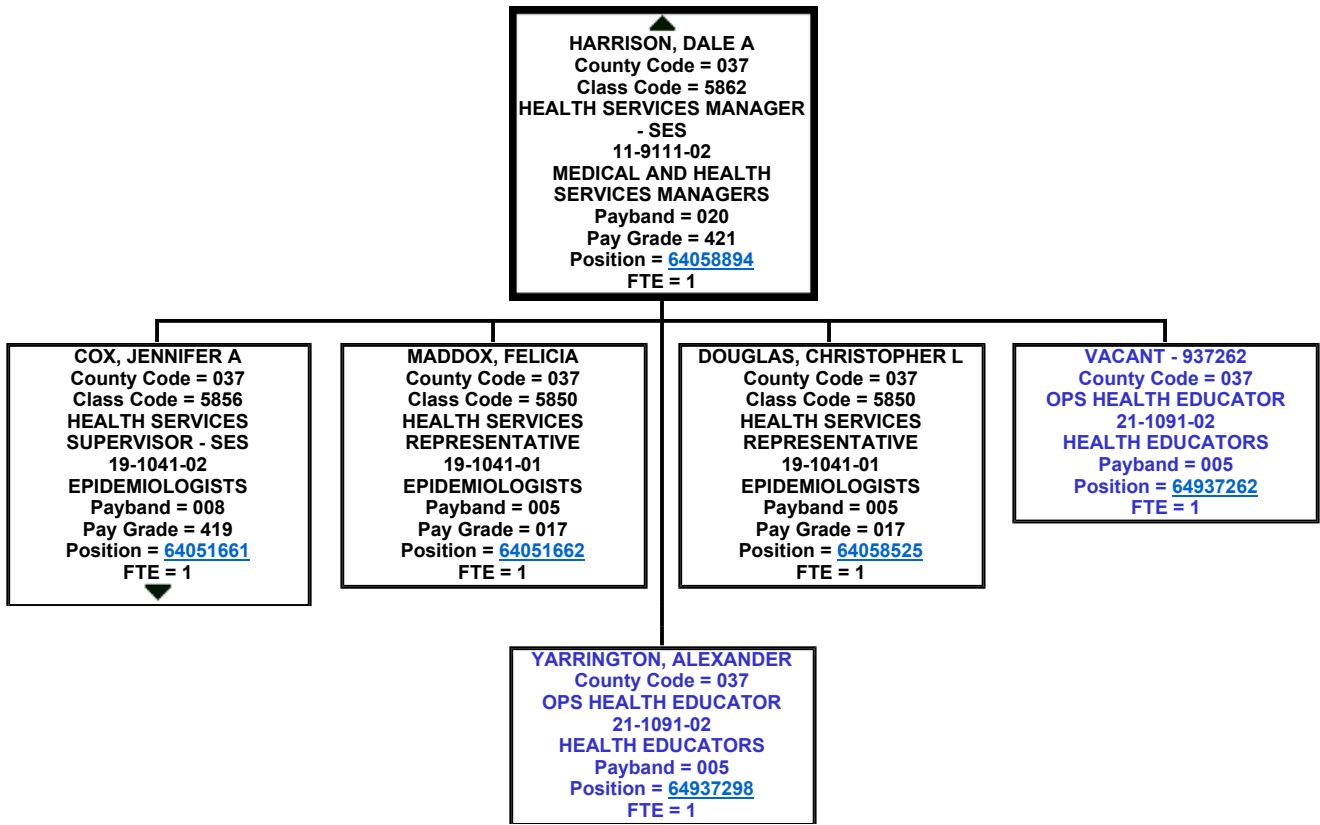
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OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = 64937253
FTE = 1

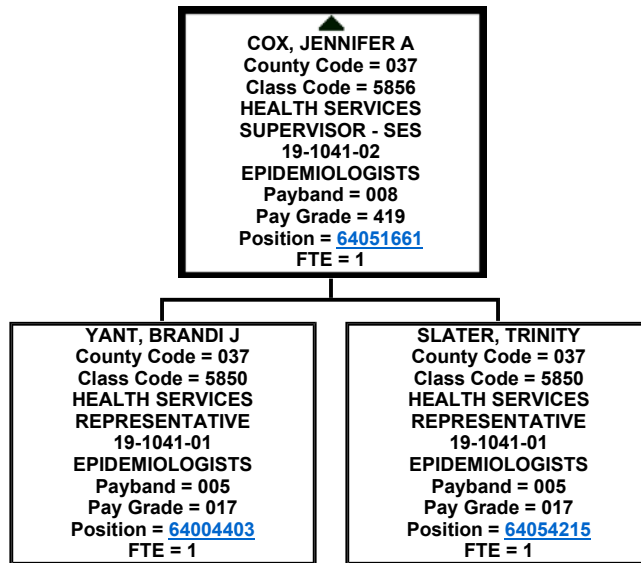


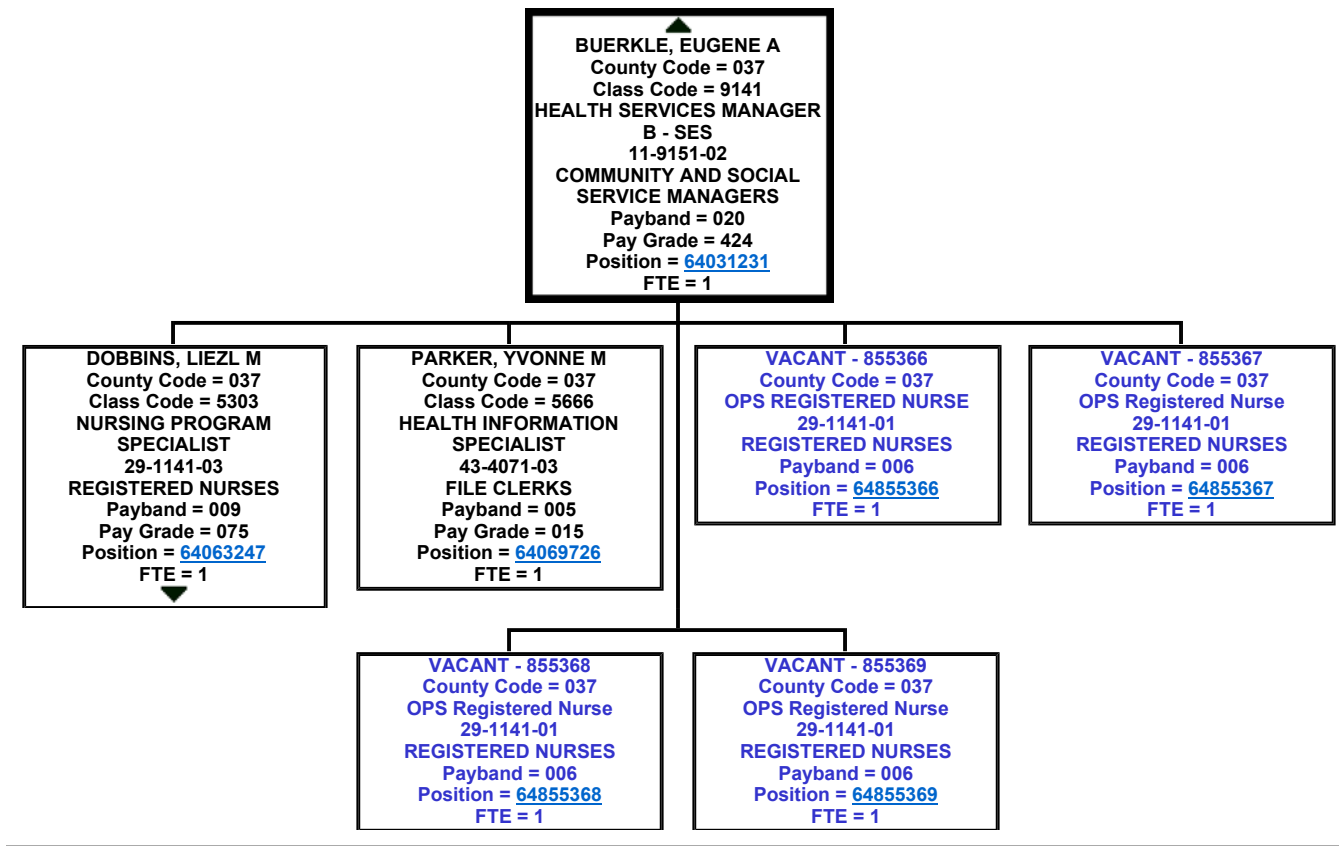
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WILSON JR, ROBERT J
County Code = 037
Class Code = 5879
SENIOR HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 022
Position = [64004823](#)
FTE = 1

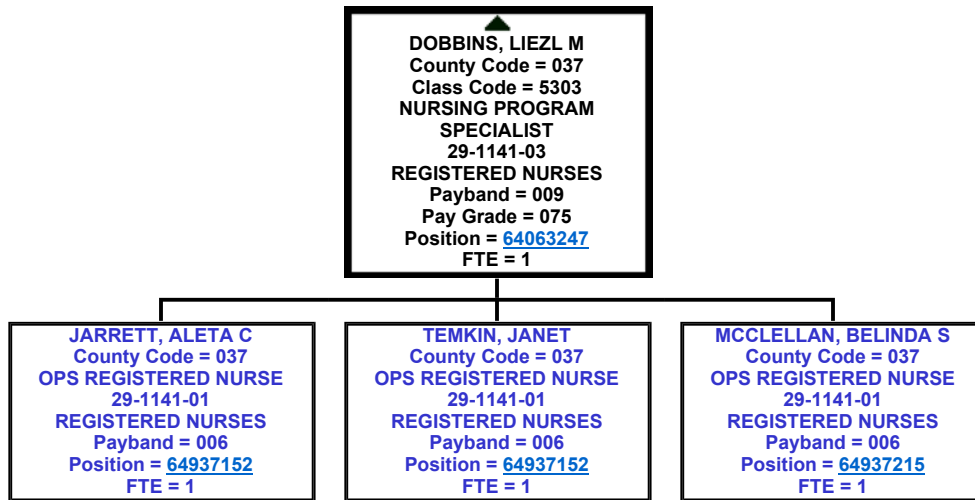
WALKER, CALANDRA T
County Code = 037
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64937248](#)
FTE = 1

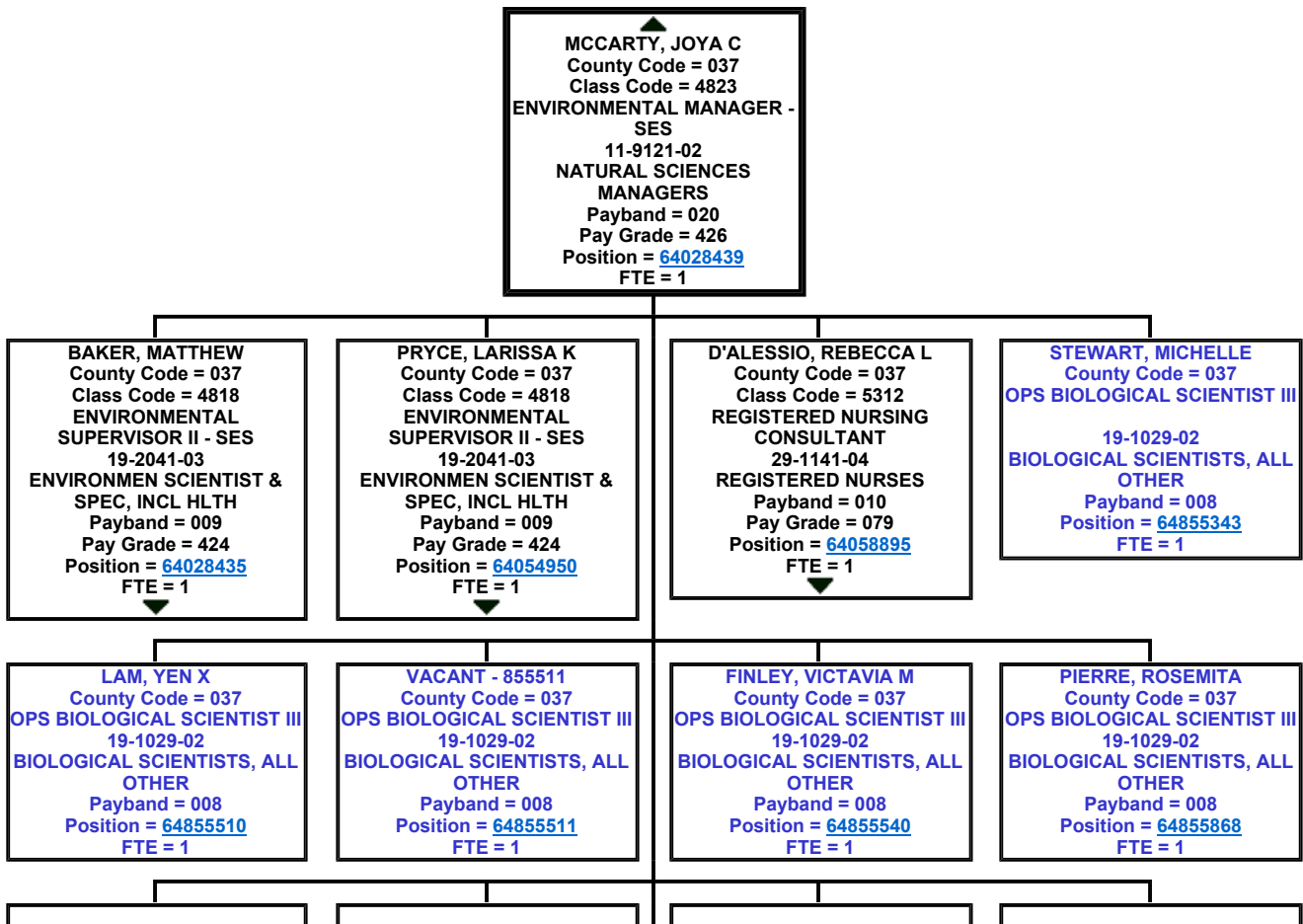
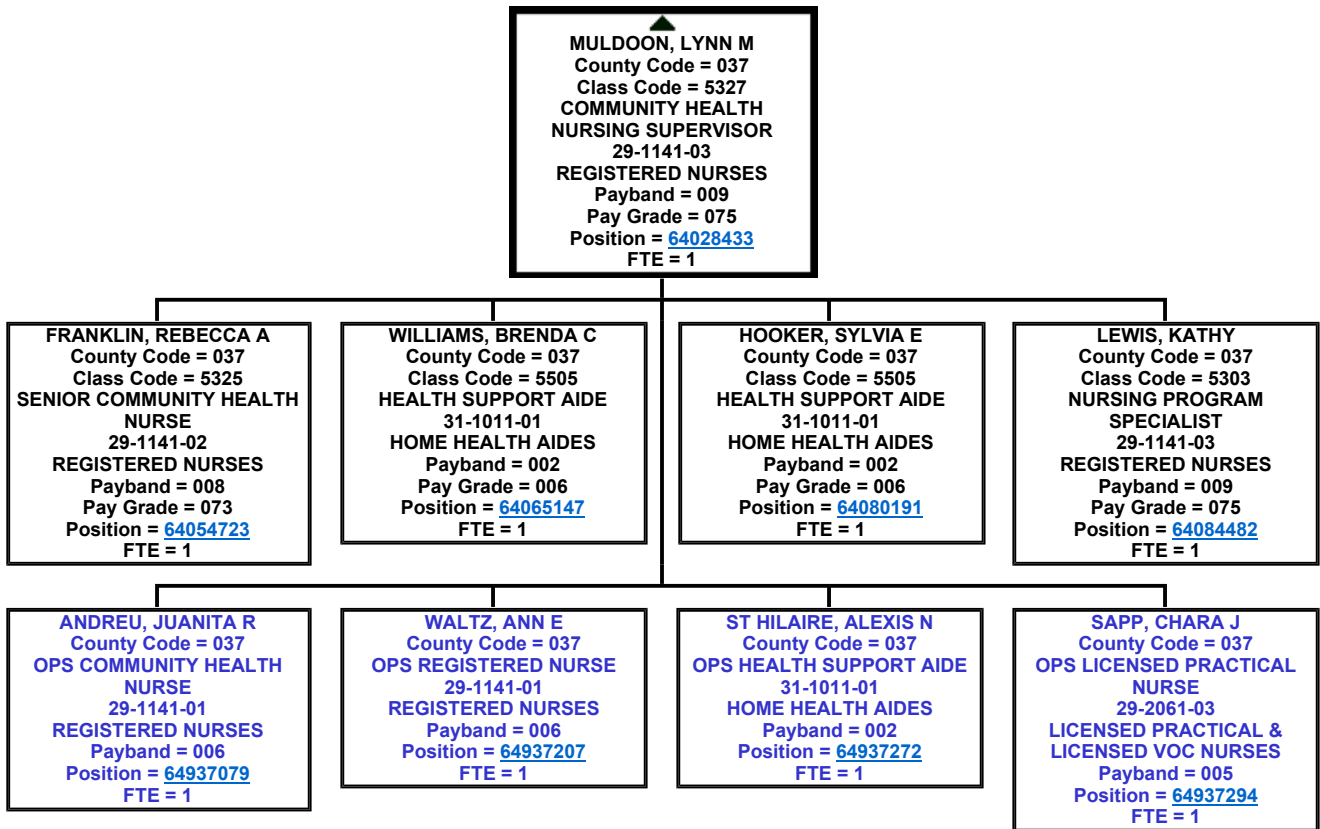


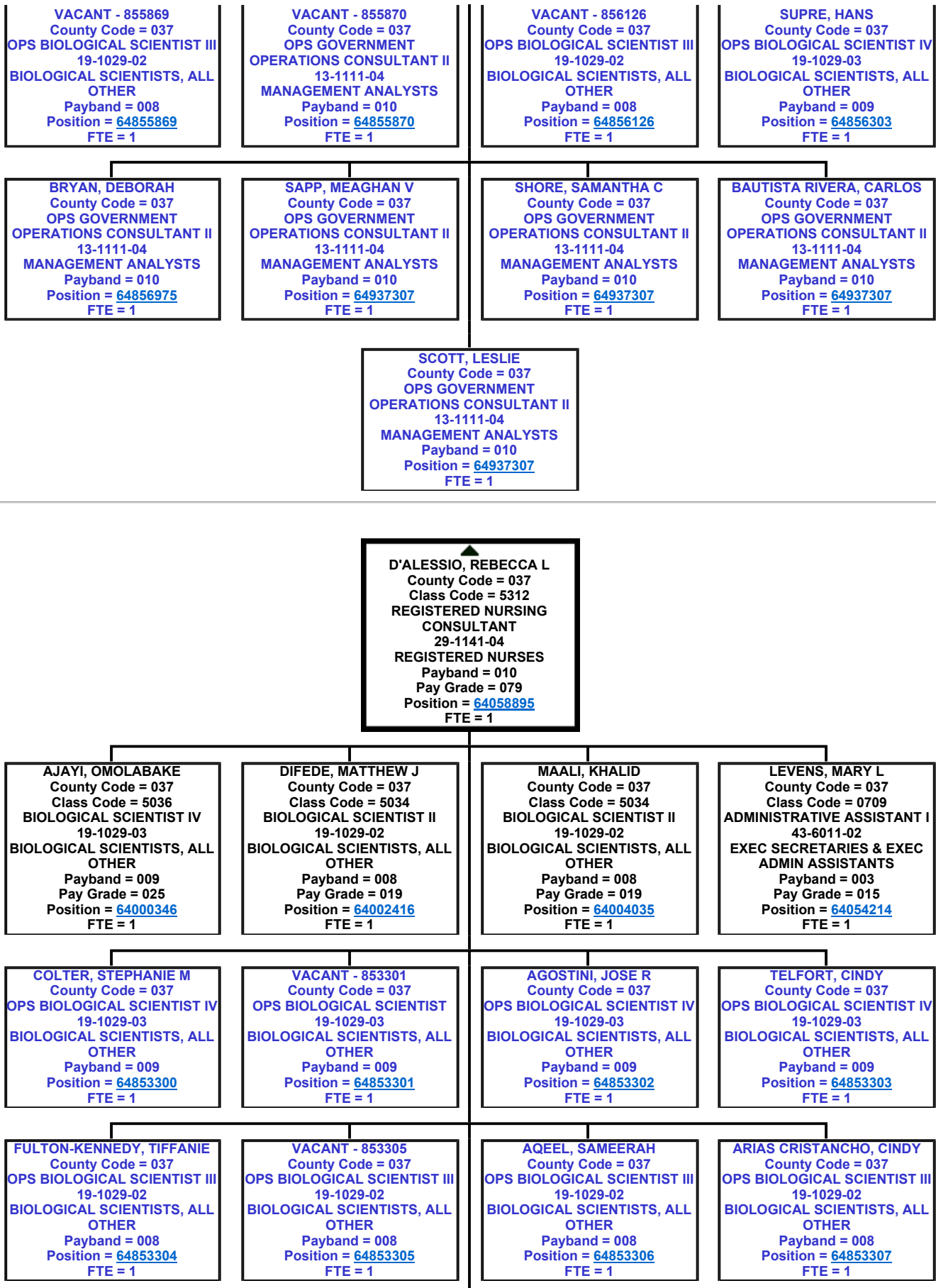




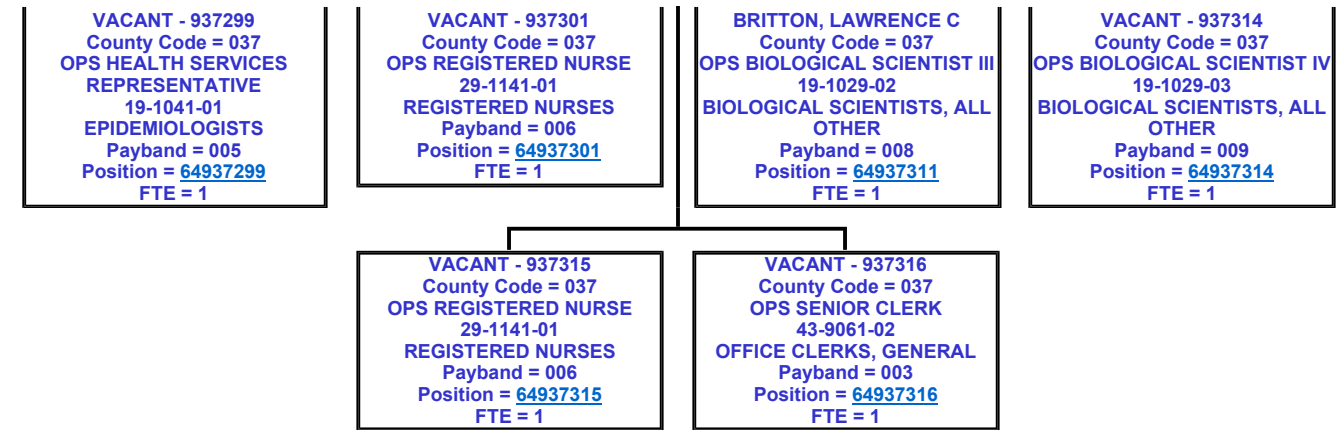


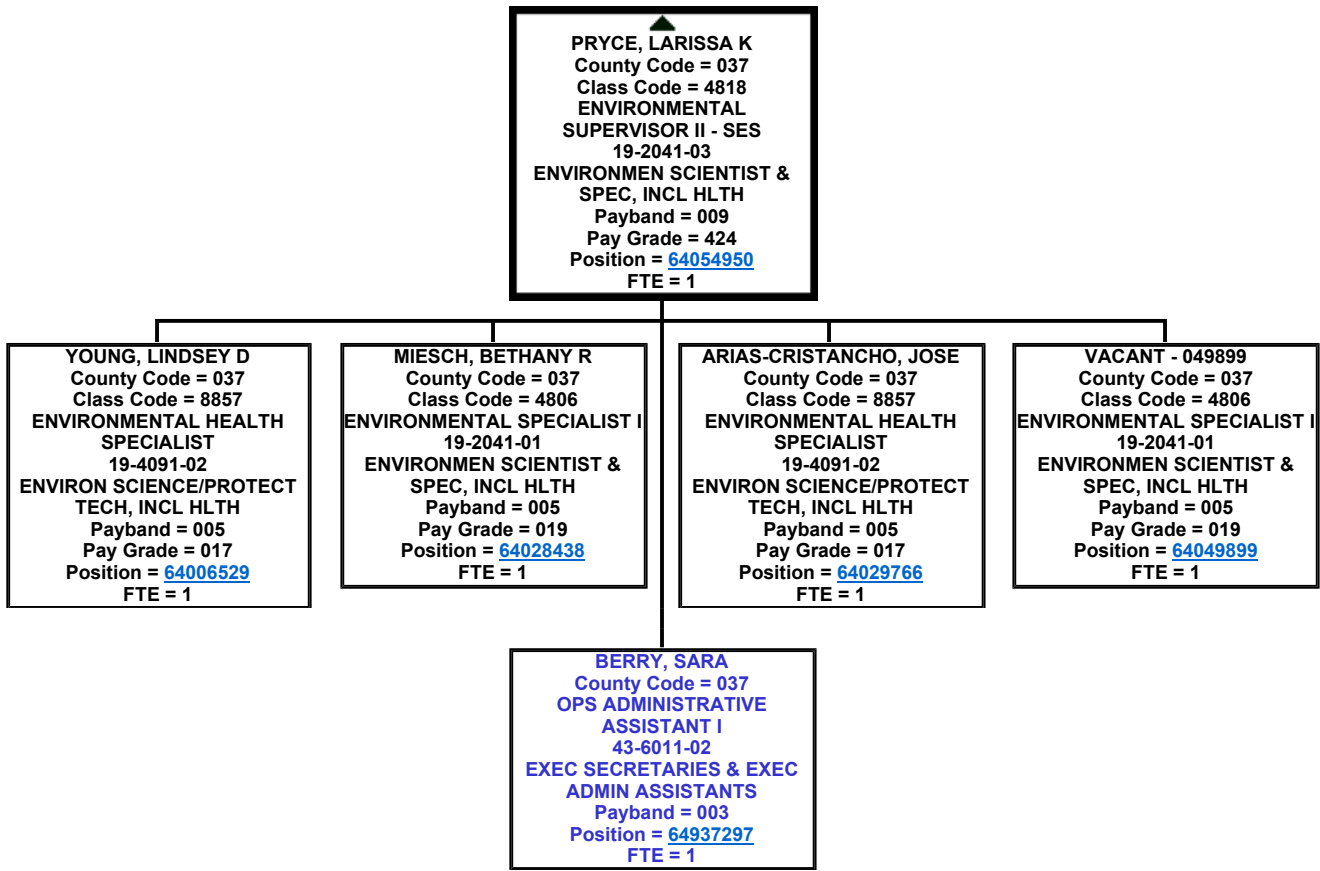


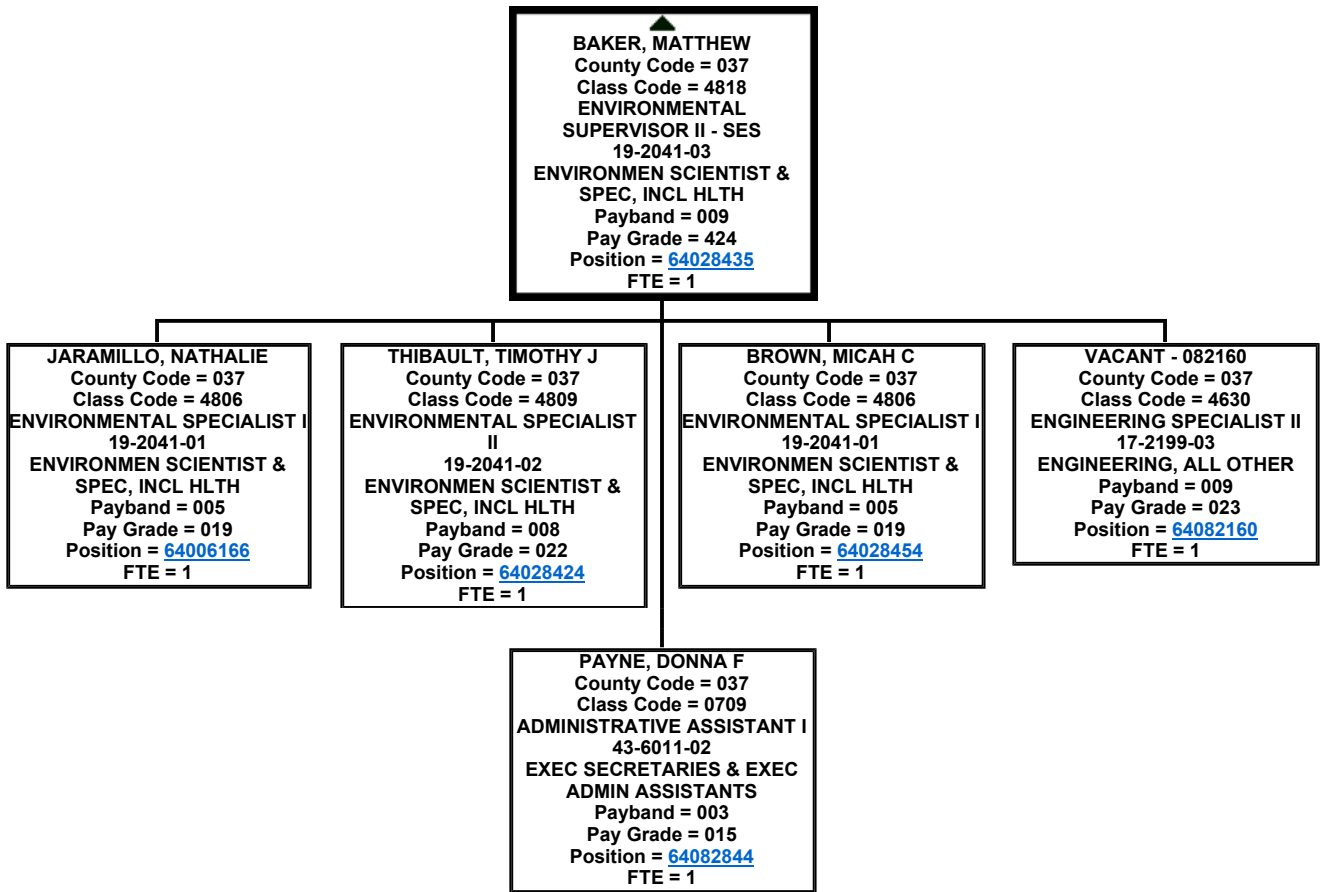


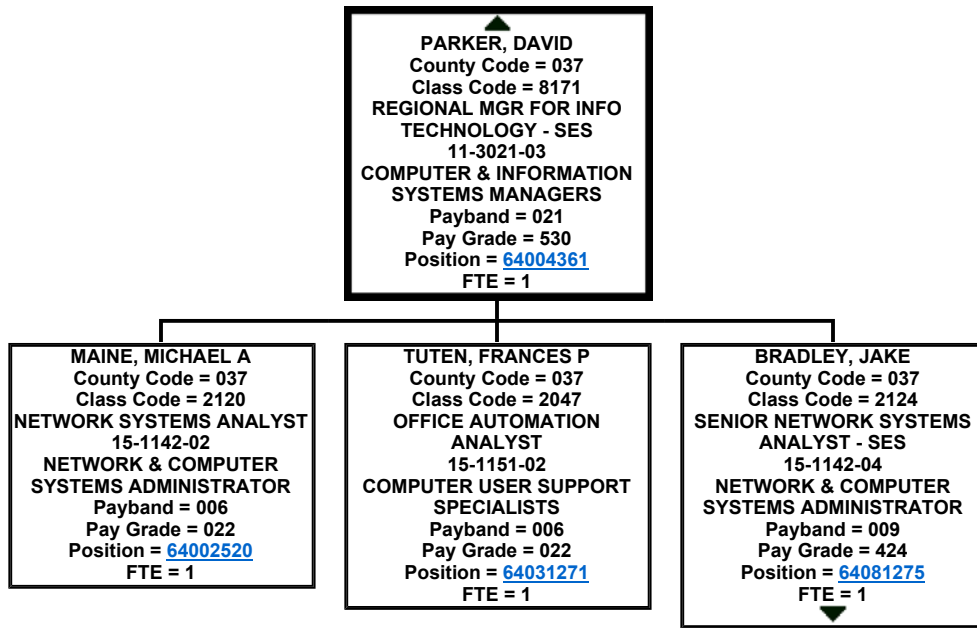


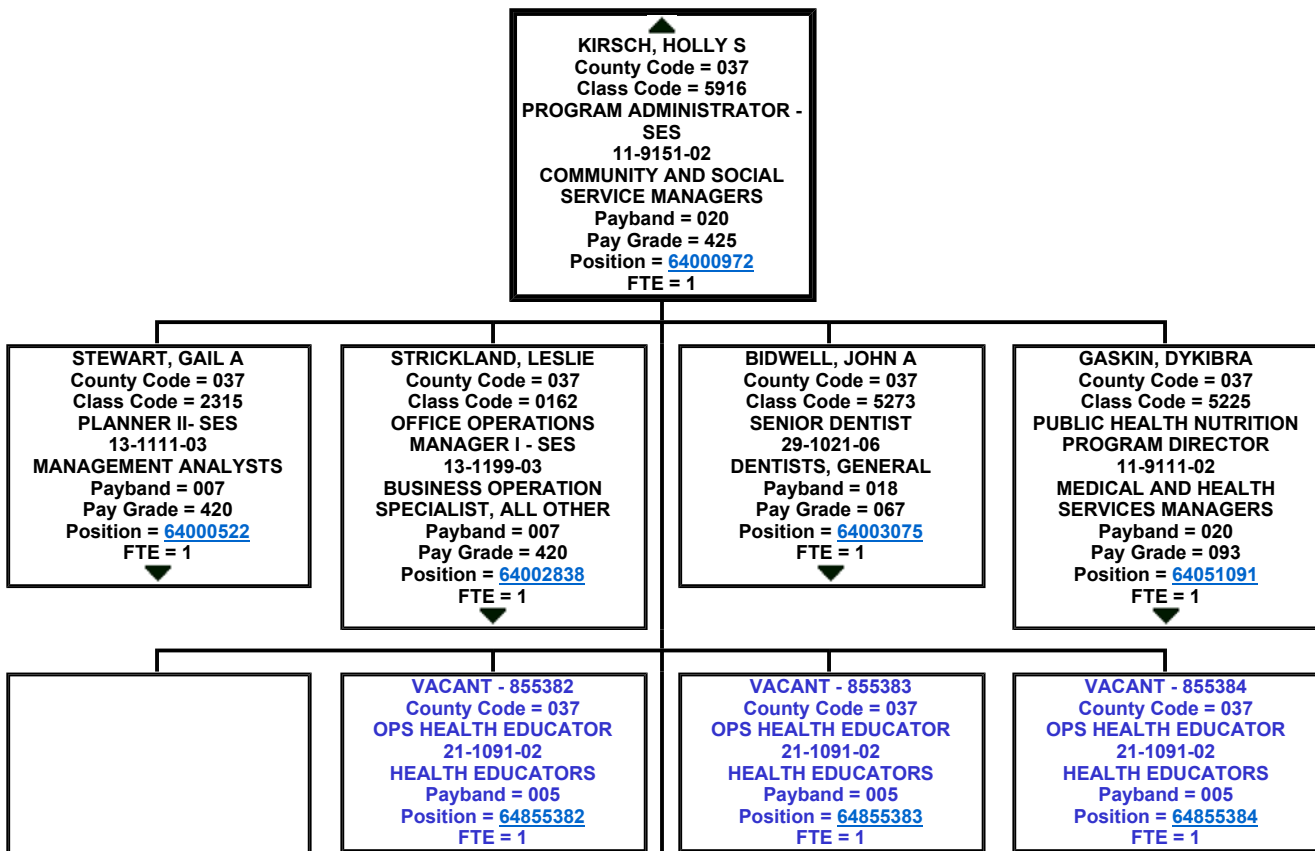
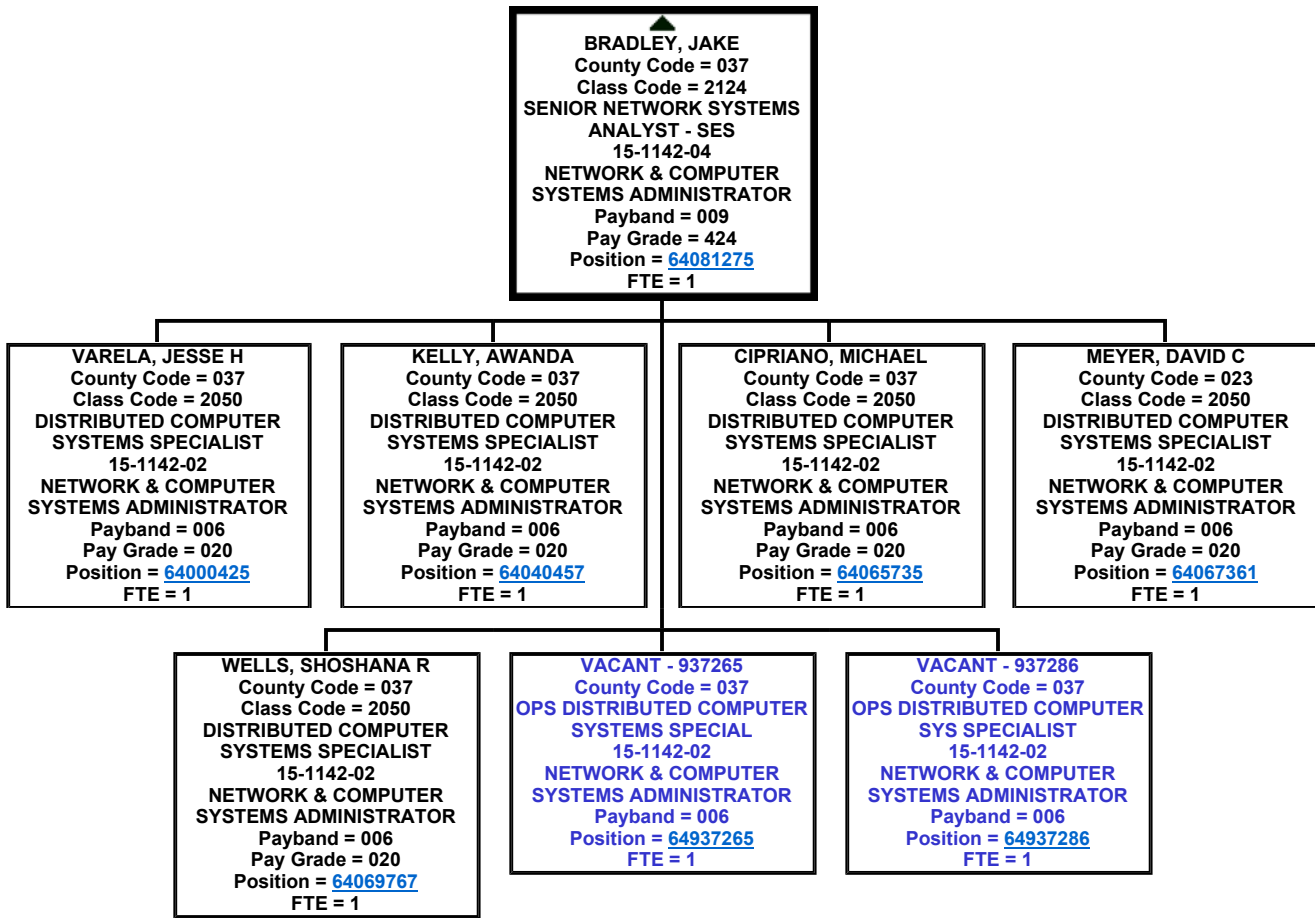


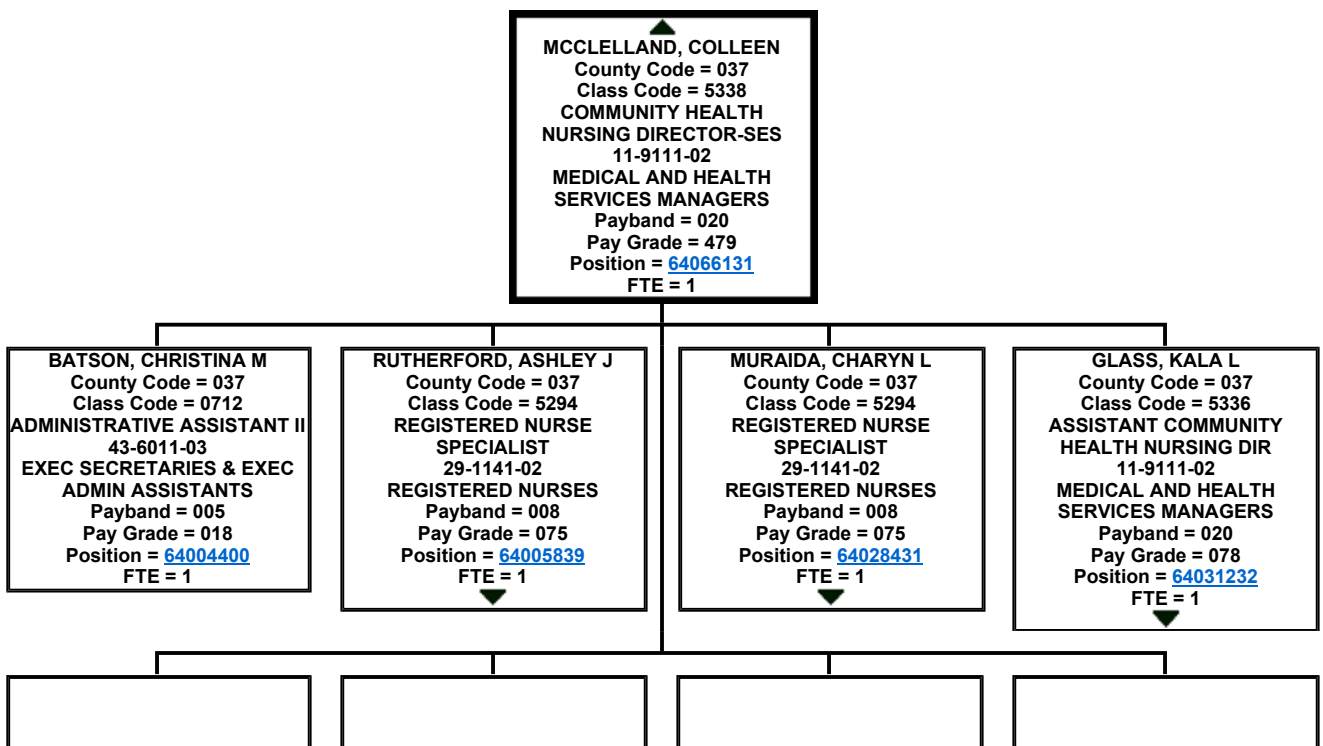
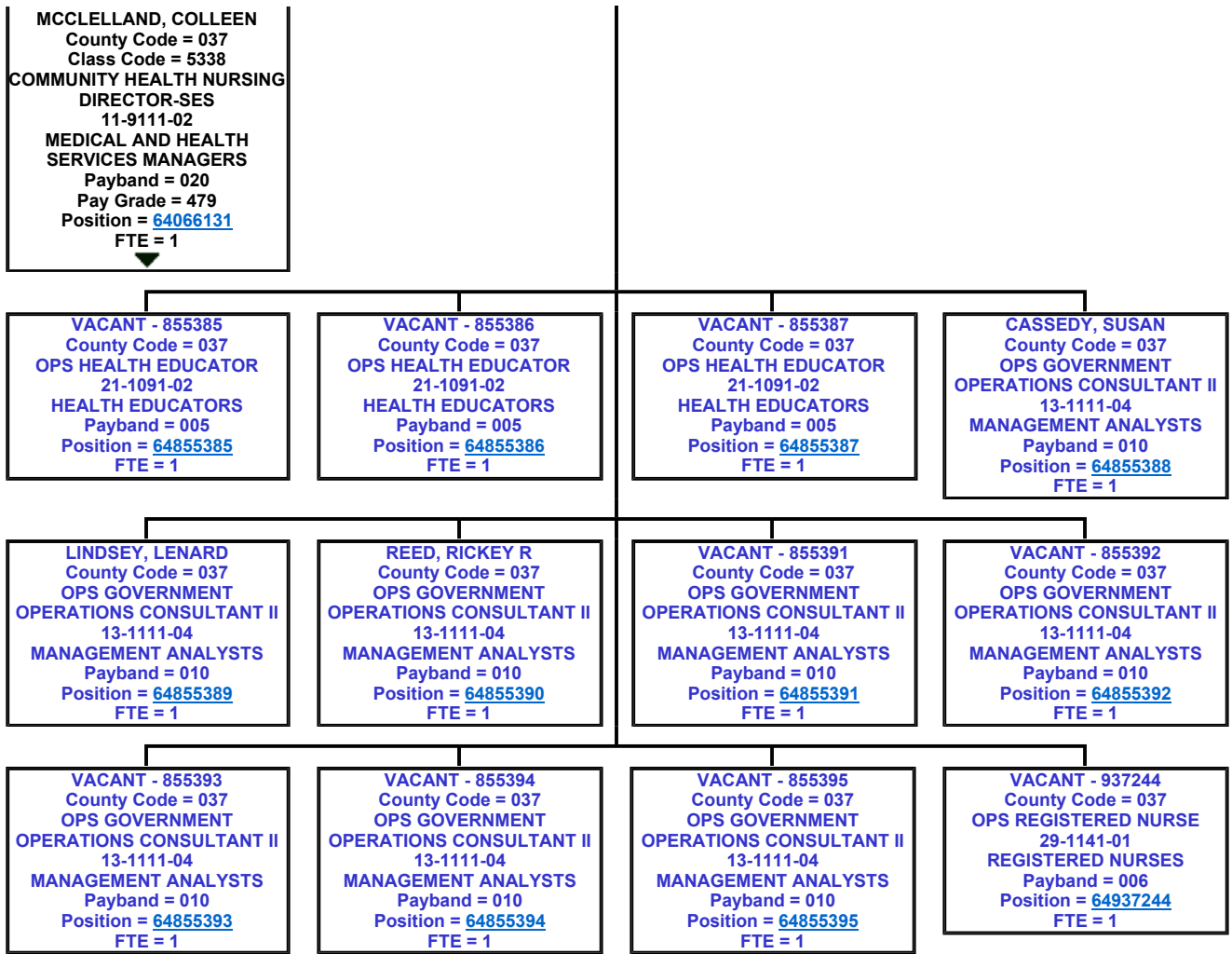










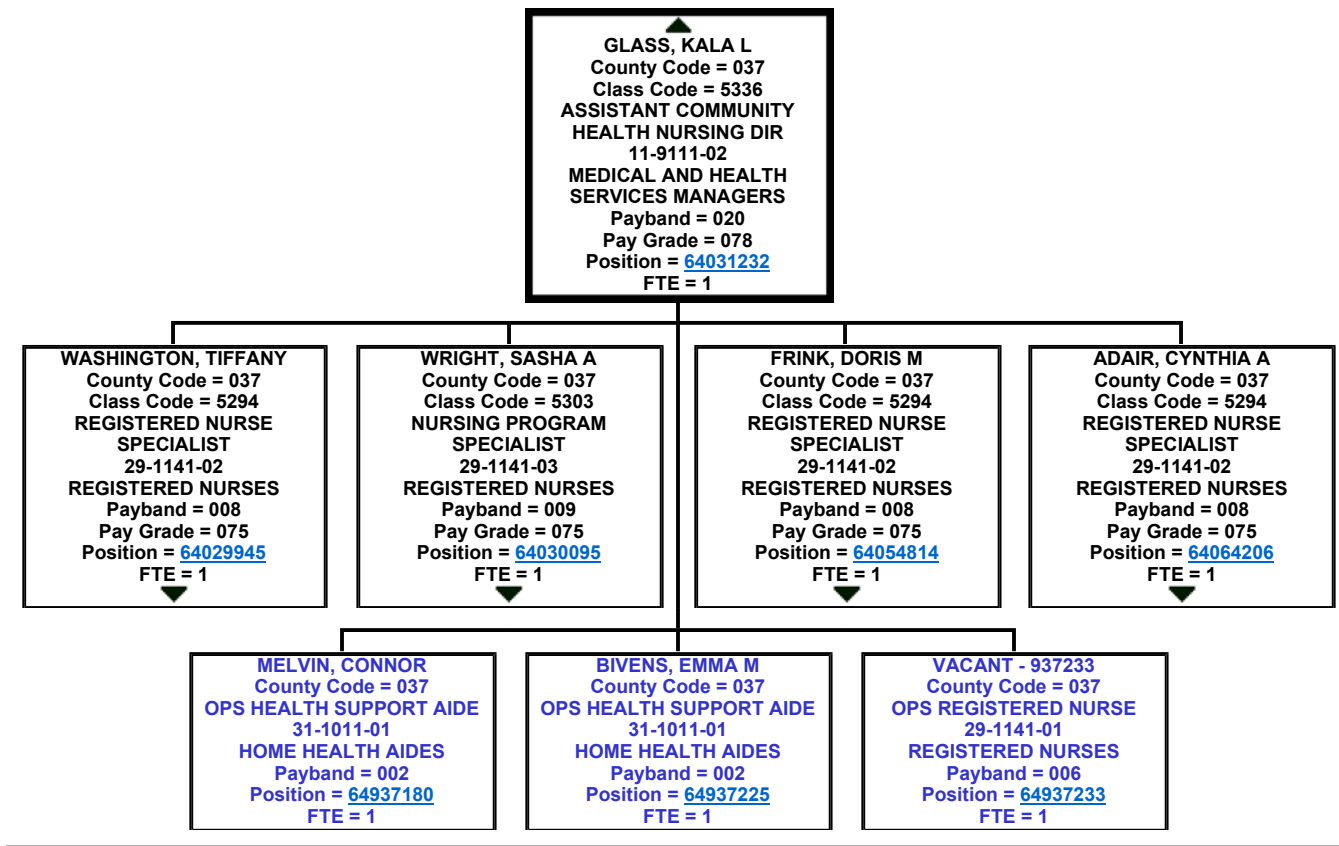


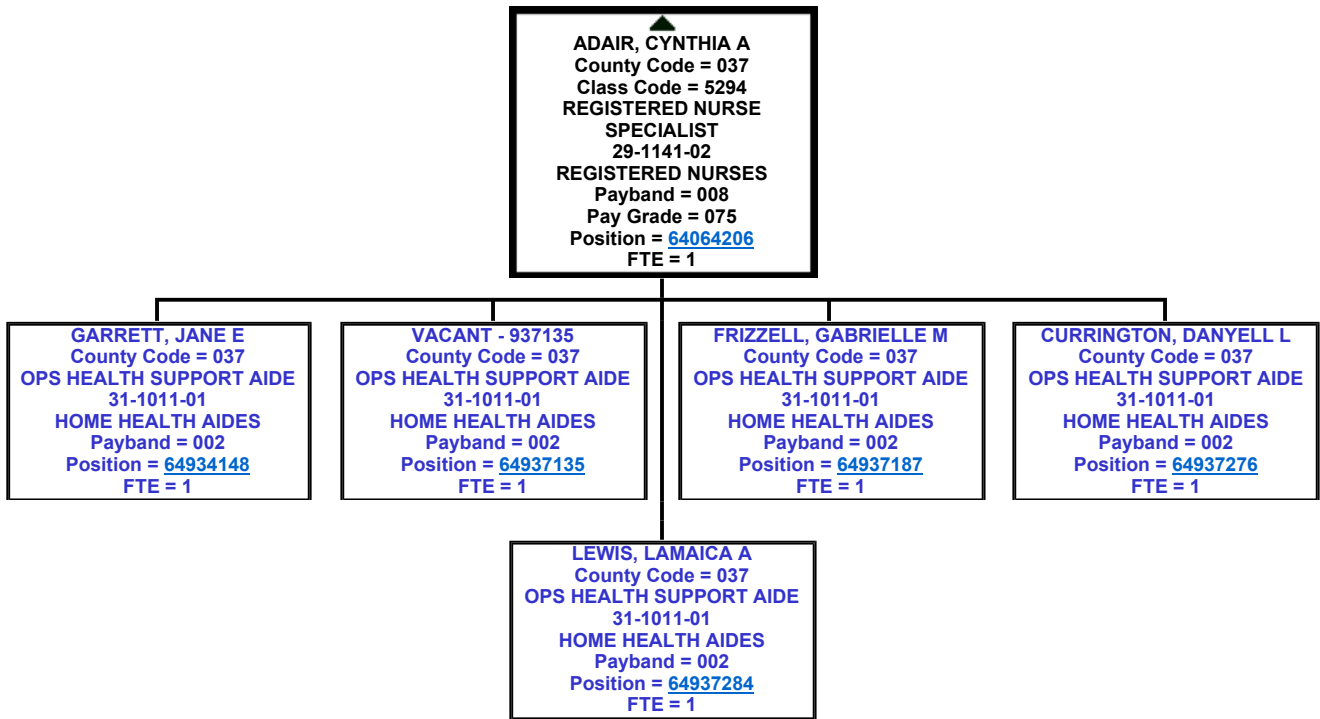
YOUNG, SUSAN A
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Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [64065145](#)
FTE = 1

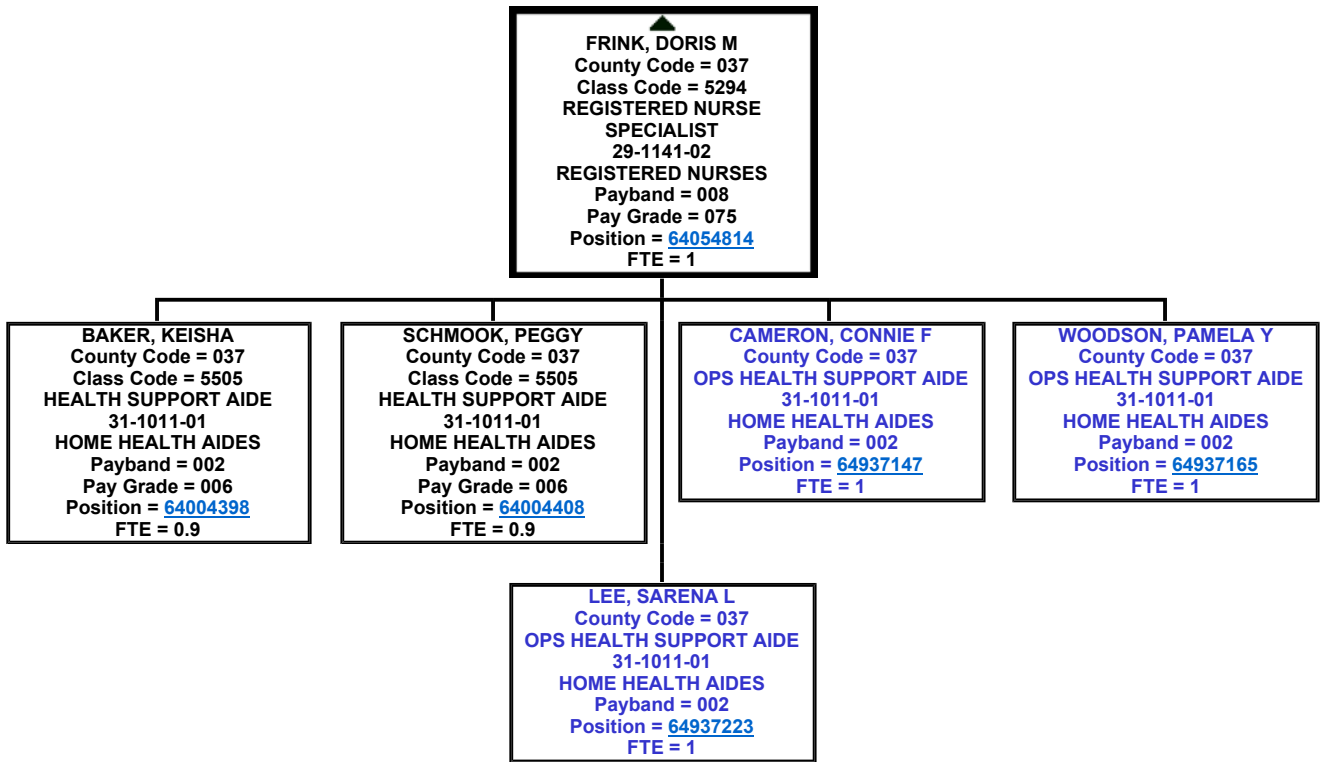
BEARD, SHARENA N
County Code = 037
Class Code = 5306
REGISTERED NURSE
SUPERVISOR
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64081865](#)
FTE = 1

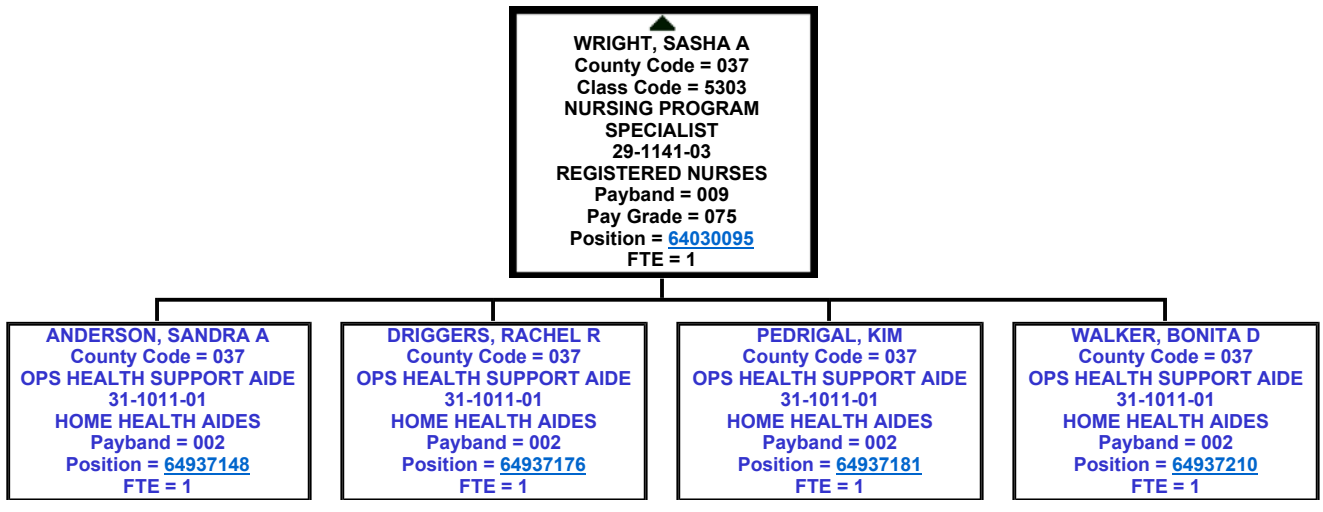
GALLO, CHRISTINE C
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OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64853333](#)
FTE = 1

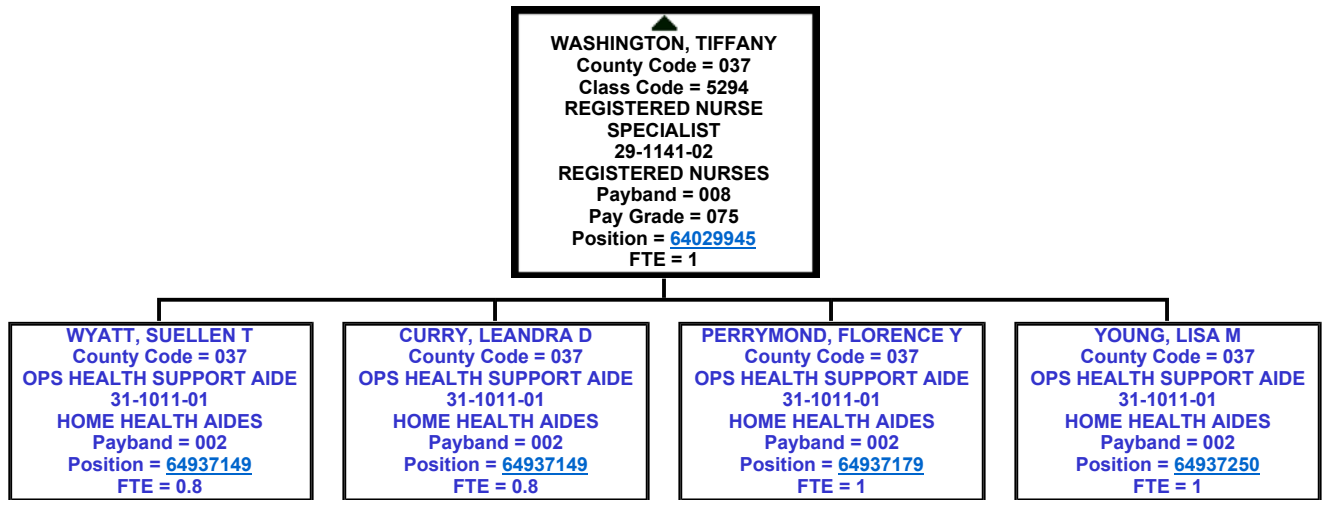
MILES, AMANDA F
County Code = 037
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64853334](#)
FTE = 1

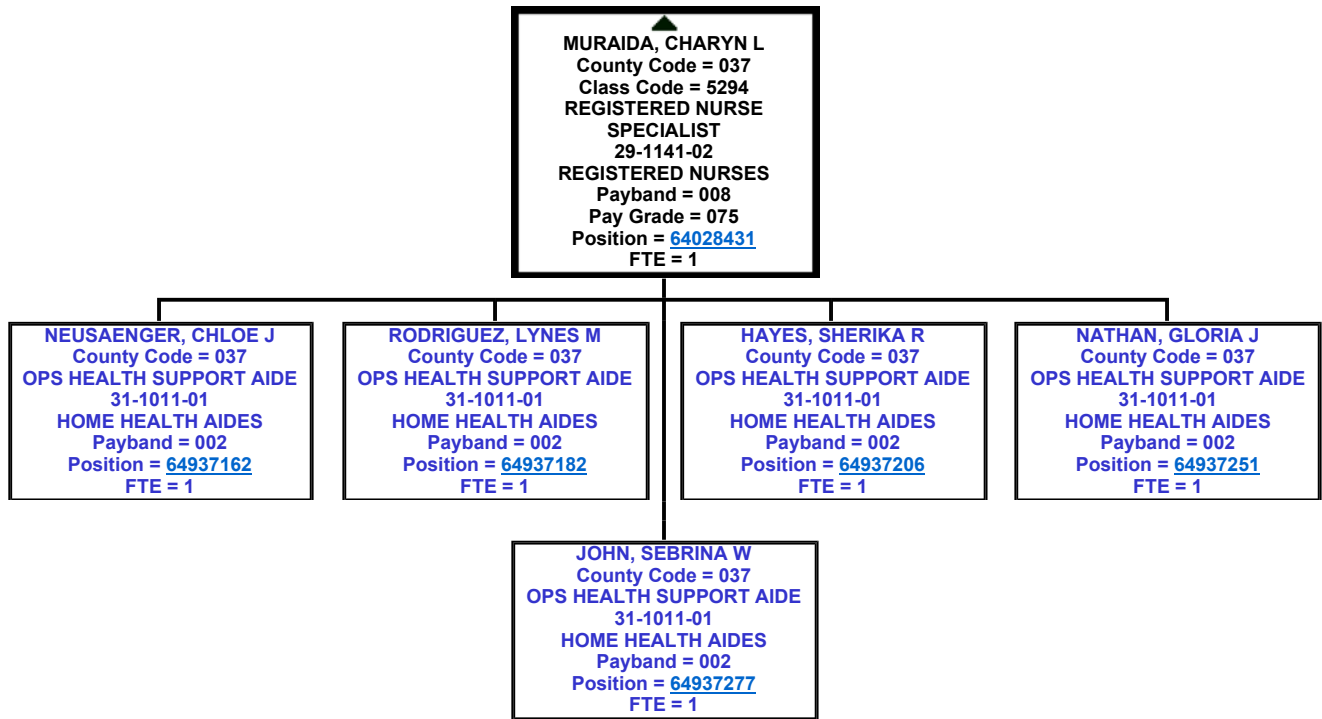


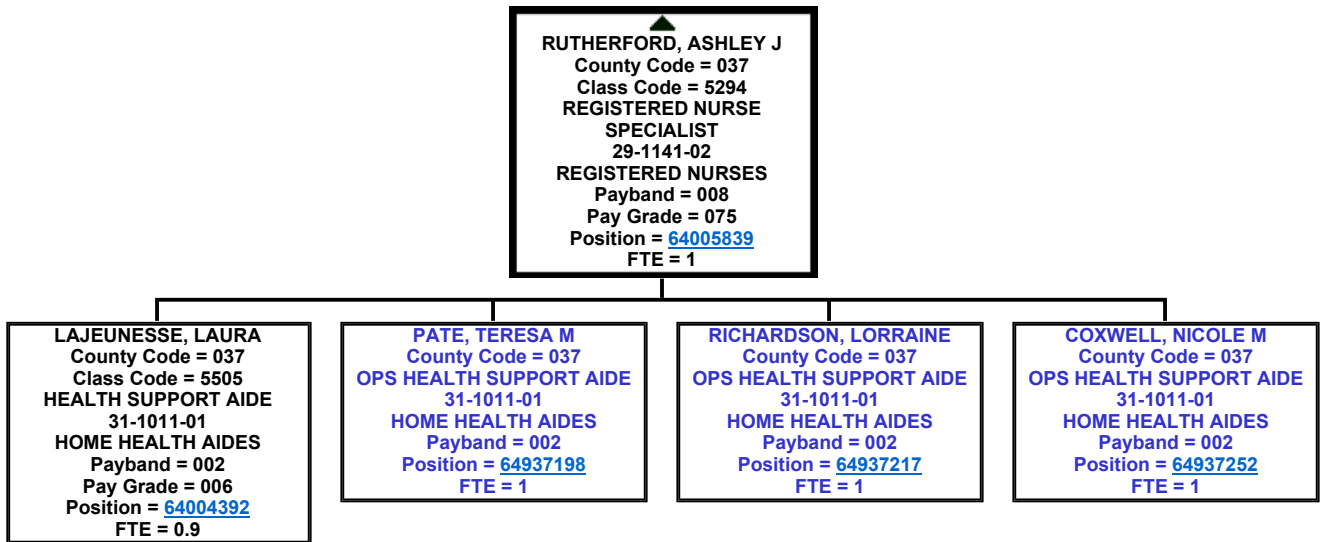


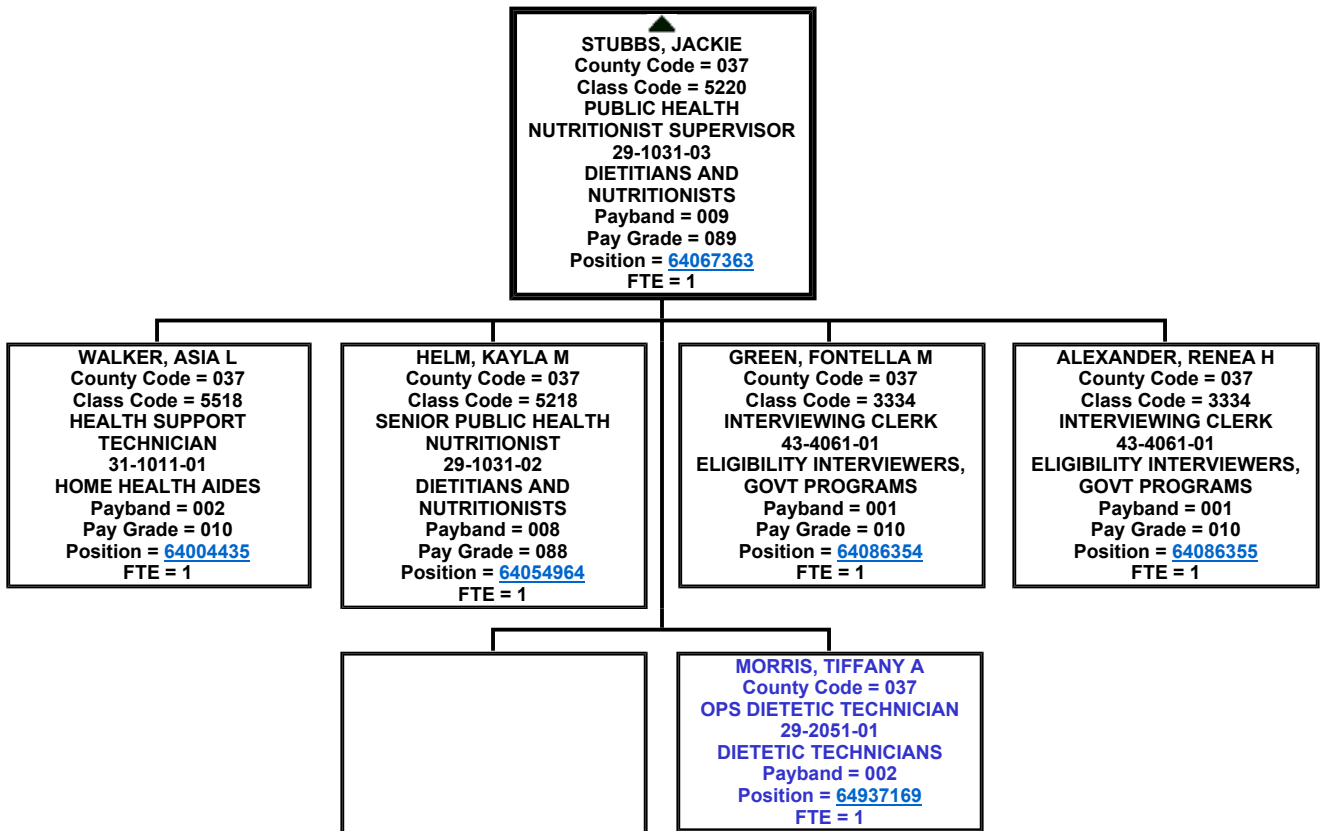
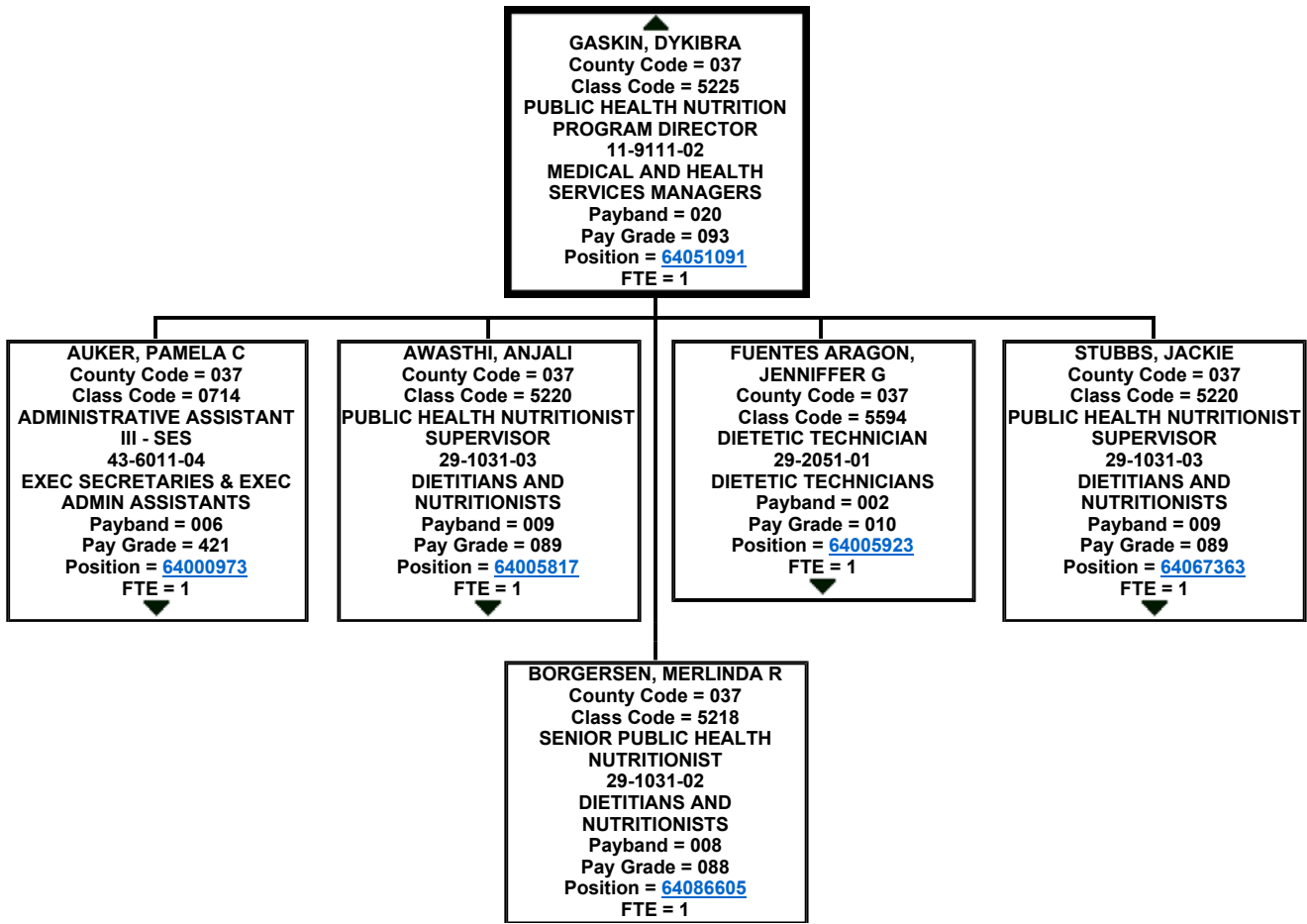




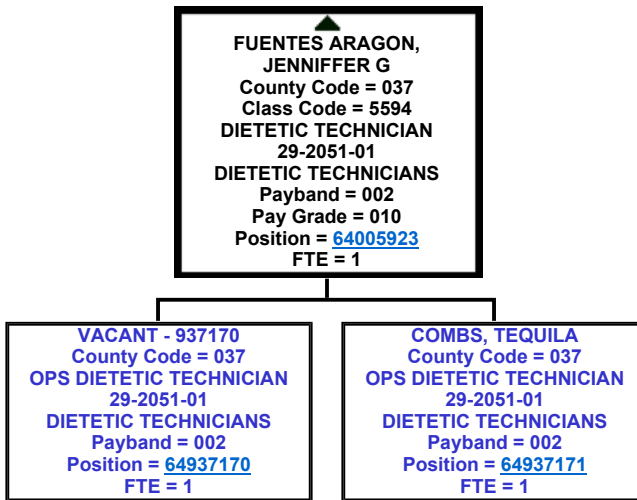


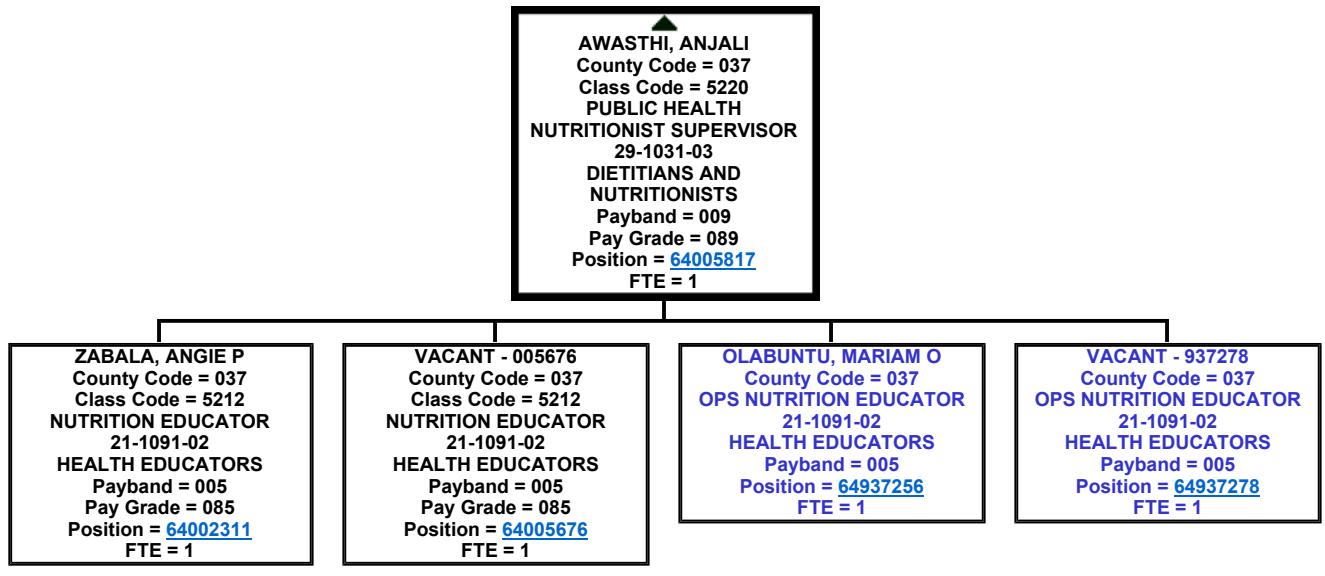


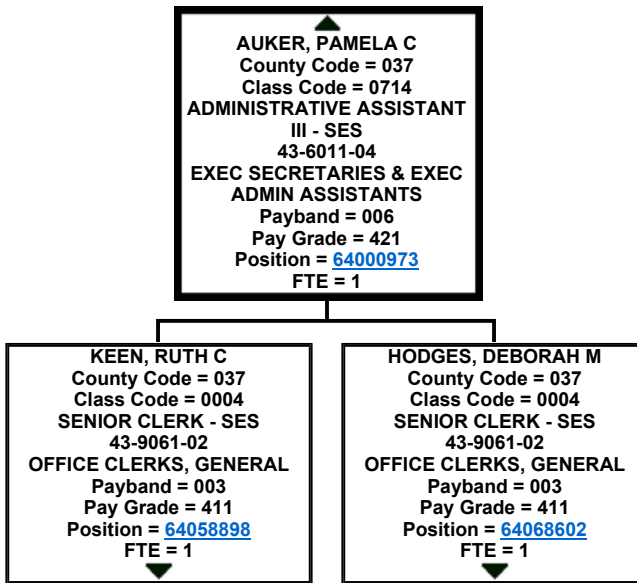


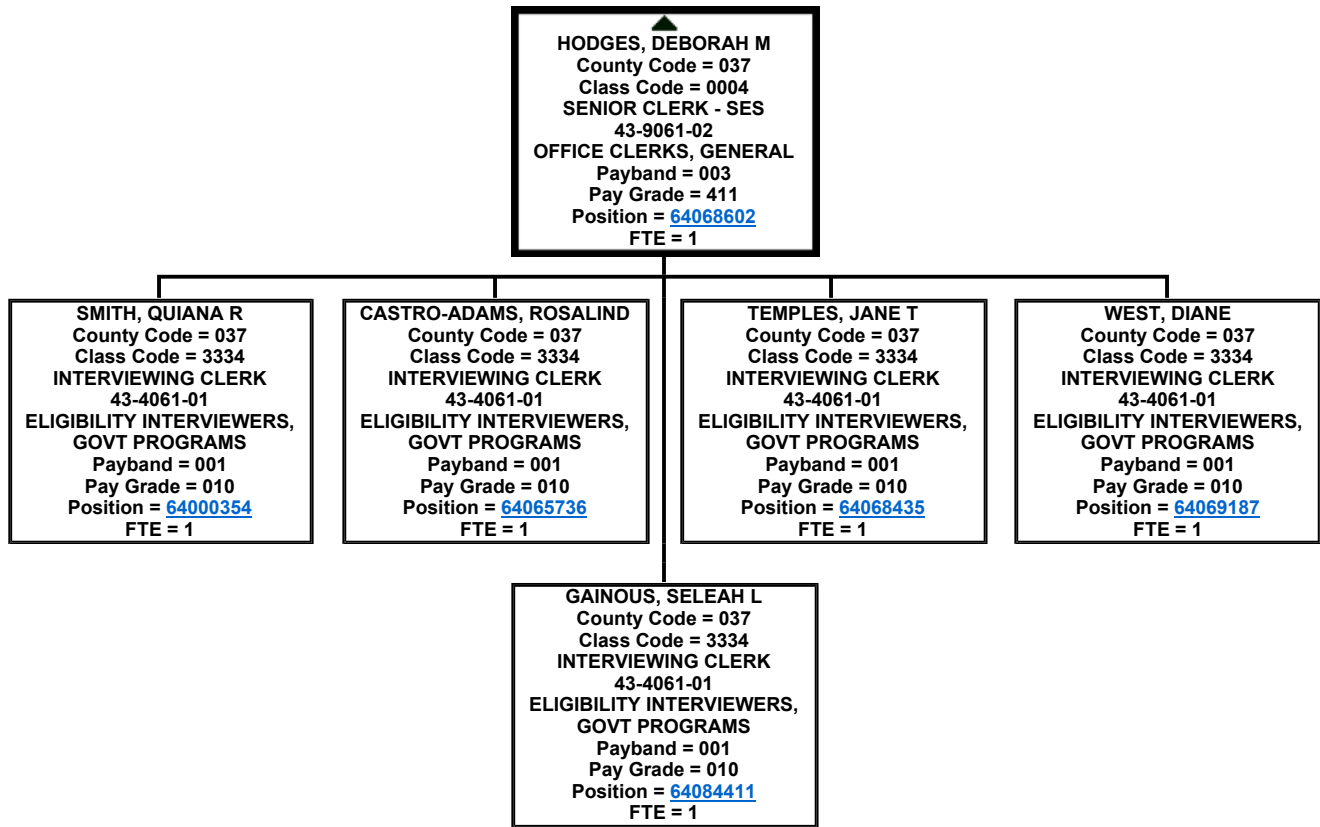


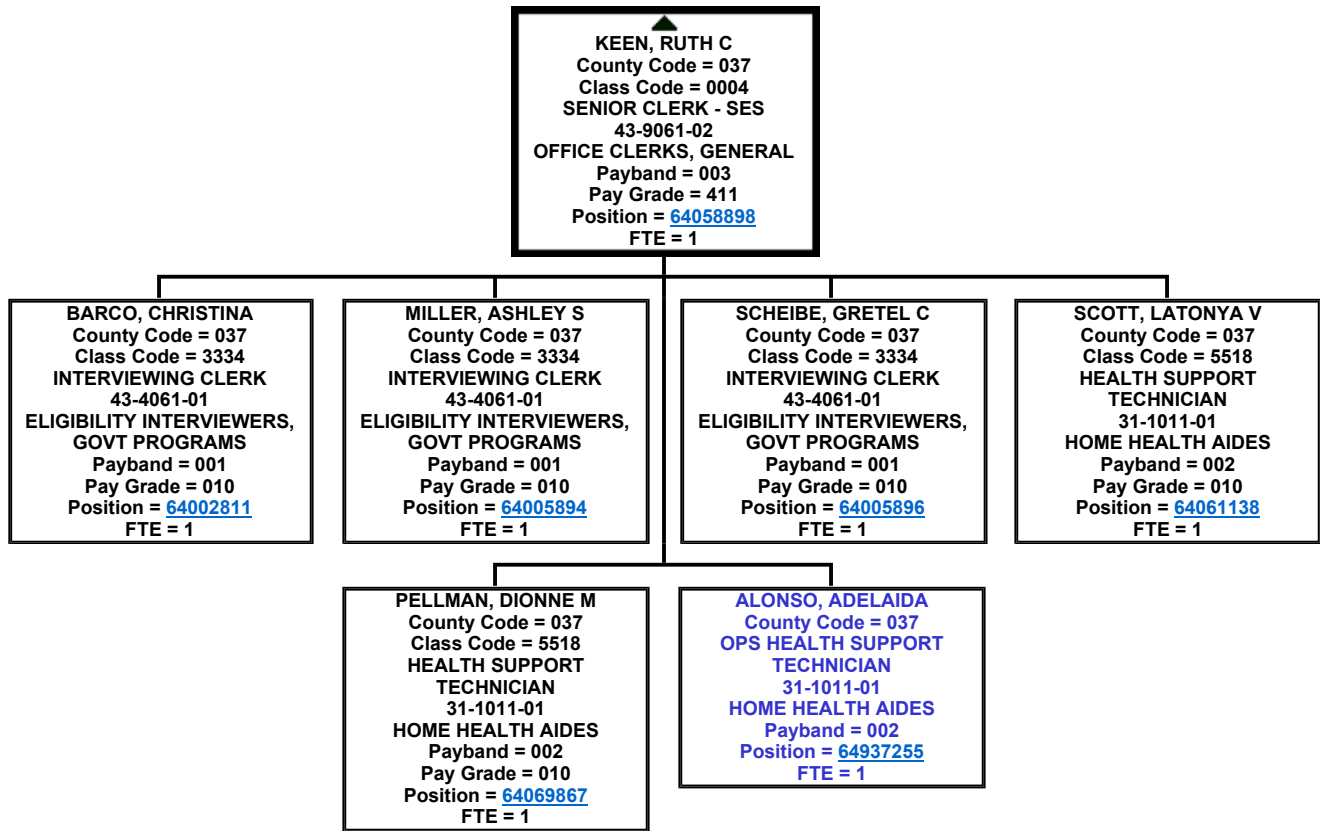
BEGGS, CAROL H
County Code = 037
Class Code = 3334
INTERVIEWING CLERK
43-4061-01
ELIGIBILITY INTERVIEWERS,
GOVT PROGRAMS
Payband = 001
Pay Grade = 010
Position = [64086356](#)
FTE = 1

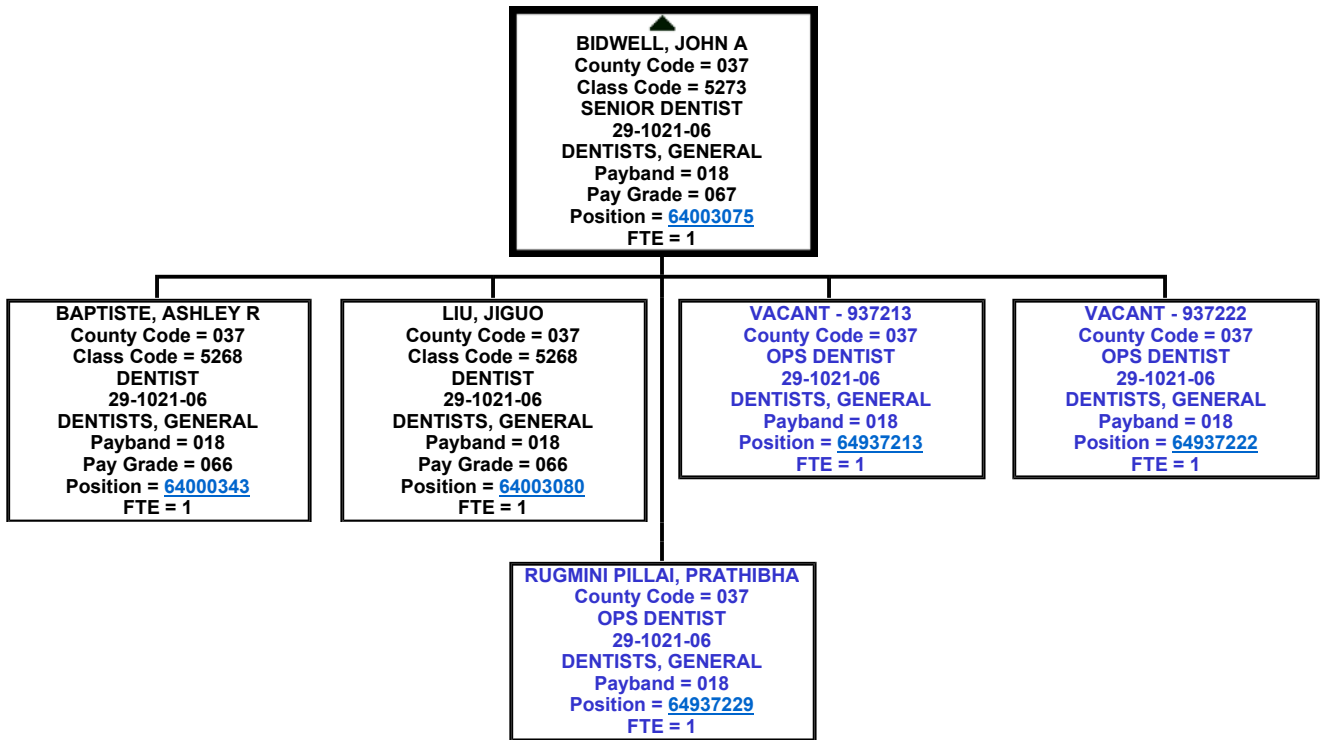


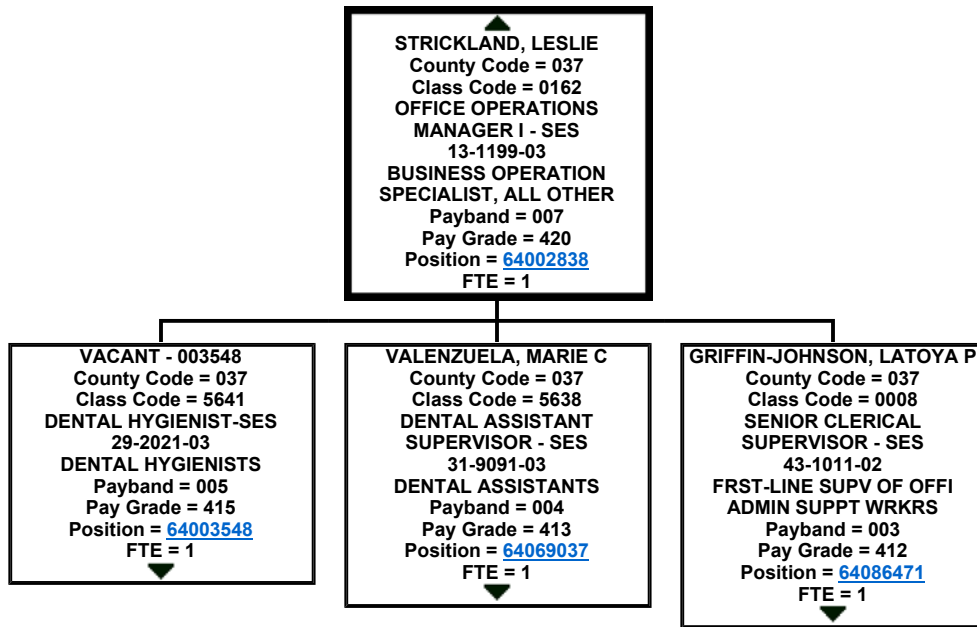












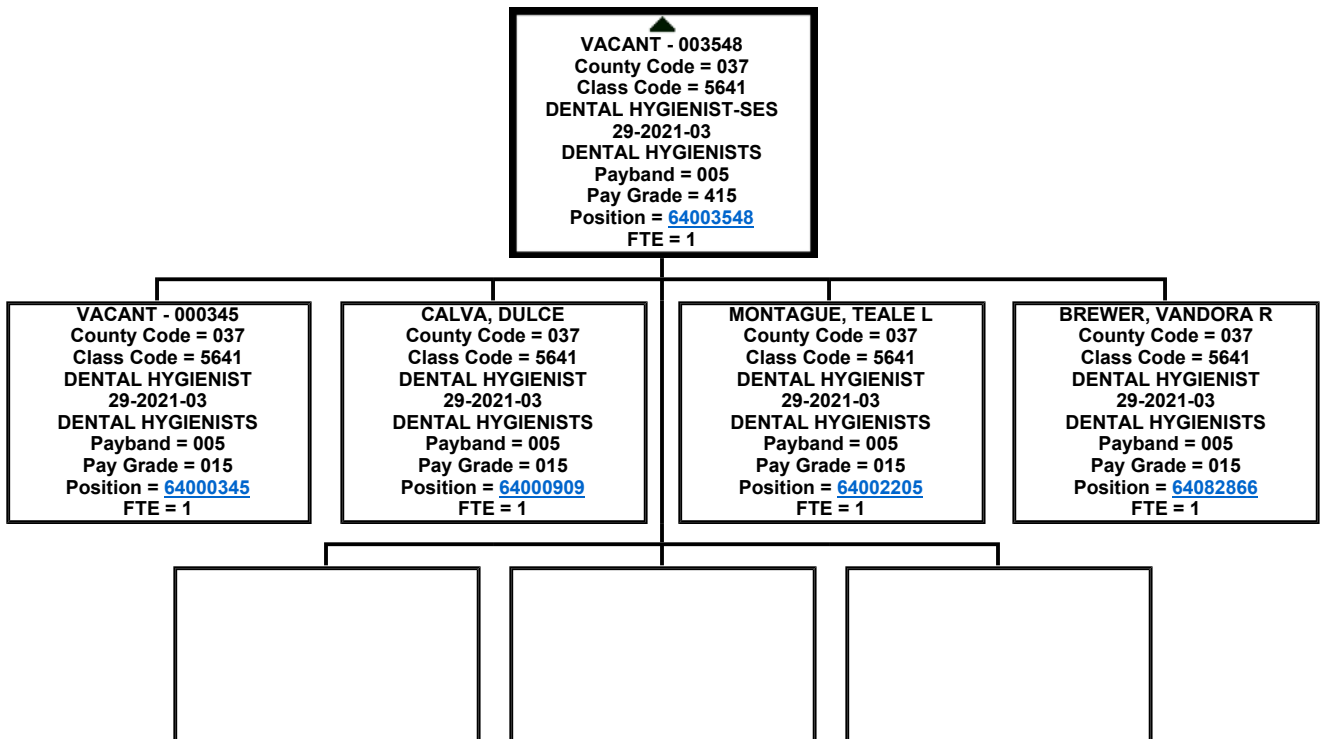
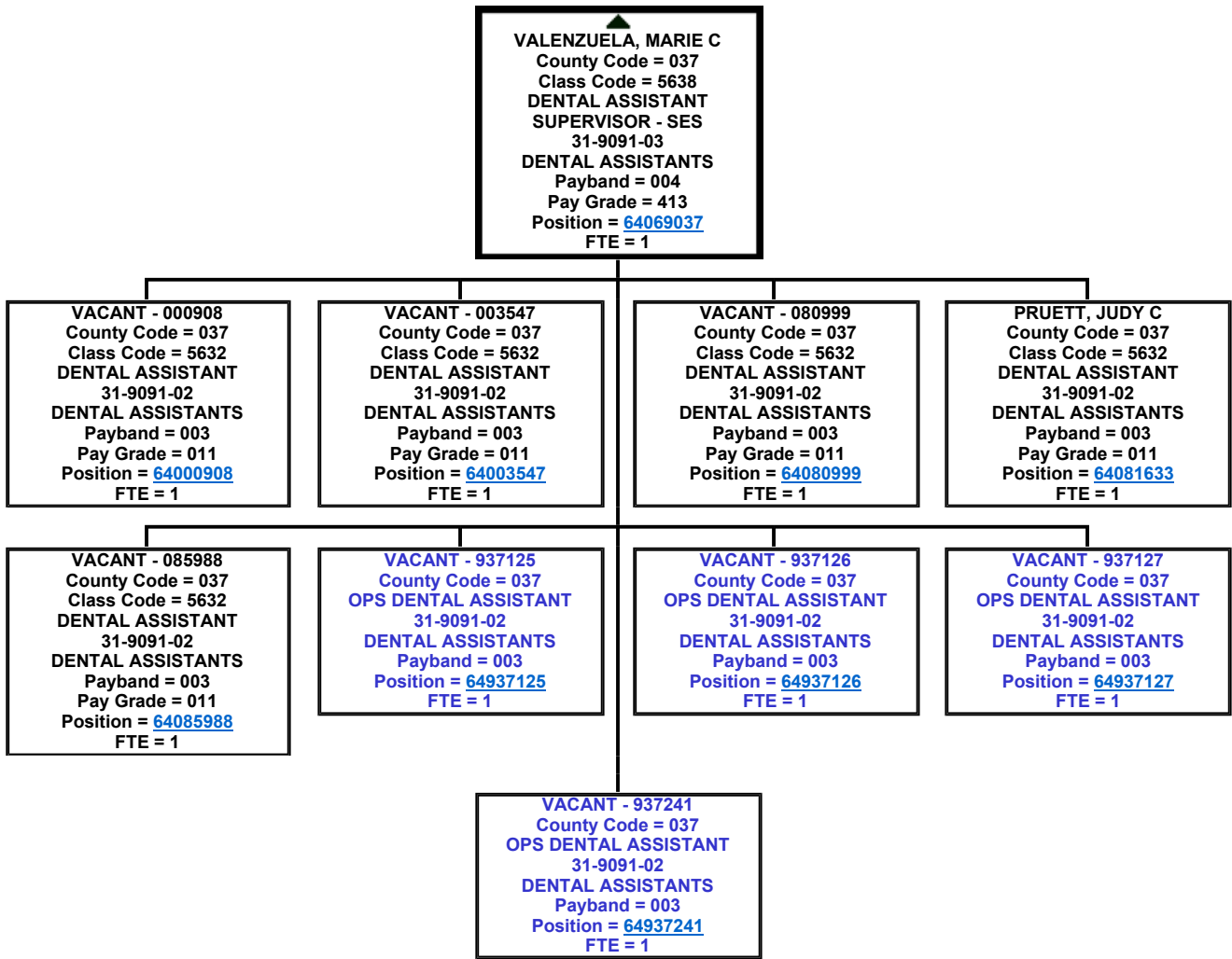
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GRIFFIN-JOHNSON, LATOYA P
 County Code = 037
 Class Code = 0008
 SENIOR CLERICAL
 SUPERVISOR - SES
 43-1011-02
 FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS
 Payband = 003
 Pay Grade = 412
 Position = [64086471](#)
 FTE = 1

VACANT - 001216
 County Code = 037
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64001216](#)
 FTE = 1

VACANT - 068193
 County Code = 037
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64068193](#)
 FTE = 1

VACANT - 937247
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64937247](#)
 FTE = 1

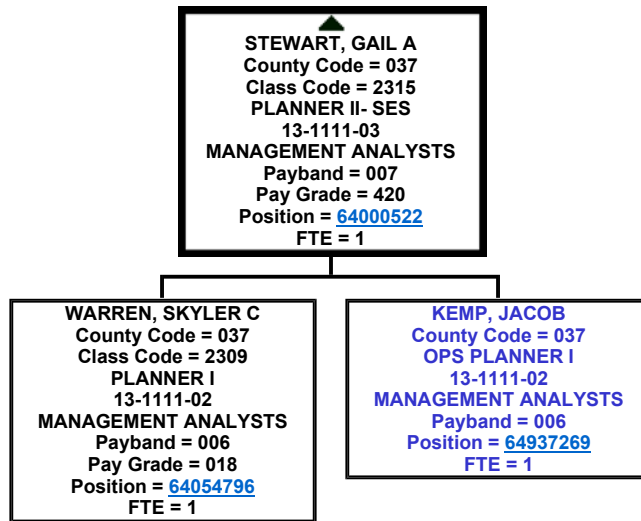
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64937264](#)
 FTE = 1



VACANT - 937128
County Code = 037
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64937128](#)
FTE = 1

VACANT - 937227
County Code = 037
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64937227](#)
FTE = 1

VACANT - 937230
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OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64937230](#)
FTE = 1

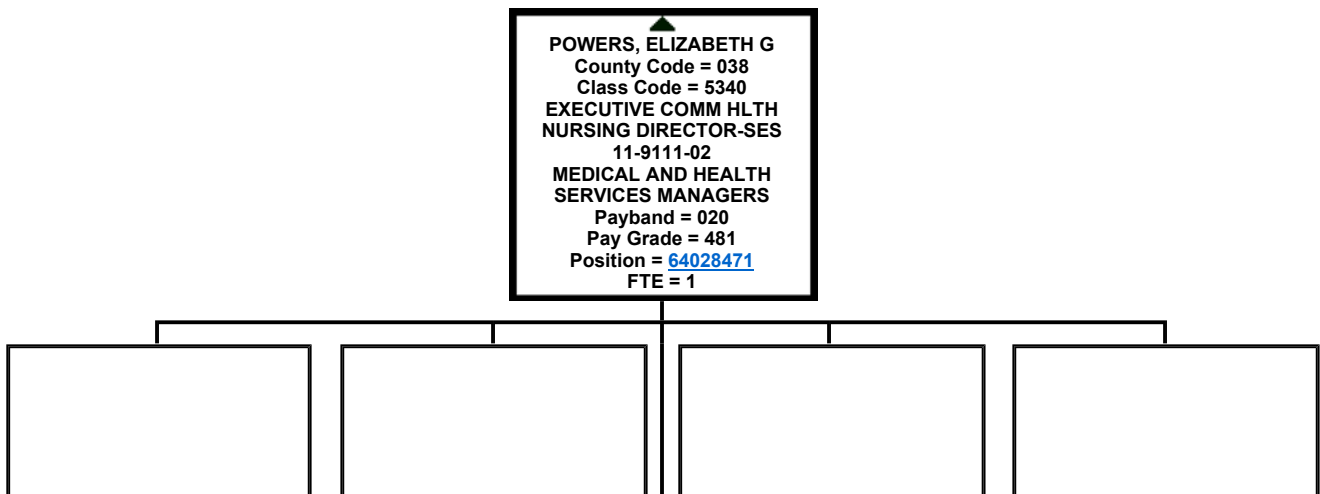
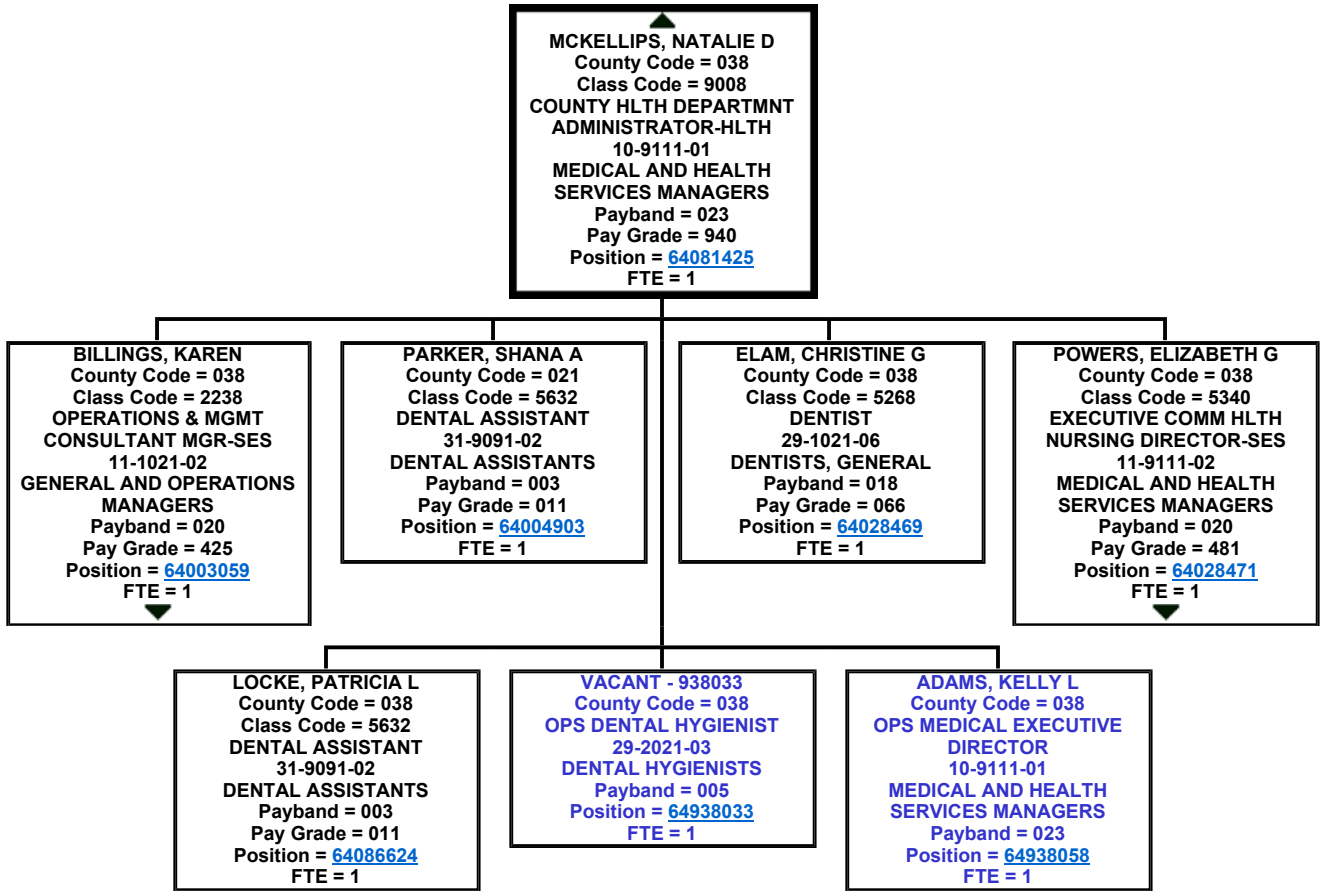


Florida Department of Health

CHD 38 - Levy County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



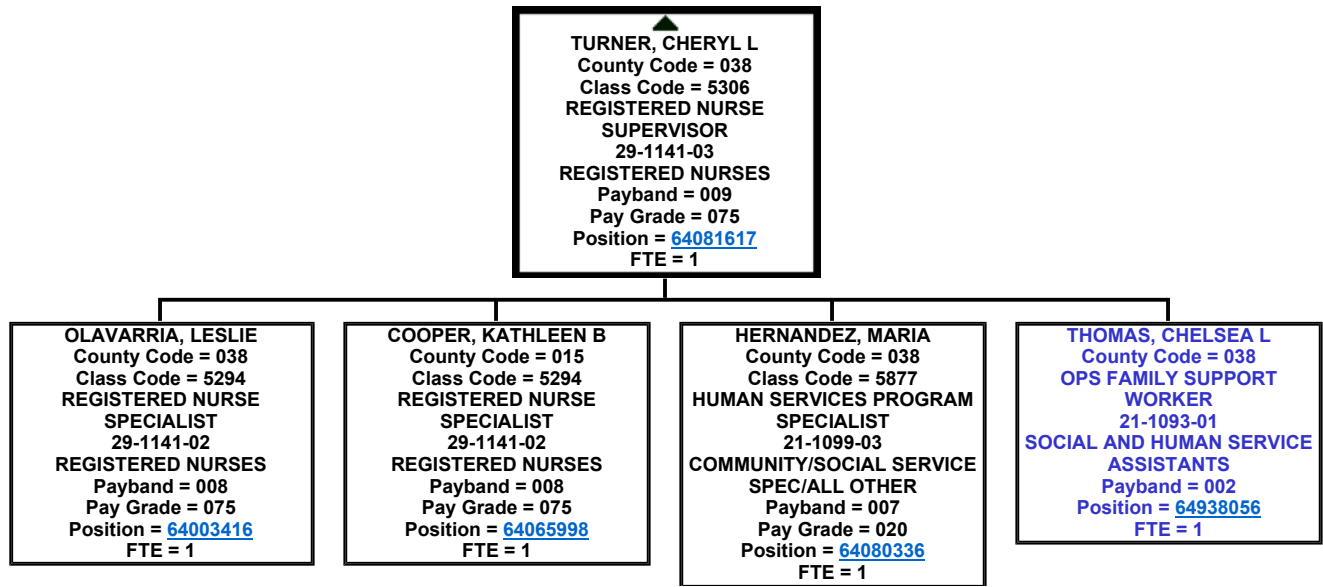
NORTON, MARINDA R
County Code = 038
Class Code = 5297
**ADVANCED PRACTICE
REGISTERED NURSE**
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Pay Grade = 077
Position = [64028468](#)
FTE = 1

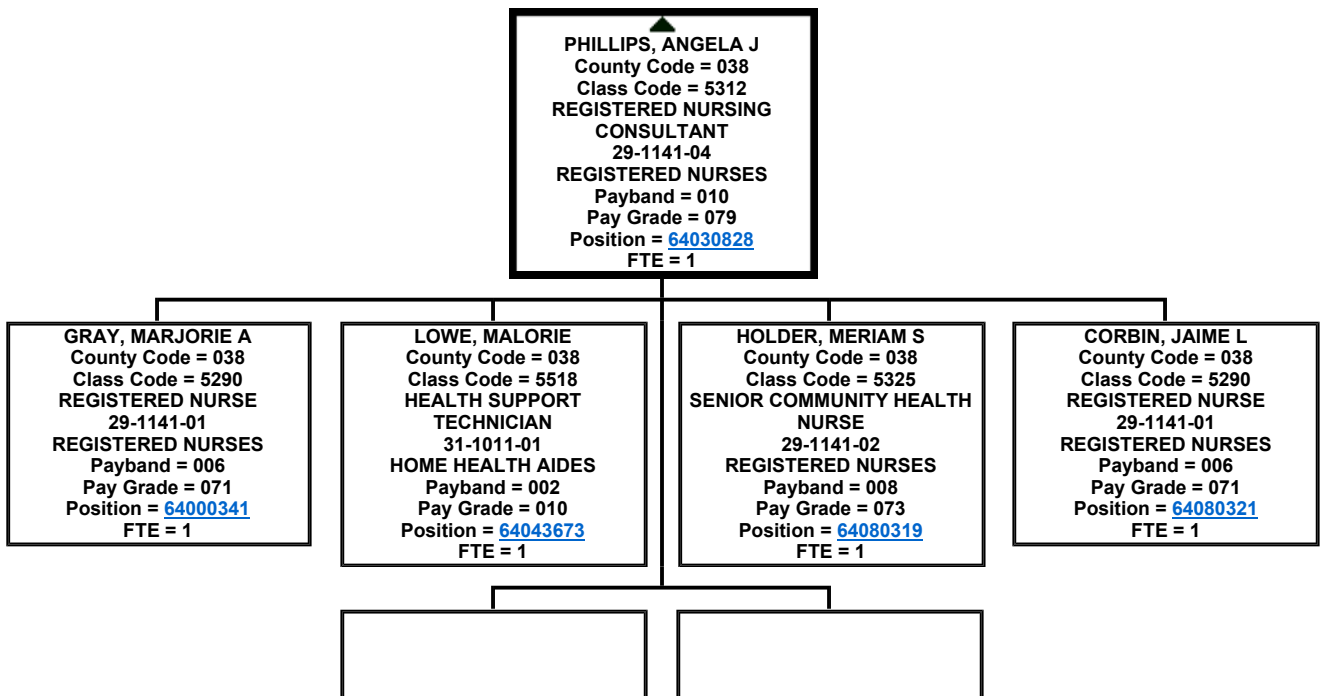
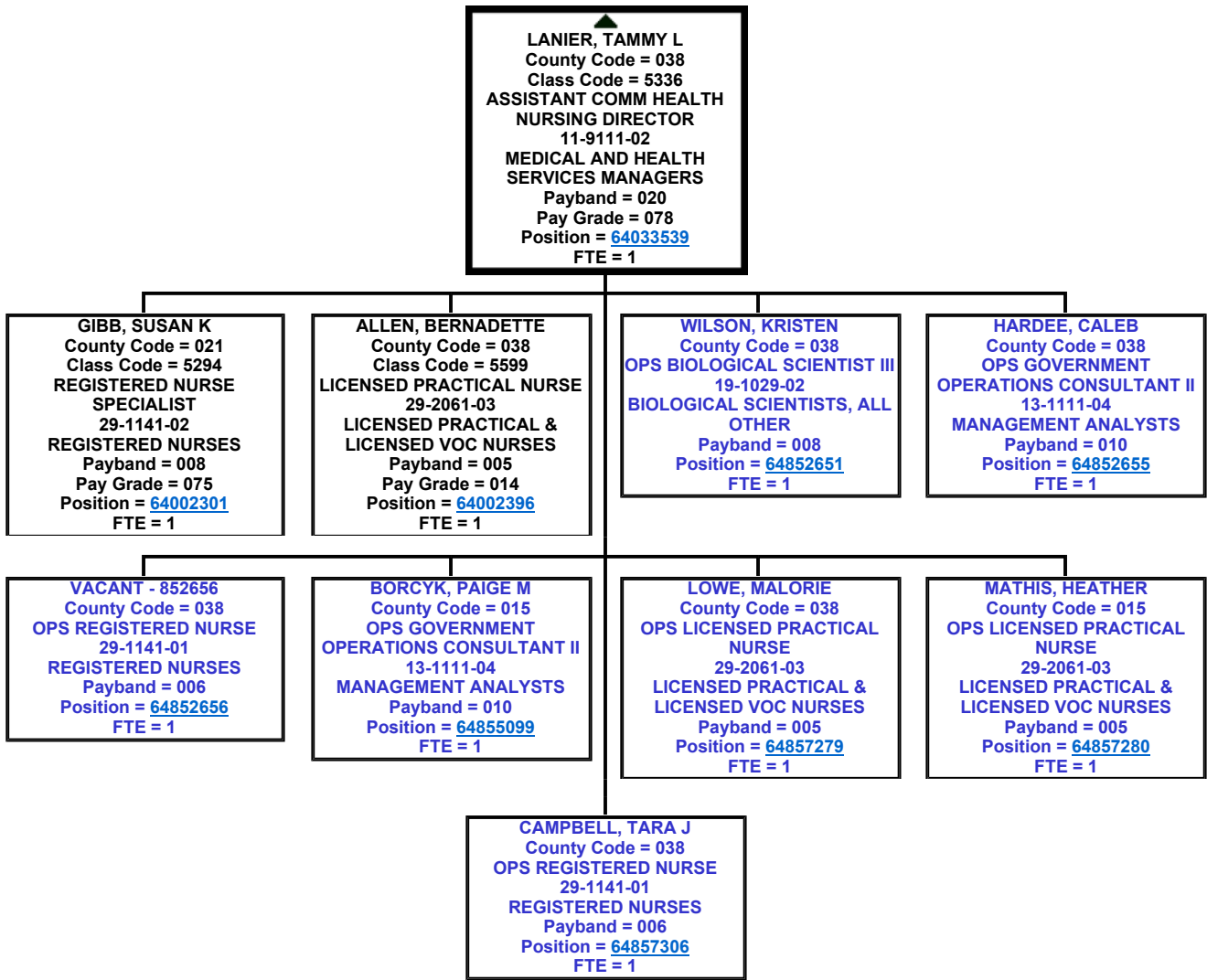
MCDERMOTT, CATHERINE L
County Code = 038
Class Code = 5035
BIOLOGICAL SCIENTIST III
19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
OTHER**
Payband = 008
Pay Grade = 022
Position = [64028472](#)
FTE = 1

PHILLIPS, ANGELA J
County Code = 038
Class Code = 5312
**REGISTERED NURSING
CONSULTANT**
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64030828](#)
FTE = 1

LANIER, TAMMY L
County Code = 038
Class Code = 5336
**ASSISTANT COMM HEALTH
NURSING DIRECTOR**
11-9111-02
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 020
Pay Grade = 078
Position = [64033539](#)
FTE = 1

TURNER, CHERYL L
County Code = 038
Class Code = 5306
**REGISTERED NURSE
SUPERVISOR**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64081617](#)
FTE = 1





JOHNSON, WANDA K
County Code = 038
Class Code = 5505
HEALTH SUPPORT AIDE
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 006
Position = [64081616](#)
FTE = 1

VACANT - 938047
County Code = 038
OPS HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = [64938047](#)
FTE = 1

▲
BILLINGS, KAREN
County Code = 038
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR-SES
11-1021-02
GENERAL AND OPERATIONS
MANAGERS
Payband = 020
Pay Grade = 425
Position = [64003059](#)
FTE = 1

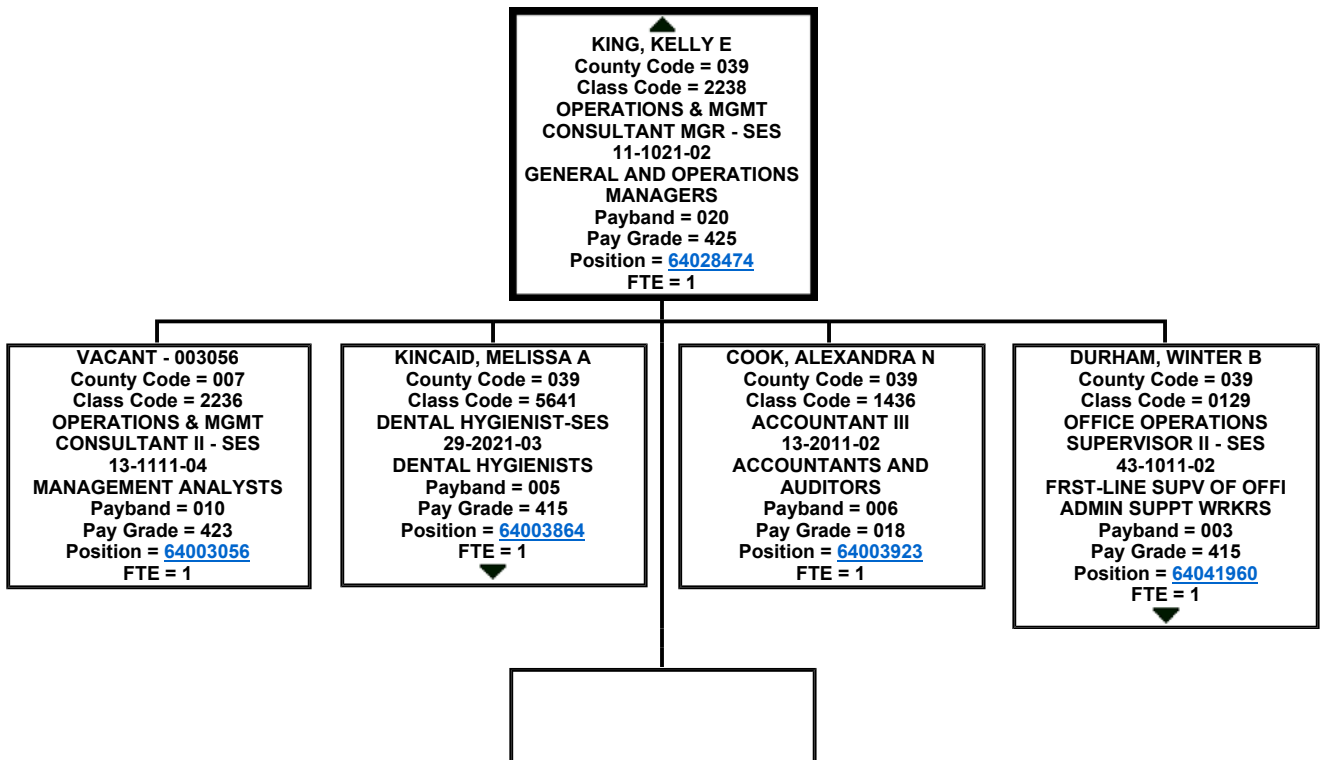
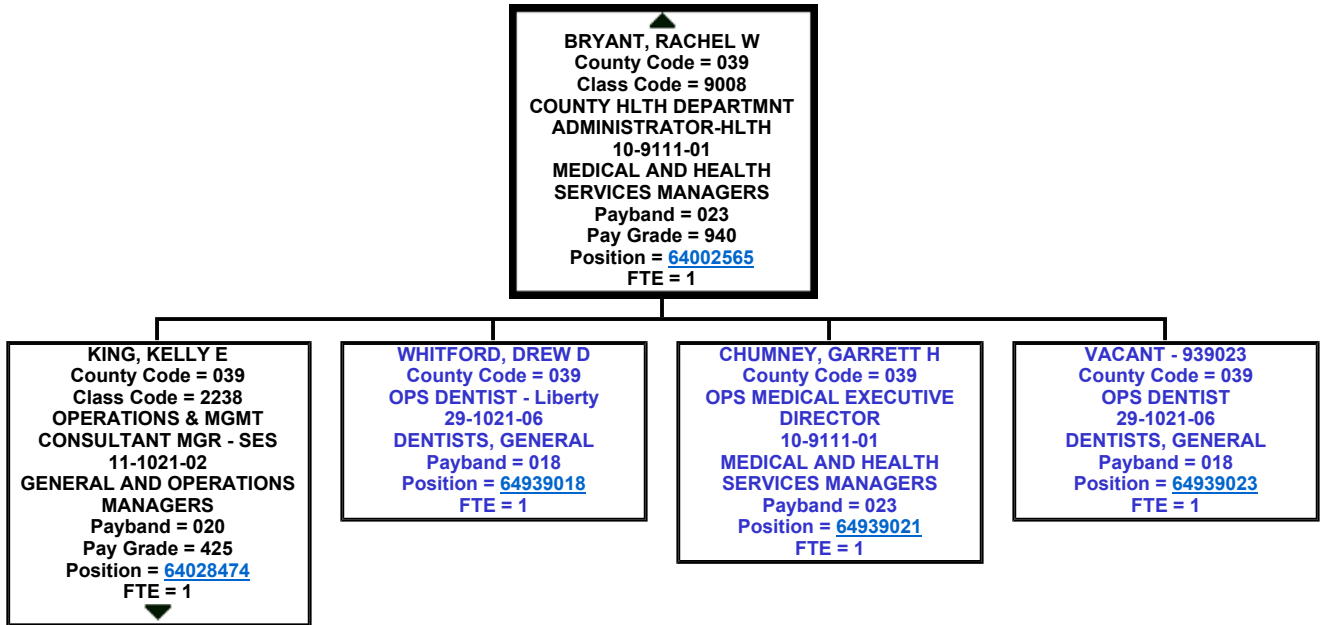
LANGFORD, TINA M
County Code = 015
Class Code = 1430
ACCOUNTANT II
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 016
Position = [64059349](#)
FTE = 1

Florida Department of Health

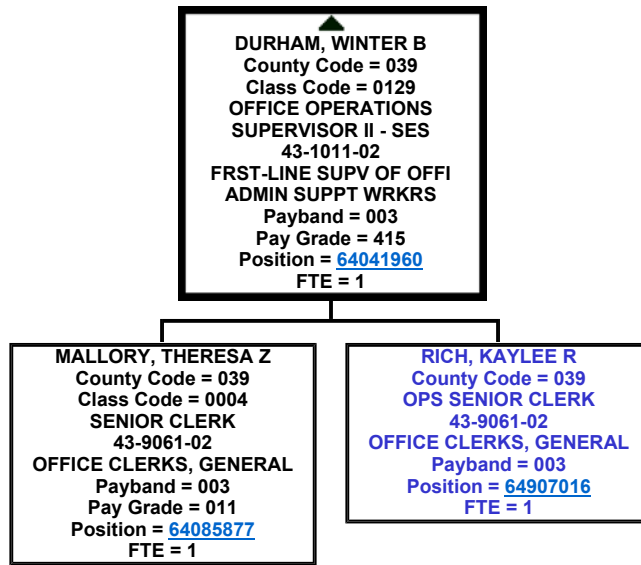
CHD 39 - Liberty County Health Department

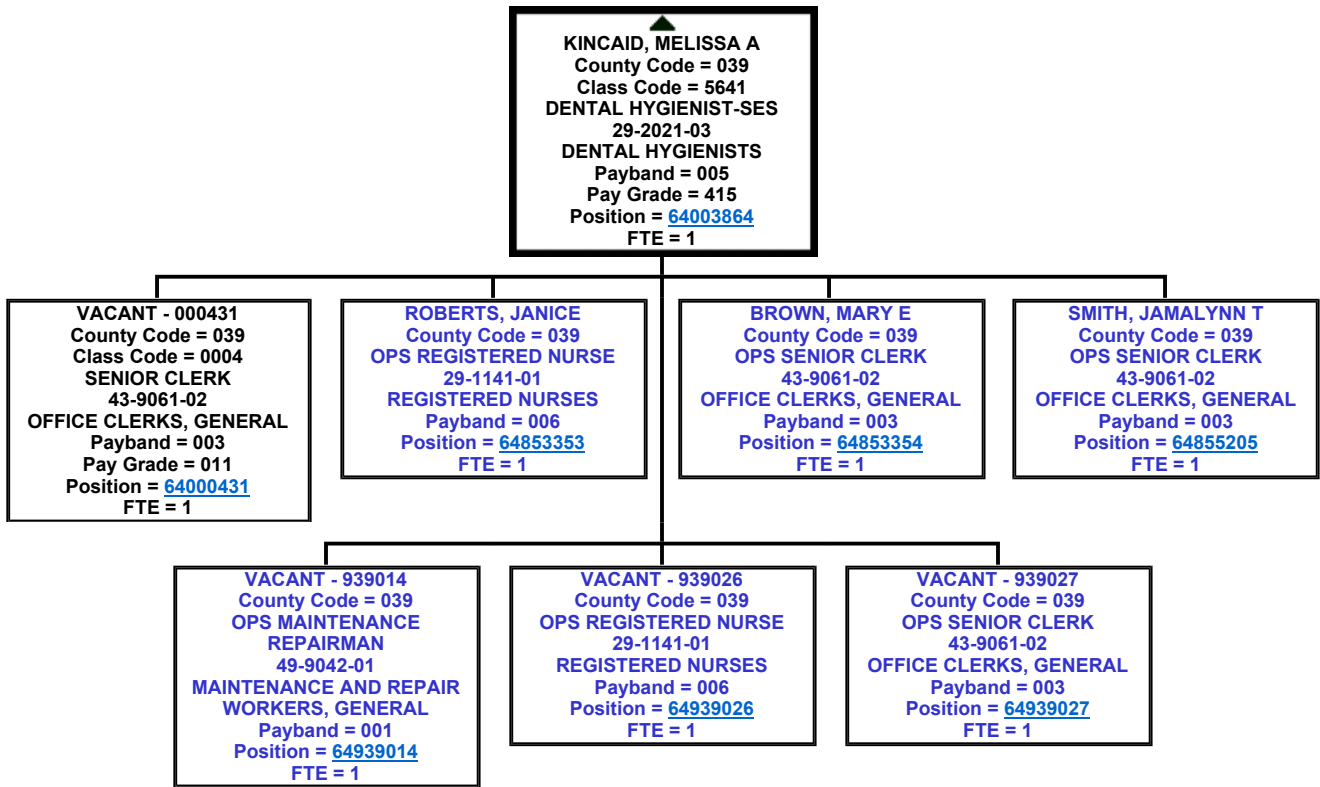
Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



VACANT - 939025
County Code = 039
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = 64939025
FTE = 1



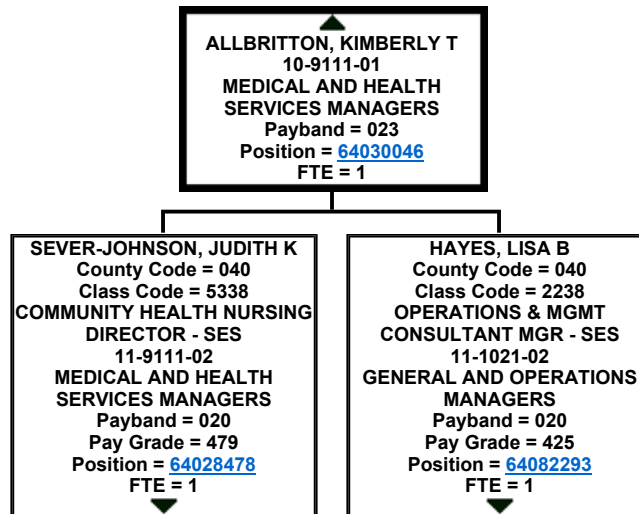


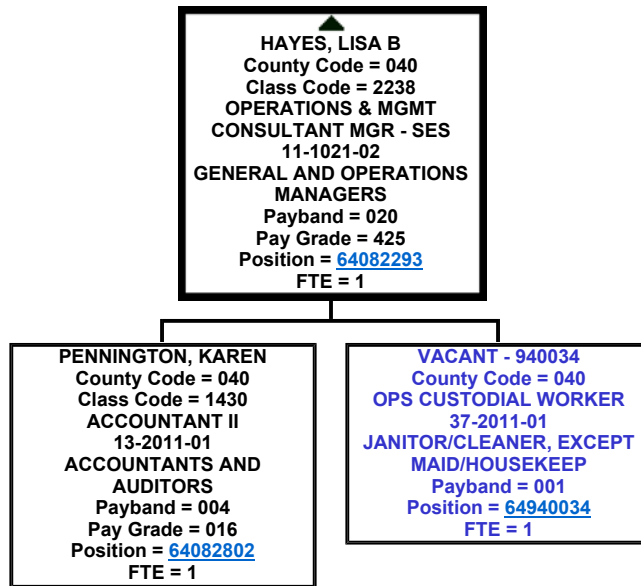
Florida Department of Health

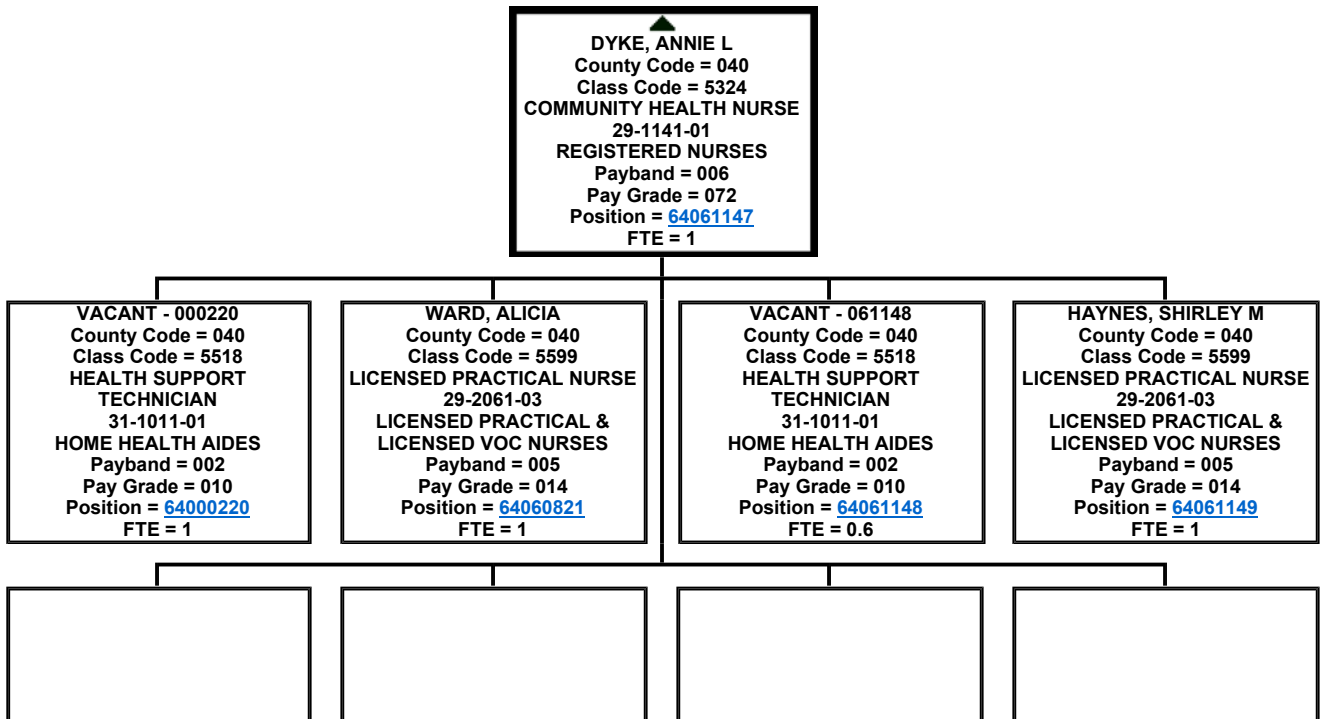
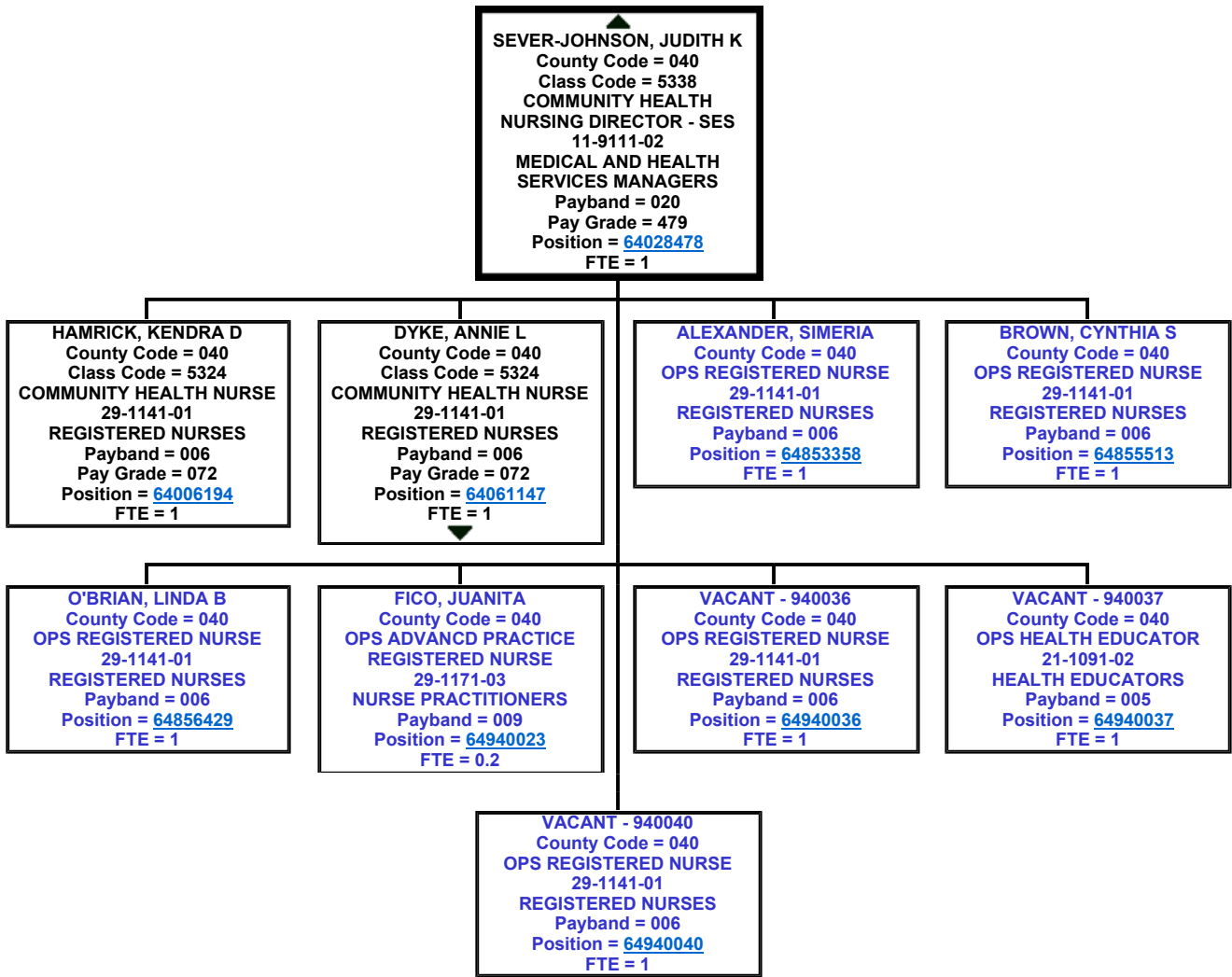
CHD 40 - Madison County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







GALLON, QUANISHA L
County Code = 040
Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [64061165](#)
FTE = 1

VACANT - 940041
County Code = 040
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64940041](#)
FTE = 1

VACANT - 940042
County Code = 040
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64940042](#)
FTE = 1

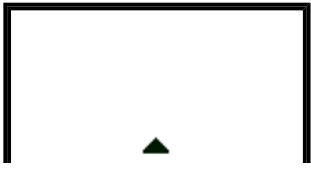
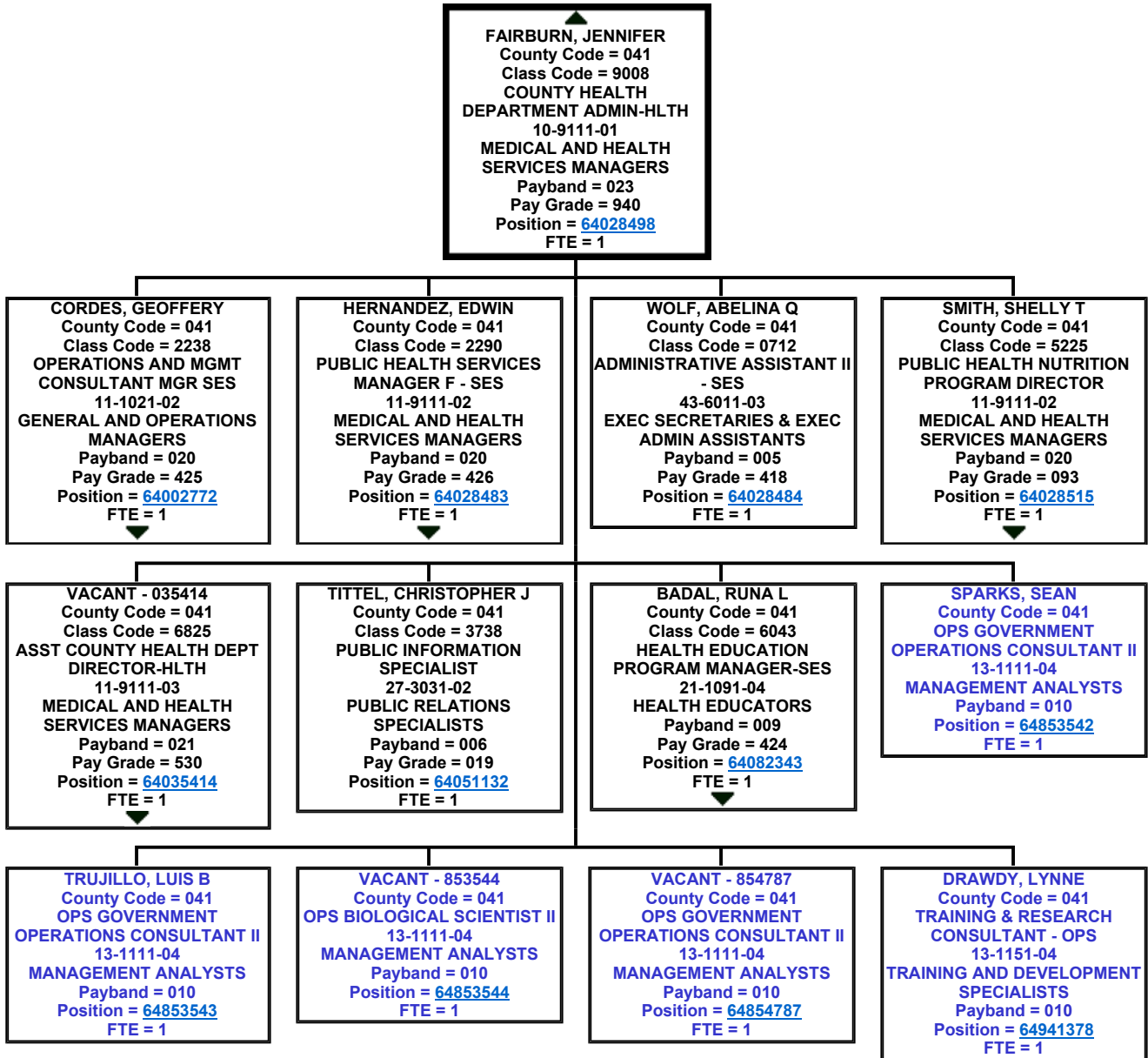
VACANT - 940043
County Code = 040
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64940043](#)
FTE = 1

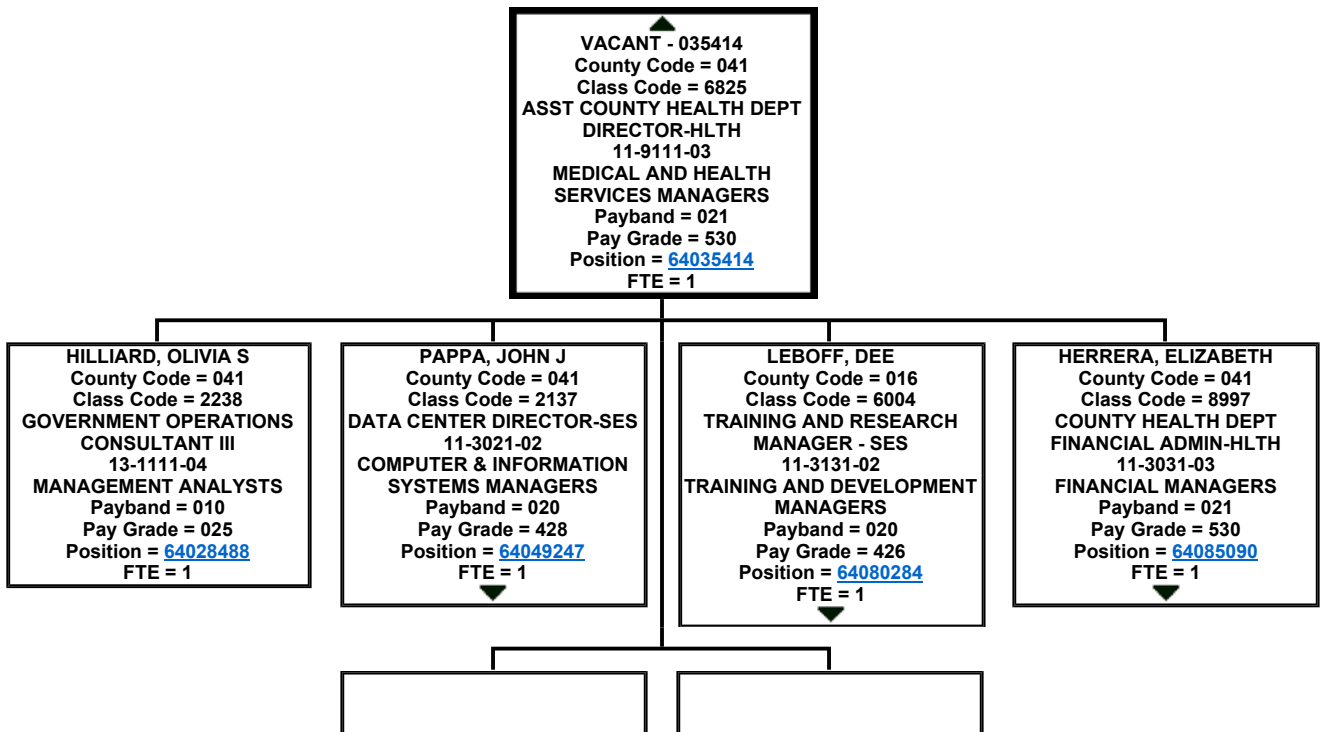
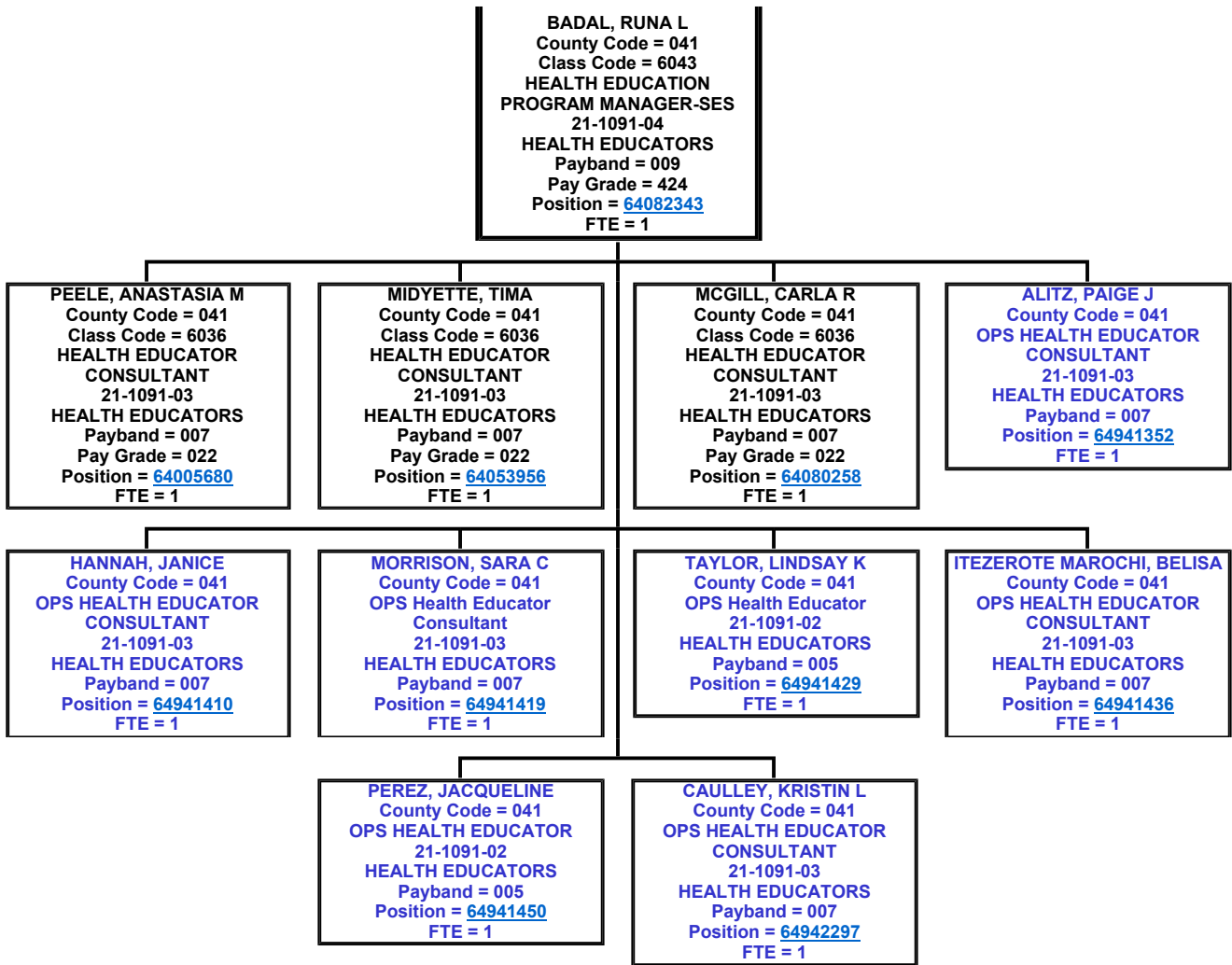
Florida Department of Health

CHD 41 - Manatee County Health Department

Created: 8/23/2021 10:22:00 AM

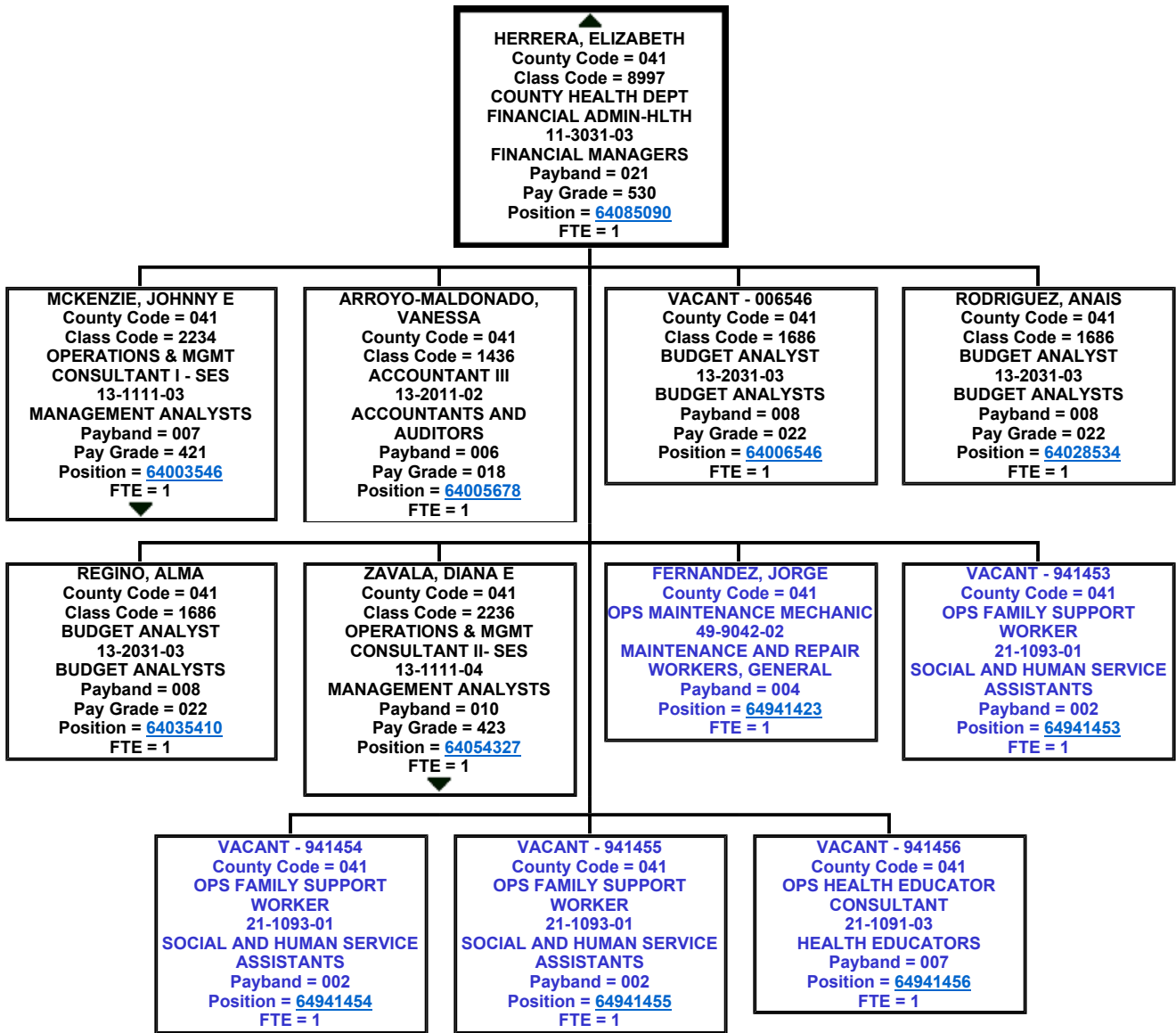
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

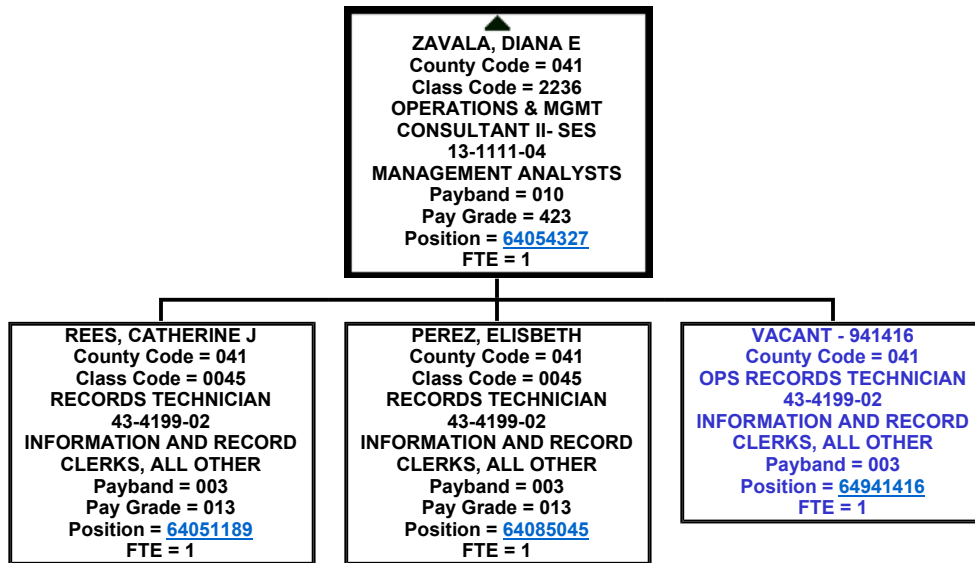


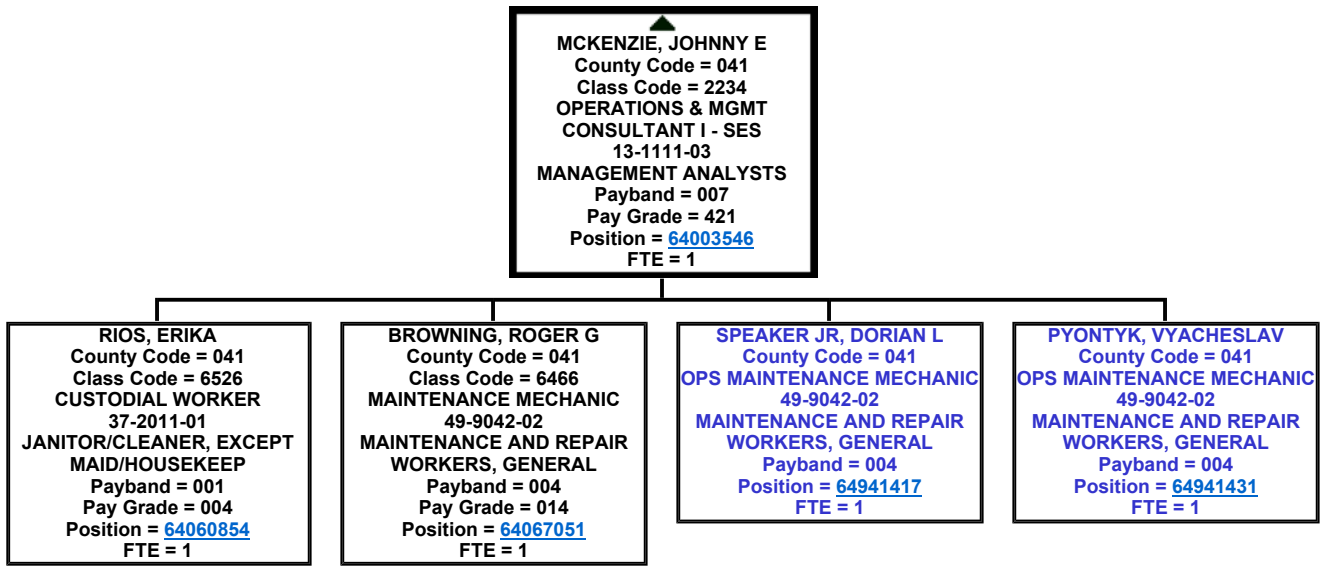


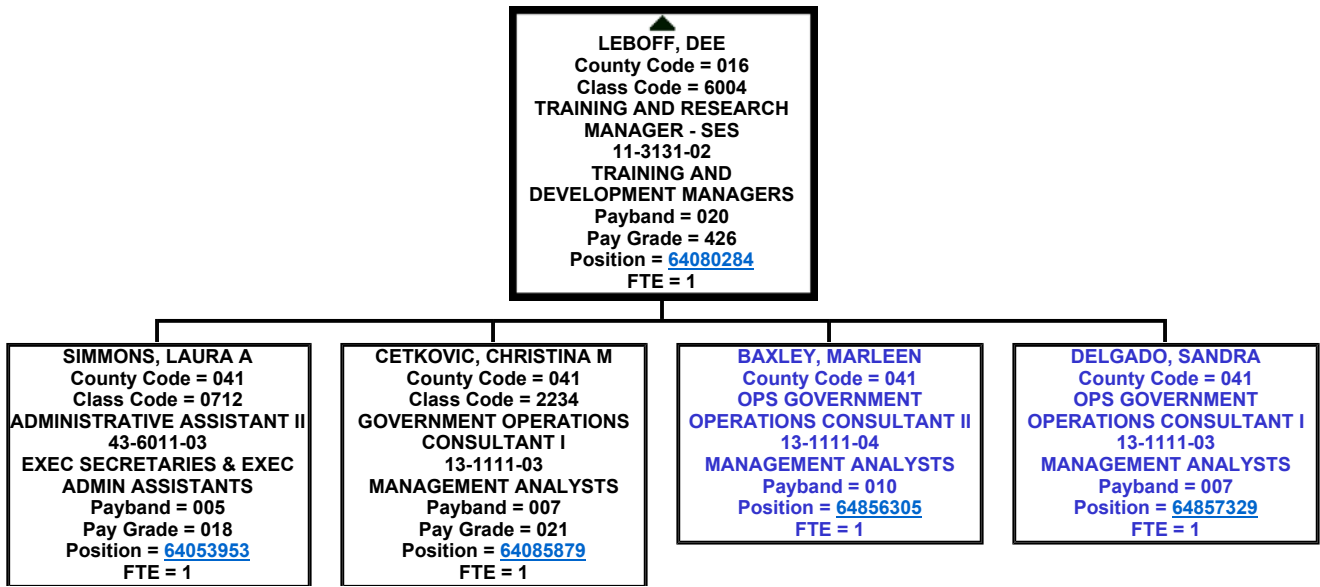
VACANT - 856307
County Code = 041
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64856307](#)
FTE = 1

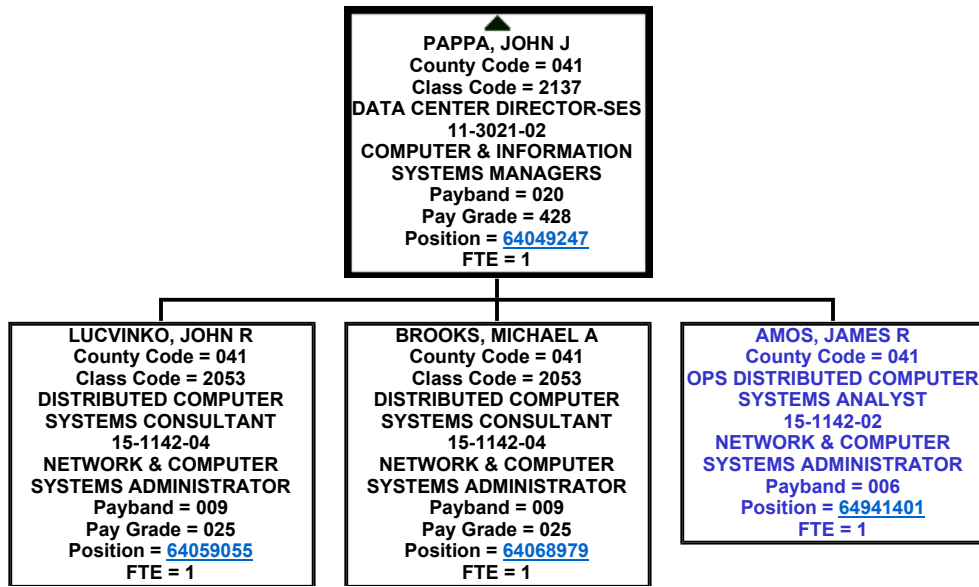
VACANT - 941424
County Code = 041
OPS ADMINISTRATIVE
ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Position = [64941424](#)
FTE = 1

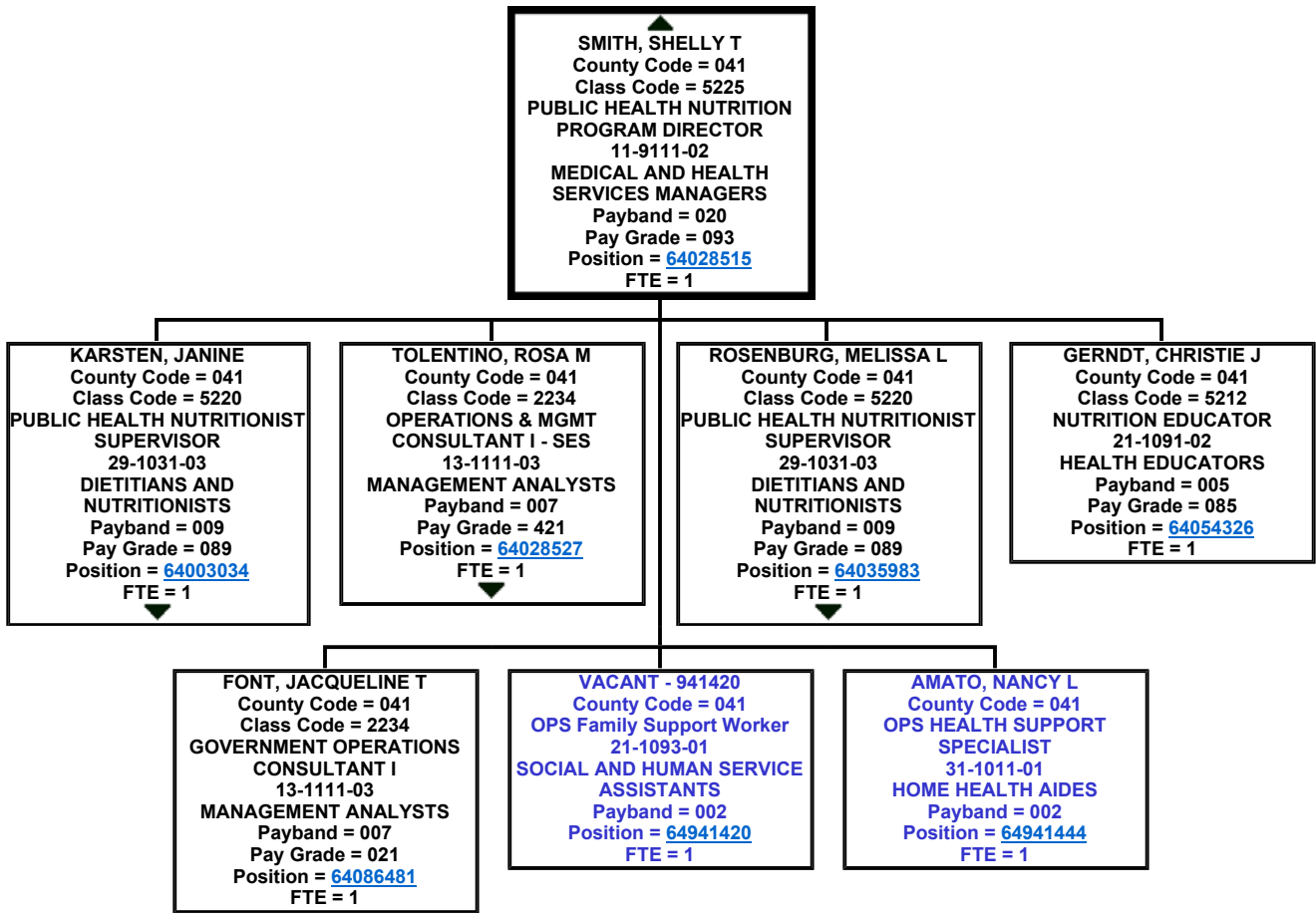


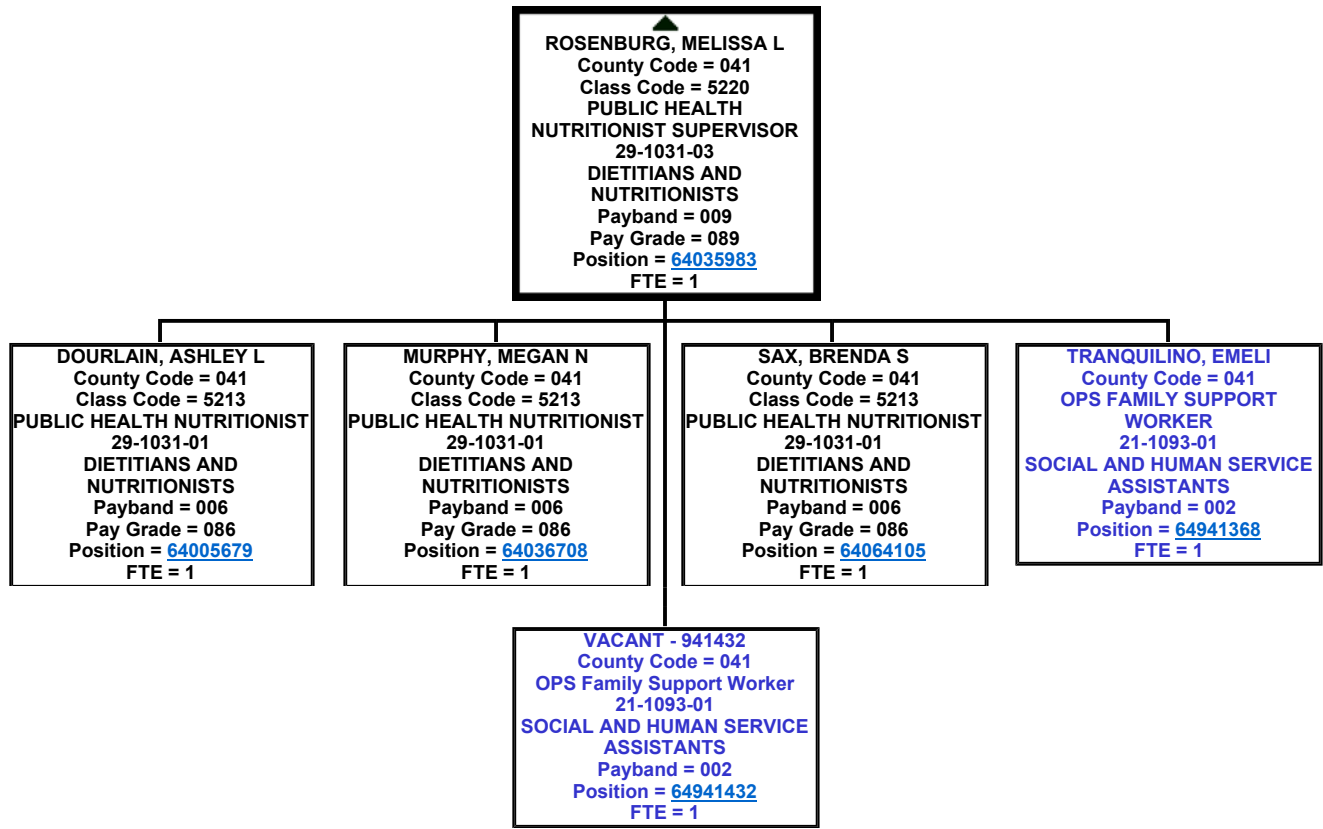


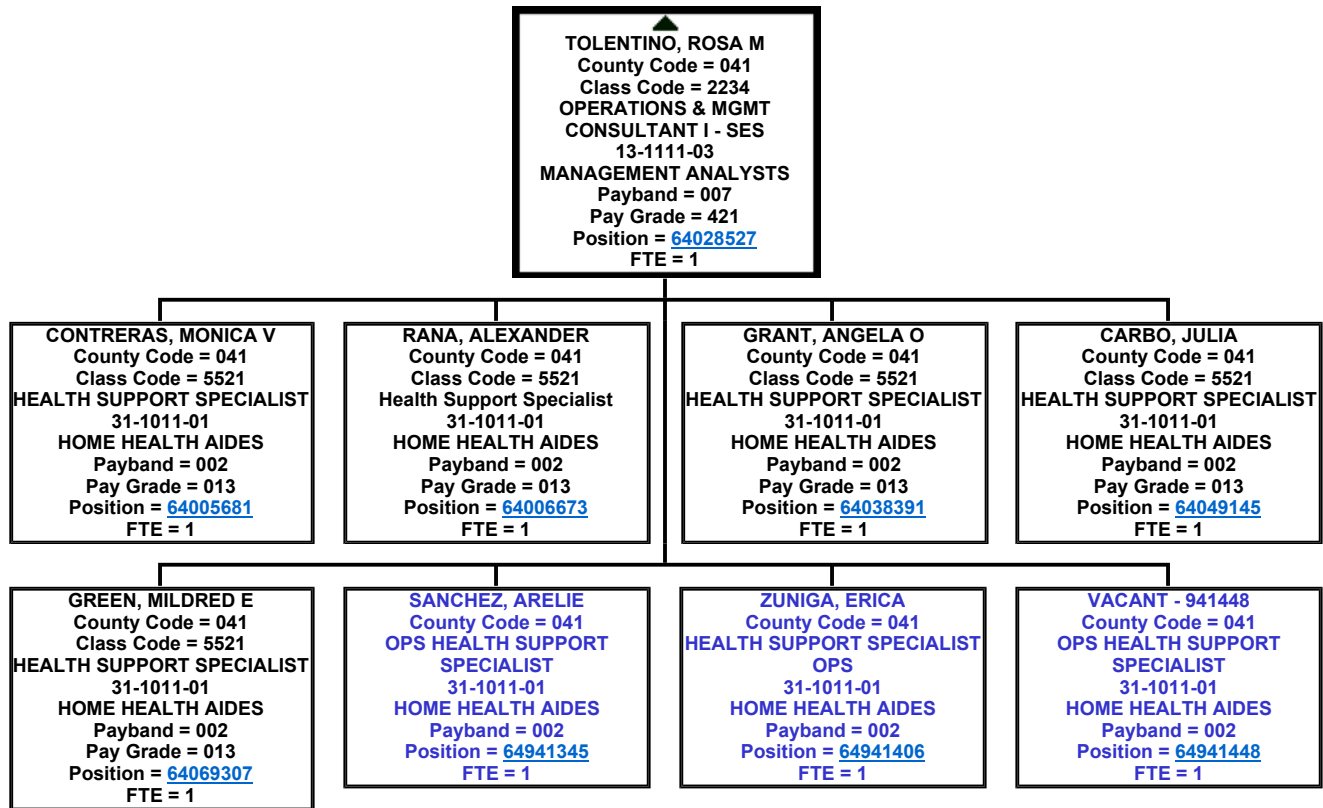


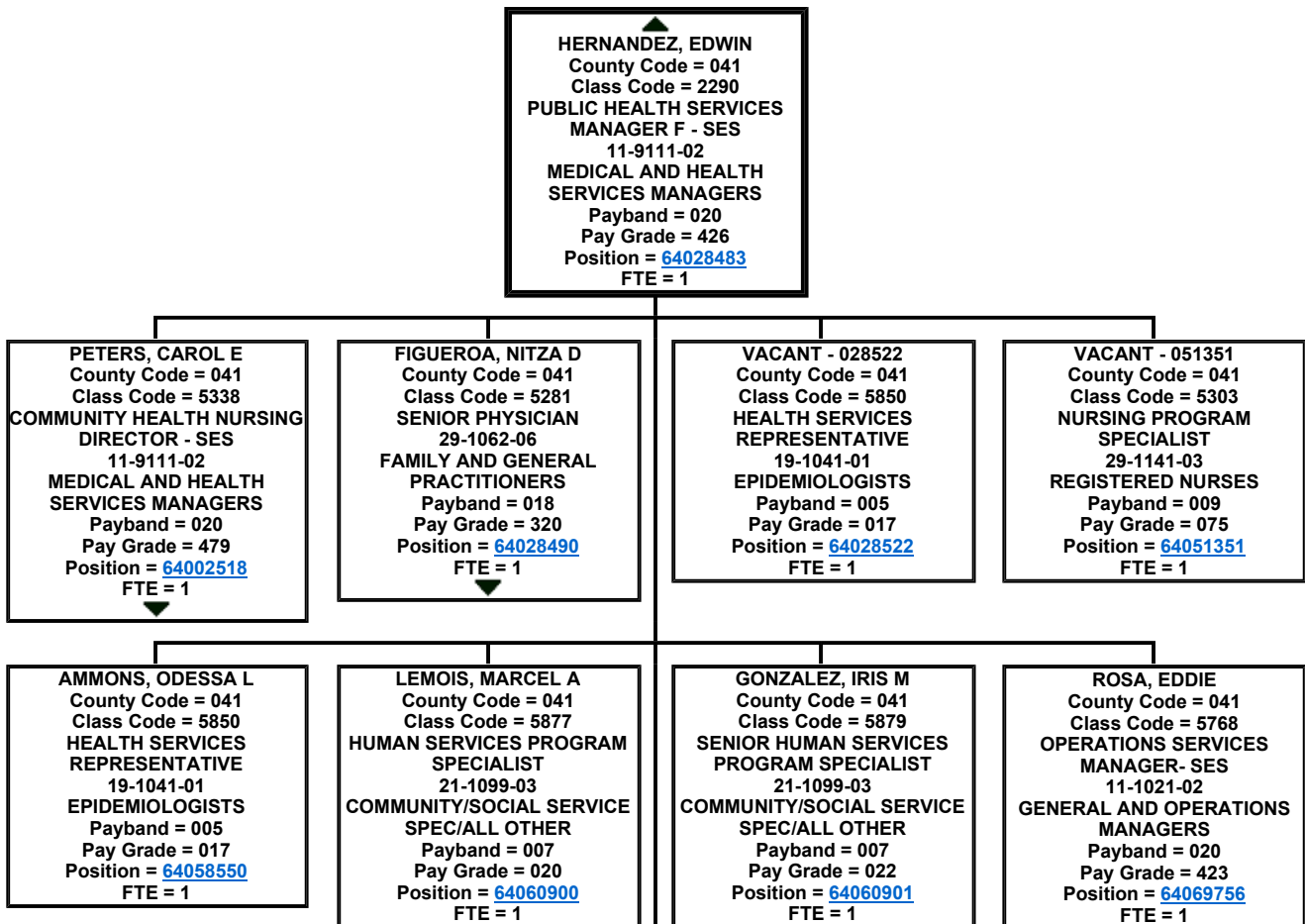
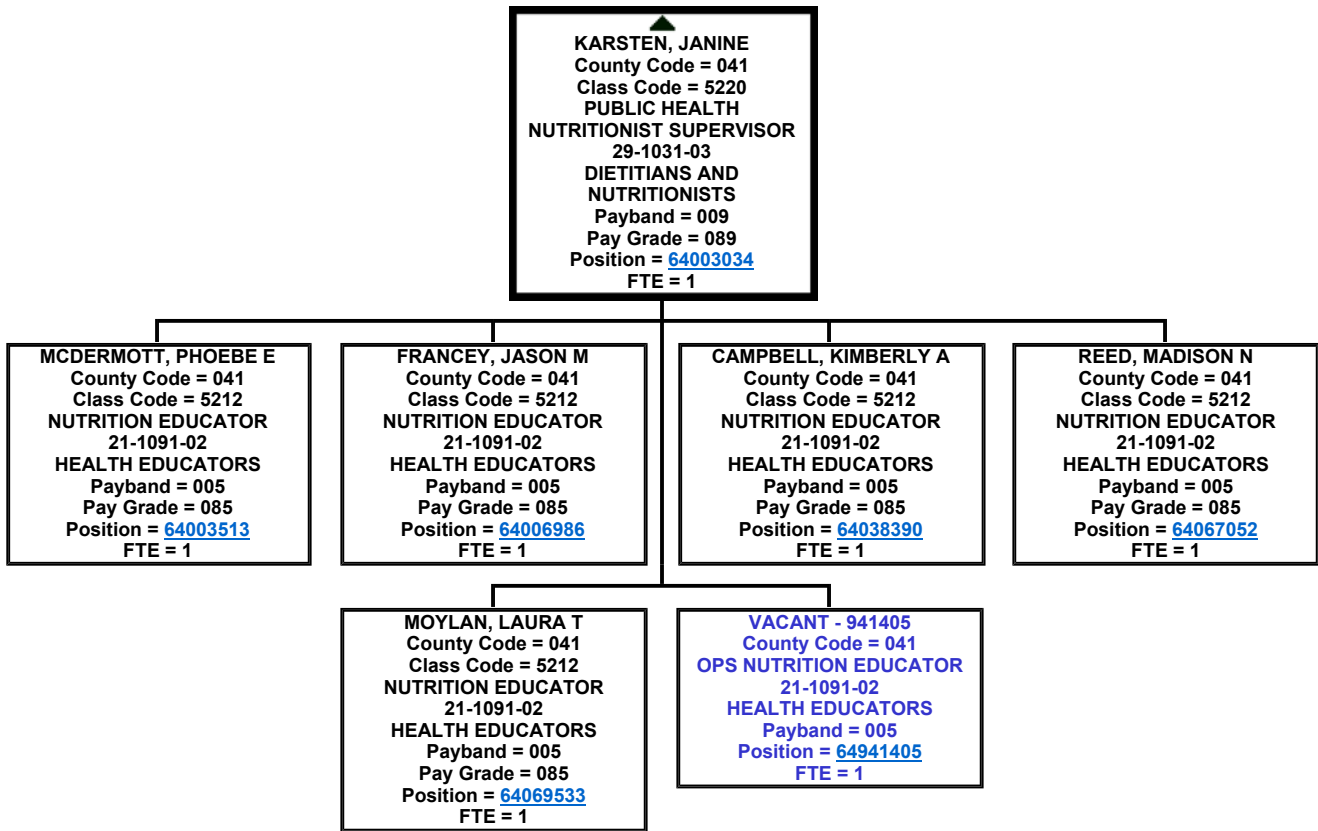




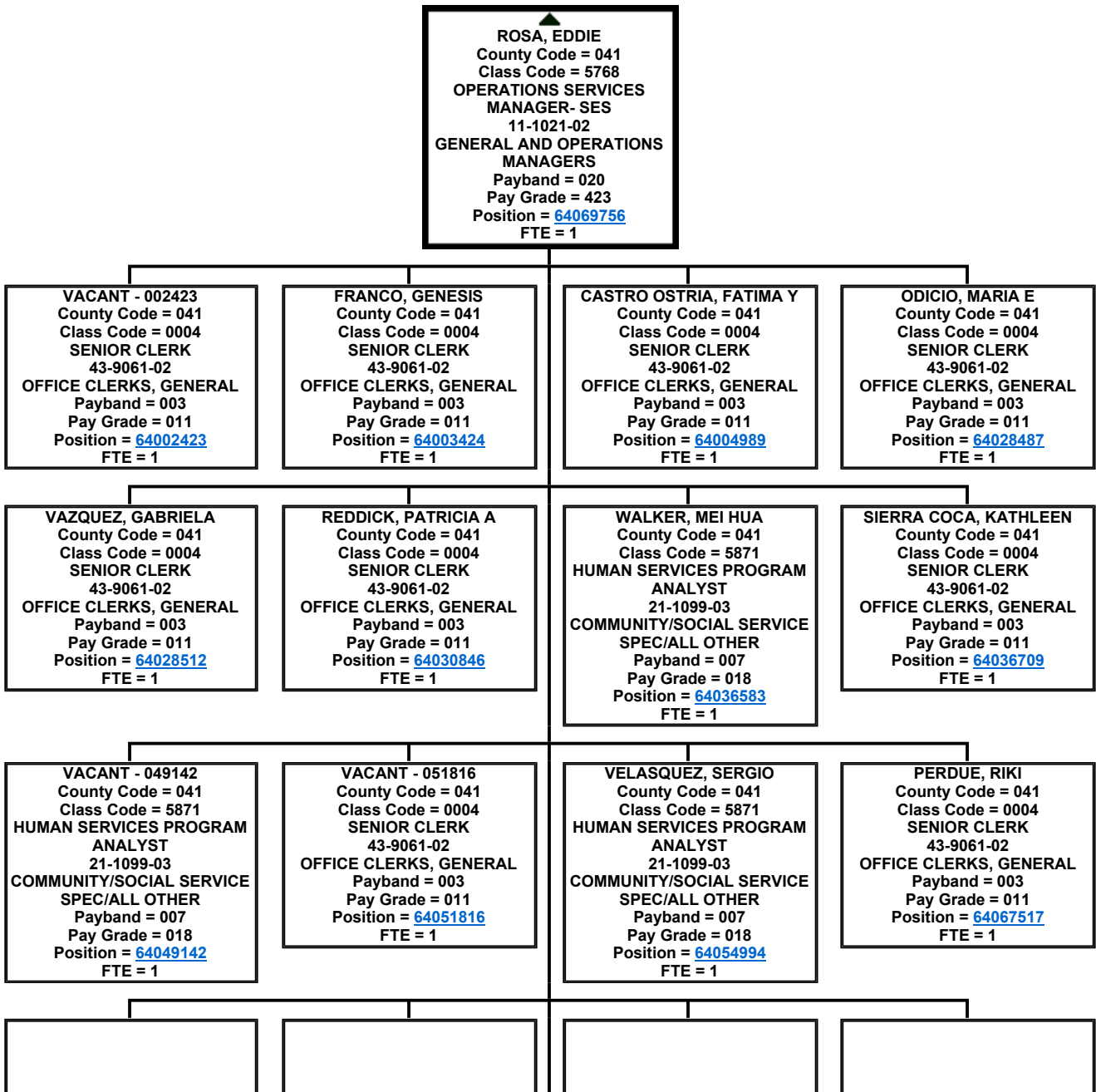
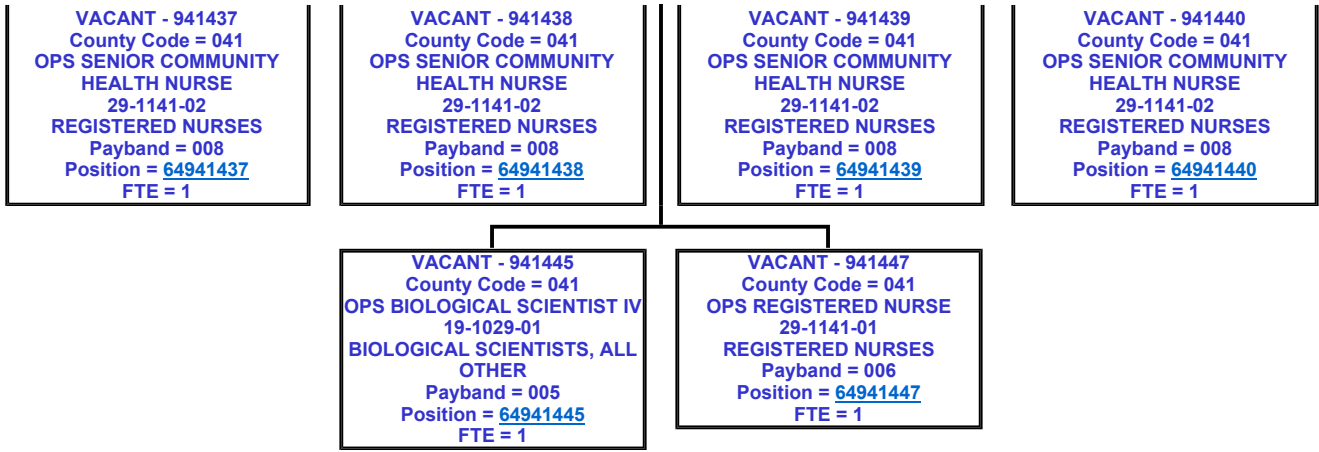


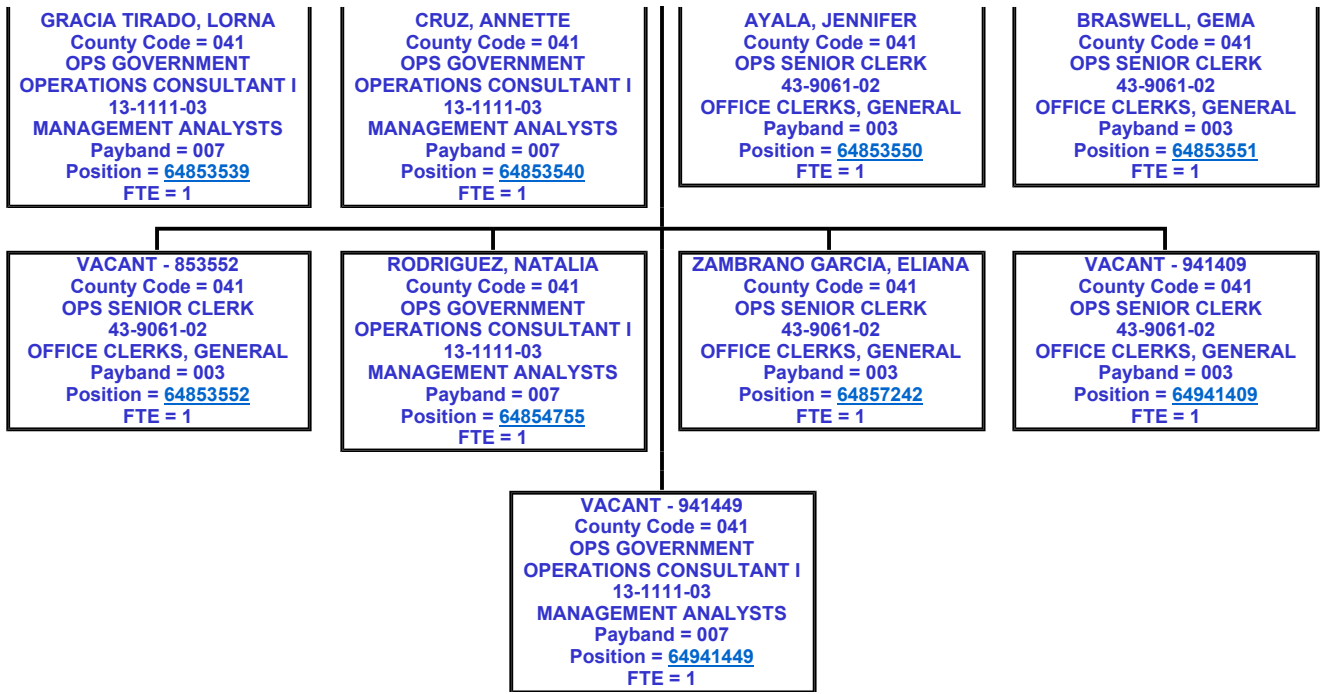


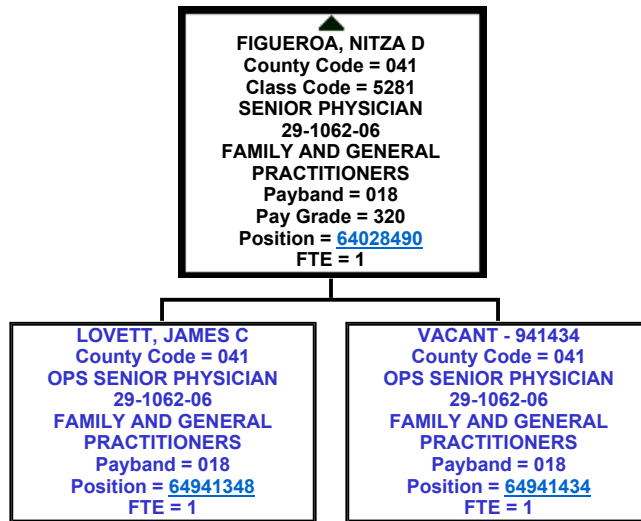


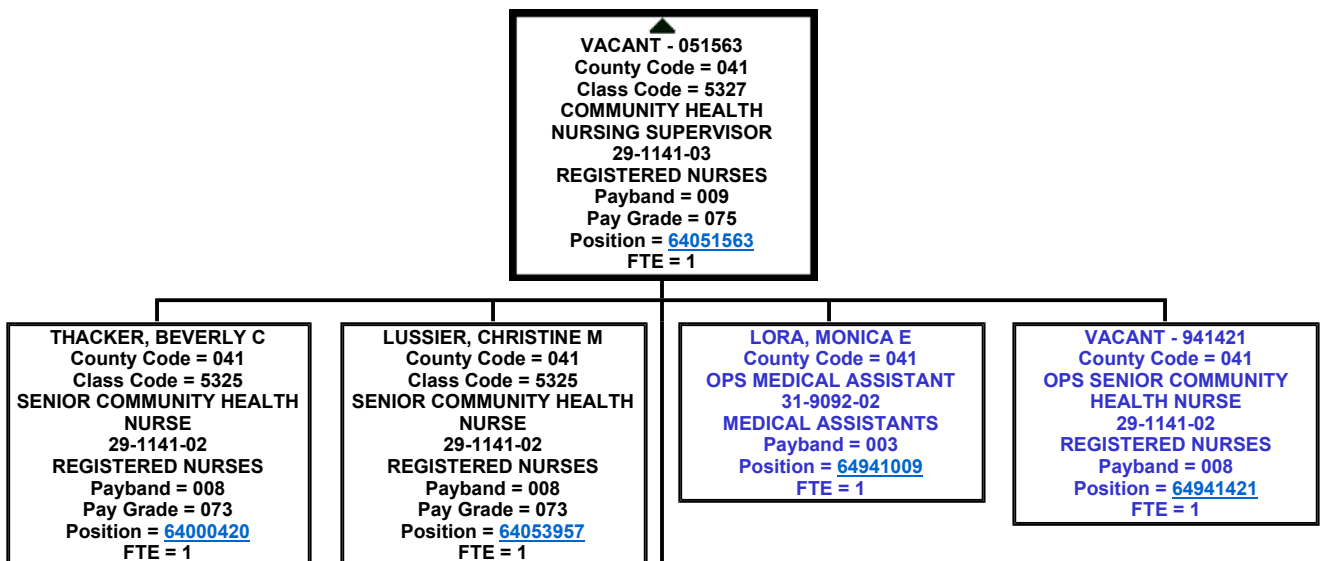
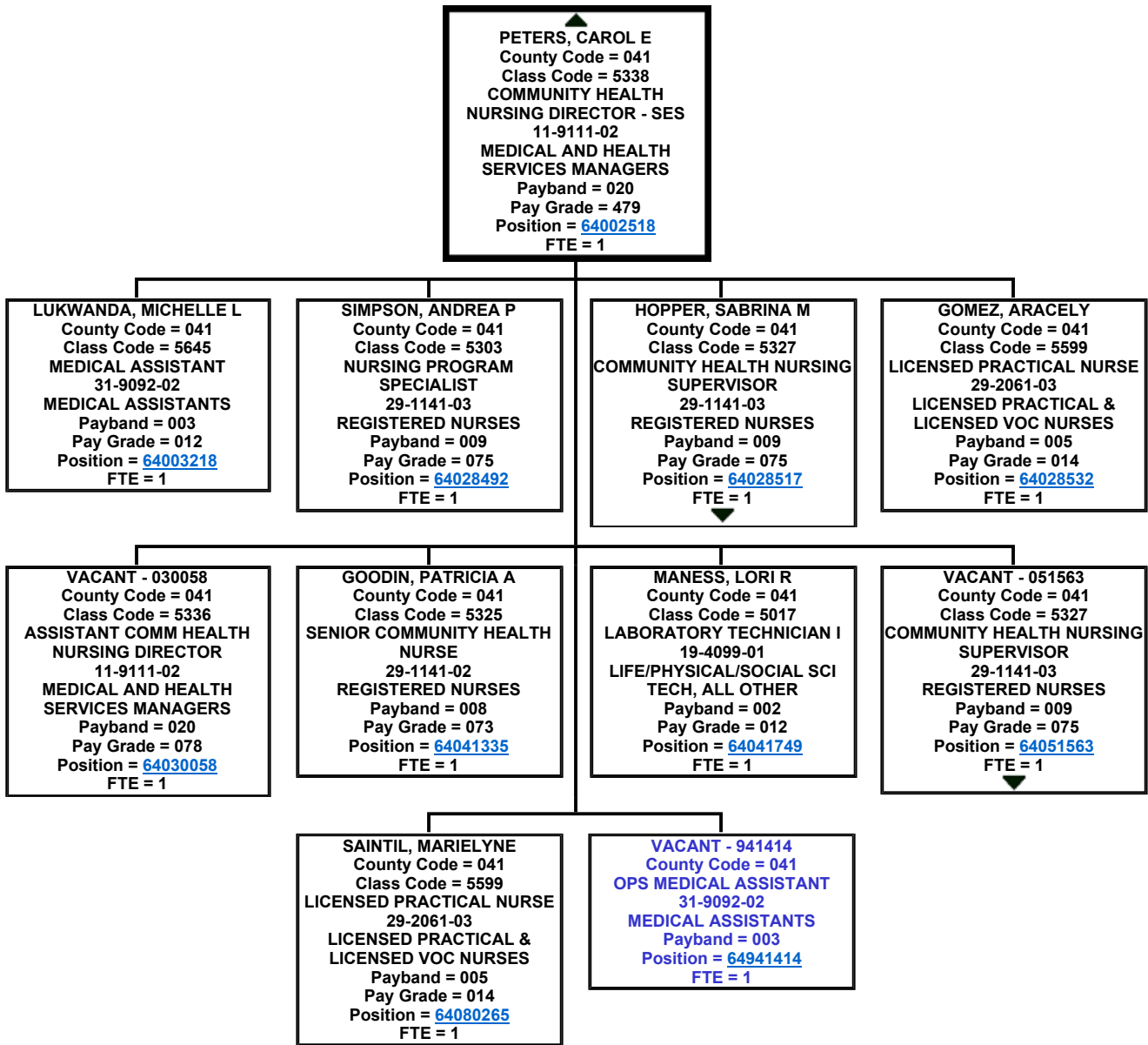


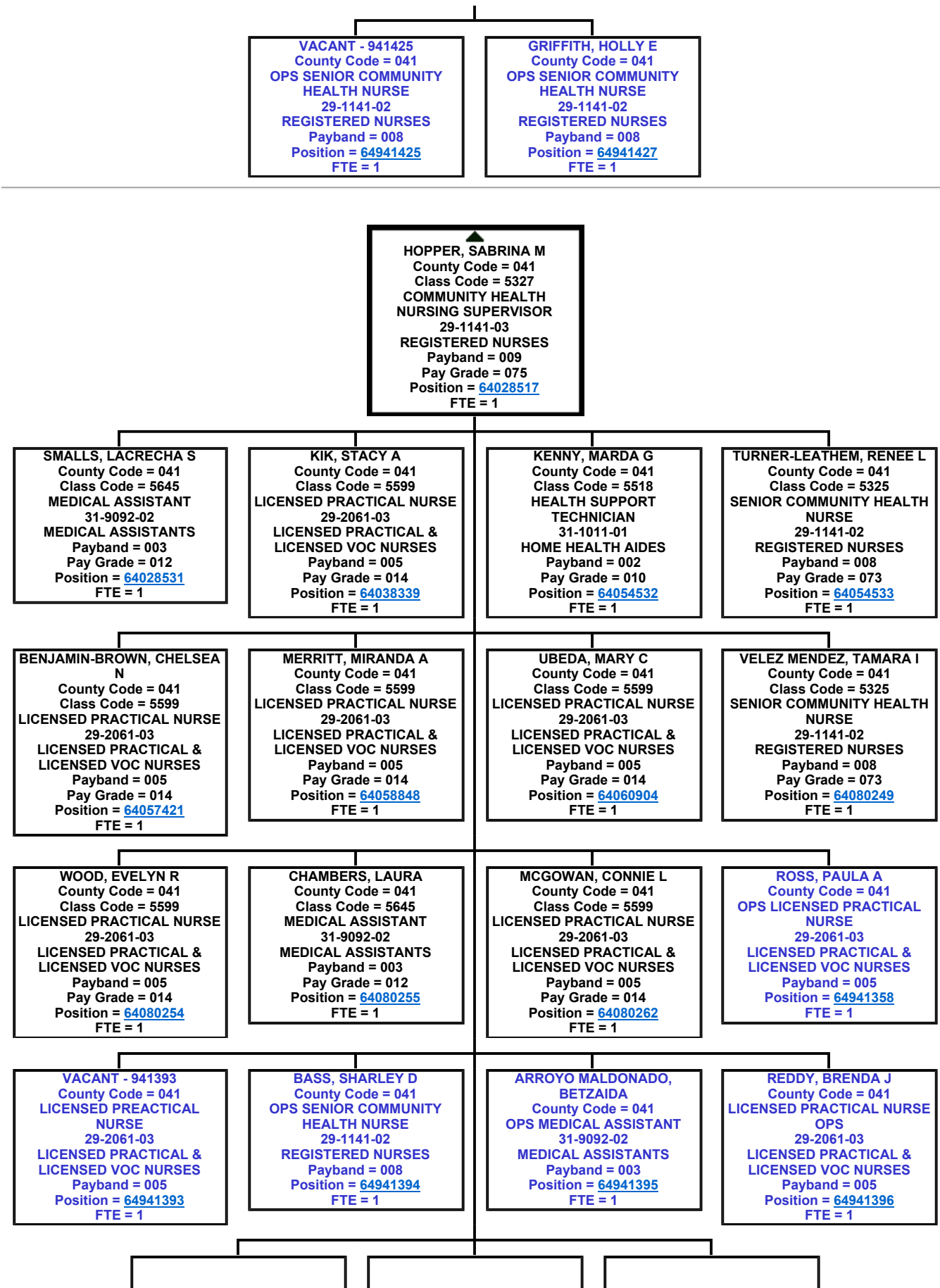












WHITNEY, MARIA D
 County Code = 041
 OPS SENIOR COMMUNITY
 HEALTH NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Position = [64941412](#)
 FTE = 1

NORWINE, LAURA A
 County Code = 041
 OPS SENIOR COMMUNITY
 HEALTH NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Position = [64941413](#)
 FTE = 1

DOUGLASS, CHRISTOPHER E
 County Code = 041
 OPS SENIOR COMMUNITY
 HEALTH NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Position = [64941459](#)
 FTE = 1

▲
 CORDES, GEOFFERY
 County Code = 041
 Class Code = 2238
 OPERATIONS AND MGMT
 CONSULTANT MGR SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64002772](#)
 FTE = 1

CESAR, MARGOLITE P
 County Code = 041
 Class Code = 5036
 BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Pay Grade = 025
 Position = [64004079](#)
 FTE = 1

LARKIN, THOMAS B
 County Code = 041
 Class Code = 4823
 ENVIRONMENTAL MANAGER -
 SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64028530](#)
 FTE = 1
 ▼

VACANT - 067053
 County Code = 041
 Class Code = 2236
 GOVERNMENT OPERATIONS
 CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64067053](#)
 FTE = 1

CRAIN, PAMELA A
 County Code = 041
 Class Code = 2238
 GOVERNMENT OPERATIONS
 CONSULTANT III
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64082695](#)
 FTE = 1

VACANT - 086330
 County Code = 041
 Class Code = 2315
 PLANNER II
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 020
 Position = [64086330](#)
 FTE = 1

CABALLERO JUNCO, DAYANIS
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853527](#)
 FTE = 1

HILL, AMY
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853528](#)
 FTE = 1

BURTON, SHAWN
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853532](#)
 FTE = 1

HOTTA, ERI
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853533](#)
 FTE = 1

STRACHAN, MAHLON
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853534](#)
 FTE = 1

STRACHAN, MONIQUE
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853535](#)
 FTE = 1

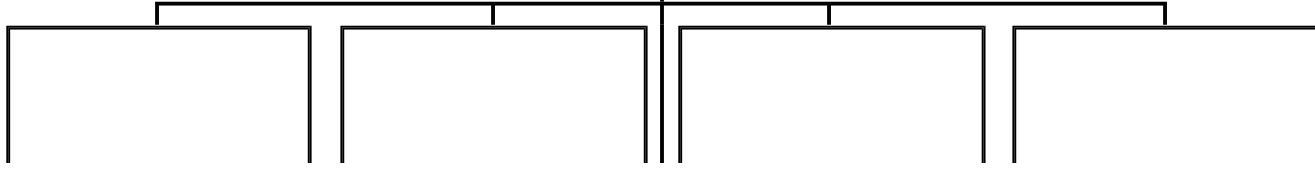
LE, THU A
 County Code = 041
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64853537](#)
 FTE = 1

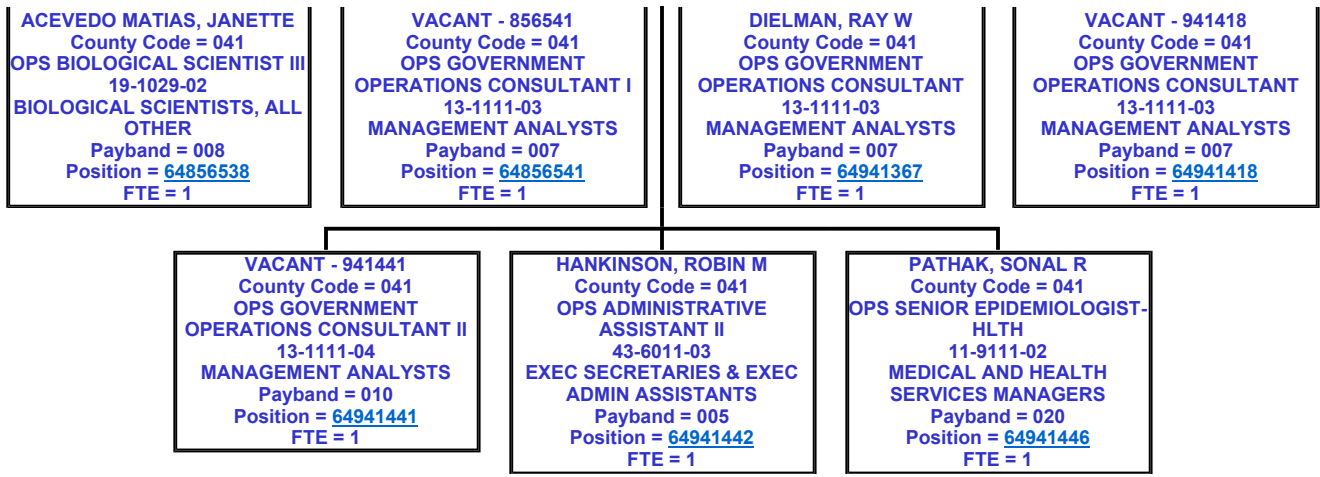
VACANT - 853547
 County Code = 041
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [64853547](#)
 FTE = 1

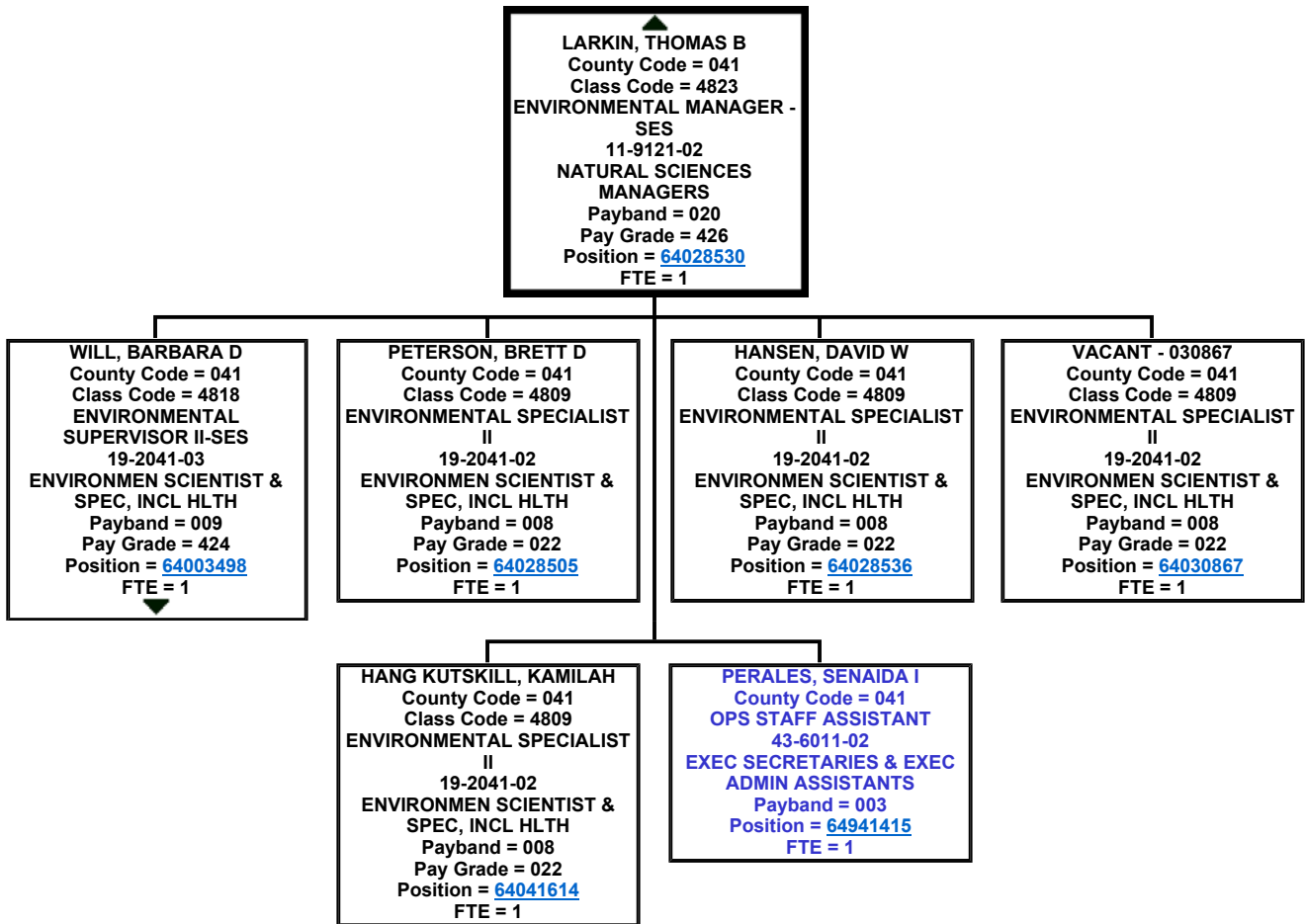
DISE, ALEXANDRA
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64854753](#)
 FTE = 1

JONES, NINA
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64854754](#)
 FTE = 1

DIRENDE, GIUSEPPINA
 County Code = 041
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64854949](#)
 FTE = 1







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WILL, BARBARA D
County Code = 041
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II-SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64003498](#)
FTE = 1

STRIPLING, TERRI L
County Code = 041
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64028521](#)
FTE = 1

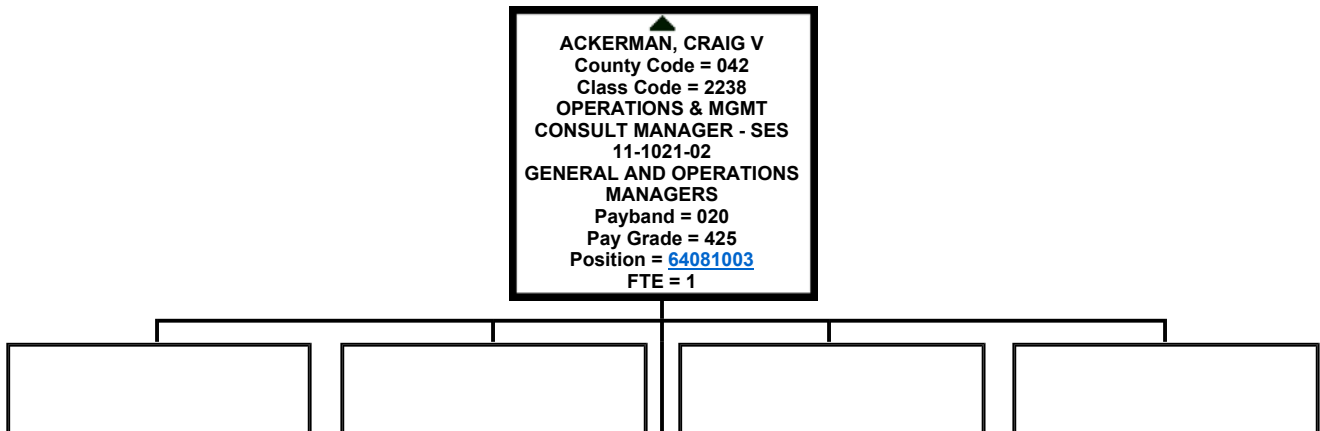
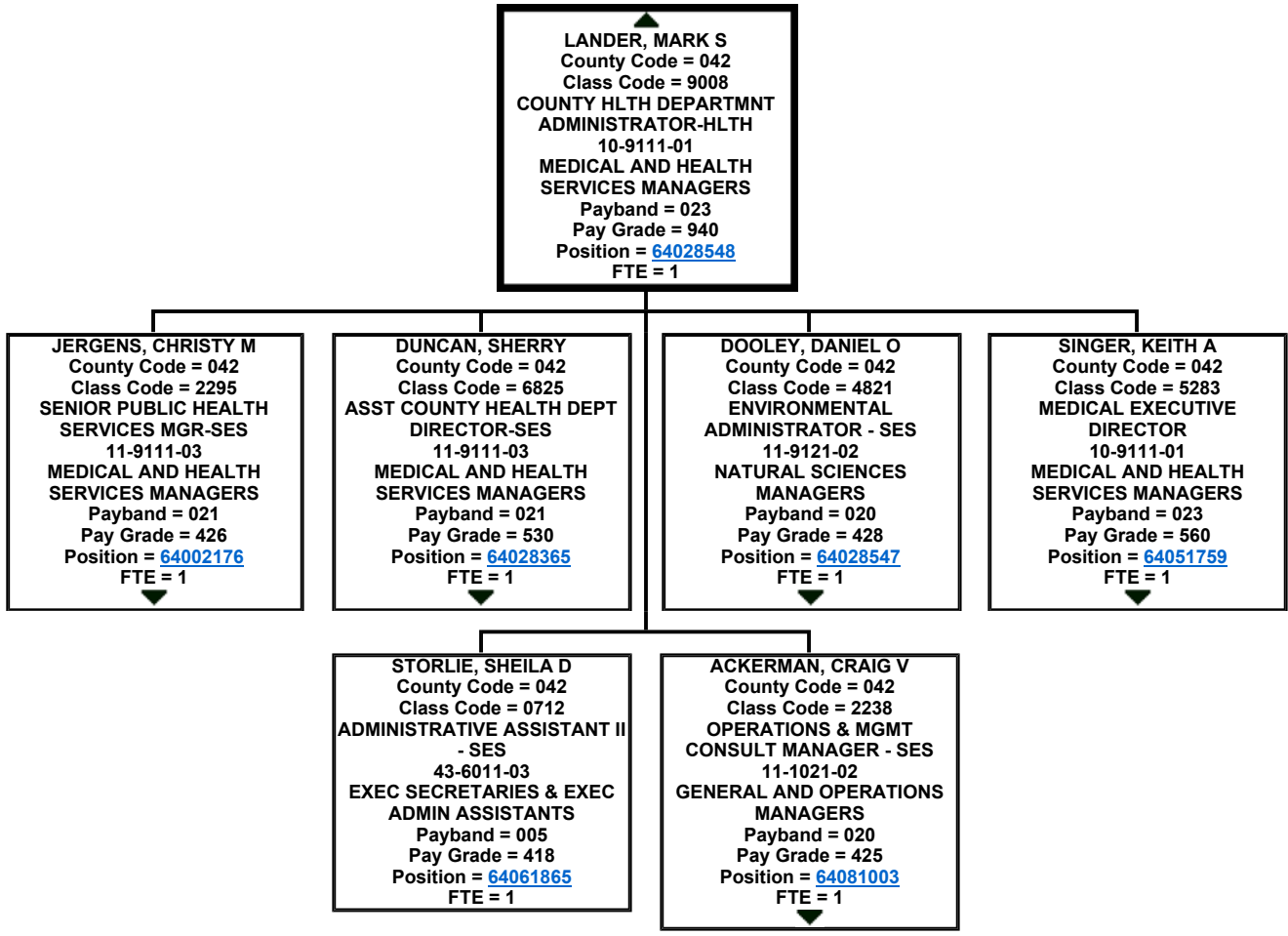
ROPER, JULIA N
County Code = 041
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64029861](#)
FTE = 1

Florida Department of Health

CHD 42 - Marion County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



VACANT - 043700
 County Code = 042
 Class Code = 3738
 PUBLIC INFORMATION
 SPECIALIST
 27-3031-02
 PUBLIC RELATIONS
 SPECIALISTS
 Payband = 006
 Pay Grade = 019
 Position = [64043700](#)
 FTE = 1

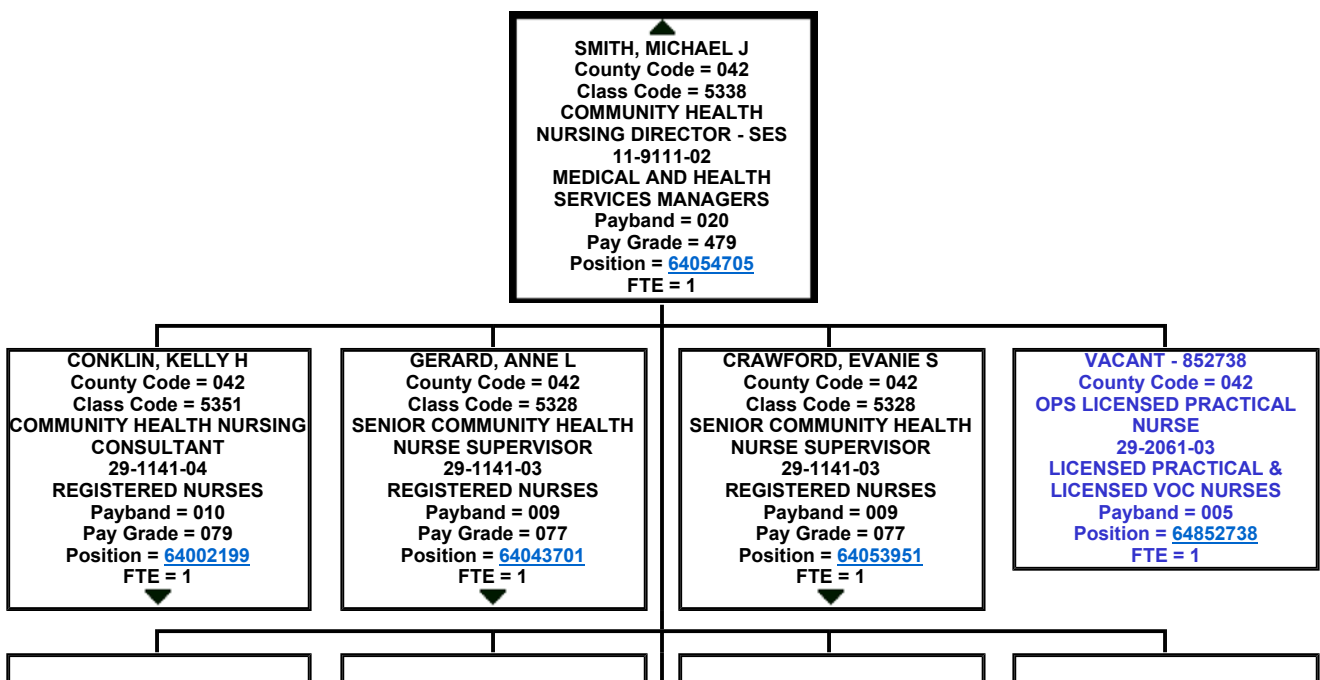
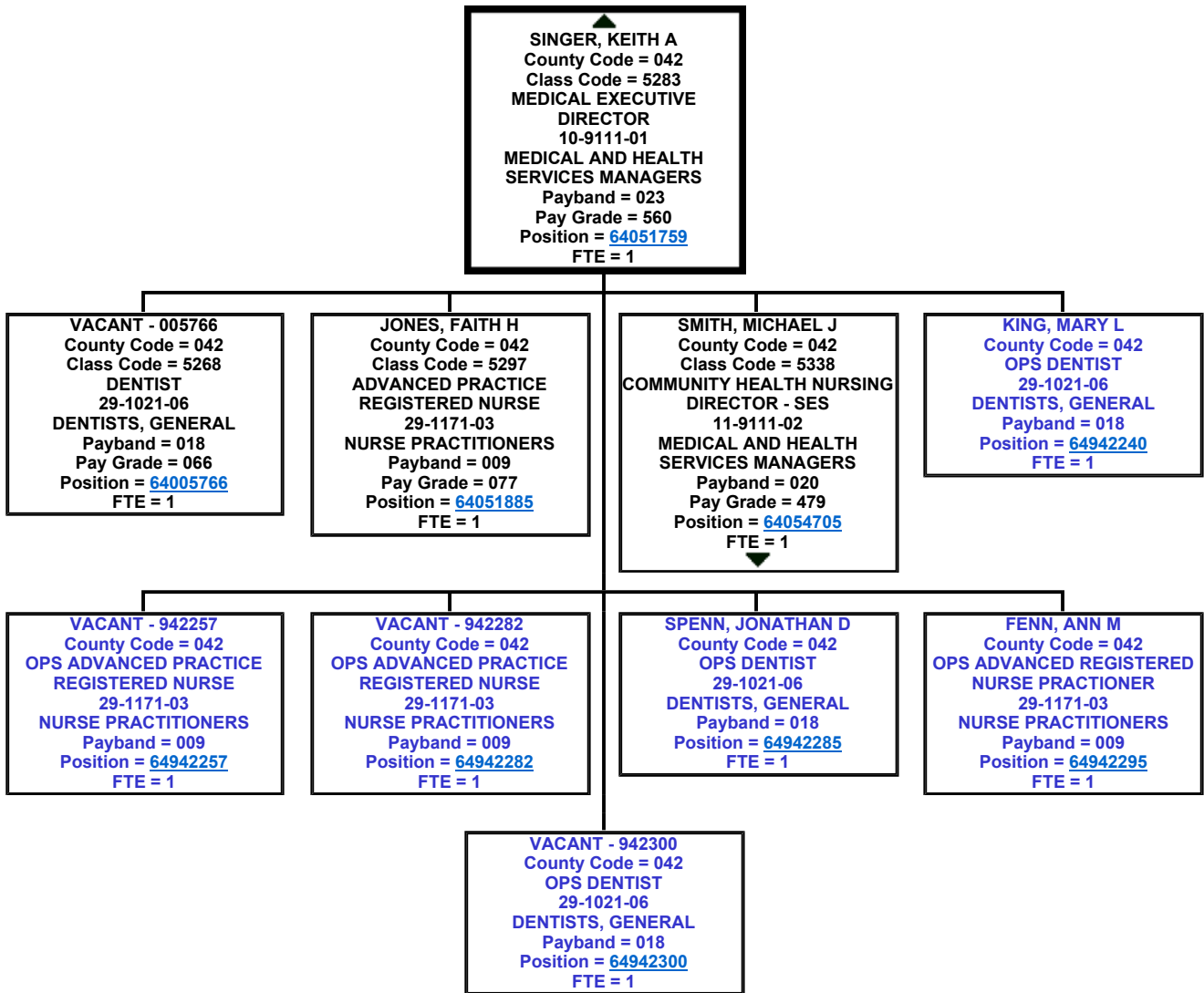
GILMER, MICHAEL W
 County Code = 042
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64054959](#)
 FTE = 1

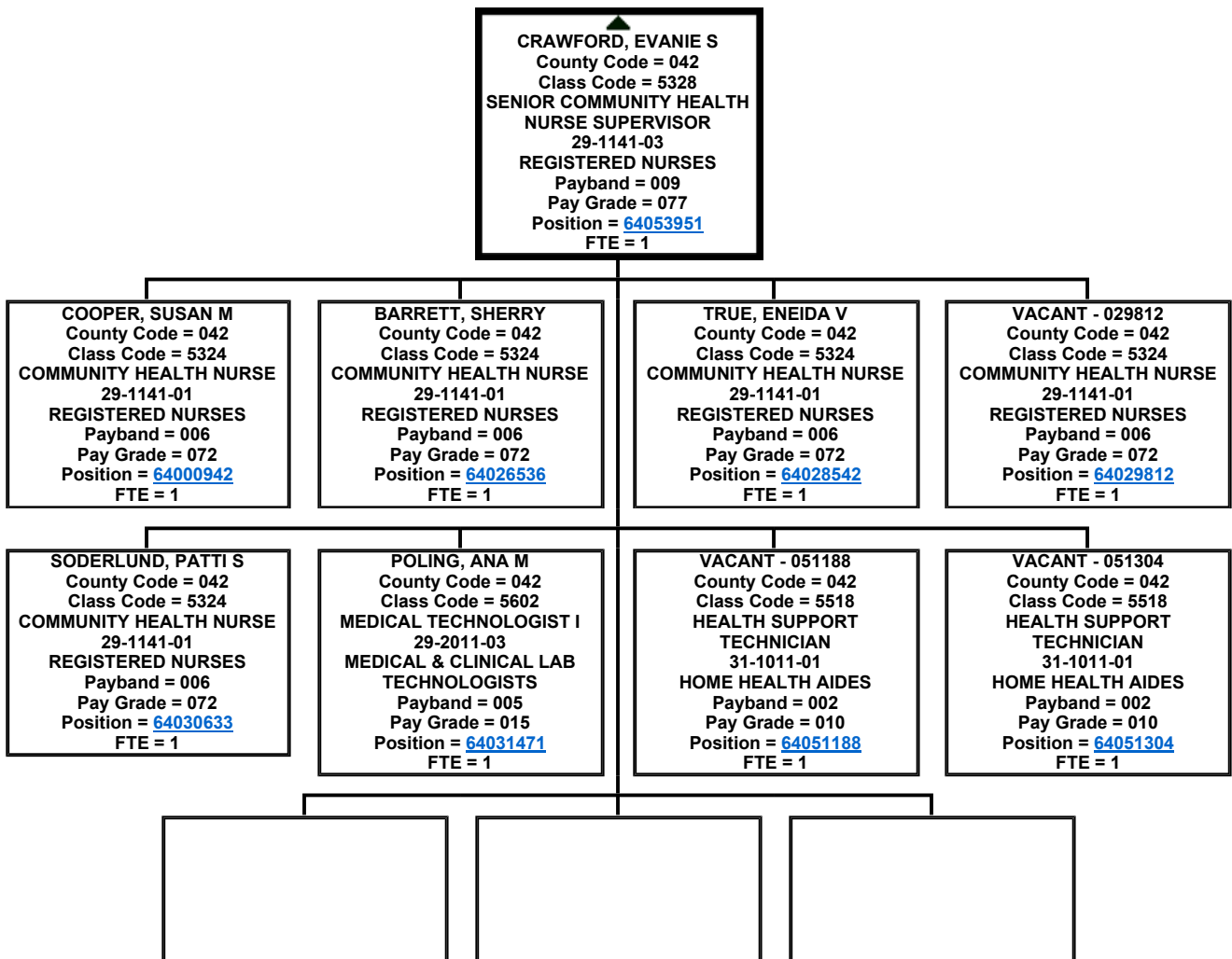
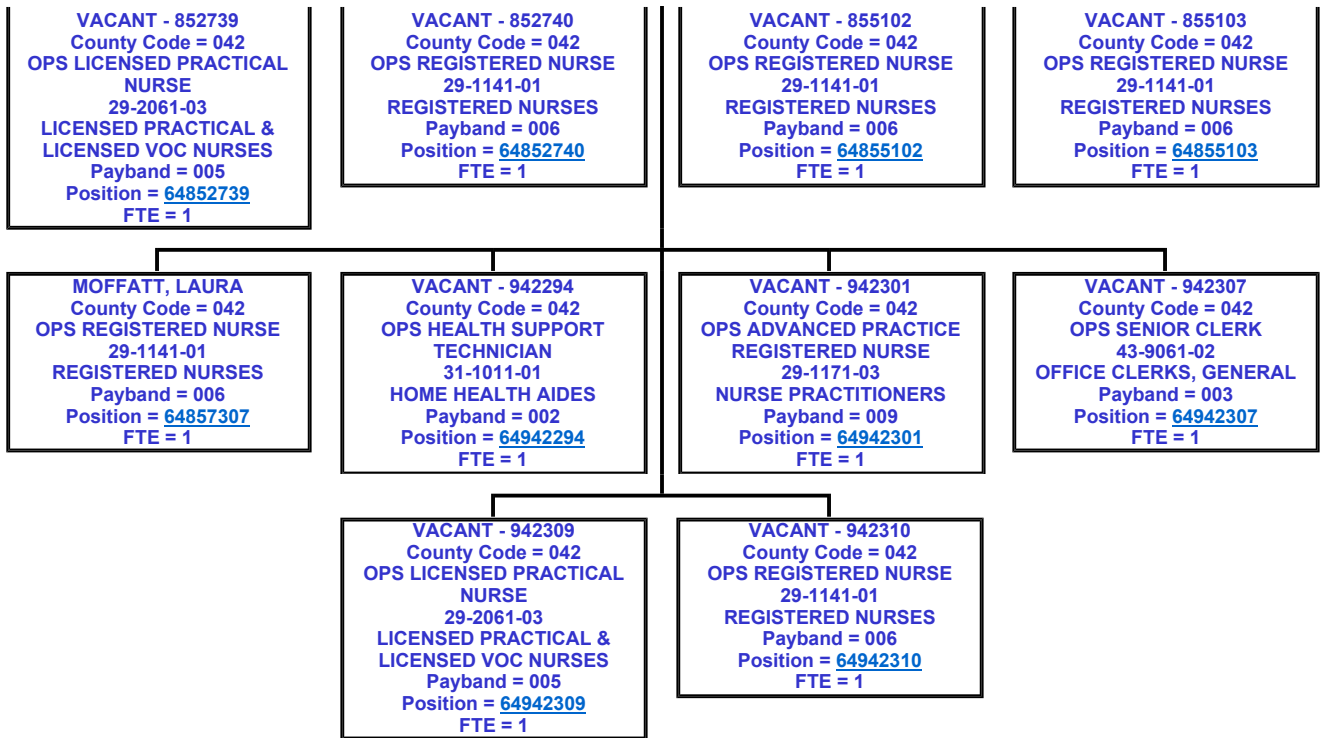
MING, RANDY S
 County Code = 042
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64081233](#)
 FTE = 1

SPIRKO, LANA A
 County Code = 042
 CLERK
 43-9061-01
 OFFICE CLERKS, GENERAL
 Payband = 001
 Position = [64942253](#)
 FTE = 1

VACANT - 942258
 County Code = 042
 OPS PLANNER I
 13-1111-02
 MANAGEMENT ANALYSTS
 Payband = 006
 Position = [64942258](#)
 FTE = 1

VACANT - 942274
 County Code = 042
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64942274](#)
 FTE = 1

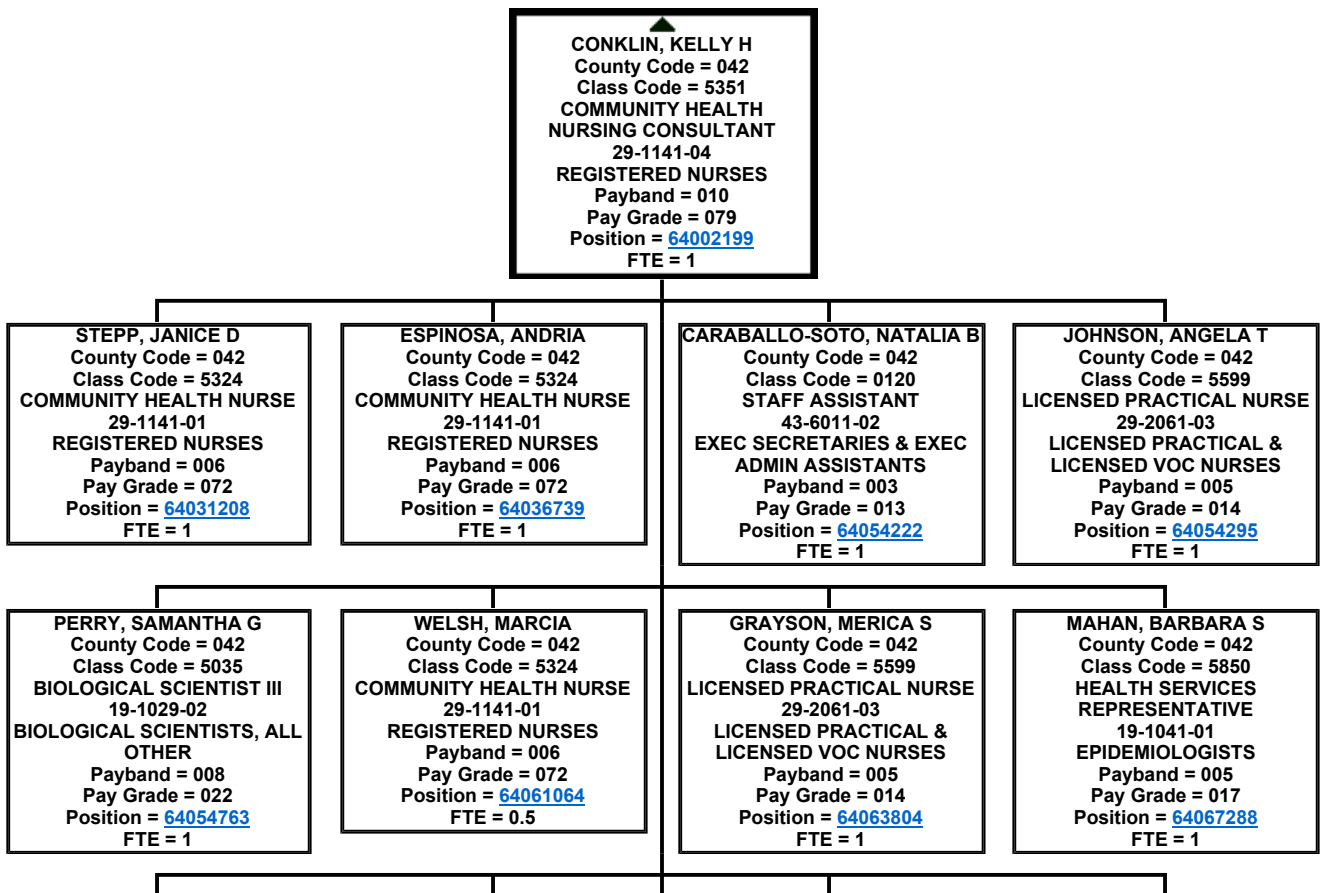
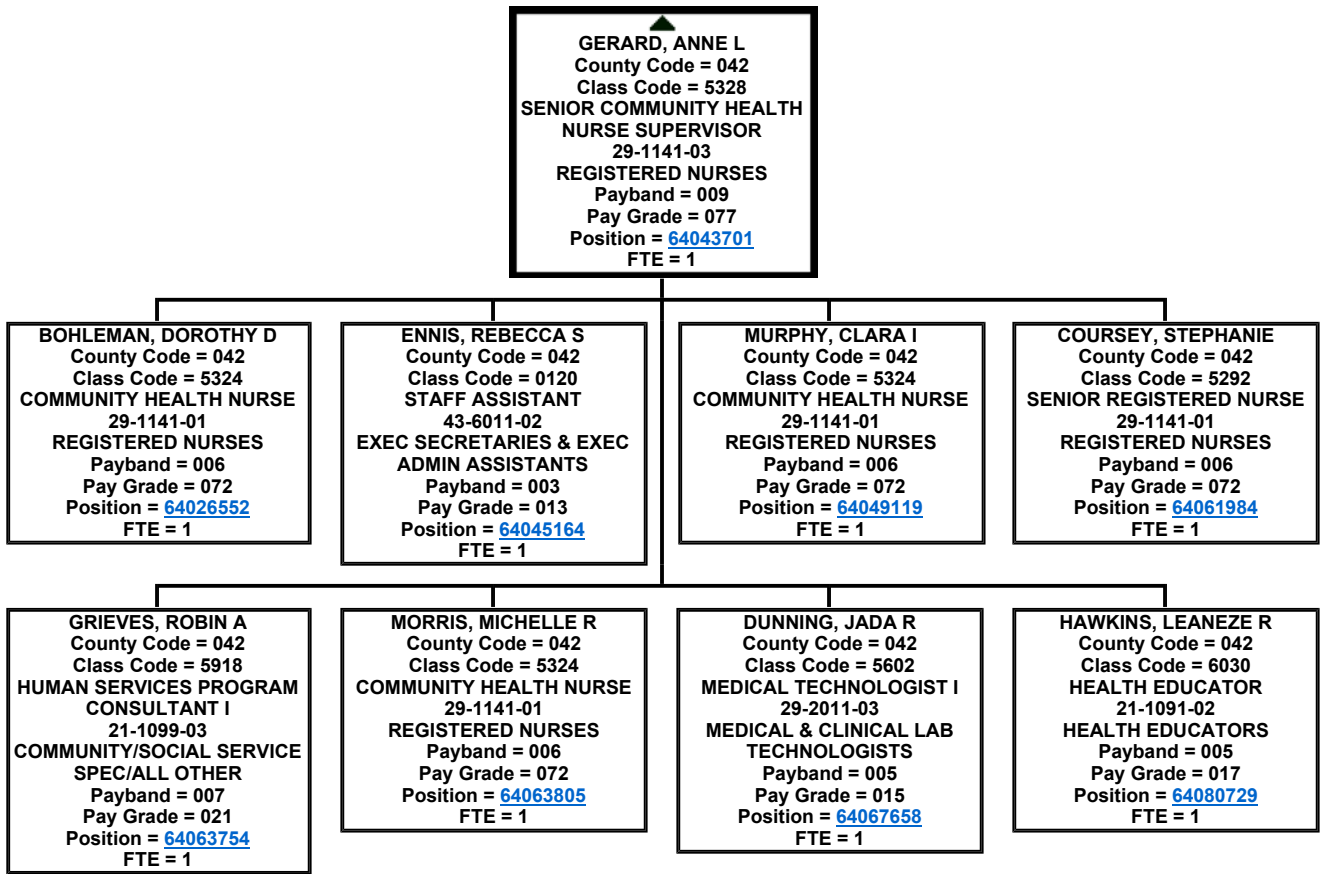




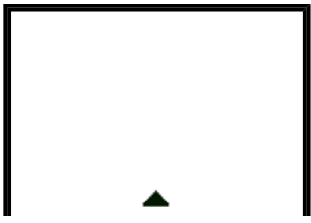
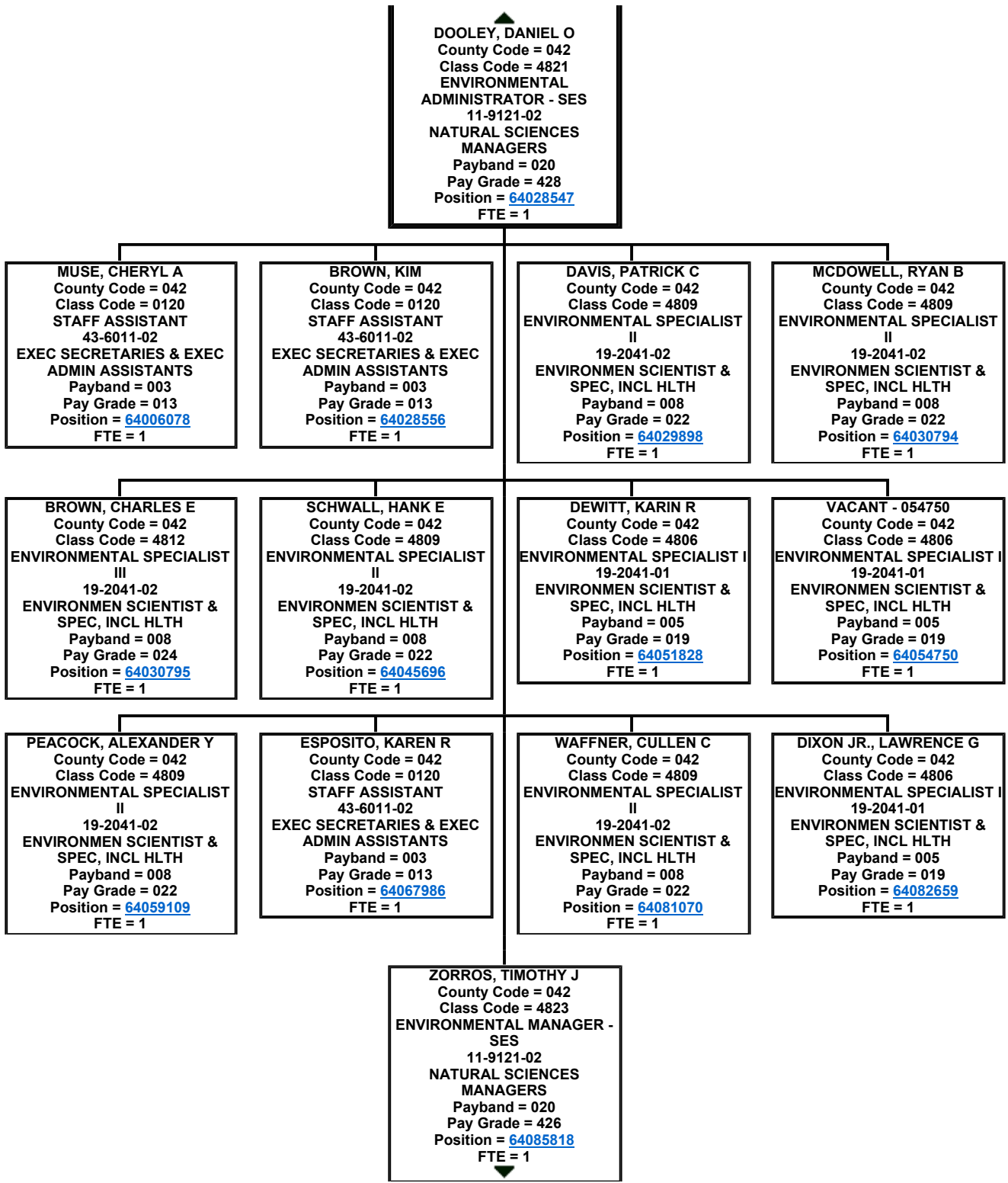
HARRIS, RACHEL Y
County Code = 042
Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64054458](#)
FTE = 1

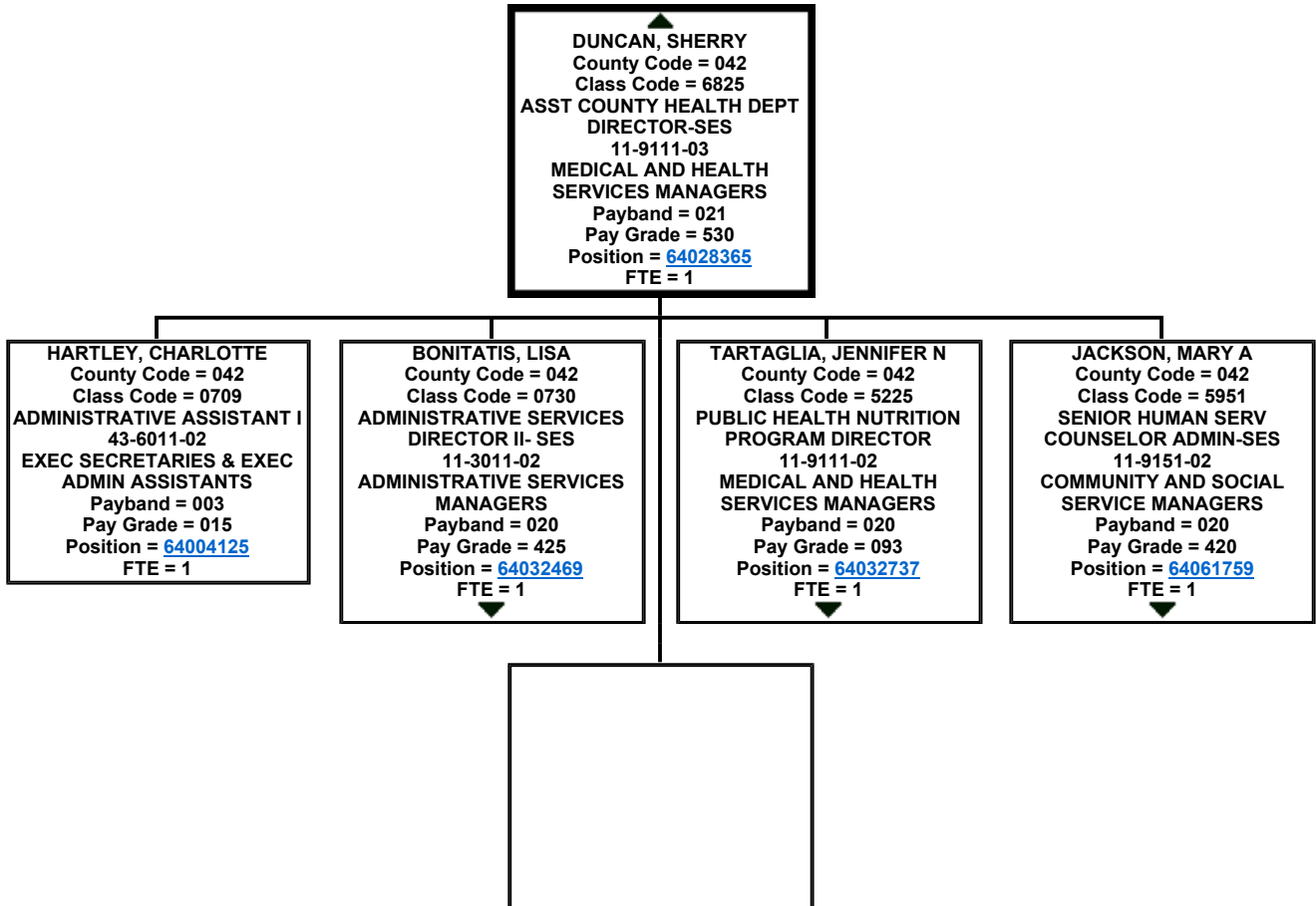
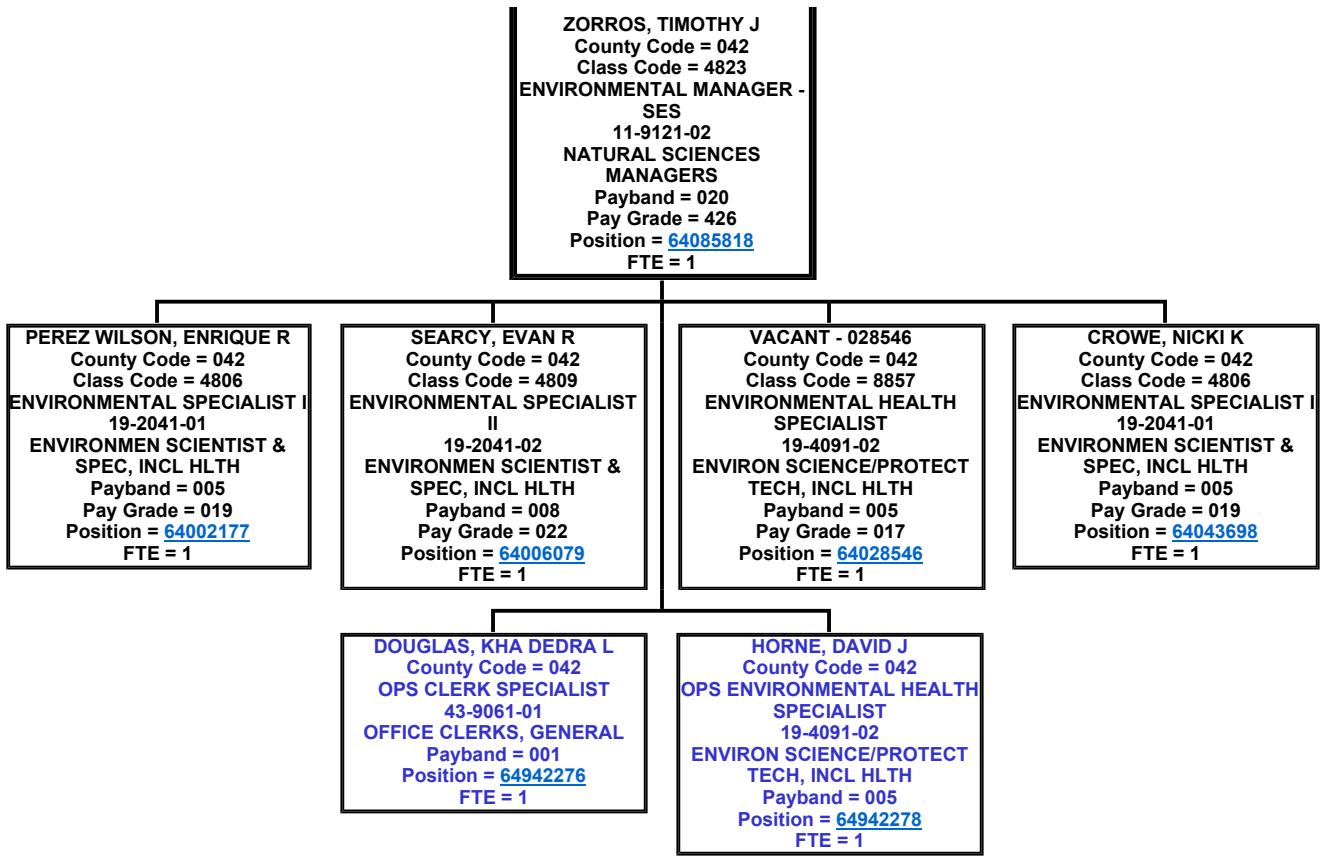
VACANT - 069390
County Code = 042
Class Code = 6030
HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 017
Position = [64069390](#)
FTE = 1

VIDRO, BLANCA I
County Code = 042
Class Code = 5505
HEALTH SUPPORT AIDE
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 006
Position = [64080392](#)
FTE = 1

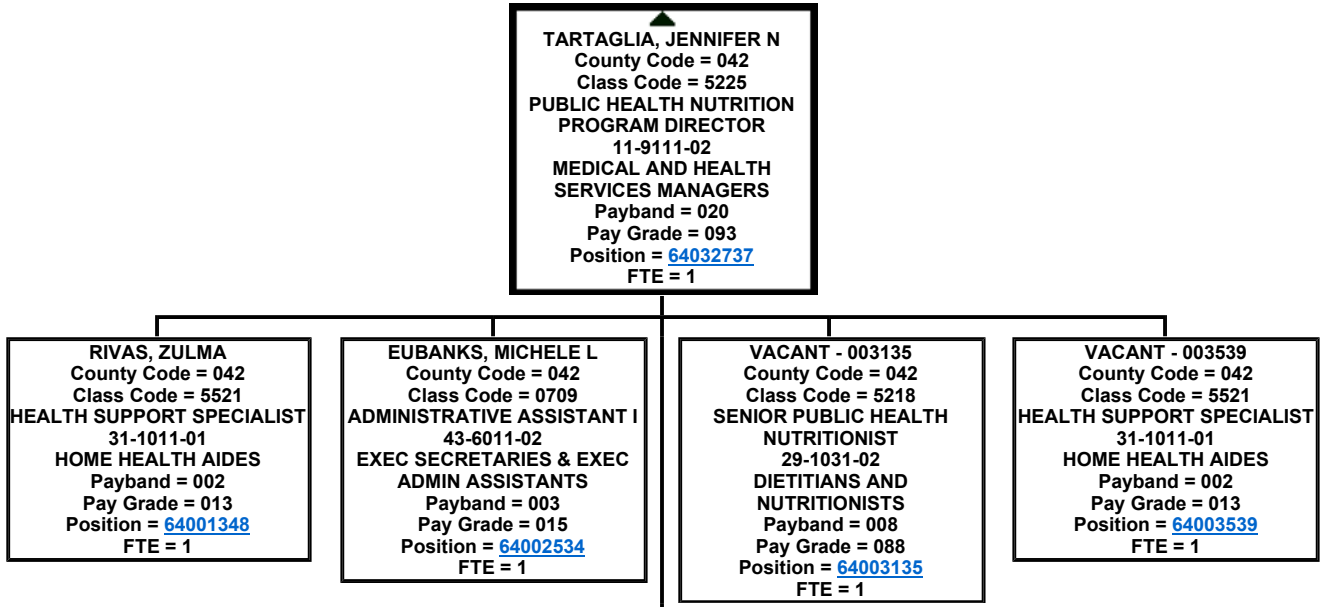
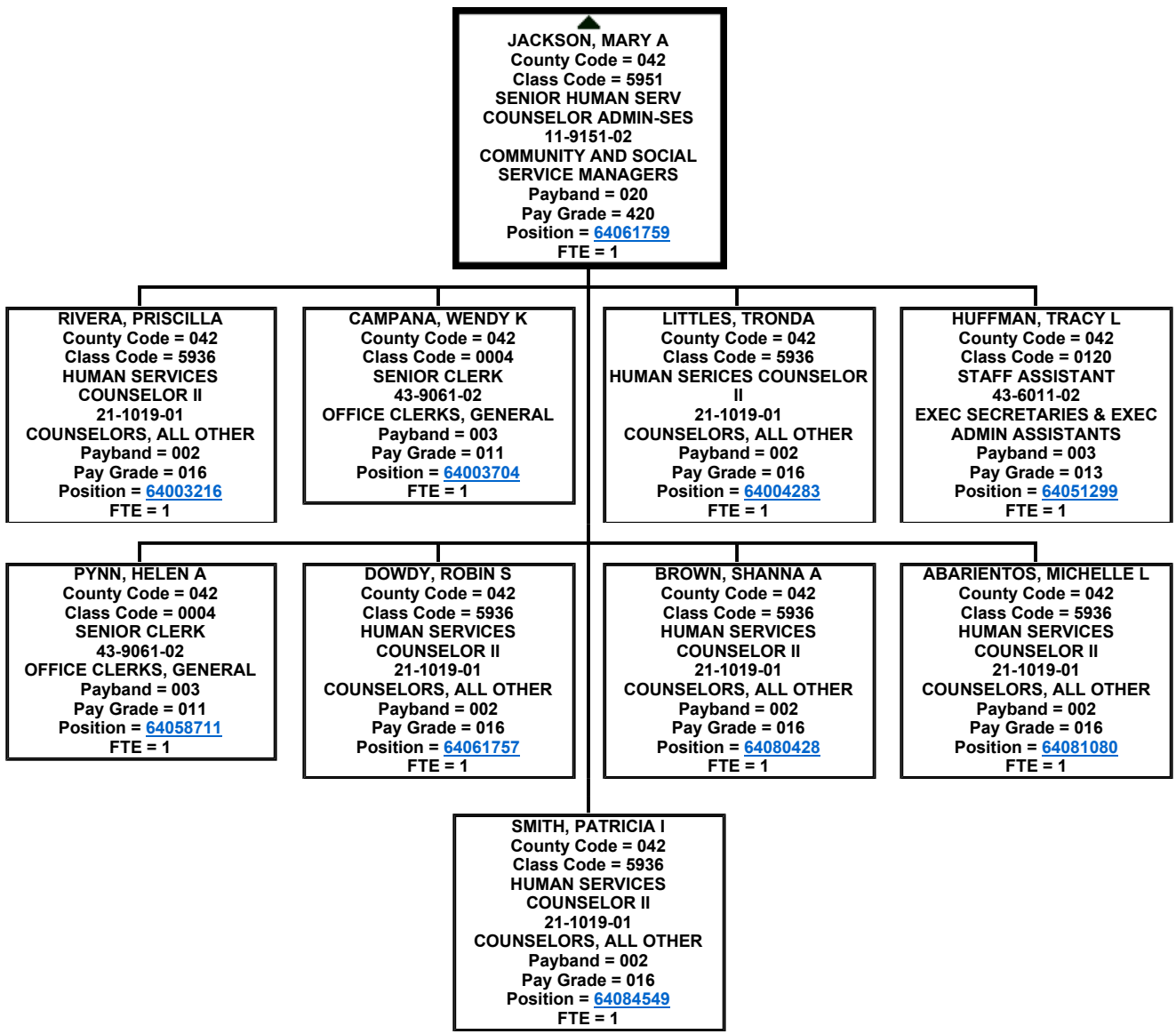


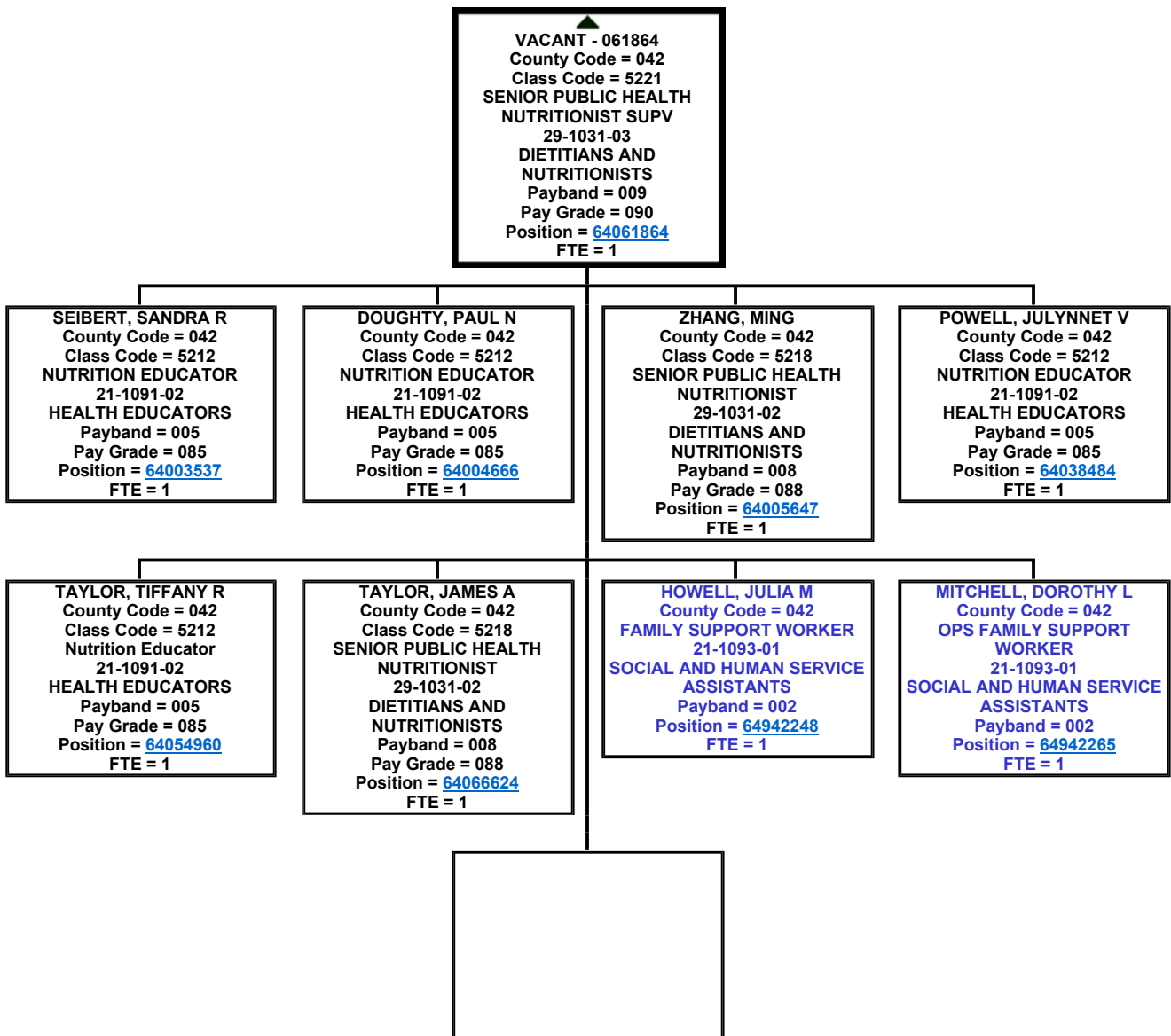
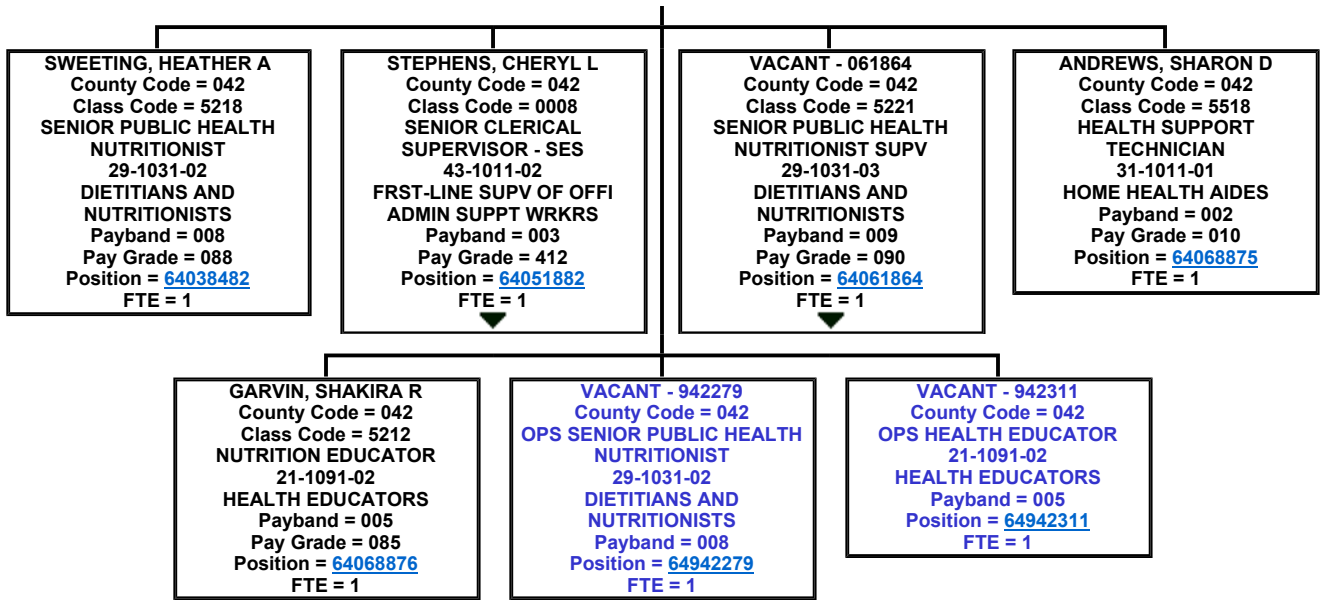




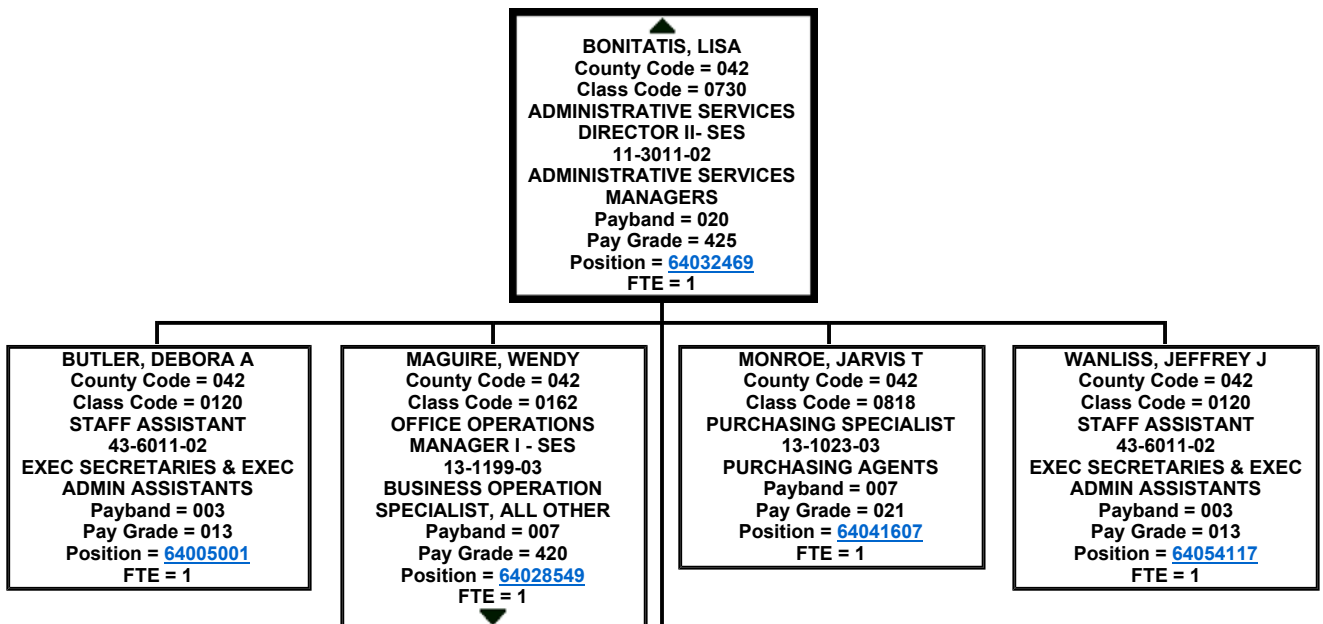
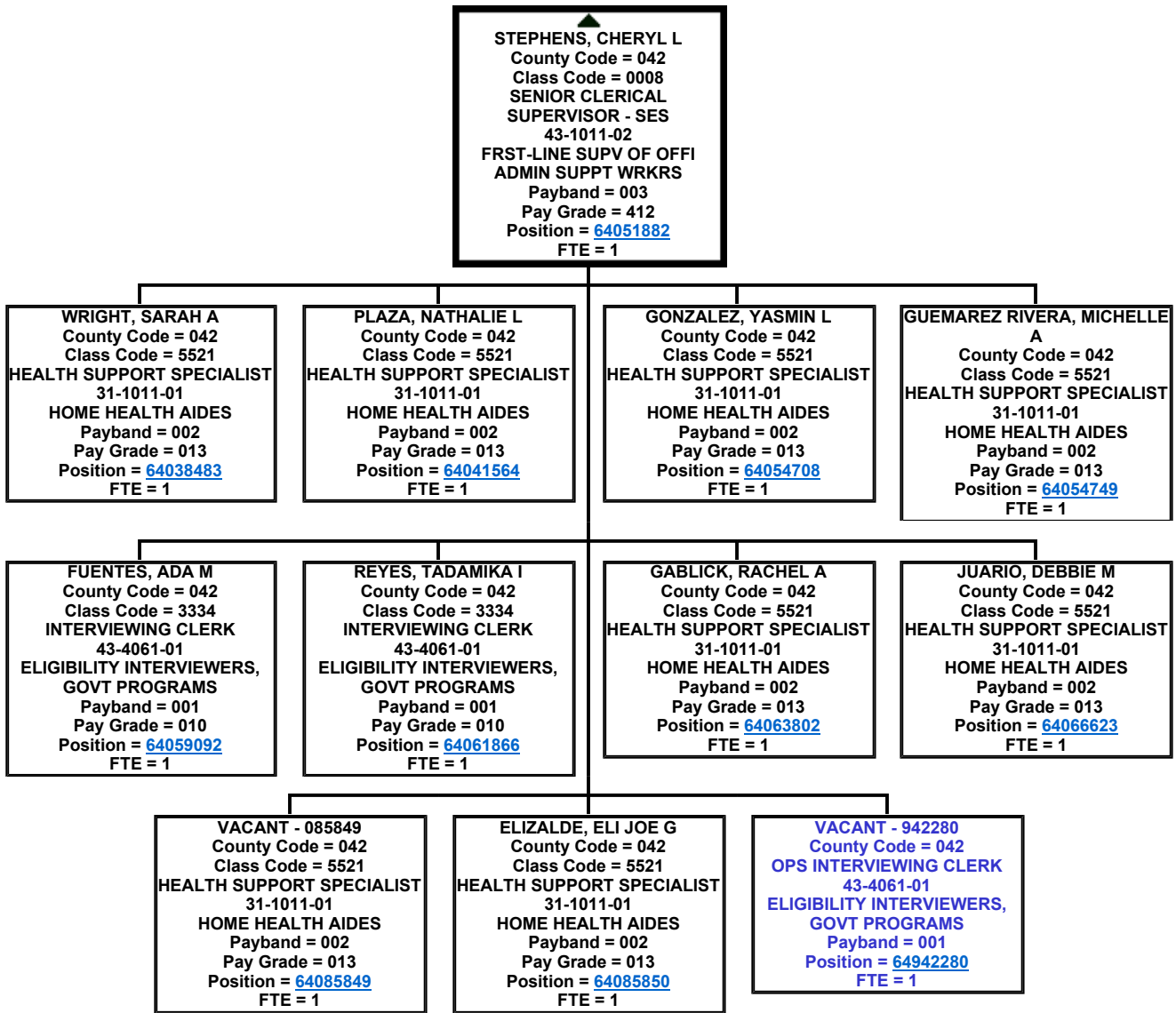


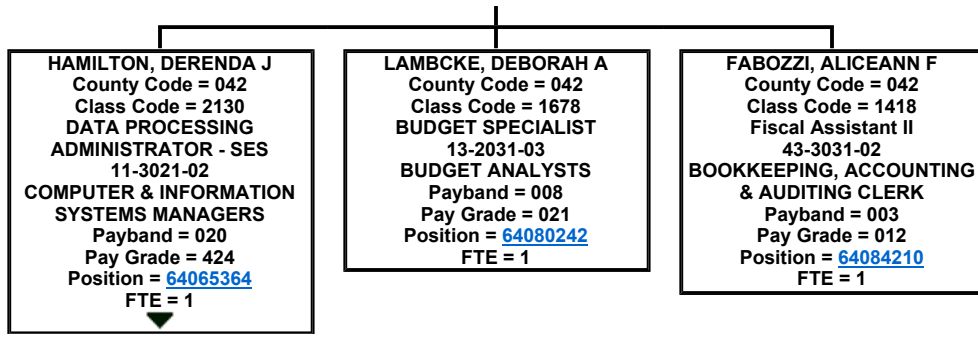
SANCHEZ, KAILEE S
County Code = 042
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 021
Position = [64067231](#)
FTE = 1

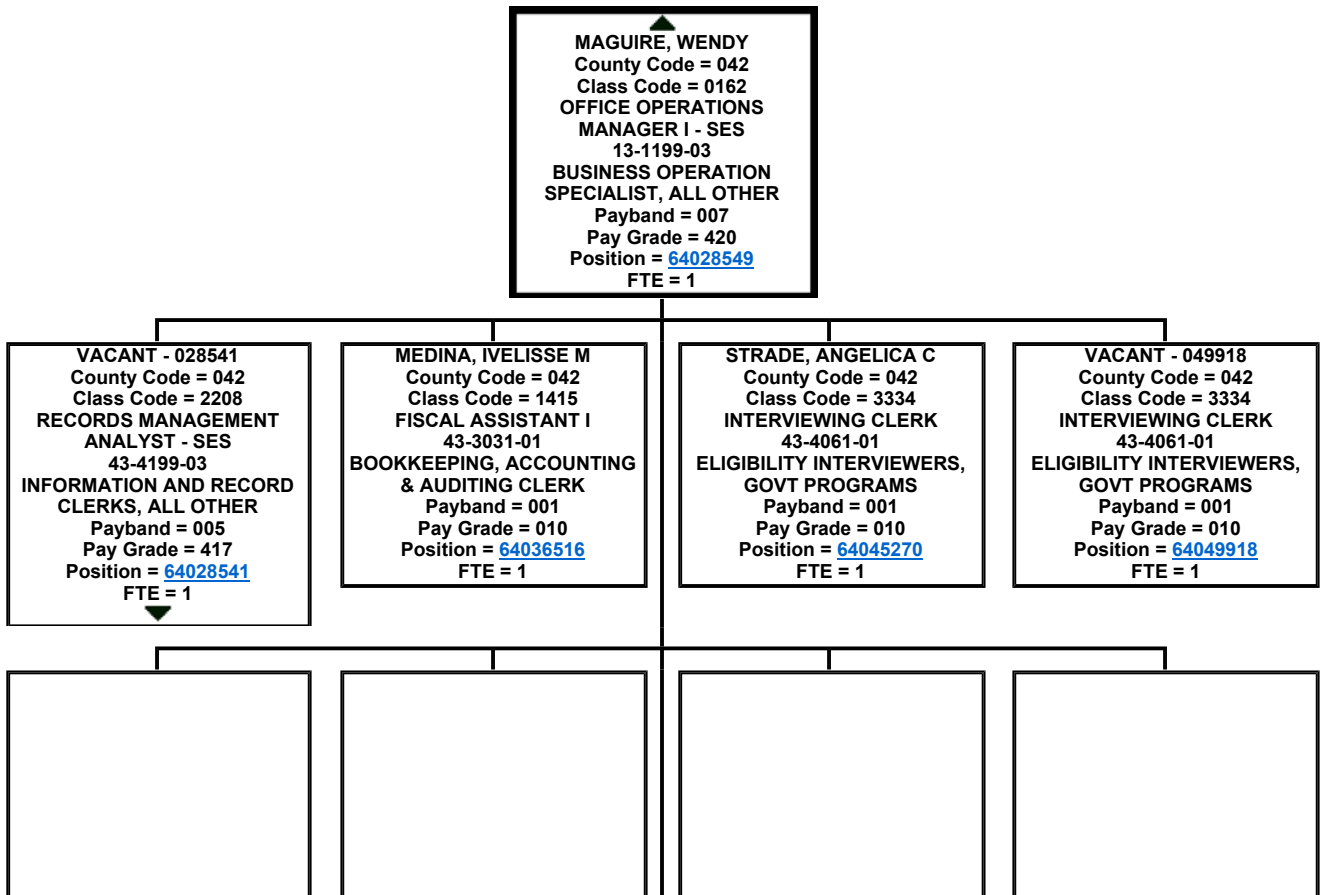
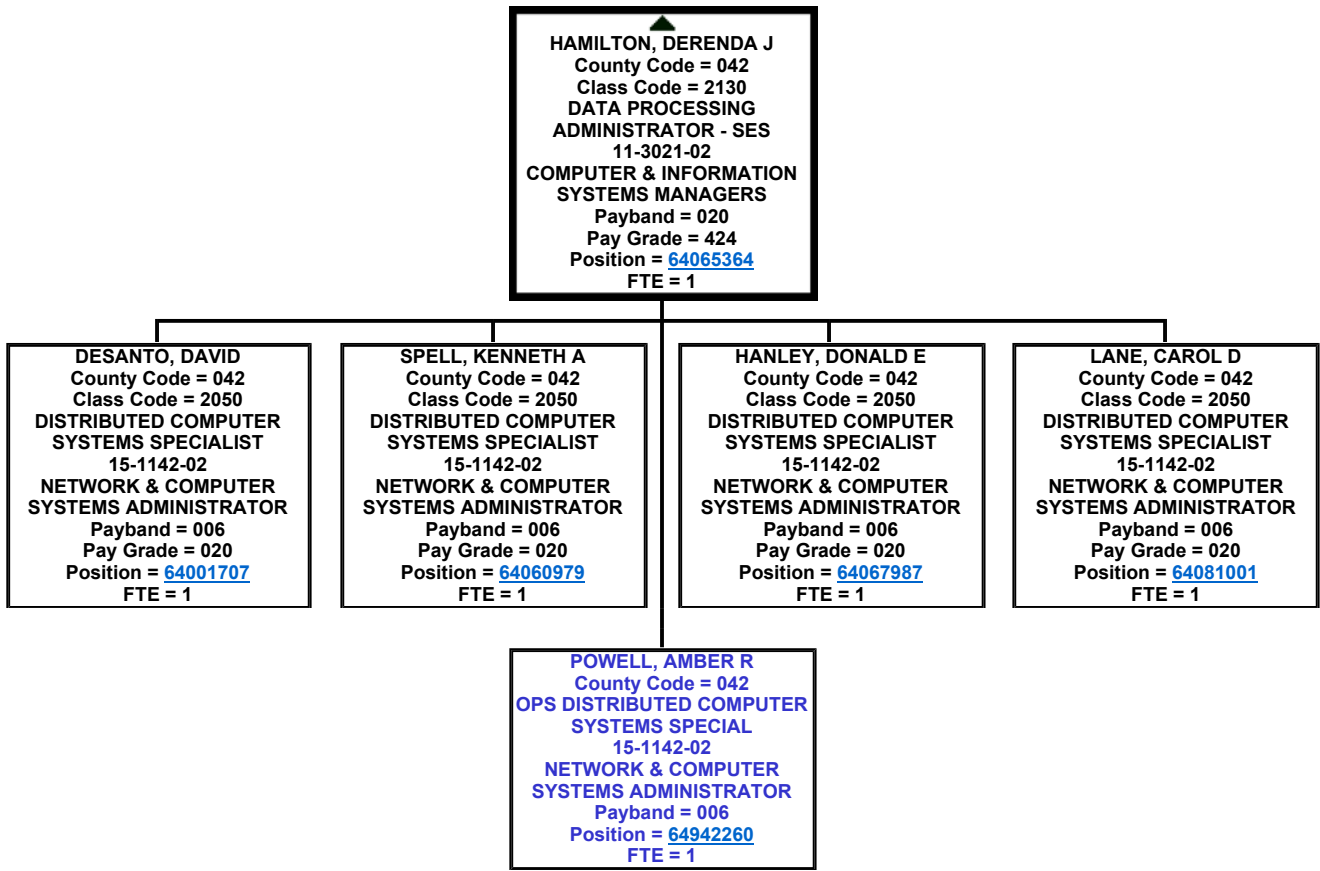




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21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
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Position = [64942266](#)
FTE = 1







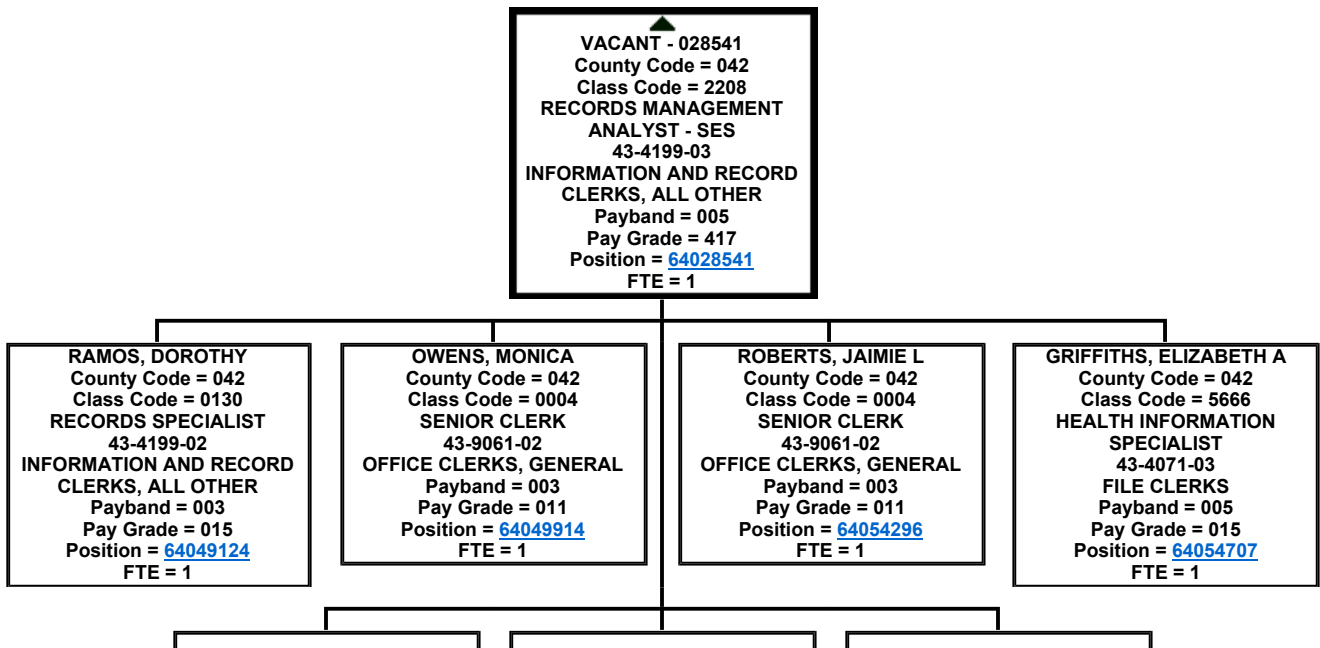
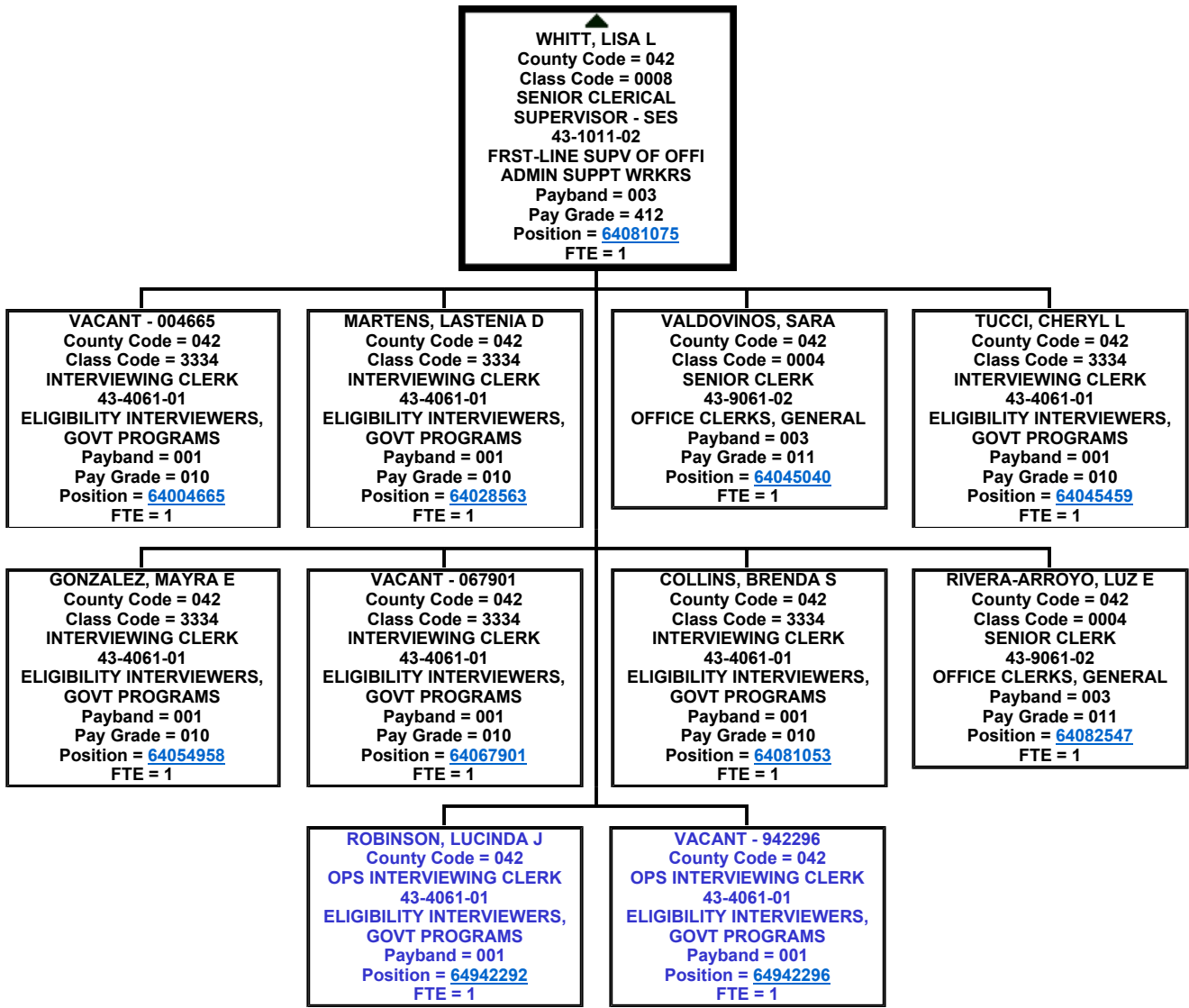
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County Code = 042
Class Code = 1415
FISCAL ASSISTANT I
43-3031-01
BOOKKEEPING, ACCOUNTING
& AUDITING CLERK
Payband = 001
Pay Grade = 010
Position = [64054783](#)
FTE = 1

TICHELAAR, STACEY A
County Code = 042
Class Code = 1418
FISCAL ASSISTANT II
43-3031-02
BOOKKEEPING, ACCOUNTING
& AUDITING CLERK
Payband = 003
Pay Grade = 012
Position = [64063626](#)
FTE = 1

WHITT, LISA L
County Code = 042
Class Code = 0008
SENIOR CLERICAL
SUPERVISOR - SES
43-1011-02
FRST-LINE SUPV OF OFFI
ADMIN SUPPT WRKRS
Payband = 003
Pay Grade = 412
Position = [64081075](#)
FTE = 1

ELLGEN, NATHANIAL R
County Code = 042
Class Code = 1418
FISCAL ASSISTANT II
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BOOKKEEPING, ACCOUNTING
& AUDITING CLERK
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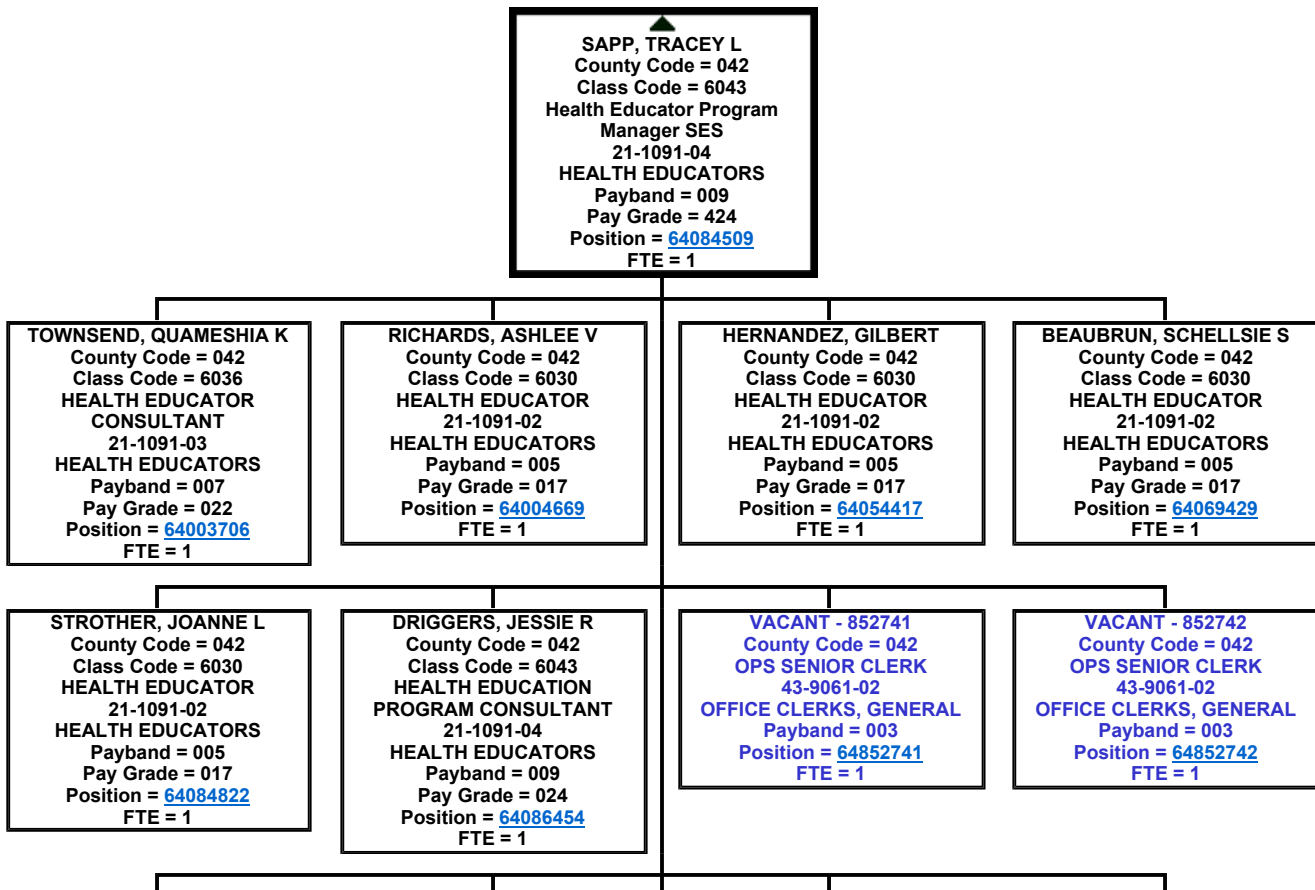
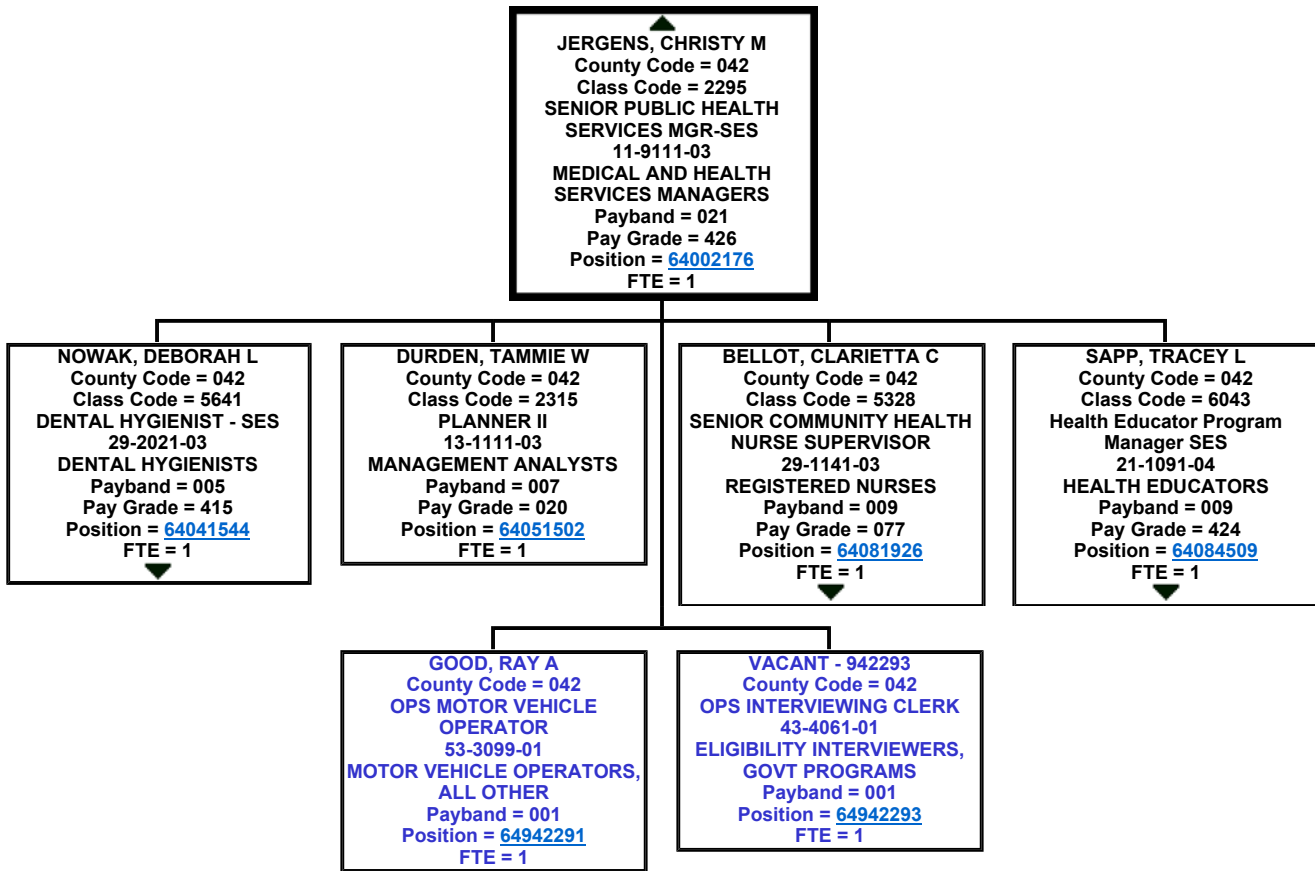
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Position = [64942288](#)
FTE = 1

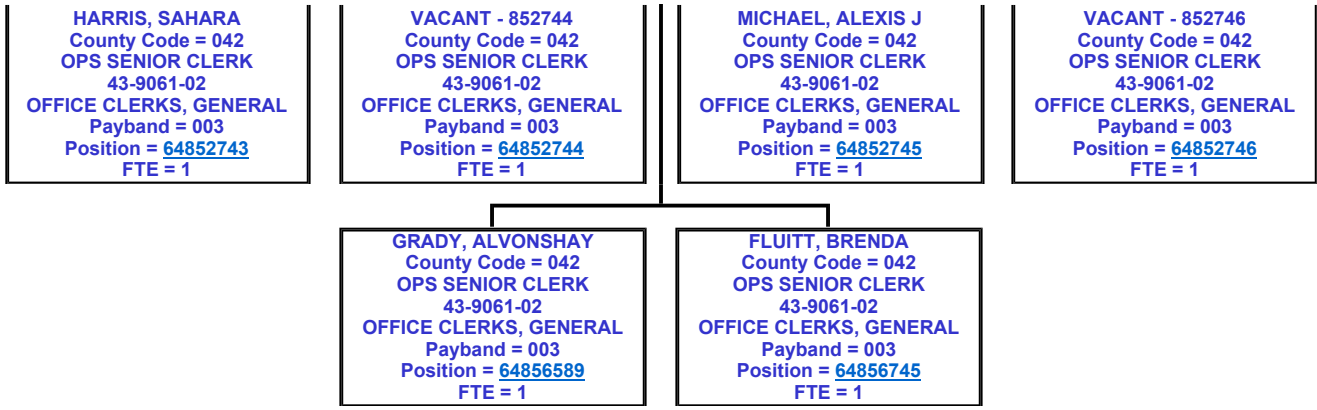


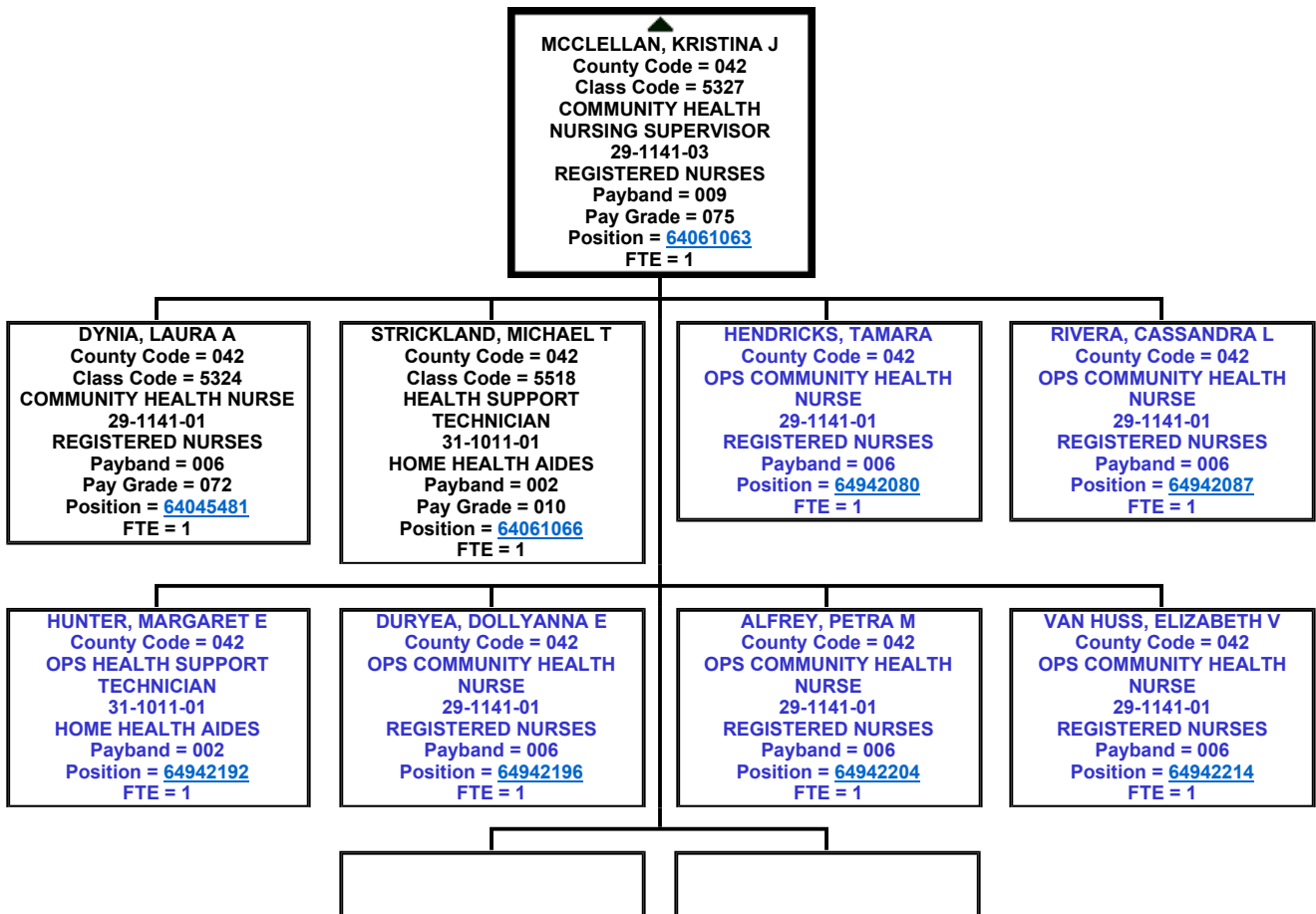
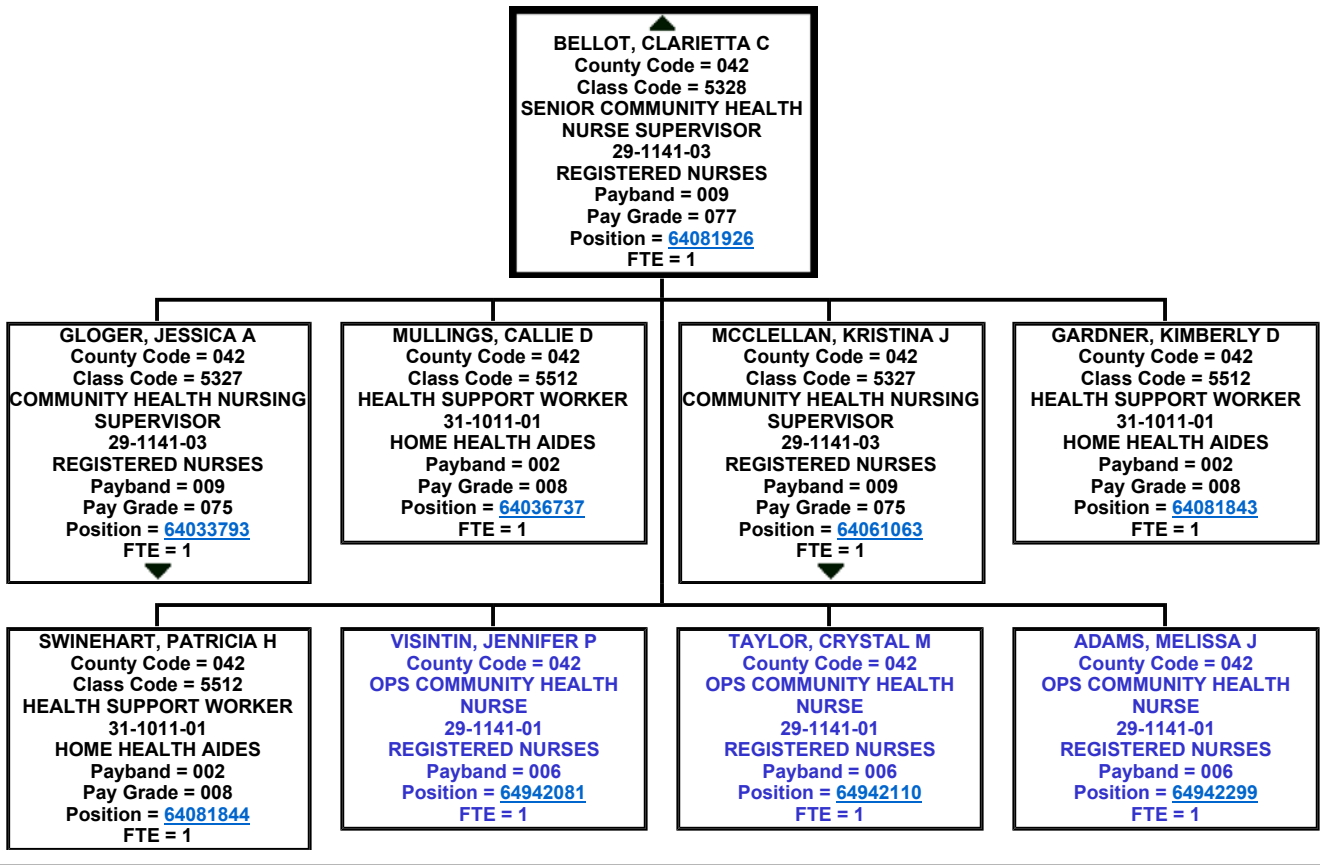
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HEALTH INFORMATION
SPECIALIST
43-4071-03
FILE CLERKS
Payband = 005
Pay Grade = 015
Position = [64058692](#)
FTE = 1

LEWIS, JENNIFER A
County Code = 042
Class Code = 5666
HEALTH INFORMATION
SPECIALIST
43-4071-03
FILE CLERKS
Payband = 005
Pay Grade = 015
Position = [64058746](#)
FTE = 1

VACANT - 069291
County Code = 042
Class Code = 0004
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43-9061-02
OFFICE CLERKS, GENERAL
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Pay Grade = 011
Position = [64069291](#)
FTE = 1

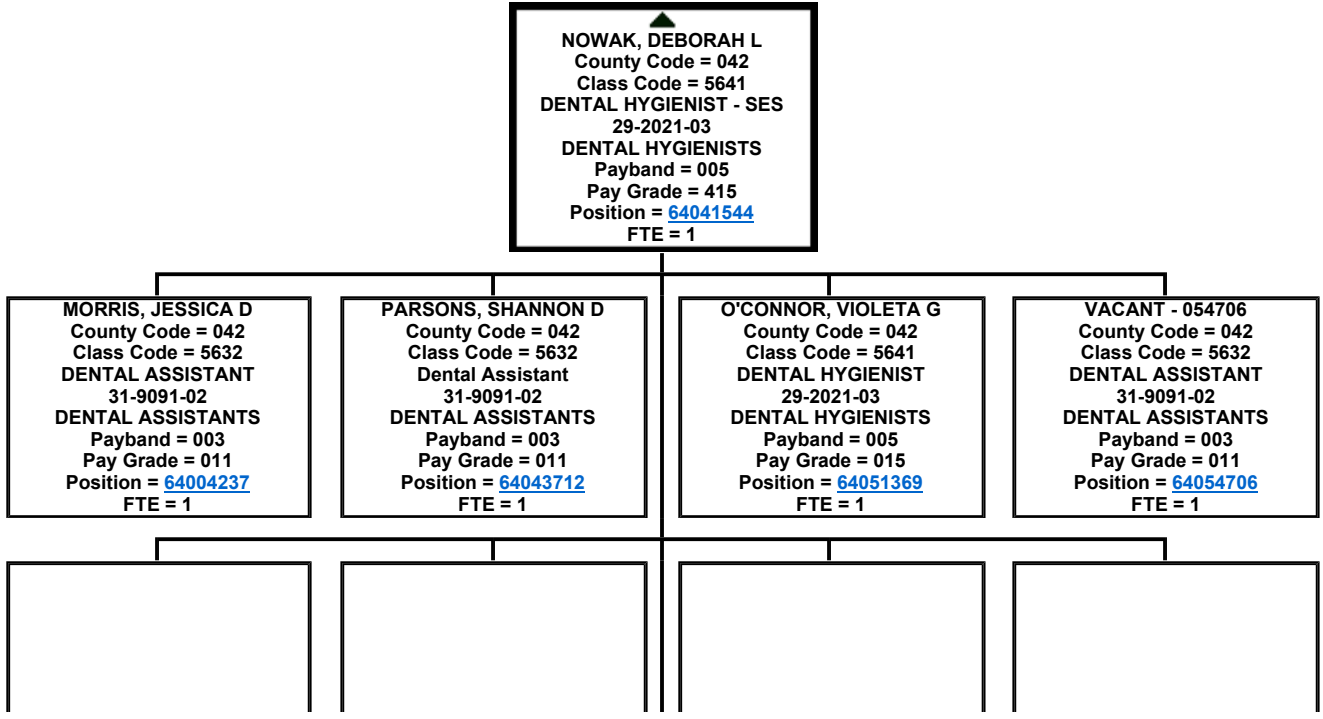
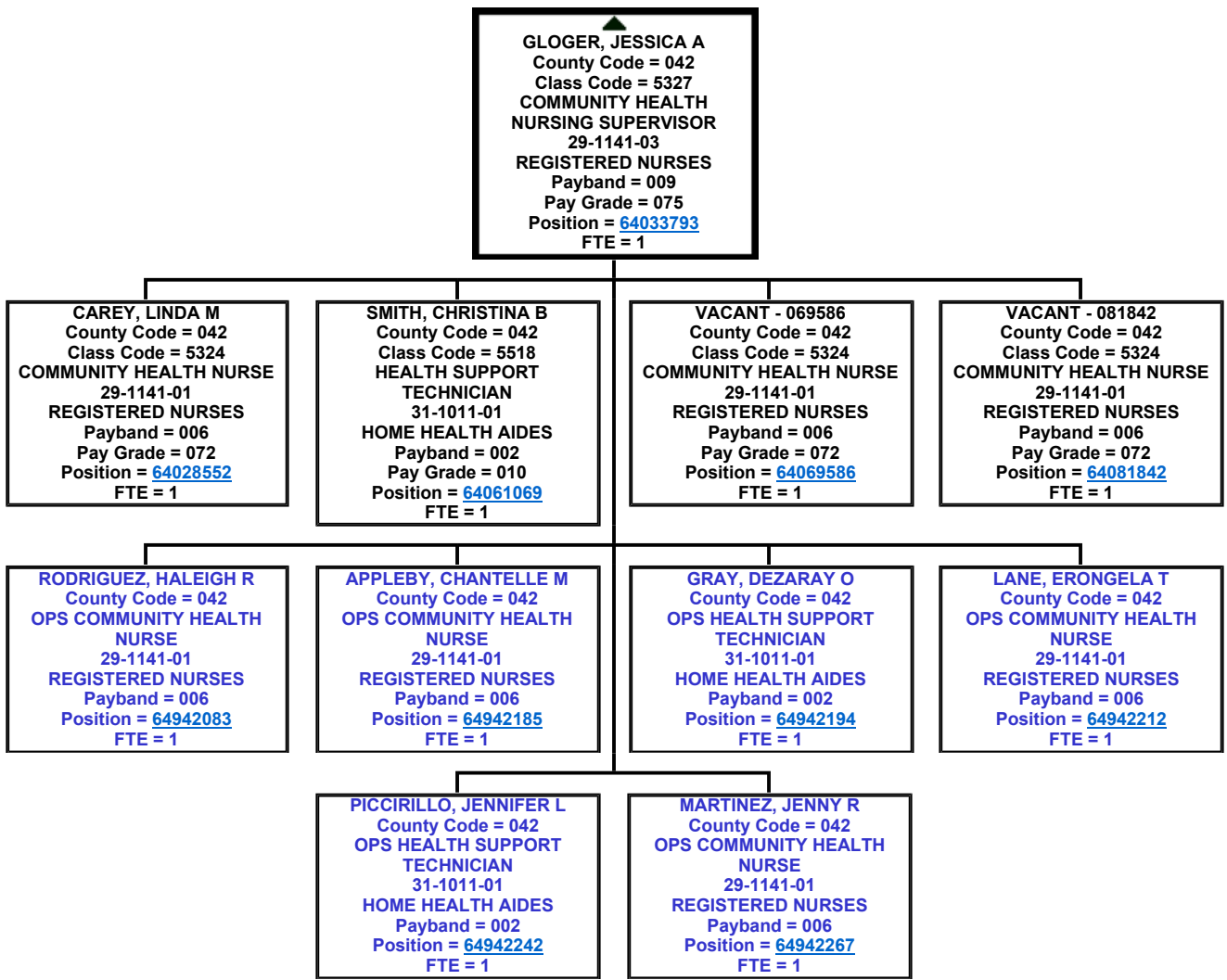






FRANKLIN, EVA
County Code = 042
COMMUNITY HEALTH NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64942226](#)
FTE = 1

STEPINSKY, LESLIE C
County Code = 042
OPS COMMUNITY HEALTH
NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64942268](#)
FTE = 1



VACANT - 063892
County Code = 042
Class Code = 5632
DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Pay Grade = 011
Position = [64063892](#)
FTE = 1

TELFORD PONS, AMALIA L
County Code = 042
Class Code = 5641
DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Pay Grade = 015
Position = [64082025](#)
FTE = 1

COOMER, JULIE M
County Code = 042
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64942277](#)
FTE = 1

VACANT - 942283
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OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64942283](#)
FTE = 1

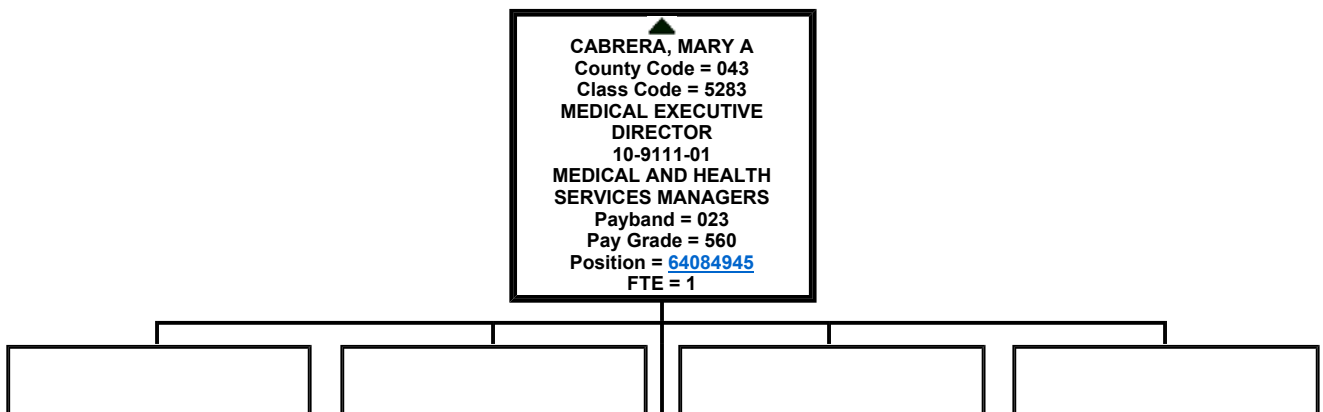
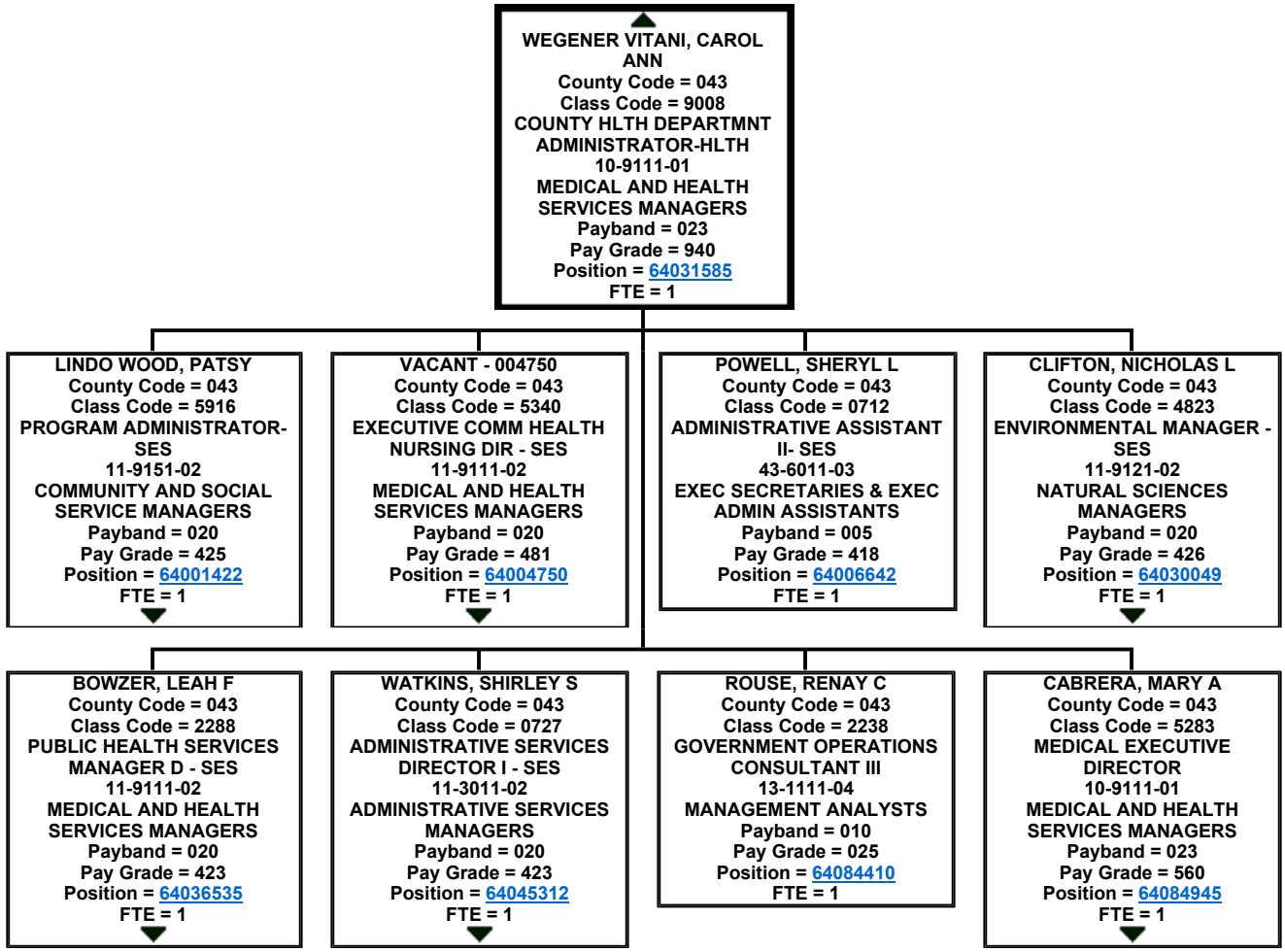
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OPS DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
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Position = [64942287](#)
FTE = 1

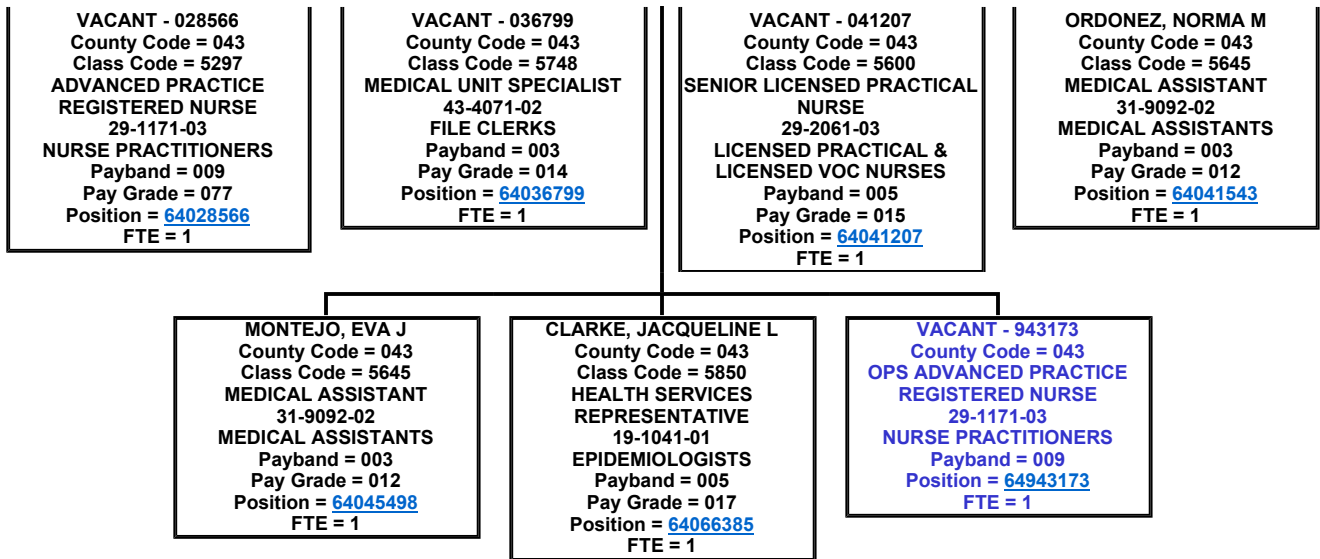
Florida Department of Health

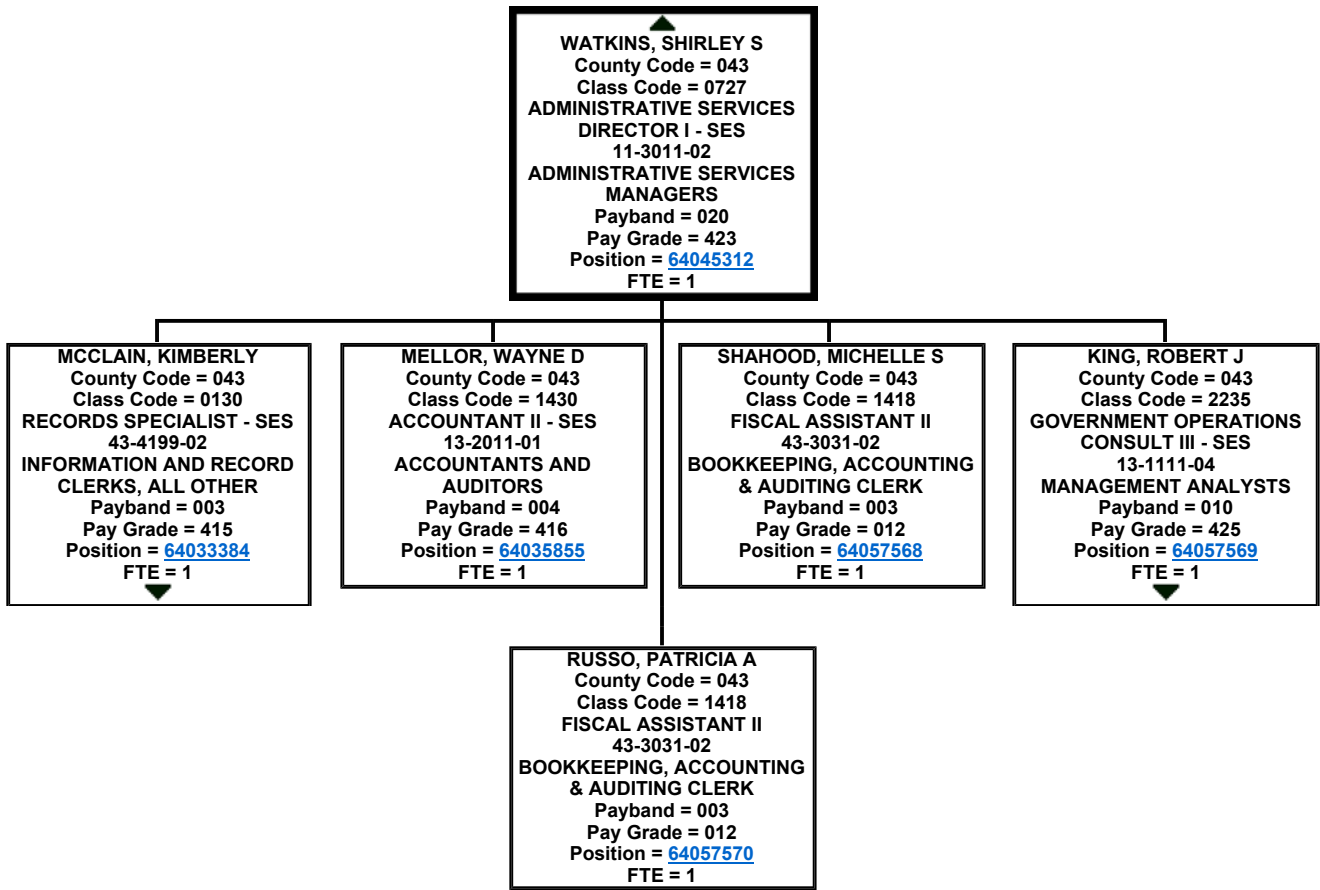
CHD 43 - Martin County Health Department

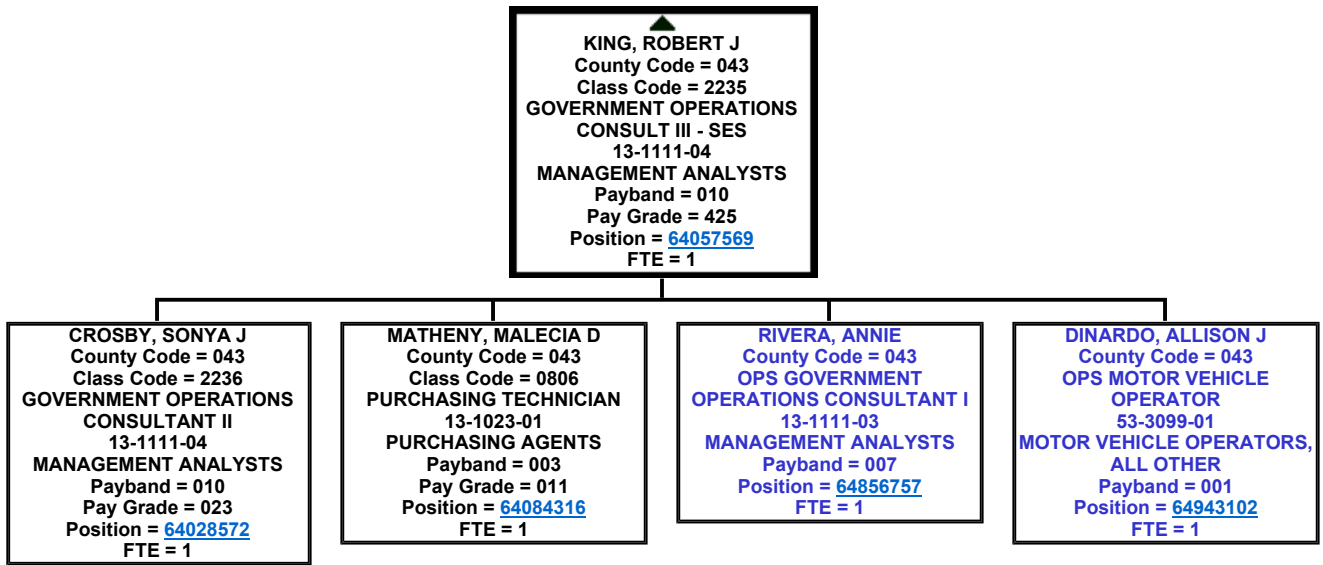
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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



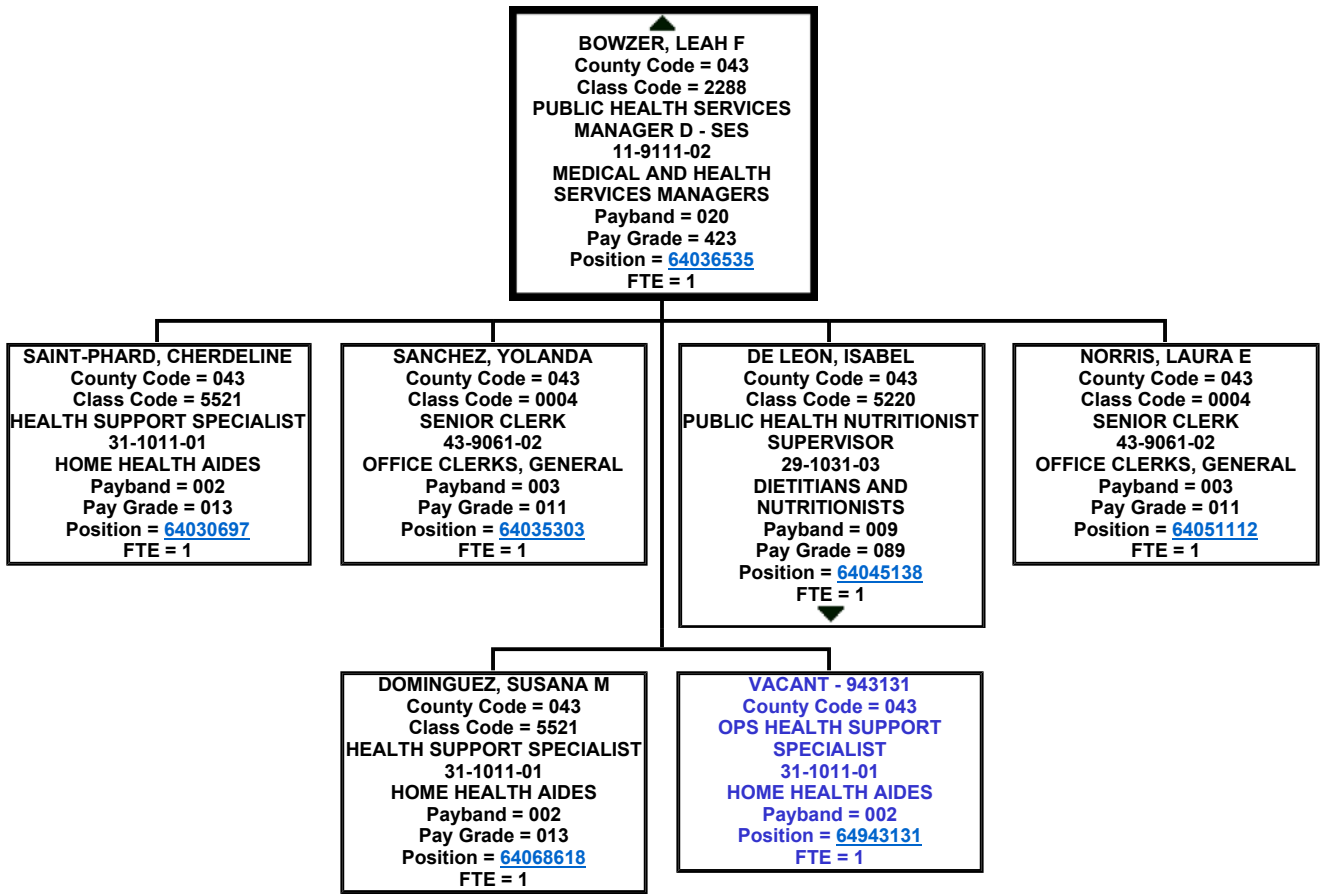


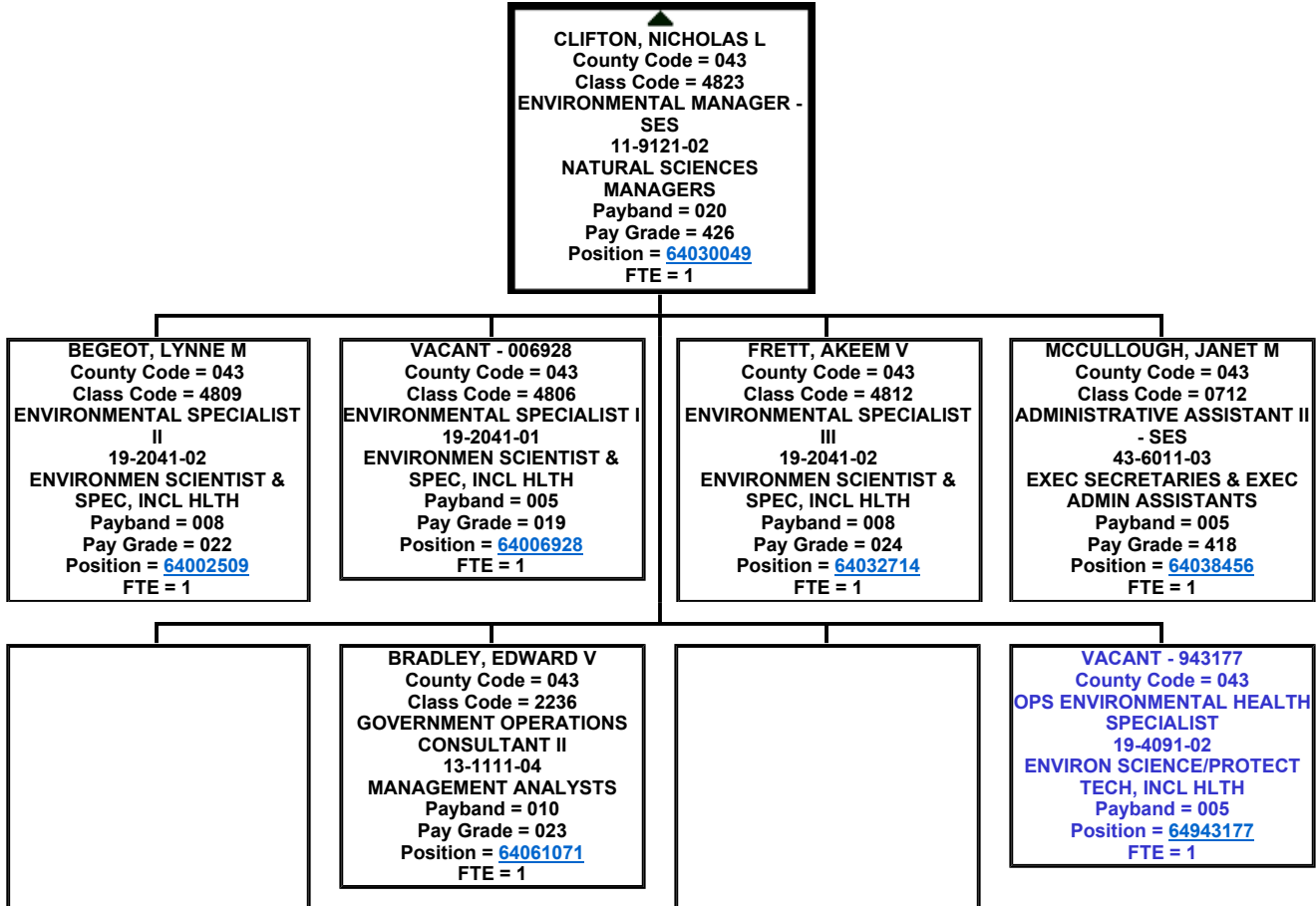
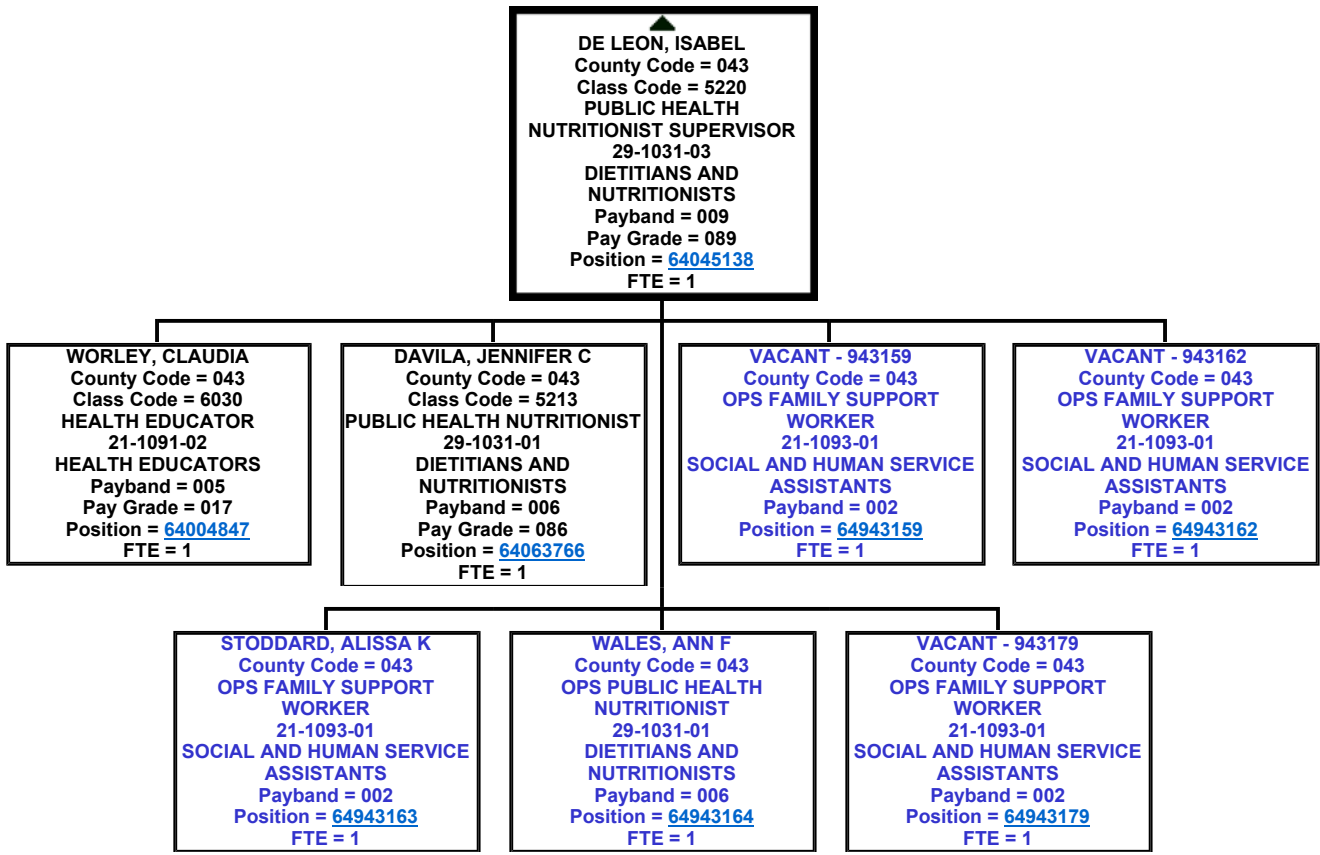




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MCCLAIN, KIMBERLY
County Code = 043
Class Code = 0130
RECORDS SPECIALIST - SES
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 415
Position = [64033384](#)
FTE = 1

ECKEL, LORI A
County Code = 043
Class Code = 0004
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43-9061-02
OFFICE CLERKS, GENERAL
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Pay Grade = 011
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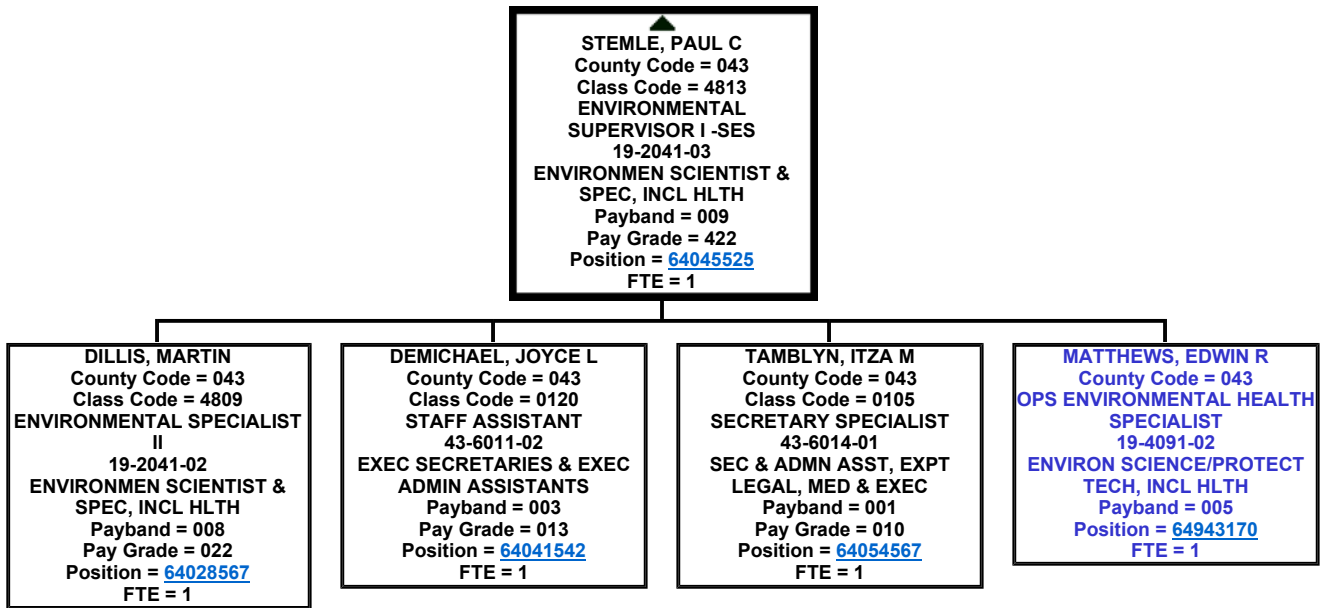


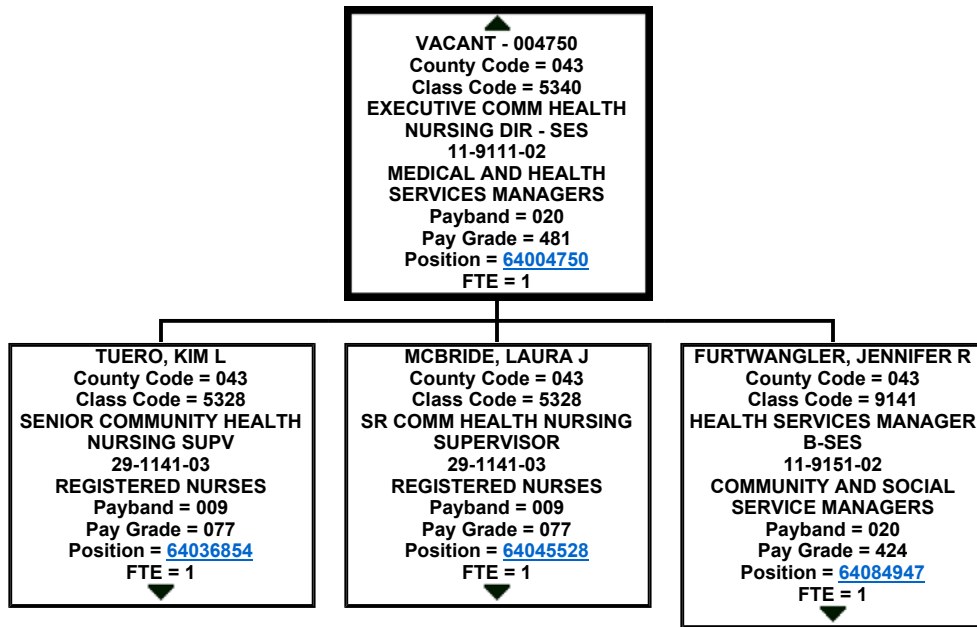


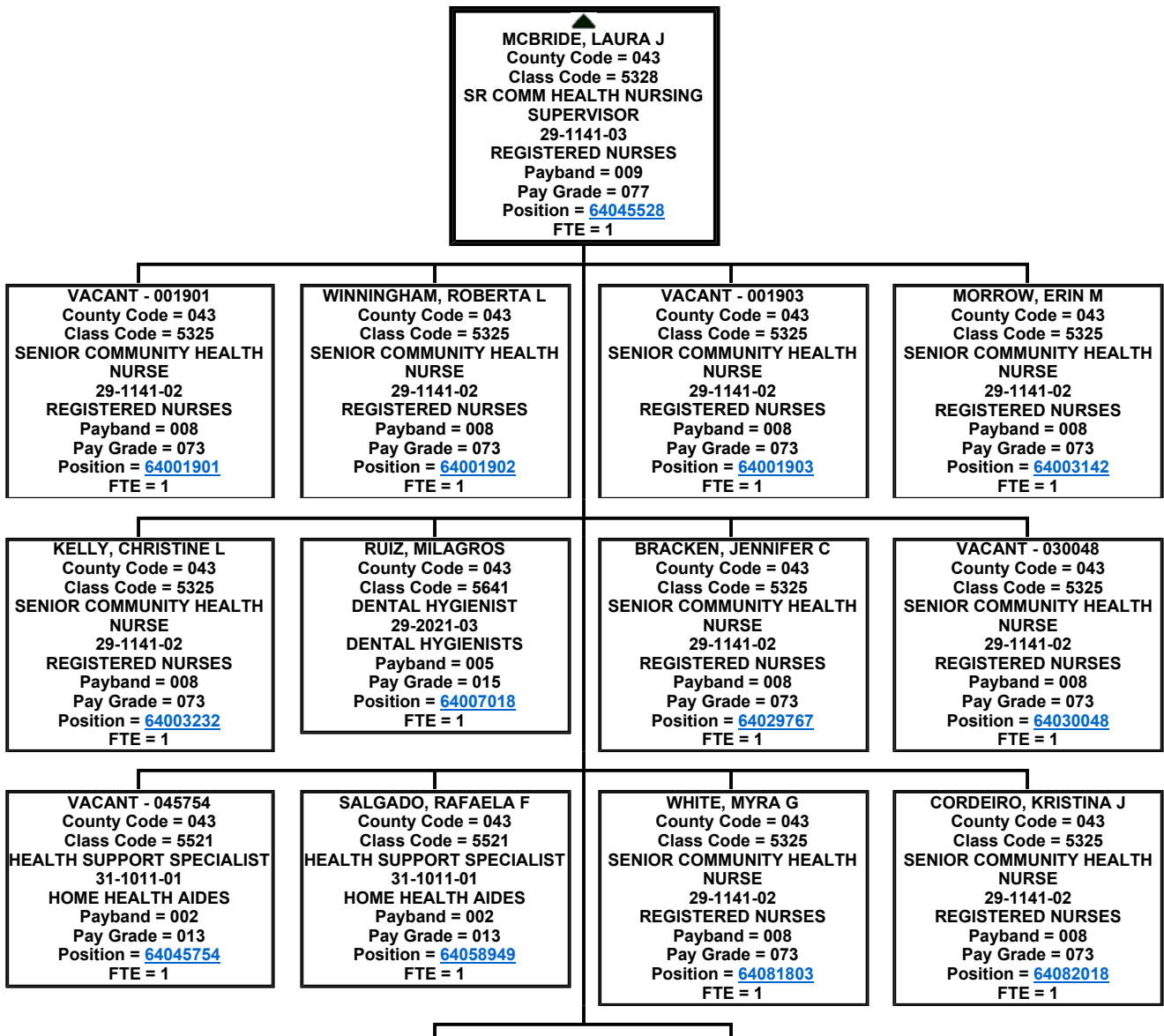
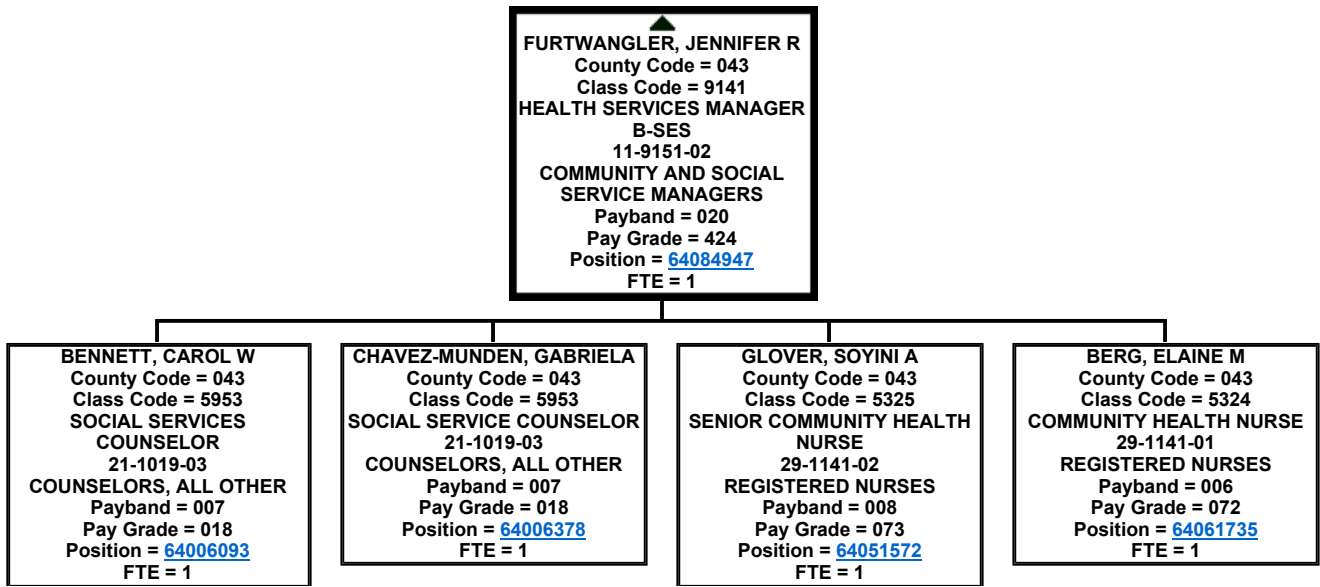
STEMLE, PAUL C
County Code = 043
Class Code = 4813
ENVIRONMENTAL
SUPERVISOR I -SES
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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Pay Grade = 422
Position = [64045525](#)
FTE = 1

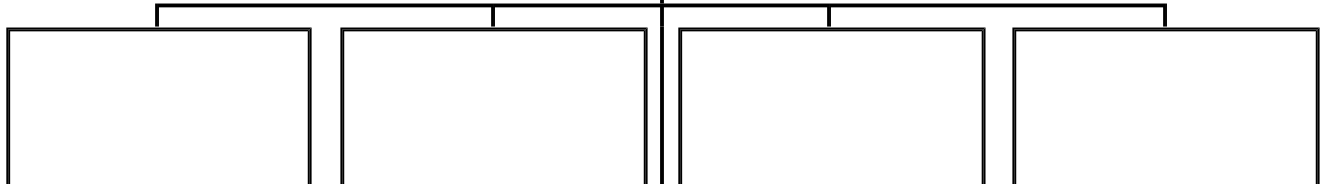
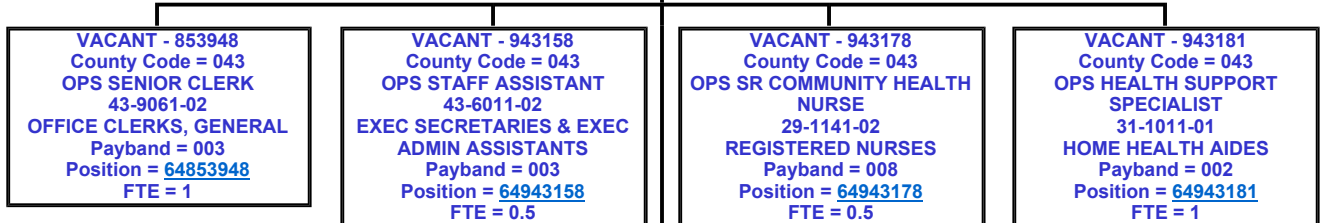
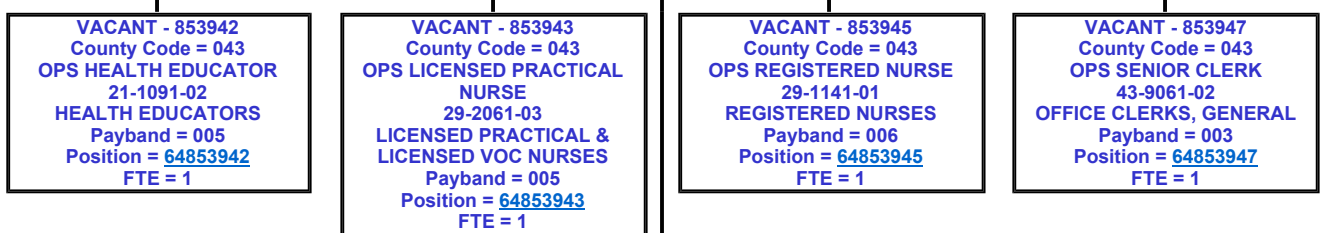
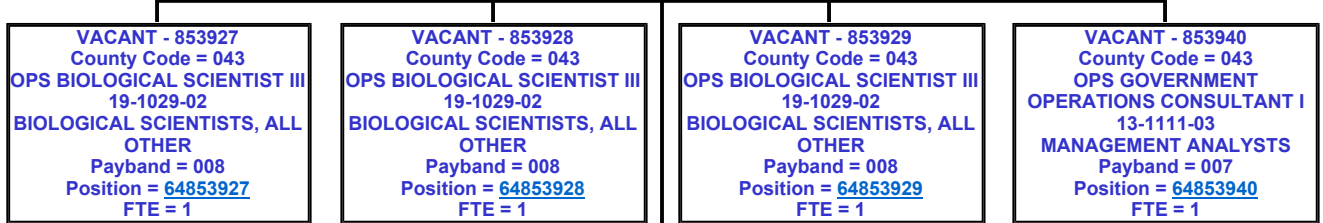
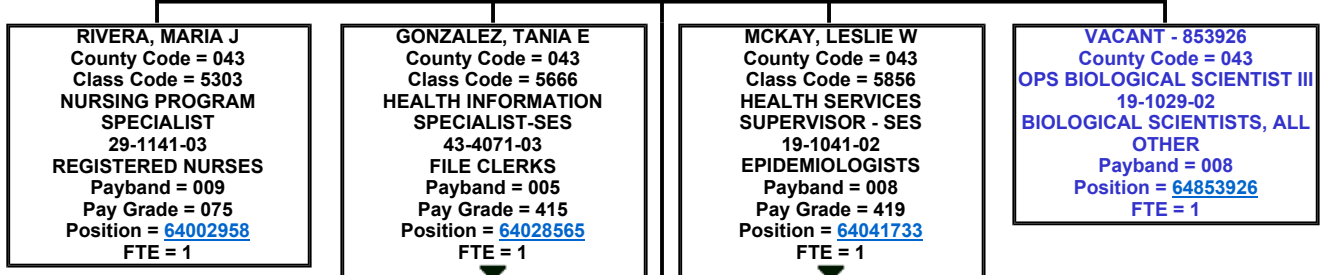
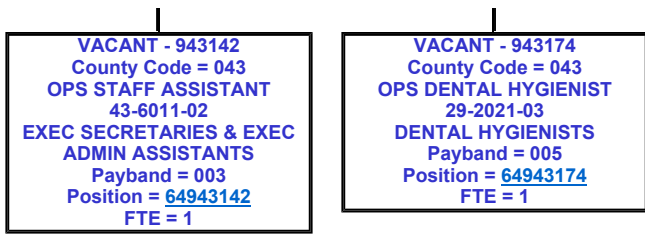


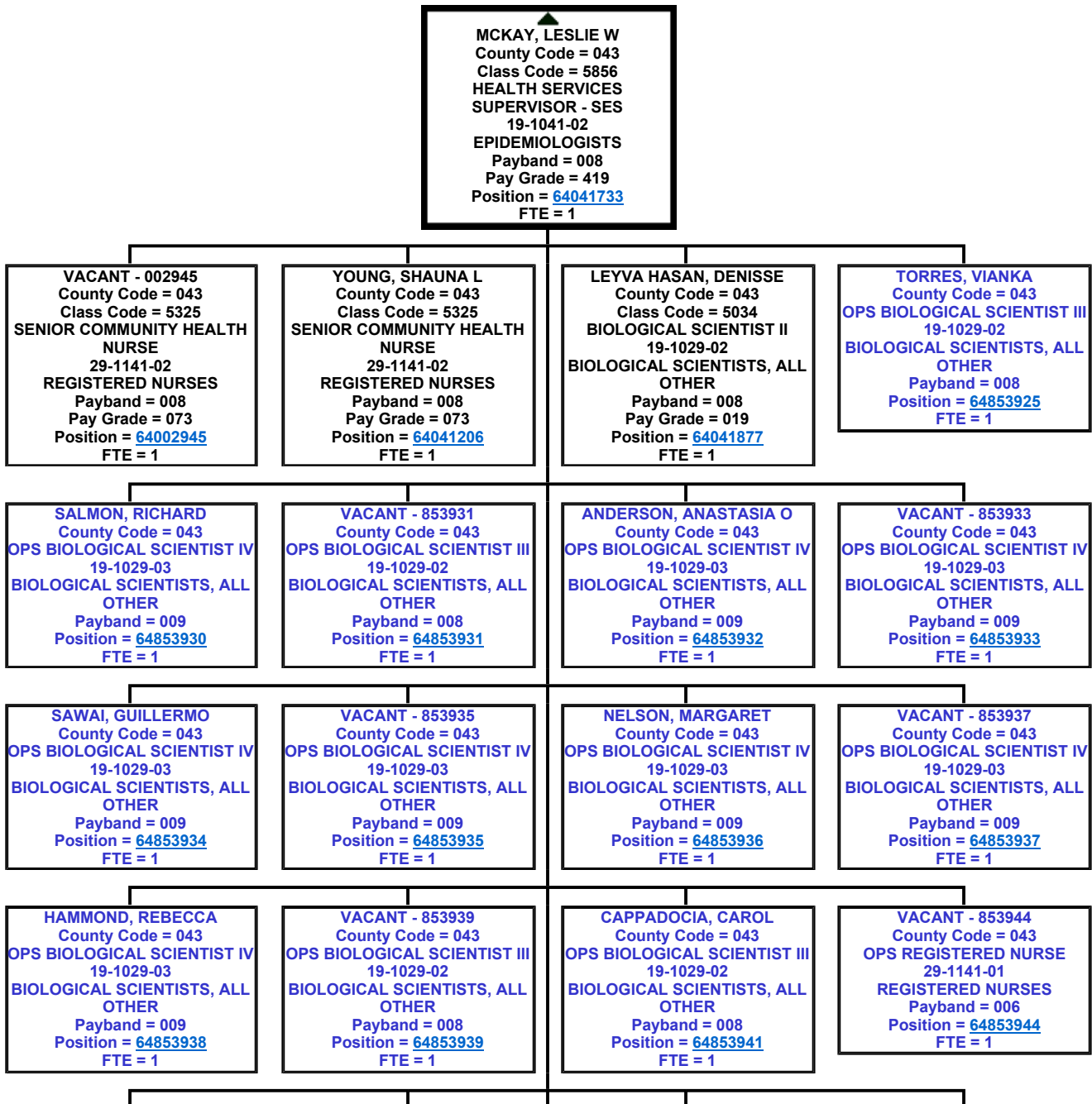
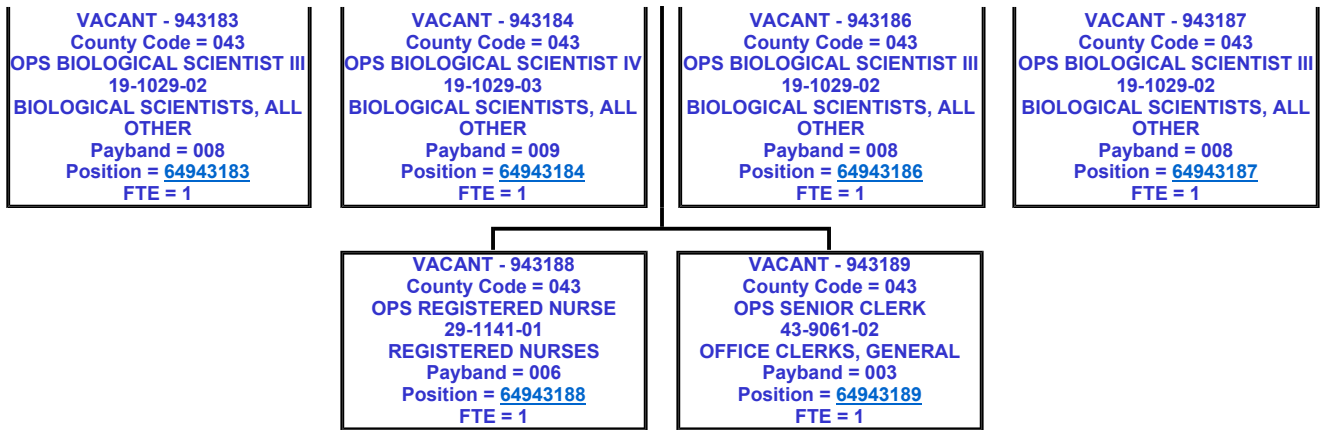
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County Code = 043
Class Code = 4809
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19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
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FTE = 1

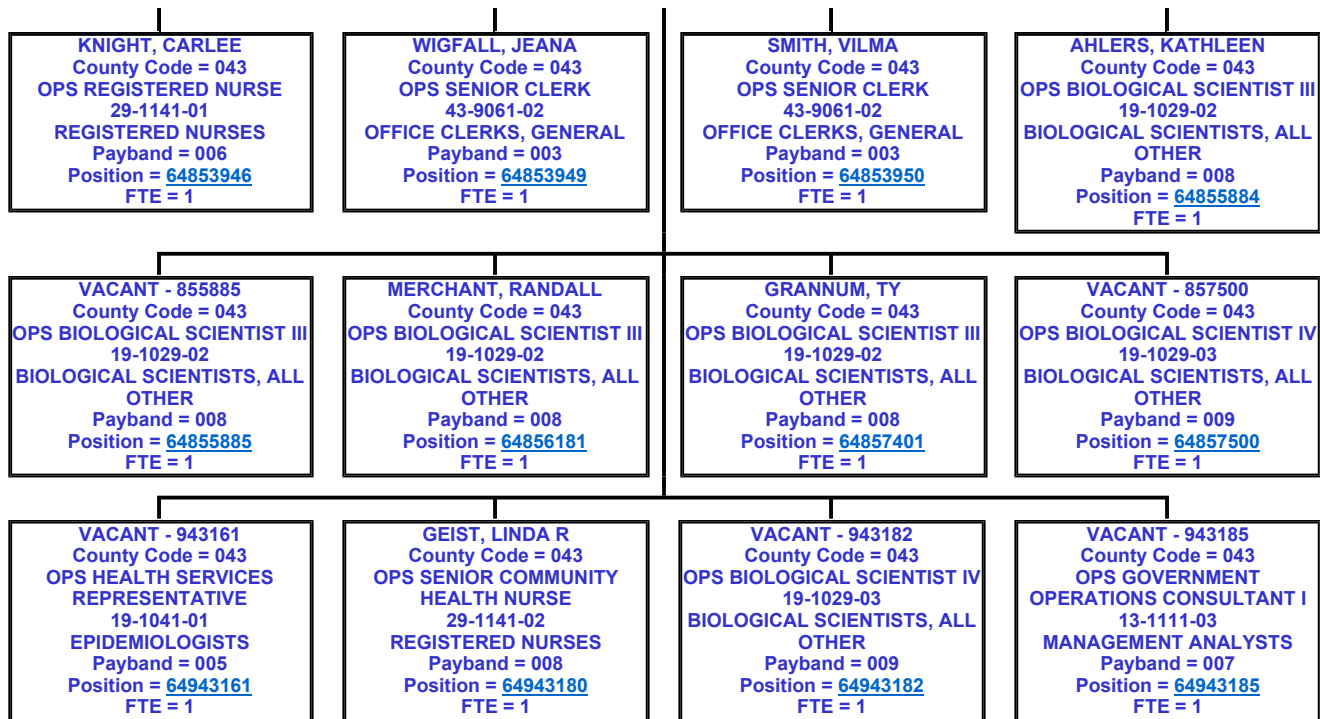












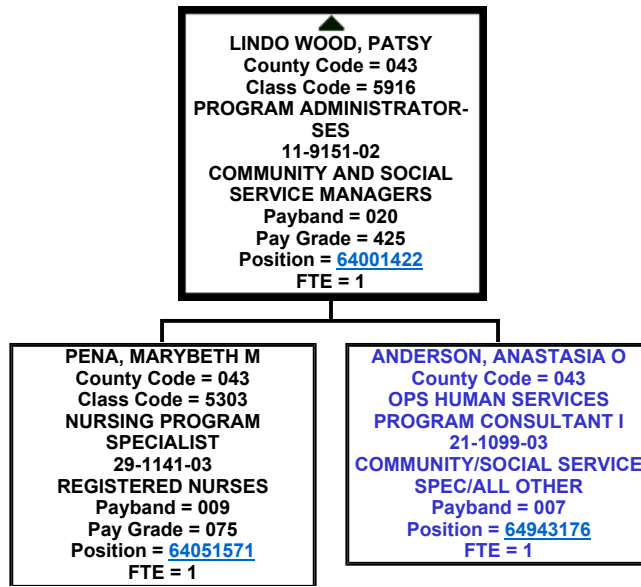
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GONZALEZ, TANIA E
 County Code = 043
 Class Code = 5666
**HEALTH INFORMATION
 SPECIALIST-SES**
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FILE CLERKS
 Payband = 005
 Pay Grade = 415
 Position = [64028565](#)
 FTE = 1

FRANCISCO, GUADALUPE P
 County Code = 043
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
**ELIGIBILITY INTERVIEWERS,
 GOVT PROGRAMS**
 Payband = 001
 Pay Grade = 010
 Position = [64002367](#)
 FTE = 1

BROOKS, AUDREY M
 County Code = 043
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 013
 Position = [64006379](#)
 FTE = 1

FLORES, ABADESA
 County Code = 043
 Class Code = 3334
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 43-4061-01
**ELIGIBILITY INTERVIEWERS,
 GOVT PROGRAMS**
 Payband = 001
 Pay Grade = 010
 Position = [64045314](#)
 FTE = 1

NORATO, EUDIFAS
 County Code = 043
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
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 Pay Grade = 013
 Position = [64061073](#)
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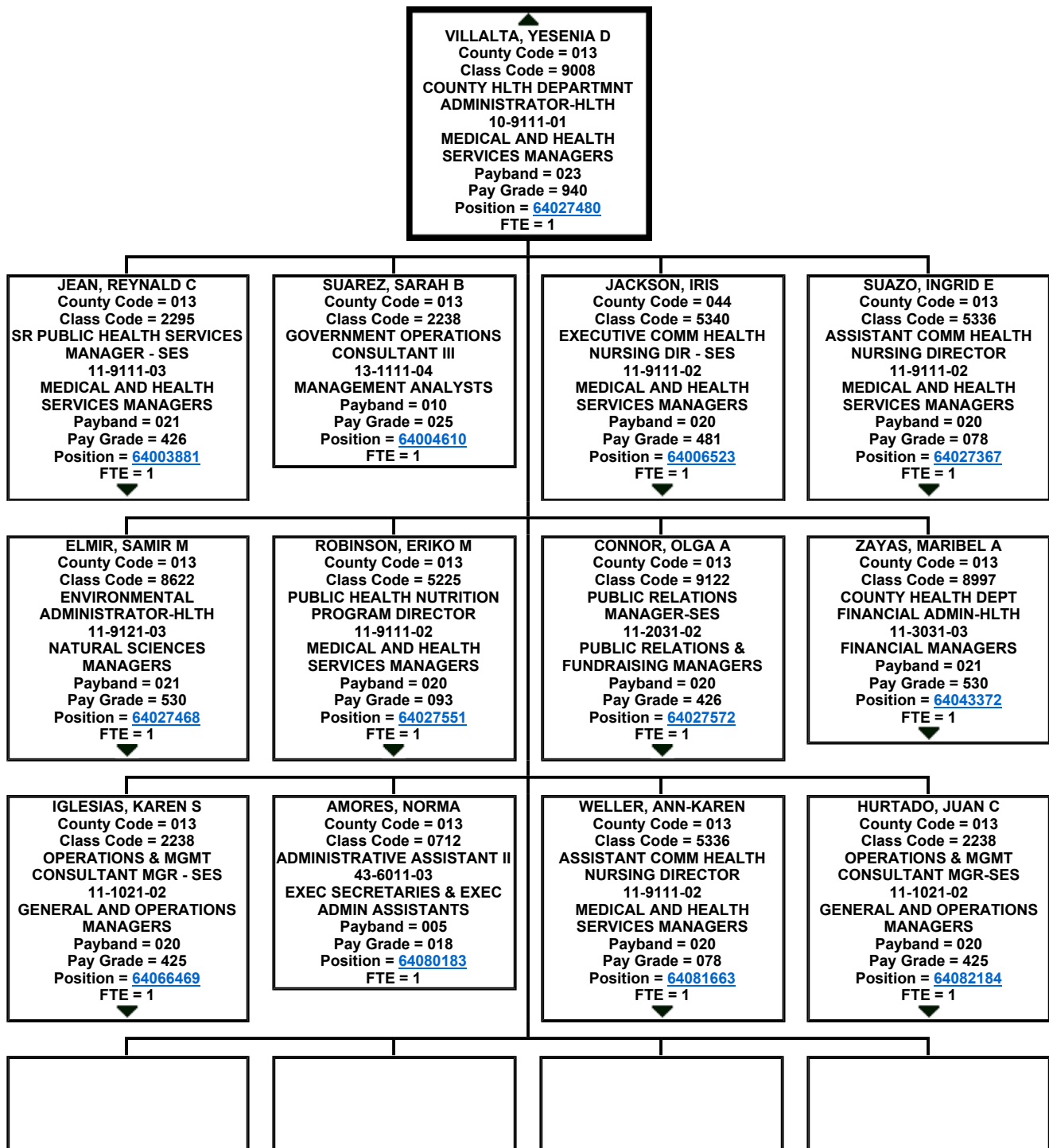


Florida Department of Health


CHD 13 - Dade County Health Department

Created: 8/23/2021 10:22:00 AM


Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.




VILLAMIZAR, KIRA A
County Code = 013
Class Code = 2290
PUBLIC HEALTH SERVICES
MANAGER F - SES
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MEDICAL AND HEALTH
SERVICES MANAGERS
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Pay Grade = 426
Position = [64082447](#)
FTE = 1



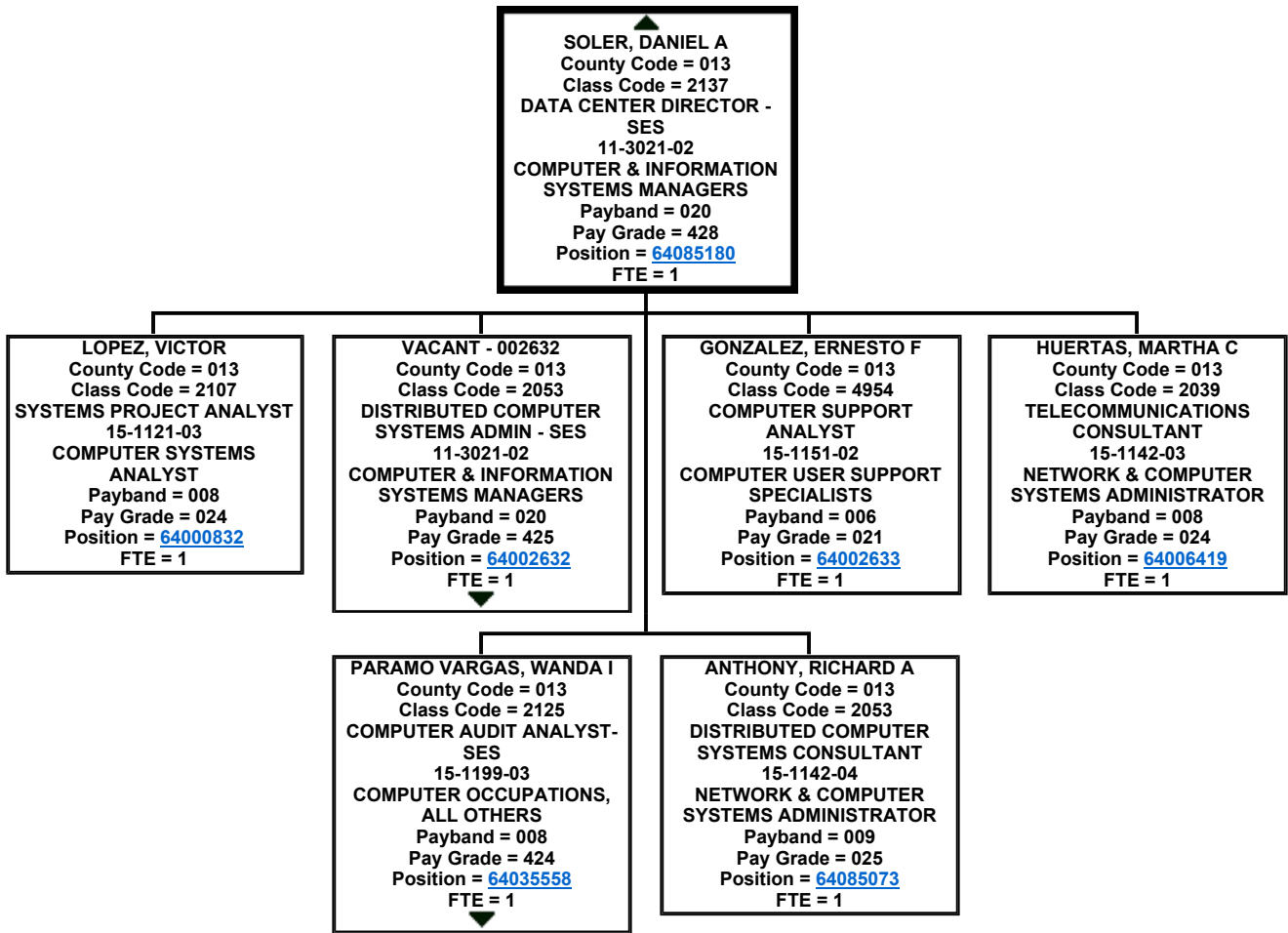
BARRERA, DENISSE M
County Code = 013
Class Code = 5336
ASSISTANT COMM HEALTH
NURSING DIRECTOR
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 078
Position = [64085162](#)
FTE = 1



SOLER, DANIEL A
County Code = 013
Class Code = 2137
DATA CENTER DIRECTOR -
SES
11-3021-02
COMPUTER & INFORMATION
SYSTEMS MANAGERS
Payband = 020
Pay Grade = 428
Position = [64085180](#)
FTE = 1



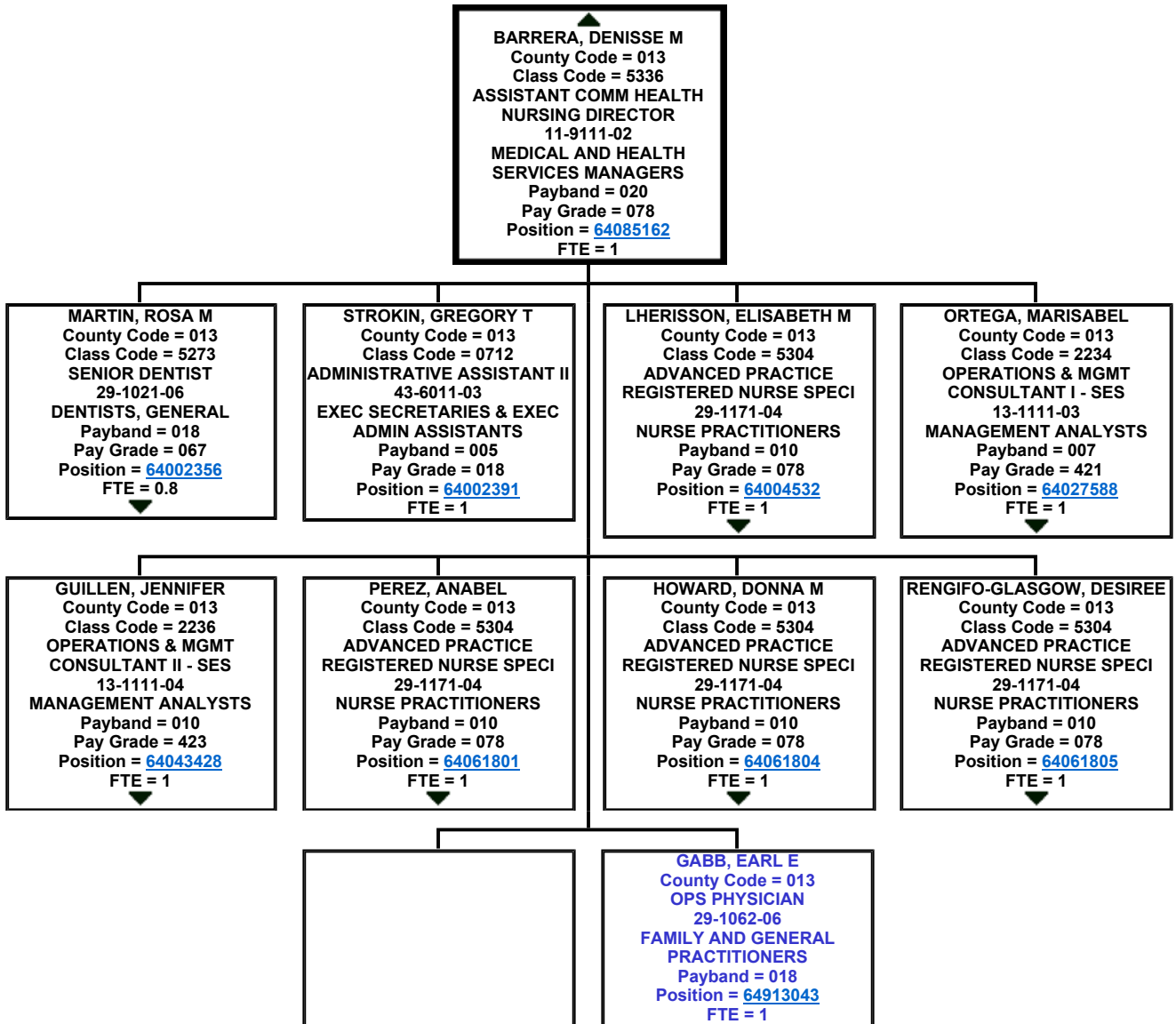
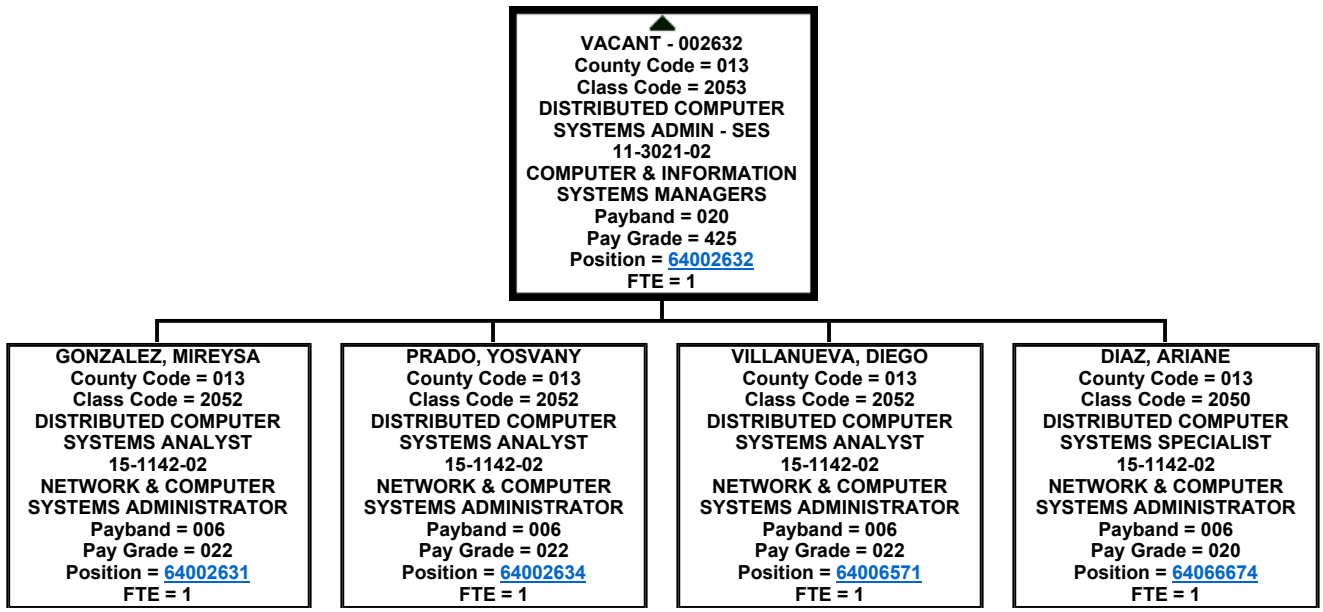
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NURSE PRACTITION
29-1171-03
NURSE PRACTITIONERS
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Position = [64913107](#)
FTE = 1



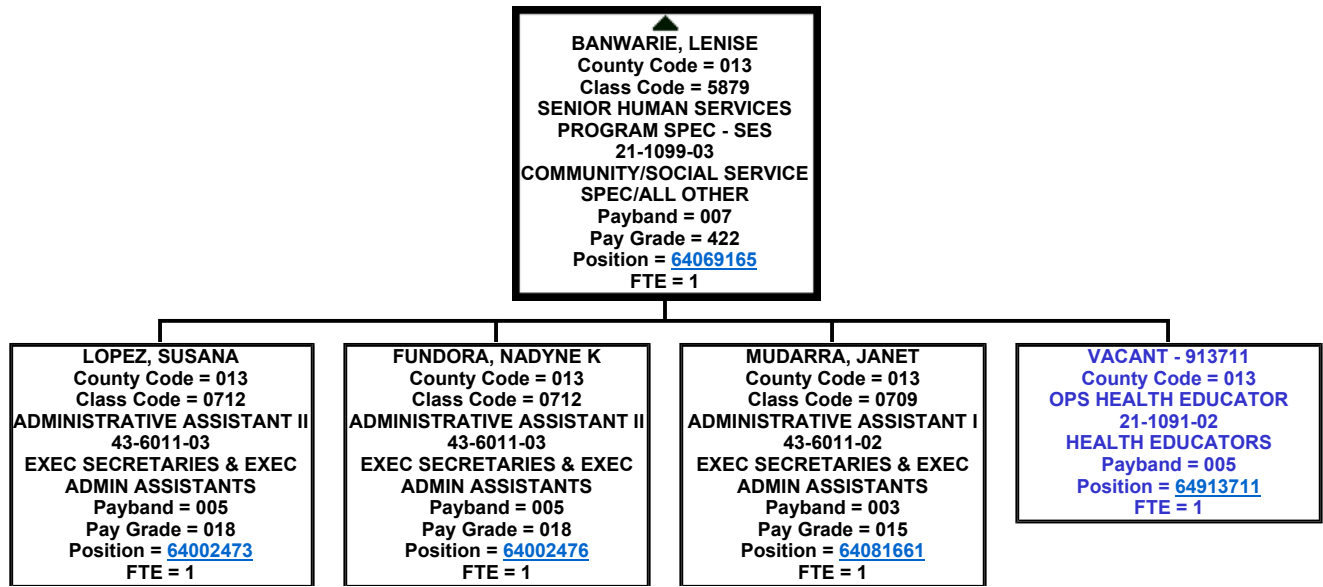
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County Code = 013
Class Code = 2125
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SES
15-1199-03
COMPUTER OCCUPATIONS,
ALL OTHERS
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Pay Grade = 424
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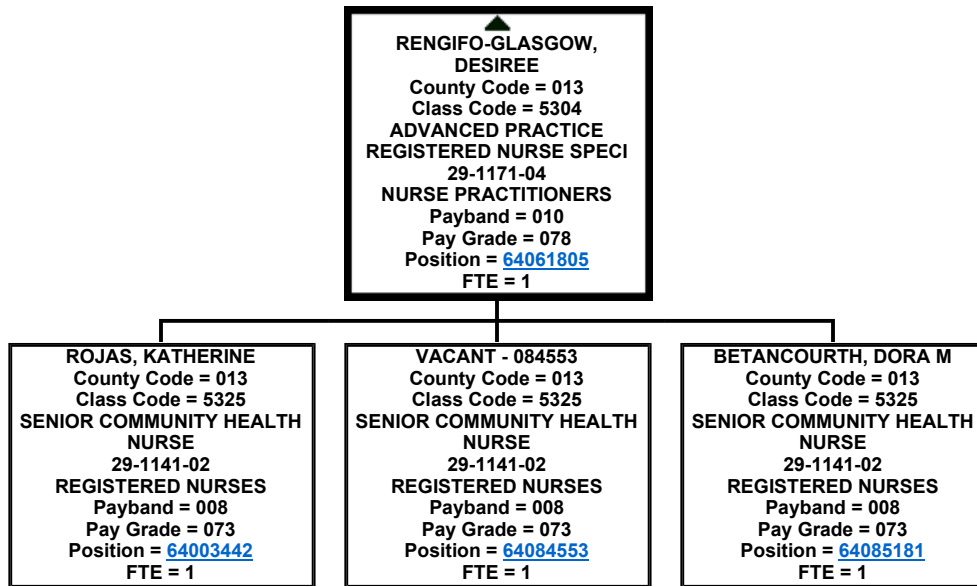
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ANALYST
15-1151-02
COMPUTER USER SUPPORT
SPECIALISTS
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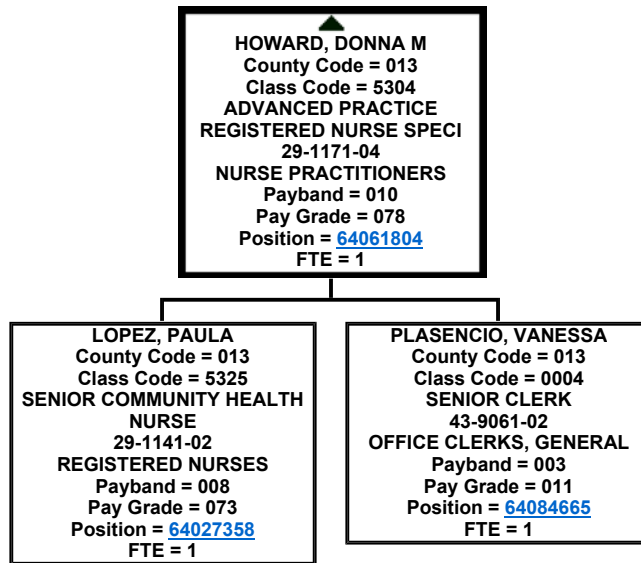
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County Code = 013
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COMPUTER SUPPORT
ANALYST
15-1151-02
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 006
Pay Grade = 021
Position = [64035559](#)
FTE = 1

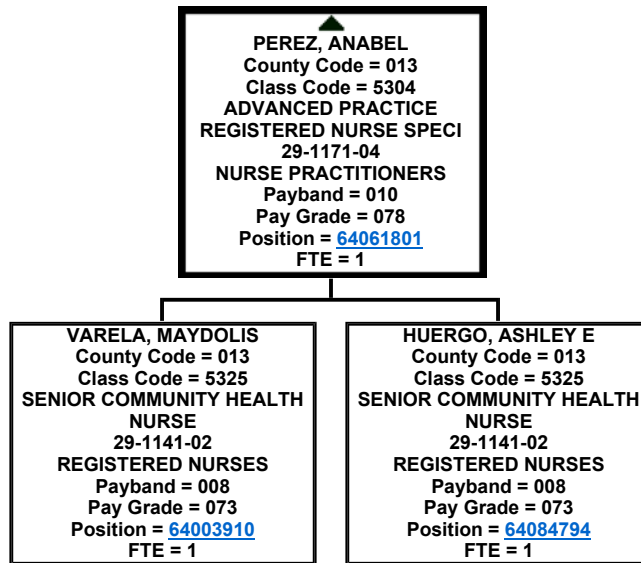


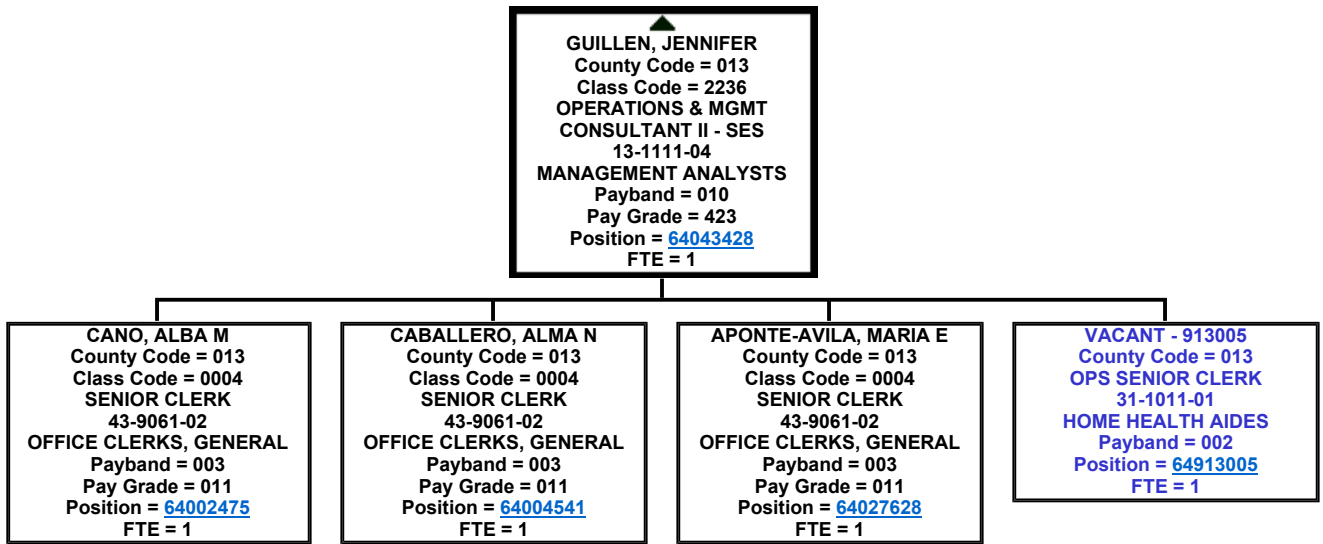
BANWARIE, LENISE
County Code = 013
Class Code = 5879
SENIOR HUMAN SERVICES
PROGRAM SPEC - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Position = [64069165](#)
FTE = 1

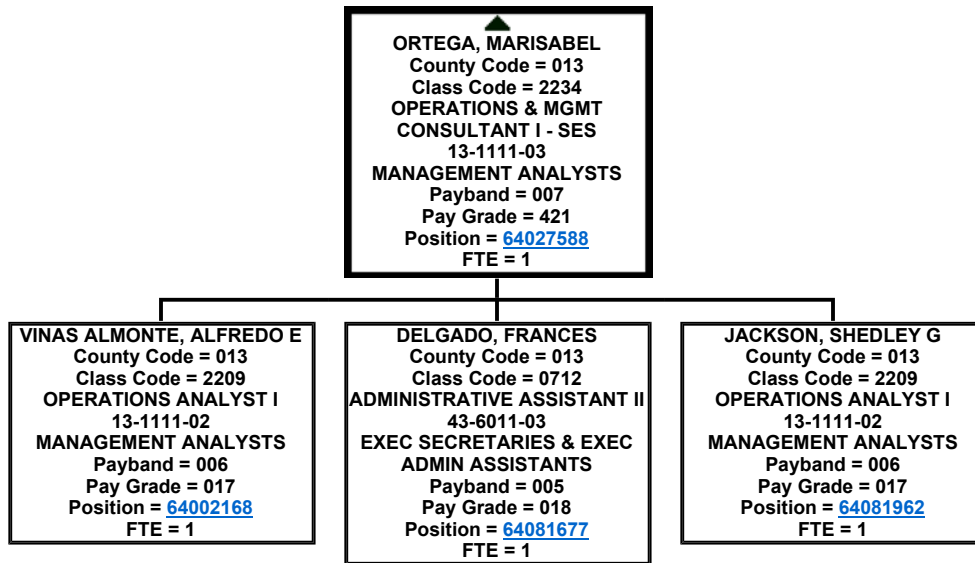


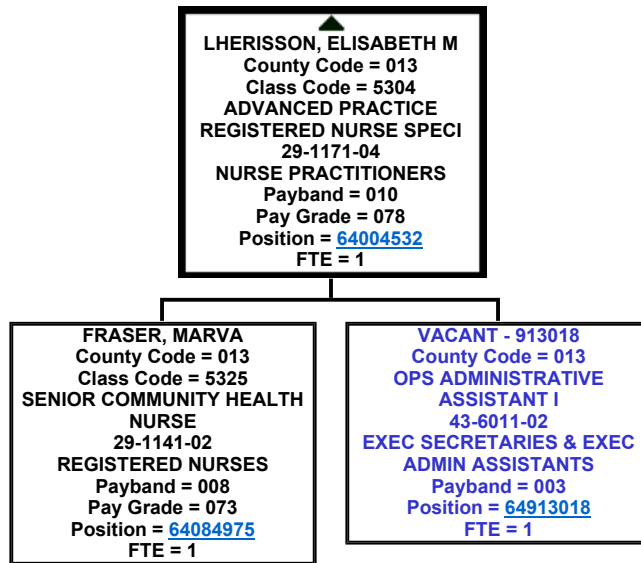


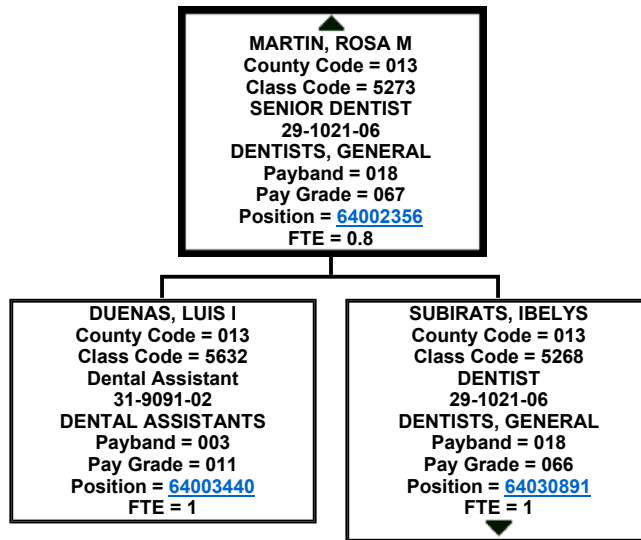


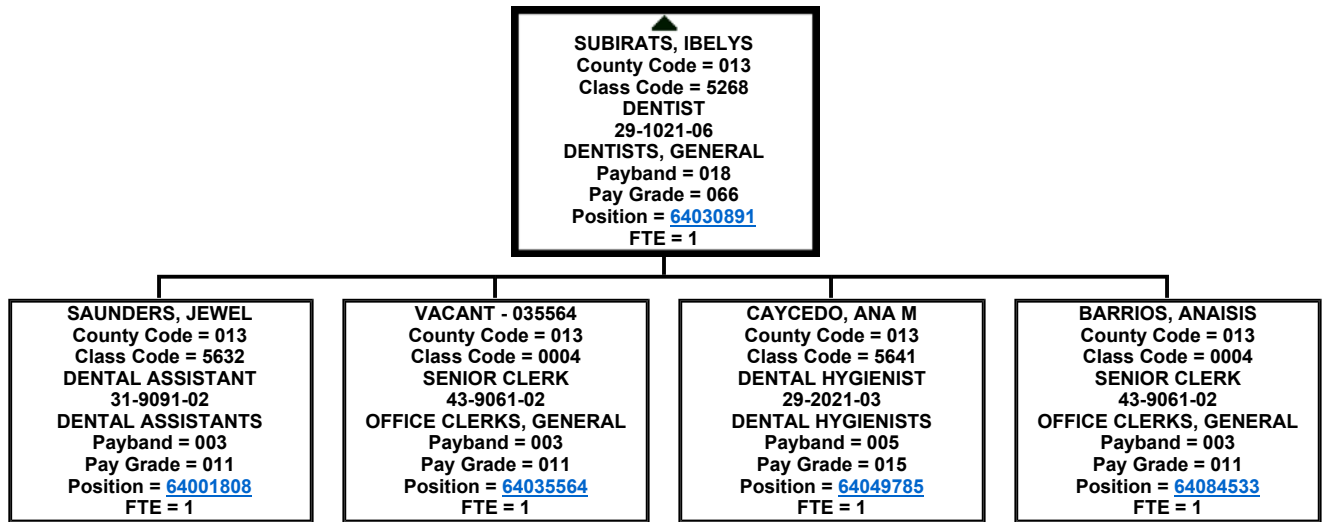


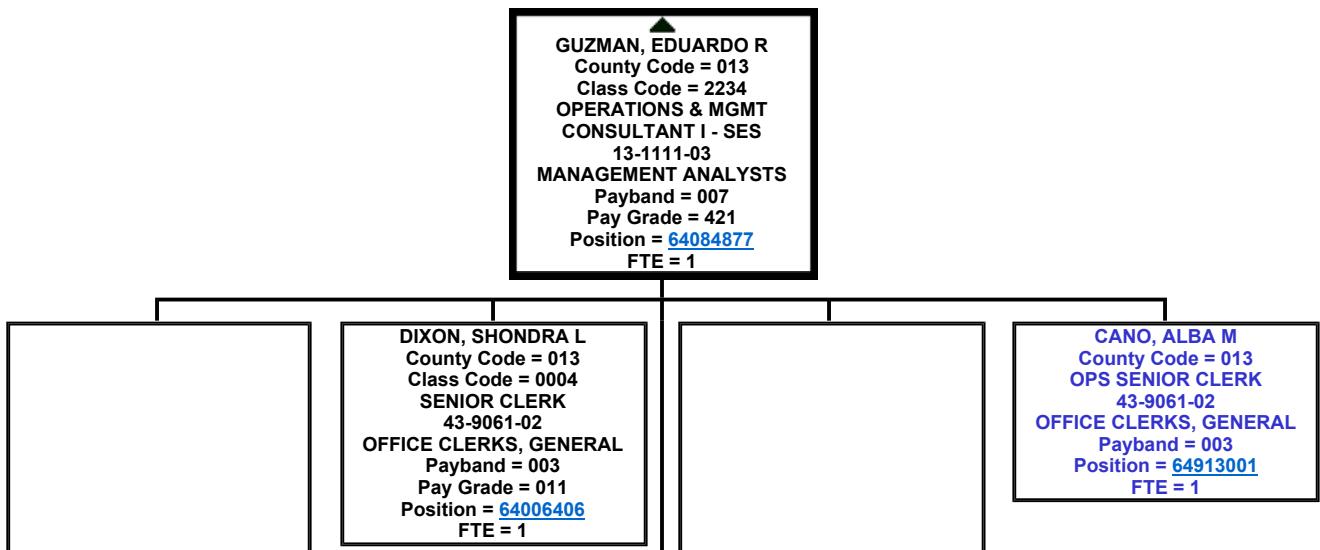
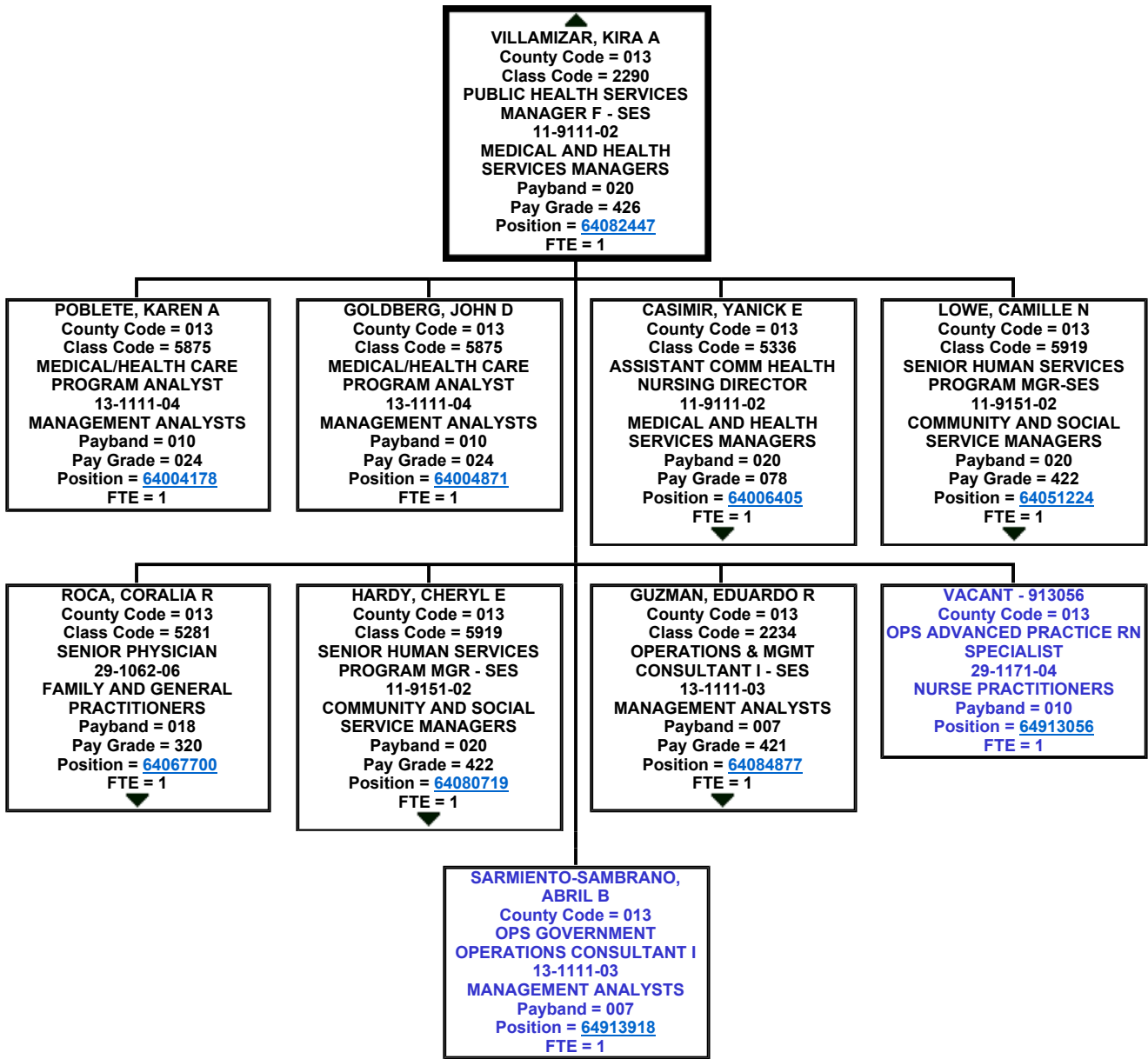








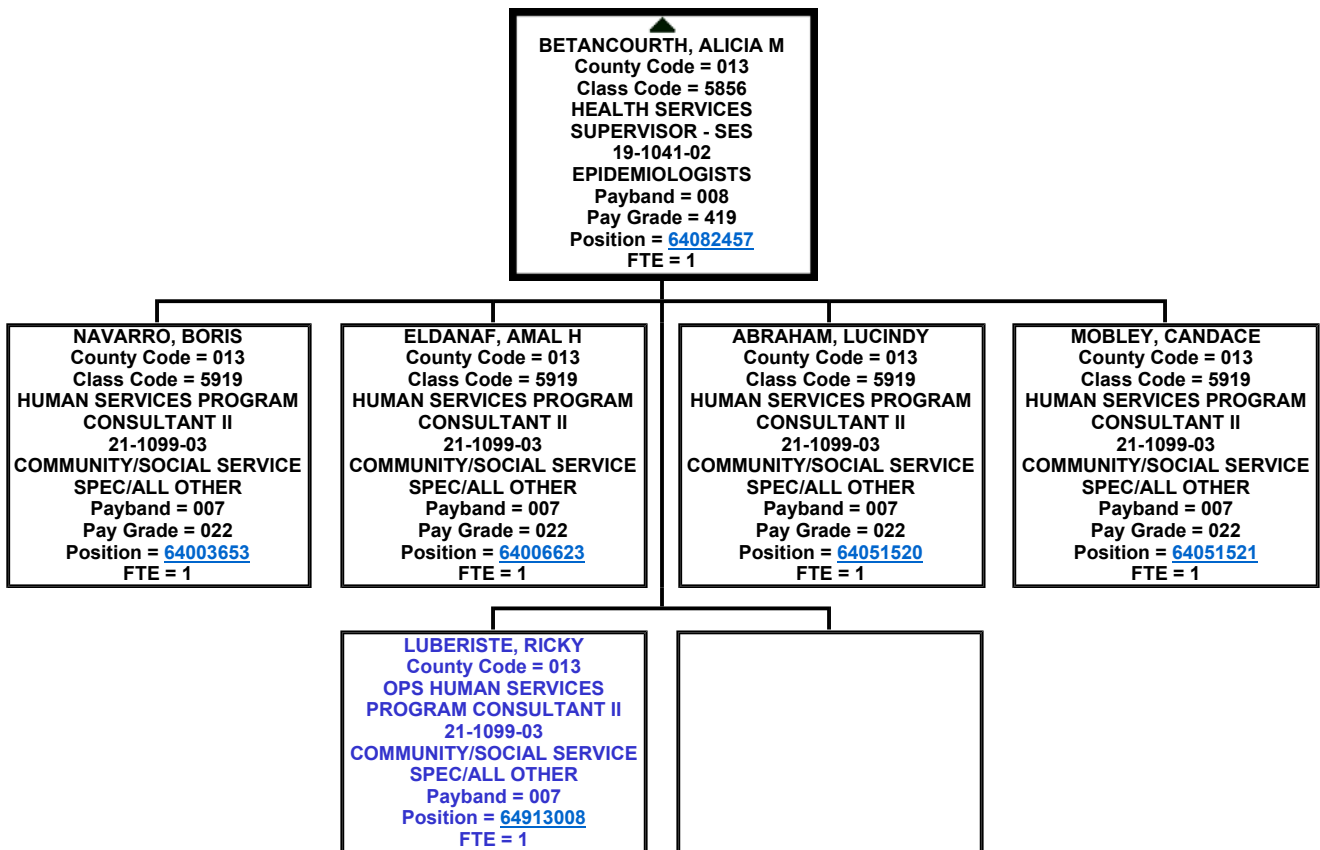
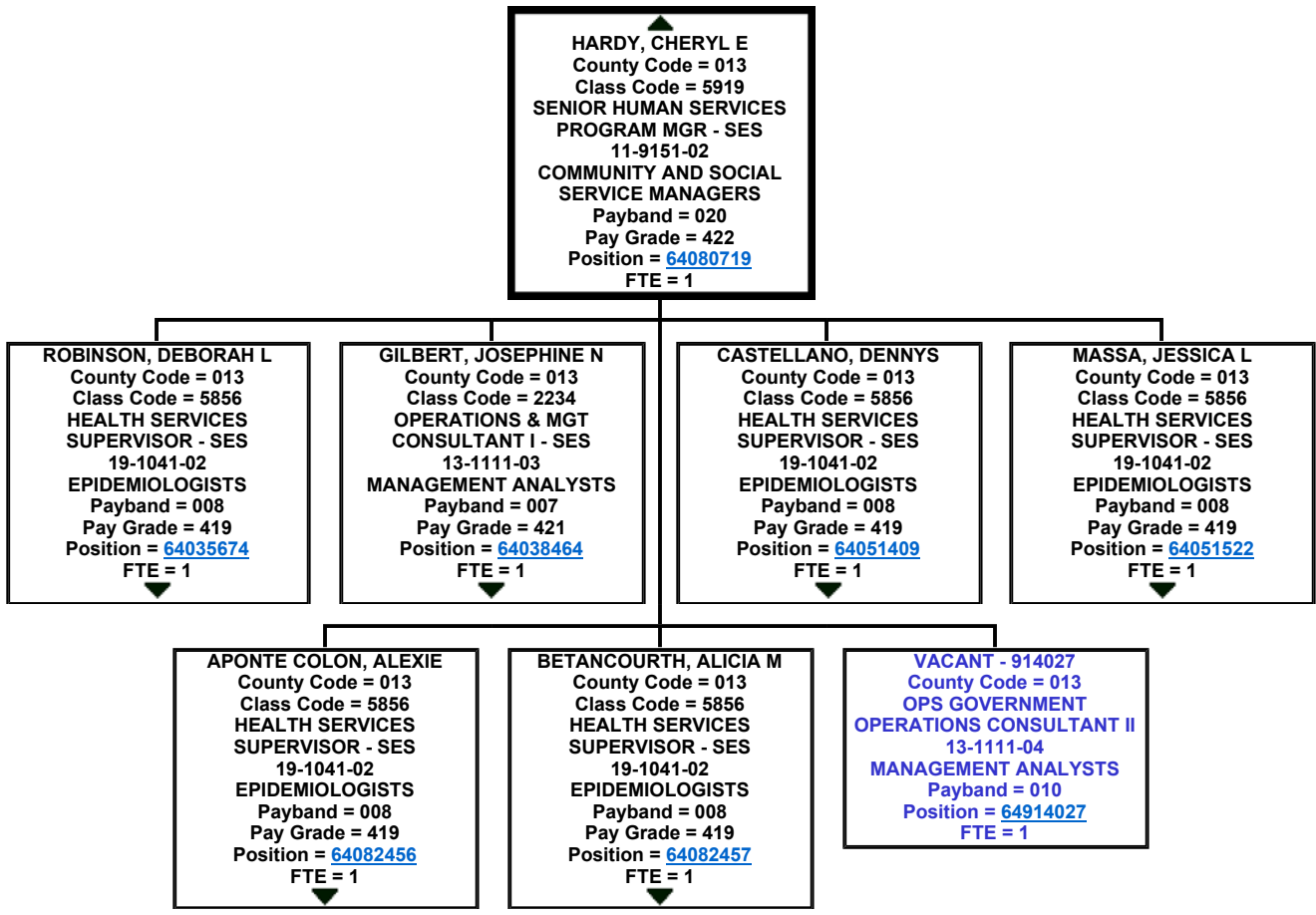




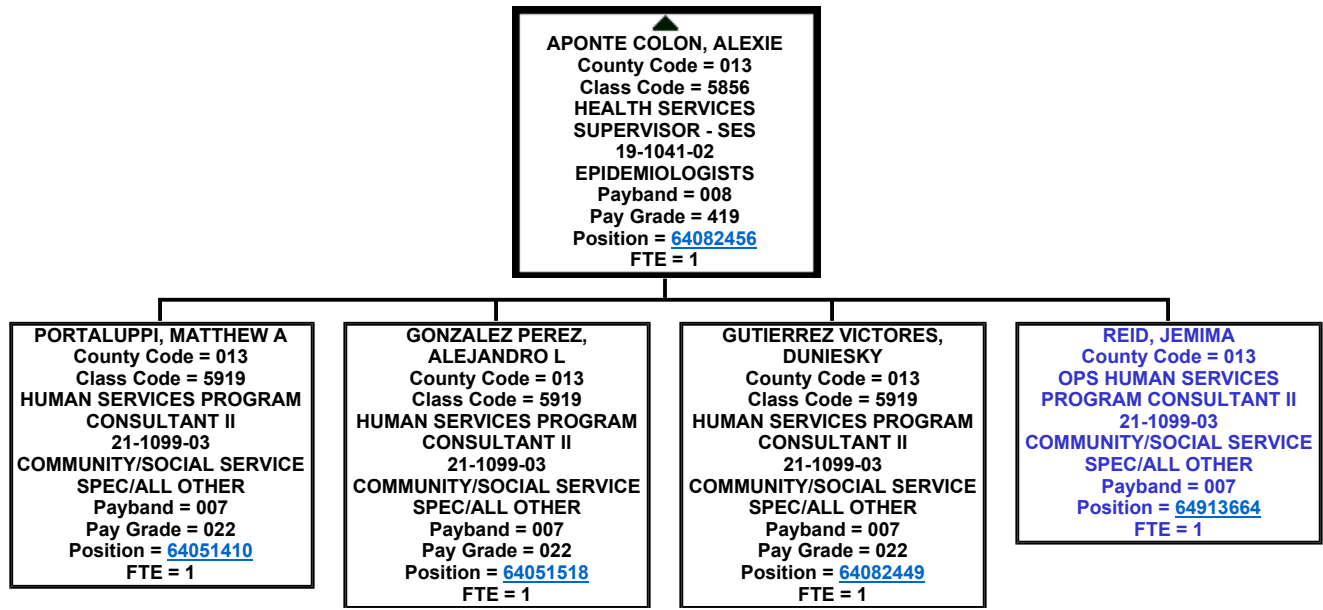
PIERRE-LOUIS, JOAN
County Code = 013
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
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Position = [64000925](#)
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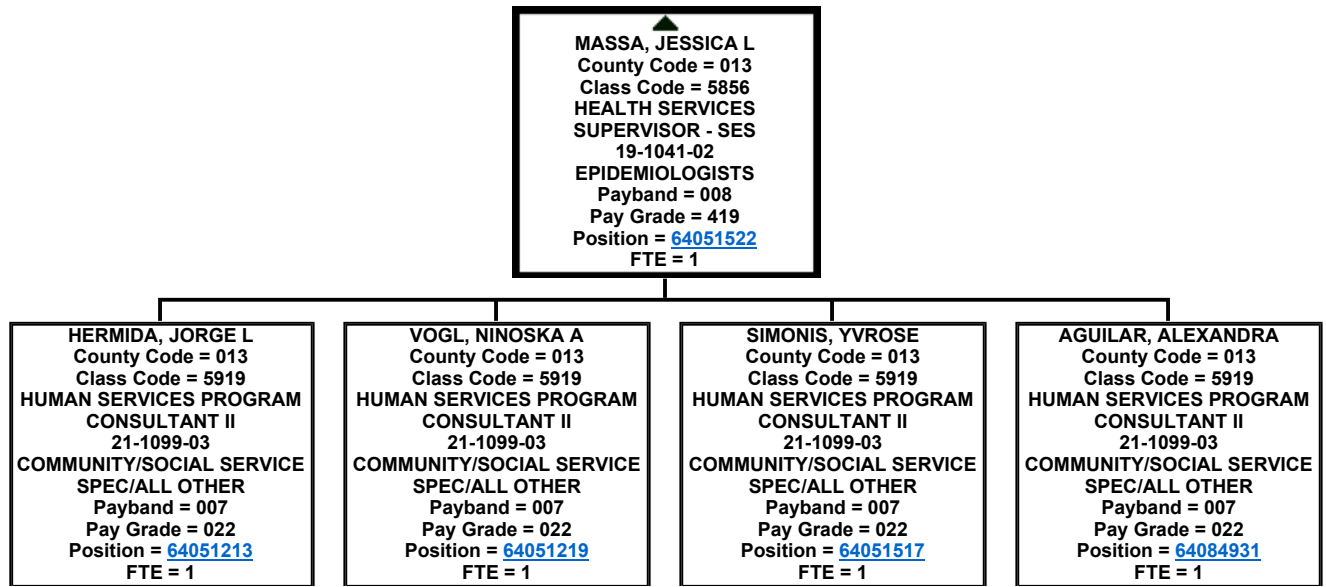
VELASQUEZ, MARTHA R
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Class Code = 2013
DATA PROCESSING CONTROL
SPECIALIST
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COMPUTER OCCUPATIONS,
ALL OTHERS
Payband = 004
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Position = [64084174](#)
FTE = 1

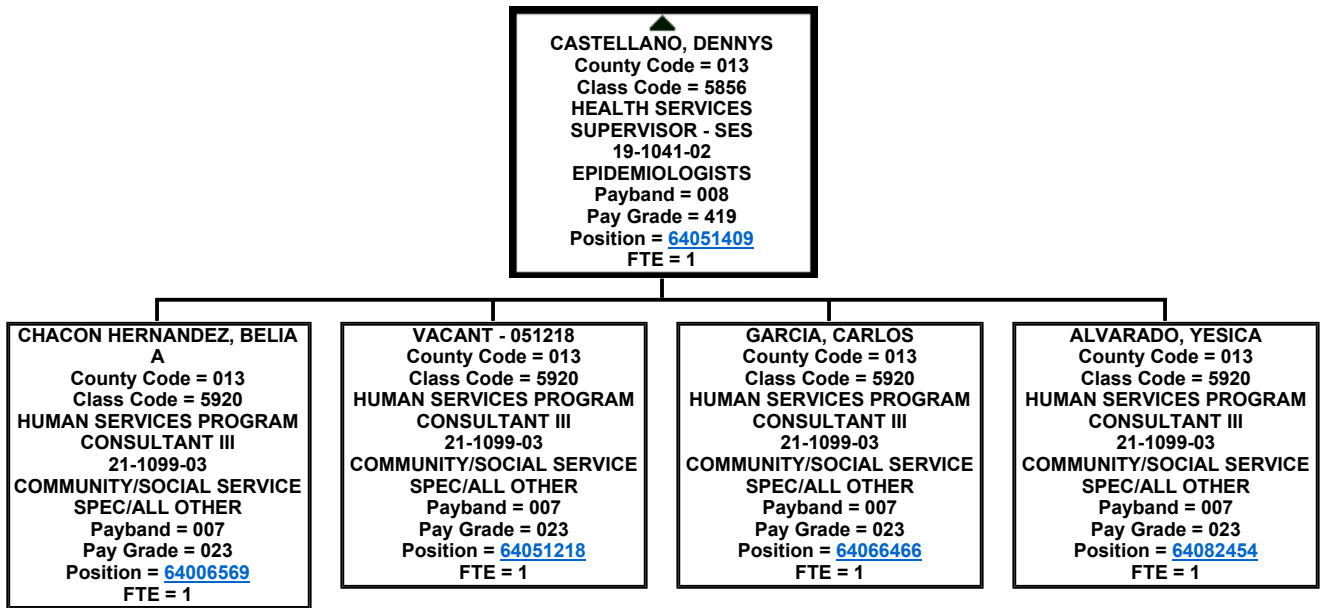
VACANT - 913305
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OPS SENIOR CLERK
43-9061-02
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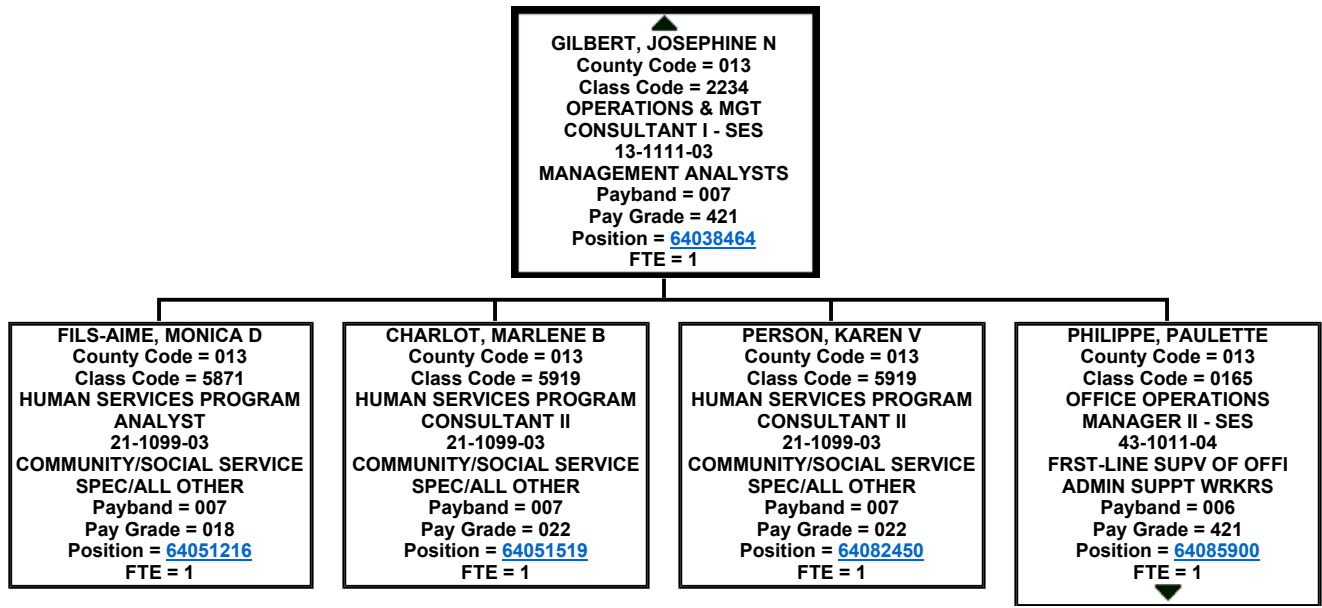


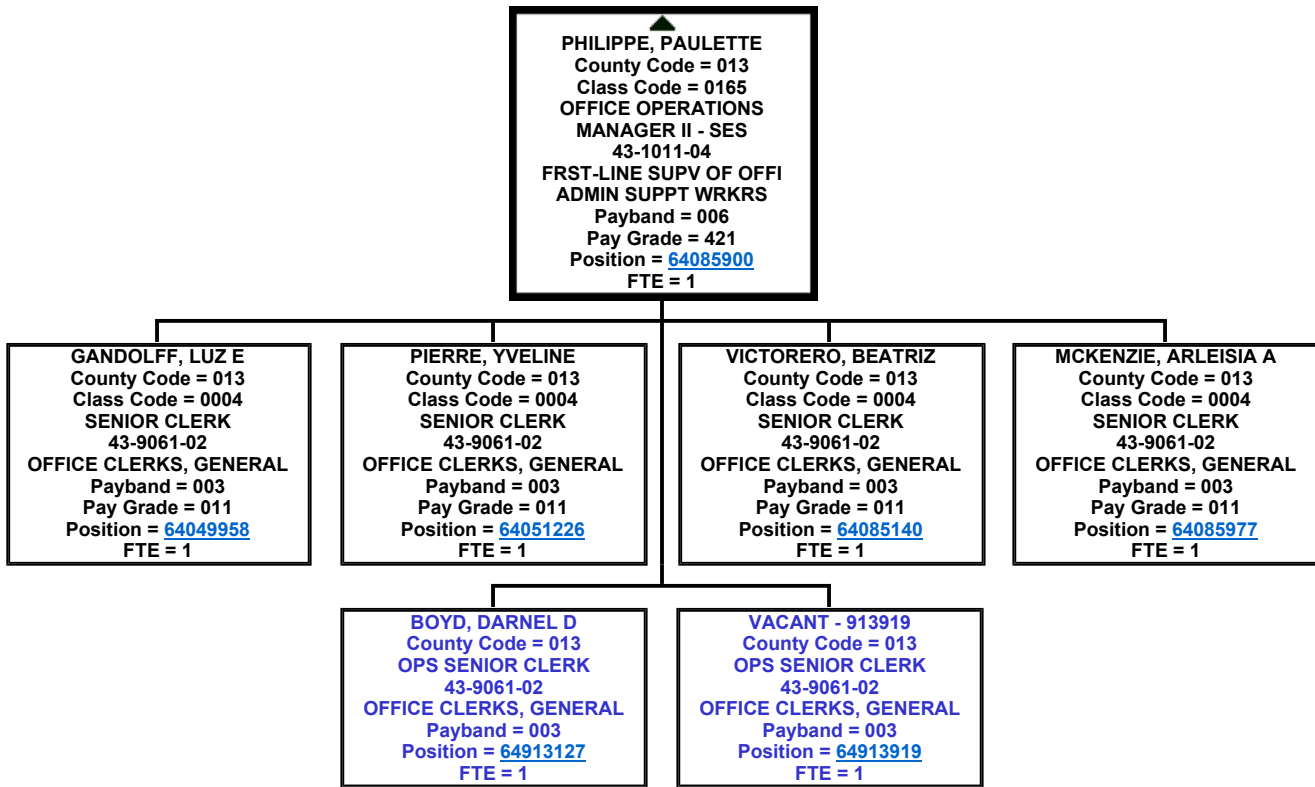
GONZALEZ PEREZ,
ALEJANDRO L
County Code = 013
OPS HUMAN SERVICES
PROGRAM CONSULTANT II
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64913873](#)
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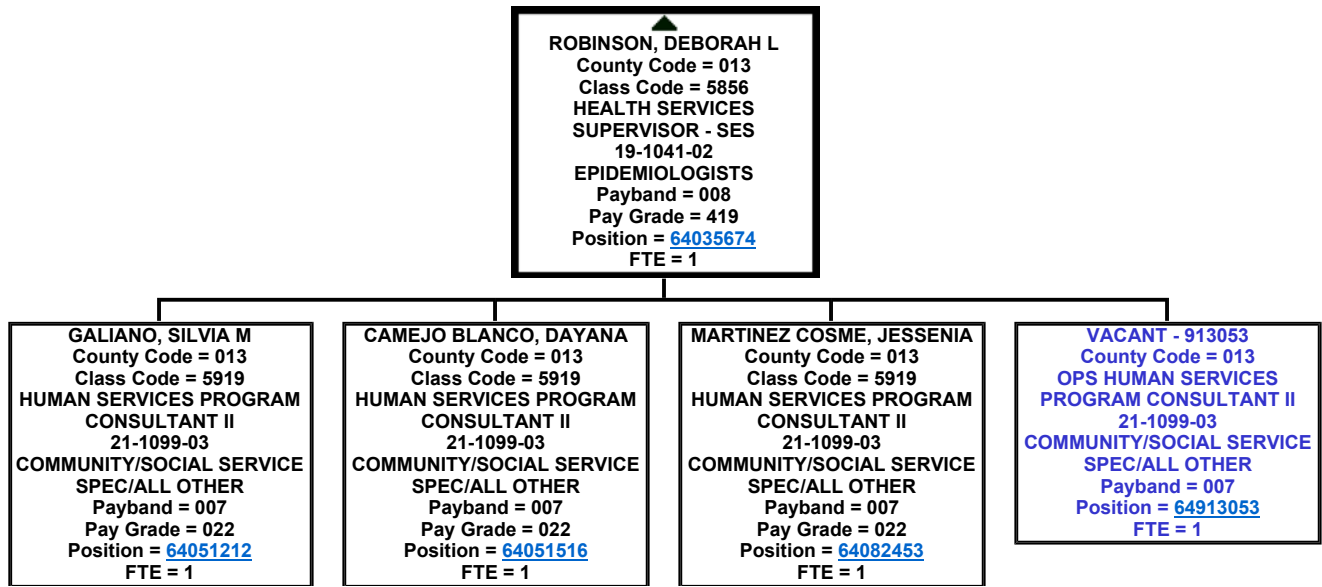


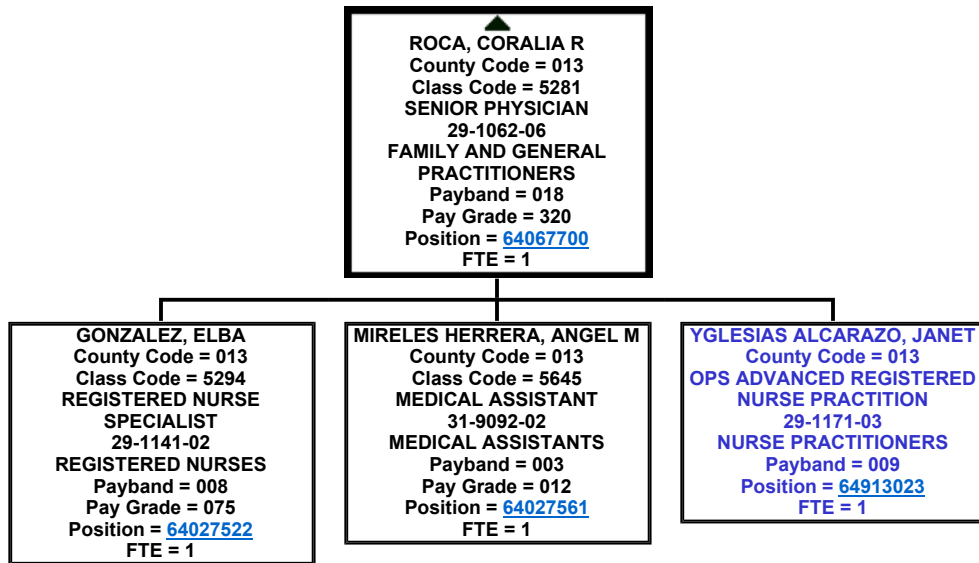


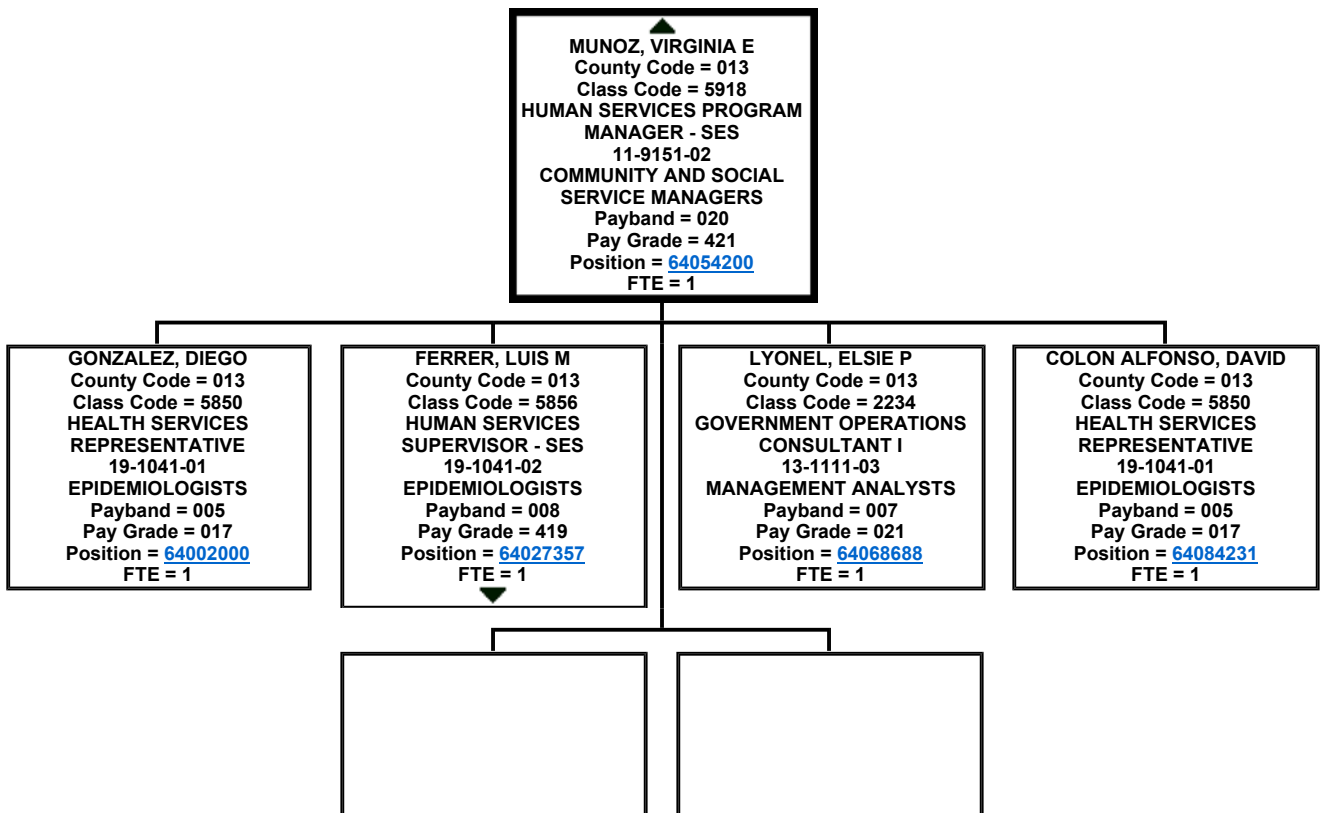
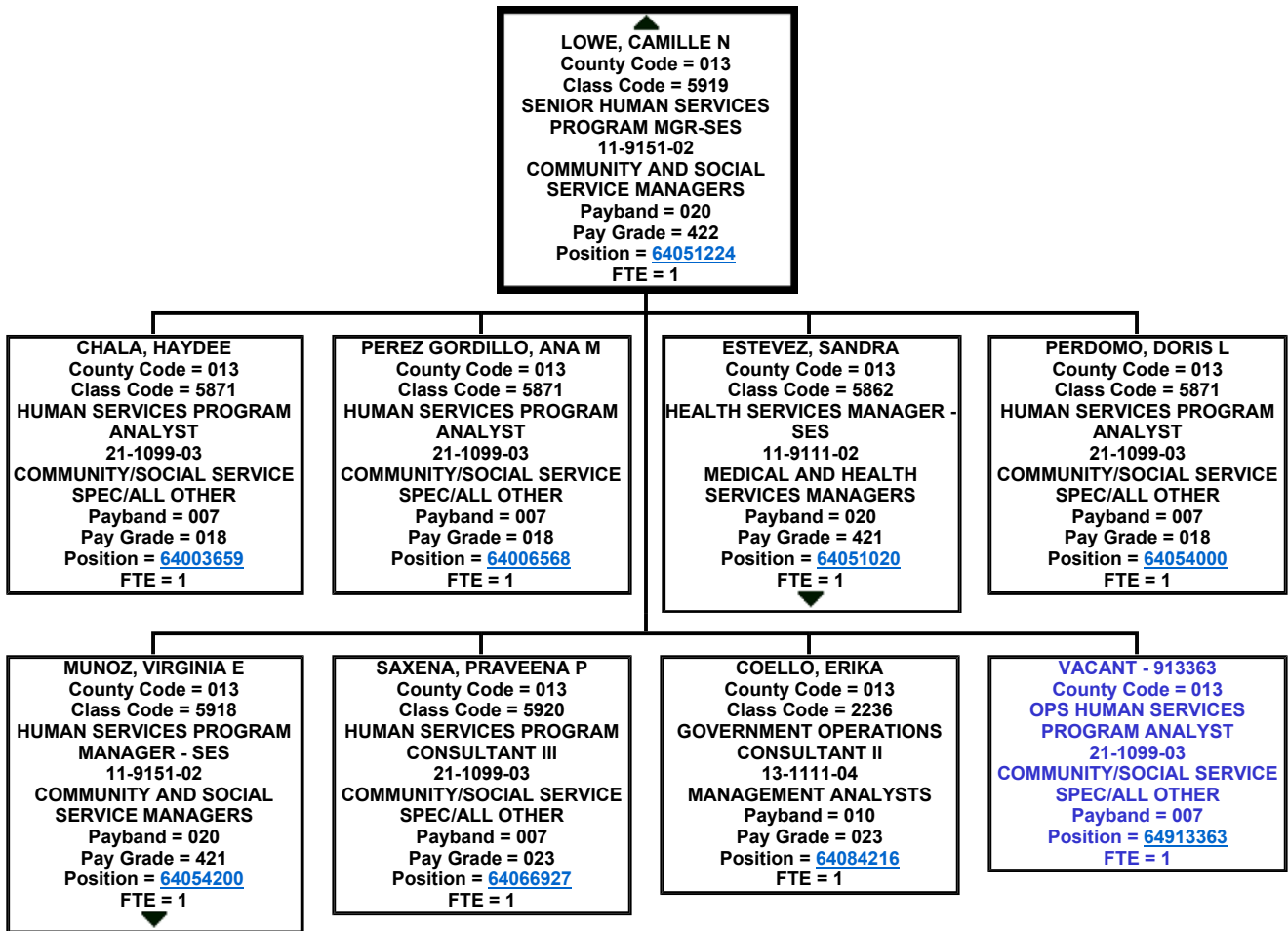






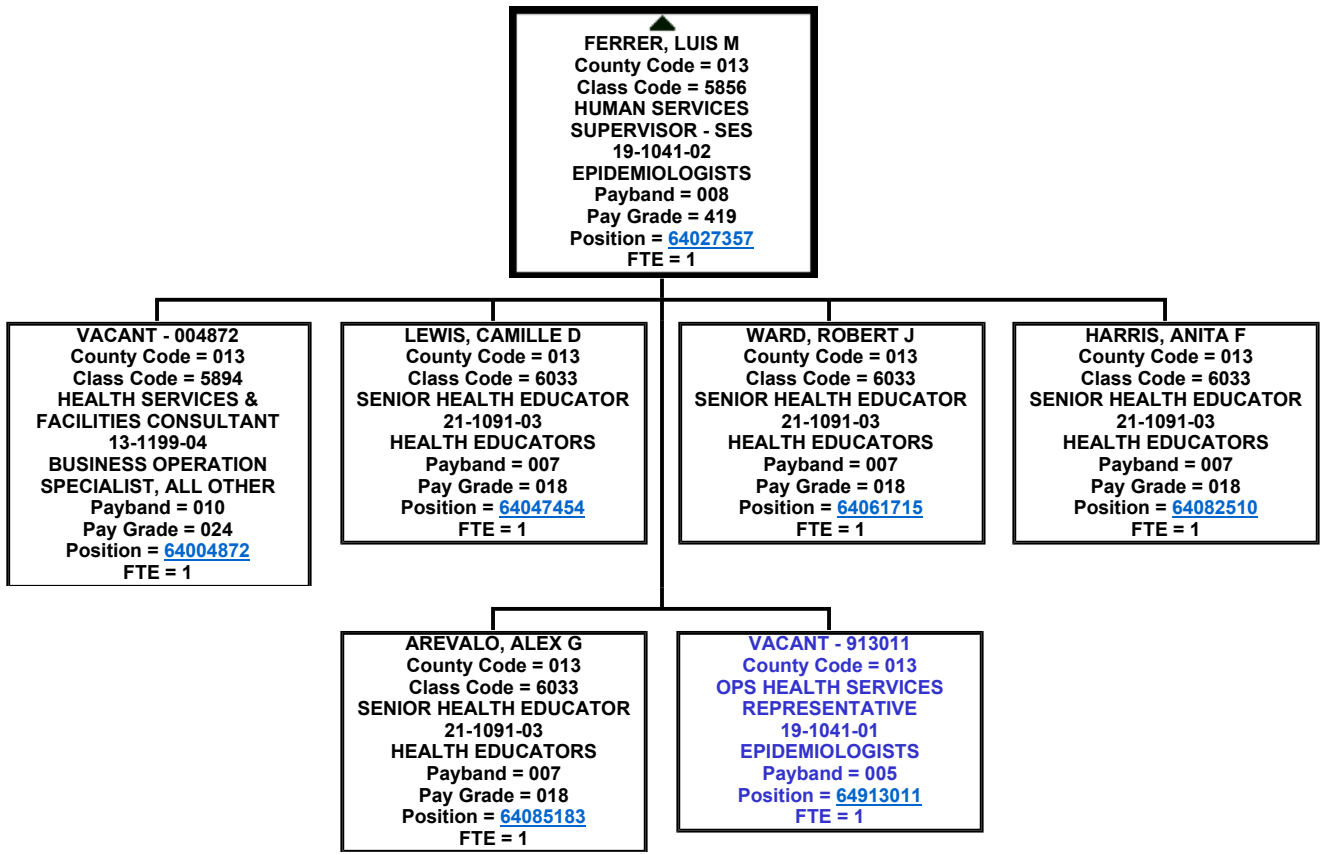


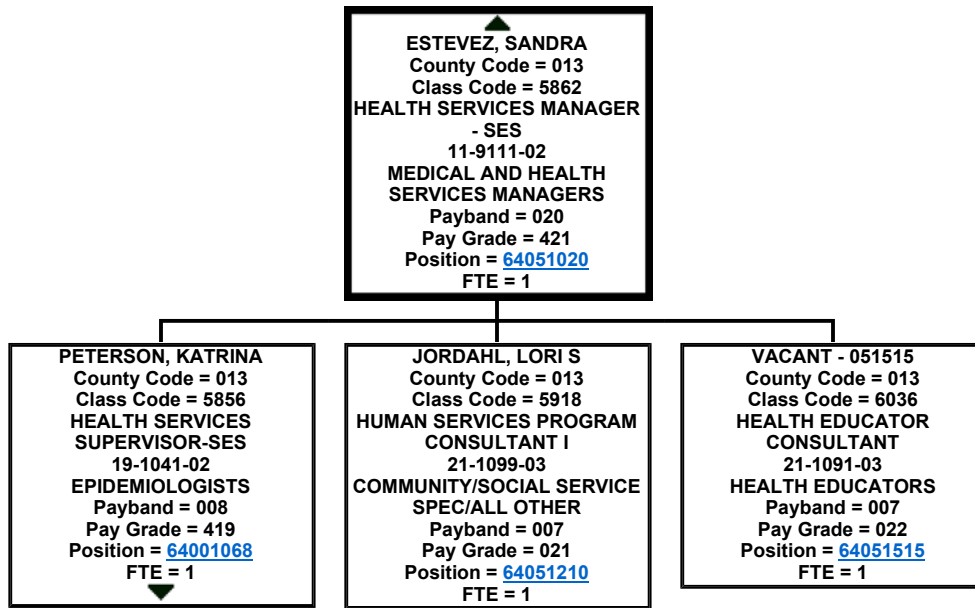


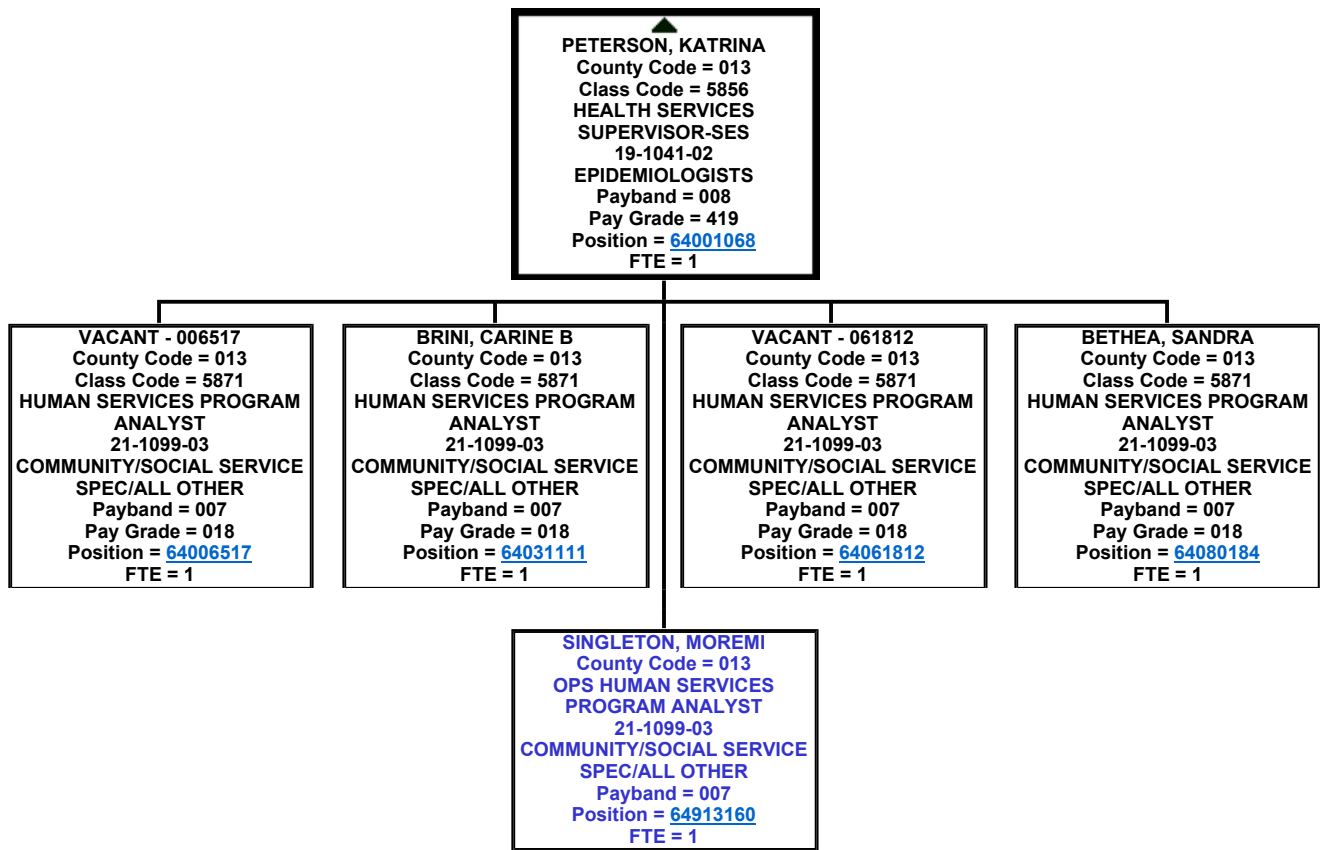


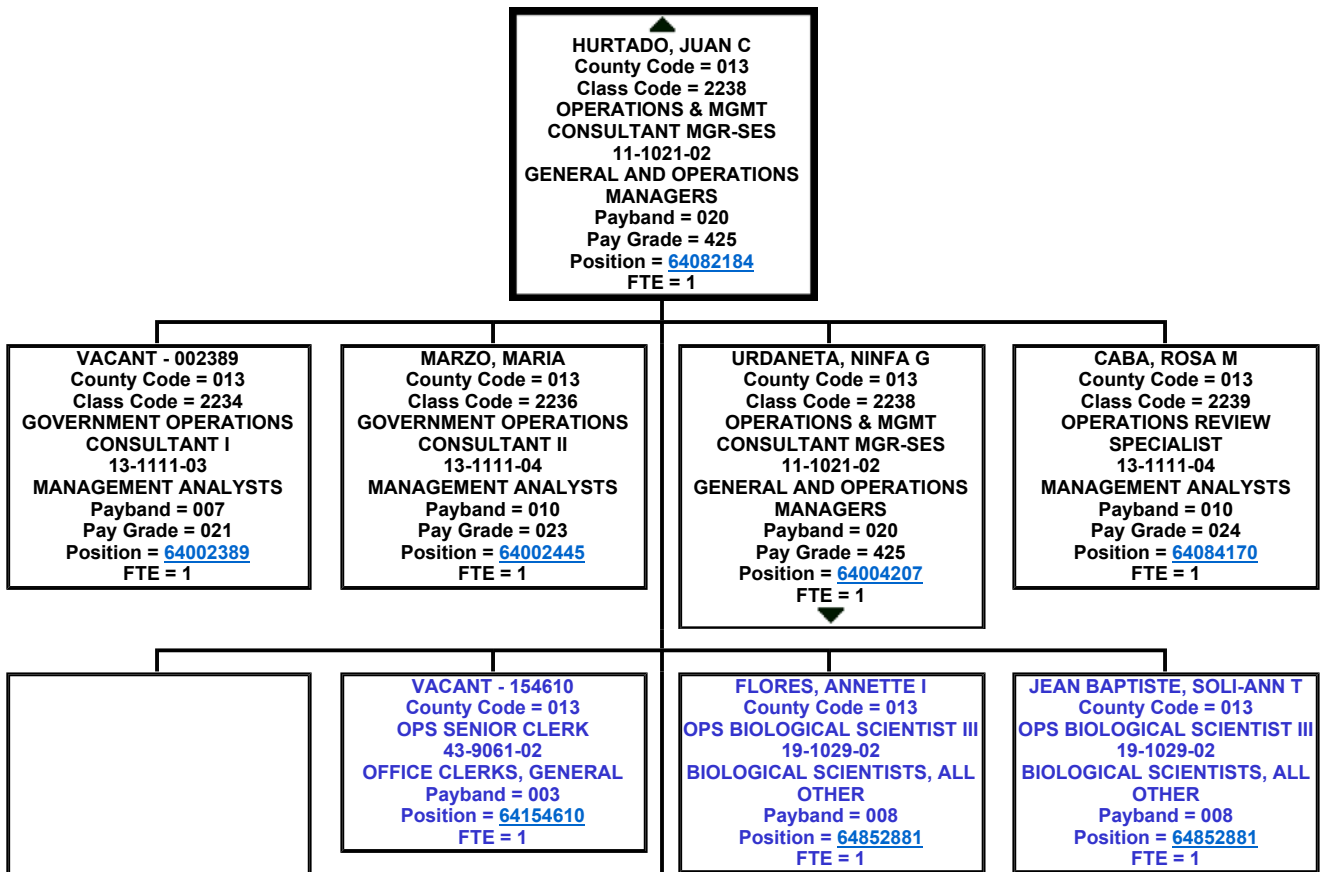
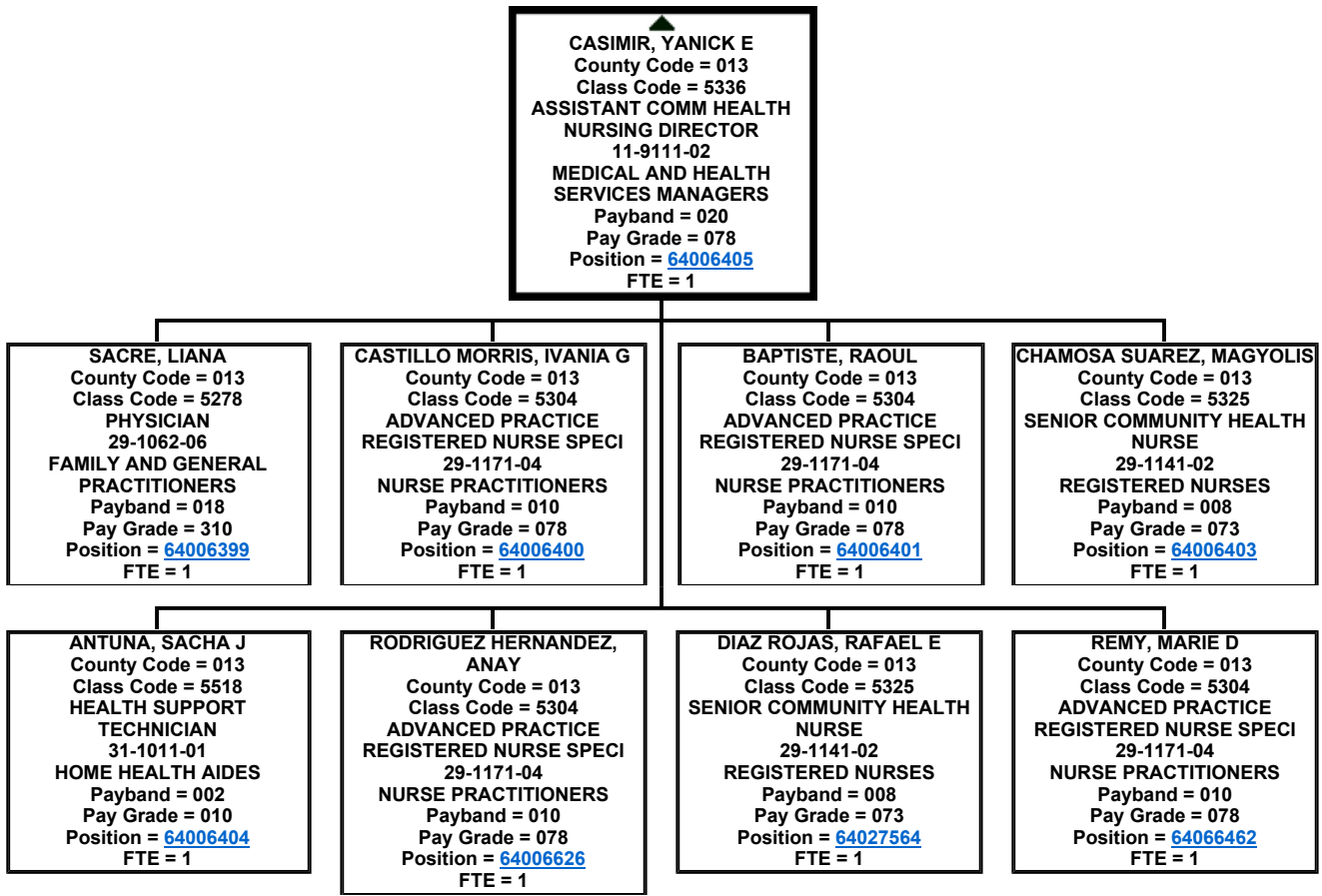
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Class Code = 5850
HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Pay Grade = 017
Position = [64085259](#)
FTE = 1

NUNEZ, ALEJANDRO E
County Code = 013
OPS HEALTH SERVICES
REPRESENTATIVE
19-1041-01
EPIDEMIOLOGISTS
Payband = 005
Position = [64913013](#)
FTE = 1









FARANDA, YVETTE R
 County Code = 013
 Class Code = 2234
**GOVERNMENT OPERATIONS
 CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64085251](#)
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VACANT - 852883
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852883](#)
 FTE = 1

CHAVARRIA, KENIA
 County Code = 013
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64852884](#)
 FTE = 1

DORLEUS, KENCIAH
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852885](#)
 FTE = 1

PEDRIANES, SABRYNA
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852886](#)
 FTE = 1

VACANT - 852887
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852887](#)
 FTE = 1

ROMERO, CIELO
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852888](#)
 FTE = 1

VACANT - 852889
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852889](#)
 FTE = 1

SOTOLONGO, ODALYS
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852890](#)
 FTE = 1

BLANCO, FRANK
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852891](#)
 FTE = 1

CABRERA, ALEXANDER
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852892](#)
 FTE = 1

GANGI, RICARDO
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852893](#)
 FTE = 1

VACANT - 852894
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852894](#)
 FTE = 1

VACANT - 852895
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852895](#)
 FTE = 1

VACANT - 852896
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852896](#)
 FTE = 1

MARTIN, ARIANE
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852897](#)
 FTE = 1

VACANT - 852898
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852898](#)
 FTE = 1

SILVERA, CARLOS
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852899](#)
 FTE = 1

WANG, IRENE
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852900](#)
 FTE = 1

VACANT - 852901
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852901](#)
 FTE = 1

VACANT - 852902
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852902](#)
 FTE = 1

ALARCON, CELICA A
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852903](#)
 FTE = 1

ARROYO-NUNEZ, JENNY
 County Code = 013
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852905](#)
 FTE = 1

RIOS, GUVIAN
 County Code = 013
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852907](#)
 FTE = 1

GONZALEZ, JOSELIDA S
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OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852909](#)
 FTE = 1























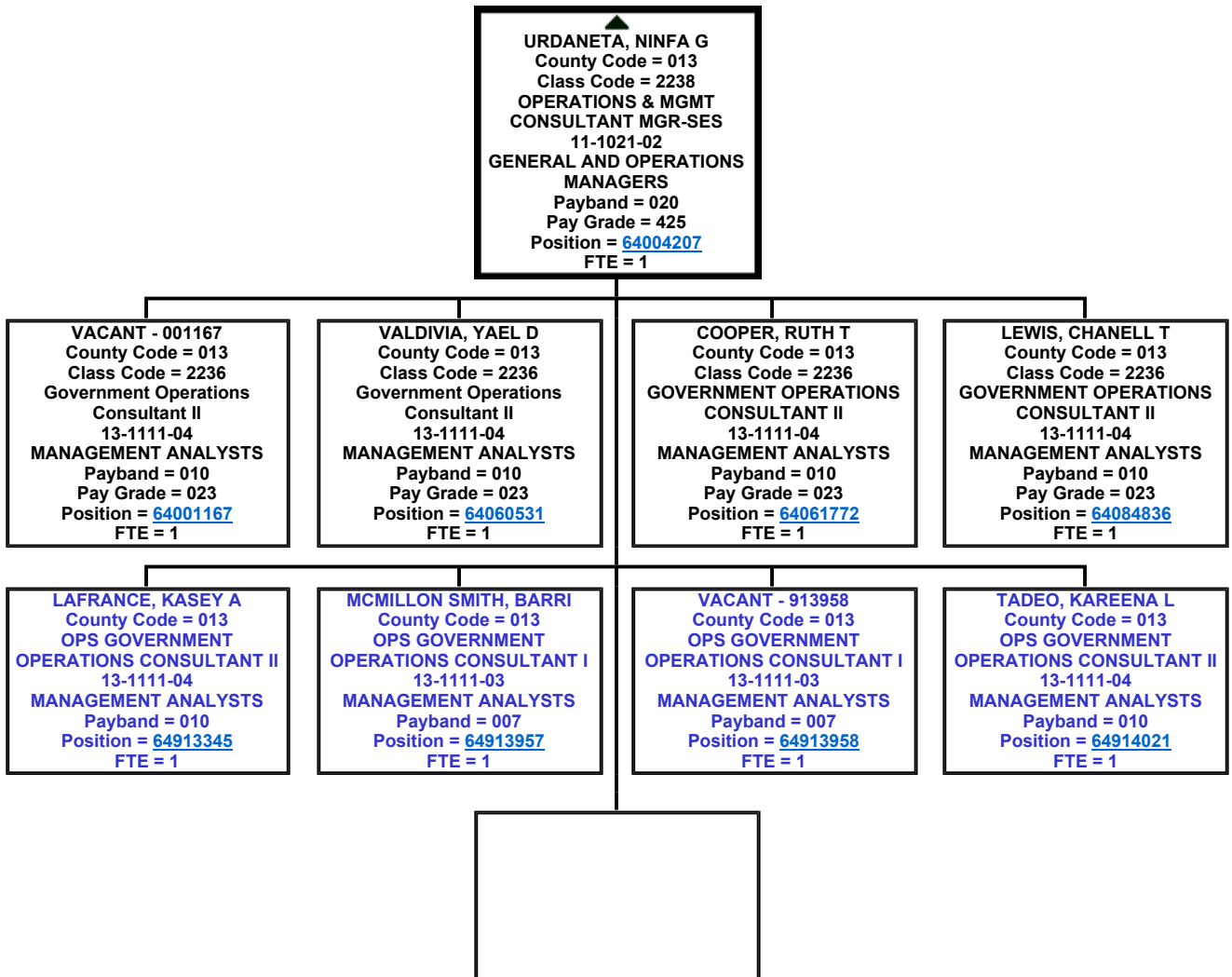
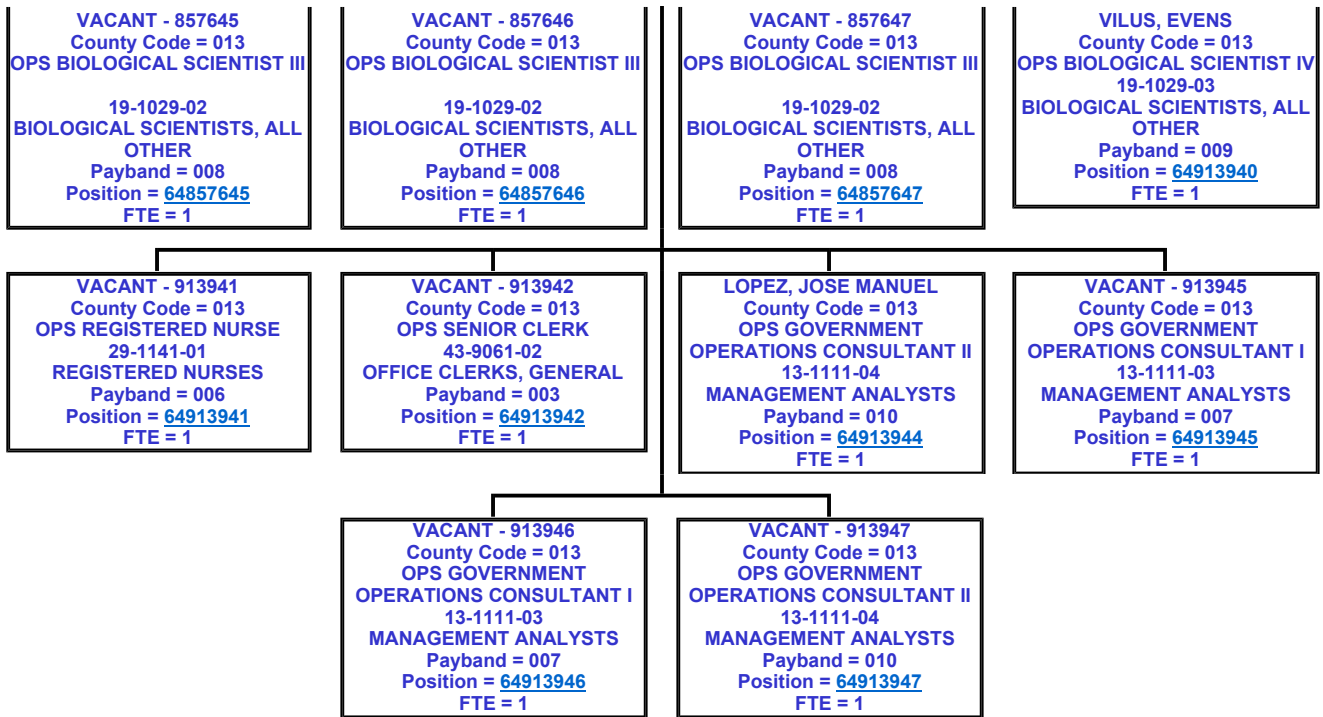




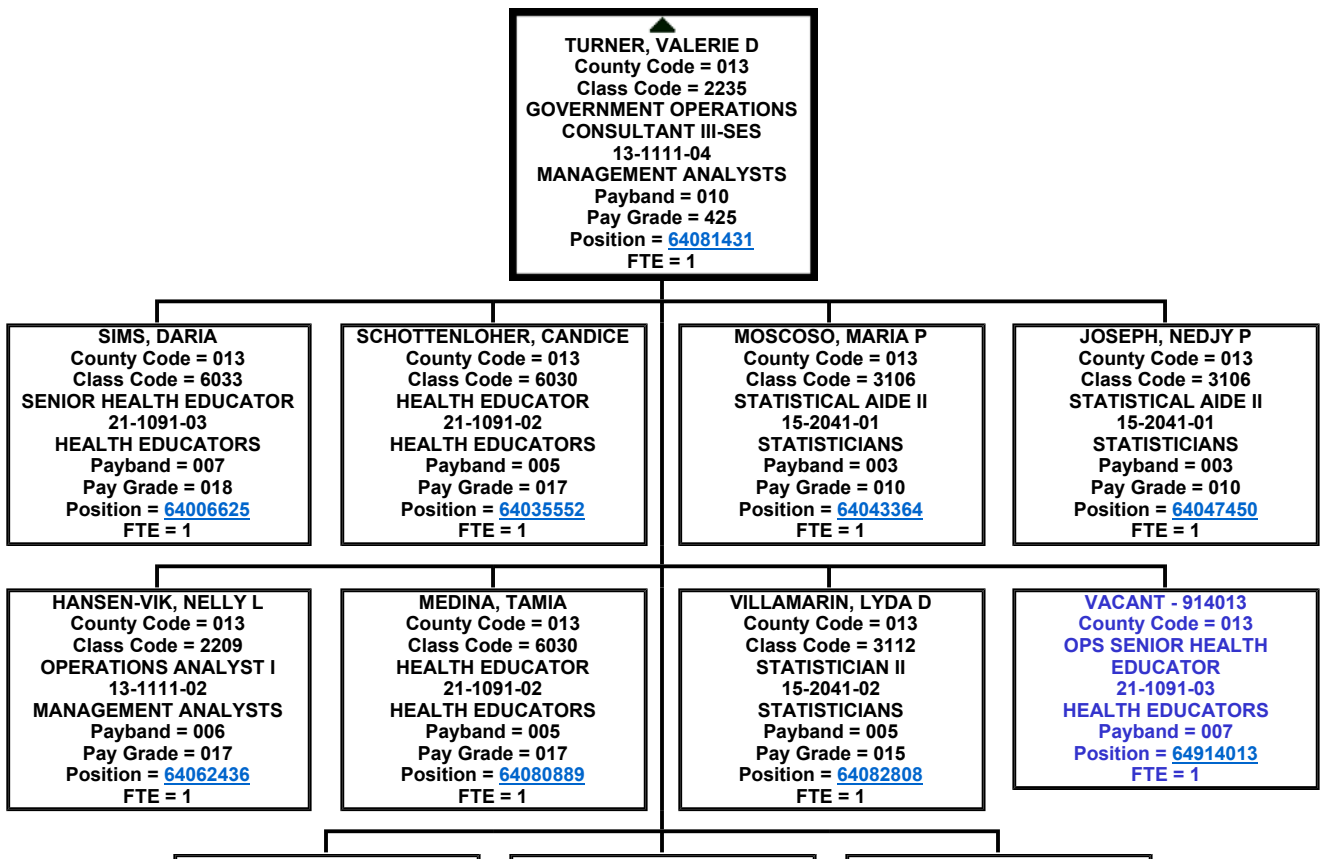
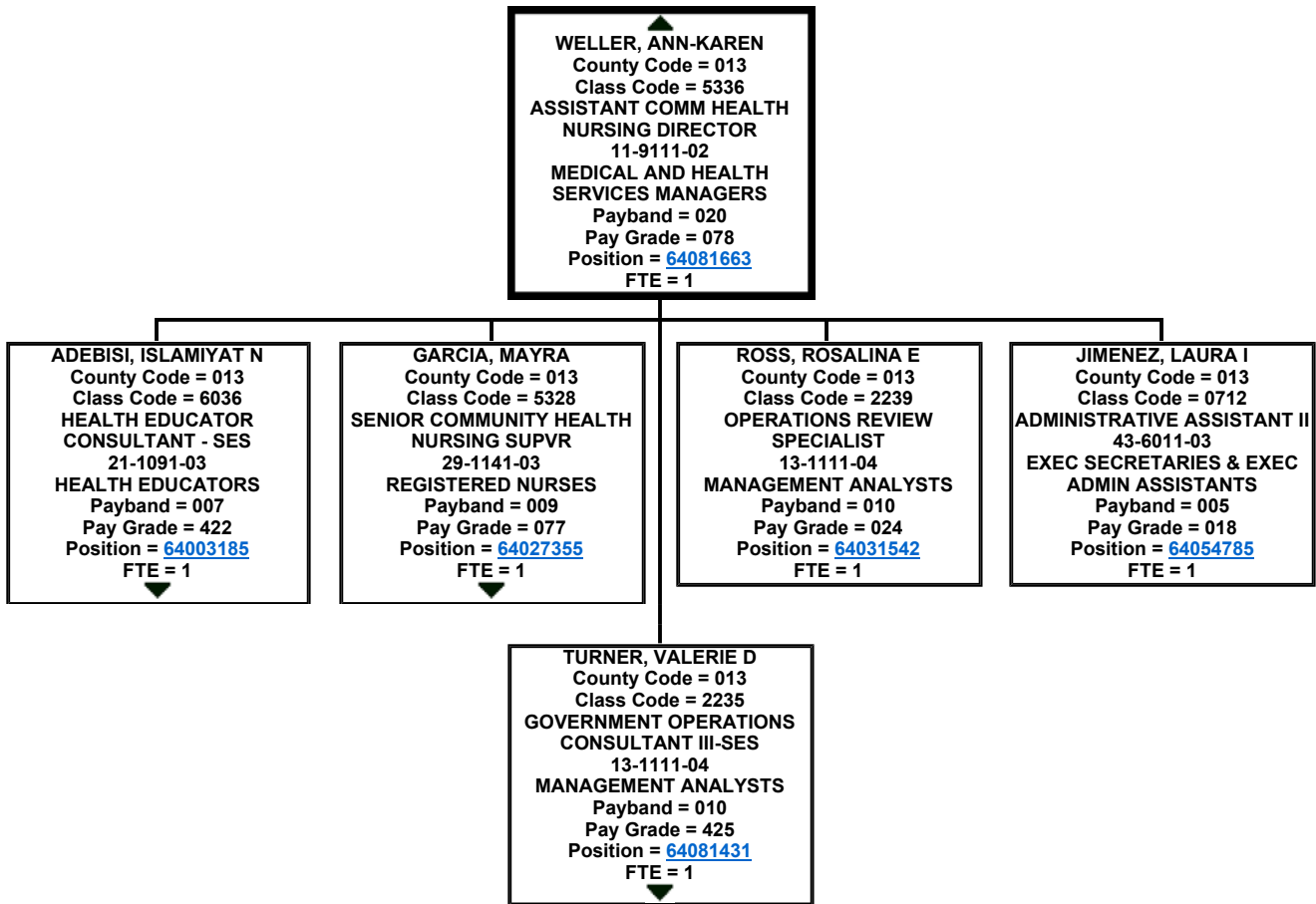








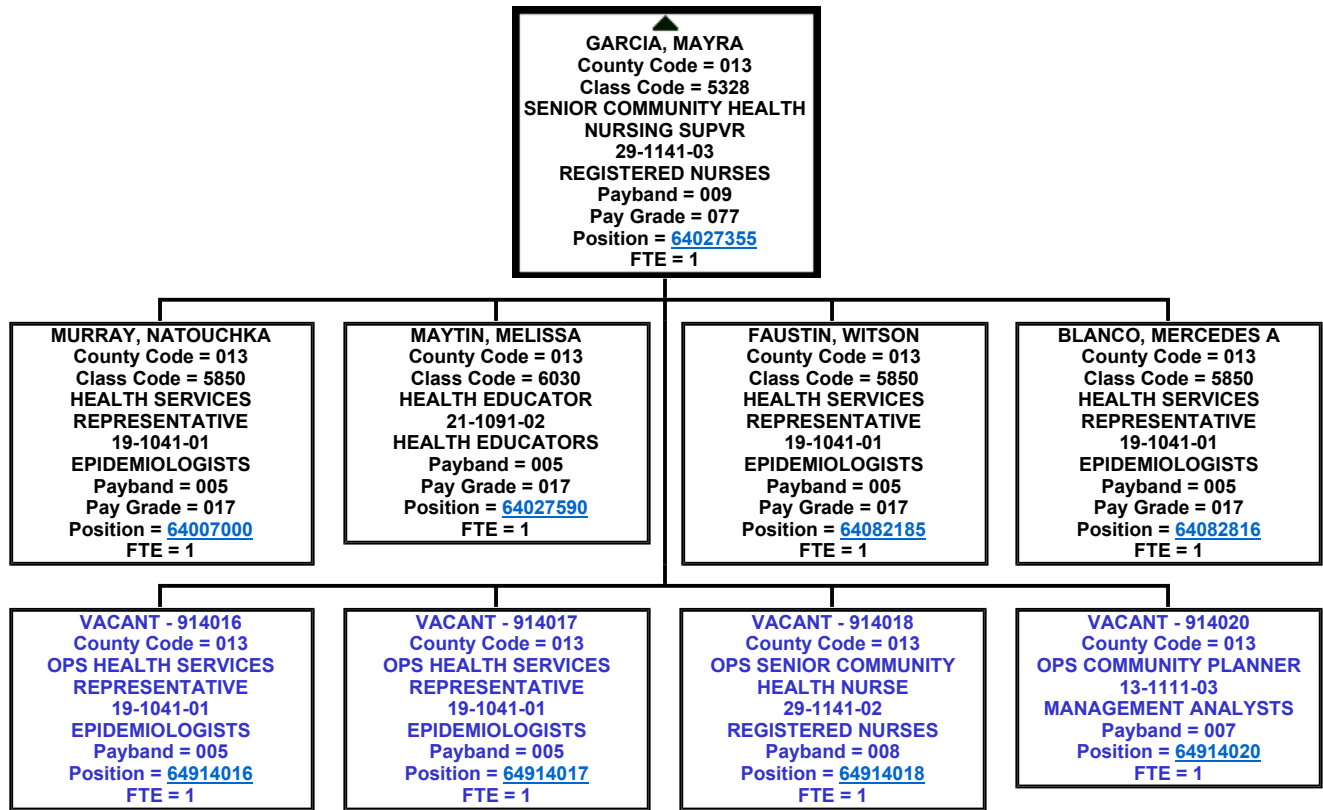
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OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64914022](#)
FTE = 1**

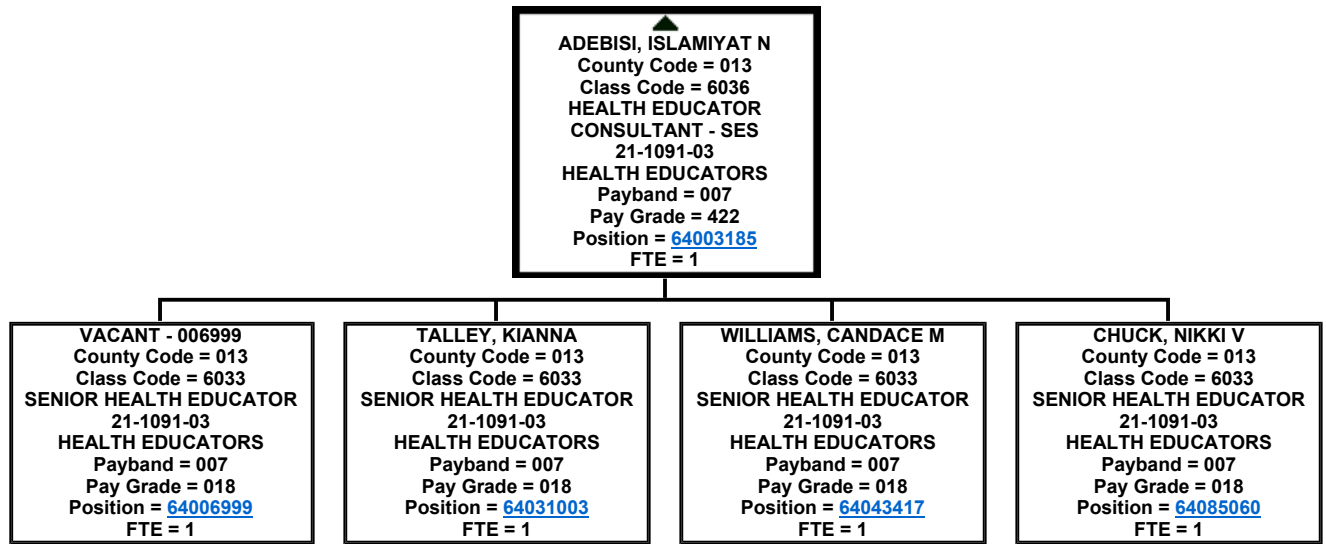


MOHAMED, FATIMA E
County Code = 013
OPS SENIOR HEALTH
EDUCATOR
21-1091-03
HEALTH EDUCATORS
Payband = 007
Position = [64914015](#)
FTE = 1

VACANT - 914019
County Code = 013
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64914019](#)
FTE = 1

MULROY, JESSICA C
County Code = 013
OPS RESEARCH & STATISTICS
CONSULTANT
15-2041-03
STATISTICIANS
Payband = 008
Position = [64914024](#)
FTE = 1





IGLESIAS, KAREN S
 County Code = 013
 Class Code = 2238
 OPERATIONS & MGMT
 CONSULTANT MGR - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64066469](#)
 FTE = 1

ORTIZ, HILDA M
 County Code = 013
 Class Code = 2212
 OPERATIONS ANALYST II
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64047455](#)
 FTE = 1

HERNANDEZ DIAZ, CARMEN A
 County Code = 013
 Class Code = 2236
 GOVERNMENT OPERATIONS
 CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64061911](#)
 FTE = 1

ZAYAS, MARIBEL A
 County Code = 013
 Class Code = 8997
 COUNTY HEALTH DEPT
 FINANCIAL ADMIN-HLTH
 11-3031-03
 FINANCIAL MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64043372](#)
 FTE = 1

GARCIA, NELSON R
 County Code = 013
 Class Code = 2238
 OPERATIONS & MGMT
 CONSULTANT MGR - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64000760](#)
 FTE = 1

GUERRERO, RUFFER
 County Code = 013
 Class Code = 2212
 OPERATIONS ANALYST II
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64002410](#)
 FTE = 1

DORAISWAMY, GANESAN I
 County Code = 013
 Class Code = 5253
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 MEDICAL AND HEALTH
 SERVICES MANAGERS
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 Position = [64003920](#)
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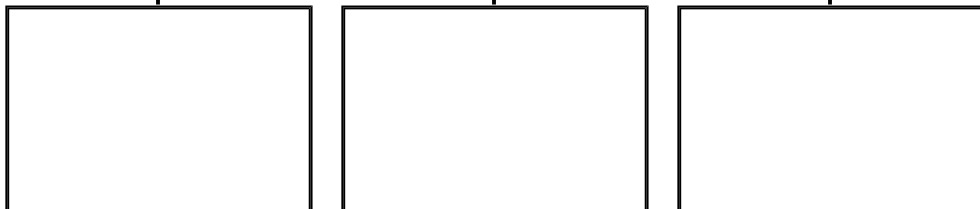
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 County Code = 013
 Class Code = 0712
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 43-6011-03
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 018
 Position = [64004180](#)
 FTE = 1

BATISTA, MERCEDES Y
 County Code = 013
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64004276](#)
 FTE = 1

MENDEZ-VEGA, VLADIMIR
 County Code = 013
 Class Code = 6384
 FACILITIES MANAGER
 11-9021-02
 CONSTRUCTION MANAGERS
 Payband = 020
 Pay Grade = 419
 Position = [64006624](#)
 FTE = 1

ICAZA, LYANA L
 County Code = 013
 Class Code = 2238
 OPERATIONS & MGMT
 CONSULTANT MGR - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64027327](#)
 FTE = 1

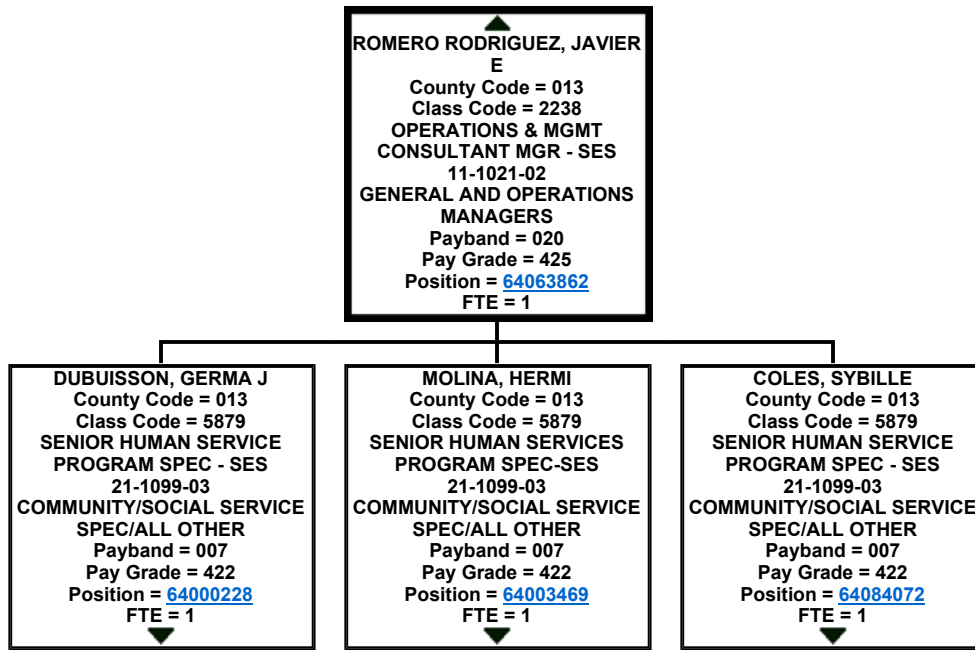
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 County Code = 013
 Class Code = 1616
 REVENUE ADMINISTRATOR I -
 SES
 11-3031-02
 FINANCIAL MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64043401](#)
 FTE = 1

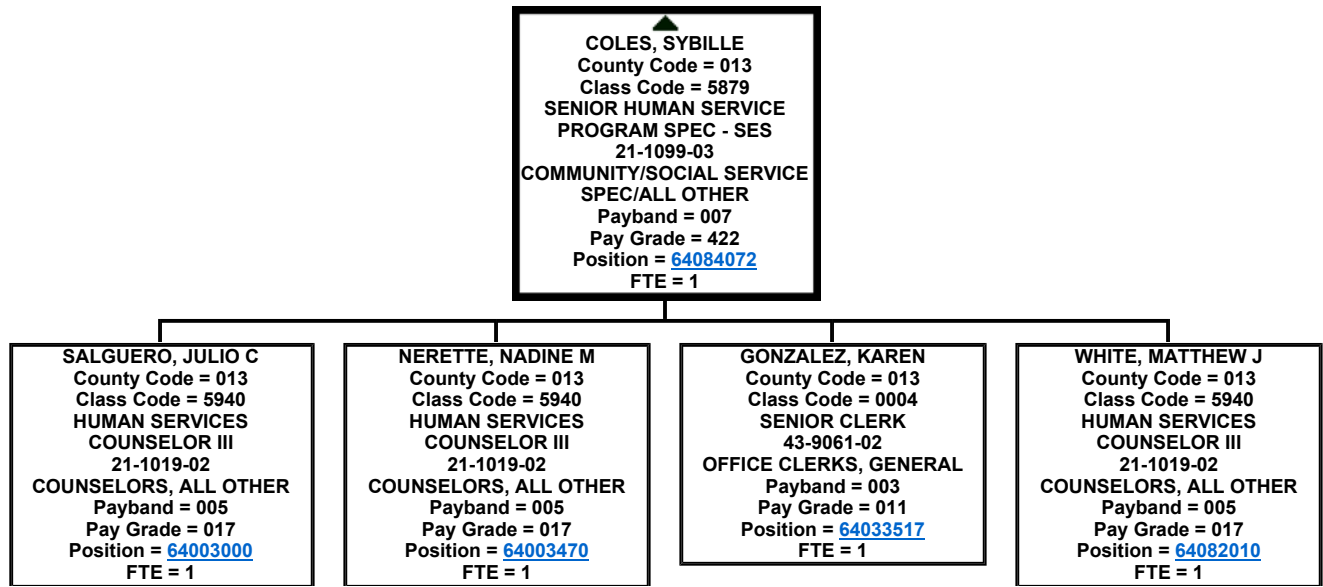


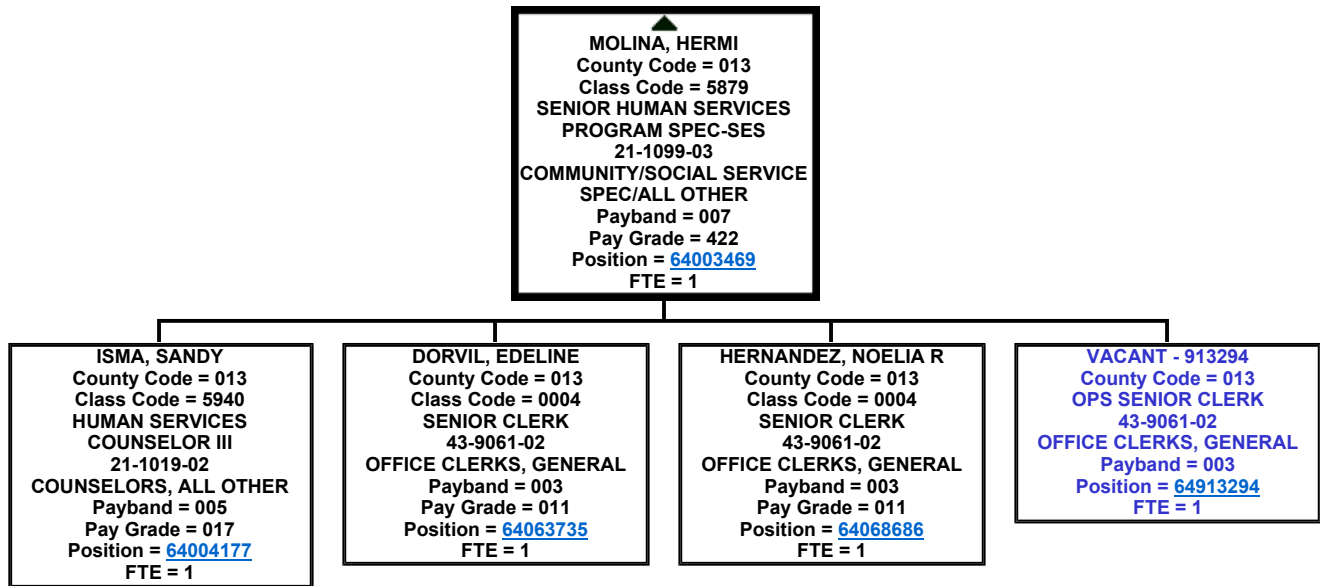
ROMERO RODRIGUEZ, JAVIER
E
County Code = 013
Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
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GENERAL AND OPERATIONS
MANAGERS
Payband = 020
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Position = [64063862](#)
FTE = 1
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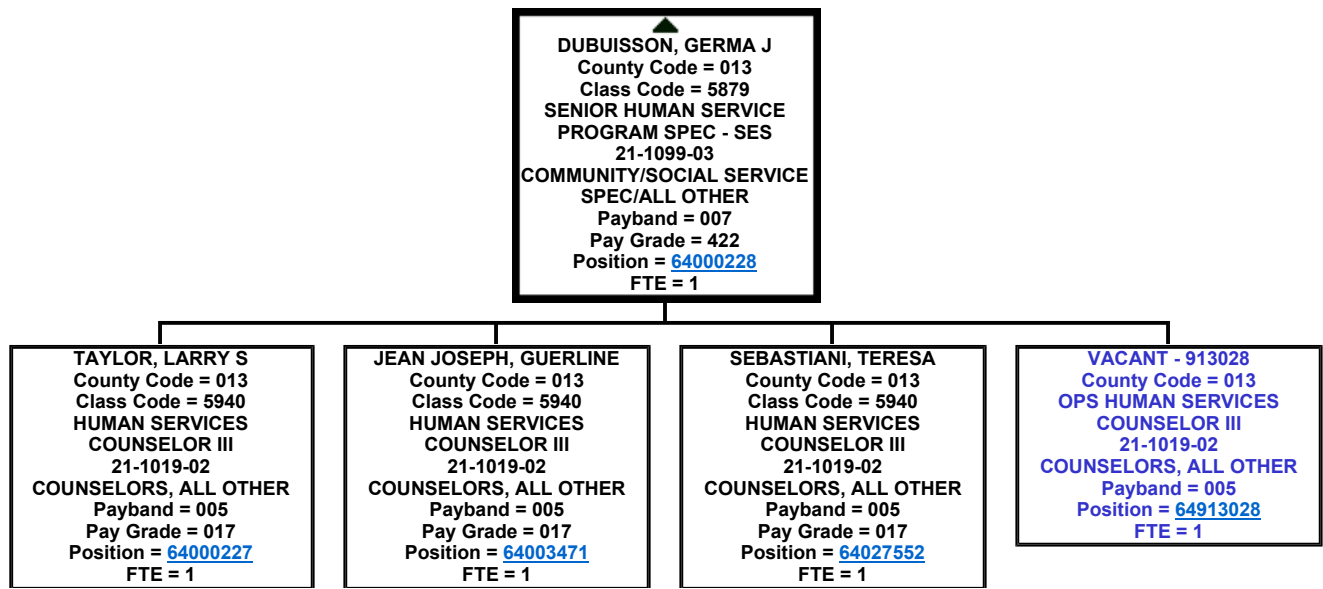
CARPENTER, MELBA N
County Code = 013
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 018
Position = [64084405](#)
FTE = 1

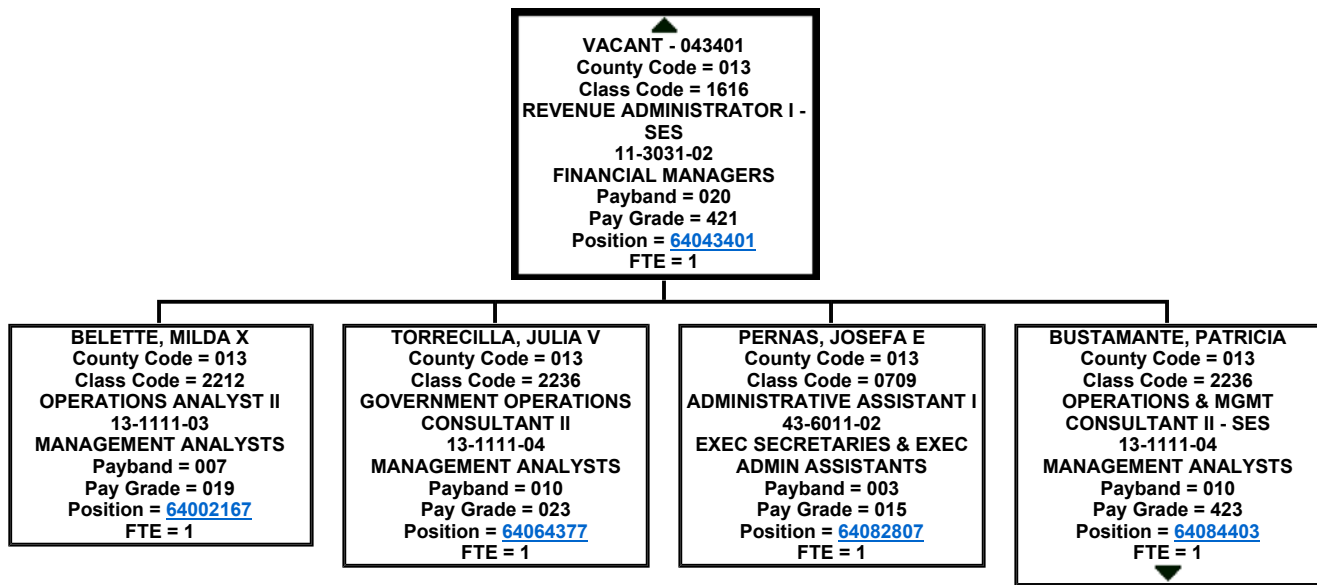
VACANT - 913081
County Code = 013
OPS COMPUTER SUPPORT
ANALYST
15-1151-02
COMPUTER USER SUPPORT
SPECIALISTS
Payband = 006
Position = [64913081](#)
FTE = 1

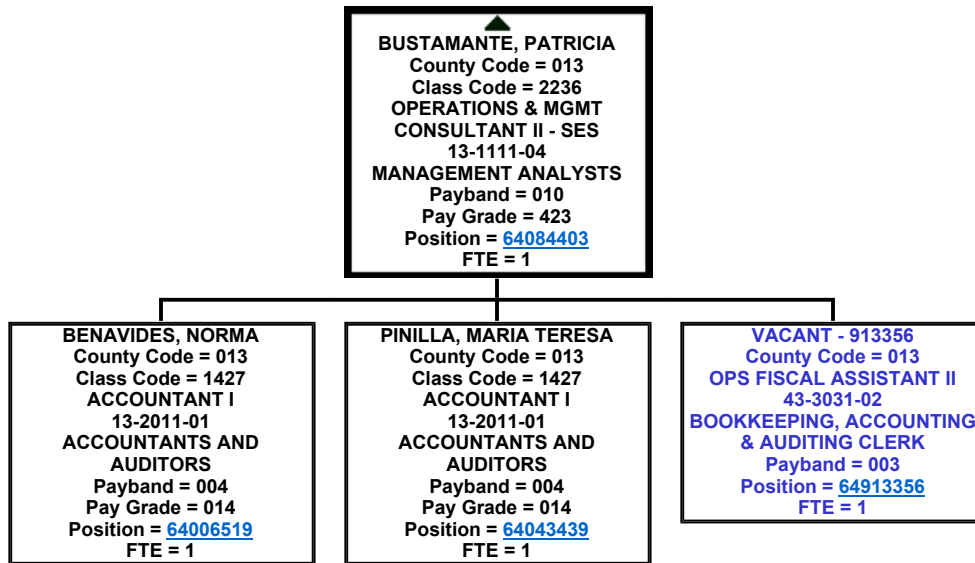


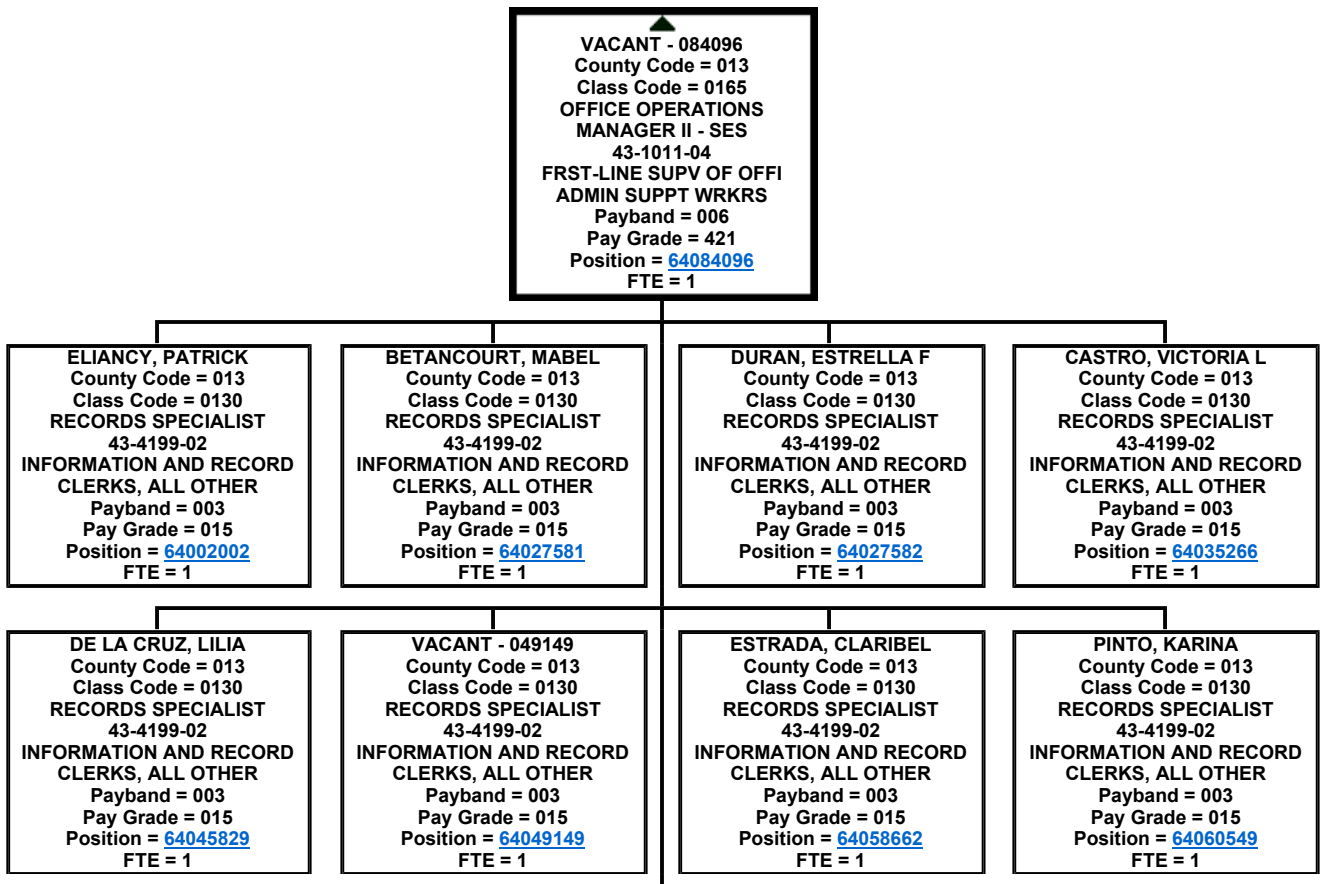
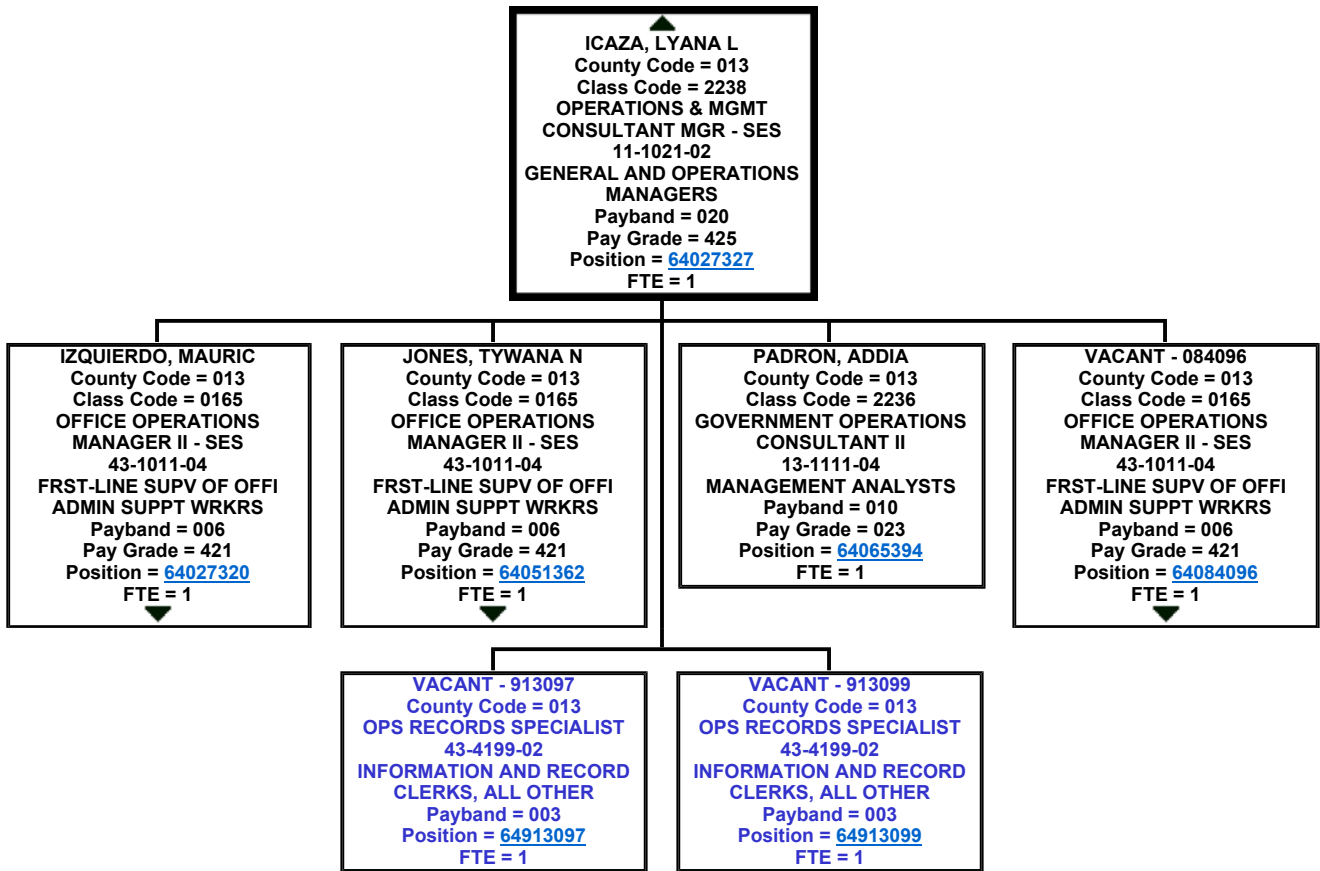






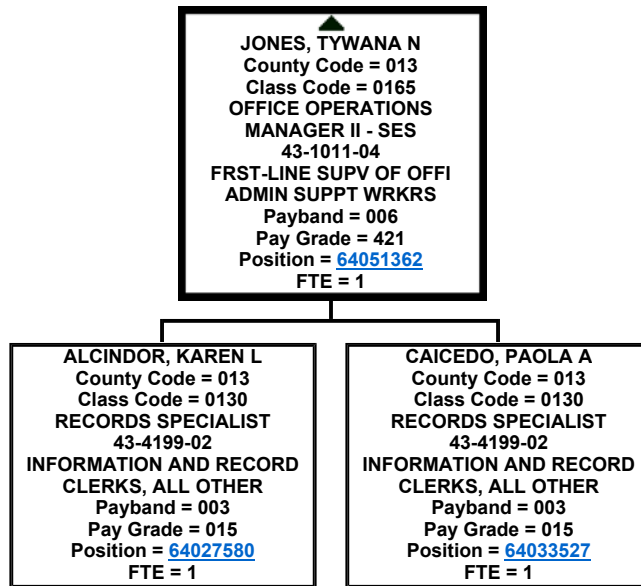


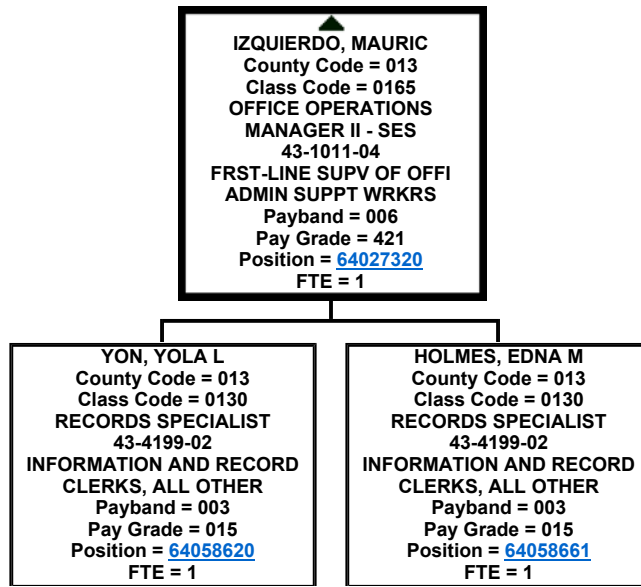


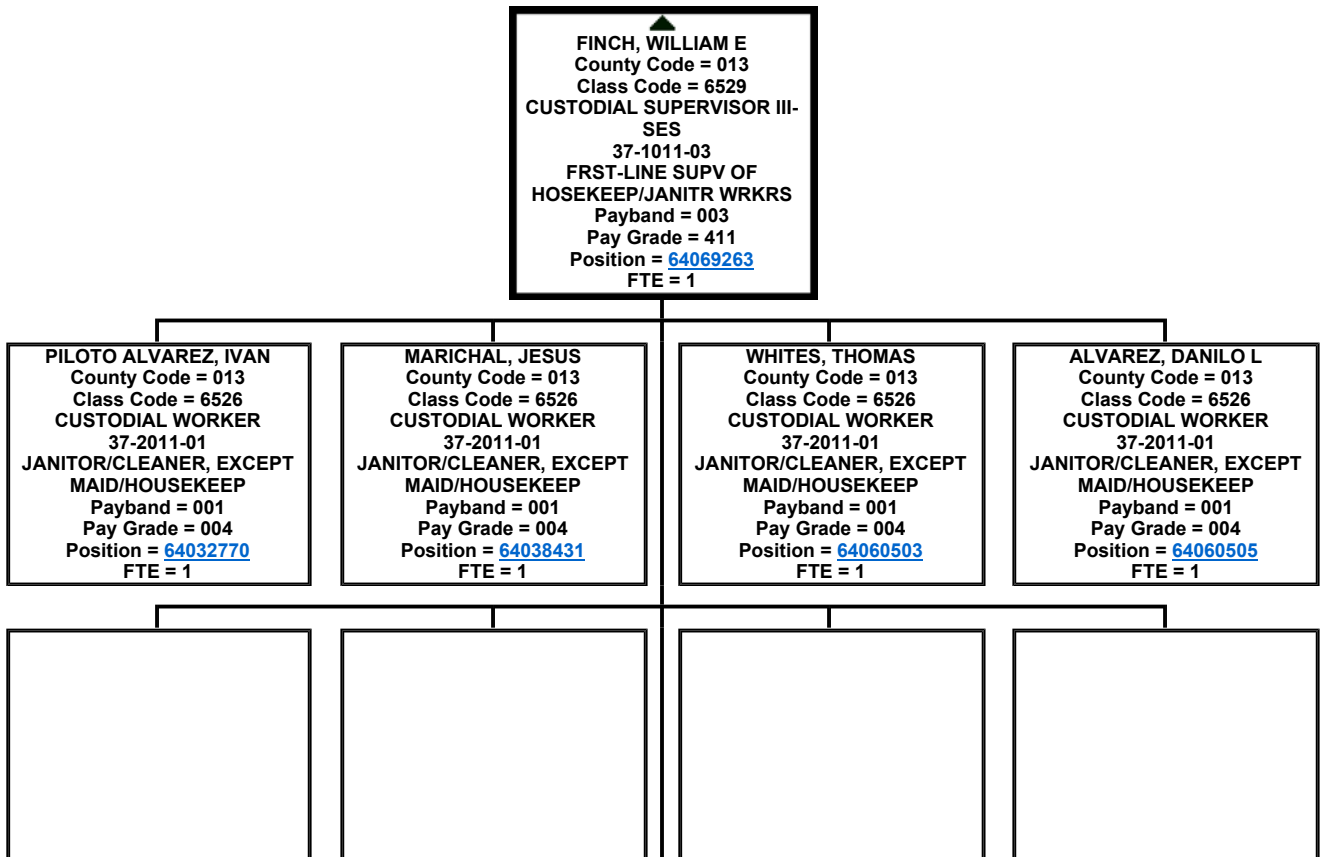
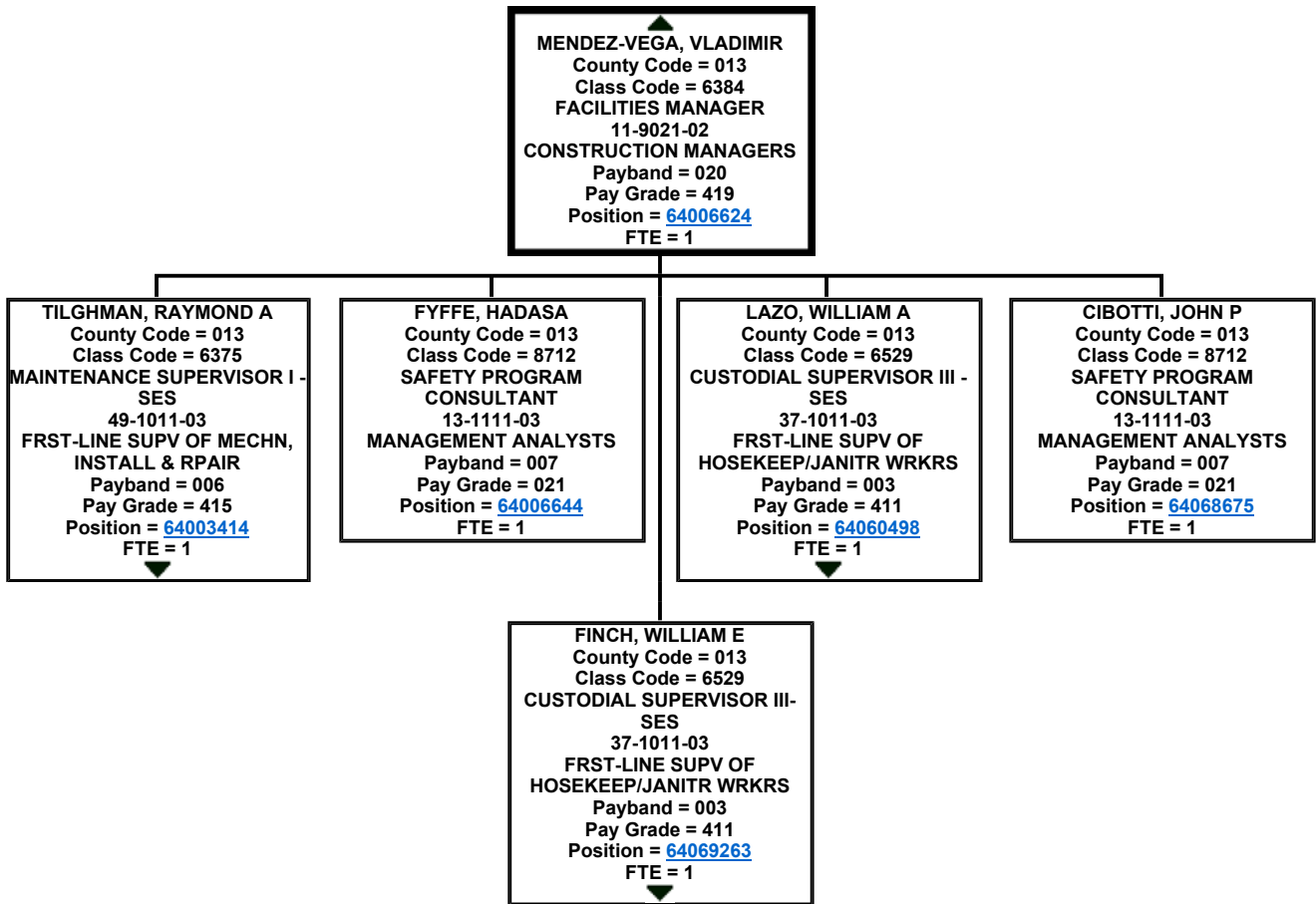


AVILA, MAVIS
County Code = 013
Class Code = 0130
RECORDS SPECIALIST
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64068669](#)
FTE = 1

GONZALEZ, ANTONIO
County Code = 013
Class Code = 0130
RECORDS SPECIALIST
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64084094](#)
FTE = 1







DIMANCHE, MARIECLAUDE M
 County Code = 013
 Class Code = 6526
CUSTODIAL WORKER
 37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
 Payband = 001
 Pay Grade = 004
 Position = [64068679](#)
 FTE = 1

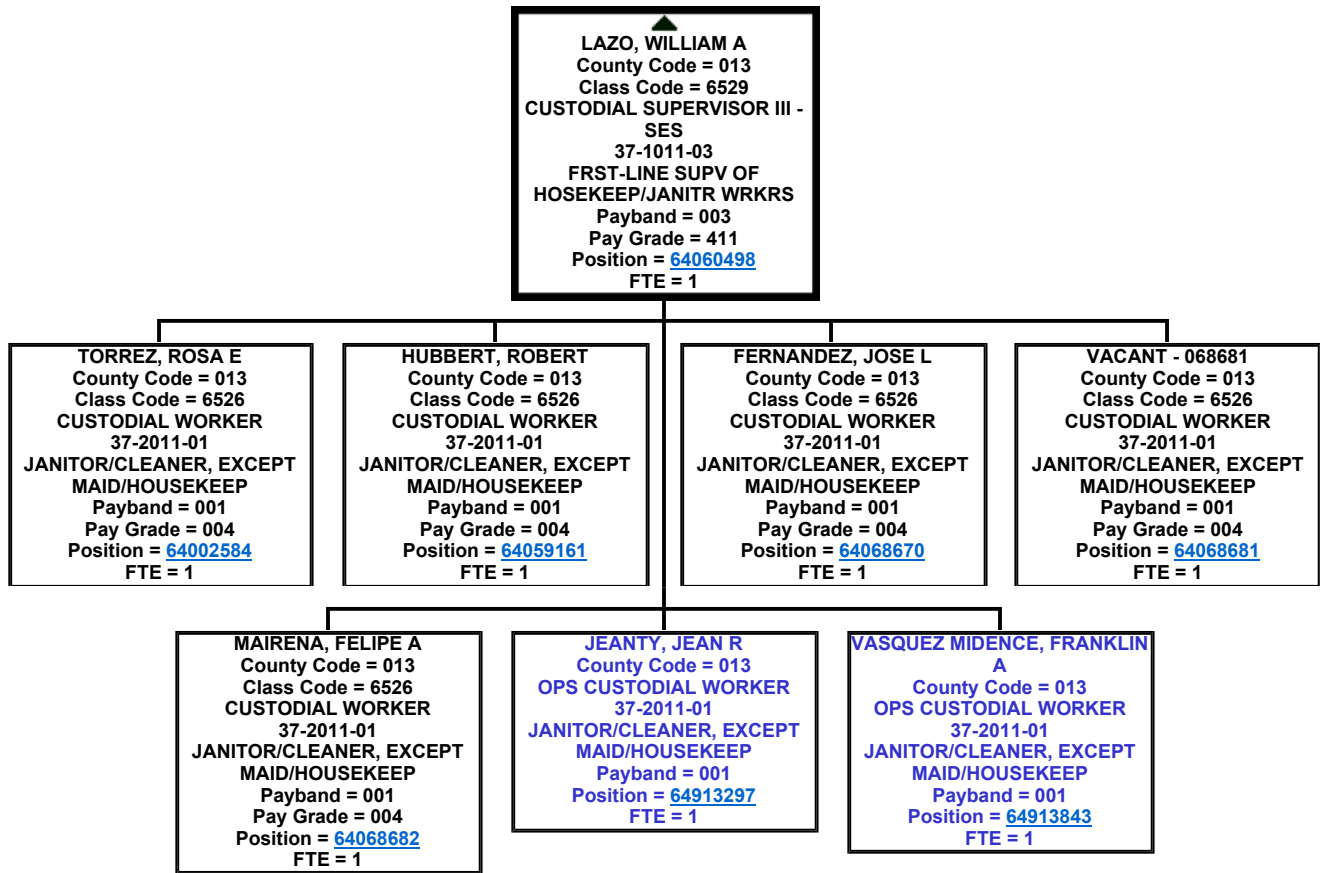
RUSSELL, ALMA J
 County Code = 013
 Class Code = 6526
CUSTODIAL WORKER
 37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
 Payband = 001
 Pay Grade = 004
 Position = [64068684](#)
 FTE = 1

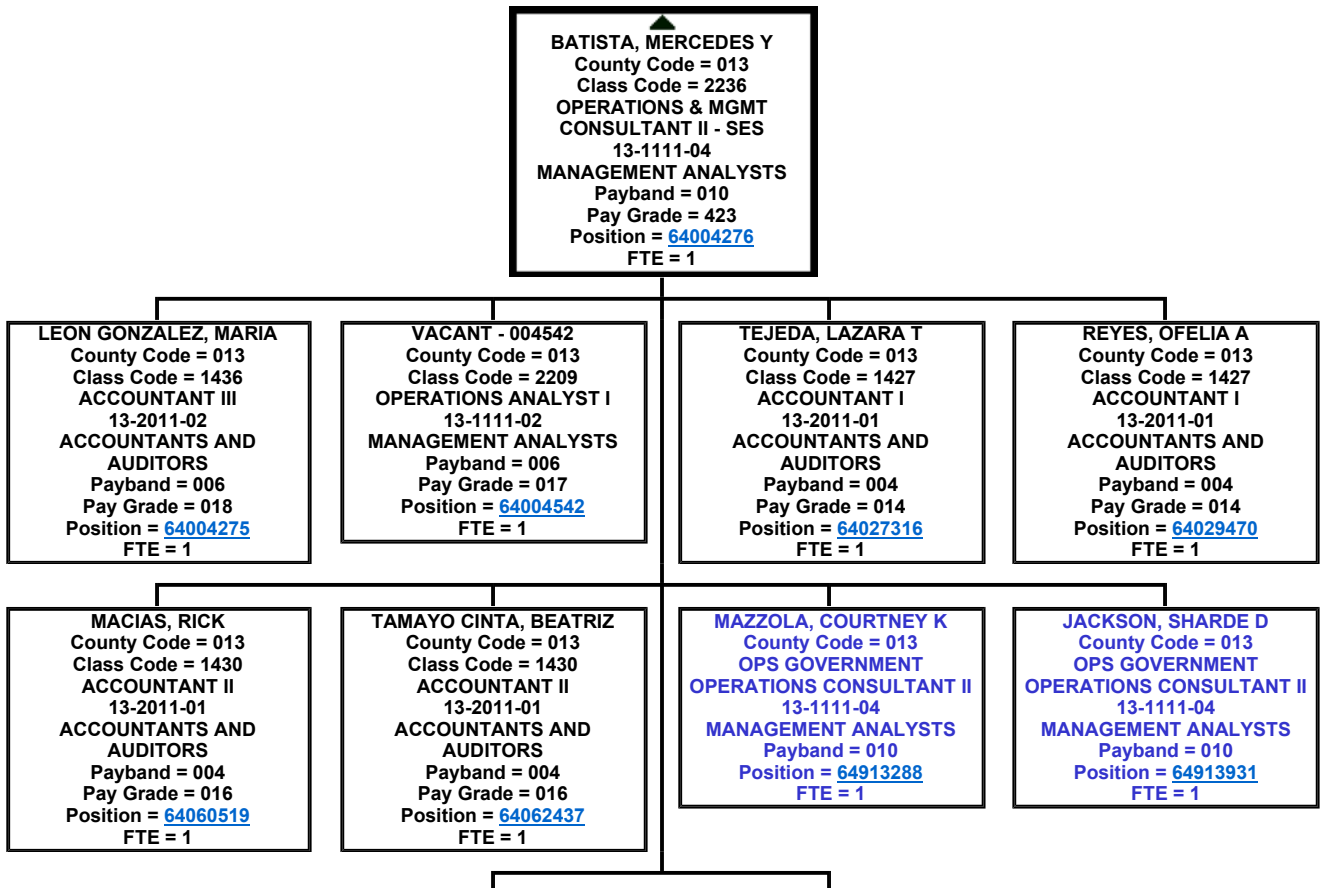
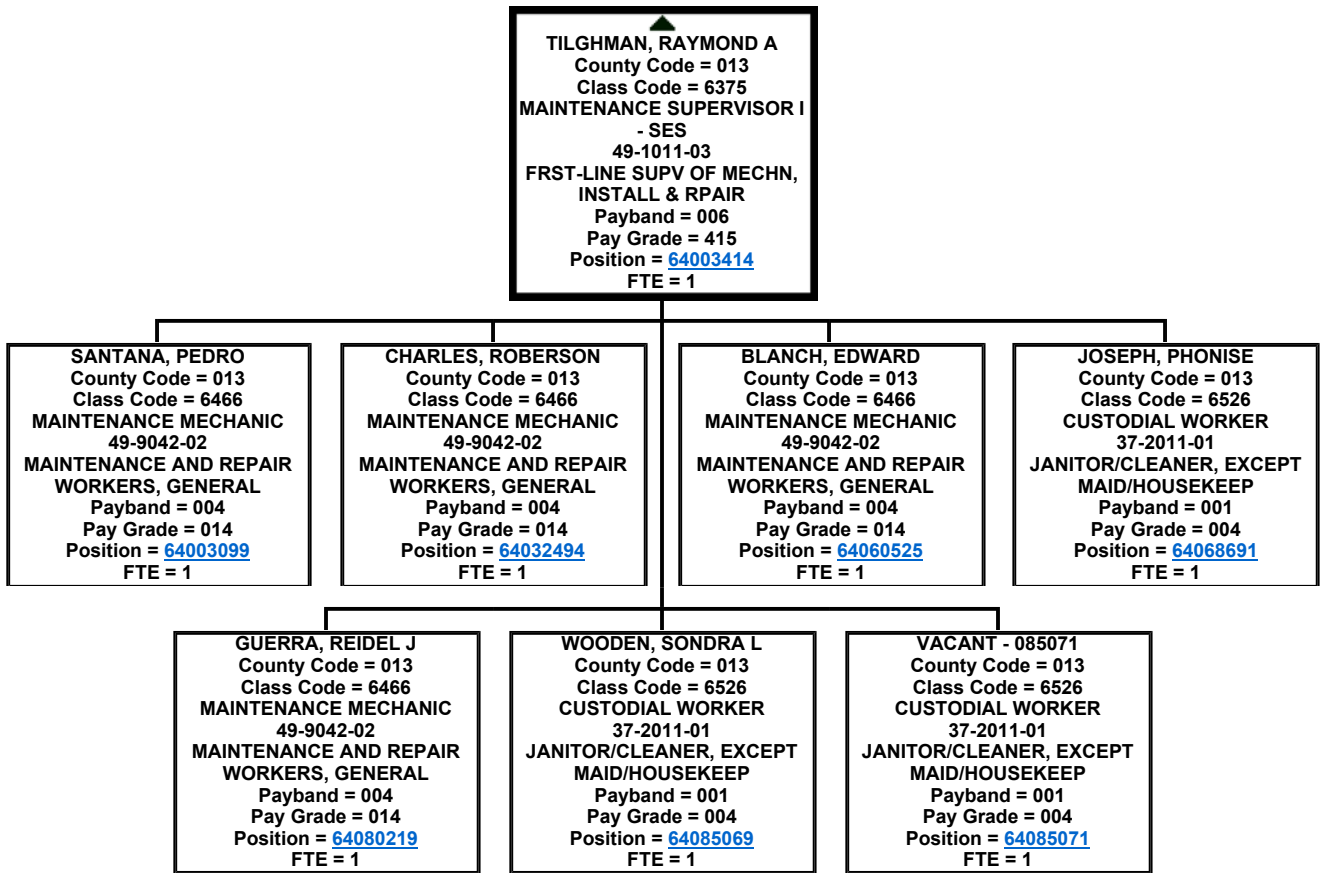
JACKSON, TAVARIS C
 County Code = 013
 Class Code = 6526
CUSTODIAL WORKER
 37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
 Payband = 001
 Pay Grade = 004
 Position = [64068687](#)
 FTE = 1

MCCALLA, CARLOS
 County Code = 013
 Class Code = 6526
CUSTODIAL WORKER
 37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
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 Pay Grade = 004
 Position = [64082912](#)
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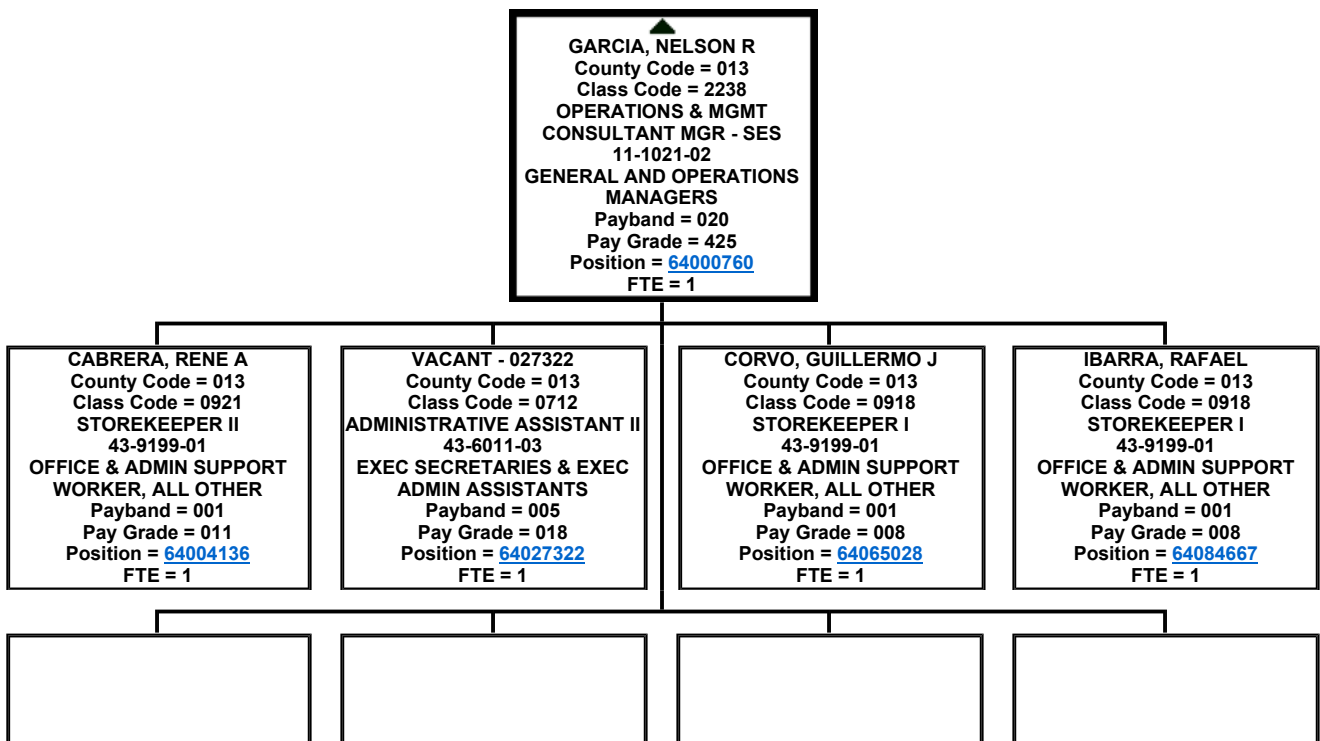
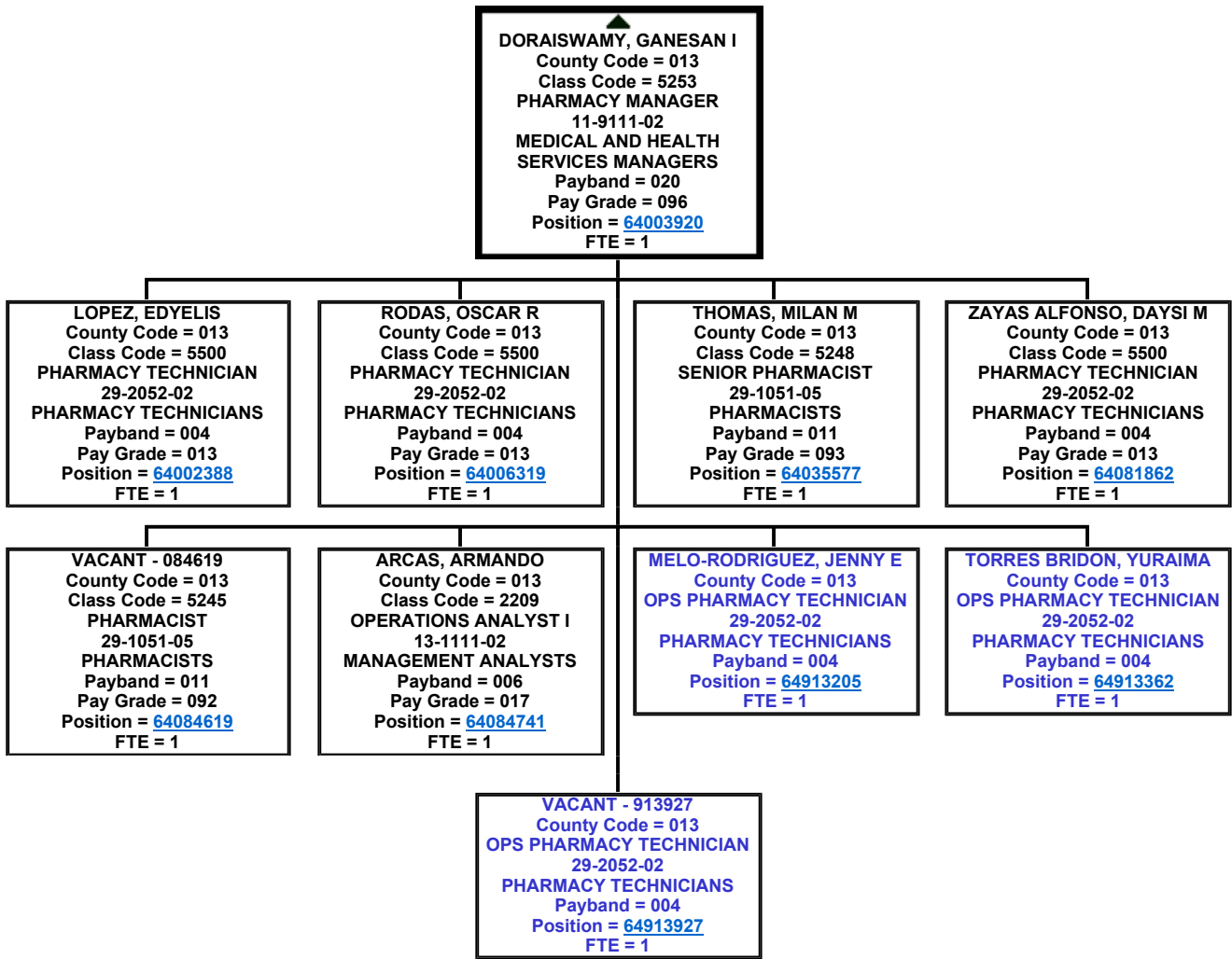
LORENTE, ELIZABETH
 County Code = 013
OPS CUSTODIAL WORKER
 37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
 Payband = 001
 Position = [64913050](#)
 FTE = 1

VACANT - 913114
 County Code = 013
OPS CUSTODIAL WORKER
 37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
 Payband = 001
 Position = [64913114](#)
 FTE = 1





<p>ACHOR, ANTHONY C County Code = 013 OPS GOVERNMENT OPERATIONS CONSULTANT II 13-1111-04 MANAGEMENT ANALYSTS Payband = 010 Position = 64914025 FTE = 1</p>	<p>MERIZALDE, JOHANNA County Code = 013 OPS GOVERNMENT OPERATIONS CONSULTANT II 13-1111-04 MANAGEMENT ANALYSTS Payband = 010 Position = 64914026 FTE = 1</p>
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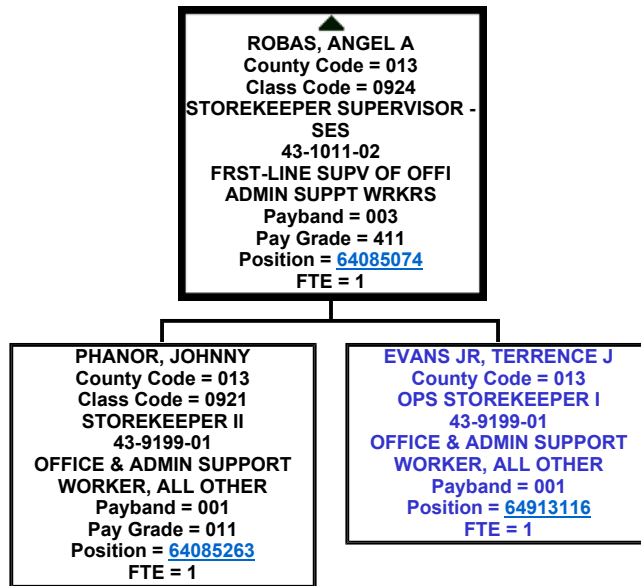


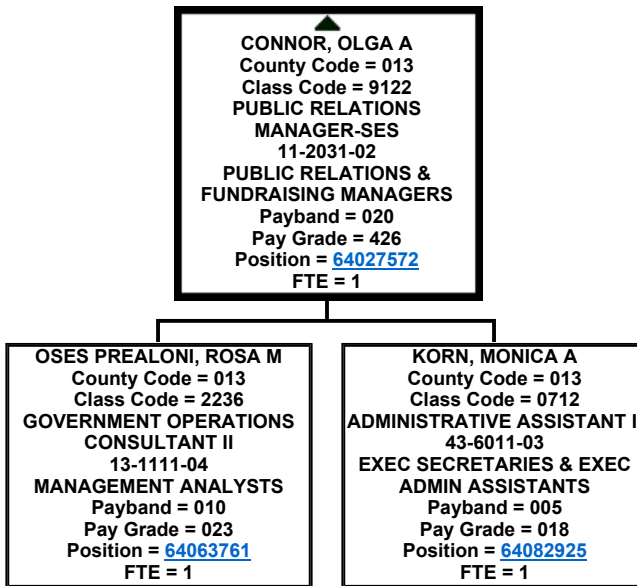
ROBAS, ANGEL A
County Code = 013
Class Code = 0924
STOREKEEPER SUPERVISOR -
SES
43-1011-02
FRST-LINE SUPV OF OFFI
ADMIN SUPPT WRKRS
Payband = 003
Pay Grade = 411
Position = [64085074](#)
FTE = 1
▼

PAGAN-PENA, LEONARDO
County Code = 013
Class Code = 0918
STOREKEEPER I
43-9199-01
OFFICE & ADMIN SUPPORT
WORKER, ALL OTHER
Payband = 001
Pay Grade = 008
Position = [64085075](#)
FTE = 1

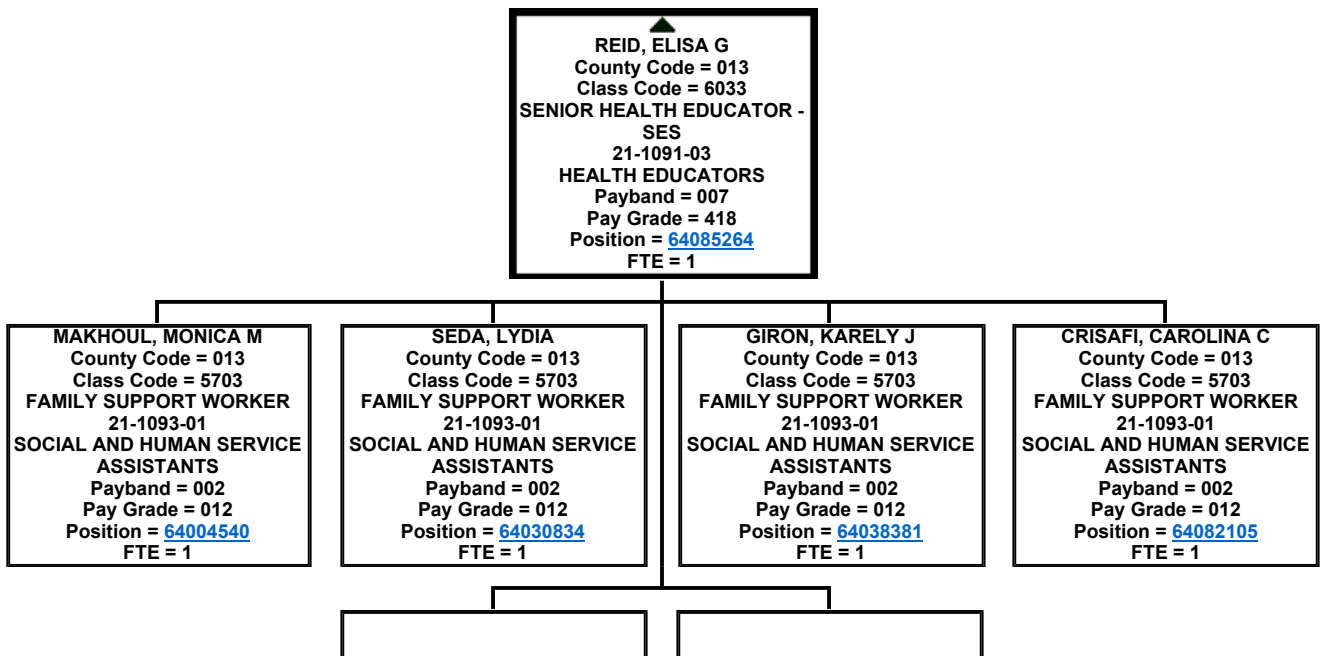
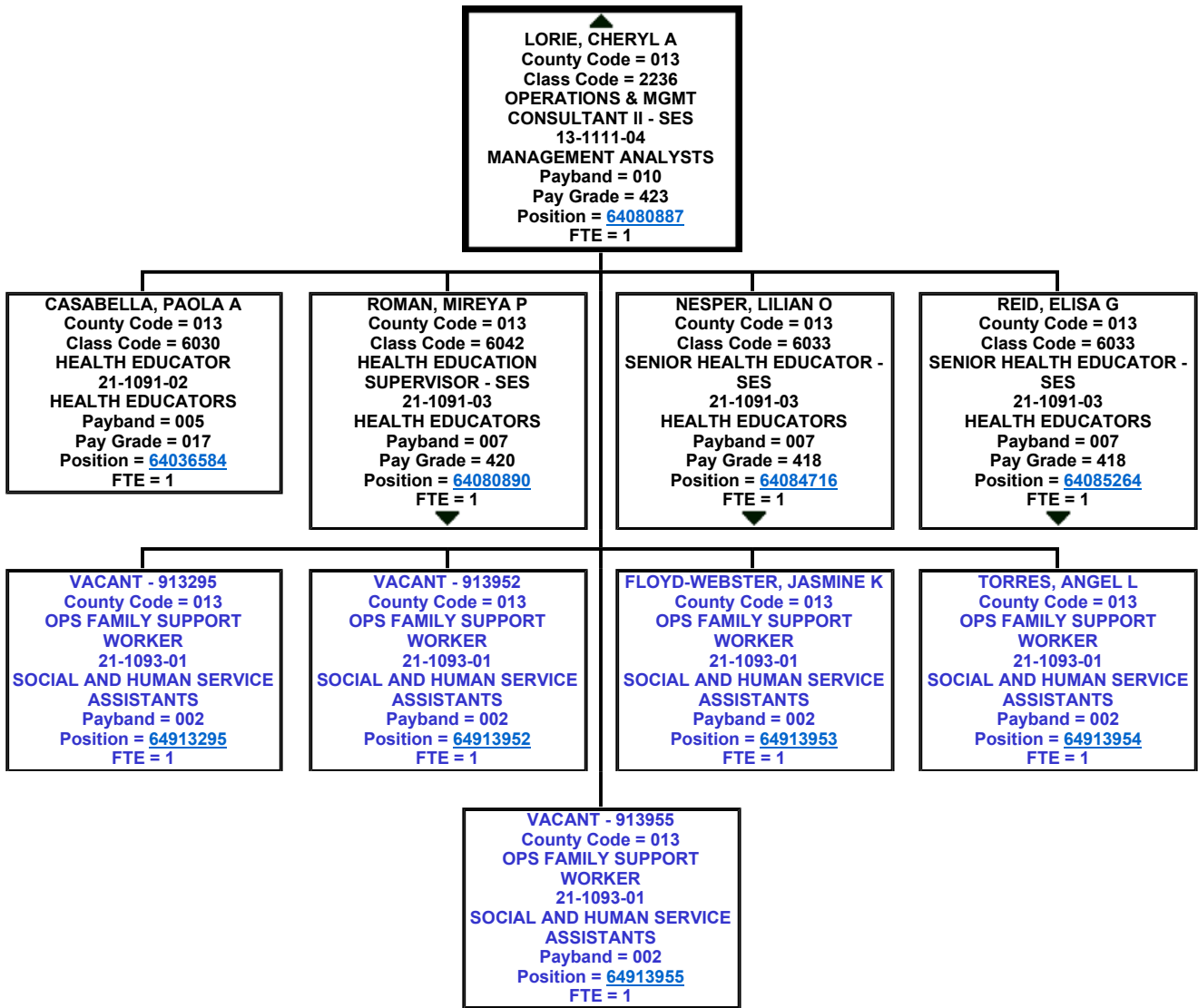
BROCHE, YASMANNY
County Code = 013
OPS STOREKEEPER I
43-9199-01
OFFICE & ADMIN SUPPORT
WORKER, ALL OTHER
Payband = 001
Position = [64913044](#)
FTE = 1

LOZA, MARIANO D
County Code = 013
OPS STOREKEEPER I
43-9199-01
OFFICE & ADMIN SUPPORT
WORKER, ALL OTHER
Payband = 001
Position = [64913928](#)
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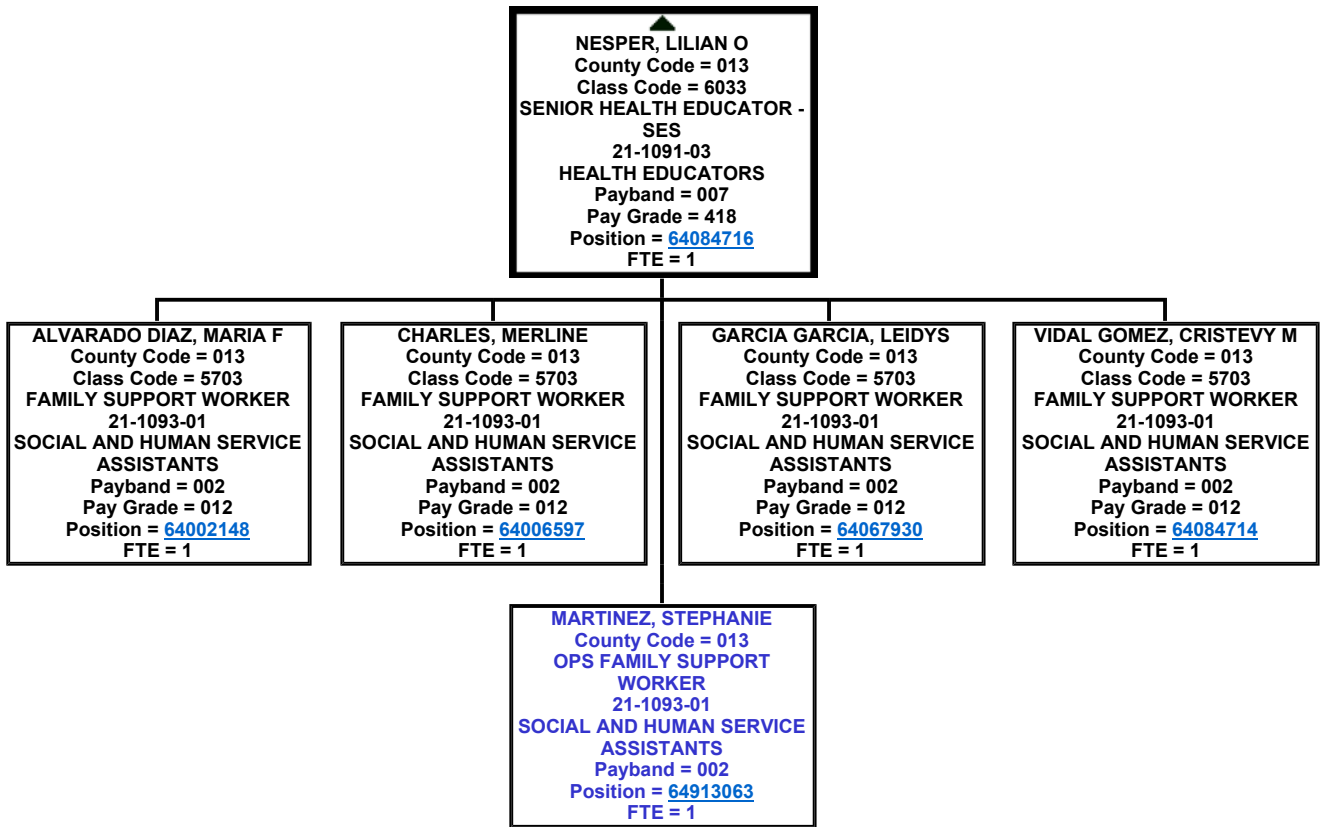


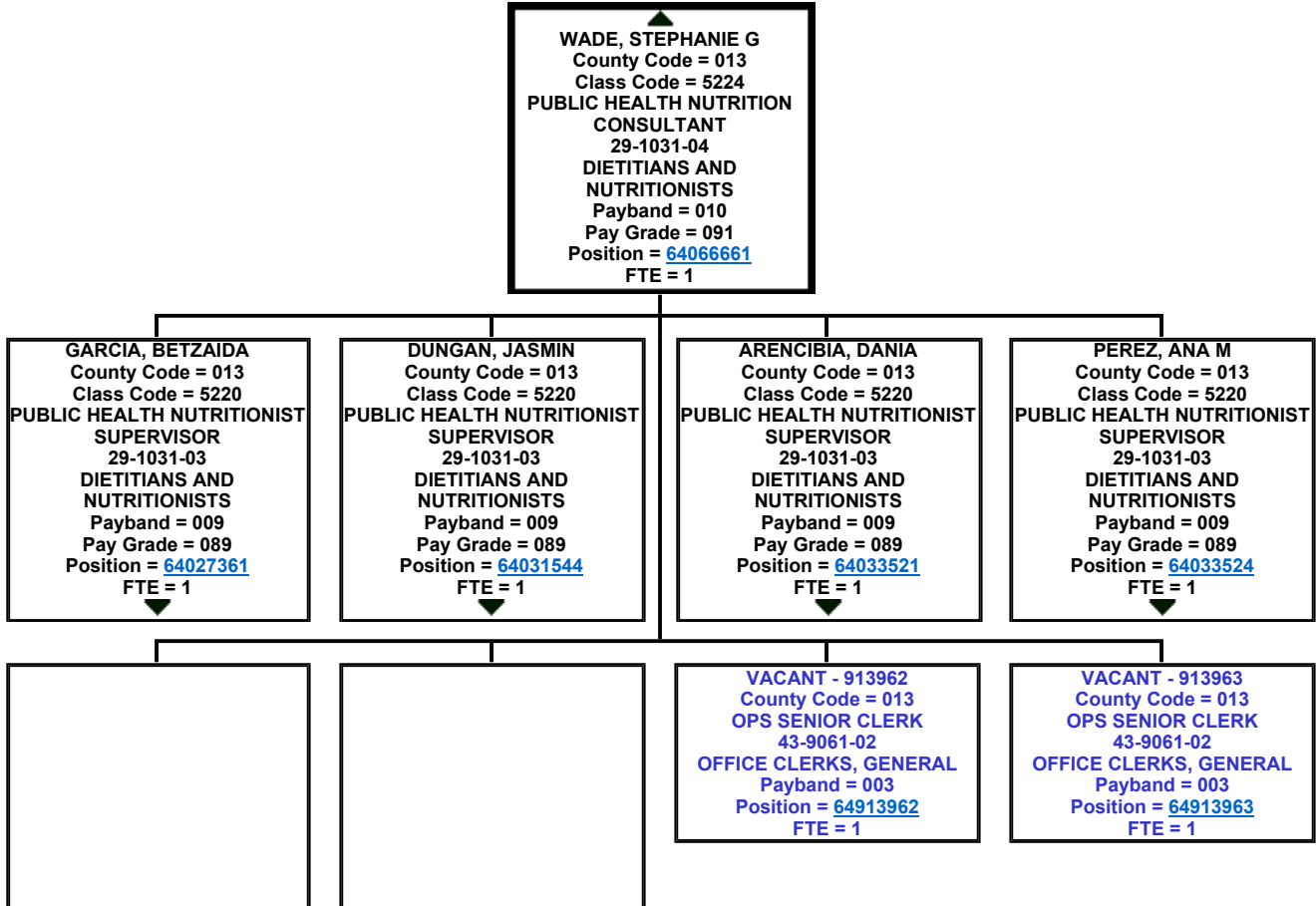
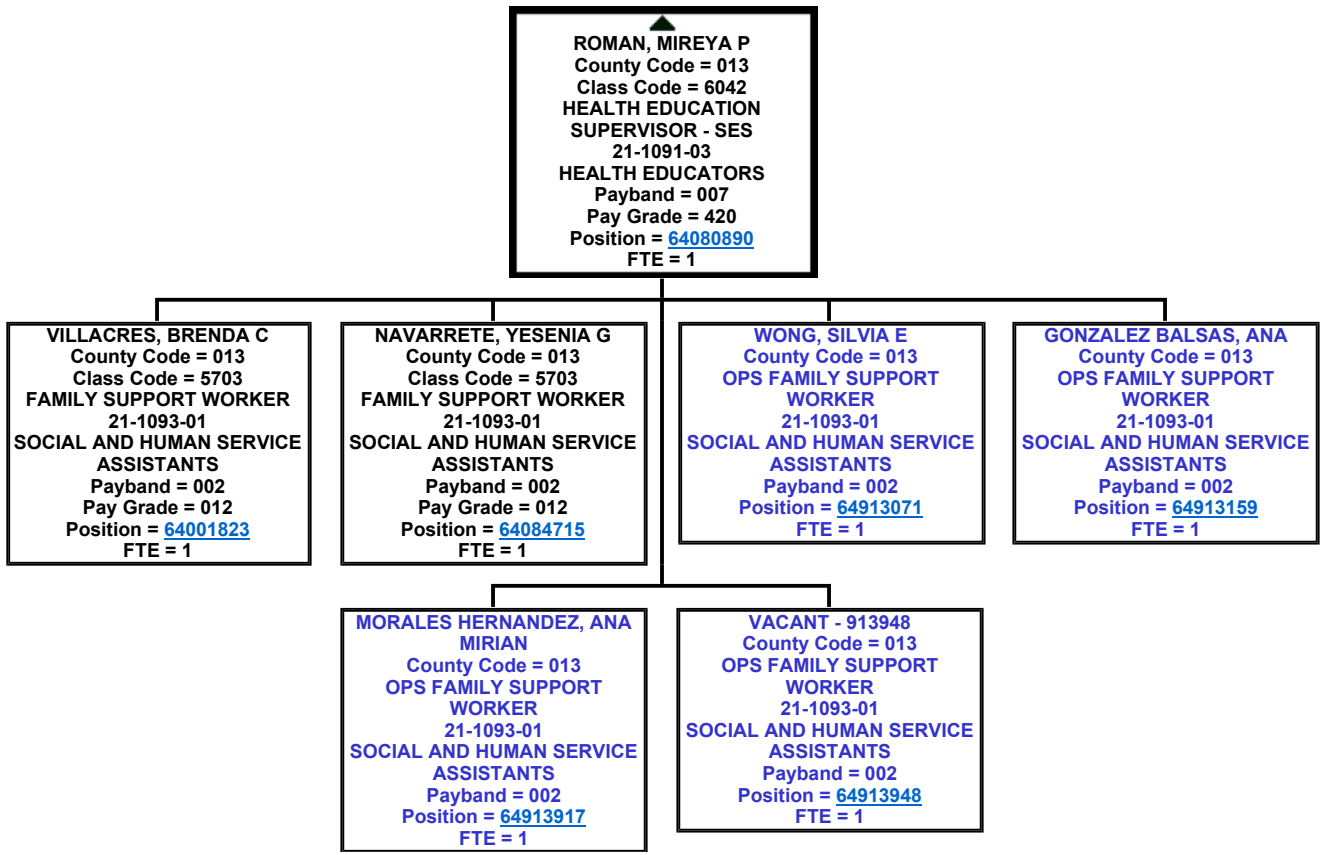
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County Code = 013
Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II - SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64080887](#)
FTE = 1
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VACANT - 913073
County Code = 013
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64913073](#)
FTE = 1

CORREA, LINA
County Code = 013
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64913365](#)
FTE = 1





SINEL-ROJAS, NATALIE M
County Code = 013
Class Code = 5220
PUBLIC HEALTH NUTRITIONIST
SUPERVISOR
29-1031-03
DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 089
Position = [64051171](#)
FTE = 1
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SILVA ARAMENDIZ, ANDREA C
County Code = 013
Class Code = 5220
PUBLIC HEALTH NUTRITIONIST
SUPERVISOR
29-1031-03
DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 089
Position = [64058765](#)
FTE = 1
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SILVA ARAMENDIZ, ANDREA C
 County Code = 013
 Class Code = 5220
 PUBLIC HEALTH
 NUTRITIONIST SUPERVISOR
 29-1031-03
 DIETITIANS AND
 NUTRITIONISTS
 Payband = 009
 Pay Grade = 089
 Position = [64058765](#)
 FTE = 1

GASCOIGNE, DIANNE
 County Code = 013
 Class Code = 5212
 NUTRITION EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64029074](#)
 FTE = 1

GONZALEZ, EVYS
 County Code = 013
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64061918](#)
 FTE = 1

VELAZQUEZ, ANA
 County Code = 013
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64085054](#)
 FTE = 1

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SINEL-ROJAS, NATALIE M
 County Code = 013
 Class Code = 5220
 PUBLIC HEALTH
 NUTRITIONIST SUPERVISOR
 29-1031-03
 DIETITIANS AND
 NUTRITIONISTS
 Payband = 009
 Pay Grade = 089
 Position = [64051171](#)
 FTE = 1

MOJICA, DANISA
 County Code = 013
 Class Code = 5212
 NUTRITION EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64003120](#)
 FTE = 1

CARDONA RODRIGUEZ, JENNELY
 County Code = 013
 Class Code = 5218
 SENIOR PUBLIC HEALTH
 NUTRITIONIST
 29-1031-02
 DIETITIANS AND
 NUTRITIONISTS
 Payband = 008
 Pay Grade = 088
 Position = [64003956](#)
 FTE = 1

ARMSTRONG, MARIA C
 County Code = 013
 Class Code = 5212
 NUTRITION EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64005713](#)
 FTE = 1

PRIETO, LOURDES D
 County Code = 013
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64033513](#)
 FTE = 1

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 County Code = 013
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64038590](#)
 FTE = 1

PAZOS, MARIA O
 County Code = 013
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64061838](#)
 FTE = 1

WORRELL, JENIFFER E
 County Code = 013
 Class Code = 5212
 NUTRITION EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64063265](#)
 FTE = 1

CUNILL, LIZ
 County Code = 013
 Class Code = 5212
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 HEALTH EDUCATORS
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 Position = [64066653](#)
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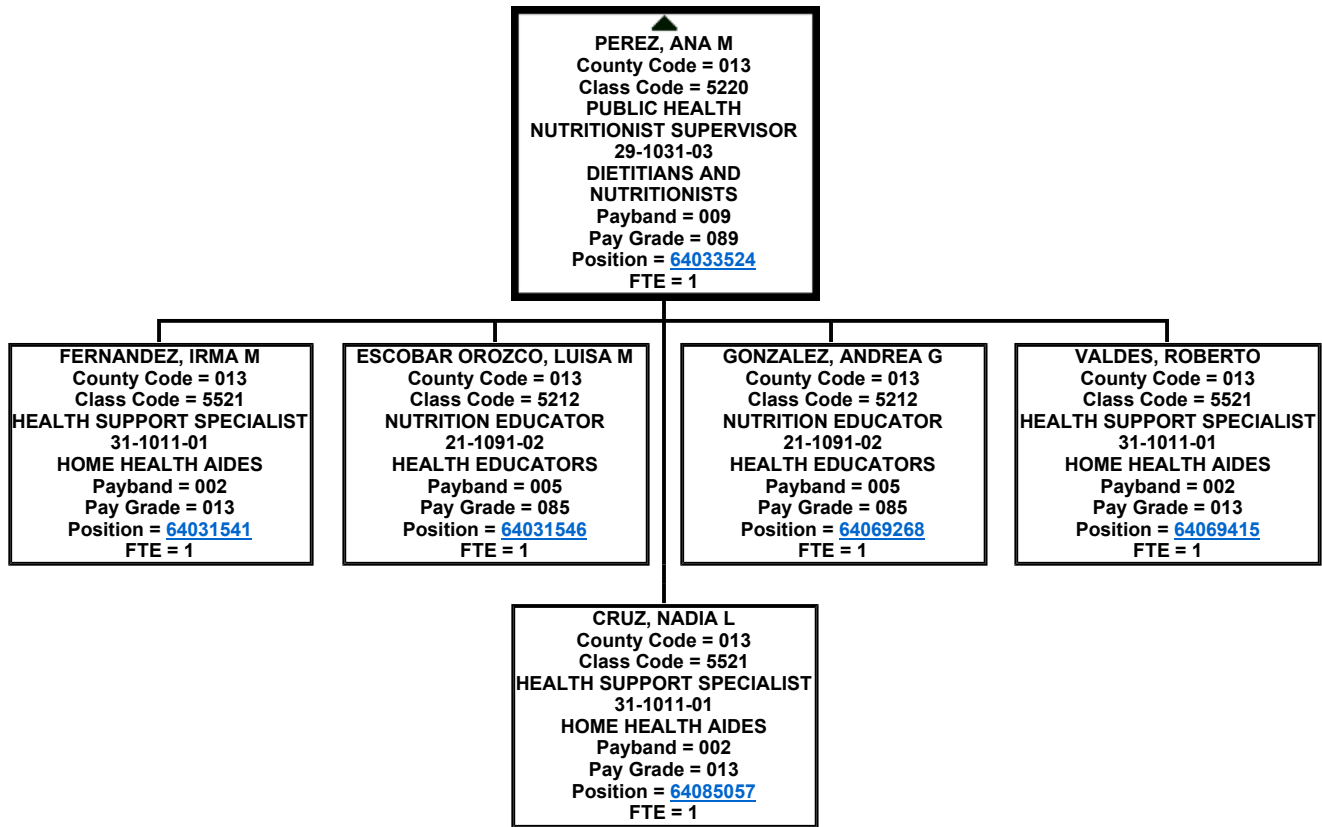
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 31-1011-01
 HOME HEALTH AIDES
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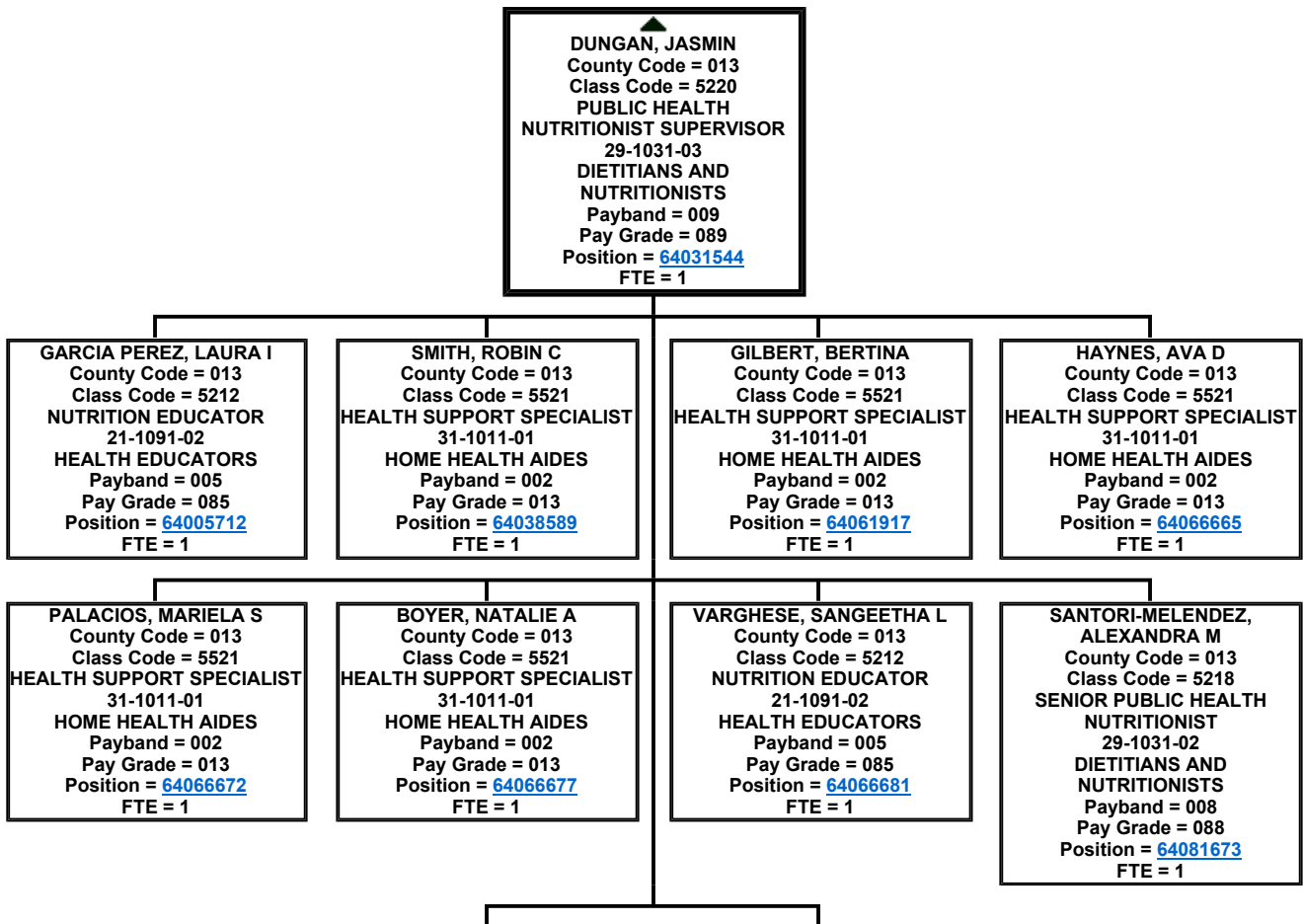
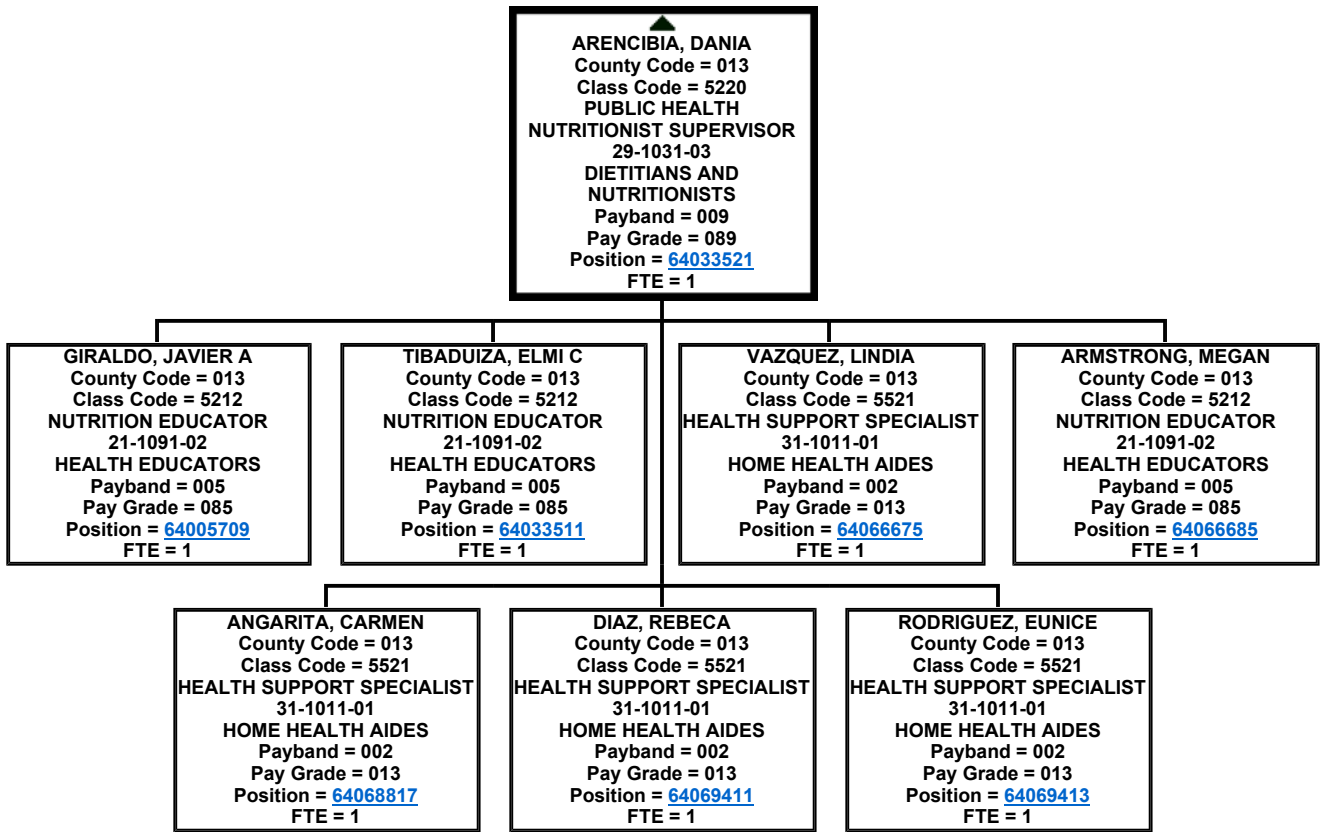
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 County Code = 013
 Class Code = 5212
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 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64066687](#)
 FTE = 1

NIRAVONG, SAMANTHA V
 County Code = 013
 Class Code = 5212
 NUTRITION EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64069402](#)
 FTE = 1

DEL ORBE, RAMONA
 County Code = 013
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
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 HOME HEALTH AIDES
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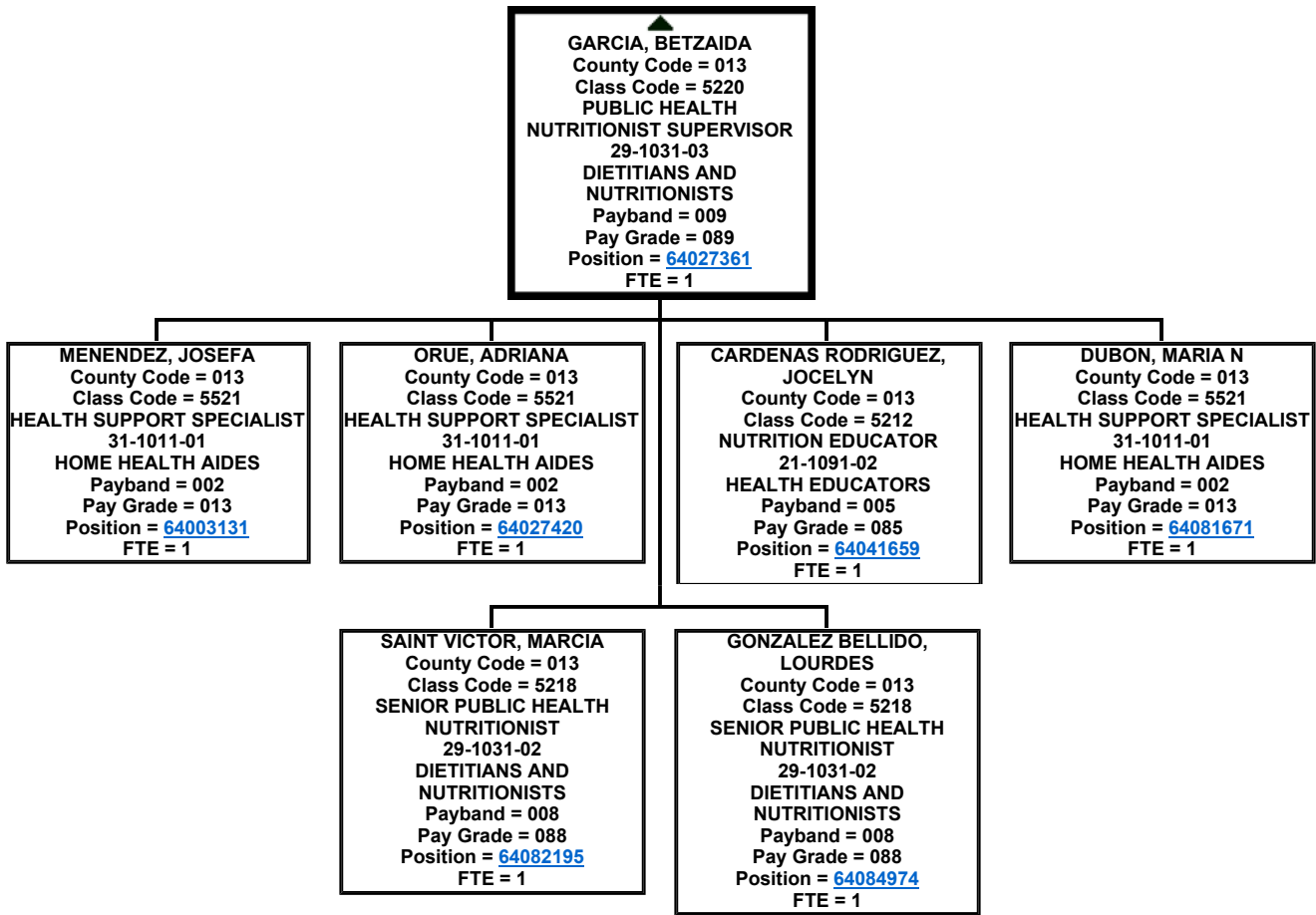
LOPEZ, BELEIDA
County Code = 013
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64085056](#)
FTE = 1

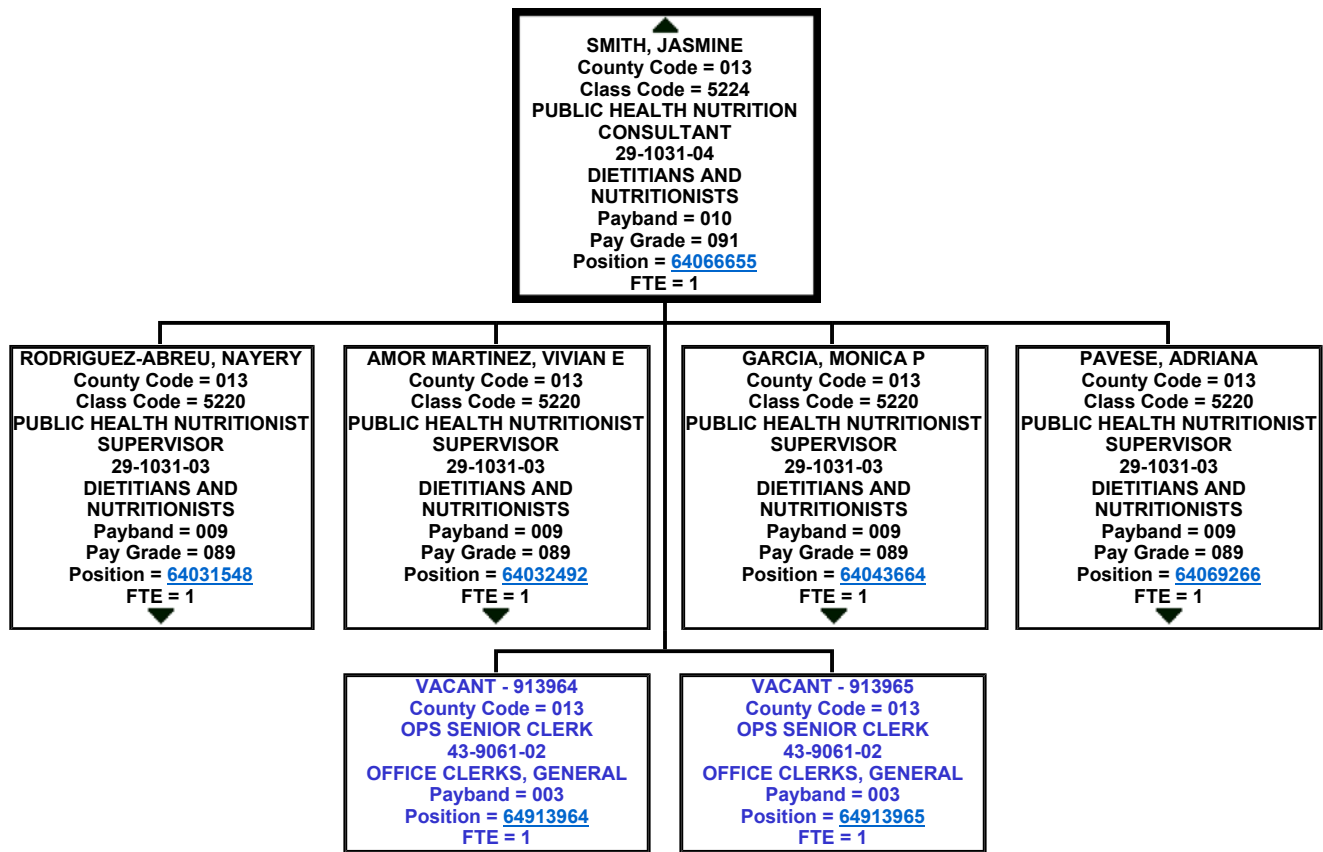


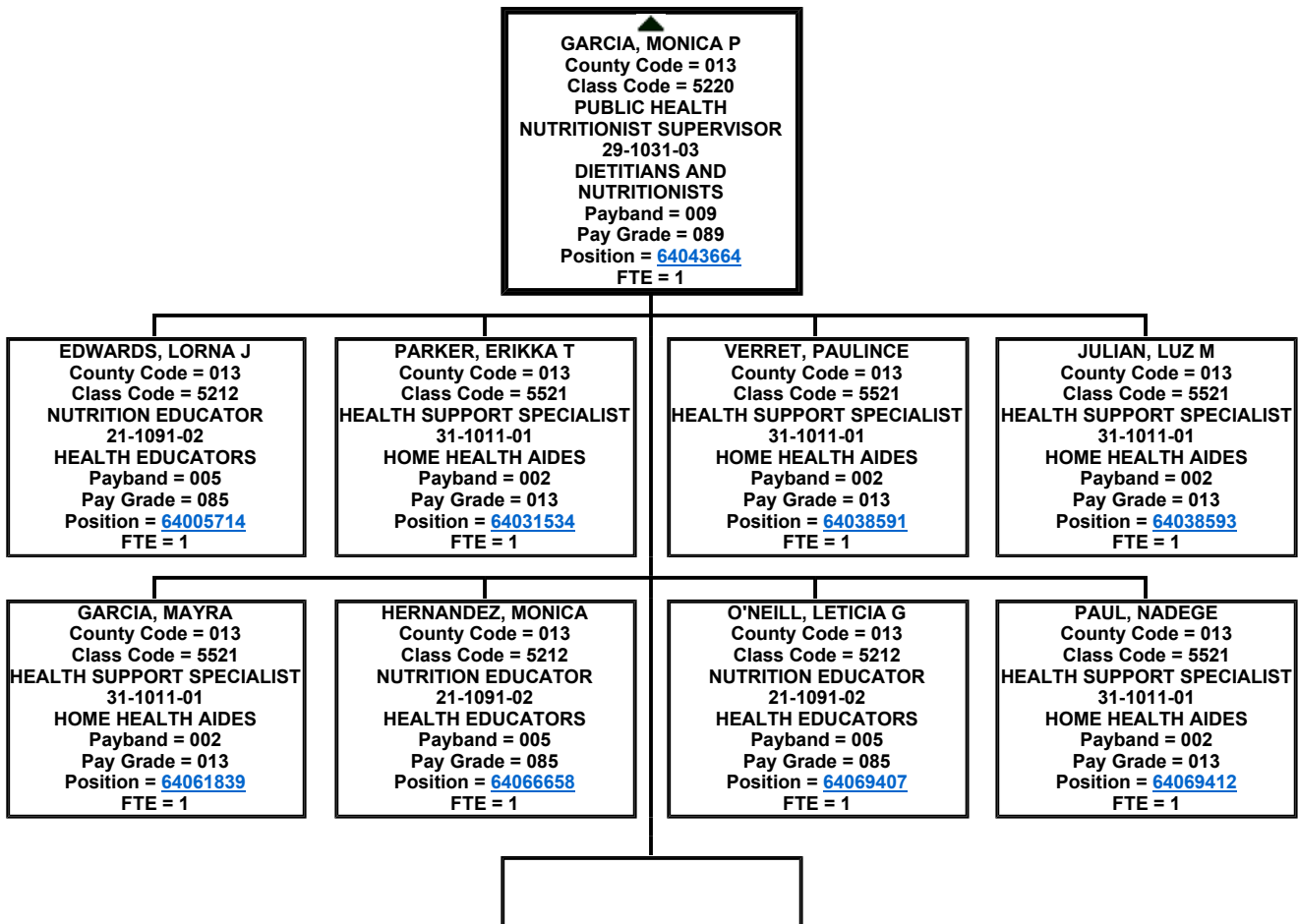
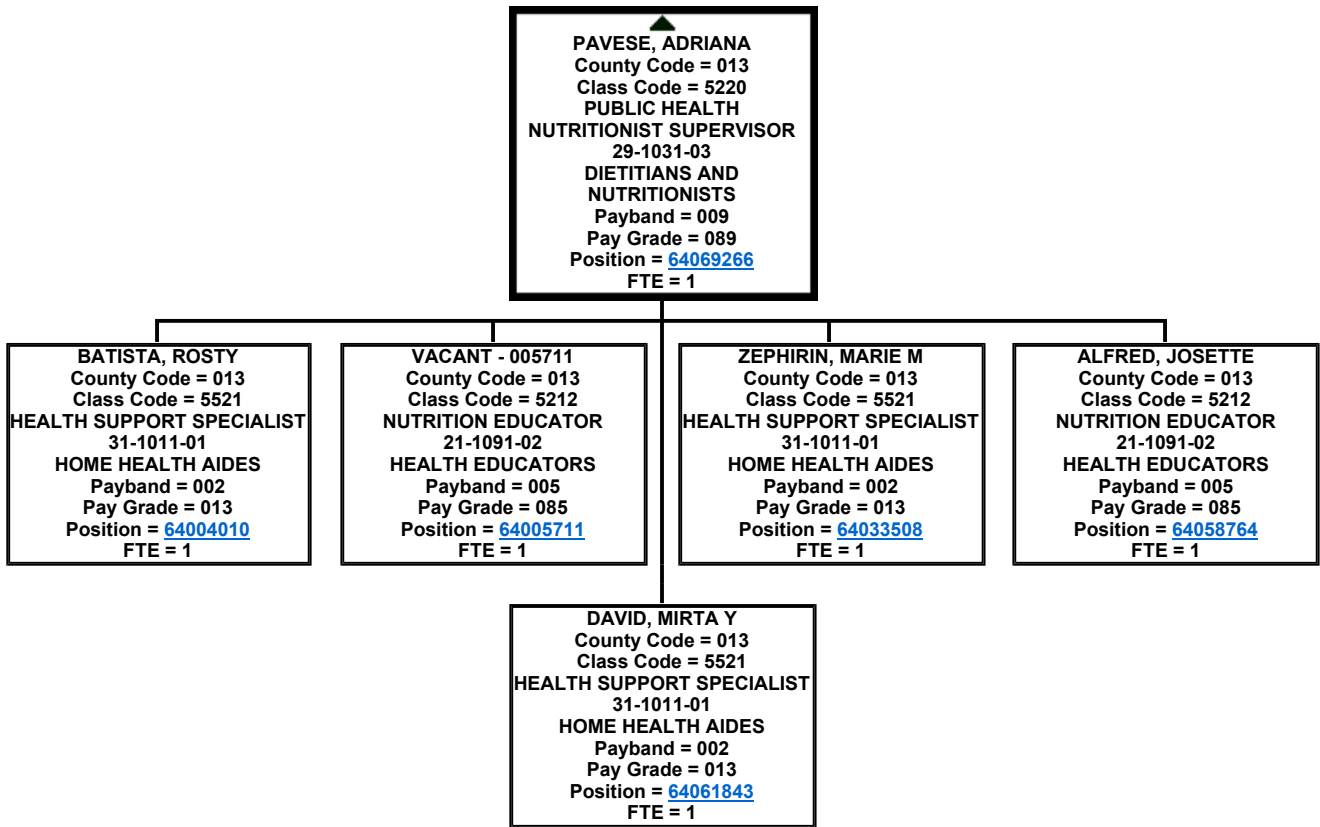


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County Code = 013
Class Code = 5212
NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 085
Position = [64085058](#)
FTE = 1

VACANT - 913968
County Code = 013
OPS NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64913968](#)
FTE = 1







ADEYEMO, OLUKEMI
 County Code = 013
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64085061](#)
 FTE = 1

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 AMOR MARTINEZ, VIVIAN E
 County Code = 013
 Class Code = 5220
PUBLIC HEALTH
NUTRITIONIST SUPERVISOR
 29-1031-03
DIETITIANS AND
NUTRITIONISTS
 Payband = 009
 Pay Grade = 089
 Position = [64032492](#)
 FTE = 1

BARROSO, JESSICA
 County Code = 013
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64003523](#)
 FTE = 1

SLATER, KATHRYN M
 County Code = 013
 Class Code = 5218
SENIOR PUBLIC HEALTH
NUTRITIONIST
 29-1031-02
DIETITIANS AND
NUTRITIONISTS
 Payband = 008
 Pay Grade = 088
 Position = [64003524](#)
 FTE = 1

SALCEDO, NORMA
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64003953](#)
 FTE = 1

MENDEZ, DEGNIS
 County Code = 013
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64003957](#)
 FTE = 1

GONZALEZ PAZ, SUSANA Y
 County Code = 013
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64005716](#)
 FTE = 1

CORDOBA, GLADYS
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64031536](#)
 FTE = 1

DELGADO, MARLANE
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64033510](#)
 FTE = 1

DEAZA, BYRON A
 County Code = 013
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64033522](#)
 FTE = 1

RODRIGUEZ-DELREY,
 ELIZABETH A
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64038594](#)
 FTE = 1

BELLO, HILDELISA
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64049153](#)
 FTE = 1

MASTRUCCI, HAILY D
 County Code = 013
 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64054525](#)
 FTE = 1

MEJIA, VIRGEN MILAGROS
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64054527](#)
 FTE = 1

DIELMANN, JODY L
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64066666](#)
 FTE = 1

PARAISON, PATRICIA
 County Code = 013
 Class Code = 5218
SENIOR PUBLIC HEALTH
NUTRITIONIST
 29-1031-02
DIETITIANS AND
NUTRITIONISTS
 Payband = 008
 Pay Grade = 088
 Position = [64066684](#)
 FTE = 1

ZAMORA, MARIA A
 County Code = 013
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HEALTH EDUCATORS
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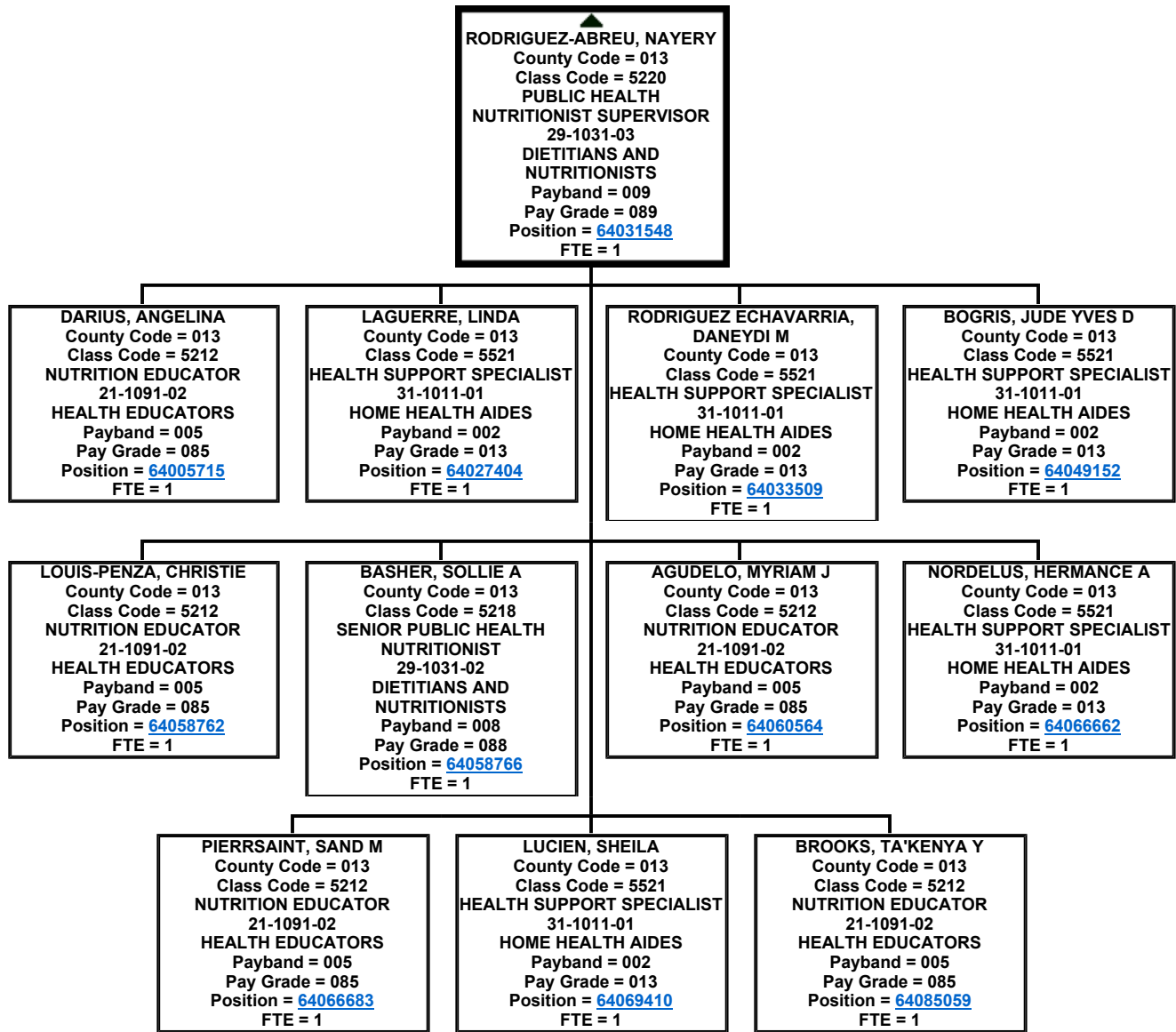
FIGUEROE, ELY Y
 County Code = 013
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
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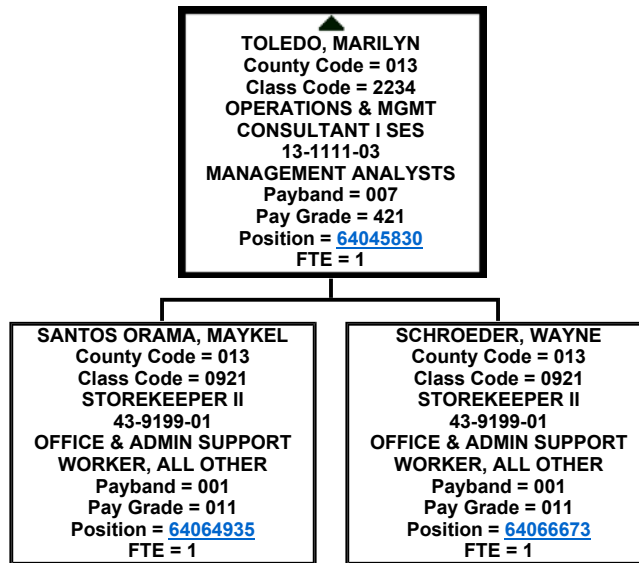
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County Code = 013
Class Code = 5521
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31-1011-01
HOME HEALTH AIDES
Payband = 002
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Position = [64085052](#)
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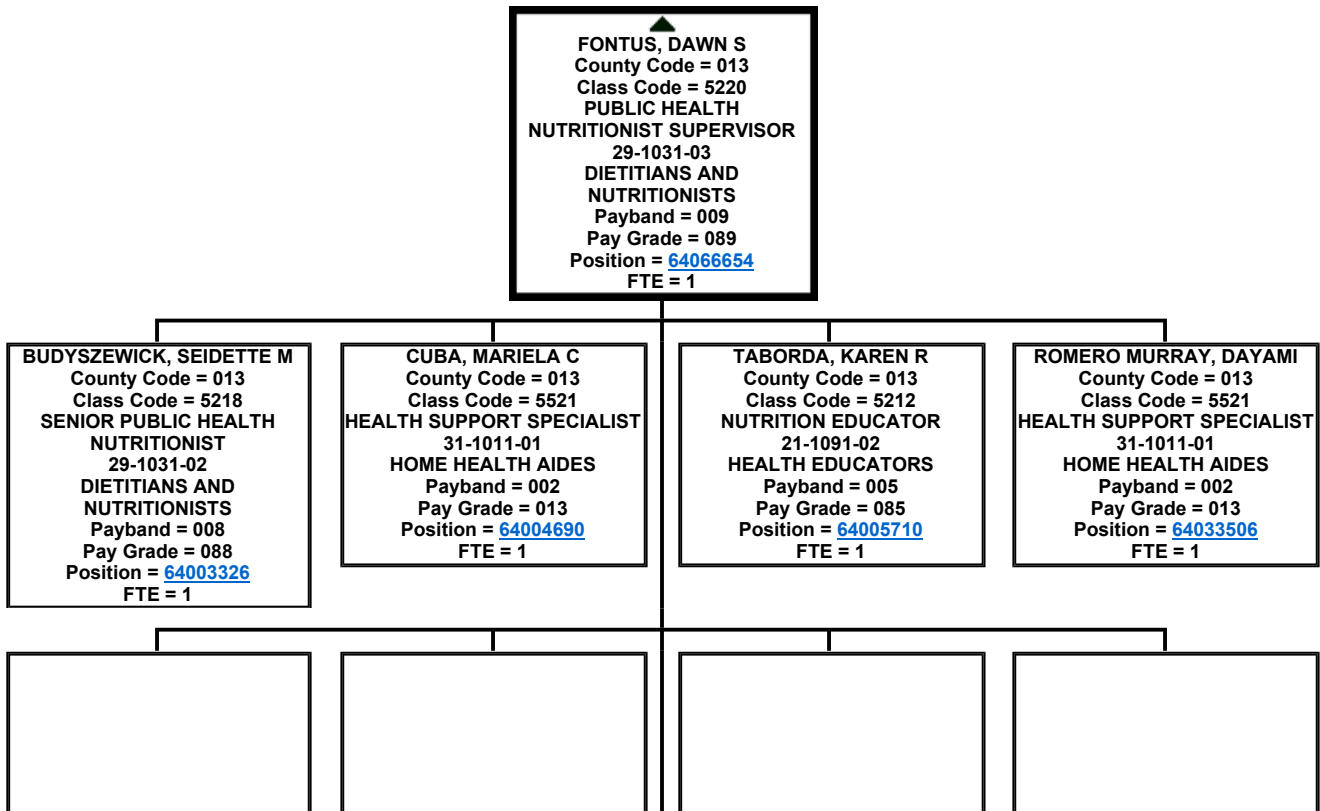
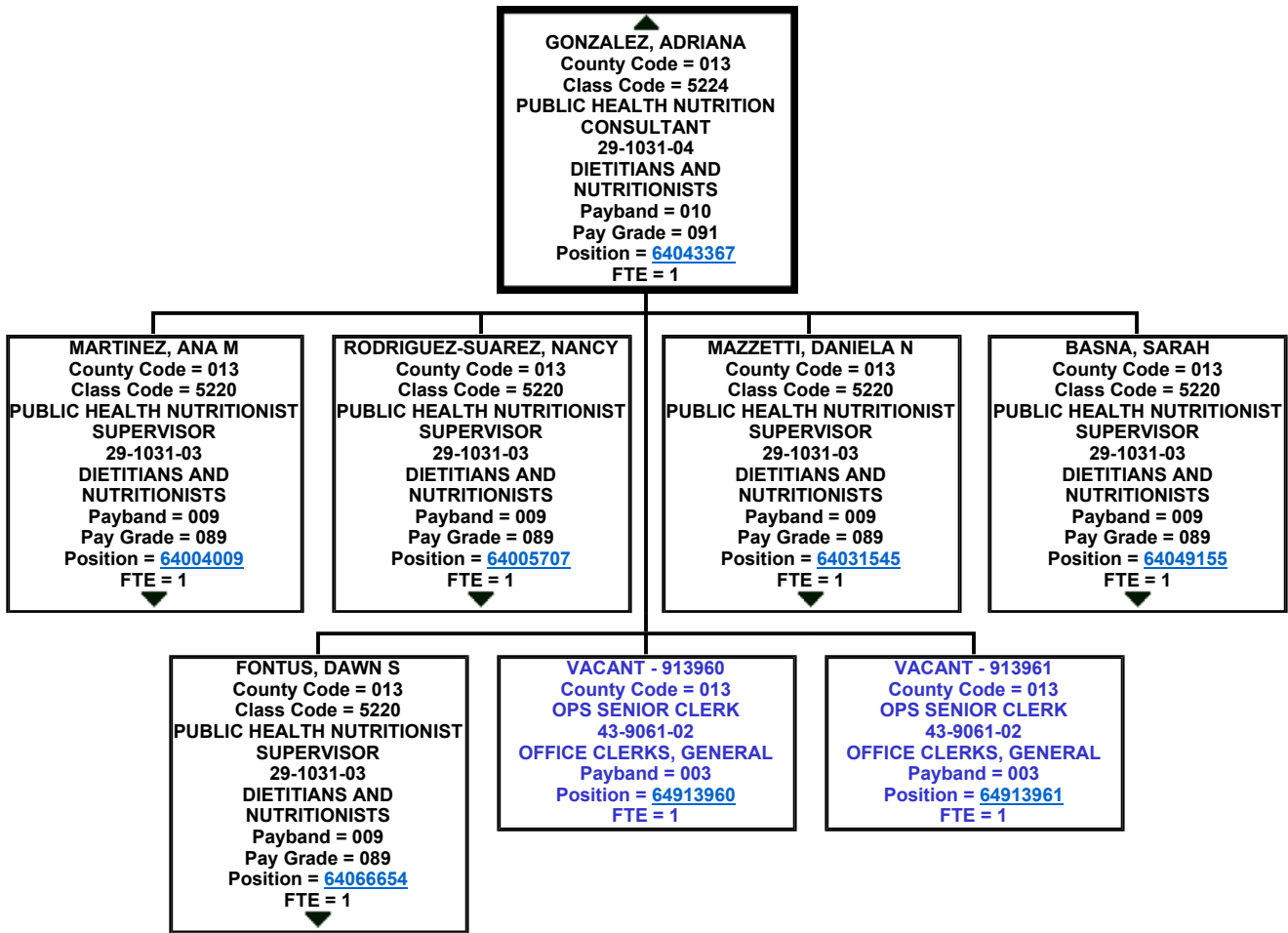
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21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64913920](#)
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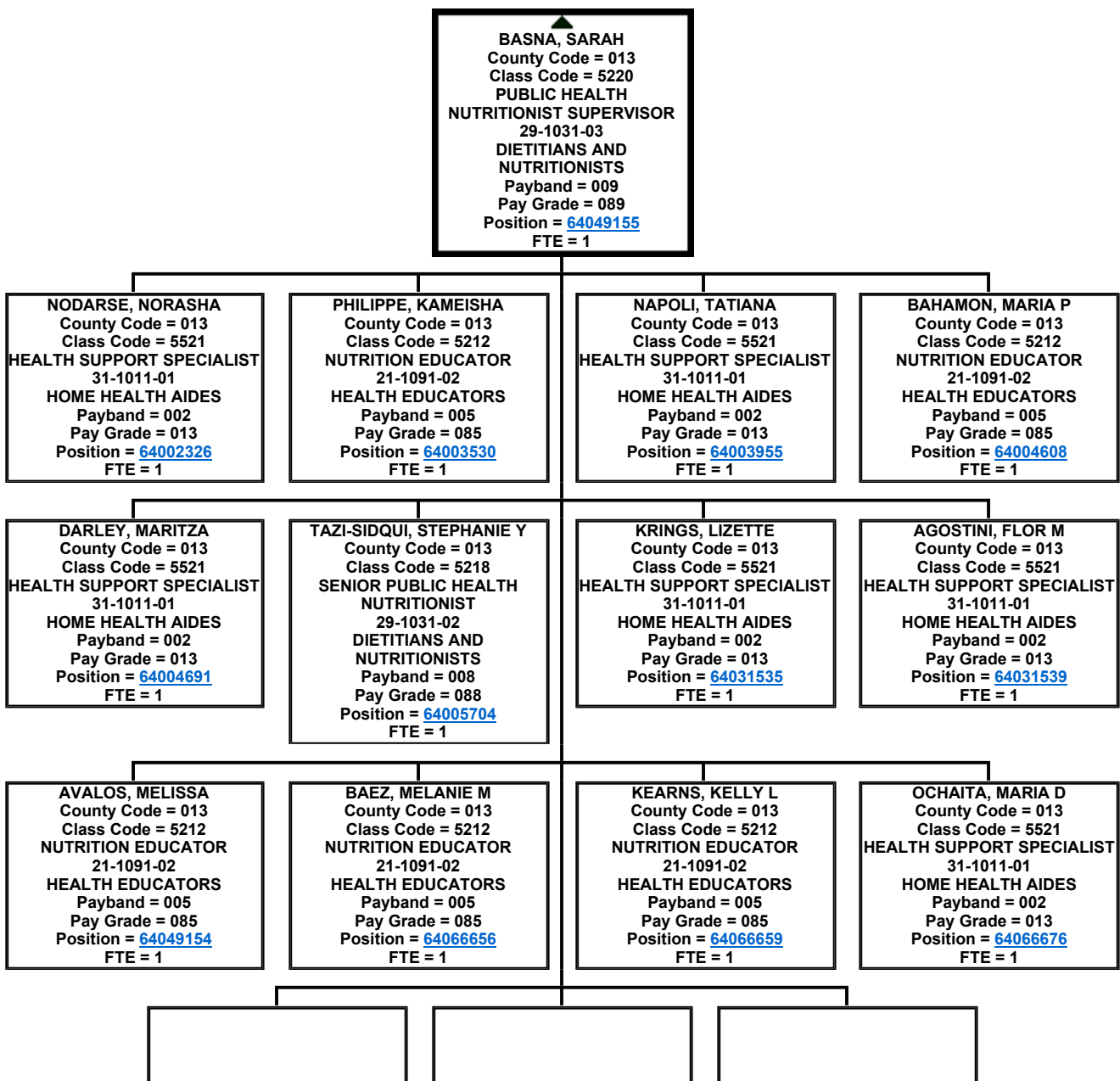
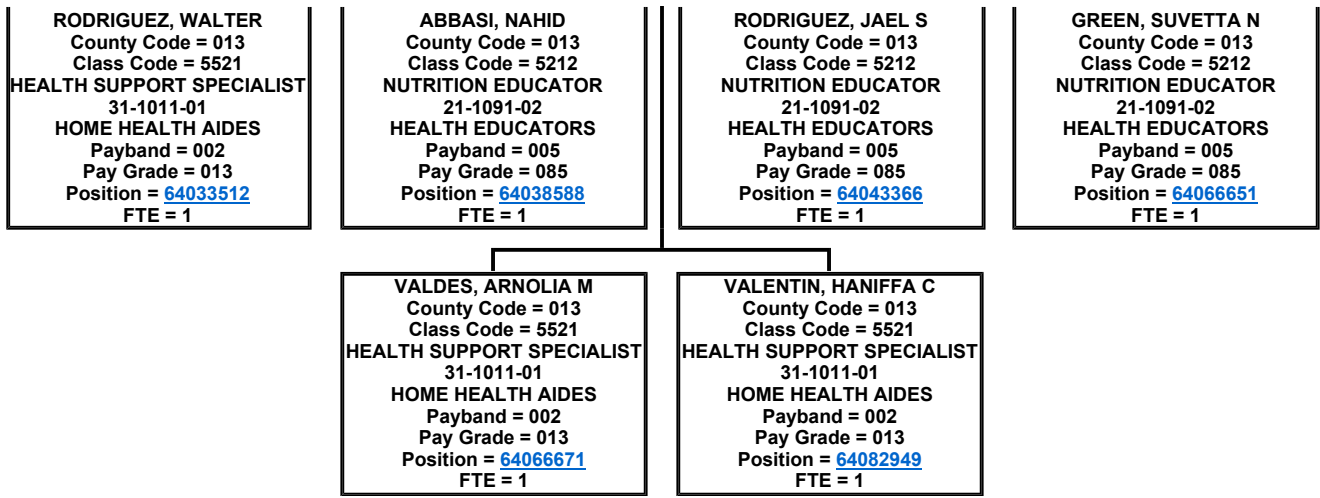
BELLEVUE, JESSIE
County Code = 013
OPS SENIOR PUBLIC HEALTH
NUTRITIONIST
29-1031-02
DIETITIANS AND
NUTRITIONISTS
Payband = 008
Position = [64913925](#)
FTE = 1

VACANT - 913966
County Code = 013
OPS NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64913966](#)
FTE = 1





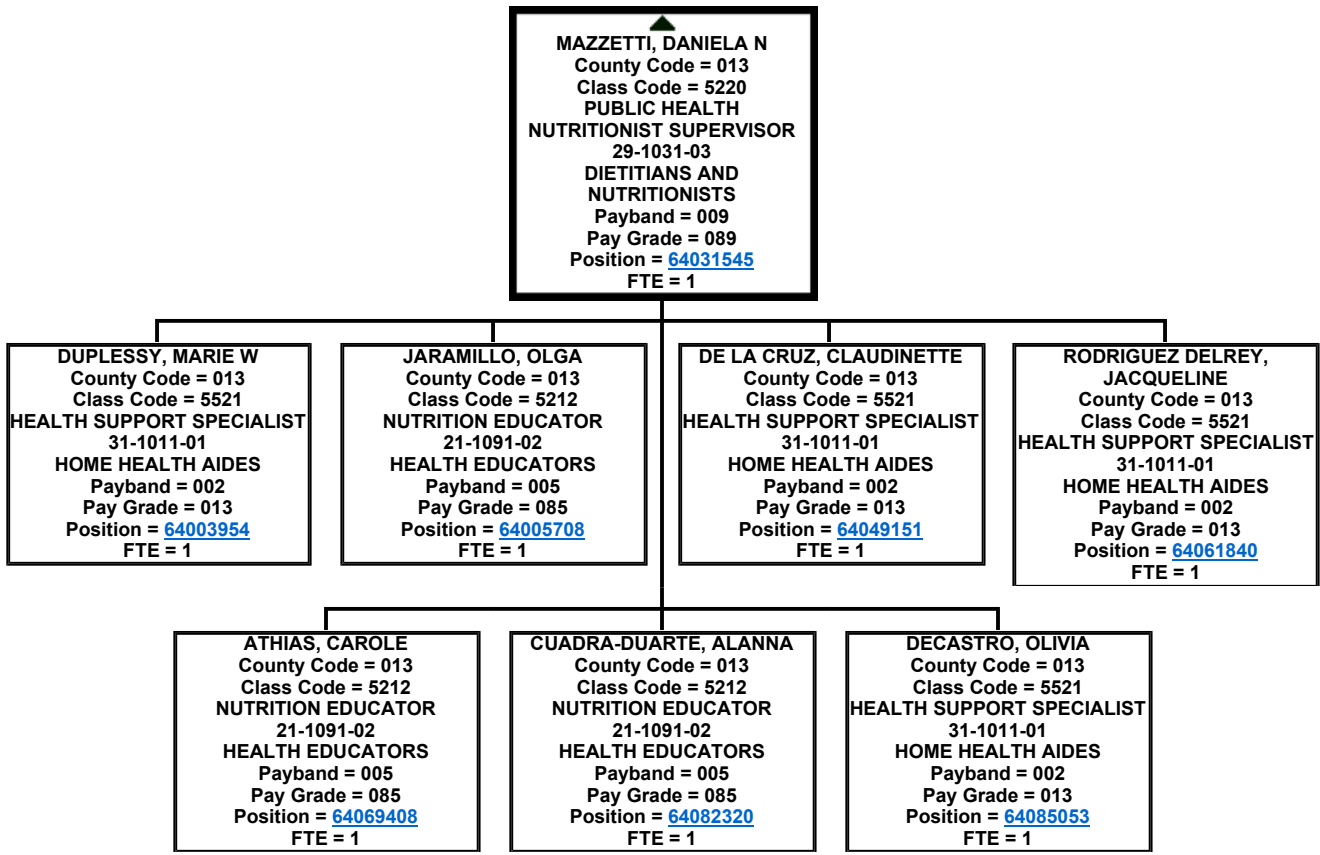


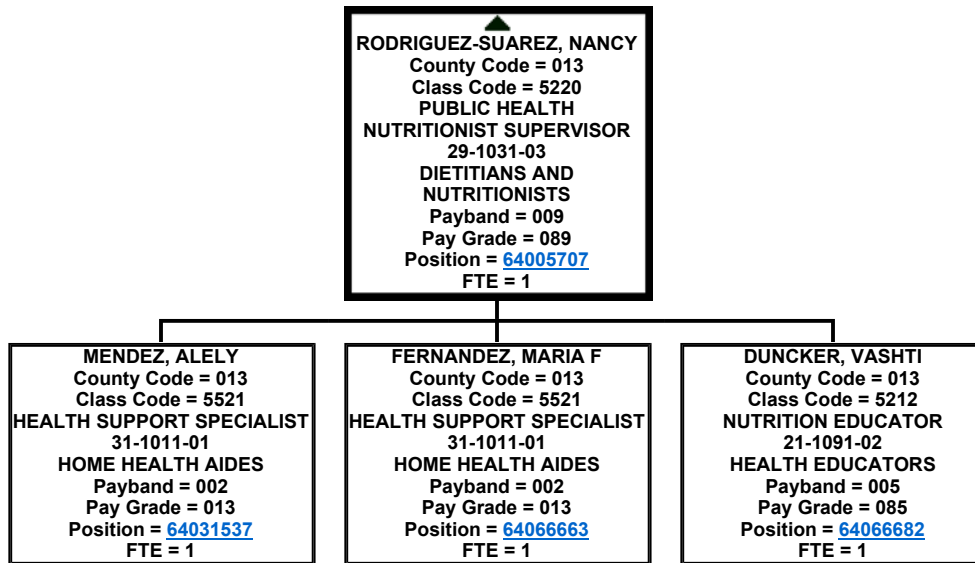


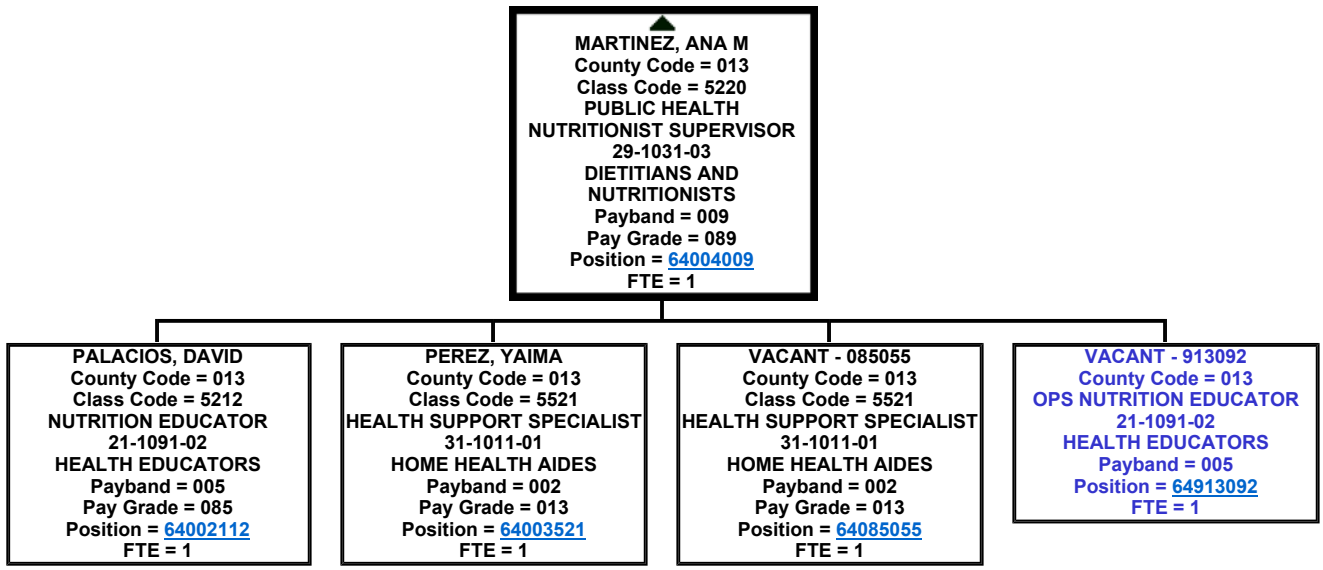
GASPARD, GEORGIA
County Code = 013
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31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64066680](#)
FTE = 1

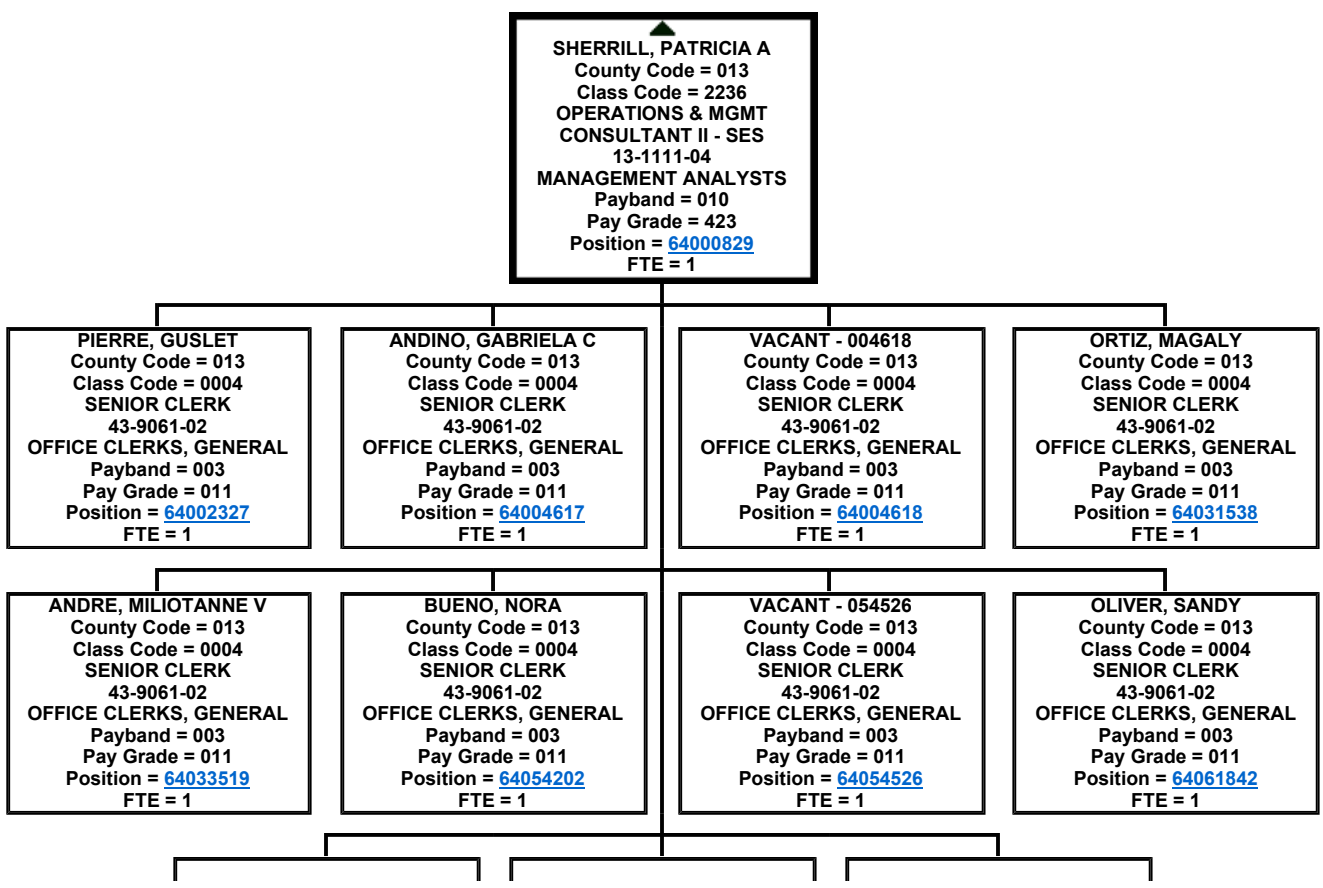
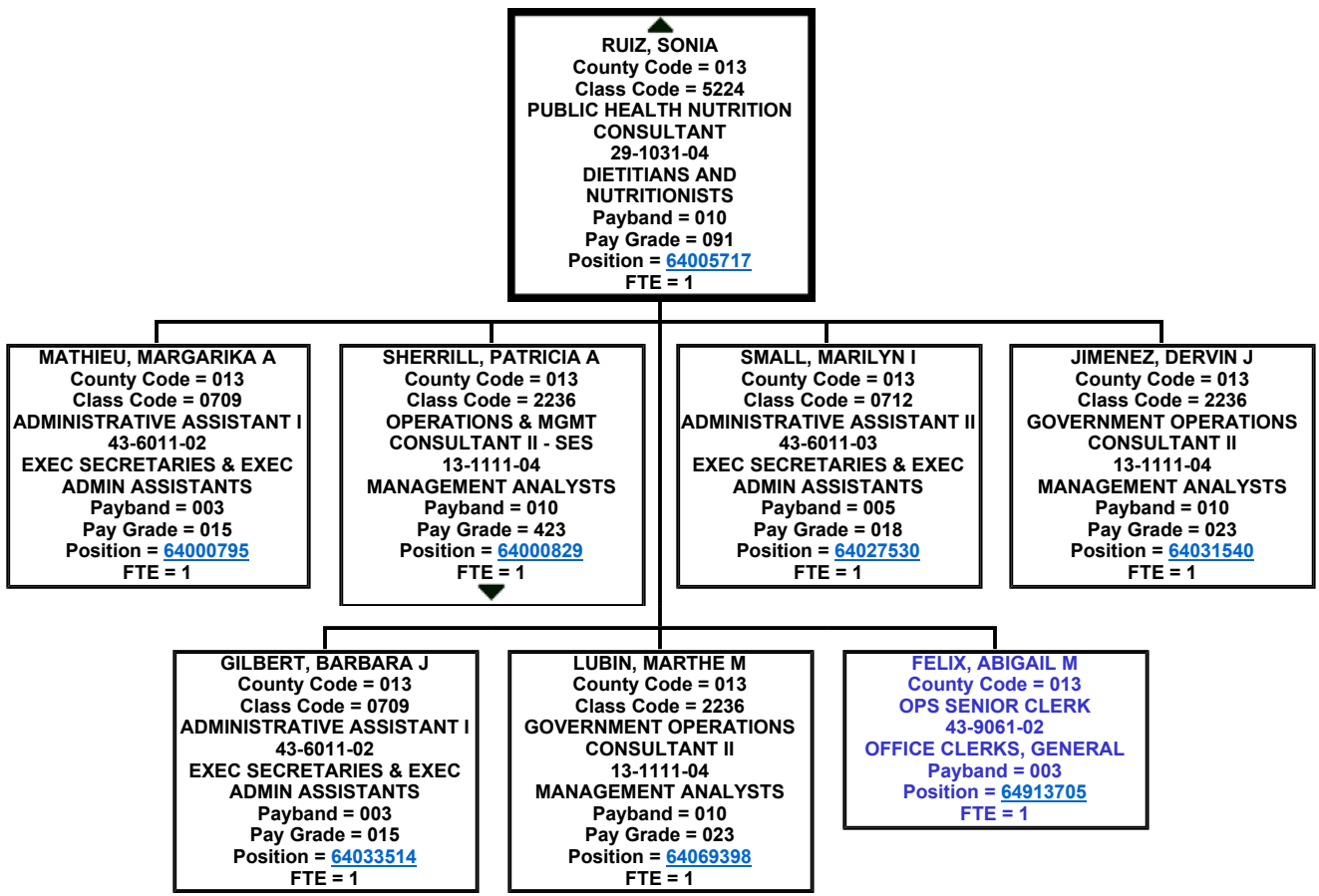
GONZALEZ, MARIA C
County Code = 013
Class Code = 5212
NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 085
Position = [64066686](#)
FTE = 1

SANCHEZ, GLORIA L
County Code = 013
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64069409](#)
FTE = 1





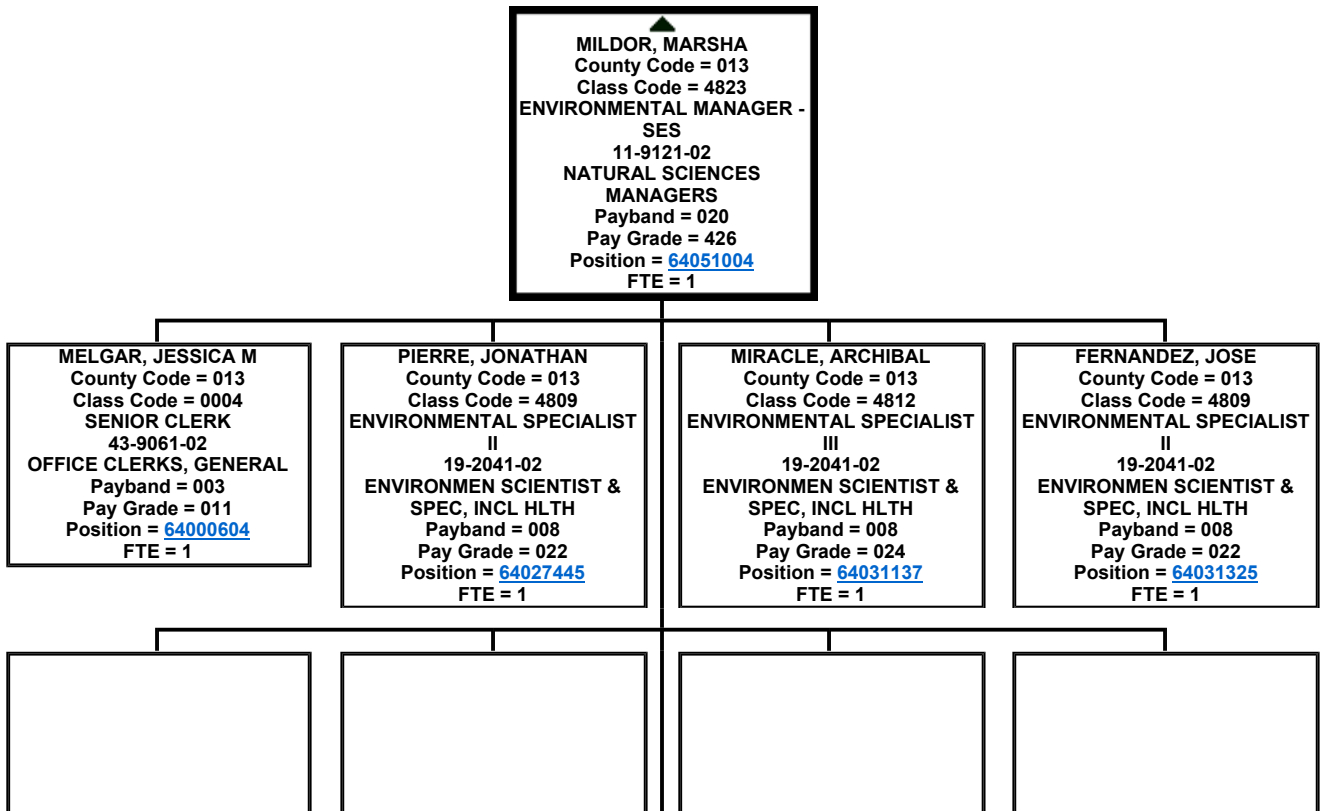
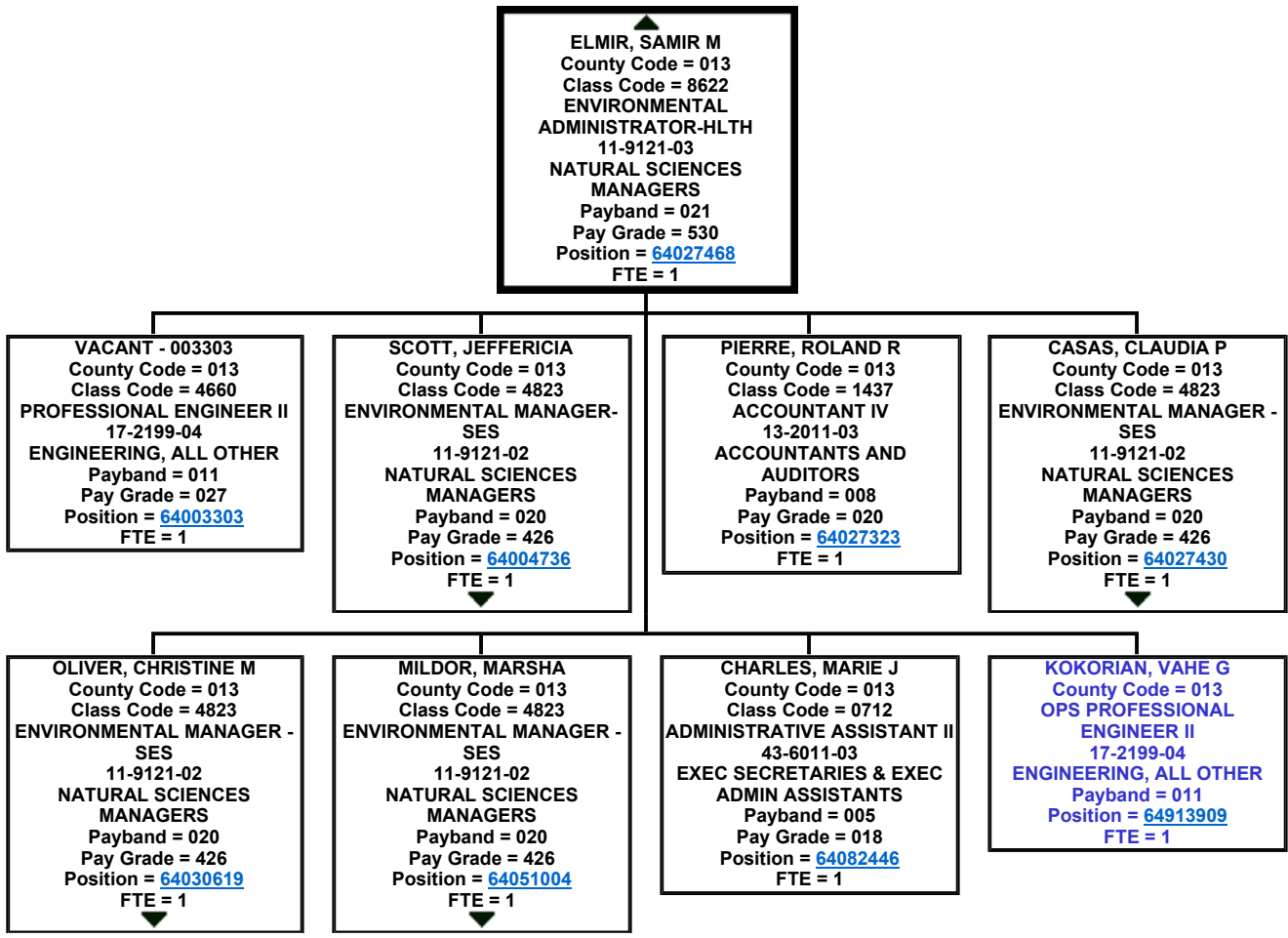


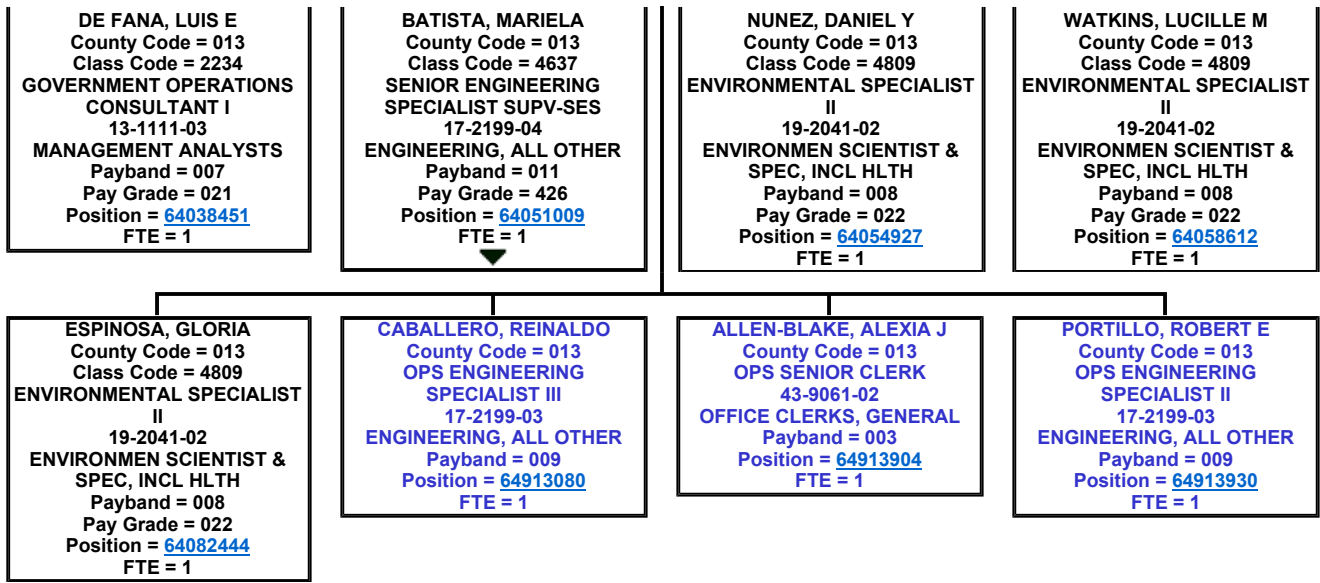


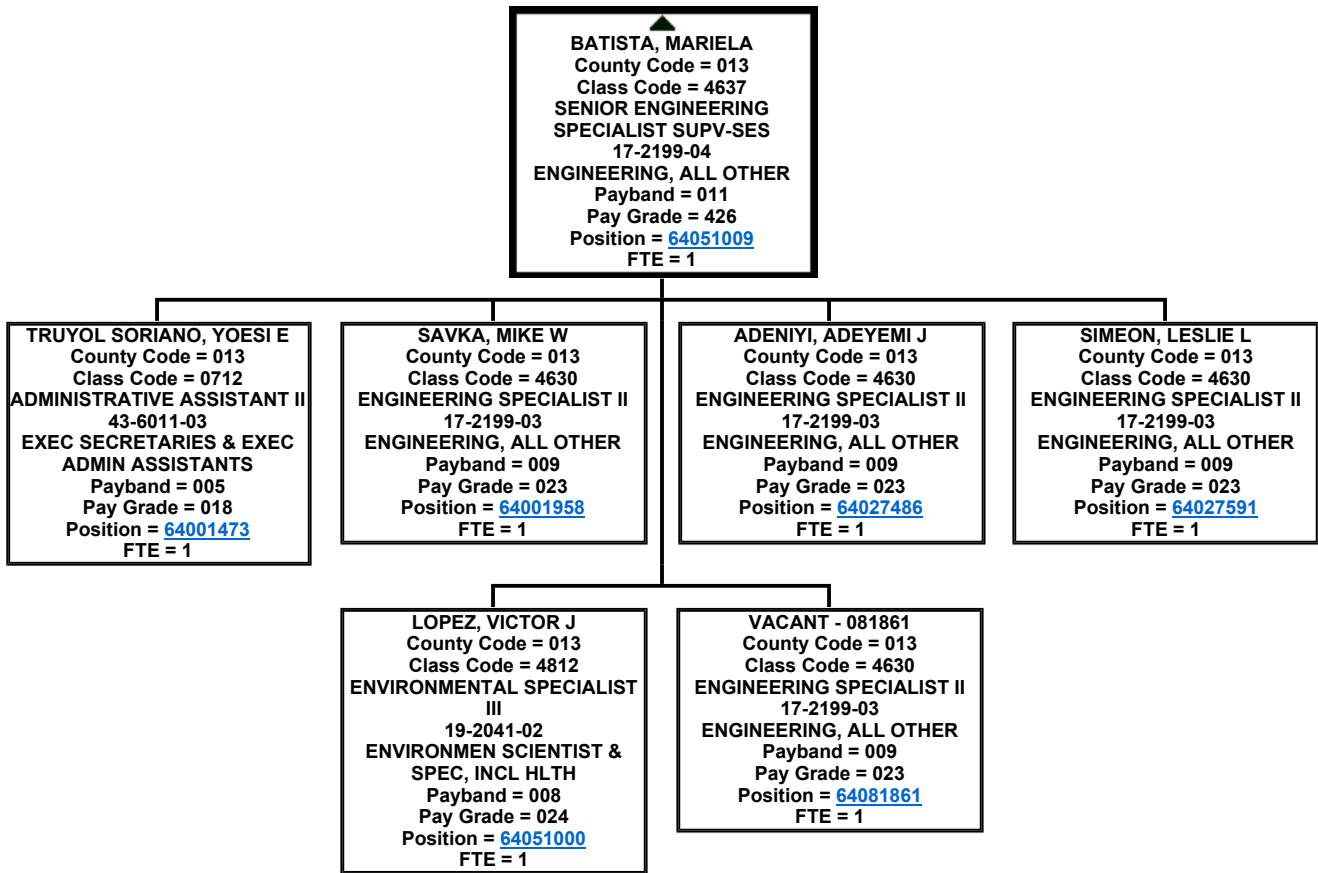
SALIBA, JERRY
County Code = 013
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64066668](#)
FTE = 1

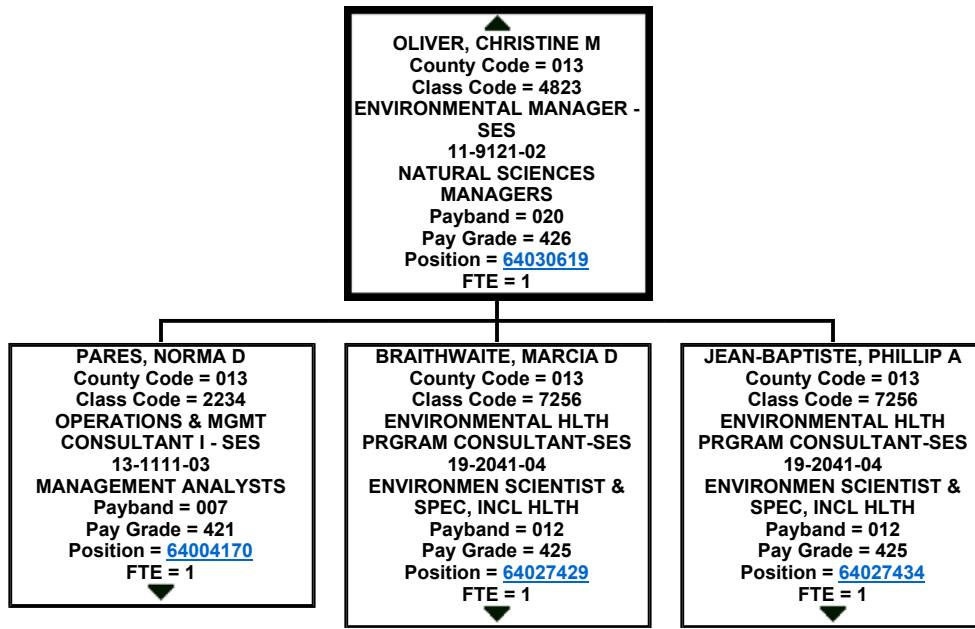
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OFFICE CLERKS, GENERAL
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Pay Grade = 011
Position = [64066669](#)
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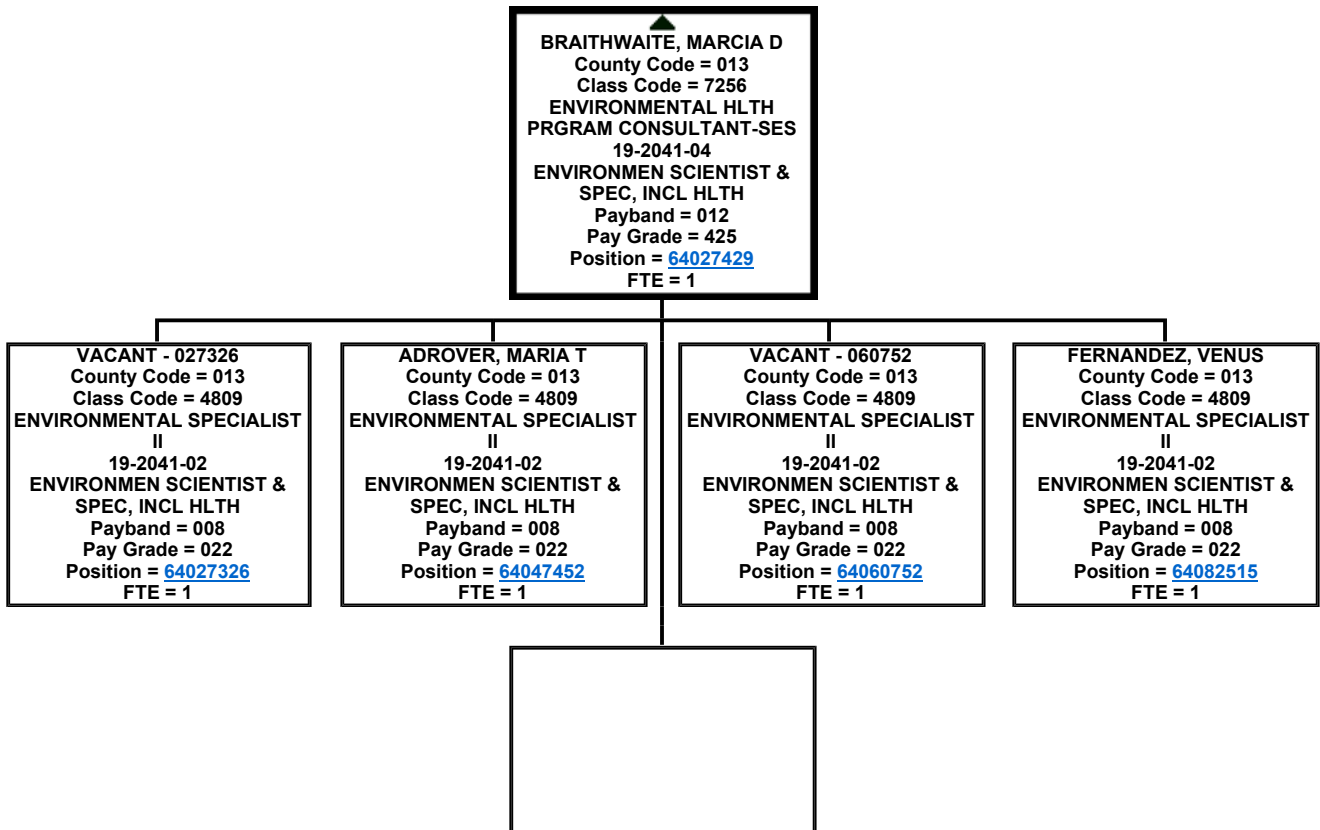
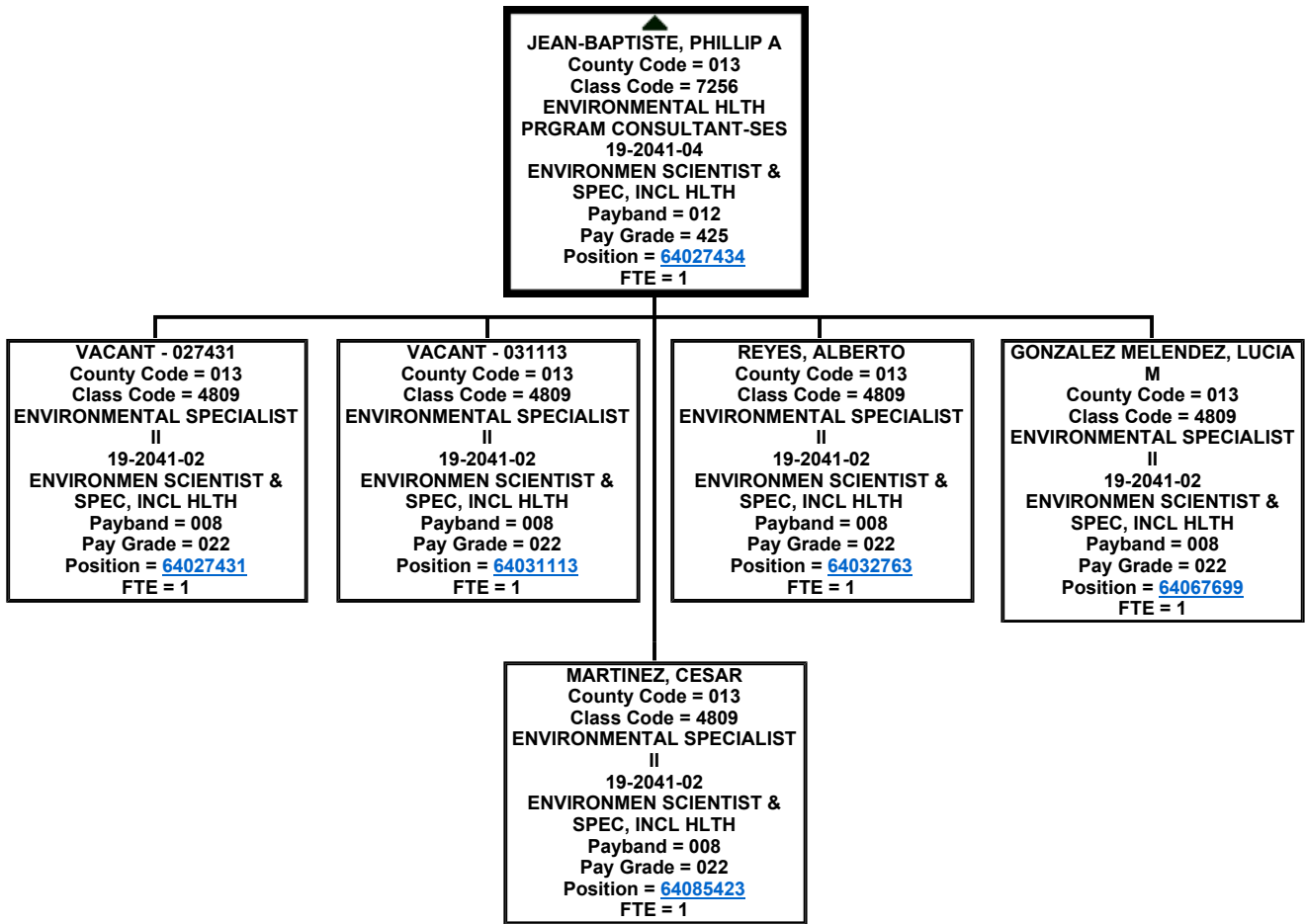
RODRIGUEZ, VERONICA
County Code = 013
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OFFICE CLERKS, GENERAL
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Pay Grade = 011
Position = [64066679](#)
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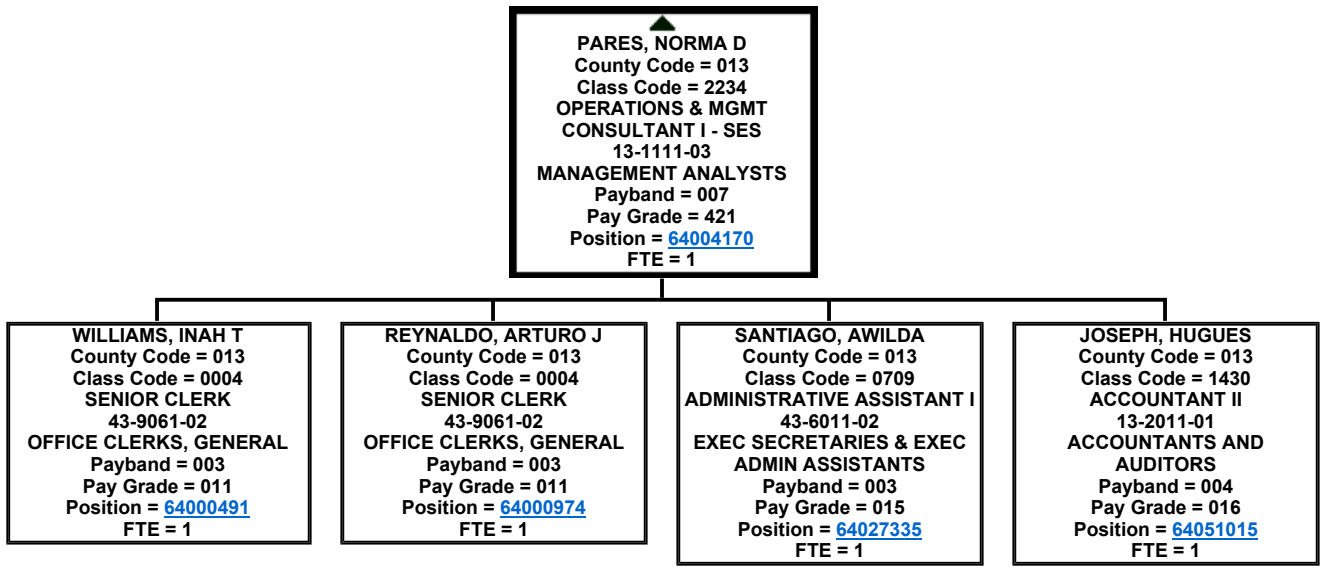


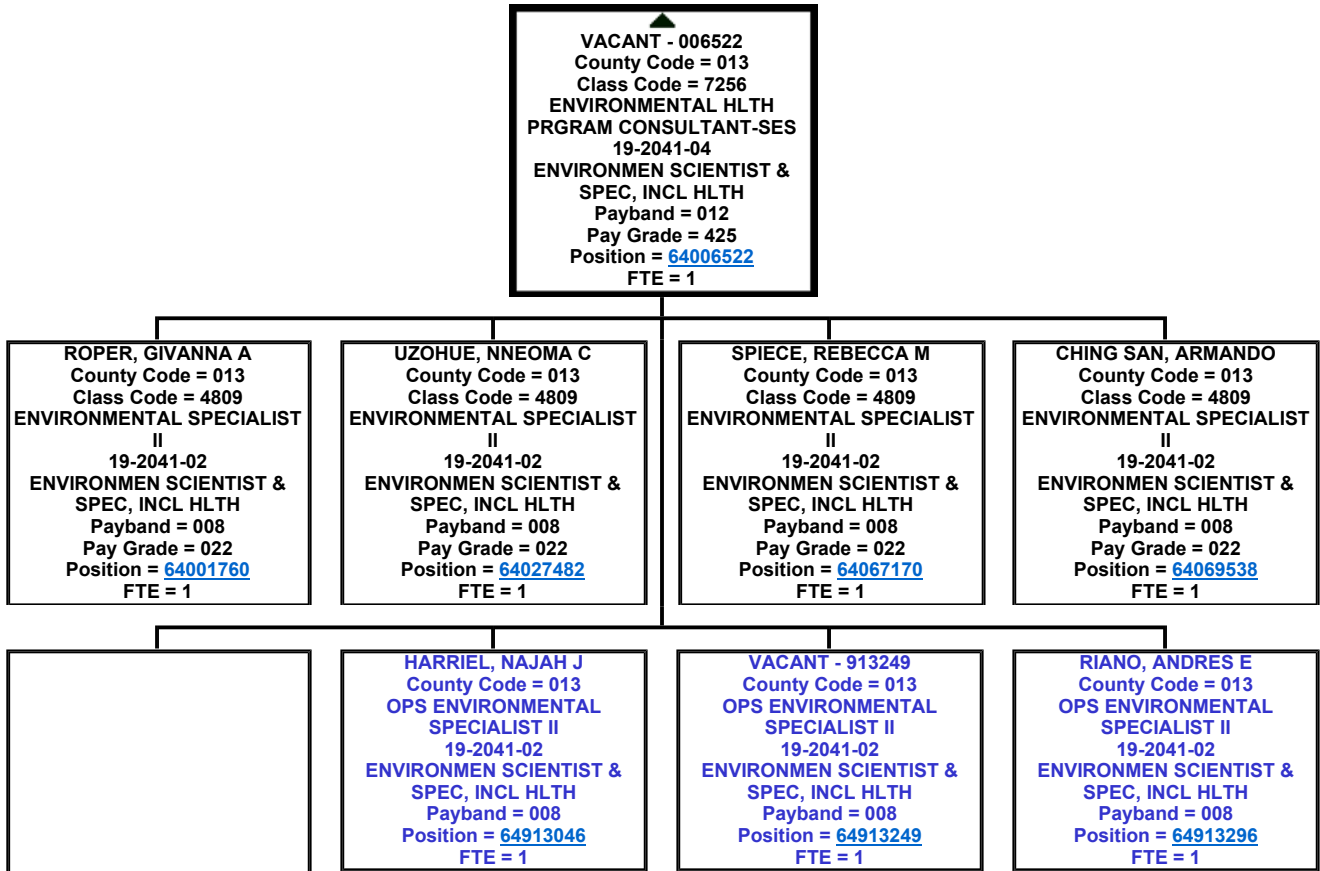
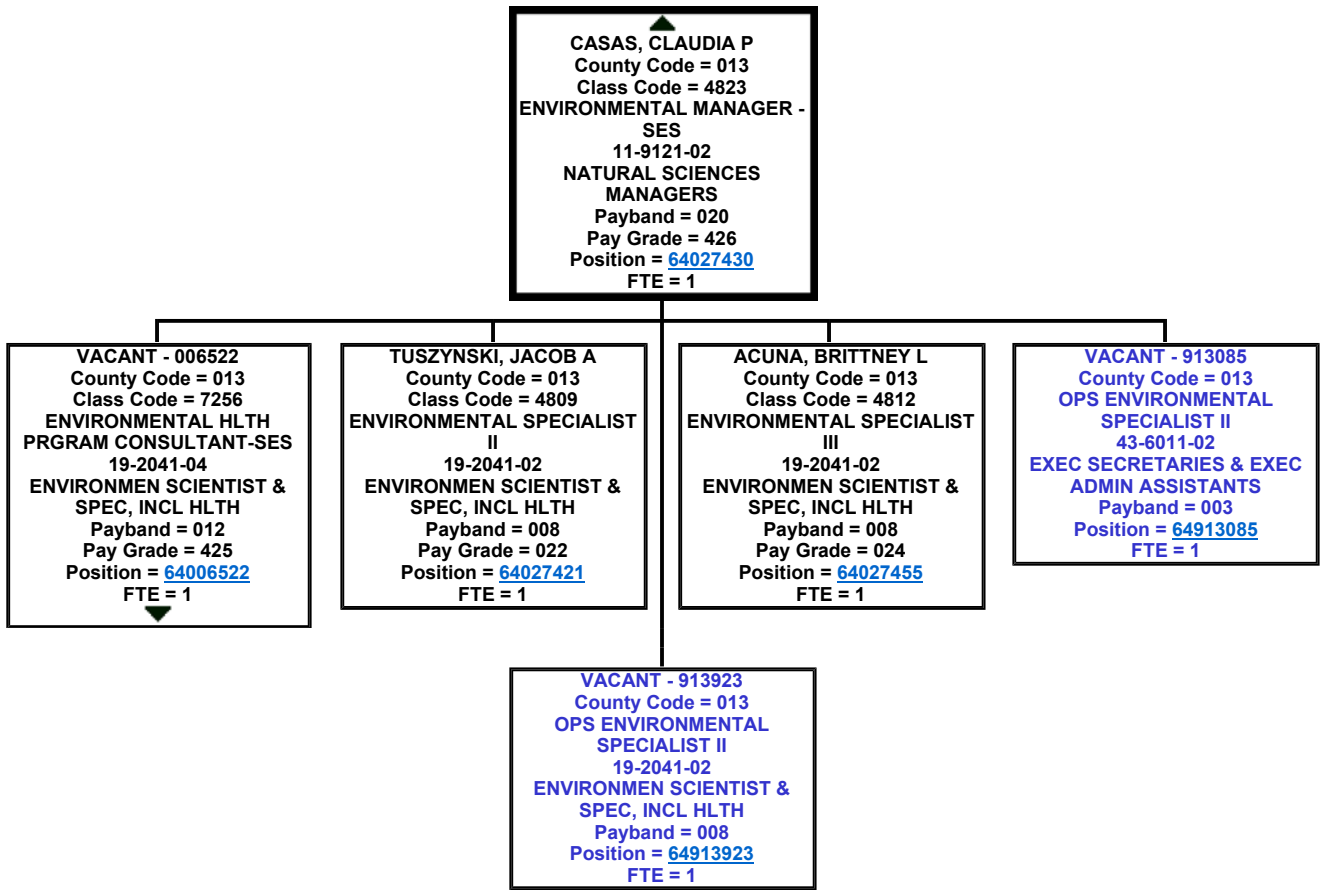




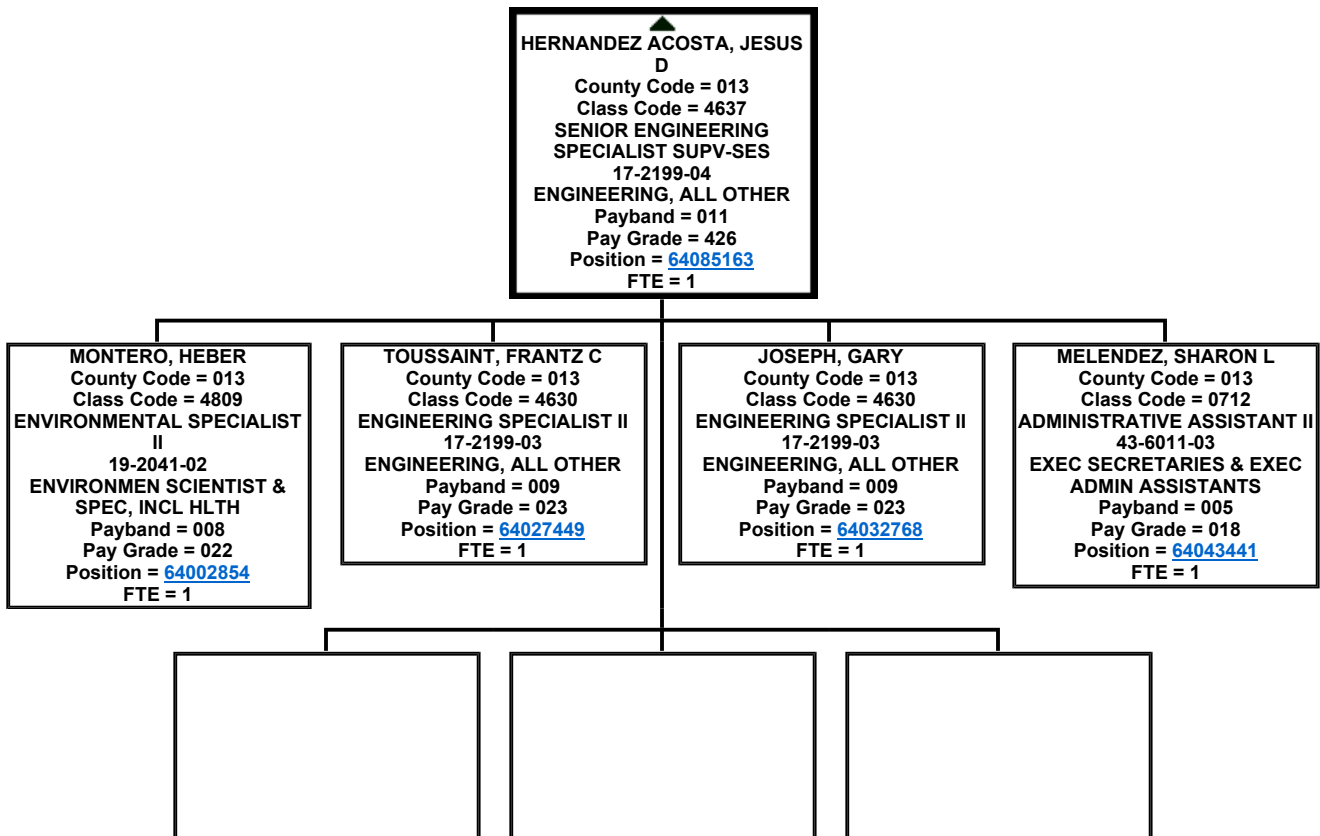
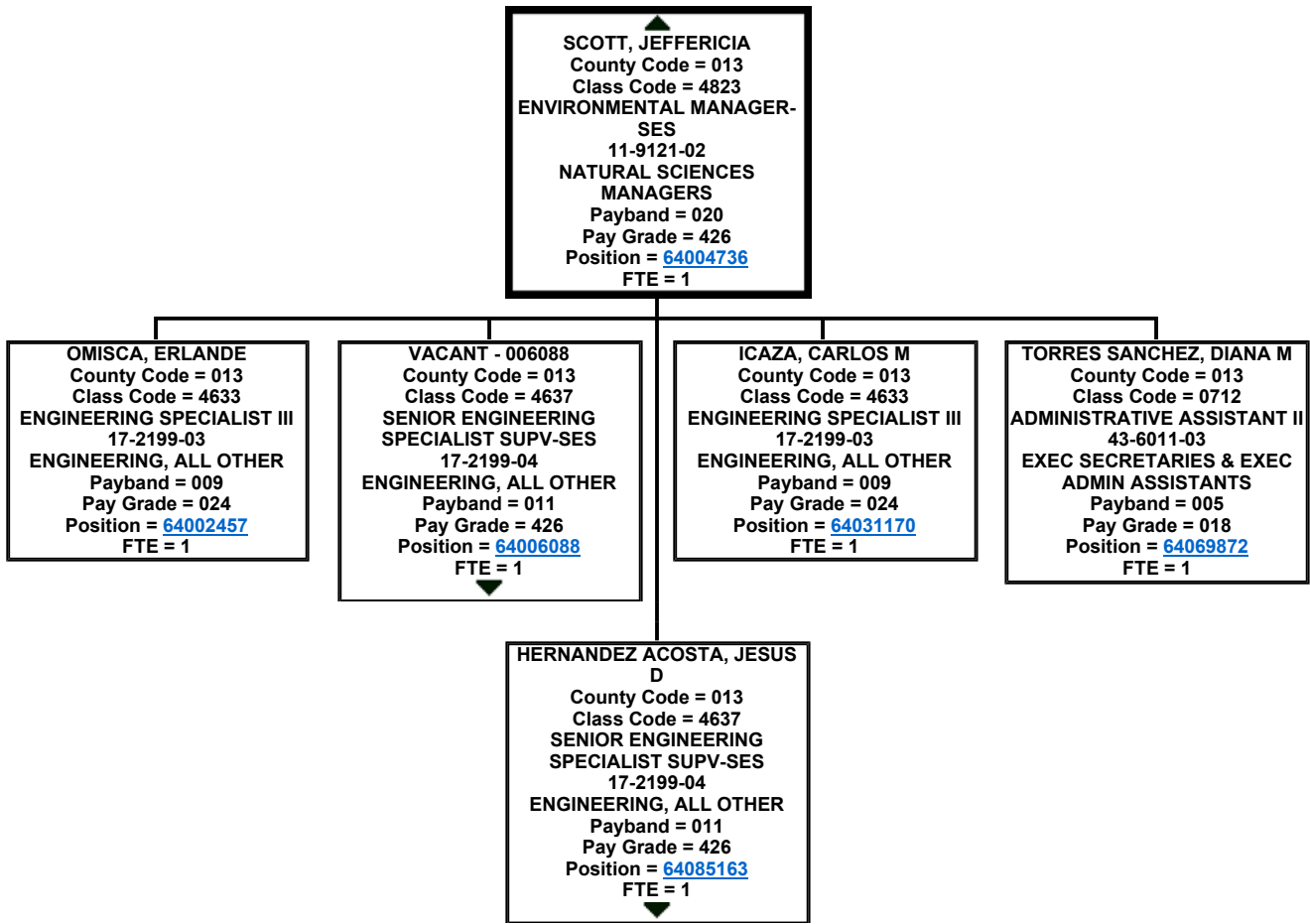


KOLAPO OLUWO, ADEOLA T
County Code = 013
OPS ENVIRONMENTAL
SPECIALIST II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Position = [64913251](#)
FTE = 1





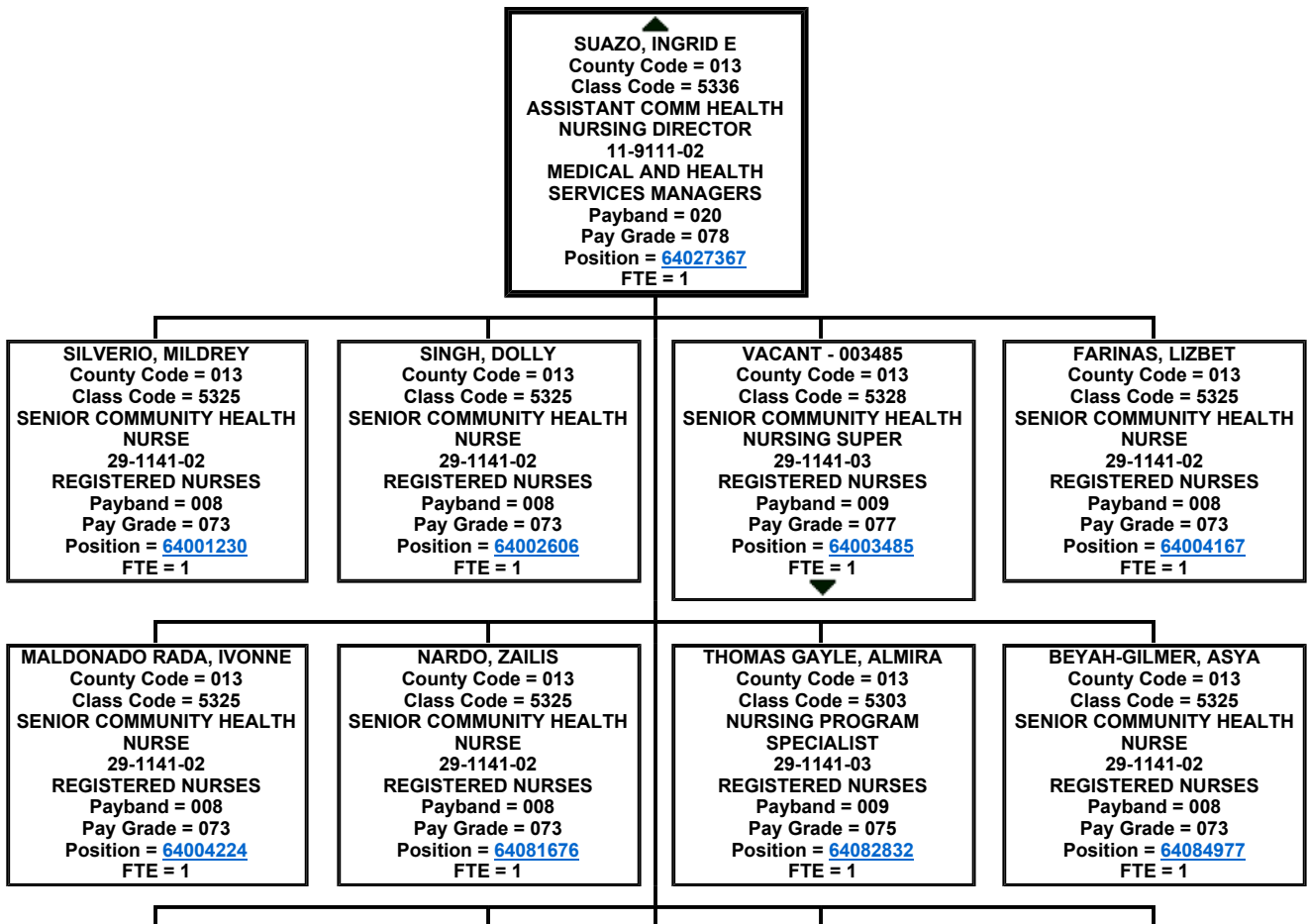
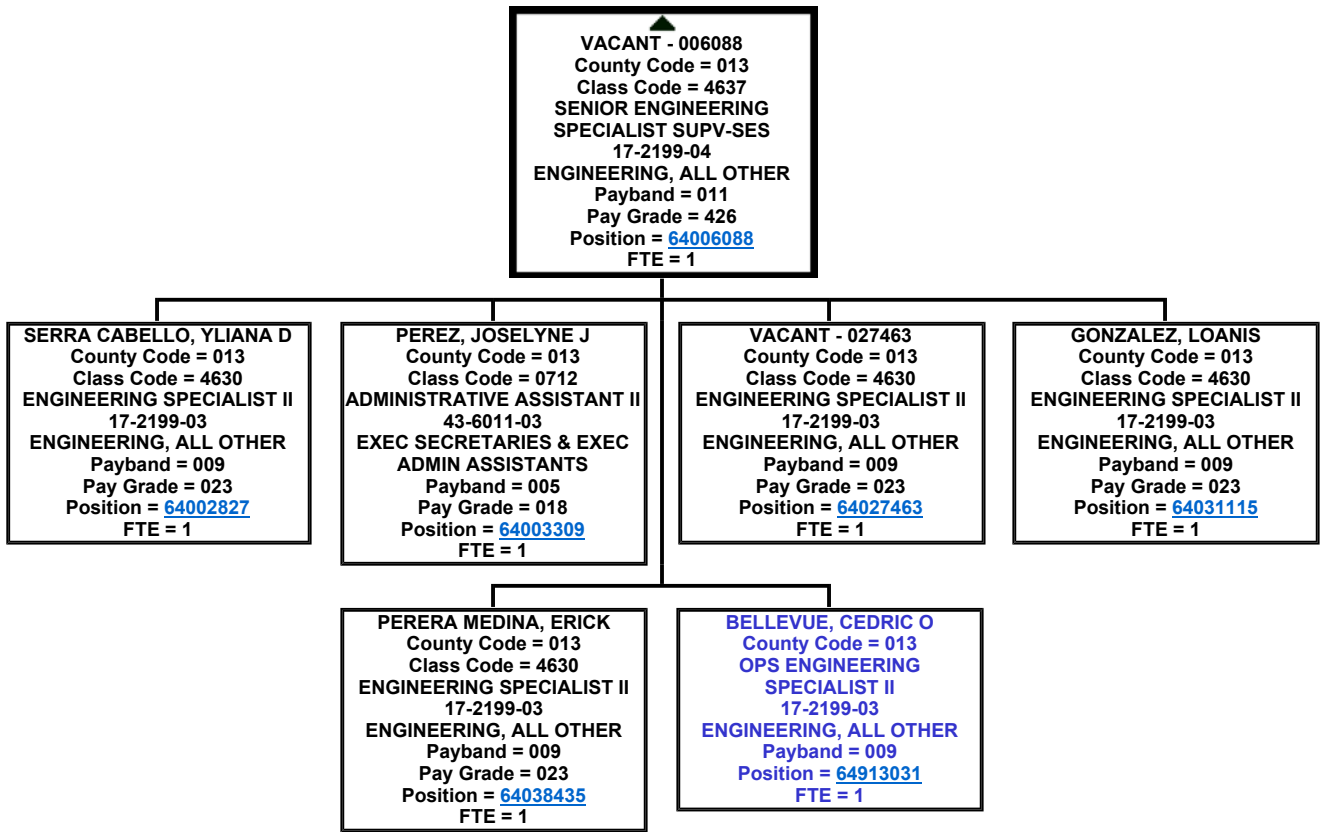
CALLA, CONNIE D
County Code = 013
Class Code = 4809
ENVIRONMENTAL SPECIALIST
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19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64084600](#)
FTE = 1

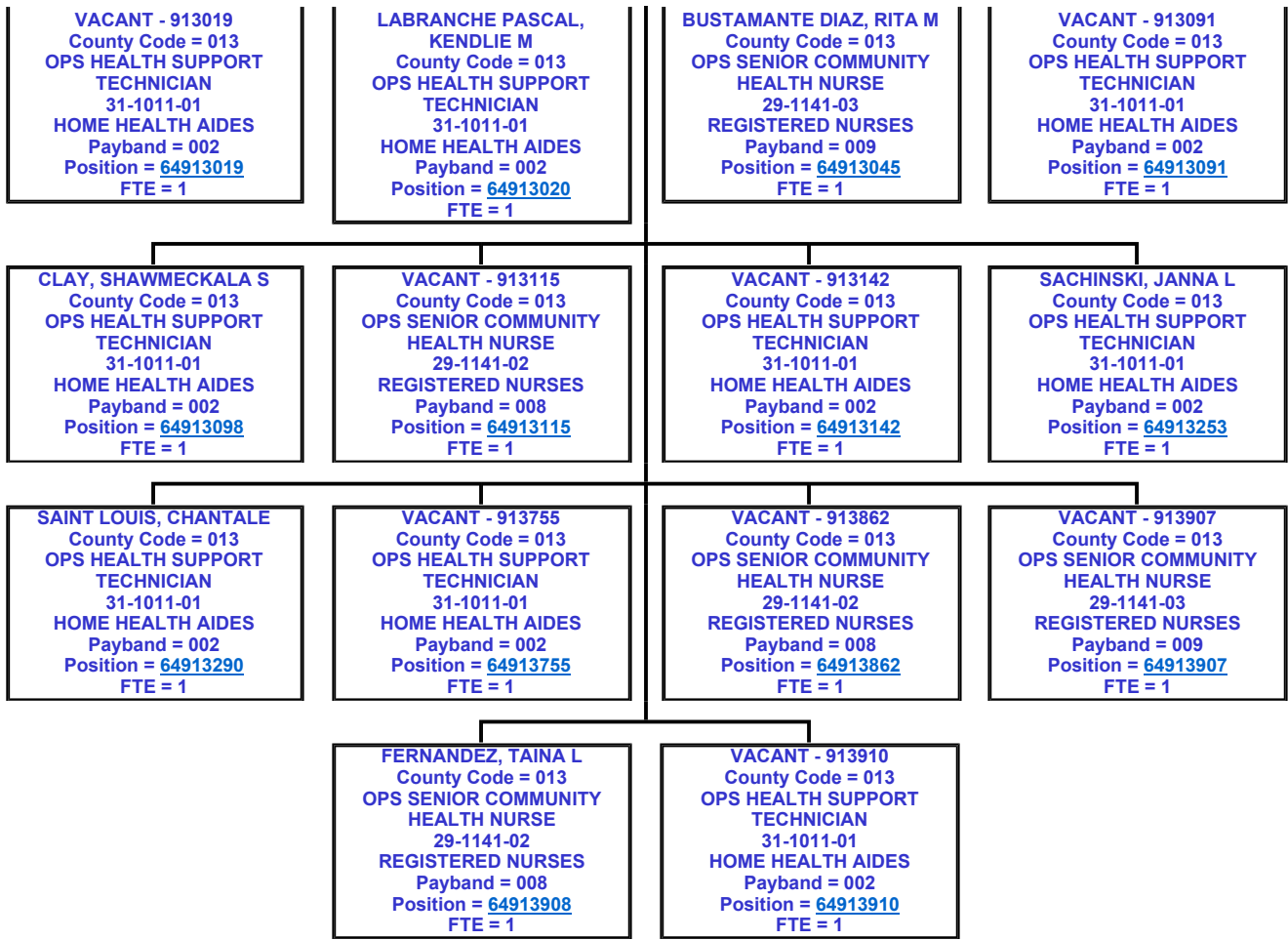


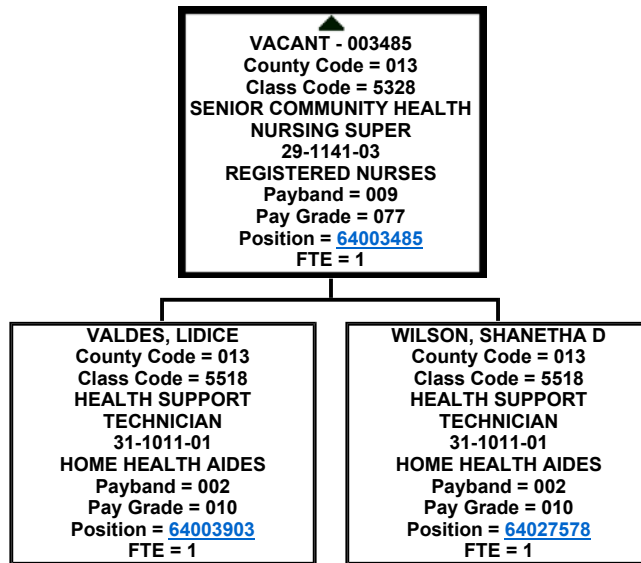
WELLS, DANNY G
County Code = 013
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64049962](#)
FTE = 1

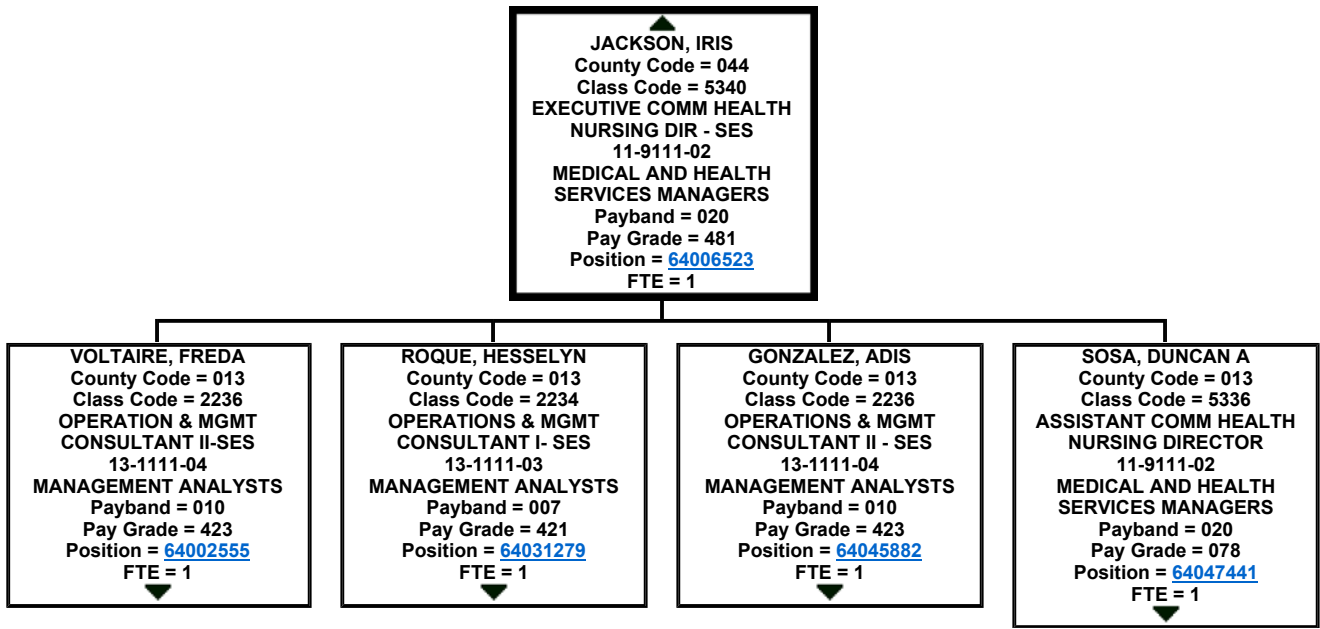
VACANT - 913935
County Code = 013
OPS ENGINEERING
SPECIALIST II
17-2199-03
ENGINEERING, ALL OTHER
Payband = 009
Position = [64913935](#)
FTE = 1

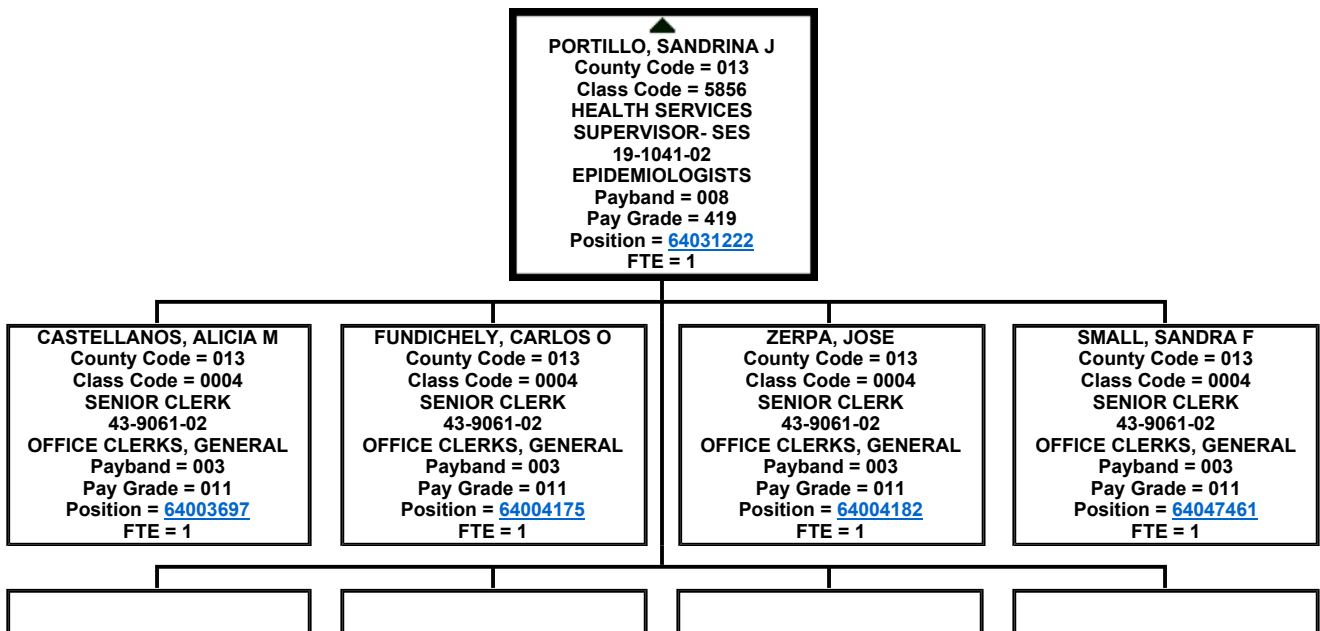
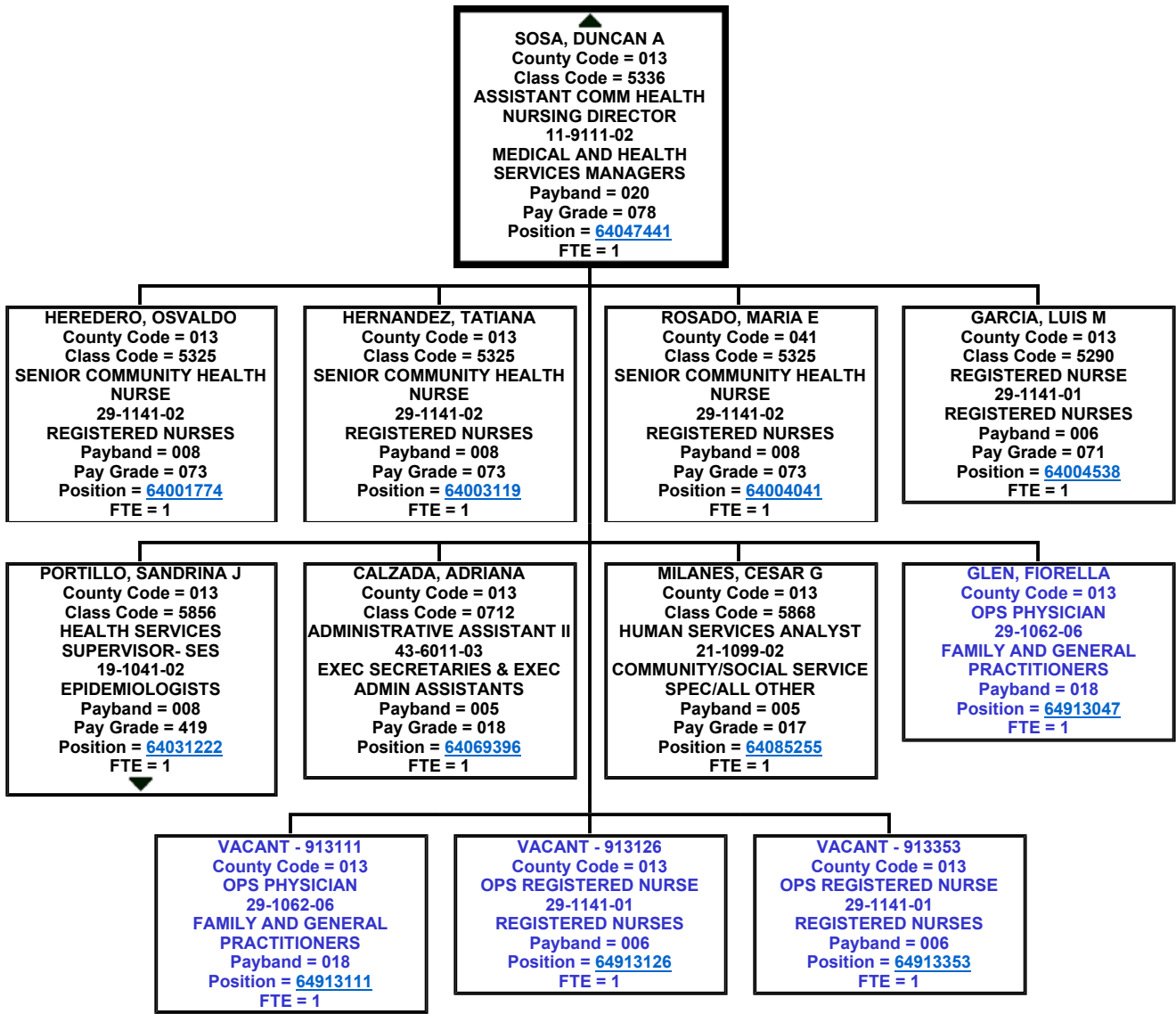
VALDIVIESO MERA, JOSE R
County Code = 013
OPS ENVIRONMENTAL
SPECIALIST II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Position = [64913936](#)
FTE = 1









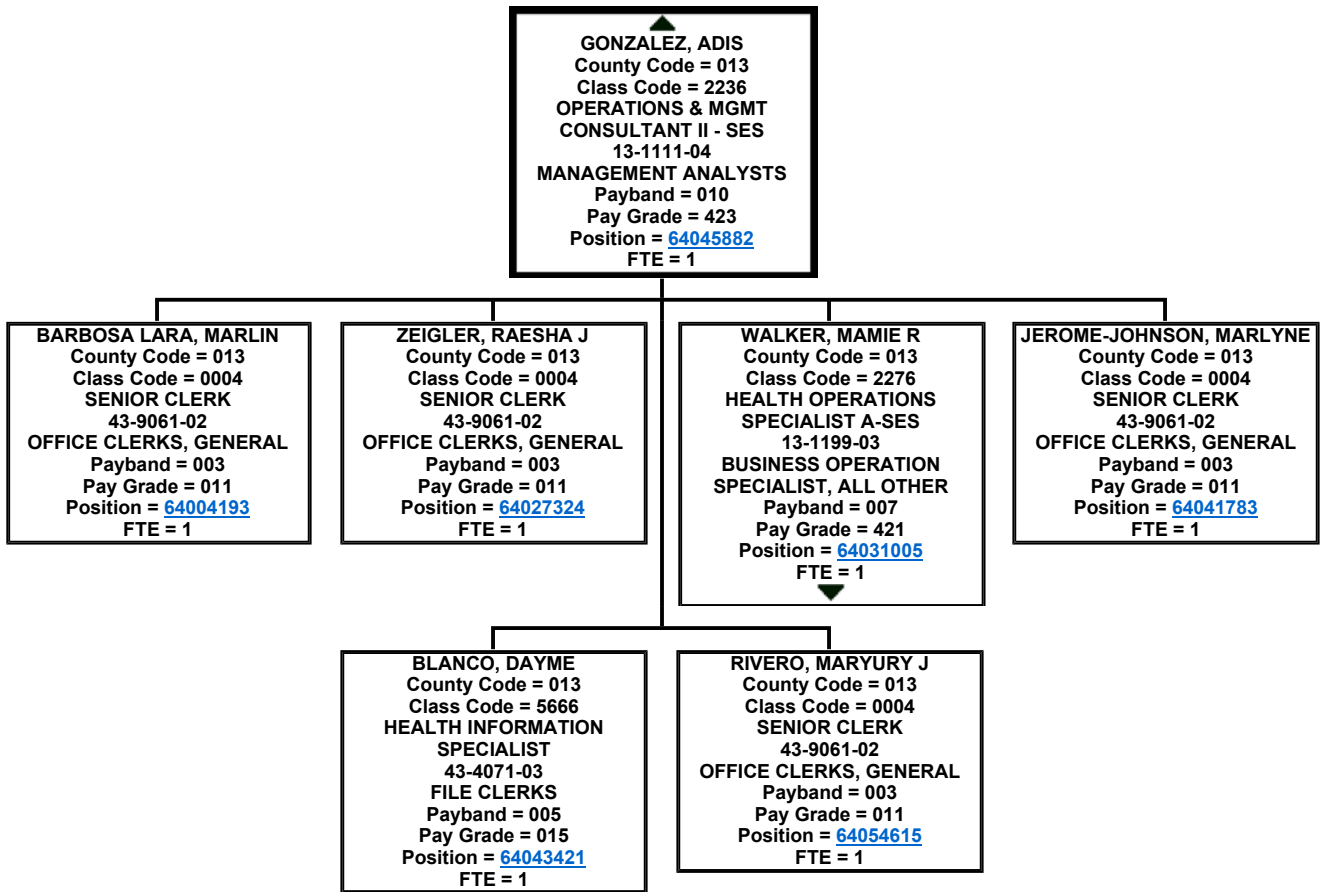


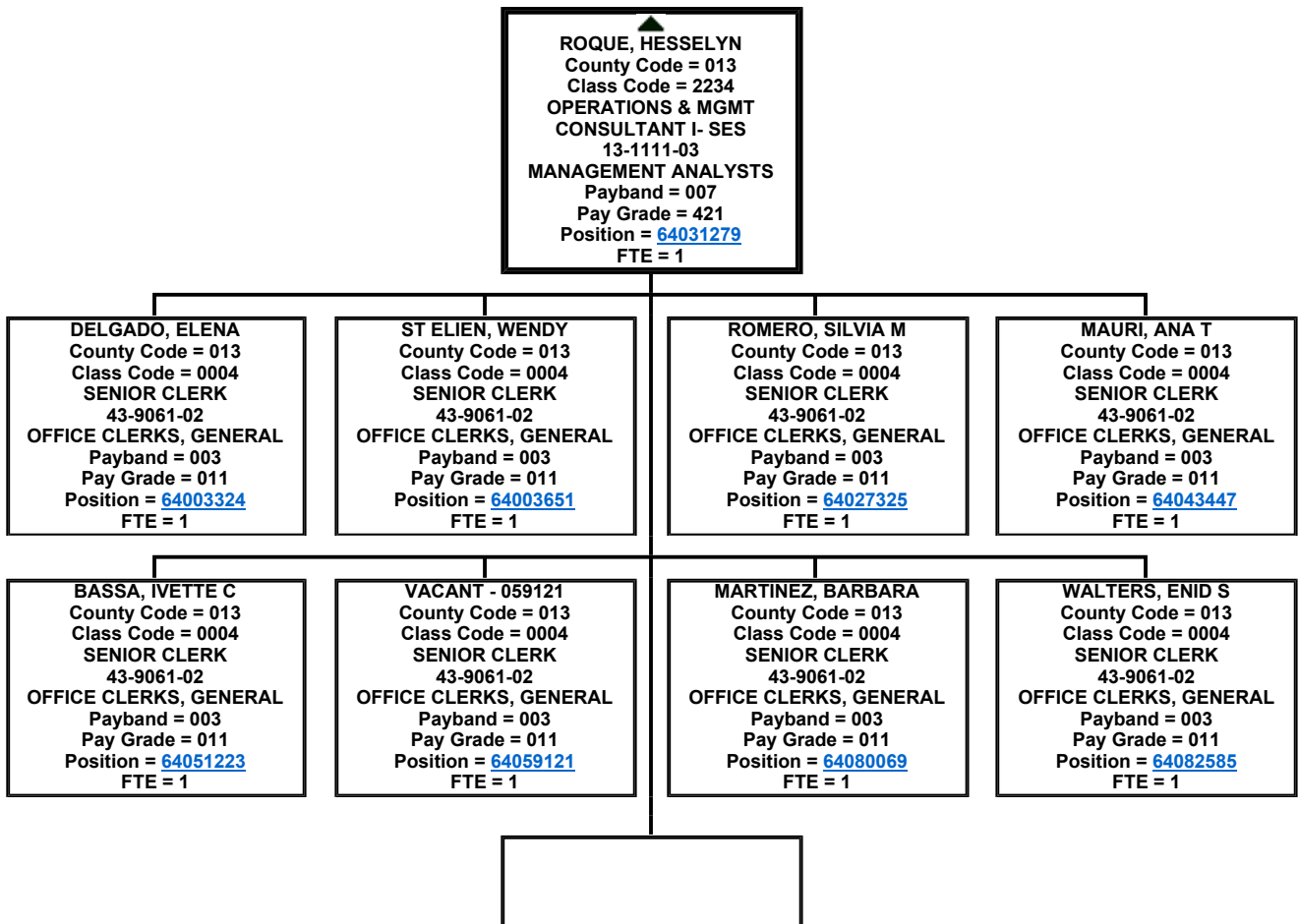
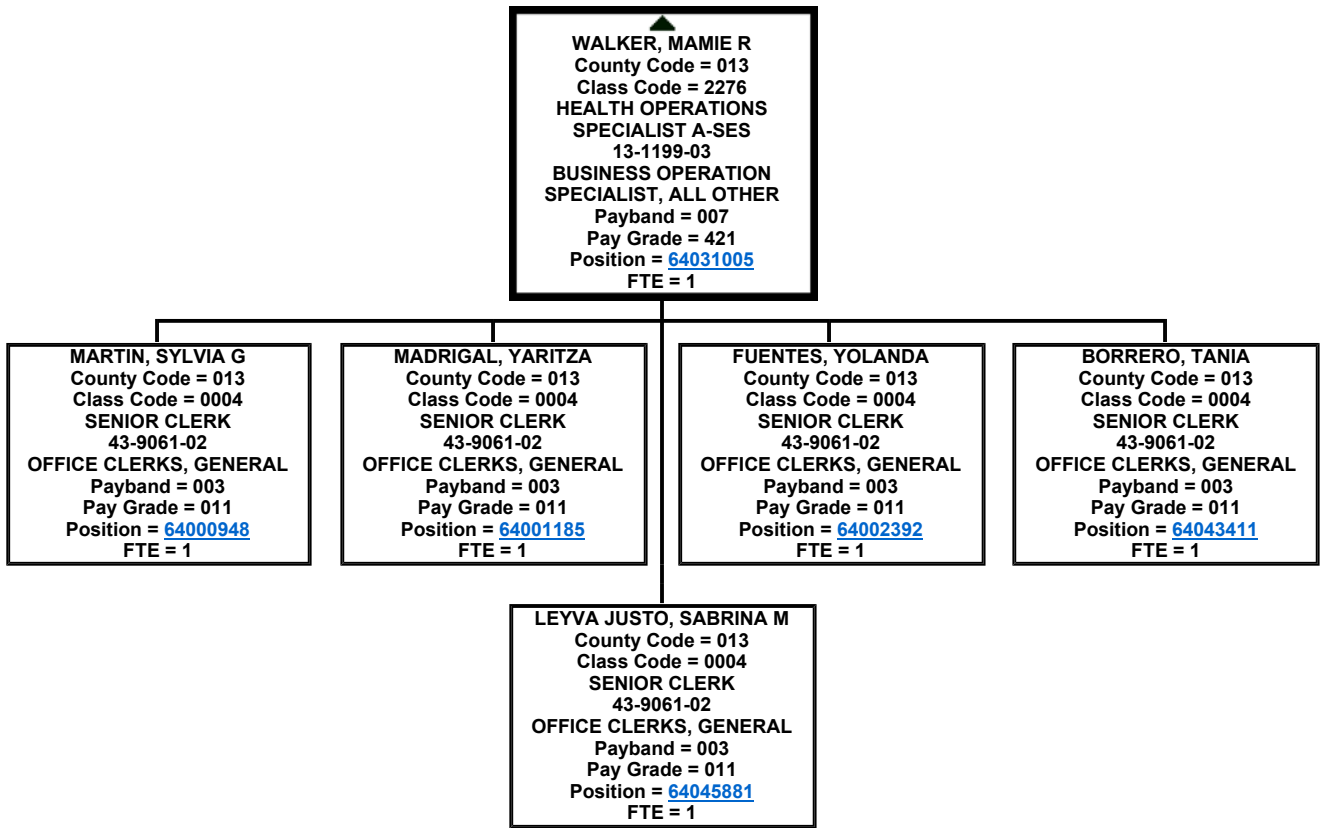
PEREZ, MAYULI
County Code = 013
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64084551](#)
FTE = 1

LOPEZ, EMMA
County Code = 013
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64085170](#)
FTE = 1

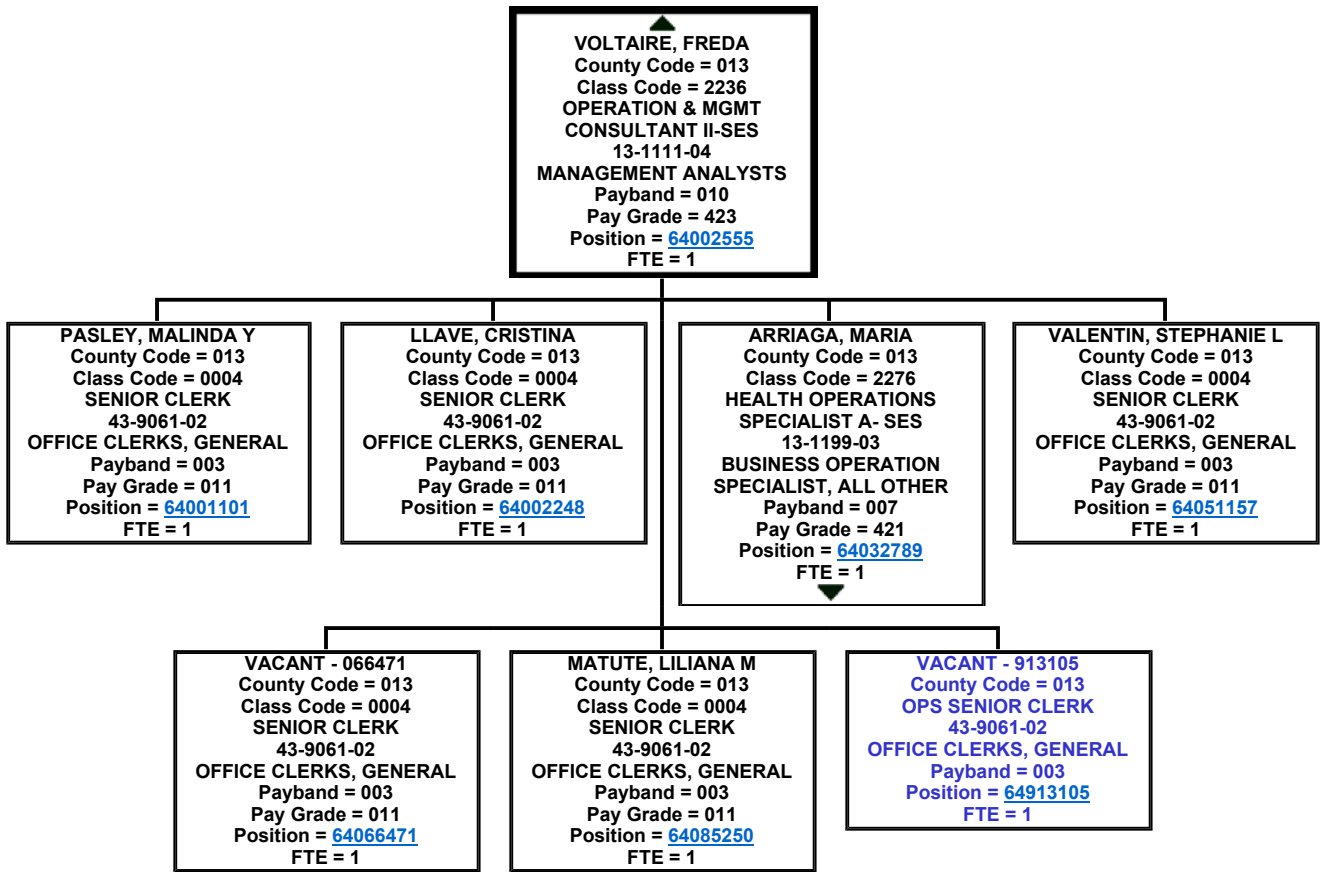
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County Code = 013
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64913007](#)
FTE = 1

VACANT - 913922
County Code = 013
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64913922](#)
FTE = 1





PERALTA, ANA E
County Code = 013
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64085262](#)
FTE = 1



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ARRIAGA, MARIA
 County Code = 013
 Class Code = 2276
**HEALTH OPERATIONS
 SPECIALIST A- SES**
 13-1199-03
**BUSINESS OPERATION
 SPECIALIST, ALL OTHER**
 Payband = 007
 Pay Grade = 421
 Position = [64032789](#)
 FTE = 1

BALUJA, MABILIN
 County Code = 013
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64002245](#)
 FTE = 1

VACANT - 054947
 County Code = 013
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64054947](#)
 FTE = 1

JEUDI, MARTINE C
 County Code = 013
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64054948](#)
 FTE = 1

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JEAN, REYNALD C
 County Code = 013
 Class Code = 2295
**SR PUBLIC HEALTH SERVICES
 MANAGER - SES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 426
 Position = [64003881](#)
 FTE = 1

SIMMONDS, EMMA B
 County Code = 013
 Class Code = 5281
SENIOR PHYSICIAN
 29-1062-06
**FAMILY AND GENERAL
 PRACTITIONERS**
 Payband = 018
 Pay Grade = 320
 Position = [64002599](#)
 FTE = 1

HOLDEN, QUEEN E
 County Code = 013
 Class Code = 5879
**SENIOR HUMAN SERVICE
 PROGRAM SPEC - SES**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 422
 Position = [64004107](#)
 FTE = 1
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GONZALEZ, IRIMA V
 County Code = 013
 Class Code = 2238
**OPERATIONS & MGMT
 CONSULTANT MGR - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
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 FTE = 1
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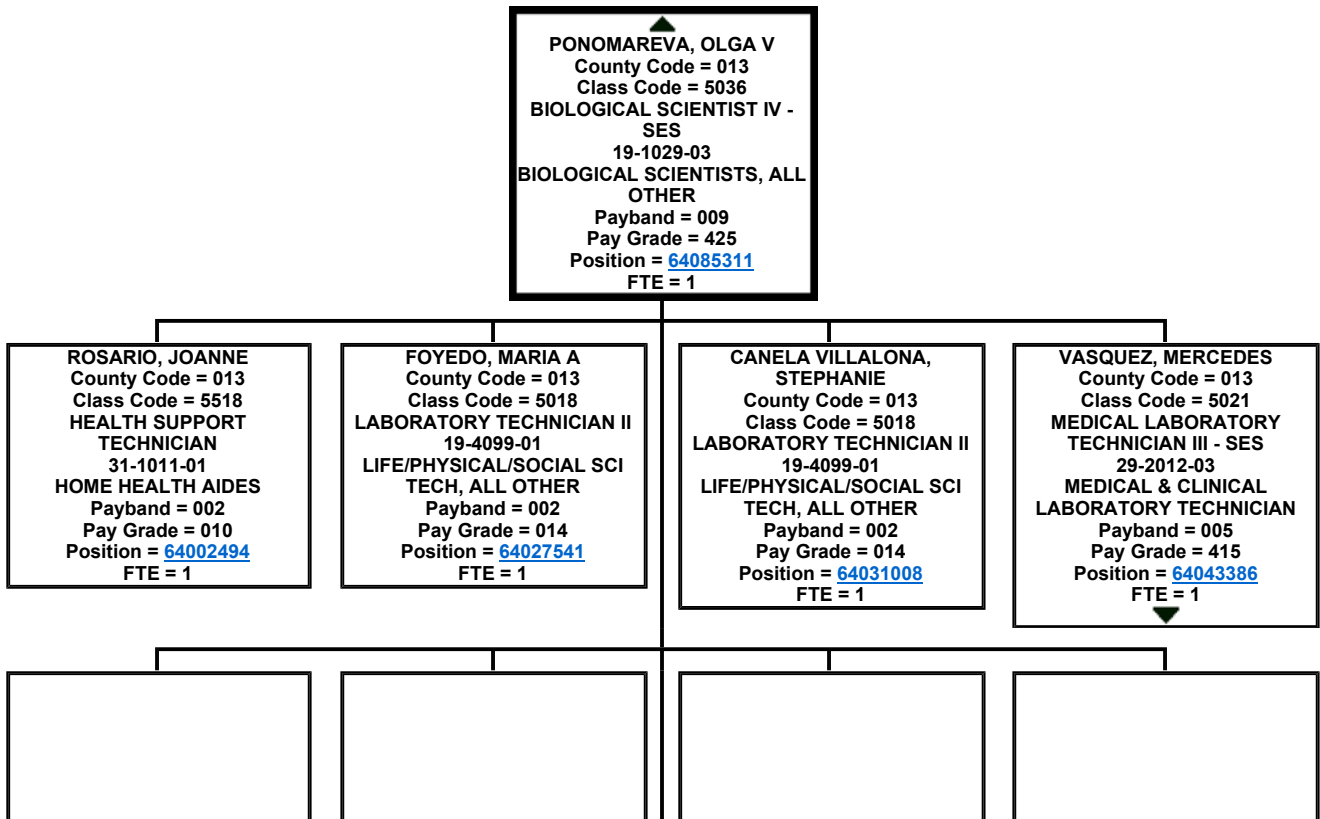
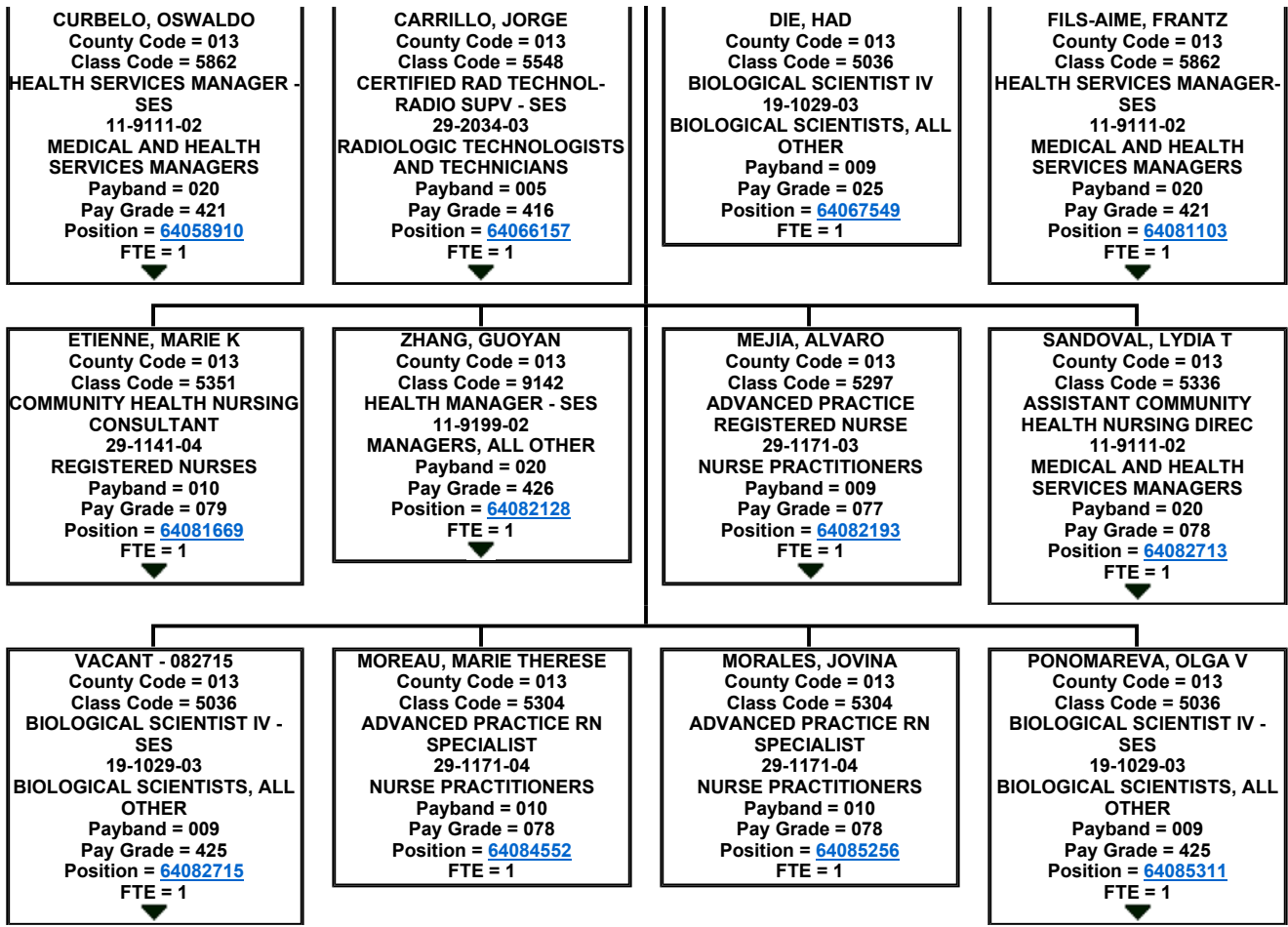
ALGHAWI, WISSAM F
 County Code = 013
 Class Code = 5875
**MEDICAL/HEALTH CARE
 PROGRAM ANALYST-SES**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 424
 Position = [64004310](#)
 FTE = 1
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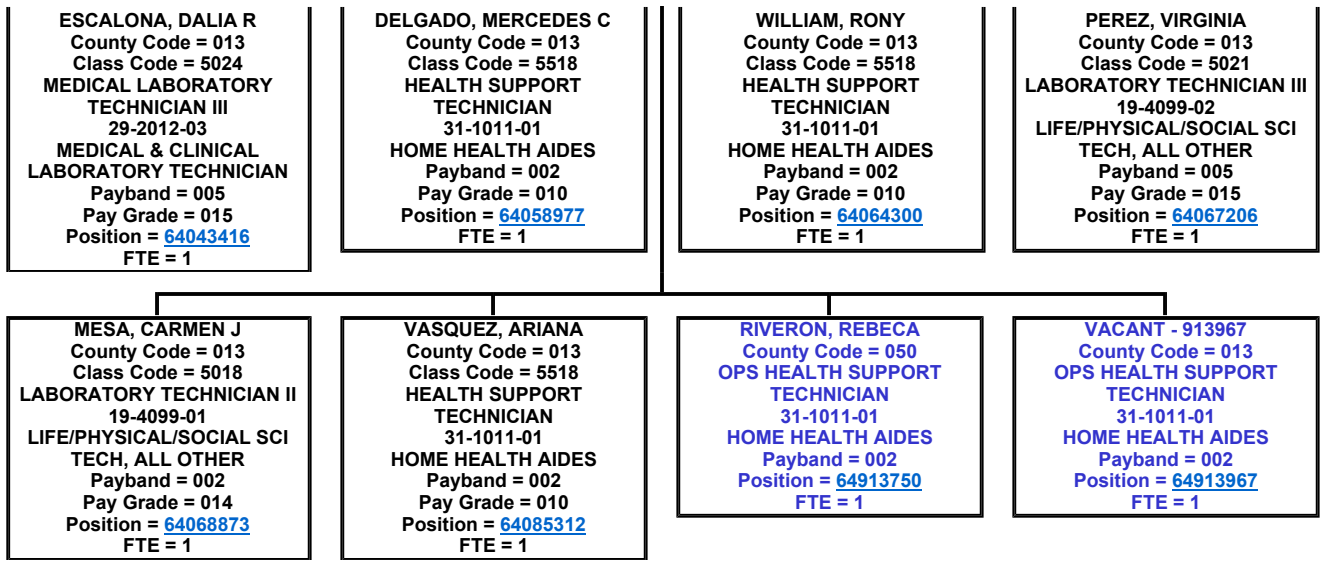
BISPHAM, GINA H
 County Code = 013
 Class Code = 5336
**ASSISTANT COMM HEALTH
 NURSING DIRECTOR**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
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 Pay Grade = 078
 Position = [64027418](#)
 FTE = 1
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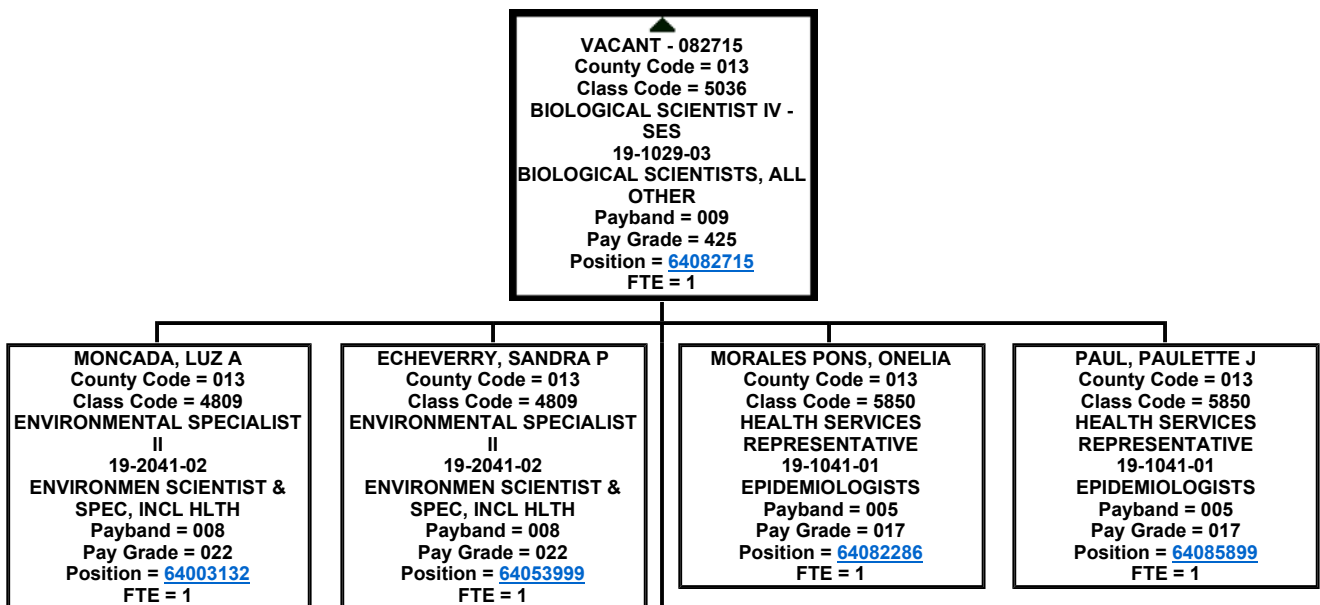
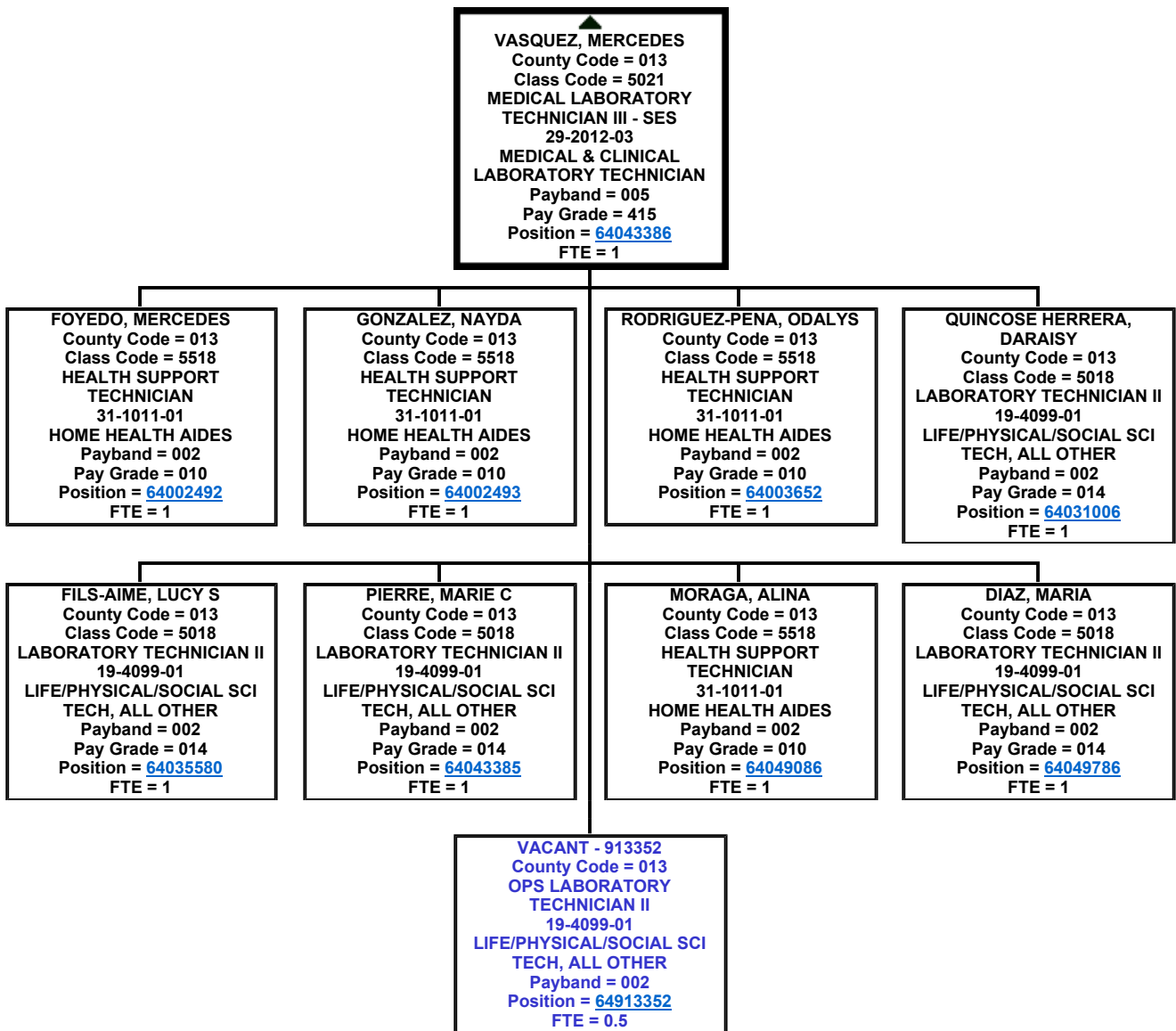
PARAMO, CHRISTIAN M
 County Code = 013
 Class Code = 2234
**OPERATIONS & MGMT
 CONSULTANT I - SES**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 421
 Position = [64027558](#)
 FTE = 1
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VACANT - 035575
 County Code = 013
 Class Code = 2234
**OPERATIONS & MGMT
 CONSULTANT I - SES**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 421
 Position = [64035575](#)
 FTE = 1
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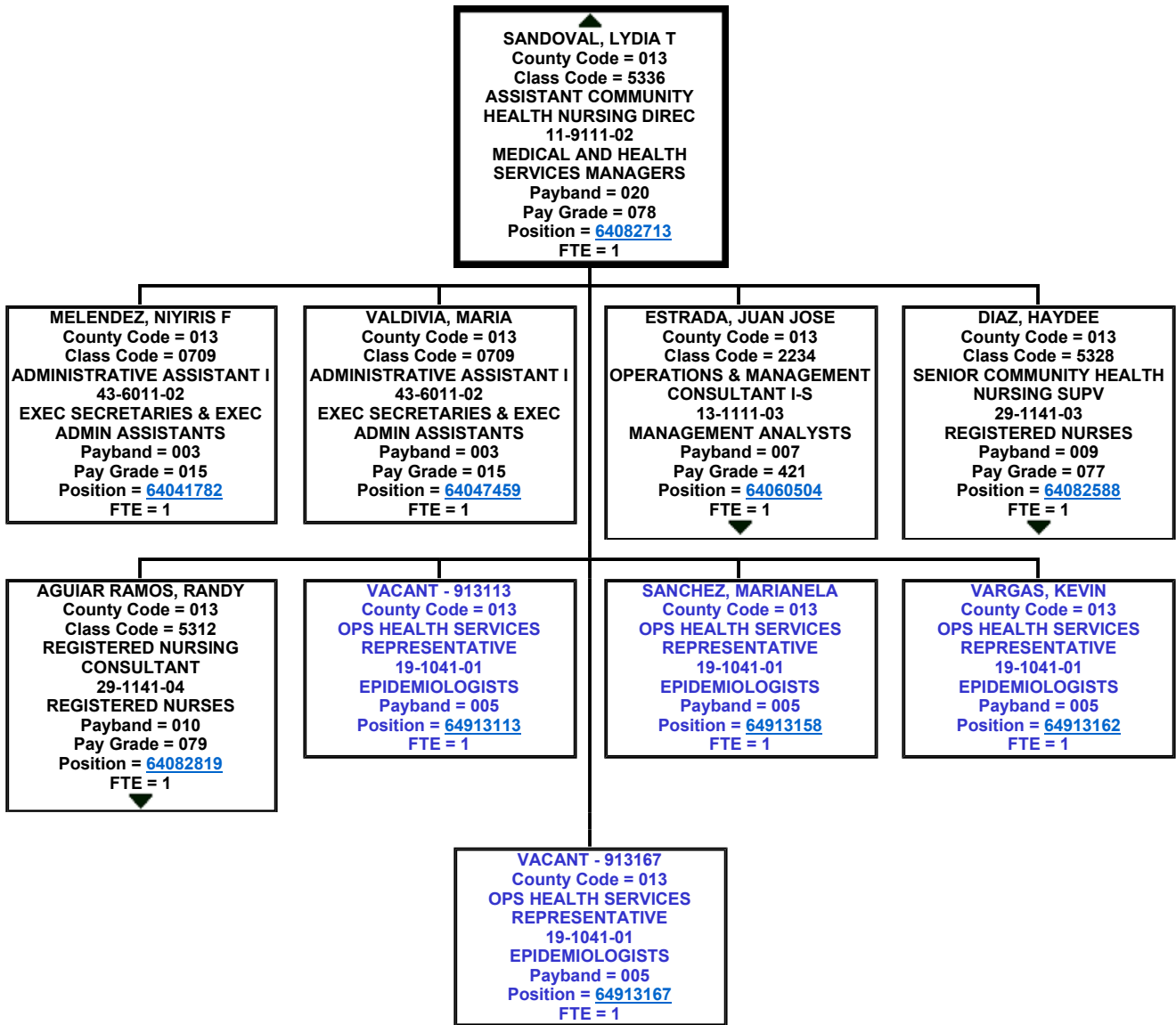
RICO, EDHELENE M
 County Code = 013
 Class Code = 5862
**HEALTH SERVICES MANAGER-
 SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 421
 Position = [64036521](#)
 FTE = 1
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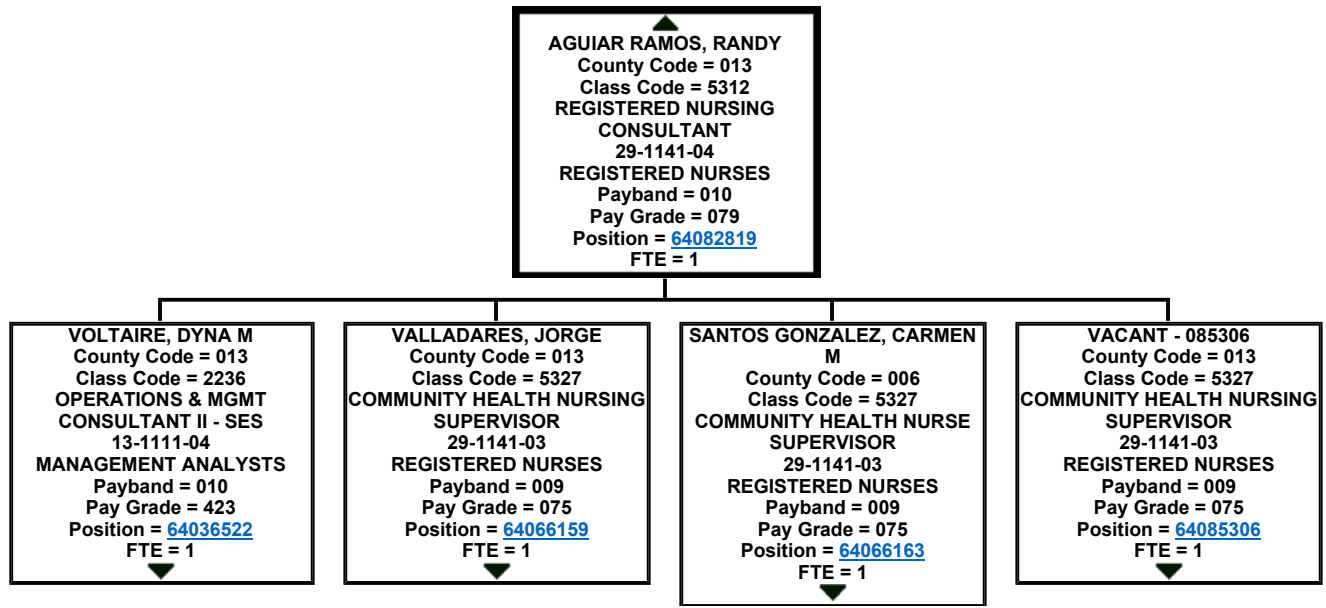


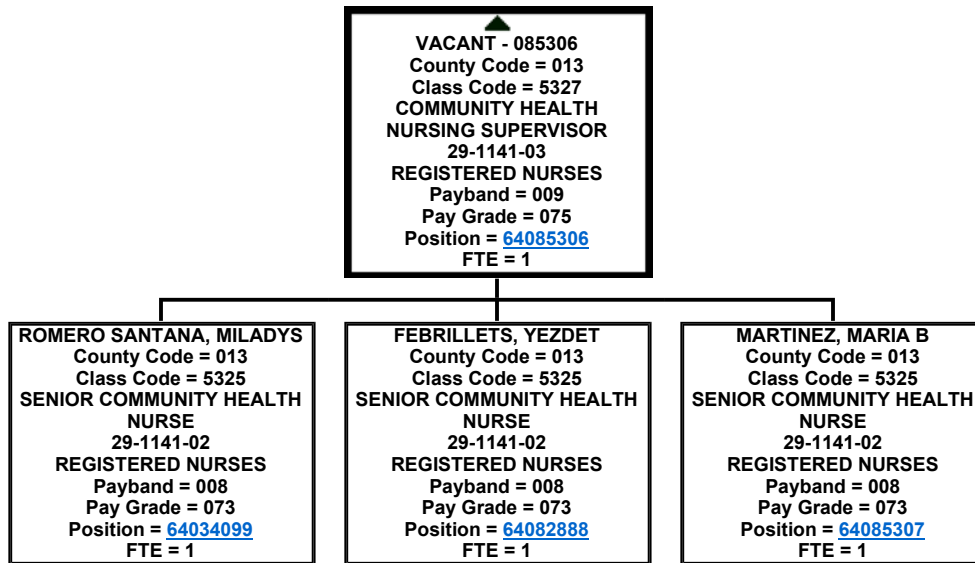


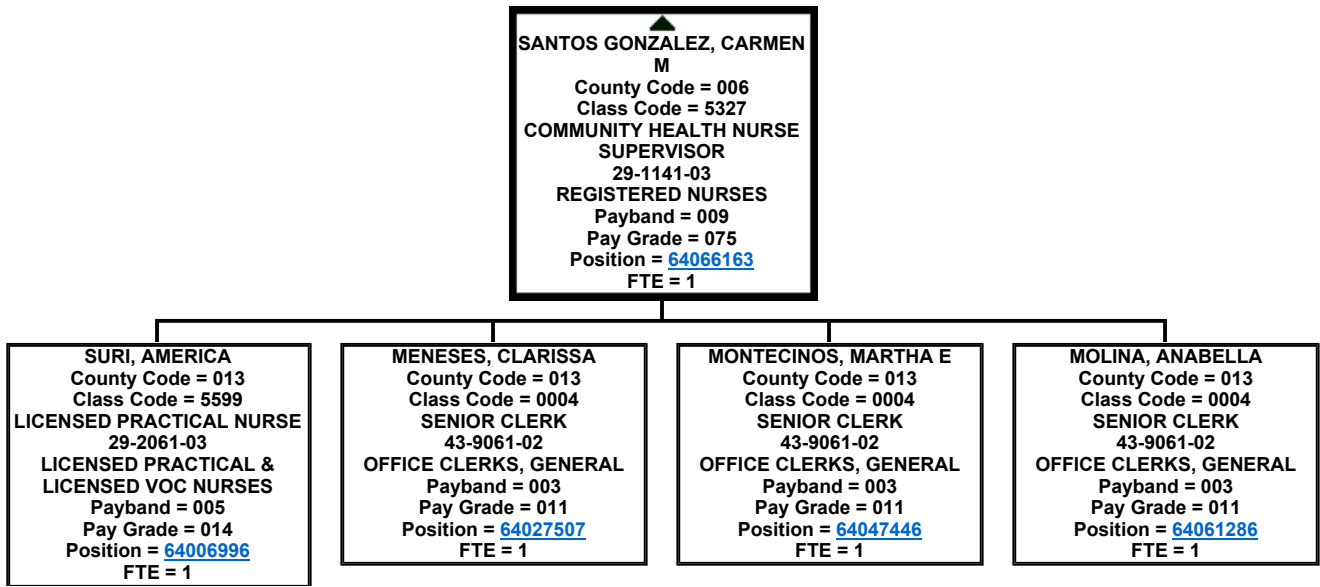


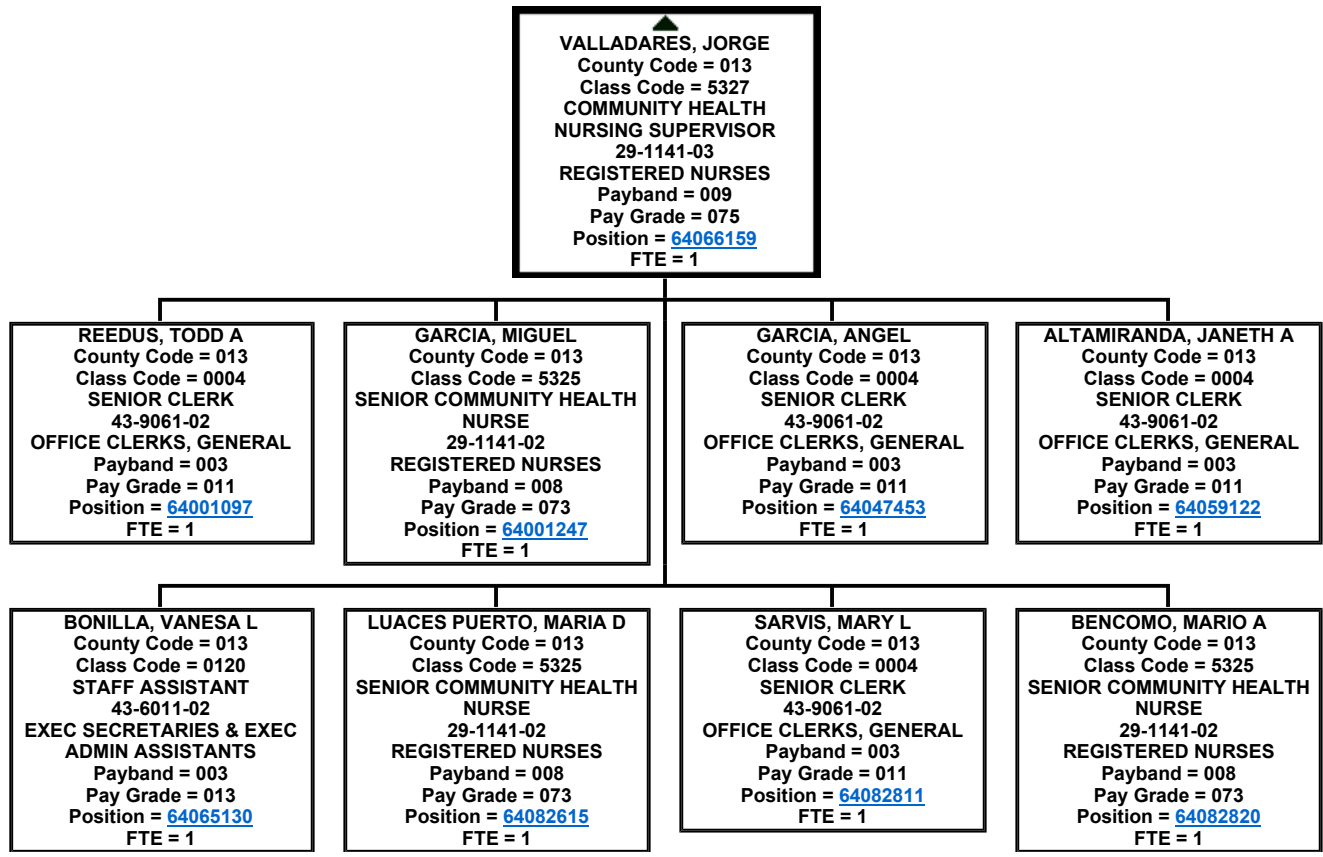
GONZALEZ RAMOS, SANDRA
County Code = 013
OPS ENVIRONMENTAL
SPECIALIST II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Position = [64913086](#)
FTE = 1

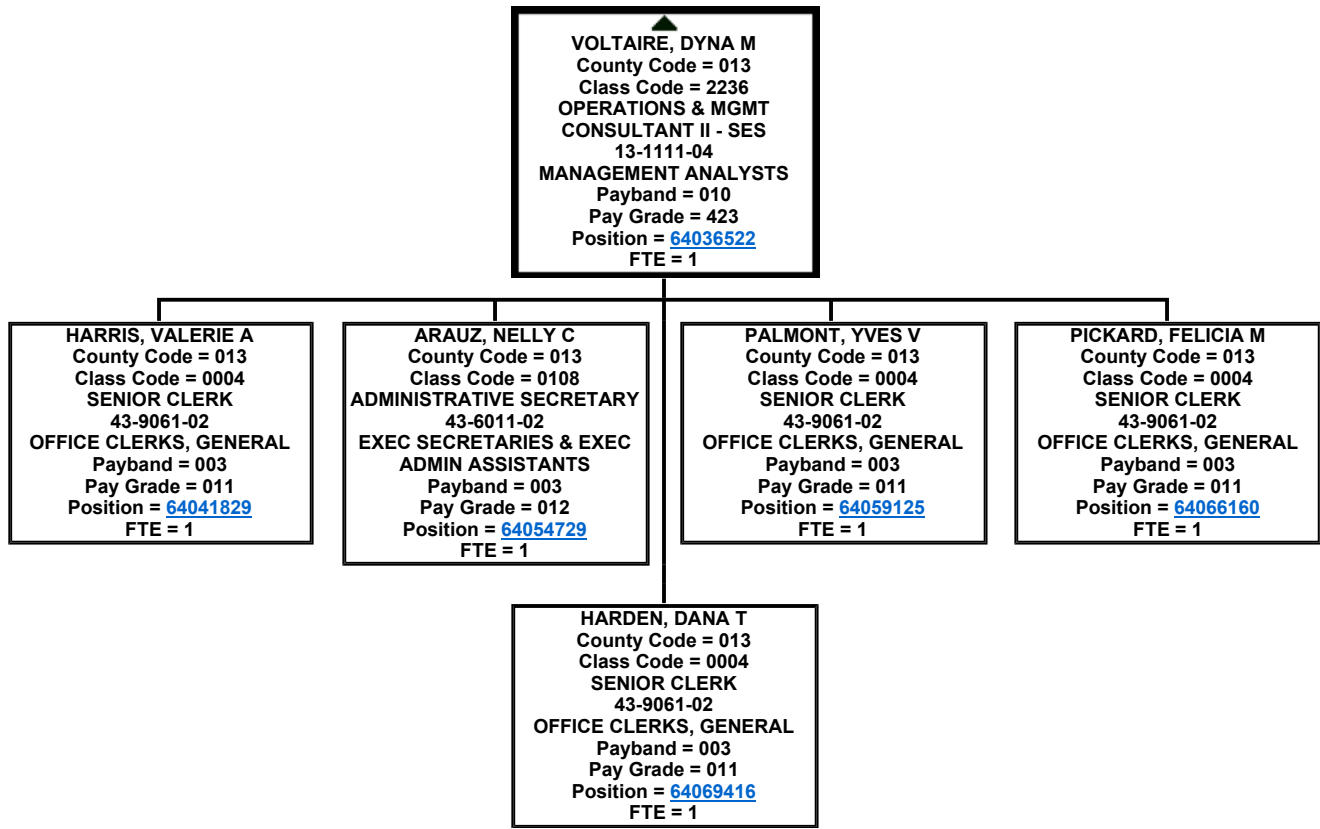


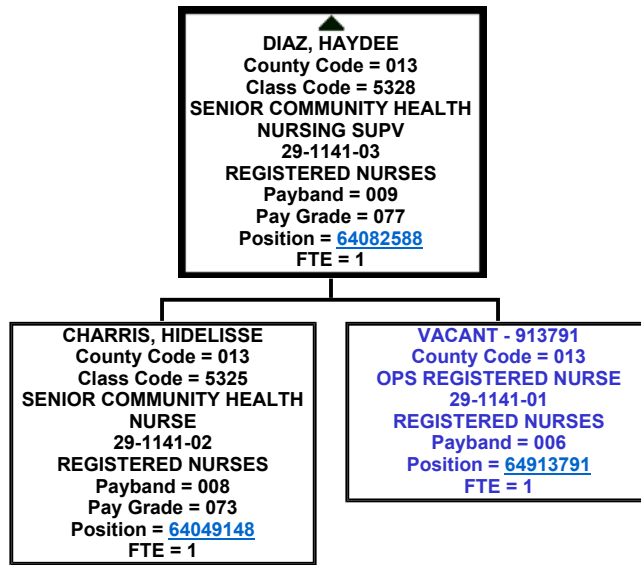


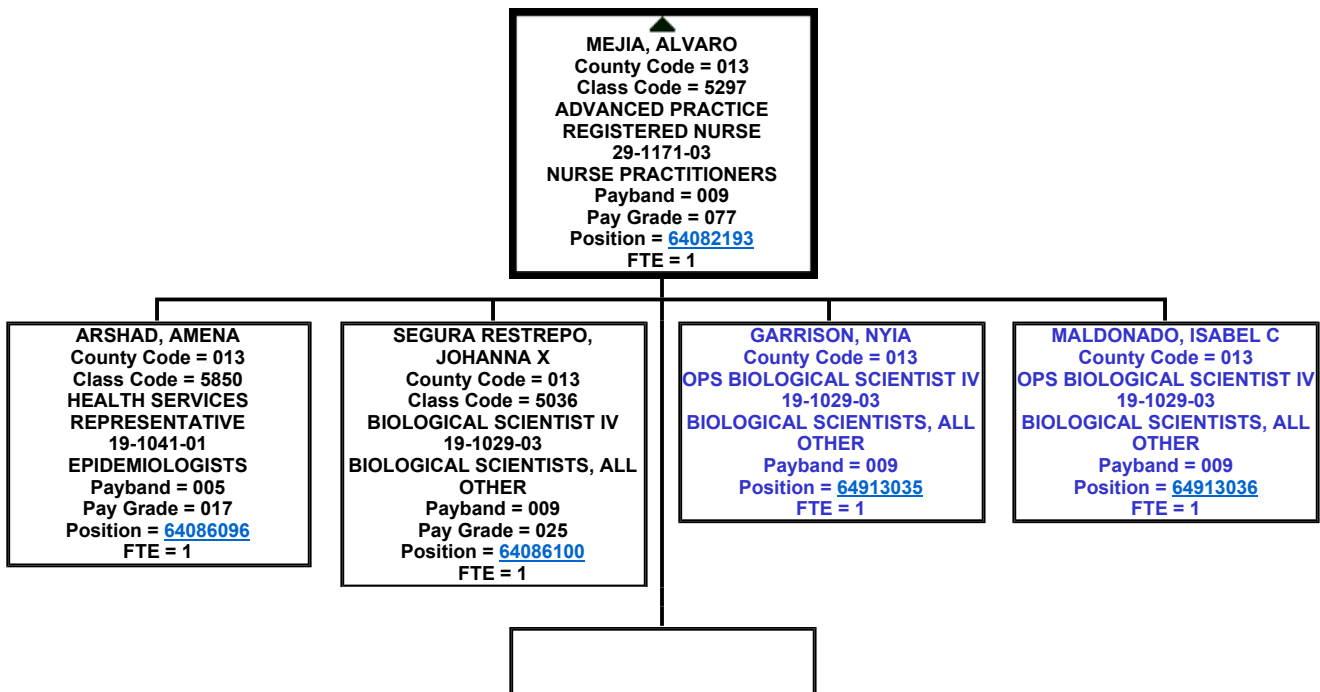
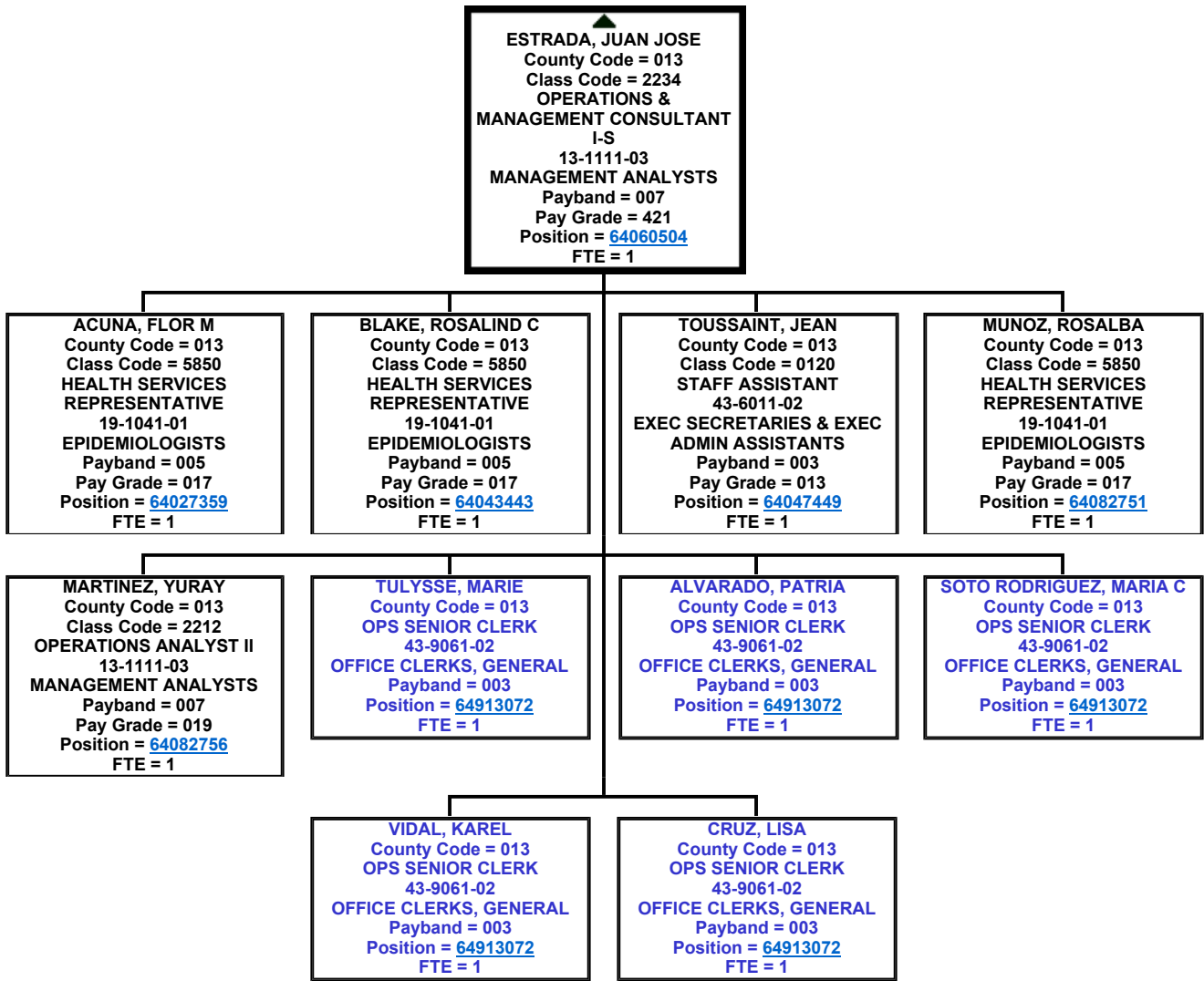




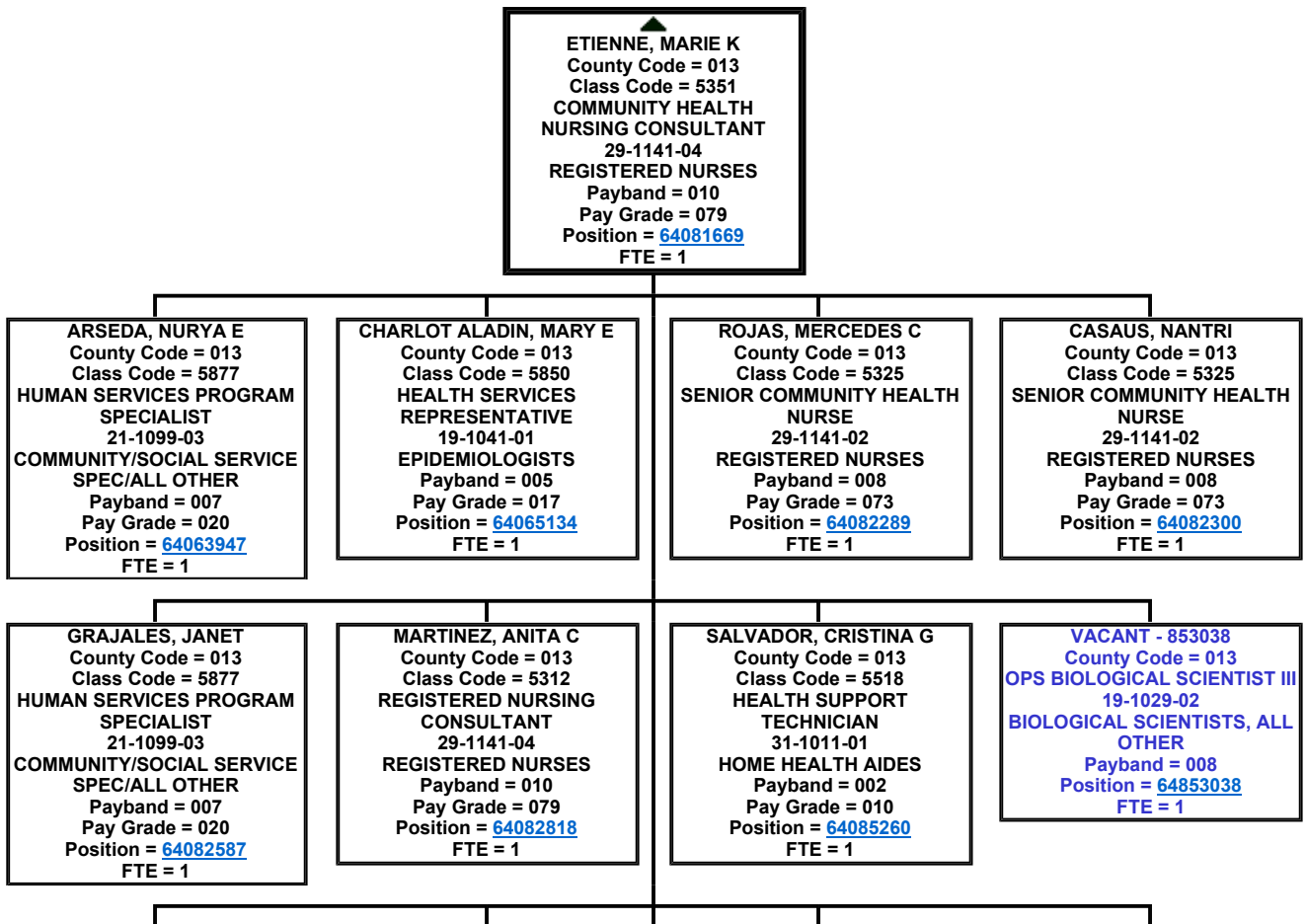
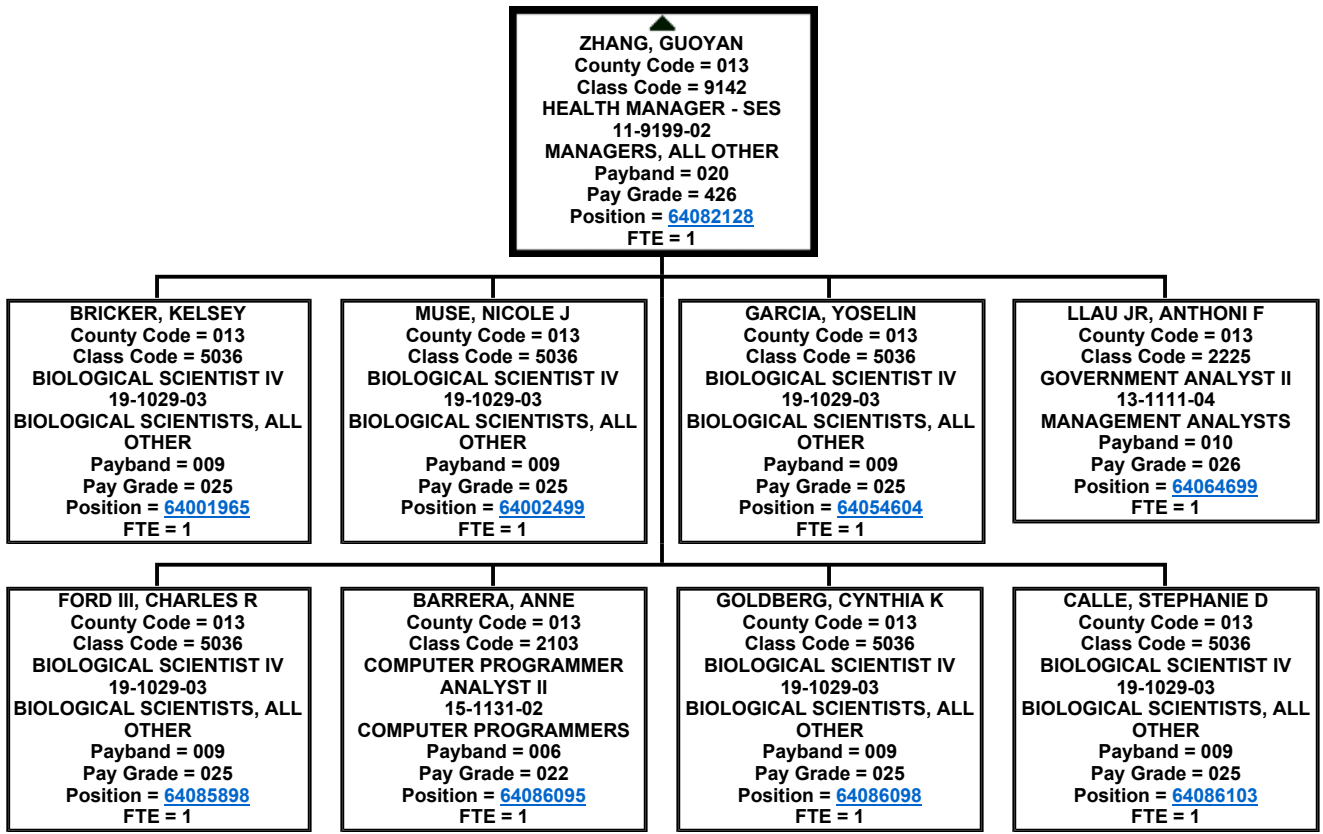


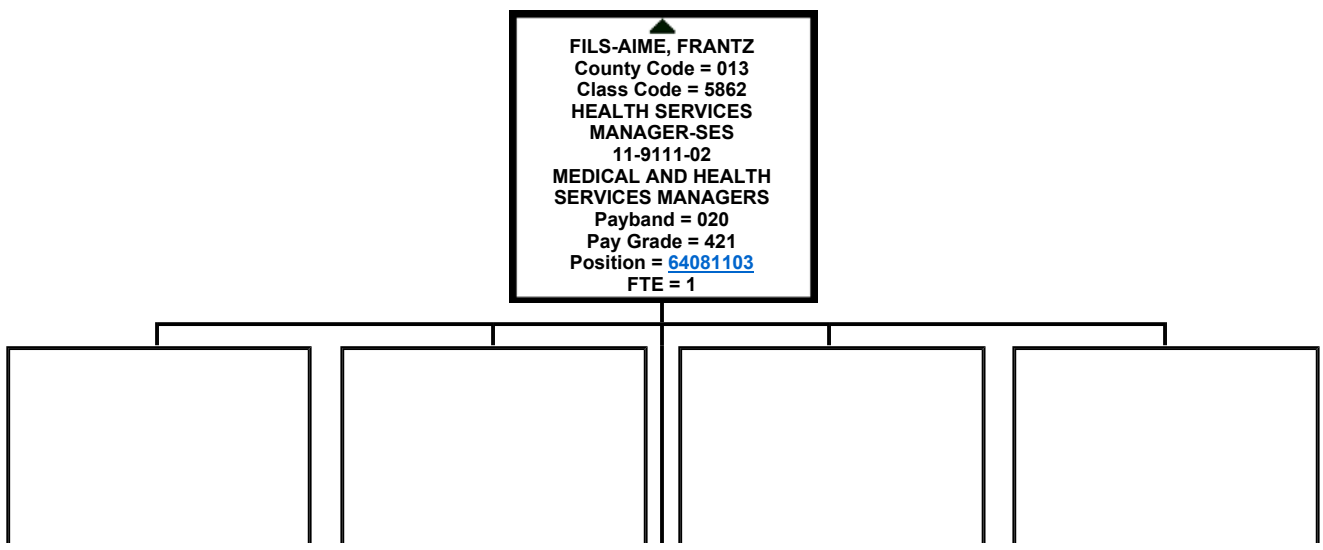


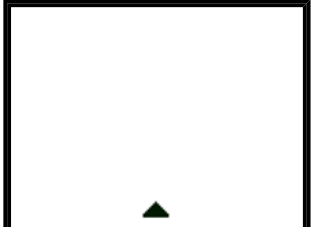


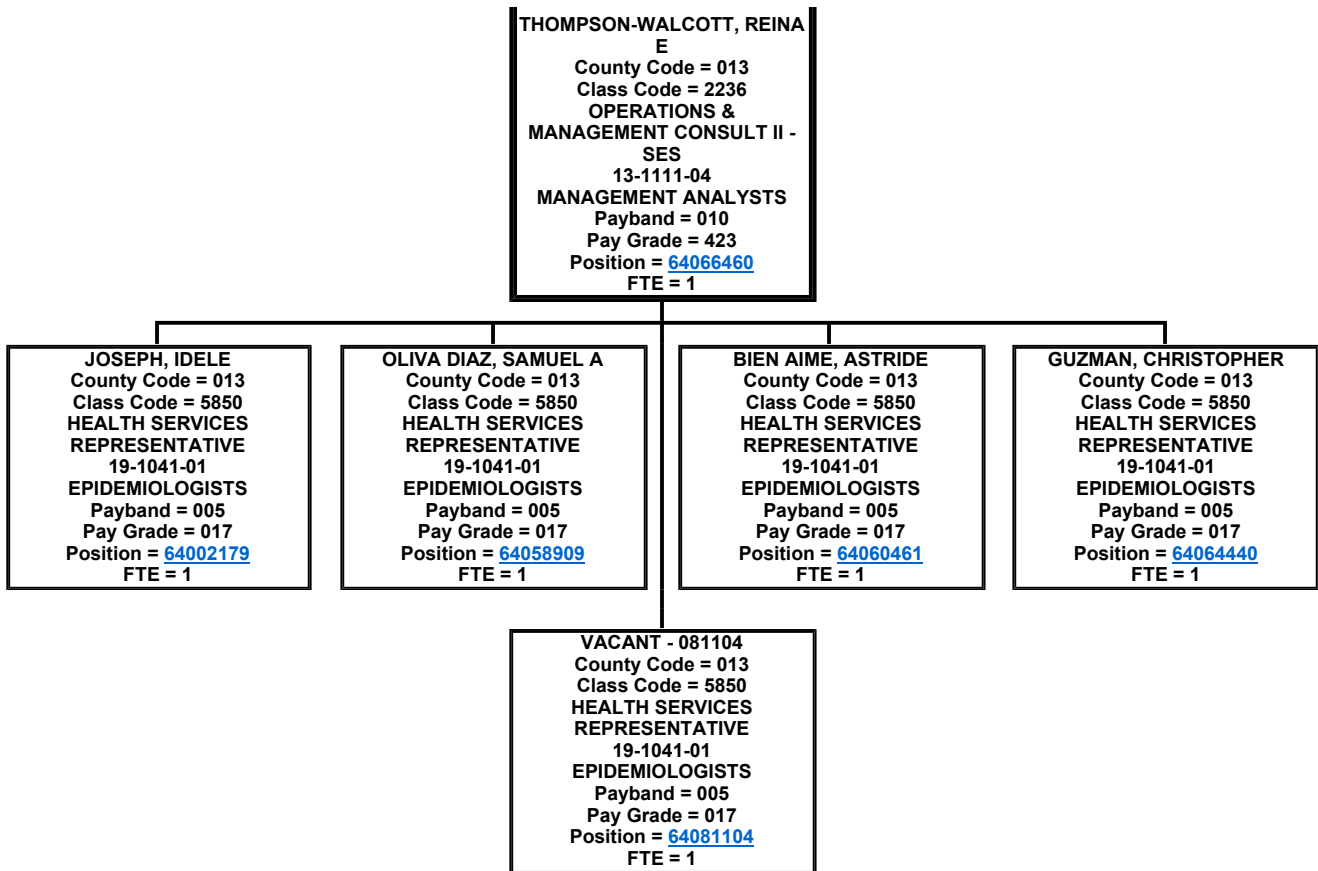


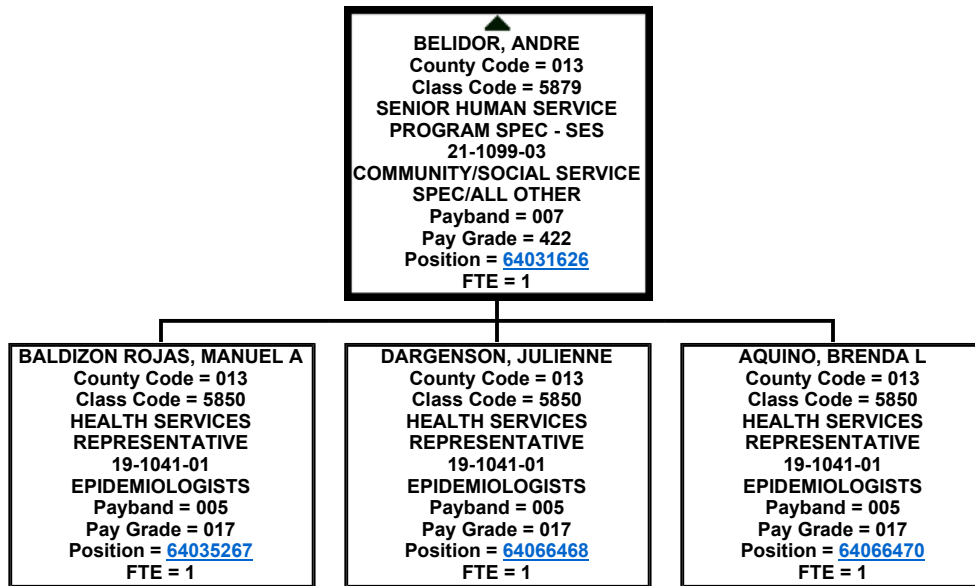
VACANT - 913134
County Code = 013
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = 64913134
FTE = 1

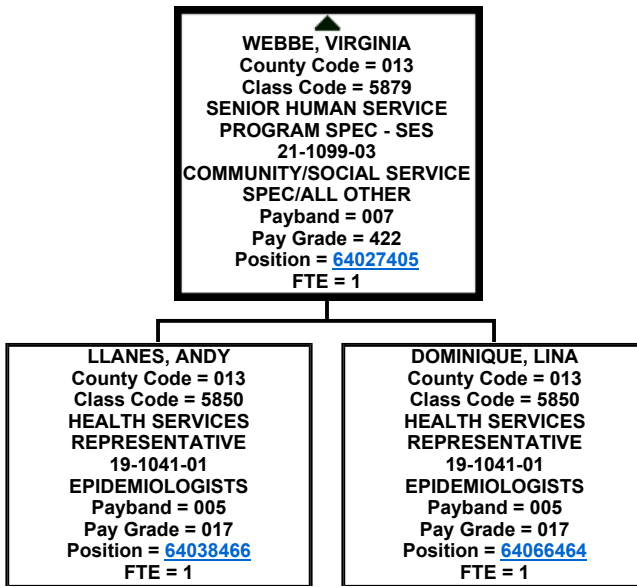


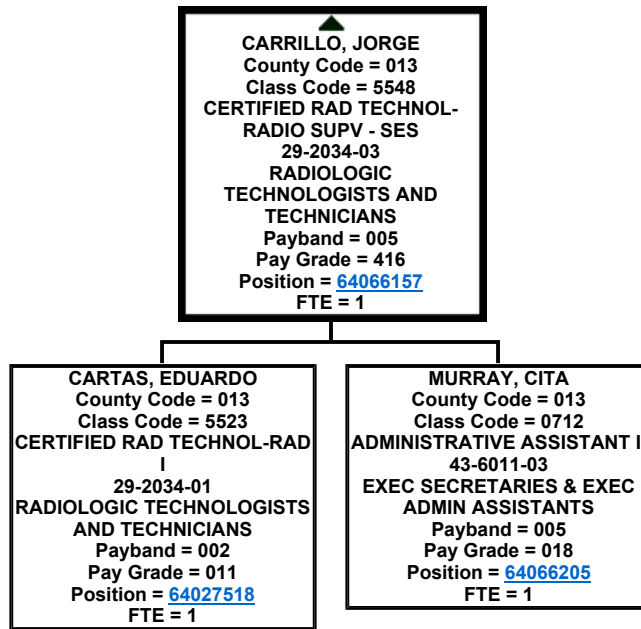












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CURBELO, OSWALDO
 County Code = 013
 Class Code = 5862
HEALTH SERVICES MANAGER
 - SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64058910](#)
 FTE = 1

PEARSON, TERRY A
 County Code = 013
 Class Code = 5874
SENIOR HUMAN SERVICES PROG ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 019
 Position = [64038468](#)
 FTE = 1

CARDONA, STEPHANIE
 County Code = 013
 Class Code = 5874
SENIOR HUMAN SERVICES PROG ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 019
 Position = [64051217](#)
 FTE = 1

VACANT - 913956
 County Code = 013
OPS SENIOR HUMAN SERVICES PROG ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Position = [64913956](#)
 FTE = 1

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RICO, EDHELENE M
 County Code = 013
 Class Code = 5862
HEALTH SERVICES MANAGER-SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64036521](#)
 FTE = 1

URIBARRI, ENRIQUE S
 County Code = 013
 Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64035993](#)
 FTE = 1

SUMMERS, DEBORAH A
 County Code = 013
 Class Code = 4814
ENVIRONMENTAL EPIDEMIOLOGIST
 19-1041-02
EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 024
 Position = [64068667](#)
 FTE = 1

SEWHHARACK, POORAN
 County Code = 013
 Class Code = 5036
BIOLOGICAL SCIENTIST IV
 19-1029-03
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 009
 Pay Grade = 025
 Position = [64069262](#)
 FTE = 1

NOYA CHAVECO, PEDRO A
 County Code = 013
 Class Code = 5036
BIOLOGICAL SCIENTIST IV
 19-1029-03
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 009
 Pay Grade = 025
 Position = [64082287](#)
 FTE = 1

TORRECILLA, ANA M
 County Code = 013
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64084876](#)
 FTE = 1

CONCEPCION, CHAVELI
 County Code = 013
 Class Code = 5035
BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Pay Grade = 022
 Position = [64085254](#)
 FTE = 1

VALDES, NYALI
 County Code = 013
 Class Code = 5035
BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Pay Grade = 022
 Position = [64086097](#)
 FTE = 1

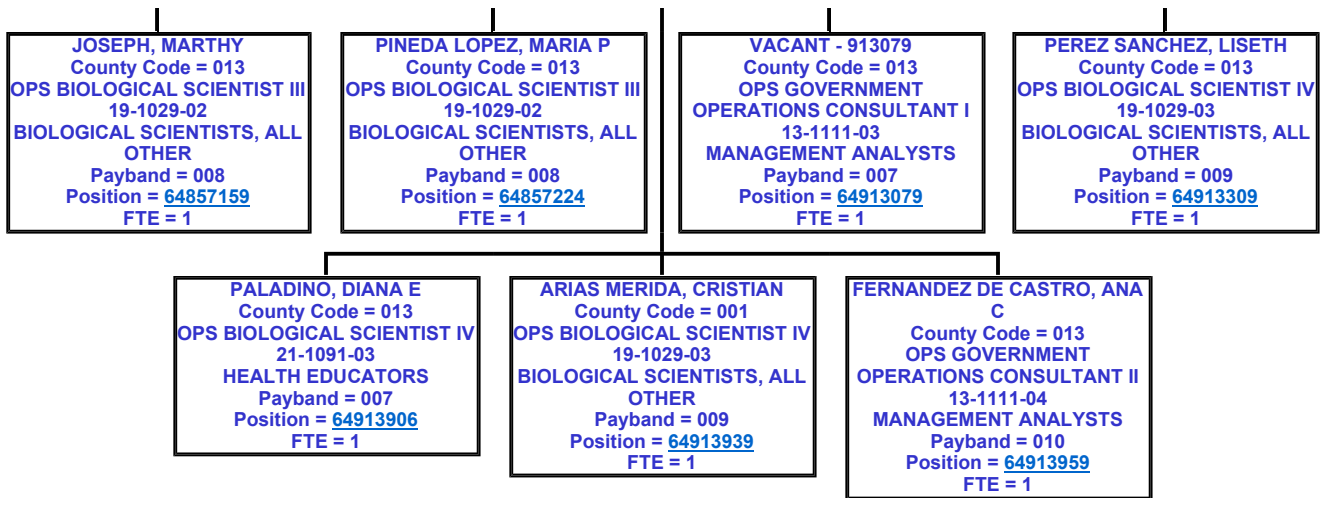
SASSER, SHAWNTRIA D
 County Code = 013
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 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64852906](#)
 FTE = 1

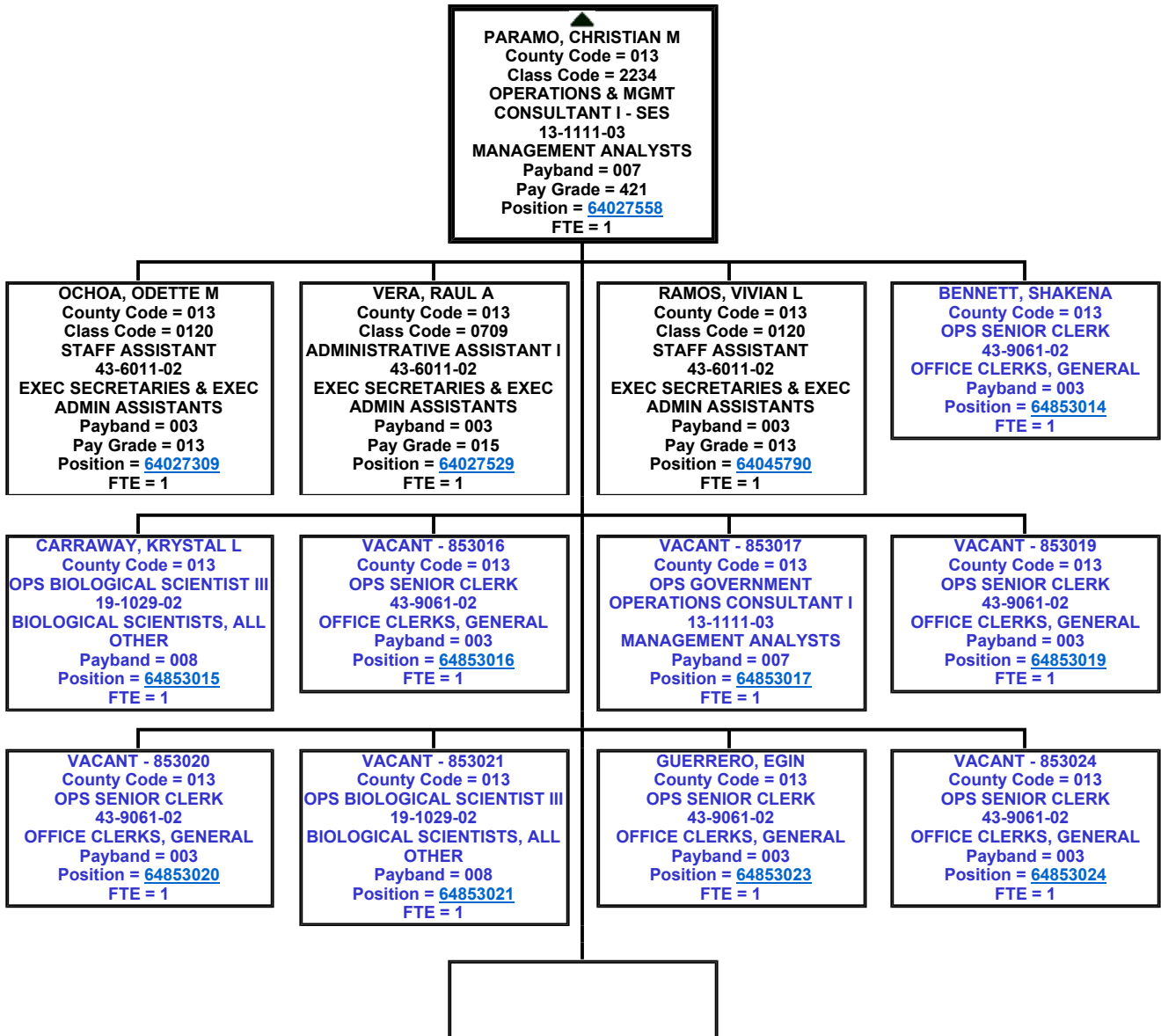
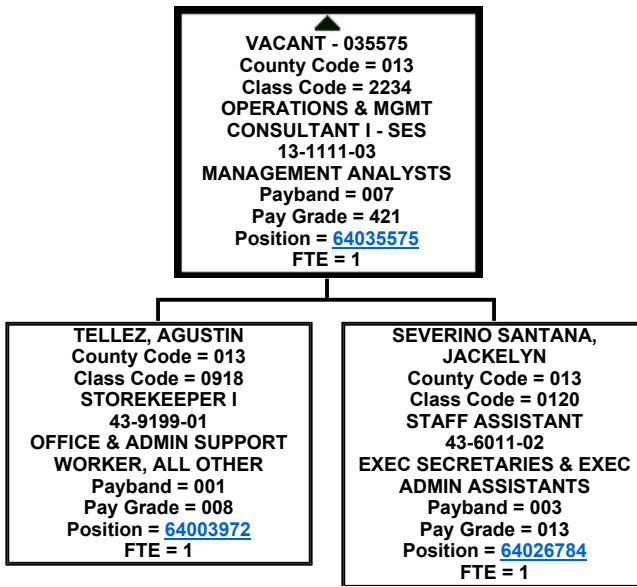
NARANJO ABRINES, GUILIBET
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64852908](#)
 FTE = 1

VIDAL LEDESMAN, KATHERINE
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
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BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 009
 Position = [64853040](#)
 FTE = 1

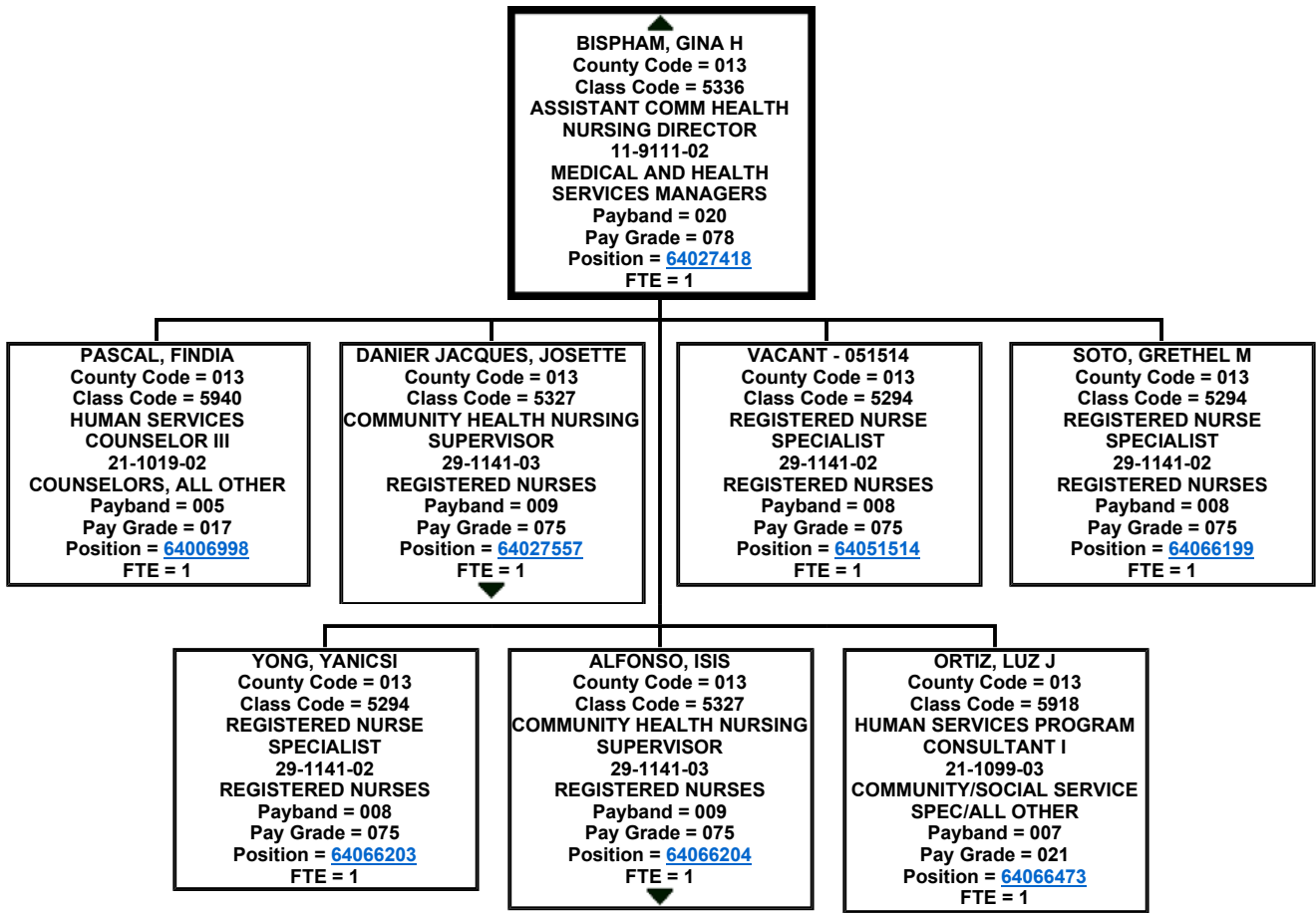
NICOLAS, MARIE FRANCE F
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64855598](#)
 FTE = 1

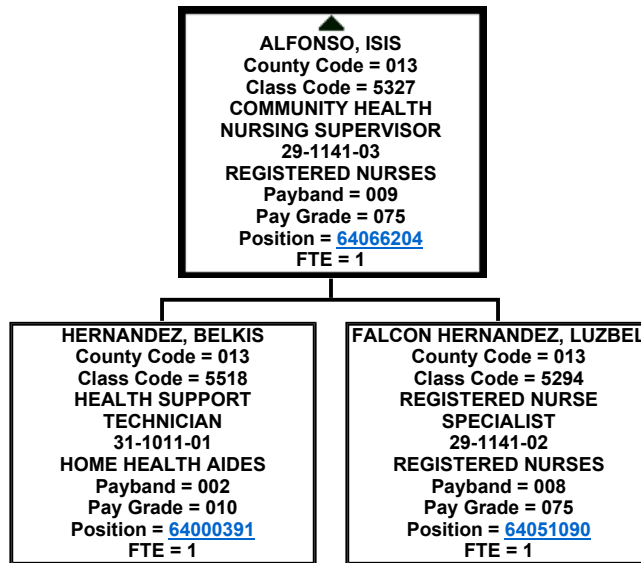
LUDOVIC ARROYO, ADOLFO
 County Code = 013
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64855658](#)
 FTE = 1

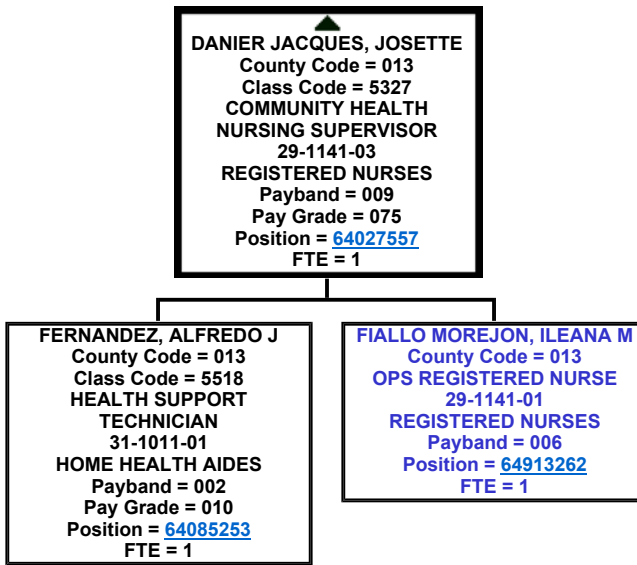


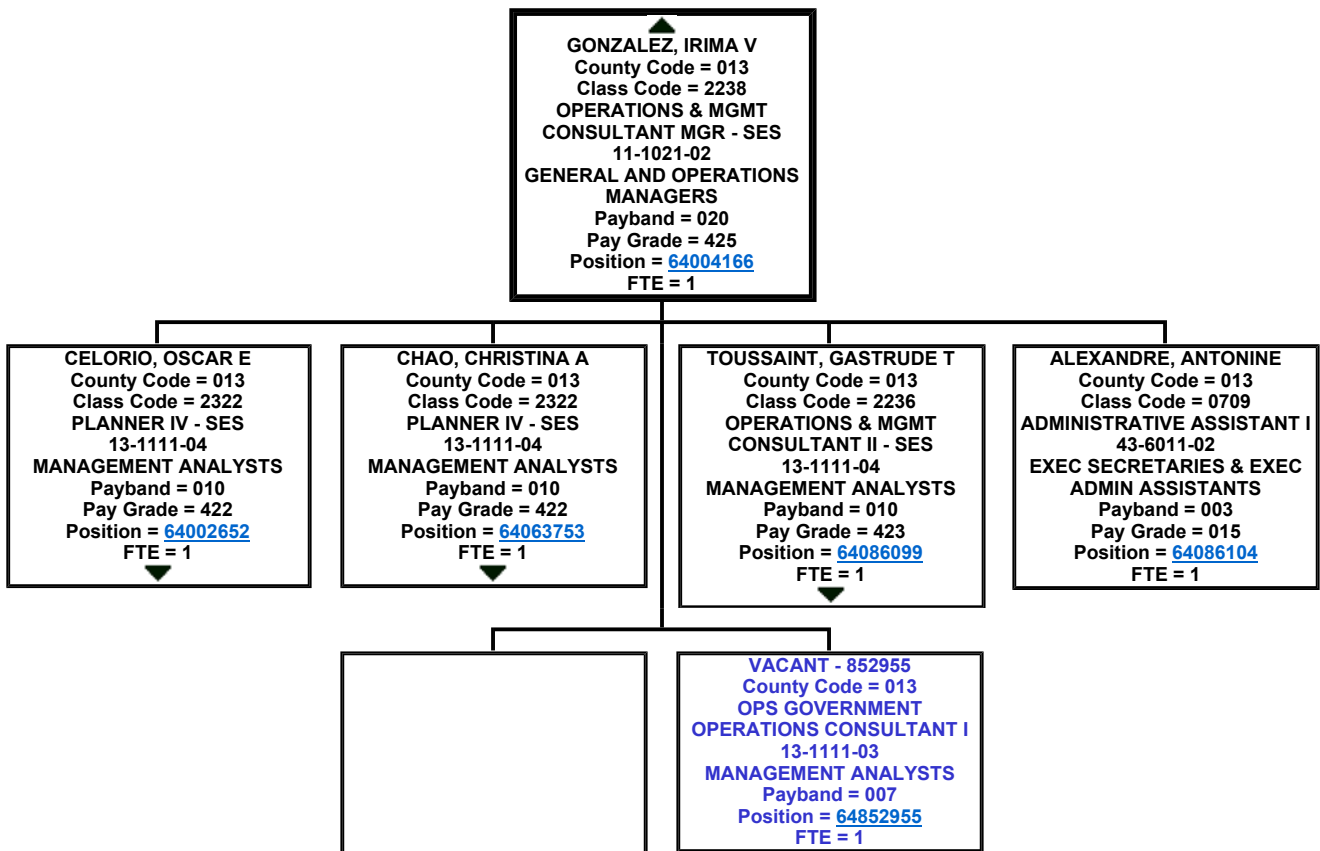
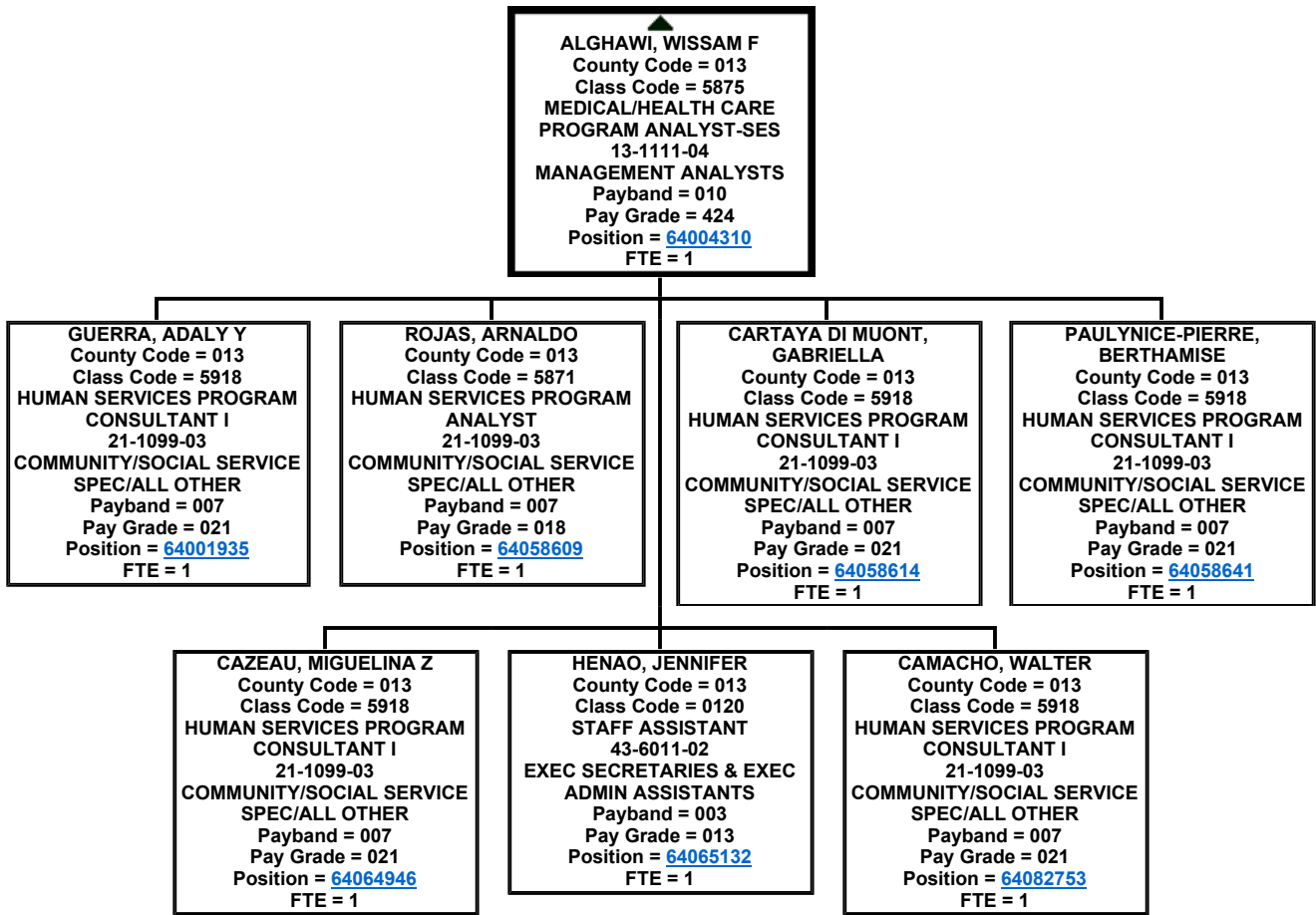


VALLADARES, REINALDO
County Code = 013
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = 64853025
FTE = 1

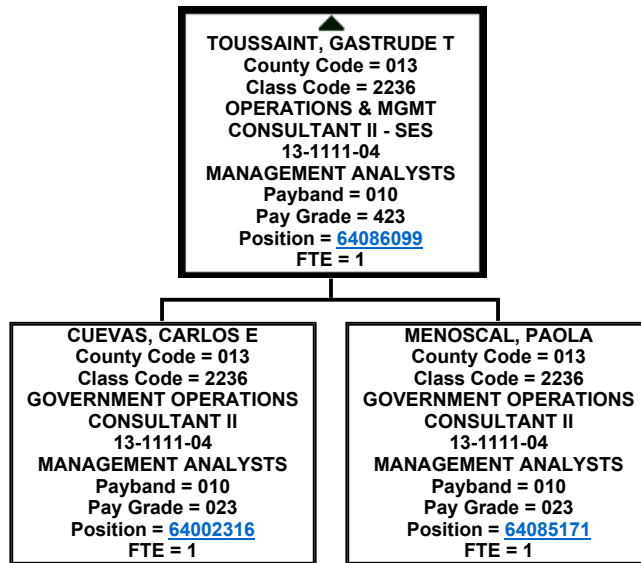


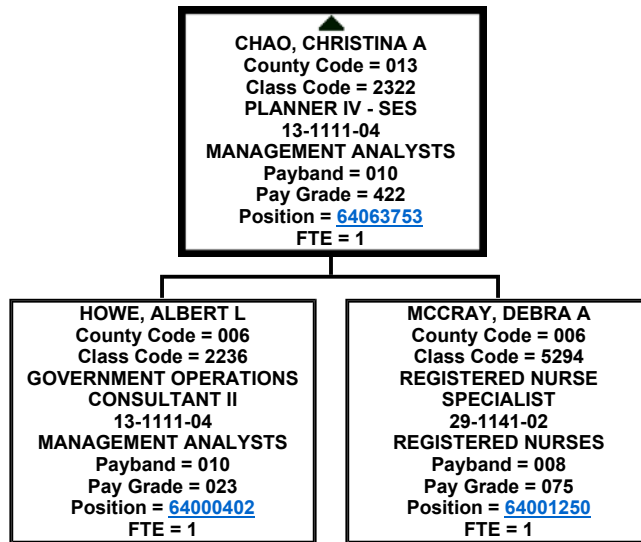


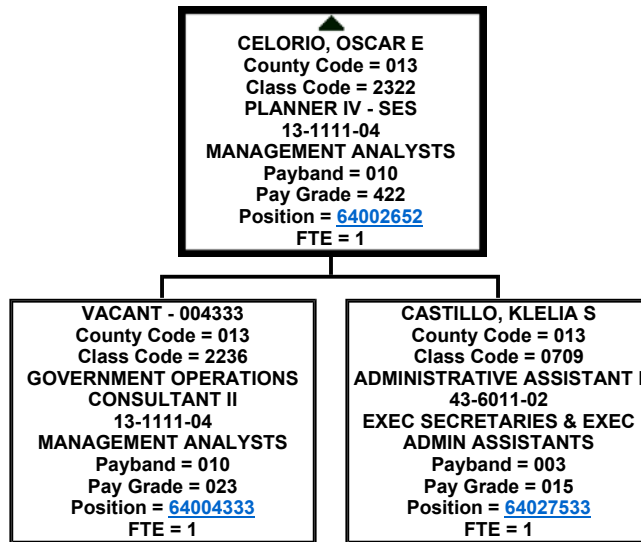


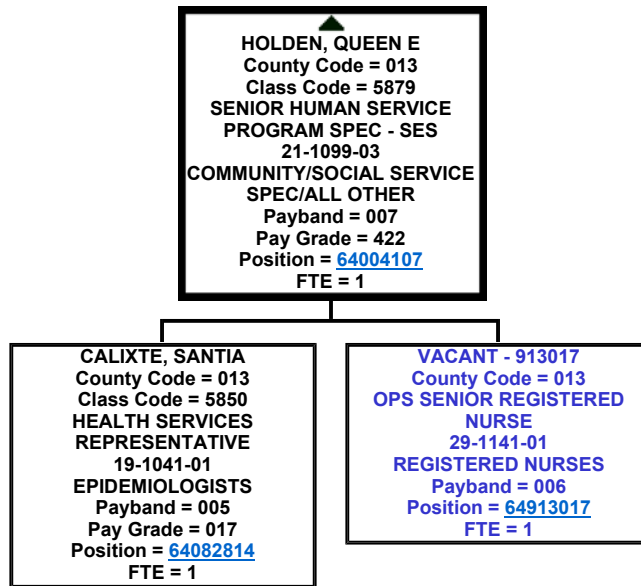


CHERY, MARC
County Code = 006
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64086173](#)
FTE = 1







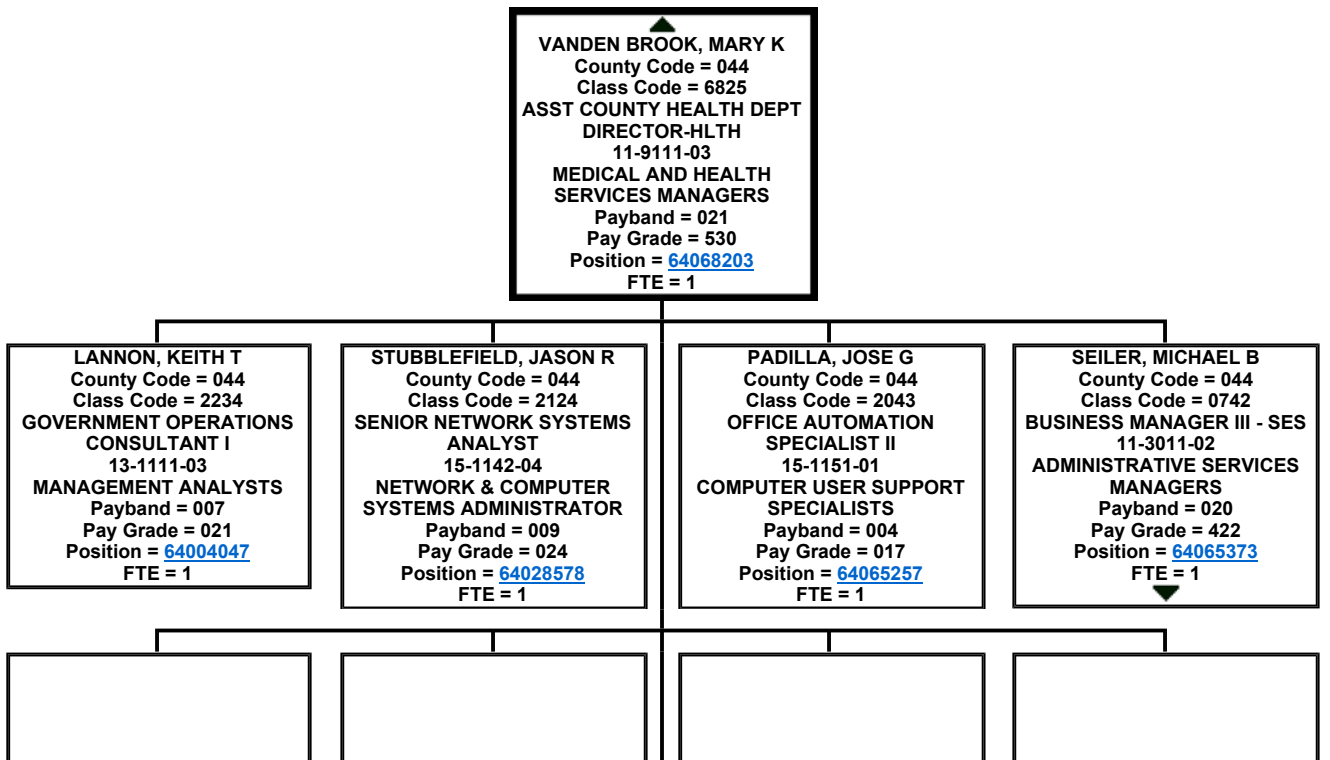
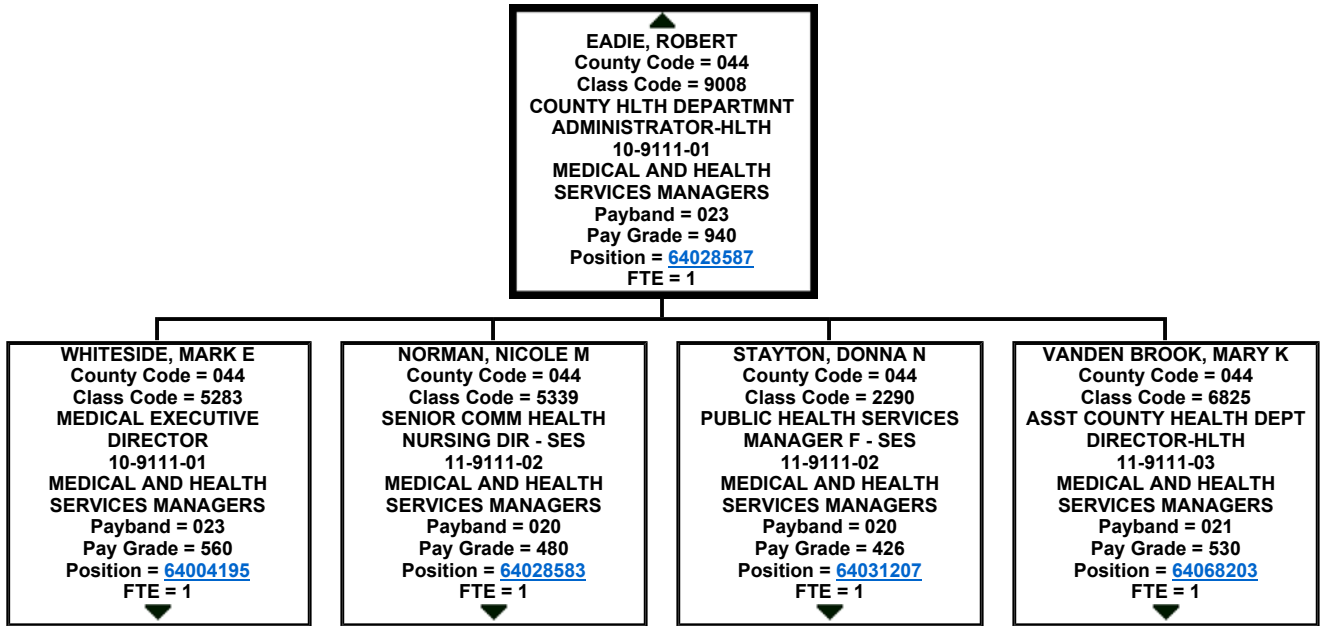


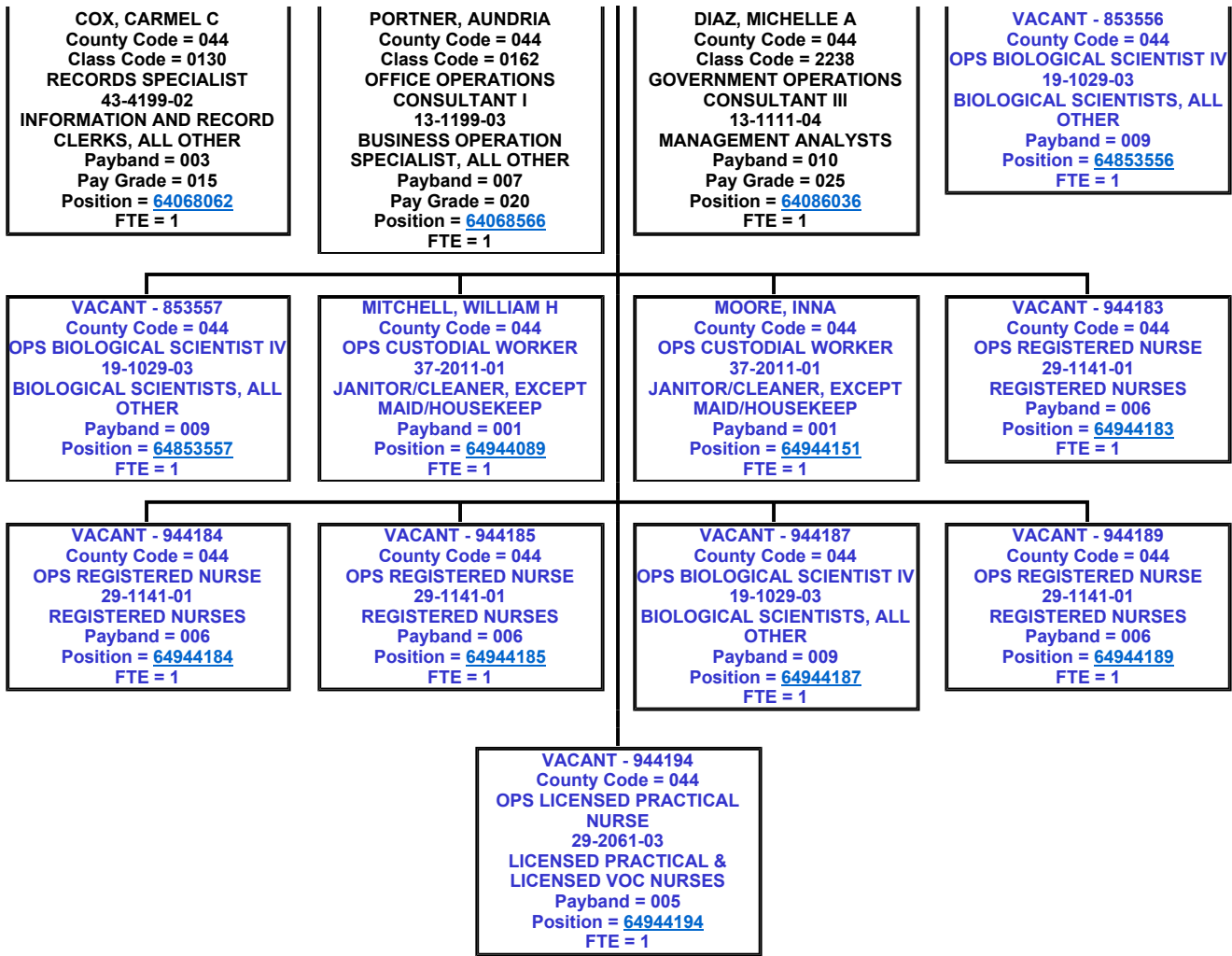
Florida Department of Health

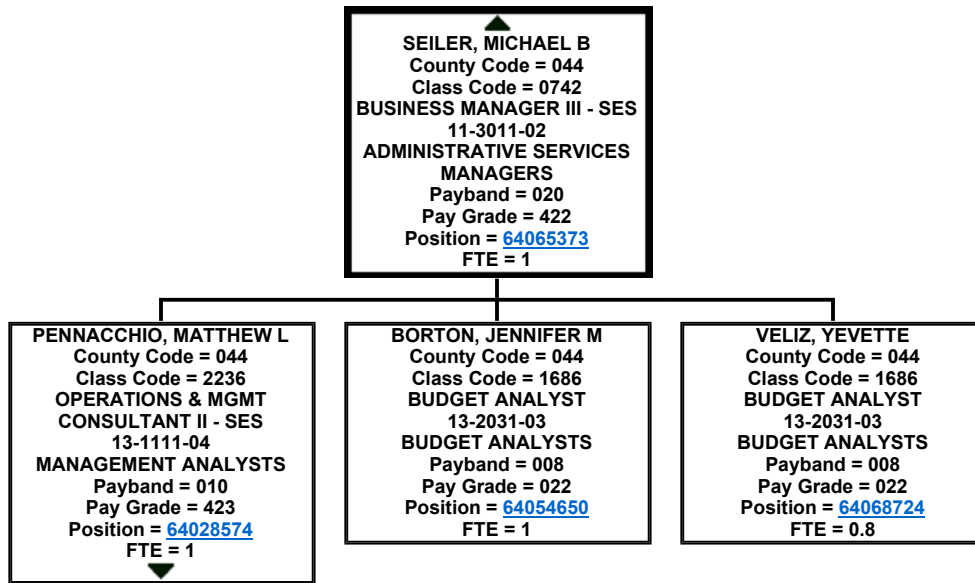
CHD 44 - Monroe County Health Department

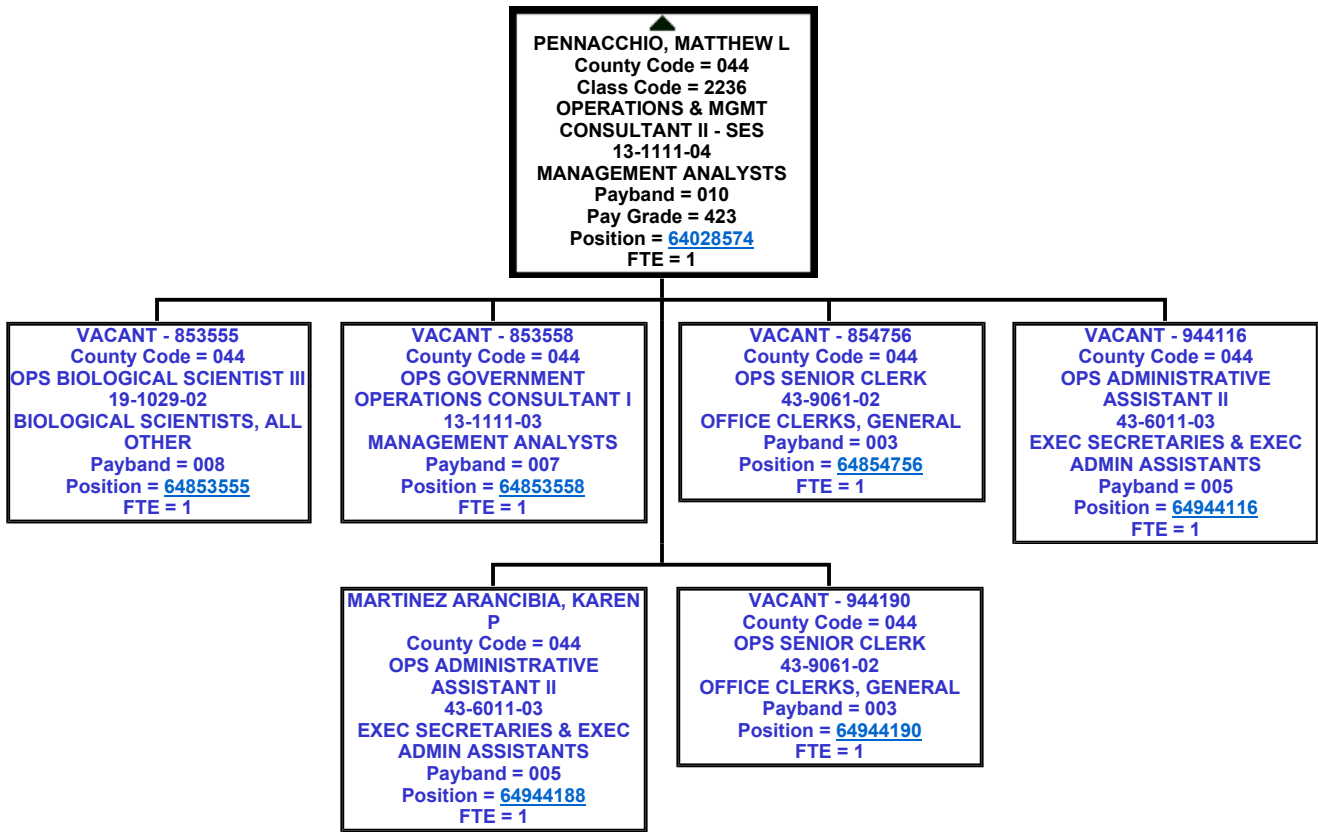
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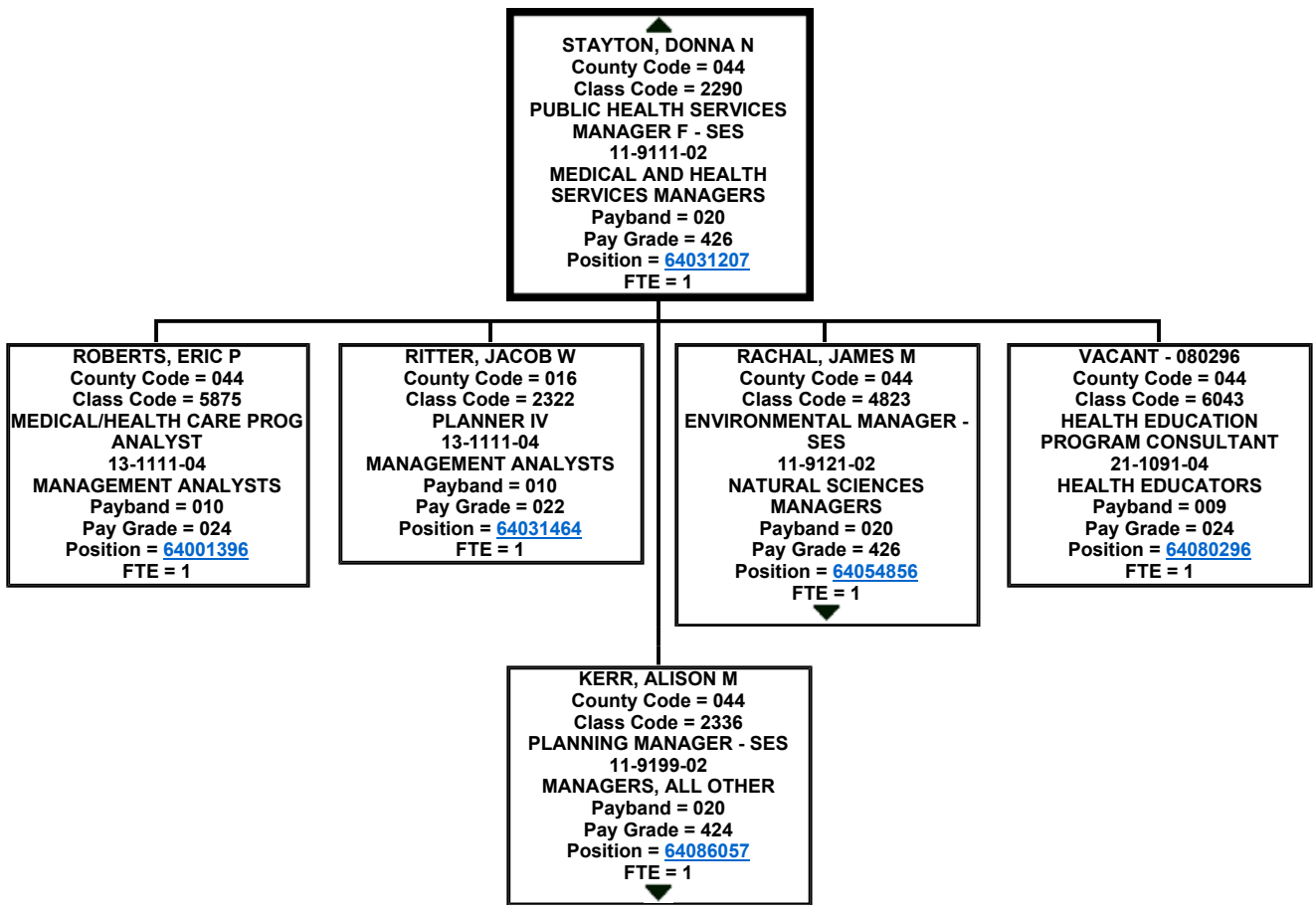
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

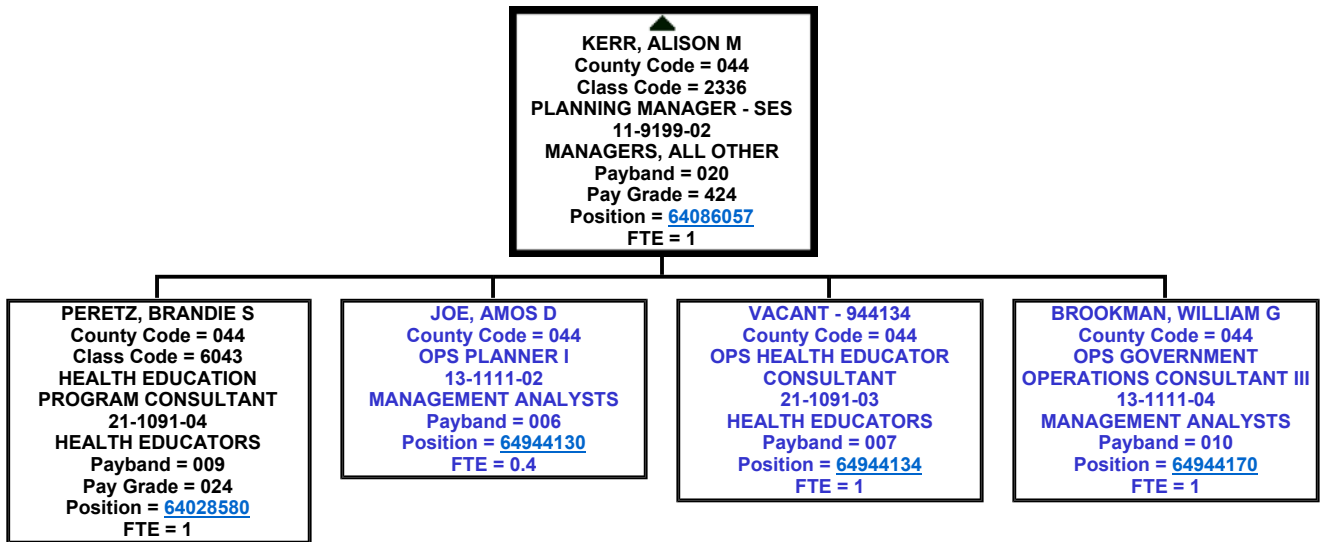


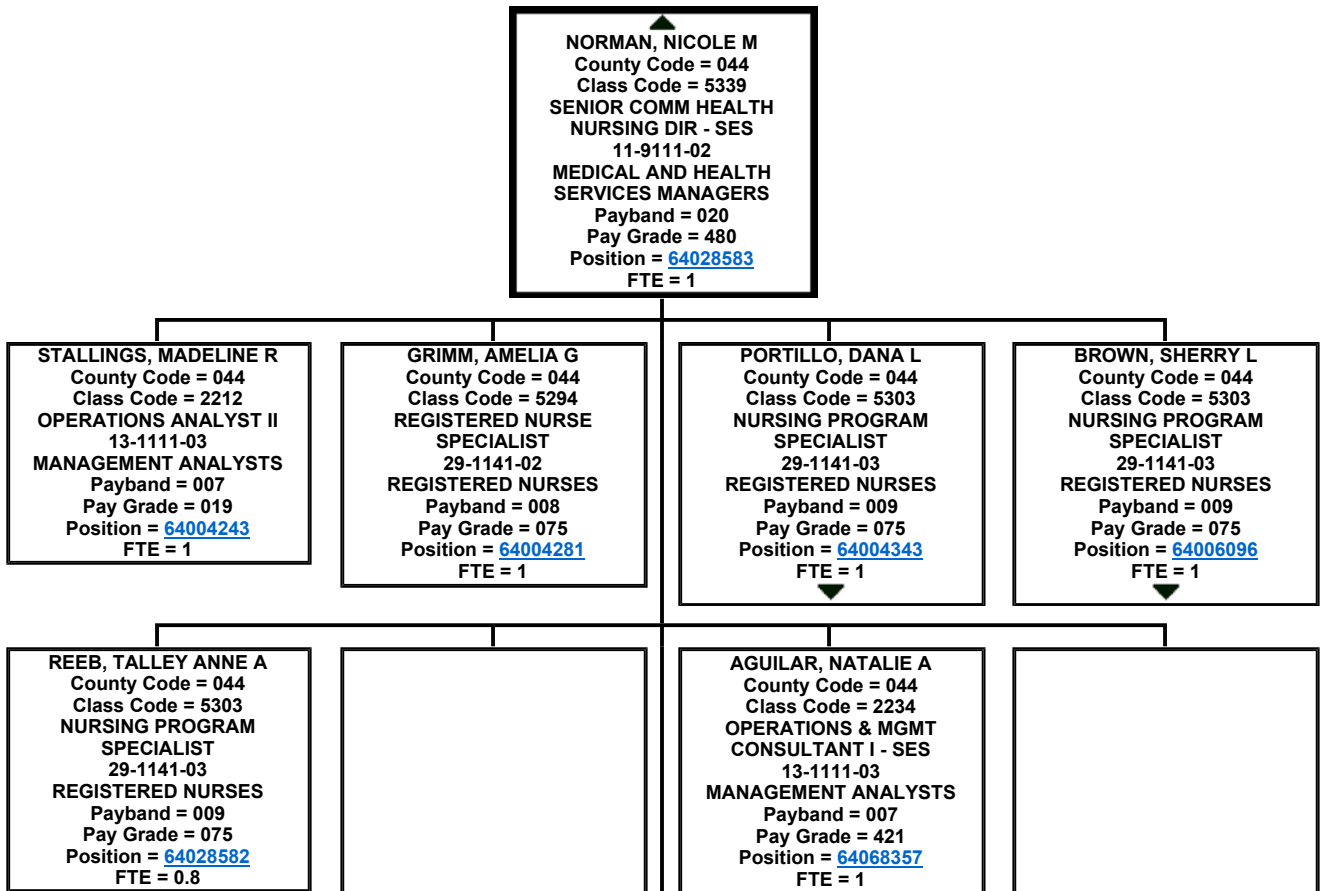
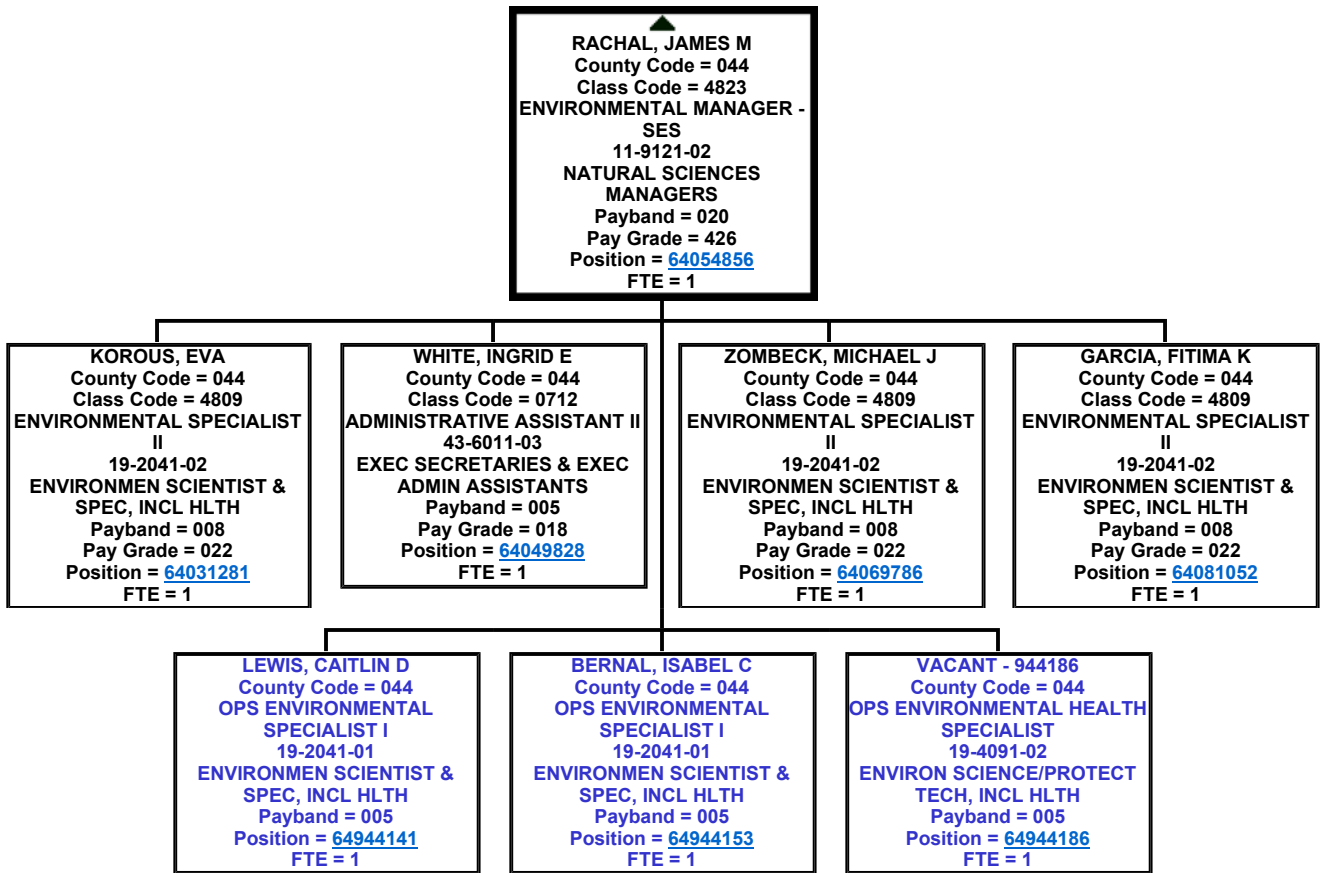


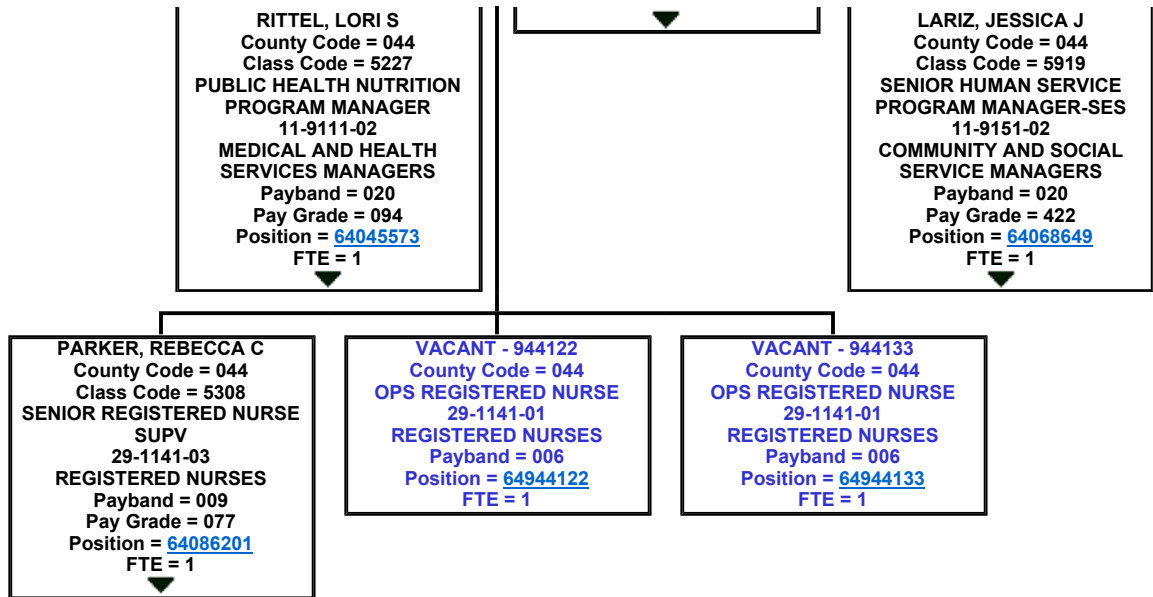


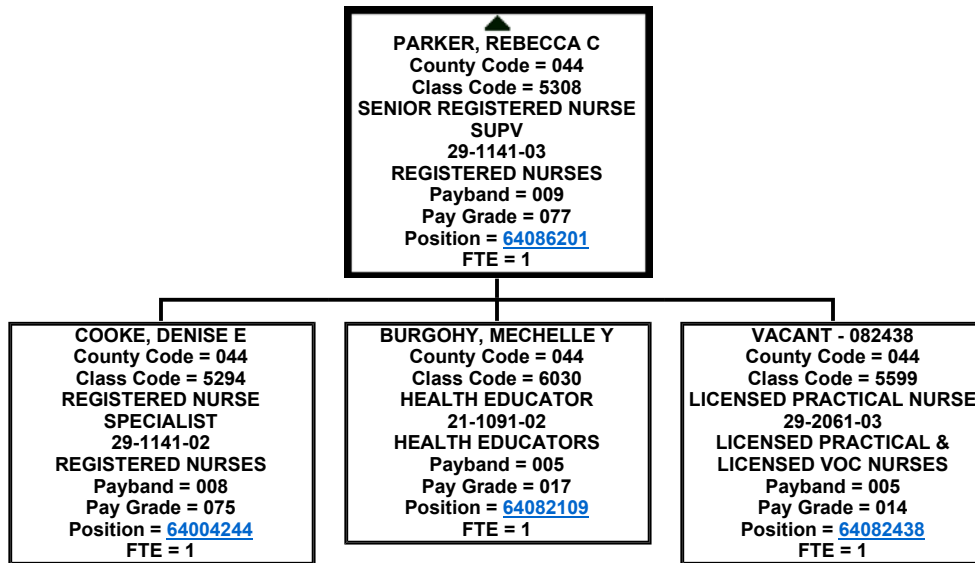












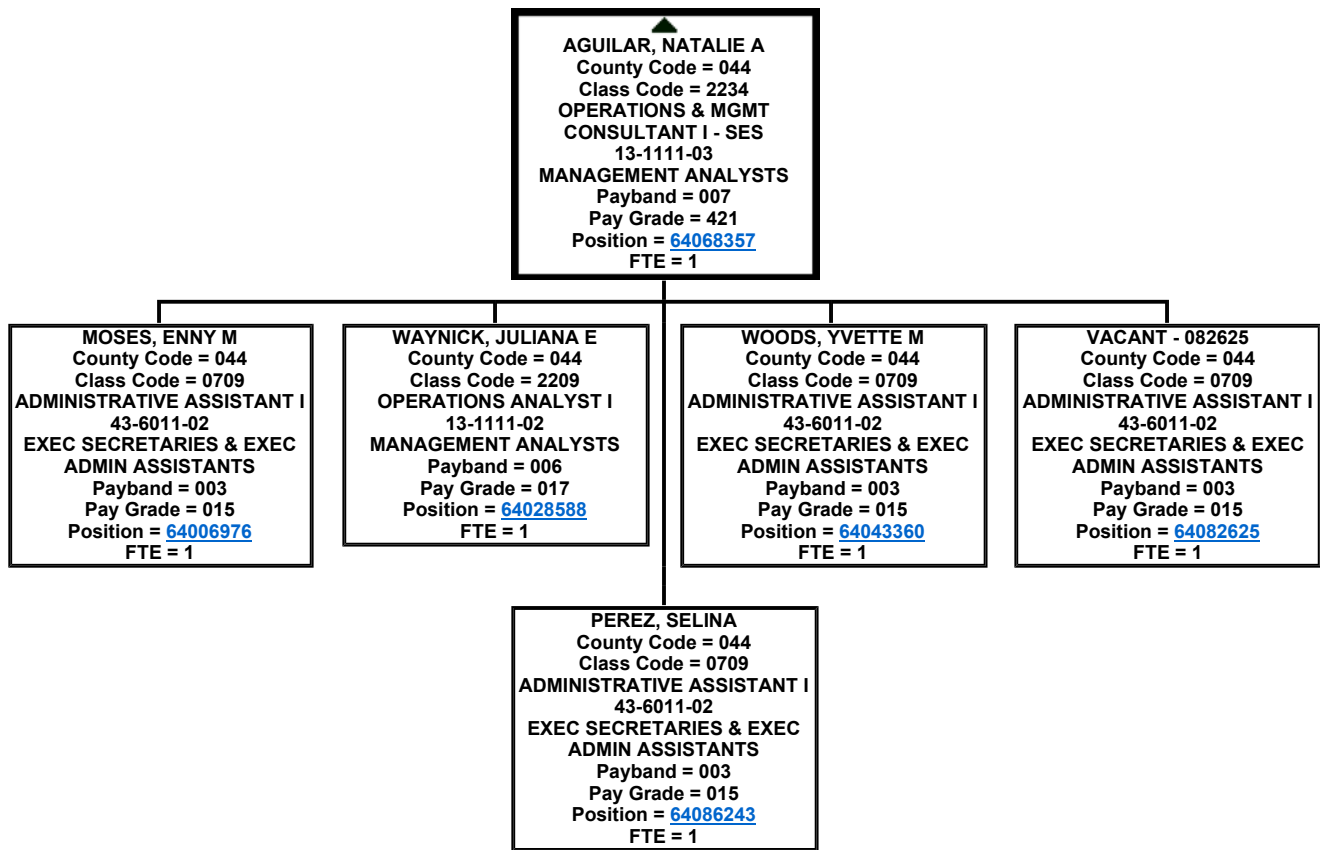
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LARIZ, JESSICA J
County Code = 044
Class Code = 5919
SENIOR HUMAN SERVICE
PROGRAM MANAGER-SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 422
Position = [64068649](#)
FTE = 1

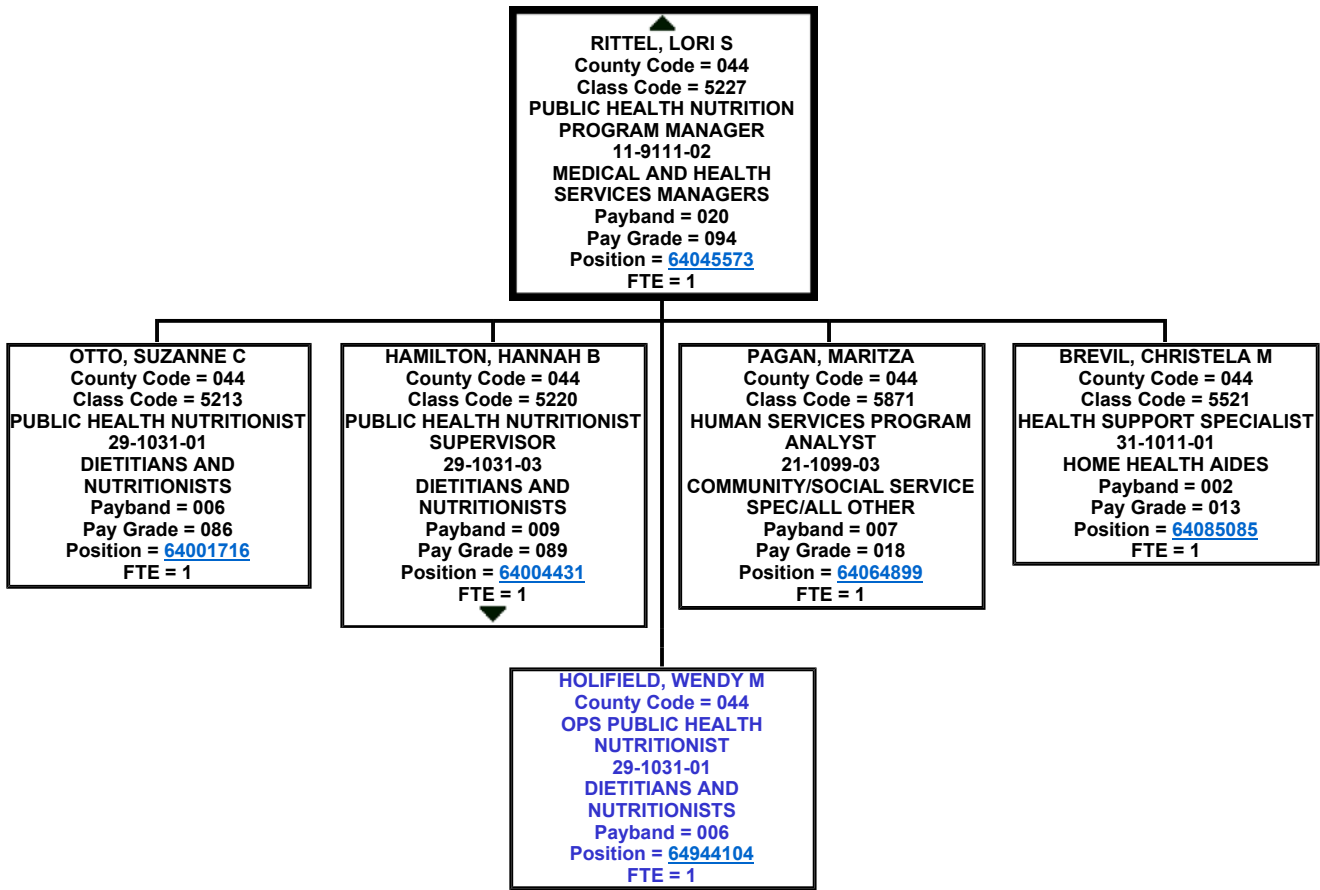
CARIDAD, KAREN V
County Code = 044
Class Code = 5703
FAMILY SUPPORT WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Pay Grade = 012
Position = [64000165](#)
FTE = 1

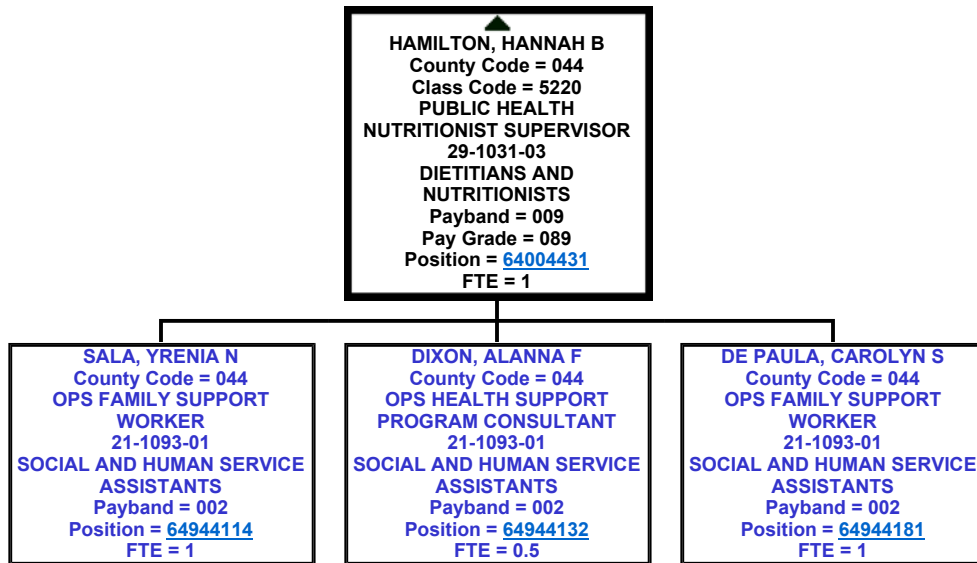
ANNULYSSE, MARIE K
County Code = 044
Class Code = 5703
FAMILY SUPPORT WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Pay Grade = 012
Position = [64001723](#)
FTE = 1

ROJAS, MARIA X
County Code = 044
Class Code = 6030
HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 017
Position = [64068472](#)
FTE = 1

NEWSOM, ALICIA
County Code = 044
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64944125](#)
FTE = 1







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BROWN, SHERRY L
 County Code = 044
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64006096](#)
 FTE = 1

SELLERS, MARY JO
 County Code = 044
 Class Code = 5325
**SENIOR COMMUNITY HEALTH
 NURSE**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64038520](#)
 FTE = 1

STRANG, CLARICE R
 County Code = 044
 Class Code = 5294
**REGISTERED NURSE
 SPECIALIST**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64082187](#)
 FTE = 1

GAVILLA, LEE B
 County Code = 044
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64944070](#)
 FTE = 1

VACANT - 944115
 County Code = 044
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64944115](#)
 FTE = 1

▲
PORTILLO, DANA L
 County Code = 044
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64004343](#)
 FTE = 1

GALLARDO, YVONNE C
 County Code = 044
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64061924](#)
 FTE = 1

VACANT - 061925
 County Code = 044
 Class Code = 5521
HEALTH SUPPORT SPECIALIST
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64061925](#)
 FTE = 1

VACANT - 944090
 County Code = 044
**OPS SENIOR COMMUNITY
 HEALTH NURSE**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Position = [64944090](#)
 FTE = 1

BARRETT, JOLEEN R
 County Code = 044
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944096](#)
 FTE = 1

CUNNINGHAM, JO-ANNE L
 County Code = 044
**OPS ADMINISTRATIVE
 ASSISTANT**
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Position = [64944143](#)
 FTE = 1

CICENIA, ROSA M
 County Code = 044
OPS Dental Hygienist
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944169](#)
 FTE = 1

OROFINO, GIANNA
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 29-2021-03
DENTAL HYGIENISTS
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 Position = [64944171](#)
 FTE = 0.2

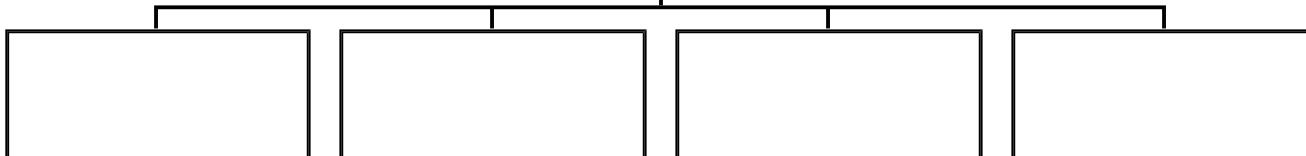
BARROW, JENNIFER R
 County Code = 044
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944172](#)
 FTE = 0.2

GHOST, ANASTASIA A
 County Code = 044
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944173](#)
 FTE = 1

STANCZYK, TIFFANY M
 County Code = 044
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944174](#)
 FTE = 0.2

SIMMONS, WHITNEY F
 County Code = 044
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944175](#)
 FTE = 0.2

PINDER, JANNA C
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OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64944176](#)
 FTE = 0.2

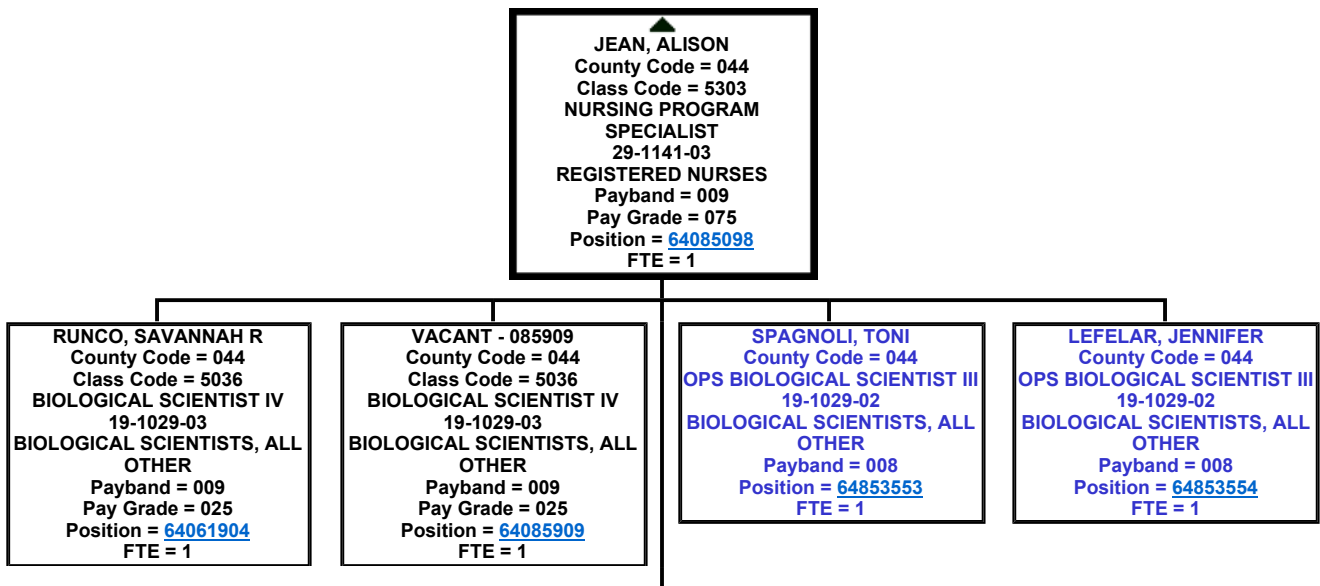
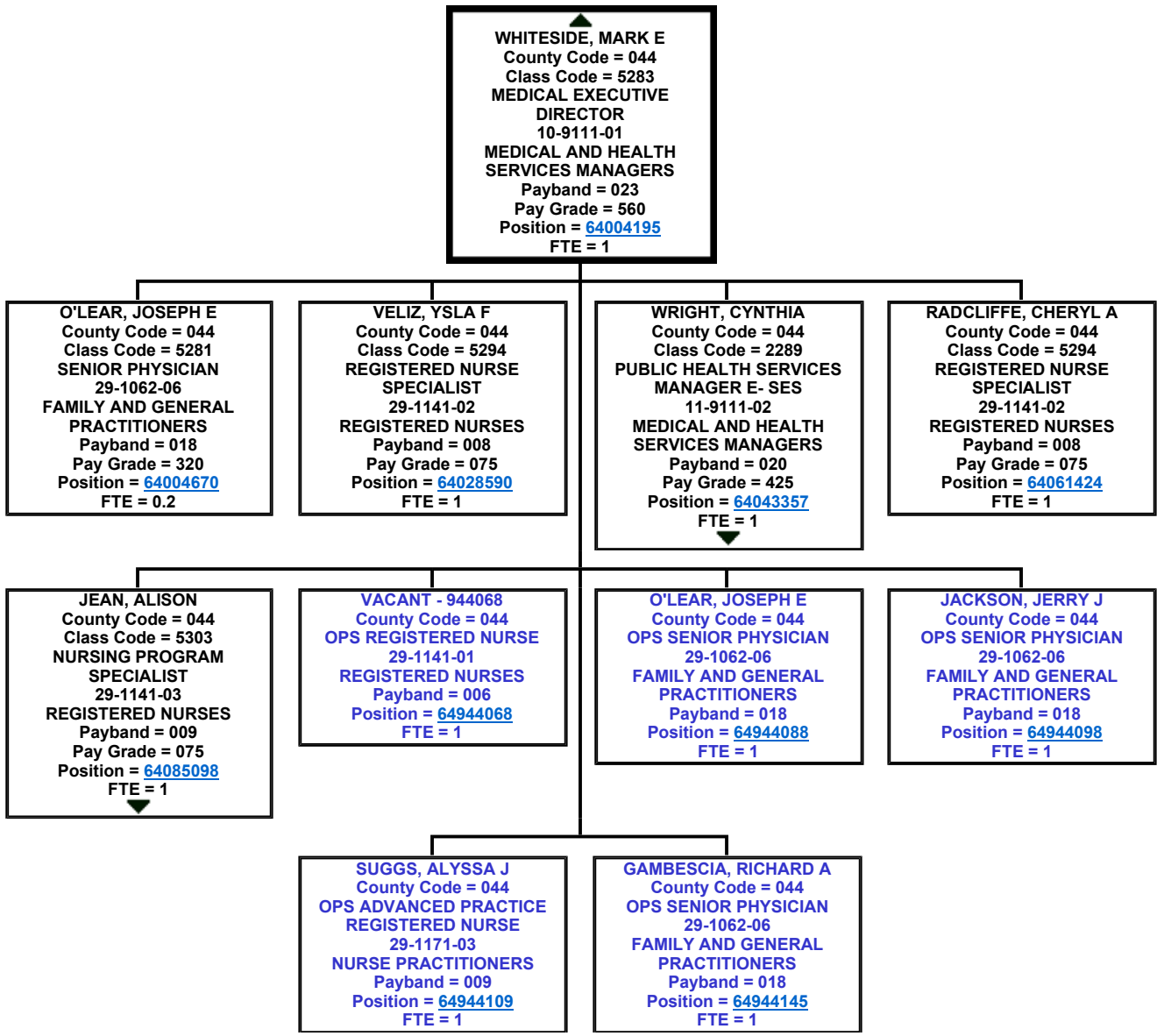


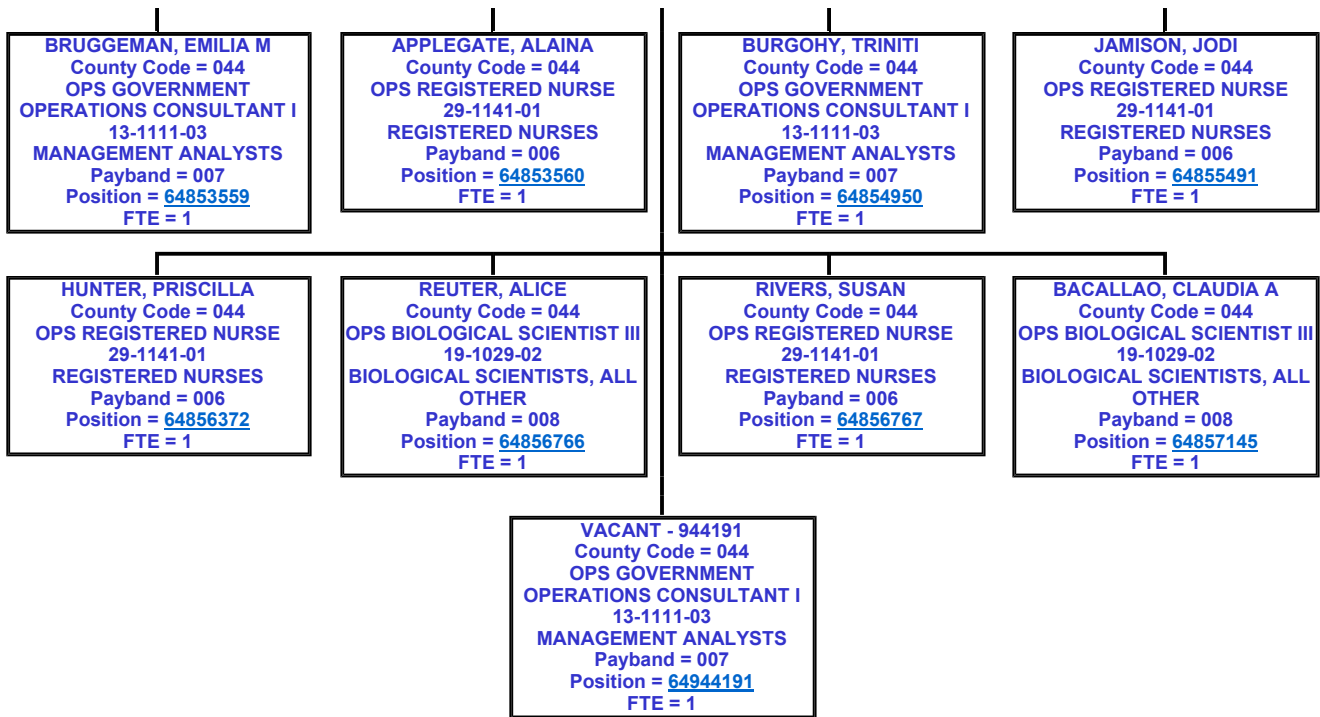
ALPIZAR, YARIANY
County Code = 044
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64944177](#)
FTE = 0.2

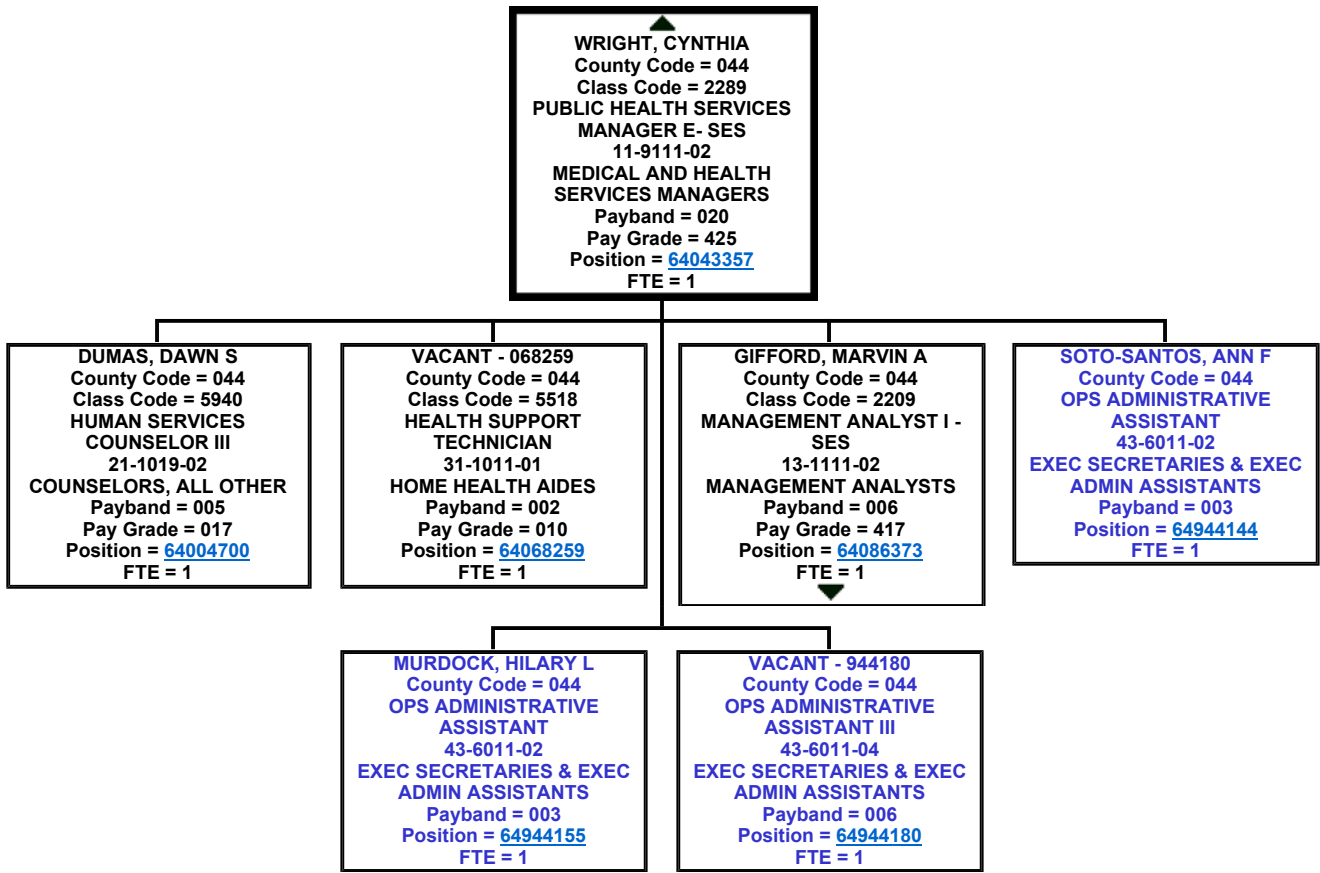
RIPIN, BONNIE A
County Code = 044
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64944178](#)
FTE = 0.2

VENTIMIGLIA, MICHELLE A
County Code = 044
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64944179](#)
FTE = 0.2

SLUSHER, MARZENA
County Code = 044
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64944182](#)
FTE = 1







▲
GIFFORD, MARVIN A
County Code = 044
Class Code = 2209
MANAGEMENT ANALYST I -
SES
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Pay Grade = 417
Position = [64086373](#)
FTE = 1

VACANT - 064139
County Code = 044
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64064139](#)
FTE = 1

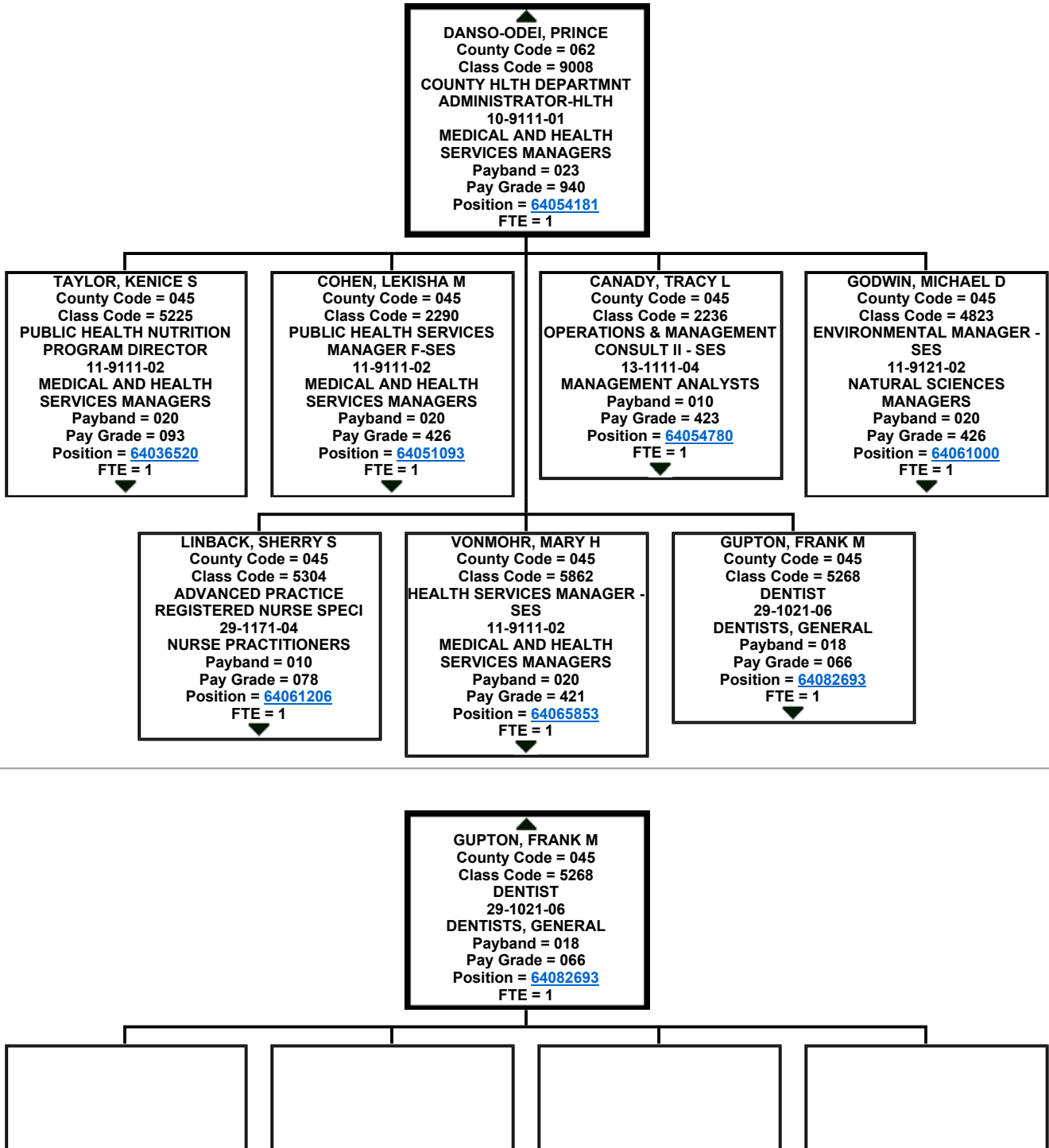
IVEY, LISSET A
County Code = 044
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64069432](#)
FTE = 1

Florida Department of Health

CHD 45 - Nassau County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

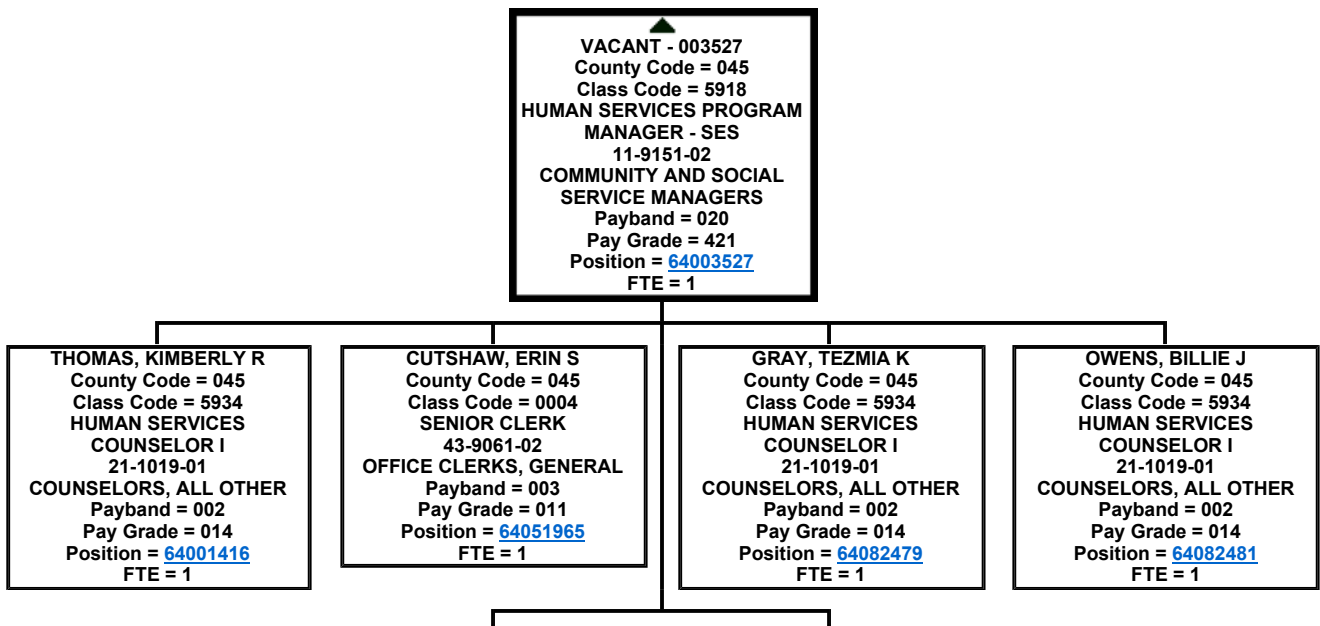
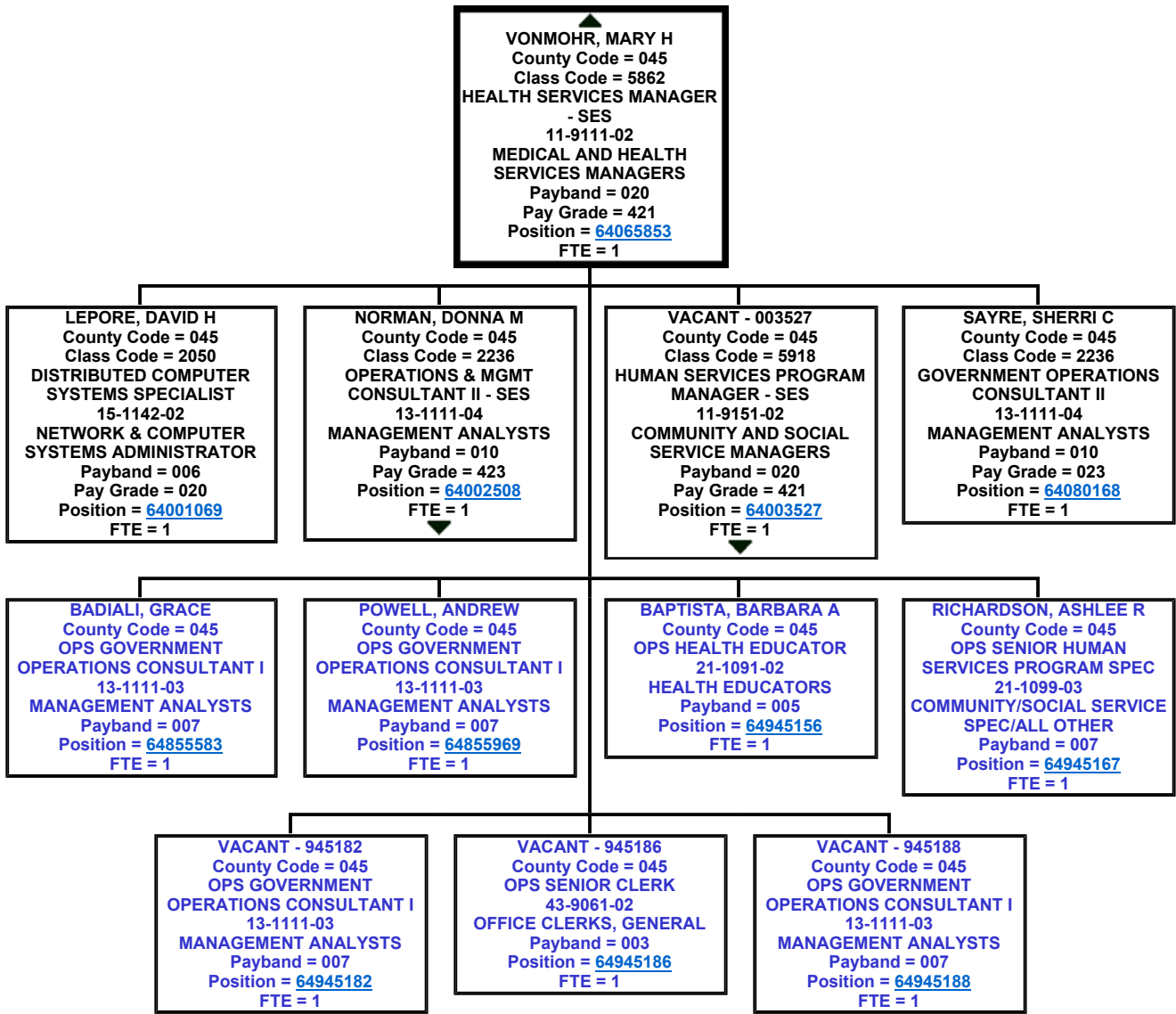


BENYARD, ANGEL
County Code = 045
Class Code = 5632
DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Pay Grade = 011
Position = [64000277](#)
FTE = 1

THOMAS, MISTY S
County Code = 045
Class Code = 5632
DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Pay Grade = 011
Position = [64043347](#)
FTE = 1

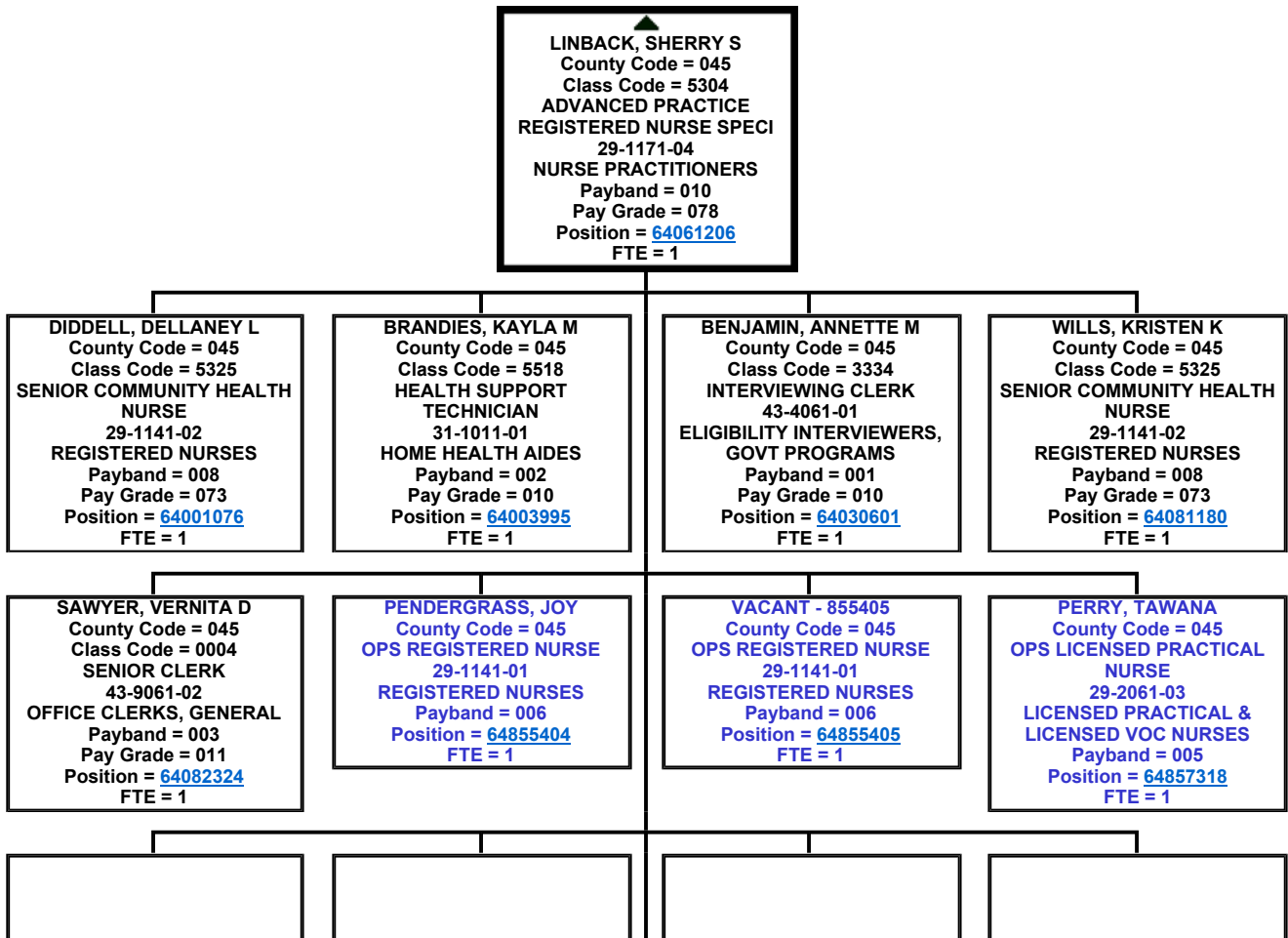
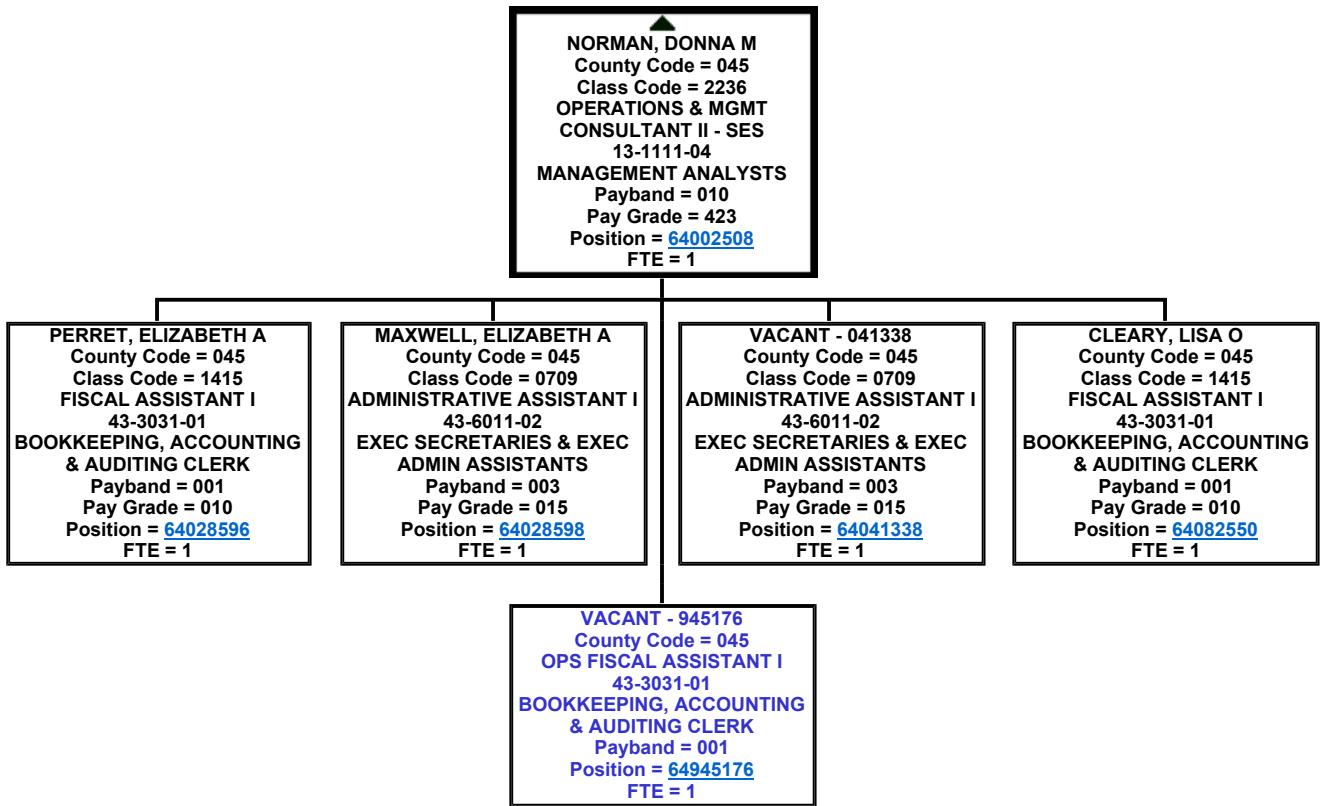
WILLIAMS, KIMBERLY A
County Code = 045
Class Code = 5632
DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Pay Grade = 011
Position = [64086412](#)
FTE = 1

VACANT - 945119
County Code = 045
OPS DENTIST
29-1021-06
DENTISTS, GENERAL
Payband = 018
Position = [64945119](#)
FTE = 1



MOMENT, JAMESHA E
County Code = 045
OPS HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Position = [64945038](#)
FTE = 1

VACANT - 945055
County Code = 045
OPS HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Position = [64945055](#)
FTE = 1



VACANT - 945012
County Code = 045
OPS SENIOR COMMUNITY
HEALTH NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Position = [64945012](#)
FTE = 1

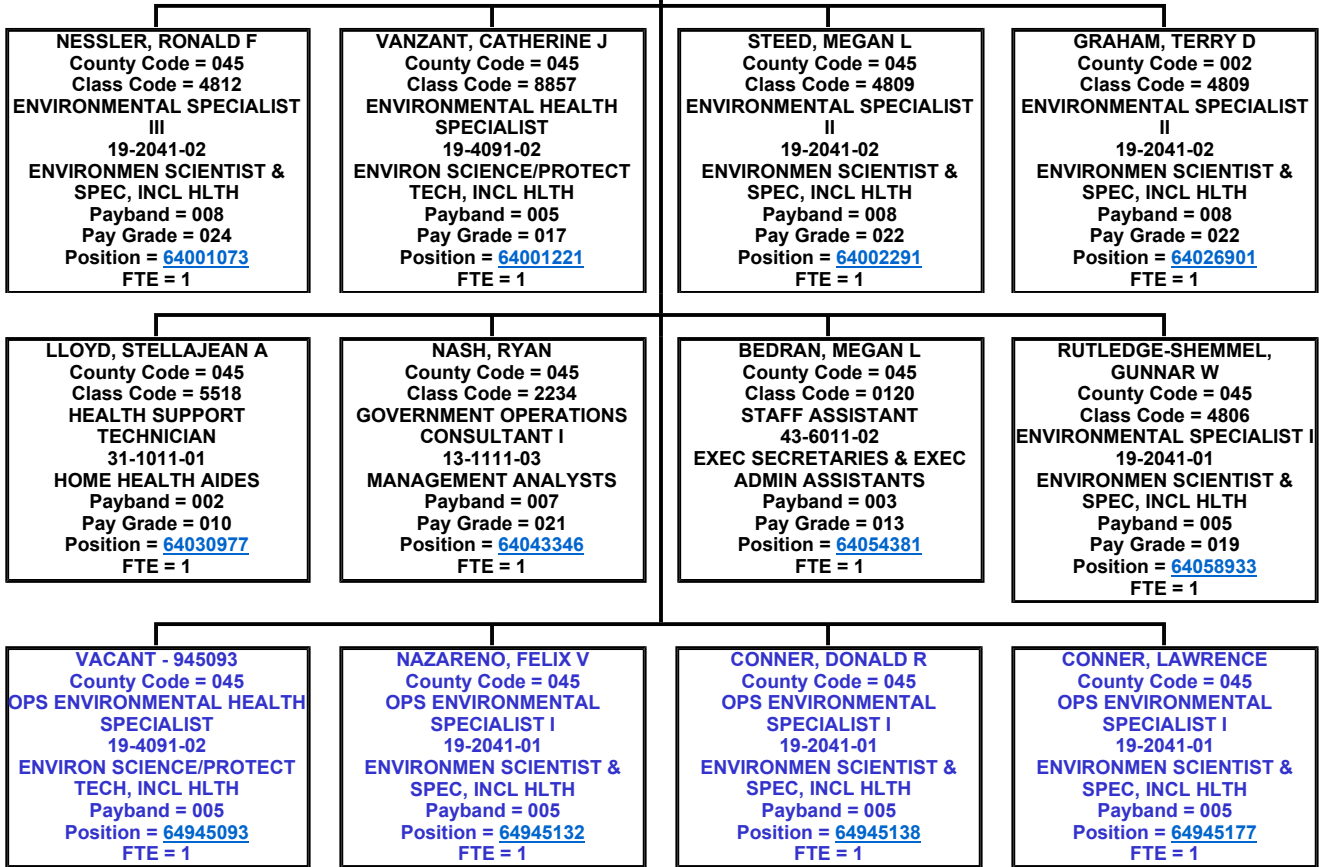
GEIB, KIMBERLY N
County Code = 045
OPS ADVANCED REGISTERED
NURSE PRACTITIONER
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Position = [64945116](#)
FTE = 1

VACANT - 945139
County Code = 045
OPS ADVANCED REGISTERED
NURSE PRACTITION
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Position = [64945139](#)
FTE = 1

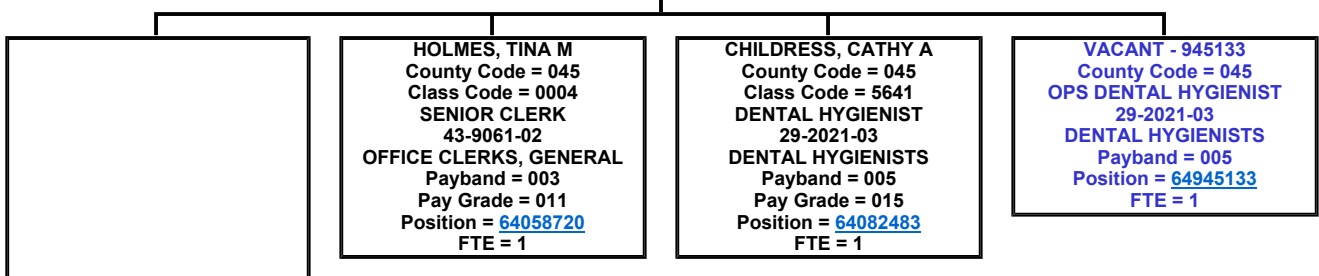
STEPHENS, SANDRA R
County Code = 045
OPS PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = [64945161](#)
FTE = 1

DE SOUZA, BIANCA
County Code = 045
OPS HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = [64945180](#)
FTE = 1

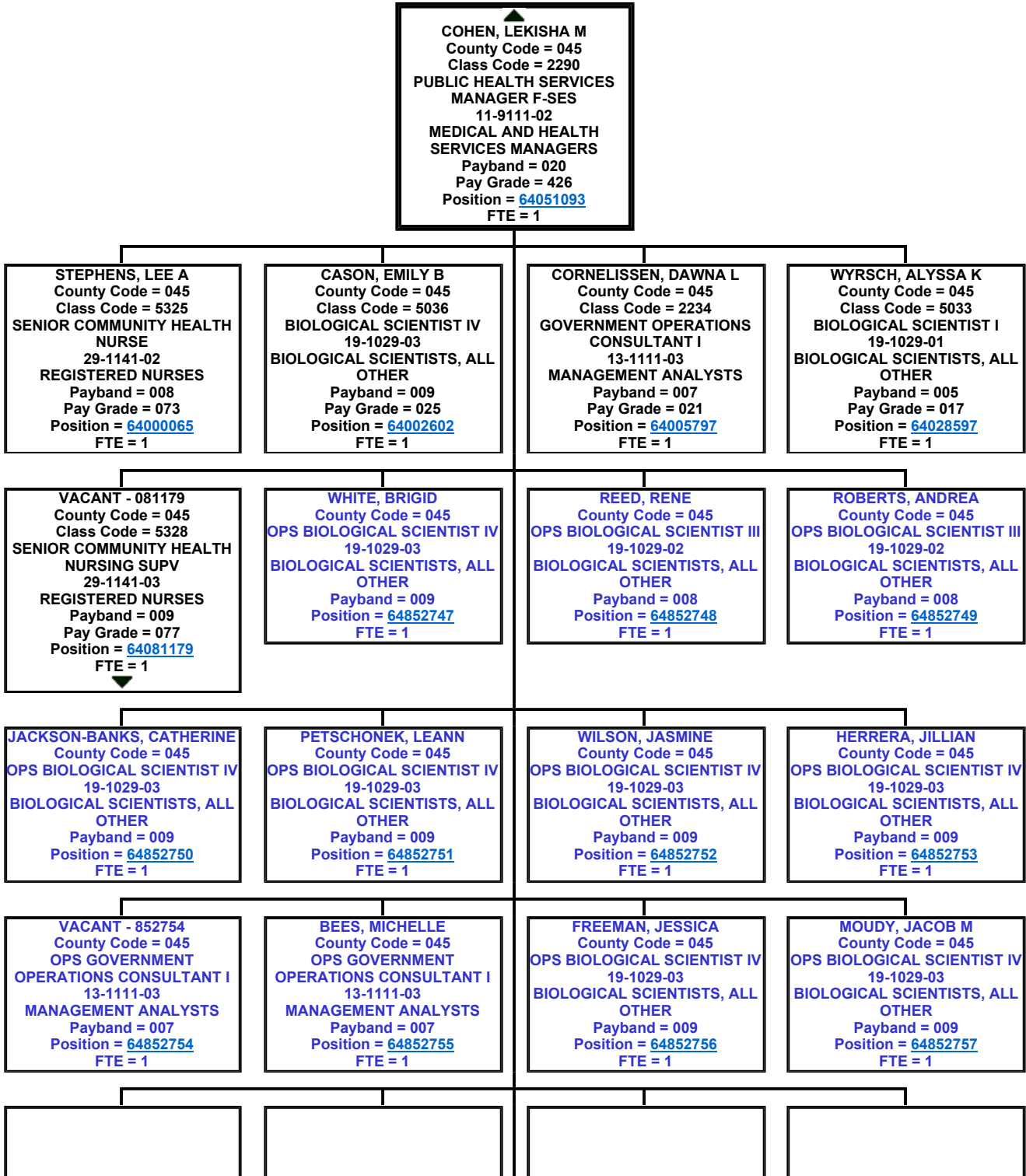
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GODWIN, MICHAEL D
 County Code = 045
 Class Code = 4823
ENVIRONMENTAL MANAGER - SES
 11-9121-02
NATURAL SCIENCES MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64061000](#)
 FTE = 1

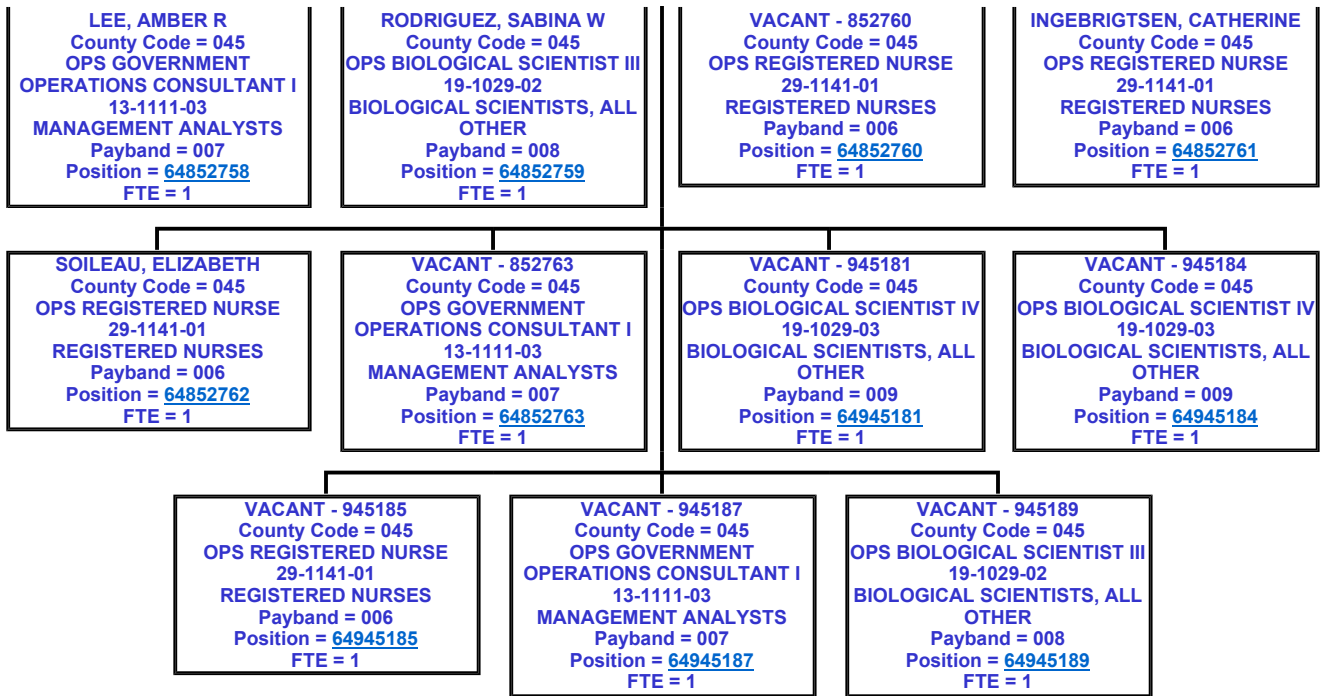


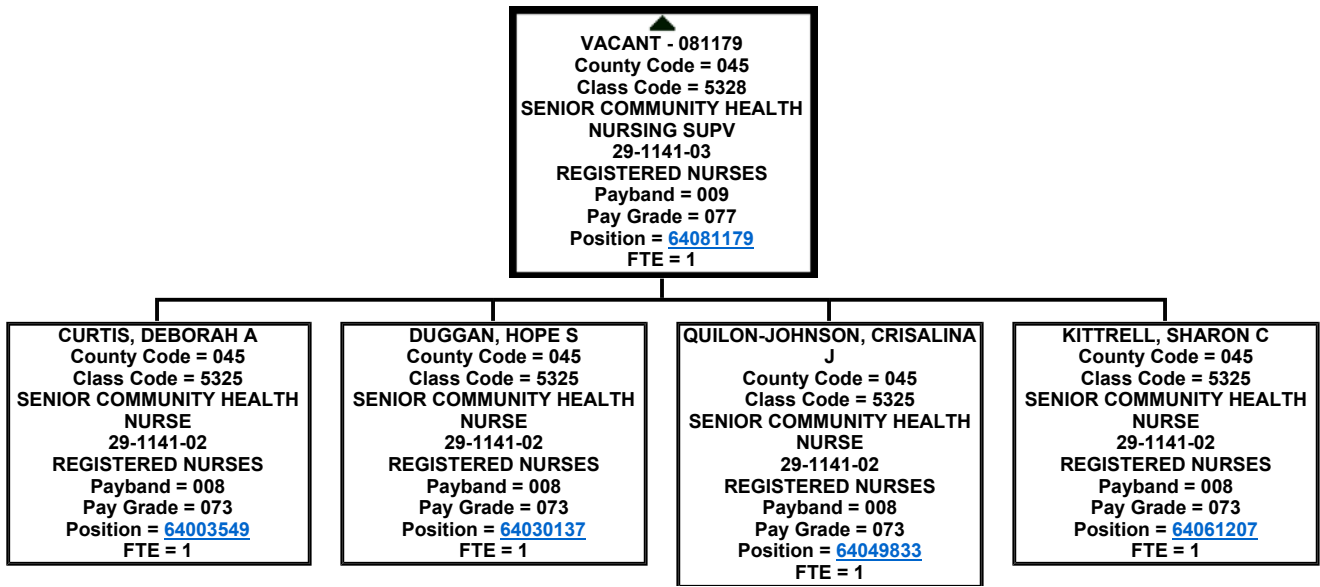
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CANADY, TRACY L
 County Code = 045
 Class Code = 2236
OPERATIONS & MANAGEMENT CONSULT II - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64054780](#)
 FTE = 1

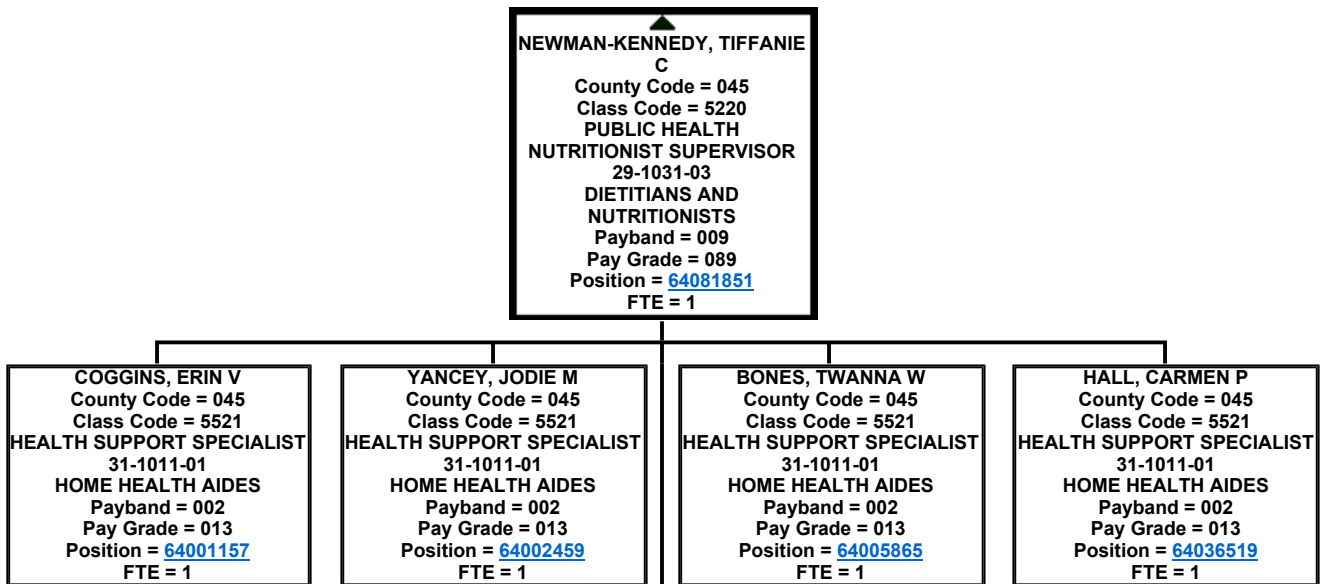
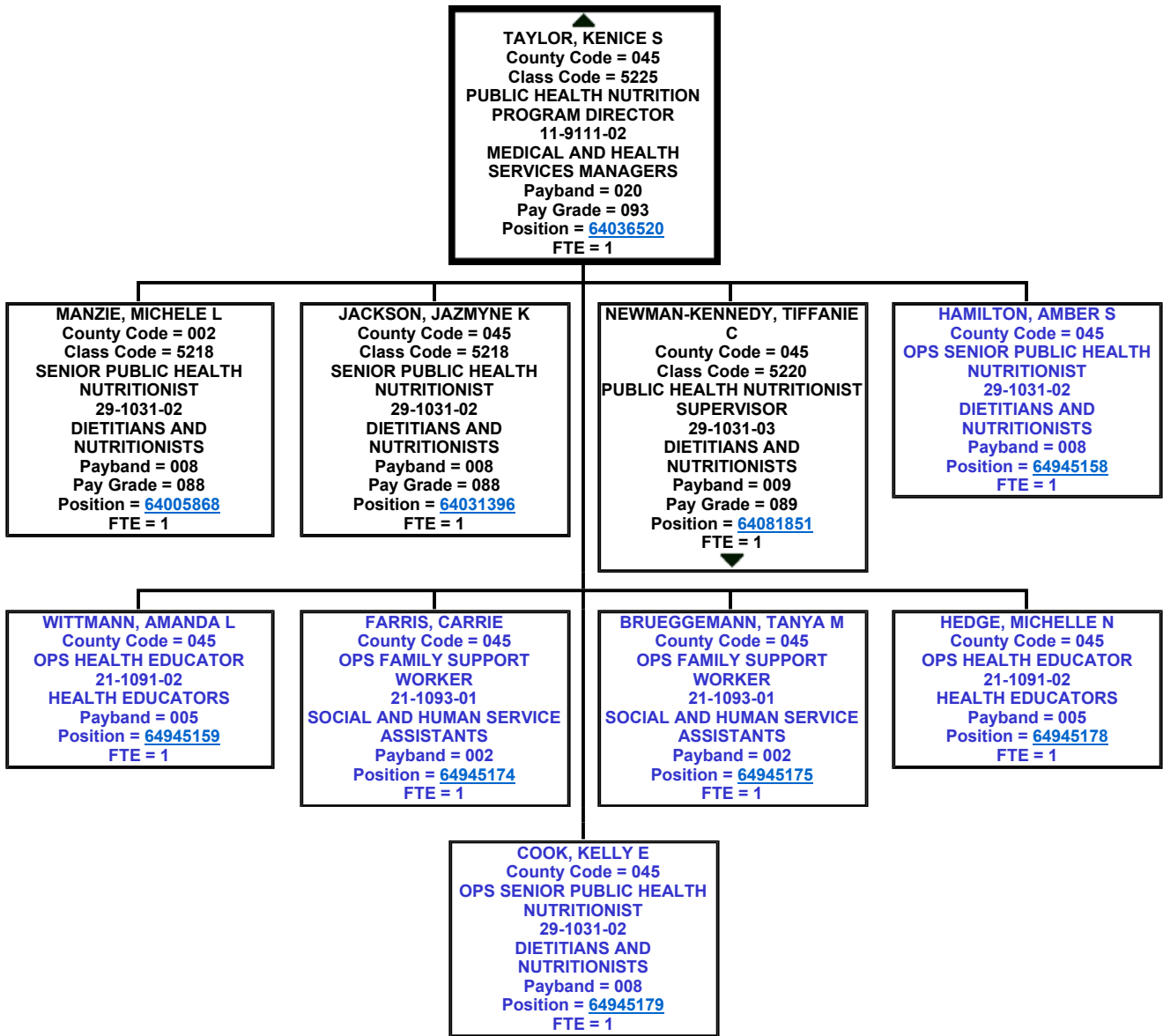


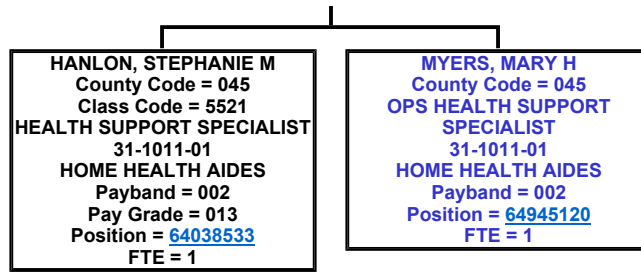
RICHO, TIFFANY E
 County Code = 045
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
**ELIGIBILITY INTERVIEWERS,
 GOVT PROGRAMS**
 Payband = 001
 Pay Grade = 010
 Position = [64049921](#)
 FTE = 1









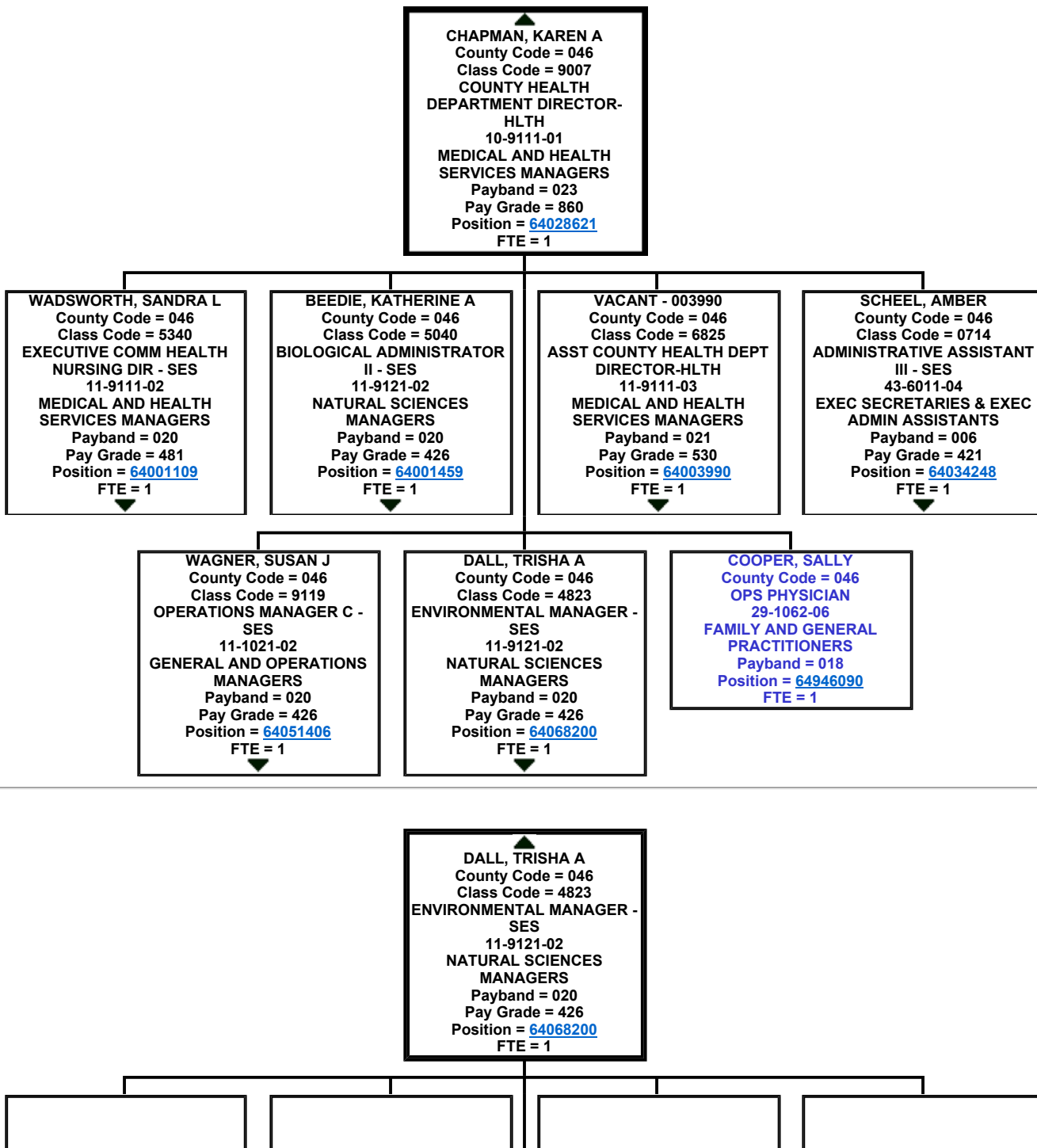


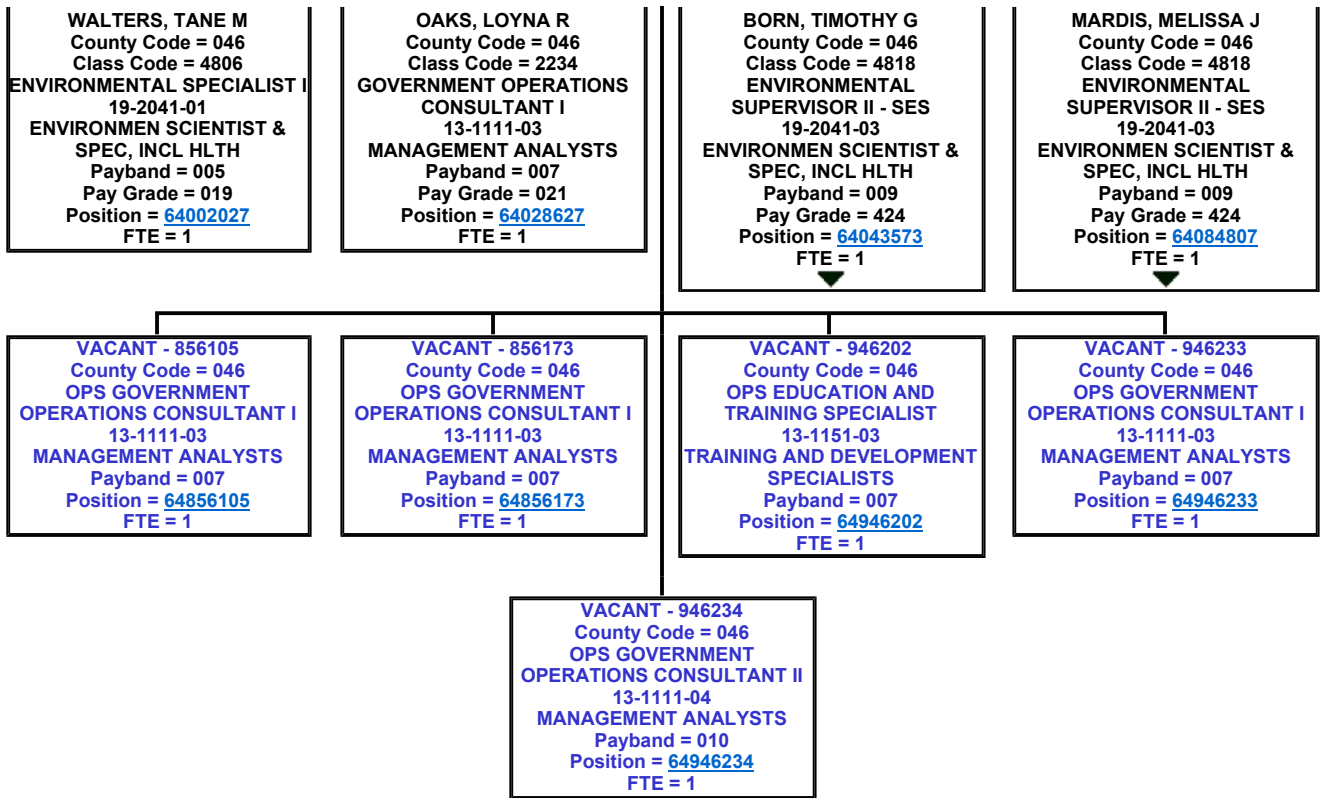
Florida Department of Health

CHD 46 - Okaloosa County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

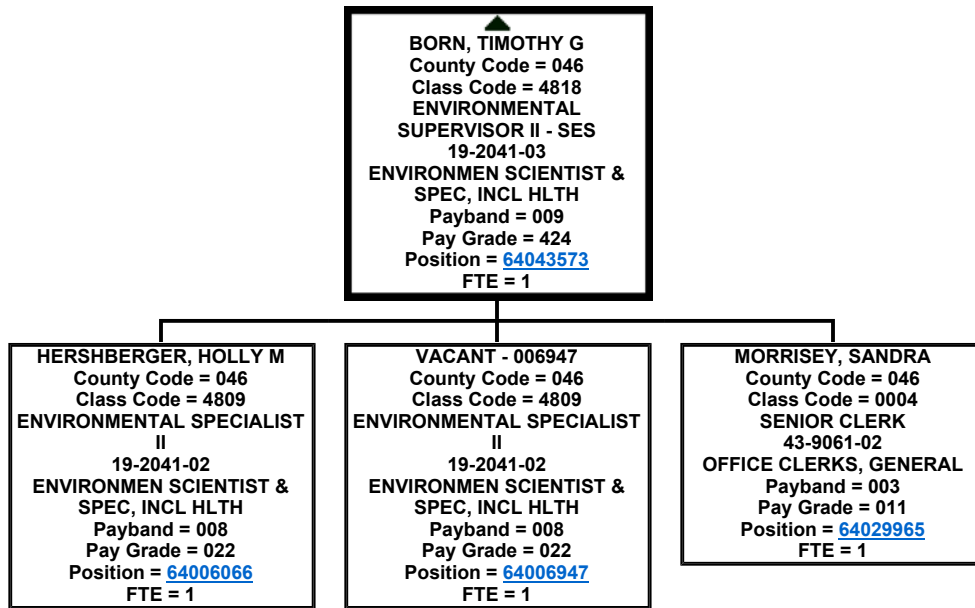


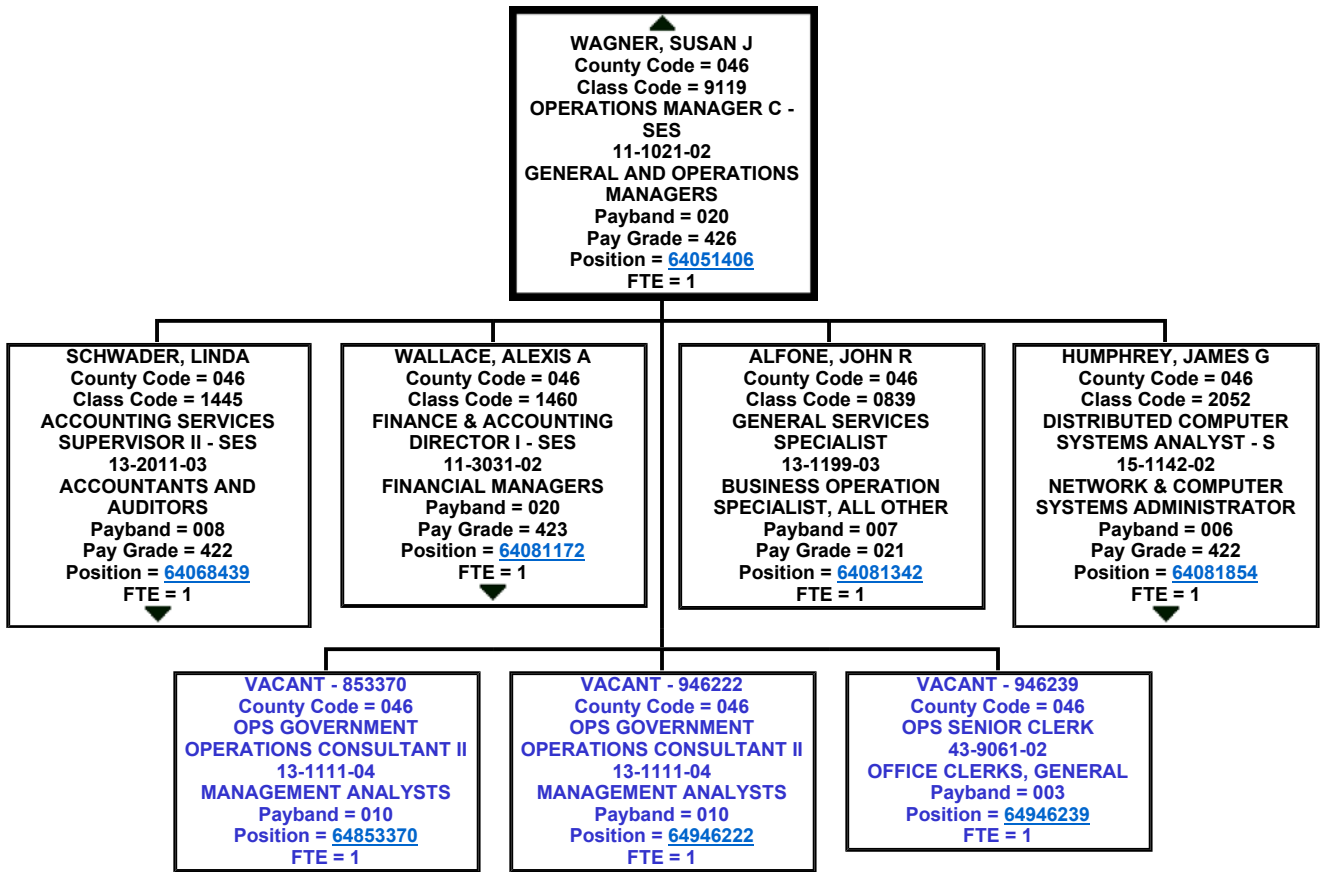


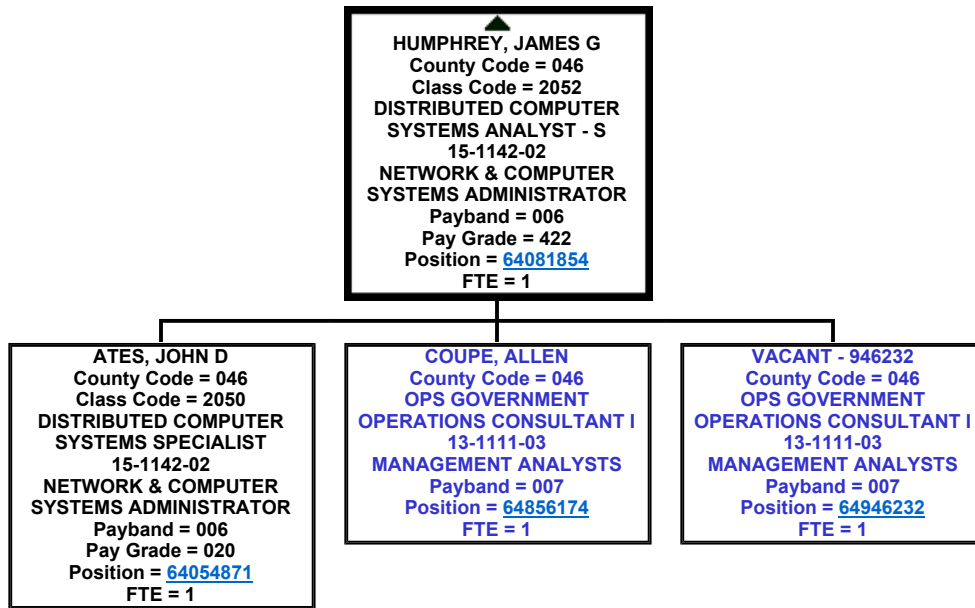
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MARDIS, MELISSA J
County Code = 046
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II - SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64084807](#)
FTE = 1

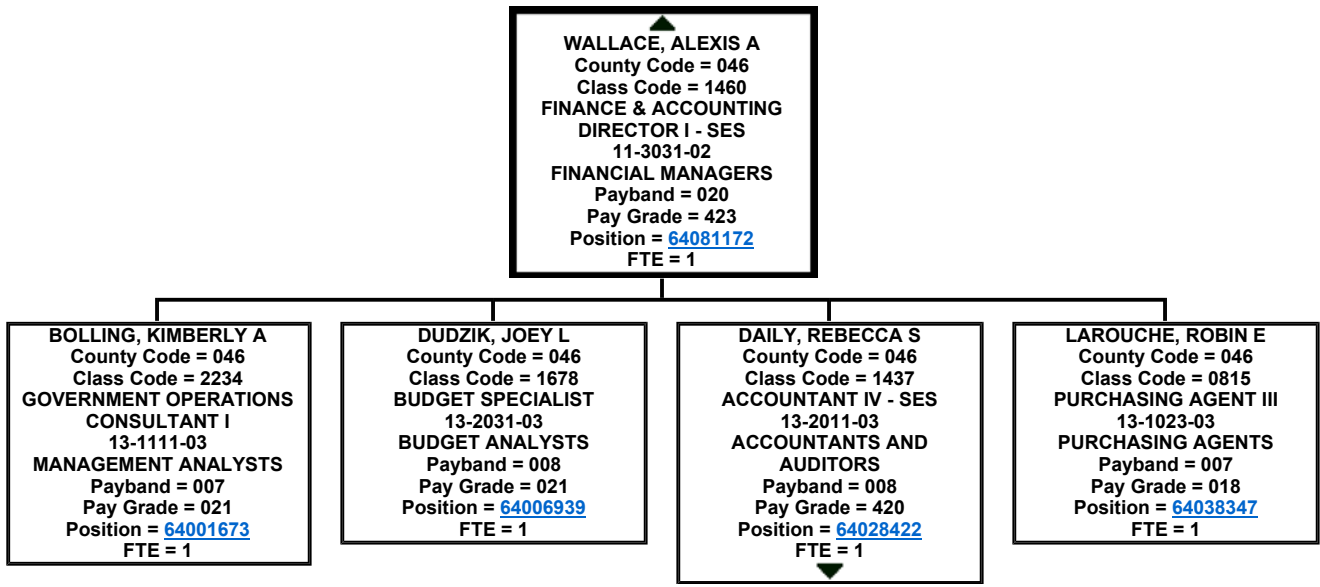
TAKEH, NADEGE M
County Code = 046
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64001745](#)
FTE = 1

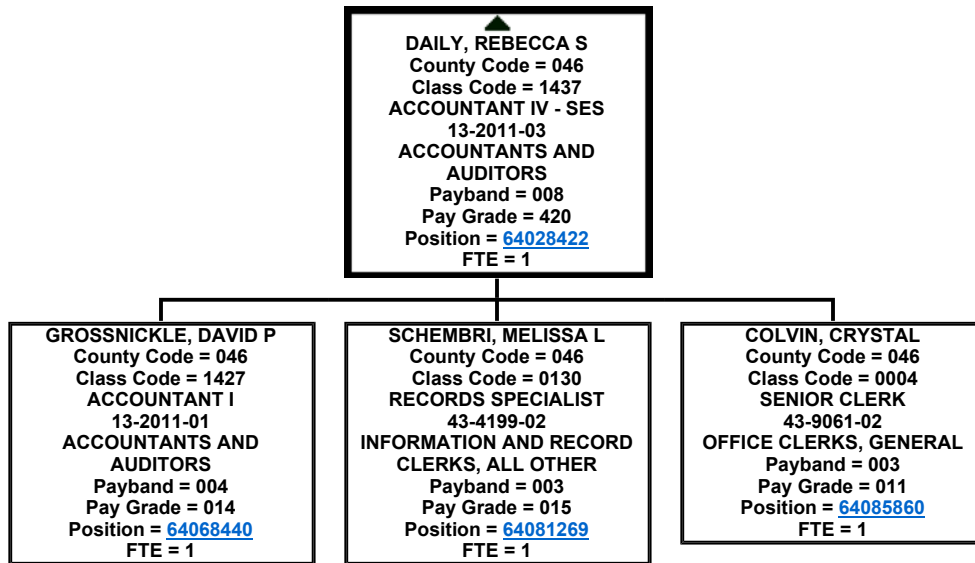
JOHNSON, GABRIELLE R
County Code = 046
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64028619](#)
FTE = 1

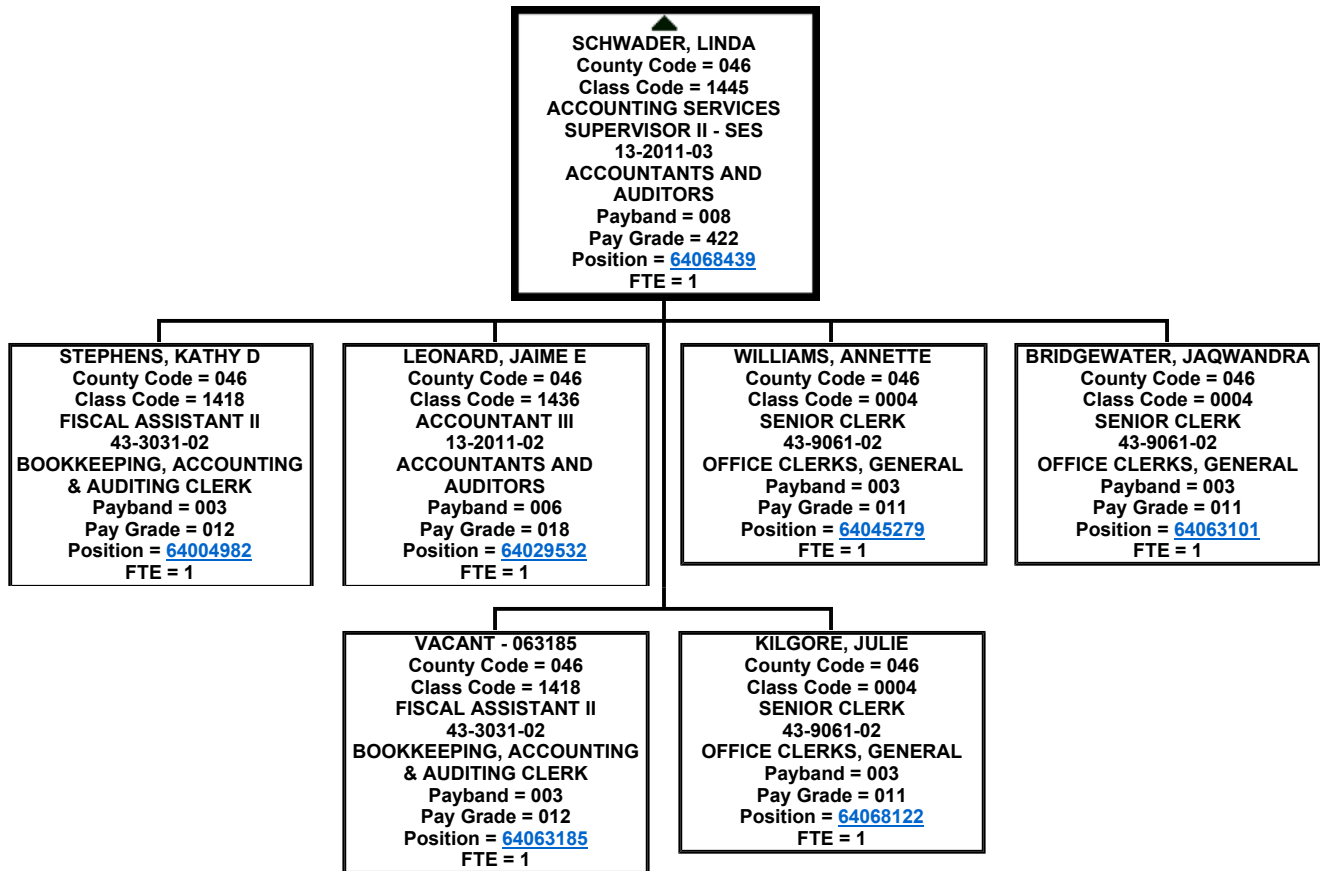






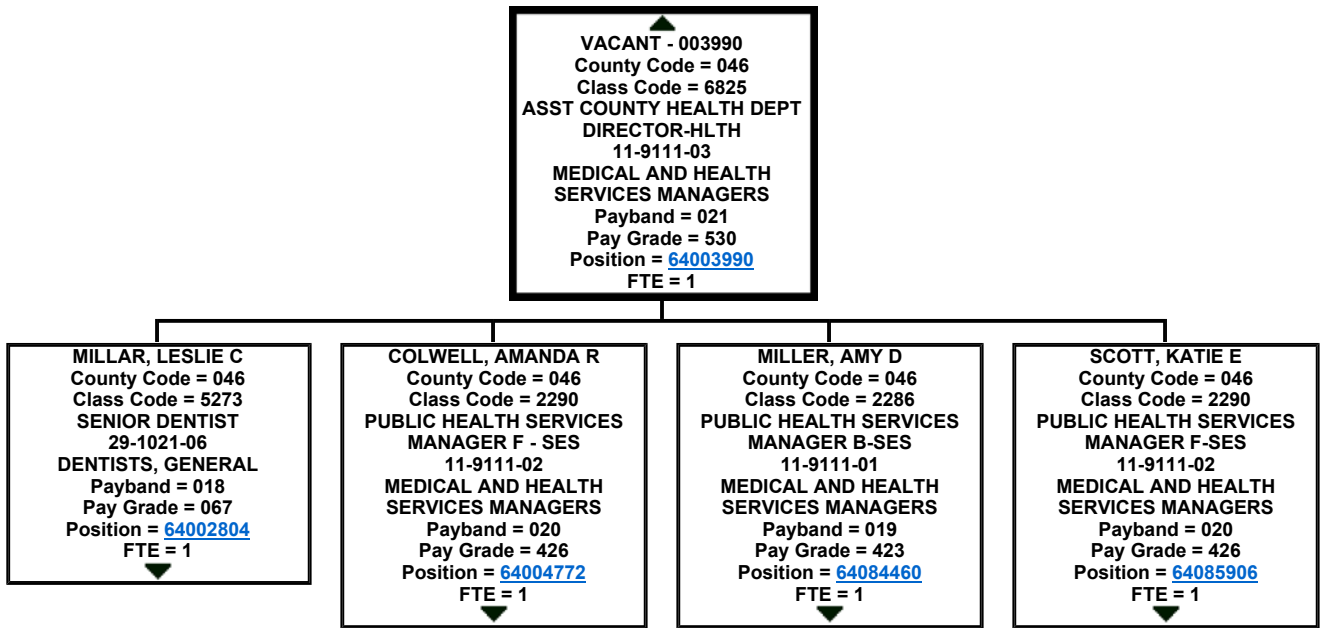


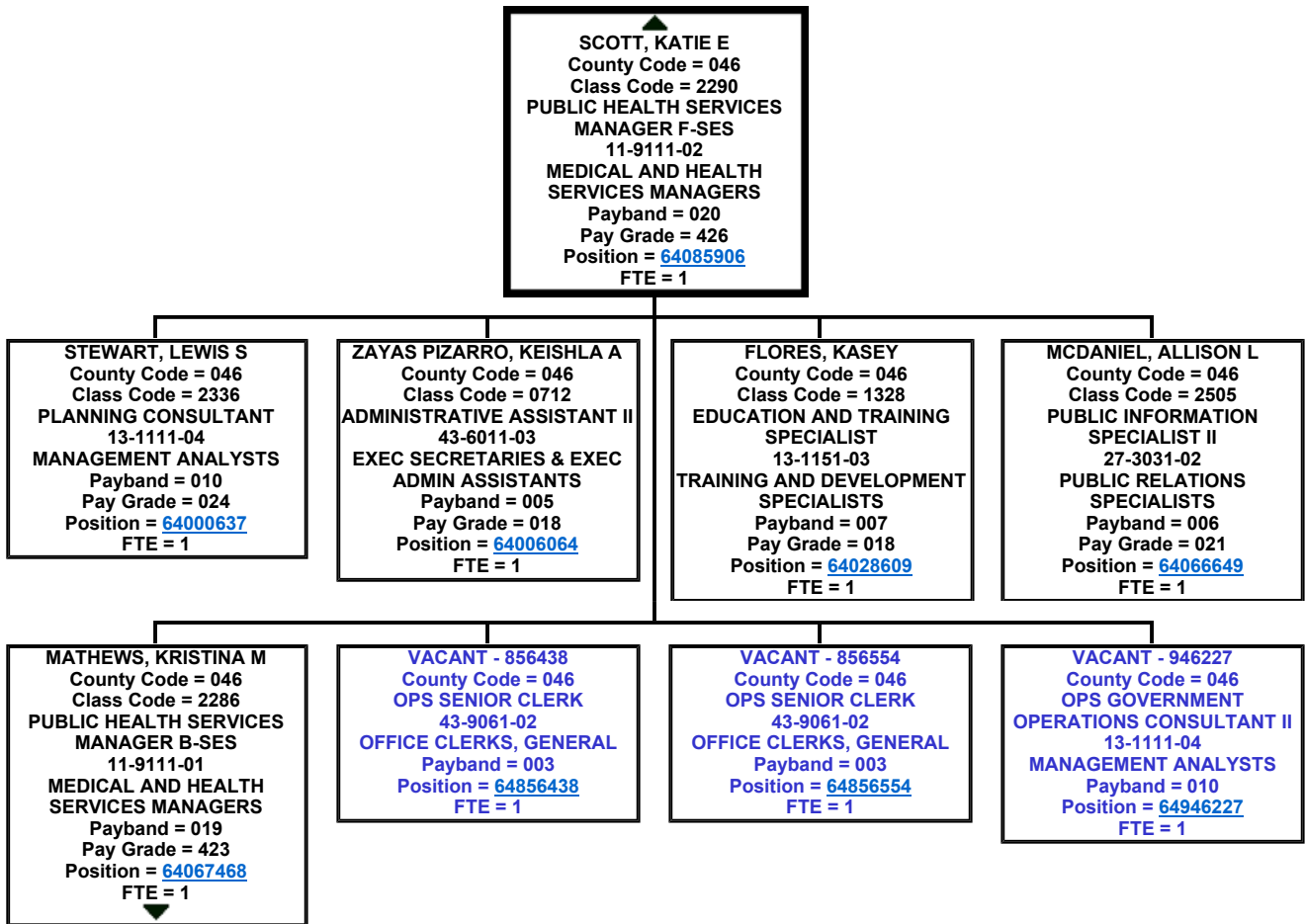


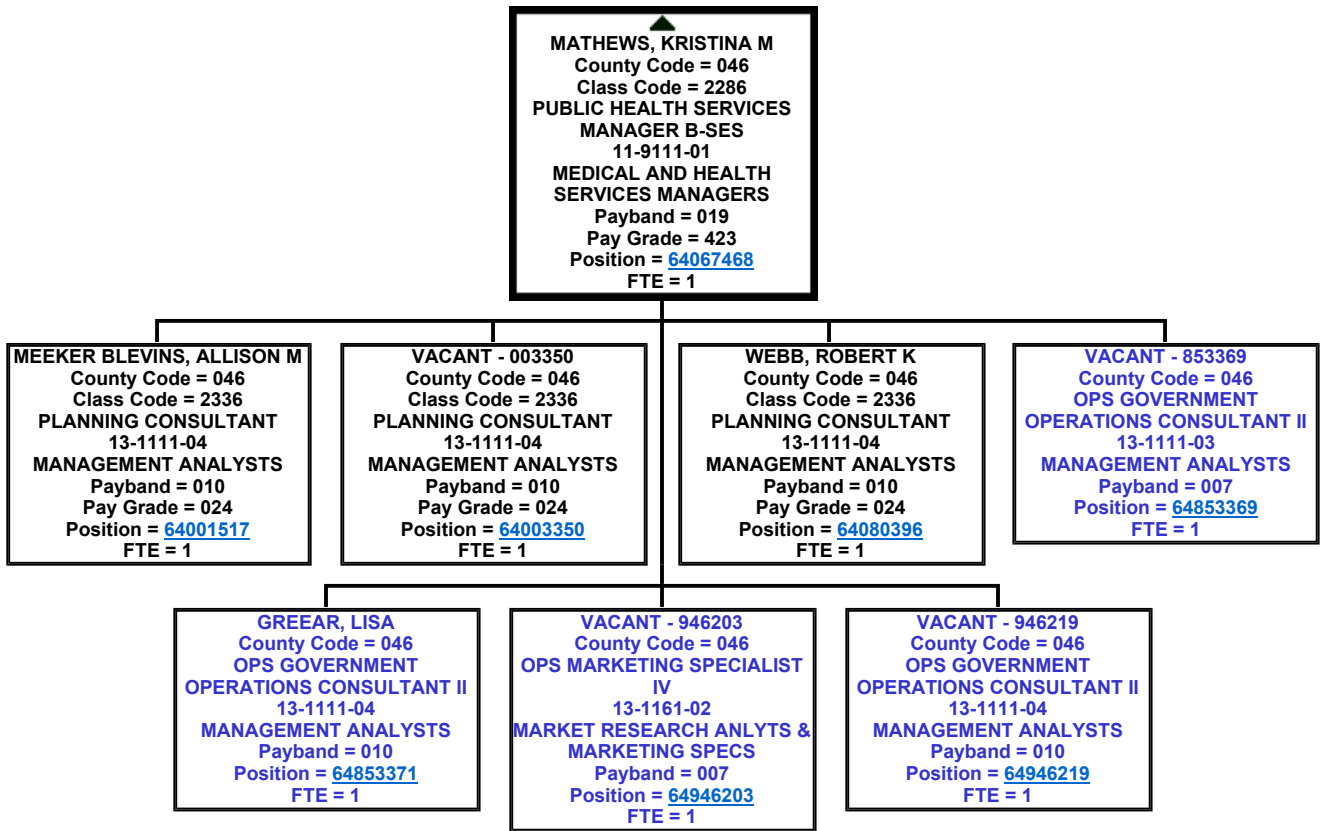


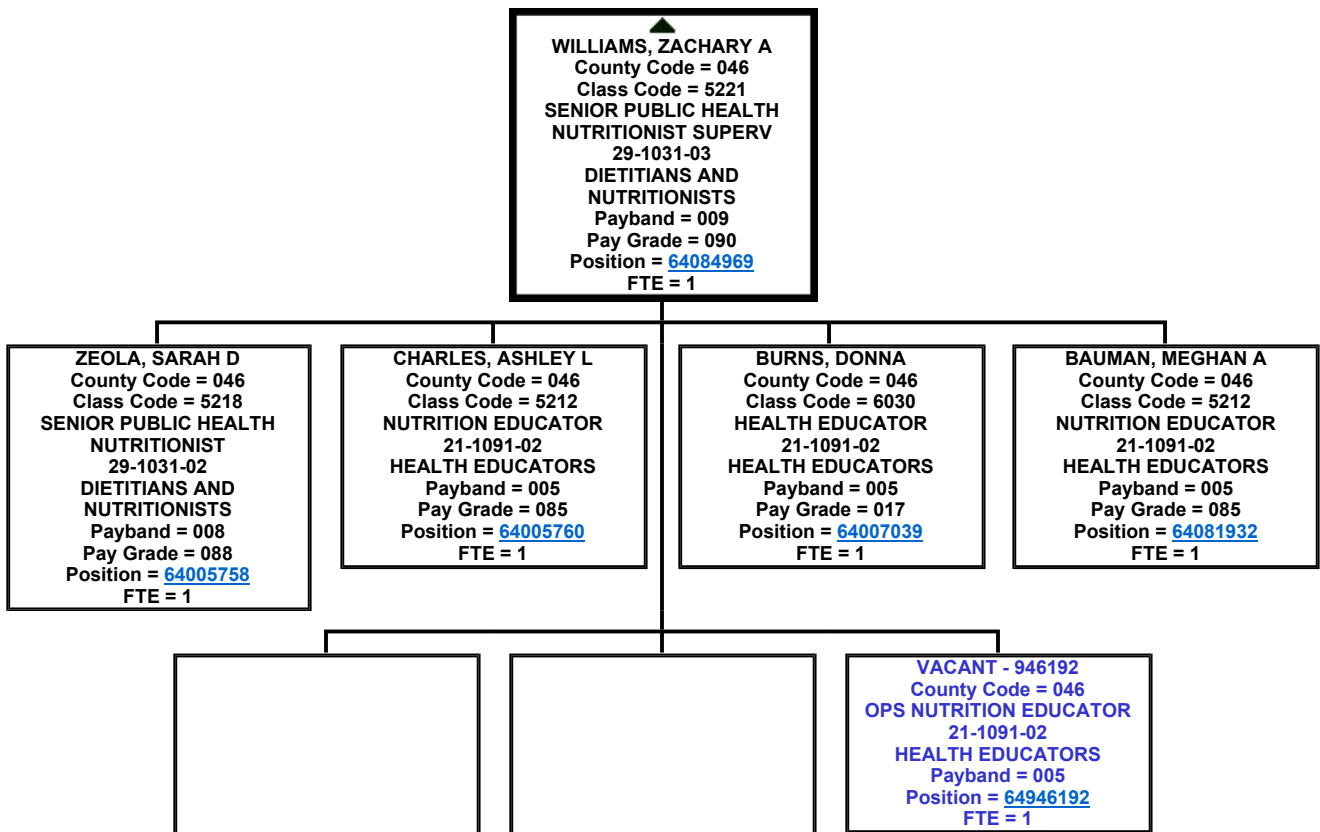
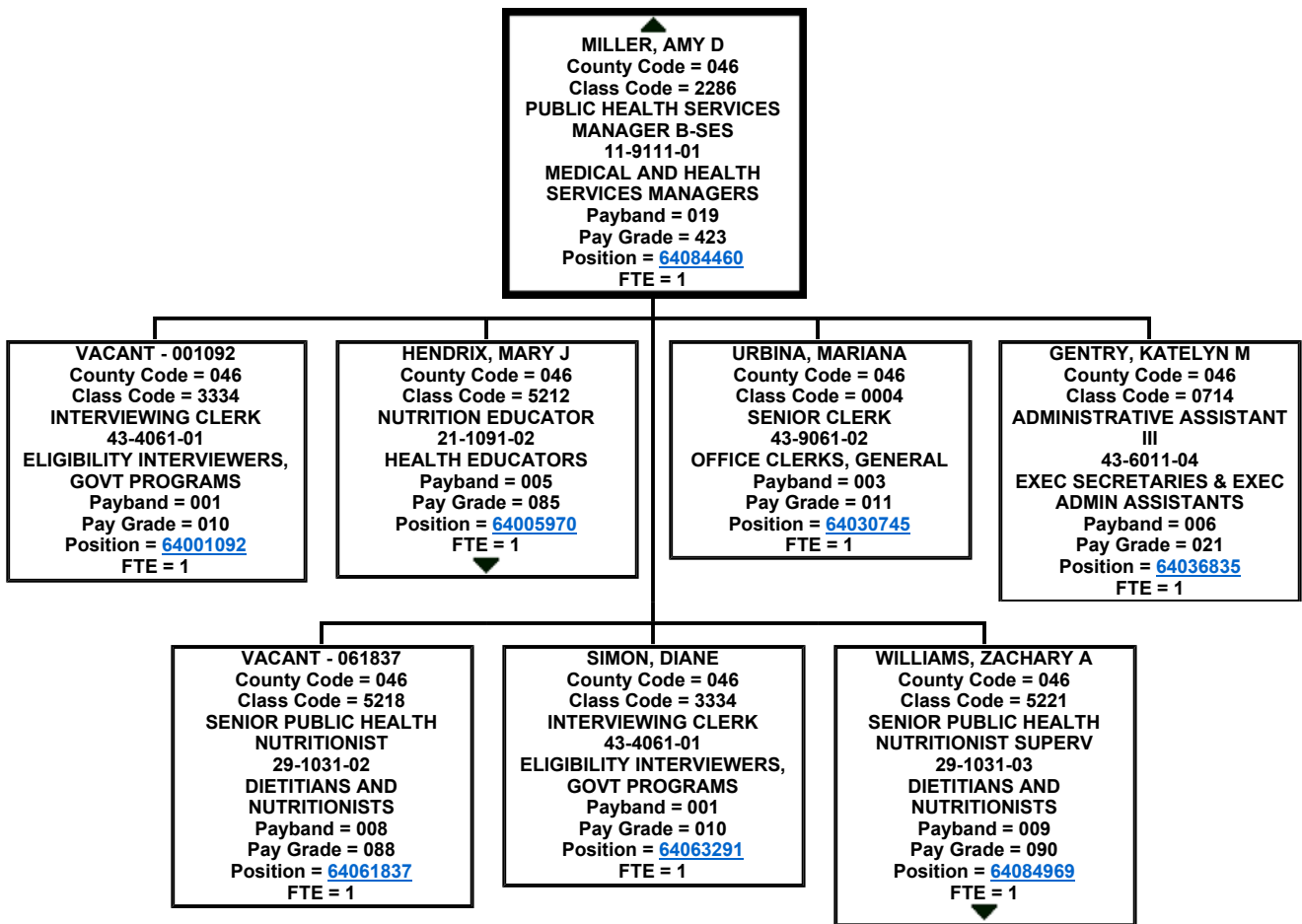
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SCHEEL, AMBER
County Code = 046
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III - SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 421
Position = [64034248](#)
FTE = 1

MCWILLIAMS, LAUREN
County Code = 046
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 018
Position = [64001744](#)
FTE = 1



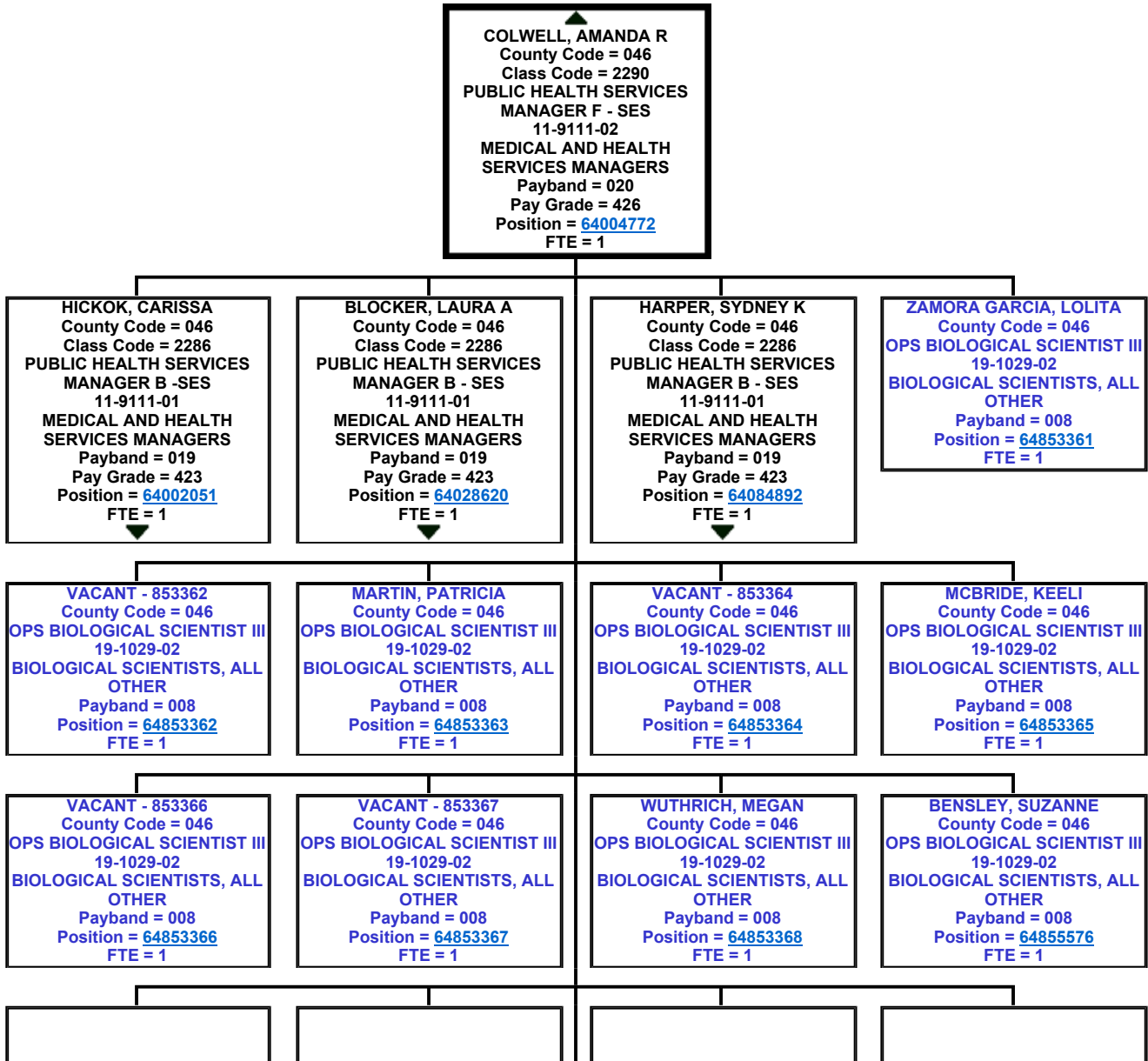
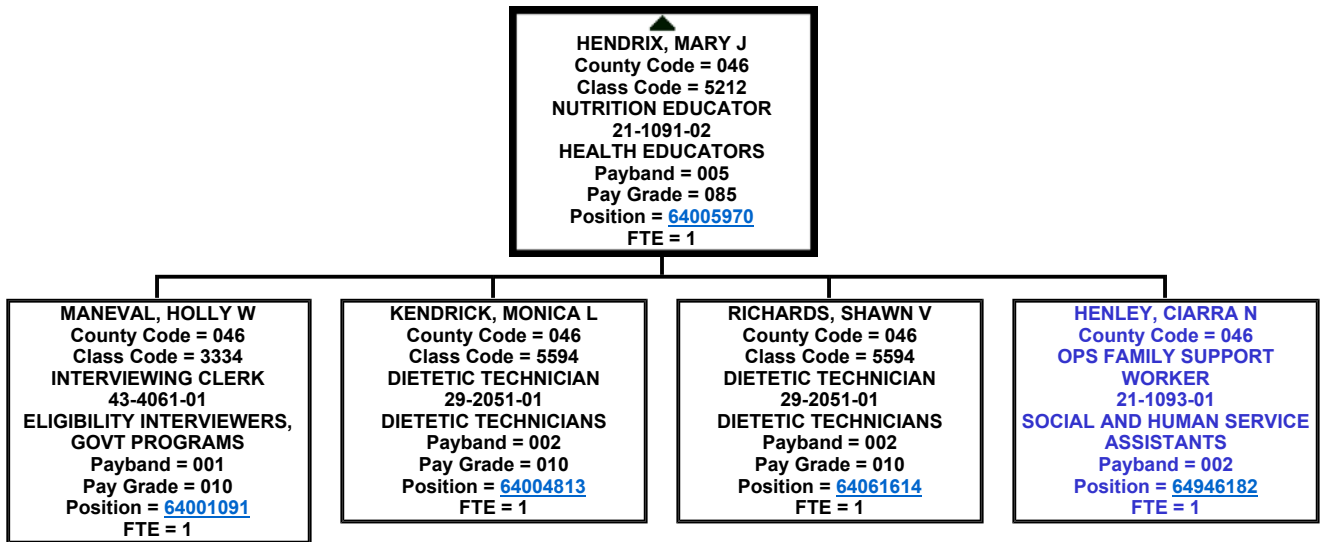






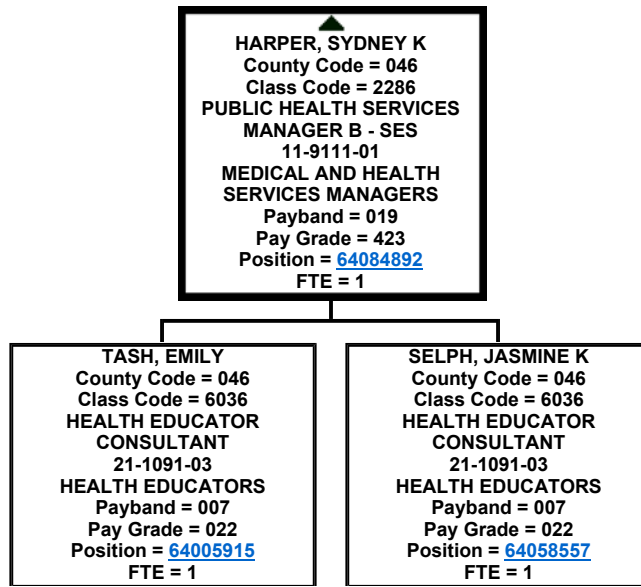
VACANT - 946139
County Code = 046
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64946139](#)
FTE = 1

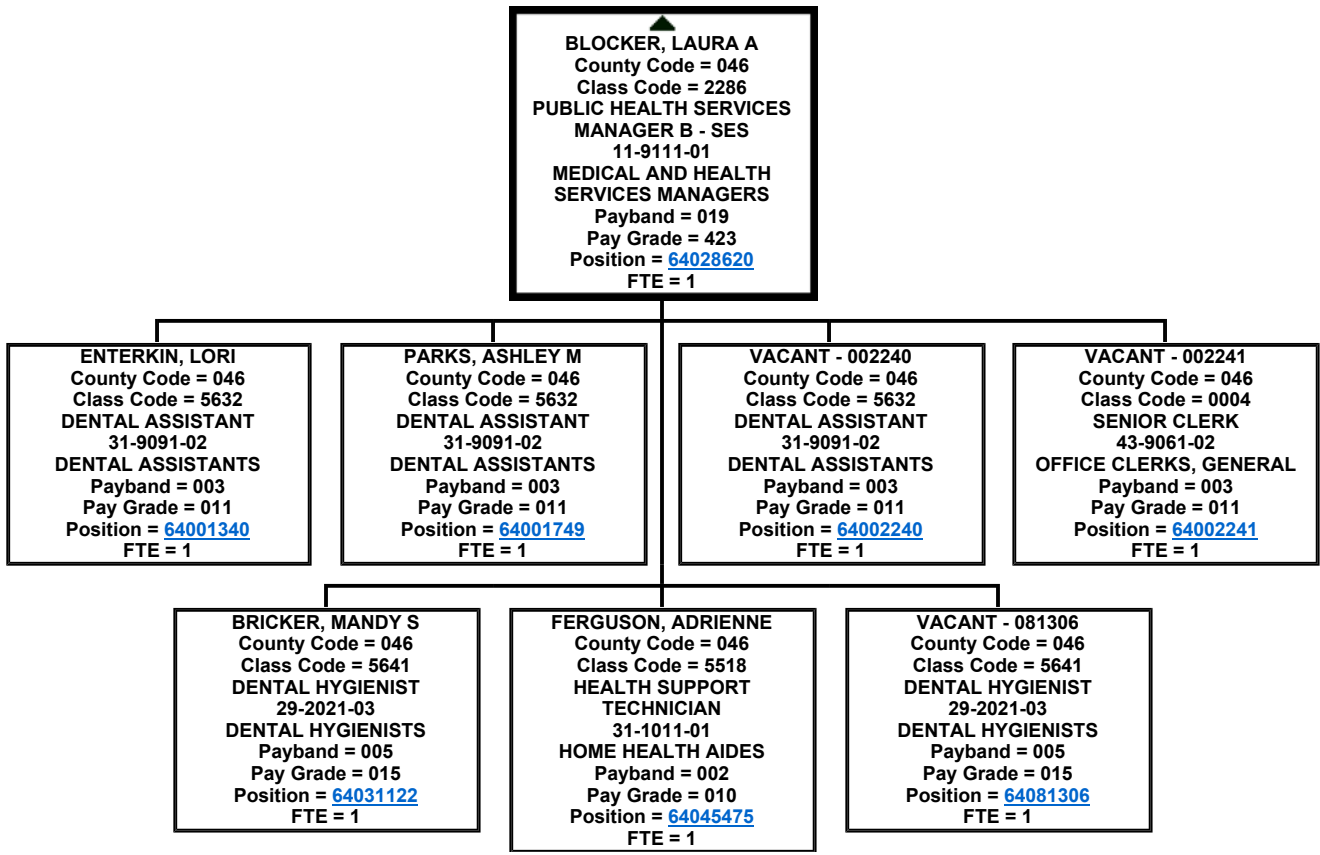
VACANT - 946185
County Code = 046
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64946185](#)
FTE = 1





VACANT - 946243
County Code = 046
OPS BIOLOGICAL SCIENTIST IV
19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 009
Position = 64946243
FTE = 1





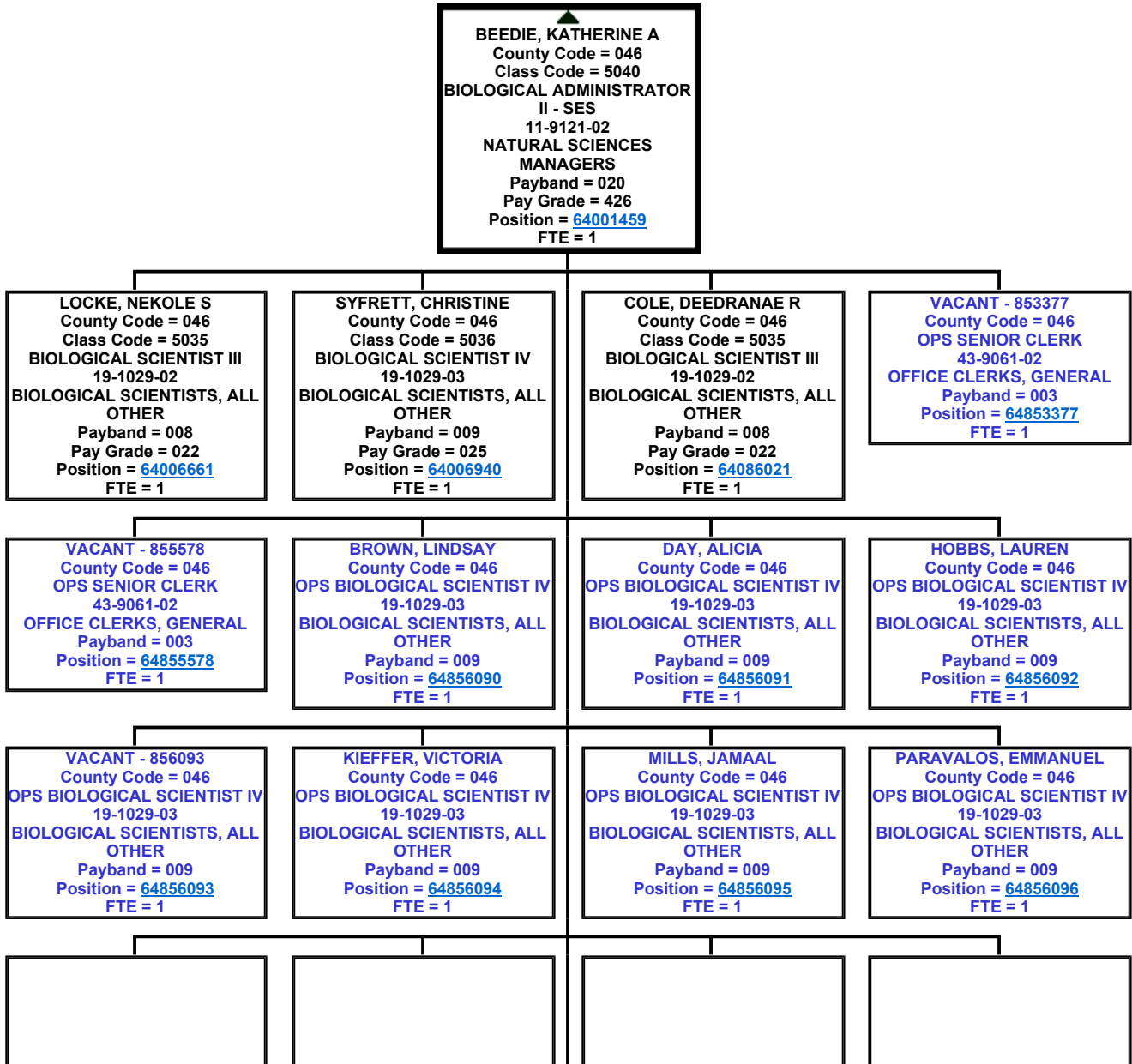
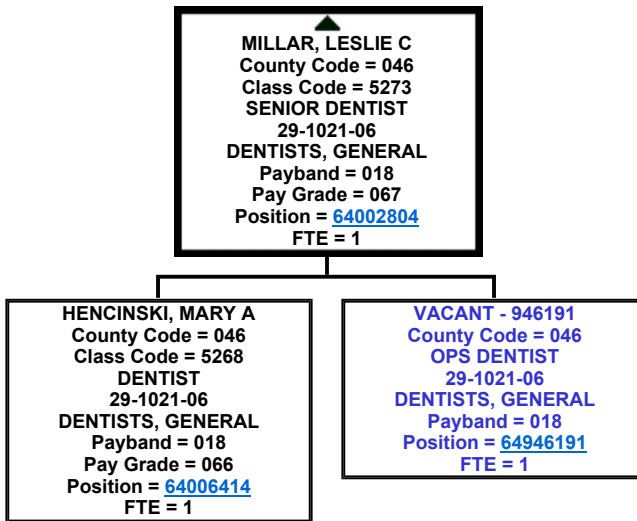
HICKOK, CARISSA
 County Code = 046
 Class Code = 2286
PUBLIC HEALTH SERVICES
MANAGER B -SES
 11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64002051](#)
 FTE = 1

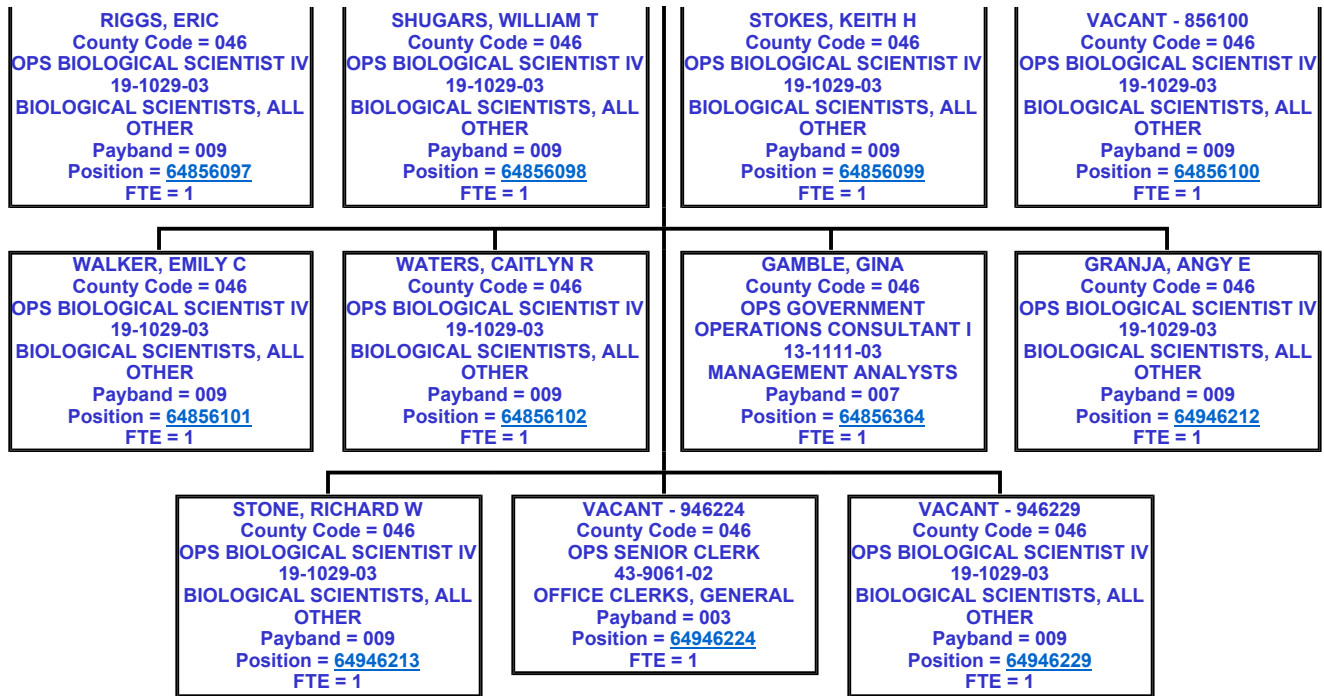
WILHELM, JENNIFER
 County Code = 046
 Class Code = 6036
HEALTH EDUCATOR
CONSULTANT
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 022
 Position = [64006263](#)
 FTE = 1

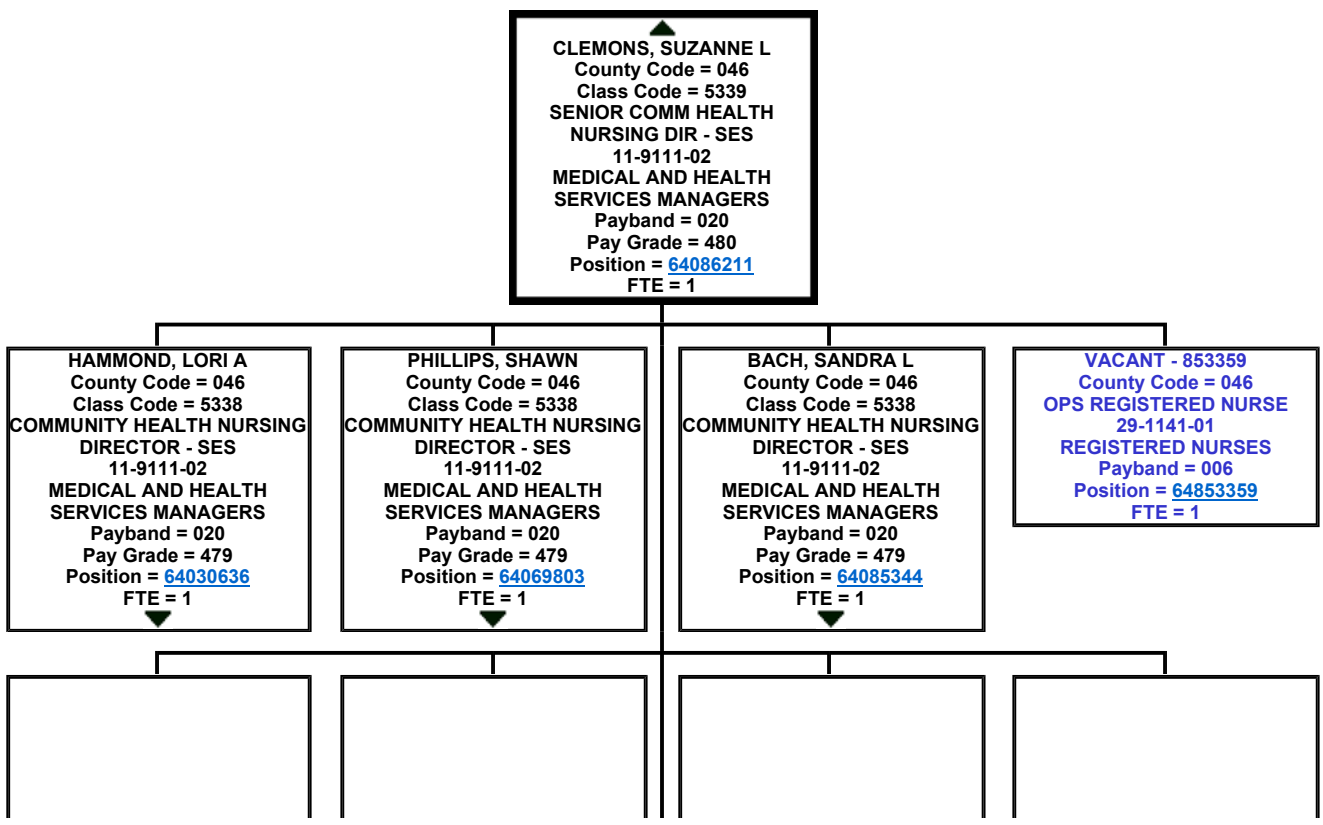
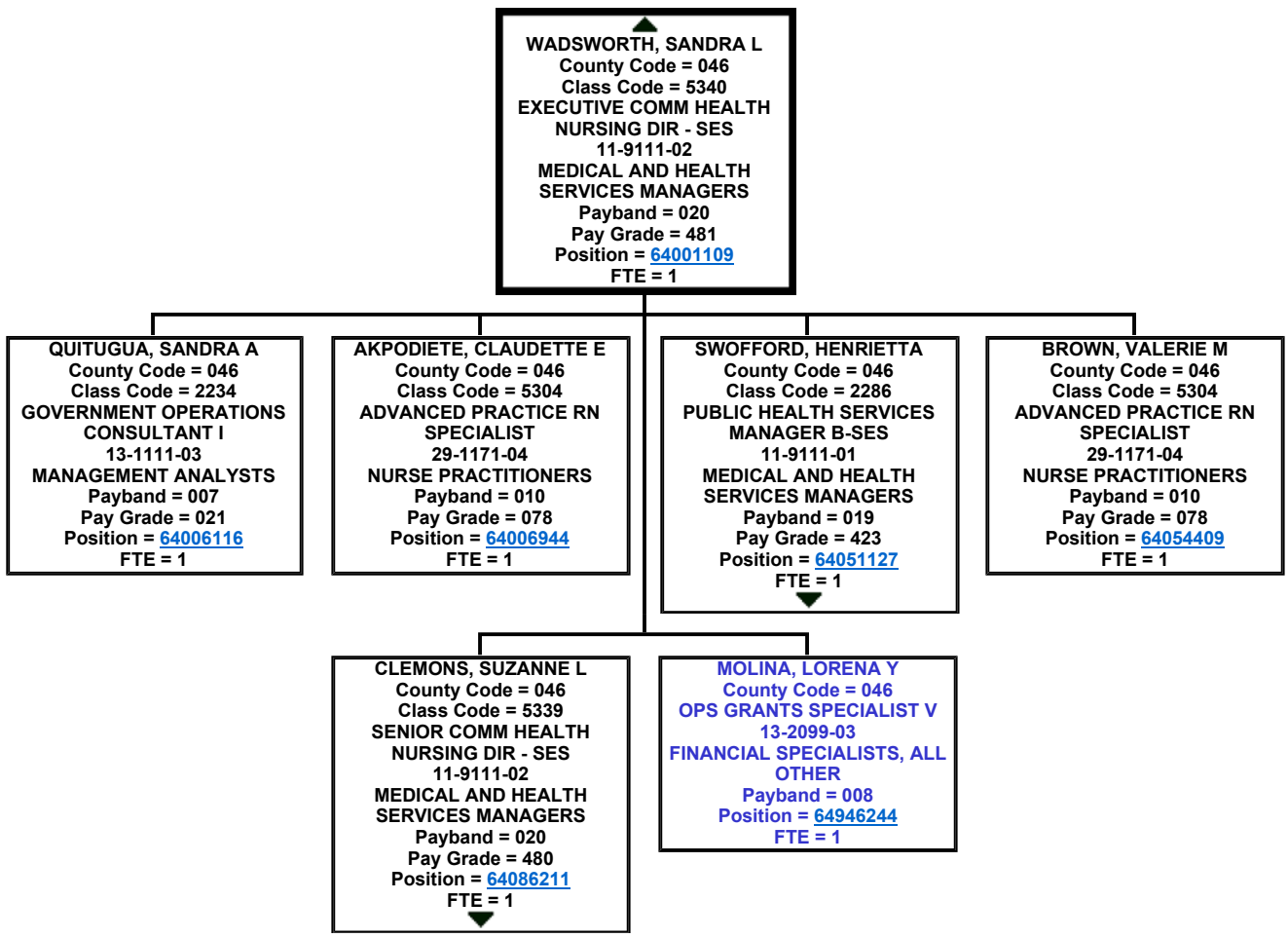
PENAGOS, ANAMARIA
 County Code = 046
 Class Code = 6036
HEALTH EDUCATOR
CONSULTANT
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 022
 Position = [64006498](#)
 FTE = 1

CASELL PINA, MEGAN J
 County Code = 046
 Class Code = 6036
HEALTH EDUCATOR
CONSULTANT
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 022
 Position = [64006499](#)
 FTE = 1

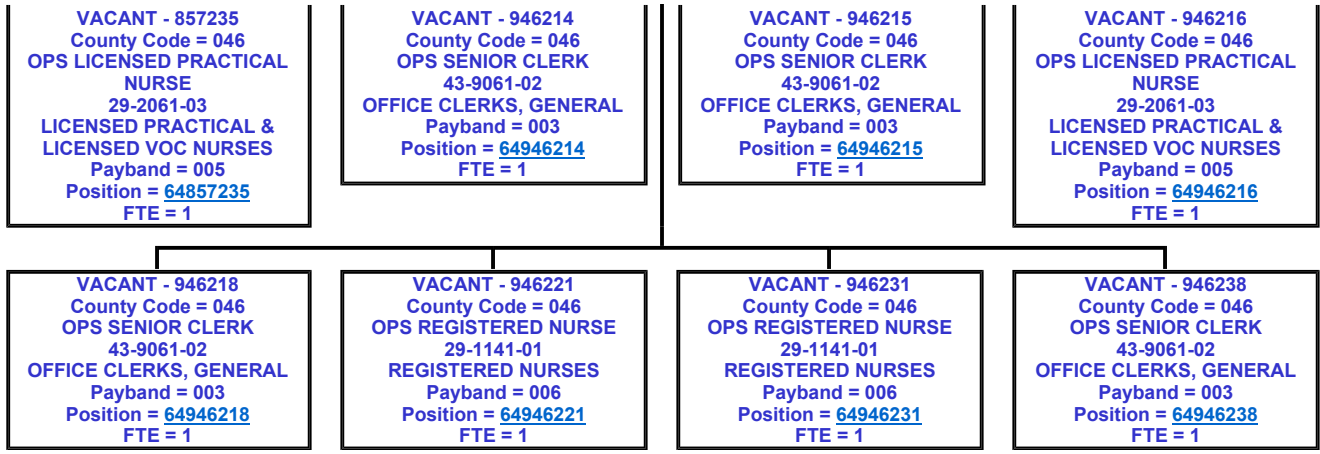
PICKENS, KRISTOPHER J
 County Code = 046
 Class Code = 6033
HEALTH EDUCATOR
CONSULTANT
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 018
 Position = [64034880](#)
 FTE = 1

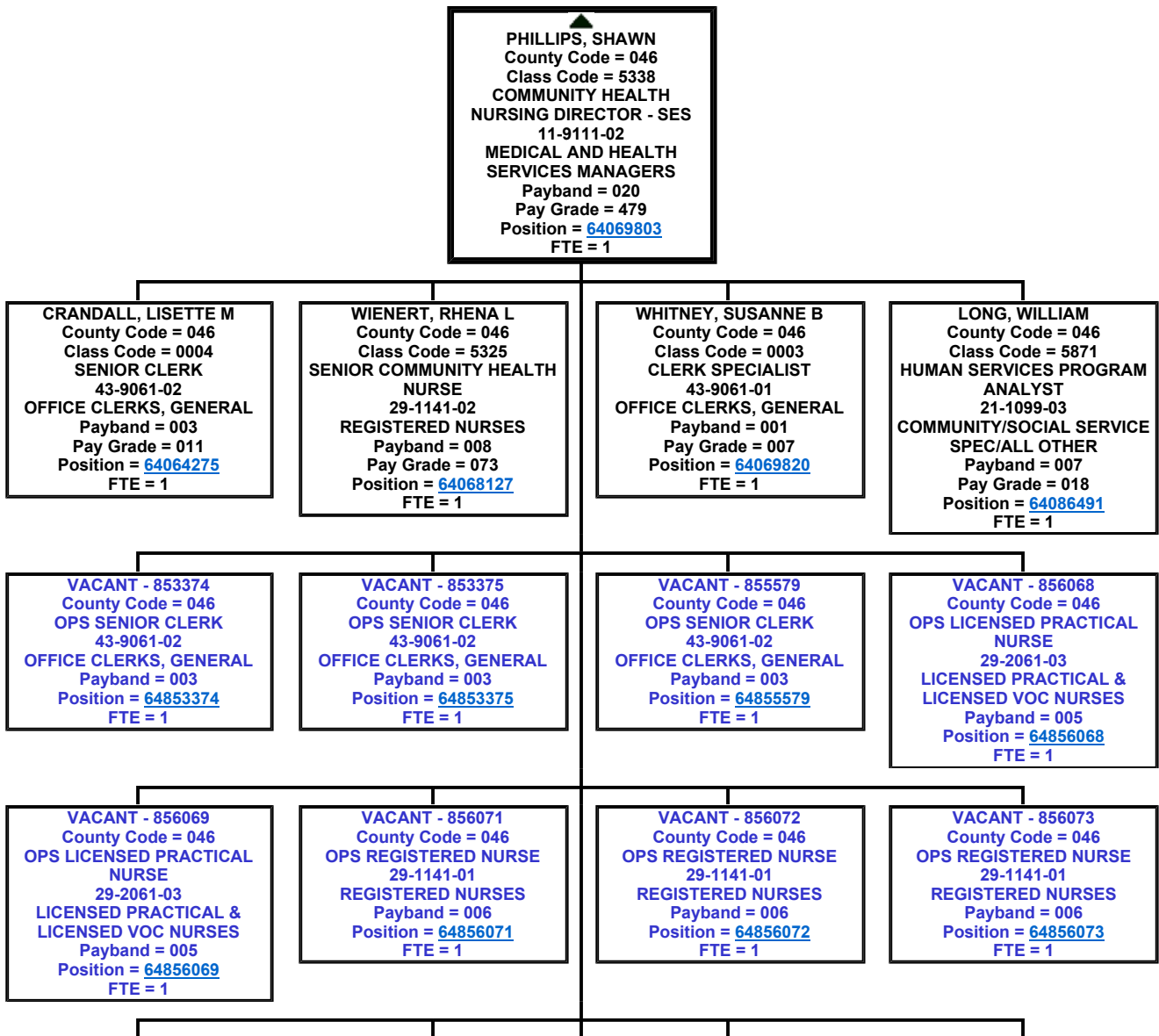
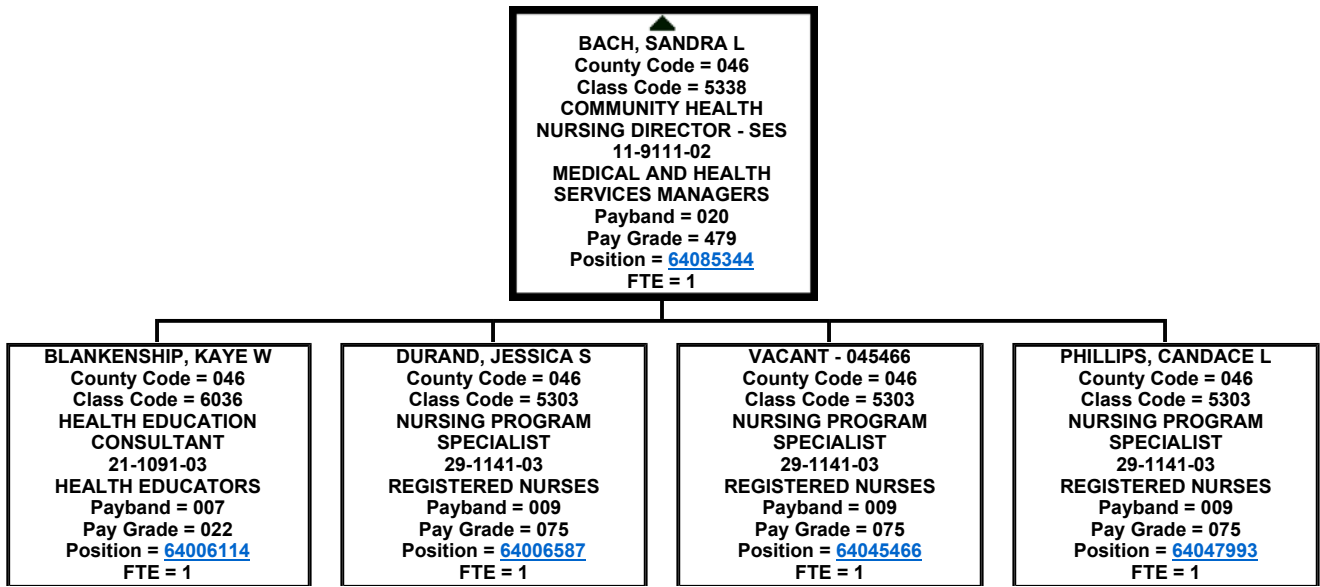


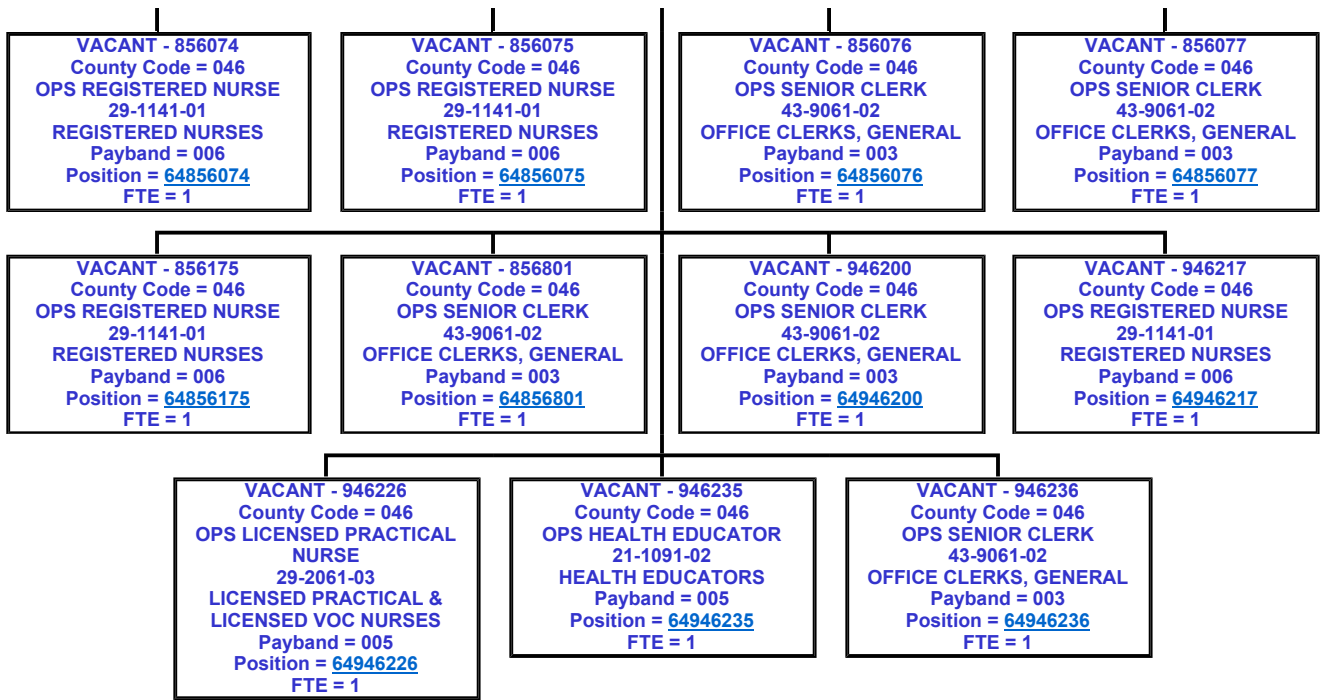


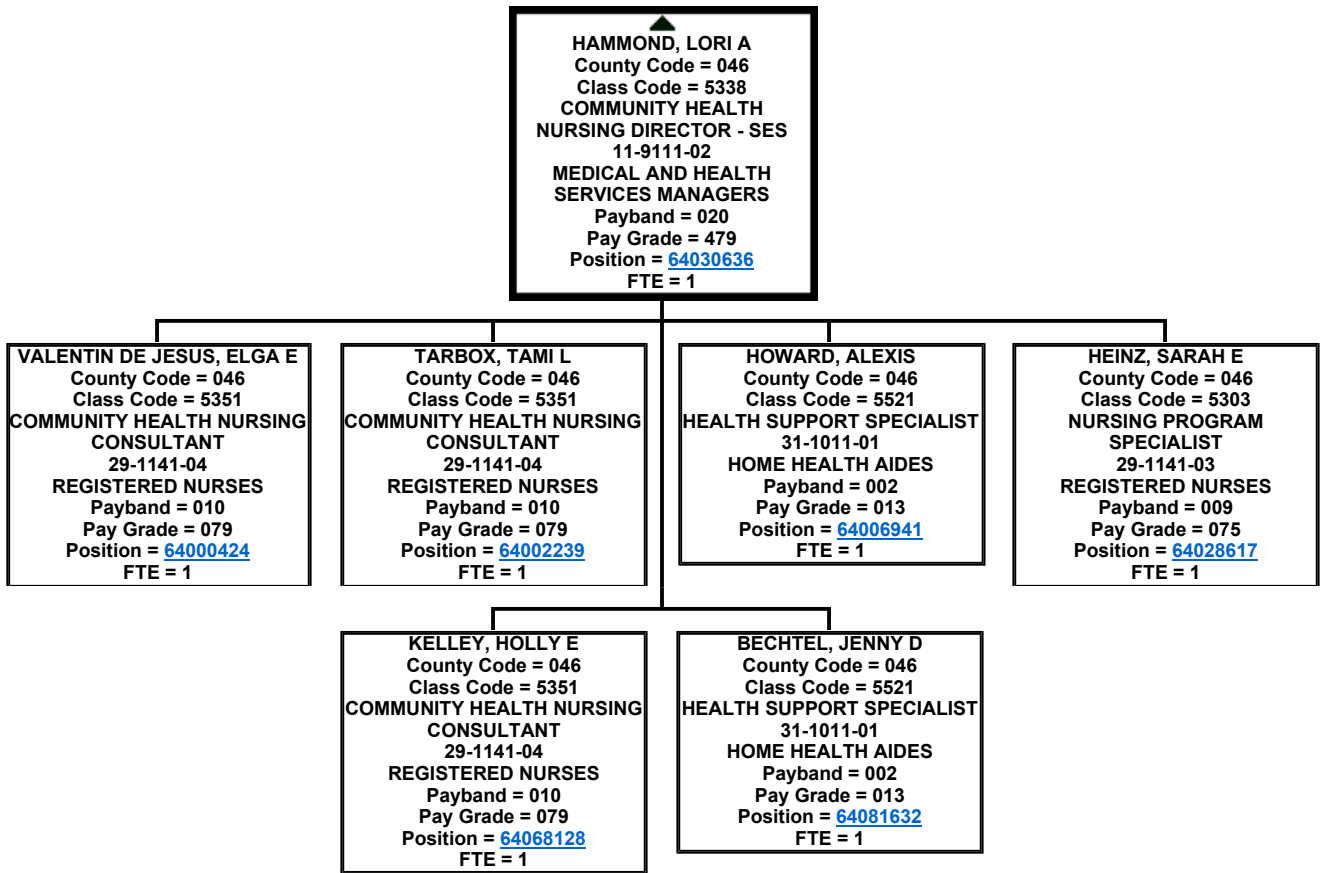


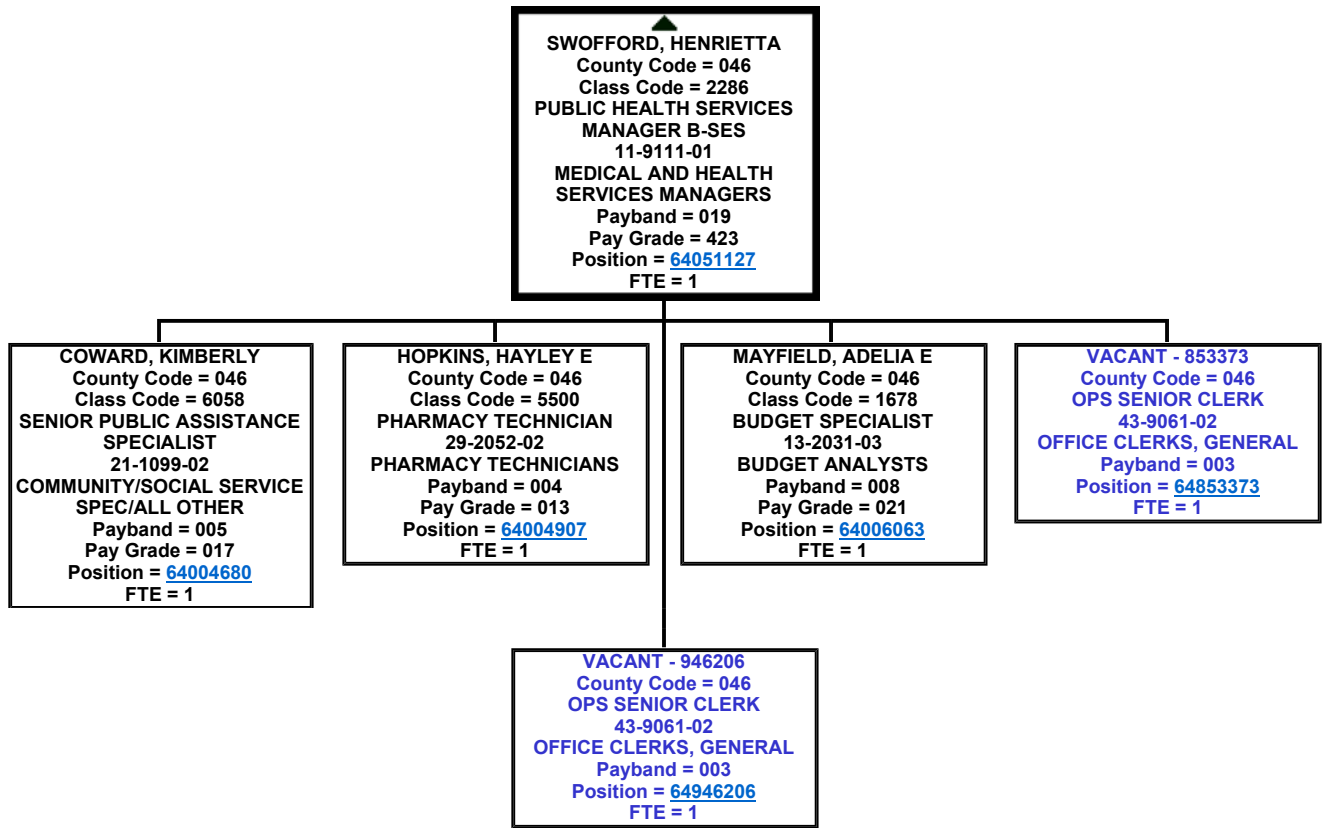










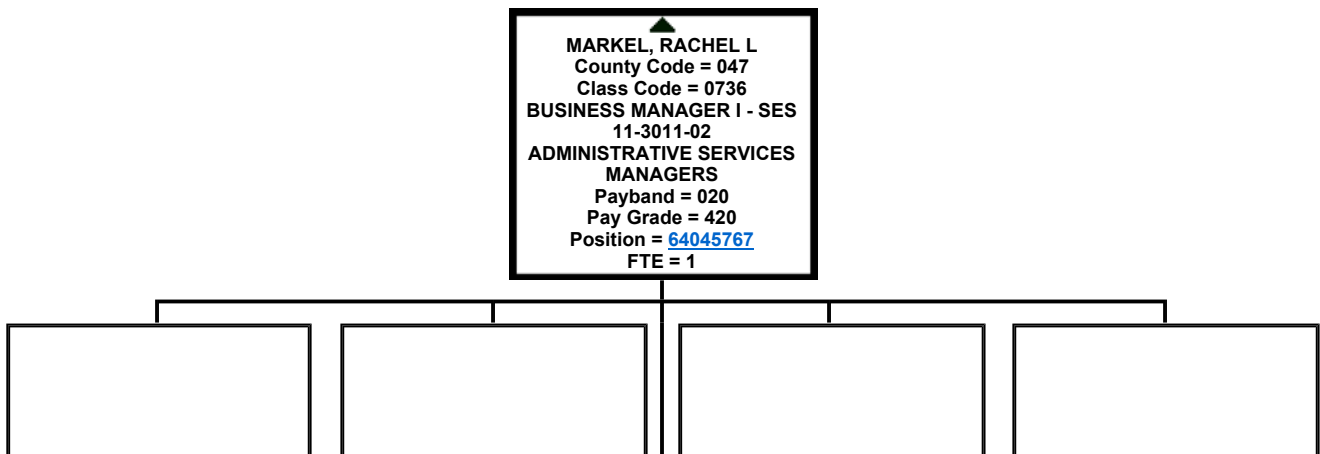
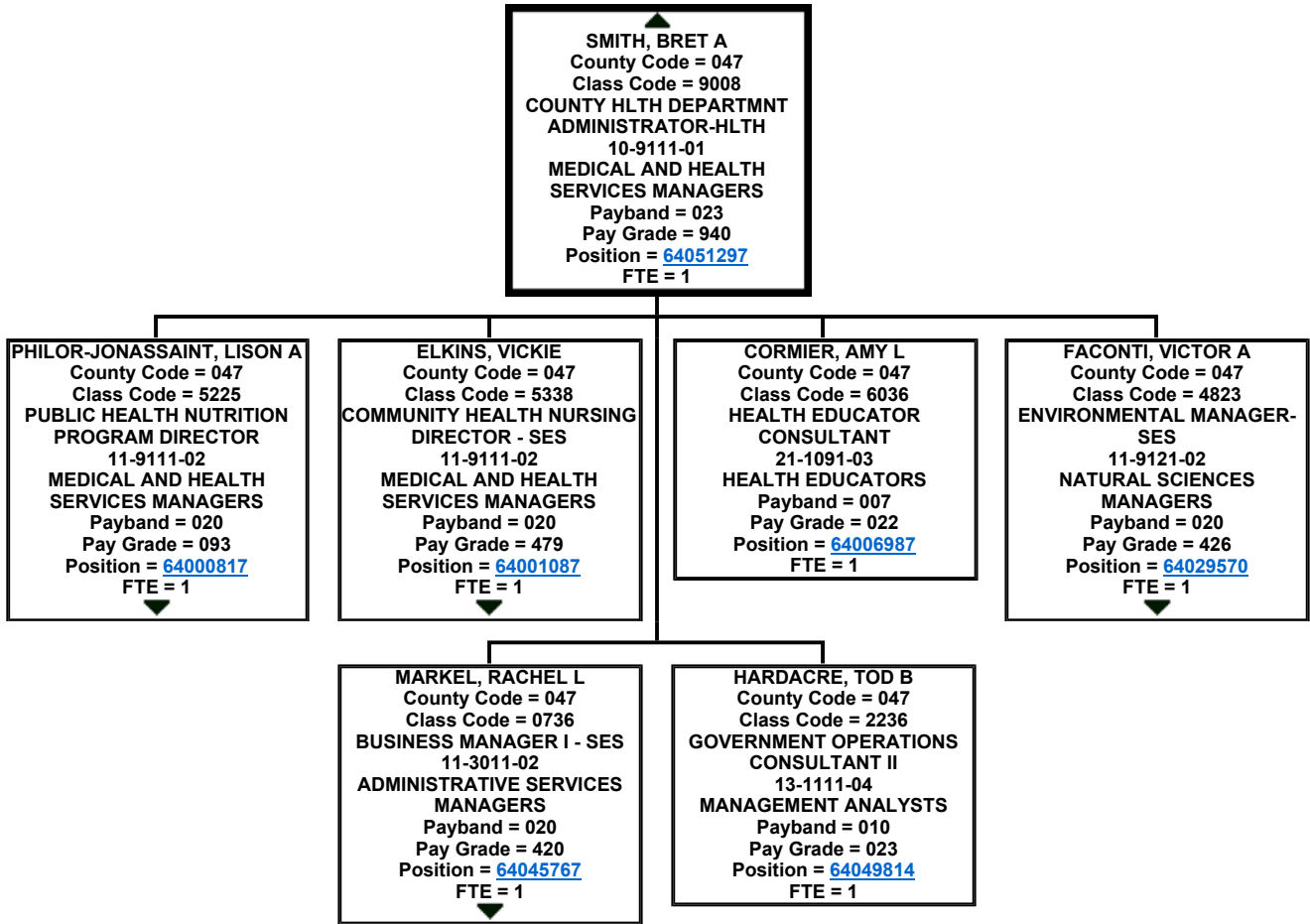


Florida Department of Health

CHD 47 - Okeechobee County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



LEON, HEATHER J
County Code = 047
Class Code = 1430
ACCOUNTANT II
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 016
Position = [64001764](#)
FTE = 1

RODRIGUEZ MARTINEZ, JUANA
I
County Code = 047
Class Code = 5666
HEALTH INFORMATION
SPECIALIST
43-4071-03
FILE CLERKS
Payband = 005
Pay Grade = 015
Position = [64003632](#)
FTE = 1

HOLLAND, VICKI N
County Code = 047
Class Code = 0045
RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 013
Position = [64059032](#)
FTE = 1

HELTON, PRISCILLA L
County Code = 047
Class Code = 1427
ACCOUNTANT I
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 014
Position = [64060671](#)
FTE = 1

VACANT - 947070
County Code = 047
OPS ADMINISTRATIVE
ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Position = [64947070](#)
FTE = 1

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FACONTI, VICTOR A
 County Code = 047
 Class Code = 4823
ENVIRONMENTAL MANAGER-SES
 11-9121-02
NATURAL SCIENCES MANAGERS
 Payband = 020
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 Position = [64029570](#)
 FTE = 1

MCCOY, DOUGLAS L
 County Code = 047
 Class Code = 4809
ENVIRONMENTAL SPECIALIST II
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64002024](#)
 FTE = 1

REINHOLD, TODD A
 County Code = 047
 Class Code = 4809
ENVIRONMENTAL SPECIALIST II
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64003861](#)
 FTE = 1

MORAN, JAMIE M
 County Code = 047
 Class Code = 4806
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 19-2041-01
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
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SHORTER, KATHY L
 County Code = 047
 Class Code = 4809
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ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
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 Pay Grade = 022
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ELKINS, VICKIE
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 Class Code = 5338
COMMUNITY HEALTH NURSING DIRECTOR - SES
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
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 Pay Grade = 479
 Position = [64001087](#)
 FTE = 1

CARDOSO, VERENISE
 County Code = 047
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64043827](#)
 FTE = 1

EKLUND, LINDSEY E
 County Code = 047
 Class Code = 5328
SENIOR COMMUNITY HEALTH NURSING SUPV
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64061734](#)
 FTE = 1

PELAYO, PATRICIA A
 County Code = 047
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
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 Pay Grade = 073
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STEVENS, DANIELLE L
 County Code = 047
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64086389](#)
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BENITEZTORRES, MARIA
 County Code = 036
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853200](#)
 FTE = 1

WILLIAMS, KIMBERLY
 County Code = 047
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853201](#)
 FTE = 1

ANDERSON, LACEYANN
 County Code = 047
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853202](#)
 FTE = 1

LEON, SANDY
 County Code = 047
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853203](#)
 FTE = 1

VACANT - 853205
 County Code = 047
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853205](#)
 FTE = 1

VACANT - 853206
 County Code = 047
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853206](#)
 FTE = 1

ALLEN, AIMEE L
 County Code = 047
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 009
 Position = [64853207](#)
 FTE = 1

VACANT - 857629
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BIOLOGICAL SCIENTISTS, ALL OTHER
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 Position = [64857629](#)
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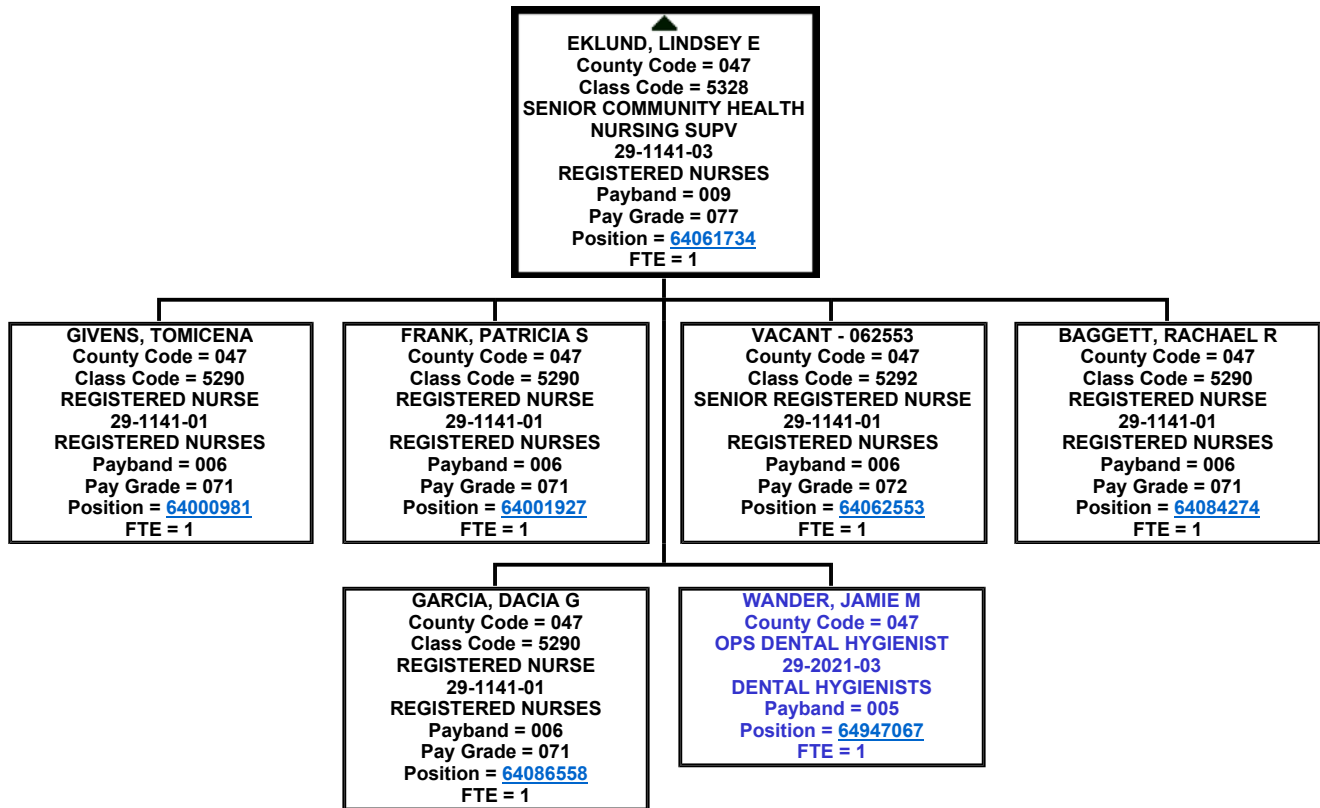
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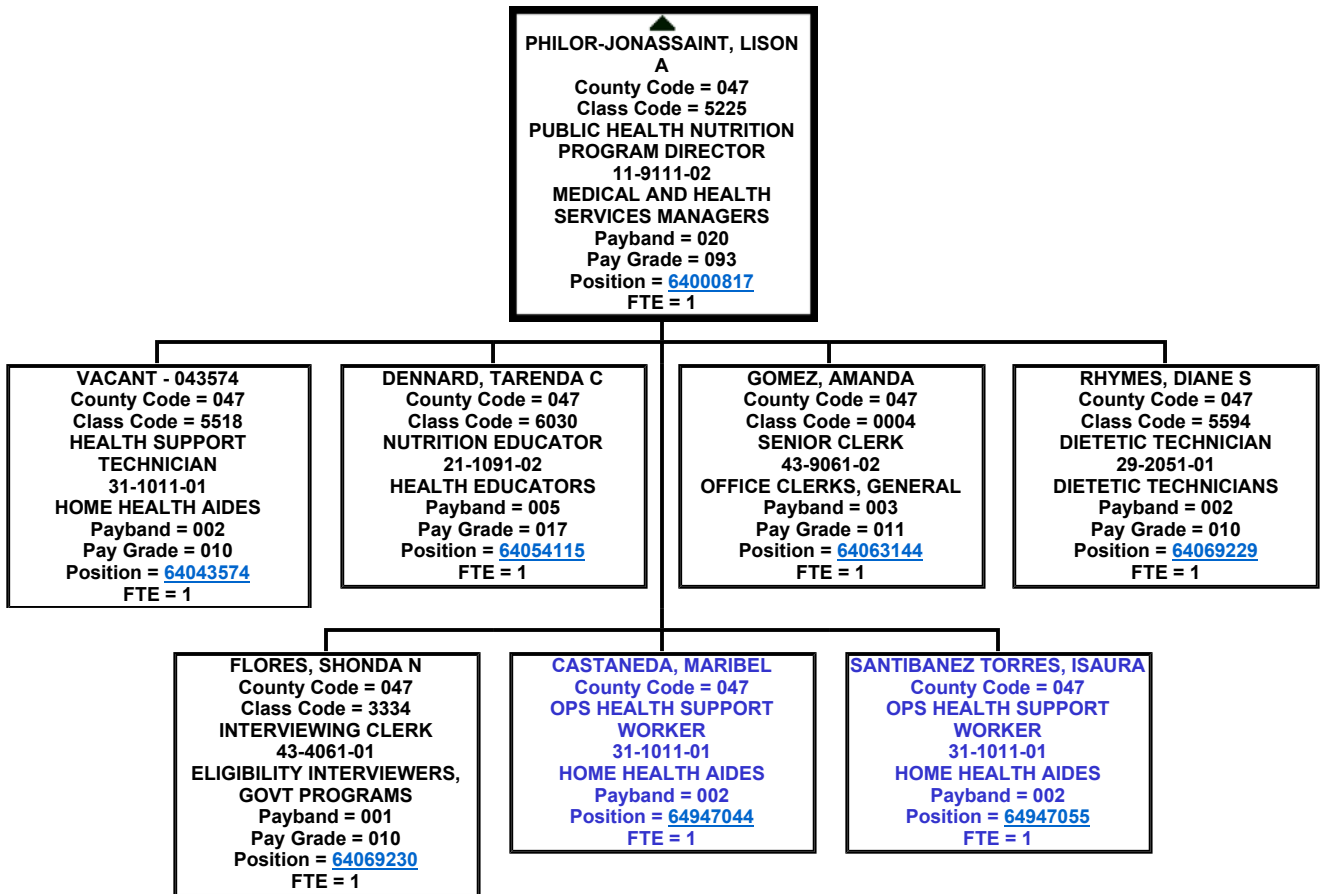
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County Code = 047
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29-1171-03
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Payband = 009
Position = [64911219](#)
FTE = 1

VACANT - 947072
County Code = 047
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64947072](#)
FTE = 1

VACANT - 947073
County Code = 047
OPS BIOLOGICAL SCIENTIST IV
19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 009
Position = [64947073](#)
FTE = 1

VACANT - 947074
County Code = 047
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64947074](#)
FTE = 1



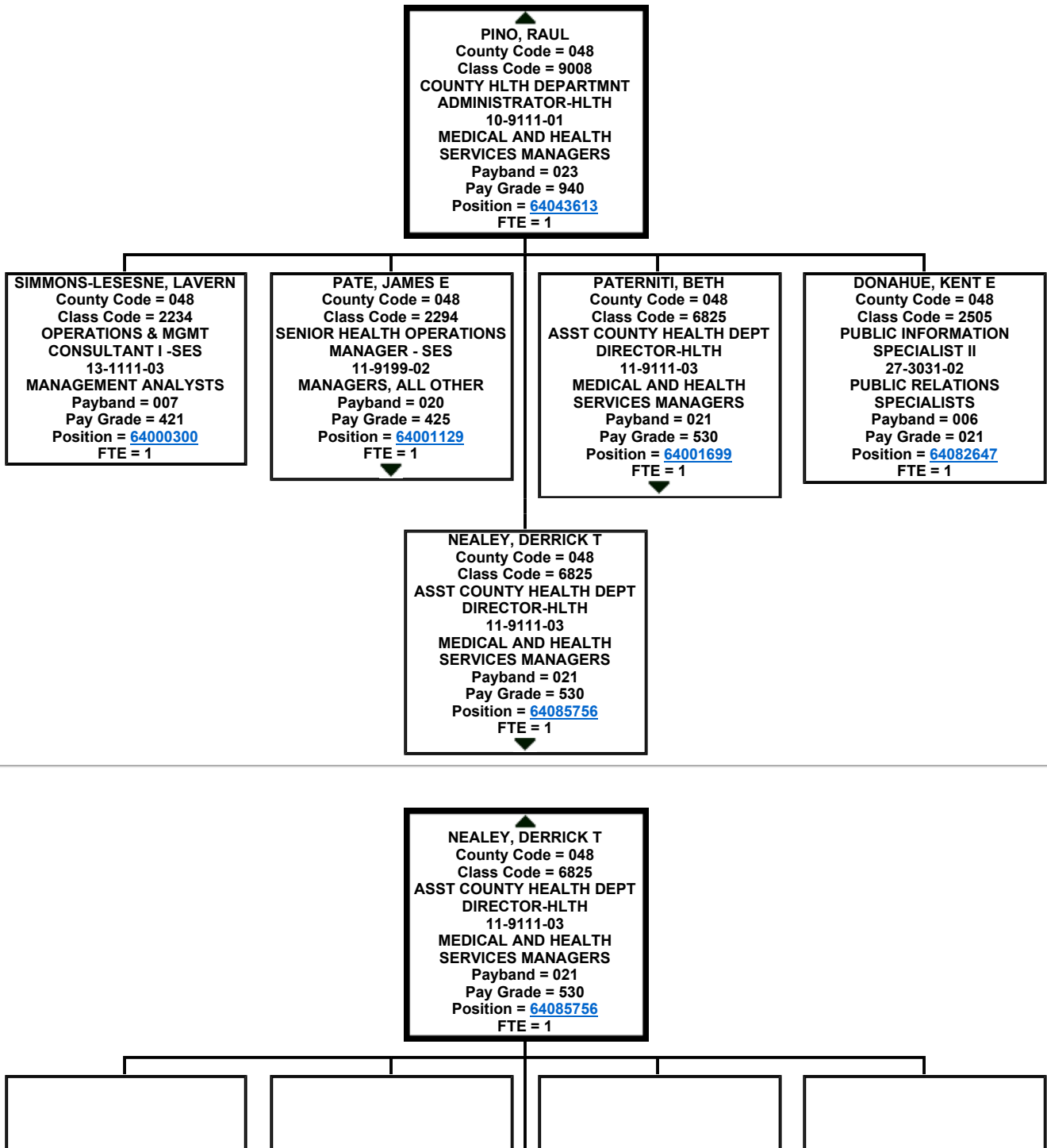


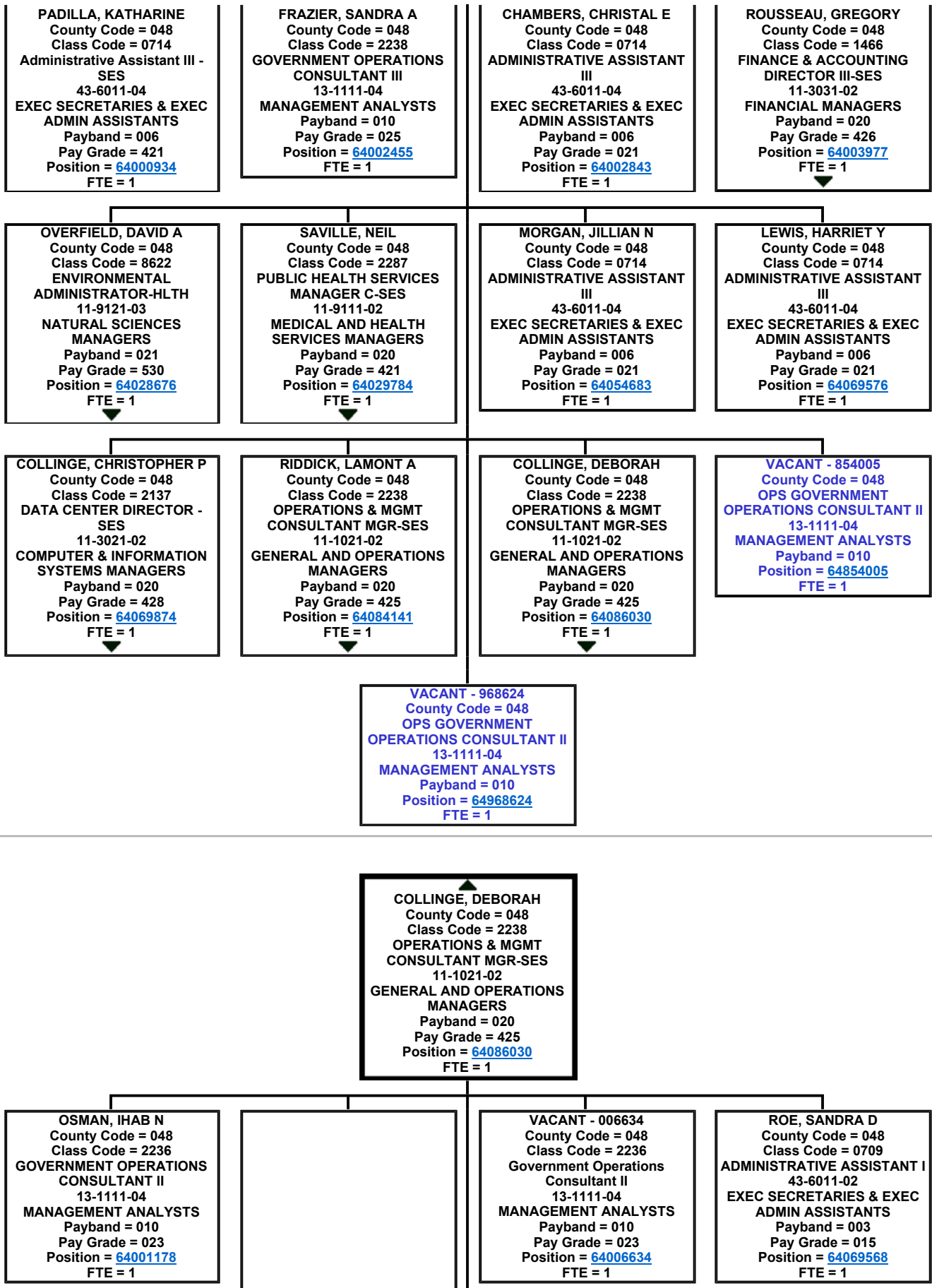
Florida Department of Health

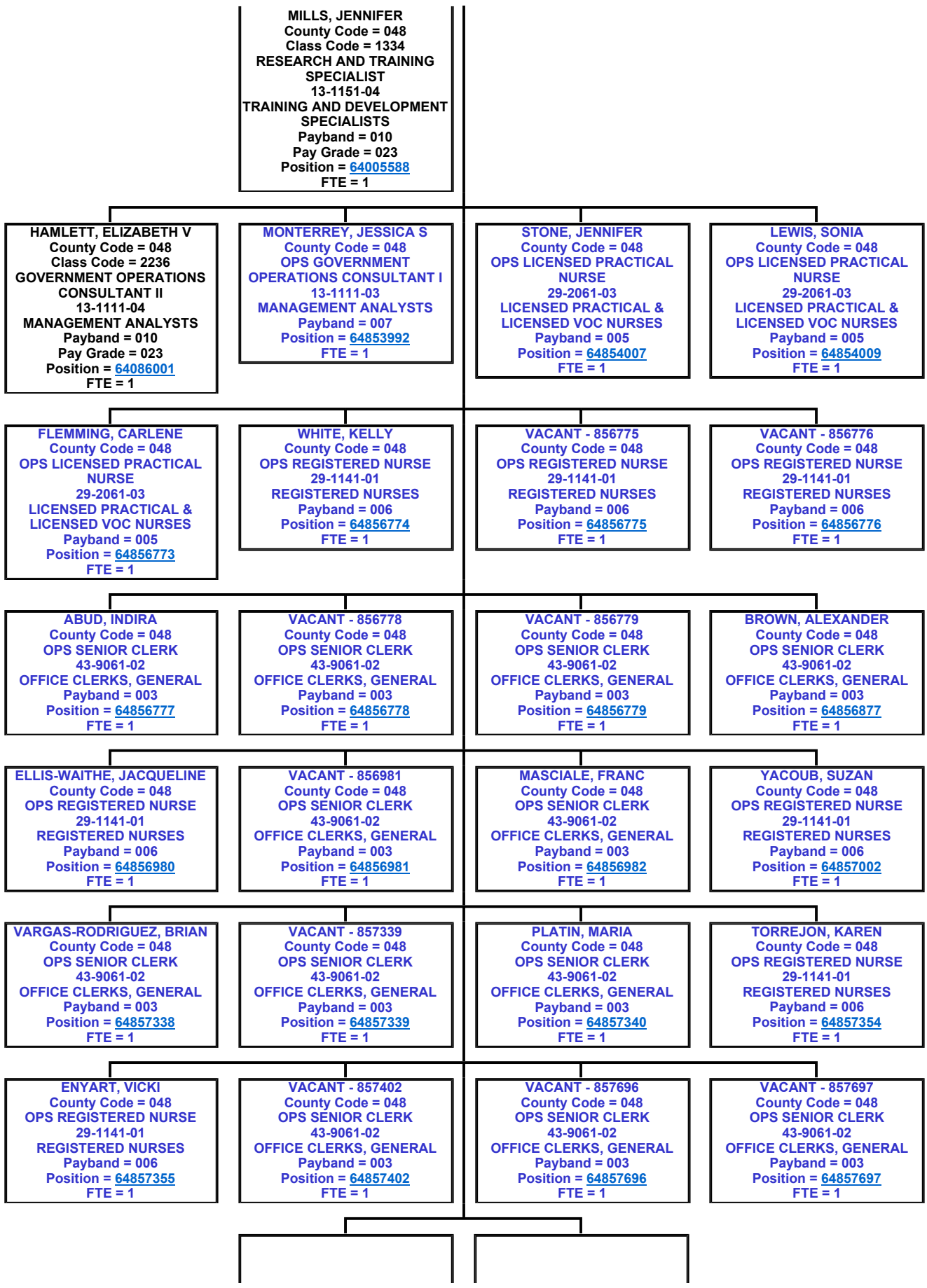
CHD 48 - Orange County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

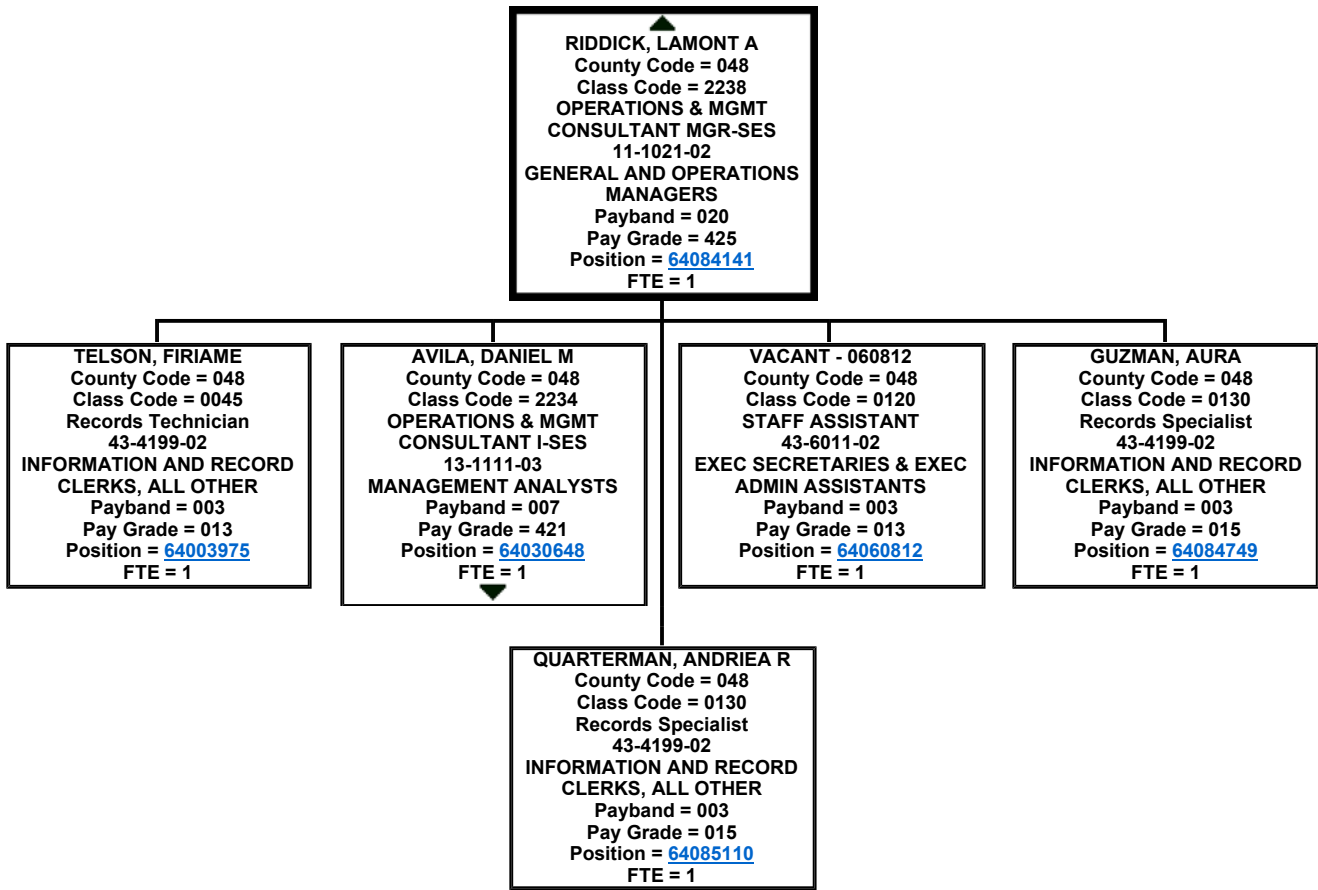


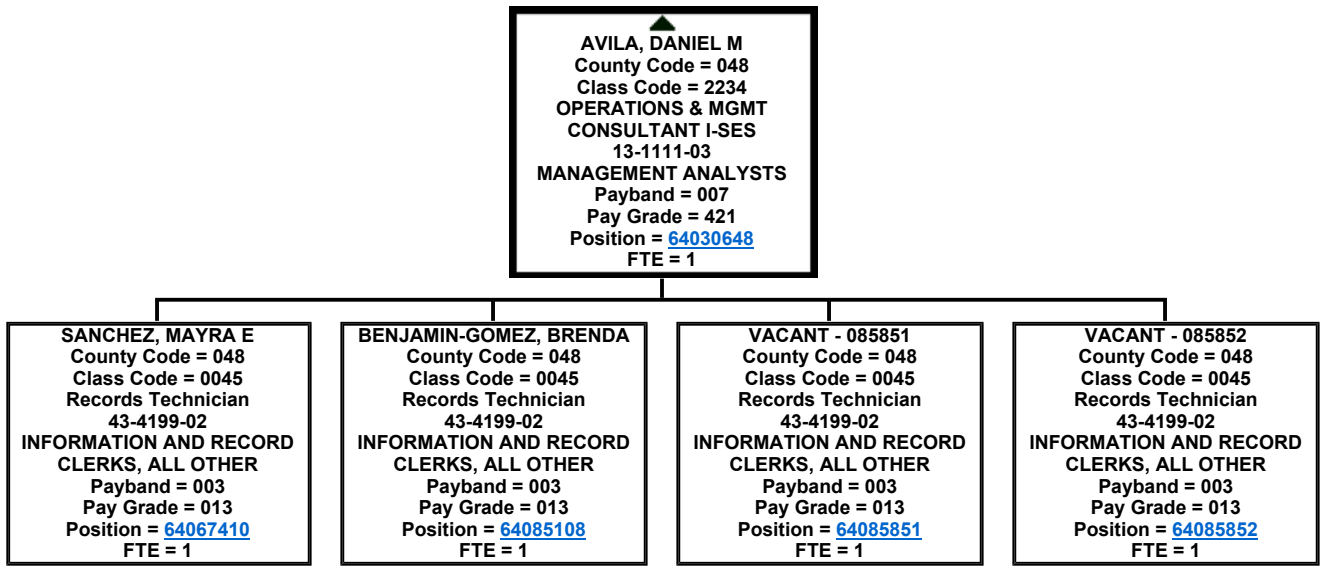


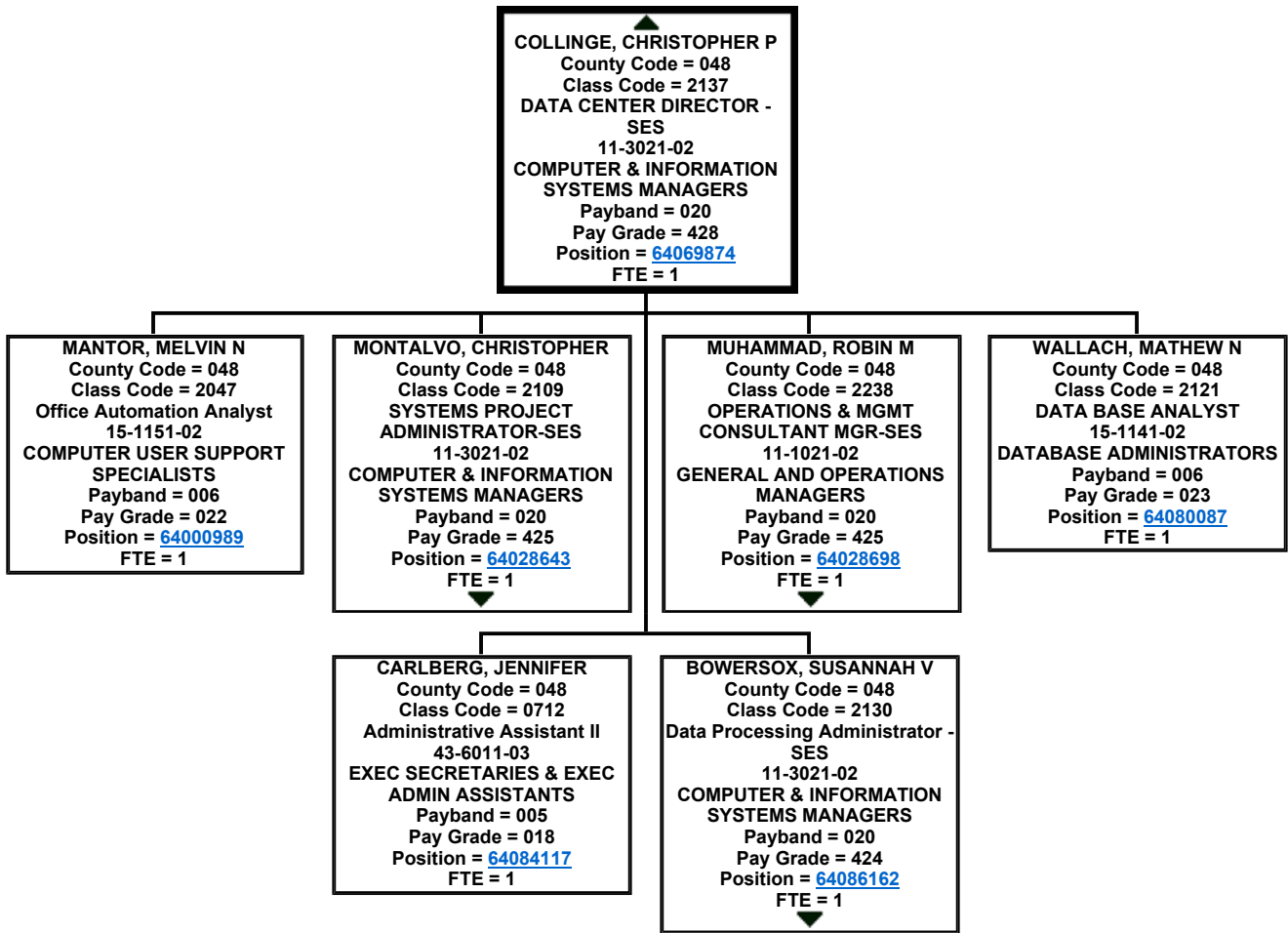


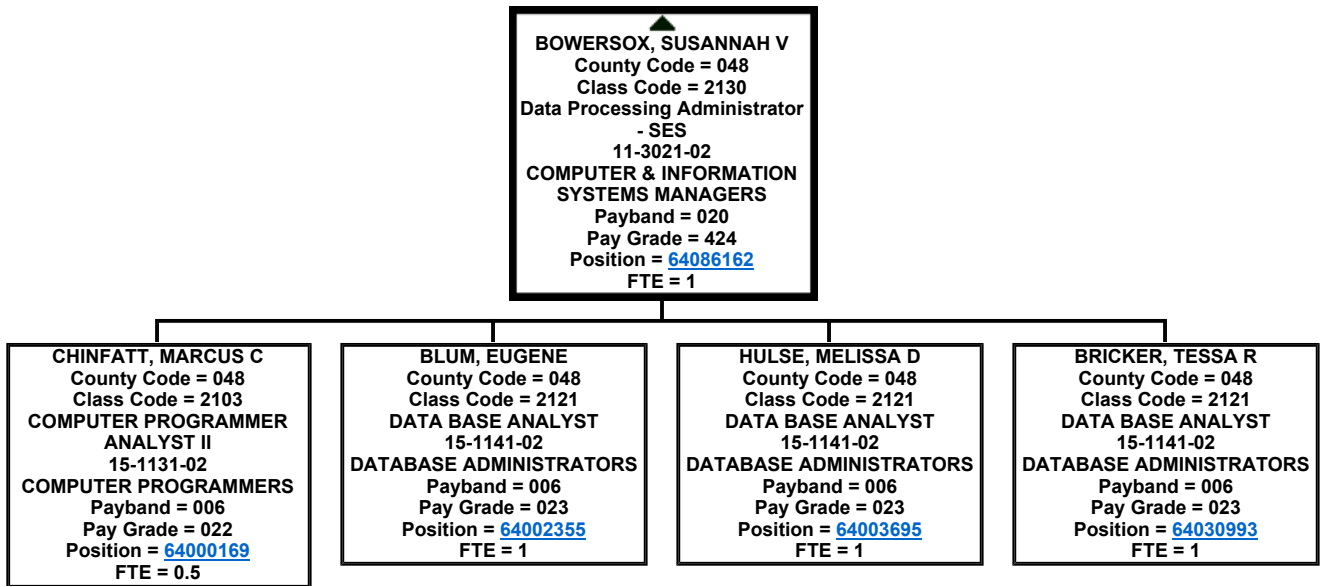
CRUZ, KIMBERLY
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = 64948527
FTE = 1

VACANT - 948565
County Code = 048
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
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Position = 64948565
FTE = 1









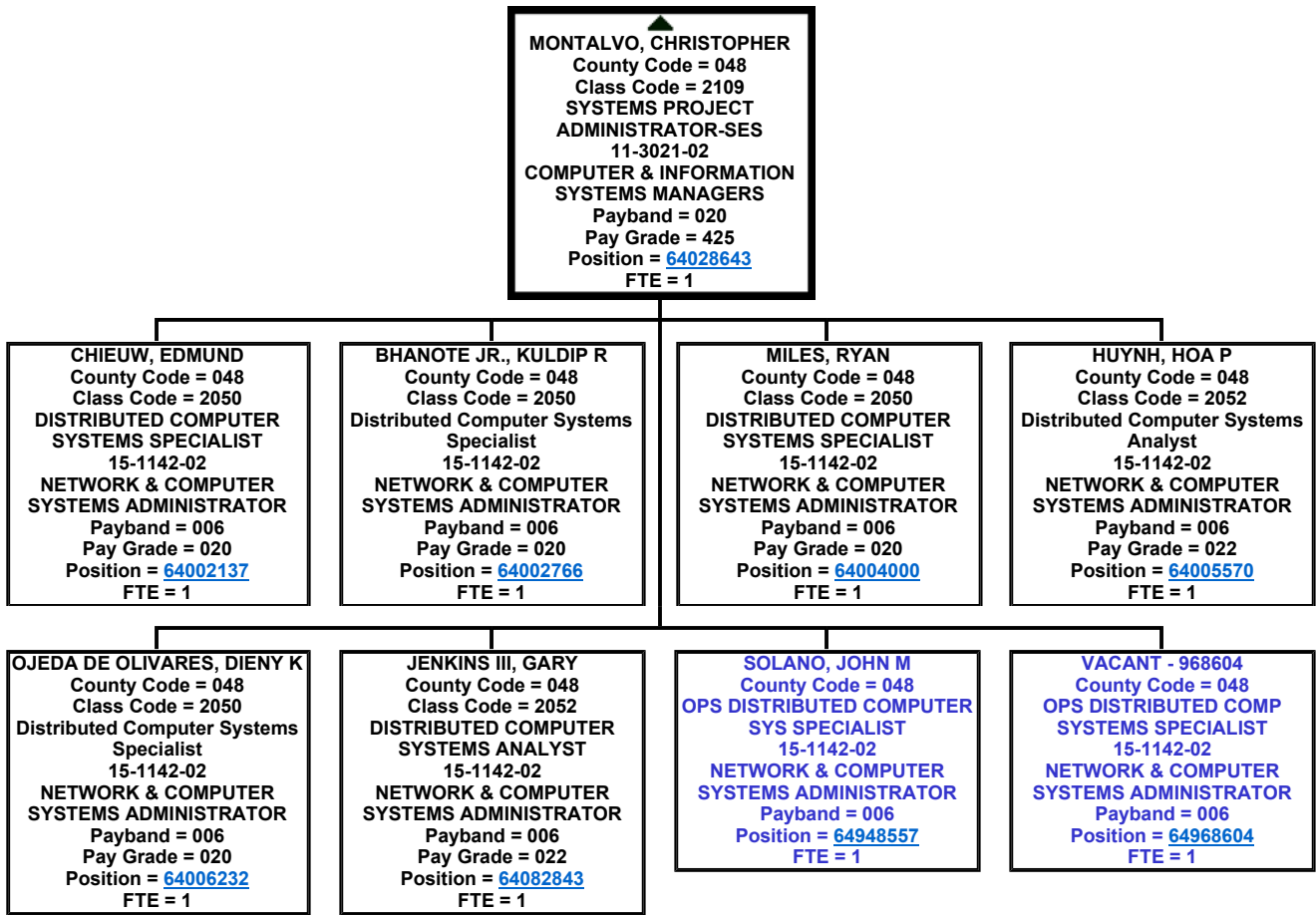
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MUHAMMAD, ROBIN M
 County Code = 048
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR-SES
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GENERAL AND OPERATIONS
MANAGERS
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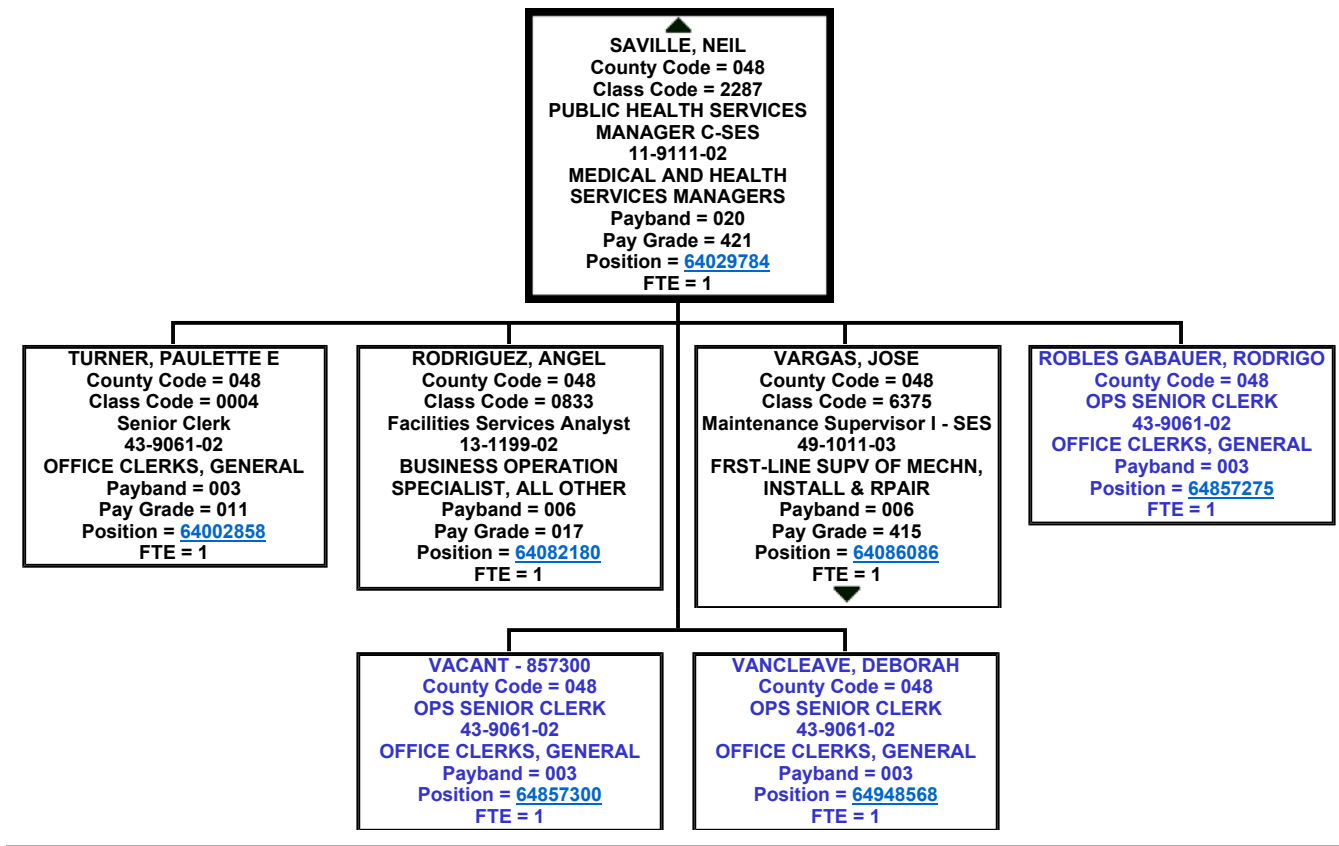
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 Pay Grade = 015
 Position = [64005582](#)
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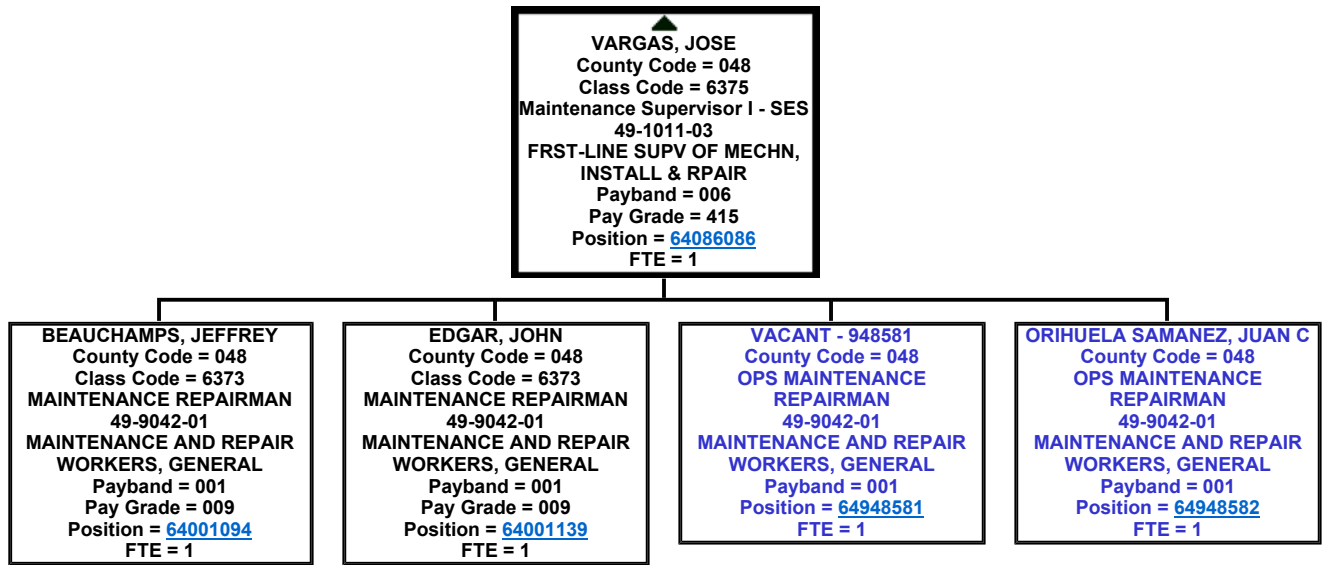
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SPECIALIST
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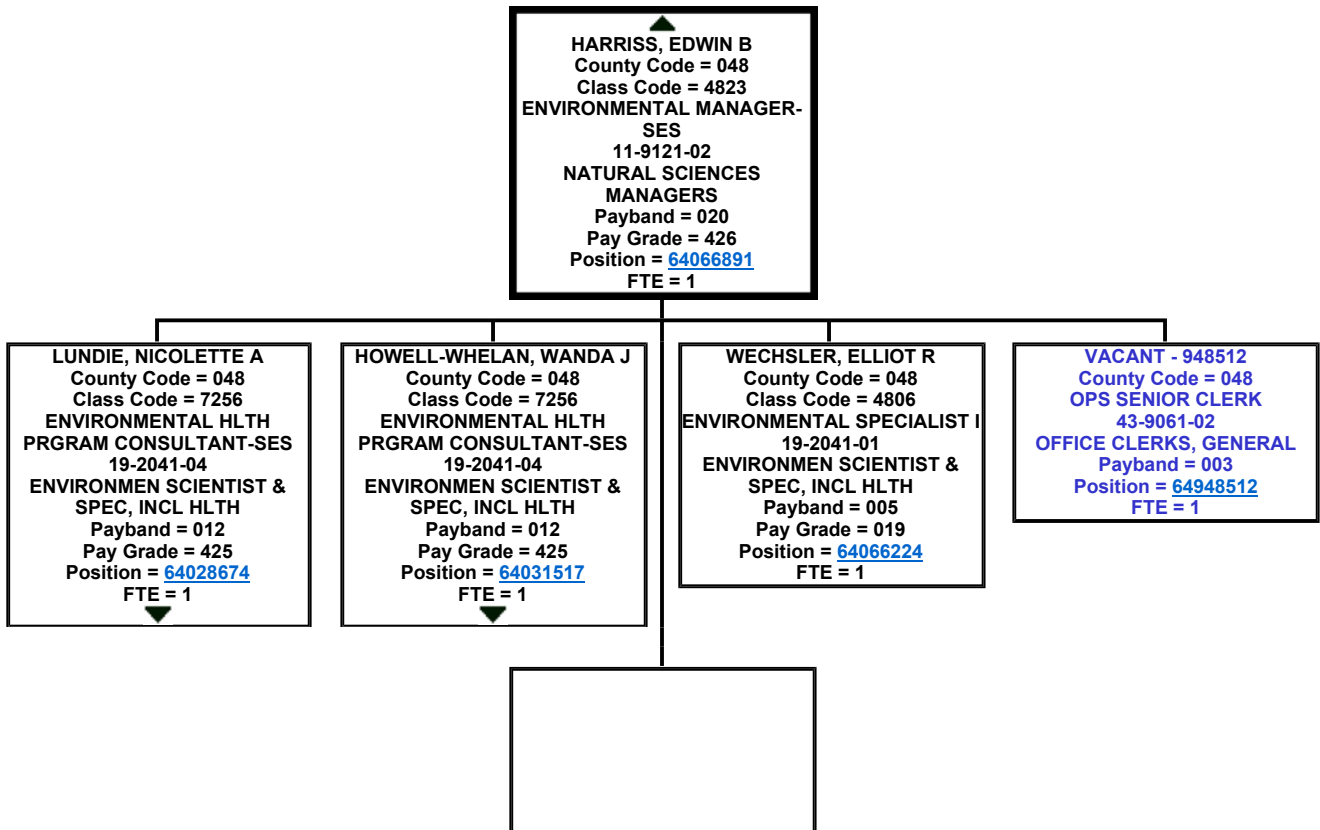
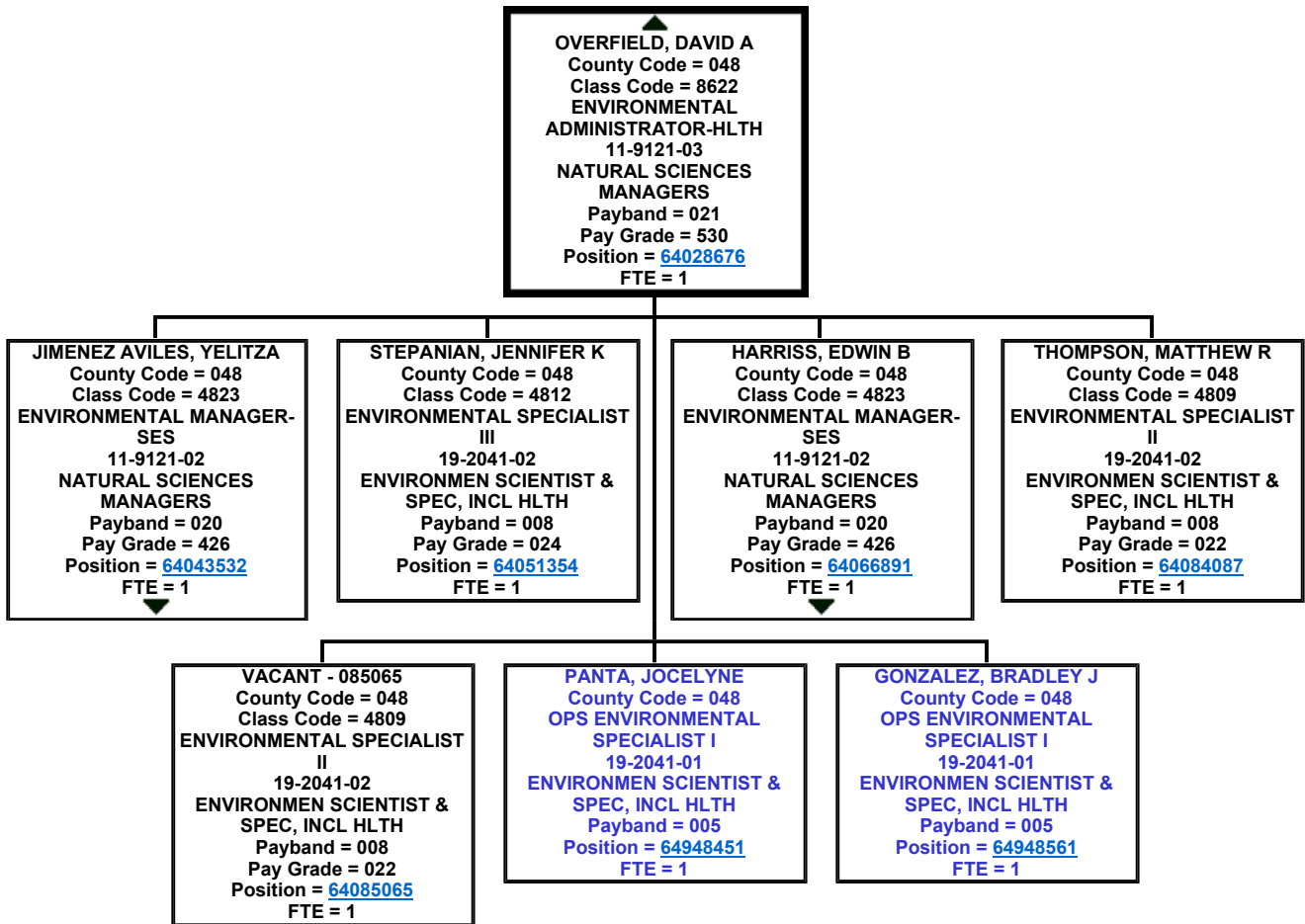
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HEALTH INFORMATION
SPECIALIST
 43-4071-03
FILE CLERKS
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 Pay Grade = 015
 Position = [64049872](#)
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TAYLOR, JUANITA
 County Code = 048
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SPECIALIST
 43-4071-03
FILE CLERKS
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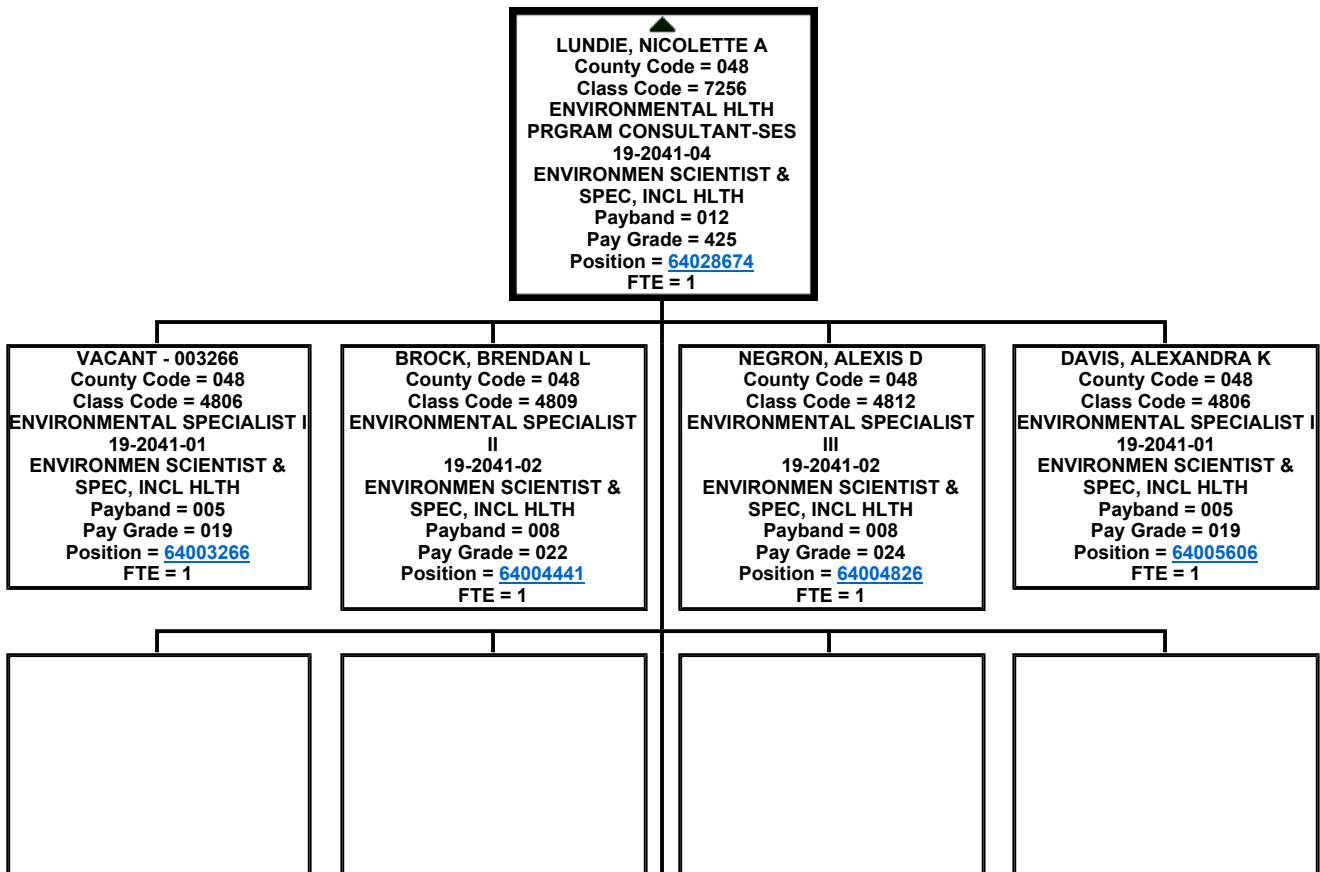
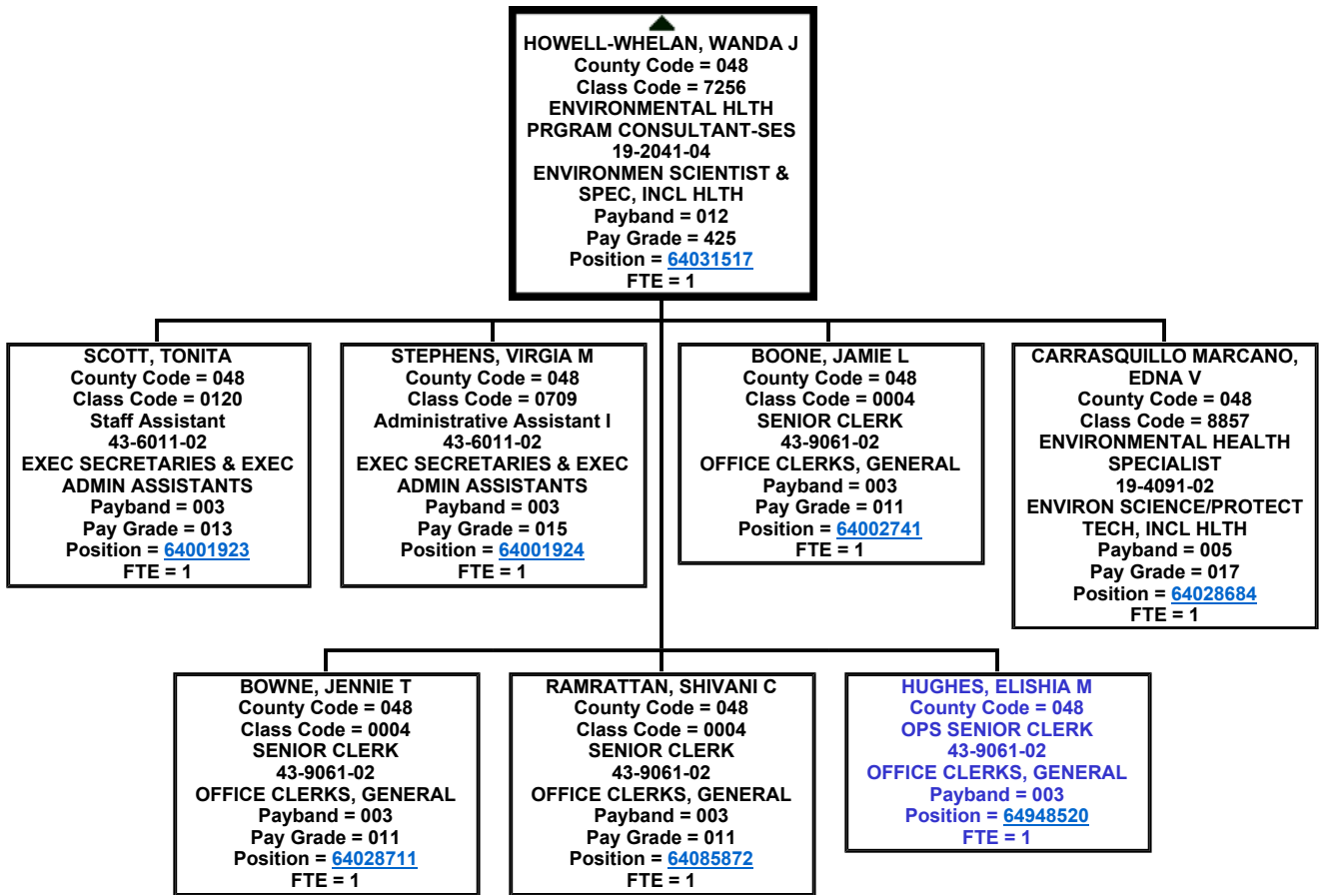


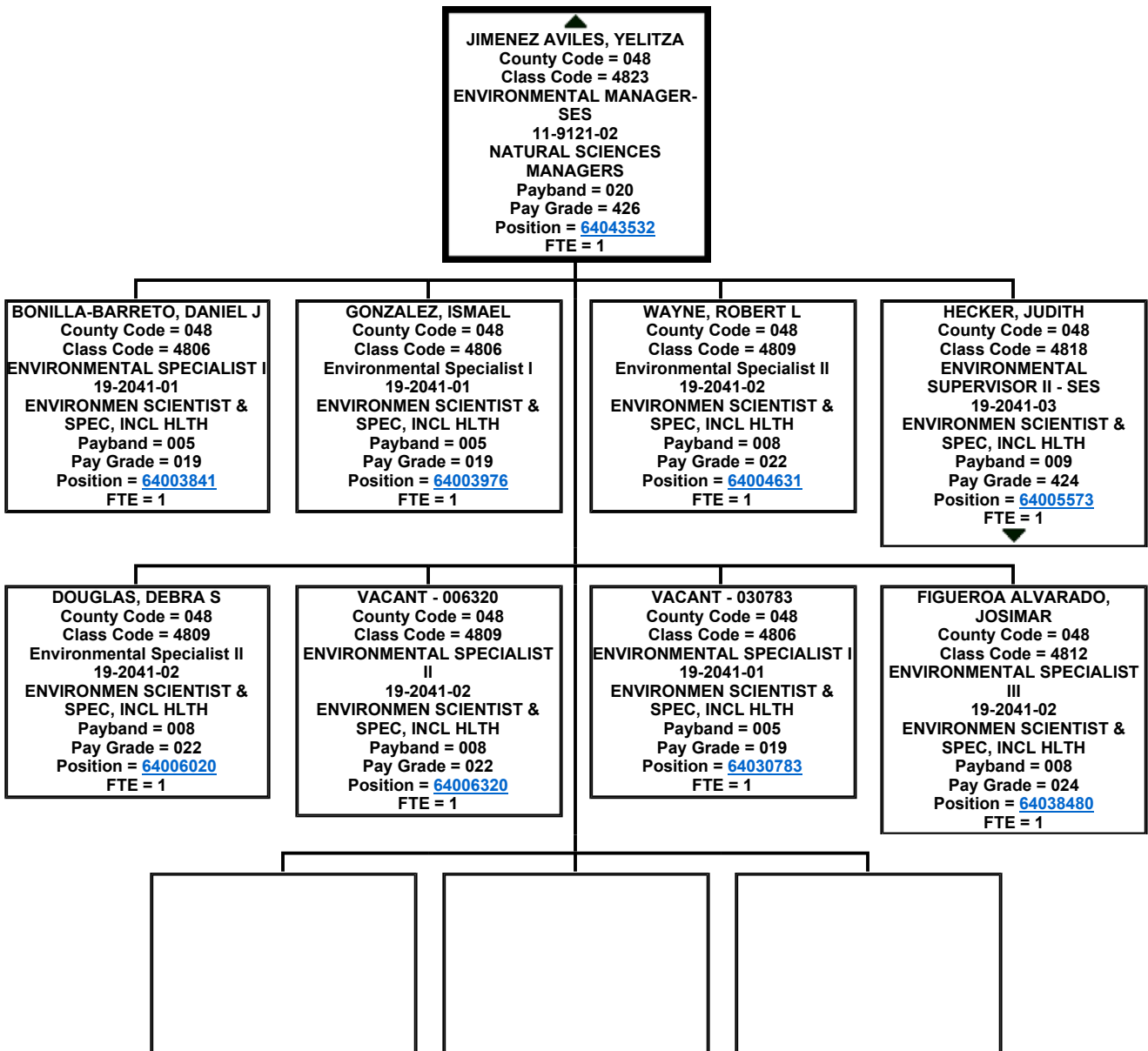
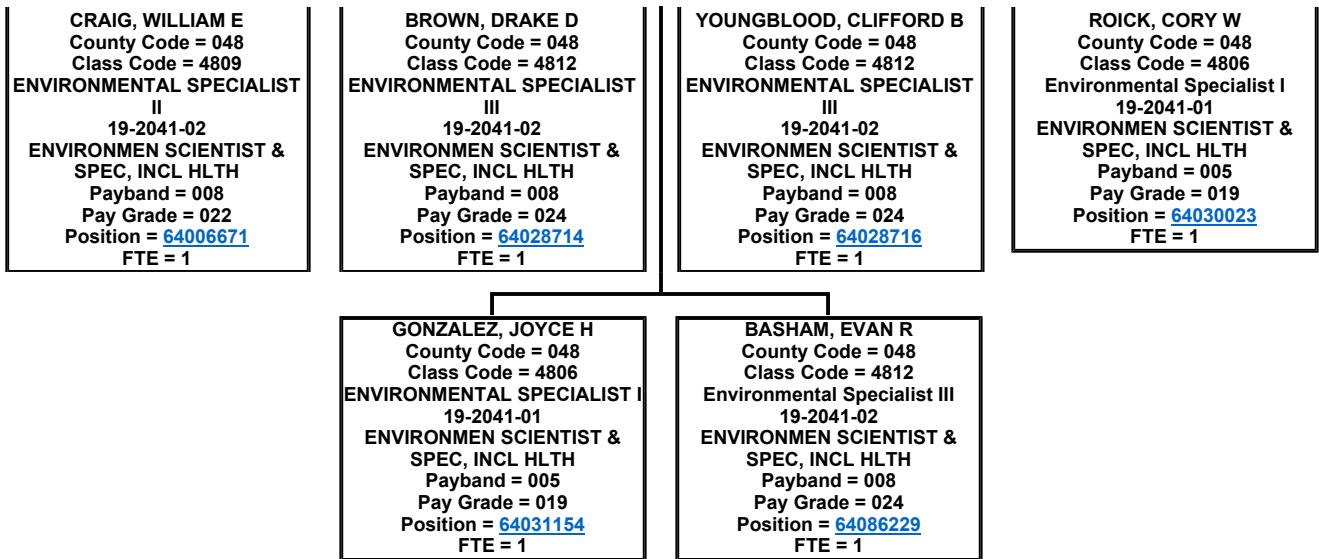






COLON, CRISTIAN
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ENVIRONMEN SCIENTIST &
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Payband = 005
Position = [64948549](#)
FTE = 1

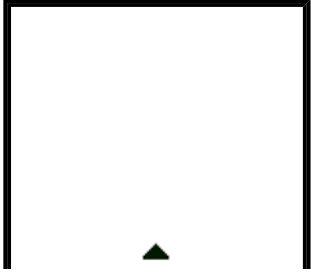
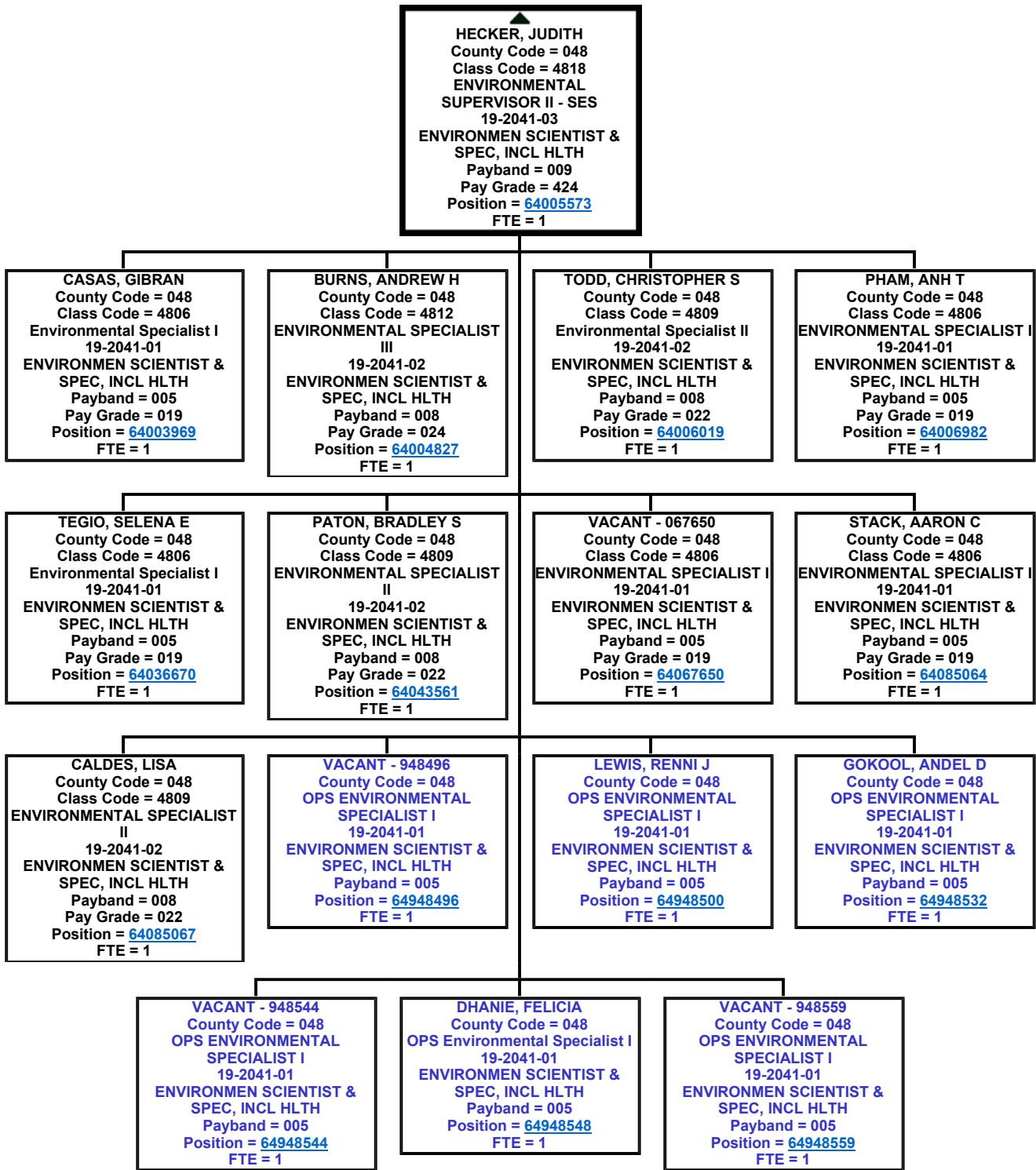


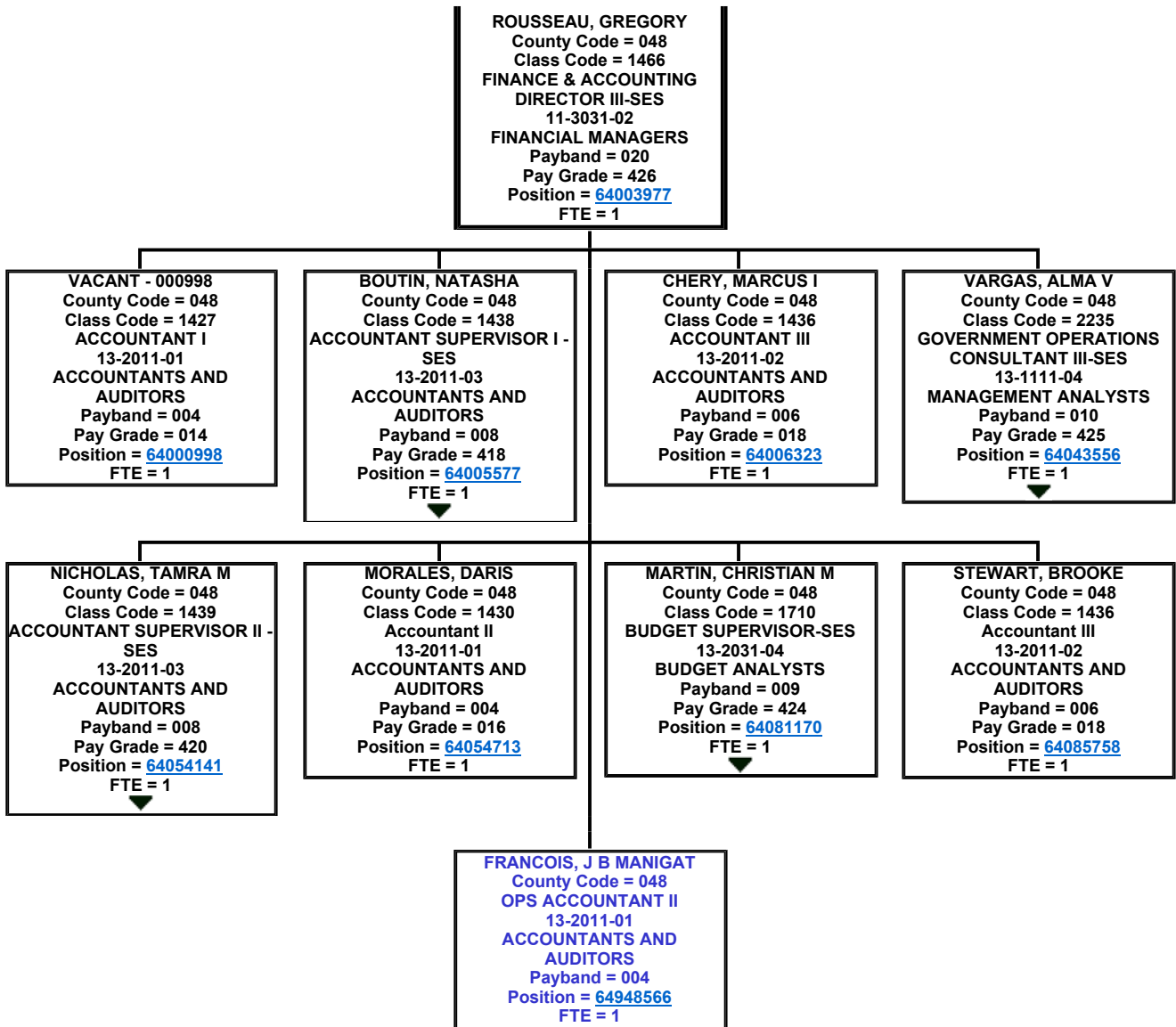


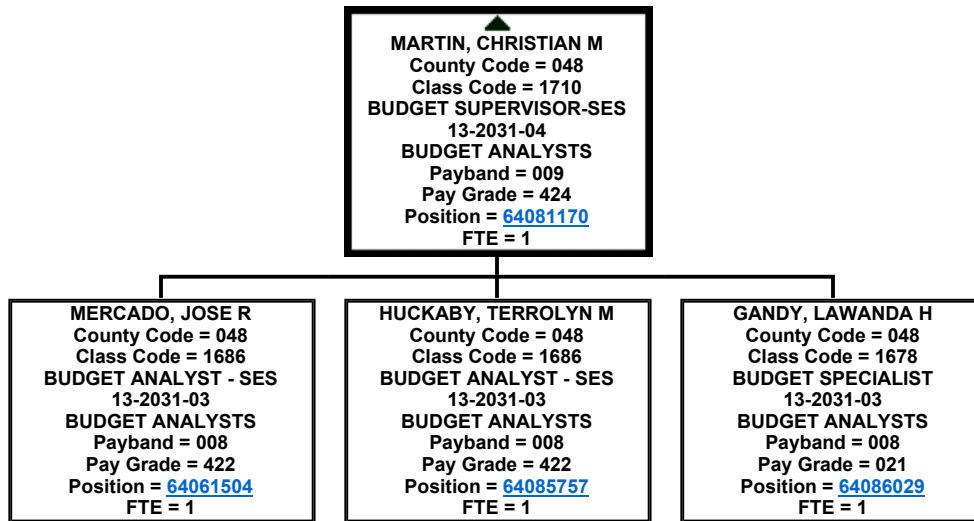
RIVERA PEREZ, YAMAIRA
County Code = 048
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
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ENVIRONMEN SCIENTIST &
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Payband = 005
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Position = [64051298](#)
FTE = 1

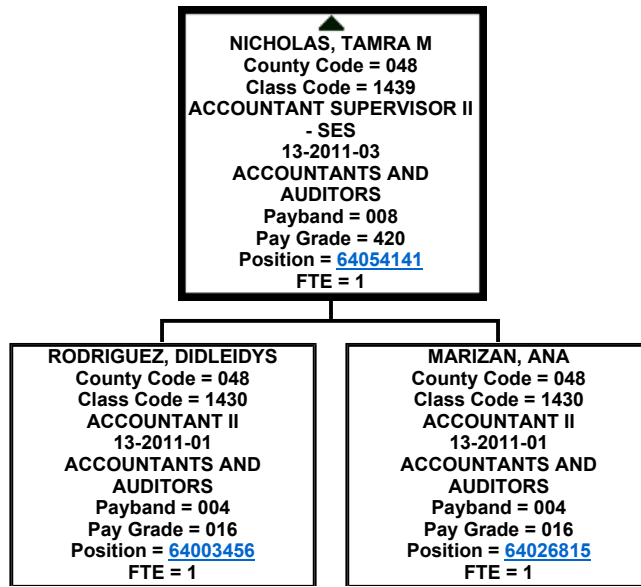
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County Code = 048
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
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Payband = 008
Pay Grade = 022
Position = [64059098](#)
FTE = 1

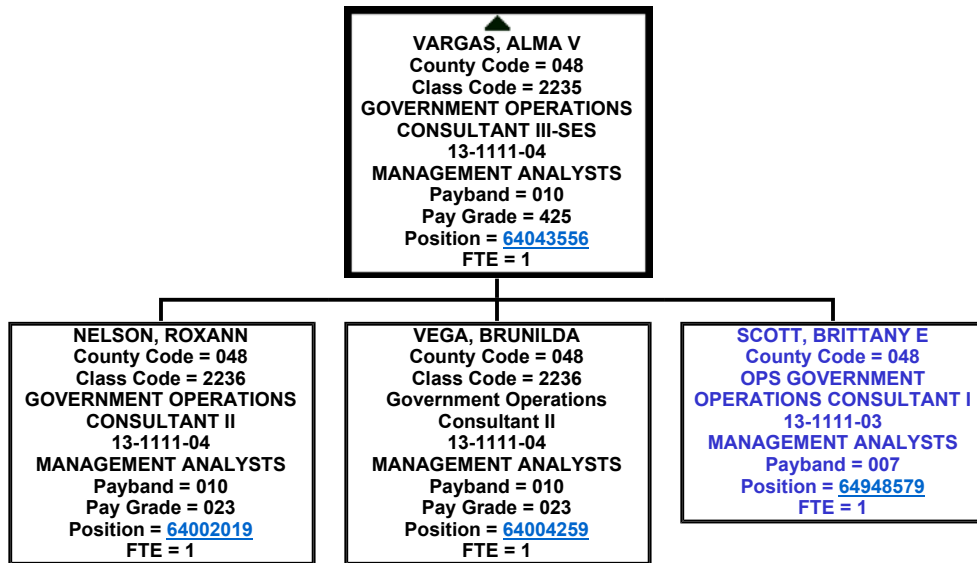
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Position = [64948560](#)
FTE = 1

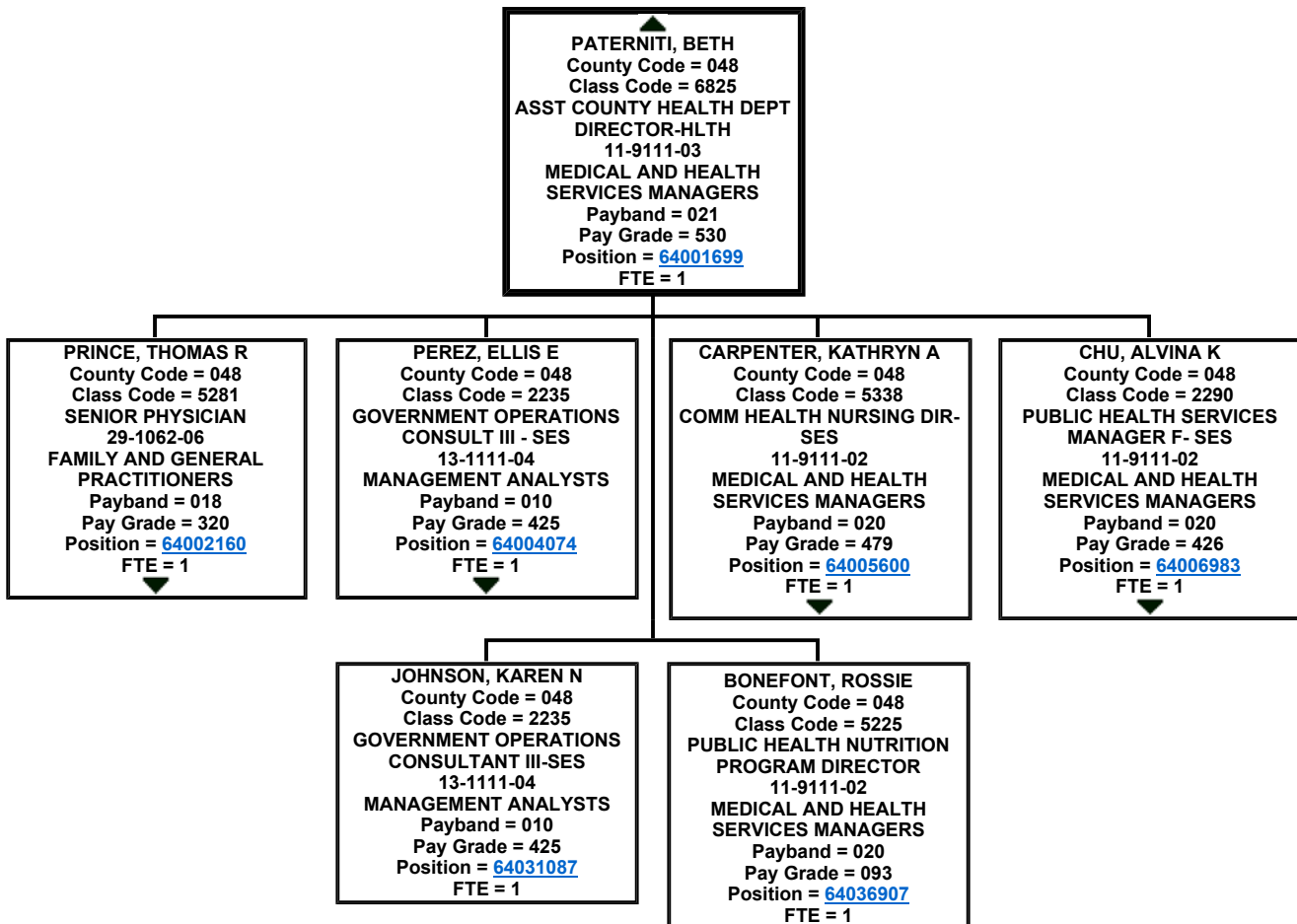
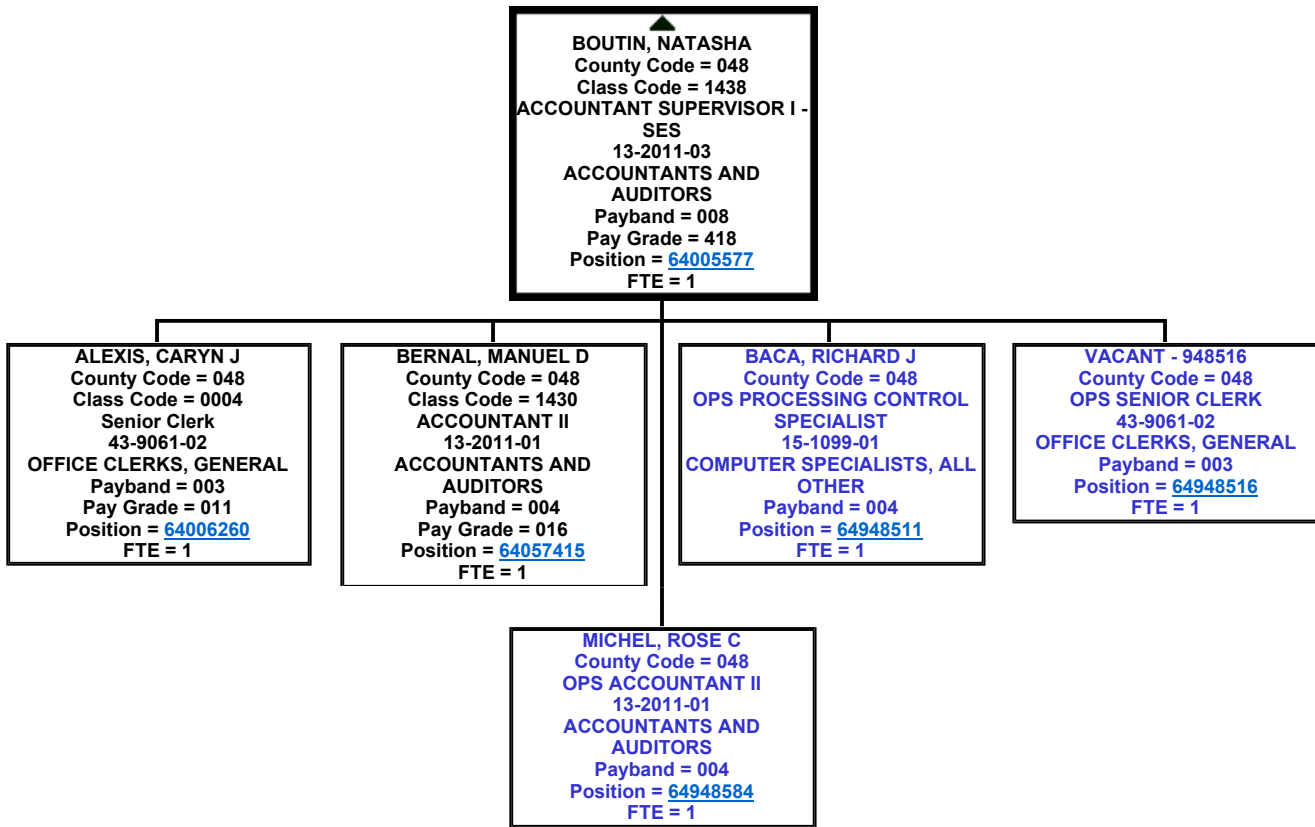




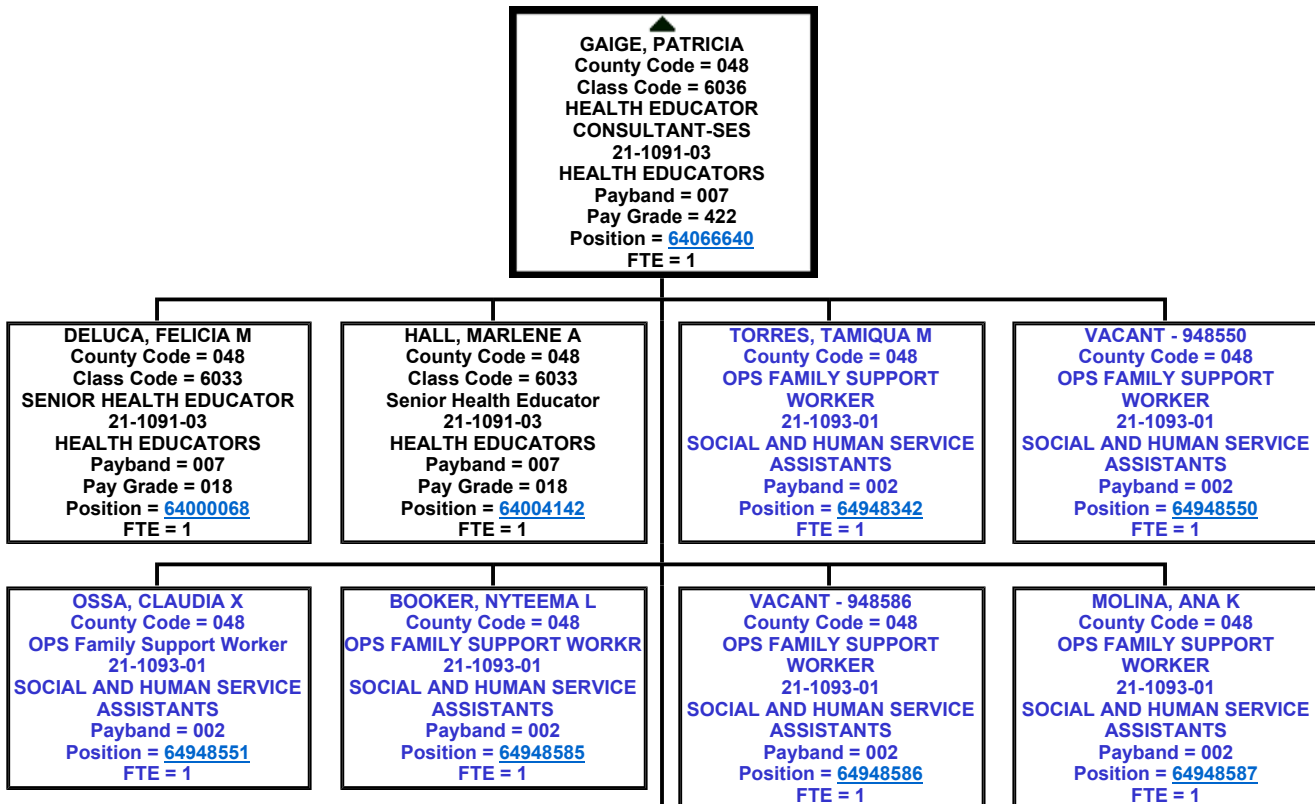
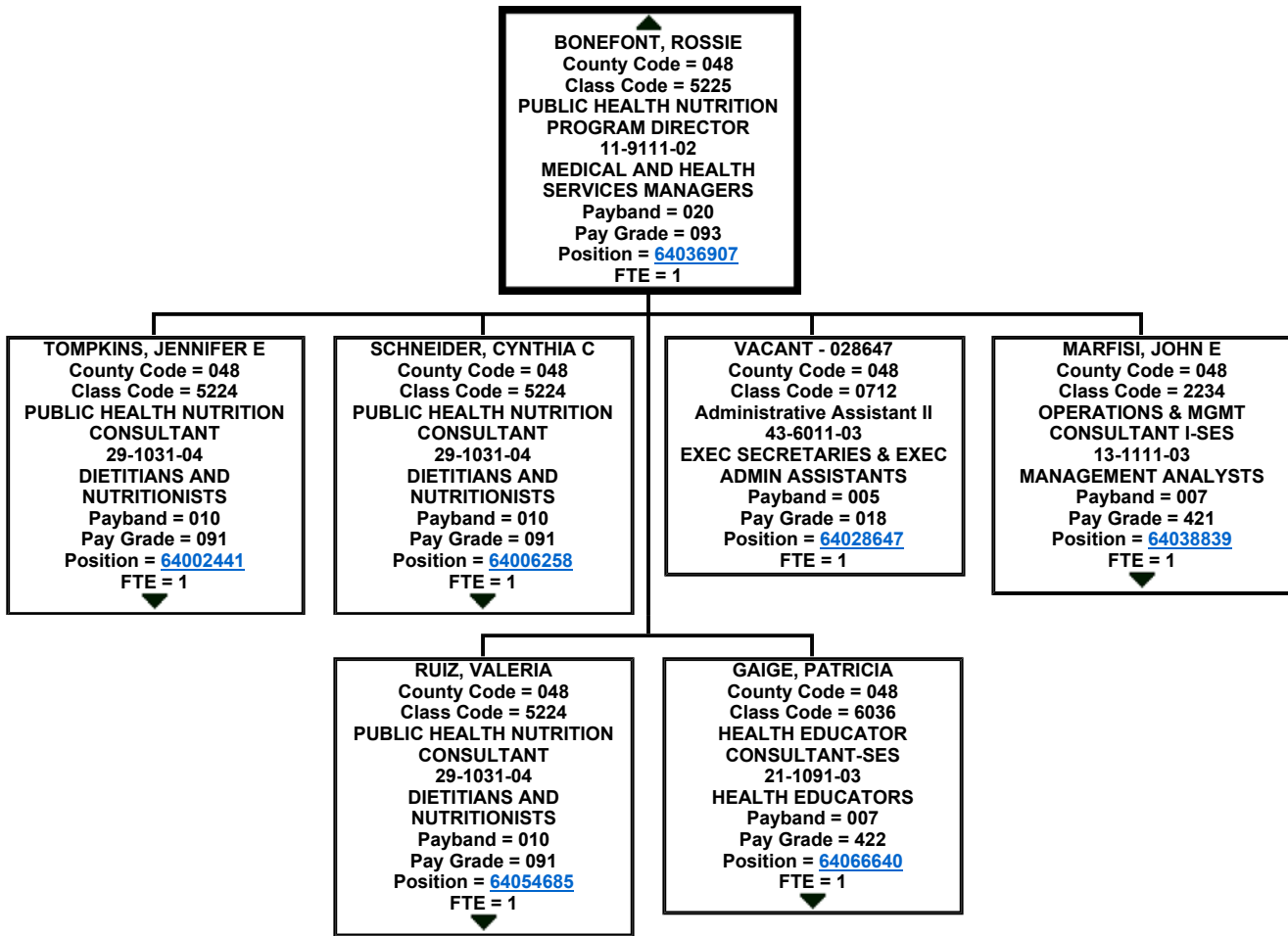




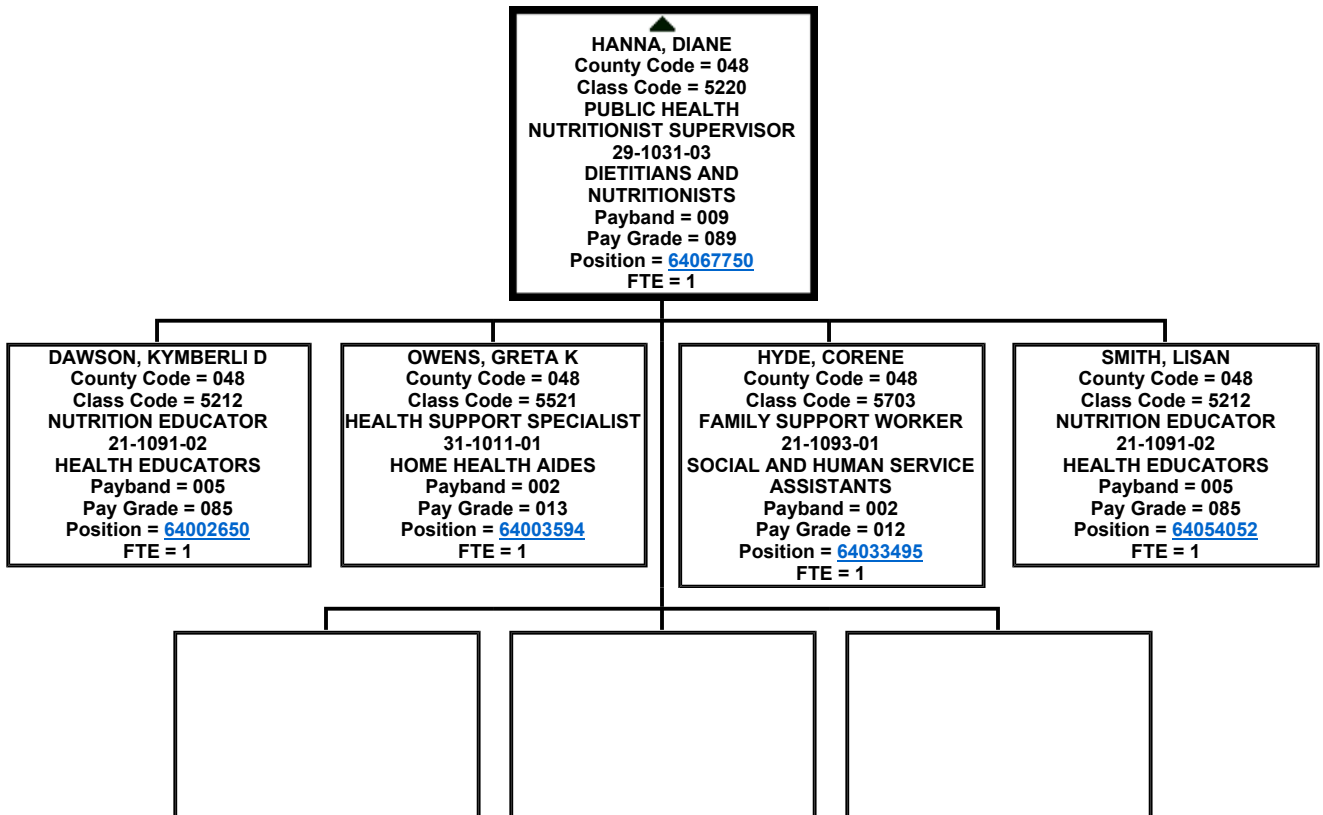
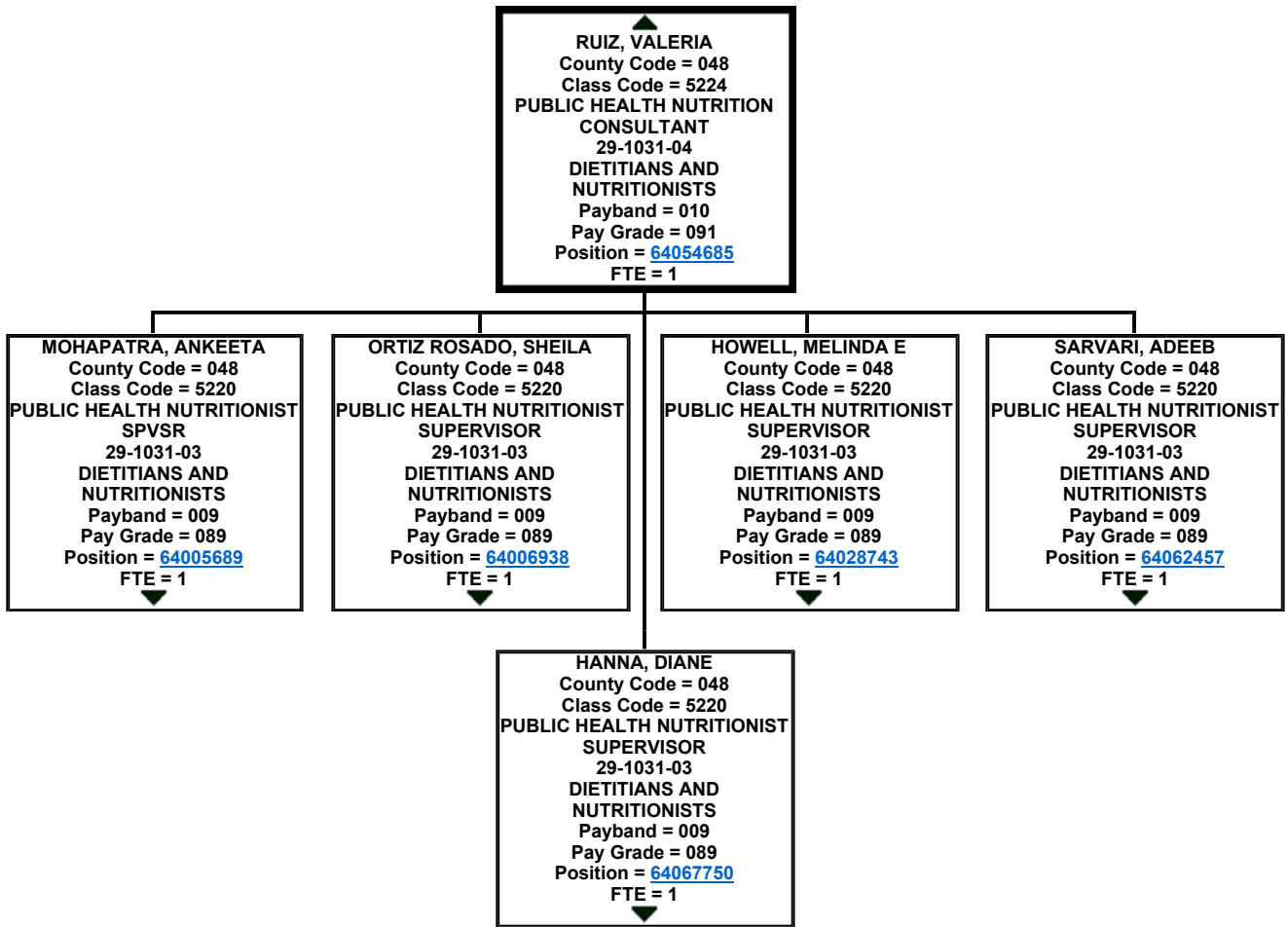








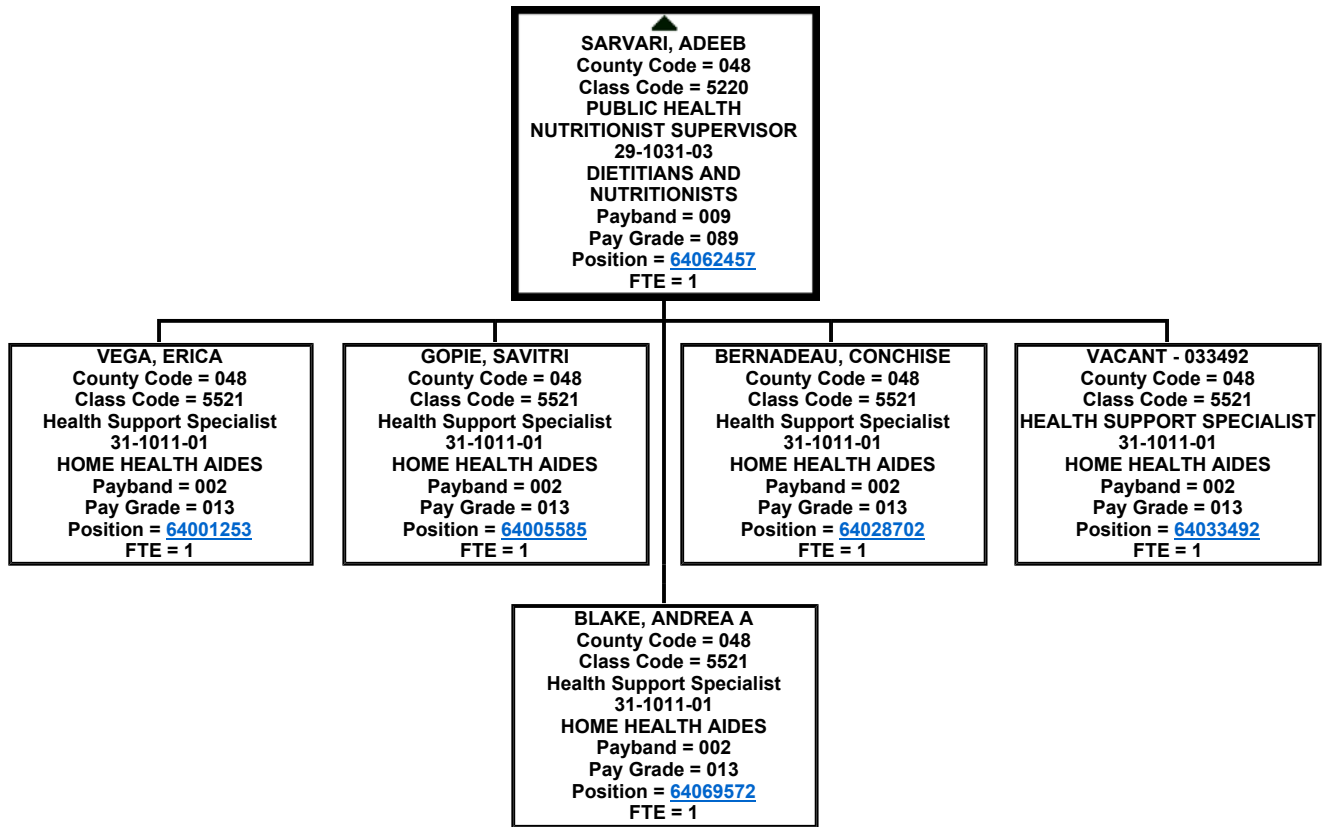
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County Code = 048
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
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Position = [64948588](#)
FTE = 1

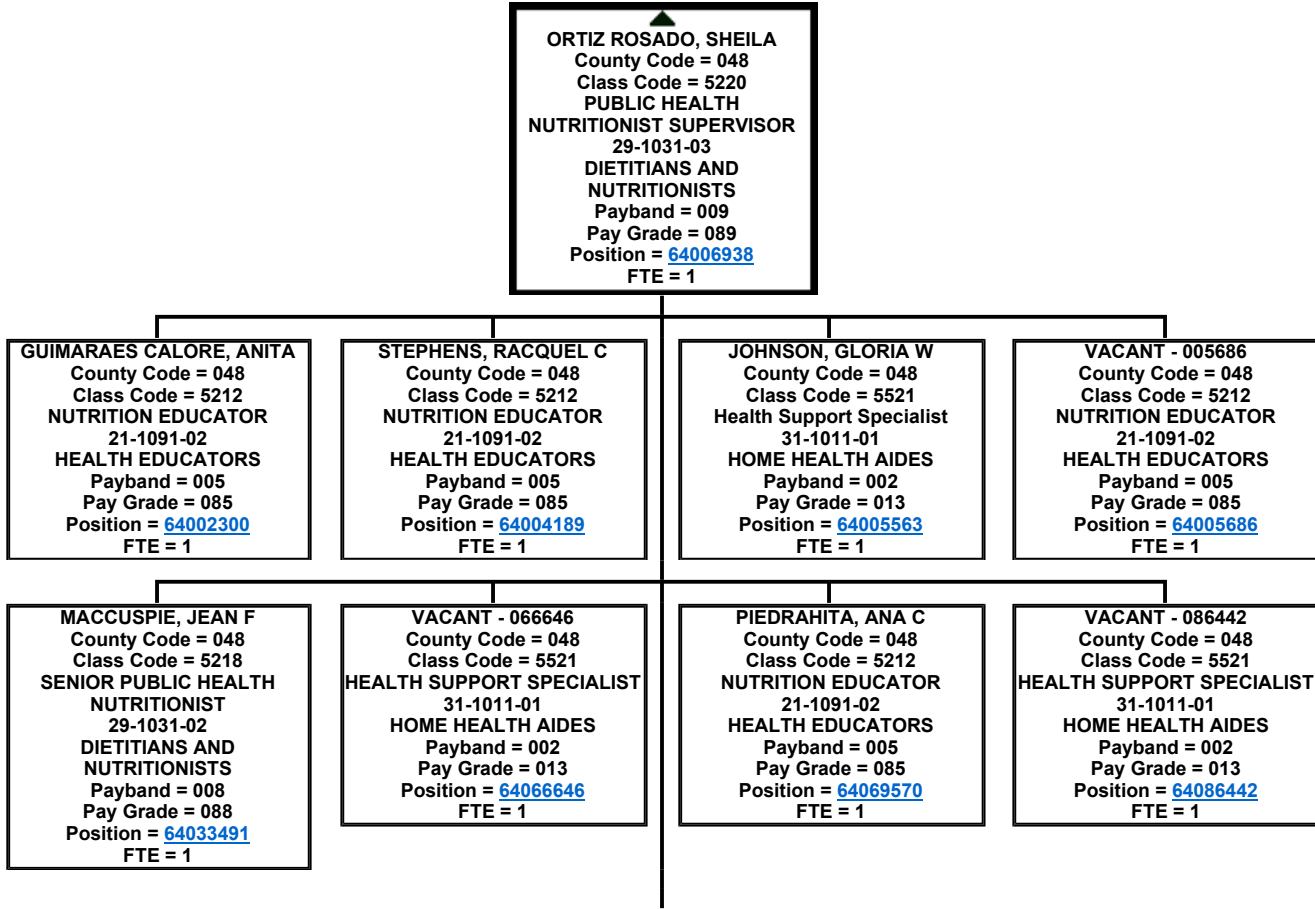
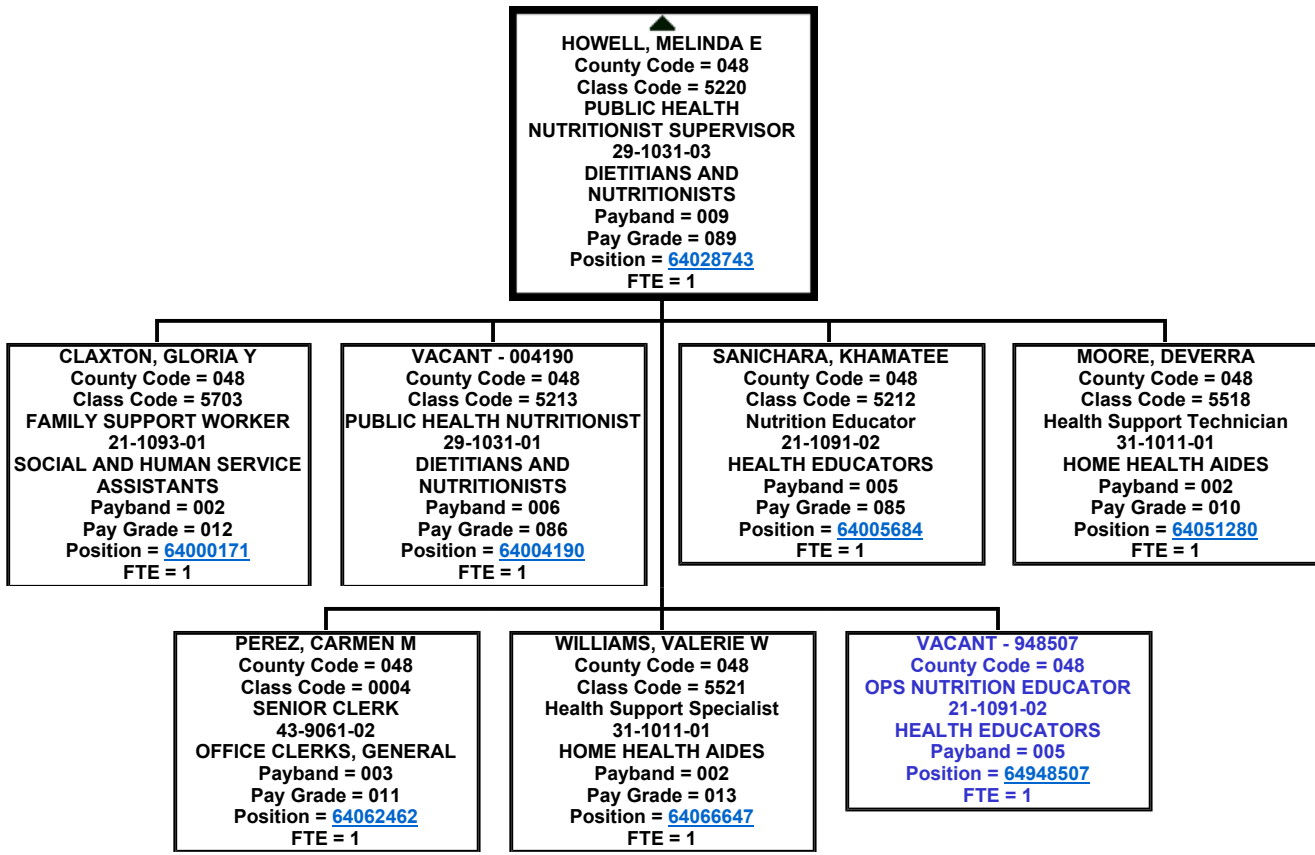


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Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64054679](#)
FTE = 1

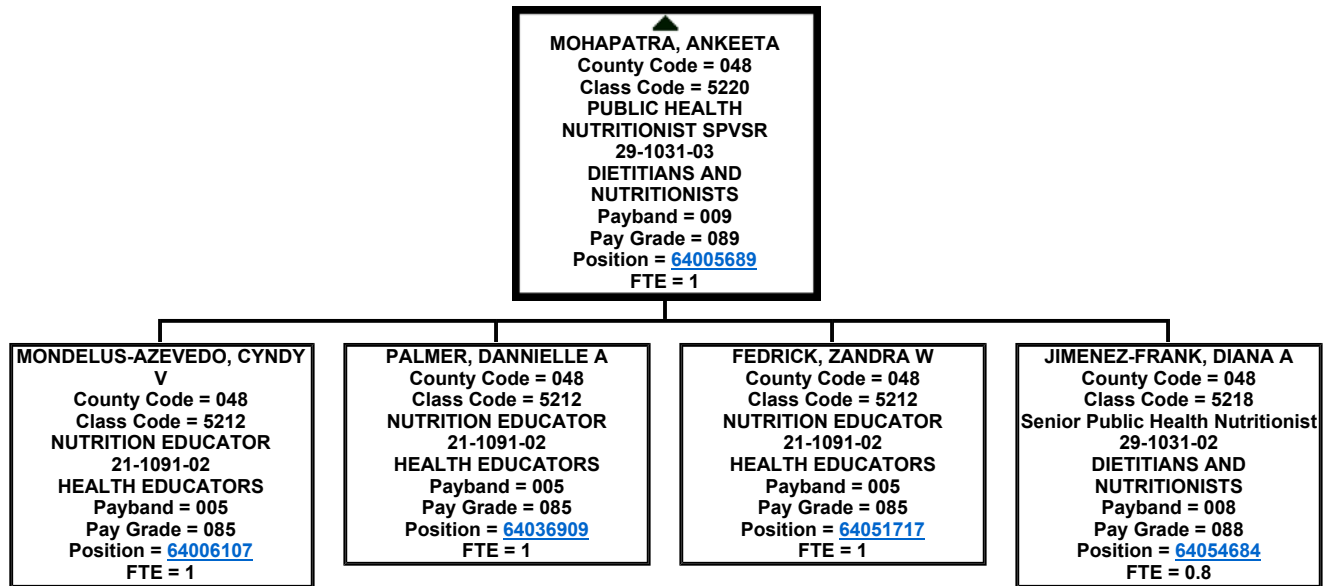
WILLIAMS, MICHELLE A
County Code = 048
Class Code = 5521
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31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64054687](#)
FTE = 1

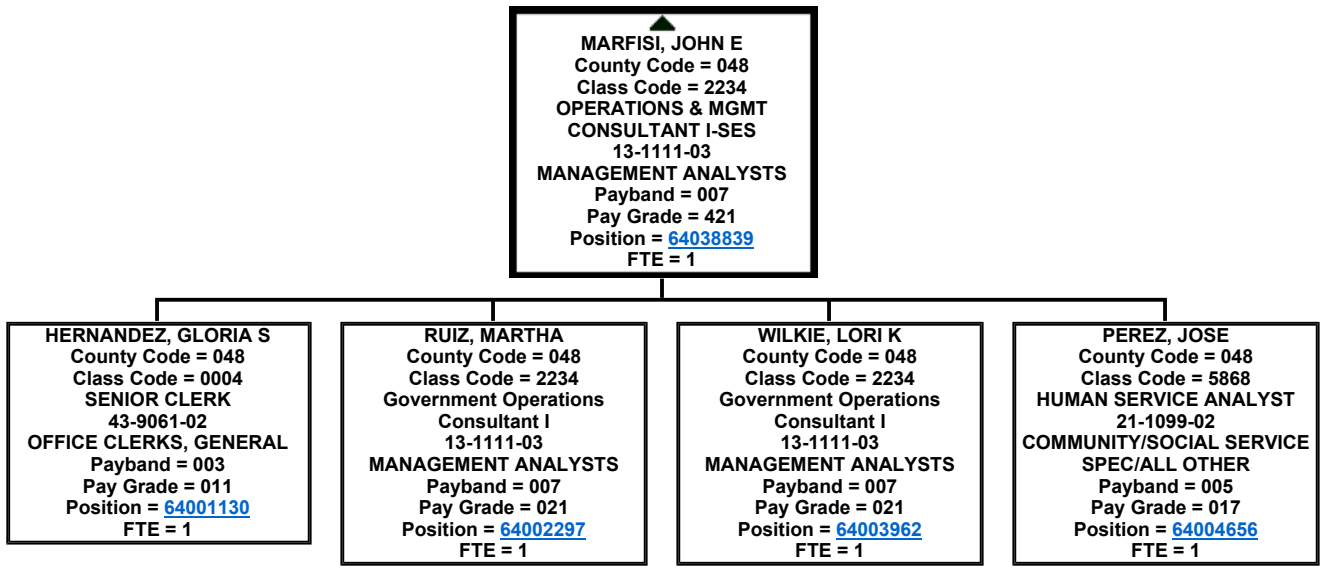
DEL ROSSO, SANDRA M
County Code = 048
Class Code = 5212
Nutrition Educator
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 085
Position = [64069573](#)
FTE = 1

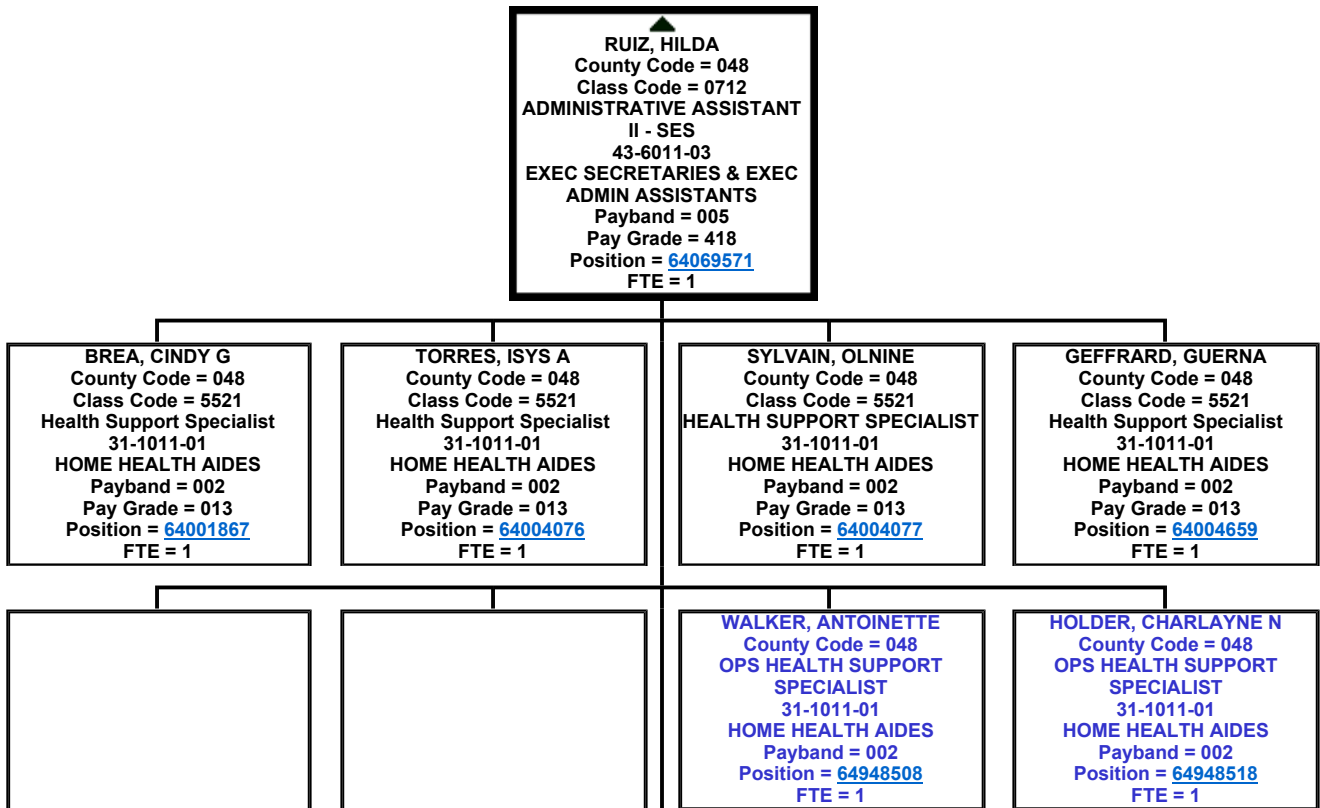
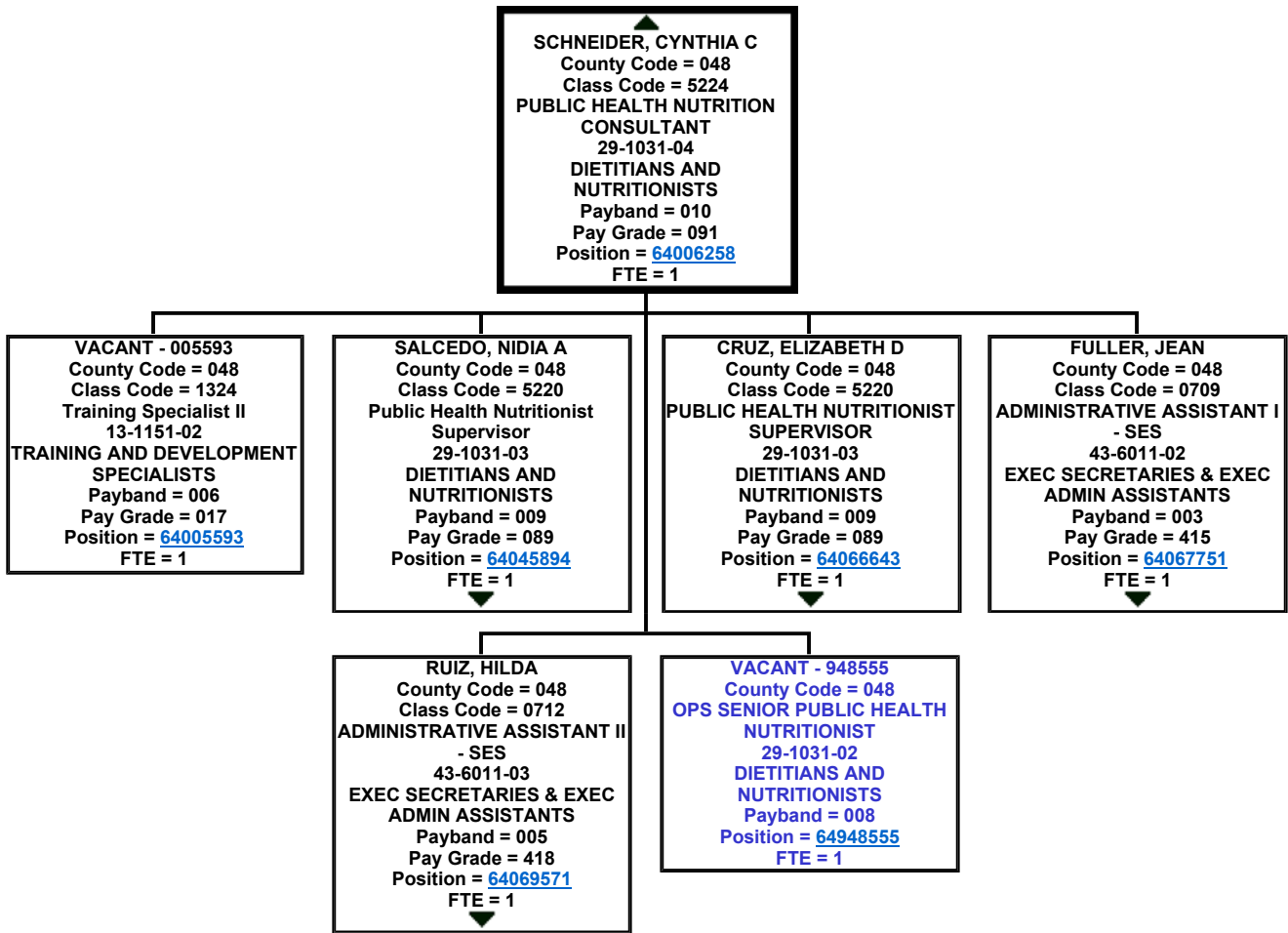




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County Code = 048
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NUTRITIONIST
29-1031-02
DIETITIANS AND
NUTRITIONISTS
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Position = [64948533](#)
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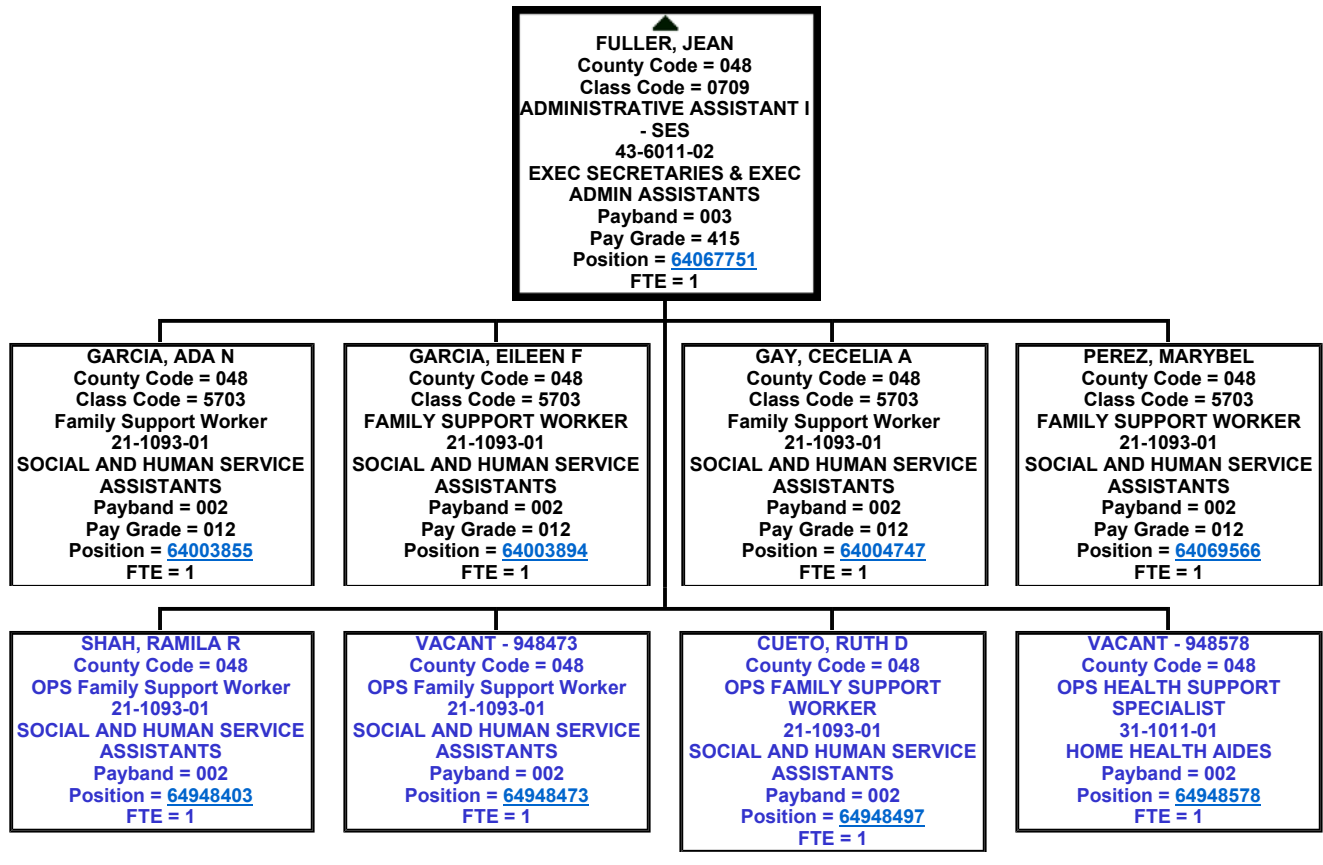




ECKWIELEN, JACQUELINE
County Code = 048
Class Code = 5703
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21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Pay Grade = 012
Position = [64005690](#)
FTE = 1

RIVIERE, DALIE A
County Code = 048
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64028774](#)
FTE = 1

GARCIA, DAISY I
County Code = 048
OPS HEALTH SUPPORT
SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = [64948542](#)
FTE = 1



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CRUZ, ELIZABETH D
County Code = 048
Class Code = 5220
PUBLIC HEALTH
NUTRITIONIST SUPERVISOR
29-1031-03
DIETITIANS AND
NUTRITIONISTS
Payband = 009
Pay Grade = 089
Position = [64066643](#)
FTE = 1

KISSOONNAUTH, ROMECO
County Code = 048
Class Code = 5518
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HOME HEALTH AIDES
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Position = [64067752](#)
FTE = 1

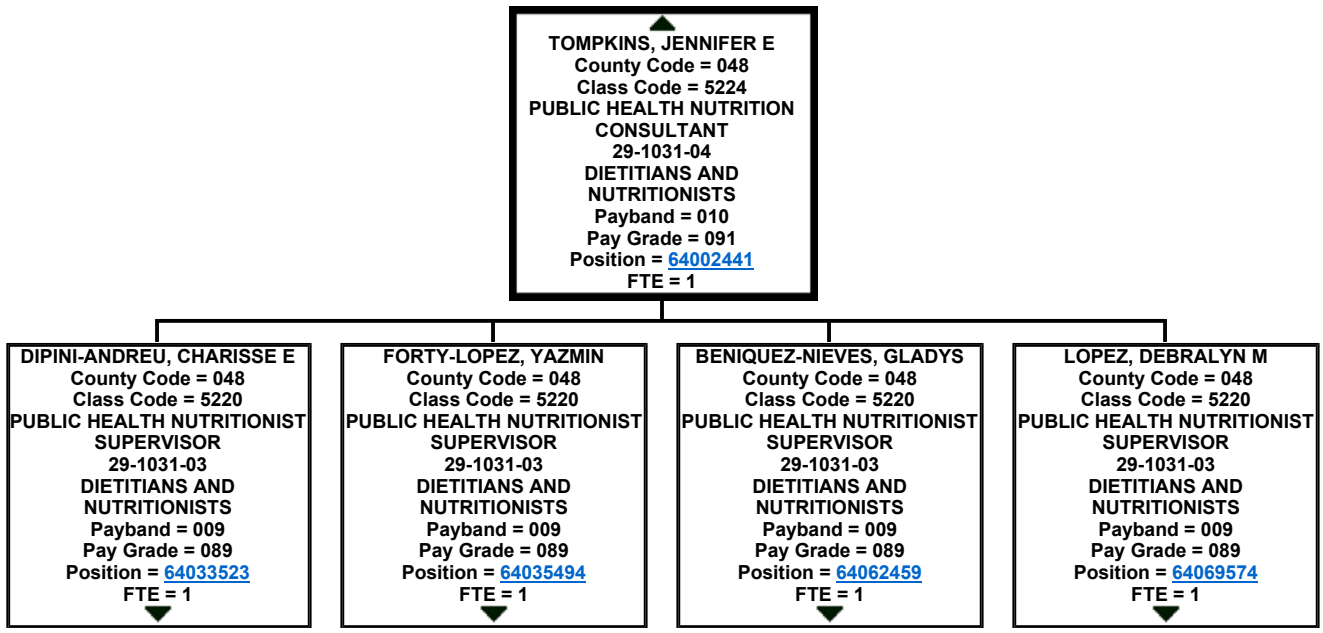
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SALCEDO, NIDIA A
 County Code = 048
 Class Code = 5220
 Public Health Nutritionist
 Supervisor
 29-1031-03
**DIETITIANS AND
 NUTRITIONISTS**
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 Position = [64045894](#)
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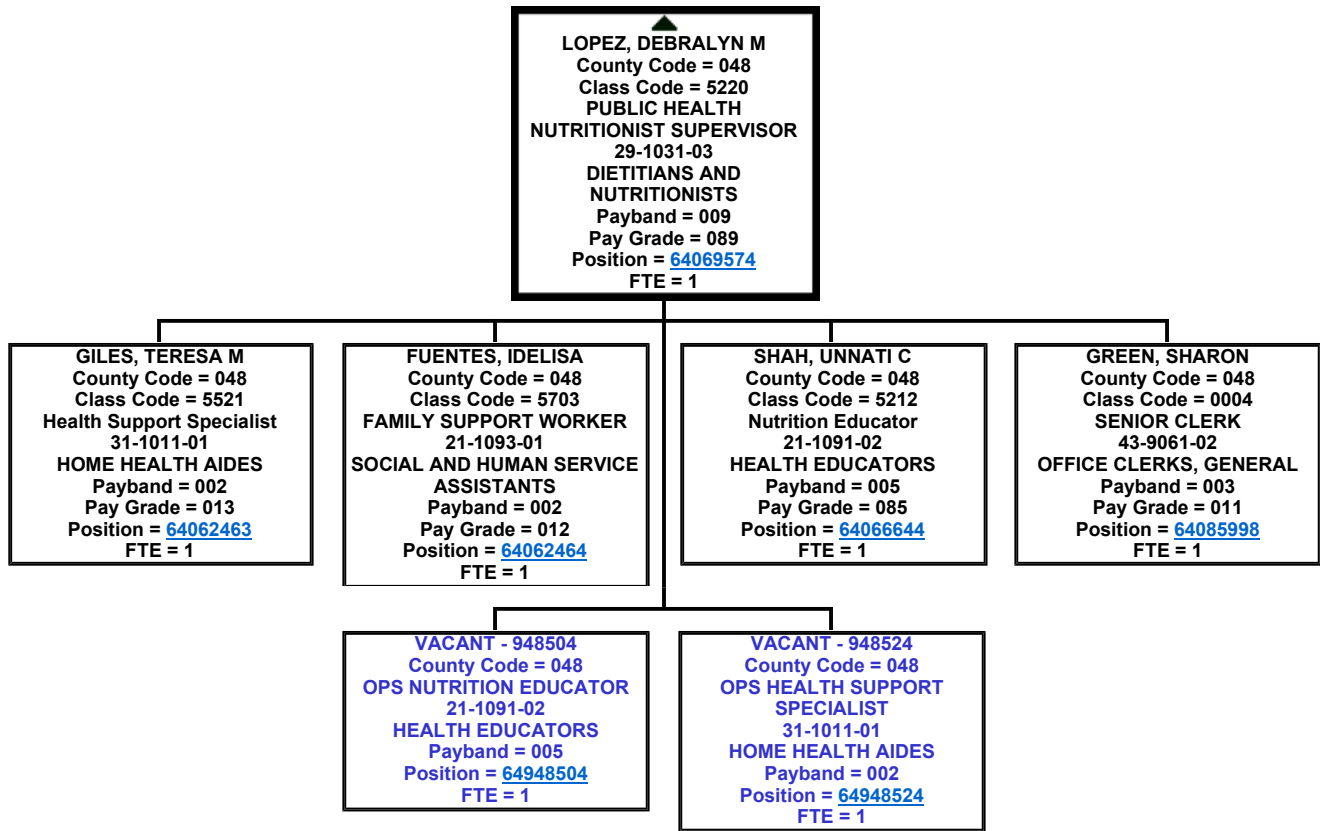
LALMANSINGH, SHENDY
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HEALTH EDUCATORS
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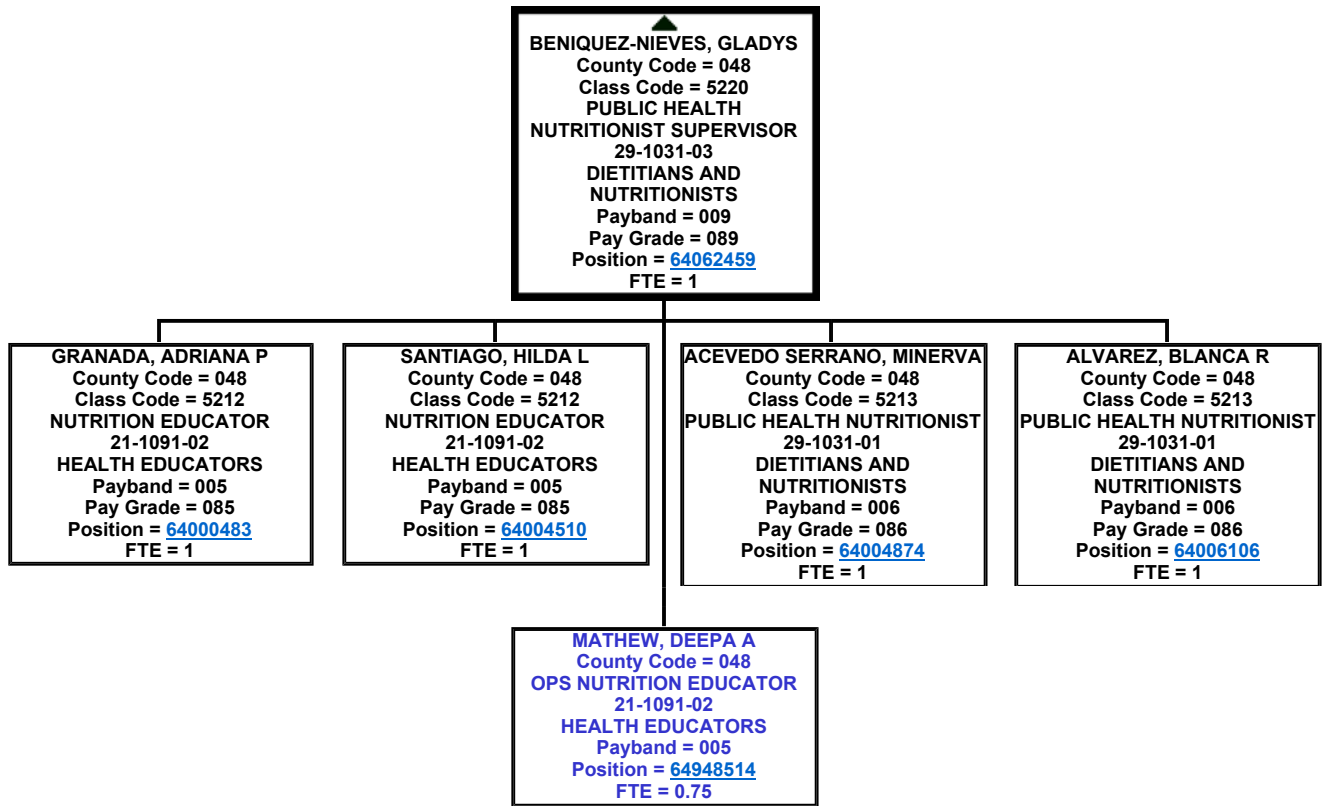
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HEALTH EDUCATORS
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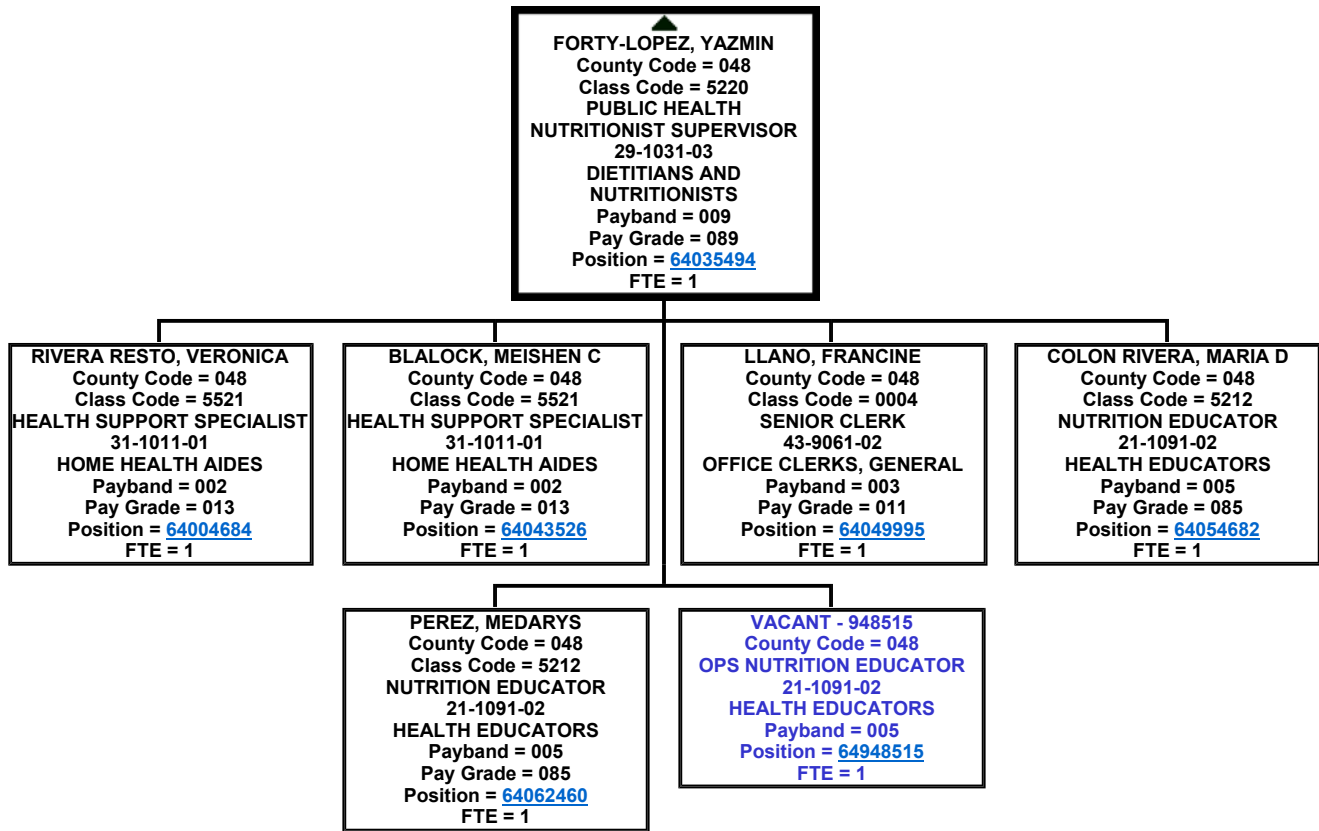
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 Class Code = 5212
NUTRITION EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64062461](#)
 FTE = 1

RAMOS, ANTHONY J
 County Code = 048
 Class Code = 5212
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HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 085
 Position = [64069569](#)
 FTE = 1









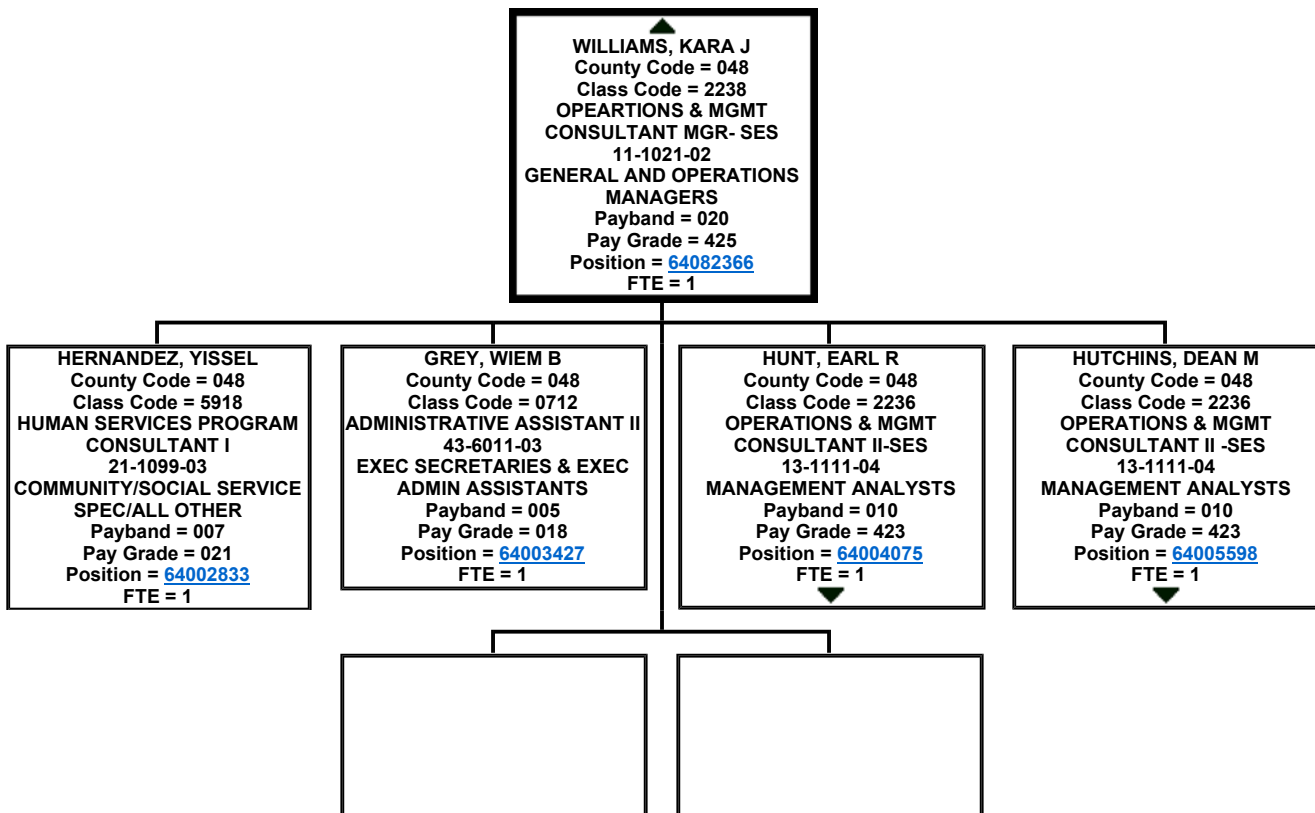
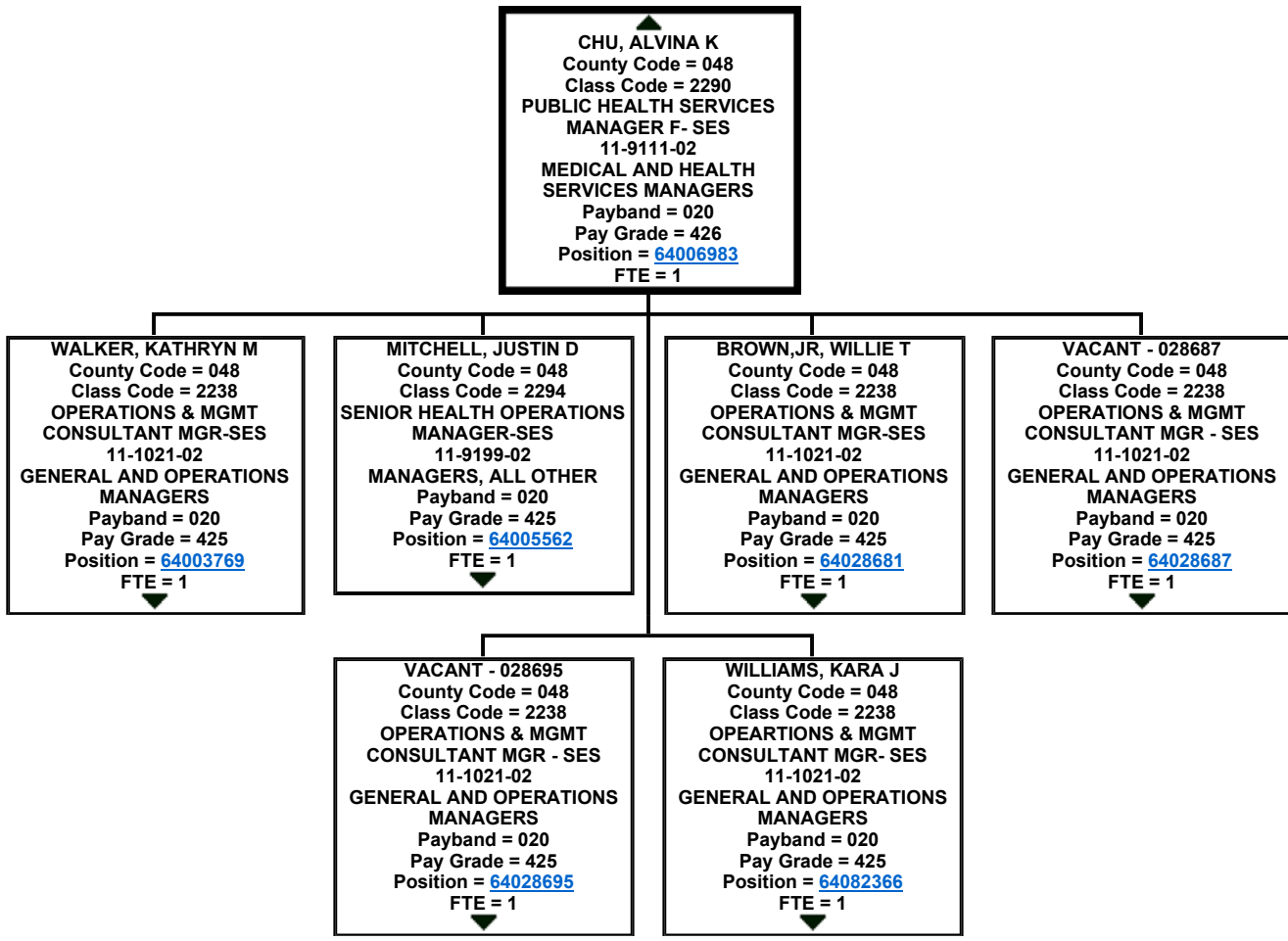
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 NUTRITIONIST SUPERVISOR
 29-1031-03
 DIETITIANS AND
 NUTRITIONISTS
 Payband = 009
 Pay Grade = 089
 Position = [64033523](#)
 FTE = 1

USUNGU, MUKOIE
 County Code = 048
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64003774](#)
 FTE = 1

GARCIA ESPINAL, CARLA N
 County Code = 048
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64033493](#)
 FTE = 1

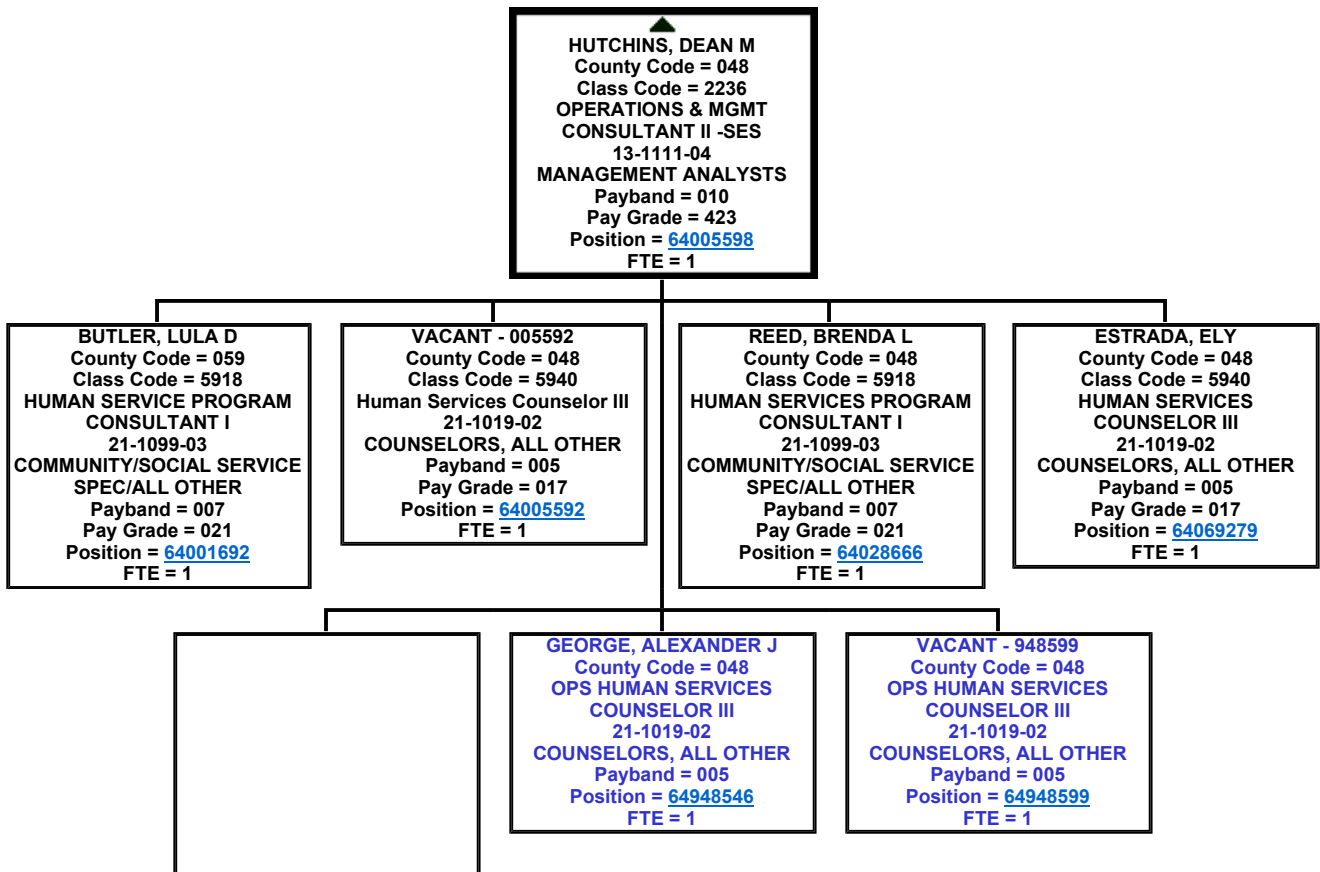
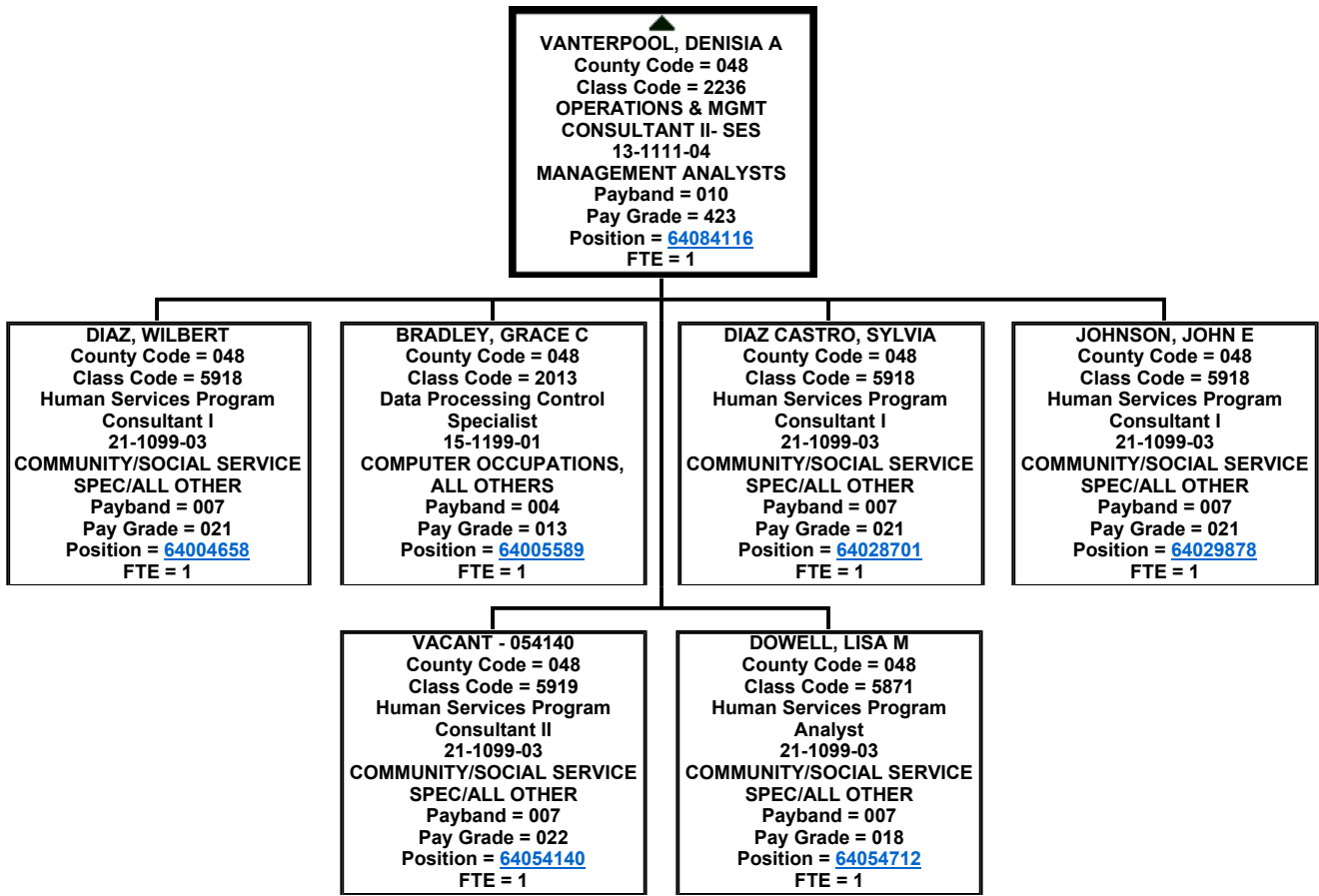
CABRERA, MARIA M
 County Code = 048
 Class Code = 5521
 Health Support Specialist
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64054678](#)
 FTE = 1

VACANT - 948502
 County Code = 048
 OPS HEALTH SUPPORT
 SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Position = [64948502](#)
 FTE = 1

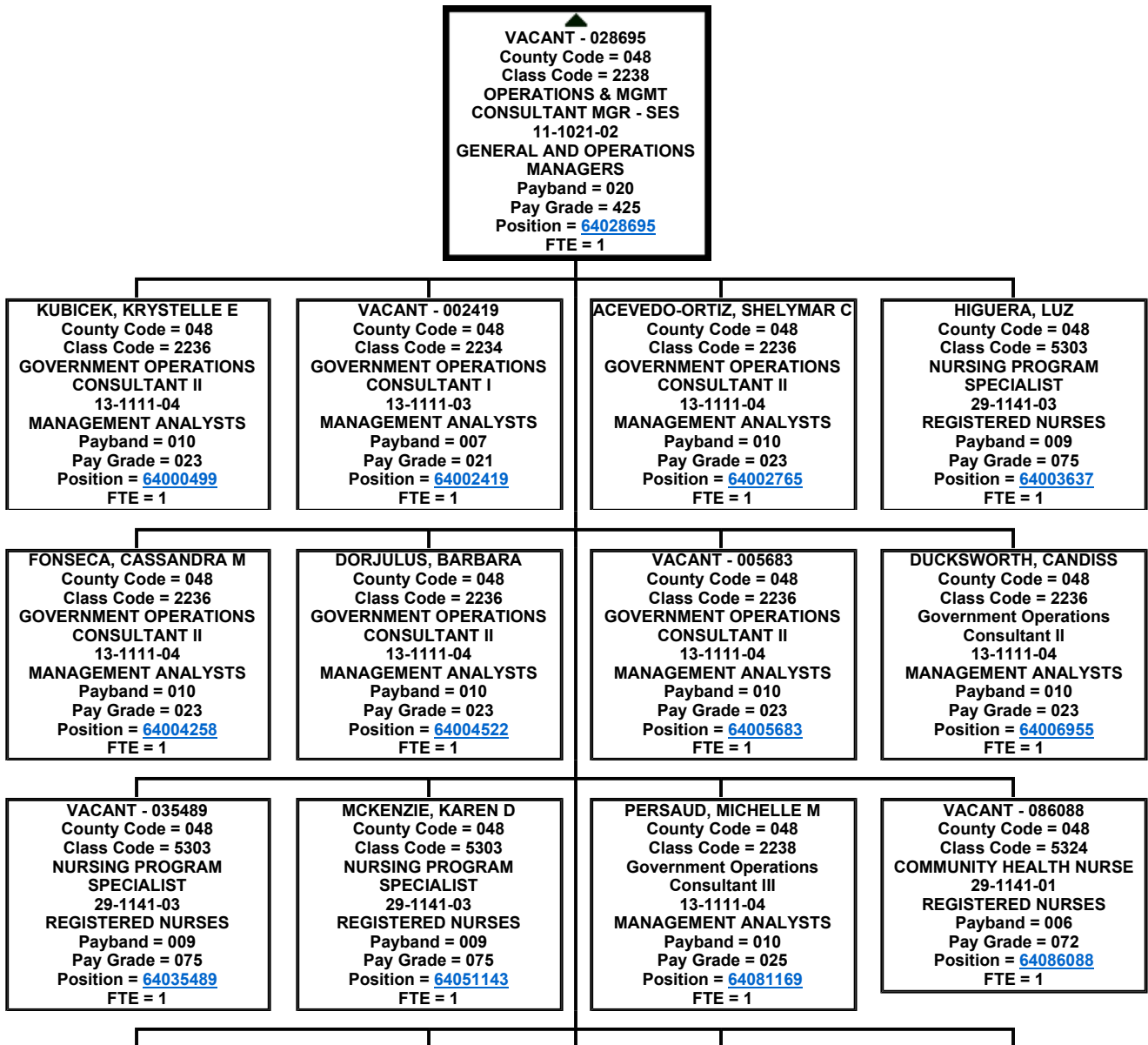
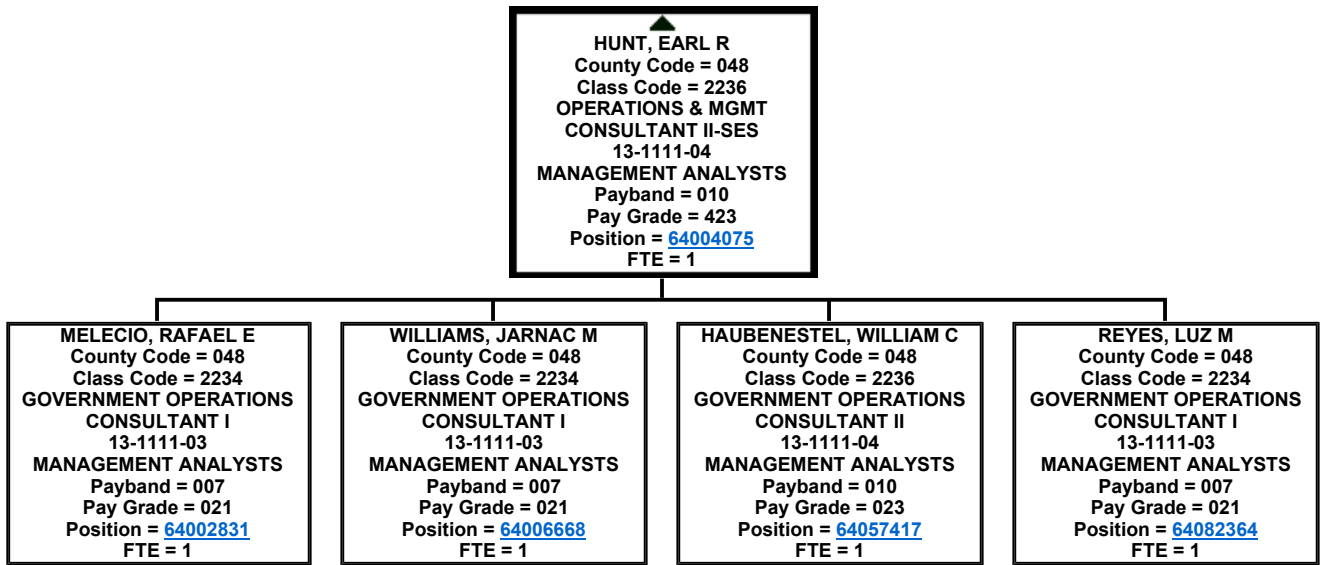


JARRETT, SEANTEL
County Code = 048
Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 021
Position = [64006932](#)
FTE = 1

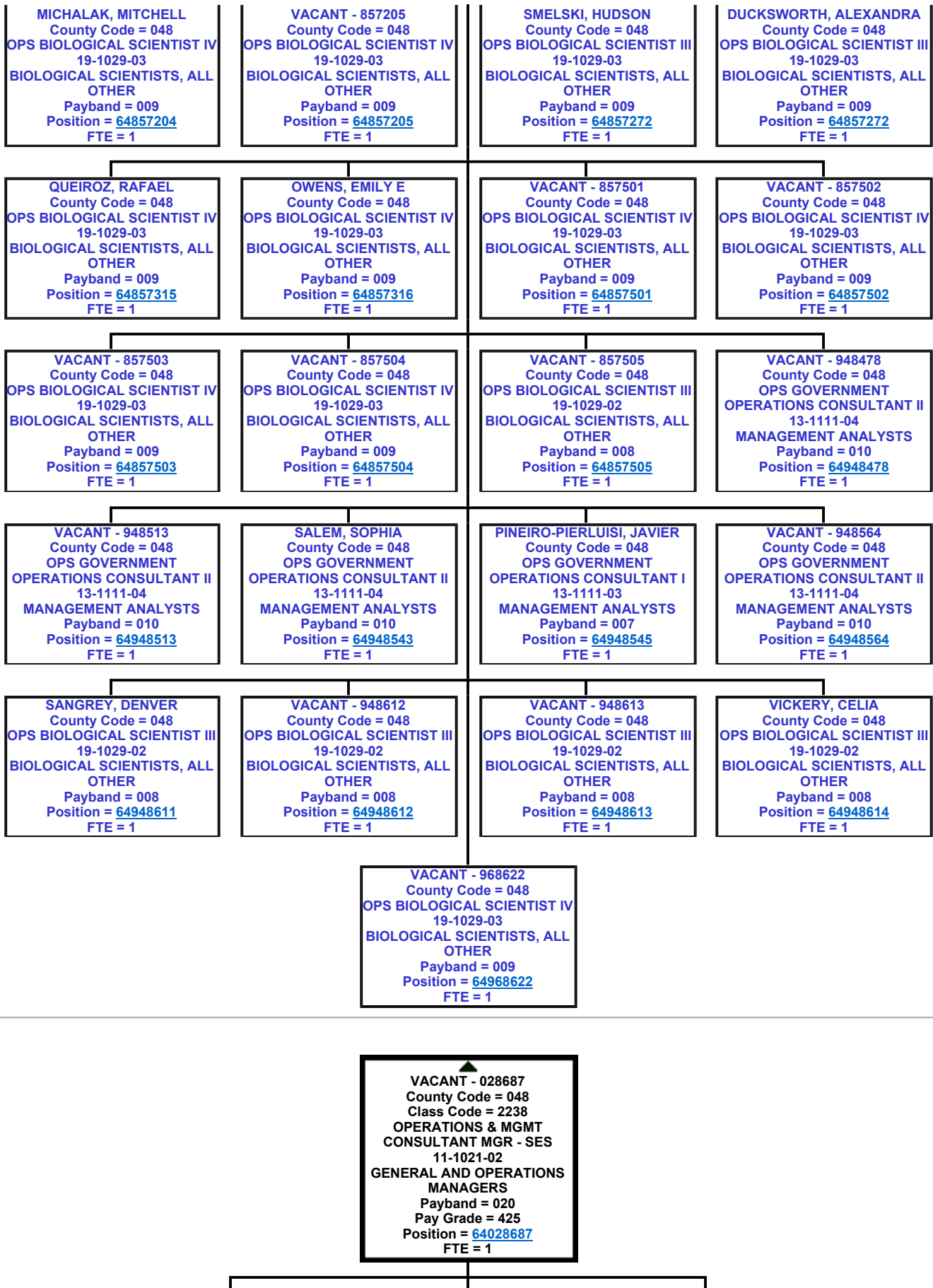
VANTERPOOL, DENISIA A
County Code = 048
Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II- SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64084116](#)
FTE = 1
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VARGAS, ORVIN J
County Code = 048
Class Code = 5919
HUMAN SERVICES PROGRAM
CONSULTANT II
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 022
Position = [64082367](#)
FTE = 1



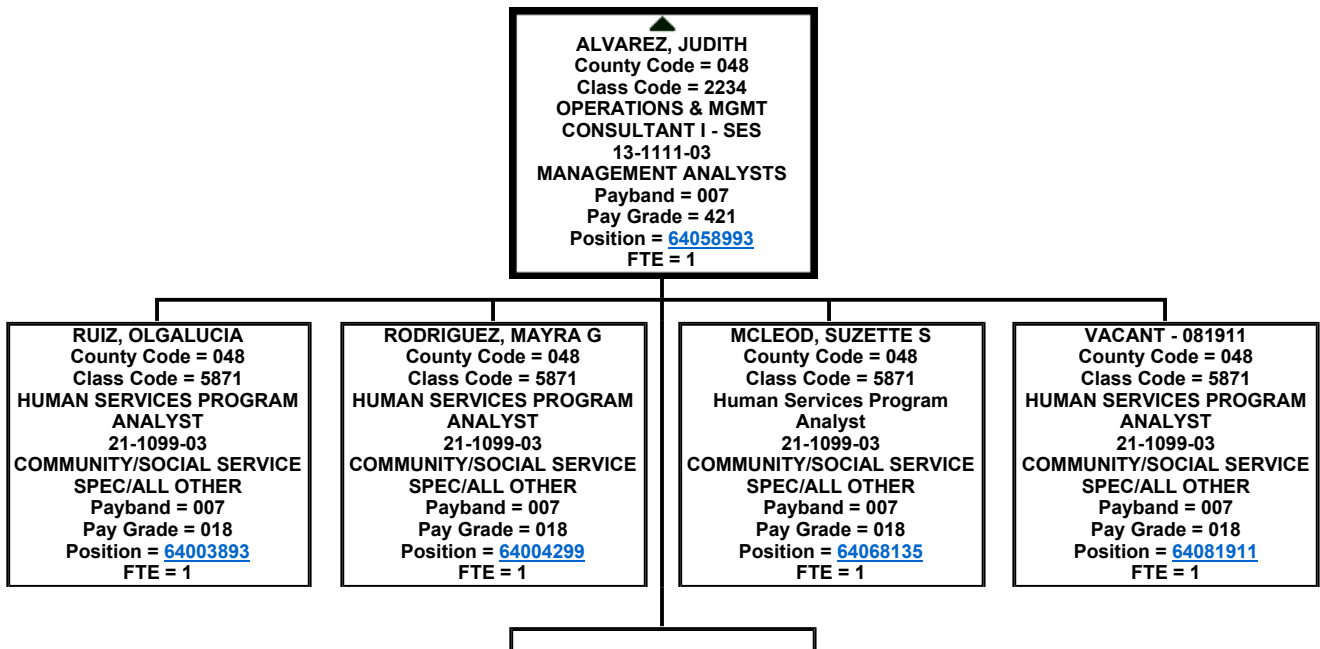
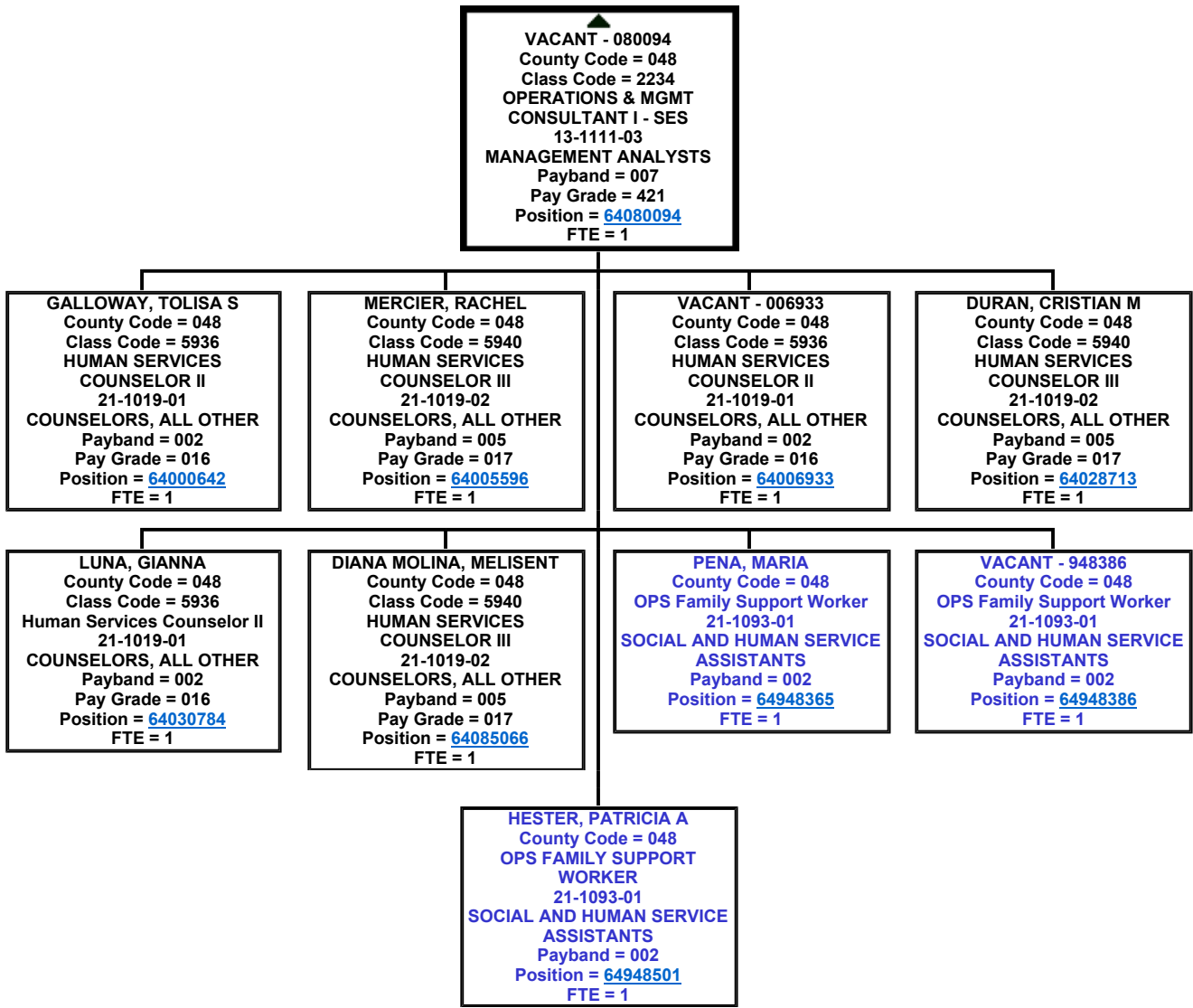




ALVAREZ, JUDITH
County Code = 048
Class Code = 2234
OPERATIONS & MGMT
CONSULTANT I - SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64058993](#)
FTE = 1
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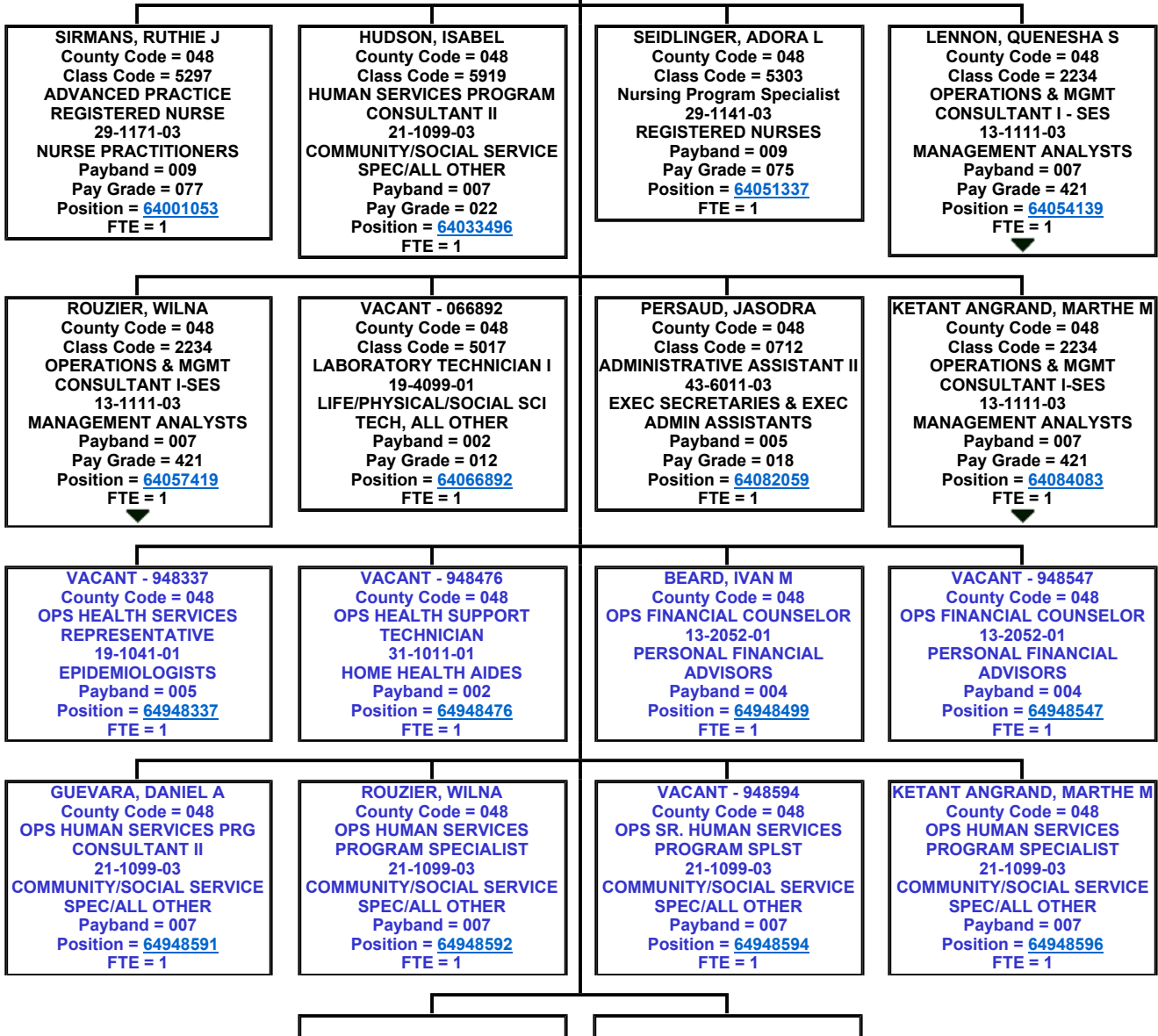
VACANT - 080094
County Code = 048
Class Code = 2234
OPERATIONS & MGMT
CONSULTANT I - SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64080094](#)
FTE = 1
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VACANT - 948558
County Code = 048
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64948558](#)
FTE = 1



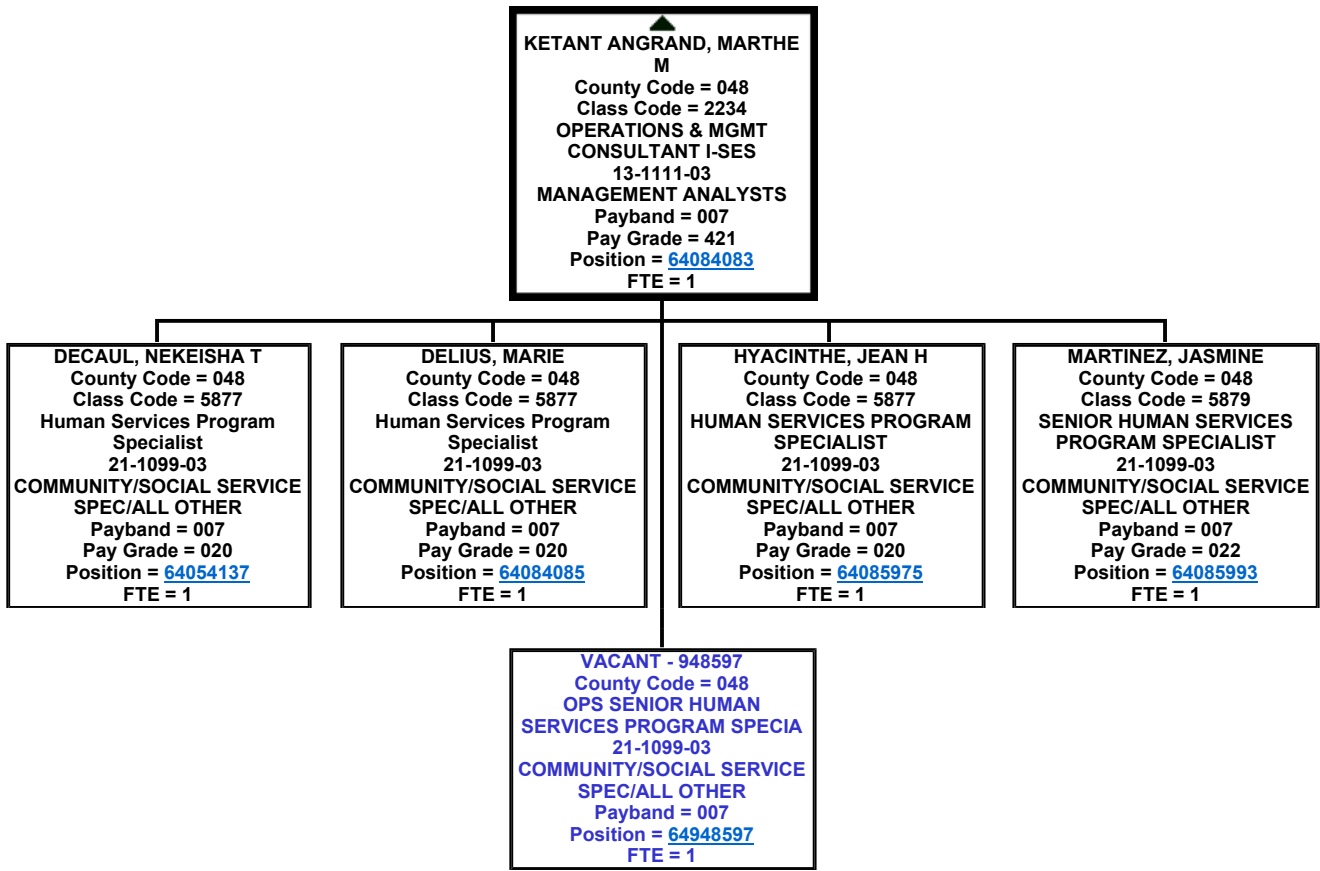
MALOFSKY, YESENIA
 County Code = 048
 Class Code = 5871
 HUMAN SERVICES PROGRAM
 ANALYST
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64084391](#)
 FTE = 1

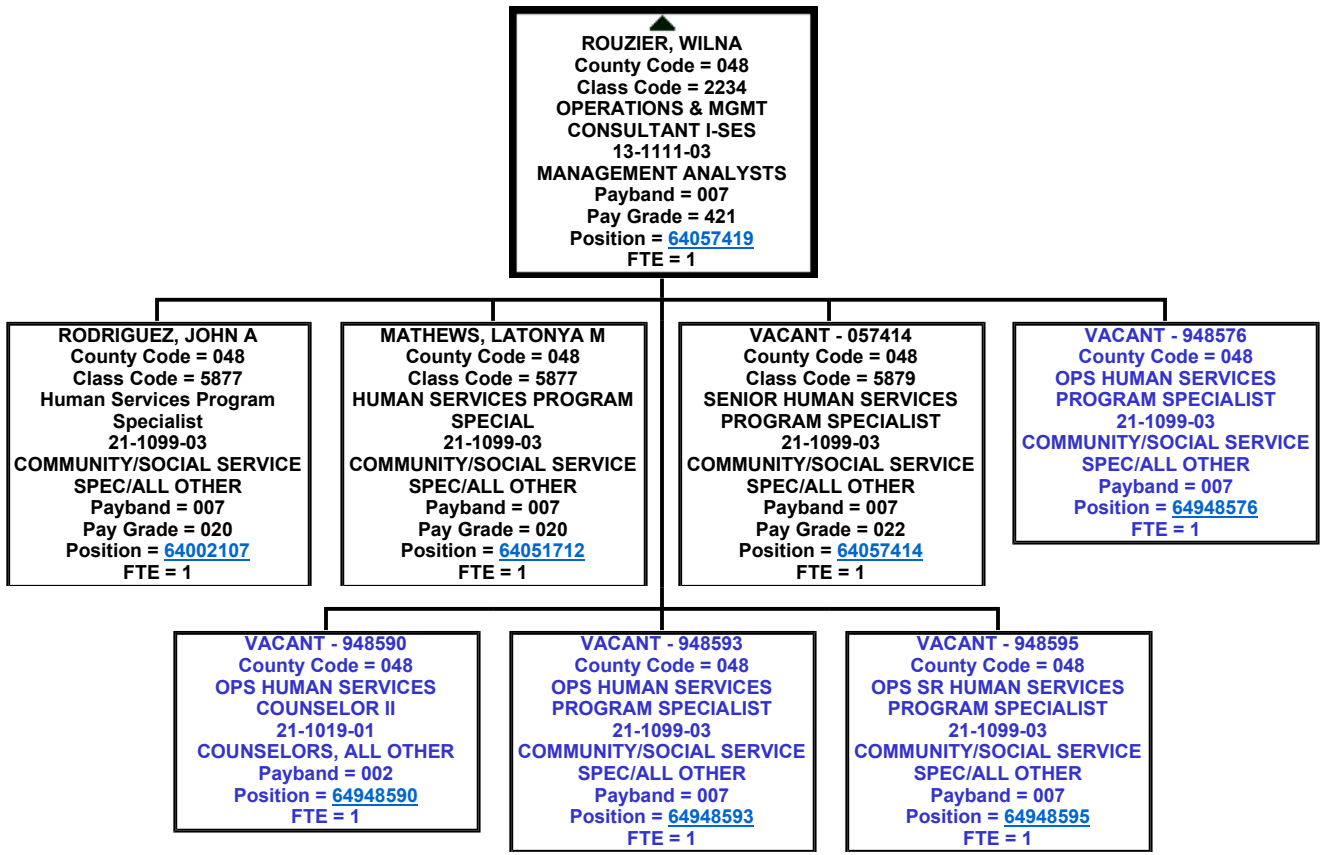
BROWN, JR, WILLIE T
 County Code = 048
 Class Code = 2238
 OPERATIONS & MGMT
 CONSULTANT MGR-SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
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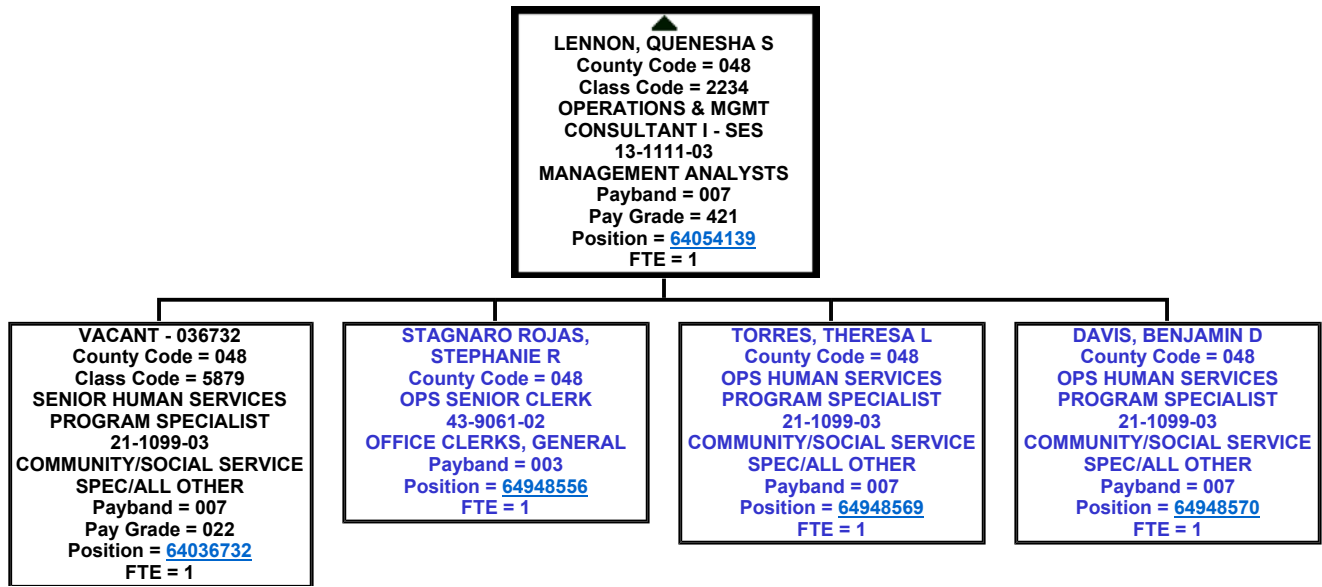


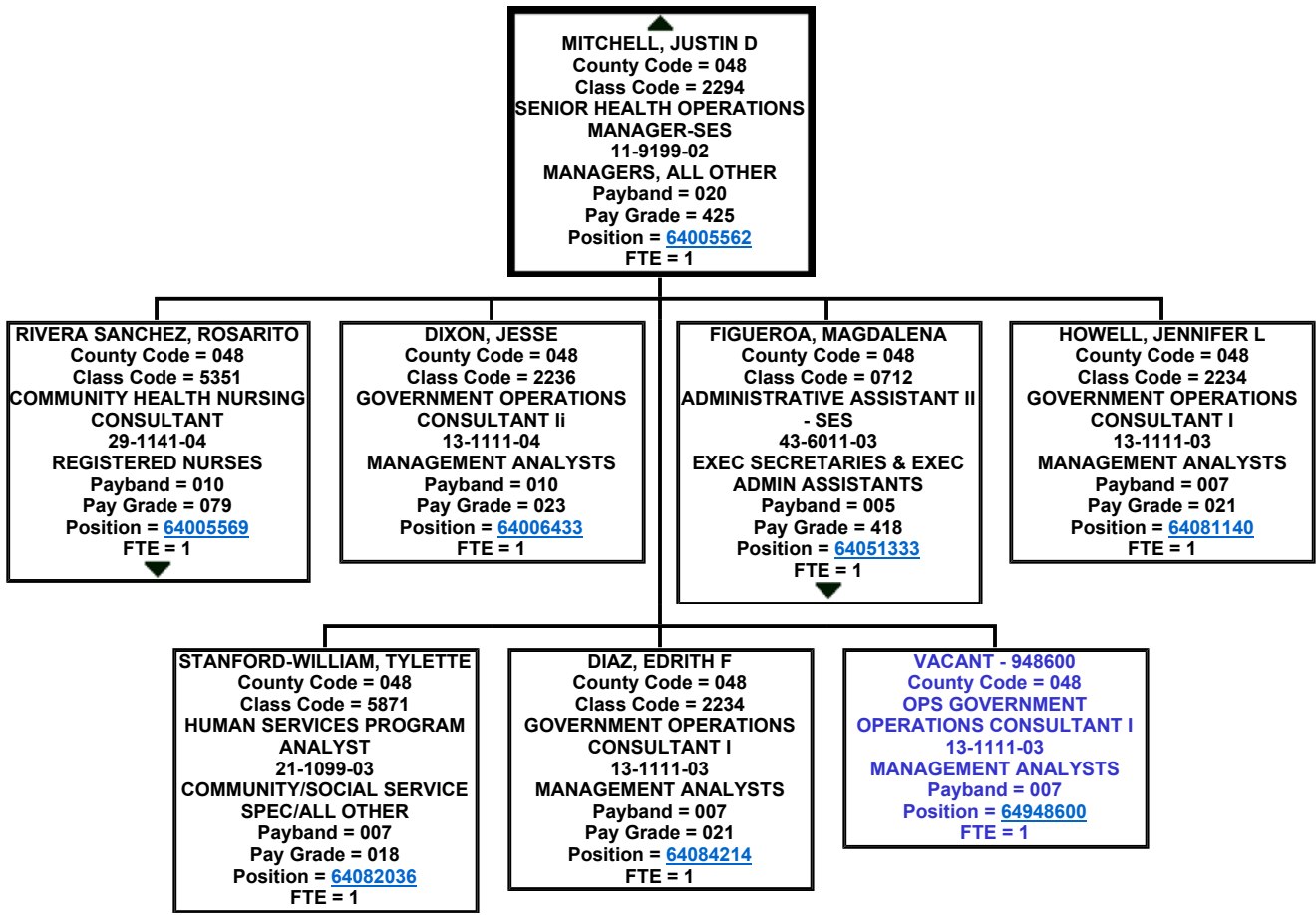
VACANT - 948598
County Code = 048
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64948598](#)
FTE = 1

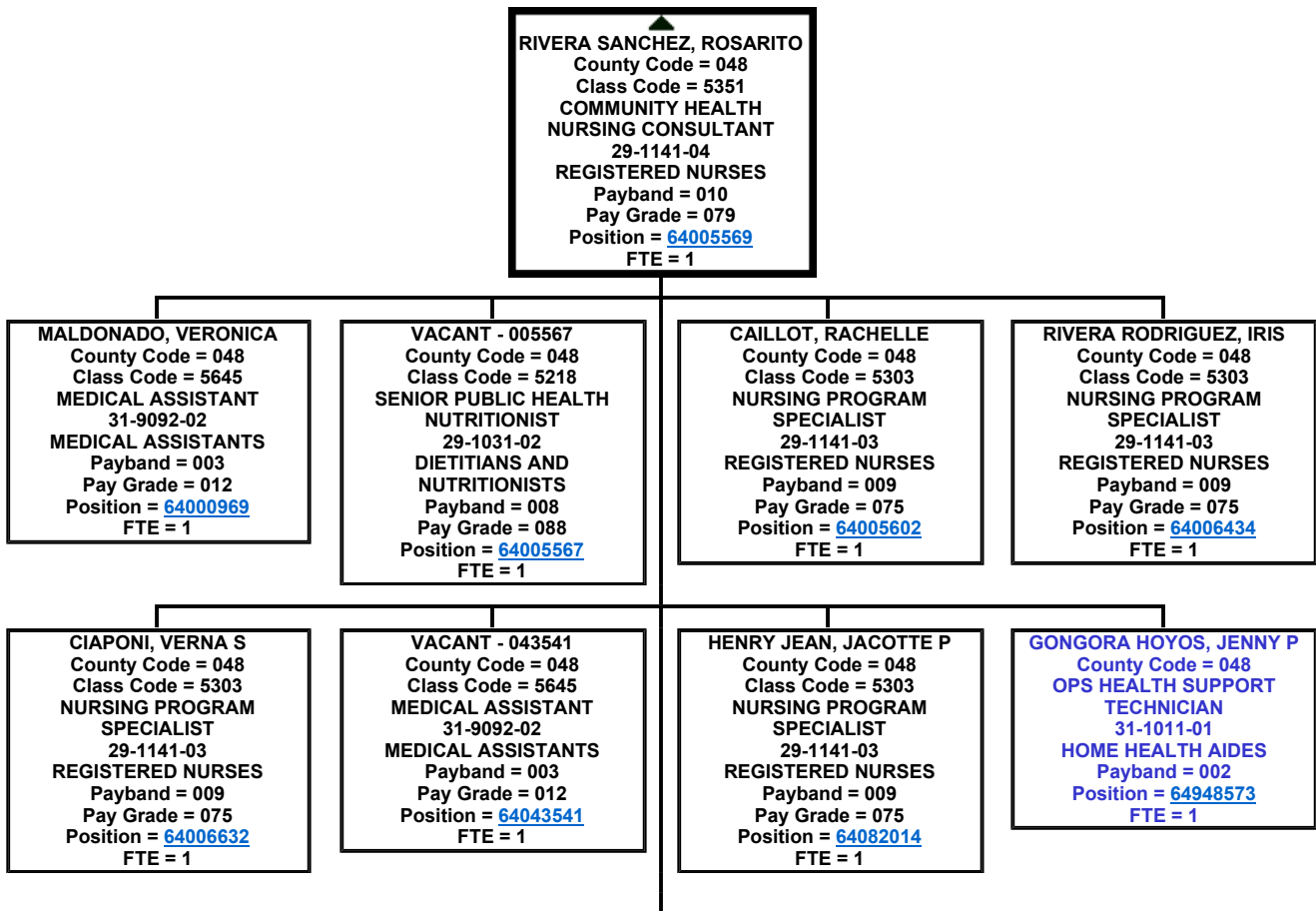
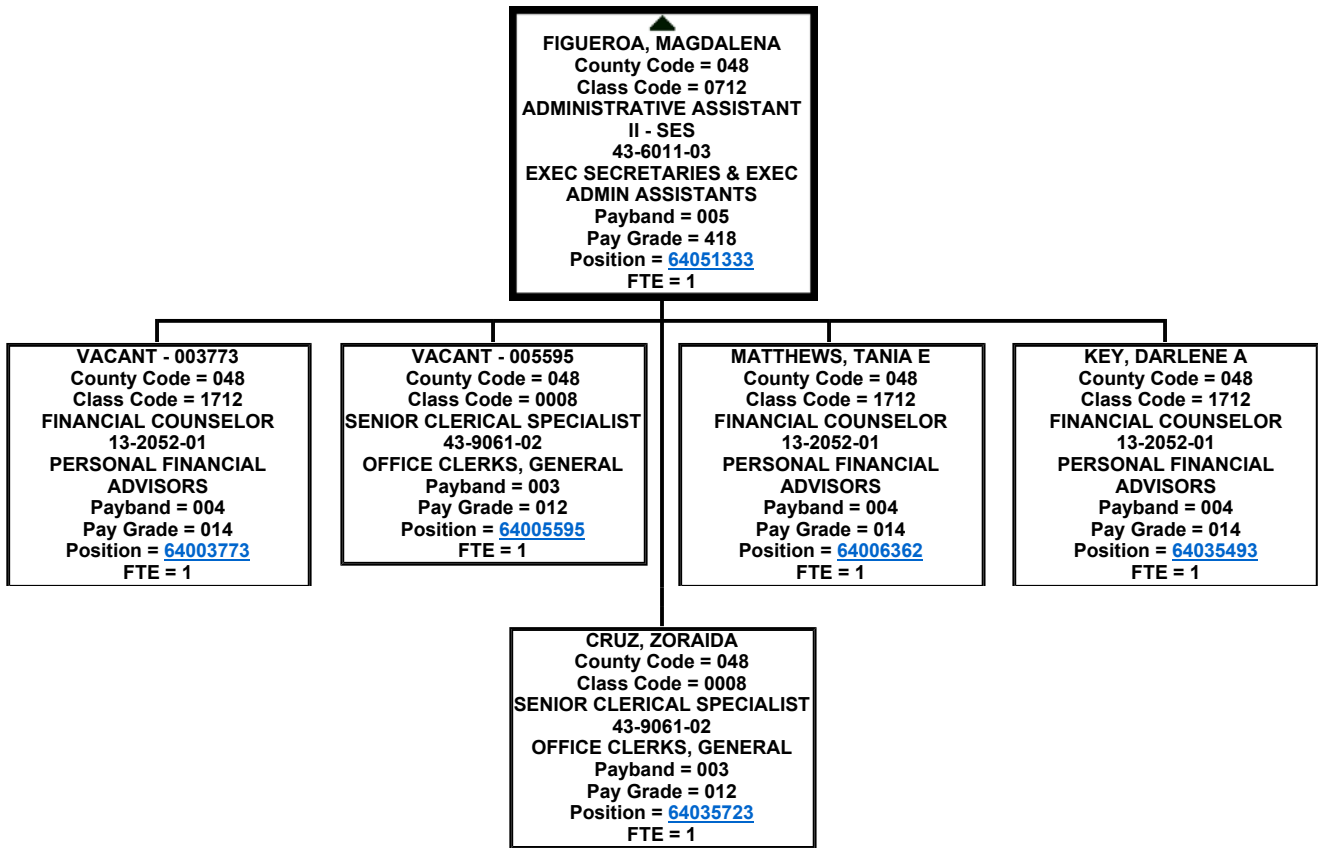
ORLOV, DIANE D
County Code = 048
OPS ADVANCED PRACTICE RN
SPECIALIST
29-1171-04
NURSE PRACTITIONERS
Payband = 010
Position = [64948603](#)
FTE = 1



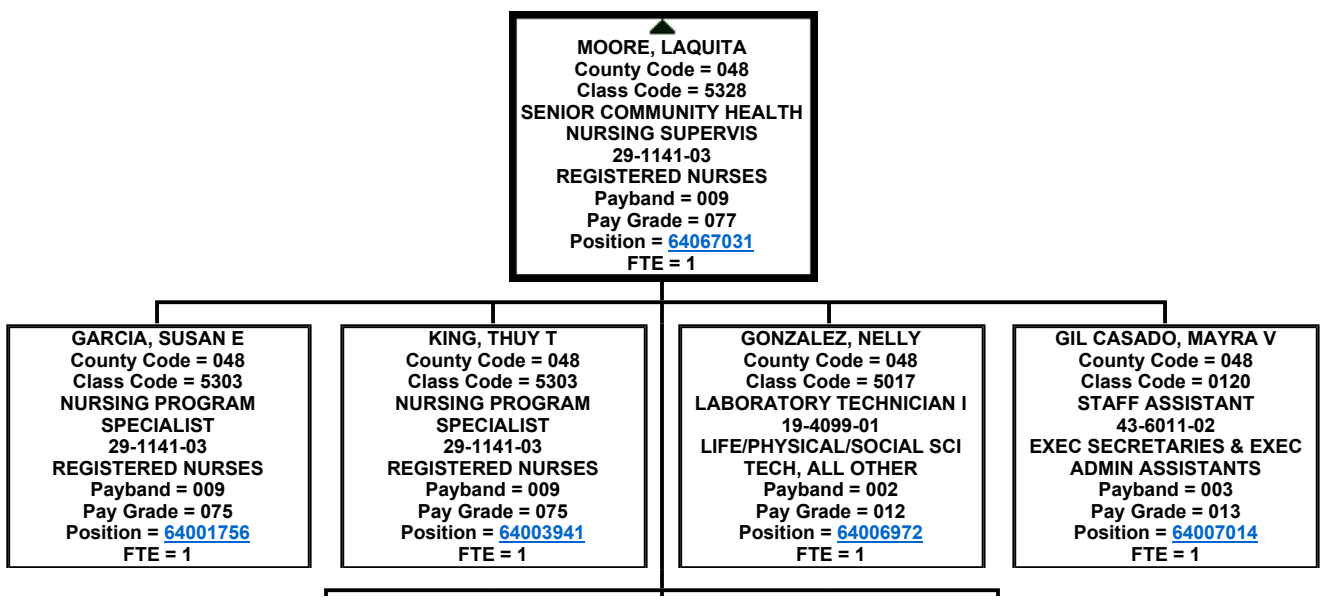
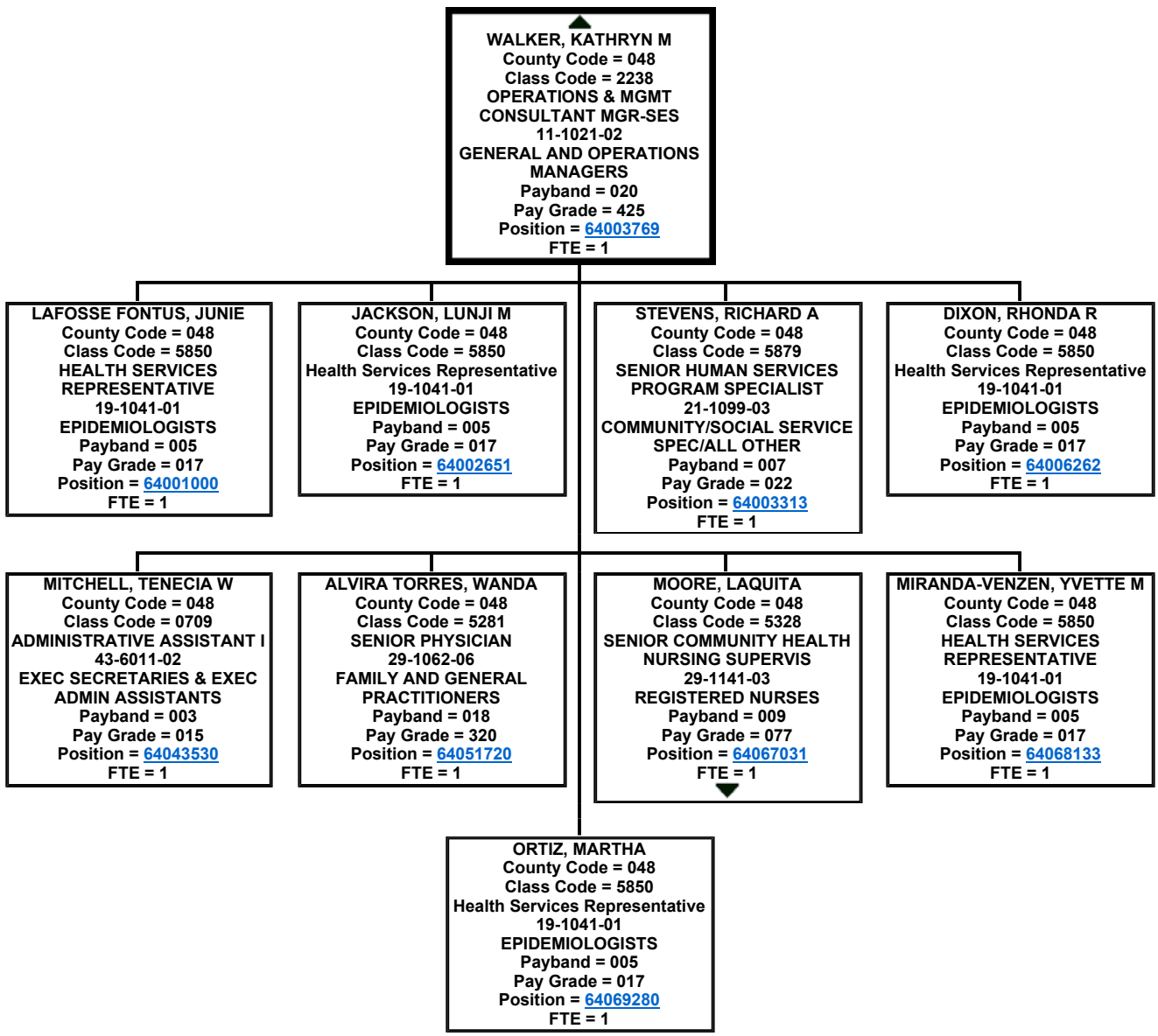








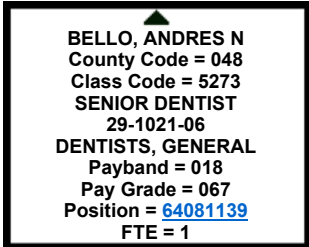
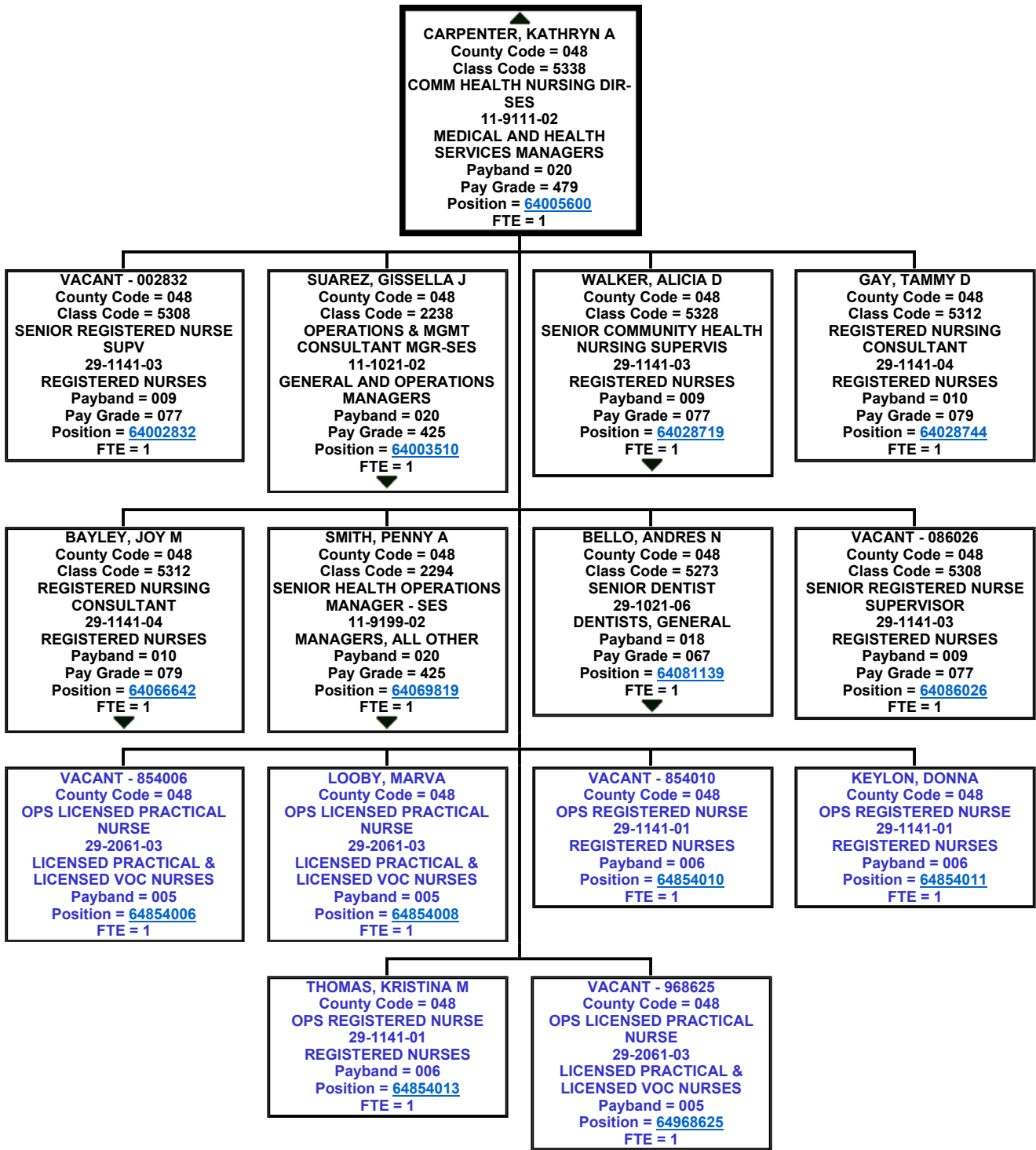
VACANT - 948601
County Code = 048
OPS MEDICAL ASSISTANT
31-9092-02
MEDICAL ASSISTANTS
Payband = 003
Position = [64948601](#)
FTE = 1

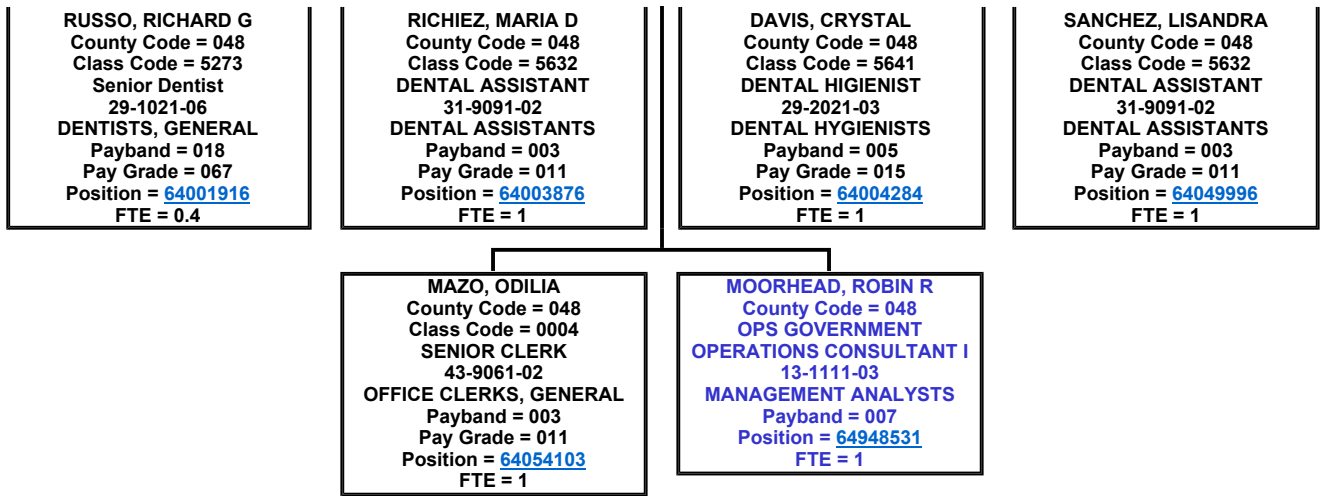


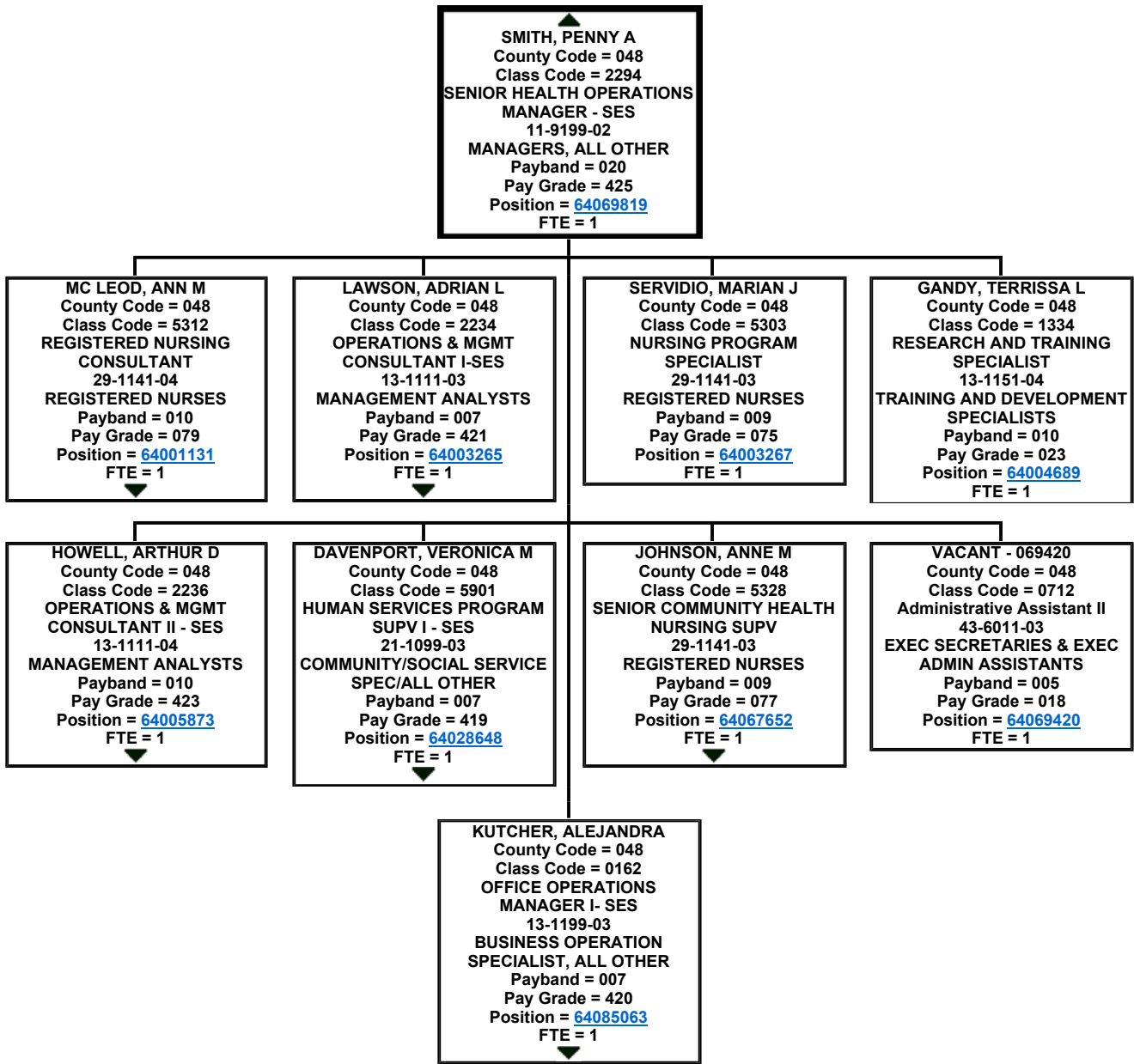
LOPEZ, WANDA M
County Code = 048
Class Code = 5303
NURSING PROGRAM
SPECIALIST
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64043548](#)
FTE = 1

JAHA, MITABEN R
County Code = 048
Class Code = 5303
NURSING PROGRAM
SPECIALIST
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64049842](#)
FTE = 1

LE, GIAU N
County Code = 048
Class Code = 0108
ADMINISTRATIVE SECRETARY
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64082144](#)
FTE = 1





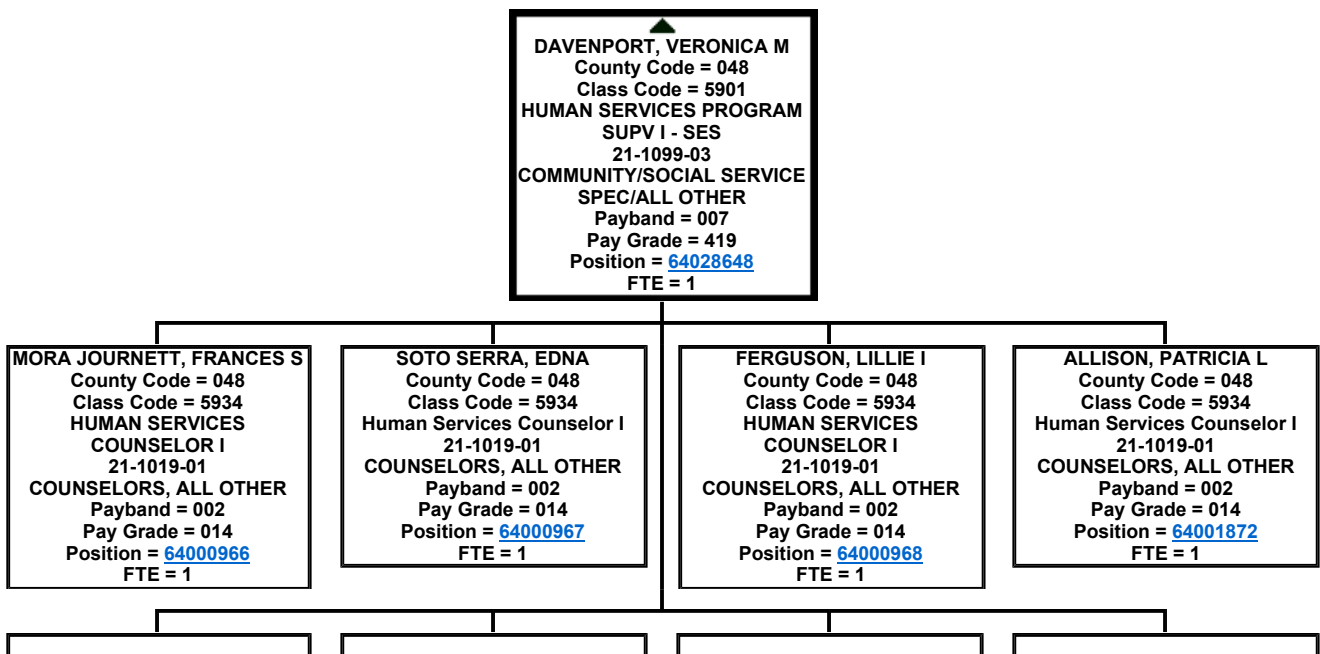
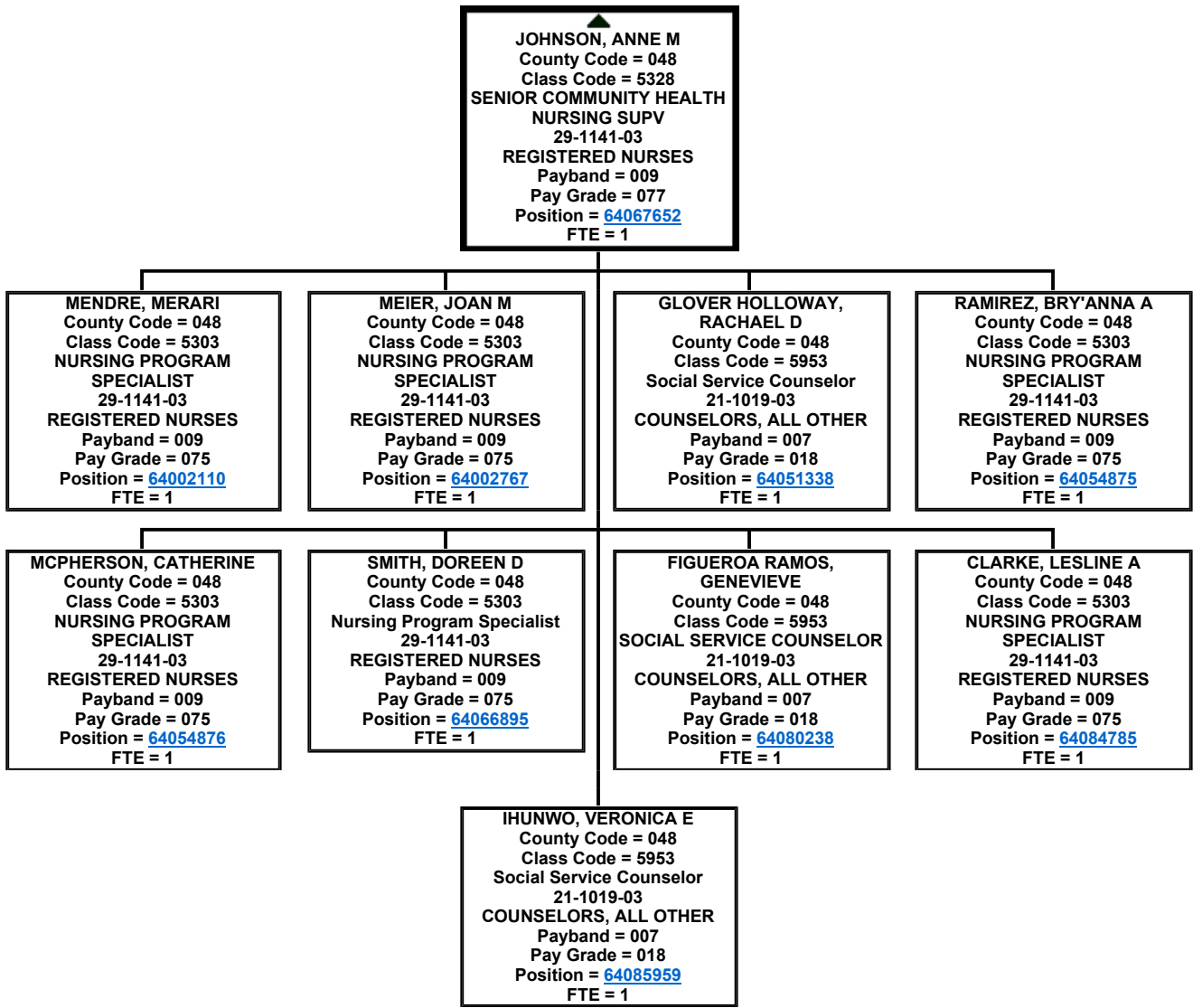


MERCADO, JEANETTE I
County Code = 048
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 018
Position = [64004440](#)
FTE = 1

ROSADO, LIZETTE M
County Code = 048
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64061510](#)
FTE = 1

JENKINS, TERESA A
County Code = 048
Class Code = 0004
Senior Clerk
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64081142](#)
FTE = 1

CLARKE, LISA B
County Code = 048
Class Code = 0120
STAFF ASSISANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64081809](#)
FTE = 1

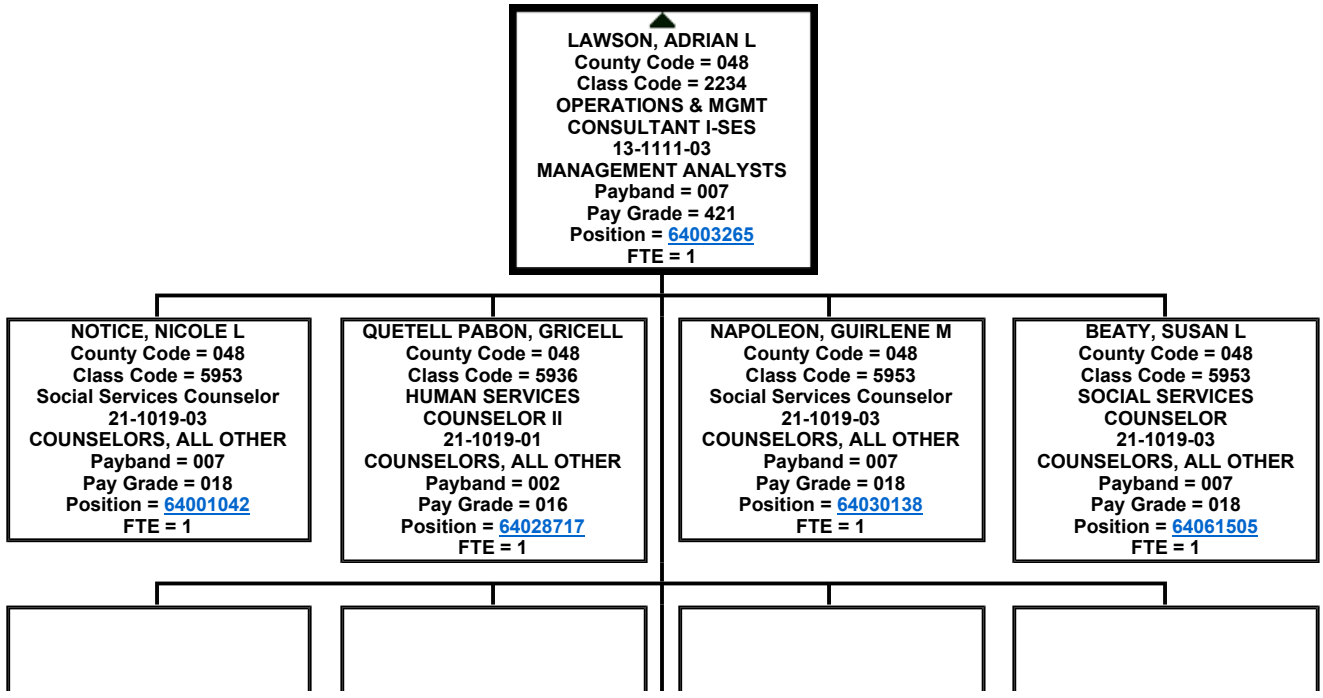
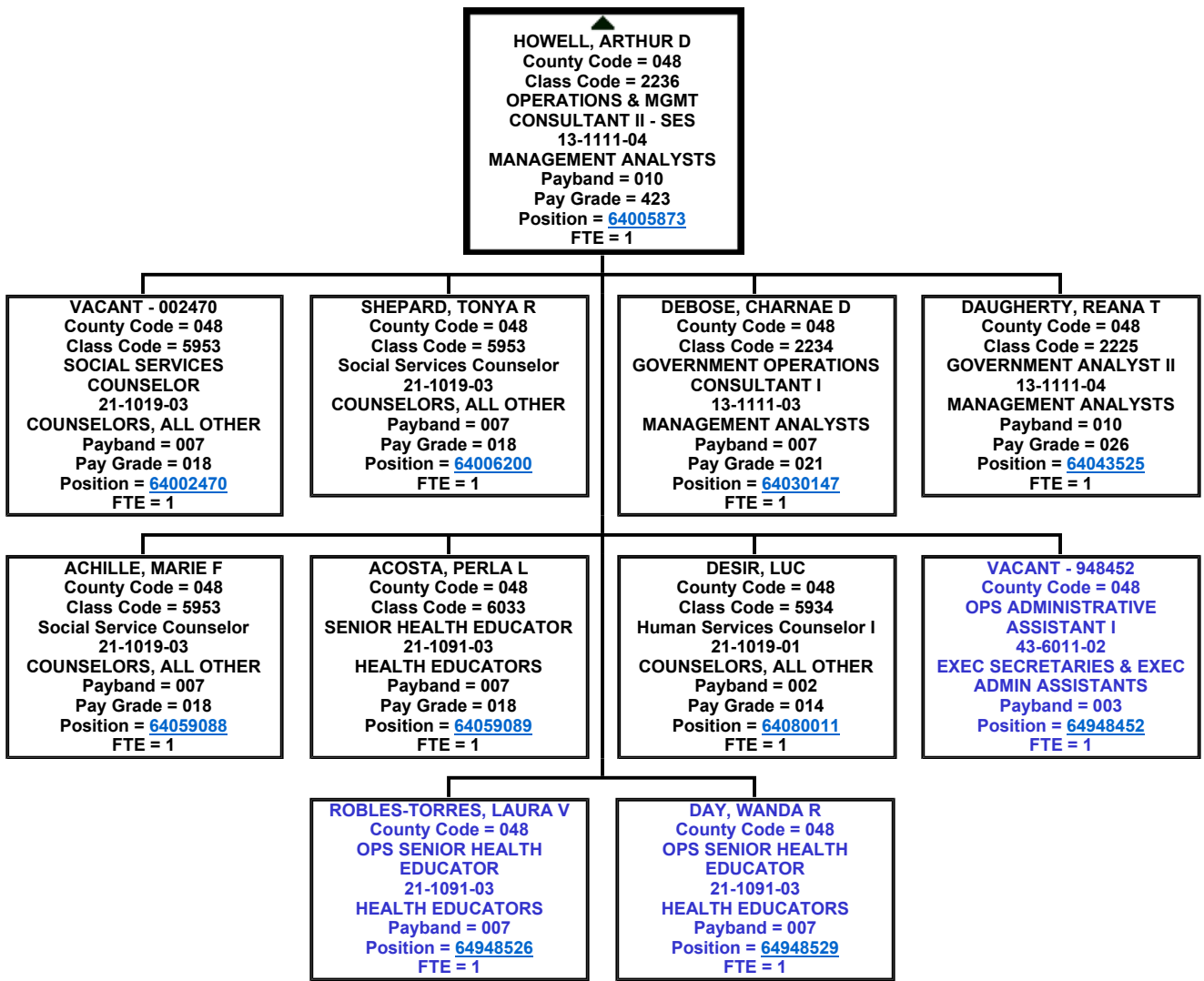


VILLEDA, LISSETTE
County Code = 048
Class Code = 5936
HUMAN SERVICES
COUNSELOR II
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 016
Position = [64003856](#)
FTE = 1

HUGGINS-EBY, CYNTHIA L
County Code = 048
Class Code = 5934
HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64006633](#)
FTE = 1

BEAMON, KISHA N
County Code = 048
Class Code = 5934
HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64068610](#)
FTE = 1

VACANT - 948428
County Code = 048
OPS HUMAN SERVICES
COUNSELOR II
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Position = [64948428](#)
FTE = 1



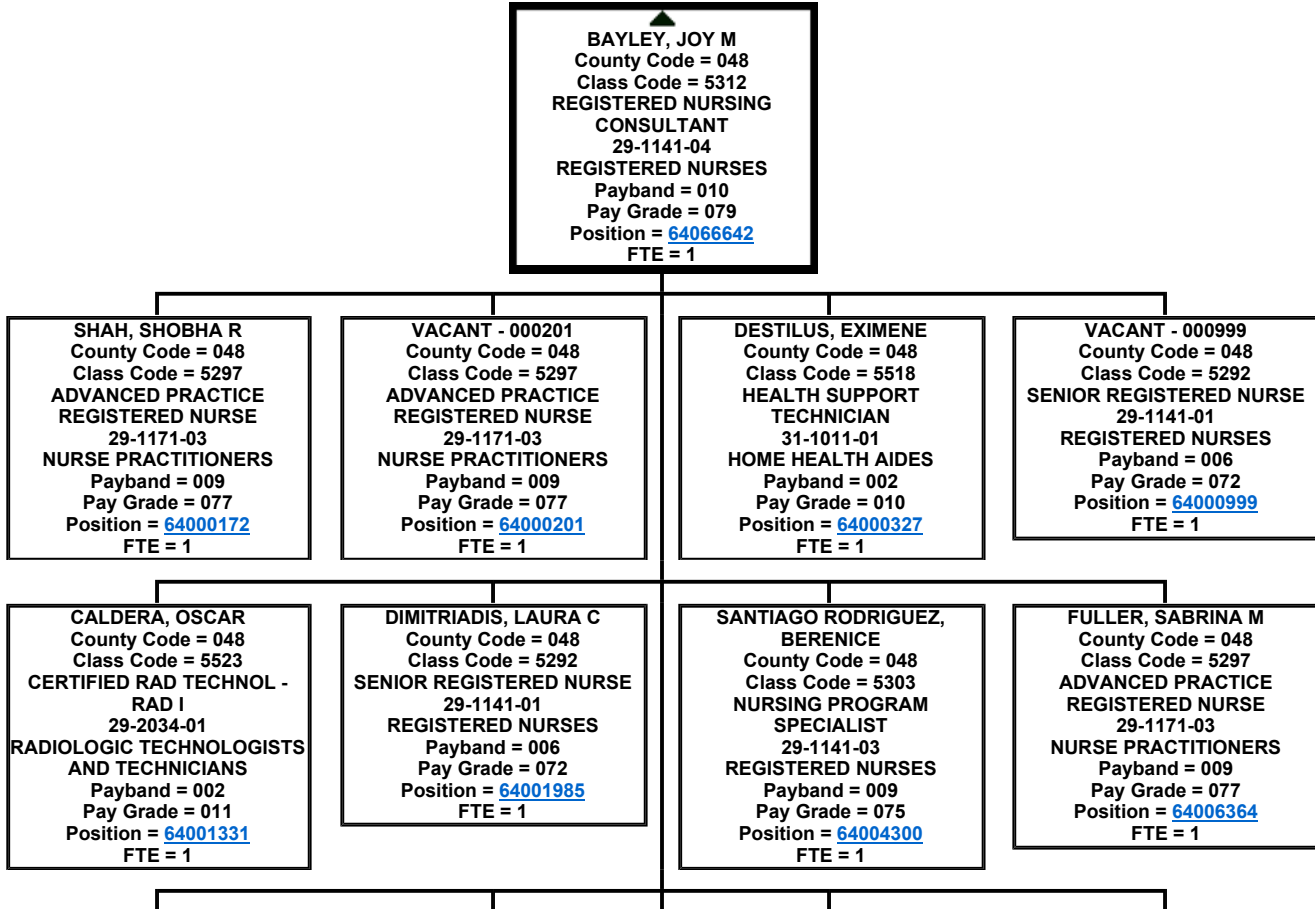
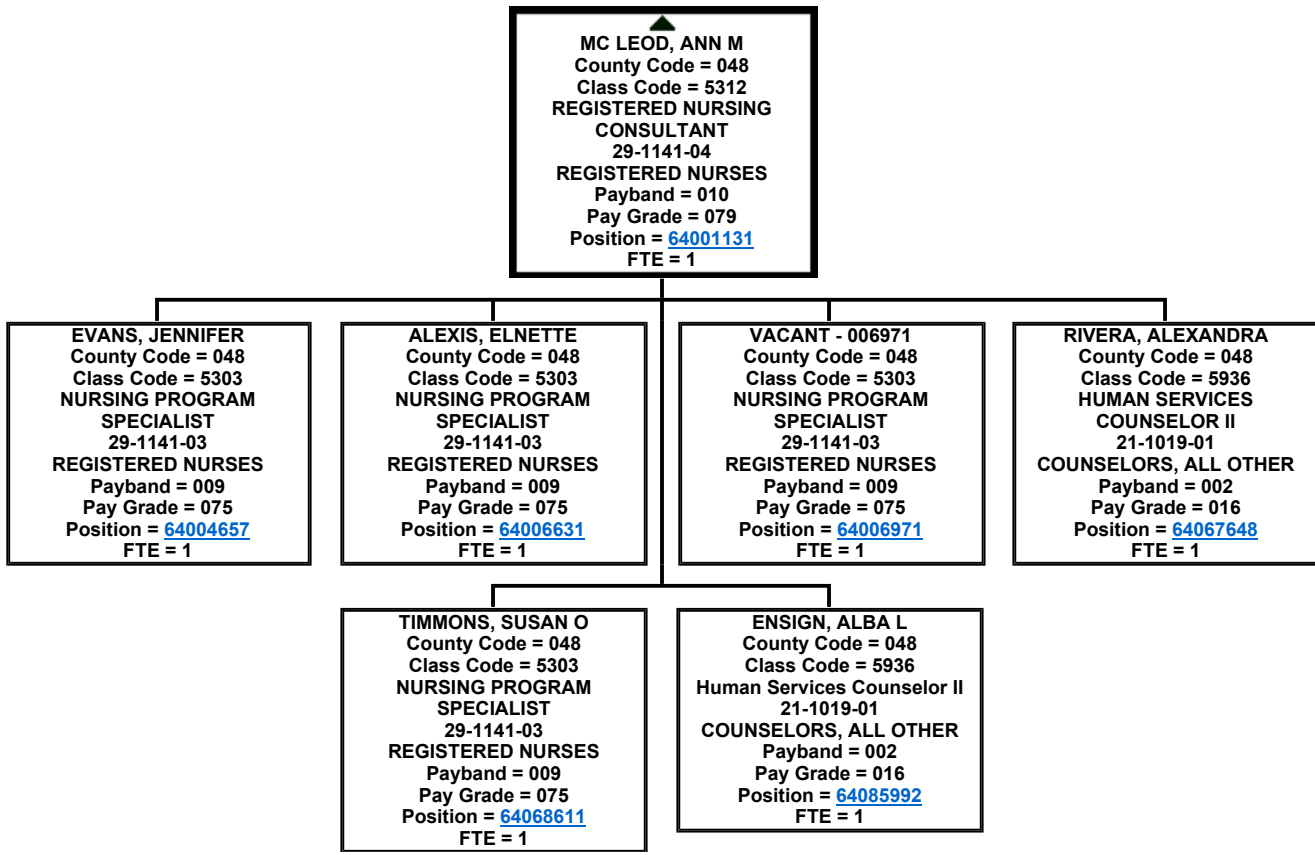
RUIZ BARRETO, LEMILLE D
County Code = 048
Class Code = 5940
HUMAN SERVICES
COUNSELOR III
21-1019-02
COUNSELORS, ALL OTHER
Payband = 005
Pay Grade = 017
Position = [64061508](#)
FTE = 1

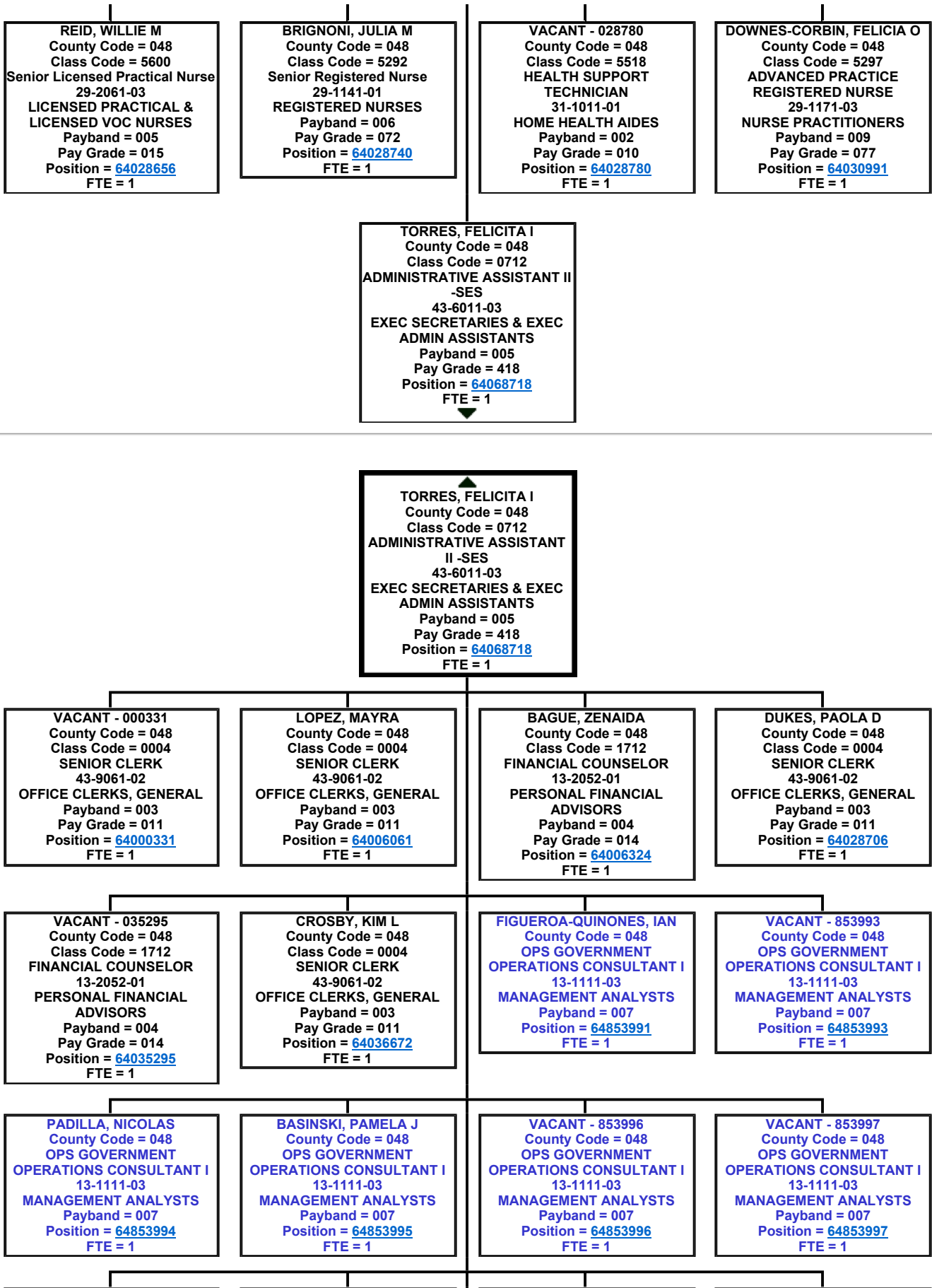
MAYS, LISA M
County Code = 048
Class Code = 5953
Social Services Counselor
21-1019-03
COUNSELORS, ALL OTHER
Payband = 007
Pay Grade = 018
Position = [64067651](#)
FTE = 1

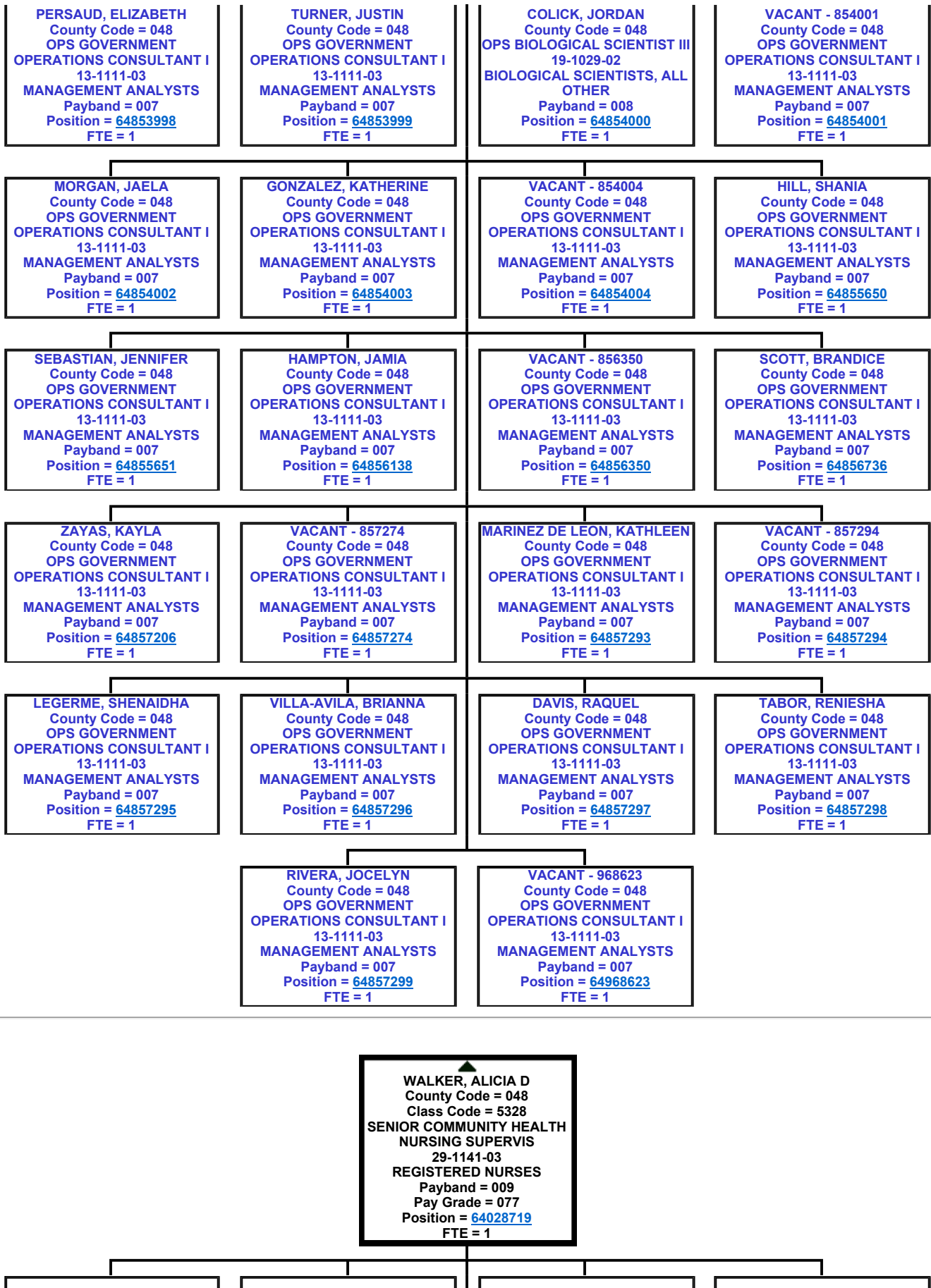
MALDONADO HERNANDEZ,
KATHERINE N
County Code = 048
Class Code = 5953
Social Services Counselor
21-1019-03
COUNSELORS, ALL OTHER
Payband = 007
Pay Grade = 018
Position = [64085735](#)
FTE = 1

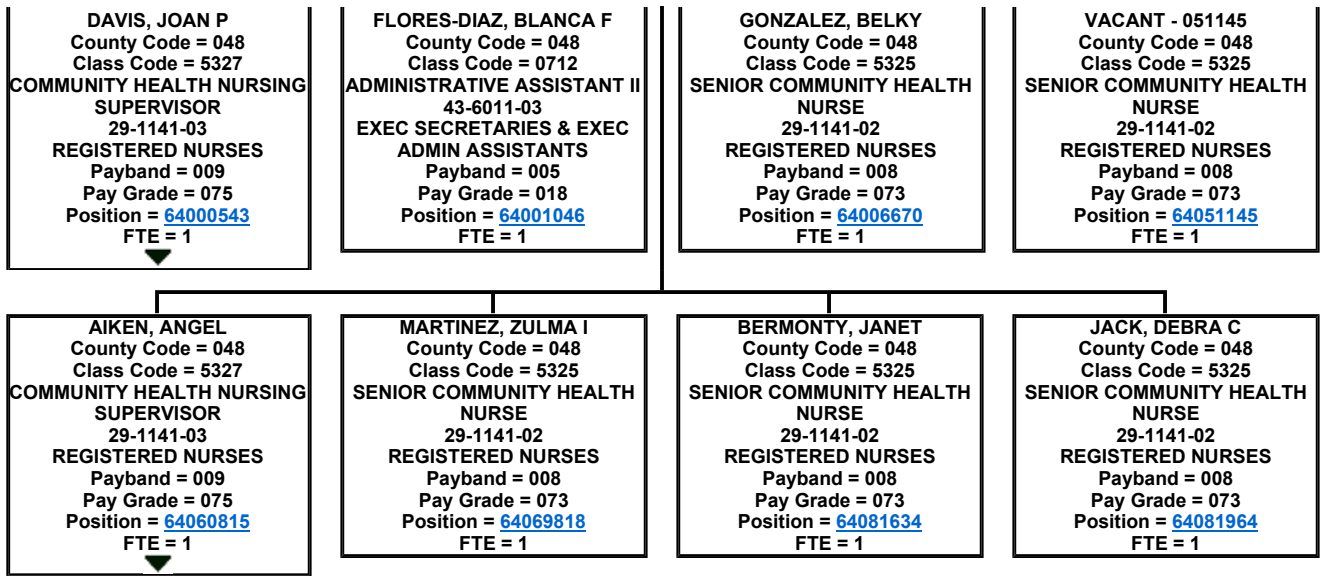
PINTHIEVRE, GINETTE
County Code = 048
Class Code = 5953
Social Service Counselor
21-1019-03
COUNSELORS, ALL OTHER
Payband = 007
Pay Grade = 018
Position = [64085736](#)
FTE = 1

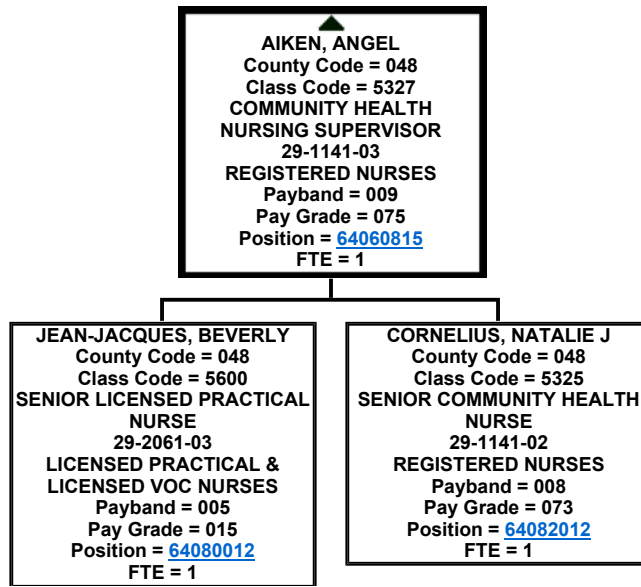
SMITH, KRYSTLE N
County Code = 048
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64086443](#)
FTE = 1

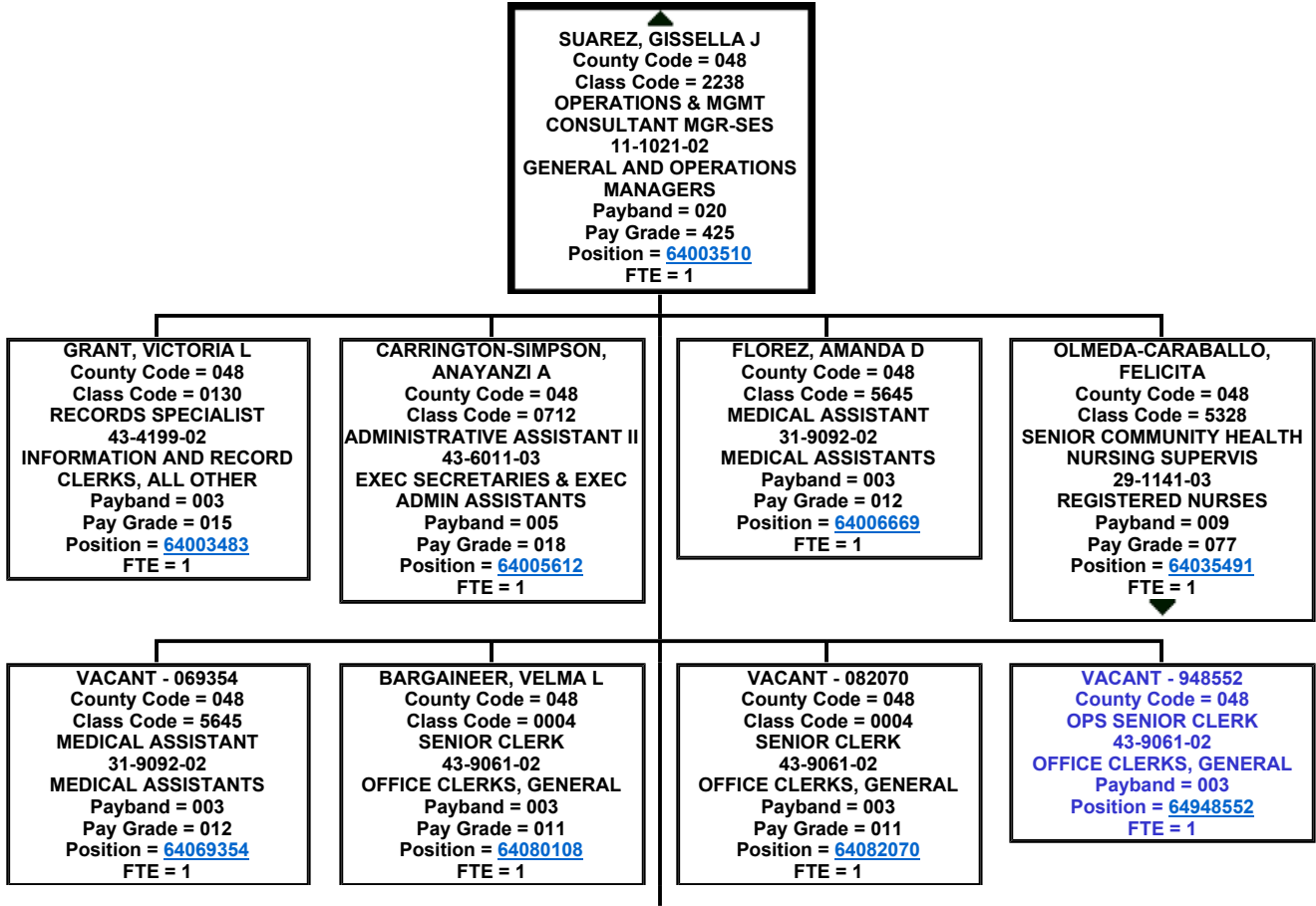
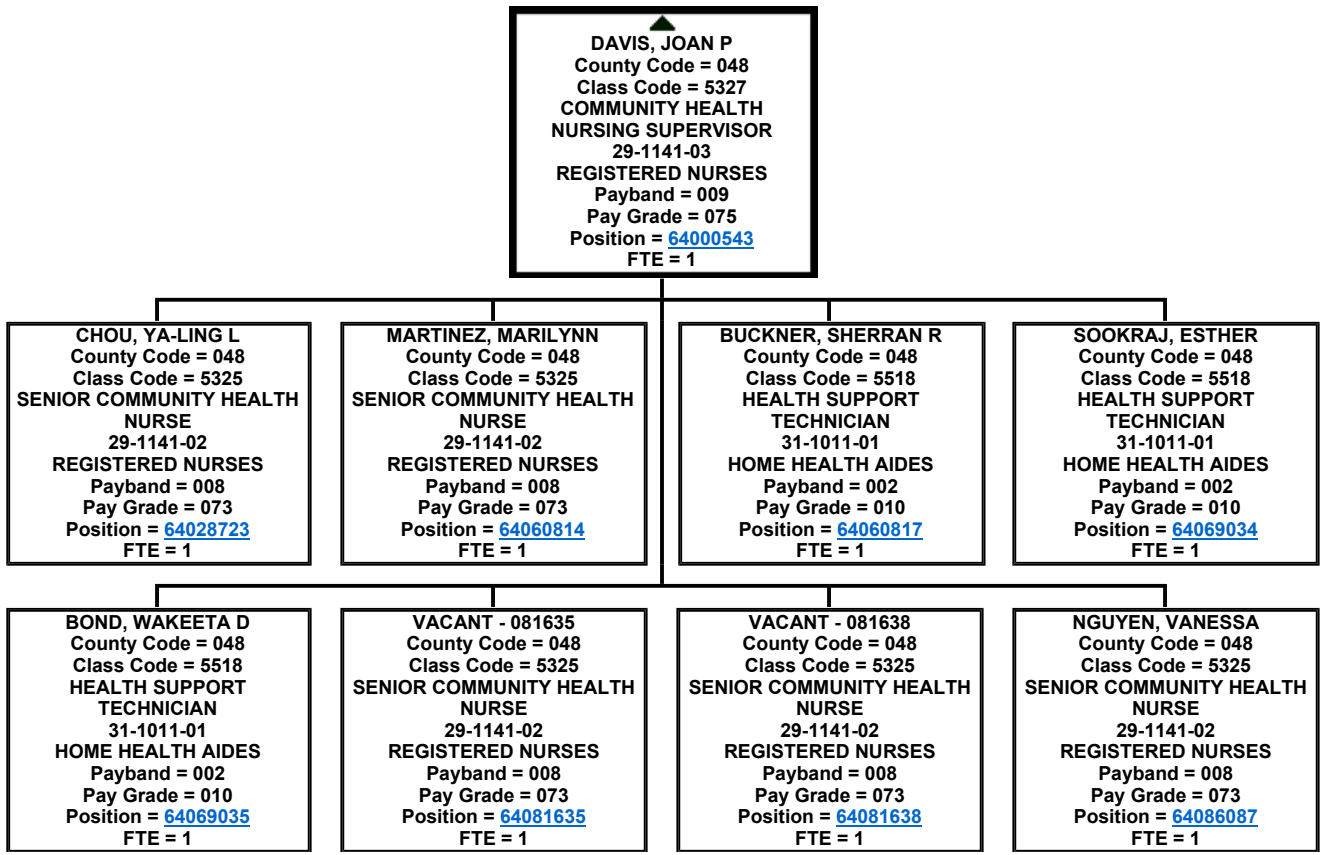












VACANT - 948571
County Code = 048
OPS MEDICAL ASSISTANT
31-9092-02
MEDICAL ASSISTANTS
Payband = 003
Position = 64948571
FTE = 1

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OLMEDA-CARABALLO, FELICITA
 County Code = 048
 Class Code = 5328
SENIOR COMMUNITY HEALTH NURSING SUPERVISOR
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64035491](#)
 FTE = 1

VACANT - 028739
 County Code = 048
 Class Code = 5292
Senior Registered Nurse
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [64028739](#)
 FTE = 1

VACANT - 051714
 County Code = 048
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64051714](#)
 FTE = 1

VACANT - 068614
 County Code = 048
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64068614](#)
 FTE = 1

MARR, KECHARAI A
 County Code = 048
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64086025](#)
 FTE = 1

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PEREZ, ELLIS E
 County Code = 048
 Class Code = 2235
GOVERNMENT OPERATIONS CONSULT III - SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 425
 Position = [64004074](#)
 FTE = 1

VACANT - 003806
 County Code = 048
 Class Code = 6036
Health Educator Consultant
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 022
 Position = [64003806](#)
 FTE = 1

VACANT - 004558
 County Code = 048
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64004558](#)
 FTE = 1

THOMAS, ANNETTE A
 County Code = 048
 Class Code = 2336
PLANNING CONSULTANT
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 024
 Position = [64006398](#)
 FTE = 1

ALEXANDER, AUDREY
 County Code = 048
 Class Code = 2236
Government Operations Consultant II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64028728](#)
 FTE = 1

NARCISSE, MANOVNA A
 County Code = 048
 Class Code = 2236
GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64051716](#)
 FTE = 1

PEREIRA VILLA, MARIA A
 County Code = 048
 Class Code = 2238
Government Operations Consultant III
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64084142](#)
 FTE = 1

VACANT - 853951
 County Code = 048
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853951](#)
 FTE = 1

BRUNO, DIANE
 County Code = 048
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853952](#)
 FTE = 1

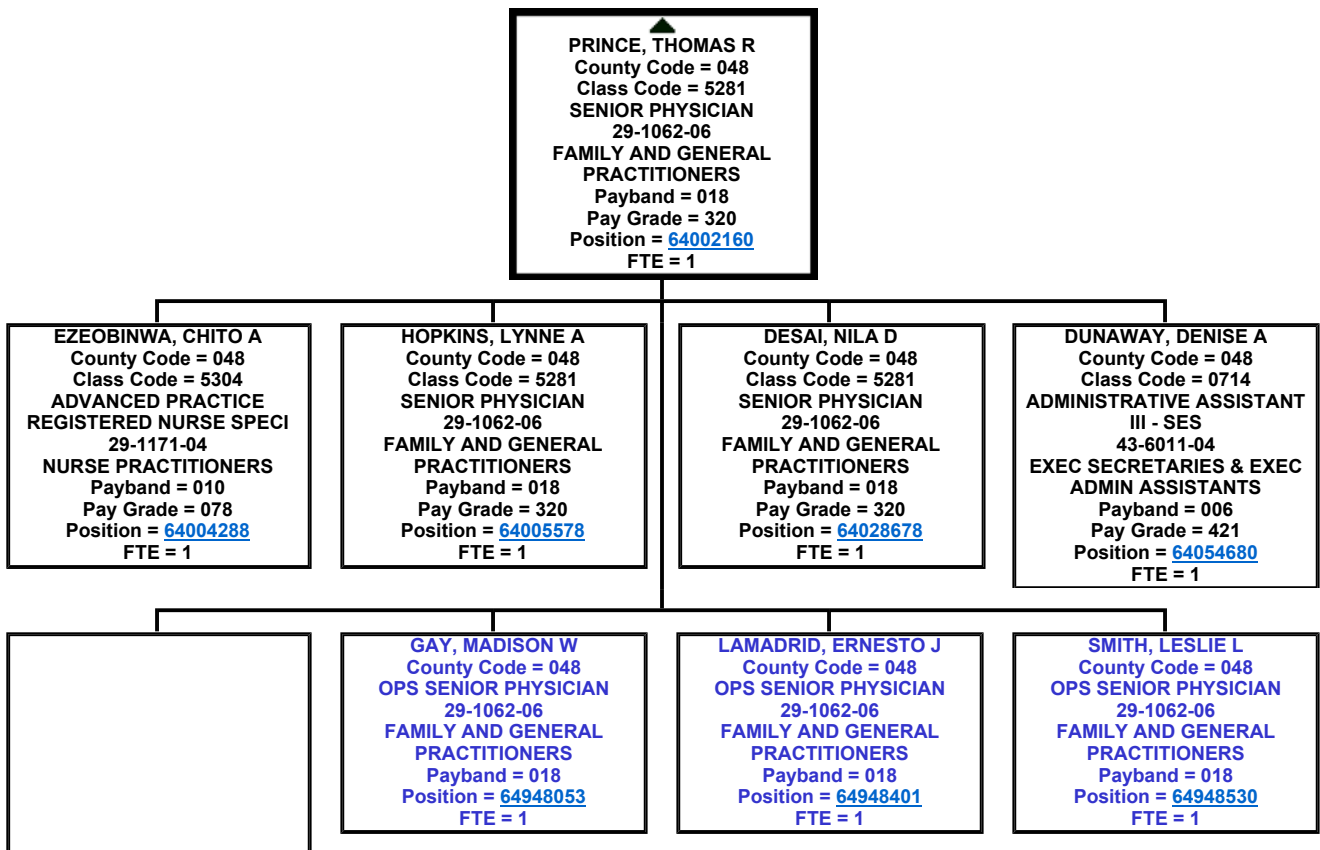
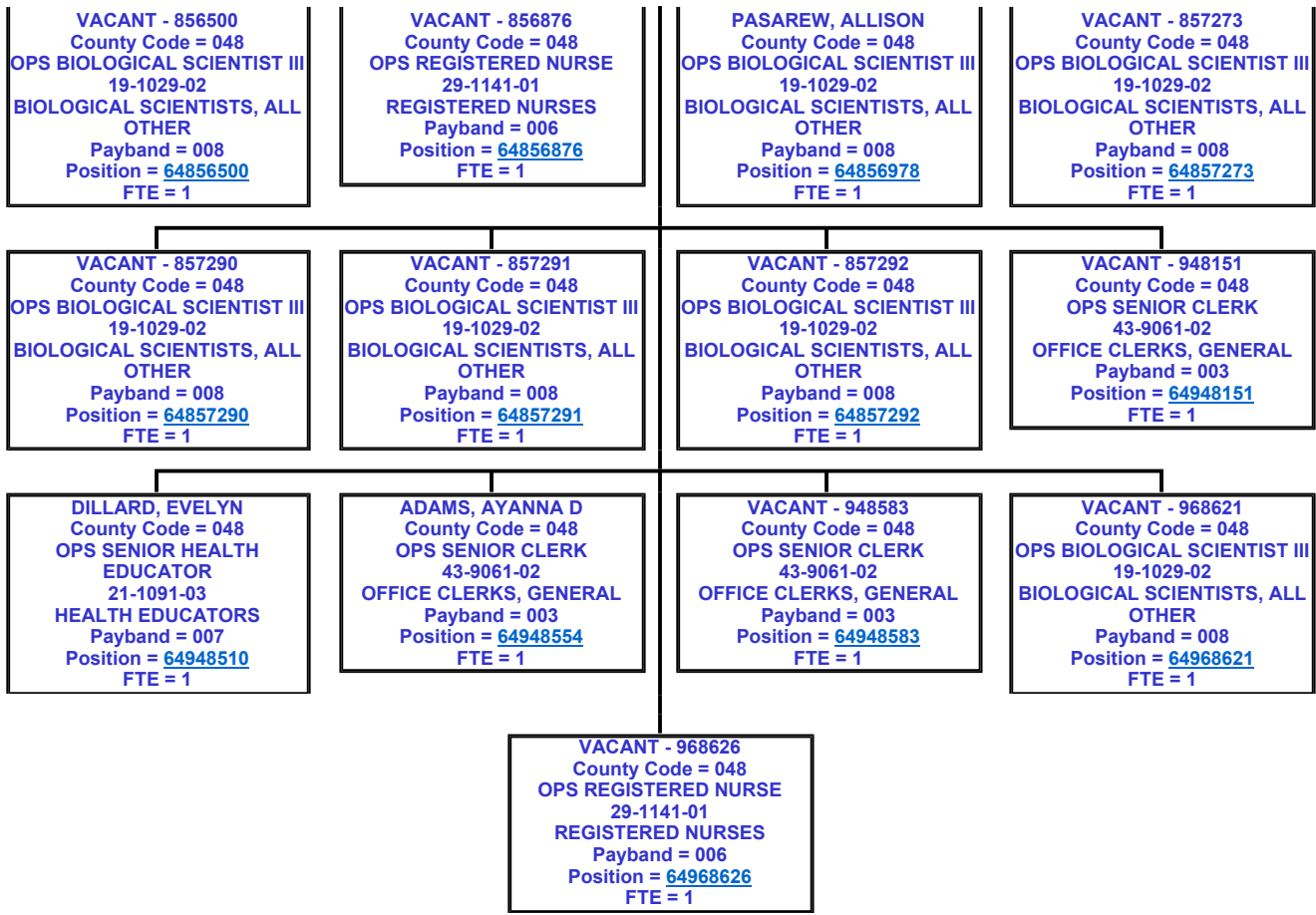
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 County Code = 048
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853953](#)
 FTE = 1

DEUCLER, CATHERINE
 County Code = 048
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 009
 Position = [64853954](#)
 FTE = 1

VACANT - 853955
 County Code = 048
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL OTHER
 Payband = 008
 Position = [64853955](#)
 FTE = 1

VACANT - 853956
 County Code = 048
OPS GOVERNMENT OPERATIONS CONSULTANT I
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853956](#)
 FTE = 1





VACANT - 068546
County Code = 048
Class Code = 5281
SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 320
Position = [64068546](#)
FTE = 1

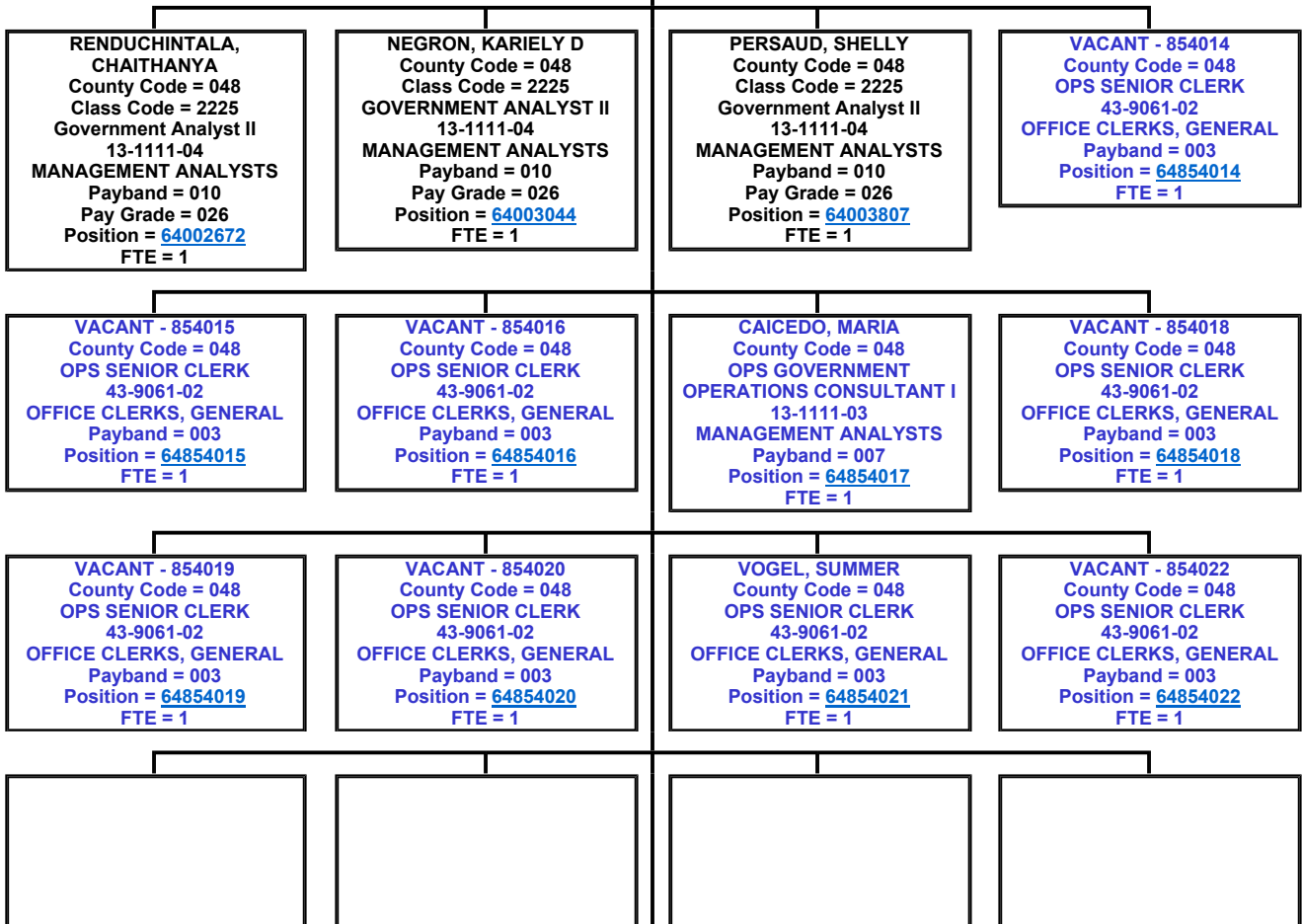
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VACANT - 068546
County Code = 048
Class Code = 5281
SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
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Pay Grade = 320
Position = [64068546](#)
FTE = 1

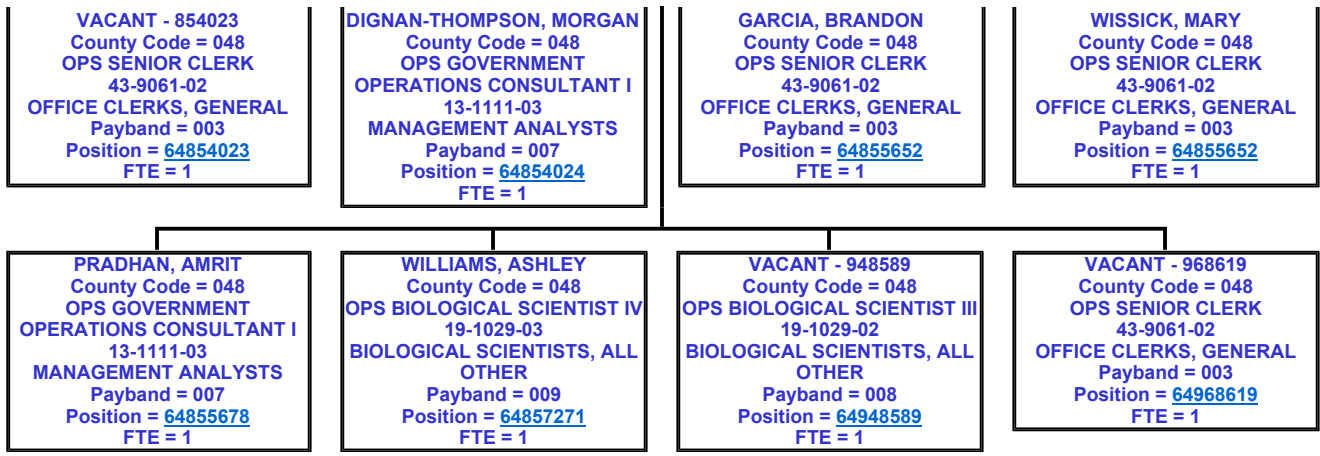
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WELLER, JOANNE L
County Code = 048
Class Code = 5351
COMMUNITY HEALTH NURSING
CONSULTANT
29-1141-04
REGISTERED NURSES
Payband = 010
Pay Grade = 079
Position = [64082091](#)
FTE = 1

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WELLER, JOANNE L
 County Code = 048
 Class Code = 5351
 COMMUNITY HEALTH
 NURSING CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64082091](#)
 FTE = 1

RODRIGUEZ, EUDENYS E
 County Code = 048
 OPS MEDICAL LABORATORY
 TECH II
 29-2012-03
 MEDICAL & CLINICAL
 LABORATORY TECHNICIAN
 Payband = 005
 Position = [64948294](#)
 FTE = 1

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PATE, JAMES E
 County Code = 048
 Class Code = 2294
 SENIOR HEALTH OPERATIONS
 MANAGER - SES
 11-9199-02
 MANAGERS, ALL OTHER
 Payband = 020
 Pay Grade = 425
 Position = [64001129](#)
 FTE = 1



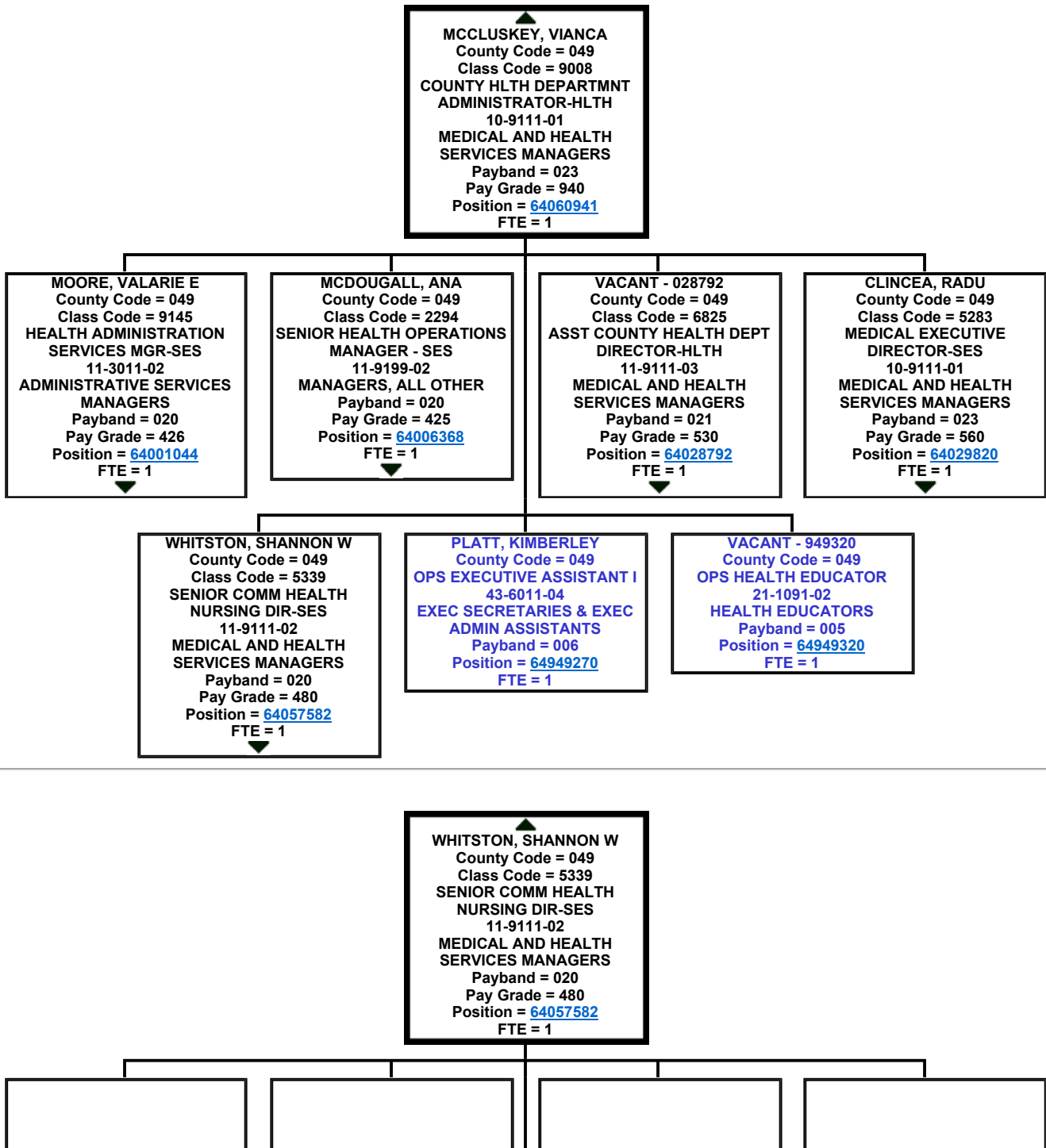


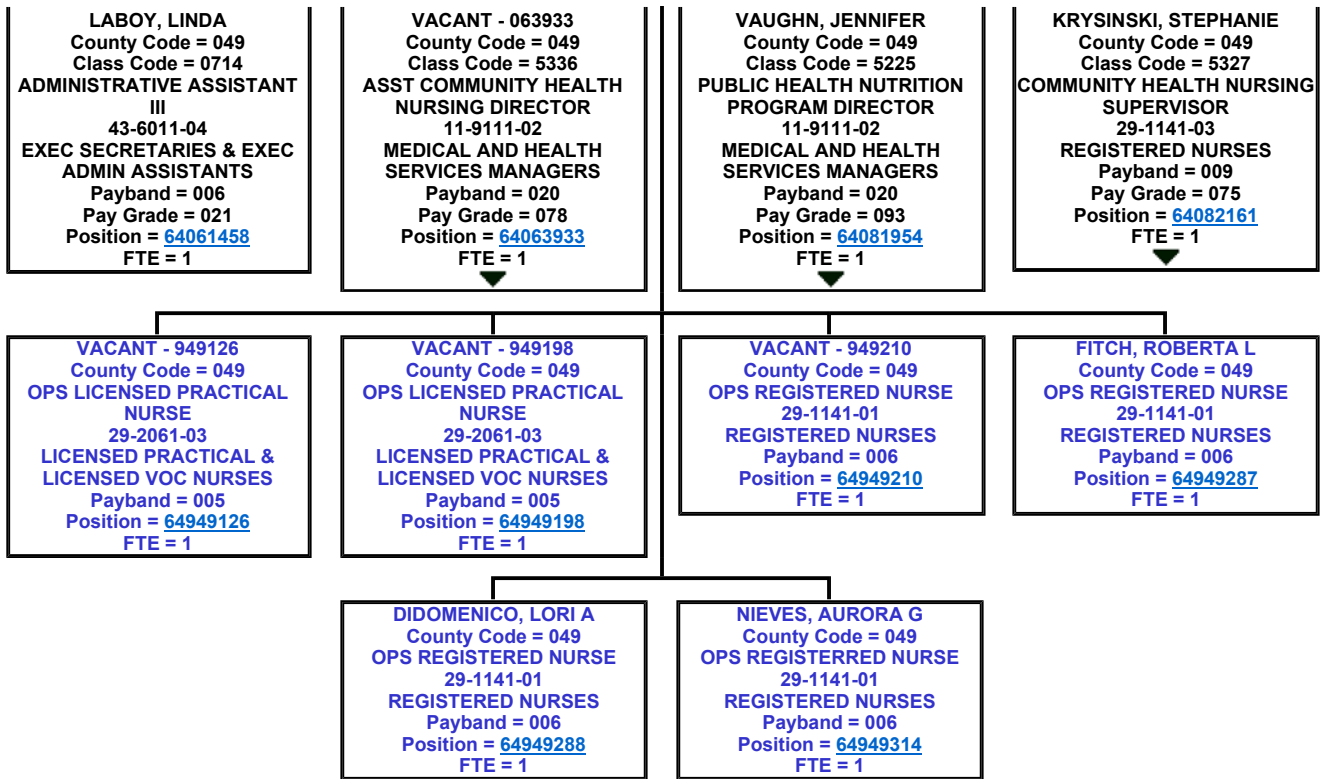
Florida Department of Health

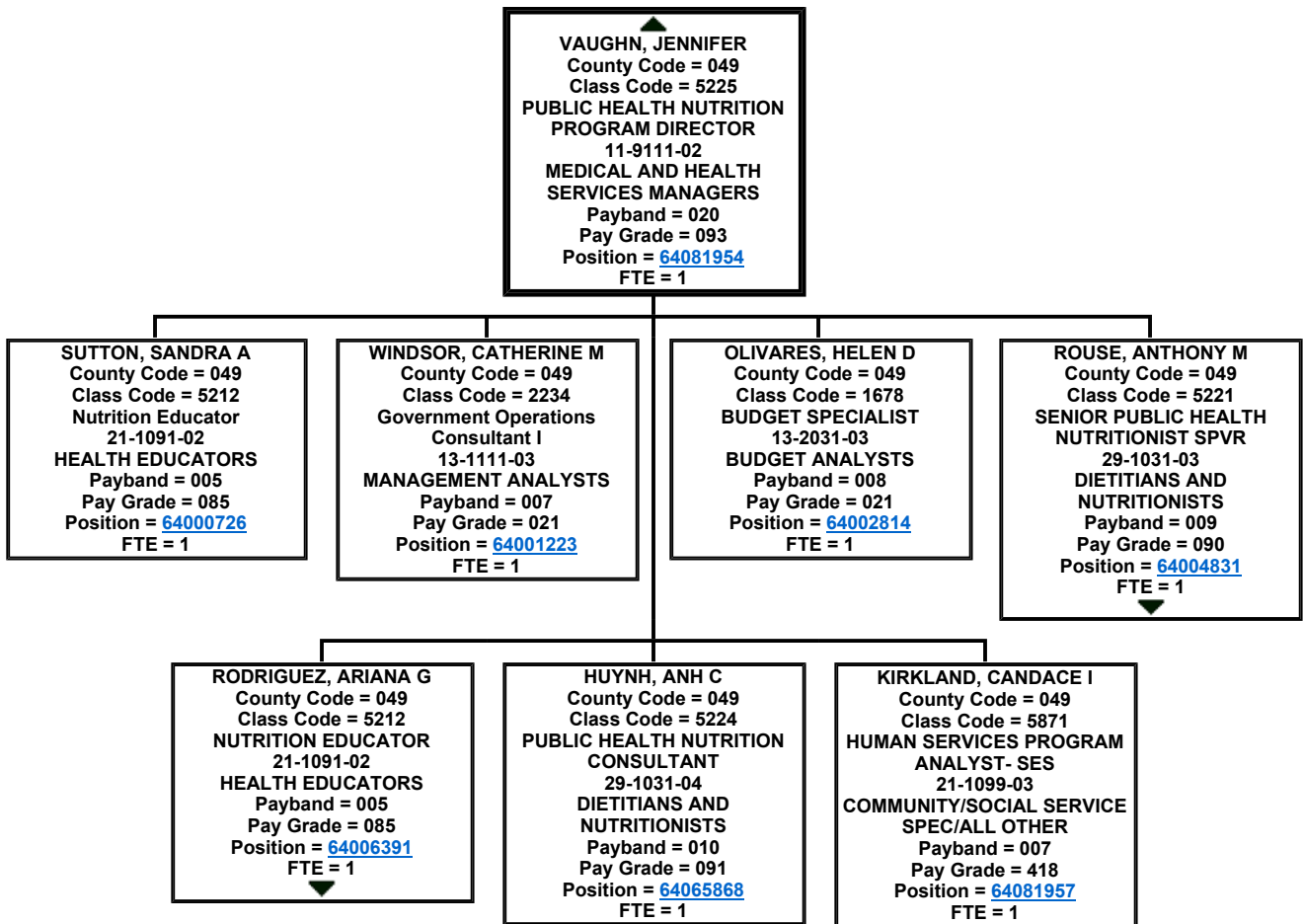
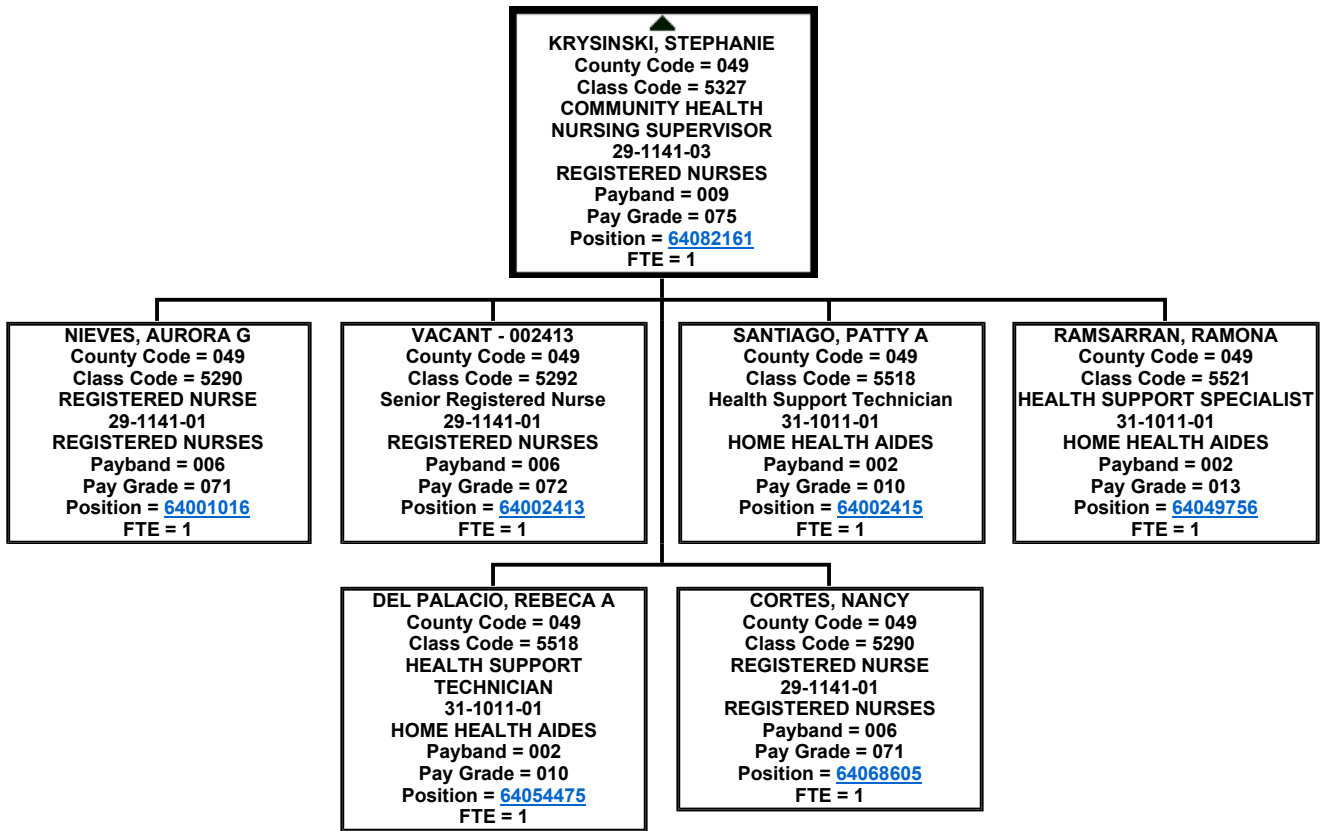
CHD 49 - Osceola County Health Department

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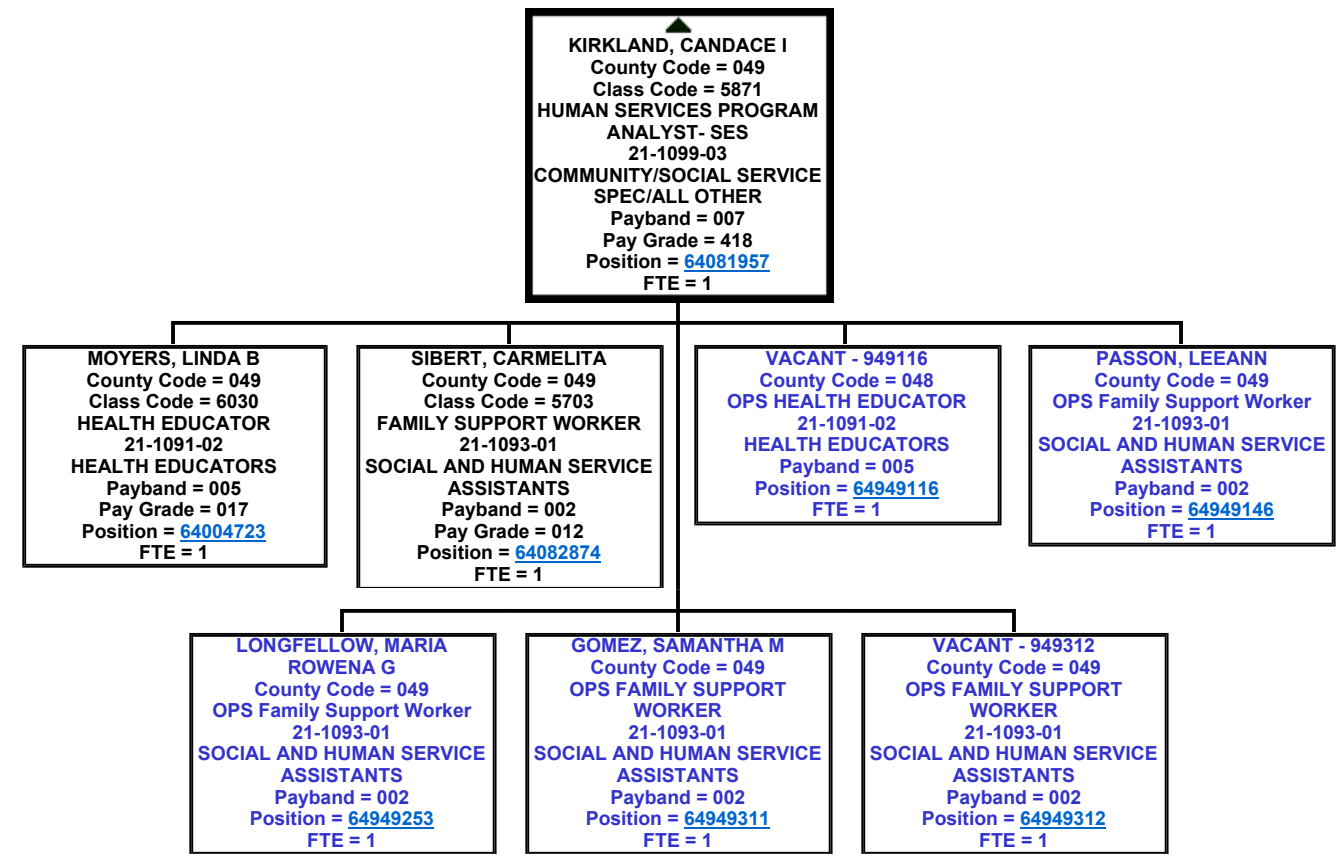
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

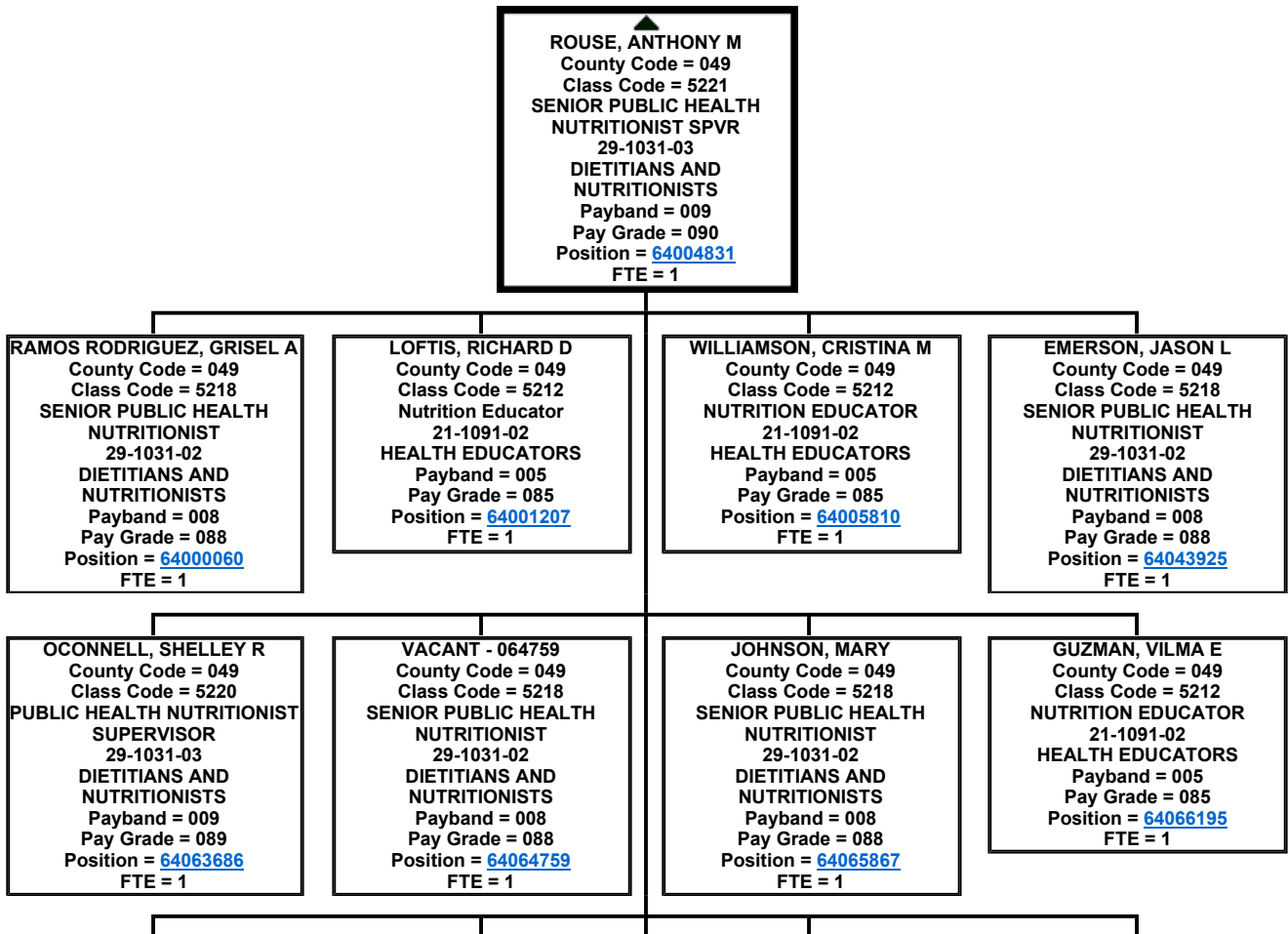
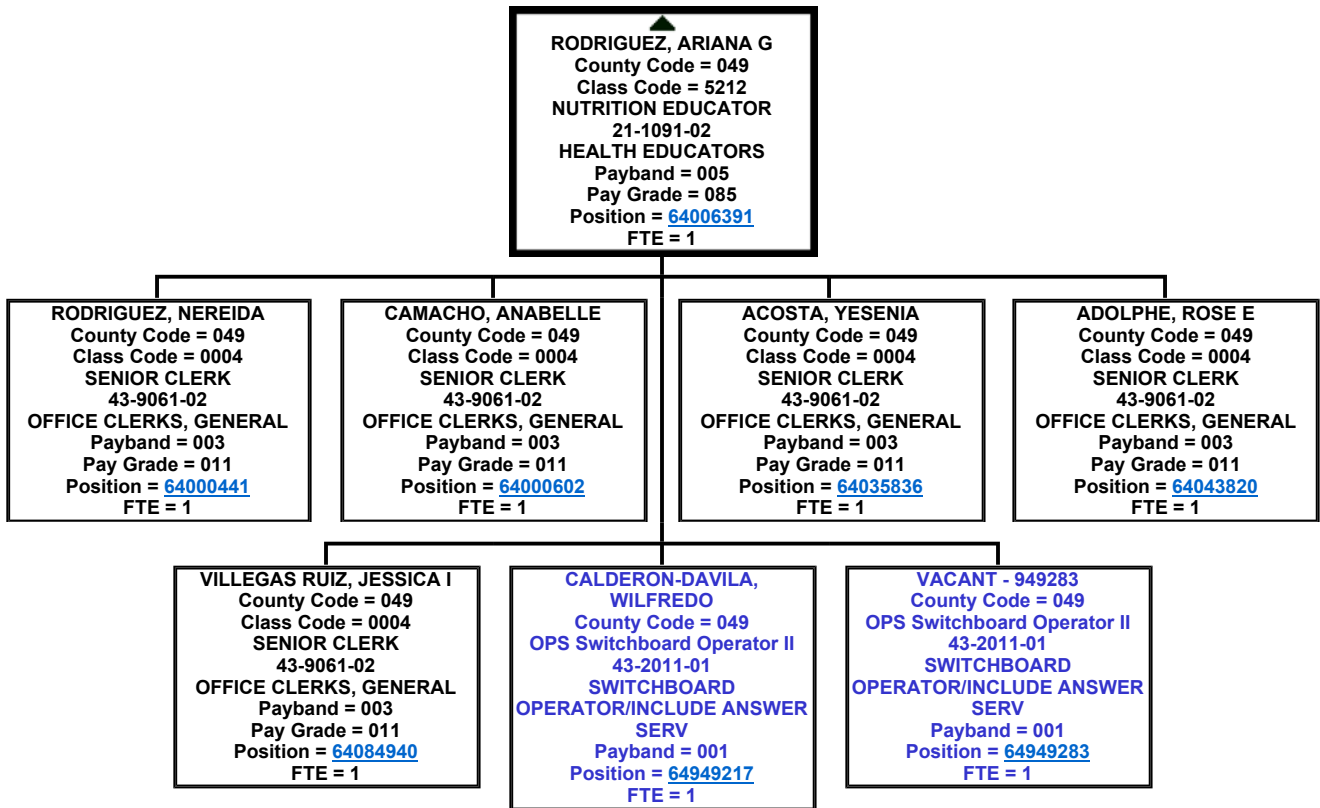


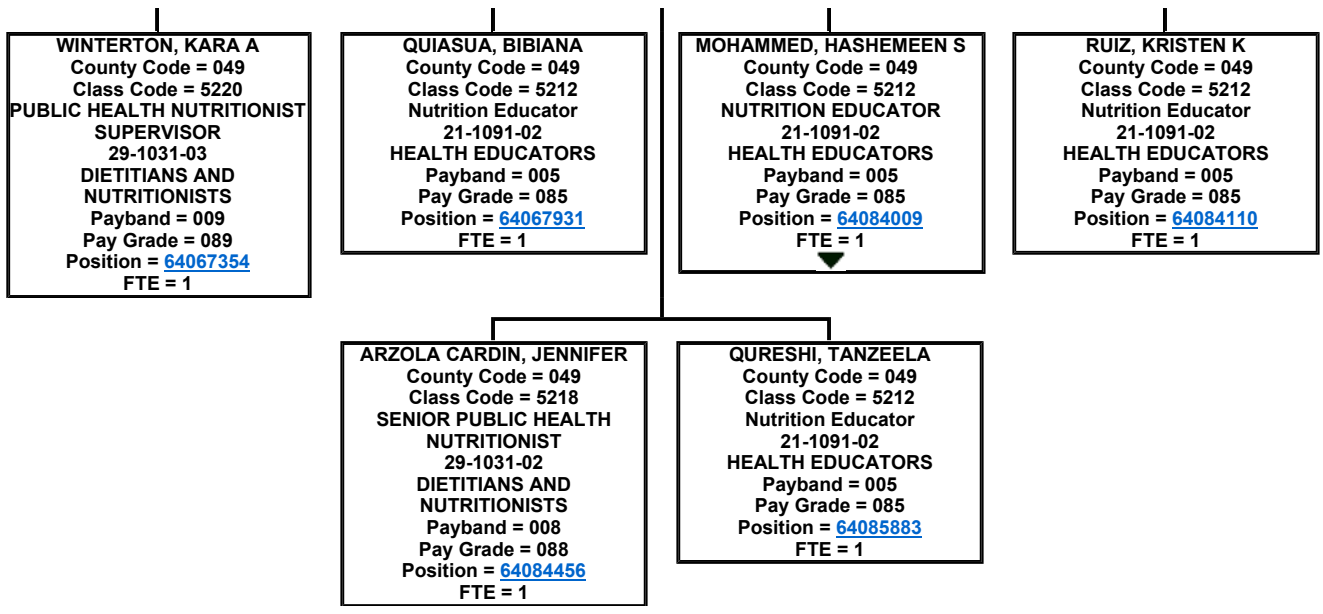


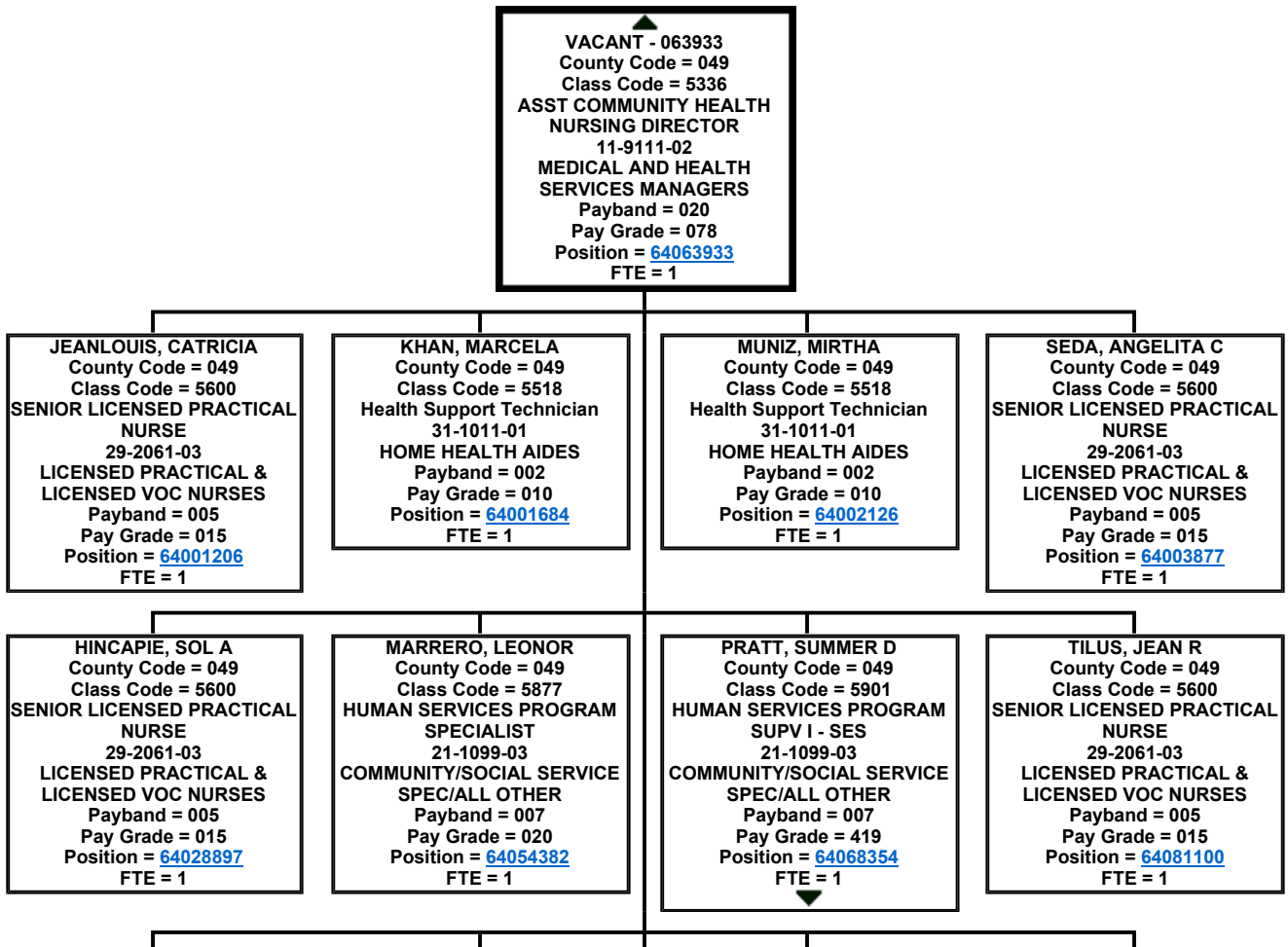
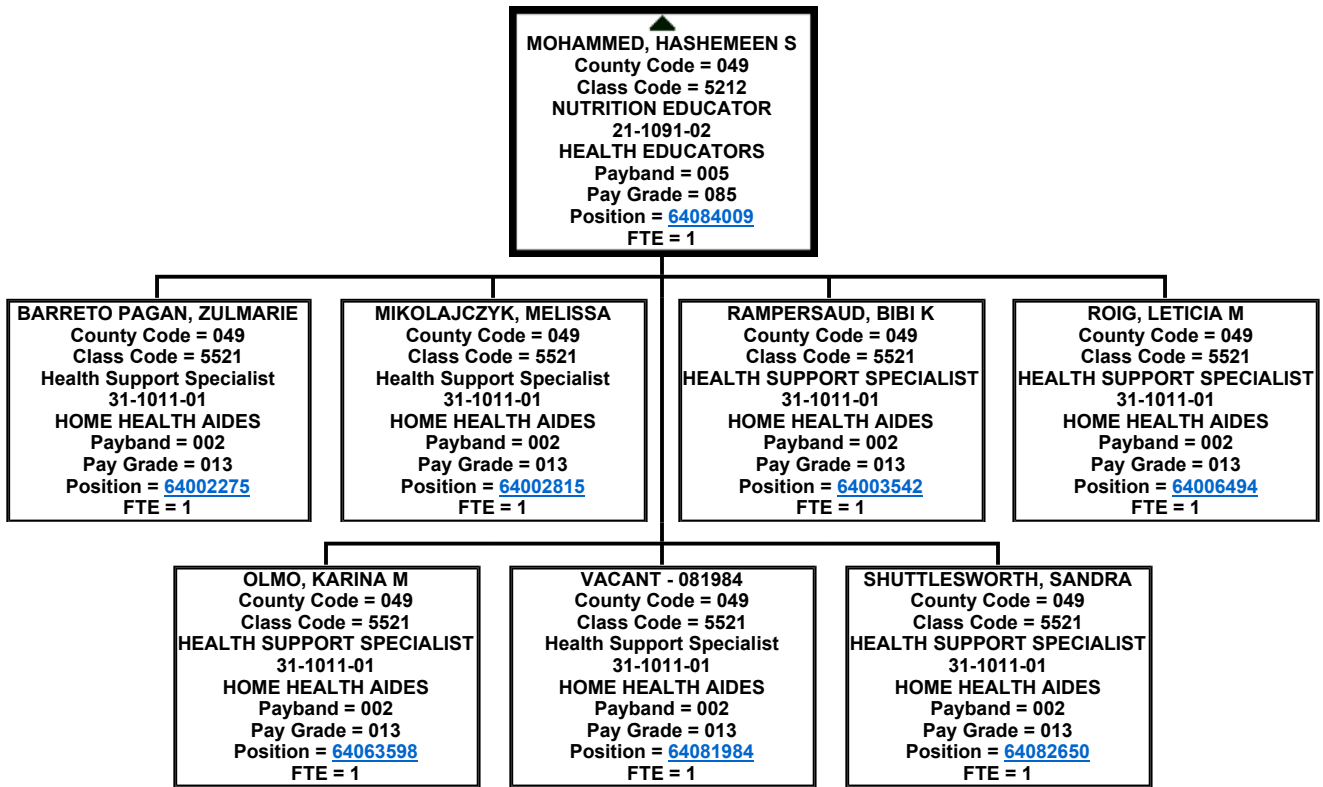




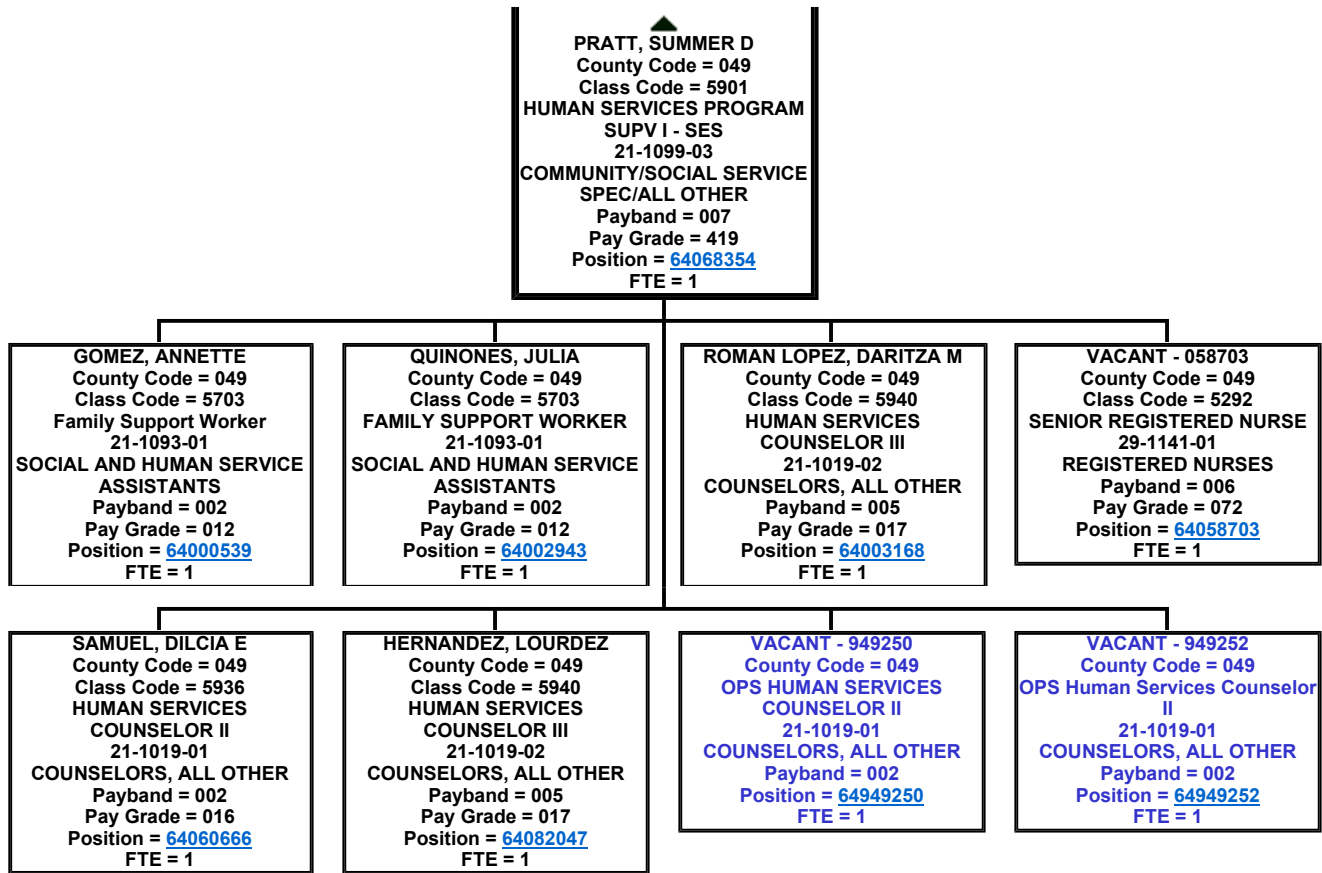


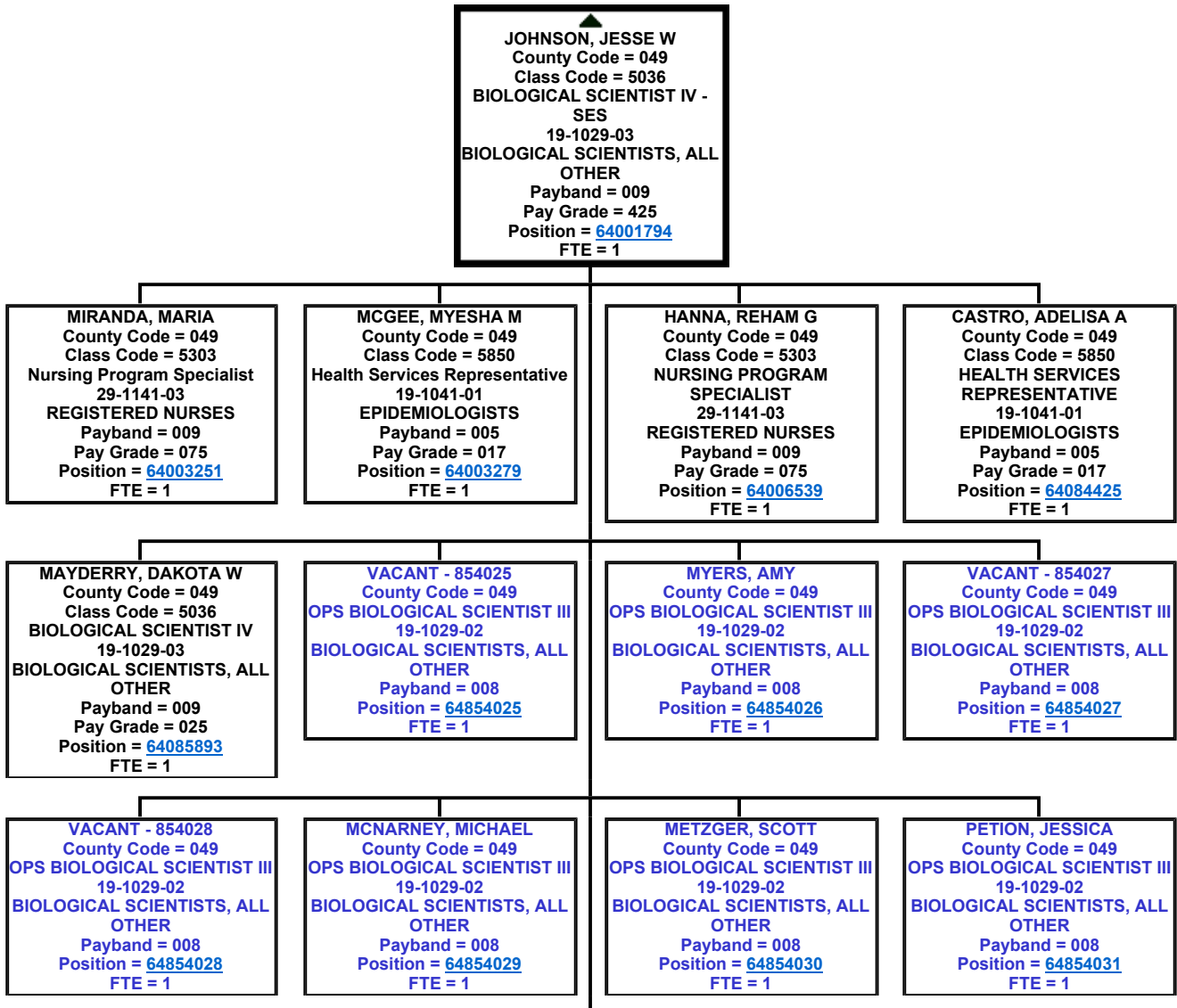
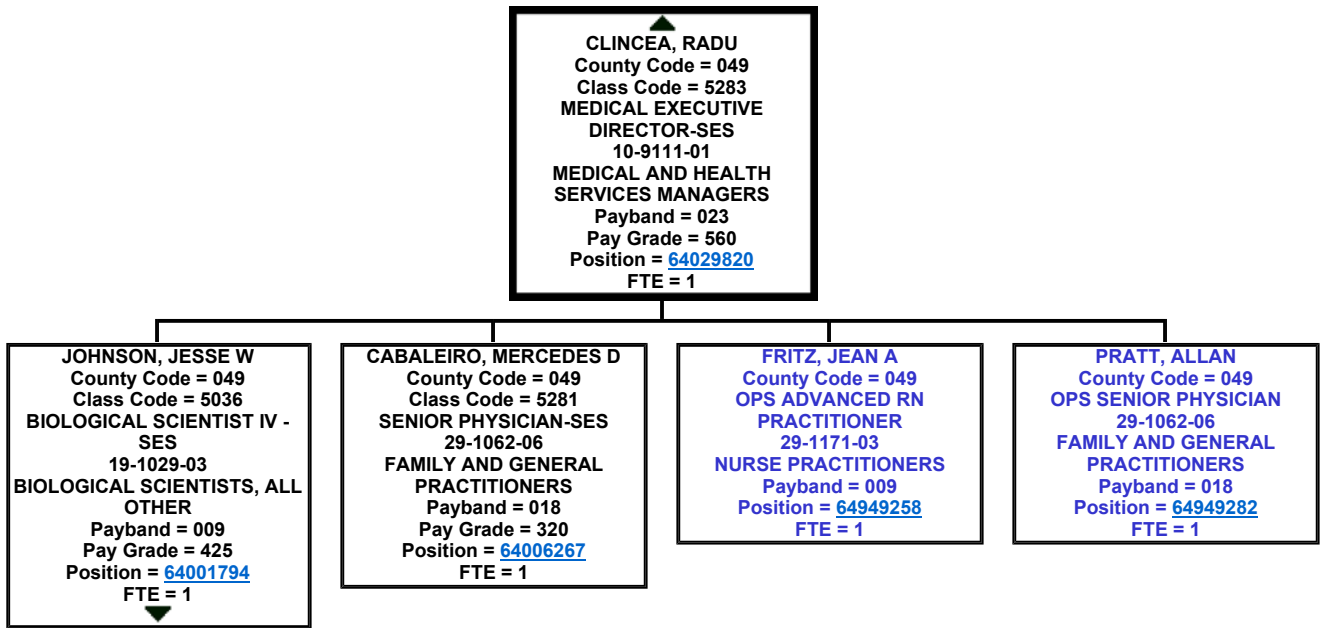


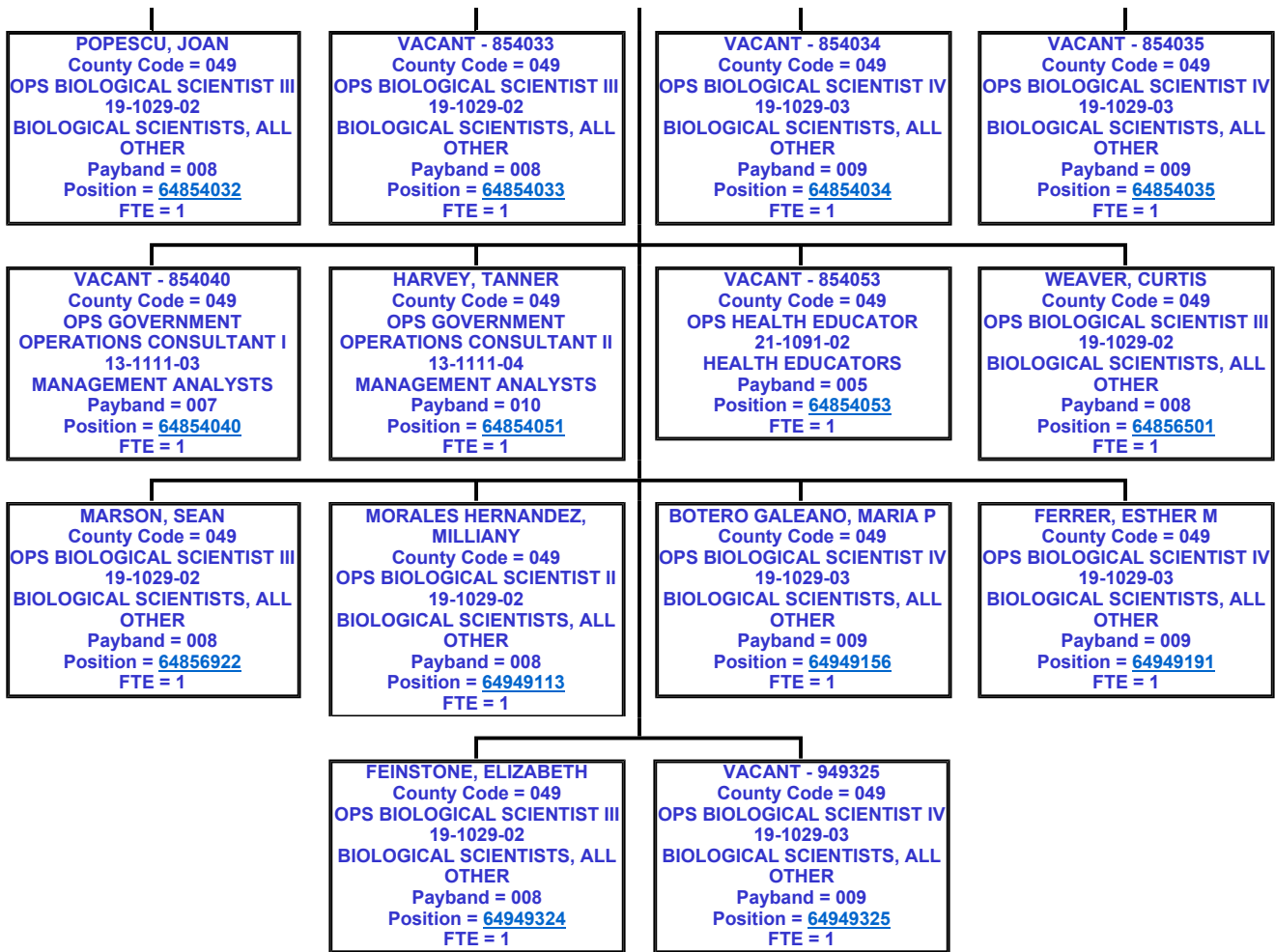


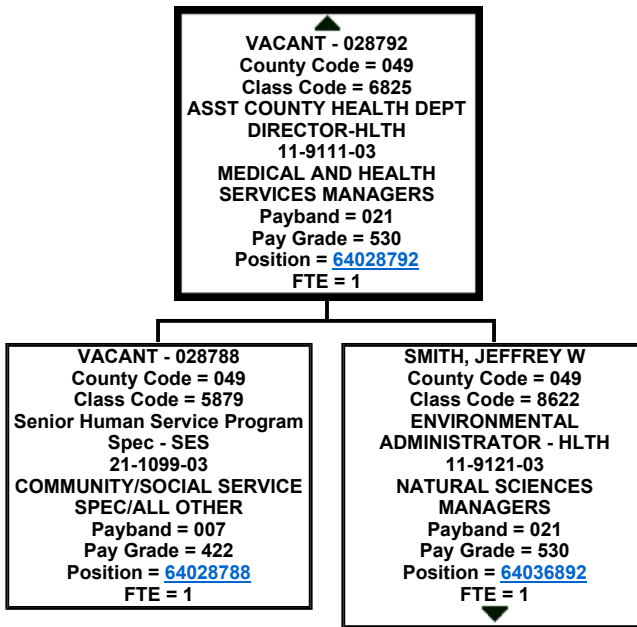


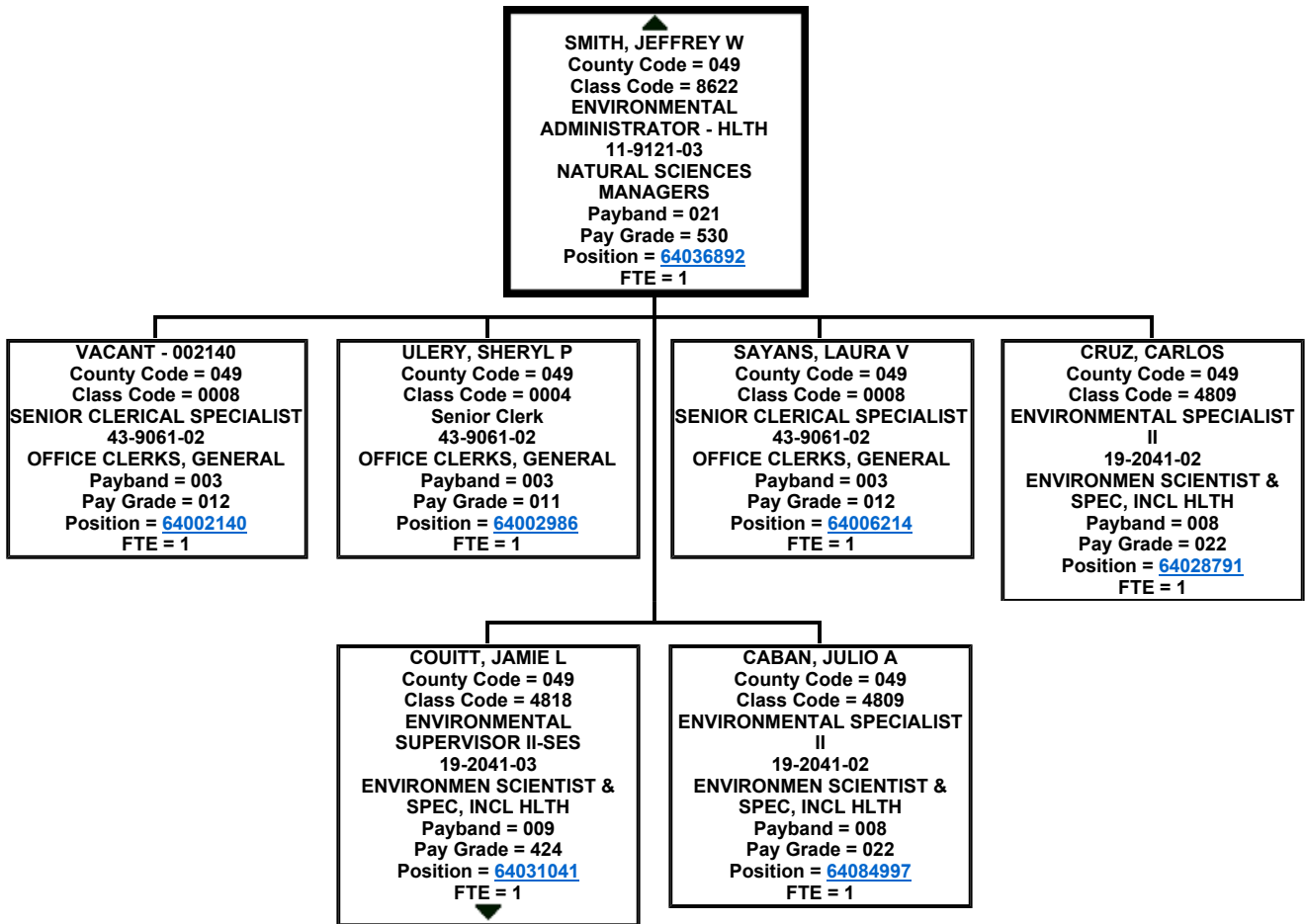




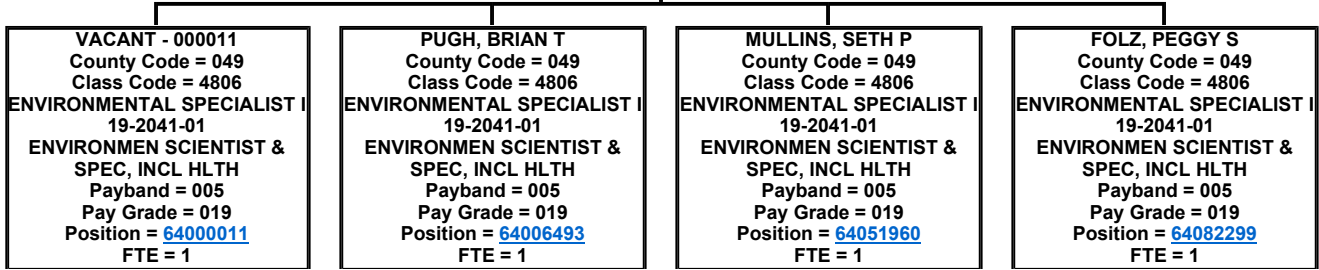


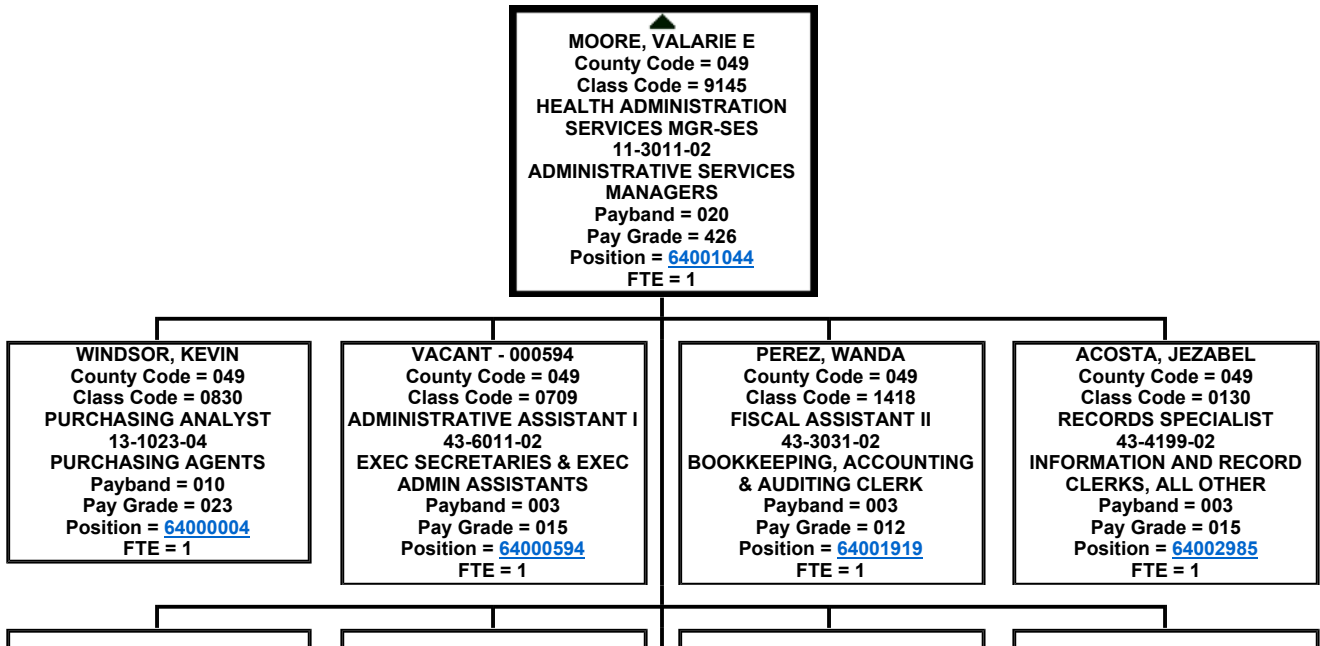
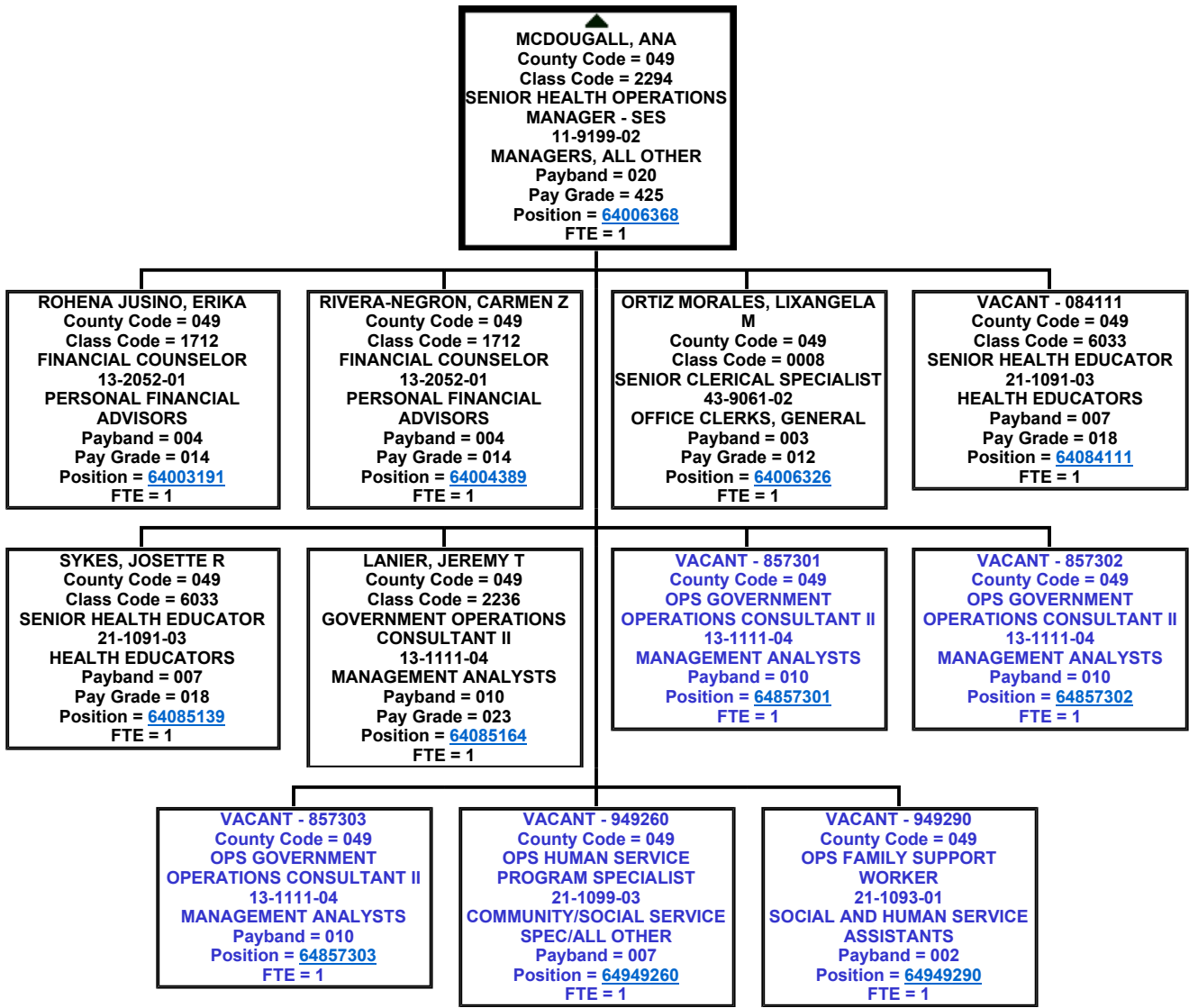


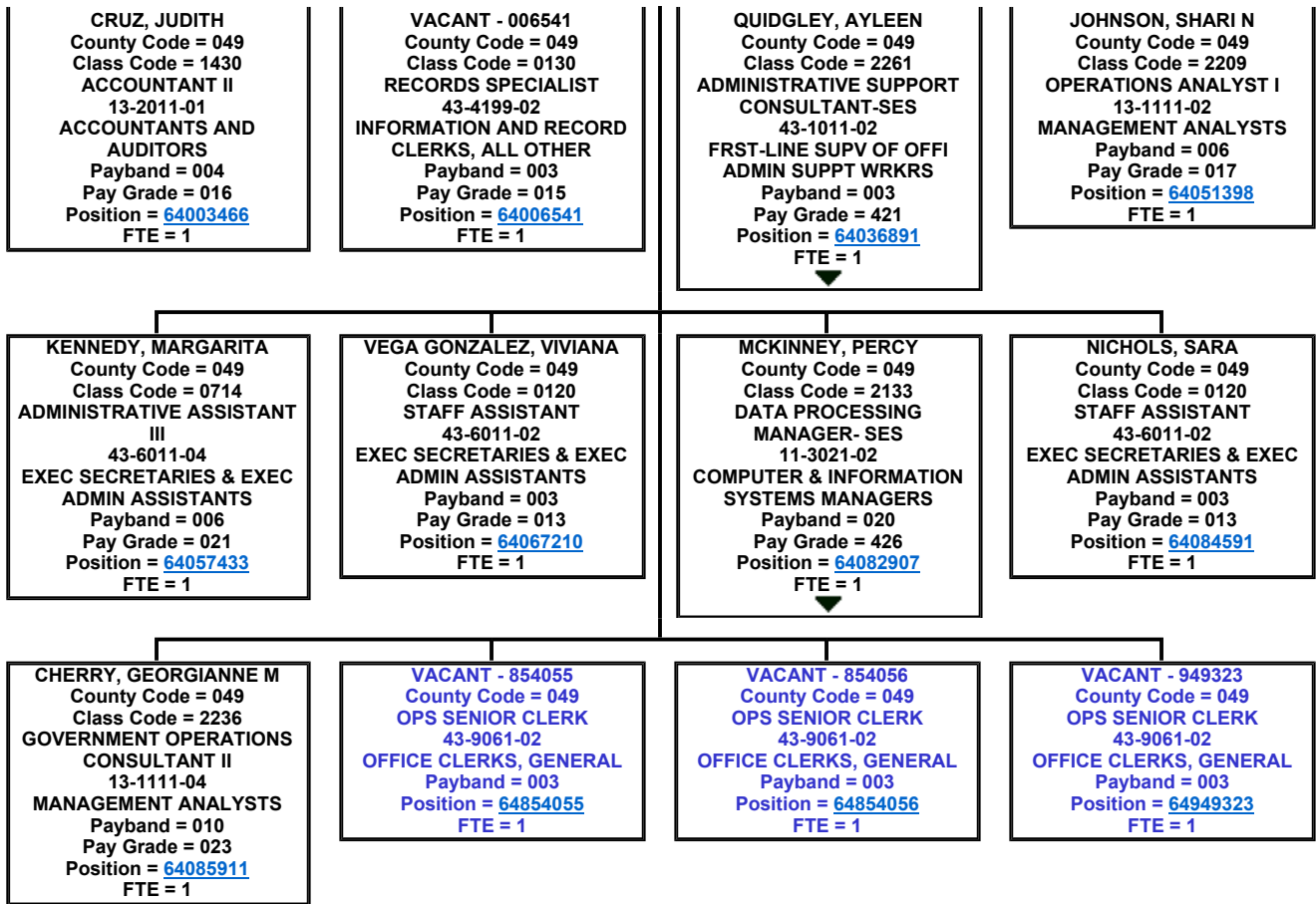




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COUITT, JAMIE L
 County Code = 049
 Class Code = 4818
ENVIRONMENTAL SUPERVISOR II-SES
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 424
 Position = [64031041](#)
 FTE = 1







▲
MCKINNEY, PERCY
 County Code = 049
 Class Code = 2133
**DATA PROCESSING
 MANAGER- SES**
 11-3021-02
**COMPUTER & INFORMATION
 SYSTEMS MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64082907](#)
 FTE = 1

MAURICE, YVELLE
 County Code = 049
 Class Code = 2050
**Distributed Computer Systems
 Specialist**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 020
 Position = [64031106](#)
 FTE = 1

MARTINEZ, JASON
 County Code = 049
 Class Code = 2225
GOVERNMENT ANALYST II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 026
 Position = [64084007](#)
 FTE = 1

SMITH, SHELDON W
 County Code = 049
 Class Code = 2050
**DISTRIBUTED COMPUTER SYS
 SPECIALIST**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 020
 Position = [64086158](#)
 FTE = 1

▲
QUIDGLEY, AYLEEN
 County Code = 049
 Class Code = 2261
**ADMINISTRATIVE SUPPORT
 CONSULTANT-SES**
 43-1011-02
**FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS**
 Payband = 003
 Pay Grade = 421
 Position = [64036891](#)
 FTE = 1

VACANT - 002306
 County Code = 049
 Class Code = 1700
REVENUE SPECIALIST II
 13-2081-01
**TAX EXAMINER, COLLECTOR &
 REVENUE AGENT**
 Payband = 004
 Pay Grade = 016
 Position = [64002306](#)
 FTE = 1

HERNANDEZ, NEYDA
 County Code = 049
 Class Code = 0045
Records Technician
 43-4199-02
**INFORMATION AND RECORD
 CLERKS, ALL OTHER**
 Payband = 003
 Pay Grade = 013
 Position = [64028793](#)
 FTE = 1

COLON LOPEZ, JESSICA E
 County Code = 049
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64080194](#)
 FTE = 1

RILEY, TINA A
 County Code = 049
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64082117](#)
 FTE = 1

TOUSSAINT, FARADIA
 County Code = 049
 Class Code = 0004
Senior Clerk
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64084736](#)
 FTE = 1

RODRIGUEZ, VICTORIA
 County Code = 049
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64085338](#)
 FTE = 1

VACANT - 854036
 County Code = 049
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854036](#)
 FTE = 1

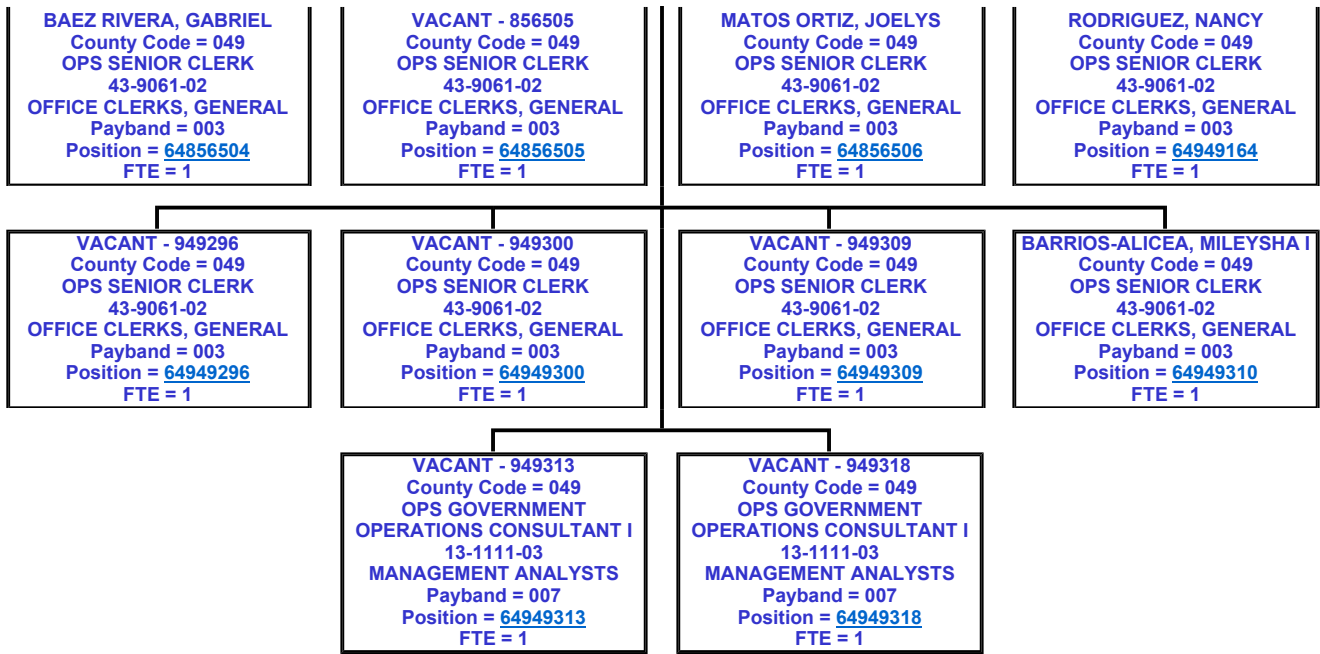
VACANT - 854037
 County Code = 049
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854037](#)
 FTE = 1

MELLENDEZ-SANCHEZ, CELYAN
 County Code = 049
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854038](#)
 FTE = 1

VACANT - 854039
 County Code = 049
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64854039](#)
 FTE = 1

VACANT - 856352
 County Code = 049
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856352](#)
 FTE = 1

DEJESUS, SERINA
 County Code = 049
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 OPERATIONS CONSULTANT I**
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MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64856502](#)
 FTE = 1

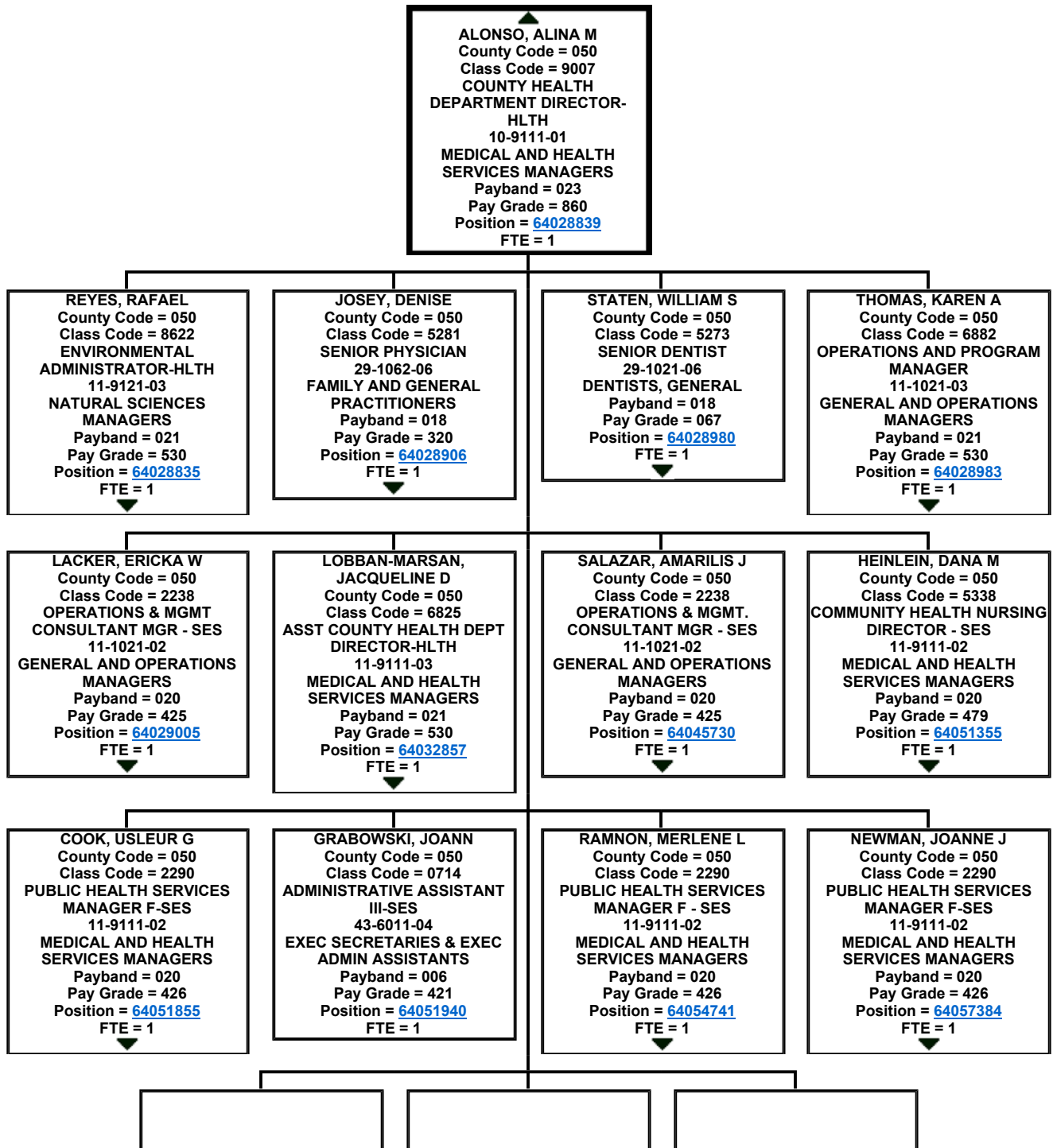


Florida Department of Health

CHD 50 - Palm Beach County Health Department

Created: 8/23/2021 10:22:00 AM

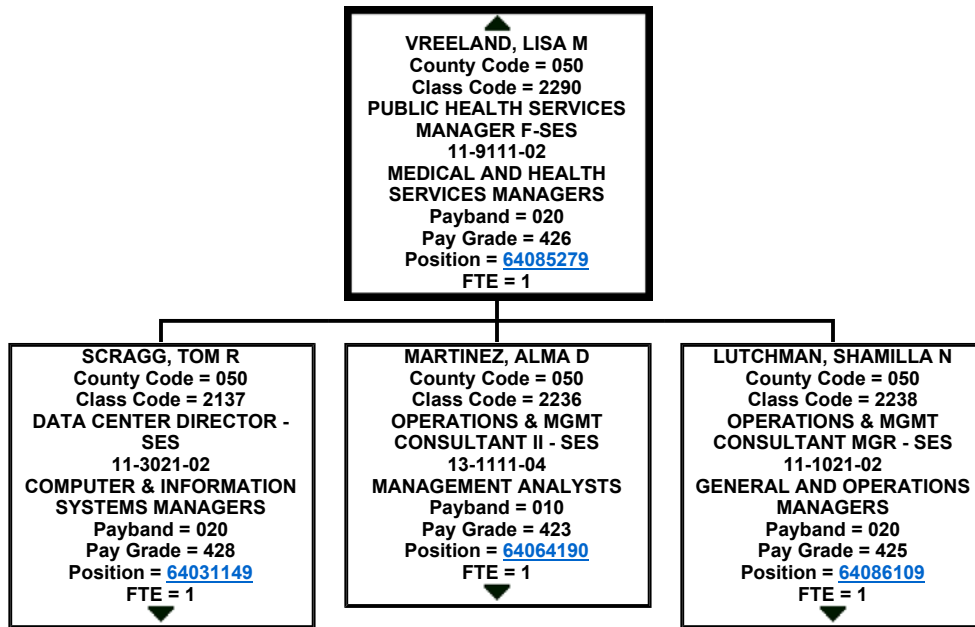
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

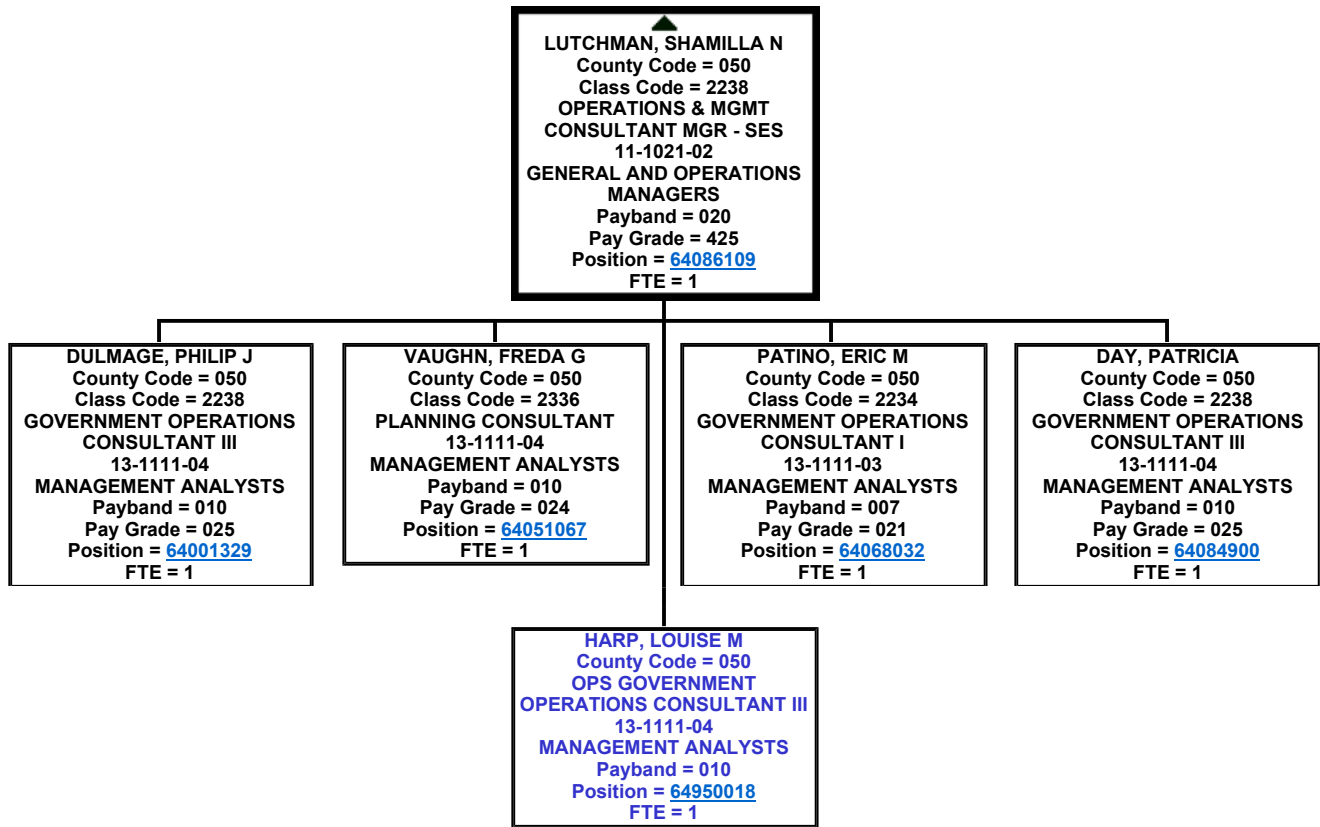


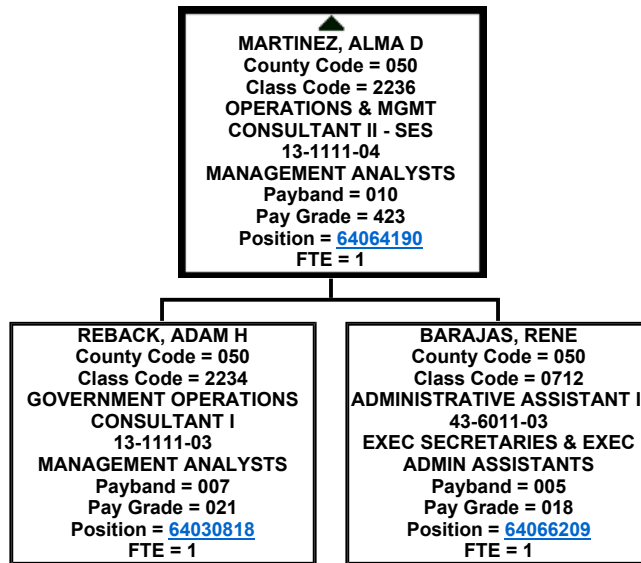
EDWARDS, JAMES A
County Code = 050
Class Code = 8997
COUNTY HEALTH DEPT
FINANCIAL ADMIN-HLTH
11-3031-03
FINANCIAL MANAGERS
Payband = 021
Pay Grade = 530
Position = [64067017](#)
FTE = 1

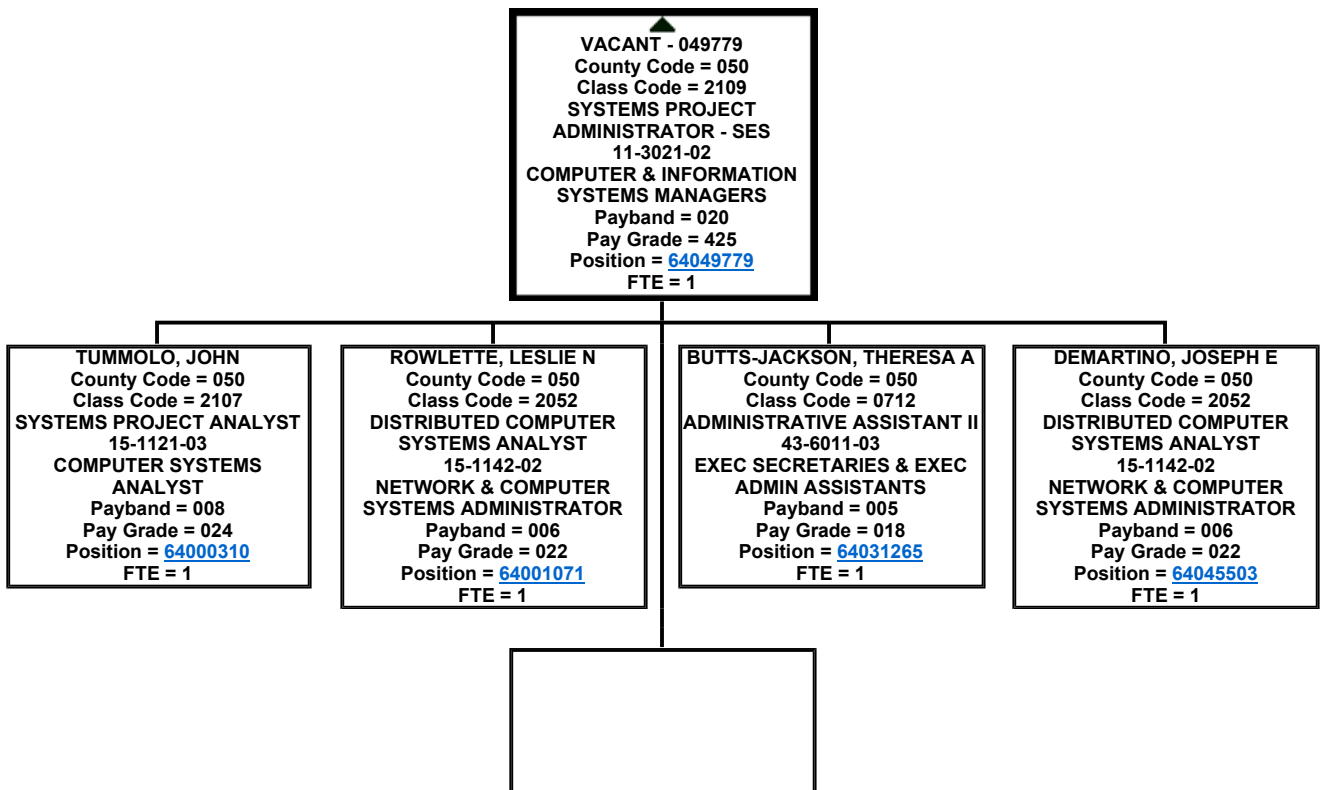
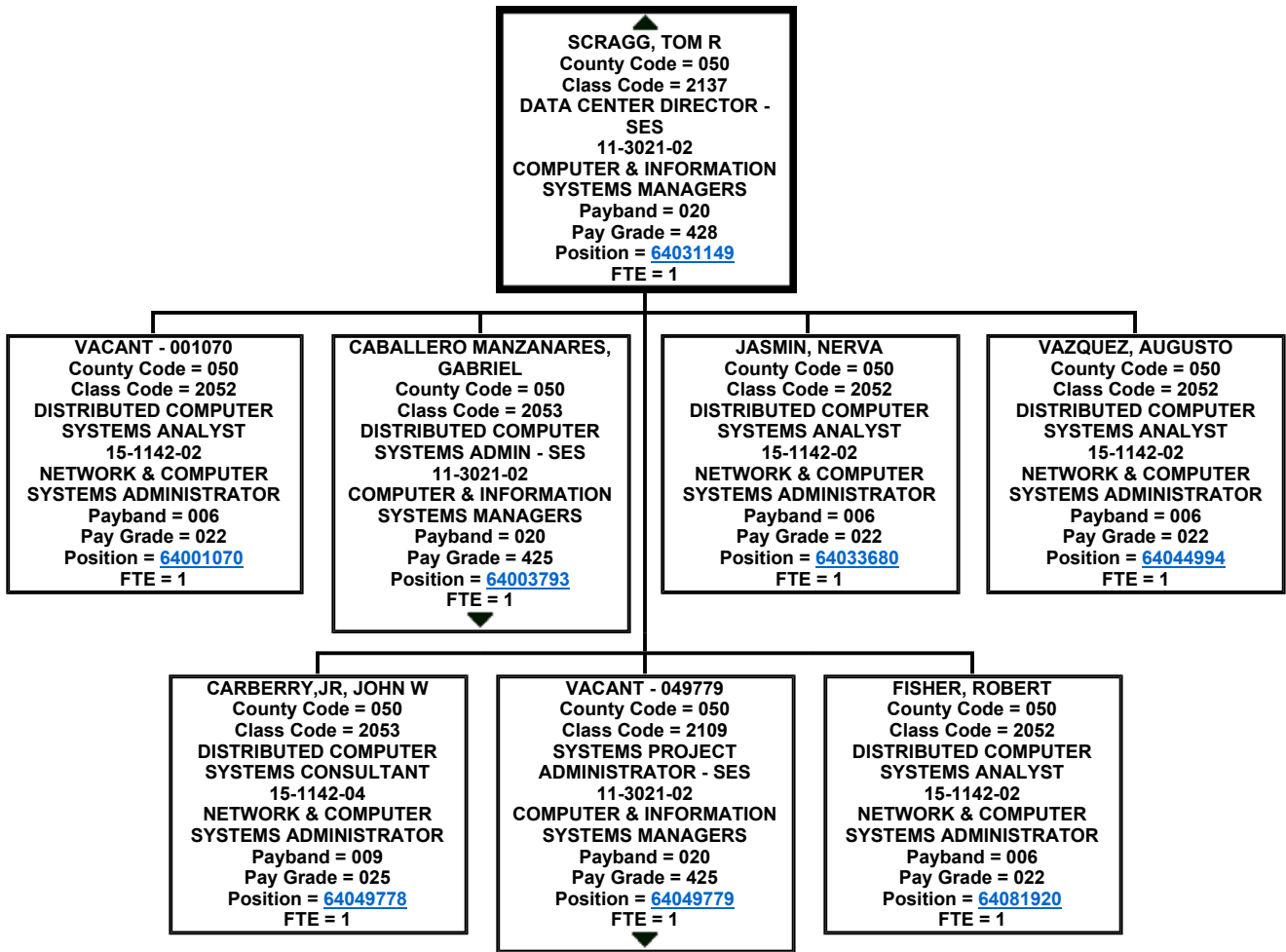
SHAW, ALEXANDER I
County Code = 050
Class Code = 8773
PUBLIC HEALTH
COMMUNICATIONS MGR-SES
11-2031-02
PUBLIC RELATIONS &
FUNDRAISING MANAGERS
Payband = 020
Pay Grade = 423
Position = [64082225](#)
FTE = 1

VREELAND, LISA M
County Code = 050
Class Code = 2290
PUBLIC HEALTH SERVICES
MANAGER F-SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 426
Position = [64085279](#)
FTE = 1

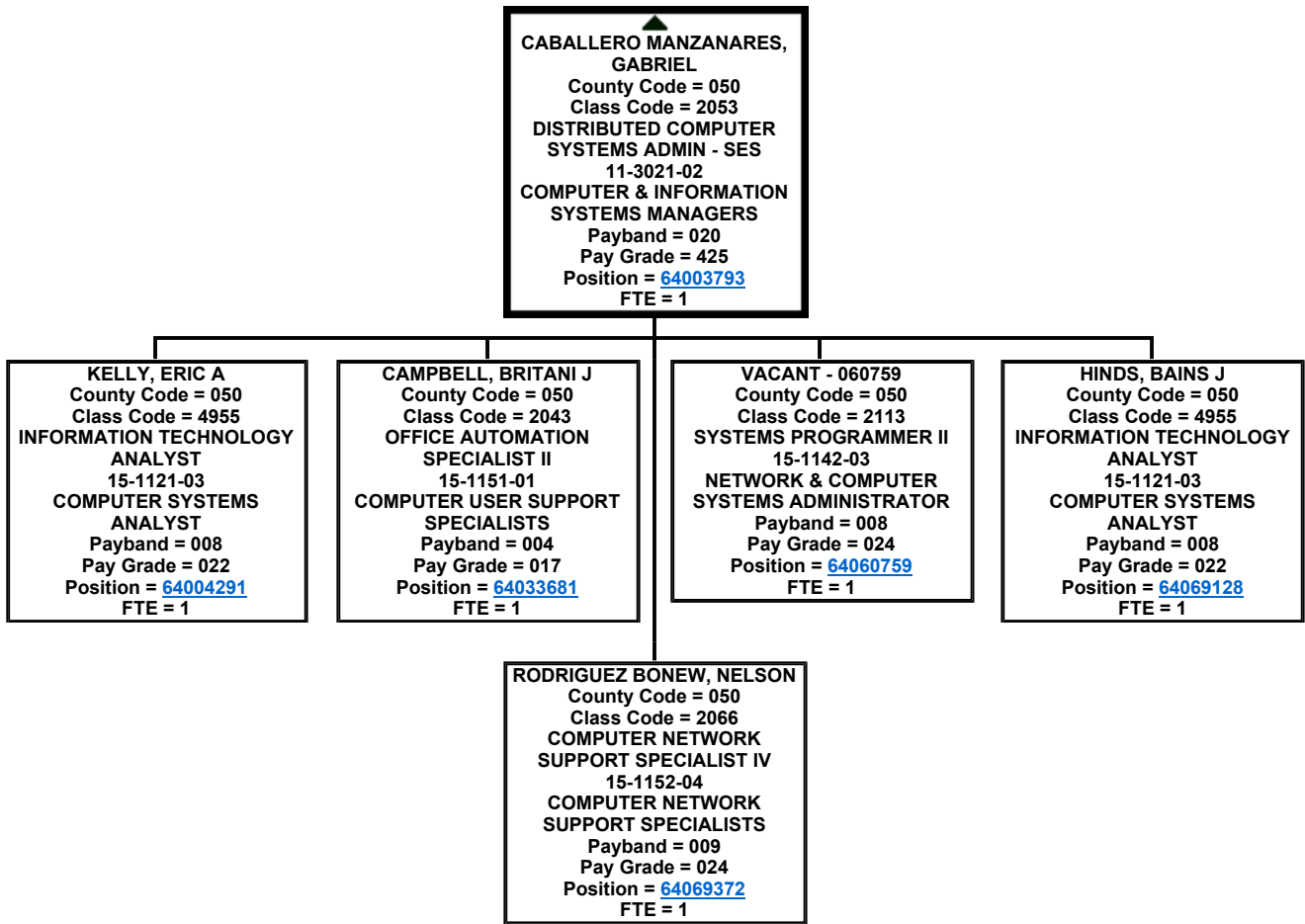


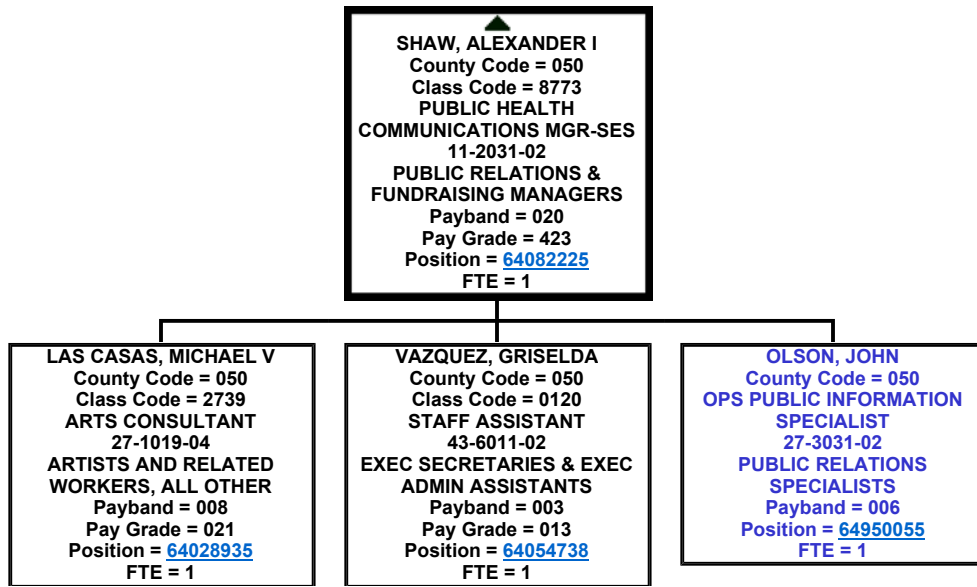


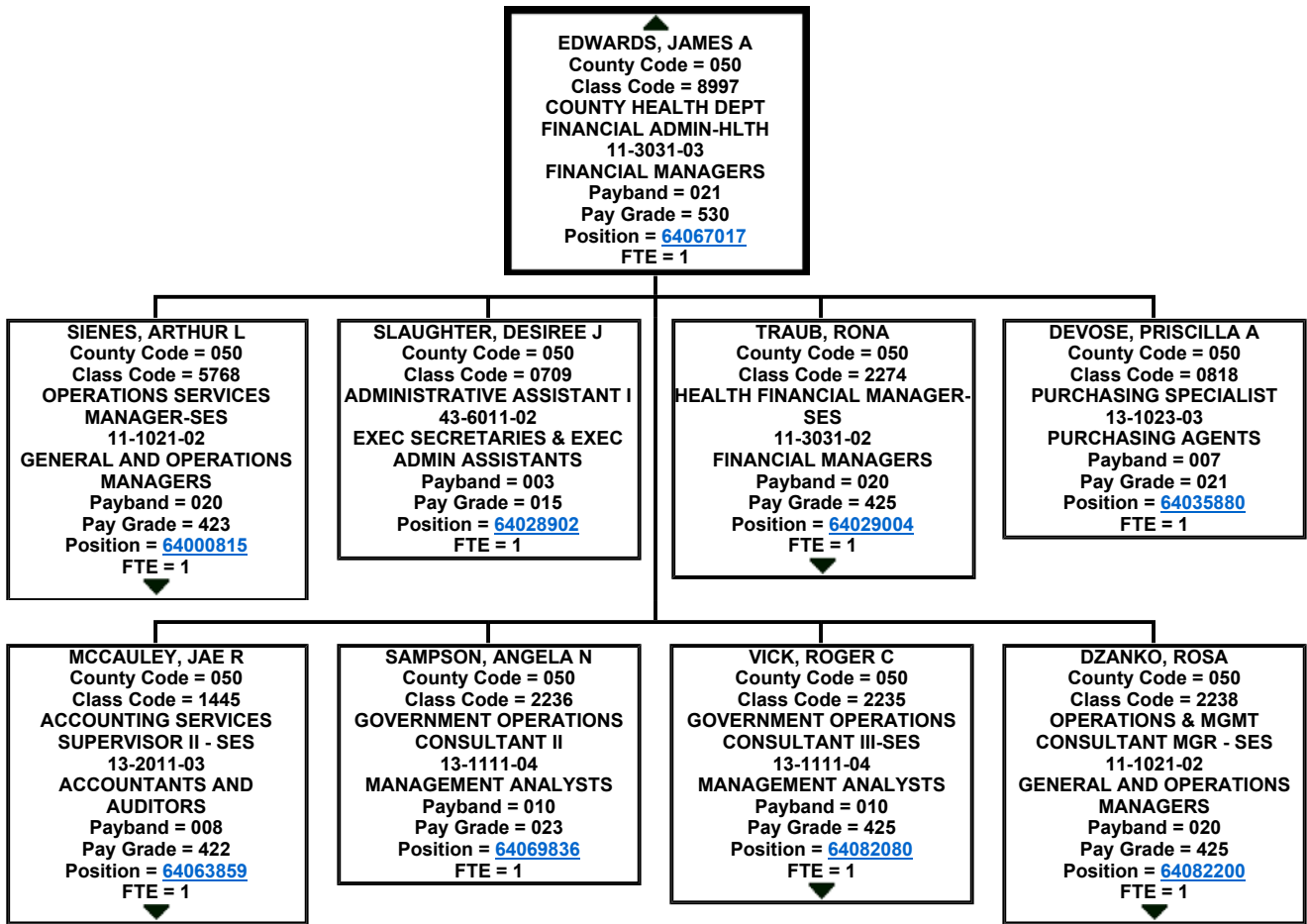




LOZITO, VIVIAN L
County Code = 050
OPS DISTRIBUTED COMPUTER
SYSTEMS ANALYST
15-1142-02
NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR
Payband = 006
Position = [64950957](#)
FTE = 1







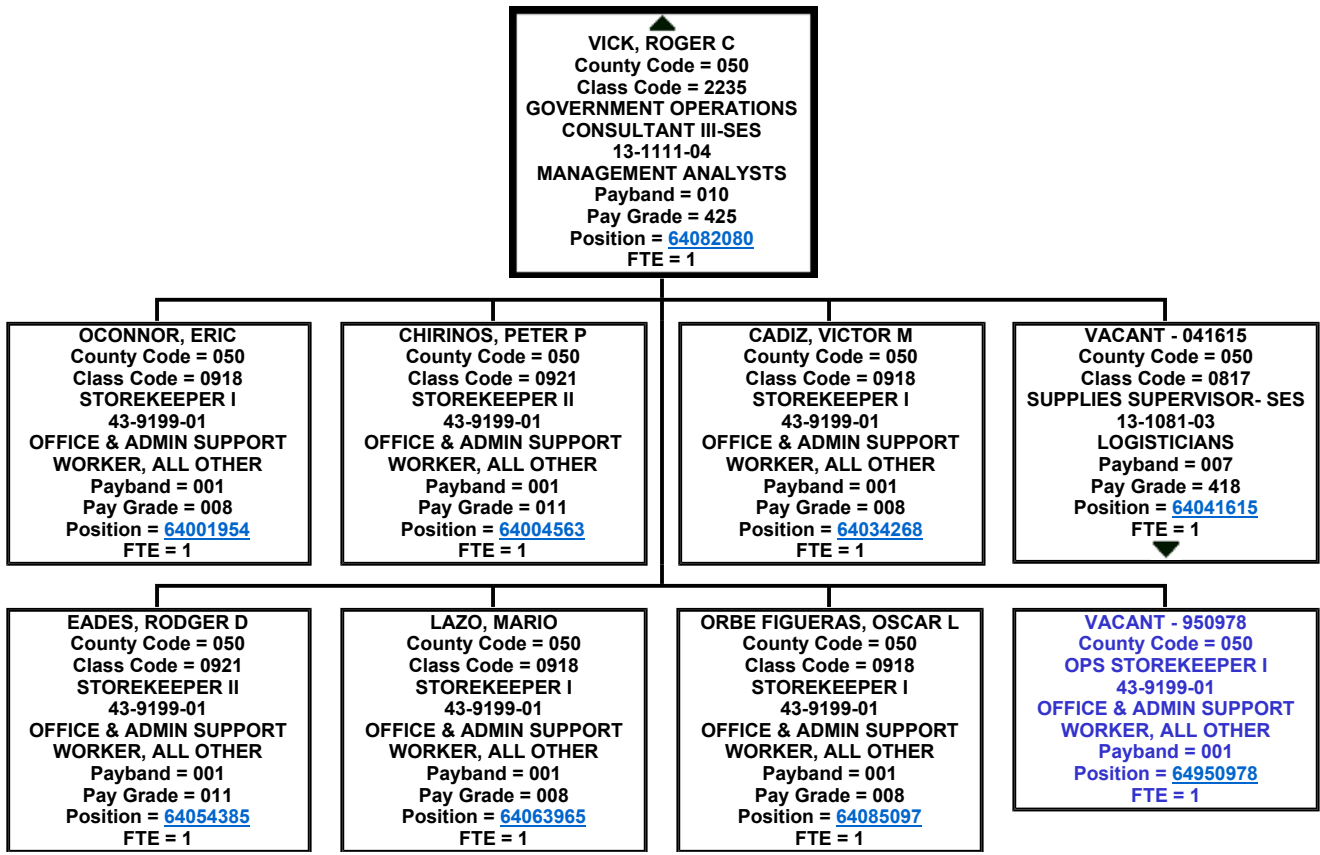
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DZANKO, ROSA
 County Code = 050
 Class Code = 2238
OPERATIONS & MGMT
CONSULTANT MGR - SES
 11-1021-02
GENERAL AND OPERATIONS
MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64082200](#)
 FTE = 1

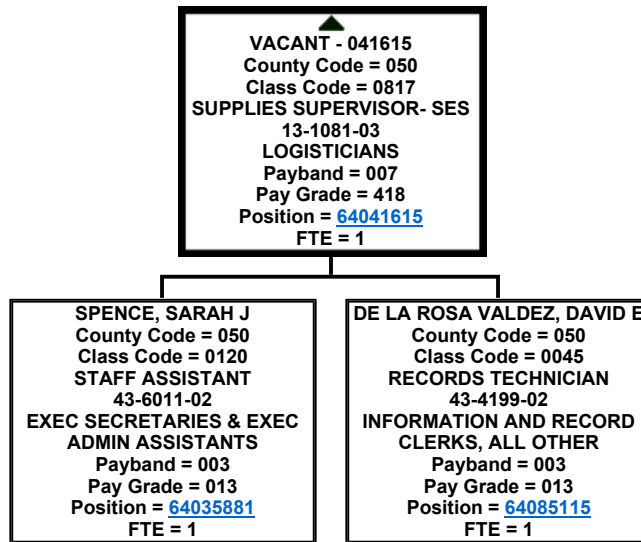
SANTIAGO, MARIANNE
 County Code = 050
 Class Code = 1686
BUDGET ANALYST-SES
 13-2031-03
BUDGET ANALYSTS
 Payband = 008
 Pay Grade = 422
 Position = [64002339](#)
 FTE = 1

MARTINEZ, SANDRA D
 County Code = 050
 Class Code = 1686
BUDGET ANALYST
 13-2031-03
BUDGET ANALYSTS
 Payband = 008
 Pay Grade = 022
 Position = [64029029](#)
 FTE = 1

VACANT - 053960
 County Code = 050
 Class Code = 1686
BUDGET ANALYST
 13-2031-03
BUDGET ANALYSTS
 Payband = 008
 Pay Grade = 022
 Position = [64053960](#)
 FTE = 1

WEISE, ORLIN A
 County Code = 050
 Class Code = 1686
BUDGET ANALYST
 13-2031-03
BUDGET ANALYSTS
 Payband = 008
 Pay Grade = 022
 Position = [64061739](#)
 FTE = 1





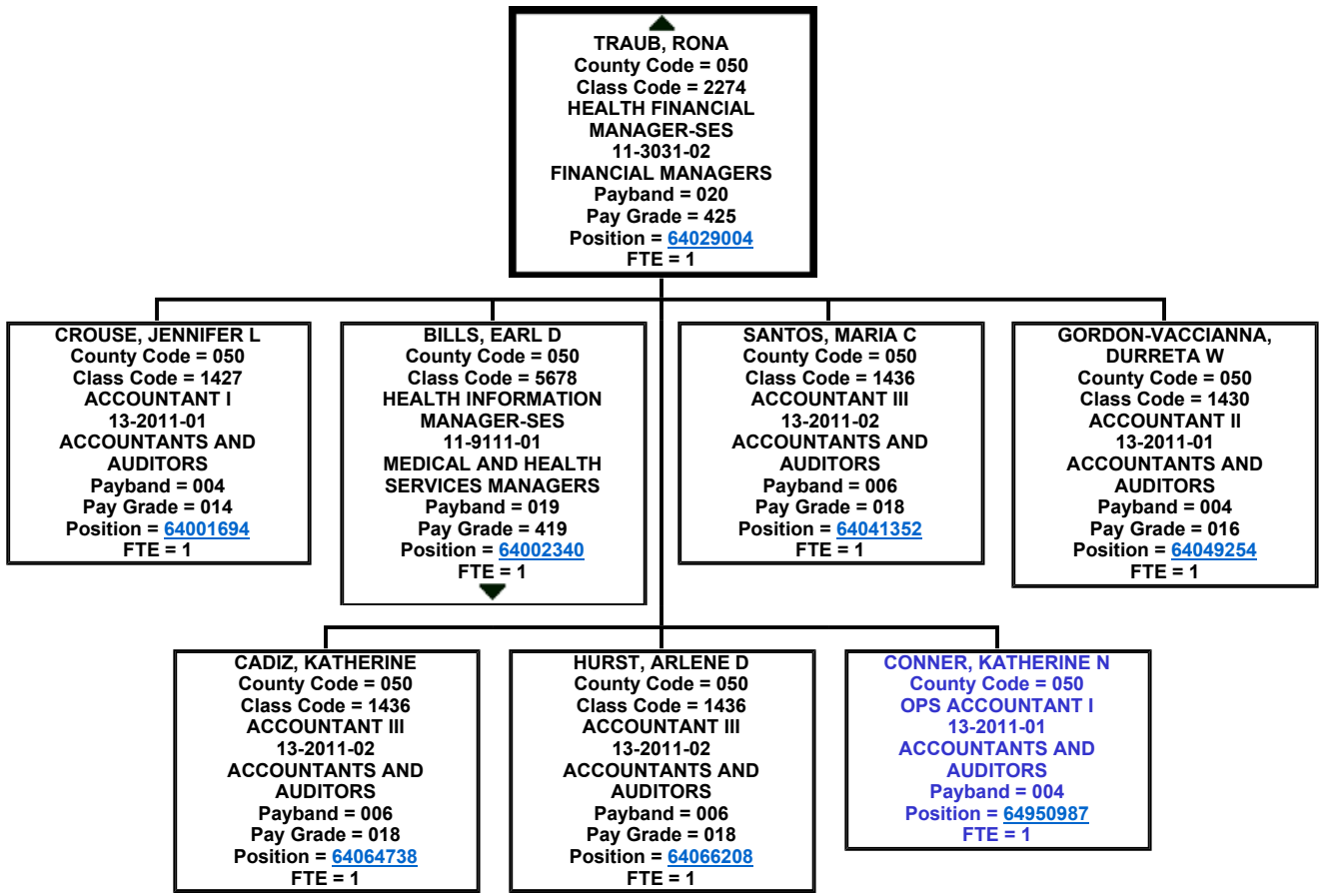
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MCCAULEY, JAE R
 County Code = 050
 Class Code = 1445
ACCOUNTING SERVICES
SUPERVISOR II - SES
 13-2011-03
ACCOUNTANTS AND
AUDITORS
 Payband = 008
 Pay Grade = 422
 Position = [64063859](#)
 FTE = 1

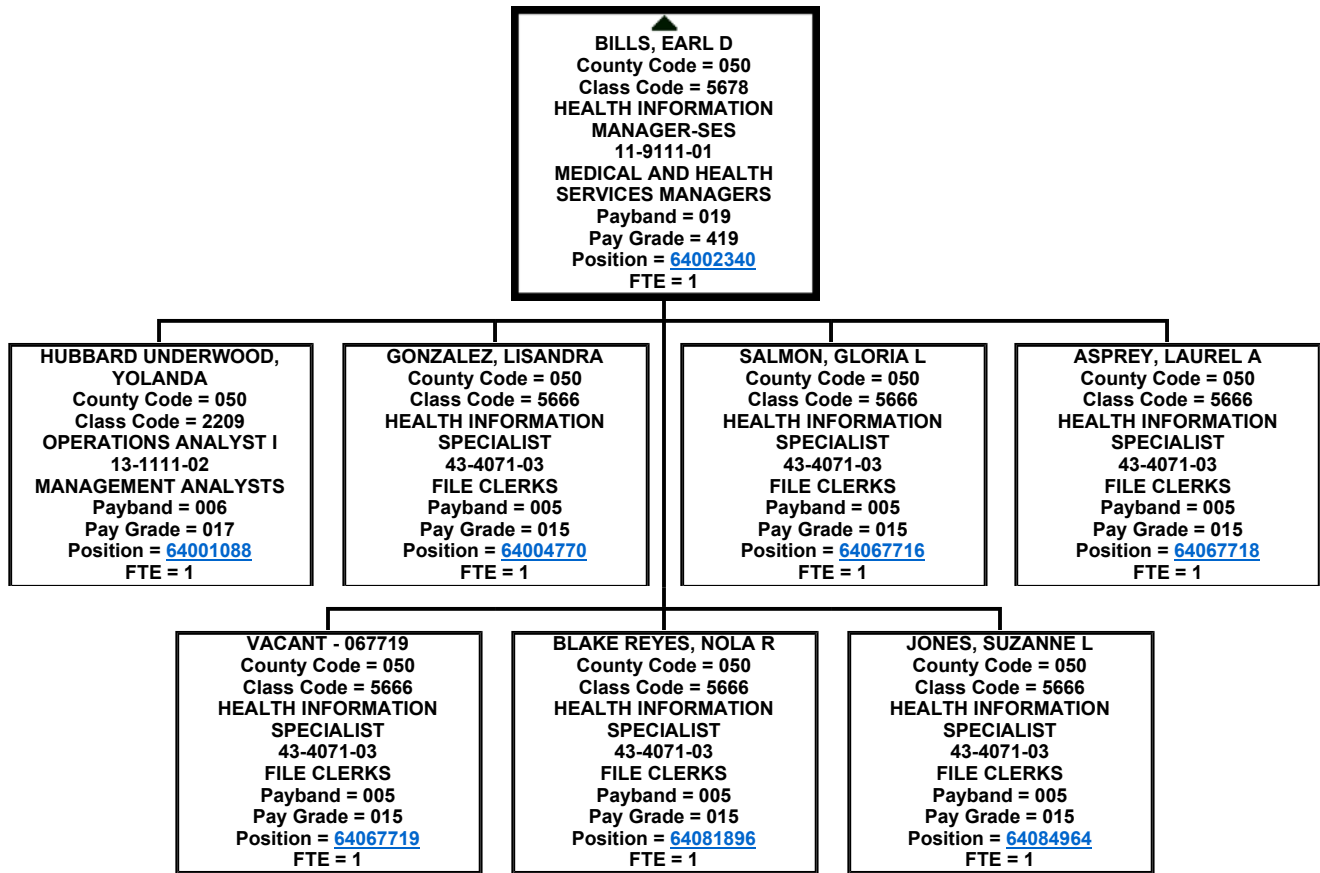
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 County Code = 050
 Class Code = 1436
ACCOUNTANT III
 13-2011-02
ACCOUNTANTS AND
AUDITORS
 Payband = 006
 Pay Grade = 018
 Position = [64004056](#)
 FTE = 1

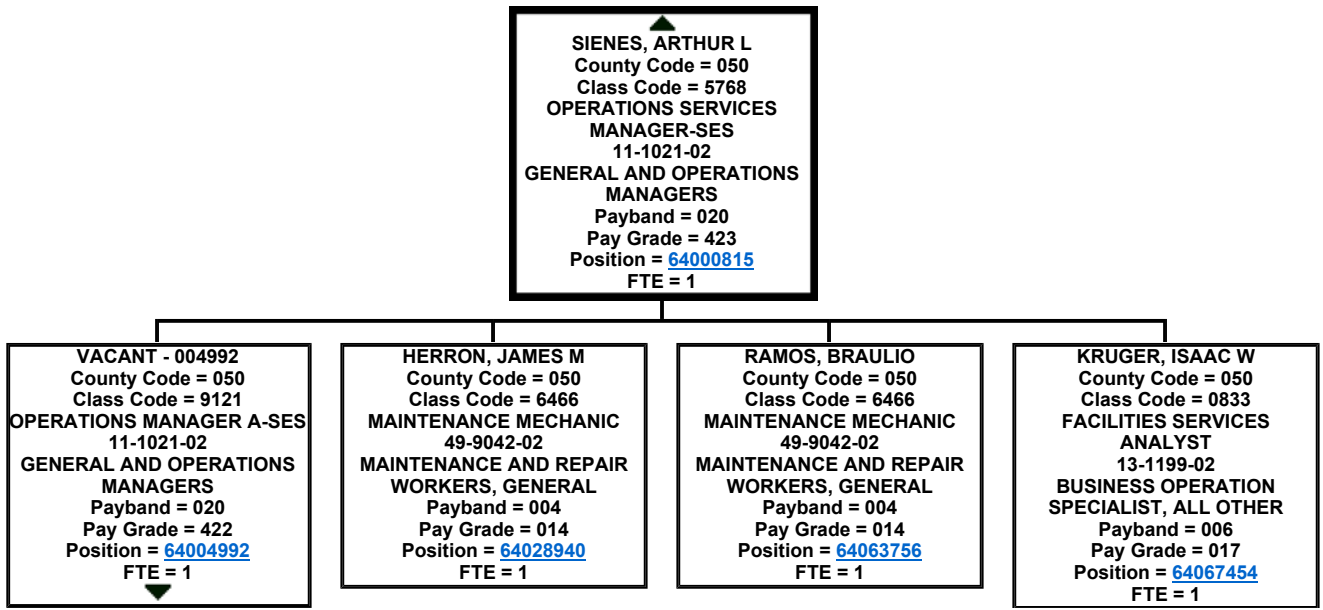
WASHINGTON, GWYNNE A
 County Code = 050
 Class Code = 1436
ACCOUNTANT III
 13-2011-02
ACCOUNTANTS AND
AUDITORS
 Payband = 006
 Pay Grade = 018
 Position = [64029032](#)
 FTE = 1

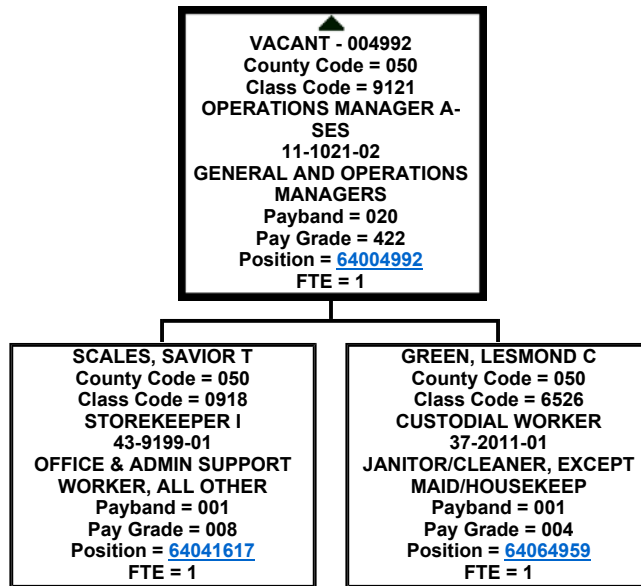
VACANT - 029939
 County Code = 050
 Class Code = 1436
ACCOUNTANT III
 13-2011-02
ACCOUNTANTS AND
AUDITORS
 Payband = 006
 Pay Grade = 018
 Position = [64029939](#)
 FTE = 1

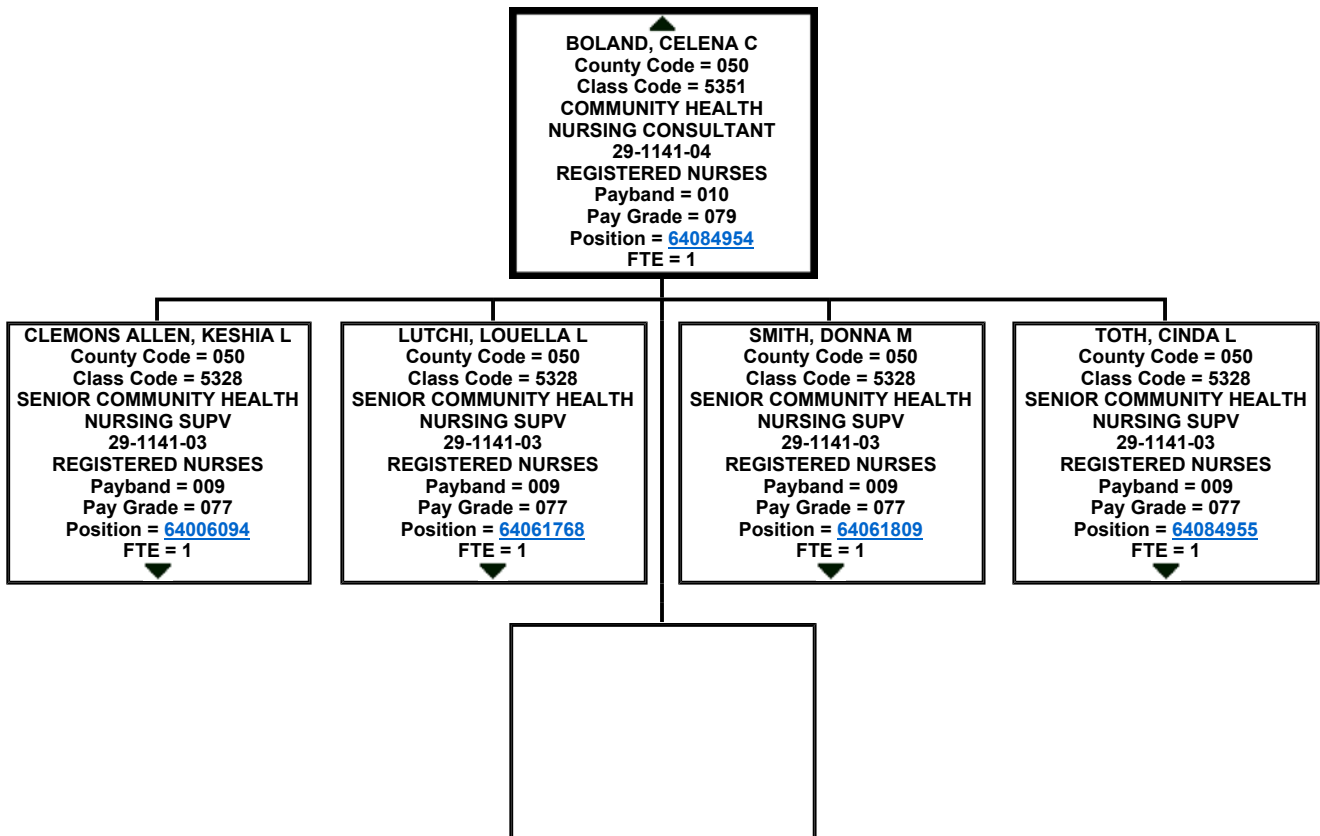
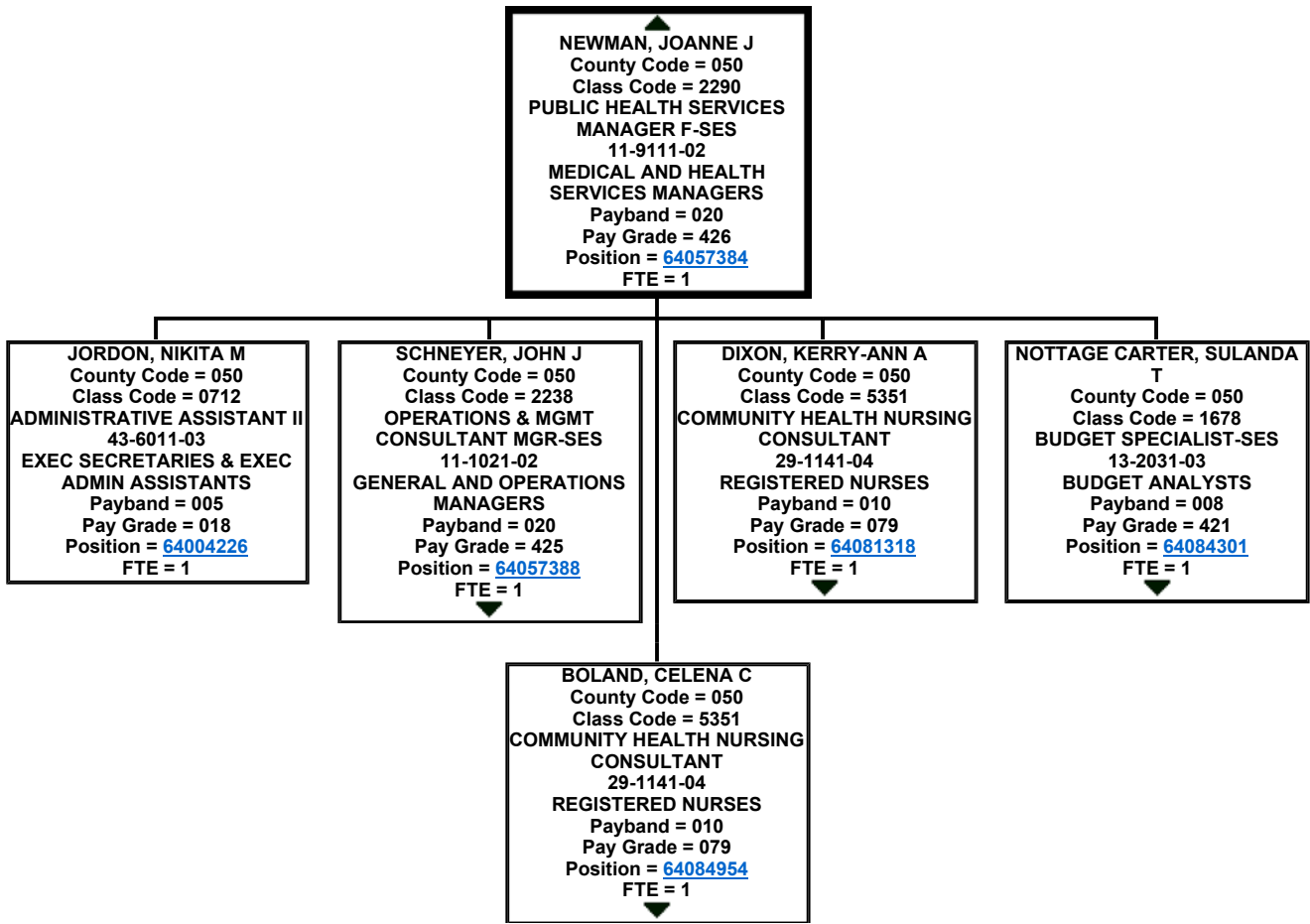
PONG, WHITNEY M
 County Code = 050
 Class Code = 1436
ACCOUNTANT III
 13-2011-02
ACCOUNTANTS AND
AUDITORS
 Payband = 006
 Pay Grade = 018
 Position = [64036673](#)
 FTE = 1



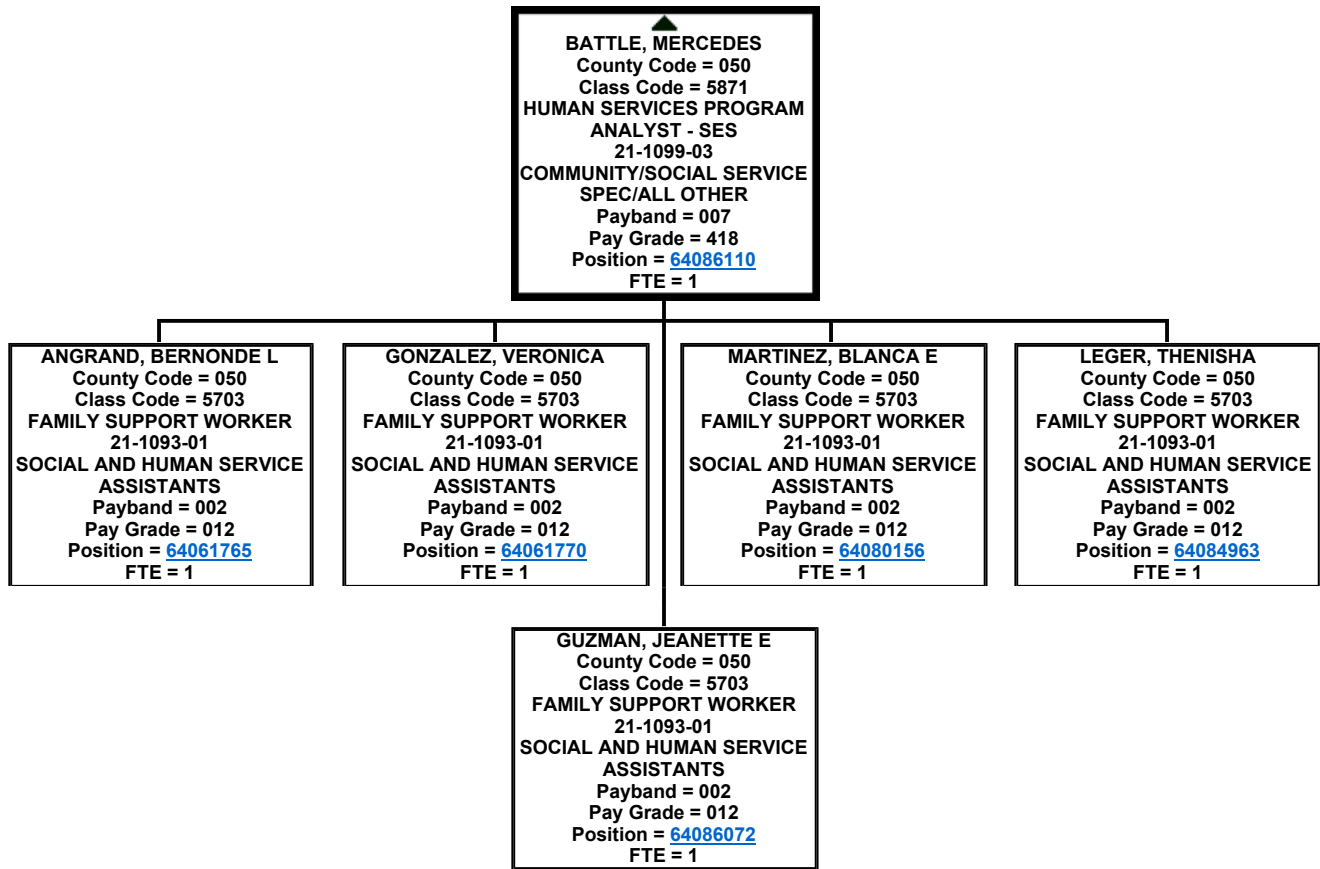


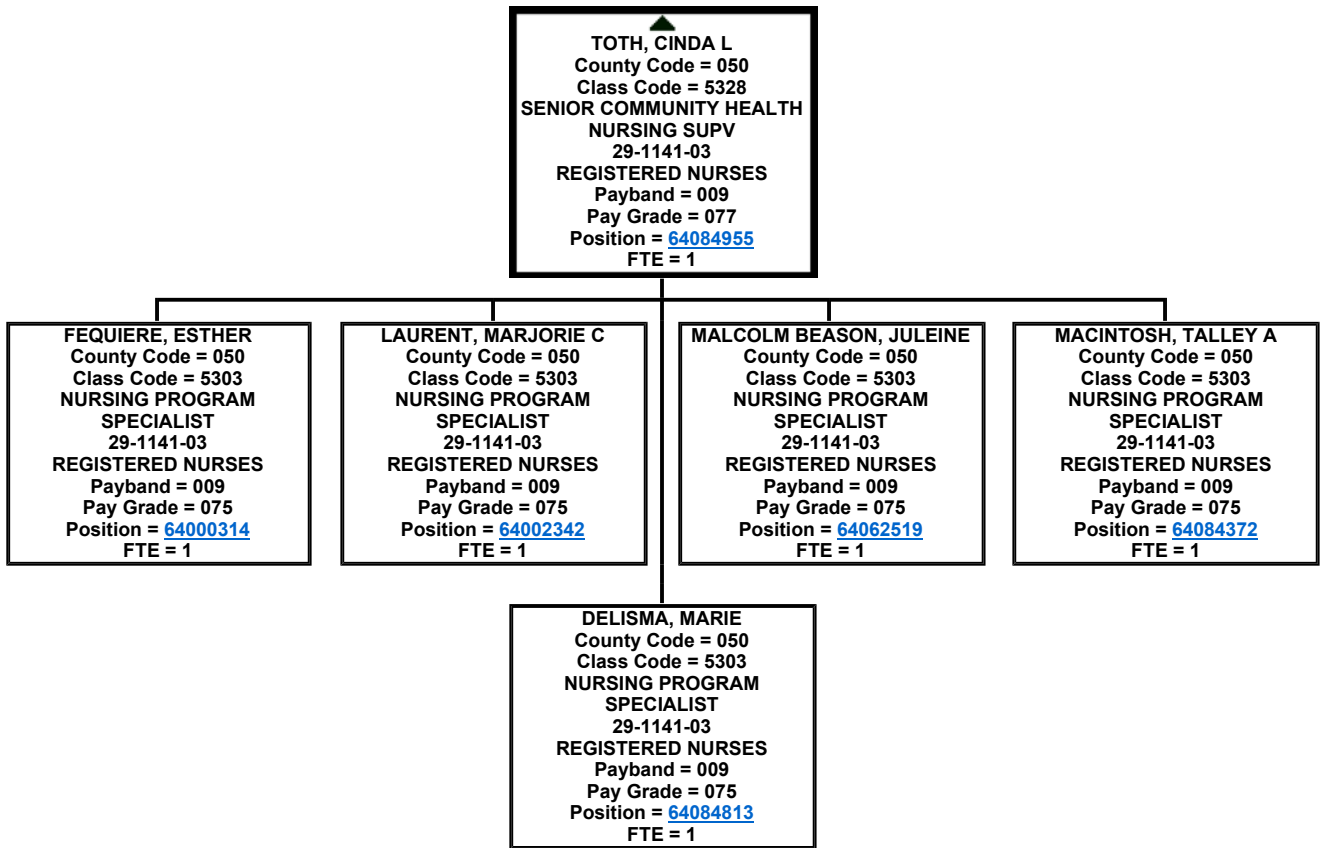


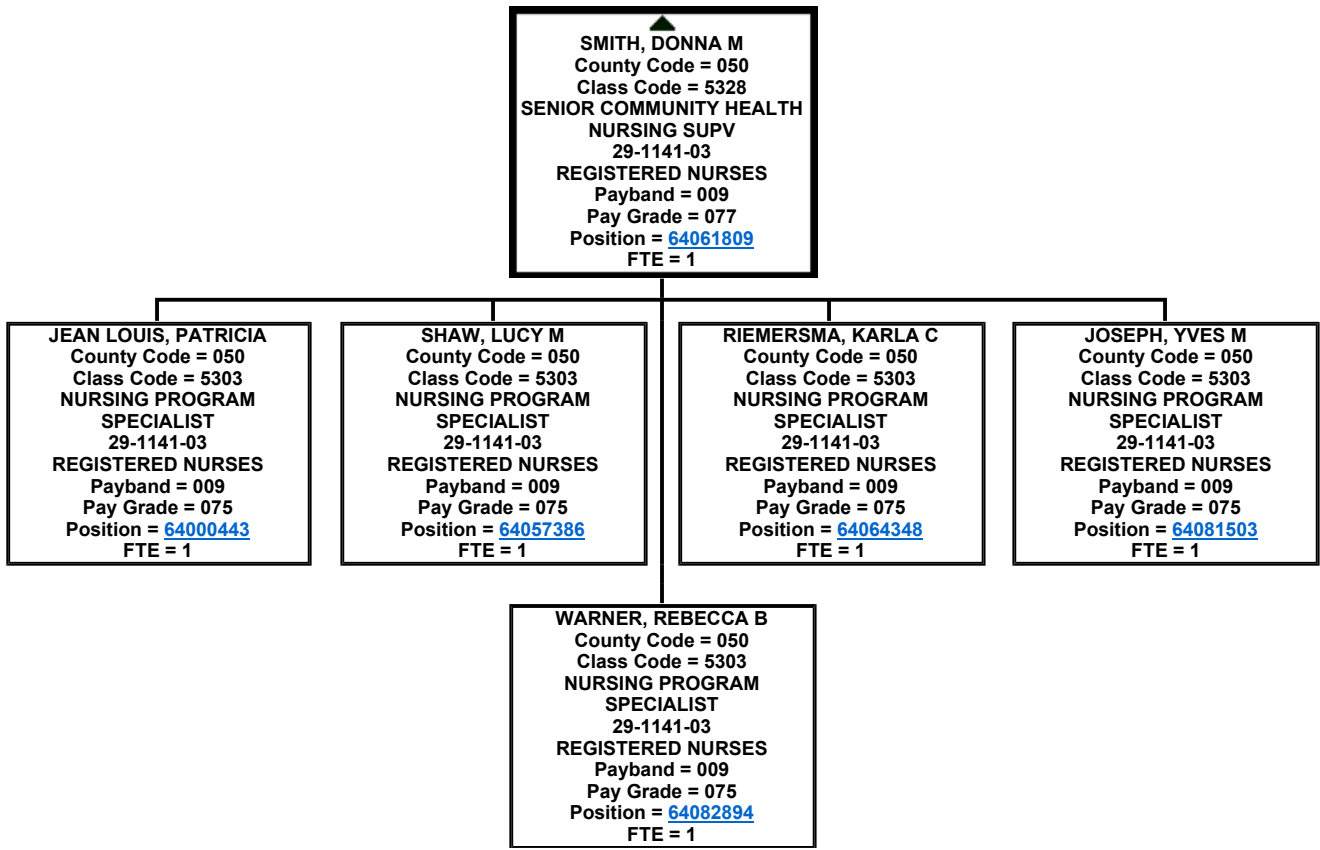


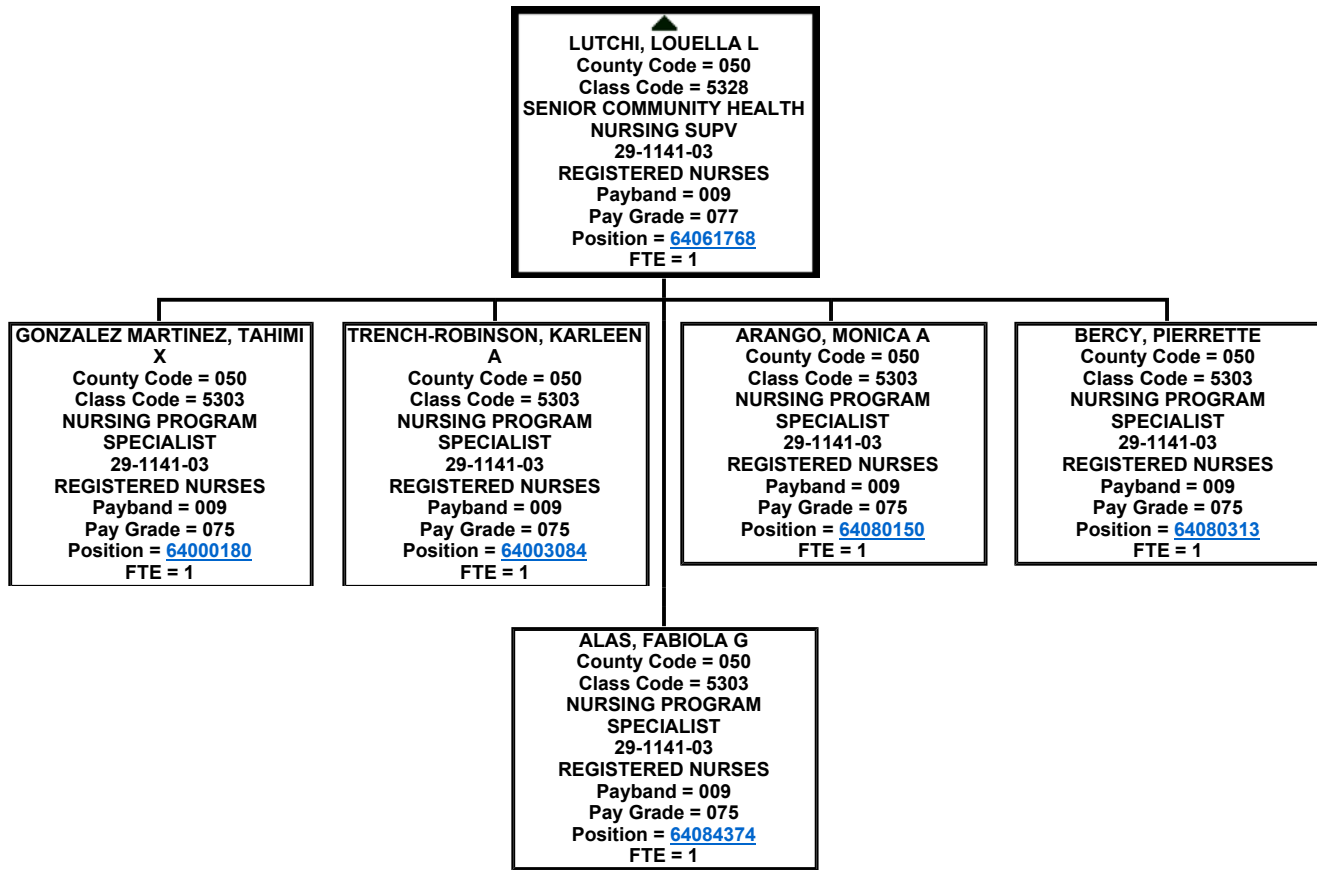


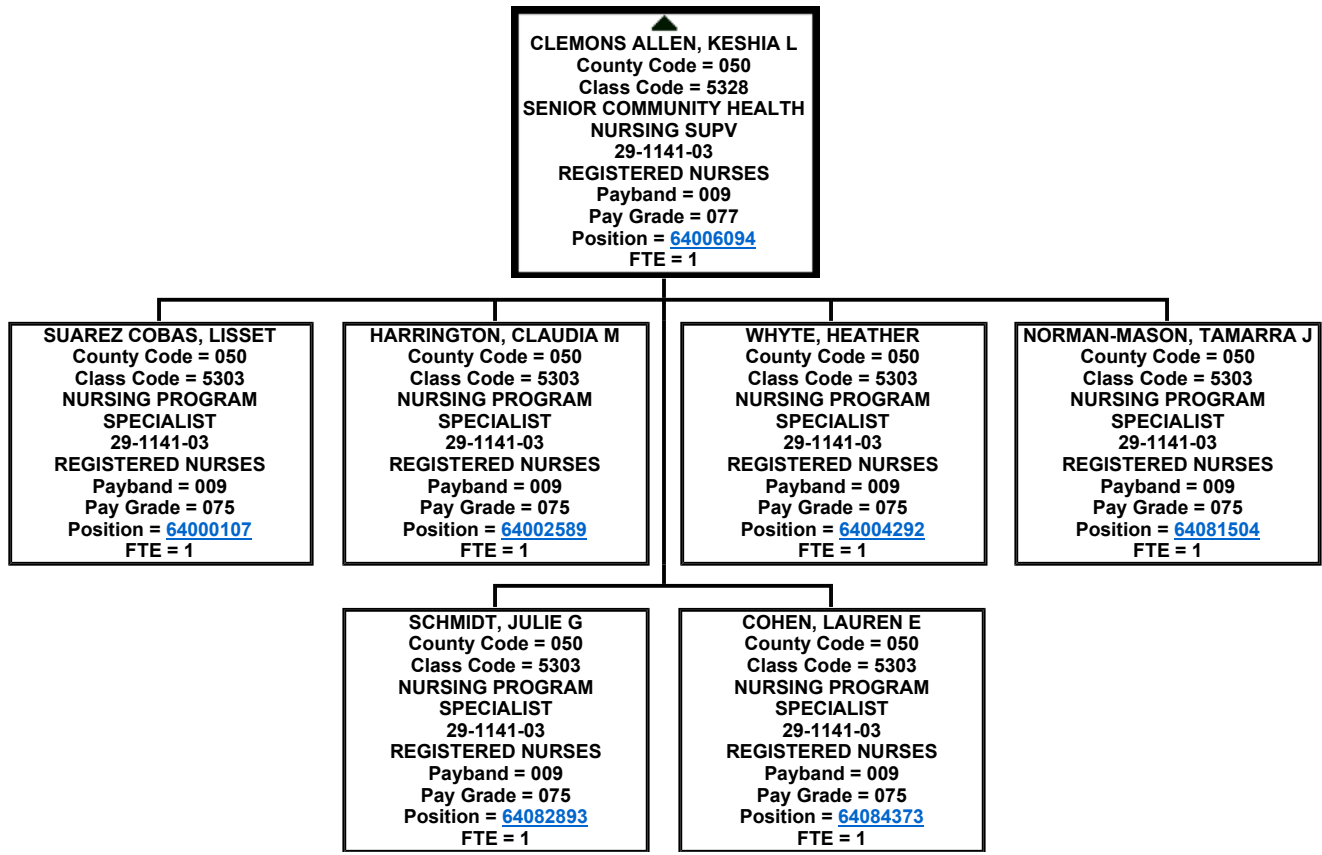
BATTLE, MERCEDES
County Code = 050
Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 418
Position = [64086110](#)
FTE = 1

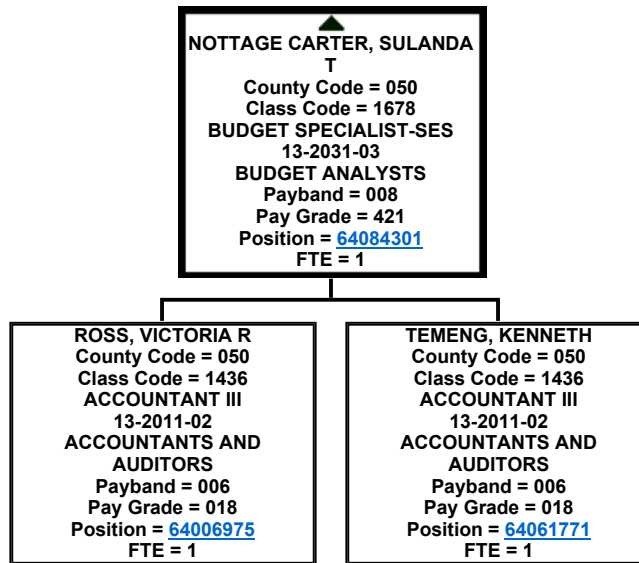


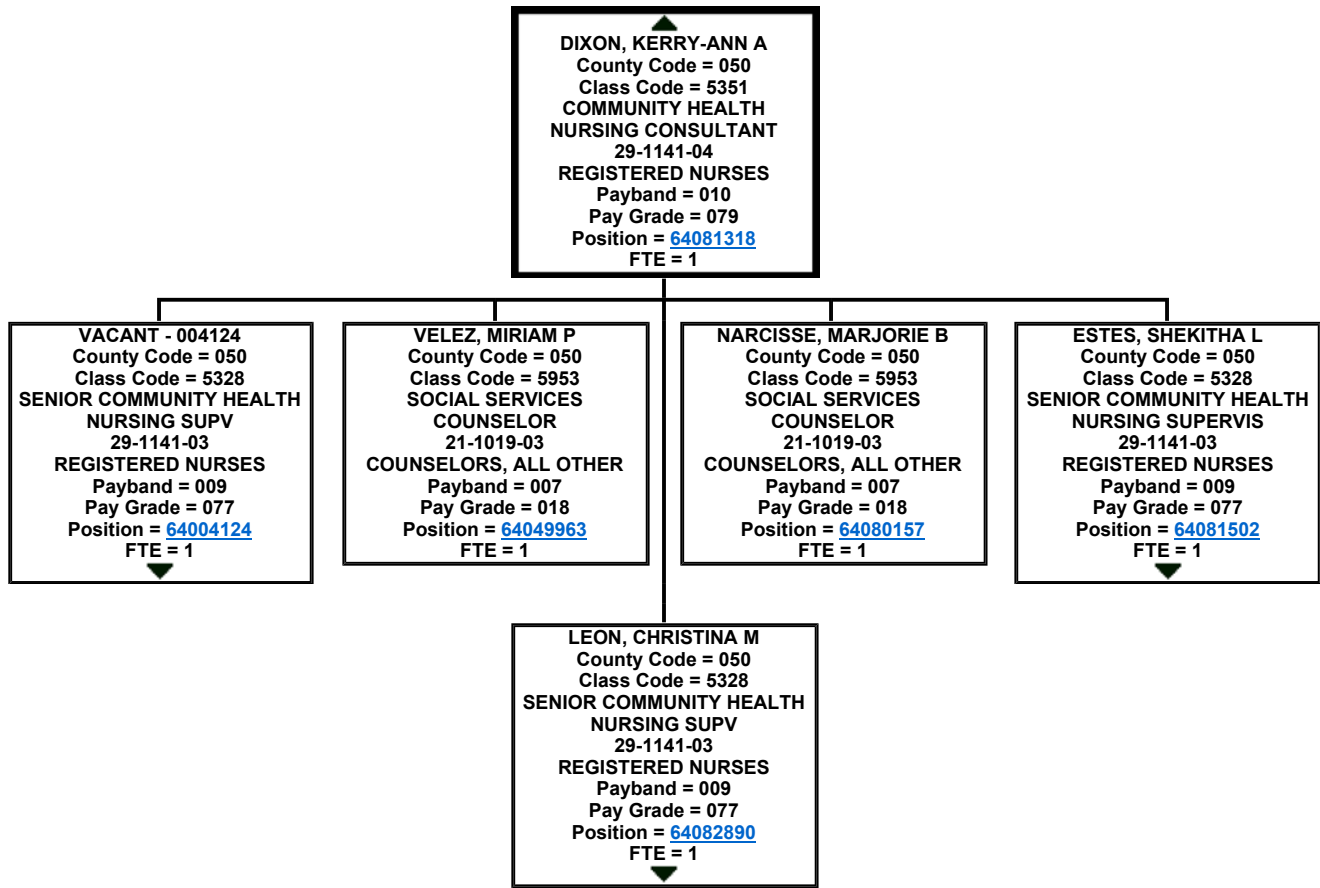












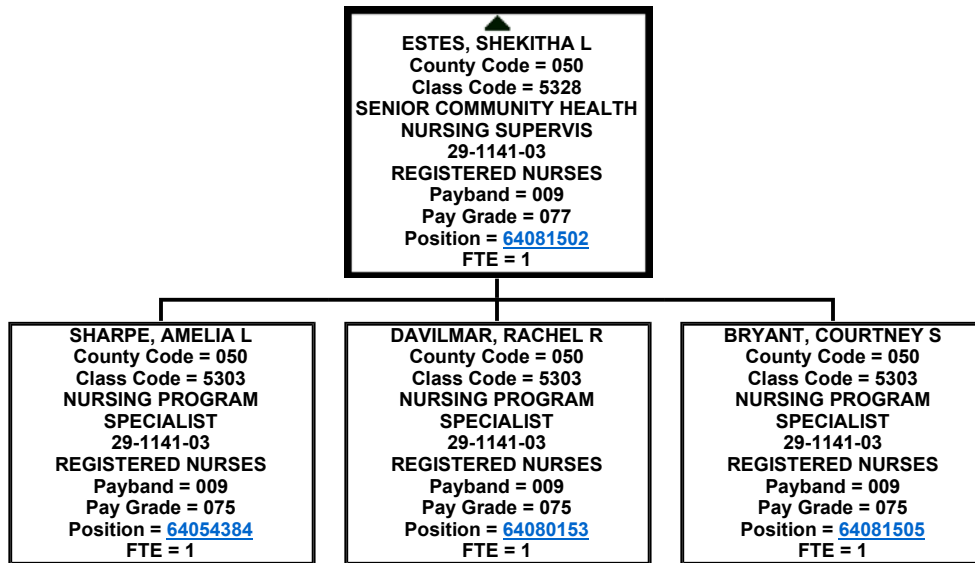
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LEON, CHRISTINA M
County Code = 050
Class Code = 5328
**SENIOR COMMUNITY HEALTH
NURSING SUPV**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 077
Position = [64082890](#)
FTE = 1

WONG, MELISSA
County Code = 050
Class Code = 5303
**NURSING PROGRAM
SPECIALIST**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64081501](#)
FTE = 1

VALENTIN, IRLANDE O
County Code = 050
Class Code = 5303
**NURSING PROGRAM
SPECIALIST**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64081507](#)
FTE = 1

MOORE, DIANE E
County Code = 050
Class Code = 5303
**NURSING PROGRAM
SPECIALIST**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64082891](#)
FTE = 1

JONES, STEPHANIE
County Code = 050
Class Code = 5303
**NURSING PROGRAM
SPECIALIST**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64084960](#)
FTE = 1



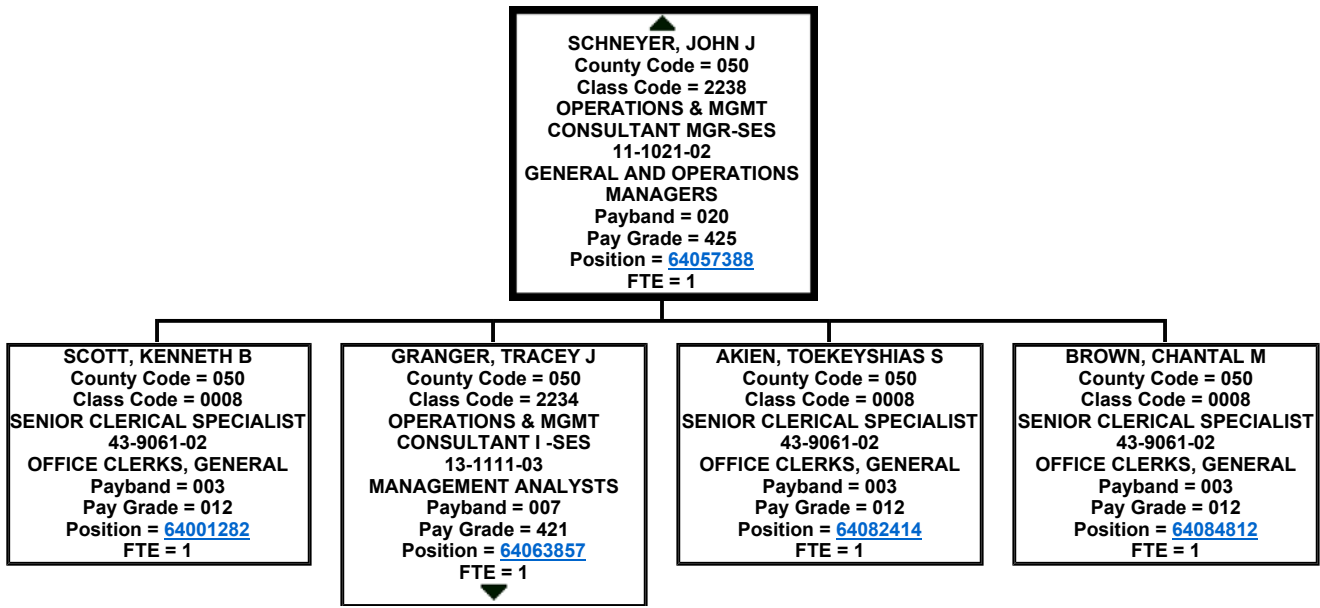
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SENIOR COMMUNITY HEALTH
NURSING SUPV
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REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64004124](#)
 FTE = 1

DIAZ, XIOMARA A
 County Code = 050
 Class Code = 5303
NURSING PROGRAM
SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64004122](#)
 FTE = 1

DE SANTIS, BRENDA J
 County Code = 050
 Class Code = 5303
NURSING PROGRAM
SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64004123](#)
 FTE = 1

SEGURA, ONEIDA
 County Code = 050
 Class Code = 5303
NURSING PROGRAM
SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64005181](#)
 FTE = 1

DREW, NALINI D
 County Code = 050
 Class Code = 5303
NURSING PROGRAM
SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64082806](#)
 FTE = 1



GRANGER, TRACEY J
 County Code = 050
 Class Code = 2234
 OPERATIONS & MGMT
 CONSULTANT I -SES
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 421
 Position = [64063857](#)
 FTE = 1

VIVAS VELEZ, LILIANA
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64028825](#)
 FTE = 1

DWYER, MARY K
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64028889](#)
 FTE = 1

LYTTLE, MICHELLE M
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64041706](#)
 FTE = 1

HOBBS, CATHY M
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64058501](#)
 FTE = 1

MALCOLM, SHONDA S
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64068045](#)
 FTE = 1

CAIN-JACKSON, CHARMAINE A
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64068733](#)
 FTE = 1

VACANT - 069375
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64069375](#)
 FTE = 1

LYTTLE, TERRI L
 County Code = 050
 Class Code = 5666
 HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Pay Grade = 015
 Position = [64081422](#)
 FTE = 1

RAMNON, MERLENE L
 County Code = 050
 Class Code = 2290
 PUBLIC HEALTH SERVICES
 MANAGER F - SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64054741](#)
 FTE = 1

VACANT - 003382
 County Code = 050
 Class Code = 6036
 HEALTH EDUCATOR
 CONSULTANT- SES
 21-1091-03
 HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 422
 Position = [64003382](#)
 FTE = 1

VACANT - 045728
 County Code = 050
 Class Code = 4956
 HEALTH PROGRAM
 EDUCATOR A
 21-1091-03
 HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 021
 Position = [64045728](#)
 FTE = 1

VACANT - 585766
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64585766](#)
 FTE = 1

DUMELLE, TONTIERRA
 County Code = 050
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64852549](#)
 FTE = 1

VACANT - 852551
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 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852551](#)
 FTE = 1

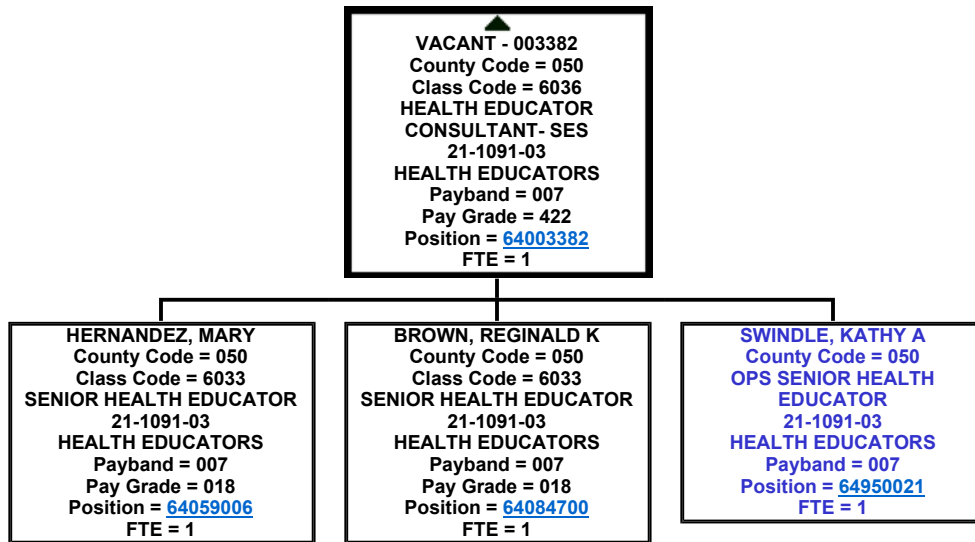
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 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852552](#)
 FTE = 1

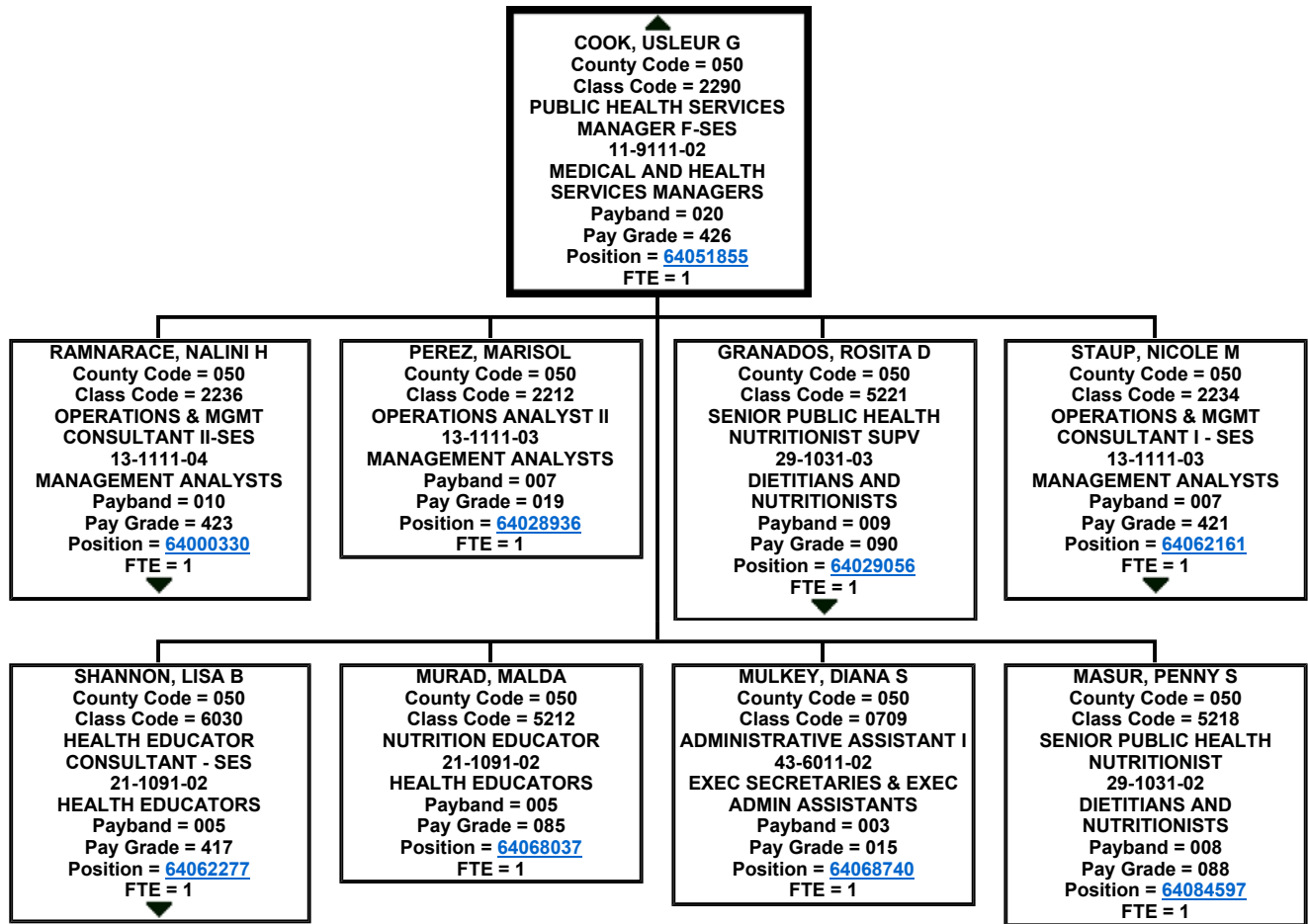
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 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852553](#)
 FTE = 1

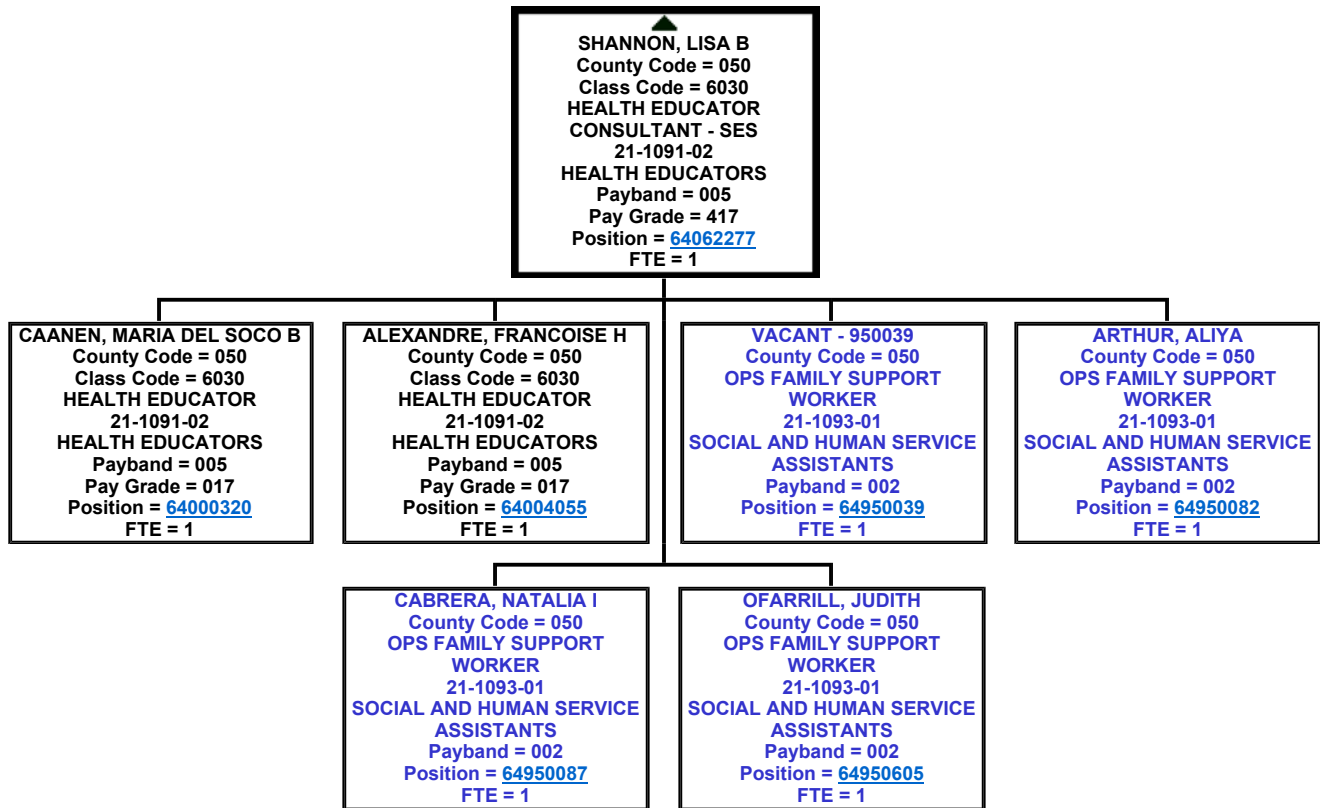
OUBRE, LANA
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 HEALTH EDUCATORS
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 Position = [64852554](#)
 FTE = 1

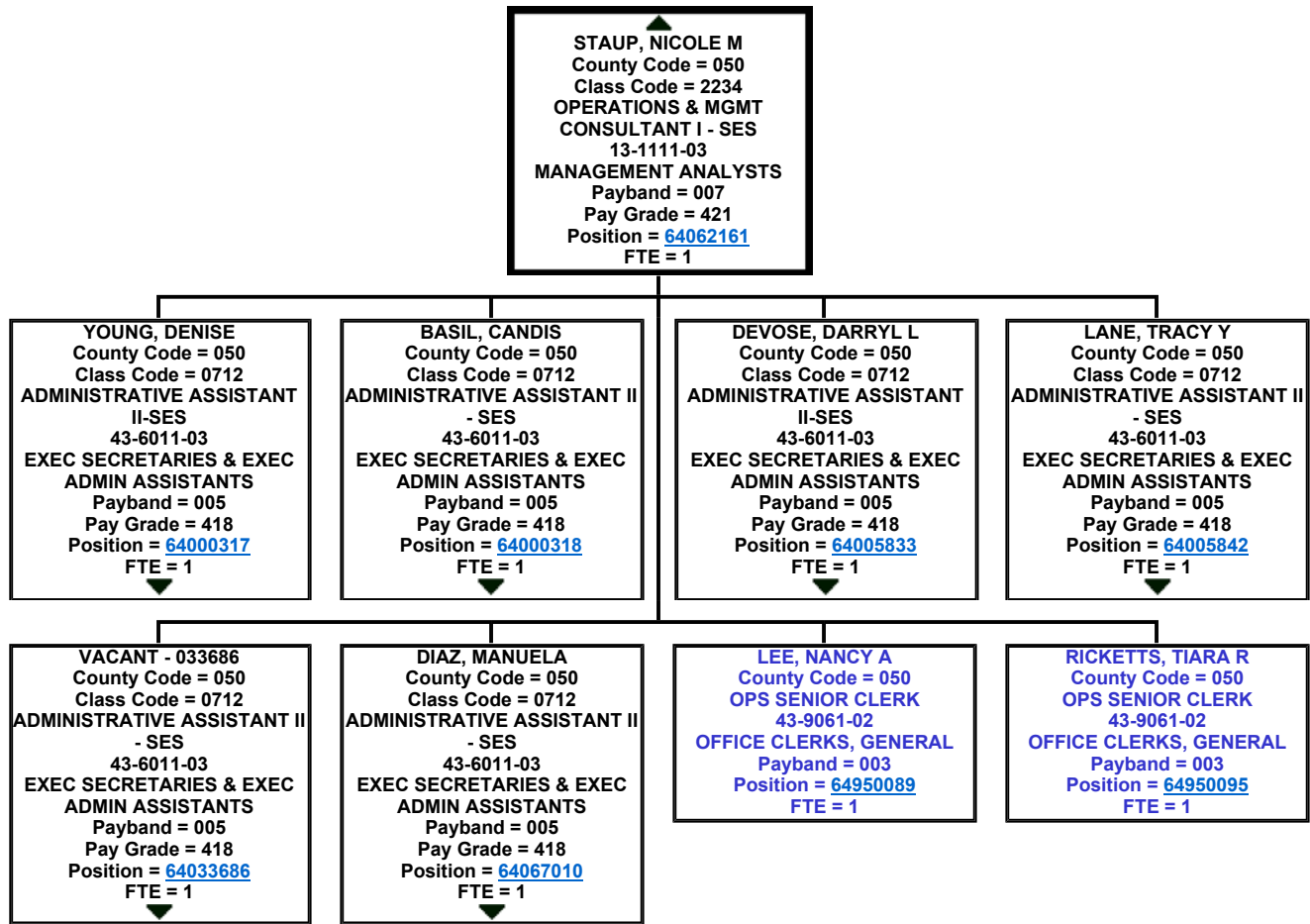


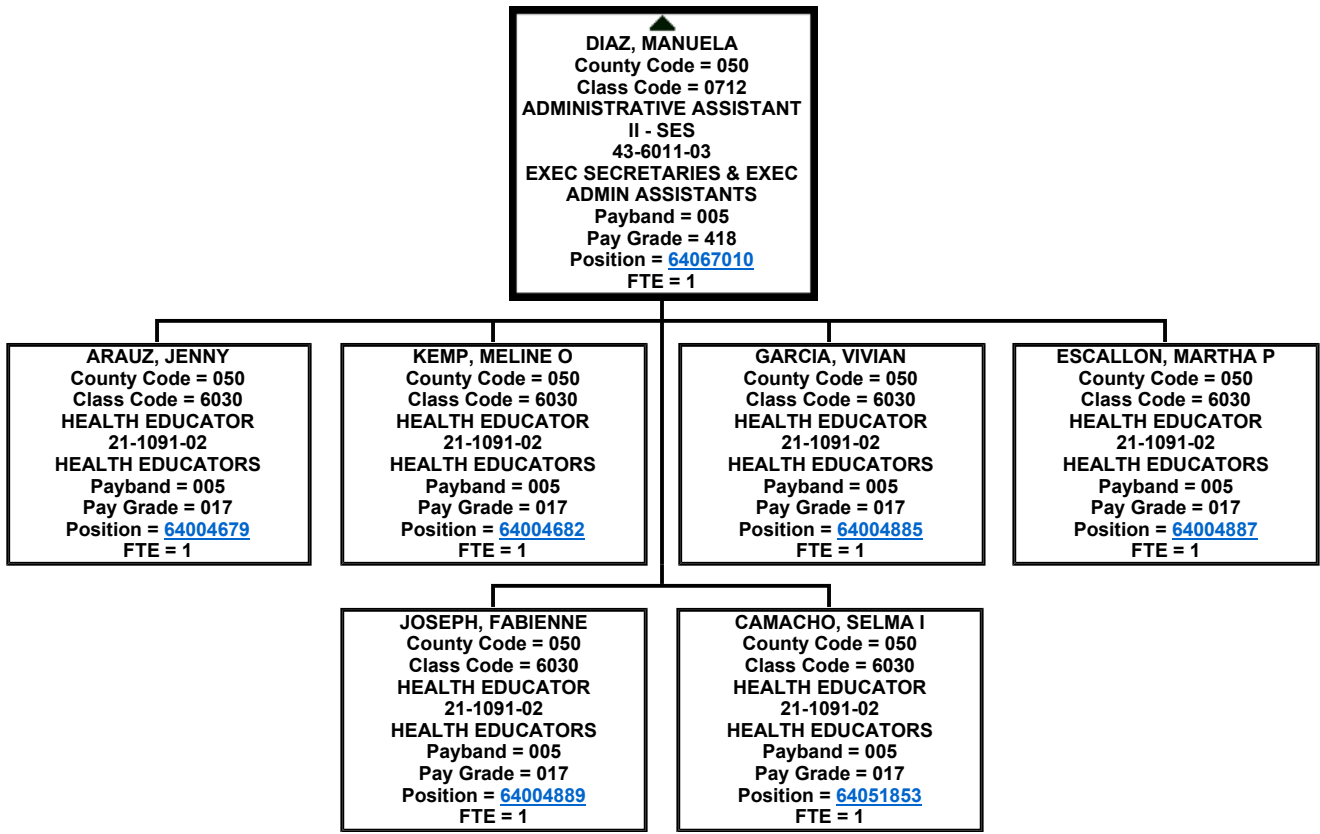


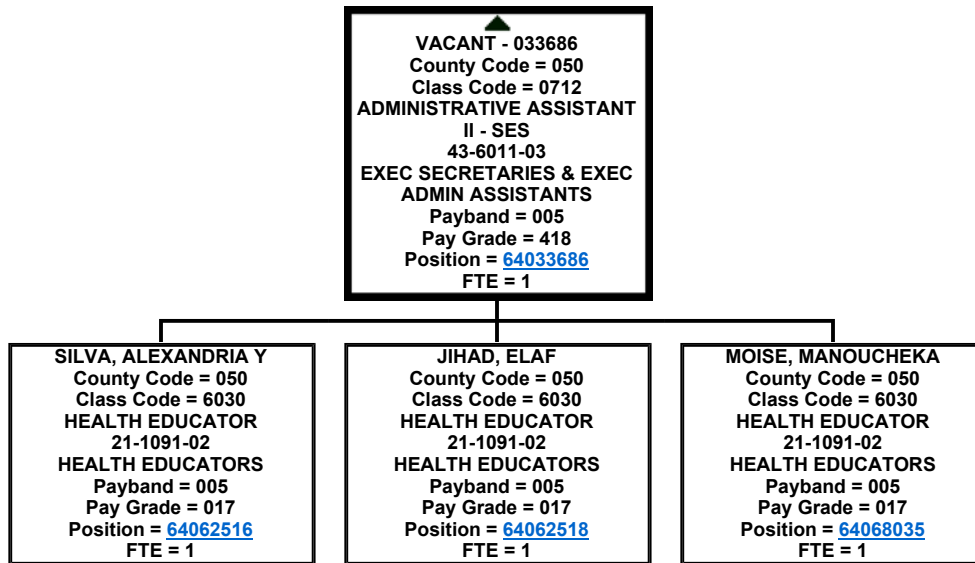


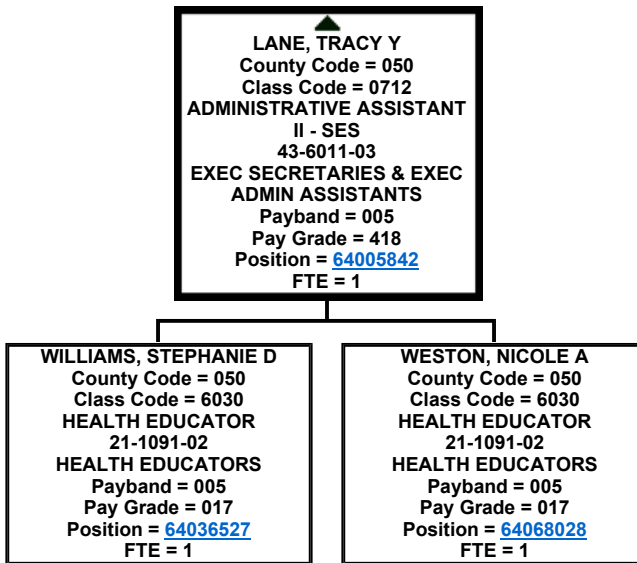


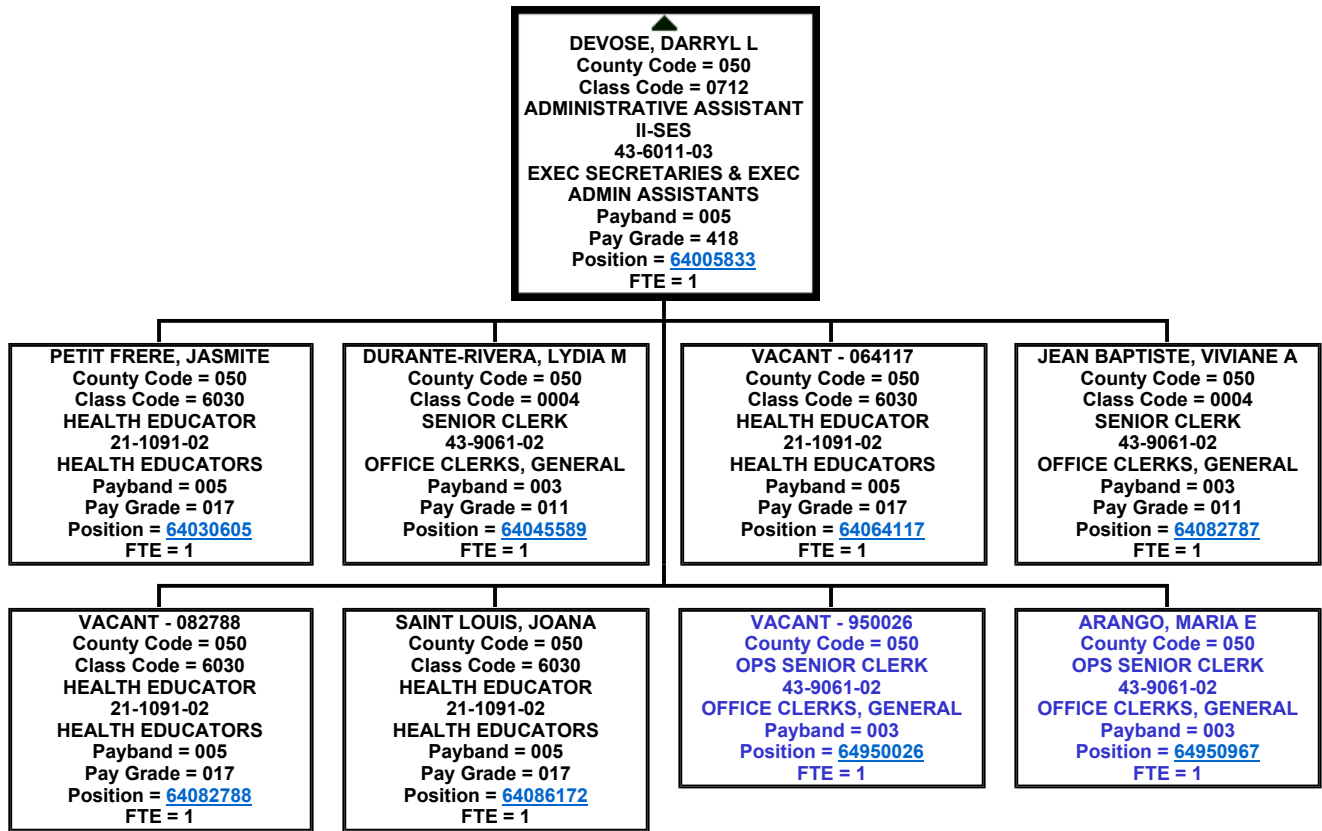












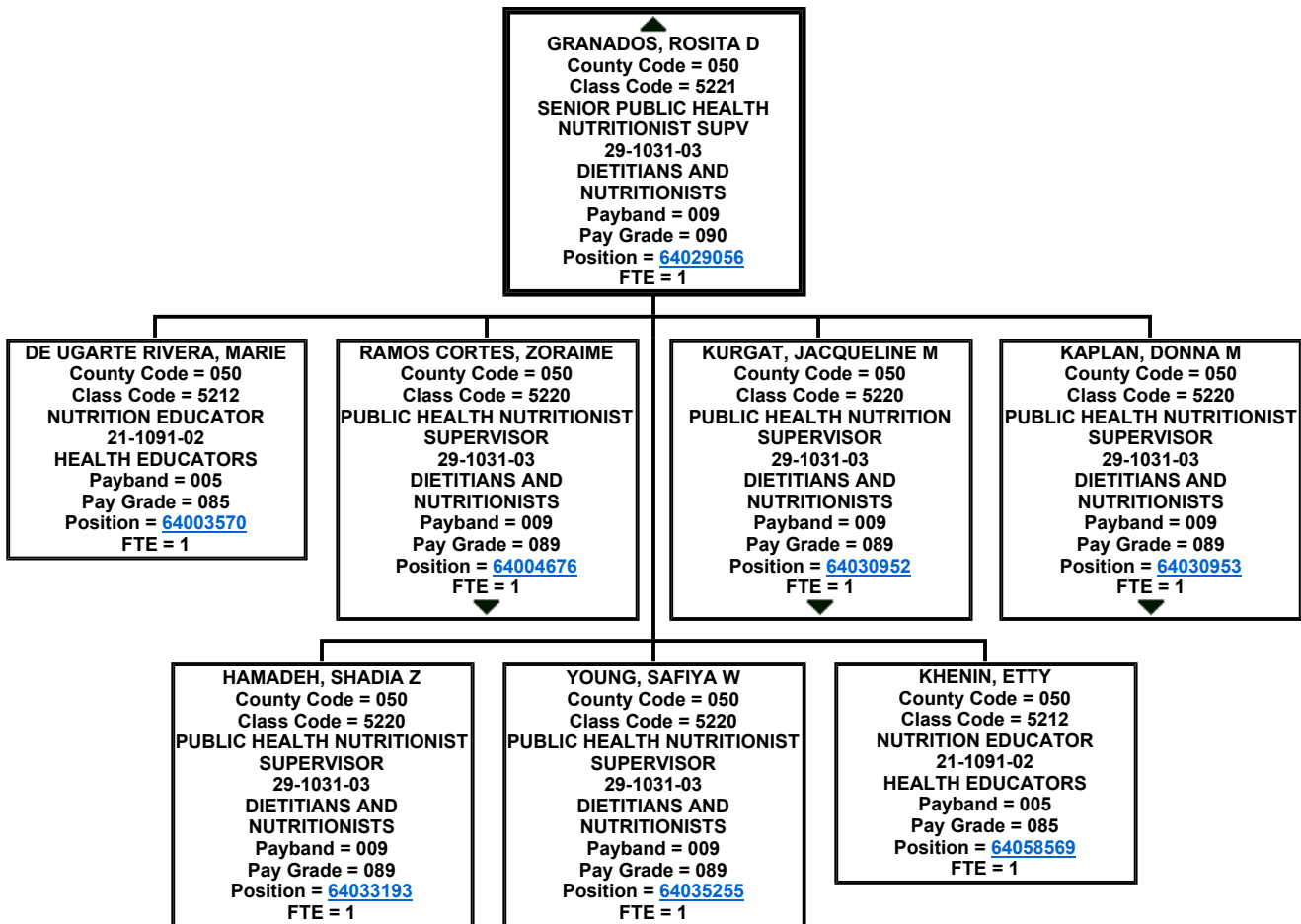
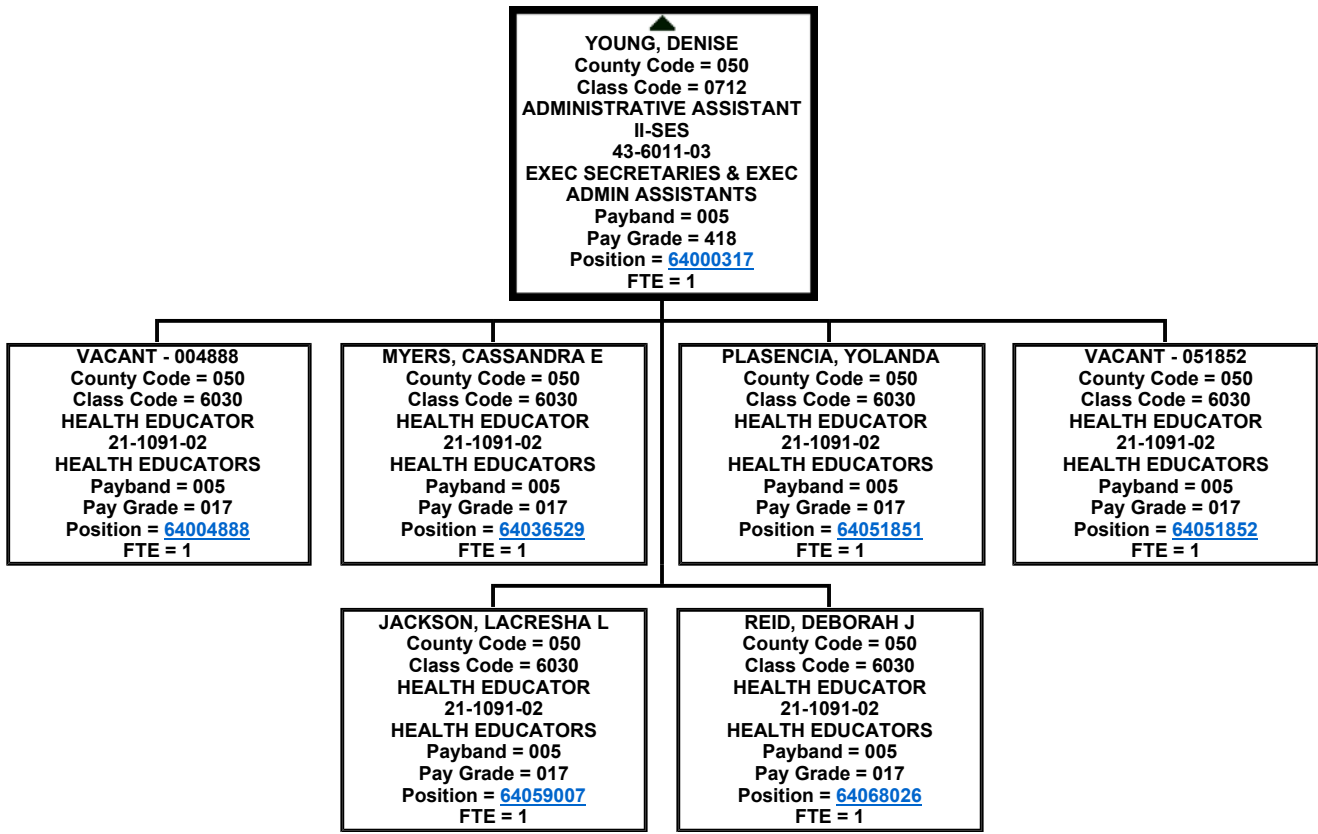
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BASIL, CANDIS
 County Code = 050
 Class Code = 0712
ADMINISTRATIVE ASSISTANT
 II - SES
 43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 418
 Position = [64000318](#)
 FTE = 1

GONZALES, ROSA L
 County Code = 050
 Class Code = 6030
HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64000319](#)
 FTE = 1

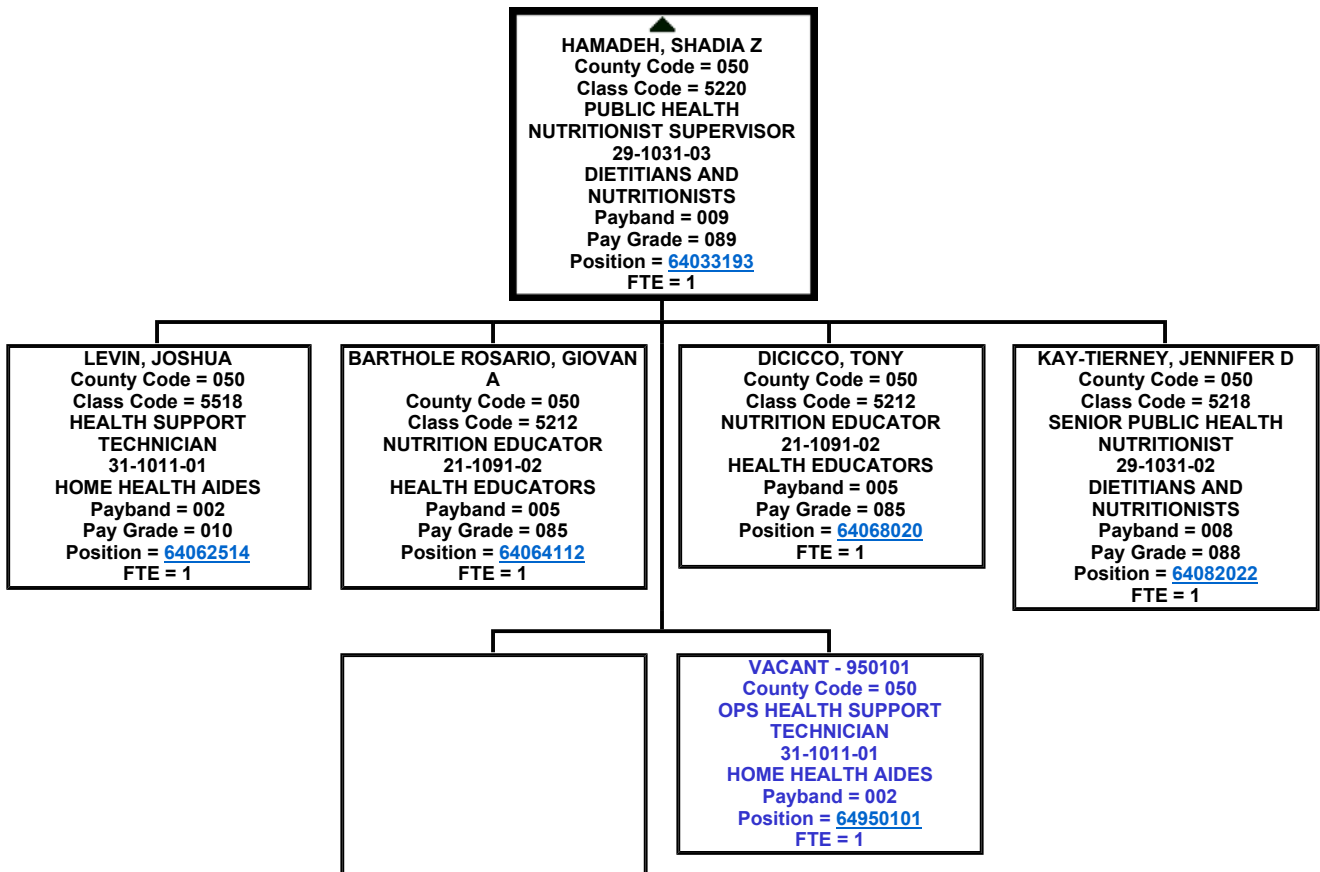
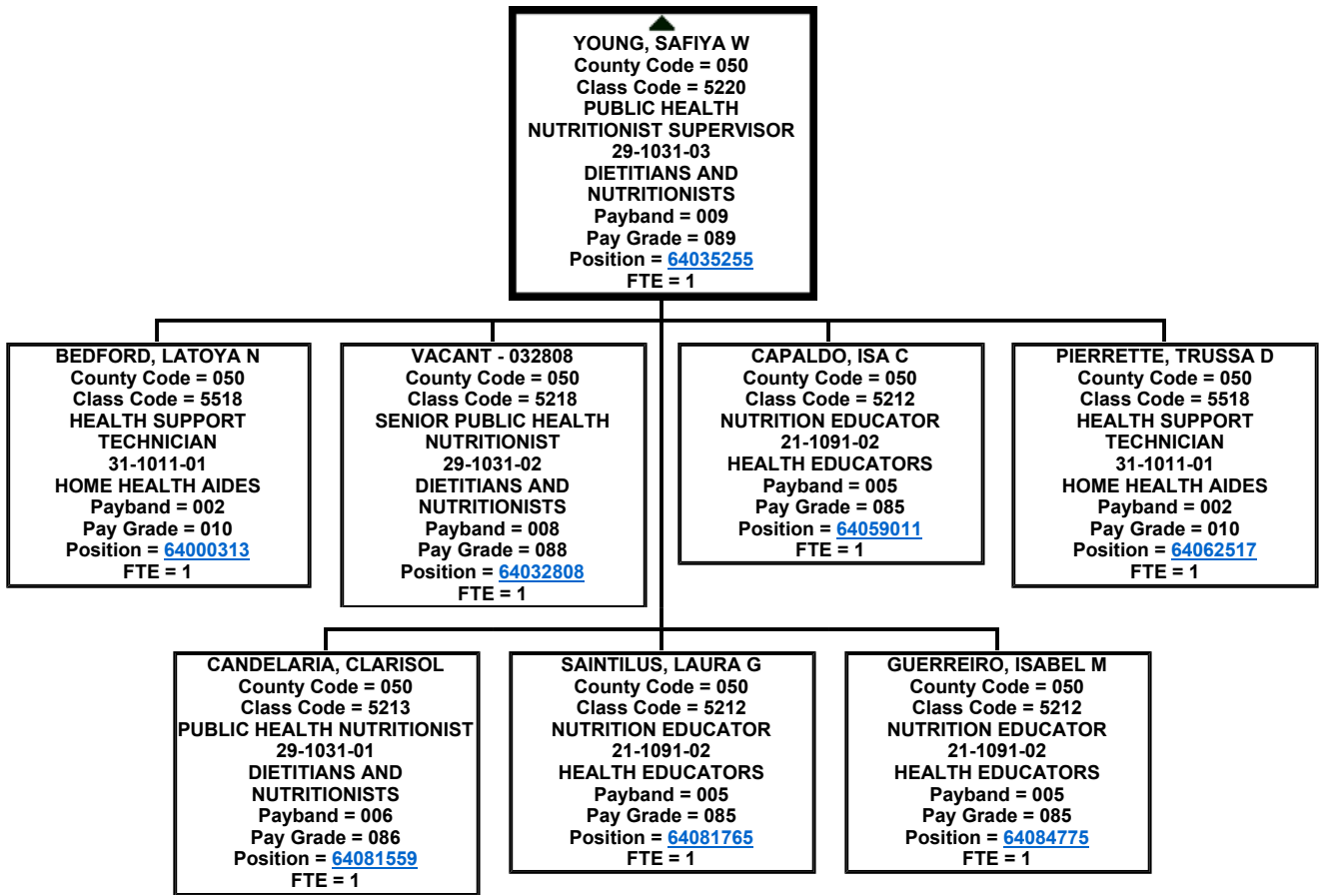
HOLLIS, SHARON Y
 County Code = 050
 Class Code = 6030
HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64064120](#)
 FTE = 1

RUEDA, MA CRISTINA
 County Code = 050
 Class Code = 6030
HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64064121](#)
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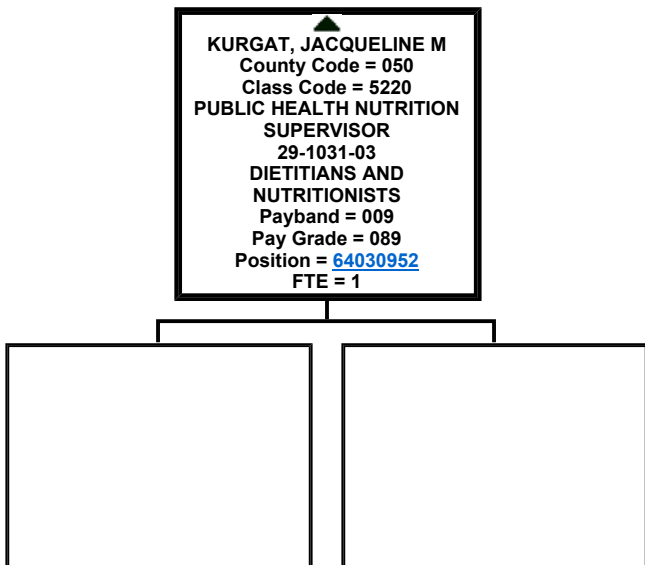
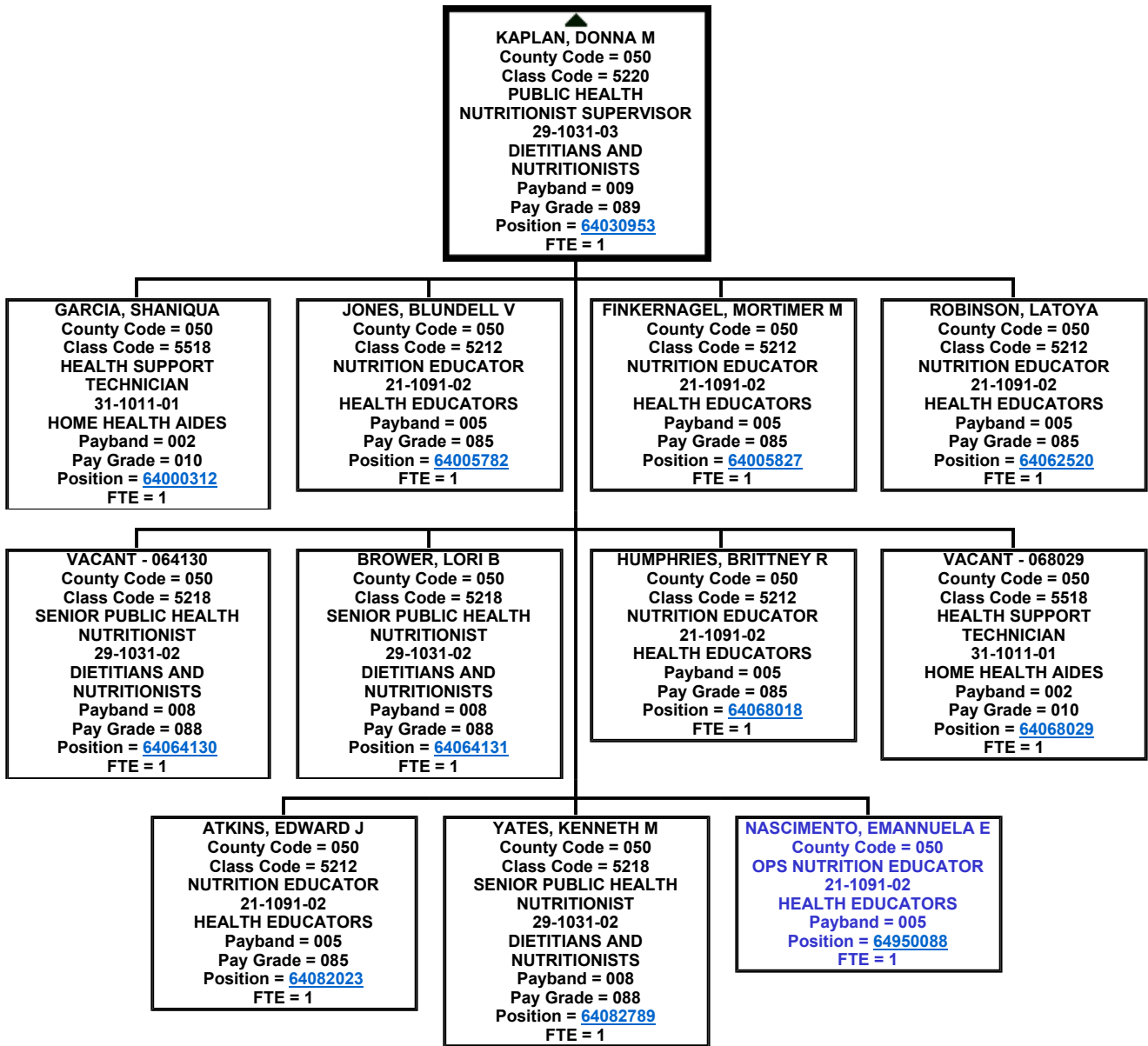
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 21-1091-02
HEALTH EDUCATORS
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 Pay Grade = 017
 Position = [64084957](#)
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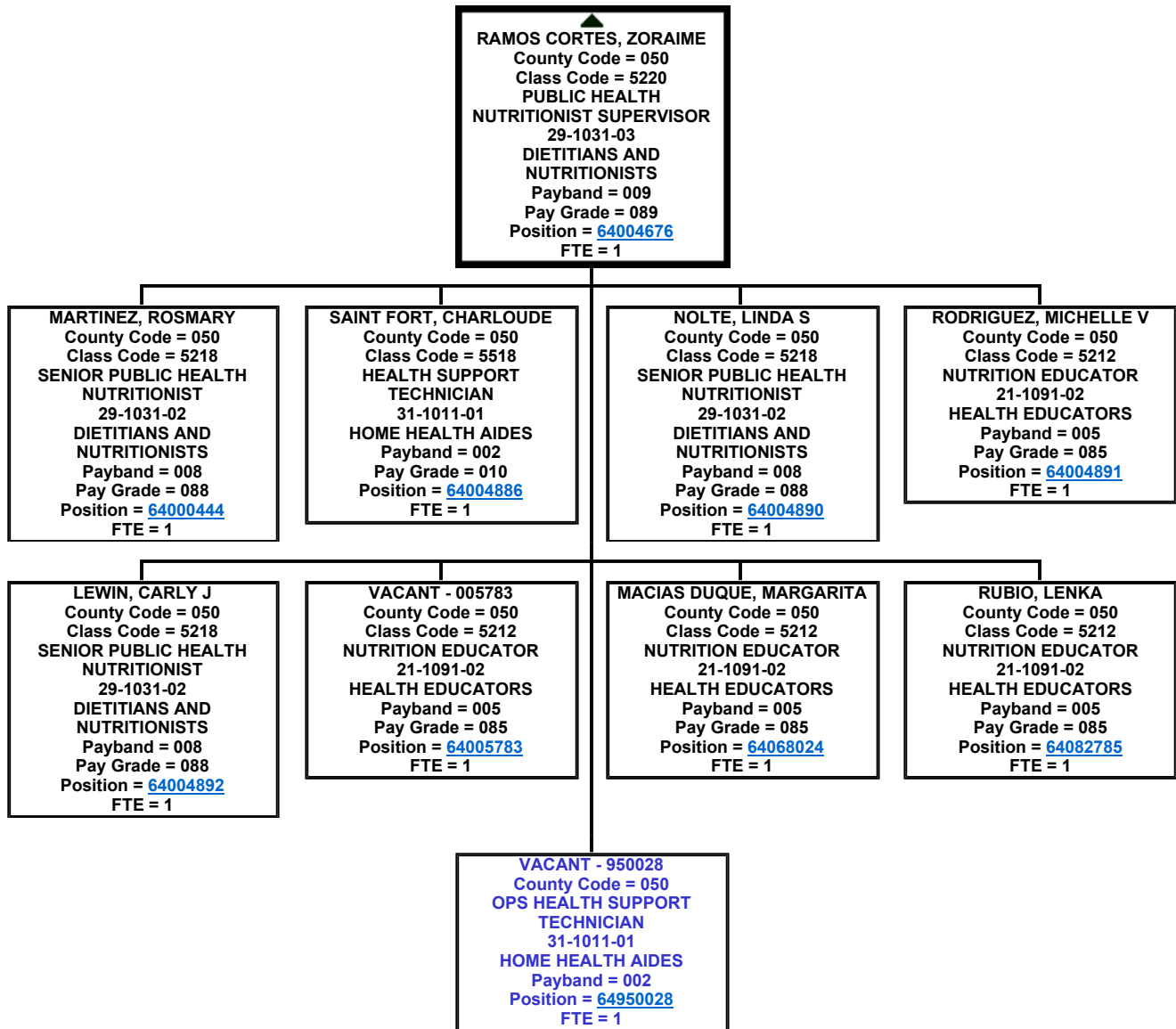


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County Code = 050
Class Code = 5218
SENIOR PUBLIC HEALTH
NUTRITIONIST
29-1031-02
DIETITIANS AND
NUTRITIONISTS
Payband = 008
Pay Grade = 088
Position = [64082782](#)
FTE = 1



PADILLA, ODELAISY
County Code = 050
Class Code = 5518
**HEALTH SUPPORT
TECHNICIAN**
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [64000315](#)
FTE = 1

CROMER, AVERNELLE C
County Code = 050
Class Code = 5218
**SENIOR PUBLIC HEALTH
NUTRITIONIST**
29-1031-02
**DIETITIANS AND
NUTRITIONISTS**
Payband = 008
Pay Grade = 088
Position = [64059008](#)
FTE = 1



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RAMNARACE, NALINI H
 County Code = 050
 Class Code = 2236
**OPERATIONS & MGMT
 CONSULTANT II-SES**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64000330](#)
 FTE = 1

YUSUF, FATIMA S
 County Code = 050
 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 015
 Position = [64004681](#)
 FTE = 1

WILLIAMS, AMANDA L
 County Code = 050
 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 015
 Position = [64084219](#)
 FTE = 1

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HEINLEIN, DANA M
 County Code = 050
 Class Code = 5338
**COMMUNITY HEALTH
 NURSING DIRECTOR - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 479
 Position = [64051355](#)
 FTE = 1

WOODHAM, MARCIA J
 County Code = 050
 Class Code = 5351
**COMMUNITY HEALTH NURSING
 CONSULTANT**
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64063289](#)
 FTE = 1

VACANT - 081918
 County Code = 050
 Class Code = 0712
ADMINISTRATIVE ASSISTANT II
 43-6011-03
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 005
 Pay Grade = 018
 Position = [64081918](#)
 FTE = 1

GALIE, BRENDA J
 County Code = 050
 Class Code = 5351
**COMMUNITY HEALTH NURSING
 CONSULTANT**
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64081945](#)
 FTE = 1

SENYSHYN, LUKE
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852405](#)
 FTE = 1

GUERRA, MARIA
 County Code = 050
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852406](#)
 FTE = 1

HUTCHINSON, KHALEEL
 County Code = 050
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852408](#)
 FTE = 1

REEVES, DANA
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852409](#)
 FTE = 1

CEMOIN, ANNE
 County Code = 050
OPS BIOLOGICAL SCIENTIST IV
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852491](#)
 FTE = 1

VACANT - 852492
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852492](#)
 FTE = 1

VACANT - 852493
 County Code = 050
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**BIOLOGICAL SCIENTISTS, ALL
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 Position = [64852493](#)
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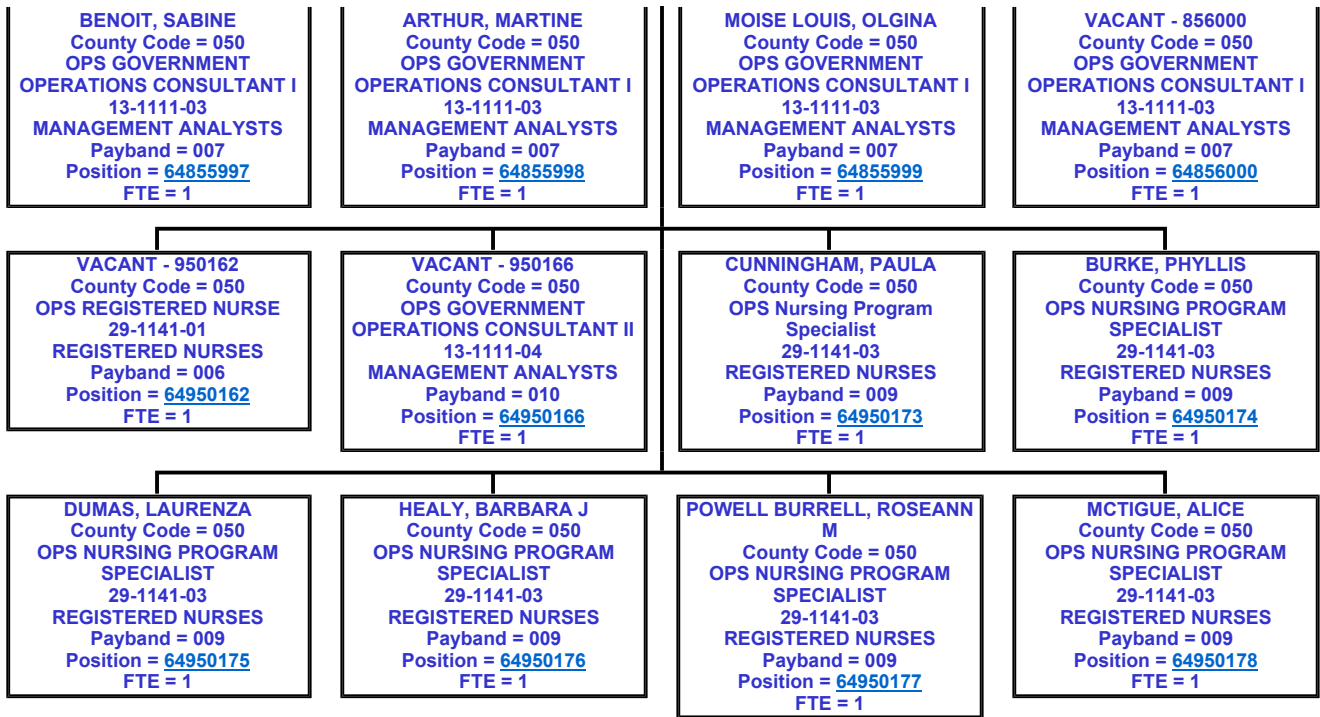
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 County Code = 050
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 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64852494](#)
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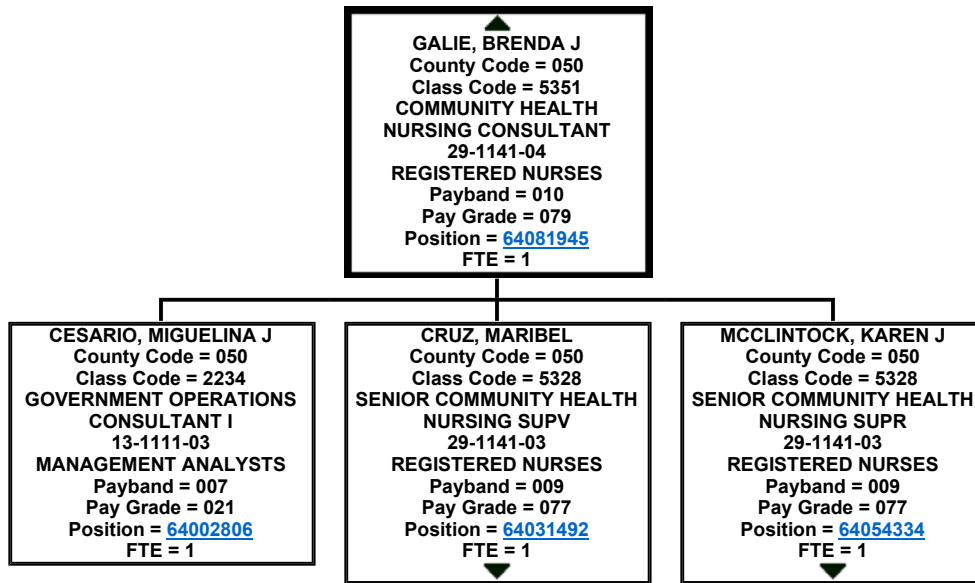
COX, ALEXANDER
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852495](#)
 FTE = 1

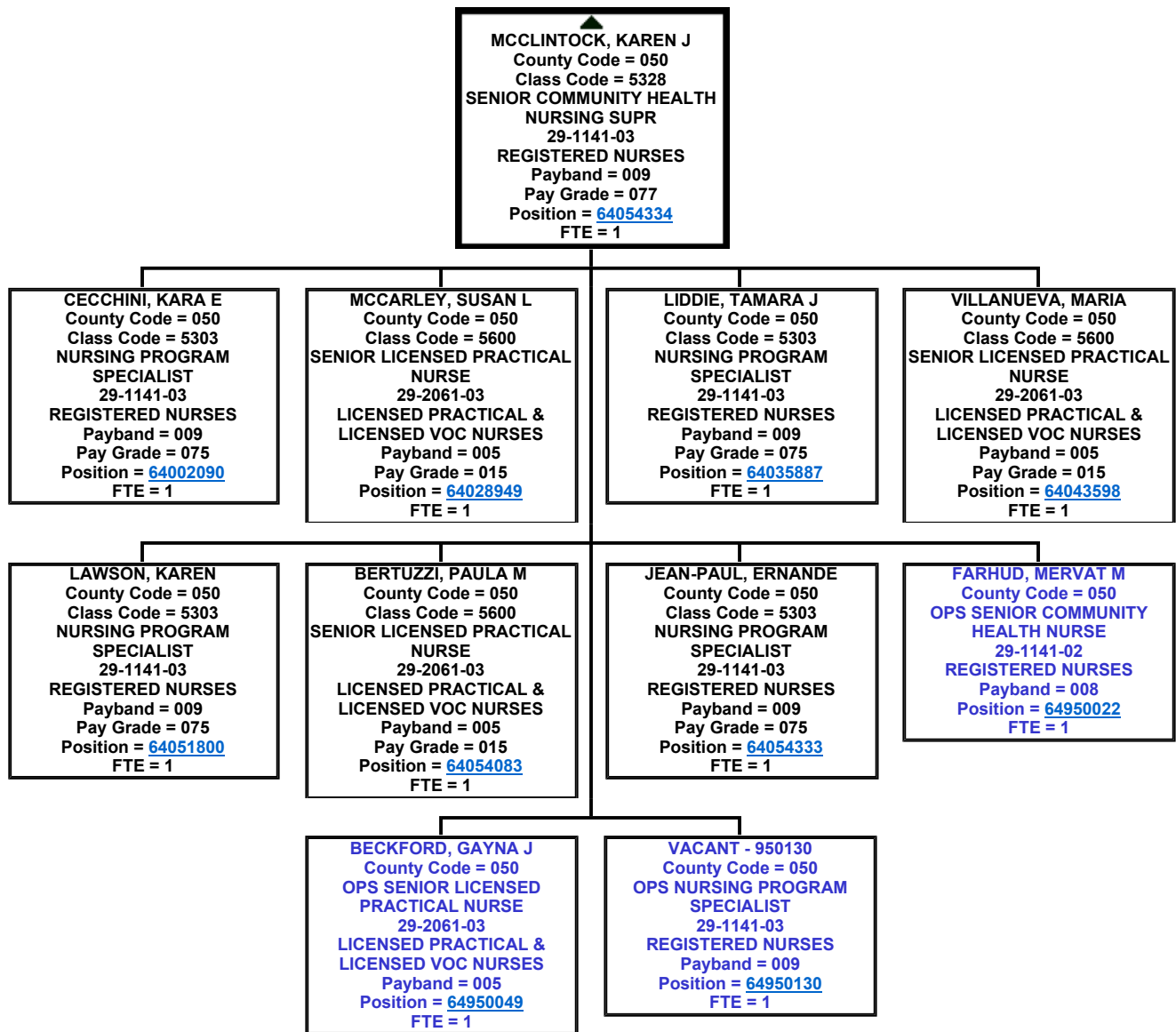












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 County Code = 050
 Class Code = 5328
SENIOR COMMUNITY HEALTH NURSING SUPV
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64031492](#)
 FTE = 1

SHULER, ANDREA
 County Code = 050
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64006197](#)
 FTE = 1

DEMICHELE, DAWN A
 County Code = 050
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64054336](#)
 FTE = 1

WOODHAM, MARCIA J
 County Code = 050
 Class Code = 5351
COMMUNITY HEALTH NURSING CONSULTANT
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64063289](#)
 FTE = 1

ALLEMAN, ARLINE E
 County Code = 050
 Class Code = 5303
NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64005173](#)
 FTE = 1

VACANT - 006973
 County Code = 050
 Class Code = 5303
NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64006973](#)
 FTE = 1

DIANA, PHYLLIS A
 County Code = 050
 Class Code = 5328
SENIOR COMMUNITY HEALTH NURSING SUPV.
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64065161](#)
 FTE = 1

PHILLIPS, SHERRY H
 County Code = 050
 Class Code = 5294
REGISTERED NURSE SPECIALIST
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64065565](#)
 FTE = 1

FLEURISTIL, AGATHE
 County Code = 050
OPS NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64852477](#)
 FTE = 1

SNELL, JENNA
 County Code = 050
OPS NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64855452](#)
 FTE = 1

EBANKS GRACE, ORLYN
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OPS NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64855453](#)
 FTE = 1

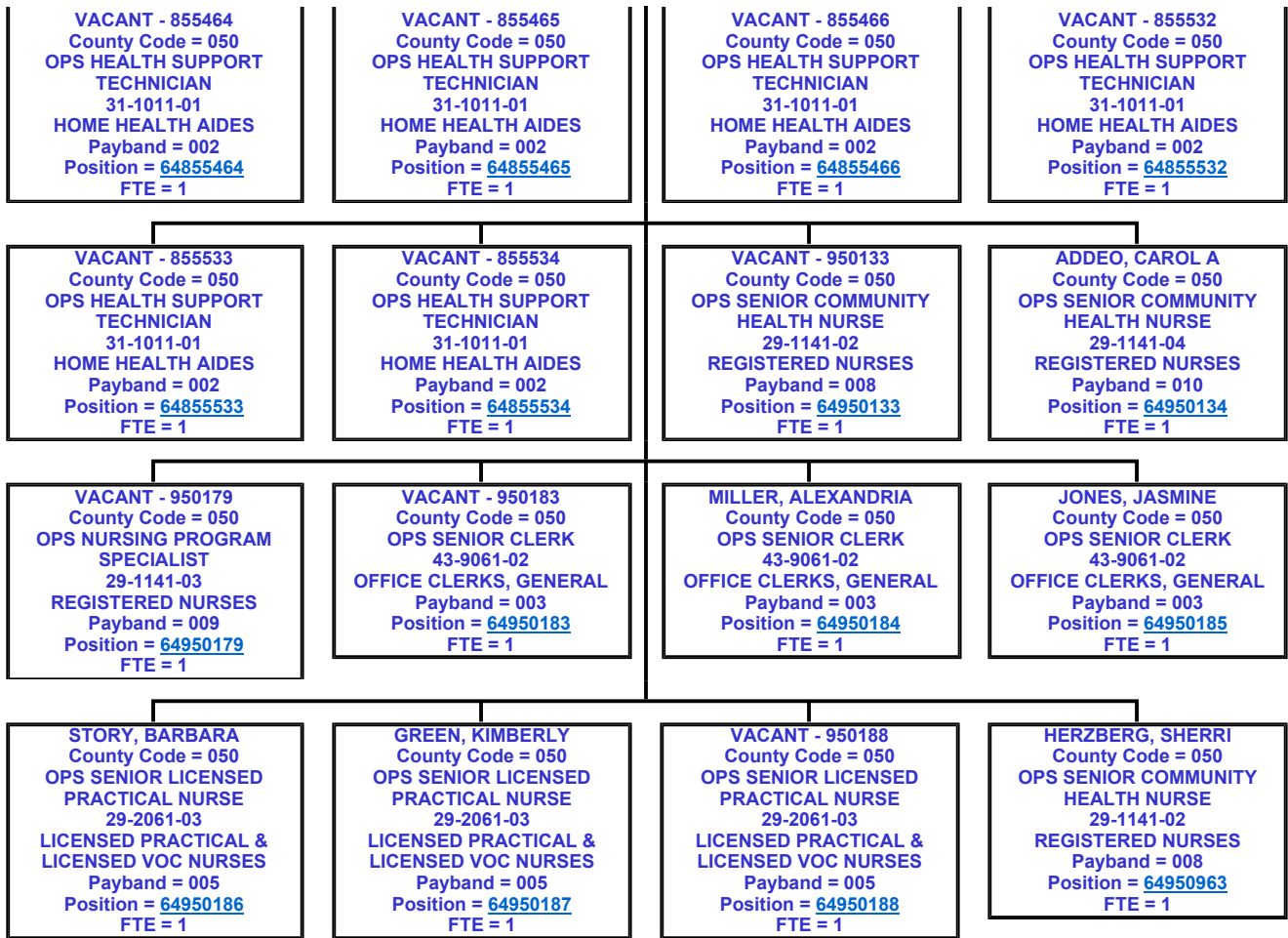
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 County Code = 050
OPS NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64855454](#)
 FTE = 1

ELLMYER, VIRGINIA
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OPS NURSING PROGRAM SPECIALIST
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REGISTERED NURSES
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 Position = [64855455](#)
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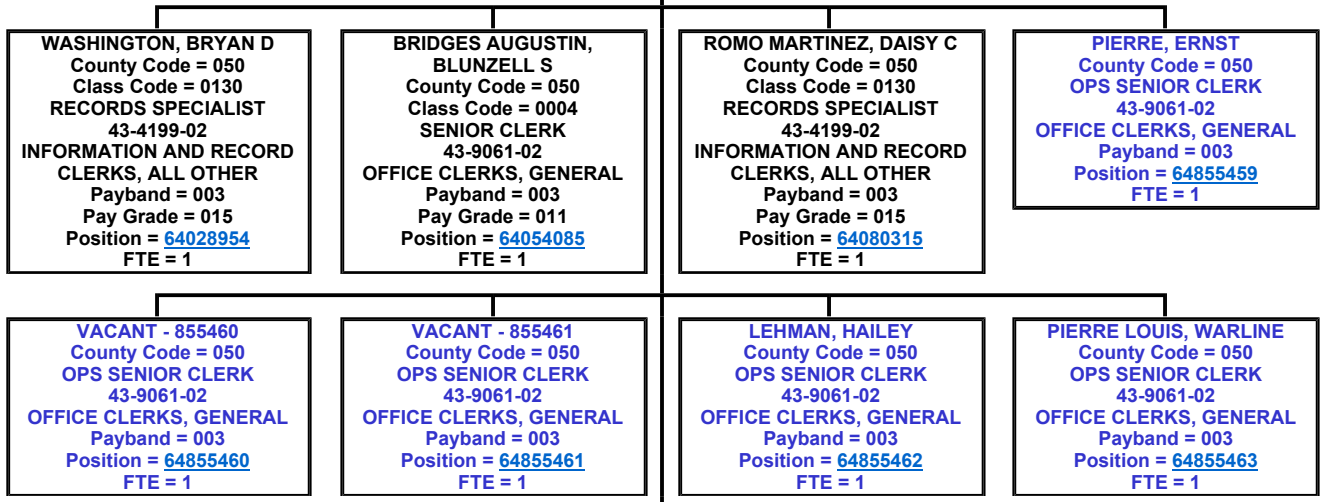
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OPS NURSING PROGRAM SPECIALIST
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REGISTERED NURSES
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 Position = [64855456](#)
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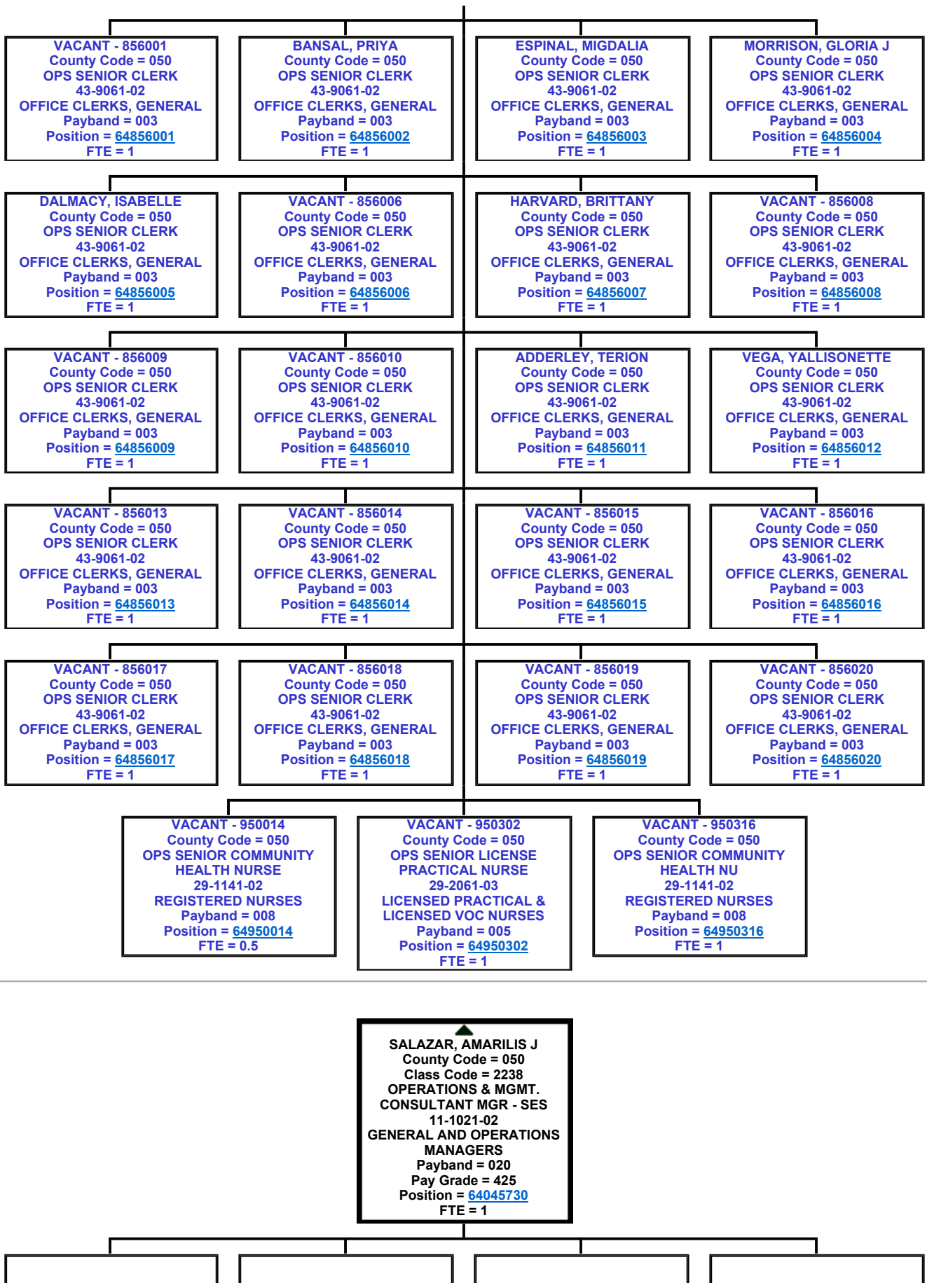
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 County Code = 050
OPS NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64855457](#)
 FTE = 1

VACANT - 855458
 County Code = 050
OPS NURSING PROGRAM SPECIALIST
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Position = [64855458](#)
 FTE = 1



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DIANA, PHYLLIS A
 County Code = 050
 Class Code = 5328
**SENIOR COMMUNITY HEALTH
 NURSING SUPV.**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64065161](#)
 FTE = 1



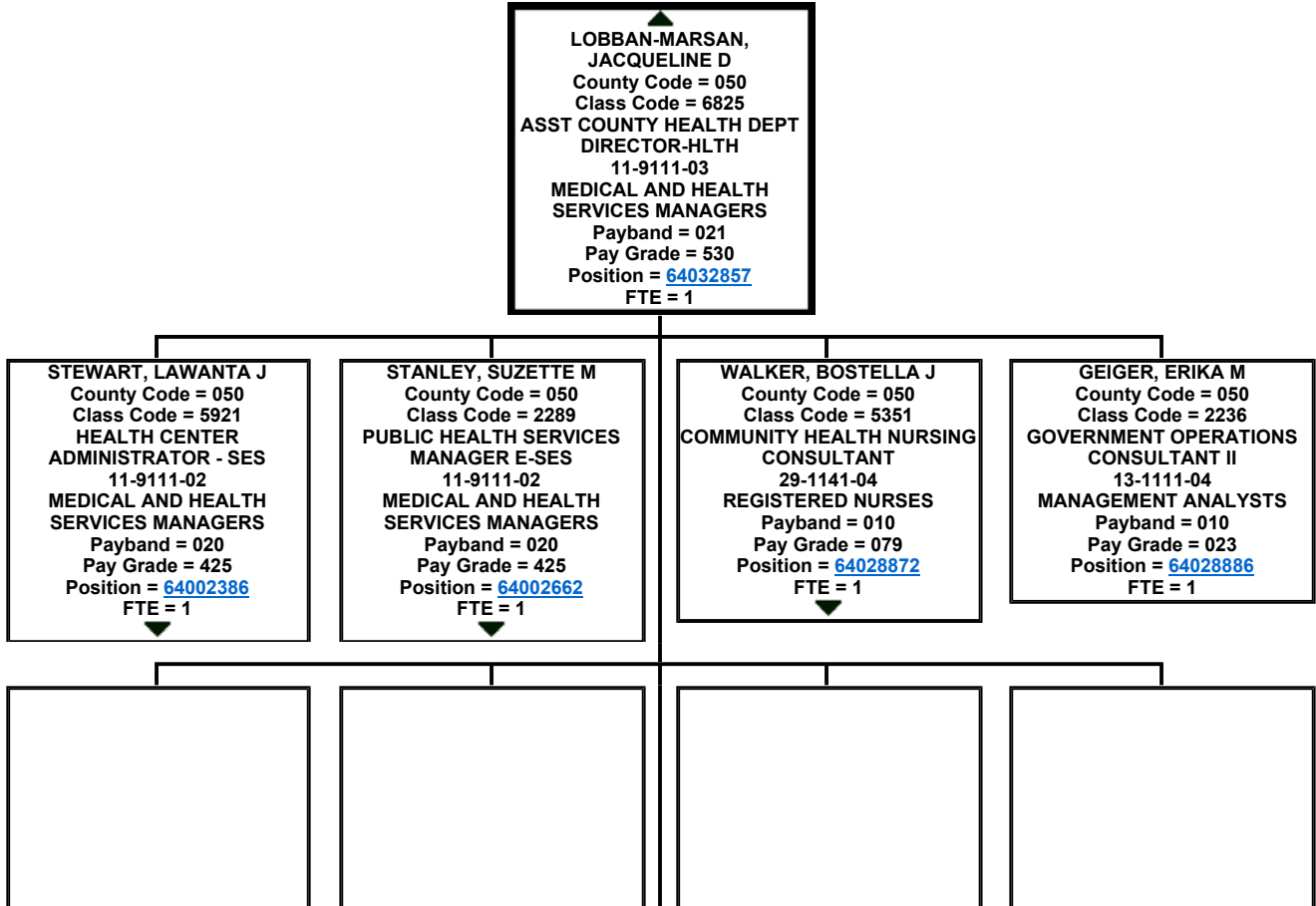
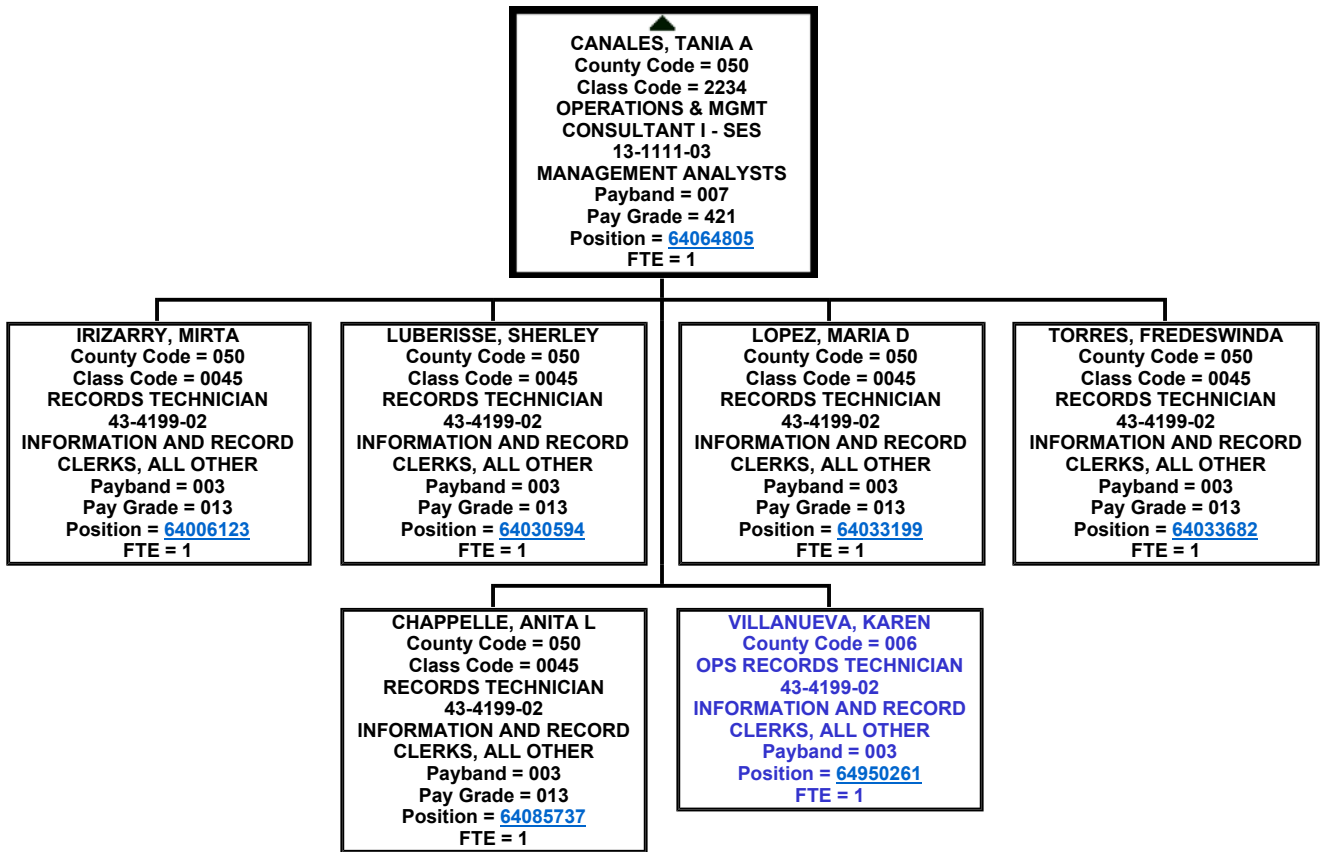


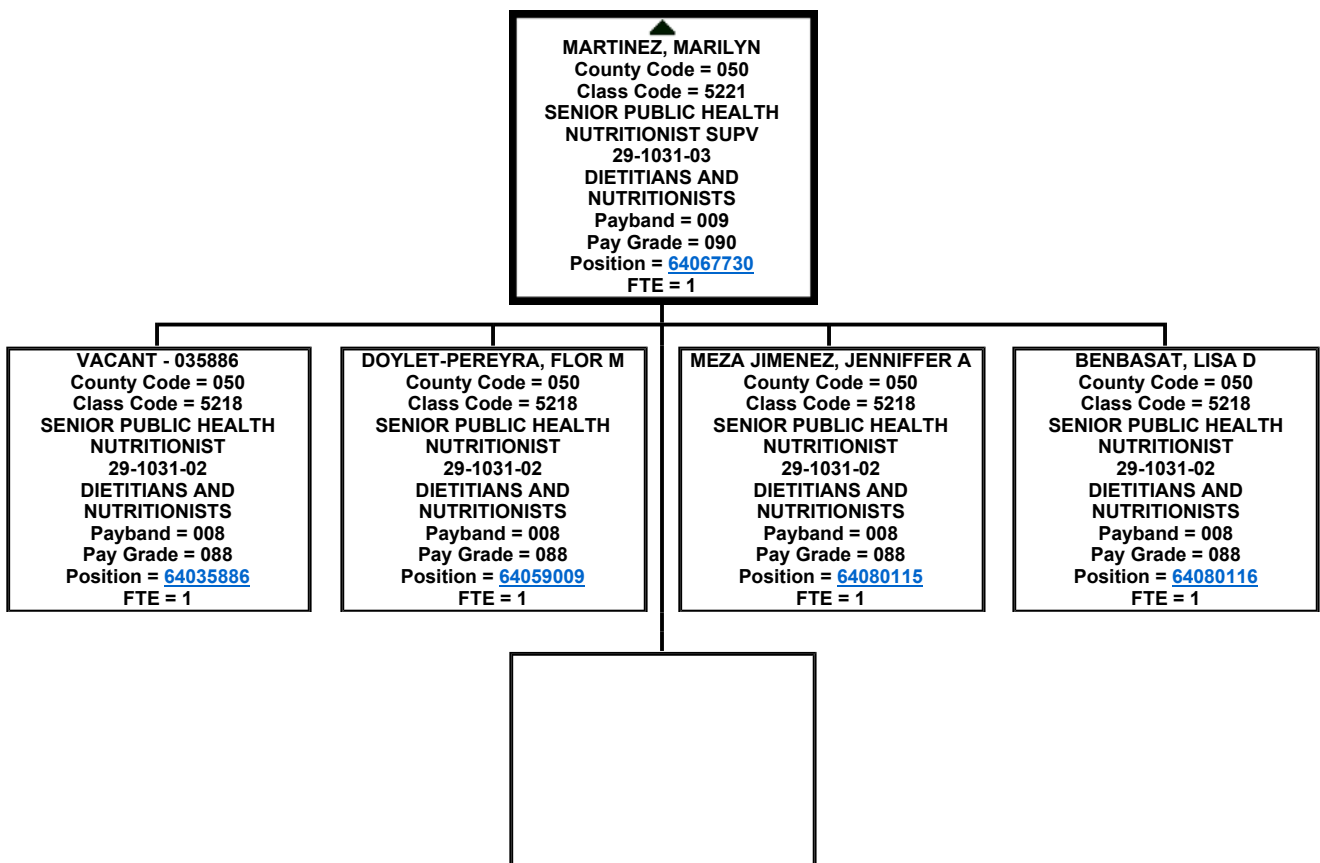
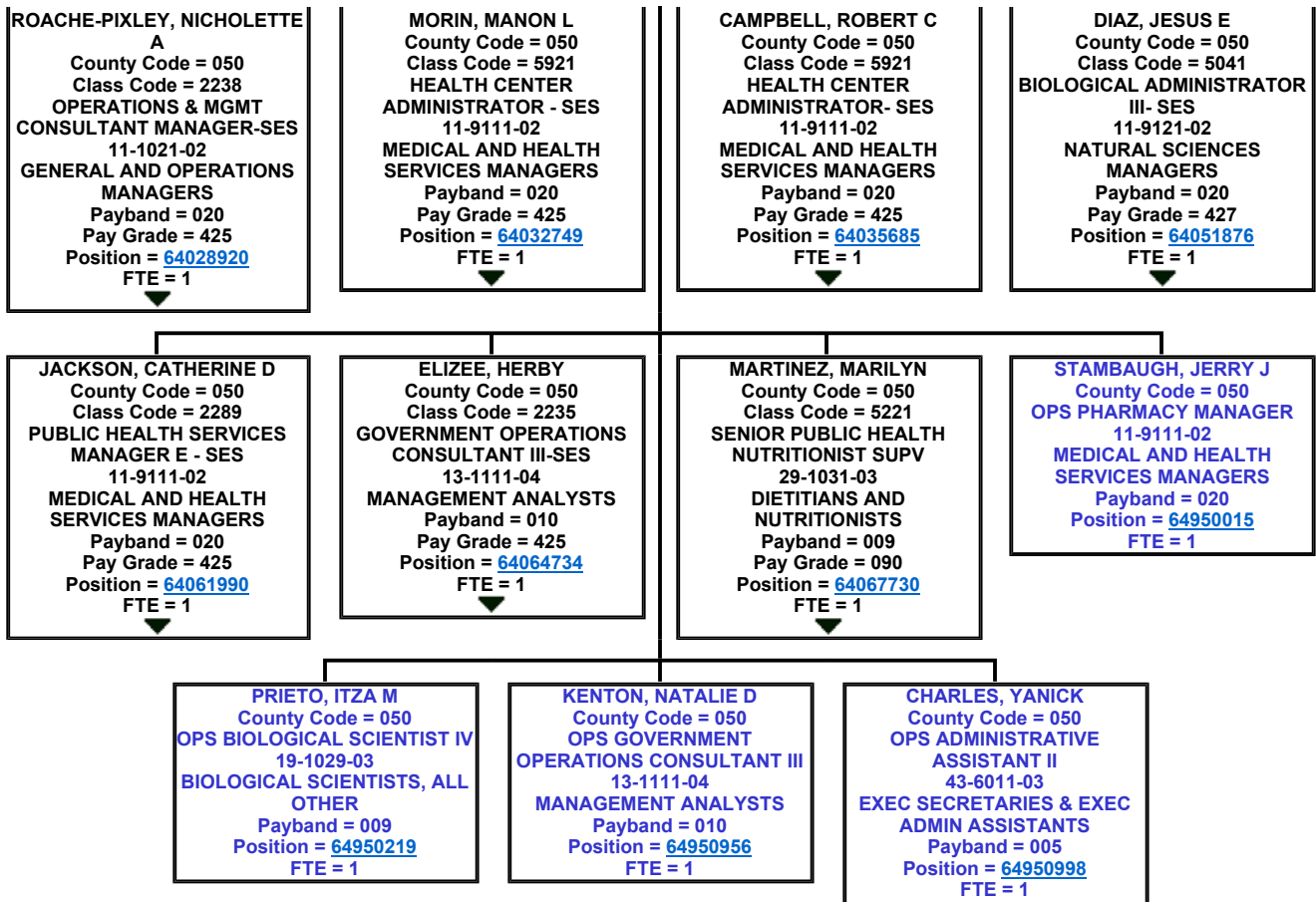
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County Code = 050
Class Code = 0130
RECORDS SPECIALIST
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64001170](#)
FTE = 1

JACKSON-FELDER, CARLA C
County Code = 050
Class Code = 0130
RECORDS SPECIALIST
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INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64004293](#)
FTE = 1

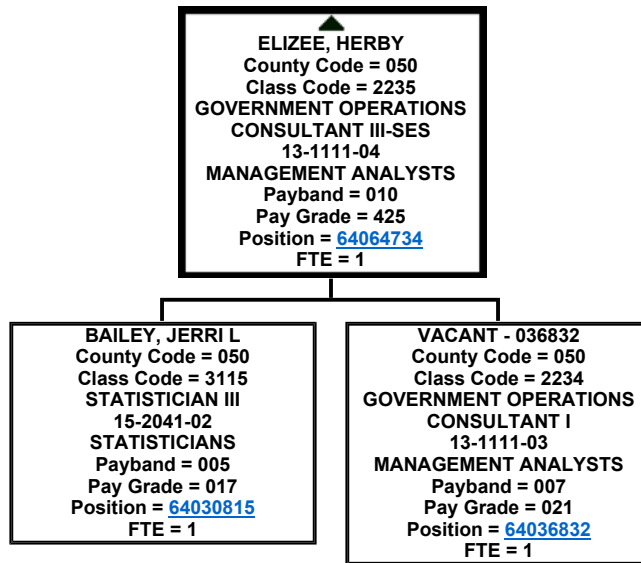
AARONS, YOLANDA J
County Code = 050
Class Code = 0130
RECORDS SPECIALIST
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INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64054400](#)
FTE = 1

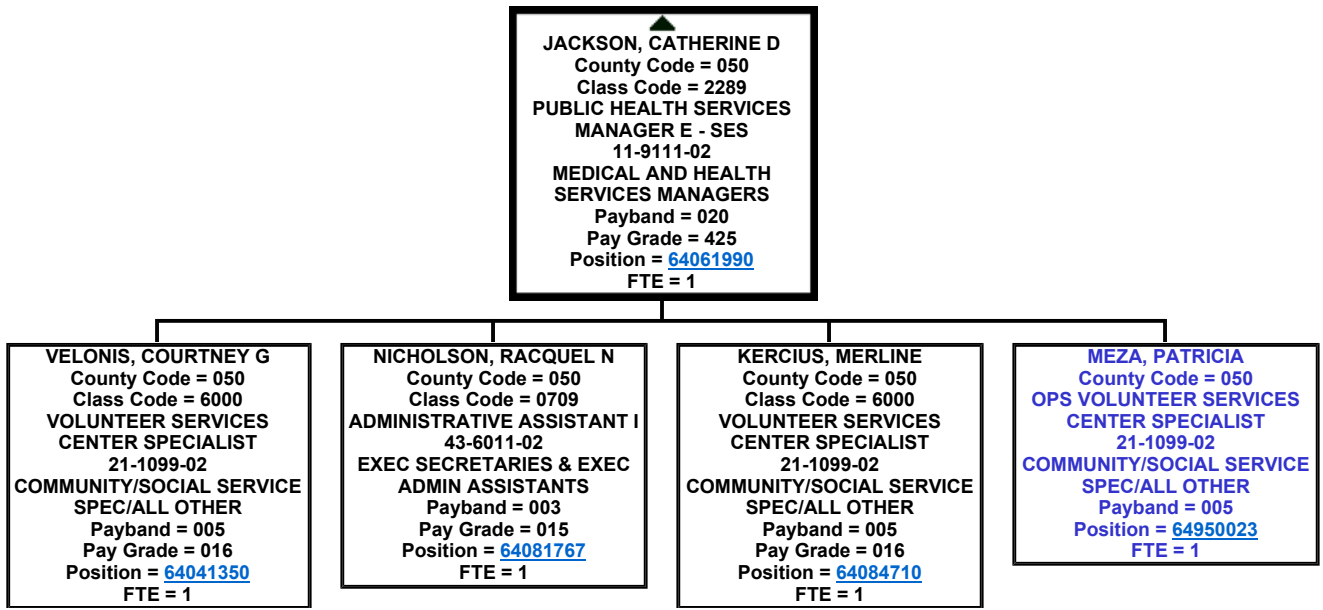
CANALES, TANIA A
County Code = 050
Class Code = 2234
OPERATIONS & MGMT
CONSULTANT I - SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64064805](#)
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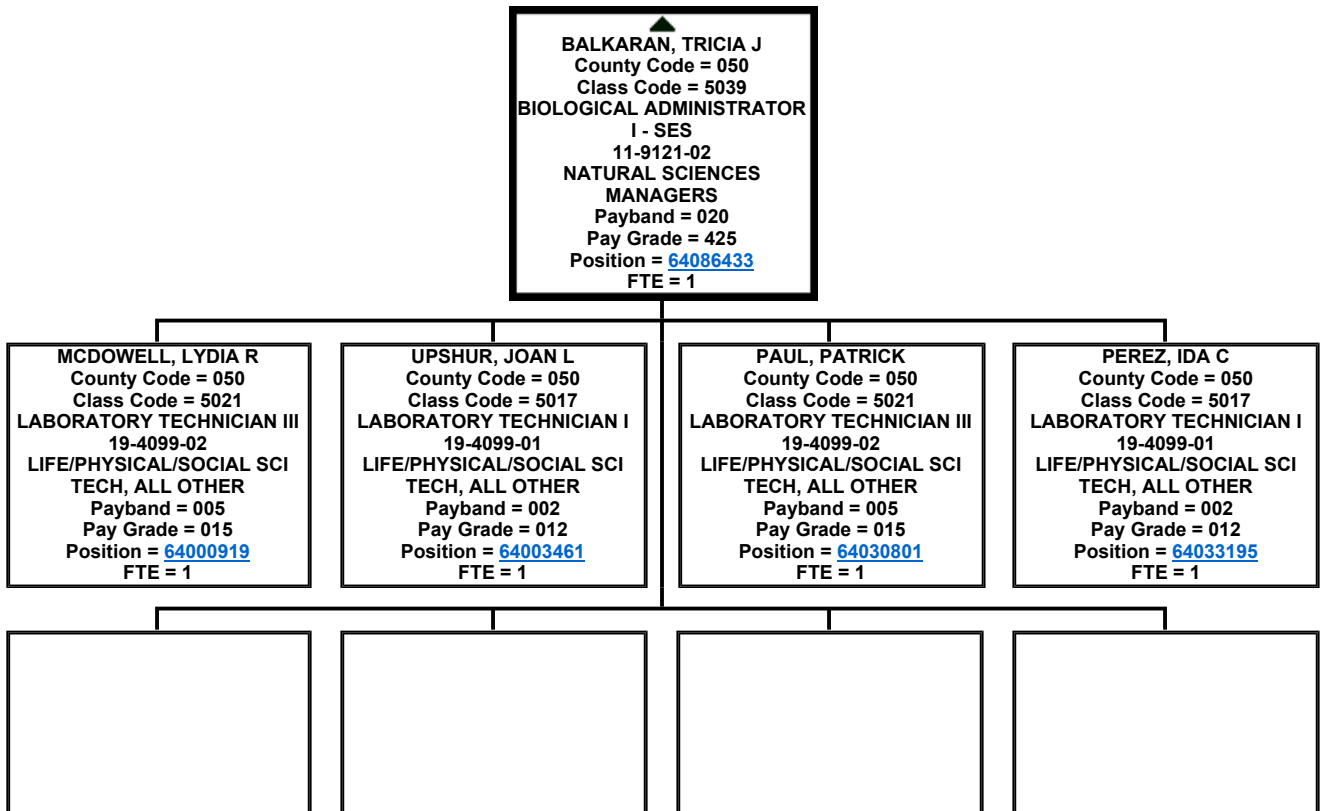
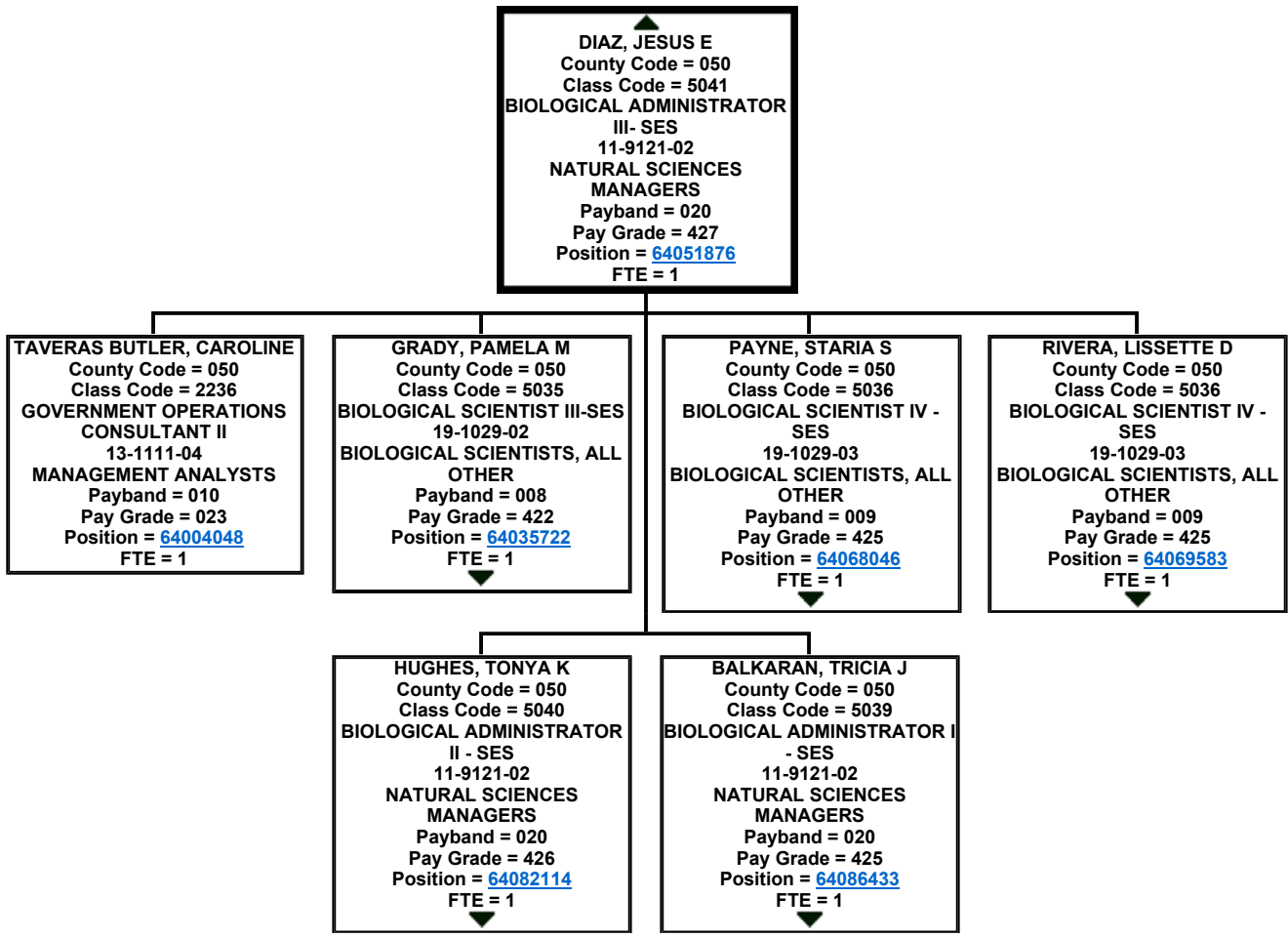




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County Code = 050
Class Code = 5218
SENIOR PUBLIC HEALTH
NUTRITIONIST
29-1031-02
DIETITIANS AND
NUTRITIONISTS
Payband = 008
Pay Grade = 088
Position = [64086409](#)
FTE = 1





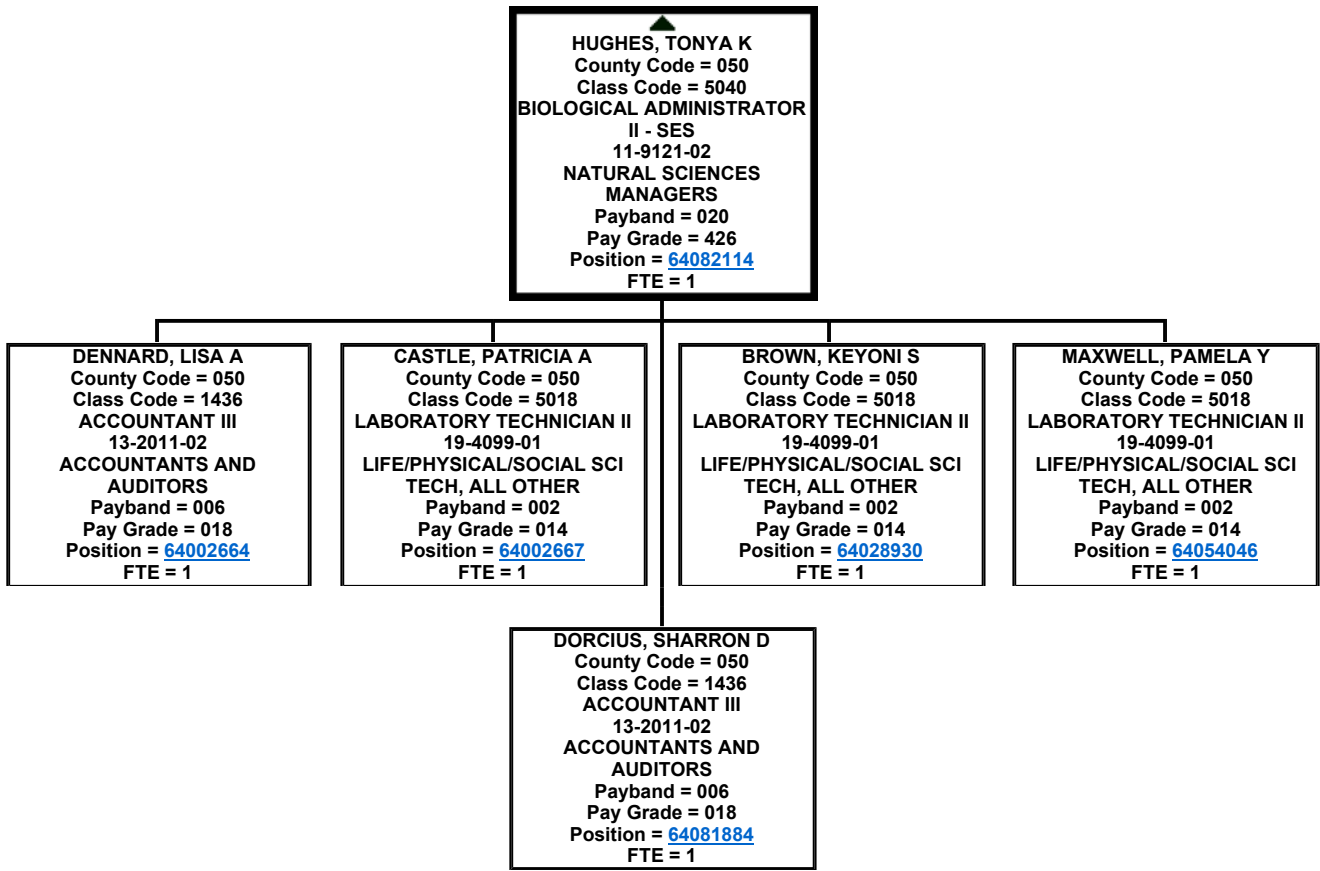


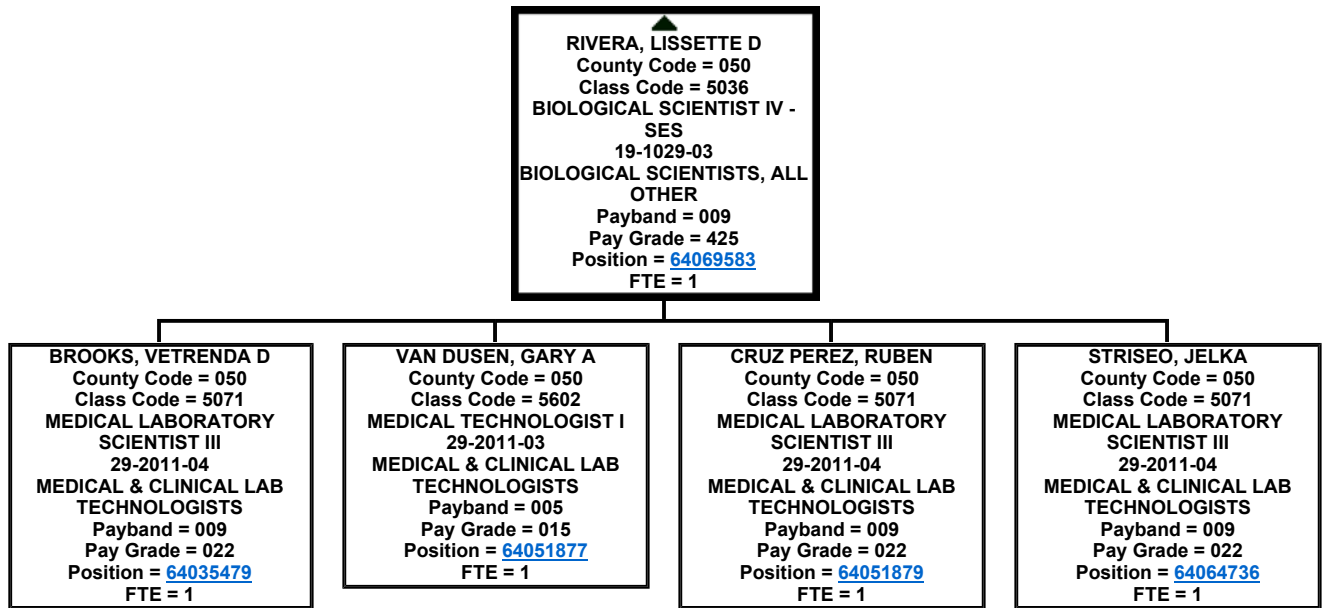
THOMAS, PATRICK D
County Code = 050
Class Code = 5017
LABORATORY TECHNICIAN I
19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
Payband = 002
Pay Grade = 012
Position = [64036501](#)
FTE = 1

PRINGLE MULLINS, KAREN L
County Code = 050
Class Code = 5017
LABORATORY TECHNICIAN I
19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
Payband = 002
Pay Grade = 012
Position = [64053961](#)
FTE = 1

CARDENAS, MICHELLE
County Code = 050
Class Code = 5021
LABORATORY TECHNICIAN III
19-4099-02
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
Payband = 005
Pay Grade = 015
Position = [64064735](#)
FTE = 1

MARTIN, LAVERNE
County Code = 050
Class Code = 5018
LABORATORY TECHNICIAN II
19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64085814](#)
FTE = 1





▲
PAYNE, STARIA S
 County Code = 050
 Class Code = 5036
BIOLOGICAL SCIENTIST IV -
SES
 19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
 Payband = 009
 Pay Grade = 425
 Position = [64068046](#)
 FTE = 1

CARNELL, PENNY S
 County Code = 050
 Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
 29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
 Payband = 009
 Pay Grade = 022
 Position = [64000308](#)
 FTE = 1

REID, WAYNE A
 County Code = 050
 Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
 29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
 Payband = 009
 Pay Grade = 022
 Position = [64051793](#)
 FTE = 1

SOTO-VELAZQUEZ, LOURDES
 S
 County Code = 050
 Class Code = 5071
MEDICAL LABORATORY
SCIENTIST III
 29-2011-04
MEDICAL & CLINICAL LAB
TECHNOLOGISTS
 Payband = 009
 Pay Grade = 022
 Position = [64054048](#)
 FTE = 1

▲
GRADY, PAMELA M
 County Code = 050
 Class Code = 5035
BIOLOGICAL SCIENTIST III-
SES
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
 Payband = 008
 Pay Grade = 422
 Position = [64035722](#)
 FTE = 1

VACANT - 036568
 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64036568](#)
 FTE = 1

VACANT - 036570
 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64036570](#)
 FTE = 1

NICOLAS, DOMINIQUE
 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64036571](#)
 FTE = 1

MAVOUR, JENNIFER
 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
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LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64051269](#)
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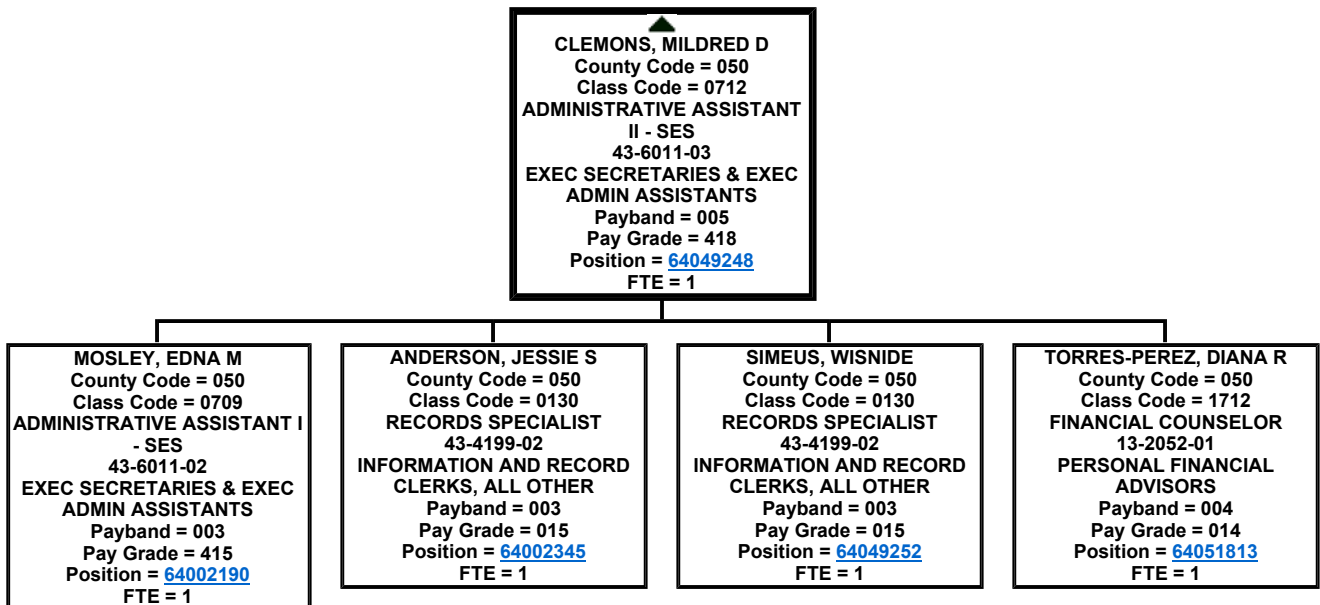
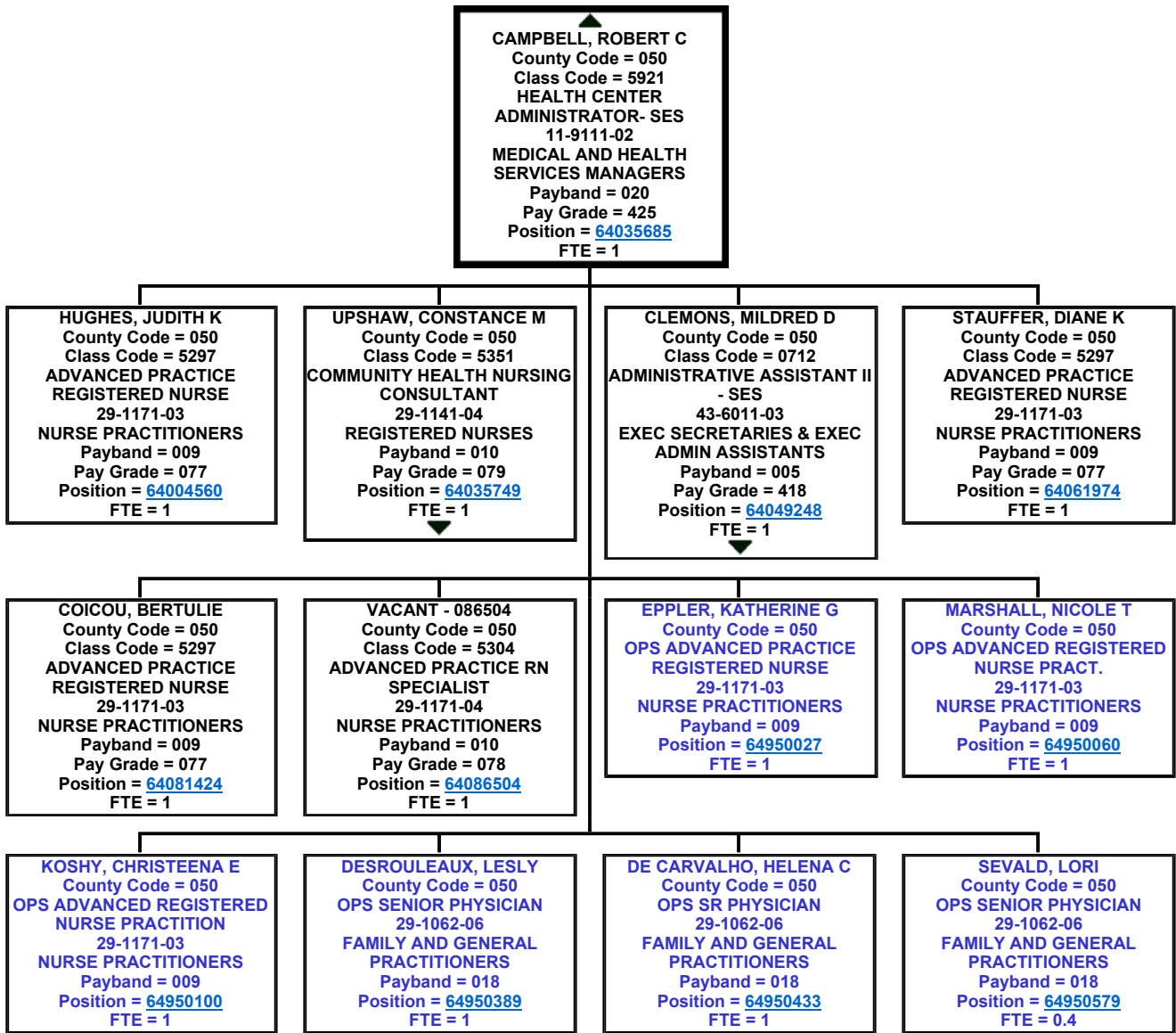
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 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64064737](#)
 FTE = 1

DIAZ, CANDIDA M
 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64067453](#)
 FTE = 1

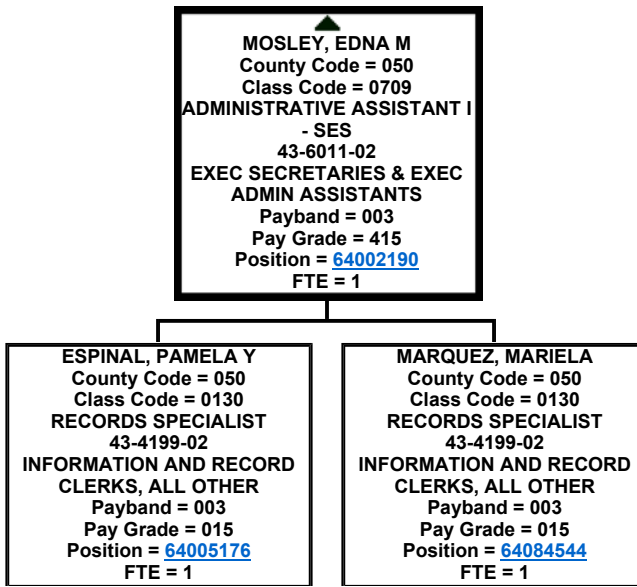
LOCKETT, ANITA T
 County Code = 050
 Class Code = 5017
LABORATORY TECHNICIAN I
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 012
 Position = [64067731](#)
 FTE = 1

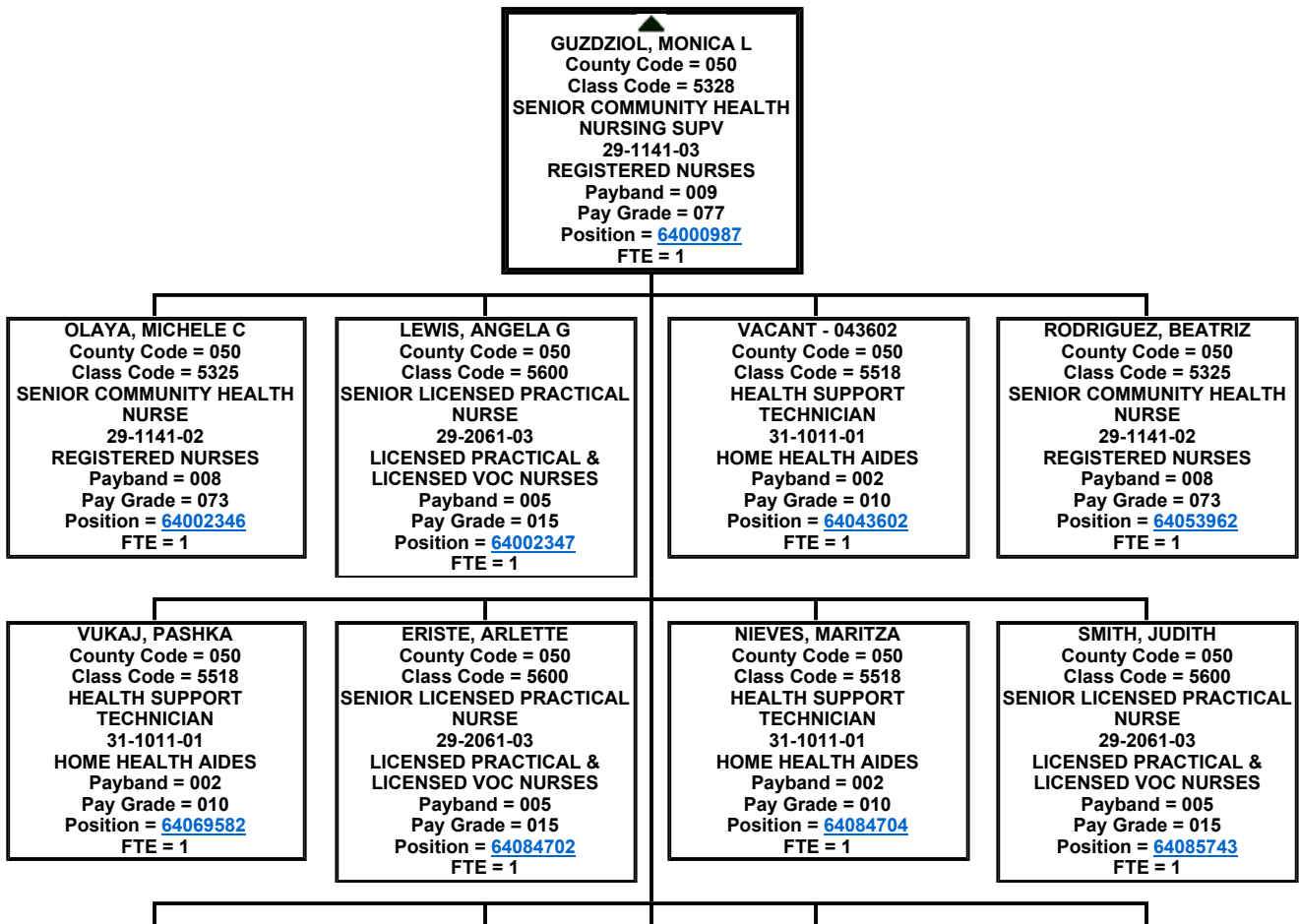
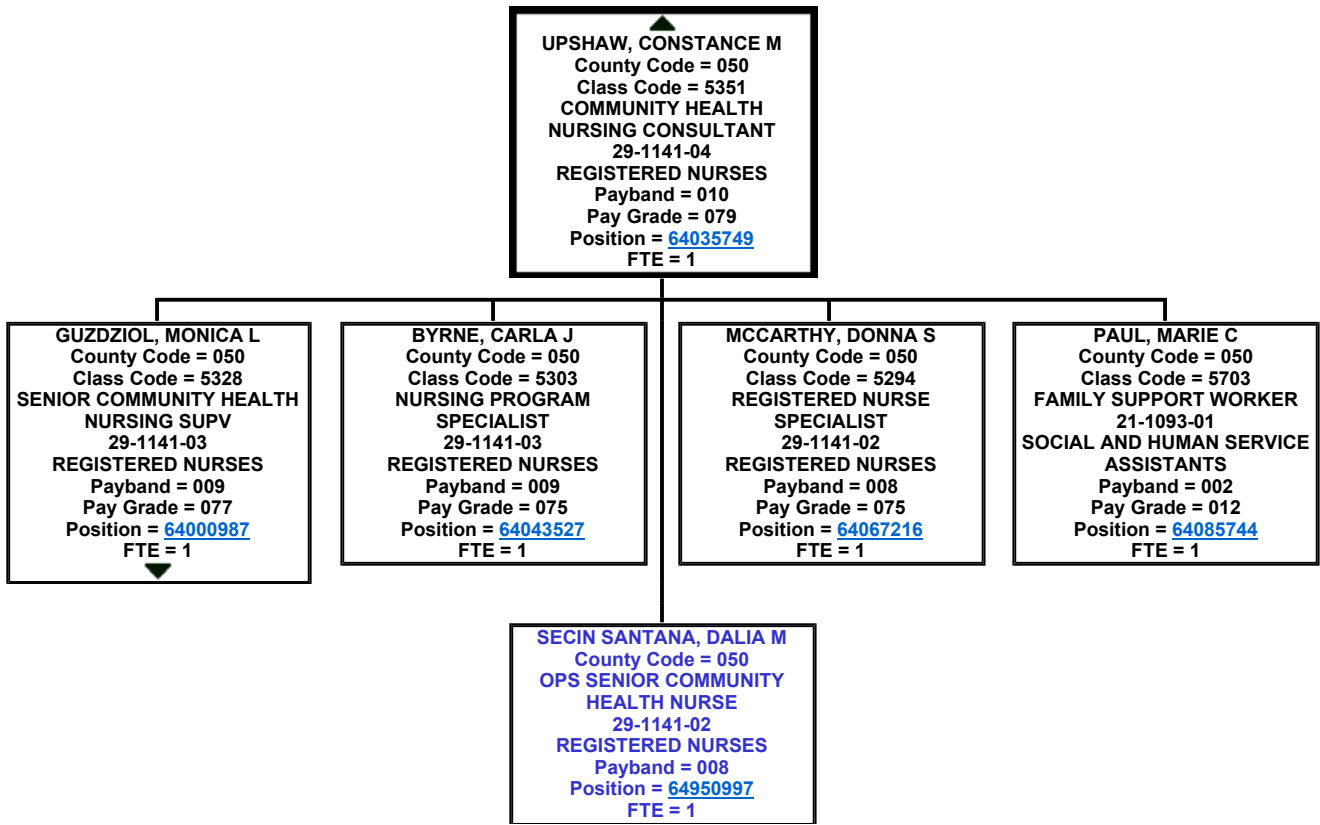
MARSEILLE, ELOURDES
 County Code = 050
 Class Code = 5018
LABORATORY TECHNICIAN II
 19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
 Payband = 002
 Pay Grade = 014
 Position = [64086413](#)
 FTE = 1

SAINVIL, MARIE D
County Code = 050
Class Code = 5018
LABORATORY TECHNICIAN II
19-4099-01
LIFE/PHYSICAL/SOCIAL SCI
TECH, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64086414](#)
FTE = 1









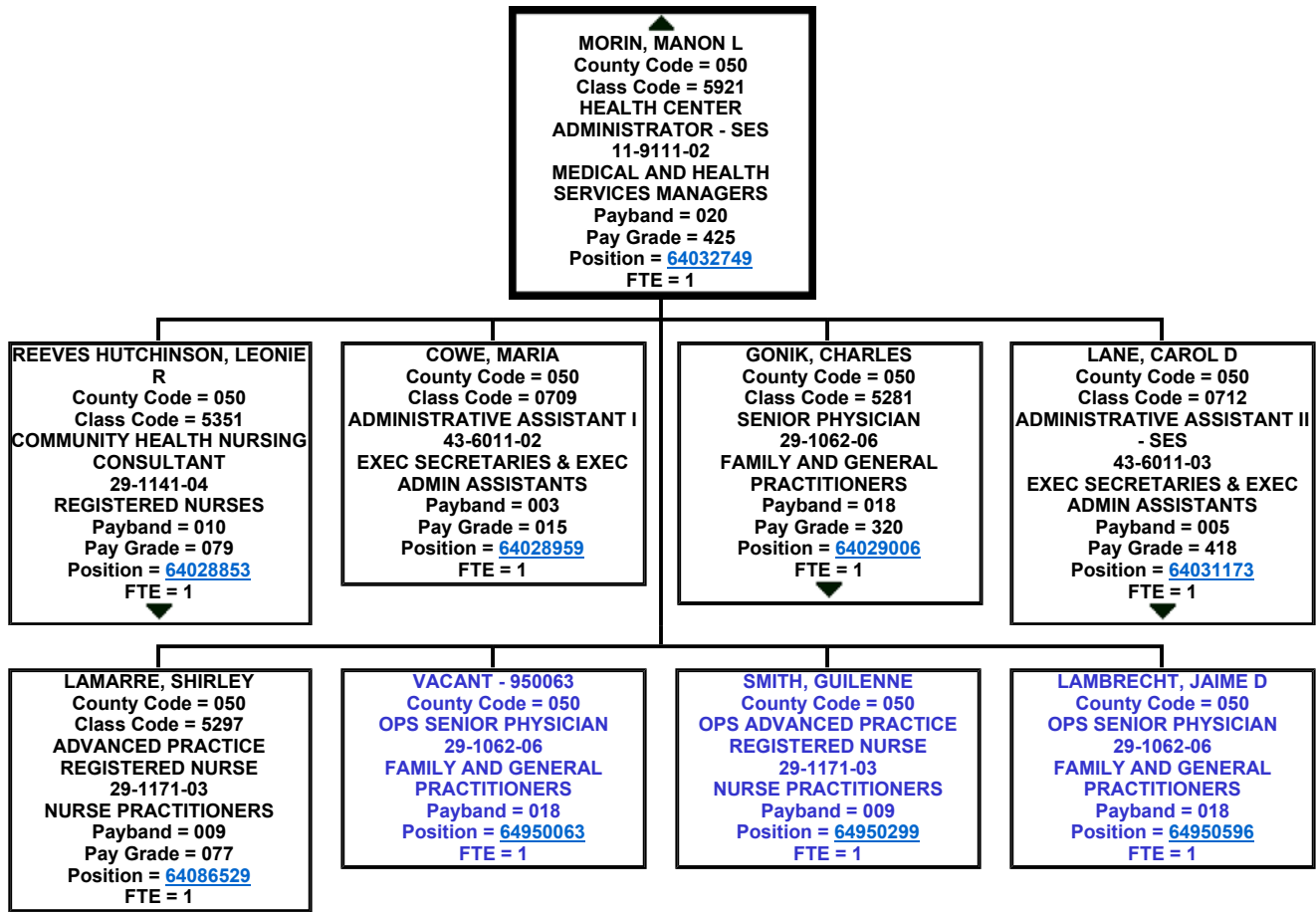
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County Code = 050
Class Code = 5325
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29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 073
Position = [64086233](#)
FTE = 1

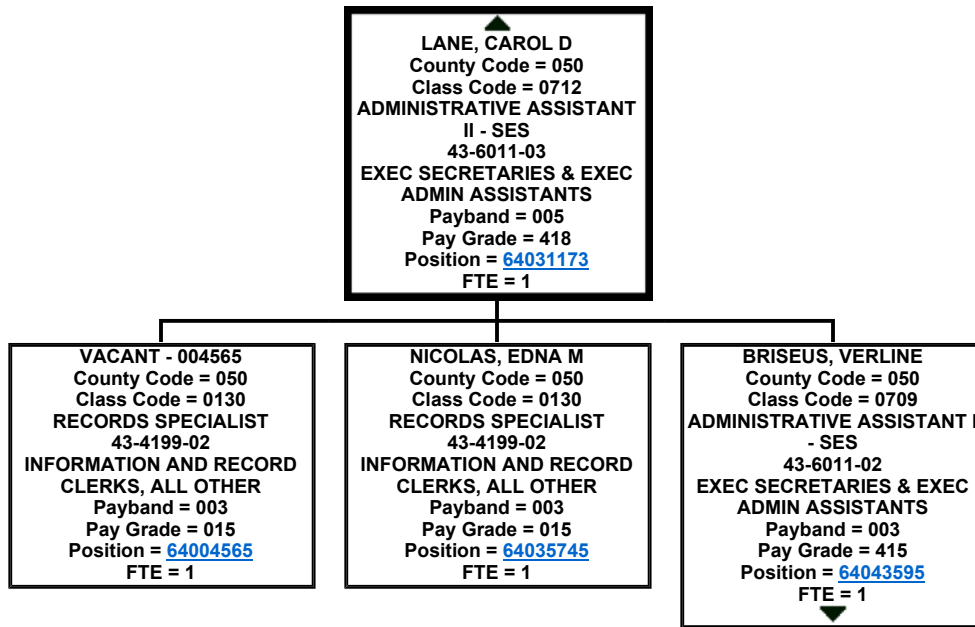
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County Code = 050
Class Code = 2234
GOVERNMENT OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 021
Position = [64086234](#)
FTE = 1

VACANT - 086519
County Code = 050
Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
Payband = 005
Pay Grade = 015
Position = [64086519](#)
FTE = 1

ALBINO-DIAZ, KATHARINE
County Code = 050
Class Code = 5518
HEALTH SUPPORT TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [64086521](#)
FTE = 1

GERMAIN, FRANCELINE
County Code = 050
OPS SENIOR COMMUNITY HEALTH NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Position = [64950068](#)
FTE = 1





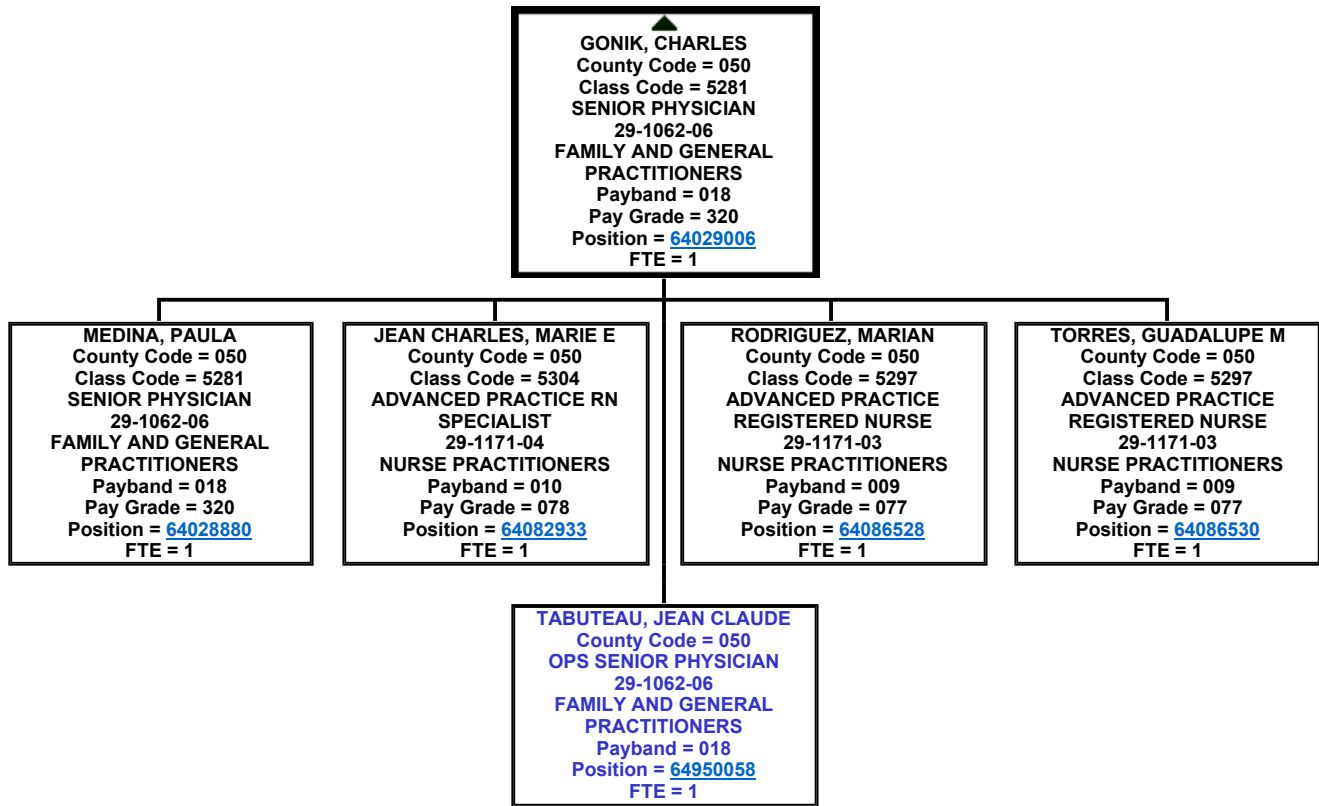
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 County Code = 050
 Class Code = 0709
ADMINISTRATIVE ASSISTANT I
 - SES
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
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 Pay Grade = 415
 Position = [64043595](#)
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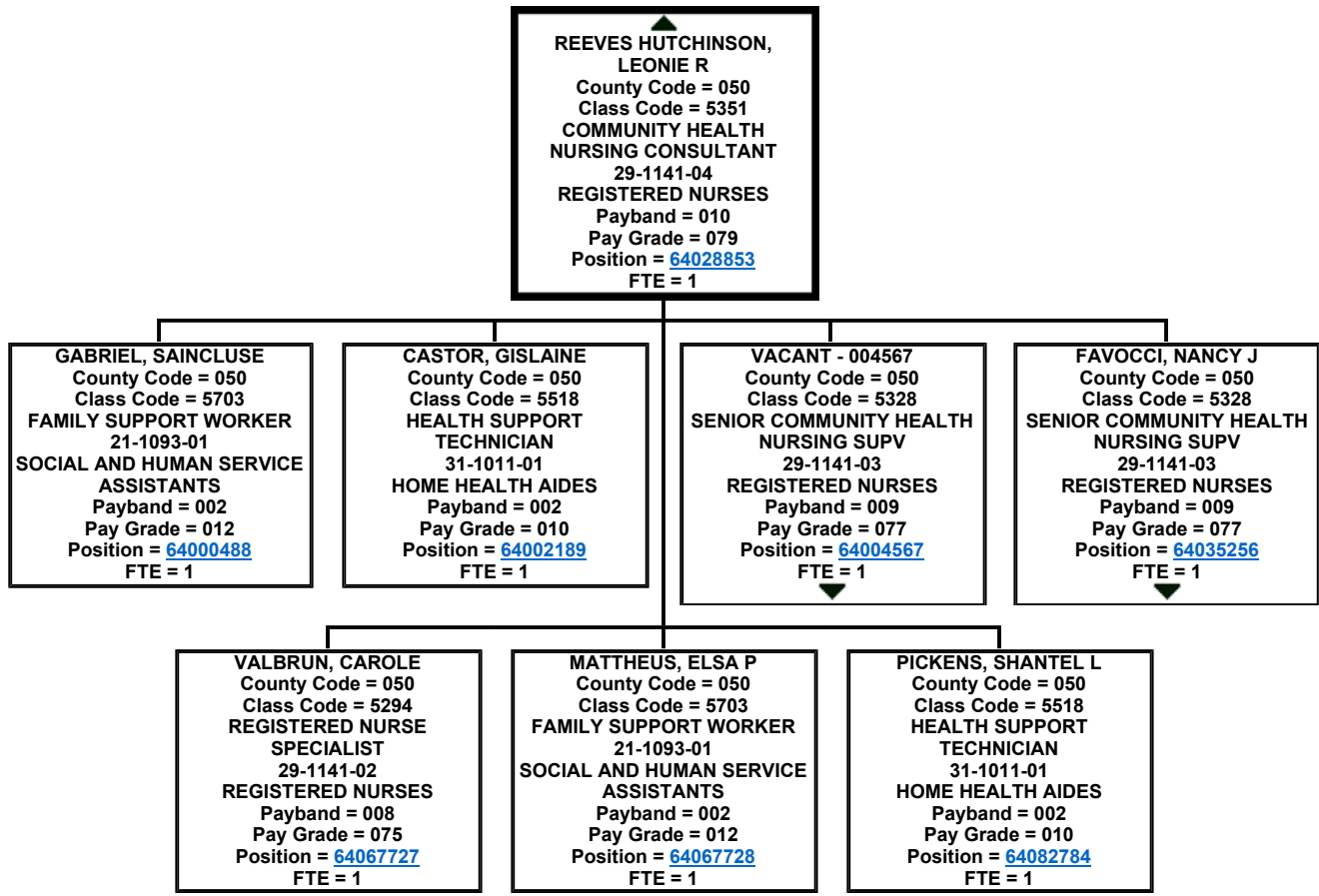
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 County Code = 050
 Class Code = 0130
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INFORMATION AND RECORD
CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64028924](#)
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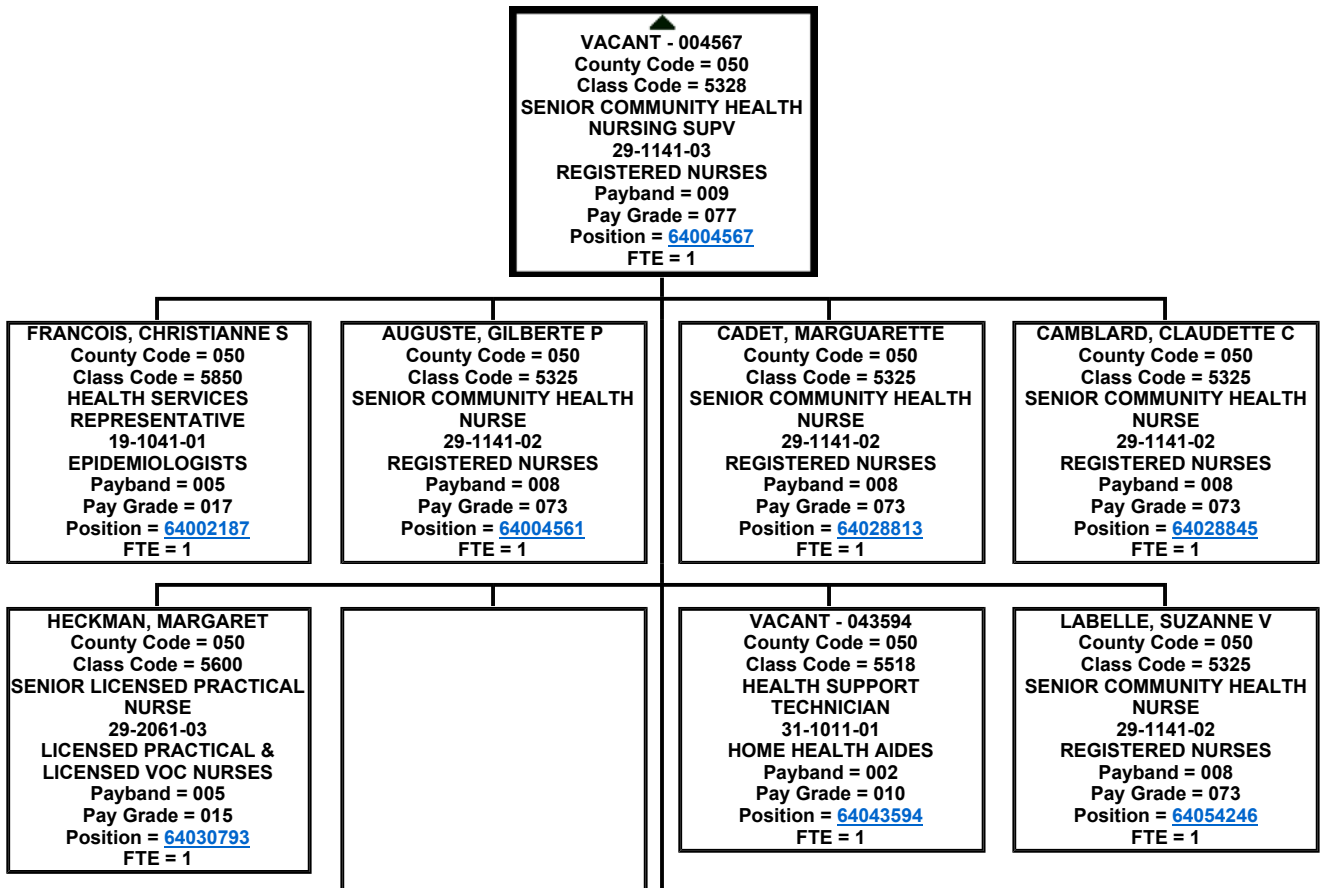
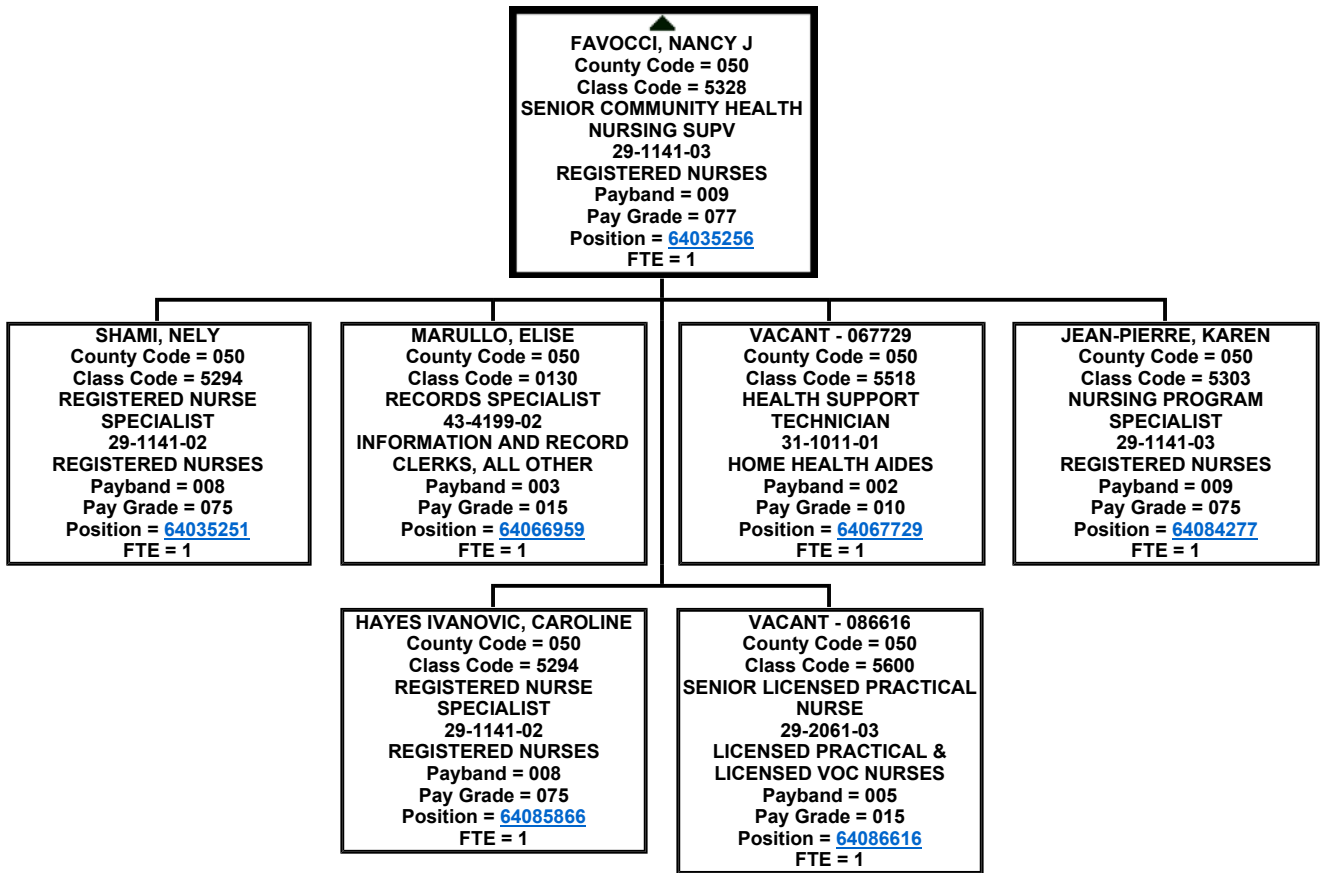
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RECORDS SPECIALIST
 43-4199-02
INFORMATION AND RECORD
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 Payband = 003
 Pay Grade = 015
 Position = [64043605](#)
 FTE = 1

SHEMTOV, HEATHER M
 County Code = 050
 Class Code = 0130
RECORDS SPECIALIST
 43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64043610](#)
 FTE = 1

JARAMILLO, LUZ E
 County Code = 050
 Class Code = 0130
RECORDS SPECIALIST
 43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64045731](#)
 FTE = 1







ISIDOR BELTON,
 MANOUCHEKA
 County Code = 050
 Class Code = 5600
**SENIOR LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 015
 Position = [64043586](#)
 FTE = 1

THOMPSON, LAUREL
 County Code = 050
 Class Code = 5325
**SENIOR COMMUNITY HEALTH
 NURSE**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64067726](#)
 FTE = 1

ROACHE-PIXLEY,
 NICHOLETTE A
 County Code = 050
 Class Code = 2238
**OPERATIONS & MGMT
 CONSULTANT MANAGER-SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64028920](#)
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ST LOUIS, MERLINE
 County Code = 050
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64002181](#)
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VACANT - 002666
 County Code = 050
 Class Code = 0130
RECORDS SPECIALIST
 43-4199-02
**INFORMATION AND RECORD
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 Payband = 003
 Pay Grade = 015
 Position = [64002666](#)
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 County Code = 050
 Class Code = 0130
RECORDS SPECIALIST
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 Pay Grade = 015
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RIOS, LILIANA
 County Code = 050
 Class Code = 0130
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 43-4199-02
**INFORMATION AND RECORD
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 Payband = 003
 Pay Grade = 015
 Position = [64003863](#)
 FTE = 1

VACANT - 028803
 County Code = 050
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64028803](#)
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BUISSERETH, MARIE N
 County Code = 050
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64043608](#)
 FTE = 1

JOSEPH, JOSIE
 County Code = 050
 Class Code = 0709
**ADMINISTRATIVE ASSISTANT I-
 SES**
 43-6011-02
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 003
 Pay Grade = 415
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KENNER, AURA E
 County Code = 050
 Class Code = 0130
RECORDS SPECIALIST
 43-4199-02
**INFORMATION AND RECORD
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 Payband = 003
 Pay Grade = 015
 Position = [64086524](#)
 FTE = 1

VACANT - 852541
 County Code = 050
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852541](#)
 FTE = 1

VACANT - 856021
 County Code = 050
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
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VACANT - 856021
 County Code = 050
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
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MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64856021](#)
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 County Code = 050
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64856022](#)
 FTE = 1

LOUIS, DIEULINE A
 County Code = 050
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 43-4199-02
 INFORMATION AND RECORD
 CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 015
 Position = [64086615](#)
 FTE = 1

CLAXTON, SHAKIR K
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856023](#)
 FTE = 1

VACANT - 856024
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 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856024](#)
 FTE = 1

VACANT - 856025
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856025](#)
 FTE = 1

ESPINAL, MELIDA M
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64950598](#)
 FTE = 1

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 WALKER, BOSTELLA J
 County Code = 050
 Class Code = 5351
 COMMUNITY HEALTH
 NURSING CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64028872](#)
 FTE = 1

SEARS, AUDREY A
 County Code = 050
 Class Code = 0712
 ADMINISTRATIVE ASSISTANT II
 - SES
 43-6011-03
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 418
 Position = [64029071](#)
 FTE = 1
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KNOWLES, LILKESHIA H
 County Code = 050
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64029475](#)
 FTE = 1

CUNNINGHAM, WHITTNEY
 County Code = 050
 Class Code = 0709
 ADMINISTRATIVE ASSISTANT I
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 015
 Position = [64033487](#)
 FTE = 1

POZO MARTINEZ, YULIET
 County Code = 050
 Class Code = 5304
 ADVANCED PRACTICE
 REGISTERED NURSE SPECI
 29-1171-04
 NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64035974](#)
 FTE = 1

BRISEUS, LOUNA
 County Code = 050
 Class Code = 5850
 HEALTH SERVICES
 REPRESENTATIVE
 19-1041-01
 EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64045538](#)
 FTE = 1

GEORGES, AGATHE
 County Code = 050
 Class Code = 5325
 SENIOR COMMUNITY HEALTH
 NURSE
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64064008](#)
 FTE = 1

RAINFORD, KAREN V
 County Code = 050
 Class Code = 5294
 REGISTERED NURSE
 SPECIALIST
 29-1141-02
 REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64081287](#)
 FTE = 1

LANSQUOT, JEAN R
 County Code = 050
 Class Code = 5868
 HUMAN SERVICES ANALYST
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 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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 Pay Grade = 017
 Position = [64086070](#)
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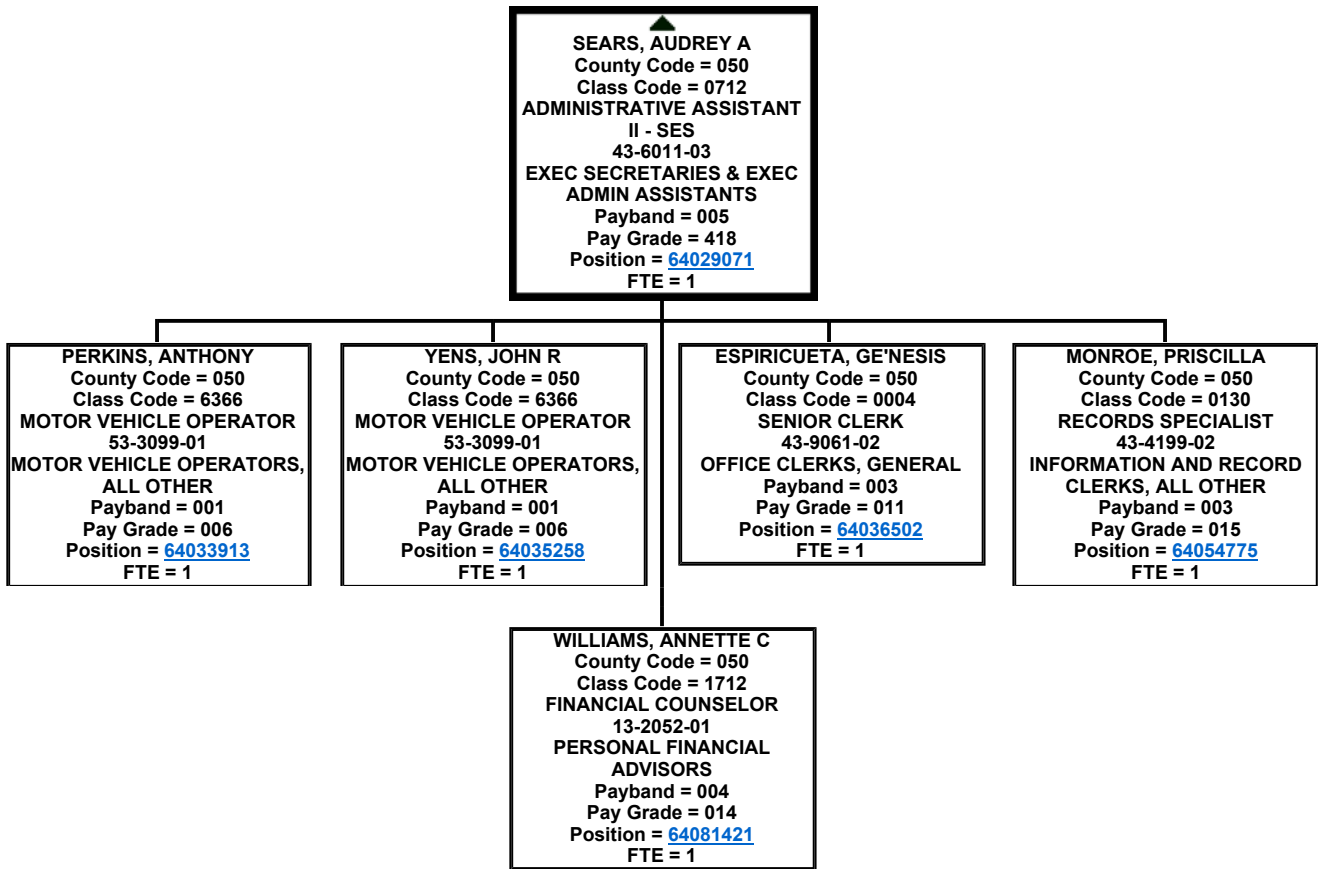
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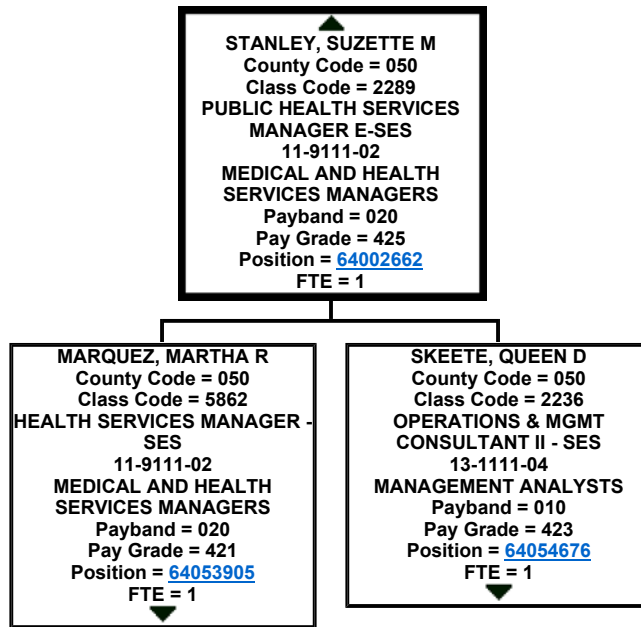
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 EPIDEMIOLOGISTS
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 Position = [64950020](#)
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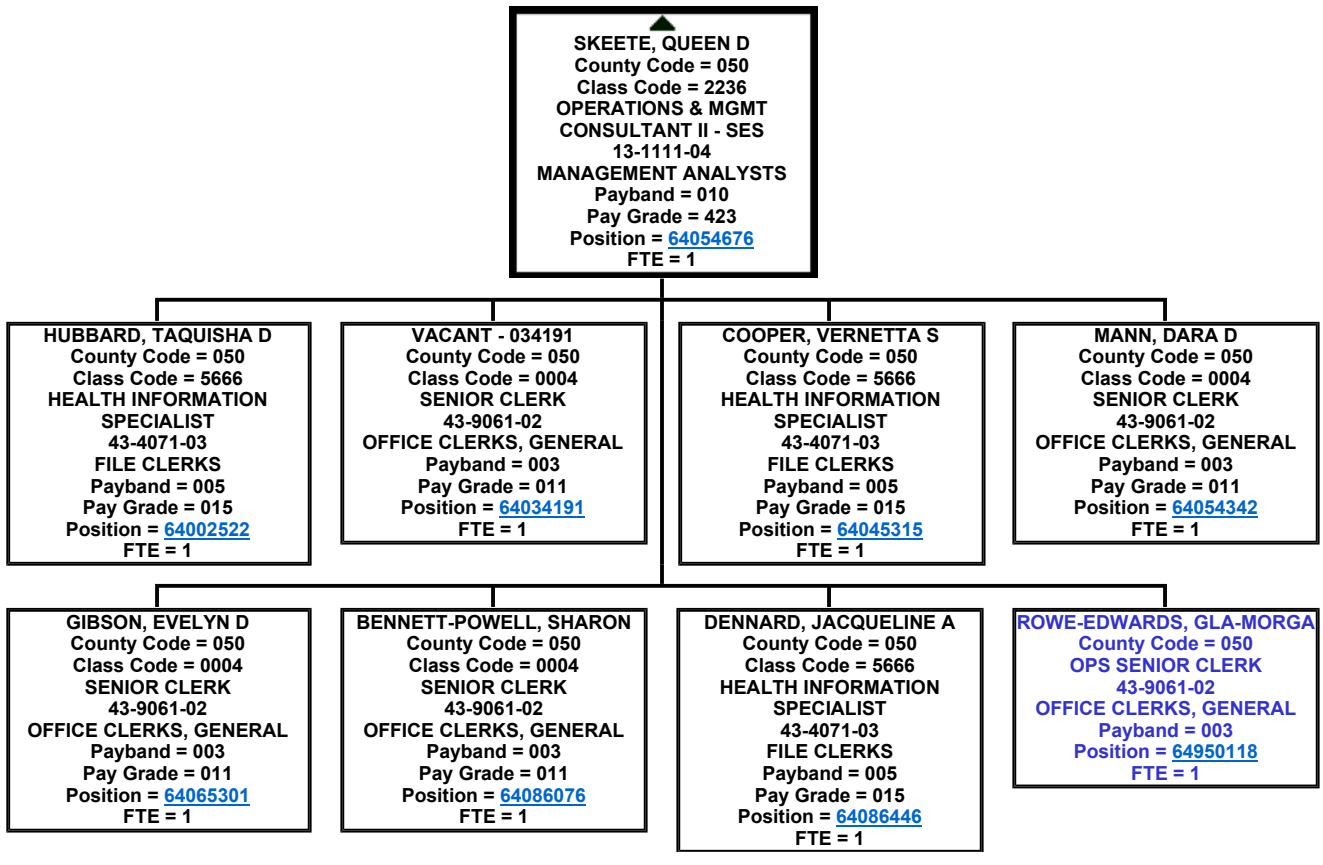
JOSAPHAT, KERLANDE
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 SPECIALIST
 29-1141-03
 REGISTERED NURSES
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 Position = [64950034](#)
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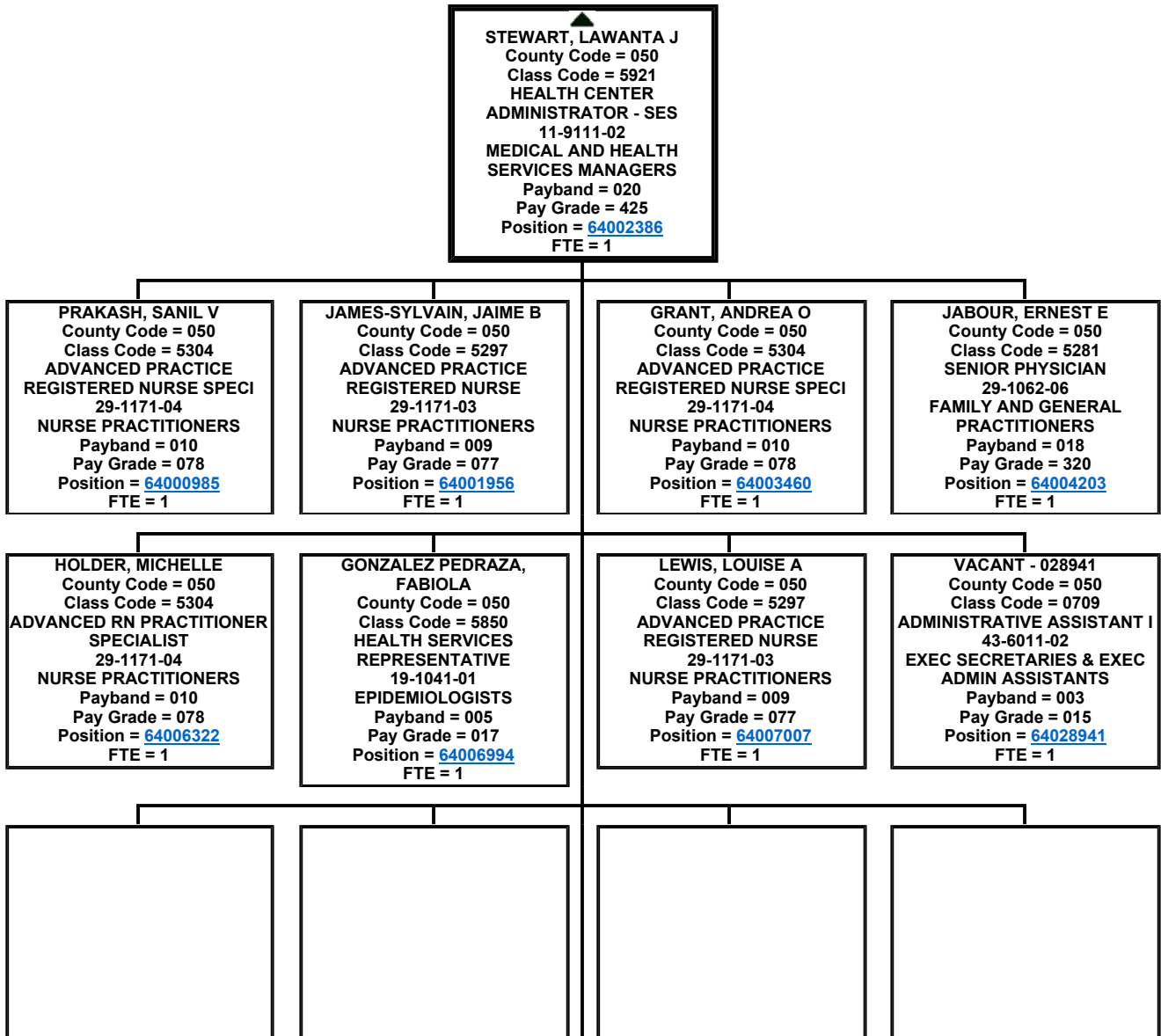
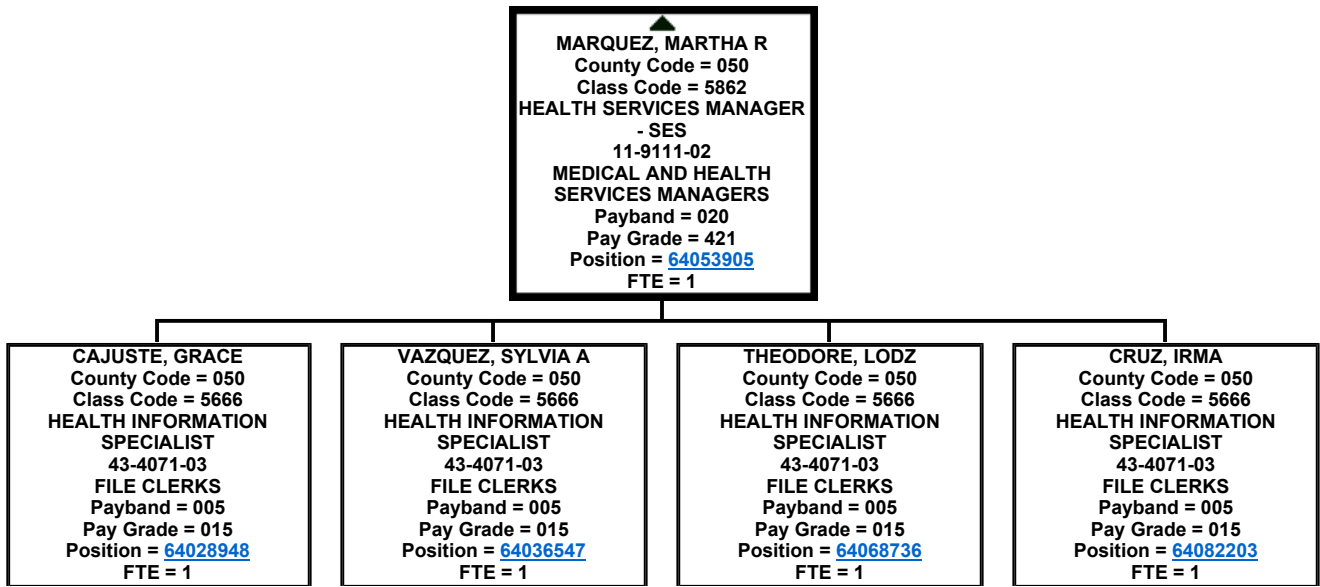
JEAN-JACQUES, EDNER J
 County Code = 050
 OPS SENIOR PHYSICIAN
 29-1062-06
 FAMILY AND GENERAL
 PRACTITIONERS
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 Position = [64950346](#)
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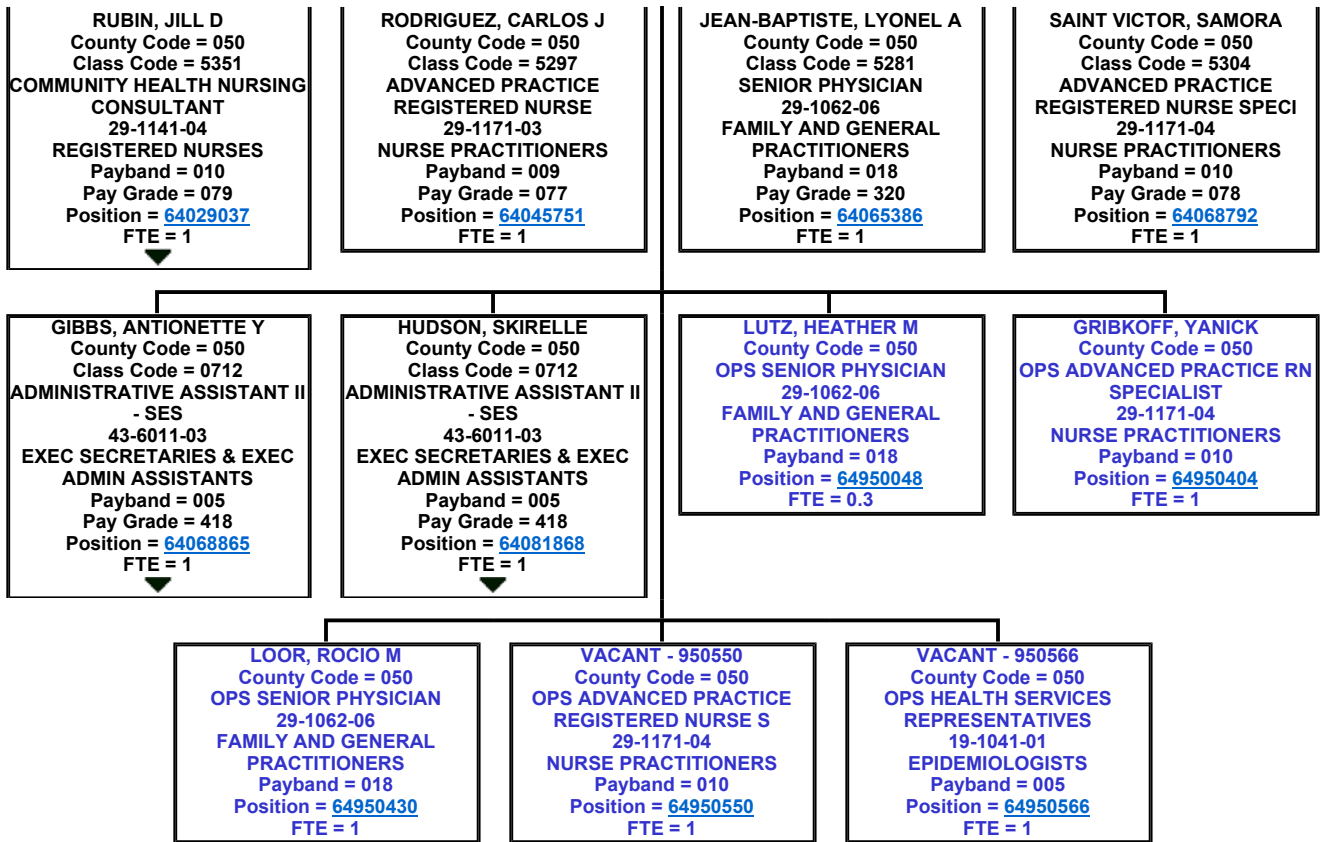
VACANT - 950366
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OPS HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = 64950366
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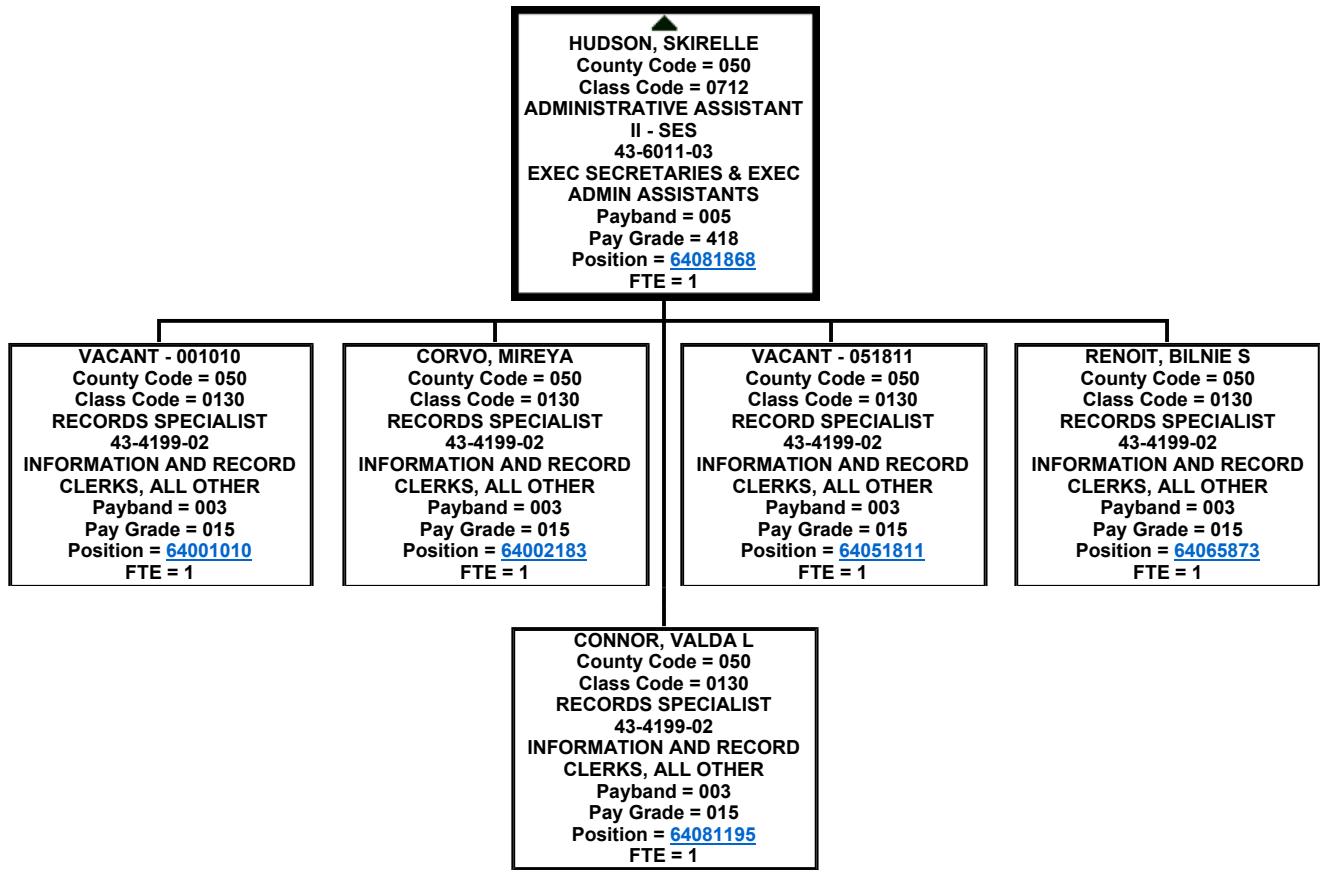


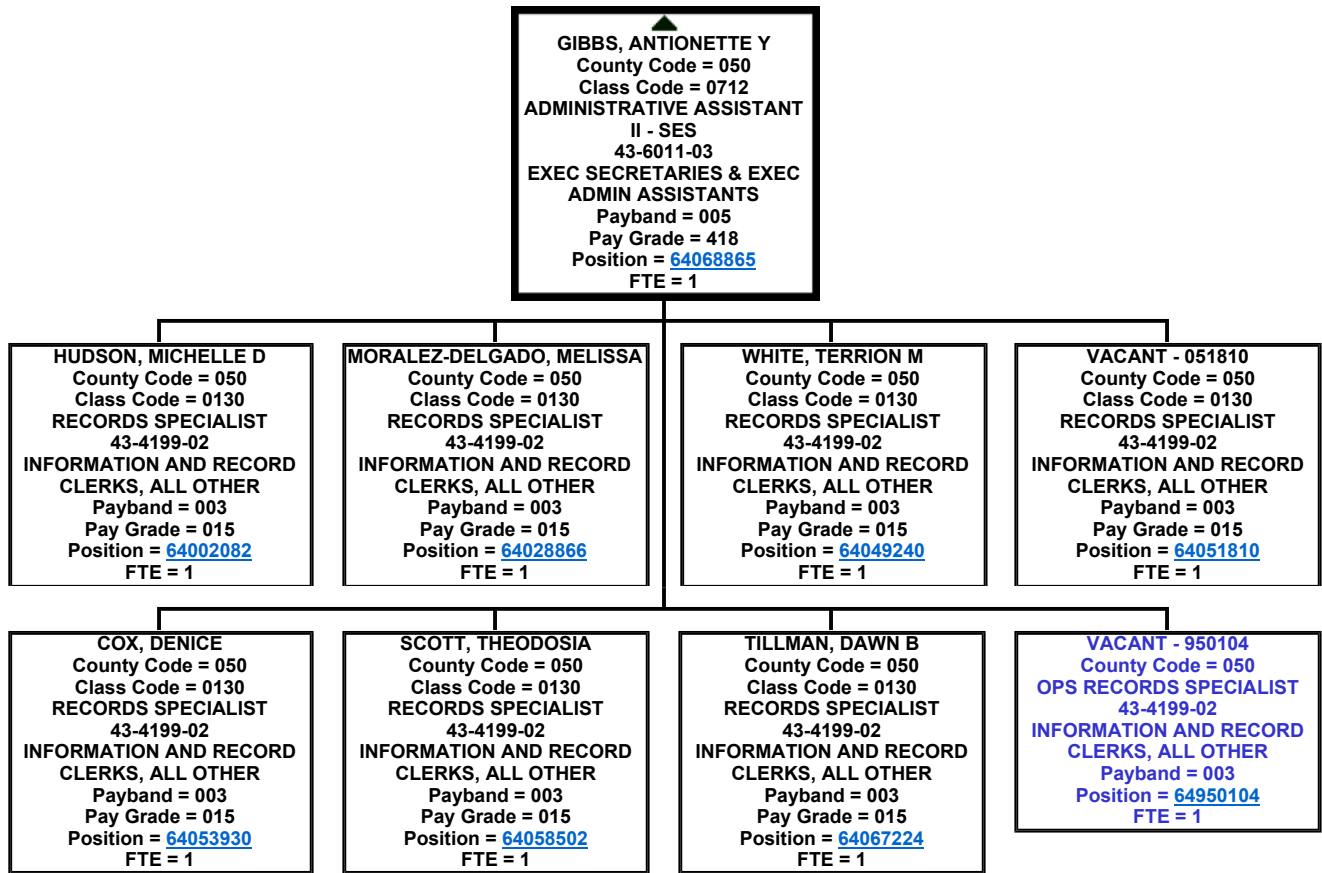


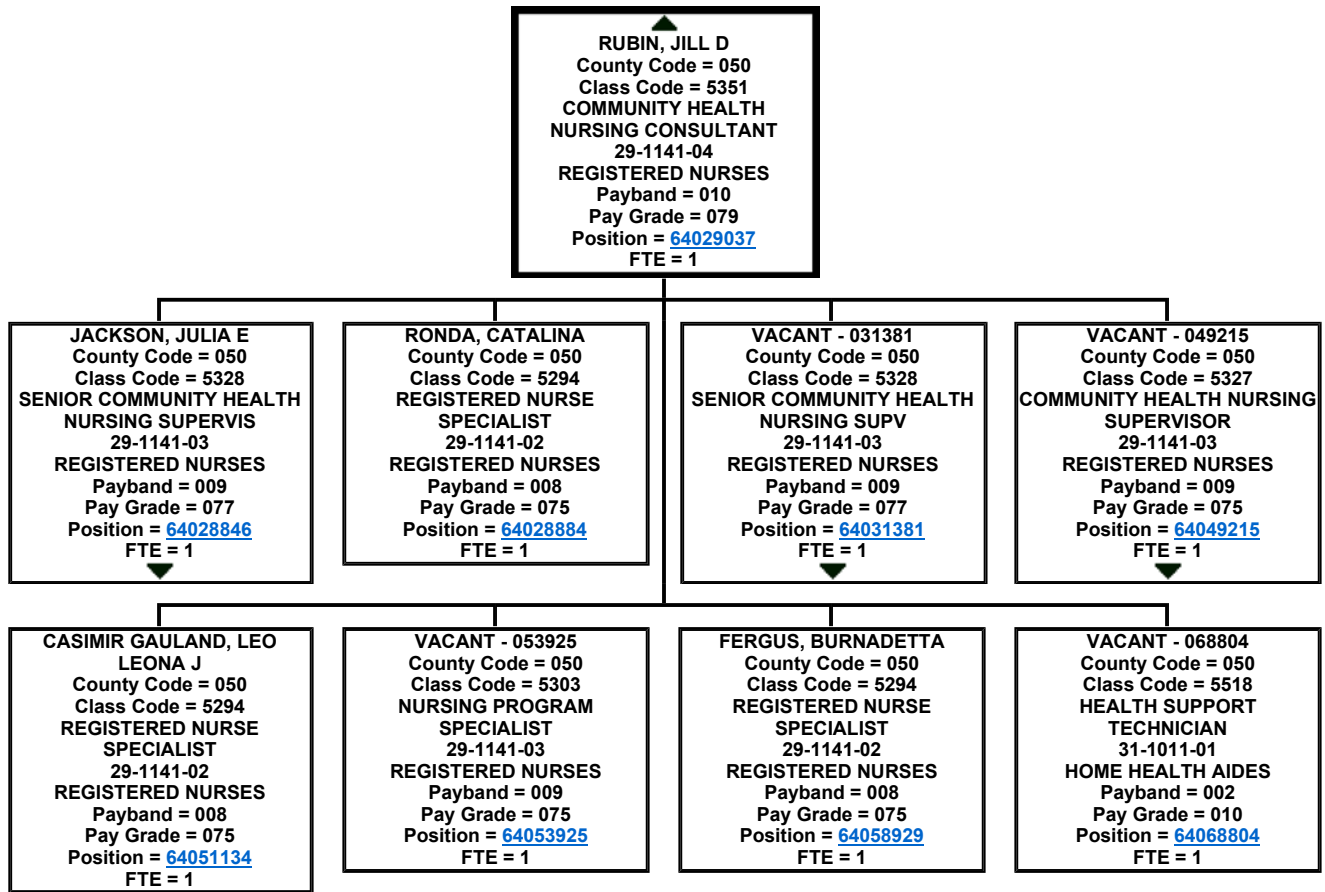


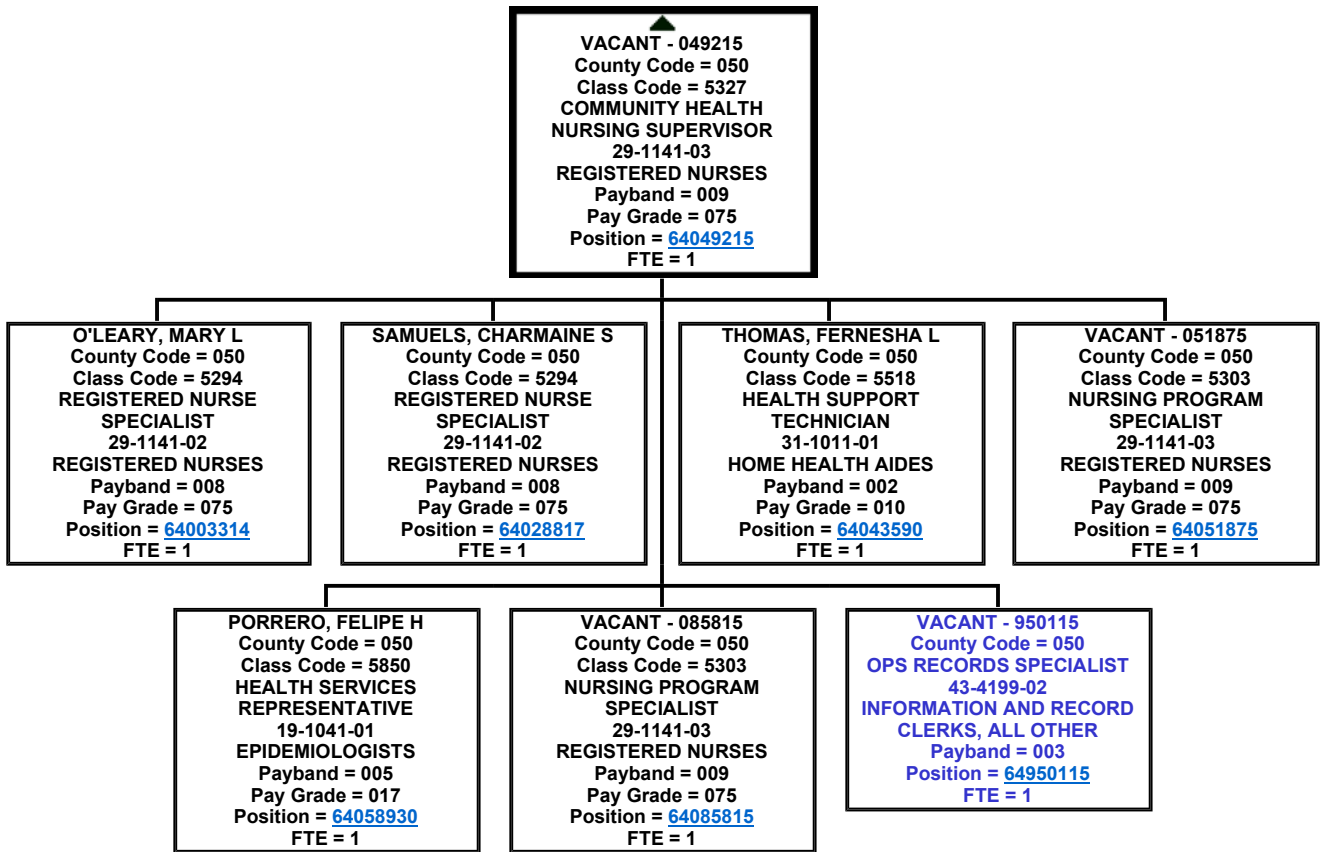


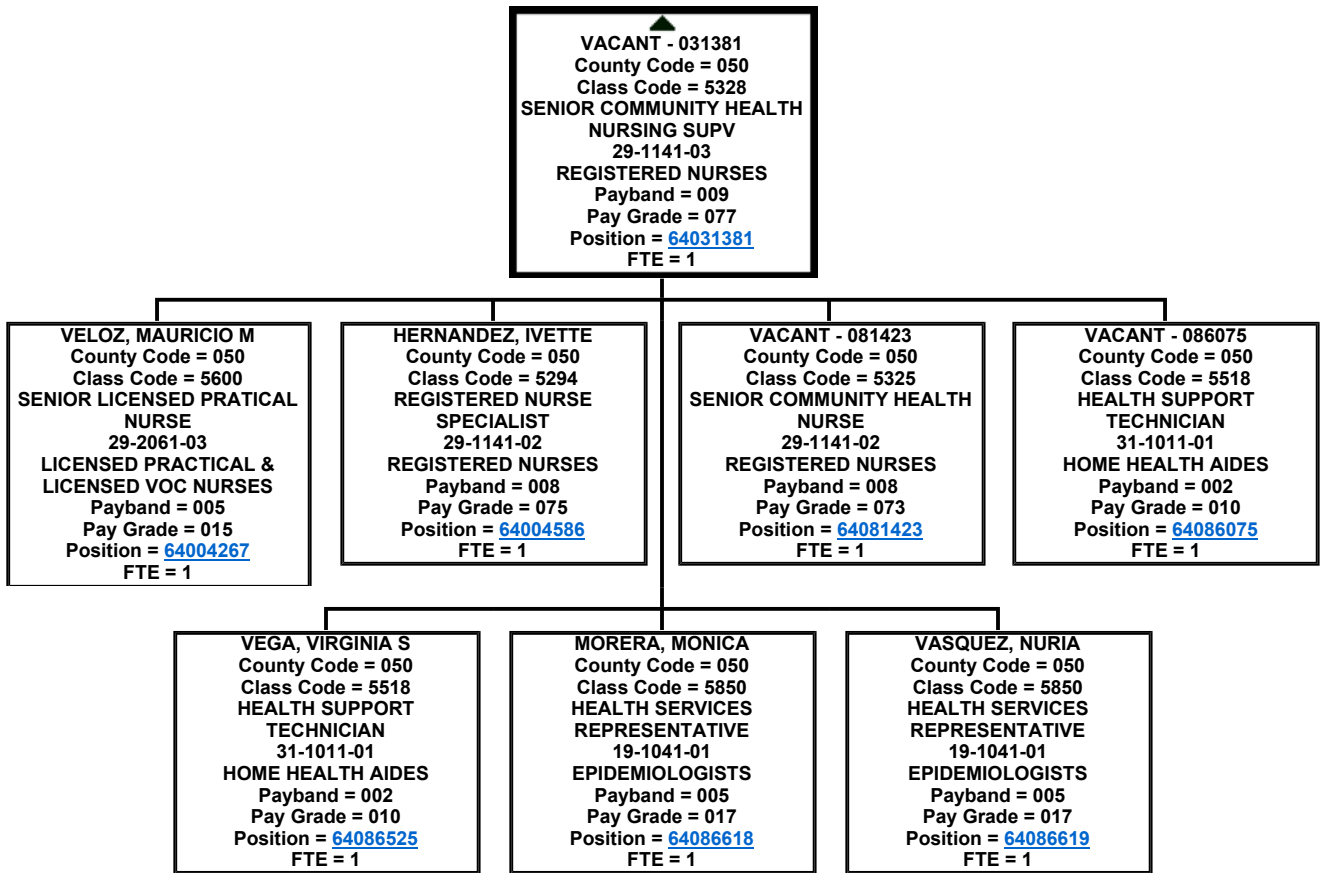


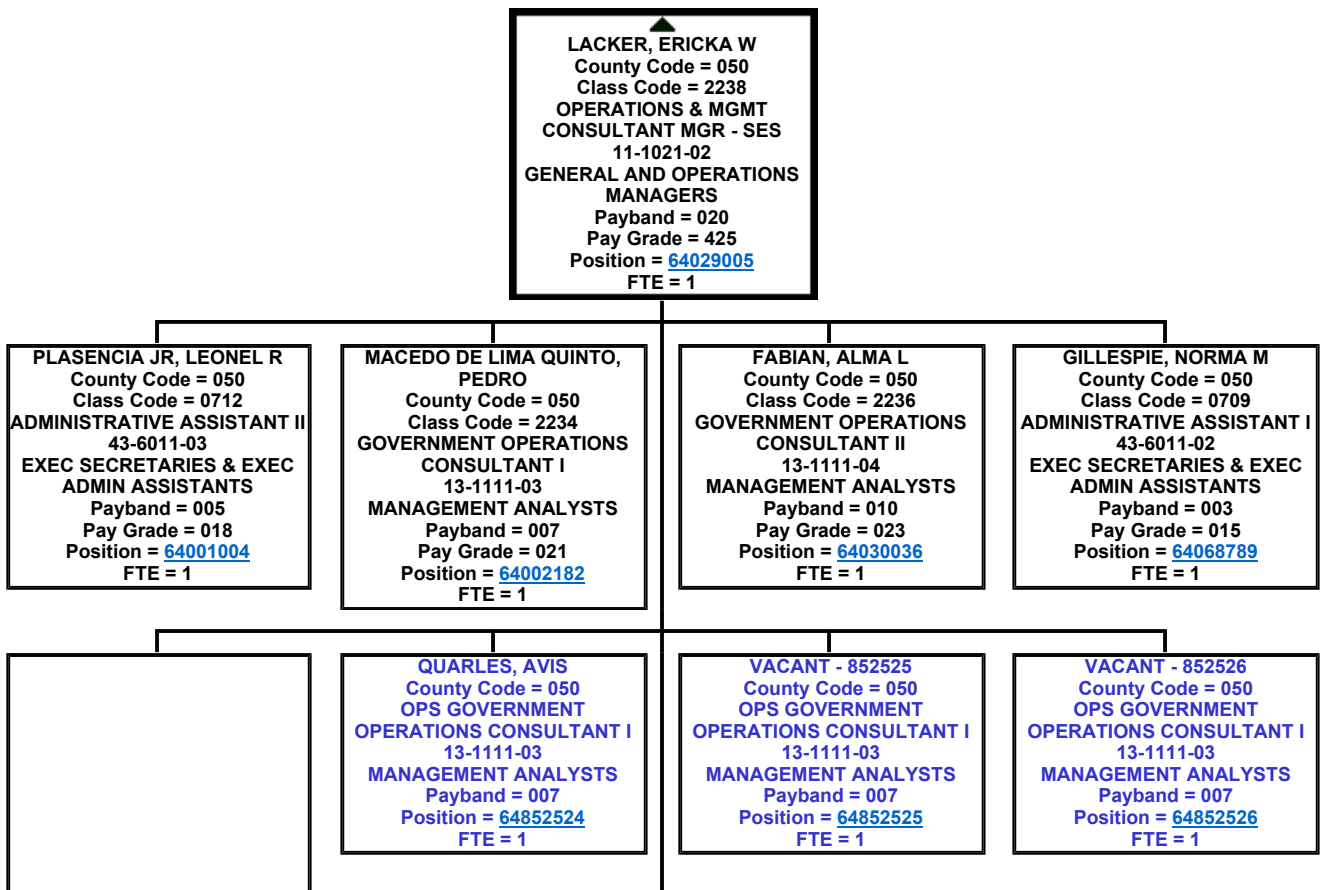
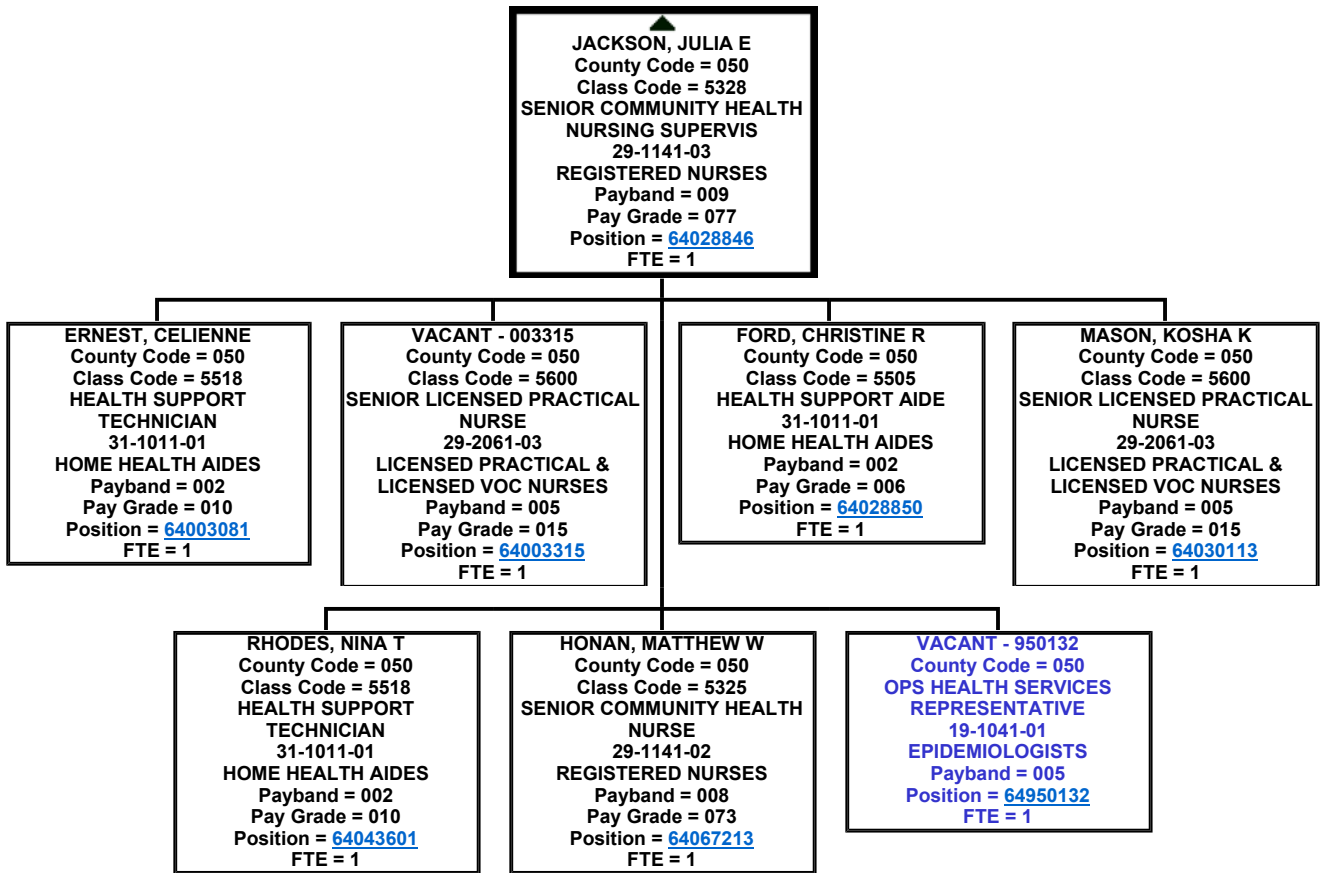












THAYER, ANGELA
 County Code = 050
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64082963](#)
 FTE = 1

VACANT - 852527
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852527](#)
 FTE = 1

VACANT - 852528
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852528](#)
 FTE = 1

ZYRIANOVA, ANNA
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852530](#)
 FTE = 1

VACANT - 852531
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852531](#)
 FTE = 1

VACANT - 852532
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852532](#)
 FTE = 1

CORDERO COLINA, JOSE
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852533](#)
 FTE = 1

PATTERSON, JAMES
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852534](#)
 FTE = 1

JULES, DAPHNIE
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852535](#)
 FTE = 1

CHINGAY, PERCY
 County Code = 050
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64852536](#)
 FTE = 1

VACANT - 852537
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852537](#)
 FTE = 1

VACANT - 852538
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852538](#)
 FTE = 1

SANCHEZ, MONICA
 County Code = 050
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64852539](#)
 FTE = 1

THOTAMBILU, NIACHAITRA
 County Code = 050
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64852540](#)
 FTE = 1

HELMUS, DONNA
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852542](#)
 FTE = 1

ESTRADA, ROGER
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852543](#)
 FTE = 1

VACANT - 852544
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852544](#)
 FTE = 1

VACANT - 852587
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852587](#)
 FTE = 1

VACANT - 852588
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852588](#)
 FTE = 1

DIAZ NIEVES,
 GREYSHALIVETTE
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852589](#)
 FTE = 1

VACANT - 852590
 County Code = 050
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852590](#)
 FTE = 1

TOMLINSON, ELAINE
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852591](#)
 FTE = 1

RAMOS, YOLANDA
 County Code = 050
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64855546](#)
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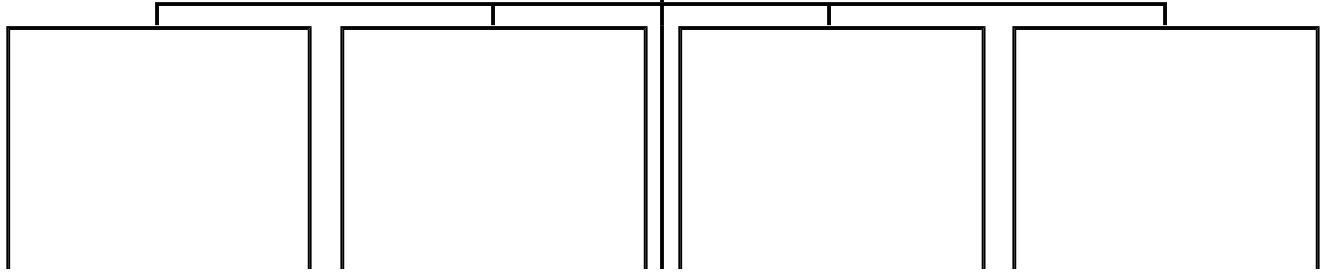
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 BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64855547](#)
 FTE = 1

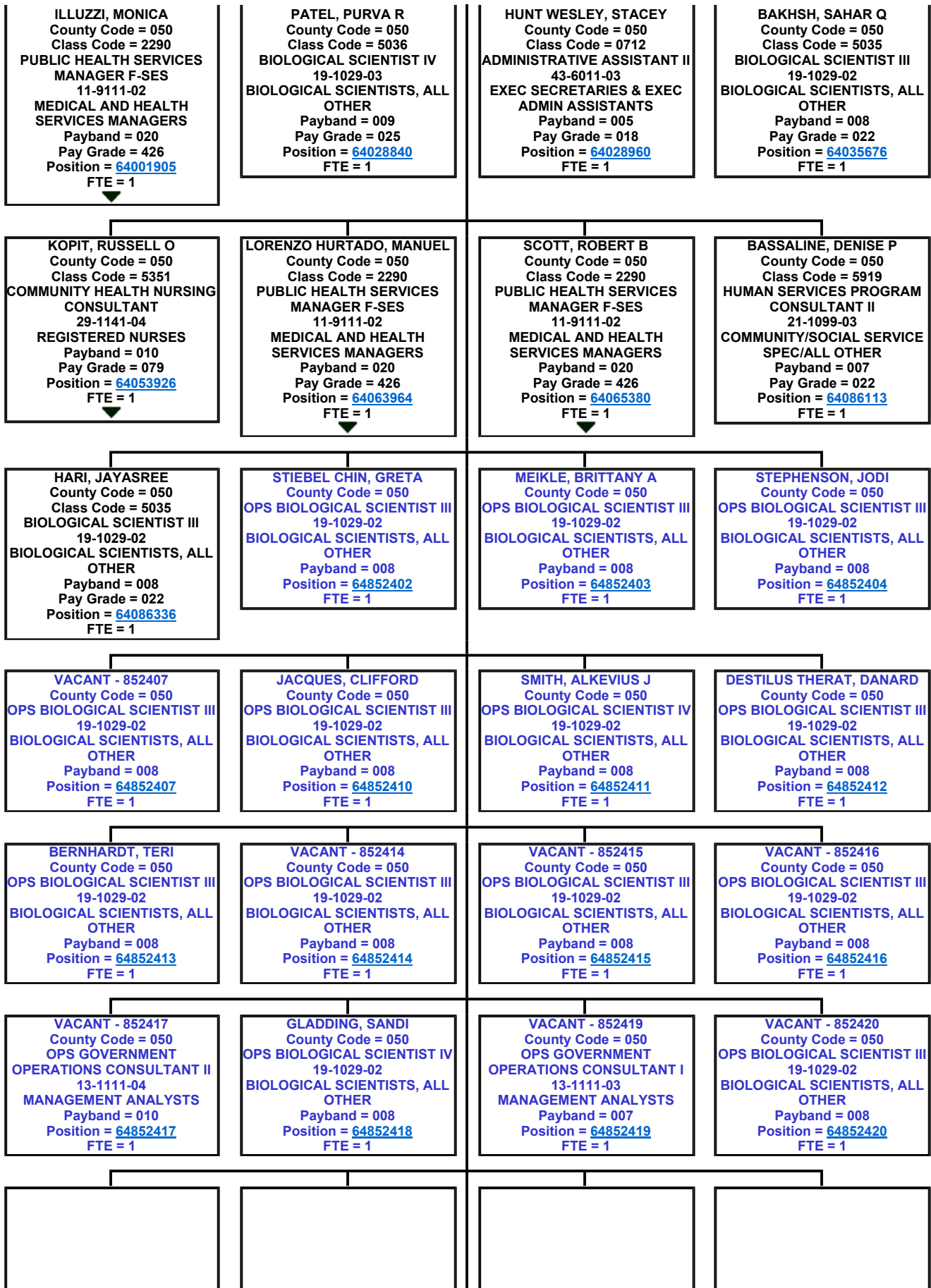
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 County Code = 050
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64855548](#)
 FTE = 1





▲
THOMAS, KAREN A
County Code = 050
Class Code = 6882
OPERATIONS AND PROGRAM
MANAGER
11-1021-03
GENERAL AND OPERATIONS
MANAGERS
Payband = 021
Pay Grade = 530
Position = [64028983](#)
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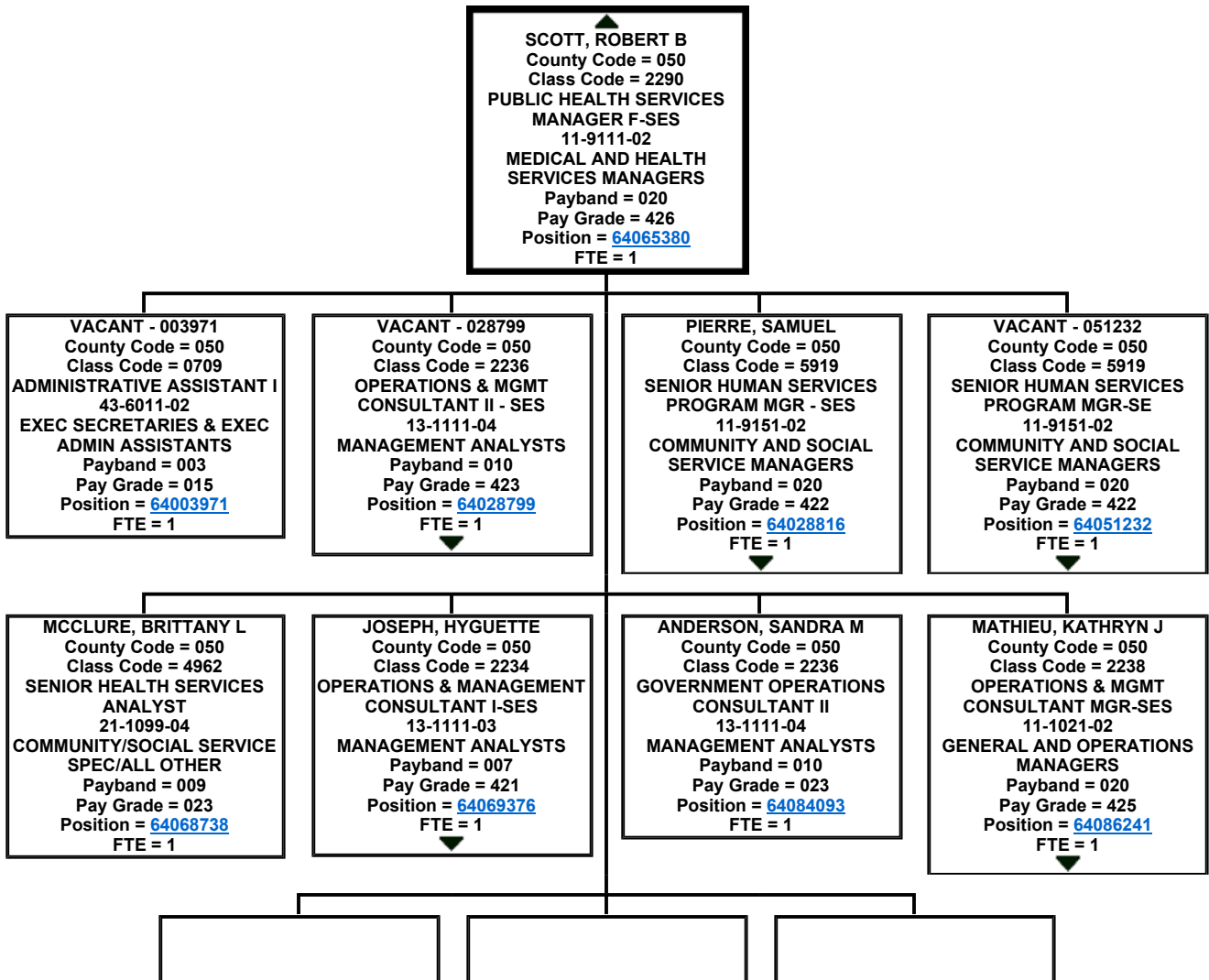
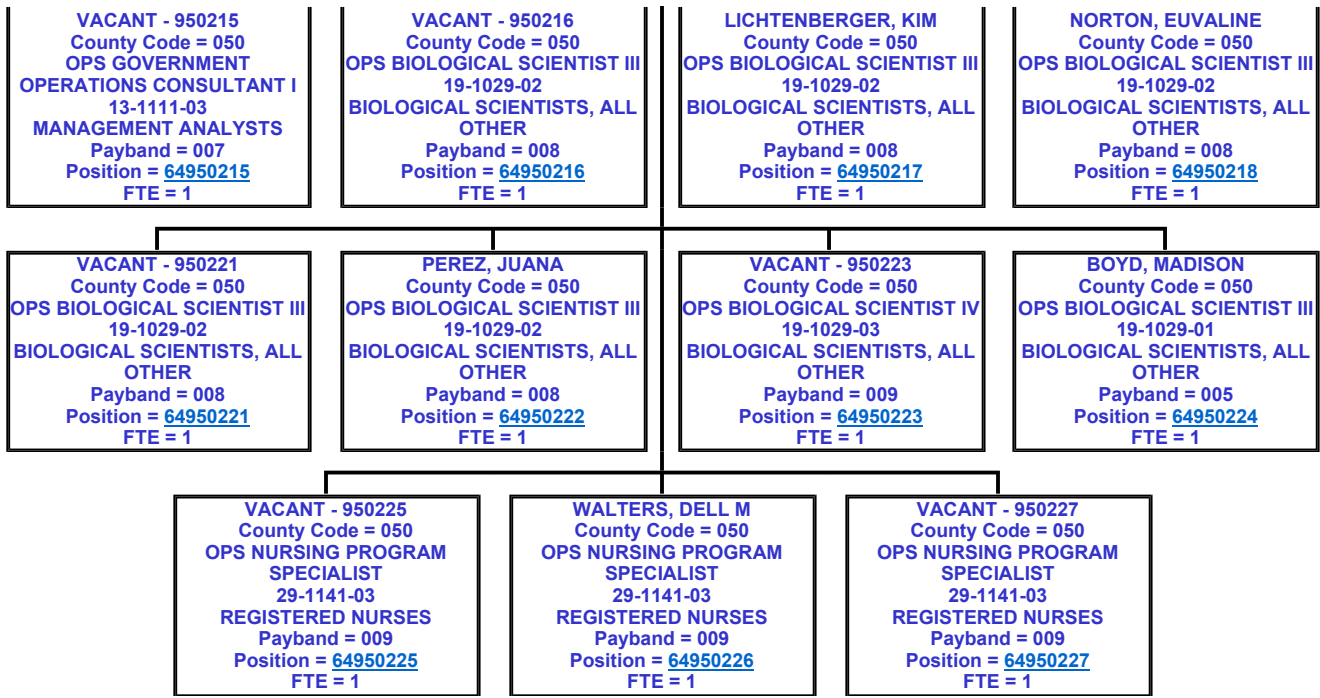








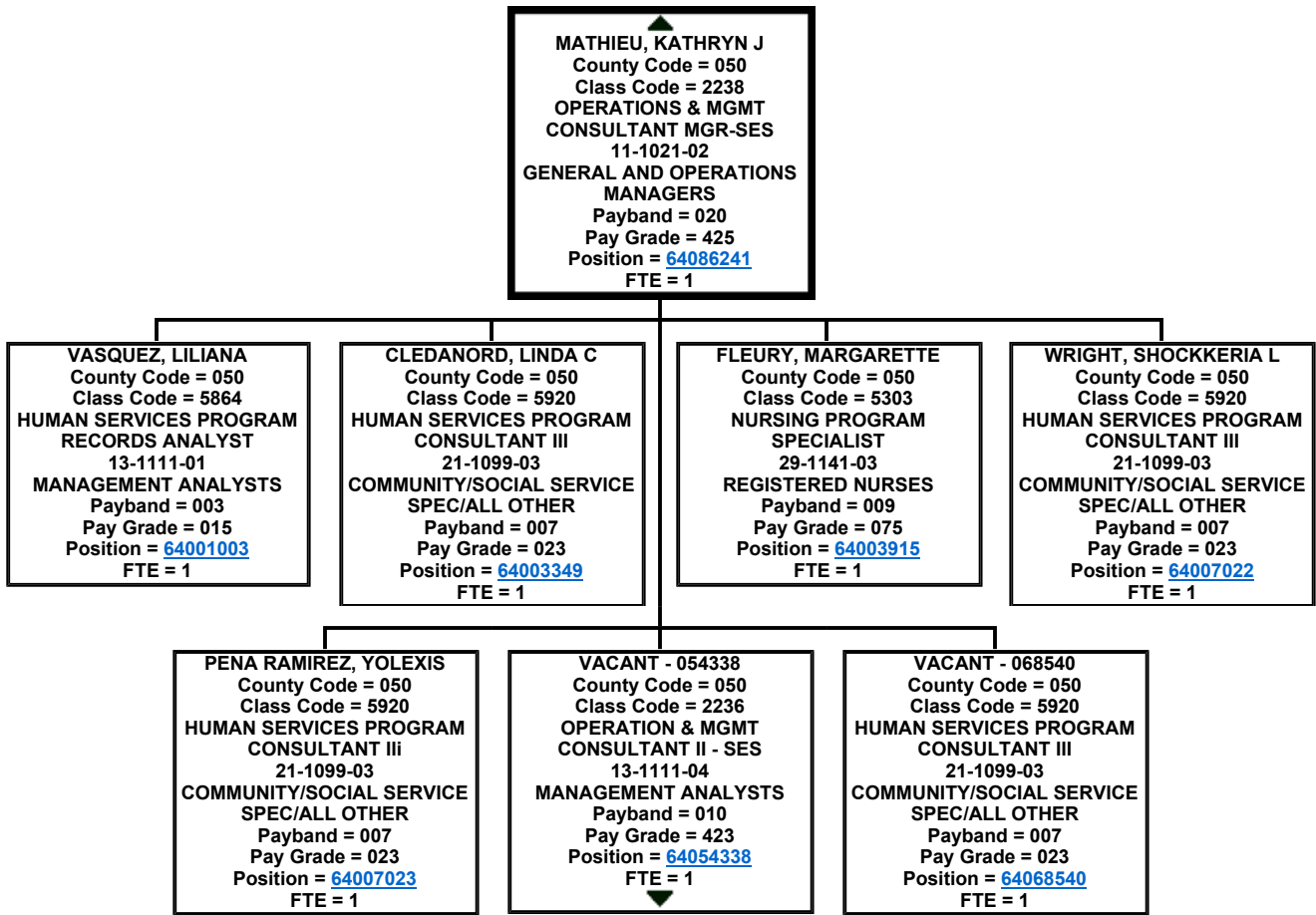


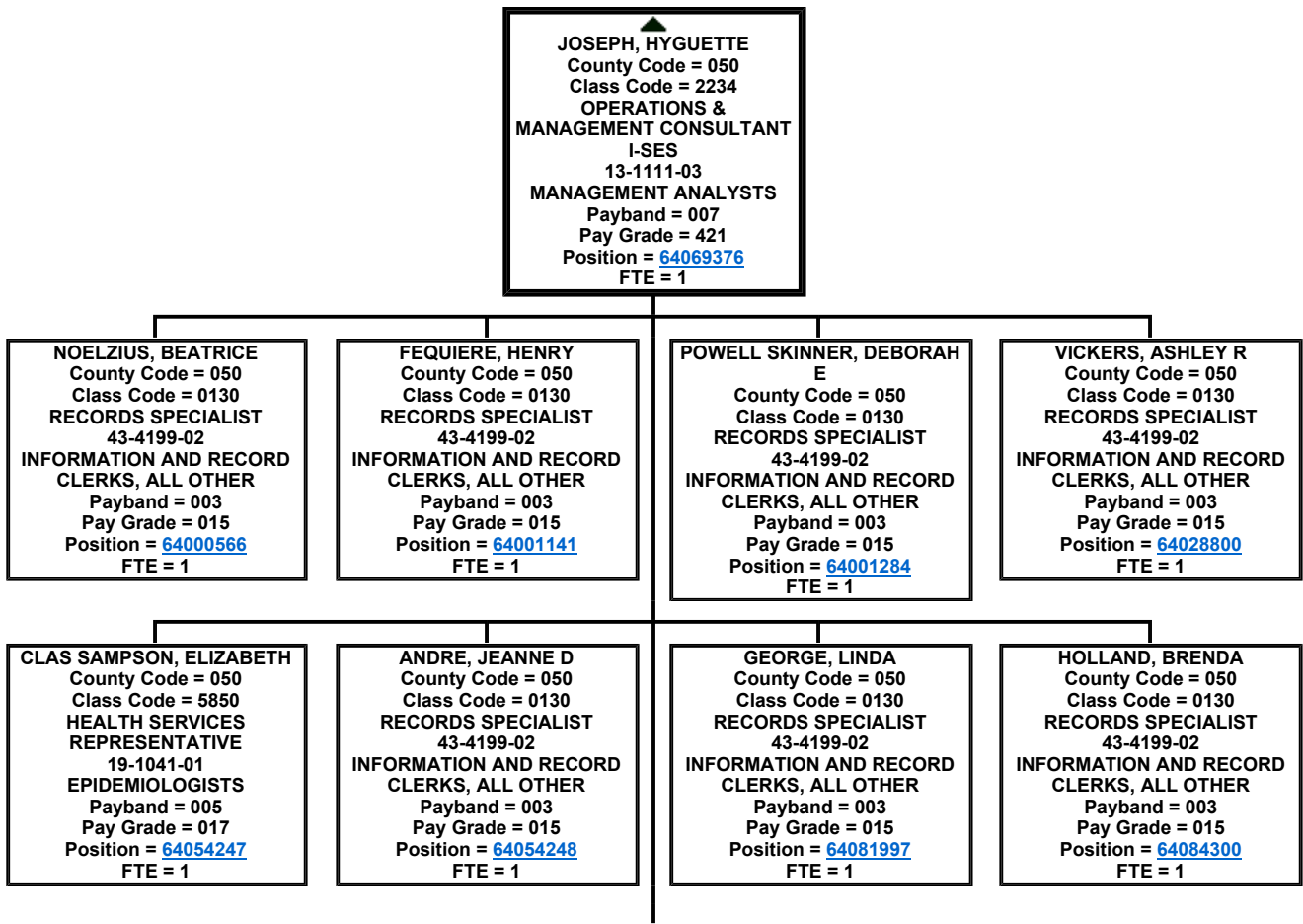
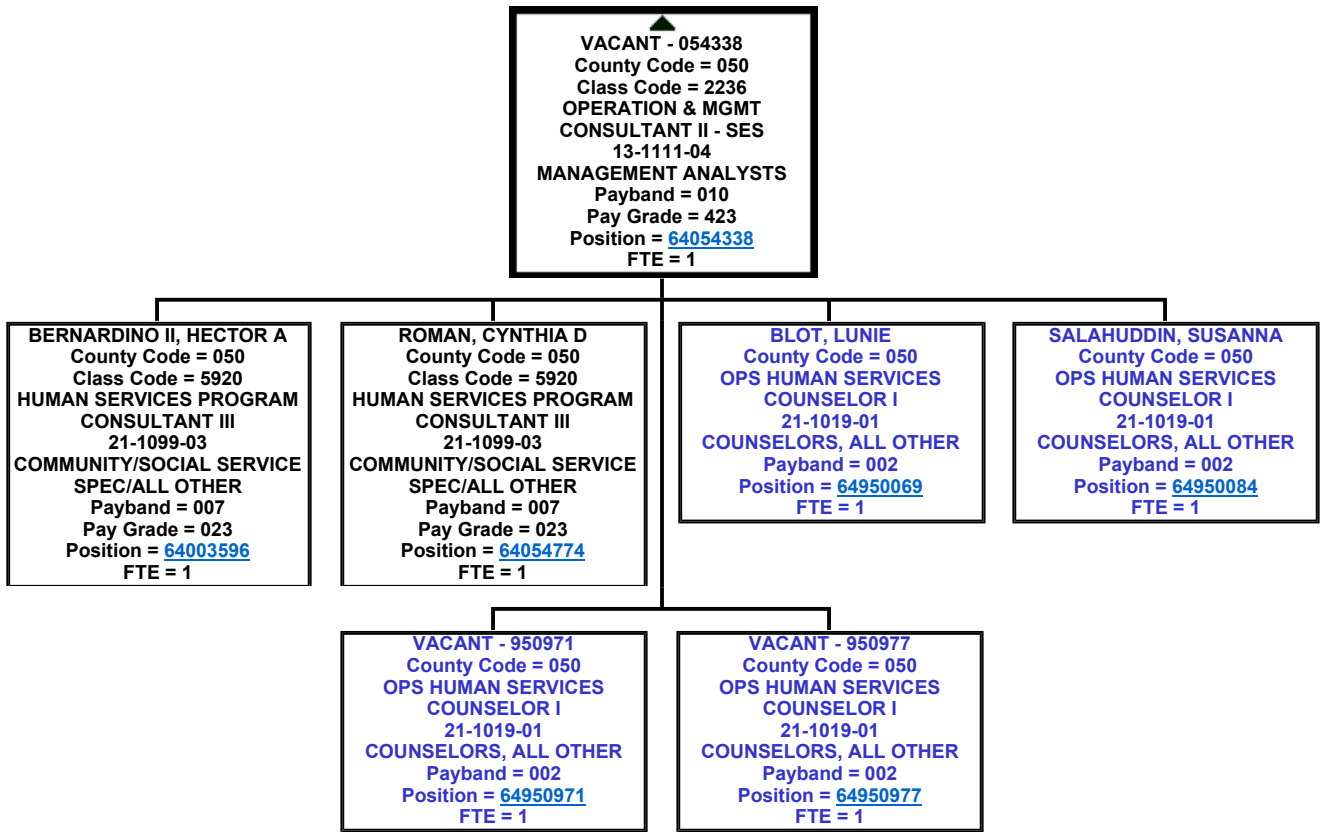


BALDWIN, CHARLES D
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OPERATIONS CONSULTANT II
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MANAGEMENT ANALYSTS
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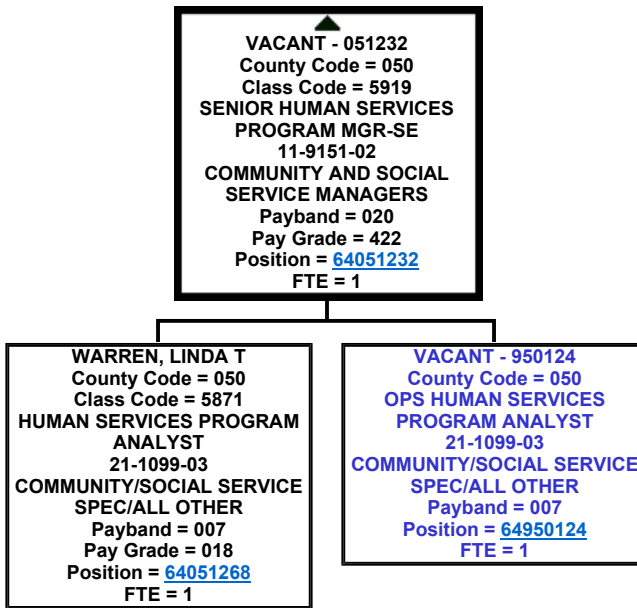
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PROGRAM CONSULTANT II
21-1099-03
COMMUNITY/SOCIAL SERVICE
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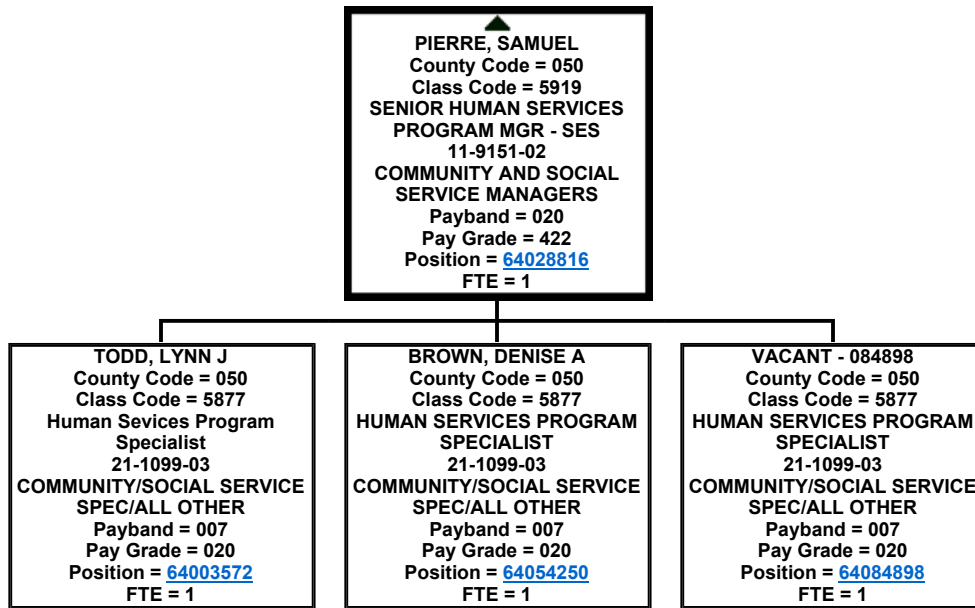
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21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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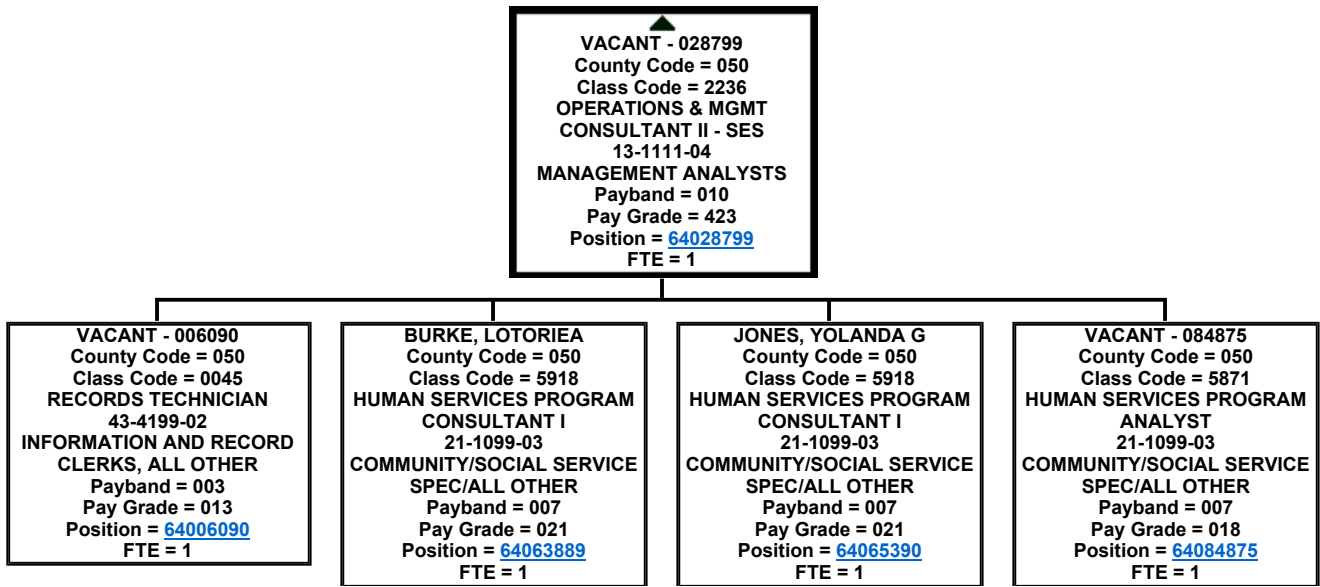


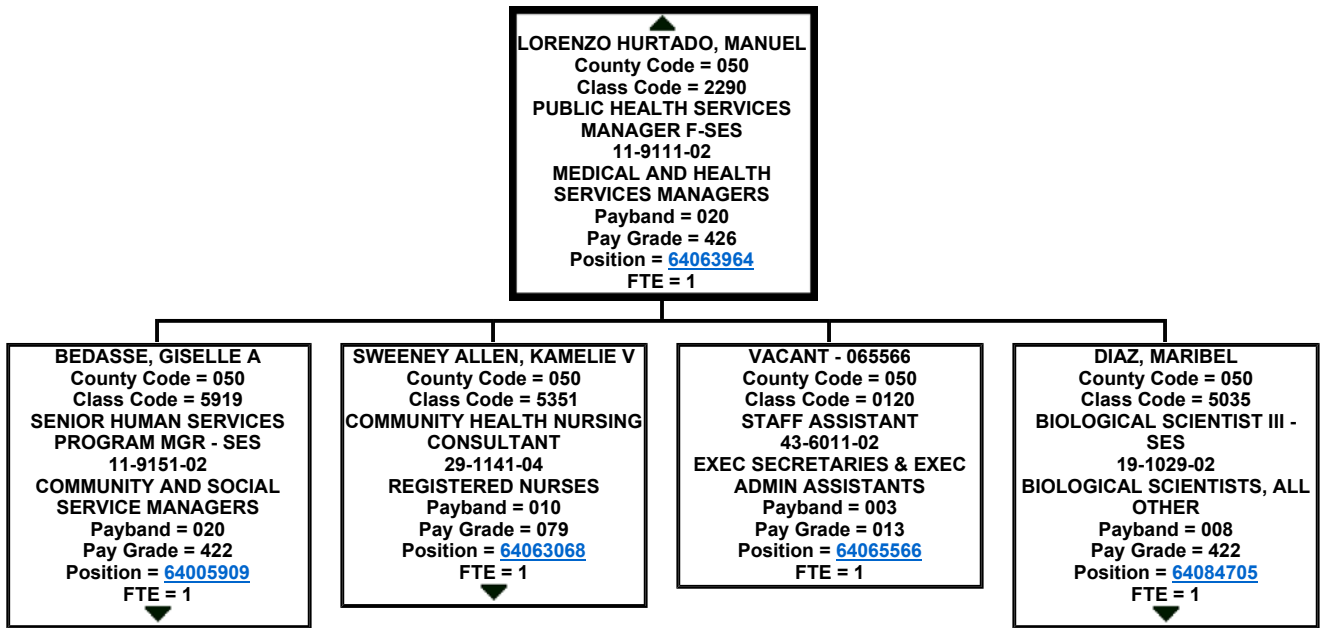


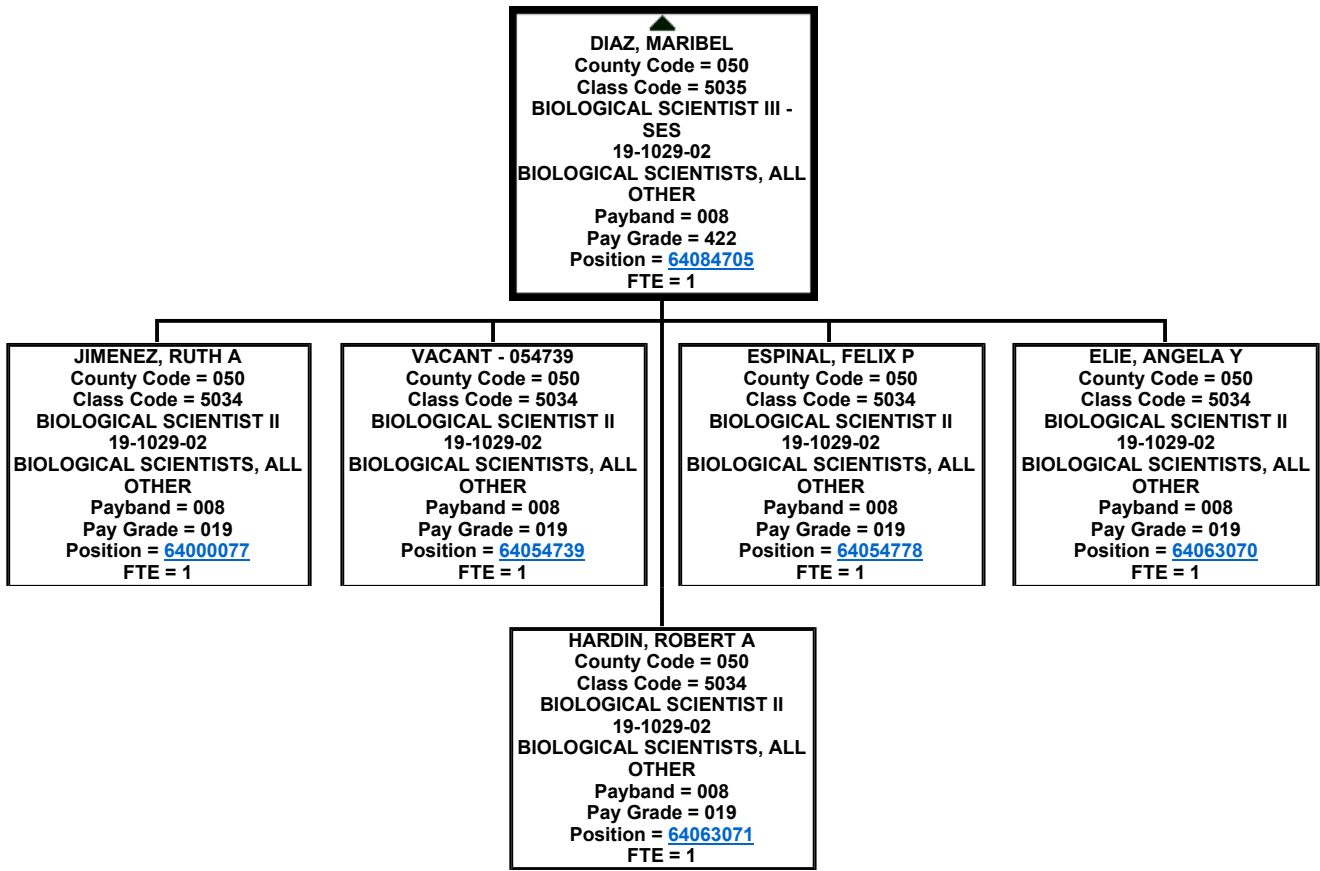
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Class Code = 0130
RECORDS SPECIALIST
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INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64084780](#)
FTE = 1











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SWEENEY ALLEN, KAMELIE V
 County Code = 050
 Class Code = 5351
 COMMUNITY HEALTH
 NURSING CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64063068](#)
 FTE = 1

THOMAS, LINTON S
 County Code = 050
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64034281](#)
 FTE = 1

BURRS, LATONZA D
 County Code = 050
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64051801](#)
 FTE = 1

BUIE, HARITH B
 County Code = 050
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64081289](#)
 FTE = 1

GILLESPIE, VIVIENNE
 County Code = 050
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64082829](#)
 FTE = 1

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BEDASSE, GISELLE A
 County Code = 050
 Class Code = 5919
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 PROGRAM MGR - SES**
 11-9151-02
**COMMUNITY AND SOCIAL
 SERVICE MANAGERS**
 Payband = 020
 Pay Grade = 422
 Position = [64005909](#)
 FTE = 1

PIERCE, CYNTHIA S
 County Code = 050
 Class Code = 0045
RECORDS TECHNICIAN
 43-4199-02
**INFORMATION AND RECORD
 CLERKS, ALL OTHER**
 Payband = 003
 Pay Grade = 013
 Position = [64028958](#)
 FTE = 1

FRAZIER, WANDA R
 County Code = 050
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 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64950016](#)
 FTE = 1

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KOPIT, RUSSELL O
 County Code = 050
 Class Code = 5351
**COMMUNITY HEALTH
 NURSING CONSULTANT**
 29-1141-04
REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64053926](#)
 FTE = 1

KINDLER, TANYA A
 County Code = 050
 Class Code = 5874
**SENIOR HUMAN SERVICES
 PROG ANALYST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 019
 Position = [64028914](#)
 FTE = 1

WALTERS, DELL M
 County Code = 050
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64034279](#)
 FTE = 1

CHARLES, ANNY P
 County Code = 050
 Class Code = 5874
**SENIOR HUMAN SERVICES
 PROGRAM ANALYST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 019
 Position = [64081580](#)
 FTE = 1

VACANT - 852468
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852468](#)
 FTE = 1

VACANT - 852469
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852469](#)
 FTE = 1

HALLE, AMANDA
 County Code = 050
OPS BIOLOGICAL SCIENTIST IV
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852470](#)
 FTE = 1

MOBHAIR, JULIAN
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852471](#)
 FTE = 1

VACANT - 852472
 County Code = 050
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852472](#)
 FTE = 1

VACANT - 852473
 County Code = 050
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 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64852473](#)
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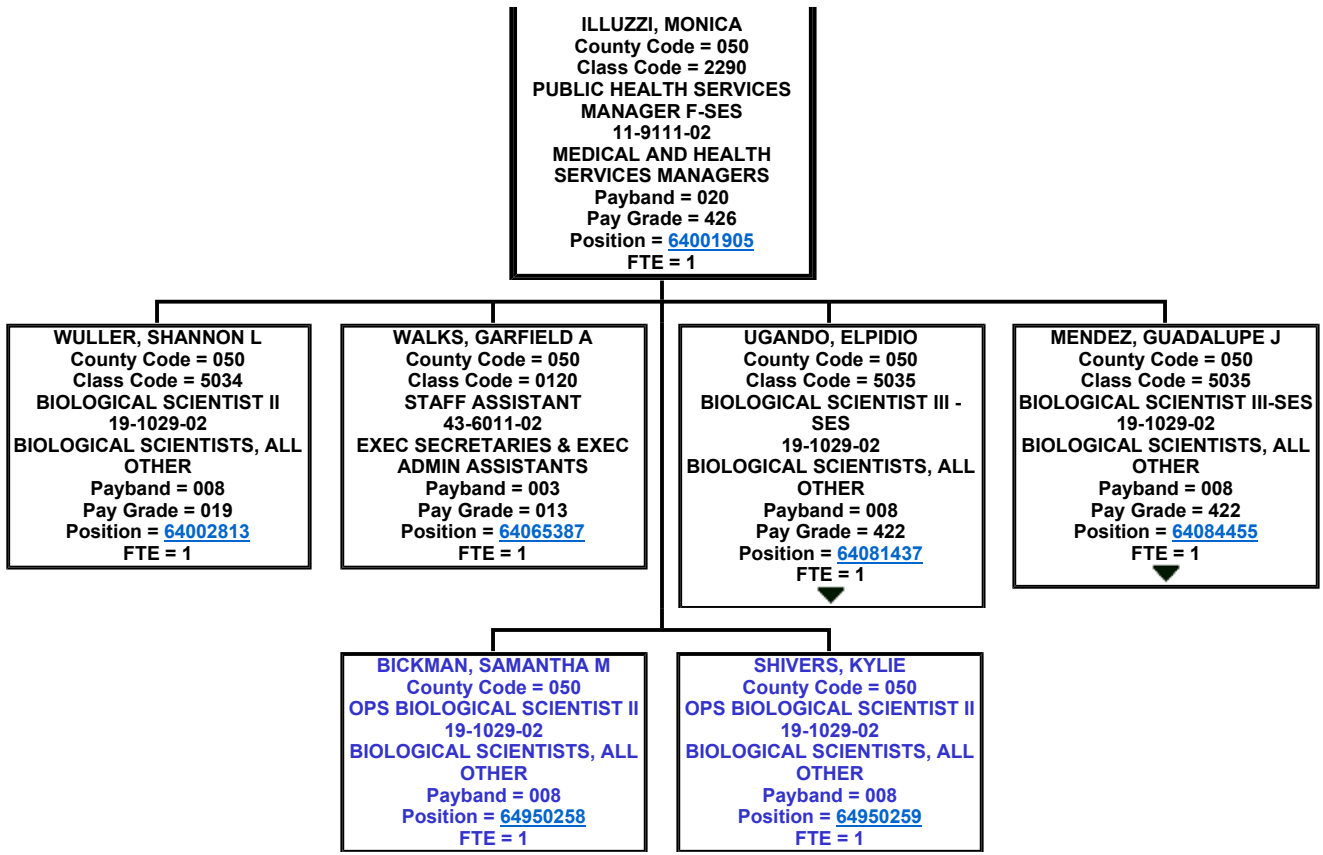
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 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
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 Position = [64852474](#)
 FTE = 1

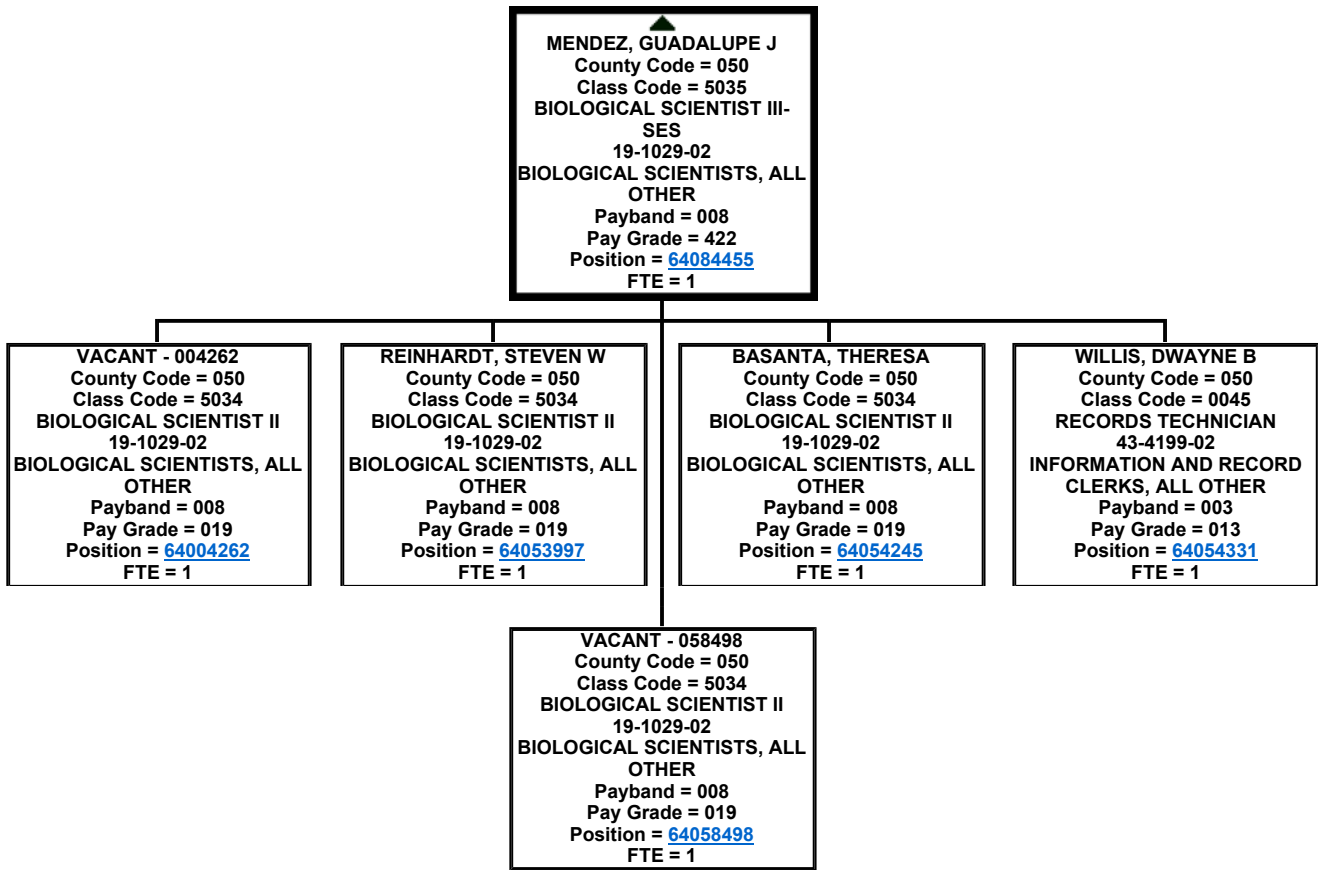
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 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852475](#)
 FTE = 1

ALDAZ, APRIL
 County Code = 050
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**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852476](#)
 FTE = 1









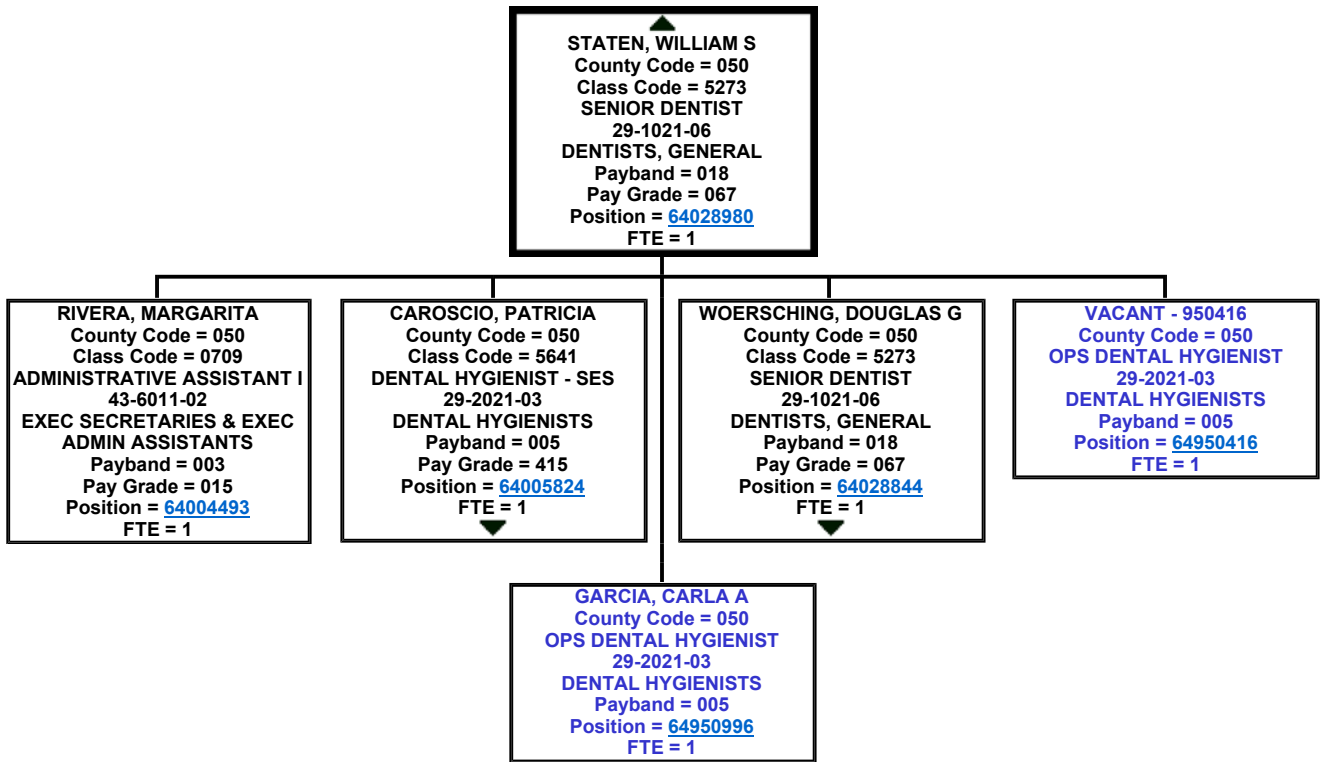
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 County Code = 050
 Class Code = 5035
BIOLOGICAL SCIENTIST III -
SES
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
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 Pay Grade = 422
 Position = [64081437](#)
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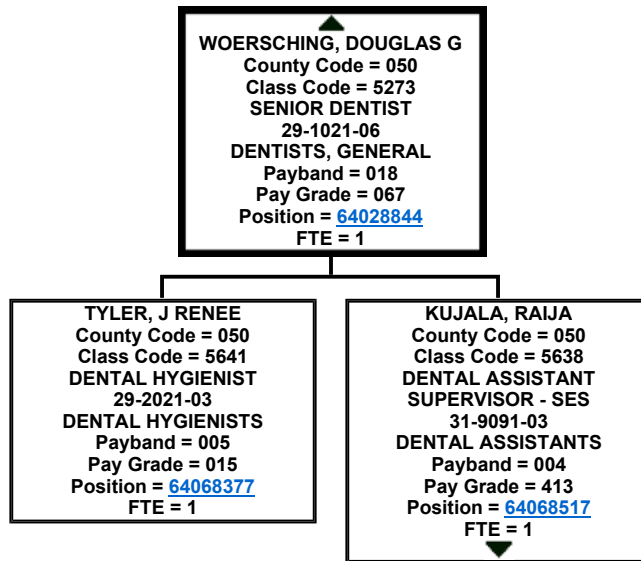
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 County Code = 050
 Class Code = 5034
BIOLOGICAL SCIENTIST II
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BIOLOGICAL SCIENTISTS, ALL
OTHER
 Payband = 008
 Pay Grade = 019
 Position = [64028560](#)
 FTE = 1

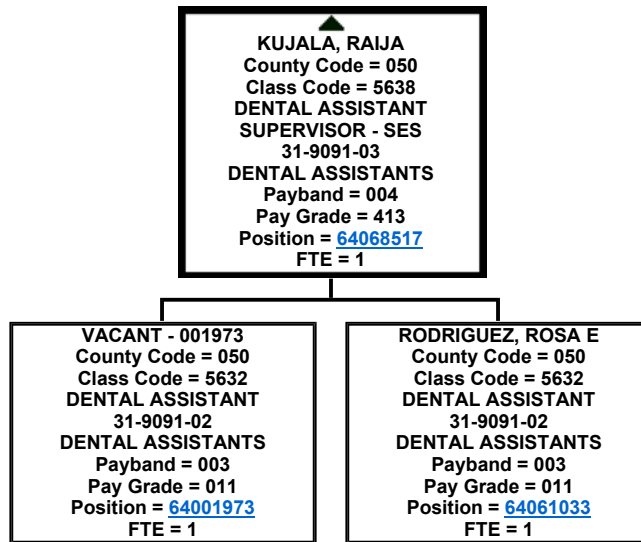
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 Class Code = 5034
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OTHER
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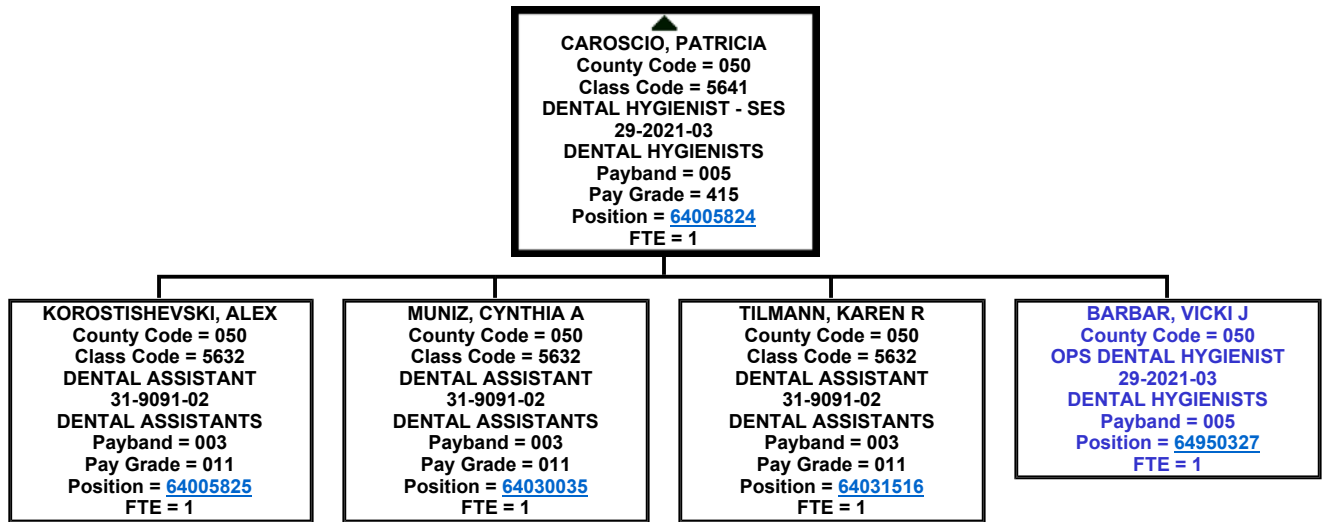
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 Pay Grade = 019
 Position = [64064005](#)
 FTE = 1

ANTUNEZ, CAROLINA E
 County Code = 050
 Class Code = 5034
BIOLOGICAL SCIENTIST II
 19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
 Payband = 008
 Pay Grade = 019
 Position = [64082202](#)
 FTE = 1









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JOSEY, DENISE
 County Code = 050
 Class Code = 5281
 SENIOR PHYSICIAN
 29-1062-06
 FAMILY AND GENERAL
 PRACTITIONERS
 Payband = 018
 Pay Grade = 320
 Position = [64028906](#)
 FTE = 1

OXLEY, CYNTHIA B
 County Code = 050
 Class Code = 2236
 GOVERNMENT OPERATIONS
 CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64086115](#)
 FTE = 1

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REYES, RAFAEL
 County Code = 050
 Class Code = 8622
 ENVIRONMENTAL
 ADMINISTRATOR-HLTH
 11-9121-03
 NATURAL SCIENCES
 MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64028835](#)
 FTE = 1

SHIPLEY, COURTNEY L
 County Code = 050
 Class Code = 4821
 ENVIRONMENTAL
 ADMINISTRATOR - SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 428
 Position = [64028834](#)
 FTE = 1

PATINO, JORGE R
 County Code = 050
 Class Code = 4821
 ENVIRONMENTAL
 ADMINISTRATOR - SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 428
 Position = [64028938](#)
 FTE = 1

TALLAM, LAXMANA R
 County Code = 050
 Class Code = 4821
 ENVIRONMENTAL
 ADMINISTRATOR-SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 428
 Position = [64029023](#)
 FTE = 1

PINEROS, MICHELE
 County Code = 050
 Class Code = 4823
 ENVIRONMENTAL
 CONSULTANT
 19-2041-03
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 026
 Position = [64029768](#)
 FTE = 1

LIZANO-PERDOMO, JANETH M
 County Code = 050
 Class Code = 0712
 ADMINISTRATIVE ASSISTANT II
 43-6011-03
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 018
 Position = [64044993](#)
 FTE = 1

BILLY, WHITNEY D
 County Code = 050
 Class Code = 4821
 ENVIRONMENTAL
 ADMINISTRATOR - SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 428
 Position = [64045758](#)
 FTE = 1

COLLINS, MELINDA S
 County Code = 050
 Class Code = 4823
 ENVIRONMENTAL MANAGER -
 SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 426
 Position = [64054995](#)
 FTE = 1

VACANT - 064961
 County Code = 050
 Class Code = 4812
 ENVIRONMENTAL SPECIALIST
 III
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 024
 Position = [64064961](#)
 FTE = 1

PINEROS, MICHELE
 County Code = 050
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 BIOLOGICAL SCIENTISTS, ALL
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 Payband = 009
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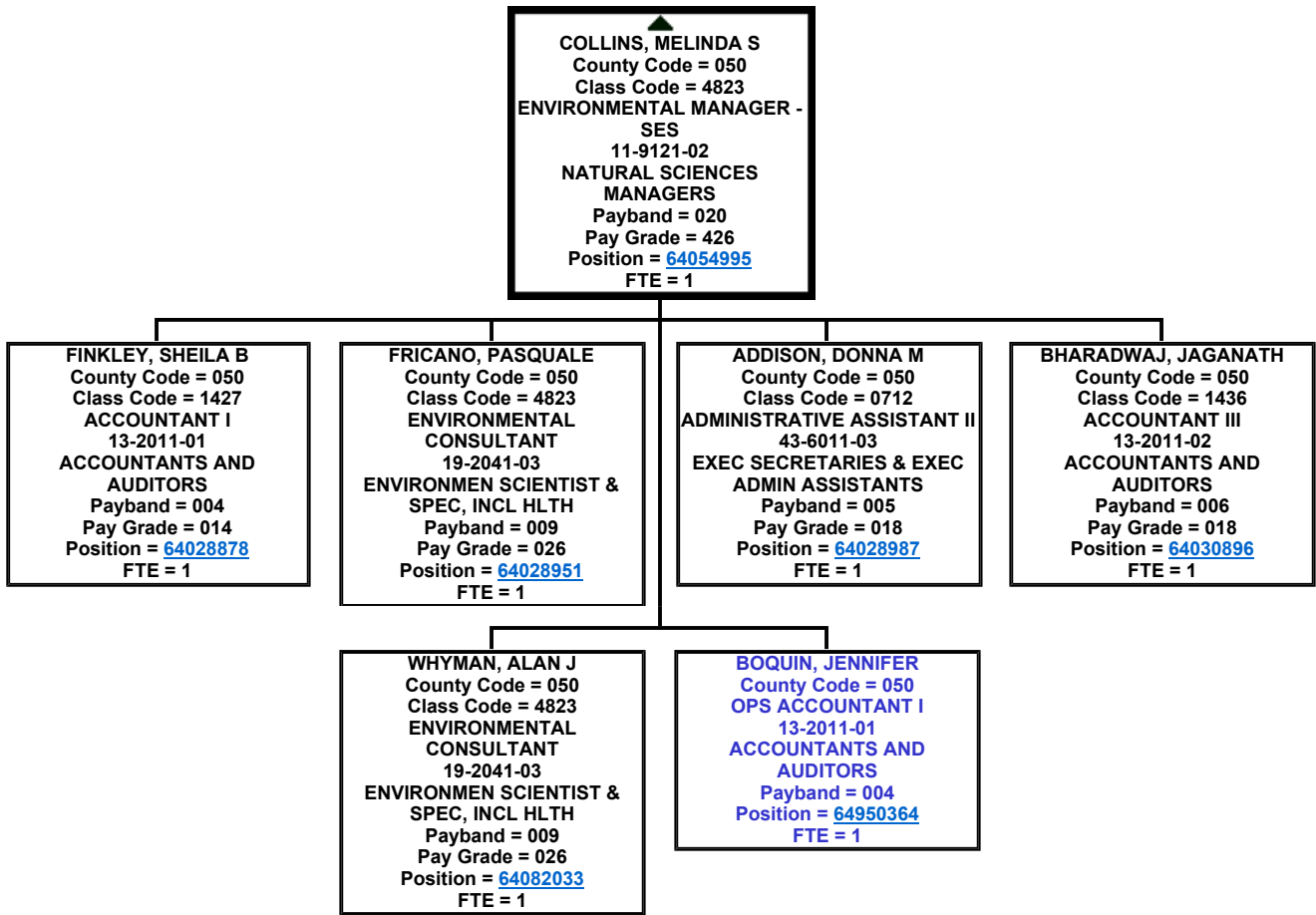
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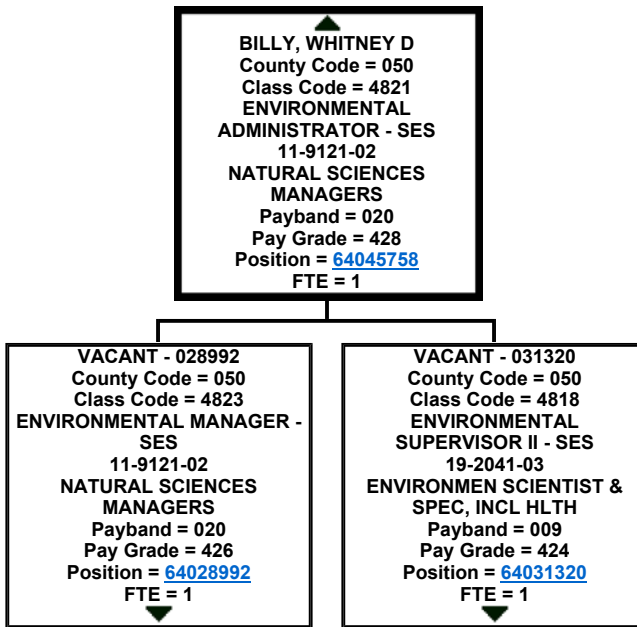
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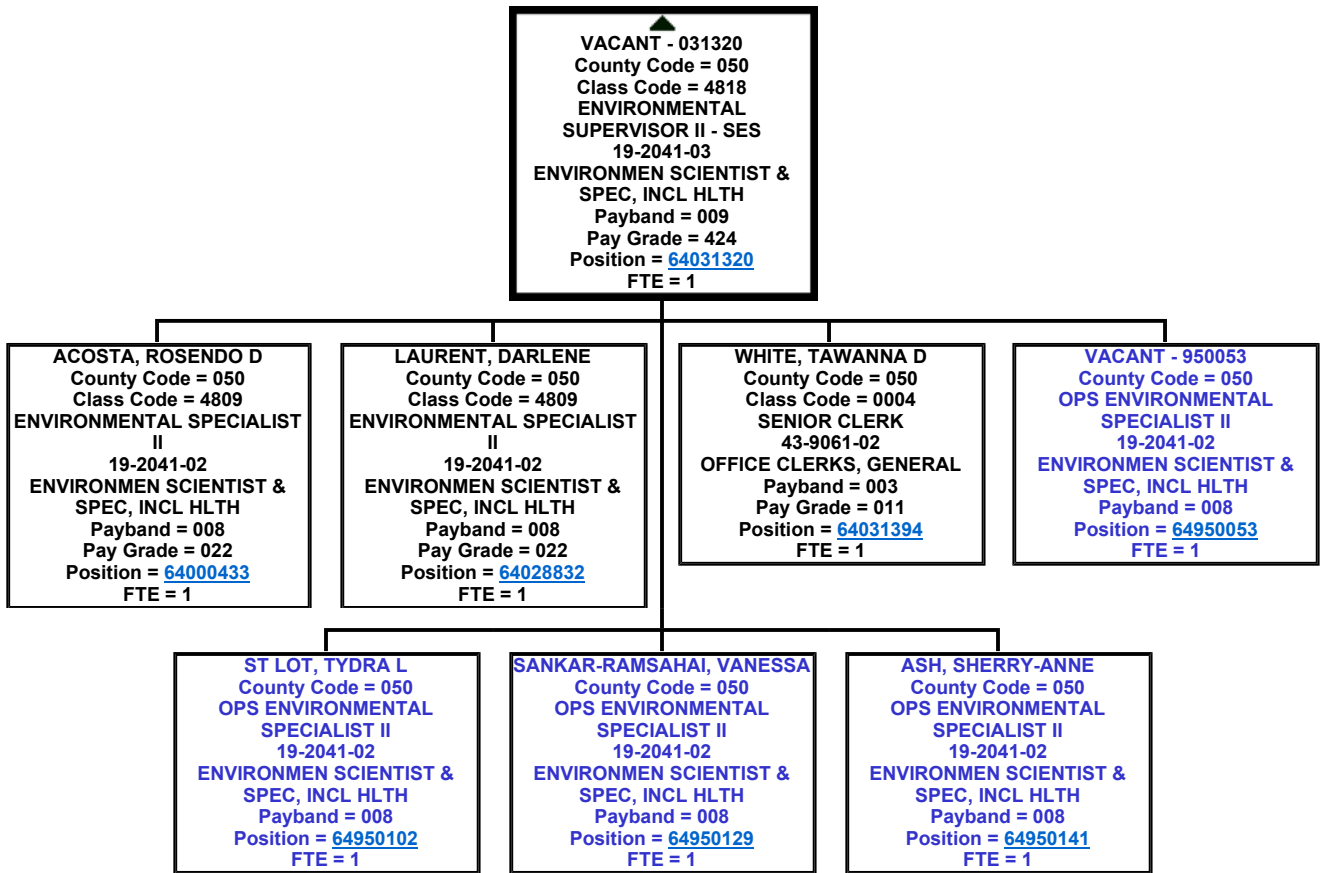
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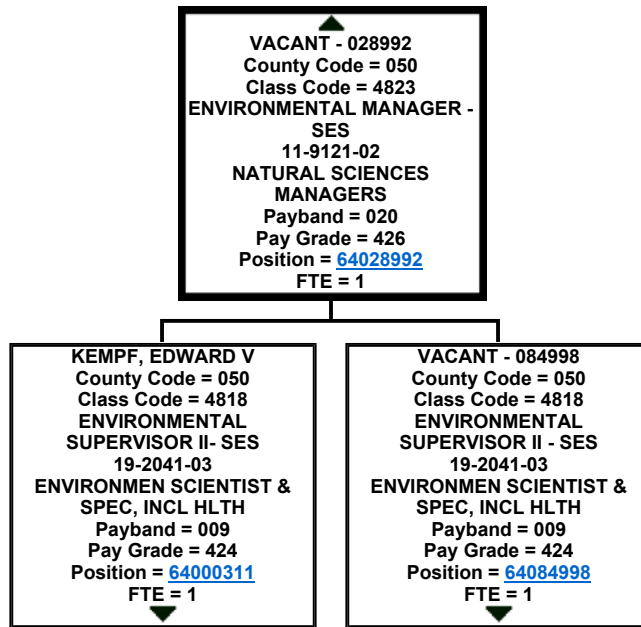
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JESSENIA
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19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 009
Position = [64950263](#)
FTE = 1

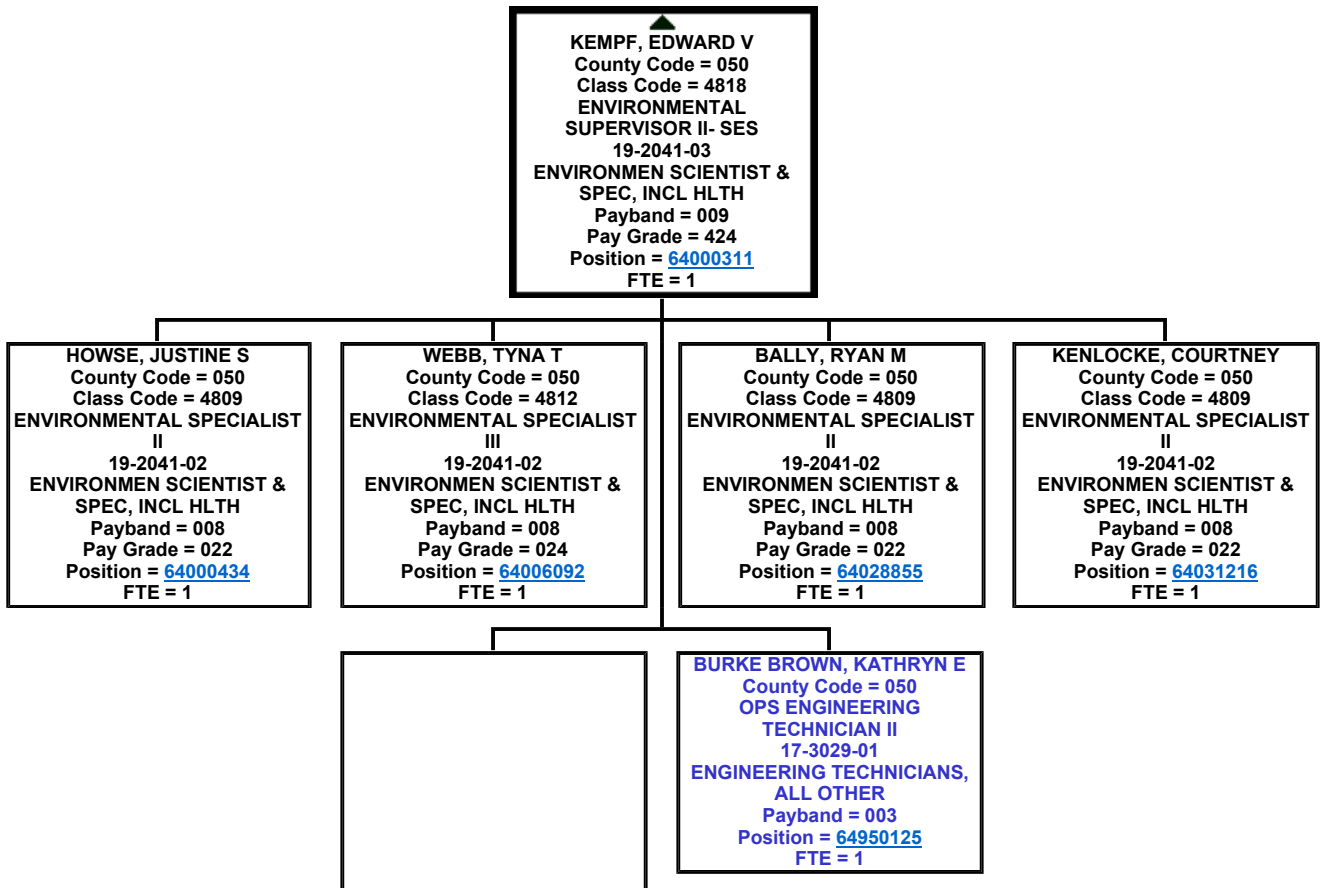
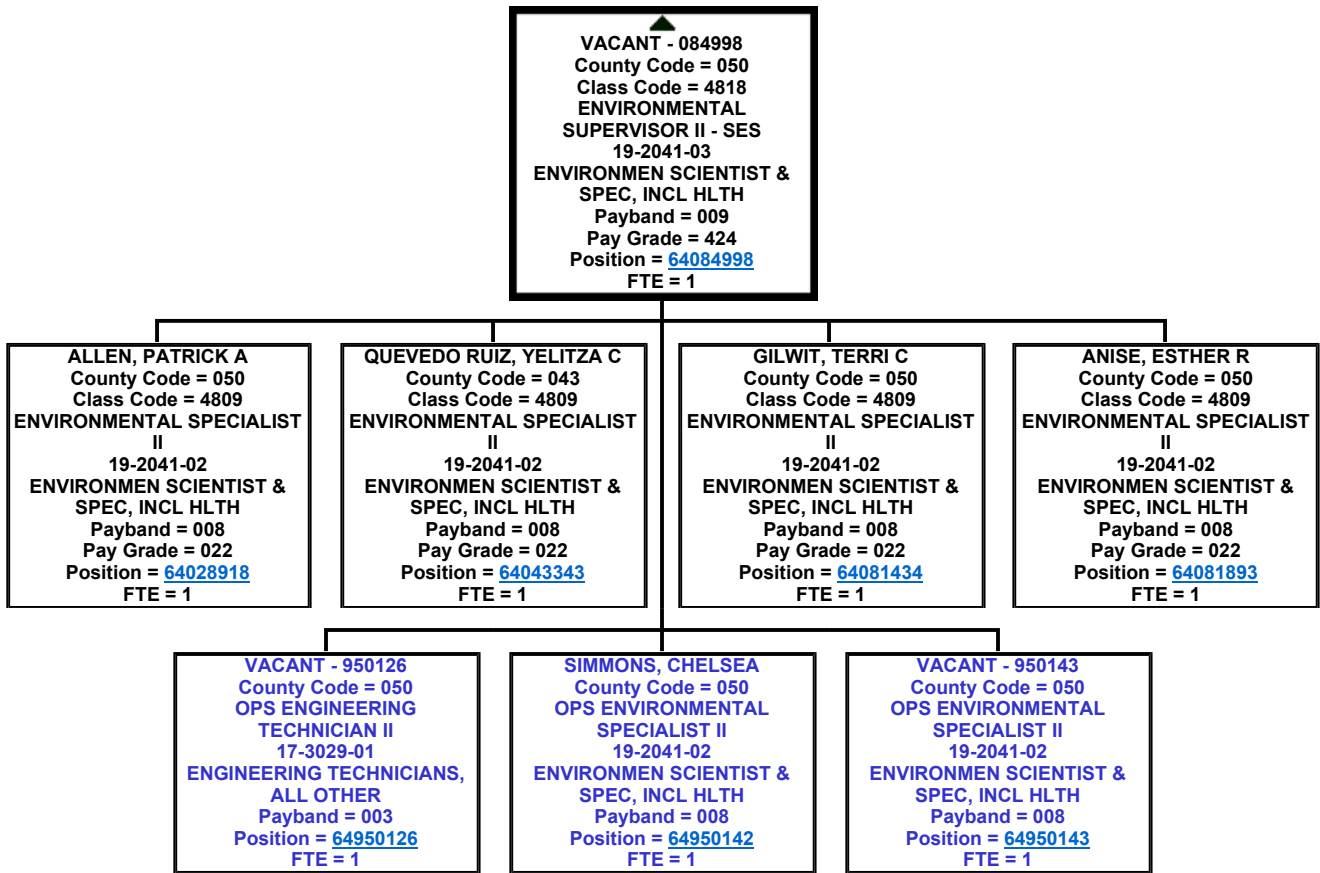
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County Code = 050
OPS ENGINEERING
TECHNICIAN III
17-3029-02
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ALL OTHER
Payband = 006
Position = [64950264](#)
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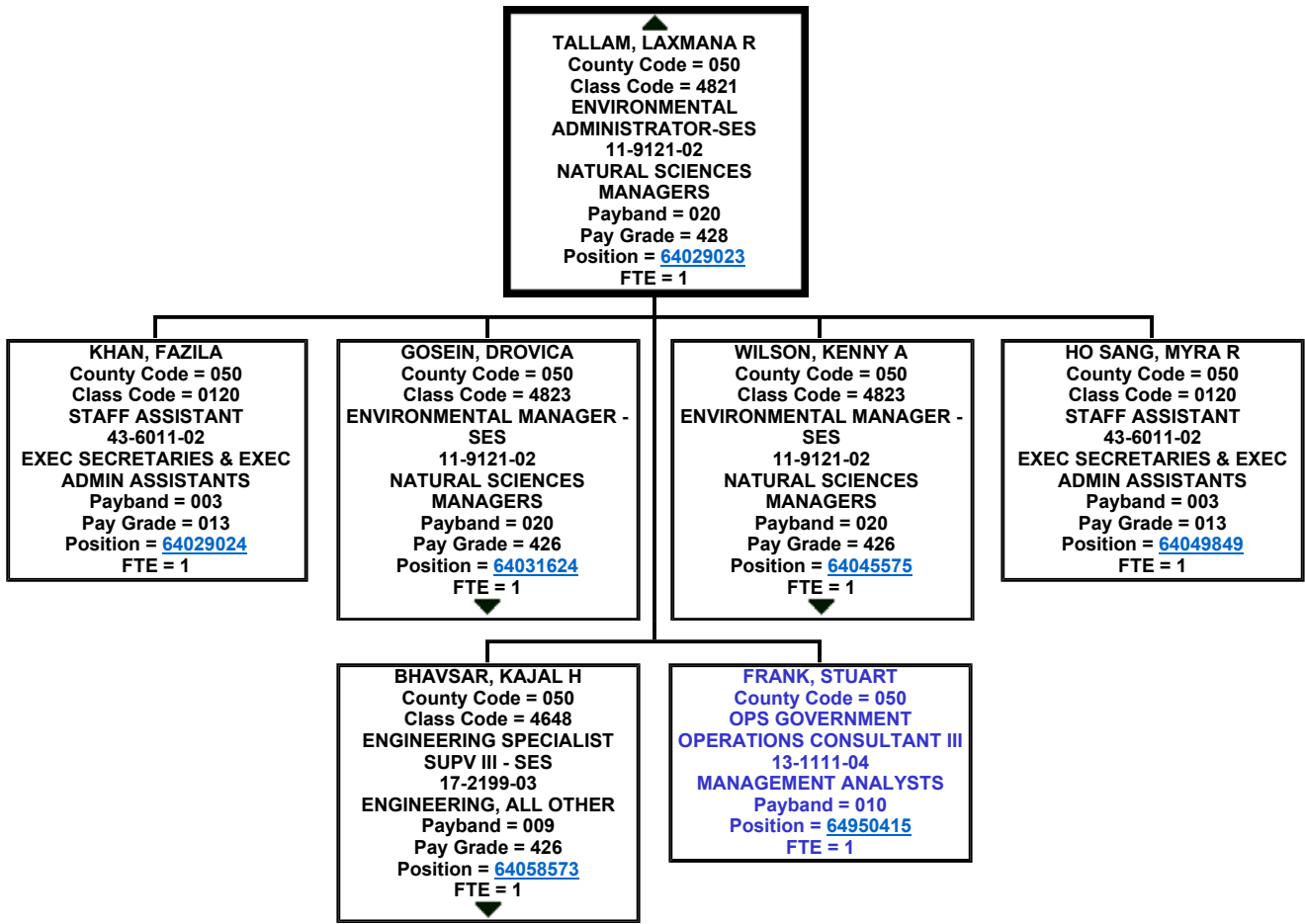


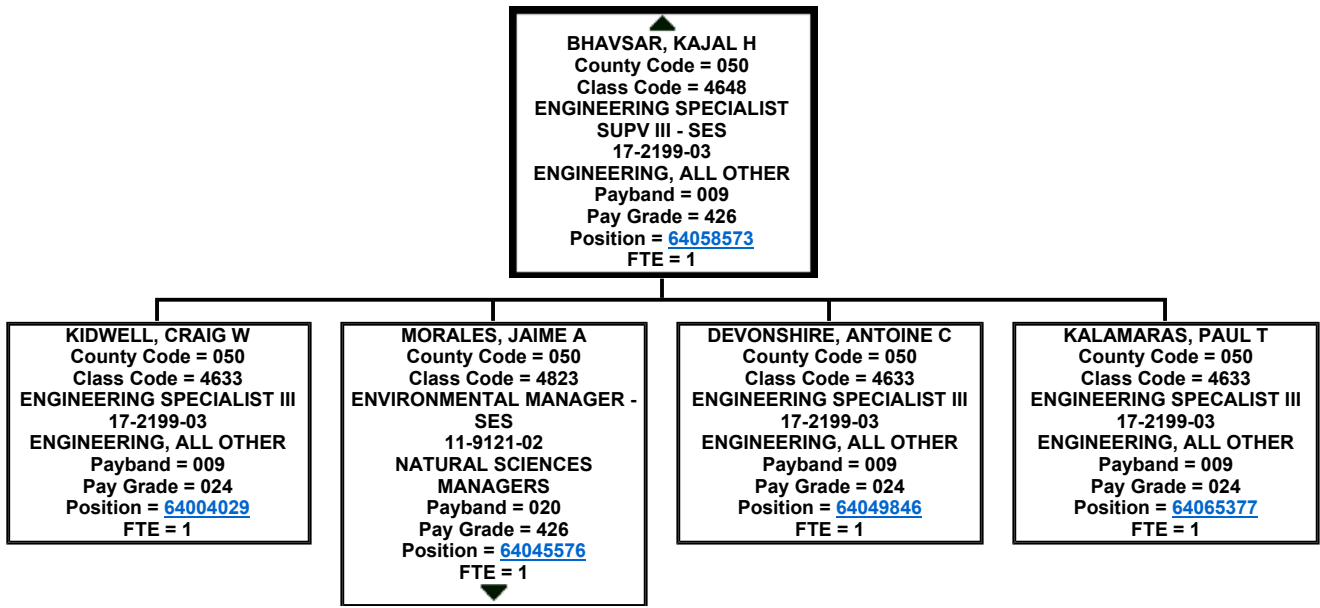


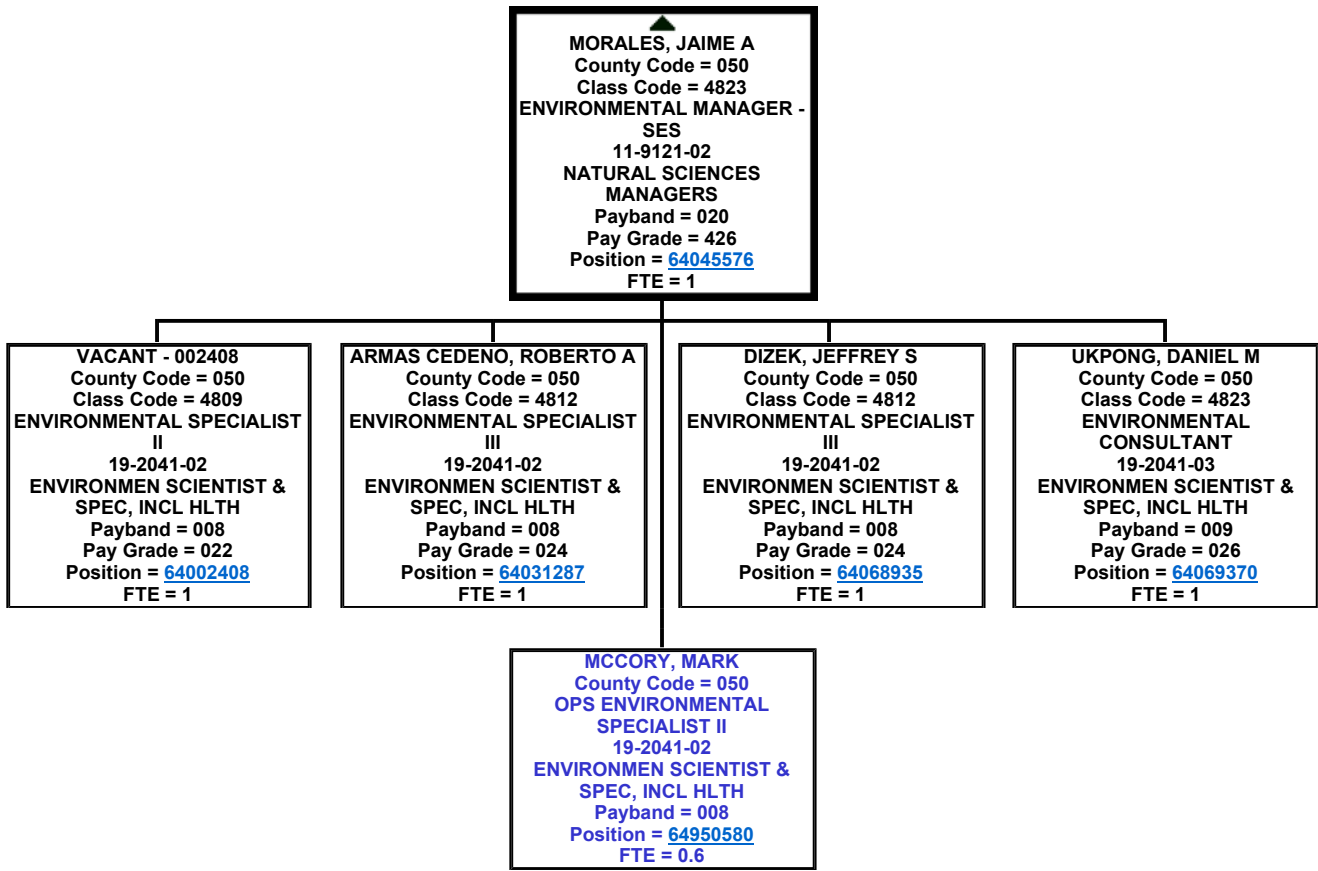


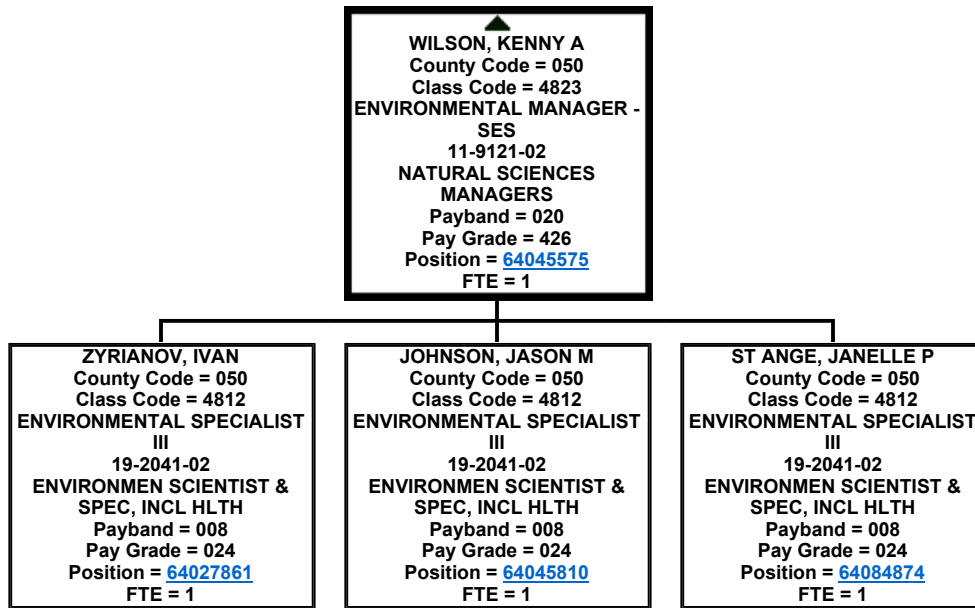


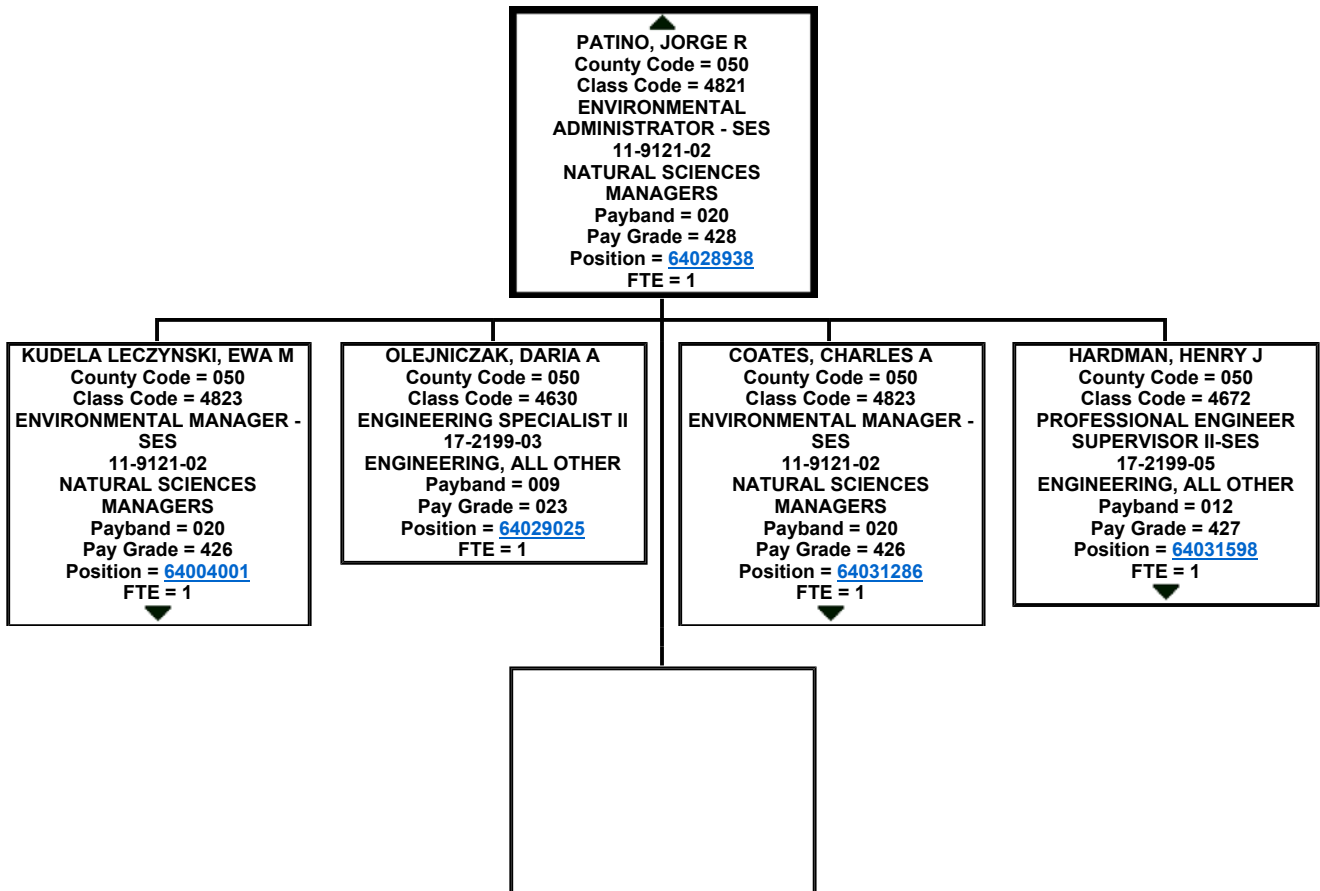
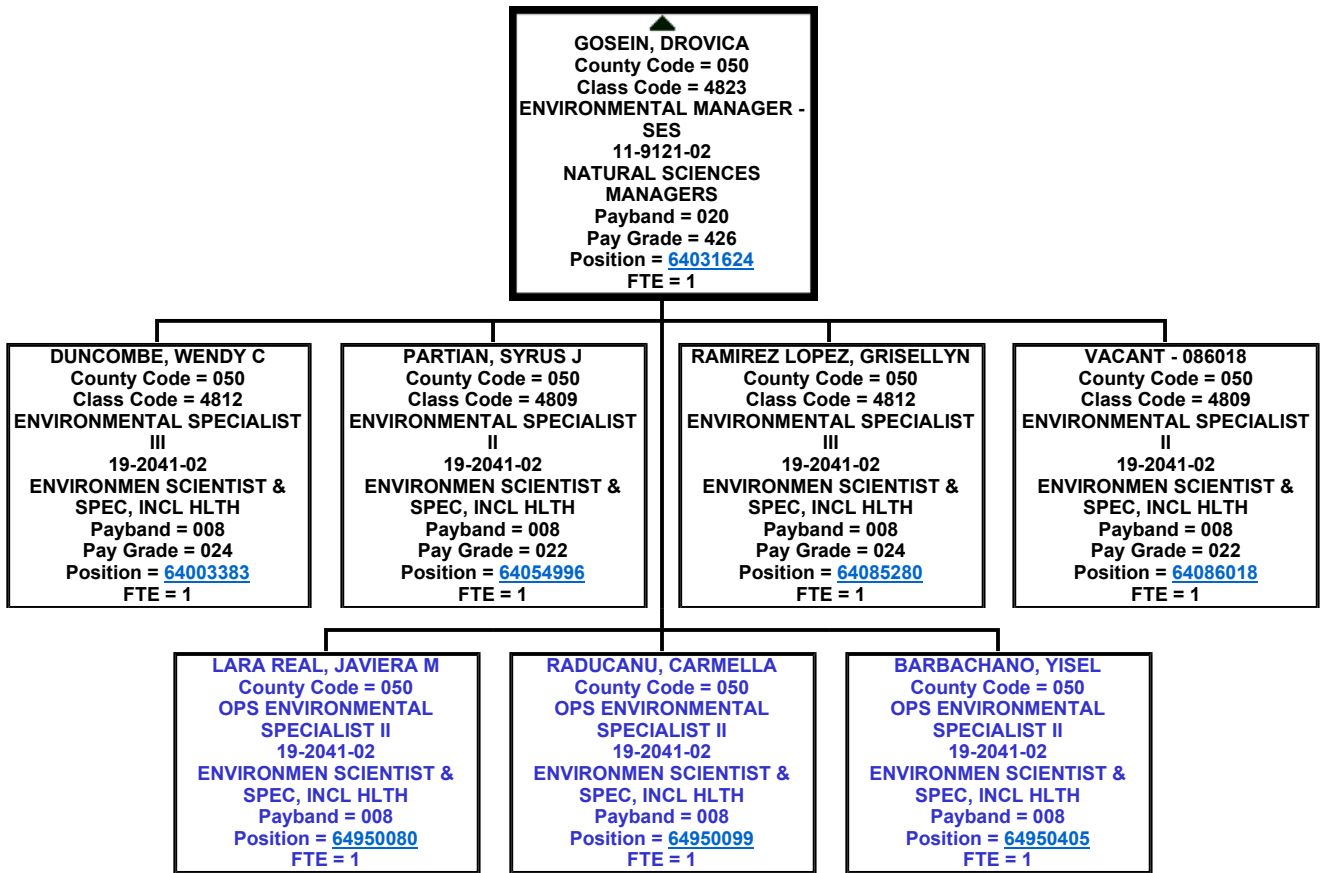
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County Code = 050
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
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ENVIRONMEN SCIENTIST &
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Payband = 008
Pay Grade = 022
Position = [64043581](#)
FTE = 1



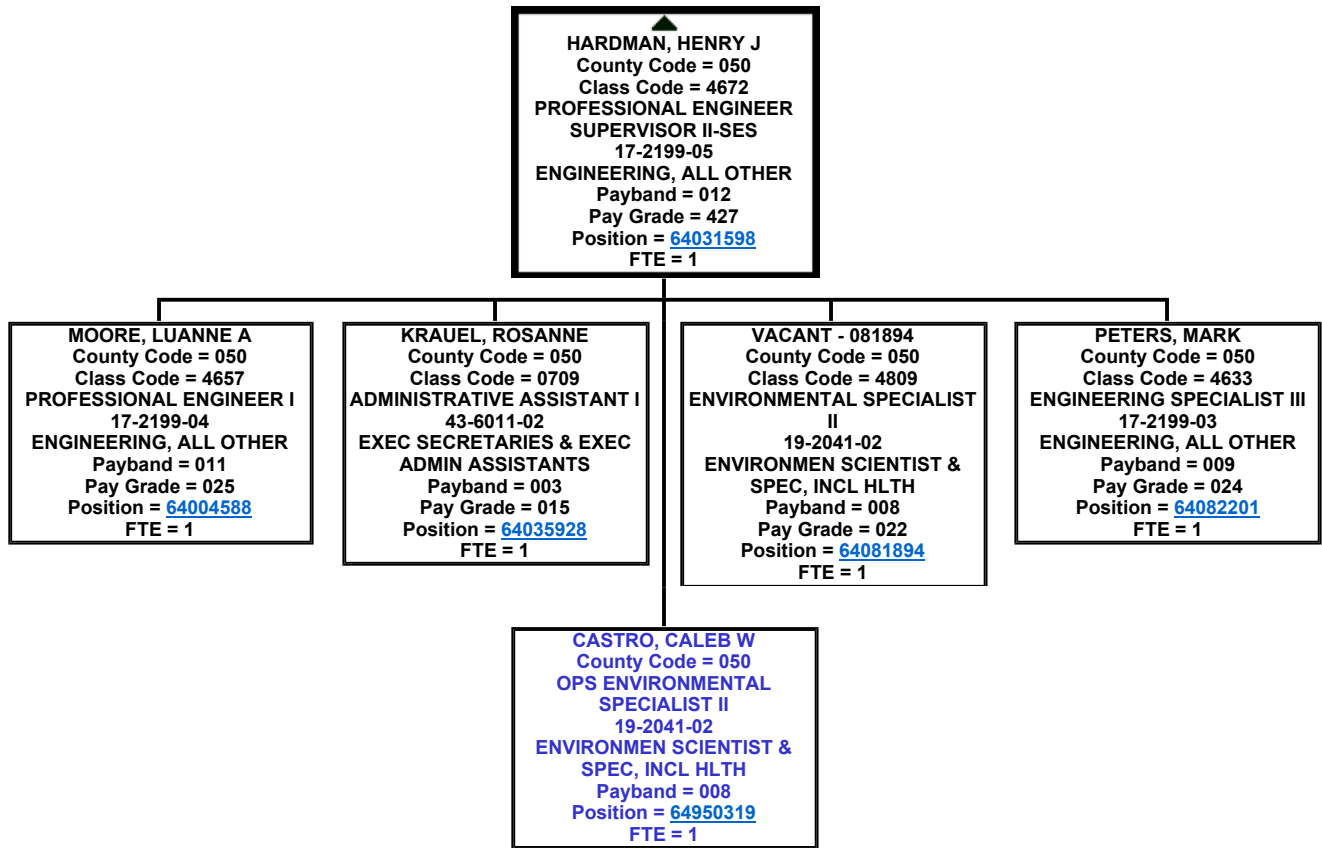


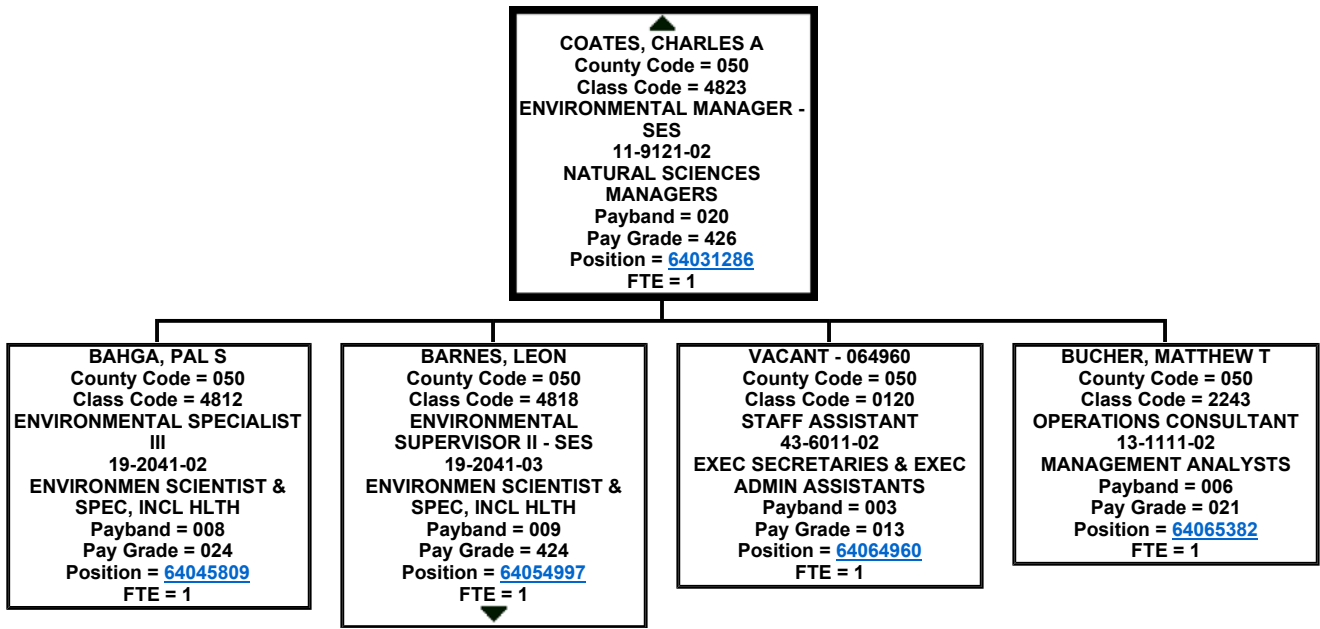






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Class Code = 4823
ENVIRONMENTAL
CONSULTANT
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 026
Position = [64061034](#)
FTE = 1





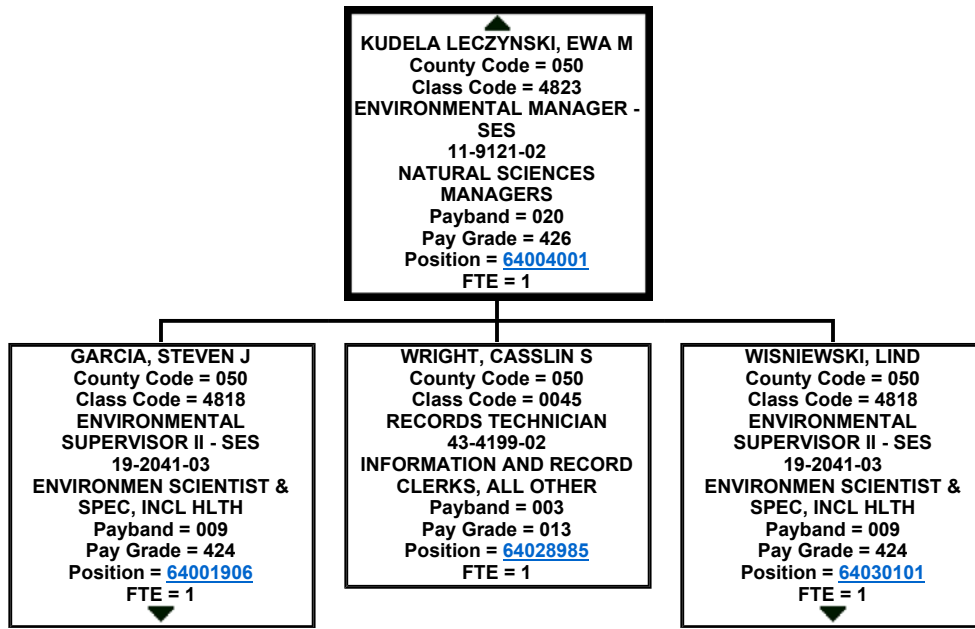
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BARNES, LEON
 County Code = 050
 Class Code = 4818
 ENVIRONMENTAL
 SUPERVISOR II - SES
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 ENVIRONMEN SCIENTIST &
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 Pay Grade = 424
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 FTE = 1

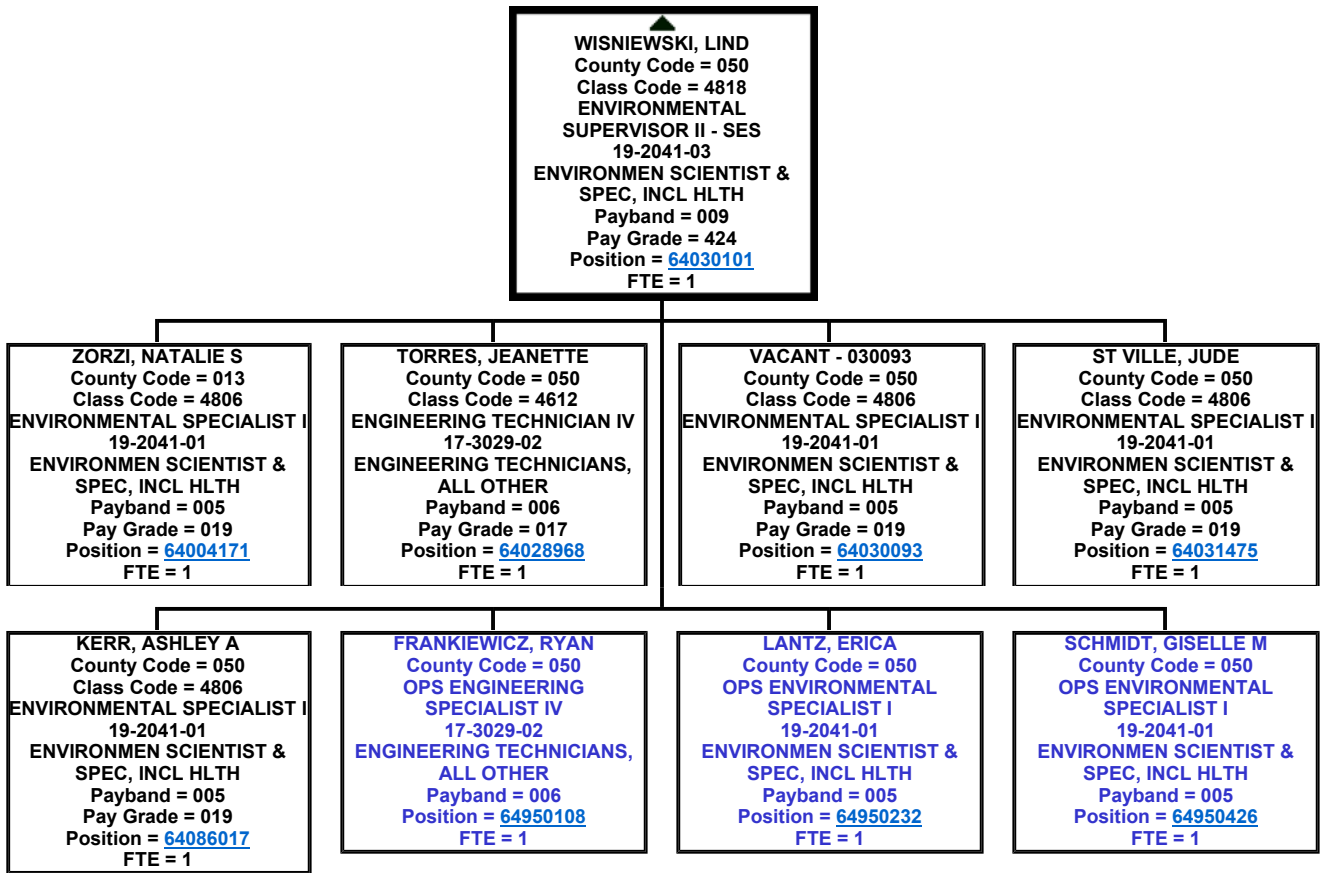
TELLMAN, SHARI L
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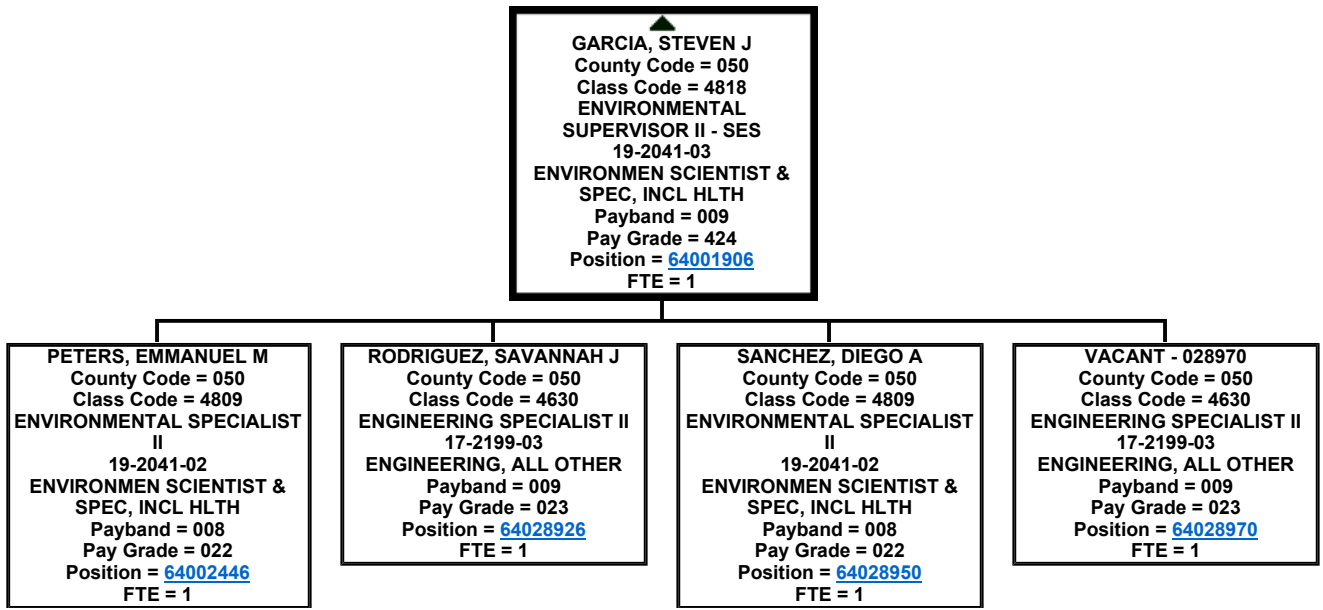
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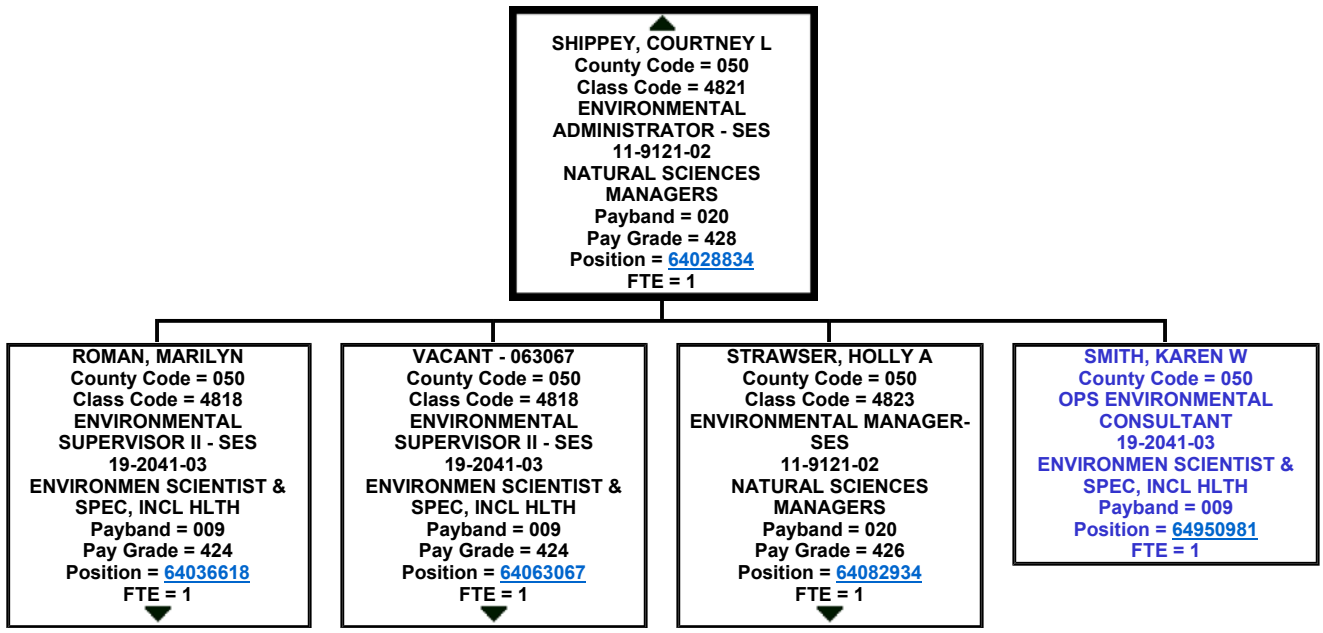
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 FTE = 1

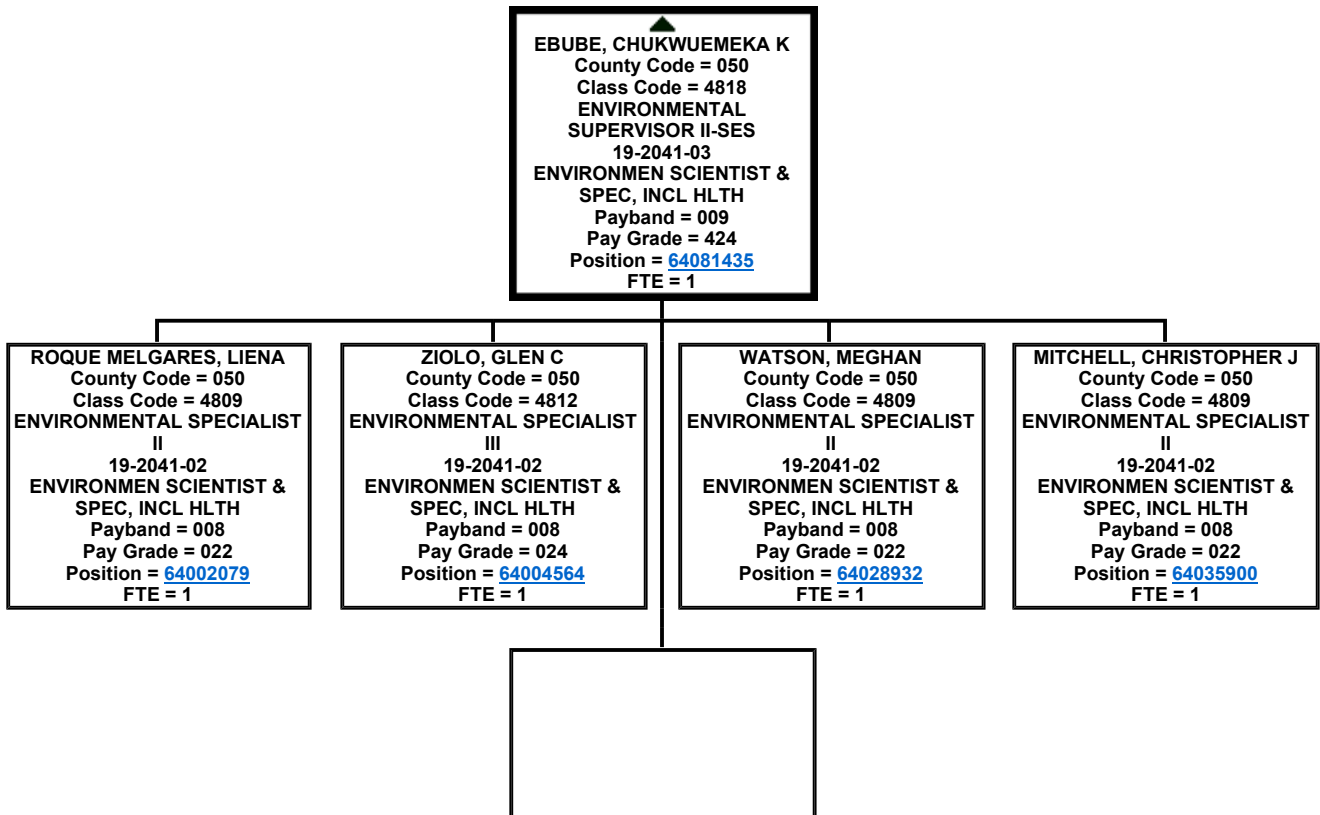
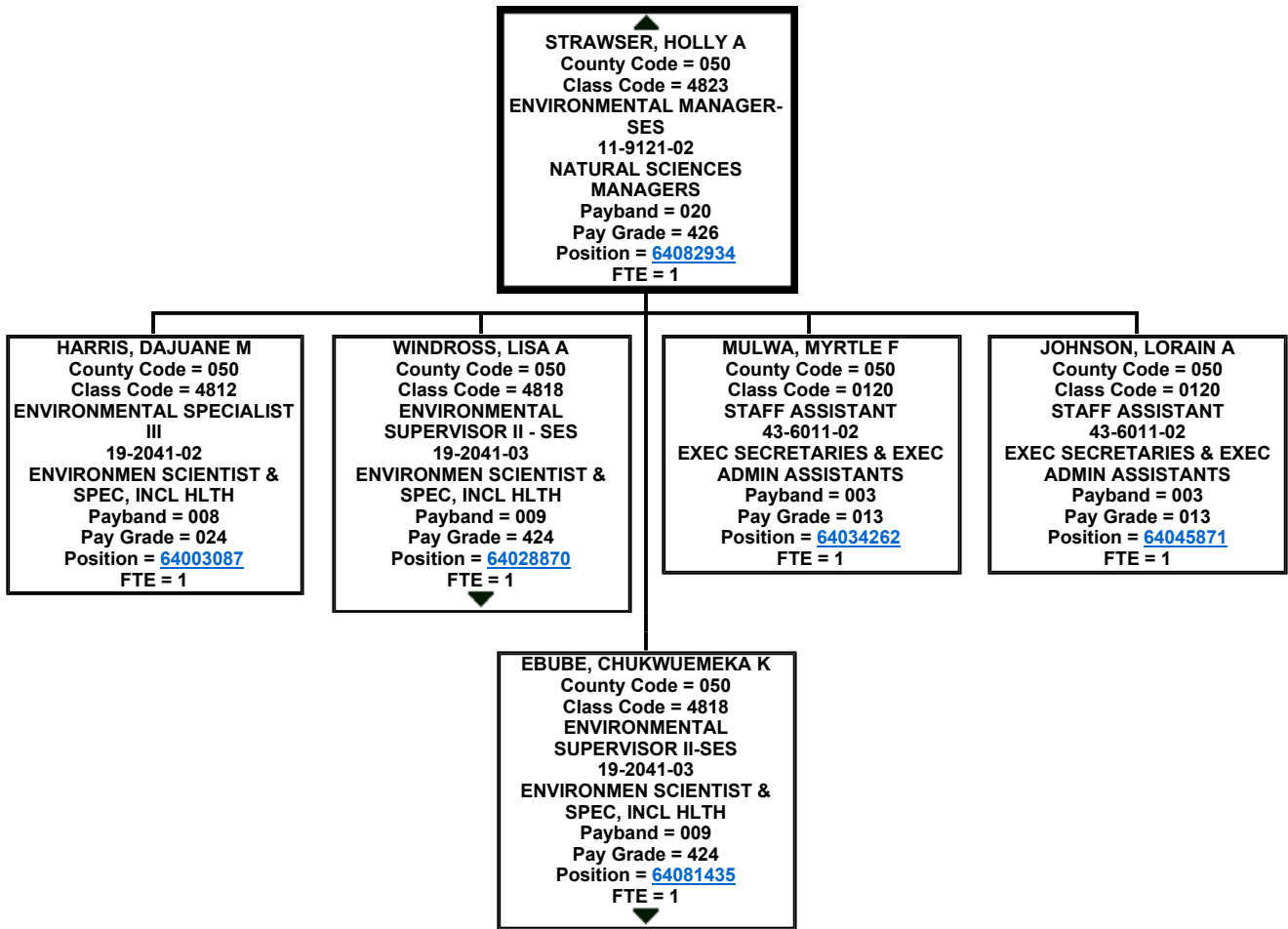
KRAMARIK-LUTH, FRANCIS M
 County Code = 050
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 Position = [64082738](#)
 FTE = 1



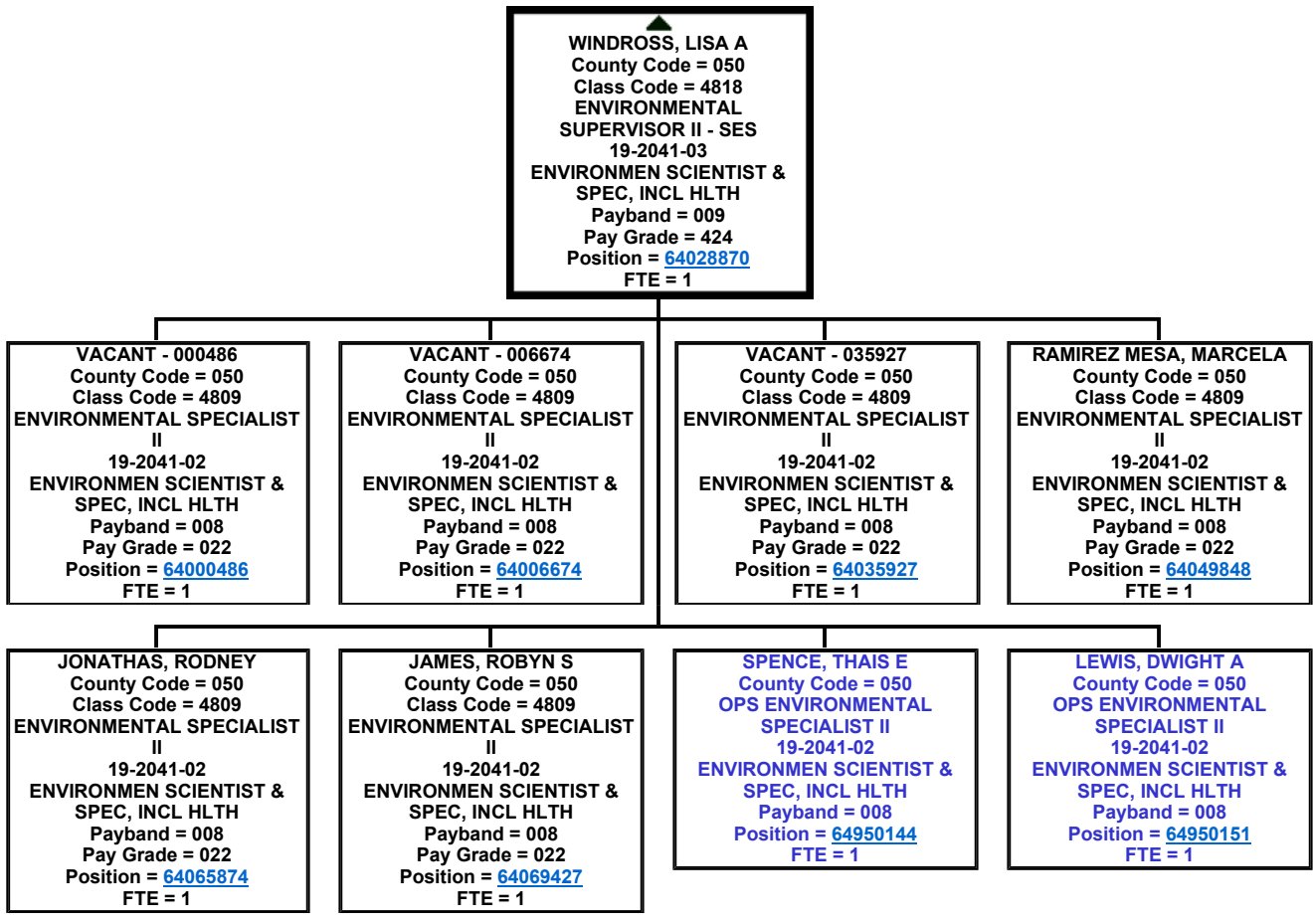








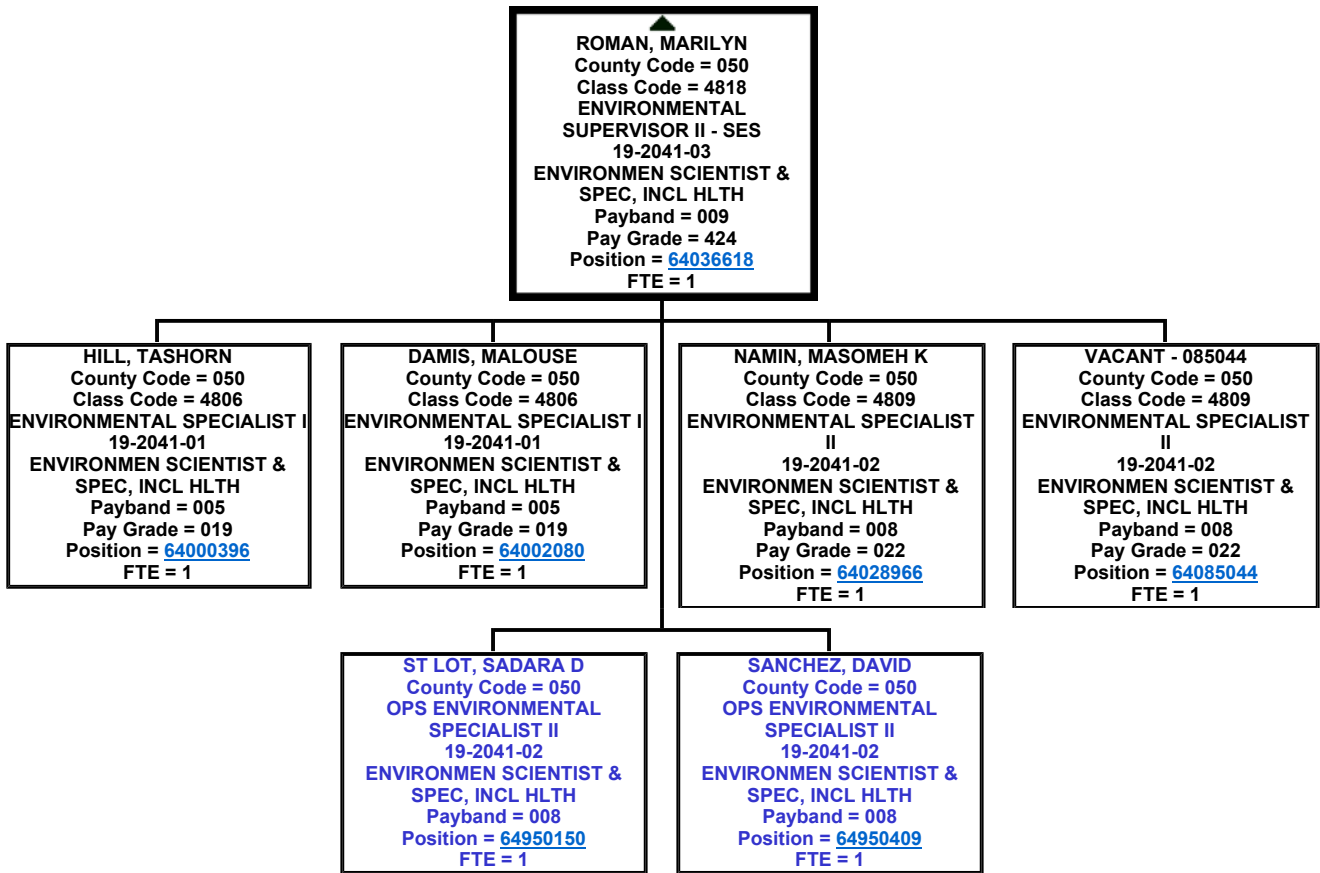
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19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Position = [64950112](#)
FTE = 1



VACANT - 063067
County Code = 050
Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II - SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64063067](#)
FTE = 1

ALEXIS, GEORGES
County Code = 050
Class Code = 4809
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II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64028944](#)
FTE = 1

FRONGELLO, ANDREW
County Code = 050
Class Code = 4809
ENVIRONMENTAL SPECIALIST
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Pay Grade = 022
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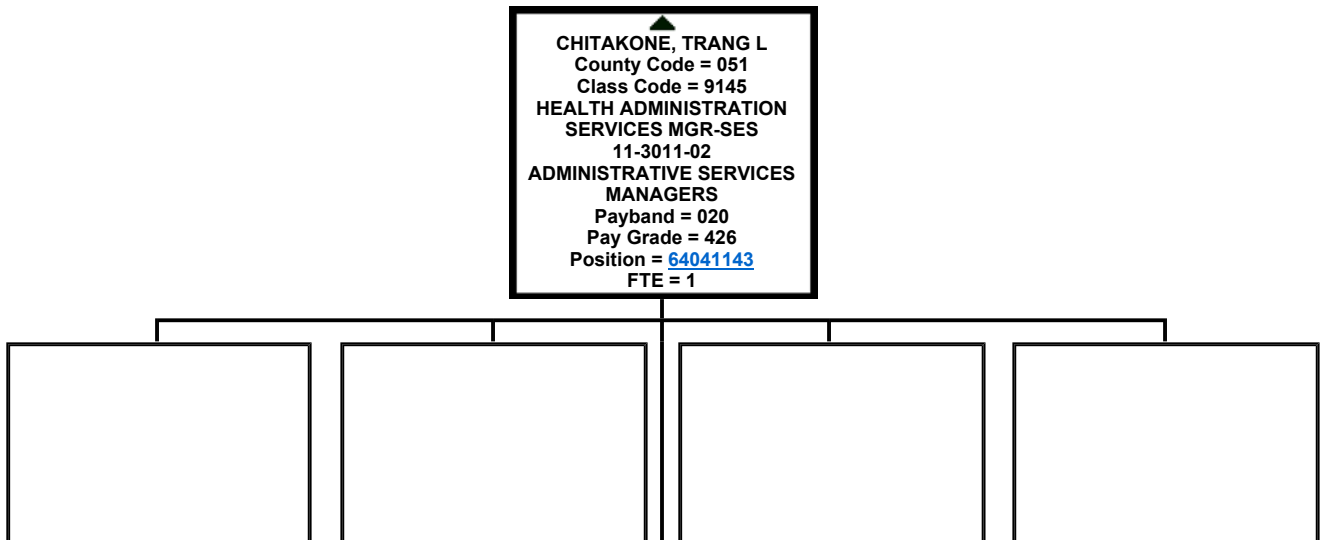
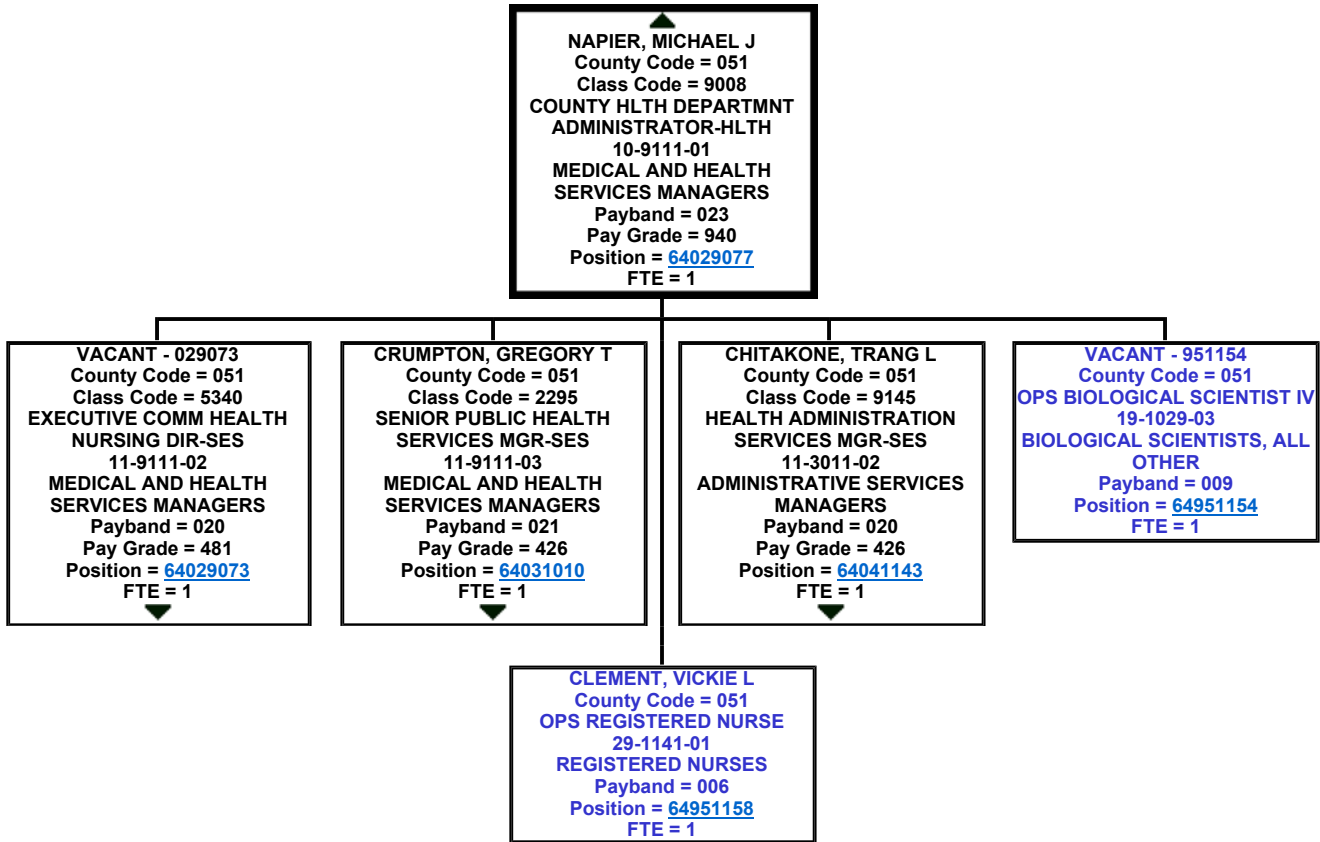


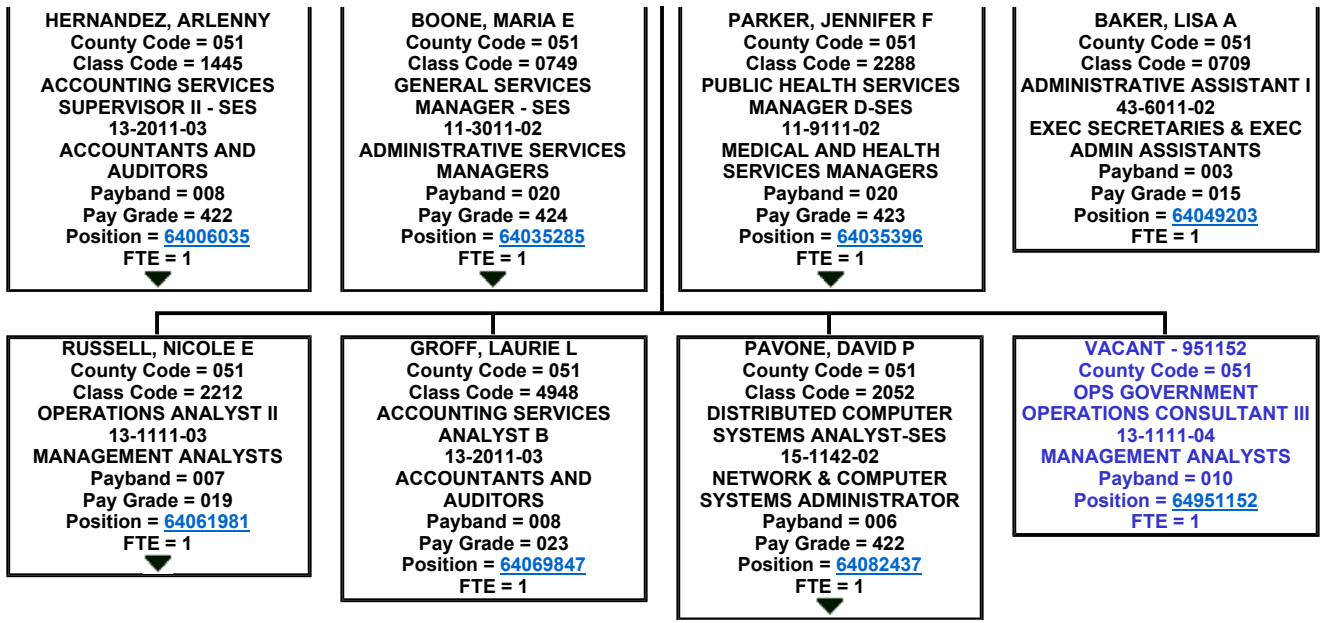
Florida Department of Health

CHD 51 - Pasco County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





▲
PAVONE, DAVID P
 County Code = 051
 Class Code = 2052
**DISTRIBUTED COMPUTER
 SYSTEMS ANALYST-SES**
 15-1142-02
**NETWORK & COMPUTER
 SYSTEMS ADMINISTRATOR**
 Payband = 006
 Pay Grade = 422
 Position = [64082437](#)
 FTE = 1

GOODBRAKE, KEITH B
 County Code = 051
 Class Code = 4954
**COMPUTER SUPPORT
 ANALYST**
 15-1151-02
**COMPUTER USER SUPPORT
 SPECIALISTS**
 Payband = 006
 Pay Grade = 021
 Position = [64000090](#)
 FTE = 1

ORMSTON, ANDREW N
 County Code = 051
 Class Code = 2041
**OFFICE AUTOMATION
 SPECIALIST I**
 15-1151-01
**COMPUTER USER SUPPORT
 SPECIALISTS**
 Payband = 004
 Pay Grade = 015
 Position = [64003598](#)
 FTE = 1

HOLMES, DOUGLAS G
 County Code = 051
 Class Code = 2047
**OFFICE AUTOMATION
 ANALYST**
 15-1151-02
**COMPUTER USER SUPPORT
 SPECIALISTS**
 Payband = 006
 Pay Grade = 022
 Position = [64068828](#)
 FTE = 1

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RUSSELL, NICOLE E
 County Code = 051
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64061981](#)
 FTE = 1

VACANT - 853561
 County Code = 044
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853561](#)
 FTE = 1

VACANT - 853563
 County Code = 051
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853563](#)
 FTE = 1

VACANT - 853564
 County Code = 051
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853564](#)
 FTE = 1

VACANT - 853565
 County Code = 051
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853565](#)
 FTE = 1

VACANT - 853567
 County Code = 051
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853567](#)
 FTE = 1

PANAGOPOULOS, TOM
 County Code = 051
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64853568](#)
 FTE = 1

VACANT - 853569
 County Code = 051
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**BIOLOGICAL SCIENTISTS, ALL
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 Position = [64853569](#)
 FTE = 1

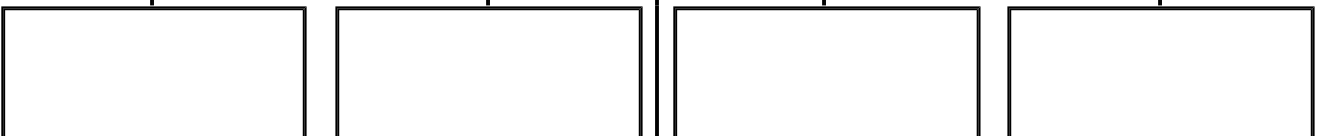
ROWELL, ASHLEY
 County Code = 051
OPS BIOLOGICAL SCIENTIST IV
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**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64853570](#)
 FTE = 1

BUTLER, MAUREEN L
 County Code = 051
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64853570](#)
 FTE = 1

VACANT - 853571
 County Code = 051
OPS BIOLOGICAL SCIENTIST IV
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**BIOLOGICAL SCIENTISTS, ALL
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 Payband = 009
 Position = [64853571](#)
 FTE = 1

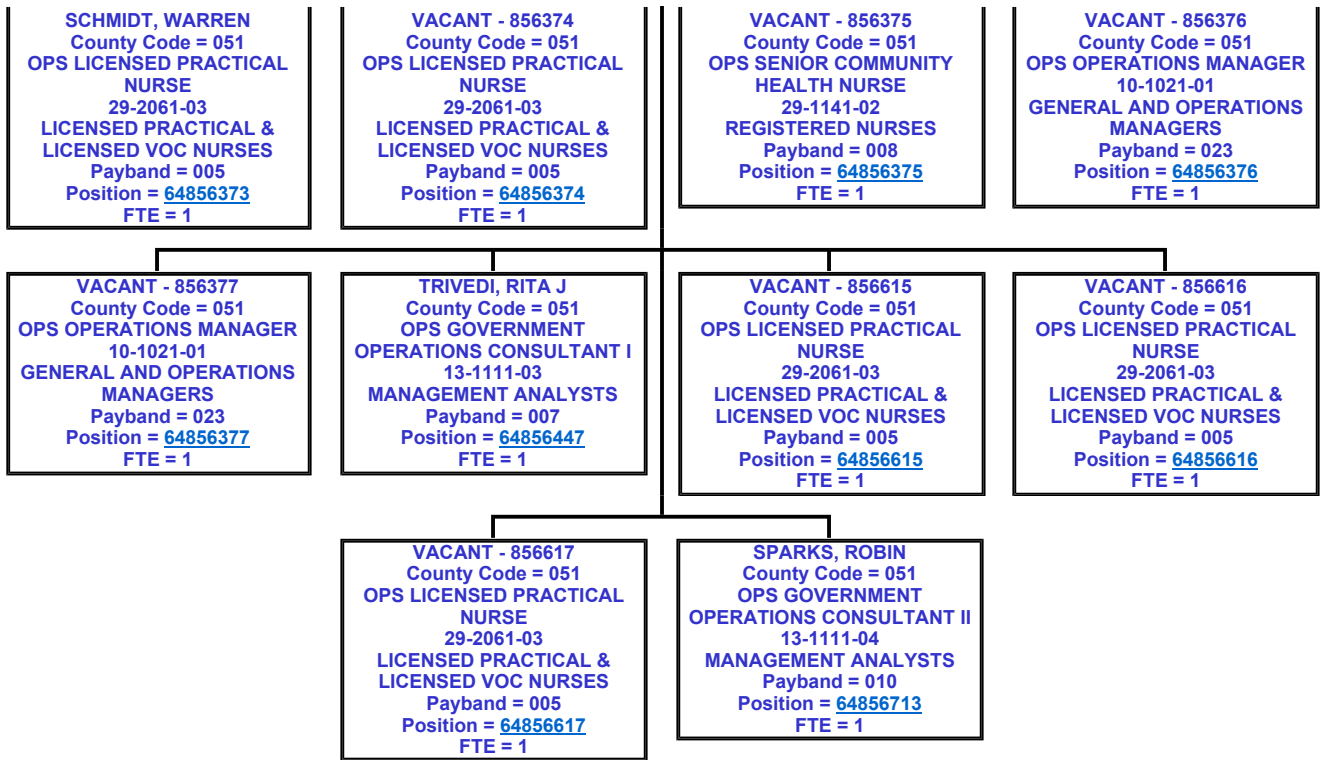
VACANT - 853572
 County Code = 051
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64853572](#)
 FTE = 1

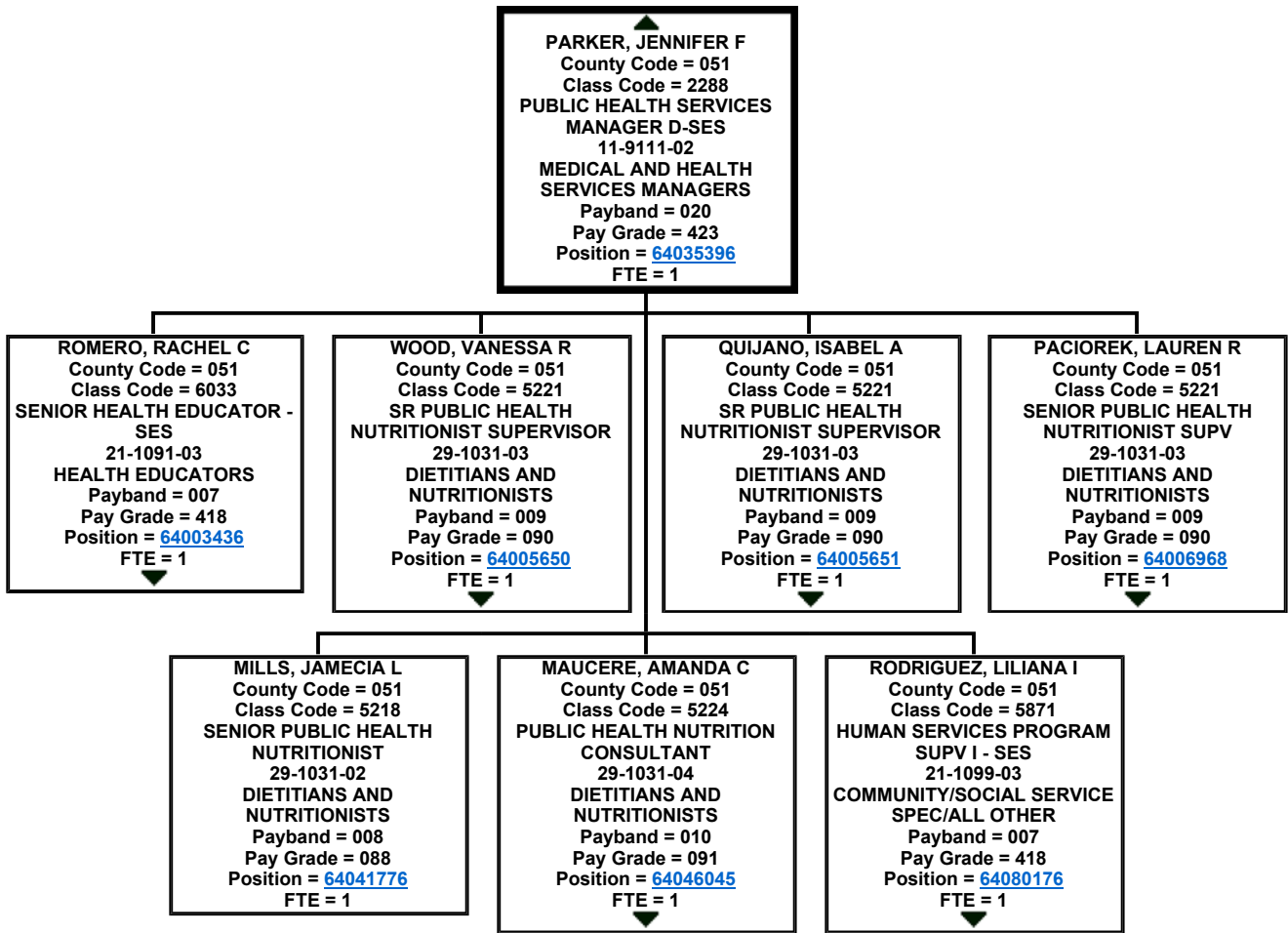
BECERRA NINO, DAVID
 County Code = 051
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64853573](#)
 FTE = 1

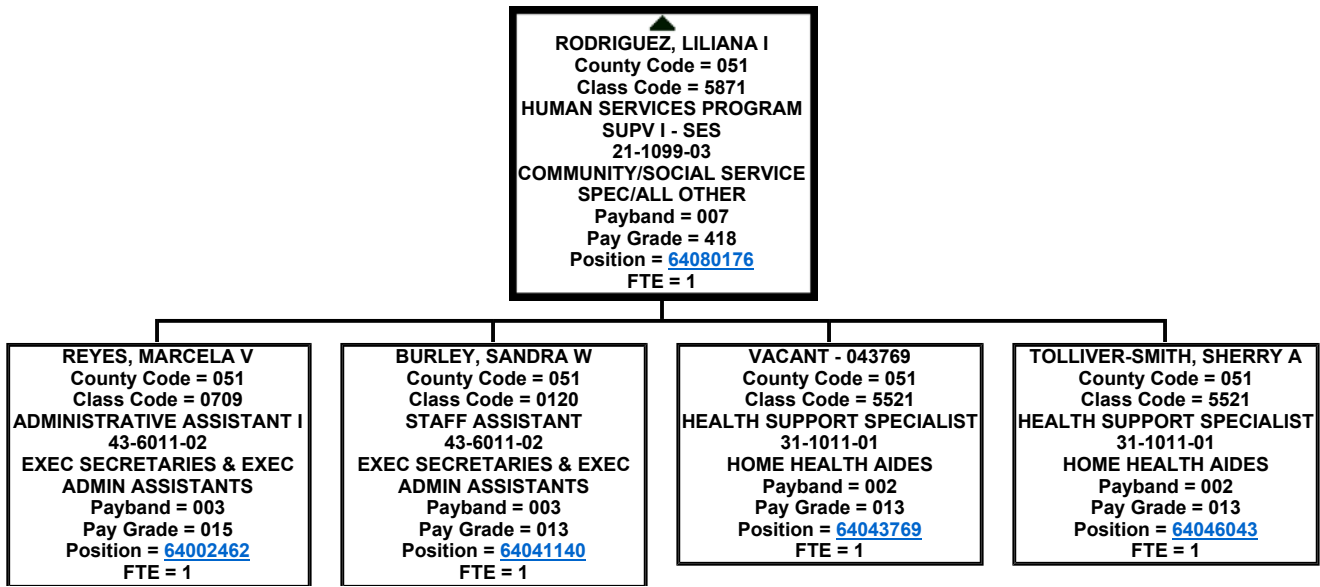








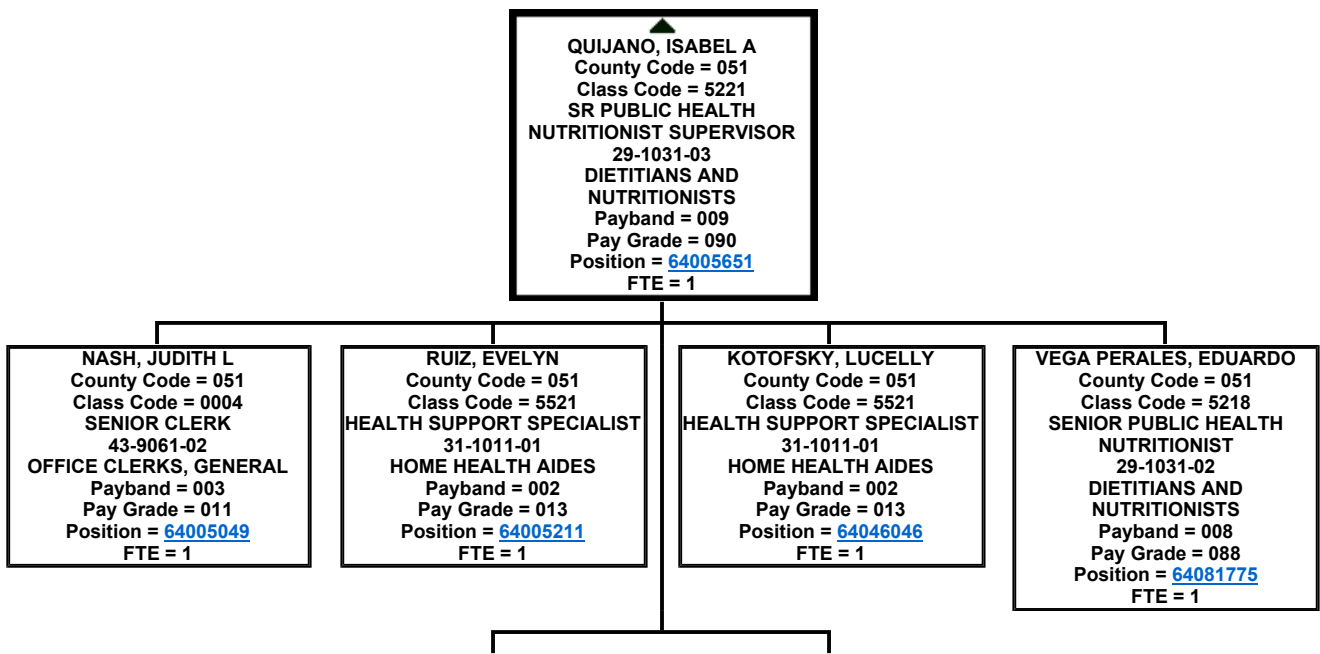
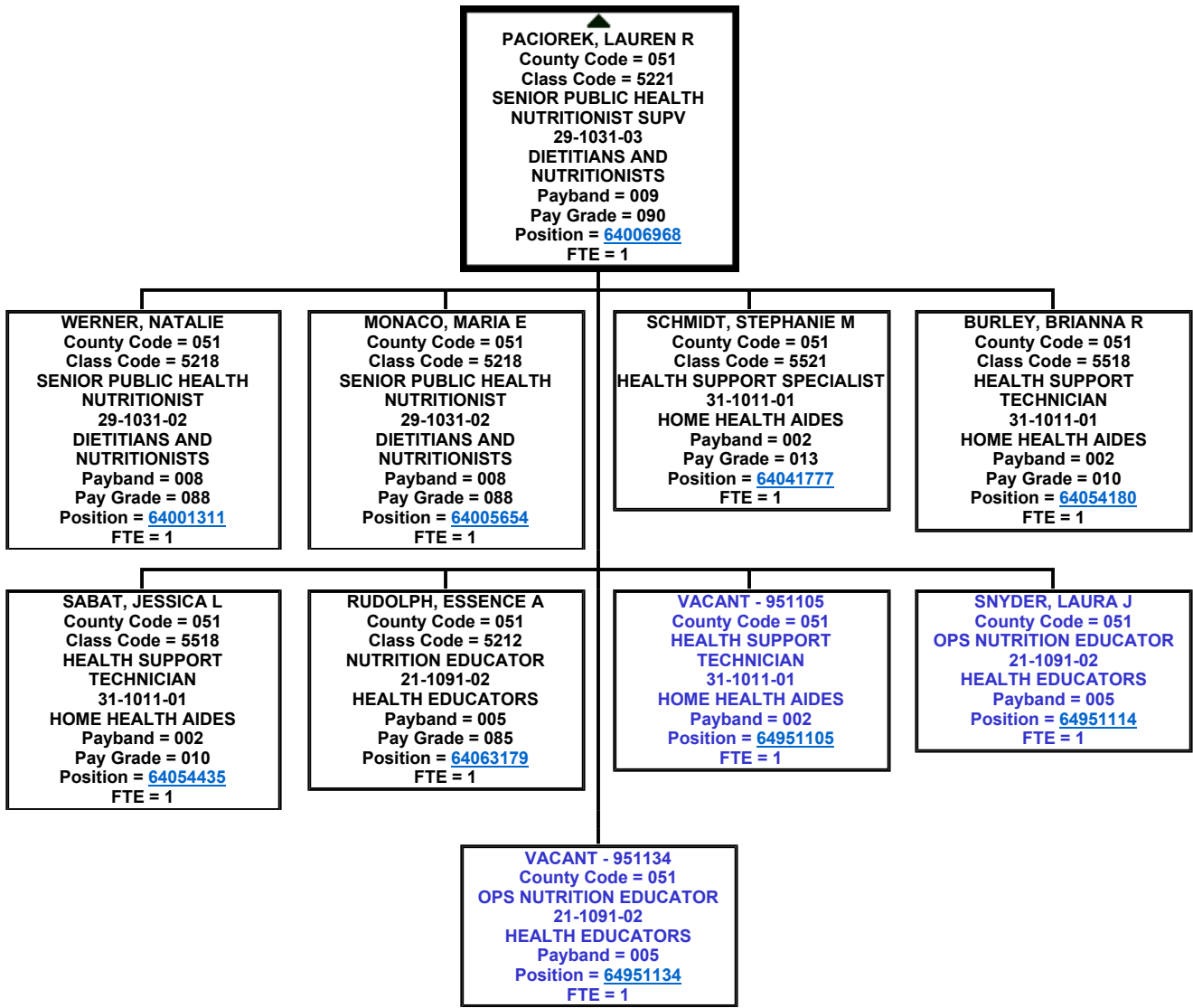




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MAUCERE, AMANDA C
County Code = 051
Class Code = 5224
**PUBLIC HEALTH NUTRITION
CONSULTANT**
29-1031-04
**DIETITIANS AND
NUTRITIONISTS**
Payband = 010
Pay Grade = 091
Position = [64046045](#)
FTE = 1

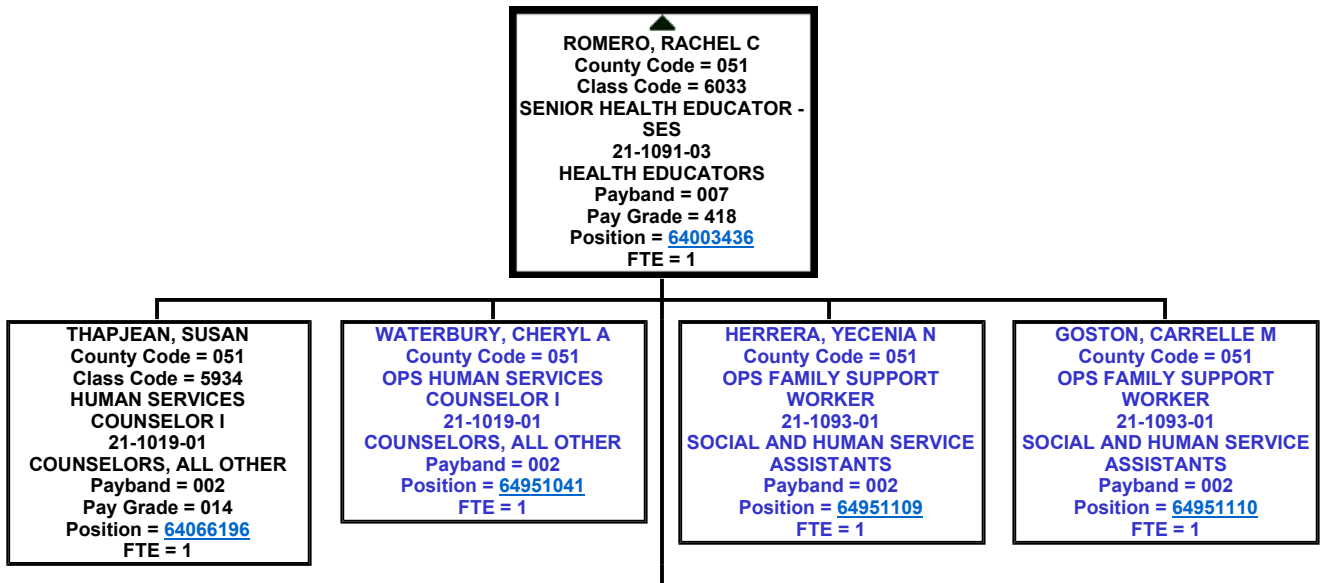
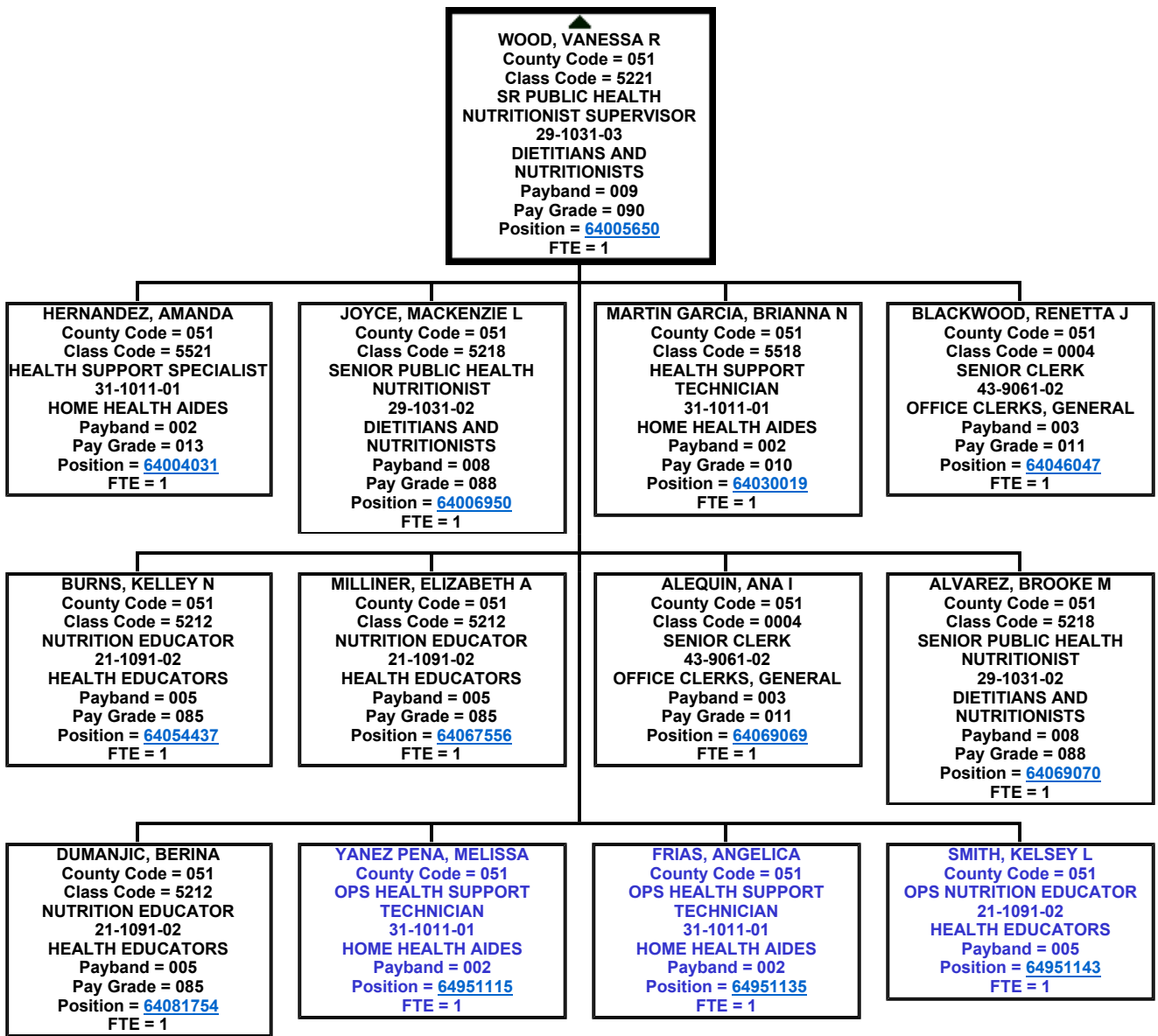
VACANT - 085618
County Code = 051
Class Code = 5218
**SENIOR PUBLIC HEALTH
NUTRITIONIST**
29-1031-02
**DIETITIANS AND
NUTRITIONISTS**
Payband = 008
Pay Grade = 088
Position = [64085618](#)
FTE = 1

VACANT - 951054
County Code = 051
OPS STAFF ASSISTANT
43-6011-02
**EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS**
Payband = 003
Position = [64951054](#)
FTE = 1

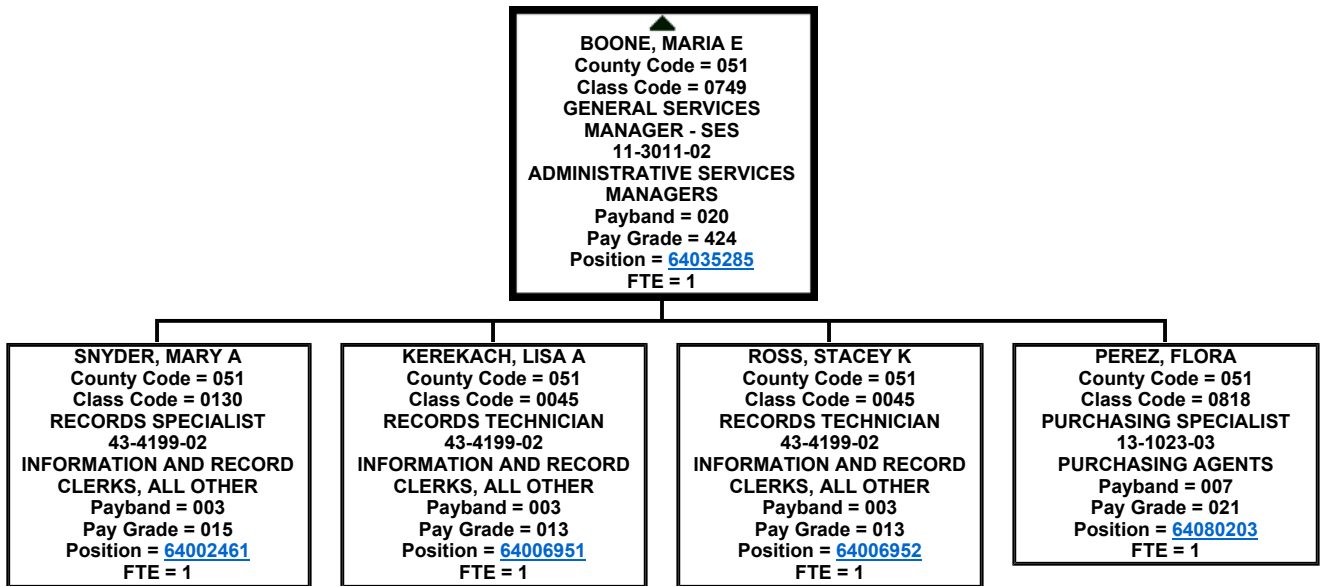


CERVANTES MAVO, NORIS
County Code = 051
OPS NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64951113](#)
FTE = 1

NHAM, KY C
County Code = 051
OPS NUTRITION EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64951133](#)
FTE = 1



<p>GILPIN, JENNIFER K County Code = 051 OPS FAMILY SUPPORT WORKER 21-1093-01 SOCIAL AND HUMAN SERVICE ASSISTANTS Payband = 002 Position = 64951130 FTE = 1</p>	<p>MASCORRO, DIANA M County Code = 051 OPS FAMILY SUPPORT WORKER 21-1093-01 SOCIAL AND HUMAN SERVICE ASSISTANTS Payband = 002 Position = 64951131 FTE = 1</p>	<p>VACANT - 951161 County Code = 051 OPS FAMILY SUPPORT WORKER 21-1093-01 SOCIAL AND HUMAN SERVICE ASSISTANTS Payband = 002 Position = 64951161 FTE = 1</p>
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HERNANDEZ, ARLENNY
 County Code = 051
 Class Code = 1445
**ACCOUNTING SERVICES
 SUPERVISOR II - SES**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 422
 Position = [64006035](#)
 FTE = 1

DONNARUMA, BRENDA M
 County Code = 051
 Class Code = 1430
ACCOUNTANT II
 13-2011-01
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 004
 Pay Grade = 016
 Position = [64029079](#)
 FTE = 1

MOELLER, VIVIAN
 County Code = 051
 Class Code = 1427
ACCOUNTANT I
 13-2011-01
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 004
 Pay Grade = 014
 Position = [64045763](#)
 FTE = 1

MORALES, EUNICE M
 County Code = 051
 Class Code = 1427
ACCOUNTANT I
 13-2011-01
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 004
 Pay Grade = 014
 Position = [64058864](#)
 FTE = 1

▲
CRUMPTON, GREGORY T
 County Code = 051
 Class Code = 2295
**SENIOR PUBLIC HEALTH
 SERVICES MGR-SES**
 11-9111-03
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 021
 Pay Grade = 426
 Position = [64031010](#)
 FTE = 1

SNEAD, JORDAN A
 County Code = 051
 Class Code = 2236
**GOVERNMENT OPERATIONS
 CONSULTANT II**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64005048](#)
 FTE = 1

EXLINE, TIMOTHY M
 County Code = 051
 Class Code = 2238
**GOVERNMENT OPERATIONS
 CONSULTANT III**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 025
 Position = [64006977](#)
 FTE = 1

MERENS, BRITTANY N
 County Code = 051
 Class Code = 2289
**PUBLIC HEALTH SERVICES
 MANAGER E- SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64029078](#)
 FTE = 1
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LAMBERT, ROBERTA M
 County Code = 051
 Class Code = 2238
**OPERATIONS & MGMT
 CONSULTANT MGR - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64032471](#)
 FTE = 1
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MAGUIRE, KEN G
 County Code = 051
 Class Code = 4823
**ENVIRONMENTAL MANAGER -
 SES**
 11-9121-02
**NATURAL SCIENCES
 MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64062174](#)
 FTE = 1
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HYPNER, KATIE M
 County Code = 051
 Class Code = 0714
**ADMINISTRATIVE ASSISTANT
 III**
 43-6011-04
**EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS**
 Payband = 006
 Pay Grade = 021
 Position = [64068074](#)
 FTE = 1

WATSON, GEORGE F
 County Code = 051
 Class Code = 0836
**FACILITIES SERVICES
 MANAGER II - SES**
 11-3011-01
**ADMINISTRATIVE SERVICES
 MANAGERS**
 Payband = 019
 Pay Grade = 419
 Position = [64069866](#)
 FTE = 1
 ▼

CARMICHAEL, MEGAN H
 County Code = 051
 Class Code = 2290
**PUBLIC HEALTH SERVICES
 MANAGER F-SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 426
 Position = [64085984](#)
 FTE = 1
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GREGOIRE III, RICHARD W
 County Code = 051
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64951116](#)
 FTE = 1

ROMERO, RAQUEL J
 County Code = 051
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64951142](#)
 FTE = 1

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VACANT - 951148
County Code = 051
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64951148](#)
FTE = 1

VACANT - 951150
County Code = 051
OPS BIOLOGICAL SCIENTIST IV
19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 009
Position = [64951150](#)
FTE = 1

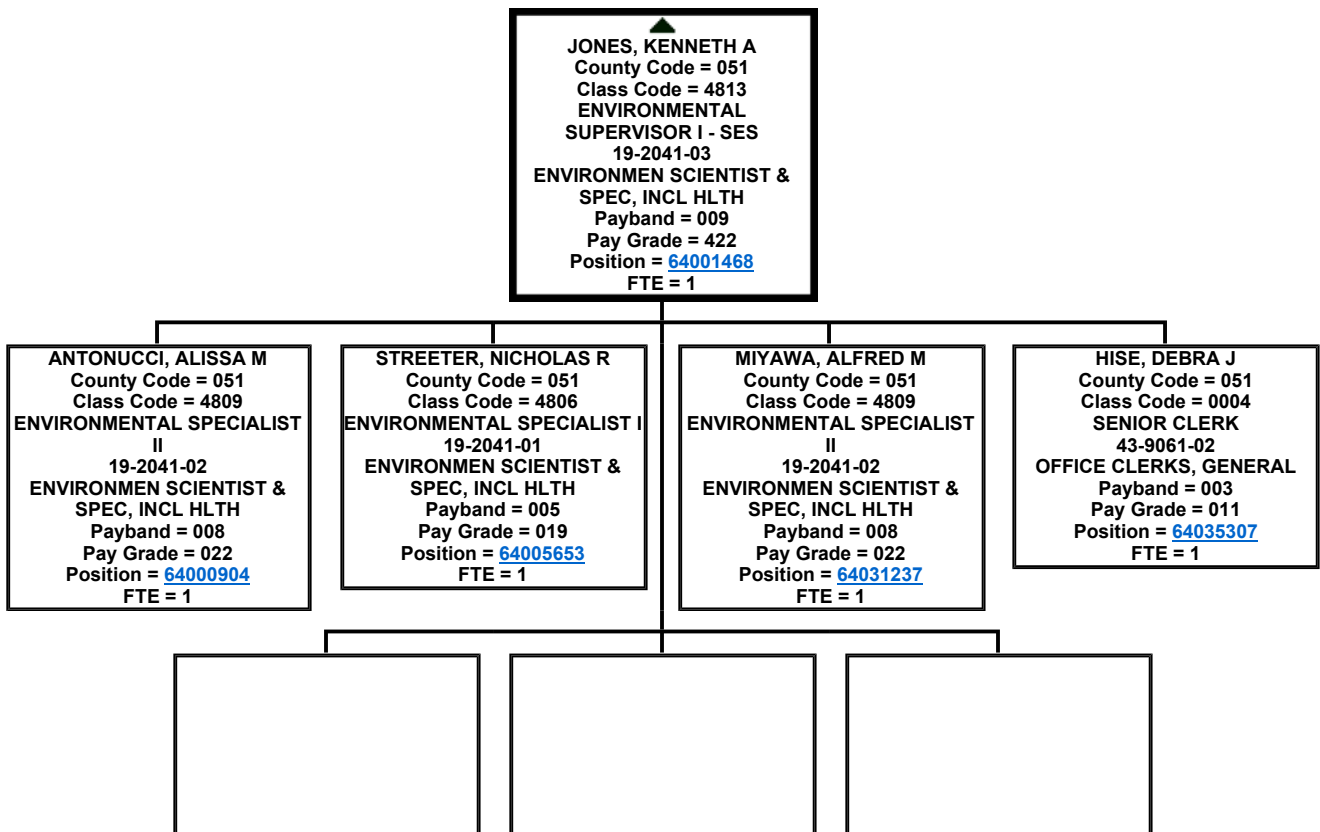
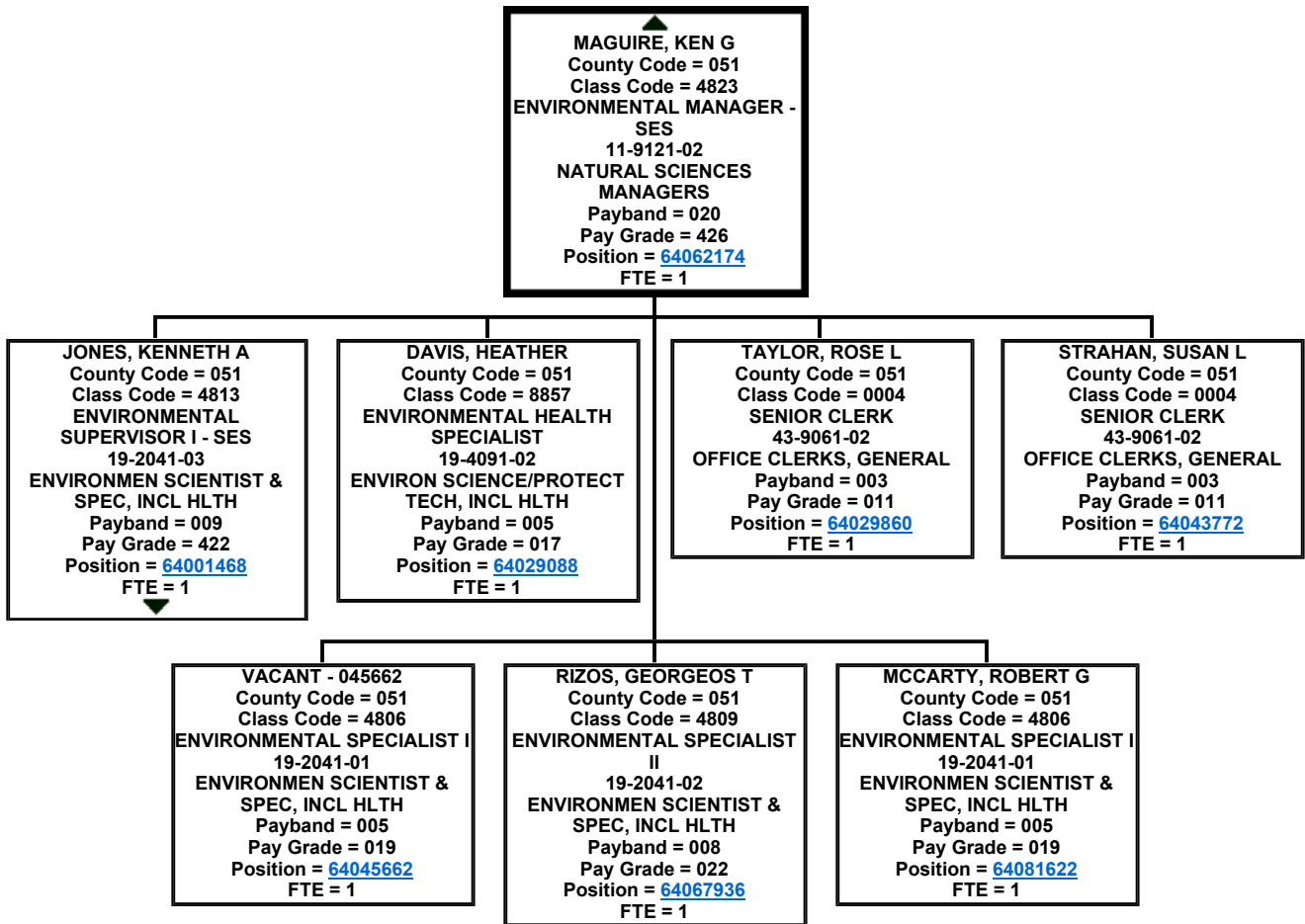
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CARMICHAEL, MEGAN H
County Code = 051
Class Code = 2290
PUBLIC HEALTH SERVICES
MANAGER F-SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 426
Position = [64085984](#)
FTE = 1

SMITH, ALYSSA S
County Code = 051
Class Code = 6036
HEALTH EDUCATOR
CONSULTANT
21-1091-03
HEALTH EDUCATORS
Payband = 007
Pay Grade = 022
Position = [64006969](#)
FTE = 1

WATTS, MELISSA E
County Code = 051
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64029859](#)
FTE = 1

▲
WATSON, GEORGE F
County Code = 051
Class Code = 0836
FACILITIES SERVICES
MANAGER II - SES
11-3011-01
ADMINISTRATIVE SERVICES
MANAGERS
Payband = 019
Pay Grade = 419
Position = [64069866](#)
FTE = 1

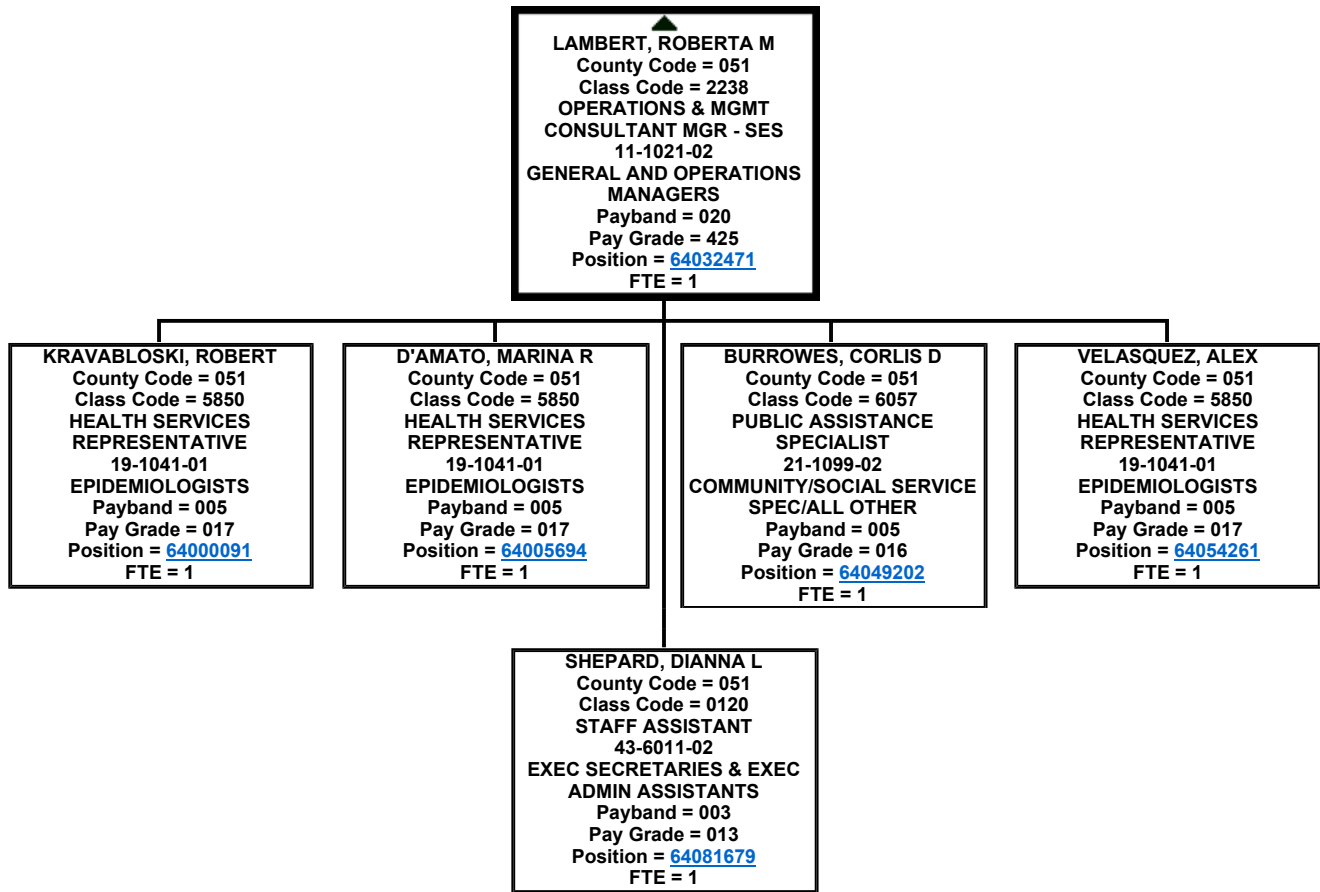
SIPES, JEROME
County Code = 051
Class Code = 0831
FACILITIES SERVICES
SPECIALIST
13-1199-01
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 003
Pay Grade = 015
Position = [64049224](#)
FTE = 1

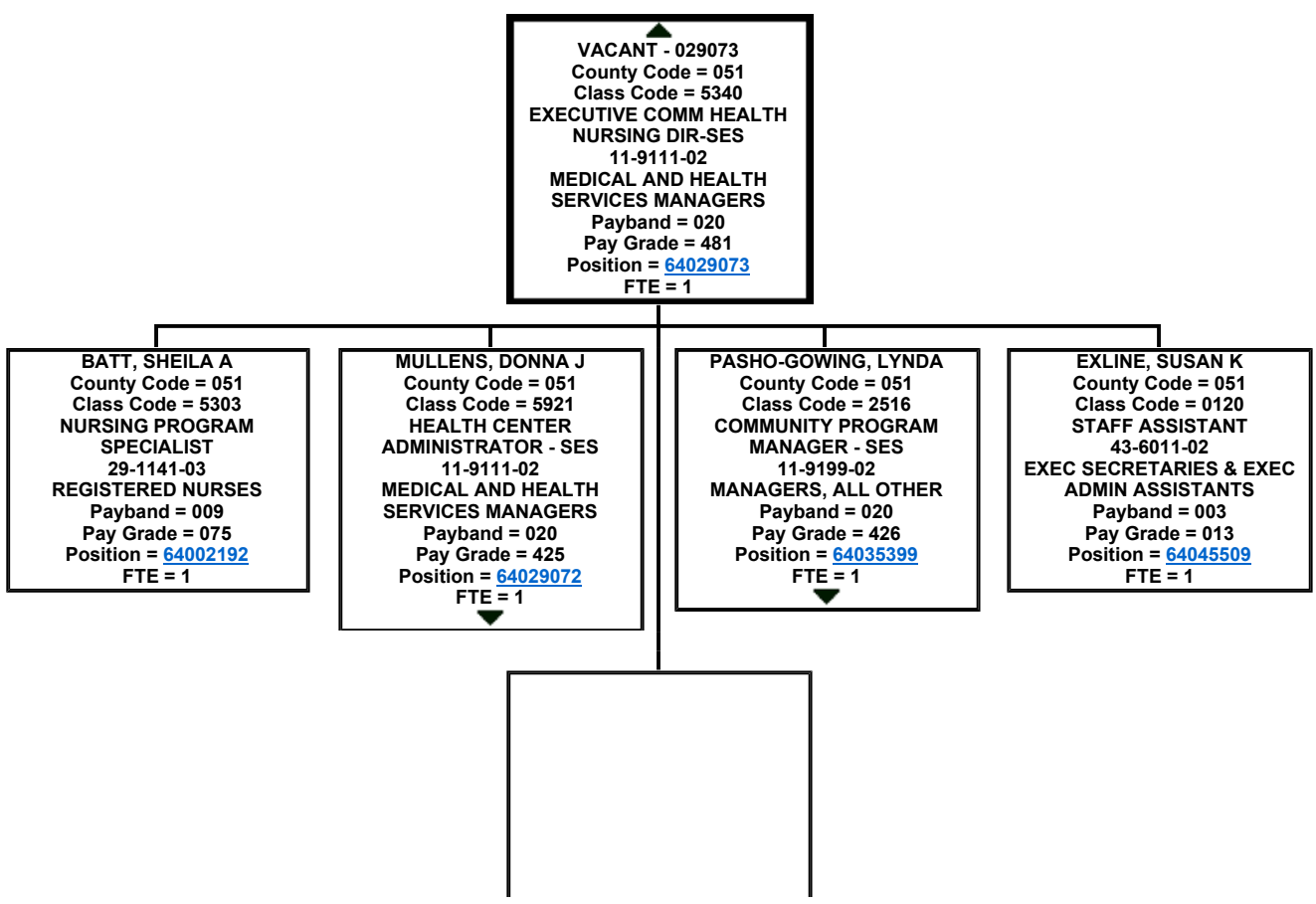
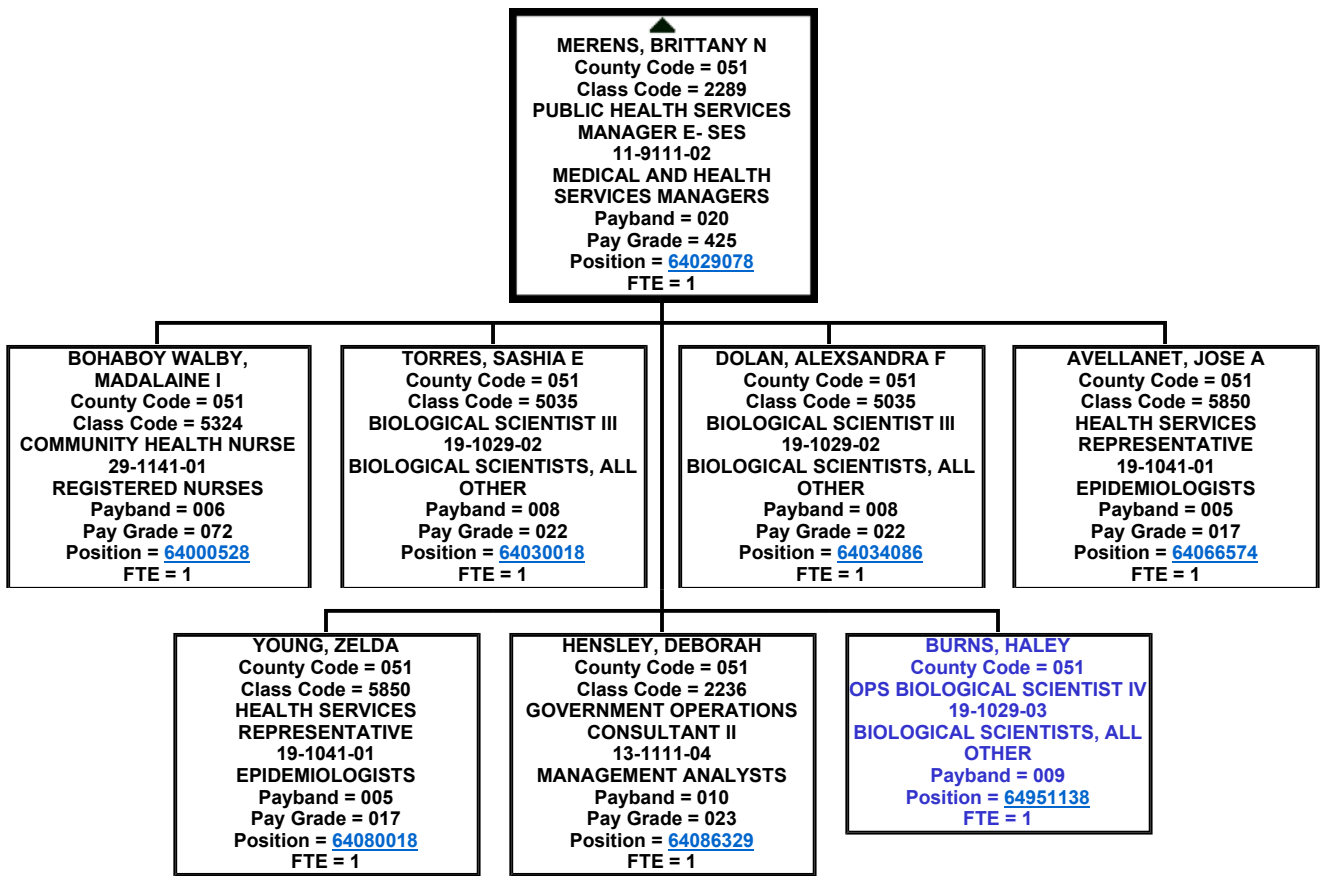


CONDOLEON, GEORGE J
County Code = 051
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64057476](#)
FTE = 1

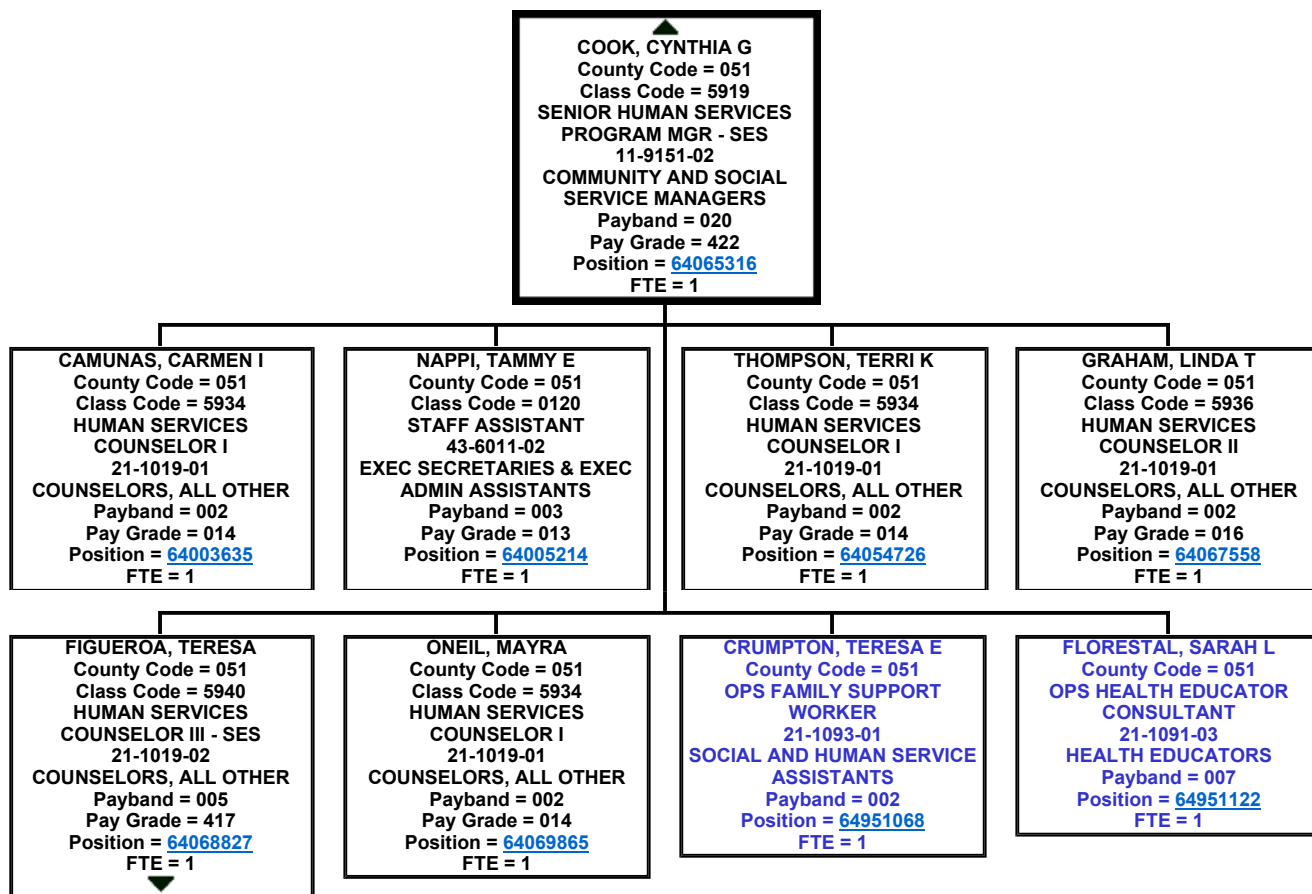
BAUER, DAVID R
County Code = 051
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64058989](#)
FTE = 1

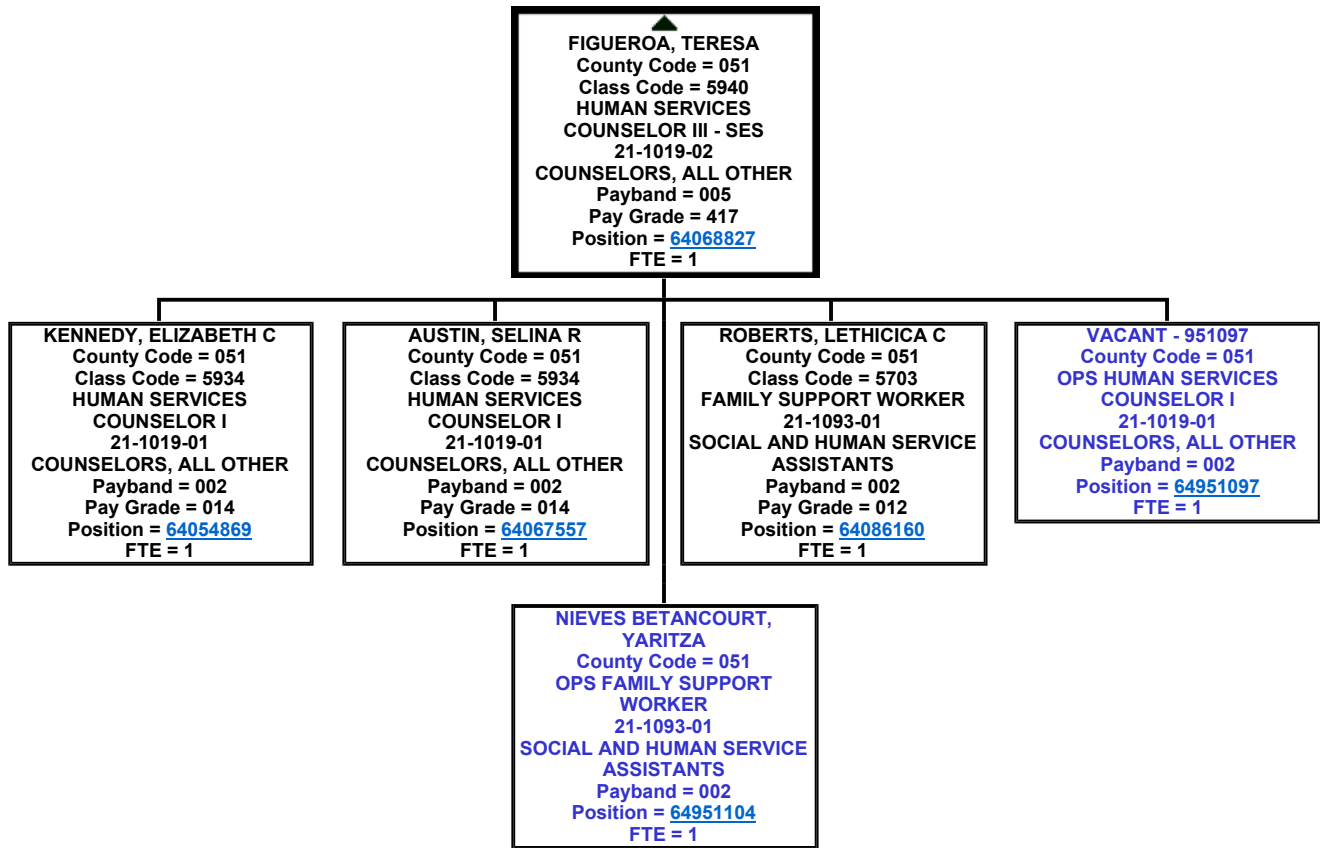
VACANT - 061970
County Code = 051
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64061970](#)
FTE = 1

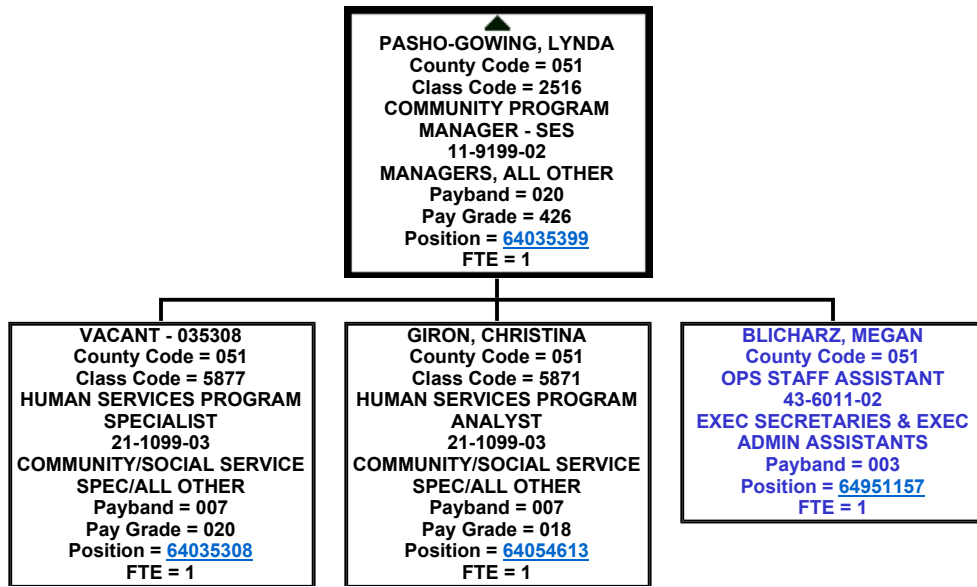


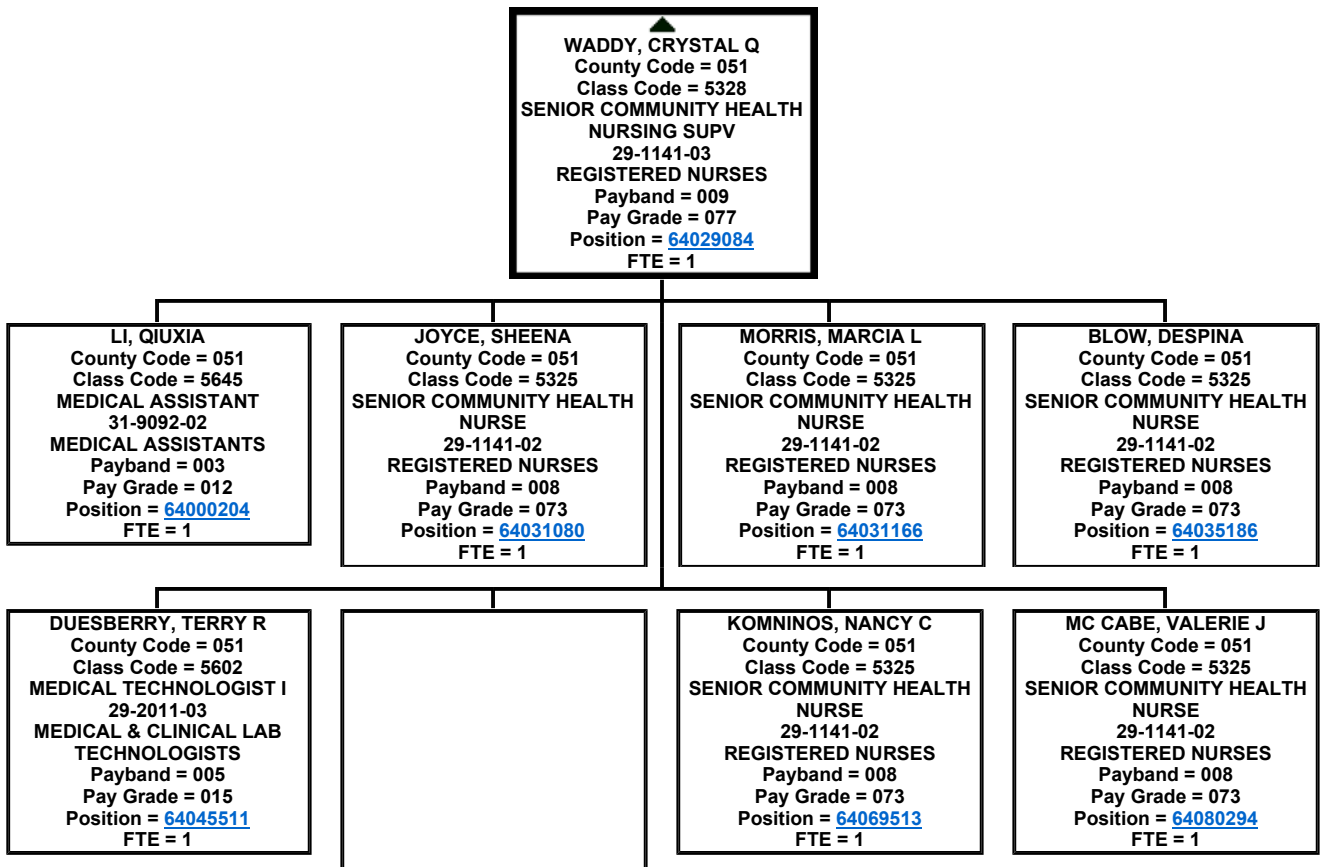
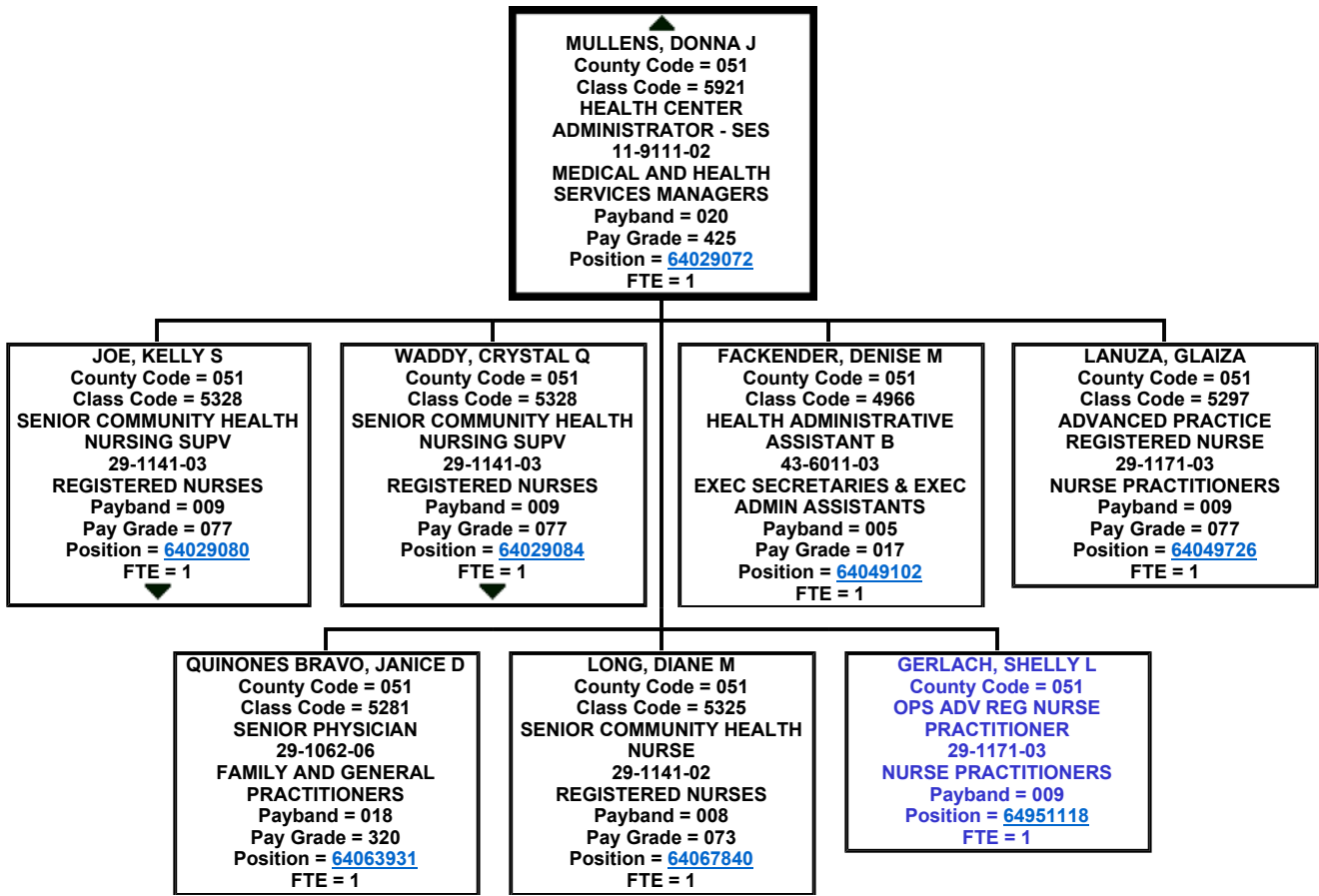


COOK, CYNTHIA G
County Code = 051
Class Code = 5919
SENIOR HUMAN SERVICES
PROGRAM MGR - SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 422
Position = [64065316](#)
FTE = 1

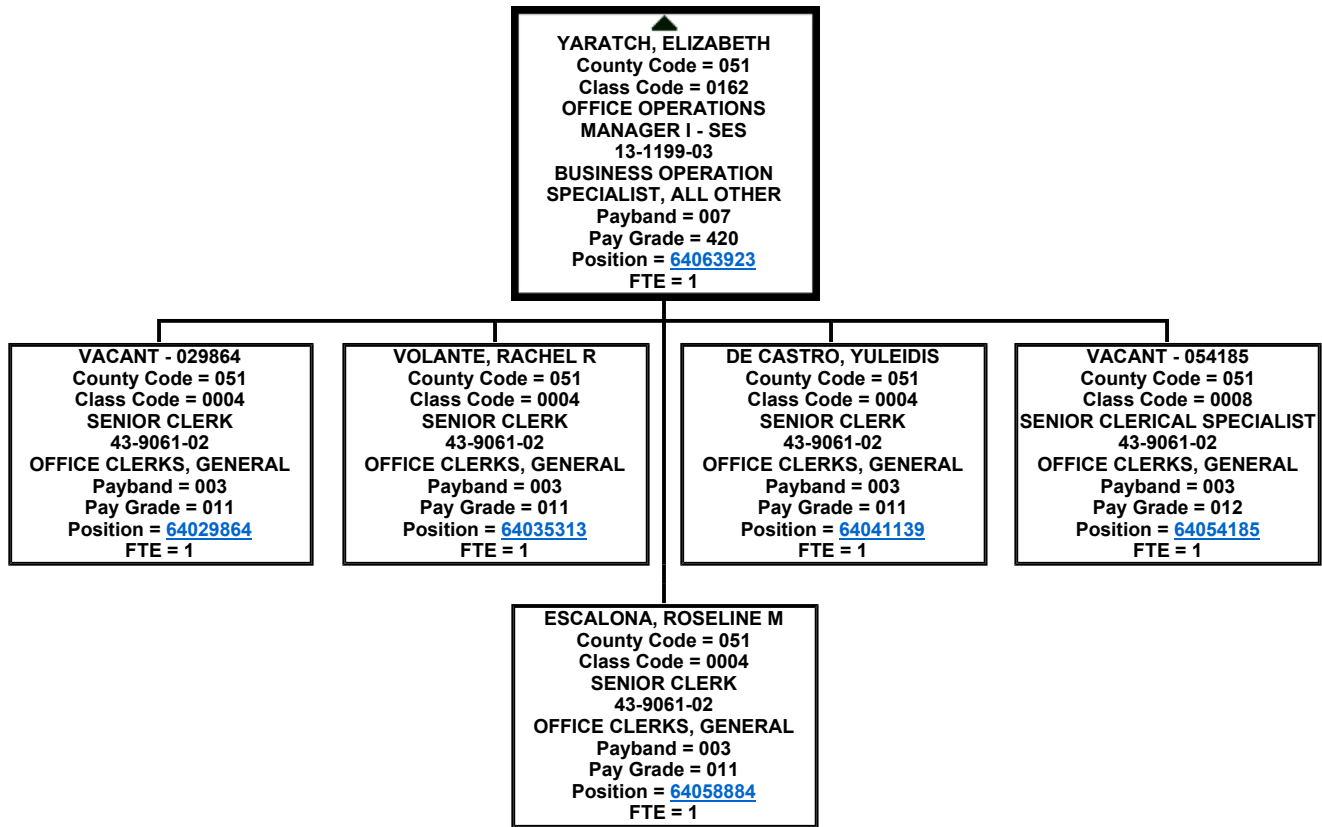


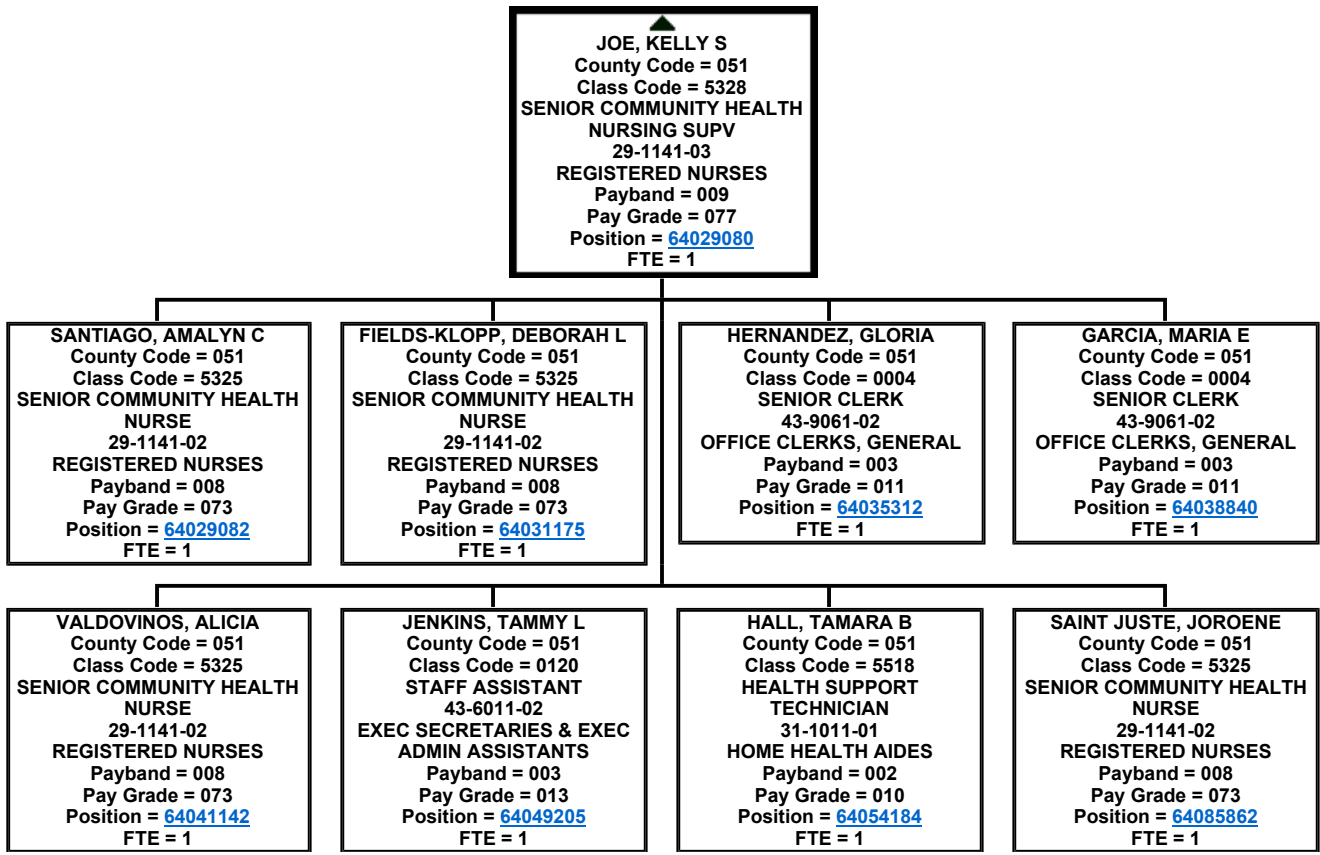






YARATCH, ELIZABETH
County Code = 051
Class Code = 0162
OFFICE OPERATIONS
MANAGER I - SES
13-1199-03
BUSINESS OPERATION
SPECIALIST, ALL OTHER
Payband = 007
Pay Grade = 420
Position = [64063923](#)
FTE = 1



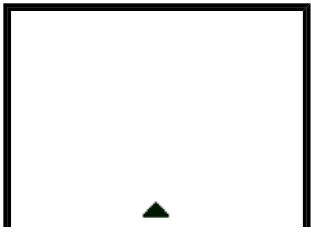
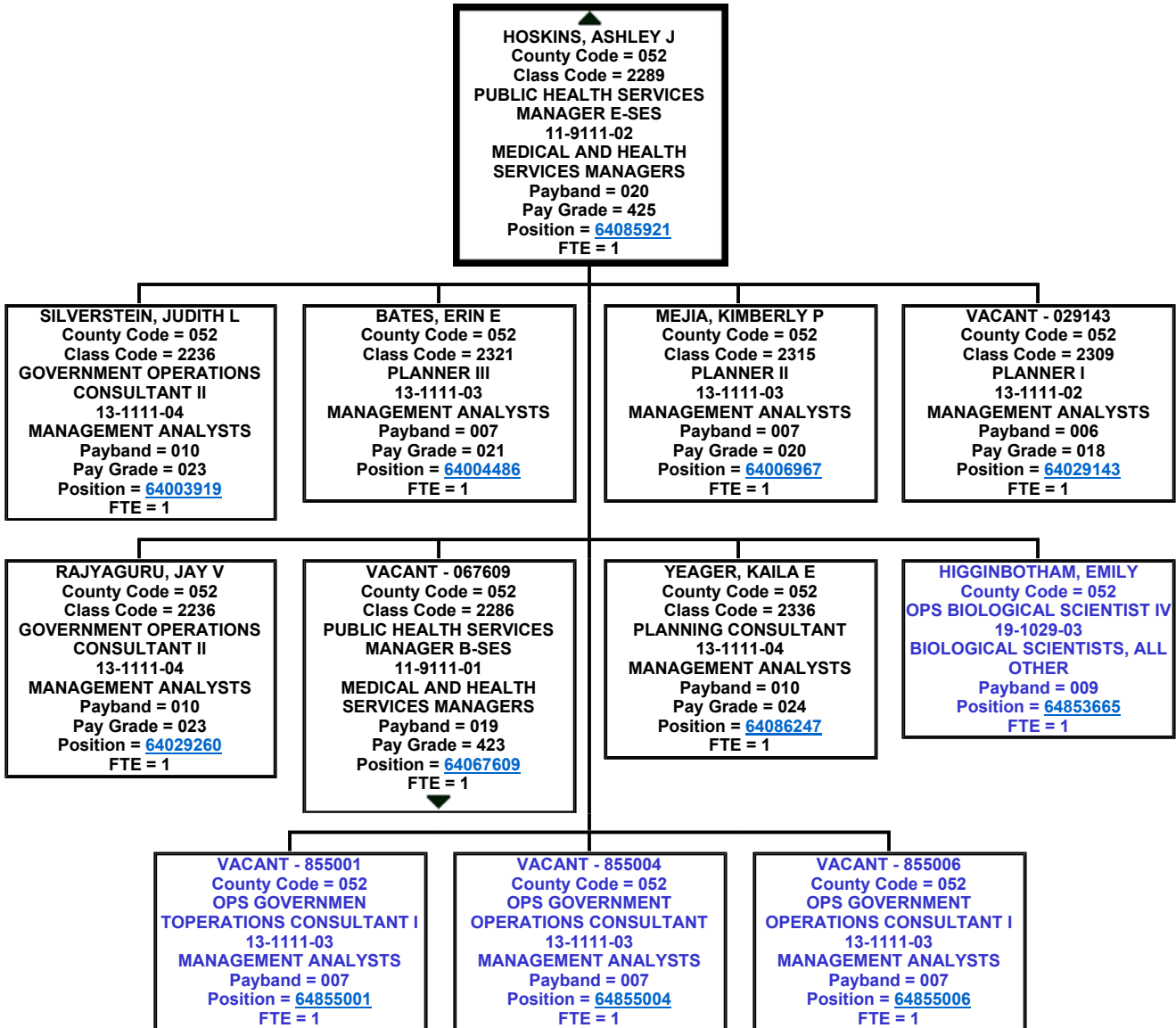


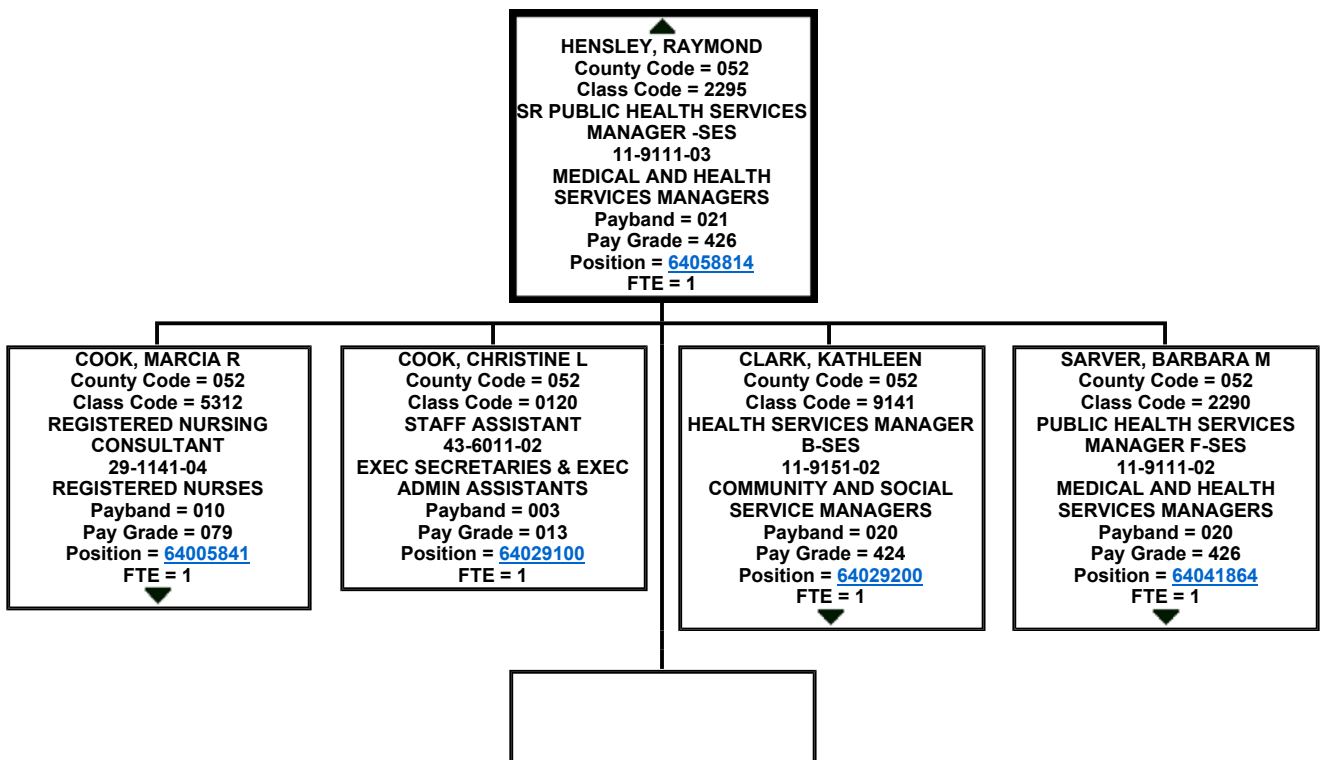
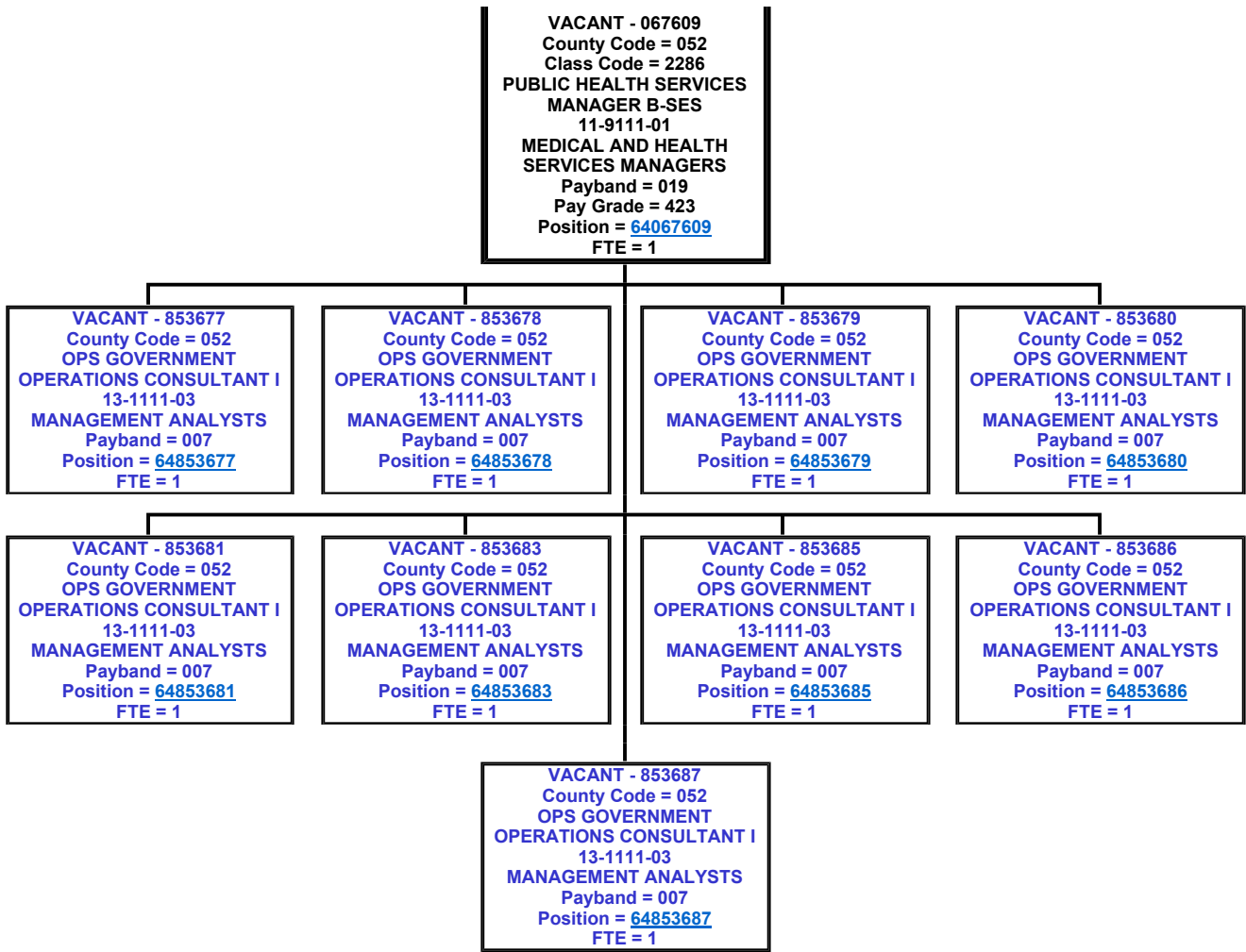
Florida Department of Health

CHD 52 - Pinellas County Health Department

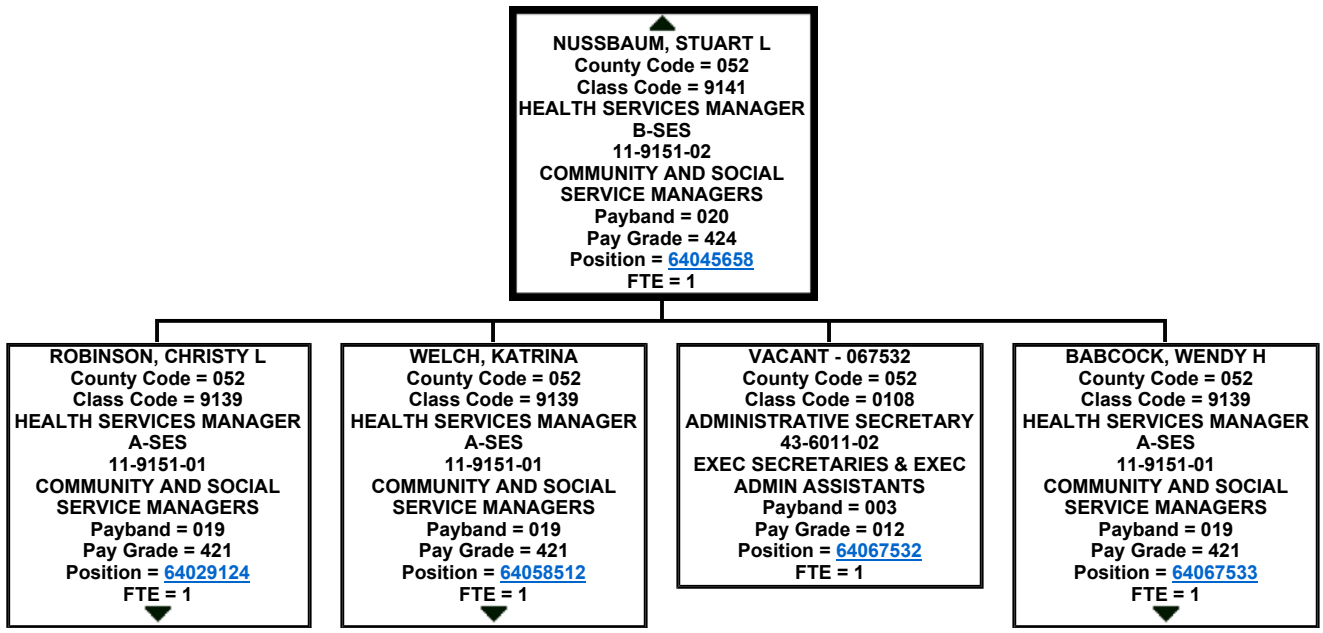
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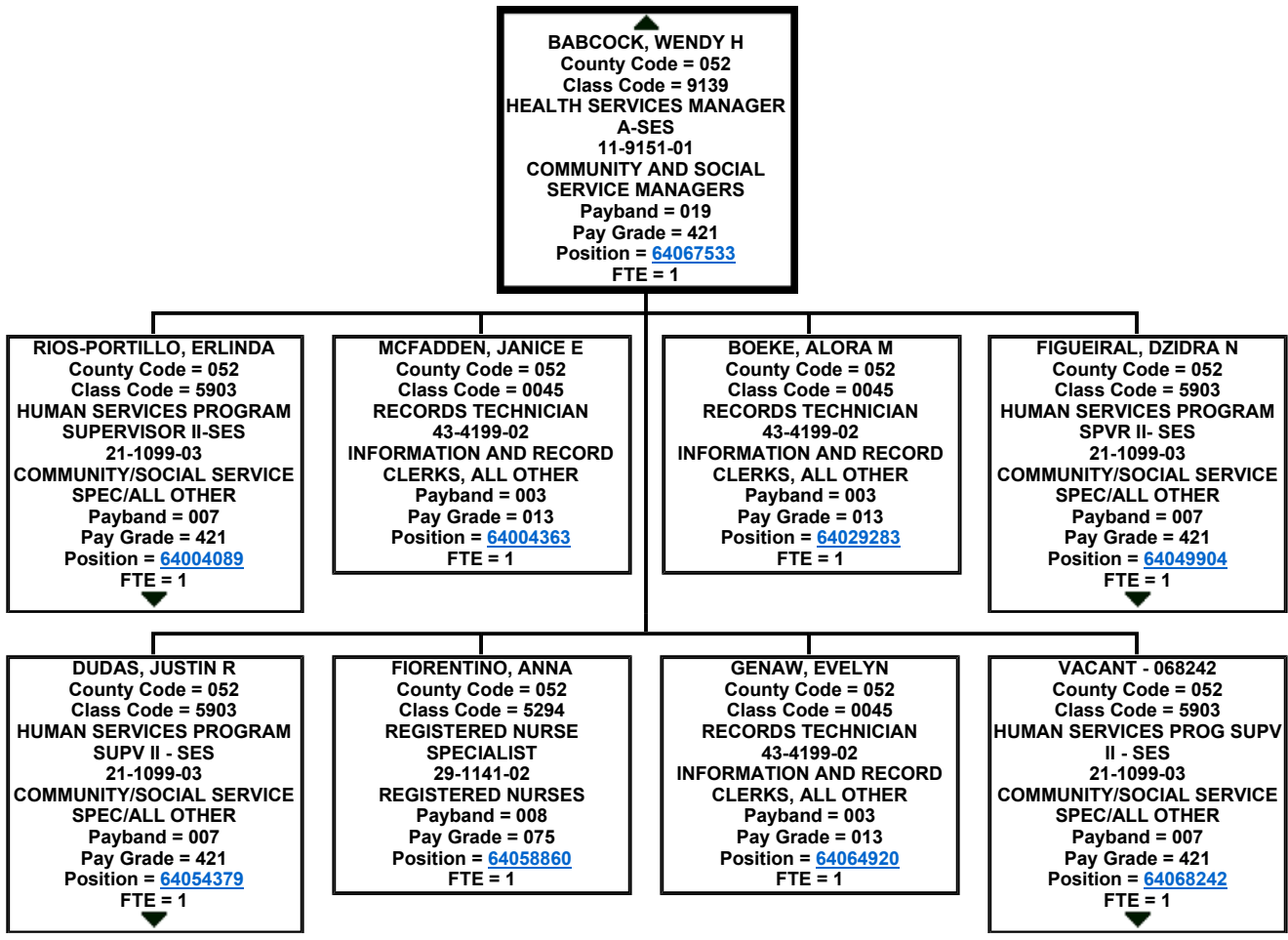
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





NUSSBAUM, STUART L
County Code = 052
Class Code = 9141
HEALTH SERVICES MANAGER
B-SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 424
Position = [64045658](#)
FTE = 1

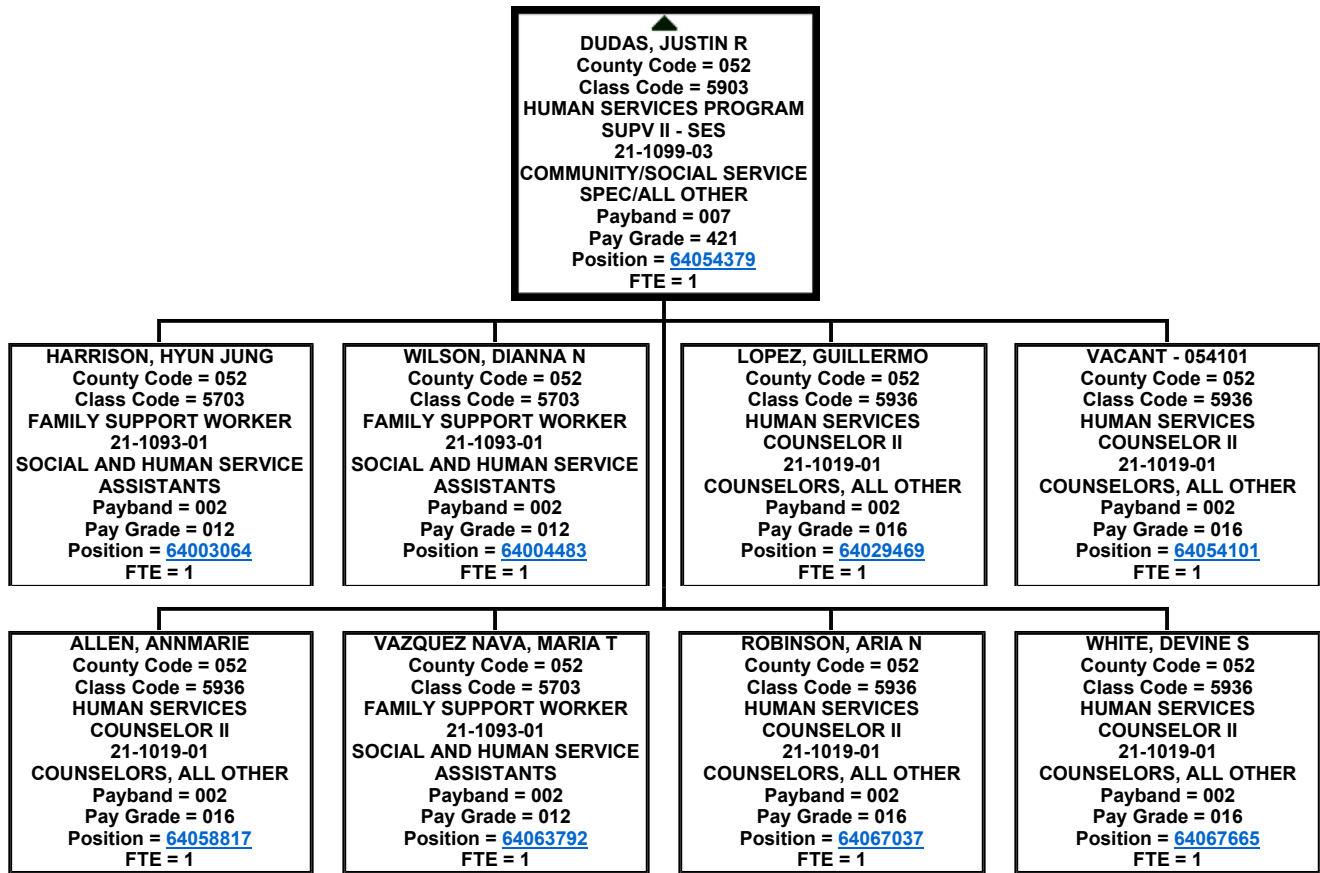


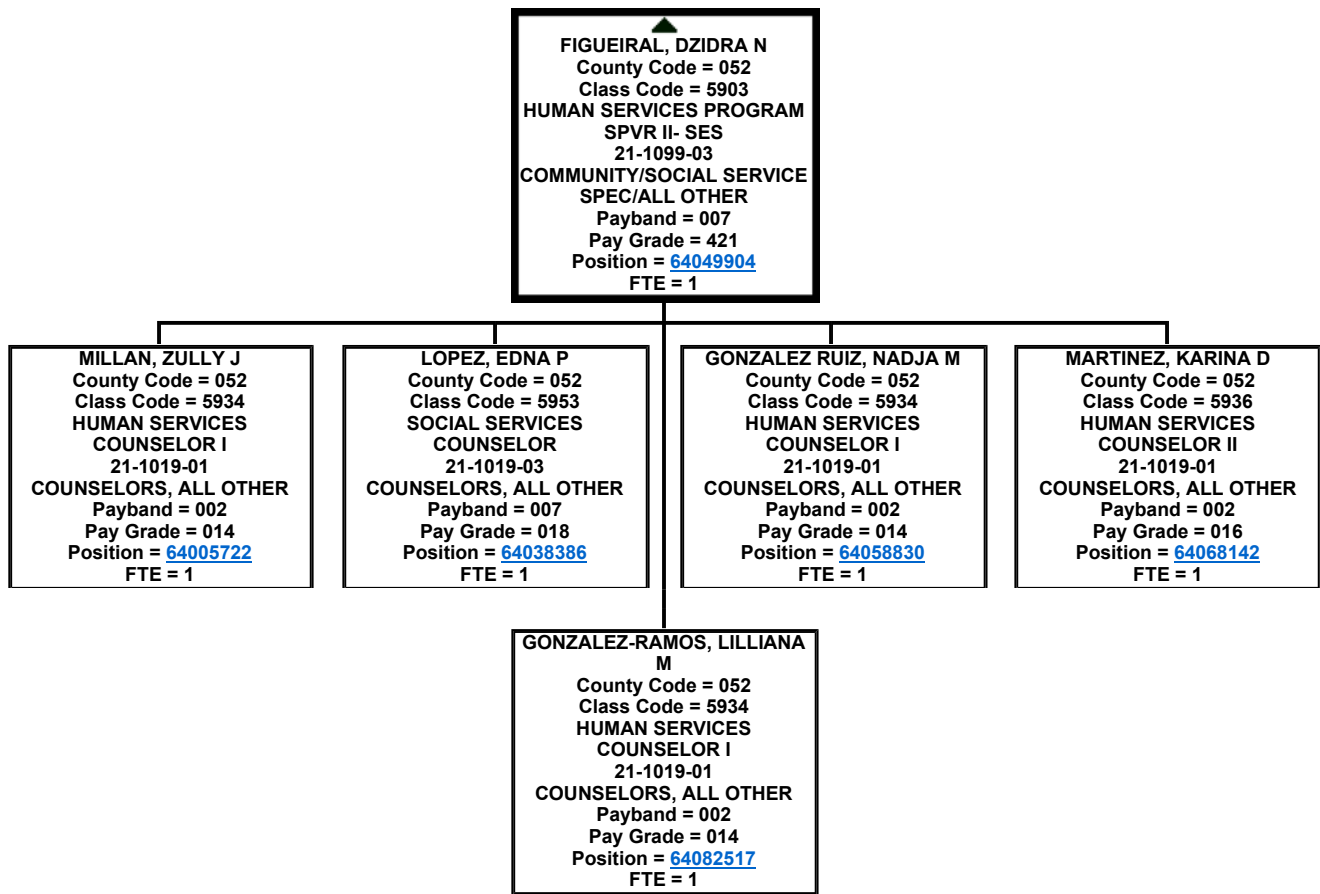


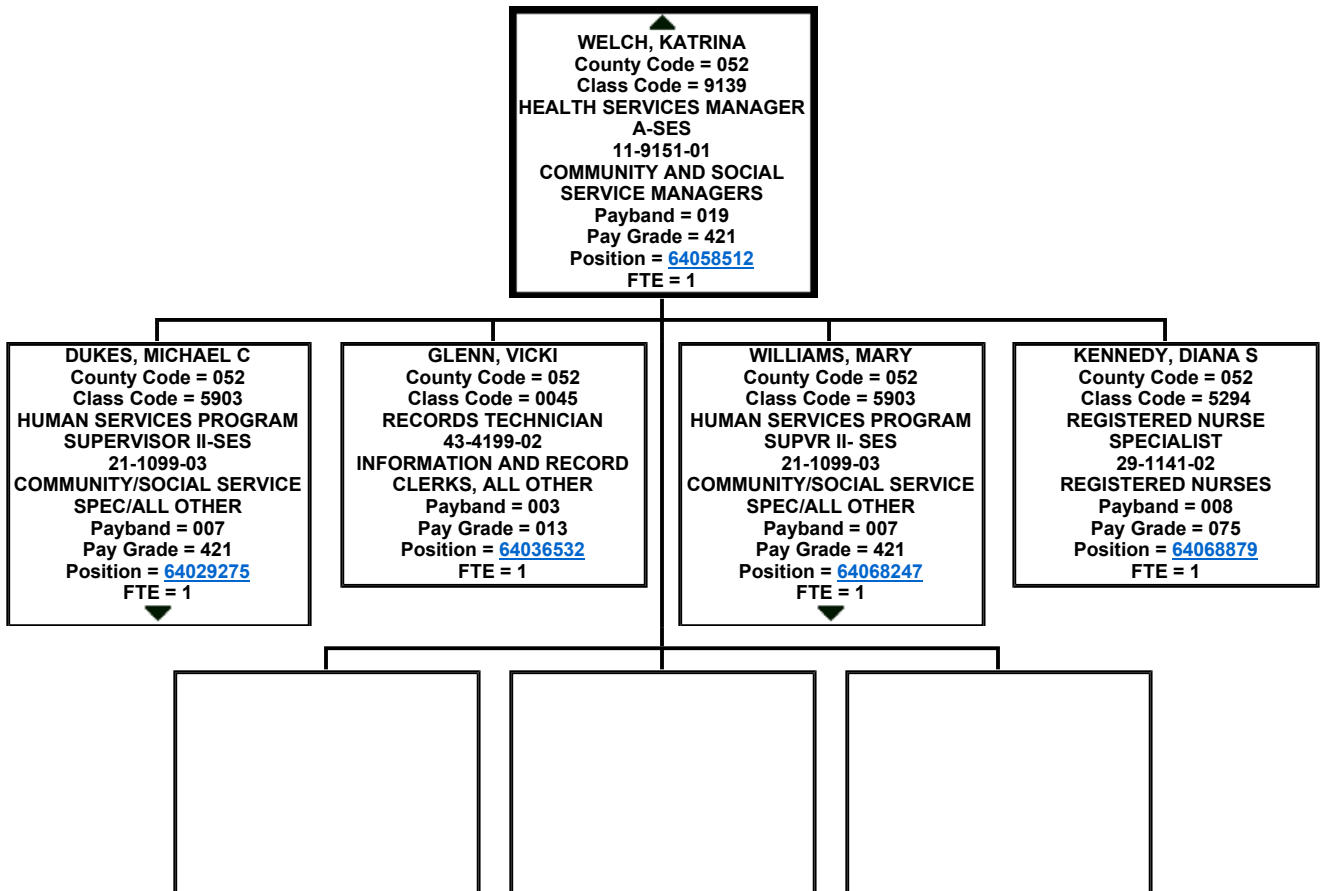
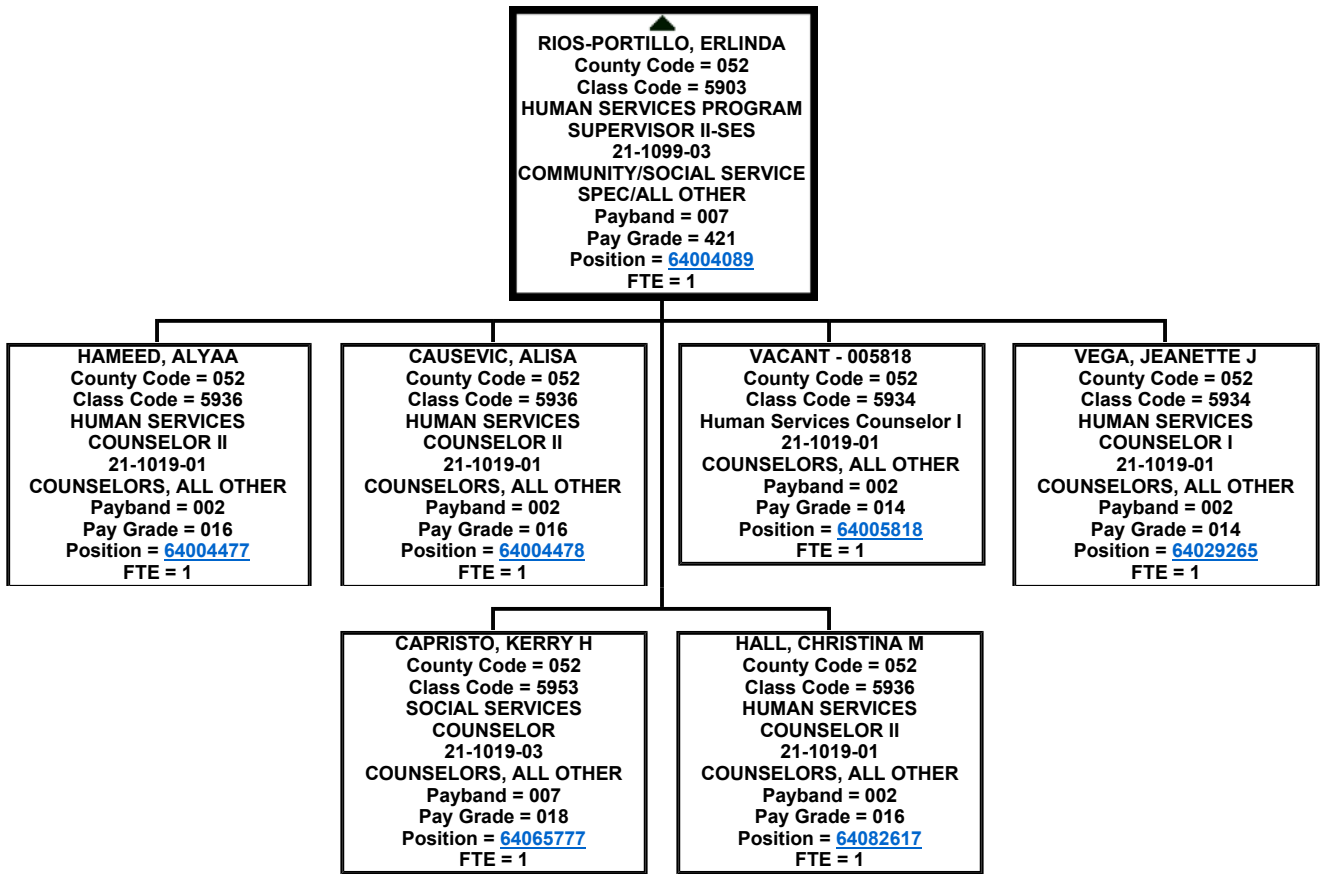
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County Code = 052
Class Code = 5934
HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64054178](#)
FTE = 1

VACANT - 060920
County Code = 052
Class Code = 5934
HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64060920](#)
FTE = 1

MINIER, WENDI K
County Code = 052
Class Code = 5936
HUMAN SERVICES
COUNSELOR II
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 016
Position = [64069864](#)
FTE = 1







HERNANDEZ, JESSENIA
County Code = 052
Class Code = 0045
RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 013
Position = [64068881](#)
FTE = 1

VARLEY, LAURA A
County Code = 052
Class Code = 5903
HUMAN SERVICES PROGRAM
SUPVR II- SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 421
Position = [64082518](#)
FTE = 1

BURKE CRUZ, ANI A
County Code = 052
Class Code = 5903
HUMAN SERVICES PROGRAM
SUPV II - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 421
Position = [64084339](#)
FTE = 1

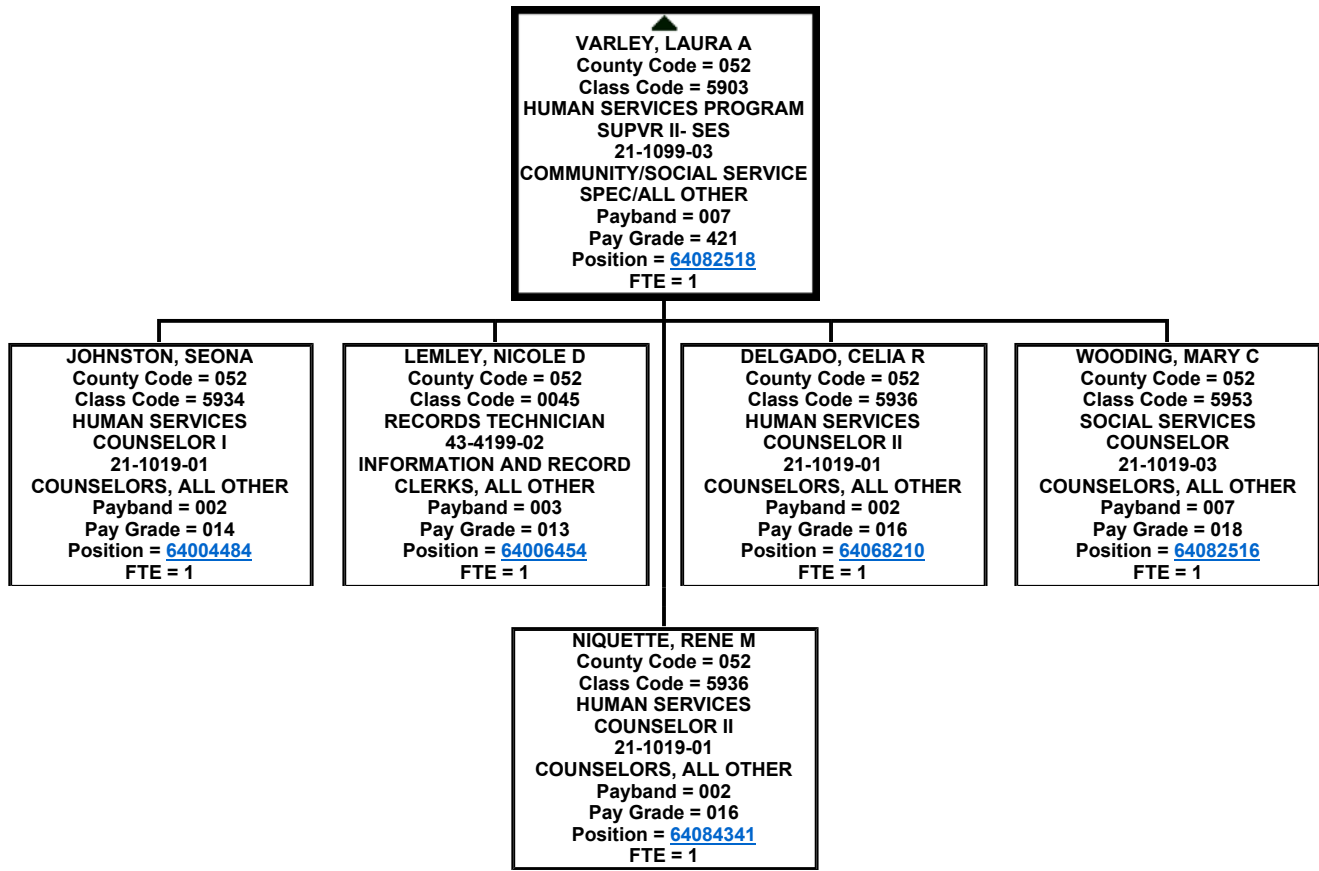
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BURKE CRUZ, ANI A
 County Code = 052
 Class Code = 5903
HUMAN SERVICES PROGRAM
SUPV II - SES
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 421
 Position = [64084339](#)
 FTE = 1

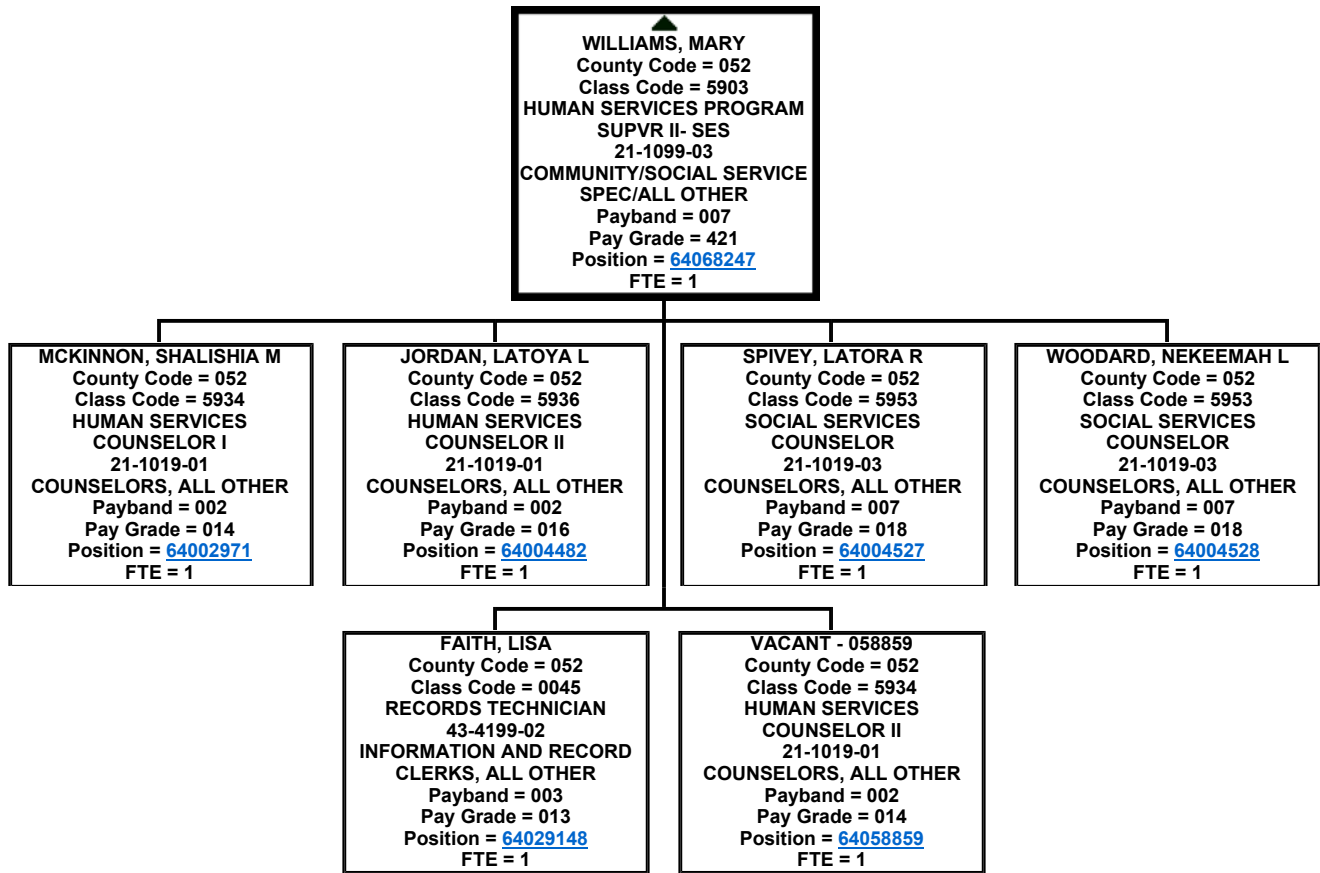
POTTS, SHERRY D
 County Code = 052
 Class Code = 5934
HUMAN SERVICES
COUNSELOR I
 21-1019-01
COUNSELORS, ALL OTHER
 Payband = 002
 Pay Grade = 014
 Position = [64004474](#)
 FTE = 1

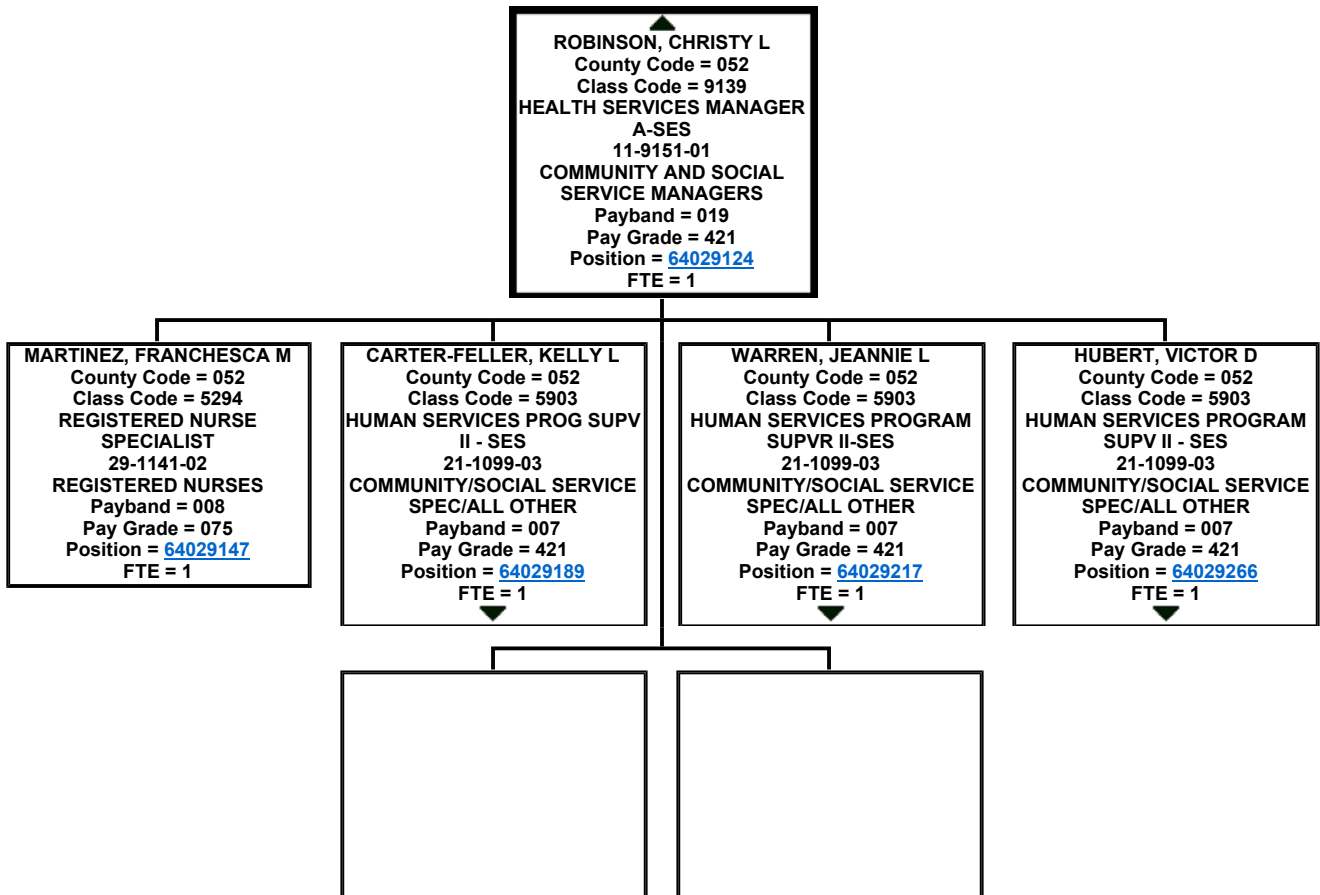
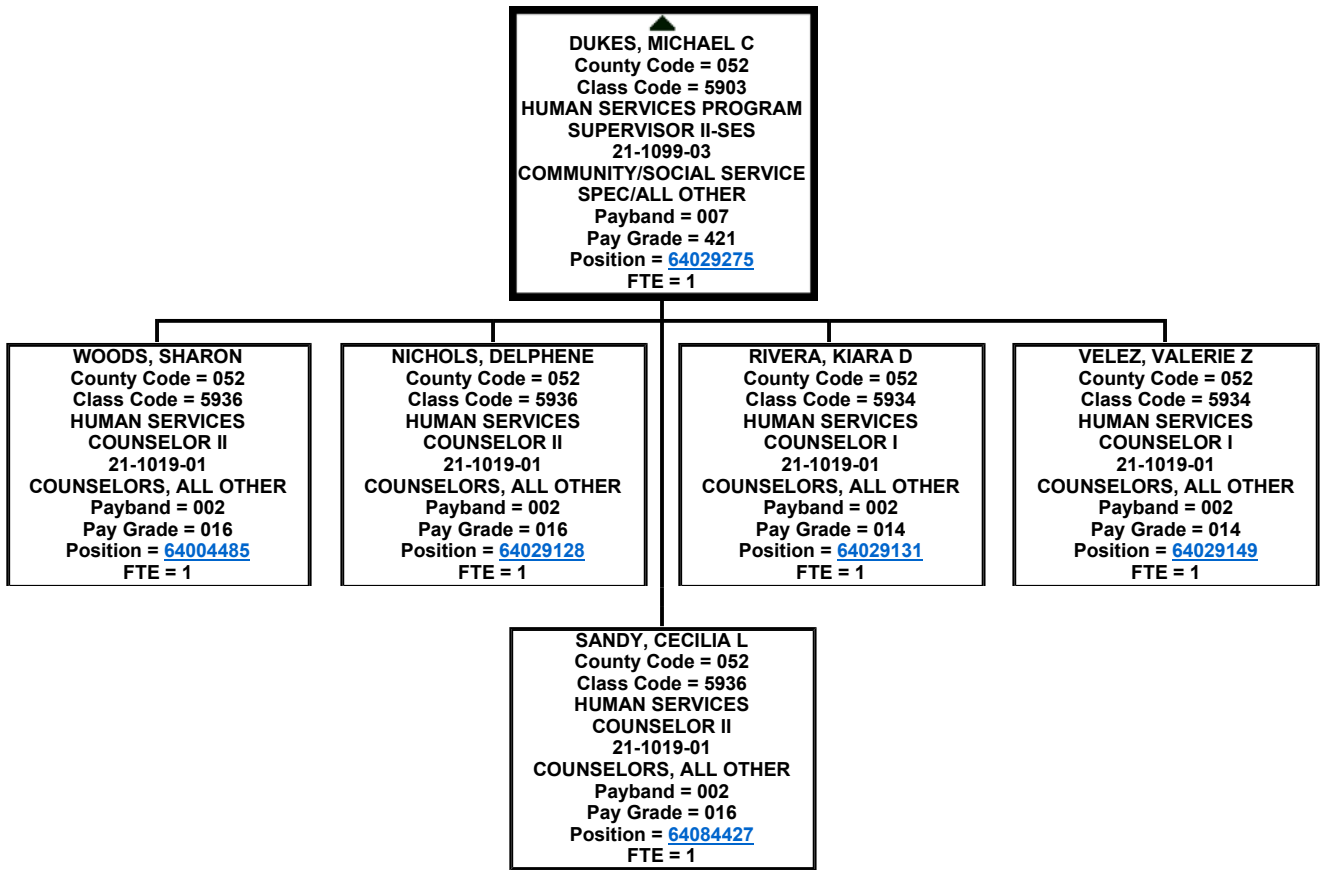
HILL, CARLETHA
 County Code = 052
 Class Code = 5953
SOCIAL SERVICES
COUNSELOR
 21-1019-03
COUNSELORS, ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64004480](#)
 FTE = 1

LOVING, KITINA Y
 County Code = 052
 Class Code = 5953
SOCIAL SERVICES
COUNSELOR
 21-1019-03
COUNSELORS, ALL OTHER
 Payband = 007
 Pay Grade = 018
 Position = [64029151](#)
 FTE = 1

REEDY, FELECIA R
 County Code = 052
 Class Code = 5936
HUMAN SERVICES
COUNSELOR II
 21-1019-01
COUNSELORS, ALL OTHER
 Payband = 002
 Pay Grade = 016
 Position = [64068141](#)
 FTE = 1



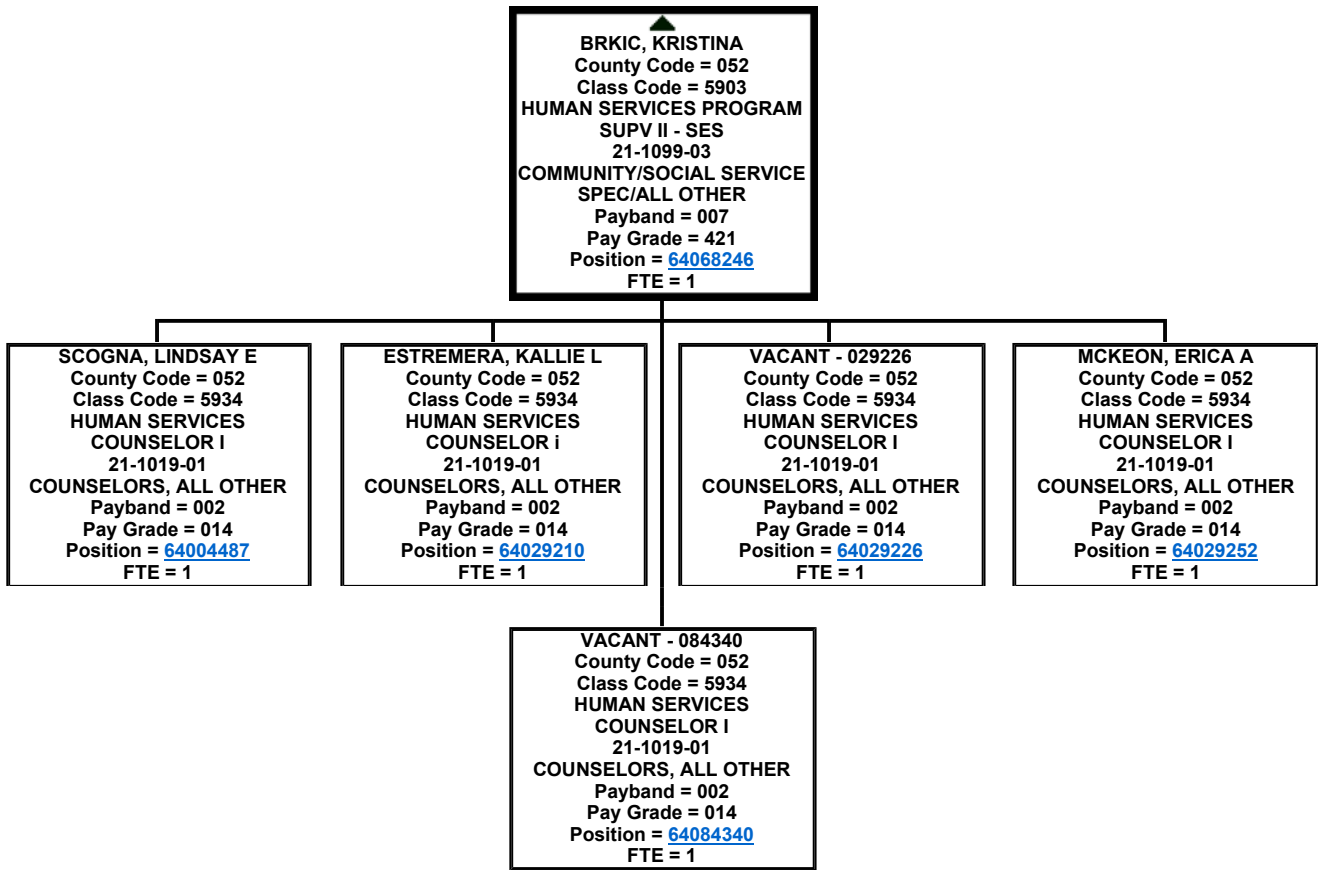


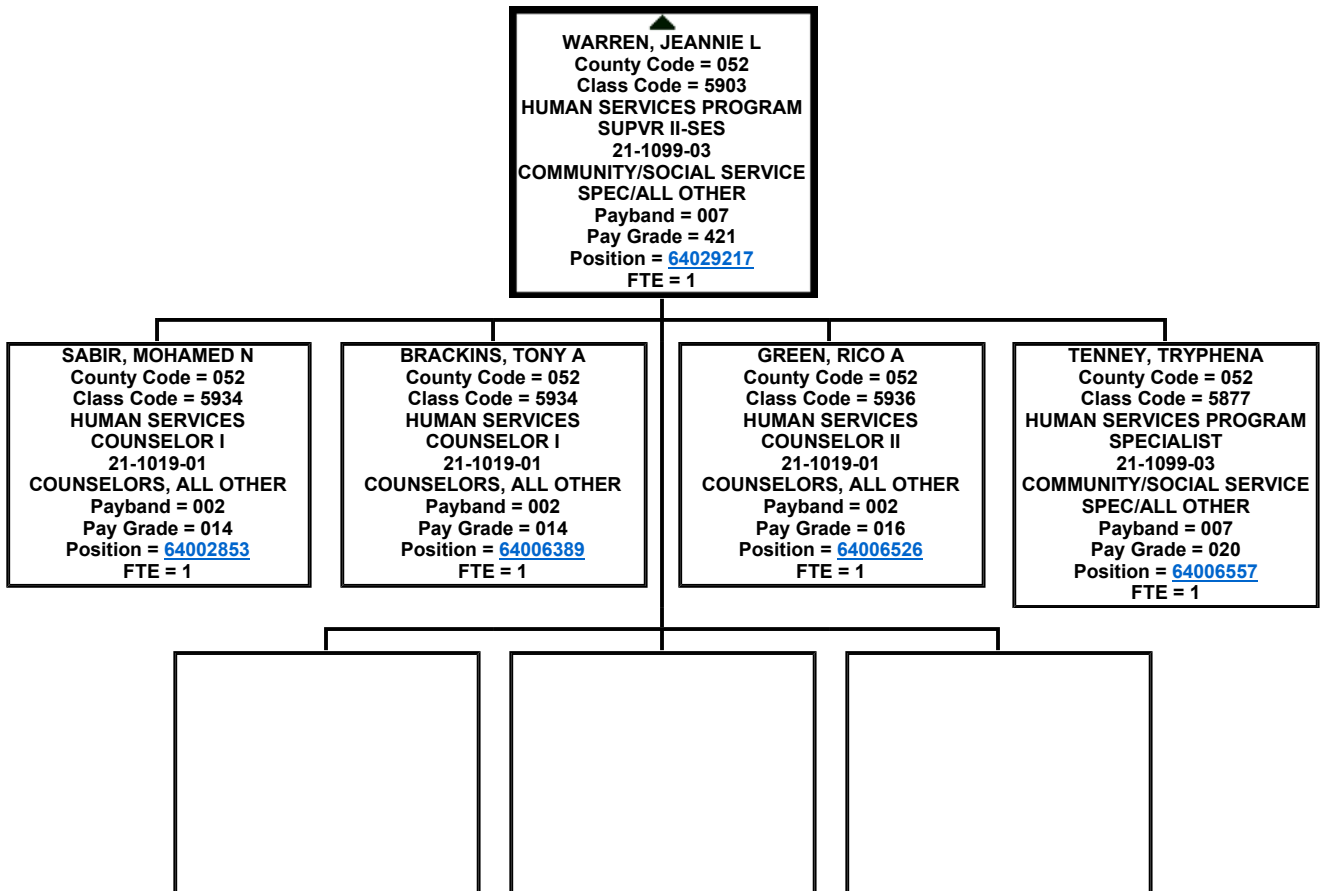
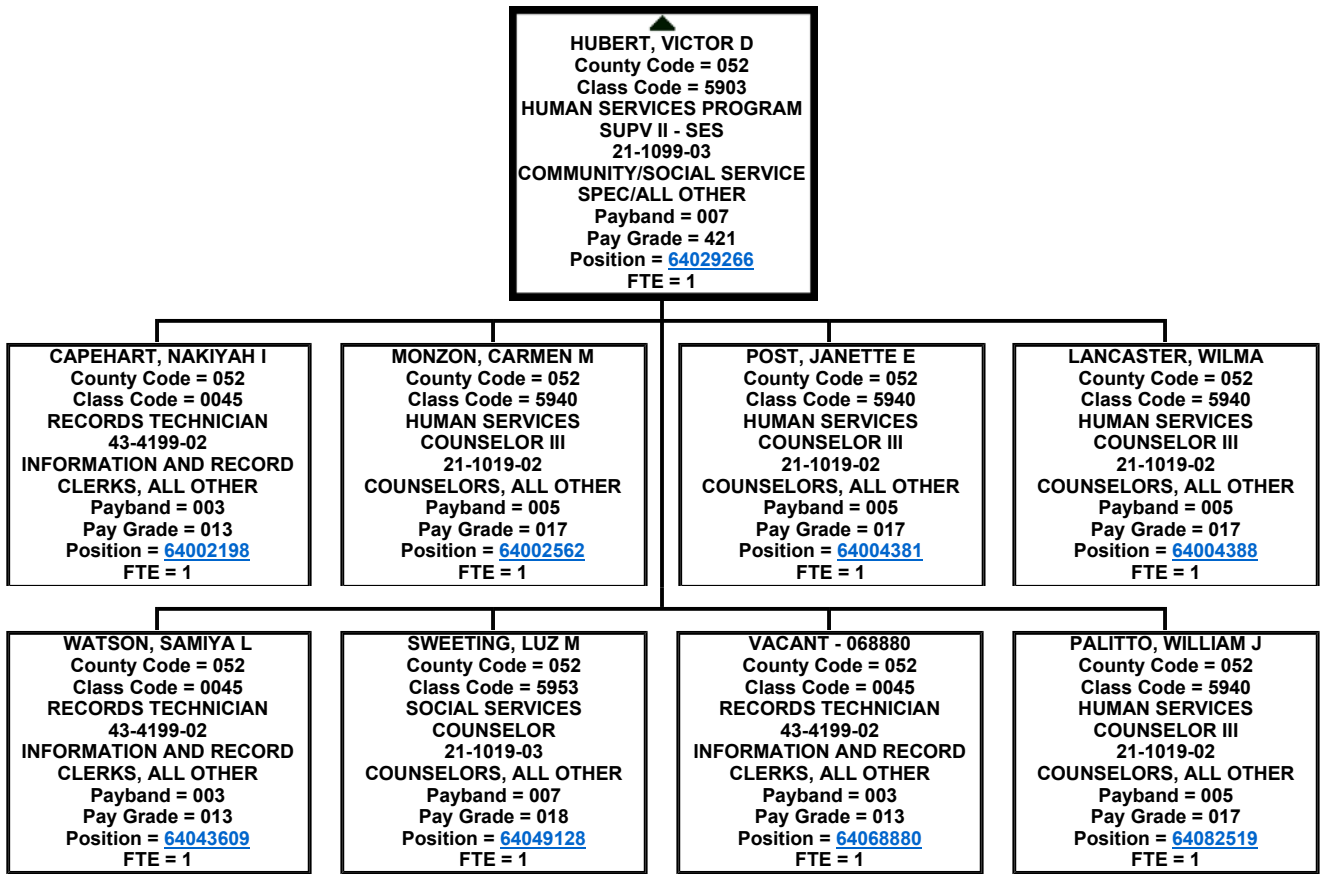


HARDEN, CHARLOTTE I
County Code = 052
Class Code = 0045
RECORDS TECHNICIAN
43-4199-02
INFORMATION AND RECORD
CLERKS, ALL OTHER
Payband = 003
Pay Grade = 013
Position = [64045836](#)
FTE = 1

BRKIC, KRISTINA
County Code = 052
Class Code = 5903
HUMAN SERVICES PROGRAM
SUPV II - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 421
Position = [64068246](#)
FTE = 1



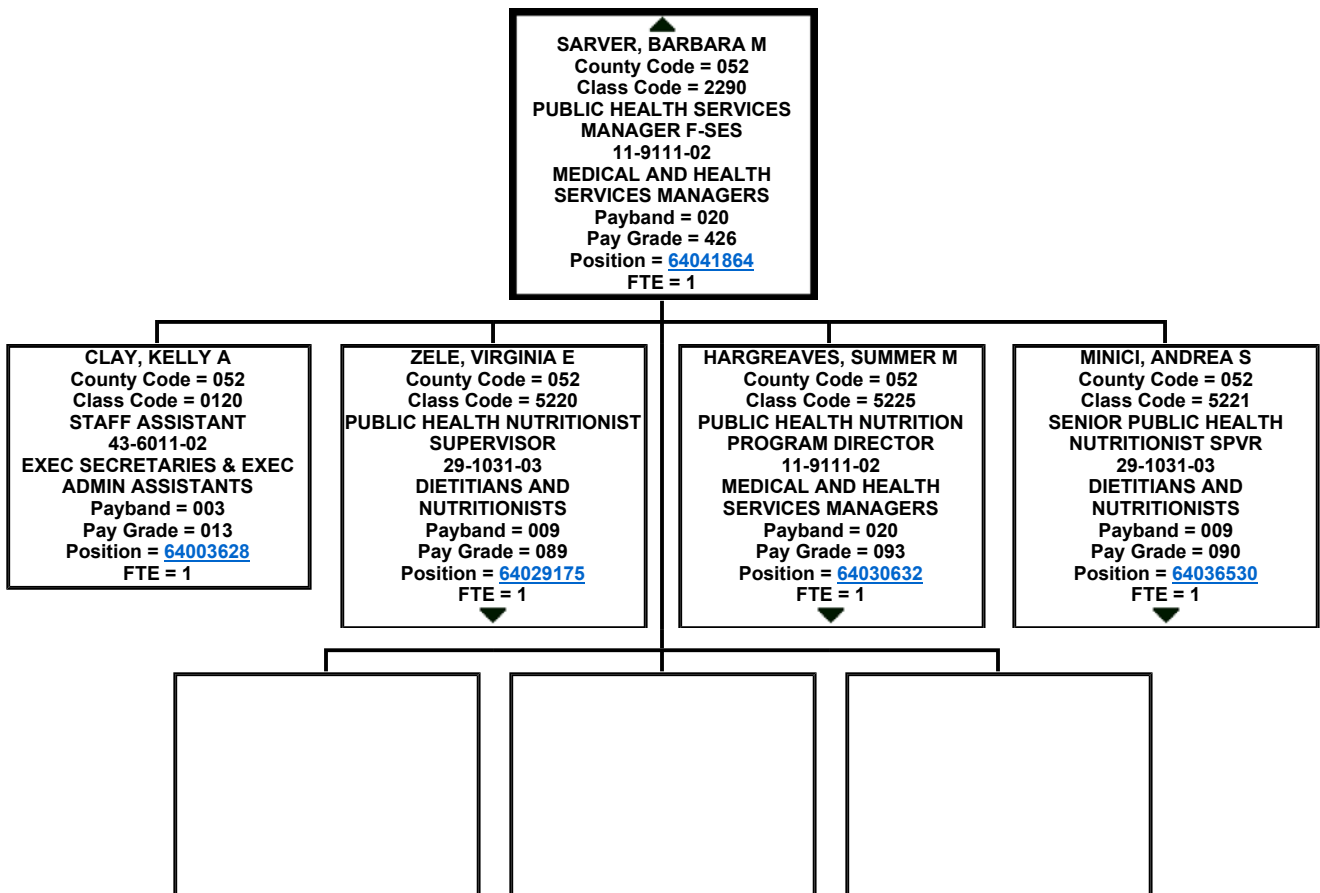
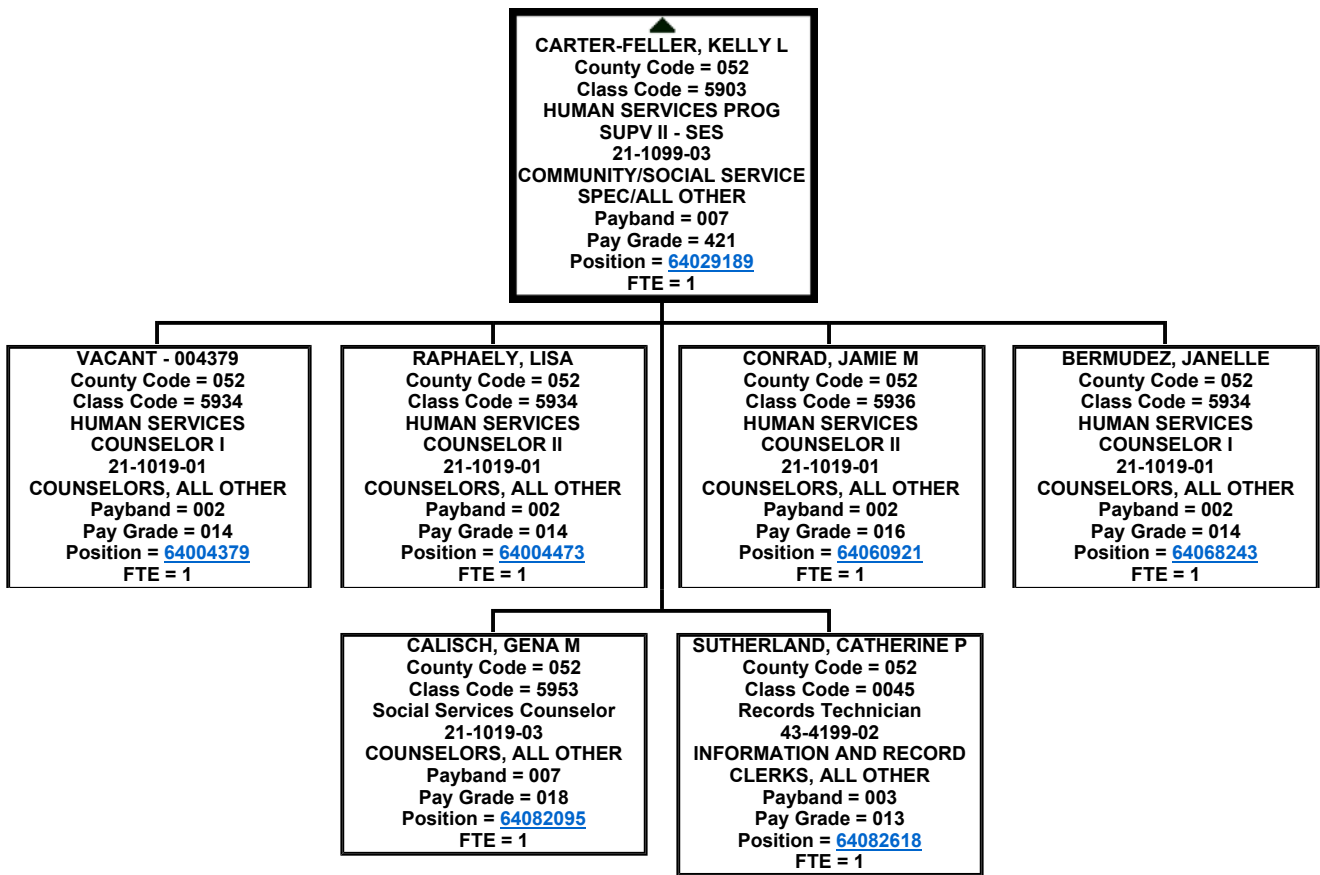





ALLEN, WILLIAM L
County Code = 052
Class Code = 5934
HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64029113](#)
FTE = 1

RANDOLPH, REGINALD D
County Code = 052
Class Code = 5940
HUMAN SERVICES
COUNSELOR III
21-1019-02
COUNSELORS, ALL OTHER
Payband = 005
Pay Grade = 017
Position = [64029135](#)
FTE = 1


CLERMONT JR, LAWRENCE
County Code = 052
Class Code = 5936
HUMAN SERVICES
COUNSELOR II
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 016
Position = [64067953](#)
FTE = 1




BRAHAKMANAGE, YAMUNA N
County Code = 052
Class Code = 5220
**PUBLIC HEALTH NUTRITIONIST
SUPERVISOR**
29-1031-03
**DIETITIANS AND
NUTRITIONISTS**
Payband = 009
Pay Grade = 089
Position = [64058862](#)
FTE = 1

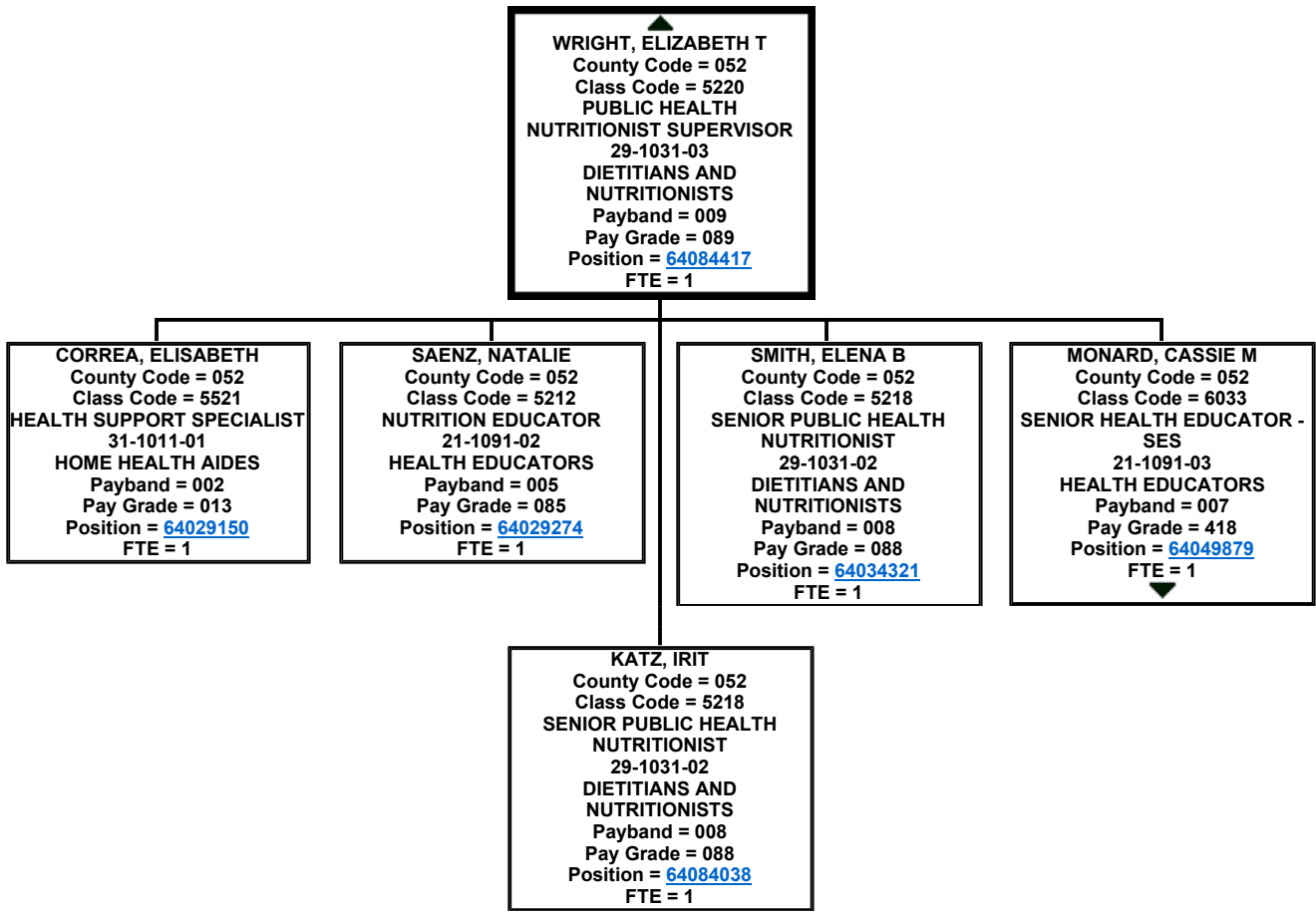


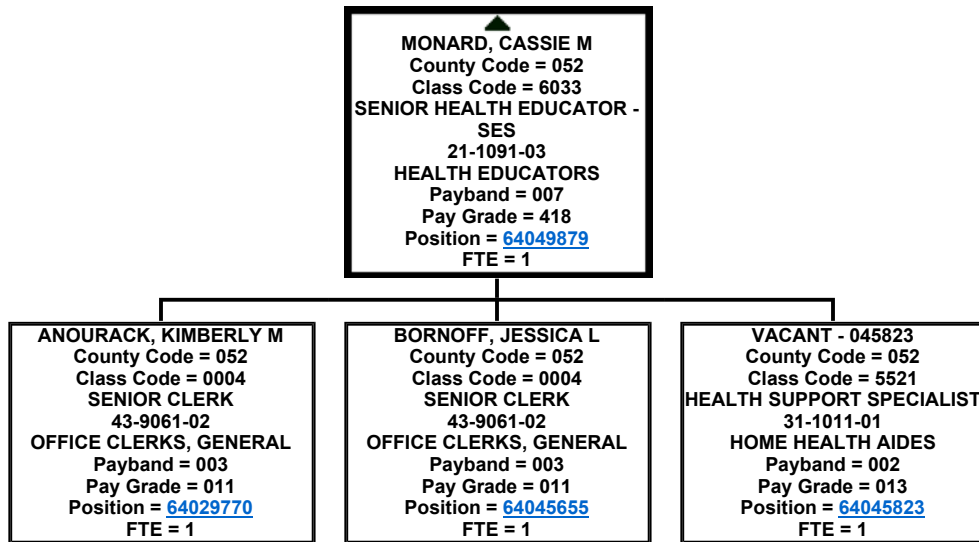
MURRAY, ELAINE B
County Code = 052
Class Code = 5220
**PUBLIC HEALTH NUTRITIONIST
SUPERVISOR**
29-1031-03
**DIETITIANS AND
NUTRITIONISTS**
Payband = 009
Pay Grade = 089
Position = [64069651](#)
FTE = 1

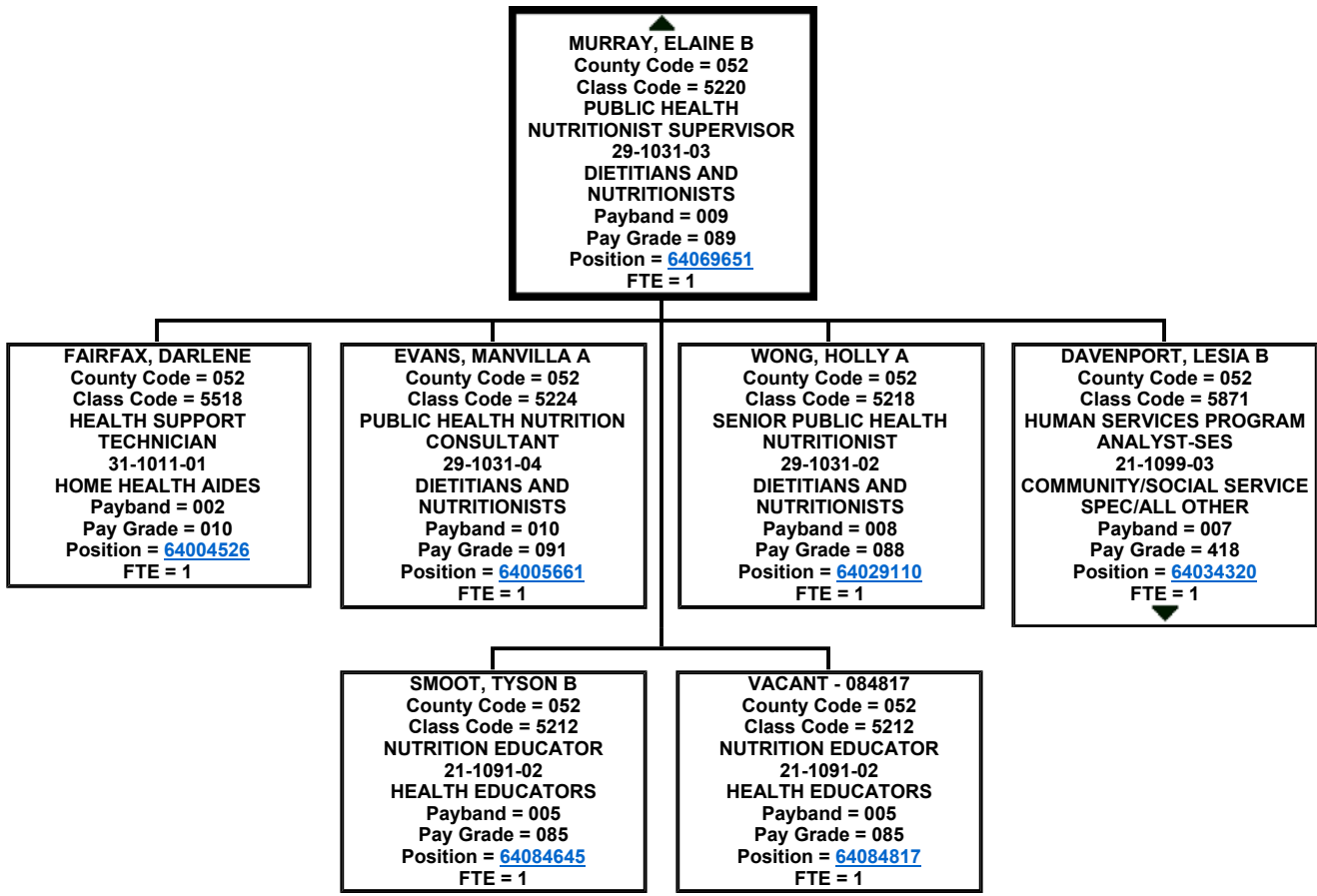


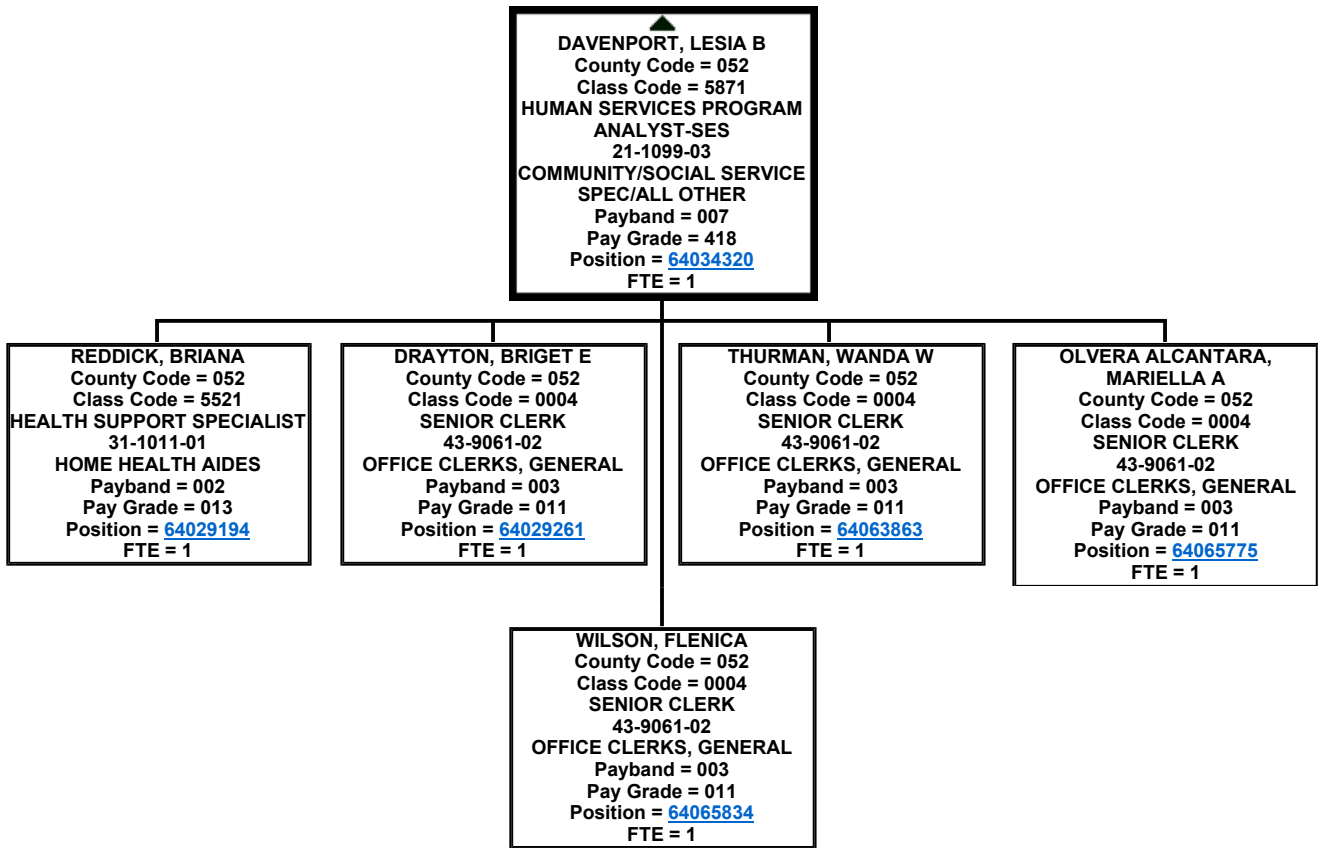
WRIGHT, ELIZABETH T
County Code = 052
Class Code = 5220
**PUBLIC HEALTH NUTRITIONIST
SUPERVISOR**
29-1031-03
**DIETITIANS AND
NUTRITIONISTS**
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Pay Grade = 089
Position = [64084417](#)
FTE = 1

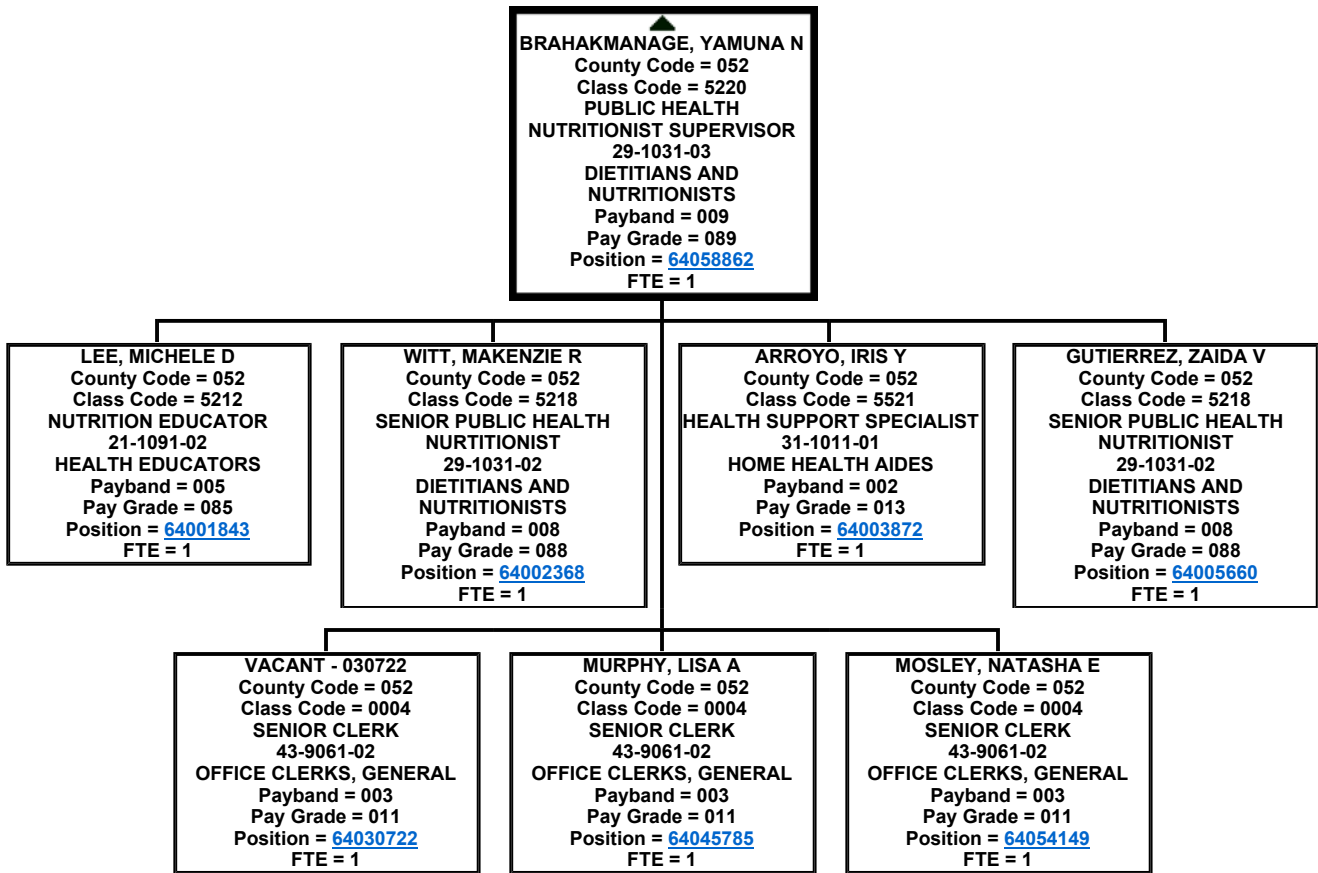


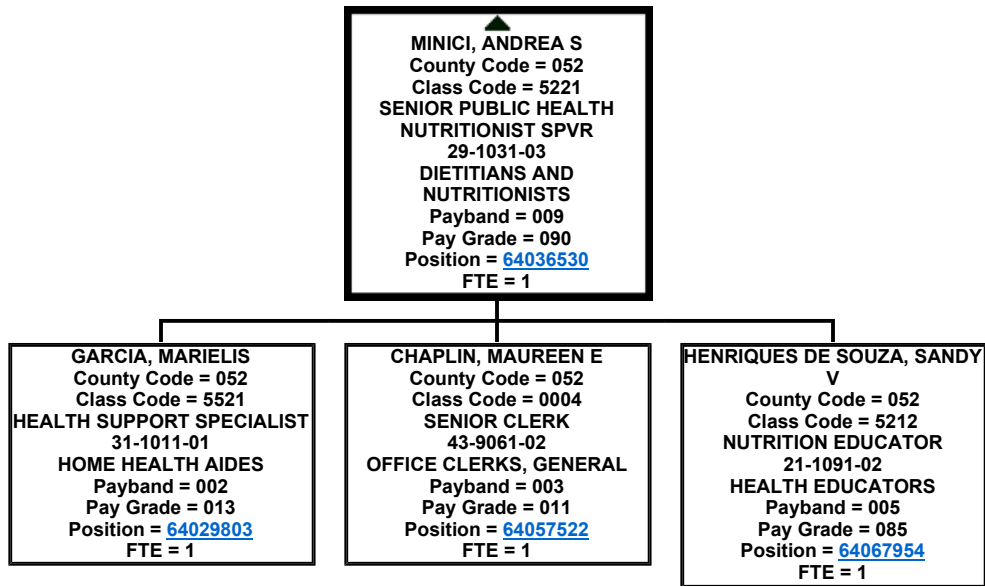


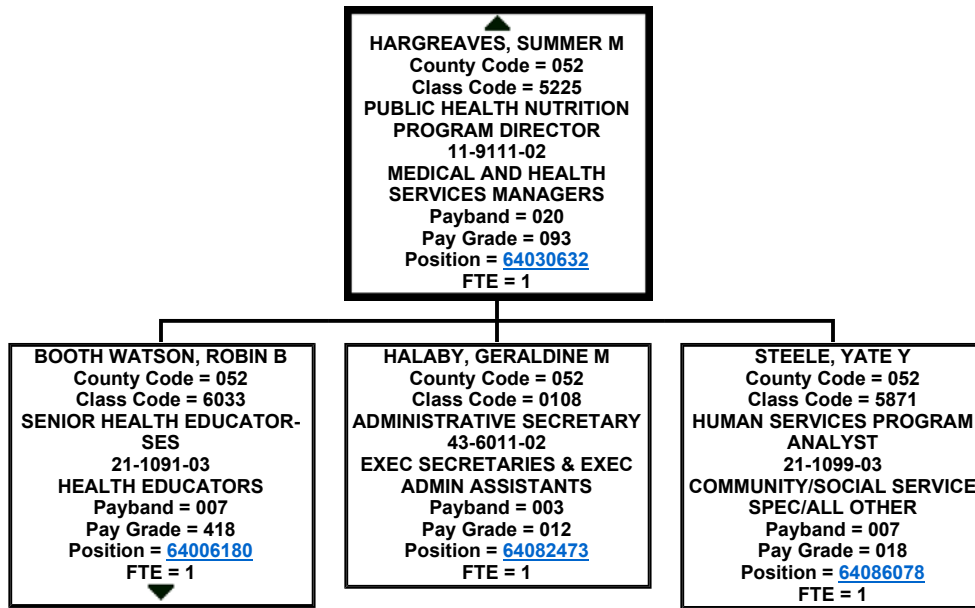


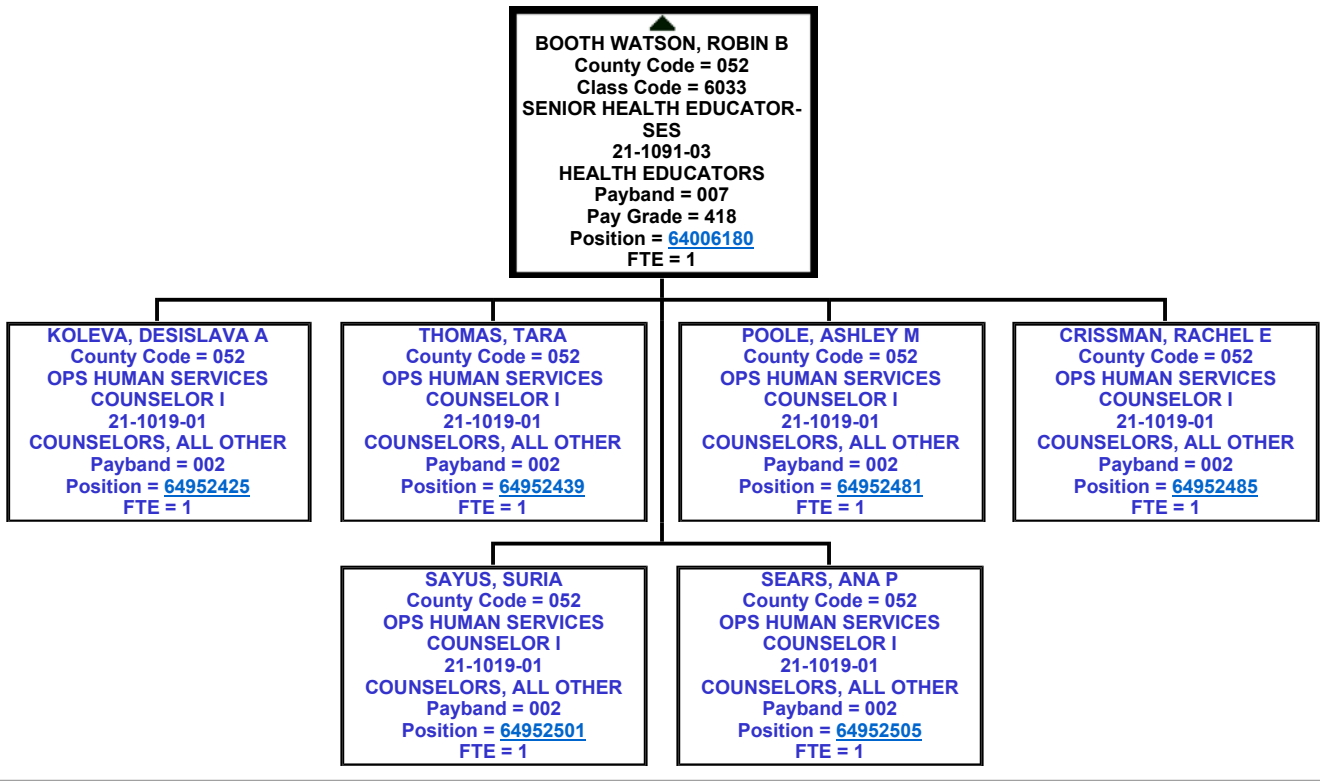


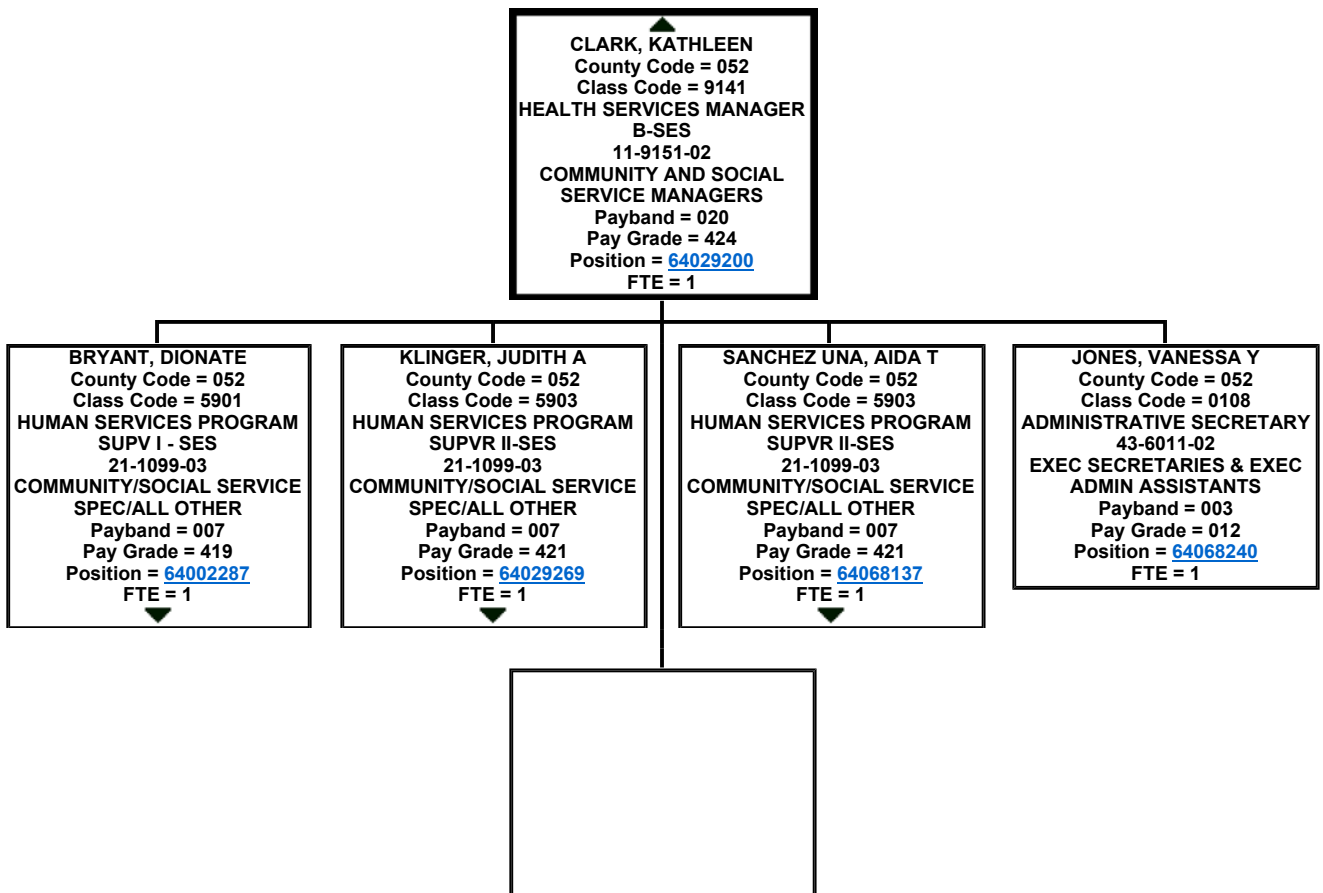
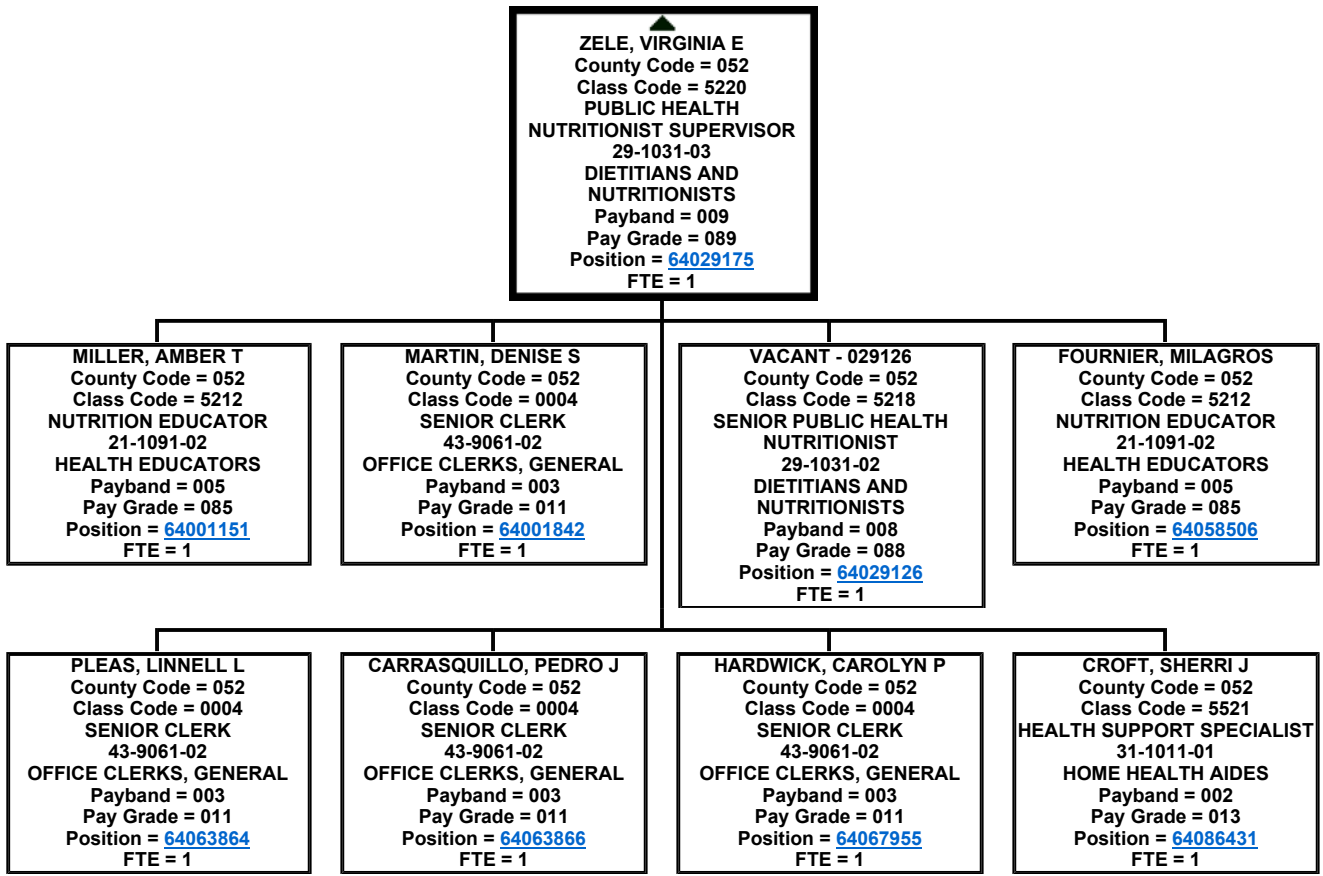




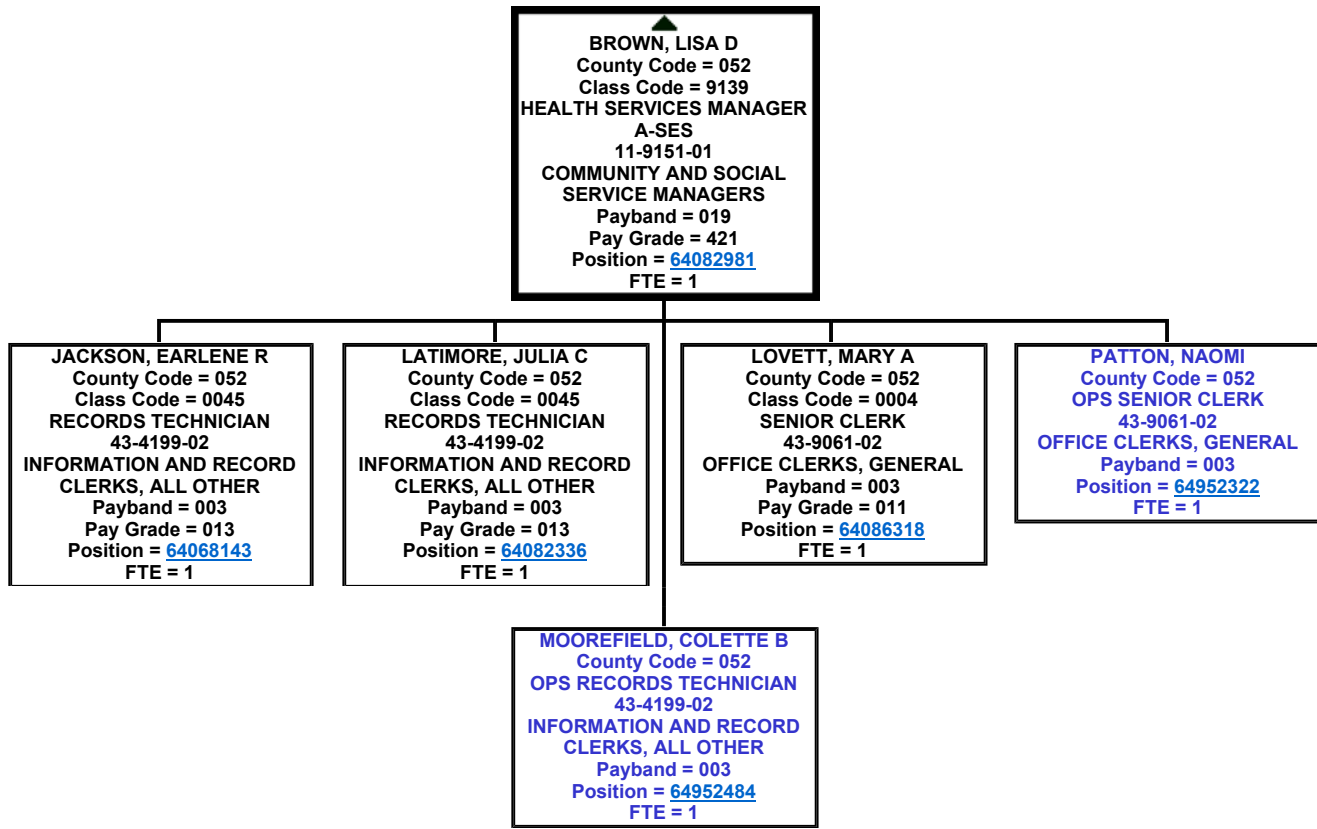


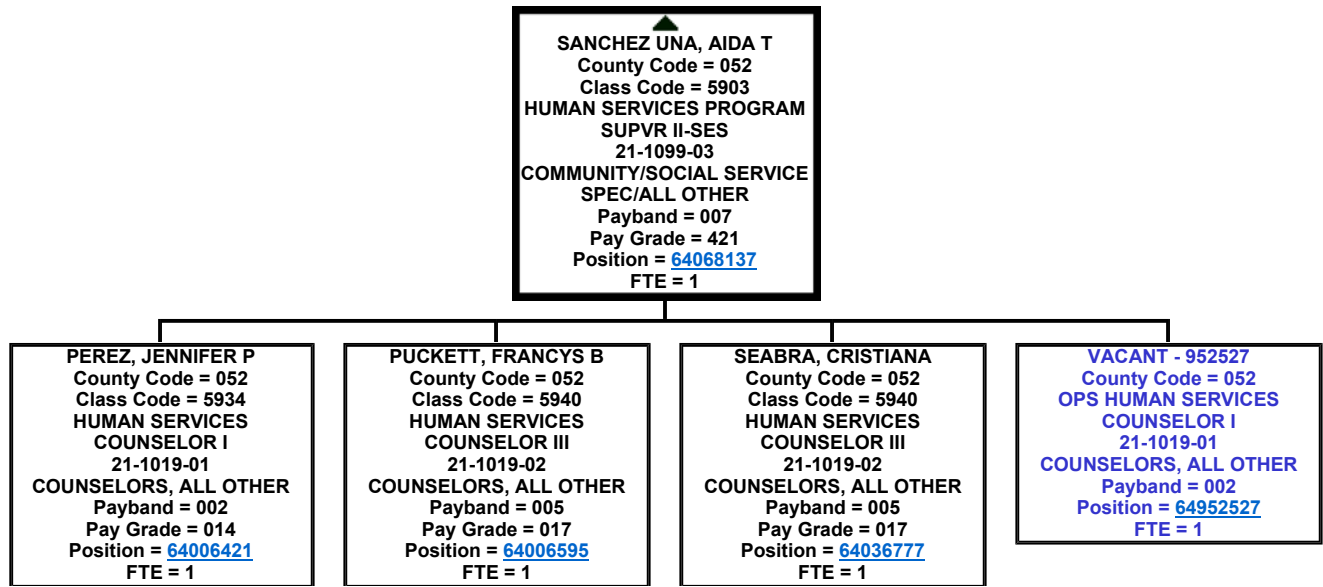


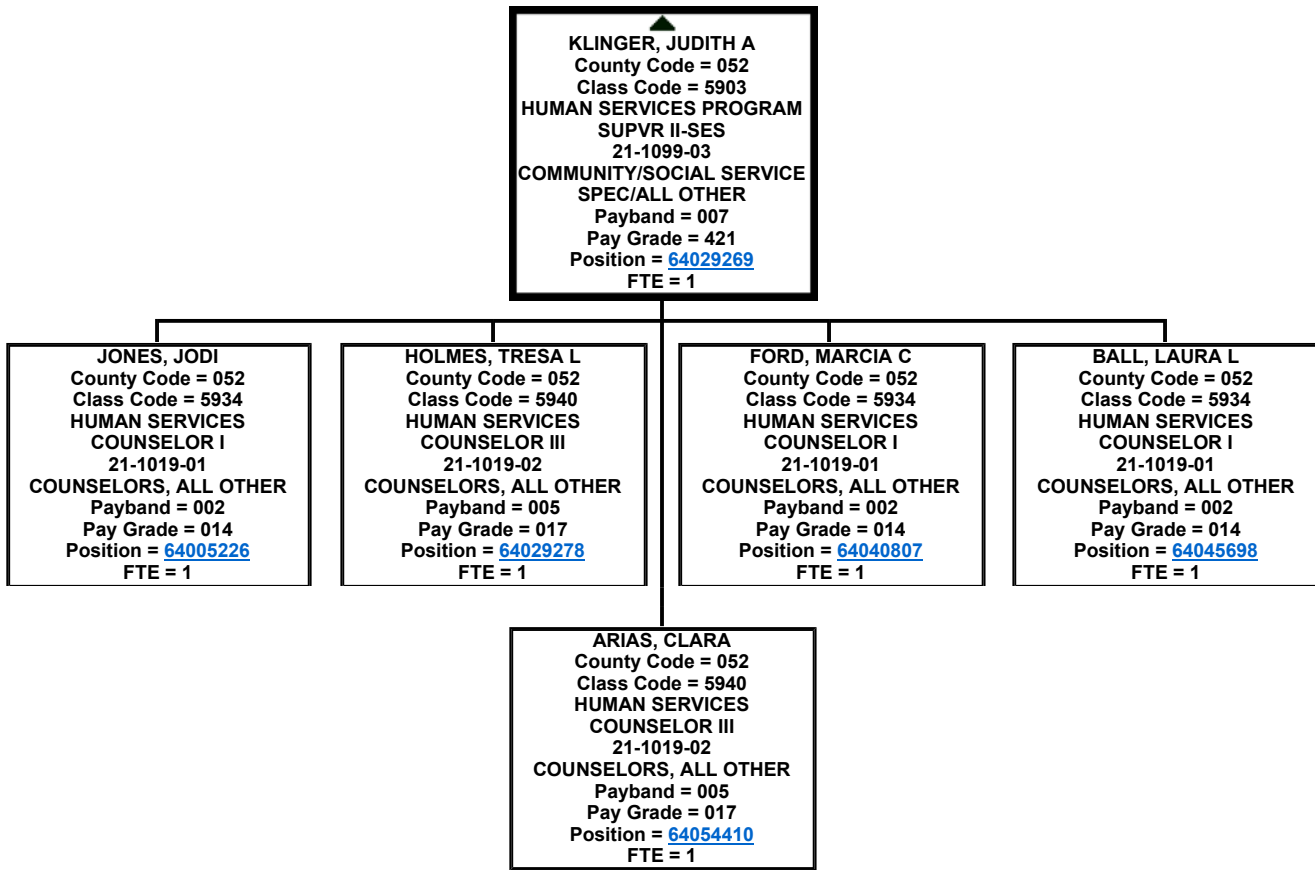


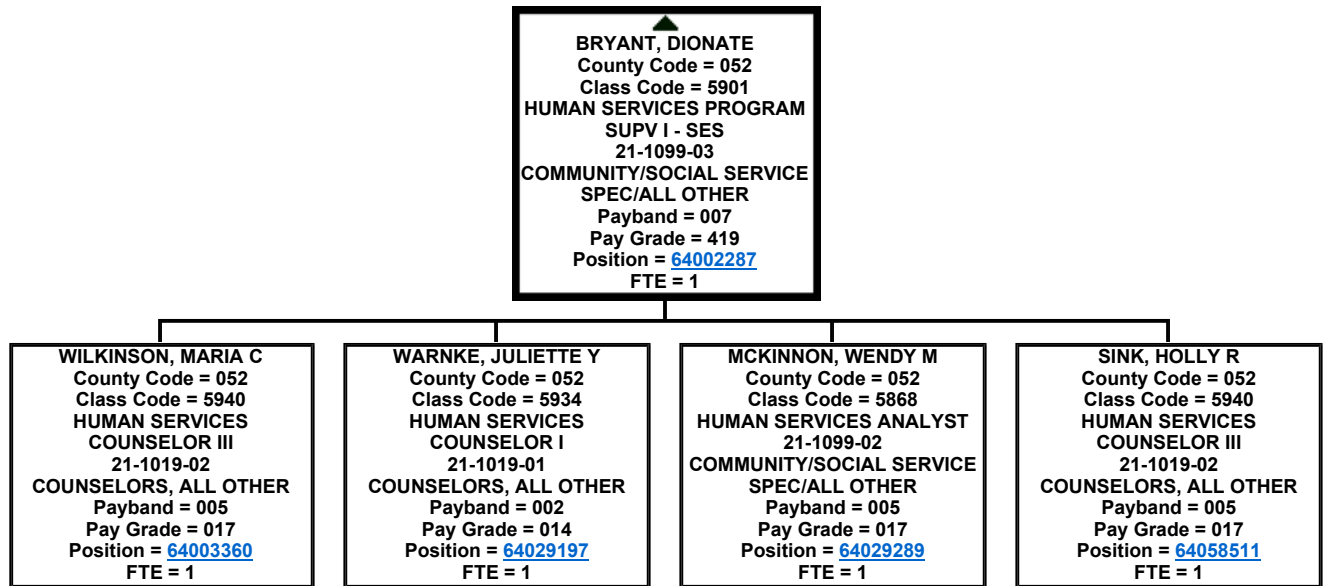


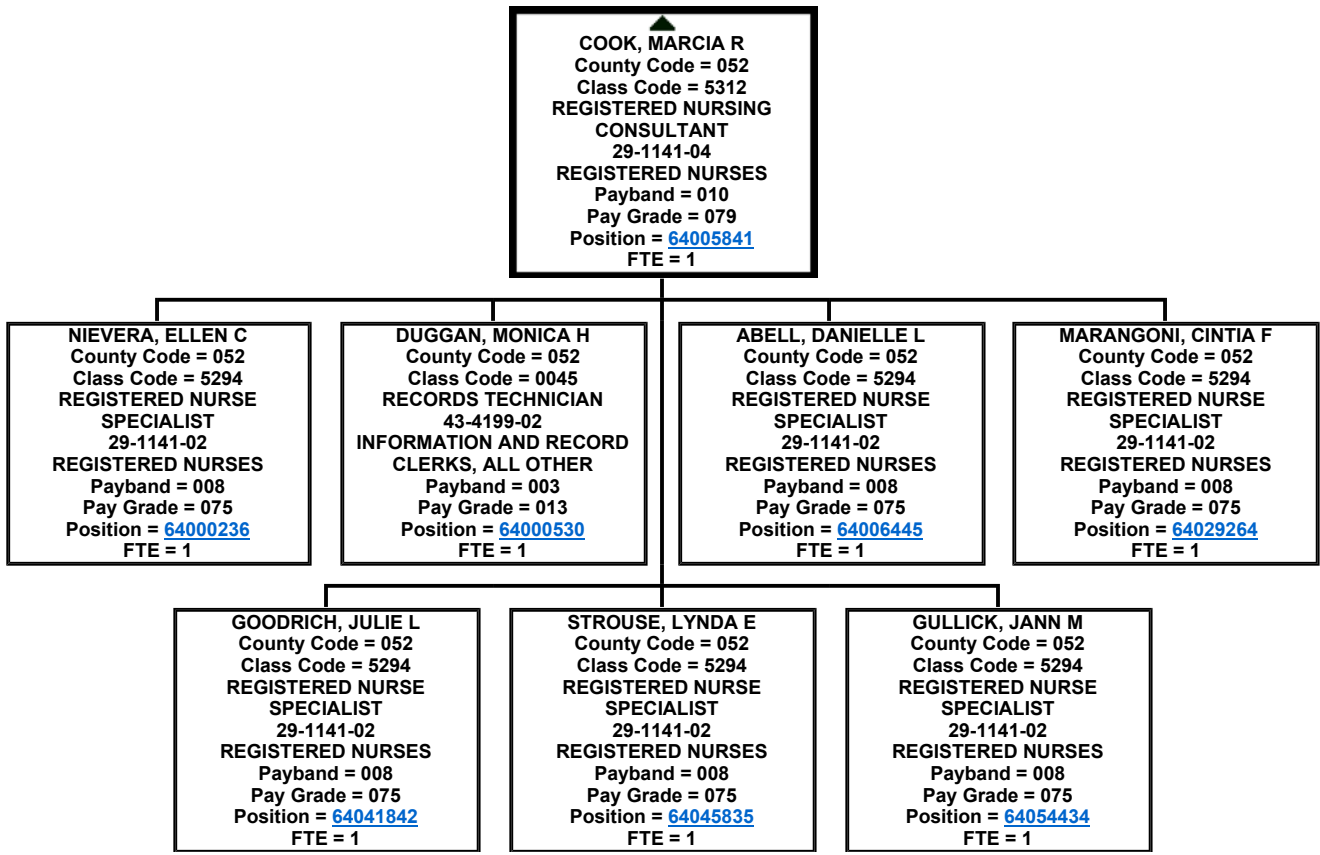
BROWN, LISA D
County Code = 052
Class Code = 9139
HEALTH SERVICES MANAGER
A-SES
11-9151-01
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 019
Pay Grade = 421
Position = [64082981](#)
FTE = 1





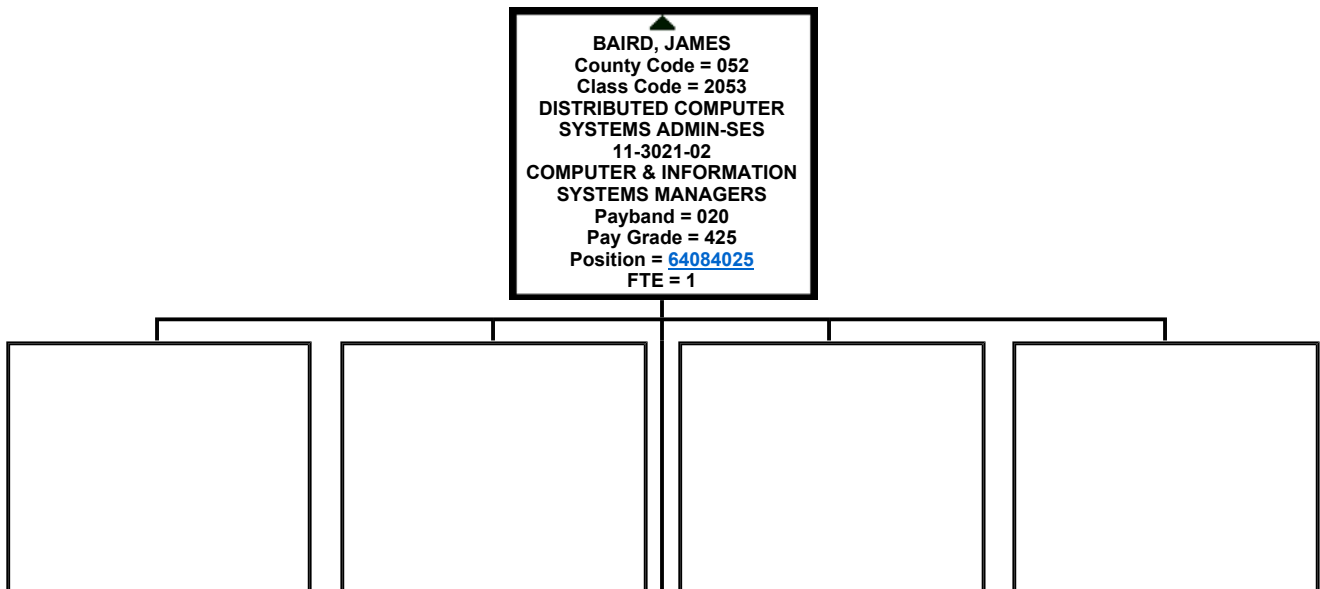
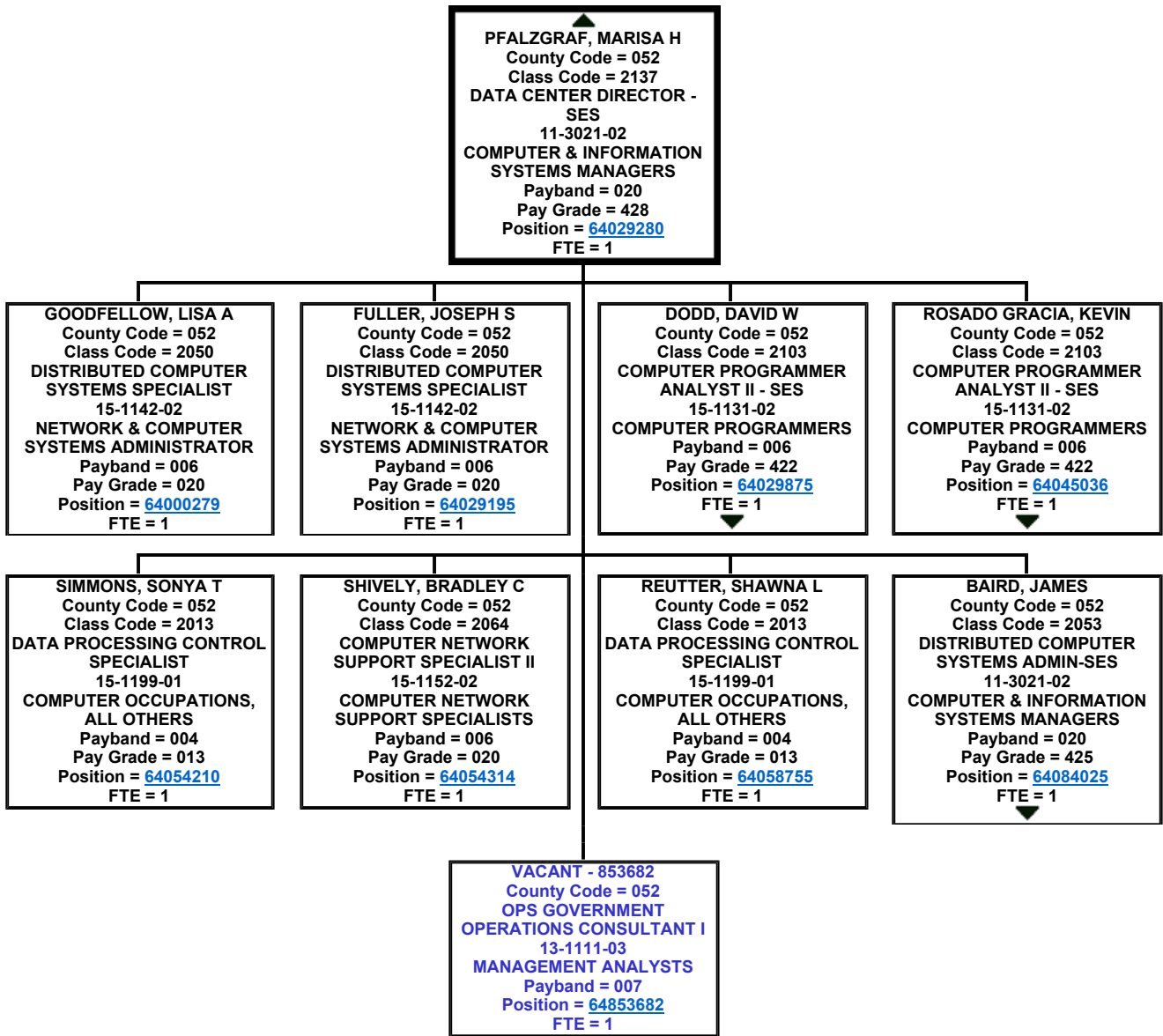


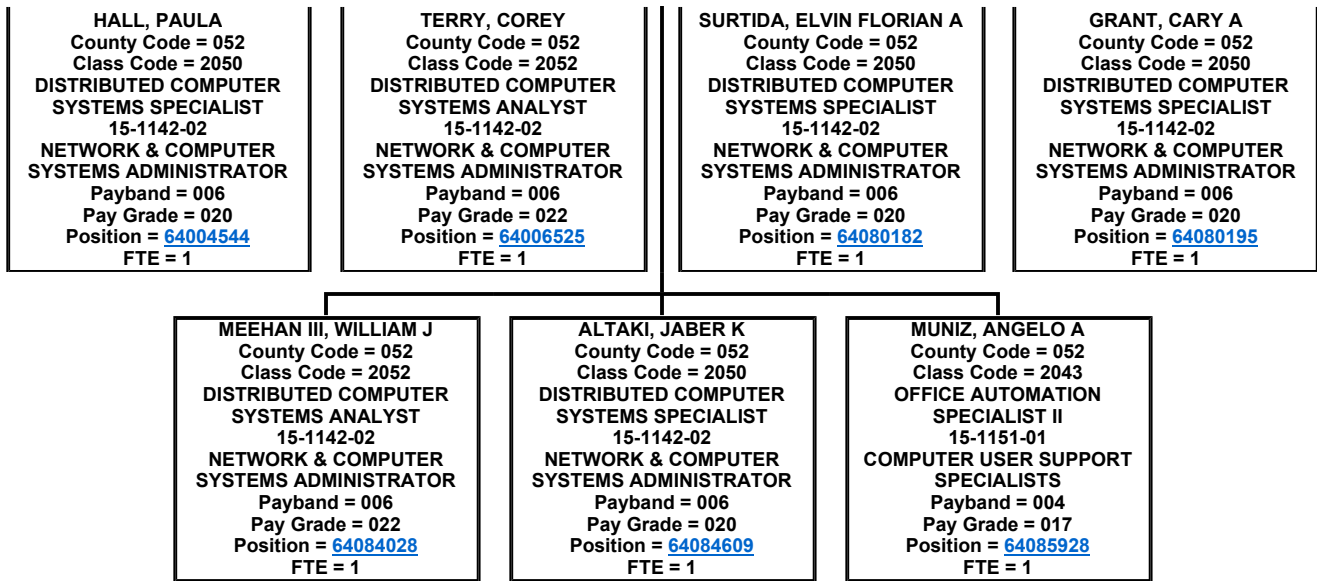


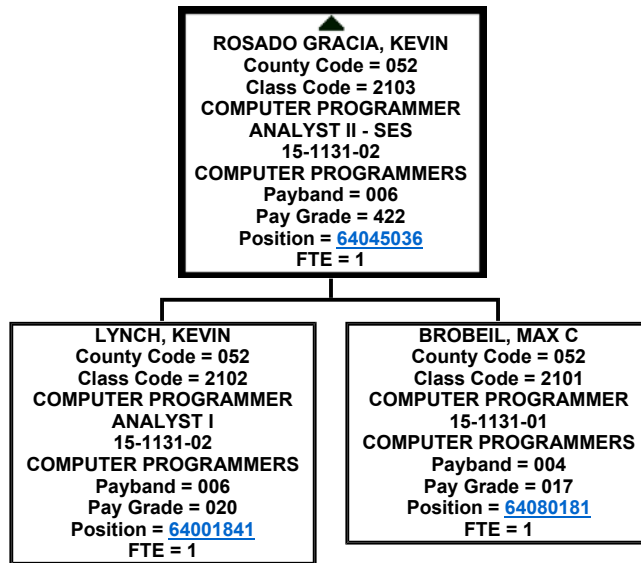


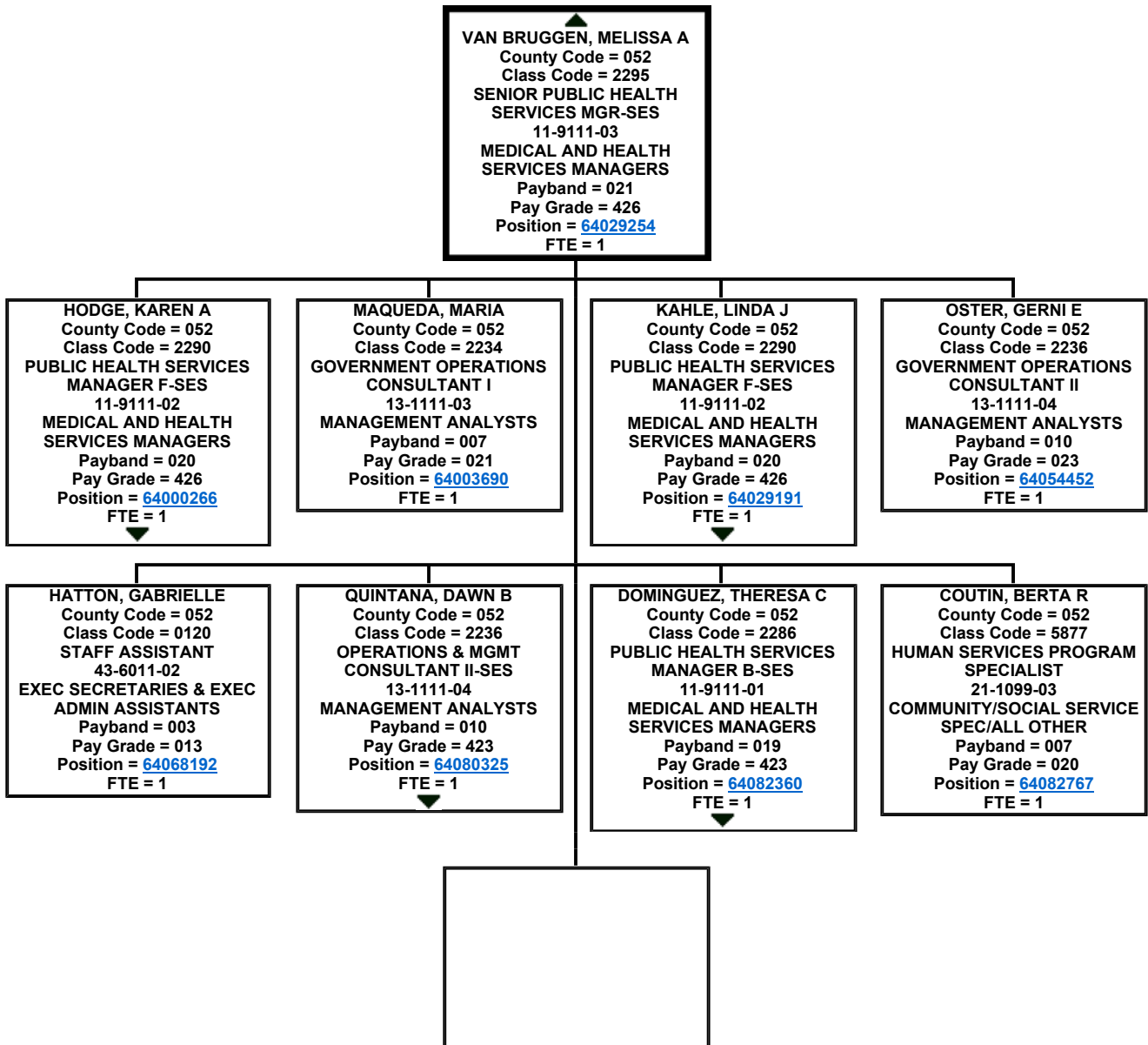
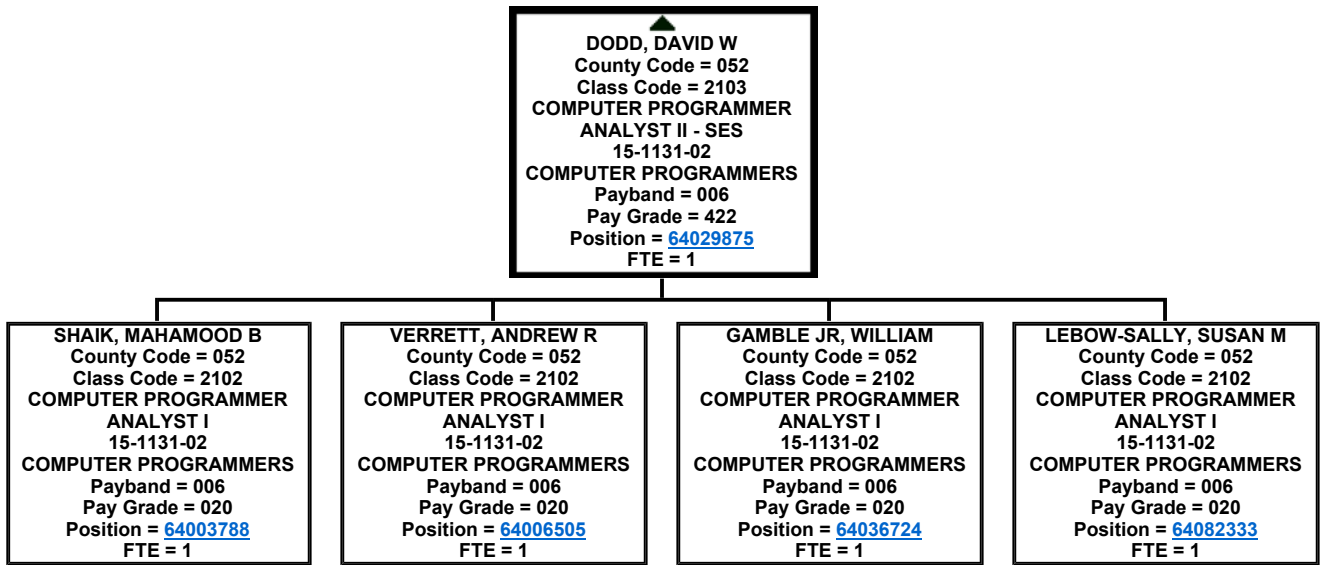
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BACCAM, MAY Q
County Code = 052
Class Code = 0712
ADMINISTRATIVE ASSISTANT
II- SES
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 418
Position = [64031195](#)
FTE = 1

TURNER, DARLENE M
County Code = 052
Class Code = 0709
ADMINISTRATIVE ASSISTANT I
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 015
Position = [64054456](#)
FTE = 1



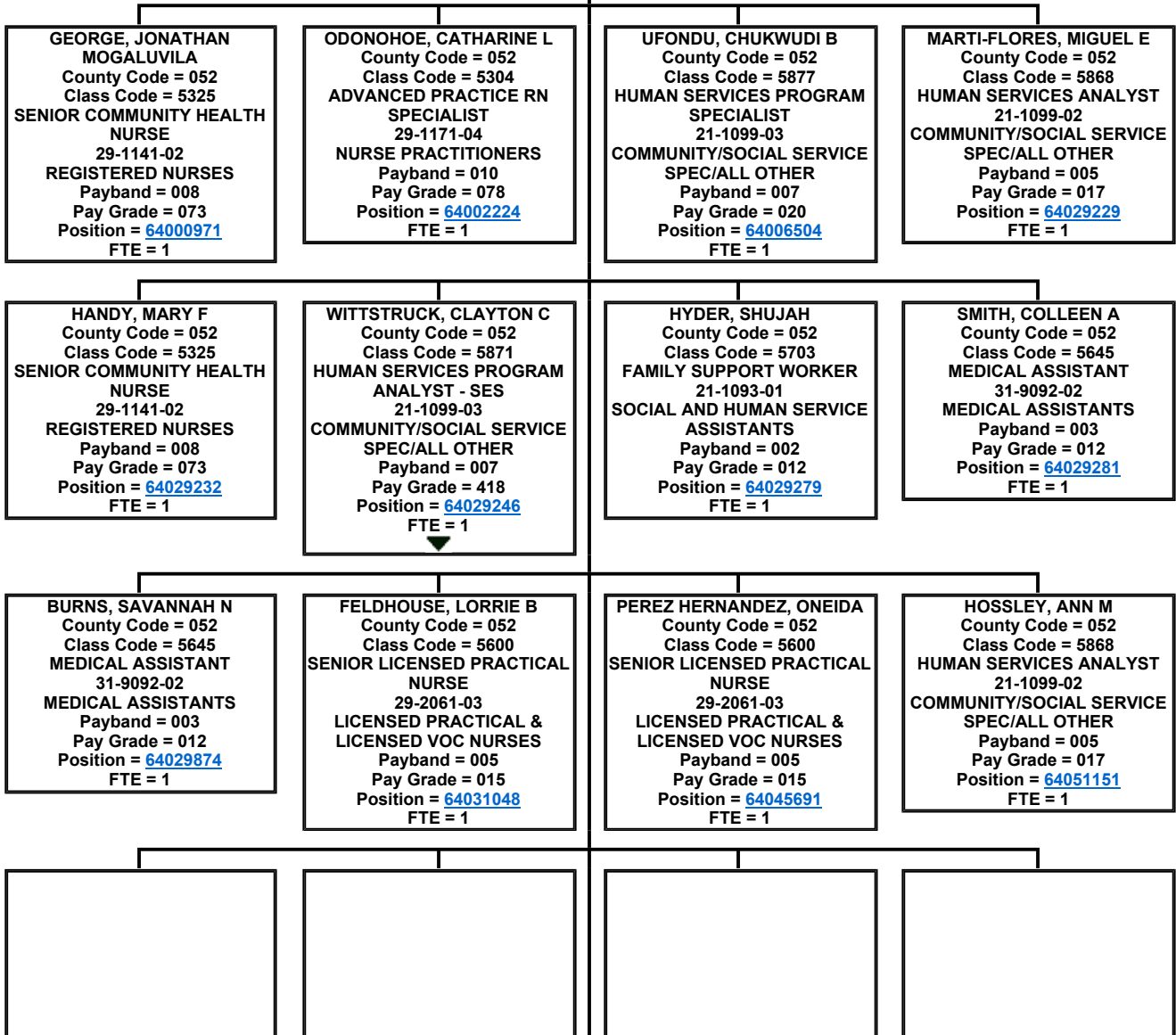


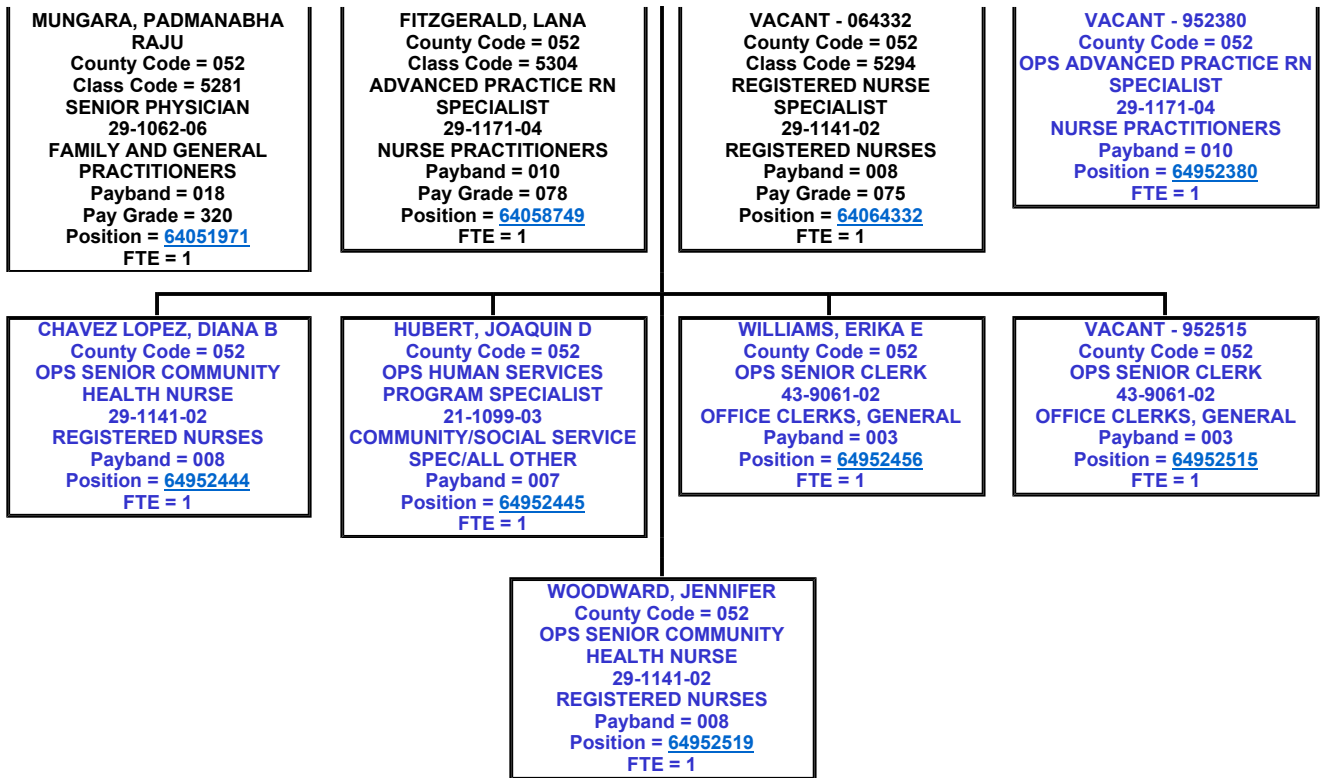




BERNARD, RUBY J
 County Code = 052
 Class Code = 2286
 PUBLIC HEALTH SERVICES
 MANAGER B-SES
 11-9111-01
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64084024](#)
 FTE = 1

BERNARD, RUBY J
 County Code = 052
 Class Code = 2286
 PUBLIC HEALTH SERVICES
 MANAGER B-SES
 11-9111-01
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64084024](#)
 FTE = 1





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WITTSTRUCK, CLAYTON C
 County Code = 052
 Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST - SES
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 418
 Position = [64029246](#)
 FTE = 1

VACANT - 006506
 County Code = 052
 Class Code = 5703
FAMILY SUPPORT WORKER
 21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
 Payband = 002
 Pay Grade = 012
 Position = [64006506](#)
 FTE = 1

BROOKS, ATHESIA C
 County Code = 052
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64006920](#)
 FTE = 1

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DOMINGUEZ, THERESA C
 County Code = 052
 Class Code = 2286
PUBLIC HEALTH SERVICES
MANAGER B-SES
 11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64082360](#)
 FTE = 1

MAILHOT, DAISY M
 County Code = 052
 Class Code = 5304
ADVANCED PRACTICE
REGISTERED NURSE SPECI
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64000293](#)
 FTE = 1

ABELSETH, CHARLENE M
 County Code = 052
 Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64006422](#)
 FTE = 1

WILLIAMS, KEANA R
 County Code = 052
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 014
 Position = [64029253](#)
 FTE = 1

HUBERT, DIXIE
 County Code = 052
 Class Code = 5599
LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 014
 Position = [64029277](#)
 FTE = 1

BOSCH, LOAN T
 County Code = 052
 Class Code = 5304
ADVANCED PRACTICE
REGISTERED NURSE SPECI
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64029288](#)
 FTE = 1

VACANT - 031042
 County Code = 052
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64031042](#)
 FTE = 1

CONWAY, MARY S
 County Code = 052
 Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64031053](#)
 FTE = 1

TABASSUM, RANA
 County Code = 052
 Class Code = 5281
SENIOR PHYSICIAN
 29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
 Payband = 018
 Pay Grade = 320
 Position = [64031255](#)
 FTE = 1

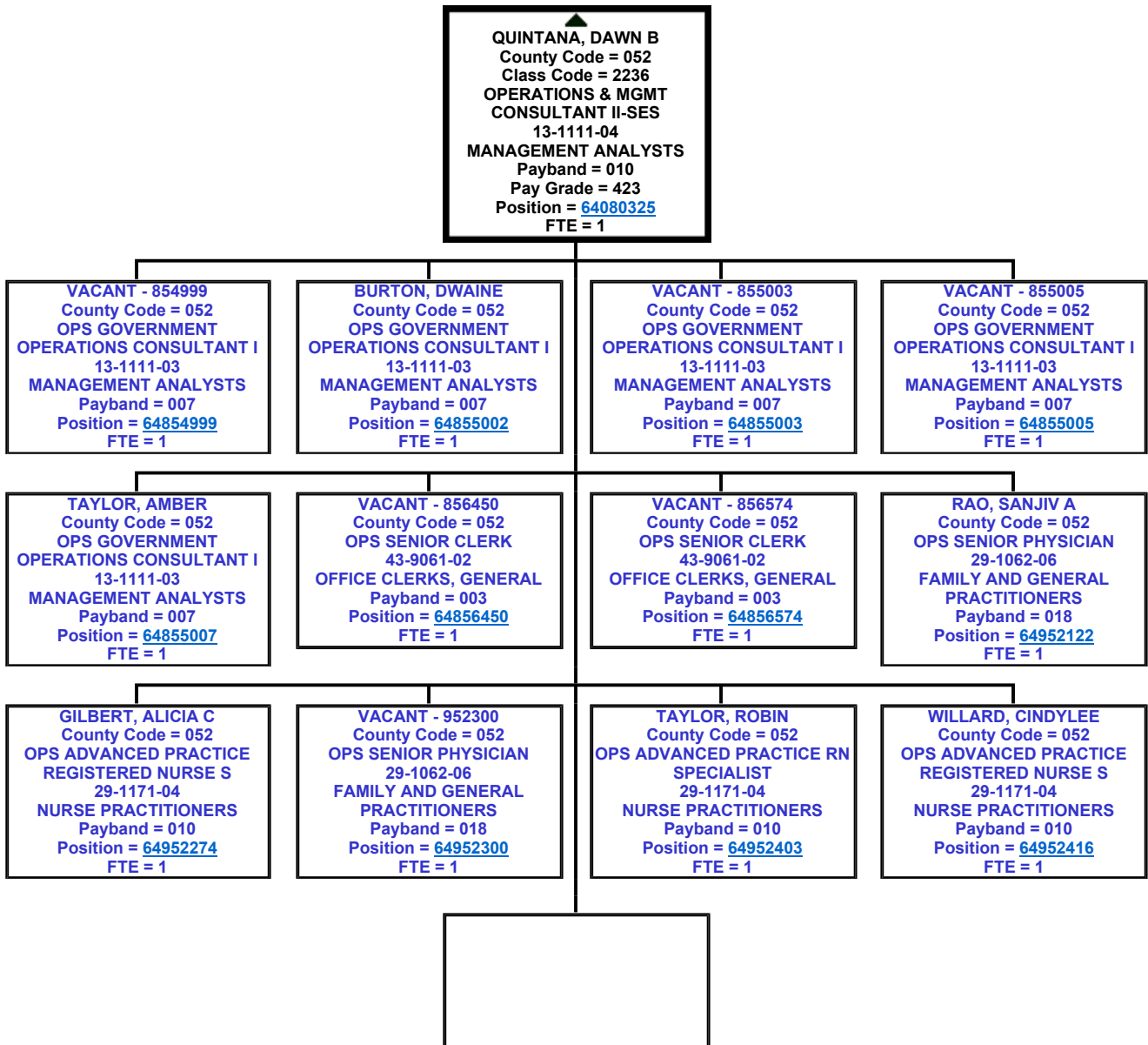
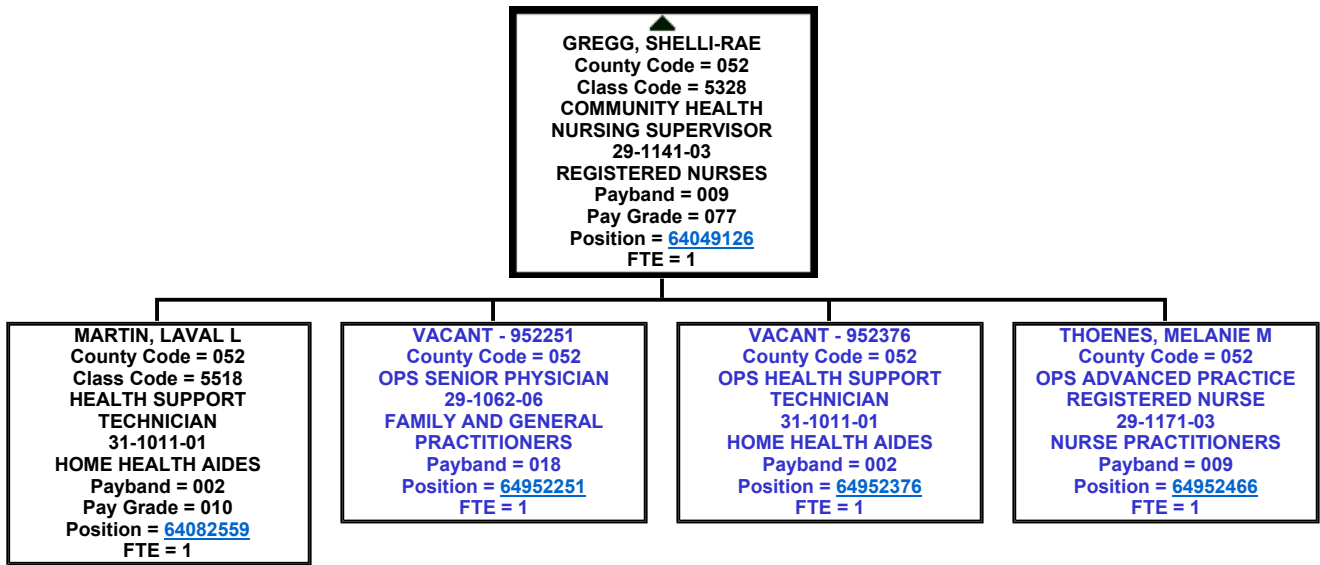
HARDMAN, ANGIE S
 County Code = 052
 Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64045617](#)
 FTE = 1

GREGG, SHELLI-RAE
 County Code = 052
 Class Code = 5328
COMMUNITY HEALTH NURSING
SUPERVISOR
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 077
 Position = [64049126](#)
 FTE = 1

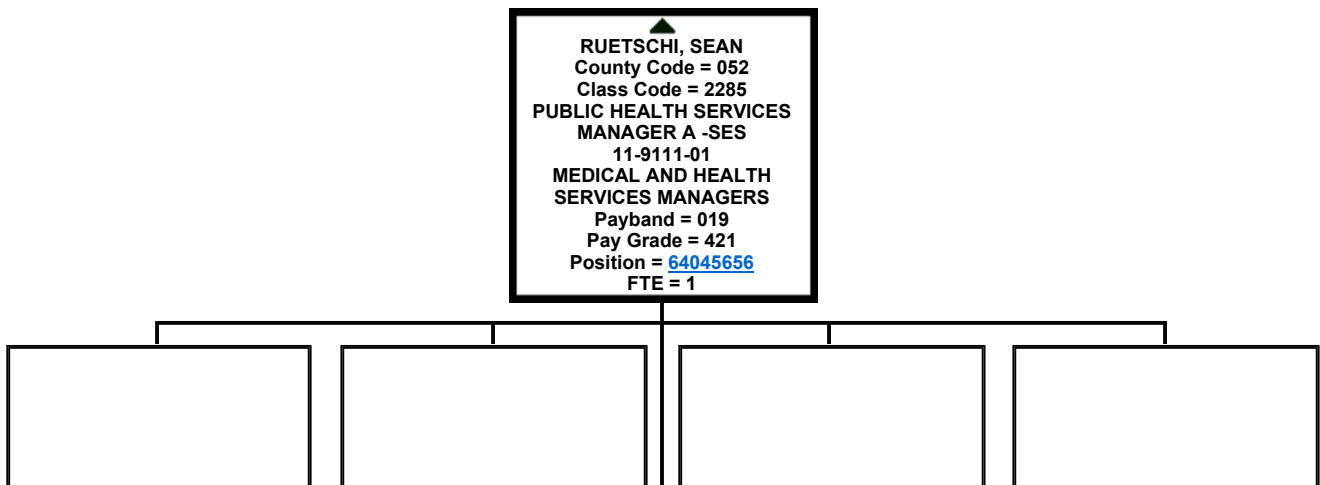
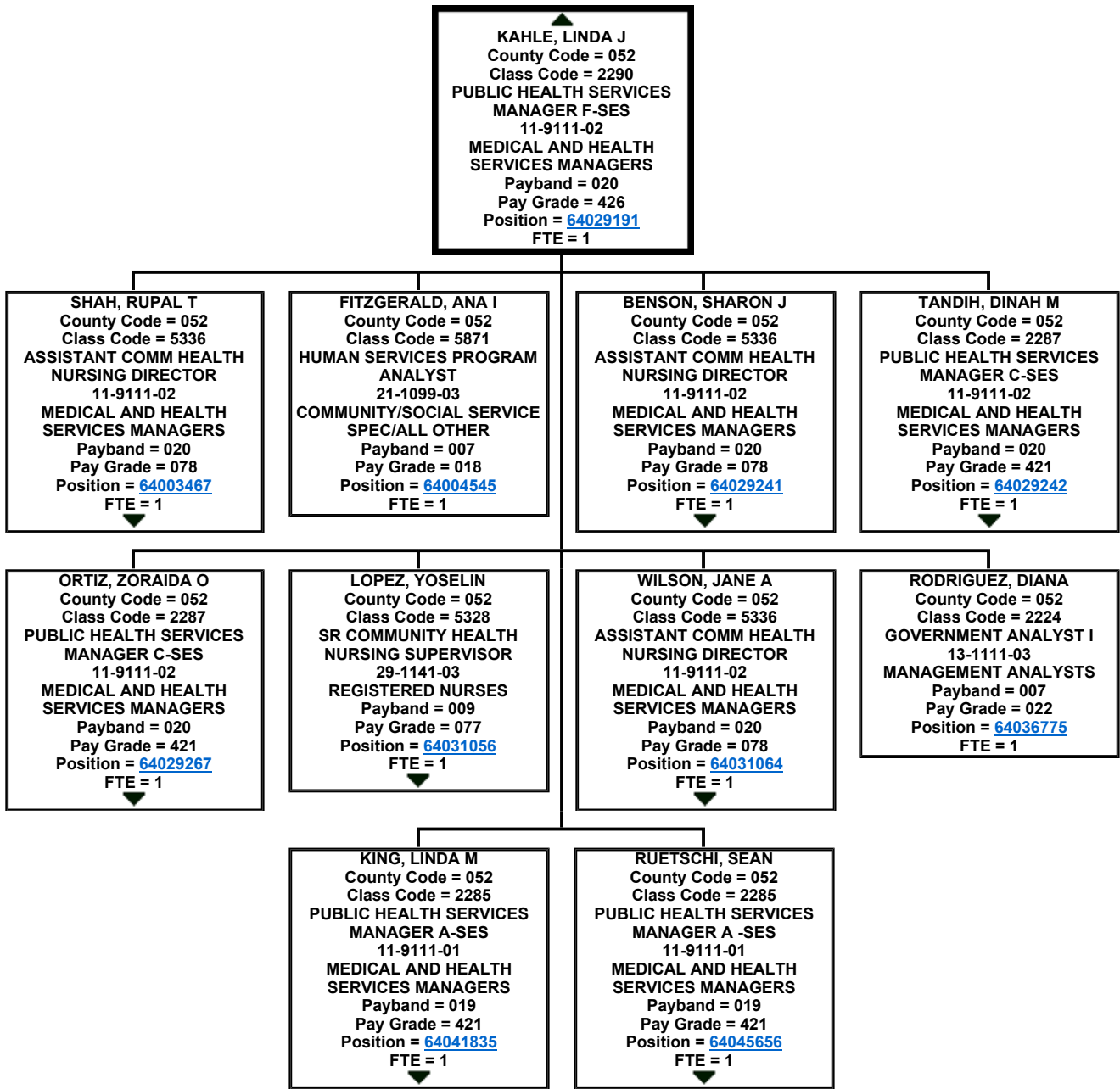
YOUNG, SUSIE M
 County Code = 052
 Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
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 FTE = 1

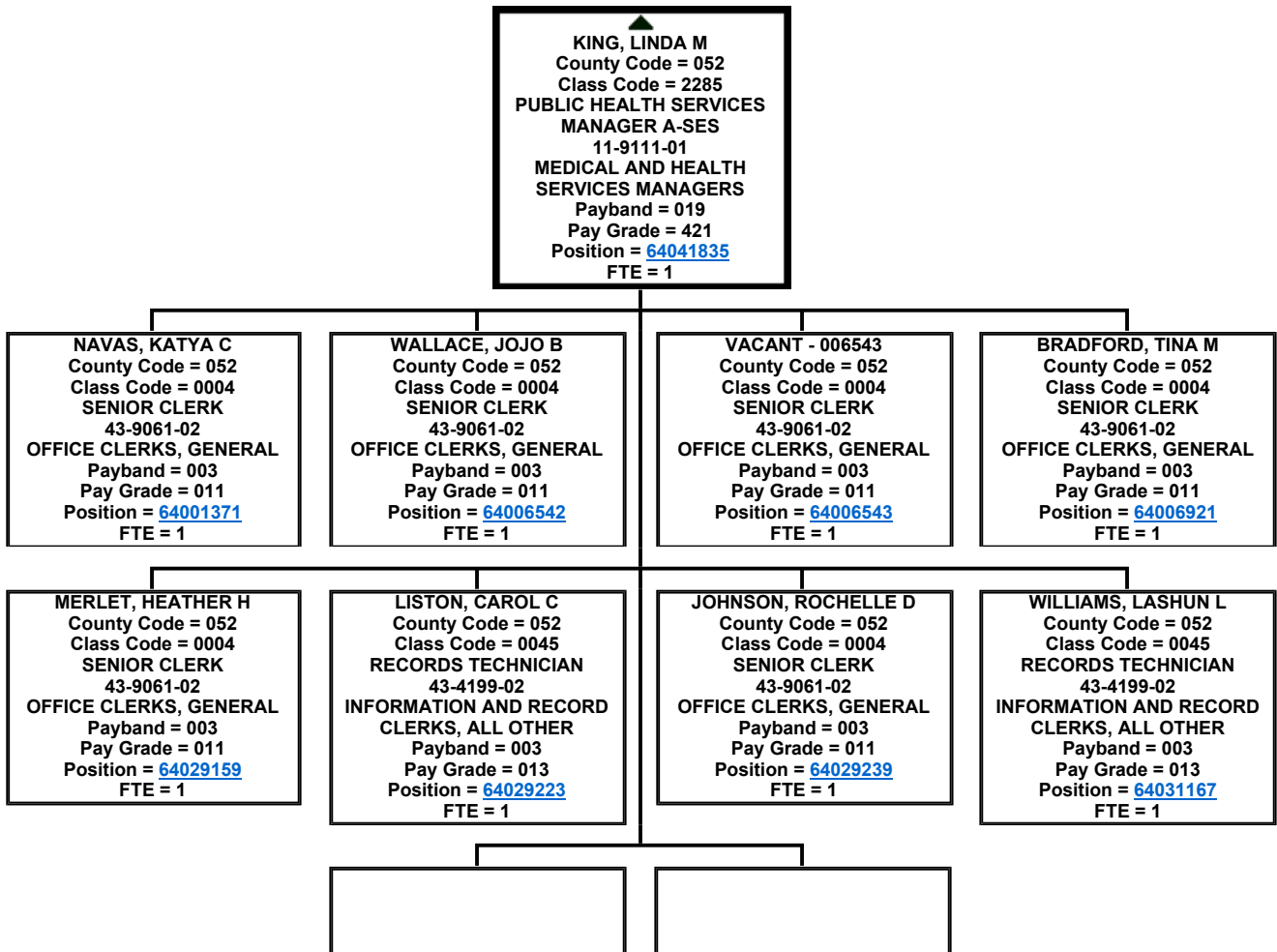
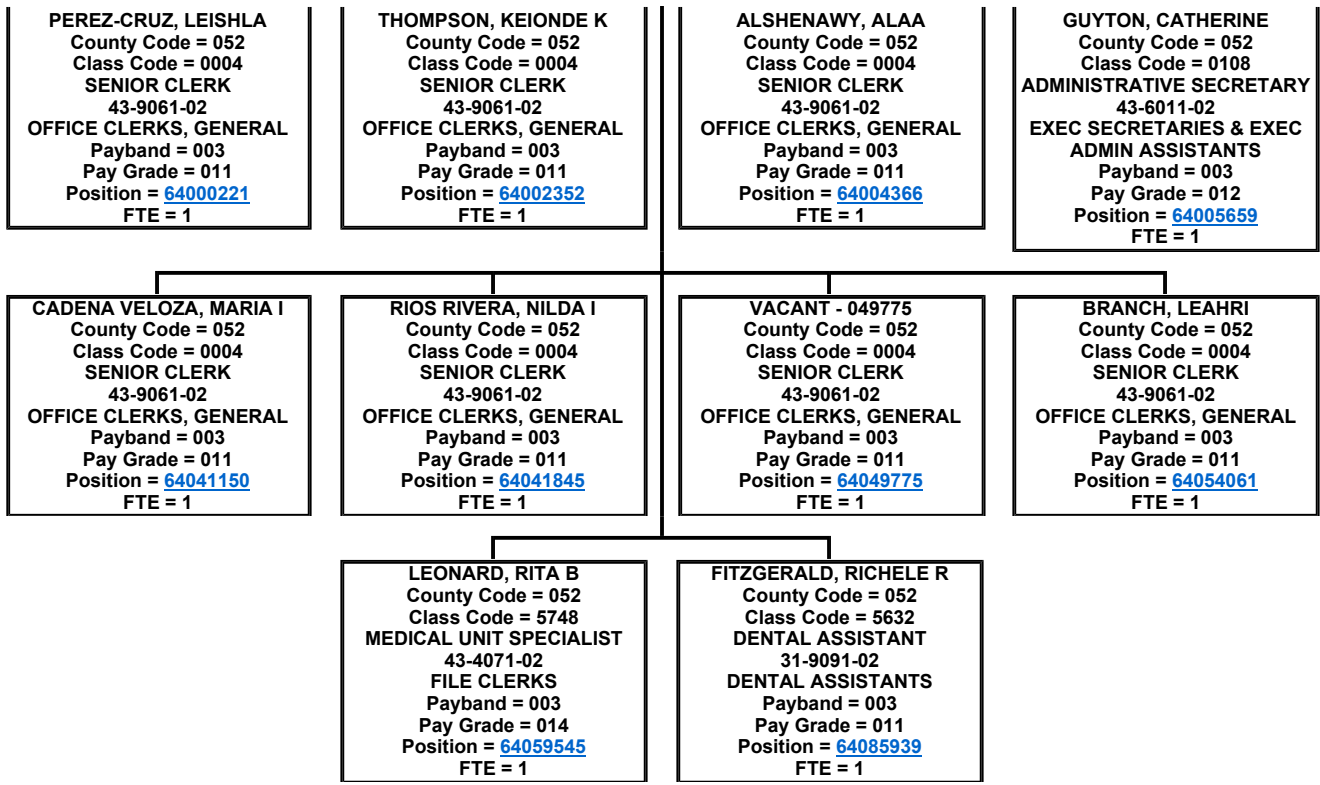
VACANT - 086430
 County Code = 052
 Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64086430](#)
 FTE = 1





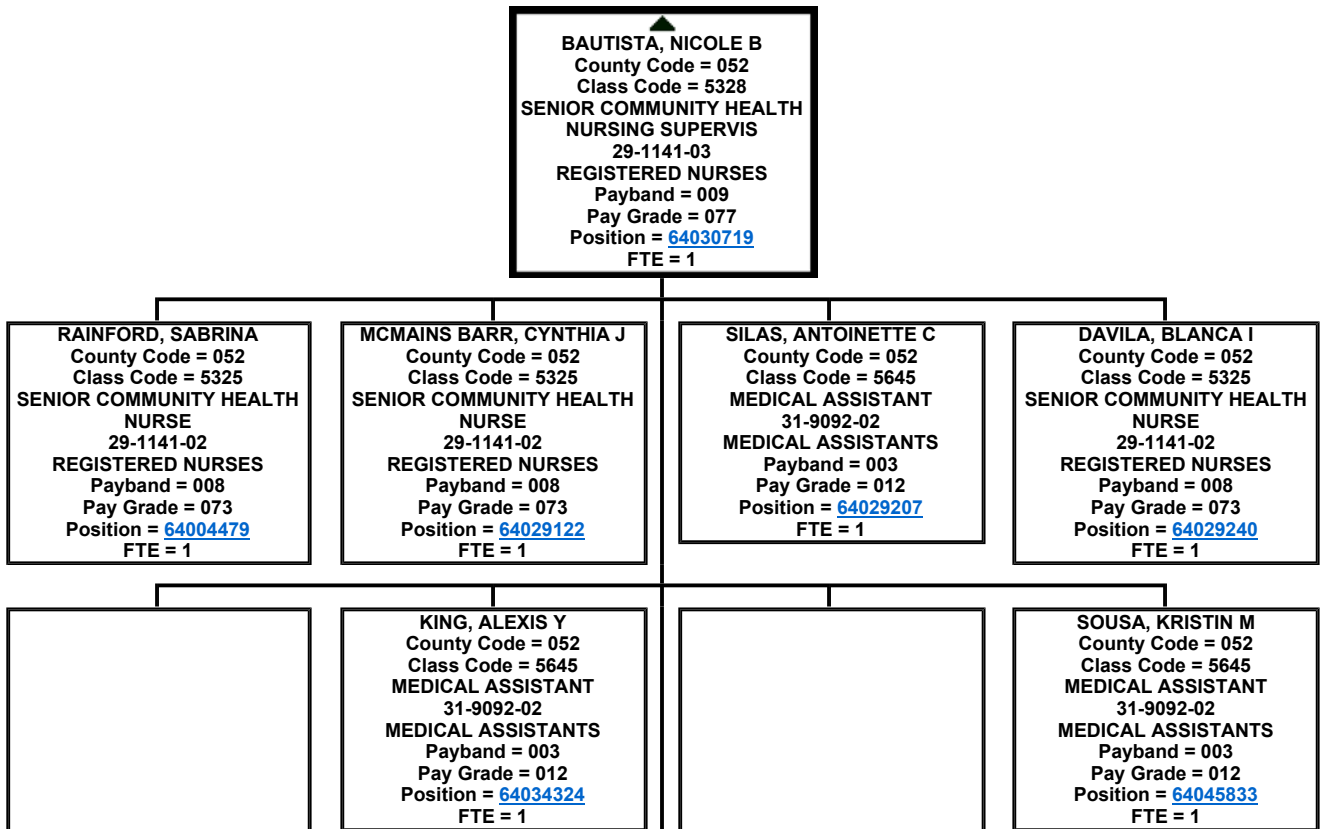
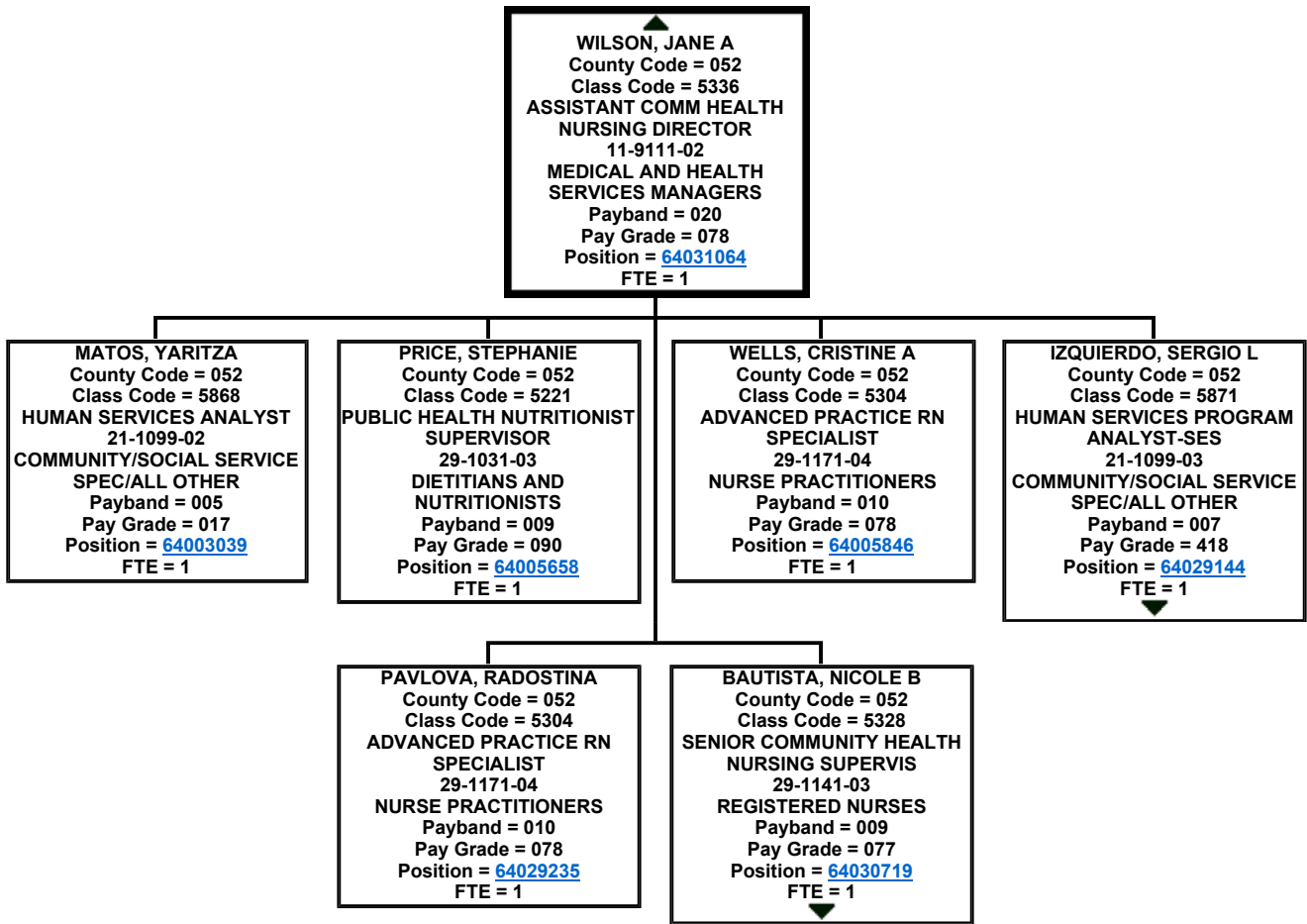
OPINION, ESTHER T
County Code = 052
OPS SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = 64952460
FTE = 1





BRADLEY, TONEY D
County Code = 052
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64036722](#)
FTE = 1

HARNEY, ANALINA
County Code = 052
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64045657](#)
FTE = 1



PATRIDGE, CARRIE S
County Code = 052
Class Code = 5703
FAMILY SUPPORT WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE ASSISTANTS
Payband = 002
Pay Grade = 012
Position = [64034322](#)
FTE = 1

HUSKIE, ELIZABETH M
County Code = 052
Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
Payband = 005
Pay Grade = 015
Position = [64036729](#)
FTE = 1

LECOMPTE, ANDREA A
County Code = 052
Class Code = 5294
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REGISTERED NURSES
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Pay Grade = 075
Position = [64049125](#)
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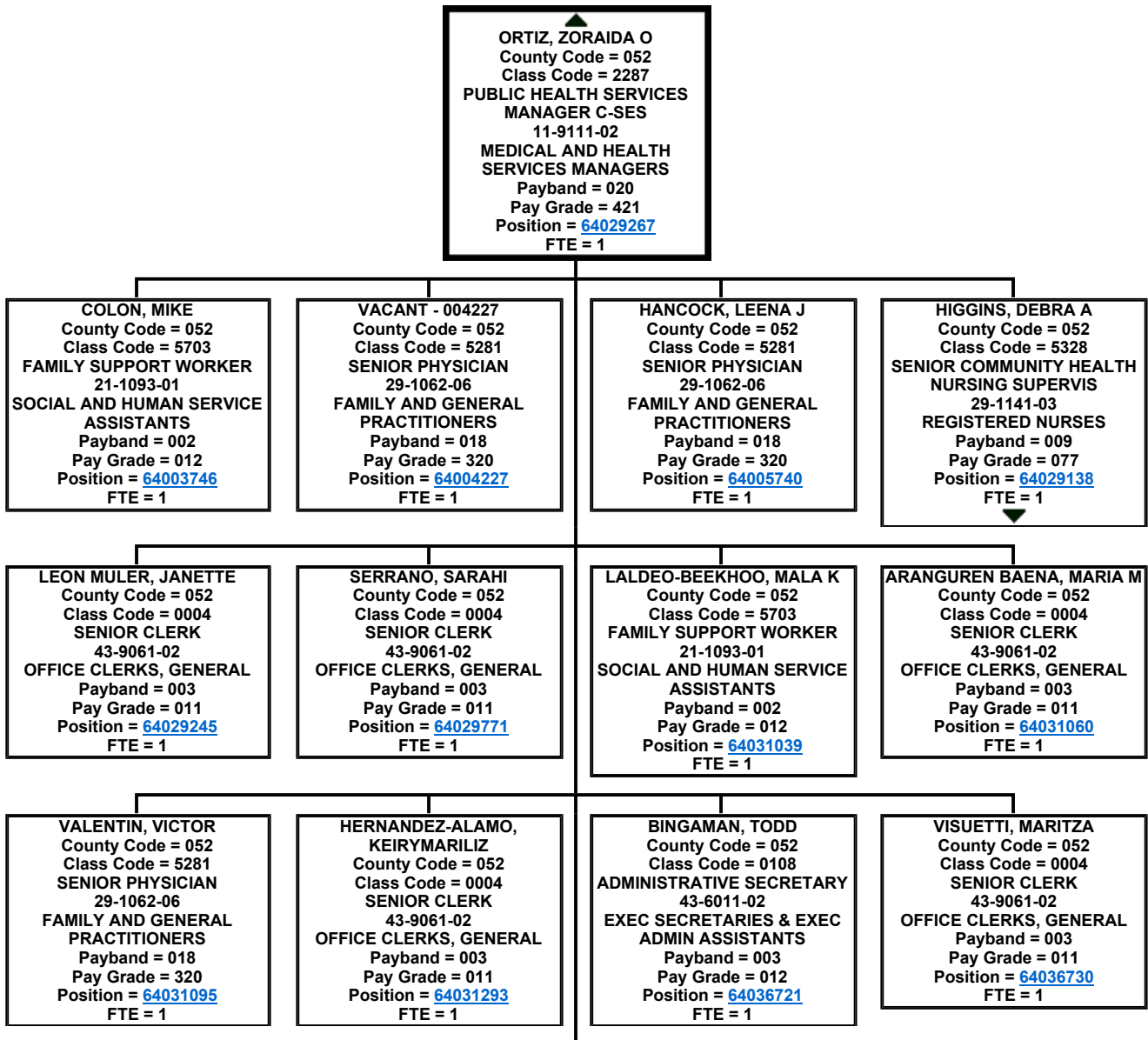
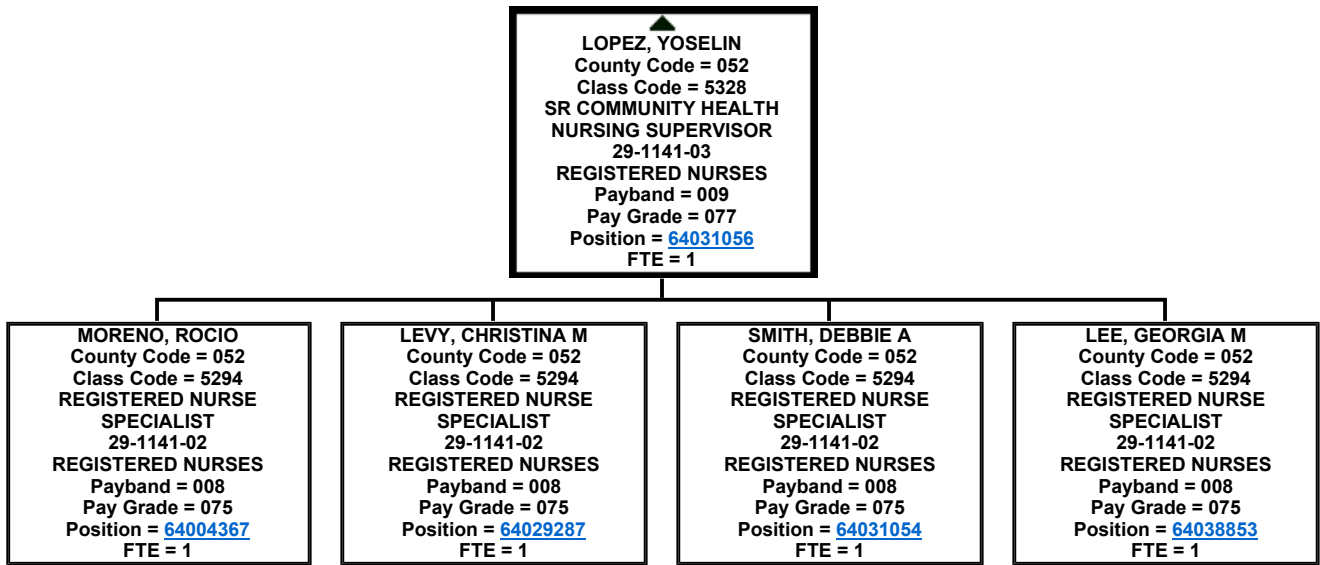
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IZQUIERDO, SERGIO L
 County Code = 052
 Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST-SES
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 418
 Position = [64029144](#)
 FTE = 1

CARR, CARMEN
 County Code = 052
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64003405](#)
 FTE = 1

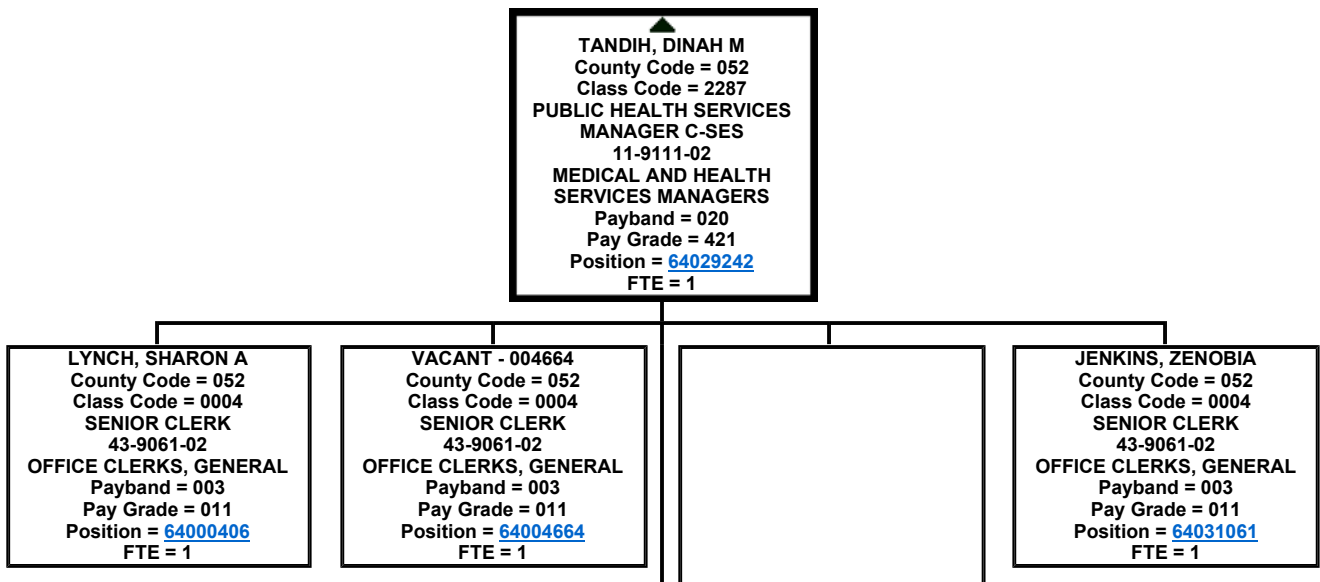
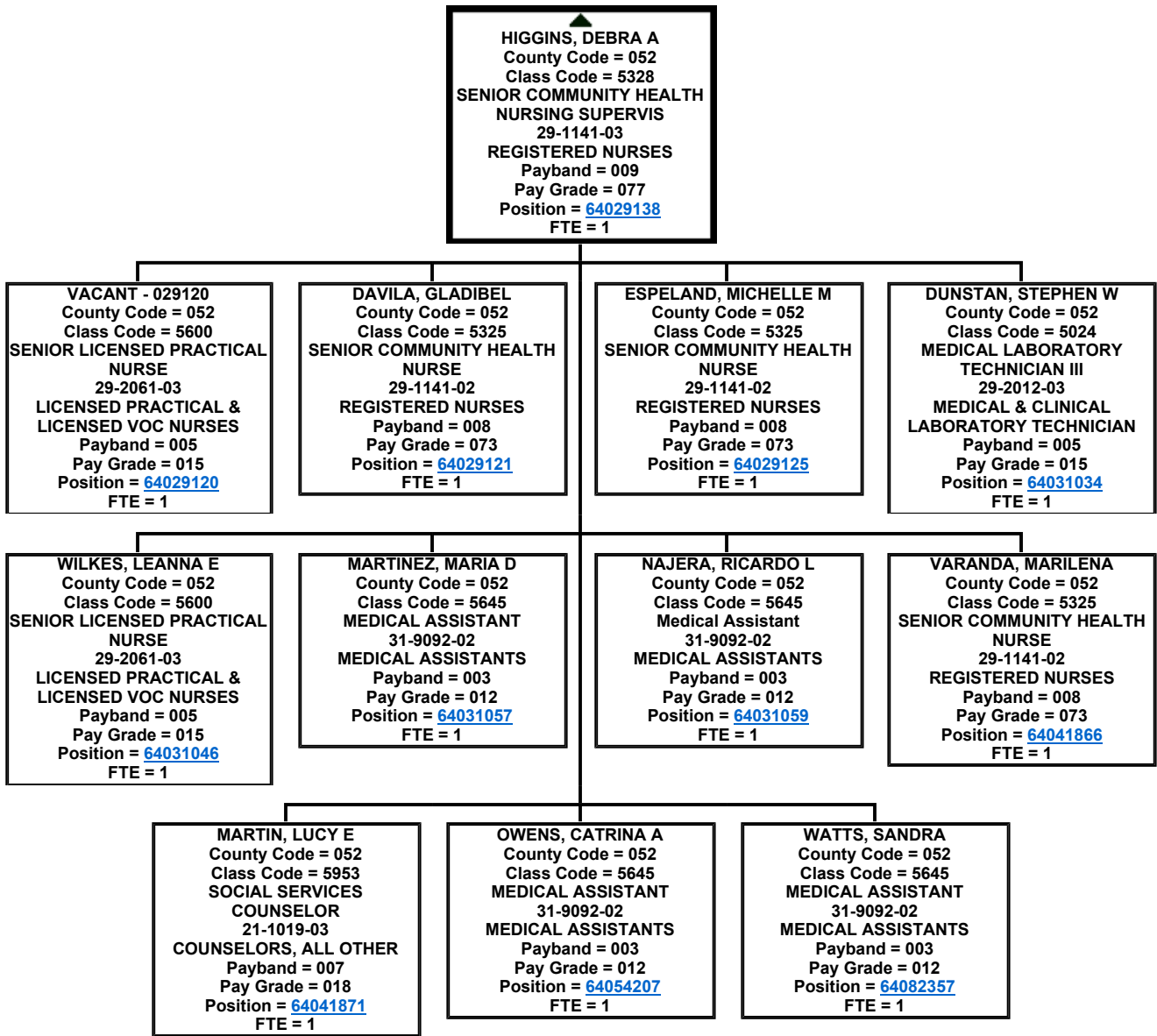
VACANT - 029133
 County Code = 052
 Class Code = 0004
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 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64029133](#)
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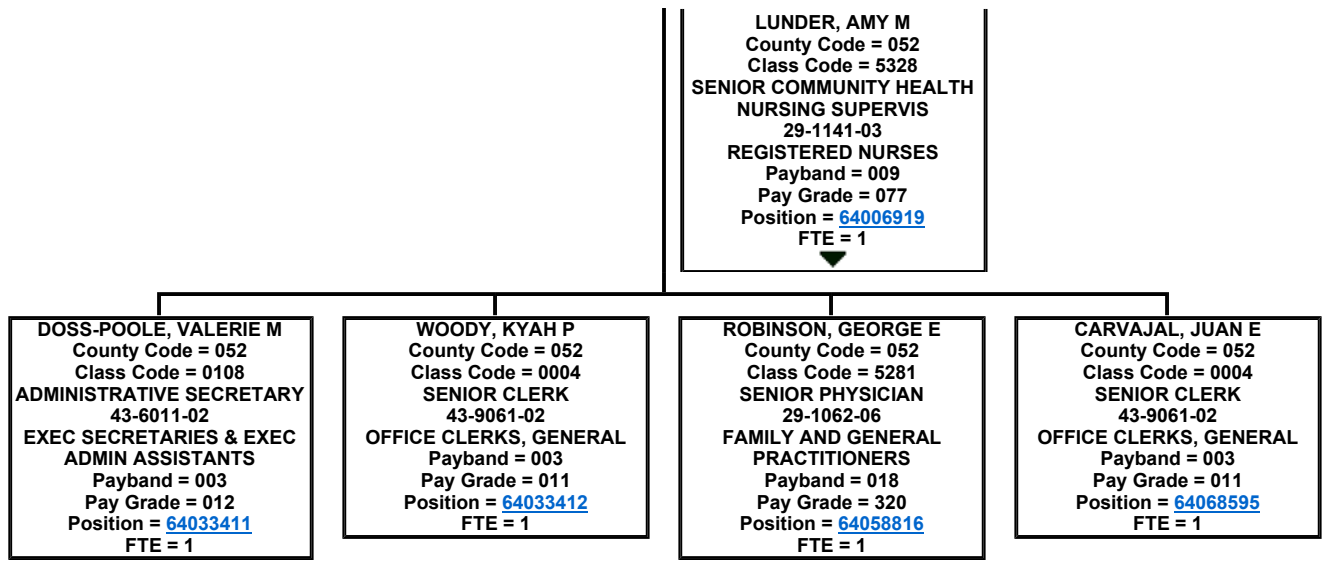
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 County Code = 052
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64041834](#)
 FTE = 1

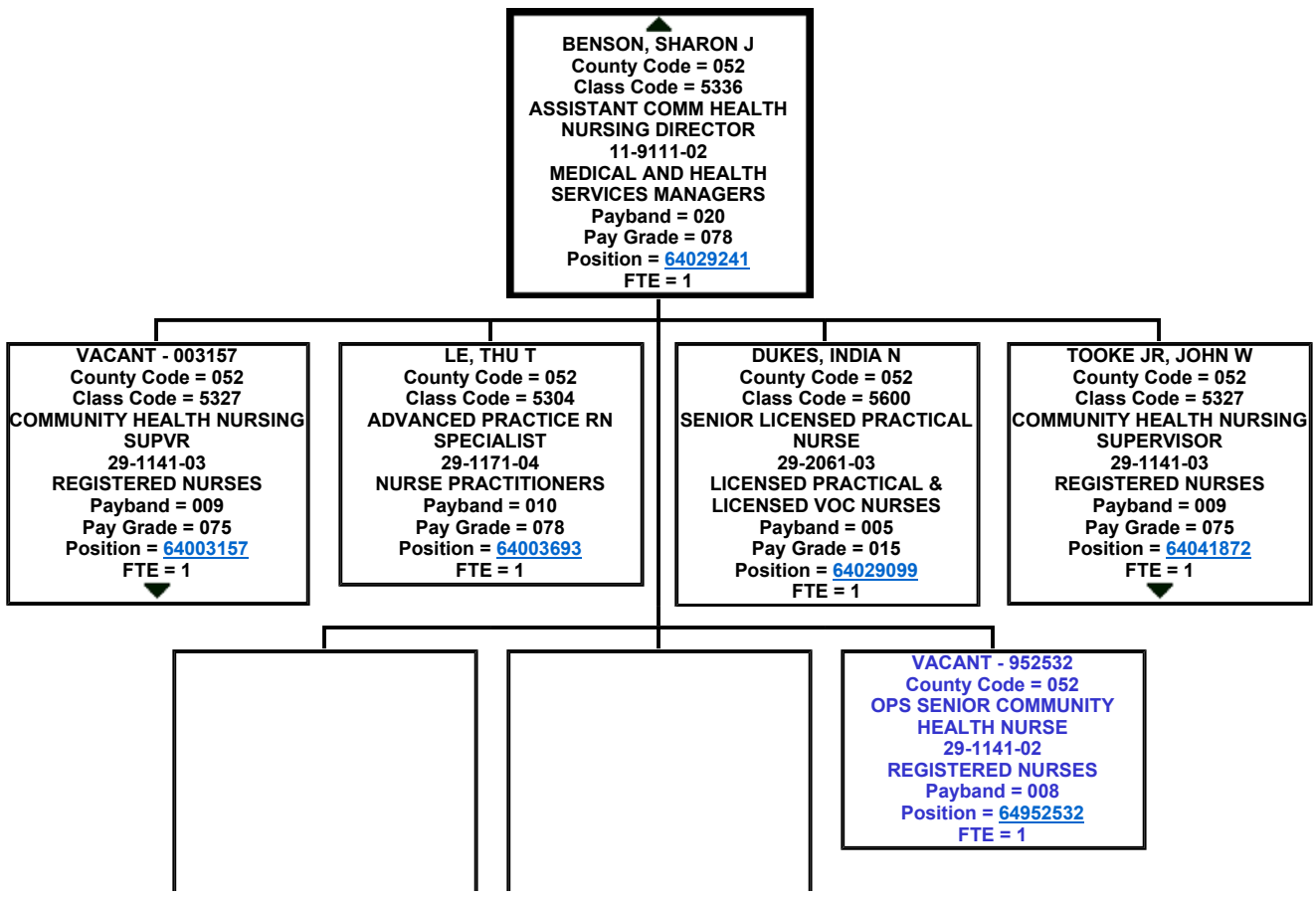
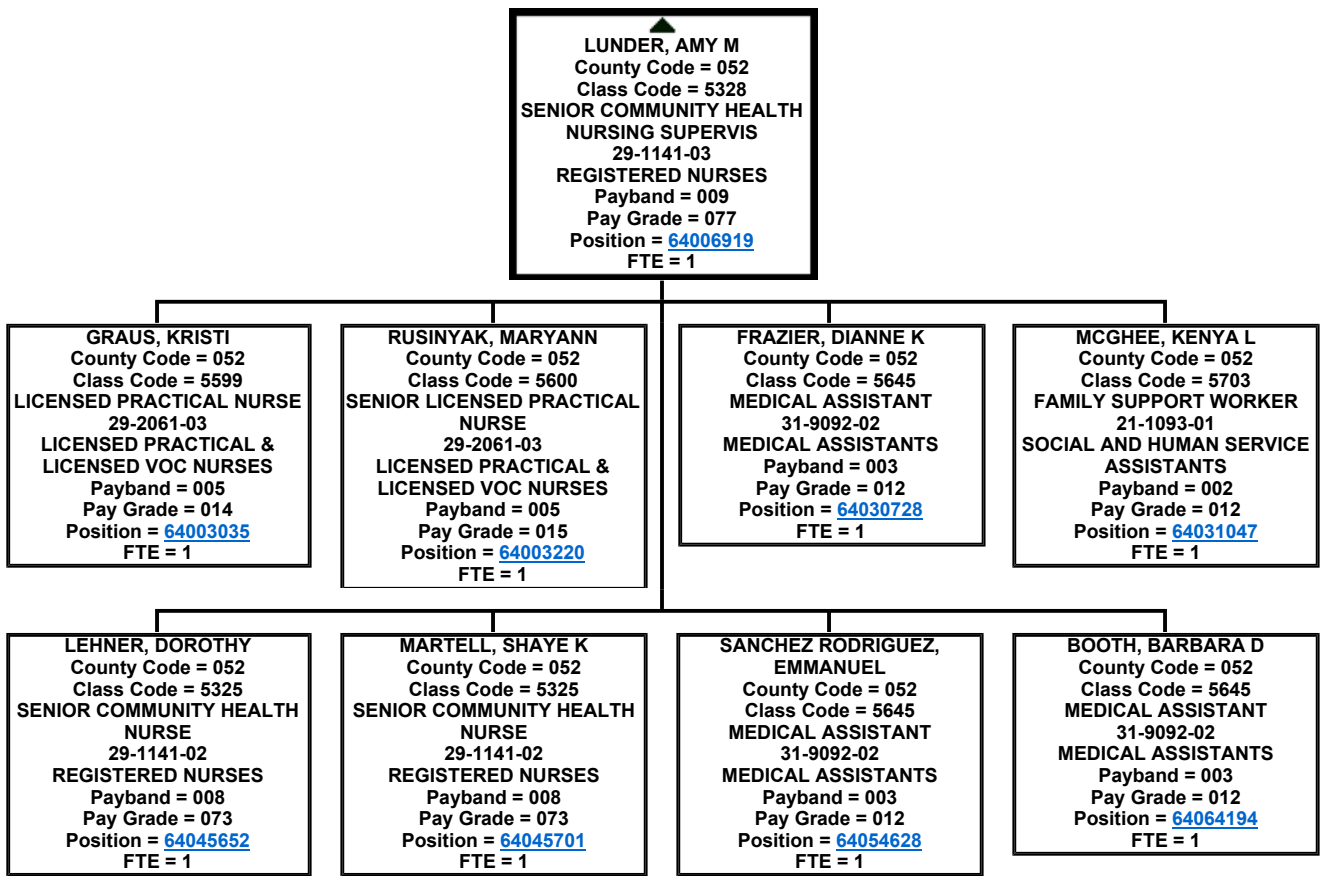
ARMETTA, MARIA
 County Code = 052
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64054987](#)
 FTE = 1



VACANT - 952386
County Code = 052
OPS SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = [64952386](#)
FTE = 1

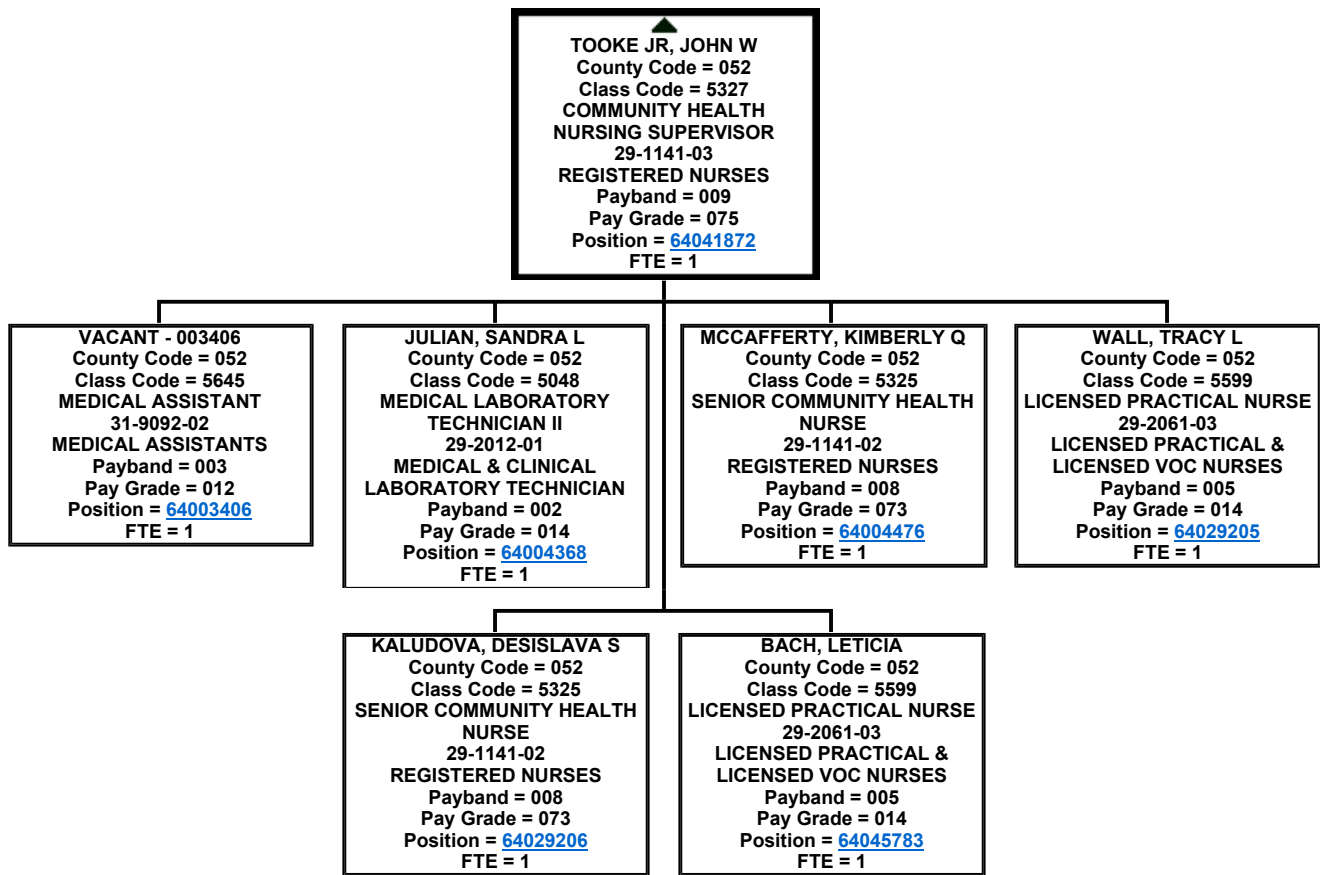


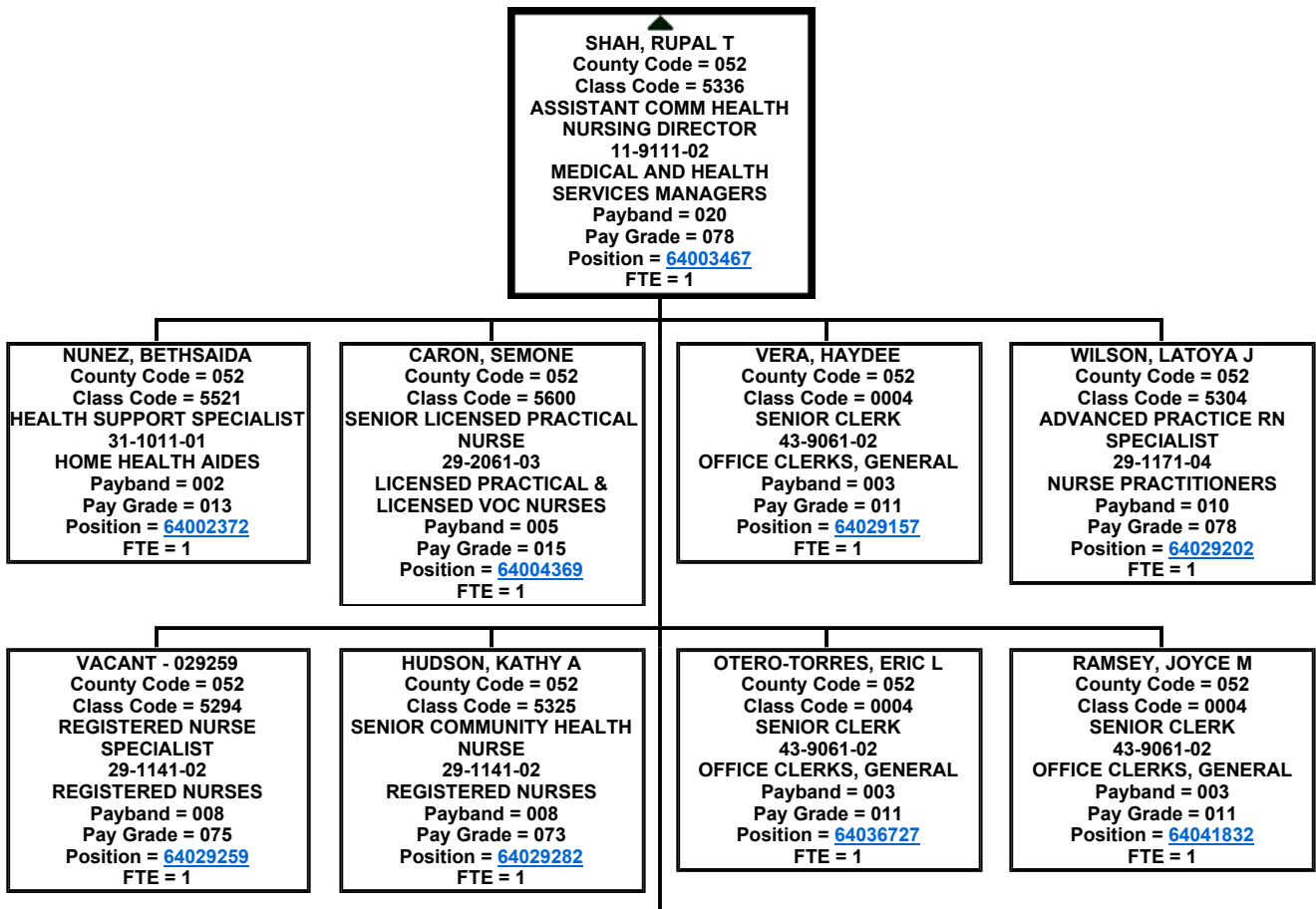
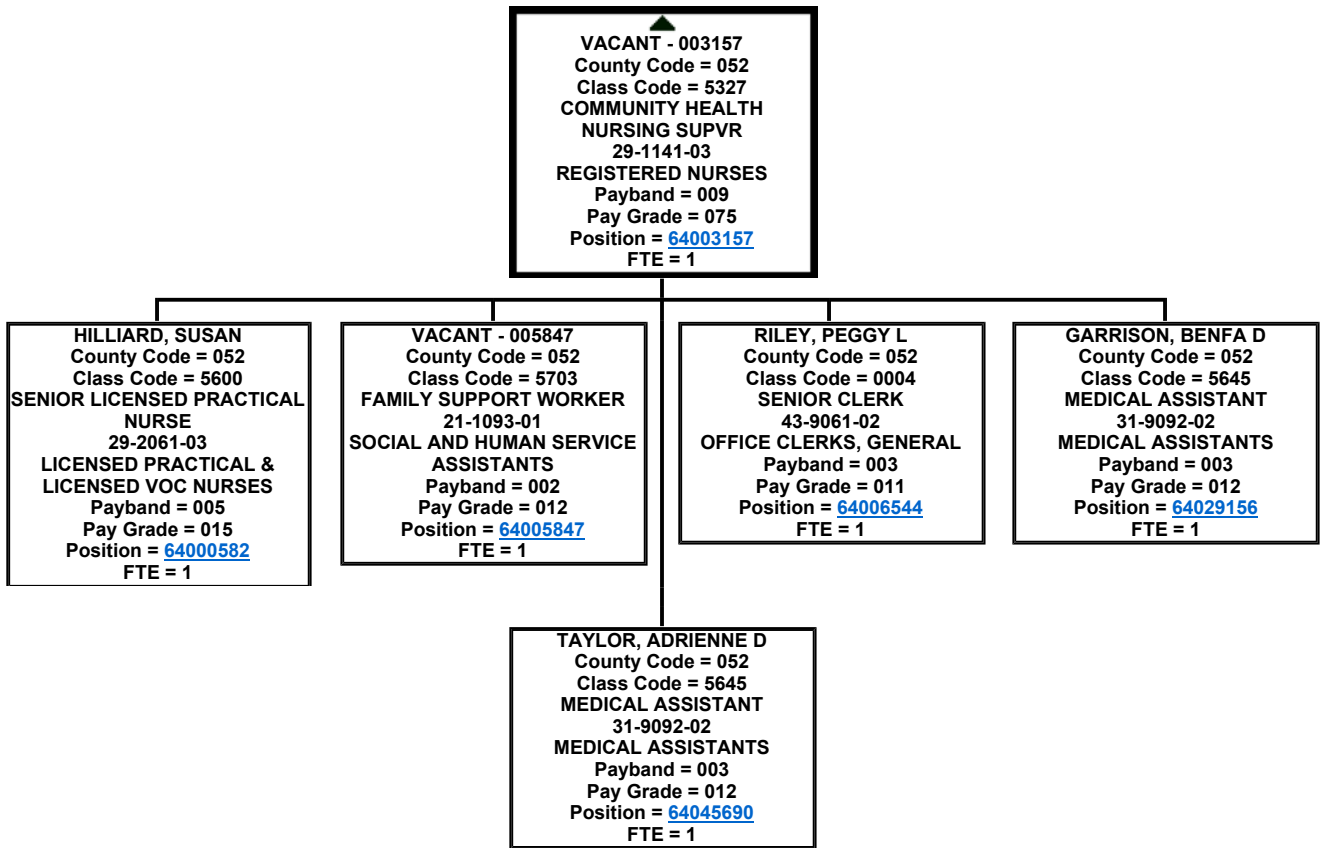




SARLO, STEPHANIE A
County Code = 052
Class Code = 5297
ADVANCED PRACTICE
REGISTERED NURSE
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NURSE PRACTITIONERS
Payband = 009
Pay Grade = 077
Position = [64082616](#)
FTE = 1

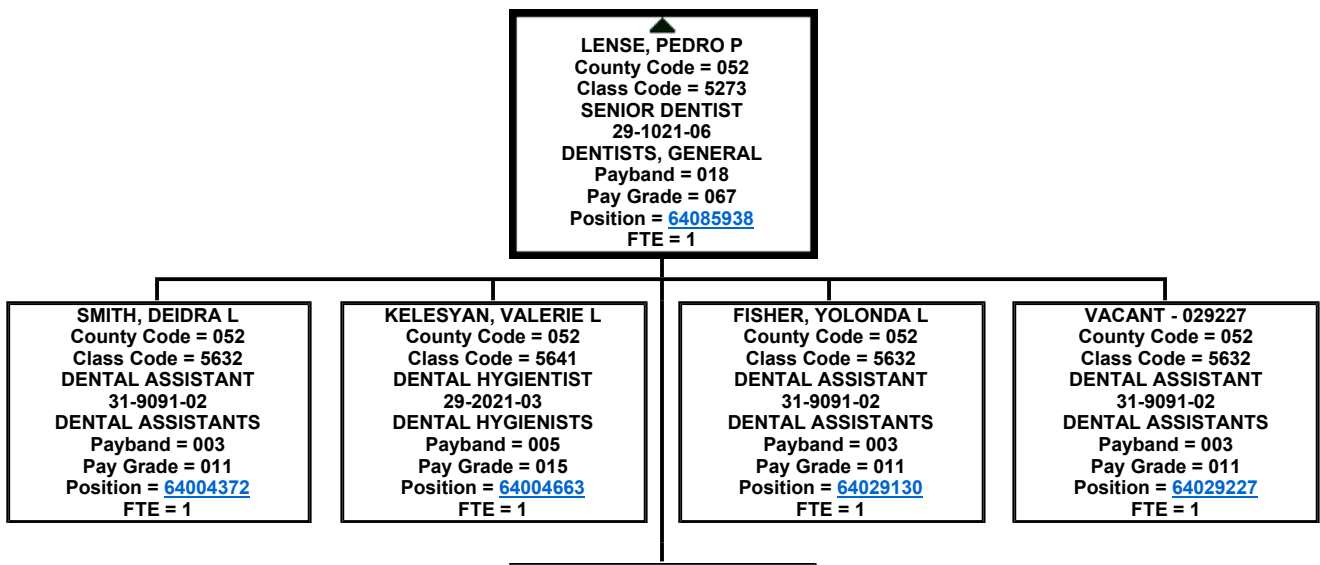
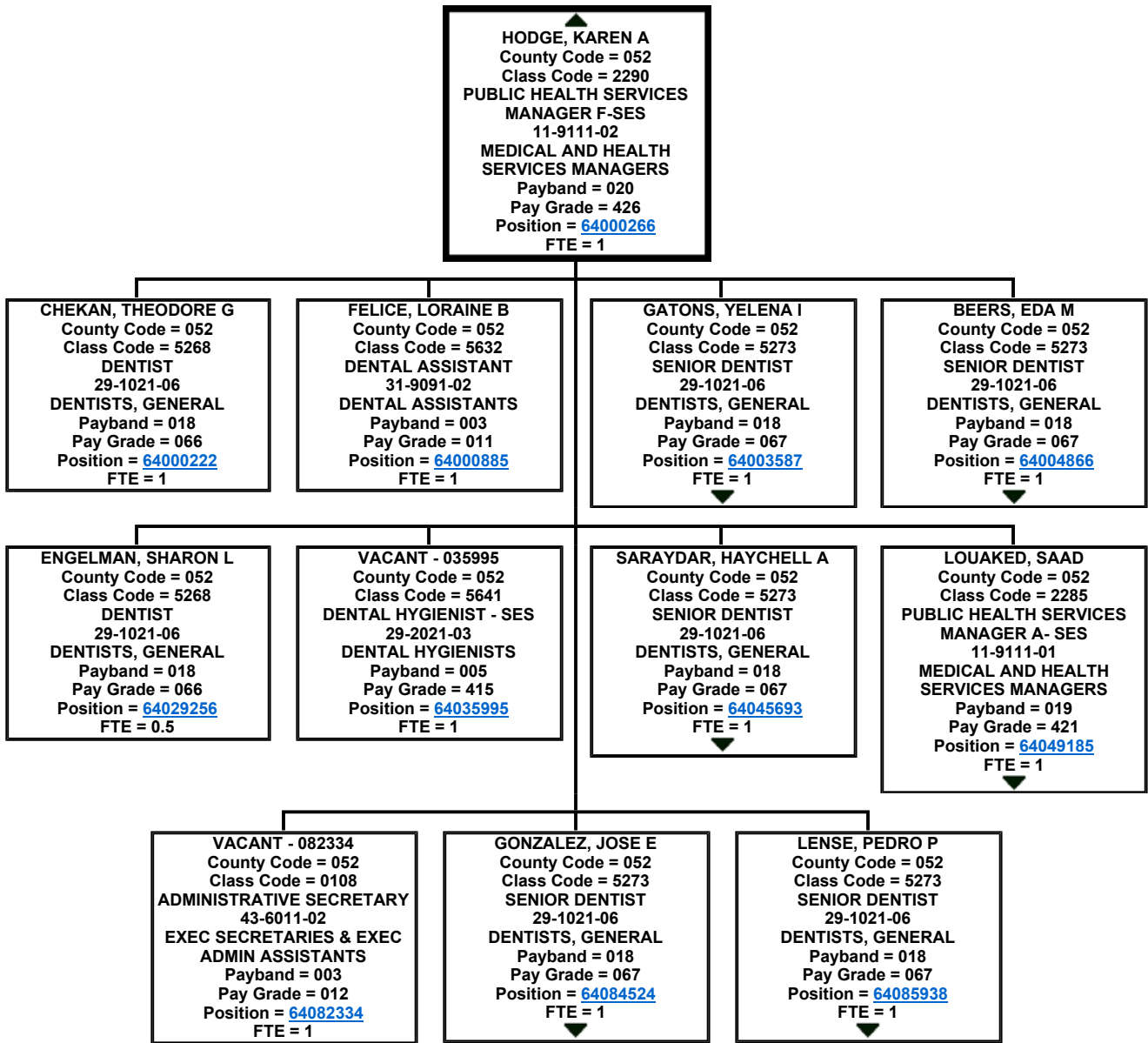
GREEN, PATRICIA A
County Code = 052
Class Code = 0108
ADMINISTRATIVE SECRETARY
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64082982](#)
FTE = 1



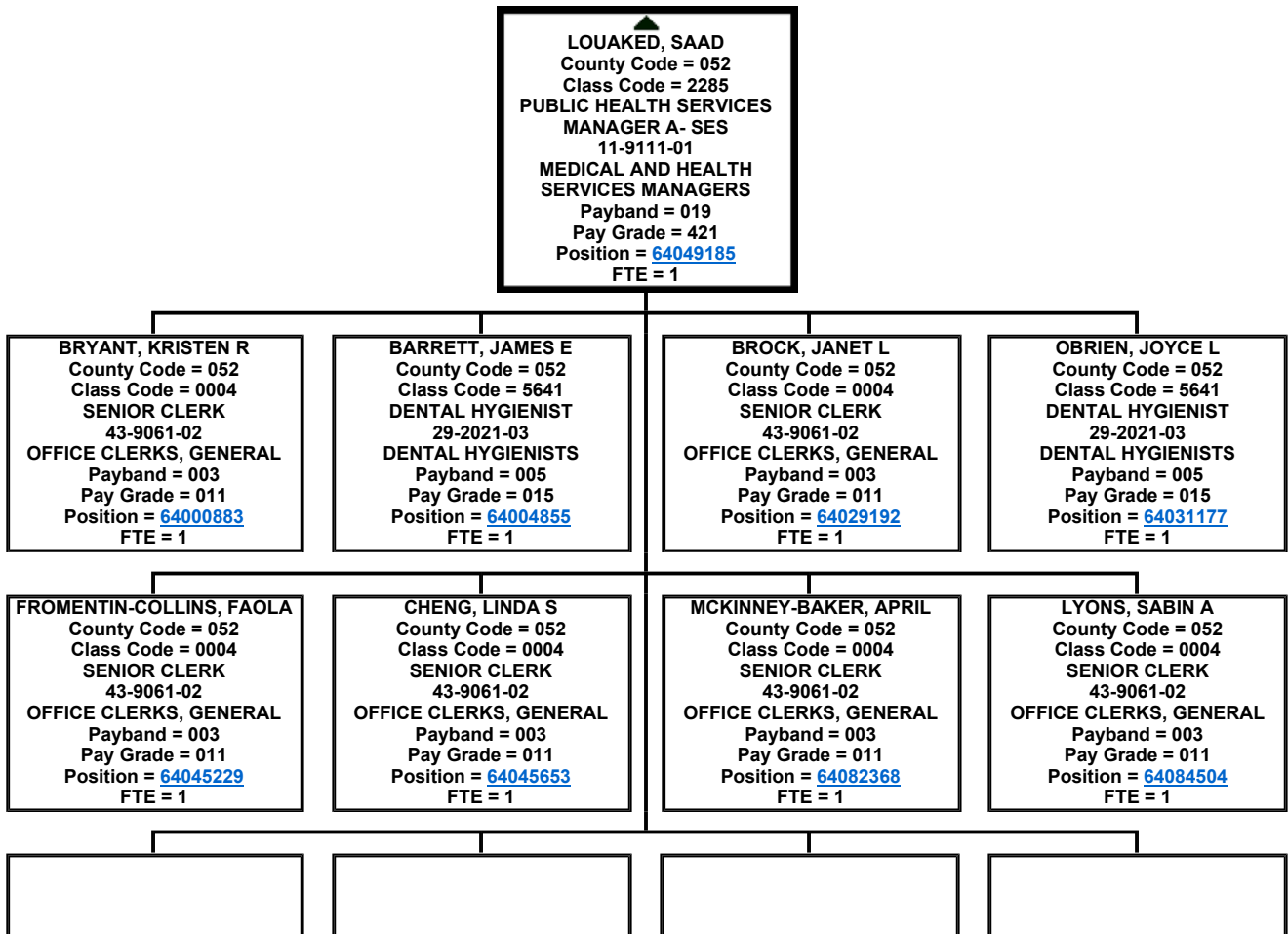
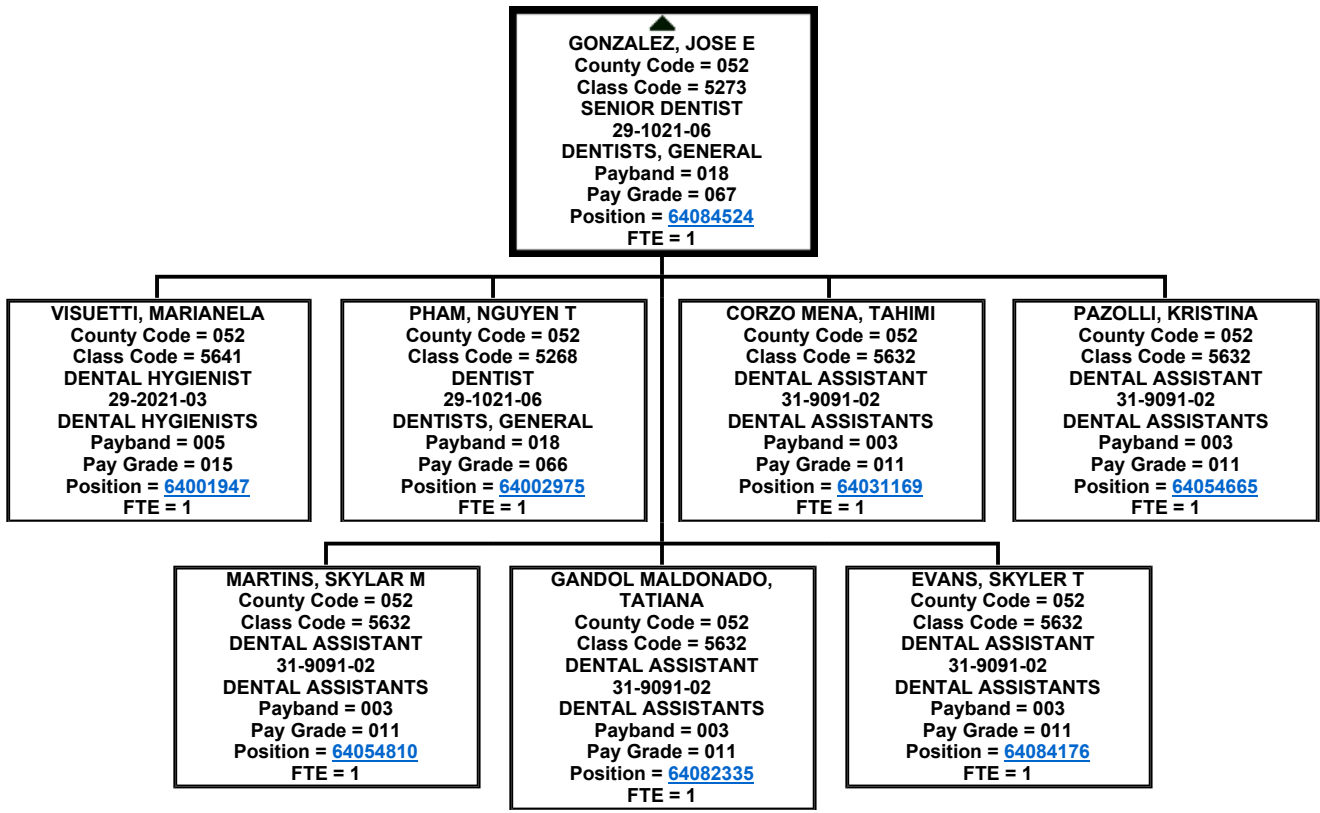


VACANT - 043846
County Code = 052
Class Code = 5645
MEDICAL ASSISTANT
31-9092-02
MEDICAL ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64043846](#)
FTE = 1

MOROTT, HEATHER M
County Code = 052
Class Code = 5645
MEDICAL ASSISTANT
31-9092-02
MEDICAL ASSISTANTS
Payband = 003
Pay Grade = 012
Position = [64057286](#)
FTE = 1



OCHS, CHRISTINA A
County Code = 052
Class Code = 5632
DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Pay Grade = 011
Position = [64041867](#)
FTE = 1

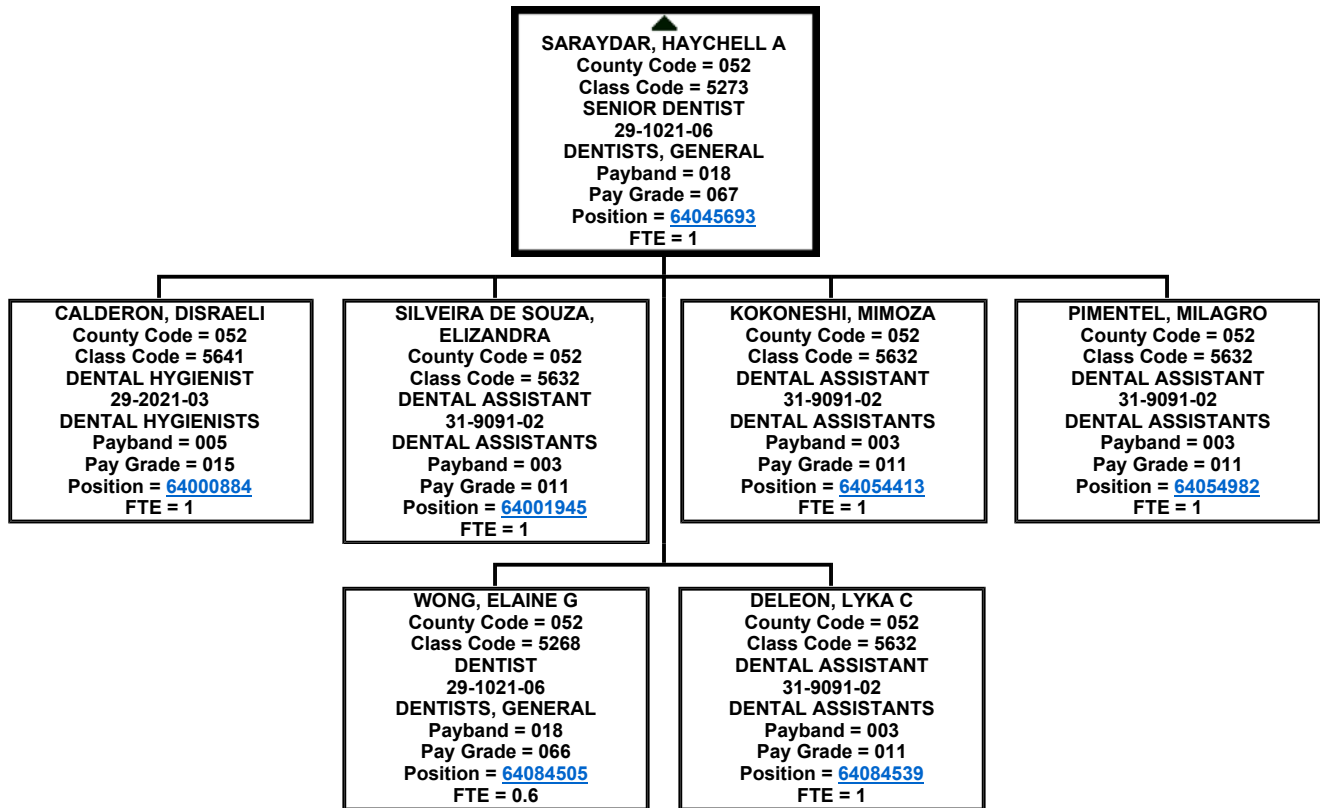


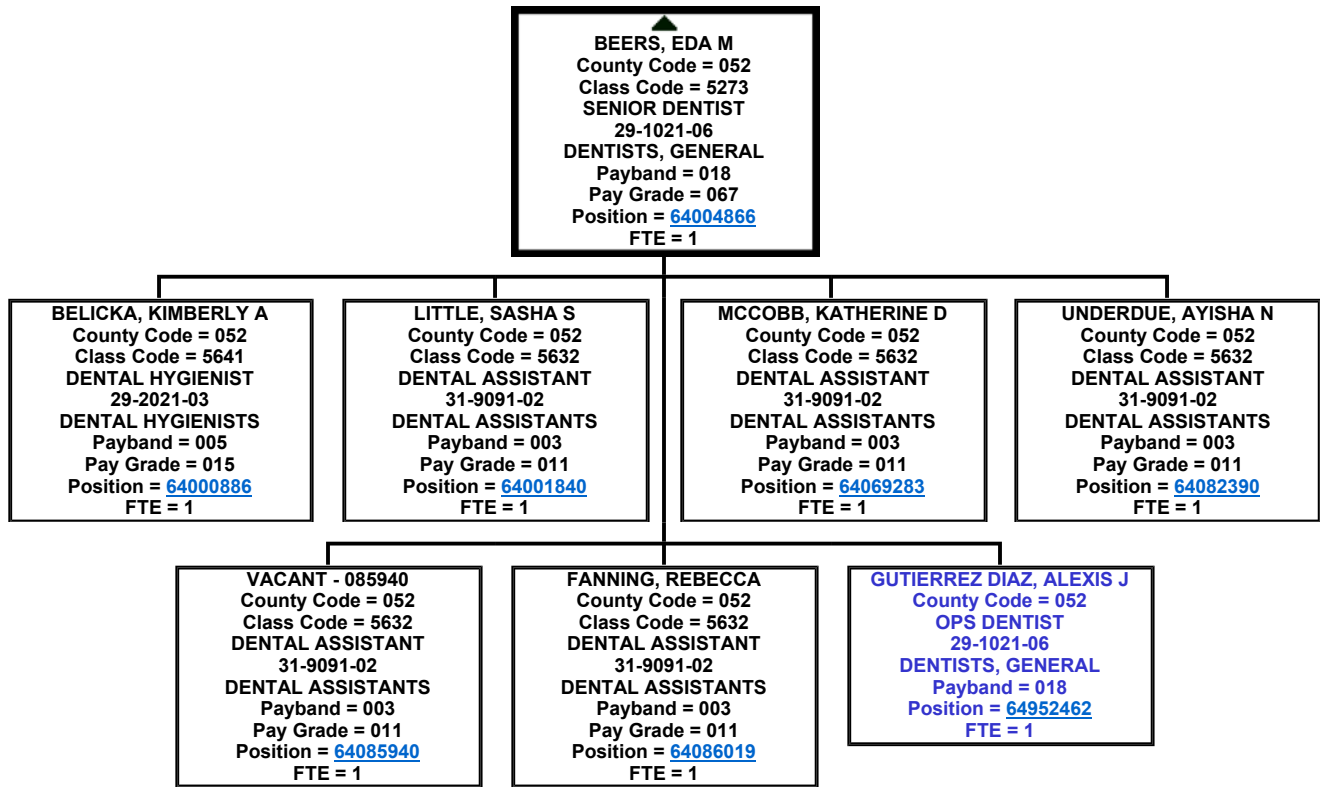
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County Code = 052
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64086518](#)
FTE = 1

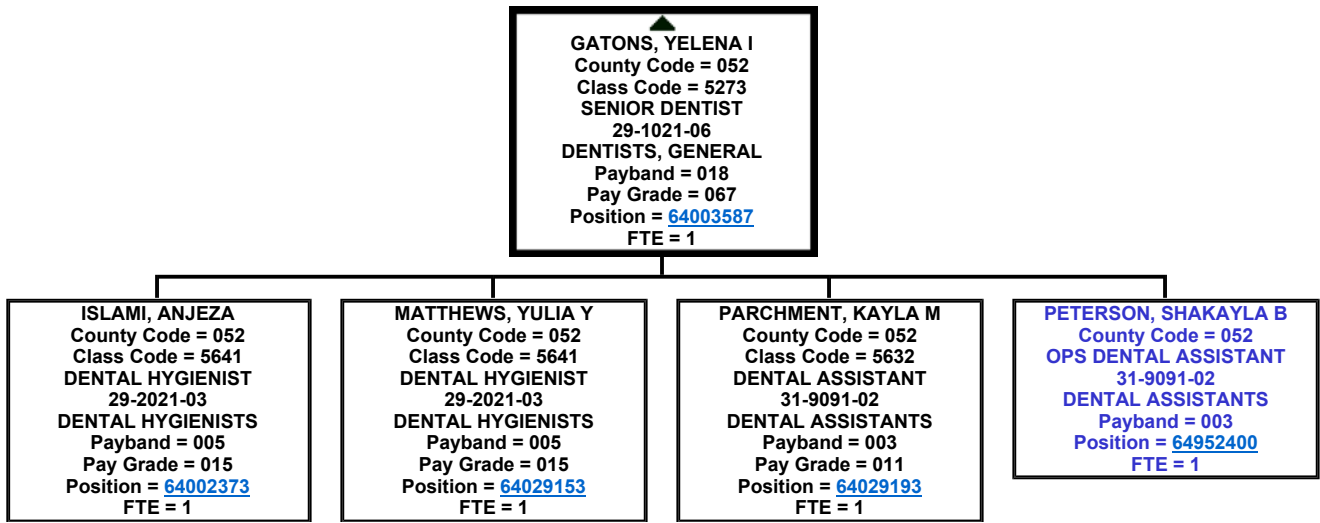
VACANT - 952354
County Code = 052
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64952354](#)
FTE = 1

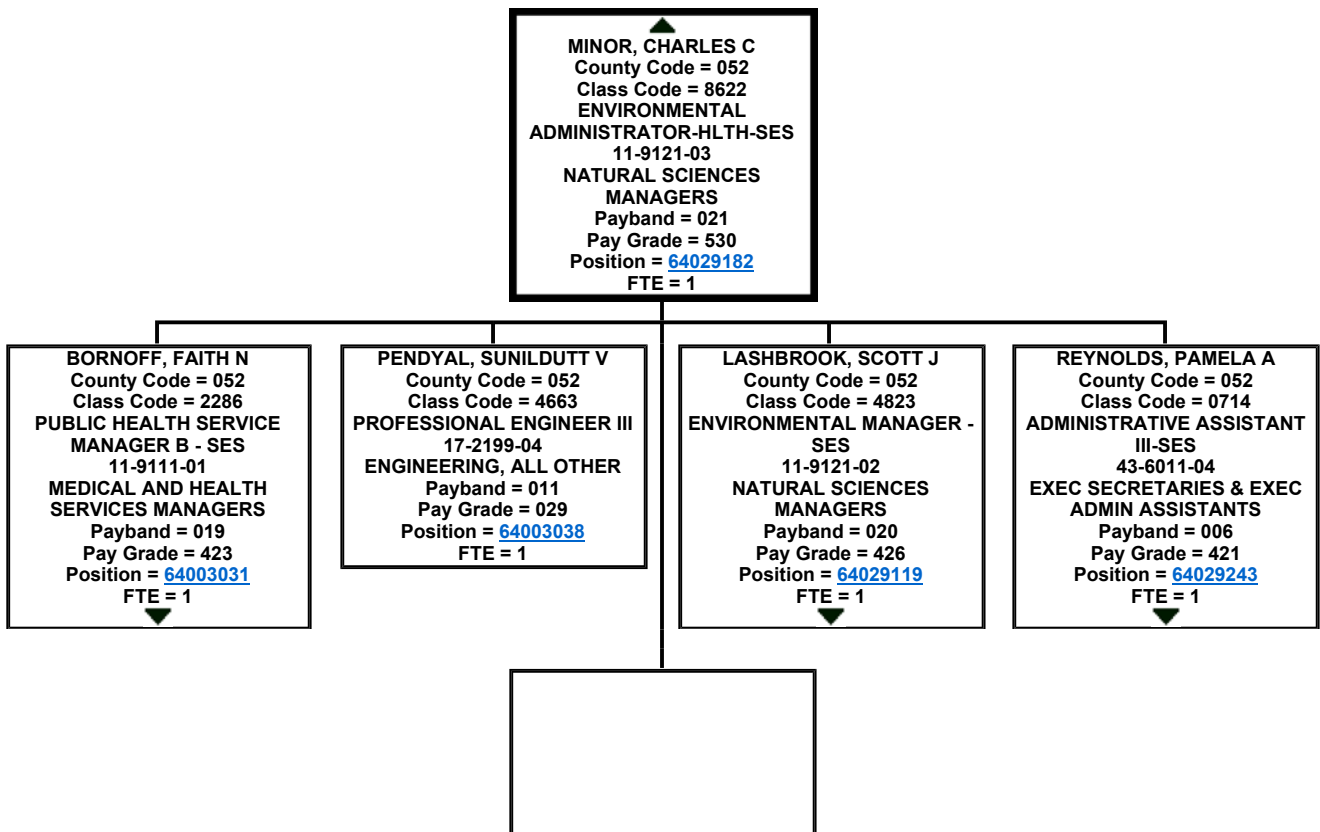
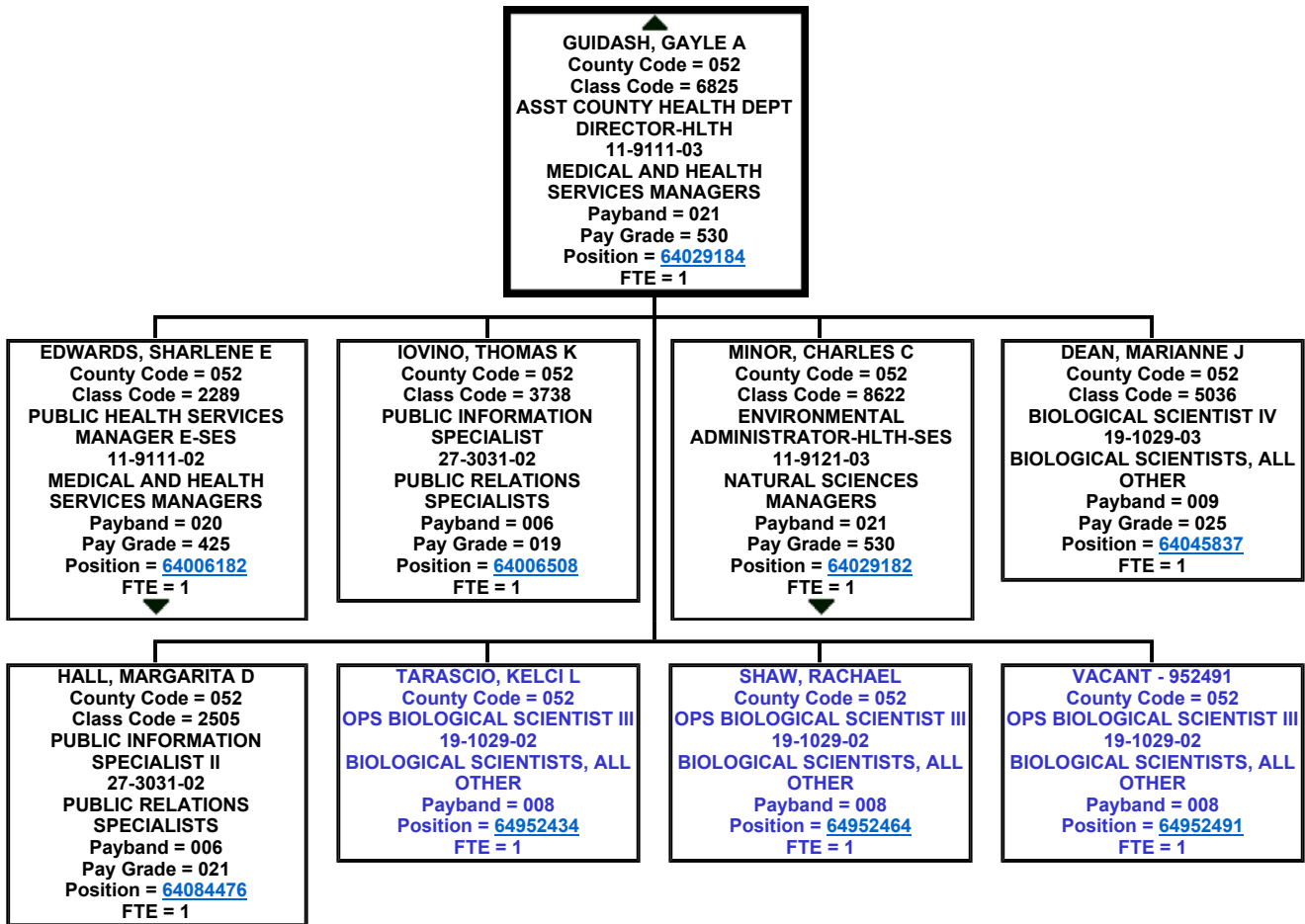
RIVERA, KATHLEEN M
County Code = 052
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64952359](#)
FTE = 1

HARAZIN-PETTIT, CHRISTINE A
County Code = 052
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29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64952384](#)
FTE = 1

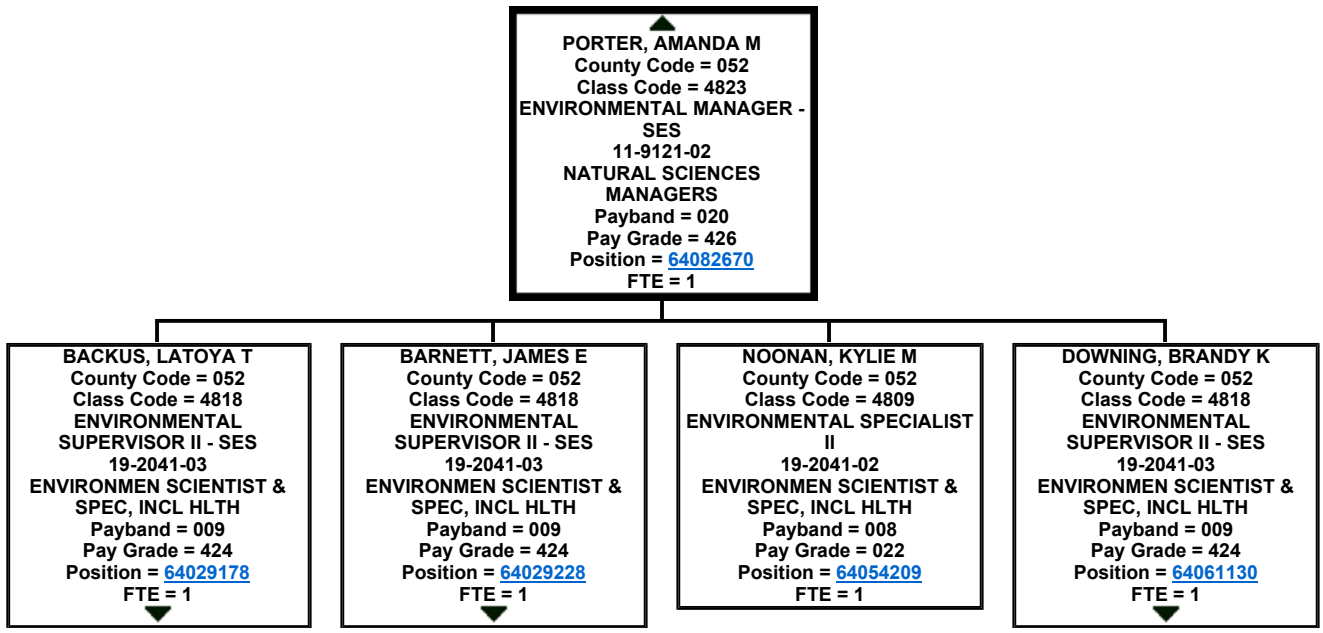


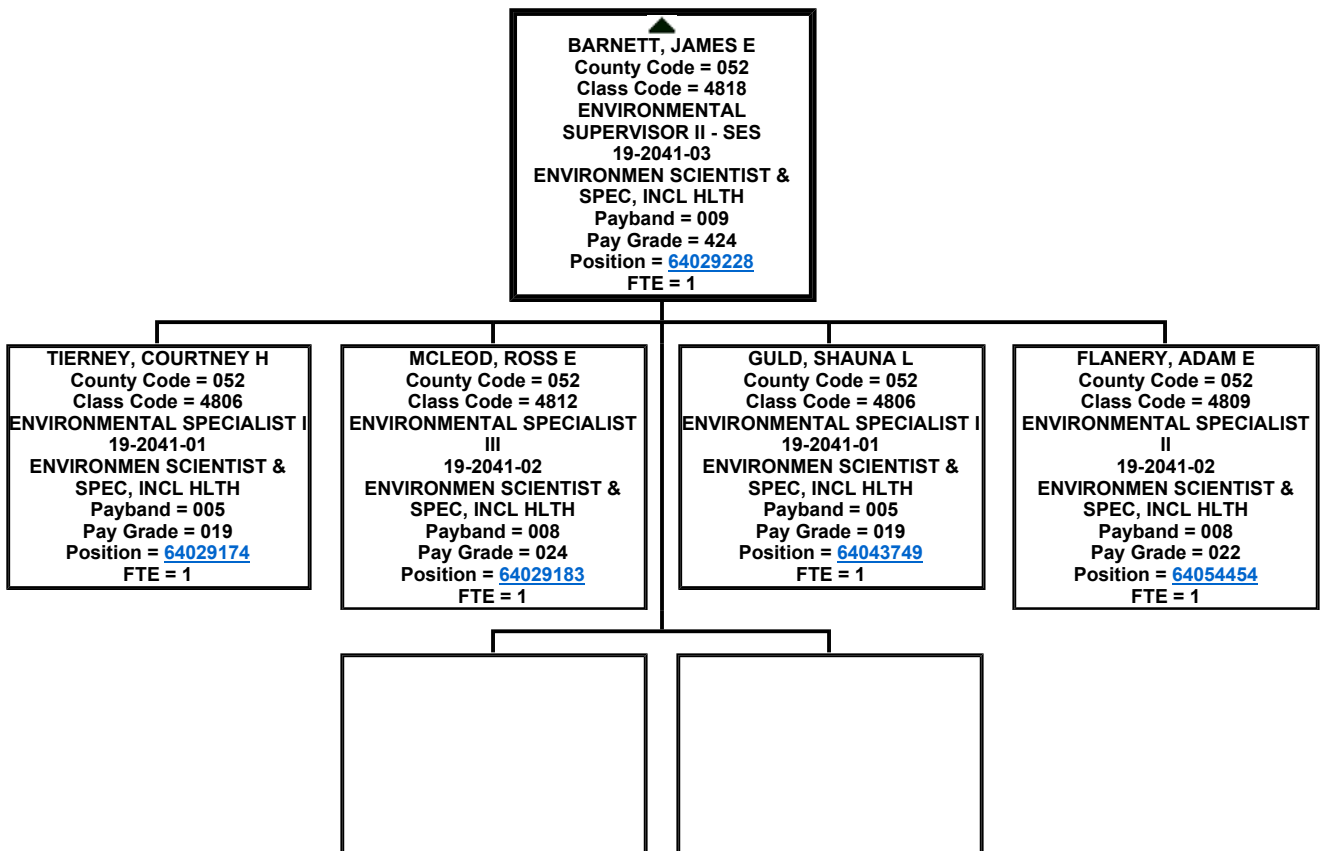
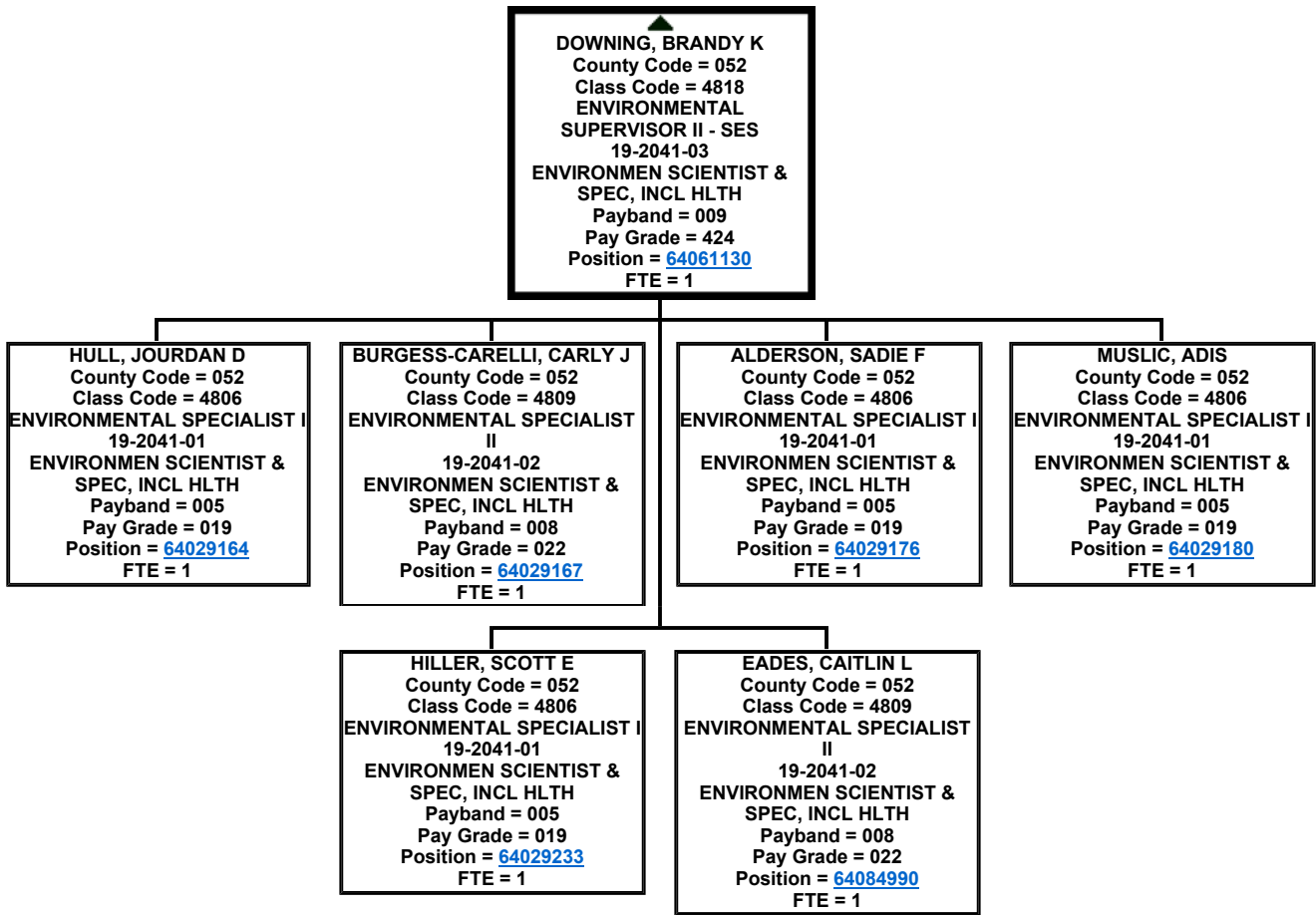






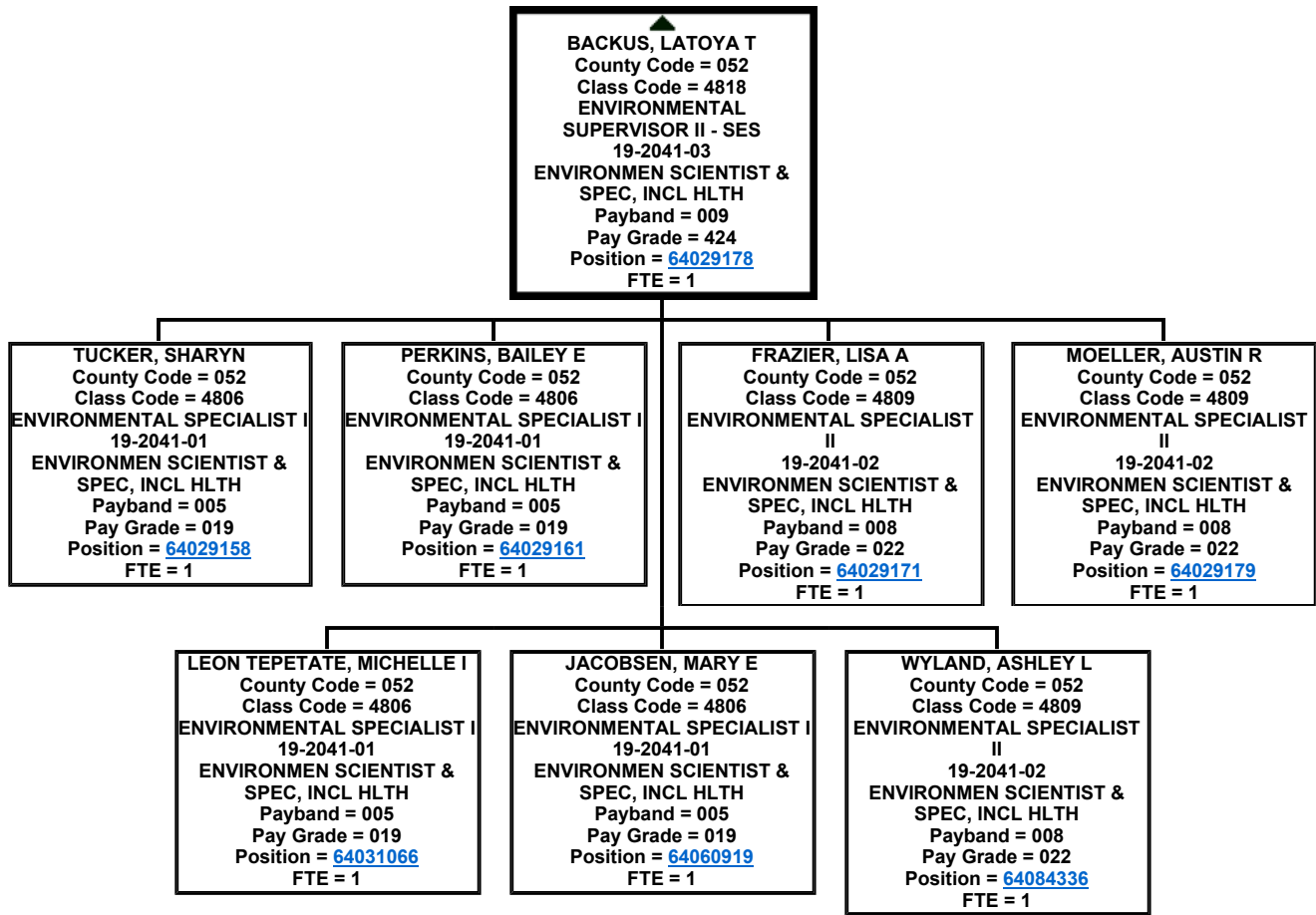
PORTER, AMANDA M
County Code = 052
Class Code = 4823
ENVIRONMENTAL MANAGER -
SES
11-9121-02
NATURAL SCIENCES
MANAGERS
Payband = 020
Pay Grade = 426
Position = [64082670](#)
FTE = 1

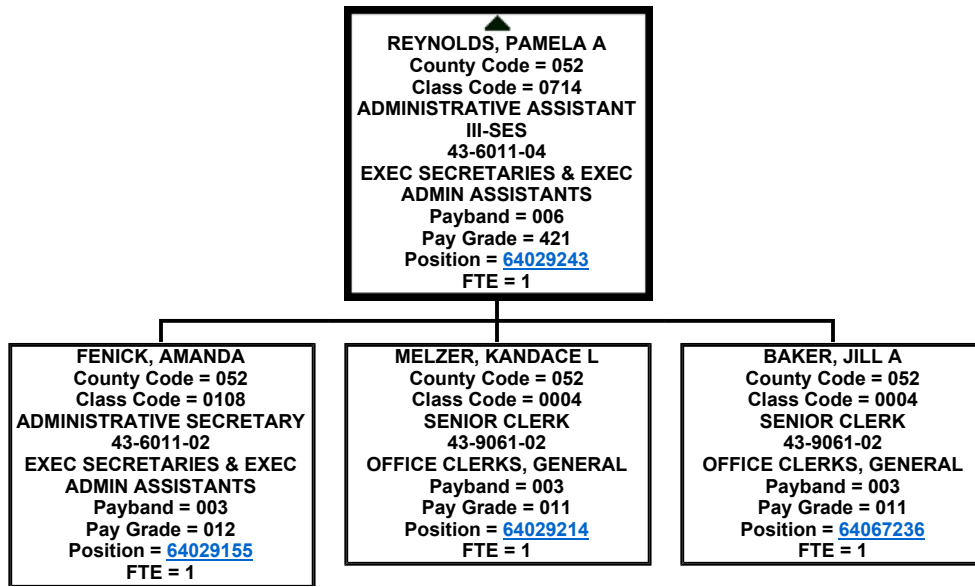


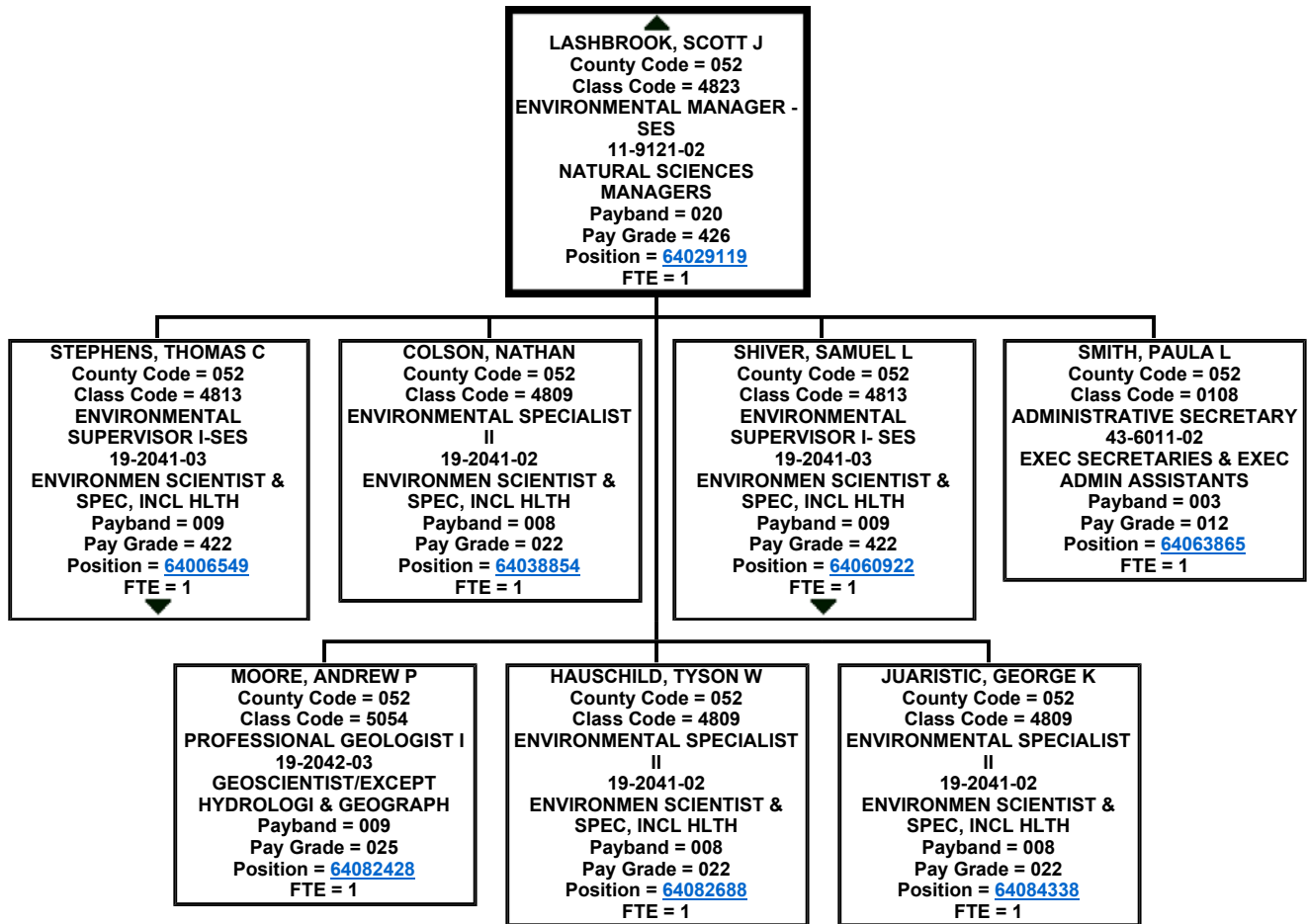


ZWISSLER, JOSEPH F
County Code = 052
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64054455](#)
FTE = 1

BAKER, IAN
County Code = 052
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64054983](#)
FTE = 1



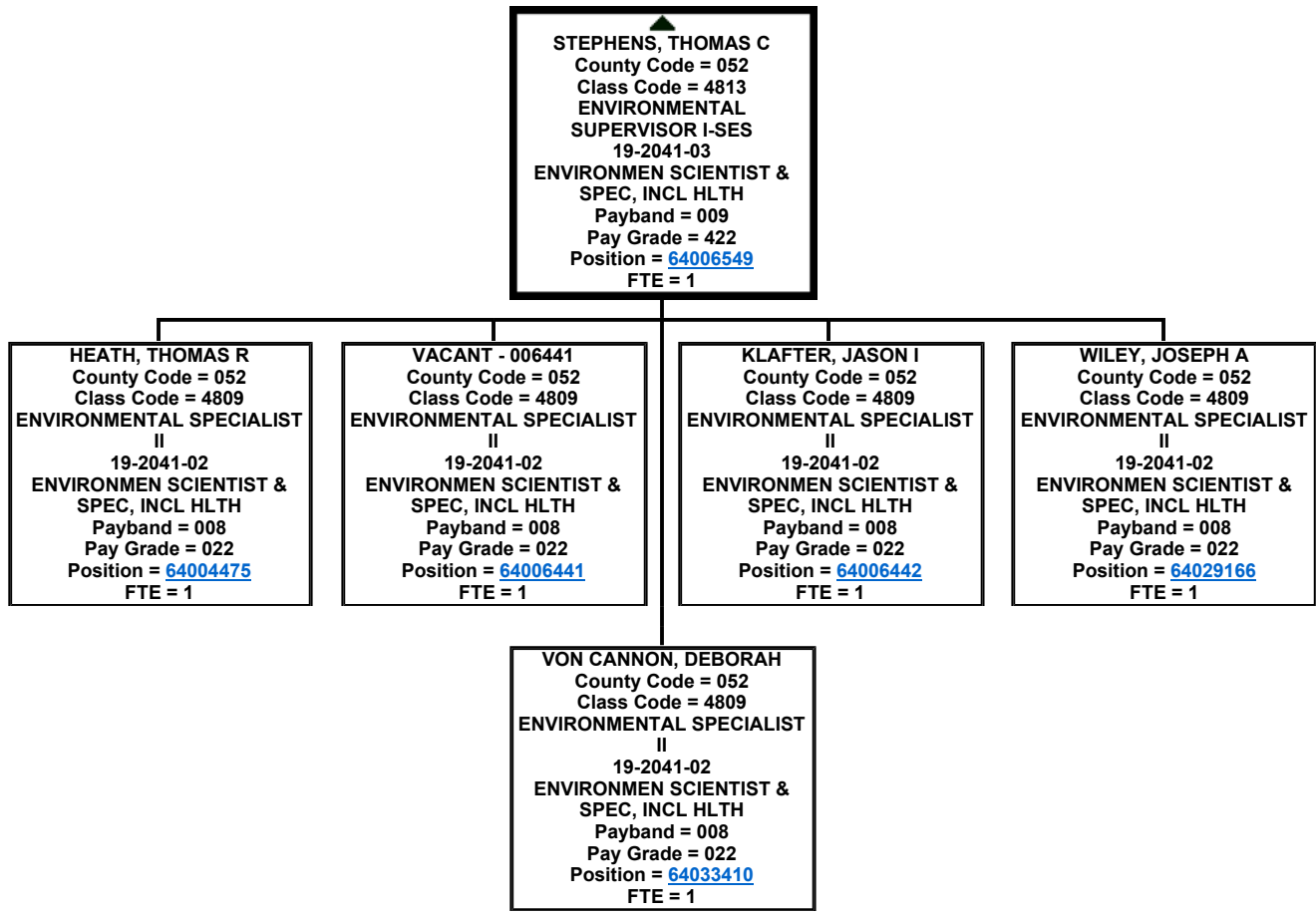


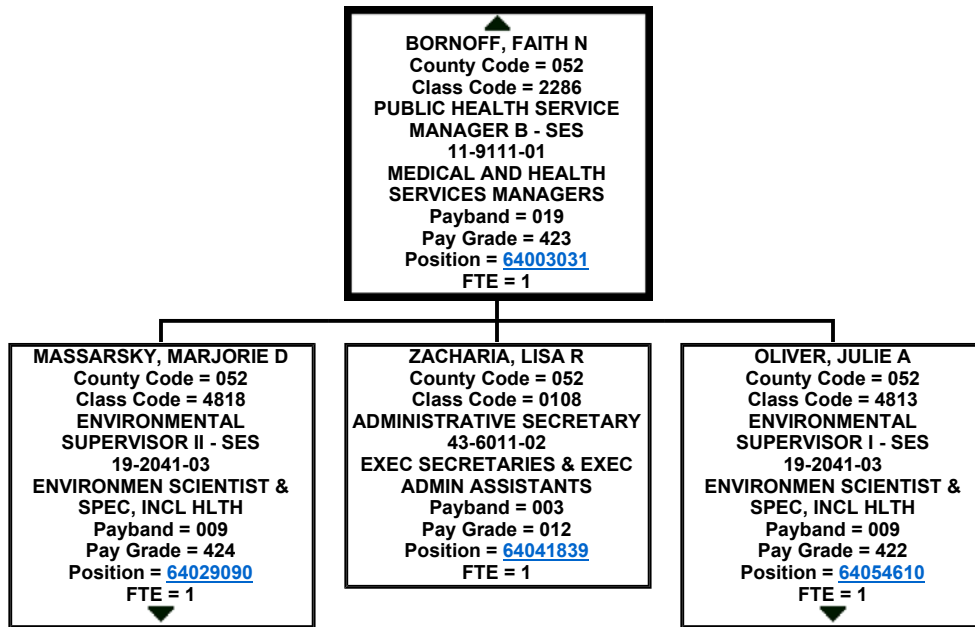


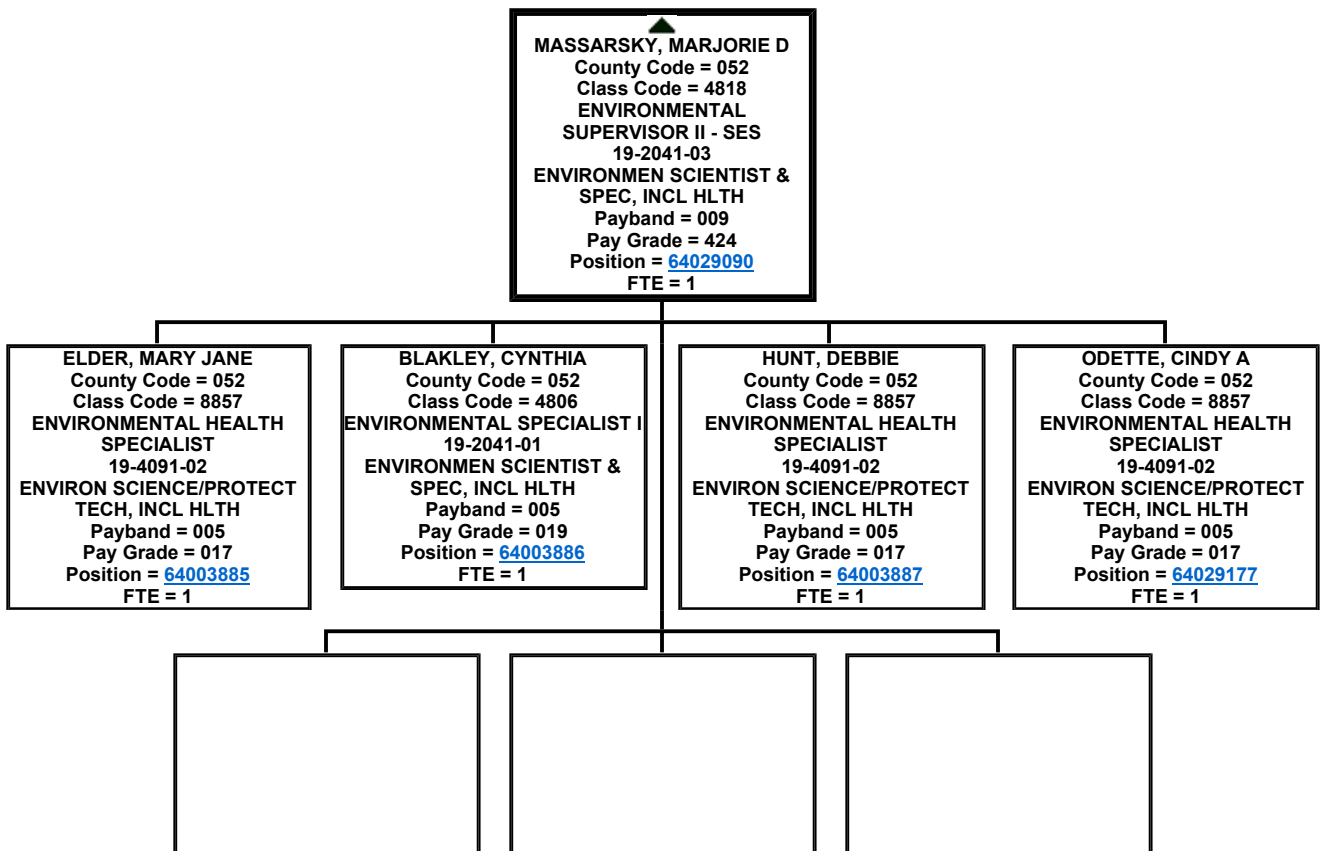
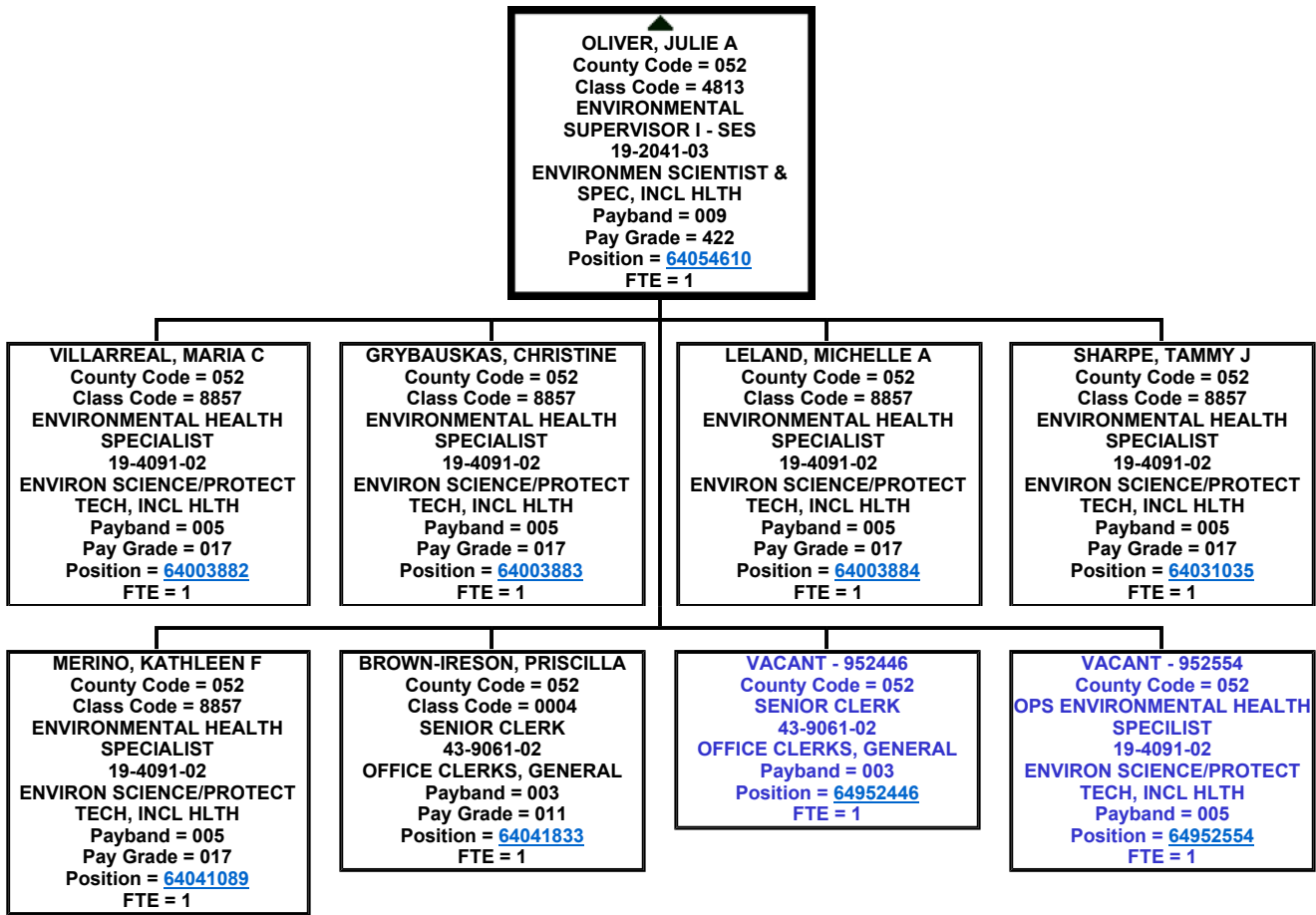
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SHIVER, SAMUEL L
County Code = 052
Class Code = 4813
ENVIRONMENTAL
SUPERVISOR I- SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 422
Position = [64060922](#)
FTE = 1

MARCHION, RYLEY J
County Code = 052
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64002350](#)
FTE = 1

GONSIEWSKI, ROBERT E
County Code = 052
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64084337](#)
FTE = 1







BISHOP, ILISE R
 County Code = 052
 Class Code = 8857
 ENVIRONMENTAL HEALTH
 SPECIALIST
 19-4091-02
 ENVIRON SCIENCE/PROTECT
 TECH, INCL HLTH
 Payband = 005
 Pay Grade = 017
 Position = [64029187](#)
 FTE = 1

BOARDMAN, PAULA A
 County Code = 052
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64030724](#)
 FTE = 1

WILLIAMS, HOPE M
 County Code = 052
 Class Code = 8857
 ENVIRONMENTAL HEALTH
 SPECIALIST
 19-4091-02
 ENVIRON SCIENCE/PROTECT
 TECH, INCL HLTH
 Payband = 005
 Pay Grade = 017
 Position = [64031045](#)
 FTE = 1

EDWARDS, SHARLENE E
 County Code = 052
 Class Code = 2289
 PUBLIC HEALTH SERVICES
 MANAGER E-SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64006182](#)
 FTE = 1

OWENS, STACEY L
 County Code = 052
 Class Code = 0709
 ADMINISTRATIVE ASSISTANT I
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 015
 Position = [64003237](#)
 FTE = 1

LAMB, JOANNE L
 County Code = 052
 Class Code = 2288
 PUBLIC HEALTH SERVICES
 MANAGER D-SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64003298](#)
 FTE = 1

GEISLER, SHELLY A
 County Code = 052
 Class Code = 5303
 NURSING PROGRAM
 SPECIALIST
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64029134](#)
 FTE = 1

PATE, KRISTEN M
 County Code = 052
 Class Code = 2286
 PUBLIC HEALTH SERVICES
 MANAGER B-SES
 11-9111-01
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64029162](#)
 FTE = 1

LEWIS, SHERRY Y
 County Code = 052
 Class Code = 2286
 PUBLIC HEALTH SERVICES
 MANAGER B-SES
 11-9111-01
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64051604](#)
 FTE = 1

LIGHTSEY, DARIUS C
 County Code = 052
 Class Code = 2288
 PUBLIC HEALTH SERVICES
 MANAGER D-SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64080429](#)
 FTE = 1

LEAPLEY, ANDREA C
 County Code = 052
 Class Code = 5036
 BIOLOGICAL SCIENTIST IV -
 SES
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Pay Grade = 425
 Position = [64084644](#)
 FTE = 1

VACANT - 853617
 County Code = 052
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853617](#)
 FTE = 1

VACANT - 853619
 County Code = 052
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853619](#)
 FTE = 1

VACANT - 853626
 County Code = 052
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853626](#)
 FTE = 1

VACANT - 853634
 County Code = 052
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 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64853634](#)
 FTE = 1

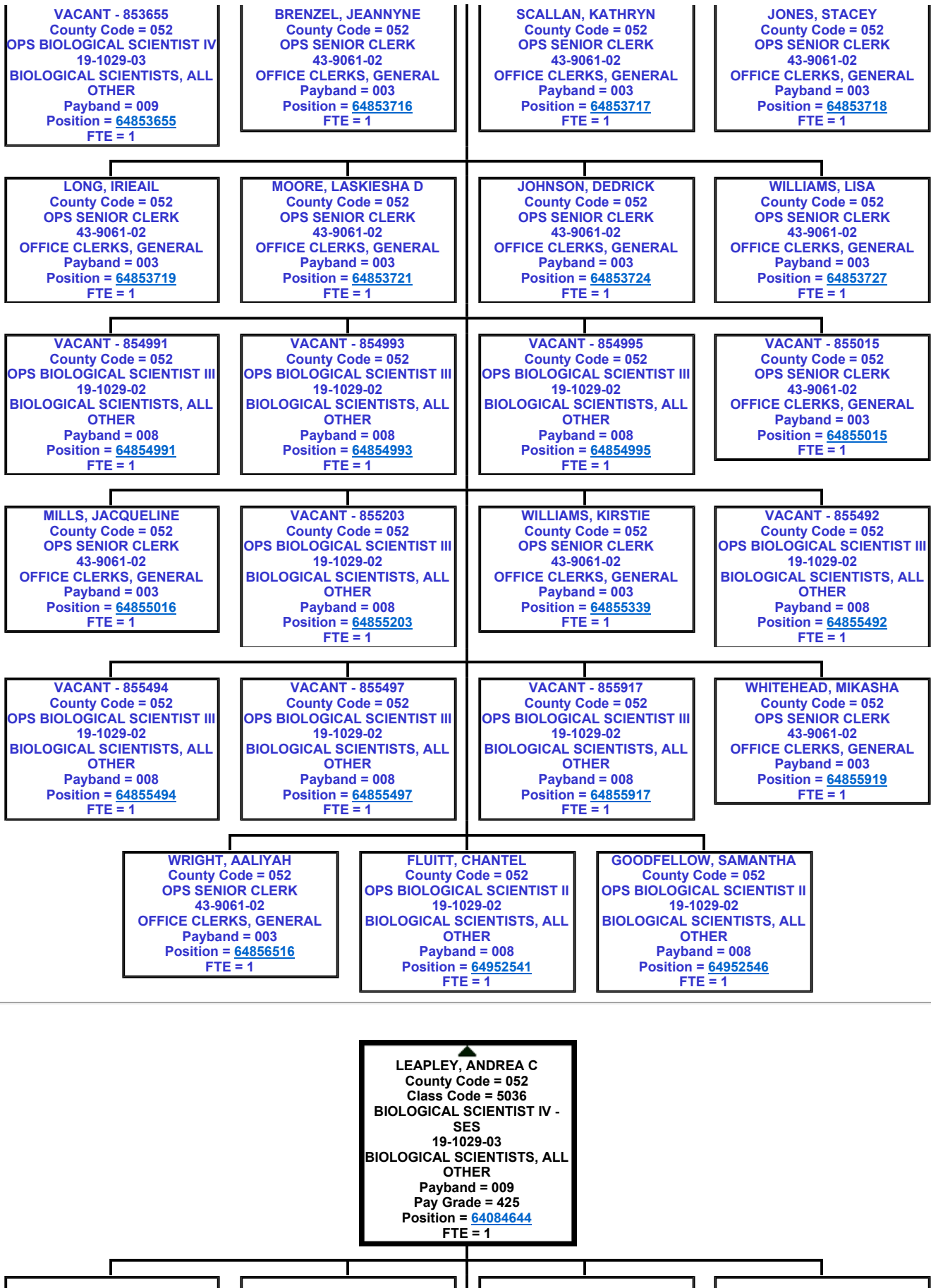
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 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64853642](#)
 FTE = 1

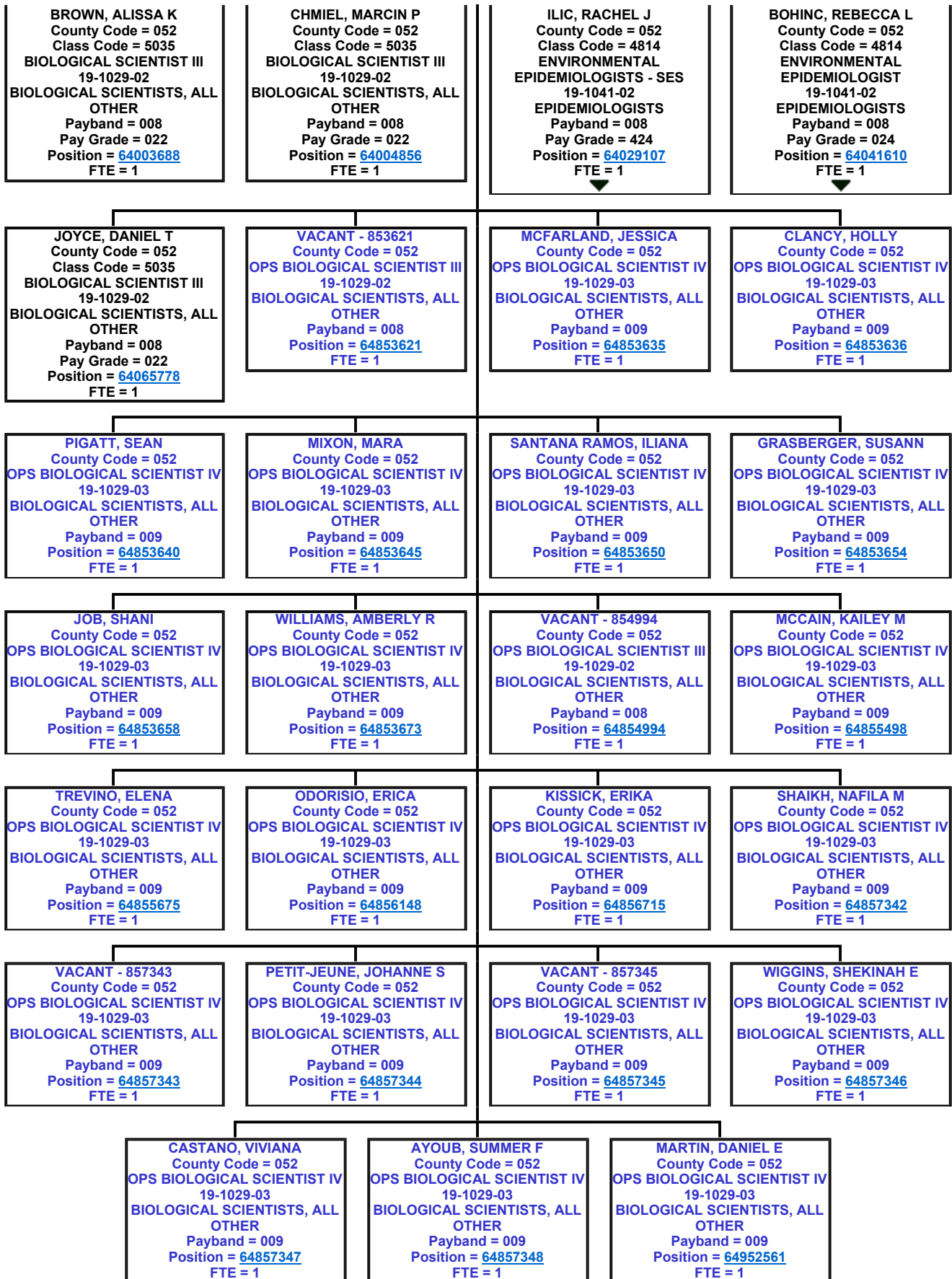
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 County Code = 052
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 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64853643](#)
 FTE = 1

VACANT - 853644
 County Code = 052
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64853644](#)
 FTE = 1

VACANT - 853647
 County Code = 052
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64853647](#)
 FTE = 1

VACANT - 853652
 County Code = 052
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64853652](#)
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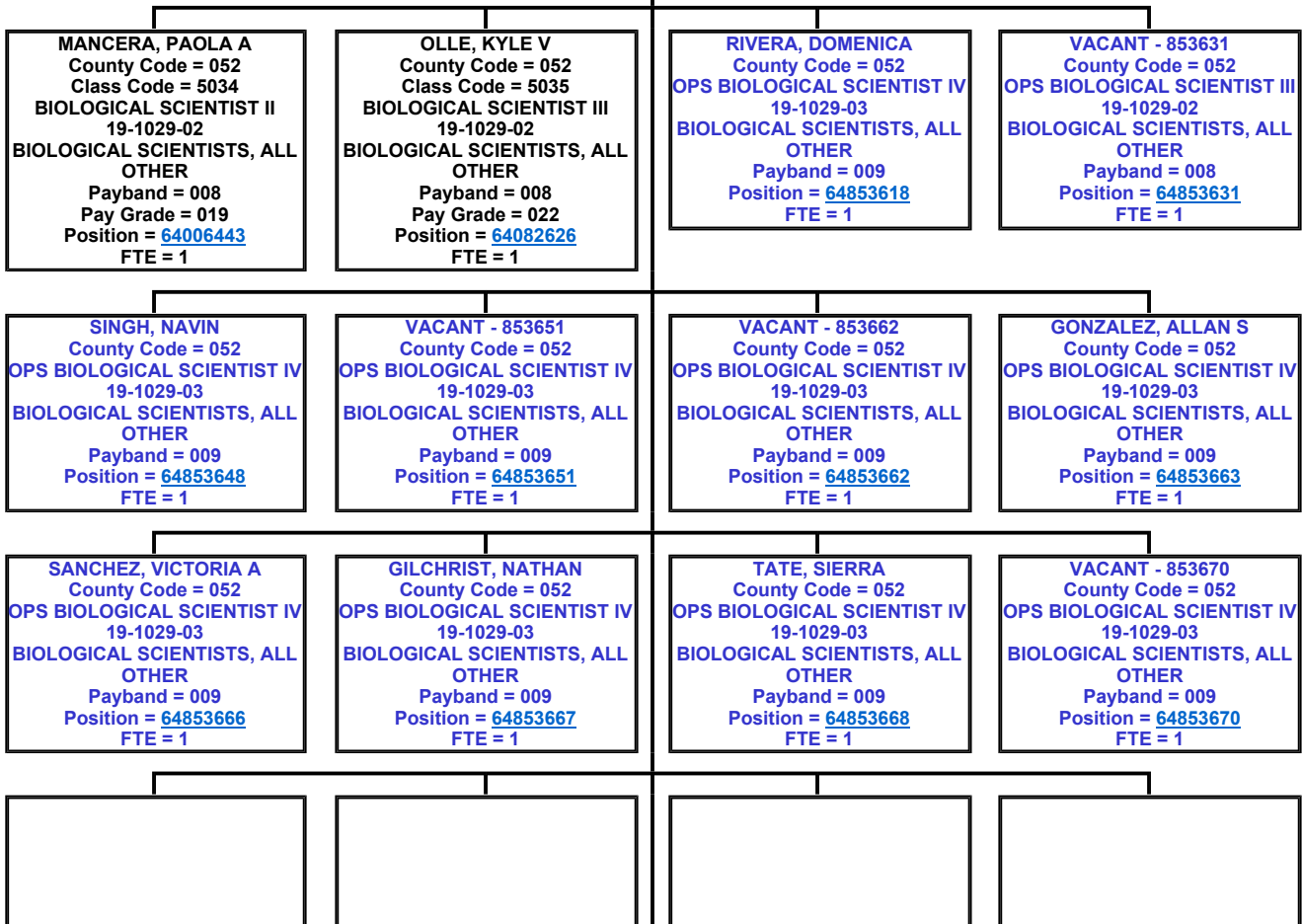


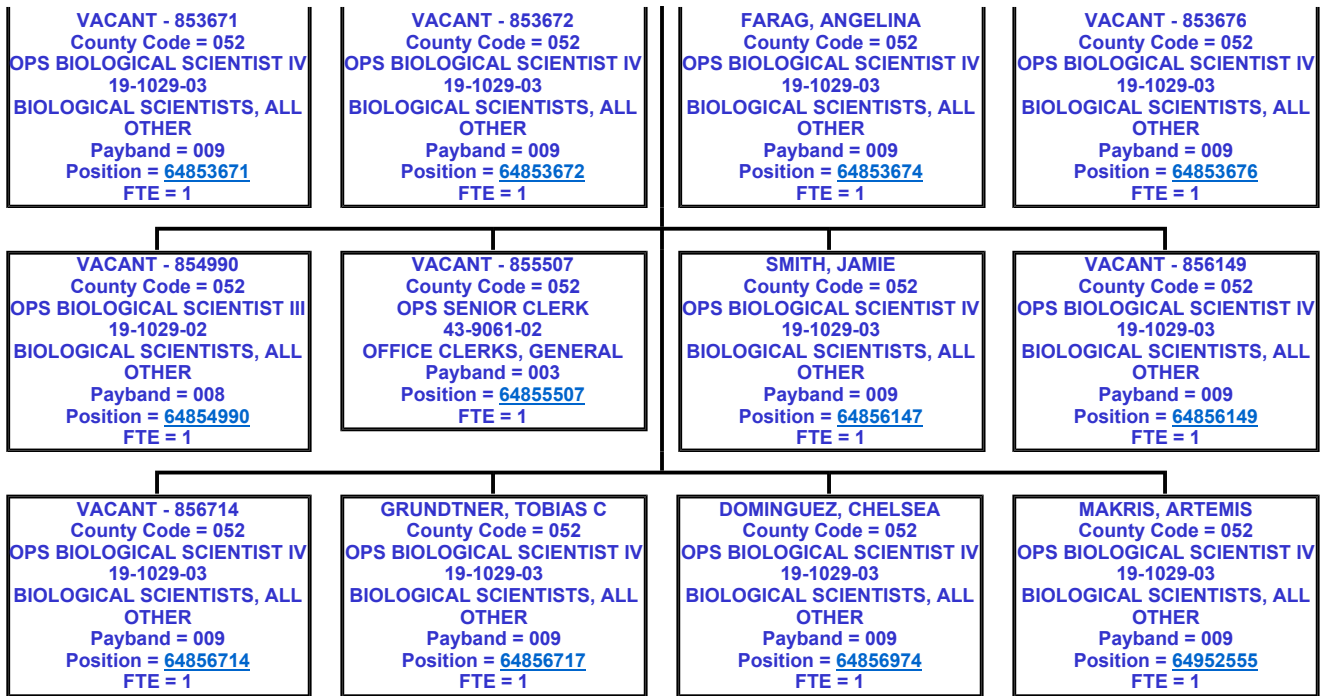


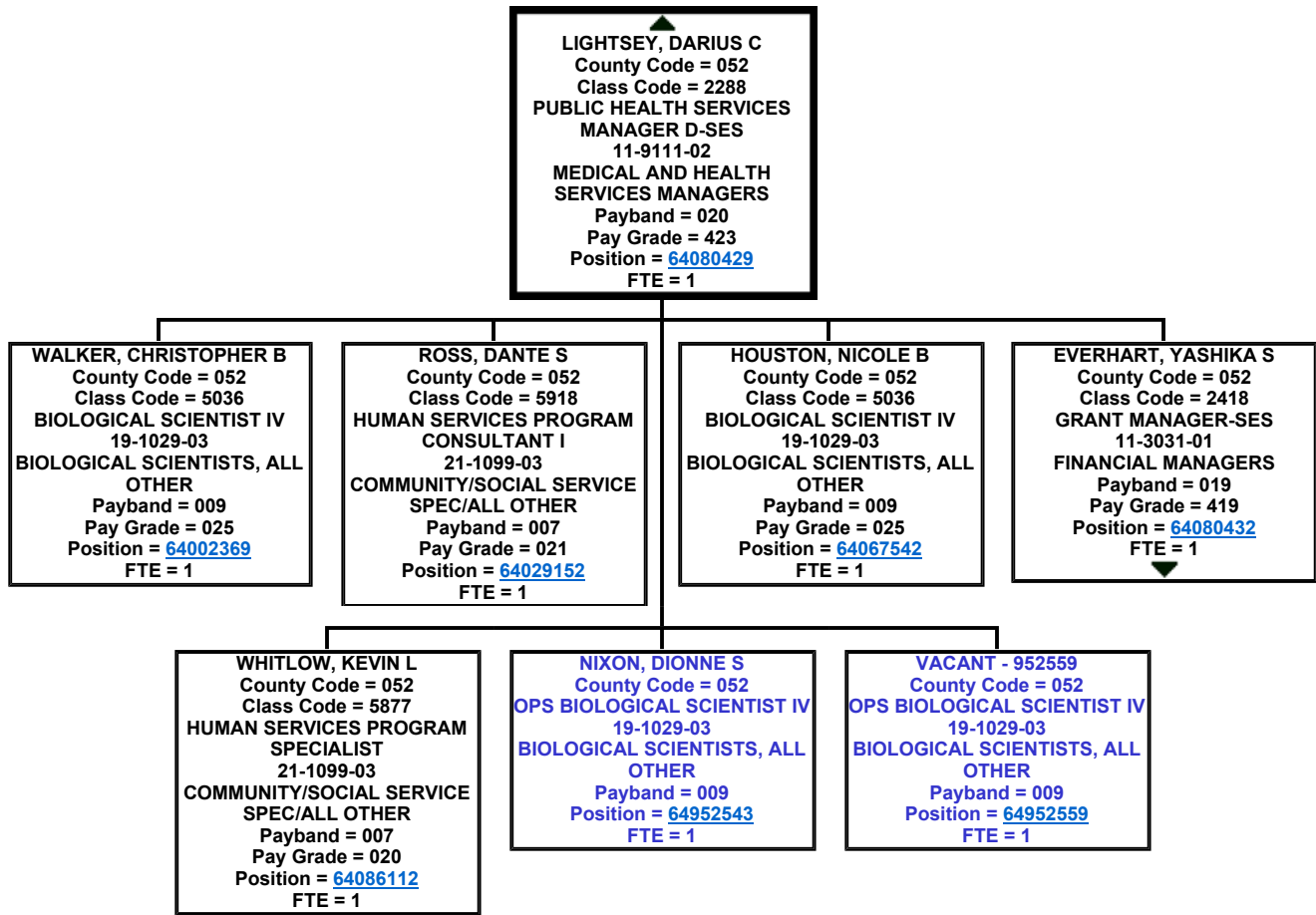
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BOHINC, REBECCA L
 County Code = 052
 Class Code = 4814
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 EPIDEMIOLOGIST
 19-1041-02
 EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 024
 Position = [64041610](#)
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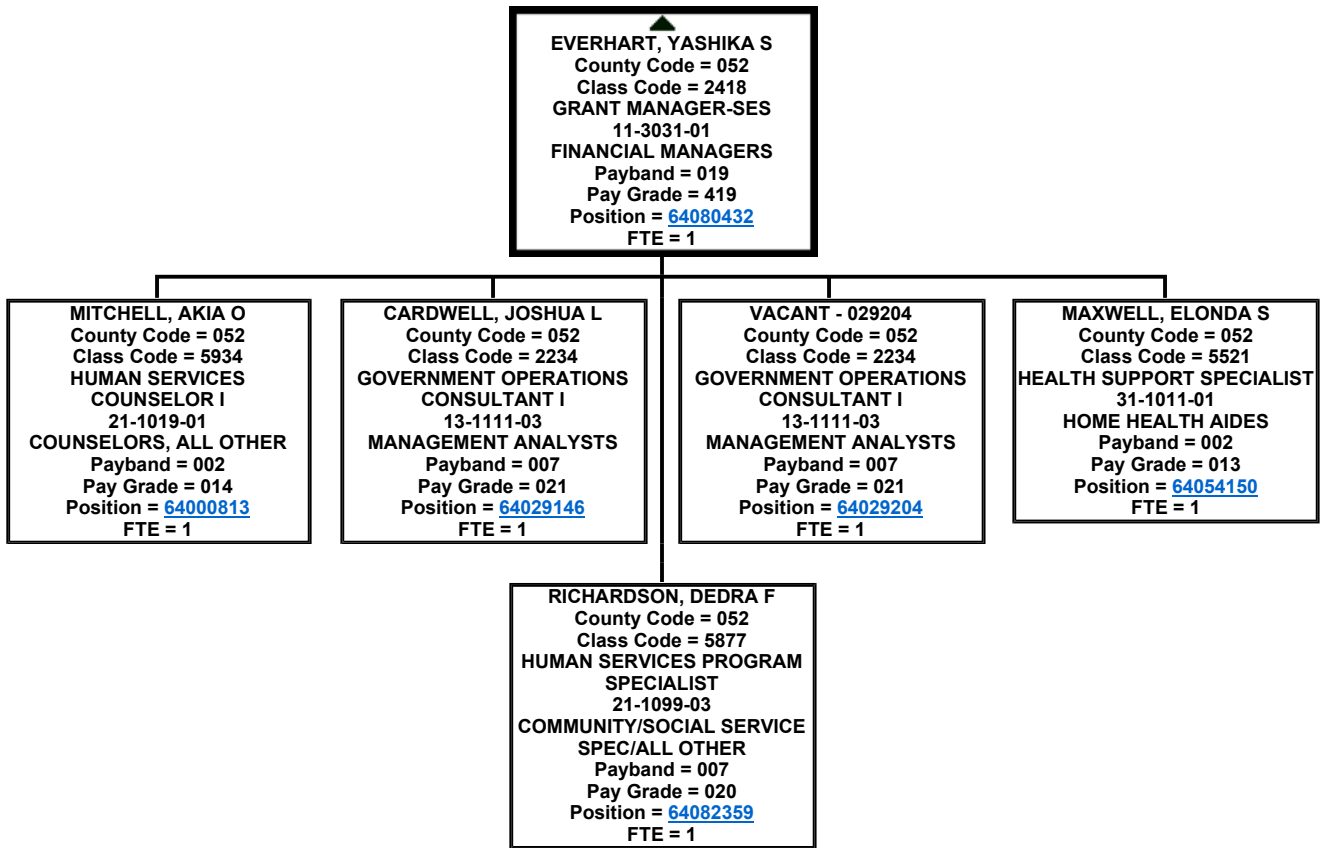
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 County Code = 052
 OPS BIOLOGICAL SCIENTIST III
 19-1029-02
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 008
 Position = [64856261](#)
 FTE = 1

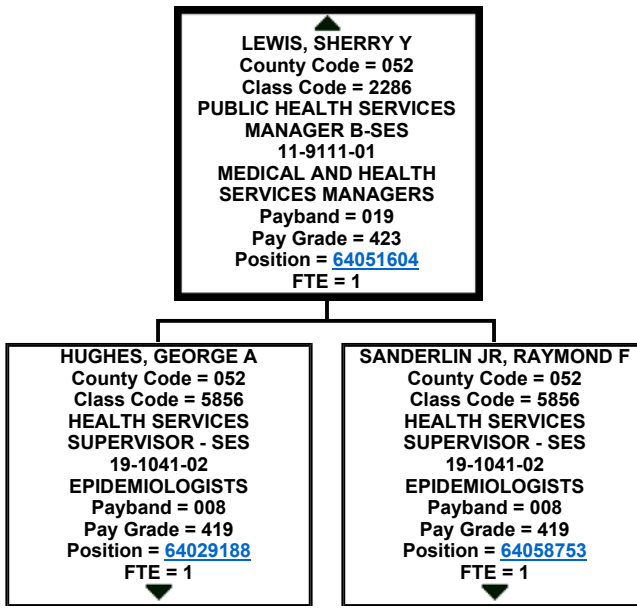
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ILIC, RACHEL J
 County Code = 052
 Class Code = 4814
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 EPIDEMIOLOGISTS - SES
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 EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 424
 Position = [64029107](#)
 FTE = 1

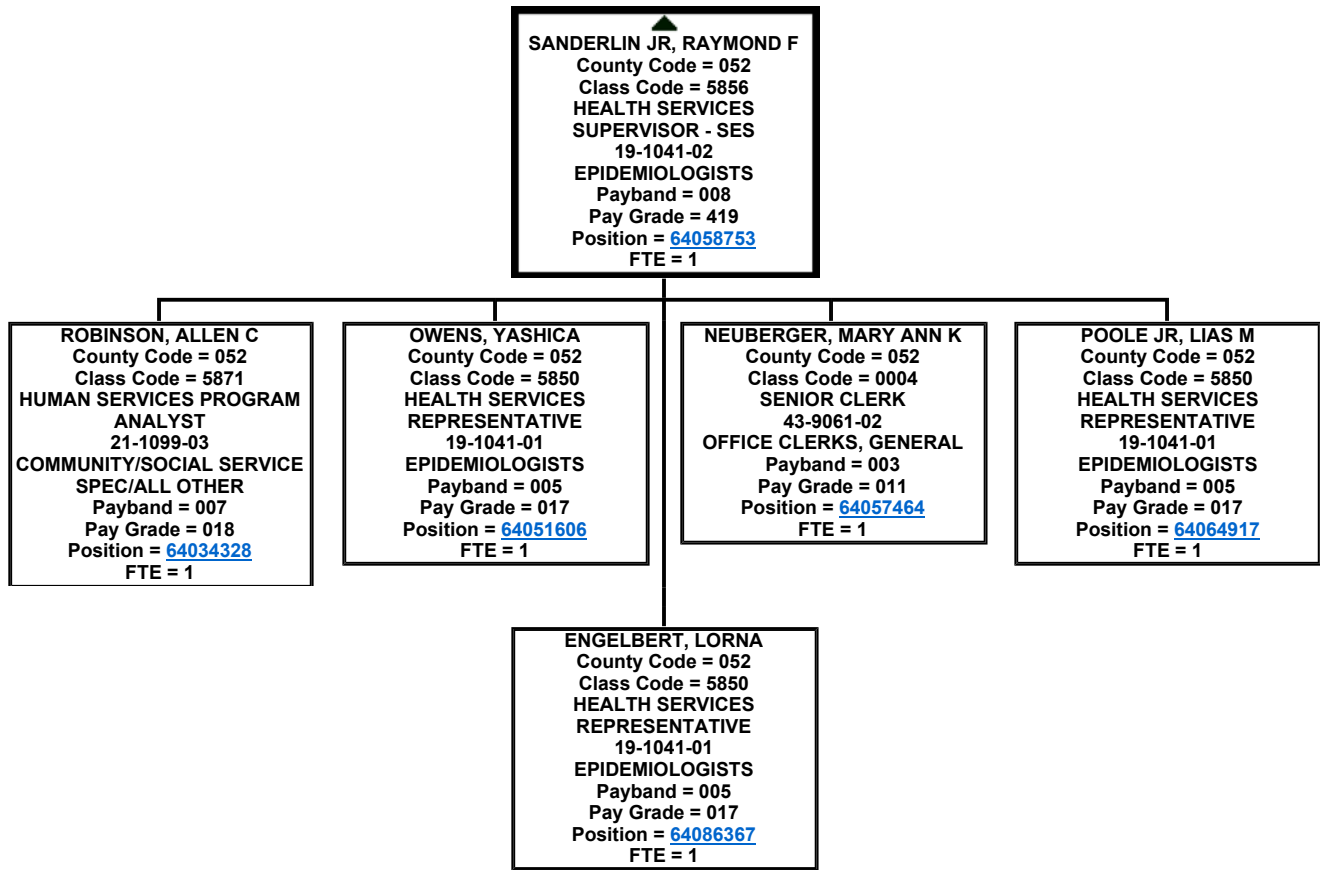


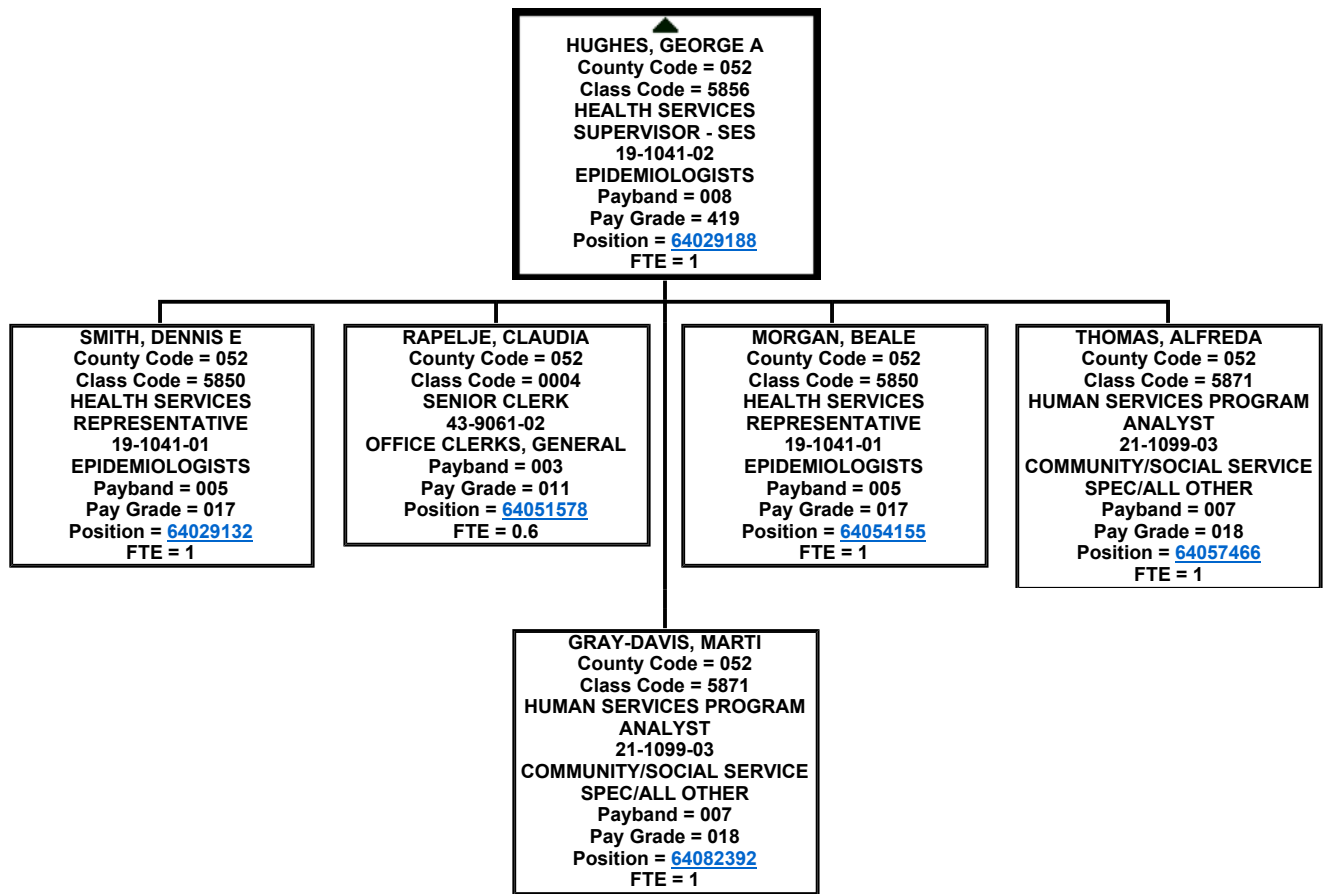


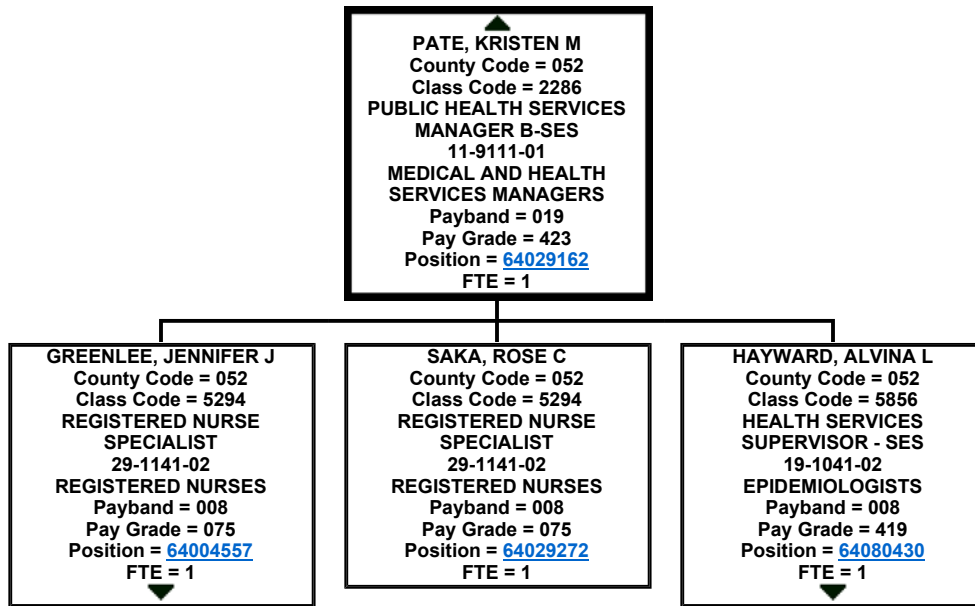












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HAYWARD, ALVINA L
 County Code = 052
 Class Code = 5856
 HEALTH SERVICES
 SUPERVISOR - SES
 19-1041-02
 EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 419
 Position = [64080430](#)
 FTE = 1

LEWIS, LAKESHA T
 County Code = 052
 Class Code = 5850
 HEALTH SERVICES
 REPRESENTATIVE
 19-1041-01
 EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64029222](#)
 FTE = 1

COUNCIL, ERIKA C
 County Code = 052
 Class Code = 5850
 HEALTH SERVICES
 REPRESENTATIVE
 19-1041-01
 EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64043748](#)
 FTE = 1

BALLIET, MARGARET
 County Code = 052
 Class Code = 5850
 Health Services Representative
 19-1041-01
 EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64054809](#)
 FTE = 1

HERNANDEZ, ARAIS
 County Code = 052
 Class Code = 5850
 HEALTH SERVICES
 REPRESENTATIVE
 19-1041-01
 EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64064363](#)
 FTE = 1

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GREENLEE, JENNIFER J
 County Code = 052
 Class Code = 5294
**REGISTERED NURSE
 SPECIALIST**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64004557](#)
 FTE = 1

MEANS, MICHELE
 County Code = 052
 Class Code = 5294
**REGISTERED NURSE
 SPECIALIST**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64031043](#)
 FTE = 1

POGGENDICK, JULIE
 County Code = 052
 Class Code = 5294
**REGISTERED NURSE
 SPECIALIST**
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 075
 Position = [64058513](#)
 FTE = 1

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GEISLER, SHELLY A
 County Code = 052
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64029134](#)
 FTE = 1

PEATEN, ANDREA M
 County Code = 052
 Class Code = 5918
**HUMAN SERVICES PROGRAM
 CONSULTANT I**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 021
 Position = [64003013](#)
 FTE = 1

OSGOOD, NORMA J
 County Code = 052
 Class Code = 5868
HUMAN SERVICES ANALYST
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 017
 Position = [64029141](#)
 FTE = 1

LIVINGSTON, BRIDGET B
 County Code = 052
 Class Code = 5868
HUMAN SERVICES ANALYST
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 005
 Pay Grade = 017
 Position = [64082358](#)
 FTE = 1

VACANT - 853616
 County Code = 052
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853616](#)
 FTE = 1

VACANT - 853620
 County Code = 052
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853620](#)
 FTE = 1

VACANT - 853627
 County Code = 052
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853627](#)
 FTE = 1

NWAGBUO, LUCY
 County Code = 052
OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
 Position = [64853628](#)
 FTE = 1

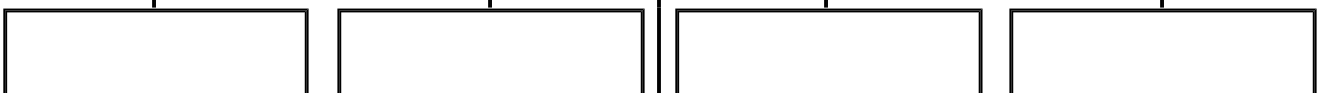
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 County Code = 052
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64853637](#)
 FTE = 1

VACANT - 853669
 County Code = 052
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 19-1029-03
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 009
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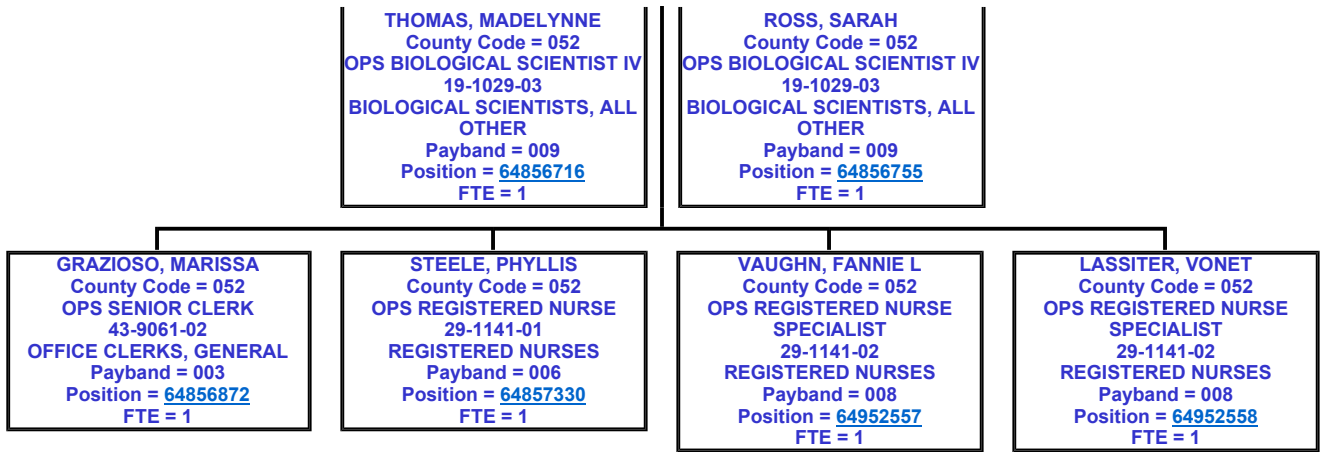
TETLAK, AMANDA
 County Code = 052
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853675](#)
 FTE = 1

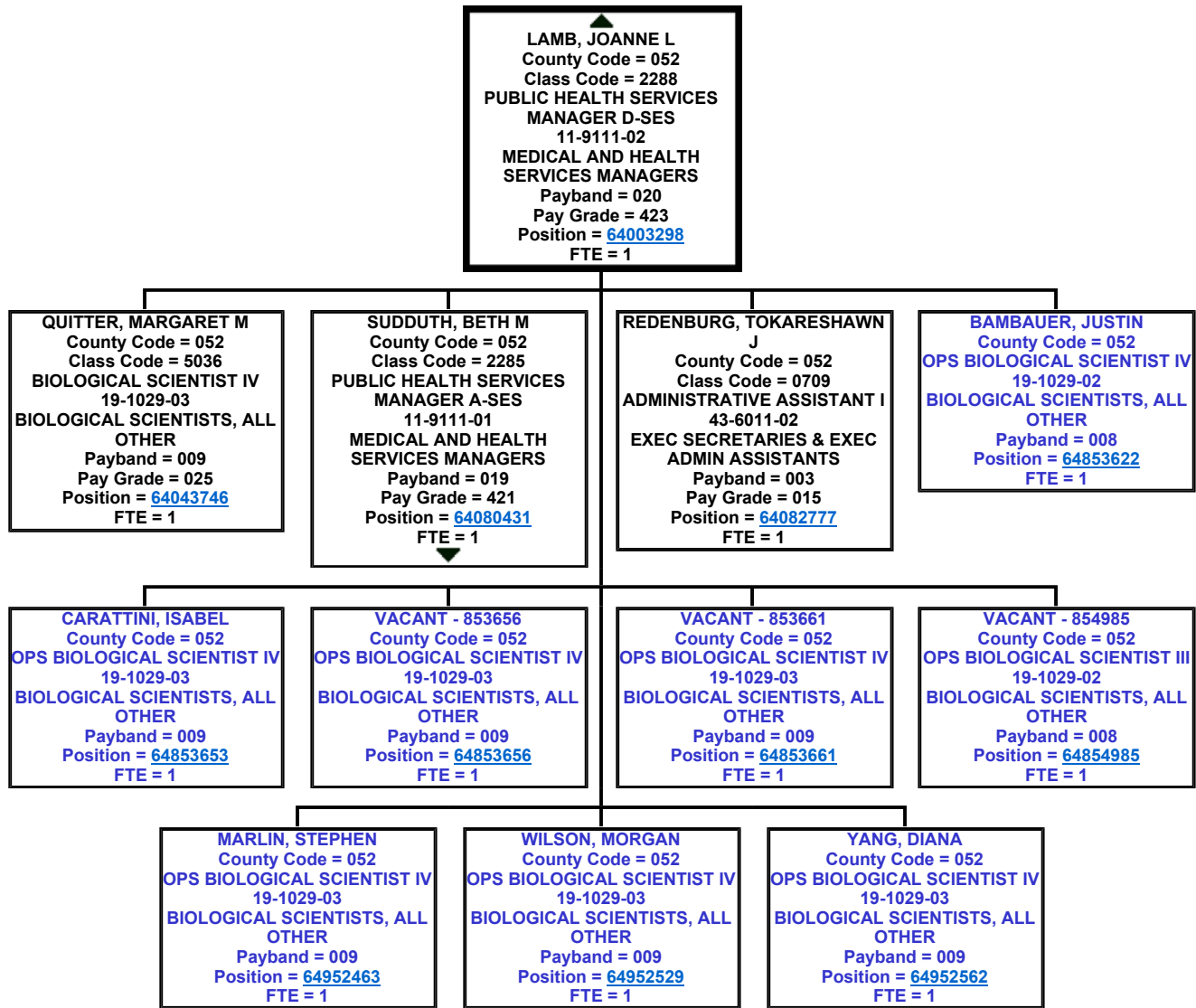
COOK, DERIELLE
 County Code = 052
**OPS GOVERNMENT
 OPERATIONS CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64853684](#)
 FTE = 1

BRENNAN, RACHEL
 County Code = 052
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64853692](#)
 FTE = 1









SUDDUTH, BETH M
 County Code = 052
 Class Code = 2285
PUBLIC HEALTH SERVICES
MANAGER A-SES
 11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 019
 Pay Grade = 421
 Position = [64080431](#)
 FTE = 1

SMITH, RONALD J
 County Code = 052
 Class Code = 5918
HUMAN SERVICES PROGRAM
CONSULTANT I
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 021
 Position = [64045841](#)
 FTE = 1

SWAIN, LYNNETTE P
 County Code = 052
 Class Code = 5919
HUMAN SERVICES PROGRAM
CONSULTANT II
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 022
 Position = [64082780](#)
 FTE = 1

BIRK, PERVINDER K
 County Code = 052
 Class Code = 8997
COUNTY HEALTH DEPT
FINANCIAL ADMIN-HLTH
 11-3031-03
FINANCIAL MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64029109](#)
 FTE = 1

ROTHFUSS, ELENA M
 County Code = 052
 Class Code = 2236
OPERATIONS & MGMT
CONSULTANT II-SES
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64006179](#)
 FTE = 1

NAVARRETE, JORGE A
 County Code = 052
 Class Code = 0749
GENERAL SERVICES
MANAGER-SES
 11-3011-02
ADMINISTRATIVE SERVICES
MANAGERS
 Payband = 020
 Pay Grade = 424
 Position = [64029097](#)
 FTE = 1

CASEY, DOMENICA A
 County Code = 052
 Class Code = 9139
HEALTH SERVICES MANAGER
A -SES
 11-9151-01
COMMUNITY AND SOCIAL
SERVICE MANAGERS
 Payband = 019
 Pay Grade = 421
 Position = [64029208](#)
 FTE = 1

SIMPSON, NICTHE C
 County Code = 052
 Class Code = 1442
ACCOUNTING SERVICES
SUPERVISOR I-SES
 13-2011-03
ACCOUNTANTS AND
AUDITORS
 Payband = 008
 Pay Grade = 421
 Position = [64029237](#)
 FTE = 1

DAVIS, MICHAEL W
 County Code = 052
 Class Code = 1710
BUDGET SUPERVISOR-SES
 13-2031-04
BUDGET ANALYSTS
 Payband = 009
 Pay Grade = 424
 Position = [64031291](#)
 FTE = 1

HOWARD, JANICE L
 County Code = 052
 Class Code = 9124
ACCOUNTING & FINANCE MGR
A-SES
 11-3031-02
FINANCIAL MANAGERS
 Payband = 020
 Pay Grade = 422
 Position = [64049225](#)
 FTE = 1

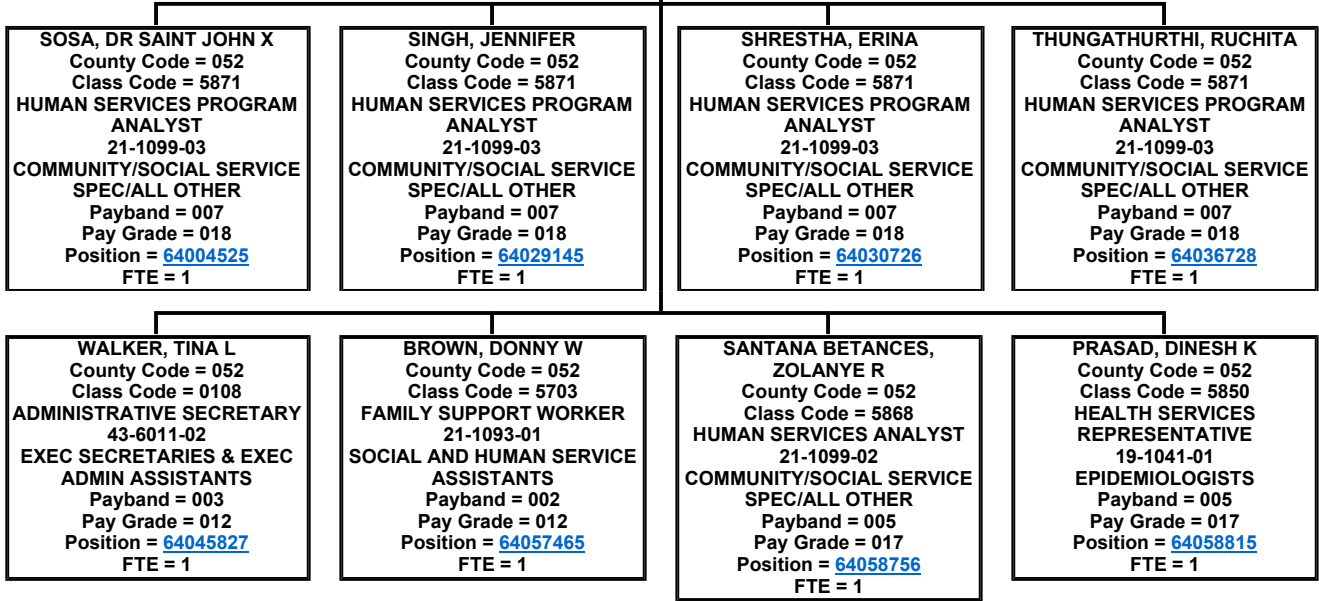
WRIGHT, VIVIAN A
 County Code = 052
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64054412](#)
 FTE = 1

BRIMM, LOTTIE M
 County Code = 052
 Class Code = 5336
ASSIST COMMUNITY HLTH
NURSING DIRECTOR
 11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 020
 Pay Grade = 078
 Position = [64068245](#)
 FTE = 1

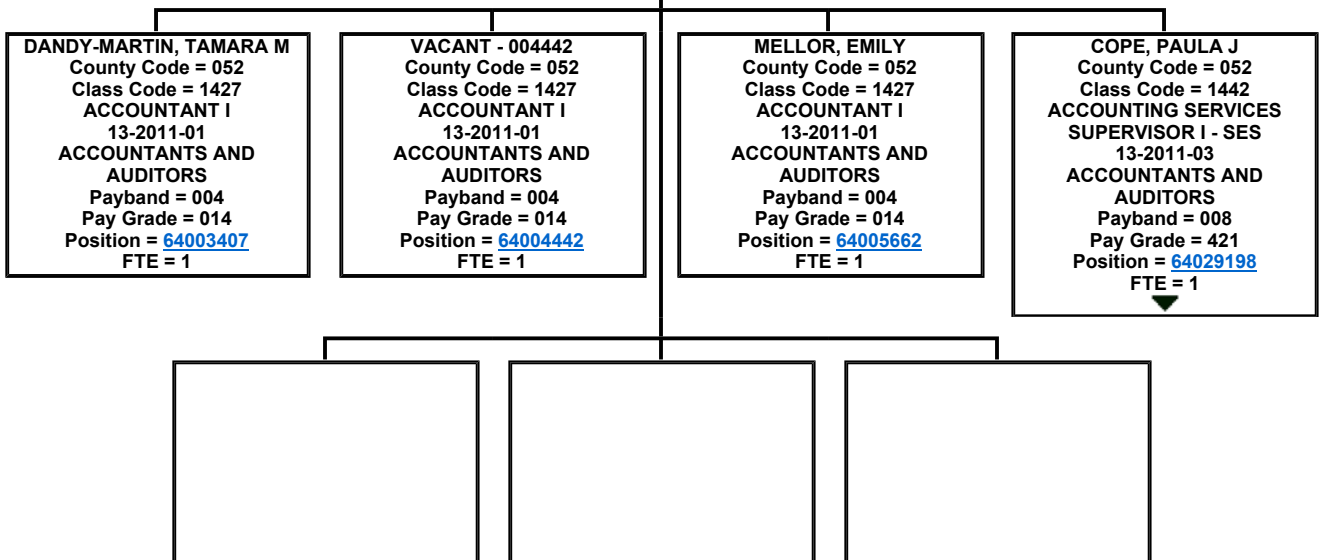


STOVER, ESMERALDA M
County Code = 052
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = 64853688
FTE = 1

▲
BRIMM, LOTTIE M
 County Code = 052
 Class Code = 5336
**ASSIST COMMUNITY HLTH
 NURSING DIRECTOR**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 078
 Position = [64068245](#)
 FTE = 1



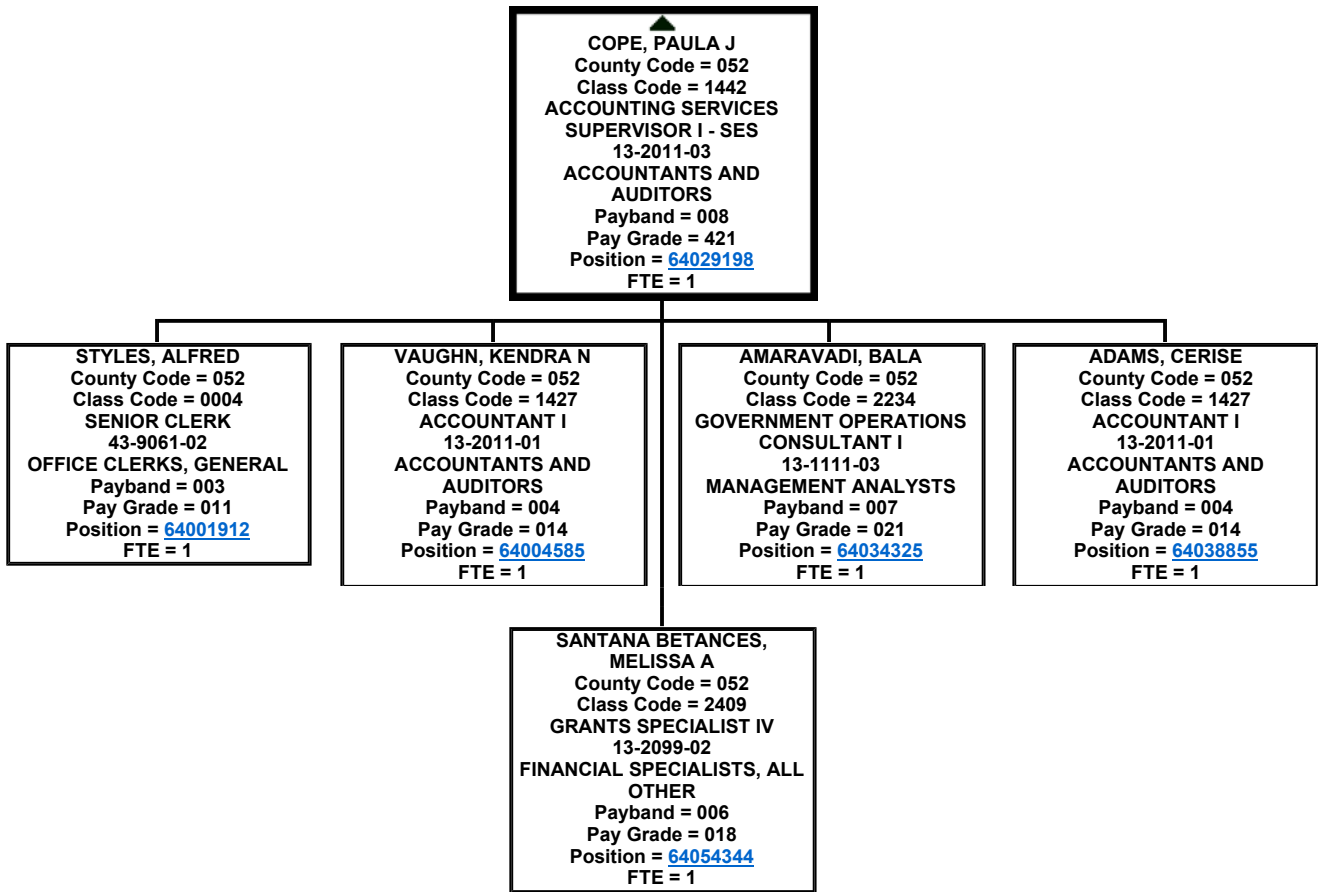
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 County Code = 052
 Class Code = 9124
**ACCOUNTING & FINANCE
 MGR A-SES**
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FINANCIAL MANAGERS
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 Pay Grade = 422
 Position = [64049225](#)
 FTE = 1

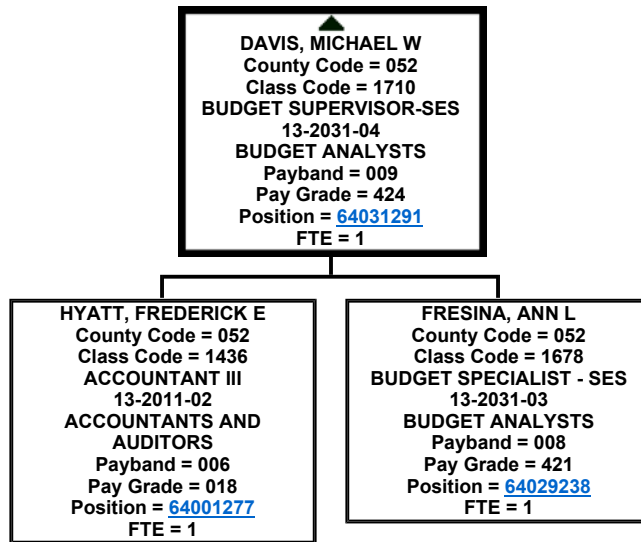


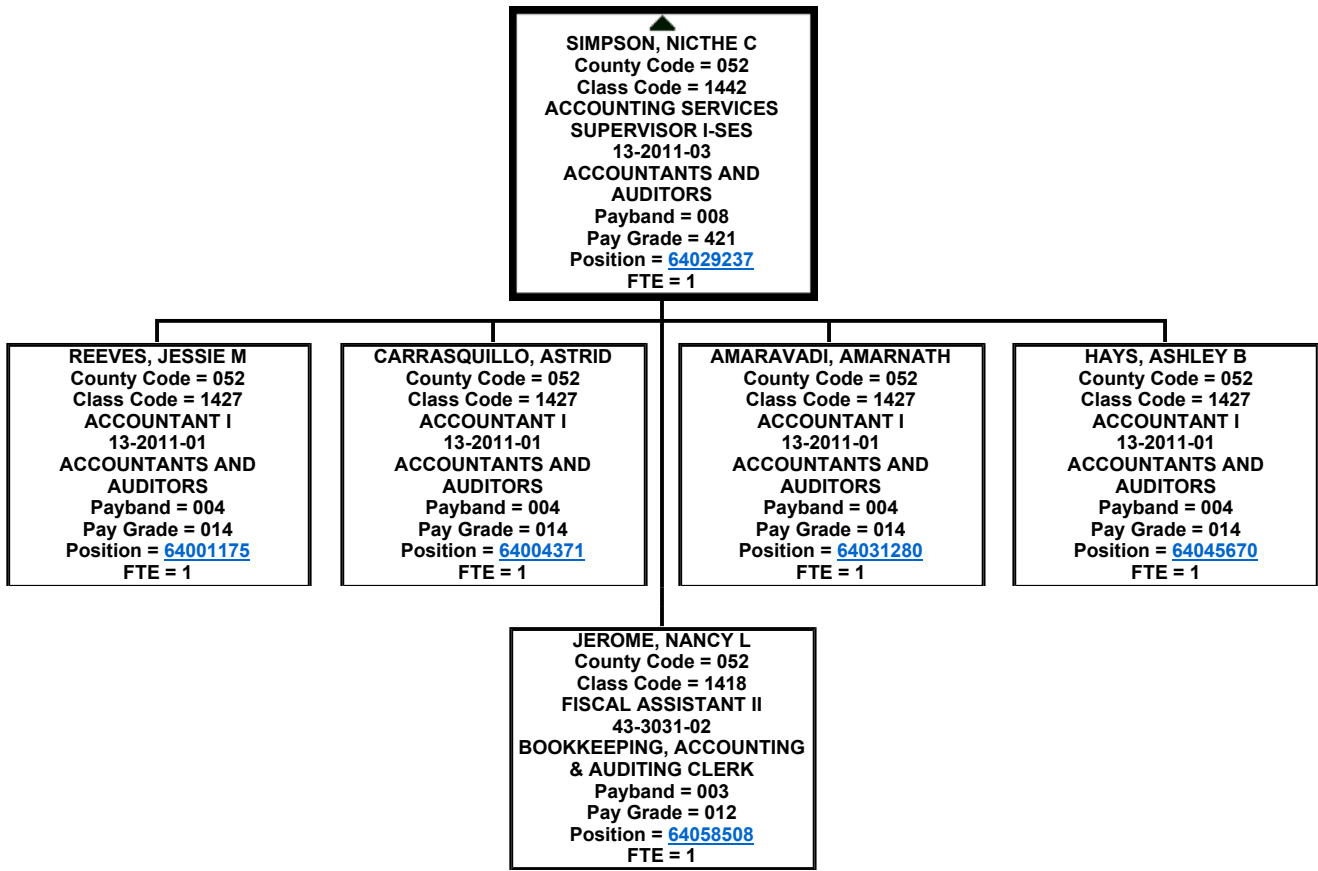
JOYCE, LISA L
County Code = 052
Class Code = 1427
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13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 014
Position = [64029244](#)
FTE = 1

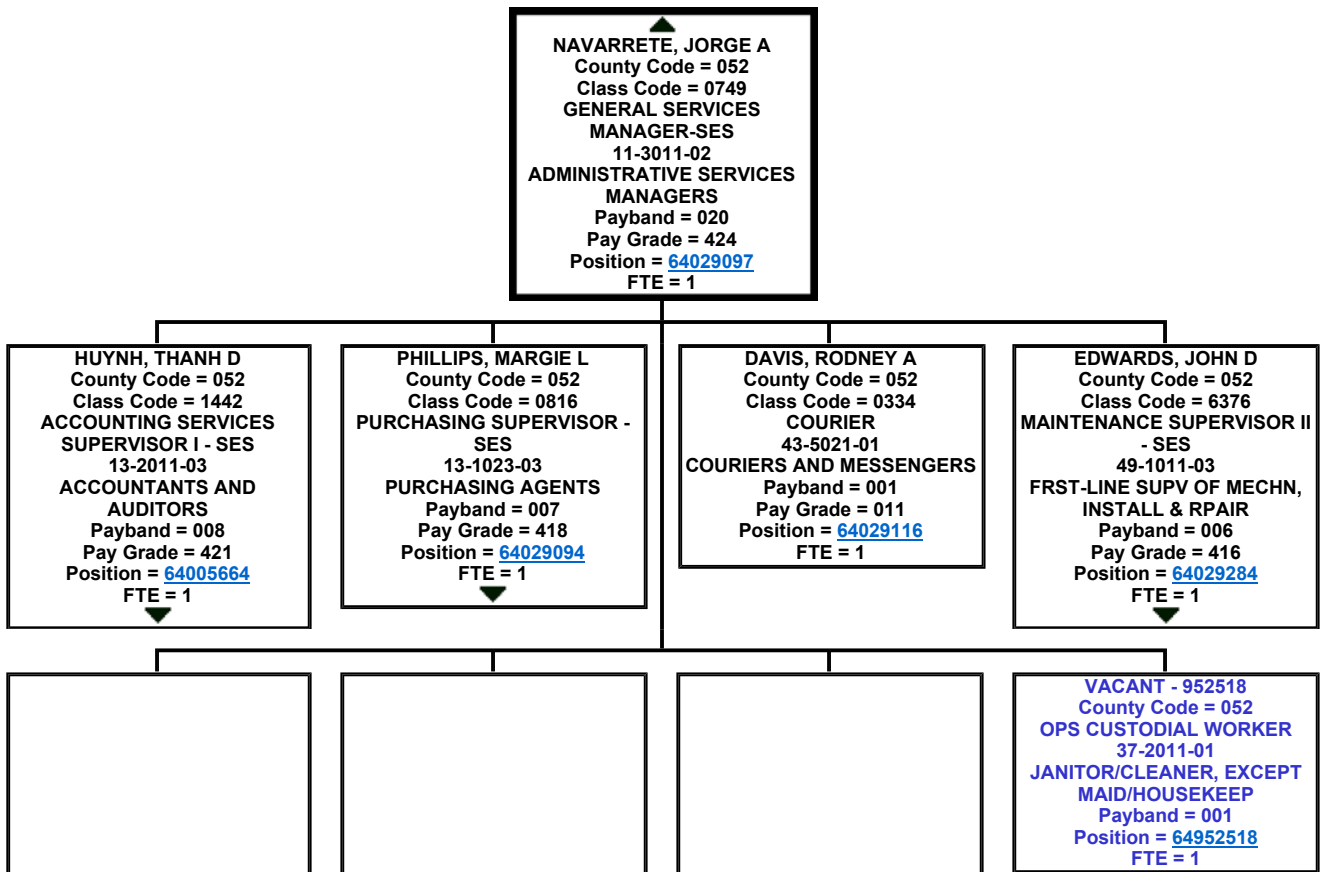
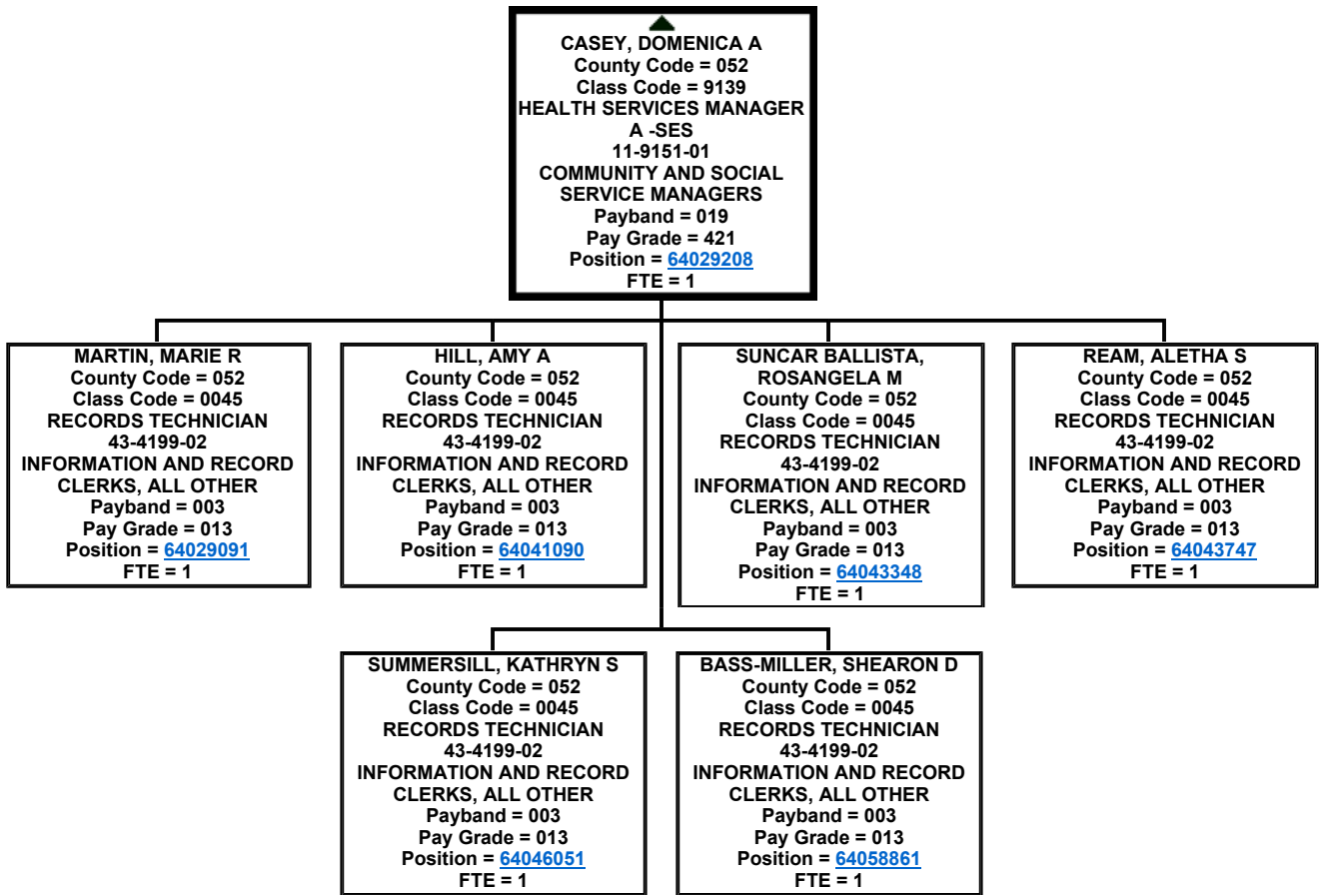
PEREZ CUENCA, YAIMARIS
County Code = 052
Class Code = 1427
ACCOUNTANT I
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 014
Position = [64031062](#)
FTE = 1

JACKSON, TREDINA K
County Code = 052
Class Code = 1427
ACCOUNTANT I
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 014
Position = [64086016](#)
FTE = 1





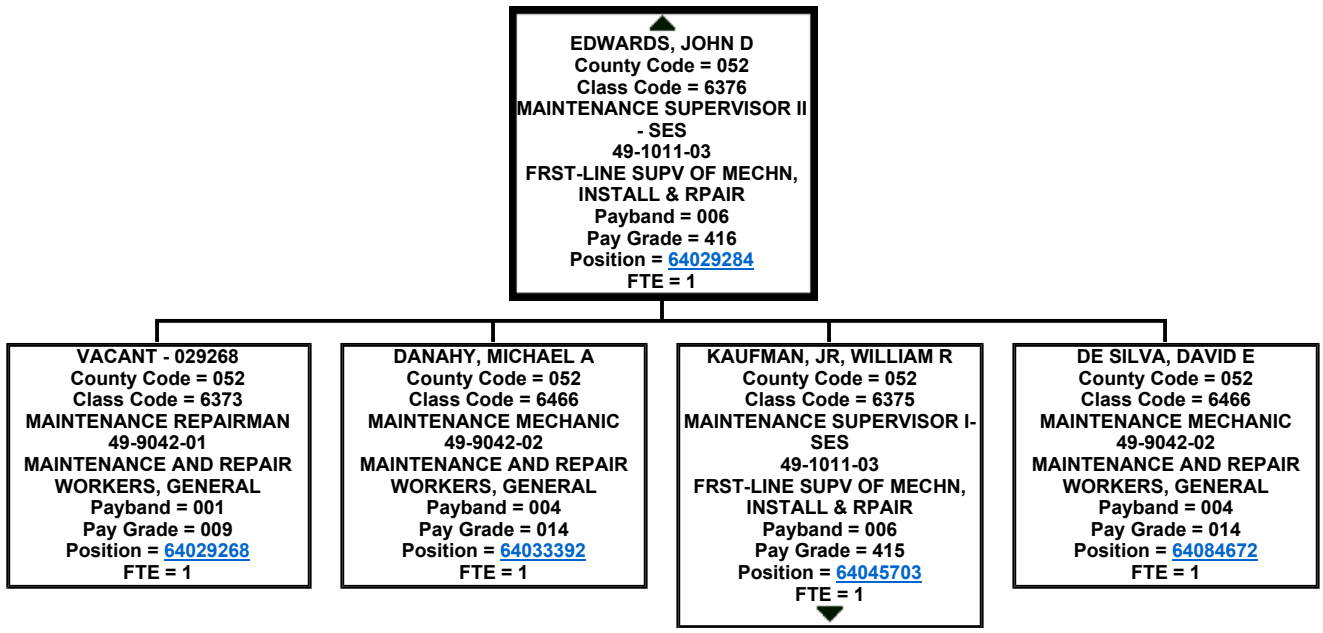




VOLTES, MATTHEW A
County Code = 052
Class Code = 0334
COURIER
43-5021-01
COURIERS AND MESSENGERS
Payband = 001
Pay Grade = 011
Position = [64032735](#)
FTE = 1

ANAZAGASTY PAGAN, NORY L
County Code = 052
Class Code = 6526
CUSTODIAL WORKER
37-2011-01
JANITOR/CLEANER, EXCEPT
MAID/HOUSEKEEP
Payband = 001
Pay Grade = 004
Position = [64060985](#)
FTE = 1

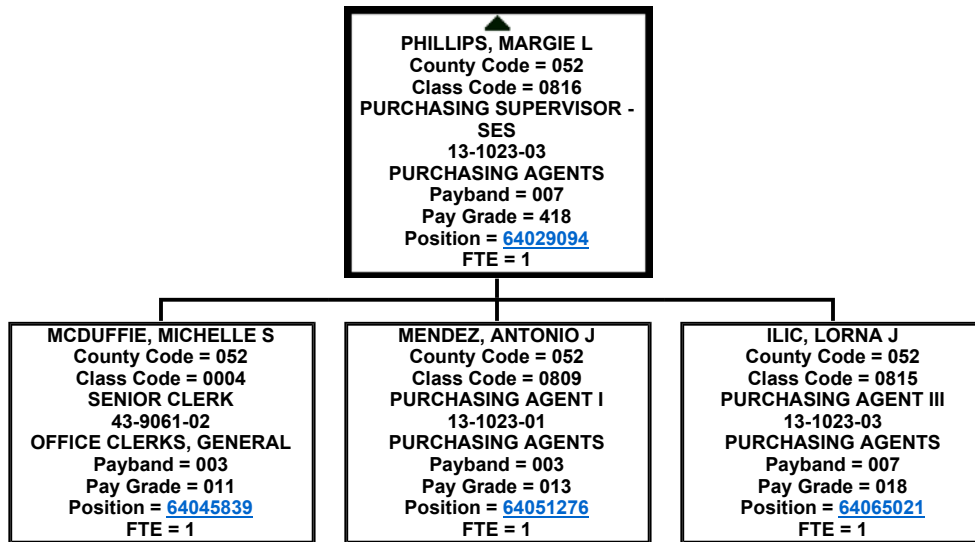
BOWEN, MICHELE L
County Code = 052
Class Code = 0334
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43-5021-01
COURIERS AND MESSENGERS
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Pay Grade = 011
Position = [64084745](#)
FTE = 1

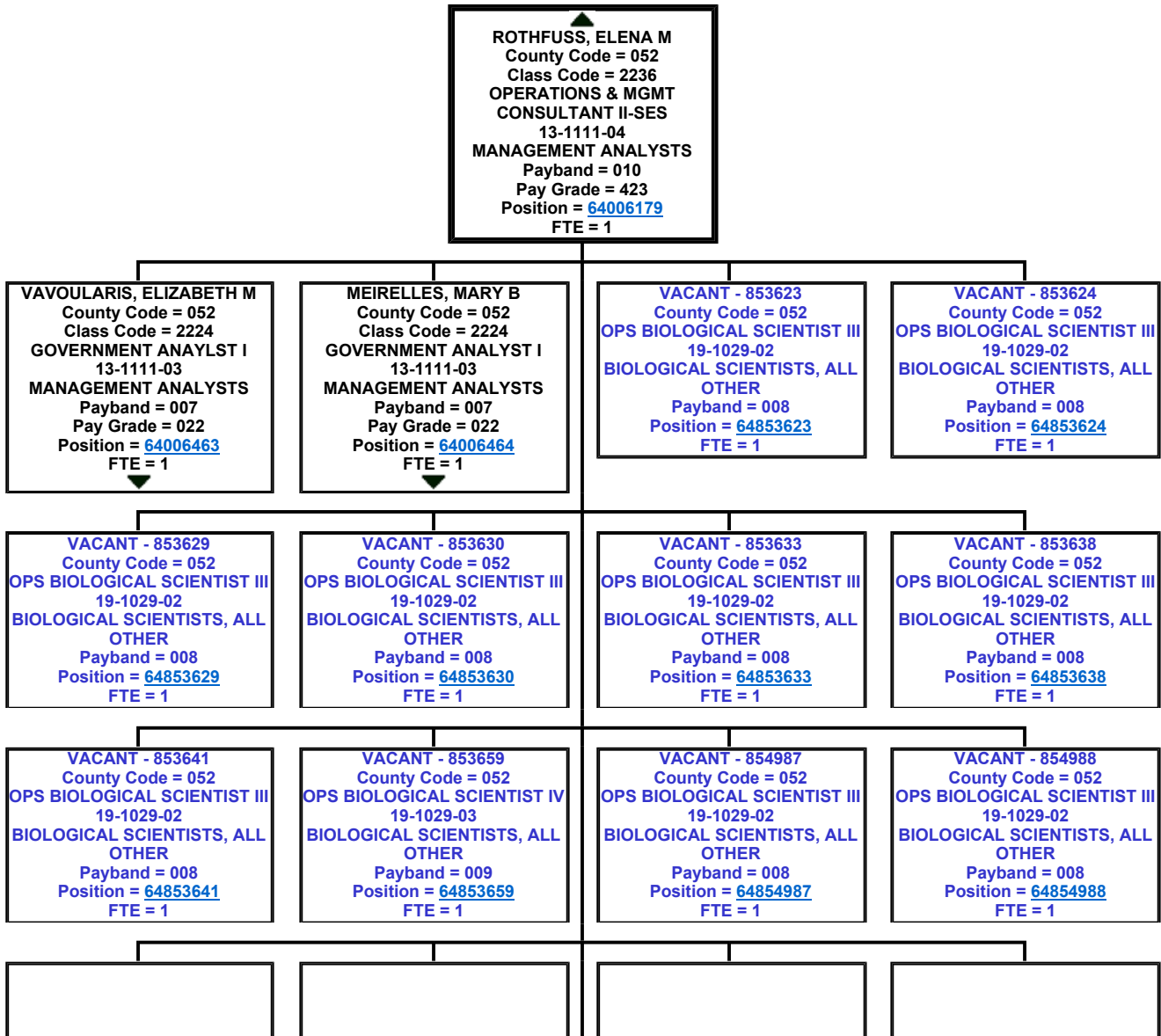
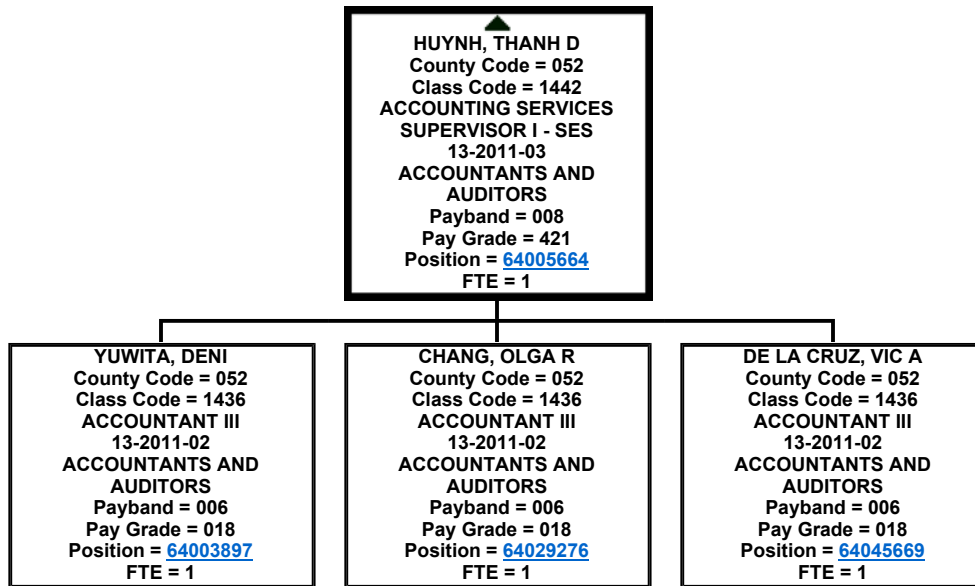


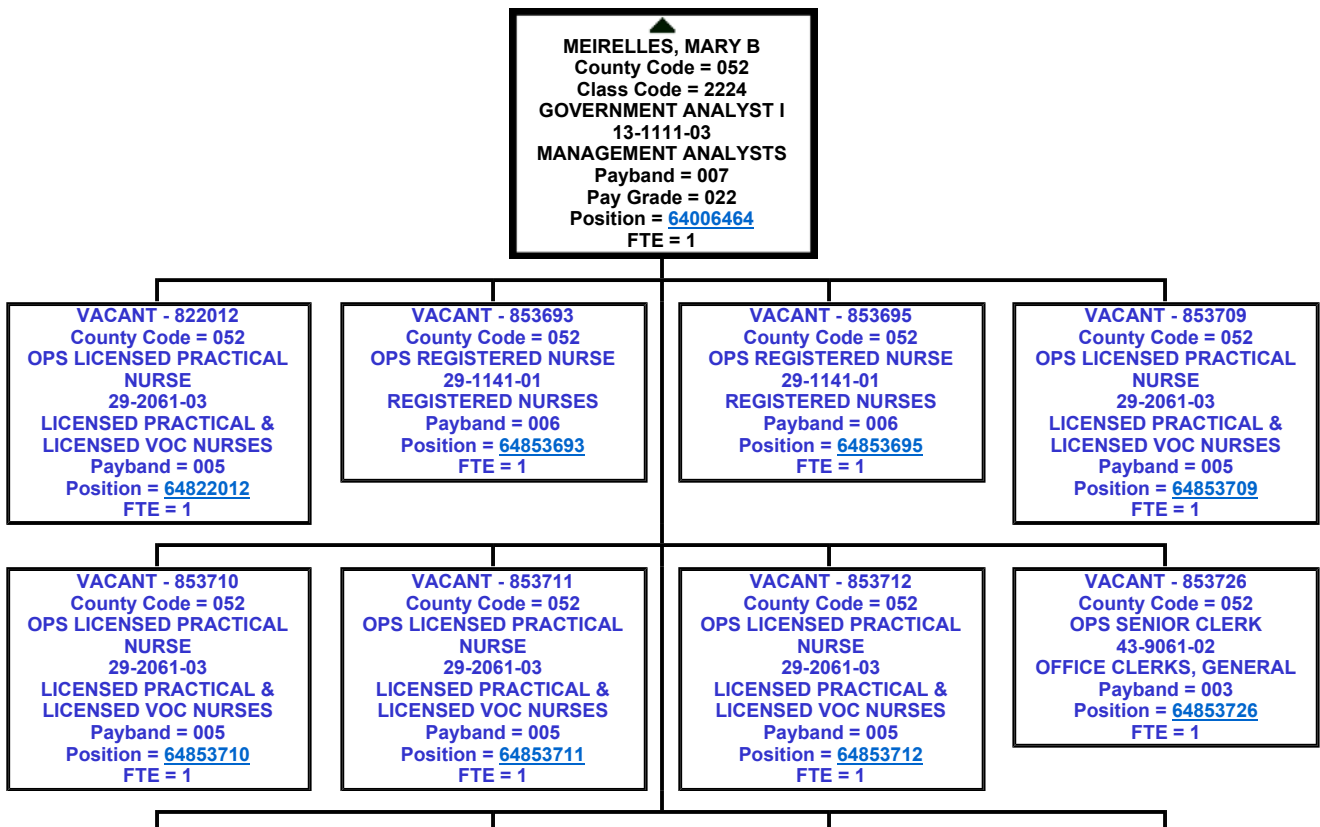
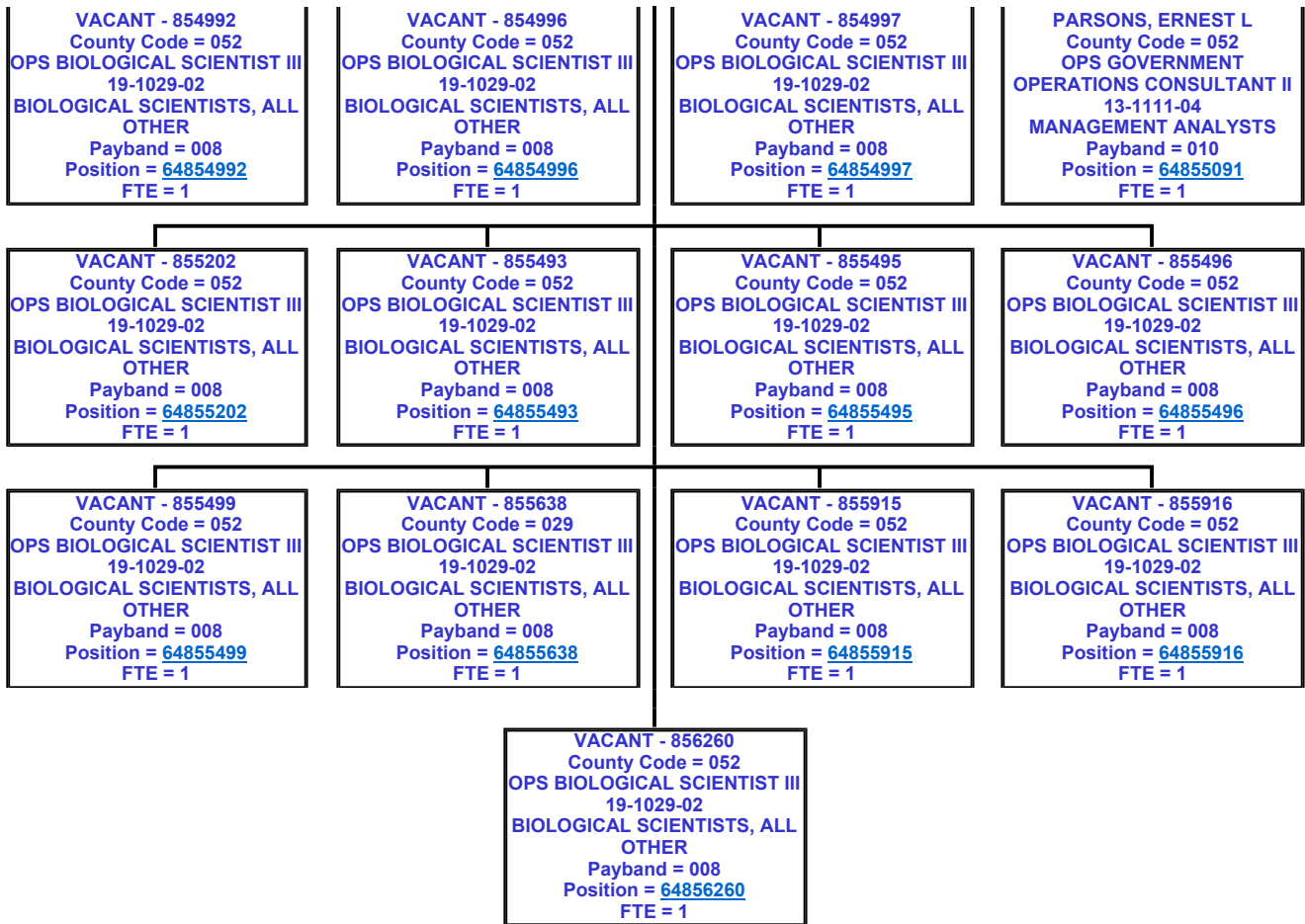
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KAUFMAN, JR, WILLIAM R
County Code = 052
Class Code = 6375
MAINTENANCE SUPERVISOR
I-SES
49-1011-03
FRST-LINE SUPV OF MECHN,
INSTALL & RPAIR
Payband = 006
Pay Grade = 415
Position = [64045703](#)
FTE = 1

RAIBLE, ERNEST M
County Code = 052
Class Code = 6466
MAINTENANCE MECHANIC
49-9042-02
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
Pay Grade = 014
Position = [64004380](#)
FTE = 1

RINALDI, DANIEL
County Code = 052
Class Code = 6466
MAINTENANCE MECHANIC
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MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
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Position = [64029112](#)
FTE = 1





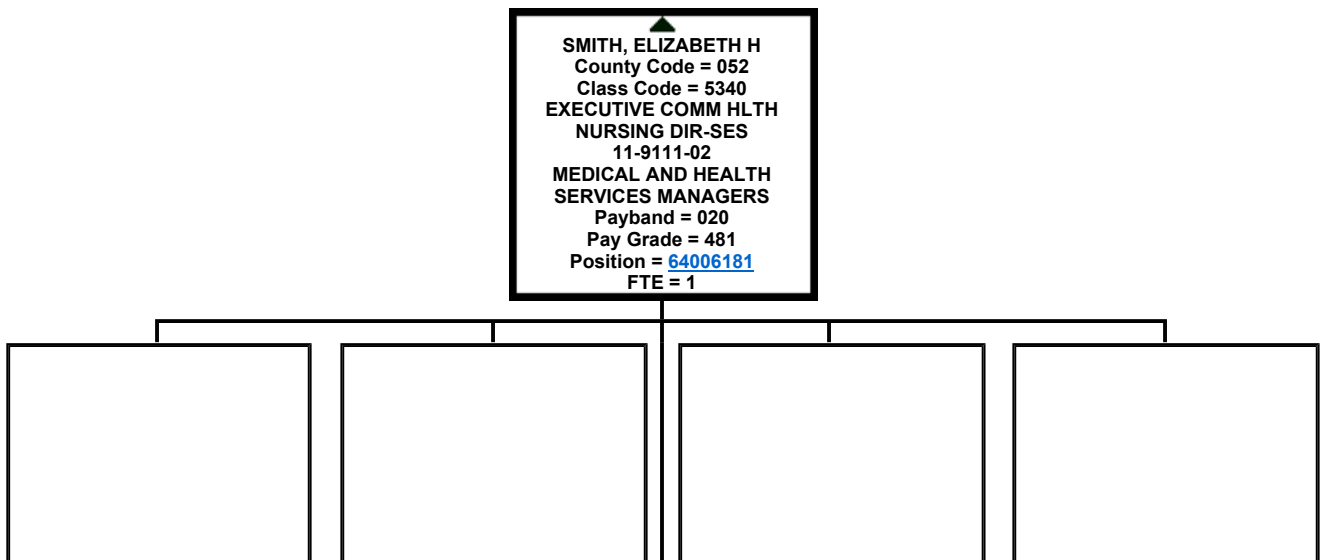
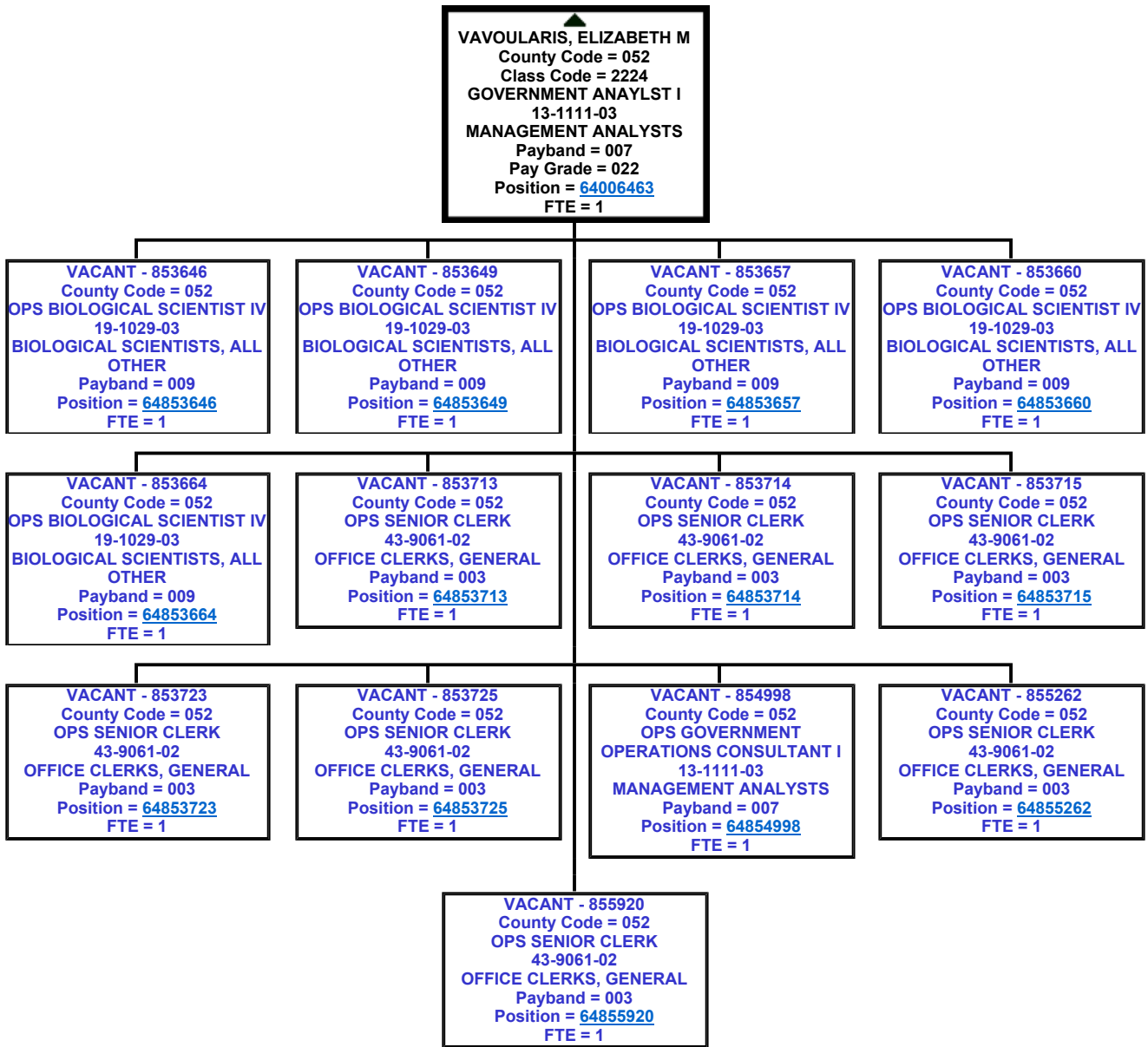


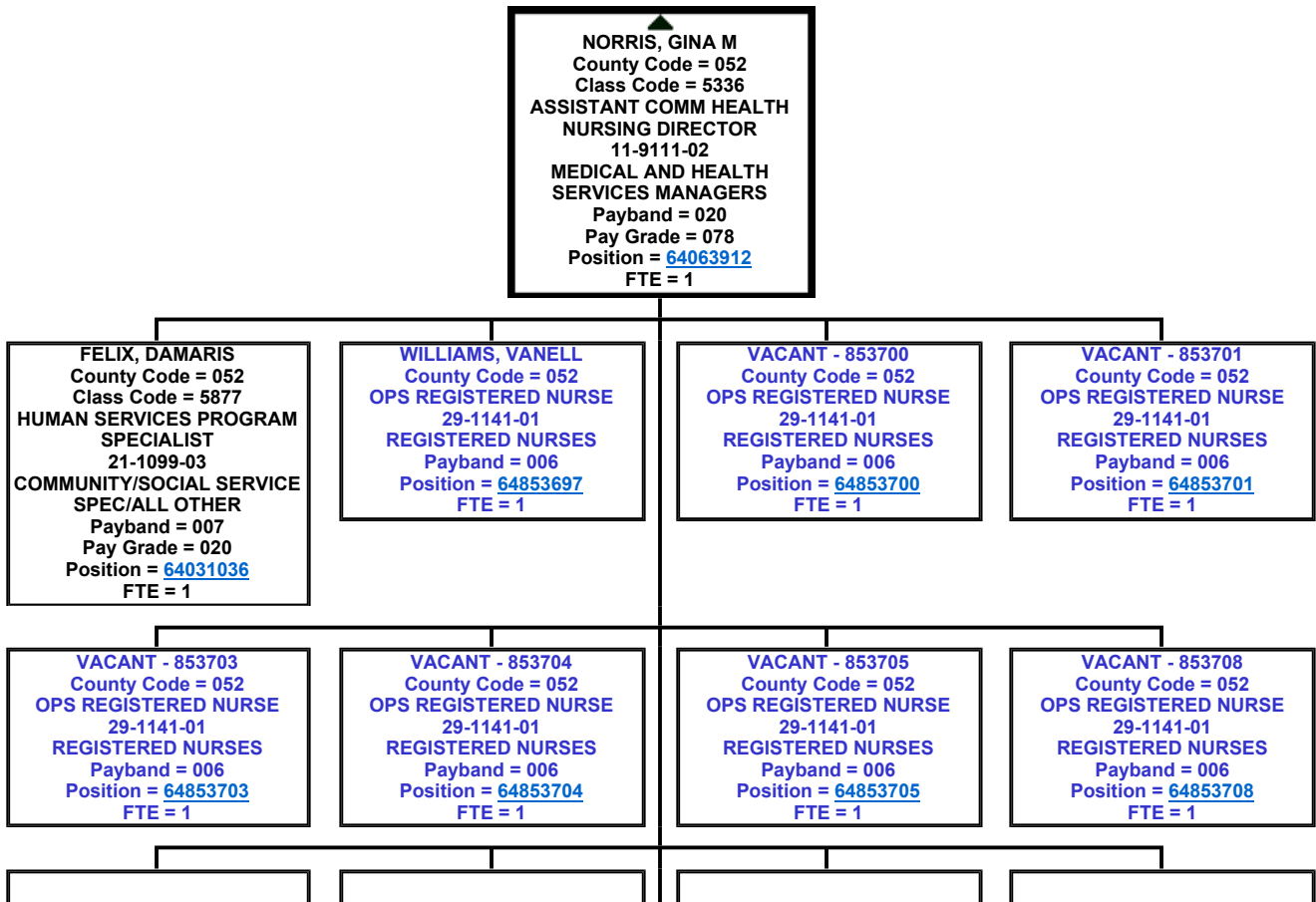
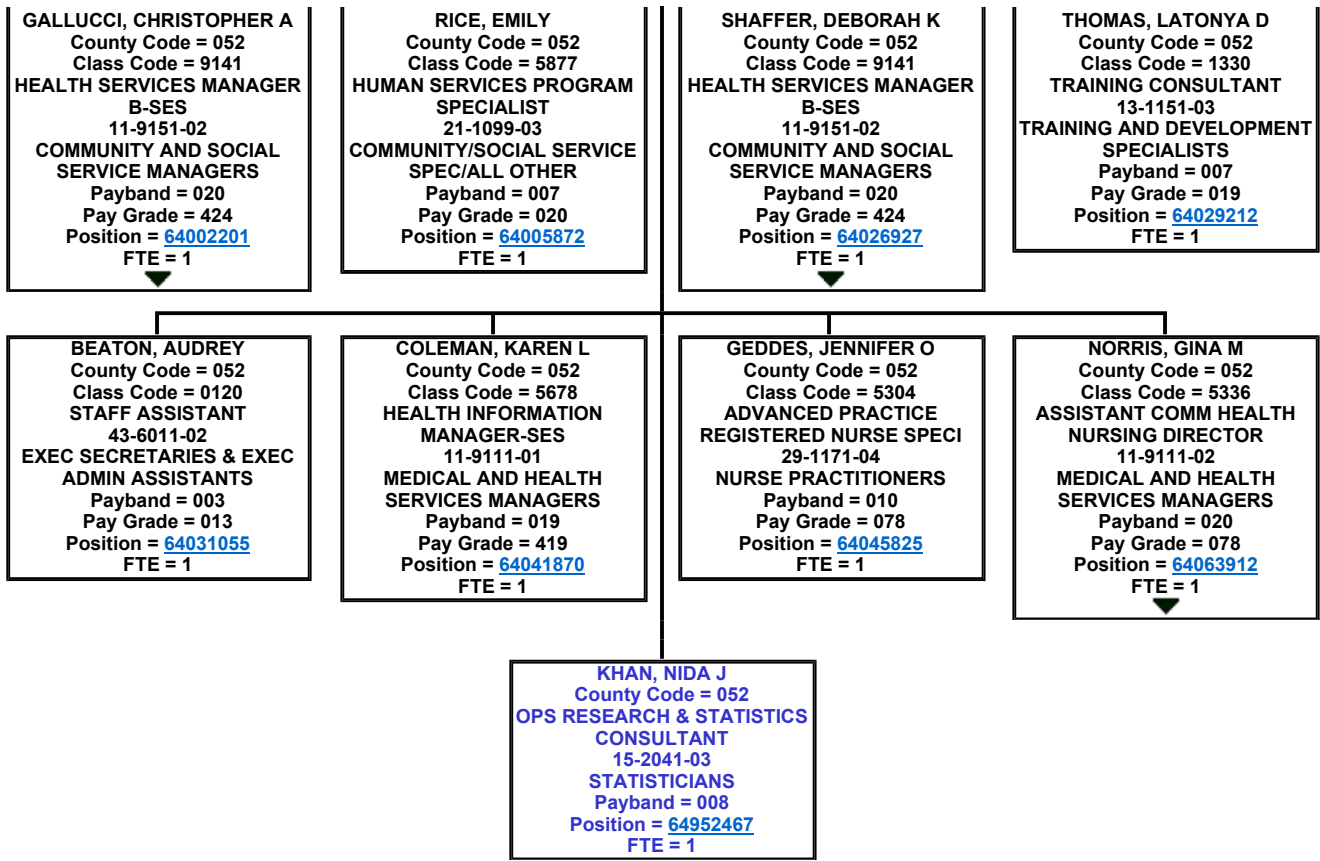
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
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Position = [64853728](#)
FTE = 1

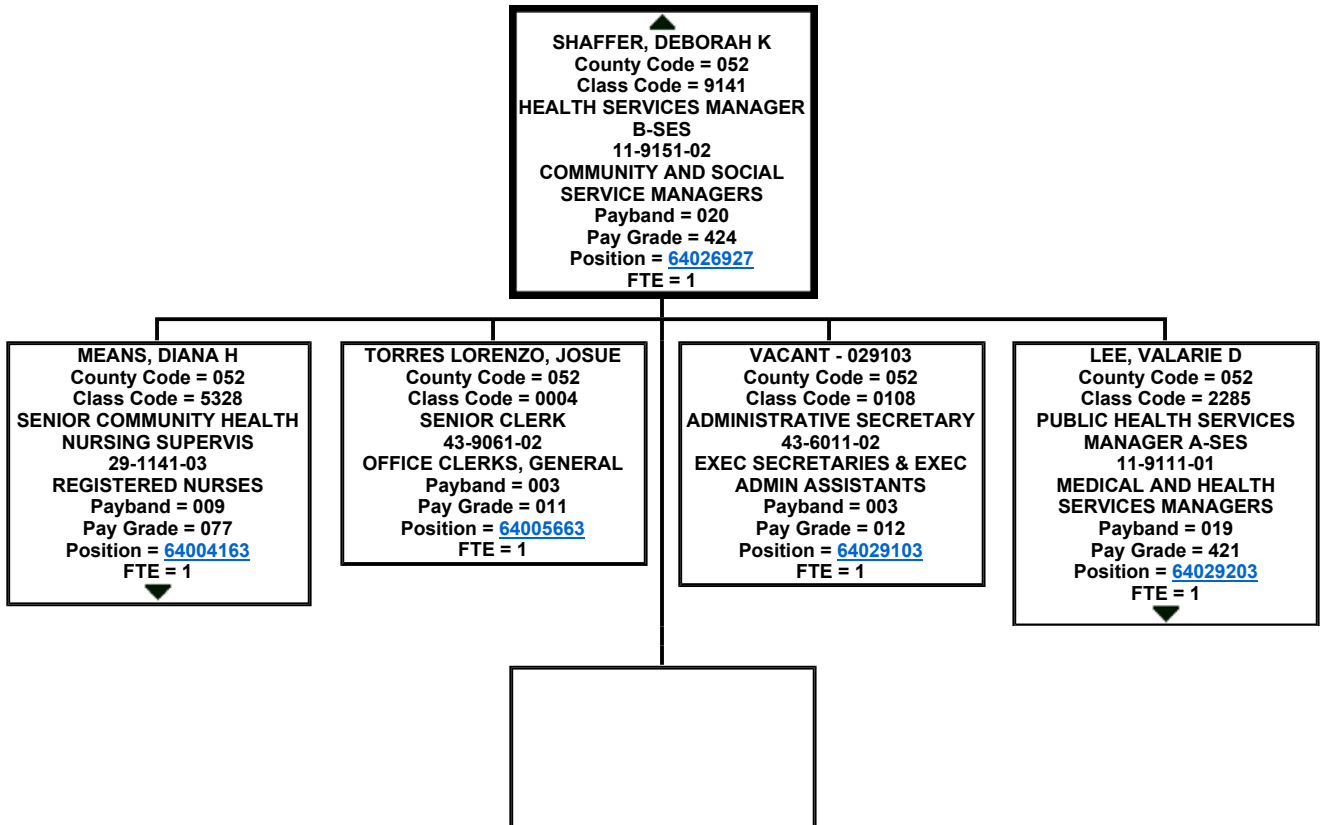
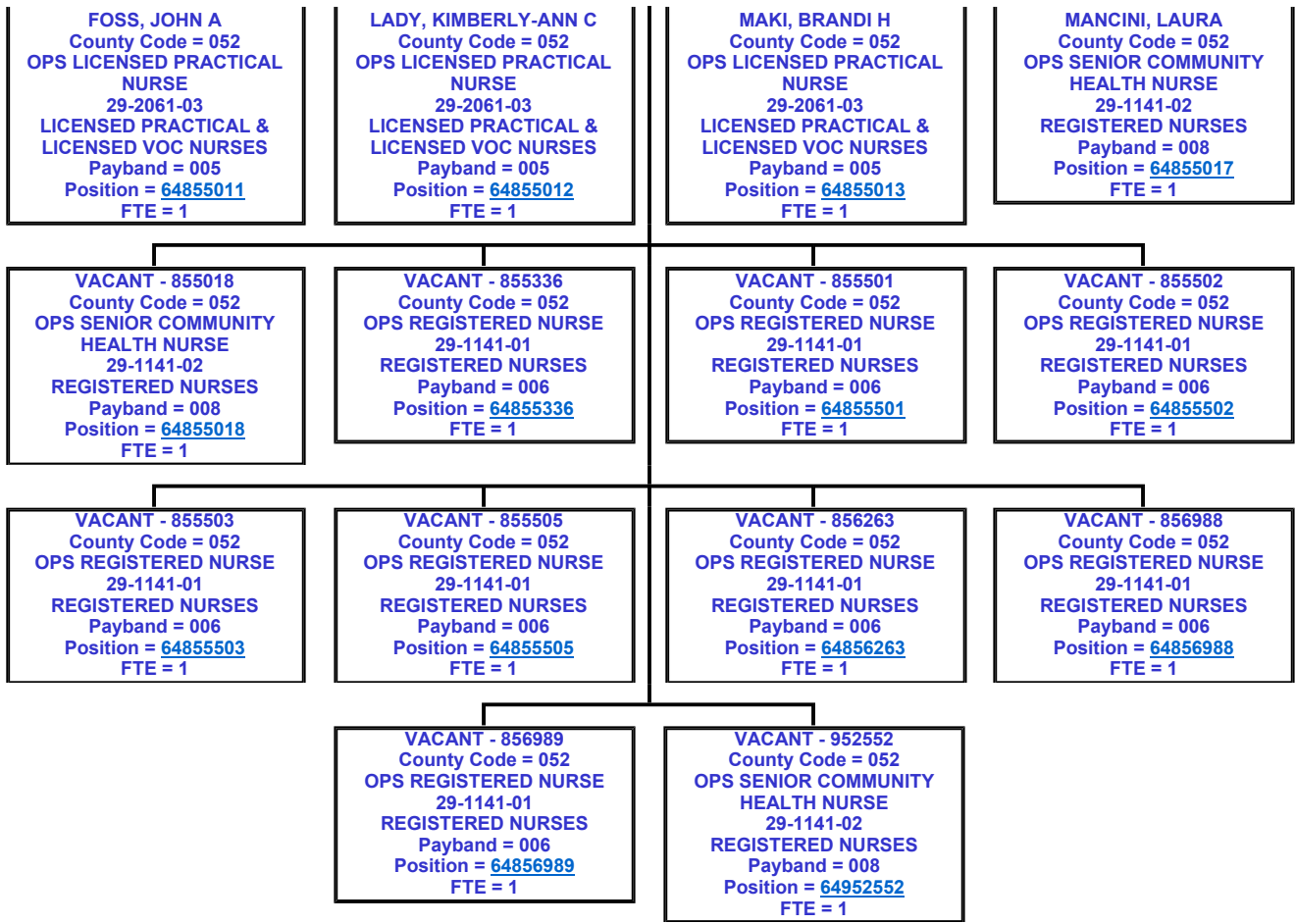
VACANT - 855261
County Code = 052
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64855261](#)
FTE = 1

VACANT - 856378
County Code = 052
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
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Position = [64856378](#)
FTE = 1

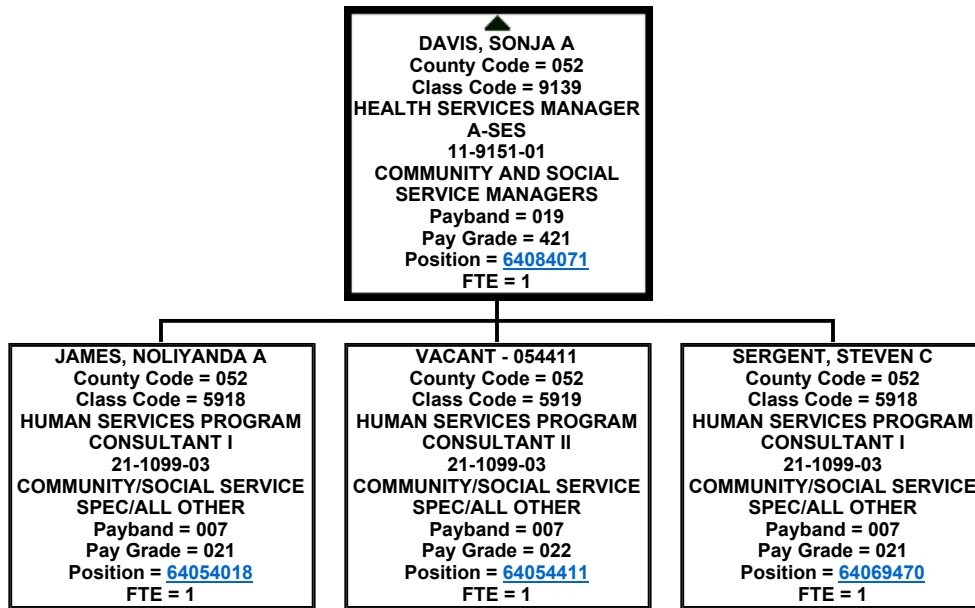
VACANT - 952570
County Code = 052
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64952570](#)
FTE = 1

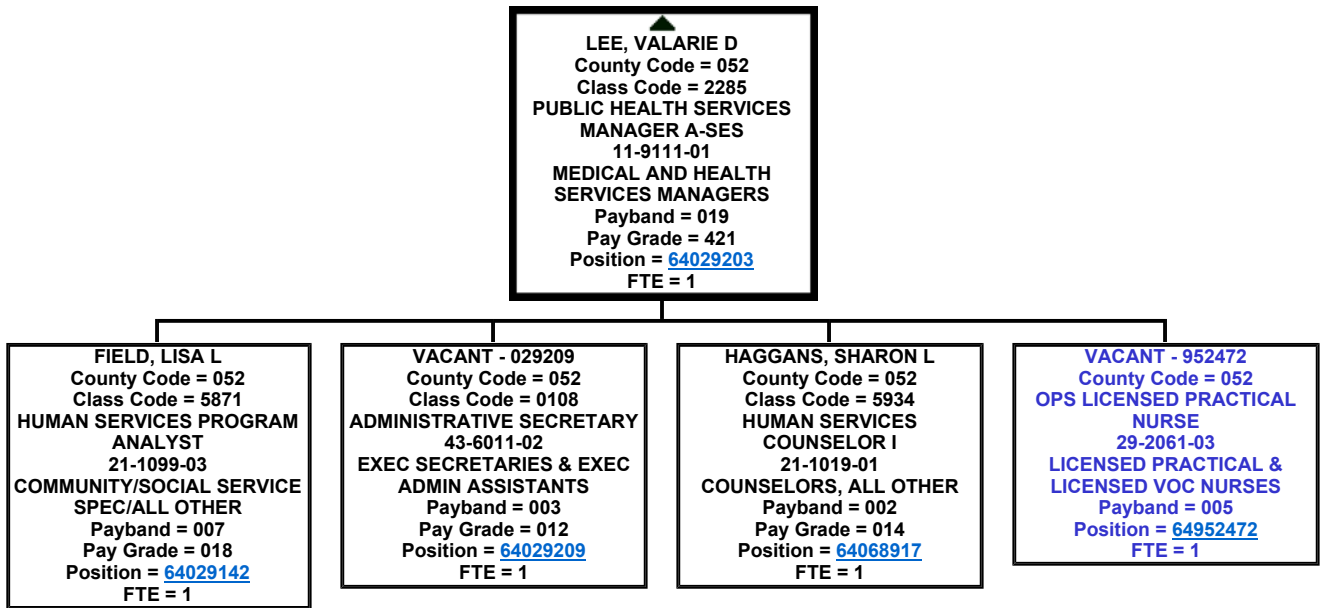


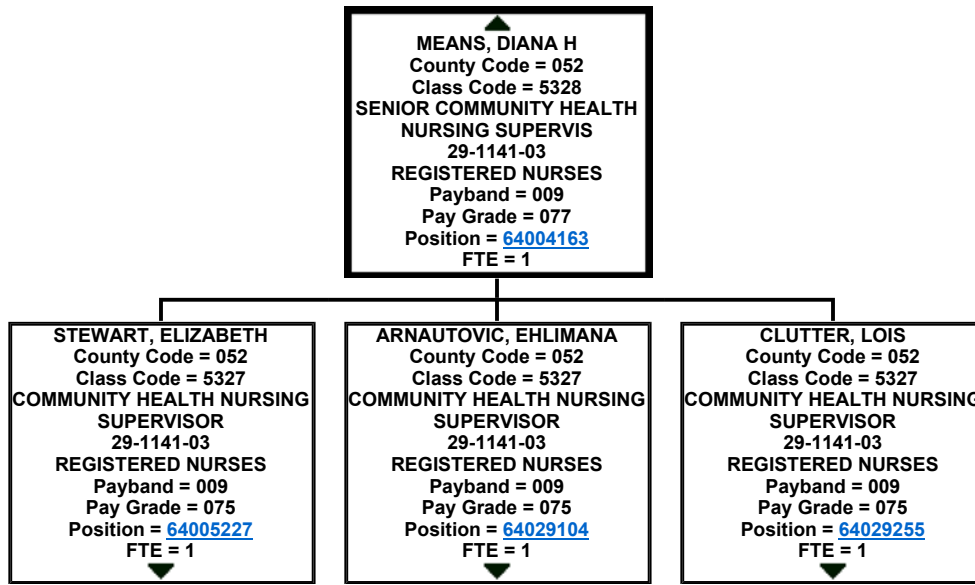


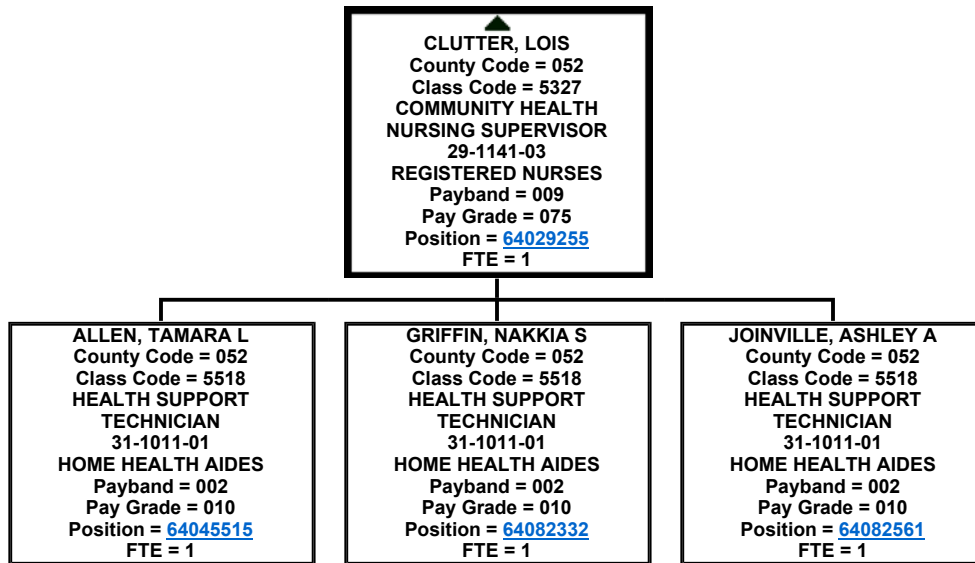


DAVIS, SONJA A
County Code = 052
Class Code = 9139
HEALTH SERVICES MANAGER
A-SES
11-9151-01
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 019
Pay Grade = 421
Position = [64084071](#)
FTE = 1



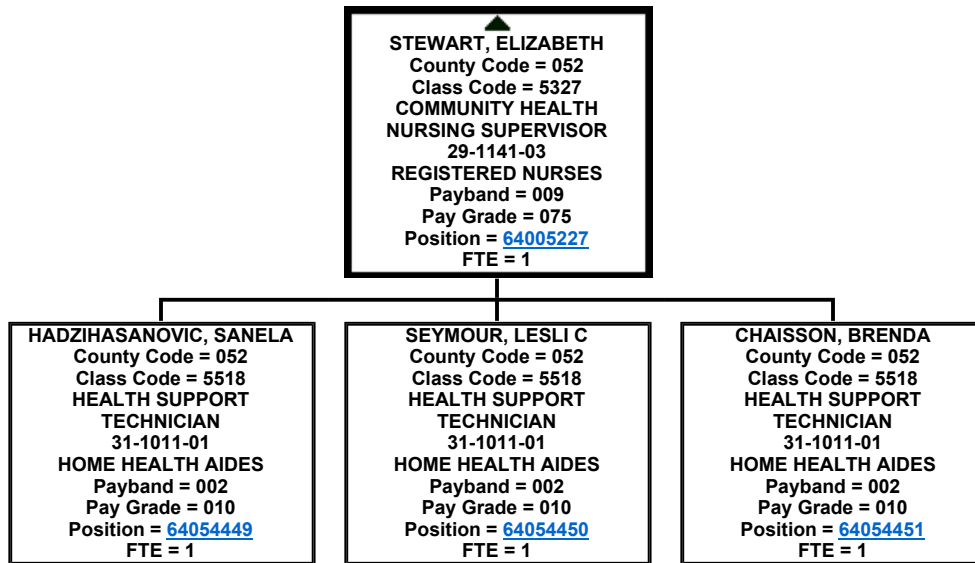


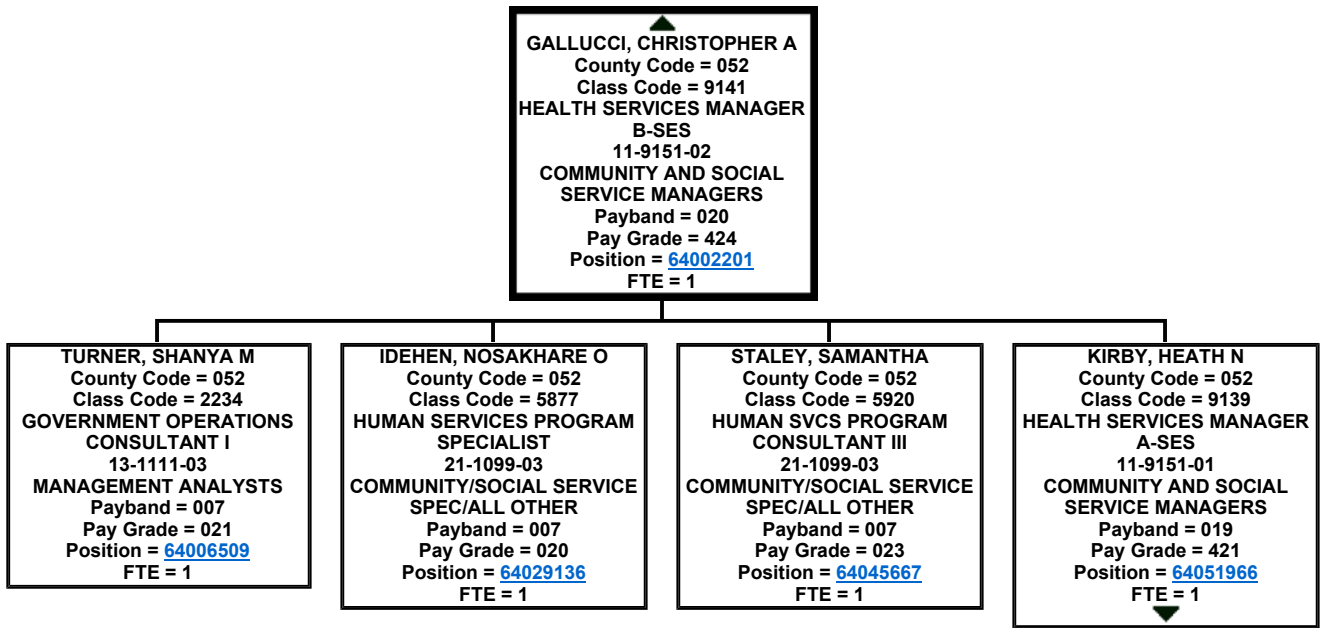




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ARNAUTOVIC, EHLIMANA
County Code = 052
Class Code = 5327
COMMUNITY HEALTH
NURSING SUPERVISOR
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64029104](#)
FTE = 1

FARRELL, SHONETTE P
County Code = 052
Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [64060897](#)
FTE = 1





▲
KIRBY, HEATH N
 County Code = 052
 Class Code = 9139
HEALTH SERVICES MANAGER
 A-SES
 11-9151-01
COMMUNITY AND SOCIAL
SERVICE MANAGERS
 Payband = 019
 Pay Grade = 421
 Position = [64051966](#)
 FTE = 1

NUNEZ PLA, AMILDA J
 County Code = 052
 Class Code = 5868
HUMAN SERVICES ANALYST
 21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
 Payband = 005
 Pay Grade = 017
 Position = [64041865](#)
 FTE = 1

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SMITH, ELIZABETH H
 County Code = 052
 Class Code = 5340
EXECUTIVE COMM HLTH
NURSING DIR-SES
 11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 020
 Pay Grade = 481
 Position = [64006181](#)
 FTE = 1

GALLUCCI, CHRISTOPHER A
 County Code = 052
 Class Code = 9141
HEALTH SERVICES MANAGER
 B-SES
 11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
 Payband = 020
 Pay Grade = 424
 Position = [64002201](#)
 FTE = 1
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RICE, EMILY
 County Code = 052
 Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
 21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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 Pay Grade = 020
 Position = [64005872](#)
 FTE = 1

SHAFFER, DEBORAH K
 County Code = 052
 Class Code = 9141
HEALTH SERVICES MANAGER
 B-SES
 11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
 Payband = 020
 Pay Grade = 424
 Position = [64026927](#)
 FTE = 1
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THOMAS, LATONYA D
 County Code = 052
 Class Code = 1330
TRAINING CONSULTANT
 13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
 Payband = 007
 Pay Grade = 019
 Position = [64029212](#)
 FTE = 1

BEATON, AUDREY
 County Code = 052
 Class Code = 0120
STAFF ASSISTANT
 43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64031055](#)
 FTE = 1

COLEMAN, KAREN L
 County Code = 052
 Class Code = 5678
HEALTH INFORMATION
MANAGER-SES
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MEDICAL AND HEALTH
SERVICES MANAGERS
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 Pay Grade = 419
 Position = [64041870](#)
 FTE = 1

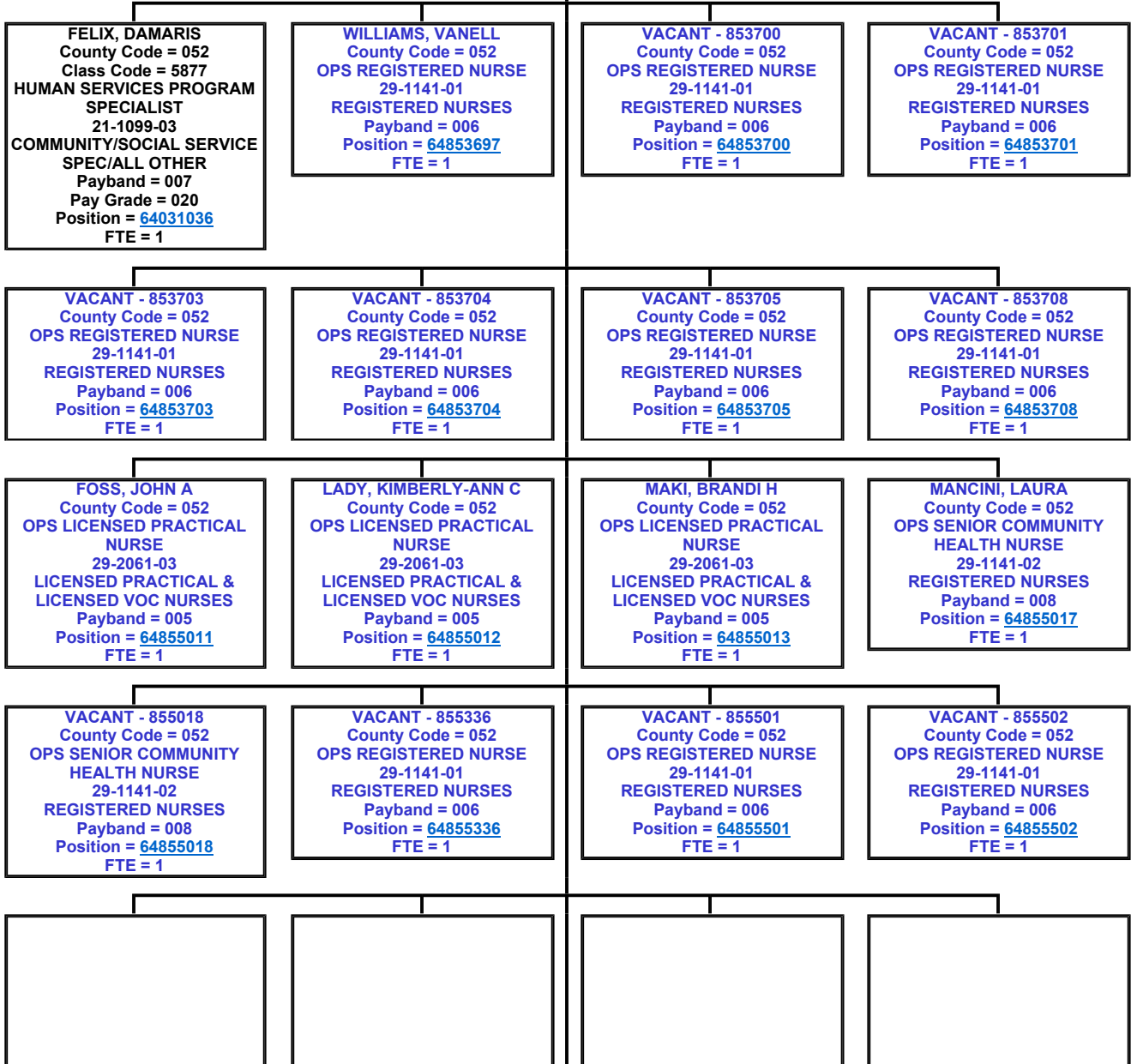
GEDDES, JENNIFER O
 County Code = 052
 Class Code = 5304
ADVANCED PRACTICE
REGISTERED NURSE SPECI
 29-1171-04
NURSE PRACTITIONERS
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 Pay Grade = 078
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 FTE = 1

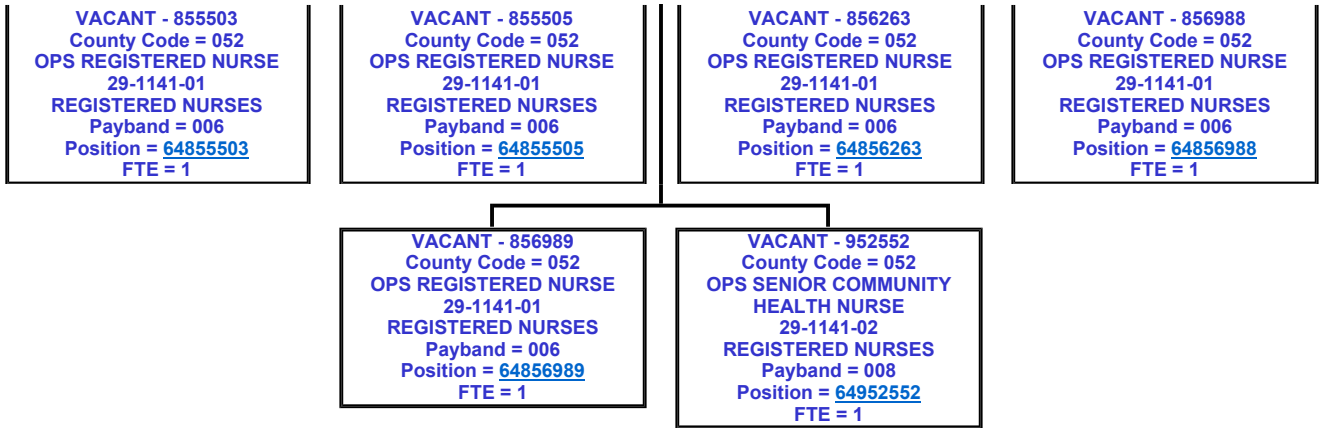
NORRIS, GINA M
 County Code = 052
 Class Code = 5336
ASSISTANT COMM HEALTH
NURSING DIRECTOR
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MEDICAL AND HEALTH
SERVICES MANAGERS
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 Position = [64063912](#)
 FTE = 1
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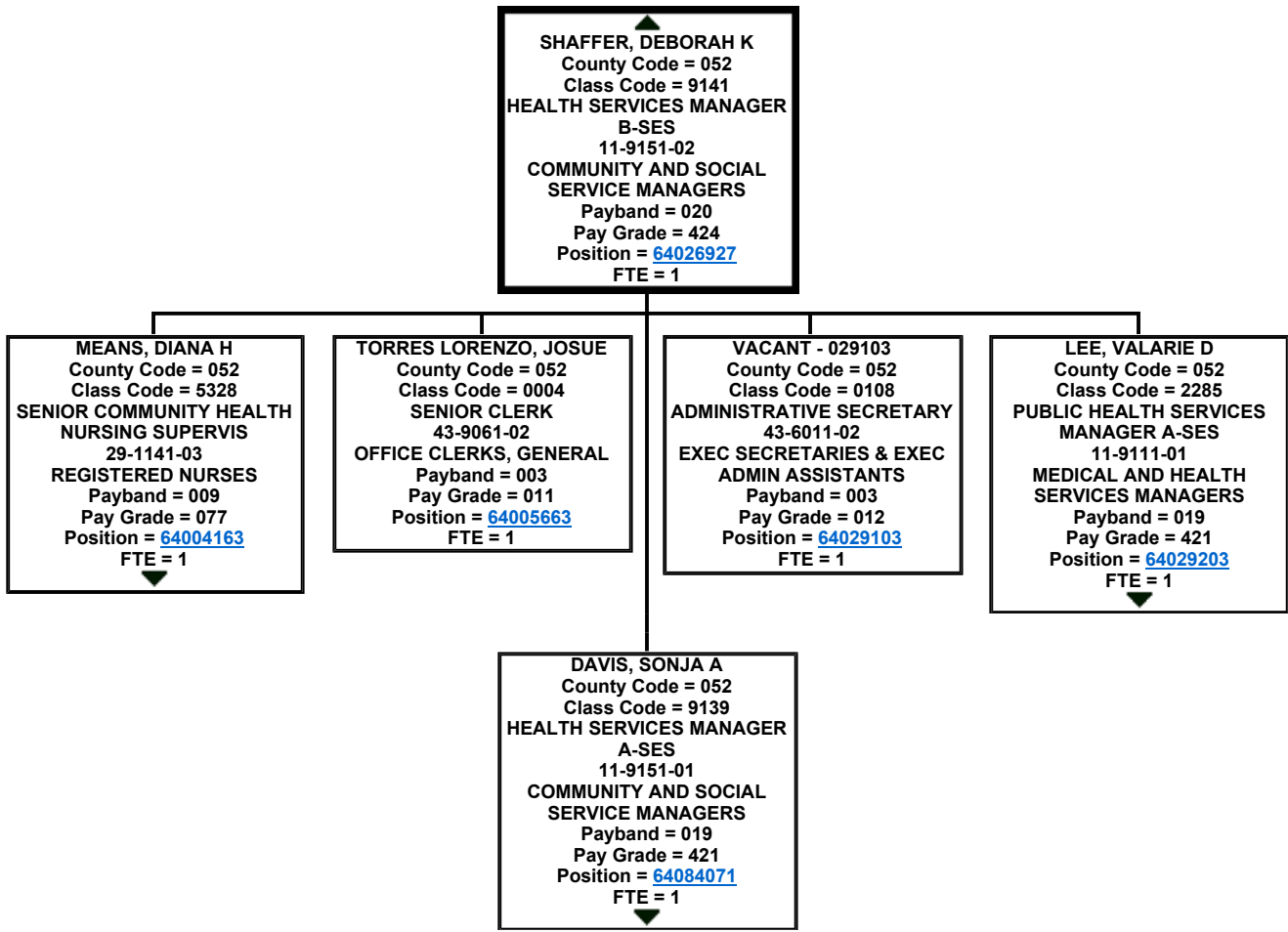


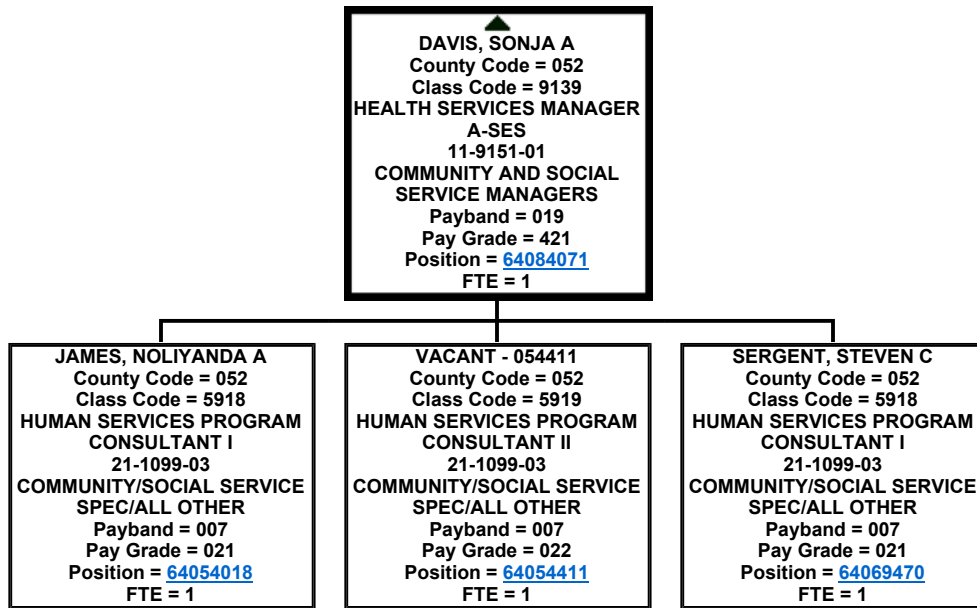
KHAN, NIDA J
 County Code = 052
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 CONSULTANT**
 15-2041-03
STATISTICIANS
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 Position = [64952467](#)
 FTE = 1

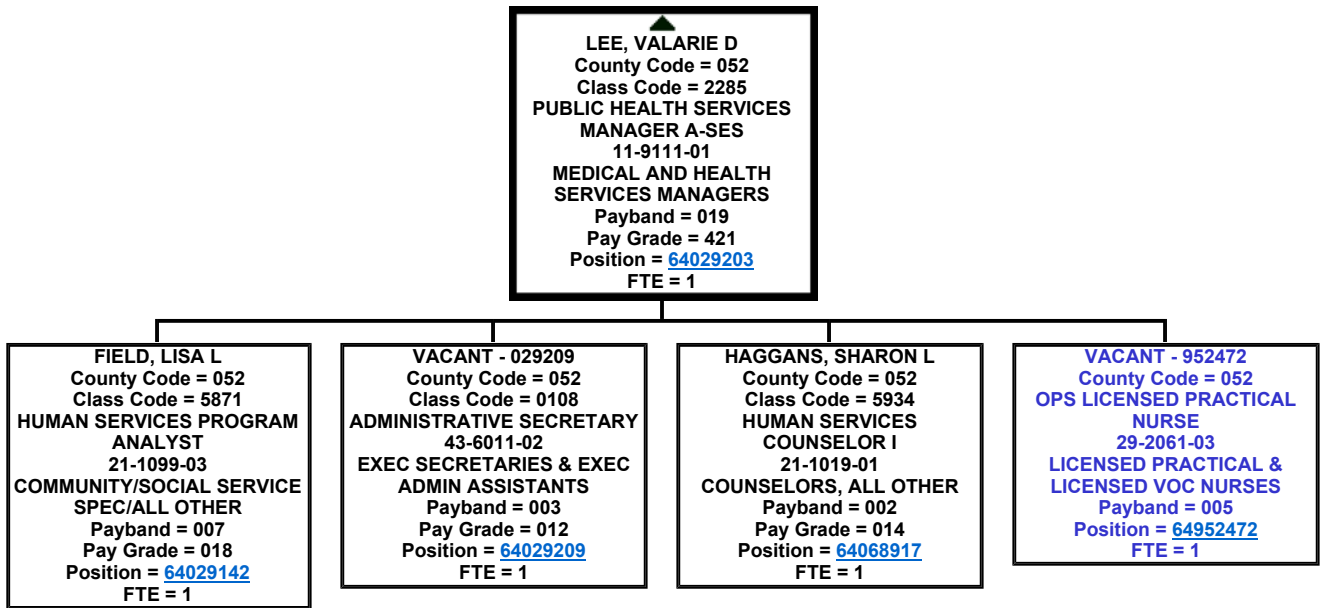
NORRIS, GINA M
 County Code = 052
 Class Code = 5336
**ASSISTANT COMM HEALTH
 NURSING DIRECTOR**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
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 Position = [64063912](#)
 FTE = 1

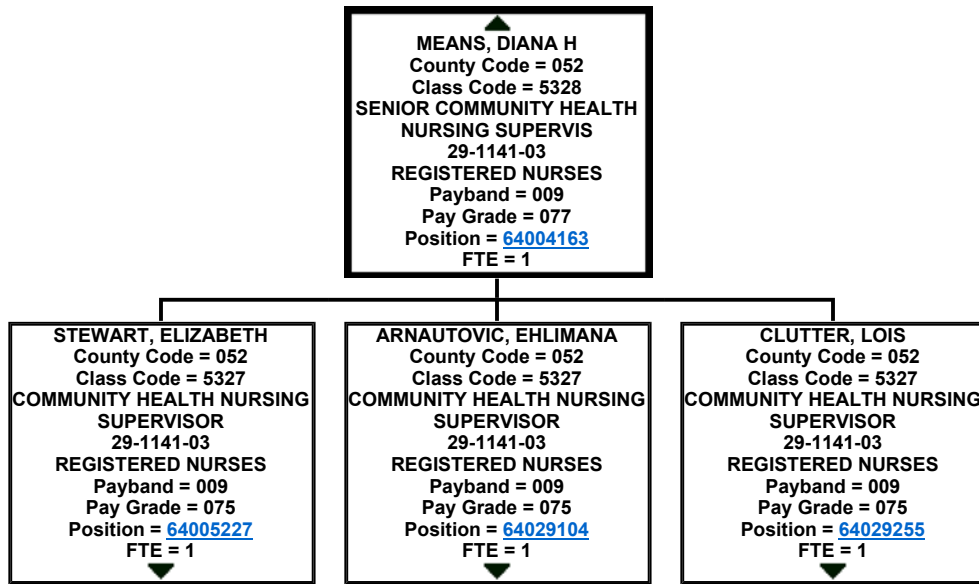


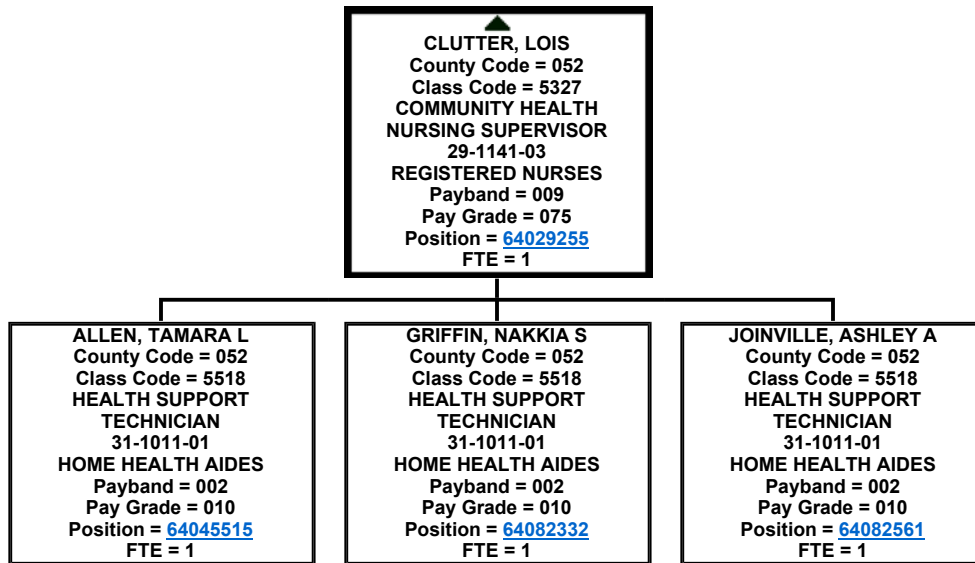






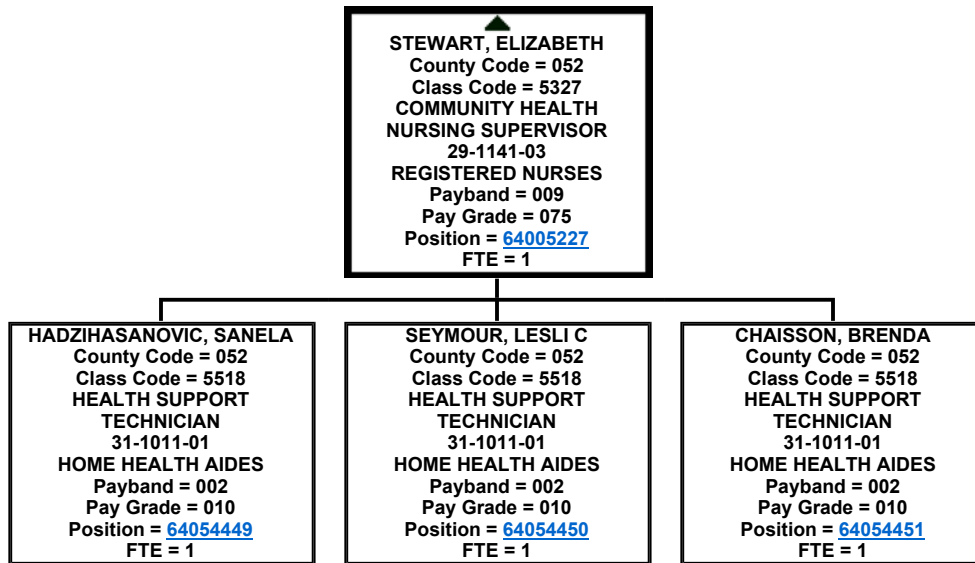


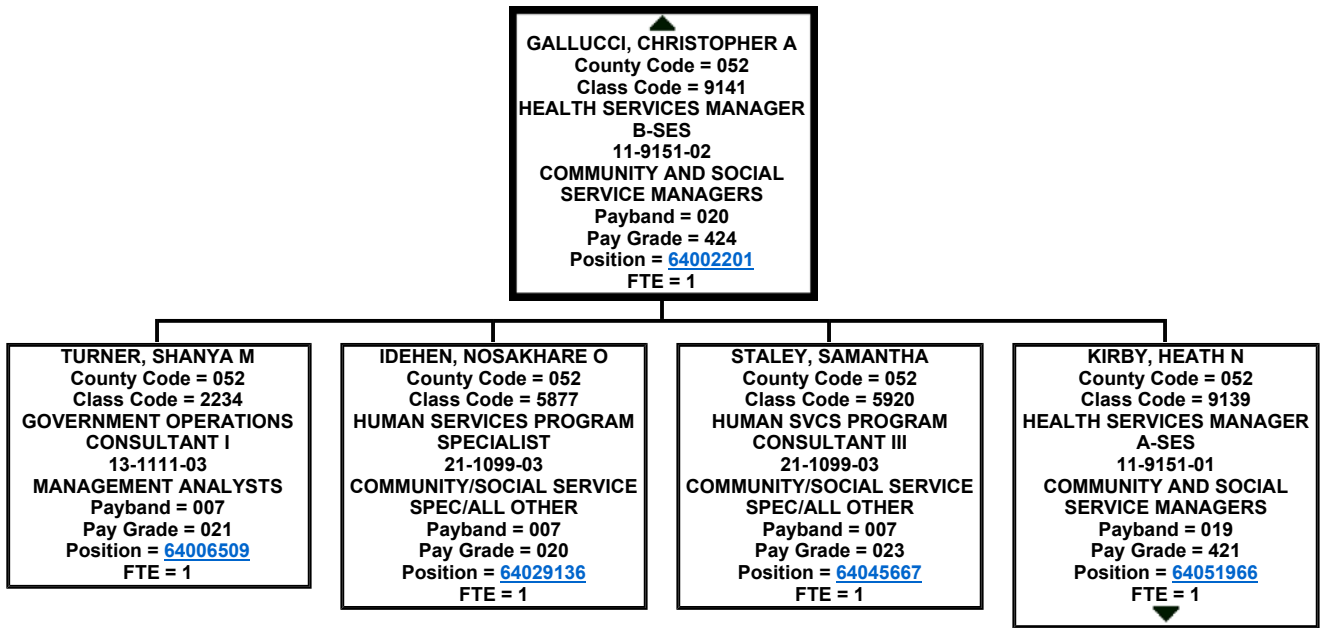




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ARNAUTOVIC, EHLIMANA
County Code = 052
Class Code = 5327
COMMUNITY HEALTH
NURSING SUPERVISOR
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64029104](#)
FTE = 1

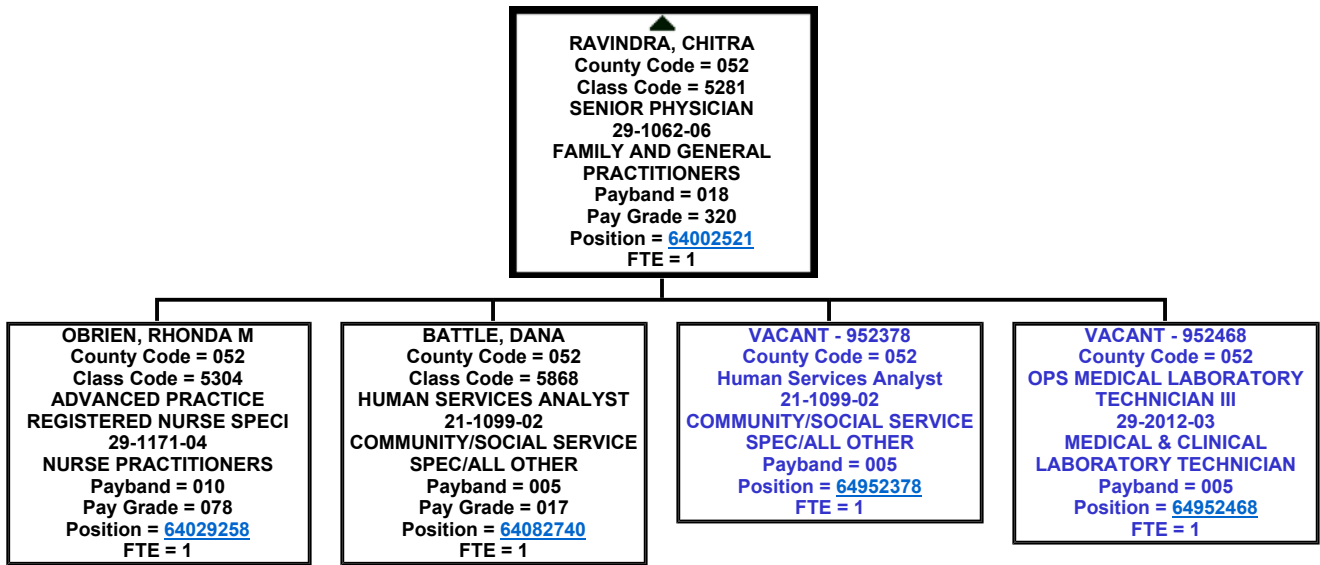
FARRELL, SHONETTE P
County Code = 052
Class Code = 5518
HEALTH SUPPORT
TECHNICIAN
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [64060897](#)
FTE = 1





▲
KIRBY, HEATH N
County Code = 052
Class Code = 9139
HEALTH SERVICES MANAGER
A-SES
11-9151-01
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 019
Pay Grade = 421
Position = [64051966](#)
FTE = 1

NUNEZ PLA, AMILDA J
County Code = 052
Class Code = 5868
HUMAN SERVICES ANALYST
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Pay Grade = 017
Position = [64041865](#)
FTE = 1

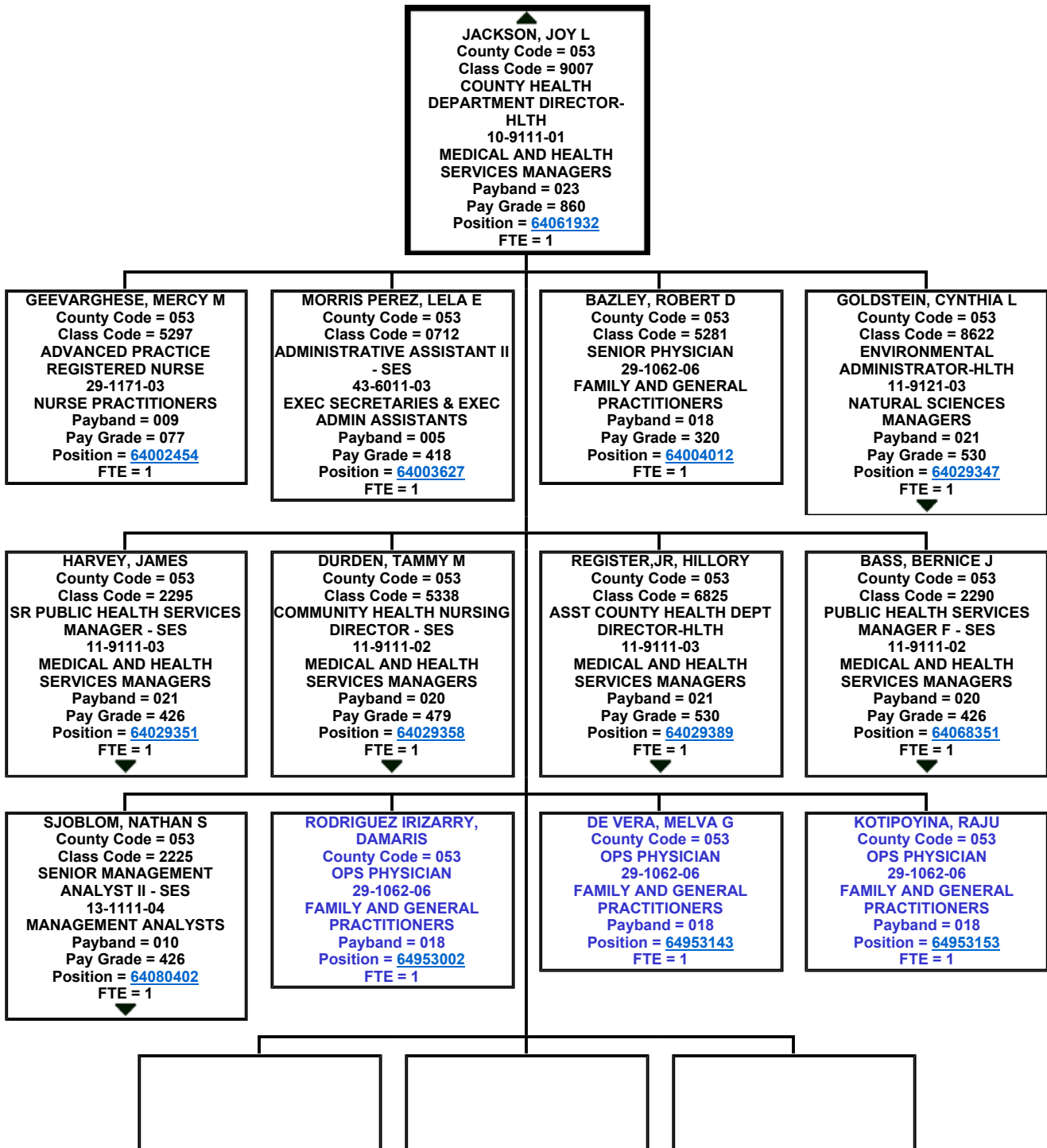


Florida Department of Health

CHD 53 - Polk County Health Department

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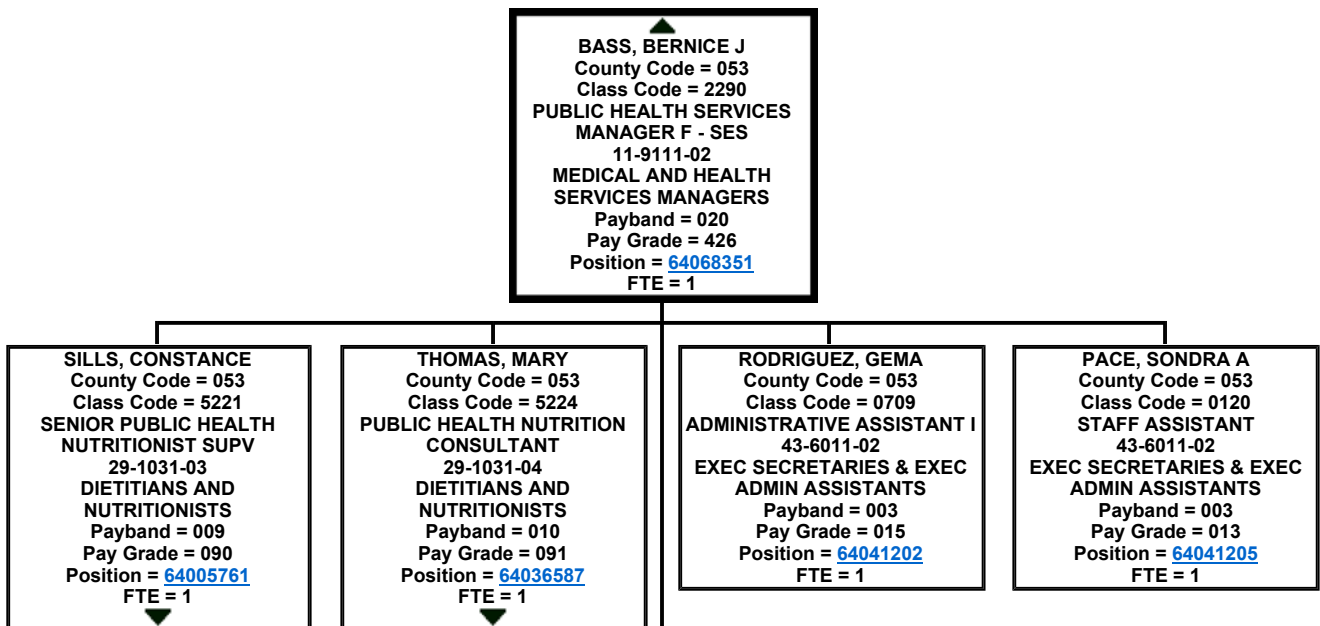
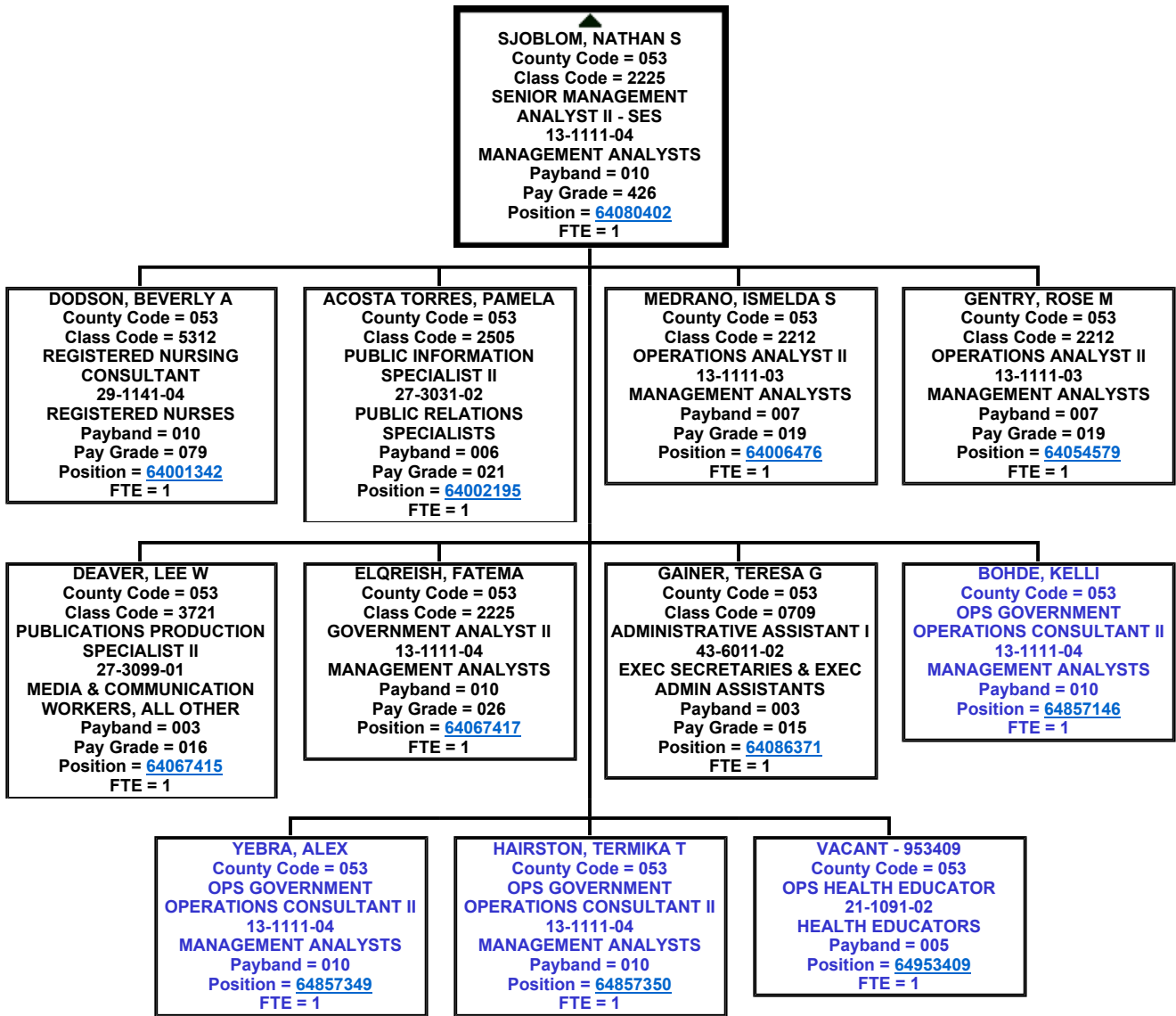
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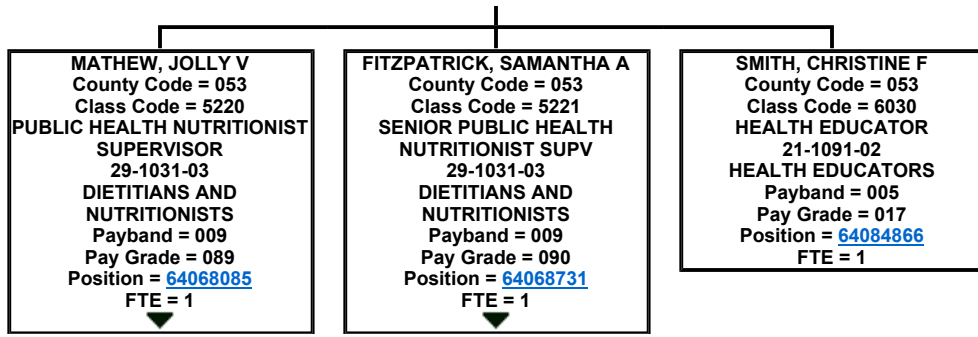


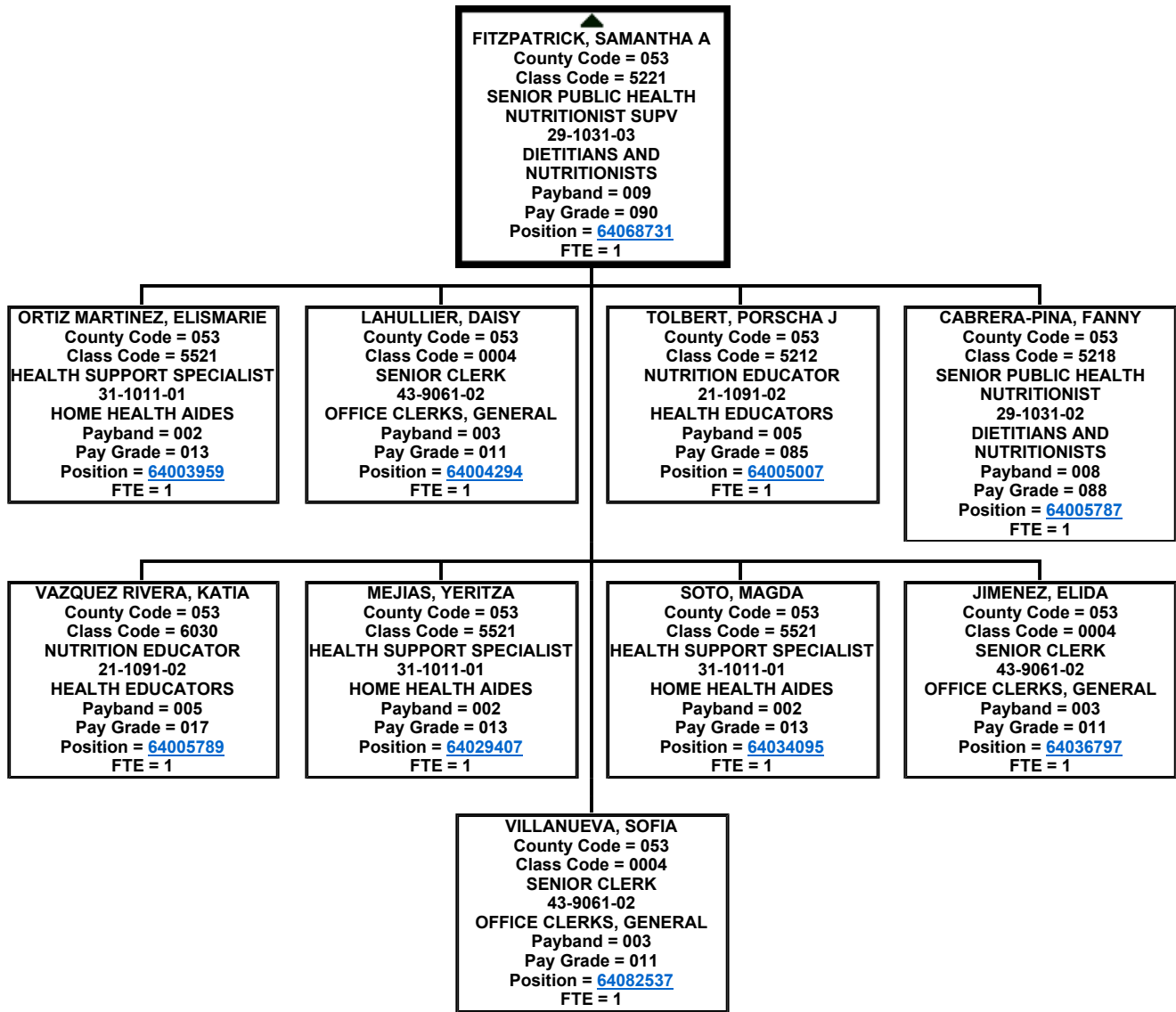
VACANT - 953239
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OPS PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = 64953239
FTE = 1

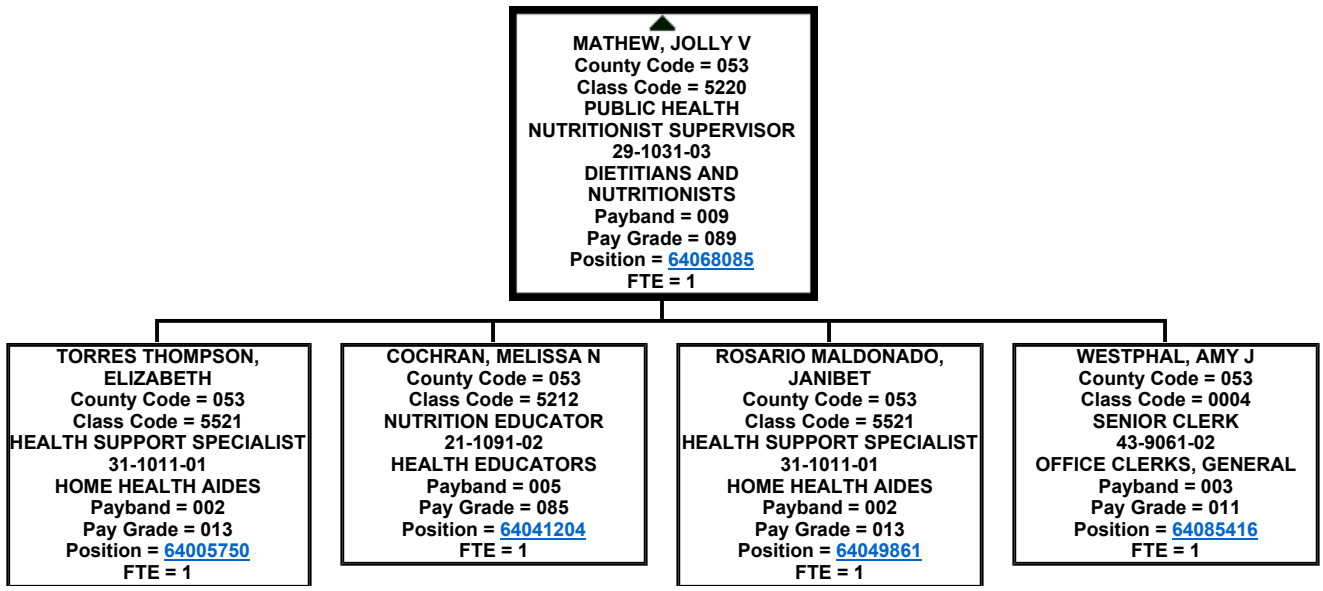
GUTIERREZ, VICTORIANO C
County Code = 053
OPS SENIOR PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = 64953329
FTE = 1

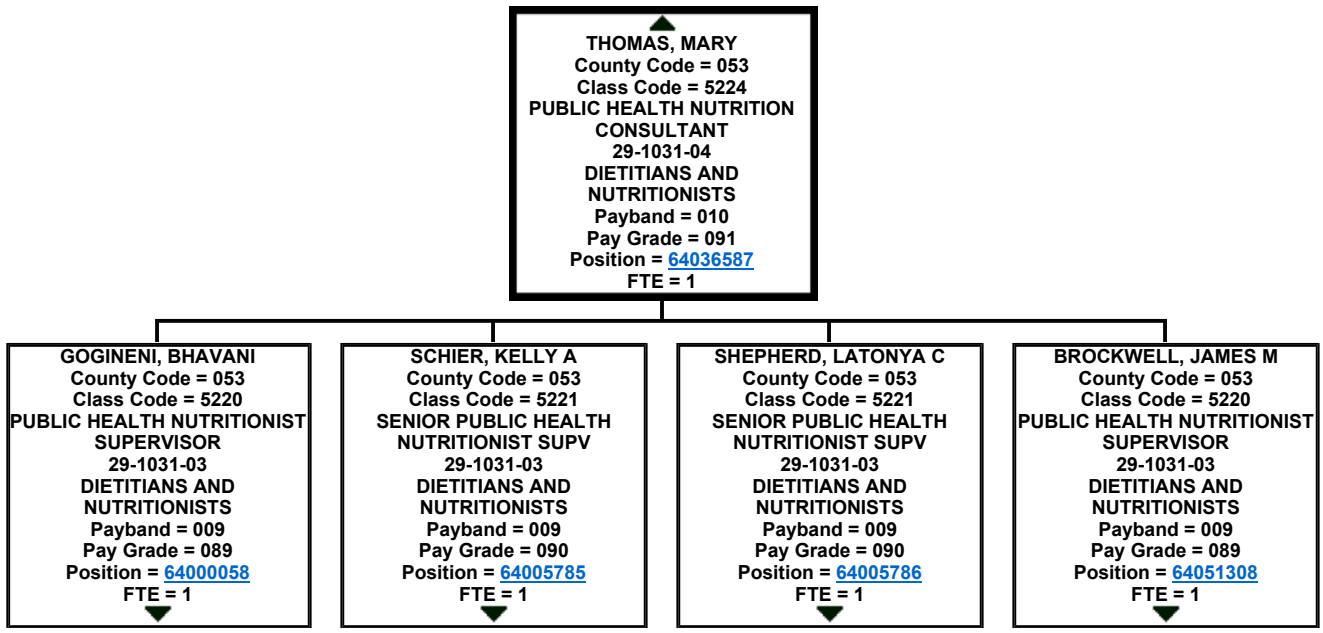
YOUNG-TAN, ALISON M
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OPS PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = 64953337
FTE = 1

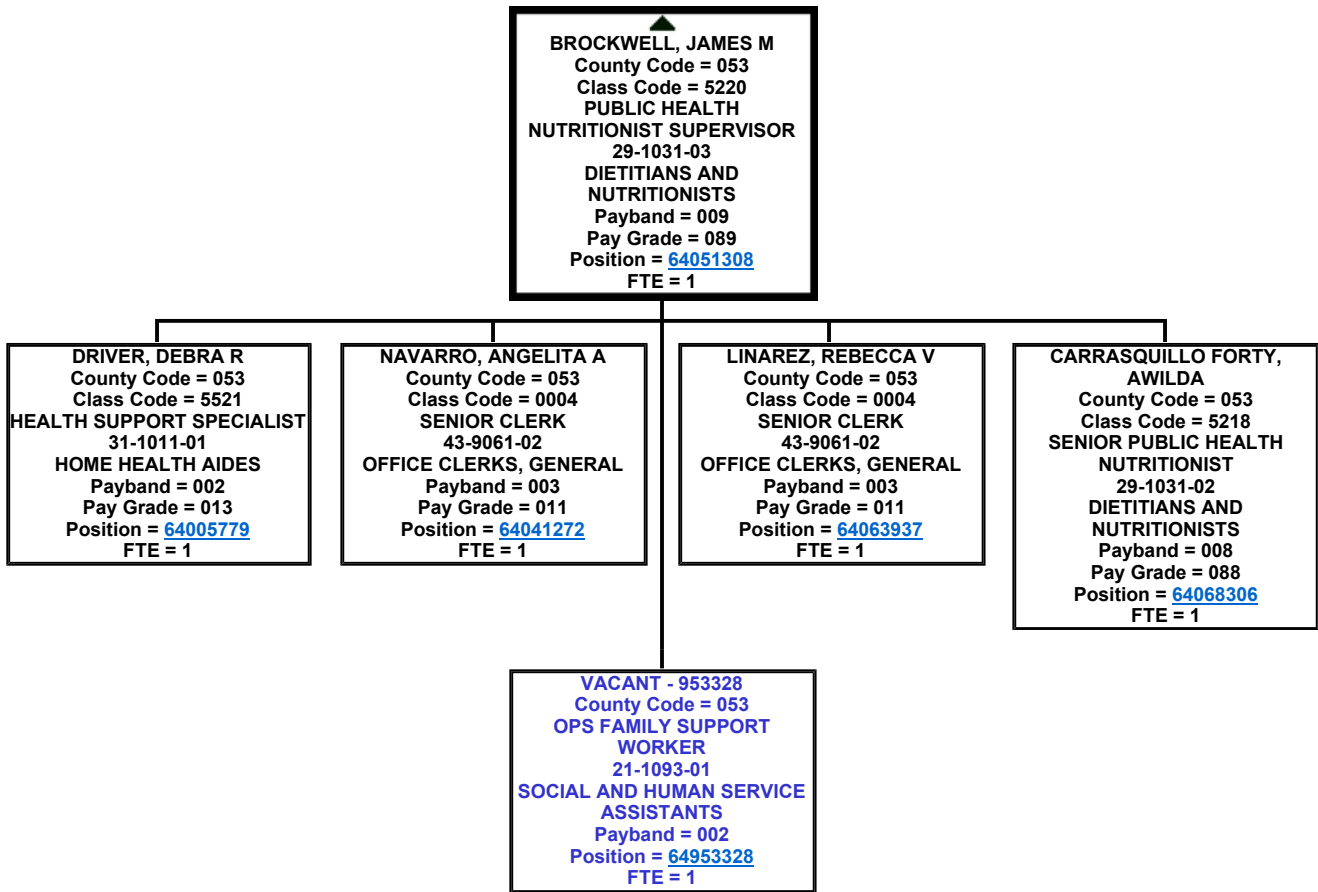


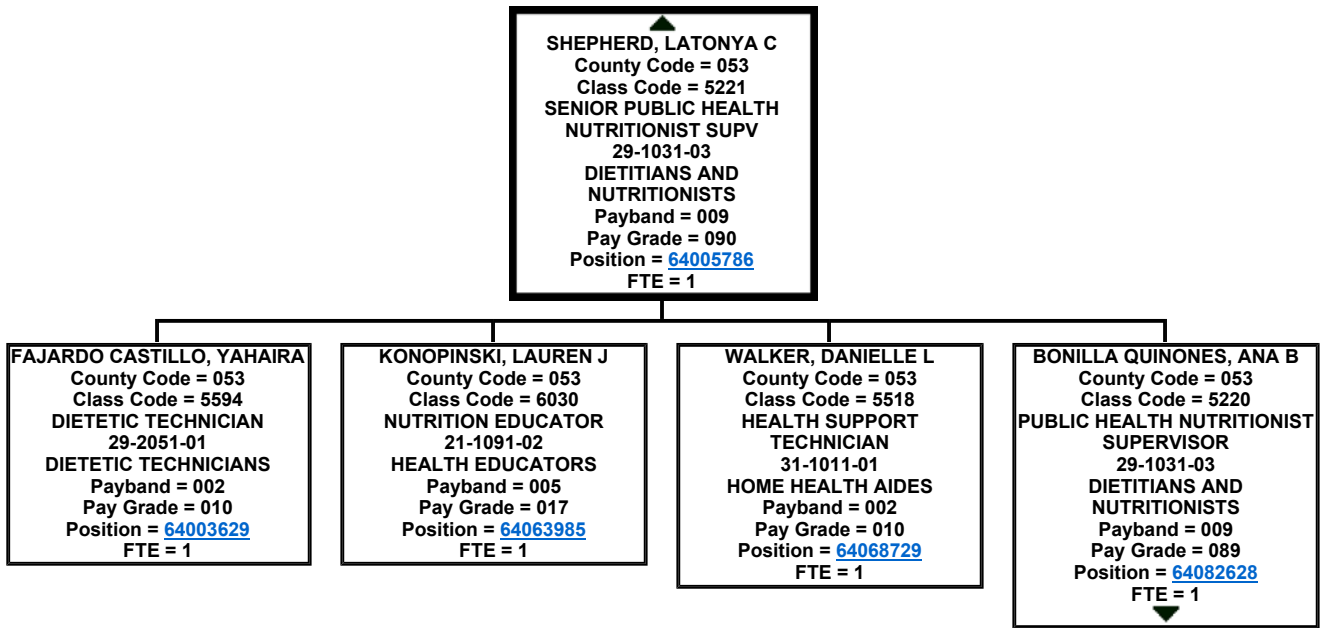


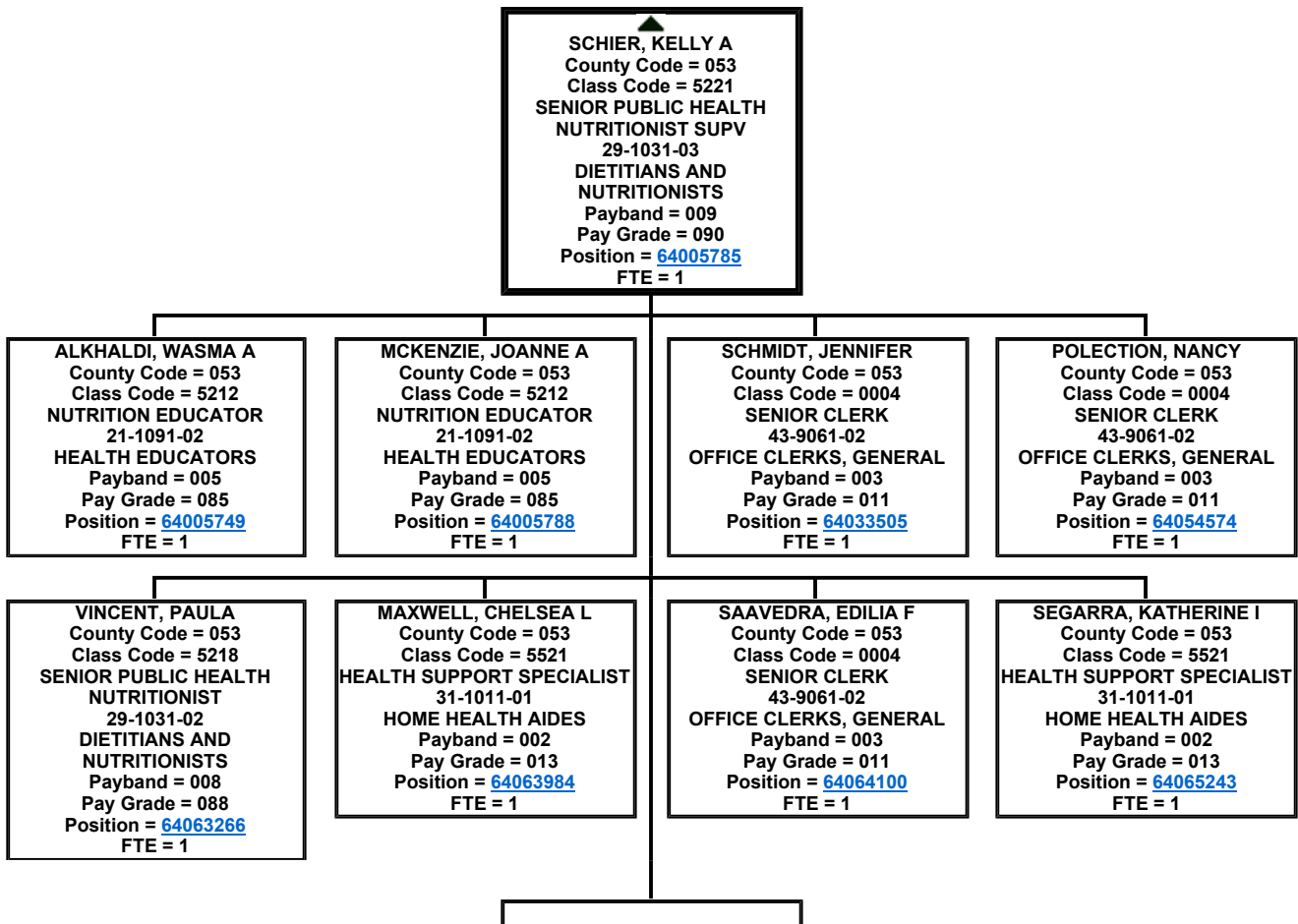
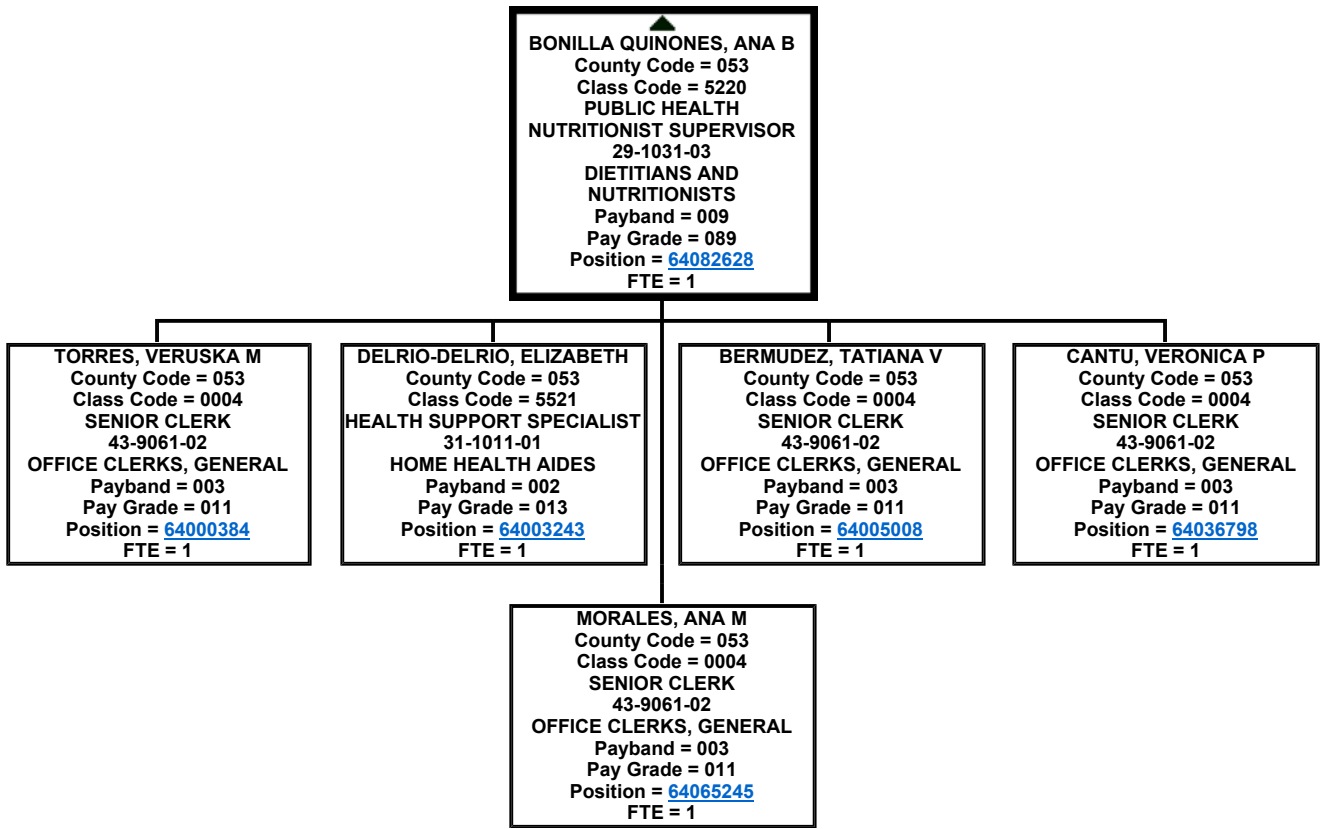




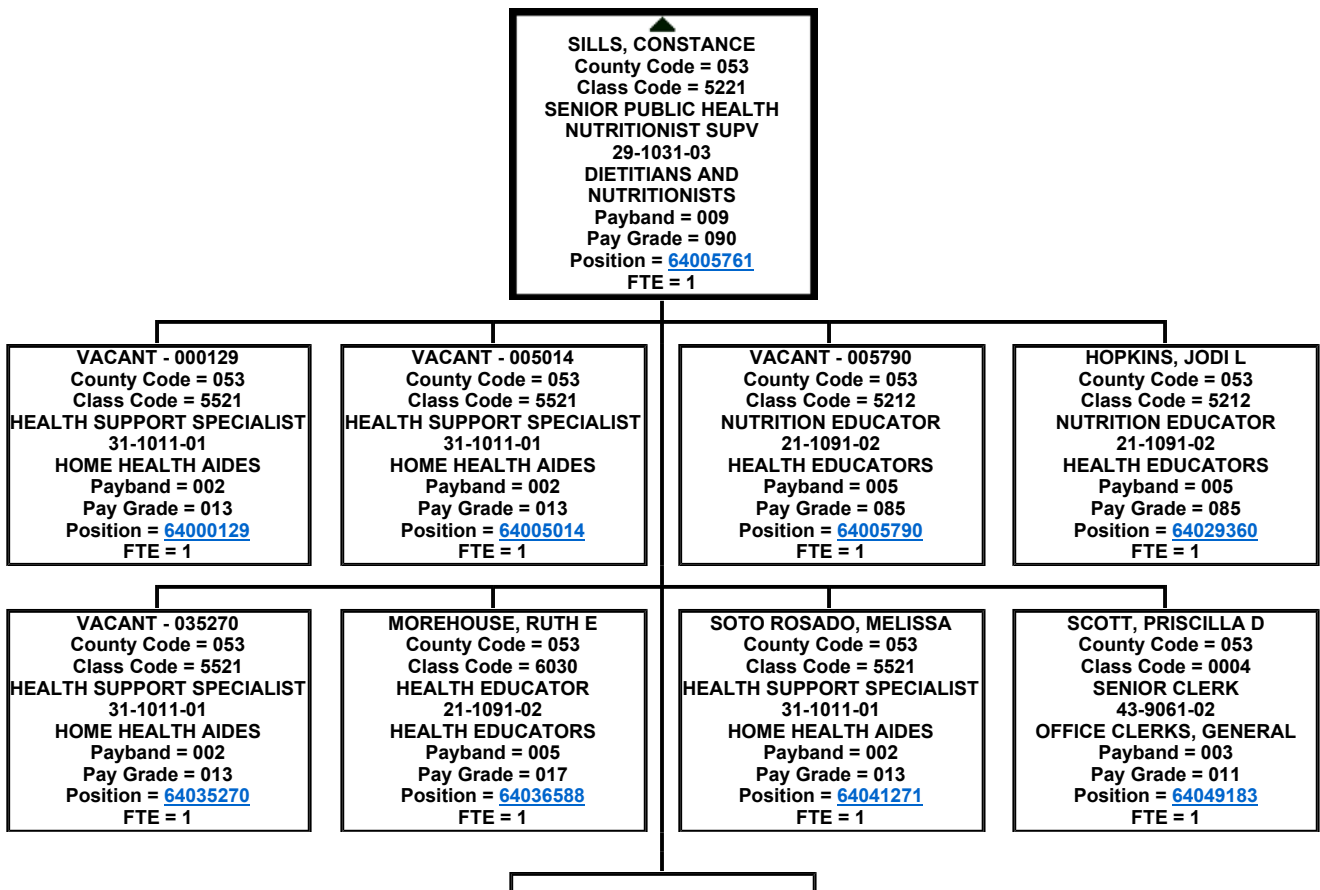
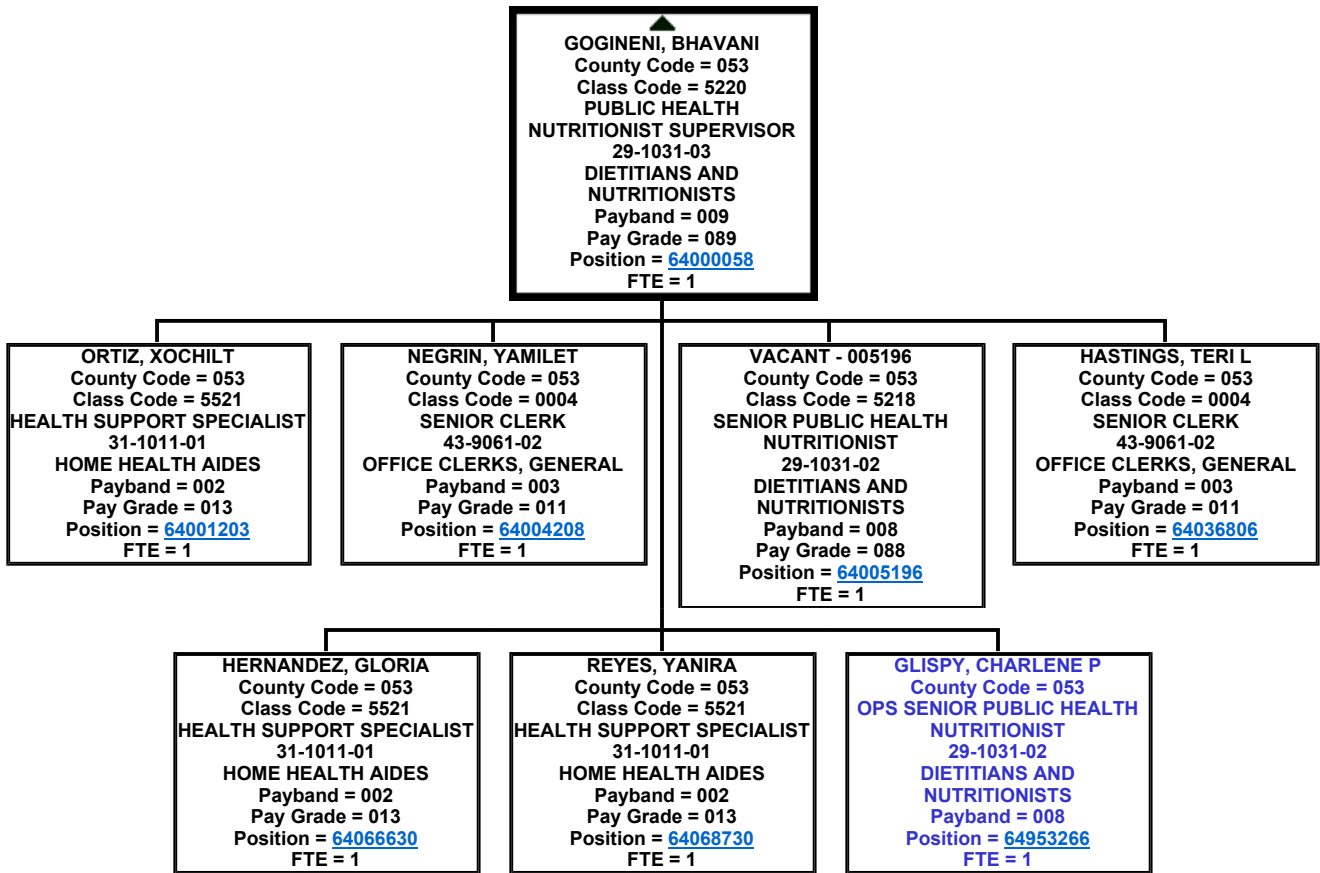




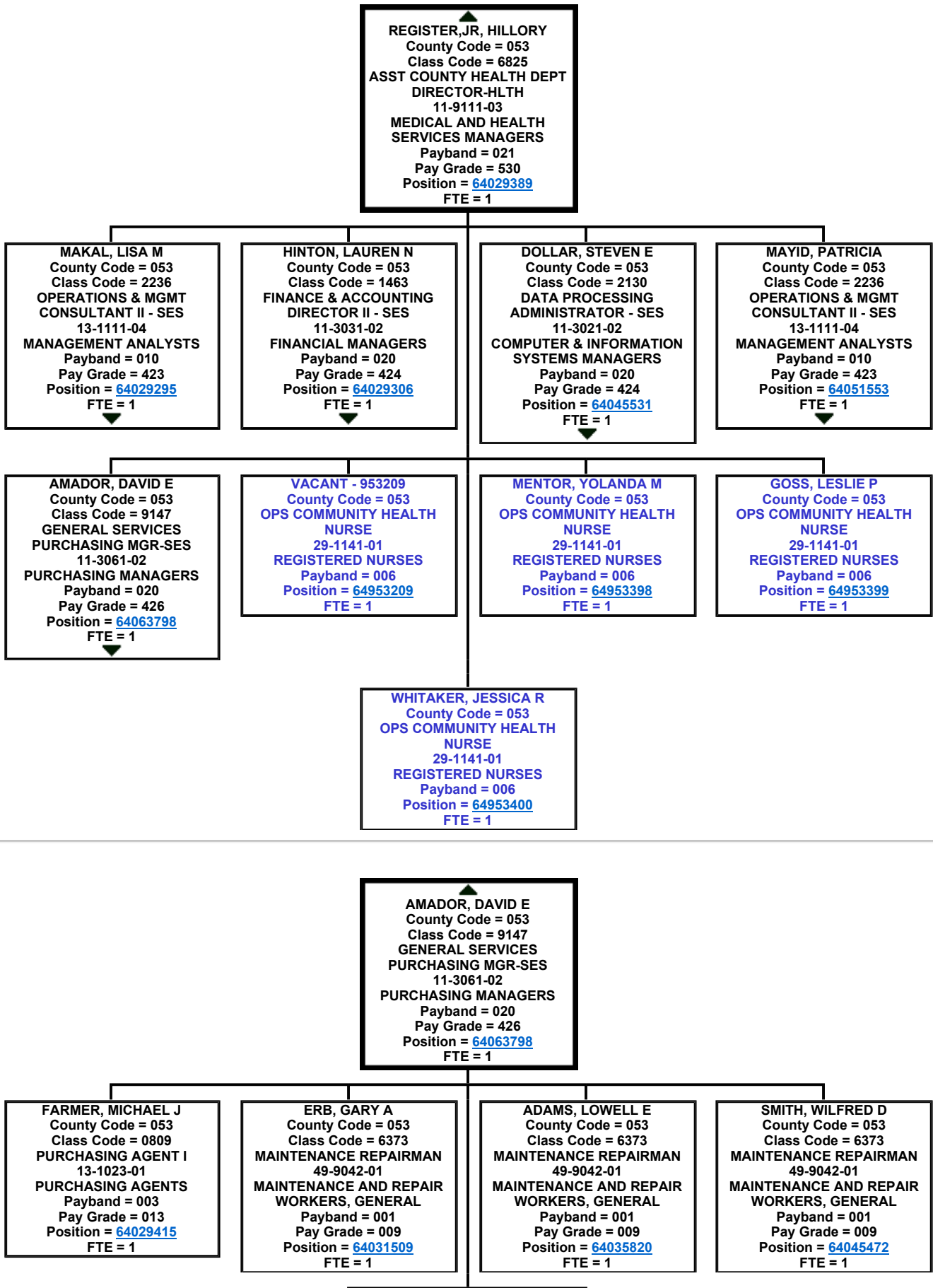




TOOLE, CHRISTY L
County Code = 053
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64066629](#)
FTE = 1

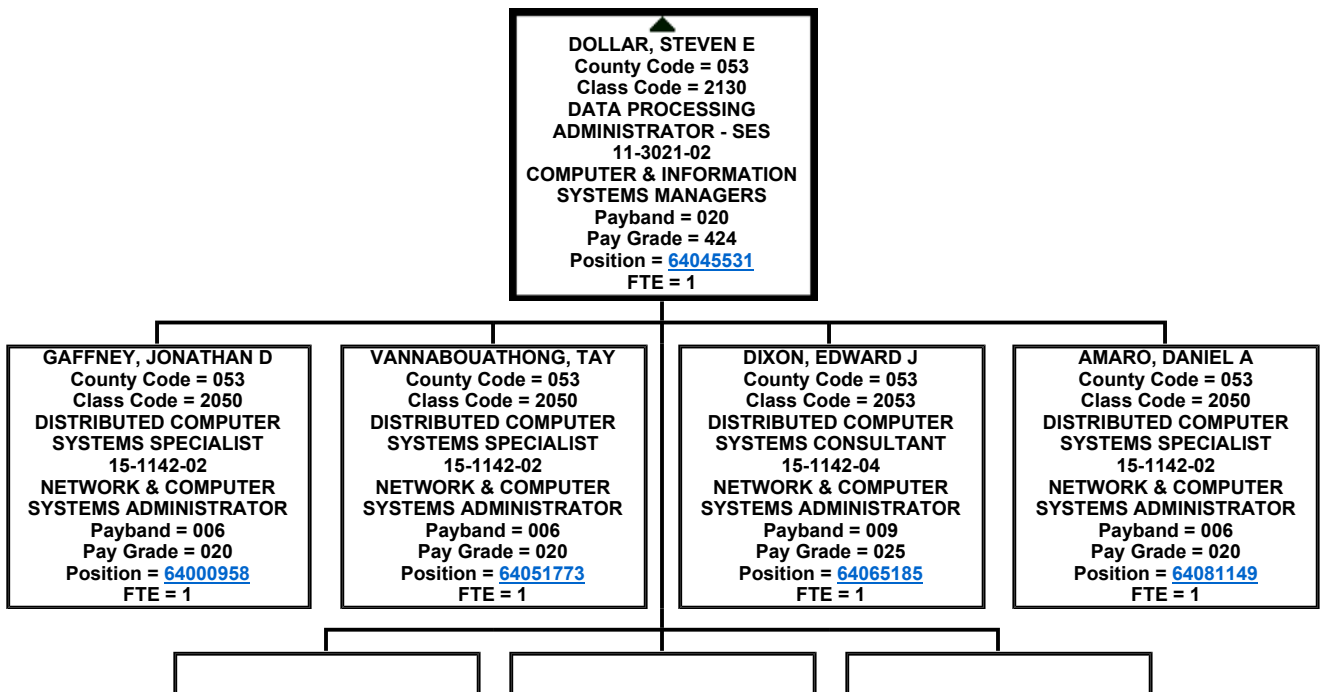
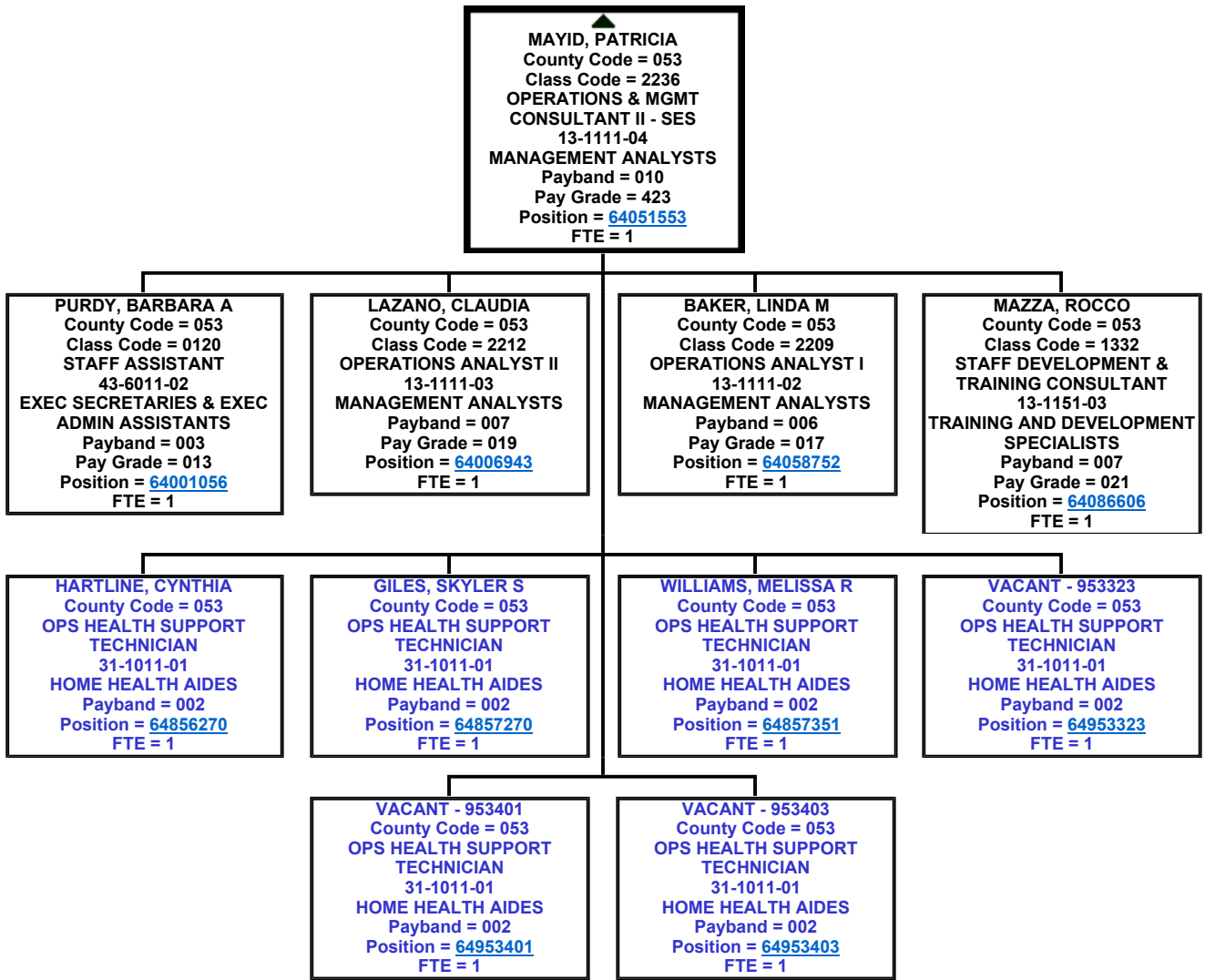


CARNEY, KIMBERLY A
County Code = 053
Class Code = 5521
HEALTH SUPPORT SPECIALIST
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 013
Position = [64065246](#)
FTE = 1



UNDERWOOD, SANDRA M
County Code = 053
Class Code = 0812
PURCHASING AGENT II
13-1023-01
PURCHASING AGENTS
Payband = 003
Pay Grade = 015
Position = [64049794](#)
FTE = 1

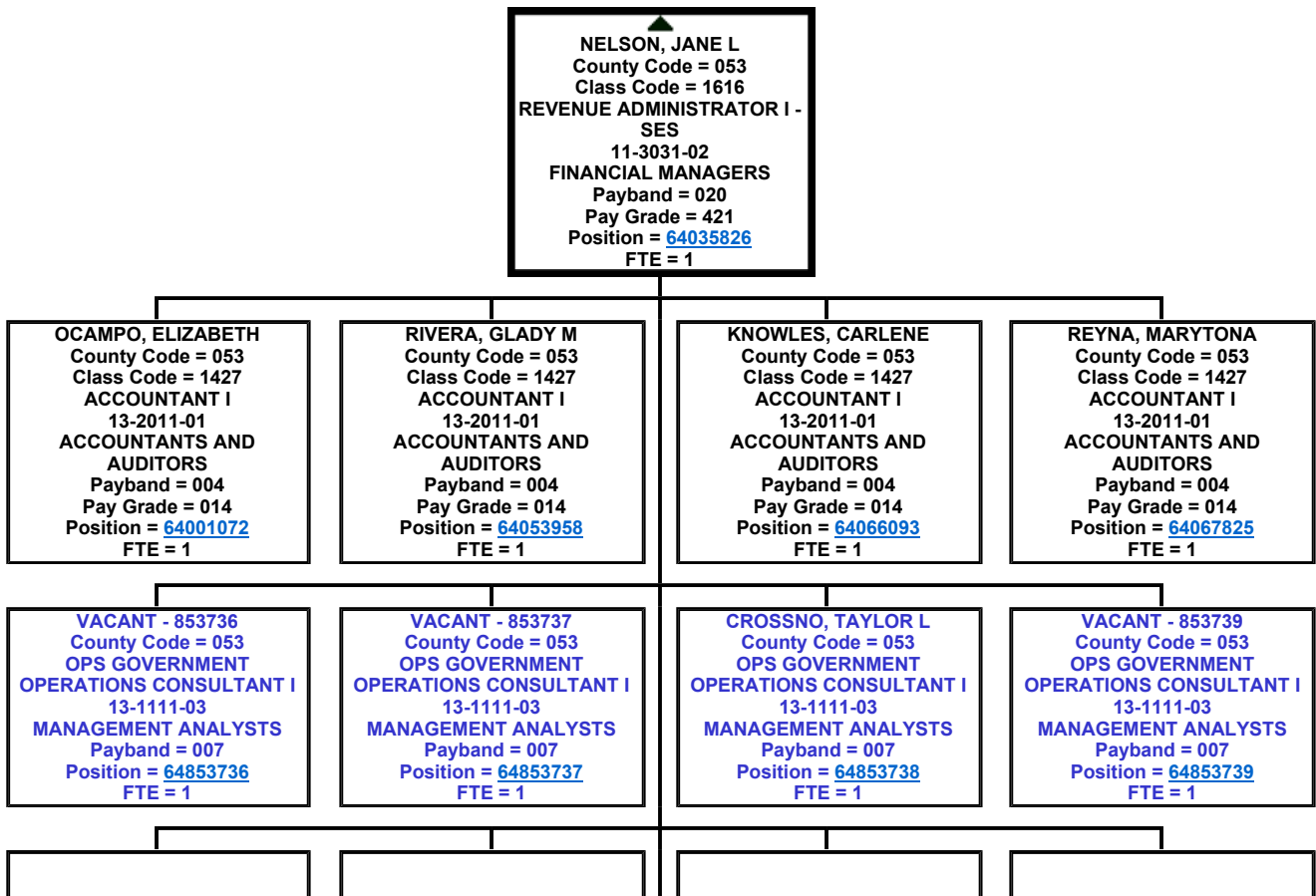
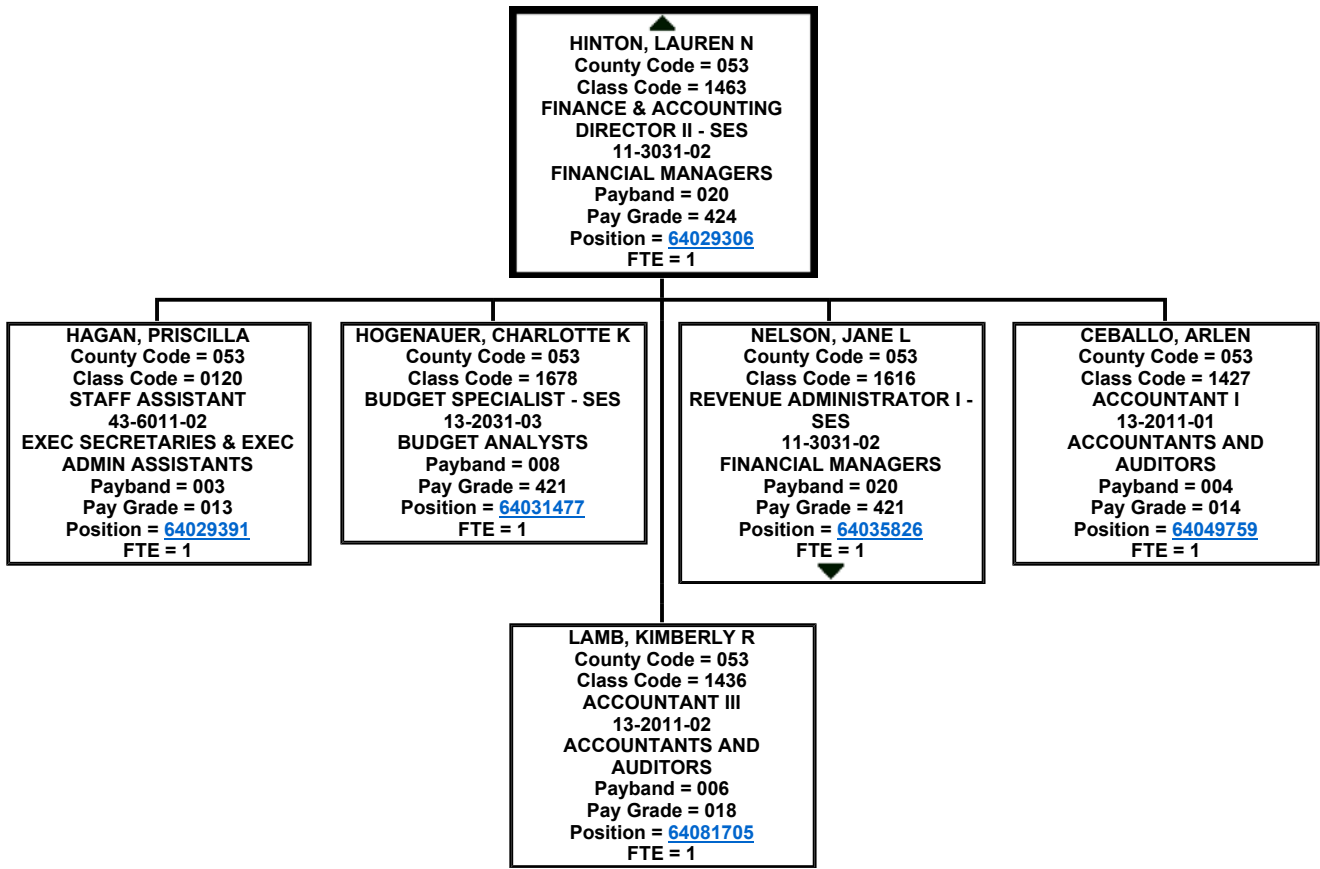
PIZANO, KATHY J
County Code = 053
Class Code = 0812
PURCHASING AGENT II
13-1023-01
PURCHASING AGENTS
Payband = 003
Pay Grade = 015
Position = [64058691](#)
FTE = 1



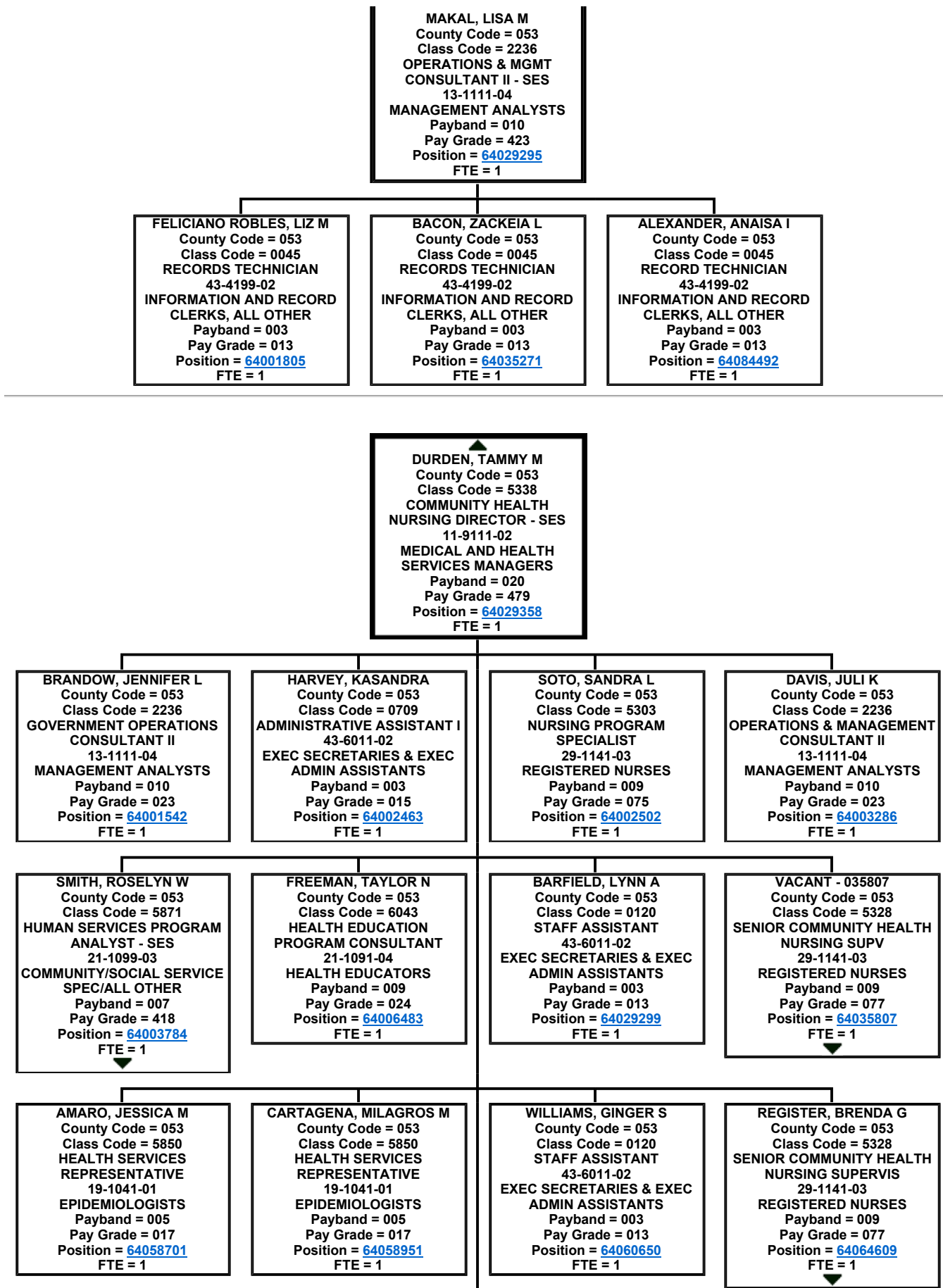
GREENWOOD, TIMOTHY P
County Code = 053
Class Code = 2050
**DISTRIBUTED COMPUTER
SYSTEMS SPECIALIST**
15-1142-02
**NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR**
Payband = 006
Pay Grade = 020
Position = [64085000](#)
FTE = 1

GUDGER-MEDER, LEAH L
County Code = 053
**OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL**
15-1142-02
**NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR**
Payband = 006
Position = [64953304](#)
FTE = 1

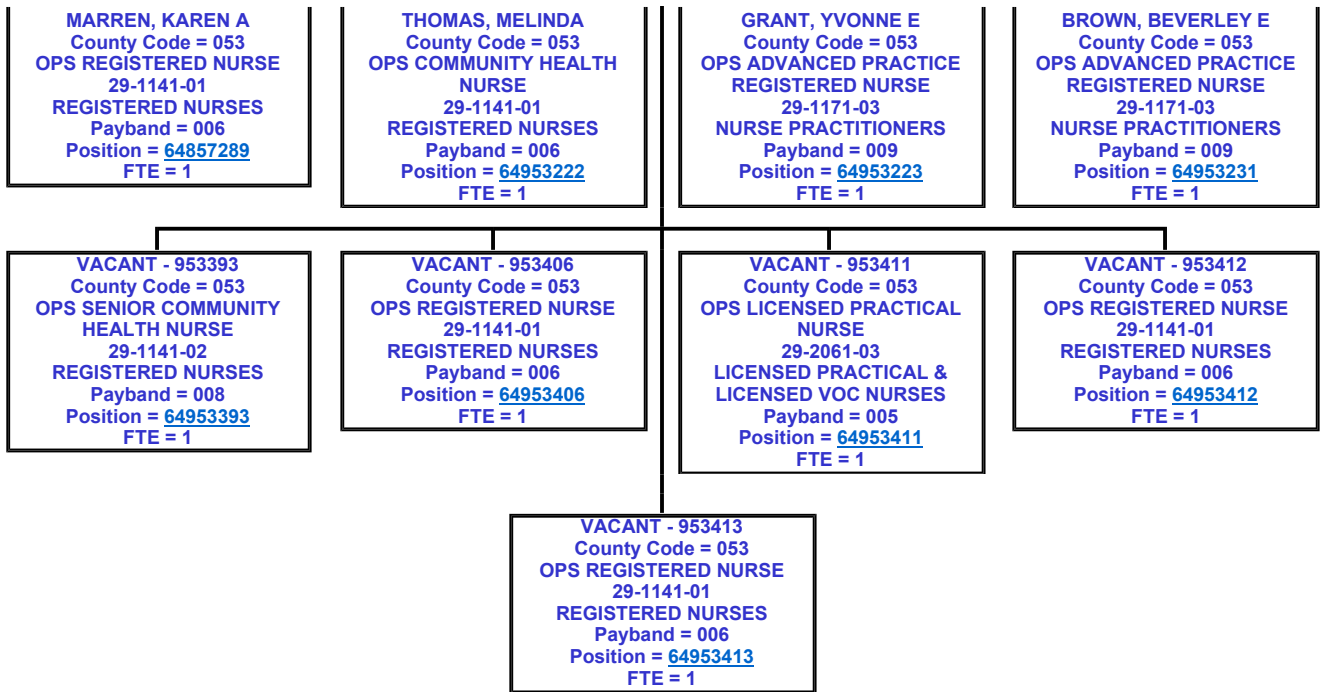
VACANT - 953327
County Code = 053
**OPS DISTRIBUTED COMPUTER
SYSTEMS SPECIAL**
15-1142-02
**NETWORK & COMPUTER
SYSTEMS ADMINISTRATOR**
Payband = 006
Position = [64953327](#)
FTE = 1

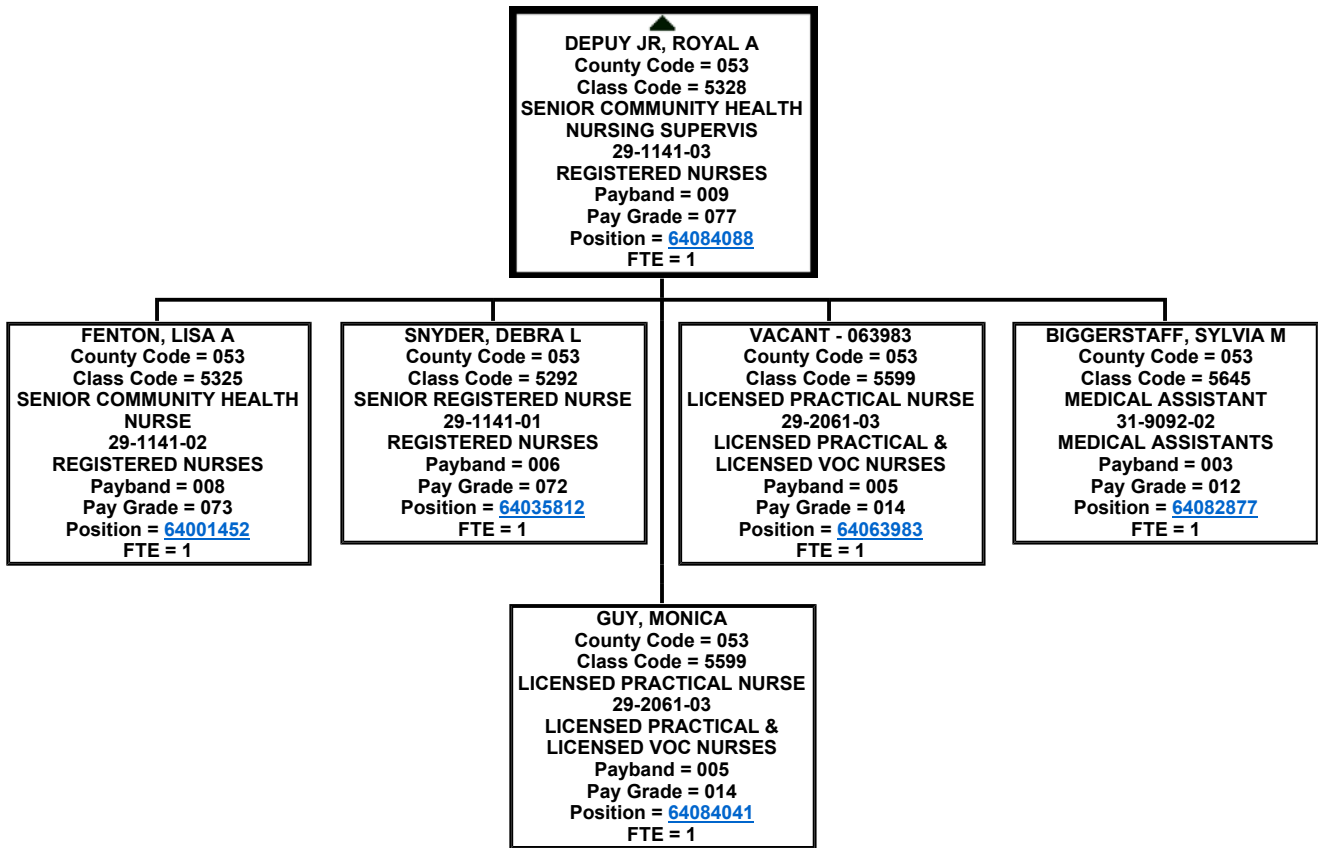


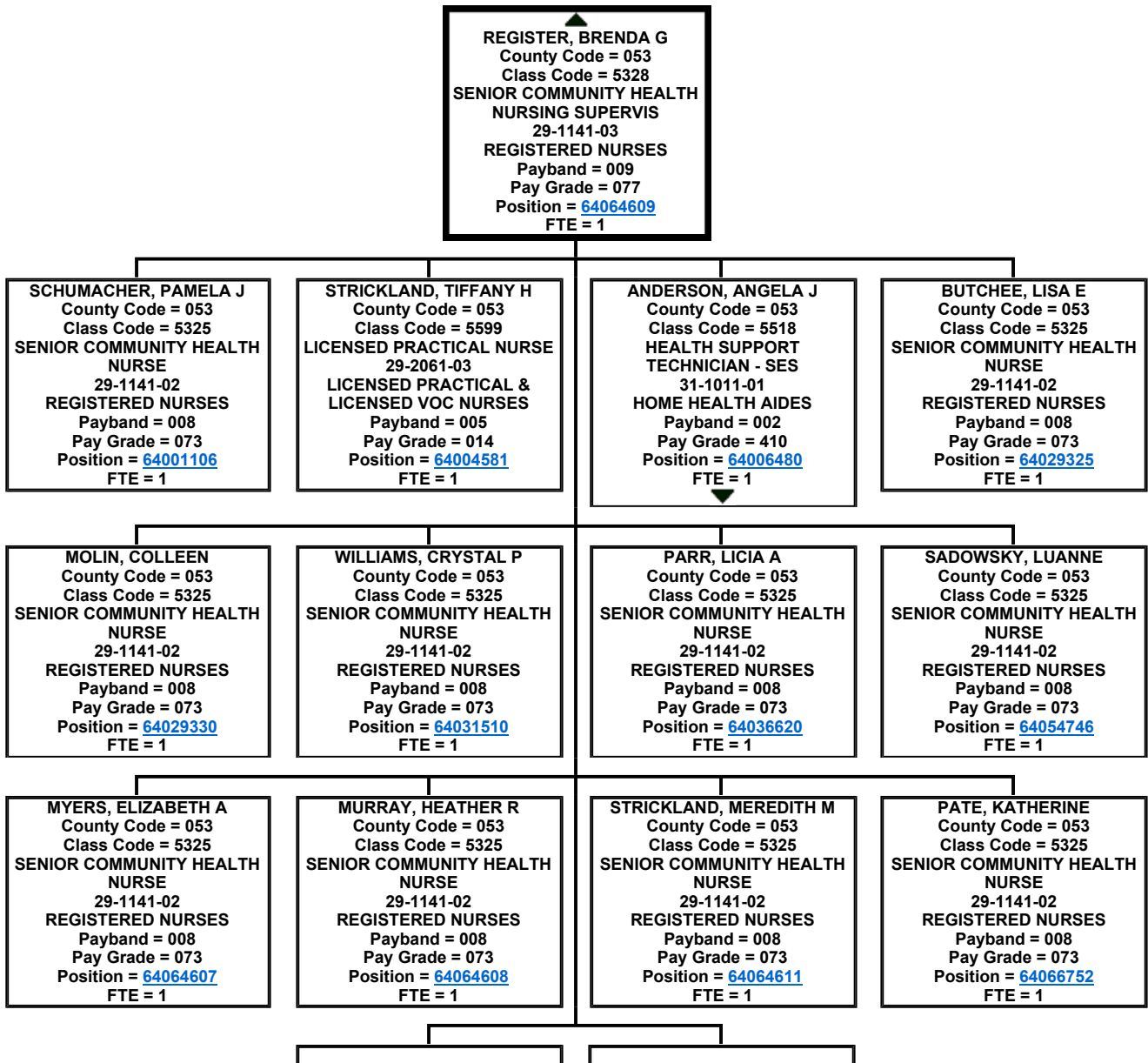
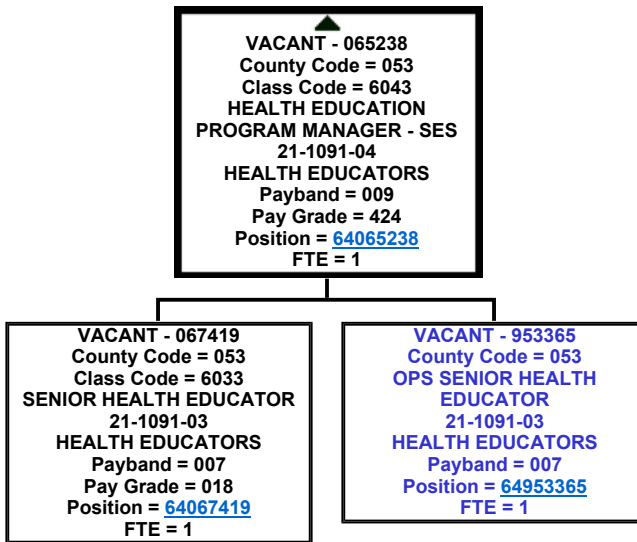






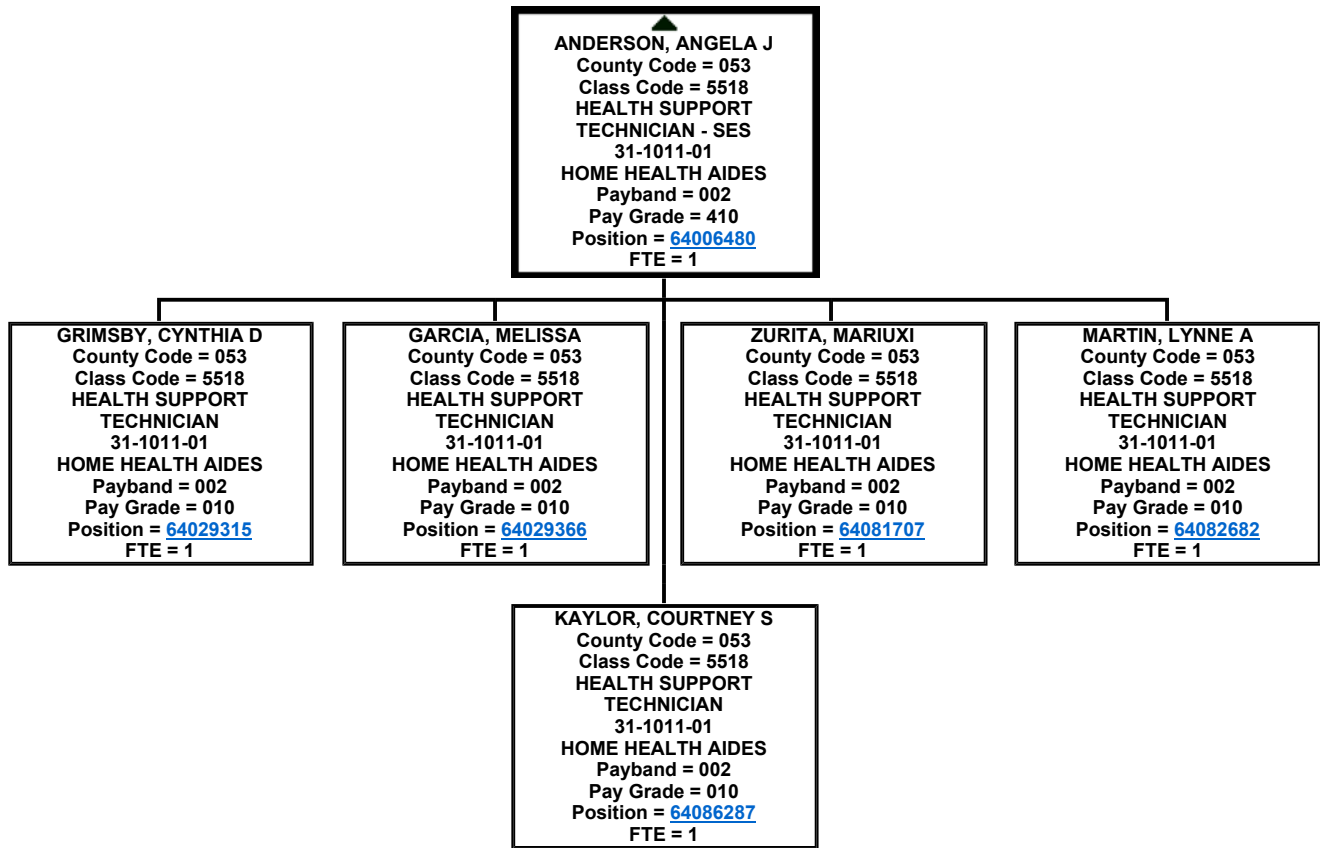


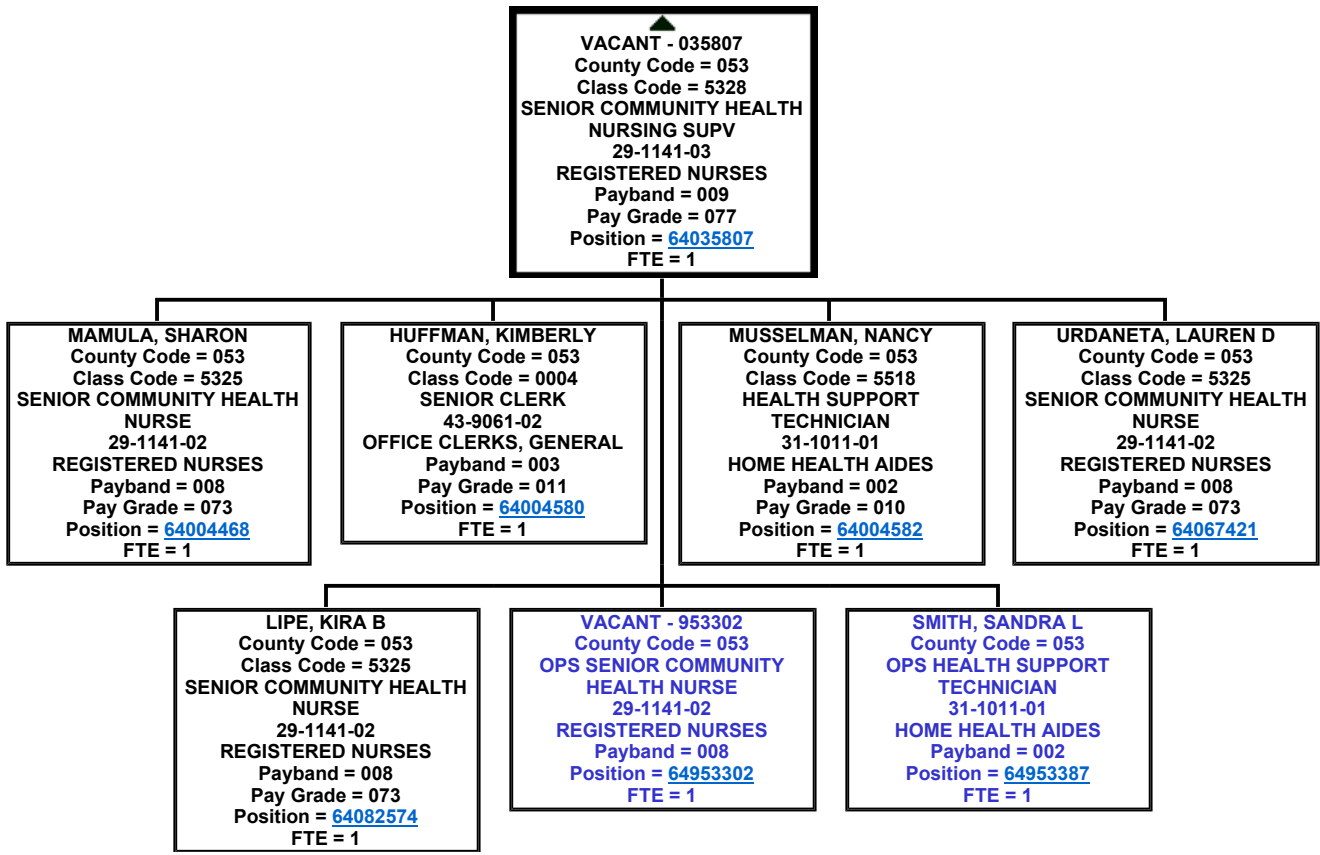


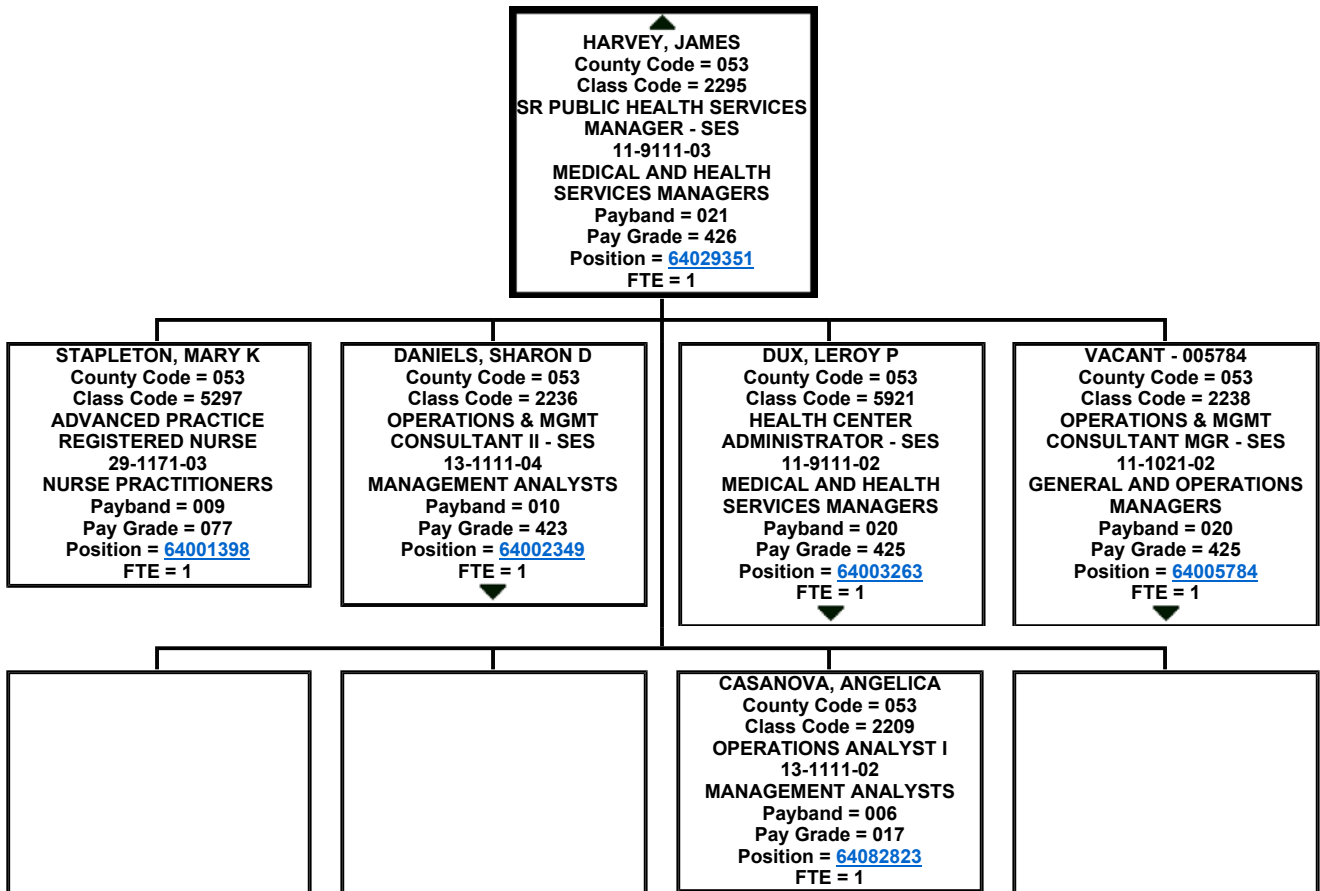
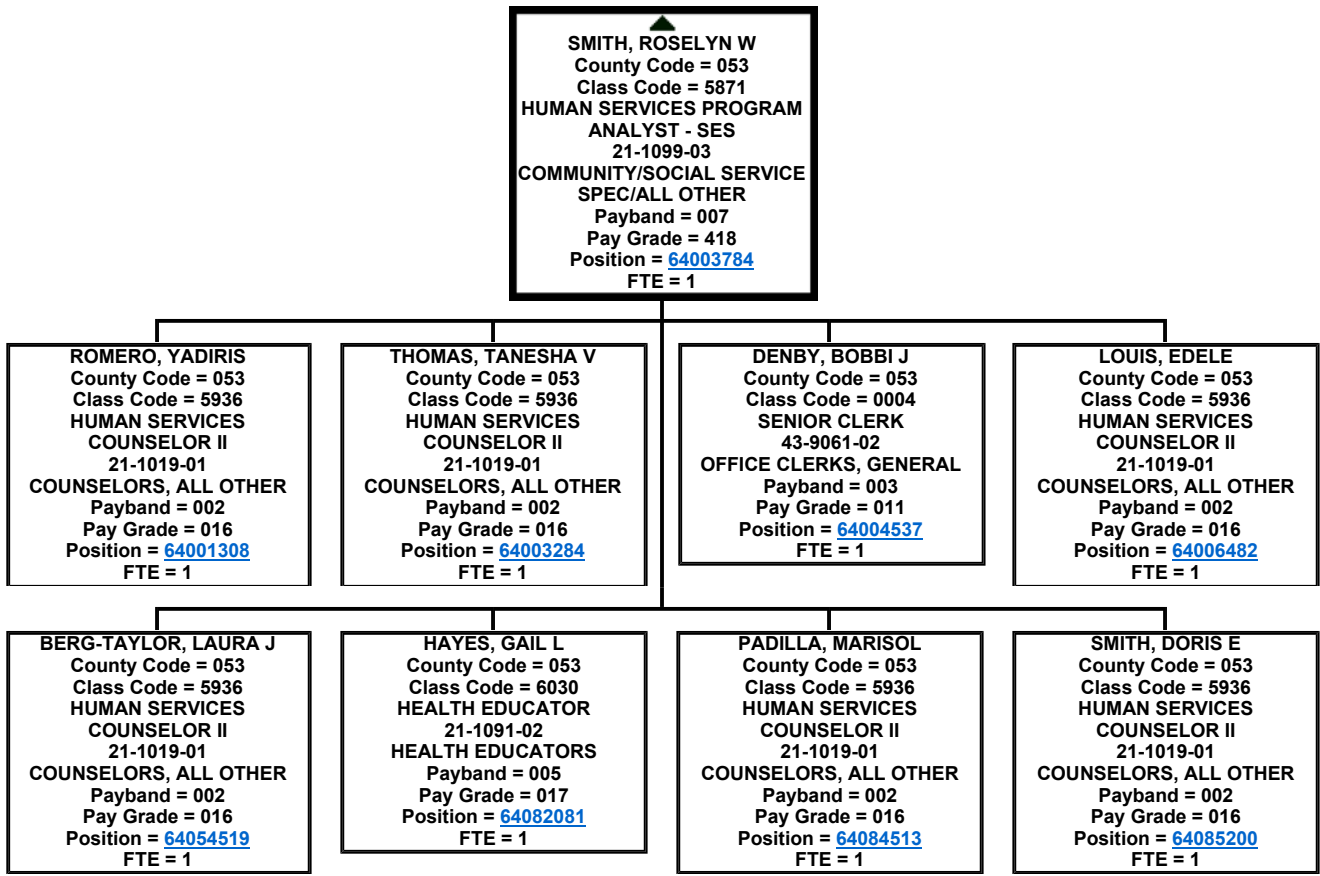


THAO, AMY V
County Code = 053
Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 073
Position = [64081706](#)
FTE = 1

GATTO, SUSAN L
County Code = 053
Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 073
Position = [64085923](#)
FTE = 1







WHITTAKER, TAMMY M
County Code = 053
Class Code = 2234
OPERATIONS & MGMT
CONSULTANT I-SES
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Pay Grade = 421
Position = [64029369](#)
FTE = 1
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LALANI, FARIDAH
County Code = 053
Class Code = 5336
ASSISTANT COMM HEALTH
NURSING DIRECTOR
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 078
Position = [64034077](#)
FTE = 1
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DRABIK, ANDREW J
County Code = 053
Class Code = 5921
HEALTH CENTER
ADMINISTRATOR - SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 425
Position = [64084390](#)
FTE = 1
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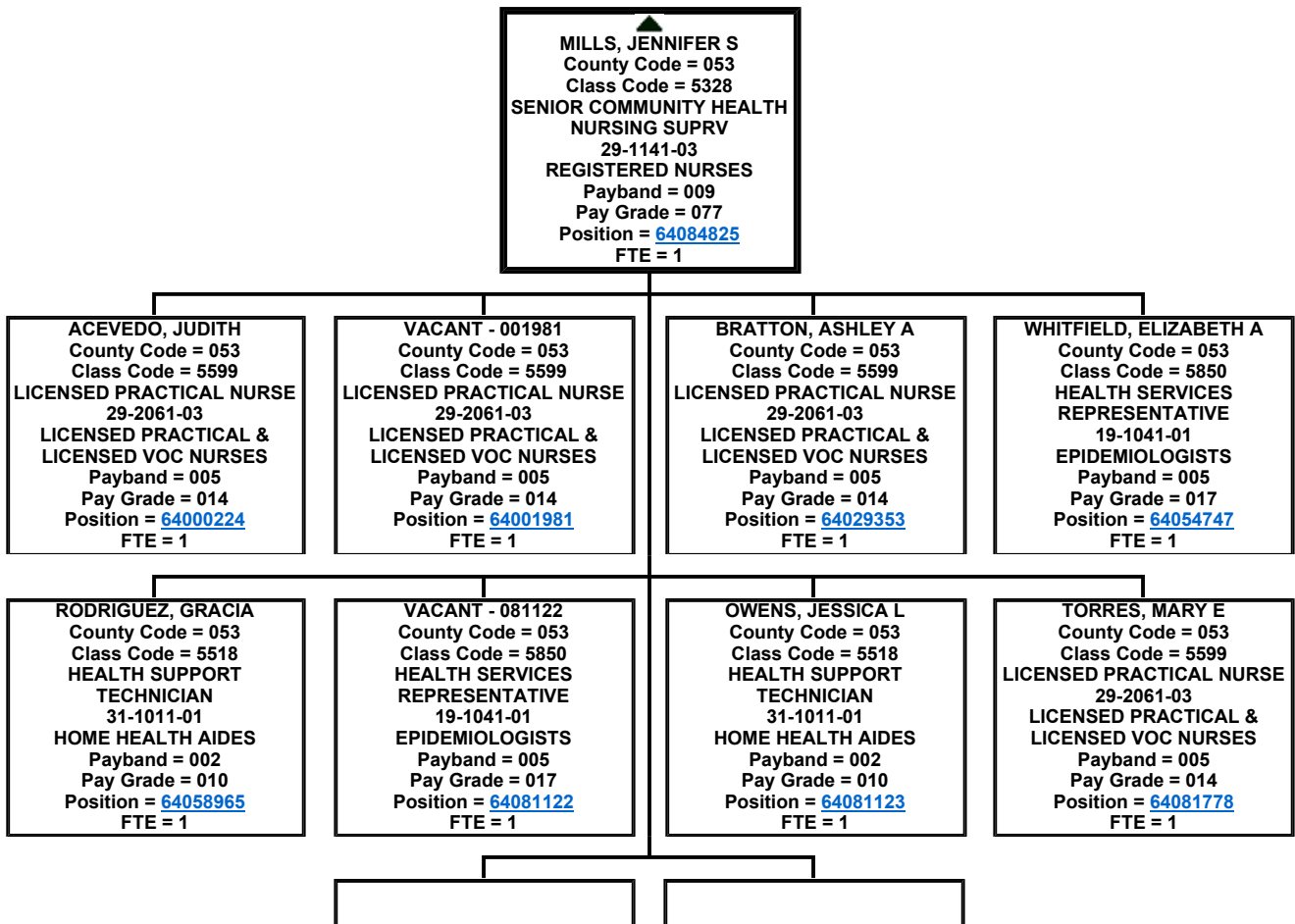
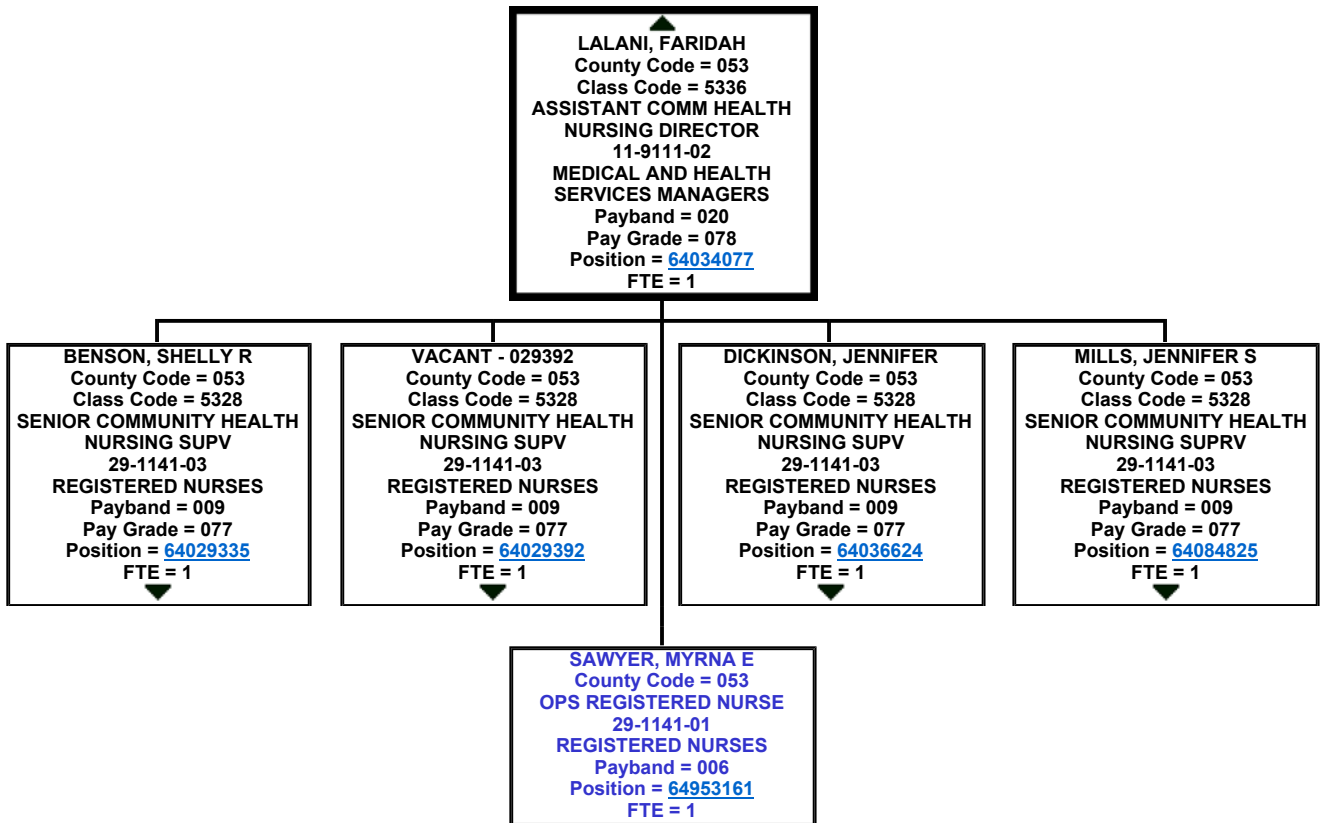
DRABIK, ANDREW J
 County Code = 053
 Class Code = 5921
 HEALTH CENTER
 ADMINISTRATOR - SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64084390](#)
 FTE = 1

EDWARDS, BAIPIDI E
 County Code = 053
 Class Code = 5297
 ADVANCED PRACTICE
 REGISTERED NURSE
 29-1171-03
 NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64029379](#)
 FTE = 1

OLIVENCIA-LOZADA, MELINDA
 County Code = 053
 Class Code = 5297
 ADVANCED PRACTICE
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 29-1171-03
 NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64033897](#)
 FTE = 1

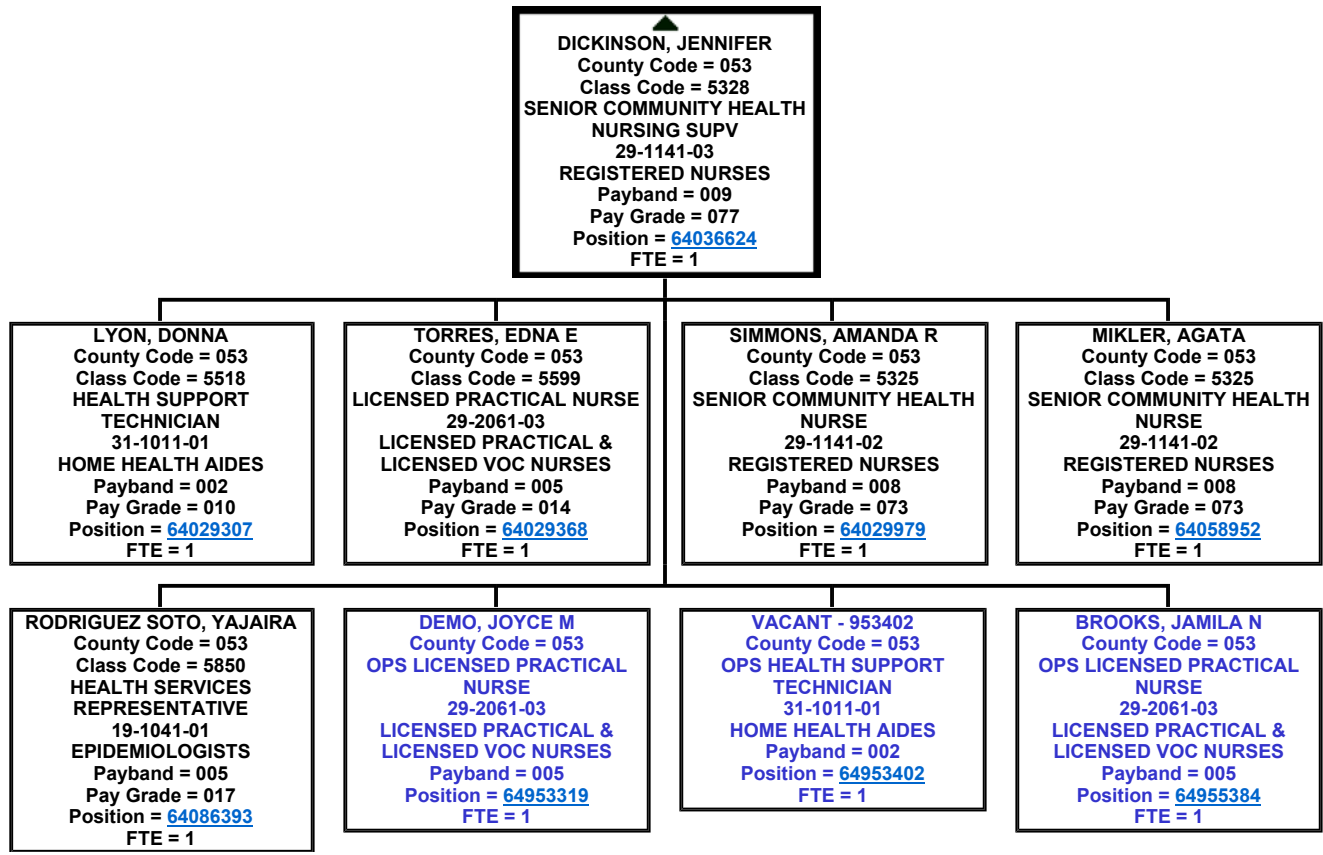
ADEGOKE, OLUWATOYIN A
 County Code = 053
 Class Code = 5297
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 NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64051983](#)
 FTE = 1

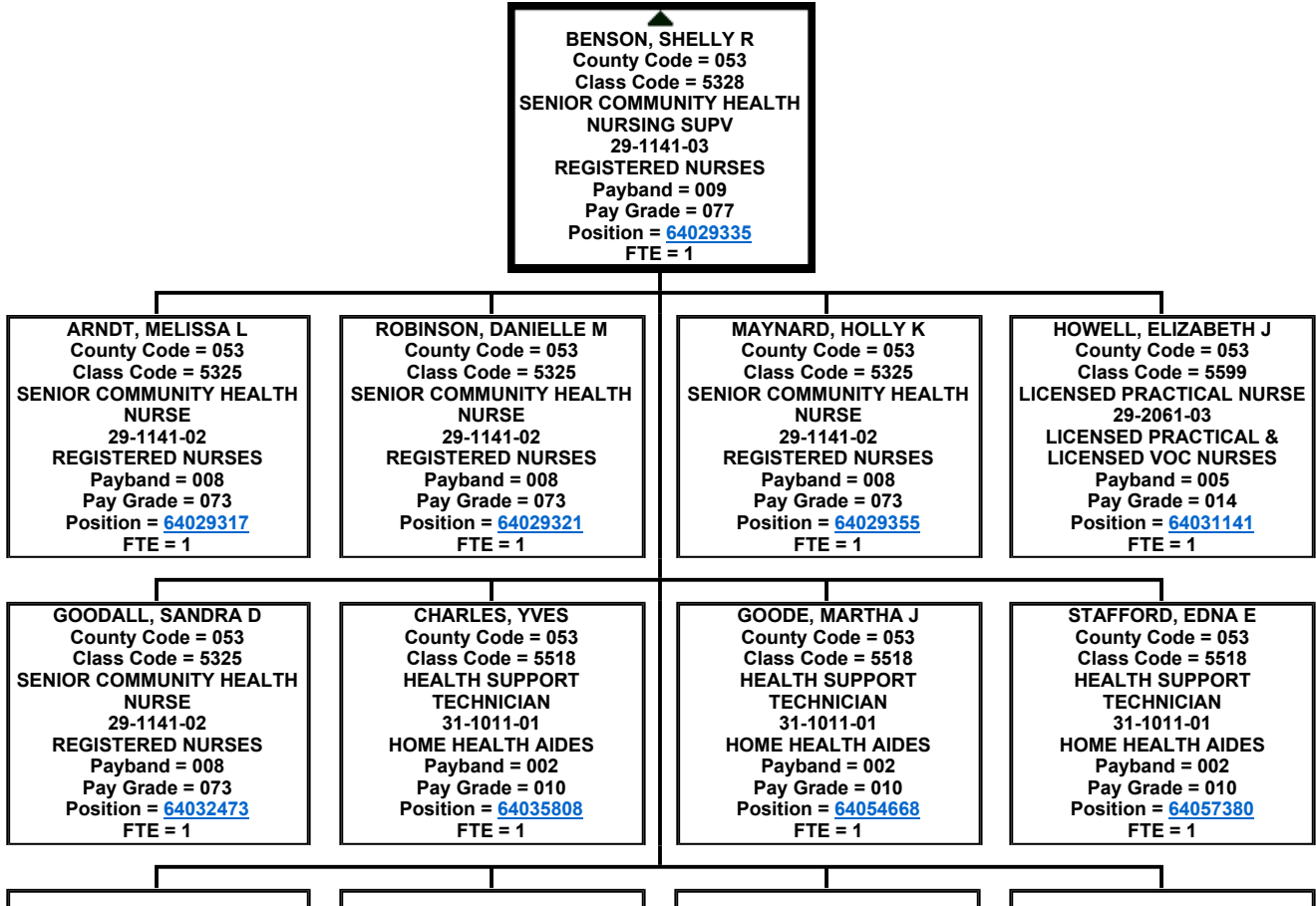
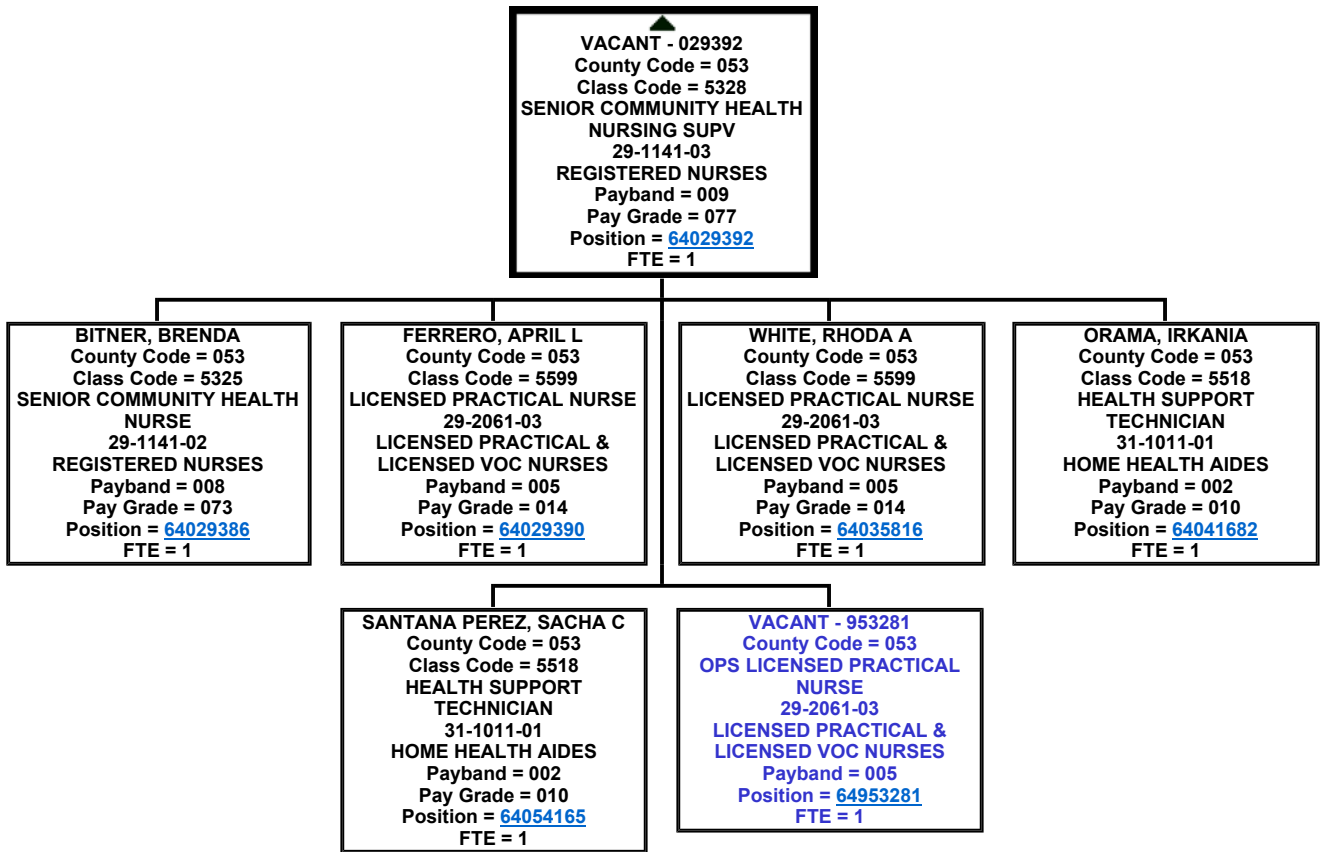
LABOY, MADELYN
 County Code = 053
 Class Code = 5297
 ADVANCED PRACTICE
 REGISTERED NURSE
 29-1171-03
 NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64082943](#)
 FTE = 1



PURTELL, CHERI L
County Code = 053
Class Code = 5325
SENIOR COMMUNITY HEALTH
NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Pay Grade = 073
Position = [64082977](#)
FTE = 1

LOPEZ HERNANDEZ, LIZBETH
County Code = 053
Class Code = 5599
LICENSED PRACTICAL NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Pay Grade = 014
Position = [64082978](#)
FTE = 1



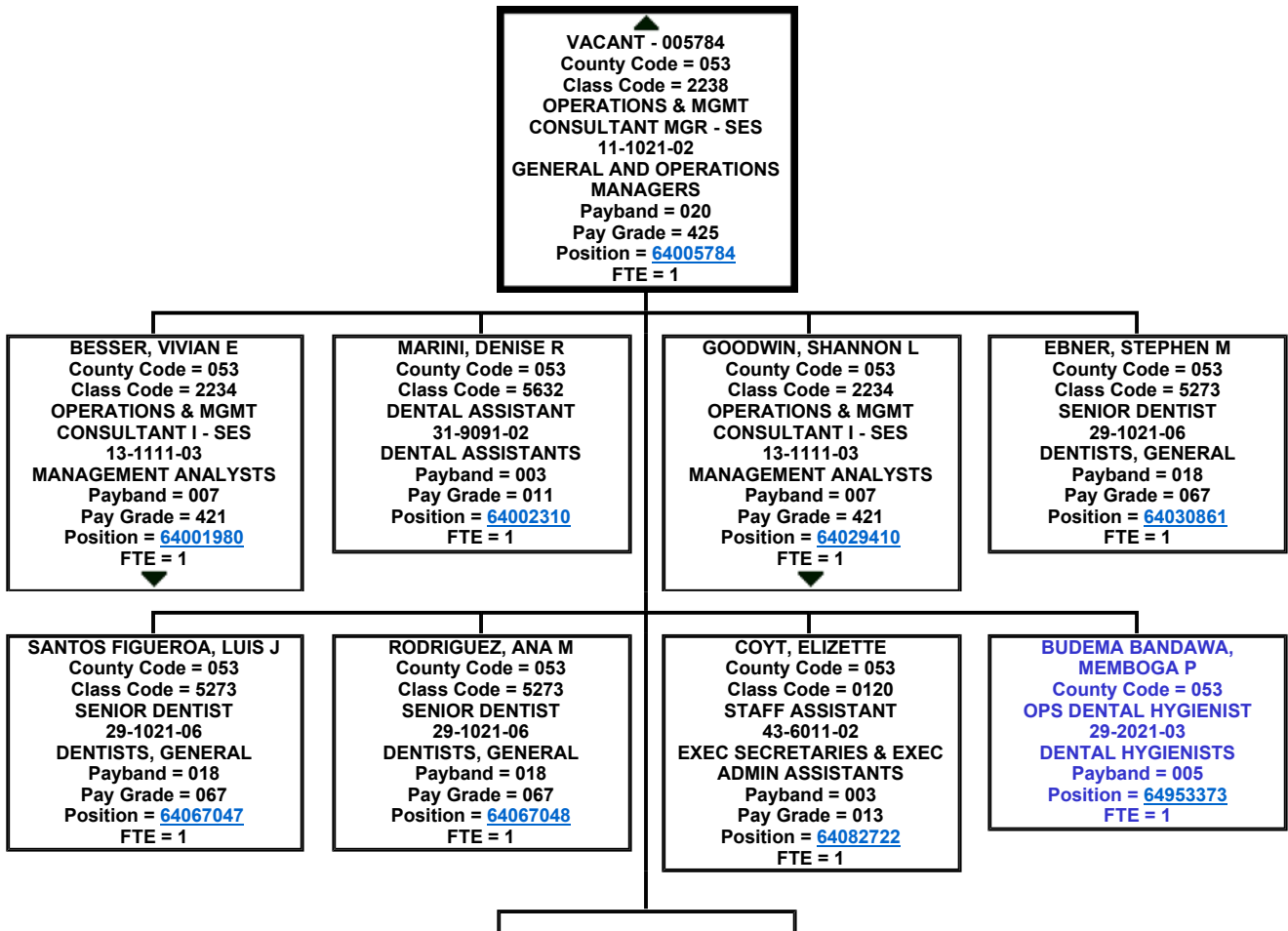
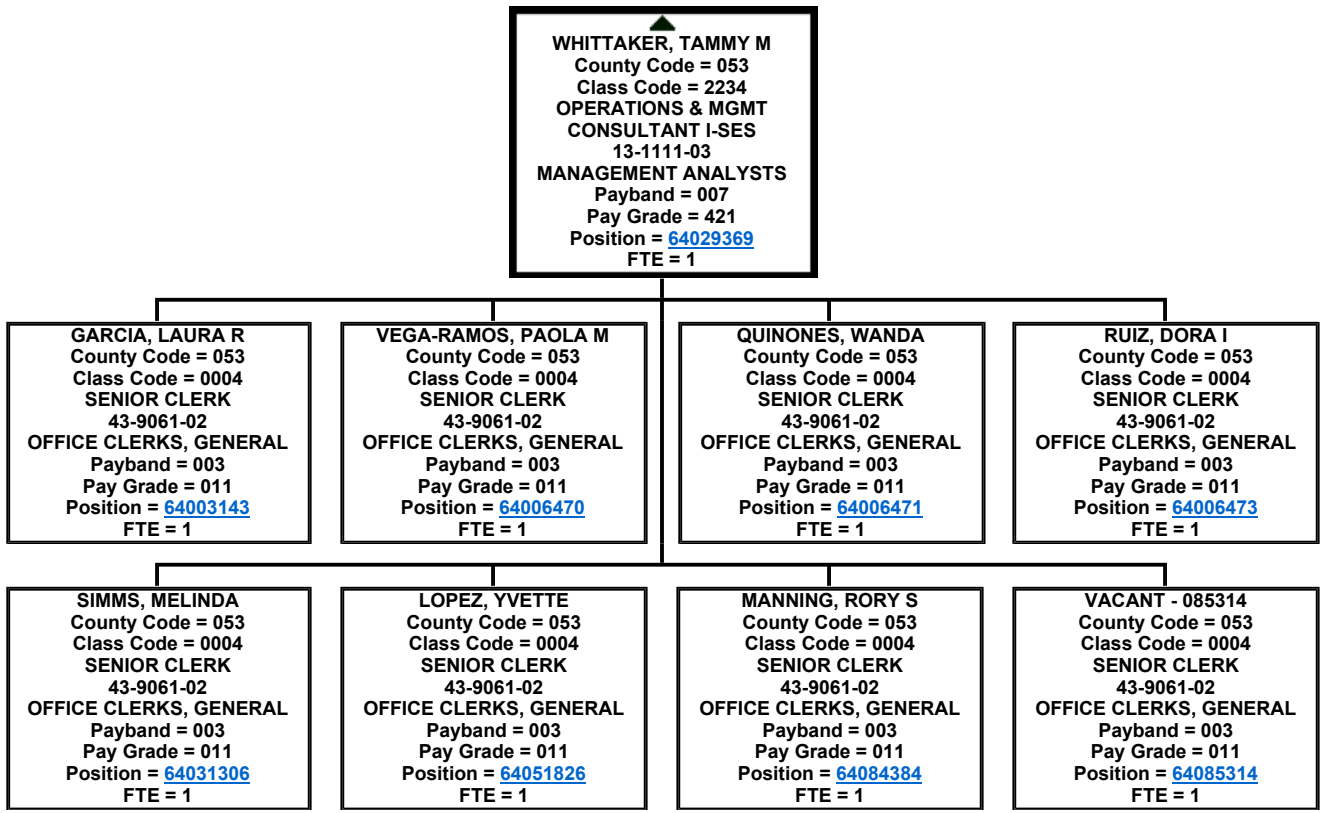


TAYLOR, KELLY B
 County Code = 053
 Class Code = 5599
 Licensed Practical Nurse
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 014
 Position = [64067009](#)
 FTE = 1

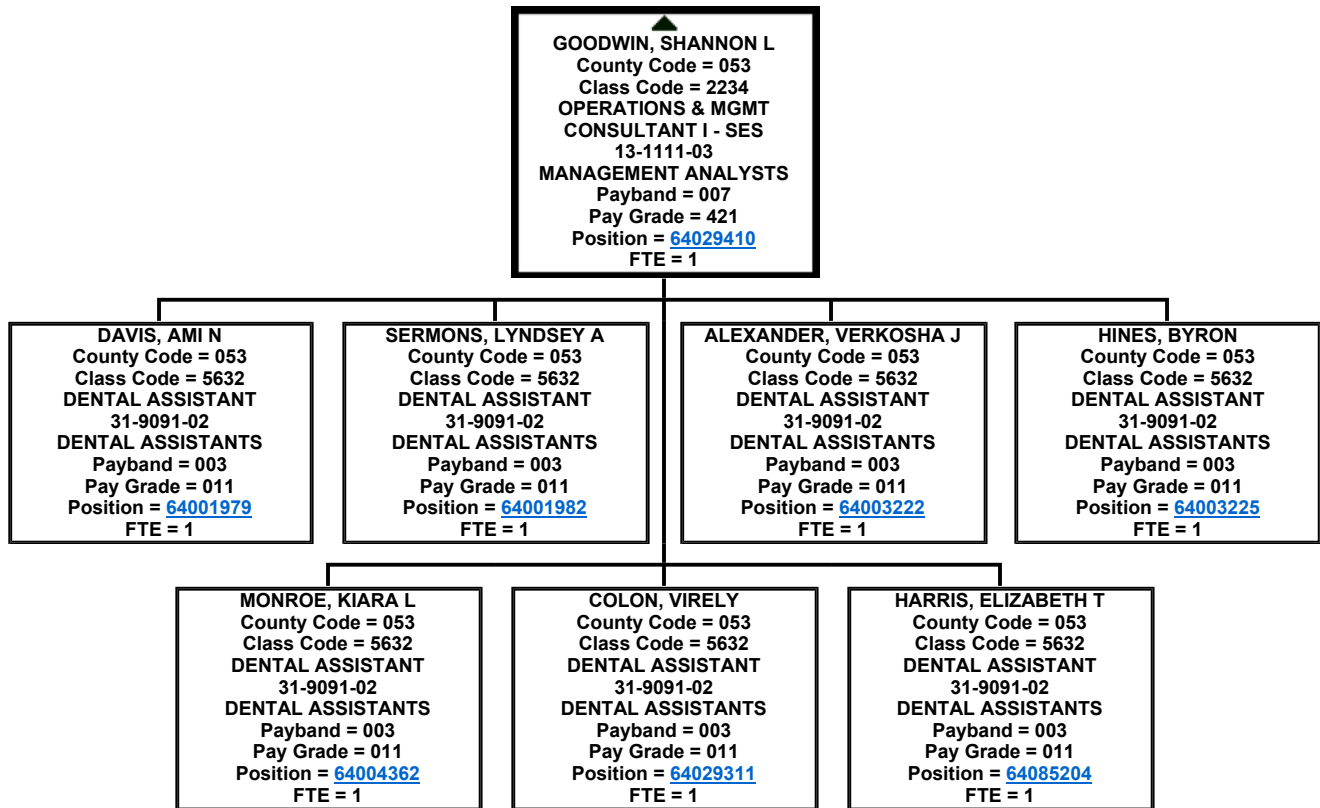
LEWIS, JACQUELINE
 County Code = 053
 Class Code = 5518
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64081165](#)
 FTE = 1

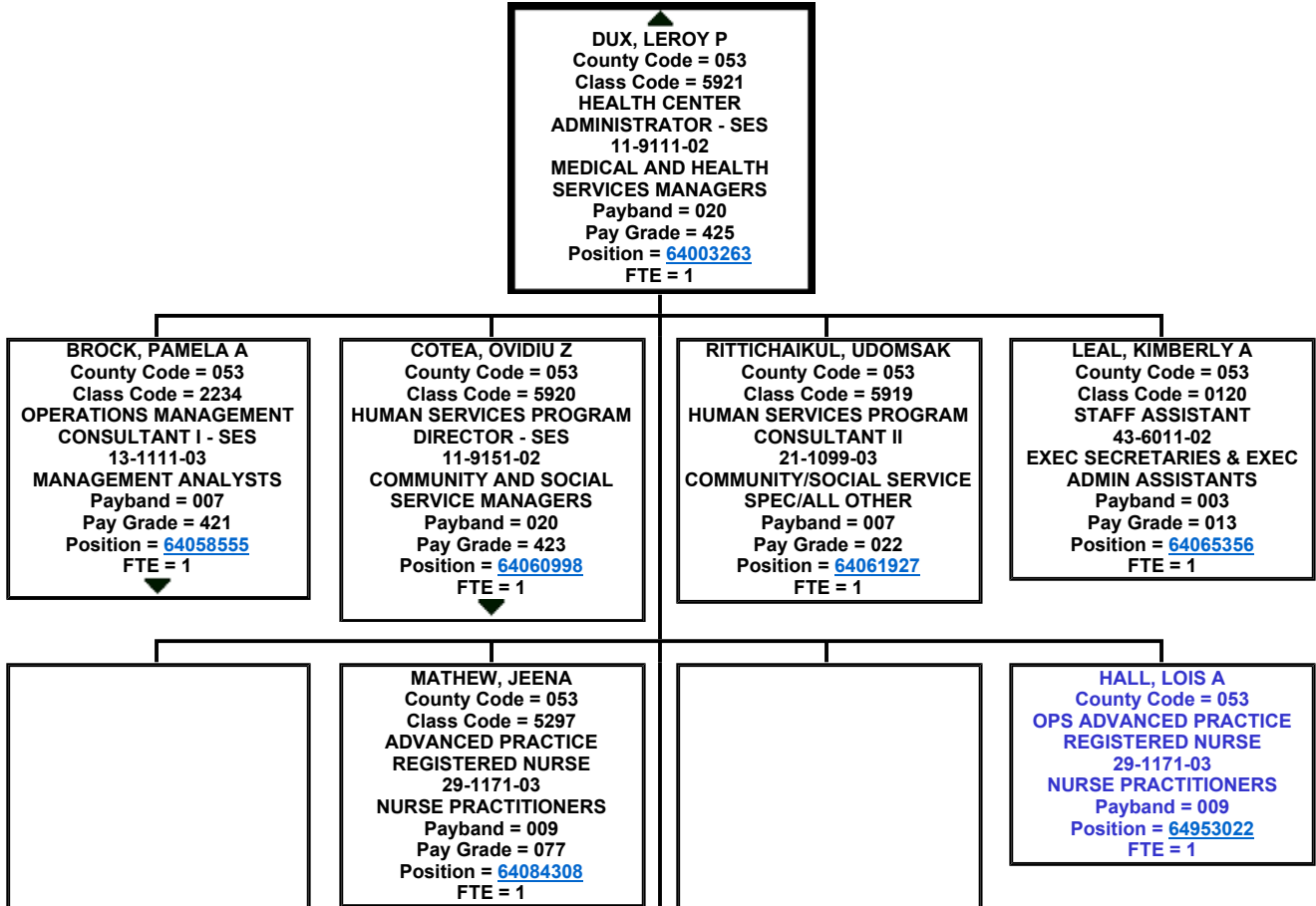
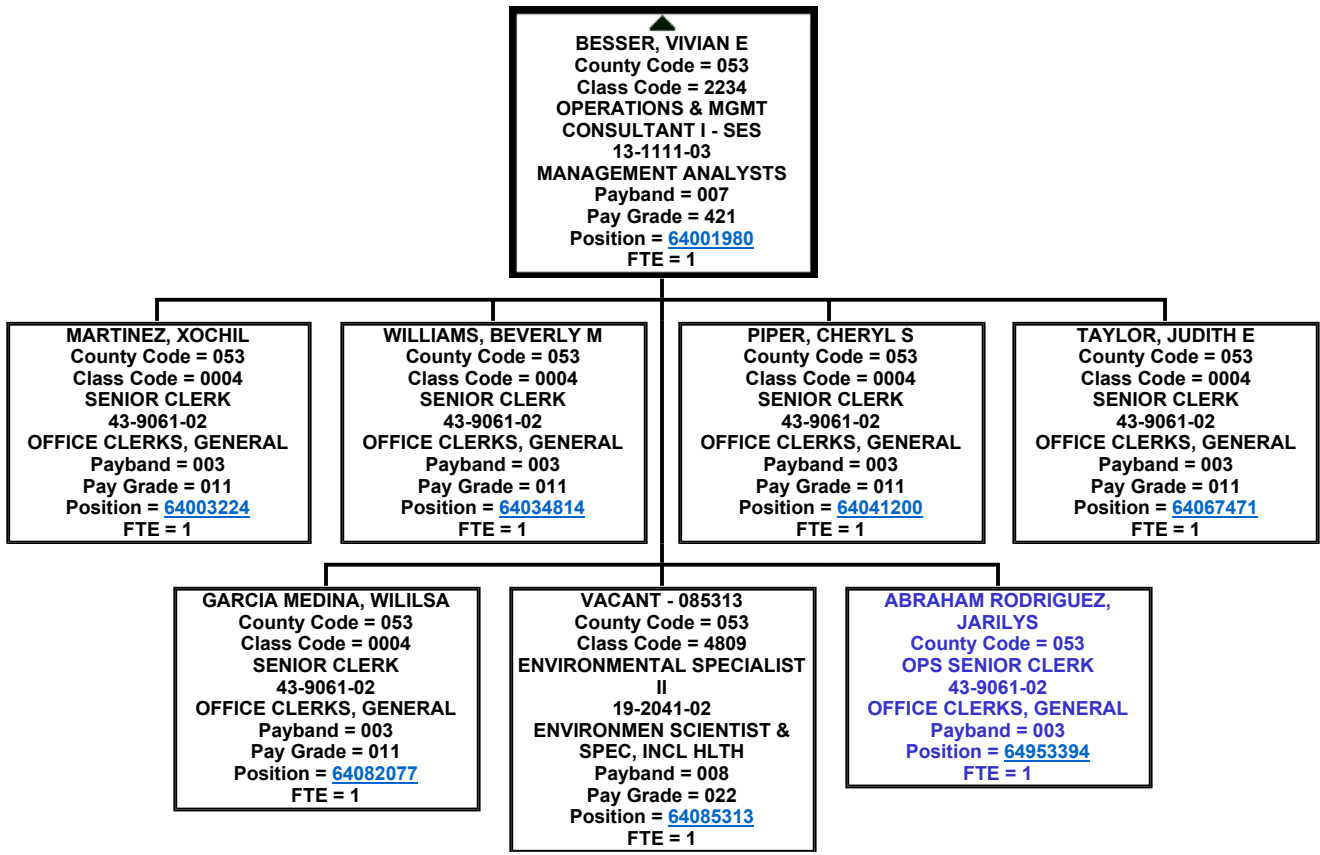
GRILLO, GLADYS F
 County Code = 053
 Class Code = 5518
 HEALTH SUPPORT
 TECHNICIAN
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64084377](#)
 FTE = 1

STONE, MEKEISHA M
 County Code = 053
 Class Code = 5599
 LICENSED PRACTICAL NURSE
 29-2061-03
 LICENSED PRACTICAL &
 LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 014
 Position = [64084379](#)
 FTE = 1



LAJEUNESSE, ELIZABETH J
County Code = 053
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64953386](#)
FTE = 1



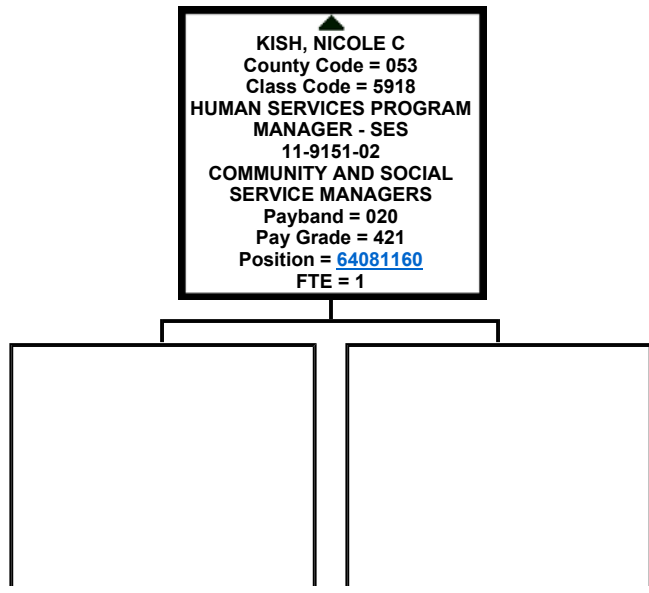
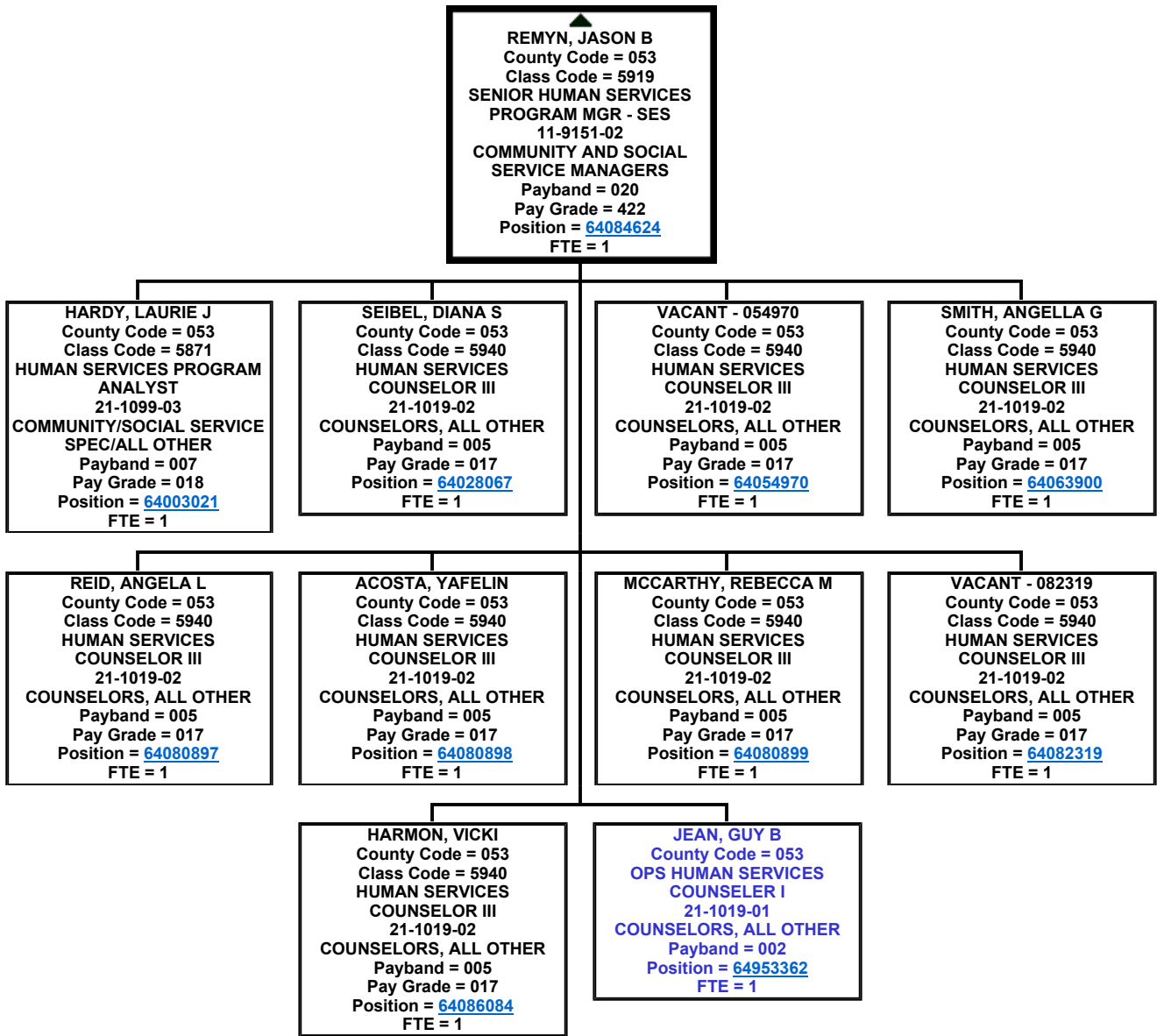


KISH, NICOLE C
County Code = 053
Class Code = 5918
HUMAN SERVICES PROGRAM
MANAGER - SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 421
Position = [64081160](#)
FTE = 1

REMYN, JASON B
County Code = 053
Class Code = 5919
SENIOR HUMAN SERVICES
PROGRAM MGR - SES
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
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Pay Grade = 422
Position = [64084624](#)
FTE = 1

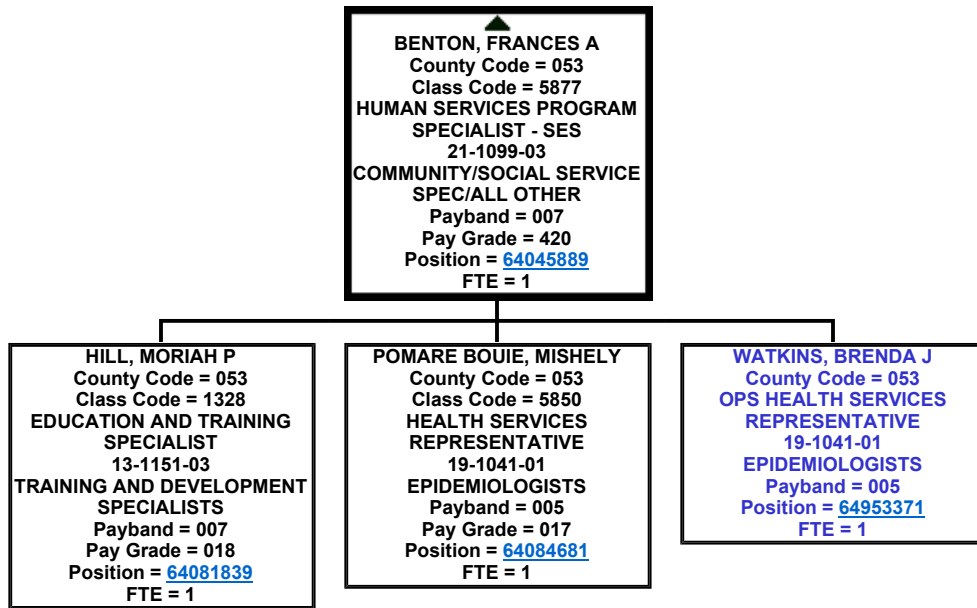
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County Code = 053
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29-1171-03
NURSE PRACTITIONERS
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Position = [64953308](#)
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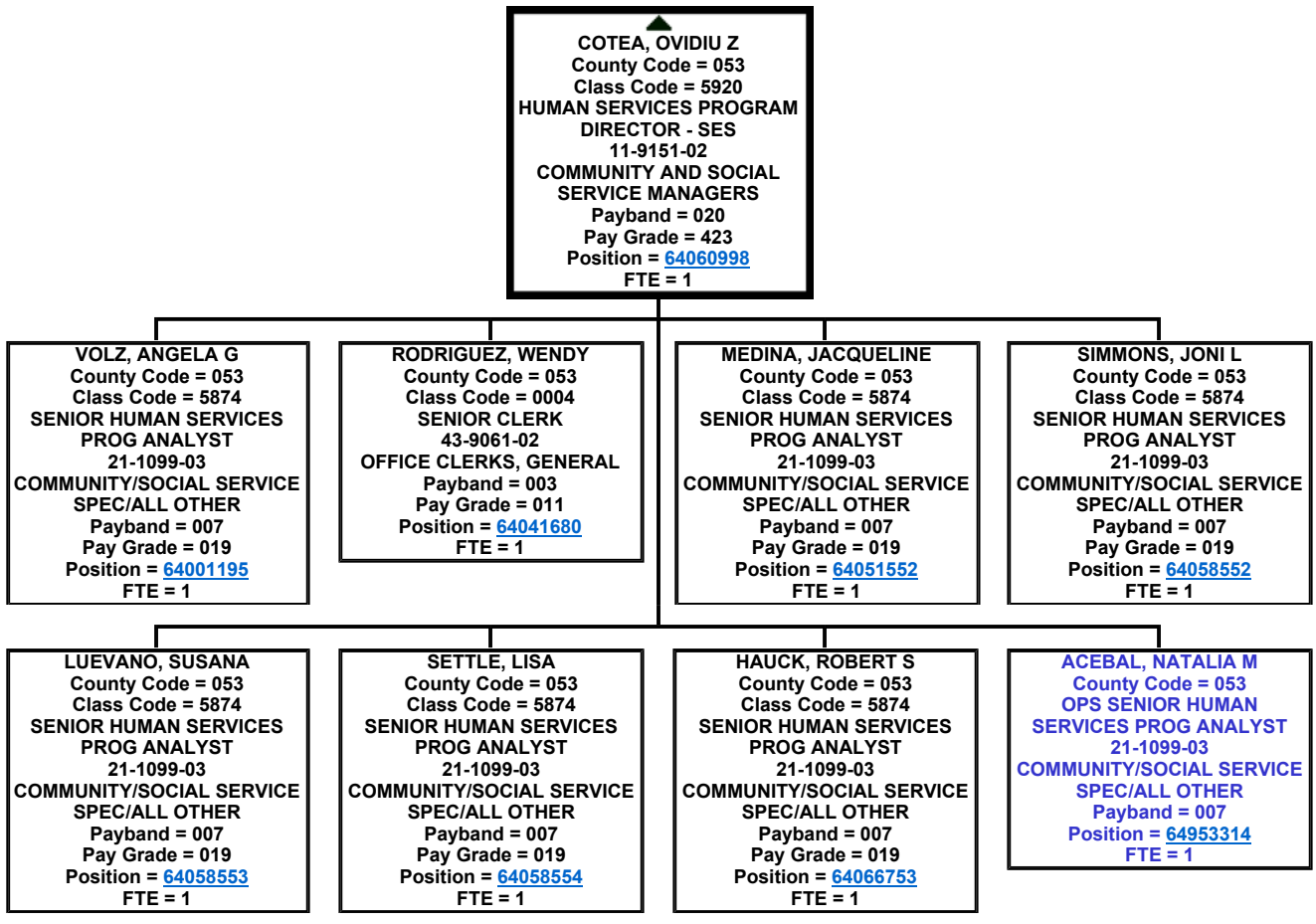
HISER, NIKESHA L
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DATA ENTRY KEYERS
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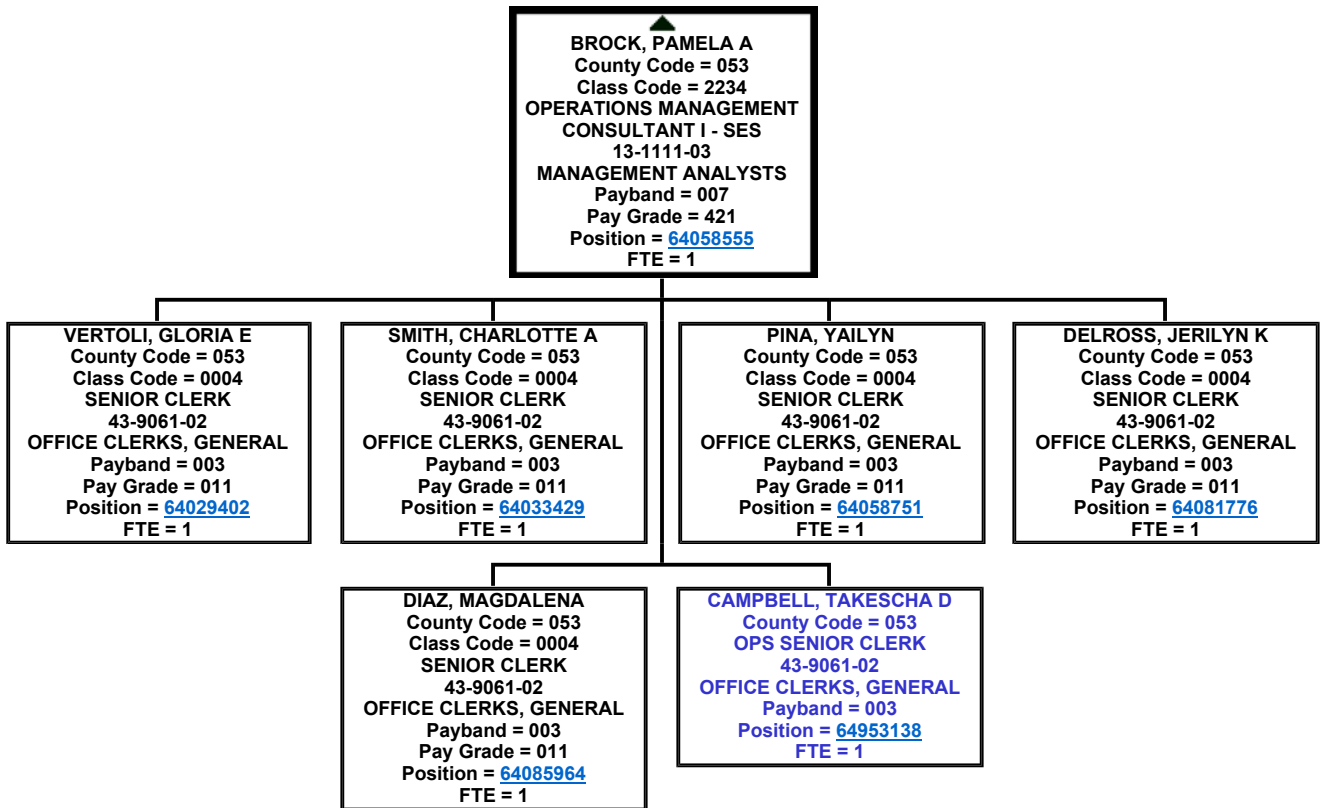


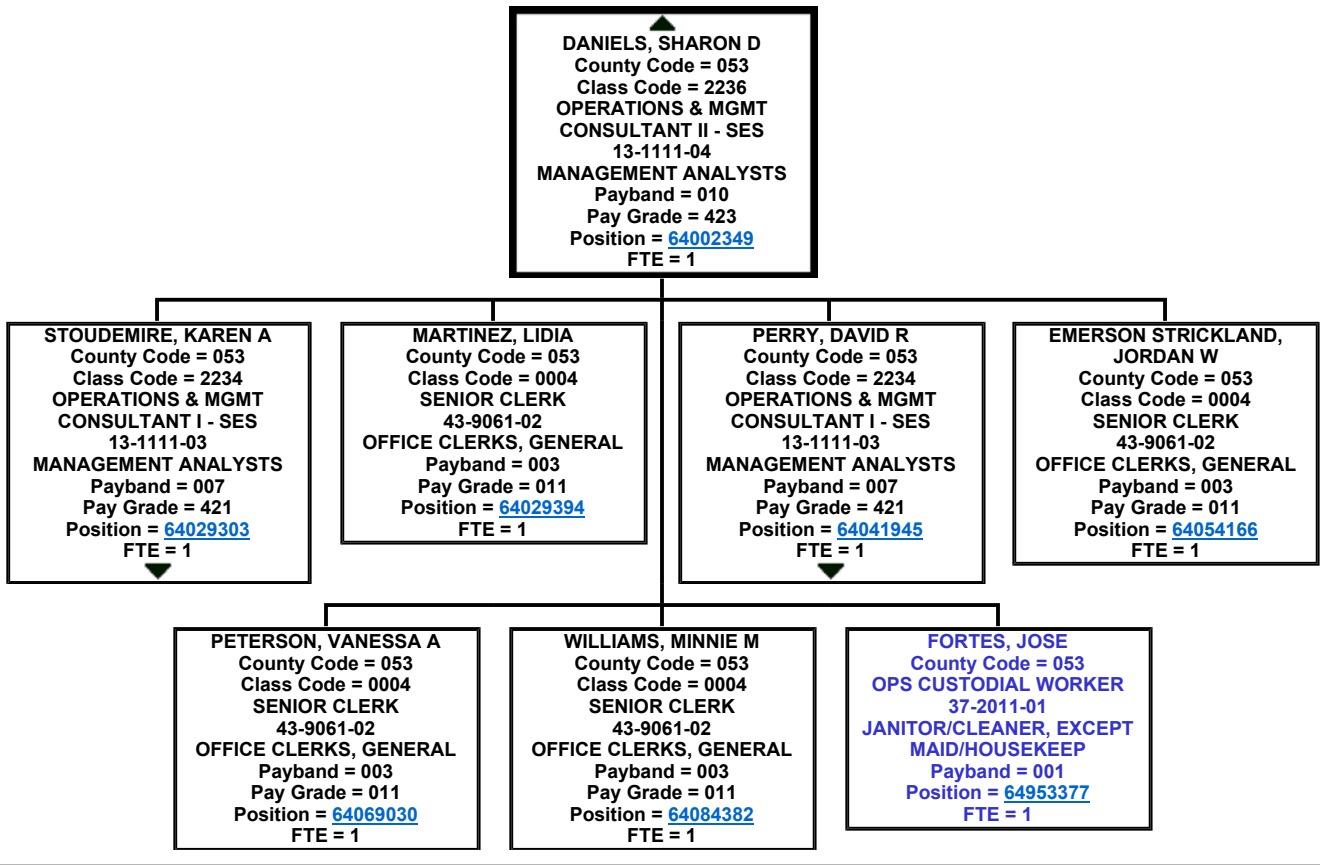
HENRY ENCARNACION,
LAVERNE P
County Code = 053
Class Code = 5879
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 022
Position = [64035283](#)
FTE = 1

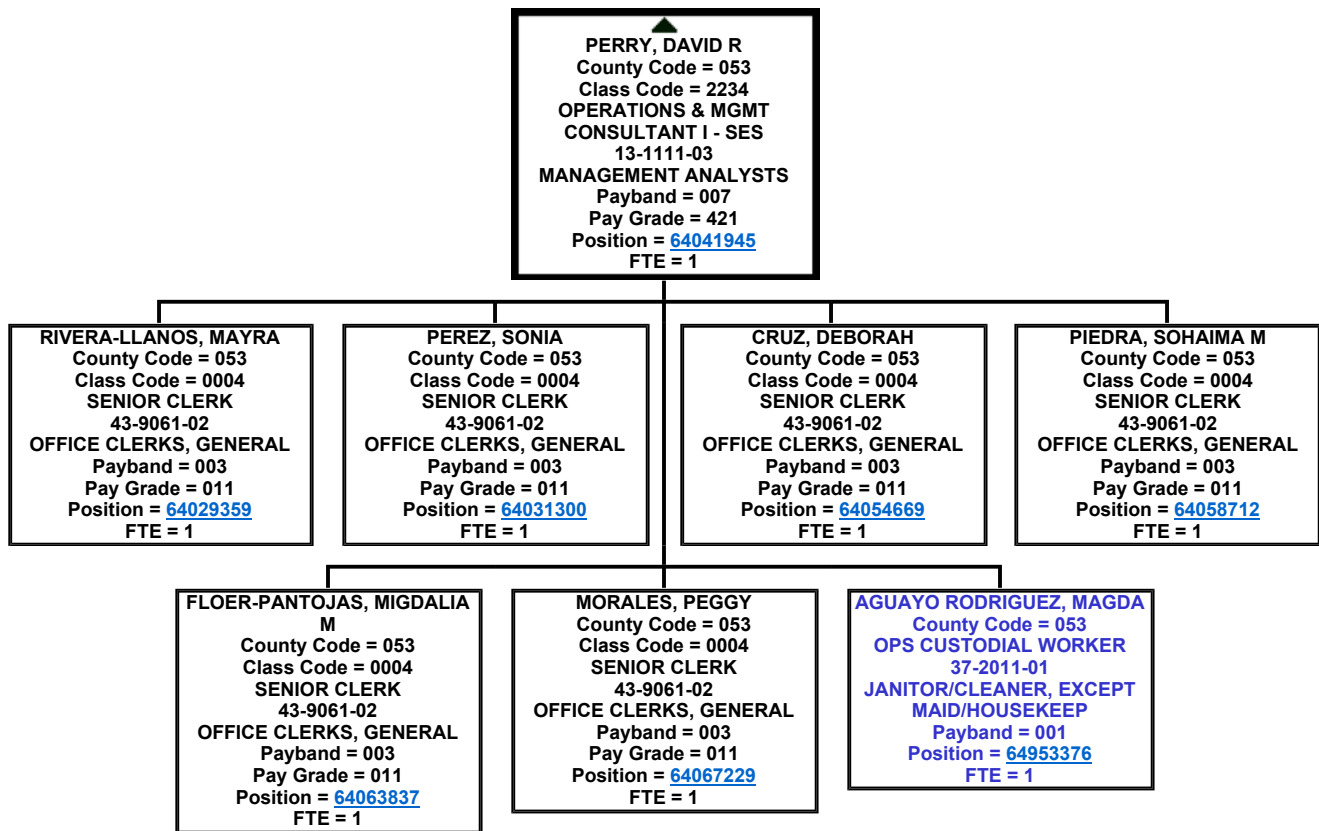
BENTON, FRANCES A
County Code = 053
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Pay Grade = 420
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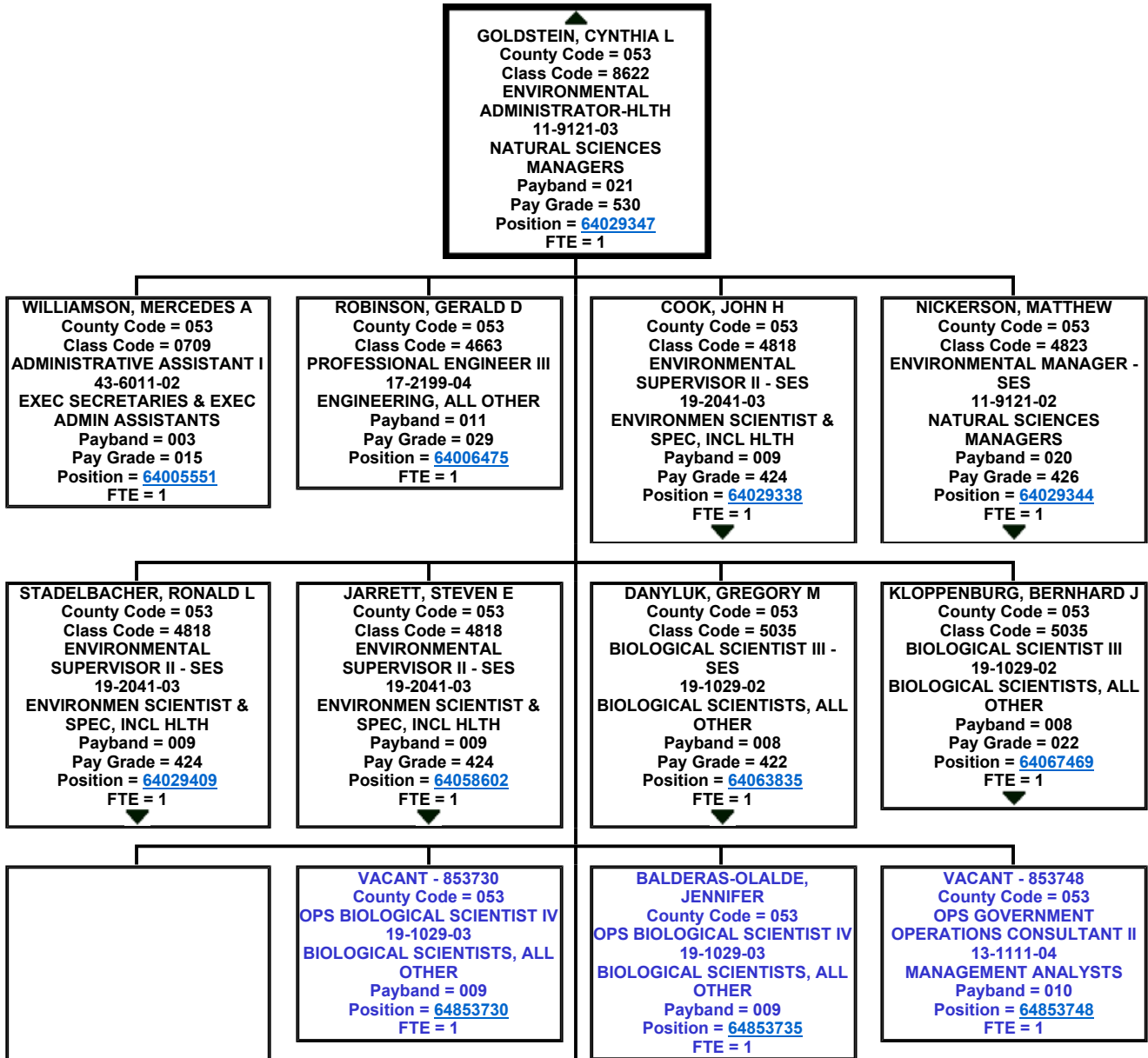
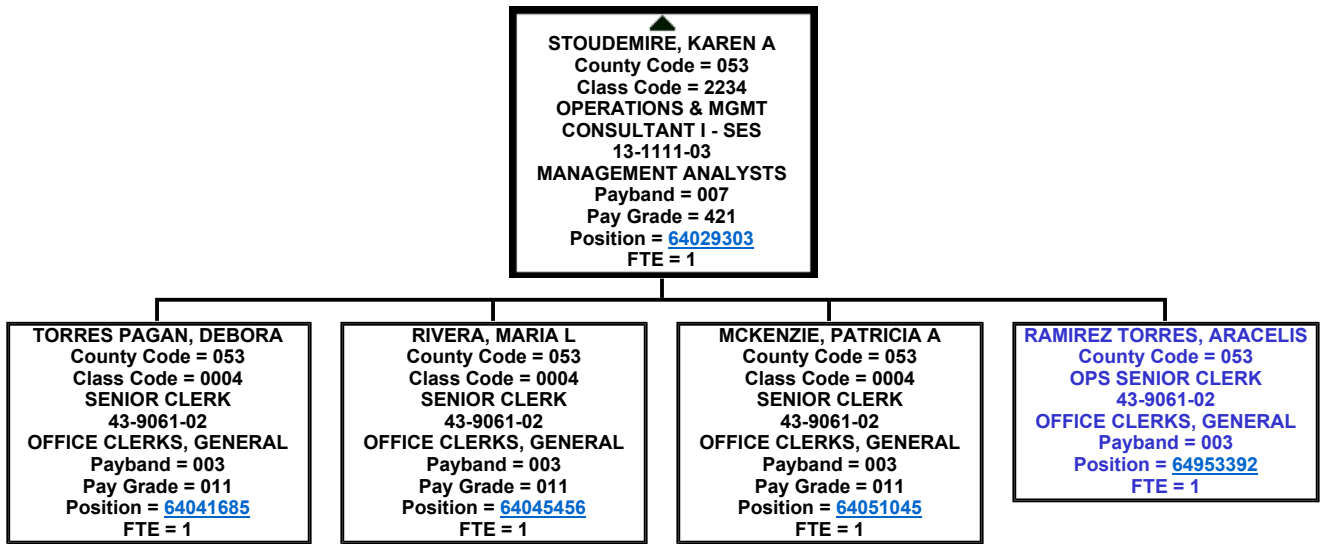


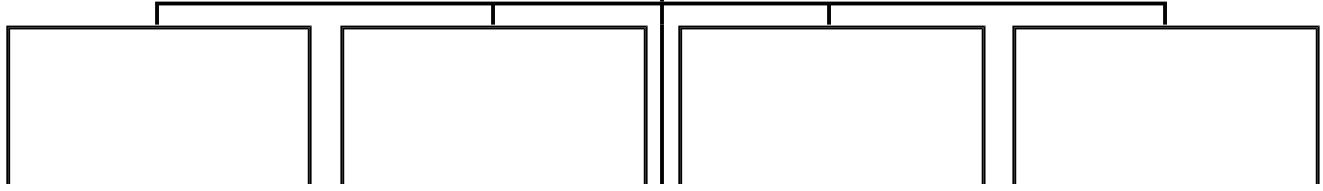
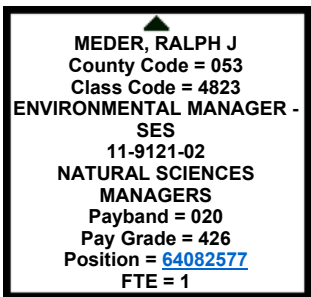
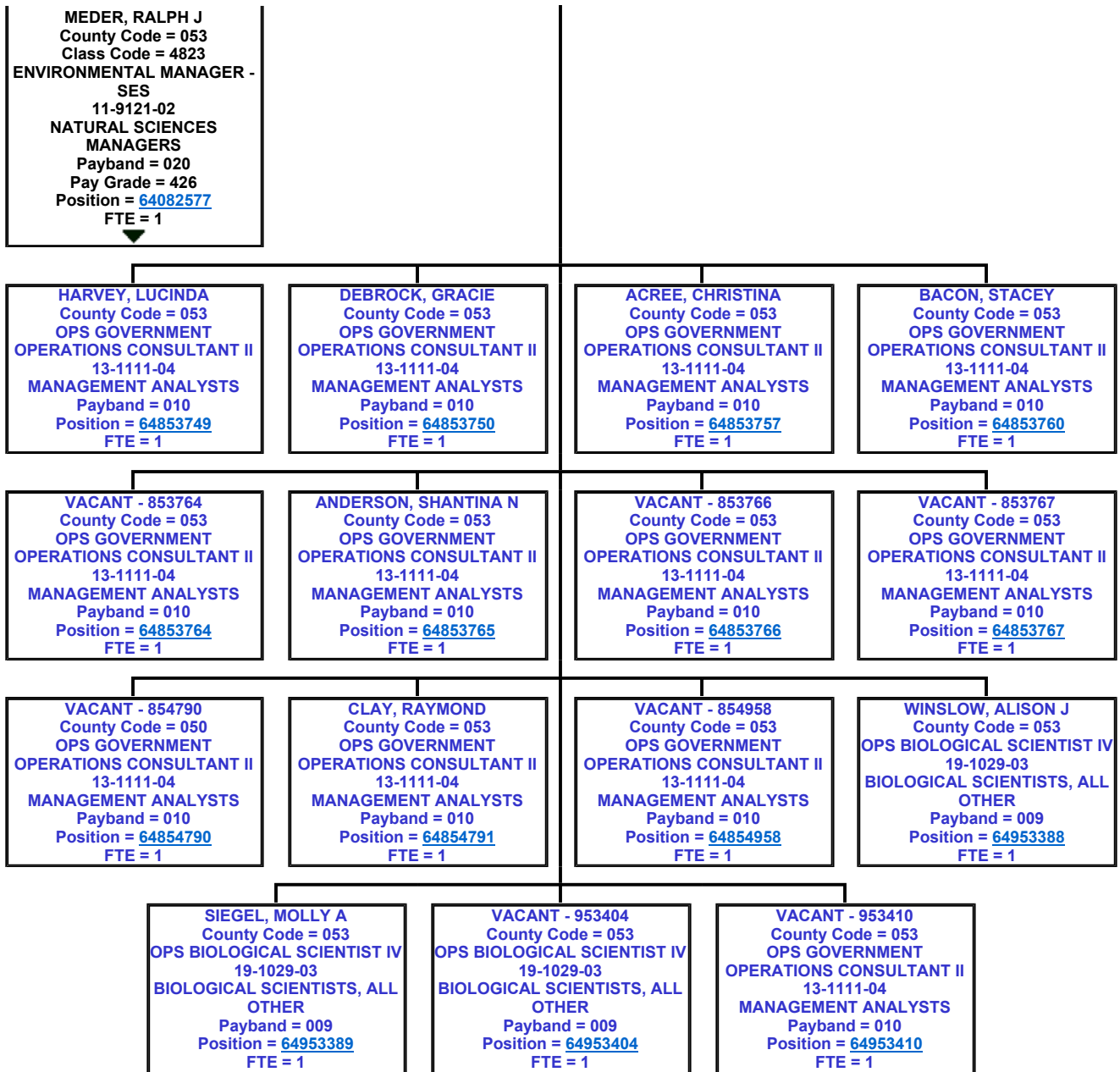


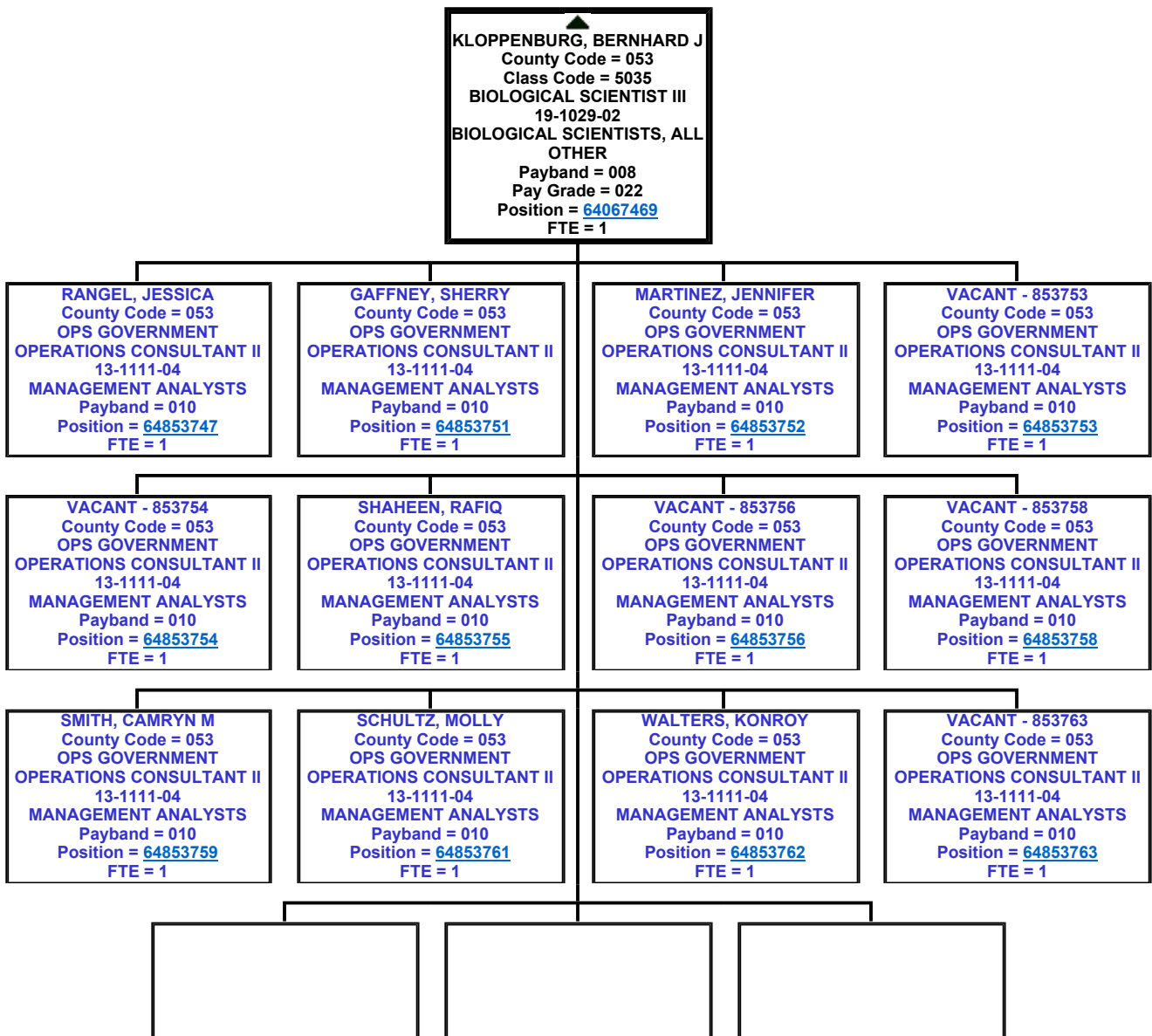
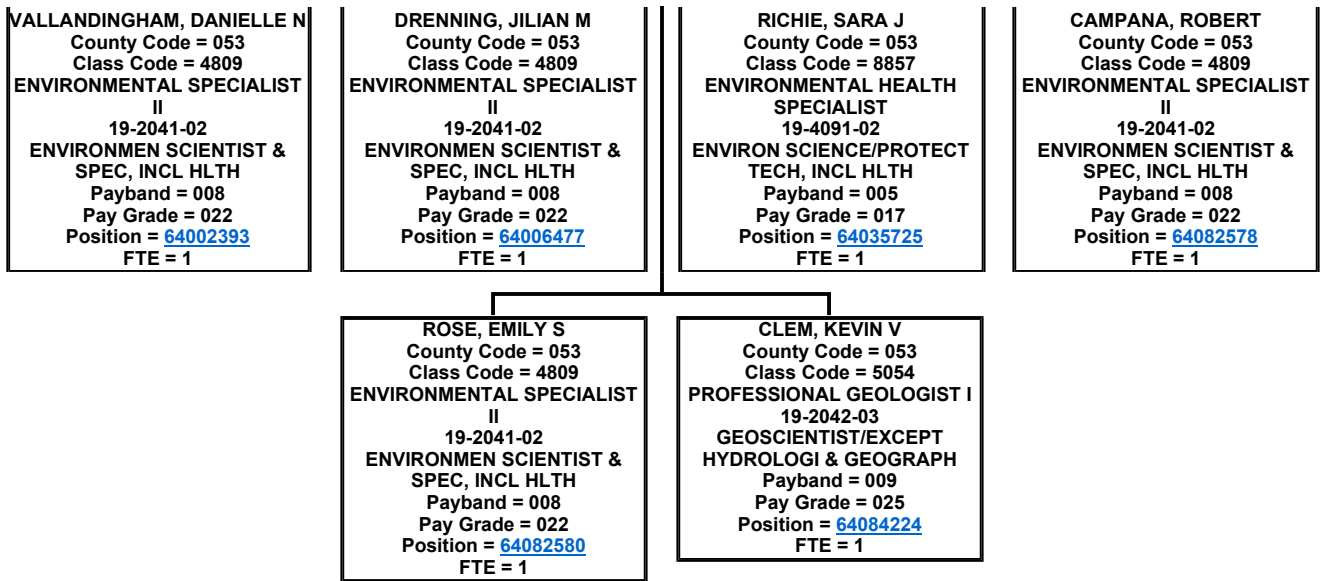








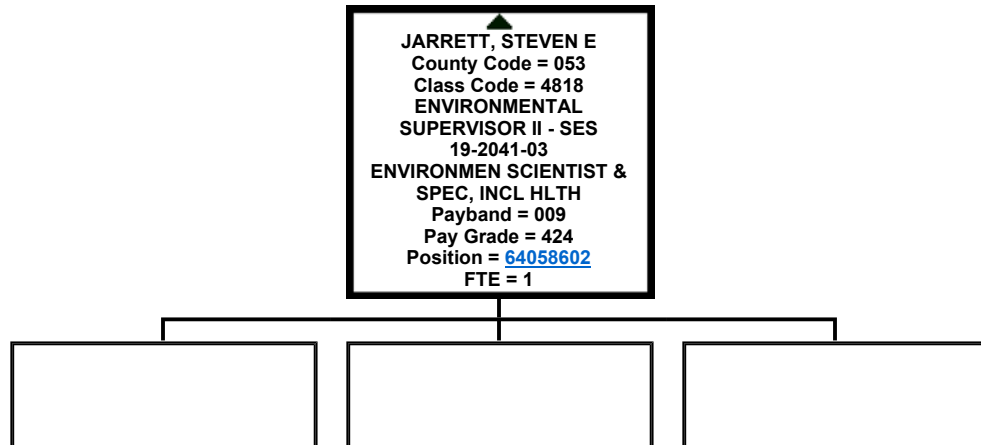
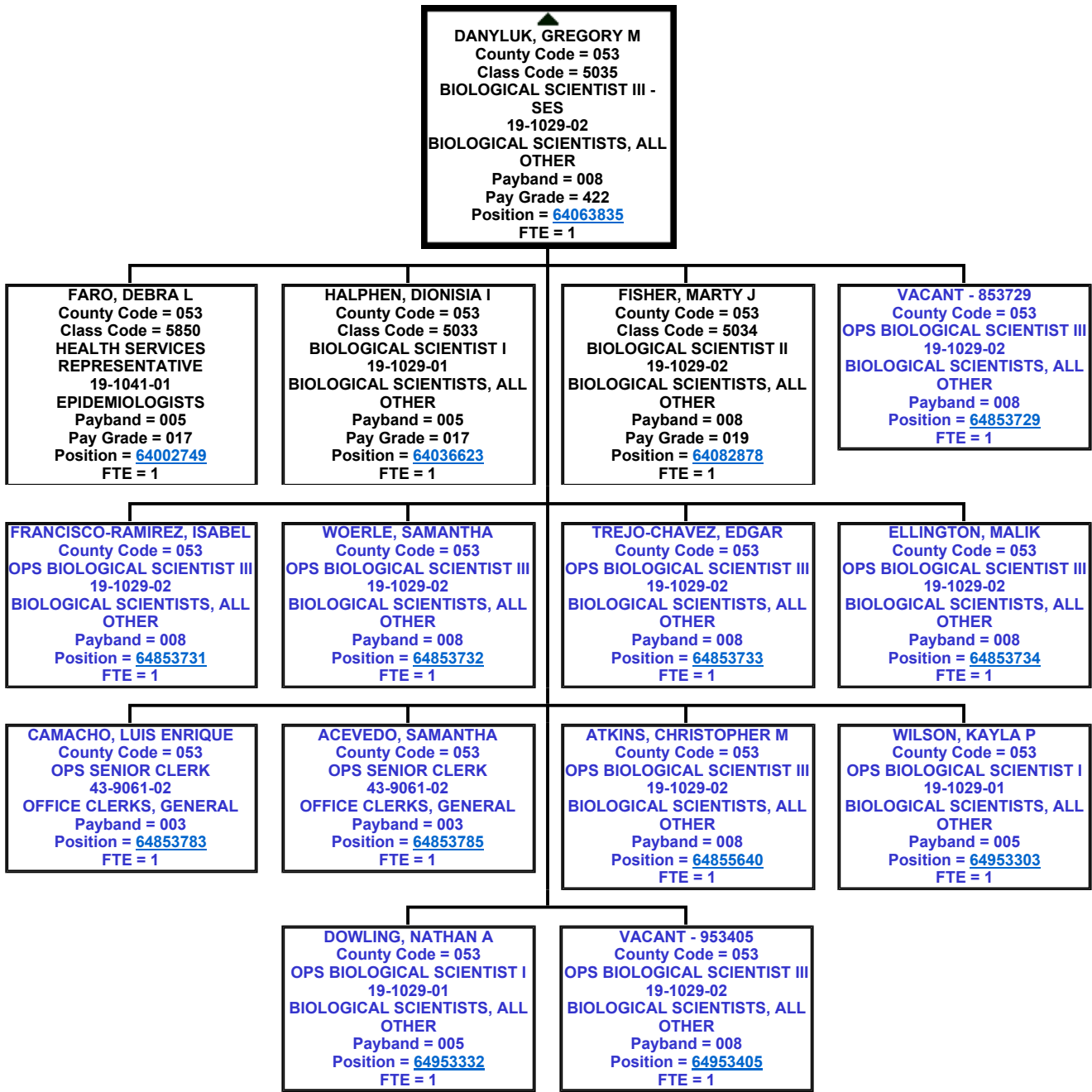




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County Code = 053
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64854959](#)
FTE = 1

KLIMCZAK, CARY
County Code = 053
OPS GOVERNMENT
OPERATIONS CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64855341](#)
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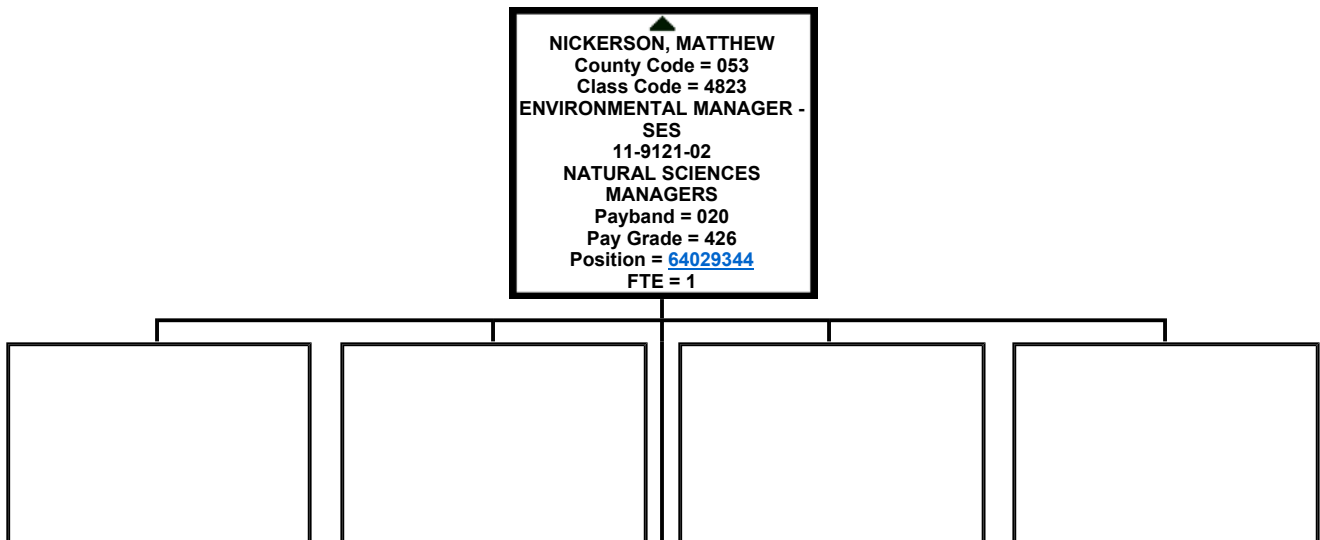
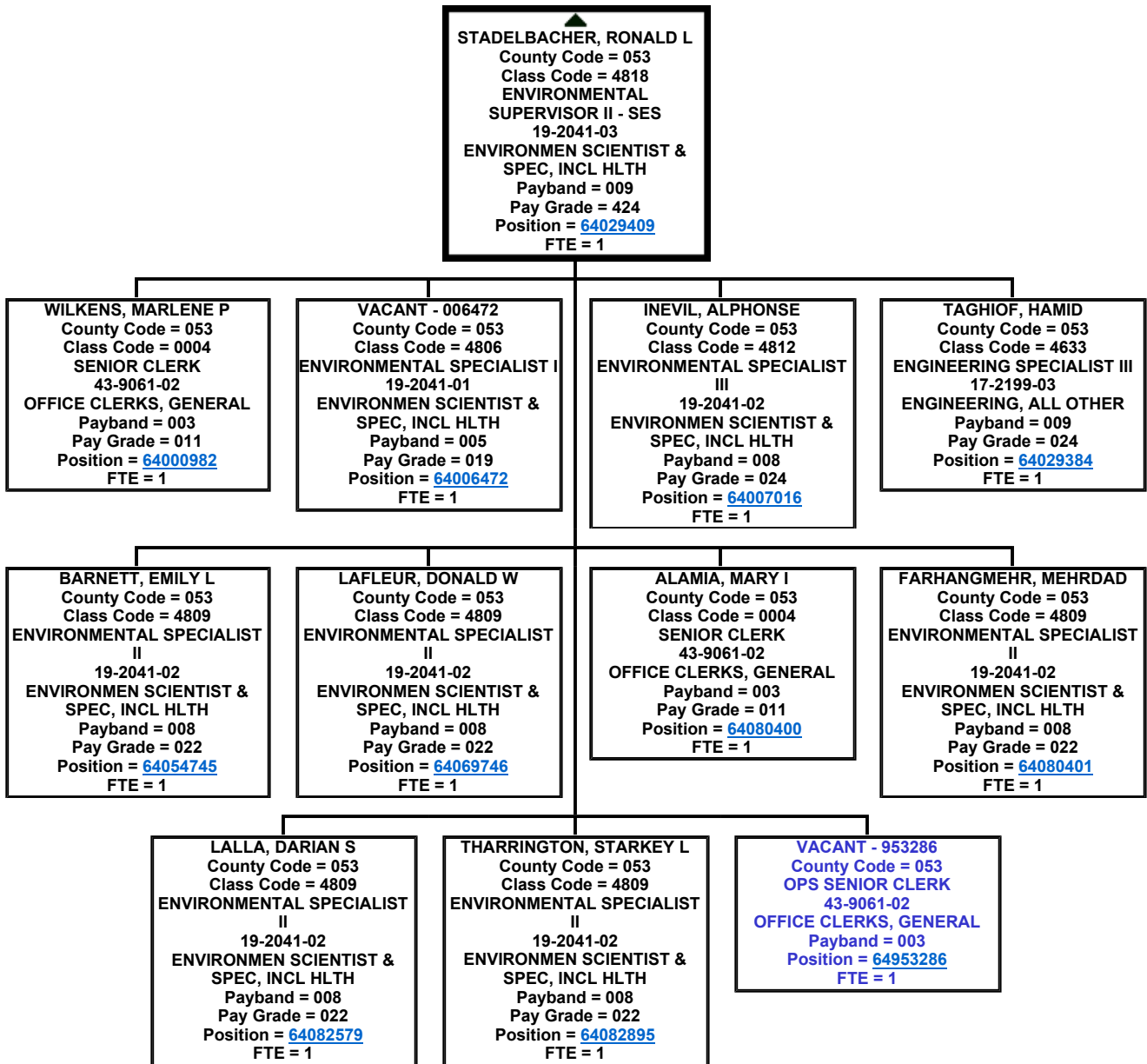
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OPERATIONS CONSULTANT II
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MANAGEMENT ANALYSTS
Payband = 010
Position = [64857243](#)
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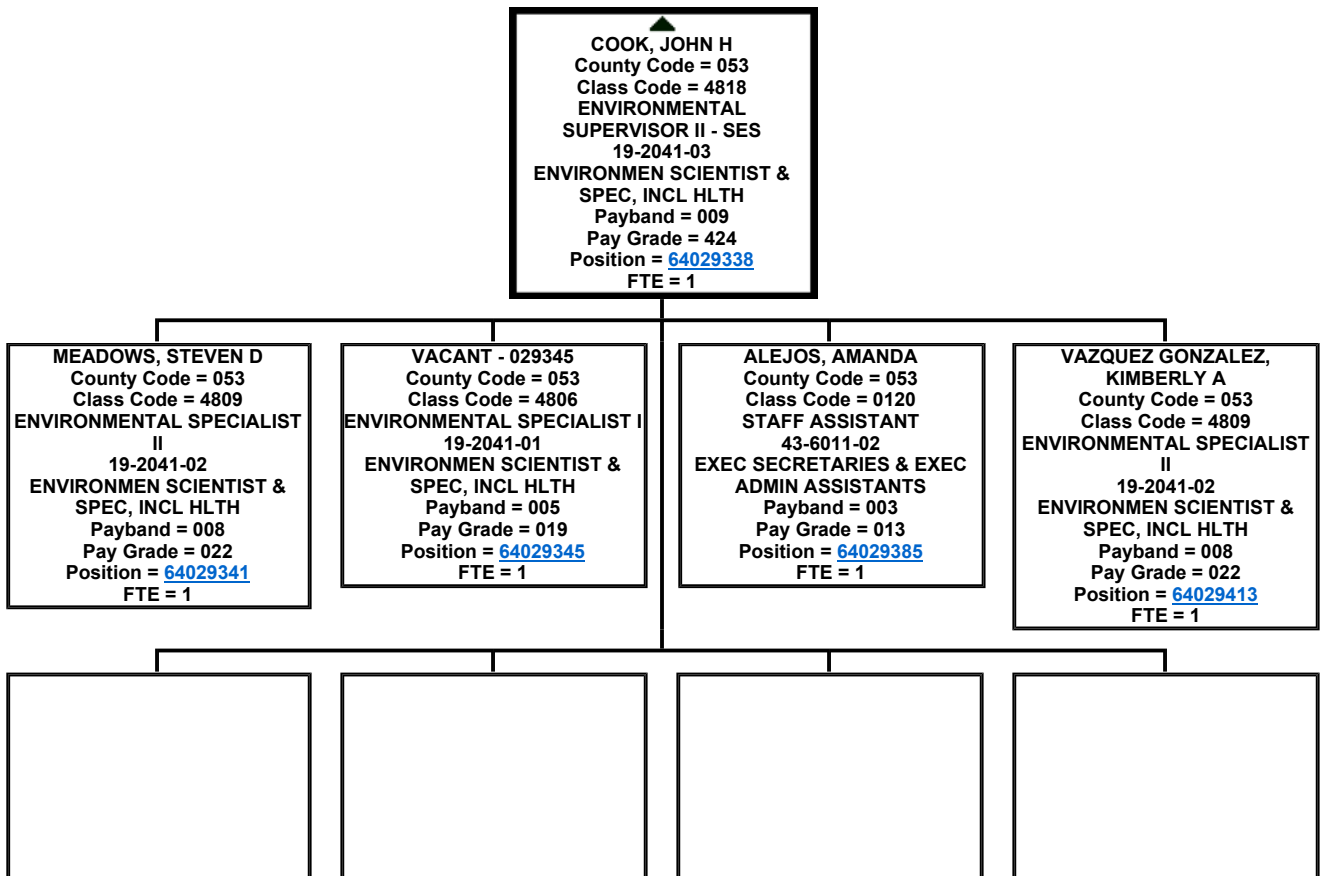
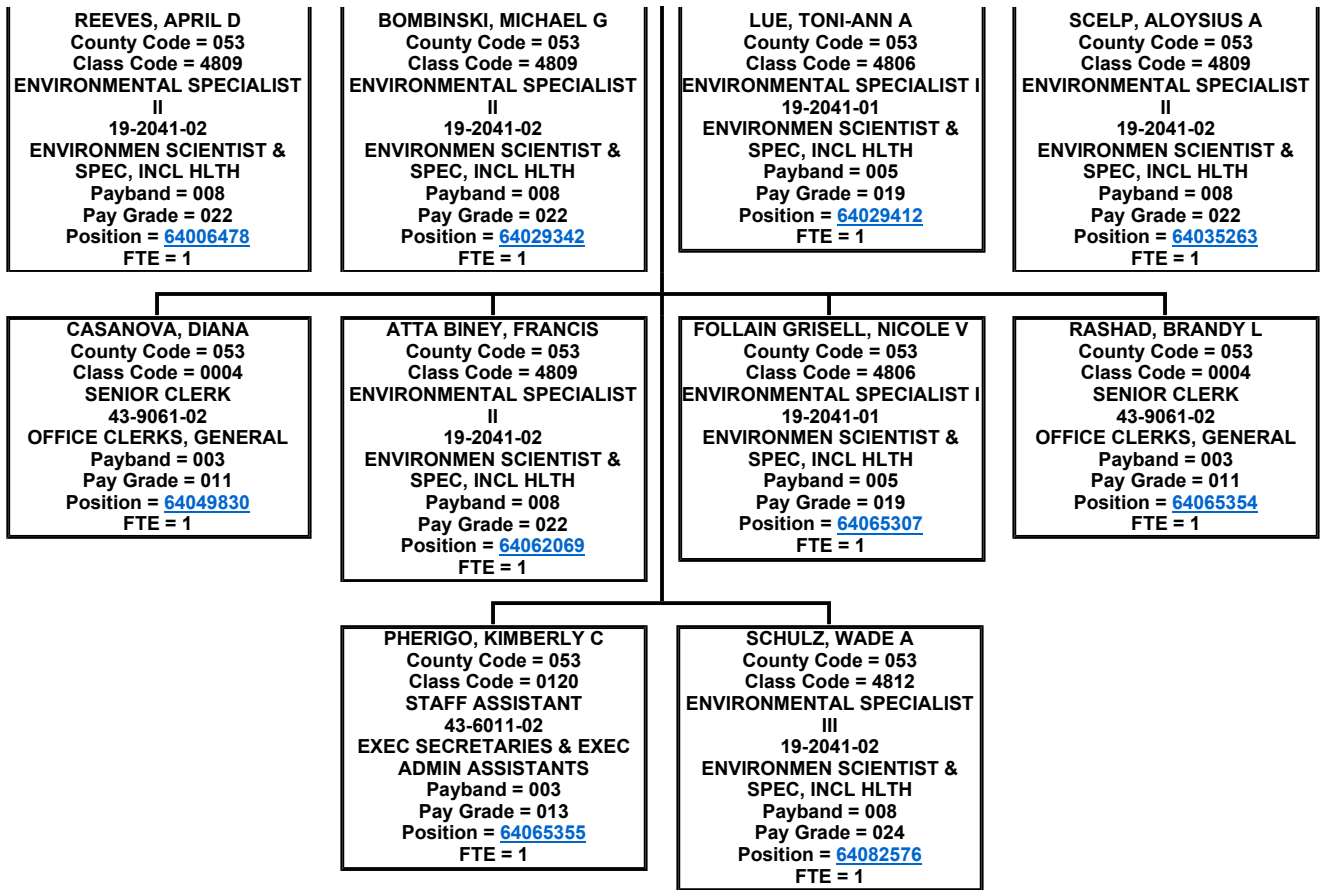


VACANT - 004737
County Code = 053
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64004737](#)
FTE = 1

GLENN, LACEY
County Code = 053
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64058605](#)
FTE = 1

CASELS, CAROL R
County Code = 053
Class Code = 4809
ENVIRONMENTAL SPECIALIST
II
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 022
Position = [64061189](#)
FTE = 1





VACANT - 035264
 County Code = 053
 Class Code = 4806
 ENVIRONMENTAL SPECIALIST I
 19-2041-01
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64035264](#)
 FTE = 1

VACANT - 049966
 County Code = 053
 Class Code = 8853
 ENVIRONMENTAL HEALTH
 AIDE
 19-4091-01
 ENVIRON SCIENCE/PROTECT
 TECH, INCL HLTH
 Payband = 002
 Pay Grade = 008
 Position = [64049966](#)
 FTE = 0.8

PARKER, LUCRETIA
 County Code = 053
 Class Code = 4809
 ENVIRONMENTAL SPECIALIST
 II
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64063980](#)
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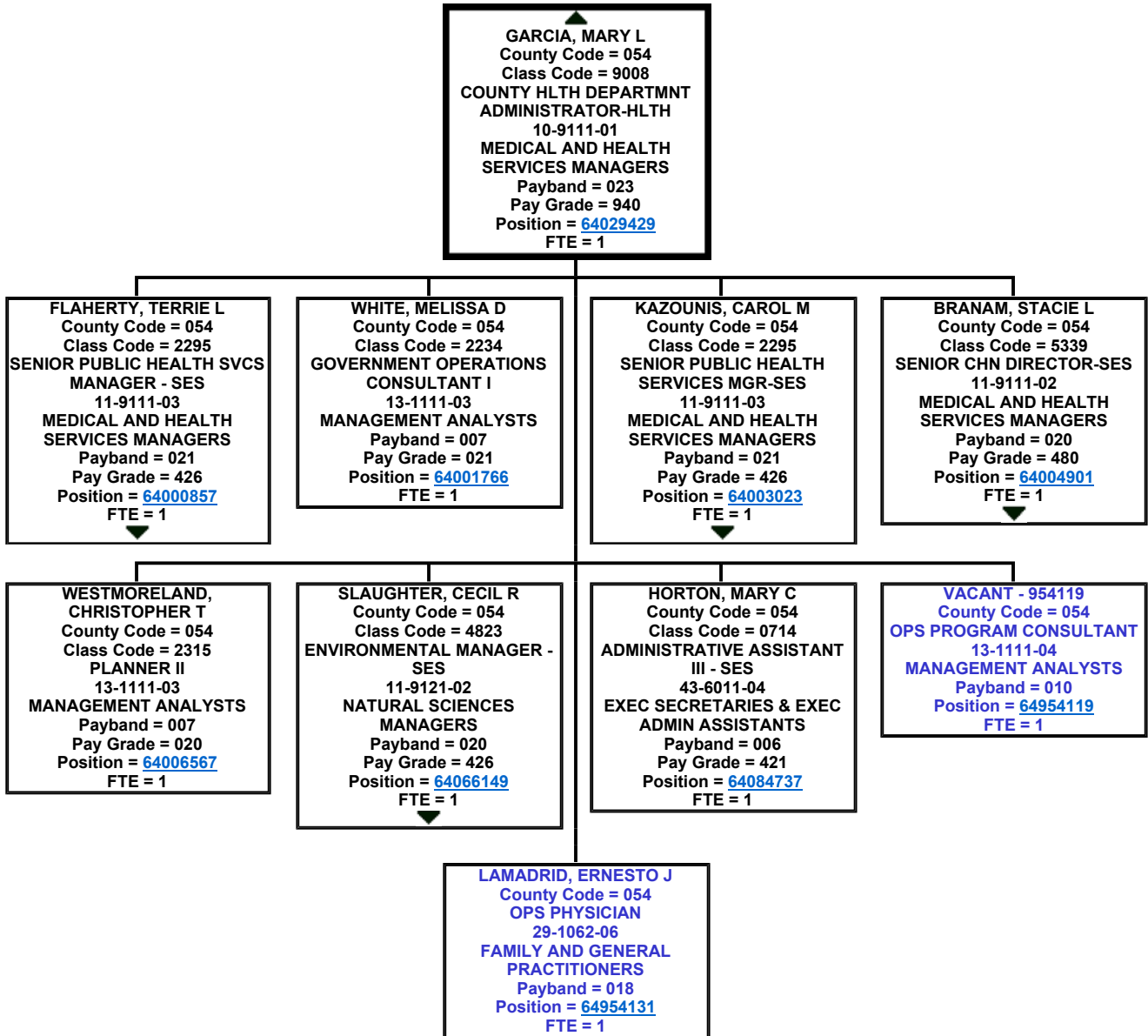
MCCLUSKEY, STEPHANIE
 County Code = 053
 Class Code = 4809
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 II
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 Position = [64080102](#)
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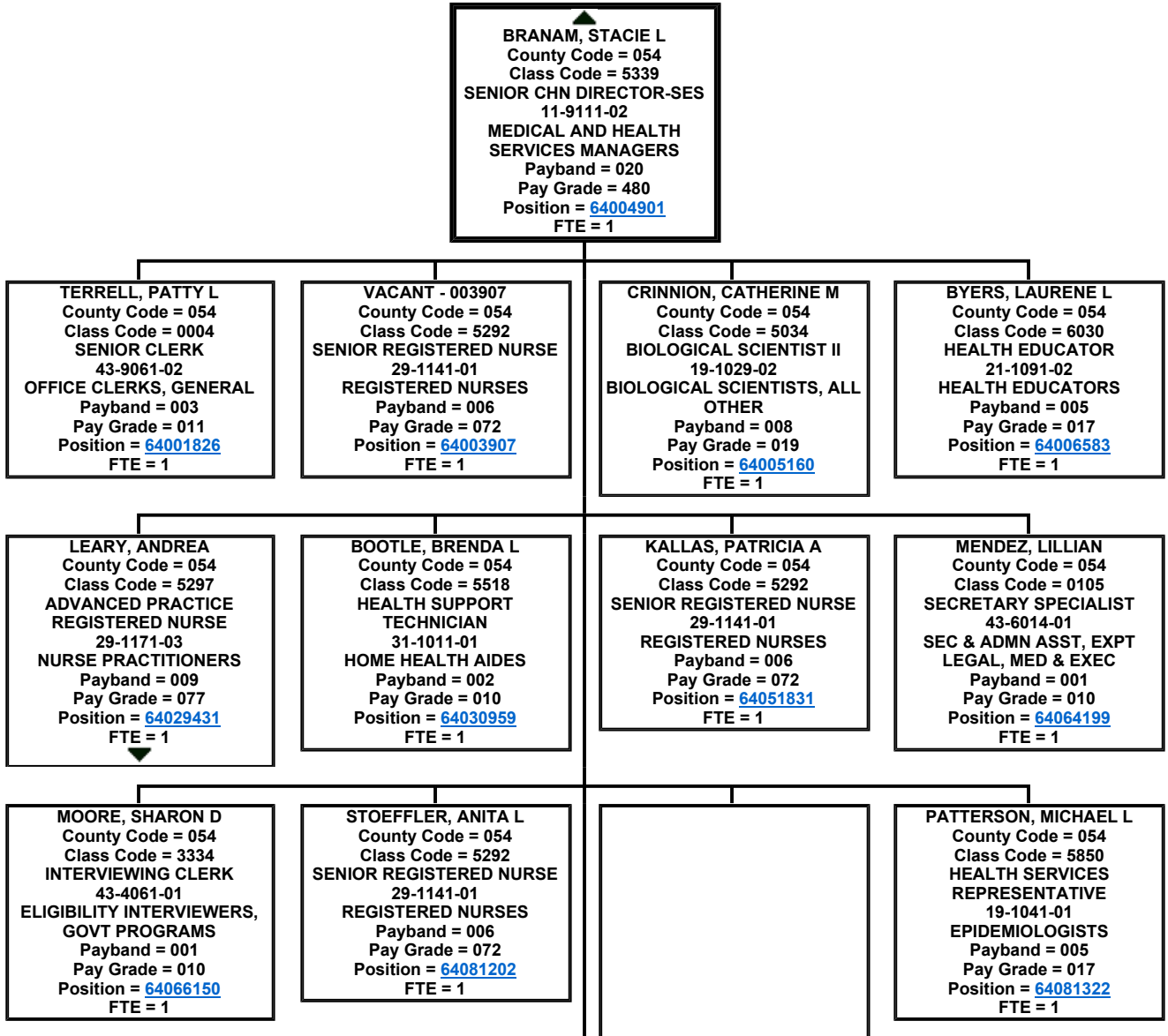
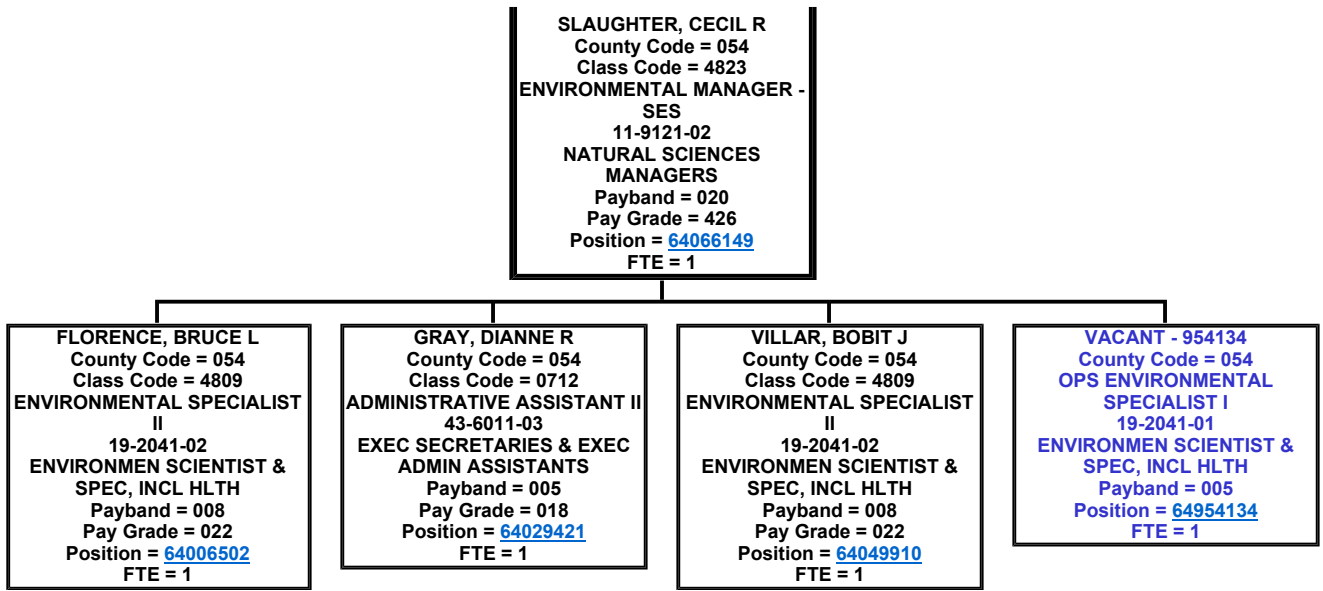
Florida Department of Health

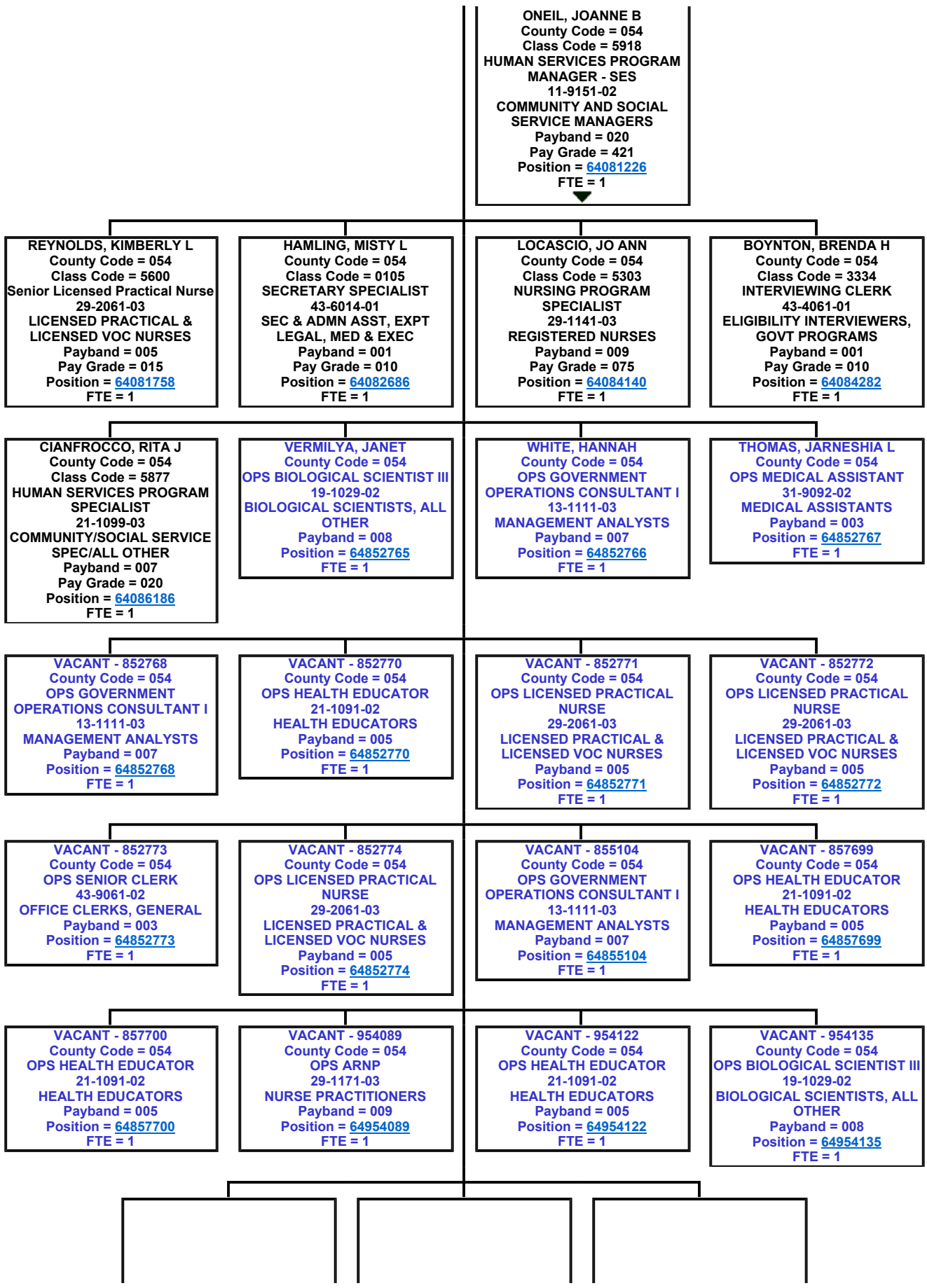
CHD 54 - Putnam County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



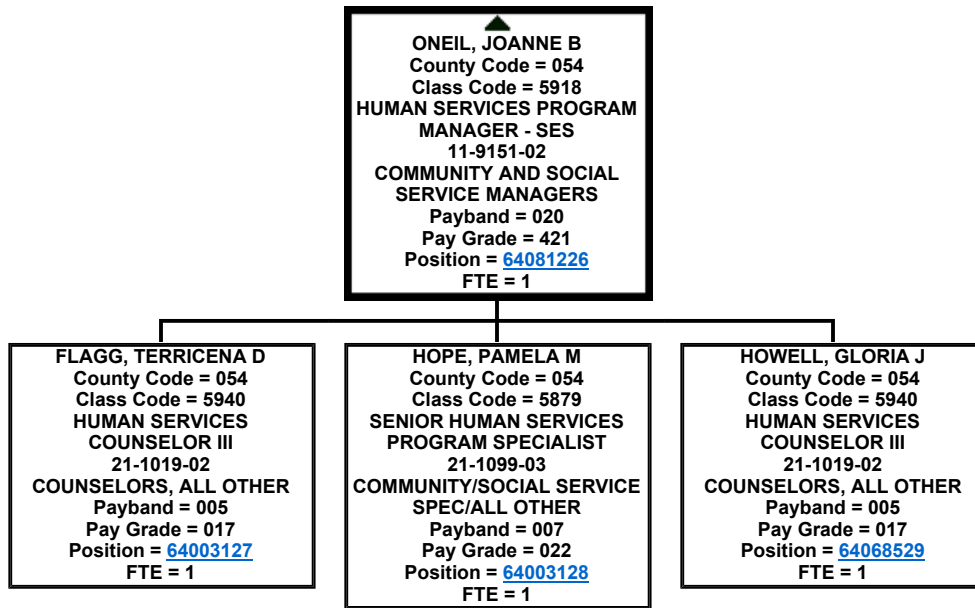


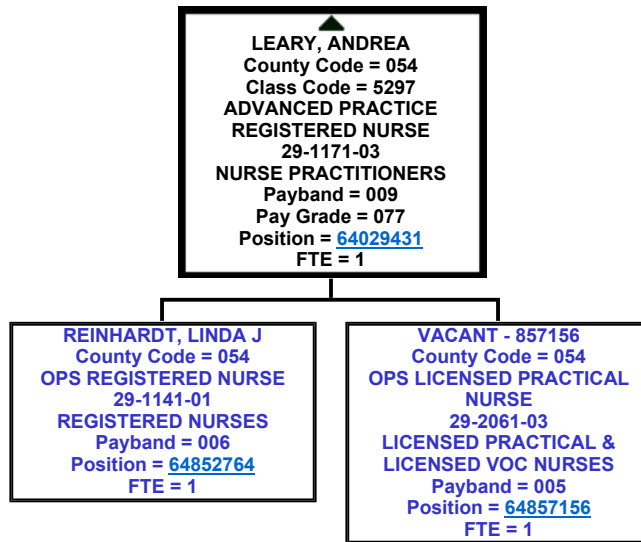


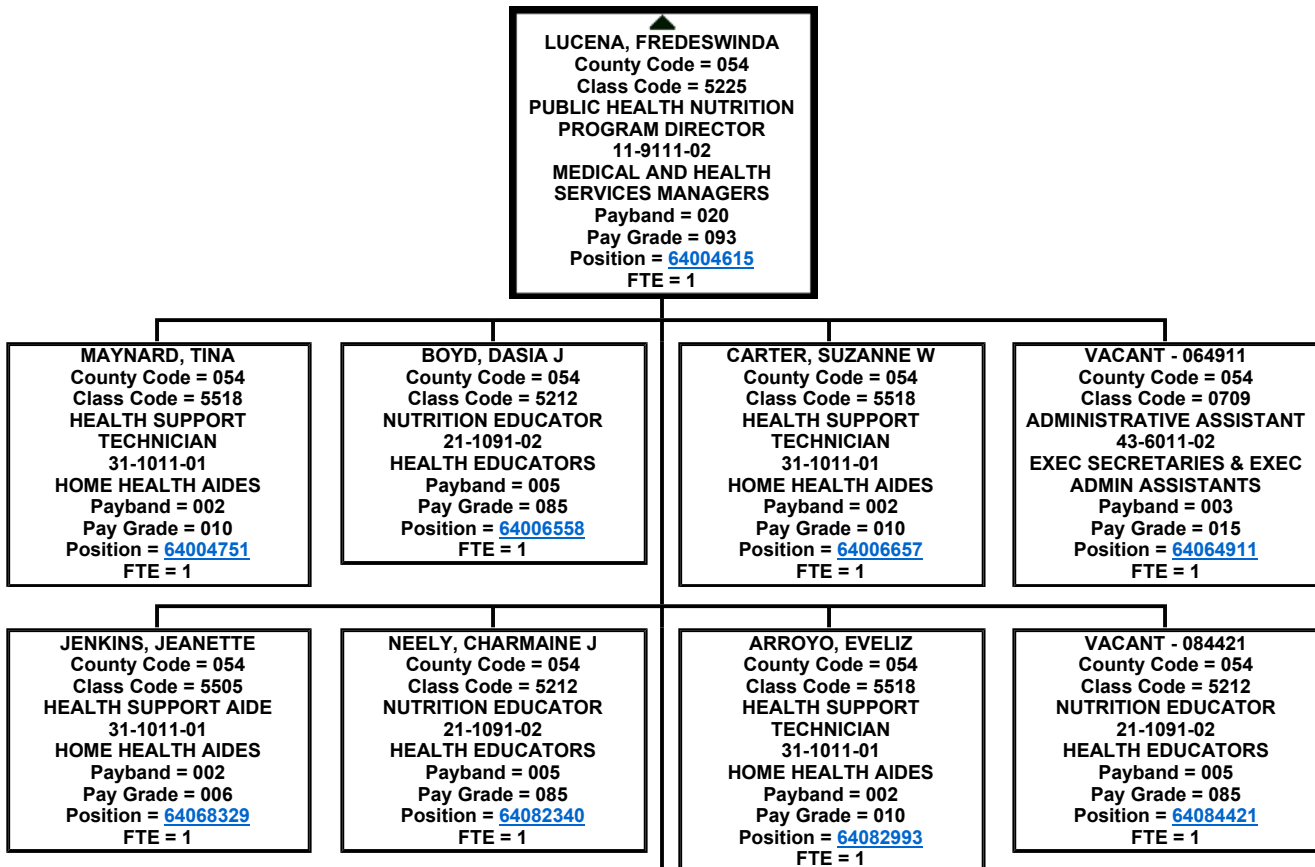
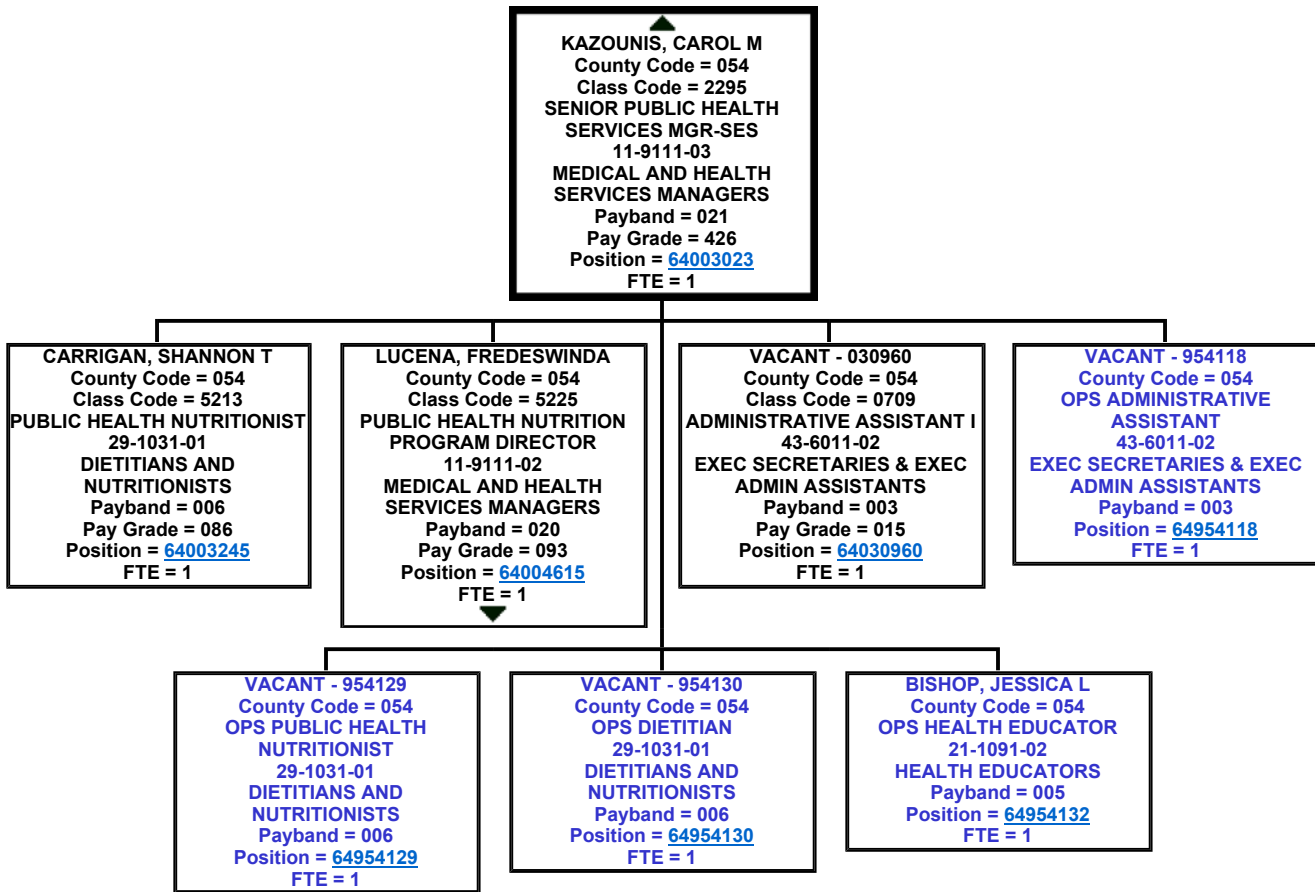
KNOWLES, HOPE
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OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64954137](#)
FTE = 1

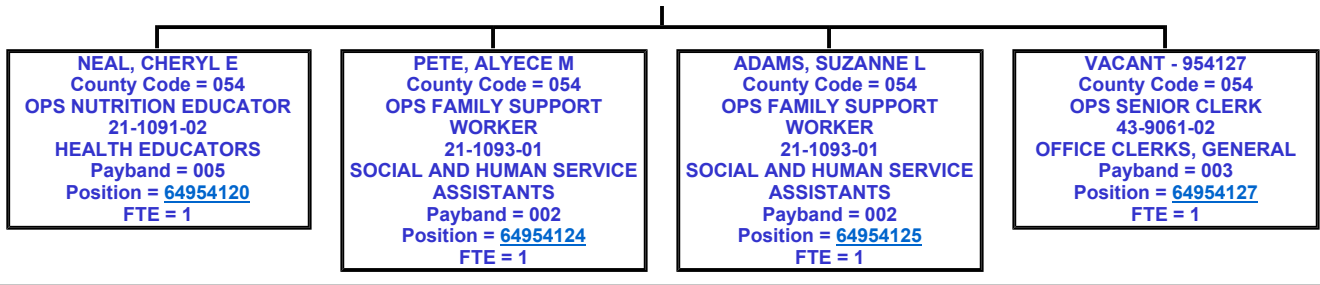
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County Code = 054
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64954139](#)
FTE = 1

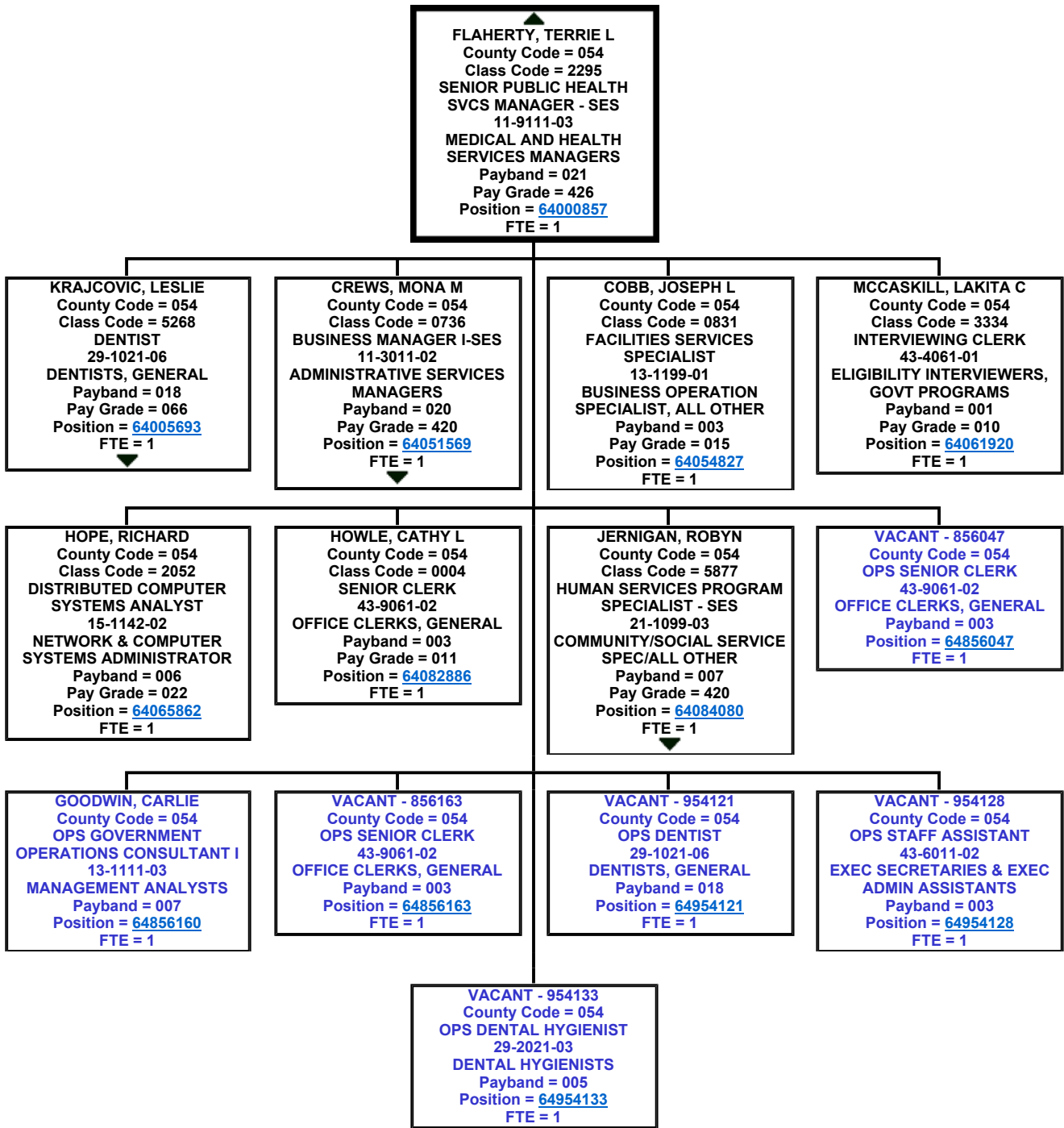
VACANT - 954141
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OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64954141](#)
FTE = 1











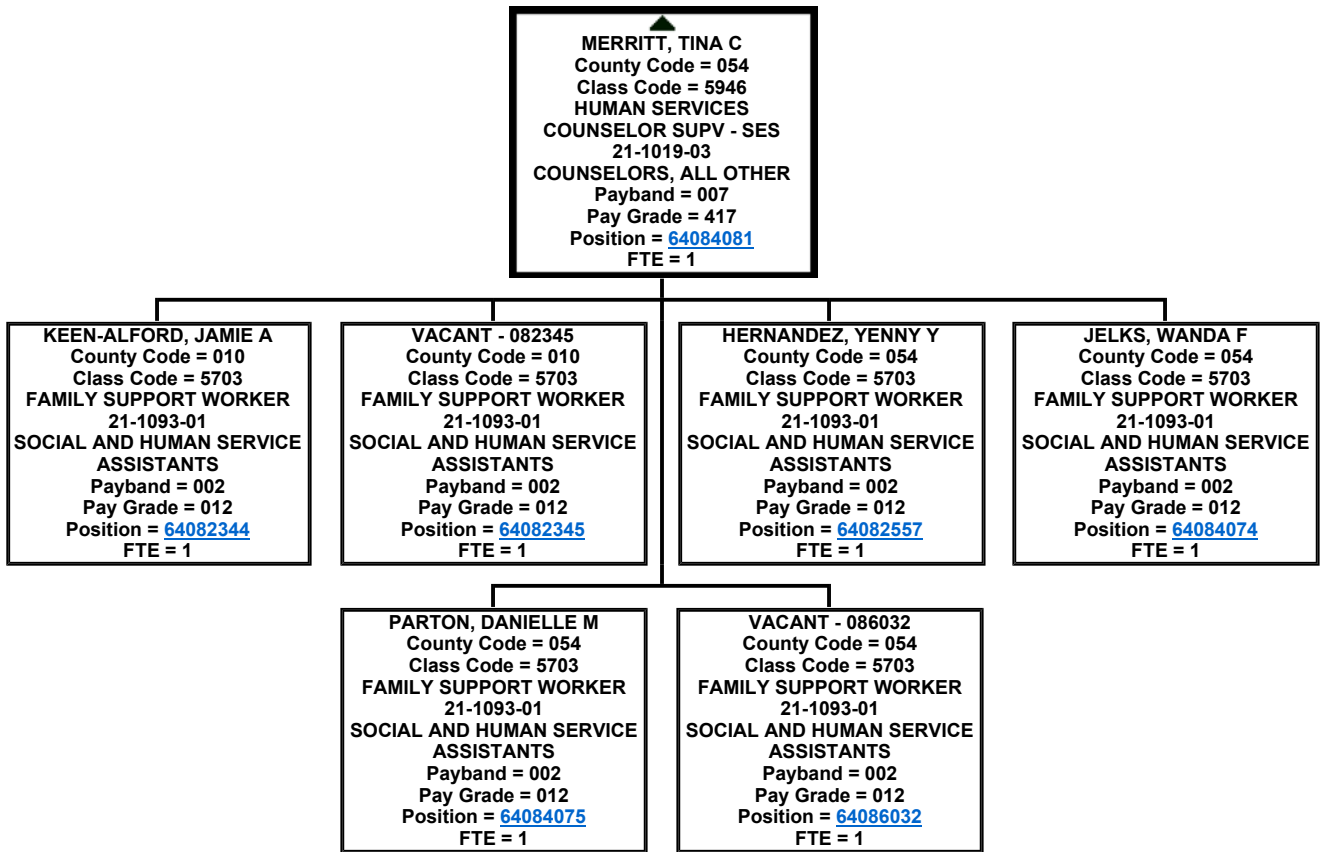
JERNIGAN, ROBYN
 County Code = 054
 Class Code = 5877
 HUMAN SERVICES PROGRAM
 SPECIALIST - SES
 21-1099-03
 COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER
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 Pay Grade = 420
 Position = [64084080](#)
 FTE = 1

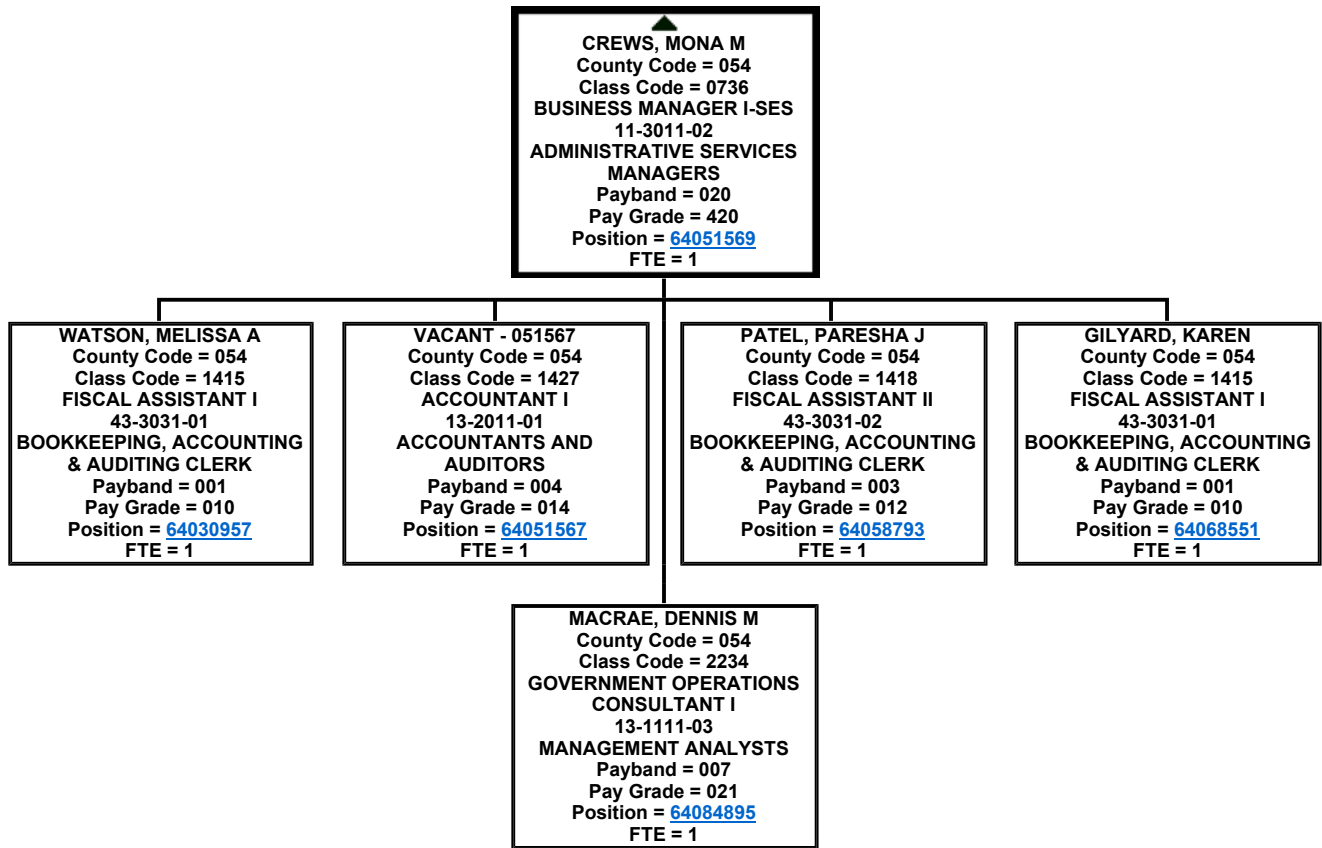
GARRETT, JACQUELINE R
County Code = 054
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64000053](#)
FTE = 1

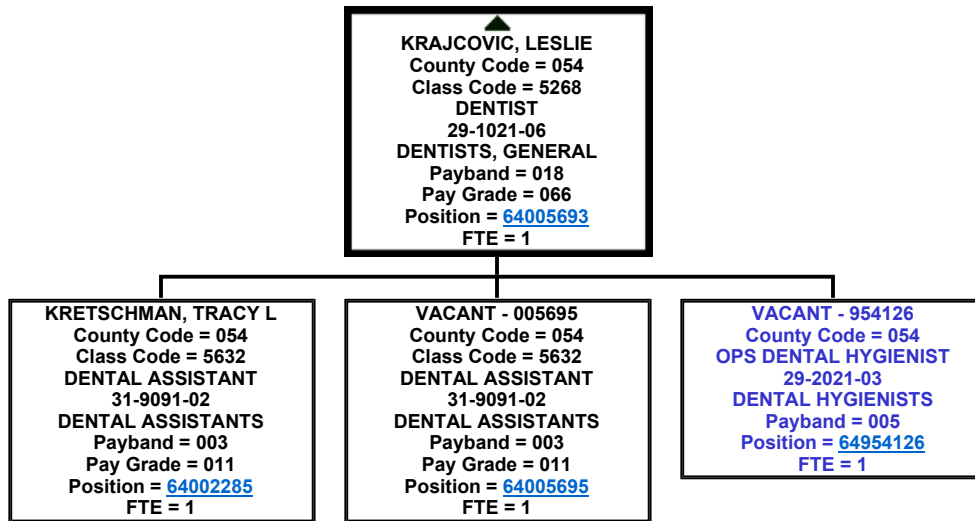
WRIGHT, KATHY M
County Code = 054
Class Code = 5934
HUMAN SERVICES
COUNSELOR I
21-1019-01
COUNSELORS, ALL OTHER
Payband = 002
Pay Grade = 014
Position = [64082351](#)
FTE = 1

MERRITT, TINA C
County Code = 054
Class Code = 5946
HUMAN SERVICES
COUNSELOR SUPV - SES
21-1019-03
COUNSELORS, ALL OTHER
Payband = 007
Pay Grade = 417
Position = [64084081](#)
FTE = 1







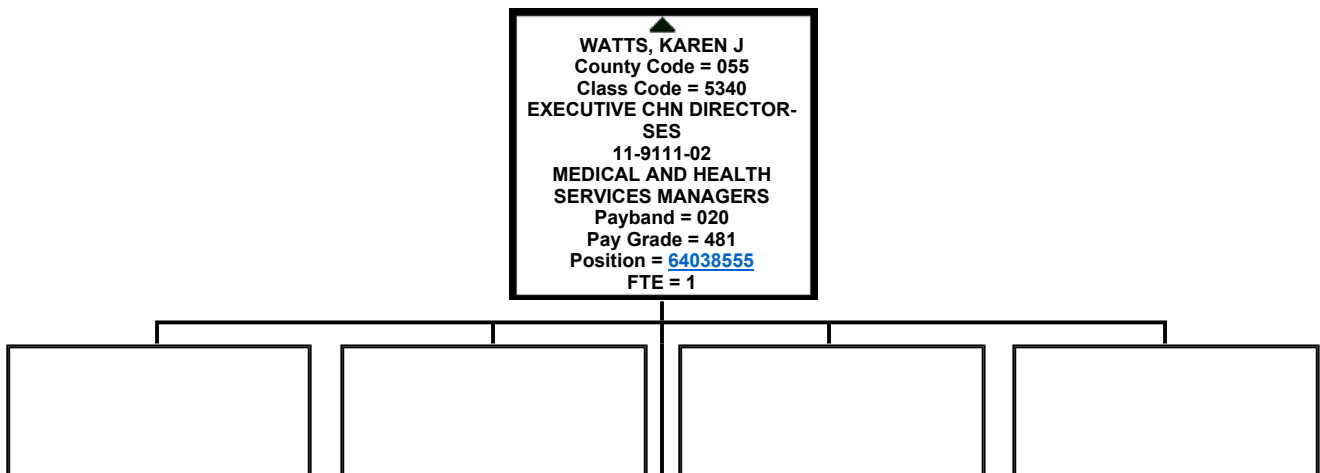
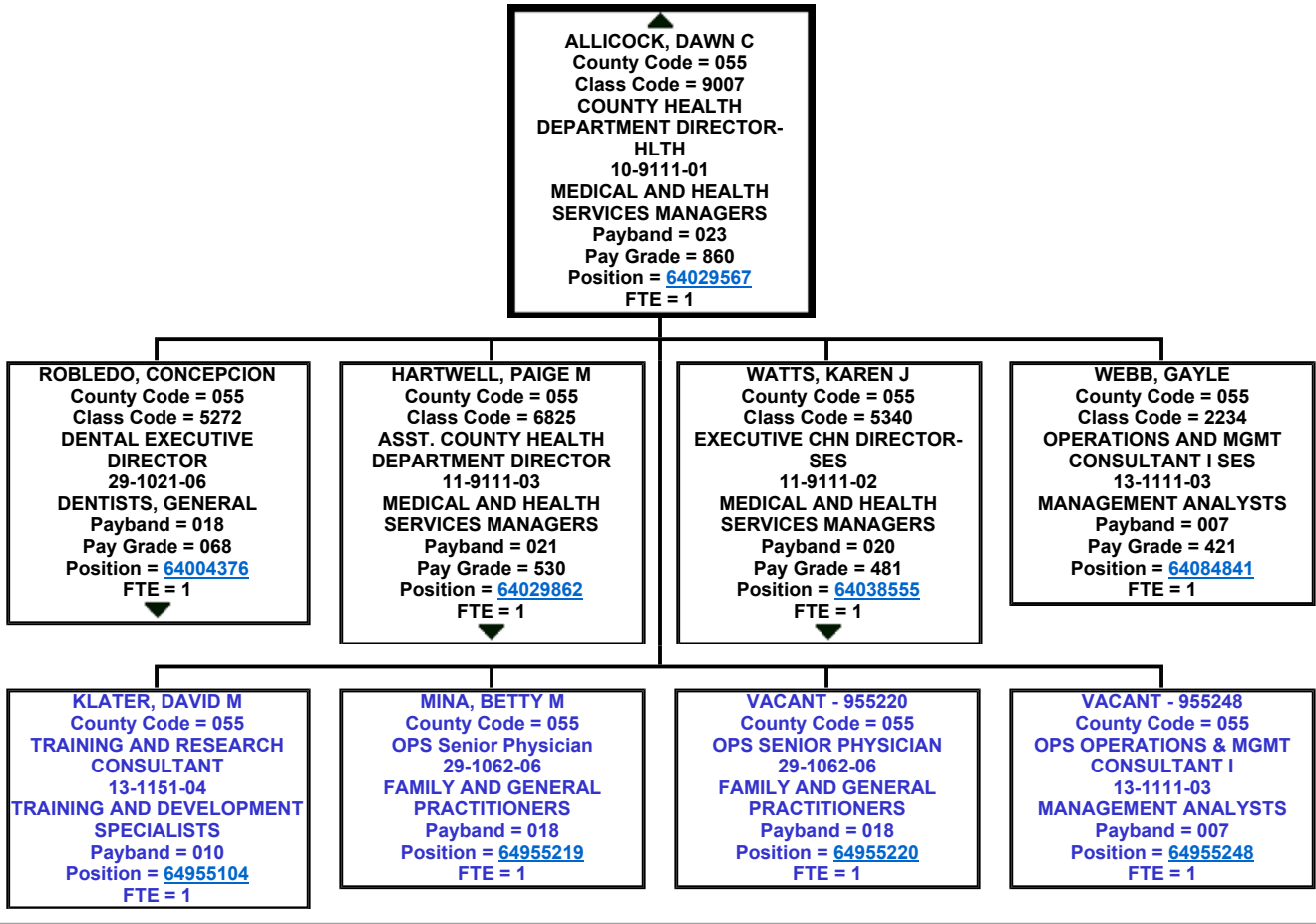


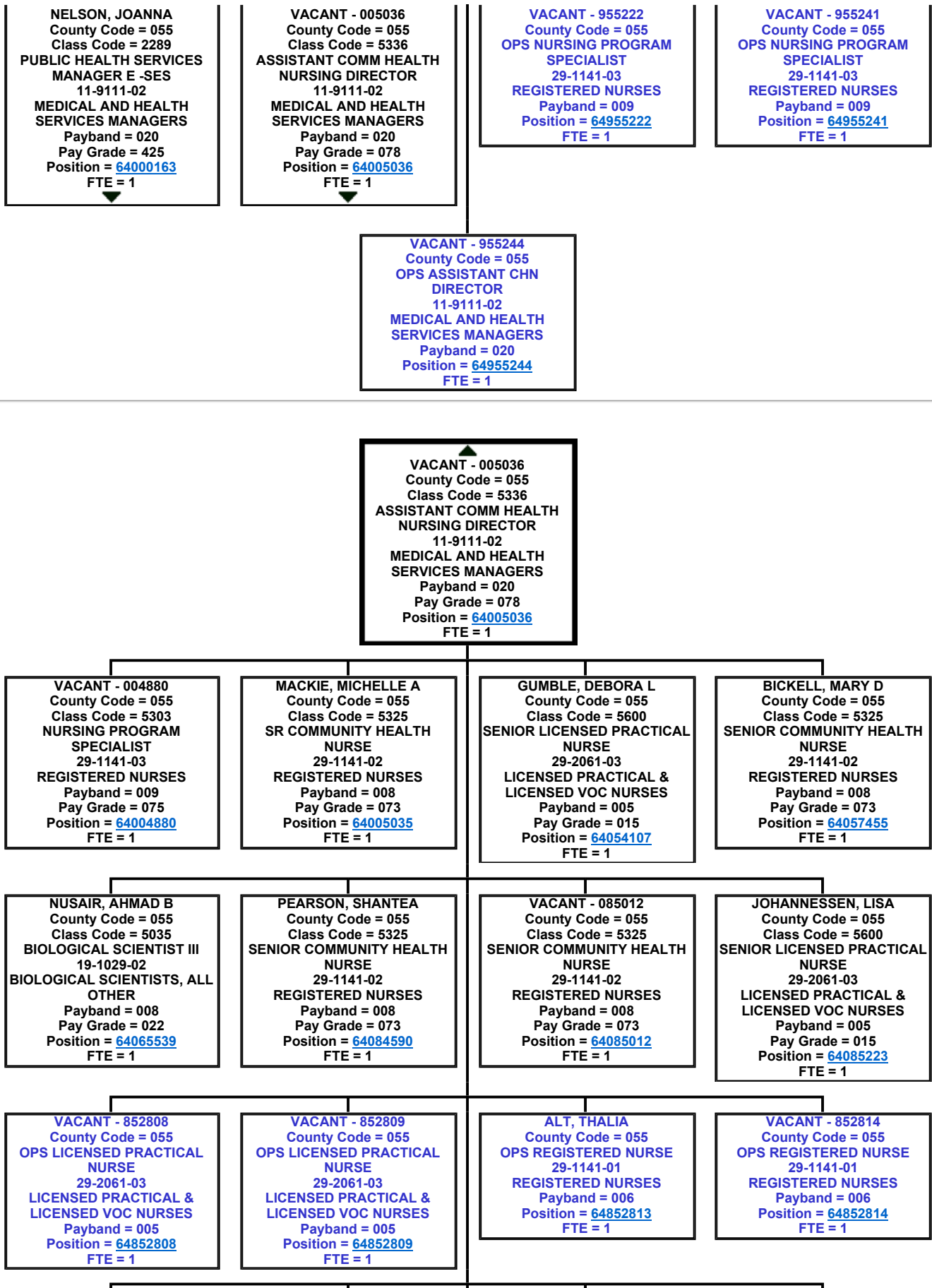
Florida Department of Health

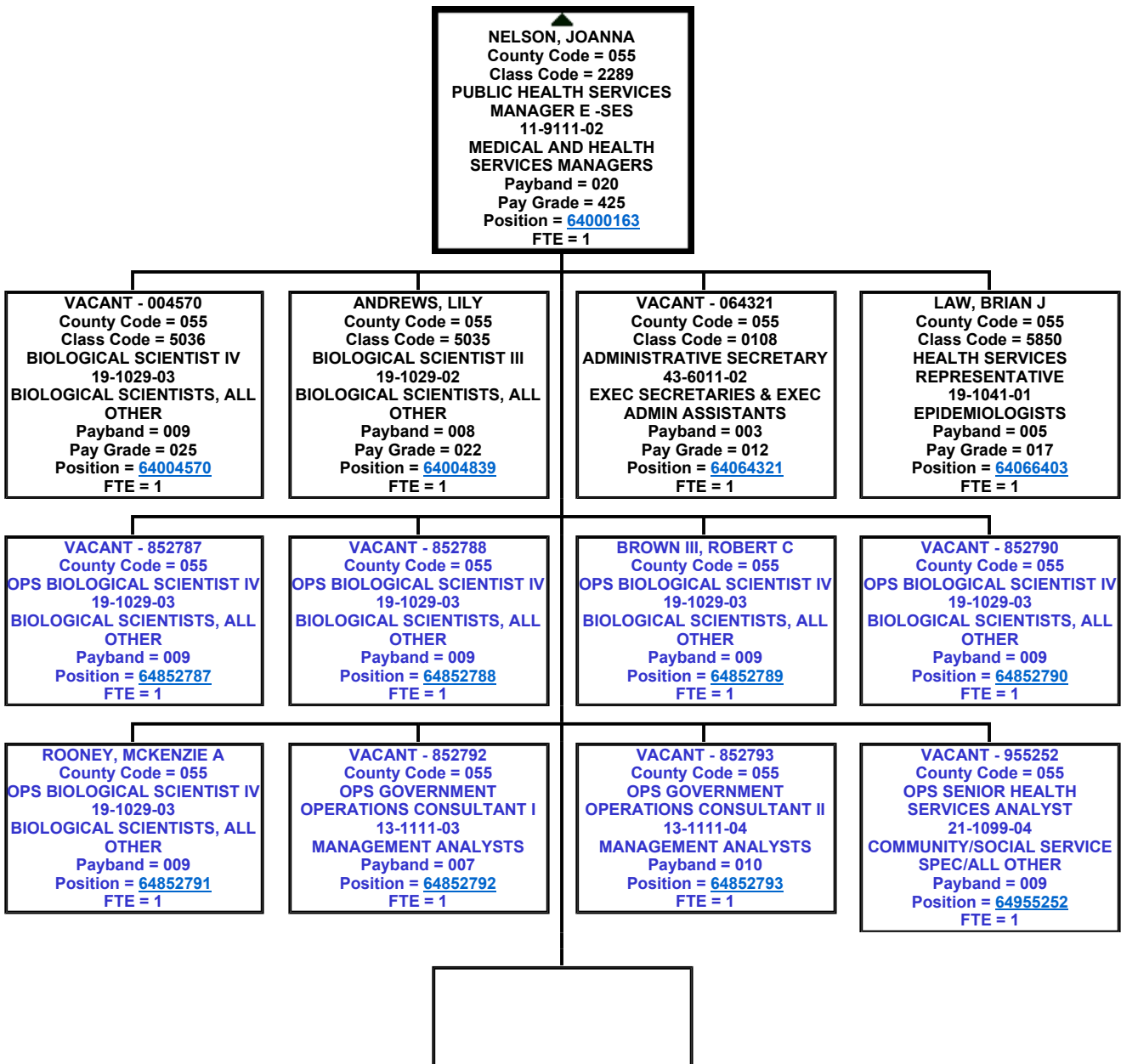
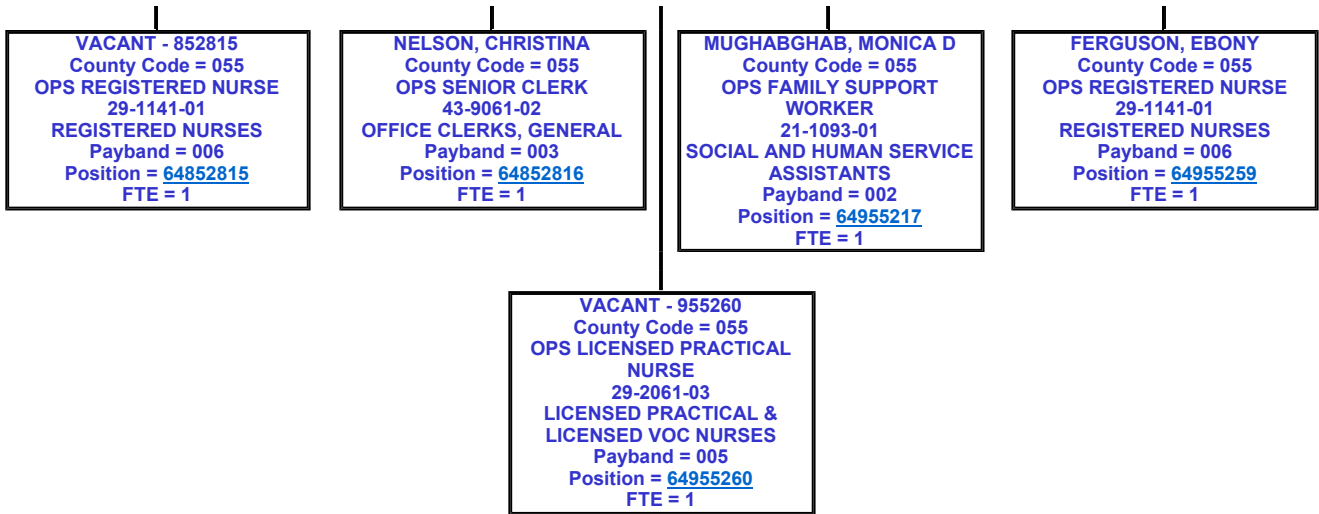
CHD 55 - St. Johns County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.







VACANT - 955255
 County Code = 055
 OPS BIOLOGICAL SCIENTIST IV
 19-1029-03
 BIOLOGICAL SCIENTISTS, ALL
 OTHER
 Payband = 009
 Position = [64955255](#)
 FTE = 1

HARTWELL, PAIGE M
 County Code = 055
 Class Code = 6825
 ASST. COUNTY HEALTH
 DEPARTMENT DIRECTOR
 11-9111-03
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 021
 Pay Grade = 530
 Position = [64029862](#)
 FTE = 1

QUIGLEY, JACOB B
 County Code = 055
 Class Code = 1445
 ACCOUNTING SERVICES
 SUPERVISOR II - SES
 13-2011-03
 ACCOUNTANTS AND
 AUDITORS
 Payband = 008
 Pay Grade = 422
 Position = [64001074](#)
 FTE = 1

BOLICH, CAROL A
 County Code = 055
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64051674](#)
 FTE = 1

MATHIS, ALARIC H
 County Code = 055
 Class Code = 4821
 ENVIRONMENTAL
 ADMINISTRATOR - SES
 11-9121-02
 NATURAL SCIENCES
 MANAGERS
 Payband = 020
 Pay Grade = 428
 Position = [64051955](#)
 FTE = 1

SHIPLEY, GEORGE
 County Code = 055
 Class Code = 2209
 OPERATIONS ANALYST I
 13-1111-02
 MANAGEMENT ANALYSTS
 Payband = 006
 Pay Grade = 017
 Position = [64057454](#)
 FTE = 1

NICKOLA-WILLIAMS, NOREEN
 B
 County Code = 055
 Class Code = 2289
 PUBLIC HEALTH SERVICES
 MANAGER E
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64082716](#)
 FTE = 1

MATHEWS, CHRISTIE L
 County Code = 055
 Class Code = 2235
 GOVERNMENT OPERATIONS
 CONSULTANT III-SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 425
 Position = [64085919](#)
 FTE = 1

VACANT - 852794
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852794](#)
 FTE = 1

LAY, BRIAN
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Position = [64852795](#)
 FTE = 1

MCDANIEL, ANNA
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852796](#)
 FTE = 1

NOLES, JASON
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852797](#)
 FTE = 1

REYNOLDS, DEAN
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852798](#)
 FTE = 1

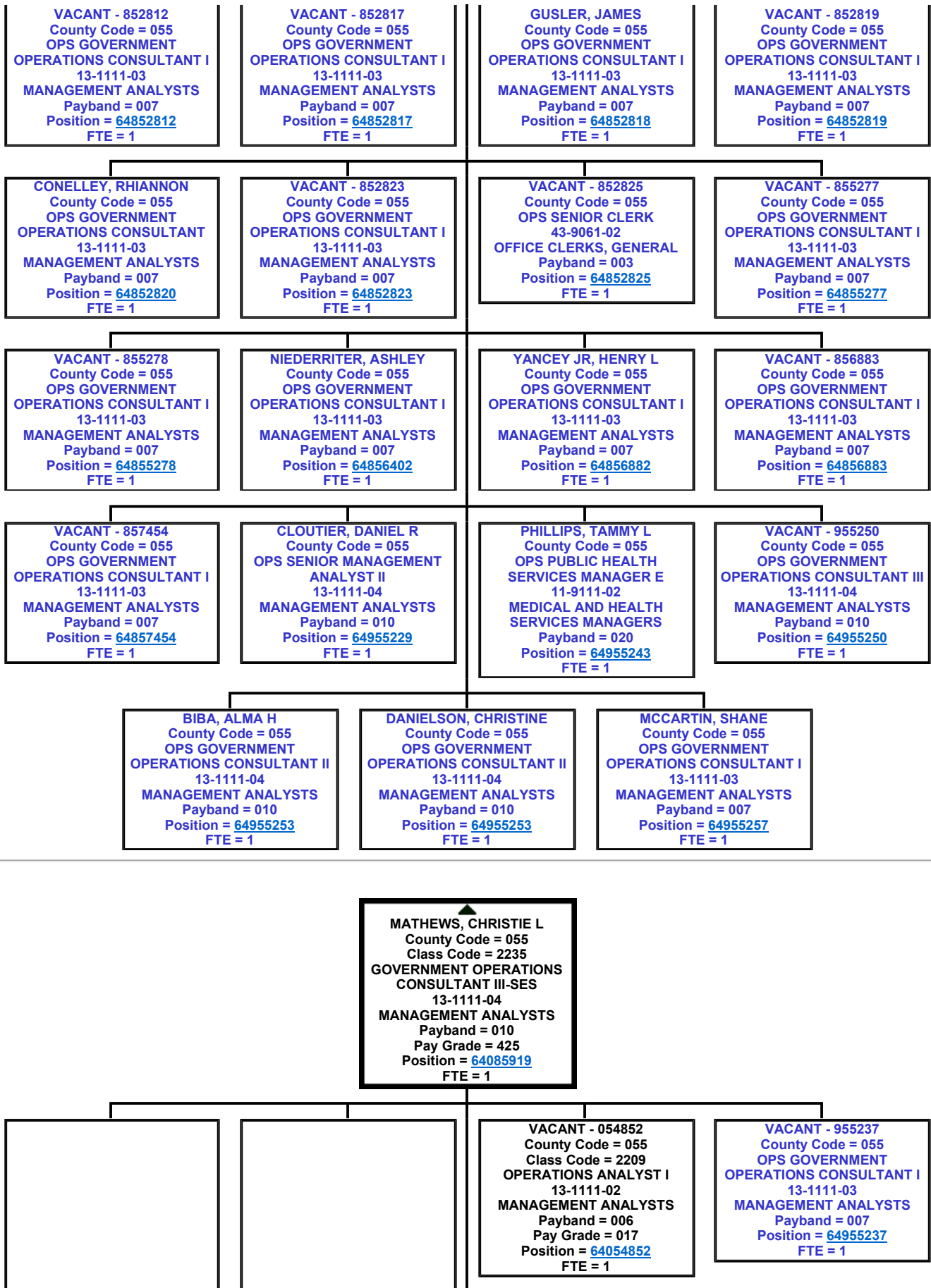
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 CARISUE
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852799](#)
 FTE = 1

VACANT - 852800
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852800](#)
 FTE = 1

VACANT - 852801
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852801](#)
 FTE = 1

VACANT - 852802
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852802](#)
 FTE = 1

VACANT - 852807
 County Code = 055
 OPS GOVERNMENT
 OPERATIONS CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64852807](#)
 FTE = 1



BROOKS, DAYNA J
 County Code = 055
 Class Code = 2234
**GOVERNMENT OPERATIONS
 CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64000644](#)
 FTE = 1

SILVA, ROBERTO
 County Code = 055
 Class Code = 5850
**HEALTH SERVICES
 REPRESENTATIVE**
 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64051952](#)
 FTE = 1

HARDIN, MELANIE
 County Code = 055
**OPS HEALTH SERVICES
 REPRESENTATIVE**
 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Position = [64955247](#)
 FTE = 1

**NICKOLA-WILLIAMS, NOREEN
 B**
 County Code = 055
 Class Code = 2289
**PUBLIC HEALTH SERVICES
 MANAGER E**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64082716](#)
 FTE = 1

SMITH, BOBBY A
 County Code = 055
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64000001](#)
 FTE = 1

BOUTTE, MARY J
 County Code = 055
 Class Code = 2236
**GOVERNMENT OPERATIONS
 CONSULTANT II**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64000965](#)
 FTE = 1

VACANT - 001335
 County Code = 055
 Class Code = 2234
**GOVERNMENT OPERATIONS
 CONSULTANT I**
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64001335](#)
 FTE = 1

VACANT - 034250
 County Code = 055
 Class Code = 2212
OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 019
 Position = [64034250](#)
 FTE = 1

INLAVONGSA, JULIE
 County Code = 055
 Class Code = 5225
**PUBLIC HEALTH NUTRITION
 PROGRAM DIRECTOR**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 093
 Position = [64054105](#)
 FTE = 1

CRUM, DAVID A
 County Code = 055
 Class Code = 2236
**OPERATIONS & MGMT
 CONSULTANT II - SES**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64080007](#)
 FTE = 1

VACANT - 852775
 County Code = 055
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852775](#)
 FTE = 1

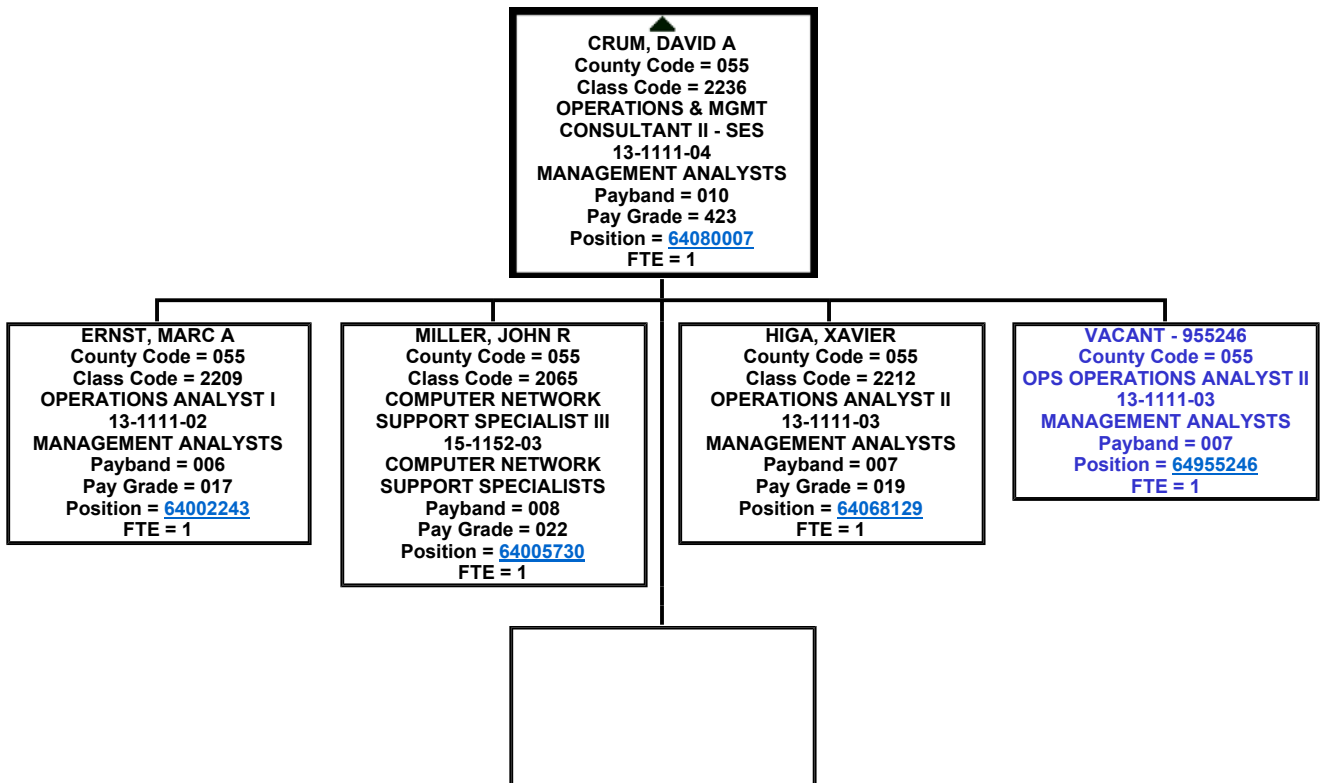
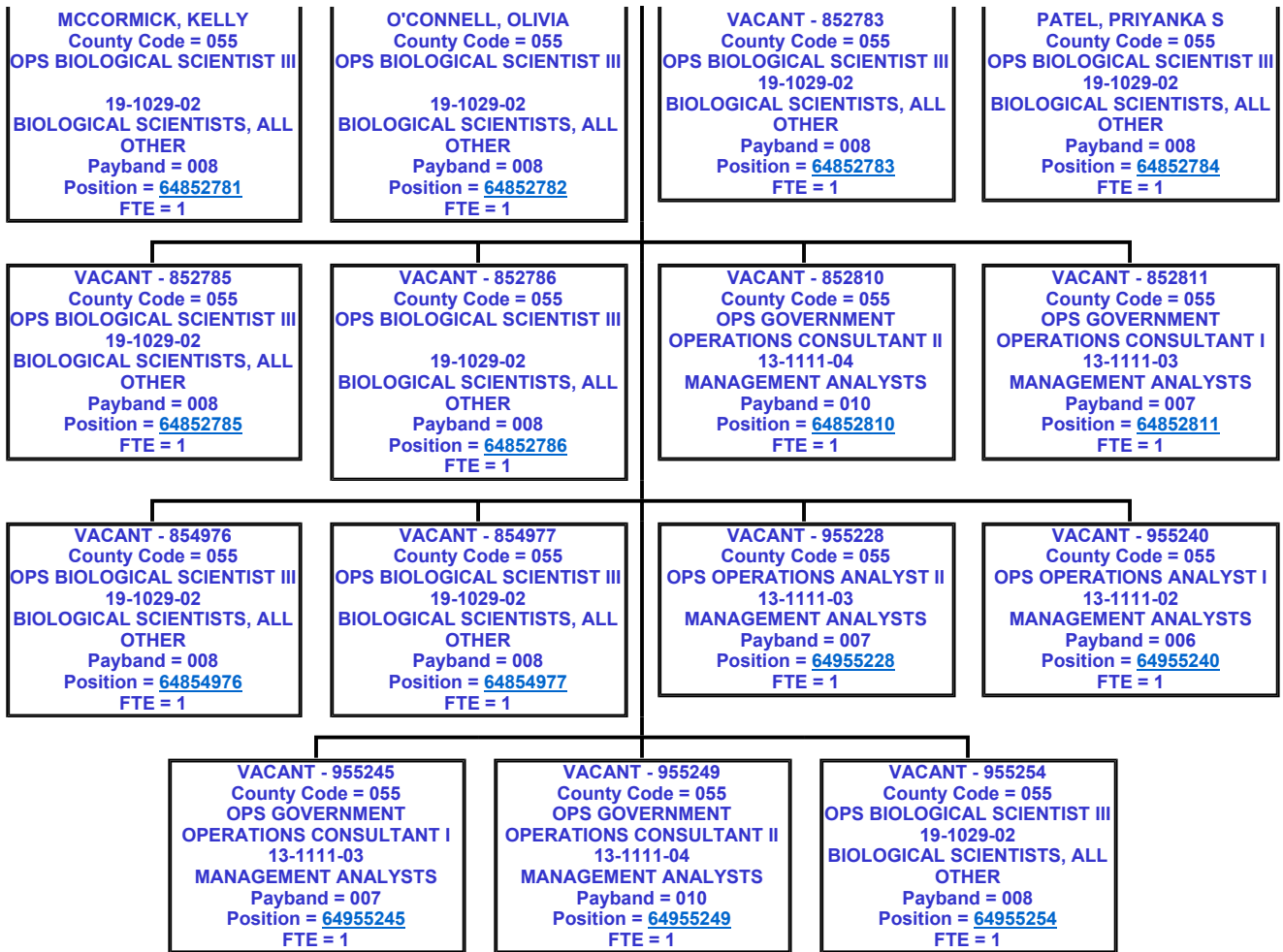
EIFE, SUZANNE
 County Code = 055
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852776](#)
 FTE = 1

MOHAMMED, SYED
 County Code = 055
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852777](#)
 FTE = 1

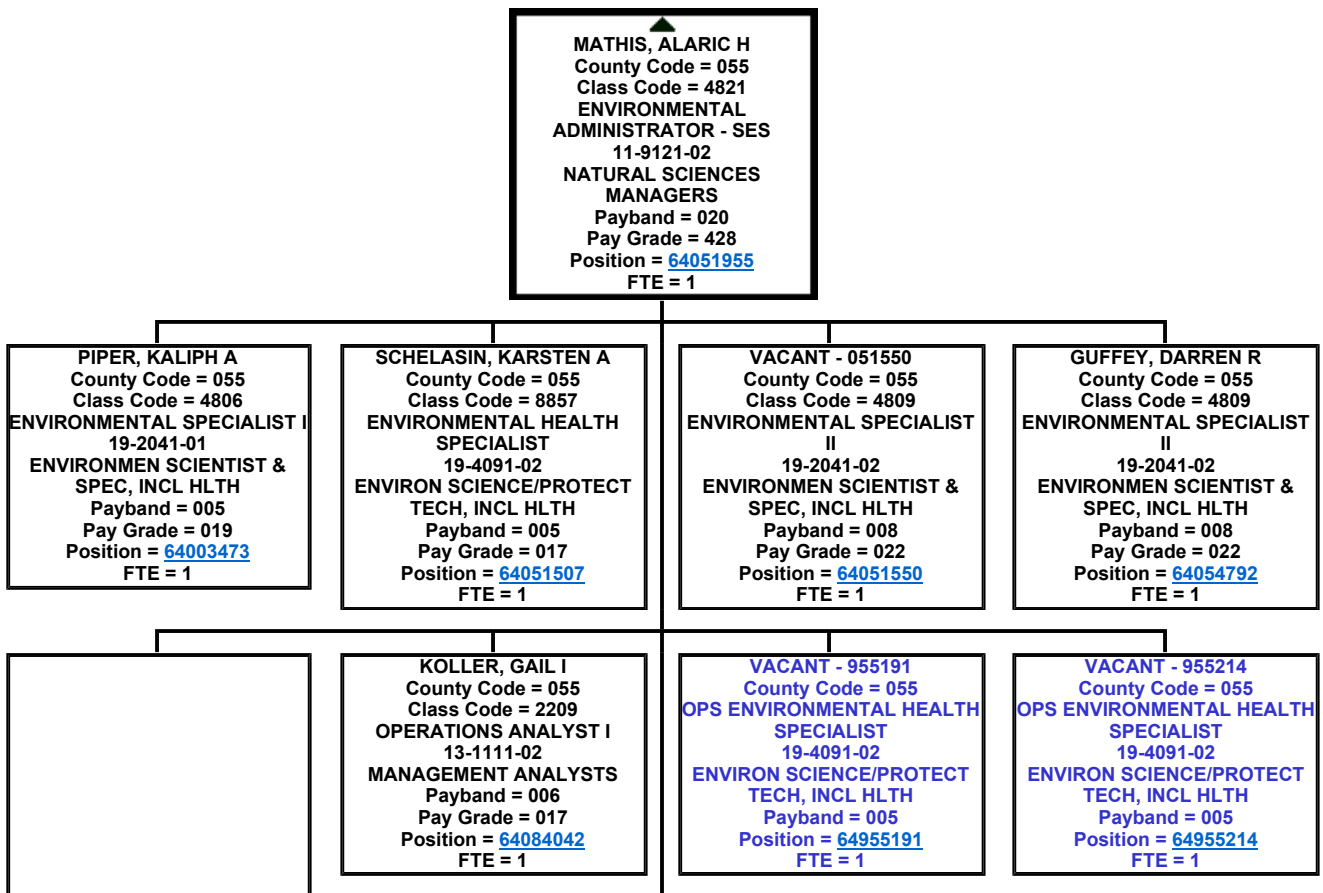
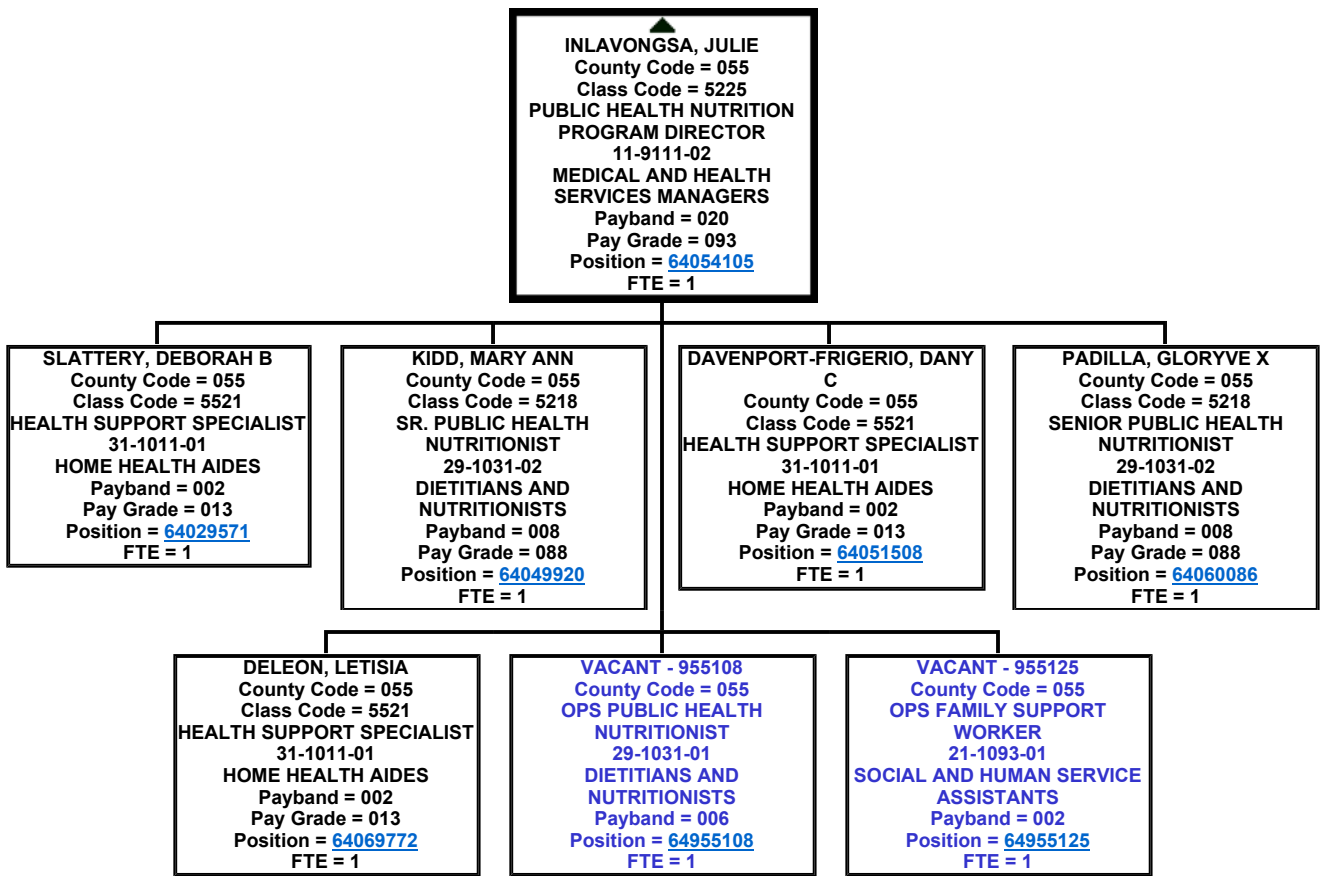
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OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
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 Payband = 008
 Position = [64852778](#)
 FTE = 1

VACANT - 852779
 County Code = 055
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852779](#)
 FTE = 1

PAPARELLA, GERRI
 County Code = 055
OPS BIOLOGICAL SCIENTIST III
 19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
 OTHER**
 Payband = 008
 Position = [64852780](#)
 FTE = 1



VACANT - 955251
County Code = 055
OPS OPERATIONS ANALYST II
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = 64955251
FTE = 1



SAYRES, KERRI A
 County Code = 055
 Class Code = 4806
 ENVIRONMENTAL SPECIALIST I
 19-2041-01
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64082050](#)
 FTE = 1

VACANT - 955239
 County Code = 055
 OPS ENVIRONMENTAL HEALTH
 SPECIALIST
 19-4091-02
 ENVIRON SCIENCE/PROTECT
 TECH, INCL HLTH
 Payband = 005
 Position = [64955239](#)
 FTE = 1

VACANT - 955242
 County Code = 055
 OPS ENVIRONMENTAL
 CONSULTANT
 19-2041-03
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 009
 Position = [64955242](#)
 FTE = 1

QUIGLEY, JACOB B
 County Code = 055
 Class Code = 1445
 ACCOUNTING SERVICES
 SUPERVISOR II - SES
 13-2011-03
 ACCOUNTANTS AND
 AUDITORS
 Payband = 008
 Pay Grade = 422
 Position = [64001074](#)
 FTE = 1

DELMARK, VERENIZ
 County Code = 055
 Class Code = 2234
 GOVERNMENT OPERATIONS
 CONSULTANT I
 13-1111-03
 MANAGEMENT ANALYSTS
 Payband = 007
 Pay Grade = 021
 Position = [64051675](#)
 FTE = 1

ROBERTS, DARBY S
 County Code = 055
 Class Code = 2209
 OPERATIONS ANALYST I
 13-1111-02
 MANAGEMENT ANALYSTS
 Payband = 006
 Pay Grade = 017
 Position = [64054858](#)
 FTE = 1

KNIGHT, RENAE J
 County Code = 055
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II-SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64065831](#)
 FTE = 1

O'BRIEN, GLENN R
 County Code = 055
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II - SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64082011](#)
 FTE = 1

VILLANUEVA, STELLA O
 County Code = 055
 Class Code = 0045
 RECORDS TECHNICIAN
 43-4199-02
 INFORMATION AND RECORD
 CLERKS, ALL OTHER
 Payband = 003
 Pay Grade = 013
 Position = [64085767](#)
 FTE = 1

VACANT - 852803
 County Code = 055
 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852803](#)
 FTE = 1

VACANT - 852804
 County Code = 055
 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852804](#)
 FTE = 1

PAVLICK, ROBIN
 County Code = 055
 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852805](#)
 FTE = 1

VACANT - 852806
 County Code = 055
 OPS HEALTH EDUCATOR
 21-1091-02
 HEALTH EDUCATORS
 Payband = 005
 Position = [64852806](#)
 FTE = 1

VACANT - 852821
 County Code = 055
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852821](#)
 FTE = 1

VACANT - 852822
 County Code = 055
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852822](#)
 FTE = 1

VACANT - 852824
 County Code = 055
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64852824](#)
 FTE = 1

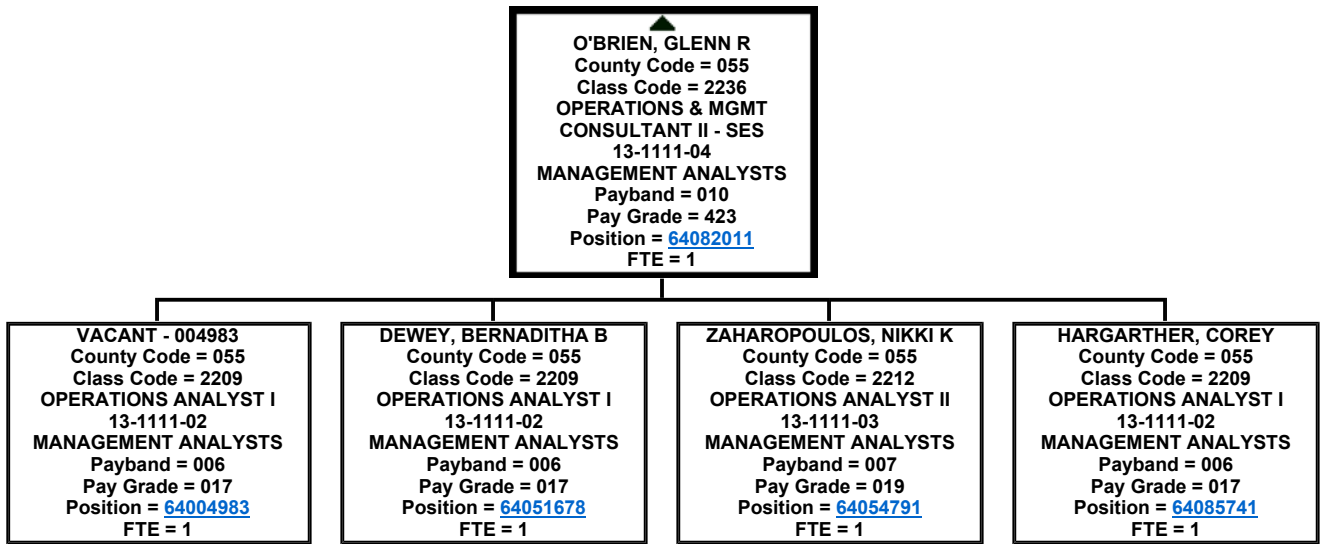
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OFFICE CLERKS, GENERAL
Payband = 003
Position = [64852826](#)
FTE = 1

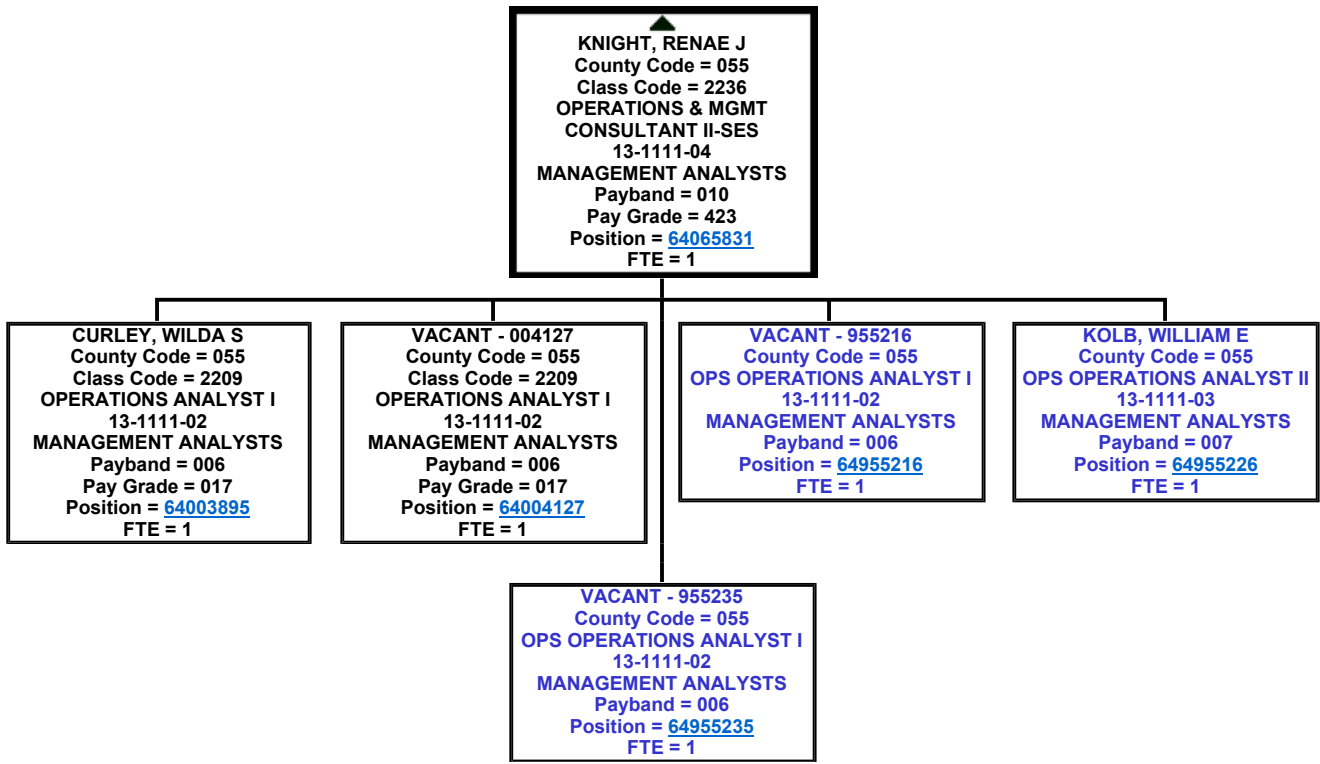
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County Code = 055
OPS BUDGET ANALYST
13-2031-03
BUDGET ANALYSTS
Payband = 008
Position = [64955117](#)
FTE = 1

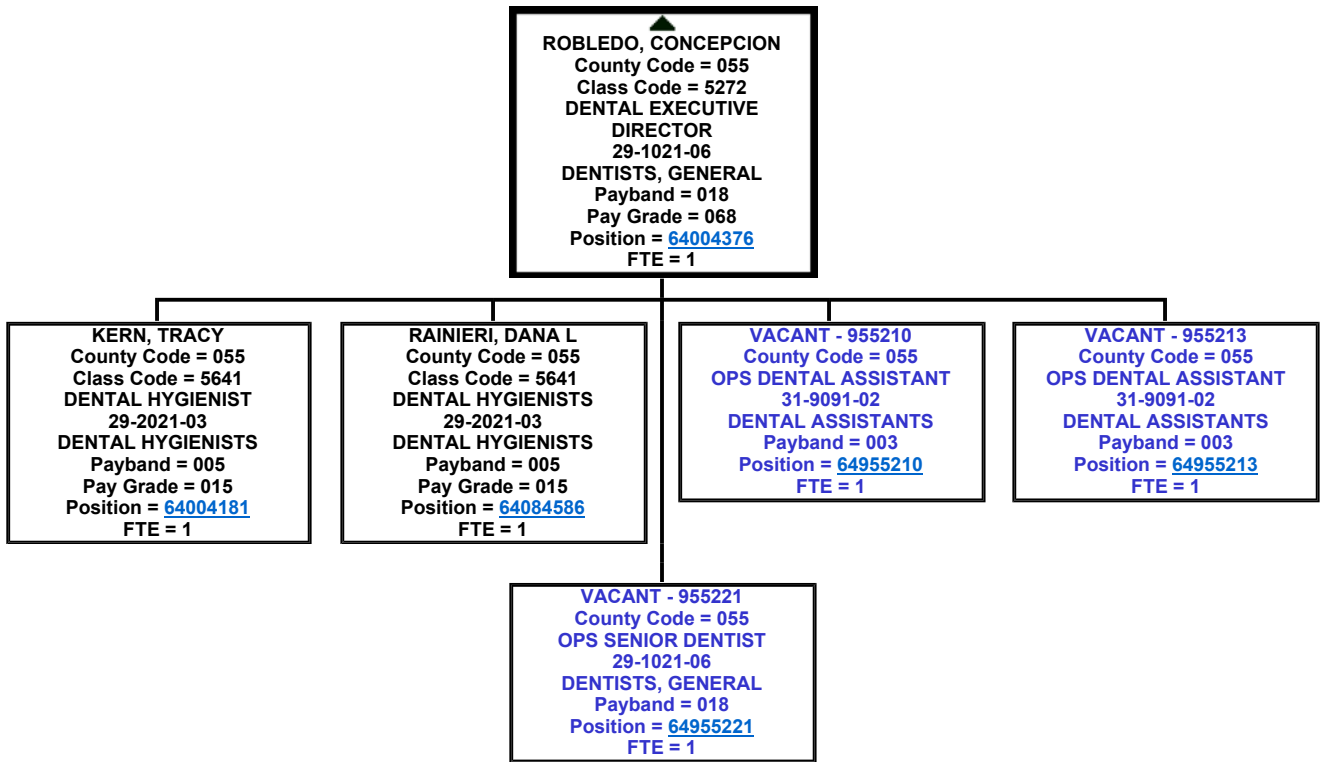
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County Code = 055
OPS OPERATIONS ANALYST I
13-1111-02
MANAGEMENT ANALYSTS
Payband = 006
Position = [64955231](#)
FTE = 1

VACANT - 955256
County Code = 055
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64955256](#)
FTE = 1

VACANT - 955258
County Code = 055
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64955258](#)
FTE = 1





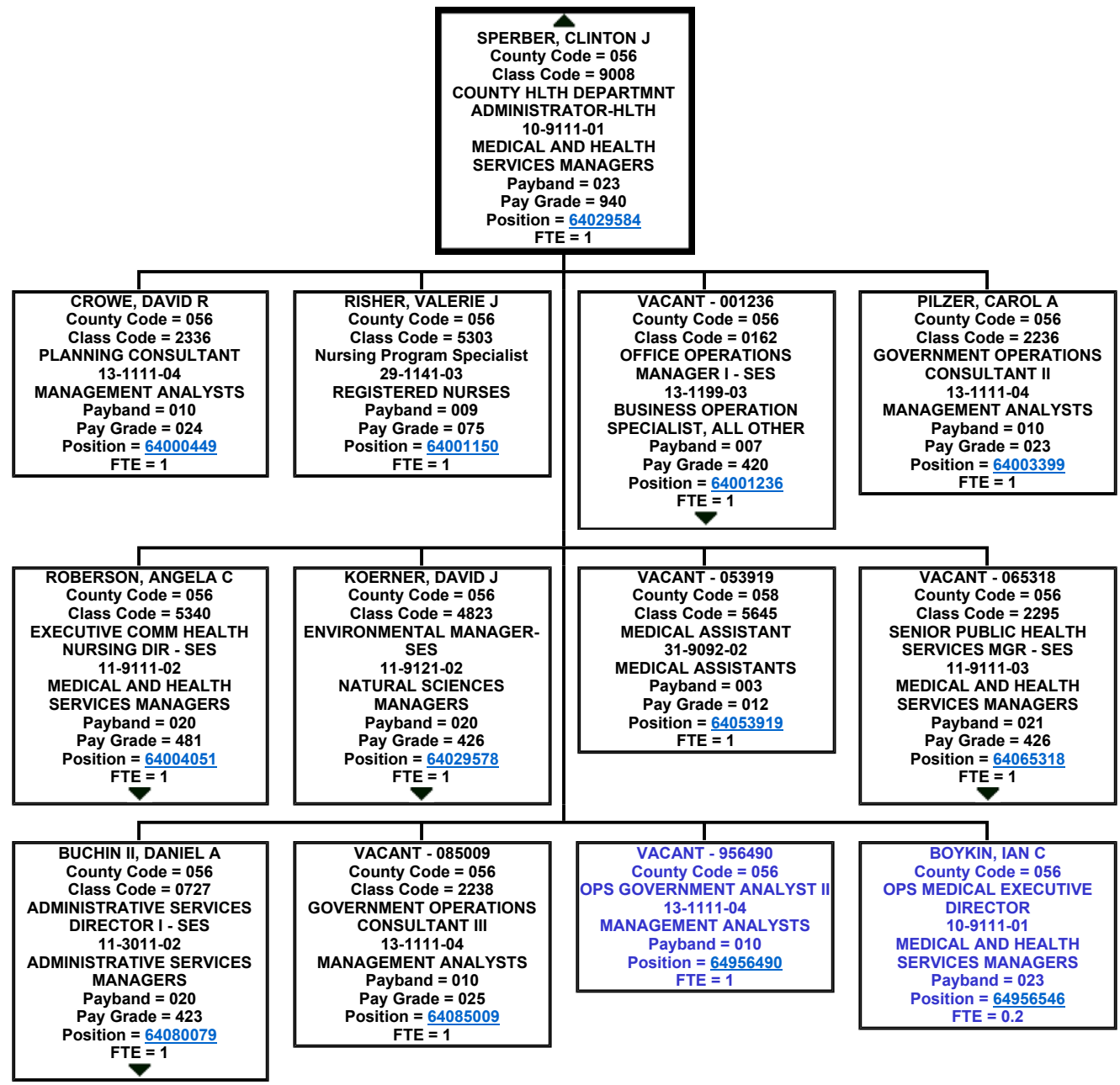


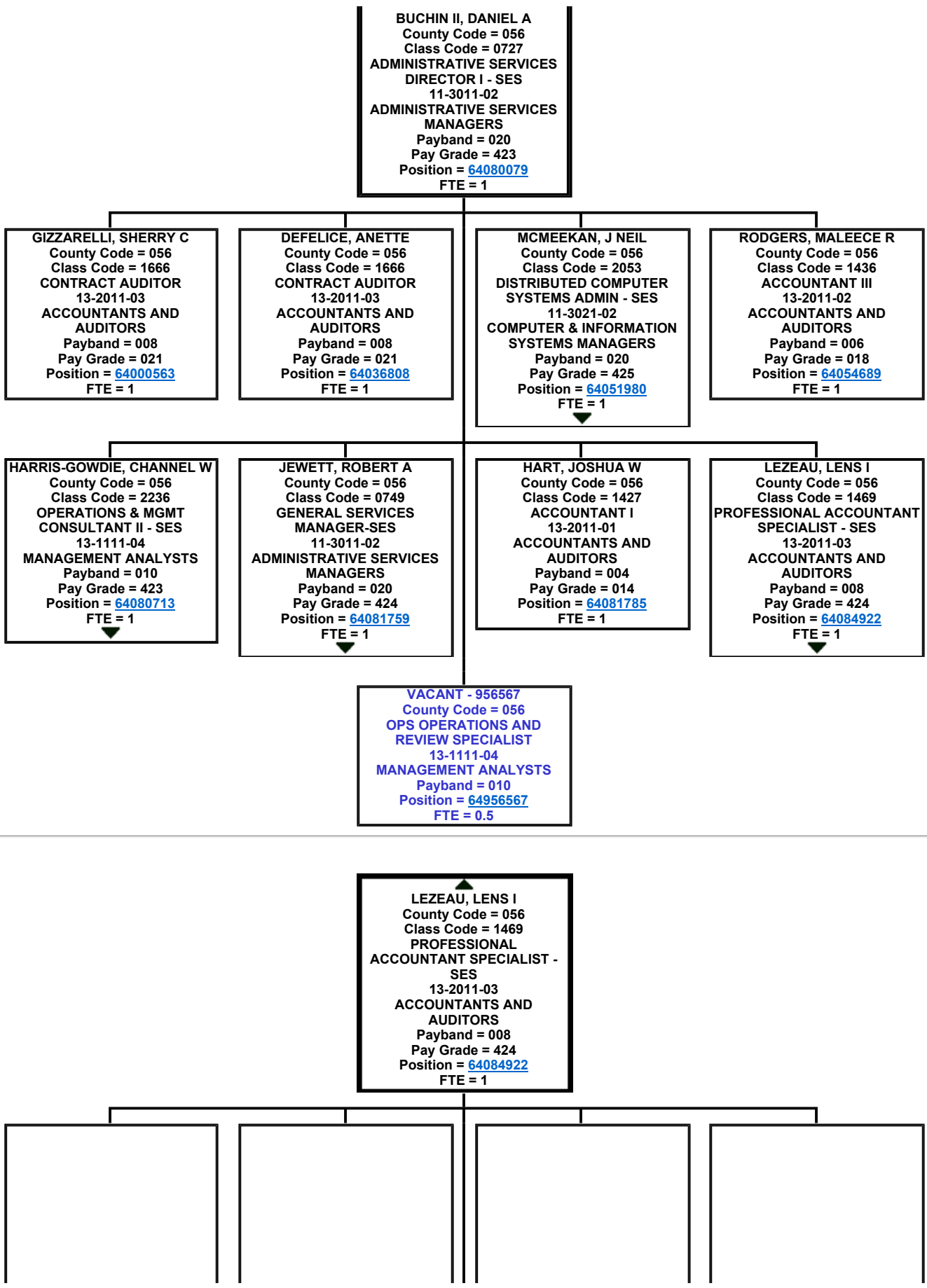
Florida Department of Health

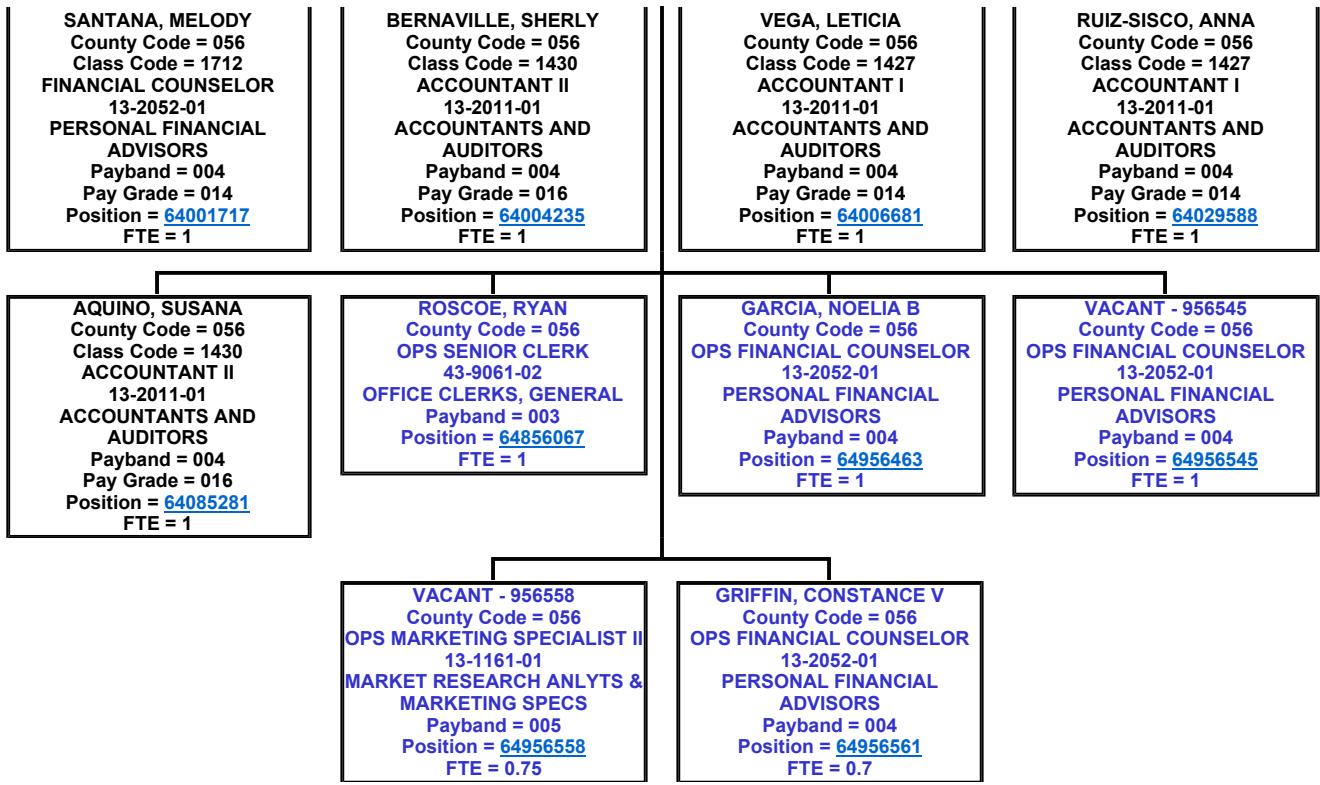
CHD 56 - St. Lucie County Health Department

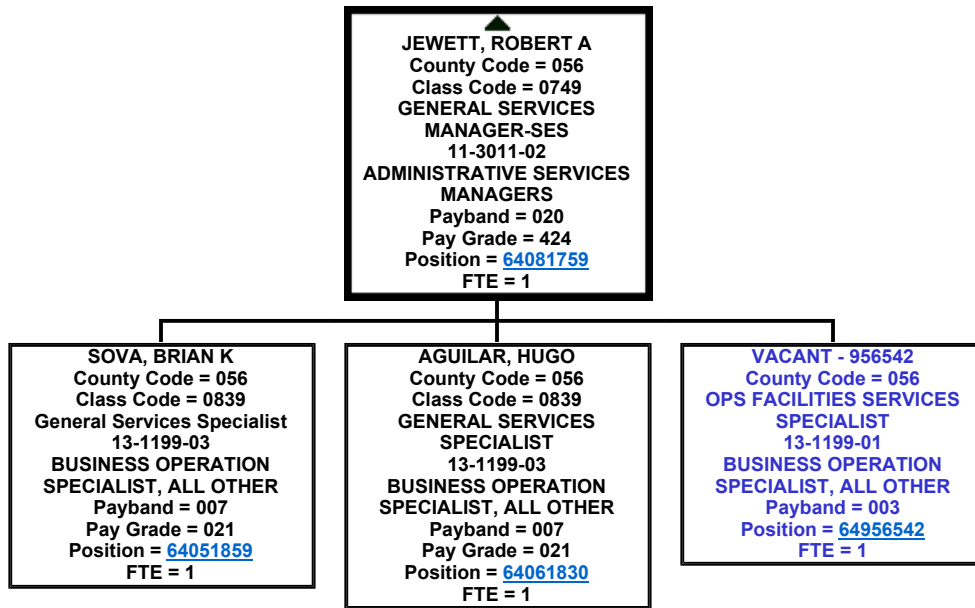
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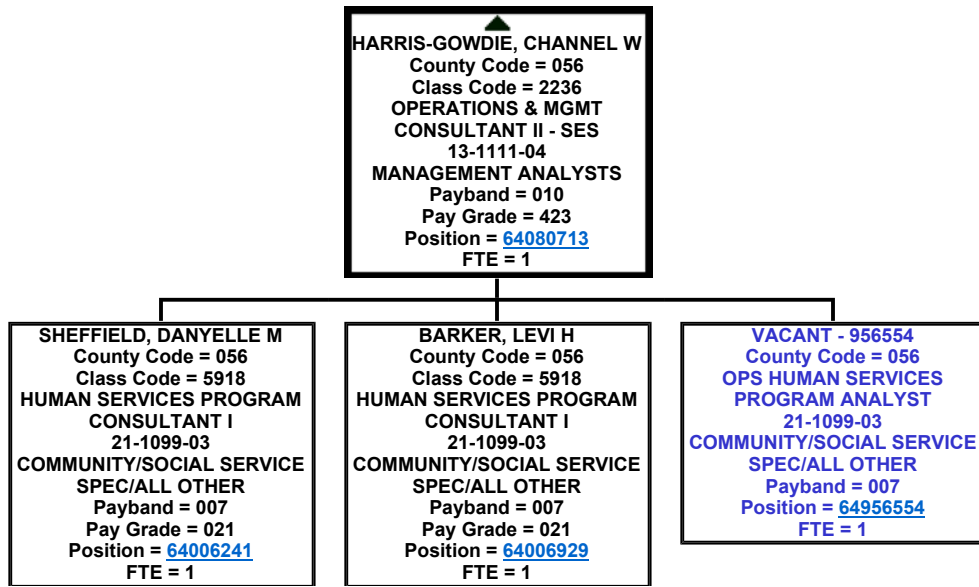
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

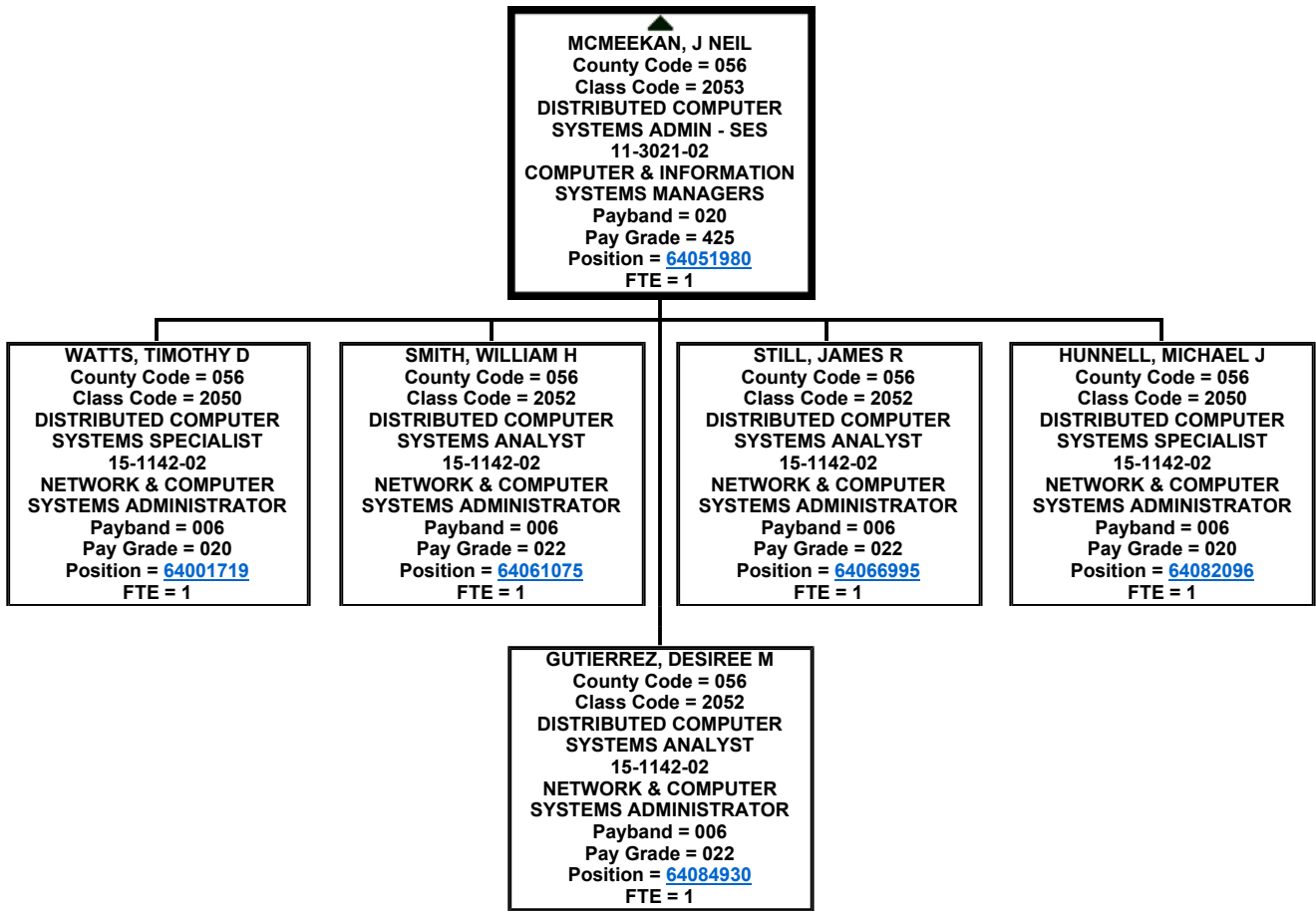






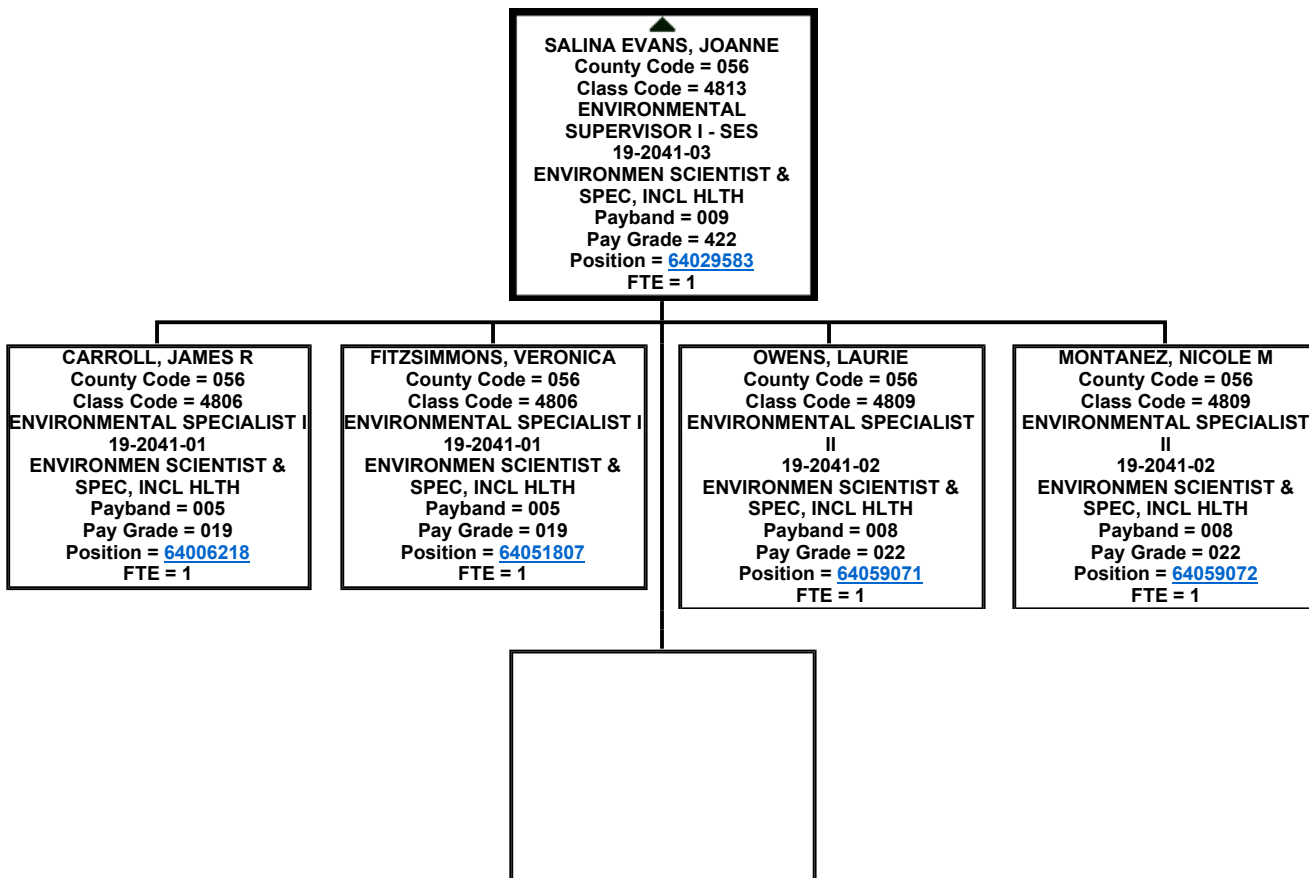
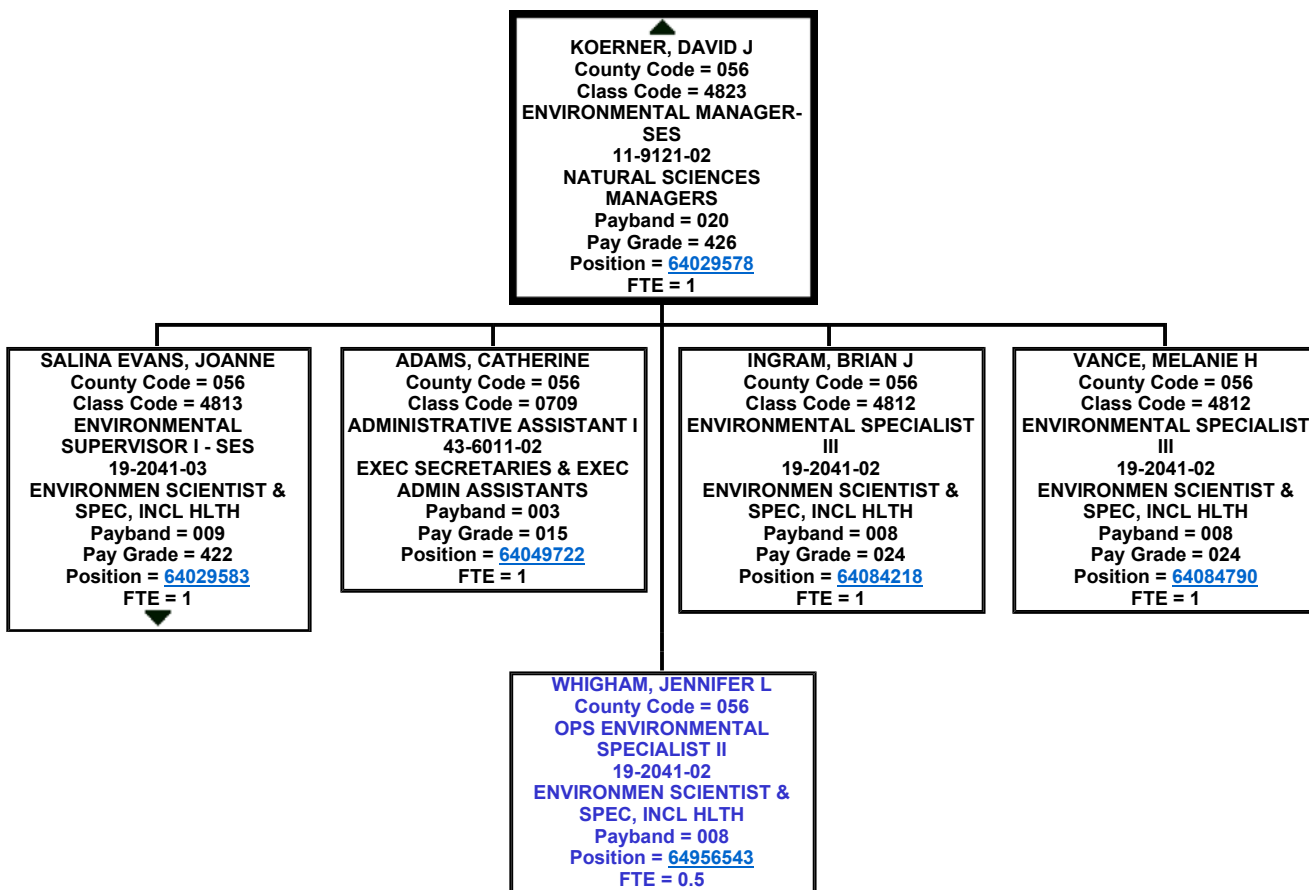






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VACANT - 065318
County Code = 056
Class Code = 2295
SENIOR PUBLIC HEALTH
SERVICES MGR - SES
11-9111-03
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 021
Pay Grade = 426
Position = [64065318](#)
FTE = 1

WILLIAMS, LYDIA K
County Code = 056
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64029574](#)
FTE = 1



VAJANYI, MATTHEW S
 County Code = 056
 Class Code = 4806
 ENVIRONMENTAL SPECIALIST I
 19-2041-01
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64080202](#)
 FTE = 1

ROBERSON, ANGELA C
 County Code = 056
 Class Code = 5340
 EXECUTIVE COMM HEALTH
 NURSING DIR - SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 481
 Position = [64004051](#)
 FTE = 1

AHMAD, HALEEMAH B
 County Code = 056
 Class Code = 5272
 DENTAL EXECUTIVE
 DIRECTOR
 29-1021-06
 DENTISTS, GENERAL
 Payband = 018
 Pay Grade = 068
 Position = [64001174](#)
 FTE = 0.9

GABRIEL, SONYA M
 County Code = 056
 Class Code = 5351
 COMMUNITY HEALTH NURSING
 CONSULTANT
 29-1141-04
 REGISTERED NURSES
 Payband = 010
 Pay Grade = 079
 Position = [64002405](#)
 FTE = 1

PEASLEE, MICHELLE L
 County Code = 056
 Class Code = 5856
 HEALTH SERVICES
 SUPERVISOR - SES
 19-1041-02
 EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 419
 Position = [64003590](#)
 FTE = 1

RUBINO, JERILYN S
 County Code = 056
 Class Code = 0120
 STAFF ASSISTANT
 43-6011-02
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 003
 Pay Grade = 013
 Position = [64006233](#)
 FTE = 1

POITIER, CYNTHIA
 County Code = 056
 Class Code = 5768
 OPERATIONS SERVICES
 MANAGER - SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 423
 Position = [64006331](#)
 FTE = 1

STILL, MARIBEL
 County Code = 056
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II-SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [64029573](#)
 FTE = 1

BELIZAIRE, ELSIE
 County Code = 056
 Class Code = 5856
 HEALTH SERVICES
 SUPERVISOR - SES
 19-1041-02
 EPIDEMIOLOGISTS
 Payband = 008
 Pay Grade = 419
 Position = [64058767](#)
 FTE = 1

RAMIREZ, ALEJANDRO
 County Code = 056
 Class Code = 2236
 OPERATIONS & MGMT
 CONSULTANT II-SES
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 423
 Position = [640061273](#)
 FTE = 1

HARRIS, JENNIFER
 County Code = 056
 Class Code = 2238
 OPERATIONS & MGMT
 CONSULTANT MGR-SES
 11-1021-02
 GENERAL AND OPERATIONS
 MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64062739](#)
 FTE = 1

JONES, DAWN P
 County Code = 056
 Class Code = 2289
 PUBLIC HEALTH SERVICES
 MANAGER E - SES
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64063781](#)
 FTE = 1

GOULET, TRICIA L
 County Code = 056
 Class Code = 5336
 ASSISTANT COMM HEALTH
 NURSING DIRECTOR
 11-9111-02
 MEDICAL AND HEALTH
 SERVICES MANAGERS
 Payband = 020
 Pay Grade = 078
 Position = [64082222](#)
 FTE = 1

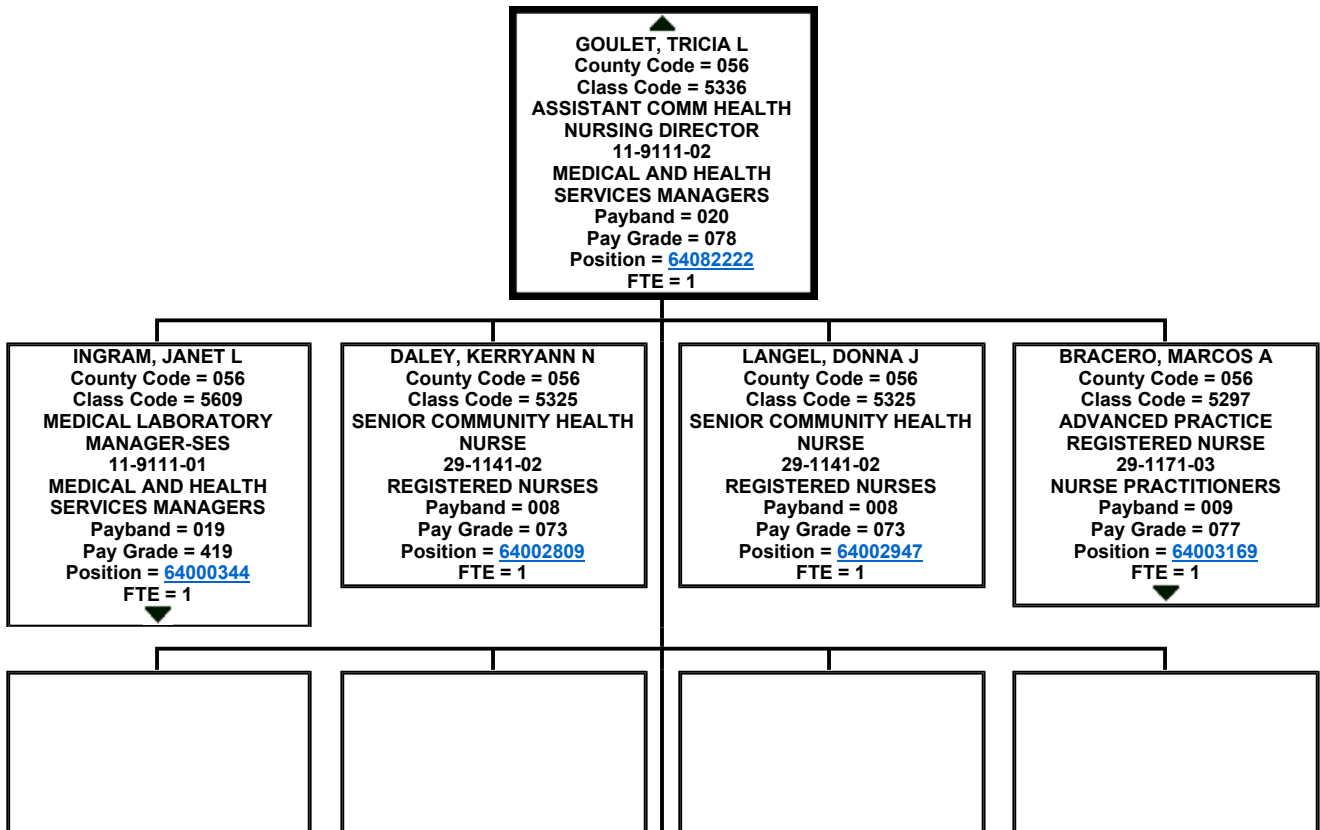
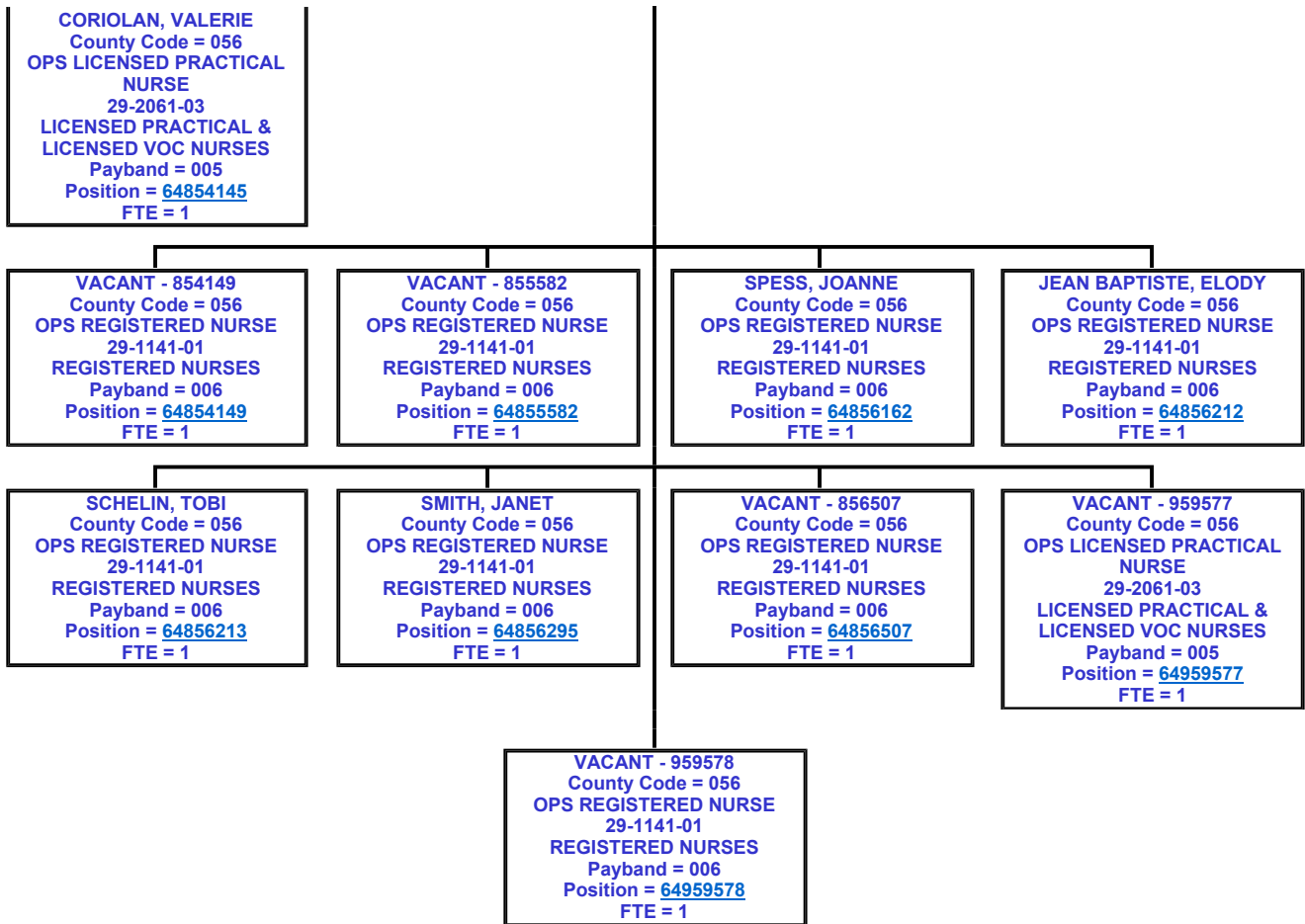
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 County Code = 056
 Class Code = 0712
 ADMINISTRATIVE ASSISTANT II
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 ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 018
 Position = [64085209](#)
 FTE = 1

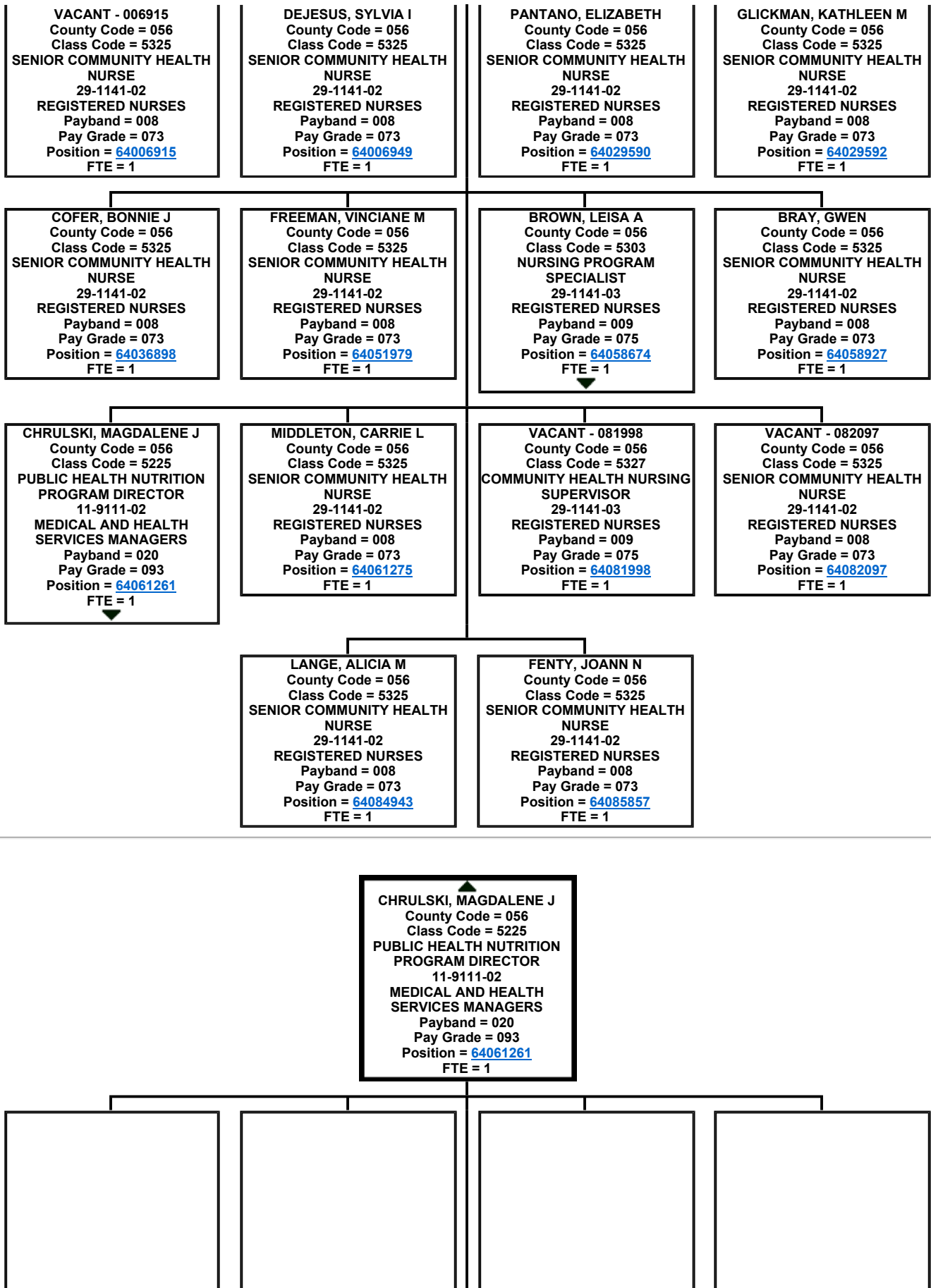
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 OPS REGISTERED NURSE
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 REGISTERED NURSES
 Payband = 006
 Position = [64854146](#)
 FTE = 1

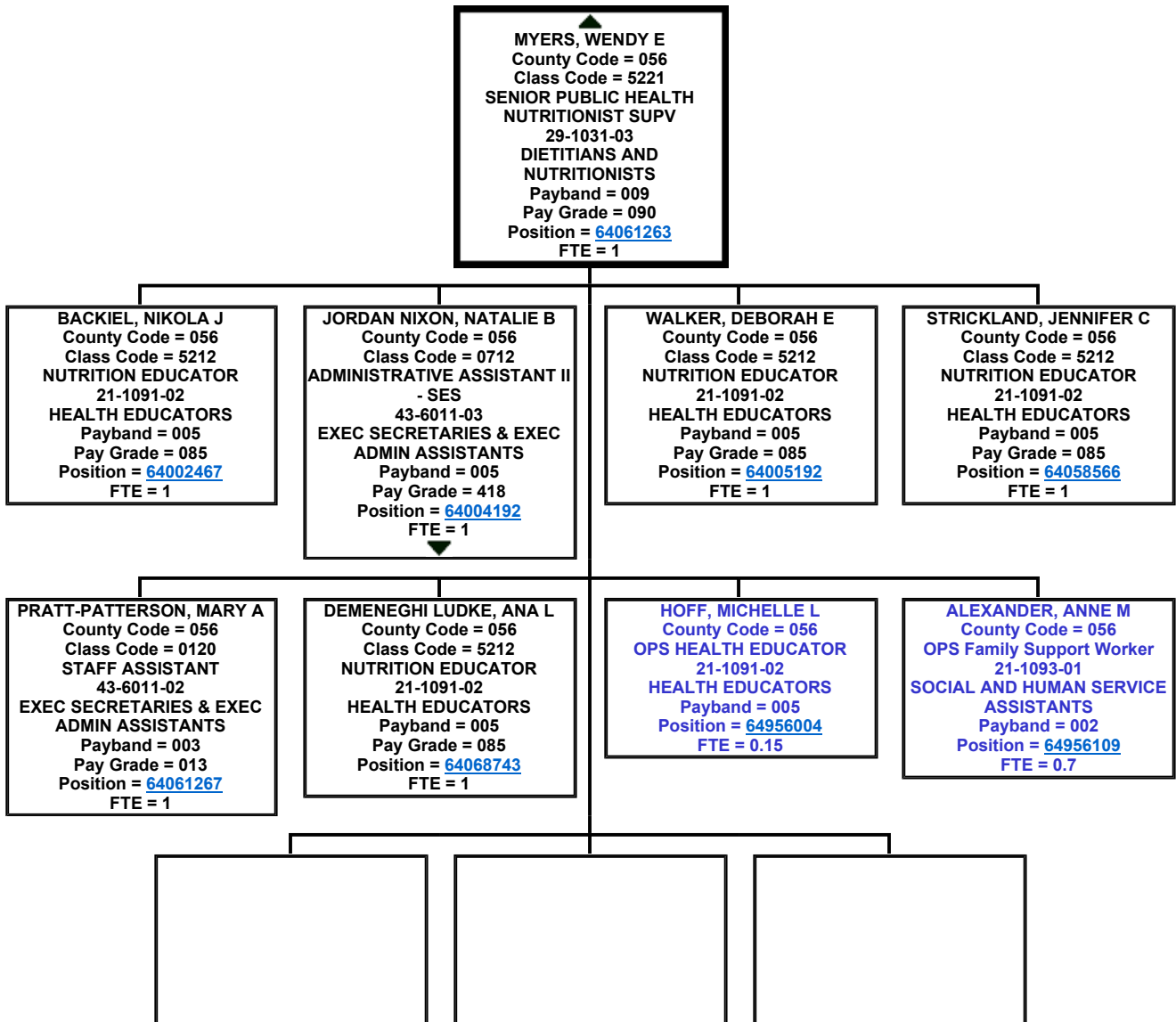
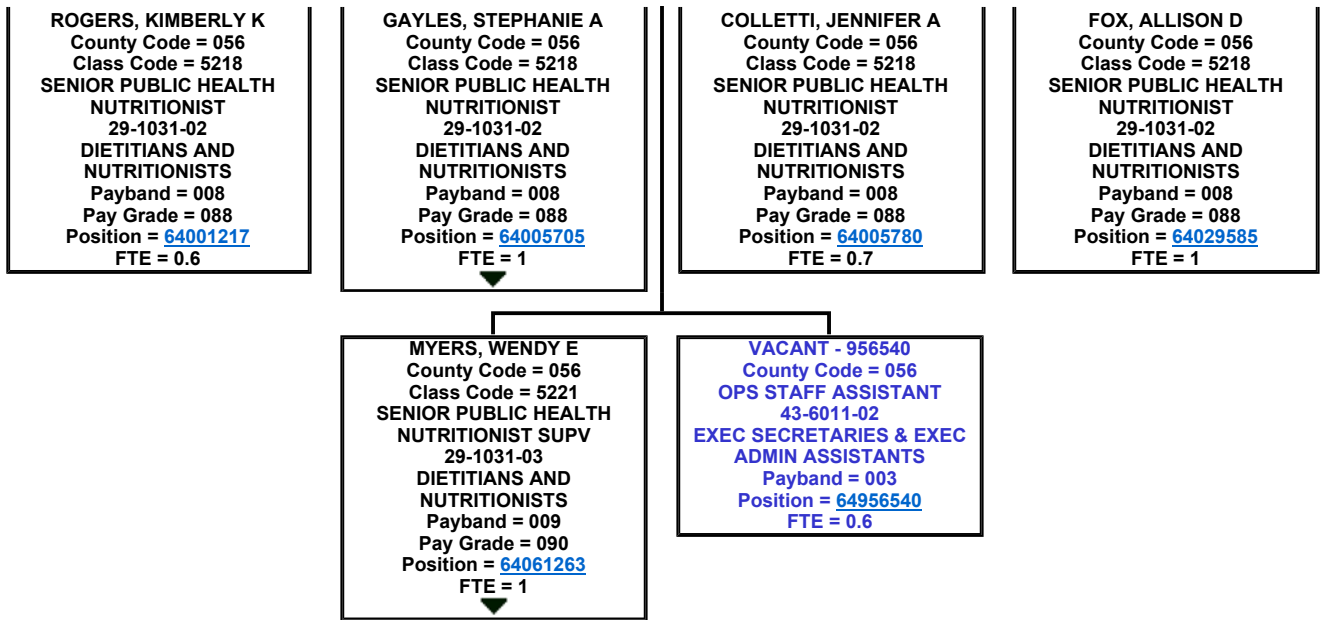
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 County Code = 056
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [64854147](#)
 FTE = 1

VACANT - 854148
 County Code = 056
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [64854148](#)
 FTE = 1

FORD, ANDREA
 County Code = 056
 OPS REGISTERED NURSE
 29-1141-01
 REGISTERED NURSES
 Payband = 006
 Position = [64854148](#)
 FTE = 1



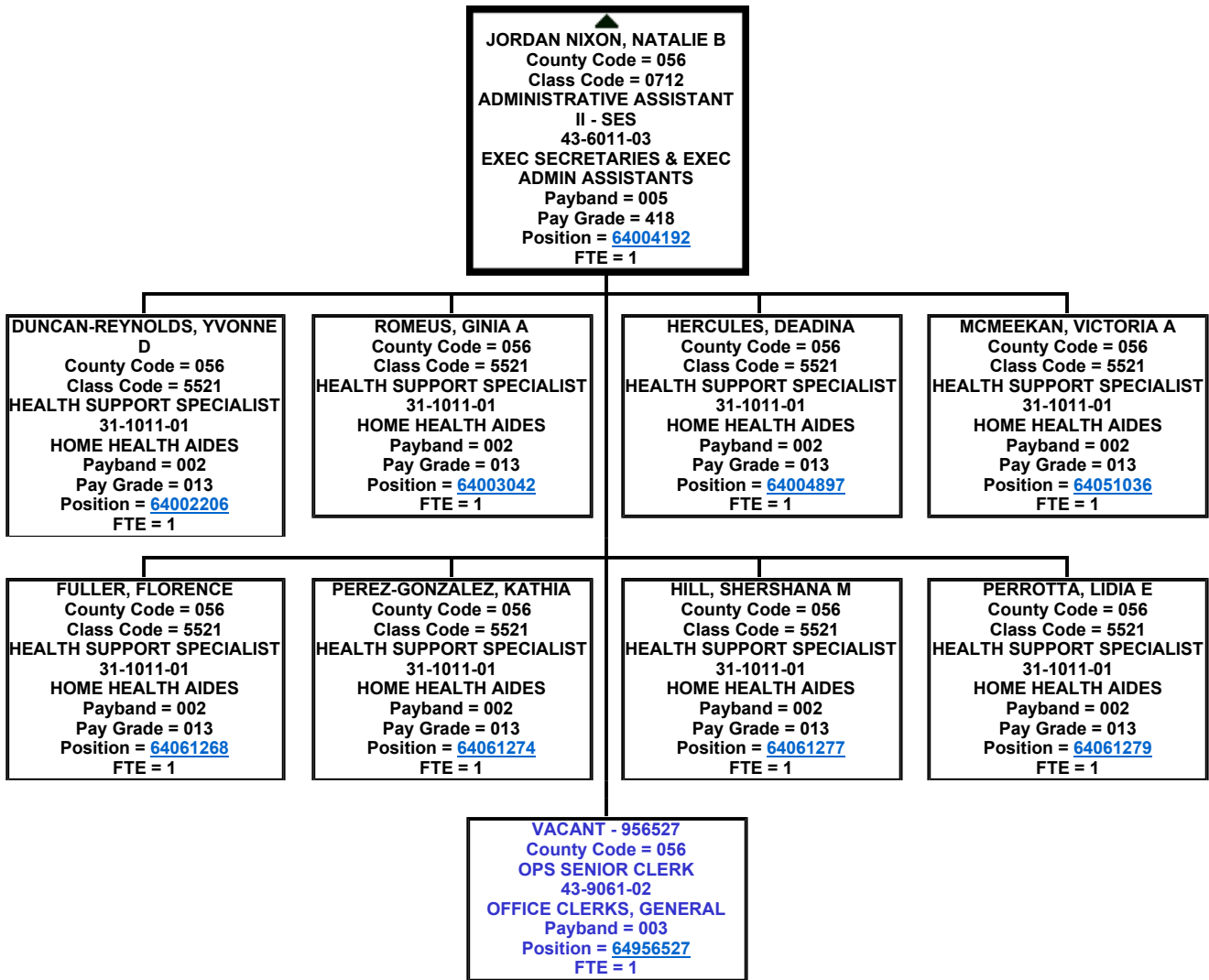


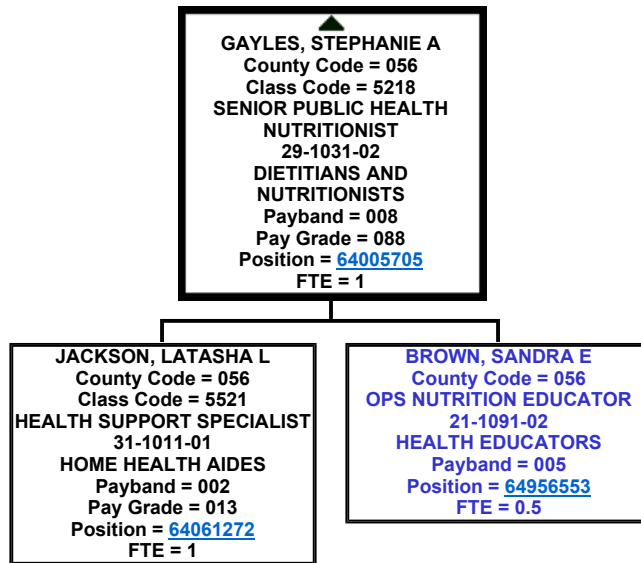


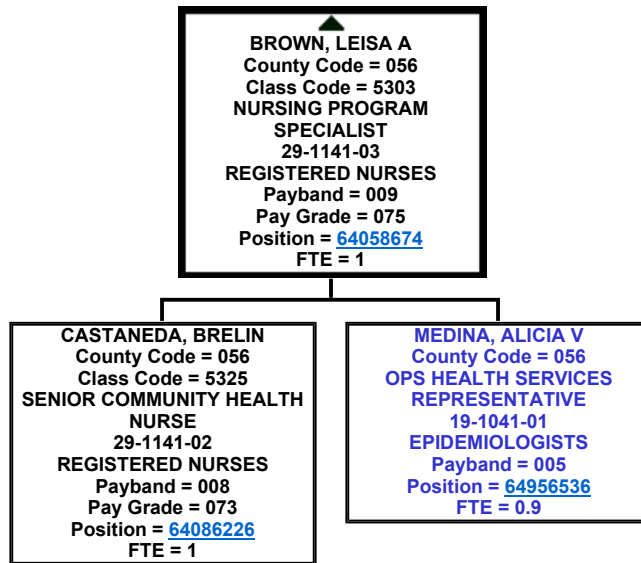
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OPS Family Support Worker
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64956138](#)
FTE = 1

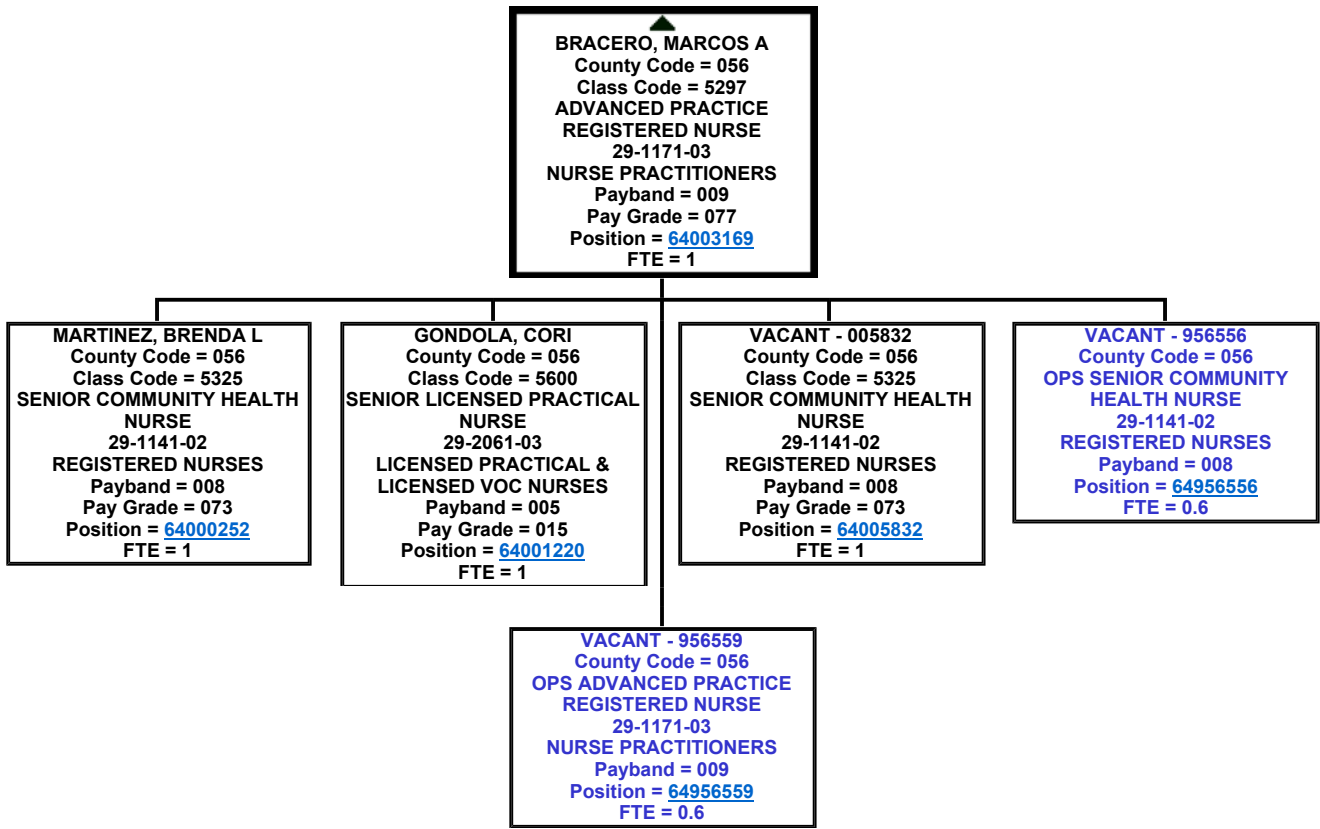
JAIME CAJUSTE, JESSIE
County Code = 056
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WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64956486](#)
FTE = 0.5

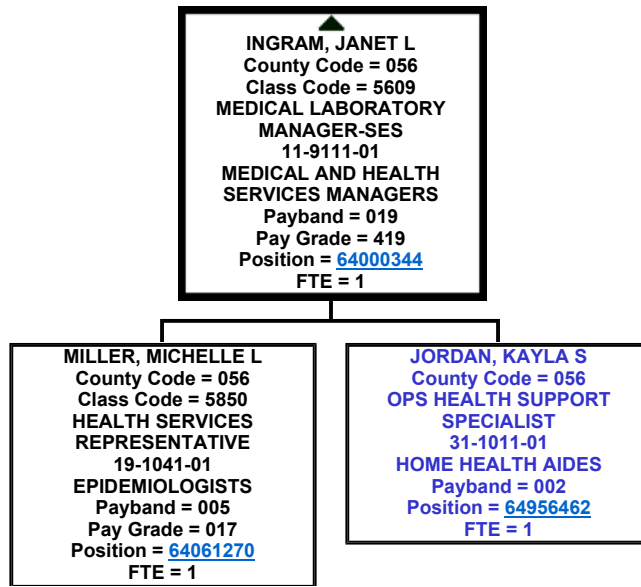
VACANT - 956493
County Code = 056
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21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64956493](#)
FTE = 0.5





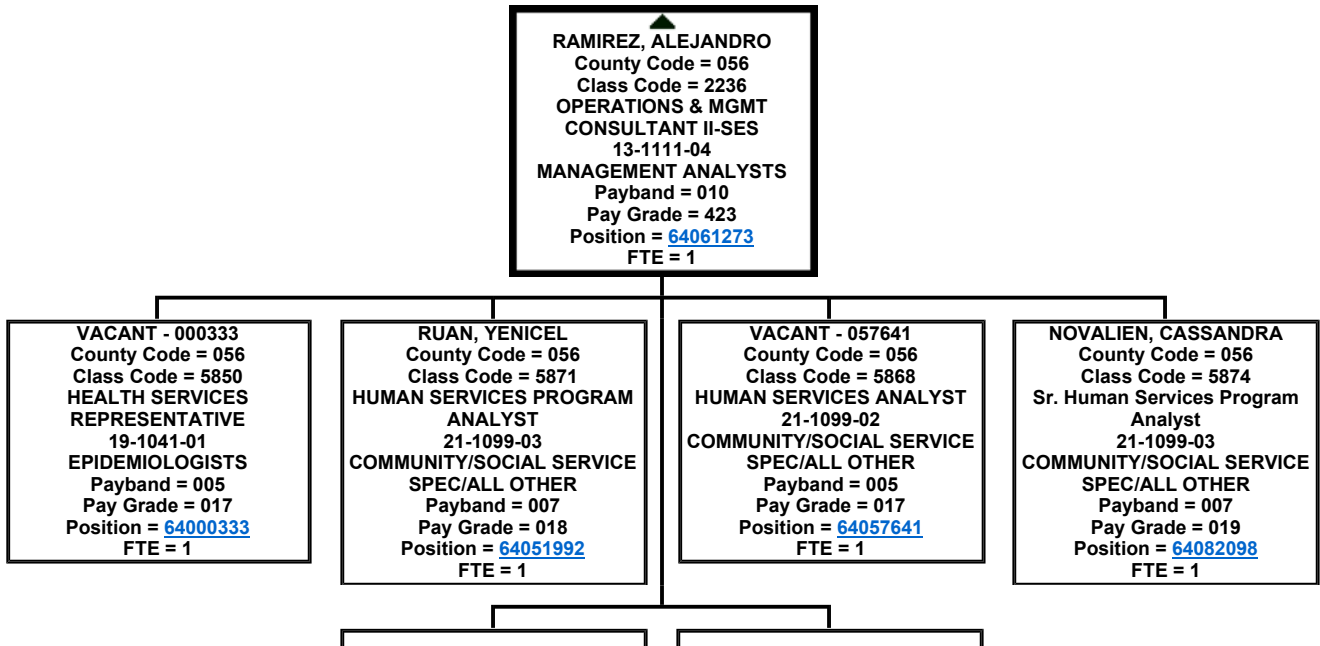
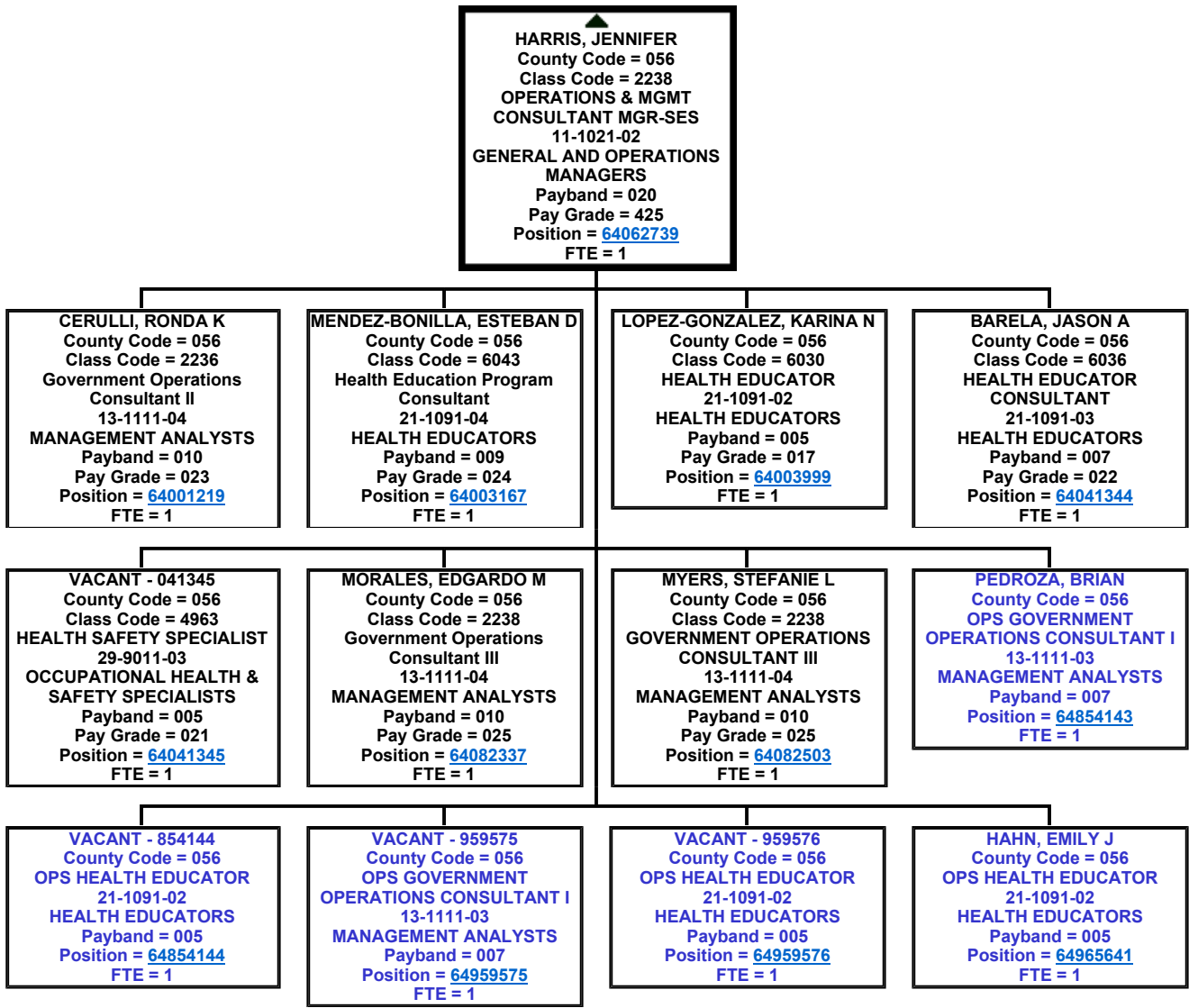






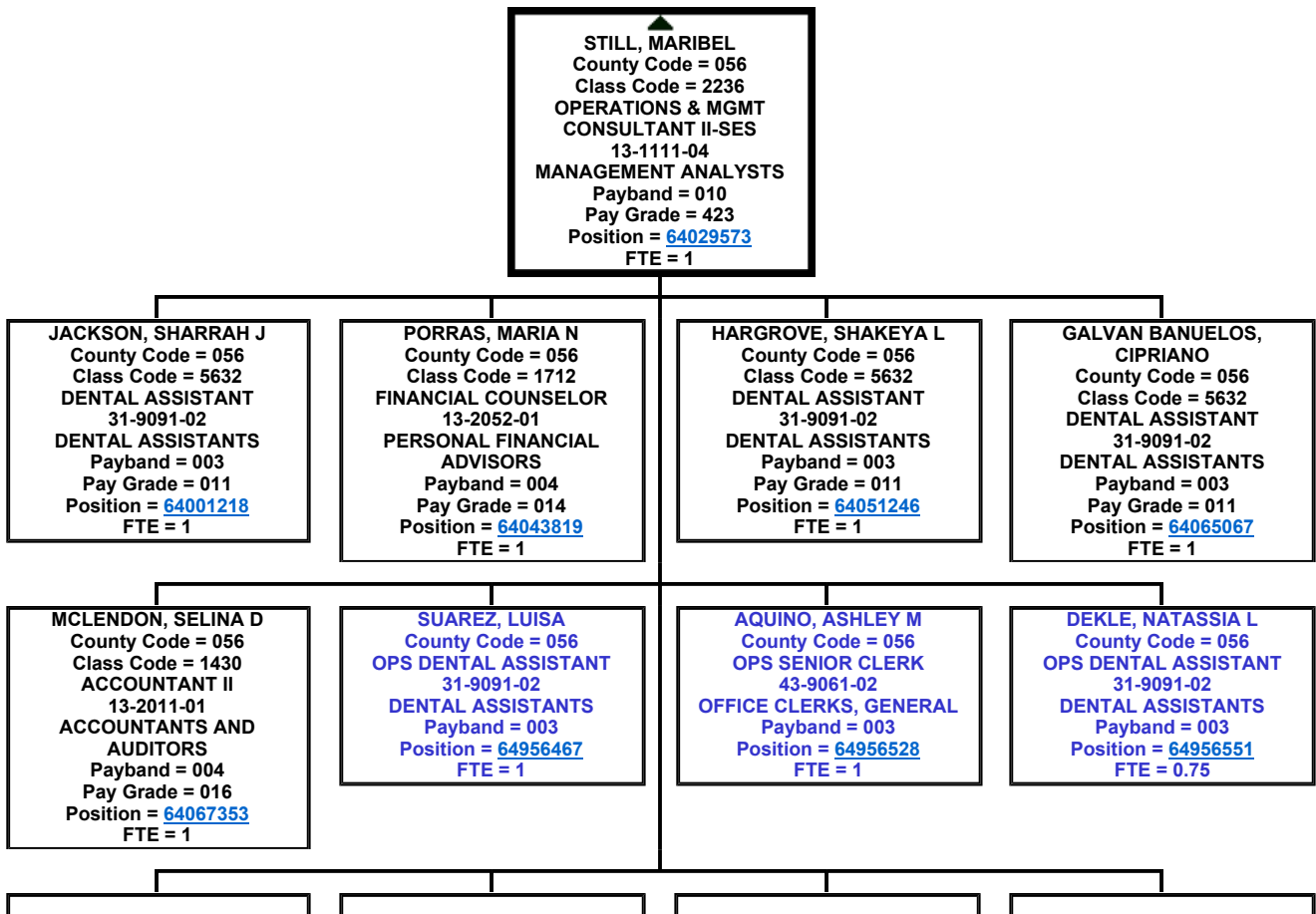
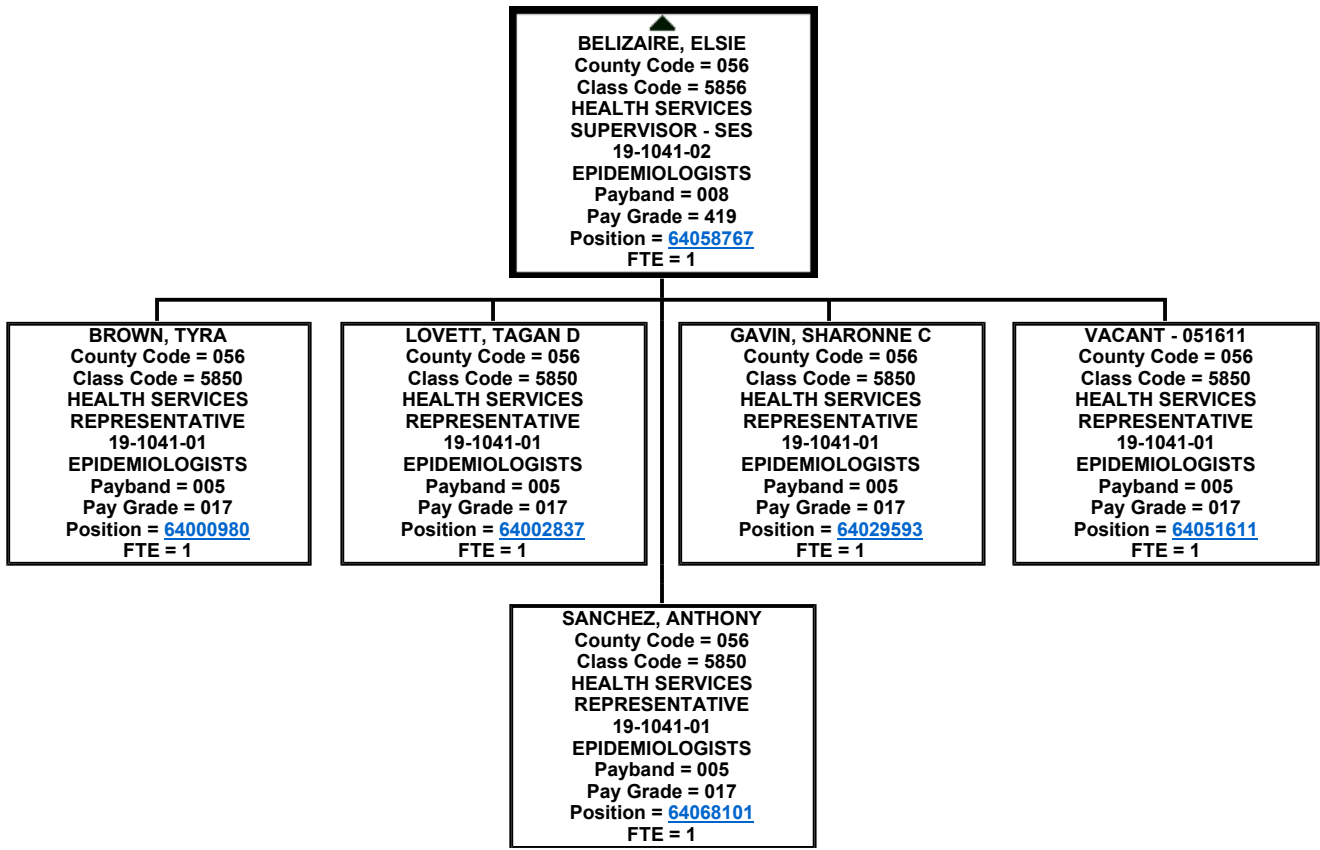
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JONES, DAWN P
County Code = 056
Class Code = 2289
PUBLIC HEALTH SERVICES
MANAGER E - SES
11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 020
Pay Grade = 425
Position = [64063781](#)
FTE = 1

LEACH, PATRICIA W
County Code = 056
Class Code = 2236
GOVERNMENT OPERATIONS
CONSULTANT II
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 023
Position = [64080120](#)
FTE = 1



VACANT - 082329
County Code = 056
Class Code = 5871
HUMAN SERVICES PROGRAM
ANALYST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 018
Position = [64082329](#)
FTE = 1

VACANT - 082908
County Code = 056
Class Code = 5874
SENIOR HUMAN SERVICES
PROGRAM ANALYST
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Pay Grade = 019
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FTE = 1

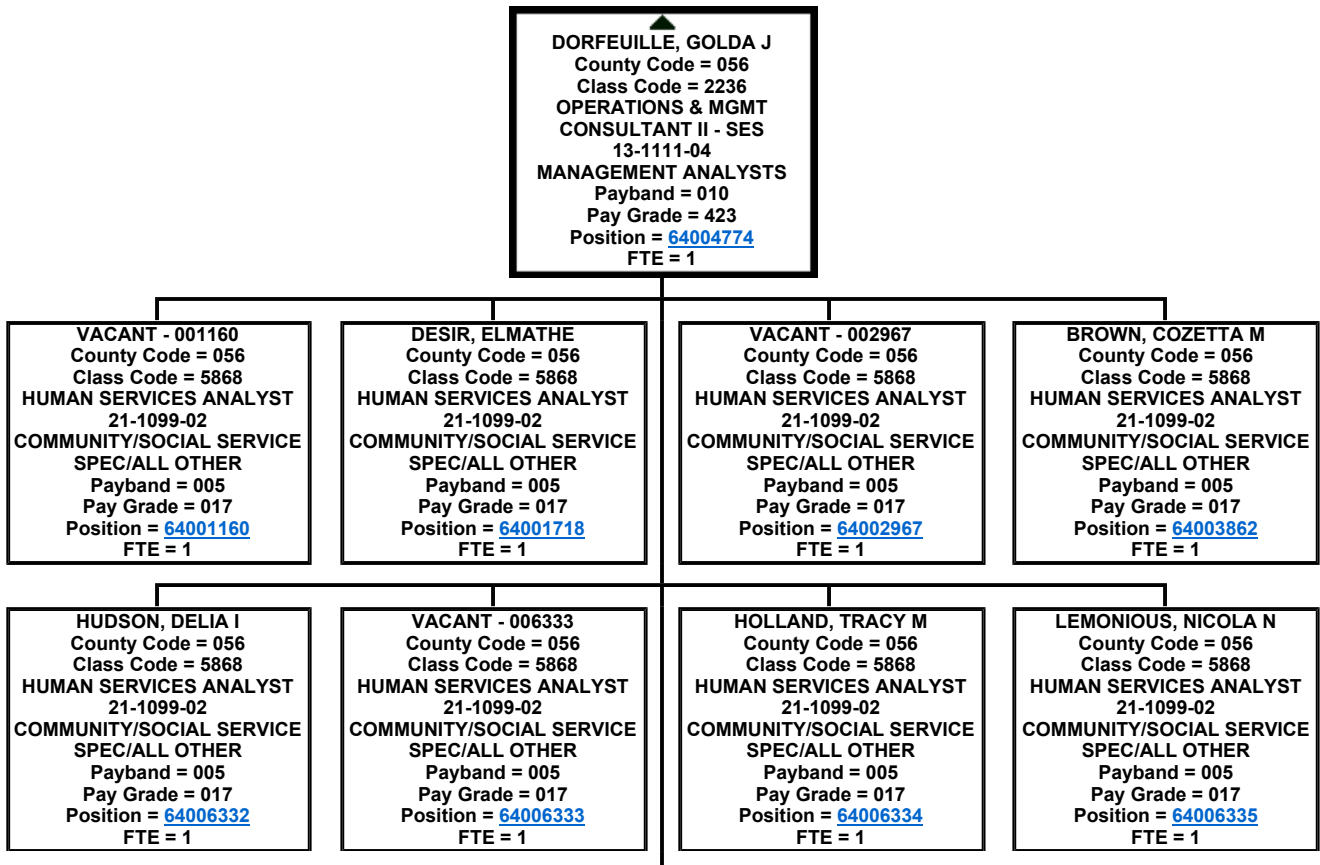
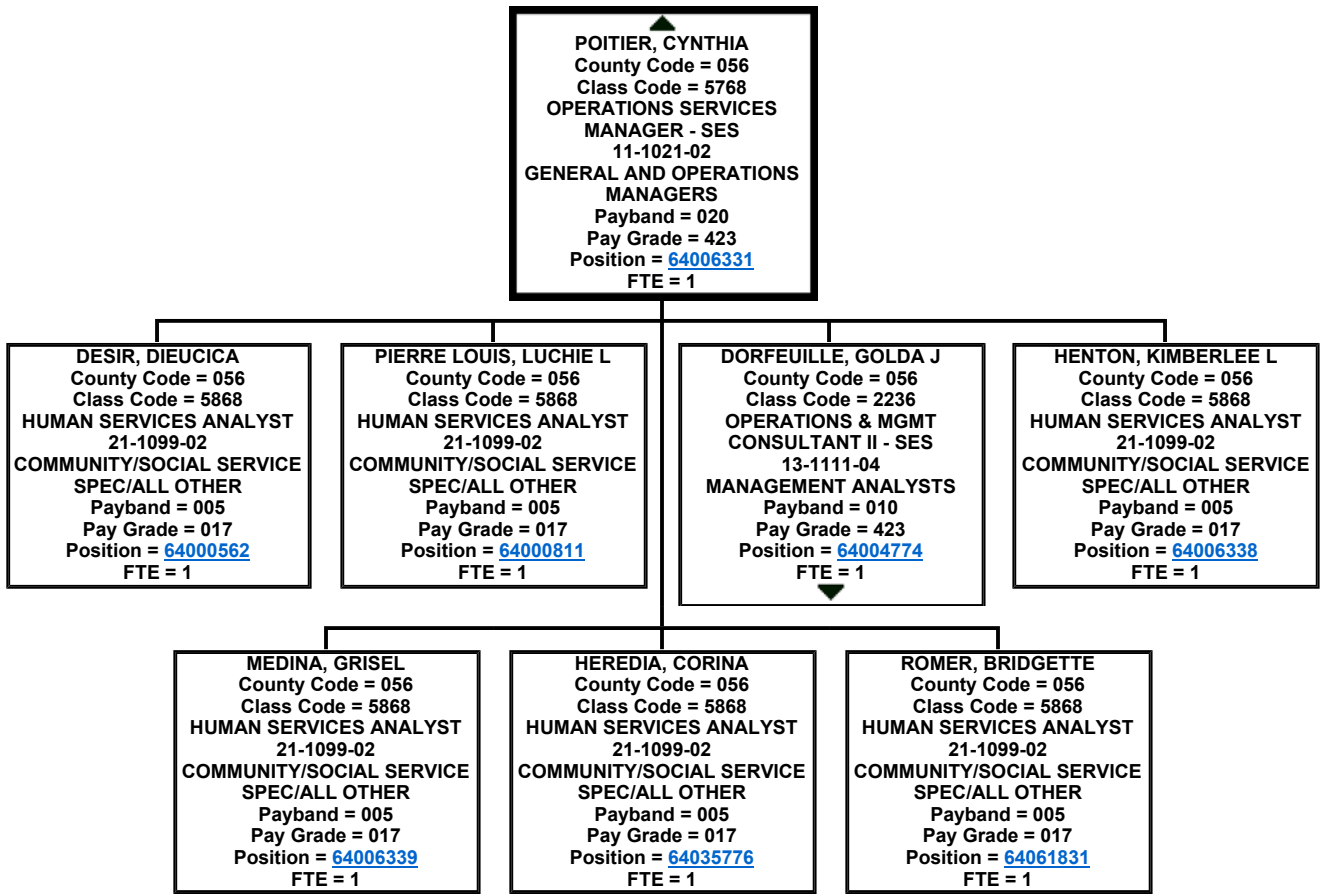


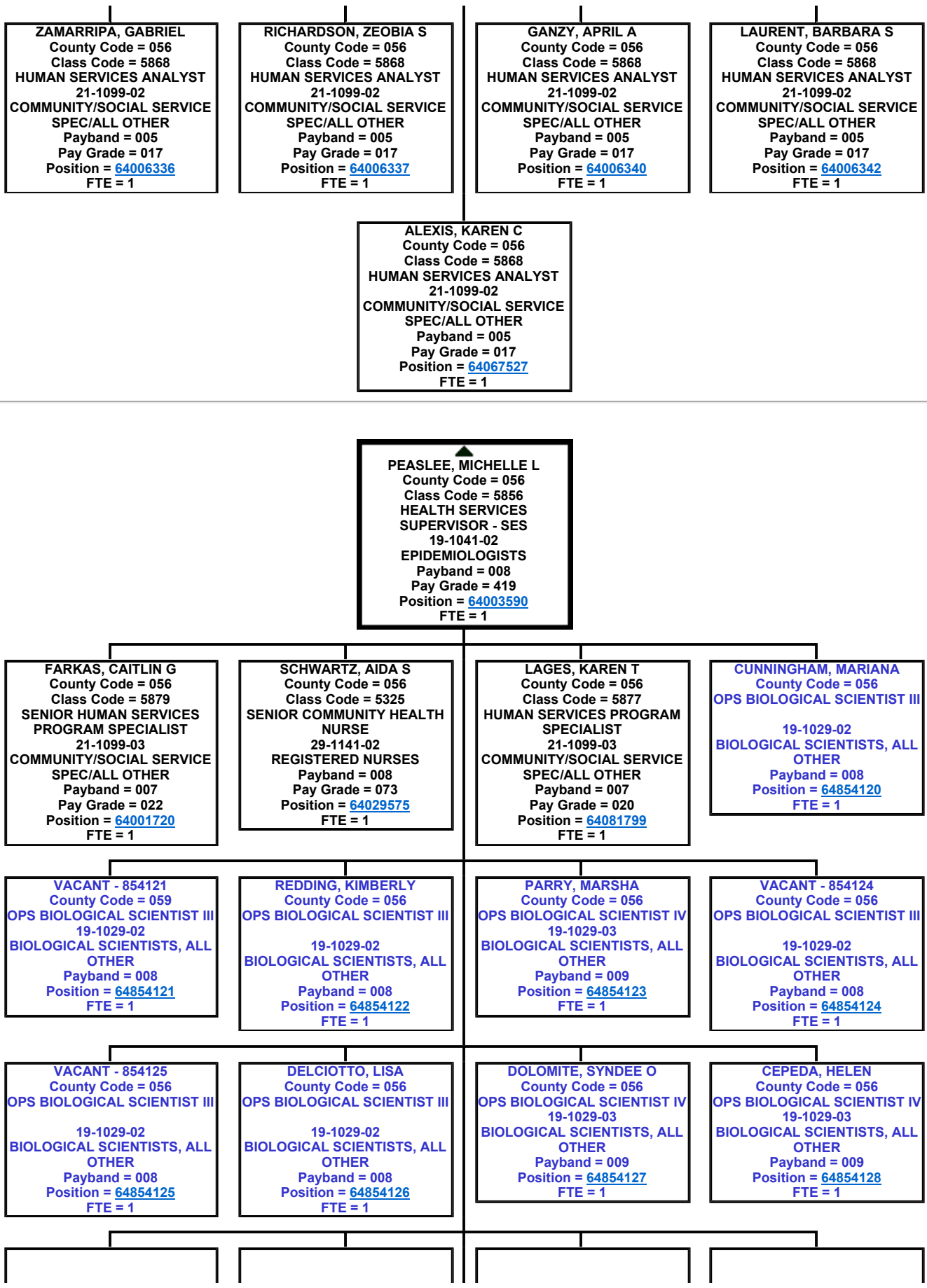
HILL, JALIANE S
County Code = 056
OPS ADMINISTRATIVE
ASSISTANT I
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64956552](#)
FTE = 0.75

ZAMORA, NOE
County Code = 056
OPS FINANCIAL COUNSELOR
13-2052-01
PERSONAL FINANCIAL
ADVISORS
Payband = 004
Position = [64956555](#)
FTE = 1

SISCO, ALICIA M
County Code = 056
OPS FINANCIAL COUNSELOR
13-2052-01
PERSONAL FINANCIAL
ADVISORS
Payband = 004
Position = [64956562](#)
FTE = 0.7

OSEGUERA, FANNY H
County Code = 056
OPS DENTAL ASSISTANT
31-9091-02
DENTAL ASSISTANTS
Payband = 003
Position = [64956566](#)
FTE = 0.6





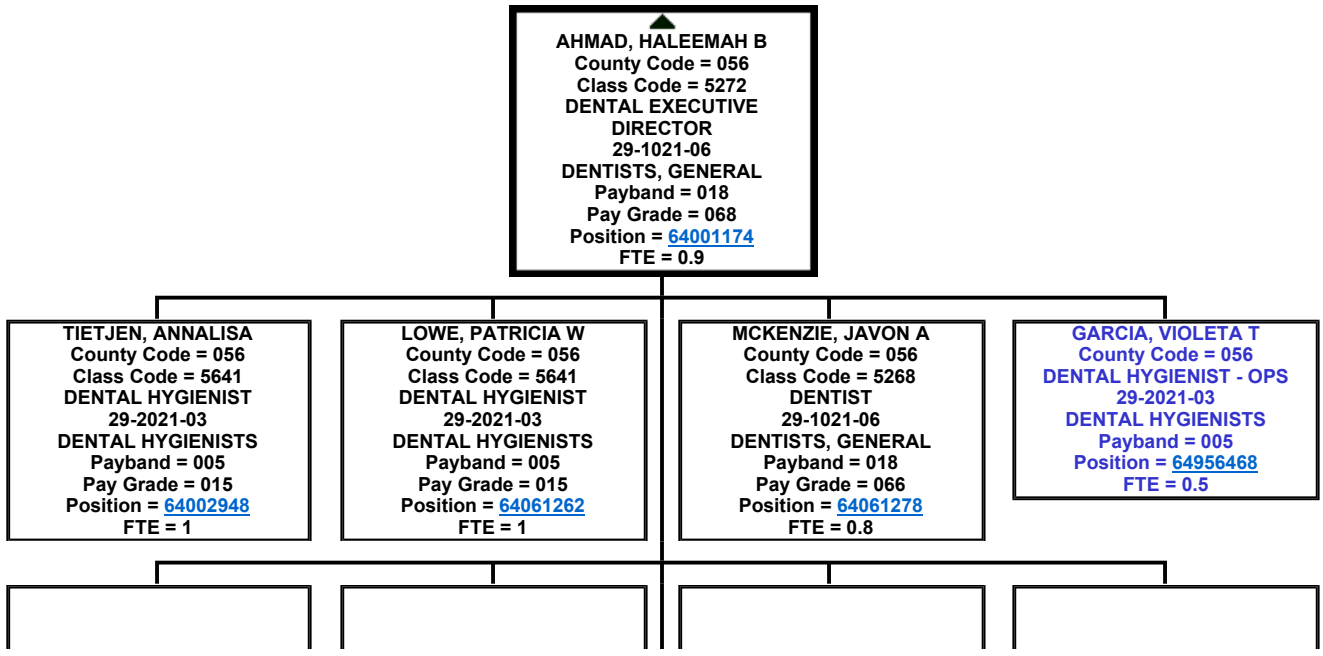
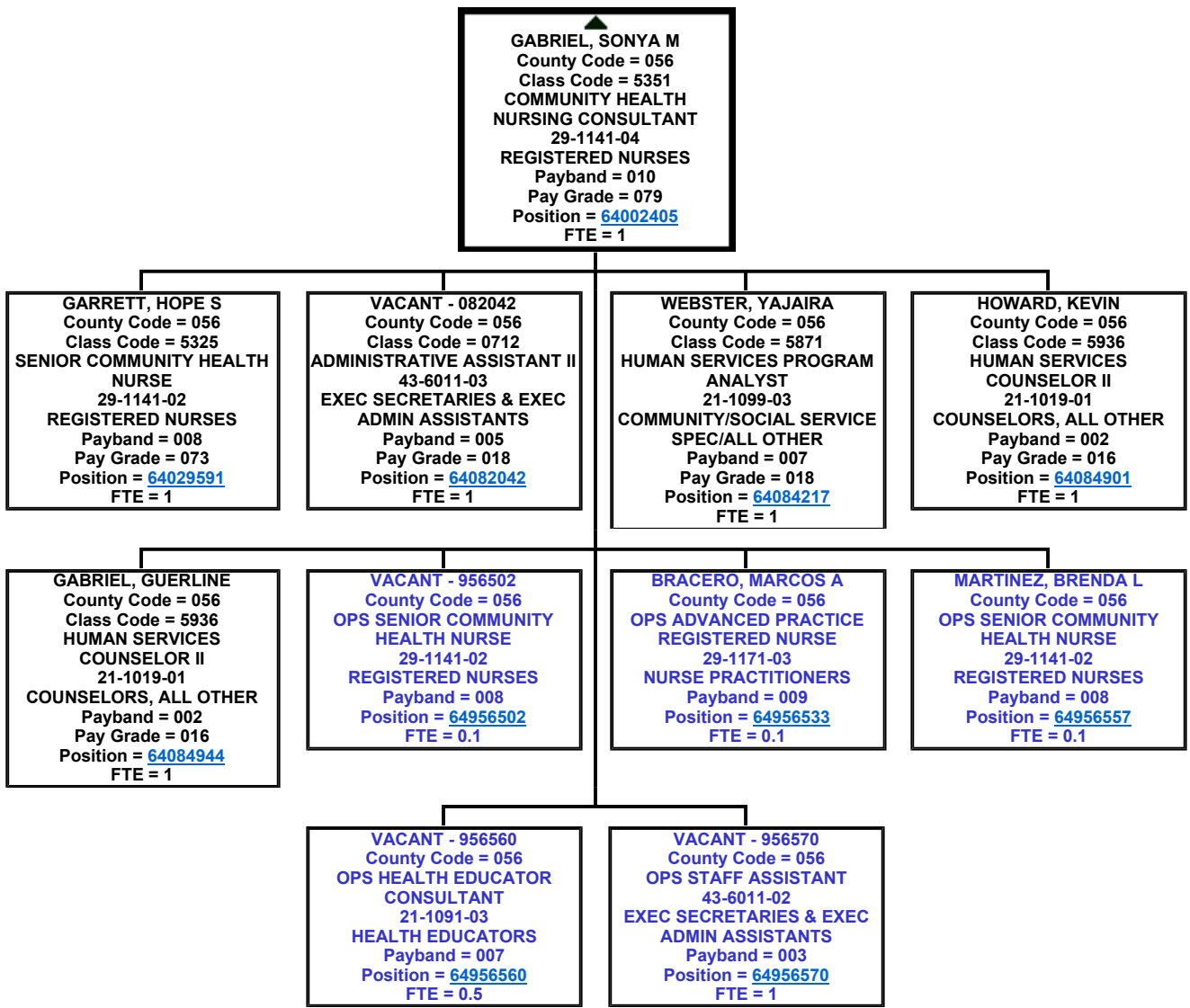


VACANT - 956569
County Code = 056
OPS STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Position = [64956569](#)
FTE = 1

VACANT - 959573
County Code = 056
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64959573](#)
FTE = 1

VACANT - 959574
County Code = 056
OPS BIOLOGICAL SCIENTIST IV
19-1029-03
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 009
Position = [64959574](#)
FTE = 1

VACANT - 959579
County Code = 056
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64959579](#)
FTE = 1



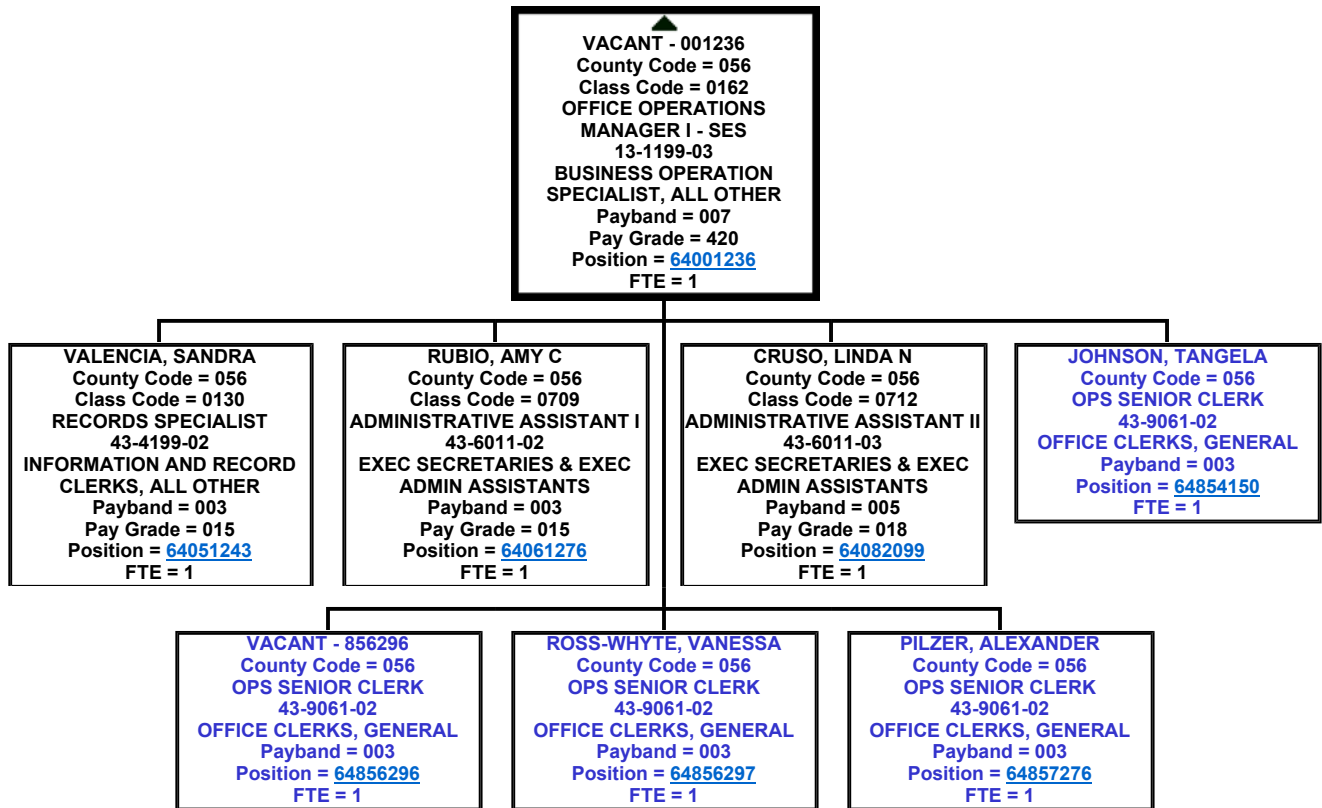
SINGH, RAJINDER
County Code = 056
OPS DENTIST
29-1021-06
DENTISTS, GENERAL
Payband = 018
Position = [64956547](#)
FTE = 0.3

NAIEM, FATMA
County Code = 056
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64956548](#)
FTE = 0.1

CONDELL, SADE N
County Code = 056
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64956549](#)
FTE = 0.1

WALKER, ROSANNA L
County Code = 056
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64956550](#)
FTE = 0.6

VACANT - 956563
County Code = 056
OPS DENTAL HYGIENIST
29-2021-03
DENTAL HYGIENISTS
Payband = 005
Position = [64956563](#)
FTE = 0.7

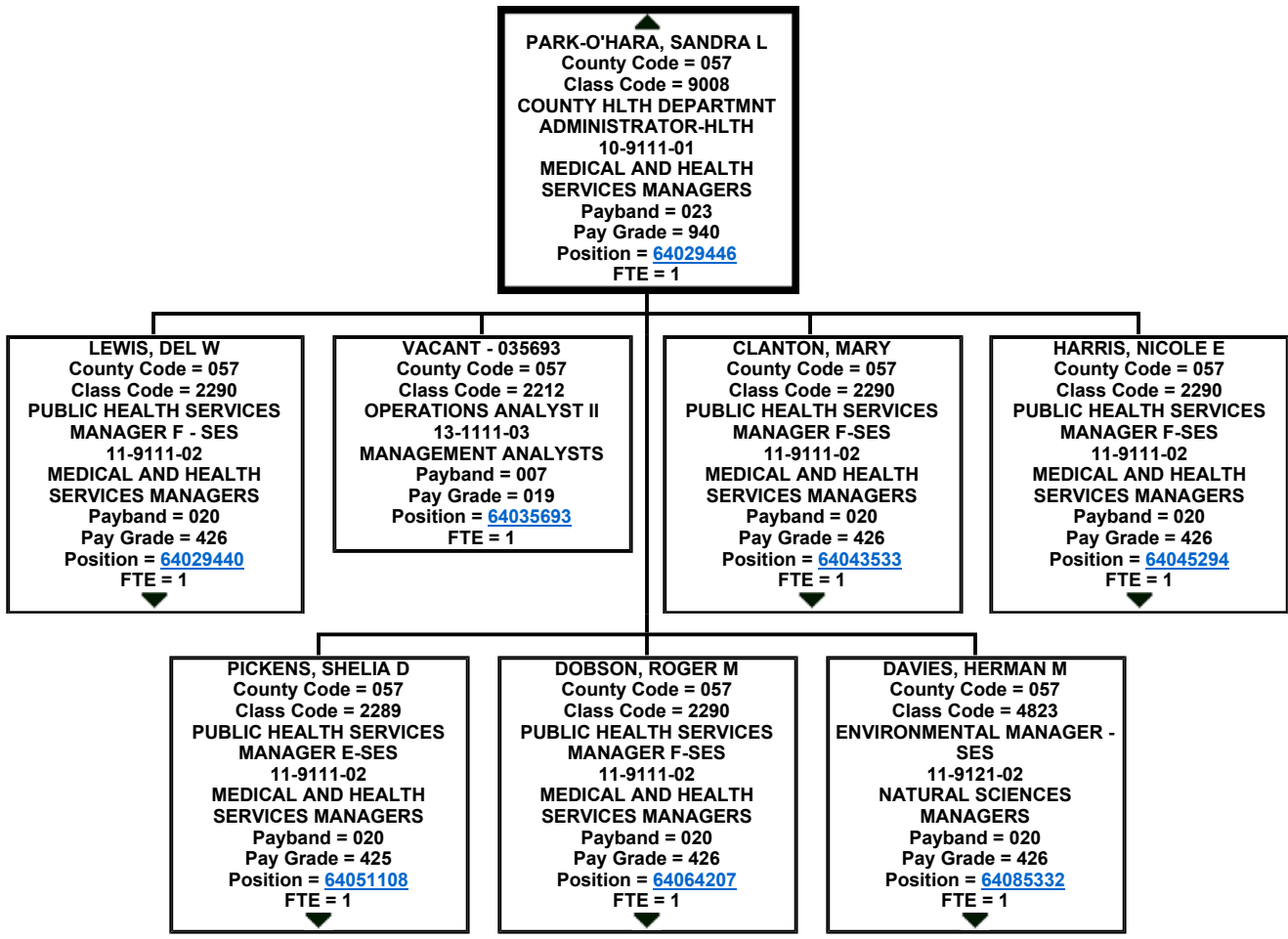


Florida Department of Health

CHD 57 - Santa Rosa County Health Department

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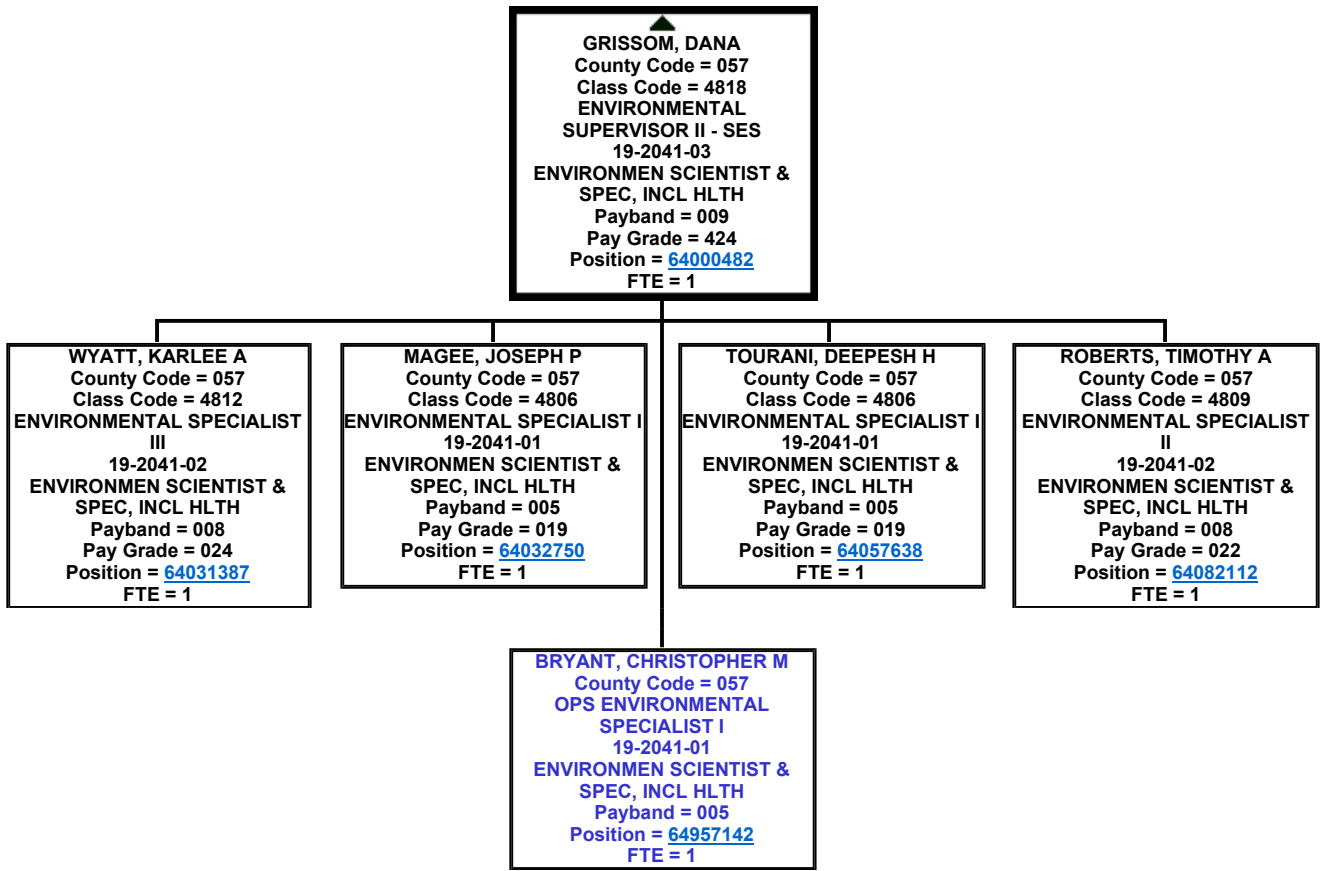
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

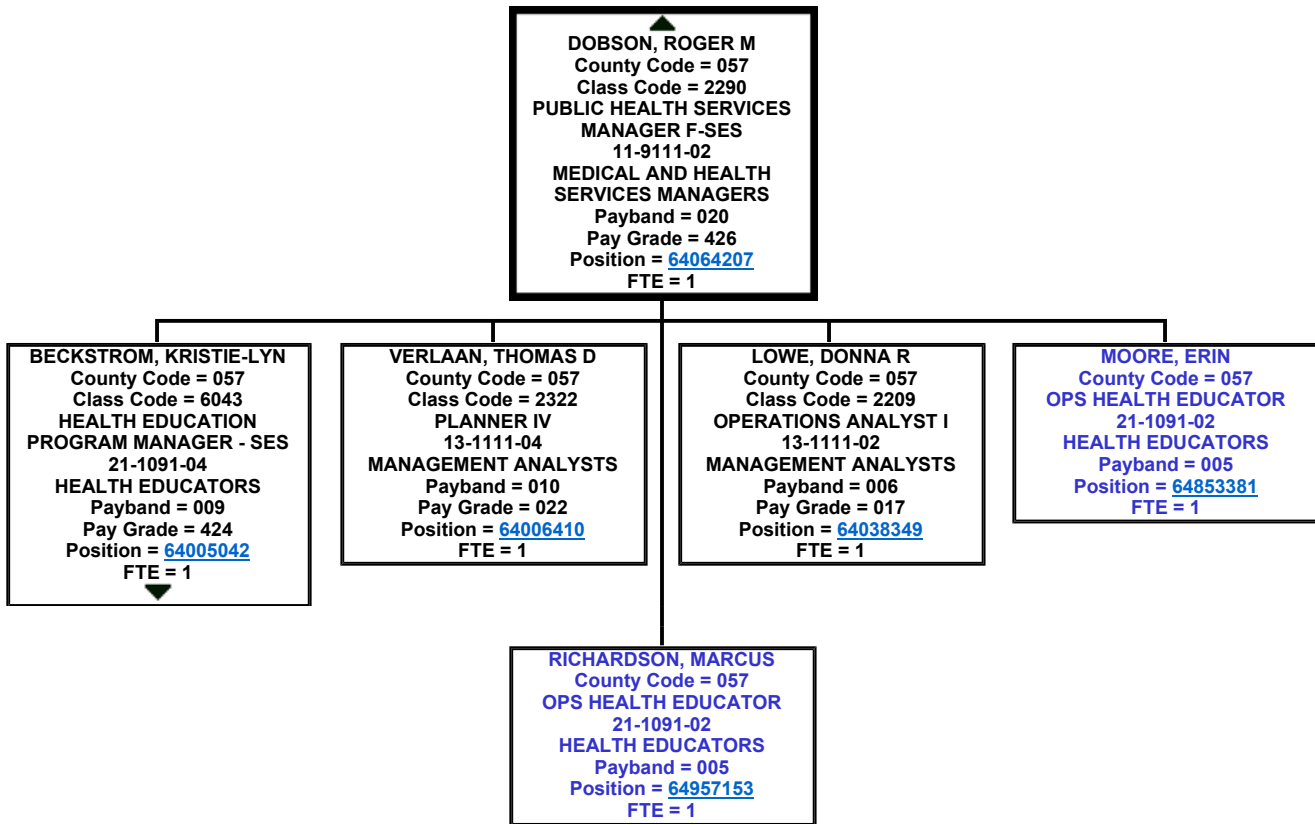


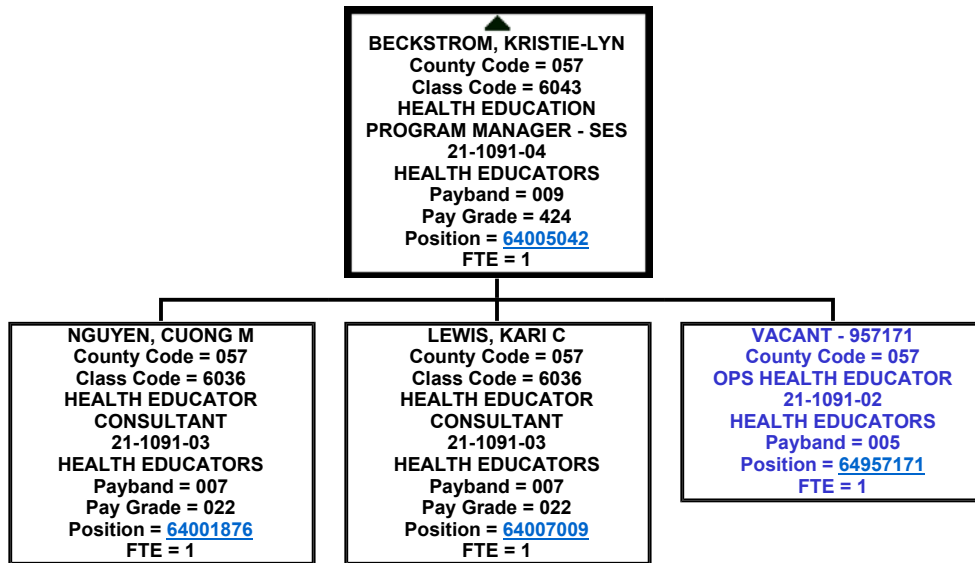
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Class Code = 4818
ENVIRONMENTAL
SUPERVISOR II - SES
19-2041-03
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 009
Pay Grade = 424
Position = [64000482](#)
FTE = 1

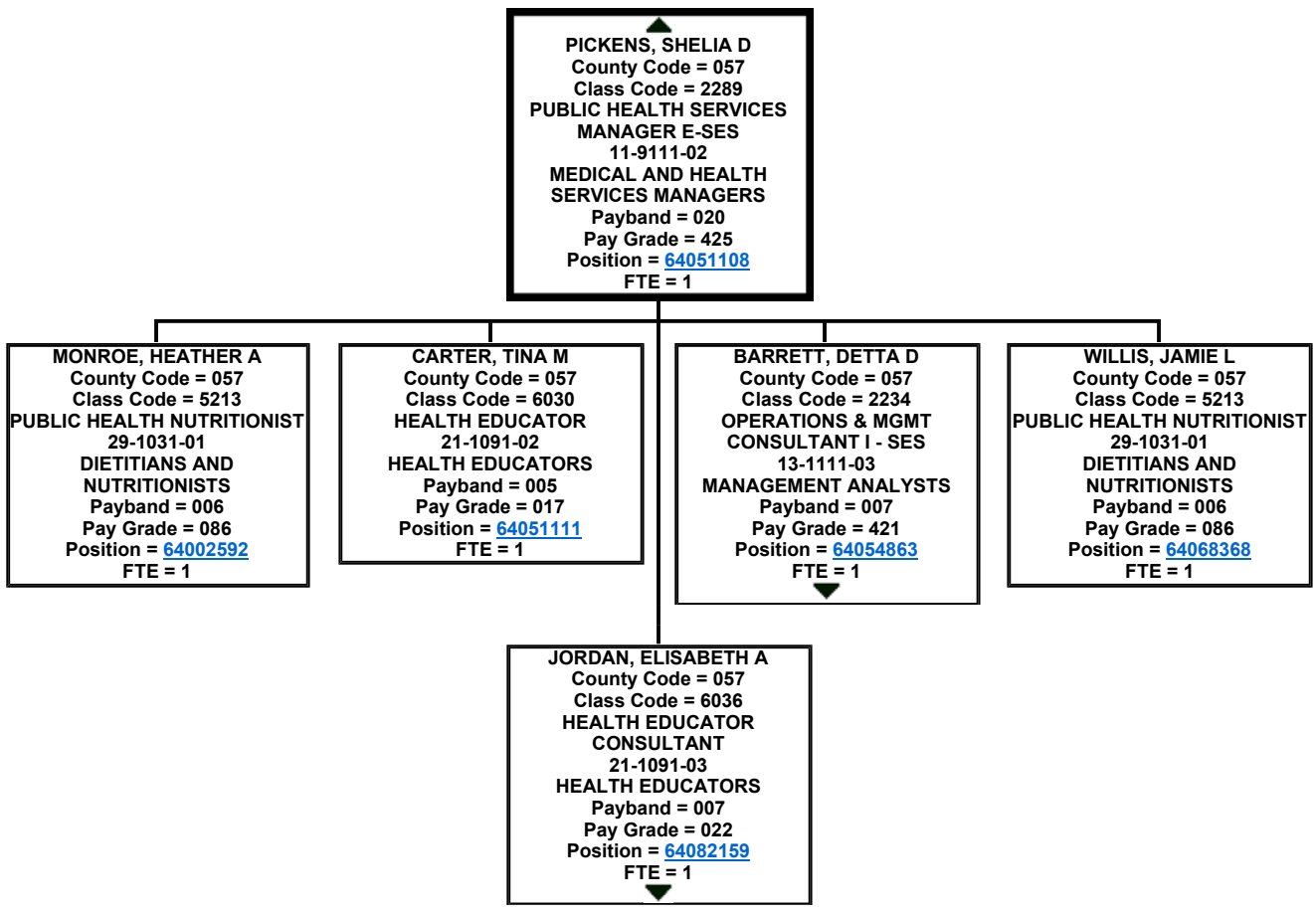
SCHOFIELD, LISA D
County Code = 057
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64067876](#)
FTE = 1

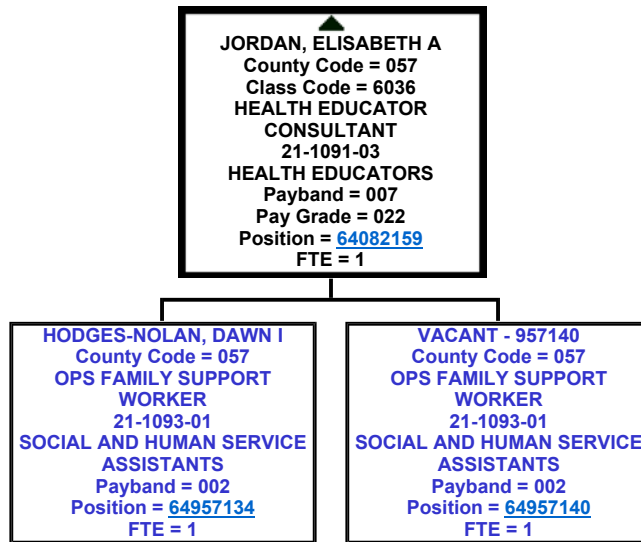
DAVIS, DEEYA A
County Code = 057
OPS ENVIRONMENTAL
SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Position = [64957137](#)
FTE = 1

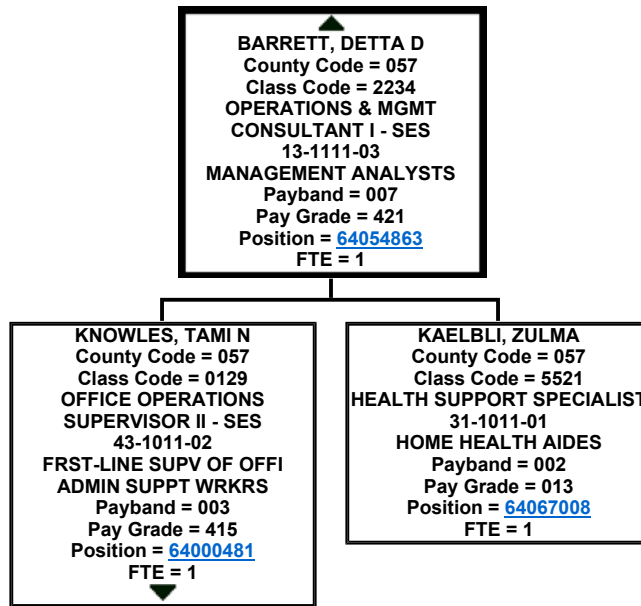


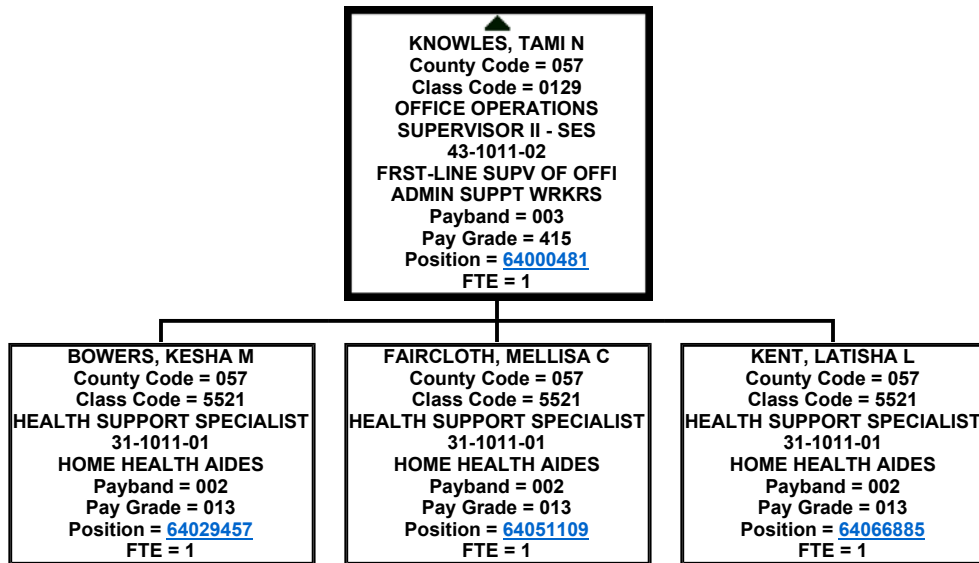


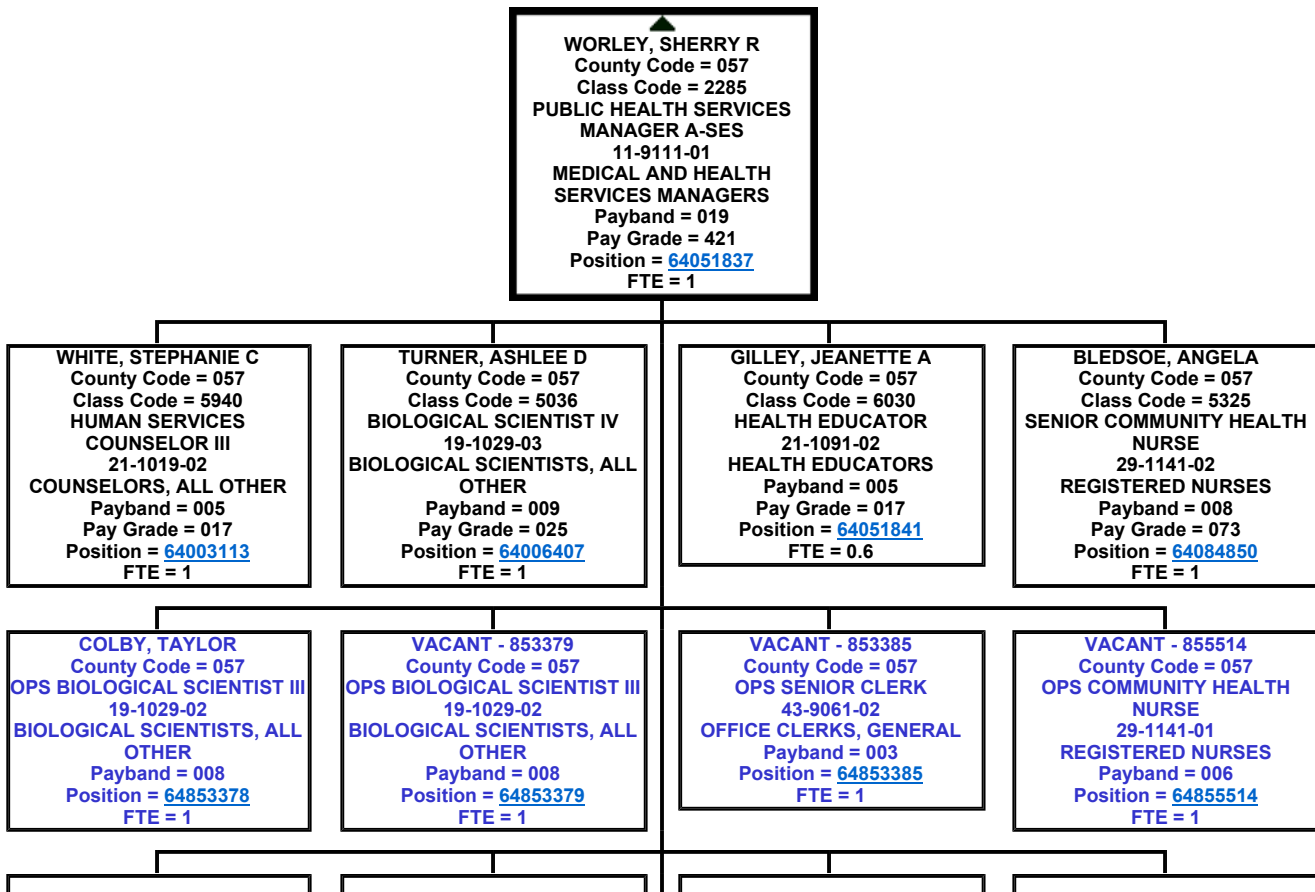
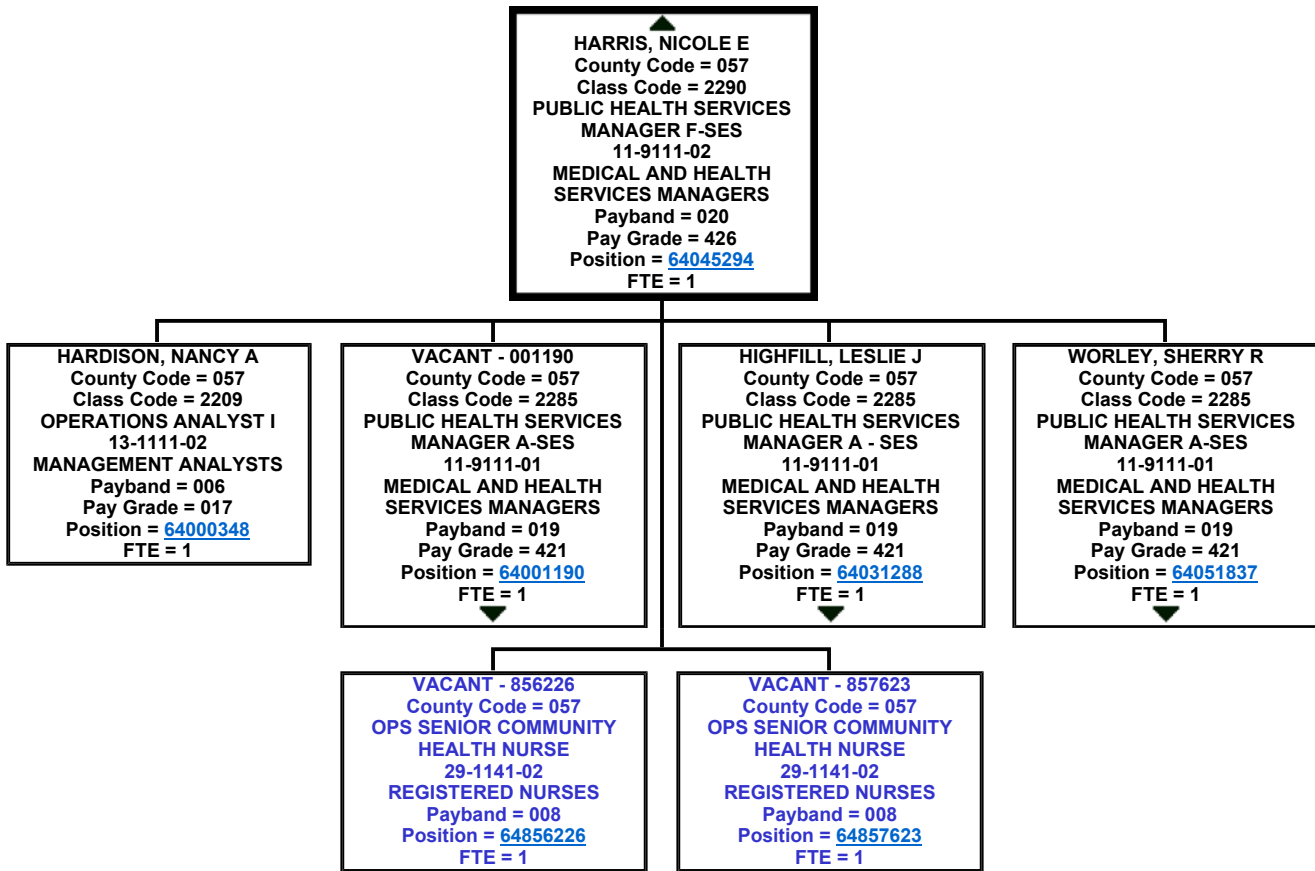


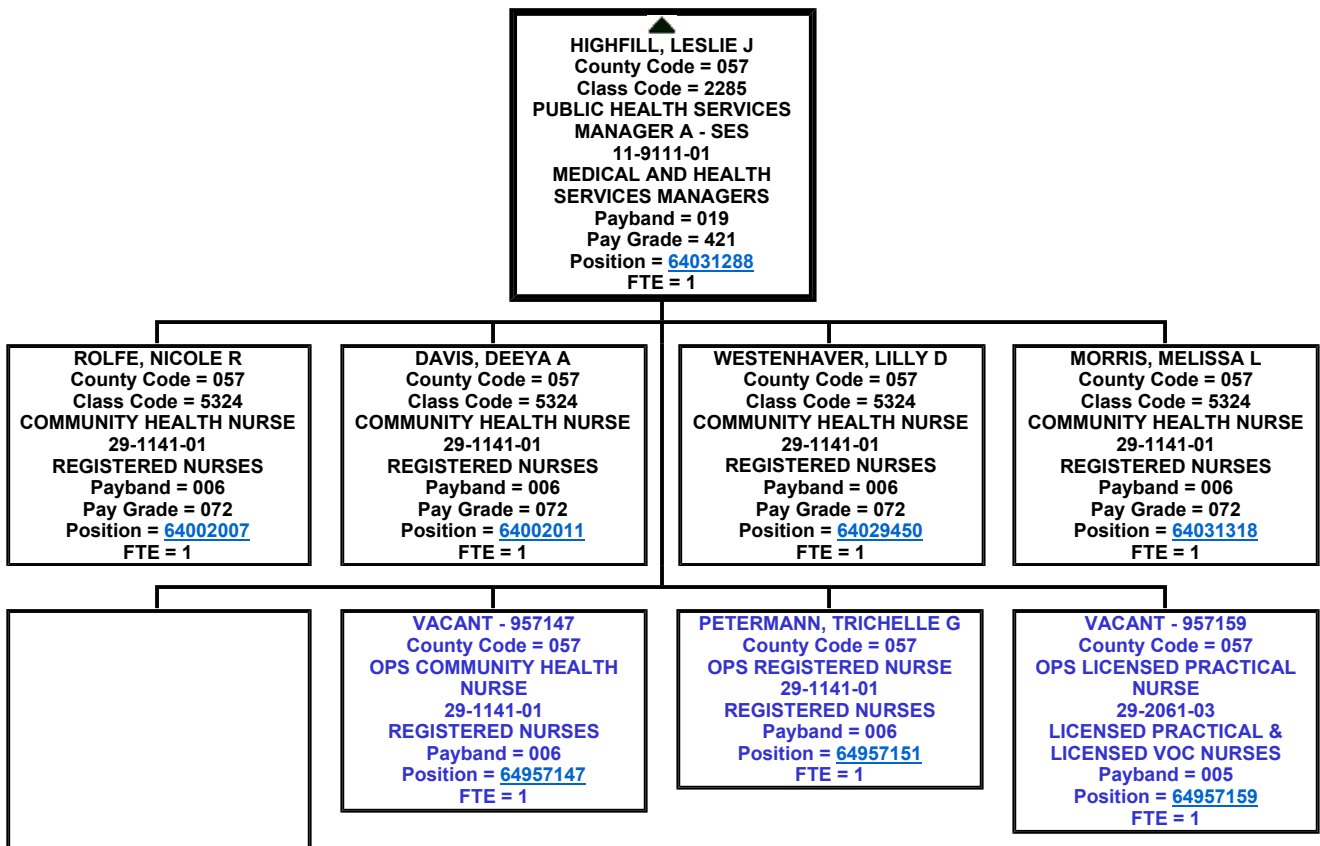
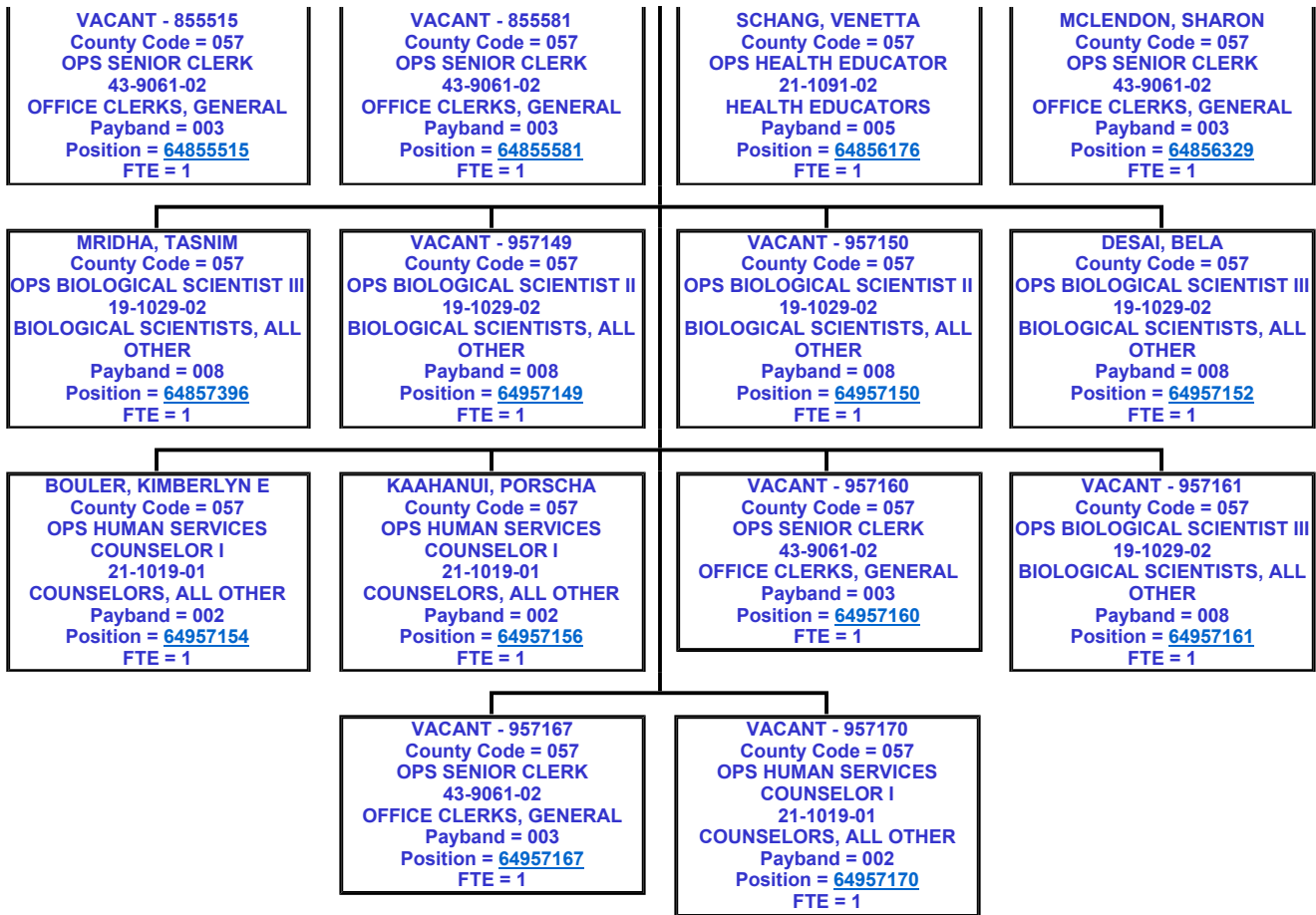












FRETWELL, THERESA A
 County Code = 057
 Class Code = 5600
SENIOR LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Pay Grade = 015
 Position = [64067993](#)
 FTE = 1

VACANT - 001190
 County Code = 057
 Class Code = 2285
PUBLIC HEALTH SERVICES MANAGER A-SES
 11-9111-01
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 019
 Pay Grade = 421
 Position = [64001190](#)
 FTE = 1

CARRASCO, ANGELA G
 County Code = 057
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64000570](#)
 FTE = 1

DIERMYER, HOLLY H
 County Code = 057
 Class Code = 5518
HEALTH SUPPORT TECHICIAN
 31-1011-01
HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 010
 Position = [64003016](#)
 FTE = 1

BARDWELL, AMANDA
 County Code = 057
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
ELIGIBILITY INTERVIEWERS, GOVT PROGRAMS
 Payband = 001
 Pay Grade = 010
 Position = [64003495](#)
 FTE = 1

RINEY, THOMAS D
 County Code = 057
 Class Code = 5281
SENIOR PHYSICIAN
 29-1062-06
FAMILY AND GENERAL PRACTITIONERS
 Payband = 018
 Pay Grade = 320
 Position = [64004596](#)
 FTE = 0.4

SPEARING, DARLA K
 County Code = 057
 Class Code = 5325
SENIOR COMMUNITY HEALTH NURSE
 29-1141-02
REGISTERED NURSES
 Payband = 008
 Pay Grade = 073
 Position = [64030011](#)
 FTE = 1

SMITH, KARMANITTIA D
 County Code = 057
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
ELIGIBILITY INTERVIEWERS, GOVT PROGRAMS
 Payband = 001
 Pay Grade = 010
 Position = [64035694](#)
 FTE = 1

PLAYER, JACKIE
 County Code = 057
 Class Code = 3334
INTERVIEWING CLERK
 43-4061-01
ELIGIBILITY INTERVIEWERS, GOVT PROGRAMS
 Payband = 001
 Pay Grade = 010
 Position = [64058547](#)
 FTE = 1

VACANT - 855516
 County Code = 057
OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64855516](#)
 FTE = 1

RIPPETOE, PAULA
 County Code = 057
OPS LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Position = [64855517](#)
 FTE = 1

LYNCH, JOSHUA M
 County Code = 057
OPS LICENSED PRACTICAL NURSE
 29-2061-03
LICENSED PRACTICAL & LICENSED VOC NURSES
 Payband = 005
 Position = [64855518](#)
 FTE = 1

GILLELAND, KRISTINA
 County Code = 057
OPS GOVERNMENT OPERATIONS CONSULTANT II
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Position = [64855657](#)
 FTE = 1

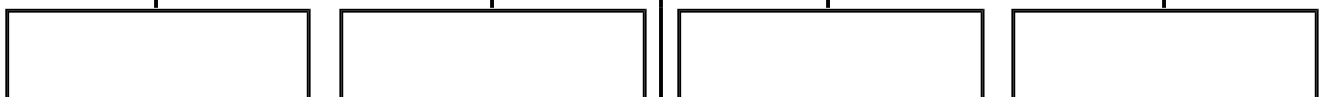
RONEY, CHRISTINA
 County Code = 057
OPS LICENSED PRACTICAL NURSE
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LICENSED PRACTICAL & LICENSED VOC NURSES
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 Position = [64855871](#)
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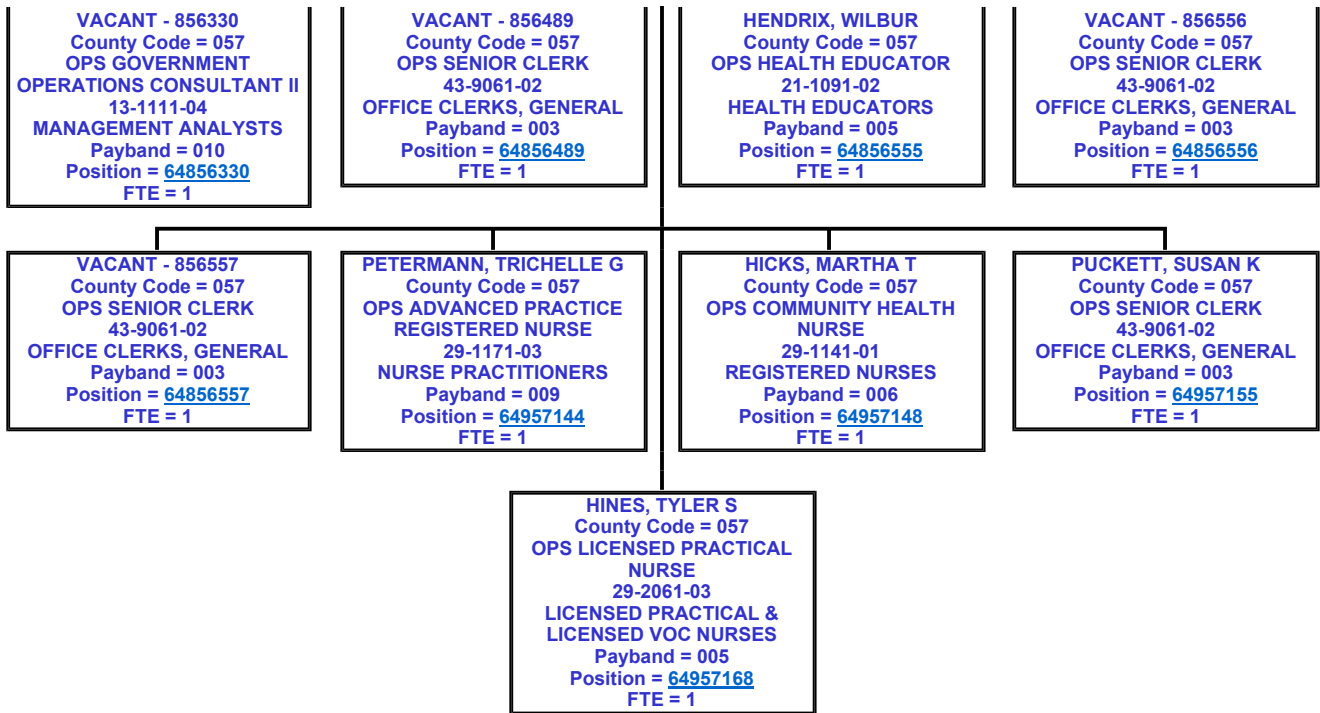
DIERMYER, HARMONY
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OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856177](#)
 FTE = 1

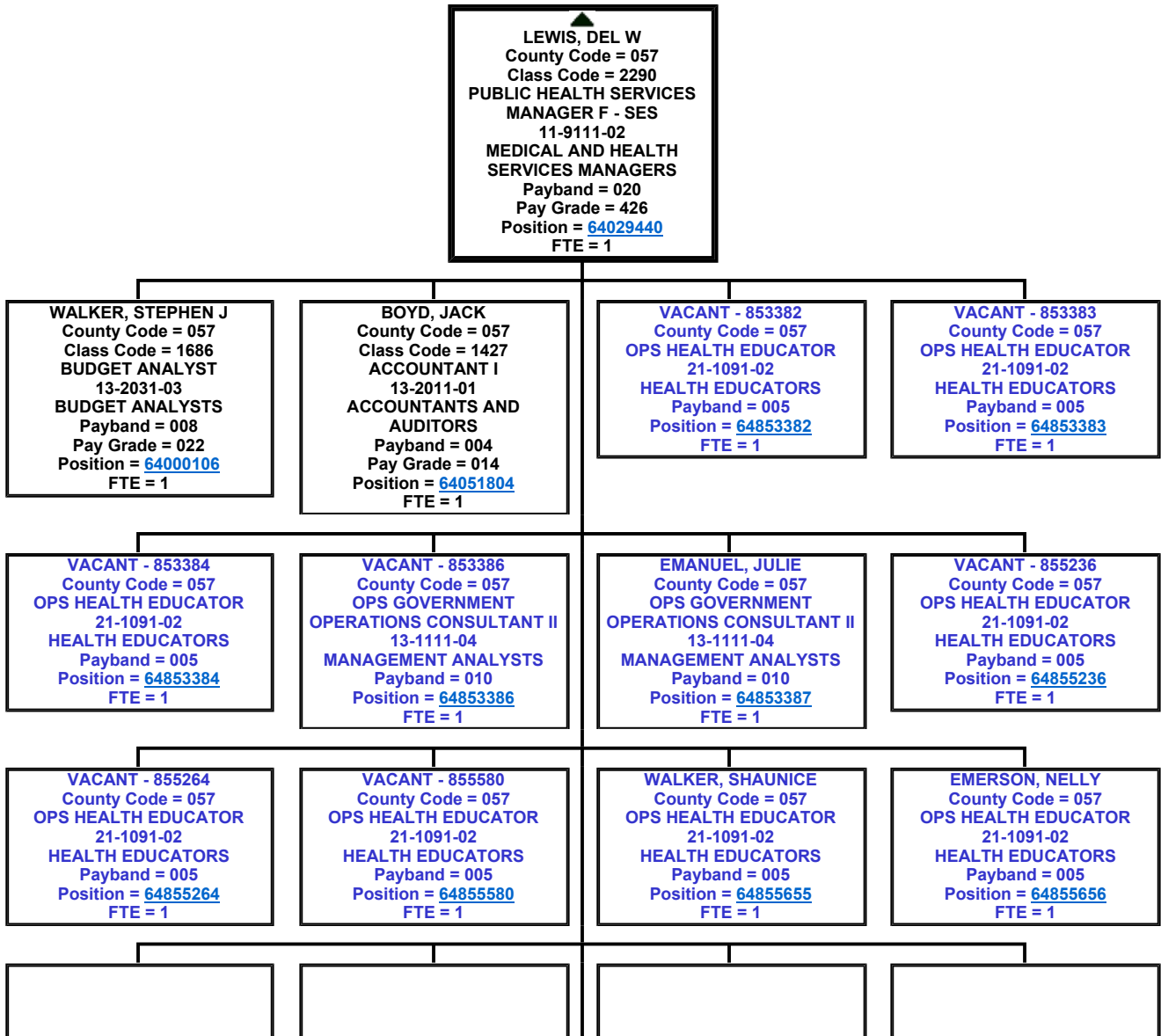
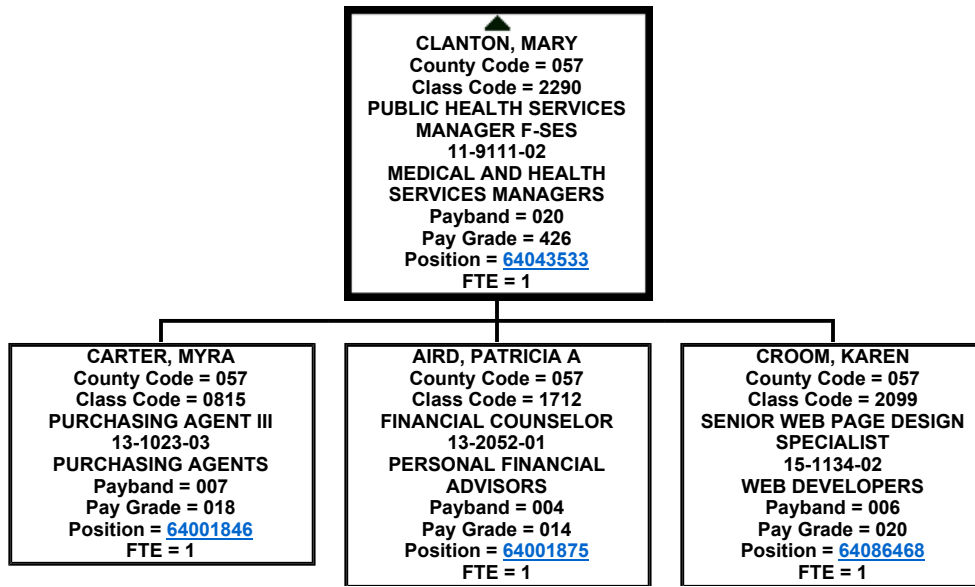
VACANT - 856178
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REGISTERED NURSES
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 Position = [64856178](#)
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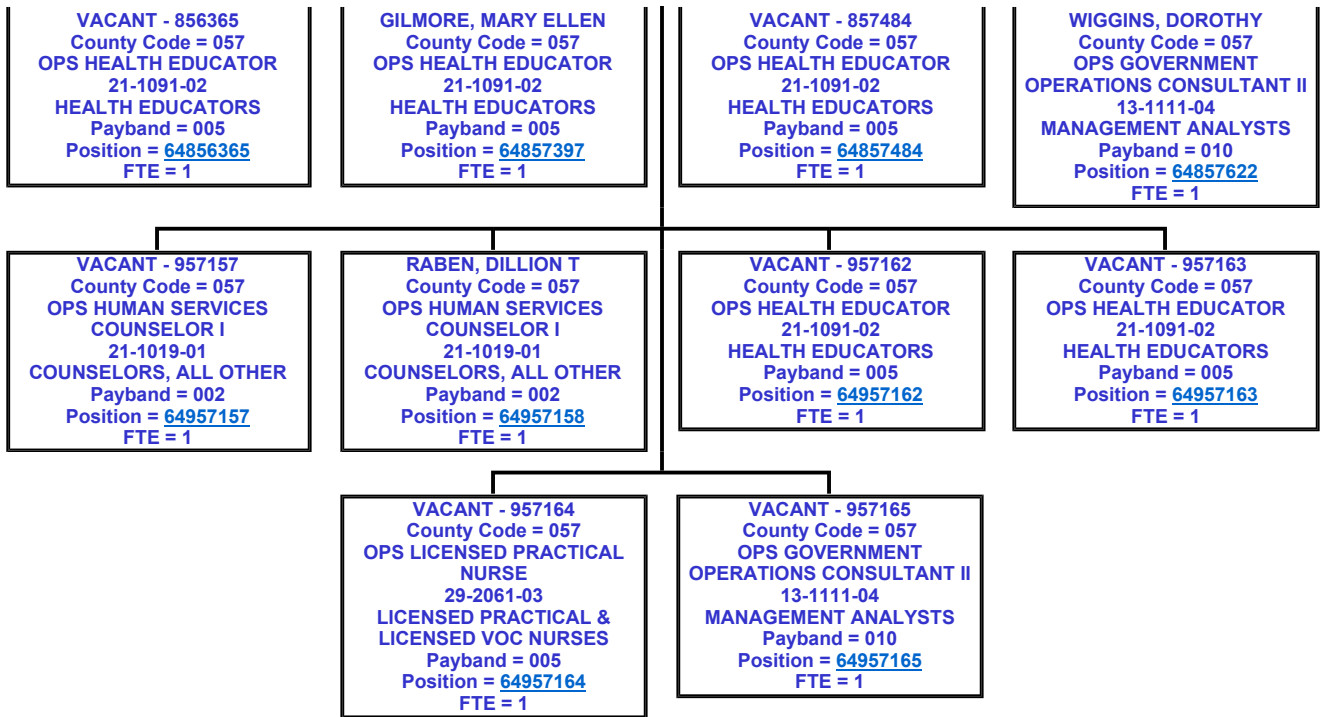
VACANT - 856179
 County Code = 057
OPS REGISTERED NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64856179](#)
 FTE = 1

RONEY, VICTORIA
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OPS SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64856225](#)
 FTE = 1







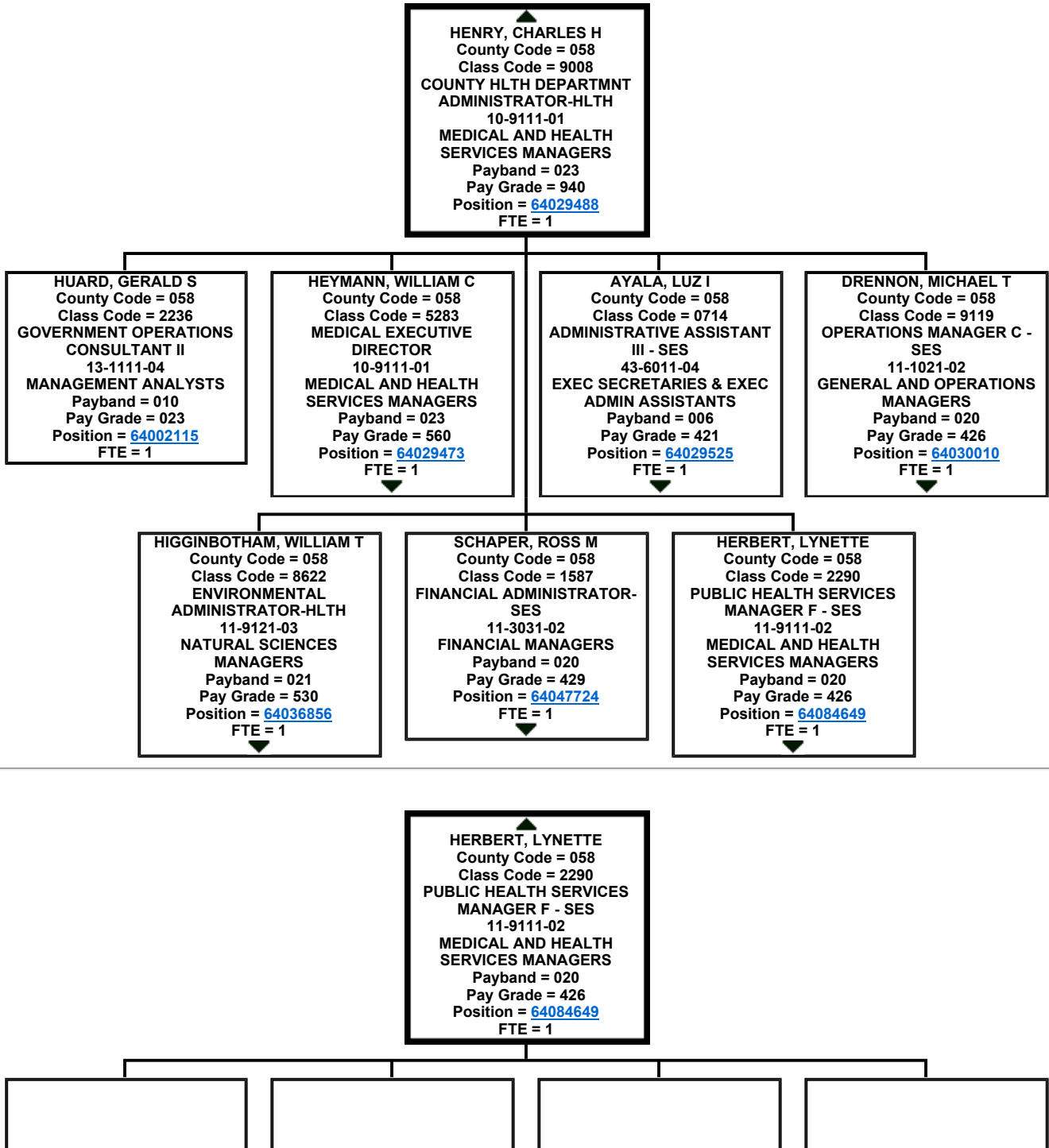


Florida Department of Health

CHD 58 - Sarasota County Health Department

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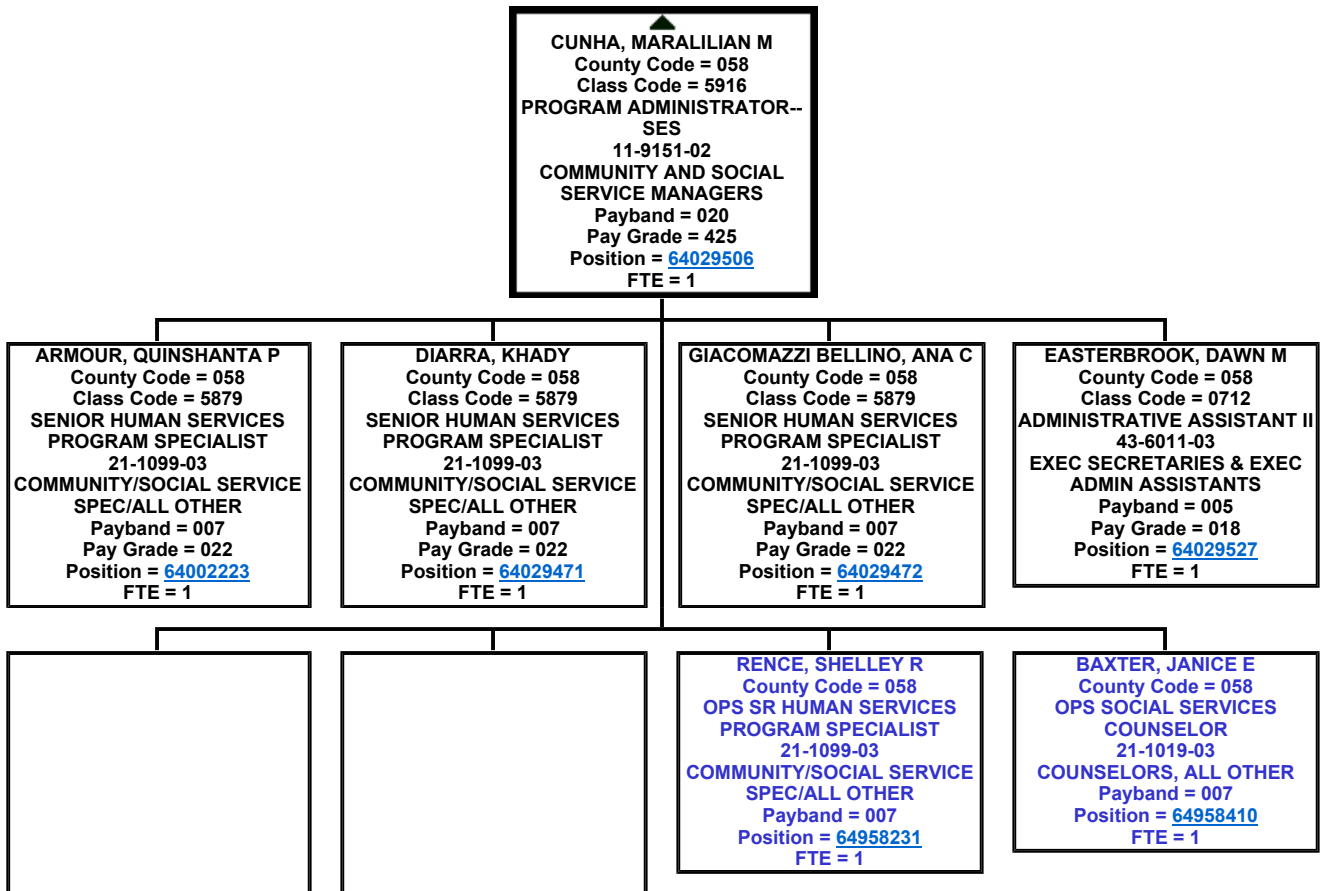
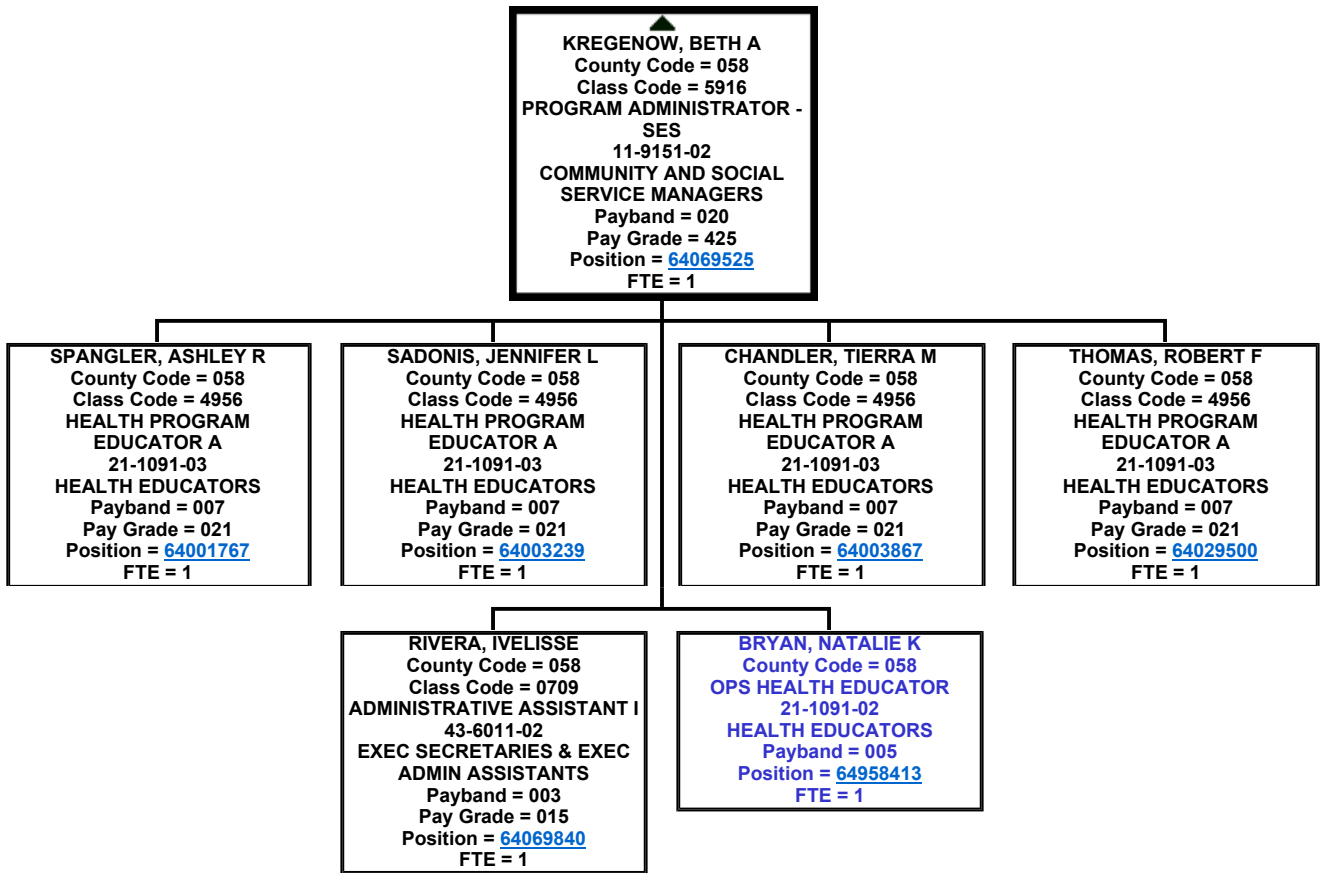


CARSON, LAURA A
 County Code = 058
 Class Code = 2336
 PLANNING CONSULTANT
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 024
 Position = [64004705](#)
 FTE = 1

SCOTT III, NATHAN L
 County Code = 058
 Class Code = 2236
 GOVERNMENT OPERATIONS
 CONSULTANT II
 13-1111-04
 MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64004762](#)
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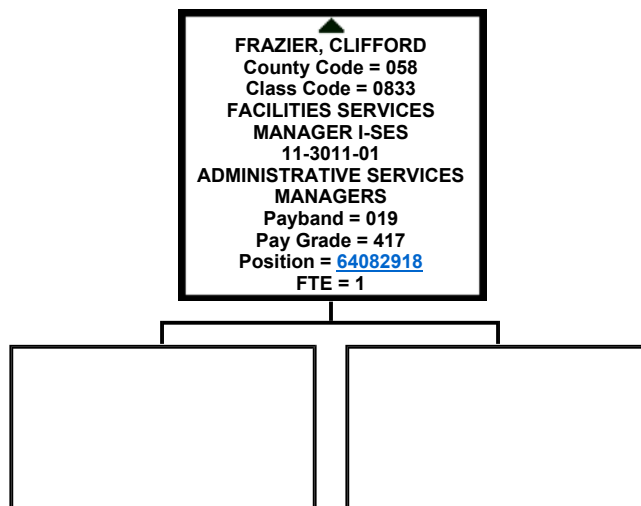
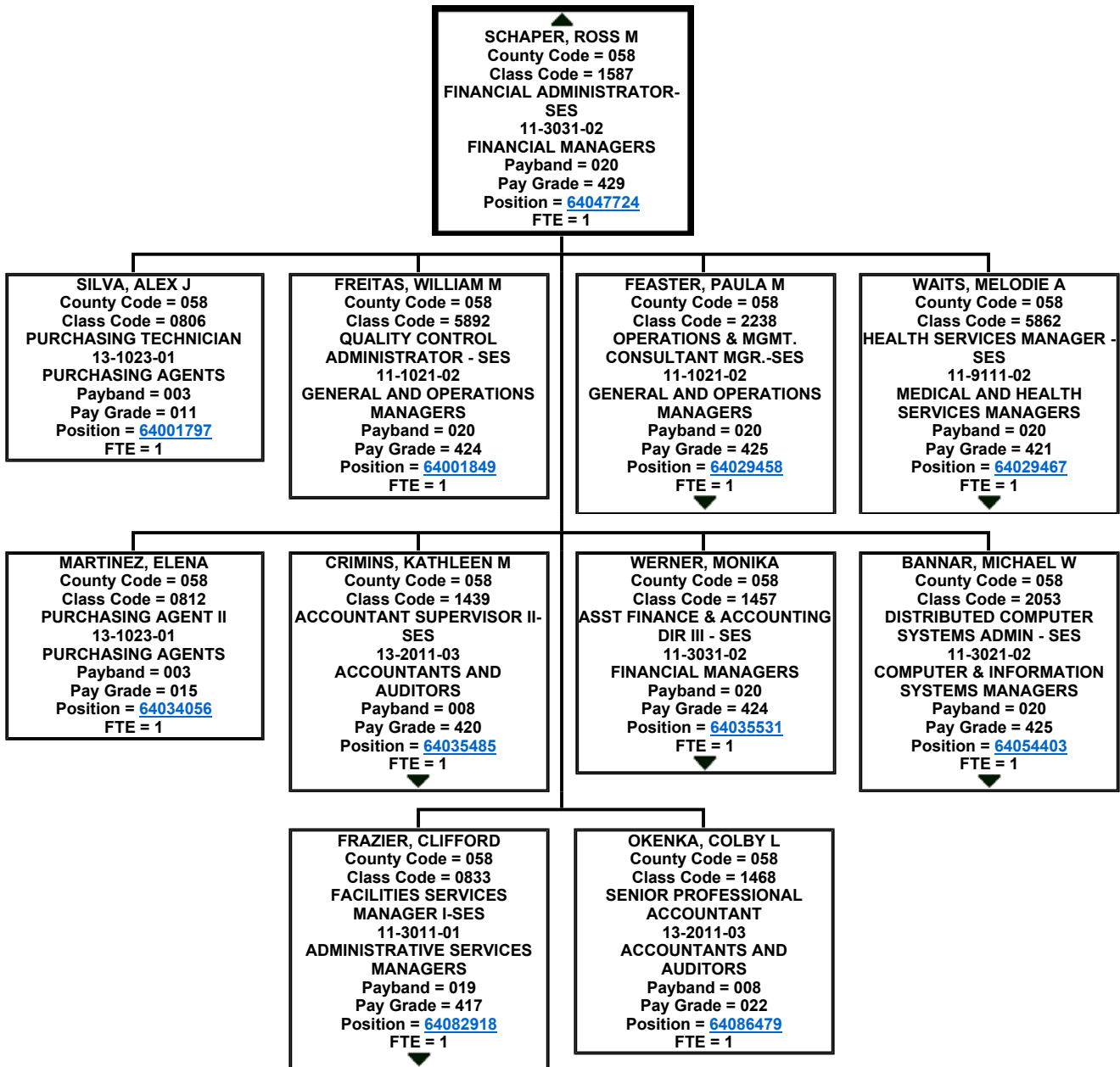
CUNHA, MARALILIAN M
 County Code = 058
 Class Code = 5916
 PROGRAM ADMINISTRATOR--
 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64029506](#)
 FTE = 1

KREGENOW, BETH A
 County Code = 058
 Class Code = 5916
 PROGRAM ADMINISTRATOR -
 SES
 11-9151-02
 COMMUNITY AND SOCIAL
 SERVICE MANAGERS
 Payband = 020
 Pay Grade = 425
 Position = [64069525](#)
 FTE = 1



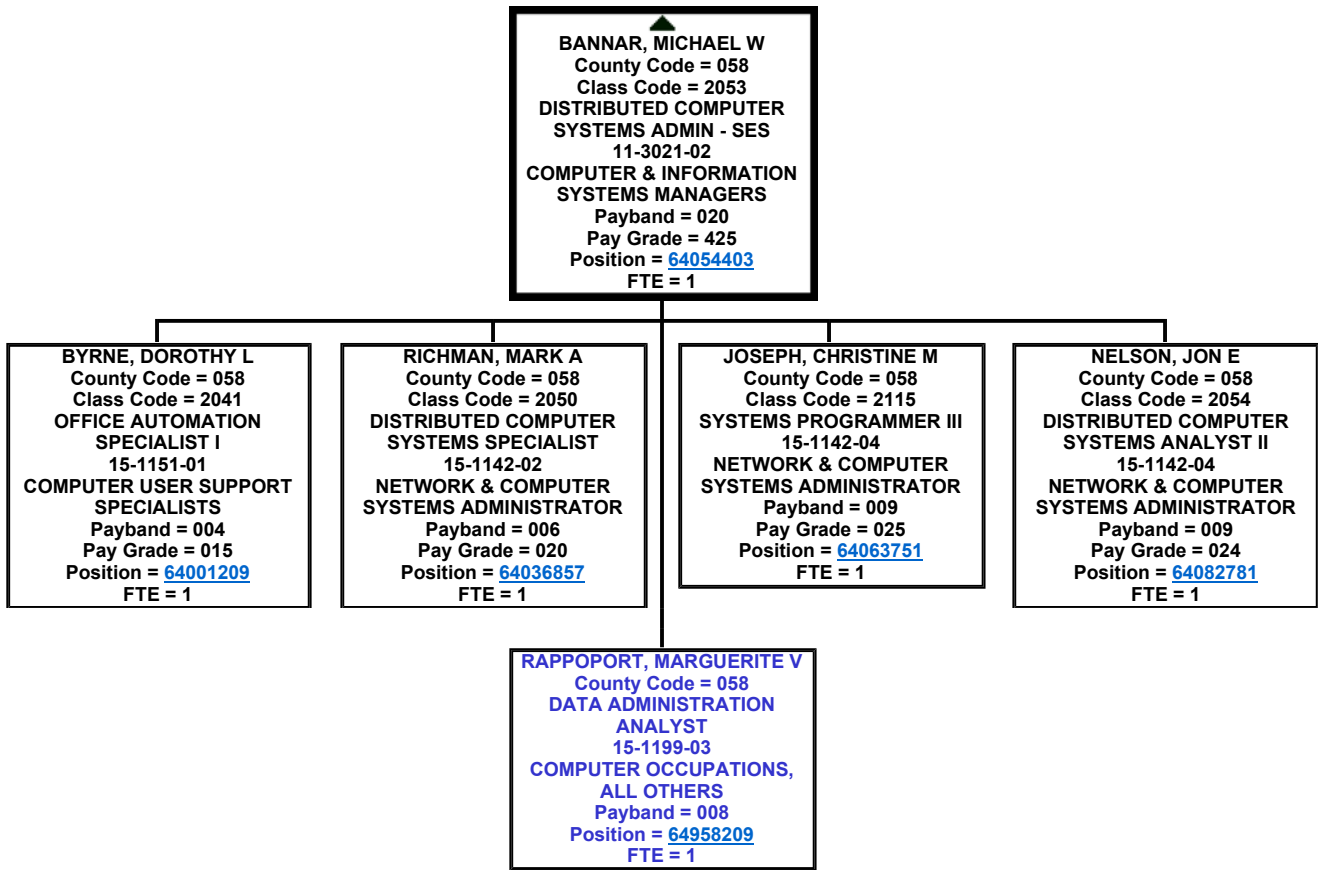
WATERS-SYKES, CHELEON
County Code = 058
Class Code = 5879
SENIOR HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 022
Position = [64035533](#)
FTE = 1

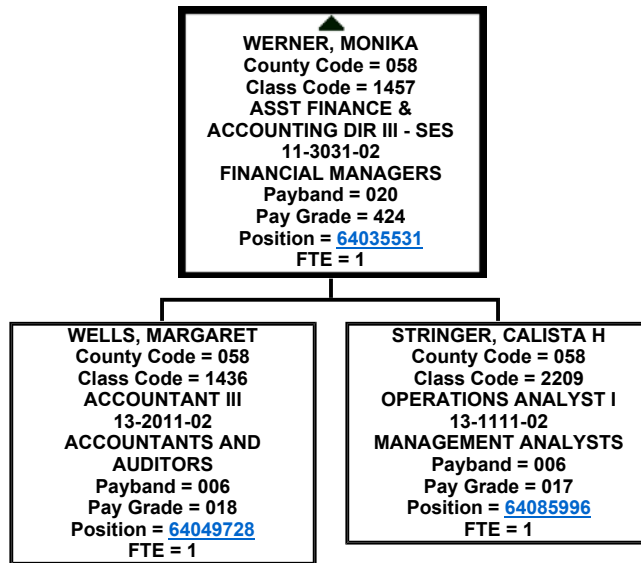
ORTEGA, ODHET M
County Code = 058
Class Code = 5953
SOCIAL SERVICES
COUNSELOR
21-1019-03
COUNSELORS, ALL OTHER
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Pay Grade = 018
Position = [64058760](#)
FTE = 1

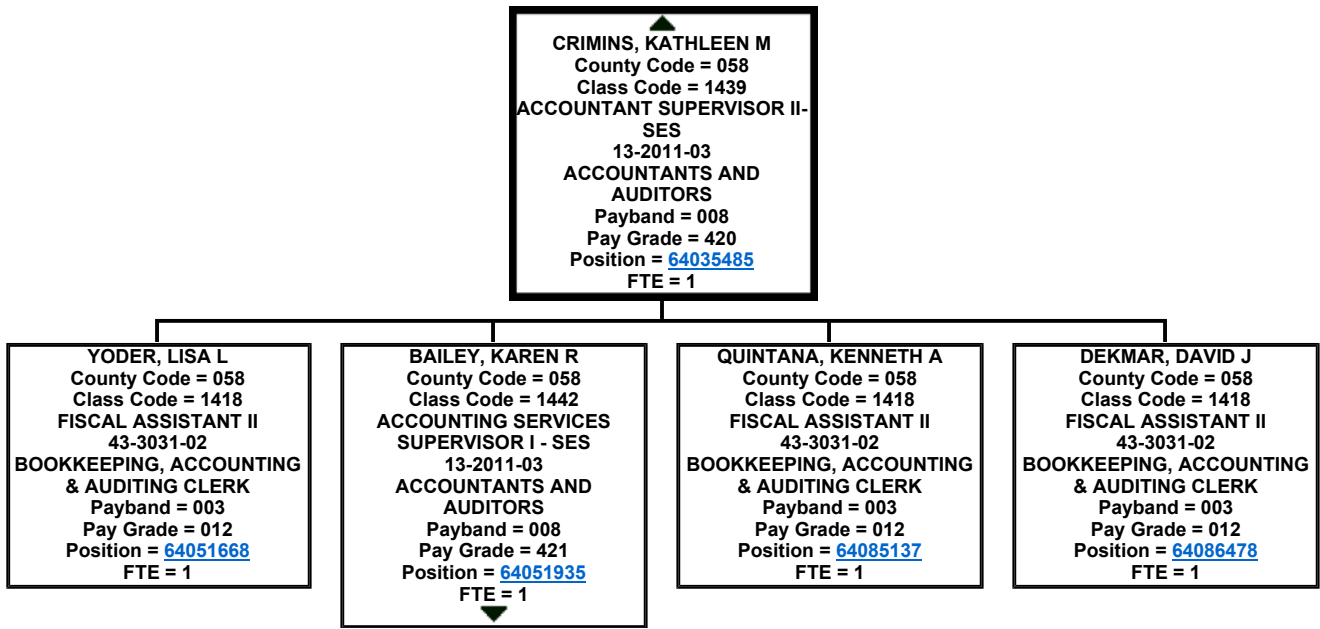


YODER, JEFFREY S
County Code = 058
Class Code = 6466
MAINTENANCE MECHANIC
49-9042-02
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
Pay Grade = 014
Position = [64031075](#)
FTE = 1

VACANT - 031473
County Code = 058
Class Code = 6466
MAINTENANCE MECHANIC
49-9042-02
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 004
Pay Grade = 014
Position = [64031473](#)
FTE = 1







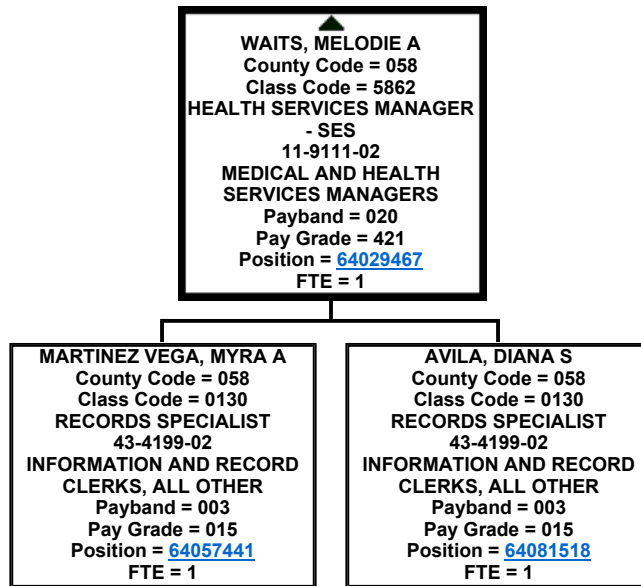
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BAILEY, KAREN R
 County Code = 058
 Class Code = 1442
**ACCOUNTING SERVICES
 SUPERVISOR I - SES**
 13-2011-03
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 008
 Pay Grade = 421
 Position = [64051935](#)
 FTE = 1

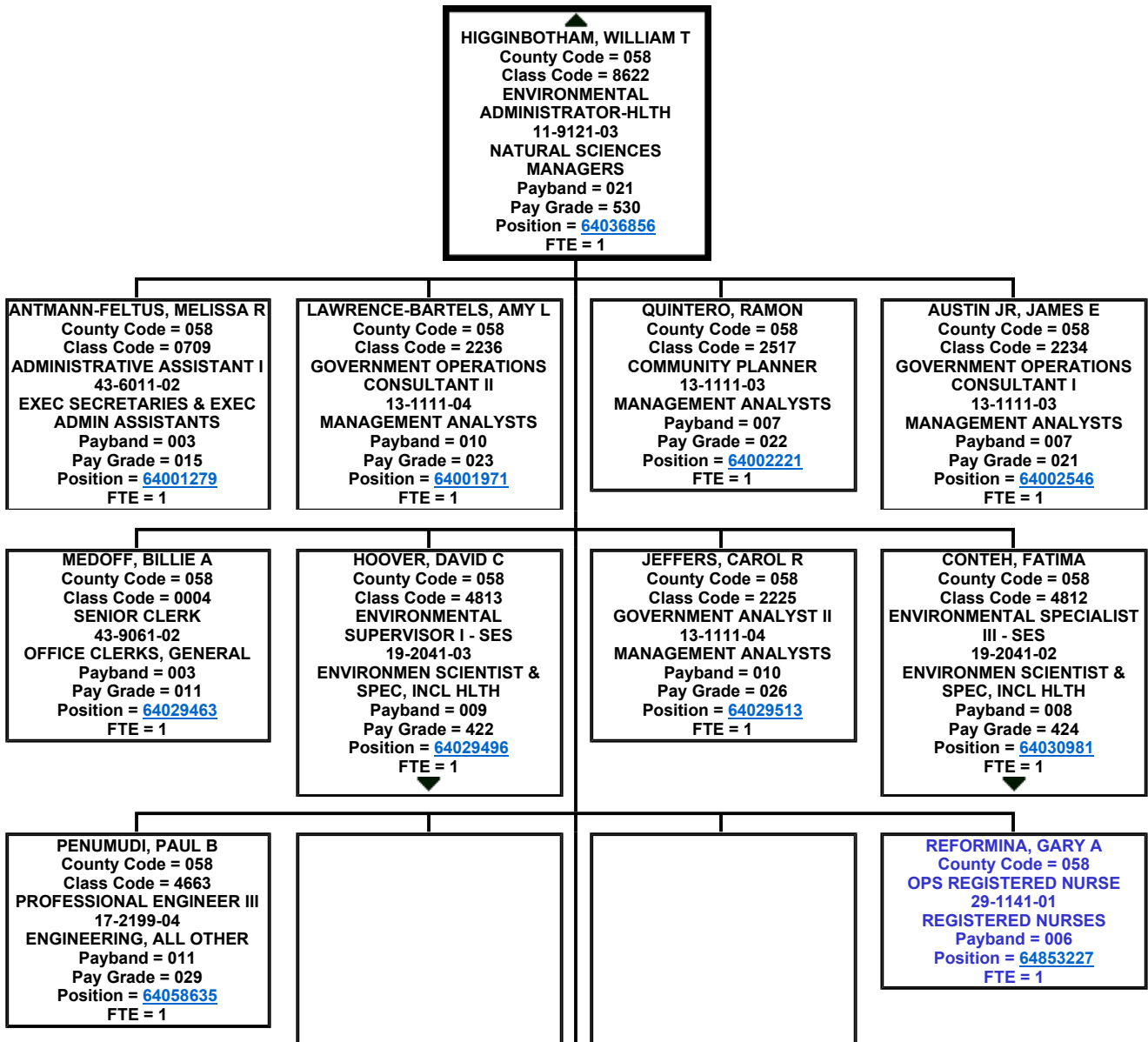
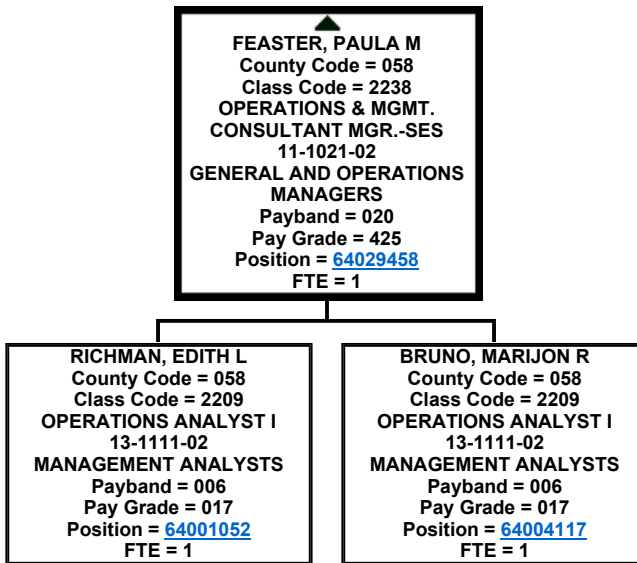
SCHWEITZER, CYNTHIA
 County Code = 058
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
**BOOKKEEPING, ACCOUNTING
 & AUDITING CLERK**
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 Pay Grade = 012
 Position = [64000630](#)
 FTE = 1

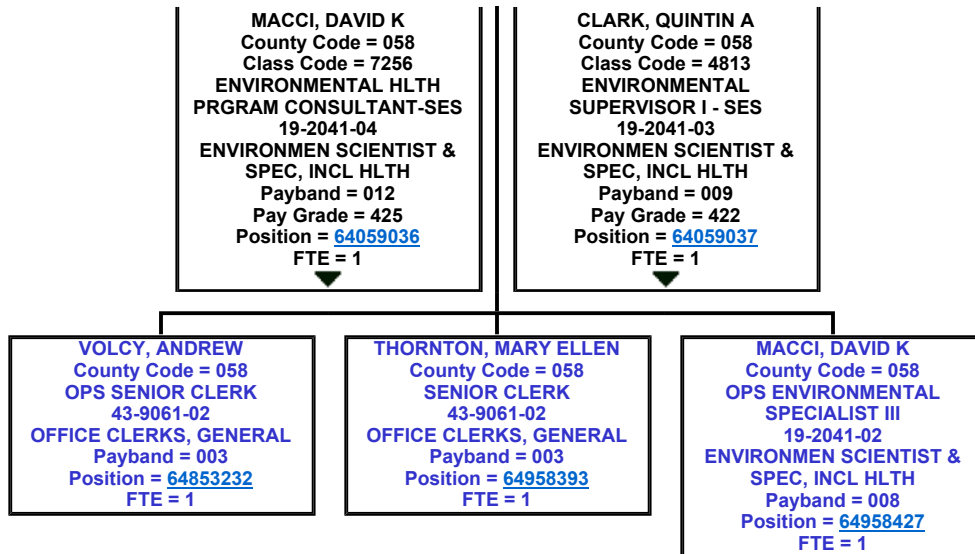
MCQUAIG, STACY A
 County Code = 058
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
**BOOKKEEPING, ACCOUNTING
 & AUDITING CLERK**
 Payband = 003
 Pay Grade = 012
 Position = [64004709](#)
 FTE = 1

CARTER, MERCY
 County Code = 058
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
**BOOKKEEPING, ACCOUNTING
 & AUDITING CLERK**
 Payband = 003
 Pay Grade = 012
 Position = [64004873](#)
 FTE = 1

MILLS, DOROTHY
 County Code = 058
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
**BOOKKEEPING, ACCOUNTING
 & AUDITING CLERK**
 Payband = 003
 Pay Grade = 012
 Position = [64029490](#)
 FTE = 1







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CLARK, QUINTIN A
 County Code = 058
 Class Code = 4813
 ENVIRONMENTAL
 SUPERVISOR I - SES
 19-2041-03
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 422
 Position = [64059037](#)
 FTE = 1

LAWRENCE, MARQUISE A
 County Code = 058
 Class Code = 4806
 ENVIRONMENTAL SPECIALIST I
 19-2041-01
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64001288](#)
 FTE = 1

HAGY, ANDREW R
 County Code = 058
 Class Code = 4809
 ENVIRONMENTAL SPECIALIST
 II
 19-2041-02
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64029481](#)
 FTE = 1

BRANNING, LAUREN M
 County Code = 058
 Class Code = 4806
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 19-2041-01
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64045890](#)
 FTE = 1

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MACCI, DAVID K
 County Code = 058
 Class Code = 7256
 ENVIRONMENTAL HLTH
 PRGRAM CONSULTANT-SES
 19-2041-04
 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 012
 Pay Grade = 425
 Position = [64059036](#)
 FTE = 1

ALBRITTON, JENNIFER A
 County Code = 058
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64001934](#)
 FTE = 1

DUQUE, PAULA A
 County Code = 058
 Class Code = 0004
 SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64004717](#)
 FTE = 1

BONSALL, PAMELA J
 County Code = 058
 Class Code = 4806
 ENVIRONMENTAL SPECIALIST I
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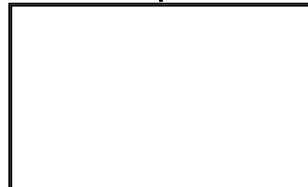
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 III - SES
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 FTE = 1
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REAM, MARIA
 County Code = 058
 Class Code = 0090
 WORD PROCESSING SYSTEMS
 OPERATOR
 43-9022-01
 WORD PROCESSORS AND
 TYPISTS
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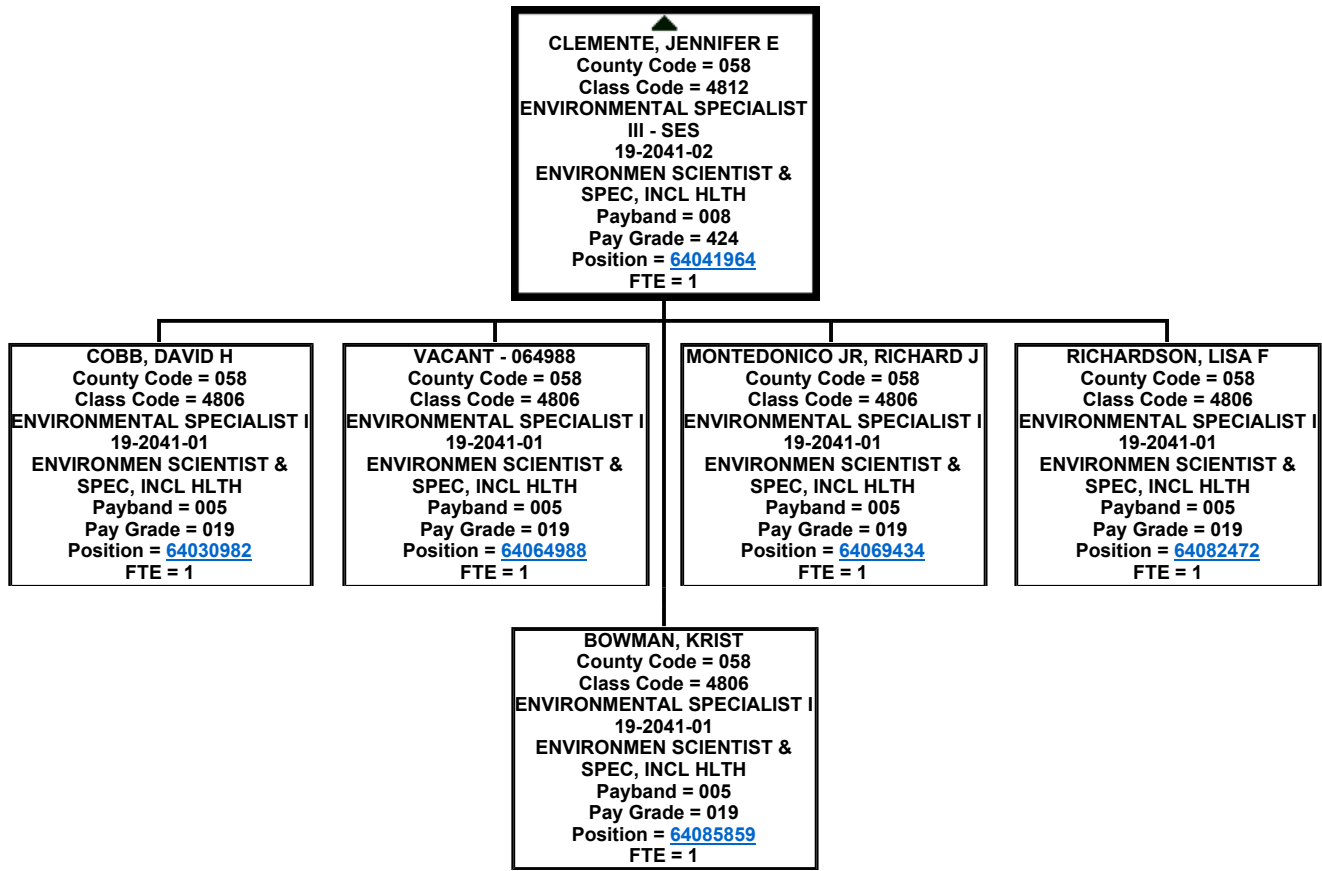
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 Pay Grade = 022
 Position = [64045659](#)
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SPEARS, AUBRIE M
 County Code = 058
 Class Code = 4809
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 II
 19-2041-02
 ENVIRONMEN SCIENTIST &
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 Pay Grade = 022
 Position = [64059033](#)
 FTE = 1

CASE, TIMOTHY C
 County Code = 058
 Class Code = 4806
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 ENVIRONMEN SCIENTIST &
 SPEC, INCL HLTH
 Payband = 005
 Pay Grade = 019
 Position = [64064989](#)
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MILLER, MATTHEW J
County Code = 058
Class Code = 4812
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III
19-2041-02
ENVIRONMENTAL SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64081404](#)
FTE = 1



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CONTEH, FATIMA
 County Code = 058
 Class Code = 4812
ENVIRONMENTAL SPECIALIST
 III - SES
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 424
 Position = [64030981](#)
 FTE = 1

THELICIEUX, FEDELIN
 County Code = 058
 Class Code = 4806
ENVIRONMENTAL SPECIALIST I
 19-2041-01
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
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 Pay Grade = 019
 Position = [64004514](#)
 FTE = 1

JACOBY, JILL C
 County Code = 058
 Class Code = 4809
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 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64035537](#)
 FTE = 1

BETANCOURT RIVERA, ANA V
 County Code = 058
 Class Code = 5990
FAMILY SERVICES COUNSELOR
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
 Payband = 007
 Pay Grade = 019
 Position = [64041791](#)
 FTE = 1

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HOOVER, DAVID C
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 Class Code = 4813
ENVIRONMENTAL SUPERVISOR I - SES
 19-2041-03
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 009
 Pay Grade = 422
 Position = [64029496](#)
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JONES, DAVID
 County Code = 058
 Class Code = 4809
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 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
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 Pay Grade = 022
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VACANT - 000526
 County Code = 058
 Class Code = 4812
ENVIRONMENTAL SPECIALIST III
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
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 Pay Grade = 024
 Position = [64000526](#)
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TORRES, DIANNA S
 County Code = 058
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64004579](#)
 FTE = 1

MULLAN, CHRISTINE L
 County Code = 058
 Class Code = 4812
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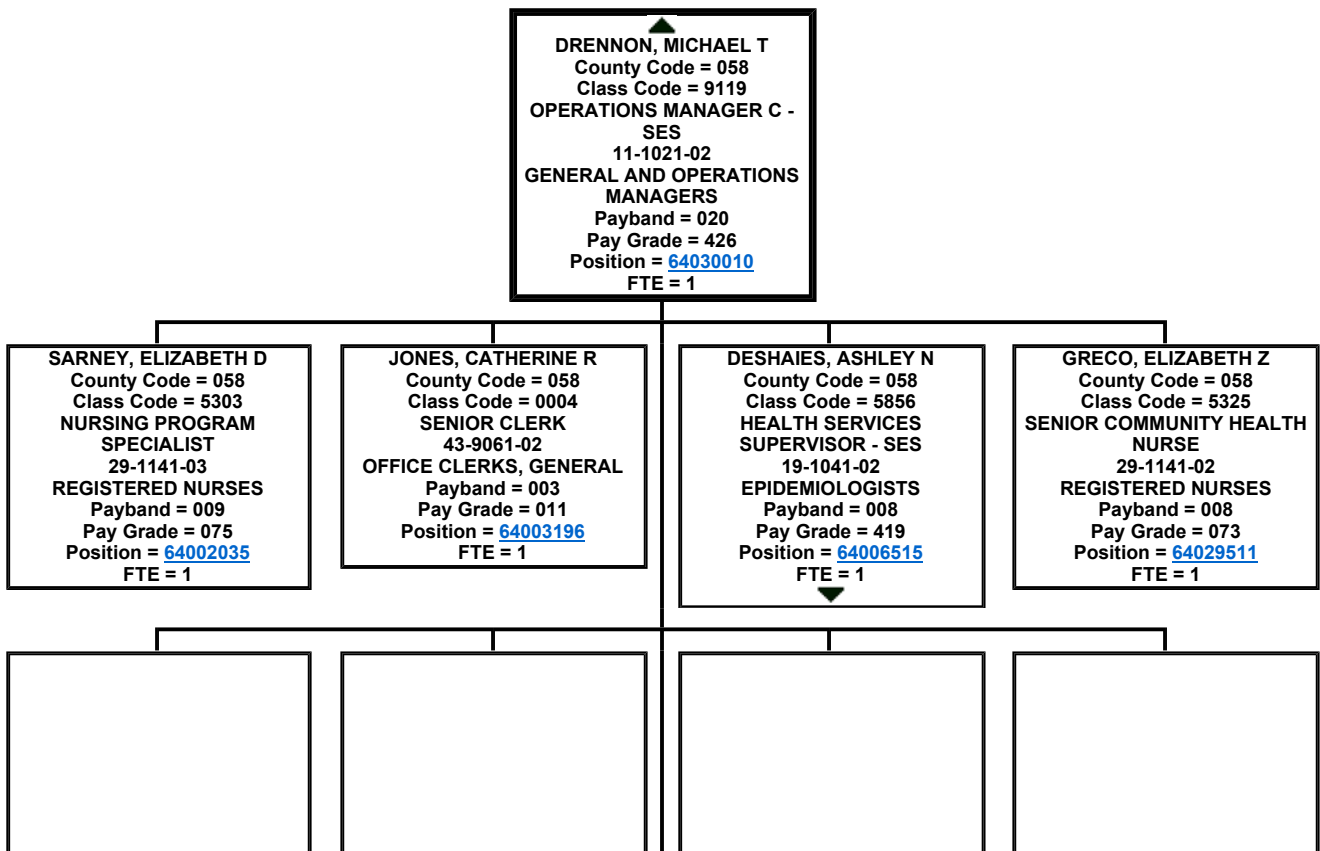
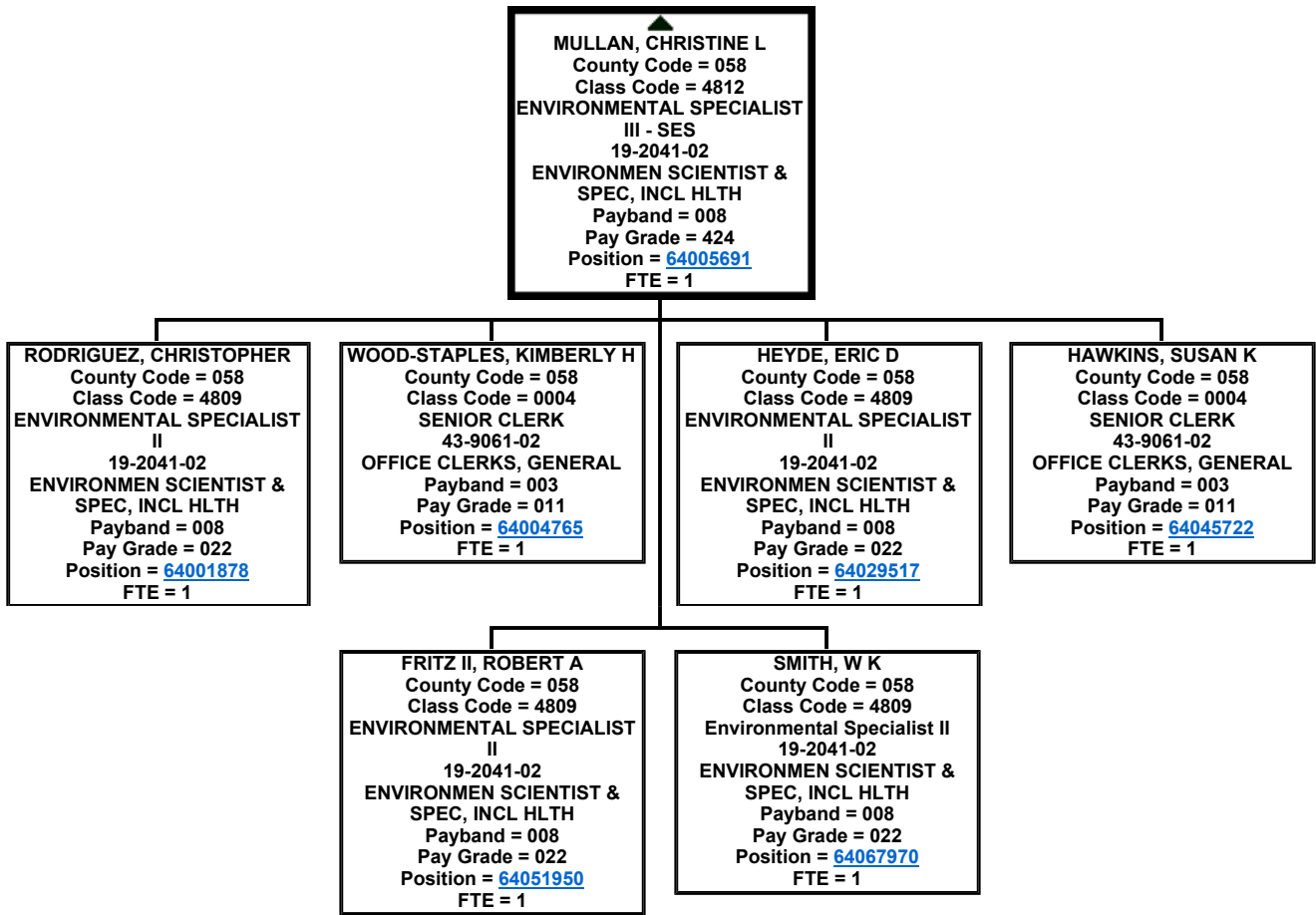
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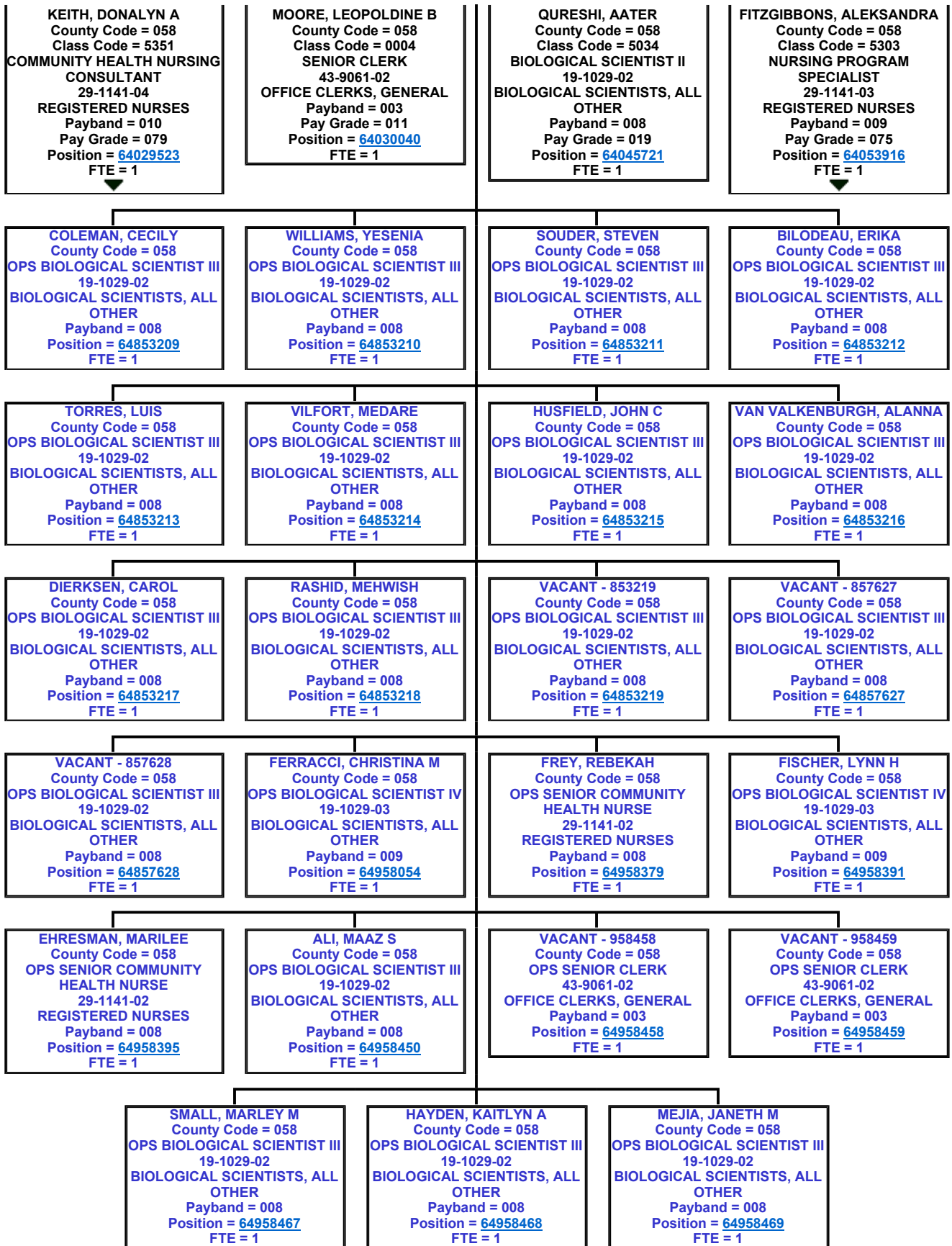
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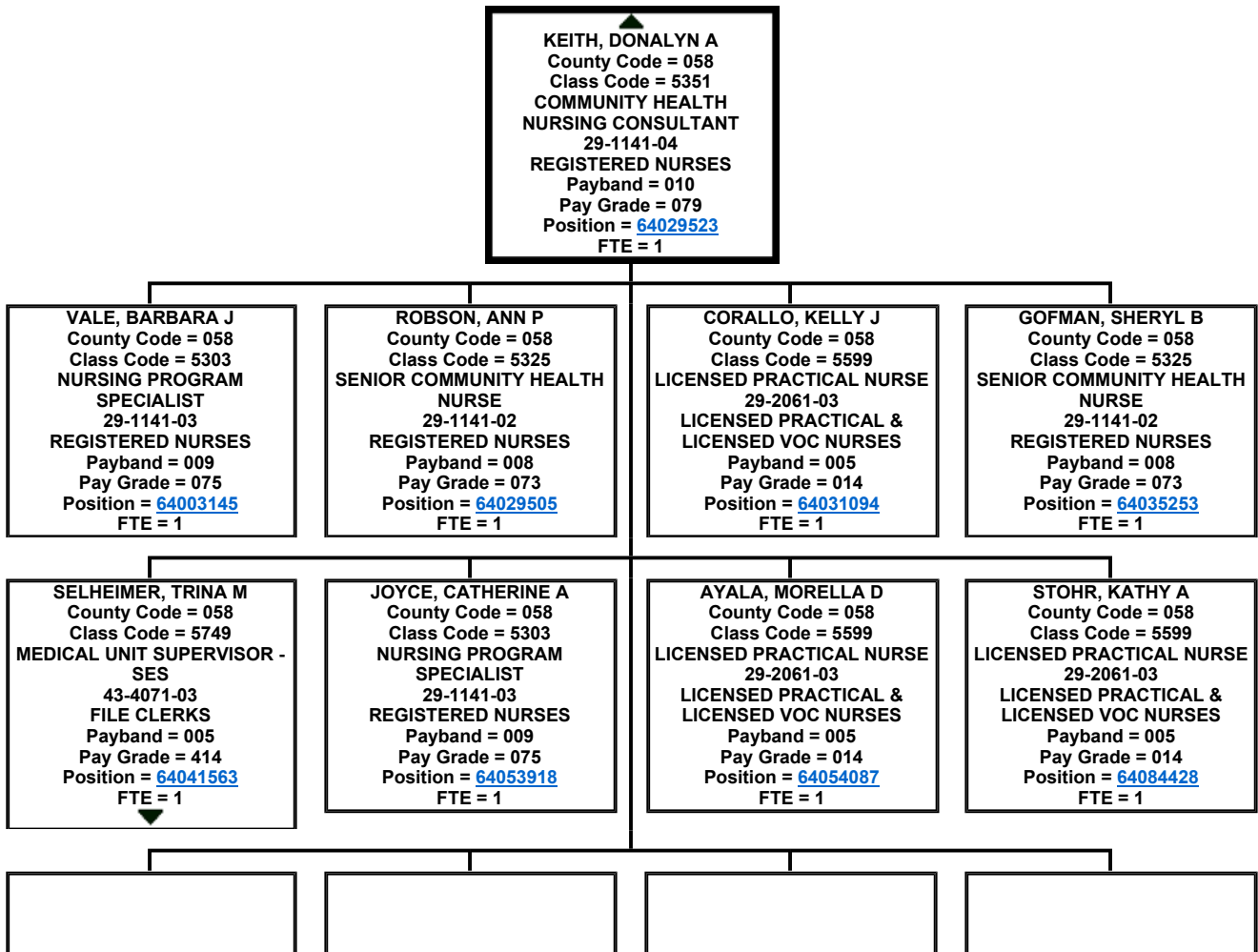
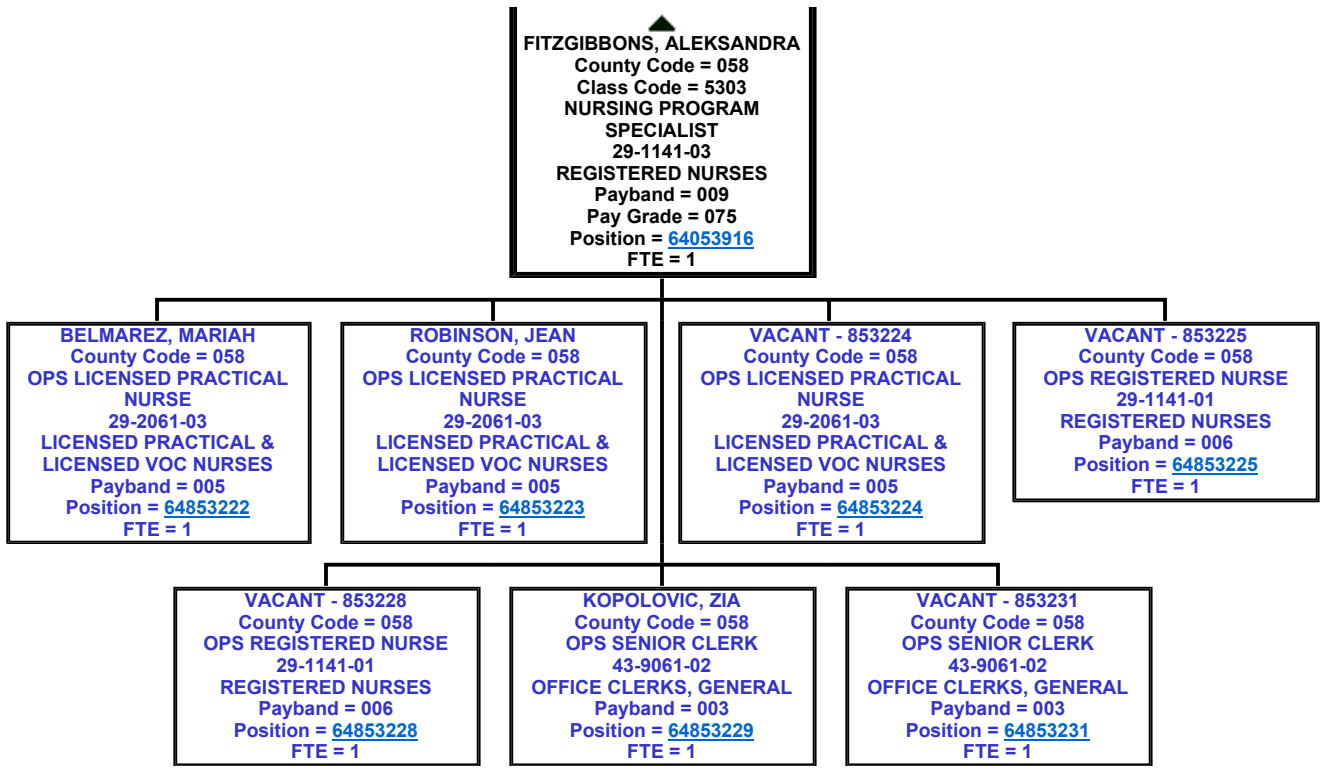
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 Pay Grade = 022
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 FTE = 1

OTIS, FITZ-EDWARD
 County Code = 058
 Class Code = 4809
ENVIRONMENTAL SPECIALIST II
 19-2041-02
ENVIRONMEN SCIENTIST & SPEC, INCL HLTH
 Payband = 008
 Pay Grade = 022
 Position = [64069433](#)
 FTE = 1

WOODARD, KRISTEN N
County Code = 058
OPS ENVIRONMENTAL
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ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Position = [64958397](#)
FTE = 1





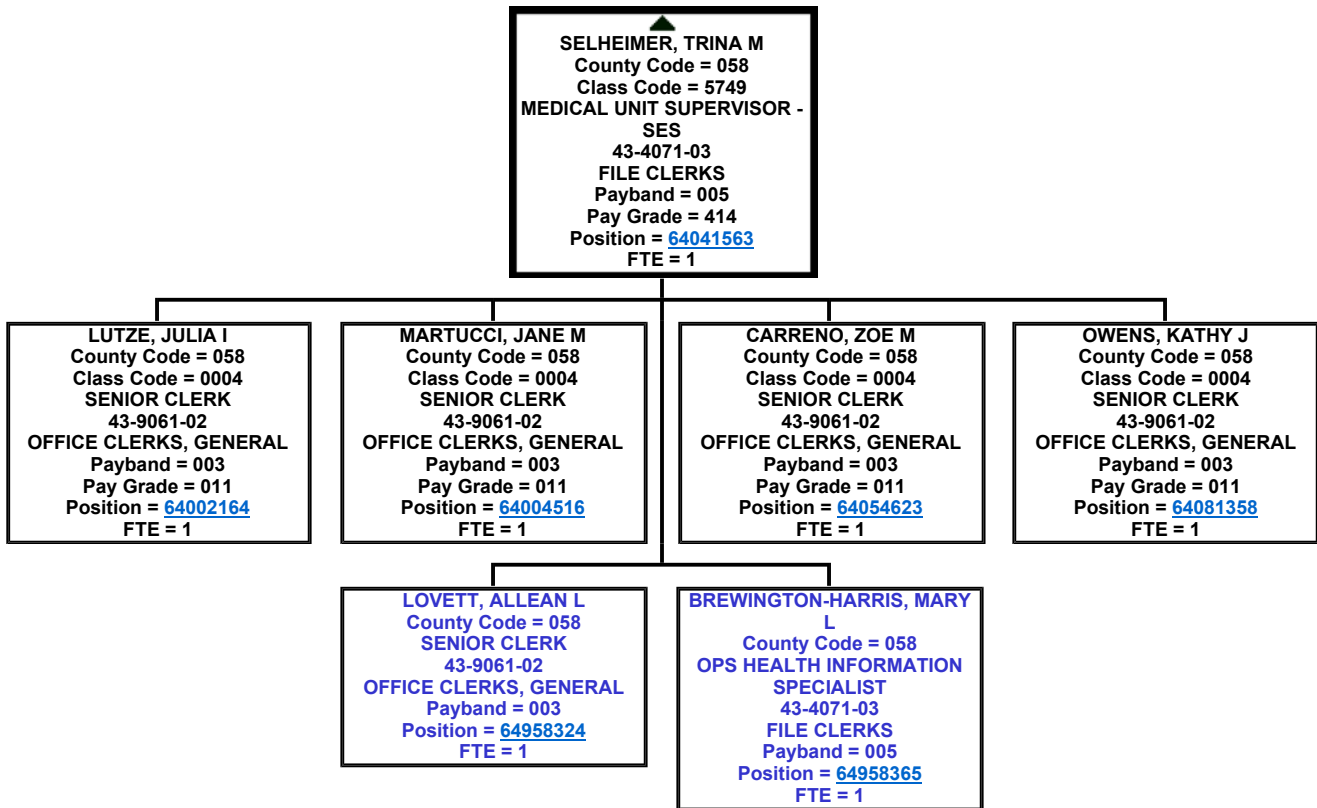


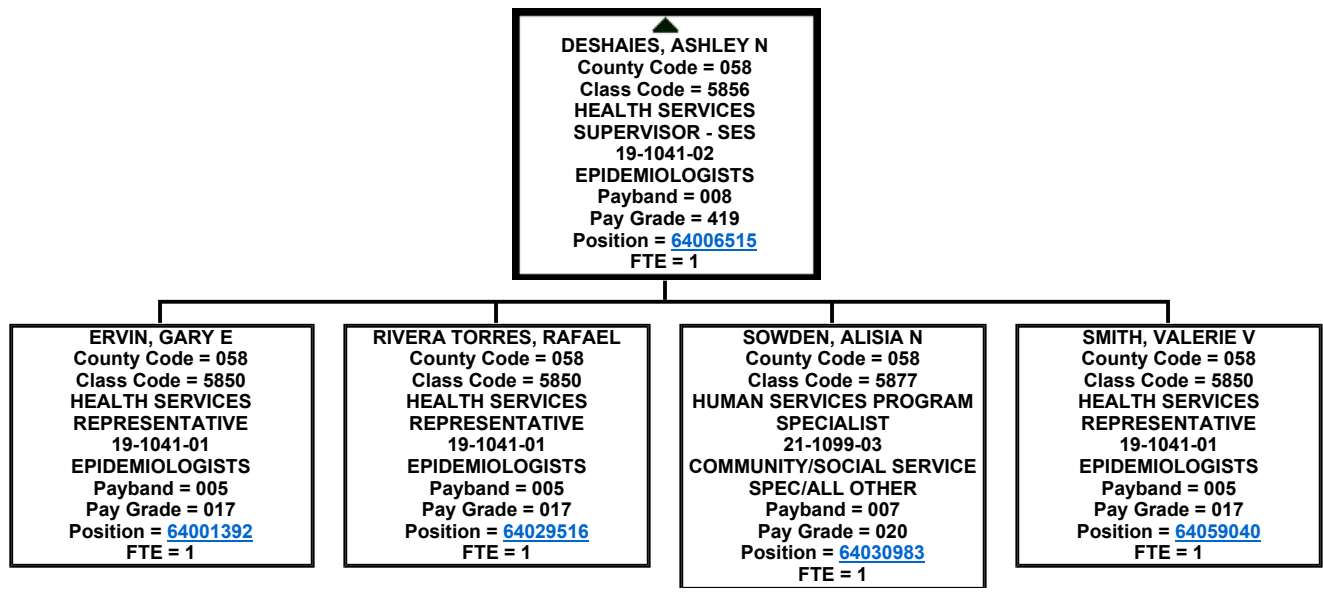
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HEALTH NU
29-1141-02
REGISTERED NURSES
Payband = 008
Position = [64958056](#)
FTE = 1

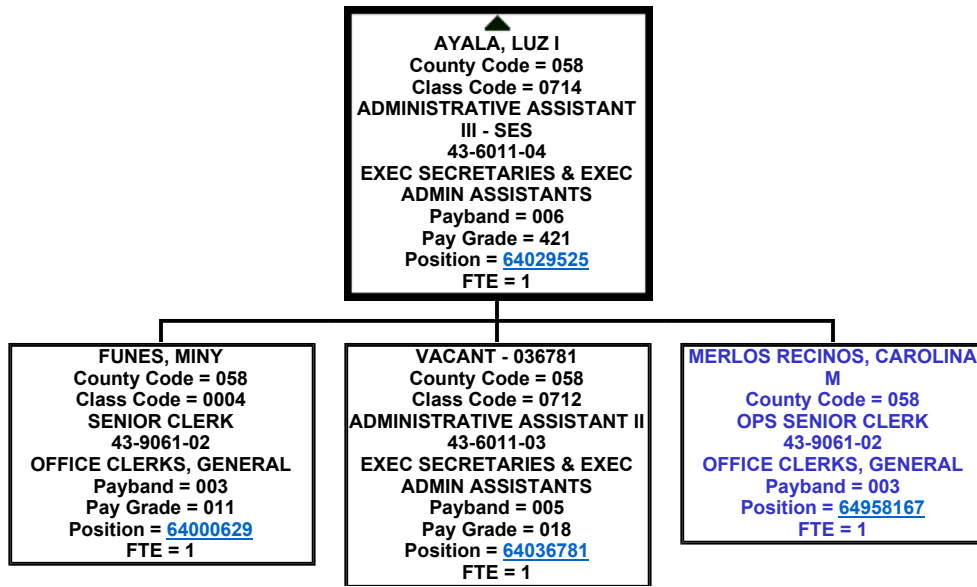
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County Code = 058
OPS LICENSED PRACTICAL
NURSE
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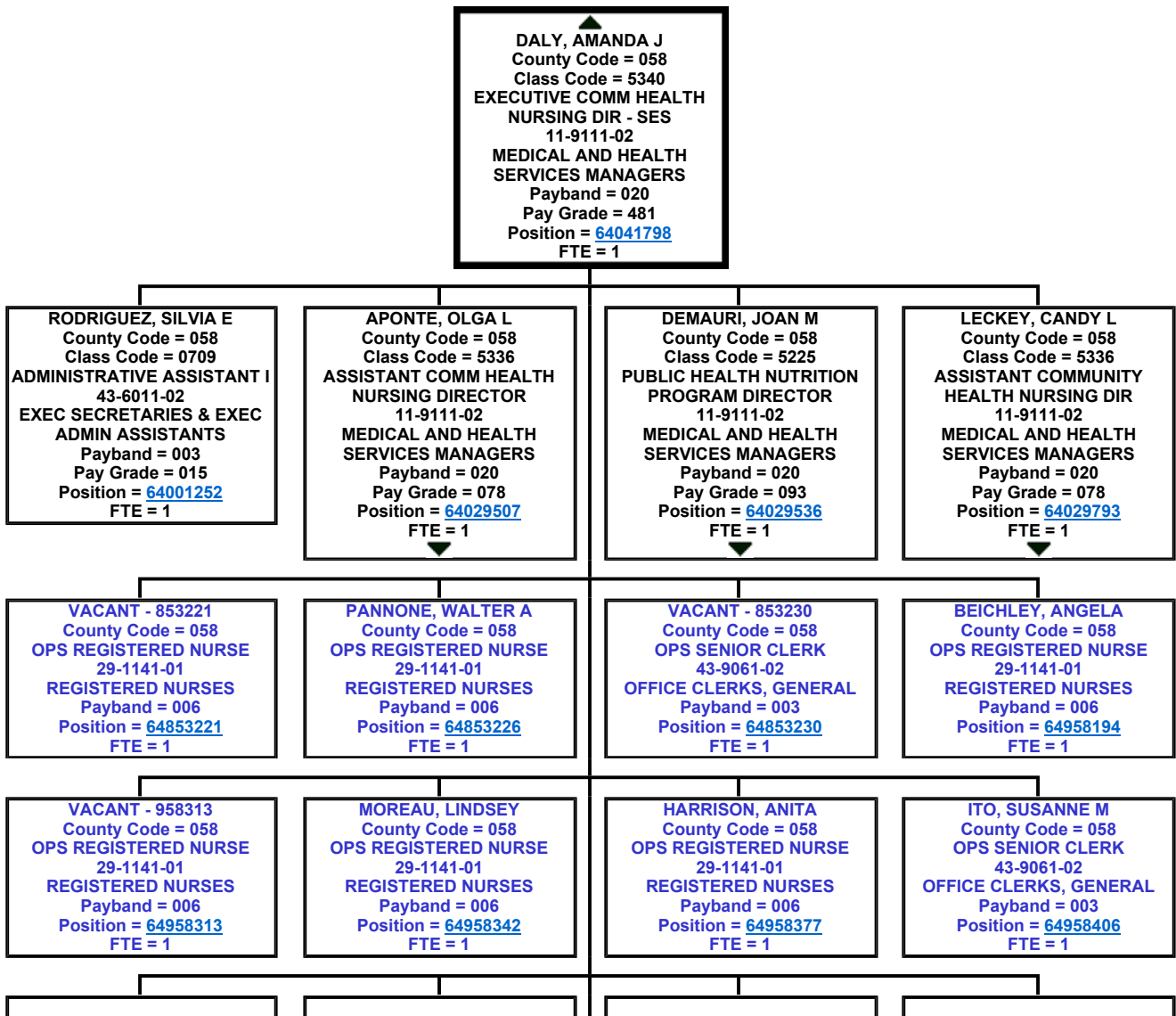
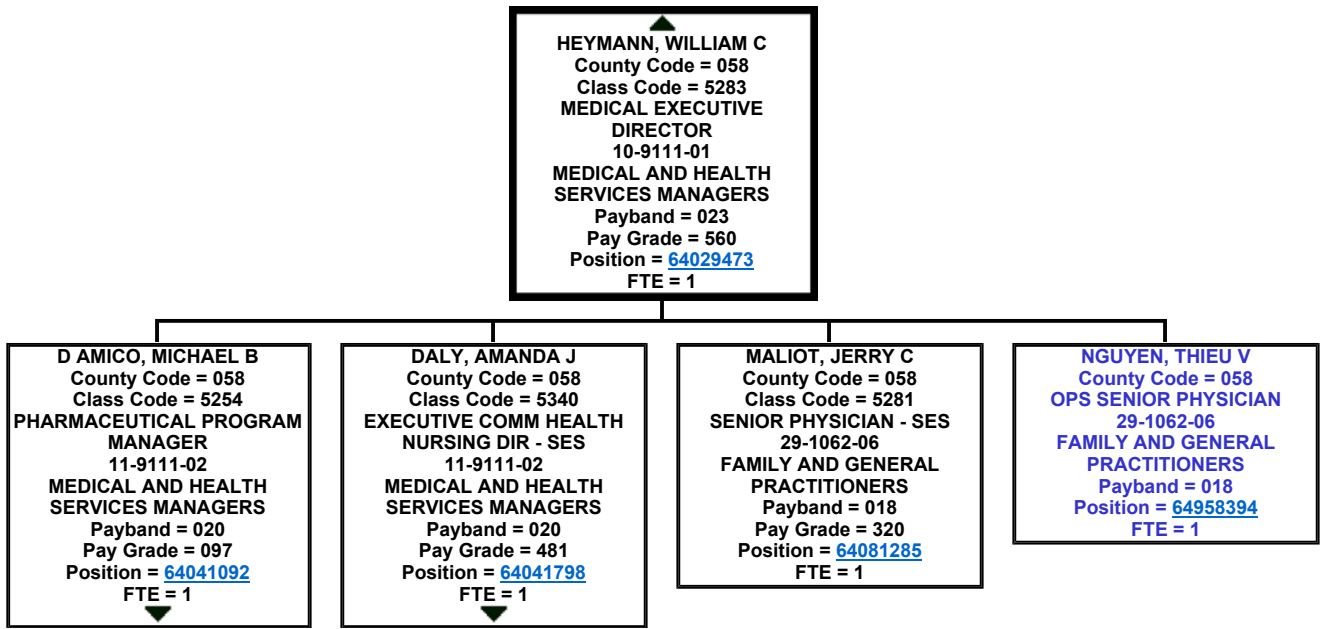
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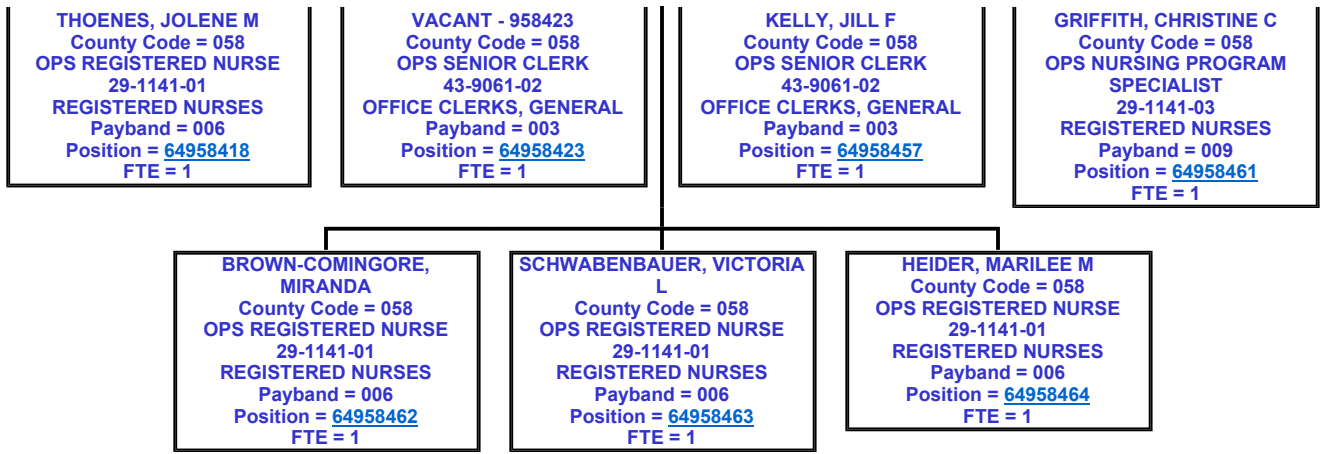
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NURSE
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REGISTERED NURSES
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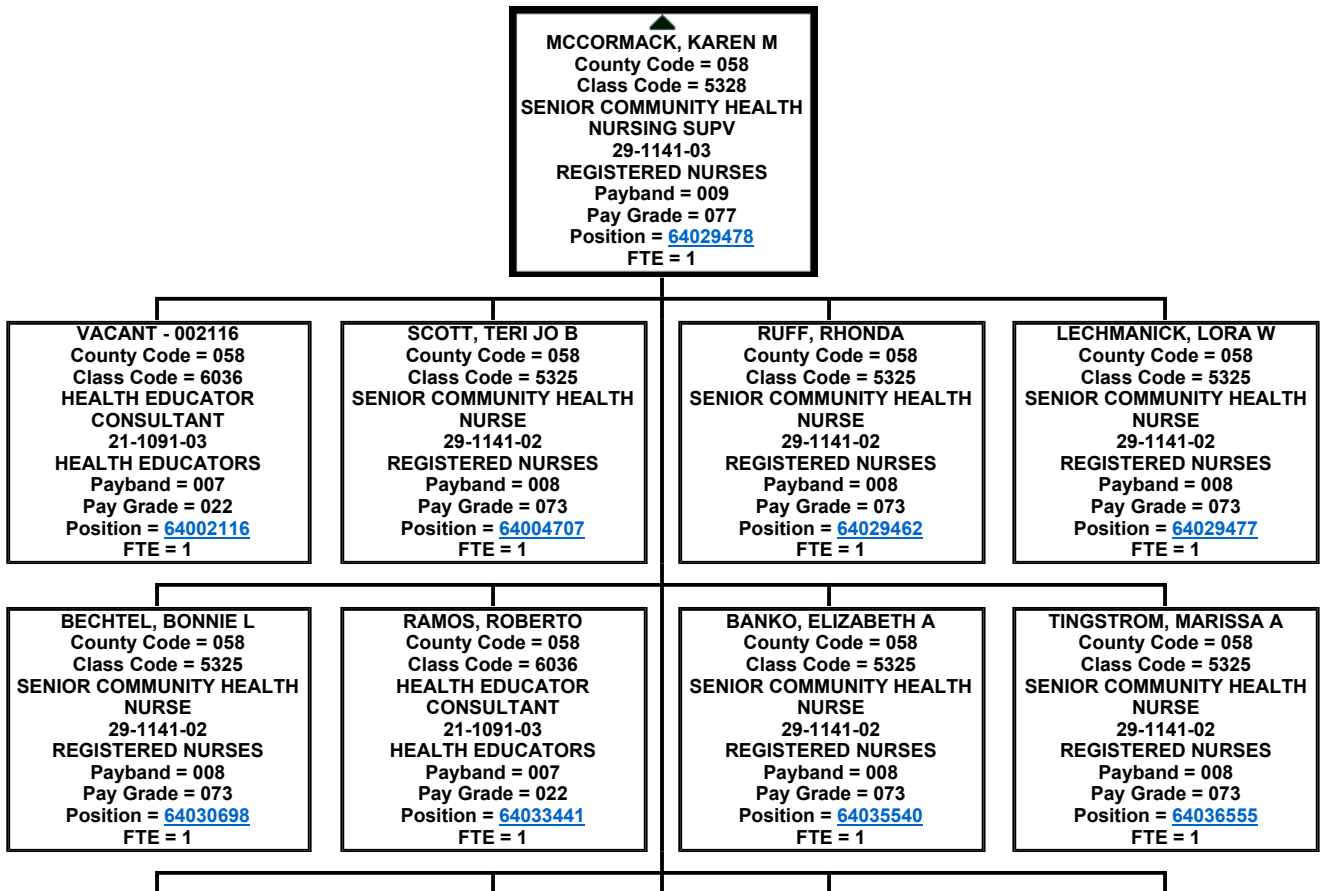
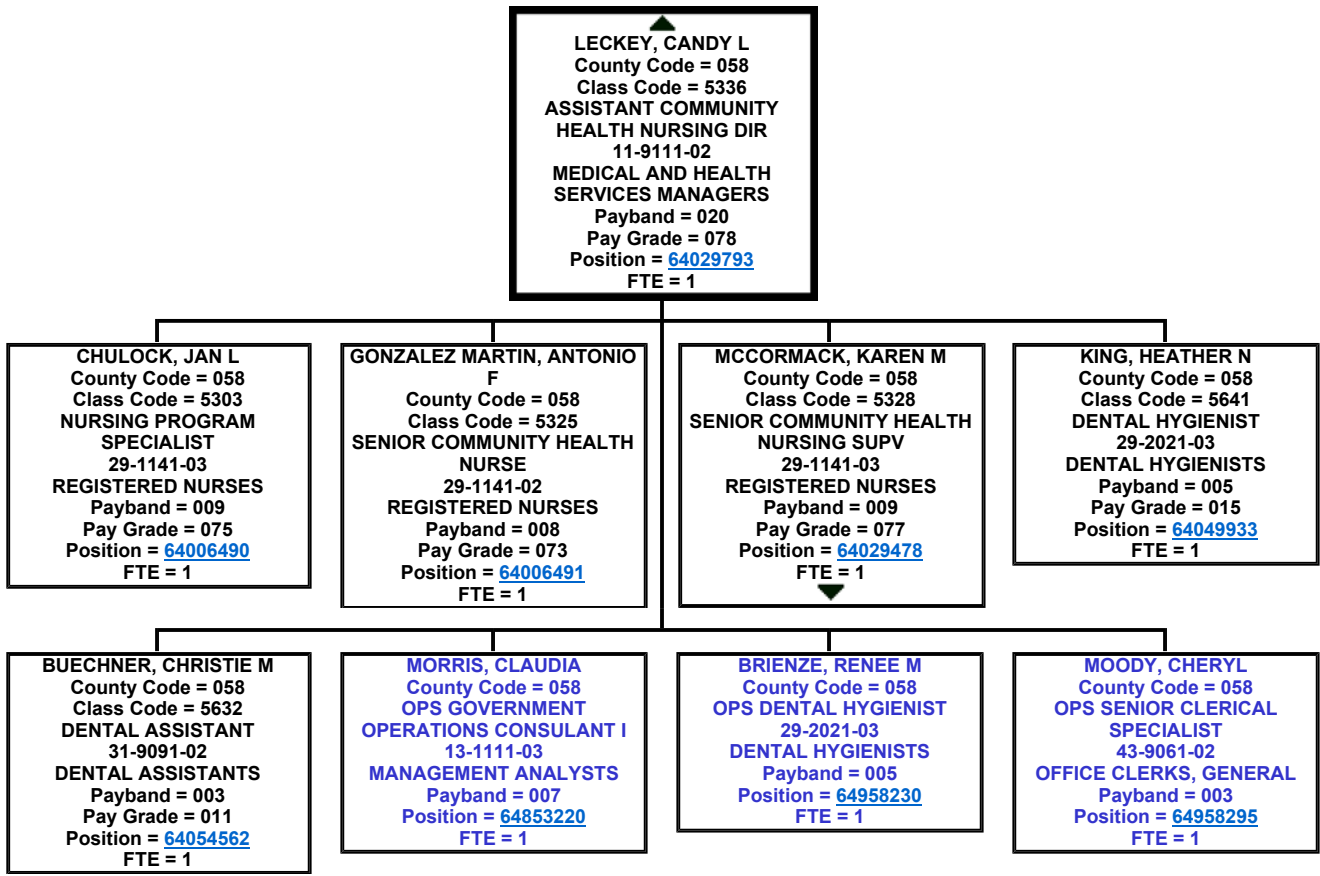


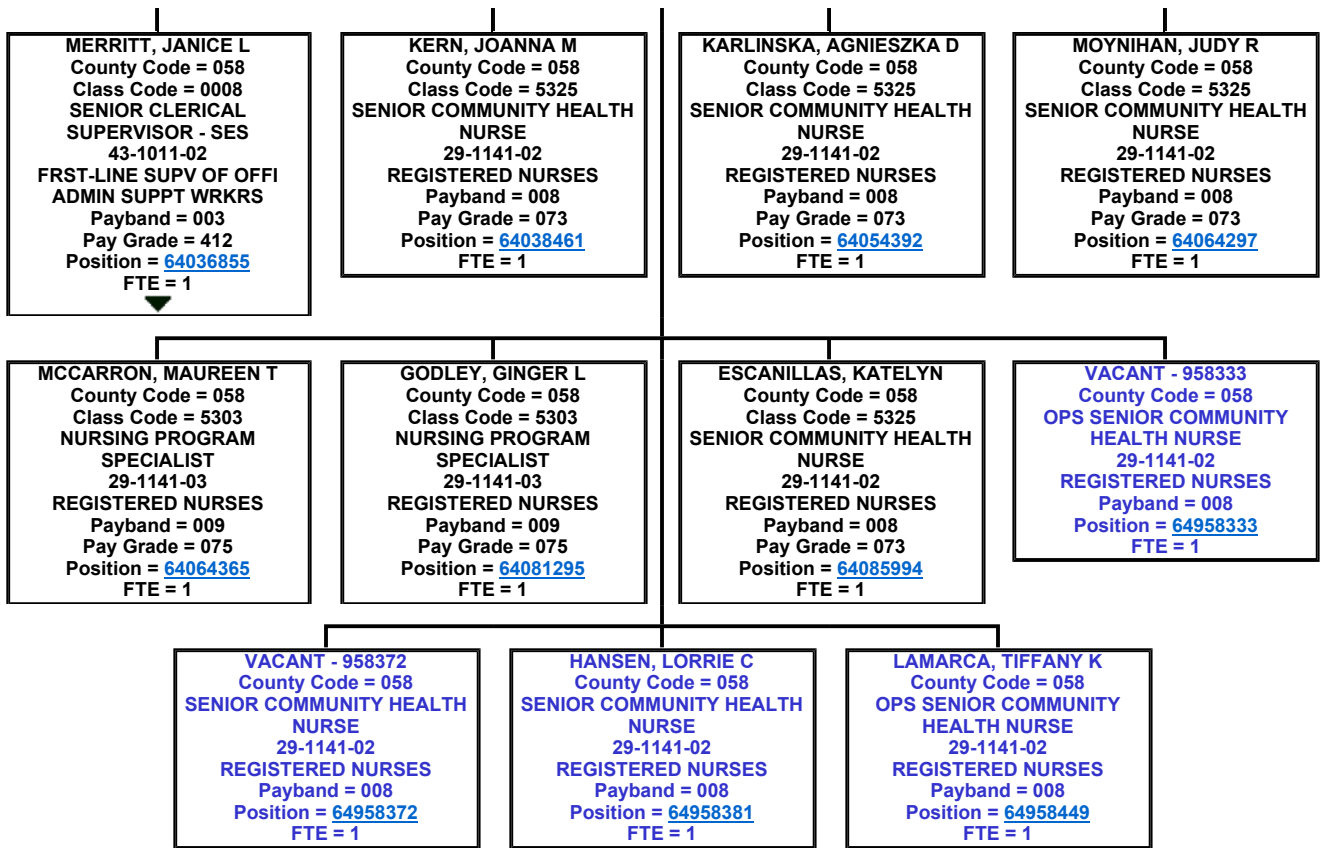


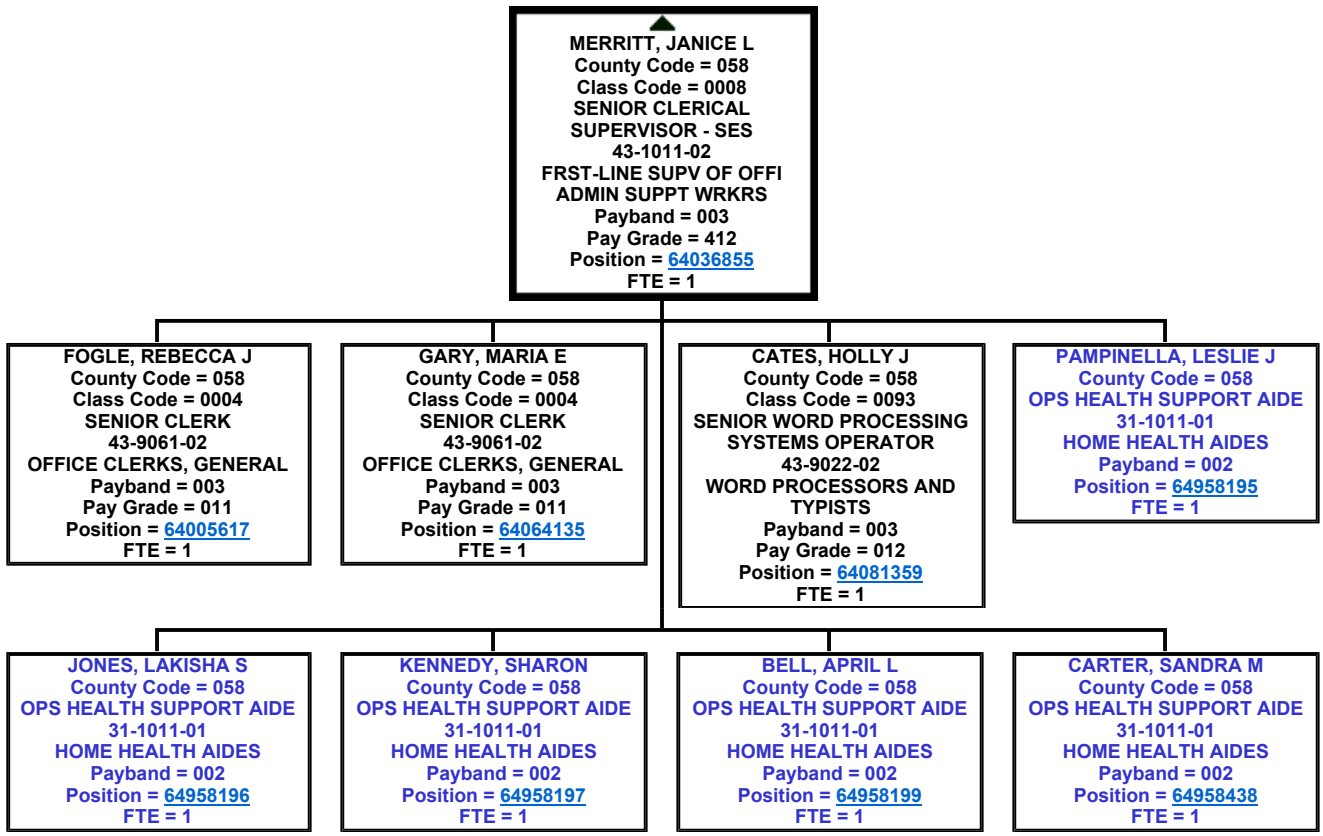


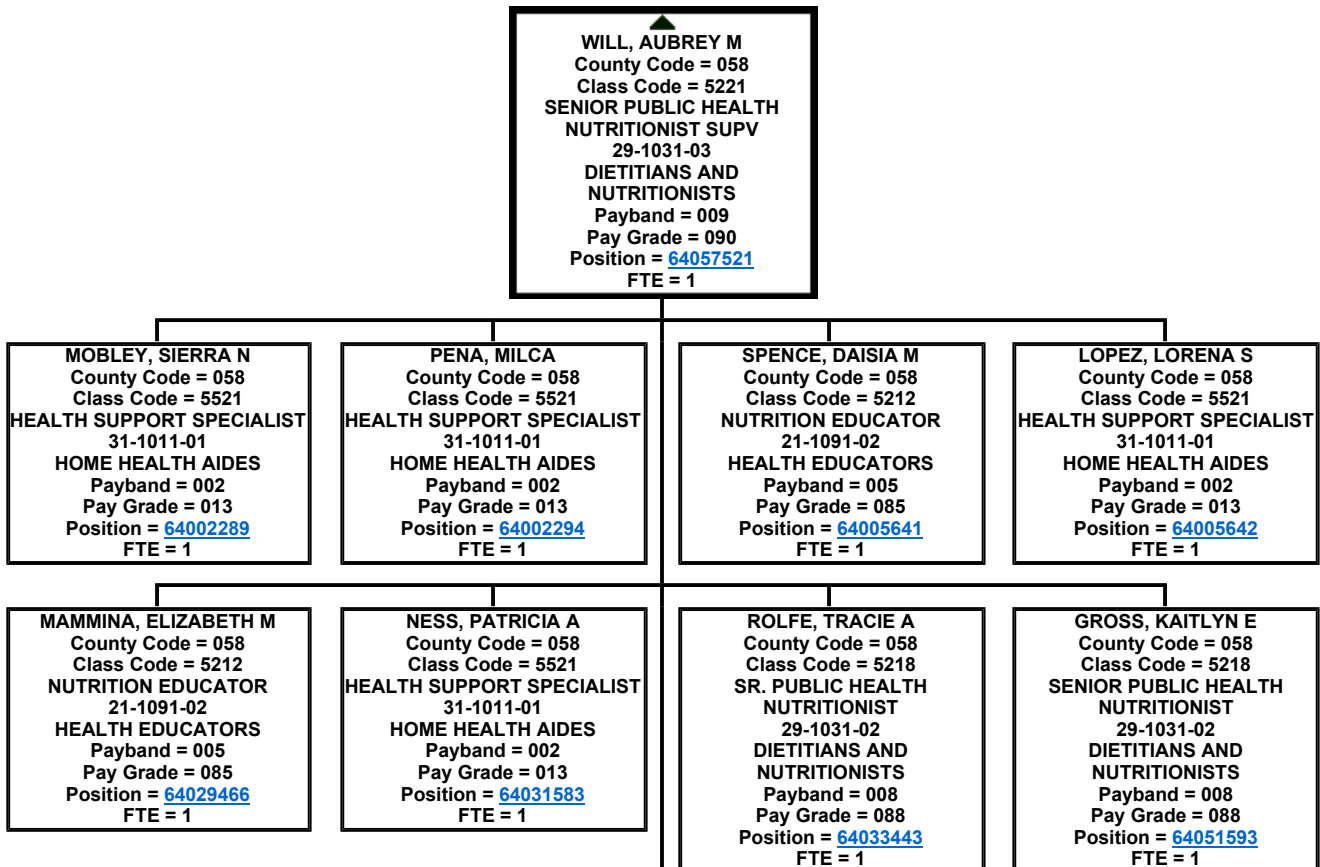
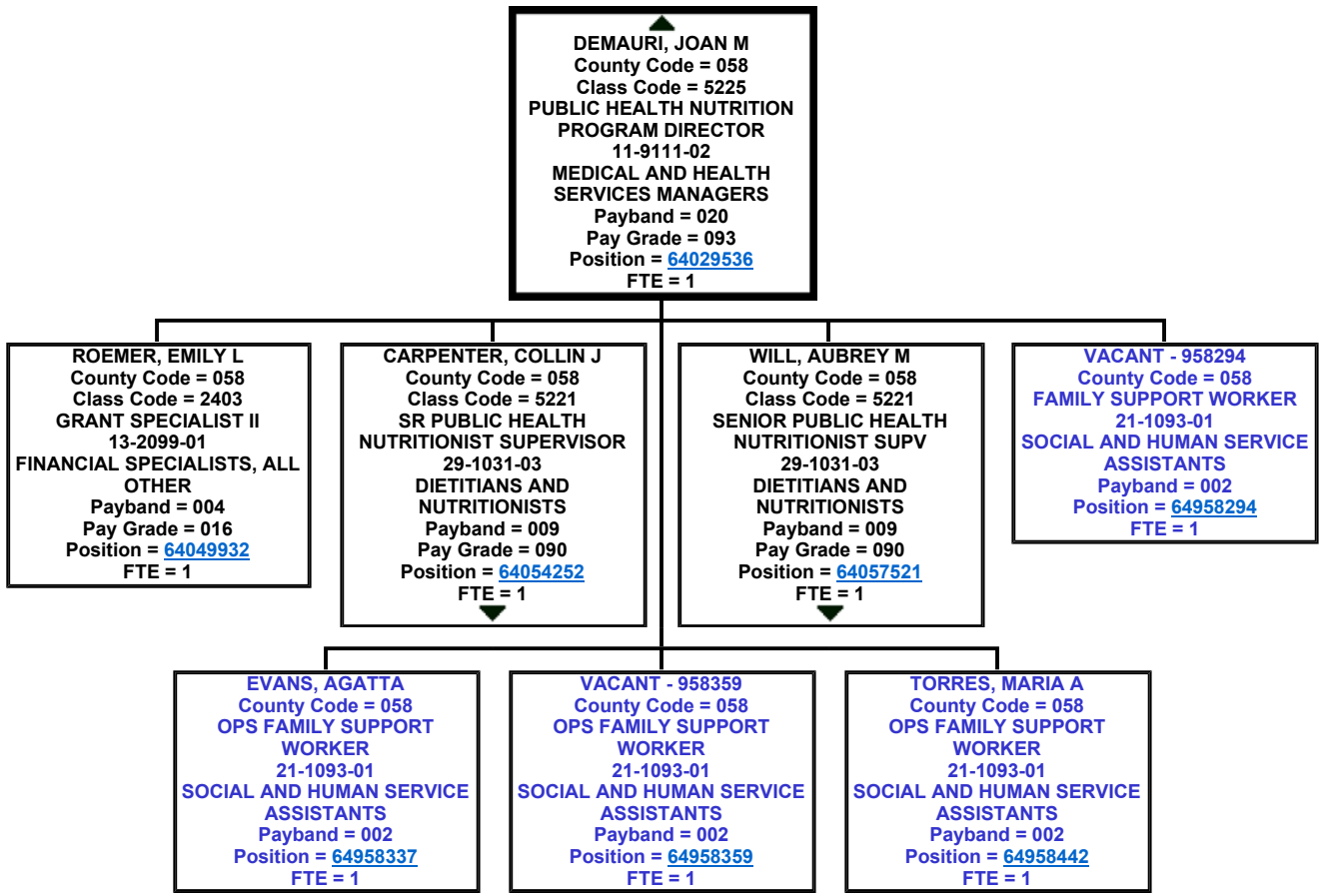


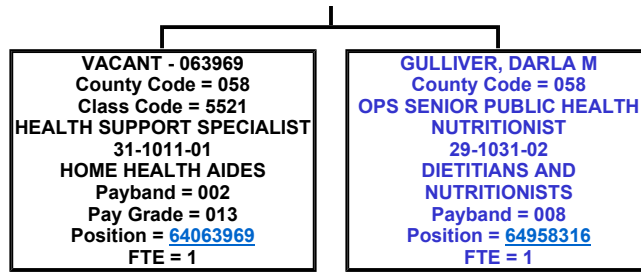


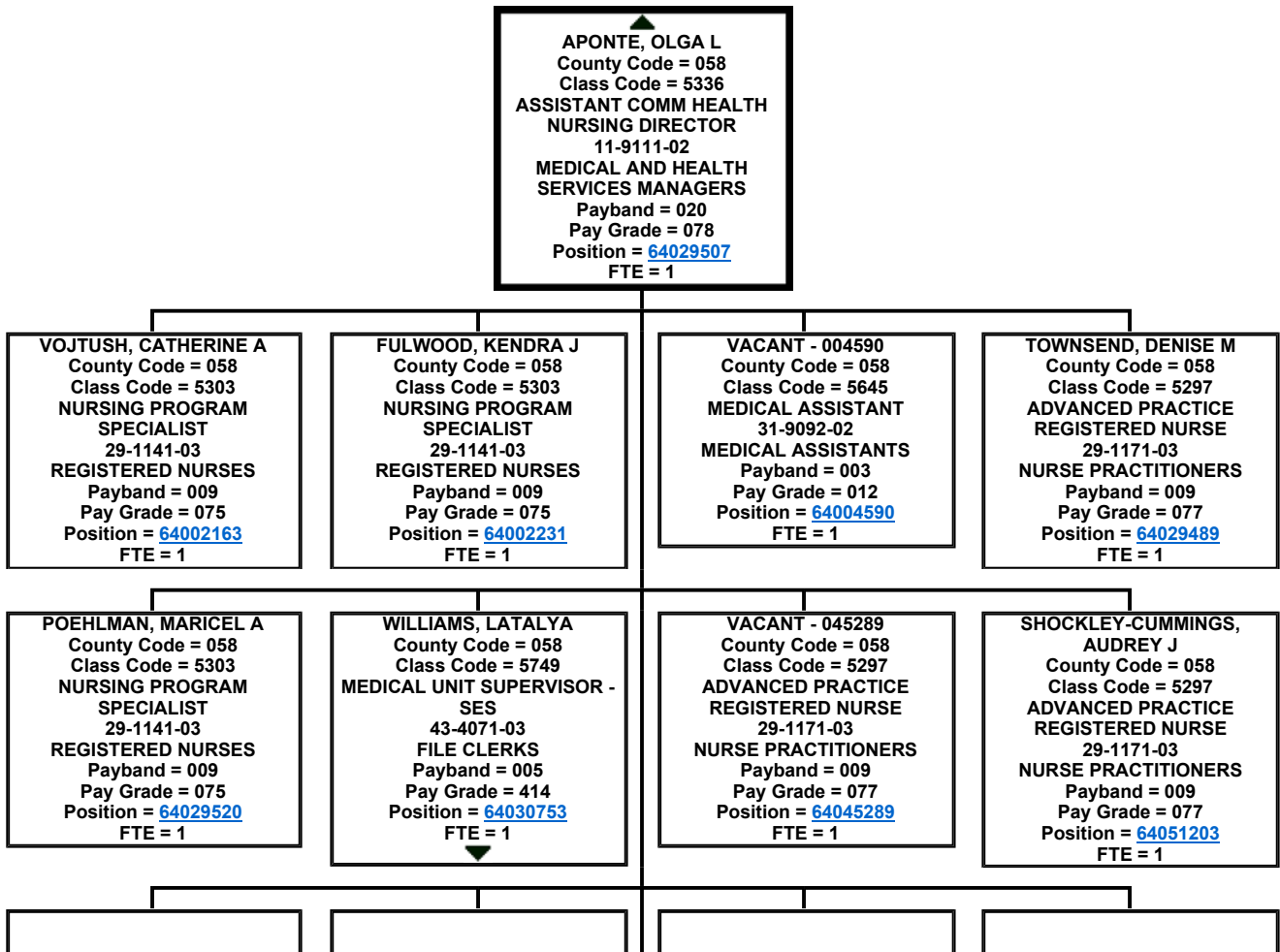
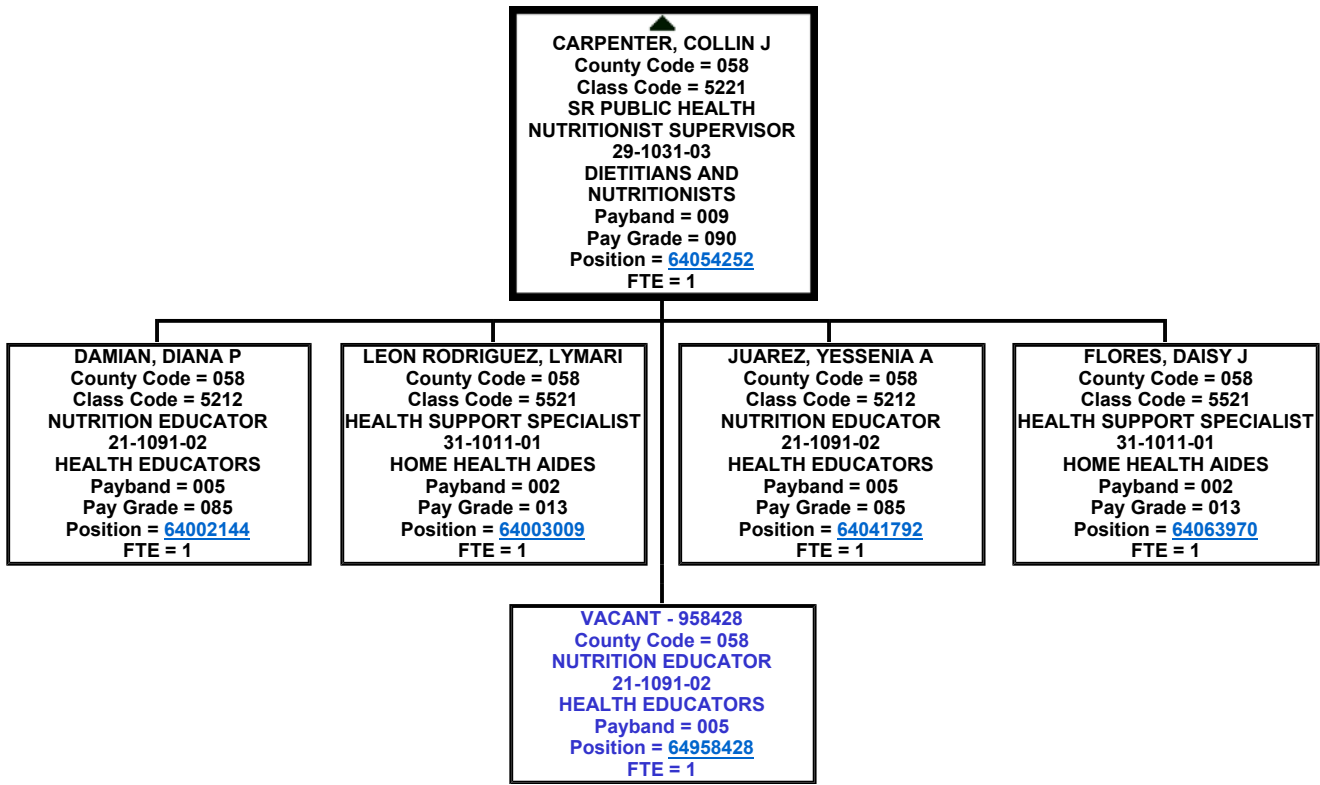












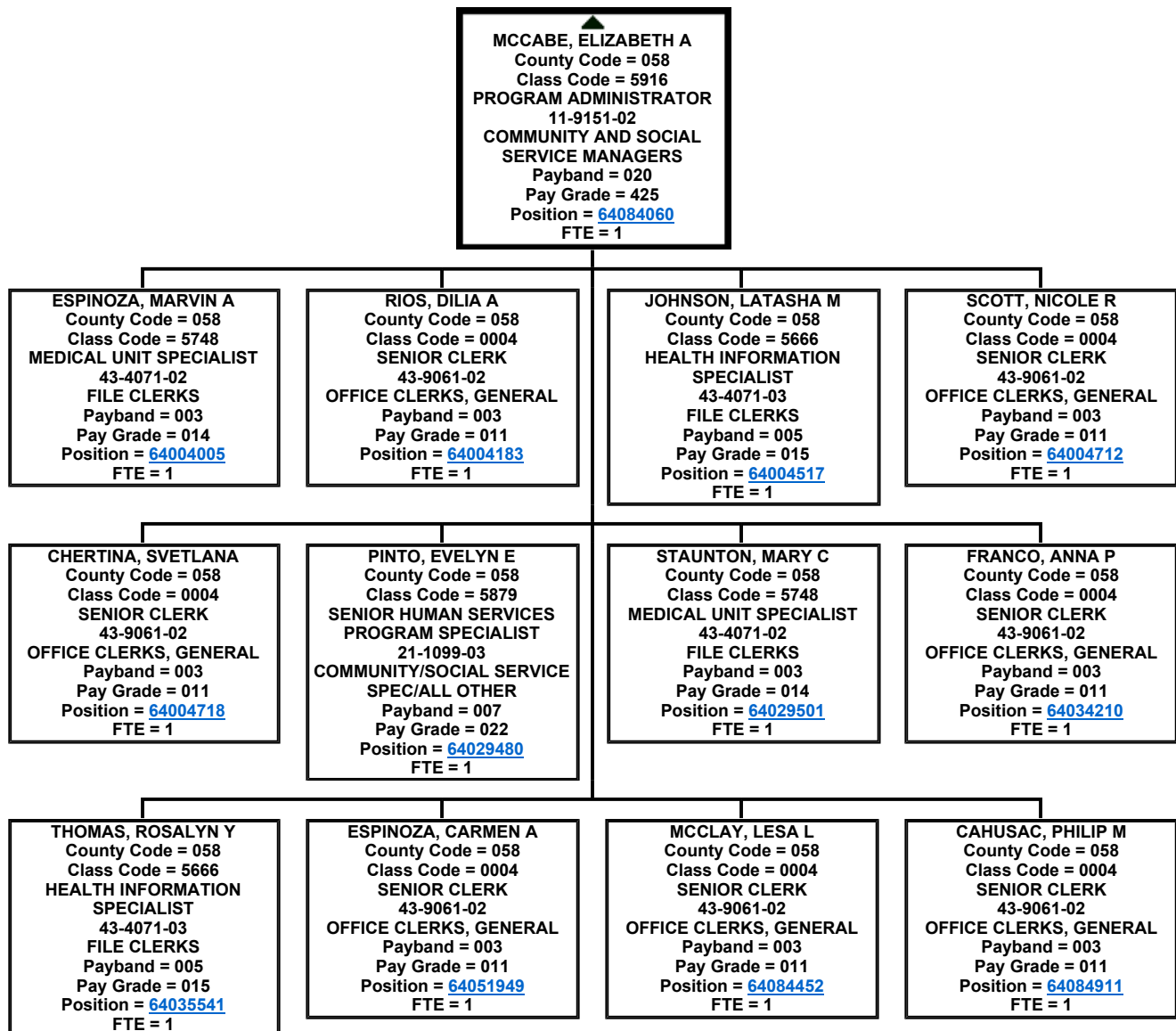
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County Code = 058
Class Code = 5303
NURSING PROGRAM
SPECIALIST
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [64057643](#)
FTE = 1

MCCABE, ELIZABETH A
County Code = 058
Class Code = 5916
PROGRAM ADMINISTRATOR
11-9151-02
COMMUNITY AND SOCIAL
SERVICE MANAGERS
Payband = 020
Pay Grade = 425
Position = [64084060](#)
FTE = 1

DOWD, ANNE
County Code = 058
OPS ADVANCED REGISTERED
NURSE PRACTITION
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Position = [64958422](#)
FTE = 1

AL-KHATIB, MARY ANNE
County Code = 058
OPS SENIOR COMMUNITY
HEALTH NURSE
29-1141-02
REGISTERED NURSES
Payband = 008
Position = [64958430](#)
FTE = 1

VACANT - 958465
County Code = 058
OPS ADVANCED PRACTICE
REGISTERED NURSE
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Position = [64958465](#)
FTE = 1



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WILLIAMS, LATALYA
 County Code = 058
 Class Code = 5749
MEDICAL UNIT SUPERVISOR - SES
 43-4071-03
FILE CLERKS
 Payband = 005
 Pay Grade = 414
 Position = [64030753](#)
 FTE = 1

SERRANO, DIANA M
 County Code = 058
 Class Code = 5645
Medical Assistant
 31-9092-02
MEDICAL ASSISTANTS
 Payband = 003
 Pay Grade = 012
 Position = [64029476](#)
 FTE = 1

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D AMICO, MICHAEL B
 County Code = 058
 Class Code = 5254
PHARMACEUTICAL PROGRAM MANAGER
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 097
 Position = [64041092](#)
 FTE = 1

SPARLING, JOHN S
 County Code = 058
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 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 096
 Position = [64001943](#)
 FTE = 1

DESPOTS, LISA M
 County Code = 058
 Class Code = 5500
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 29-2052-02
PHARMACY TECHNICIANS
 Payband = 004
 Pay Grade = 013
 Position = [64002222](#)
 FTE = 1

O'BRIEN, JESSICA L
 County Code = 058
 Class Code = 5500
PHARMACY TECHNICIAN
 29-2052-02
PHARMACY TECHNICIANS
 Payband = 004
 Pay Grade = 013
 Position = [64002250](#)
 FTE = 1

PARKS, ISABELLA P
 County Code = 058
 Class Code = 5500
PHARMACY TECHNICIAN
 29-2052-02
PHARMACY TECHNICIANS
 Payband = 004
 Pay Grade = 013
 Position = [64002692](#)
 FTE = 1

BYCHKOVSKA, LILIANA
 County Code = 058
 Class Code = 5500
PHARMACY TECHNICIAN
 29-2052-02
PHARMACY TECHNICIANS
 Payband = 004
 Pay Grade = 013
 Position = [64002990](#)
 FTE = 1

BARREIRO, RUTH A
 County Code = 058
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64003022](#)
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FIELDS, MARIA E
 County Code = 058
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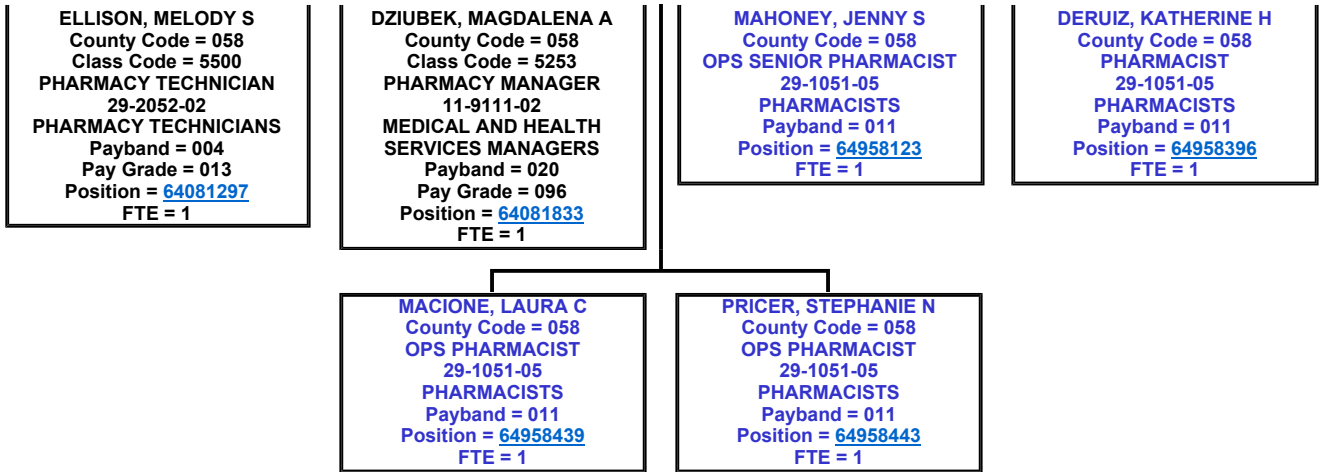
LEBRETTON, CRYSTALLYNN D
 County Code = 058
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OPERATIONS ANALYST II
 13-1111-03
MANAGEMENT ANALYSTS
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 Pay Grade = 019
 Position = [64004743](#)
 FTE = 1

THOMASON, JESSICA N
 County Code = 058
 Class Code = 5253
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 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 096
 Position = [64004767](#)
 FTE = 1

SCHAIBLE, EVELYN J
 County Code = 058
 Class Code = 5253
PHARMACY MANAGER
 11-9111-02
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 020
 Pay Grade = 096
 Position = [64033879](#)
 FTE = 1

BRINLEY, MICHELLE A
 County Code = 058
 Class Code = 0004
SENIOR CLERK
 43-9061-02
OFFICE CLERKS, GENERAL
 Payband = 003
 Pay Grade = 011
 Position = [64036784](#)
 FTE = 1

BARFIELD, KRIS A
 County Code = 058
 Class Code = 5871
HUMAN SERVICES PROGRAM ANALYST
 21-1099-03
COMMUNITY/SOCIAL SERVICE SPEC/ALL OTHER
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 Pay Grade = 018
 Position = [64059034](#)
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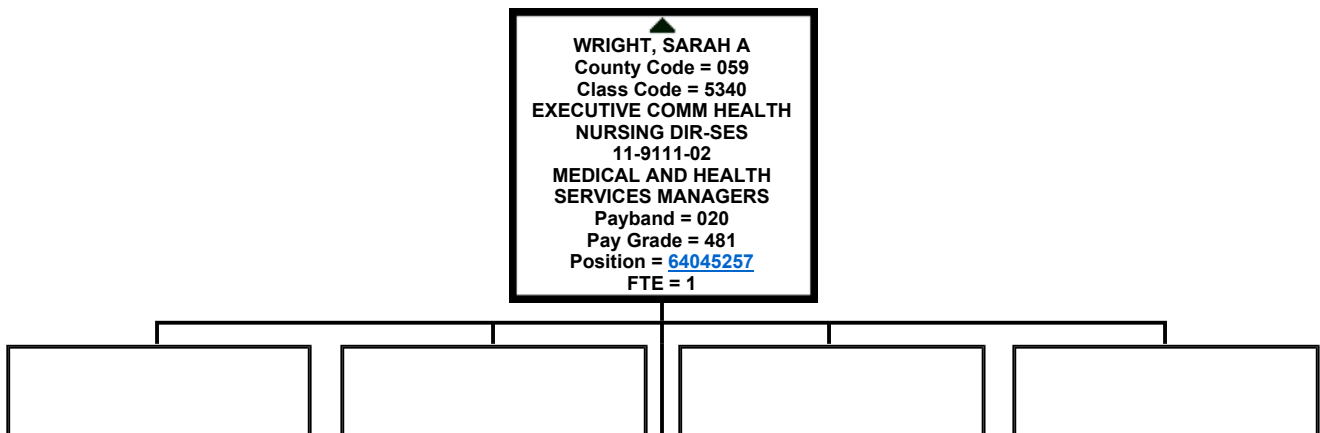
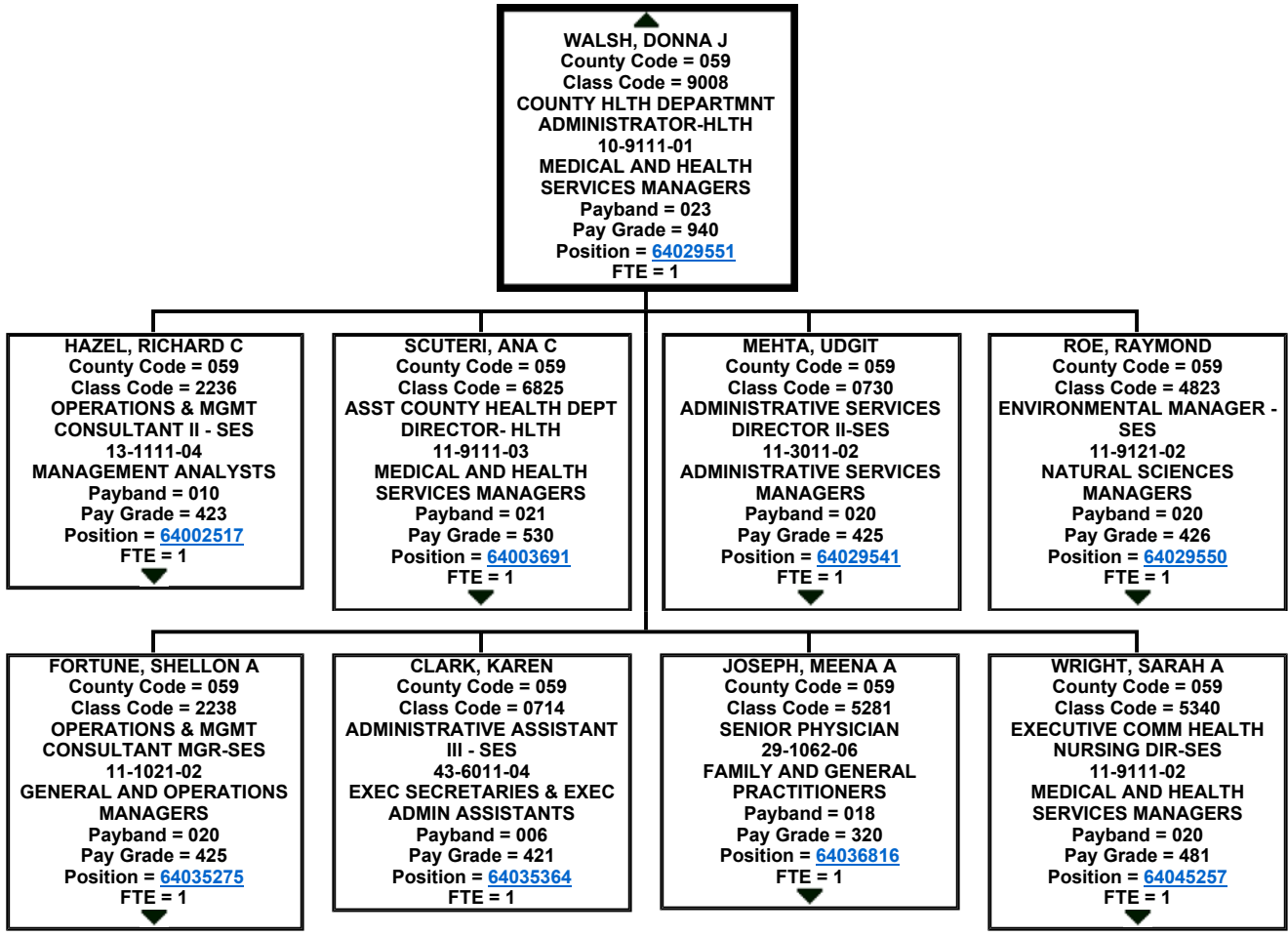


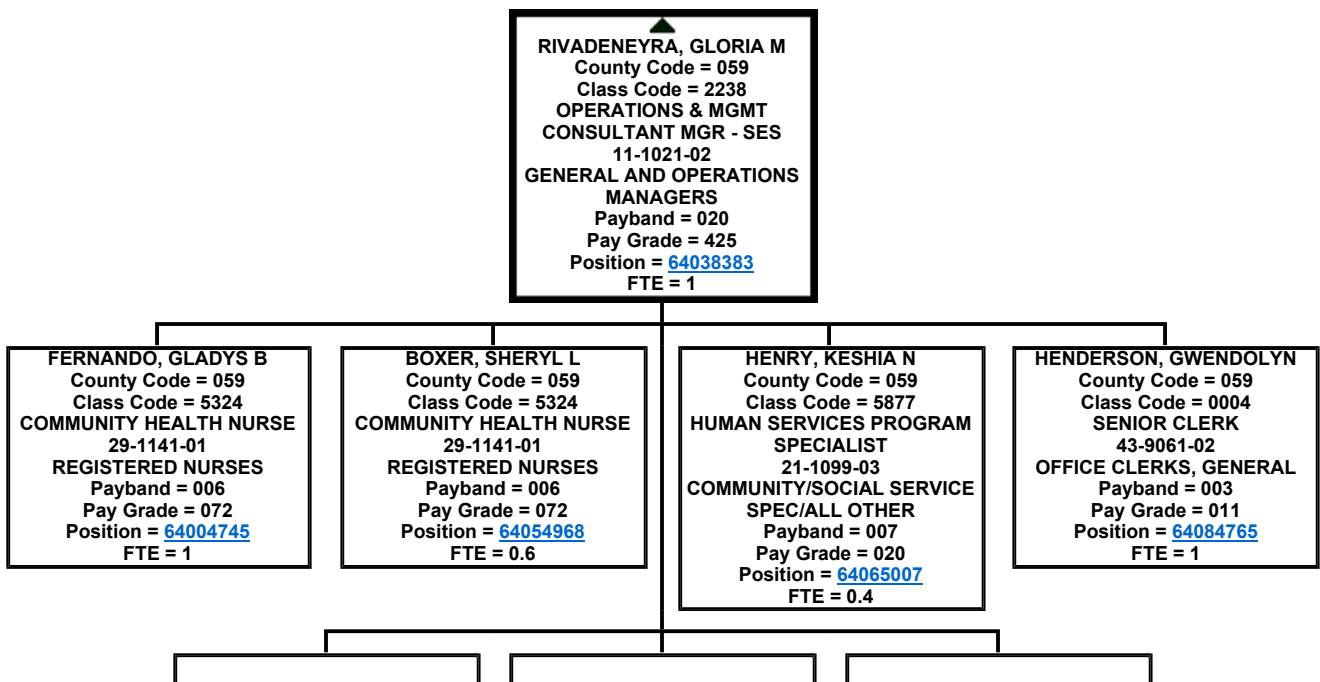
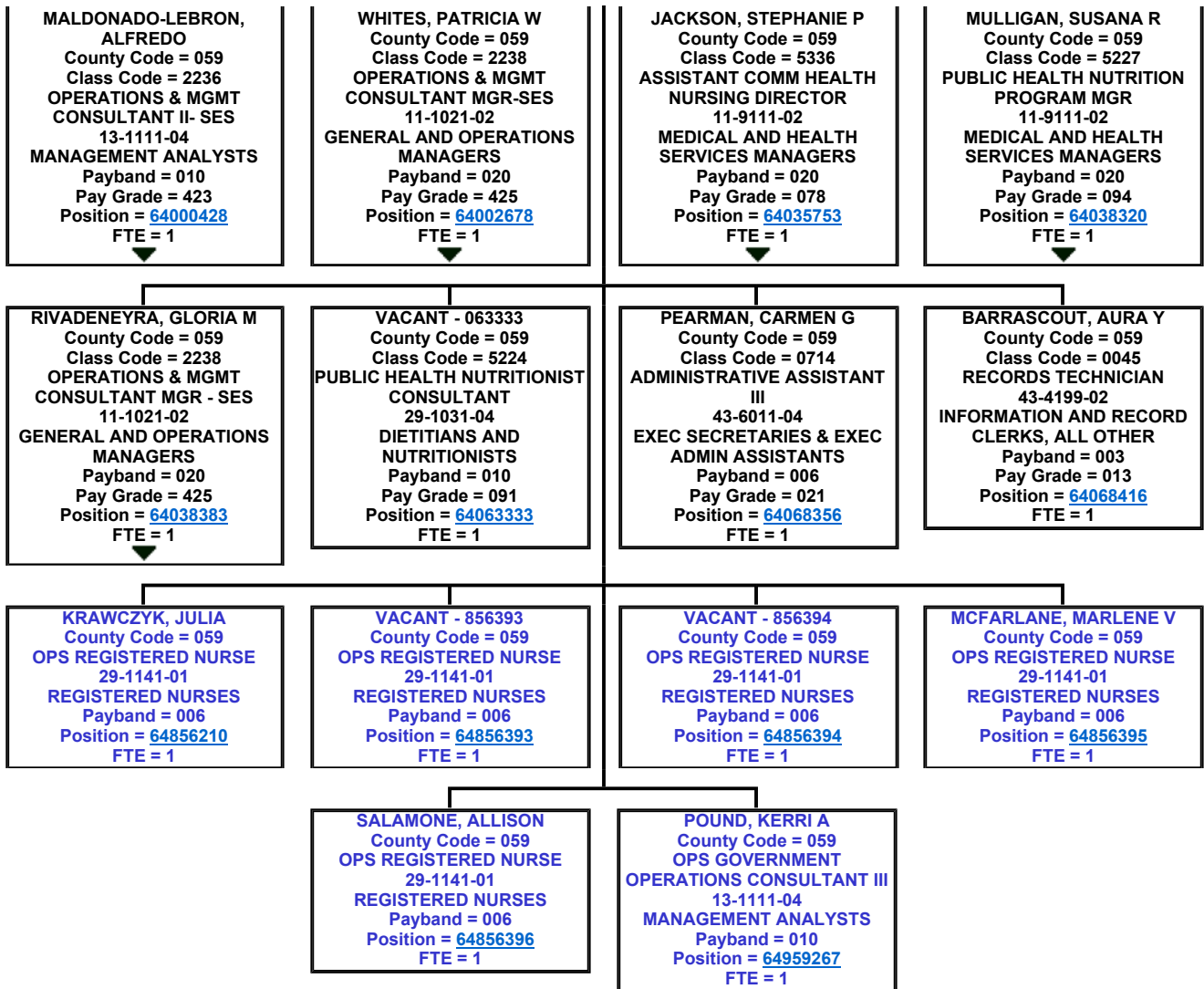
Florida Department of Health

CHD 59 - Seminole County Health Department

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Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

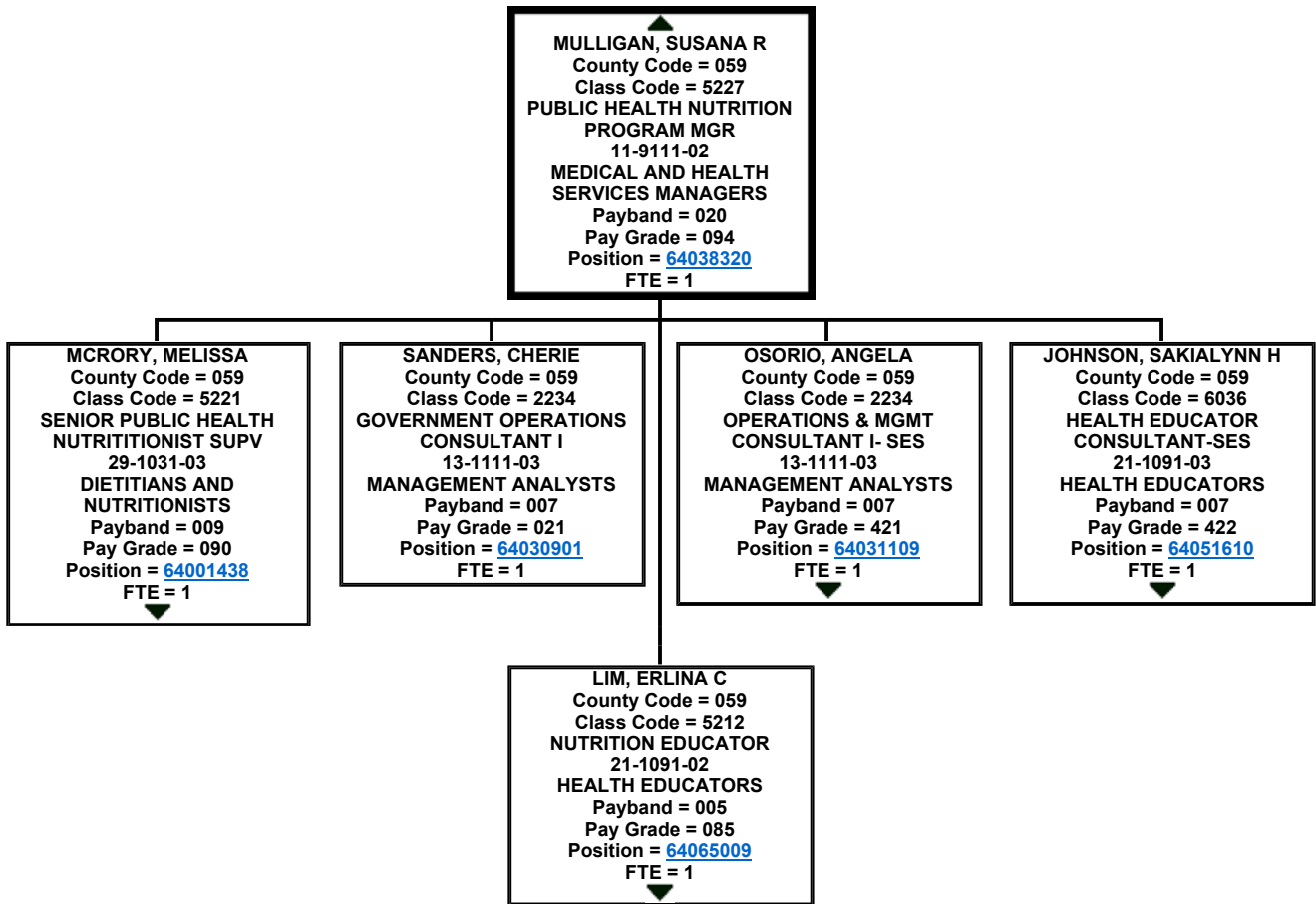


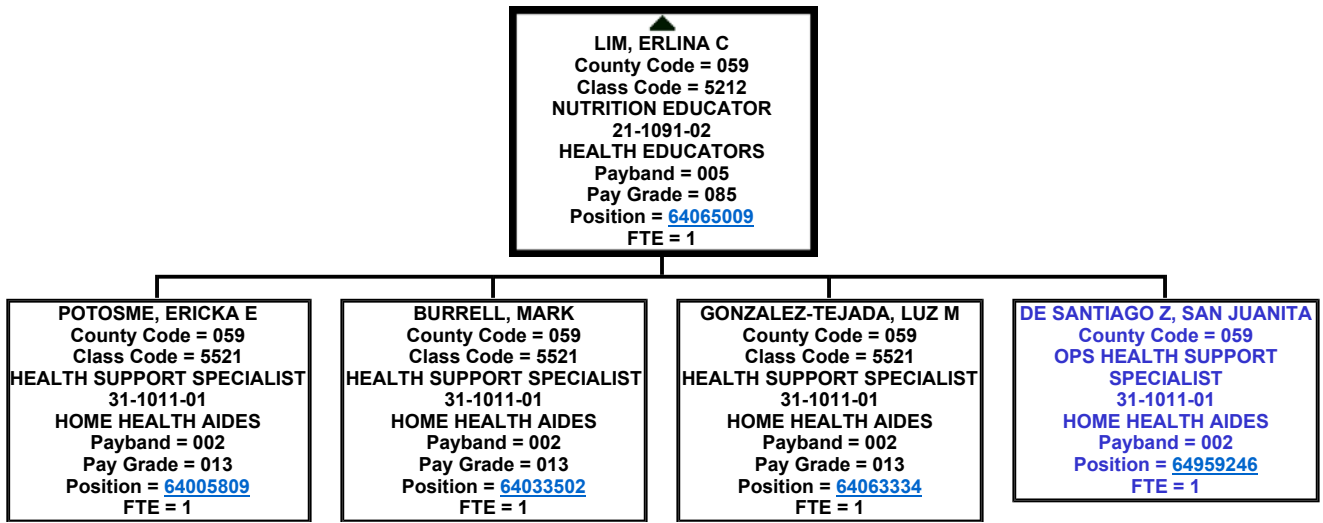


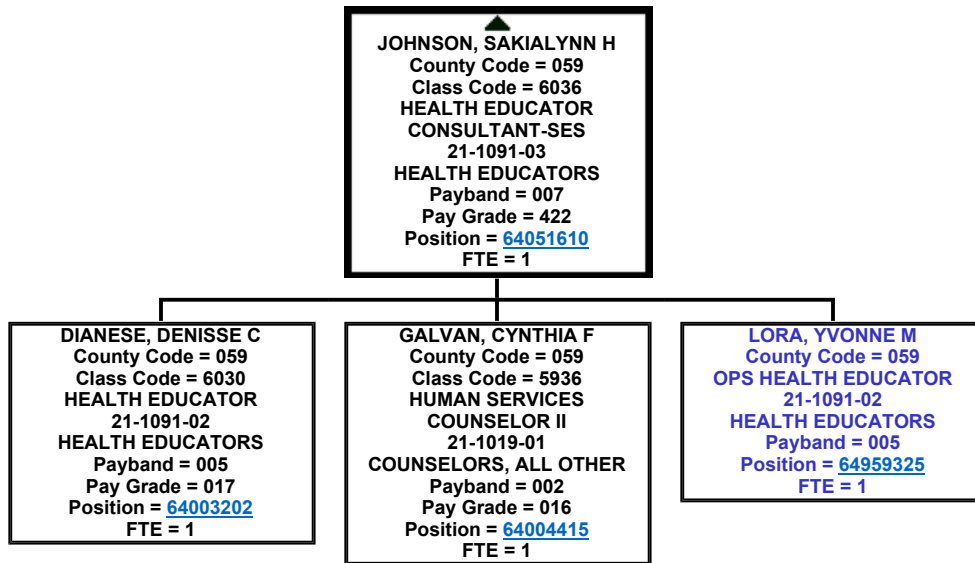
DEJESUS-ULATE, LETICIA
County Code = 059
Class Code = 6030
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HEALTH EDUCATORS
Payband = 005
Pay Grade = 017
Position = [64084837](#)
FTE = 1

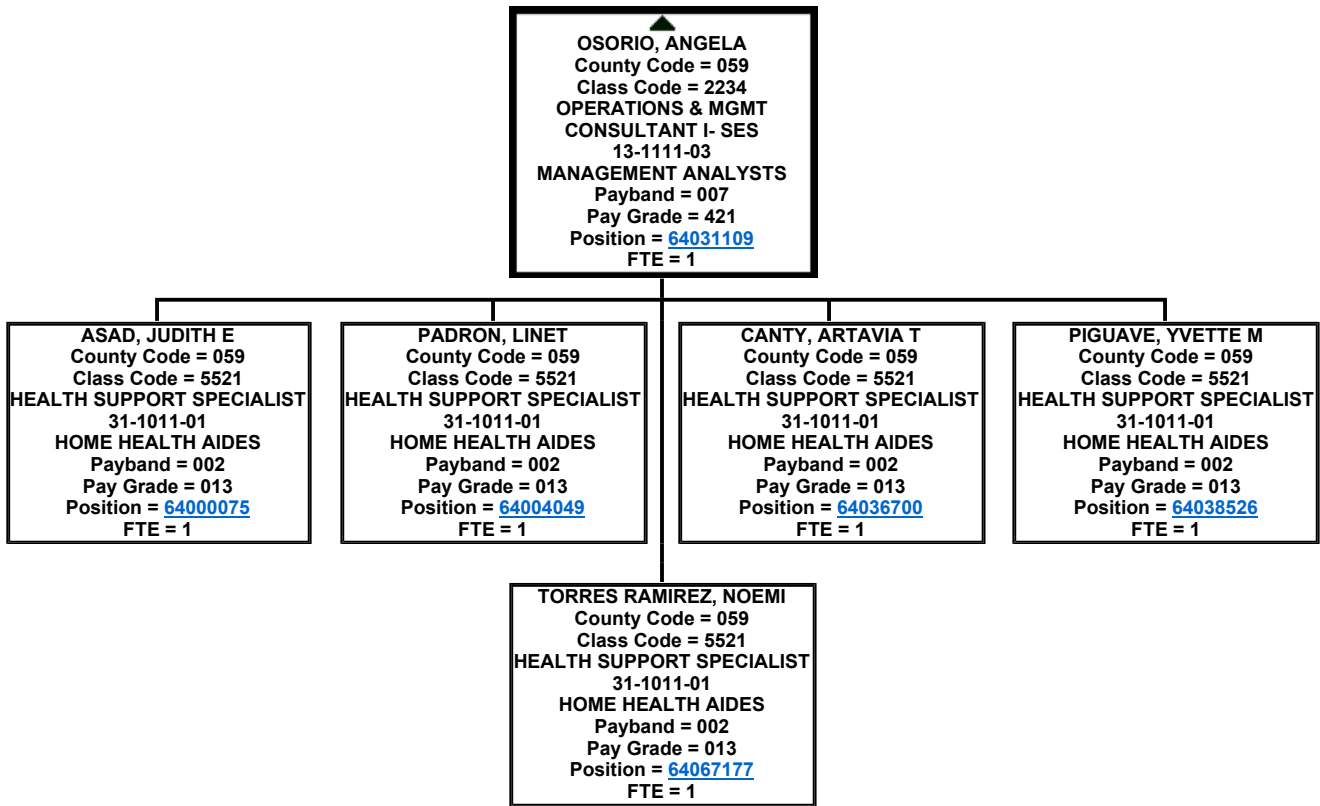
ROSA ALVAREZ, ILEANA S
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HEALTH EDUCATORS
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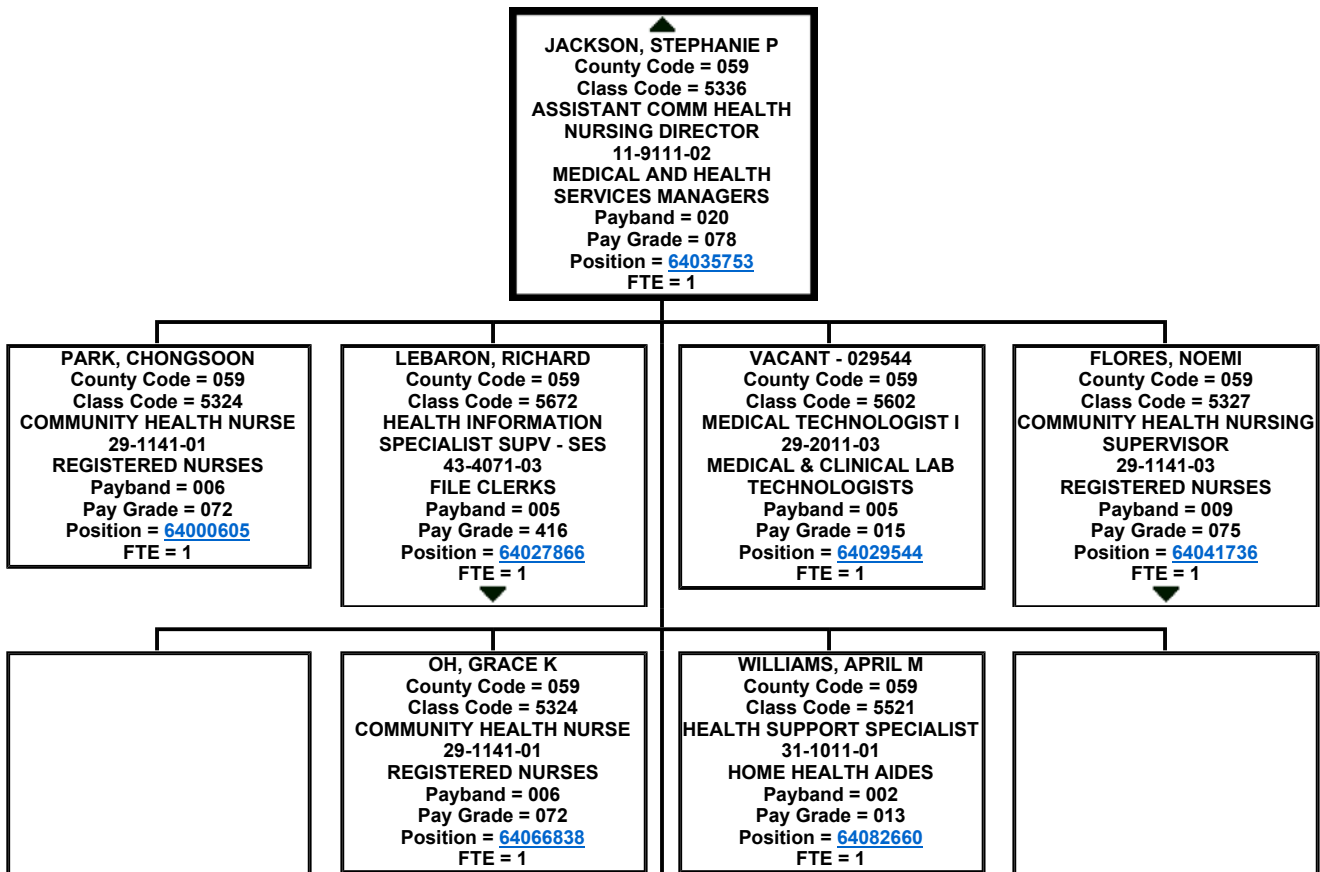
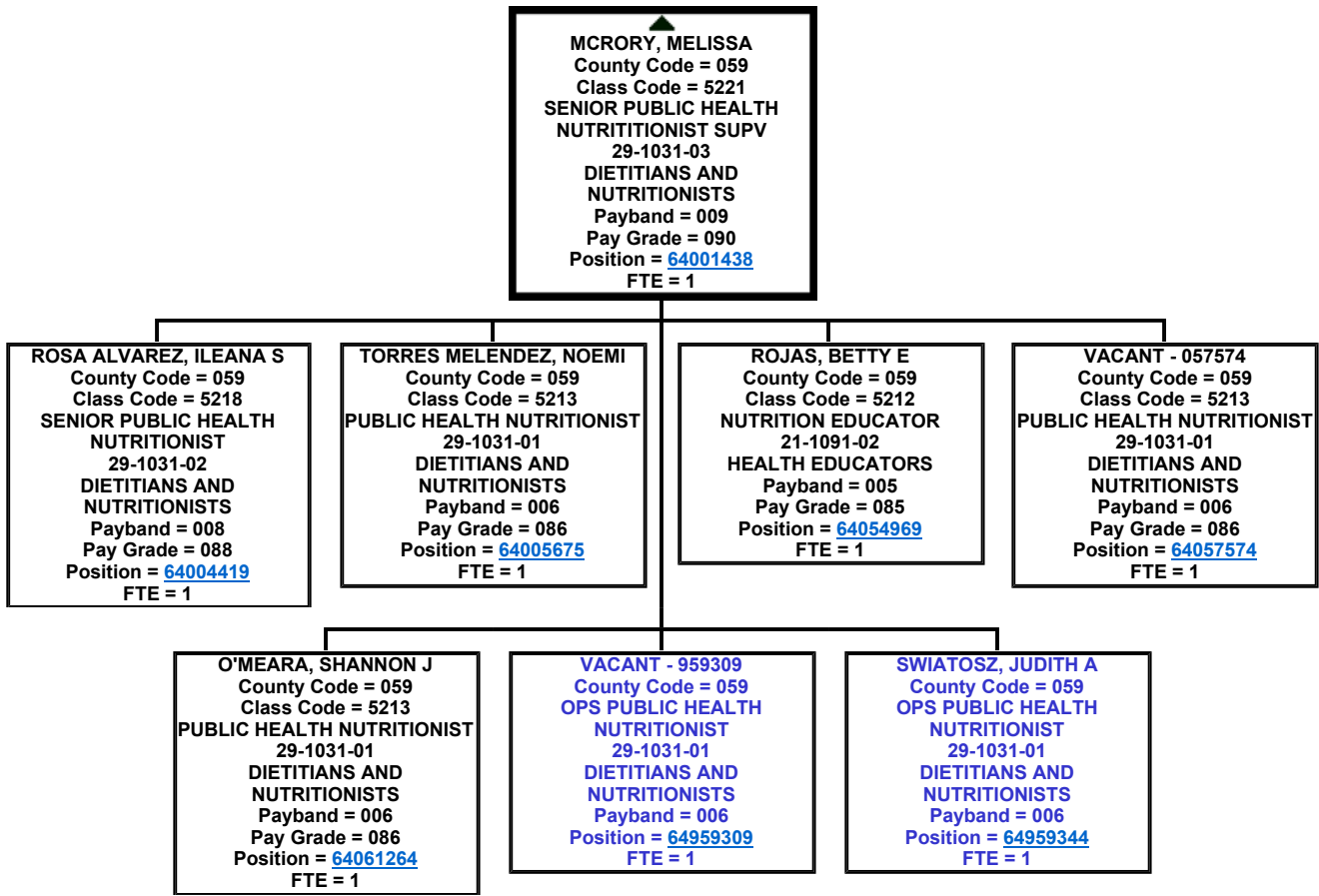
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HEALTH EDUCATORS
Payband = 005
Position = [64959403](#)
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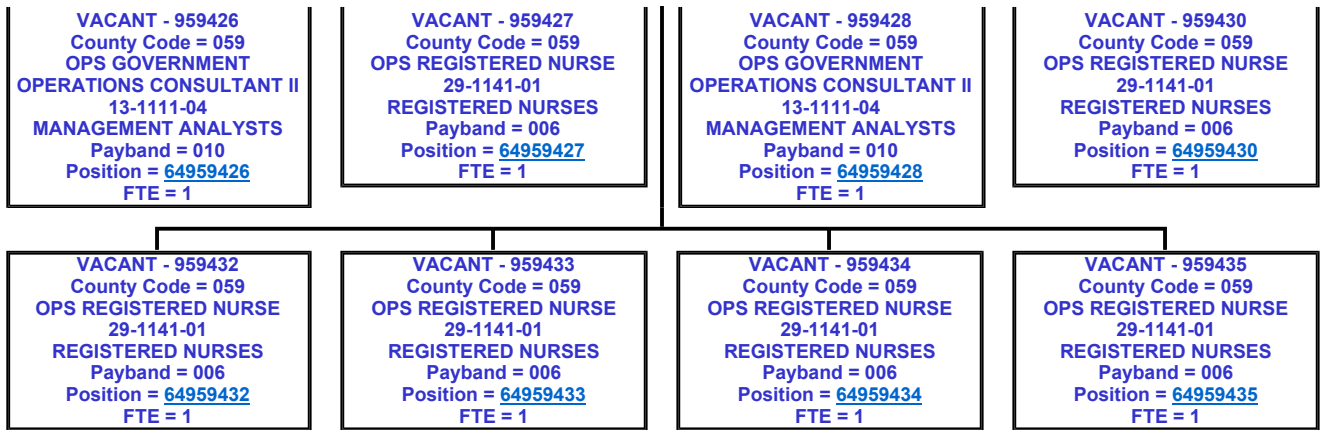


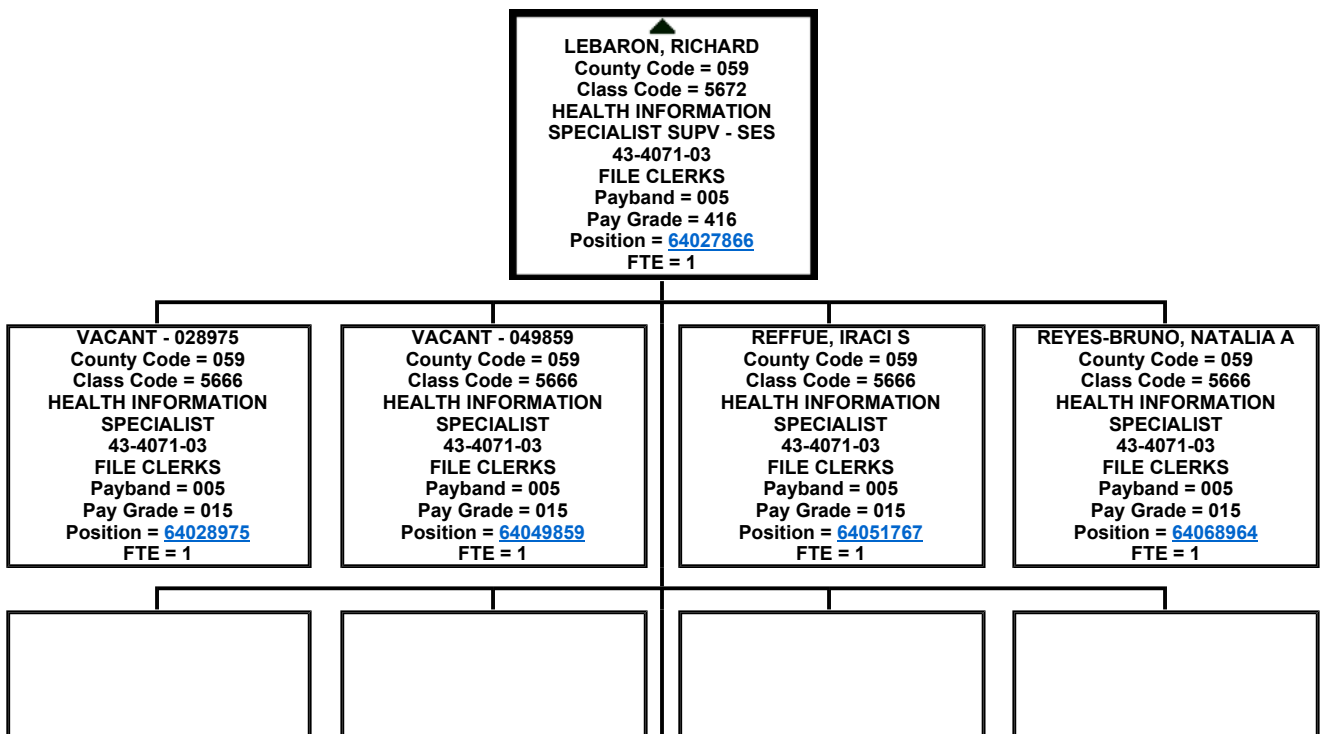
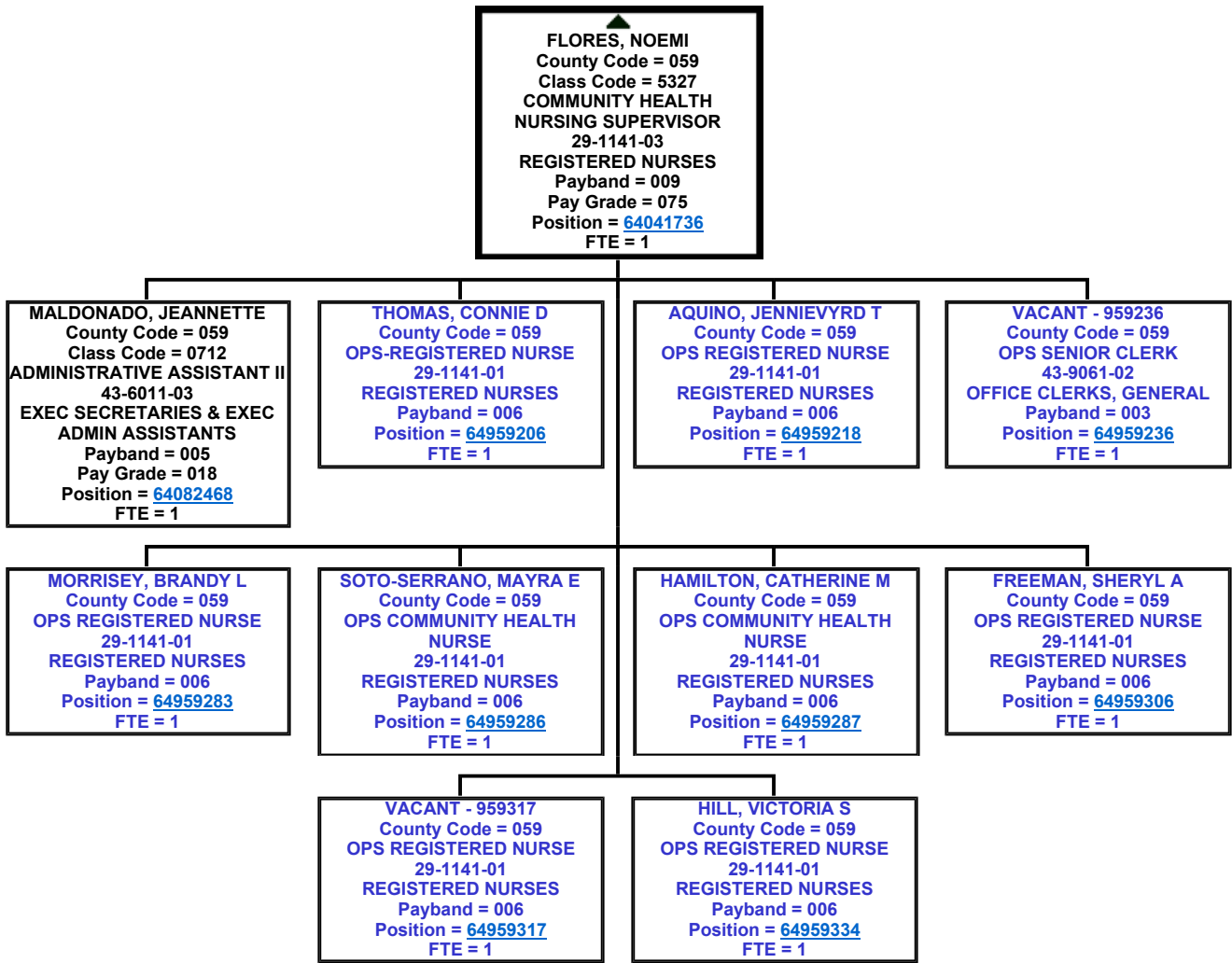












PANAMENO, MERCEDES G
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 OPS HEALTH INFORMATION
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 43-4071-03
 FILE CLERKS
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 Position = [64959231](#)
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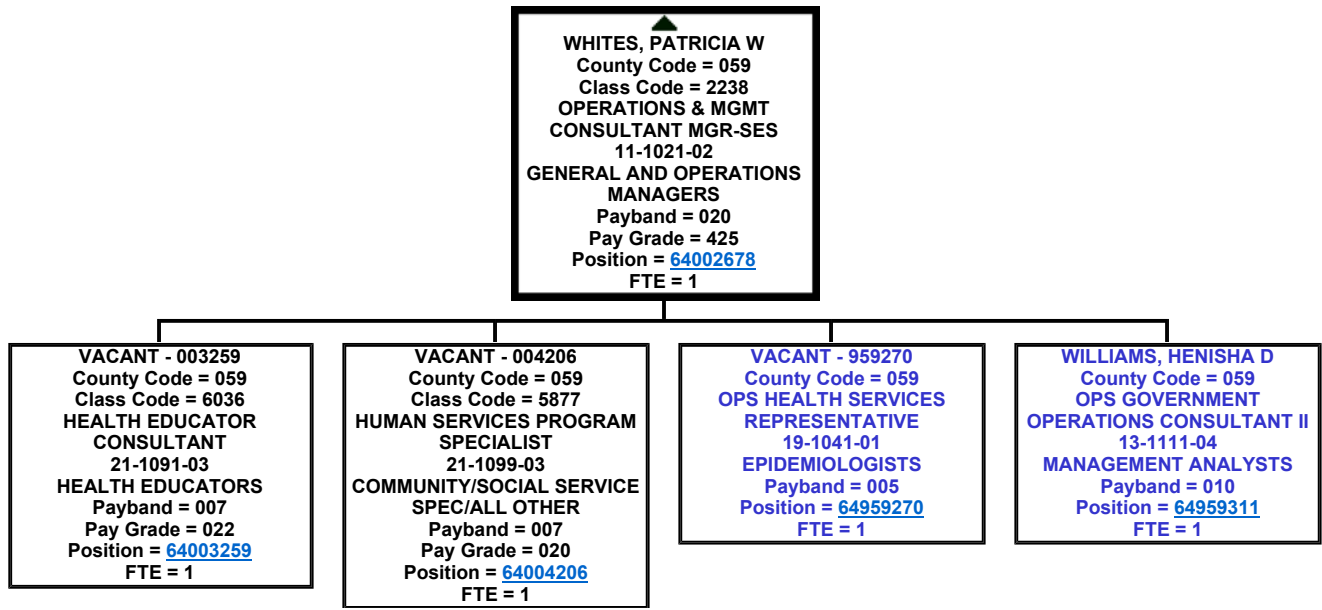
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 FILE CLERKS
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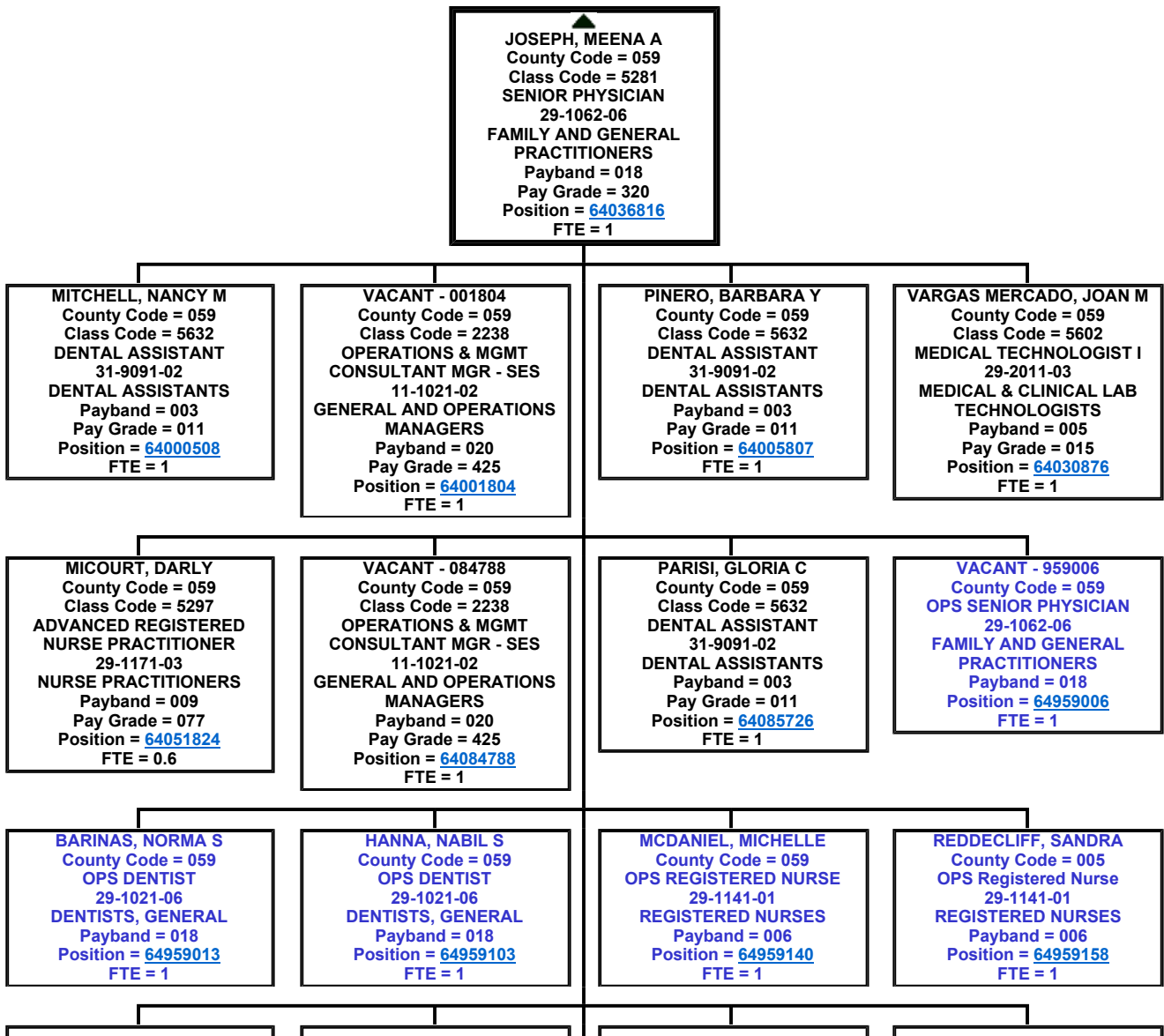
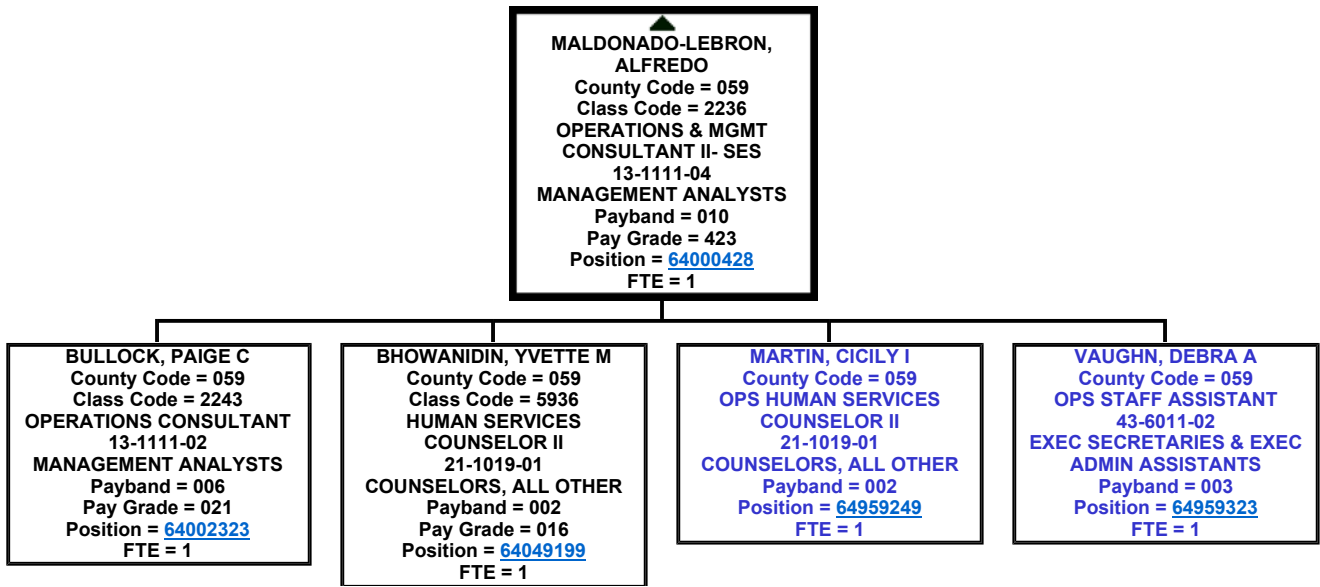
VACANT - 959276
 County Code = 059
 OPS SENIOR CLERK
 43-9061-02
 OFFICE CLERKS, GENERAL
 Payband = 003
 Position = [64959276](#)
 FTE = 1

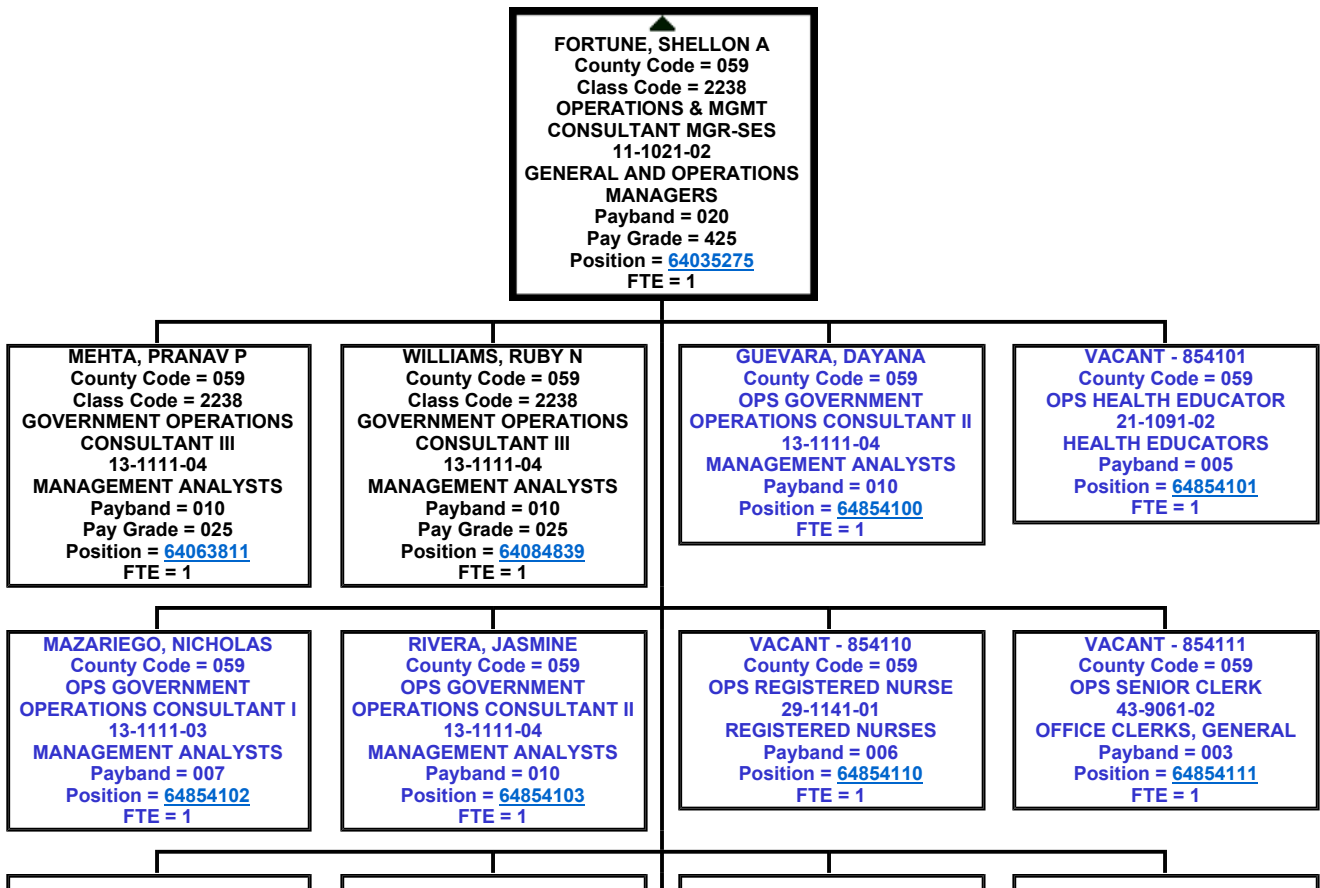
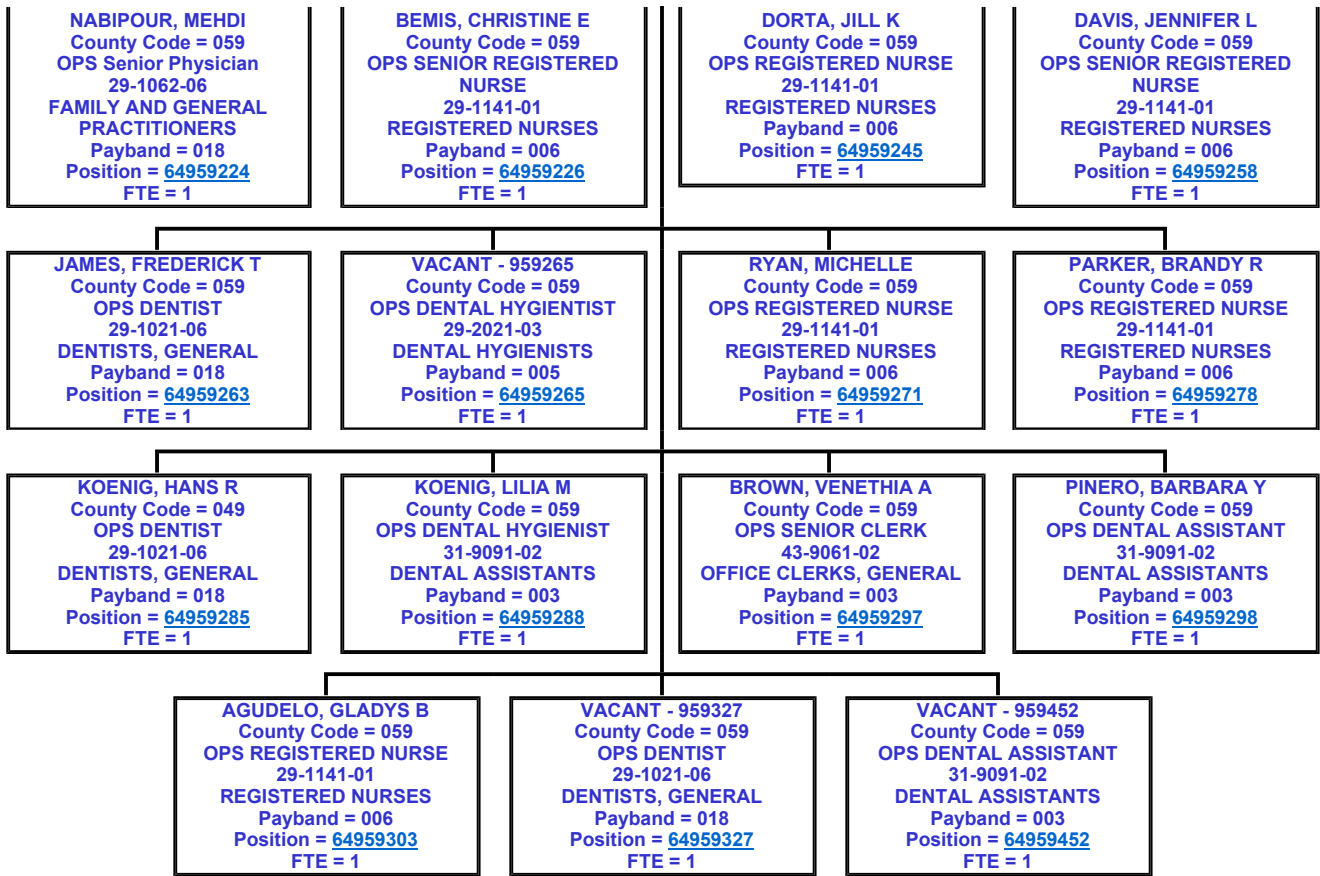
CAQUIAS CASTRO, AGNES M
 County Code = 059
 OPS HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Position = [64959292](#)
 FTE = 1

AVILES MARTINEZ, LESYMAR
 County Code = 059
 OPS HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Position = [64959321](#)
 FTE = 1

DELGADO FUSTER, LISBETH
 County Code = 059
 OPS HEALTH INFORMATION
 SPECIALIST
 43-4071-03
 FILE CLERKS
 Payband = 005
 Position = [64959322](#)
 FTE = 1

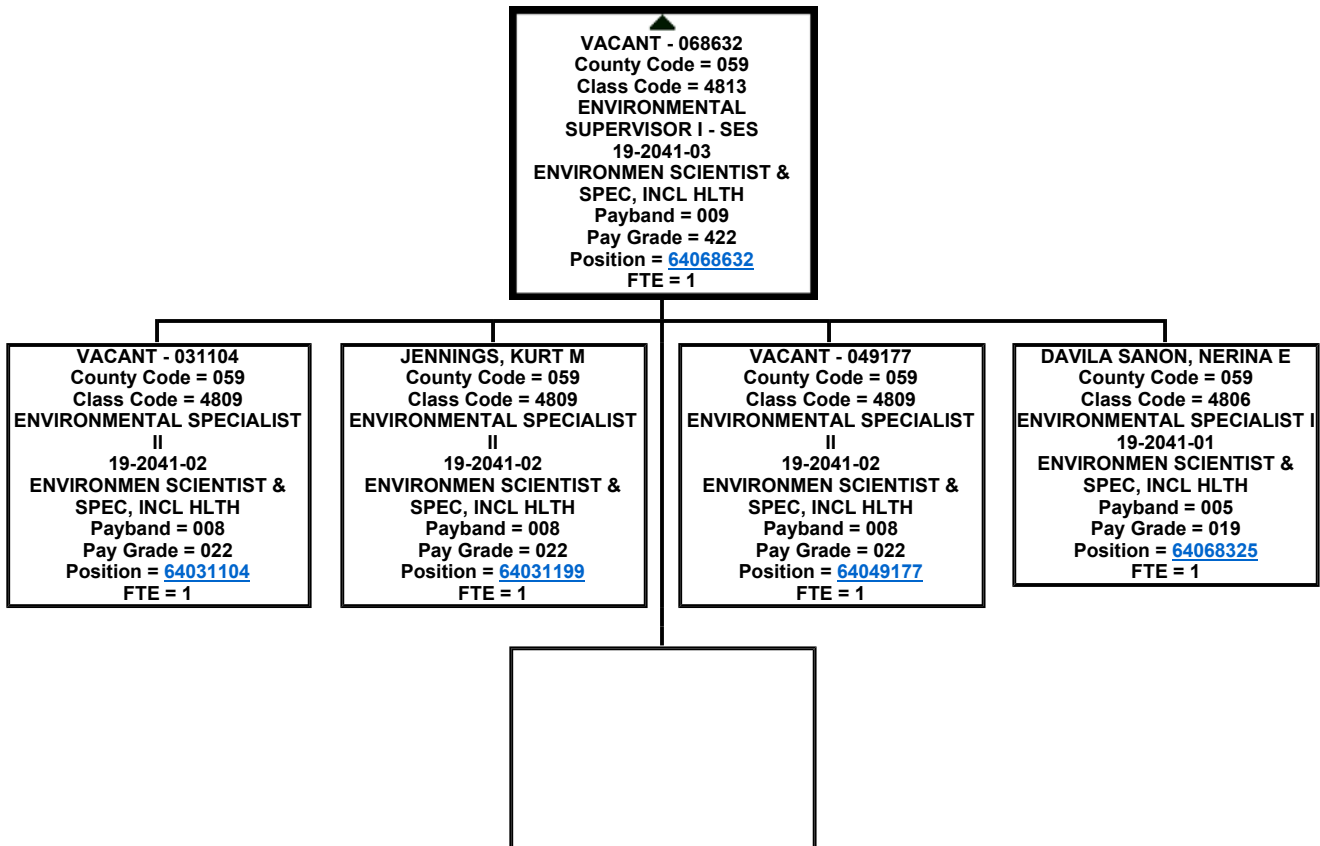
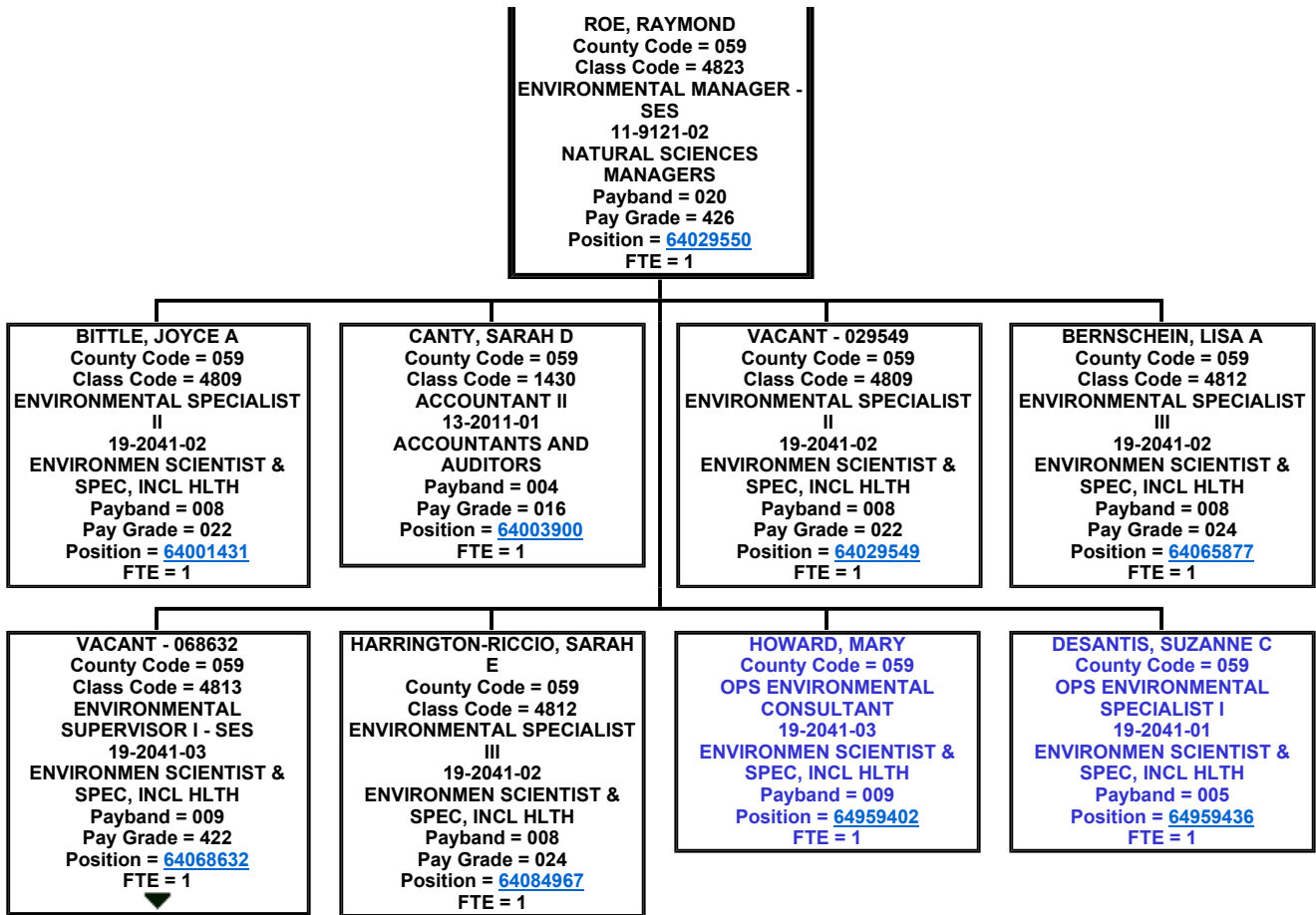




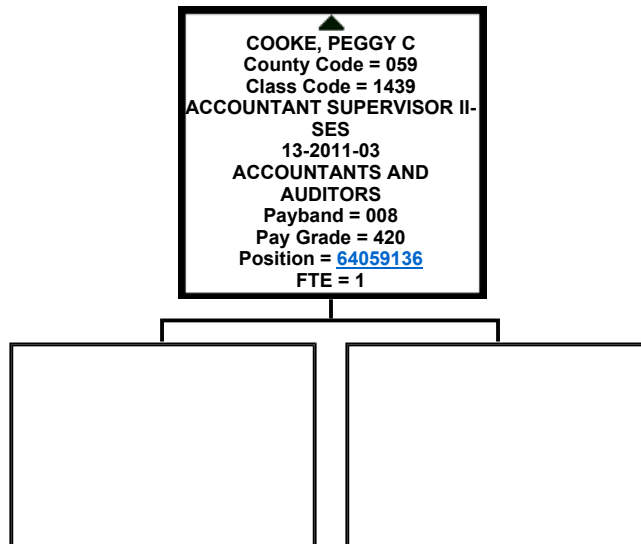
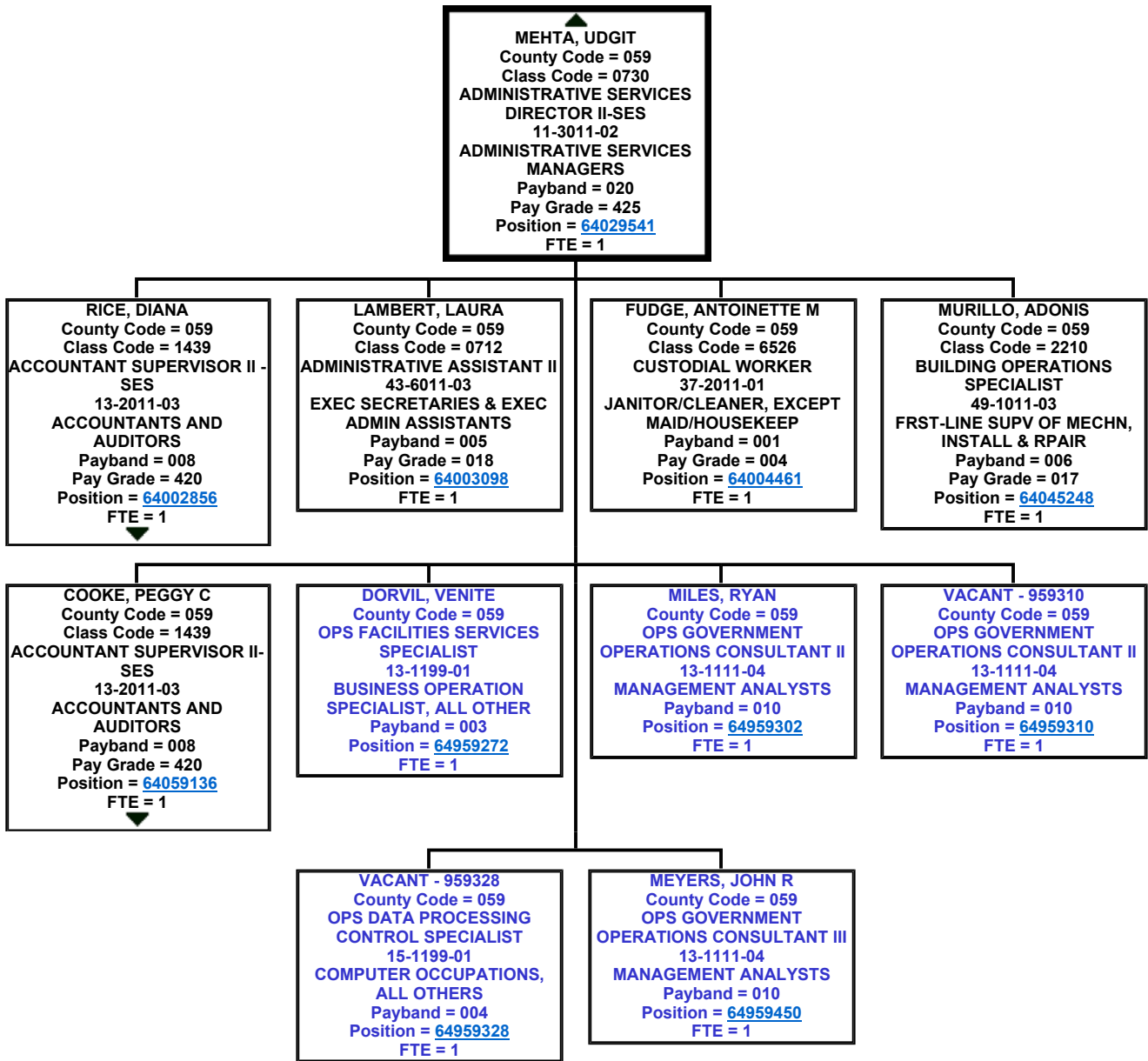






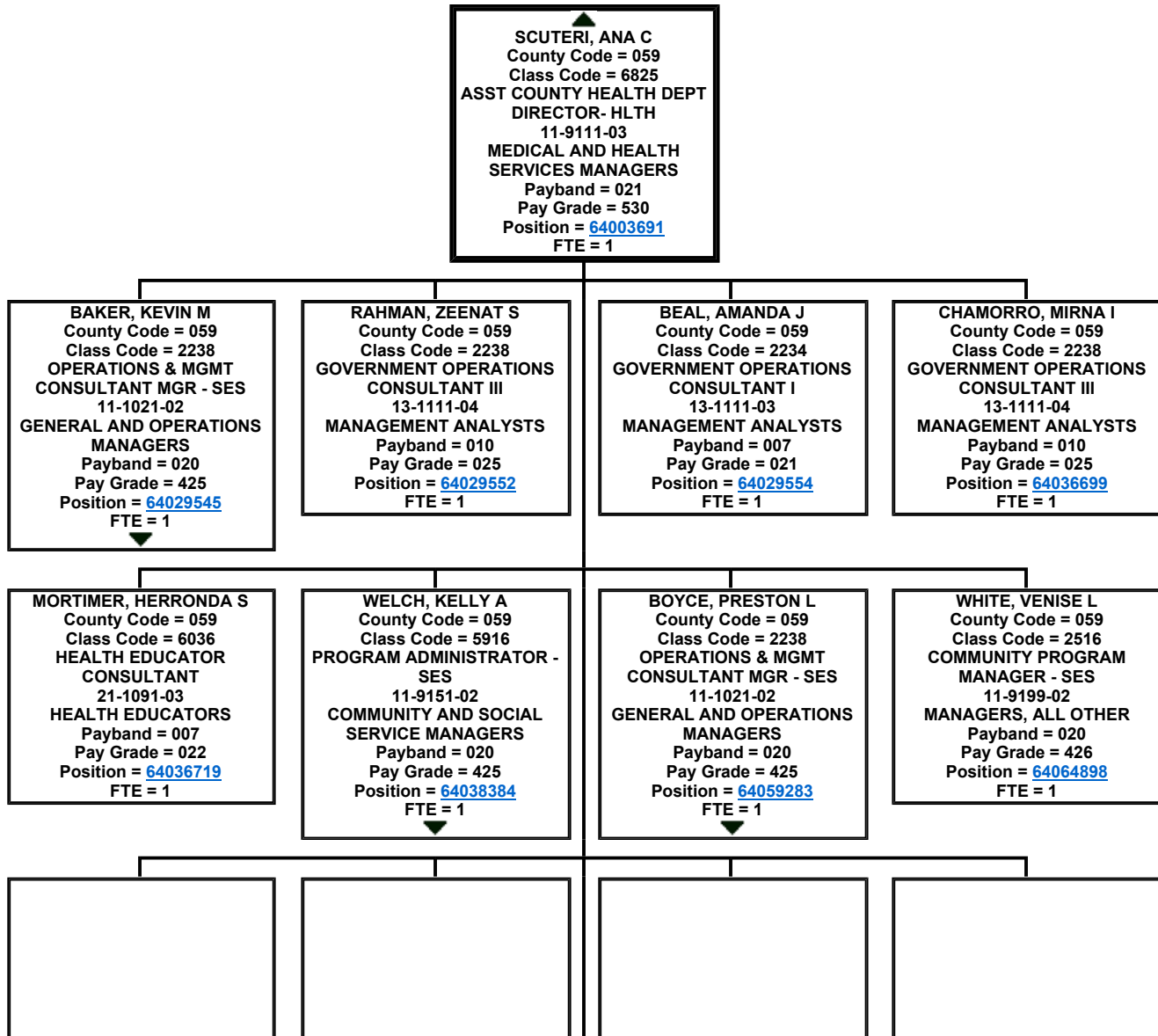
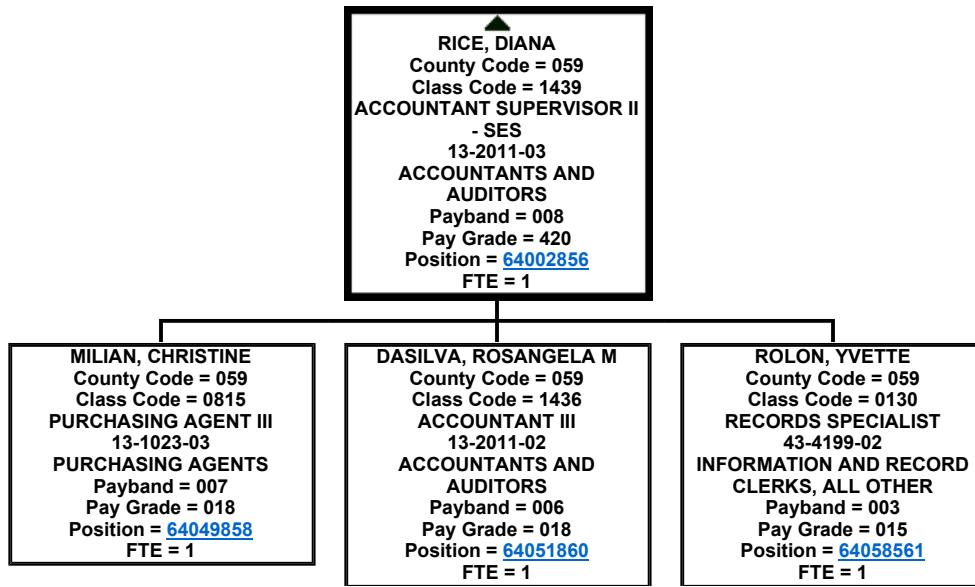


MURILLO, MILAGROS
County Code = 059
OPS ENVIRONMENTAL
SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Position = [64959307](#)
FTE = 1



RODRIGUEZ, JESSICA
County Code = 059
Class Code = 1430
ACCOUNTANT II
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 016
Position = [64041738](#)
FTE = 1

THOMASON, SUSAN R
County Code = 059
Class Code = 1430
ACCOUNTANT II
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Pay Grade = 016
Position = [64064804](#)
FTE = 1



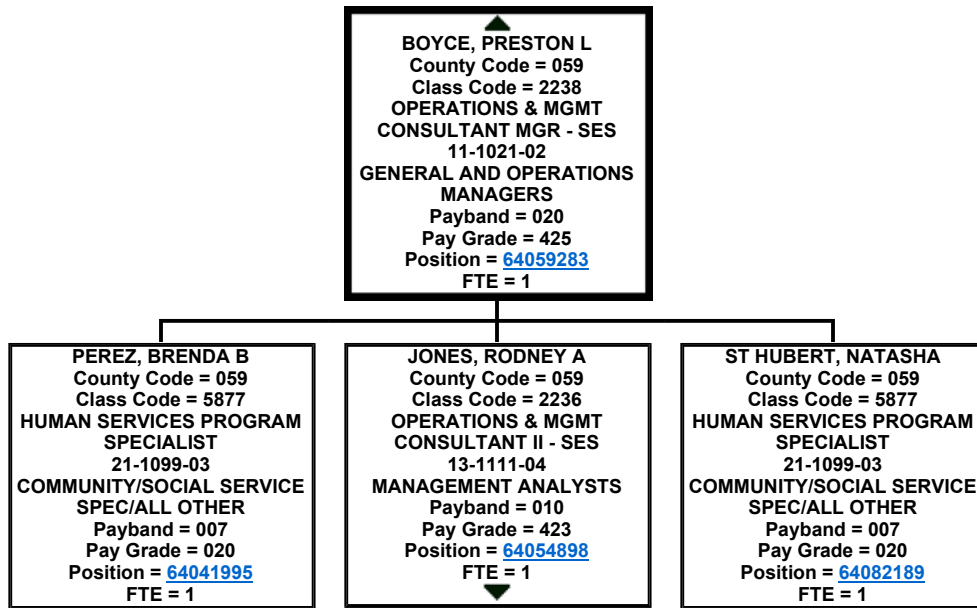


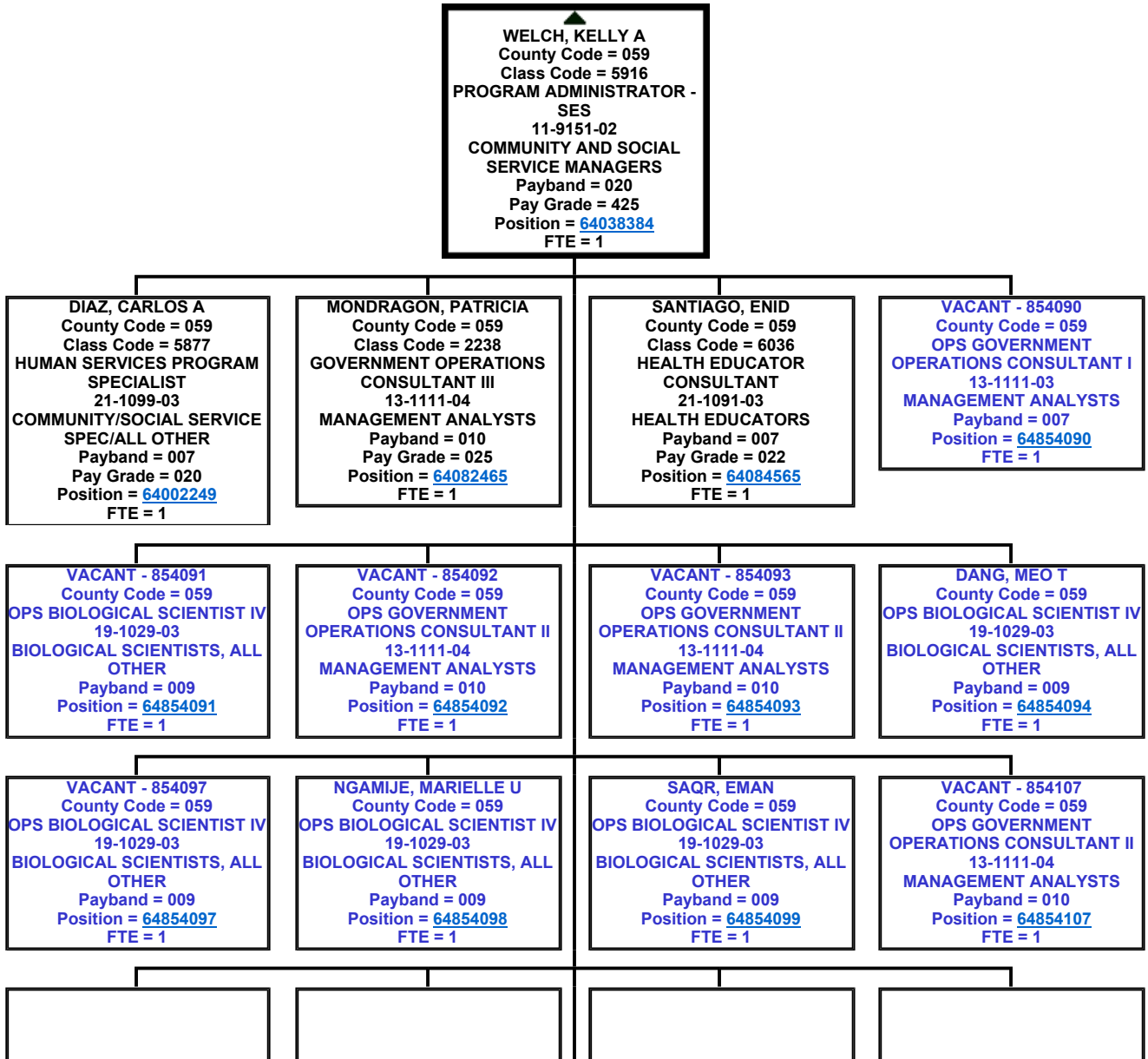
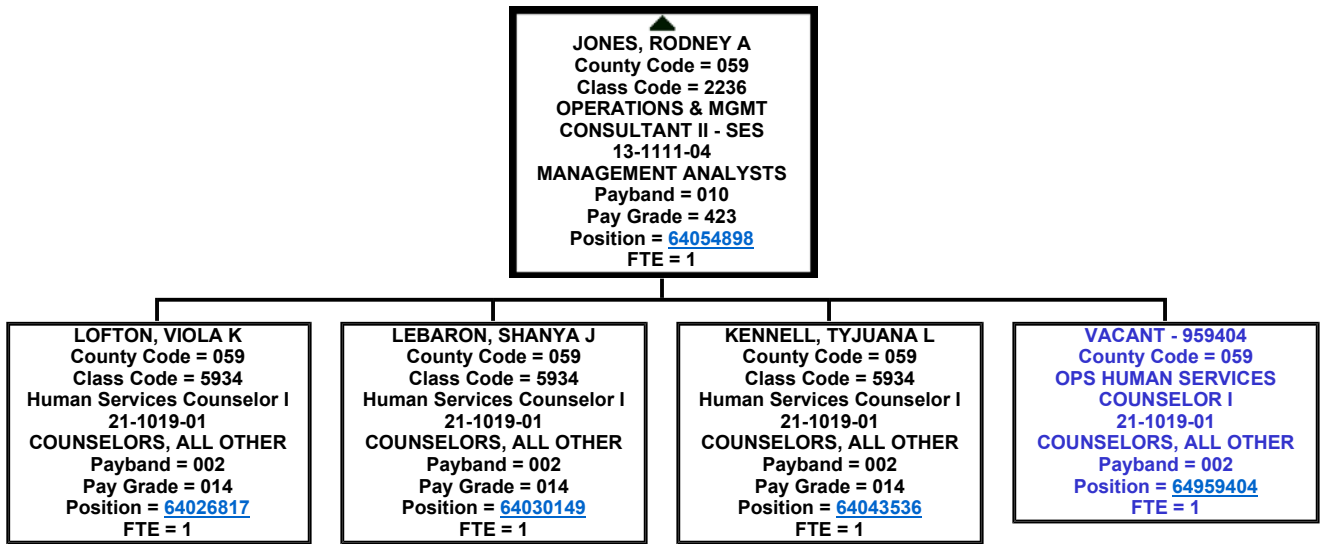


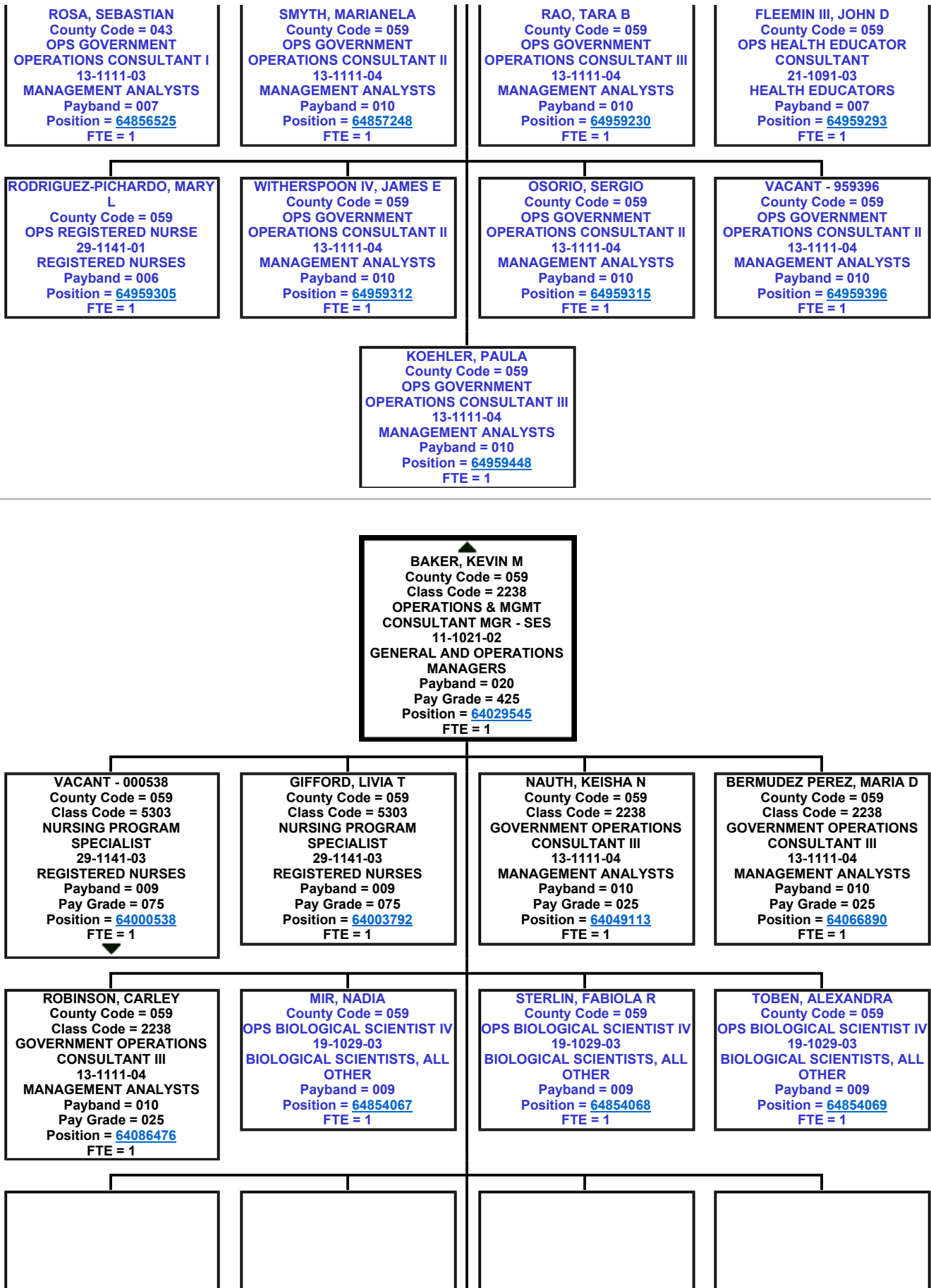
AHONKHAI, LESLI P
County Code = 059
OPS OPERATIONS REVIEW
SPECIALIST
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Position = [64959326](#)
FTE = 0.5

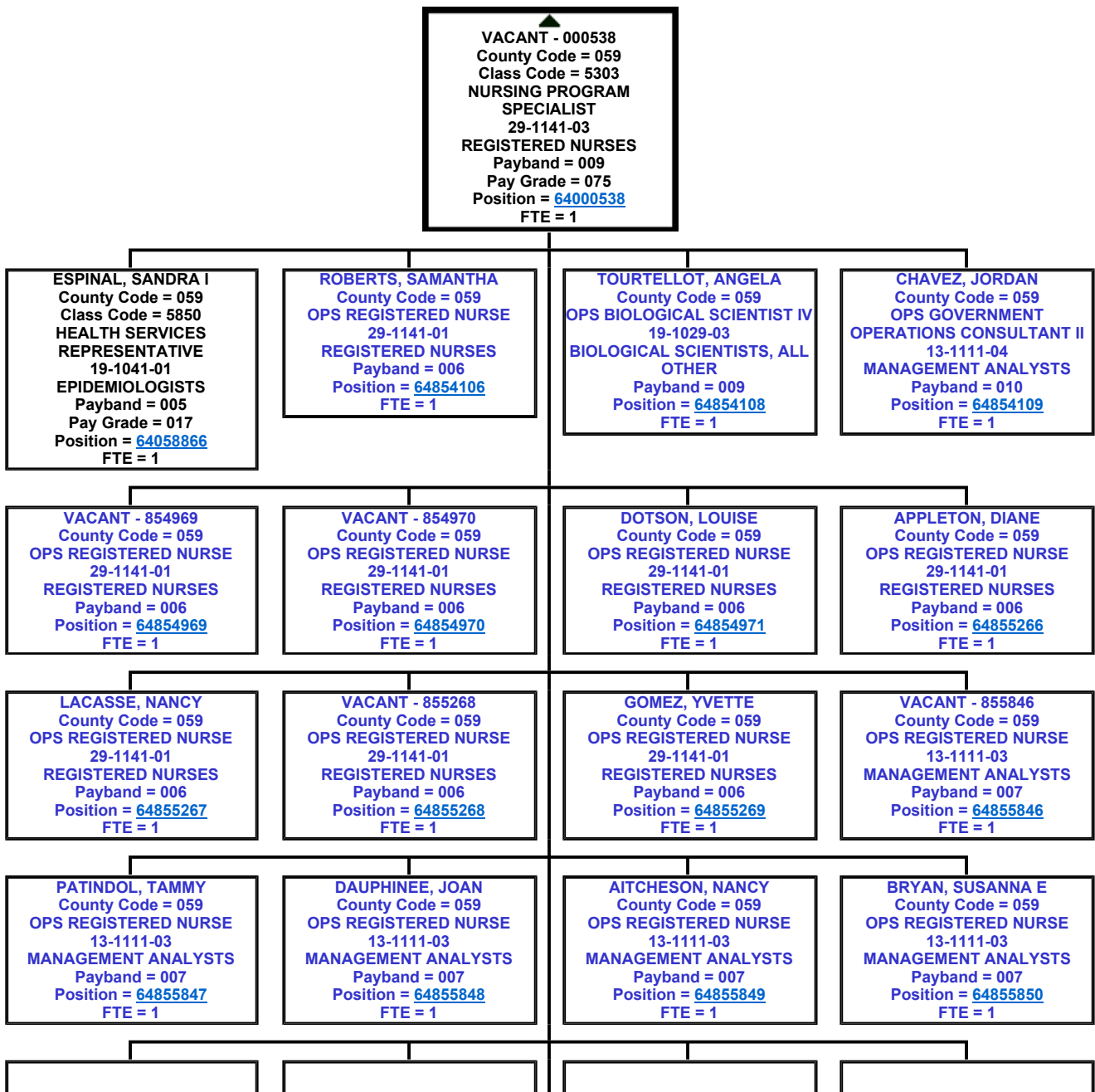
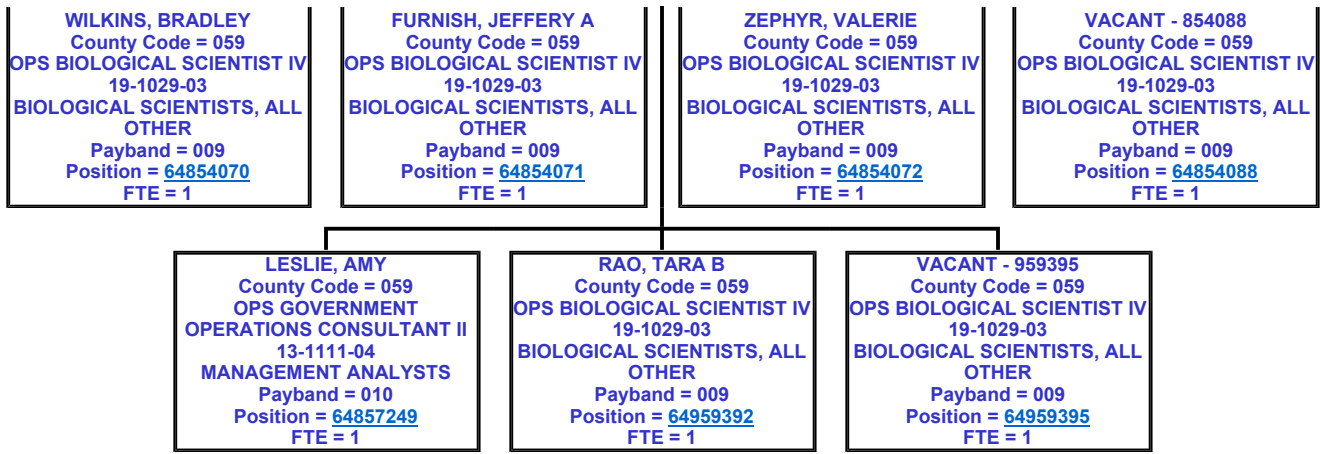
VACANT - 959393
County Code = 059
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64959393](#)
FTE = 1

MIELES, MARGARET
County Code = 059
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64959394](#)
FTE = 1









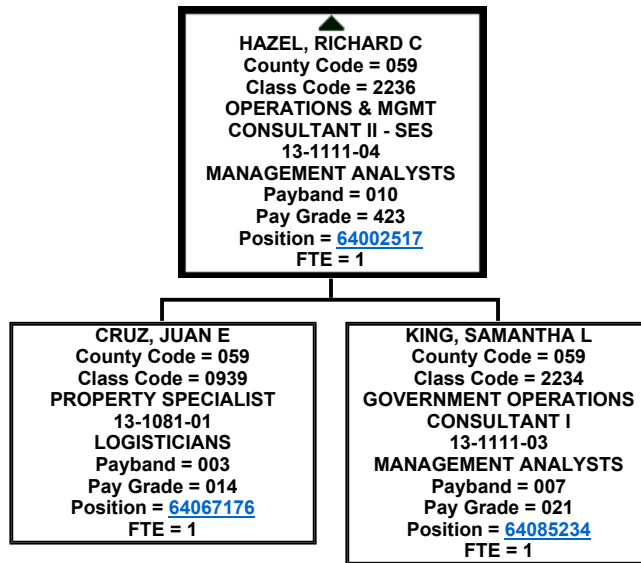
PITTS, ELIZABETH
County Code = 059
OPS REGISTERED NURSE
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64855851](#)
FTE = 1

VACANT - 855852
County Code = 059
OPS REGISTERED NURSE
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64855852](#)
FTE = 1

CHAPIN, RHONDA
County Code = 059
OPS REGISTERED NURSE
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64855853](#)
FTE = 1

GANTT, PATTI
County Code = 059
OPS REGISTERED NURSE
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64855854](#)
FTE = 1

VACANT - 959399
County Code = 059
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64959399](#)
FTE = 1

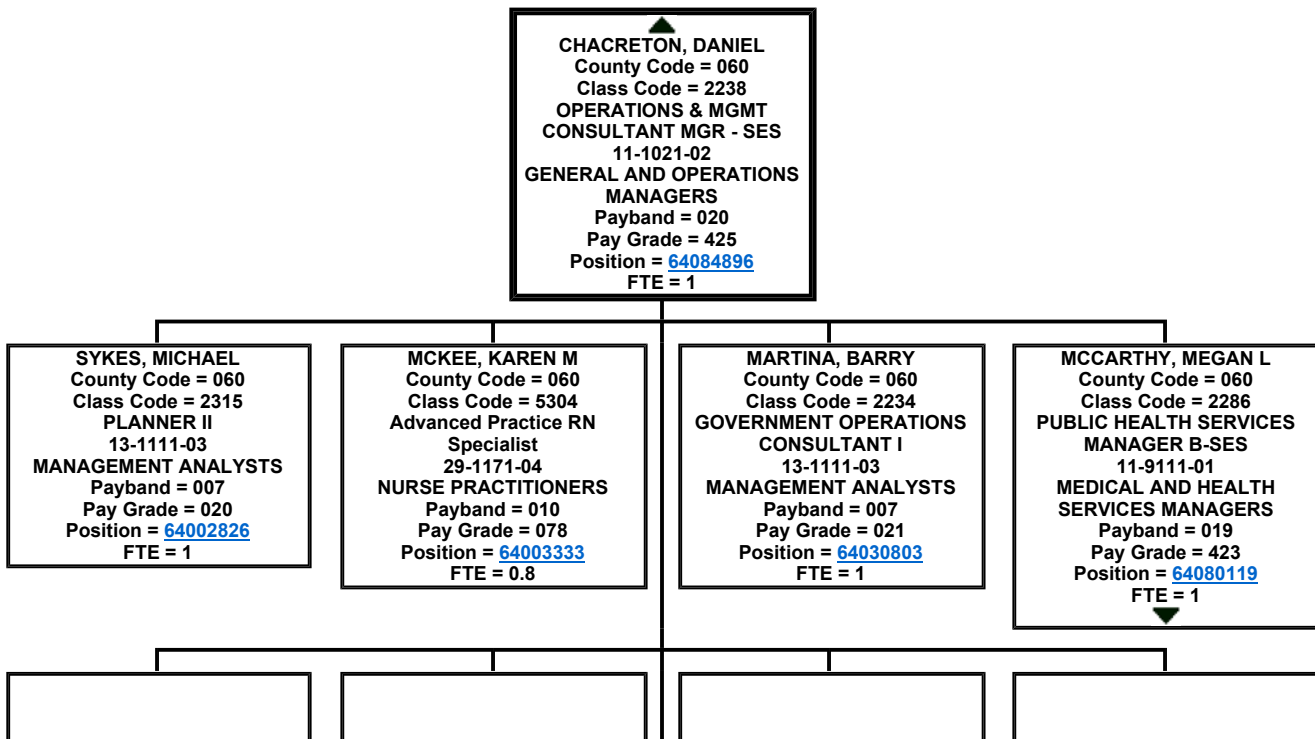
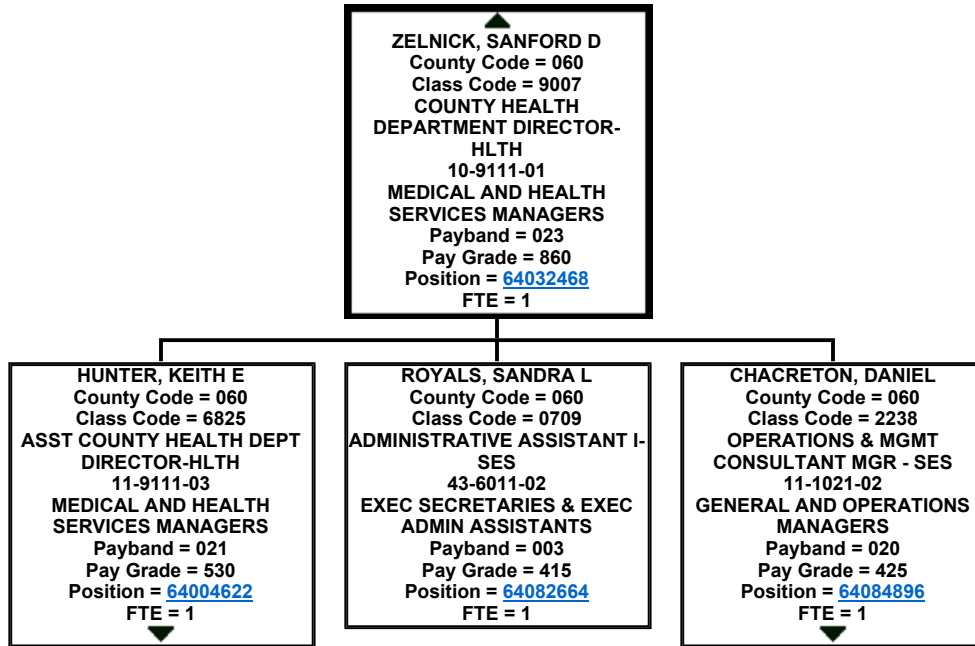


Florida Department of Health

CHD 60 - Sumter County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

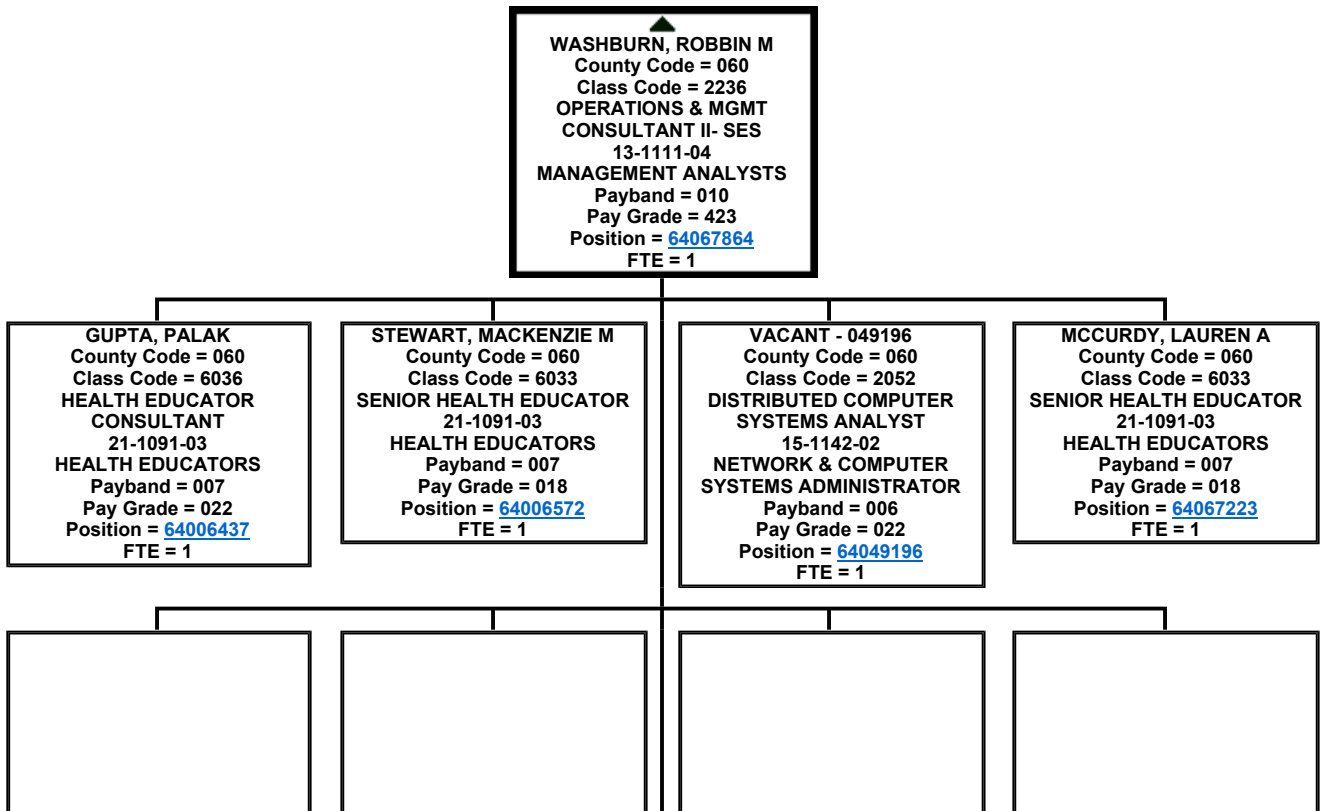
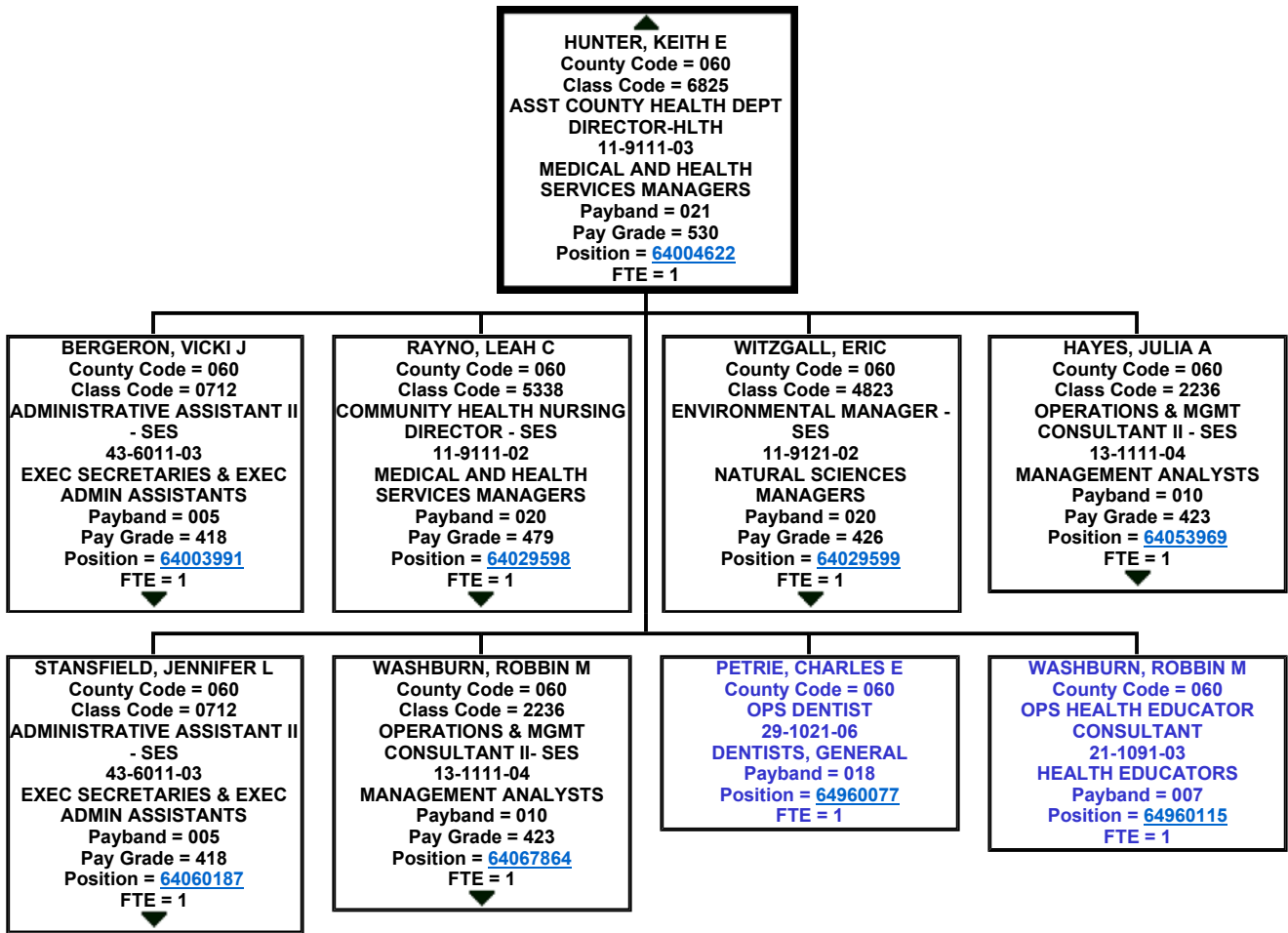


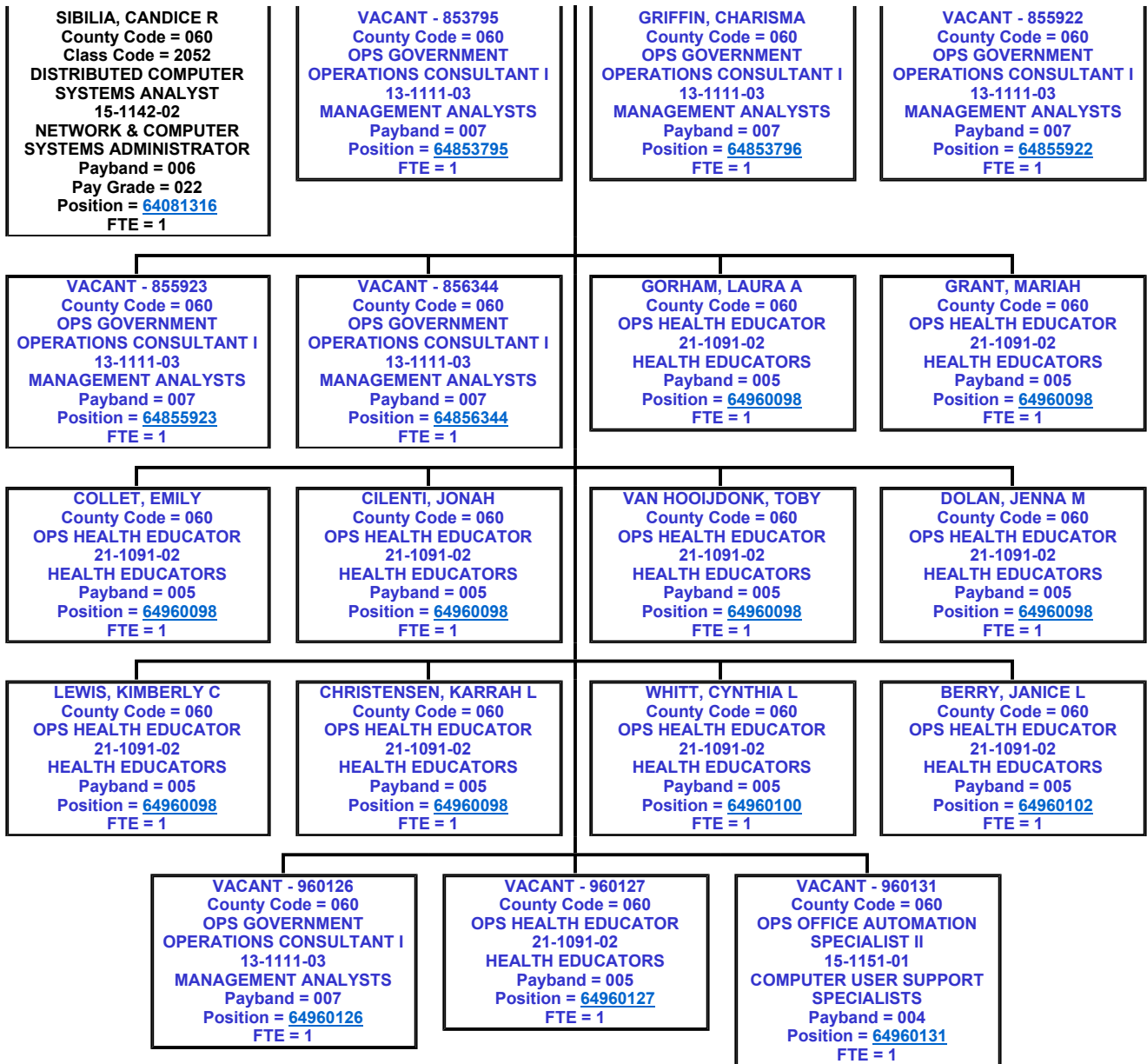


MCCARTHY, MEGAN L
County Code = 060
Class Code = 2286
**PUBLIC HEALTH SERVICES
MANAGER B-SES**
11-9111-01
**MEDICAL AND HEALTH
SERVICES MANAGERS**
Payband = 019
Pay Grade = 423
Position = [64080119](#)
FTE = 1

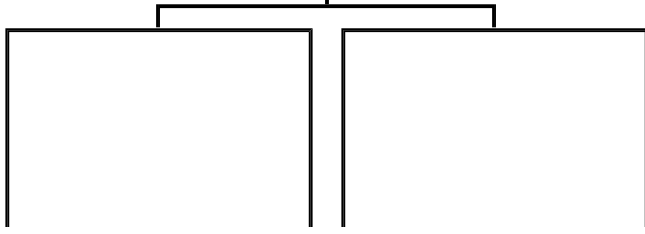
CHEESE, BRITTANY
County Code = 060
Class Code = 5034
BIOLOGICAL SCIENTIST II
19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
OTHER**
Payband = 008
Pay Grade = 019
Position = [64082563](#)
FTE = 1

JABBAR, HABIBAH A
County Code = 060
Class Code = 5034
BIOLOGICAL SCIENTIST II
19-1029-02
**BIOLOGICAL SCIENTISTS, ALL
OTHER**
Payband = 008
Pay Grade = 019
Position = [64084881](#)
FTE = 1



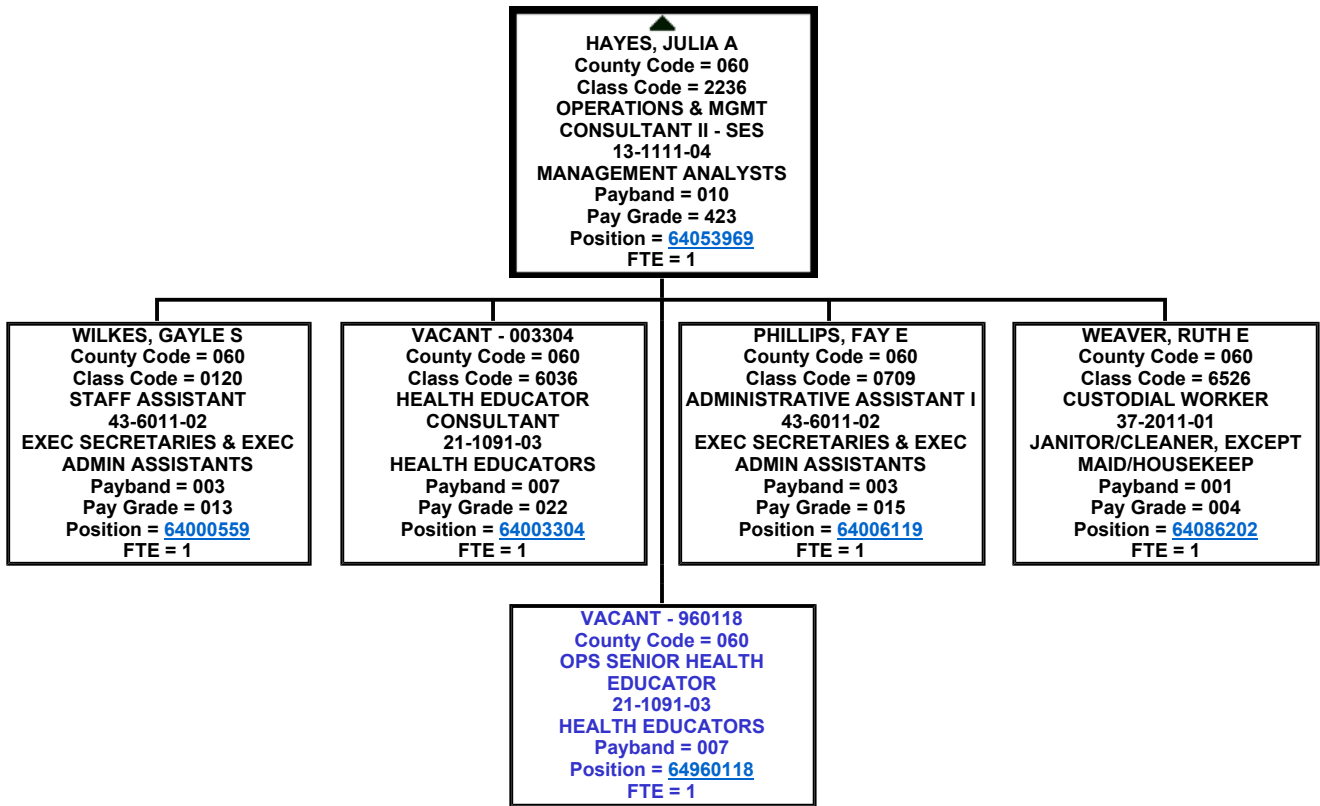


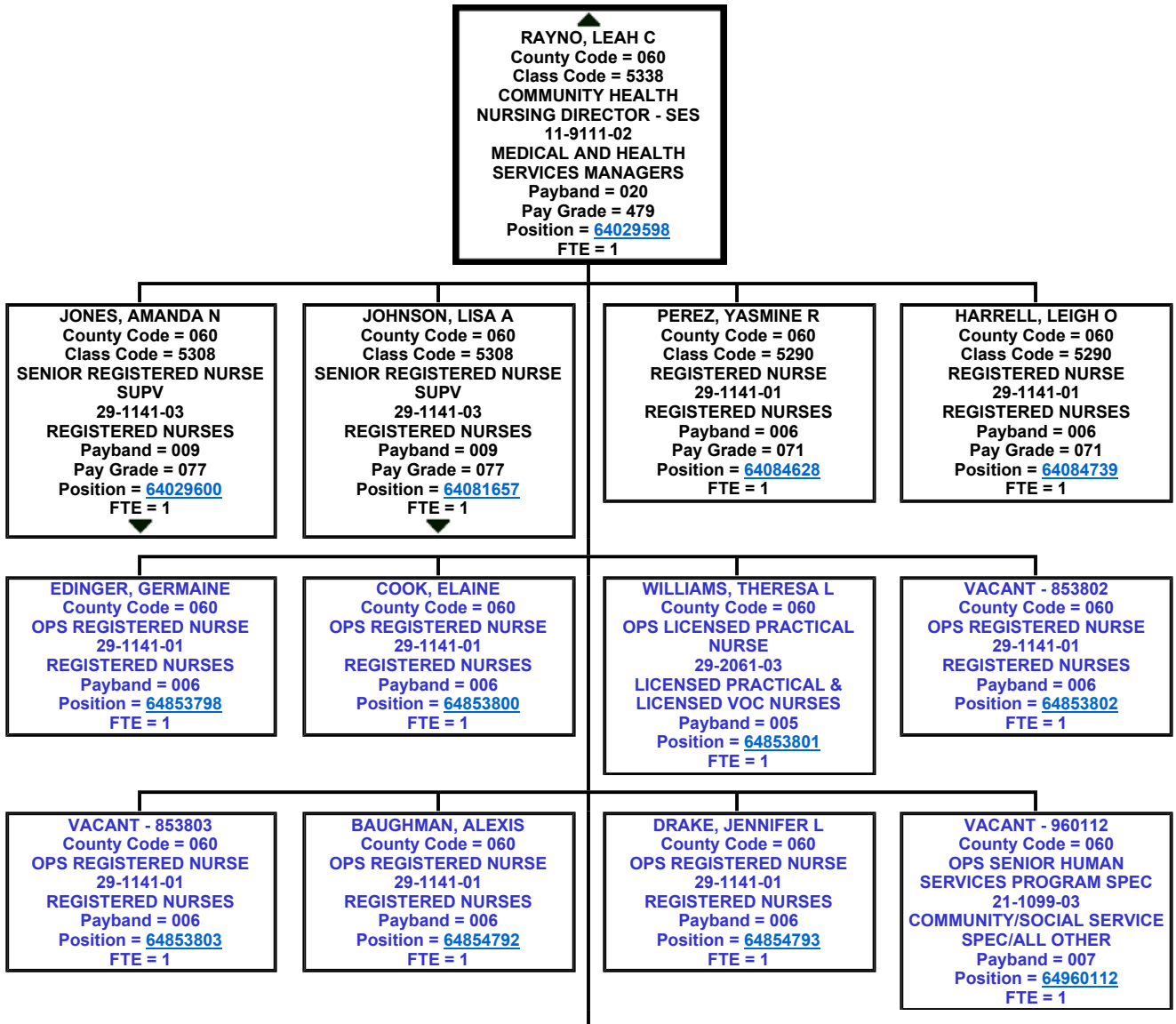
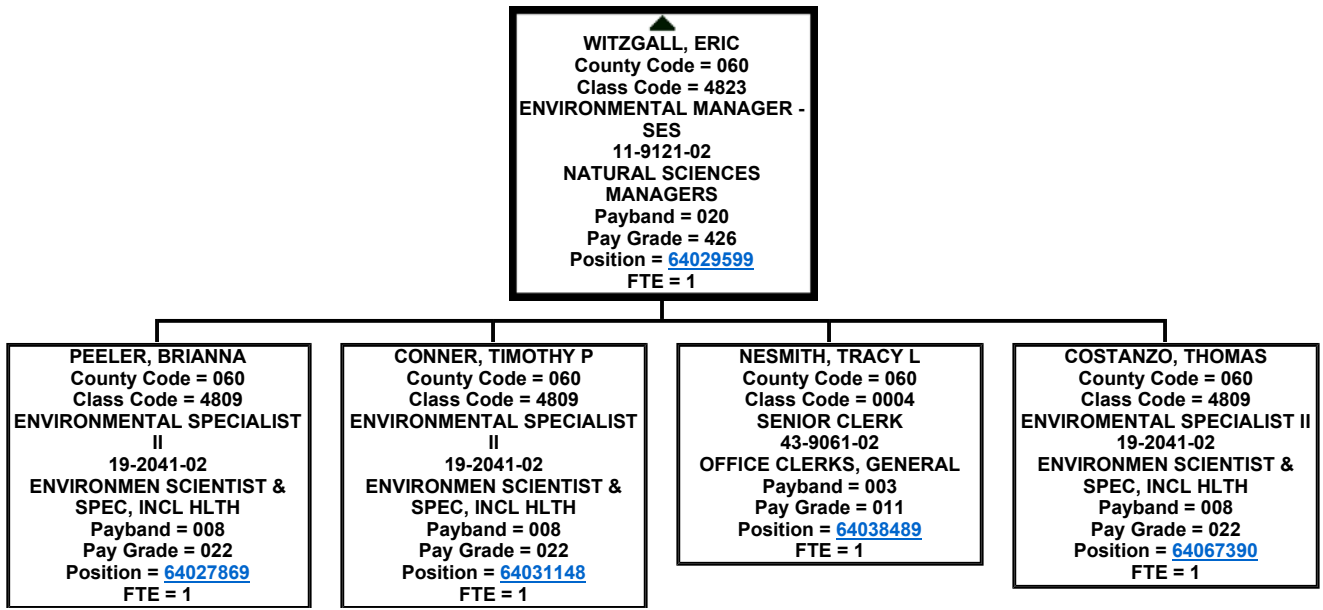
▲
STANSFIELD, JENNIFER L
 County Code = 060
 Class Code = 0712
 ADMINISTRATIVE ASSISTANT
 II - SES
 43-6011-03
 EXEC SECRETARIES & EXEC
 ADMIN ASSISTANTS
 Payband = 005
 Pay Grade = 418
 Position = [64060187](#)
 FTE = 1

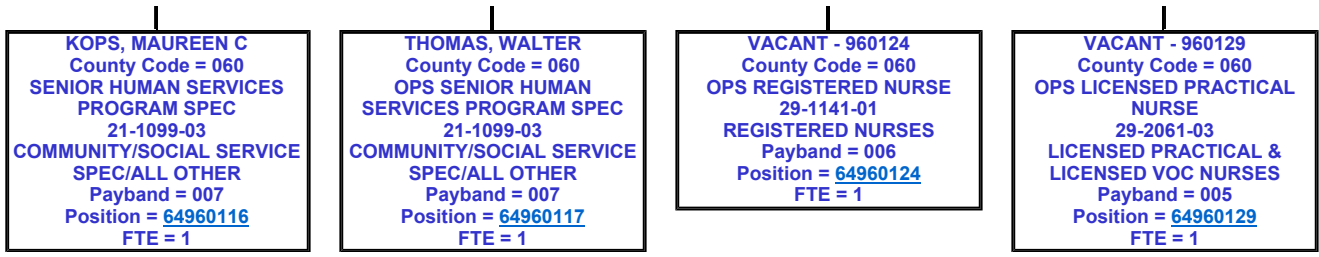


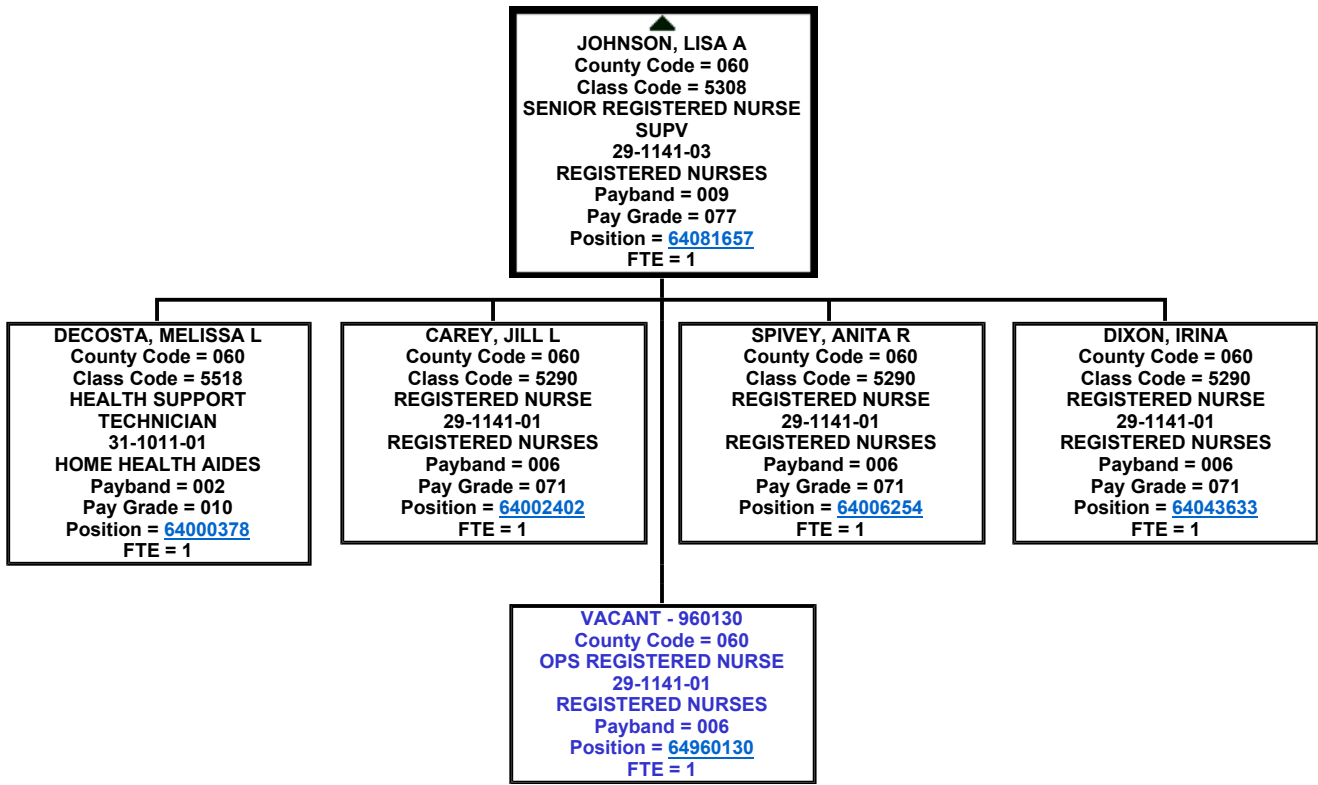
BERRY, JANICE L
County Code = 060
Class Code = 0120
STAFF ASSISTANT
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 013
Position = [64003809](#)
FTE = 1

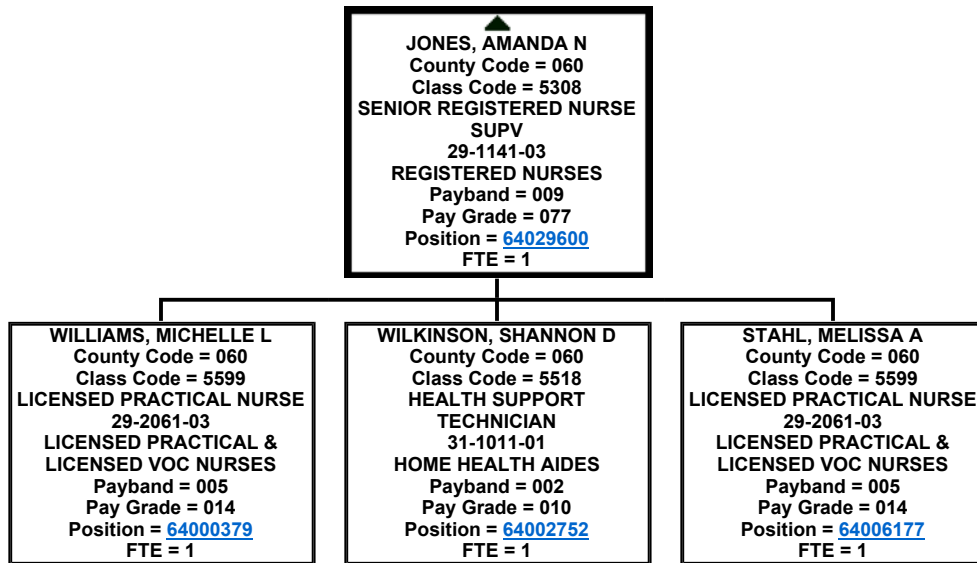
BROOKS, PAMELA M
County Code = 060
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64086263](#)
FTE = 1

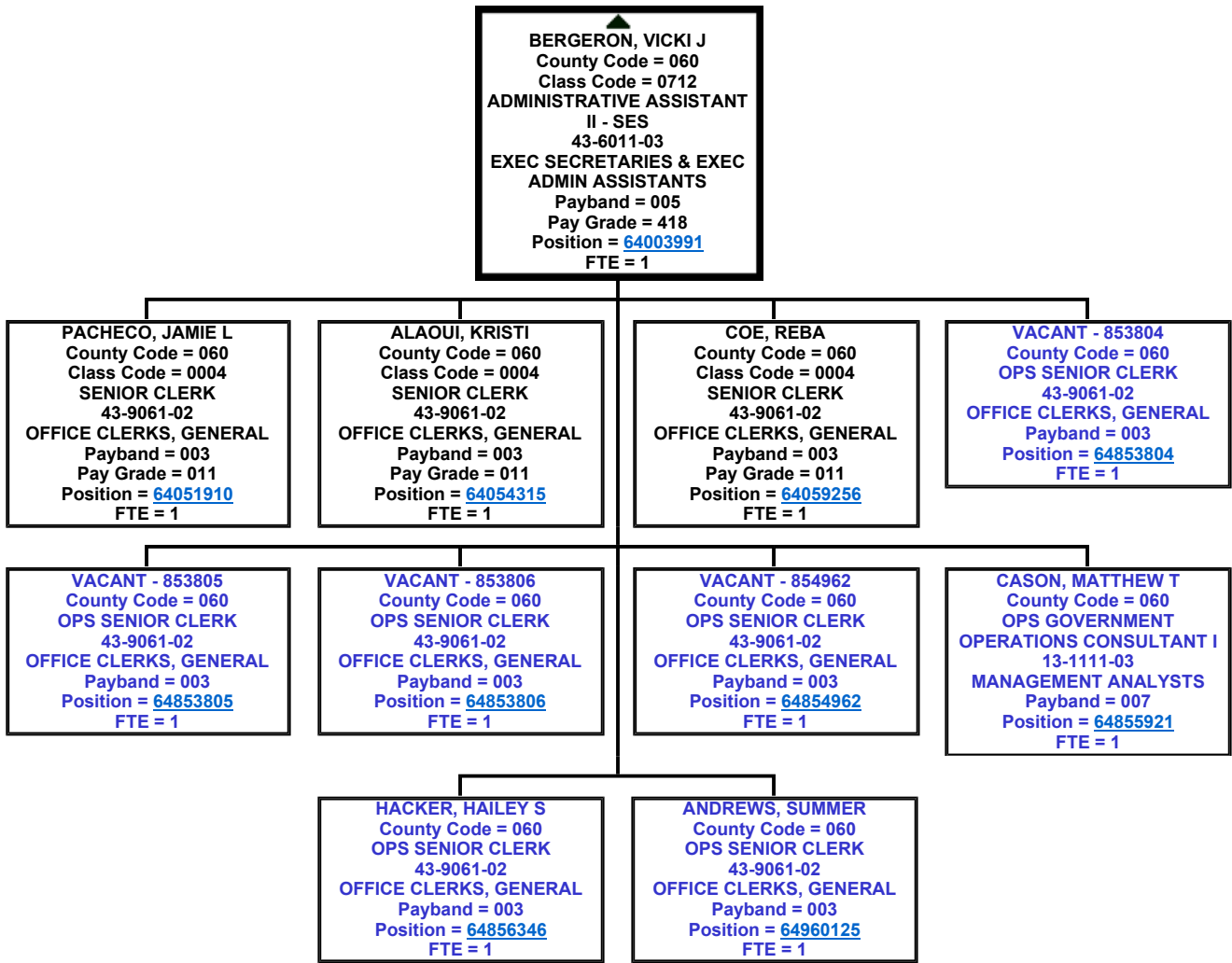










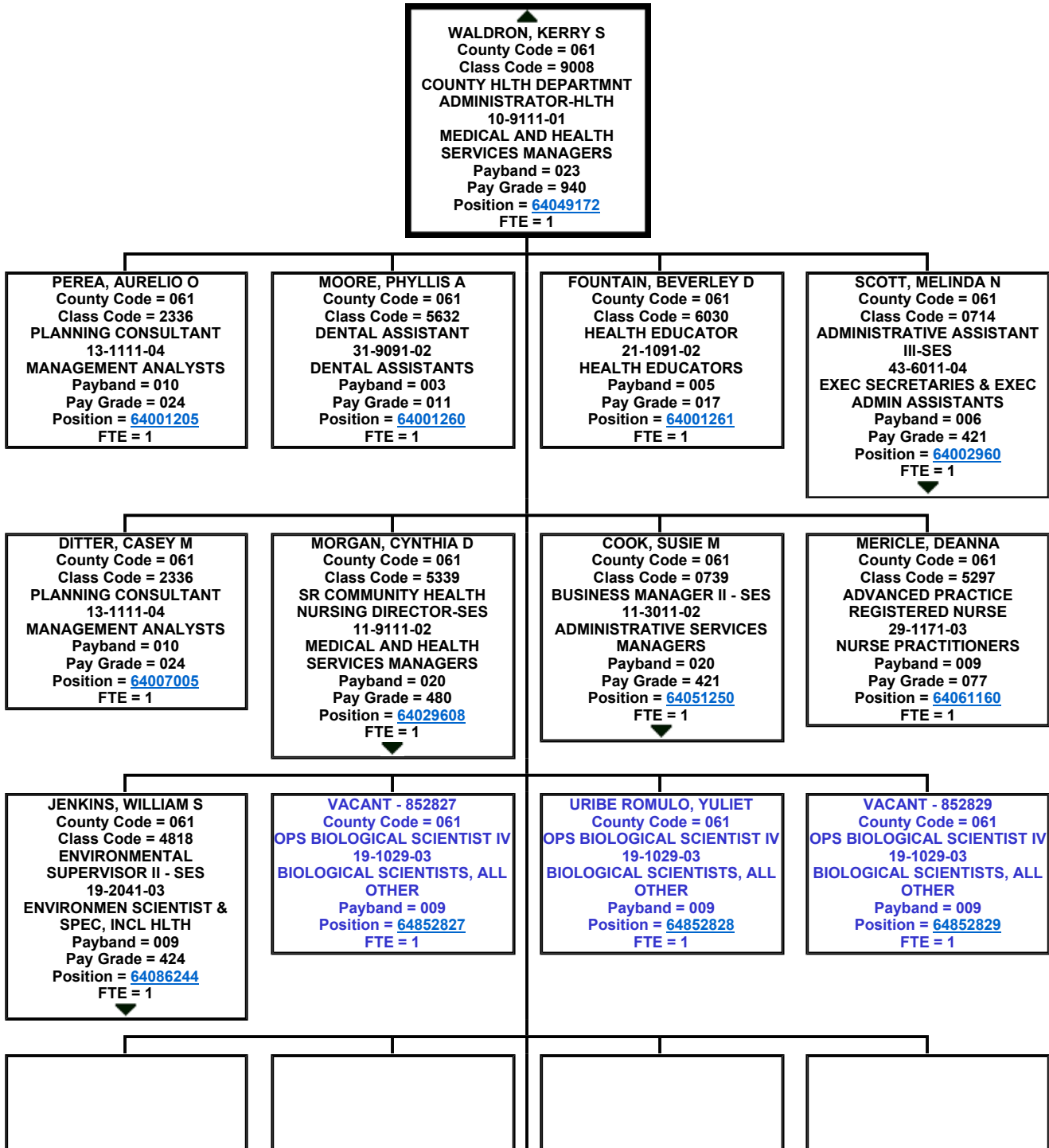


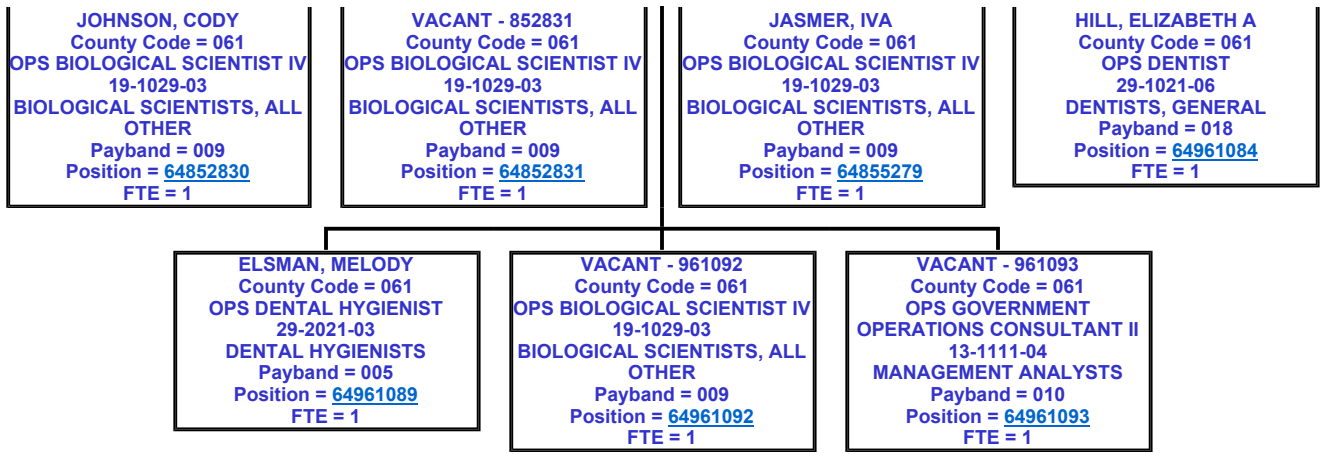
Florida Department of Health

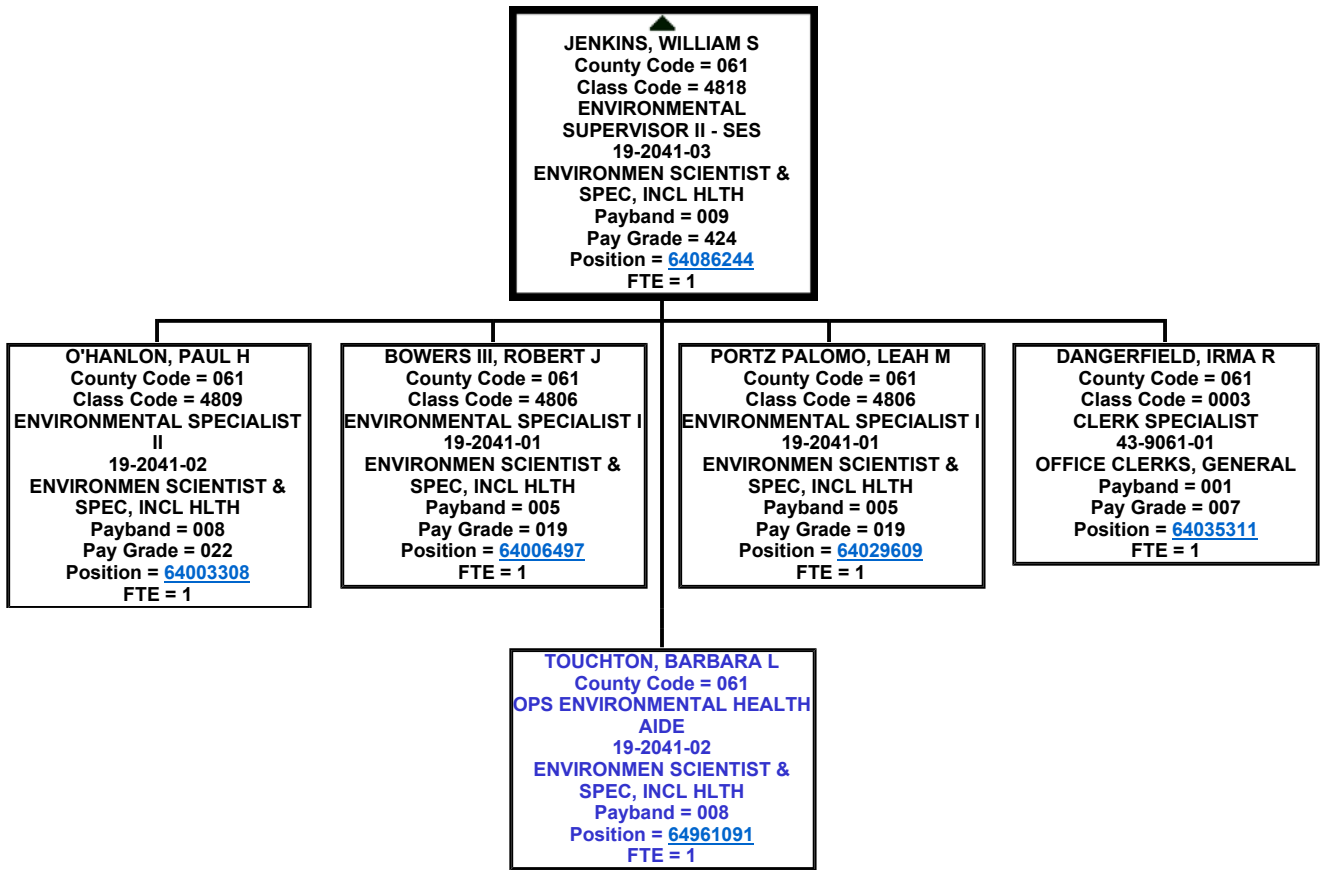
CHD 61 - Suwannee County Health Department

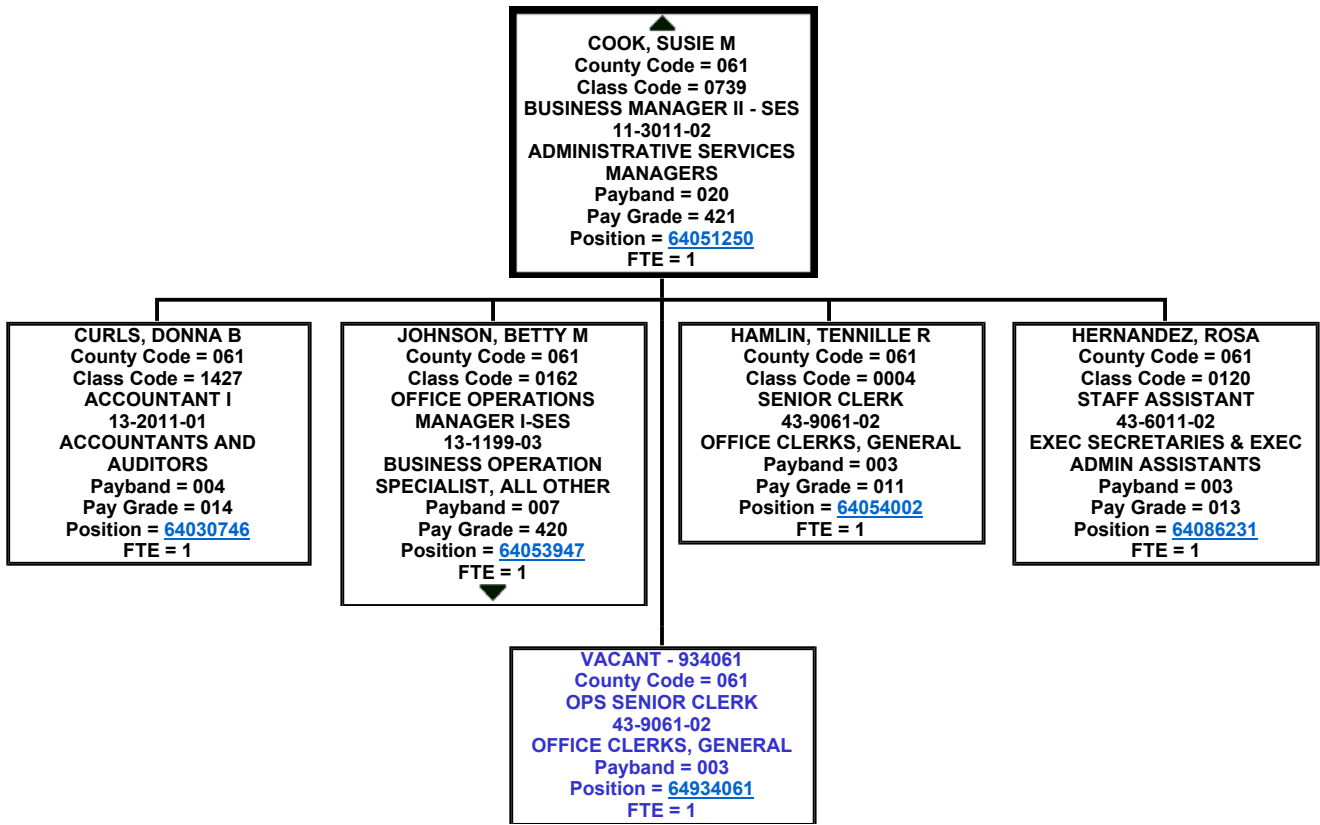
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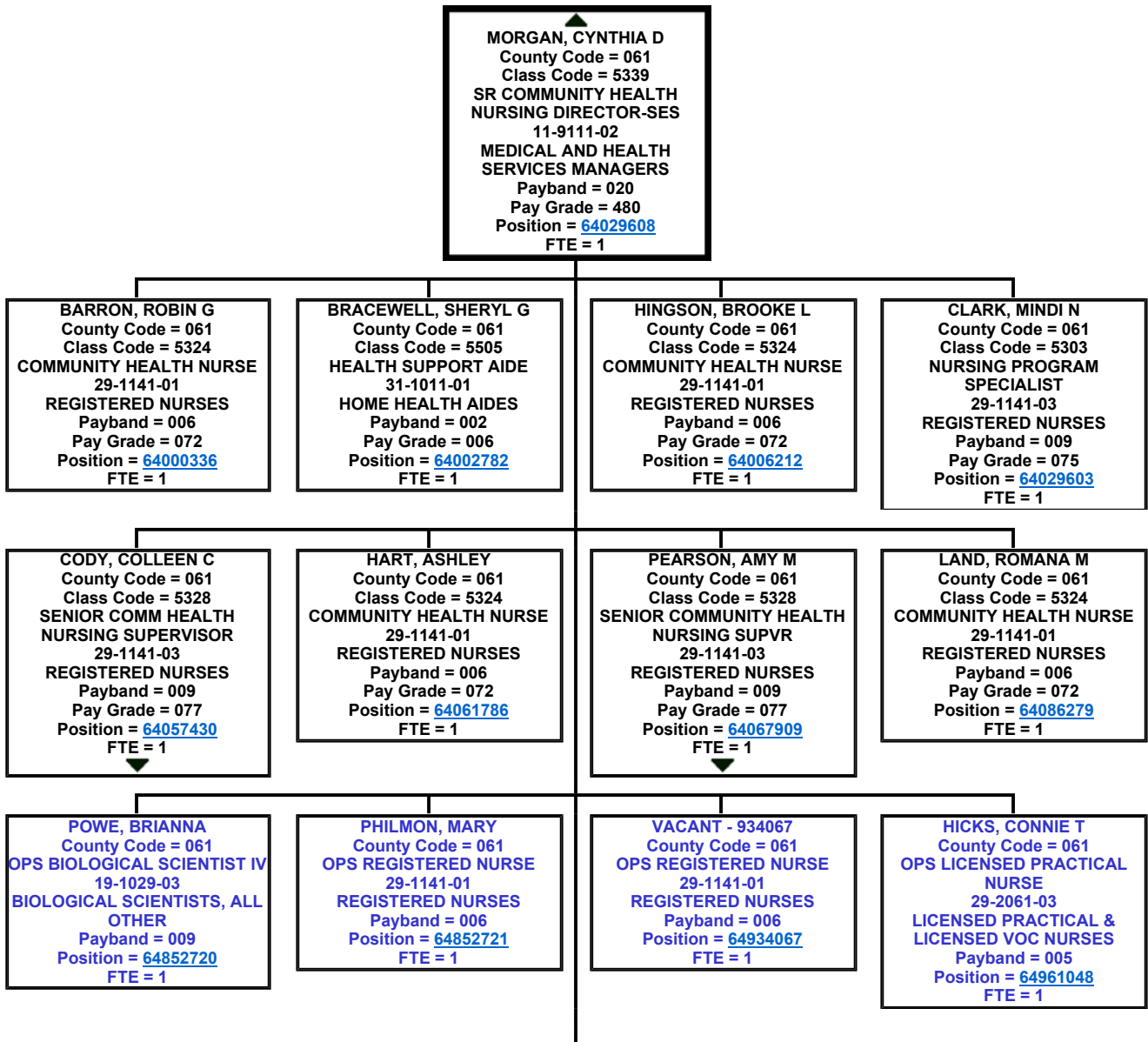
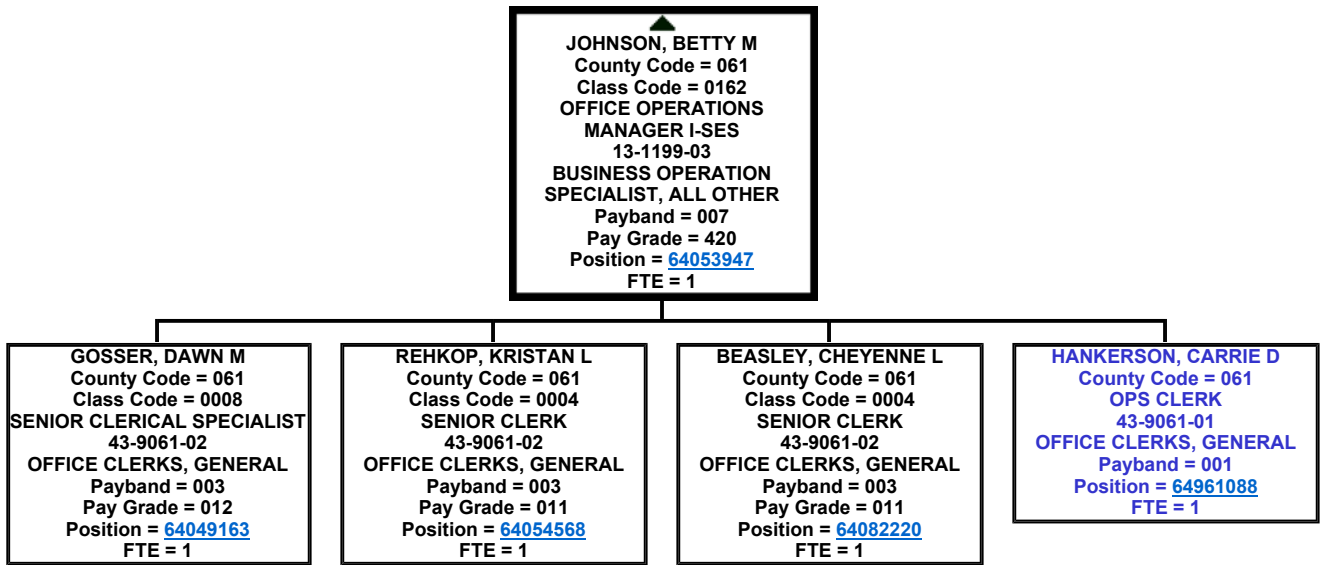
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



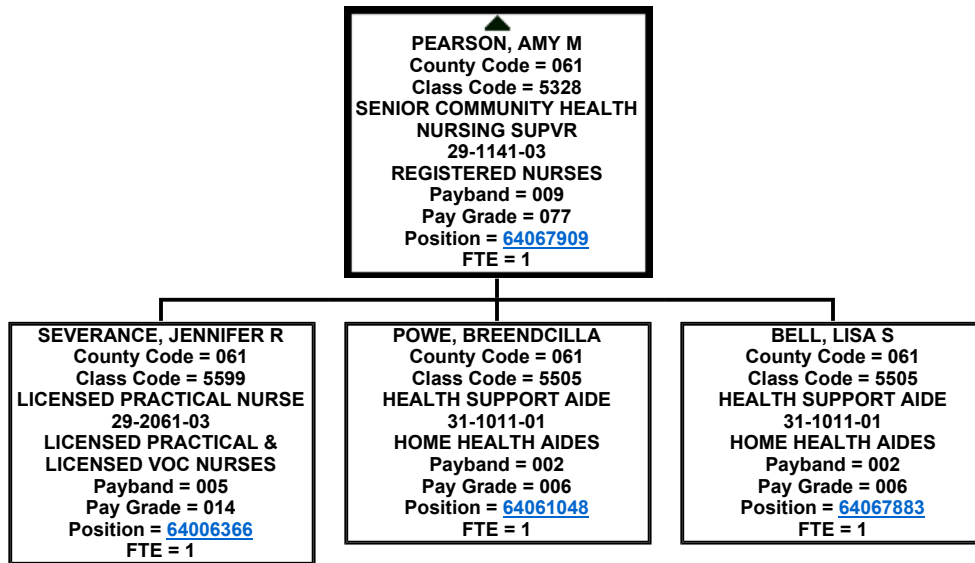


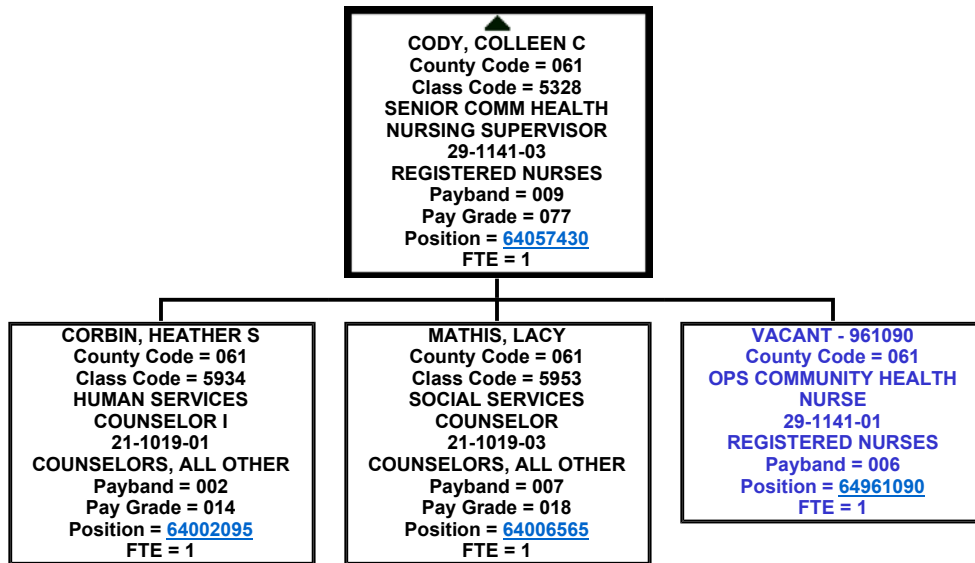






BONEY, ELAINE W
County Code = 061
OPS COMMUNITY HEALTH
NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = 64961057
FTE = 1





▲
SCOTT, MELINDA N
County Code = 061
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III-SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 421
Position = [64002960](#)
FTE = 1

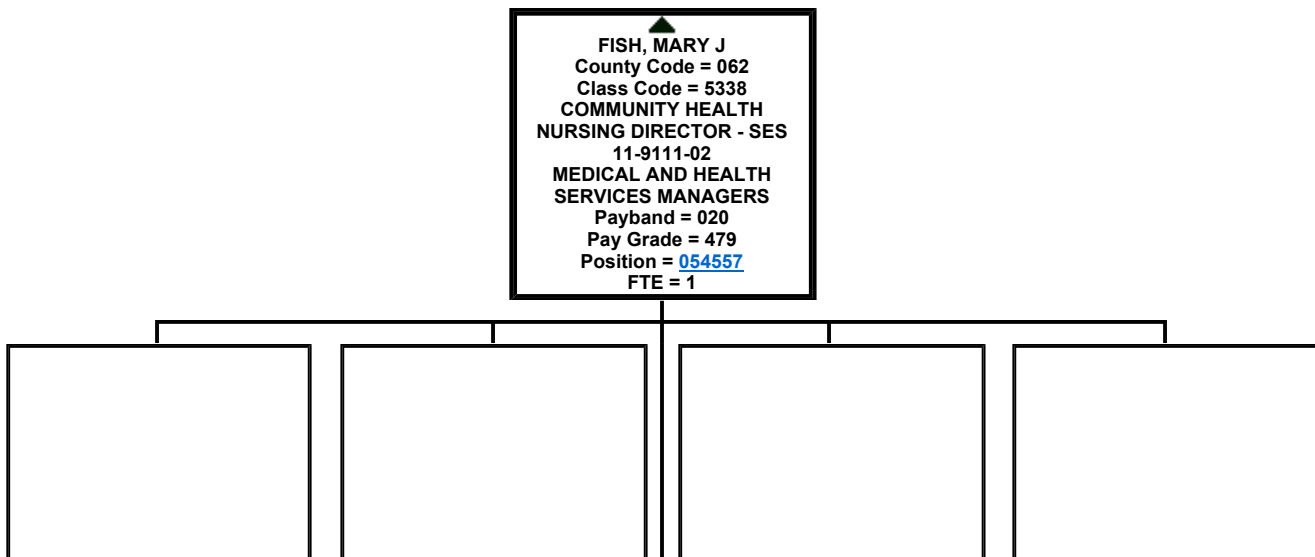
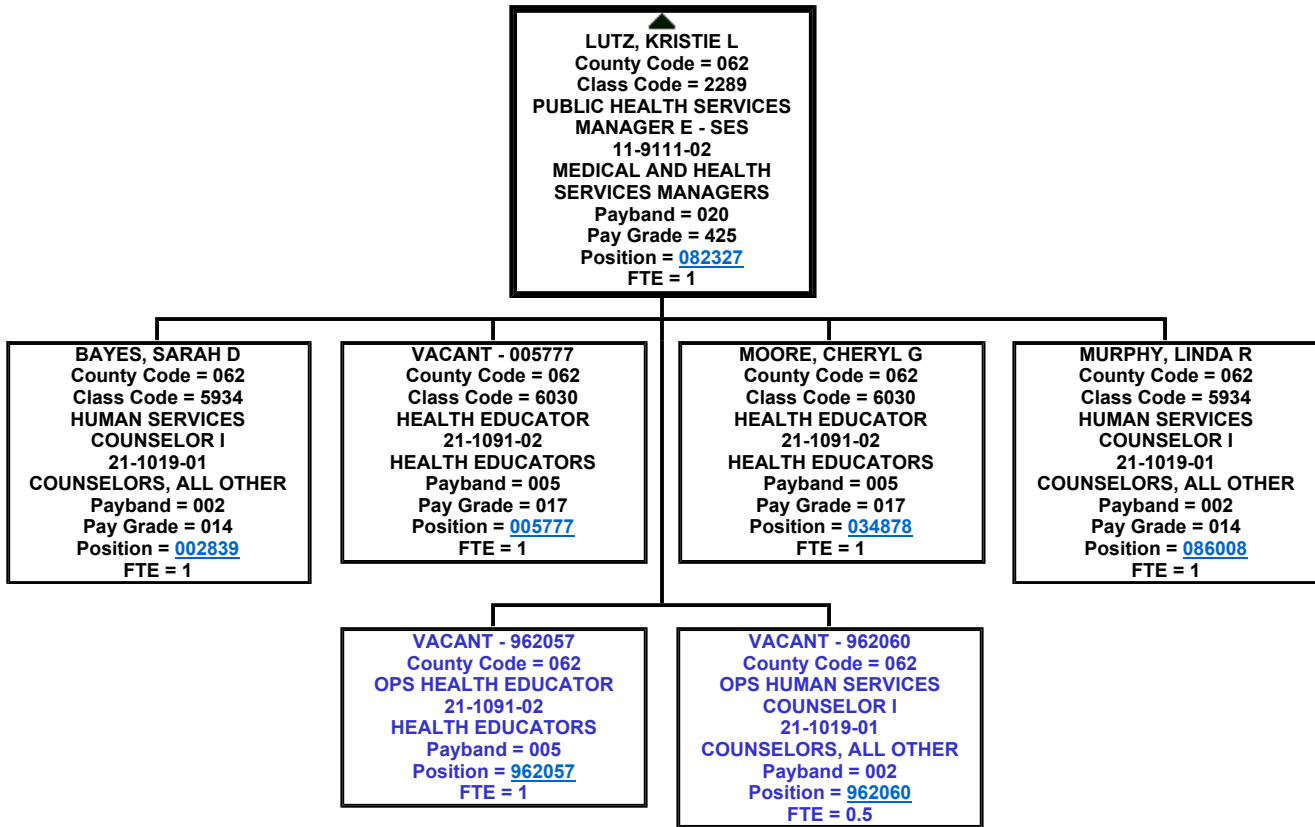
VACANT - 051396
County Code = 061
Class Code = 6030
HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Pay Grade = 017
Position = [64051396](#)
FTE = 1

Florida Department of Health

CHD 62 - Taylor County Health Department

Created: 9/14/2020 10:40:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



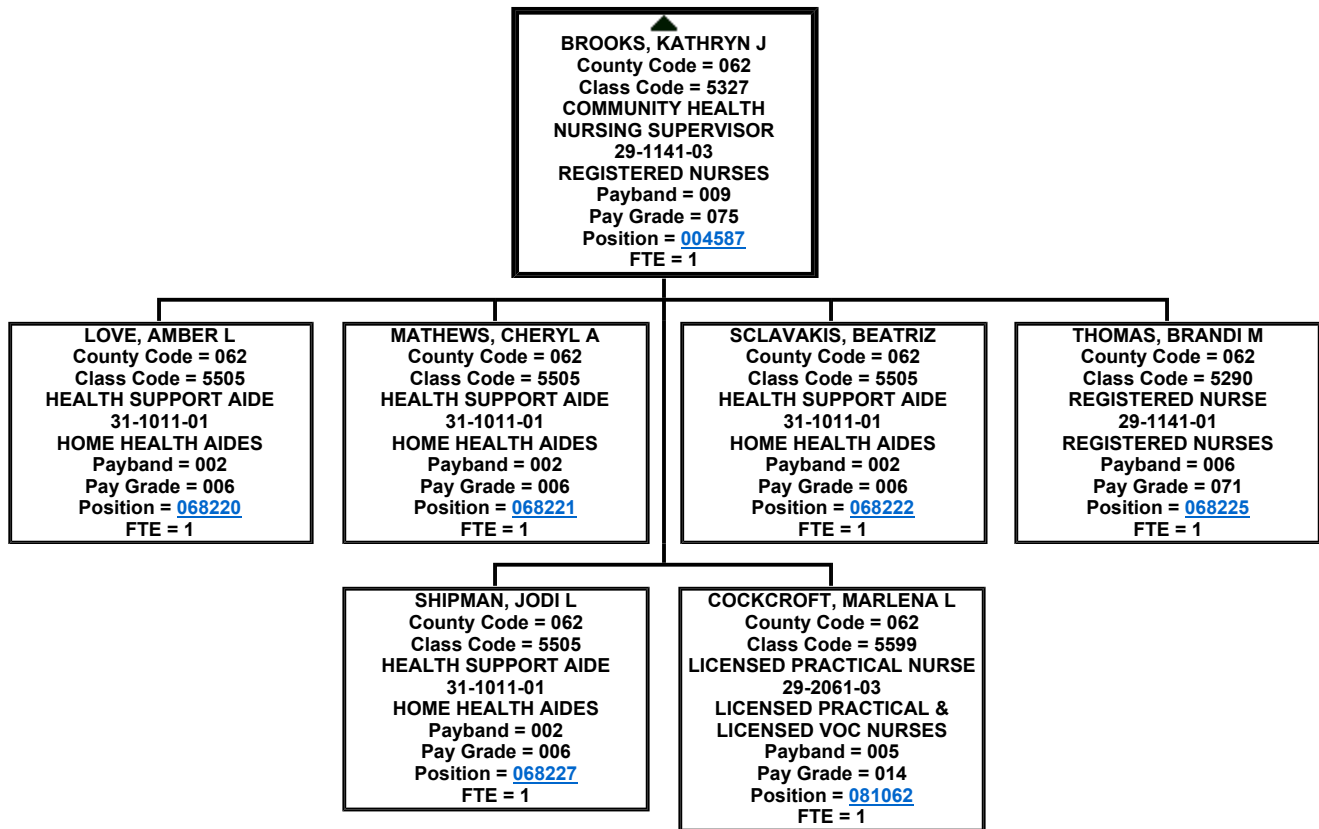
BROOKS, KATHRYN J
County Code = 062
Class Code = 5327
**COMMUNITY HEALTH NURSING
SUPERVISOR**
29-1141-03
REGISTERED NURSES
Payband = 009
Pay Grade = 075
Position = [004587](#)
FTE = 1
▼

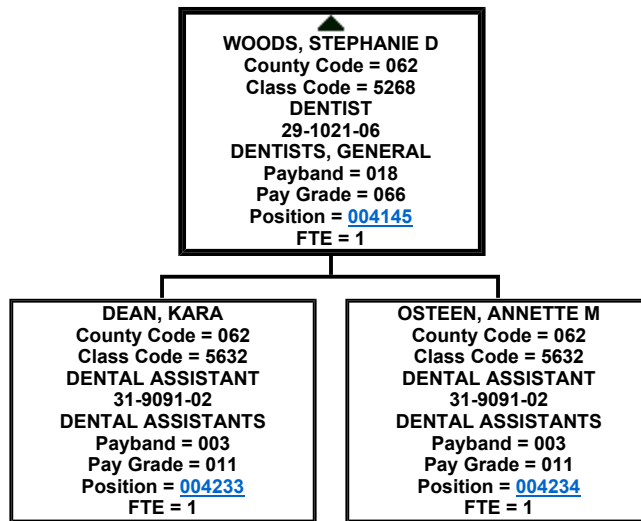
LOVE, CATHERINE A
County Code = 062
Class Code = 5290
REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Pay Grade = 071
Position = [006985](#)
FTE = 1

WOODS, LINDA D
County Code = 062
Class Code = 5518
**HEALTH SUPPORT
TECHNICIAN**
31-1011-01
HOME HEALTH AIDES
Payband = 002
Pay Grade = 010
Position = [030742](#)
FTE = 1

ELY, MACY G
County Code = 062
Class Code = 5297
**ADVANCED PRACTICE
REGISTERED NURSE**
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Pay Grade = 077
Position = [082852](#)
FTE = 1

VACANT - 962056
County Code = 062
OPS HEALTH SUPPORT AIDE
31-1011-01
HOME HEALTH AIDES
Payband = 002
Position = [962056](#)
FTE = 1



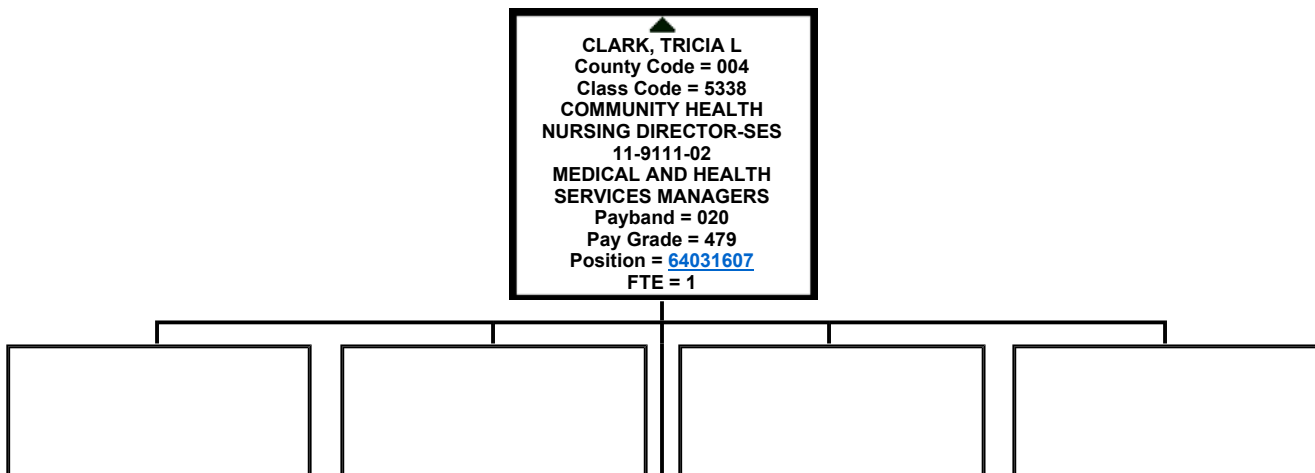
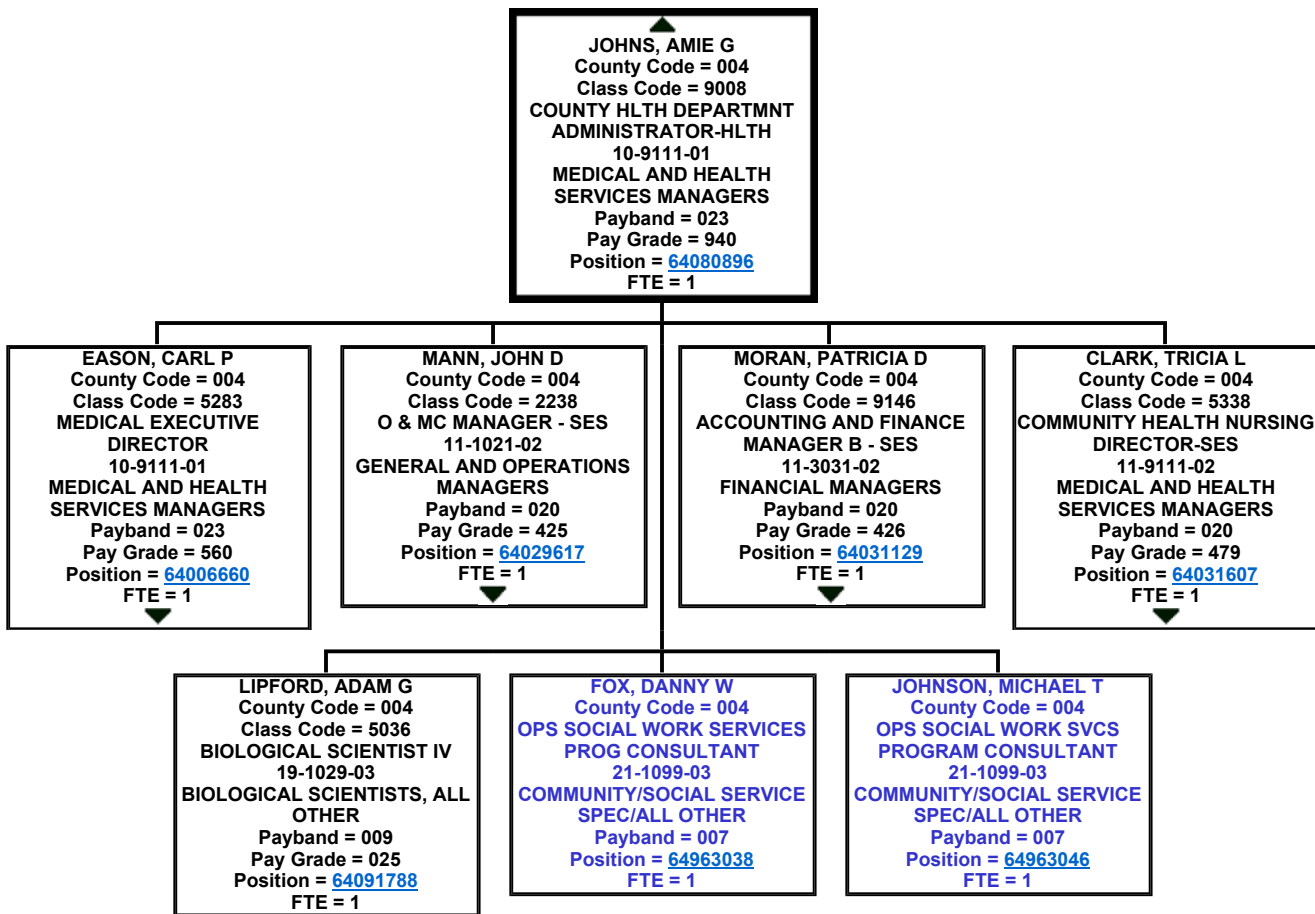


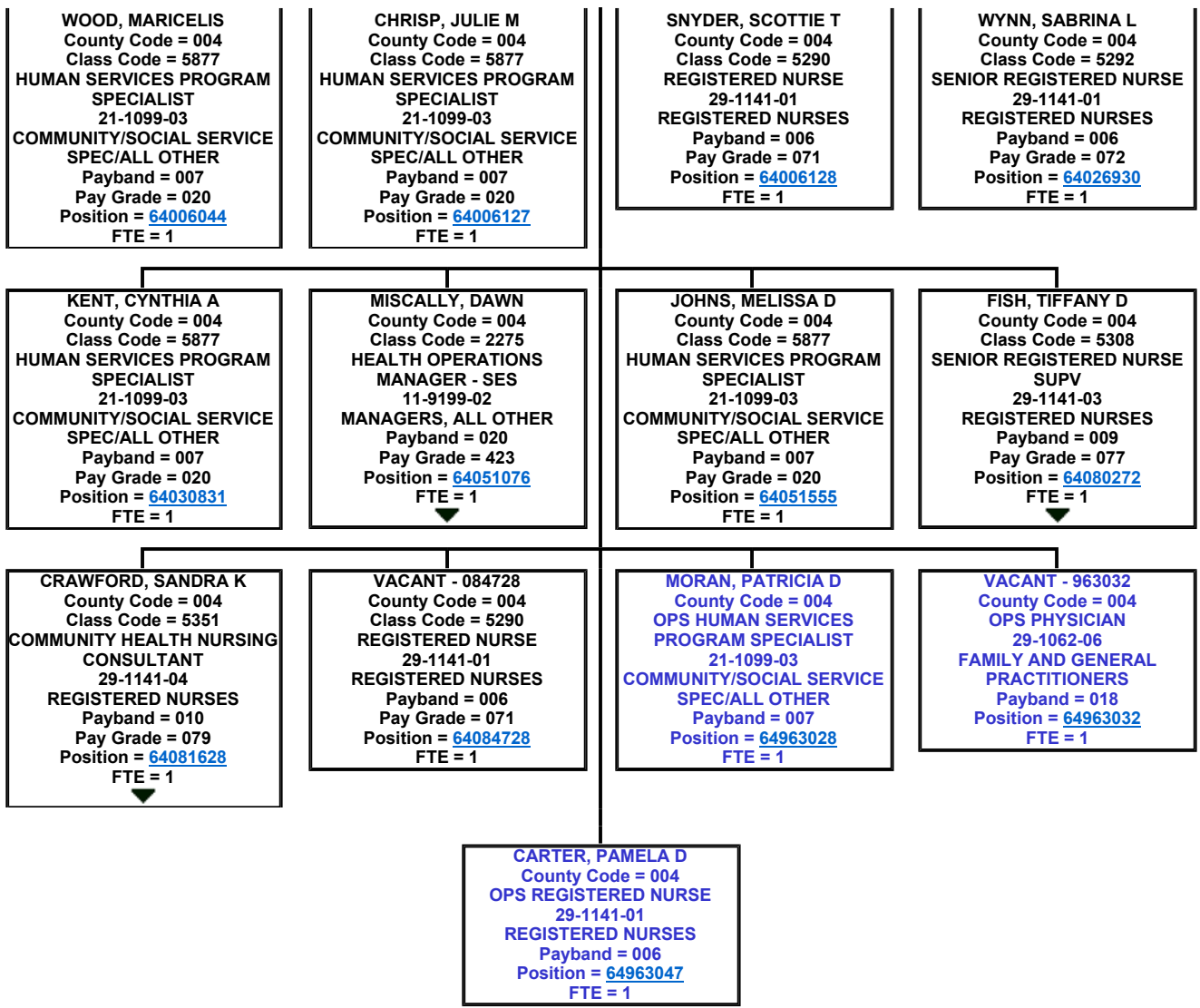
Florida Department of Health

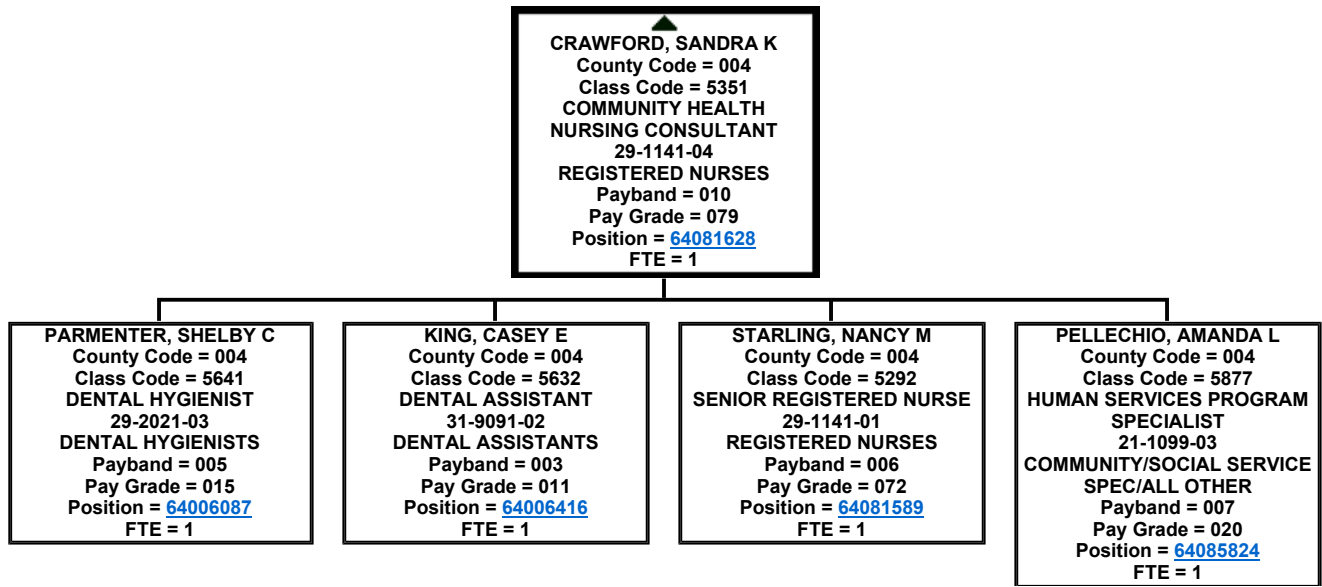
CHD 63 - Union County Health Department

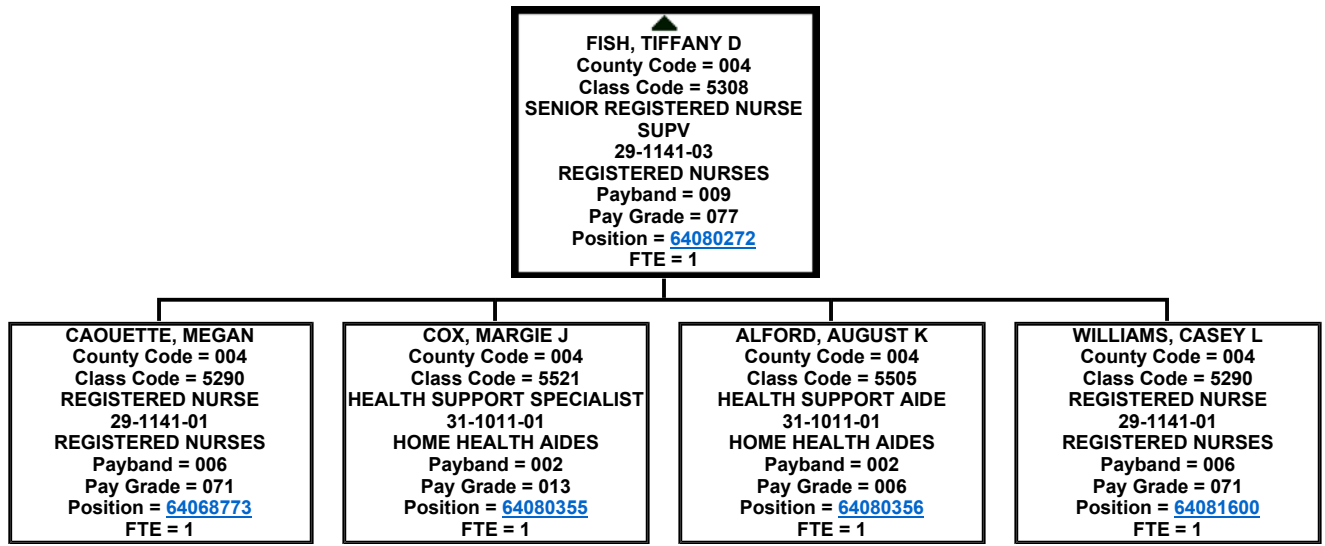
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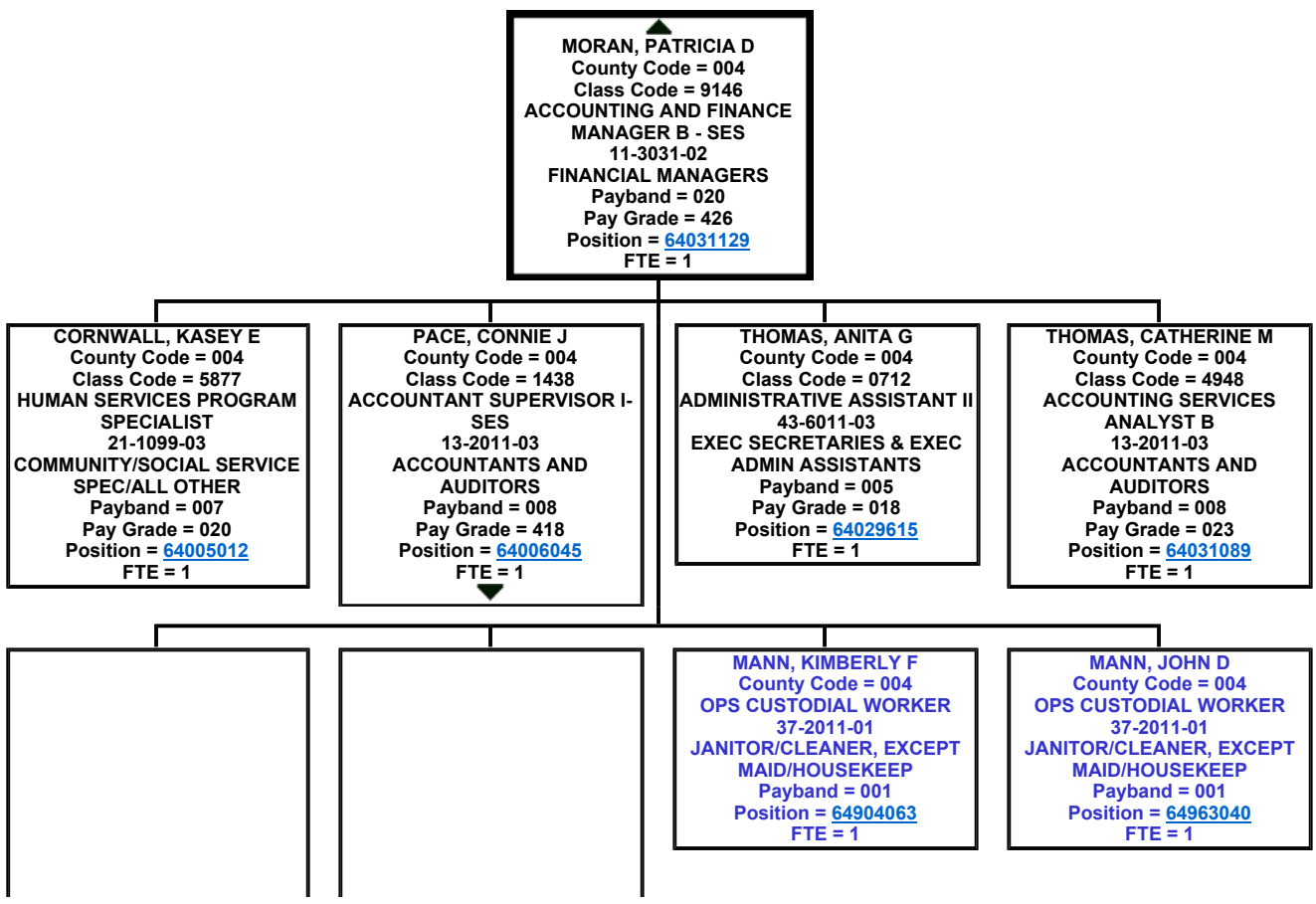
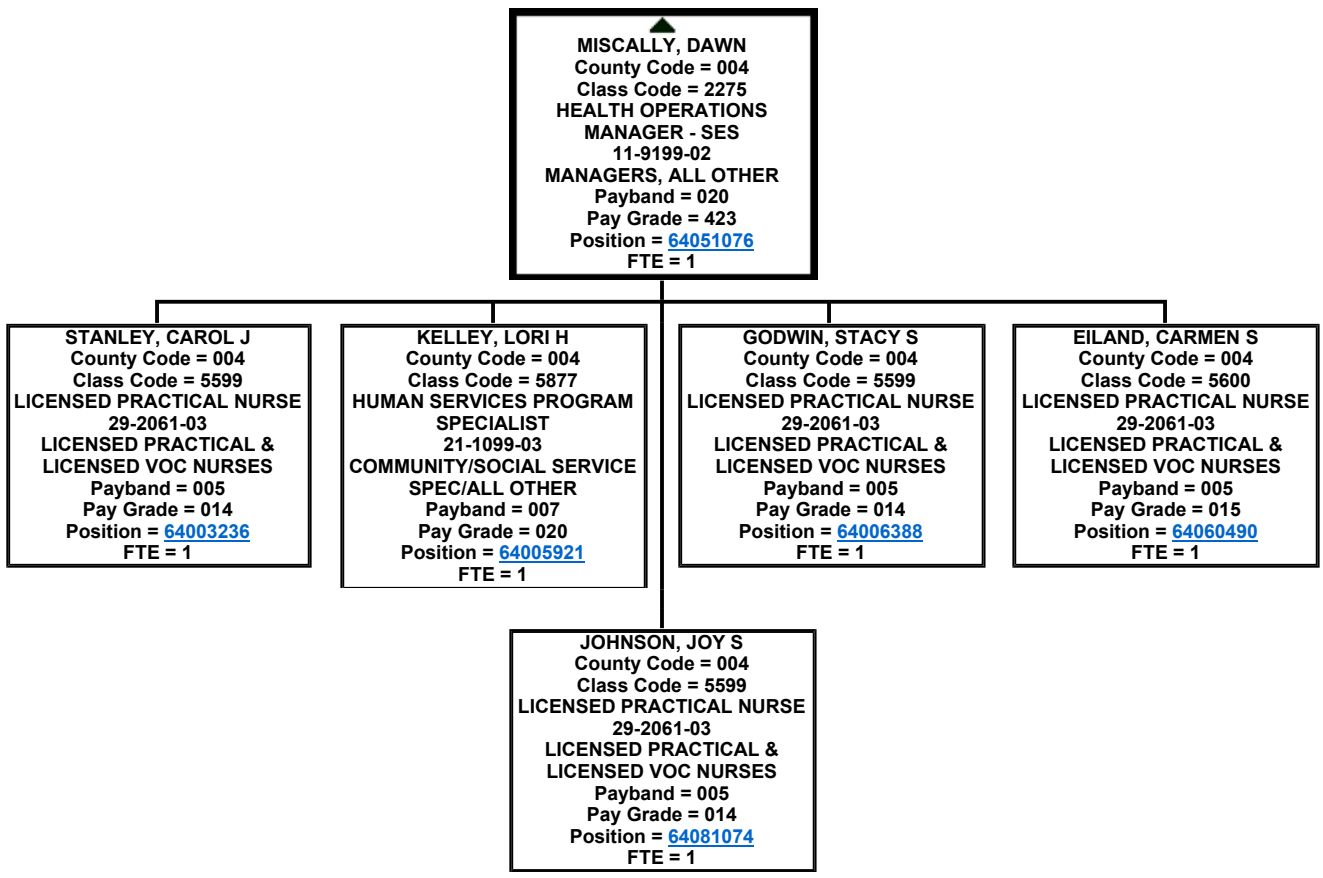
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





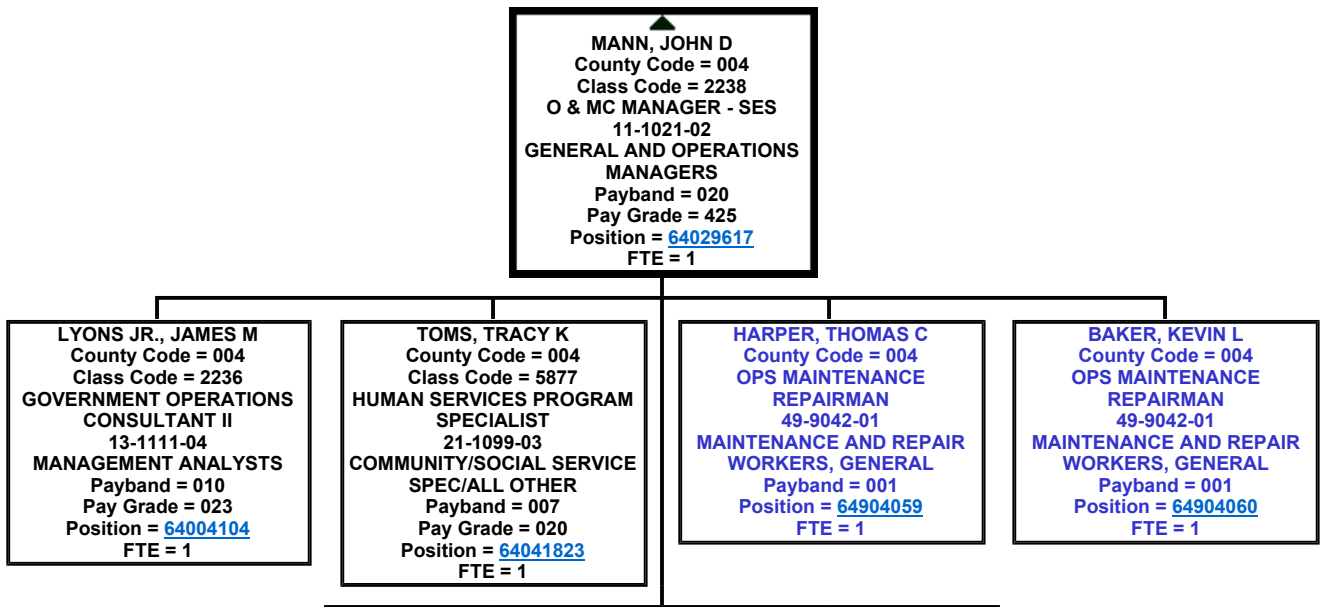
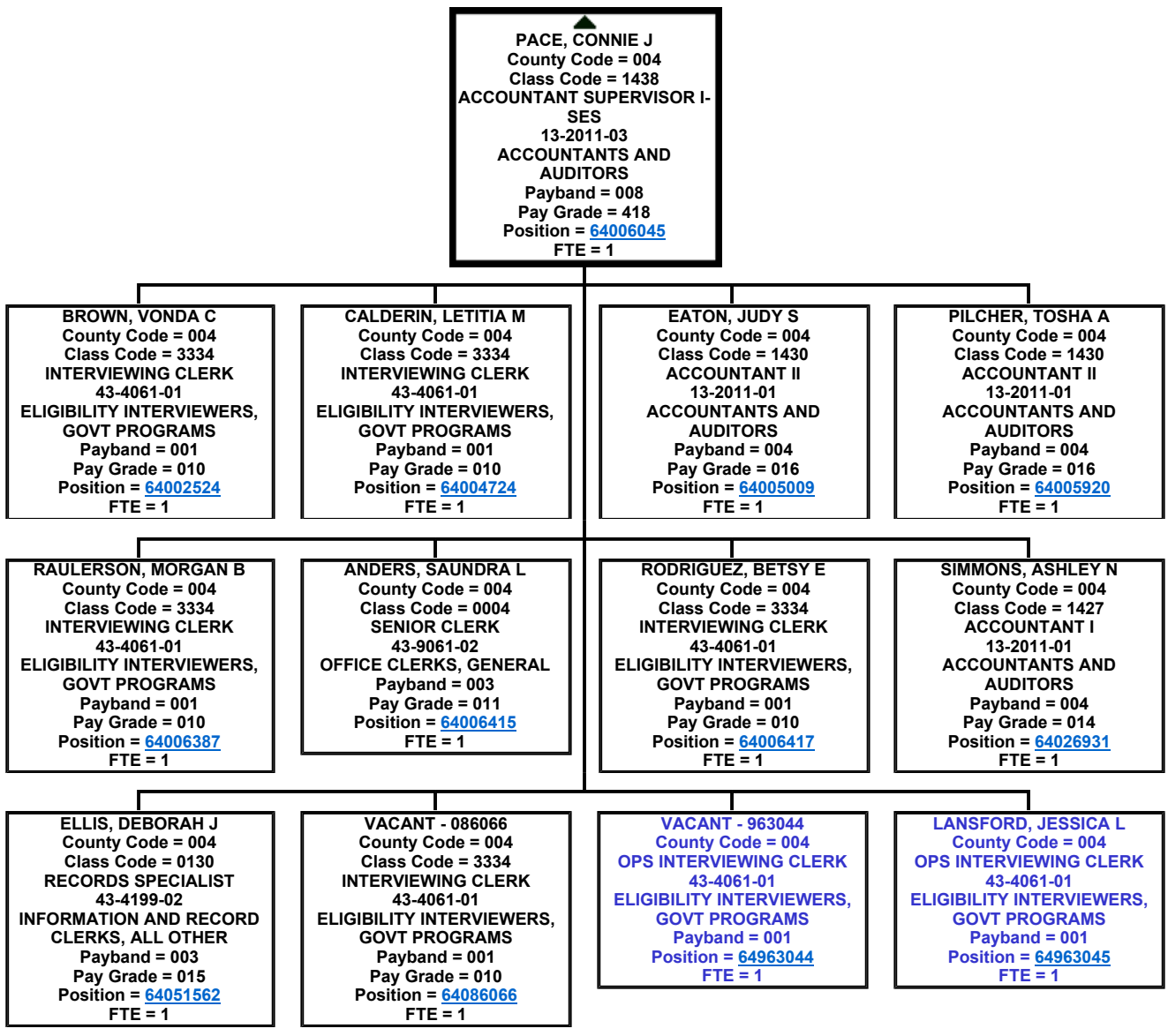






MODERIE, BRIAN S
County Code = 004
Class Code = 4949
ACCOUNTING SERVICES
ANALYST C
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 024
Position = [64058637](#)
FTE = 1

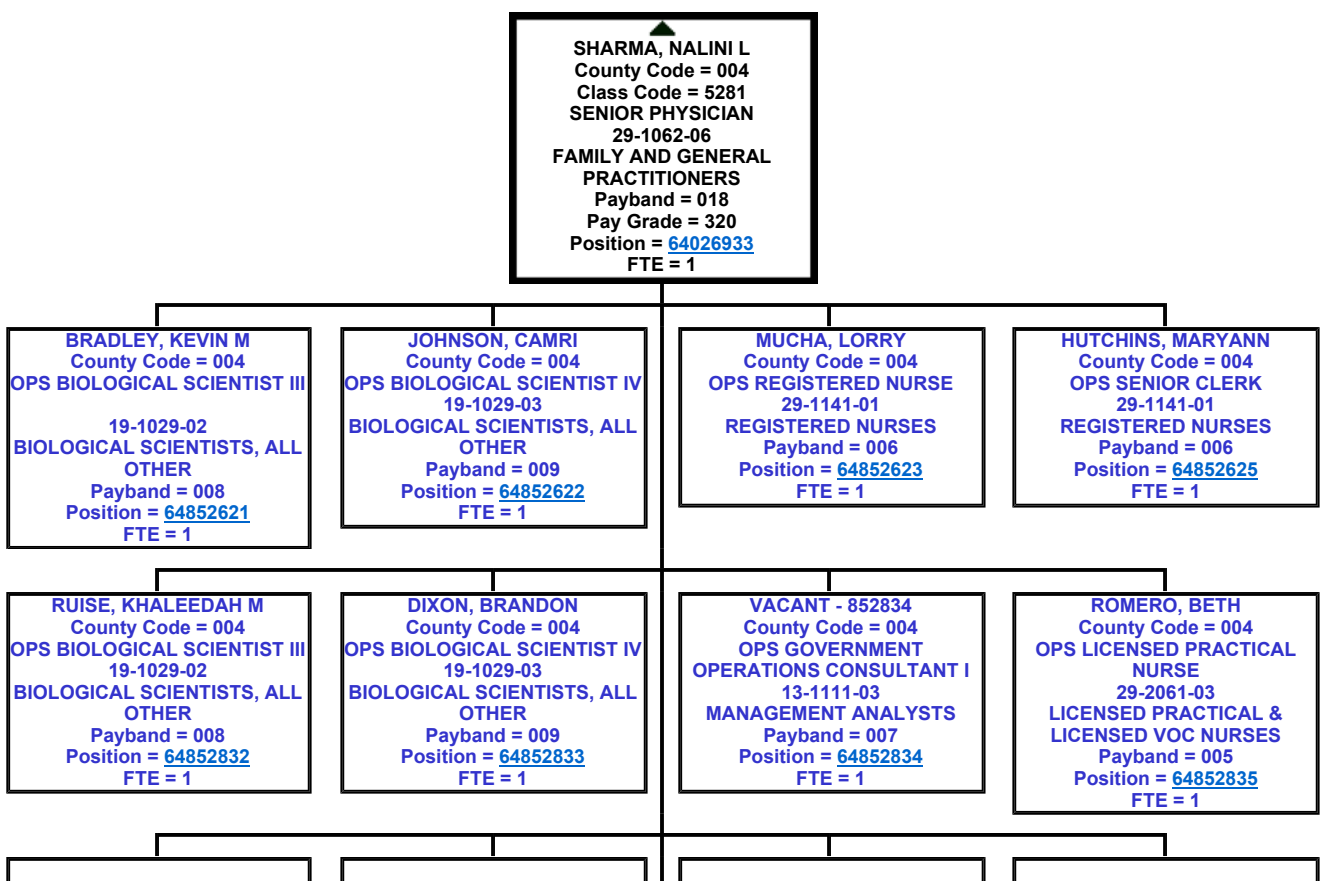
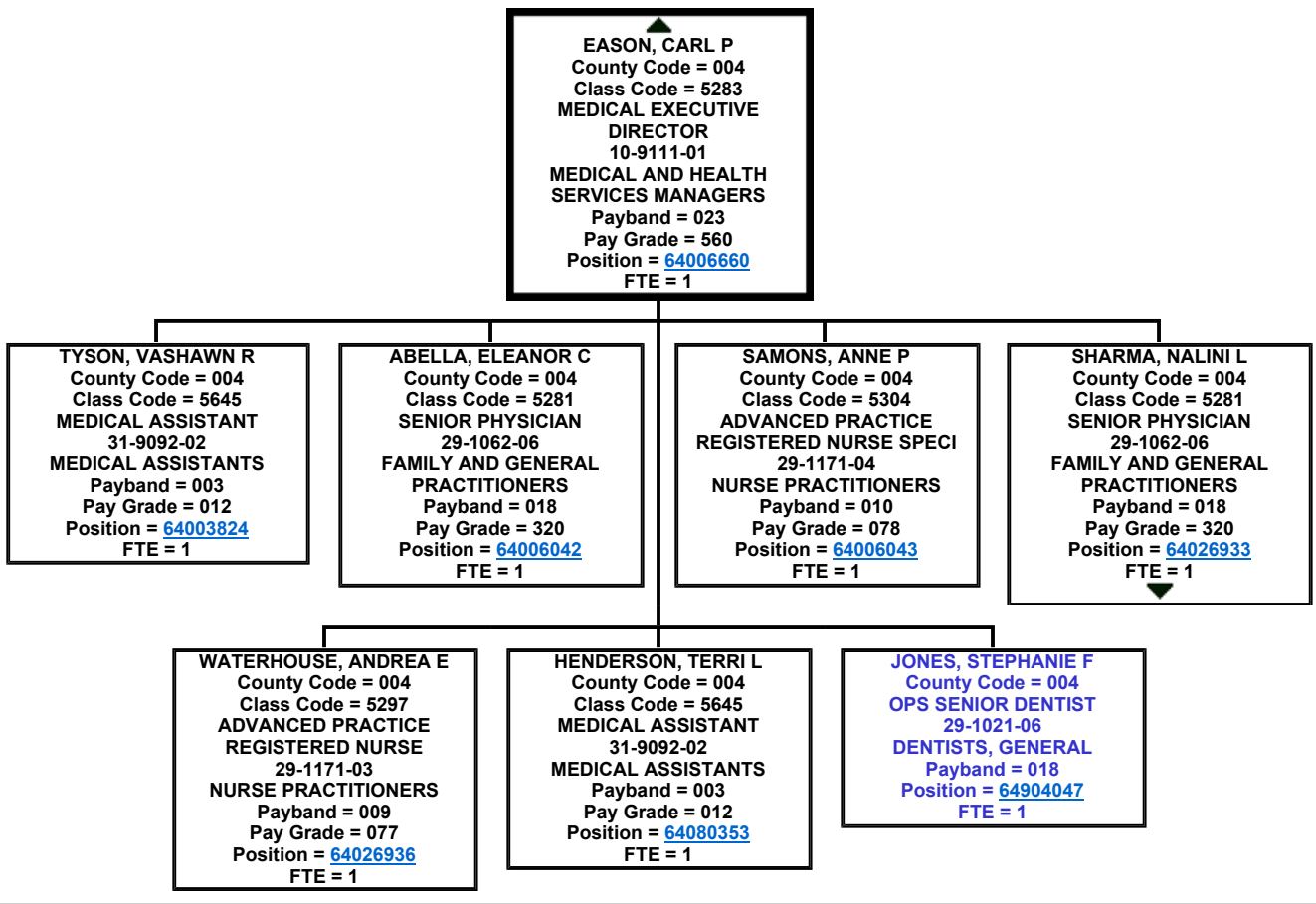
SCHLOSSER, ELISSA D
County Code = 004
Class Code = 4948
ACCOUNTING SERVICES
ANALYST B
13-2011-03
ACCOUNTANTS AND
AUDITORS
Payband = 008
Pay Grade = 023
Position = [64085040](#)
FTE = 1



WILLIAMS, DEBORAH J
County Code = 004
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64904065](#)
FTE = 1

REDDISH, LAUREEN K
County Code = 004
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64904066](#)
FTE = 1

YOUNG, ARIANA F
County Code = 004
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64963043](#)
FTE = 1



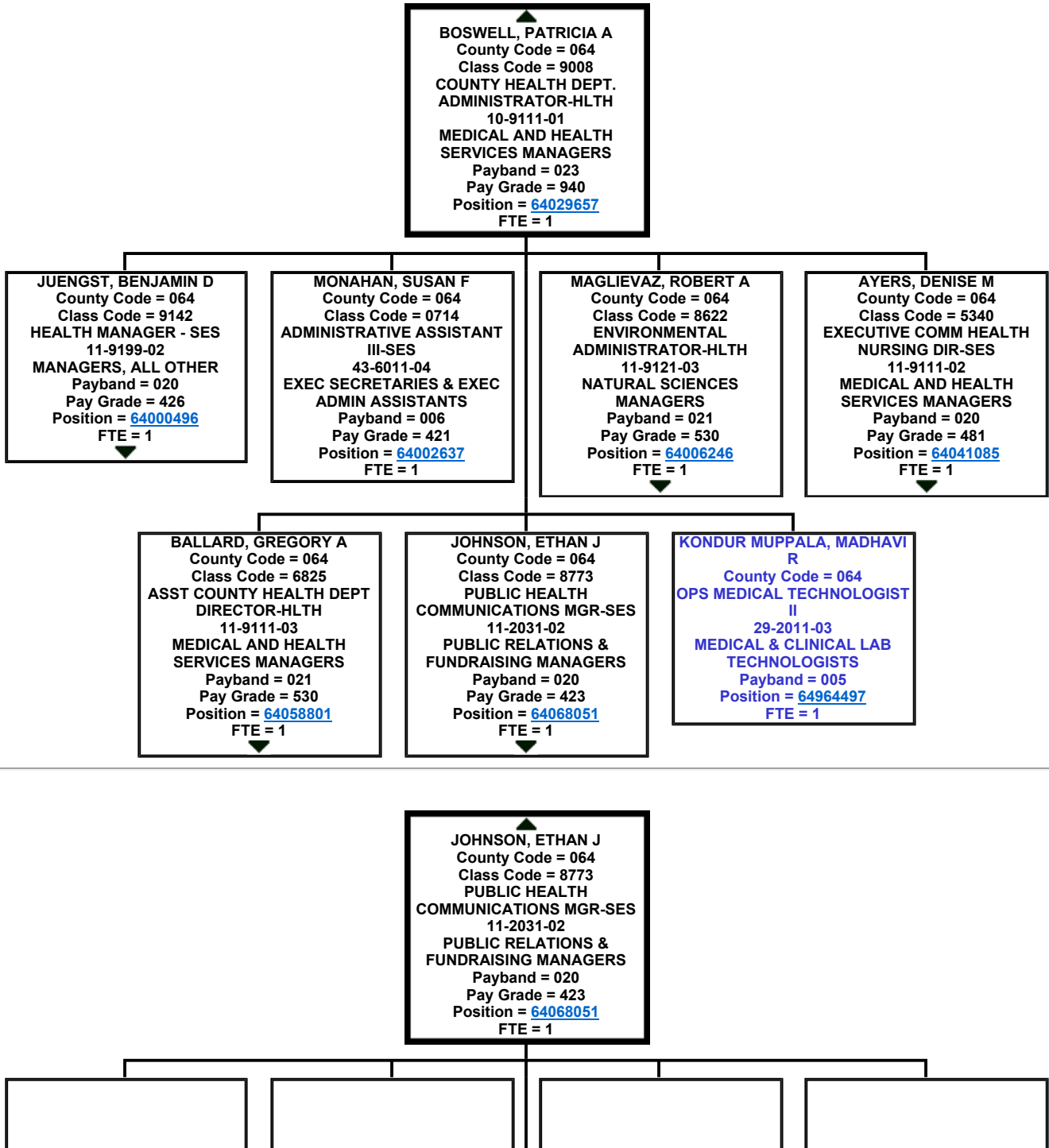


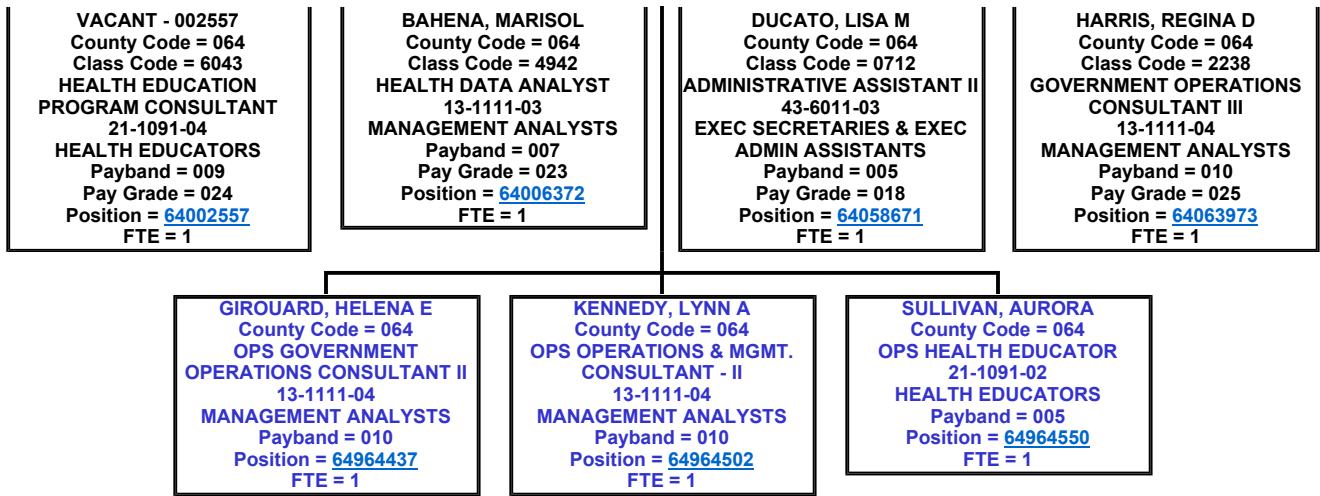
Florida Department of Health

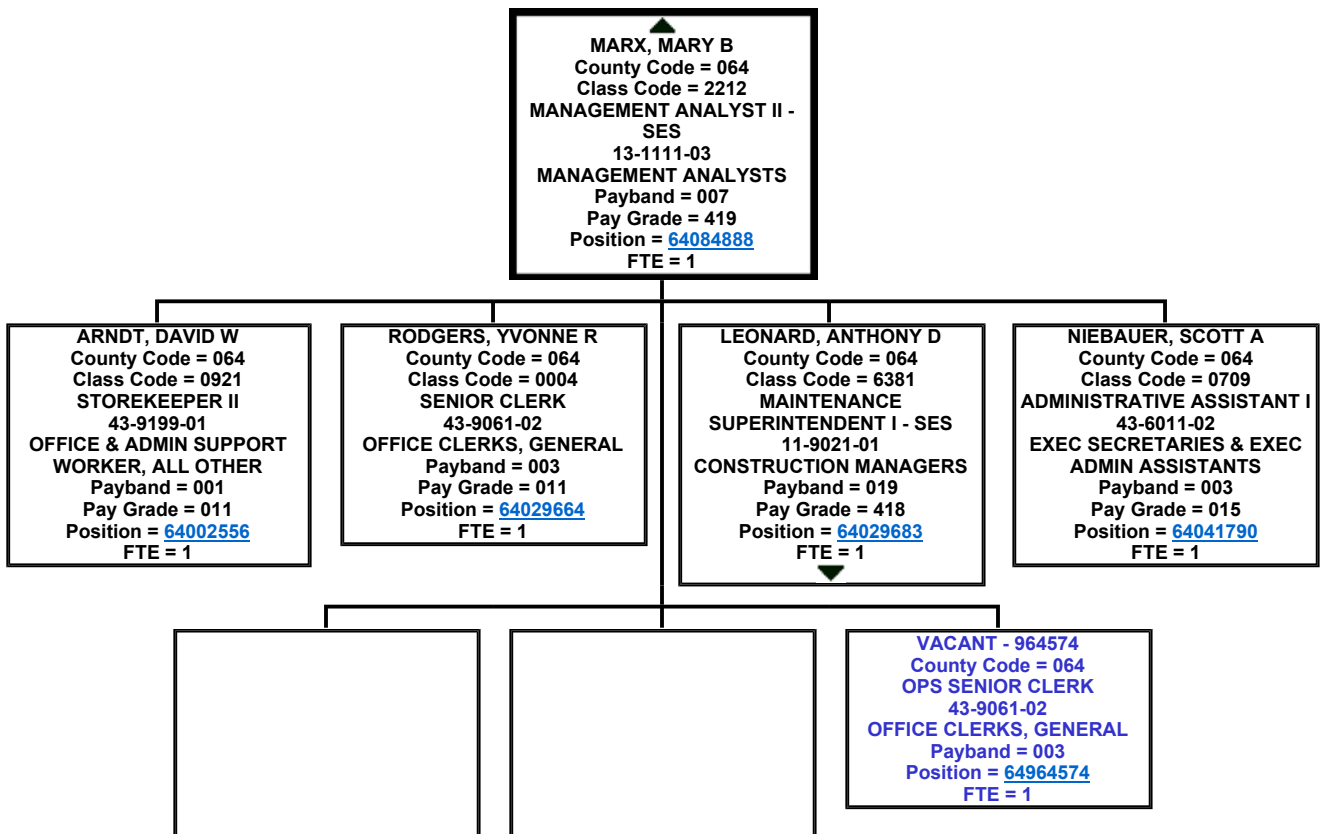
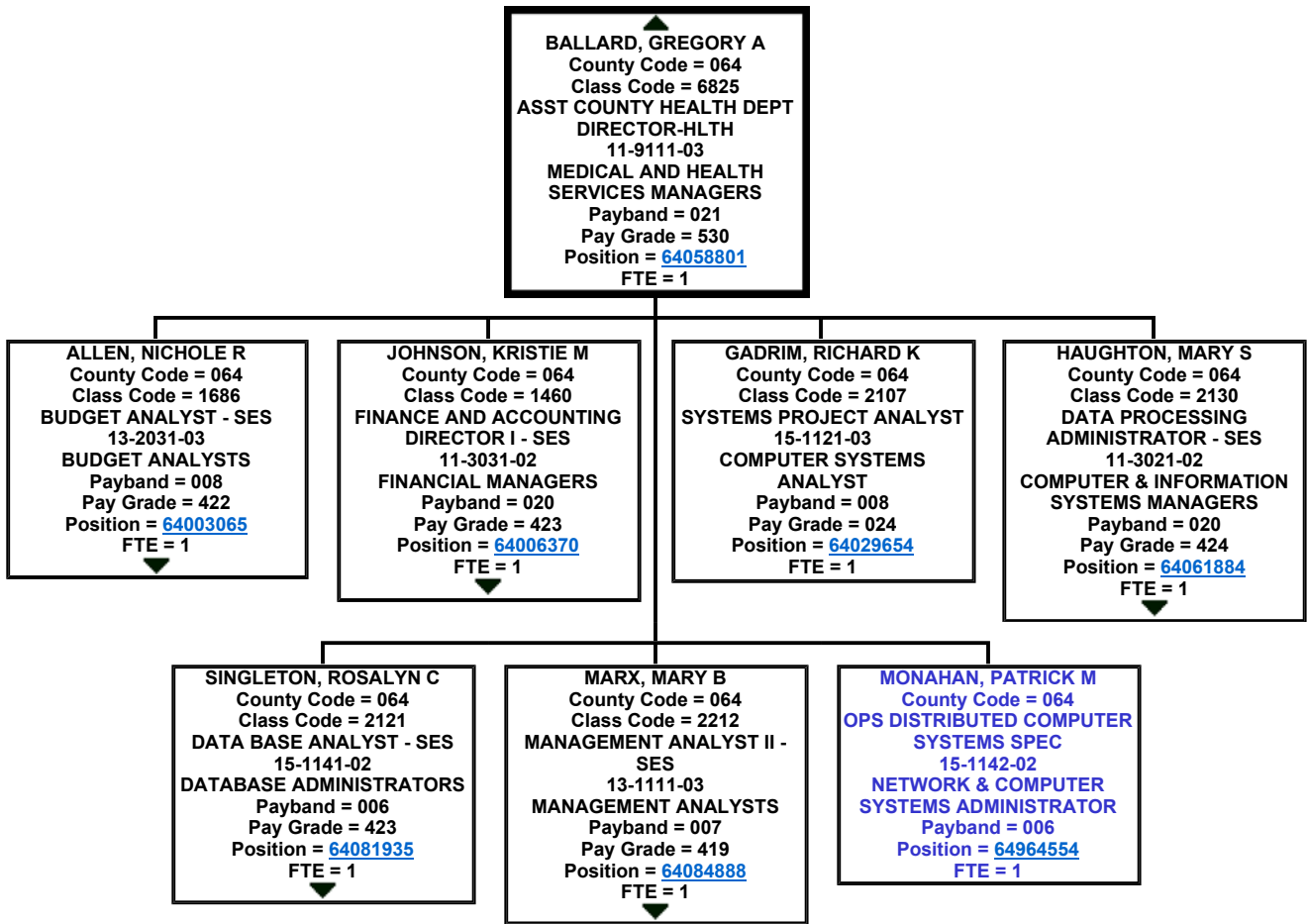
CHD 64 - Volusia County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

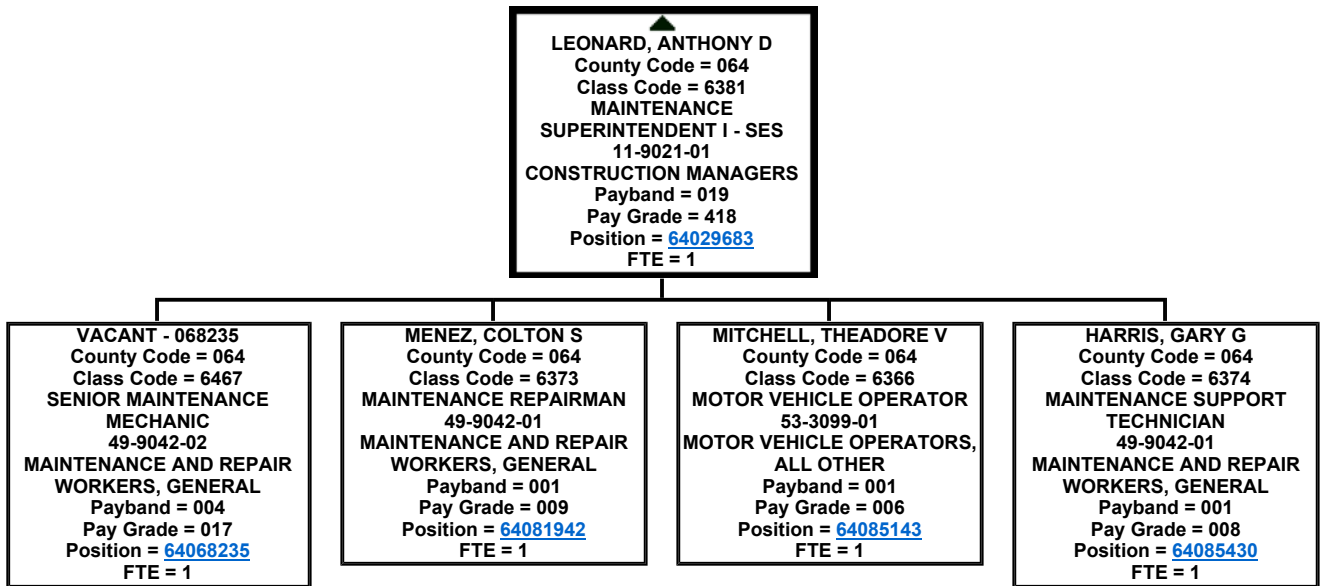


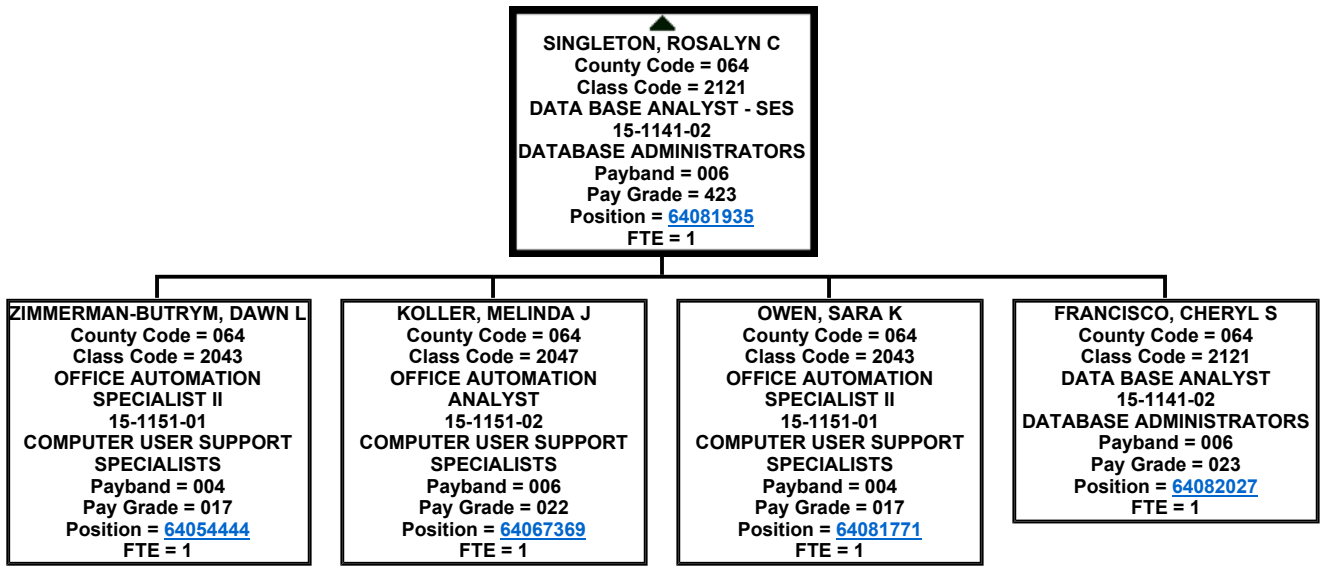


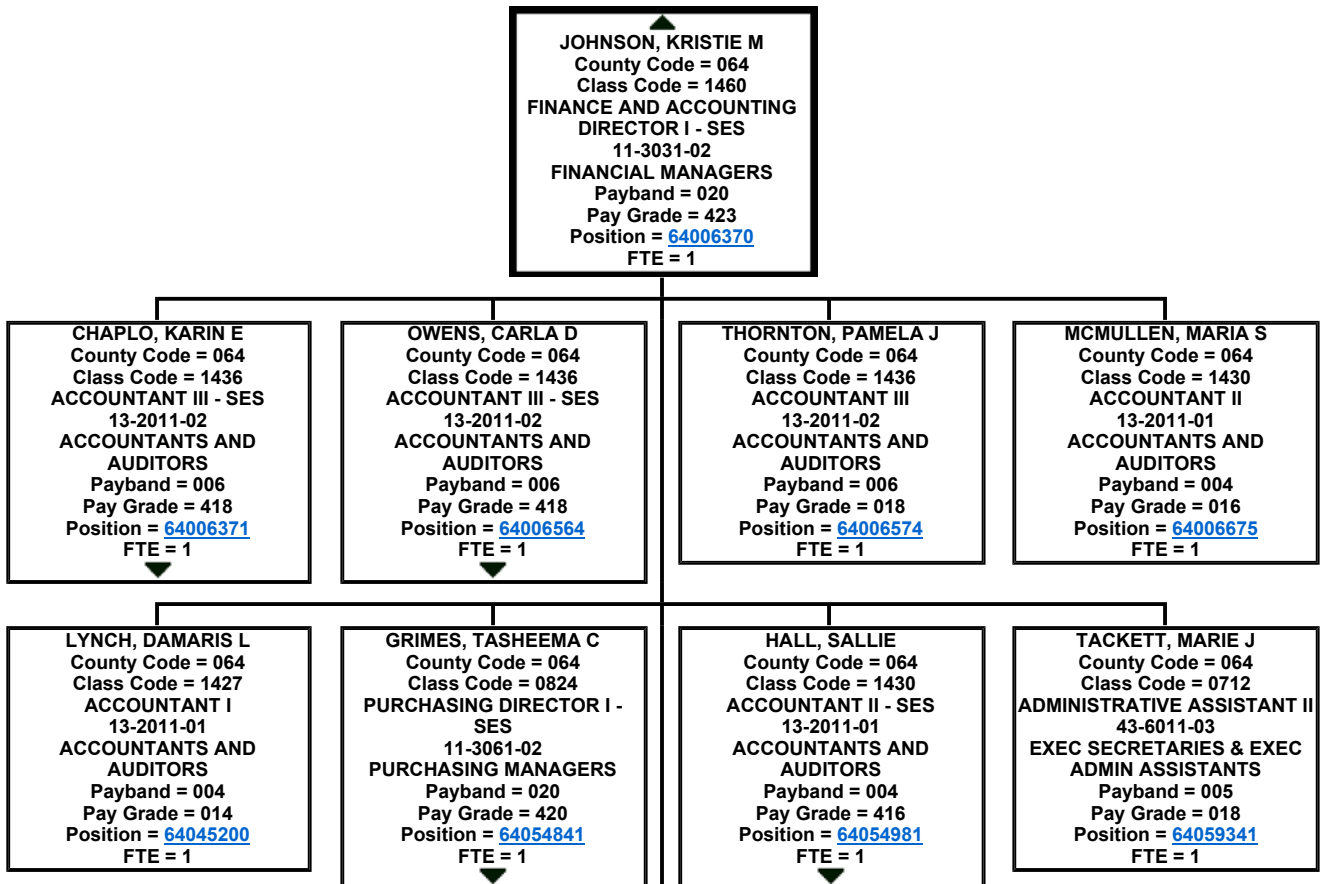
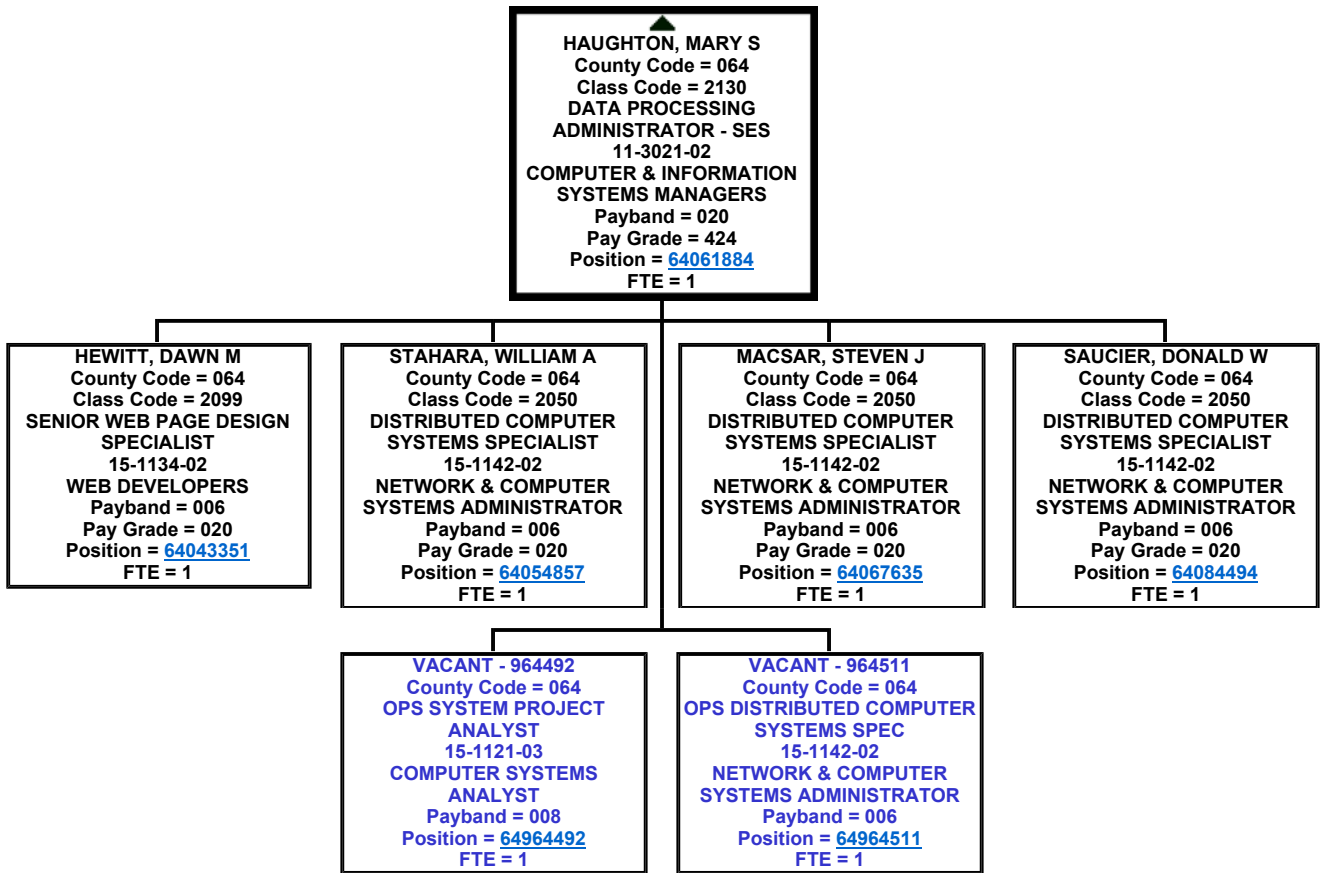


FASNACHT, KRISTINA M
County Code = 064
Class Code = 0712
ADMINISTRATIVE ASSISTANT II
- SES
43-6011-03
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 005
Pay Grade = 418
Position = [64081368](#)
FTE = 1

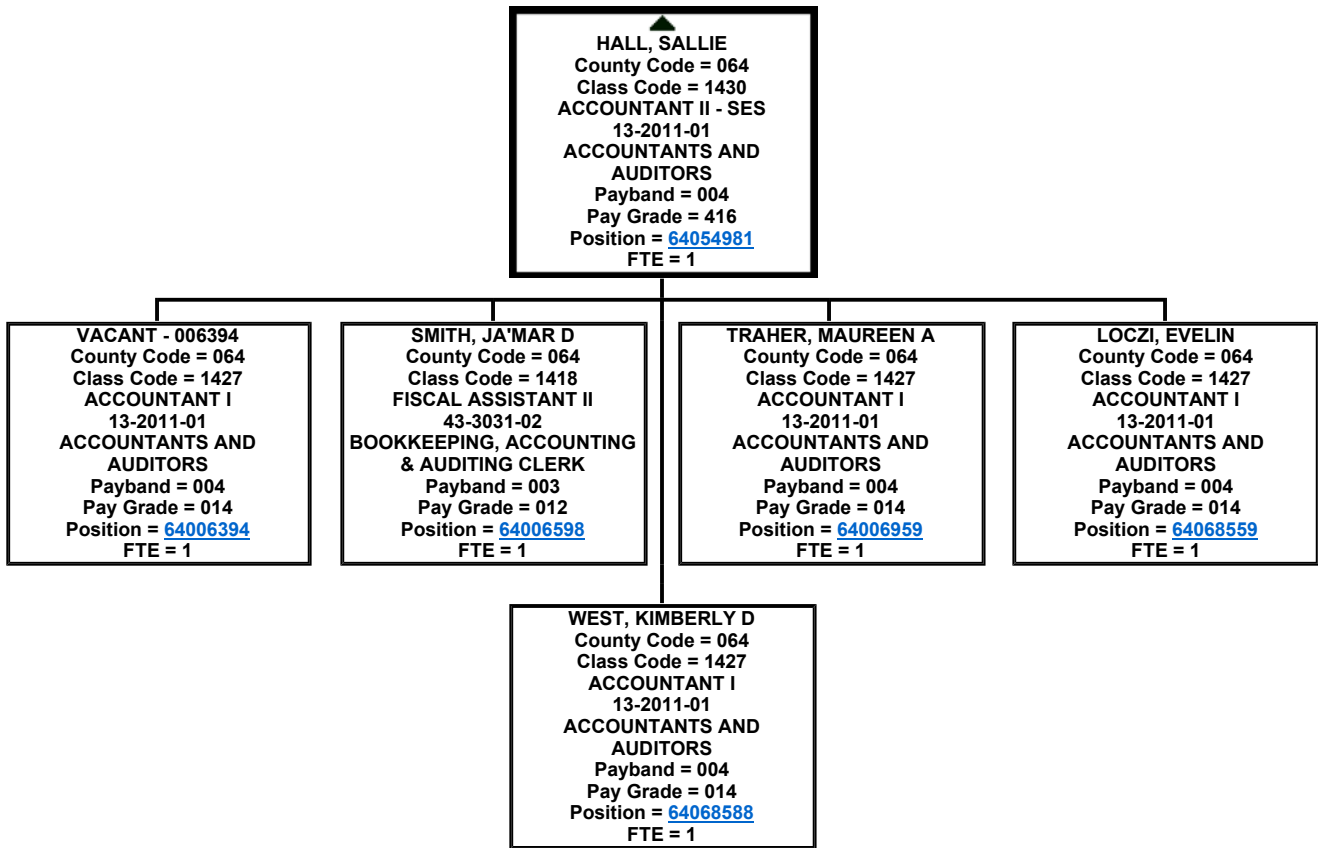
VACANT - 085431
County Code = 064
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64085431](#)
FTE = 1

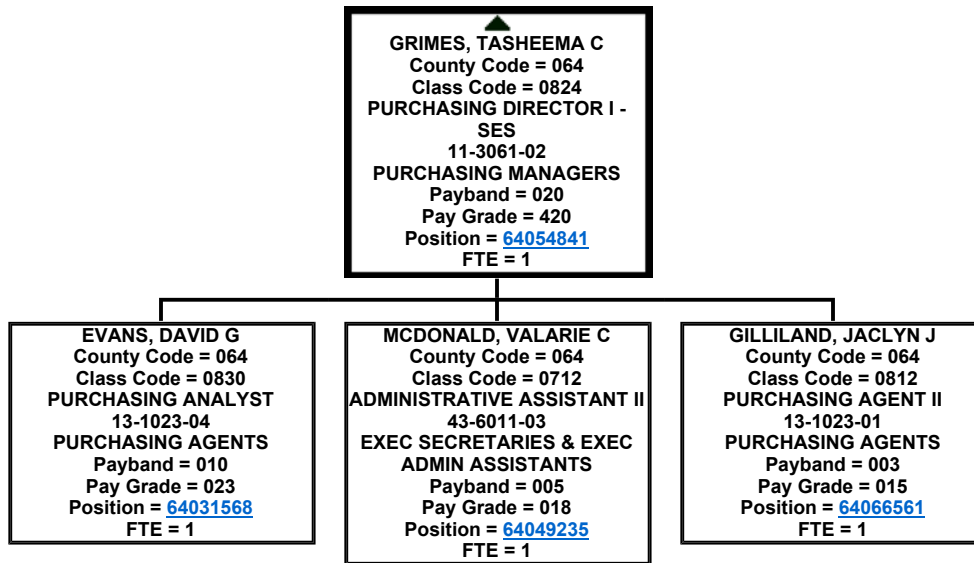


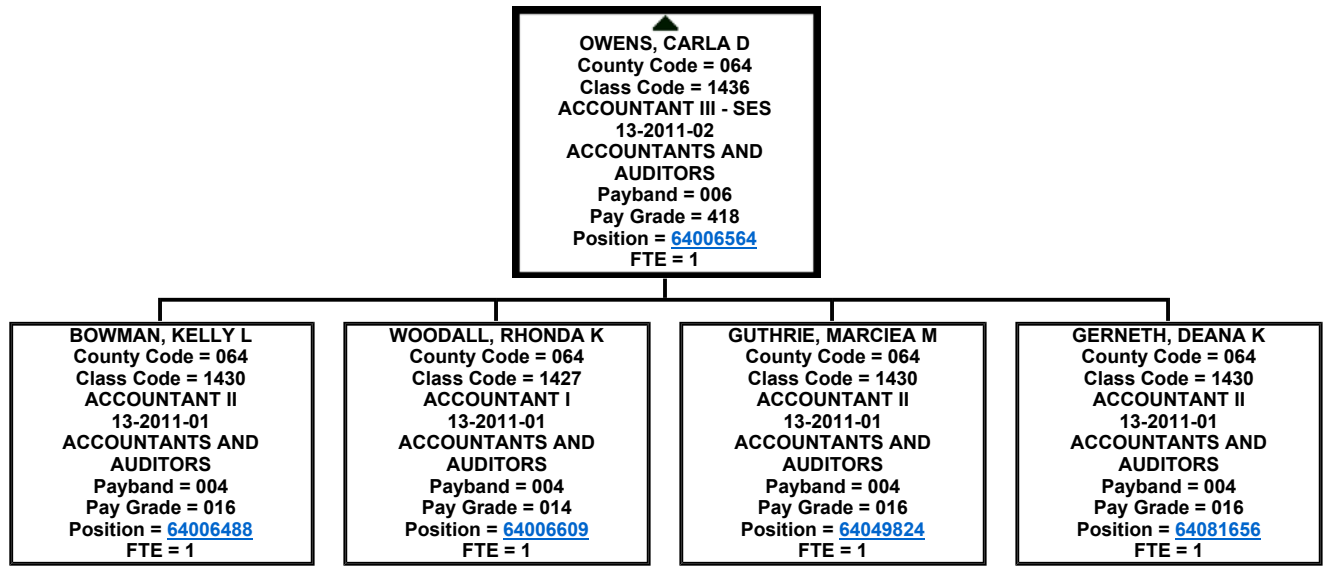


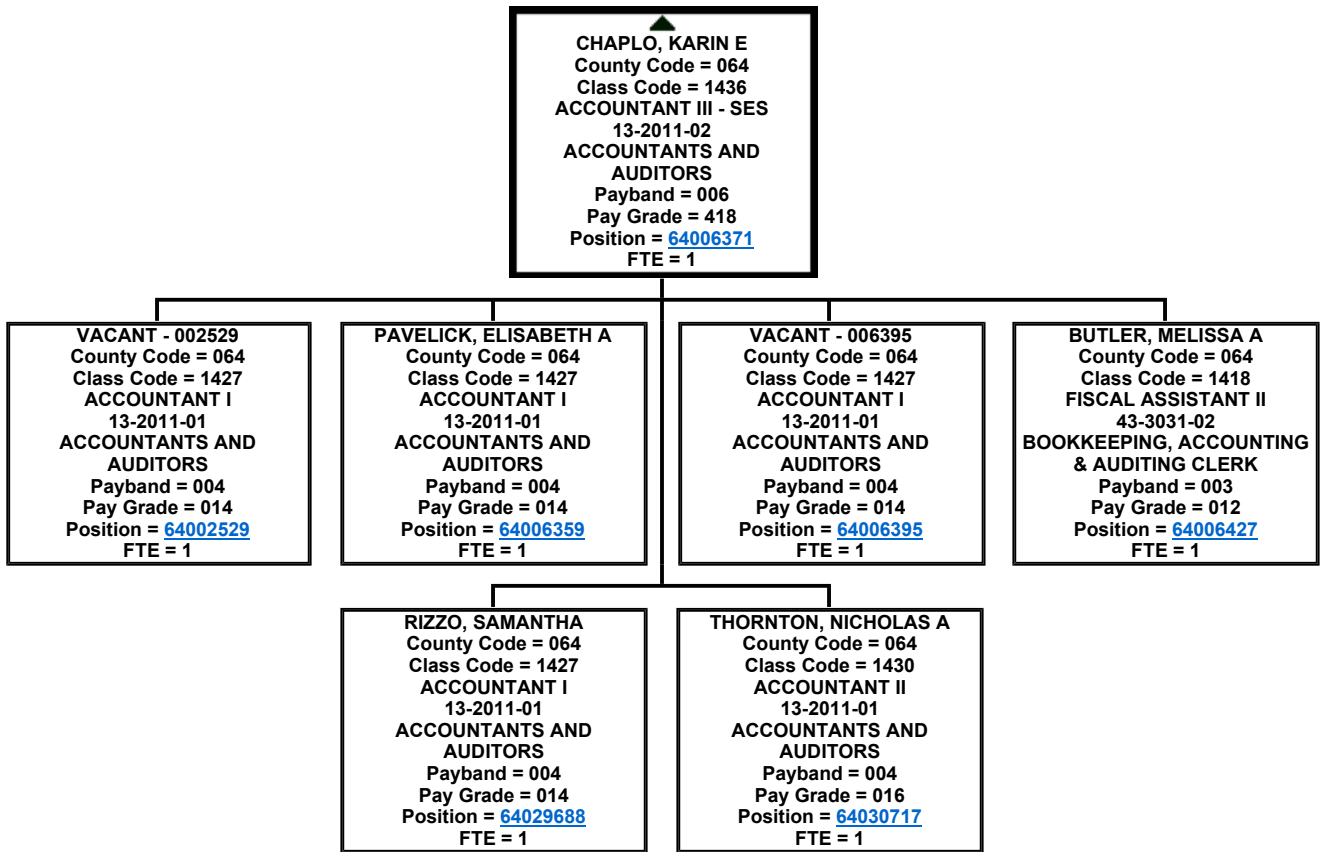


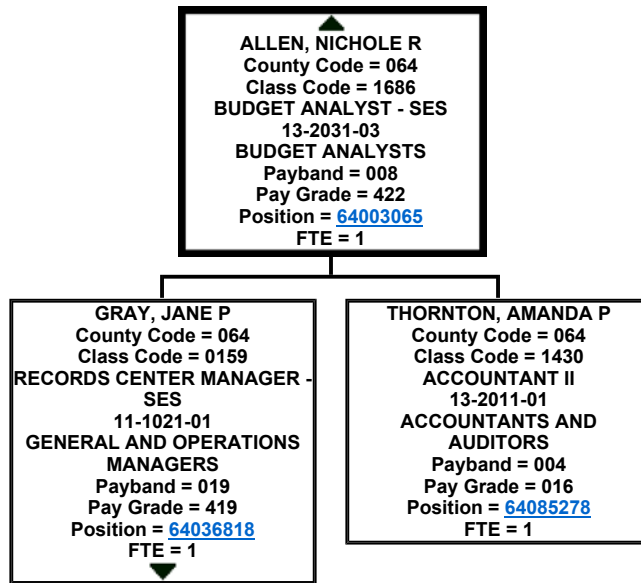
HALL, BARBARA A
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OPS ACCOUNTANT I
13-2011-01
ACCOUNTANTS AND
AUDITORS
Payband = 004
Position = [64964524](#)
FTE = 1

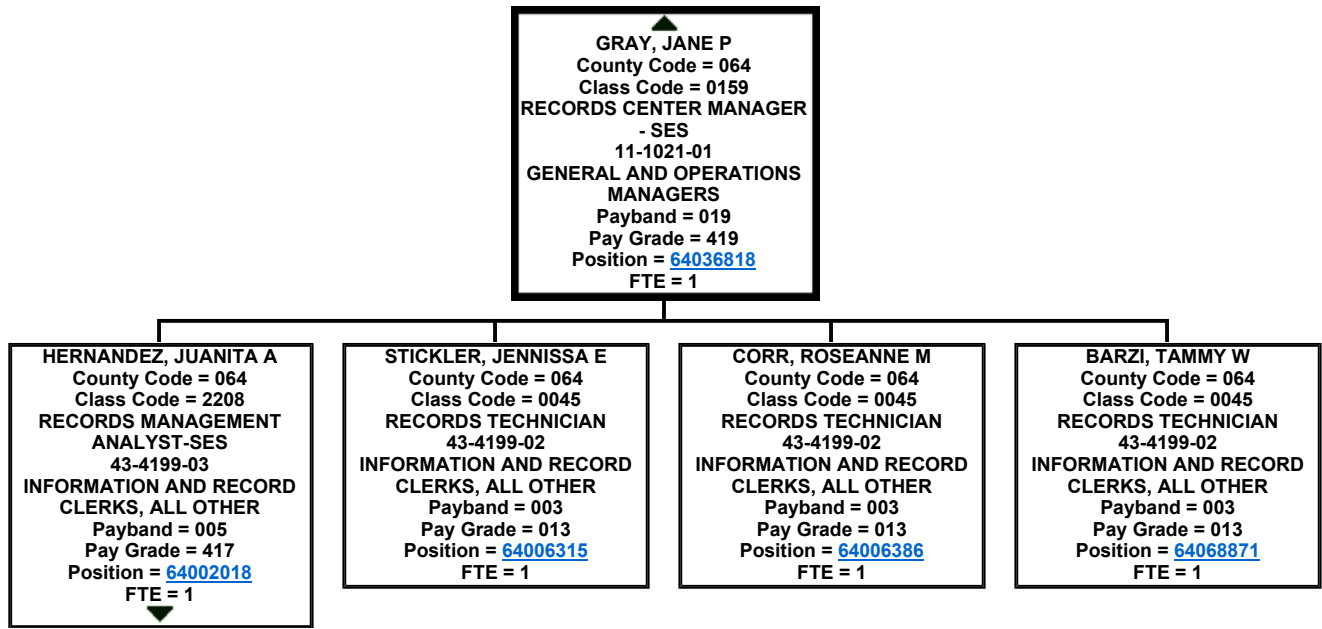












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HERNANDEZ, JUANITA A
 County Code = 064
 Class Code = 2208
**RECORDS MANAGEMENT
 ANALYST-SES**
 43-4199-03
**INFORMATION AND RECORD
 CLERKS, ALL OTHER**
 Payband = 005
 Pay Grade = 417
 Position = [64002018](#)
 FTE = 1

TACKETT, TIFFANY B
 County Code = 064
 Class Code = 0045
RECORDS TECHNICIAN
 43-4199-02
**INFORMATION AND RECORD
 CLERKS, ALL OTHER**
 Payband = 003
 Pay Grade = 013
 Position = [64038547](#)
 FTE = 1

MANCILLA, MARIA M
 County Code = 064
 Class Code = 0045
RECORDS TECHNICIAN
 43-4199-02
**INFORMATION AND RECORD
 CLERKS, ALL OTHER**
 Payband = 003
 Pay Grade = 013
 Position = [64058937](#)
 FTE = 1

▲
AYERS, DENISE M
 County Code = 064
 Class Code = 5340
**EXECUTIVE COMM HEALTH
 NURSING DIR-SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 481
 Position = [64041085](#)
 FTE = 1

GREEN, NECOLEN I
 County Code = 064
 Class Code = 5303
**NURSING PROGRAM
 SPECIALIST**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64001152](#)
 FTE = 1

WYNNE, LISA
 County Code = 064
 Class Code = 5297
**ADVANCED PRACTICE
 REGISTERED NURSE**
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64003171](#)
 FTE = 1

JOSEPH, MALAIKA S
 County Code = 064
 Class Code = 5297
**ADVANCED PRACTICE
 REGISTERED NURSE**
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64006316](#)
 FTE = 1

PRESLEY, ELLA L
 County Code = 064
 Class Code = 5324
COMMUNITY HEALTH NURSE
 29-1141-01
REGISTERED NURSES
 Payband = 006
 Pay Grade = 072
 Position = [64029619](#)
 FTE = 1

VILLANUEVA, MARIA T
 County Code = 064
 Class Code = 2285
**PUBLIC HEALTH SERVICES
 MANAGER A-SES**
 11-9111-01
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 019
 Pay Grade = 421
 Position = [64057408](#)
 FTE = 1

FRAIN, KRISTINA E
 County Code = 064
 Class Code = 5850
**HEALTH SERVICES
 REPRESENTATIVE**
 19-1041-01
EPIDEMIOLOGISTS
 Payband = 005
 Pay Grade = 017
 Position = [64063264](#)
 FTE = 1

BUTLER, JACQUELINE R
 County Code = 064
 Class Code = 5336
**ASSISTANT COMM HEALTH
 NURSING DIRECTOR**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 078
 Position = [64063783](#)
 FTE = 1

WATKINS, DANIELLE S
 County Code = 064
 Class Code = 5225
**PUBLIC HEALTH NUTRITION
 PROG. DIRECTOR**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
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 Pay Grade = 093
 Position = [64084446](#)
 FTE = 1

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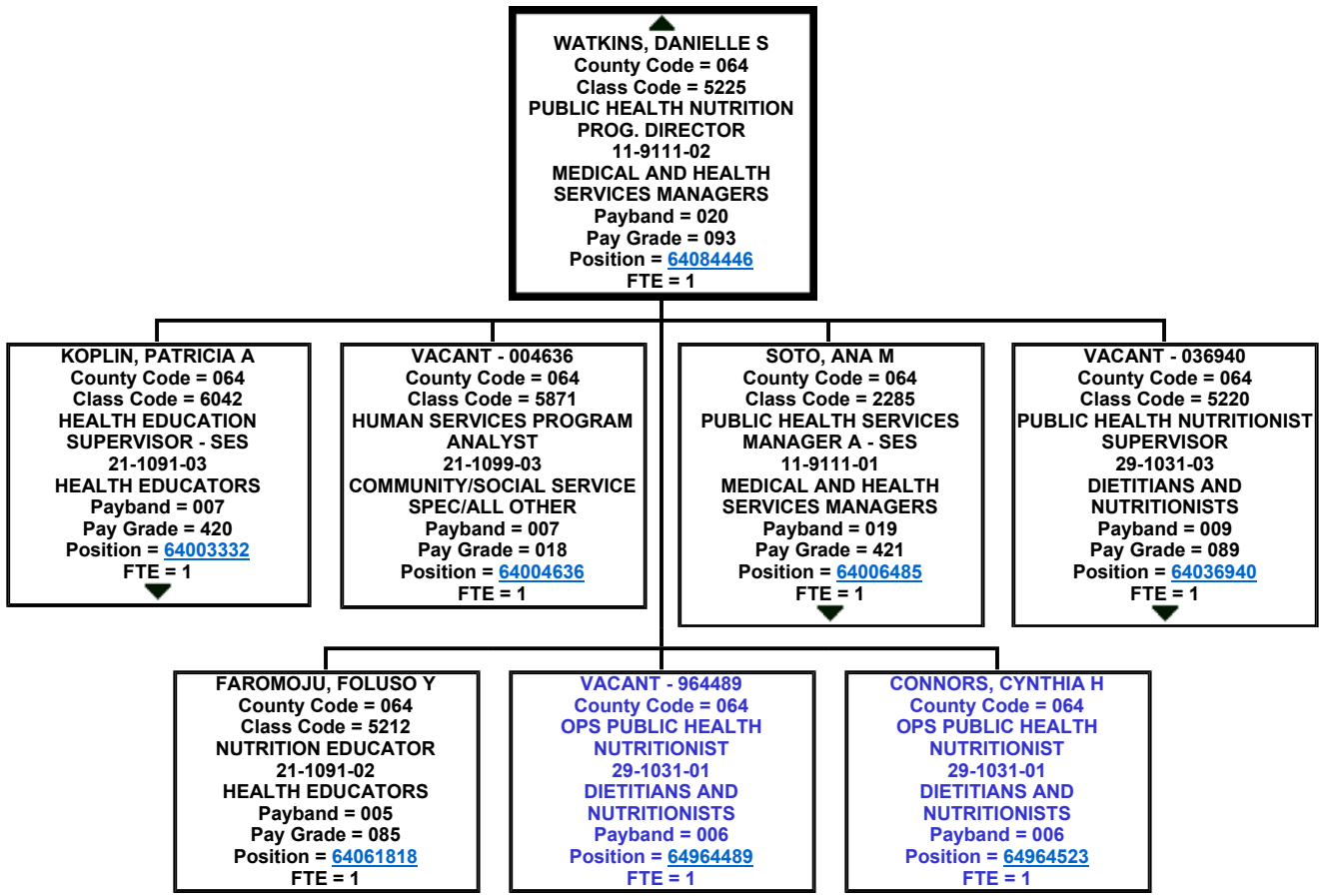
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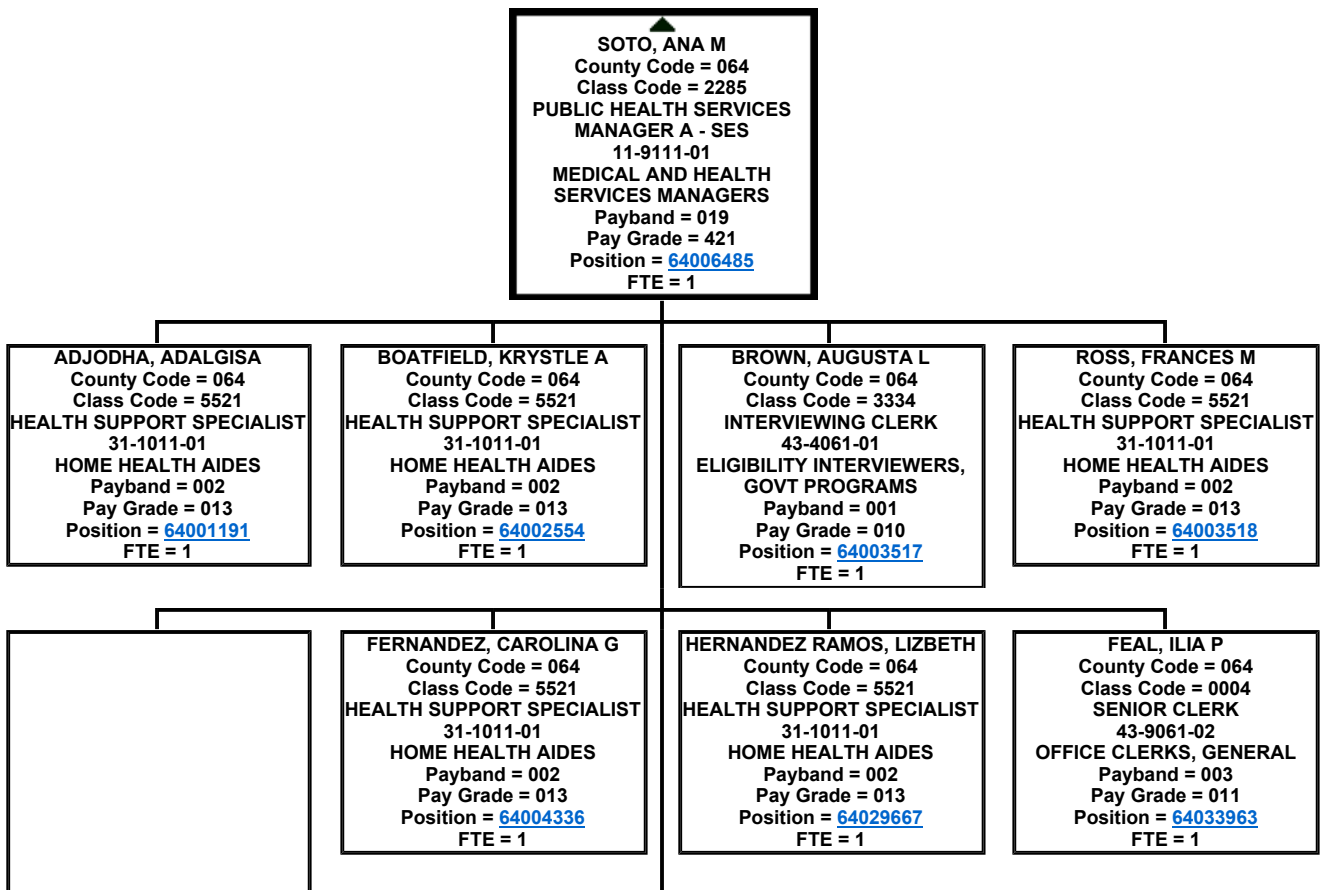
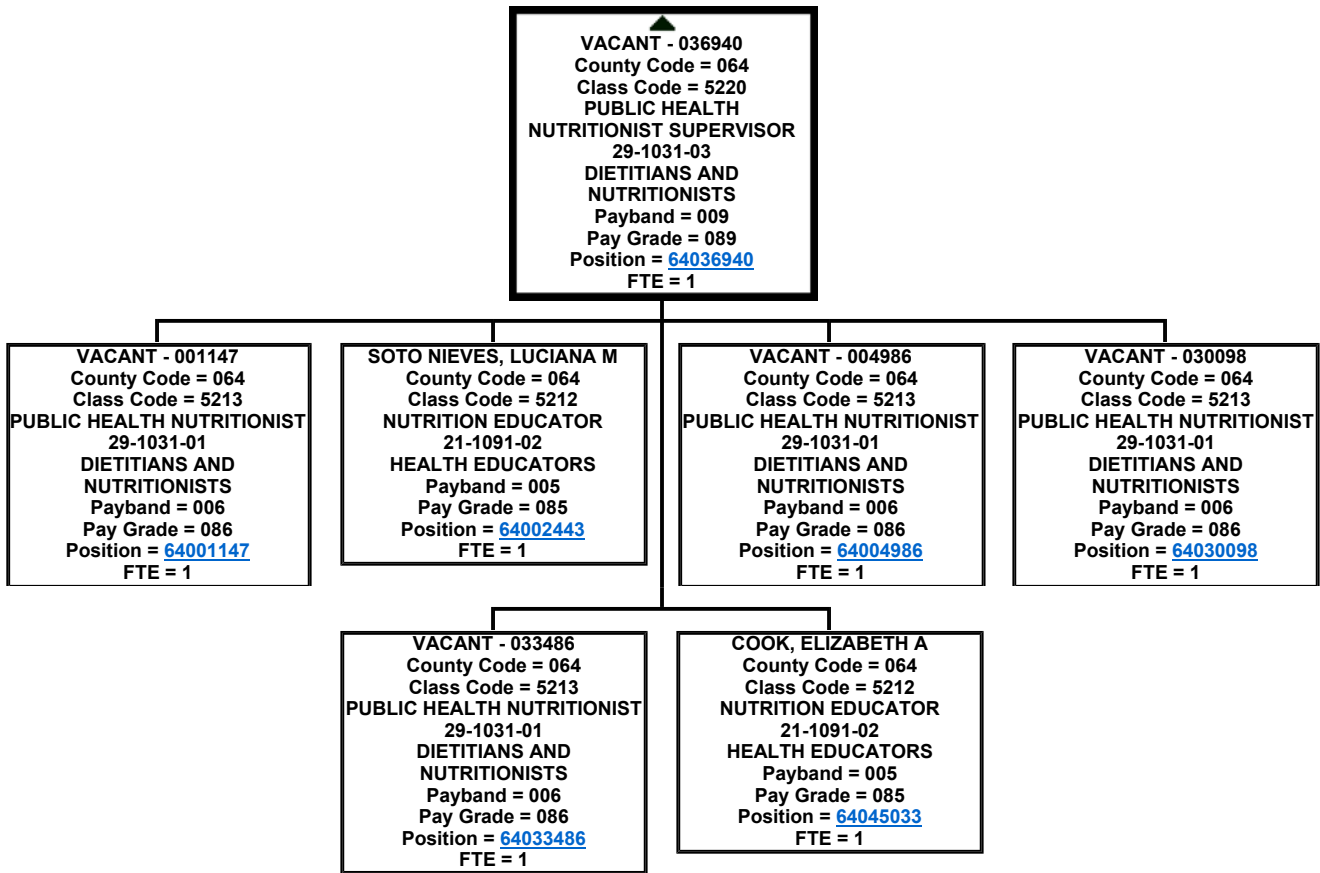
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 29-1141-01
REGISTERED NURSES
 Payband = 006
 Position = [64856590](#)
 FTE = 1

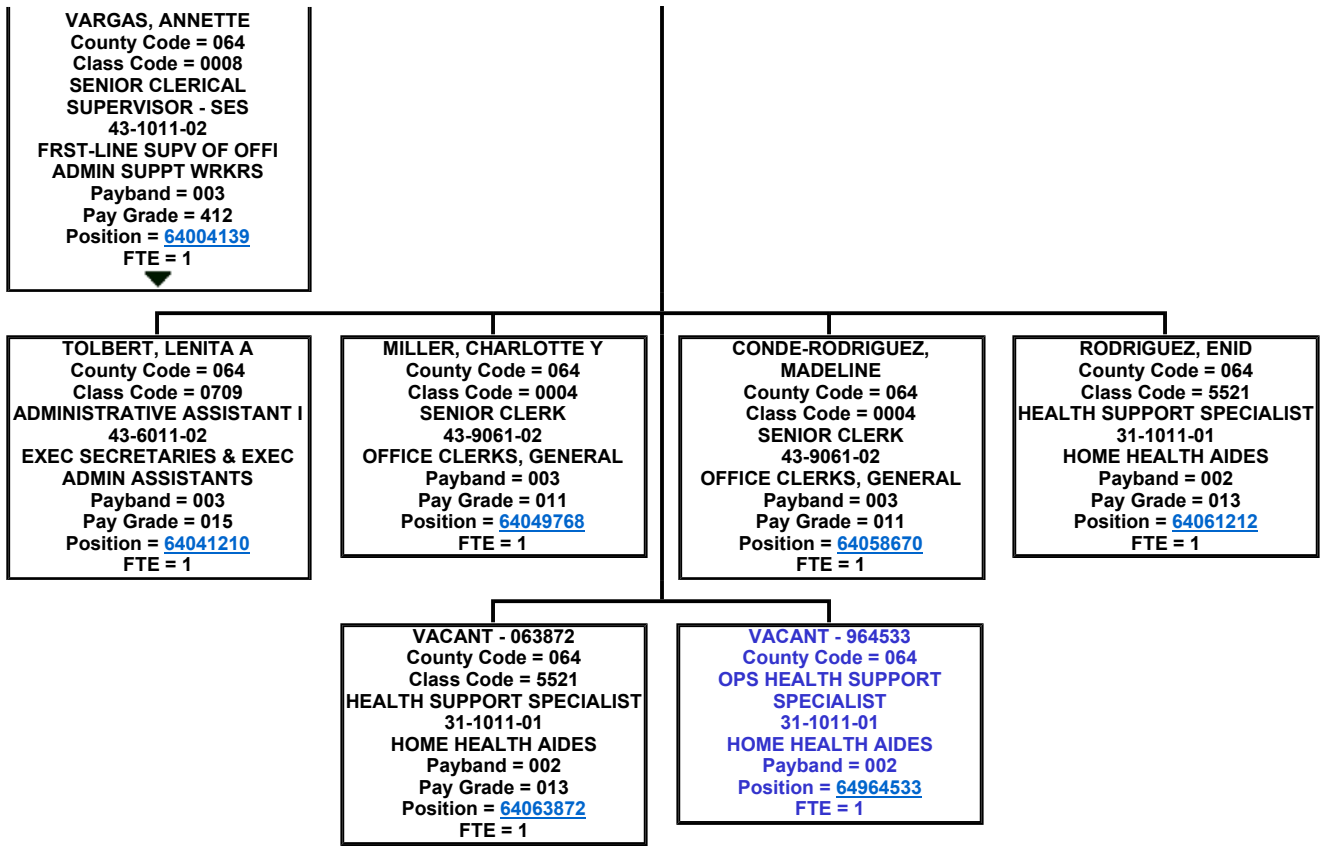
LEE, THOMAS E
 County Code = 064
**OPS ADVANCED PRACTICE
 REGISTERED NURSE**
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Position = [64964476](#)
 FTE = 1

DIXON, MARISHA
County Code = 064
Class Code = 5297
ADVANCED PRACTICE
REGISTERED NURSE
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Pay Grade = 077
Position = [64084952](#)
FTE = 1

GRIFFIS, MICHELE E
County Code = 064
Class Code = 0709
ADMINISTRATIVE ASSISTANT I
43-6011-02
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 003
Pay Grade = 015
Position = [64085435](#)
FTE = 1







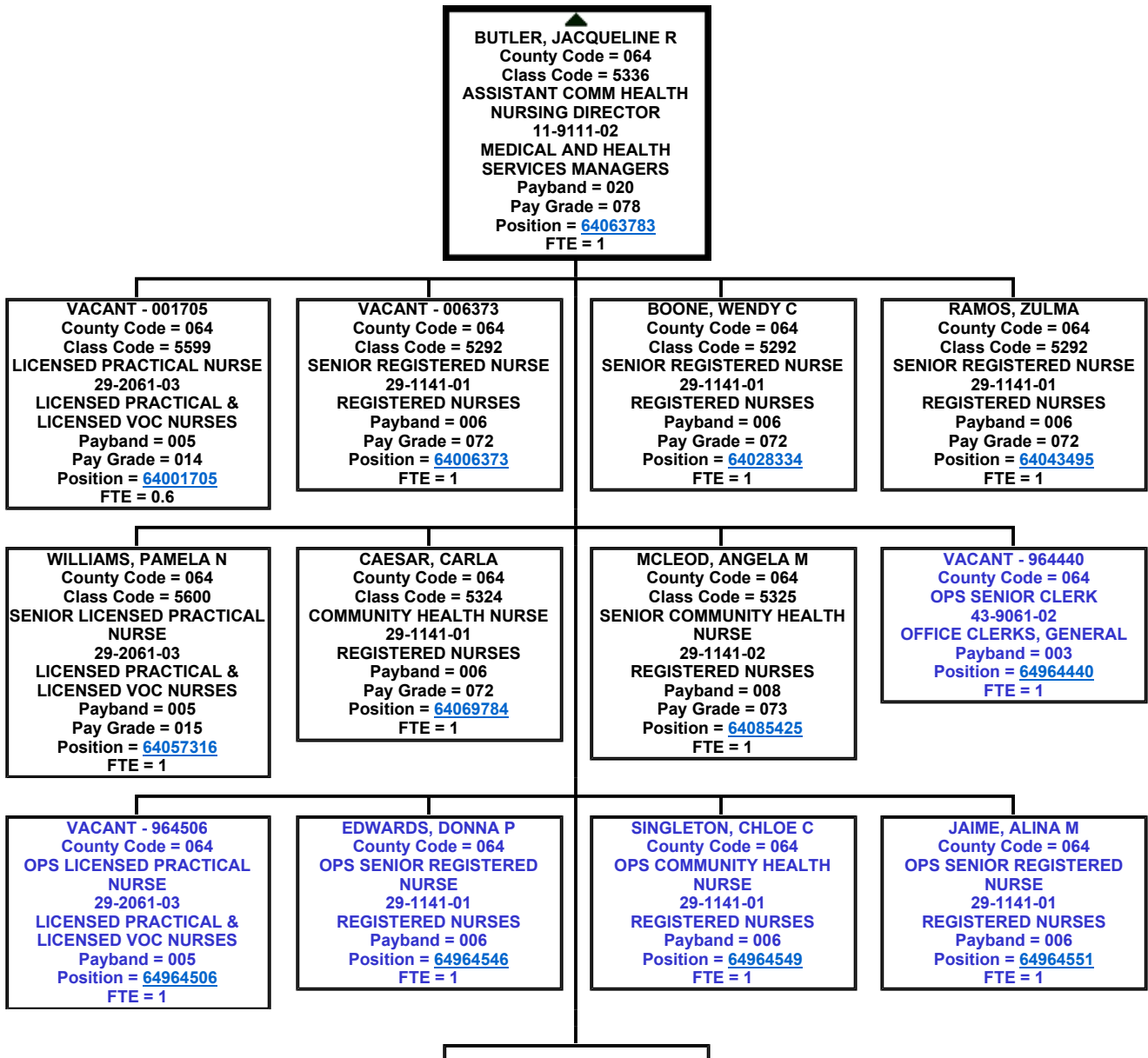
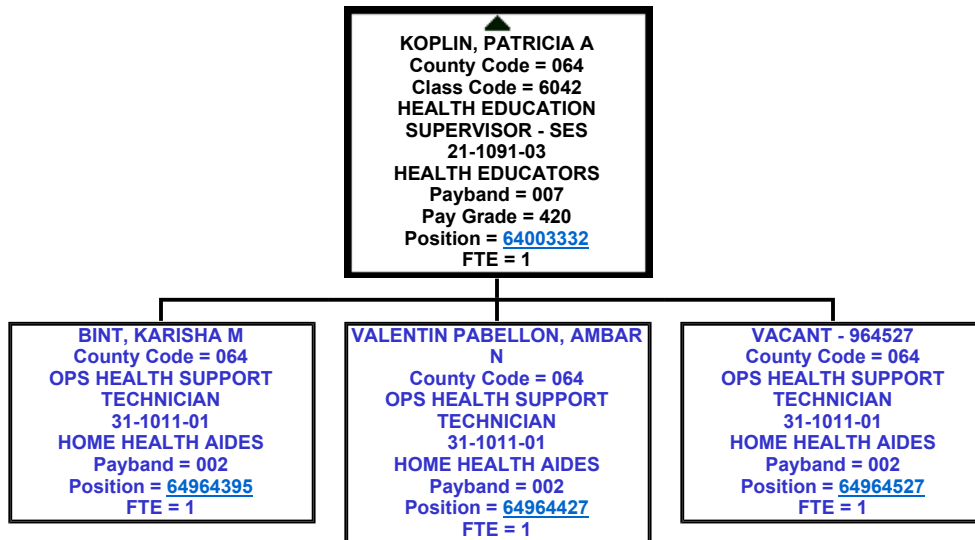
VARGAS, ANNETTE
 County Code = 064
 Class Code = 0008
 SENIOR CLERICAL
 SUPERVISOR - SES
 43-1011-02
 FRST-LINE SUPV OF OFFI
 ADMIN SUPPT WRKRS
 Payband = 003
 Pay Grade = 412
 Position = [64004139](#)
 FTE = 1

VACANT - 004036
 County Code = 064
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64004036](#)
 FTE = 1

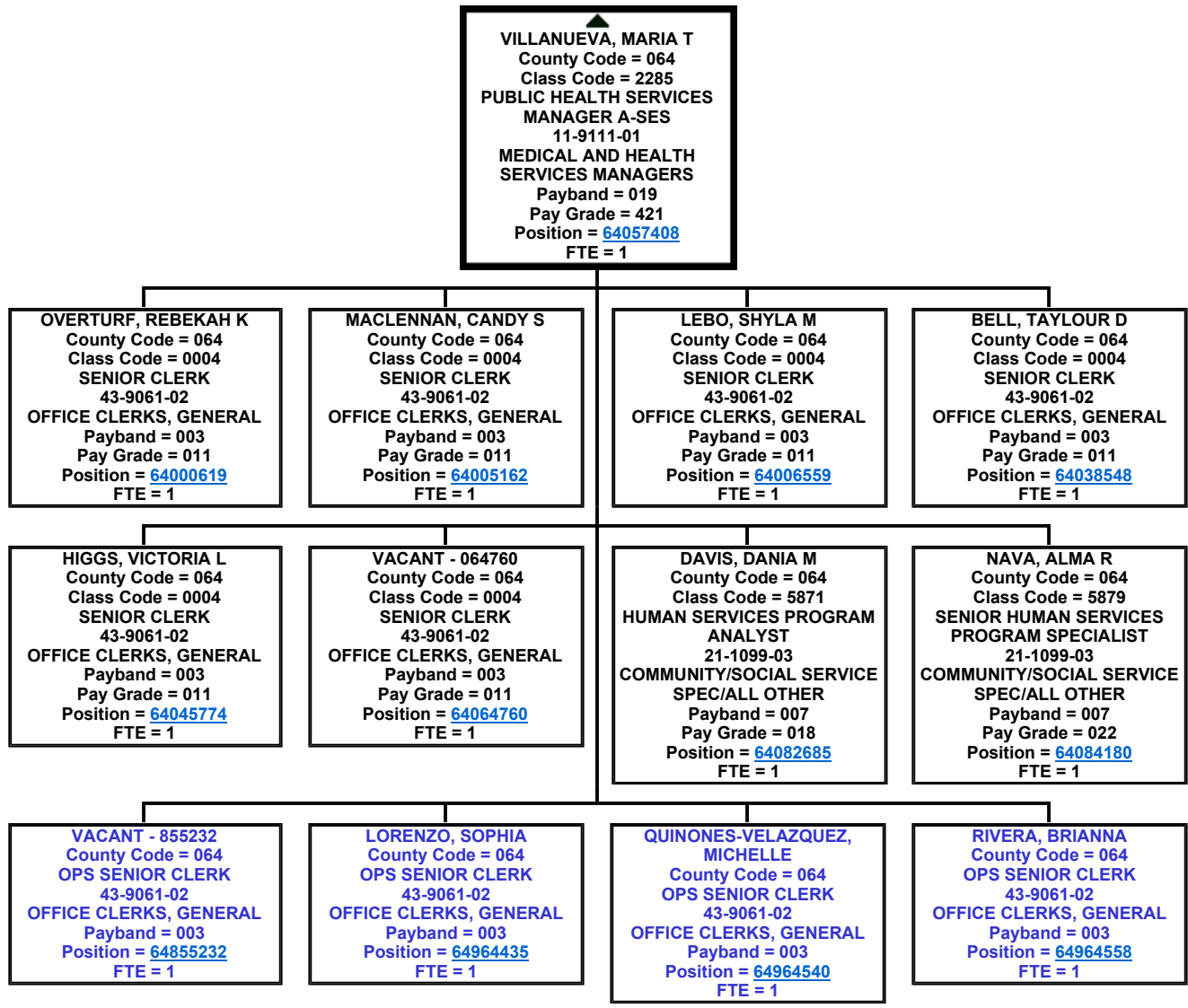
JIMENEZ, WANDALISA
 County Code = 064
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64004286](#)
 FTE = 1

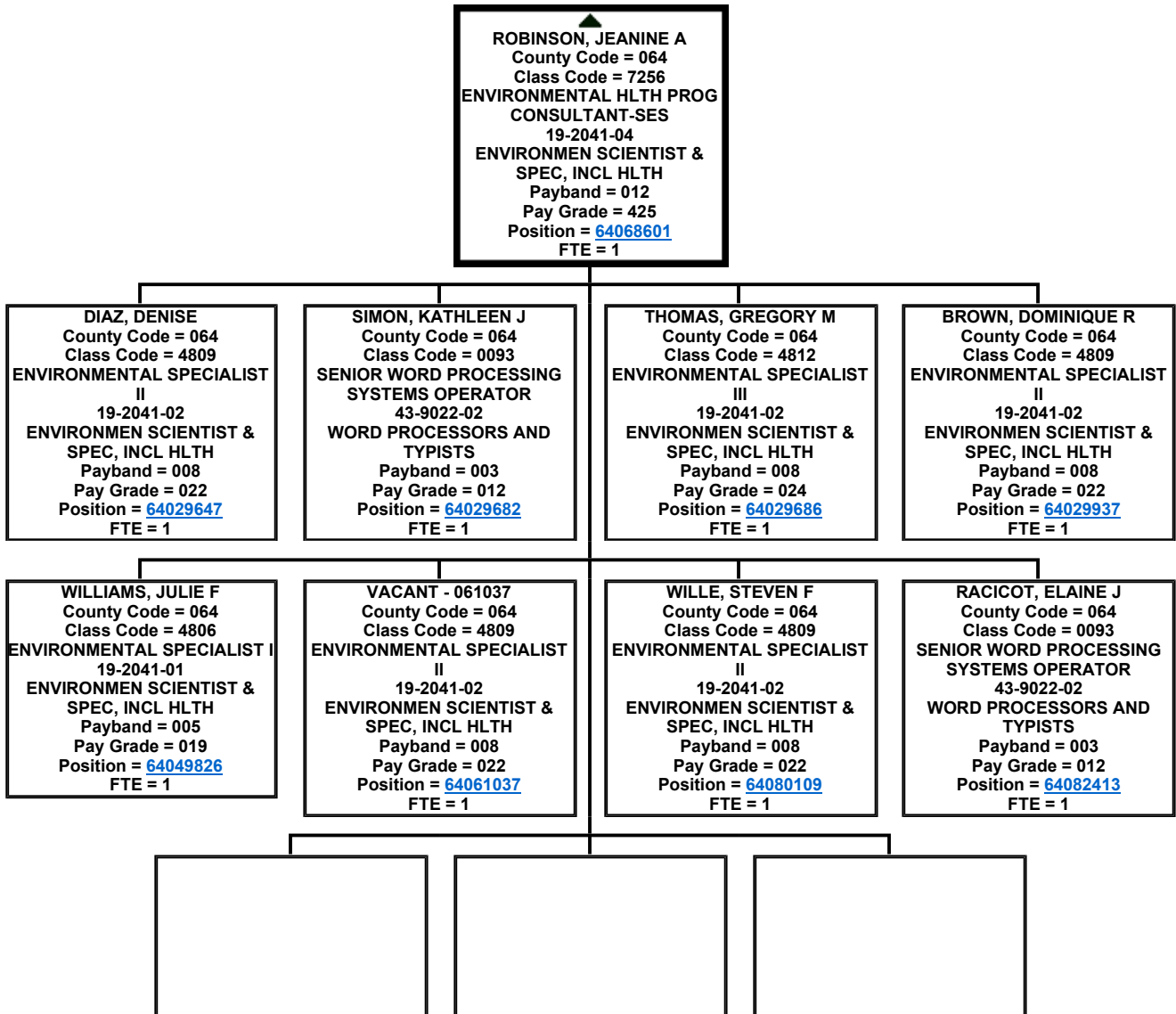
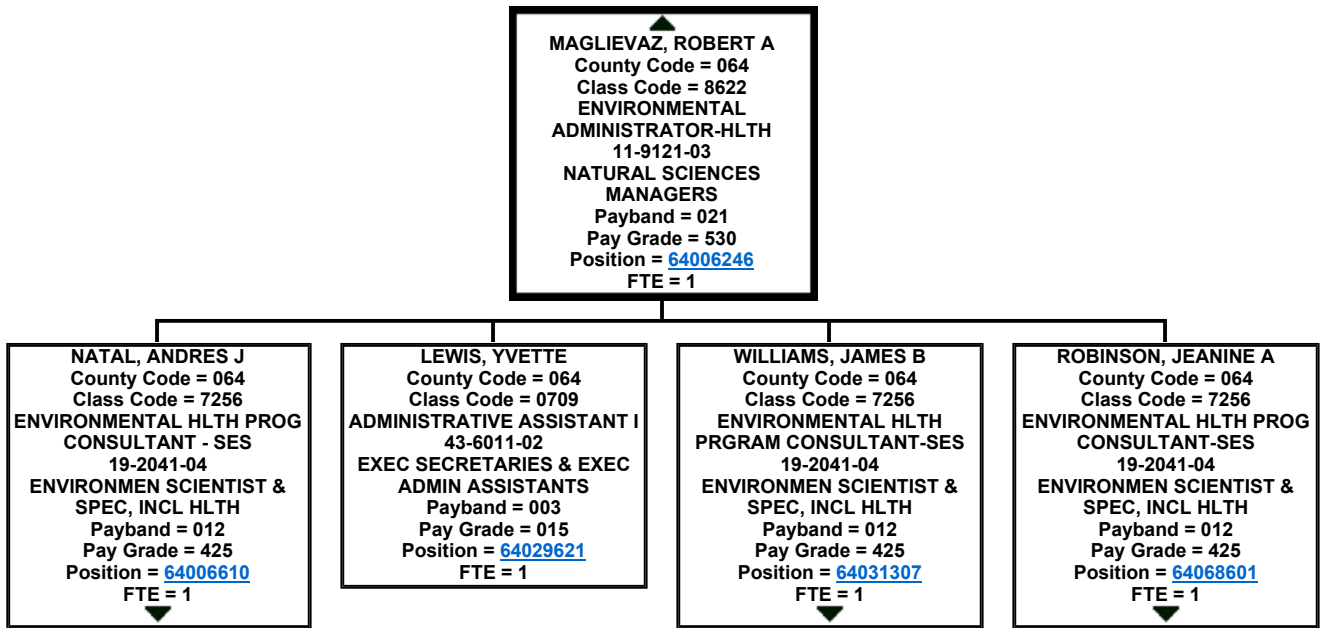
DAUGHTRY, RONQWEEISHIA D
 County Code = 064
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64061873](#)
 FTE = 1

CRUSES, THELMA
 County Code = 064
 Class Code = 5521
 HEALTH SUPPORT SPECIALIST
 31-1011-01
 HOME HEALTH AIDES
 Payband = 002
 Pay Grade = 013
 Position = [64069770](#)
 FTE = 1



VACANT - 964571
County Code = 064
OPS LICENSED PRACTICAL
NURSE
29-2061-03
LICENSED PRACTICAL &
LICENSED VOC NURSES
Payband = 005
Position = [64964571](#)
FTE = 1

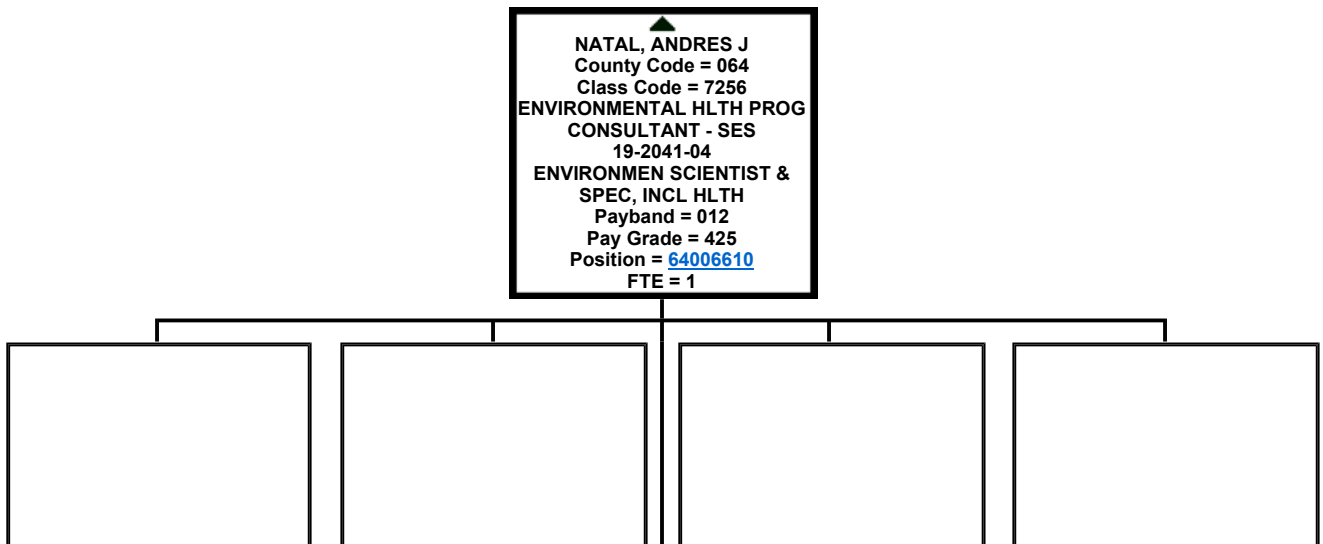
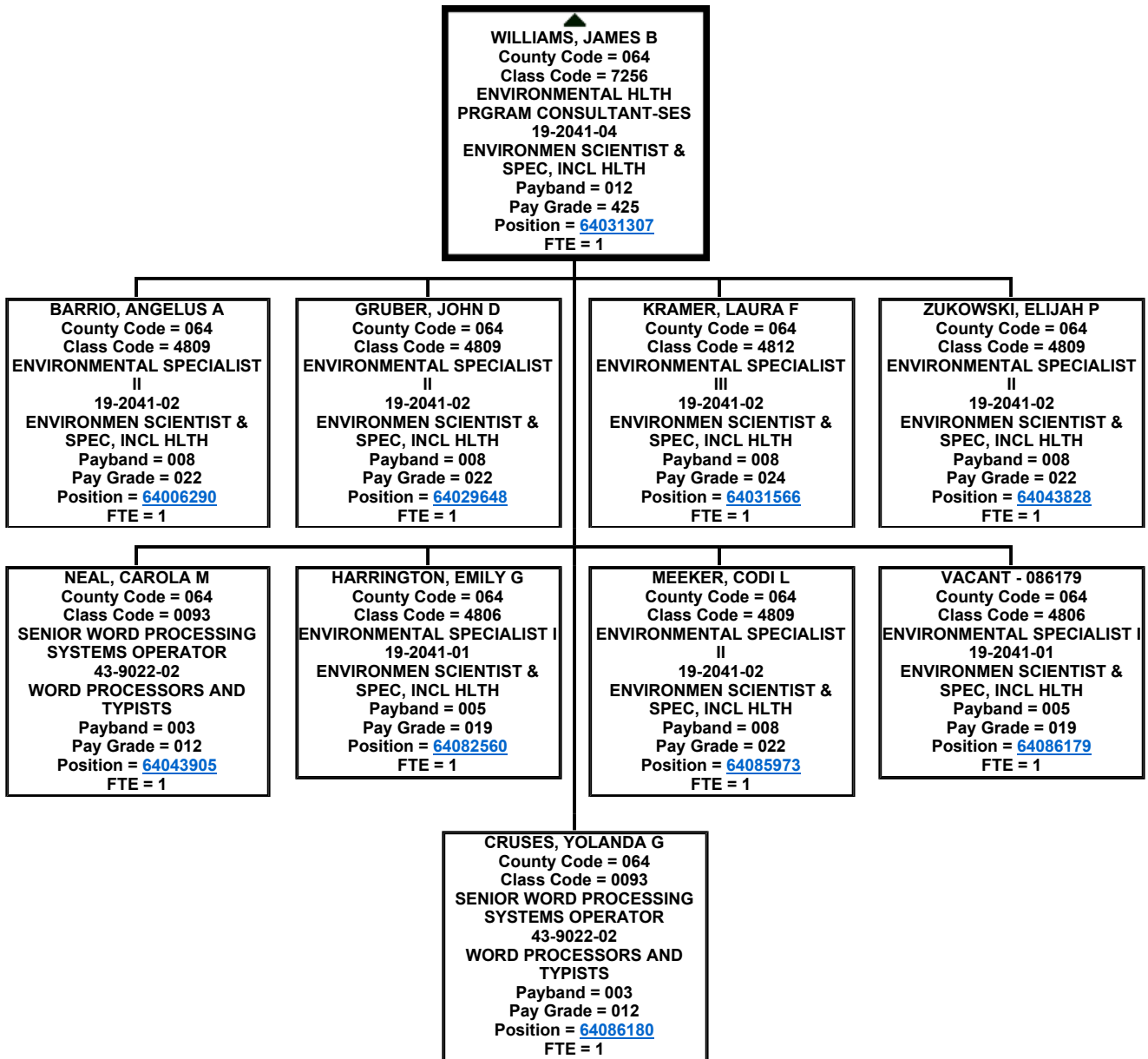


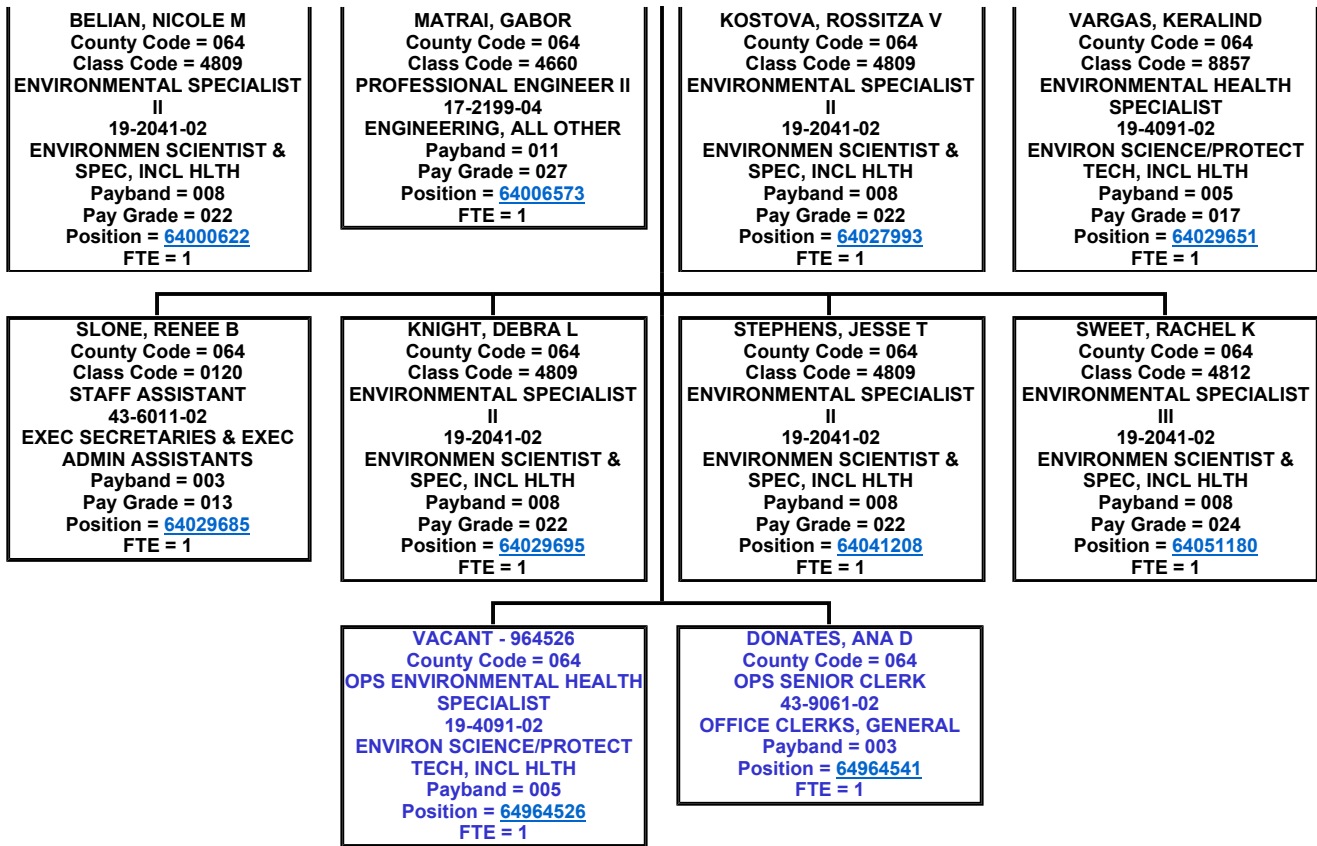


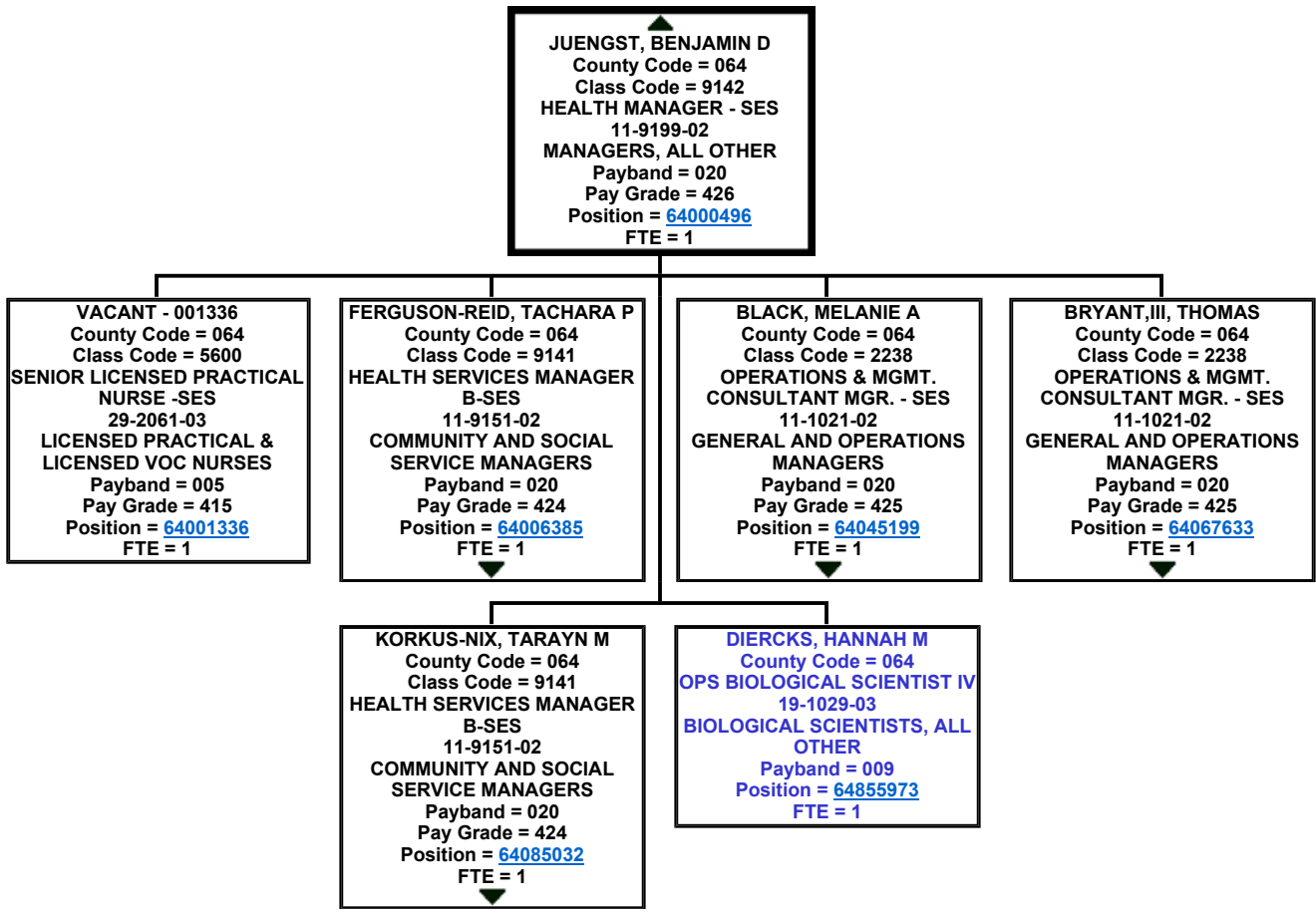
MADAY, ERIC B
County Code = 064
Class Code = 4812
ENVIRONMENTAL SPECIALIST
III
19-2041-02
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 008
Pay Grade = 024
Position = [64086178](#)
FTE = 1

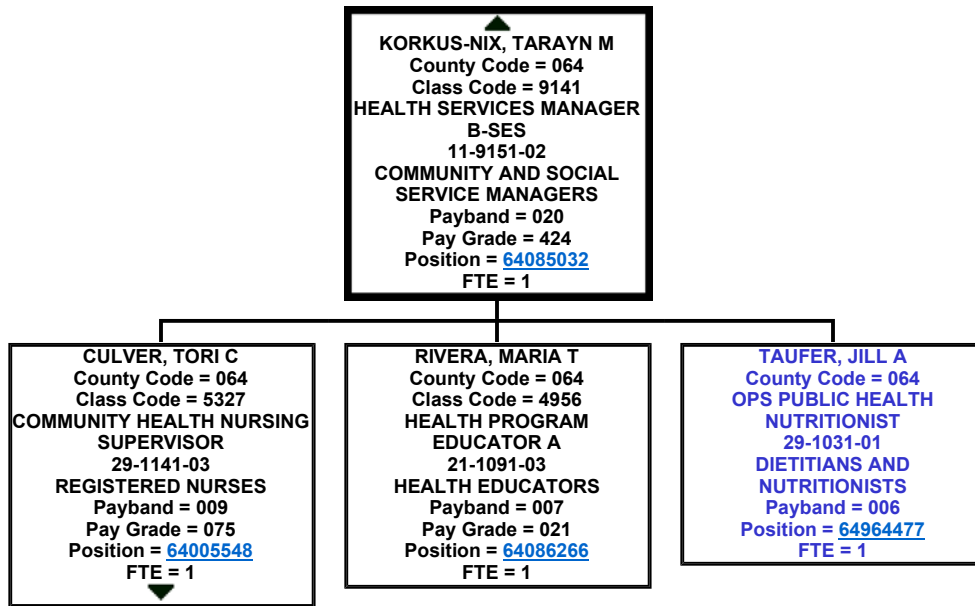
RAYMOND, CORISSA M
County Code = 064
Class Code = 4806
ENVIRONMENTAL SPECIALIST I
19-2041-01
ENVIRONMEN SCIENTIST &
SPEC, INCL HLTH
Payband = 005
Pay Grade = 019
Position = [64086404](#)
FTE = 1

VACANT - 964542
County Code = 064
OPS ENVIRONMENTAL HEALTH
SPECIALIST
19-4091-02
ENVIRON SCIENCE/PROTECT
TECH, INCL HLTH
Payband = 005
Position = [64964542](#)
FTE = 1









▲
CULVER, TORI C
 County Code = 064
 Class Code = 5327
**COMMUNITY HEALTH
 NURSING SUPERVISOR**
 29-1141-03
REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64005548](#)
 FTE = 1

HARRIS, CATREENA D
 County Code = 064
 Class Code = 5600
**SENIOR LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 015
 Position = [64006311](#)
 FTE = 1

HAMMERDORFER, LILLIAN M
 County Code = 064
 Class Code = 5600
**SENIOR LICENSED PRACTICAL
 NURSE**
 29-2061-03
**LICENSED PRACTICAL &
 LICENSED VOC NURSES**
 Payband = 005
 Pay Grade = 015
 Position = [64080990](#)
 FTE = 1

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BRYANT, III, THOMAS
 County Code = 064
 Class Code = 2238
**OPERATIONS & MGMT.
 CONSULTANT MGR. - SES**
 11-1021-02
**GENERAL AND OPERATIONS
 MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64067633](#)
 FTE = 1

ROSS, CYNTHIA H
 County Code = 064
 Class Code = 2236
**GOVERNMENT OPERATIONS
 CONSULTANT II**
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 023
 Position = [64000052](#)
 FTE = 1

VACANT - 005187
 County Code = 064
 Class Code = 5877
**HUMAN SERVICES PROGRAM
 SPECIALIST**
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 020
 Position = [64005187](#)
 FTE = 1

LEIDER, MICHELE L
 County Code = 064
 Class Code = 1430
ACCOUNTANT II
 13-2011-01
**ACCOUNTANTS AND
 AUDITORS**
 Payband = 004
 Pay Grade = 016
 Position = [64005190](#)
 FTE = 1

HICKS-GERMAN, AKISIA L
 County Code = 064
 Class Code = 6033
SENIOR HEALTH EDUCATOR
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 018
 Position = [64006646](#)
 FTE = 1

LEAGLE, PATRICIA L
 County Code = 064
 Class Code = 2258
HEALTH CONSULTANT A
 21-1099-03
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
 Payband = 007
 Pay Grade = 023
 Position = [64041989](#)
 FTE = 1

SOMMERLAD, PHILIP F
 County Code = 064
 Class Code = 5868
HUMAN SERVICES ANALYST
 21-1099-02
**COMMUNITY/SOCIAL SERVICE
 SPEC/ALL OTHER**
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 Pay Grade = 017
 Position = [64045781](#)
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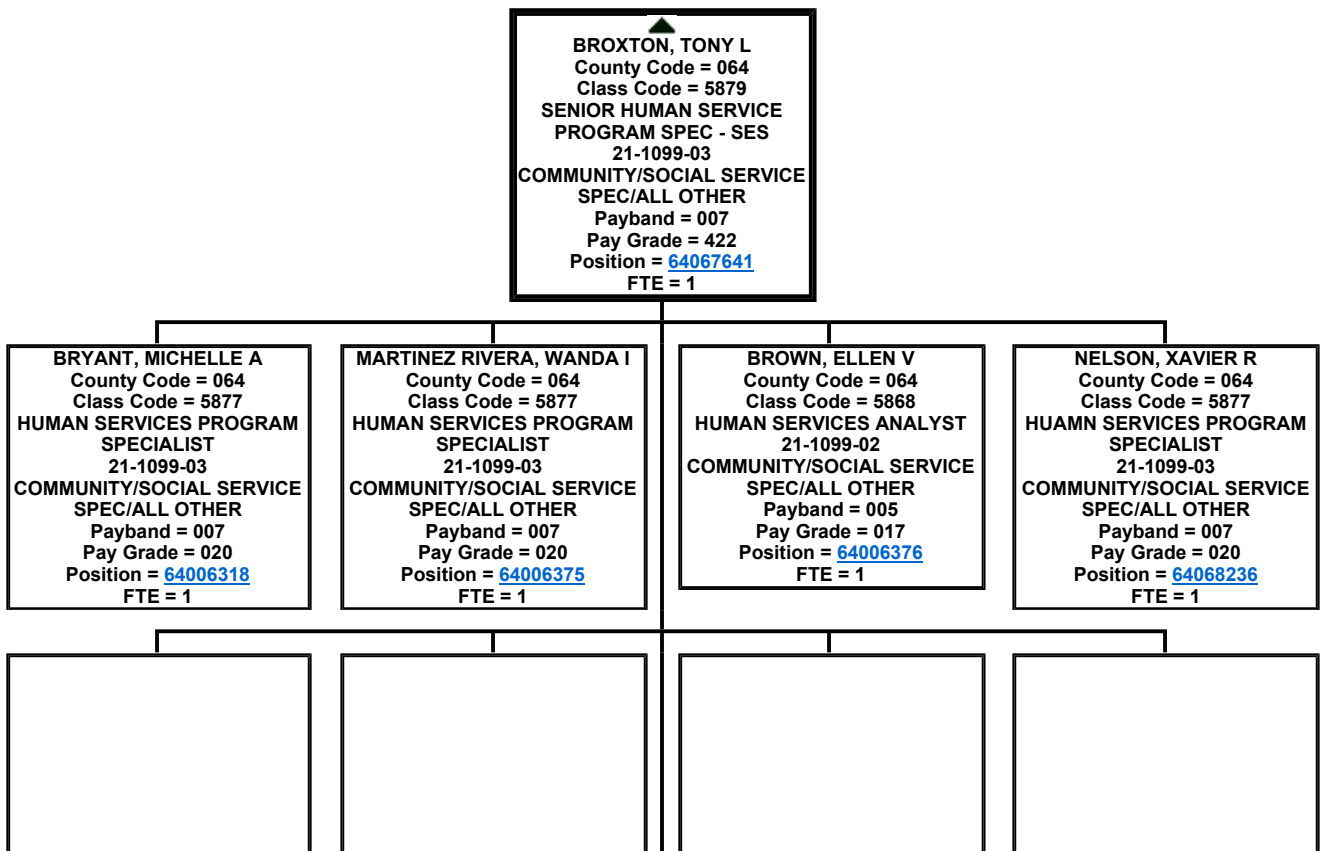
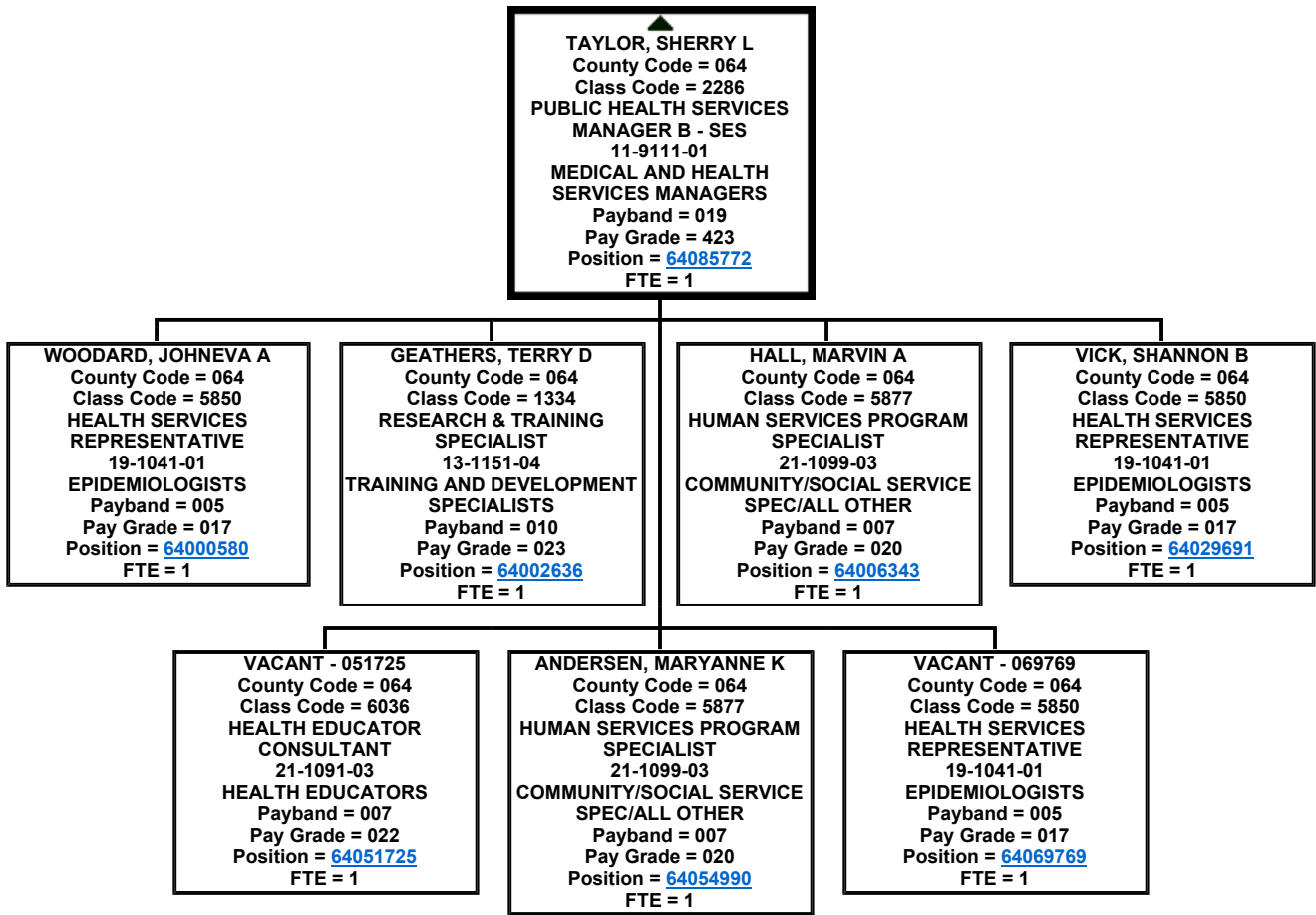
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 County Code = 064
 Class Code = 4957
**HEALTH PROGRAM
 EDUCATOR B**
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 023
 Position = [64064014](#)
 FTE = 1

ZALLENICK, JOHN R
 County Code = 064
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
**BOOKKEEPING, ACCOUNTING
 & AUDITING CLERK**
 Payband = 003
 Pay Grade = 012
 Position = [64065359](#)
 FTE = 1

VACANT - 964573
 County Code = 064
OPS CUSTODIAL WORKER
 37-2011-01
**JANITOR/CLEANER, EXCEPT
 MAID/HOUSEKEEP**
 Payband = 001
 Position = [64964573](#)
 FTE = 1

BROXTON, TONY L
County Code = 064
Class Code = 5879
SENIOR HUMAN SERVICE
PROGRAM SPEC - SES
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 422
Position = [64067641](#)
FTE = 1

TAYLOR, SHERRY L
County Code = 064
Class Code = 2286
PUBLIC HEALTH SERVICES
MANAGER B - SES
11-9111-01
MEDICAL AND HEALTH
SERVICES MANAGERS
Payband = 019
Pay Grade = 423
Position = [64085772](#)
FTE = 1



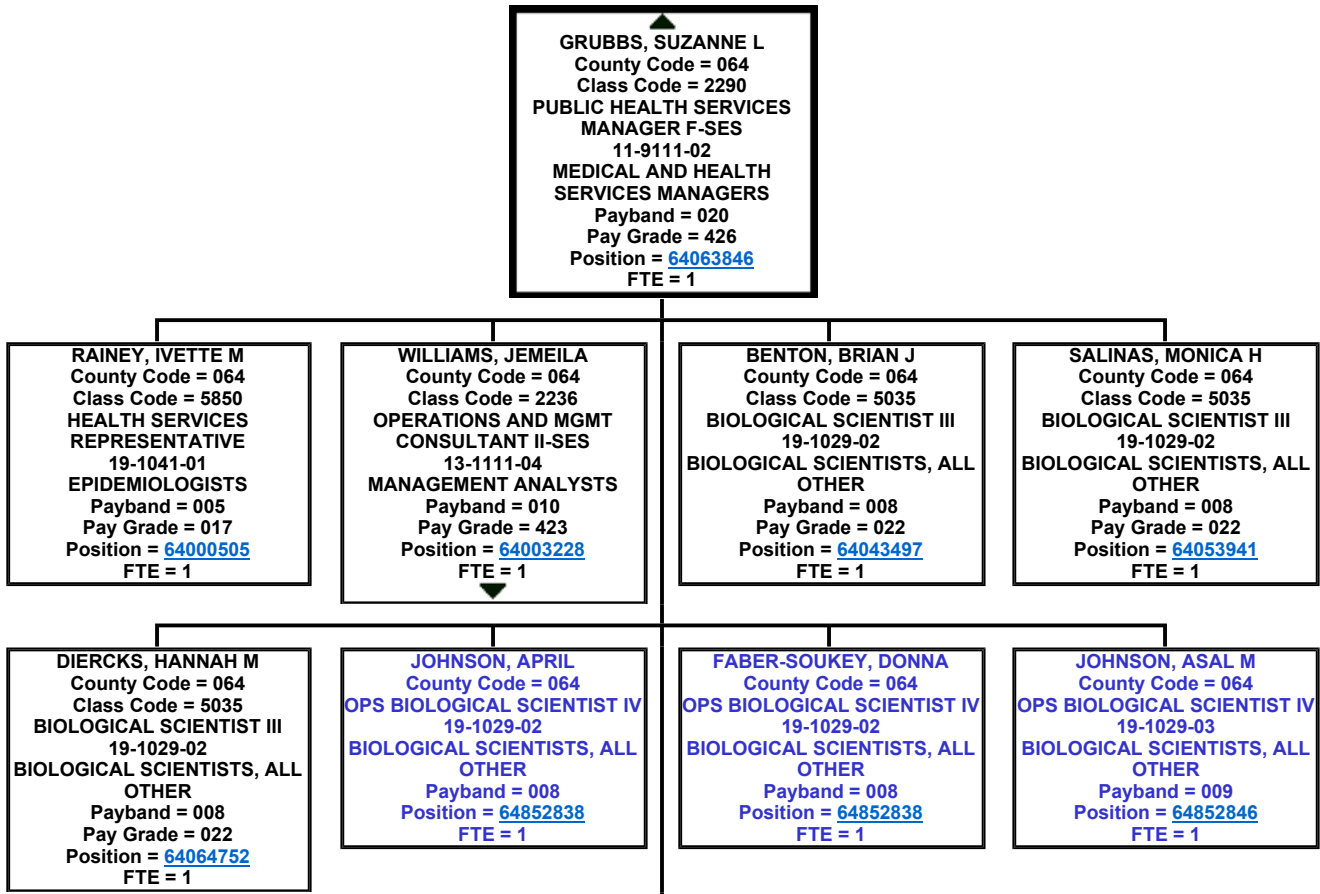
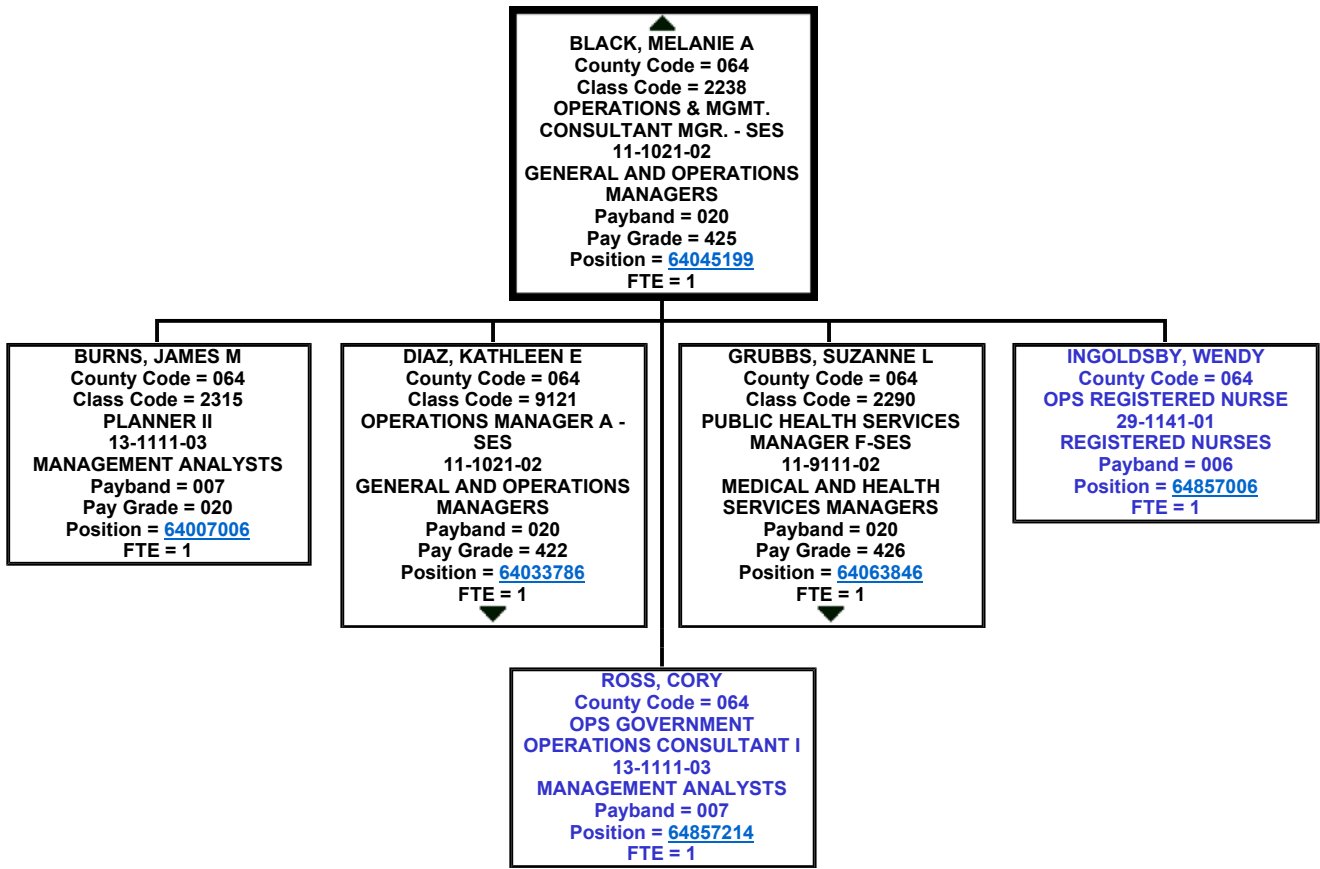
BURNS, TANDRA F
County Code = 064
Class Code = 5877
HUMAN SERVICES PROGRAM
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COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
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Pay Grade = 020
Position = [64082206](#)
FTE = 1

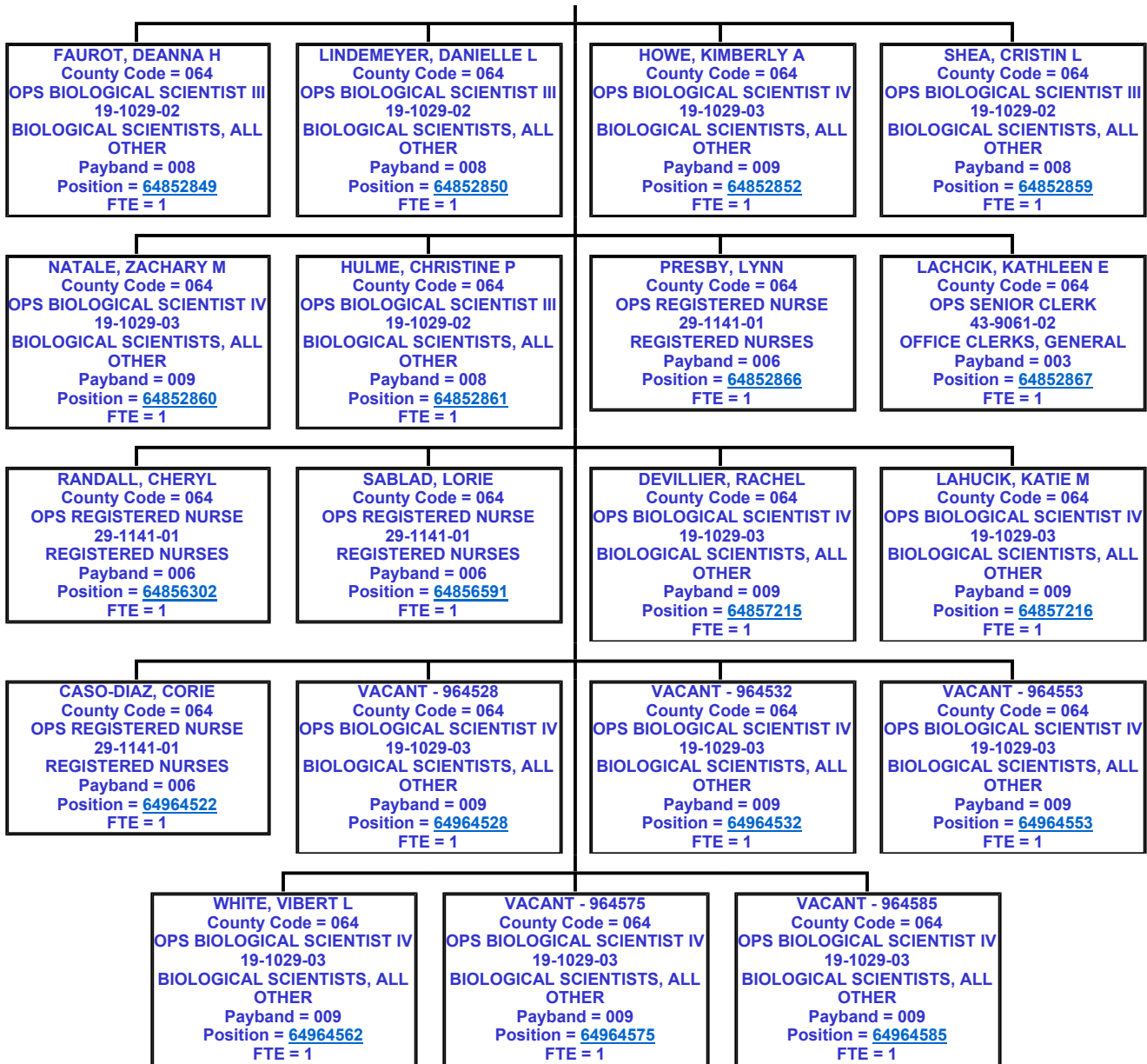
BECK, BIANAICA H
County Code = 064
Class Code = 5879
SENIOR HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 022
Position = [64085177](#)
FTE = 1

ASH, EVELDA K
County Code = 064
Class Code = 5877
HUMAN SERVICES PROGRAM
SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Pay Grade = 020
Position = [64085751](#)
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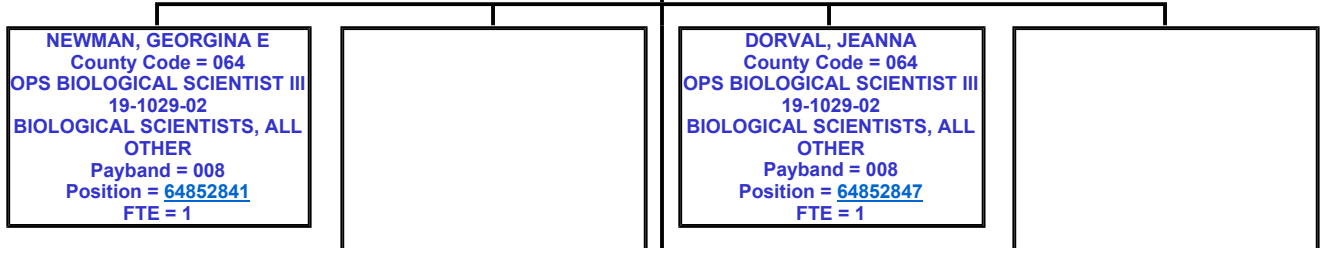
GONZALEZ, JOHN H
County Code = 064
OPS FAMILY SUPPORT
WORKER
21-1093-01
SOCIAL AND HUMAN SERVICE
ASSISTANTS
Payband = 002
Position = [64964545](#)
FTE = 1

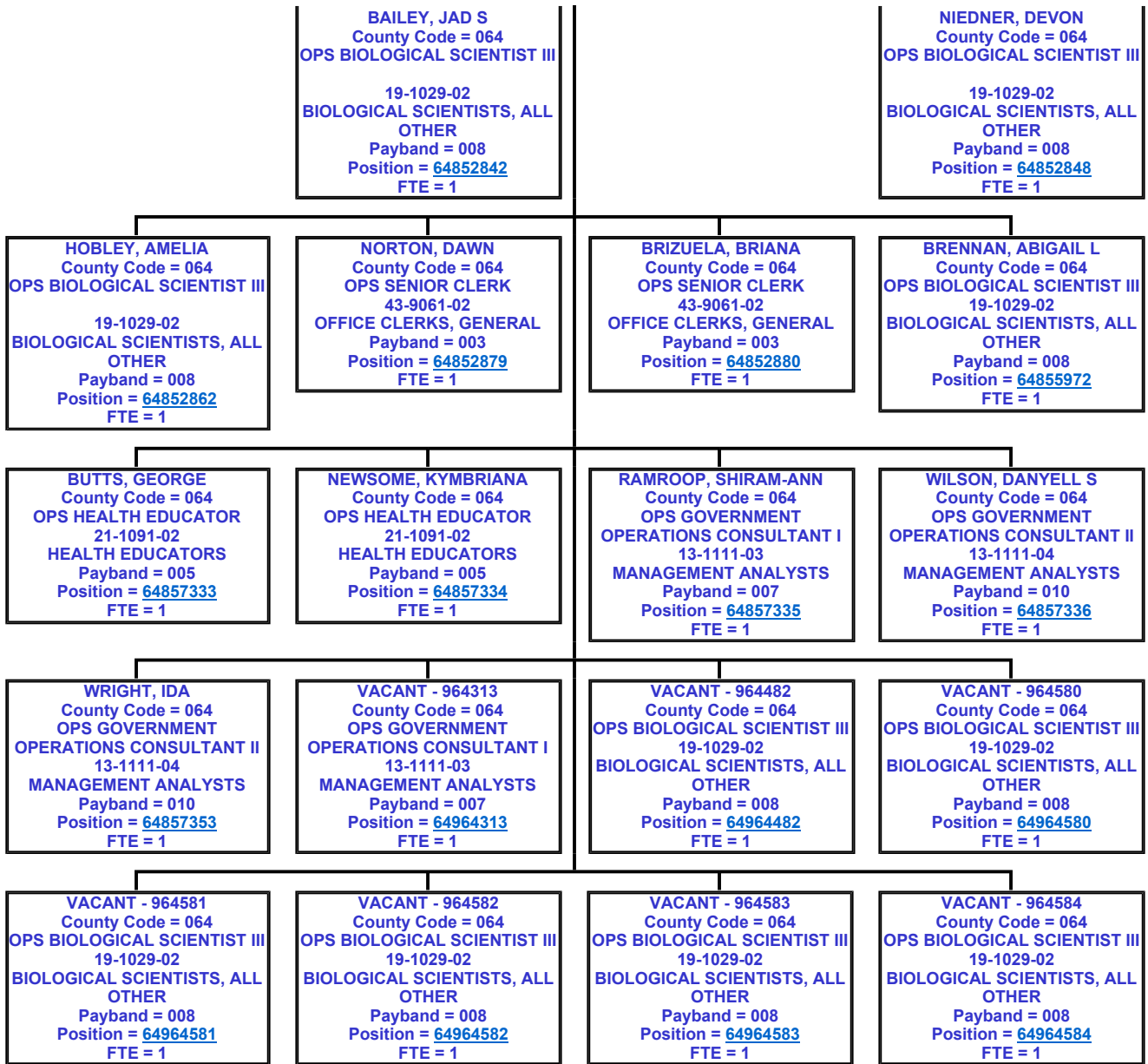
VACANT - 964557
County Code = 064
OPS HUMAN SERVICES
PROGRAM SPECIALIST
21-1099-03
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 007
Position = [64964557](#)
FTE = 1



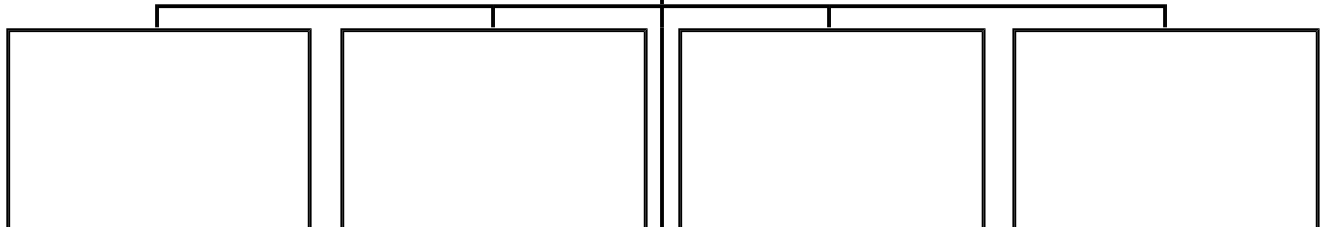


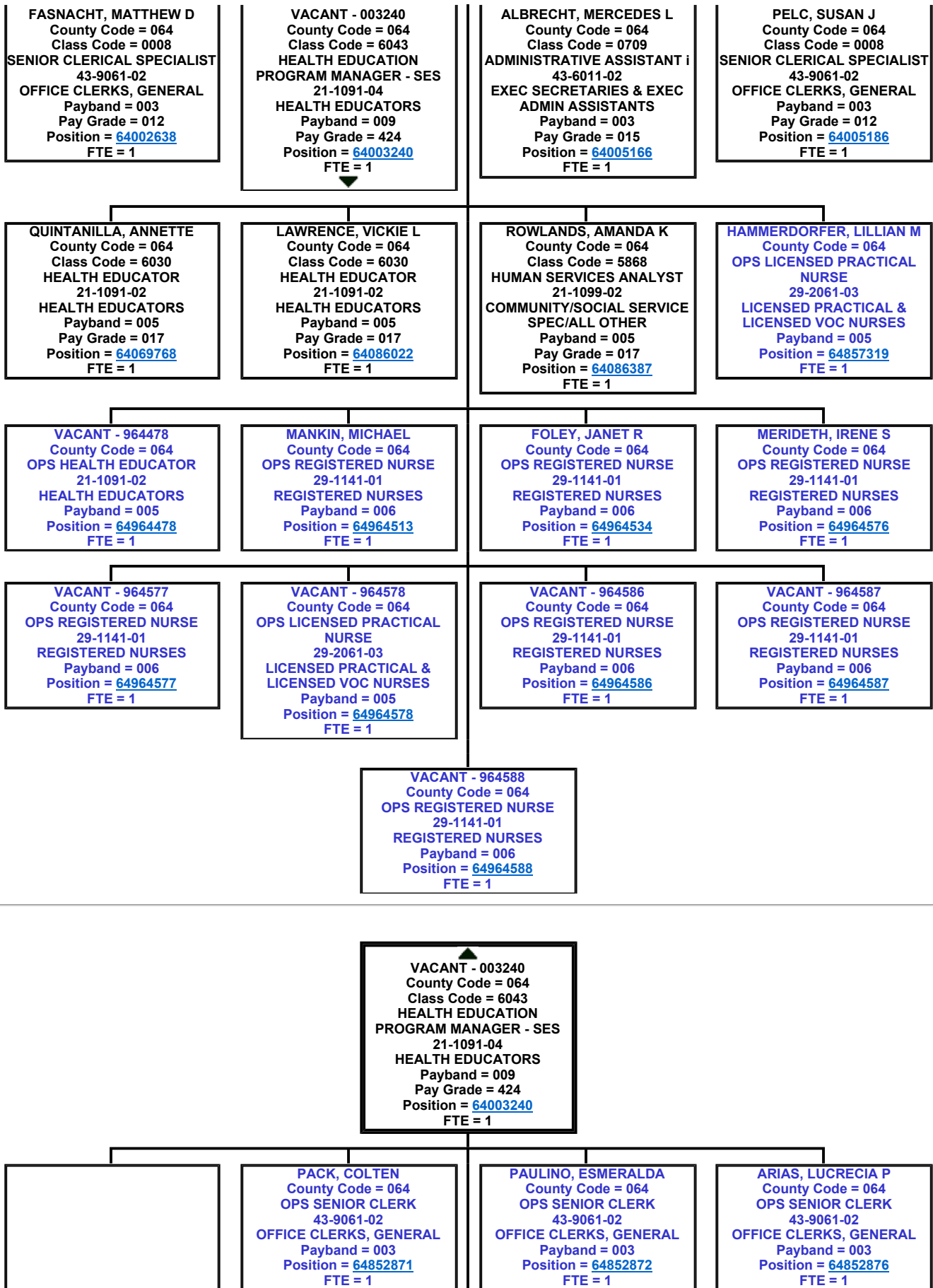
WILLIAMS, JEMEILA
County Code = 064
Class Code = 2236
OPERATIONS AND MGMT
CONSULTANT II-SES
13-1111-04
MANAGEMENT ANALYSTS
Payband = 010
Pay Grade = 423
Position = [64003228](#)
FTE = 1

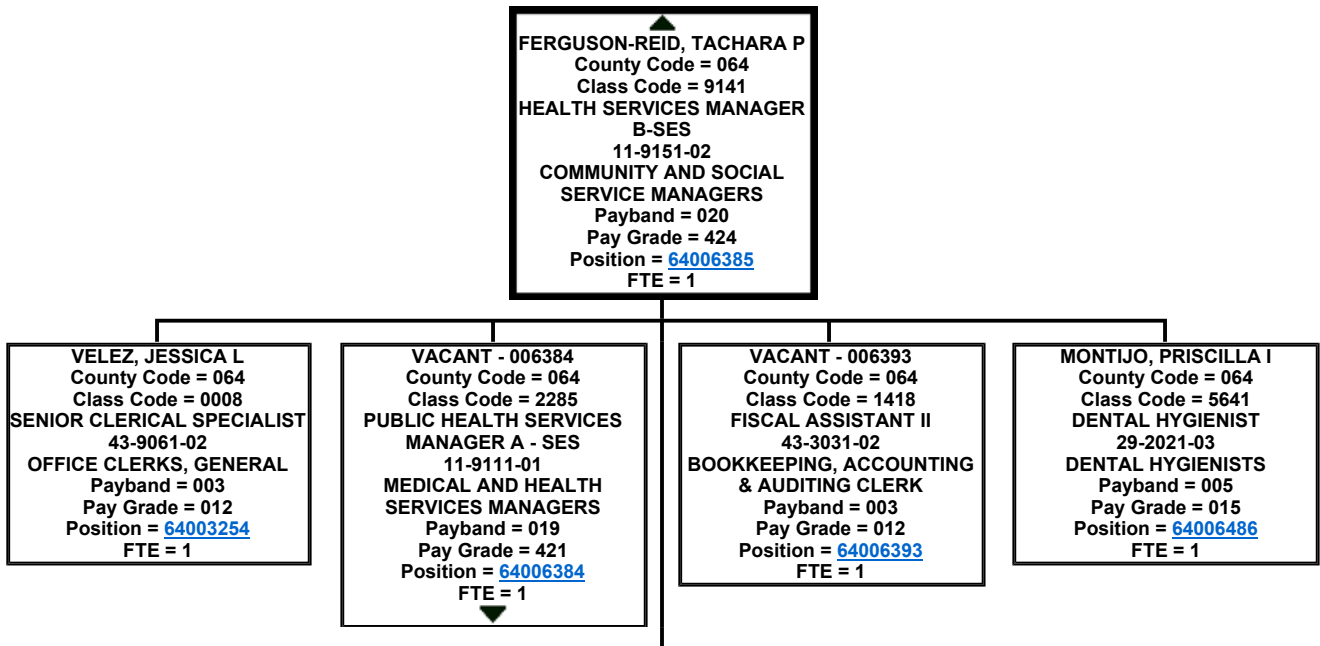
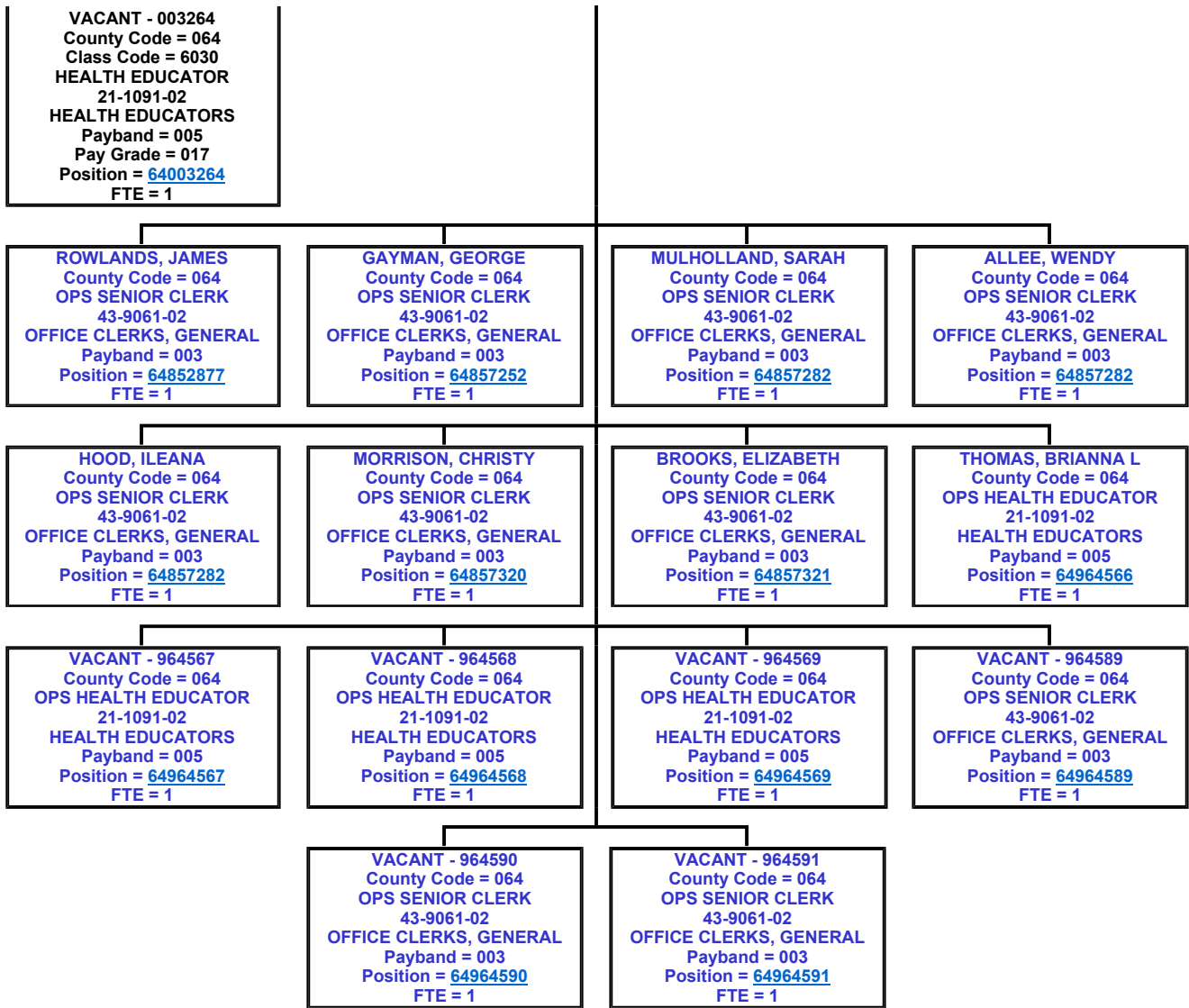




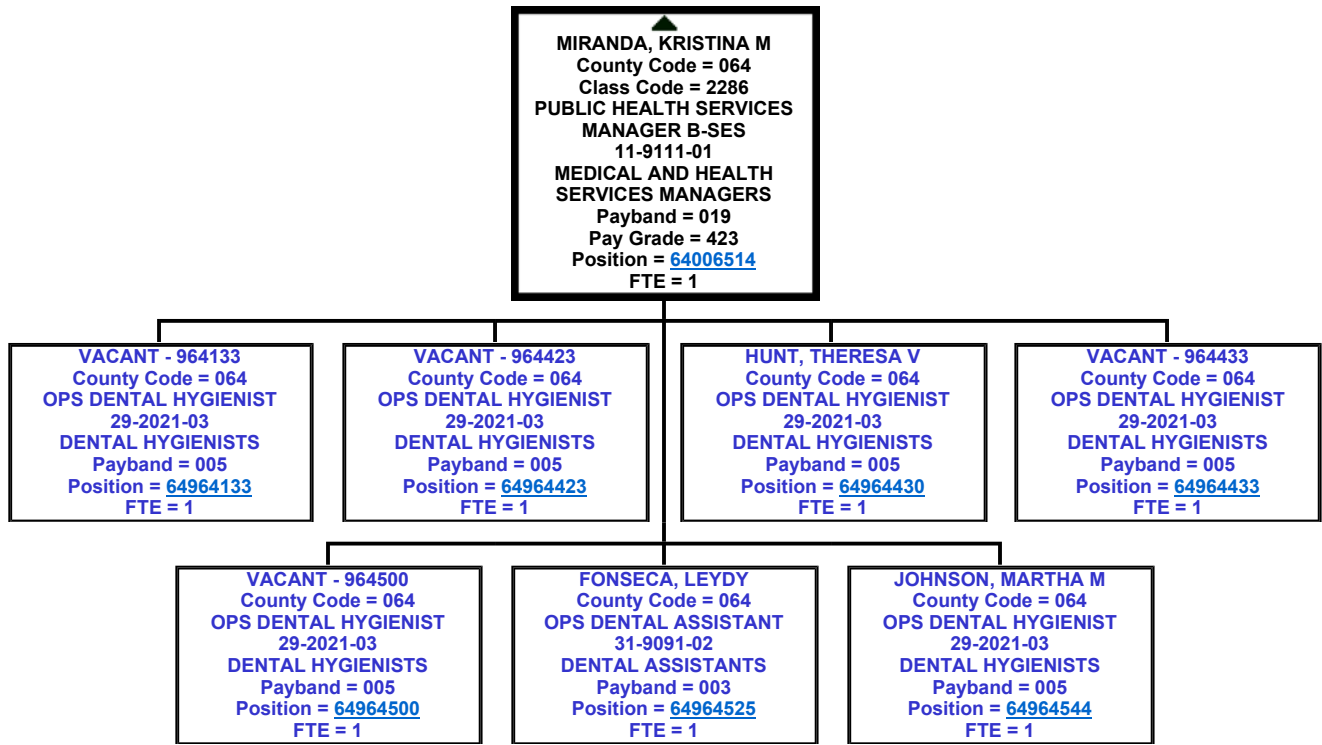
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DIAZ, KATHLEEN E
 County Code = 064
 Class Code = 9121
OPERATIONS MANAGER A - SES
 11-1021-02
GENERAL AND OPERATIONS MANAGERS
 Payband = 020
 Pay Grade = 422
 Position = [64033786](#)
 FTE = 1

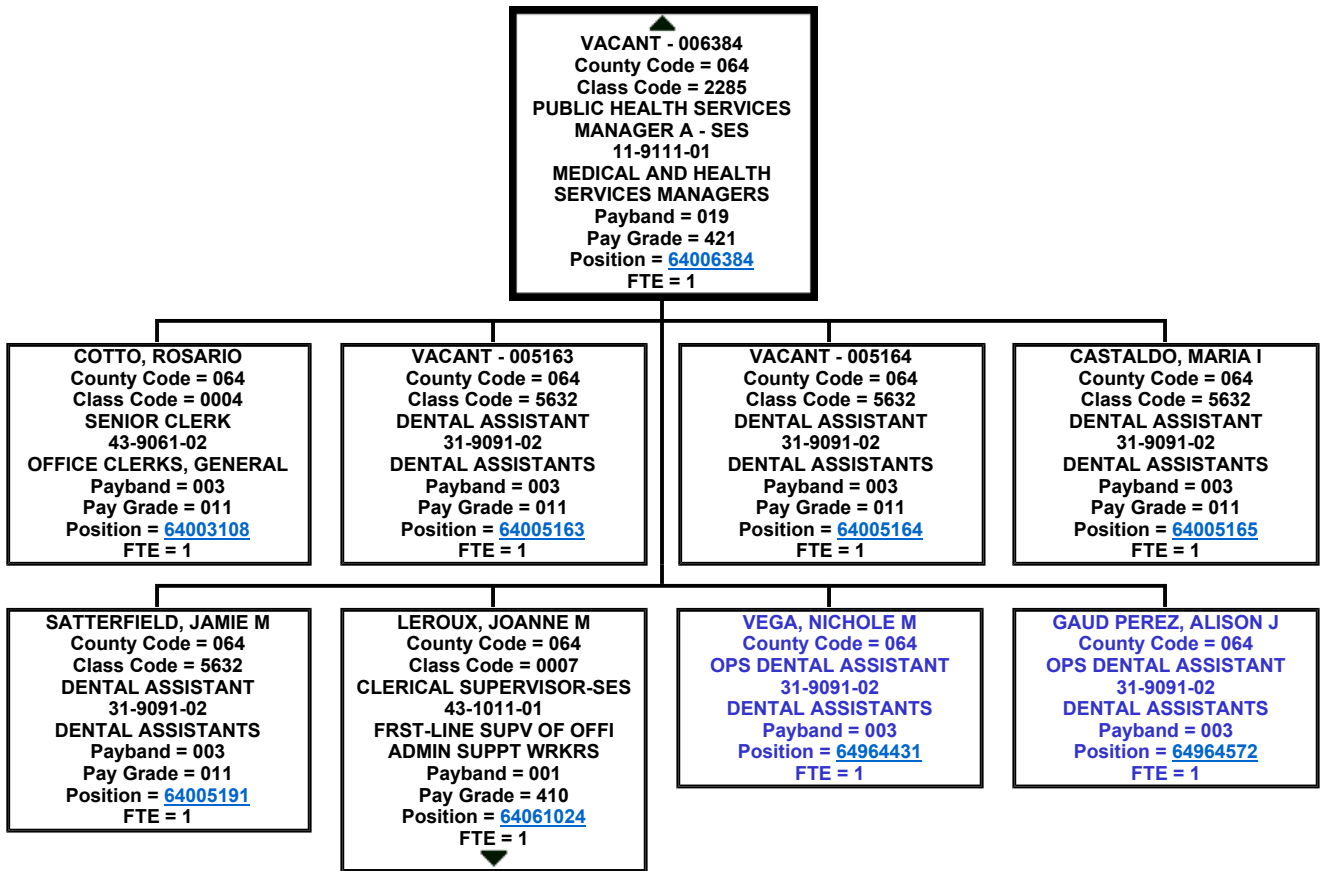


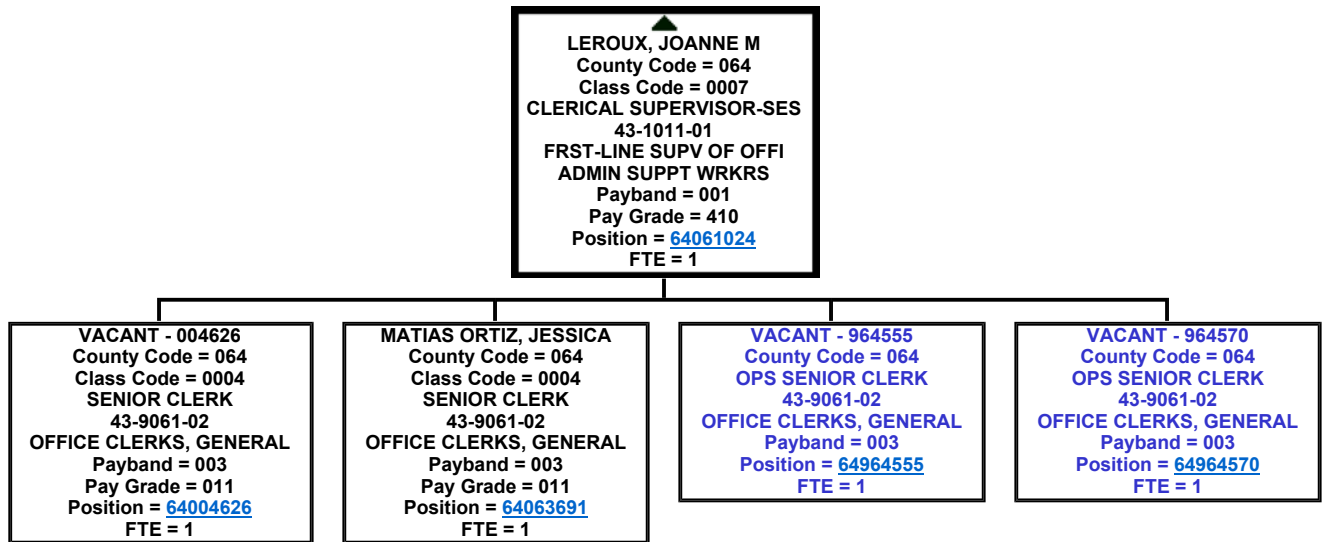












Florida Department of Health

CHD 65 - Wakulla County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

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VACANT - 086364
 County Code = 065
 Class Code = 9008
**COUNTY HLTH DEPARTMNT
 ADMINISTRATOR-HLTH**
 10-9111-01
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 023
 Pay Grade = 940
 Position = [64086364](#)
 FTE = 1

▼
HOBBY, TONYA L
 County Code = 065
 Class Code = 2289
**PUBLIC HEALTH SERVICES
 MANAGER E- SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64004130](#)
 FTE = 1

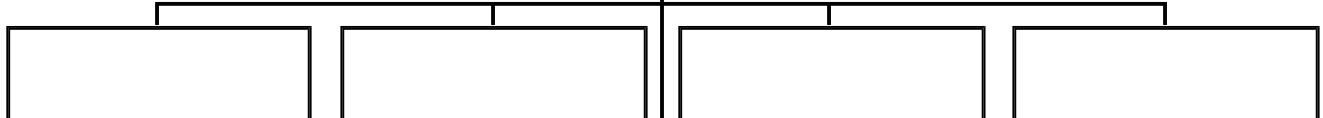
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HOBBY, TONYA L
 County Code = 065
 Class Code = 2289
**PUBLIC HEALTH SERVICES
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**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 425
 Position = [64004130](#)
 FTE = 1

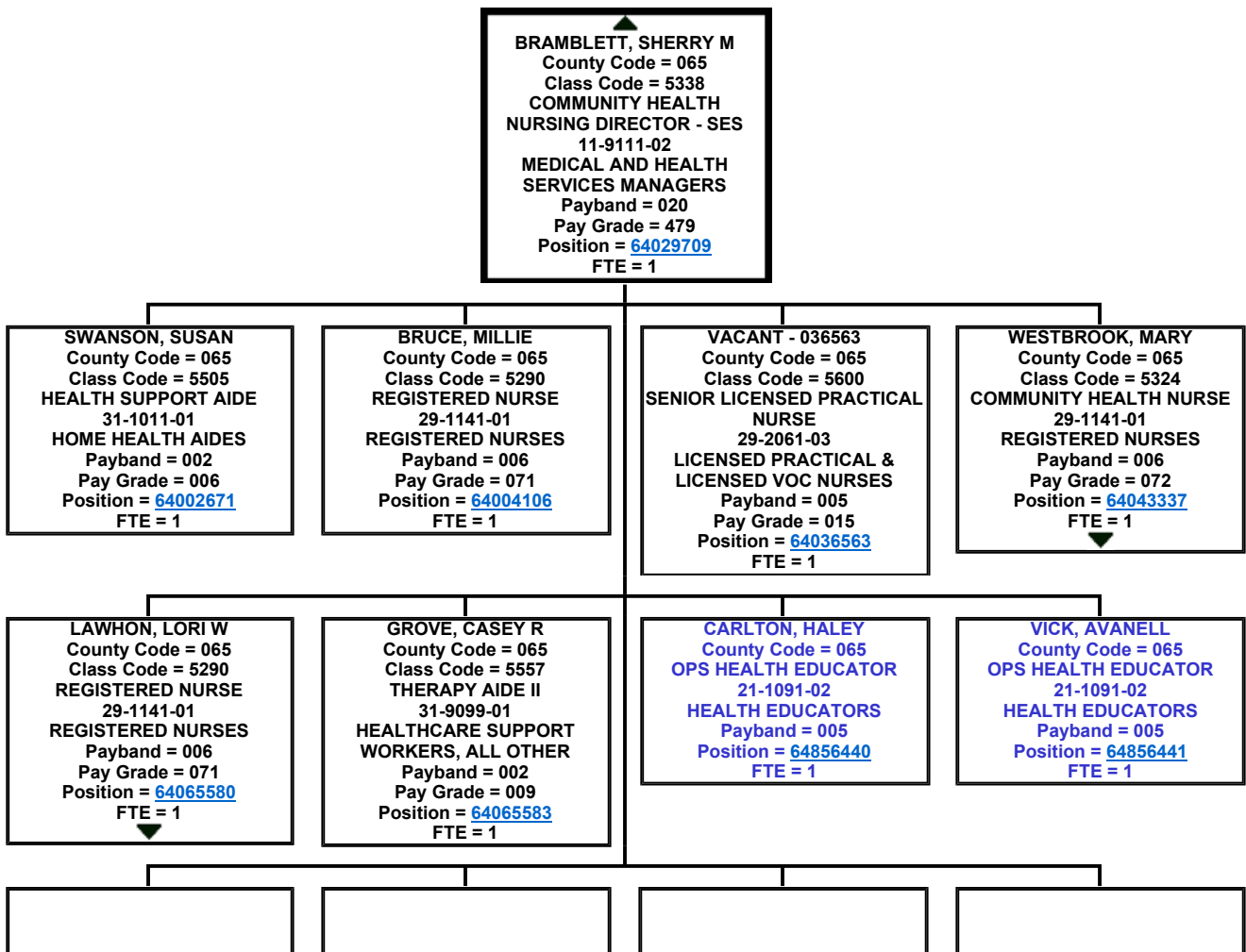
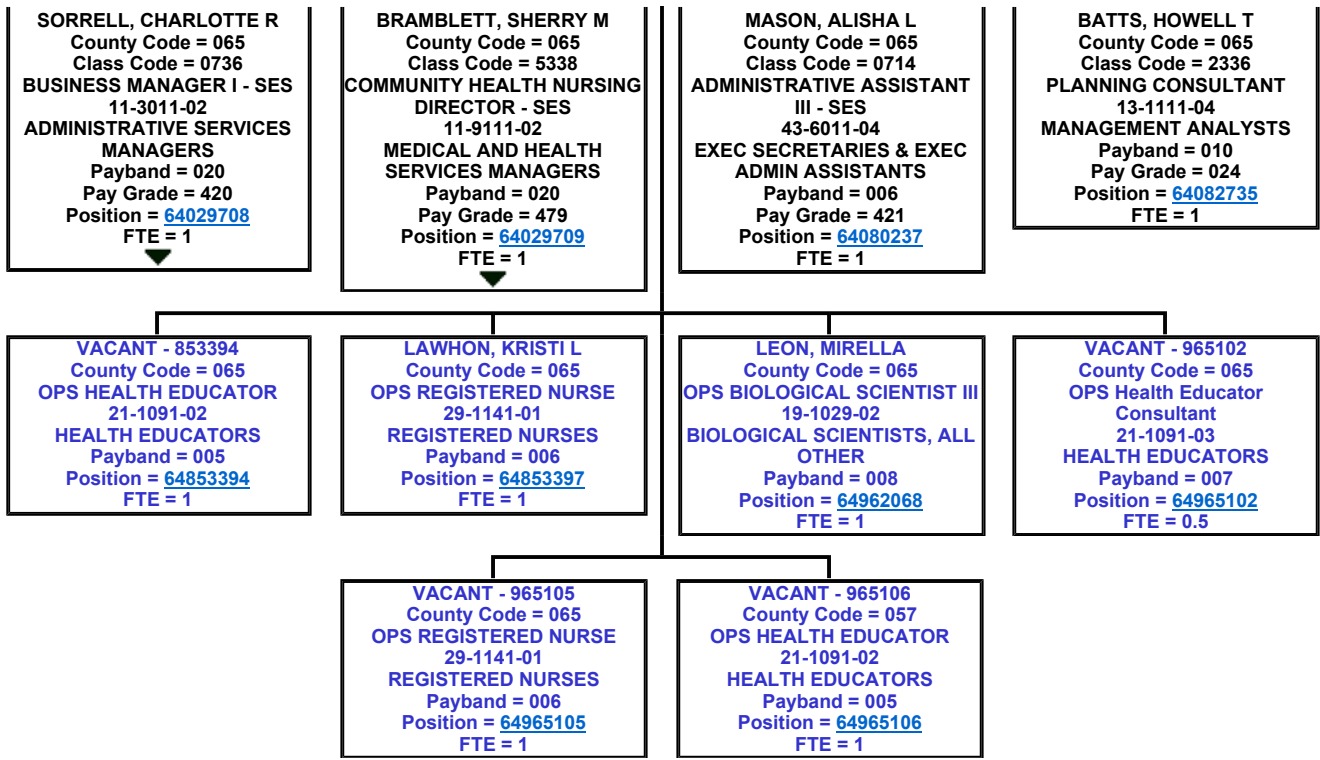
MACDONELL, JR, GERALD M
 County Code = 065
 Class Code = 2336
PLANNING CONSULTANT
 13-1111-04
MANAGEMENT ANALYSTS
 Payband = 010
 Pay Grade = 024
 Position = [64000615](#)
 FTE = 1

HAUBRICK, JESSICA G
 County Code = 065
 Class Code = 2287
**PUBLIC HEALTH SERVICE
 MANAGER C - SES**
 11-9111-02
**MEDICAL AND HEALTH
 SERVICES MANAGERS**
 Payband = 020
 Pay Grade = 421
 Position = [64005634](#)
 FTE = 1

KEITH, GRACE
 County Code = 065
 Class Code = 6030
HEALTH EDUCATOR
 21-1091-02
HEALTH EDUCATORS
 Payband = 005
 Pay Grade = 017
 Position = [64006120](#)
 FTE = 1

DAUGHERTY-CLARK, DONNA J
 County Code = 065
 Class Code = 6042
**HEALTH EDUCATION
 SUPERVISOR - SES**
 21-1091-03
HEALTH EDUCATORS
 Payband = 007
 Pay Grade = 420
 Position = [64006524](#)
 FTE = 1



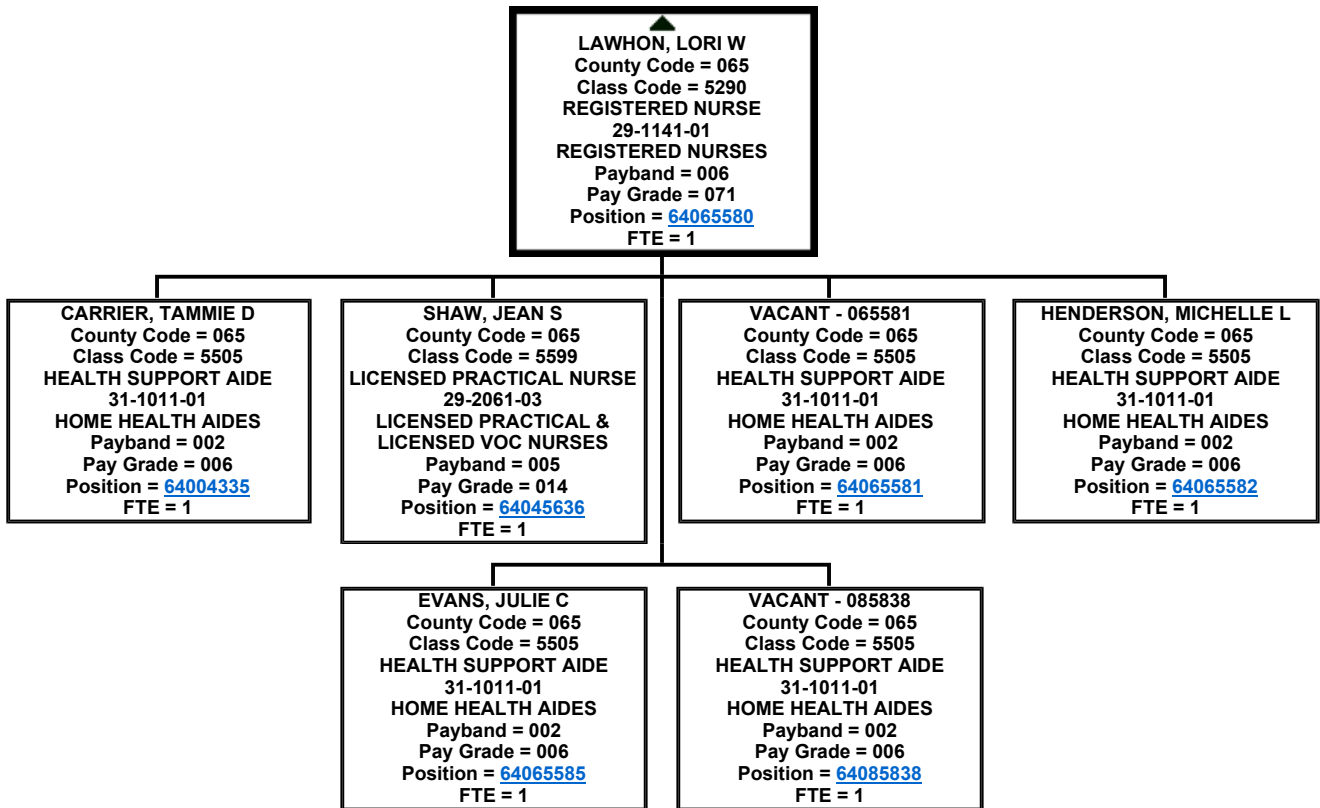


VACANT - 856442
County Code = 065
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64856442](#)
FTE = 1

CRUM, ELIZABETH
County Code = 065
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64856518](#)
FTE = 1

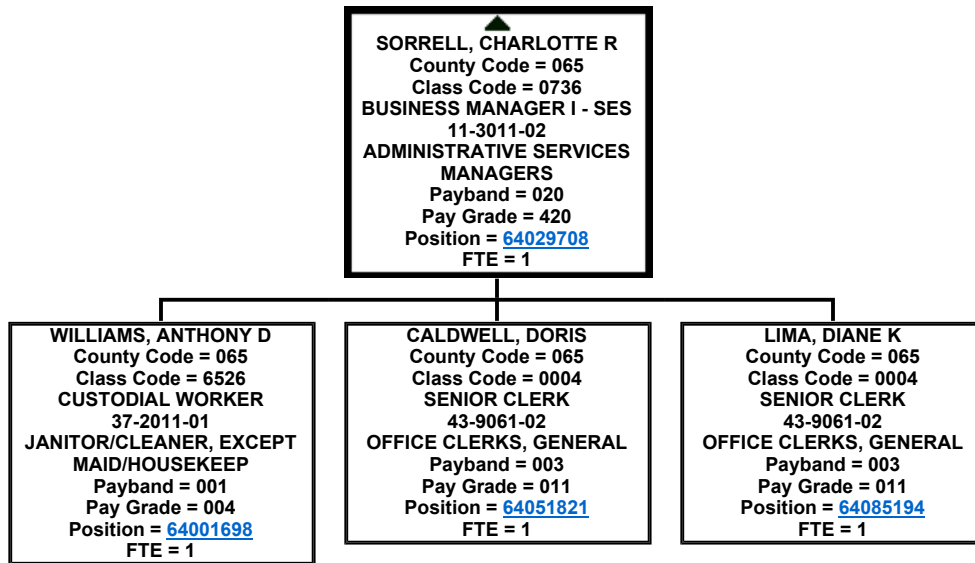
GUEVARA, JENNY L
County Code = 065
OPS REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Position = [64856918](#)
FTE = 1

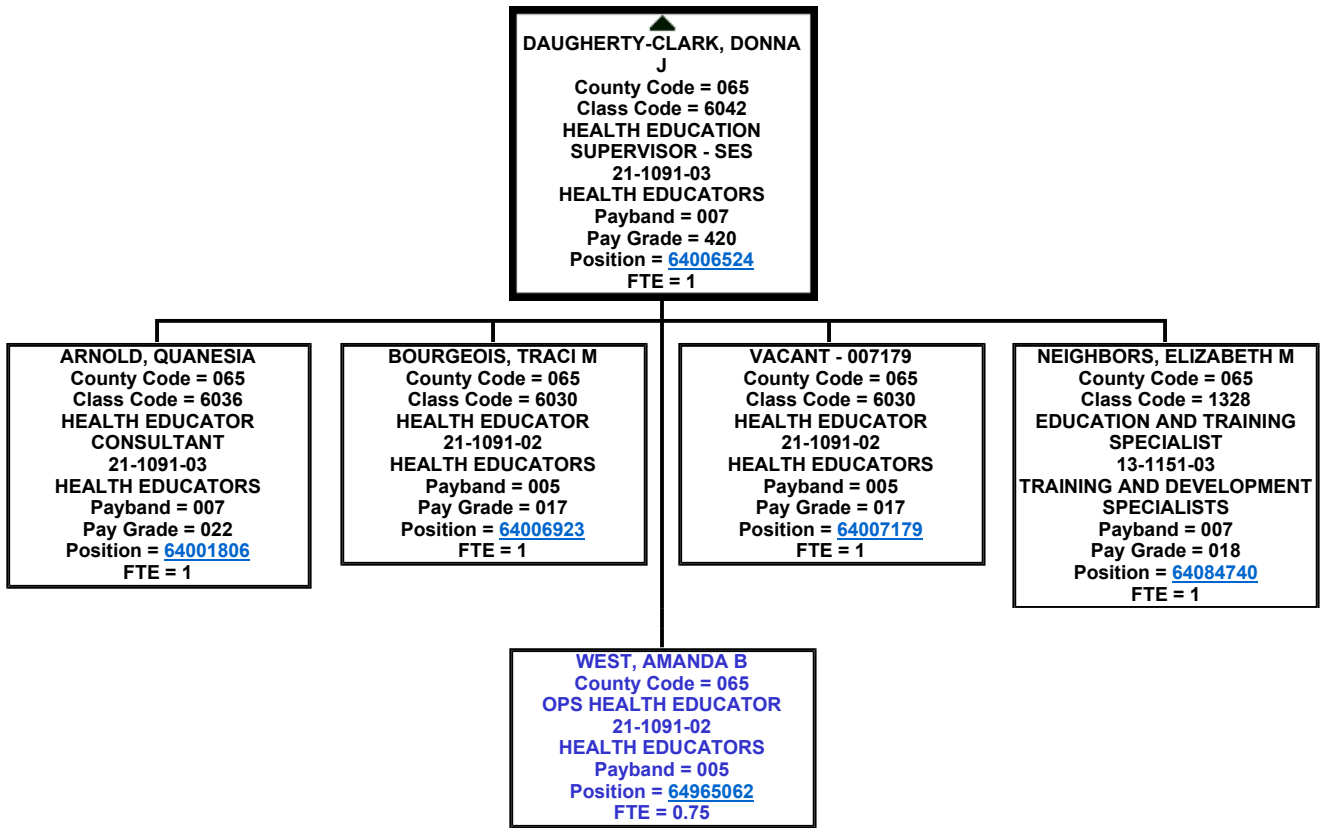
HAWKS, STEPHANIE
County Code = 065
OPS HEALTH EDUCATOR
21-1091-02
HEALTH EDUCATORS
Payband = 005
Position = [64857149](#)
FTE = 1

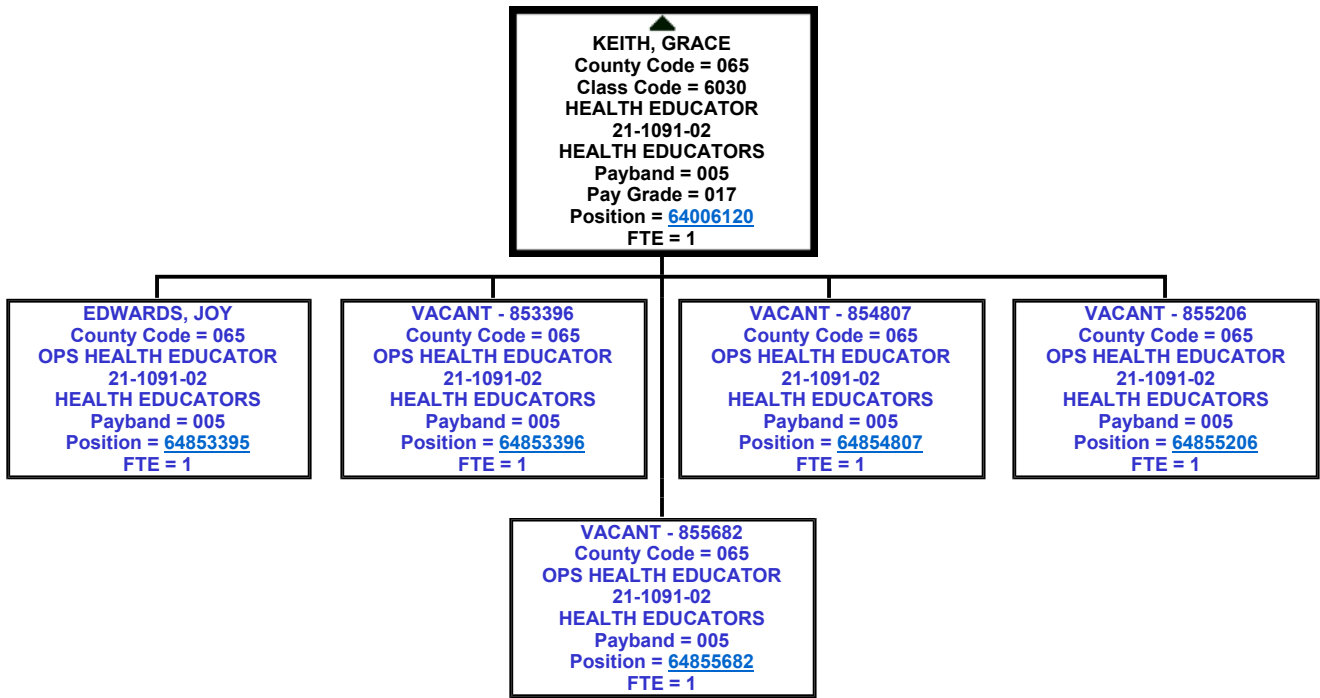


WESTBROOK, MARY
County Code = 065
Class Code = 5324
COMMUNITY HEALTH NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Pay Grade = 072
Position = [64043337](#)
FTE = 1

MORSE, AMELIA L
County Code = 065
Class Code = 5290
REGISTERED NURSE
29-1141-01
REGISTERED NURSES
Payband = 006
Pay Grade = 071
Position = [64006036](#)
FTE = 0.8







HAUBRICK, JESSICA G
 County Code = 065
 Class Code = 2287
PUBLIC HEALTH SERVICE
MANAGER C - SES
 11-9111-02
MEDICAL AND HEALTH
SERVICES MANAGERS
 Payband = 020
 Pay Grade = 421
 Position = [64005634](#)
 FTE = 1

VACANT - 965095
 County Code = 065
OPS DENTAL HYGIENIST
 29-2021-03
DENTAL HYGIENISTS
 Payband = 005
 Position = [64965095](#)
 FTE = 1

JESSUP, JACLYN E
 County Code = 065
OPS DENTAL ASSSISTANT
 31-9091-02
DENTAL ASSISTANTS
 Payband = 003
 Position = [64965103](#)
 FTE = 1

TABA, FERESHTEH P
 County Code = 065
OPS DENTIST
 29-1021-06
DENTISTS, GENERAL
 Payband = 018
 Position = [64965104](#)
 FTE = 0.6

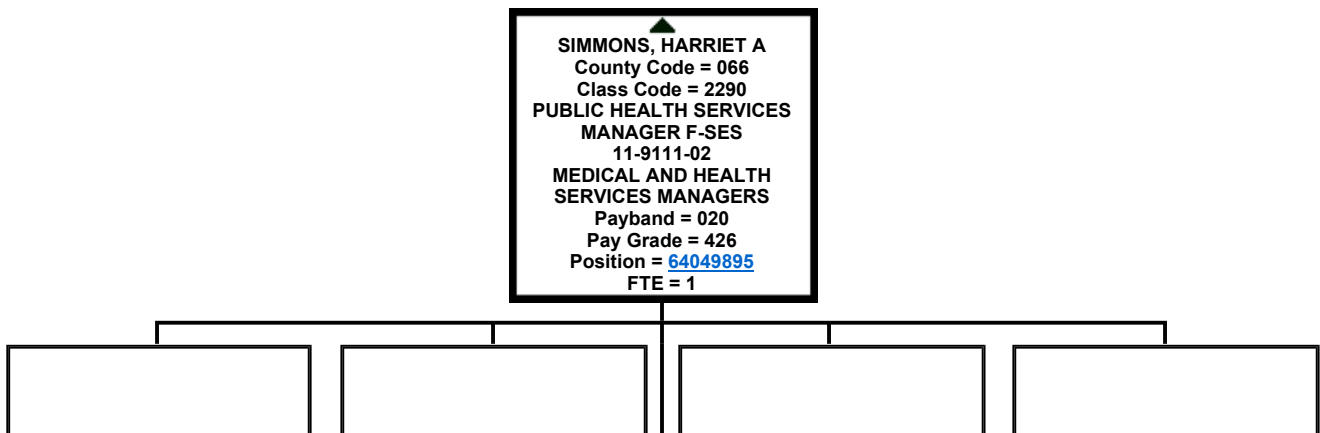
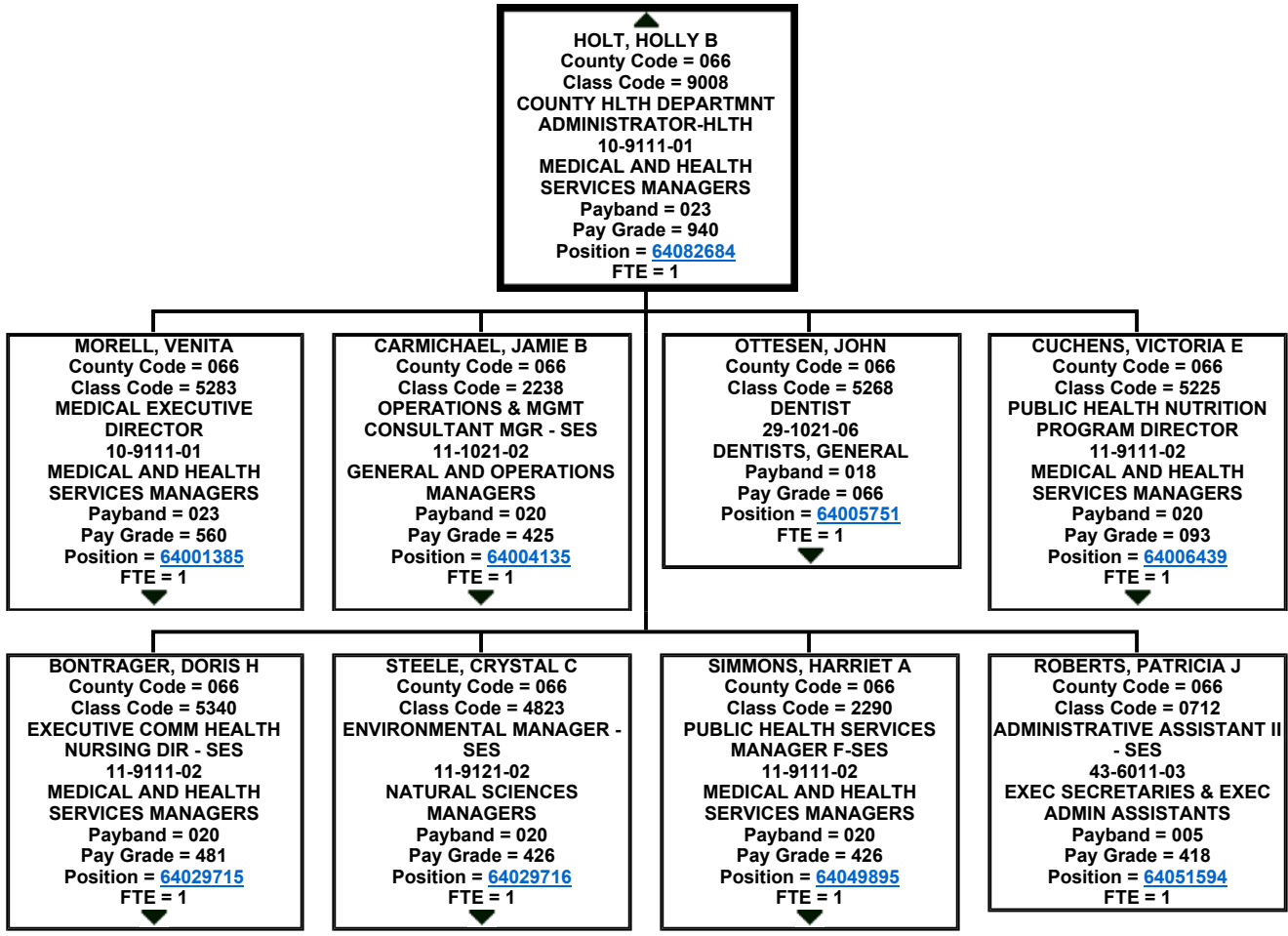
KARGOLL, ASHLEY M
 County Code = 065
OPS DENTAL ASSISTANT
 31-9091-02
DENTAL ASSISTANTS
 Payband = 003
 Position = [64966129](#)
 FTE = 1

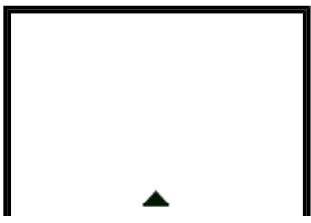
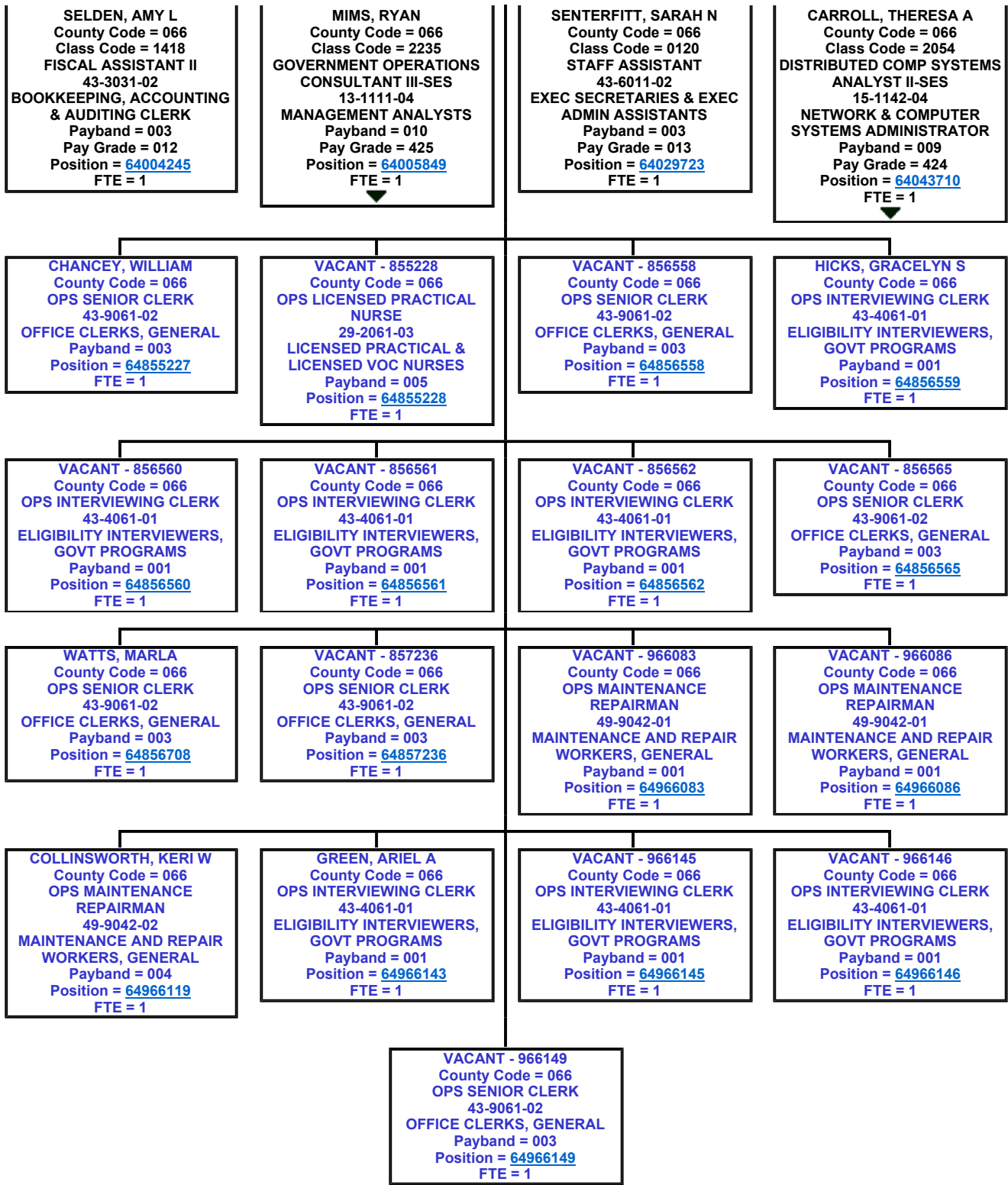
Florida Department of Health

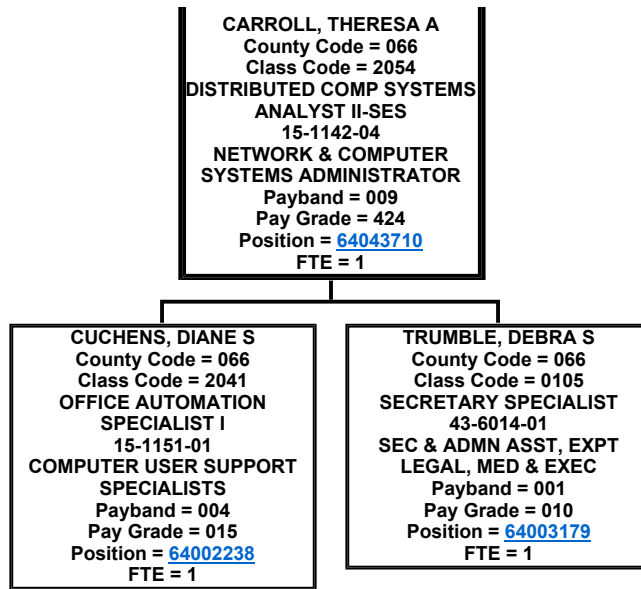
CHD 66 - Walton County Health Department

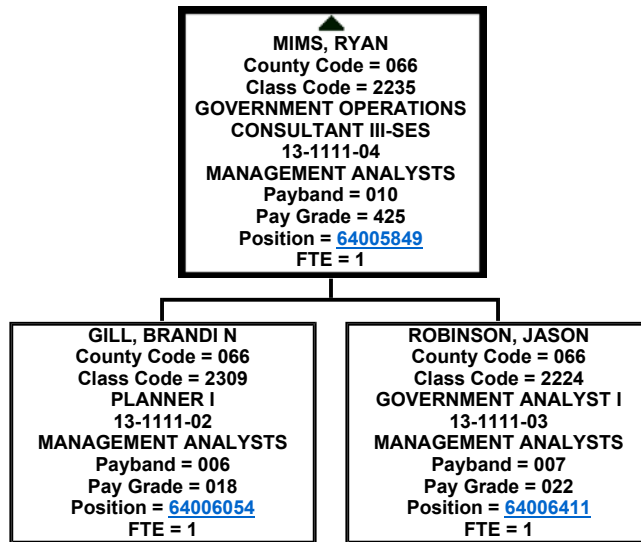
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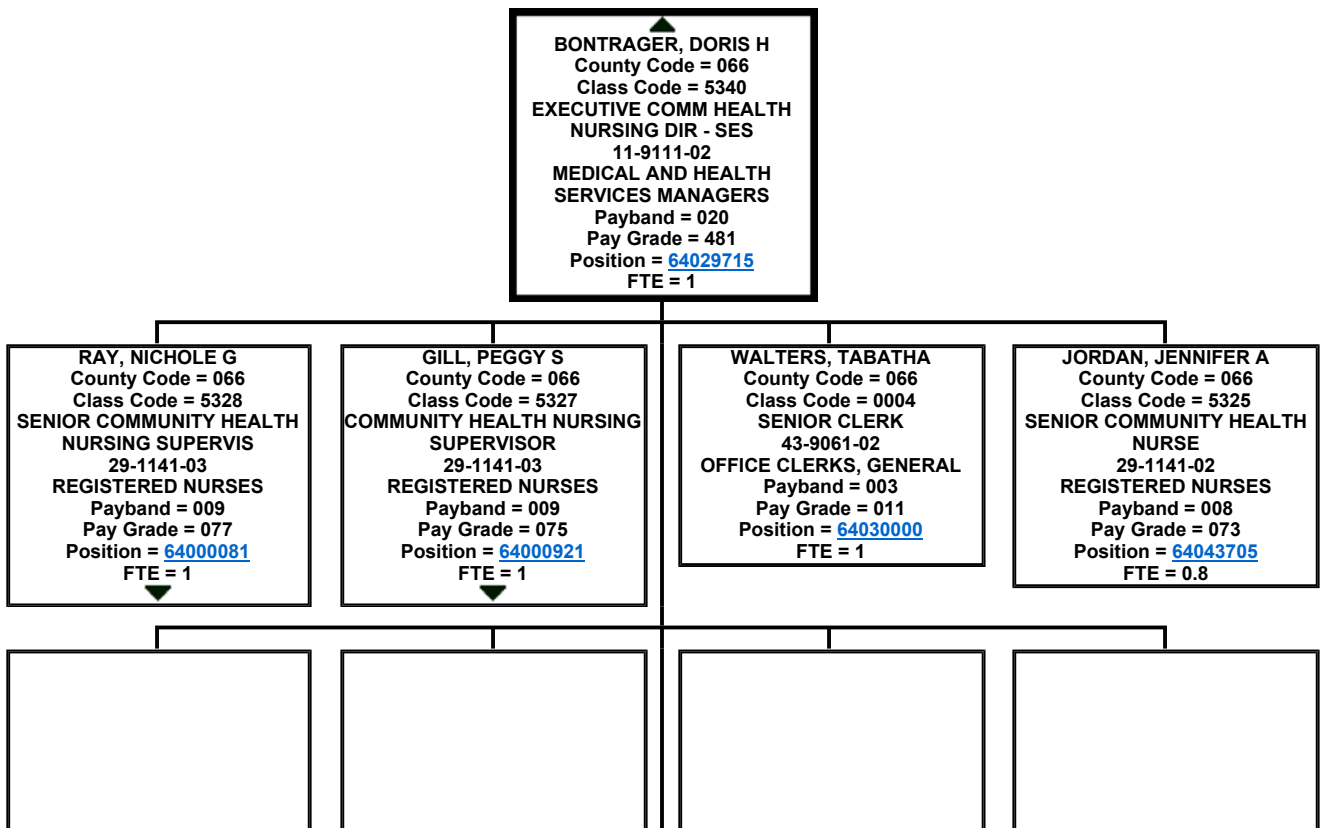
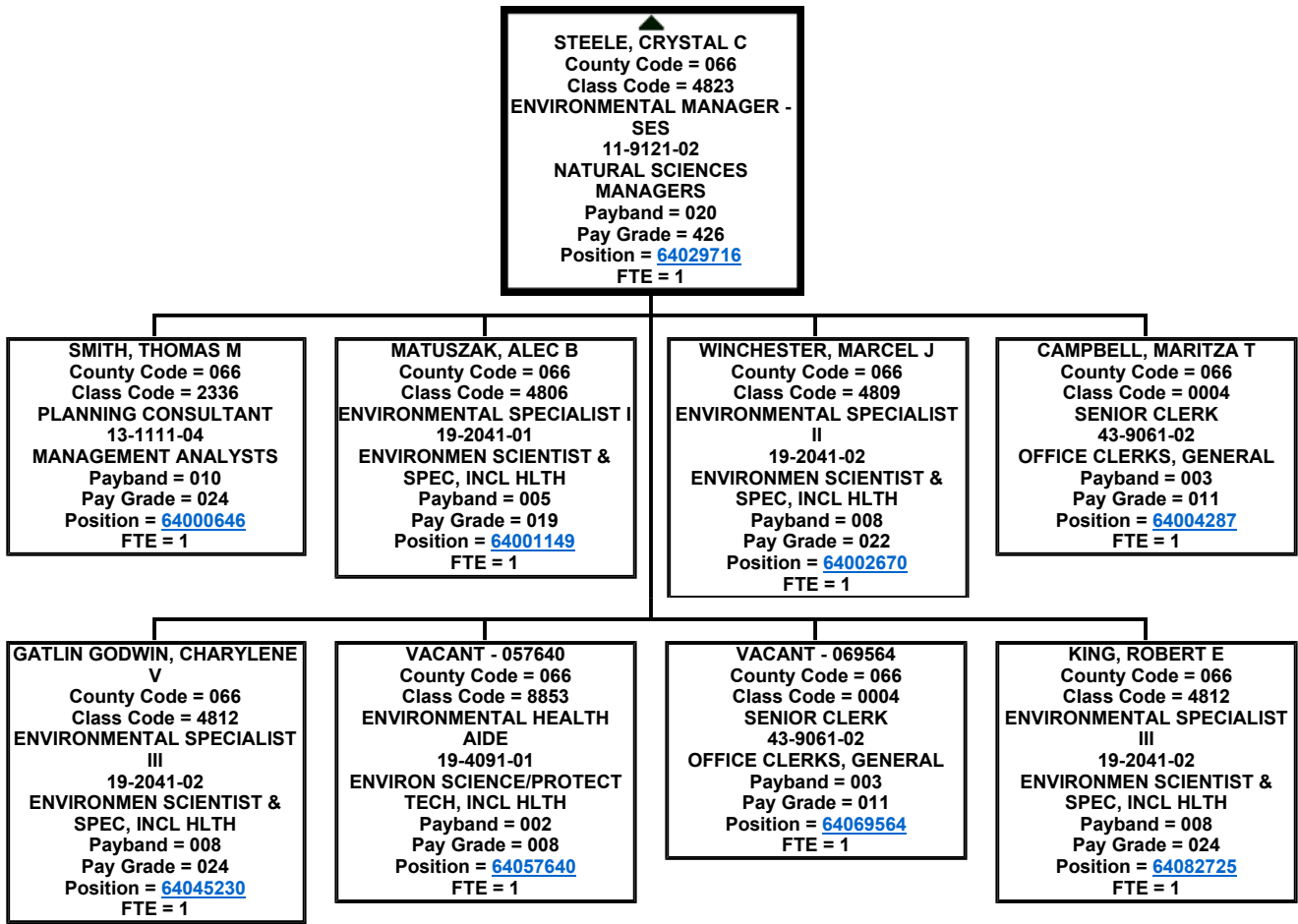
Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.





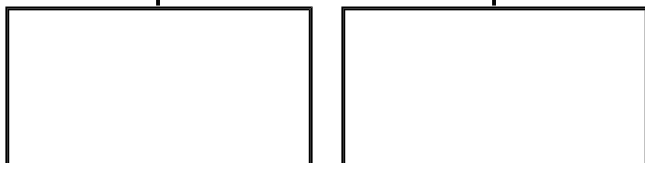






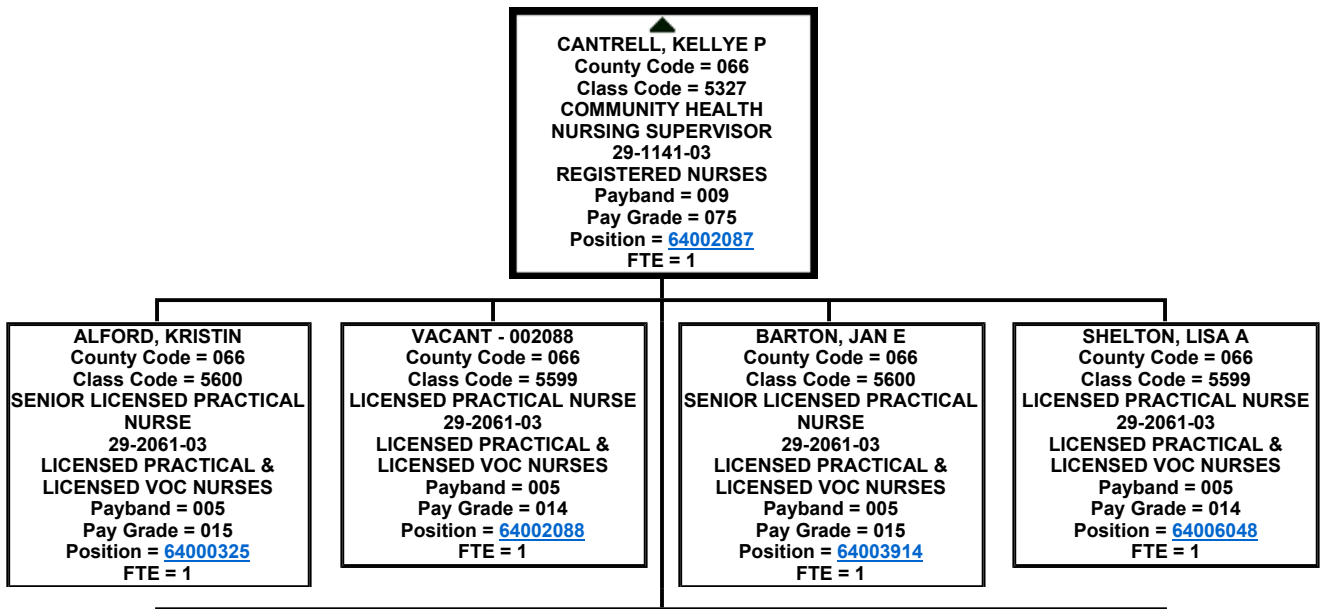
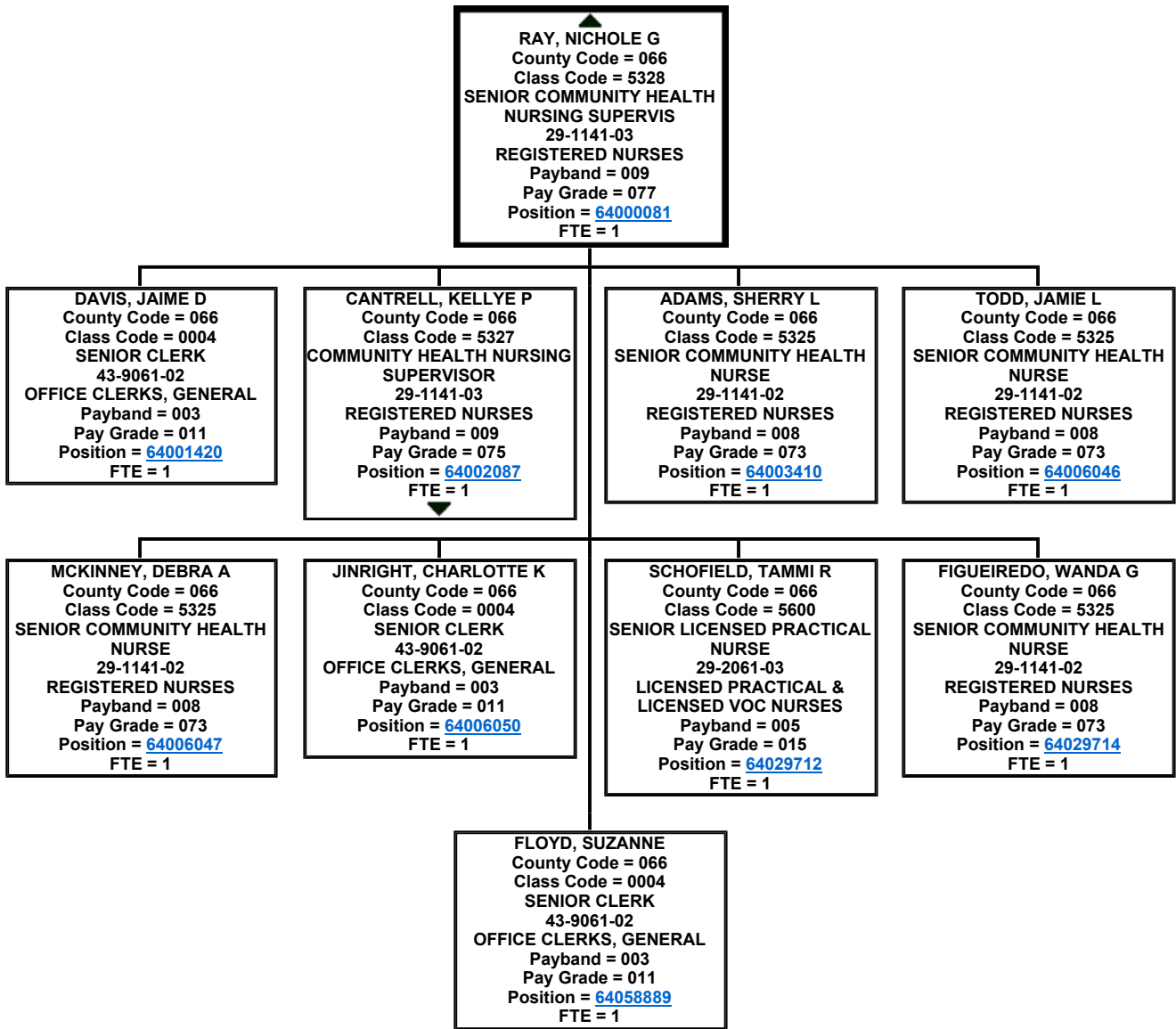


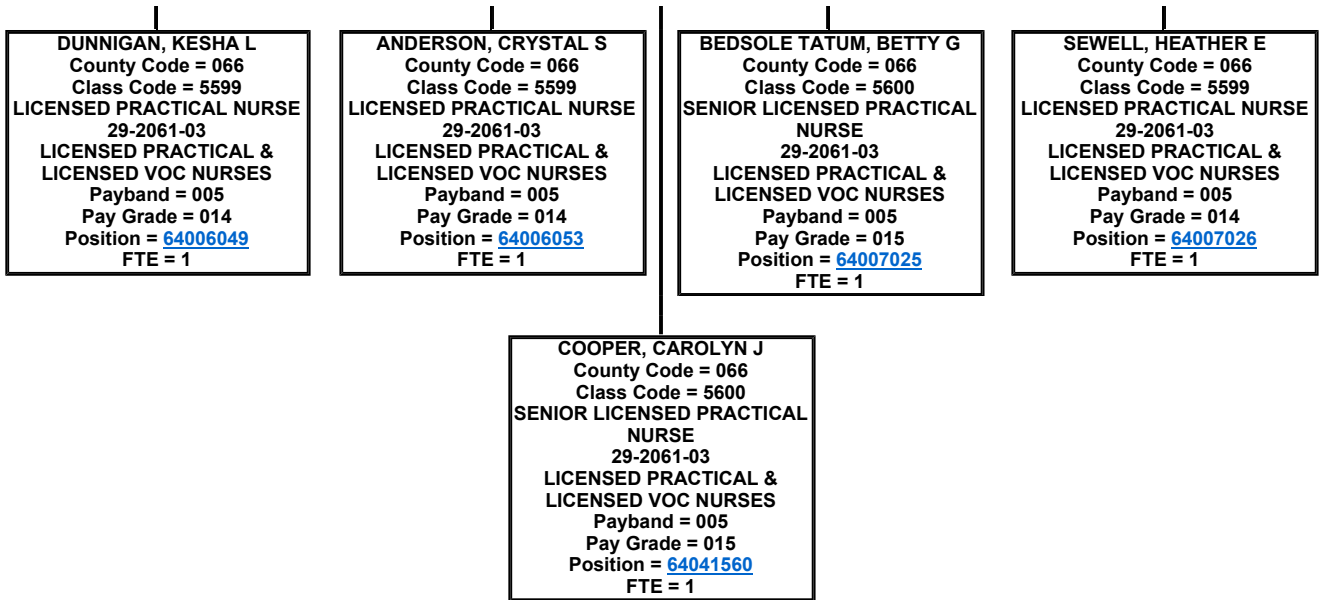
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GILL, PEGGY S
 County Code = 066
 Class Code = 5327
 COMMUNITY HEALTH NURSING SUPERVISOR
 29-1141-03
 REGISTERED NURSES
 Payband = 009
 Pay Grade = 075
 Position = [64000921](#)
 FTE = 1

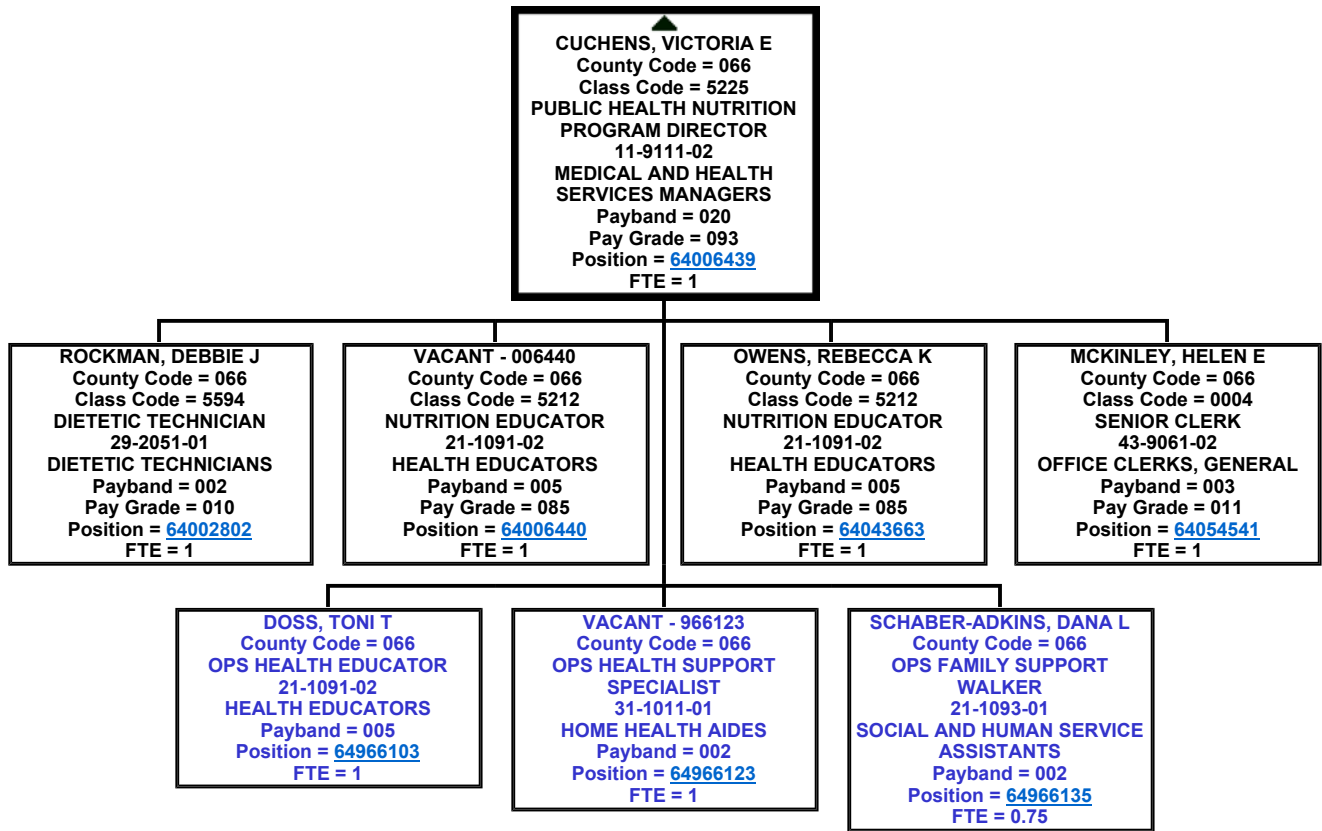


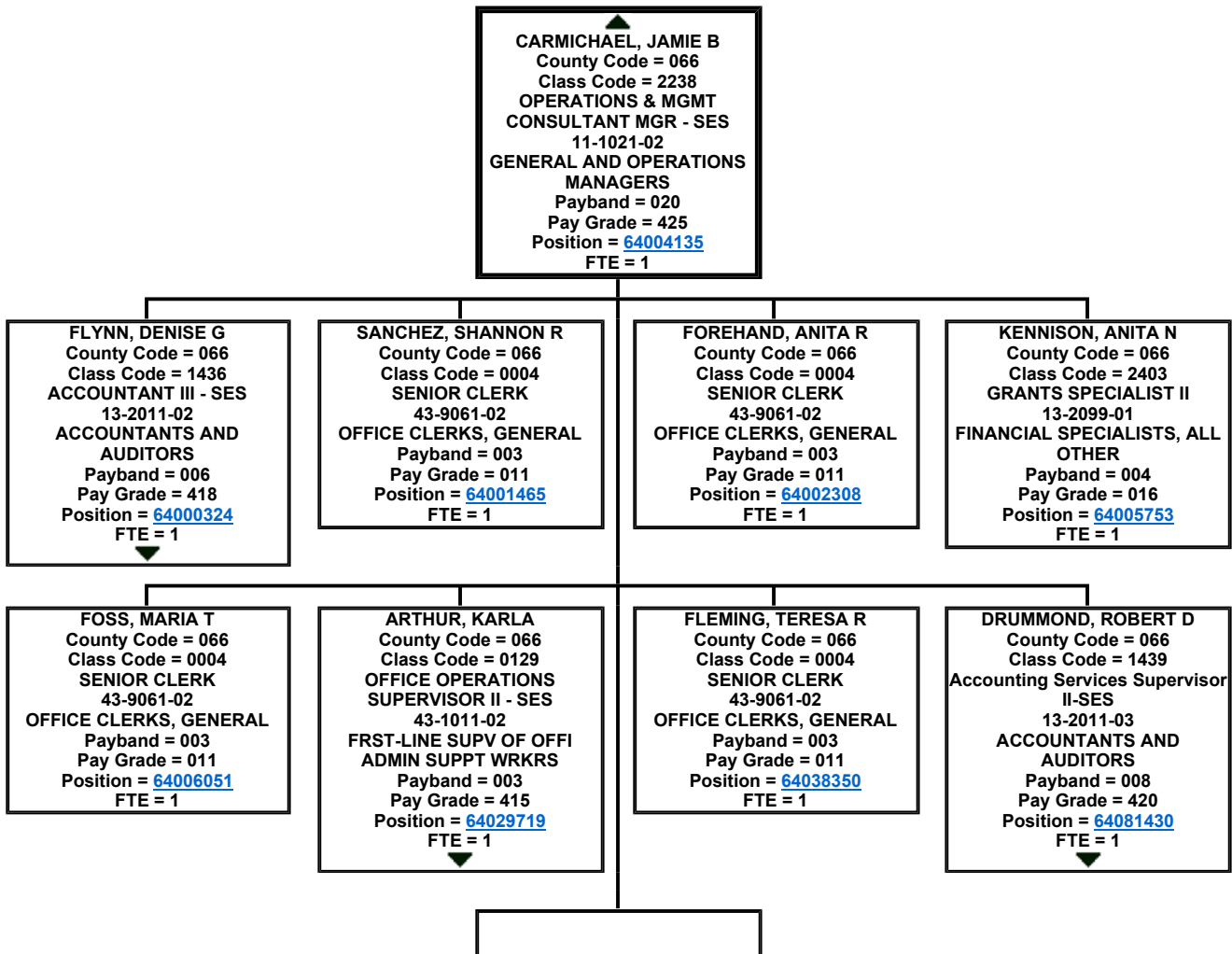
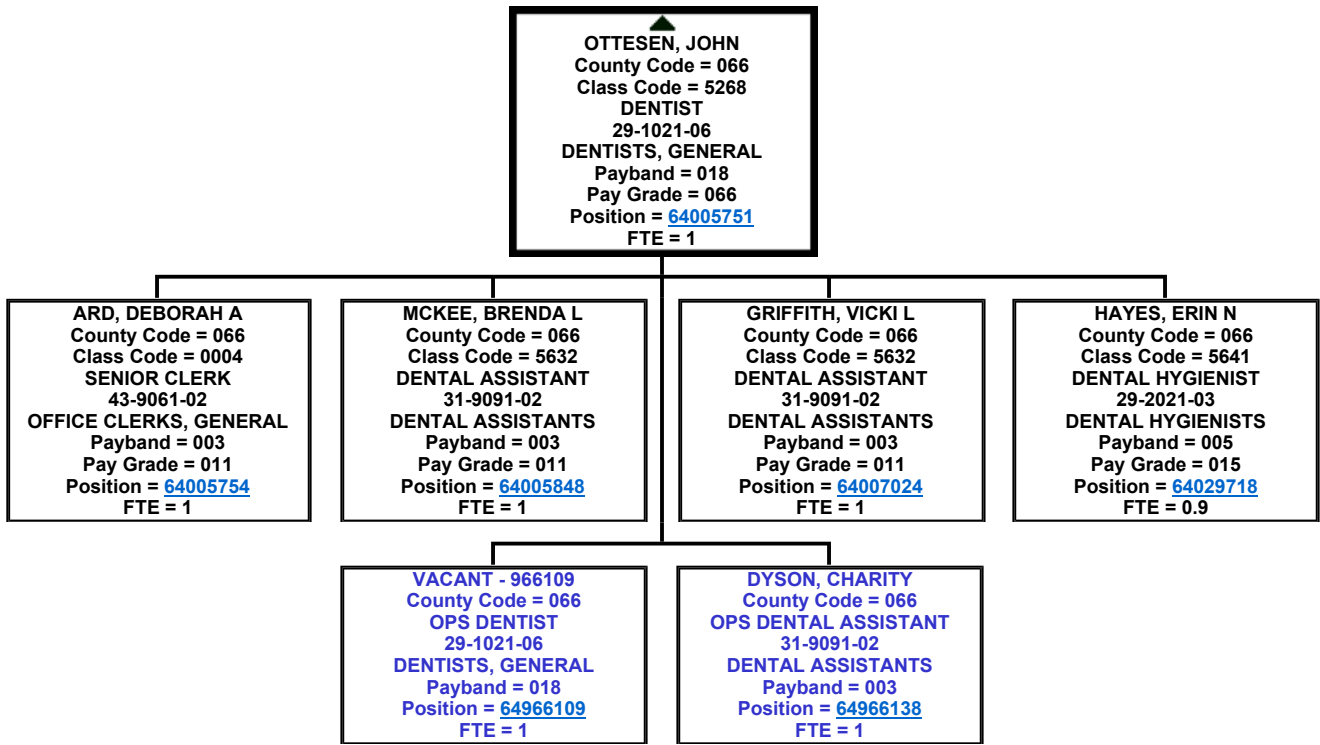
ESTRADA ROJAS, MARIA L
County Code = 066
Class Code = 0004
SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Pay Grade = 011
Position = [64003825](#)
FTE = 1

COX, ROSEMARY
County Code = 066
Class Code = 5953
SOCIAL SERVICES
COUNSELOR
21-1019-03
COUNSELORS, ALL OTHER
Payband = 007
Pay Grade = 018
Position = [64085328](#)
FTE = 1

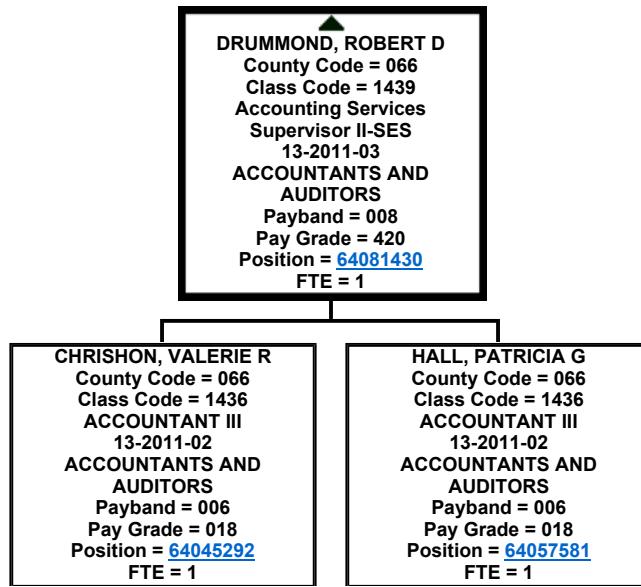


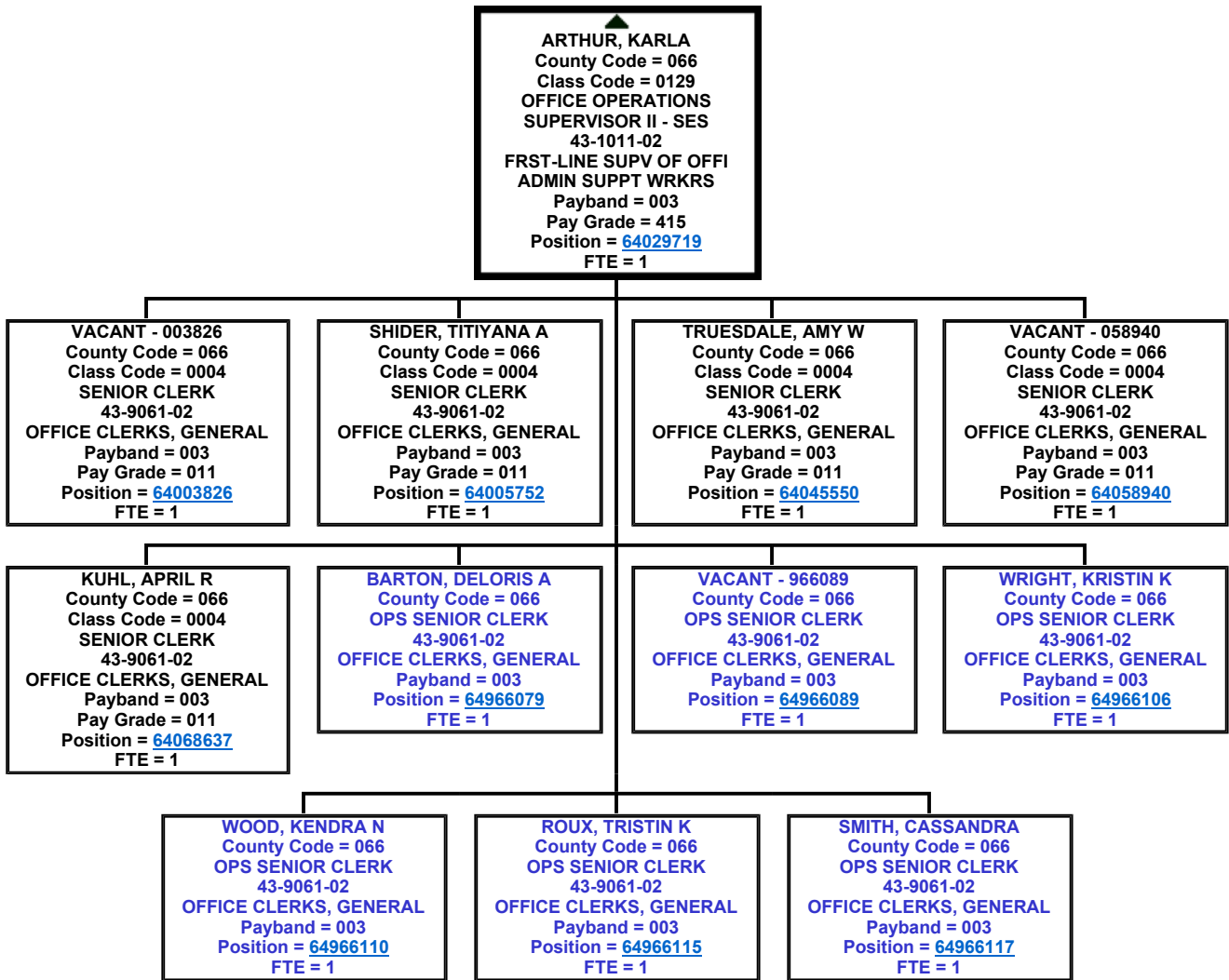






HALLEY, AMY M
County Code = 066
OPS PUBLIC ASSISTANCE
SPECIALIST
21-1099-02
COMMUNITY/SOCIAL SERVICE
SPEC/ALL OTHER
Payband = 005
Position = [64966107](#)
FTE = 1





▲
FLYNN, DENISE G
 County Code = 066
 Class Code = 1436
ACCOUNTANT III - SES
 13-2011-02
ACCOUNTANTS AND AUDITORS
 Payband = 006
 Pay Grade = 418
 Position = [64000324](#)
 FTE = 1

BROXSON, RUBY A
 County Code = 066
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING & AUDITING CLERK
 Payband = 003
 Pay Grade = 012
 Position = [64007038](#)
 FTE = 1

BECK, DONNA M
 County Code = 066
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING & AUDITING CLERK
 Payband = 003
 Pay Grade = 012
 Position = [64045293](#)
 FTE = 1

THOMAS, TONYA
 County Code = 066
 Class Code = 1418
FISCAL ASSISTANT II
 43-3031-02
BOOKKEEPING, ACCOUNTING & AUDITING CLERK
 Payband = 003
 Pay Grade = 012
 Position = [64051046](#)
 FTE = 1

▲
MORELL, VENITA
 County Code = 066
 Class Code = 5283
MEDICAL EXECUTIVE DIRECTOR
 10-9111-01
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 023
 Pay Grade = 560
 Position = [64001385](#)
 FTE = 1

NECAISE, WILLIAM D
 County Code = 066
 Class Code = 5297
ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64001464](#)
 FTE = 1

MOFFEIT, KRISTIN M
 County Code = 066
 Class Code = 5304
ADVANCED PRACTICE REGISTERED NURSE SPECI
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64001687](#)
 FTE = 1
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RACKARD, AMY E
 County Code = 066
 Class Code = 5297
ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64003146](#)
 FTE = 1

LAWRENCE, CAROLINE P
 County Code = 066
 Class Code = 5297
ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Pay Grade = 077
 Position = [64006052](#)
 FTE = 0.8

LEITNER, TRACY D
 County Code = 066
 Class Code = 2286
PUBLIC HEALTH SERVICES MANAGER B-SES
 11-9111-01
MEDICAL AND HEALTH SERVICES MANAGERS
 Payband = 019
 Pay Grade = 423
 Position = [64029964](#)
 FTE = 1
 ▼

DIXON, ELIZABETH M
 County Code = 066
 Class Code = 5304
ADVANCED PRACTICE REGISTERED NURSE SPECI
 29-1171-04
NURSE PRACTITIONERS
 Payband = 010
 Pay Grade = 078
 Position = [64031401](#)
 FTE = 1

SMITH, ERNESTINE
 County Code = 066
OPS ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Position = [64966073](#)
 FTE = 1

VACANT - 966074
 County Code = 066
OPS ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Position = [64966074](#)
 FTE = 1

FLETCHER, PATRICIA
 County Code = 066
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 29-1171-03
NURSE PRACTITIONERS
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 Position = [64966094](#)
 FTE = 1

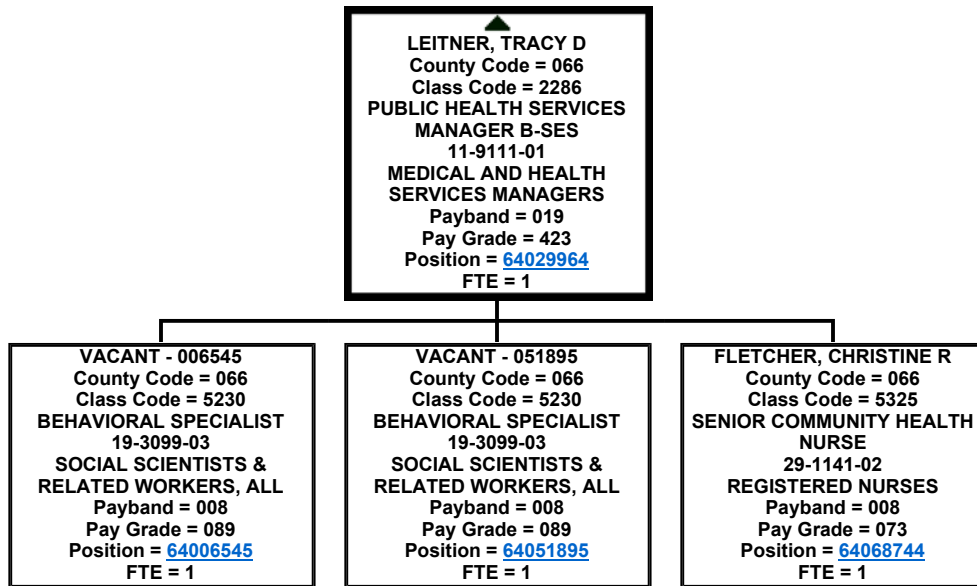
MANESE, NOELLE K
 County Code = 066
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NURSE PRACTITIONERS
 Payband = 009
 Position = [64966116](#)
 FTE = 1

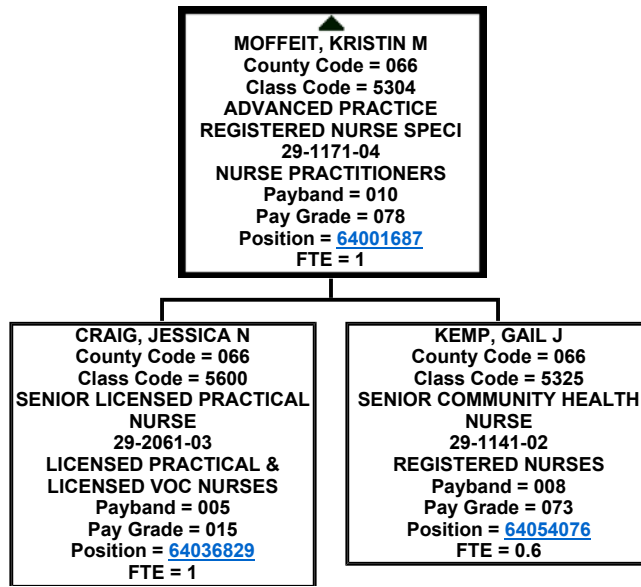
MORALES, STEPHANIE L
 County Code = 066
OPS ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Position = [64966131](#)
 FTE = 1

THURSBY, TRINA
 County Code = 066
OPS ADVANCED PRACTICE REGISTERED NURSE
 29-1171-03
NURSE PRACTITIONERS
 Payband = 009
 Position = [64966136](#)
 FTE = 0.2

VACANT - 966137
County Code = 066
OPS PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Position = [64966137](#)
FTE = 0.1

VACANT - 966144
County Code = 066
OPS MEDICAL ASSISTANT
31-9092-02
MEDICAL ASSISTANTS
Payband = 003
Position = [64966144](#)
FTE = 1



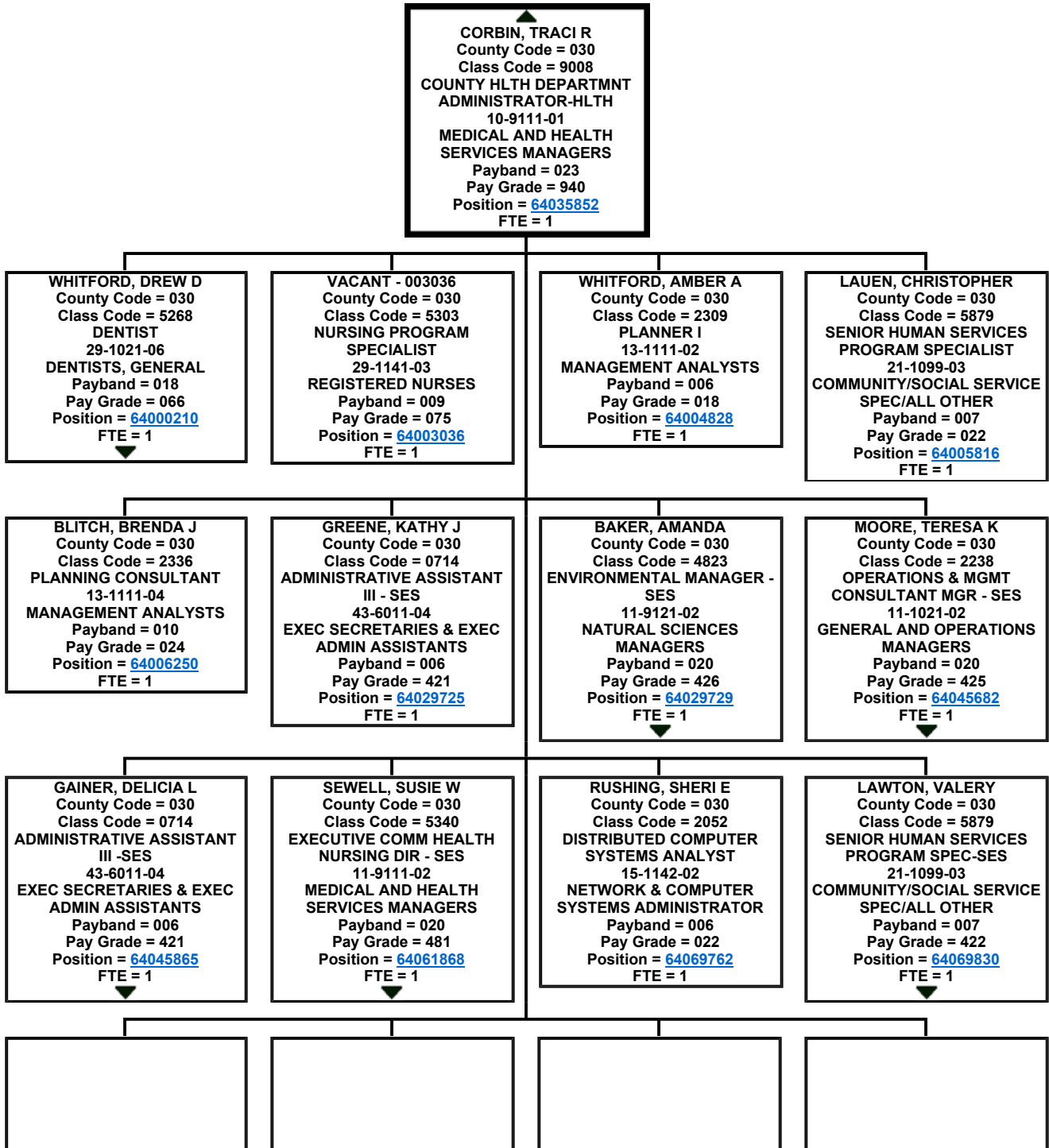


Florida Department of Health


CHD 67 - Washington County Health Department

Created: 8/23/2021 10:22:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



SWIFT, ALLEN G
County Code = 030
Class Code = 5278
PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 310
Position = [64086391](#)
FTE = 1



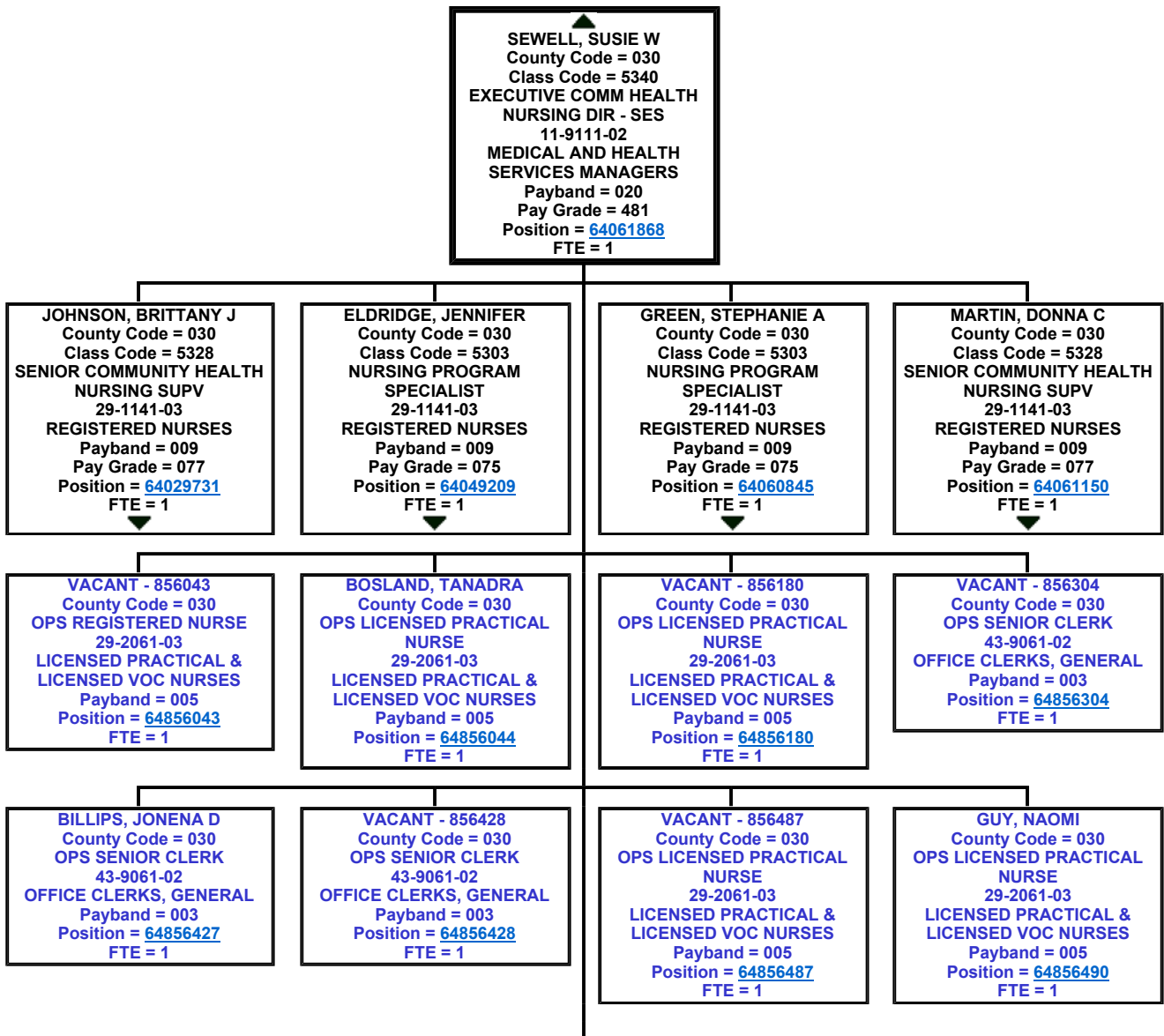
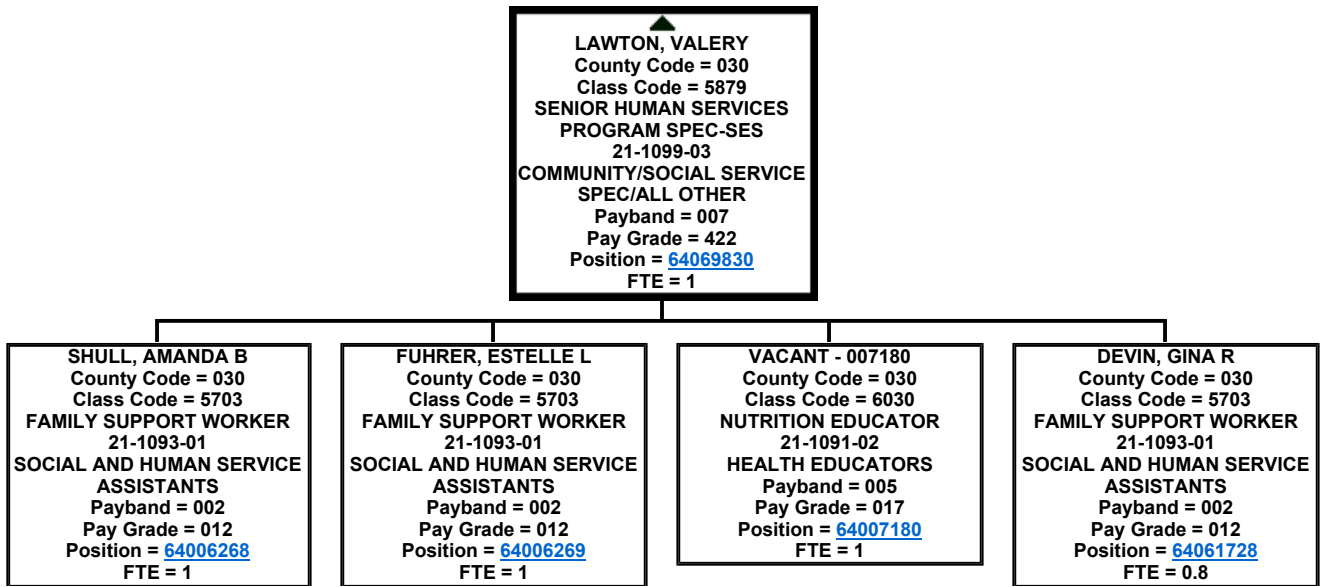
SPRADLIN, MELANIE L
County Code = 030
OPS EDUCATION AND
TRAINING SPECIALIST
13-1151-03
TRAINING AND DEVELOPMENT
SPECIALISTS
Payband = 007
Position = [64930068](#)
FTE = 1

WHITFORD, DREW D
County Code = 030
OPS DENTIST - HOLMES
29-1021-06
DENTISTS, GENERAL
Payband = 018
Position = [64930077](#)
FTE = 0.5

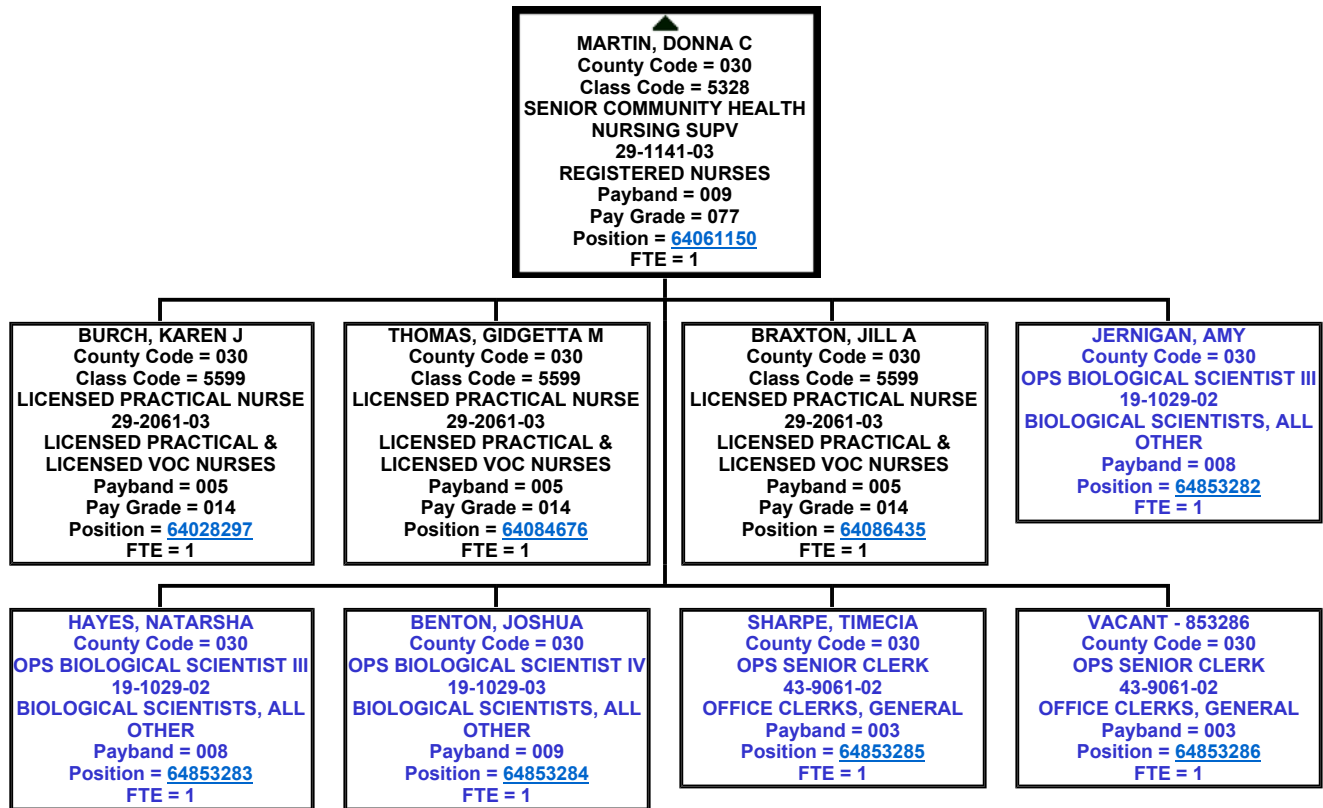
VACANT - 930078
County Code = 030
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64930078](#)
FTE = 0.5

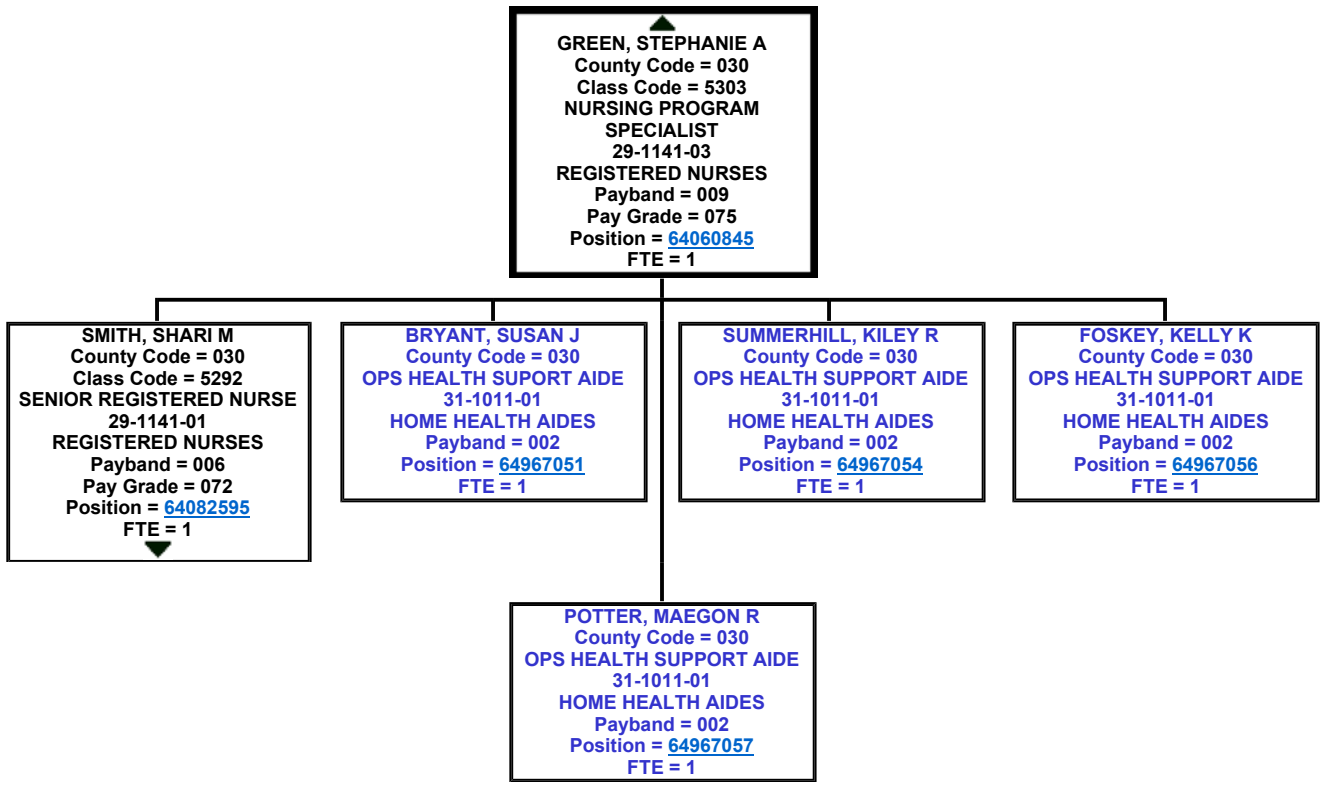
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SWIFT, ALLEN G
County Code = 030
Class Code = 5278
PHYSICIAN
29-1062-06
FAMILY AND GENERAL
PRACTITIONERS
Payband = 018
Pay Grade = 310
Position = [64086391](#)
FTE = 1

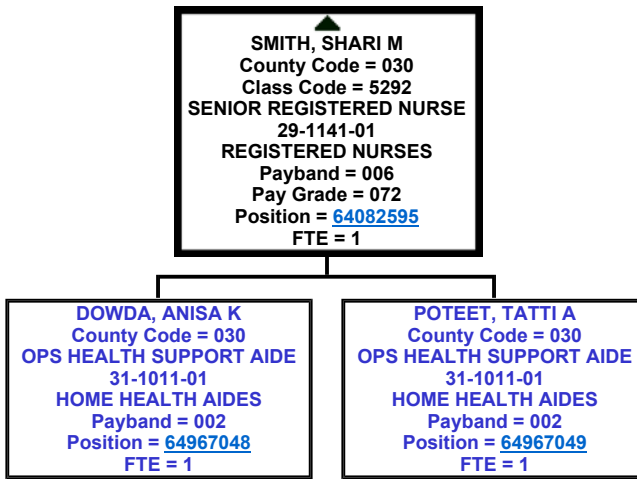
TICE, JULIA N
County Code = 030
Class Code = 5297
ADVANCED PRACTICE
REGISTERED NURSE
29-1171-03
NURSE PRACTITIONERS
Payband = 009
Pay Grade = 077
Position = [64004902](#)
FTE = 1

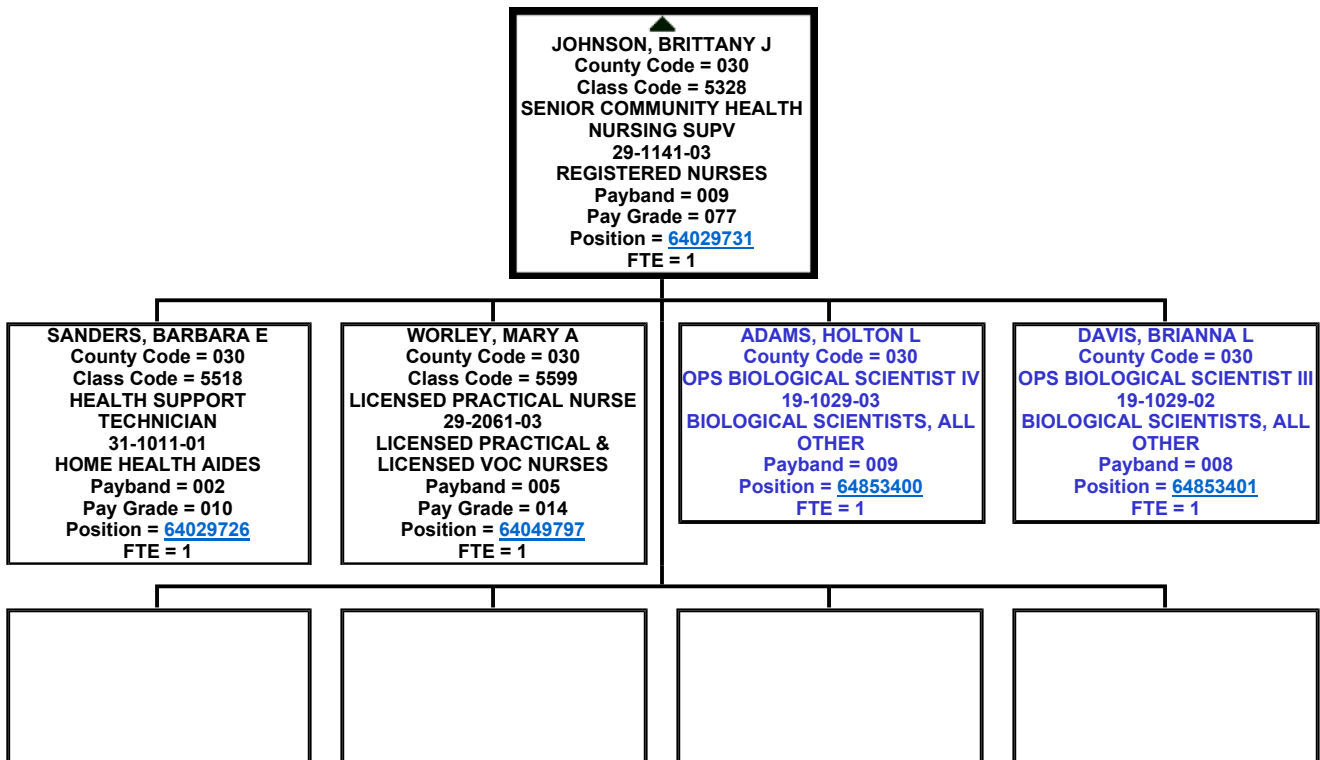
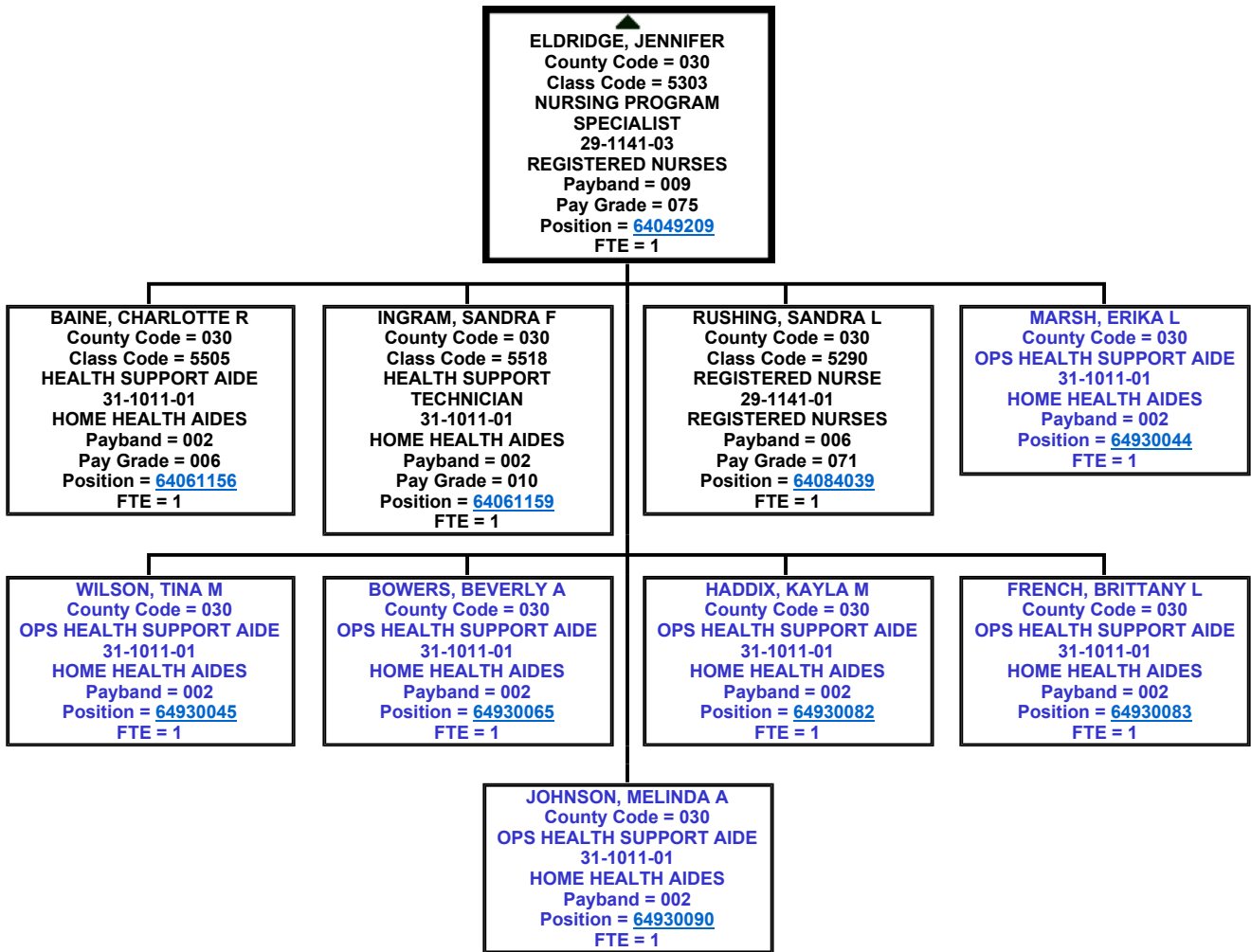


PRICE, ERICA
County Code = 030
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = 64856802
FTE = 1









LACHANCE, SCARLETT
County Code = 030
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64853402](#)
FTE = 1

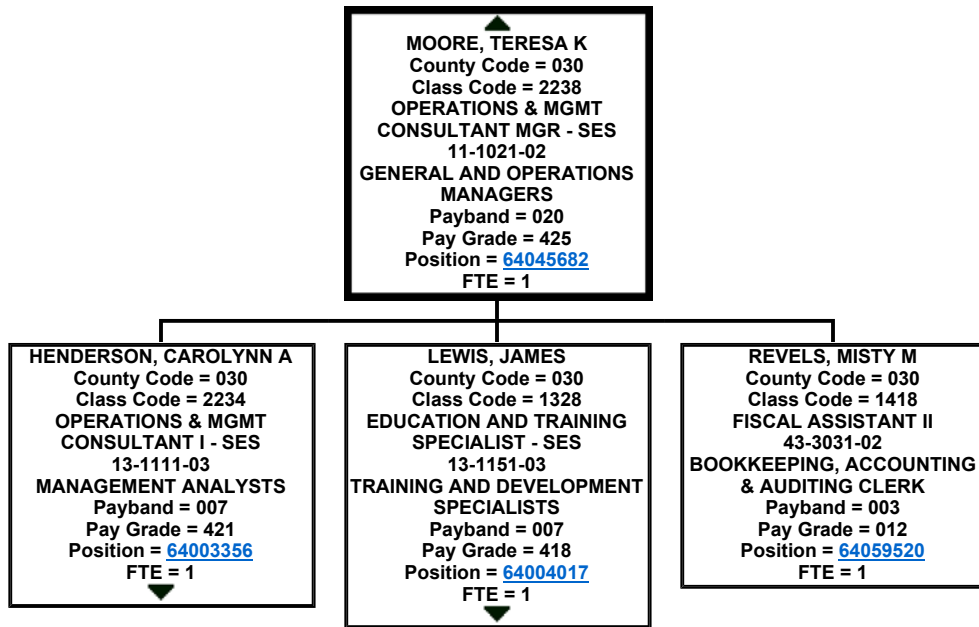
VACANT - 853403
County Code = 030
OPS BIOLOGICAL SCIENTIST III
19-1029-02
BIOLOGICAL SCIENTISTS, ALL
OTHER
Payband = 008
Position = [64853403](#)
FTE = 1

VACANT - 853404
County Code = 030
OPS GOVERNMENT
OPERATIONS CONSULTANT I
13-1111-03
MANAGEMENT ANALYSTS
Payband = 007
Position = [64853404](#)
FTE = 1

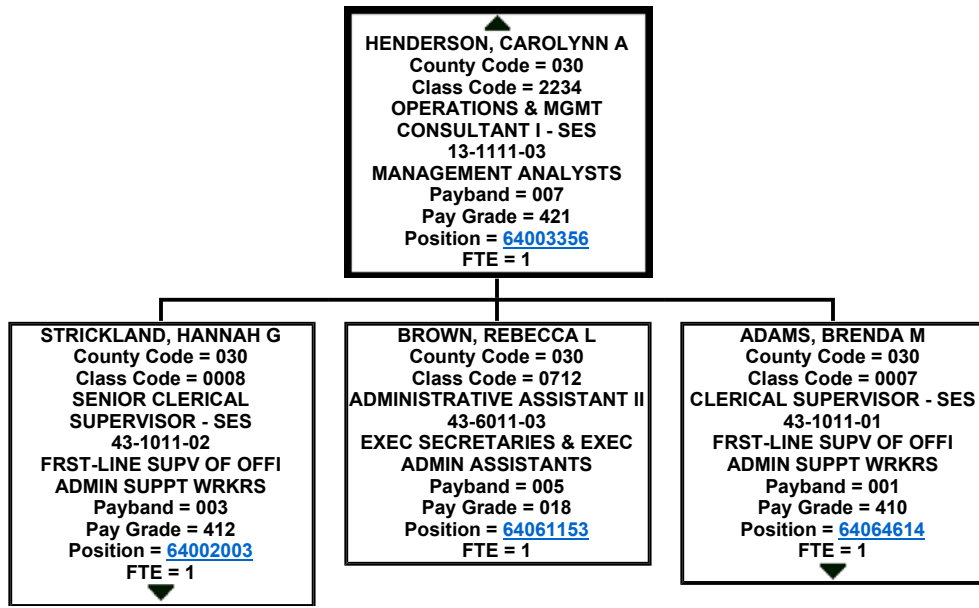
VACANT - 853405
County Code = 030
OPS SENIOR CLERK
43-9061-02
OFFICE CLERKS, GENERAL
Payband = 003
Position = [64853405](#)
FTE = 1

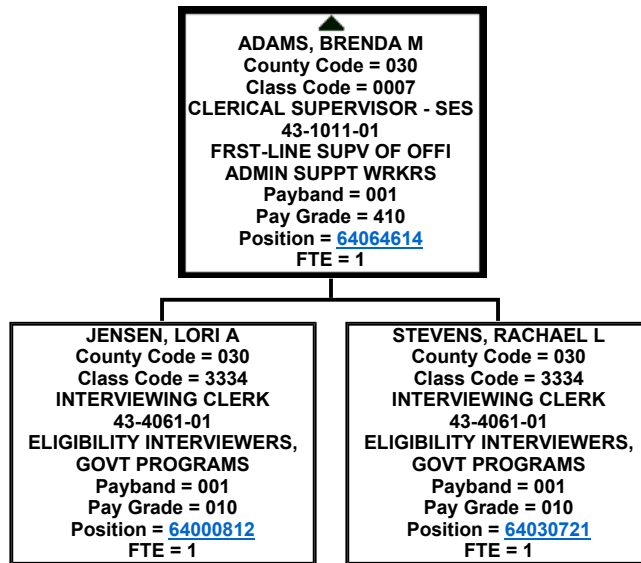
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GAINER, DELICIA L
County Code = 030
Class Code = 0714
ADMINISTRATIVE ASSISTANT
III -SES
43-6011-04
EXEC SECRETARIES & EXEC
ADMIN ASSISTANTS
Payband = 006
Pay Grade = 421
Position = [64045865](#)
FTE = 1

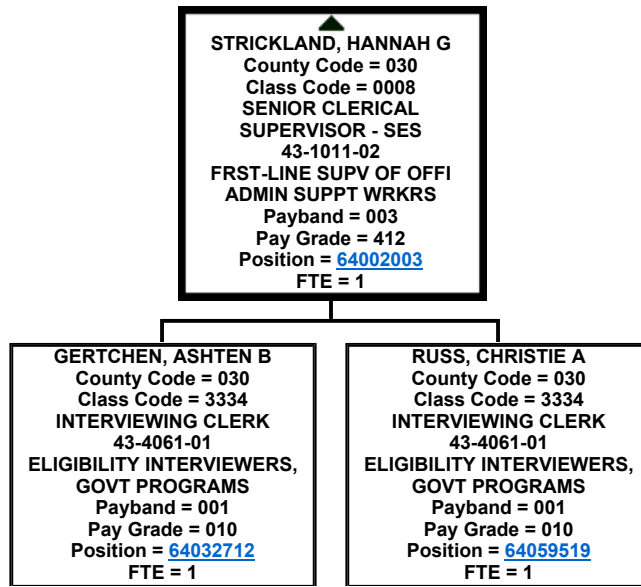
ELDRIDGE, LEON H
County Code = 030
Class Code = 6373
MAINTENANCE REPAIRMAN
49-9042-01
MAINTENANCE AND REPAIR
WORKERS, GENERAL
Payband = 001
Pay Grade = 009
Position = [64045685](#)
FTE = 1

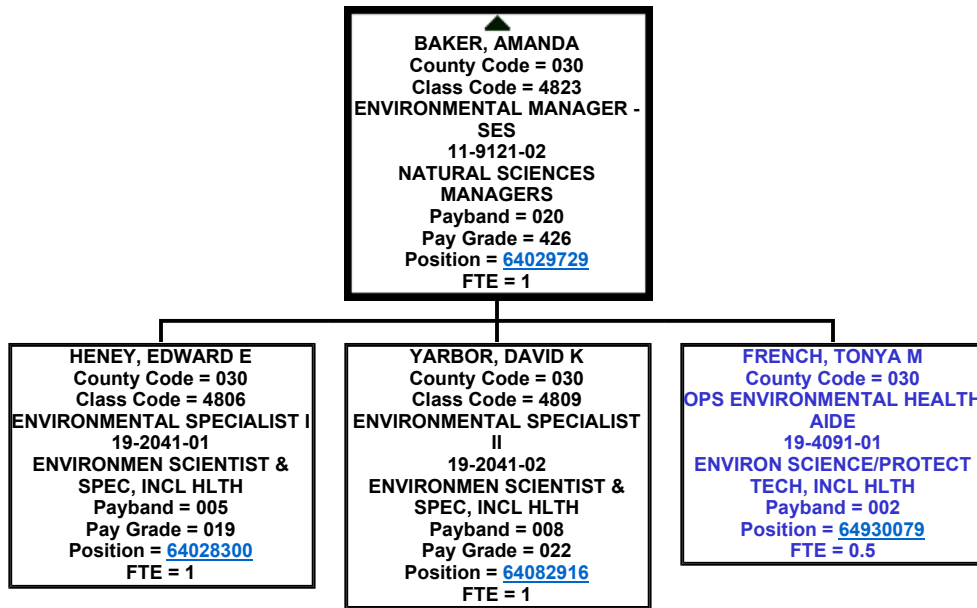


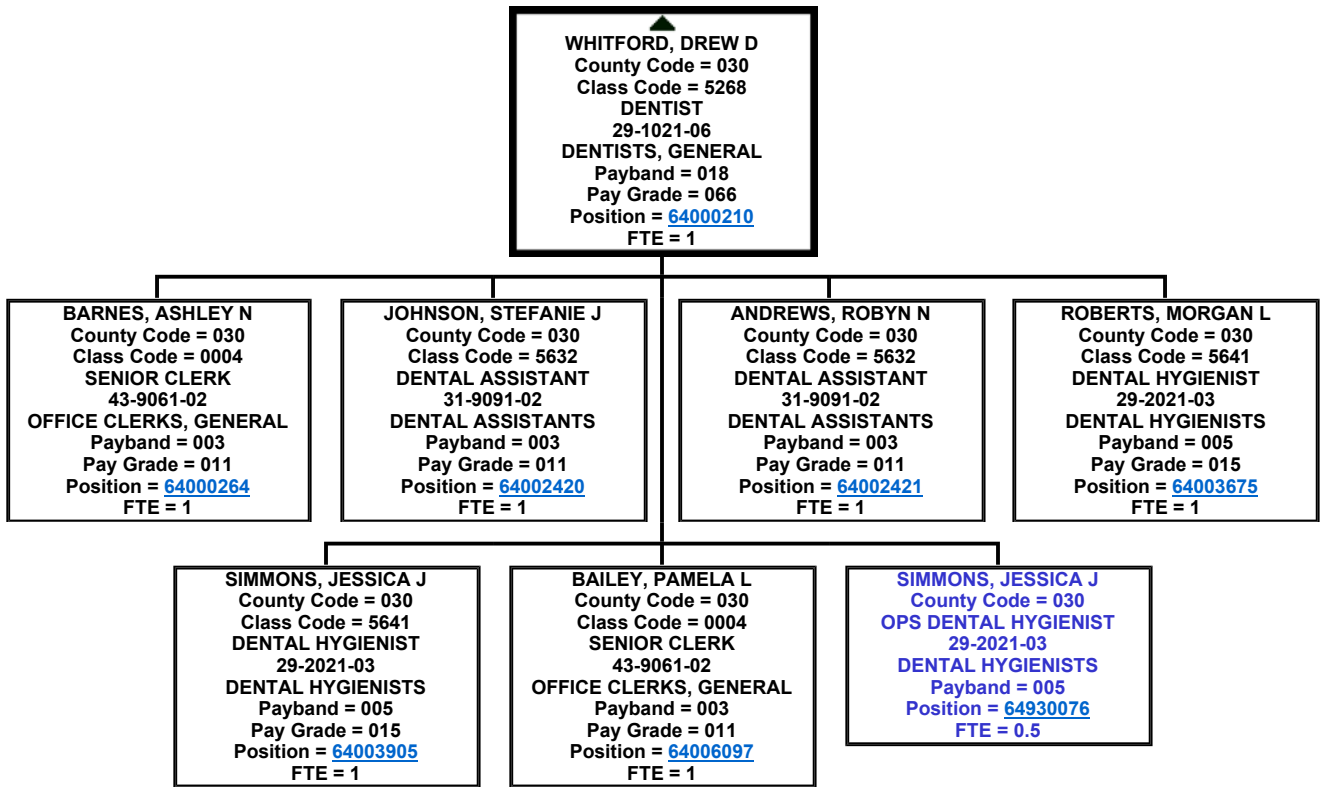










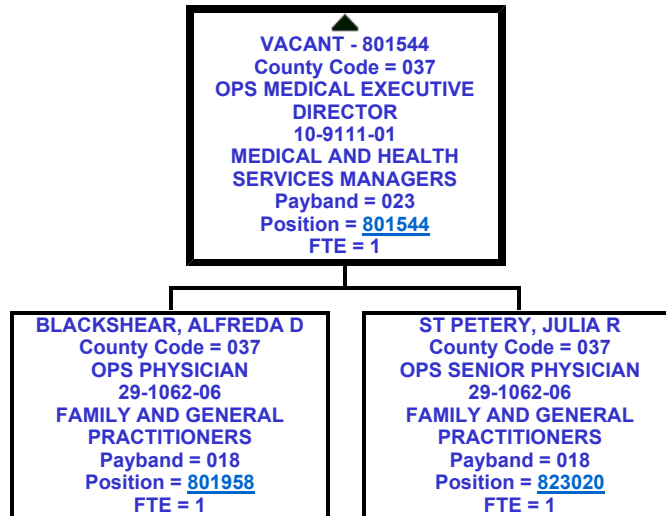


Florida Department of Health

CMS - Region - Tallahassee

Created: 7/14/2020 10:01:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

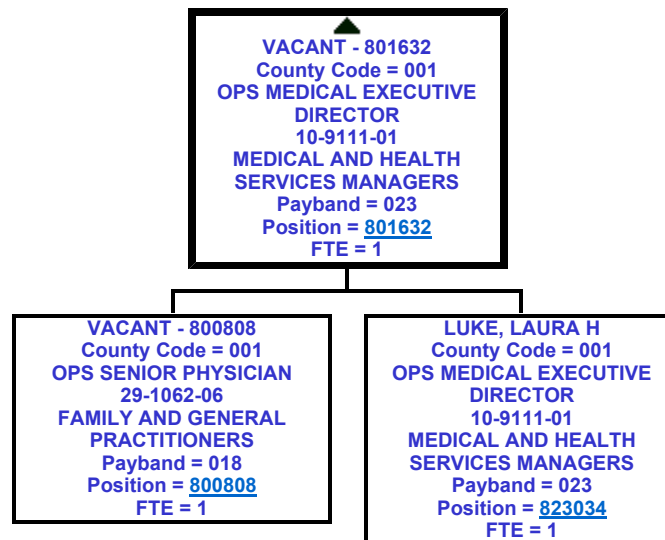


Florida Department of Health

CMS - Region - Gainesville

Created: 7/14/2020 10:01:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

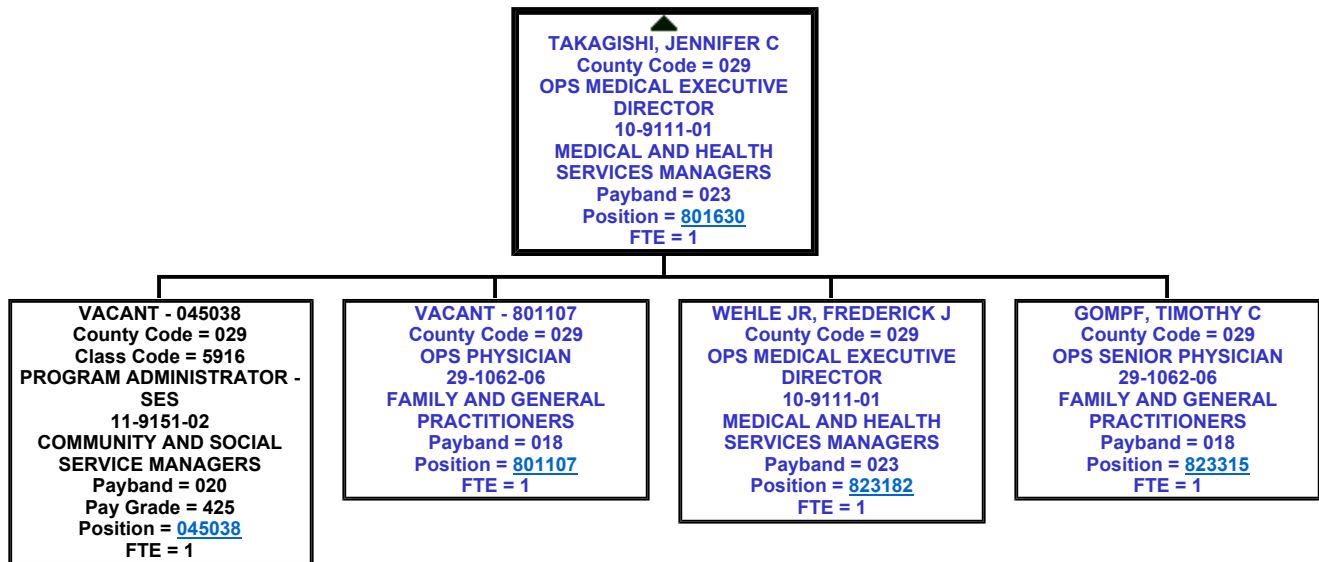


Florida Department of Health

CMS - Region - Tampa

Created: 7/14/2020 10:01:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

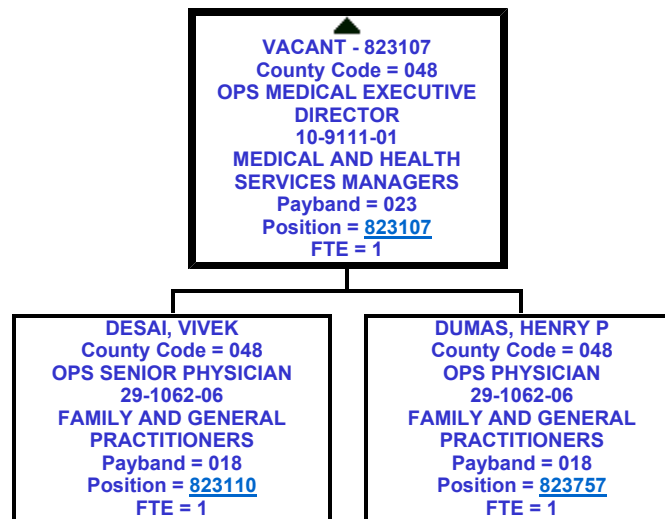


Florida Department of Health

CMS - Region - Orlando

Created: 7/14/2020 10:01:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

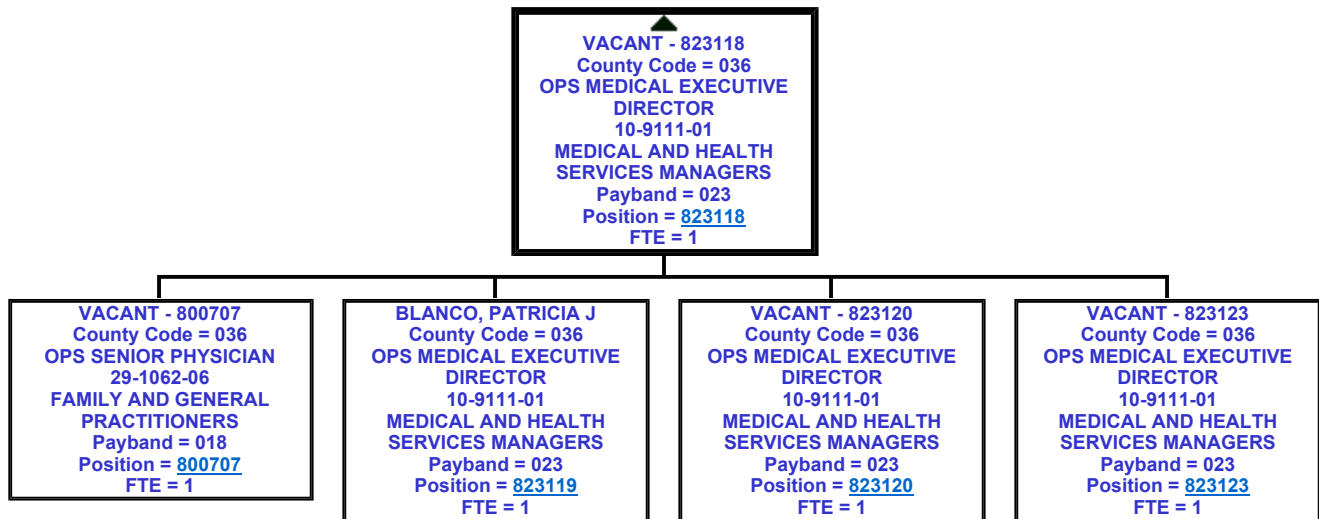


Florida Department of Health

CMS - Region - Ft. Myers

Created: 7/14/2020 10:01:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.

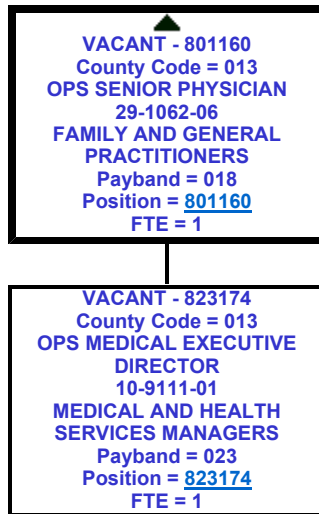


Florida Department of Health

CMS - Region - Miami - North

Created: 7/14/2020 10:01:00 AM

Note: The FIRS Organization Charts are built by position hierarchy data extracted from the People First Data Warehouse. Detailed positions may not be accurately reflected for temporary assigned duties.



HEALTH, DEPARTMENT OF	FISCAL YEAR 2020-21			
SECTION I: BUDGET	OPERATING		FIXED CAPITAL OUTLAY	
TOTAL ALL FUNDS GENERAL APPROPRIATIONS ACT		3,095,883,000	11,391,473	
ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.)		3,174,299,132	-1,000,000	
FINAL BUDGET FOR AGENCY		6,270,182,132	10,391,473	
SECTION II: ACTIVITIES * MEASURES	Number of Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO
<i>Executive Direction, Administrative Support and Information Technology (2)</i>				10,391,473
Anti-tobacco Marketing Activities * Number of anti-tobacco impressions.	1,175,487,171	0.02	25,963,857	
Community Based Anti-tobacco Activities * Number of community based tobacco intervention projects funded.	67	173,659.55	11,635,190	
Provide Quitline Services * Number of cessation services provided.	61,658	205.17	12,650,426	
State And Community Interventions - Area Health Education Centers (ahecs) * Total number of health care practitioners trained in tobacco dependence, patient referrals and systems change.	5,984	2,559.23	15,314,460	
Provide School Health Services * Number of school health services provided	15,642,220	3.85	60,200,996	
Provide Dental Health Services * Number of Medicaid enrolled children receiving a preventive dental service statewide.	924,261	76.46	70,669,793	
Provide Healthy Start Services * Number of Healthy Start clients provided by direct service providers.	214,397	515.72	110,567,992	
Provide Women, Infants And Children (wic) Nutrition Services * Number of monthly participants	408,855	708.63	289,727,823	
Child Care Food Nutrition * Number of child care meals served monthly	12,068,873	25.85	311,964,701	
Provide Family Planning Services * Number of family planning clients.	75,822	686.49	52,051,035	
Provide Primary Care For Adults And Children * Number of adults and children receiving well child care and care for acute and episodic illnesses and injuries.	61,511	1,971.29	121,256,042	
Provide Chronic Disease Screening And Education Services * Number of persons receiving chronic disease community services from county health departments.	31,273	1,321.80	41,336,534	
Recruit Volunteers * Number of volunteers participating	32,955	15.88	523,433	
Provide Immunization Services * Number of immunization services provided	430,872	158.91	68,468,656	
Provide Sexually Transmitted Disease Services * Number of sexually transmitted disease clients.	95,000	395.29	37,552,200	
Provide Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome (hiv/Aids) Services * Persons receiving HIV patient care and case management from Ryan White Consortia and General Revenue Networks	48,496	5,234.00	253,827,895	
Provide Tuberculosis Services * Number of tuberculosis medical, screening, tests, test read services.	83,176	581.14	48,336,619	
Provide Infectious Disease Surveillance * Number of epidemiological interview / follow-up services.	613,660	1,470.81	902,576,977	
Monitor And Regulate Facilities * Number of facility inspections.	280,780	101.56	28,516,259	
Monitor And Regulate Onsite Sewage Disposal (osds) Systems * Number of onsite sewage disposal systems inspected.	240,204	142.75	34,289,945	
Control Radiation Threats * Number of radiation facilities, devices and users regulated.	133,179	58.89	7,842,453	
Racial And Ethnic Disparity Grant * Number of projects	31	165,060.19	5,116,866	
Provide Community Hygiene Services * Number of Community Hygiene Health Services	19,146	399.27	7,644,399	
Monitor Water System/Groundwater Quality * Water system / storage tank inspections / plans reviewed.	45,936	153.58	7,055,048	
Record Vital Events - Chd * Number of vital events recorded.	423,520	26.57	11,251,503	
Process Vital Records *	643,584	15.28	9,831,478	
Provide Public Health Pharmacy Services * Number of drug packets, bottles, and scripts distributed/dispensed.	1,436,725	126.66	181,969,415	
Provide Public Health Laboratory Services * Number of relative workload units performed annually.	22,407,323	4.77	106,787,926	
Public Health Preparedness And Response To Bioterrorism * Number of services (vary considerably in scope)	124,986	343.74	42,962,994	
Statewide Research * Number of grants awarded annually	60	1,714,572.62	102,874,357	
Prescription Drug Monitoring * Number of queries to the Prescription Drug Monitoring Database	190,884,310	0.00	737,198	
Early Intervention Services * Number enrolled in early intervention program.	54,503	1,361.43	74,202,277	
Medical Services To Abused / Neglected Children * Number of Child Protection Team assessments	44,764	563.96	25,245,051	
Poison Control Centers * Number of telephone consultations.	227,396	26.24	5,966,252	
Children's Medical Services Network * Number of children enrolled	100,149	18,045.38	1,807,226,731	
Issue Licenses And Renewals * Health care practitioner licenses issued	689,481	59.21	40,823,958	
Investigate Unlicensed Activity * Number of unlicensed cases investigated.	970	2,026.23	1,965,440	
Profile Practitioners * Number of visits to practitioner profile website.	856,578	0.37	319,825	
Recruit Providers To Underserved Areas * Providers recruited to serve in underserved areas.	719	333.03	239,451	
Support Local Health Planning Councils * Number of Local Health Councils Supported.	11	104,904.64	1,153,951	
Support Rural Health Networks * Rural Health Networks supported.	9	348,646.67	3,137,820	
Rehabilitate Brain And Spinal Cord Injury Victims * Number of brain and spinal cord injured individuals served.	1,202	9,508.03	11,428,658	
Dispense Grant Funds To Local Providers * Number of disbursements to EMS provides	101	60,101.73	6,070,275	
Trauma Services * Number of Verified Trauma Centers	36	393,566.89	14,168,408	
Provide Eligibility Determination For Benefits * Number of claims completed with accurate determinations	220,641	639.11	141,014,339	
Investigative Services * Number of practitioner cases investigated.	21,856	502.66	10,986,126	
Practitioner Regulation Legal Services * Number of practitioner cases resolved.	3,492	2,576.92	8,998,608	
Consumer Services * Number of complaints resolved.	35,852	74.63	2,675,807	
TOTAL			5,137,127,447	10,391,473
SECTION III: RECONCILIATION TO BUDGET				
PASS THROUGHS				
TRANSFER - STATE AGENCIES				
AID TO LOCAL GOVERNMENTS				
PAYMENT OF PENSIONS, BENEFITS AND CLAIMS				
OTHER			257,091,208	
REVERSIONS			875,963,987	
TOTAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)			6,270,182,642	10,391,473

SCHEDULE XI/EXHIBIT VI: AGENCY-LEVEL UNIT COST SUMMARY

(1) Some activity unit costs may be overstated due to the allocation of double budgeted items.
(2) Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.
(3) Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.
(4) Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

Schedule XIV
Variance from Long Range Financial Outlook

Agency: Health **Contact:** Ty Gentle

Article III, Section 19(a)3, Florida Constitution, requires each agency Legislative Budget Request to be based upon and reflect the long range financial outlook adopted by the Joint Legislative Budget Commission or to explain any variance from the outlook.

- 1) Does the long range financial outlook adopted by the Joint Legislative Budget Commission in September 2021 contain revenue or expenditure estimates related to your agency?

Yes No

- 2) If yes, please list the estimates for revenues and budget drivers that reflect an estimate for your agency for Fiscal Year 2022-2023 and list the amount projected in the long range financial outlook and the amounts projected in your Schedule I or budget request.

	Issue (Revenue or Budget Driver)	R/B*	FY 2022-2023 Estimate/Request Amount	
			Long Range Financial Outlook	Legislative Budget Request
a	#9 - Tobacco Awareness Education Program	B	\$2.7M	\$2,750,694
b	#24 - Health Services - Early Steps	B		\$5,661,383
c	#24 - Health Services - Office of Medical Marijuana	B		\$15,812,749
d	#24 - Health Services - Florida Poison Control Centers	B		\$700,000
e	#24 - Health Services - Medical Quality Assurance	B		\$3,058,210
f	#24 - Health Services - HIV/AIDS	B		\$0

- 3) If your agency's Legislative Budget Request does not conform to the long range financial outlook with respect to the revenue estimates (from your Schedule I) or budget drivers, please explain the variance(s) below.

Article X requires an annual adjustment for inflation, using the Consumer Price Index for Tobacco, which increased by 3.70%. Appropriation is requested for Early Steps for their administrative system and to continue phase 3 of the State Systemic Improvement Plan. Appropriation is being requested for the Florida Poison Control Centers for surge and readiness efforts associated with public health emergencies. Office of Medical Marijuana Use (OMMU) is requesting 85 FTE's for an increased workload. OMMU is also requesting additional appropriation for a statewide education and outreach campaign (both for FAMU and Central Office), additional motor vehicles, and for continuation of their IT projects. Medical Quality Assurance is requesting appropriation to continue to build an Artificial Intelligence Customer Service Solution system, as well as 19 FTE's for the Bureau of Health Practitioner Regulation, and motor vehicle replacement of 10 vehicles.

* R/B = Revenue or Budget Driver



ADMINISTRATIVE SUPPORT EXHIBITS AND SCHEDULES



ADMINISTRATIVE SUPPORT SCHEDULE I SERIES

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2022 - 2023
Trust Fund Title:	Health
Budget Entity:	Administrative Trust Fund
LAS/PBS Fund Number:	64100200
	2021

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	16,747,128.35	(A)		16,747,128.35
ADD: Other Cash (See Instructions)	(1,217.05)	(B)		(1,217.05)
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	30,427,448.65	(D)		30,427,448.65
ADD: SWFS B6400346		(E)	24,755.59	24,755.59
Total Cash plus Accounts Receivable	47,173,359.95	(F)	24,755.59	47,198,115.54
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	688,608.00	(H)		688,608.00
Approved "B" Certified Forwards	1,861,047.17	(H)		1,861,047.17
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	236.65	(I)		236.65
LESS: TNFR TO BE 64200100/64200800	1,411,169.78	(J)		1,411,169.78
Unreserved Fund Balance, 07/01/21	43,212,298.35	(K)	24,755.59	43,237,053.94 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Administrative Trust Fund</u>
LAS/PBS Fund Number:	<u>2021</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	46,190,526.08	(A)
--	----------------------	-----

Subtract Nonspendable Fund Balance (GLC 56XXX)

		(B)
--	--	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400346 Receivable	24,755.59	(C)
--------------------------------------	-----------	-----

SWFS Adjustment # and Description		(C)
-----------------------------------	--	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(1,861,047.17)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
--	--	-----

A/P not C/F-Operating Categories	261,163.77	(D)
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Compensated Absences Liability	32,825.45	(D)
--------------------------------	-----------	-----

TNFR TO 64200100	(663,532.73)	(D)
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TNFR TO 64200800	(747,637.05)	(D)
------------------	--------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:	43,237,053.94	(E)
--	----------------------	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	43,237,053.94	(F)
--	----------------------	-----

DIFFERENCE:	0.00	(G)*
--------------------	-------------	------

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Tobacco Settlement Trust Fund
Budget Entity:	64100200
LAS/PBS Fund Number:	2122

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(167,917.87)	(A)		(167,917.87)
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: Be Transfer from 64200100	167,917.87	(E)		167,917.87
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Tobacco Settlement Trust Fund</u>
LAS/PBS Fund Number:	<u>2122</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(167,917.87)"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
----------------------	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
---	-----------------------------------	-----

Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
--	----------------------	-----

A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
----------------------------------	-----------------------------------	-----

Be Transfer from 64200100	<input type="text" value="167,917.87"/>	(D)
---------------------------	---	-----

<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
-----------------------------------	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
-----------------------------------	-----

DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
-----------------------------------	------

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Federal Grants Trust Fund
Budget Entity:	64100200
LAS/PBS Fund Number:	2261

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(904,426.64)	(A)		(904,426.64)
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments	-	(C)		-
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: TNFR FROM BE 64200800	904,426.64	(E)		904,426.64
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(874,255.23)"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text" value="0.00"/> (B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/> (C)
-----------------------------------	--------------------------

SWFS Adjustment # and Description	<input type="text"/> (C)
-----------------------------------	--------------------------

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/> (D)
---	---------------------------------------

Approved FCO Certified Forward per LAS/PBS	<input type="text"/> (D)
--	--------------------------

A/P not C/F-Operating Categories	<input type="text"/> (D)
----------------------------------	--------------------------

Current Compensated Absences Liability	<input type="text" value="(30,171.41)"/> (D)
--	--

TNFR FROM BE 64200800	<input type="text" value="904,426.64"/> (D)
-----------------------	---

<input type="text"/> (D)

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/> (E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/> (F)

DIFFERENCE:

<input type="text" value="0.00"/> (G)*
--

***SHOULD EQUAL ZERO.**

SCHEDULE IV-B FOR CENTRALIZED ONLINE REPORTING, TRACKING, AND NOTIFICATION ENTERPRISE (CORTNE) SYSTEM

For Fiscal Year 2022-23



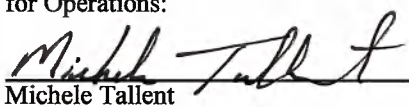
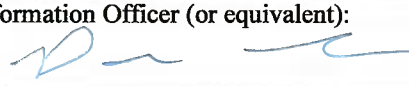
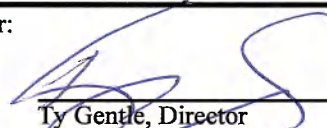
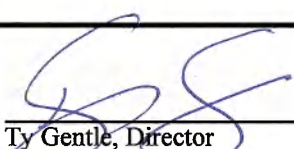
7/30/2021

DEPARTMENT OF HEALTH

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I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval	
Agency: Department of Health	Schedule IV-B Submission Date: 7/30/2021
Project Name: Centralized Online Reporting, Tracking, and Notification Enterprise (CORTNE) System	Is this project included in the Agency's LRPP? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
FY 2022-23 LBR Issue Code: 36208C0	FY 2022-23 LBR Issue Title: Accounting and Budgeting System
Agency Contact for Schedule IV-B (Name, Phone #, and E-mail address): Ty Gentle, (850) 245-4453, Ty.Gentle@flhealth.gov	
AGENCY APPROVAL SIGNATURES	
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.	
Deputy Secretary for Operations:  Michele Tallent	Date: 9/1/21
Printed Name: Deputy Secretary for Operations	
Agency Chief Information Officer (or equivalent):  Paul Chafin, Chief Information Officer	Date: 7/14/21
Printed Name: Office of Information Technology	
Budget Officer:  Ty Gentle, Director	Date: 7/15/21
Printed Name: Office of Budget and Revenue Management	
Planning Officer: N/A	Date:
Printed Name:	
Project Sponsor:  Ty Gentle, Director	Date: 7/15/21
Printed Name: Office of Budget and Revenue Management	
Schedule IV-B Preparers (Name, Phone #, and E-mail address):	
Business Need:	Terry Owen-Saucier, (850) 245-4571, Terry Owen-Saucier@flhealth.gov
Cost Benefit Analysis:	Terry Owen-Saucier, (850) 245-4571, Terry Owen-Saucier@flhealth.gov
Risk Analysis:	Terry Owen-Saucier, (850) 245-4571, Terry Owen-Saucier@flhealth.gov
Technology Planning:	Terry Owen-Saucier, (850) 245-4571, Terry Owen-Saucier@flhealth.gov
Project Planning:	Terry Owen-Saucier, (850) 245-4571, Terry Owen-Saucier@flhealth.gov

II. Schedule IV-B Business Case – Strategic Needs Assessment

A. Background and Strategic Needs Assessment

1. Business Need

The Centralized Online Reporting, Tracking, and Notification Enterprise System (CORTNE) Project was chartered with the intent to create an integrated set of modernized, automated budget and accounting modules that would share data and provide reliable, consistent reports directly to end users. There are many disparate processes, databases, and manual operations that needed to be consolidated with shared data, as the accounting and budgeting systems could no longer support the processing and reporting needs of the agency. There are many stand-alone financial applications/processes with the following challenges that required them to be re-written and/or automated to allow for accurate and consistent processing and reporting.

- Outdated technology
- Disparate applications/processes of varying size
- Non-standard technology (many different technologies)
- On-premise environment (Legislative direction is to move to the cloud)
- Access to data is not available across the agency
- Duplicate data repositories
- Reporting is cumbersome and often manual
- Multiple data presentations and data formats for the same data (conflicting outputs)

This issue relates to the Florida Strategic Plan: #5.2 Improve the efficiency and effectiveness of government agencies at all levels.

2. Business Objectives

The Agency is seeking a solution that will allow the current applications/processes to be rewritten, automated, and consolidated as modules in a comprehensive financial portal accessible across the agency.

B. Baseline Analysis

1. Current Business Process(es)

The current business processes needing immediate upgrade and/or automation are listed below. These processes are related to financial transaction calculation and tracking, budget preparation and monitoring, and Grants Management.

- Disaster Tracking
- Automated Receipts System – Cash Receipts
- Debit Memos
- Maintain Financial Codes – Other Cost Accumulators (OCA)
- Catalog of Federal Domestic Assistance (CFDA) report
- Revenue Management
 - Cash Disbursements Balance for County Health Department (CADBCHD) Reporting
 - County Health Department (CHD) Reimbursement - Semi-Monthly
 - Daily Revenue Draw/Daily Cash Draws
 - Federal Revenue CFDA
 - Trust Fund Cash Analysis
- Approved Operating Budget (AOB)
- Budget Spending Plan System
- Daily Cash Reports
- Reconciliation and Grants Master File
- Salary Analysis
- People First Reports
- Cell Phone Bill Verification

- Agency Financial Information System

2. Assumptions and Constraints

Assumptions

- The Project Sponsors and Subject Matter Experts (SME) will be available to answer design questions
- Agency staff will be available for User Acceptance Testing (UAT)
- No more than one developer, at a time, will be out of the office long term
- The Office of Information Technology will be engaged and support the development team, as it relates to infrastructure, licensing, and data integration
- A DOH enterprise reporting tool will be used whenever possible and a decision will be logged when the tool cannot be used
- Resources will be available for training and troubleshooting related to DOH enterprise reporting tools
- Funding will be available throughout the project

Constraints

- Deployments to Production might be limited between June 1st and October 31st each year, due to year-end and LBR processing
- Funding for the project must be approved each year

C. Proposed Business Process Requirements

1. Proposed Business Process Requirements

The current business processes needing immediate upgrade and/or automation are listed below. These processes are related to financial transaction calculation and tracking, budget preparation and monitoring, and Grants Management.

- Cash Receipts
- Debit Memos
- Automate Impromptu Uploads (Salary Data)
- Event Cost Reallocation (formerly Disaster Tracking)
- Approved Operating Budget (AOB)
- Maintain Financial Codes - OCAs
- CFDA Report
- Service Charge to GR
- Trust Fund Cash Report
- Trust Fund Cash Analysis
- Daily Revenue Draw/Daily Cash Draw
- Daily Cash Reports
- CADBCHD Reporting
- CHD Reimbursement - Semi-Monthly
- Surplus/Deficit (Formerly Spending Plan)
- Salary Analysis
- FLAIR Reports on SharePoint
- Cell Phone Bill Verification
- Grants (Reconciliation, Master File)
- DOH People First Data Warehouse
- DOH People First Report Front-End
- Budget Authorization Request (BAR)
- DOH FLAIR Data Warehouse

2. Business Solution Alternatives

- *Continue with existing applications and processes*

The existing applications are running on disparate, outdated, non-standard technology in an on-premise environment. These applications are not all easily accessible across the agency, result in duplicate data

repositories, and the reports often have conflicting data. Additionally, many processes are still manual, which causes delays in transactions and reporting.

- **Commercial Off-The-Shelf Software (COTS)**
The agency has unique business practices and interfaces with several systems outside of the agency. For these reasons, a COTS system is not available.
- **Custom Solution**
A custom, integrated solution designed specifically to address the financial process needs of the agency.

3. Rationale for Selection

The financial landscape for the agency is large and complex, having many programs and many grants that have tracking and reporting requirements. The solution must include automation of manual processes and the data sharing benefits of a comprehensive solution. Additionally, the solution must be maintainable and secure.

Continuing with the existing applications and processes is not the most adequate and satisfactory approach due to issues with outdated infrastructure, time consuming processing, poor data quality, and lack of flexibility to quickly adapt new changes if needed.

Due to the broad, complex nature of the DOH financial activities, a COTS solution will not meet the needs of the agency.

4. Recommended Business Solution

The recommended solution is a custom, comprehensive, enterprise solution in Azure developed using .Net Core that will meet the needs related to the automation of the financial processes within the organization and that will be designed to be configurable and adaptable to be quickly updated in the future if the needs arise.

D. Functional and Technical Requirements

FUNCTIONAL AND TECHNICAL REQUIREMENTS	
Requirement	Functional or Technical
Azure Platform as a Service	Technical
Role based security referencing DOH Azure Active Directory	Technical
Data exchange with external entities via the DOH data integration broker	Technical
Create functionality to calculate event related costs	Functional
Create functionality to track and maintain cash receipts	Functional
Create functionality to track and maintain debit memos	Functional
Create functionality to track and maintain OCAs	Functional
Create specialty financial reports	Functional
Create functionality to generate approved operating budgets	Functional
Create functionality to generate and process budget authorization requests	Functional
Create functionality to monitor and maintain revenue/cash draws	Functional

FUNCTIONAL AND TECHNICAL REQUIREMENTS	
Requirement	Functional or Technical
Create functionality for cell phone bill verification	Functional
Create functionality to allow access and/or download of daily cash data and analytics	Functional
Create a tool to conduct salary analyses	Functional
Create functionality to monitor Trust Fund cash balances	Functional
Create functionality to monitor and update budget surplus/deficit analyses	Functional
Create functionality to report on grant reconciliation activities	Functional
Create functionality to track and maintain grants (master list)	Functional
Create functionality to report on and pay Service Charge to GR	Functional
Create a front-end for viewing/reporting DOH PeopleFirst data	Functional
Create DOH People First Data Warehouse	Functional
Provide reporting functionality for all modules, including the FLAIR reports on SharePoint	Functional
Provide architectural direction for the Agency Financial Information System	Functional

III. Success Criteria

SUCCESS CRITERIA TABLE				
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)
1	Solution is developed using current technology in Azure	Technology review by the agency	Office of Budget and Revenue Management (OBRM)	12/2019
2	Cash receipts functionality will be available in the solution	Cash receipt data is available to users	F&A, OBRM, CHDs, program offices	06/2020
3	Automation of salary data uploads	Salary data is available to authorized users	OBRM	08/2020
4	Debit Memos	Debit Memo data is available to users	F&A, OBRM, CHDs, program offices	10/2020
5	Event cost reallocation will be	Costs related to natural	Bureau of Finance and	10/2021

SUCCESS CRITERIA TABLE				
	functional in the solution	and public health events are calculated accurately	Accounting (F&A), OBRM	
6	Trust Fund Cash Analysis will be functional in the solution	Financial users can monitor Trust Fund cash balances in the solution	F&A, OBRM	01/2022
7	Automation of the Service Charge to GR process	Users can conduct the Service Charge to GR process	OBRM	02/2022
8	Draw process will be functional in the solution	Draw process data and related workflows are available for monitoring activity in the solution	OBRM	03/2022
9	Daily cash reports will be functional in the solution	All users can access and/or download daily cash data and analytics	F&A, OBRM, program offices	03/2022
10	CHD Expenditure and Reimbursement will be available in the solution	Users can review, analyze, and reconcile CHD expenditures and reimbursements	OBRM	05/2022
11	Approved Operating Budget will be functional in the solution	Program office users can enter annual budget requests	OBRM, program offices	07/2021
12	Budget Authorization Request will be functional in the solution	Program office users can enter requests for additional budget authority	OBRM, program offices	05/2023
13	Spending plans (Surplus/Deficit) will be functional in the solution	Spending plan data is accurately updated with FLAIR data	OBRM, program offices	12/2022
14	Salary analysis will be functional in the solution	Users can accurately calculate salary in a 'what if' scenario	OBRM	01/2023
15	DOH OCA data management will be functional in the solution	DOH specific OCA data and related workflows are available for monitoring activity in the solution	Bureau of Finance and Accounting	09/2021
16	FLAIR reports will be moved from SharePoint into the solution	FLAIR reports are available in the solution	All users	11/2022
17	Cell phone bill verification will	Cell phone bill data and related workflows are	F&A	06/2022

SUCCESS CRITERIA TABLE				
	be functional in the solution	available for monitoring activity in the solution		
18	Grants Master File will be functional in the solution	Grant data and related workflows are available for monitoring activity in the solution	F&A, OBRM, CHDs, program offices	12/2021
19	Grants reconciliation reports will be functional in the solution	Grants reconciliation reports are available in the solution	F&A, OBRM, CHDs, program offices	12/2021
20	DOH People First Report Front-End will be functional in the solution	Users can search and report on DOH People First data	All users	05/2023
21	DOH People First data will be downloaded and will integrate with the solution	DOH People First data downloads and integrates accurately	All users	On-going throughout the project
22	Robust reporting and analytics	All users can access and/or download reports and analytics	All users	06/2023
23	Specialty financial reports will be re-written in the solution	Financial users can retrieve specialty reports in the solutions	F&A, OBRM	06/2023
24	DOH FLAIR data will integrate with the solution	DOH FLAIR data integrates accurately	All users	On-going throughout the project

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

For each tangible benefit, identify the recipient of the benefit, how and when it is realized, how the realization will be measured, and how the benefit will be measured to include estimates of tangible benefit amounts.

BENEFITS REALIZATION TABLE					
#	Description of Benefit	Who receives the benefit?	How is benefit realized?	How is the realization of the benefit measured?	Realization Date (MM/YY)
1	Consolidated enterprise system, with increased accuracy, security, functionality, efficiency, reliability, and compatibility	DOH	Accurate reporting and monitoring of the agencies budget and accounting related transactions	Reduced processing time for agency staff, accurate reporting, reduction of system down-time Baselines will be evaluated as part of the project	06/2023

BENEFITS REALIZATION TABLE					
2	Risk reduction due to the upgrade and consolidation of legacy systems using standardized platforms	DOH	Using standard platforms, will allow for many resources to be available with the proper skill set to maintain the application.	Measured by the reduction in risk as indicated on IT Risk Assessments	As each module is deployed, there will be a reduction in risk

B. Cost Benefit Analysis (CBA)

The chart below summarizes the required CBA Forms which are included as Appendix A on the Florida Fiscal Portal and must be completed and submitted with the Schedule IV-B.

Please see Appendix A – Cost Benefit Analysis

Cost Benefit Analysis	
Form	Description of Data Captured
CBA Form 1 - Net Tangible Benefits	<p>Agency Program Cost Elements: Existing program operational costs versus the expected program operational costs resulting from this project. The agency needs to identify the expected changes in operational costs for the program(s) that will be impacted by the proposed project.</p> <p>Tangible Benefits: Estimates for tangible benefits resulting from implementation of the proposed IT project, which correspond to the benefits identified in the Benefits Realization Table. These estimates appear in the year the benefits will be realized.</p>
CBA Form 2 - Project Cost Analysis	<p>Baseline Project Budget: Estimated project costs.</p> <p>Project Funding Sources: Identifies the planned sources of project funds, e.g., General Revenue, Trust Fund, Grants.</p> <p>Characterization of Project Cost Estimate.</p>
CBA Form 3 - Project Investment Summary	<p>Investment Summary Calculations: Summarizes total project costs and net tangible benefits and automatically calculates:</p> <ul style="list-style-type: none"> • Return on Investment • Payback Period • Breakeven Fiscal Year • Net Present Value • Internal Rate of Return

V. Schedule IV-B Major Project Risk Assessment

The risk assessment was completed with the understanding that the Scrum Methodology will be used for the software development.

Please see Appendix B – Project Risk Assessment

VI. Schedule IV-B Technology Planning

A. Current Information Technology Environment

1. Current System

a. Description of Current System

The current system is a set of disparate applications and manual processes using the following outdated technologies:

- Microsoft Access
- Excel spreadsheets
- VB.Net
- Web Forms
- .Net 2.0
- .Net 3.5
- .Net 4.0

b. Current System Resource Requirements

There are several technical teams supporting the current applications. Moving to a comprehensive, standardized solution will reduce the number of technical resources required to maintain the system.

c. Current System Performance

The systems in the State Data Center (SDC) provide good performance, however the technology used for the current systems does not allow for the comprehensiveness required today. The siloed operations make accurate reporting very time consuming and difficult.

2. Information Technology Standards

- Azure Platform as a Service (PaaS)
- .Net Core 2
- C#
- MVC
- Entity Framework
- Angular

B. Current Hardware and/or Software Inventory

The current systems are running on servers at the SDC; additionally, there is a process run on SharePoint, and the manual processes are executed with Excel spreadsheets.

C. Proposed Technical Solution

1. Technical Solution Alternatives

As each agency manages the edge accounting and budget processes in a manner most fitting for that agency, most of the process steps supported by the new solution, are unique to DOH. The applications can either be hosted at the SDC or in the cloud. The cloud (Azure) allows for PaaS, which does not require resources to manage the hardware for the solution. Azure also has cutting edge development and hosting tools to allow the developers to deliver more functionality for the users.

2. Rationale for Selection

See C.1., Technical Solution Alternatives

3. Recommended Technical Solution

See C.1., Technical Solution Alternatives

D. Proposed Solution Description

1. Summary Description of Proposed System

- The agency is seeking a custom, secure, cloud-based system for its financial processes.
- The system will be developed in Azure and will consume data from and provide data to external sources (e.g., FLAIR, PeopleFirst, MFMP, SUNCOM, FACTS).
- All data in the associated modules will be available to other modules as appropriate.
- The system will be scalable (in regard to users and data) to allow enhancements to existing modules and allow for new modules to be added.
- The solution will be properly documented.

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

The agency will request a specific appropriation (non-recurring) for each year of this project. This project is expected to cost \$4.84 million, over a four-year period.

E. Capacity Planning

The application will utilize the Microsoft Azure Platform. One of the main advantages of using the tenants that the Department has set up in the Azure Platform as a Service is the flexibility in scalability of computing resources as needed. Increased capacity can be made available easily just by requesting increased computing resources within the tenant, environments can all be 'throttled down' when not in use to reduce usage.

This platform has been resourced and configured to host and maintain current and future applications for the agency and the project has budgeted funding for some of these resources as well, may they be needed.

VII. Schedule IV-B Project Management Planning

Include through file insertion or attachment the agency's project management plan and any associated planning tools/documents.

Please see Appendix C – Project Management Plan

VIII. Appendices

Appendix A – Cost Benefit Analysis

Appendix B – Project Risk Assessment

Appendix C – Project Management Plan

CBAForm 1 - Net Tangible Benefits

Agency	Department of Health	Project	CORTNE
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Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits -- CBAForm 1A

Agency <i>(Recurring Costs Only -- No Project Costs)</i>	FY 2022-23			FY 2023-24			FY 2024-25			FY 2025-26			FY 2026-27		
	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a)+(b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Cost Change Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project
A. Personnel Costs -- Agency-Managed Staff	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A.b Total Staff	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-1.a. State FTEs (Salaries & Benefits)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-1.b. State FTEs (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-2.a. OPS Staff (Salaries)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-2.b. OPS (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-3.a. Staff Augmentation (Contract Cost)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-3.b. Staff Augmentation (# of Contractors)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
B. Application Maintenance Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-3. Software	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-4. Other <i>Specify</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C. Data Center Provider Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other <i>Specify</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Other Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-1. Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-2. Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-3. Other <i>Specify</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total of Recurring Operational Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. <i>Specify</i>		\$0			\$0			\$0			\$0			\$0	
F-2. <i>Specify</i>		\$0			\$0			\$0			\$0			\$0	
F-3. <i>Specify</i>		\$0			\$0			\$0			\$0			\$0	
Total Net Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE -- CBAForm 1B		
Choose Type	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous <input type="checkbox"/>	Confidence Level	
Order of Magnitude <input type="checkbox"/>	Confidence Level	
Placeholder <input checked="" type="checkbox"/>	Confidence Level	50%

A	B		C	D	E	F		G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	Department of Health		CORTNE		CBAForm 2A Baseline Project Budget																
Costs entered into each row are mutually exclusive. Insert rows for detail and modify appropriation categories as necessary, but do not remove any of the provided project cost elements. Reference vendor quotes in the Item Description where applicable. Include only one-time project costs in this table. Include any recurring costs in CBA Form 1A.																					
2					FY2022-23			FY2023-24			FY2024-25			FY2025-26			FY2026-27			TOTAL	
3					\$ 3,320,033			\$ 1,521,519			\$ -			\$ -			\$ -			\$ 4,841,552	
4	Item Description <i>(remove guidelines and annotate entries here)</i>	Project Cost Element	Appropriation Category	Current & Previous Years Project-Related Cost	YR 1 #	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5 #	YR 5 LBR	YR 5 Base Budget	TOTAL	
5	Costs for all state employees working on the project.	FTE	S&B	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
6	Costs for all OPS employees working on the project.	OPS	OPS	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
7	Staffing costs for personnel using Time & Expense.	Staff Augmentation	Contracted Services	\$ 3,193,576	7.00	\$ 1,373,904	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 4,567,480
8	Project management personnel and related deliverables.	Project Management	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
9	Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
10	Staffing costs for all professional services not included in other categories.	Consultants/Contractors	Contracted Services	\$ -	0.00	\$ 25,000	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 25,000
11	Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -
12	Hardware purchases not included in data center services.	Hardware	OCO	\$ 5,936		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ 5,936
13	Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ 22,744		\$ 22,000	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ 44,744
14	Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -
15	All first-time training costs associated with the project.	Training	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -
16	Include the quote received from the data center provider for project equipment and services. Only include one-time project costs in this row. Recurring, project-related data center costs are included in CBA Form 1A	Data Center Services - One Time Costs	Data Center Category	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -
17	Other contracted services not included in other categories. Azure Services	Other Services	Contracted Services	\$ 90,000		\$ 90,000	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ 180,000
18	Include costs for non-state data center equipment required by the project and the proposed solution (insert additional rows as needed for detail)	Equipment	Expense	\$ 6,620		\$ 10,000	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ 16,620
19	Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -
20	Other project expenses not included in other categories.	Other Expenses	Expense	\$ 1,157		\$ 615	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ 1,772
21	Total				\$ 3,320,033	7.00	\$ 1,521,519	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ 4,841,552

CBAForm 2 - Project Cost Analysis

Agency	<u>Department of Health</u>	Project		<u>CORTNE</u>
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<i>PROJECT COST SUMMARY</i>	<i>PROJECT COST SUMMARY (from CBAForm 2A)</i>					TOTAL
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
TOTAL PROJECT COSTS (*)	\$1,521,519	\$0	\$0	\$0	\$0	\$4,841,552
CUMULATIVE PROJECT COSTS <small>(includes Current & Previous Years' Project-Related Costs)</small>	\$4,841,552	\$4,841,552	\$4,841,552	\$4,841,552	\$4,841,552	
Total Costs are carried forward to CBAForm3 Project Investment Summary worksheet.						

<i>PROJECT FUNDING SOURCES</i>	<i>PROJECT FUNDING SOURCES - CBAForm 2B</i>					TOTAL
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Trust Fund	\$1,521,519	\$0	\$0	\$0	\$0	\$1,521,519
Federal Match <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Grants <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Other <input type="checkbox"/> Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$1,521,519	\$0	\$0	\$0	\$0	\$1,521,519
CUMULATIVE INVESTMENT	\$1,521,519	\$1,521,519	\$1,521,519	\$1,521,519	\$1,521,519	

<i>Characterization of Project Cost Estimate - CBAForm 2C</i>			
Choose Type		Estimate Confidence	Enter % (+/-)
Detailed/Rigorous	X	Confidence Level	85%
Order of Magnitude		Confidence Level	
Placeholder		Confidence Level	

CBAForm 3 - Project Investment Summary

Agency	<u>Department of Health</u>	Project	<u>CORTNE</u>
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<i>COST BENEFIT ANALYSIS -- CBAForm 3A</i>						
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL FOR ALL YEARS
Project Cost	\$1,521,519	\$0	\$0	\$0	\$0	\$4,841,552
Net Tangible Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Return on Investment	(\$4,841,552)	\$0	\$0	\$0	\$0	(\$4,841,552)
Year to Year Change in Program Staffing	0	0	0	0	0	

<i>RETURN ON INVESTMENT ANALYSIS -- CBAForm 3B</i>		
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.
Net Present Value (NPV)	(\$4,714,726)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.

<i>Investment Interest Earning Yield -- CBAForm 3C</i>					
Fiscal Year	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Cost of Capital	2.69%	2.90%	3.09%	3.29%	3.48%

	B	C	D	E	F	G	H				
3	Project		<i>CORTNE System</i>								
4	Agency		<i>Department of Health</i>								
5	FY 2022-23 LBR Issue Code:		FY 2022-23 LBR Issue Title:								
6	<i>36208C0</i>		<i>Accounting and Budgeting System</i>								
7	Risk Assessment Contact Info (Name, Phone #, and E-mail Address):										
8	<i>Terry Owen-Saucier ----- (850) 245-4571 ----- Terry.OwenSaucier@fihealth.gov</i>										
9	Executive Sponsor		<i>Michele Tallent</i>								
10	Project Manager		<i>Terry Owen-Saucier</i>								
11	Prepared By		<i>Terry Owen-Saucier</i>			<i>7/6/2021</i>					
12	Risk Assessment Summary										
13	<table border="1" style="width: 100%; height: 100%;"> <tr> <td style="width: 50%; text-align: center;"> <div style="position: relative; width: 100%; height: 100%;"> ◆ </div> </td> <td style="width: 50%;"></td> </tr> <tr> <td style="text-align: center;">Level of Project Risk</td> <td></td> </tr> </table>							<div style="position: relative; width: 100%; height: 100%;"> ◆ </div>		Level of Project Risk	
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Level of Project Risk											
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32											
33											
34	Project Risk Area Breakdown										
35	Risk Assessment Areas						<i>Risk Exposure</i>				
36	Strategic Assessment						LOW				
37	Technology Exposure Assessment						MEDIUM				
38	Organizational Change Management Assessment						LOW				
39	Communication Assessment						LOW				
40	Fiscal Assessment						MEDIUM				
41	Project Organization Assessment						LOW				
42	Project Management Assessment						MEDIUM				
43	Project Complexity Assessment						MEDIUM				
44											
45	Overall Project Risk						MEDIUM				
46											
47											
48											
49											
50											
51											
52											
53											

	B	C	D	E
1	Agency: Department of Health		Project: CORTNE System	
3	Section 1 -- Strategic Area			
4	#	Criteria	Values	Answer
5	1.01	Are project objectives clearly aligned with the agency's legal mission?	0% to 40% -- Few or no objectives aligned	81% to 100% -- All or nearly all objectives aligned
6			41% to 80% -- Some objectives aligned	
7			81% to 100% -- All or nearly all objectives aligned	
8	1.02	Are project objectives clearly documented and understood by all stakeholder groups?	Not documented or agreed to by stakeholders	Documented with sign-off by stakeholders
9			Informal agreement by stakeholders	
10			Documented with sign-off by stakeholders	
11	1.03	Are the project sponsor, senior management, and other executive stakeholders actively involved in meetings for the review and success of the project?	Not or rarely involved	Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings
12			Most regularly attend executive steering committee meetings	
13			Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings	
14	1.04	Has the agency documented its vision for how changes to the proposed technology will improve its business processes?	Vision is not documented	Vision is completely documented
15			Vision is partially documented	
16			Vision is completely documented	
17	1.05	Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented?	0% to 40% -- Few or none defined and documented	81% to 100% -- All or nearly all defined and documented
18			41% to 80% -- Some defined and documented	
19			81% to 100% -- All or nearly all defined and documented	
20	1.06	Are all needed changes in law, rule, or policy identified and documented?	No changes needed	No changes needed
21			Changes unknown	
22			Changes are identified in concept only	
23			Changes are identified and documented	
24			Legislation or proposed rule change is drafted	
25	1.07	Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions?	Few or none	Few or none
26			Some	
27			All or nearly all	
28	1.08	What is the external (e.g. public) visibility of the proposed system or project?	Minimal or no external use or visibility	Minimal or no external use or visibility
29			Moderate external use or visibility	
30			Extensive external use or visibility	
31	1.09	What is the internal (e.g. state agency) visibility of the proposed system or project?	Multiple agency or state enterprise visibility	Single agency-wide use or visibility
32			Single agency-wide use or visibility	
33			Use or visibility at division and/or bureau level only	
34	1.10	Is this a multi-year project?	Greater than 5 years	Between 3 and 5 years
35			Between 3 and 5 years	
36			Between 1 and 3 years	
37			1 year or less	

	B	C	D	E
1	Agency: Department of Health		Project: CORTNE System	
3	Section 2 -- Technology Area			
4	#	Criteria	Values	Answer
5	2.01	Does the agency have experience working with, operating, and supporting the proposed technical solution in a production environment?	Read about only or attended conference and/or vendor presentation	Supported production system 1 year to 3 years
6			Supported prototype or production system less than 6 months	
7			Supported production system 6 months to 12 months	
8			Supported production system 1 year to 3 years	
9			Installed and supported production system more than 3 years	
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed technical solution to implement and operate the new system?	External technical resources will be needed for implementation and operations	Internal resources have sufficient knowledge for implementation and operations
11			External technical resources will be needed through implementation only	
12			Internal resources have sufficient knowledge for implementation and operations	
13	2.03	Have all relevant technical alternatives/ solution options been researched, documented and considered?	No technology alternatives researched	Some alternatives documented and considered
14			Some alternatives documented and considered	
15			All or nearly all alternatives documented and considered	
16	2.04	Does the proposed technical solution comply with all relevant agency, statewide, or industry technology standards?	No relevant standards have been identified or incorporated into proposed technology	Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards
17			Some relevant standards have been incorporated into the proposed technology	
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	
19	2.05	Does the proposed technical solution require significant change to the agency's existing technology infrastructure?	Minor or no infrastructure change required	Minor or no infrastructure change required
20			Moderate infrastructure change required	
21			Extensive infrastructure change required	
22			Complete infrastructure replacement	
23	2.06	Are detailed hardware and software capacity requirements defined and documented?	Capacity requirements are not understood or defined	Capacity requirements are defined only at a conceptual level
24			Capacity requirements are defined only at a conceptual level	
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	

	B	C	D	E
1	Agency: Department of Health		Project: CORTNE System	
3	Section 3 -- Organizational Change Management Area			
4	#	Criteria	Values	Answer
5	3.01	What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes	Minimal changes to organization structure, staff or business processes structure
6			Moderate changes to organization structure, staff or business processes	
7			Minimal changes to organization structure, staff or business processes structure	
8	3.02	Will this project impact essential business processes?	Yes	Yes
9			No	
10	3.03	Have all business process changes and process interactions been defined and documented?	0% to 40% -- Few or no process changes defined and documented	81% to 100% -- All or nearly all processes defined and documented
11			41% to 80% -- Some process changes defined and documented	
12			81% to 100% -- All or nearly all processes defined and documented	
13	3.04	Has an Organizational Change Management Plan been approved for this project?	Yes	Yes
14			No	
15	3.05	Will the agency's anticipated FTE count change as a result of implementing the project?	Over 10% FTE count change	Less than 1% FTE count change
16			1% to 10% FTE count change	
17			Less than 1% FTE count change	
18	3.06	Will the number of contractors change as a result of implementing the project?	Over 10% contractor count change	Less than 1% contractor count change
19			1 to 10% contractor count change	
20			Less than 1% contractor count change	
21	3.07	What is the expected level of change impact on the citizens of the State of Florida if the project is successfully implemented?	Extensive change or new way of providing/receiving services or information)	Minor or no changes
22			Moderate changes	
23			Minor or no changes	
24	3.08	What is the expected change impact on other state or local government agencies as a result of implementing the project?	Extensive change or new way of providing/receiving services or information	Minor or no changes
25			Moderate changes	
26			Minor or no changes	
27	3.09	Has the agency successfully completed a project with similar organizational change requirements?	No experience/Not recently (>5 Years)	Recently completed project with greater change requirements
28			Recently completed project with fewer change requirements	
29			Recently completed project with similar change requirements	
30			Recently completed project with greater change requirements	

	B	C	D	E
1	Agency: Agency Name		Project: Project Name	
3	Section 4 -- Communication Area			
4	#	Criteria	Value Options	Answer
5	4.01	Has a documented Communication Plan been approved for this project?	Yes	Yes
6			No	
7	4.02	Does the project Communication Plan promote the collection and use of feedback from management, project team, and business stakeholders (including end users)?	Negligible or no feedback in Plan	Proactive use of feedback in Plan
8			Routine feedback in Plan	
9			Proactive use of feedback in Plan	
10	4.03	Have all required communication channels been identified and documented in the Communication Plan?	Yes	Yes
11			No	
12	4.04	Are all affected stakeholders included in the Communication Plan?	Yes	Yes
13			No	
14	4.05	Have all key messages been developed and documented in the Communication Plan?	Plan does not include key messages	All or nearly all messages are documented
15			Some key messages have been developed	
16			All or nearly all messages are documented	
17	4.06	Have desired message outcomes and success measures been identified in the Communication Plan?	Plan does not include desired messages outcomes and success measures	All or nearly all messages have success measures
18			Success measures have been developed for some messages	
19			All or nearly all messages have success measures	
20	4.07	Does the project Communication Plan identify and assign needed staff and resources?	Yes	Yes
21			No	

B	C	D	E
1	Agency: Department of Health		Project: CORTNE System
3	Section 5 -- Fiscal Area		
4	#	Criteria	Values
5	5.01	Has a documented Spending Plan been approved for the entire project lifecycle?	Yes
6			No
7	5.02	Have all project expenditures been identified in the Spending Plan?	0% to 40% -- None or few defined and documented
8			41% to 80% -- Some defined and documented
9			81% to 100% -- All or nearly all defined and documented
10	5.03	What is the estimated total cost of this project over its entire lifecycle?	Unknown
11			Greater than \$10 M
12			Between \$2 M and \$10 M
13			Between \$500K and \$1,999,999
14			Less than \$500 K
15	5.04	Is the cost estimate for this project based on quantitative analysis using a standards-based estimation model?	Yes
16			No
17	5.05	What is the character of the cost estimates for this project?	Detailed and rigorous (accurate within ±10%)
18			Order of magnitude -- estimate could vary between 10-100%
19			Placeholder -- actual cost may exceed estimate by more than 100%
20	5.06	Are funds available within existing agency resources to complete this project?	Yes
21			No
22	5.07	Will/should multiple state or local agencies help fund this project or system?	Funding from single agency
23			Funding from local government agencies
24			Funding from other state agencies
25	5.08	If federal financial participation is anticipated as a source of funding, has federal approval been requested and received?	Neither requested nor received
26			Requested but not received
27			Requested and received
28			Not applicable
29	5.09	Have all tangible and intangible benefits been identified and validated as reliable and achievable?	Project benefits have not been identified or validated
30			Some project benefits have been identified but not validated
31			Most project benefits have been identified but not validated
32			All or nearly all project benefits have been identified and validated
33	5.10	What is the benefit payback period that is defined and documented?	Within 1 year
34			Within 3 years
35			Within 5 years
36			More than 5 years
37			No payback
38	5.11	Has the project procurement strategy been clearly determined and agreed to by affected stakeholders?	Procurement strategy has not been identified and documented
39			Stakeholders have not been consulted re: procurement strategy
40			Stakeholders have reviewed and approved the proposed procurement strategy
41	5.12	What is the planned approach for acquiring necessary products and solution services to successfully complete the project?	Time and Expense (T&E)
42			Firm Fixed Price (FFP)
43			Combination FFP and T&E
44	5.13	What is the planned approach for procuring hardware and software for the project?	Timing of major hardware and software purchases has not yet been determined
45			Purchase all hardware and software at start of project to take advantage of one-time discounts
46			Just-in-time purchasing of hardware and software is documented in the project schedule
47	5.14	Has a contract manager been assigned to this project?	No contract manager assigned
48			Contract manager is the procurement manager
49			Contract manager is the project manager
50			Contract manager assigned is not the procurement manager or the project manager
51	5.15	Has equipment leasing been considered for the project's large-scale computing purchases?	Yes
52			No
53	5.16	Have all procurement selection criteria and outcomes been clearly identified?	No selection criteria or outcomes have been identified
54			Some selection criteria and outcomes have been defined and documented
55			All or nearly all selection criteria and expected outcomes have been defined and documented
56	5.17	Does the procurement strategy use a multi-stage evaluation process to progressively narrow the field of prospective vendors to the single, best qualified candidate?	Procurement strategy has not been developed
57			Multi-stage evaluation not planned/used for procurement
58			Multi-stage evaluation and proof of concept or prototype planned/used to select best qualified vendor
59	5.18	For projects with total cost exceeding \$10 million, did/will the procurement strategy require a proof of concept or prototype as part of the bid response?	Procurement strategy has not been developed
60			No, bid response did/will not require proof of concept or prototype
61			Yes, bid response did/will include proof of concept or prototype
62			Not applicable

	B	C	D	E
1	Agency: Department of Health		Project: CORTNE System	
3	Section 6 -- Project Organization Area			
4	#	Criteria	Values	Answer
5	6.01	Is the project organization and governance structure clearly defined and documented within an approved project plan?	Yes	Yes
6			No	
7	6.02	Have all roles and responsibilities for the executive steering committee been clearly identified?	None or few have been defined and documented	All or nearly all have been defined and documented
8			Some have been defined and documented	
9			All or nearly all have been defined and documented	
10	6.03	Who is responsible for integrating project deliverables into the final solution?	Not yet determined	Agency
11			Agency	
12			System Integrator (contractor)	
13	6.04	How many project managers and project directors will be responsible for managing the project?	3 or more	1
14			2	
15			1	
16	6.05	Has a project staffing plan specifying the number of required resources (including project team, program staff, and contractors) and their corresponding roles, responsibilities and needed skill levels been developed?	Needed staff and skills have not been identified	Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented
17			Some or most staff roles and responsibilities and needed skills have been identified	
18			Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented	
19	6.06	Is an experienced project manager dedicated fulltime to the project?	No experienced project manager assigned	Yes, experienced project manager dedicated full-time, 100% to project
20			No, project manager is assigned 50% or less to project	
21			No, project manager assigned more than half-time, but less than full-time to project	
22			Yes, experienced project manager dedicated full-time, 100% to project	
23	6.07	Are qualified project management team members dedicated full-time to the project	None	Yes, business, functional or technical experts dedicated full-time, 100% to project
24			No, business, functional or technical experts dedicated 50% or less to project	
25			No, business, functional or technical experts dedicated more than half-time but less than full-time to project	
26			Yes, business, functional or technical experts dedicated full-time, 100% to project	
27	6.08	Does the agency have the necessary knowledge, skills, and abilities to staff the project team with in-house resources?	Few or no staff from in-house resources	Mostly staffed from in-house resources
28			Half of staff from in-house resources	
29			Mostly staffed from in-house resources	
30			Completely staffed from in-house resources	
31	6.09	Is agency IT personnel turnover expected to significantly impact this project?	Minimal or no impact	Minimal or no impact
32			Moderate impact	
33			Extensive impact	
34	6.10	Does the project governance structure establish a formal change review and control board to address proposed changes in project scope, schedule, or cost?	Yes	Yes
35			No	
36	6.11	Are all affected stakeholders represented by functional manager on the change review and control board?	No board has been established	Yes, all stakeholders are represented by functional manager
37			No, only IT staff are on change review and control board	
38			No, all stakeholders are not represented on the board	
39			Yes, all stakeholders are represented by functional manager	

	B	C	D	E
1	Agency: Department of Health		Project: CORTNE System	
3	Section 7 – Project Management Area			
4	#	Criteria	Values	Answer
5	7.01	Does the project management team use a standard commercially available project management methodology to plan, implement, and control the project?	No	Yes
6			Project Management team will use the methodology selected by the systems integrator	
7			Yes	
8	7.02	For how many projects has the agency successfully used the selected project management methodology?	None	More than 3
9			1-3	
10			More than 3	
11	7.03	How many members of the project team are proficient in the use of the selected project management methodology?	None	Some
12			Some	
13			All or nearly all	
14	7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% – None or few have been defined and documented	81% to 100% – All or nearly all have been defined and documented
15			41 to 80% – Some have been defined and documented	
16			81% to 100% – All or nearly all have been defined and documented	
17	7.05	Have all design specifications been unambiguously defined and documented?	0% to 40% – None or few have been defined and documented	0% to 40% – None or few have been defined and documented
18			41 to 80% – Some have been defined and documented	
19			81% to 100% – All or nearly all have been defined and documented	
20	7.06	Are all requirements and design specifications traceable to specific business rules?	0% to 40% – None or few are traceable	0% to 40% – None or few are traceable
21			41 to 80% – Some are traceable	
22			81% to 100% – All or nearly all requirements and specifications are traceable	
23	7.07	Have all project deliverables/services and acceptance criteria been clearly defined and documented?	None or few have been defined and documented	All or nearly all deliverables and acceptance criteria have been defined and documented
24			Some deliverables and acceptance criteria have been defined and documented	
25			All or nearly all deliverables and acceptance criteria have been defined and documented	
26	7.08	Is written approval required from executive sponsor, business stakeholders, and project manager for review and sign-off of major project deliverables?	No sign-off required	Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables
27			Only project manager signs-off	
28			Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables	
29	7.09	Has the Work Breakdown Structure (WBS) been defined to the work package level for all project activities?	0% to 40% – None or few have been defined to the work package level	0% to 40% – None or few have been defined to the work package level
30			41 to 80% – Some have been defined to the work package level	
31			81% to 100% – All or nearly all have been defined to the work package level	
32	7.10	Has a documented project schedule been approved for the entire project lifecycle?	Yes	Yes
33			No	
34	7.11	Does the project schedule specify all project tasks, go/no-go decision points (checkpoints), critical milestones, and resources?	Yes	Yes
35			No	
36	7.12	Are formal project status reporting processes documented and in place to manage and control this project?	No or informal processes are used for status reporting	Project team and executive steering committee use formal status reporting processes
37			Project team uses formal processes	
38			Project team and executive steering committee use formal status reporting processes	
39	7.13	Are all necessary planning and reporting templates, e.g., work plans, status reports, issues and risk management, available?	No templates are available	All planning and reporting templates are available
40			Some templates are available	
41			All planning and reporting templates are available	
42	7.14	Has a documented Risk Management Plan been approved for this project?	Yes	Yes
43			No	
44	7.15	Have all known project risks and corresponding mitigation strategies been identified?	None or few have been defined and documented	All known risks and mitigation strategies have been defined
45			Some have been defined and documented	
46			All known risks and mitigation strategies have been defined	
47	7.16	Are standard change request, review and approval processes documented and in place for this project?	Yes	Yes
48			No	
49	7.17	Are issue reporting and management processes documented and in place for this project?	Yes	Yes
50			No	

	B	C	D	E
1	Agency: Department of Health		Project: CORTNE System	
2				
3	Section 8 -- Project Complexity Area			
4	#	Criteria	Values	Answer
5	8.01	How complex is the proposed solution compared to the current agency systems?	Unknown at this time	Less complex
6			More complex	
7			Similar complexity	
8			Less complex	
9	8.02	Are the business users or end users dispersed across multiple cities, counties, districts, or regions?	Single location	More than 3 sites
10			3 sites or fewer	
11			More than 3 sites	
12	8.03	Are the project team members dispersed across multiple cities, counties, districts, or regions?	Single location	Single location
13			3 sites or fewer	
14			More than 3 sites	
15	8.04	How many external contracting or consulting organizations will this project require?	No external organizations	No external organizations
16			1 to 3 external organizations	
17			More than 3 external organizations	
18	8.05	What is the expected project team size?	Greater than 15	5 to 8
19			9 to 15	
20			5 to 8	
21			Less than 5	
22	8.06	How many external entities (e.g., other agencies, community service providers, or local government entities) will be impacted by this project or system?	More than 4	None
23			2 to 4	
24			1	
25			None	
26	8.07	What is the impact of the project on state operations?	Business process change in single division or bureau	Agency-wide business process change
27			Agency-wide business process change	
28			Statewide or multiple agency business process change	
29	8.08	Has the agency successfully completed a similarly-sized project when acting as Systems Integrator?	Yes	Yes
30			No	
31	8.09	What type of project is this?	Infrastructure upgrade	Implementation requiring software development or purchasing commercial off the shelf (COTS) software
32			Implementation requiring software development or purchasing commercial off the shelf (COTS) software	
33			Business Process Reengineering	
34			Combination of the above	
35	8.10	Has the project manager successfully managed similar projects to completion?	No recent experience	Similar size and complexity
36			Lesser size and complexity	
37			Similar size and complexity	
38			Greater size and complexity	
39	8.11	Does the agency management have experience governing projects of equal or similar size and complexity to successful completion?	No recent experience	Greater size and complexity
40			Lesser size and complexity	
41			Similar size and complexity	
42			Greater size and complexity	

**PROJECT MANAGEMENT PLAN
Version 3**

**CENTRALIZED ONLINE REPORTING, TRACKING, AND NOTIFICATION
ENTERPRISE (CORTNE) SYSTEM**

Department of Health

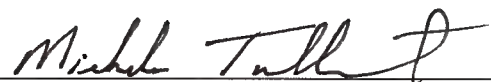
July 30, 2021

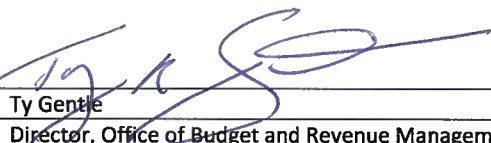
CONTACTS

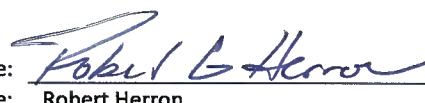
Agency Project Manager:		Agency Project Sponsor:	
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SIGNATURE AND ACCEPTANCE PAGE

I have reviewed this Project Management Plan (PMP) and agree that the content of the document is accurate and clearly describes the project management methodology for the project.

Signature:  Date: 9/1/21
 Print Name: Michele Tallent
 Title: Deputy Secretary for Operations
 Agency: Department of Health
 Role: Executive Sponsor, Steering Committee

Signature:  Date: 7/15/2021
 Print Name: Ty Gentle
 Title: Director, Office of Budget and Revenue Management
 Agency: Department of Health
 Role: Project Sponsor, Business Owner, Steering Committee

Signature:  Date: 7/15/21
 Print Name: Robert Herron
 Title: Director, Division of Administration
 Agency: Department of Health
 Role: Business Owner, Steering Committee

Signature:  Date: 7/14/21
 Print Name: Paul Chafin
 Title: Chief Information Officer
 Agency: Department of Health
 Role: Stakeholder


Signature:  Date: 7/15/2021
 Print Name: Pura Ahler
 Title: Deputy Chief Information Officer
 Agency: Department of Health
 Role: Steering Committee

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1 EXECUTIVE SUMMARY

The Department of Health (DOH) Accounting and Budgeting systems can no longer support the processing and reporting needs of the agency. There are many stand-alone financial applications/processes with the following challenges that require them to be re-written and/or automated to allow for accurate and consistent processing and reporting.

- Outdated technology
- Disparate applications/processes of varying size
- Non-standard technology (many different technologies)
- On-premise environment (Legislative direction is to move to the Cloud)
- Access to data is not available across the agency
- Duplicate data repositories
- Reporting is cumbersome and often manual
- Multiple data presentations and data formats for the same data (*conflicting outputs*)
- Systems are not well documented

This project solves the problem of processing accounting and budget transactions with applications and processes that create risks for the agency, such as systems going down, limited transaction capacity due to manual processing, and incorrect reporting of financial information.

2 PROJECT SCOPE

2.1 Project Summary

The purpose of this project is to re-write and consolidate the existing disparate accounting and budget systems using current technology.

2.2 In Scope

The following applications/processes are in scope for this project.

- Cash Receipts
- Debit Memos
- Automate Impromptu Uploads (Salary Data)
- Approved Operating Budget (AOB)
- Event Cost Reallocation (formerly Disaster Tracking)
- CFDA Report
- Trust Fund Cash Report
- Service Charge to GR
- Trust Fund Cash Analysis
- Grants – Reconciliation and Master List
- Daily Revenue Draw/Daily Cash Draw
- Daily Cash Reports
- CADBCHD Reporting
- CHD Reimbursement - Semi-Monthly
- Surplus/Deficit (Formerly Spending Plan)

- Salary Analysis
- Maintain Financial Codes - OCAs
- FLAIR Reports on SharePoint
- Cell Phone Bill Verification
- DOH People First Data Warehouse
- DOH People First Report Front-End
- Budget Authorization Request
- Auto-Download from People First (for AOB)
- FIS Architectural Direction (Formerly FLAIR DW)

2.3 Out of Scope

The following applications/processes are out of scope for this project.

- Financial Statements

2.4 Project Objectives

- Establish a single portal for DOH financial applications
- Establish interconnectivity for all DOH financial data

2.5 Critical Success Factors

- Infrastructure support from DOH Office of Information Technology
- Executive support
- Strong collaboration between the development team and product owners
- Strong participation by Subject Matter Experts (SME)
- Availability of .Net Azure developers

2.6 Assumptions

- The Product Owners and SMEs will be available to answer design questions
- Agency staff will be available for User Acceptance Testing (UAT)
- No more than one developer, at a time, will be out of the office long term
- The Office of Information Technology will be engaged and support the Scrum team, as it relates to infrastructure, licensing, and data integration
- A DOH enterprise reporting tool will be used whenever possible and a decision will be logged when the tool cannot be used
- Resources will be available for training and troubleshooting related to DOH enterprise reporting tools
- Funding will be available throughout the project

2.7 Constraints

- Deployments to Production might be limited between June 1st and October 31st each year, due to year-end and LBR processing

- Funding for the project must be approved each year

2.8 Interdependencies

- FLAIR
- People First
- Florida PALM

2.9 Milestones

The list of milestones below reflects the use of the Scrum methodology for software development in the beginning of the project and the transition to the Waterfall methodology for the second half of the project.

Milestone	Due Date
Initiation	
Pre-Charter Risk and Complexity Assessment	3/11/2019
Project Charter	8/26/2019
Initiation Gate Risk and Complexity Assessment	8/27/2019
Planning	
Project Schedule	9/10/2019
Project Financial Plan	9/17/2019
Project Management Plan	9/20/2019
Project Architectural Plan	8/29/2019
Project Site and Templates	8/12/2019
Identify Initial Backlog	8/26/2019
Planning Gate Risk and Complexity Assessment	8/27/2019
On-Board Contractors	8/14/2019
Execution	
Cash Receipts	6/1/2020
Backlog Grooming	10/30/2019
Develop Application Code	12/18/2019
User Guide	5/27/2020
Technical Documentation	12/26/2019
User Acceptance Testing	6/1/2020
Deployed to Production	6/1/2020

CORTNE Project Management Plan

Milestone	Due Date
Debit Memos	10/27/2020
Backlog Grooming	1/13/2020
Develop Application Code	2/18/2020
User Guide	8/20/2020
Technical Documentation	2/25/2020
User Acceptance Testing	10/27/2020
Deployed to Production	10/27/2020
Automate Impromptu Uploads (Salary Data)	8/20/2020
Backlog Grooming	8/13/2020
Develop Application Code	8/19/2020
User Acceptance Testing	8/20/2020
Deployed to Production	8/20/2020
Event Cost Reallocation 3.0 (formerly Disaster Tracking)	10/19/2021
Backlog Grooming	1/25/2021
Develop Application Code	8/13/2021
User Guide	10/4/2021
Technical Documentation	8/20/2021
User Acceptance Testing	10/18/2021
Deployed to Production	10/19/2021
CFDA Report	8/13/2021
Backlog Grooming	6/18/2021
Develop Application Code	8/6/2021
User Guide	8/6/2021
Technical Documentation	8/13/2021
User Acceptance Testing	7/1/2021
Deployed to Production	8/13/2021
Trust Fund Cash Report	8/6/2021
Backlog Grooming	6/18/2021
Develop Application Code	7/23/2021

CORTNE Project Management Plan

Milestone	Due Date
User Guide	8/6/2021
Technical Documentation	7/30/2021
User Acceptance Testing	7/1/2021
Deployed to Production	7/30/2021
Maintain Financial Codes - OCAs	9/2/2021
Backlog Grooming	6/25/2021
Develop Application Code	7/23/2021
User Guide	8/30/2021
Technical Documentation	7/30/2021
User Acceptance Testing	9/1/2021
Deployed to Production	9/2/2021
Approved Operating Budget	7/19/2021
Backlog Grooming	6/25/2021
Develop Application Code	7/12/2021
User Guide	7/19/2021
Technical Documentation	7/19/2021
User Acceptance Testing	7/12/2021
Deployed to Production	7/19/2021
Grants Reconciliation Report and Master List	12/30/2021
Develop Application Code	10/29/2021
User Guide	11/5/2021
Technical Documentation	7/19/2021
User Acceptance Testing	12/29/2021
Deployed to Production	12/30/2021
Trust Fund Cash Analysis	1/14/2022
Develop Application Code	11/30/2021
User Guide	12/29/2021
Technical Documentation	12/7/2021
User Acceptance Testing	1/13/2022

CORTNE Project Management Plan

Milestone	Due Date
Deployed to Production	1/14/2022
Service Charge to GR	2/8/2022
Develop Application Code	12/21/2021
User Guide	1/24/2022
Technical Documentation	12/29/2021
User Acceptance Testing	2/7/2022
Deployed to Production	2/8/2022
Daily Cash Reports	3/25/2022
Develop Application Code	1/21/2022
User Guide	2/10/2022
Technical Documentation	1/28/2022
User Acceptance Testing	3/24/2022
Deployed to Production	3/25/2022
Daily Revenue Draw/Daily Cash Draw	3/25/2022
Develop Application Code	2/18/2022
User Guide	3/10/2022
Technical Documentation	2/25/2022
User Acceptance Testing	3/24/2022
Deployed to Production	3/25/2022
CHD Reimbursement – Bi-Weekly	5/20/2022
Develop Application Code	3/4/2022
User Guide	5/5/2022
Technical Documentation	3/11/2022
User Acceptance Testing	5/19/2022
Deployed to Production	5/20/2022
Cell Phone Bill Verification	6/15/2022
Develop Application Code	4/8/2022
User Guide	5/31/2022
Technical Documentation	4/15/2022

CORTNE Project Management Plan

Milestone	Due Date
User Acceptance Testing	6/14/2022
Deployed to Production	6/15/2022
Event Cost Reallocation 4.0	8/1/2022
Develop Application Code	7/25/2022
User Guide	8/1/2022
Technical Documentation	8/1/2022
User Acceptance Testing	7/29/2022
Deployed to Production	8/1/2022
FLAIR Reports on SharePoint	11/2/2022
Develop Application Code	9/5/2022
User Guide	10/18/2022
Technical Documentation	9/12/2022
User Acceptance Testing	11/1/2022
Deployed to Production	11/2/2022
Surplus/Deficit (Formerly Spending Plan)	12/14/2022
Develop Application Code	10/17/2022
User Guide	10/21/2022
Technical Documentation	10/24/2022
User Acceptance Testing	12/13/2022
Deployed to Production	12/14/2022
Salary Analysis	1/25/2023
Develop Application Code	11/28/2022
User Guide	1/10/2023
Technical Documentation	12/5/2022
User Acceptance Testing	1/24/2023
Deployed to Production	1/25/2023
CADBCHD Reporting	2/27/2023
Develop Application Code	12/12/2022
User Guide	1/6/2023

CORTNE Project Management Plan

Milestone	Due Date
Technical Documentation	12/19/2022
User Acceptance Testing	2/24/2023
Deployed to Production	2/27/2023
DOH People First Data Warehouse	3/23/2023
Develop Application Code	2/7/2023
User Guide	3/7/2023
Technical Documentation	2/14/2023
User Acceptance Testing	3/21/2023
Deployed to Production	3/22/2023
DOH People First Report Front-End	5/22/2023
Develop Application Code	3/21/2023
User Guide	5/5/2023
Technical Documentation	3/28/2023
User Acceptance Testing	5/19/2023
Deployed to Production	5/22/2023
Budget Authorization Request	5/31/2023
Develop Application Code	5/2/2023
User Guide	5/16/2023
Technical Documentation	5/9/2023
User Acceptance Testing	5/30/2023
Deployed to Production	5/31/2023
Auto-Download from People First	6/27/2023
Develop Application Code	5/16/2023
User Guide	6/5/2023
Technical Documentation	5/23/2023
User Acceptance Testing	6/26/2023
Deployed to Production	6/27/2023
FIS Architectural Direction (Formerly FLAIR DW)	On-Going
Joint Application Design Sessions	6/1/2022

CORTNE Project Management Plan

Milestone	Due Date
Grants	8/27/2021
Trust Fund Cash Analysis	9/13/2021
Service Charge to GR	9/27/2021
Daily Cash Reports	10/11/2021
Daily Revenue Draw/Daily Cash Draws	10/25/2021
CHD Reimbursement - Bi-Weekly	11/8/2021
Cell Phone Bill Verification	11/23/2021
Event Cost Reallocation 4.0	1/10/2022
FLAIR Reports on SharePoint	1/25/2022
Surplus/Deficit	2/8/2022
Salary Analysis	2/22/2022
CADBCHD Reporting	3/8/2022
DOH People First Data Warehouse	4/19/2022
DOH People First Report Front-End	5/3/2022
Budget Authorization Request	5/17/2022
Auto-Download from People First (for AOB)	6/1/2022
Design Documents	10/17/2022
Grants	9/17/2021
Trust Fund Cash Analysis	10/21/2021
Service Charge to GR	11/19/2021
Daily Cash Reports	12/21/2021
Daily Revenue Draw/Daily Cash Draws	1/21/2022
CHD Reimbursement - Bi-Weekly	2/18/2022
Cell Phone Bill Verification	3/18/2022
Event Cost Reallocation 4.0	4/15/2022
FLAIR Reports on SharePoint	4/29/2022
Surplus/Deficit	5/13/2022
Salary Analysis	5/27/2022
CADBCHD Reporting	6/27/2022

CORTNE Project Management Plan

Milestone	Due Date
DOH People First Data Warehouse	7/25/2022
DOH People First Report Front-End	8/22/2022
Budget Authorization Request	9/19/2022
Auto-Download from People First (for AOB)	10/17/2022
Establish Benchmarks	8/12/2022
Cash Receipts	9/15/2021
Debit Memos	9/29/2021
Automate Impromptu Uploads (Salary Data)	10/13/2021
Event Cost Reallocation 3.0	10/27/2021
CFDA Report	11/10/221
Trust Fund Cash Report	11/29/2021
Maintain Financial Codes - OCAs	12/13/2021
Approved Operating Budget	12/28/2021
Grants	1/12/2022
Trust Fund Cash Analysis	1/27/2022
Service Charge to GR	2/10/2022
Daily Cash Reports	2/24/2022
Daily Revenue Draw/Daily Cash Draws	3/10/2022
CHD Reimbursement - Bi-Weekly	3/24/2022
Cell Phone Bill Verification	4/7/2022
Event Cost Reallocation 4.0	4/21/2022
FLAIR Reports on SharePoint	5/5/2022
Surplus/Deficit	5/19/2022
Salary Analysis	6/3/2022
CADBCHD Reporting	6/17/2022
DOH People First Data Warehouse	7/1/2022
DOH People First Report Front-End	7/15/2022
Budget Authorization Request	7/29/2022
Auto-Download from People First (for AOB)	8/12/2022

Milestone	Due Date
Controlling	
Steering Committee Meetings	On-Going
Risk Reviews	On-Going
Status Reports	On-Going
Financial Plan Updates	On-Going
Closing	
Lessons Learned	6/14/2023
Project Closeout Report	6/27/2023
Final Financial Report Update	6/28/2023
Post Implementation Report	6/30/2023

2.10 Deliverables

This project will be executed using contracted staff. As such, the deliverables will be defined, provided, and evaluated by module.

2.11 Requirements Traceability

The detailed requirements documents and the Requirements Traceability Matrix are in the CORTNE Project SharePoint Site. During the early period of the project, the Scrum methodology for software development was used, so the detailed requirements (stories) for that period located in Azure DevOps.

- Establish a single portal for DOH financial applications
 - Cash Receipts
 - Debit Memos
 - Automate Impromptu Uploads (Salary Data)
 - Event Cost Reallocation 3.0 (formerly Disaster Tracking)
 - CFDA Report
 - Trust Fund Cash Report
 - Maintain Financial Codes - OCAs
 - Approved Operating Budget (AOB)
 - Grants
 - Trust Fund Cash Analysis
 - Service Charge to GR
 - Daily Cash Reports
 - Daily Revenue Draw/Daily Cash Draw
 - CHD Reimbursement - Bi-Weekly
 - Cell Phone Bill Verification
 - Event Cost Reallocation 4.0

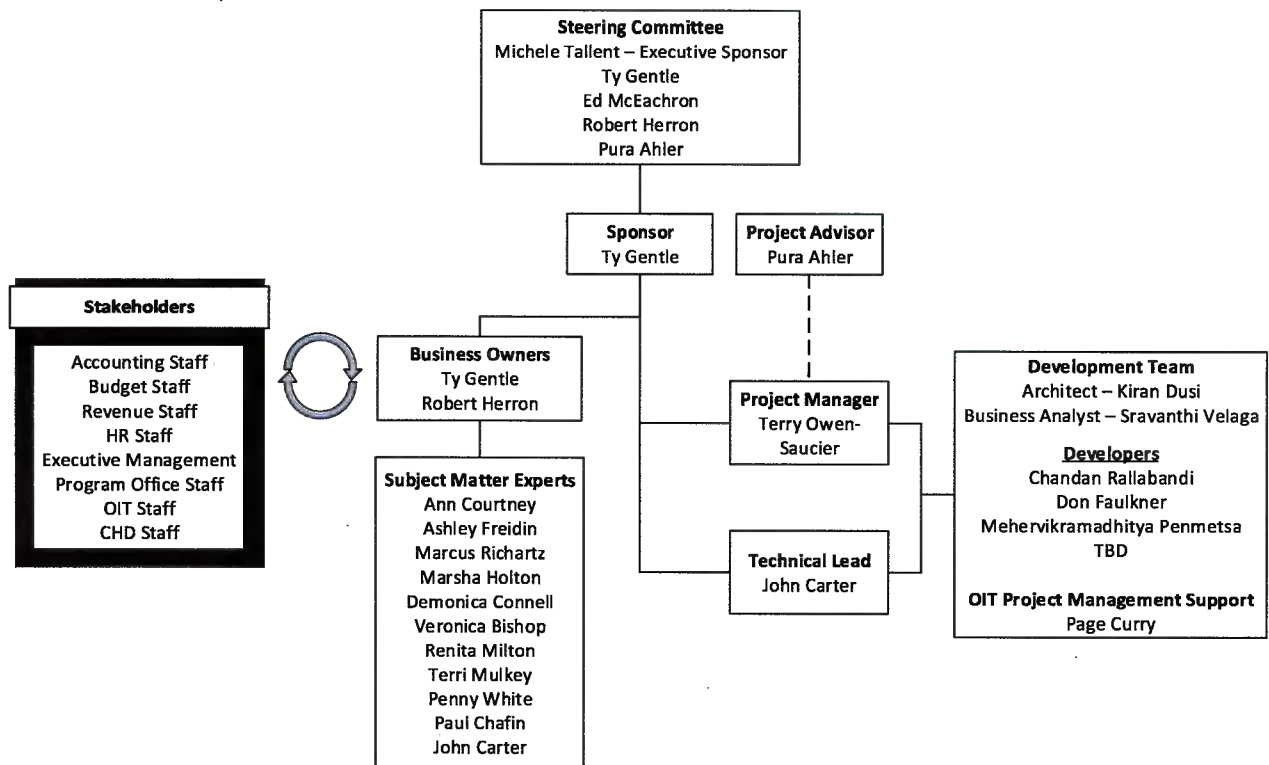
- FLAIR Reports on SharePoint
- Surplus/Deficit (Formerly Spending Plan)
- Salary Analysis
- CADBCHD Reporting
- DOH People First Data Warehouse
- DOH People First Report Front-End
- Budget Authorization Request
- Auto-Download from People First (for AOB)

3 PROJECT APPROACH

The CORTNE application will be developed using the Waterfall methodology. As the CORTNE application is comprised of many modules, each module will be separately designed, developed, documented, and deployed to Production. The modules will be designed to utilize shared data to support a 'single source of data' policy.

4 PROJECT ORGANIZATIONAL AND GOVERNANCE STRUCTURE

4.1 Project Organizational & Governance Chart



4.2 Identify Stakeholders

- Executive Management
- Bureau of Finance and Accounting
- Bureau of Personnel and Human Resource Management
- Office of Budget and Revenue Management

- Bureau of Revenue Management
- Program Offices
- Office of Information Technology
- County health Departments

4.3 Identify Project Team

Name	Role	Responsibilities
Michele Tallent Ty Gentle Ed McEachron Robert Herron Pura Ahler	Steering Committee	Project Authorization and Guidance
Ty Gentle	Project Sponsor	Define Scope of Project
Ty Gentle Robert Herron	Business Owner	Determine Scope Priorities and Solution Design
Ann Courtney Ashley Freidin Marcus Richartz Marsha Holton Demonica Connell Veronica Bishop Renita Milton Terri Mulkey Penny White Paul Chafin	SME	Consult with Product Owners Regarding Solution Design
Janeann Brown	Contract Manager	Procurement and Management of Contracted Resources
John Carter	Technical Lead	Technical Design Lead
Kiran Dusi	Solution Architect	Solution Architecture and Development Team Leadership
Chandan Rallabandi Don Faulkner Mehervikramadhitya Penmetsa TBD	Development Team	Solution Development and Implementation
Sravanthi Velaga	Business Analyst	Project Documentation and Quality Assurance
Terry Owen-Saucier	Project Manager/Scrum Master	Project Management and Scrum Management

4.4 Project Governance Process

There will be monthly Steering Committee meetings to review project progress and approve decisions with more than 50% overall impact to the project. All other decisions will be approved by the Business Owners as the requirements are refined and as the design is developed.

4.5 Escalation Process

When questions arise during design meetings, the Business Owners will approve decisions that impact functional design.

Decisions impacting project scope, schedule, or budget will be documented and presented to the Steering Committee for review/approval.

5 RESOURCE PLAN

5.1 Human Resources

Role	Quantity	Skills	Time	Acquisition Method
Architect	1	.Net Framework; C#; MVC; Entity Framework Microsoft (MS) Azure; Angular	40 hours	Staff Augmentation
Developer	4	.Net Framework; C#; MVC; Entity Framework Microsoft (MS) Azure; Angular	40 hours	Staff Augmentation
Business Analyst	1	MS Office; MS Project; MS Visio; Documentation; Meeting Facilitation	40 hours	Staff Augmentation
Project Manager/Scrum Master	1	Project Management; MS Office; MS Project; MS Visio; Scrum Life Cycle	40 hours	Staff Augmentation

5.2 Equipment/Materials Resources

The equipment and materials resources needed for this project are primarily for application development and project management because the solution will be hosted in the cloud (Microsoft Azure).

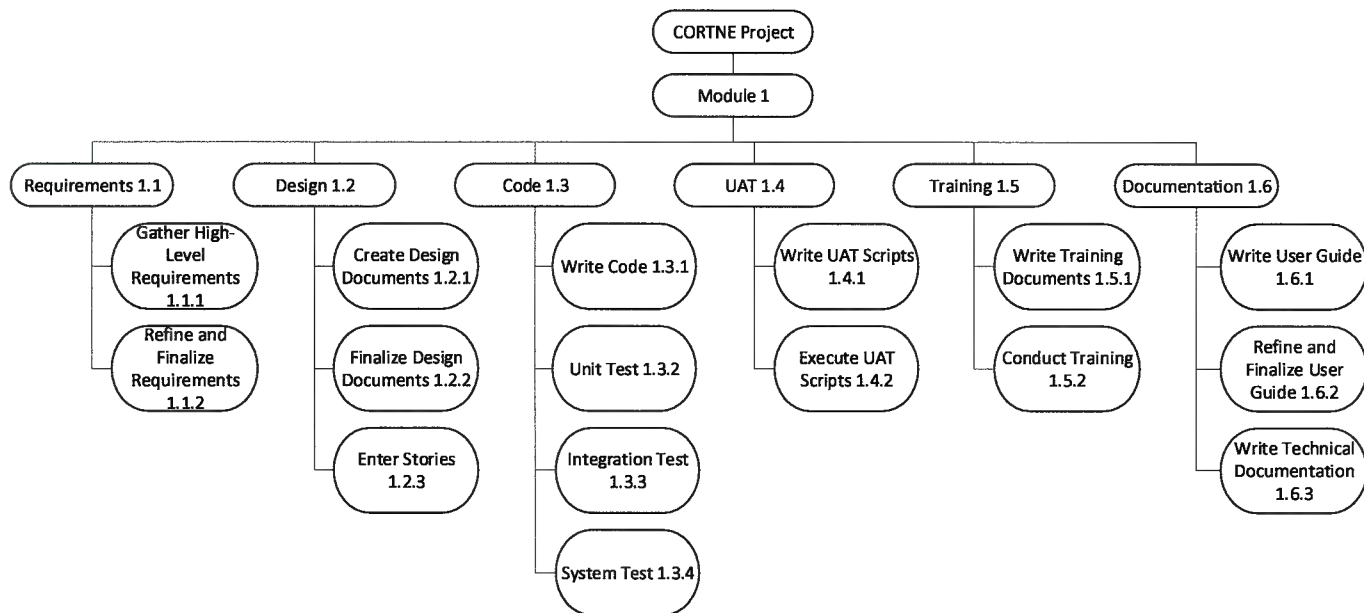
Resource	Quantity	Purpose	Funding Source	Procurement Method
Monitors	12	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace
Laptop	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace
Keyboard and Mouse	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace
External Hard Drive	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace
Docking Station	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace
Cables/Locks	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace

Resource	Quantity	Purpose	Funding Source	Procurement Method
Visual Studio MSDN	8	Licenses for architect, developers, tester, business analyst, and project manager	Administrative Trust Fund	SHI
MS Project	1	License for project manager	Administrative Trust Fund	SHI
MS Visio	3	License for architect, business analyst, and project manager	Administrative Trust Fund	SHI
Adobe Writer	2	License for business analyst and project manager	Administrative Trust Fund	SHI
Tables	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace
Chairs	6	Workstation for developers and business analyst	Administrative Trust Fund	MyFlorida MarketPlace

6 WORK BREAKDOWN STRUCTURE

The work breakdown structure (WBS) will be compiled as the requirements for each module are completed.

The project *module template* for the WBS is below.



7 PROJECT SCHEDULE MANAGEMENT PLAN

7.1 Project Schedule

The project schedule is maintained in the project SharePoint site.

CORTNE Project Management Plan

D	Task Name	Duration	Start	Finish
0	CORTNE Project Schedule	1098 days	Fri 3/8/19	Fri 6/30/23
1	Start Task	0 days	Fri 3/8/19	Fri 3/8/19
2	Initiation	130 days	Fri 3/8/19	Tue 9/10/19
3	Pre-Charter Risk and Complexity Assessment	2 days	Fri 3/8/19	Mon 3/11/19
4	Project Charter	62 days	Thu 5/30/19	Mon 8/26/19
10	Initiation Gate Risk and Complexity Assessment	1 day	Tue 8/27/19	Tue 8/27/19
11	Initiation Complete	0 days	Tue 9/10/19	Tue 9/10/19
12	Planning	79 days	Fri 5/31/19	Fri 9/20/19
13	Project Schedule	30 days	Tue 7/30/19	Tue 9/10/19
19	Financial Plan	35 days	Tue 7/30/19	Tue 9/17/19
25	Project Management Plan	19 days	Mon 8/26/19	Fri 9/20/19
31	Architecture Plan	18 days	Tue 8/6/19	Thu 8/29/19
37	Set Up Project SharePoint Site and Documentation Templates	47 days	Thu 6/6/19	Mon 8/12/19
45	On-Board Contractors	53 days	Fri 5/31/19	Wed 8/14/19
55	Identify Initial Backlog	6 days	Mon 8/19/19	Mon 8/26/19
56	Planning Gate Risk and Complexity Assessment	1 day	Tue 8/27/19	Tue 8/27/19
57	Planning Complete	0 days	Fri 9/20/19	Fri 9/20/19
58	Execution	971 days	Tue 9/3/19	Tue 6/27/23
59	Cash Receipts (CR)	159 days	Mon 10/14/19	Mon 6/1/20
75	Debit Memos (DM)	292 days	Tue 9/3/19	Tue 10/27/20
91	Impromptu Upload Automation	6 days	Thu 8/13/20	Thu 8/20/20
97	Event Cost Reallocation 3.0 (ECR)	263 days	Mon 10/5/20	Tue 10/19/21
123	CFDA Report	42 days	Wed 6/16/21	Fri 8/13/21
145	Trust Fund Cash Report	37 days	Wed 6/16/21	Fri 8/6/21
167	Maintain Financial Codes - OCAs	53 days	Mon 6/21/21	Thu 9/2/21
193	Approved Operating Budget (AOB)	20 days	Mon 6/21/21	Mon 7/19/21
219	Grants (Reconciliation Report and Master List)	70 days	Mon 9/20/21	Thu 12/30/21
244	Trust Fund Cash Analysis	50 days	Mon 11/1/21	Fri 1/14/22
269	Service Charge to GR	47 days	Wed 12/1/21	Tue 2/8/22
294	Daily Cash Reports	65 days	Wed 12/22/21	Fri 3/25/22
319	Daily Revenue Draw/Daily Cash Draws	45 days	Mon 1/24/22	Fri 3/25/22
344	CHD Reimbursement - Bi-Weekly	65 days	Mon 2/21/22	Fri 5/20/22
369	Cell Phone Bill Verification	72 days	Mon 3/7/22	Wed 6/15/22
394	Event Cost Reallocation 4.0 (ECR)	80 days	Mon 4/11/22	Mon 8/1/22
419	FLAIR Reports on SharePoint	72 days	Tue 7/26/22	Wed 11/2/22
444	Surplus/Deficit	72 days	Tue 9/6/22	Wed 12/14/22
469	Salary Analysis	72 days	Tue 10/18/22	Wed 1/25/23
494	CADBCHD Reporting	65 days	Tue 11/29/22	Mon 2/27/23
519	DOH People First Data Warehouse (PFDW)	72 days	Tue 12/13/22	Wed 3/22/23
544	DOH People First Report Front-End	74 days	Wed 2/8/23	Mon 5/22/23
569	Budget Authorization Request (BAR)	51 days	Wed 3/22/23	Wed 5/31/23
594	Auto-Download from People First (AOB PF Data)	40 days	Wed 5/3/23	Tue 6/27/23
619	Waterfall Design	303 days	Mon 8/9/21	Mon 10/17/22
620	JAD Sessions	205 days	Mon 8/9/21	Wed 6/1/22
638	Design Documents	288 days	Mon 8/30/21	Mon 10/17/22
736	Establish Benchmarks	240 days	Wed 9/1/21	Fri 8/12/22
762	Execution Complete	0 days	Tue 6/27/23	Tue 6/27/23
763	Controlling	1008 days	Fri 7/5/19	Wed 6/21/23
764	Steering Committee Meetings	976 days	Tue 8/20/19	Wed 6/21/23
825	Risk Reviews	614 days	Tue 7/14/20	Tue 12/13/22
858	Status Reports	881 days	Fri 7/5/19	Mon 12/26/22
1040	Update Financial Plan	841 days	Wed 8/14/19	Thu 12/8/22
1086	Controlling Complete	0 days	Wed 6/21/23	Wed 6/21/23
1087	Closing	13 days	Wed 6/14/23	Fri 6/30/23
1093	End Task	0 days	Fri 6/30/23	Fri 6/30/23

7.2 Schedule Management

Microsoft Project will be used to document and manage the project schedule. The project schedule will be reviewed and updated at least weekly.

8 COST MANAGEMENT PLAN

8.1 Budget

The funding source for the project is the Administrative Trust Fund.

Expenditures	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	Totals
Contracted Services	\$667,827	\$1,177,909	\$1,437,840	\$1,373,904	\$4,657,480
OPS	\$0	\$0	\$0	\$0	\$0
Expense	\$11,676	\$12,130	\$6,715	\$147,615	\$178,136
OCO	\$5,936	\$0	\$0	\$0	\$5,936
Totals	\$685,439	\$1,190,039	\$1,444,555	\$1,521,519	\$4,841,552

8.2 Project Spending Plan

The project spending plan is maintained in the project SharePoint site.

8.3 Cost Management

The Project Manager will review and update the project cost information monthly and present the current financial plan for review in the Steering Committee meetings.

9 PROCUREMENT MANAGEMENT PLAN

9.1 Procurement Management Procedure

The CORTNE application will be developed and implemented by an internal DOH team. That team will be made up of staff augmentation resources. DOH will use standard procurement processes for the staff augmentation resources.

9.2 Contracts Management Procedure

The staff augmentation contracts will be managed using the standard DOH staff augmentation contract procedures.

10 COMMUNICATIONS MANAGEMENT PLAN

Key Terms	Definition
Steering Committee	A group of individuals appointed to provide input and guidance to the project team.
Key Stakeholder	A person whose support is critical to the success of the project.
Agency Management	Executive and senior-level managers

Project Team	The people actively working on the project.
SME	Subject Matter Expert
Sponsor	A person who provides behind-the-scene assistance to project personnel. Acts as an advisor in decision-making and problem resolution.
Stakeholders	Any person or group that has a vested interest in the success of the project.

10.1 Assess Stakeholders

The Business Owners will facilitate adhoc communications with the stakeholders and the stakeholders will be included in design discussions as needed (identified by the Module Owner). The stakeholders identified for the project are:

- Executive Management
- Accounting Staff
- HR Staff
- Budget Staff
- Revenue Staff
- Program Office Staff
- OIT Staff
- County Health Department Staff

10.2 Communication Plan

Information	Frequency	Media	Owner	Audience
Project Status Briefings (confirm status of active modules, review risks, and review issues)	Weekly	Teams	Project Manager	Module Owners Business Owners Deputy CIO Technical Lead Application Architect
Status Reports	Every Three Weeks	Email	Project Manager	Steering Committee Module Owners
Team Stand-Up Meetings	Daily	In-Person/Teams	Project Manager	Development Team
Development Planning Meetings	Every 3 Weeks	In-Person/Teams	Project Manager	Development Team Module Owners SMEs
Joint Application Design (JAD) Sessions	As Needed	In-Person/Teams	Project Manager	Module Owners SMEs Architect
Meeting Notes	Within 3 Days of Meeting	Email	Project Manager	Meeting Invitees
Steering Committee Meetings	Monthly	In-Person/Teams	Project Manager	Steering Committee

10.3 Communications Tracking

- Status reports are maintained in the project SharePoint site and activity is tracked in the project schedule
- Meeting notes are maintained in the project SharePoint site
- Status Briefing notes are maintained in the project SharePoint site
- The Action Item log is maintained in the project SharePoint site
- The Decision log is maintained in the project SharePoint site
- JAD sessions are tracked in the project schedule
- Steering Committee meetings tracked in the project schedule

10.4 Documentation Standards

Document	Description	Author	Approver	Software
Business Requirements	Recording of requirements and meta data for the requirements	Business Analyst	Module Owner	Word
User Interface Specifications	Functional/technical specifications for online processing (this is user interfaces/web pages)	Business Analyst; Application Architect	Module Owner	Word
Report Specifications	Functional/technical specifications for reporting/batch or online.	Business Analyst; Application Architect	Module Owner	Word
User Guide	The User Guide provides detailed instructions for using the specific module	Business Analyst	Module Owner	Word
Technical Documentation	Information related to the code written and deployed	Developer	Architect	Word

10.5 Centralized Document Repository

The project SharePoint site will serve as the centralized document repository for User Guides and Azure DevOps will serve as the centralized document repository for technical documentation.

11 CHANGE MANAGEMENT PLAN

11.1 Change Management Roles and Responsibilities

Roles	Responsibilities
Steering Committee	Approve Changes impacting scope, schedule, and/or budget
Business Owner	Approve Changes impacting functional design
Subject Matter Expert	Identify Changes
Solution Architect	Identify Changes
Development Team	Identify Changes
Business Analyst	Identify Changes
Project Manager	Coordinate Decision Documentation and Escalation

11.2 Change Control Process

When a change is identified, it is entered in the Decision Log and a Decision Document will be completed by the Project Manager. For changes impacting functional design, the Business Owner will review the Decision Document to determine if a meeting is required to further discuss the change. If a meeting is required, the Project Manager will facilitate the discussion with the Business Owner(s), Module Owner(s), SME(s), and/or team member(s). The Business Owner will then approve or deny the change the Project Manager will record the decision.

For changes impacting scope, schedule, and/or budget, the Steering Committee will review the Decision Document to determine if a meeting is required to further discuss the change. If a meeting is required, the Project Manager will facilitate the discussion with the Business Owner(s), Module Owner(s), SME(s), and/or team member(s). The Steering Committee will then approve or deny the change the Project Manager will record the decision.

11.3 Track Project Changes

Project decisions will be entered in the Decision Log and the status tracked as the items progress through the review process, including the recording of approval or denial. Open items in the Decision Log will be reviewed as part of the Status Briefing meetings and Steering Committee meetings.

12 ORGANIZATIONAL CHANGE MANAGEMENT PLAN

There is no anticipated organizational change as a result of this project, as the CORTNE system is a rewrite of currently used applications and processes that are either on old technology or Excel spreadsheets.

User training will be provided for each module in coordination of when it is deployed to Production.

13 QUALITY MANAGEMENT PLAN

13.1 Quality Assurance Activities

The project will use repeatable processes for design, documentation, development, testing, and deployment. The iterative nature of this approach allows for 'mid-stream' identification of process improvements and the implementation of the related process modifications.

13.2 Quality Control Activities

The development team will conduct Unit Testing, System Testing, and Integration Testing as the code is completed; NUnit Testing is also used to improve the speed of testing. The Business Analyst will conduct an additional round of System Testing and Integration Testing and record any bugs that are identified. There will also be UAT prior to deployment to Production.

User training will be provided for each module in coordination of when it is deployed to Production.

13.3 Test Plan

Action	Description	Owner	Timing
Unit Test Scripts	Write a list of steps, which when executed, will provide evidence that the code performs as designed	Developer	Prior to and during coding
Unit Testing	Execute the Unit Test Scripts	Developer	As a piece of code is written
Integration Test Scripts	Write a list of steps, which when executed, will provide evidence that the code performs as designed	Developer	Prior to and during coding
Integration Testing	Execute the Integration Test Scripts	Developer	As a set of functionality is written
System Test Scripts	Write a list of steps, which when executed, will provide evidence that the code performs as designed	Developer, Business Analyst	Prior to and during coding
System Testing	Execute the System Test Scripts	Developer, Business Analyst	As a set of functionality is written
User Acceptance Test Scripts	Write a list of steps, which when executed, will provide evidence that the application provides the functionality to process business activities	Business Analyst, Module Owner	During and after coding
User Acceptance Testing (UAT)	Execute the UAT Scripts	Module Owner, SMEs	As a module of functionality is completed
Requirements Traceability Matrix (RTM)	Update the RTM with the test results information	Business Analyst	After UAT is complete

13.4 Independent Verification & Validation (IV&V)

IV&V is not required for this project.

14 DELIVERABLE ACCEPTANCE PLAN

14.1 Deliverable Review Team

The Module Owners will conduct UAT to determine if the module is approved for deployment to Production.

14.2 Deliverable Acceptance Criteria

The Module Owners will evaluate the modules using the information in the design documents.

14.3 Deliverable Review and Approval Process

This project is being developed using internal resources. After the modules are coded, tested, and documented by the Development Team, the Module Owners will conduct UAT to determine if the module is approved for deployment to Production.

15 RISK MANAGEMENT

15.1 Risk & Complexity Assessment

Risk & Complexity Assessments	Category
Pre-Charter Risk & Complexity Category	2
Initiation Gate Risk & Complexity Category	2
Planning Gate Risk & Complexity Category	1
Event Driven Risk & Complexity Category	

The Category decreased from 2 to 1 for the Planning Gate, primarily because no organizational changes are anticipated for the project.

15.2 Risk Management Plan

The following activities will be performed for identified risks.

- Evaluate for the probability of occurrence (all project stakeholders)
- Evaluate for the impact to the project if the risk occurs (all project stakeholders)
- Determine a mitigation strategy (all project stakeholders)
- Identify actions to be taken should the risk occur (all project stakeholders)
- Record all risk related information and activities in the Risk Log (Business Analyst, Project Manager)

15.3 Risk Identification

Risks will be formally identified and documented during the weekly Status Briefing Meetings. The Project Sponsors and Module Owners are participants of this recurring meeting. The identified risks will be added to the Risk Log each week.

Risks will be reviewed and updated during the Risk Review meetings. Issues determined to impact the project schedule will be escalated to the Steering Committee.

15.4 Risk Analysis

At the time of risk identification, risk probability and impact will be assessed and measured. Risks will be reviewed during the Status Briefing meetings to determine the appropriate mitigation strategy and response strategy.

15.5 Risk Mitigation

Risks determined to impact the project scope, schedule, and/or budget will be escalated to the Steering Committee.

16 ISSUE MANAGEMENT PLAN

Issues will be raised during JAD sessions, team discussions, and status meetings. Issues will be formally identified and documented during the weekly Status Briefing Meetings. It is the Project Manager's responsibility to record the issues and related data (including the Issue Owner) in the issues log on the project SharePoint site. Issues determined to impact the project scope, schedule, and/or budget will be escalated to the Steering Committee.

17 SYSTEM SECURITY PLAN

The system security plan is not required for this project.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS

Budget Period: 2022-2023

Department: HEALTH

Chief Internal Auditor: Mark H. Boehmer, CPA

Budget Entity: 64100200

Phone Number: 850-245-4150

(1) REPORT NUMBER	(2) PERIOD ENDING	(3) UNIT/AREA	(4) SUMMARY OF FINDINGS AND RECOMMENDATIONS	(5) SUMMARY OF CORRECTIVE ACTION TAKEN	(6) ISSUE CODE
A-2021-001	April 5, 2021	Office of Contracts	<p>Contract managers (CM) did not effectively identify subcontractors.</p> <p>Office of Contracts should work with CMs to develop enhanced methods to effectively identify and track subcontractors so as to mitigate issues associated with risks of fraud and abuse.</p>	<p>The Office of Contracts developed a standardized <i>Subcontractor Tracking Form</i> for CMs to use when subcontracts are approved for execution. Subcontracting Guidelines were developed to assist CMs and their supervisors with completing the <i>Subcontractor Tracking Form</i>.</p>	
A-2021-001	April 5, 2021	Office of Contracts	<p>CMs did not accurately and timely complete the <i>Subcontracting Request Form</i>.</p> <p>Office of Contracts should issue guidance to CMs and their supervisors to require the <i>Subcontracting Request Form</i> be reviewed and approved prior to issuing the provider an approval to subcontract.</p>	<p>The Office of Contracts developed <i>Subcontracting Guidelines</i> to assist CMs and their supervisors with completing the <i>Subcontracting Request Form</i>. Additionally, the Office of Contracts incorporated subcontracting as a training topic in the Department's Contract Management Training in TRAIN.</p>	

A-2021-001	April 5, 2021	Office of Contracts	<p>Agreements between providers and their subcontractors did not include the U.S. Department of Homeland Security's <i>E-Verify system (E-Verify)</i> language as required by the Department's <i>Standard Contract</i> .</p> <p>Office of Contracts should issue guidance requiring CMs' supervisor verify the CM reviewed the subcontractor agreements to ensure the required language is included prior to providing approval to subcontract.</p>	<p>The Office of Contracts issued a memorandum highlighting the responsibilities of the CMs' supervisor to verify the CM reviewed the subcontractor agreements.</p>	
A-2021-001	April 5, 2021	Office of Contracts	<p>Contract language was not timely updated to include new laws, policy and procedures.</p> <p>Office of Contracts should as preparer, and the Office of the General Counsel as approver, together develop a process to ensure the <i>Standard Contract</i> is timely updated to correspond with the implementation of new laws, rules, policies, and procedures requiring specific language in Department contracts.</p>	<p>The Office of Contracts' Director is responsible for monitoring legislation that has the potential to affect language in the <i>Standard Contract</i> ; and will notify the Office of the General Counsel of any needed revisions to the <i>Standard Contract</i> .</p>	

AG-2021-182	March 31, 2021	Division of Administration	<p>The Florida Department of Health (FDOH) did not verify that all applicable subrecipients were audited or timely determine whether a management decision was necessary for a subrecipient.</p> <p>FDOH should take steps to verify that audit reports from all applicable subrecipients are timely obtained and reviewed to ensure that the subrecipients took timely and appropriate action to address all applicable deficiencies and to facilitate the timely issuance of management decisions.</p>	<p>FDOH agrees with the finding in that the items pre-date the corrective active measures that were implemented in November 2020, to take effect beginning with fiscal year 2020/2021. The measures called for a complete overhaul of the FDOH Single Audit review process to:</p> <ol style="list-style-type: none"> 1) Address the Office of the Auditor General's recommendations for findings 2019-025 and 2020-049; 2) Meet the added volume of recipients/sub-recipient agreements subject to Single Audit review/compliance requirements; 3) Add efficiencies to handle staff shortage and turn overs; and 4) Add additional automation features to improve and track communications with providers, local Certified Public Accountants, and FDOH program offices. These measures have been tested, implemented and are monitored daily to prevent future re-occurrences. 	
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Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / ADMINISTRATIVE SUPPORT
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64100200					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				

TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?	Y				

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A				
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AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y				
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				

		Program or Service (Budget Entity Codes)				
Action		64100200				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64100200				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should <u>always be annualized</u> .	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where <u>appropriate</u> ?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in <u>Memo #22-001</u> ?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when <u>requesting additional positions</u> ?	N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as <u>required for lump sum distributions</u> ?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64100200				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				

Action		Program or Service (Budget Entity Codes)				
		64100200				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	YYY				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				

		Program or Service (Budget Entity Codes)				
Action		64100200				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)	N/A				
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	N/A				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	N/A				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP	If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in					
14. SCHEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						

Action		Program or Service (Budget Entity Codes)				
		64100200				
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
TIP	If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.					
15. SCHEDULE VIIC (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR,SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						

Action		Program or Service (Budget Entity Codes)				
		64100200				
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



COMMUNITY HEALTH PROMOTION EXHIBITS AND SCHEDULES



COMMUNITY HEALTH PROMOTION SCHEDULE I SERIES

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64- Department of Health **Budget Period:** 2022-2023
Program: 64200100 CHP Violence and Injury Prevention
Fund: 089001 Rape Crisis Trust Fund

Specific Authority: 794.055 and 794.056 F.S.
Purpose of Fees Collected: Funds are allocated to rape crisis centers to provide sexual battery recovery services to victims of sexual battery and their families

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fines assessed to offenders	2,290,059	2,335,860	2,382,577

Total Fee Collection to Line (A) - Section III	2,290,059	2,335,860	2,382,577

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	6,248	45,761	60,167
Other Personal Services	-		
Expenses	5,979	35,000	35,000
Operating Capital Outlay	-		
Other Special Categories	1,527,506	1,655,666	2,010,171
Trust Fund Surcharge Paid	164,929	168,228	171,593
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	1,704,662	1,904,655	2,276,931

Basis Used: _____

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	2,290,059	2,335,860
TOTAL SECTION II	(B)	1,704,662	2,276,931
TOTAL - Surplus/Deficit	(C)	585,397	105,646

EXPLANATION of LINE C:
 Revenues have been estimated based on a history of previous deposits.
 Actuals fees collected during FY 20/21 were higher than prior deposits would have predicted.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period: 2022-2023**
Program: 64200100 - Community Health Promotion
Fund: 197001

Specific Authority: 318.21(6)
Purpose of Fees Collected: Epilepsy Services Program - Prevention and Education

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Revenue - Seat Belt Violation Fines	260,668	350,000	350,000
Total Fee Collection to Line (A) - Section III	260,668	350,000	350,000

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	-	-	-
Other Personal Services	-	-	-
Expenses	558	3,000	3,000
Operating Capital Outlay	-	-	-
Provider Contracts	307,482	307,482	307,482
Service Charge to GR	20,854	20,854	20,854
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	328,894	331,336	331,336

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	260,668	350,000	350,000
TOTAL SECTION II	(B)	328,894	331,336	331,336
TOTAL - Surplus/Deficit	(C)	(68,226)	18,664	18,664

EXPLANATION of LINE C:

The deficit of 67,668 was due to a decrease in Revenue (Seat-Belt Fines) due to COVID-19.
The deficit was covered by cash in the TF from previous Fiscal Years. Contracts/Expenses are based on cash in TF at end of prior FY

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Administrative Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2021

	Balance as of 6/30/2021		SWFS* Adjustments		Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(621,006.82)	(A)			(621,006.82)
ADD: Other Cash (See Instructions)	-	(B)			-
ADD: Investments		(C)			-
ADD: Outstanding Accounts Receivable	-	(D)			-
ADD: TNFR FROM BE 64100200	663,532.73	(E)			663,532.73
Total Cash plus Accounts Receivable	42,525.91	(F)	0		42,525.91
LESS Allowances for Uncollectibles		(G)			-
LESS Approved "A" Certified Forwards	8,956.95	(H)			8,956.95
Approved "B" Certified Forwards	33,360.96	(H)			33,360.96
Approved "FCO" Certified Forwards		(H)			-
LESS: Other Accounts Payable (Nonoperating)	208.00	(I)			208.00
LESS: _____		(J)			-
Unreserved Fund Balance, 07/01/21	0.00	(K)	0		0.00 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Administrative Trust Fund</u>
LAS/PBS Fund Number:	<u>2021</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(630,171.78)"/>	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(33,360.96)"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="(0.01)"/>	(D)
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Compensated Absences Liability	<input type="text" value="0.00"/>	(D)
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TNFR FROM BE 64100200	<input type="text" value="663,532.75"/>	(D)
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<input type="text"/>	(D)
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ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
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DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Rape Crisis Program Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2089

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,612,164.51	(A)		1,612,164.51
ADD: Other Cash (See Instructions)	2,781.72	(B)		2,781.72
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	1,614,946.23	(F)	-	1,614,946.23
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	197,385.66	(H)		197,385.66
Approved "B" Certified Forwards	1,162.22	(H)		1,162.22
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	56,450.60	(I)		56,450.60
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	1,359,947.75	(K)	-	1,359,947.75 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Rape Crisis Program Trust Fund</u>
LAS/PBS Fund Number:	<u>2089/64200100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21	
Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	1,361,109.97 (A)
Subtract Nonspendable Fund Balance (GLC 56XXX)	(B)
Add/Subtract Statewide Financial Statement (SWFS) Adjustments :	
SWFS Adjustment # and Description	(C)
SWFS Adjustment # and Description	(C)
Add/Subtract Other Adjustment(s):	
Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(1,162.22) (D)
Approved FCO Certified Forward per LAS/PBS	(D)
A/P not C/F-Operating Categories	(D)
	(D)
	(D)
	(D)
ADJUSTED BEGINNING TRIAL BALANCE:	1,359,947.75 (E)
UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	1,359,947.75 (F)
DIFFERENCE:	0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Tobacco Settlement Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2122

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	151,122,027.50	(A)		151,122,027.50
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	151,122,027.50	(F)	-	151,122,027.50
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	17,566,803.63	(H)		17,566,803.63
Approved "B" Certified Forwards	917,697.72	(H)		917,697.72
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: Transfer to 64100200, 64200700, 64300100	131,665,996.48	(J)		131,665,996.48
Unreserved Fund Balance, 07/01/21	971,529.67	(K)	-	971,529.67 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Tobacco Settlement Trust Fund</u>
LAS/PBS Fund Number:	<u>2122</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	133,555,011.17	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

		(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description		(C)
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SWFS Adjustment # and Description		(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(917,697.72)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
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A/P not C/F-Operating Categories	212.70	(D)
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Transfer to 64100200	(167,917.87)	(D)
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Transfer to 64200700	(11,154.55)	(D)
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Transfer to 64300100	(131,486,924.06)	(D)
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ADJUSTED BEGINNING TRIAL BALANCE:	971,529.67	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	971,529.67	(F)
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DIFFERENCE:	0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Epilepsy Services Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2197

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	428,929.51	(A)		428,929.51
ADD: Other Cash (See Instructions)	167.19	(B)		167.19
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	429,096.70	(F)	-	429,096.70
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	84,942.53	(H)		84,942.53
Approved "B" Certified Forwards		(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	6,845.81	(I)		6,845.81
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	337,308.36	(K)	-	337,308.36 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Epilepsy Services Trust Fund</u>
LAS/PBS Fund Number:	<u>2197/64200100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21	
Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	337,308.36 (A)
Subtract Nonspendable Fund Balance (GLC 56XXX)	(B)
Add/Subtract Statewide Financial Statement (SWFS) Adjustments :	
SWFS Adjustment # and Description	(C)
SWFS Adjustment # and Description	(C)
Add/Subtract Other Adjustment(s):	
Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(D)
Approved FCO Certified Forward per LAS/PBS	(D)
A/P not C/F-Operating Categories	(D)
	(D)
	(D)
	(D)
	(D)
ADJUSTED BEGINNING TRIAL BALANCE:	337,308.36 (E)
UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	337,308.36 (F)
DIFFERENCE:	0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Biomedical Research Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2245

	Balance as of 6/30/2021	(A)	SWFS* Adjustments	(B)	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	55,165,991.95				55,165,991.95
ADD: Other Cash (See Instructions)	95,537.55				95,537.55
ADD: Investments	281,263.29				281,263.29
ADD: Outstanding Accounts Receivable	63,029.48				63,029.48
ADD: BE Transfer from 64200800	19,411,308.30				19,411,308.30
ADD: SWFS B6400310			175,283.29		175,283.29
Total Cash plus Accounts Receivable	75,017,130.57		175,283.29		75,192,413.86
LESS Allowances for Uncollectibles					-
LESS Approved "A" Certified Forwards	16,123,490.26				16,123,490.26
Approved "B" Certified Forwards	18,934,110.89				18,934,110.89
Approved "FCO" Certified Forwards					-
LESS: Other Accounts Payable (Nonoperating) *B6400304	2,195.38		1.88	*	2,197.26
LESS: Approved Carry Forward	28,604,735.87				28,604,735.87
Unreserved Fund Balance, 07/01/21	11,352,598.17		175,281.41		11,527,879.58 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Department Title:	Budget Period: 2022 - 2023
Trust Fund Title:	Health
LAS/PBS Fund Number:	Biomedical Research Trust Fund
	2245

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; 39,480,077.82 (A)
GLC 539XX for proprietary and fiduciary funds

Subtract Nonspendable Fund Balance (GLC 56XXX) (B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400310 Receivable 175,283.29 (C)

SWFS Adjustment #B6400304 Adj Payable (1.88) (C)

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS (18,934,110.89) (D)

Approved Certified Forward per LAS/PBS (D)

A/P not C/F-Operating Categories 58.81 (D)

BE Transfer from 64200800 19,411,308.30 (D)

Approved Carry Forward (28,604,735.87) (D)

(D)

ADJUSTED BEGINNING TRIAL BALANCE: 11,527,879.58 (E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) 11,527,879.58 (F)

DIFFERENCE: 0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Federal Grants Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2261

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	13,566,905.77	(A)		13,566,905.77
ADD: Other Cash (See Instructions)	738.53	(B)		738.53
ADD: Investments	(10,998,395.02)	(C)		(10,998,395.02)
ADD: Outstanding Accounts Receivable	41,020,818.57	(D)		41,020,818.57
ADD: SWFS B6400324, B6400351, B6400354		(E)	(7,915.46)	(7,915.46)
Total Cash plus Accounts Receivable	43,590,067.85	(F)	(7,915.46)	43,582,152.39
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	34,970,367.72	(H)		34,970,367.72
Approved "B" Certified Forwards	6,187,586.06	(H)		6,187,586.06
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	2,432,114.07	(K)	(7,915.46)	2,424,198.61 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	8,498,016.00	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

0.00	(B)
------	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400324, B6400351, B6400354 Receivables	(7,915.46)	(C)
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SWFS Adjustment # and Description		(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(6,187,586.06)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
--	--	-----

A/P not C/F-Operating Categories	6,595.91	(D)
----------------------------------	----------	-----

Current Compensated Absences Liability	115,088.22	(D)
--	------------	-----

		(D)
--	--	-----

		(D)
--	--	-----

ADJUSTED BEGINNING TRIAL BALANCE:

2,424,198.61	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

2,424,198.61	(F)
---------------------	-----

DIFFERENCE:

0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Maternal and Child Health Block Grant Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2475

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,569,762.06	(A)		1,569,762.06
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	1,243,052.74	(D)		1,243,052.74
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	2,812,814.80	(F)	-	2,812,814.80
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	1,077,968.97	(H)		1,077,968.97
Approved "B" Certified Forwards	165,083.77	(H)		165,083.77
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: Transfer to 64300100	1,151,701.40	(J)		1,151,701.40
Unreserved Fund Balance, 07/01/21	418,060.66	(K)	-	418,060.66 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Maternal and Child Health Block Grant Trust Fund</u>
LAS/PBS Fund Number:	<u>2475/64200100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="1,734,734.34"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(165,083.77)"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="111.49"/>	(D)
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Current Compensated Absences Liability	<input type="text" value="0.00"/>	(D)
--	-----------------------------------	-----

Transfer to 64300100	<input type="text" value="(1,151,701.40)"/>	(D)
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<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="418,060.66"/>	(E)
---	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="418,060.66"/>	(F)
---	-----

DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Preventive Health Services Block Grant Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2539

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	209,514.96	(A)		209,514.96
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	496,060.97	(D)		496,060.97
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	705,575.93	(F)	-	705,575.93
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	246,844.29	(H)		246,844.29
Approved "B" Certified Forwards	249,216.68	(H)		249,216.68
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	209,514.96	(K)	-	209,514.96 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Preventive Health Services Block Grant Trust Fund</u>
LAS/PBS Fund Number:	<u>2539</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21	
Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	458,731.64 (A)
Subtract Nonspendable Fund Balance (GLC 56XXX)	(B)
Add/Subtract Statewide Financial Statement (SWFS) Adjustments :	
SWFS Adjustment # and Description	(C)
SWFS Adjustment # and Description	(C)
Add/Subtract Other Adjustment(s):	
Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(249,216.68) (D)
Approved FCO Certified Forward per LAS/PBS	(D)
A/P not C/F-Operating Categories	(D)
	(D)
	(D)
	(D)
	(D)
ADJUSTED BEGINNING TRIAL BALANCE:	209,514.96 (E)
UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	209,514.96 (F)
DIFFERENCE:	0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Grants and Donations Trust Fund
Budget Entity:	64200100
LAS/PBS Fund Number:	2339

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(75,085.56)	(A)		(75,085.56)
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: TNFR from BE 64200200	75,085.56	(E)		75,085.56
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Grants and Donations Trust Fund</u>
LAS/PBS Fund Number:	<u>2339/64200100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(75,085.56)"/> (A)
--	--

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
----------------------	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
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TNFR from BE 64200200	<input type="text" value="75,085.56"/>	(D)
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<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
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DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS

Budget Period: 2022-2023

Department: HEALTH

Chief Internal Auditor: Mark H. Boehmer, CPA

Budget Entity: 64200100

Phone Number: 850-245-4150

(1) REPORT NUMBER	(2) PERIOD ENDING	(3) UNIT/AREA	(4) SUMMARY OF FINDINGS AND RECOMMENDATIONS	(5) SUMMARY OF CORRECTIVE ACTION TAKEN	(6) ISSUE CODE
A-2021-002B	June 29, 2021	Primary Care Office	<p>Nova Southeastern University, Inc. (NOVA) did not fully complete some deliverables required by the contract.</p> <p>Primary Care Office should improve its monitoring methodology to ensure providers accomplish the deliverable tasks specified in the contract, and that documentation used to support billings submitted for payment is accurate.</p>	<p>The Division of Public Health Statistics and Performance Management's (Division) contract managers and supervisors will utilize the Department's monitoring tools and resources to assure each contract is monitored appropriately. Monitoring activities will be documented in each contract and on the monitoring tracking tool developed by the Department's Office of Contracts.</p>	
A-2021-002B	June 29, 2021	Primary Care Office	<p>NOVA overstated the reported number of Veterans Access Clinic patient encounters.</p> <p>The Department's Primary Care Office should seek reimbursement from NOVA in the amount of \$85,872, equal to the financial impact of decreasing the allocation rate applied to facilities and administrative expenses by 0.70%.</p>	<p>The Division will comply with Department processes to request and receive the reimbursement of \$85,872 from NOVA.</p>	

(1)	(2)	(3)	(4)	(5)	(6)
REPORT NUMBER	PERIOD ENDING	UNIT/AREA	SUMMARY OF FINDINGS AND RECOMMENDATIONS	SUMMARY OF CORRECTIVE ACTION TAKEN	ISSUE CODE
A-2021-002B	June 29, 2021	Primary Care Office	<p>NOVA included an unallowable expense within its billing to the Department.</p> <p>The Department's Primary Care Office should seek reimbursement from NOVA in the amount of \$3,589.78 for the unallowable food catering expense billed to the Department during the January 1, 2020 through March 30, 2020 period of the contract.</p>	<p>The Division will comply with Department processes to request and receive the reimbursement of \$3,589.78 from NOVA.</p>	
R-2021-004	June 18, 2021	Division of Community Health Promotion	<p>Agreements between Florida's Vision Quest, Inc. (Provider) and its subcontractors did not include the <i>E-Verify system (E-Verify)</i> language.</p> <p>The Division of Community Health Promotion should enforce the requirements of the Contract, including that the Provider include the <i>E-Verify</i> requirement in all agreements with subcontractors.</p>	<p>The Provider has not submitted documentation. Our Legal Department (in developing the Contract's Attachment I) was requiring the Provider to submit subcontractor agreements prior to the execution of a new contract starting July 1, 2021.</p> <p>The Provider's appropriation was vetoed from the 2021-2022 state budget. Therefore, this contract will not be renewed.</p>	

(1) REPORT NUMBER	(2) PERIOD ENDING	(3) UNIT/AREA	(4) SUMMARY OF FINDINGS AND RECOMMENDATIONS	(5) SUMMARY OF CORRECTIVE ACTION TAKEN	(6) ISSUE CODE
R-2021-004	June 18, 2021	Division of Community Health Promotion	<p>The Provider did not ensure subcontractors and subcontractors' staff were timely processed in <i>E-Verify</i>.</p> <p>The Division of Community Health Promotion should enforce the requirements of the Contract, including that the Provider use <i>E-Verify</i> to determine employment eligibility of all new employees.</p>	<p>The contract manager (CM) sent emails to the Provider in January 2021, February 2021, and May 2021 requesting the Provider complete the <i>E-Verify</i> documentation for staff and subcontractors. On February 19, 2021, the Provider submitted <i>E-Verify</i> documentation for their office staff and the four staff on the mobile units, but not for the network doctors. <i>E-Verify</i> documentation for all network doctors will be required prior to the execution of a new contract starting July 1, 2021.</p> <p>The Provider's appropriation was vetoed from the 2021-2022 state budget. Therefore, this contract will not be renewed.</p>	

(1) REPORT NUMBER	(2) PERIOD ENDING	(3) UNIT/AREA	(4) SUMMARY OF FINDINGS AND RECOMMENDATIONS	(5) SUMMARY OF CORRECTIVE ACTION TAKEN	(6) ISSUE CODE
R-2021-004	June 18, 2021	Division of Community Health Promotion	<p>The Provider did not ensure subcontractors and subcontractors' staff were appropriately background screened.</p> <p>We recommend the Division of Community Health Promotion enforce the requirements of the Contract, including that the Provider ensure subcontractors and staff are appropriately background screened.</p>	<p>The CM sent emails to the Provider in January 2021, February 2021, and May 2021 requesting the Provider complete the <i>E-Verify</i> documentation for staff and subcontractors. A form was attached in the emails requesting the Provider complete it for all subcontractors, including network doctors. On February 19, 2021, the Provider submitted E-Verify for their office staff and the four staff on the mobile units, but not for the network doctors. E-Verify documentation for all network doctors will be required (per Attachment I) prior to the execution of a new contract starting July 1, 2021.</p> <p>The Provider's appropriation was vetoed from the 2021-2022 state budget. Therefore, this contract will not be renewed.</p>	
C-1920-001	October 23, 2020	Child Care Food Program	<p>Transparency would be improved when older active contracts are added to the <i>Florida Accountability Contract Tracking System</i> (FACTS).</p> <p>Child Care Food Program (CCFP) management should ensure all contracts, including those that were executed prior to the new process implementation of routing through the Office of Contracts, be uploaded to FACTS in accordance with the Transparency Florida Act.</p>	<p>CCFP created a plan with the Department's Office of Contracts to have the older active CCFP contracts uploaded to FACTS. Due to staff turnover, adding the older active CCFP contracts to FACTS remains in process. Approximately 700 of the 2,200 contracts have been uploaded in FACTS. CCFP is in communication with the Office of Contracts on funding an additional OPS position to assist.</p>	

(1) REPORT NUMBER	(2) PERIOD ENDING	(3) UNIT/AREA	(4) SUMMARY OF FINDINGS AND RECOMMENDATIONS	(5) SUMMARY OF CORRECTIVE ACTION TAKEN	(6) ISSUE CODE
C-1920-001	October 23, 2020	Child Care Food Program	<p>Consistency in conducting and documenting monitoring visits could be improved.</p> <p>CCFP management should implement processes to ensure monitoring visits are consistently conducted and appropriately documented, including a supervisor review.</p>	<p>CCFP compares the Department of Children and Families (DCF) listing of all closed child care providers in Florida to CCFP's <i>Management Information and Payment System</i> (MIPS) and identifies those sites that are on the CCFP to ensure that they are terminated. This process has proven to be effective in the termination of closed providers and capturing any centers that did not notify the Department of their closure.</p> <p>CCFP will continue to work with DCF on the establishment of an automated plan utilizing the statewide list of child care providers to electronically compare the data against the database of licensed providers in MIPS. Project completion is dependent on DCF's ability to provide the required documentation needed by the MIPS developers to successfully create an automated process.</p>	
C-1920-001	October 23, 2020	Child Care Food Program	<p>Additional steps could be taken to decrease any perceived or actual conflicts of interest in hiring staff from a CCFP provider.</p> <p>We recommend CCFP management sufficiently research and document potential hire backgrounds to ensure they are not assigned to monitor former employers that received federal funds through the CCFP.</p>	<p>CCFP has implemented an online review tool that provides updates through the entire review process. This new tool allows for reports to be pulled at any given time to track the status of each review. Supervisors also receive notification when they have reviews to complete once it has been routed to them within the tool.</p>	

(1)	(2)	(3)	(4)	(5)	(6)
REPORT NUMBER	PERIOD ENDING	UNIT/AREA	SUMMARY OF FINDINGS AND RECOMMENDATIONS	SUMMARY OF CORRECTIVE ACTION TAKEN	ISSUE CODE
C-1920-001	October 23, 2020	Child Care Food Program	<p>Improving the timeliness and accuracy of data from DCF would prevent undue payments and increase workload efficiencies.</p> <p>CCFP staff would be immediately prompted to investigate and terminate an unlicensed provider if CCFP's Management Information and Payment System were updated to communicate with the Department of Children and Families' <i>Childcare Administration, Regulation & Enforcement System</i>, with live updates of licenses and expiration dates. While this control would prevent reimbursements paid to CCFP providers without a current license, CCFP staff should conduct a cost benefit analysis to ensure this control would not possibly create other unintended consequences, such as delays in the reimbursement of legitimate claims.</p>	<p>CCFP worked closely with CCFP's attorney, as well as the Human Resource attorney, in 2019 to develop a Conflict of Interest Attestation, disclosing any past relationships and disclosing any knowledge of any fraudulent activities with any sponsoring organization. All current CCFP employees completed this attestation. The attestation is included in the CCFP's new hire packet and all new employees must sign the attestation. CCFP follows the recommendation from legal that the CCFP does not assign former sponsor staff to the same sponsoring organization for a period of two years.</p>	

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / COMMUNITY HEALTH PROMOTION
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64200100					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.					

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?					

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.					
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AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")					
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")					

		Program or Service (Budget Entity Codes)				
Action		64200100				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200100				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should <u>always be annualized</u> .	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OAD A/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where <u>appropriate</u> ?					
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in <u>Memo #22-001</u> ?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N				
7.12	Does the issue narrative include plans to satisfy additional space requirements when <u>requesting additional positions</u> ?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as <u>required for lump sum distributions</u> ?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200100				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	Y				

Action		Program or Service (Budget Entity Codes)				
		64200100				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	Y				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				

		Program or Service (Budget Entity Codes)				
Action		64200100				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)					
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
TIP	If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in					
14. SCHEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						

		Program or Service (Budget Entity Codes)				
Action		64200100				
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
TIP	If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.					
15. SCHEDULE VIIC (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR,SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						

Action		Program or Service (Budget Entity Codes)				
		64200100				
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



DISEASE CONTROL AND HEALTH PROTECTION EXHIBITS AND SCHEDULES



DISEASE CONTROL AND HEALTH PROTECTION SCHEDULE I SERIES

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 HEALTH
Program: EH Professional Certification
Fund: Grants & Donations T.F.

Budget Period: 2022-2023

Specific Authority: 381.01
Purpose of Fees Collected: Certification & renewal of environmental Health professionals.
OCA = EHCET

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="checked" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
	<u>1,389</u>	<u>1,389</u>	<u>1,389</u>
Total Fee Collection to Line (A) - Section III	<u>1,389</u>	<u>1,389</u>	<u>1,389</u>

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	<u>61,192</u>	<u>61,036</u>	<u>61,036</u>
Other Personal Services			
Expenses	<u>60</u>	<u>60</u>	<u>60</u>
Operating Capital Outlay			
Surcharge to Trust Fund	<u>81</u>	<u>81</u>	<u>81</u>
Indirect Costs Charged to Trust Fund	<u>4,183</u>	<u>4,183</u>	<u>4,183</u>
Total Full Costs to Line (B) - Section III	<u>65,516</u>	<u>65,360</u>	<u>65,360</u>

Basis Used: % of salaries and collocated with actual expenses

SECTION III - SUMMARY

TOTAL SECTION I	(A)	<u>1,389</u>	<u>1,389</u>	<u>1,389</u>
TOTAL SECTION II	(B)	<u>65,516</u>	<u>65,360</u>	<u>65,360</u>
TOTAL - Surplus/Deficit	(C)	<u>(64,127)</u>	<u>(63,971)</u>	<u>(63,971)</u>

EXPLANATION of LINE C:

Requests to consider fee increases have been denied, staff responsibilities have been shifted to reduce overall support costs slightly, but the program is still not self sufficient.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: Office of Medical Marijuana Use
Fund: Grants & Donations 2339

Specific Authority: s. 381.986, Florida Statutes
Purpose of Fees Collected: Manage the registry of patients and caregivers, and license and monitor medical marijuana treatment centers and certified marijuana testing labs.

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	<u>ACTUAL</u>	<u>ESTIMATED</u>	<u>REQUEST</u>
	<u>FY 2020 - 2021</u>	<u>FY 2021 - 2022</u>	<u>FY 2022 - 2023</u>
<u>Receipts:</u>			
Identification Card Applications	45,862,931	58,117,296	71,281,752
MMTC Applications/Renewals	600,630	18,619,530	18,679,593
CMTL Applications/Renewals	251,781	440,617	251,781
Fines/Fees	744,437	208,500	220,500
Total Fee Collection to Line (A) - Section III	47,459,779	77,385,943	90,433,626

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	3,814,167	5,886,693	11,224,414
Other Personal Services	626,580	1,102,420	1,102,420
Expenses	922,511	1,090,691	2,733,236
Operating Capital Outlay			48,000
Acquisition of Motor Vehicles			166,081
Contracted Services	10,926,500	15,138,214	20,236,322
OMMU IT Initiatives		4,442,239	4,442,239
OMMU Education Campaign			4,000,000
Lease/Lease-Purchase of Equipment			11,500
Transfer to FAMU	5,858,746	5,978,430	9,311,760
Risk Management	3,143	3,143	3,143
HR Assessment	22,463	25,487	25,487
Indirect Costs Charged to Trust Fund	23,429,709	9,422,522	8,139,737
Total Full Costs to Line (B) - Section III	45,603,820	43,089,839	61,444,339

Basis Used: Note: FY 21-22 Transfer to FAMU estimated expenditures exceed appropriation. LBC amendment for \$2,366,040 has been requested.

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	47,459,779	77,385,943
TOTAL SECTION II	(B)	45,603,820	43,089,839
TOTAL - Surplus/Deficit	(C)	1,855,959	34,296,103

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2021 - 22
Program: 64200200 Disease Control and Health Protection
Fund: 2531 Planning & Eval TF

Specific Authority: FS 381.0202 (3)
Purpose of Fees Collected: Support laboratory services provided
J5A00

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
<u>Contract, CHDs, & Lab billings</u>	1,953,844	1,914,767	1,934,305
<u>Medicaid, Medicare & 3rd Party</u>	437,239	428,494	432,867
<u>Other Grants</u>	24,933	24,434	24,684
<u>Miscellaneous</u>	103,583	101,512	102,548
Total Fee Collection to Line (A) - Section III	2,519,599	2,469,207	2,494,403

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
<u>Salaries and Benefits</u>	635,235	3,554,521	3,625,611
<u>Other Personal Services</u>	59,104	61,426	62,655
<u>Expenses</u>	2,310,669	4,001,102	4,081,124
<u>Operating Capital Outlay</u>	2,594	324,612	331,104
<u>Contractual Services</u>	466,023	850,850	867,867
<u>Lease</u>	23,897	30,000	30,600
<u>HR Outsource</u>	27,934	17,000	17,340
<u>Other - includes Risk Mgt</u>	139,984	30,000	30,600
<u>FCO Transfer</u>	-	4,300,106	4,386,108
<u>Indirect Costs Charged to Trust Fund</u>			
Total Full Costs to Line (B) - Section III	3,665,440	13,169,617	13,433,009

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	2,519,599	2,469,207	2,494,403
TOTAL SECTION II	(B)	3,665,440	13,169,617	13,433,009
TOTAL - Surplus/Deficit	(C)	(1,145,841)	(10,700,410)	(10,938,606)

EXPLANATION of LINE C:

Losses will be offset by surplus in other programs and existing cash balance

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period: 2021 - 22**
Program: 64200200 Disease Control and Health Protection
Fund: 2531 Planning & Eval TF
Specific Authority: FS 383.14
Purpose of Fees Collected: Provide Laboratory Screening for metabolic disorders, other hereditary and congenital disorders for newborns. Q1000

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020 - 2021	ESTIMATED FY 2021 - 2022	REQUEST FY 2022 - 2023
<u>Receipts:</u>			
Fee for live births - hospitals/birth centers	3,201,943	3,362,040	3,429,281
Medicaid/Medicare	3,876,972	4,070,821	4,152,237
Third Party	19,482,900	20,457,045	20,866,186
Other	127,726	125,171	122,668
Total Fee Collection to Line (A) - Section III	26,689,540	28,015,077	28,570,372

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	2,626,289	2,685,381	2,705,078
Other Personal Services	72,371	74,000	74,542
Expenses	10,577,548	10,683,323	10,896,990
Operating Capital Outlay	-	125,000	55,000
Contractual	1,975,097	1,994,848	2,034,745
Lease	2,790	2,817	2,874
CMS Transfer	7,117,220	7,188,393	7,332,160
HR Outsource	8,590	8,676	8,849
Service Charge GR	583,562	589,397	601,185
Indirect Costs Charged to Trust Fund	-	-	-
Total Full Costs to Line (B) - Section III	22,963,467	23,351,835	23,711,423

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	26,689,540	28,015,077	28,570,372
TOTAL SECTION II	(B)	22,963,467	23,351,835	23,711,423
TOTAL - Surplus/Deficit	(C)	3,726,073	4,663,242	4,858,949

EXPLANATION of LINE C:

Surplus will be used to offset deficit in other laboratory programs and fund the addition of new conditions added to the approved Newborn Screening panel.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2021 - 22
Program: 64200200 Disease Control and Health Protection
Fund: 2531 Planning & Eval TF

Specific Authority: FS 403.0625, FS 403.863 & FS 403.8635
Purpose of Fees Collected: Certification of Labs that perform either analyses of environmental samples or water samples (Florida Safe Drinking Water Act) LJWCP

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
License renewals, applications, and certifications	653,200	680,000	685,000

Total Fee Collection to Line (A) - Section III	653,200	680,000	685,000

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	385,341	394,011	396,901
Other Personal Services			
Expenses	18,094	18,998	20,898
Operating Capital Outlay			
Contractual Services	19,055	20,008	22,009
Lease	1,094	1,148	1,263
HR	1,632	1,700	1,750
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	425,216	435,865	442,821

Basis Used: _____

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I (A)	653,200	680,000	685,000
TOTAL SECTION II (B)	425,216	435,865	442,821
TOTAL - Surplus/Deficit (C)	227,984	244,135	242,179

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period: 2022-2023**
Program: Radon Program
Fund: Radiation Protection Trust Fund

Specific Authority: F.S. 404.056
Purpose of Fees Collected: Provide statewide certification and monitoring for Radon inspections/mitigation. OCA = 9R000

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="checked" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
_____	167,688	167,688	167,688

Total Fee Collection to Line (A) - Section III	167,688	167,688	167,688

SECTION II - FULL COSTS			
<u>Direct Costs:</u>			
Salaries and Benefits	146,340	146,340	146,340
Other Personal Services			
Expenses	5,720	5,720	5,720
Operating Capital Outlay			
<u>Surcharge to Trust Fund</u>	20,077	20,077	20,077

Indirect Costs Charged to Trust Fund	10,179	10,179	10,179
Total Full Costs to Line (B) - Section III	182,316	182,316	182,316

Basis Used: % of salaries and collocated with actual expenses

SECTION III - SUMMARY			
TOTAL SECTION I	(A)	167,688	167,688
TOTAL SECTION II	(B)	182,316	182,316
TOTAL - Surplus/Deficit	(C)	(14,628)	(14,628)

EXPLANATION of LINE C:

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Federal Grants Trust Fund
Budget Entity:	64200200
LAS/PBS Fund Number:	2261

	Balance as of 6/30/2021	SWFS*	Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(141,229,265.78)	(A)		(141,229,265.78)
ADD: Other Cash (See Instructions)	44,920.38	(B)		44,920.38
ADD: Investments	0.21	(C)		0.21
ADD: Outstanding Accounts Receivable	38,787,336.77	(D)		38,787,336.77
ADD: TNFR FROM BE 64200800-B6400351, B6400354	166,657,720.62	(E)	(292,989.74)	166,364,730.88
Total Cash plus Accounts Receivable	64,260,712.20	(F)	(292,989.74)	63,967,722.46
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	34,838,660.88	(H)		34,838,660.88
Approved "B" Certified Forwards	29,129,061.58	(H)		29,129,061.58
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	292,989.74	(K)	(292,989.74)	0.00

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	(137,241,091.90) (A)
--	-----------------------------

Subtract Nonspendable Fund Balance (GLC 56XXX)

0.00	(B)
------	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400351, B6400354 Reverse Receivable	(292,989.74) (C)
--	-------------------------

SWFS Adjustment # and Description	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(29,129,061.58) (D)
---	----------------------------

Approved FCO Certified Forward per LAS/PBS	(D)
--	-----

A/P not C/F-Operating Categories	5,422.60 (D)
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Current Compensated Absences Liability	(D)
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TNFR FROM BE 64200800	166,657,720.62 (D)
-----------------------	---------------------------

(D)

ADJUSTED BEGINNING TRIAL BALANCE:

0.00	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

0.00	(F)
-------------	-----

DIFFERENCE:

0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Radiation Protection Trust Fund
Budget Entity:	64200200
LAS/PBS Fund Number:	2569

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	867,871.57	(A)		867,871.57
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	70,659.25	(D)		70,659.25
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	938,530.82	(F)	-	938,530.82
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	12,131.72	(H)		12,131.72
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards	-	(H)		-
LESS: Other Accounts Payable (Nonoperating)	3,912.00	(I)		3,912.00
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	922,487.10	(K)	-	922,487.10 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Radiation Protection Trust Fund</u>
LAS/PBS Fund Number:	<u>2569</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="910,953.88"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text" value="0.00"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="5,231.13"/>	(D)
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Current Compensated Absences Liability	<input type="text" value="6,302.09"/>	(D)
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<input type="text"/>	(D)
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<input type="text"/>	(D)
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ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="922,487.10"/>	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="922,487.10"/>	(F)
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DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Administrative Trust Fund
Budget Entity:	64200200
LAS/PBS Fund Number:	2021

	Balance as of 6/30/2021	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,939,853.81 (A)		1,939,853.81
ADD: Other Cash (See Instructions)	- (B)		-
ADD: Investments	(C)		-
ADD: Outstanding Accounts Receivable	- (D)		-
ADD: SWFS B64000	(E)	0.00	-
Total Cash plus Accounts Receivable	1,939,853.81 (F)	0.00	1,939,853.81
LESS Allowances for Uncollectibles	(G)		-
LESS Approved "A" Certified Forwards	61,108.01 (H)		61,108.01
Approved "B" Certified Forwards	61,771.02 (H)		61,771.02
Approved "FCO" Certified Forwards	(H)		-
LESS: Other Accounts Payable (Nonoperating)	- (I)		-
LESS: _____	(J)		-
Unreserved Fund Balance, 07/01/21	1,816,974.78 (K)	0.00	1,816,974.78 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Administrative Trust Fund</u>
LAS/PBS Fund Number:	<u>2021</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	1,878,745.80	(A)
--	---------------------	-----

Subtract Nonspendable Fund Balance (GLC 56XXX)

		(B)
--	--	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B64000	0.00	(C)
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SWFS Adjustment # and Description		(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(61,771.02)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
--	--	-----

A/P not C/F-Operating Categories	0.00	(D)
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Compensated Absences Liability	0.00	(D)
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		(D)
--	--	-----

		(D)
--	--	-----

ADJUSTED BEGINNING TRIAL BALANCE:

	1,816,974.78	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

	1,816,974.78	(F)
--	---------------------	-----

DIFFERENCE:

	0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Grants and Donations Trust Fund
Budget Entity:	64200200
LAS/PBS Fund Number:	2339

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	52,853,586.60	(A)		52,853,586.60
ADD: Other Cash (See Instructions)	173,423.50	(B)		173,423.50
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	382,822.64	(D)		382,822.64
ADD: SWFS B6400342		(E)	7,388.00	7,388.00
Total Cash plus Accounts Receivable	53,409,832.74	(F)	7,388.00	53,417,220.74
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	2,381,491.28	(H)		2,381,491.28
Approved "B" Certified Forwards	1,304,517.15	(H)		1,304,517.15
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	1,162,613.16	(I)		1,162,613.16
LESS: TRNFR to BE 64200100/64300100/644001	1,009,115.34	(J)		1,009,115.34
Unreserved Fund Balance, 07/01/21	47,552,095.81	(K)	7,388.00	47,559,483.81 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Department Title:	Budget Period: 2022 - 2023
Trust Fund Title:	Health
LAS/PBS Fund Number:	Grants and Donations Trust Fund
	2339/64200200

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	49,814,650.13 (A)
--	-------------------

Subtract Nonspendable Fund Balance (GLC 56XXX)

	(B)
--	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400342 Receivable	7,388.00 (C)
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SWFS Adjustment # and Description	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(1,304,517.15) (D)
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A/P not C/F-Operating Categories	26,404.22 (D)
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Current Compensated Absences Liability	24,673.95 (D)
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TNFR to BE 64200100	(75,085.56) (D)
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TNFR to BE 64300100	(825,250.46) (D)
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TNFR to BE 64400100	(108,779.32) (D)
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ADJUSTED BEGINNING TRIAL BALANCE:	47,559,483.81 (E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	47,559,483.81 (F)
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DIFFERENCE:	0.00 (G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Planning and Evaluation Trust Fund
Budget Entity:	64200200
LAS/PBS Fund Number:	2531

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	13,216,523.15	(A)		13,216,523.15
ADD: Other Cash (See Instructions)	351,109.85	(B)		351,109.85
ADD: BE Transfer 64200800	3,155,480.67	(C)		3,155,480.67
ADD: Outstanding Accounts Receivable	17,662.71	(D)		17,662.71
ADD: SWFS B6400315,B6400330, B6400337, B6400352		(E)	127,997.78	127,997.78
Total Cash plus Accounts Receivable	16,740,776.38	(F)	127,997.78	16,868,774.16
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	1,155,498.45	(H)		1,155,498.45
Approved "B" Certified Forwards	720,773.21	(H)		720,773.21
Approved "FCO" Certified Forwards	16,267,047.72	(H)	(1,428,421.23)	14,838,626.49
LESS: Other Accounts Payable (Nonoperating)	153,876.01	(I)		153,876.01
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	(1,556,419.01)	(K)	1,556,419.01	(0.00)**

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Planning and Evaluation Trust Fund</u>
LAS/PBS Fund Number:	<u>2531/64200200</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	12,557,364.50 (A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

(255,445.17) (B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400315, B6400330, B6400337, B6400352	127,997.78 (C)
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SWFS Fund balance reserved for FCO	1,428,421.23 (C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(720,773.21) (D)
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Approved FCO Certified Forward per LAS/PBS	(16,267,047.72) (D)
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A/P not C/F-Operating Categories	10,491.24 (D)
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Current Compensated Absences Liability	(D)
--	-----

BE Transfer from 64200800	3,155,480.67 (D)
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Adjustment for Inventory	(36,489.32) (D)
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ADJUSTED BEGINNING TRIAL BALANCE:	(0.00) (E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	0.00 (F)
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DIFFERENCE:	(0.00) (G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS

Budget Period: 2022-2023

Department: HEALTH

Chief Internal Auditor: Mark H. Boehmer, CPA

Budget Entity: 64200200

Phone Number: 850-245-4150

(1)	(2)	(3)	(4)	(5)	(6)
REPORT NUMBER	PERIOD ENDING	UNIT/AREA	SUMMARY OF FINDINGS AND RECOMMENDATIONS	SUMMARY OF CORRECTIVE ACTION TAKEN	ISSUE CODE
AG-2021-182	March 31, 2021	Bureau of Communicable Diseases	<p>The Florida Department of Health (FDOH) expenditures charged to the HIV Prevention Activities Health Department Based program were not always incurred during the authorized period of performance.</p> <p>We recommend that the FDOH enhance review procedures to ensure that costs are attributable to the authorized period of performance and are charged to the correct grant.</p>	<p>FDOH's Division of Disease Control and Health Protection has implemented a process to review the collocated costs annually at start of each fiscal year (FY). This review looks at the total amount expected to pay for that FY and the breakdown of those costs by OCA (Other Cost Accumulator) to ensure the correct source for that portion of the annualized cost. Next review scheduled for July/August 2021 for FY 21/22.</p>	

Office of Policy and Budget - June 2021

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / DISEASE CONTROL AND HEALTH PROTECTION
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64200200					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				

TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?	Y				

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.					
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AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")					
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")					

		Program or Service (Budget Entity Codes)				
Action		64200200				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200200				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #22-001?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64200200				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				

Action		Program or Service (Budget Entity Codes)				
		64200200				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

		Program or Service (Budget Entity Codes)				
Action		64200200				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)	N/J				
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				

		Program or Service (Budget Entity Codes)				
Action		64200200				
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in						
14. SCHEDULE VIII B-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.						
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.						
15. SCHEDULE VIII C (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR, SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200200				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



COUNTY HEALTH DEPARTMENT LOCAL HEALTH NEEDS EXHIBITS AND SCHEDULES



COUNTY HEALTH DEPARTMENT LOCAL HEALTH NEEDS SCHEDULE I SERIES

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Tobacco Settlement Trust Fund
Budget Entity:	64200700
LAS/PBS Fund Number:	2122

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(11,154.55)	(A)		(11,154.55)
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: Be Transfer from 64200100	11,154.55	(E)		11,154.55
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Tobacco Settlement Trust Fund</u>
LAS/PBS Fund Number:	<u>2122</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(11,154.55)"/> (A)
--	--

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
----------------------	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
---	-----------------------------------	-----

Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
--	----------------------	-----

A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
----------------------------------	-----------------------------------	-----

Be Transfer from 64200100	<input type="text" value="11,154.55"/>	(D)
---------------------------	--	-----

<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
-----------------------------------	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
-----------------------------------	-----

DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	County Health Department Trust Fund
Budget Entity:	64200700
LAS/PBS Fund Number:	2141

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	100,223,025.29	(A)		100,223,025.29
ADD: Other Cash (See Instructions)	7,311,566.37	(B)		7,311,566.37
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	42,797,867.81	(D)		42,797,867.81
ADD: SWFS #B6400302, B6400326, B6400317, B6400340, B6400356, B6400357		(E)	(2,802,213.64)	(2,802,213.64)
Total Cash plus Accounts Receivable	150,332,459.47	(F)	(2,802,213.64)	147,530,245.83
LESS Allowances for Uncollectibles	2,339,541.00	(G)		2,339,541.00
LESS Approved "A" Certified Forwards	25,783,380.11	(H)		25,783,380.11
Approved "B" Certified Forwards	21,601,034.35	(H)		21,601,034.35
Approved "FCO" Certified Forwards	20,014,825.02	(H)		20,014,825.02
LESS: Other Accounts Payable (Nonoperating)	1,202.82	(I)		1,202.82
LESS: BE Transfer to 64200800 / SWFS B640030	555,000.00	(J)	(116.66)	554,883.34
Unreserved Fund Balance, 07/01/21	80,037,476.17	(K)	(2,802,096.98)	77,235,379.19 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	Health
Trust Fund Title:	County Health Department Trust Fund
LAS/PBS Fund Number:	2141

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21	
Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	146,628,590.57 (A)
Subtract Nonspendable Fund Balance (GLC 56XXX)	(26,429,440.58) (B)
Add/Subtract Statewide Financial Statement (SWFS) Adjustments :	
SWFS Adjustment #B6400302, B6400326, B6400317, B6400340, B6400356, B6400357 Receivable	(2,802,213.64) (C)
SWFS Adjustment #B6400302 Reverse Payable	116.66 (C)
Add/Subtract Other Adjustment(s):	
Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(21,601,034.35) (D)
Approved FCO Certified Forward per LAS/PBS	(20,014,825.02) (D)
A/P not C/F-Operating Categories	1,524,639.60 (D)
Current Compensated Absences Liability	464,835.31 (D)
FCO A/P not C/F	19,710.64 (D)
BE Transfer to 64200800	(555,000.00) (D)
ADJUSTED BEGINNING TRIAL BALANCE:	77,235,379.19 (E)
UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	77,235,379.19 (F)
DIFFERENCE:	0.00 (G)*

***SHOULD EQUAL ZERO.**

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / COUNTY HEALTH LOCAL NEEDS
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64200700					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.					

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?	Y				

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.					
---	--	--	--	--	--

AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")					
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")					

		Program or Service (Budget Entity Codes)				
Action		64200700				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200700				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #22-001?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64200700				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				

Action		Program or Service (Budget Entity Codes)				
		64200700				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

Action		Program or Service (Budget Entity Codes)				
		64200700				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)	N/J				
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				

		Program or Service (Budget Entity Codes)				
Action		64200700				
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in						
14. SCHEDULE VIII B-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.						
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.						
15. SCHEDULE VIII C (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	Y				
16. SCHEDULE XI (UCSR, SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200700				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



STATEWIDE PUBLIC HEALTH SUPPORT SERVICES EXHIBITS AND SCHEDULES



STATEWIDE PUBLIC HEALTH SUPPORT SERVICES SCHEDULE I SERIES

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Emergency Preparedness & Community Support
Fund: 2569 Radiation Protection TF

Specific Authority: Chapter 404, F.S.
Purpose of Fees Collected: Transportation of Low-Level Radioactive Waste
(Ki000)

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020 - 2021	ESTIMATED FY 2021 - 2022	REQUEST FY 2022 - 2023
<u>Receipts:</u>			
Inspection Fees	138,075	142,217	146,483
Total Fee Collection to Line (A) - Section III	138,075	142,217	146,483

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	78,727	80,302	81,908
Other Personal Services	726	740	755
Expenses	6,243	6,368	6,495
Operating Capital Outlay			-
Contracted Services	3,238	3,303	3,369
Service charge to GR	25,153	11,377	11,719
Lease/Purchase Equipment			
Transfer to DMS/HR	364	364	364
Refunds			
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	114,452	102,454	104,610

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	138,075	142,217	146,483
TOTAL SECTION II	(B)	114,452	102,454	104,610
TOTAL - Surplus/Deficit	(C)	23,623	39,763	41,874

EXPLANATION of LINE C:

Crystal River nuclear power plant is going through decommissioning, low-level waste shipments should increase in the next few years.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Emergency Preparedness & Community Support
Fund: 2569 Radiation Protection TF
Specific Authority: Chapter 404, F.S.
Purpose of Fees Collected: Radioactive Materials Licensing & Inspection
 (KN000)

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Licensing Fees	3,188,261	3,283,909	3,382,426

Total Fee Collection to Line (A) - Section III	3,188,261	3,283,909	3,382,426

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	2,093,090	2,134,952	2,177,651
Other Personal Services	15,184	15,487	15,797
Expenses	248,385	253,353	258,420
Operating Capital Outlay	52,341	184,997	56,997
Contracted Services	24,795	25,291	25,797
Service charge to GR	207,357	262,713	270,594
Lease/Purchase Equipment	1,475	1,504	1,534
Transfer to DMS/HR	8,323	8,323	8,323
Vehicles	115,881	93,428	100,000
Refunds	1,217	1,250	1,250

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	2,768,048	2,981,298	2,916,364

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	3,188,261	3,283,909	3,382,426
TOTAL SECTION II	(B)	2,768,048	2,981,298	2,916,364
TOTAL - Surplus/Deficit	(C)	420,214	302,611	466,063

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Emergency Preparedness & Community Support
Fund: 2569 Radiation Protection TF

Specific Authority: Chapter 404, F.S.
Purpose of Fees Collected: Radiological Environmental Monitoring
 (V4000)

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Pre and Post Mining Fees	211,493	217,838	224,373

Total Fee Collection to Line (A) - Section III	211,493	217,838	224,373

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	252,686	257,739	262,894
Other Personal Services	1,270	1,295	1,321
Expenses	43,064	43,926	44,804
Operating Capital Outlay			
Contracted Services	24,036	24,517	25,007
Service charge to GR	7,655	17,427	17,427
Lease/Purchase Equipment			
Transfer to DMS/HR	1,502	1,502	1,502
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	330,213	346,407	352,956

Basis Used: _____

<u>SECTION III - SUMMARY</u>				
TOTAL SECTION I	(A)	211,493	217,838	224,373
TOTAL SECTION II	(B)	330,213	346,407	352,956
TOTAL - Surplus/Deficit	(C)	(118,720)	(128,568)	(128,583)

EXPLANATION of LINE C:
 Revenue fluctuates each year based on the underage/overage paid initially by the phosphate companies and the work performed during the year.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Emergency Preparedness & Community Support
Fund: 2569 Radiation Protection TF

Specific Authority: Chapter 404, F.S.
Purpose of Fees Collected: Radiological Analysis of Drinking Water
 (JS000)

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	<u>ACTUAL</u>	<u>ESTIMATED</u>	<u>REQUEST</u>
	<u>FY 2020 - 2021</u>	<u>FY 2021 - 2022</u>	<u>FY 2022 - 2023</u>
<u>Receipts:</u>			
Testing Fees	1,125	500	500
Total Fee Collection to Line (A) - Section III	1,125	500	500

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits			
Other Personal Services			
Expenses		500	500
Operating Capital Outlay			
Service charge to GR	2,205	40	40
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	2,205	540	540

Basis Used: _____

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	1,125	500
TOTAL SECTION II	(B)	2,205	540
TOTAL - Surplus/Deficit	(C)	(1,080)	(40)

EXPLANATION of LINE C:
 EPA drinking water certification of the laboratory is no longer maintained, so the laboratory is not engaged in fee analysis of drinking water samples. On-site certification of SDWA laboratories is also no longer performed by this program. Both of these factors have resulted in decreased revenue. However, the laboratory must be in a minimal state in order to be able to appropriately respond to a radiological incident. The prior year cash balance in the RPTF will be used to cover the expenses of operation of the laboratory.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Emergency Preparedness & Community Support
Fund: 2569 Radiation Protection TF

Specific Authority: Chapter 468, Part IV, F.S.
Purpose of Fees Collected: X-ray Technologist Certification
 (JT000)

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Certification Fees	976,300	1,005,589	1,035,757

Total Fee Collection to Line (A) - Section III	976,300	1,005,589	1,035,757

SECTION II - FULL COSTS			
<u>Direct Costs:</u>			
Salaries and Benefits	529,315	539,901	550,699
Other Personal Services	7,634	7,787	7,942
Expenses	48,119	49,081	50,063
Operating Capital Outlay			
Contracted Services	2,193	2,237	2,281
Service charge to GR	60,270	80,447	82,861
Lease/Purchase Equipment	1,253	1,278	1,304
Transfer to DMS/HR	2,000	2,000	2,000
Transfer to MQA	978,309	978,309	978,309

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	1,629,092	1,661,040	1,675,459

Basis Used: _____

SECTION III - SUMMARY				
TOTAL SECTION I	(A)	976,300	1,005,589	1,035,757
TOTAL SECTION II	(B)	1,629,092	1,661,040	1,675,459
TOTAL - Surplus/Deficit	(C)	(652,792)	(655,451)	(639,702)

EXPLANATION of LINE C:
 Previous rule revision to increase fees was not approved within the department.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Emergency Preparedness & Community Support
Fund: 2569 Radiation Protection TF

Specific Authority: Chapter 404, F.S.
Purpose of Fees Collected: X-ray Machine Registration
(JPA00)

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="checked" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
<u>Registration Fees</u>	2,731,996	2,813,956	2,898,375

Total Fee Collection to Line (A) - Section III	2,731,996	2,813,956	2,898,375

SECTION II - FULL COSTS

Direct Costs:

Salaries and Benefits	1,942,058	1,980,900	2,040,327
Other Personal Services	15,119	15,421	15,884
Expenses	175,188	210,692	180,000
Operating Capital Outlay	304,315		-
Contracted Services	12,890	13,148	13,411
Service charge to GR	213,255	225,116	231,870
Lease/Purchase Equipment	609	622	634
Transfer to DMS/HR	8,235	8,235	8,235
Vehicles	40,488	93,428	100,000
Refunds			
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	2,712,158	2,547,562	2,590,360

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	2,731,996	2,813,956	2,898,375
TOTAL SECTION II	(B)	2,712,158	2,547,562	2,590,360
TOTAL - Surplus/Deficit	(C)	19,838	266,394	308,014

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
 Vital Statistics - Marriage license Display Fee 6UM00
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Fee for certified copy of commemorative marriage license.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020-2021	FY 2021-2022	FY 2022-2023
<u>Receipts:</u>			
Marriage license Display Fee	4,000	4,425	4,525

Total Fee Collection to Line (A) - Section III	4,000	4,425	4,525

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits			
Other Personal Services			
Expenses			

Service Charge to General Revenue	306	325	325

Indirect Costs Charged to Trust Fund	-		
Total Full Costs to Line (B) - Section III	306	325	325

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances
as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	4,000	4,425	4,525
TOTAL SECTION II	(B)	306	325	325
TOTAL - Surplus/Deficit	(C)	3,694	4,100	4,200

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
\$2 Birth Certificate Surcharge Fee 7Z000
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: \$2 surcharge for each request for a certification of a Florida birth record.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
Receipts:			
<u>\$2 Birth Certificate Surcharge</u>			
<u>from Central Office</u>	253,990	255,260	256,536
<u>\$2 Birth Certificate Surcharge</u>			
<u>from County Offices</u>	842,976	843,819	844,663
Total Fee Collection to Line (A) - Section III	1,096,966	1,099,079	1,101,199

<u>SECTION II - FULL COSTS</u>			
Direct Costs:			
Salaries and Benefits	1,295,718	1,332,843	1,340,833
Other Personal Services			
Expenses *	6,001	6,500	6,500
Operating Capital Outlay			
Service Charge to General Revenue	76,335	78,000	79,000
Transfers to DMS			
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	1,378,055	1,417,343	1,426,333

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances
as of June 30, 20201

<u>SECTION III - SUMMARY</u>				
TOTAL SECTION I	(A)	1,096,966	1,099,079	1,101,199
TOTAL SECTION II	(B)	1,378,055	1,417,343	1,426,333
TOTAL - Surplus/Deficit	(C)	(281,089)	(318,264)	(325,134)

EXPLANATION of LINE C:

* Direct costs include \$6,001 of operating expenses for Org. Codes: 64-98-85-05.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period: 2022-2023**
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
 Vital Statistics - Collection of Birth Records 32J00
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Annual contract for providing Florida birth record data to the Social Security Administration.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
X	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
Social Security Administration Birth	792,058	792,850	793,644

Total Fee Collection to Line (A) - Section III	792,058	792,850	793,644

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	570,454	580,437	580,437
Other Personal Services	-		
Expenses *	2,679	2,700	2,700
Operating Capital Outlay			
Transfers to DMS			

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	573,133	583,137	583,137

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	792,058	792,850	793,644
TOTAL SECTION II	(B)	573,133	583,137	583,137
TOTAL - Surplus/Deficit	(C)	218,925	209,713	210,507

EXPLANATION of LINE C:

* Direct costs include \$2,679 of operating expenses for Org. Codes: 64-98-85-05.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
Vital Statistics - CPSC Agreement 32K00
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Annual contract for providing Florida death record data to the U.S. Consumer Product Safety Commission.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
X	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
ConsumerProduct Safety Commission Death	514	1,000	1,000

Total Fee Collection to Line (A) - Section III	514	1,000	1,000

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits			
Other Personal Services			
Expenses			

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	-	-	-

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	514	1,000	1,000
TOTAL SECTION II	(B)	-	-	-
TOTAL - Surplus/Deficit	(C)	514	1,000	1,000

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
Vital - Death Record Collection 32L00
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Annual contract for providing Florida death record data to the Social Security Administration

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
X	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
Social Security Administration Death	775,616	779,494	783,391

Total Fee Collection to Line (A) - Section III	775,616	779,494	783,391

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	842,393	850,817	850,817
Other Personal Services	33,725	81,120	81,120
Expenses *	5,490	5,500	5,500
Operating Capital Outlay			

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	881,607	937,437	937,437

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	775,616	779,494	783,391
TOTAL SECTION II	(B)	881,607	937,437	937,437
TOTAL - Surplus/Deficit	(C)	(105,991)	(157,943)	(154,046)

EXPLANATION of LINE C:

* Direct costs include \$5,378 of operating expenses for Org. Codes: 64-98-85-05.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
Vital Statistics - NDI Contracts 32M00
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Annual contract for providing Florida death record data to the National Center for Health Statistics

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
National Death Index	123,959	224,048	243,637

Total Fee Collection to Line (A) - Section III	123,959	224,048	243,637

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	-		
Other Personal Services	-		
Expenses		-	-

Service Charge to General Revenue			

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	-	-	-

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	123,959	224,048	243,637
TOTAL SECTION II	(B)	-	-	-
TOTAL - Surplus/Deficit	(C)	123,959	224,048	243,637

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period: 2022-2023**
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
 Vital Statistics Cooperative Program AC000
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Annual contract for providing Florida vital record data to the National Center for Health Statistics

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
X	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
Vital Statistics Cooperative Program	585,083	971,805	777,444

Total Fee Collection to Line (A) - Section III	585,083	971,805	777,444

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	874,365	881,115	896,339
Other Personal Services			
Expenses *	3,170	3,200	3,200
Operating Capital Outlay	12,460		-
Service Charge to General Revenue		-	-

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	889,995	884,315	899,539

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances
as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	585,083	971,805	777,444
TOTAL SECTION II	(B)	889,995	884,315	899,539
TOTAL - Surplus/Deficit	(C)	(304,912)	87,490	(122,095)

EXPLANATION of LINE C:

*Direct costs include \$3,170 of operating expenses for Org. Codes: 64-98-85-05.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
EDR Enhancement 2013-15 DRSP1
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Expanding Physicians participation in on line EDR
and Piloting VIEWS I

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
X	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
_____	133,218	-	-

Total Fee Collection to Line (A) - Section III	133,218	-	-

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits			
Other Personal Services	-		
Expenses	105,000	57,867	-
	-	-	-
<u>Service Charge to General Revenue</u>		-	-

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	105,000	57,867	-

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances
as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	133,218	-	-
TOTAL SECTION II	(B)	105,000	57,867	-
TOTAL - Surplus/Deficit	(C)	28,218	(57,867)	-

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period: 2022-2023**
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
 Vital Statistics Certified Records JV000
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Fees for certified copies of Florida vital records; processing amendments, corrections, adoptions, paternity, etc. and filing of marriage and dissolution of marriage.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020-2021	FY 2021-2022	FY 2022-2023
<u>Receipts:</u>			
Vital Statistics Certification Fees	4,193,284	4,197,474	4,201,675
Marriage License Filing Fees	616,279	641,278	648,779
Dissolution of Marriage Filing Fees	400,765	410,765	414,765
COR19	674		
Total Fee Collection to Line (A) - Section III	5,211,002	5,249,517	5,265,219

SECTION II - FULL COSTS

Direct Costs:

Salaries and Benefits	2,336,073	2,379,948	2,379,948
Other Personal Services	412,060	433,750	433,750
Expenses *	1,448,039	1,520,440	1,596,462
Operating Capital Outlay		28,302	28,302
Service Charge to General Revenue	397,011	406,936	417,110
Lease/Purchase	35,445	47,700	47,700
Refund State Revenues	58	50	50
Risk Mgt Ins.	54,239	54,239	54,239
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	4,682,925	4,871,365	4,957,561

Basis Used:

Revenue Object Code Report and Schedule of Allotment Balances
as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	5,211,002	5,249,517	5,265,219
TOTAL SECTION II	(B)	4,682,925	4,871,365	4,957,561
TOTAL - Surplus/Deficit	(C)	528,077	378,152	307,658

EXPLANATION of LINE C:

*Direct costs include \$1,423,456 of operating expenses for Org. Codes: 64-98-85-05, 64-85-05-05-000, and 64-85-85-05-05-300.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
Child Support Administration KZ000
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Reimbursement by the Department of Revenue of expenditures for processing and filing Child Support Enforcement paternity actions

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
Department of Revenue Reimbursements	351,796	304,150	304,150

Total Fee Collection to Line (A) - Section III	351,796	304,150	304,150

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	156,415	159,152	161,937
Other Personal Services	101,101	135,200	135,200
Expenses *	678	700	700
Operating Capital Outlay		-	-
Transfers to DMS	-	-	-

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	258,195	295,052	297,837

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	351,796	304,150	304,150
TOTAL SECTION II	(B)	258,195	295,052	297,837
TOTAL - Surplus/Deficit	(C)	93,601	9,098	6,313

EXPLANATION of LINE C:

* Direct costs include \$678 of operating expenses for Org. Codes: 64-98-85-05.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
Vital Statistics Billing LZ000
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: Fees for conducting special studies and providing Florida vital record data as requested by individuals and organizations.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
Vital Statistics Special Study Fees	117,106	117,691	118,280

Total Fee Collection to Line (A) - Section III	117,106	117,691	118,280

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	-		
Other Personal Services			
Expenses			

Service Charge to General Revenue	9,065	9,065	9,065

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	9,065	9,065	9,065

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	117,106	117,691	118,280
TOTAL SECTION II	(B)	9,065	9,065	9,065
TOTAL - Surplus/Deficit	(C)	108,041	108,626	109,215

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: Health 64 **Budget Period:** 2022-2023
Program: Statewide Health Support Services 64200800
Fund: Planning & Evaluation Trust Fund 531003
 \$1.50 Child Welfare Certificate Surcharge Fee X9000
Specific Authority: Chapter 382, Florida Statutes
Purpose of Fees Collected: \$1.50 surcharge for each request for a certification of a Florida birth record.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input checked="" type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020-2021	ESTIMATED FY 2021-2022	REQUEST FY 2022-2023
<u>Receipts:</u>			
\$1.50 Child Welfare Certificate Surcharge	190,281	190,472	190,662
Deposited from Counties in Trust Fund For Transfer to DMS	642,127	642,770	643,412
Total Fee Collection to Line (A) - Section III	832,409	833,242	834,074

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	-		
Other Personal Services		-	-
Expenses	-	-	-
Service Charge to General Revenue	75,436	77,000	77,000
Transfers to DMS	759,161	760,000	760,000
Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	834,597	837,000	837,000

Basis Used: Revenue Object Code Report and Schedule of Allotment Balances
as of June 30, 2021

SECTION III - SUMMARY

TOTAL SECTION I	(A)	832,409	833,242	834,074
TOTAL SECTION II	(B)	834,597	837,000	837,000
TOTAL - Surplus/Deficit	(C)	(2,189)	(3,758)	(2,926)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022-2023
Program: 64200800 Statewide Public Health Support
Fund: 192002 Emergency Medical Services

Specific Authority: F.S. 401.34, 401.465
Purpose of Fees Collected: To improve and expand prehospital emergency medical services

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020 - 2021	ESTIMATED FY 2021 - 2022	REQUEST FY 2022 - 2023
<u>Receipts:</u>			
<u>EMDSP-Emergency Dispatcher Certification</u>	384,180	75,000	400,000
<u>IL000-Licensure & Certification Fees</u>	384,558	350,000	350,000

Total Fee Collection to Line (A) - Section III	768,738	425,000	750,000

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	116,492	128,142	128,142
Other Personal Services	138,327	152,159	152,159
Expenses	12,971	60,000	60,000
Operating Capital Outlay			

Indirect Costs Charged to Trust Fund			
Total Full Costs to Line (B) - Section III	267,790	340,301	340,301

Basis Used: _____

SECTION III - SUMMARY

TOTAL SECTION I	(A)	768,738	425,000	750,000
TOTAL SECTION II	(B)	267,790	340,301	340,301
TOTAL - Surplus/Deficit	(C)	500,948	84,699	409,699

EXPLANATION of LINE C:

Revenue in OCA IL000 based on fees for applications and permits that are based on a 2 year cycle.
Revenue in OCA EMDSP based on fees for certifications that are based on a 2 year cycle. Renewals are in even years.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period: 2022-2023**
Program: 64200800 Statewide Public Health Support
Fund: 192002 Emergency Medical Services

Specific Authority: F.S. 320.0801, 318.14(5), 318.18(15)(a)1, 318.18(3)(h), 318.18(5)(c), 318.18(20), 938.07, 318.21, 316.061, 316.0083(1)(b)3.b

Purpose of Fees Collected: To promote the availability and accessibility of trauma care in the state

Type of Fee or Program: (Check ONE Box and answer questions as indicated.)

<input type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL FY 2020 - 2021	ESTIMATED FY 2021 - 2022	REQUEST FY 2022 - 2023
Receipts:			
HD000-Motor Vehicle Registration Surtax	2,524,451.18	2,390,764	2,650,635
HD001-Civil Penalty	218,217.07	202,447	229,127
HD002-Red Light Running Fine	1,329,948.03	1,466,447	1,396,445
HD004-Traffic Violation Fine	14,409.97	2,960,901	3,108,946
HD005-Traffic Violation Fine	100,065.01	170,211	155,649
HD006-Traffic Violation Fine	580,381.98	577,076	609,400
HD0TX Total	23,036.10	-	24,187
RLCTK-Red Light Ticket Revenue	6,764,250.03	7,552,793	7,302,462
Total Fee Collection to Line (A) - Section III	11,554,759.37	15,320,639	15,476,851

SECTION II - FULL COSTS

Direct Costs:			
Salaries and Benefits	1,175,170.35	1,215,508	1,233,928
Other Personal Services	244,314.58	248,381	256,529
Expenses	80,000.00	84,000	84,000
Operating Capital Outlay	6,000.00	6,300	6,300
Contractual	124,101.59	241,236	130,306
Leasing	10,000.00	10,500	10,500
Trauma Payouts (HD001-RLCTK)	10,570,819.90	11,126,247	11,099,361
8% DMS Service Charge	965,664.62	965,099	967,250
Total Full Costs to Line (B) - Section III	13,176,071	13,897,271	13,788,174

Basis Used: Request is increased at 5% over current estimate due to expanded statutory duties and the number of of traume center site surveys scheduled in 2022-2023.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	11,554,759	15,320,639	15,476,851
TOTAL SECTION II	(B)	13,176,071	13,897,271	13,788,174
TOTAL - Surplus/Deficit	(C)	(1,621,312)	1,423,368	1,688,677

EXPLANATION of LINE C:

Traffic fines and red-light camera revenue and expenditures vary by year.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period: 2022-23**
Program: 64200800 Statewide Public Health Support
Fund: 390001-Brain and Spinal Cord Injury Program
Specific Authority: 316.0083(1)(b)3.b, 320.131, 938.07, 381.785
 320.080868(4)(a), 381.21(2)(d)
Purpose of Fees Collected: Fees collected support the Brain and Spinal Cord Injury Program and clients

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
X	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020-2021	FY 2021- 2022	FY 2022-2023
<u>Receipts:</u>			
<u>Traffic-Related Civil Penalties (021015)</u>	4,153,328	4,360,994	4,579,044
<u>Temporary Licenses Tags (015023)</u>	1,708,037	1,716,577	1,802,406
<u>Fee for Conviction (012009)</u>	11,886	12,480	13,104
<u>Boating Under the Influence Fines (012018)</u>	992,169	1,041,777	1,093,866
<u>Subrogation (018093)</u>	108,294	108,835	108,835
<u>Motorcycle Specialty Tags (002002 & 002001)</u>	-	-	
<u>Miscellaneous/REFUNDS</u>	8,886	9,000	9,000
<u>AHCA Reimbursement (015075)</u>	-	-	-
<u>Cash & Grants Donation</u>	2,347	2400	2,410
<u>Red Light Camera Tickets Fines (012010)</u>	2,147,501	2,158,239	2,266,151
Total Fee Collection to Line (A) - Section III	9,132,447	9,410,302	9,874,815

SECTION II - FULL COSTS

Direct Costs:

<u>Salaries and Benefits</u>	2,368,979	2,734,160	2,765,693
<u>Other Personal Services</u>	91,130	83,200	122,445
<u>Expenses</u>	401,210	573,192	604,000
<u>Operating Capital Outlay</u>	-	-	-
<u>Contractual (100777 and 100778)</u>	1,225,545	1,354,953	1,354,953
<u>Purchased Client Services</u>	2,193,000	2,676,352	2,976,352
<u>Brain and Spinal Cord Waiver/Long Term Care Waiver</u>	-	-	-
<u>Statutory-Payout to Miami Project to Cure Paralysis & UF</u>	2,159,152	3,000,000	3,000,000
<u>Leasing/Human Resources/Other</u>	17,176	17,245	20,000
<u>8% Service Charge</u>	1,708,037	1,793,439	1,793,439
Total Full Costs to Line (B) - Section III	10,164,229	12,232,541	12,636,882

Basis Used:

Civil penalties, Temporary Tags, BUI and RLC revenue projections were increased by 5%.

SECTION III - SUMMARY

TOTAL SECTION I	9,132,447	9,410,302	9,874,815
TOTAL SECTION II	10,164,229	12,232,541	12,636,882
TOTAL - Surplus/Deficit	(1,031,782)	(2,822,238)	(2,762,067)

EXPLANATION of LINE C:

Expenditures and revenue vary by year.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	County Health Department Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2141

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(A)		0	
ADD: Other Cash (See Instructions)	(B)		0	
ADD: Investments	(C)		0	
ADD: Outstanding Accounts Receivable	(D)		0	
ADD: BE Transfer from 64200700	555,000.00 (E)		555,000.00	
Total Cash plus Accounts Receivable	555,000.00 (F)		0	555,000.00
LESS Allowances for Uncollectibles	(G)		0	
LESS Approved "A" Certified Forwards	(H)		0	
Approved "B" Certified Forwards	(H)		0	
Approved "FCO" Certified Forwards	555,000.00 (H)		555,000.00	
LESS: Other Accounts Payable (Nonoperating)	(I)		0	
LESS: _____	(J)		0	
Unreserved Fund Balance, 07/01/21	- (K)		0	- **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>County Health Department Trust Fund</u>
LAS/PBS Fund Number:	<u>2141</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text"/>	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	555,000.00	(D)
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A/P not C/F-Operating Categories	<input type="text"/>	(D)
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BE Transfer from 64200700	(555,000.00)	(D)
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<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text"/>	0.00	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text"/>	0.00	(F)
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DIFFERENCE:

<input type="text"/>	0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Emergency Medical Services Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2192

	Balance as of 6/30/2021	SWFS*	Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	4,361,799.96	(A)		4,361,799.96
ADD: Other Cash (See Instructions)	58,826.62	(B)		58,826.62
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	4.12	(D)		4.12
ADD: SWFS #B6400303		(E)	111,483.37	111,483.37
Total Cash plus Accounts Receivable	4,420,630.70	(F)	111,483.37	4,532,114.07
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	1,572,700.87	(H)		1,572,700.87
Approved "B" Certified Forwards	274,390.91	(H)		274,390.91
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	342,071.87	(I)		342,071.87
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	2,231,467.05	(K)	111,483.37	2,342,950.42 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Emergency Medical Services Trust Fund</u>
LAS/PBS Fund Number:	<u>2192/64200800</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21	
Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	4,026,970.90 (A)
Subtract Nonspendable Fund Balance (GLC 56XXX)	(B)
Add/Subtract Statewide Financial Statement (SWFS) Adjustments :	
SWFS Adjustment #B6400303 Receivable	111,483.37 (C)
SWFS Adjustment # and Description	(C)
Add/Subtract Other Adjustment(s):	
Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(274,390.91) (D)
Approved FCO Certified Forward per LAS/PBS	(D)
A/P not C/F-Operating Categories	(1,521,112.94) (D)
	(D)
	(D)
	(D)
ADJUSTED BEGINNING TRIAL BALANCE:	2,342,950.42 (E)
UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	2,342,950.42 (F)
DIFFERENCE:	0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Biomedical Research Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2245

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(2,280,120.57)	(A)		(2,280,120.57)
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments	21,691,428.87	(C)		21,691,428.87
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	19,411,308.30	(F)	-	19,411,308.30
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: BE Transfer to 64200100	19,411,308.30	(J)		19,411,308.30
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Biomedical Research Trust Fund</u>
LAS/PBS Fund Number:	<u>2245</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	19,411,308.30	(A)
--	----------------------	-----

Subtract Nonspendable Fund Balance (GLC 56XXX)

		(B)
--	--	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description		(C)
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SWFS Adjustment # and Description		(C)
-----------------------------------	--	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	0.00	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
--	--	-----

A/P not C/F-Operating Categories	0.00	(D)
----------------------------------	------	-----

BE Transfer to 64200100	(19,411,308.30)	(D)
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		(D)
--	--	-----

		(D)
--	--	-----

ADJUSTED BEGINNING TRIAL BALANCE:

	0.00	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

	0.00	(F)
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DIFFERENCE:

	0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Federal Grants Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2261

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	140,239,820.98	(A)		140,239,820.98
ADD: Other Cash (See Instructions)	82,422.99	(B)		82,422.99
ADD: Investments	28,521,227.36	(C)		28,521,227.36
ADD: Outstanding Accounts Receivable	4,376,192.78	(D)		4,376,192.78
ADD: SWFS B6400305		(E)	80,108.00	80,108.00
Total Cash plus Accounts Receivable	173,219,664.11	(F)	80,108.00	173,299,772.11
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	2,059,972.49	(H)		2,059,972.49
Approved "B" Certified Forwards	2,744,774.75	(H)		2,744,774.75
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
TNFR TO BE				
LESS: 64100200/64200200/64400100/64500100	167,730,893.35	(J)		167,730,893.35
Unreserved Fund Balance, 07/01/21	684,023.52	(K)	80,108.00	764,131.52 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	171,152,653.51 (A)
--	---------------------------

Subtract Nonspendable Fund Balance (GLC 56XXX)

0.00	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400305, Receivable	80,108.00	(C)
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SWFS Adjustment # and Description		(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(2,744,774.75)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
--	--	-----

A/P not C/F-Operating Categories	7,038.11	(D)
----------------------------------	----------	-----

Current Compensated Absences Liability		(D)
--	--	-----

TNFR TO BE 64100200	(904,426.64)	(D)
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TNFR TO BE 64200200	(166,657,720.62)	(D)
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TNFR TO BE 64400100	(42,159.25)	(D)
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TNFR TO BE 64500100	(126,586.84)	(D)
---------------------	--------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

764,131.52	(E)
-------------------	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

764,131.52	(F)
-------------------	-----

DIFFERENCE:

0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Brain and Spinal Cord Injury Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2390

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	3,915,833.41	(A)		3,915,833.41
ADD: Other Cash (See Instructions)	17,968.86	(B)		17,968.86
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: SWFS B6400306		(E)	64,143.00	64,143.00
Total Cash plus Accounts Receivable	3,933,802.27	(F)	64,143.00	3,997,945.27
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	743,797.26	(H)		743,797.26
Approved "B" Certified Forwards	191,145.26	(H)		191,145.26
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	219,549.05	(I)		219,549.05
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	2,779,310.70	(K)	64,143.00	2,843,453.70 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Brain and Spinal Cord Injury Trust Fund</u>
LAS/PBS Fund Number:	<u>2390</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="2,946,897.74"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

(B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400306 Receivable	<input type="text" value="64,143.00"/> (C)
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SWFS Adjustment # and Description	<input type="text"/> (C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(191,145.26)"/> (D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/> (D)
--	--------------------------

A/P not C/F-Operating Categories	<input type="text" value="9,492.43"/> (D)
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Current Compensated Absences Liability	<input type="text" value="14,065.79"/> (D)
--	--

(D)

(D)

ADJUSTED BEGINNING TRIAL BALANCE:

(E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

(F)

DIFFERENCE:

(G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Radiation Protection Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2569

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	5,035,178.97	(A)		5,035,178.97
ADD: Other Cash (See Instructions)	34,951.29	(B)		34,951.29
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	247,837.18	(D)		247,837.18
ADD: SWFS B6400344		(E)	332,062.00	332,062.00
Total Cash plus Accounts Receivable	5,317,967.44	(F)	332,062.00	5,650,029.44
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	105,236.25	(H)		105,236.25
Approved "B" Certified Forwards	55,222.17	(H)		55,222.17
Approved "FCO" Certified Forwards	184,997.07	(H)		184,997.07
LESS: Other Accounts Payable (Nonoperating)	90,813.34	(I)		90,813.34
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	4,881,698.61	(K)	332,062.00	5,213,760.61 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Radiation Protection Trust Fund</u>
LAS/PBS Fund Number:	<u>2569</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	5,107,989.77 (A)
--	-------------------------

Subtract Nonspendable Fund Balance (GLC 56XXX)

	[] (B)
--	---------

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400344	332,062.00 (C)
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SWFS Adjustment # and Description	[] (C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(55,222.17) (D)
---	-----------------

Approved FCO Certified Forward per LAS/PBS	(184,997.07) (D)
--	------------------

A/P not C/F-Operating Categories	3,621.88 (D)
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Current Compensated Absences Liability	10,306.20 (D)
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[] (D)

[] (D)

ADJUSTED BEGINNING TRIAL BALANCE:

5,213,760.61 (E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

5,213,760.61 (F)

DIFFERENCE:

0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Administrative Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2021

	Balance as of 6/30/2021		SWFS* Adjustments		Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(559,900.43)	(A)			(559,900.43)
ADD: Other Cash (See Instructions)	-	(B)			-
ADD: Investments		(C)			-
ADD: Outstanding Accounts Receivable	-	(D)			-
ADD: TNFR FROM BE 64100200	747,637.05	(E)			747,637.05
Total Cash plus Accounts Receivable	187,736.62	(F)	0		187,736.62
LESS Allowances for Uncollectibles		(G)			-
LESS Approved "A" Certified Forwards	184,073.41	(H)			184,073.41
Approved "B" Certified Forwards	3,663.21	(H)			3,663.21
Approved "FCO" Certified Forwards		(H)			-
LESS: Other Accounts Payable (Nonoperating)	-	(I)			-
LESS: _____		(J)			-
Unreserved Fund Balance, 07/01/21	(0.00)	(K)	0		(0.00)**

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Administrative Trust Fund</u>
LAS/PBS Fund Number:	<u>2021</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(743,973.84)"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(3,663.21)"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text" value="0.00"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
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Compensated Absences Liability	<input type="text" value="0.00"/>	(D)
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TNFR FROM BE 64100200	<input type="text" value="747,637.05"/>	(D)
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<input type="text"/>	(D)
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ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
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DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Grants and Donations Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2339

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	7,043,125.41	(A)		7,043,125.41
ADD: Other Cash (See Instructions)	1,772.53	(B)		1,772.53
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: SWFS B6400325		(E)	8,109,689.76	8,109,689.76
Total Cash plus Accounts Receivable	7,044,897.94	(F)	8,109,689.76	15,154,587.70
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	258,494.86	(H)		258,494.86
Approved "B" Certified Forwards	336,764.81	(H)		336,764.81
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	6,449,638.27	(K)	8,109,689.76	14,559,328.03 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Grants and Donations Trust Fund</u>
LAS/PBS Fund Number:	<u>2339/64200800</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	6,785,600.87 (A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

	[] (B)
--	---------

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400325 Receivable	8,109,689.76 (C)
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SWFS Adjustment # and Description	[] (C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(336,764.81) (D)
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Approved FCO Certified Forward per LAS/PBS	[] (D)
--	---------

A/P not C/F-Operating Categories	802.21 (D)
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	[] (D)
--	---------

	[] (D)
--	---------

	[] (D)
--	---------

ADJUSTED BEGINNING TRIAL BALANCE:

	14,559,328.03 (E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

	14,559,328.03 (F)
--	--------------------------

DIFFERENCE:

	0.00 (G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Planning and Evaluation Trust Fund
Budget Entity:	64200800
LAS/PBS Fund Number:	2531

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	4,160,876.89	(A)		4,160,876.89
ADD: Other Cash (See Instructions)	61,712.07	(B)		61,712.07
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	62,854.87	(D)		62,854.87
ADD: SWFS B64000		(E)	-	-
Total Cash plus Accounts Receivable	4,285,443.83	(F)	-	4,285,443.83
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	116,097.30	(H)		116,097.30
Approved "B" Certified Forwards	54,357.16	(H)		54,357.16
Approved "FCO" Certified Forwards	539,334.37	(H)		539,334.37
LESS: Other Accounts Payable (Nonoperating)	420,174.33	(I)		420,174.33
LESS: BE Transfer to 64200200	3,155,480.67	(J)		3,155,480.67
Unreserved Fund Balance, 07/01/21	-	(K)	-	- **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Planning and Evaluation Trust Fund</u>
LAS/PBS Fund Number:	<u>2531/64200800</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	3,836,397.42 (A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

(150,186.82) (B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B64000	0.00 (C)
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SWFS Adjustment # and Description	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(54,357.16) (D)
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Approved FCO Certified Forward per LAS/PBS	(539,334.37) (D)
--	------------------

A/P not C/F-Operating Categories	8,717.24 (D)
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Current Compensated Absences Liability	17,755.04 (D)
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BE Transfer to 64200200	(3,155,480.67) (D)
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Adjustment for Inventory	36,489.32 (D)
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ADJUSTED BEGINNING TRIAL BALANCE:	0.00 (E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	0.00 (F)
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DIFFERENCE:	0.00 (G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS

Budget Period: 2022-2023

Department: HEALTH

Chief Internal Auditor: Mark H. Boehmer, CPA

Budget Entity: 64200800

Phone Number: 850-245-4150

(1)	(2)	(3)	(4)	(5)	(6)
REPORT NUMBER	PERIOD ENDING	UNIT/AREA	SUMMARY OF FINDINGS AND RECOMMENDATIONS	SUMMARY OF CORRECTIVE ACTION TAKEN	ISSUE CODE
A-2021-002A	June 25, 2021	Division of Public Health Statistics and Performance Management	<p>The Department’s Contract Manager File for Contract COREL was missing pertinent contract documentation.</p> <p>Division of Public Health Statistics and Performance Management (Division) should ensure its contract managers maintain complete contract files in accordance with the DOHP 250-14-19, <i>Contractual Services</i> .</p>	<p>The Division will pull the Office of Contracts’ developed <i>Contract Review Checklist</i> and utilize it to review and audit each of its contracts for accuracy and completeness. Each of the Division’s existing contracts will undergo this process and each contract file will be reviewed by a supervisor and an Attestation signed by that supervisor attesting as such.</p>	

Office of Policy and Budget - June 2021

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / STATEWIDE PUBLIC HEALTH SUPPORT SERVICES
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64200800					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				

TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?	Y				

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.					
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AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")					
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")					

		Program or Service (Budget Entity Codes)				
Action		64200800				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200800				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #22-001?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	Y				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64200800				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				

Action		Program or Service (Budget Entity Codes)				
		64200800				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

		Program or Service (Budget Entity Codes)				
Action		64200800				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)	N/J				
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				

		Program or Service (Budget Entity Codes)				
Action		64200800				
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in						
14. SCHEDULE VIII B-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.						
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.						
15. SCHEDULE VIII C (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR, SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64200800				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



CHILDREN'S MEDICAL SERVICES EXHIBITS AND SCHEDULES



CHILDREN'S MEDICAL SERVICES SCHEDULE I SERIES

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Tobacco Settlement Trust Fund
Budget Entity:	64300100
LAS/PBS Fund Number:	2122

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(131,486,924.06)	(A)		(131,486,924.06)
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: Be Transfer from 64200100	131,486,924.06	(E)		131,486,924.06
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	- **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Tobacco Settlement Trust Fund</u>
LAS/PBS Fund Number:	<u>2122</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(131,486,924.06)"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
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Be Transfer from 64200100	<input type="text" value="131,486,924.06"/>	(D)
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<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
-----------------------------------	-----

DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Donations Trust Fund
Budget Entity:	64300100
LAS/PBS Fund Number:	2168

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	222,879,130.75	(A)		222,879,130.75
ADD: Other Cash (See Instructions)	3,931.91	(B)		3,931.91
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	28,929,006.32	(D)		28,929,006.32
ADD: SWFS B6400333, B6400353 (reverse rec)		(E)	-	-
Total Cash plus Accounts Receivable	251,812,068.98	(F)	-	251,812,068.98
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	231,765,379.44	(H)		231,765,379.44
Approved "B" Certified Forwards	89,775.11	(H)		89,775.11
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	19,956,914.43	(K)	-	19,956,914.43 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Donations Trust Fund</u>
LAS/PBS Fund Number:	<u>2168</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	20,040,678.40	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

		(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400333 Receivable	297,080.80	(C)
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SWFS Adjustment #B6400353 Reverse Receivable	(297,080.80)	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(89,775.11)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
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A/P not C/F-Operating Categories	79.45	(D)
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Current Compensated Absences Liability	5,931.69	(D)
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		(D)
--	--	-----

		(D)
--	--	-----

ADJUSTED BEGINNING TRIAL BALANCE:

	19,956,914.43	(E)
--	----------------------	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

	19,956,914.43	(F)
--	----------------------	-----

DIFFERENCE:

	0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Federal Grants Trust Fund
Budget Entity:	64300100
LAS/PBS Fund Number:	2261

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	7,498,665.17	(A)		7,498,665.17
ADD: Other Cash (See Instructions)	114,851.71	(B)		114,851.71
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	17,576,605.69	(D)		17,576,605.69
ADD: SWFS B6400		(E)	-	-
Total Cash plus Accounts Receivable	25,190,122.57	(F)	-	25,190,122.57
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	17,499,307.21	(H)		17,499,307.21
Approved "B" Certified Forwards	79,043.49	(H)		79,043.49
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	7,611,771.87	(K)	-	7,611,771.87 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	7,690,796.78	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

0.00	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400	0.00	(C)
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SWFS Adjustment #B600	0.00	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(79,043.49)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
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A/P not C/F-Operating Categories	18.58	(D)
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Current Compensated Absences Liability	0.00	(D)
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	(D)
--	-----

	(D)
--	-----

ADJUSTED BEGINNING TRIAL BALANCE:

7,611,771.87	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

7,611,771.87	(F)
---------------------	-----

DIFFERENCE:

0.00	(G)*
-------------	------

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Maternal and Child Health Block Grant Trust Fund
Budget Entity:	64300100
LAS/PBS Fund Number:	2475

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(1,151,701.40)	(A)		(1,151,701.40)
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	1,127,693.50	(D)		1,127,693.50
ADD: BE Transfer 64200100	1,151,701.40	(E)		1,151,701.40
Total Cash plus Accounts Receivable	1,127,693.50	(F)	-	1,127,693.50
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	932,356.60	(H)		932,356.60
Approved "B" Certified Forwards	195,336.90	(H)		195,336.90
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	(0.00)	(K)	-	(0.00)**

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period: 2022 - 2023

Department Title:

Health

Trust Fund Title:

Maternal and Child Health Block Grant Trust Fund

LAS/PBS Fund Number:

2475/64300100

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds;
GLC 539XX for proprietary and fiduciary funds

(956,423.02) (A)

Subtract Nonspendable Fund Balance (GLC 56XXX)

(B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description

(C)

SWFS Adjustment # and Description

(C)

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS

(195,336.90) (D)

Approved FCO Certified Forward per LAS/PBS

(D)

A/P not C/F-Operating Categories

58.52 (D)

BE Transfer 64200100

1,151,701.40 (D)

(D)

(D)

ADJUSTED BEGINNING TRIAL BALANCE:

0.00 (E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

0.00 (F)

DIFFERENCE:

0.00 (G)*

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Social Services Block Grant Trust Fund
Budget Entity:	64300100
LAS/PBS Fund Number:	2639

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	3,636,110.47	(A)		3,636,110.47
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable		(D)		-
ADD: _____		(E)		-
Total Cash plus Accounts Receivable	3,636,110.47	(F)	-	3,636,110.47
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	1,175,741.51	(H)		1,175,741.51
Approved "B" Certified Forwards	697,695.10	(H)		697,695.10
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)		(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	1,762,673.86	(K)	-	1,762,673.86 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Social Services Block Grant Trust Fund</u>
LAS/PBS Fund Number:	<u>2639/64300100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="2,460,368.96"/>	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(697,695.10)"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
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A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
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<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="1,762,673.86"/>	(E)
---	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="1,762,673.86"/>	(F)
---	-----

DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
-----------------------------------	------

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Grants and Donations Trust Fund
Budget Entity:	64300100
LAS/PBS Fund Number:	2339

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(825,250.46)	(A)		(825,250.46)
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: TNFR FROM BE 64200200	825,250.46	(E)		825,250.46
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS:	-	(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Grants and Donations Trust Fund</u>
LAS/PBS Fund Number:	<u>2339/64300100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(825,250.46)"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
----------------------	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

SWFS Adjustment # and Description	<input type="text"/>	(C)
-----------------------------------	----------------------	-----

Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
---	-----------------------------------	-----

Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
--	----------------------	-----

A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
----------------------------------	-----------------------------------	-----

TNFR FROM BE 64200200	<input type="text" value="825,250.46"/>	(D)
-----------------------	---	-----

<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/>	(E)
-----------------------------------	-----

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/>	(F)
-----------------------------------	-----

DIFFERENCE:

<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

For Fiscal Year 2022-23



7/30/2021

DEPARTMENT OF HEALTH

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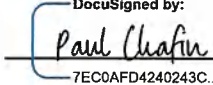
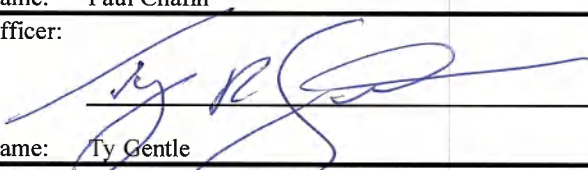
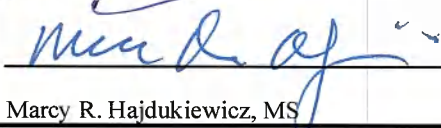
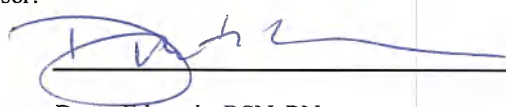
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SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval	
Agency: Department of Health	Schedule IV-B Submission Date: 7/30/2021
Project Name: Early Steps Administration System	Is this project included in the Agency's LRPP? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
FY 2022-23 LBR Issue Code: 36328CO	FY 2022-23 LBR Issue Title: Children's Medical Services – Early Steps Administration System 2.0
Agency Contact for Schedule IV-B (Name, Phone #, and E-mail address): Jessica Meyer, (850) 245-4673, Jessica.Meyer@flhealth.gov	
AGENCY APPROVAL SIGNATURES	
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.	
Deputy Secretary for Children's Medical Services: 	Date: 7/9/2021
Printed Name: Robert D. Karch, MD, MPH, FAAP	
Agency Chief Information Officer (or equivalent): <small>DocuSigned by:</small>  <small>7EC0AFD4240243C...</small>	Date: 7/12/2021
Printed Name: Paul Chafin	
Budget Officer: 	Date: 7/13/2021
Printed Name: Ty Gentle	
Division Officer: 	Date: 7/9/2021
Printed Name: Marcy R. Hajdukiewicz, MS	
Bureau Sponsor: 	Date: 7/9/2021
Printed Name: Dusty Edwards, BSN, RN	
Schedule IV-B Preparers (Name, Phone #, and E-mail address):	
Business Need:	Dusty Edwards, (850) 245-4674, Dusty.Edwards@flhealth.gov
Cost Benefit Analysis:	Dusty Edwards, (850) 245-4674, Dusty.Edwards@flhealth.gov
Risk Analysis:	Dusty Edwards, (850) 245-4674, Dusty.Edwards@flhealth.gov
Technology Planning:	Dusty Edwards, (850) 245-4674, Dusty.Edwards@flhealth.gov
Project Planning:	Dusty Edwards, (850) 245-4674, Dusty.Edwards@flhealth.gov

II. Schedule IV-B Business Case – Strategic Needs Assessment

A. Background and Strategic Needs Assessment

1. Business Need

The Individuals with Disabilities Education Act (IDEA)¹ is a federal law that provides children, including those with disabilities, a free and appropriate public education. Part C of IDEA provides for early intervention services for children under three years of age with a developmental disability, with a developmental delay, or at-risk for delay.

The Florida Department of Health (Department), Division of Children’s Medical Services Early Steps Program implements and administers Part C of the IDEA in Florida.

The Early Steps Program is vital for children ages 0–36 months who have been diagnosed with developmental delays or who have been diagnosed with a condition that could lead to a developmental delay. The Program impacts the lives of many of Florida’s families on a daily basis.

The Early Steps Program provides developmental evaluation, early intervention services, and training and support services in a variety of home and community settings. These services and supports enhance family and caregiver confidence and capacity to meet the child’s developmental needs and desired outcomes.

To provide these services, U.S. Department of Education (USDOE) makes available grant funding annually to states for the implementation of Part C of the IDEA. Funds are allocated based on each state’s number of children from birth through age two as a proportion of the nationwide child population.

In Florida, the Department of Health is the lead agency responsible for program oversight, which includes, but is not limited to, administrative functions, federal reporting, federal grant management, fiscal accountability, and monitoring contract compliance. The Early Steps Program is administered throughout the state in 15 geographic regions through contracts with 13 organizations. The Local Early Steps (LES) Programs are the contracted entities responsible for service provision that includes evaluations for children referred for eligibility, assessments for intervention planning, coordination of services, delivery of early intervention services by working with internal and community service providers and other community resources, and transition when the child leaves the Program.

To administer the Program, the Department uses the University of Florida (UF) Early Steps (ES) Data System which was originally developed in 1981 by the UF to track developmental follow-up for certain infants born in or transferred to neonatal intensive care units in hospitals across Florida. Since its inception, the system has expanded to become the statewide web-based data collection and reporting system for the Early Steps Program. Six years ago, Early Steps transitioned to a new system, Children’s Medical Services – Kids Integrated Data System (CMS-KIDS). However, this system was costly and did not meet the needs of the Early Steps Program, so the Program returned to the UF data system in 2015. The UF data system is not able to effectively support the ongoing needs and requirements of the Early Steps Program.

The following is a list items not supported by the current UF Early Steps Data System:

- The current system does not capture the level of detail needed to accurately and easily provide reports and data to the Department, the Legislature, or the USDOE. Incorrect reporting of information could affect federal grant funding.
- The current system is cumbersome for the service providers and the LES programs to use. Service providers and case coordinators spend an inordinate amount of time in paper based and manual processes. This negatively impacts the time to serve children and families. In addition, it may serve as a deterrent to potential service providers who do not currently participate in the program.
- For consecutive years, the USDOE has determined Florida “needs assistance” in implementing the requirements of the IDEA Part C. A significant factor in this assessment is the lack of data completeness and the number of data anomalies in Florida. Should Florida not improve, the State may be determined to be an at-risk grantee and special conditions may be imposed on the State’s IDEA Part C grant award. A more robust data system will allow Florida to provide more accurate reporting, analyze local data, and engage in

¹ <https://www2.ed.gov/about/offices/list/osers/osep/osep-idea.html>

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

root cause analysis and improvement strategies.

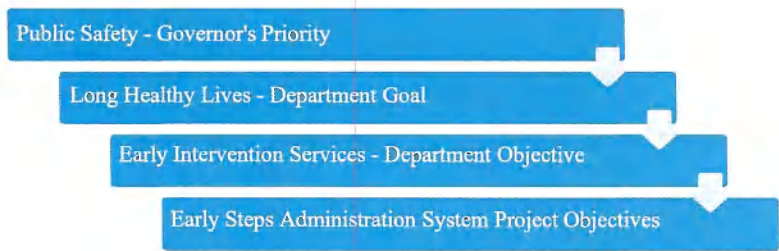
A modernized, streamlined system will reduce the amount of paperwork and manual data entry on the part of service coordinators and service providers around the state, allowing more time to spend working with and providing services to Florida families. In addition, a better system may actually increase the number of providers in Florida by making it easier to do business in the state. The new system will provide modules for case management and provider management, and will be used by Department staff, LES program staff, service providers, and families of children in the Program.

In Fiscal Year (FY) 2017-2018, the Department established a multi-year timeline to develop and implement a new administrative data system for the Early Steps Program. The Department had received non-recurring budget authority for this project. Although the Department received budget authority in FY 2018-2019, these funds reverted due to procurement and contract negotiations taking longer than originally planned; resulting in a one-year delay on the project development. Due to challenges faced throughout the project including project management turnover from both the vendor and the program, ongoing communication issues related to functionality, in addition to compounding effects of COVID restrictions, the project timeline was extended, and after multiple meetings with the vendor, the Early Steps Program determined the system will not have the functionality needed or meet the expectations as outlined in the contract. The Department determined that additional time would not result in a viable solution. Therefore, the Department terminated the contract on June 29, 2021, with the current vendor.

There is still a need to acquire a modernized, streamlined system to ensure the Early Steps Program can provide early intervention services for children in Florida. The Department seeks to procure a new vendor that is experienced in developing data systems for programs administering Part C of the IDEA federal regulations.

2. Business Objectives

The business objectives of this project are directly linked to the Department’s Long Range Program Plan (LRPP) objectives. The LRPP demonstrates how the Department’s objectives are in turn are linked to the Governor’s priorities.



One of the Governor’s priorities is Public Safety, protecting our communities by ensuring the health, welfare, and safety of our children. This is reflected in the Department’s goals:

Department Goals	
1	Healthy Moms and Babies
2	Long Healthy Life
3	Readiness for Emerging Health Threats
4	Effective Department Processes
5	Regulatory Efficiencies

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

In turn, the Department’s goals are supported by its objectives.

Goal # 2: Long Healthy Life
Objective 2F: Provide early intervention services for eligible children with special health care needs

One of the Department’s measures of success is based on the percent of children whose Individual Family Support Plan (IFSP) session was held within 45 days of referral. These measures are provided in the table below.

Baseline/Year	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
69% 2004 - 2005	96.0%	96.0%	97.0%	97.0%	98.0%

In its Long-Range Program Plan for *FY 2017-2018 through FY 2021-2022*, the Department provides the following information on the Early Steps Program.²

Purpose: Early Steps is Florida's early intervention system offering services to families of infants and toddlers (birth to 36 months) with significant developmental delays or conditions likely to result in delays. Early intervention services are provided to enable the family to implement developmentally appropriate learning opportunities during everyday activities and routines.

Five-Year Trends: Objective 2F—Provide early intervention services for eligible children with special health care needs. The five-year trend data for referrals to Early Steps increased steadily since 2012. The performance trend for timely Individualized Family Support Plan (IFSP) development showed steady improvement from 91%-96% during the years 2008 to 2013, however, the most recent measure dropped to 77.5%. The decrease in this measure is primarily a result of a temporary fiscal shortfall that led to a reduction in staff at the local program level. As funding and staffing levels have been restored, it is anticipated that performance will improve.

Conditions: Referrals to Early Steps have remained strong because of consistent child find activities and changes to eligibility criteria. Slippage in the timeliness of IFSP development primarily occurred in eight of 15 LES programs. The programs reported key factors affecting performance were shortages of service coordinators and evaluators, which resulted in delays in the timely scheduling of evaluation and assessments.

Five-Year Plan and Projections: Referrals to Early Steps will likely continue to increase due to statewide, targeted public awareness and local outreach efforts. The Early Steps State Office is conducting an analysis of service coordinator caseload ratios in each LES program office to determine whether additional service coordinator positions are needed. Continued emphasis on technical assistance, increased quality assurance monitoring, and accountability reporting will ensure timely development of IFSPs.

A new data system is needed in order to meet Early Steps objectives in the face of a growing Florida population. These objectives (and expected benefits) are:

- A single source of record for everything pertaining to a child, which will allow for the tracking of outcome data
- System alerts that will assist the program with maintaining compliance with federal timelines
- Families will have immediate access to the child’s IFSP
- More efficient operations: rather than spending time searching for information from multiple sources the

² *Florida Department of Health, Long Range Program Plan, FY 2017-2018 through FY 2021-2022*, September 30, 2016 (hereafter referred to as the Department LRPP)

information will be in the system, freeing up the LES staff’s time to interact more with the families and providers

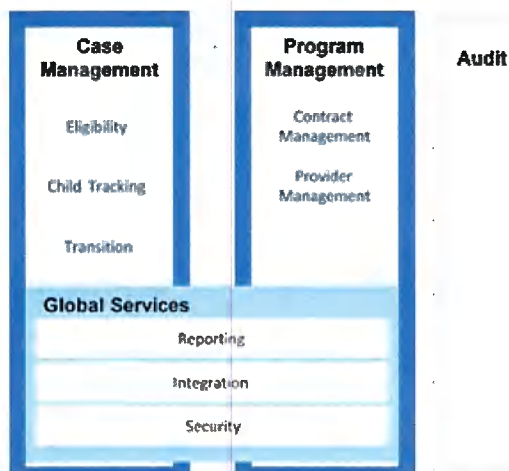
- Ability to complete work tasks within the Early Steps Administration System via modern mobile technology
- Ability to interface with other state agencies and private entities, as appropriate
- Increase programmatic oversight and data quality and integrity to ensure compliance with federal regulations

In addition, the USDOE has determined Florida “needs assistance” in implementing the requirements of the IDEA Part C. A significant factor in this assessment is the lack of data completeness and the number of data anomalies in Florida. Should Florida not improve, the State may be determined to be an at-risk grantee and Special Conditions may be imposed on the State’s IDEA Part C grant award. A more robust data system will allow Florida to provide more accurate reporting, analyze local data, and engage in root cause analysis and improvement strategies; and instead of becoming at-risk, the Program can shed its “needs assistance” status.

B. Baseline Analysis

1. Current Business Process(es)

As depicted in Figure 1.0 Early Steps Program Functional Model, the Early Steps Program currently has two main business functions, Case Management and Program Management. These functions are supported by Global Services business functions and validated and verified via Auditing tasks.



Case Management

Within the Case Management business function, the Early Steps Program provides client-facing services that determine program eligibility, track progress in the program, and assist with the transition to long-term care solutions.

a. Eligibility Business Process

The eligibility business process begins with the receipt of a referral recommendation for a child that may be eligible to participate in the Early Steps Program. The Local Early Steps program office reviews the referral and contacts the family to learn more information about the child. The LES confirms that the child is between the ages of 0 to 36 months and discusses the child’s areas of concern with the family. If the information provided by the family indicates that the child has been diagnosed with a developmental delay or has been diagnosed with a condition that could lead to a developmental delay, the child is determined to be eligible for the Program. An IFSP document is created utilizing the data obtained during the referral follow up discussion with the family. The IFSP document identifies the list of services that are recommended to address the child’s developmental needs.

b. Child Tracking Business Process

Once a child has been determined eligible for the Early Steps Program, their progress with the Program is monitored

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

via the Child Tracking business process. The process begins with the Service Coordinator, from the LES office, working with the family to confirm the child’s developmental needs. Based on the needs, the Service Coordinator identifies the service provider(s) and notifies the family of the provider’s information so that appointments can be scheduled to initiate the services. The Service Coordinator also updates the IFSP document with the service provider information. Annually, the Service Coordinator works with the family to confirm that the child is still eligible to participate in the Early Steps Program and to determine if the child’s developmental needs have changed and therefore, require a change in the services that have been recommended for the child.

c. Transition Business Process

The Transition business process activities initiate when the child is within ninety days of turning three years old. The process begins with the Service Coordinator submitting a notification letter to the Florida Department of Education and the local school district to provide them with the child’s information. The Service Coordinator facilitates a Transition Conference with the child’s parents and the local school district to determine the services the school will provide for the child and the steps that will be taken to implement the services. If the parent chooses not to notify the school district of their child’s developmental delay, the Service Coordinator facilitates a meeting between the parents and local community resources who may be of assistance in providing services for the child. If the parent chooses not to notify the school district and not to work with the local resources, the Service Coordinator does not implement any transition activities for the child but continues to work with the child as a part of the Early Steps Program until the child turns three years old. All children are transitioned out of the Early Steps Program at the age of three.

Program Management

Within the Program Management business function, the Early Steps Program defines guidelines for managing the contracts with the LES program offices and the workflow of interactions with the service providers.

d. Contract Management Business Process

The Early Steps Program state office establishes contracts with vendors throughout the state of Florida to operate the LES program offices. The relationship established between the Department and the vendor is managed through the Contract Management business process. The process begins with a signed vendor contract allowing the vendor to begin operations, work toward the completion of contract deliverables, and submit invoices for payment. The state office reviews all vendor deliverable submissions for approval and if approved, the correlating invoices are routed to Department leadership for approval and subsequently to the Department of Financial Services for payment.

e. Provider Management Business Process

The Provider Management business process begins when a service provider has been identified as a potential resource for the Early Steps Program. The LES receives the provider’s information and confirms the service provider’s credentials are valid. The service provider’s information is stored in a list of approved service providers. This list is utilized by Service Coordinators to identify the provider that will perform intervention services for a child.

Early Steps Program Business Process Stakeholders

The key stakeholders associated with completing the Early Steps business processes are depicted in the table below.

Entity	Stakeholder	Business Process Role
Department of Health	Early Steps Program State Office	The Early Steps Program state office team is responsible for the overall administration of the Early Steps Program throughout the state of Florida. The state office works with contracted vendors throughout the state to provide the Early Steps Program to eligible children. The state office also ensures that all federal and state guidelines are followed.
LES Vendor	LES Director	The LES Director is responsible for ensuring that the vendor completes their contractual obligations, including the contractually required deliverables. The Director is also responsible for timely submission of invoices to the Early Steps Program state office.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

LES Program Vendor	Service Coordinator	The LES vendor service coordinator is responsible for working with the families of the children participating in the Early Steps Program to ensure the children are receiving the services needed to support their developmental delay.
Service Provider	Service Provider	The service provider is responsible for providing the services to the child and documenting the service intervention case notes.
Eligible Florida Residents	Program Participant	The program participant is responsible for attending their service appointments and informing their service coordinator of any changes to their personal and/or medical history.

Early Steps Program Business Process Supporting Technology

Currently, the Early Steps Program utilizes the UF Data System to support its business processes. While the current system is used by both the Early Steps state office staff and the LES staff to track services provided to children participating in the Early Steps Program, it has limited data capturing capability.

The following is a list items not supported by the current UF Data System:

- The current system does not allow end-users create ad-hoc reports; currently the staff has to work with the UF system administrators to create an ad-hoc report
- The current system does not have adequate provider management data capturing capabilities; instead a separate system is used to store supporting provider documents
- The current system does not have alerts informing users of upcoming tasks/actions that require completion
- The current system does not capture the child’s complete record of involvement with the Early Steps Program; instead the record is pieced together based on electronic and paper documents
- The current system does not support the billing and invoicing process which is now done as a manual paper-based process
- The current system does not readily support modern mobile technologies

2. Assumptions and Constraints

The current assumptions and constraints are:

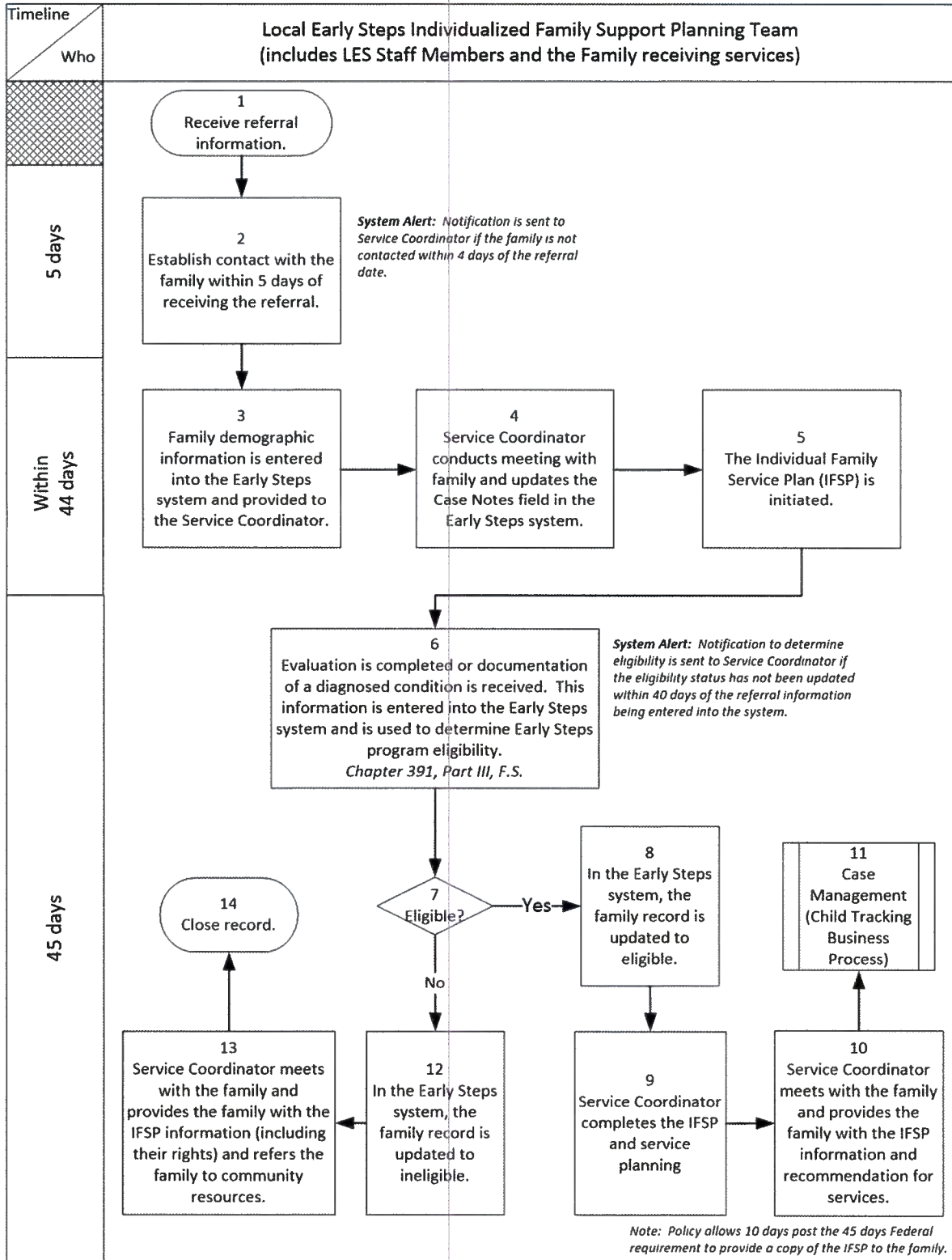
- Conducting the project is dependent on legislative funding authority
- The project will begin during FY 2021-22
- Procurement will be through an ITN or GSA Schedule 70

C. Proposed Business Process Requirements

1. Proposed Business Process Requirements

The diagrams and correlating narrative tables depicted below (on the following pages) illustrate the proposed business process workflows for both the Case Management and Program Management functional areas.

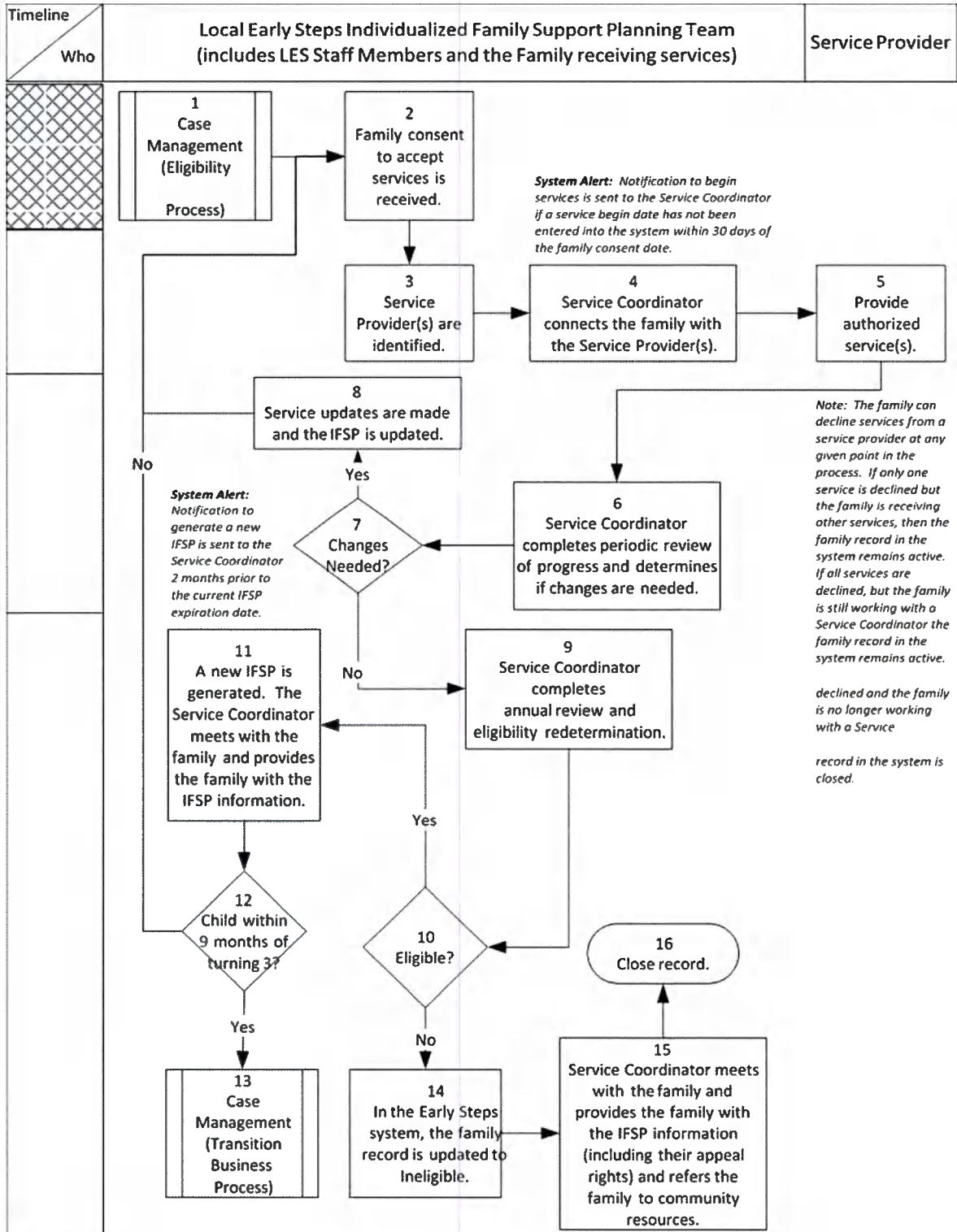
DOH – Early Steps, Case Management (Eligibility Business Process)



SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Process Step #	Description
1	Referral information for a child who may be eligible for the Early Steps Program is received by the LES vendor.
2	The LES vendor will contact the family within five days of receiving the referral. If the office has not contacted the family within four days of receiving the referral, the Early Steps Administration System will send an alert notification reminding the LES vendor that there is an open referral and contact with the family is required within 24 hours.
3	Based on information included in the referral submission and the contact with the family, the child's family demographic data is entered into the Early Steps Administration System and is viewable by the Service Coordinator.
4,5,6, and 7	The Service Coordinator receives documentation of a diagnosed condition and/or meets with the family to complete the evaluation of the child. The Service Coordinator will update the Early Steps Administration System with information obtained from meeting with the family. The information is used to document the IFSP and to determine if the child is eligible for the Early Steps Program. If the Service Coordinator has not determined the child's eligibility within 40 days of receiving the referral, the Early Steps Administration System will send an alert notification reminding the Service Coordinator that there are five days remaining to determine the child's eligibility.
8,9,10 and 11	If the child is determined to be eligible for the Early Steps Program, the child's record in the Early Steps Administration System is set to eligible. The Service Coordinator completes the IFSP and meets with the family to discuss the IFSP information and service recommendations for the child. The child will then proceed to the Case Management (Child Tracking Business Process) activities.
12,13, and 14	If the child is determined to be not eligible for the Early Steps Program, the child's record in the Early Steps Administration System is set to ineligible and the record is closed. The Service Coordinator meets with the family and provides them with the completed portions of the IFSP, including the family's appeal rights. The Service Coordinator also provides the family with a list of community resources that could provide services for the child.

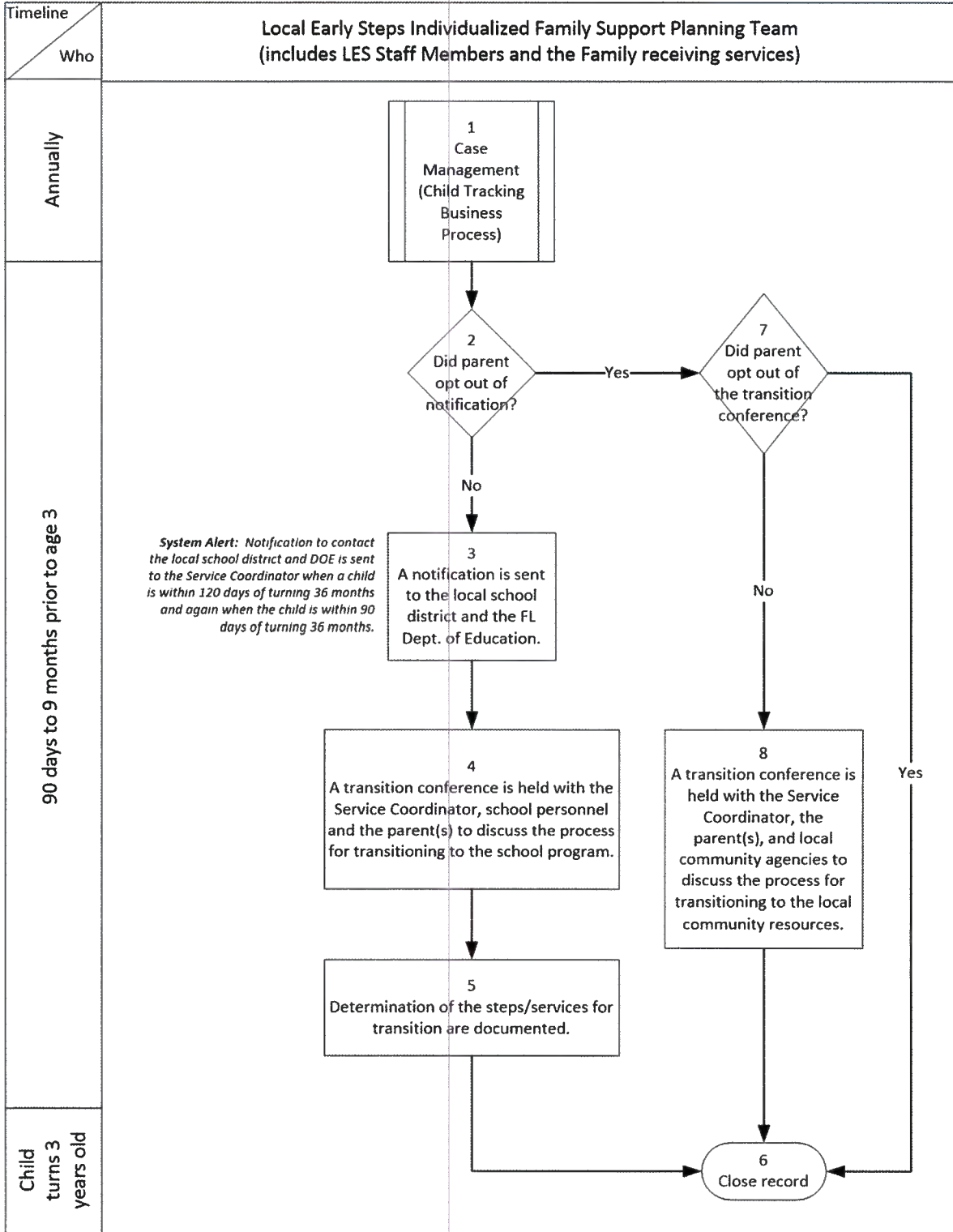
Department of Health - Early Steps, Case Management (Child Tracking Business Process)



SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Process Step #	Description
1 and 2	As a part of the Case Management (Eligibility Business Process) activities, a child has been determined eligible to participate in the Early Steps Program and the family consent for services has been received.
3 and 4	The Service Coordinator identifies the service providers to fulfill the service needs documented in the IFSP. The Service Coordinator connects the families with the service providers and a service begin date is entered into the Early Steps Administration system. If the Service Coordinator has not connected the family with the service provider and updated the Early Steps Administration System with a service begin date within 30 days of the family consent date, the Early Steps Administration System will send a notification alerting the Service Coordinator that action needs to be taken in order to ensure that the child is receiving services.
5	The service provider provides services to the child. The child's record in the Early Steps Administration System is updated with the date(s) the service was provided and with intervention case notes.
6,7, and 8	Every 6 months, the Service Coordinator conducts a periodic review to determine if adjustments are needed to the service offerings the child is receiving. If changes are needed, the IFSP is updated to reflect the change in services and a new family consent is received.
9,10, and 11	Annually, the Service Coordinator completes a review of the child's case and determines the child's eligibility status for the upcoming year. If the child is still eligible for the Early Steps Program, the Service Coordinator creates a new IFSP form. The information on the previous IFSP form is archived in the Early Steps Administration System. (Note: The Early Steps Administration System sends an alert notification to the Service Coordinator containing a reminder to generate a new IFSP 60 days prior to the current IFSP expiration date.)
12 and 13	<p>If the child is within 9 months of turning 3 years old, the child will proceed to the Case Management (Transition Business Process) activities.</p> <p>If the child is not within 9 months of turning 3 years old, the updated IFSP is sent to the family for review and to obtain the family consent. Once the family consent is received, the child continues to receive the services outlined in the IFSP.</p>
14,15, and 16	If the child is determined to be no longer eligible for the Early Steps Program, the child's record in the Early Steps Administration System is set to ineligible and the record is closed. The Service Coordinator meets with the family and provides them with the completed portions of the IFSP, including the family's appeal rights. The Service Coordinator also provides the family with a list of community resources that could provide services for the child.

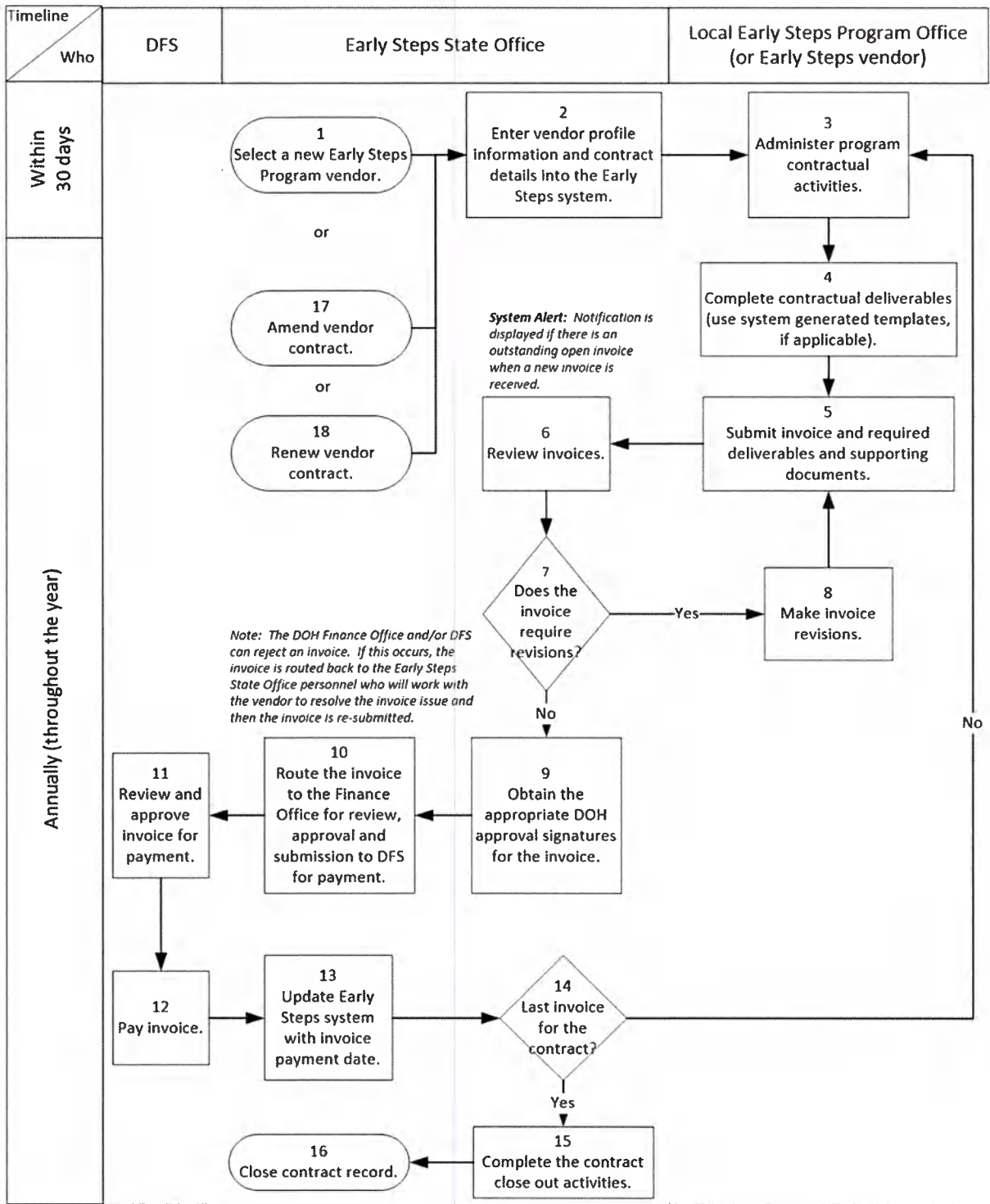
DOH - Early Steps, Case Management (Transition Business Process)



SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Process Step #	Description
1	As a part of the Case Management (Child Tracking Business Process) activities, a child has been determined eligible to participate in the Early Steps Program but is within 9 months of turning 3 years old and therefore the child needs to begin the process for transitioning out of the Early Steps Program.
2 and 3	A notification is sent to the local school district and the Florida Department of Education containing the list of children in the Early Steps Program that will be turning 3 and will need to transition from the Early Steps Program services to the service offerings provided the local school district. If a parent chose to opt out of the notification, then their child's name is not included on the list.
4 and 5	A transition conference is held with the Service Coordinator, school personnel, and the parent(s) to discuss and document the process for transitioning to the school program.
6	Once the child turns 3 years old, the child's record in the system is closed.
7 and 8	If a parent chooses to opt out of the notification and the transition conference, the Service Coordinator continues to work with the family until the child turns 3 years old. If the parent chooses to only opt out of the notification, a transition conference is held with the Service Coordinator, local agencies, and the parent(s) to discuss and document the process for transitioning to local area resources.

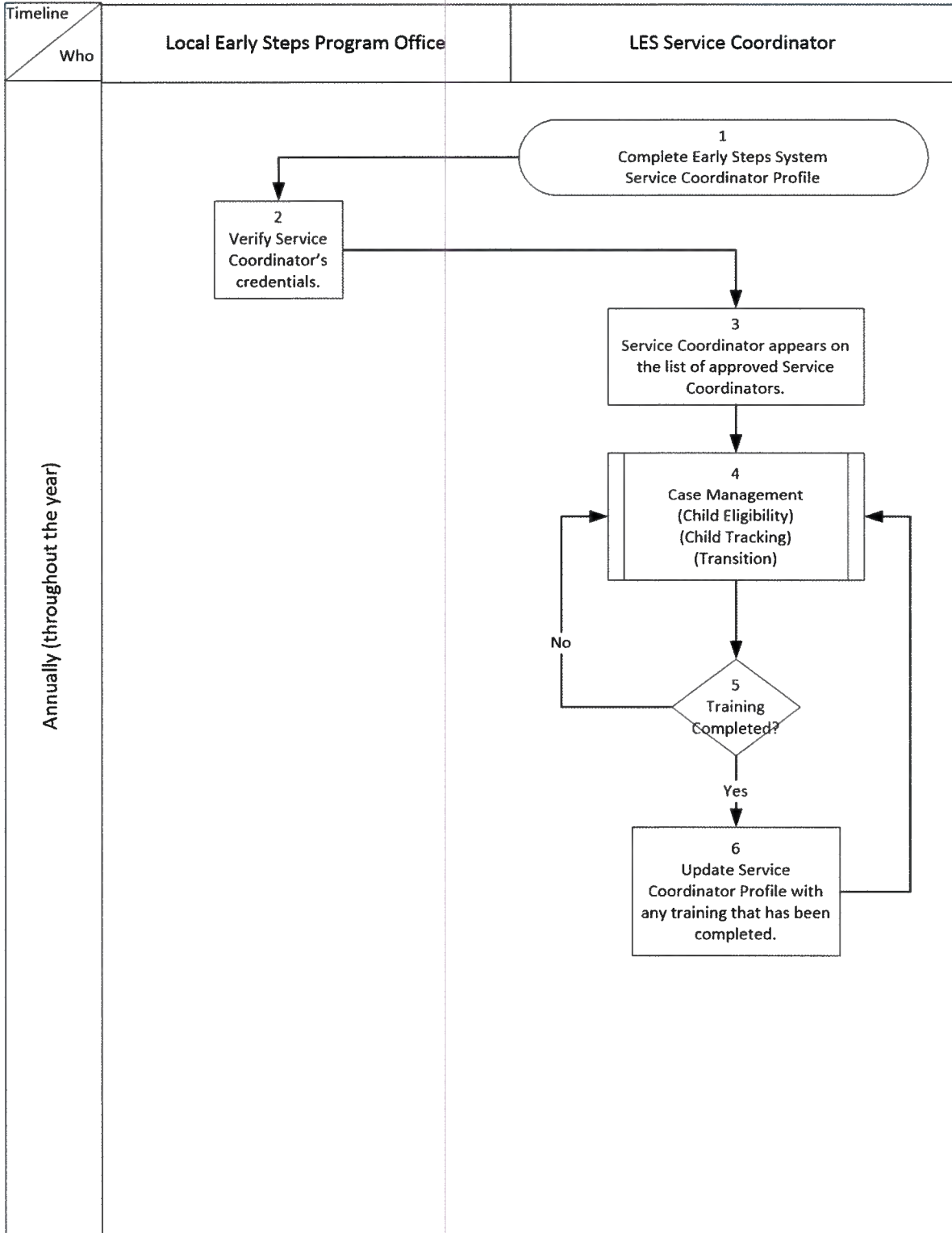
DOH - Early Steps, Contract Management Business Process



SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Process Step #	Description
1 and 2	The Early Steps State Office selects an LES program vendor. The vendor's profile information and contract details are entered into the Early Steps Administration System.
3 and 4	The LES program vendor begins to execute program contractual activities including completing the required contractual deliverables utilizing templates from the Early Steps Administration System.
5,6,7, and 8	Periodically, the LES program vendor submits an invoice (attaching the required deliverable and/or supporting document) via the Early Steps Administration System. The Early Steps State Office staff reviews the invoice to determine if revisions are needed. If revisions are needed the invoice is returned to the LES program vendor for updates.
9	When invoices are received from the LES program vendor that does not require revisions, it is routed to the appropriate Department staff members for review and approval.
10,11,12, and 13	<p>Once the Department staff members have approved the invoice, it is routed to the Department Finance office for review and approval and submission to the FL Department of Financial Services (DFS) for approval for payment. Once DFS has paid the invoice, the Early Steps Administration System is updated with the invoice payment date.</p> <p>(Note: The Department Finance office and/or DFS can reject an invoice. If this occurs, the invoice is routed back to the Early Steps State Office personnel who will work with the vendor to resolve the invoice issue and then the invoice is re-submitted.)</p>
14,15, and 16	If the last invoice for a contract has been paid, then the Early Steps State Office staff will complete the contract close out activities and close the LES program vendor's contract record in the Early Steps Administration System.

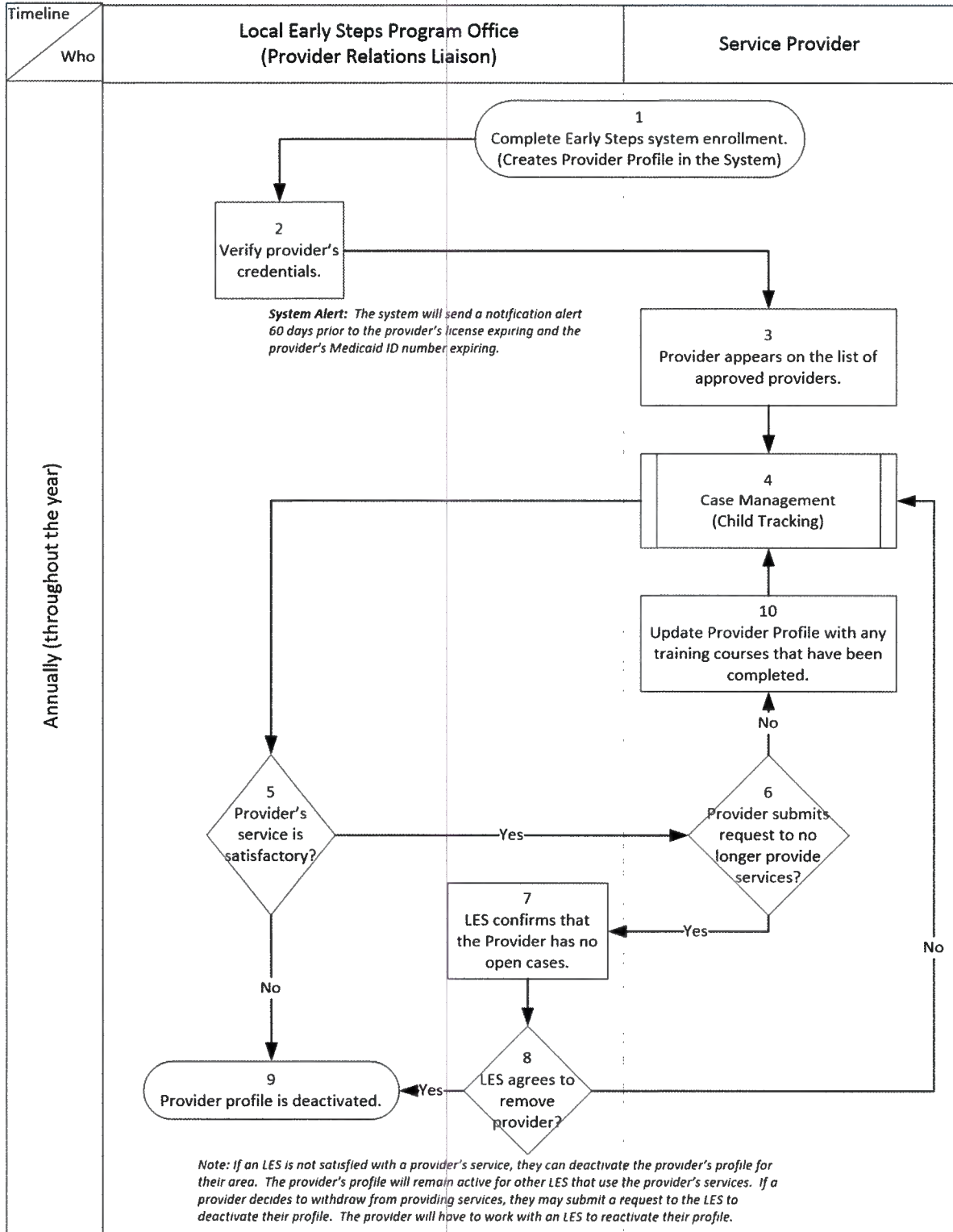
DOH - Early Steps, Service Coordinator Management Business Process



SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Process Step #	Description
1	The LES program vendor Service Coordinators update the Early Steps Administration System with their profile information including any training completed and certifications received.
2 and 3	The LES program vendor office staff will verify and confirm the Service Coordinator's credentials. Once verified, the Service Coordinator appears on the list of approved Service Coordinators.
4,5, and 6	The Service Coordinators complete the Case Management business processes activities. If the Service Coordinator completes a training course, they update their profile in the Early Steps Administration System with the training course information.

DOH - Early Steps, Provider Management Business Process



SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Process Step #	Description
1	The Service Provider begins their enrollment with the Early Steps Program by entering into the Early Steps Administration System their profile information including their license number, Medicaid ID number(s), and any agency affiliation.
2 and 3	The LES program vendor office staff will verify and confirm the Service Provider's credentials. Once verified, the Service Provider appears on the list of approved Service Providers. (Note: The Early Steps Administration System will send the LES program vendor a notification alert within 60 days of the service provider's license and/or Medicaid ID number expiring.
4	The Service Providers complete the Case Management (Child Tracking) business process activities.
5 and 9	If the LES program vendor determines that a Service Provider is performing unsatisfactorily, the Service Provider profile in the Early Steps Administration System is deactivated. (Note: If an LES is not satisfied with a provider's service, the LES can deactivate the provider's profile for the area. The provider's profile will remain active for other LES Programs that use the provider's services.)
6, 7, 8, and 9	If the Service Provider wants to withdraw from providing services, the Service Provider can submit a request to the LES. The LES will verify that the provider does not have any open cases and if not, the LES will deactivate the provider's profile in the Early Steps Administration System. If the provider does have open cases, the LES will notify the provider that all open cases must be completed and/or transferred to another provider before the provider can be deactivated. (Note: If a provider withdraws from providing services, they will have to work with an LES to reactivate their profile in order to provide services in the future.)
10	If the Service Provider completes a training course, the provider shall update the profile in the Early Steps Administration System with the training course information.

2. Business Solution Alternatives

Early Steps conducted a market analysis to determine if there were suitable solutions in the market in 2017. The Early Steps team and the Federal technical assistance identified six states as a suitable cross-section of states that reflected potential matches with Florida.

Upon review of the information obtained in the 2017 market analysis, the Department evaluated the options available to meet the needs of the Florida Early Steps Program including case management and contract management and developed the following three alternatives:

- **Status Quo:** Remain with the existing UF system and develop a contract for enhancements needed to meet baseline needs.
- **Develop a Custom Solution:** This option involves using in-house and/or staff augmentation resources to build a brand-new solution from the ground up.
- **Deploy a Pre-Built Solution:** This option involves procuring a vendor to implement either:
 - A transfer solution from another state,
 - Configure a commercial-off-the-shelf (COTS) case management and billing system, or
 - Implement any combination of COTS, transfer, and necessary customizations or configuration changes.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

A Pre-Built solution could be a cloud, Software-as-a-Service (SaaS), or hosted solution. This will be determined during the procurement process.

3. Rationale for Selection

The following high-level scoring method assisted in evaluating the options. For each alternative 10 criteria were given a score of 3 (High Fit), 2 (Medium Fit), or 1 (Low Fit).

Scoring the Alternatives			
Category	Status Quo	Custom	Pre-Built
Supports Case Management	1	3	3
Supports Contract Management	1	3	3
Flexibility and Adaptability	1	3	3
Capacity for Growth	1	3	3
Data Integrity	2	3	3
User Interface	1	3	3
Cost	3	1	2
Risk	1	1	3
Total	11	20	23

In evaluating the options, Early Steps has determined that:

- The status quo does not meet the needs of the Department and is a contributing factor to the state being in a “needs assistance” status with the Federal government.
- A custom-built solution is likely to cost more and have a much higher risk of not meeting timelines and scope.

4. Recommended Business Solution

The recommended alternative is to procure and deploy a Pre-Built solution.

Additional analysis and procurement planning is needed to allow the Department to fully analyze and execute a deliberate, planned, and orderly transition to complete a comprehensive modern data system. The Early Steps Program is project planning and beginning procurement activities for FY 2021-2022. The Department recommends that the funding for Florida’s Early Steps system modernization project be approved and sufficient funds be appropriated.

The Early Steps Program recommends that the replacement of the Early Steps system be conducted according to best practices in a phased plan to transition to a solution that meets the business process requirements and user needs as delineated in this document.

D. Functional and Technical Requirements

The table below lists the proposed project requirements.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
1.1.1	Eligibility	Program Referral Information Data Capture	For each program referral that is received, the system shall allow end users to enter, edit, and track program referral information. For example, referral information data entry fields may include the following: child's name, date of birth, referral reasons, referral source, referral date, eligibility conditions, verification documents, number of attempts made to contact the family, and comments.
1.1.1.01	Eligibility	Referral Submission	The system shall allow for the submission of referrals from non-system users via a web UI link on the Early Steps website.
1.1.1.02	Eligibility	Re-referred Child Identification	The system shall flag a referral as a potential re-referral if the content in the child's name field and the content in the child's date of birth field matches the name and date of birth of an existing record in the system.
1.1.1.03	Eligibility	Child Referral Age Limit	For a new referral, the system shall not allow the child's date of birth field to accept a date entry that is greater than 36 months. Also, the system shall not allow the child's date of birth field to accept a date entry that is in the future.
1.1.1.04	Eligibility	Referral Record Page Data Entry Required Fields	The system shall indicate which referral information data entry fields are required to be completed. The system shall allow the user to enter and save referral information data in the system but not allow the user to advance within the system until all required referral information data entry fields are completed.
1.1.1.05	Eligibility	Initial Family Contact Notification Alert	The system shall send an alert notification if a family has not been contacted within four days of the referral date.
1.1.2	Eligibility	Program Eligibility Information Data Capture	The system shall allow for each child to have a unique ID in the system that is associated with the child's case record in the system. The system shall allow end users to enter, edit, and track the child's information as defined below in sub-requirements 1.1.2.01 -1.1.2.13.
1.1.2.01	Eligibility	Child Demographic Data Capture	The system shall allow end users to enter, edit, and track the child's information. For example, the child's information data entry fields may include the following: child's full name, child's also known as (AKA) name, date of birth, location of birth, gender, primary language, and mode of communication.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
1.1.2.02	Eligibility	Caregiver Demographic Data Capture	The system shall allow end users to enter, edit, and track the caregiver's information. For example, the caregiver's information data entry fields may include the following: caregiver's system access classification, caregiver type (parent, guardian, foster parent, surrogate parent, or other), caregiver's full name, address, phone number, alternate number, email, best time to call, primary language used in the home, mode of communication, and interpreter needs. Note: The system shall allow the end user to enter, edit, and track the caregiver's information for an additional caregiver as appropriate.
1.1.2.03	Eligibility	Service Coordinator Assignment	The system shall have data entry fields for the end user to assign a service coordinator to a child. For example, the Service Coordinator assignment data entry fields may include the following: name, phone number, email, address, and LES office.
1.1.2.04	Eligibility	LES Family Support Planning Team Information	The system shall have data entry fields for the end user to enter, edit, and track the LES Family Support Planning Team information. For example, the LES Family Support Planning Team information data entry fields may include the following: name, phone number, email, and address. The system shall allow the team to view team member information and allow team members to upload photos (including Service Coordinator).
1.1.2.05	Eligibility	Assessment Results	The system shall have data entry fields for the end user to enter, edit (based on user role permissions), and track assessment results. For example, the assessment results data entry fields may include the following: activities the child does well, activities the child finds difficult, the child's developmental levels, vision status, hearing status, observations, and the assessor's name.
1.1.2.06	Eligibility	Eligibility Determinations	The system shall have data entry fields for the end user to enter, edit, and track eligibility/non-eligibility determinations. The system should also have a data entry field for the username/ID of the end user entering the eligibility determination and a data entry field for the date/time stamp of when the eligibility determination was entered into the system.
1.1.2.07	Eligibility	Evaluation Results	The system shall have data entry fields for the end user to enter, edit (based on user role permissions), and track evaluation results.
1.1.2.07	Eligibility	Screening Information and Results	The system shall have data entry fields for the end user to enter, edit, and track screening information and results. For example, screening information data entry fields may include the following: primary pediatrician information, insurance information, and a summary of the child's overall health including hearing and vision concerns.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
1.1.2.08	Eligibility	Family Concerns and Priorities	The system shall have data entry fields for the end user to enter, edit, and track family concerns, priorities, and resources information. For example, data entry fields may include the following: what brought the family to the Early Steps program, who lives in the family household, family routines with the child, the child's development successes, the child's development area(s) of concern, and the family's priorities for the child's development.
1.1.2.09	Eligibility	IFSP Information	The system shall have data entry fields for the end user to capture the IFSP information. For example, the IFSP information data entry fields may include the following: referral date, initial IFSP due date, actual initial IFSP date, IFSP periodic due date, actual IFSP periodic due date, annual IFSP due date, actual annual IFSP date, current IFSP type, and transition due date.
1.1.2.10	Eligibility	Program Ineligibility Letter Generation Codes	The system shall have a drop-down menu with pre-populated ineligible code reasons.
1.1.2.11	Eligibility	Family Eligibility Determination Alert Notification	The system shall send an alert notification if a family eligibility has not been determined within the alert timeframe established by the Service Coordinator (note: the alert timeframe should not exceed 40 days from the referral date).
1.1.2.12	Eligibility	Reason Code - 30 Day Service Commencement Requirement Missed	The system shall have a data entry field to capture the reasons for not meeting the 30 days requirement from date of consent for ES services to the date of initial service.
1.1.2.13	Eligibility	Reason Code - 45 Day Completion of IFSP Requirement Missed	The system shall have a data entry field to capture the reason for not meeting the 45-day requirement for completion of the IFSP.
1.2.1	Child Tracking	Child Tracking Information Data Capture	The system shall allow end users to enter, edit, and track information pertaining to the child's participation in the ES program as defined below in sub-requirements 1.2.1.01-1.2.1.36
1.2.1.01	Child Tracking	Child Unique ID	The system shall have the ability to track the child with a unique ID to enable demographic changes (e.g., name, custodian, address) and still maintain the child's history.
1.2.1.02	Child Tracking	Child Enrollment Status	The system shall have a data entry field for the end user to enter, edit, and track the child's enrollment status.
1.2.1.03	Child Tracking	Child Case Record Status	The system shall have a data entry field that allows the end user to enter, edit, and track the status of child's case record in the system.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
1.2.1.04	Child Tracking	Child Record Case Notes	The system shall have a data entry field for the end user to enter, edit, and track case notes for the child. The case notes field should be viewable to everyone accessing the record with the most recent note/comment appearing at the top of the field.
1.2.1.05	Child Tracking	Limits to Case Data Updates/Edits	The system shall have the ability to limit data editing by status of child's case (e.g., referred, assigned to SC) and the business process step that is being completed will determine the fields that can be edited.
1.2.1.06	Child Tracking	Sibling Link	The system shall have the ability to link siblings (including twins, triplets, etc.) (include sibling type) (birth order for multiples).
1.2.1.07	Child Tracking	Photo Upload and Display	The system shall allow the end user to upload and display photos of the child. The system shall require that the uploaded image is linked to the child's unique ID number.
1.2.1.08	Child Tracking	Attachment Upload	The system shall allow the end user to upload an attachment and classify the type of document the attachment is. The system shall require that the uploaded attachment is linked to a case record. The system shall support varies file type uploads such as Word, Excel, pdf, jpeg, etc...).
1.2.1.09	Child Tracking	LES Assignment	The system shall have a data entry field that allows the end user to enter, edit, and track the LES assignment for the child.
1.2.1.10	Child Tracking	LES Transfer	The system shall allow the end user to edit the LES Assignment data entry field to transfer the child to another LES while maintaining the historic data of the LES Assignment data entry field.
1.2.1.11	Child Tracking	Medical History Information	The system shall have data entry fields for the end user to enter, edit, and track medical history information.
1.2.1.12	Child Tracking	Managed Medical Assistance Information	The system shall have data entry fields for the end user to enter, edit, and track managed medical assistance information.
1.2.1.13	Child Tracking	Interpreter Services	The system shall have data entry fields for the end user to enter, edit, and track interpreter needs and services (services and interpreter name).
1.2.1.14	Child Tracking	Insurance Information	The system shall have data entry fields for the end user to enter, edit, and track insurance information (including Medicaid eligibility).
1.2.1.15	Child Tracking	Desired Outcomes Services Need	The system shall have a data entry field for the end user to enter, edit, and track the list of service recommendations needed to address desired outcomes.
1.2.1.16	Child Tracking	Desired Outcomes	The system shall have a data entry field for the end user to enter, edit, and track desired outcomes.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
1.2.1.17	Child Tracking	Family Consent Date	The system shall have a data entry field for the end user to enter the family consent date.
1.2.1.18	Child Tracking	Family Electronic Signature	The system shall have the ability for the family to electronically sign documents. The electronic signatures should be captured based on requirement 3.4.6.
1.2.1.19	Child Tracking	Service Authorizations	The system shall have data entry fields for the end user to enter, edit, and track service authorizations. For example, data entry fields may include the service type, service authorization date, and the name of the person authorizing the service.
1.2.1.20	Child Tracking	Service Start Date	The system shall have data entry fields for the end user to enter, edit, and track actual intervention service start date (initial, periodic, and annual).
1.2.1.21	Child Tracking	Workflow Initiation - Family Consents	The system shall have a workflow clock that starts based on the family consent date and not on the date when service is authorized.
1.2.1.22	Child Tracking	Workflow Escalation	The system shall have the ability to escalate workflows for past due actions and send system alert notifications if appropriate.
1.2.1.23	Child Tracking	Service Commencement Alert Notification	The system shall send an alert notification for service to begin within 30 days of receiving parental consent.
1.2.1.24	Child Tracking	Intervention Information	The system shall have data entry fields to enter, edit, and track interventions. The system shall have the ability to link this information the child's unique ID to link it to the child's record in the system.
1.2.1.25	Child Tracking	Intervention Progress Reports	The system shall have data entry fields for the end user to enter, edit, and track intervention progress notes.
1.2.1.26	Child Tracking	Insurance/Payer Information Link	The system shall allow insurance/payer information to be linked to service authorizations.
1.2.1.27	Child Tracking	IFSP Completion Alert Notification	The system shall send an alert notification annually 60 days prior to the new IFSP due date.
1.2.1.28	Child Tracking	Pre-population of IFSP Data Fields	On an annual basis and/or when it is time to generate a new IFSP report, the system shall have the ability to automatically pre-populate the data entry fields required for the IFSP report. The system shall allow the Service Coordinator the option to select the pre-populated information from the previous IFSP.
1.2.1.29	Child Tracking	Online Scheduling Option	The system shall have the ability for the end user to schedule, update, and track eligibility evaluation, assessment, and IFSP appointments within the system.
1.2.1.30	Child Tracking	Annual Family Survey Eligibility	The system shall have the ability to identify children eligible for the Annual Family Survey. (Note: The Annual Family Survey is not produced or distributed by the Early Steps Program. The Early Steps Program staff just identifies the children eligible to take the survey.)

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
1.2.1.31	Child Tracking	Annual Family Survey Assignment	The system shall have a data entry field for the end user to assign a family member to complete Annual Family Survey.
1.2.1.32	Child Tracking	Annual Family Survey Access	The system shall have the ability to notify the family and provide a link to the Annual Family Survey.
1.2.1.33	Child Tracking	New Child Record with Redacted Information	The system shall have the ability to redact information and create a new system record that is linked to the existing record when a child has restrictive information (such as when a child is adopted and/or with foster parents). The existing record will be closed and archived in the system.
1.2.1.34	Child Tracking	Reason Code - Family Exit from the Early Steps Program	The system shall have a data entry field for the end user to capture the reason code for the family exiting the Early Steps Program.
1.2.1.35	Child Tracking	Close Record	The system shall allow users, with the correct security permissions, to close a child's record at varying points during the Early Steps process.
1.2.1.36	Child Tracking	Events Calendar	The system shall have the ability to record and display an events calendar by category (color-coded for multiple group view).
1.3.1	Transition	Transition Information Data Capture	The system shall allow end users to enter, edit, and track information pertaining to the child's transition from the ES program as defined below in sub-requirements 1.3.1.01-1.3.1.09
1.3.1.01	Transition	Caregiver Opt-out of Transition Notification	The system shall have a data entry field for the end user to enter, edit, and track that the caregiver has decided to opt-out of the transition notification to LEA/SEA.
1.3.1.02	Transition	Caregiver Opt-out Date/Time Stamp	The system shall have a date/time stamp data entry field for the end user to enter, edit, and track the day and time that the caregiver decided to opt-out of the transition notification to LEA/SEA.
1.3.1.03	Transition	Transition Steps and Services	The system shall have data entry fields for the end user to enter, edit, and track steps and services needed for transition.
1.3.1.04	Transition	Notifications to LEA and SEA	The system shall have a data entry field for the end user to track notifications to LEA and SEA.
1.3.1.05	Transition	Transition Conference Workflow	The system shall have a workflow alert notification reminder and escalation path for the transition conference to be held (at least 90 days prior to the child's 3rd birthday).
1.3.1.06	Transition	Transition Notification Letter Alert Notification	The system shall send an alert notification within 90 days of the child turning 3 years old to notify the local school district and the Dept. of Education.
1.3.1.07	Transition	Reason Code - 90 Day Transition of Services	The system shall have a data entry field for the end user to capture the reason for not meeting the 90 days prior to but not more than 9 months before the child's third birthday requirement for transition steps and services.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
		Requirement Missed	
1.3.1.08	Transition	Reason Code - 90 Day Transition Conference Requirement Missed	The system shall have the ability to capture the reason for not meeting the 90 days prior to but not more than 9 months before the child's third birthday requirement for transition conference.
1.3.1.09	Transition	Reason Code - 90 Day Transition Notification Requirement Missed	The system shall have the ability to capture the reason for not meeting the 90 days before child's third birthday requirement for notification to the local school district and the Department of Education.
2.1	Contract Management	Contract Management Information Data Capture	The system shall allow end users to enter, edit, and track contract management information as defined below in sub-requirements 2.1.1 - 2.1.12.
2.1.1	Contract Management	LES Vendor Profile Contract Data	The system shall have data entry fields for the end user to enter, edit, and track profile demographic data elements and contractual terms and conditions data elements for each LES vendor. For example, the LES vendor profile contract data entry fields may include the following: vendor name, vendor point of contact name, phone number, email, address, geographical regions supported, contract start date, contract end date, and contract deliverables.
2.1.2	Contract Management	Service Coordinator Profile	The system shall have data entry fields for the end user to enter, edit, and track profile demographic data elements for each Service Coordinator. For example, the Service Coordinator data entry fields may include the following: name, phone number, email, address, and LES office.
2.1.2.01	Contract Management	Reason Code - Change in Service Coordinator	The system shall have data entry fields for the end user to capture a change in the Service Coordinator and the reason for the change.
2.1.2.02	Contract Management	Service Coordinator Workload	The system shall have the ability to track the case load for each Service Coordinator in real time.
2.1.2.03	Contract Management	Service Coordinator Travel Data	The system shall have data entry fields for the end user to enter, edit, and track the Service Coordinator's travel data information. For example, travel data information data entry fields may include the following: the name of the person travelling, the date of travel, the miles travelled, and the natural environment support fee.
2.1.3	Contract Management	LES Electronic Signatures	The system shall have the functionality to capture LES staff electronic signatures. The electronic signatures should be captured based on requirement 3.4.6.

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Req. ID	Business Process Area	Requirement Name	Requirement Description
2.1.4	Contract Management	Form 1122 Data	The system shall have data entry fields for the end user to capture Form 1122 data elements. Note: This form has 7 parts. Part 1 - contains overall contract information data Part 2 - contains contract actions data Part 3 - contains the contract budget data Part 4 - contains encumbrance data Part 5 - contains contract deliverables data Part 6 - contains agency contract review data Part 7 - contains extended contract information data
2.1.5	Contract Management	Form 1122 Approval Workflow	The system shall have a workflow functionality to route Form 1122 for approval.
2.1.6	Contract Management	Contract Deliverables Update Workflow	The system shall have a workflow notification alert reminder and escalation for Contract Deliverables.
2.1.7	Contract Management	Deliverable Templates	The system shall store contract deliverable templates that the vendor can access and utilized to complete contractual obligations.
2.1.8	Contract Management	Maintain Taxonomy	The system shall allow the end user to update and track the Taxonomy table. The Taxonomy table is a list of billable service rates that is subject to change.
2.1.9	Contract Management	Invoice Submission / Payment Request	The system shall have data entry fields for the end user to generate invoice submission and payment requests. The system shall allow the end user to attach/upload the invoice. The system shall allow the end user to attach/upload the deliverables and supporting documents (including images) to the invoice and/or the system shall allow for a report to be created that can be utilized to support proof of deliverable completion.
2.1.9.01	Contract Management	Invoice Data	The system shall have data entry fields for the end user to enter, edit, delete, and track invoice data.
2.1.9.02	Contract Management	System of Family Involvement Plan	The system shall have data entry fields for the end user to enter, edit, and track the information included in the System of Family Involvement Plan deliverable document. The system shall allow the end user to upload an attachment of the System of Family Involvement Plan document. The attachment should have a date/time stamp and be linked to a contract and to an invoice.
2.1.9.03	Contract Management	Administrative Costs	The system shall have data entry fields for the end user to enter, edit, and track the administrative costs included on the invoice.
2.1.9.04	Contract Management	Image Uploads for Invoicing	The system shall allow the state office to upload image(s) for invoicing.
2.1.9.05	Contract Management	Invoice Status	The system shall have data entry fields for the end user to enter the status of the invoice with a correlating date field. This information should be usable to track invoice completion timeframe.

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Req. ID	Business Process Area	Requirement Name	Requirement Description
2.1.9.06	Contract Management	Invoice Notes	The system shall have an invoice notes field.
2.1.9.07	Contract Management	Outstanding Invoice Alert Notification	The system shall provide an alert notification if an outstanding invoice is still open when a new invoice is received.
2.1.9.08	Contract Management	Invoice Package Review	The system shall allow end users to review the invoice package and submit it for payment.
2.1.9.09	Contract Management	Invoice Payment Request Approval Workflow	The system shall have a workflow functionality to route invoice payment requests for approval.
2.1.9.10	Contract Management	Invoice Payment	The system shall have data entry fields to enter the invoice payment amount and date of payment.
2.1.9.11	Contract Management	Invoice Payment Status	The system shall have a data entry field for the end user to enter, edit, and track invoice payment status.
2.1.10	Contract Management	Claims and Payment Sources	The system shall have data entry fields for the end user to enter, edit, and track claims and payment sources for all services provided (regardless of payer).
2.1.11	Contract Management	Funding Source Information	The system shall have data entry fields for the end user to enter, edit, and track the funding source, funding amount, and funding date. The system shall link this information to a contract case record.
2.1.11.01	Contract Management	Split Funding Sources for Invoice Payments	The funding source for an invoice payment can be split between two or more funding sources. The system shall have data entry fields for the end user to enter split funding source information for invoice payments. For example, split funding source information data entry fields may include the following: funding source, % of funding, funding amount, and funding date. The system shall link this information to a contract case record.
2.1.11.02	Contract Management	Funding Allocations Calculations	The system shall have data entry fields to calculate funding allocations. The system shall the ability to calculate funding allocations.
2.1.11.03	Contract Management	Maintain Historical Funding Allocation Data	The system shall have the ability to maintain historical funding allocation data.
2.1.12	Contract Management	LES Third-Party Income	The system shall have data entry fields for the end user to enter, edit, and track LES third-party income.
2.2	Provider Management	Provider Management Information Data Capture	The system shall allow end users to enter, edit, and track provider management information as defined below in sub-requirements 2.2.1 - 2.2.8.01

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
2.2.1	Provider Management	Service Provider Agency Profile	The system shall have data entry fields for the end user to enter, edit, and track profile demographic data elements for each Service Provider Agency. For example, the Service Provider Agency data entry fields may include the following: name of agency, name of agency point of contact, address, email, and phone number.
2.2.2	Provider Management	Service Provider Profile	The system shall have data entry fields for the end user to enter, edit, and track profile demographic data elements for each Service Provider. For example, the Service Provider profile data entry fields may include the following: name, address, email, phone number, credentials, training certifications, license #, Medicaid ID #, services offered, and geographic region where services are provided.
2.2.2.01	Provider Management	Service Provider Profile Enrollment Required Fields	The system shall not allow a provider's profile to be submitted until the service provider has completed all required fields.
2.2.2.02	Provider Management	Service Provider Credentials Submission	The system shall have data entry fields for the end user to provide a list of the service provider's credentials and to provide proof of the credentials (including uploading attachments, if applicable). The system should also have a data entry field for any correspondence (electronic and paper) related to the service provider's credentials.
2.2.2.03	Provider Management	Service Provider Credentials Verification Approval	The system shall have data entry fields for the end user to indicate that the service provider's credentials have been reviewed and verified.
2.2.2.04	Provider Management	Service Provider License Field	The system shall have data entry fields for the end user to capture the service provider's license # and license expiration date.
2.2.2.05	Provider Management	Medicaid ID # Fields	The system shall have data entry fields for the end user to capture multiple Medicaid IDs and the expiration date for the Medicaid IDs associated to a single service provider.
2.2.2.06	Provider Management	Provider License and/or Medicaid # Expiration Alert Notification	The system shall provide an alert notification if a provider's license and/or if the provider's Medicaid ID number is within 60 days of expiring.
2.2.2.07	Provider Management	Agency Affiliation Field	The system shall have a data entry field to capture the service provider's agency affiliation, if any.
2.2.2.08	Provider Management	Provider Service Locations	The system shall have a data entry field for the service provider to indicate the geographic locations in which they are willing to provide services.
2.2.2.09	Provider Management	Provider Photo Upload	The system shall allow a service provider to upload a photo to their service provider profile.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
2.2.2.10	Provider Management	Provider Availability Status	The system shall have a data entry field associated with the service provider's profile for the end user to indicate if the provider is not available to provide services. The status field should have a correlating data entry field to include the date range that the service provider is not available.
2.2.2.11	Provider Management	Service Provider Training and Certification Activities	The system shall have data entry fields for the end user to enter, edit, and track the service provider's completion of training and certification activities.
2.2.2.12	Provider Management	Viewing of Service Provider's Training and Certification Activities	The system shall allow end users to view the service provider's training and certification activities.
2.2.2.13	Provider Management	Service Provider Training Maintenance Workflow	The system shall have a workflow alert notification reminder and escalation path for service providers to maintain their training data in the system with regularly scheduled updates.
2.2.2.14	Provider Management	Provider / Staff Training	The system shall have data entry fields for the end user to enter and edit upcoming provider/staff training.
2.2.2.15	Provider Management	Service Providers with Expired Qualifications	The system shall have the ability to identify and flag service providers with expired qualifications.
2.2.2.16	Provider Management	Service Provider Workload	The system shall have the ability to track the case load for each Service Provider in real time.
2.2.2.17	Provider Management	Service Provider Travel Data	The system shall have data entry fields for the end user to enter, edit, and track the service provider's travel data information. For example, travel data information data entry fields may include the following: the name of the person travelling, the date of travel, the miles travelled, and the natural environment support fee.
2.2.2.18	Provider Management	Service Provider Liability Insurance Coverage Period	The system shall have data entry fields for the end user to enter, edit, and track the service provider's personal liability insurance coverage information.
2.2.2.19	Provider Management	Service Provider Liability Insurance Expiring	The system shall have the ability to alert service providers when their personal liability insurance is about to expire.
2.2.3	Provider Management	Interpreter Profile	The system shall have data entry fields for the end user to enter, edit, and track profile demographic data elements for each Interpreter. For example, the Interpreter profile data entry fields may include the following: name, address, email, phone, languages, and geographic region where services are provided.
2.2.4	Provider Management	Provider Profile Deactivation by LES	The system shall allow the LES to deactivate a provider for their region while allowing other LESs to view the provider's profile.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
2.2.4.01	Provider Management	Provider Profile Deactivation by Provider	The system shall allow a provider to deactivate their profile but not allow a provider to activate their profile.
2.2.4.02	Provider Management	Provider Profile Deactivation Reason Codes	The system shall have a pre-populated list of deactivation reasons to indicate why a profile was deactivated.
2.2.5	Provider Management	Approved Provider List Sort/Filter Functionality	The system shall allow LES to sort and filter the approved provider list to create different views of the data (for example: by services offered, by region, or by language capabilities).
2.2.6	Provider Management	Intervention Progress Notes	The system shall have a data entry field for the service provider to document intervention progress notes. The most recent note should appear at the top of the data entry field. The progress notes field should have a correlating data/time stamp to indicate the date and time the note was documented. The progress notes field should also have a correlating author field to indicate the name of the service provider who documented the note.
2.2.6.01	Provider Management	Intervention Progress Notes Linked to Child	The system shall require that the intervention progress notes field be linked to the child's case record.
2.2.6.02	Provider Management	Intervention Progress Notes Electronic Signature	The system shall have the ability to accept electronic signatures (based on user id and password) for intervention progress notes. The electronic signatures should be captured based on requirement 3.4.6.
2.2.6.03	Provider Management	Plans of Care Electronic Signature	The system shall have the ability to accept electronic signatures (based on user id and password) for plans of care. The electronic signatures should be captured based on requirement 3.4.6.
2.2.7	Provider Management	Service Provider Access to Children Data	The system shall have logic established that only allows a service provider to view the children (and their respective service authorizations) that are assigned to the service provider.
2.2.8	Provider Management	Complaints, Mediations, and Due Process Hearings Count	The system shall have data entry fields for the end user to enter, edit, and track the number of complaints, mediations, and due process hearings.
2.2.8.01	Provider Management	Complaints, Mediations, and Due Process Hearings Results	The system shall have data entry fields for the end user to enter, edit, and track the results of the complaints, mediations, and due process hearings.
3.1.1	Reporting	IFSP	The system shall have the ability to generate the IFSP report. The system shall allow the end user to select the parts of the IFSP report that will be printed. The system shall allow the end user the option to print the IFSP report in pdf.

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Req. ID	Business Process Area	Requirement Name	Requirement Description
3.1.1.01	Reporting	Multiple IFSPs for One Child	The system shall have the ability to maintain all IFSP reports that have been created for a child with a drop-down menu to select the IFSP year that will be displayed in the IFSP report.
3.1.1.02	Reporting	IFSP Printing	The system shall provide a print menu that allows the end user to select the parts of the IFSP report that will be printed. The system shall allow the end user the option to print the IFSP report in pdf.
3.1.2	Reporting	Family Concerns, Priorities, and Resources Report	The system shall allow the end user to execute a search query for key term(s) on the Family Concerns, Priorities, and Resources data entry fields and return results to create a report containing the full comment that the key term(s) was included in.
3.1.3	Reporting	Form 1122	The system shall have the ability to generate a Form 1122 report.
3.1.4	Reporting	Vendor Payment/Spend Projections	The system shall use the data entered into the invoice payment amount and date data entry fields to develop a report that can provide vendor payment/spend projections and calculations.
3.1.5	Reporting	MMA Service Authorization PDF	The system shall have the ability to generate PDFs for service authorization requests for Managed Medical Assistance (MMAs).
3.1.6	Reporting	LES Contracts Report	The system shall have a report for LES Contracts – process LES monthly deliverables.
3.1.7	Reporting	LES Monitoring	The system shall have a report for LES Monitoring.
3.1.8	Reporting	OSEP/APR Data	The system shall have a report for OSEP/APR data.
3.1.9	Reporting	Provider	The system shall have a report for Provider Monitoring.
3.1.10	Reporting	System Usage	The system shall have a report for System usage.
3.1.11	Reporting	Audit Report	The system shall have a report for inconsistent data/missing data.
3.1.12	Reporting	Children Assignment by Service Coordinator Name Report	The system shall allow end users to execute a search query and return results to create a report containing the demographic data for all children based on the Service Coordinator assignment.
3.1.13	Reporting	Children Assignment by Provider Name Report	The system shall allow end users to execute a search query and return results to create a report containing the demographic data for all children assigned to a service provider. Note: Service providers should only see the data for children assigned to the service provider.
3.1.14	Reporting	Children Assignment by Provider Service Type Report	The system shall allow end users to execute a search query and return results containing the demographic data for all children based on the type of service the child is receiving.

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Req. ID	Business Process Area	Requirement Name	Requirement Description
3.1.15	Reporting	Graphic - Children by LES	The system shall have the ability to create a graphical representation (on state map with counties identified) of children by LES (color-coded).
3.1.16	Reporting	Graphic - Children by Zip Code	The system shall have the ability to create a graphical representation (on LES map with counties identified) of children by zip code color-coded.
3.1.17	Reporting	Graphic - Provider Types by LES	The system shall have the ability to create a graphical representation (on state map with counties identified) of number of providers by type by LES (color-coded).
3.1.18	Reporting	Graphic - Provider Types by Zip Code	The system shall have the ability to create a graphical representation (on LES map with counties identified) of number of providers by type by zip code color-coded.
3.1.19	Reporting	Pre-defined Reports	The system shall have additional pre-defined reports as determined by the Early Steps Program.
3.1.20	Reporting	Ad-hoc Reports	The system shall allow end users to create ad-hoc reports.
3.1.21	Reporting	Program Ineligibility Letter	The system shall have the ability to automatically generate the appropriate prior written notice letter based on the ineligible code reason that is selected.
3.1.22	Reporting	Transition Notification Letter	The system shall have the ability to generate the transition notification letter that will be sent to DOE and the local school districts. The letter should contain the list of kids that will be transitioning from the Early Steps Program to the local school district programs. Note: If the caregiver decided to opt-out of the transition notification, then the child would be excluded from the list of kids that will be transitioning from the Early Steps program.
3.1.23	Reporting	Letter Generation	The system shall have the ability to generate letters from templates and system data.
3.1.24	Reporting	Report Drill-down Capabilities	The system shall have the ability to create reports with drill-down capability.
3.1.25	Reporting	Provider-friendly Reporting	The system shall have provider-friendly-reporting that is intuitive for individuals with little IT experience.
3.1.26	Reporting	Dashboard	The system shall have the ability to create dashboard views that are unique to the user roles within the system.
3.2.1	Integration	Medicaid Interface	The system shall have the ability to interface with the Medicaid system (eligibility verification and Medicaid claims submission).
3.2.2	Integration	DOE Interface	The system shall have the ability to interface with the Department of Education system (transition notification information).
3.2.3	Integration	Newborn Screening Interface	The system shall have the ability to interface with the Newborn Screening database.

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Req. ID	Business Process Area	Requirement Name	Requirement Description
3.2.4	Integration	Third Party Administrator Interface	The system shall have the ability to interface with and submit a claim to the Third-Party Administrator (TPA) for T19 and T21.
3.2.5	Integration	FACTS Interface	The system shall have the ability to interface with the FACTS system to return invoice status information.
3.2.6	Integration	T19 and T21 Children Service Authorizations	The system shall have the ability to send recurring file of service authorizations for T19 and T21 children to CMS TPA.
3.2.7	Integration	Secure SMTP Server Interface	The system shall have the ability to interface with secure SMTP server.
3.2.8	Integration	Interface with Other Systems	The system shall have the ability to interface with various other external databases and systems.
3.2.9	Integration	User Interface Workflow	The system shall provide Ticketing\Support functionality - UI for users to enter requests – routed via workflow based on category.
3.2.10	Integration	User Interface for Reference Data Maintenance	The system shall have the ability to provide UI for maintenance of Reference Data (for example, system admin updating configurable fields like the Taxonomy codes table).
3.2.11	Integration	User Helpdesk Support	The system shall have a link to an IT support page that allows end users to create system support help desk tickets.
3.2.12	Integration	Data Migration	The system shall allow for migration of data from the existing Early Steps UF data system into the new system.
3.3.1	Security	End User Management Rights	The system shall have the ability to provide end user management rights to Super Users.
3.3.2	Security	Role Based Access Limits	The system shall have the ability to secure system, data, and user access based on roles (e.g., HIPPA, FERPA, Part C compliant).
3.3.3	Security	Family Member Access Levels	The system shall have the ability to provide differing access levels for each family member based on the family member's system access classification.
3.4.1	General	Spell Check	The system shall have the ability to spell check text in the data entry fields.
3.4.2	General	System Form(s) Update	The system shall have Forms Builder capabilities. The system shall allow only the Webmaster to update system forms.
3.4.3	General	Appointment Display	The system shall have the ability to display appointments and send alert notifications about upcoming appointments.
3.4.4	General	Announcement Display	The system shall allow the system admin at the state office and the system admin at each LES to post and display announcements.
3.4.5	General	Spanish and Creole Language Printing Option	The system shall have the option to print in Creole and Spanish any system generated content that goes to the caregiver/family.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Req. ID	Business Process Area	Requirement Name	Requirement Description
3.4.6	General	Electronic Signatures	The system shall have the ability to capture electronic signatures with password authentication and touch screen.
3.4.7	General	Date/Time Stamp Lapse	The system shall have the ability to calculate the time lapse between the current date/time and the data entered into a date/time data entry field.
3.4.8	General	Data Sync Capability	The system shall have the ability for users to enter data offline and then sync data when back online.
3.4.9	General	Calendar Access by Security Level	The system shall have the ability to add/view calendar events by security access level.
3.4.10	General	Mobile Technology Compatible	The system shall be built using a mobile compatible framework.
3.4.11	General	ADA Compliant	The system shall be ADA Compliant.
3.4.12	General	Online Help	The system shall provide functionality for robust online help documentation including a training module on how to use the system.
3.4.13	General	Routine System Maintenance	The system shall have announced system downtime for maintenance.

III. Success Criteria

#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?
1	The Early Steps Administration operations are automated and efficient with an electronic driven focus with minimum paper transactions required.	<ul style="list-style-type: none"> • IFSP is available electronically • Reports are easily accessible • Federal timelines are tracked automatically 	<ul style="list-style-type: none"> • Families served by ESAS program • LESs • ES Program Staff
2	The Early Steps Administration staff can leverage database analytics for decision making (comprehensive provider management data analytics)	<ul style="list-style-type: none"> • Can easily view how many providers are in a certain region and the services that are offered for a particular region to quickly determine the gaps in provider needs 	<ul style="list-style-type: none"> • Families served by ESAS program • LESs • ES Program Staff

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

3	The replacement system captures all the data elements required to produce reports that could demonstrate the “true cost” of operating the program at both a statewide level and a regional level. This would assist the Early Steps team with determining how to divide funding allotments.	<ul style="list-style-type: none"> ES can track and report how much the program costs per child by region 	<ul style="list-style-type: none"> Families served by ESAS program LESs ES Program Staff
4	The replacement system captures quality/reliable child outcome data that could be used to produce predictive analysis reports.	<ul style="list-style-type: none"> ES can track outcome data on the services provided 	<ul style="list-style-type: none"> Families served by ESAS program LESs ES Program Staff
5	The replacement system has the option to expand to include a secured mobile and/or tablet remote access application.	<ul style="list-style-type: none"> LES staff can perform field visits and capture data using mobile devices Families served by ES can use mobile devices to access a family portal 	<ul style="list-style-type: none"> Families served by ESAS program LESs ES Program Staff

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

A new data system will allow the Early Steps Program to address critical needs that are not met by the current system. In addition to the tangible benefits documented in the table below and in the cost benefit analysis (CBA) there are intangible benefits of equal importance:

- Improve provider recruitment: a real problem exists now that can result in slower time-to-service to children in need. The current data system and its inefficiencies make it difficult to work as an Early Steps service provider so many opt not to participate. More providers are needed.
- The number of eligible children will grow as the state grows. A new system will assist the state in maintaining compliance to federal timelines.
- Improved data and access to information will result in better control, monitoring, and technical assistance of services. This will result in higher quality services.
- Most parents of children in need are millennials. Millennials use new technology. A new data system capable of supporting new technologies will improve the customer experience and participation. Mobile friendly access to information about the families’ IFSP, providers, appointments, etc., will present a friendlier experience to families. These technologies can also provide for better outreach and education.

BENEFITS REALIZATION TABLE					
#	Description of Benefit	Who receives the benefit?	How is benefit realized?	How is the realization of the	Realization Date

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

BENEFITS REALIZATION TABLE					
				benefit measured?	(MM/YY)
1	A single source of record for everything pertaining to a child, which will allow for the tracking of outcome data	Service recipient families	<ul style="list-style-type: none"> Studies have shown that for every \$1 spent on these programs \$17 is saved by avoiding more expensive services later 	Compare outcome data with longitudinal data from the Florida Department of Education (this will take years before measurements can be taken)	6/24
2	System alerts that will assist the program with maintaining compliance with federal timelines	<ul style="list-style-type: none"> Service recipient families LES staff State program staff State Government 	<ul style="list-style-type: none"> Improved customer service Greater transparency and availability of compliance data Easier to track and avoid issues that could result in Federal intervention 	Compare year-over-year statistics on Federal times	6/24
3	Families will have immediate access to the child's Individual Family Service Plan (IFSP)	<ul style="list-style-type: none"> Service recipient families LES staff 	<ul style="list-style-type: none"> Improved customer service Reduce LES staff time on manual process Reduced printing costs 	<ul style="list-style-type: none"> Continue annual family's surveys and compare year-over-year A baseline for time and printing costs has been included in the CBA and can be measured after implementation of the new system 	6/24
4	More efficient operations: rather than spending time searching for information from multiple sources the information will be in the system, freeing up the LES staff's time to interact more with the families and	<ul style="list-style-type: none"> Service recipient families LES staff 	<ul style="list-style-type: none"> Replacing the current manual, labor intensive paper-based billing process with an automated, online process will free resources to focus on service delivery Service 	Baselines for time and printing costs have been included in the CBA and can be measured after implementation of the new system	6/24

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

BENEFITS REALIZATION TABLE					
	providers		Coordinators take notes at on-site visits and transcribe them into the system at the office. The new system will have mobile capabilities eliminating the need to transcribe notes		
5	Providers will find it easier to work with the Early Steps program and receive their payments faster	<ul style="list-style-type: none"> • Service recipient families • LES staff • Providers 	<ul style="list-style-type: none"> • The program currently has difficulty recruiting and retaining service provider due to the difficulty of working with an outdated system. A modern system will improve the recruitment and retention of provider • The new system is expected to reduce total time to payment 	<ul style="list-style-type: none"> • An increased number of providers and interested providers can be counted • A decrease in the average number of days to payment can be measured against the current average 	6/24
6	Ability to complete work tasks within, and access information from, the Early Steps Administration System via modern mobile technology	<ul style="list-style-type: none"> • Service recipient families • LES staff 	<ul style="list-style-type: none"> • Improved customer service • LES staff will no longer have to re-key notes that are taken at on-site visits 	<ul style="list-style-type: none"> • Continue annual family's surveys and compare year-over-year • A baseline for the expected time saved has been established and can be measured after implementation of the new system 	6/24

B. Cost Benefit Analysis (CBA)

The chart below summarizes the required CBA Forms which are included as Appendix A on the Florida Fiscal Portal and must be completed and submitted with the Schedule IV-B.

Please see Appendix A – Cost Benefit Analysis

Cost Benefit Analysis	
Form	Description of Data Captured
CBA Form 1 - Net Tangible Benefits	<p>Agency Program Cost Elements: Existing program operational costs versus the expected program operational costs resulting from this project. The agency needs to identify the expected changes in operational costs for the program(s) that will be impacted by the proposed project.</p> <p>Tangible Benefits: Estimates for tangible benefits resulting from implementation of the proposed IT project, which correspond to the benefits identified in the Benefits Realization Table. These estimates appear in the year the benefits will be realized.</p>
CBA Form 2 - Project Cost Analysis	<p>Baseline Project Budget: Estimated project costs.</p> <p>Project Funding Sources: Identifies the planned sources of project funds, e.g., General Revenue, Trust Fund, Grants.</p> <p>Characterization of Project Cost Estimate.</p>
CBA Form 3 - Project Investment Summary	<p>Investment Summary Calculations: Summarizes total project costs and net tangible benefits and automatically calculates:</p> <ul style="list-style-type: none"> • Return on Investment • Payback Period • Breakeven Fiscal Year • Net Present Value • Internal Rate of Return

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

CBAForm 3 - Project Investment Summary		Agency Department of Health		Project Early Steps Administration System		
COST BENEFIT ANALYSIS – CBAForm 3A						
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2026-26	TOTAL FOR ALL YEARS
Project Cost	\$948,399	\$2,833,666	\$2,474,569	\$0	\$0	\$6,256,634
Net Tangible Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Return on Investment	(\$948,399)	(\$2,833,666)	(\$2,474,569)	\$0	\$0	(\$6,256,634)
Year to Year Change in Program Staffing	0	0	0	0	0	
RETURN ON INVESTMENT ANALYSIS – CBAForm 3B						
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.				
Break-even Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.				
Net Present Value (NPV)	(\$5,858,407)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.				
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.				
Investment Interest Earning Yield – CBAForm 3C						
Fiscal Year	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2026-26	
Cost of Capital	2.69%	2.90%	3.06%	3.29%	3.48%	

V. Schedule IV-B Major Project Risk Assessment

The Risk Assessment Tool and Risk Assessment Summary are included in Appendix B. The outcome of the Risk assessment is displayed below. Although an at-risk project, the Department is confident that the recommended solution combined with the procurement of professional project management assistance will successfully mitigate risk.

Please see Appendix B – Project Risk Assessment

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Project	Early Steps Administration System	
Agency	Florida Department of Health	
FY 2022-2023 LBR Issue Code:	FY 2022-2023 LBR Issue Title:	
36328CO	Early Steps Program Administration Data System Continuation	
Risk Assessment Contact Info (Name, Phone #, and E-mail Address):		
Dusty Edwards: Dusty.Edwards@flhealth.gov		
Executive Sponsor	Dusty Edwards	
Project Manager	Jessica Meyer	
Prepared By	DOH ES	6/23/2021
Risk Assessment Summary		
Business Strategy		
	Level of Project Risk	
Project Risk Area Breakdown		
Risk Assessment Areas		Risk Exposure
Strategic Assessment		MEDIUM
Technology Exposure Assessment		HIGH
Organizational Change Management Assessment		HIGH
Communication Assessment		MEDIUM
Fiscal Assessment		MEDIUM
Project Organization Assessment		MEDIUM
Project Management Assessment		MEDIUM
Project Complexity Assessment		HIGH
Overall Project Risk		HIGH

VI. Schedule IV-B Technology Planning

A. Current Information Technology Environment

1. Current System

The current system is the UF Early Steps Data System developed by the University of Florida (UF) in 1981 to track developmental follow-up for certain infants born in or transferred to neonatal intensive care units in hospitals across Florida.

a. Description of Current System

The current iteration of the UF CMS Early Steps Data System is a web-based system built in ColdFusion with an SGL Server 2008 database. UF maintains the system by contract with the Department-CMS. The system was “cloned” out of the UF Regional Perinatal Intensive Care Centers (RPICC) Data System to track developmental follow-up for the Medicaid-eligible neonates emerging from the RPICC Neonatal programs across Florida. The program was later expanded to include non-Medicaid children referred after the neonatal period under Part C of the Individuals with Disabilities Education Act (IDEA).³

During FY 2018-2019, the web-based UF ES Data System served 15 LES offices and submitted approximately 1.5 M claims for over \$34M in reimbursements to centers across Florida.

The current system includes the following:

- Web-based application built on Adobe’s Cold Fusion combined with SQL 2008 R2 database
- Database and server hosting via UFHealth’s secure environment, with regular data and application backups
- Secure login with strong passwords, automatic logouts for inactivity, and account lockouts after 3 unsuccessful login attempts
- Customized user access configuration based on region, form type, and transaction type
- HTTPS-Security Certificate and encryption
- Multiple search methods
- Intensive data entry rules to support clean data collection for Medicaid billing and reporting purposes
- Receipt of submission/error information on every transaction
- Audit trail for all data changes
- Complex reporting in real time with custom report periods and filters
- SQL Server Reporting Services (SSRS) Business Intelligence-based reporting in real time

b. Current System Resource Requirements

- Help Desk ticketing system embedded "behind the password" for submission of user requests that may contain PHI
- User directories to deliver and store queued report output and documentation

c. Current System Performance

The system does not meet current workload requirements and its users are not satisfied with the system. While the UF data system meets basic data collection and reporting needs, it does not capture data needed to aid management to engage in data-driven decision making.

The following is a list of items not supported by the current Early Steps Administration System:

- The current system does not allow end-users create ad-hoc reports; currently the staff must work with the UF system administrators to create an ad-hoc report.
- The current system does not have adequate provider management data capturing capabilities; instead, a separate system is used to store provider supporting documents.
- The current system does not have alerts informing users of upcoming tasks/actions that require completion.
- The current system does not capture the child’s complete record of involvement with the Early Steps

³ <http://peds.ufl.edu/es/AboutUs/>

- Program; instead, the record is pieced together based on electronic and paper documents.
- The current system does not readily support modern mobile technologies

2. Information Technology Standards

The Federal Part C data systems (DaSy) standard has sections that apply to custom development, but it also has sections that apply to hosted solutions that the Early Steps Administration System is required to be compliant with. This includes performance, security, and data requirements. Refer to Appendix D – DaSy Data System Framework document pages 16-18, 30-38, and 27-29.

In addition, the Early Steps Administration System should:

- Be operational twenty-four hours a day with the exception of scheduled downtime for system maintenance activities. End users will be notified in advance of scheduled down-time
- Have response times of ~2 seconds or less for page loads
- Have 99.9% uptime
- Provide real-time reporting to the extent practical
- Provide real-time interface data transactions to the extent practical

The Early Steps Administration System must adhere to the rules established by the Family Educational Rights and Privacy Act (FERPA) as well as address the following security measures:

- Data back-up and recovery
- Data storage
- Data encryption
- Proper destruction of data
- Secure transmission of data

Note that State standards, such as Rule 60GG-2, F.A.C. – Information Technology Standards also needs to be considered.

B. Current Hardware and/or Software Inventory

The current requirements for the Early Steps Web Server are:

- Windows OS Server, IIS 6
- Archived nightly to external file server

The current requirements for the Early Steps SQL server are:

- Windows OS Server, SQL Server 2012
- Archived nightly to external file server

C. Proposed Technical Solution

1. Technical Solution Alternatives

See Section II.C.2 for a discussion of the alternatives considered.

2. Rationale for Selection

See Section II.C.3 for a discussion of the rationale for the recommended solution.

3. Recommended Technical Solution

The proposed technical solution is to procure a vendor to implement a Pre-Built solution (refer to Sections II.C.2 through II.C.4) that meets the proposed business need as described in Section II.A and proposed business requirements as described in Section II.C. The major components of the new system will be:

- Case Management
 - Eligibility
 - Child Tracking

- Transition
- Program Management
 - Contract Management
 - Provider Management
- Global Services
 - Reporting
 - Integration
 - Security
- Audit

D. Proposed Solution Description

1. Summary Description of Proposed System

The administration system will be a modern data system that will ensure programmatic and fiscal accountability of Early Steps. The system must collect child-specific developmental and outcome data, allow access to families and health care professionals, allow population and region level reporting, encounter data, de-identification data, provider management, contract monitoring, and fiscal monitoring.

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

Resource requirements and summary level funding resource requirements are included in the Cost Benefit Analysis appendix.

E. Capacity Planning

The application will be Software-as-a-Service (SaaS); therefore, capacity will not be limited.

VII. Schedule IV-B Project Management Planning

Include through file insertion or attachment the agency's project management plan and any associated planning tools/documents.

Please see Appendix C – Project Management Plan

VIII. Appendices

- Appendix A – Cost Benefit Analysis
- Appendix B – Project Risk Assessment
- Appendix C – Project Management Plan
- Appendix D – DaSy Data System Framework

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Appendix A – Cost Benefit Analysis

CBAForm 1 - Net Tangible Benefits		Agency		Department of Health		Project		Early Steps Administration System							
Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits - CBAForm 1A															
Agency (Recurring Costs Only - No Project Costs)	FY 2021-22			FY 2022-23			FY 2023-24			FY 2024-25			FY 2025-26		
	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a)+(b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project
A. Personnel Costs - Agency-Managed Staff	\$1,589,490	\$0	\$1,589,490	\$1,589,490	\$0	\$1,589,490	\$1,589,490	\$0	\$1,589,490	\$1,589,490	\$0	\$1,589,490	\$1,589,490	\$0	\$1,589,490
A.b Total Staff	19.00	0.00	19.00	19.00	0.00	19.00	19.00	0.00	19.00	19.00	0.00	19.00	19.00	0.00	19.00
A-1.a. State FTEs (Salaries & Benefits)	\$1,539,584	\$0	\$1,539,584	\$1,539,584	\$0	\$1,539,584	\$1,539,584	\$0	\$1,539,584	\$1,539,584	\$0	\$1,539,584	\$1,539,584	\$0	\$1,539,584
A-1.b. State FTEs (#)	18.00	0.00	18.00	18.00	0.00	18.00	18.00	0.00	18.00	18.00	0.00	18.00	18.00	0.00	18.00
A-2.a. OPS Staff (Salaries)	\$49,906	\$0	\$49,906	\$49,906	\$0	\$49,906	\$49,906	\$0	\$49,906	\$49,906	\$0	\$49,906	\$49,906	\$0	\$49,906
A-2.b. OPS (#)	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
A-3.a. Staff Augmentation (Contract Cost)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-3.b. Staff Augmentation (# of Contractors)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
B. Application Maintenance Costs	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-3. Software	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-4. Other Specify/Equipment, Phones, Data Lines	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725	\$86,725	\$0	\$86,725
C. Data Center Provider Costs	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338
C-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other Include: UF ID New	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338	\$981,338	\$0	\$981,338
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Other Costs	\$69,723,877	\$0	\$69,723,877	\$69,723,877	\$0	\$69,723,877	\$69,723,877	\$0	\$69,723,877	\$69,723,877	\$0	\$69,723,877	\$69,723,877	\$0	\$69,723,877
E-1. Training	\$50,000	\$0	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$0	\$50,000
E-2. Travel	\$66,560	\$0	\$66,560	\$66,560	\$0	\$66,560	\$66,560	\$0	\$66,560	\$66,560	\$0	\$66,560	\$66,560	\$0	\$66,560
E-3. Other LES Contracts, Supplies, Services	\$69,607,317	\$0	\$69,607,317	\$69,607,317	\$0	\$69,607,317	\$69,607,317	\$0	\$69,607,317	\$69,607,317	\$0	\$69,607,317	\$69,607,317	\$0	\$69,607,317
Total of Recurring Operational Costs	\$72,381,430	\$0	\$72,381,430	\$72,381,430	\$0	\$72,381,430	\$72,381,430	\$0	\$72,381,430	\$72,381,430	\$0	\$72,381,430	\$72,381,430	\$0	\$72,381,430
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. Specify		\$0			\$0			\$0			\$0			\$0	
F-2. Specify		\$0			\$0			\$0			\$0			\$0	
F-3. Specify		\$0			\$0			\$0			\$0			\$0	
Total Net Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE - CBAForm 1B		
Choose Type	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous	<input type="checkbox"/>	Confidence Level
Order of Magnitude	<input checked="" type="checkbox"/>	Confidence Level 20%
Placeholder	<input type="checkbox"/>	Confidence Level

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Department of Health		Early Steps Administration System		CBA Form 2A Baseline Project Budget																
Costs entered into each row are mutually exclusive. Insert rows for detail and modify appropriation categories as necessary, but do not remove any of the provided project cost elements. Reference vendor quotes in the Item Description where applicable. Include only one-time project costs in this table. Include any recurring costs in CBA Form 1A.				FY2021-22			FY2022-23			FY2023-24			FY2024-25			FY2025-26			TOTAL	
				\$ 948,399			\$ 2,833,666			\$ 2,474,569			\$ -			\$ -			\$ 6,256,634	
Item Description <i>(remove guidelines and annotate entries here)</i>	Project Cost Element	Appropriation Category	Current & Previous Years Project-Related Cost	YR 1 #	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5 #	YR 5 LBR	YR 5 Base Budget	TOTAL	
Costs for all state employees working on the project.	FTE	S&B	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
Costs for all OPS employees working on the project.	OPS	OPS	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
Staffing costs for personnel using Time & Expense.	Staff Augmentation	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
Project management personnel and related deliverables.	Project Management	Contracted Services	\$ -	0.00	\$ 180,054	\$ -	0.00	\$ 180,054	\$ -	0.00	\$ 180,054	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 540,162
Project oversight to include Independent Verification & Validation (I/V&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -
Staffing costs for all professional services not included in other categories.	Consultants/Contractors	Contracted Services	\$ -	0.00	\$ 409,248	\$ -	0.00	\$ 499,032	\$ -	0.00	\$ 499,032	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 1,407,312
Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Hardware purchases not included in data center services.	Hardware	OCO	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -		\$ 359,097	\$ -		\$ 2,154,580	\$ -		\$ 1,795,483	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ 4,309,160
All first-time training costs associated with the project.	Training	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Include the quote received from the data center provider for project equipment and services. Only include one-time project costs in this row. Recurring, project-related data center costs are included in CBA	Data Center Services - One Time Costs	Data Center Category	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Other contracted services not included in other categories.	Other Services	Contracted Services	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Include costs for non-state data center equipment required by the project and the proposed solution (insert additional rows as needed for detail)	Equipment	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Categories	Other Expenses	Expense	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Total			\$ -	0.00	\$ 948,399	\$ -	0.00	\$ 2,833,666	\$ -	0.00	\$ 2,474,569	\$ -	0.00	\$ -	\$ -		\$ -	\$ -	\$ -	\$ 6,256,634

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

CBAForm 2 - Project Cost Analysis	Agency <u>Department of Health</u>	Project <u>Early Steps Administration System</u>
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PROJECT COST SUMMARY	PROJECT COST SUMMARY (from CBAForm 2A)					TOTAL
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	
TOTAL PROJECT COSTS (*)	\$948,399	\$2,833,666	\$2,474,569	\$0	\$0	\$6,256,634
<i>(Includes Current & Previous Years' Project-Related Costs)</i>	\$948,399	\$3,782,065	\$6,256,634	\$6,256,634	\$6,256,634	

Total Costs are carried forward to CBAForm3 Project Investment Summary worksheet.

PROJECT FUNDING SOURCES	PROJECT FUNDING SOURCES - CBAForm 2B					TOTAL
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Federal Match <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Grants <input checked="" type="checkbox"/>	\$948,399	\$2,833,666	\$2,474,569	\$0	\$0	\$6,256,634
Other <input type="checkbox"/> Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$948,399	\$2,833,666	\$2,474,569	\$0	\$0	\$6,256,634
CUMULATIVE INVESTMENT	\$948,399	\$3,782,065	\$6,256,634	\$6,256,634	\$6,256,634	

Characterization of Project Cost Estimate - CBAForm 2C		
Choose Type	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous	Confidence Level	
Order of Magnitude <input checked="" type="checkbox"/>	Confidence Level	20%
Placeholder	Confidence Level	

CBAForm 3 - Project Investment Summary	Agency <u>Department of Health</u>	Project <u>Early Steps Administration System</u>
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	COST BENEFIT ANALYSIS - CBAForm 3A					TOTAL FOR ALL YEARS
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	
Project Cost	\$948,399	\$2,833,666	\$2,474,569	\$0	\$0	\$6,256,634
Net Tangible Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Return on Investment	(\$948,399)	(\$2,833,666)	(\$2,474,569)	\$0	\$0	(\$6,256,634)
Year to Year Change in Program Staffing	0	0	0	0	0	

RETURN ON INVESTMENT ANALYSIS - CBAForm 3B		
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.
Net Present Value (NPV)	(\$5,858,407)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.

Investment Interest Earning Yield - CBAForm 3C					
Fiscal Year	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Cost of Capital	2.69%	2.90%	3.59%	3.29%	3.48%

Appendix B - Project Risk Assessment

Project	Early Steps Administration System	
Agency	Florida Department of Health	
FY 2022-2023 LBR Issue Code:	FY 2022-2023 LBR Issue Title:	
36328CO	Early Steps Program Administration Data System Continuation	
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Risk Assessment Summary		
Business Strategy		
Project Risk Area Breakdown		
Risk Assessment Areas		Risk Exposure
Strategic Assessment		MEDIUM
Technology Exposure Assessment		HIGH
Organizational Change Management Assessment		HIGH
Communication Assessment		MEDIUM
Fiscal Assessment		MEDIUM
Project Organization Assessment		MEDIUM
Project Management Assessment		MEDIUM
Project Complexity Assessment		HIGH
Overall Project Risk		HIGH

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 1 -- Strategic Area			
#	Criteria	Values	Answer
1.01	Are project objectives clearly aligned with the agency's legal mission?	0% to 40% -- Few or no objectives aligned	81% to 100% -- All or nearly all objectives aligned
		41% to 80% -- Some objectives aligned	
		81% to 100% -- All or nearly all objectives aligned	
1.02	Are project objectives clearly documented and understood by all stakeholder groups?	Not documented or agreed to by stakeholders	Documented with sign-off by stakeholders
		Informal agreement by stakeholders	
		Documented with sign-off by stakeholders	
1.03	Are the project sponsor, senior management, and other executive stakeholders actively involved in meetings for the review and success of the project?	Not or rarely involved	Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings
		Most regularly attend executive steering committee meetings	
		Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings	
1.04	Has the agency documented its vision for how changes to the proposed technology will improve its business processes?	Vision is not documented	Vision is completely documented
		Vision is partially documented	
		Vision is completely documented	
1.05	Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented?	0% to 40% -- Few or none defined and documented	81% to 100% -- All or nearly all defined and documented
		41% to 80% -- Some defined and documented	
		81% to 100% -- All or nearly all defined and documented	
1.06	Are all needed changes in law, rule, or policy identified and documented?	No changes needed	No changes needed
		Changes unknown	
		Changes are identified in concept only	
		Changes are identified and documented	
		Legislation or proposed rule change is drafted	
1.07	Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions?	Few or none	Some
		Some	
		All or nearly all	
1.08	What is the external (e.g. public) visibility of the proposed system or project?	Minimal or no external use or visibility	Extensive external use or visibility
		Moderate external use or visibility	
		Extensive external use or visibility	
1.09	What is the internal (e.g. state agency) visibility of the proposed system or project?	Multiple agency or state enterprise visibility	Single agency-wide use or visibility
		Single agency-wide use or visibility	
		Use or visibility at division and/or bureau level only	
1.10	Is this a multi-year project?	Greater than 5 years	Between 1 and 3 years
		Between 3 and 5 years	
		Between 1 and 3 years	
		1 year or less	

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Florida Department of Health		Project: Early Steps Administrative System	
Section 2 -- Technology Area			
#	Criteria	Values	Answer
2.01	Does the agency have experience working with, operating, and supporting the proposed technical solution in a production environment?	Read about only or attended conference and/or vendor presentation	Supported prototype or production system less than 6 months
		Supported prototype or production system less than 6 months	
		Supported production system 6 months to 12 months	
		Supported production system 1 year to 3 years	
		Installed and supported production system more than 3 years	
2.02	Does the agency's internal staff have sufficient knowledge of the proposed technical solution to implement and operate the new system?	External technical resources will be needed for implementation and operations	External technical resources will be needed for implementation and operations
		External technical resources will be needed through implementation only	
		Internal resources have sufficient knowledge for implementation and operations	
2.03	Have all relevant technical alternatives/ solution options been researched, documented and considered?	No technology alternatives researched	Some alternatives documented and considered
		Some alternatives documented and considered	
		All or nearly all alternatives documented and considered	
2.04	Does the proposed technical solution comply with all relevant agency, statewide, or industry technology standards?	No relevant standards have been identified or incorporated into proposed technology	Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards
		Some relevant standards have been incorporated into the proposed technology	
		Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	
2.05	Does the proposed technical solution require significant change to the agency's existing technology infrastructure?	Minor or no infrastructure change required	Minor or no infrastructure change required
		Moderate infrastructure change required	
		Extensive infrastructure change required	
		Complete infrastructure replacement	
2.06	Are detailed hardware and software capacity requirements defined and documented?	Capacity requirements are not understood or defined	Capacity requirements are defined only at a conceptual level
		Capacity requirements are defined only at a conceptual level	
		Capacity requirements are based on historical data and new system design specifications and performance requirements	

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 3 -- Organizational Change Management Area			
#	Criteria	Values	Answer
3.01	What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes	Moderate changes to organization structure, staff or business processes
		Moderate changes to organization structure, staff or business processes	
		Minimal changes to organization structure, staff or business processes structure	
3.02	Will this project impact essential business processes?	Yes	Yes
		No	
3.03	Have all business process changes and process interactions been defined and documented?	0% to 40% -- Few or no process changes defined and documented	41% to 80% -- Some process changes defined and documented
		41% to 80% -- Some process changes defined and documented	
		81% to 100% -- All or nearly all processes defined and documented	
3.04	Has an Organizational Change Management Plan been approved for this project?	Yes	Yes
		No	
3.05	Will the agency's anticipated FTE count change as a result of implementing the project?	Over 10% FTE count change	Less than 1% FTE count change
		1% to 10% FTE count change	
		Less than 1% FTE count change	
3.06	Will the number of contractors change as a result of implementing the project?	Over 10% contractor count change	Over 10% contractor count change
		1 to 10% contractor count change	
		Less than 1% contractor count change	
3.07	What is the expected level of change impact on the citizens of the State of Florida if the project is successfully implemented?	Extensive change or new way of providing/receiving services or information)	Extensive change or new way of providing/receiving services or information)
		Moderate changes	
		Minor or no changes	
3.08	What is the expected change impact on other state or local government agencies as a result of implementing the project?	Extensive change or new way of providing/receiving services or information	Minor or no changes
		Moderate changes	
		Minor or no changes	
3.09	Has the agency successfully completed a project with similar organizational change requirements?	No experience/Not recently (>5 Years)	No experience/Not recently (>5 Years)
		Recently completed project with fewer change requirements	
		Recently completed project with similar change requirements	
		Recently completed project with greater change requirements	

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Agency Name		Project: Project Name	
Section 4 – Communication Area			
#	Criteria	Value Options	Answer
4.01	Has a documented Communication Plan been approved for this project?	Yes	Yes
		No	
4.02	Does the project Communication Plan promote the collection and use of feedback from management, project team, and business stakeholders (including end users)?	Negligible or no feedback in Plan	Proactive use of feedback in Plan
		Routine feedback in Plan	
		Proactive use of feedback in Plan	
4.03	Have all required communication channels been identified and documented in the Communication Plan?	Yes	Yes
		No	
4.04	Are all affected stakeholders included in the Communication Plan?	Yes	Yes
		No	
4.05	Have all key messages been developed and documented in the Communication Plan?	Plan does not include key messages	Some key messages have been developed
		Some key messages have been developed	
		All or nearly all messages are documented	
4.06	Have desired message outcomes and success measures been identified in the Communication Plan?	Plan does not include desired messages outcomes and success measures	Plan does not include desired messages outcomes and success measures
		Success measures have been developed for some messages	
		All or nearly all messages have success measures	
4.07	Does the project Communication Plan identify and assign needed staff and resources?	Yes	No
		No	

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 5 – Fiscal Area			
#	Criteria	Values	Answer
5.01	Has a documented Spending Plan been approved for the entire project lifecycle?	Yes No	Yes
5.02	Have all project expenditures been identified in the Spending Plan?	0% to 40% – None or few defined and documented 41% to 80% – Some defined and documented 81% to 100% – All or nearly all defined and documented	81% to 100% – All or nearly all defined and documented
5.03	What is the estimated total cost of this project over its entire lifecycle?	Unknown Greater than \$10 M Between \$2 M and \$10 M Between \$500K and \$1,999,999 Less than \$500 K	Between \$2 M and \$10 M
5.04	Is the cost estimate for this project based on quantitative analysis using a standards-based estimation model?	Yes No	No
5.05	What is the character of the cost estimates for this project?	Detailed and rigorous (accurate within ±10%) Order of magnitude – estimate could vary between 10-100% Placeholder – actual cost may exceed estimate by more than 100%	Order of magnitude – estimate could vary between 10-100%
5.06	Are funds available within existing agency resources to complete this project?	Yes No	No
5.07	Will/should multiple state or local agencies help fund this project or system?	Funding from single agency Funding from local government agencies Funding from other state agencies	Funding from single agency
5.08	If federal financial participation is anticipated as a source of funding, has federal approval been requested and received?	Neither requested nor received Requested but not received Requested and received Not applicable	Requested but not received
5.09	Have all tangible and intangible benefits been identified and validated as reliable and achievable?	Project benefits have not been identified or validated Some project benefits have been identified but not validated Most project benefits have been identified but not validated All or nearly all project benefits have been identified and validated	Most project benefits have been identified but not validated
5.10	What is the benefit payback period that is defined and documented?	Within 1 year Within 3 years Within 5 years More than 5 years No payback	No payback

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 5 – Fiscal Area			
#	Criteria	Values	Answer
5.11	Has the project procurement strategy been clearly determined and agreed to by affected stakeholders?	Procurement strategy has not been identified and documented	Stakeholders have reviewed and approved the proposed procurement strategy
		Stakeholders have not been consulted re: procurement strategy	
		Stakeholders have reviewed and approved the proposed procurement strategy	
5.12	What is the planned approach for acquiring necessary products and solution services to successfully complete the project?	Time and Expense (T&E)	Firm Fixed Price (FFP)
		Firm Fixed Price (FFP)	
		Combination FFP and T&E	
5.13	What is the planned approach for procuring hardware and software for the project?	Timing of major hardware and software purchases has not yet been determined	Timing of major hardware and software purchases has not yet been determined
		Purchase all hardware and software at start of project to take advantage of one-time discounts	
		Just-in-time purchasing of hardware and software is documented in the project schedule	
5.14	Has a contract manager been assigned to this project?	No contract manager assigned	Contract manager assigned is not the procurement manager or the project manager
		Contract manager is the procurement manager	
		Contract manager is the project manager	
		Contract manager assigned is not the procurement manager or the project manager	
5.15	Has equipment leasing been considered for the project's large-scale computing purchases?	Yes	No
		No	
5.16	Have all procurement selection criteria and outcomes been clearly identified?	No selection criteria or outcomes have been identified	All or nearly all selection criteria and expected outcomes have been defined and documented
		Some selection criteria and outcomes have been defined and documented	
		All or nearly all selection criteria and expected outcomes have been defined and documented	
5.17	Does the procurement strategy use a multi-stage evaluation process to progressively narrow the field of prospective vendors to the single, best qualified candidate?	Procurement strategy has not been developed	Multi-stage evaluation and proof of concept or prototype planned/used to select best qualified vendor
		Multi-stage evaluation not planned/used for procurement	
		Multi-stage evaluation and proof of concept or prototype planned/used to select best qualified vendor	
5.18	For projects with total cost exceeding \$10 million, did/will the procurement strategy require a proof of concept or prototype as part of the bid response?	Procurement strategy has not been developed	Not applicable
		No, bid response did/will not require proof of concept or prototype	
		Yes, bid response did/will include proof of concept or prototype	
		Not applicable	

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 6 – Project Organization Area			
#	Criteria	Values	Answer
6.01	Is the project organization and governance structure clearly defined and documented within an approved project plan?	Yes	Yes
		No	
6.02	Have all roles and responsibilities for the executive steering committee been clearly identified?	None or few have been defined and documented	All or nearly all have been defined and documented
		Some have been defined and documented	
		All or nearly all have been defined and documented	
6.03	Who is responsible for integrating project deliverables into the final solution?	Not yet determined	System Integrator (contractor)
		Agency	
		System Integrator (contractor)	
6.04	How many project managers and project directors will be responsible for managing the project?	3 or more	1
		2	
		1	
6.05	Has a project staffing plan specifying the number of required resources (including project team, program staff, and contractors) and their corresponding roles, responsibilities and needed skill levels been developed?	Needed staff and skills have not been identified	Some or most staff roles and responsibilities and needed skills have been identified
		Some or most staff roles and responsibilities and needed skills have been identified	
		Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented	
6.06	Is an experienced project manager dedicated full-time to the project?	No experienced project manager assigned	Yes, experienced project manager dedicated full-time, 100% to project
		No, project manager is assigned 50% or less to project	
		No, project manager assigned more than half-time, but less than full-time to project	
		Yes, experienced project manager dedicated full-time, 100% to project	
6.07	Are qualified project management team members dedicated full-time to the project	None	Yes, business, functional or technical experts dedicated full-time, 100% to project
		No, business, functional or technical experts dedicated 50% or less to project	
		No, business, functional or technical experts dedicated more than half-time but less than full-time to project	
		Yes, business, functional or technical experts dedicated full-time, 100% to project	
6.08	Does the agency have the necessary knowledge, skills, and abilities to staff the project team with in-house resources?	Few or no staff from in-house resources	Few or no staff from in-house resources
		Half of staff from in-house resources	
		Mostly staffed from in-house resources	
		Completely staffed from in-house resources	
6.09	Is agency IT personnel turnover expected to significantly impact this project?	Minimal or no impact	Minimal or no impact
		Moderate impact	
		Extensive impact	
6.10	Does the project governance structure establish a formal change review and control board to address proposed changes in project scope, schedule, or cost?	Yes	Yes
		No	
6.11	Are all affected stakeholders represented by functional manager on the change review and control board?	No board has been established	No, all stakeholders are not represented on the board
		No, only IT staff are on change review and control board	
		No, all stakeholders are not represented on the board	
		Yes, all stakeholders are represented by functional manager	

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 7 – Project Management Area			
#	Criteria	Values	Answer
7.01	Does the project management team use a standard commercially available project management methodology to plan, implement, and control the project?	No	Yes
		Project Management team will use the methodology selected by the systems integrator	
		Yes	
7.02	For how many projects has the agency successfully used the selected project management methodology?	None	More than 3
		1-3	
		More than 3	
7.03	How many members of the project team are proficient in the use of the selected project management methodology?	None	Some
		Some	
		All or nearly all	
7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% -- None or few have been defined and documented	41 to 80% -- Some have been defined and documented
		41 to 80% -- Some have been defined and documented	
		81% to 100% -- All or nearly all have been defined and documented	
7.05	Have all design specifications been unambiguously defined and documented?	0% to 40% -- None or few have been defined and documented	41 to 80% -- Some have been defined and documented
		41 to 80% -- Some have been defined and documented	
		81% to 100% -- All or nearly all have been defined and documented	
7.06	Are all requirements and design specifications traceable to specific business rules?	0% to 40% -- None or few are traceable	41 to 80% -- Some are traceable
		41 to 80% -- Some are traceable	
		81% to 100% -- All or nearly all requirements and specifications are traceable	
7.07	Have all project deliverables/services and acceptance criteria been clearly defined and documented?	None or few have been defined and documented	Some deliverables and acceptance criteria have been defined and documented
		Some deliverables and acceptance criteria have been defined and documented	
		All or nearly all deliverables and acceptance criteria have been defined and documented	
7.08	Is written approval required from executive sponsor, business stakeholders, and project manager for review and sign-off of major project deliverables?	No sign-off required	Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables
		Only project manager signs-off	
		Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major project deliverables	

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 7 – Project Management Area			
7.09	Has the Work Breakdown Structure (WBS) been defined to the work package level for all project activities?	0% to 40% – None or few have been defined to the work package level 41 to 80% – Some have been defined to the work package level 81% to 100% – All or nearly all have been defined to the work package level	0% to 40% – None or few have been defined to the work package level
7.10	Has a documented project schedule been approved for the entire project lifecycle?	Yes No	No
7.11	Does the project schedule specify all project tasks, go/no-go decision points (checkpoints), critical milestones, and resources?	Yes No	No
7.12	Are formal project status reporting processes documented and in place to manage and control this project?	No or informal processes are used for status reporting Project team uses formal processes Project team and executive steering committee use formal status reporting processes	Project team and executive steering committee use formal status reporting processes
7.13	Are all necessary planning and reporting templates, e.g., work plans, status reports, issues and risk management, available?	No templates are available Some templates are available All planning and reporting templates are available	All planning and reporting templates are available
7.14	Has a documented Risk Management Plan been approved for this project?	Yes No	Yes
7.15	Have all known project risks and corresponding mitigation strategies been identified?	None or few have been defined and documented Some have been defined and documented All known risks and mitigation strategies have been defined	None or few have been defined and documented
7.16	Are standard change request, review and approval processes documented and in place for this project?	Yes No	Yes
7.17	Are issue reporting and management processes documented and in place for this project?	Yes No	Yes

Agency: Florida Department of Health		Project: Early Steps Administration System	
Section 8 – Project Complexity Area			
#	Criteria	Values	Answer
8.01	How complex is the proposed solution compared to the current agency systems?	Unknown at this time	More complex
		More complex	
		Similar complexity	
		Less complex	
8.02	Are the business users or end users dispersed across multiple cities, counties, districts, or regions?	Single location	More than 3 sites
		3 sites or fewer	
		More than 3 sites	
8.03	Are the project team members dispersed across multiple cities, counties, districts, or regions?	Single location	More than 3 sites
		3 sites or fewer	
		More than 3 sites	
8.04	How many external contracting or consulting organizations will this project require?	No external organizations	1 to 3 external organizations
		1 to 3 external organizations	
		More than 3 external organizations	
8.05	What is the expected project team size?	Greater than 15	9 to 15
		9 to 15	
		5 to 8	
		Less than 5	
8.06	How many external entities (e.g. other agencies, community service providers, or local government entities) will be impacted by this project or system?	More than 4	More than 4
		2 to 4	
		1	
		None	
8.07	What is the impact of the project on state operations?	Business process change in single division or bureau	Agency-wide business process change
		Agency-wide business process change	
		Statewide or multiple agency business process change	
8.08	Has the agency successfully completed a similarly-sized project when acting as Systems Integrator?	Yes	No
		No	
8.09	What type of project is this?	Infrastructure upgrade	Combination of the above
		Implementation requiring software development or purchasing commercial off the shelf (COTS) software	
		Business Process Reengineering	
		Combination of the above	
8.10	Has the project manager successfully managed similar projects to completion?	No recent experience	Similar size and complexity
		Lesser size and complexity	
		Similar size and complexity	
		Greater size and complexity	
8.11	Does the agency management have experience governing projects of equal or similar size and complexity to successful completion?	No recent experience	Similar size and complexity
		Lesser size and complexity	
		Similar size and complexity	
		Greater size and complexity	

Appendix C – Project Management Plan

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1 EXECUTIVE SUMMARY

The Florida Department of Health (Department), Division of Children’s Medical Services entered into a contract with <VENDOR NAME> to replace the Early Steps Program Administration System (ESAS). The Early Steps Program is vital for children ages 0–36 months who have been diagnosed with developmental delays.

The contract period with <VENDOR NAME> is from <CONTRACT BEGIN DATE> through <CONTRACT END DATE>; however, the project is expected to be completed by <PROJECT END DATE>. (This information will be updated when the project is awarded to the selected vendor.)

1.1 THE CHALLENGE

The University of Florida (UF) developed a data system in 1981 to track developmental follow-up for certain infants born in or transferred to neonatal intensive care units in hospitals across Florida. Since its inception, the system has expanded to become a statewide web-based data collection and reporting system for the Early Steps Program. In 2011, the Early Steps Program transitioned to a new system, Children’s Medical Services – Kids Integrated Data System (CMS-KIDS). However, this system was costly and did not meet the needs of the Early Steps Program. The Department returned to the UF data system in 2015. Today, the UF data system is no longer able to effectively support the Early Steps Program. As a result, the Department is seeking a new system that meets the system requirements and provides the best value for the state of Florida.

1.2 PROJECT OBJECTIVE

The objective of this project is to provide the ability for the Division of Children’s Medical Services to continue providing efficient services by replacing the existing Early Steps Administration System (ESAS) with a more robust system. The Department desires a modern, web-based data administration system that provides for data collection, tracking, reporting, Florida Medicaid billing, case management, program management, fiscal and contractual information, and services encounter data for children receiving services through the Department’s Early Steps program. By using a modern data system, the Department will ensure programmatic and fiscal accountability of the Early Steps Program. The replacement will actively monitor performance indicators and on-going quality improvement efforts, as well as capture fiscal and encounter data.

2 PROJECT SCOPE

The scope of work for this project includes, but not limited to the following tasks:

- Create a single source of record for everything pertaining to a child, which will allow for the tracking of outcome data; outcome data can help identify the most effective services.
- Configure and customize the following system ESAS functionalities, including forms, processes, user interface, and workflow, for
 - Case Management, Case Eligibility
 - Case Management, Child Tracking
 - Case Management, Child Transition
 - Program Management
 - Contract Management
 - Provider Management (Profiles and Credentials)

- Provider Management (Communication)
 - Global Reporting
 - Medicaid Billing, Data Integration, Global Services, Data Security, Data Confidentiality, General Processes and Technical Requirements
 - Data Integration
 - Data Conversion and Migration
-
- Create system alerts that will assist the program with maintaining compliance with Federal timelines.
 - Immediate access for families to the child’s Individual Family Service Plan (IFSP) and services information.
 - Ability to complete work tasks within the Early Steps Administration System via modern mobile technology.
 - Train state and local staff on the Early Steps Administration System.

The completion of these tasks will drive input to and/or become the final work product for the project deliverables. (The final tasks will be updated when the project is awarded to the selected vendor.)

2.1 OUT OF SCOPE ITEMS

The following items are **out-of-scope** for the project:

- Reimbursement of provider services
- Budget appropriations, releases, and allotment functions

(The final items will be updated when the project is awarded to the selected vendor.)

2.2 PROJECT DELIVERABLES

This project includes the deliverables identified in the list below. All deliverables will undergo internal quality assurance and review processes to ensure alignment with the SOW as well as industry best practices and standards.

The following list provides example deliverables and will be updated when the project is awarded to the selected vendor.

- Comprehensive Project Management Plan and Schedule
- System Design Document
- Requirements Traceability Matrix
- Data Migration Plan
- User Acceptance Test Cases/Scripts
- System Testing
- System Training
- System Implementation and Deployment of:
 - Case Management, Case Eligibility
 - Case Management, Child Tracking
 - Case Management, Child Transition

- Program Management
 - Contract Management
 - Provider Management (Profiles and Credentials)
 - Provider Management (Communication)
 - Global Reporting
 - Medicaid Billing, Data Integration, Global Services, Data Security, Data Confidentiality, General Processes and Technical Requirements
 - Data Integration
 - Data Conversion and Migration
- Post Implementation Support

For a detailed description of the deliverables, refer to Section 5.0 - Project Deliverables.

2.3 PROJECT ASSUMPTIONS

The following assumptions apply to this project:

- A Commercial off the Shelf Package will be provided which is modern, web-based, cloud based, exhibits a high degree of configurability for flexibility, and meets the functional requirements such that implementation and annual recurring costs are less expensive than a custom build and internal support.
- (The final assumptions will be updated when the project is awarded to the selected vendor.)

3 PROJECT ORGANIZATIONAL & GOVERNANCE STRUCTURE

<VENDOR EXECUTIVE> will provide executive-level vendor oversight throughout the life of the project from initiation through delivery, closeout, and beyond. Overseeing the day-to-day project activities is a full-time vendor project manager. The vendor will conduct ongoing inspections of all project activities to ensure they are meeting expectations, and their team will complete the daily project activities under the oversight of the vendor project manager. The following diagram demonstrates this team-based approach organizational model.

In addition to ensuring that daily project activities are executing smoothly, the vendor executive and project manager will partner with the Department leadership team to govern the project and resolve any issues impacting the project. The approach taken to resolve issues is described below in Section 13.0 - Risk, Action, Issue, and Decision Process.

DOH Early Steps Administration System Implementation Organizational Chart

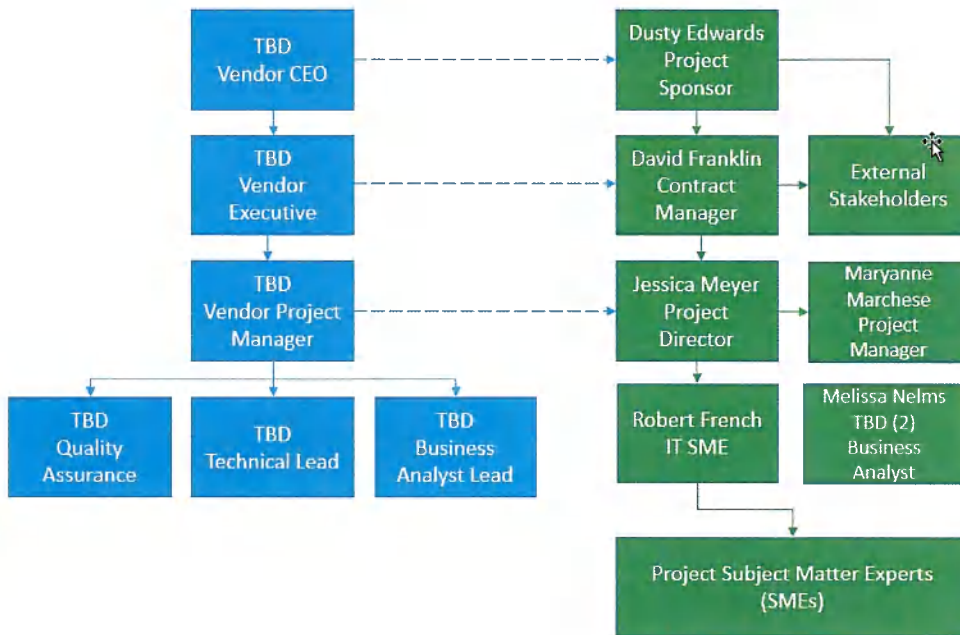


FIGURE 1: PROJECT TEAM ORGANIZATION CHART

4 RESOURCES

The following section describe how project resources will be managed.

4.1 HUMAN RESOURCES

The organizational model diagram depicted in the Section 3 includes all of the key staff the vendor has assigned to the project team. The table below identifies the project team roles, a description for each role, and the vendor team member that is assigned to the role.

Role	Role Description	Project Member Assigned
Vendor CEO	Vendor executive level oversight of the project. Overall responsibility for service delivery	TBD
Vendor Executive	Vendor executive level oversight of the project. Overall responsibility for service delivery	TBD
Vendor Project Manager	Manages all day-to-day aspects of the project including schedule, status, and quality.	TBD
Vendor Business Analyst Lead	Responsible for deliverable completion.	TBD
Vendor Technical Lead	Responsible for oversight and quality of the technical aspects of the project.	TBD
Vendor Quality Assurance	Corporate level oversight of the management of the project and quality of the deliverables.	TBD

4.2 EQUIPMENT/MATERIALS RESOURCES

Excluding the standard hardware (computers, printers, etc.) and the standard software (MS Office, the internet, etc.), there are no additional equipment and material resources that will be used for this project.

Deliverables will be provided in the following formats:

- MS Word
- MS Excel
- MS Visio
- MS Project

5 PROJECT DELIVERABLES

The deliverables to be produced during the course of the engagement are identified in, but not limited to, the table below. The table identifies, for each contract deliverable, the activities required to produce each deliverable.

<The deliverable expectations and requirements will be updated when the project is awarded to the selected vendor.>

#	Deliverable Item	Task Description	Targeted Delivery Date
1	Comprehensive Project Management Plan (PMP)	<ul style="list-style-type: none"> • Defines how the project will be executed, monitored, and controlled. 	TBD
2	Project Schedule	<ul style="list-style-type: none"> • Resource-leveled MS Project schedule. • Identifies all project tasks, including planned begin and end dates, actual begin and end dates, duration, percentage complete, assigned resource(s), predecessors, • Includes vendor and Department tasks and project milestones. 	TBD
3	System Design Document	<ul style="list-style-type: none"> • Ensures the design specifications of the software are understood and clear to all. • Specifies how the product meets the requirements. 	TBD
4	Requirements Traceability Matrix	<ul style="list-style-type: none"> • Defines how each requirement is included in the approved design. • Defines where each requirement is included in a test case/script. • Validates that all requirements are included in the design and that each requirement is tested. 	TBD
5	Data Migration Plan	<ul style="list-style-type: none"> • Defines the agreed upon data migration approach. • Identifies all Extract, Transformation, and Load (ETL) mappings and business rules. • Defines exception handling and reporting. • Defines success criteria. 	TBD

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

#	Deliverable Item	Task Description	Targeted Delivery Date
6	User Acceptance Test Cases/Scripts/User Stories	<ul style="list-style-type: none"> • Defines the testing scenarios and instructions to conduct testing. • Validates the successful implementation of the system requirements. 	TBD
7	System Testing	<ul style="list-style-type: none"> • Occurs within a secure test environment. • Begins with a testing kick-off meeting and training session. • Includes testing with migrated data to simulate real-world data scenarios. • Tracks all issues within a centralized issue reporting repository. • Ensures that all test cases/scripts are tested within the testing timeframe. • Includes the resolution of all reported issue that do not meet system requirements, quality standards, or prohibit use of the system. • User Acceptance Testing (UAT). • Concludes with approval to deploy the system to the production environment. 	TBD
8	System Training	<ul style="list-style-type: none"> • Provides system training for system users. • Provides technical training for technical users. 	TBD
9	System Implementation	<ul style="list-style-type: none"> • Deployment of the system within a secure production environment. <ul style="list-style-type: none"> • Case Management, Case Eligibility • Case Management, Child Tracking • Case Management, Child Transition • Program Management • Contract Management • Provider Management (Profiles and Credentials) • Provider Management (Communication) • Global Reporting • Medicaid Billing, Data Integration, Global Services, Data Security, Data Confidentiality, General Processes and Technical Requirements • Data Integration • Data conversion and migration of production data. • Validates the system is working correctly in the production environment. • Final acceptance. 	TBD
10	Post Implementation Support/Warranty Period	<ul style="list-style-type: none"> • Resolution of system defects. • System support and supplemental training. 	TBD

6 PROJECT SCHEDULE MANAGEMENT

Project schedule management consists of the following three areas: schedule development, schedule administration, and schedule change control.

6.1 SCHEDULE DEVELOPMENT

Schedule development is the process of taking the work breakdown structure (WBS) and breaking it down into activities and tasks that can be assigned and managed. Tasks that are dependent on others are linked. Work efforts and resources are assigned to each task and the critical path of the project is identified. The critical path is the longest path of linked tasks through the project and represents the shortest time that the project can be completed.

6.2 SCHEDULE ADMINISTRATION

Once the project schedule is completed and approved, it is baselined so that any future changes can be tracked. The schedule will be kept up to date on a bi-weekly basis. Task progress and completion will be input into the schedule and variances between planned and actual progress will be managed with particular attention to the critical path. Project schedule information will be used as input into the weekly status reports.

Corrective actions will be developed as needed to resolve schedule variances. Schedule management techniques of crashing, fast-tracking, and compression will be considered as will other solutions like resource shifting or work re-scheduling. Schedule forecasting will be used to look beyond the current status so that, to every extent possible, corrective actions can be applied to prevent schedule variances.

6.3 SCHEDULE CHANGES

Any change that moves the critical path by more than 5 business days will have to be approved through the change control process. All other schedule changes can be made at the project manager’s discretion and will be reported and discussed with the weekly status.

7 COST MANAGEMENT

This section identifies the project costs and how these costs will be managed during the course of the project.

7.1 BUDGET

The overall budget for this project is \$6,256,634.00.

7.2 PROJECT SPENDING PLAN

The following table identifies the project spending plan. The deliverables will be updated when the project is awarded the selected vendor.

Deliverable Description	Date	Price
TBD	TBD	TBD
TBD	TBD	TBD
TBD	TBD	TBD
TBD	TBD	TBD
Total		TBD

8 COMMUNICATIONS MANAGEMENT

Development and implementation of the communication plan is an integral component of the Project Management Plan. The communication plan's focus is on the distribution of information directly relating to the project activities. Each type of communication has a timeline established for the dissemination of specific communication messages to key stakeholders of the project.

8.1 DELIVERABLE MANAGEMENT COMMUNICATIONS

The Department Contract Manager will be notified in writing (using email) by the Vendor Project Manager when deliverables are submitted and ready for inspection. The Deliverable review process is defined below in Section 12 - Deliverable Acceptance.

8.2 REGULAR STATUS REPORTING

The Vendor Project Manager will produce weekly status reports. The weekly status reports will be distributed to the Department Contract Manager by email notification from the Vendor Project Manager. Upon reviewing, Department may communicate with the vendor project team via email or phone, to discuss any clarifications, concerns, or issues regarding information or content in the status report. This post- submission discussion can also be conducted formally as part of the weekly status meetings.

The vendor will conduct regular face-to-face weekly status meetings to ensure the project remains on track and to strategize on tactical and strategic issues. The project status report will include the following and will meet the Department of Management Service's Project Management and Oversight requirements associated with project status reports.

- **Overview of Project Progress:** Identifies the major tasks that have been completed to date and during the preceding time period, as well as any tasks that are projected to have a schedule delay along with impact on the overall schedule (if any).
- **Overall Status:** Highlights the overall status of the project schedule, budget, proposed changes, risks, and issues identified during the reporting period.
- **Schedule Trending:** Identifies the Schedule Performance Index and Cost Performance Index for the current reporting period and the last three (3) reporting periods, including explanations for any variance or trend.
- **Project Progress:** Highlights the overall status of the project milestones, deliverables, and major tasks, comparing the planned dates to the actual dates, including explanations for any variance.
- **Scope Change:** Identifies changes to scope, both those that have been requested and are being analyzed for impact and cost, as well as those that have been approved (if any). Any additional requests could result in a change order.
- **Project Issues (Problem Areas):** Identifies high-priority project issues that may have significant impact on schedule, cost, and/or quality, along with a plan, responsibilities, and action steps for managing each issue.
- **Project Risks:** Identifies any risks, their status, and mitigation strategies.
- **Project Cost:** Identifies the planned and actual project expenditures, including explanations for any variance.

8.3 ADDITIONAL COMMUNICATION

In addition to the regularly scheduled meetings noted above, written communication will be sent by the project

management team on an as-needed basis. This communication will be specific in nature and can be broadcast to the general project population or to target audiences depending upon the circumstances involved.

8.4 DISTRIBUTING COMMUNICATIONS

All formal communications will be sent via email.

8.5 COMMUNICATION PLAN

The communication plan in this section is provided as a summarization of the information contained in the sections above. The plan addresses key audiences, messages, frequency, and methods of communication.

The communication matrix, included below, describes the various forms of communication, appropriate channels of communication, and target audiences for this project. The communications matrix identifies the different tools that will be used to guide the planning for communication from the project to various audiences and purposes. It should be considered a general guide for the effective dissemination of information that is received, understood, and utilized by the target audiences for successful completion of the project. The communication matrix will be maintained throughout the project and updated if communication needs change.

ESAS Assessment Project Communication Plan

Activity	Format	Frequency	Initiator	Recipient
Weekly Status Meeting	In-person or via conference call	Weekly	Vendor Project Manager	<ul style="list-style-type: none"> Department Project Manager Department Project Sponsor Department Contract Manager Other Specified Client Executive Stakeholders
Sponsor Meetings	Meeting	As Needed	Department Project Manager	<ul style="list-style-type: none"> Project Sponsor
Steering Committee Meetings	Meeting	Weekly	Department Project Manager	<ul style="list-style-type: none"> Steering Committee Members
Project Deliverables	Email	As Needed	Vendor will author the materials and send to Contract Manager for distribution	<ul style="list-style-type: none"> Department Project Manager Review Team
Project Deliverable Comments	Email	As Needed	Department Project Manager	<ul style="list-style-type: none"> Department Contract Manager (to be forwarded to vendor)
Meeting Materials	Email	Before Each Meeting, Interview, or Work Session	Vendor will author the materials and send to Contract Manager and Department Project Manager for distribution	<ul style="list-style-type: none"> All Attendees
Questions from Work Session / Interview Attendees	Email	As Needed	Any Attendee will submit to the Department Project manager for distribution	<ul style="list-style-type: none"> Vendor Project Manager Department Contract Manager

Activity	Format	Frequency	Initiator	Recipient
Project Issues	Email	As Needed	Any Stakeholder	<ul style="list-style-type: none"> • Vendor Project Manager • Department Project Manager • Department Contract Manager
Project Issues Escalation (Vendor)	Email	As needed	Vendor Project Manager	<ul style="list-style-type: none"> • Vendor Executive
Project Issue Escalation (Department)	Email	As needed	Department Project Manager	<ul style="list-style-type: none"> • Department Contract Manager • Department Project Sponsor • Department Steering Committee
Change Requests	Email	As needed	Vendor Project Manager	<ul style="list-style-type: none"> • Department Contract Manager • Department Project Sponsor • Department Project Manager
Project Closeout and Lessons Learned	Email	Per project schedule	Vendor Project Manager	<ul style="list-style-type: none"> • Department Contract Manager • Department Project Sponsor • Department Project Manager

9 CHANGE CONTROL

It is possible that the project will encounter some degree of scope change. Change control ensures that all requests for change are considered in light of the project goals and objectives and are prioritized accordingly.

The project team will employ strict control over project scope changes throughout the life of the project. The change control process will empower the project sponsor to review, decline, postpone, or authorize and prioritize requests for change. The requested change will be evaluated and a determination made on how it impacts scope, time, and cost. If there are impacts to overall project cost or final project delivery date, then a formal change order will be initiated. All other changes will be handled using the project change control process.

The request for change log is used to track all change requests during the project. As a change request is submitted, the request for change log should be updated accordingly with a description and ongoing progress updates until a final resolution is determined. The illustration below represents an example of a tracking log that will be utilized on this project to track change requests.

Item #	Change Description	Date Raised	Raised By	Priority	Impacts	Status	Date Closed	Risk Log #	Action Log #	Issue Log #	Decision Log #
CR-001											
CR-002											
CR-003											
CR-004											
CR-005											

FIGURE 3: CHANGE REQUEST LOG EXAMPLE

The following table identifies the change request fields and descriptions.

Change Request Field	Description
Item #	Unique sequence number starting from CR-001
Change Description	Full description of the change being requested, including the nature of the change and the need or reason.
Date Raised	MM/DD/YYYY
Raised By	The originator of the change request.
Priority	Options include: Low, Medium, and High
Impacts	The description of all impacts related to scope, schedule, and cost, including details on the method of calculation.
Status	Options include: New, Open, Impact Analysis, Approved, Rejected, Deferred, and Closed
Date Closed	MM/DD/YYYY
Risk Log #	Risk # from the Risk Register (if applicable)
Action Log #	Action # from the Action Item Register (if applicable)
Issue Log #	Issue # from the Issue Register (if applicable)
Decision Log #	Decision # from the Decision Register (if applicable)

10 ORGANIZATIONAL CHANGE MANAGEMENT

Organizational Change Management (OCM) is the discipline of ensuring, to the extent possible, that stakeholders are prepared to accept the changes upon deployment or go-live. Generally, this discipline includes:

- Communicating the vision and benefits of the system
- Training the end users on the system
- Obtaining stakeholder commitment to the project

The diagram below visually displays the list of activities necessary to complete OCM.



FIGURE 4: ORGANIZATIONAL CHANGE MANAGEMENT ACTIVITIES

Organizational Change Management is the responsibility of the Project Sponsor. The project team can provide advice and input to the process upon request.

The Project Sponsor should conduct some form of Organizational Change Management for this project. The purpose of Organizational Change Management is to make sure all stakeholders are prepared to accept the changes at go-live and to prepare for, and **minimize to the extent possible, the typical productivity dip** that occurs after a new system or processes goes live.

The following diagram depicts the productivity dip with and without OCM.

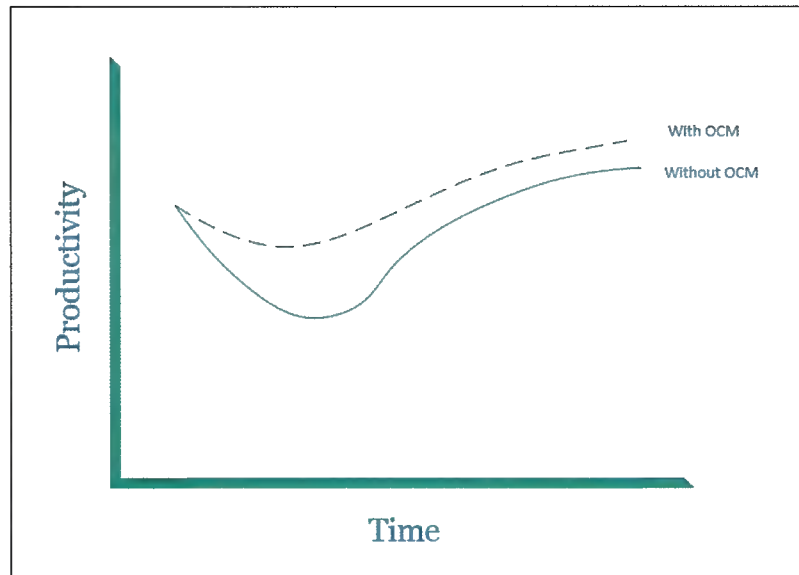


FIGURE 5: PRODUCTIVITY DIP

11 QUALITY MANAGEMENT

The project will employ a structured method for achieving and maintaining a high level of quality. The goal of the quality processes is to produce a quality product, service, or deliverable.

In addition to the vendor providing a Project Manager responsible for the majority of project-related communication, a Quality Manager will be assigned to the project. The Quality Manager's primary responsibility is to provide oversight and ensure customer satisfaction by conducting frequent communication with key project stakeholders. This approach routinely prevents small issues from becoming large obstacles to project success.

The Quality Manager is responsible for understanding project requirements and customer expectations. A preliminary internal project meeting is conducted to discuss the task assignments in an effort to clarify the scope of work and how it will be accomplished. The understanding of scope, cost, procedures, deliverables, and schedule is then documented within this document, the Project Management Plan, and submitted to the Project Sponsor for approval.

All work elements are completed in a manner in accordance with the Department's requirements. Before the project begins, the Quality Manager ensures all team members understand the project's requirements and quality control processes. This awareness is maintained throughout the duration of the project.

All deliverables receive a proactive review before final submittal to the Department. This review includes technical editing, validation, and consideration for clarity and conformity to customer expectations.

The vendor will provide the following quality management factors for this project:

- **Internal Checkpoints** – Before the project begins, the vendor will ensure all team members understand the project’s requirements, scope, and quality control processes. This awareness is maintained throughout the duration of the project with internal meetings. Internal checkpoints allow the vendor team members to regroup with the vendor executive to ensure the project is being conducted in a manner that adheres to the Department’s and vendor’s standards and protocols.
- **Meeting and Work Session Documentation** – After every work session, or other scheduled meeting, the vendor will create high- level meeting summaries. The purpose of providing these notes are to validate what the vendor heard as a team, and to give the meeting attendees a chance to correct what was captured. To fully understand the Department’s current and future goals, it is vital that documentation takes place and that it is verified as needed.
- **Vendor/Department Checkpoints** – The vendor executive will schedule regular contact (via face-to-face, email, and/or phone) with the Department. The frequency of this contact is mutually agreed upon at the kickoff meeting. This allows the Department to voice its perspective of the project’s progress. The vendor executive serves as a partner that the Department can call upon at any time over the course of the project.
- **Regular Status Reports** – Upon agreement with the Department, the vendor Project Manager will provide a regular status report to the Department’s core executive team. The purpose of this report is to keep the Department informed of overall progress, significant accomplishments, and planned accomplishments for the preceding period. This report also outlines the planned start and finish dates of milestones and deliverables.
- **Designated Oversight** – The vendor executive will provide executive-level oversight to ensure that all work elements are completed in a manner in accordance with the Department’s requirements, vendor’s standards, and follows the vendor’s methodology. In addition, the vendor will conduct regular internal project inspections.
- **Lessons Learned** – This document is for both the Department and vendor team members. Problems encountered by the project team are openly presented, providing a method for discussing the issue in hopes of avoiding it in future projects. The vendor will also use previously documented lessons learned and apply solutions to this project.
- **Internal Deliverable Reviews** – All deliverables receive a proactive review before final submittal to the Department. This review includes technical editing, validation, clarity, and ensuring conformance to the Department’s standards and expectations.

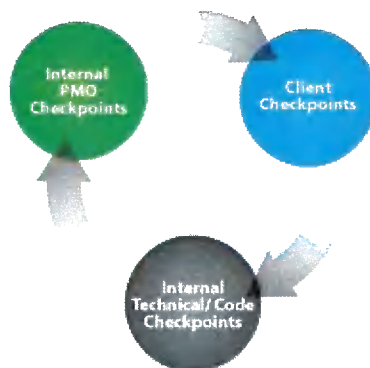


FIGURE 6: QUALITY INSPECTION PROCESS

12 DELIVERABLE ACCEPTANCE

Deliverables are intended to document major tasks. Task deliverables must address all sub-task description and requirements for the related tasks. All draft and final deliverables will be submitted in a format approved by the project sponsor or designee and in a standard format.

A Deliverable Expectation Document (DED) will be created for each project deliverable. DEDs provide an outline of the expectations for approval of the project deliverables.

Final deliverables will be submitted via e-mail to the Department Contract Manager project sponsor who will then distribute to the designated stakeholders as needed.

The figure below displays the deliverable review process to be adhered to throughout the management of the project.

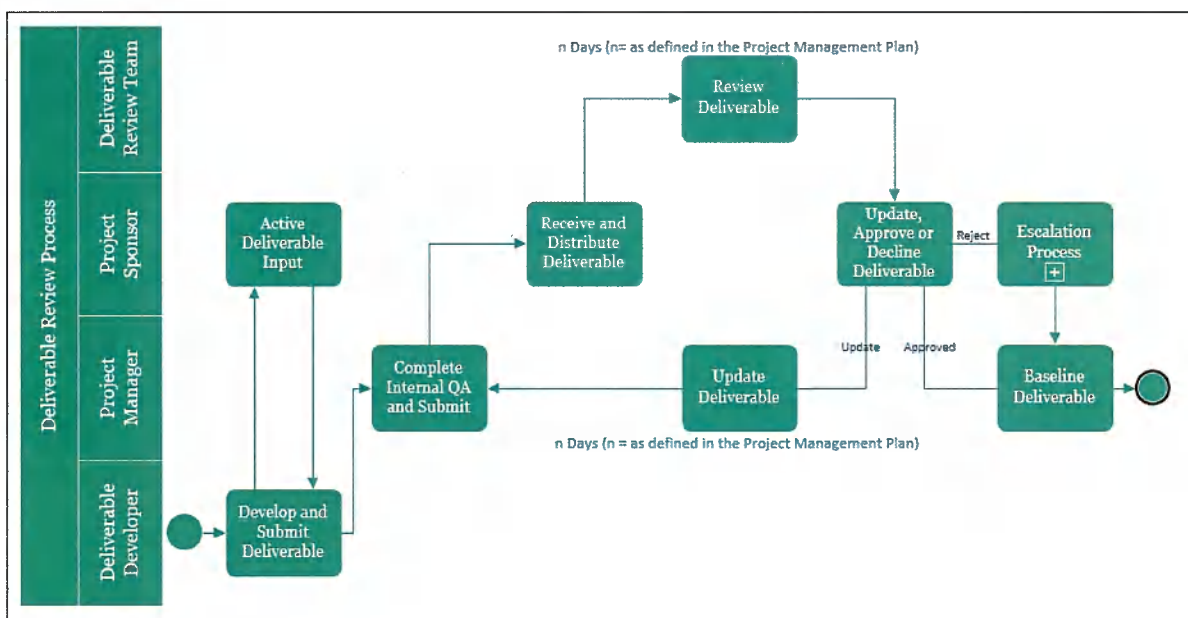


FIGURE 7: DELIVERABLE REVIEW PROCESS

12.1 TIMING OF THE DELIVERABLE MANAGEMENT PROCESS

1. The vendor Project Manager will submit by email each draft deliverable to the Department Contract Manager and the Department Project Manager who will then distribute to the stakeholders designated as deliverable reviewers.
2. The reviewers have five (5) to fifteen (15) working days to inspect and approve deliverables.
3. Any changes or modifications to the document will be made by project team within three (3) to five (5) working days and resubmitted to the Department Contract Manager and the Department Project Manager who will then distribute to the designated stakeholders.
4. The reviewers will have five (5) working days to inspect and approve.

12.2 DELIVERABLE REVIEWERS

The following is a representative example of a deliverable review comment form and deliverable approval form. The vendor Project Manager provides this form when deliverables are submitted. After the stakeholders have reviewed the deliverables, the Department Project Manager will aggregate comments regarding the deliverable in the form similar to below.

Any recommendations for changes to the deliverable will be documented on the comment form. The vendor project team will update the deliverable, respond to comments on the comment form, and the vendor Project Manager will submit a final version of the deliverable with the comment form back to the Department Project Manager.

Comment #	Page #	Paragraph # or Other Reference	Comment	Comment Type
<i>Numeric, beginning with 1</i>	<i>Page number of the referenced text</i>	<i>Location on page of referenced text</i>	<i>Be as specific as possible. Where appropriate, list text as it is and suggested text</i>	<i>1 - Cosmetic 2 - Grammar / Spelling 3 - Substantive</i>
1				
2				
3				

FIGURE 8: DELIVERABLE REVIEW COMMENT FORM EXAMPLE

13 RISK, ACTION, ISSUE, AND DECISION PROCESS

The process depicted in the illustration below manages risks, action items, issues, and decisions. All of these items will be tracked in a log and reported as described in the weekly status reporting section.

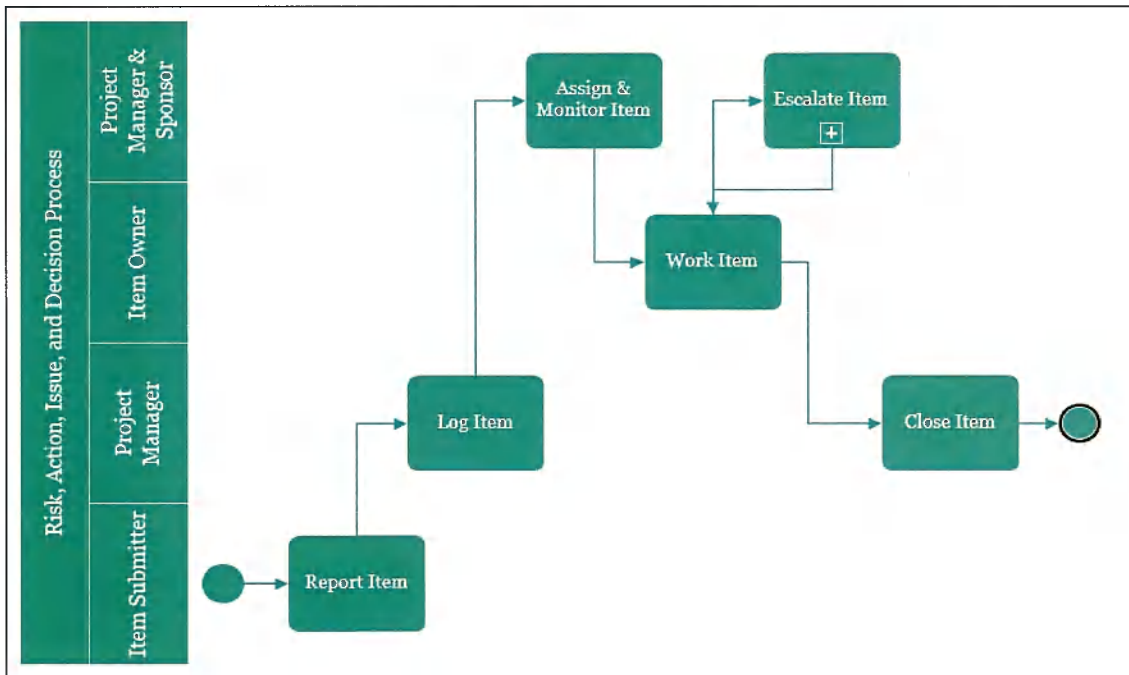


FIGURE 9: RISK, ACTION, ISSUE, DECISION PROCESS

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

The following table identifies the steps and descriptions included in the diagram above.

Step	Description
Report Item	Any project team member can raise a risk, issue, action item, or ask for a leadership decision. These items are reported to the Department and vendor Project Manager.
Log Item	The Department or vendor Project Manager enters the item into a log.
Assign and Monitor Item	The Department or vendor Project Manager and Project Sponsor determine whether the item needs to be tracked further and who should be the owner of that item. The Department or vendor Project Manager will communicate the item to the assigned owner.
Work Item	The item owner will work that item to resolution.
Escalate Item	If the owner is unable to resolve the item or there is a disagreement as to the resolution the item will be escalated. See the escalation process below.
Close Item	Once the item is resolved the Department or vendor Project Manager will close the item.

The illustration below depicts the escalation process for items that cannot be resolved.

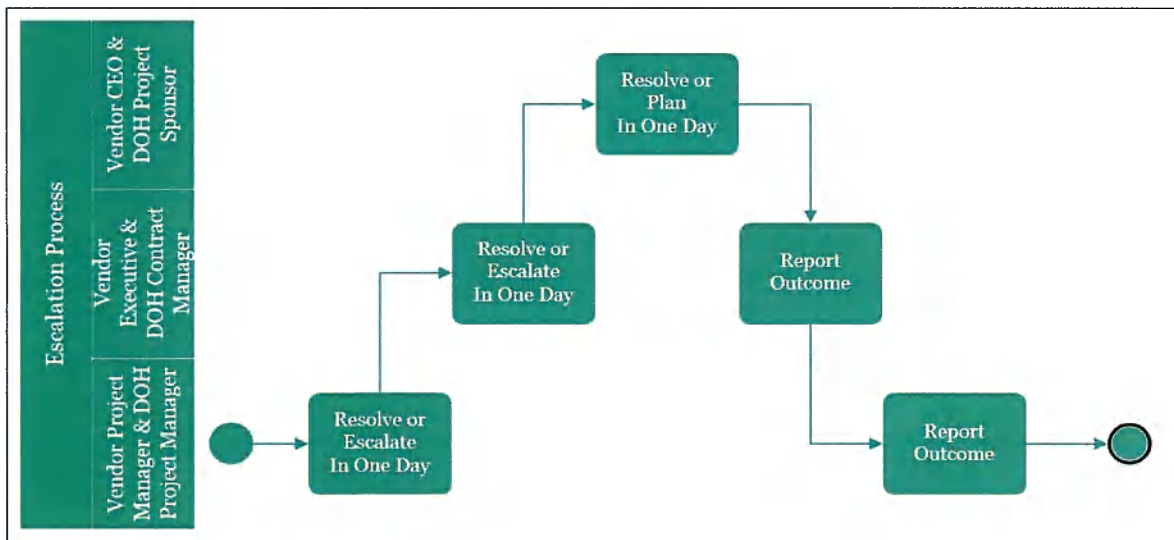


FIGURE 10: ESCALATION PROCESS

The following table identifies the steps and descriptions included in the diagram above.

Step	Description
Resolve or Escalate within One Day	At each level of escalation, the parties will meet and attempt to resolve the item within one day. This is intended to keep escalated items from holding up the project timeline. The parties will make all good faith efforts to resolve. If not resolved within one day, the item will move to the next level.
Resolve or Plan within One Day	At the executive level a decision is made within one day. The decision may be a plan to resolve the issue. That plan can have a timeline for resolution of their choosing.
Report Outcome	Once a decision has been made and an item resolved the outcome is reported to all parties in this process.

13.1 RISK MANAGEMENT PLAN

The Risk Management Plan outlines the process to identify and analyze the effects of uncertainties on the project. Risk management allows actions to be taken to reduce or eliminate the consequences of any event that may impact the success of the project. This plan establishes a framework of working practices, which enables project team members to identify, analyze, respond to, monitor, and communicate risks before they become issues and jeopardize the success of the project. If a risk becomes an issue, the vendor will assess its impact on the project and assign responsibility for issue resolution, including a target date for resolution.

According to the Project Management Institute's Guide to Project Management Body of Knowledge, risk is defined as "an uncertain event or condition that, if it occurs, has a positive or negative effect on a project's objectives." There is a cause and effect to project risk; each risk has a cause and a consequence if it occurs. Every project carries some element of risk, and it is probable that progress will deviate from the plan at some point in the project lifecycle. Risks can be cost related, organizational, external, or technical.

Risks originate from the uncertainty present in all projects and may threaten the successful completion of project objectives. As such, the following are advantages of the Risk Management Plan:

- Maximize the impact of positive, unplanned incidents or risks on the project
- Minimize the impact of negative, unplanned incidents or risks on the project
- Involve all stakeholders in identifying project risks
- Effectively manage any project risks

13.1.1 RISKS

Risks are items that may occur. To control risks and prevent them from negatively impacting the project, risks will be identified and tracked. Risk owners will develop response plans designed to prevent negative impacts and contingency plans that can be executed if the risk occurs. Response plans can include:

- Mitigation: actions taken to diminish the chance of the risk occurring
- Avoidance: actions taken to 'work around' the risk
- Acceptance: the act of taking no action and accepting the consequences of the risk should it occur
- Transference: the act of giving the risk to a party outside the project risks that occur (materialized) become project issues

13.1.2 RISK MANAGEMENT ROLES AND RESPONSIBILITIES

The table below identifies the participants, roles, and responsibilities for those involved in the risk management process.

Role	Responsibility
Risk Coordinator (Vendor Project Manager)	The Risk Coordinator has the following responsibilities: <ul style="list-style-type: none"> • Facilitate the identification of risks at project meetings • Perform analysis • Assist Risk Originators with defining and documenting risks • Assist Risk Originators with presenting new risks to the project management team • Ensure and assign a Risk Owner for each risk • Ensure identified risks are analyzed and risk response plans are approved and implemented as required • Periodically review risks with Risk Owners • Provide effective communication • Maintain the Risk Management Plan • Ensure that risks are recorded in the Risk Log • Prepare risk reports to support the project’s status report process
Risk Originator (Any Stakeholder)	The Risk Originator is the person who originally identifies the risk. Working with the project team, the Risk Originator develops a risk statement that clearly defines the risk event and the consequences if the event occurs.
Risk Owner (As Assigned)	The Risk Owner is responsible for the following: Conducting the risk analysis, formulating and implementing the risk response strategy, and formulating and implementing the action plan

13.1.3 RISK IDENTIFICATION

Risk identification is the process that identifies risks before becoming problems and adversely impact the project. Risk identification records a potential risk in sufficient detail to support subsequent management decisions. Risk identification is performed continuously throughout the project lifecycle.

Identification of project risks occurs in two distinct phases:

- Identification of an initial set of known project-level risks
- Identification of new risks as they emerge throughout the lifecycle of the project

The purpose of this activity is to identify an initial set of project risks that will serve as the baseline for the project. The first step in this activity is to consider if the problem is a risk or an issue.

- An issue is a *current* situation or event that must be resolved to avoid adverse impact to the project. Issues can originate from a risk that has materialized.
- A risk is a *potential* situation or event that would have an adverse impact to the project. Risks involve uncertainties and factors that may not be completely within the control of the organization impacted by the risk.

As risks are identified, the Risk Coordinator enters, maintains, and tracks them in a Risk Log contained in the project-tracking book. The Risk Log contains risk-related information such as the identified risks, risk owners, risk analysis results, risk prioritization, risk categorization, and risk responses generated by the risk management process.

Risks are assigned to an owner (Risk Owner) who reports periodically to the Project Manager on the status of the risk, the effectiveness of the risk response plan, any previously unanticipated aspects of the risk, and any mid-course correction needed to handle the risk appropriately. Risk owners track high risks and immediately take action when events occur. This reduces the likelihood of unnecessary delays when reacting to risk events.

13.1.4 RISK ANALYSIS

The purpose of risk analysis is to determine relative project exposure. In addition to evaluating risks, improvement opportunities are assessed. During this analysis step, the risks are evaluated for probability of occurrence and the impact on the project should it actually occur. In assessing the risk, the risk owner follows the steps outlined in the table below:

Step	Action
1	Assess the risk probability. This step involves determining the likelihood of a risk directly affecting the success of the project.
2	Assess the risk impact as it pertains to each of these project categories: schedule impact, scope (change management) impact, and cost impact.

The following table categorizes the probability of occurrence:

Probability	Description
Low (Remote)	1% - 35%
Medium (Likely)	36% - 70%
High (Near Certainty)	71% - 99%

The following table categorizes the impact of occurrence:

Impact	Schedule Slippage	Cost Increase	Scope
High	Any impact to critical path	Project budget increase > 10%	Project scope increase > 10%
Medium	Delay to deliverable/no impact to critical path	Project budget increase < 10%	Project scope increase < 10%
Low	Minimal or no impact to deliverable/ no impact to critical path	No project budget impact	No scope impact

The probability and impact factors are determined and used to identify the risk exposure. Risks with high probability and high impact are likely to require further analysis and an aggressive risk response planning technique. The result of the risk assessment activity helps determine how best to apply limited resources for maximum risk avoidance.

13.1.5 RISK RESPONSE

Risk response planning is the process of developing options and determining appropriate actions to eliminate or reduce risks before they occur or reduce the negative impact to the project if the risk does occur. Risk response options include risk mitigation, risk avoidance, risk acceptance, and risk transfer.

13.1.6 RISK MONITORING

The Project Manager monitors and updates risk triggers, exposure levels, and risk response actions and reports on these activities on an ongoing basis. Risk triggers are early warning signs that a risk event could occur. The steps in the following table effectively monitor project risks.

Step	Action
1	Identify and monitor risk triggers during the risk analysis process.
2	Determine the changes to the risk status and evaluate the need to implement risk response activities.
3	Provide a weekly risk status update as a component of the status reporting process, and focus on: <ul style="list-style-type: none"> • High exposure (red) risks • An increase/decrease to risk exposure level • Completed, delayed, or revised risk response activities • Closure of risks

13.1.7 RISK LOG

The Risk Log serves as a baseline for risks identified during the project. As new risks are identified, the Risk Log should be updated accordingly with a description and acceptable mitigation strategy. The illustration below is representative of the tracking tool that will be utilized on this project to track risk.

Column	Definition
Risk #	Risk ID; a sequential number beginning with R-001
Risk Description	Description of the risk
Probability	High (Near Certainty), Medium (Likely), or Low (Remote)
Impact	High, Medium, or Low
Risk Exposure	Calculated value (Probability x Impact). <i>Assumes the following numeric values for probability and impact levels (Low = 1, Medium = 3, and High = 5)</i> Risks with an exposure of 8 or less, are deemed to be less significant or impactful to the project. Risks with an exposure of 9 or above, are deemed to be significant or very impactful to the project and should be reported on the weekly status report.
Risk Response Plan	Approach to mitigate the risk. This may include any of the risk strategies: acceptance, avoidance, mitigation, and transference.
Status	Options include: New, Stable, Increasing, Decreasing, Closed
Impacted Area	Options include: Schedule, Scope, Budget, Quality, Other (specify)
Identified by	Full name, document, meeting, discussion, etc.
Owner	Named owner for the risk
Related Issue	Issue # from the Issue Register (if applicable)
Related Action Item	Action # from the Action Item Register (if applicable)
Related Decision	Decision # from the Decision Register (if applicable)

13.2 ACTION ITEMS

Action Items are unplanned tasks that occur during a project that are too small to be added to the schedule. These items must be within the scope of the project and are often tasks that support scheduled tasks, issue resolution, risk management, or some other aspect of the project. The illustration below is representative of the tracking tool that will be utilized on this project to track action items.

SCHEDULE IV-B FOR EARLY STEPS ADMINISTRATION SYSTEM (ESAS)

Column	Definition
Action #	Action Item ID; a sequential number beginning with AI-001
Action Description	Description of the action item
Priority	Options include: High, Medium or Low
Date Assigned	MM/DD/YYYY
Due Date	MM/DD/YYYY
Owner	Named owner for the action item
Status	New, Open, Working, or Closed
Status Notes	Brief description of action item status to quickly identify next steps
Responsible	Insert name of responsible party for action
Accountable	Insert name of party who is accountable for action item to be completed
Consult	Insert name of party to be consulted on action item
Inform	Insert name of party to be informed on action item
Related Issue	Issue # from the Issue Register (if applicable)
Related Decision	Decision # from the Decision Register (if applicable)
Related Risk	Risk # from the Risk Register (if applicable)

13.3 ISSUES

Issues are items that are negatively impacting the project. The Issue Log is used to track all issues during the project. As new issues are identified, the Issue Log should be updated accordingly with a description and ongoing progress updates until resolved. All issues on the project must be worked to resolution as quickly and effectively as possible. Often the project leadership will need to employ corrective actions to schedule, budget, or quality in order to get the project back on track.

Column	Definition
Issue #	Issue ID; a sequential number beginning with I-001
Issue Description	Description of the issue
Priority	Options include: High, Medium or Low
Identified By	The issue identifier: who raised the information to the Contract/Project Manager; Full name, document, meeting, discussion, etc.
Created Date	MM/DD/YYYY
Assigned To	Named owner for the issue
Status	Options include: New, Open, Assigned, In-progress, Waiting, Inactive, or Closed
Due Date	MM/DD/YYYY
Date Closed	MM/DD/YYYY
Resolution Log	Description of resolution
Related Issue	Related Issue # from the Issue Register (if applicable)
Related Decision	Decision # from the Decision Register (if applicable)
Related Risk	Risk # from the Risk Register (if applicable)
Related Action Item	Action # from the Risk Register (if applicable)

13.4 DECISIONS

Decisions are leadership answers to questions that can affect scope that arise during the project. Examples include change requests and issue escalation decisions. The illustration below is representative of the tracking tool that will be utilized on this project to track decisions.

Column	Definition
Decision #	Decision ID, a sequential number beginning with D-001
Decision Description	Description of the decision item
Decision-Maker	Insert name of person who made the final decision
Directly Impacted	Insert the name of the party directly impacted by this decision
Indirectly Impacted	Insert the name of the party indirectly impacted by this decision
Media / Format	How was the decision communicated e.g. email, formal memo
Assign Date	MM/DD/YYYY
Due Date	MM/DD/YYYY
Key Messages	Summary of decision
Status	Options include: New, Pending, Open or Closed
Status Notes	A log of status changes and details for each

14 SYSTEM SECURITY

The vendor will work from their offices and do not need access to the Department network. In addition, no PII, HIPAA, or any other similar form of protected data is needed for this project. Protected data types will not be supplied to the vendor by the Department.

Appendix D - DaSy Data System Framework

DaSy Data System Framework

September 2014



The contents of this report were developed under a grant from the U.S. Department of Education, #H373Z120002. However, those contents do not necessarily represent the policy of the U.S. Department of Education, and you should not assume endorsement by the Federal Government. Project Officers, Meredith Miceli and Richelle Davis.

September 2014

More information about DaSy can be found at:

<http://dasycenter.org/>

Contact DaSy at dasycenter@sri.com

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Terms and Acronyms

These are terms and acronyms used throughout the framework.

Part C – Part C of IDEA (Early Intervention)

619 – Section 619 of IDEA (Early Childhood Special Education)

Part B – Part B of IDEA

IDEA – Individuals with Disabilities Education Act

IEP – Individualized Education Program

IFSP – Individualized Family Service Plan

ECIDS – Early Childhood Integrated Data System

SLDS – State Longitudinal Data System

Introduction

The Center for IDEA Early Childhood Data Systems (DaSy Center), funded by the Office of Special Education Programs (OSEP), was charged with developing a data system framework. This document contains that framework. It was developed over 14 months with extensive input from Part C and Part B Section 619 staff from seven partner states.

The purpose of the DaSy framework is to assist Part C and Section 619 programs in developing and enhancing high-quality state data systems and in improving the quality of their IDEA data. The framework is intended to enhance the capacity of Part C and Section 619 state staff to

- *Understand* the characteristics and capabilities of a good state data system, so they can
- *Lead or actively participate in* state data system development efforts, including cross-agency work, so they can
- *Use* their state data systems to comply with IDEA federal reporting requirements and answer important program and policy questions, which will
- *Enable* states to build better systems of services and programs that will improve outcomes for young children with disabilities and families served under Part C and Section 619.

A high-quality data system provides data for multiple purposes. As reflected in the DaSy framework, these purposes are

- **Accountability**—federal and state reporting of data
- **Program improvement**—data to describe the provision of programs and services and the results achieved by young children with disabilities and their families
- **Program operations**—data that support the day-to-day management and implementation of programs and increase the effectiveness and efficiency of program activities.

High-quality data are fundamental to OSEP’s vision for Results-Driven Accountability (RDA), which focuses on using data to improve results for infants, toddlers, children, and youth with disabilities.¹ OSEP recently introduced changes to its data reporting requirements and monitoring to shift from an accountability system concerned primarily with compliance to one that puts greater emphasis on improving educational results and functional outcomes for children with disabilities. Having high-quality data systems for Part C and Section 619 programs will improve states’ capacity to collect, analyze, and report high-quality data required under IDEA (the Individuals with Disabilities Education Act).

A fundamental assumption underlying the use of data for program improvement and one that is reflected throughout the DaSy framework is that Part C and Section 619 state staff will use data regularly to administer the program. Data-informed decision-making is at the heart of operating and improving programs and ultimately of improving results for children and families. Answering key policy and programmatic questions requires that states have high-quality data and the capacity to access, analyze, and interpret these data.

¹For more information about OSEP’s Results-Driven Accountability, see <http://www2.ed.gov/about/offices/list/osers/osep/rda/index.html>

Data system is conceptualized broadly in the DaSy framework. It refers to the hardware, software, and other applications that enable Part C and Section 619 programs to collect data about children, families, workforce, and/or program characteristics (e.g., program quality), as well as the analysis, reporting, and data use practices associated with those data. The framework was intentionally written to set a high bar for state data systems; a state that has addressed the entire contents of the framework will indeed have a very good data system. We recognize that few states have achieved the entire range of characteristics described in the framework, but the intent was to be aspirational. The framework also was designed to be comprehensive in that everything necessary for a high-quality data system is addressed. A question repeatedly asked during framework development was, “What does high quality look like?” This question was asked with regard to all facets of the framework’s broad conceptualization of data systems including the kinds of data collected, the uses of data, the process and structures for governing the data, and the processes for developing or enhancing the technology.

States vary significantly in their Part C and Section 619 service delivery systems as well as in their data systems, and the DaSy framework was developed to accommodate this variation.

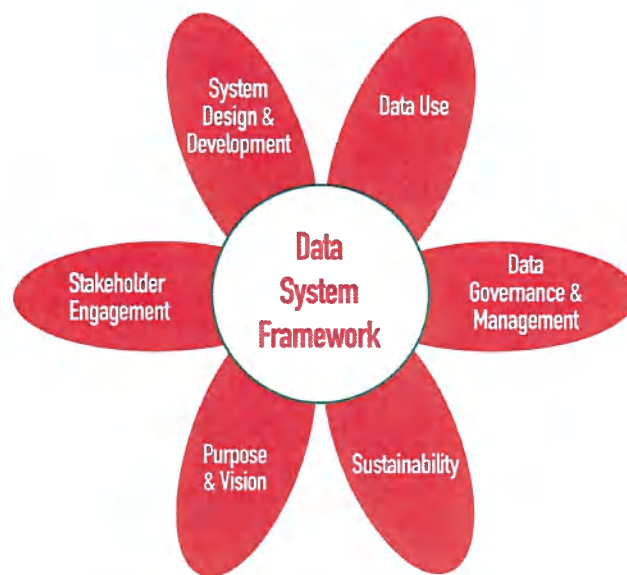
The Structure of the Framework

The DaSy framework is organized around six subcomponents: Purpose and Vision, Data Governance and Management, Stakeholder Engagement, System Design and Development, Data Use, and Sustainability. The subcomponents are interrelated.

For example, the Purpose and Vision subcomponent addresses the mission, usage, and goals of the data system, which are fundamental to other subcomponents. The intended uses of data as addressed in the Data Use subcomponent must reflect the purpose and vision of the data system. Similarly, the data system must be designed to reflect its purposes; developing or enhancing a system is addressed in System Design and Development.

The phases of developing a new system or enhancing an existing one can be viewed as a life cycle, and the framework subcomponents reflect this. The cycle begins with planning and initiation; in the framework, having a process to identify the need for a change—for example, user needs for enhancing reporting capability or the need to address a new federal reporting requirement—is addressed in the Sustainability subcomponent. The Data Governance and Management subcomponent addresses the approval to move forward with the change to the data system, the first step in initiating a new system or an enhancement. The phases and processes related to the development of a new system or the

Subcomponents of the DaSy Framework

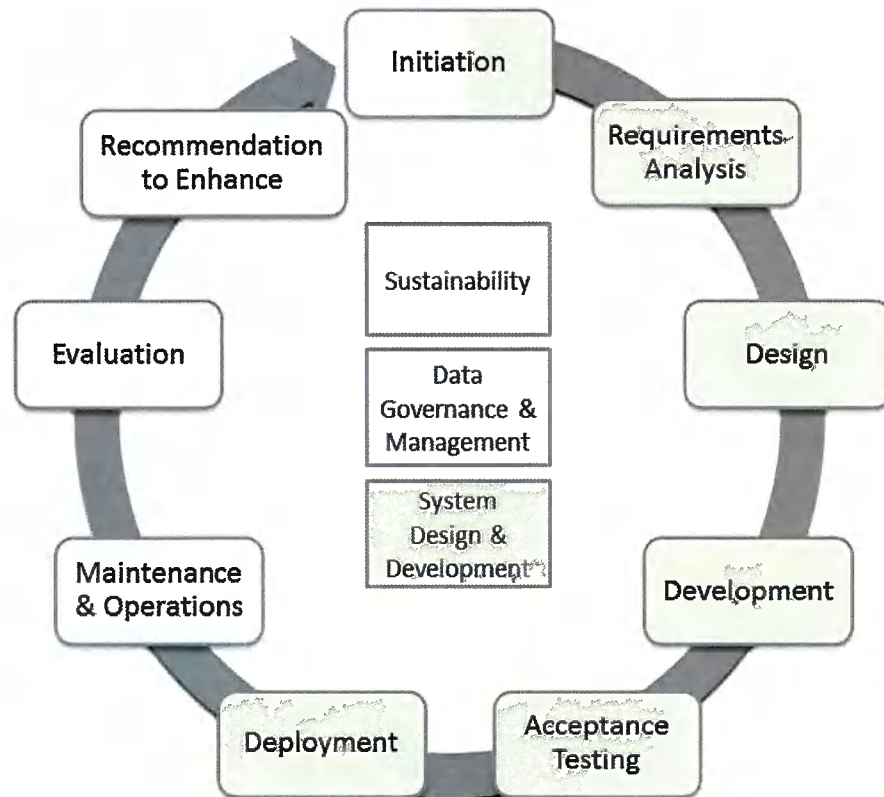


enhancement are covered in the System Design and Development subcomponent. The ongoing operation and maintenance of the system is part of Data Governance and Management subcomponent, with the evaluation of how well the system is meeting user needs and recommendation for changes covered in the Sustainability subcomponent.

Each of the framework's six subcomponents contains one or more quality indicators

(QIs), and multiple elements of quality. Quality indicators are broad statements about actions or activities that state agency staff undertake or the policies, procedures, or documents that the state needs to have in place to support a high-quality data system. Each quality indicator has a corresponding set of elements of quality that operationalize the implementation of the quality indicator. The elements of quality describe various aspects of the quality indicator. In short, quality indicators describe *what* quality is in a data system, and the elements describe *how* quality is achieved.

Framework Subcomponents and the Life Cycle of a Data System



Structure of the DaSy Framework

Subcomponent: Data Governance and Management (DG)

Quality Indicator DG1

Element of quality DG1a

Element of quality DG1b

Etc.

Quality Indicator DG2

Element of quality DG2a

Element of quality DG2b

Etc.

Subcomponent: Stakeholder Engagement (SE)

Quality Indicator SE1

Element of quality SE1a

Etc.

Several critical themes are addressed in multiple subcomponents of the framework. Data quality is one such theme. Policies and procedures related to data quality are addressed in the Data Governance and Management subcomponent, technical features of the data system to promote data quality are addressed in the System Design and Development subcomponent, and the importance of using data to promote data quality is addressed in the Data Use subcomponent. Similarly, the need for various kinds of training and support materials is addressed in multiple subcomponents. An important and aspirational feature of the data system framework is the emphasis on the integration of the Part C and Section 619 data with data from other programs serving young children in the state through the linking of Part C and Section 619 data with the Early Childhood Integrated Data System (ECIDS). Elements across multiple subcomponents address the need for states to build early childhood integrated data systems and for Part C and Section 619 to be a part of these efforts.

Development of the Framework

The framework content was developed through an iterative process of literature reviews, information gathering, and multiple rounds of feedback and revisions from state staff in seven partner states and external reviewers. In spring 2013, DaSy invited applications from state Part C and Section 619 programs interested in working on the development of the framework. The seven states selected as partners were Alaska, Arkansas, Connecticut, Georgia, Idaho, Massachusetts, and Pennsylvania. The individual staff members from each state were the Part C and 619 coordinators and the Part C and Part B/619 data managers, along with additional personnel from some of the states. The state staff participated in monthly individual state calls and monthly all-state calls. In addition, the state staff participated in four face-to-face meetings between summer 2013 and spring 2014.

A work group of DaSy staff members and consultants began developing the quality indicators and elements for each subcomponent with a review of the literature. The work group also developed a set of questions to gather information about the current status of that subcomponent in each partner state. Drawing on the literature and the information collected from the states, the work group drafted preliminary quality indicators and elements of quality. These were reviewed by other DaSy staff and revised, shared with the partner states during the all-state and individual state calls, and further revised on the basis of the additional input. The face-to-face meetings provided the DaSy staff and partners with the opportunity to engage in more in-depth discussion and refine the framework content. In the spring of 2014, DaSy staff conducted a series of conference calls with a group of external reviewers (see Acknowledgments) to further refine the content. Final revisions to the framework occurred during summer 2014 and included an overall review by OSEP.

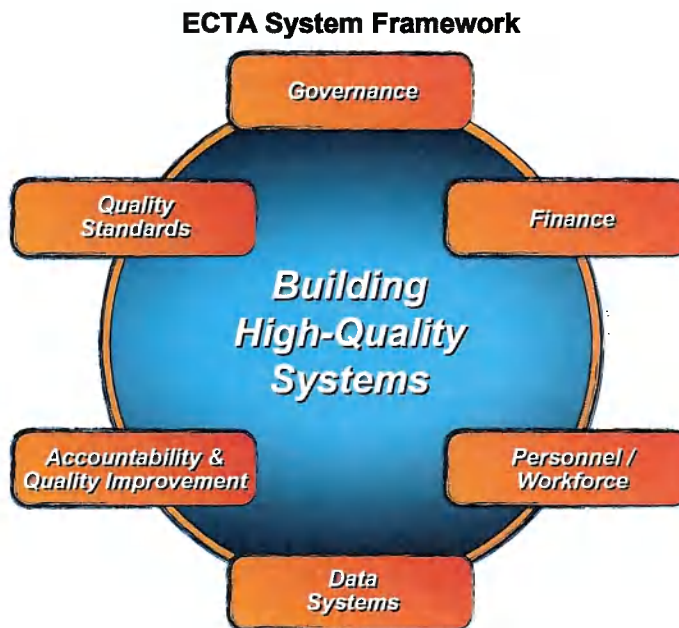
Coordination of the Data System Framework with Other Frameworks

The DaSy framework was developed in coordination with two other efforts: the Early Childhood Technical Assistance (ECTA) Center's System Framework (<http://ectacenter.org/sysframe/>) and the Early Childhood Integrated Data System (ECIDS) Planning Guide and Self-Assessment (<https://slds.grads360.org/#program/ecids-toolkit>). OSEP charged the ECTA Center with developing a framework for high-quality Part C and Section 619 systems. From the literature and extensive input from six partner states and a technical work group of national, regional, and state experts, ECTA developed a

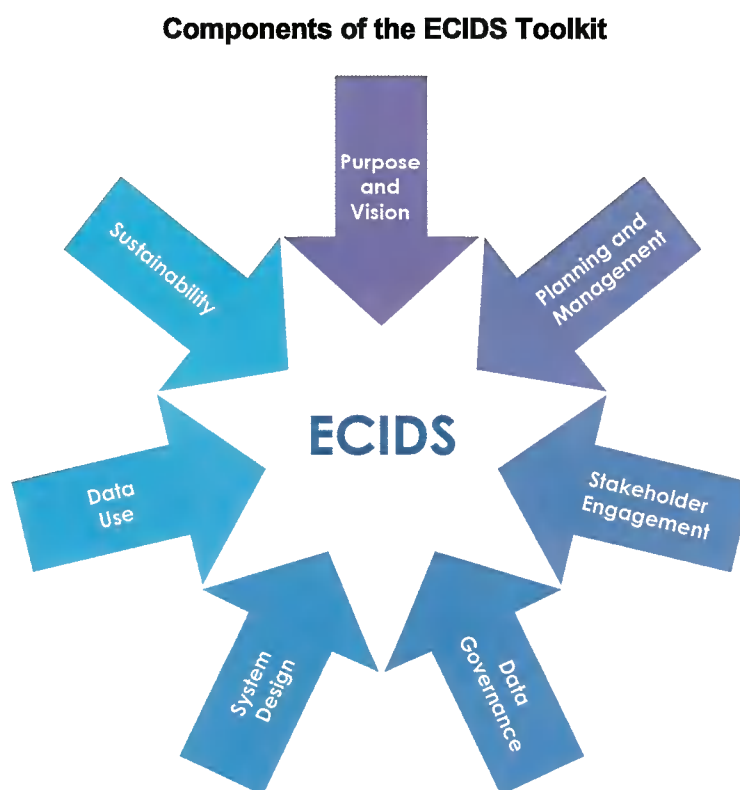
framework to answer the question, "What does a state need to put into place in order to encourage/support/require local implementation of effective practices that result in positive outcomes for children with disabilities and their families?" The purpose of the ECTA system framework is to guide state Part C and Section 619 coordinators, staff, and leadership in evaluating their current state Part C and Section 619 systems and identifying areas for improvement and to provide them with direction on how to develop a more effective, efficient system that supports implementation of effective practices. The ECTA framework consists of six interrelated components: Governance, Finance, Personnel/Workforce, Data Systems, Accountability and Quality Improvement, and Quality Standards.

Because DaSy was tasked with developing a framework for data systems, the two centers agreed that the DaSy's data system framework would serve as the Data Systems component in the ECTA framework. Accordingly, the DaSy data system framework follows the same organizational structure as the ECTA framework (i.e., component, subcomponent, quality indicator, element) to facilitate use by Part C and Section 619 state staff. The two centers worked closely throughout the development of both frameworks to ensure that the data system framework was compatible with the other areas of the ECTA system framework. Because the data system framework was developed on its own in addition to being a component in the ECTA system framework, it has considerably more subcomponents, quality indicators, and elements than the other five components in the ECTA system framework.

DaSy also coordinated with the technical assistance project working with states on developing an early childhood integrated data system. Funded by the U.S. Department of Education, in 2012 the State Support Team worked with states to develop a planning guide and self-assessment for them to use in building an early childhood integrated data system. As DaSy was beginning the development of the data system framework, the State Support Team was undertaking a revision to the planning guide and self-assessment. Recognizing that state staff could be using the data system framework to improve their Part C or Section 619 data system while using the ECIDS materials as part of their work on an early childhood integrated data system, DaSy committed to making the DaSy framework compatible with the revised ECIDS materials. During the revision, the planning guide and the self-assessment were renamed the ECIDS toolkit.



After discussion with the partner states, DaSy decided to use the same subcomponents (e.g., Purpose and Vision, Data Governance) as the ECIDS toolkit. As the work on the DaSy framework progressed, DaSy staff found that the ECIDS subcomponent Planning and Management was not a good fit with the data system framework; management-related topics became part of the Data Governance and Management subcomponent, and planning-related topics became part of the Sustainability subcomponent in the DaSy framework. DaSy and ECIDS compared the contents of each ECIDS component with the comparable DaSy subcomponent and identified many similarities and some differences that were deemed necessary given the different purposes of the two frameworks.



Considerations for Understanding and Using the Framework

As states well know, developing a high-quality Part C or Section 619 data system is a complicated, multifaceted undertaking. The nature and scope of state data systems vary greatly by state. The considerations that follow are important for making the best use of the contents of the DaSy framework.

1. What is quality? The operating assumptions for the framework are that

- A state that has fully implemented all of a quality indicator's elements has that quality indicator in place.
- A state that has all the quality indicators in the subcomponent in place has high quality in the subcomponent.
- A state that has all the subcomponents in place has a high-quality data system.

Fully implementing an element means that the element is (1) in place and (2) of high quality. For the sake of brevity and because of the extensive variation across states, the framework does not provide much detail on what constitutes quality implementation for each element. For instance, one of the elements speaks to the need for a state to develop data governance policies with input from stakeholders. The element does not describe what constitutes high- or low-quality stakeholder participation. DaSy will be compiling and developing additional resources for states to further clarify quality at the element level.

2. Part C/619 state staff or representative. To the extent possible, the quality indicators and elements were written to identify who is expected to carry out the action described in the statement while also being sensitive to the variations in Part C and Section 619 organization and administration across the states. Therefore, the actors identified in quality indicators and elements are somewhat open ended. When an indicator or element stipulates “Part C/619 state staff,” it refers to staff with knowledge of the program such as a state coordinator or other individuals in the state program office.

When the quality indicator or element uses the phrase “Part C/619 state staff or representatives,” it indicates that the individuals carrying out the action could be members of the state Part C or Section 619 program staff, but the action also could be carried out by someone who does not have direct connections to or knowledge of the program. An example of a “representative” would be a data analyst housed in another department within the agency or a vendor who supports the data system. *When an action needs to be carried out by someone with program knowledge, the actor is identified as “Part C/619 state staff.”*

3. States have multiple state data systems. States collect multiple types of data related to the implementation of IDEA, and much of the data reside in different data systems (Derrington, Spiker, Hebbeler, & Diefendorf, 2013). For example, in many states, data on children reside in one data system whereas information about the personnel who work with them is in another. The information in the framework applies to every state data system that contains data related to the implementation of IDEA. The phrase “data system” appears many times throughout the framework. In the interest of succinct communication, the framework uses “data system” rather than “data systems” or “data system(s).”

4. What are State Part C/619 data? State Part C/619 data are data related to the implementation of IDEA and encompass different types of data such as data about the children, their families, their services, the providers, and the programs that serve the children and their families. Included are all the data required for IDEA reporting and other data the state collects about the program. As noted above, some of these data reside in different data systems. Once data are included in the state Part C/619 data system, they are considered part of the Part C/619 state data set and within the oversight of the state Part C or Section 619 program, regardless of their origin (e.g., from the local programs or districts).

5. State and local. The framework was written to identify the components of a high-quality state data system. Many of the quality indicators and elements apply equally well at the local level, but they were not written or reviewed with local data systems in mind. Local programs are addressed explicitly in the Data Use subcomponent because quality data are an essential feature of a good data system and when data are used by those who provide the data, the quality of the data improves. For the data received by the state to be high quality, it needs to be used at both the local and state levels. In addition, the return on investment in collecting the data is maximized when data are used at multiple levels. As reflected in the Data Use subcomponent, the framework sees the state as having a responsibility to build the capacity of local programs and districts to use data.

Use of the Framework and Next Steps

The DaSy Center is working on a self-assessment based on the framework. The self-assessment will enable states to systematically review their status on the elements and generate a numerical profile

across the quality indicators. The self-assessment is intended to provide states a current snapshot to help them prioritize improvement efforts, generate a set of scores for states to measure progress over multiple points in time, and serve as a mechanism to encourage state participants to engage in rich conversation about their data systems.

The results of the self-assessment will help a state identify the relative strengths and weaknesses of its data system, but the framework is not a road map for how to build a high-quality data system in that it does not tell a state where to start or what to do next. The state will need to determine where to focus improvement efforts based on its priorities and resources. A state might choose to focus entirely on one subcomponent or on elements from multiple subcomponents. A state might choose to complete the self-assessment for only one or two subcomponents. State staff and their stakeholders can use the self-assessment results to support a planning process that identifies the activities, timelines, resources, and outcomes needed to improve the system. The DaSy Center hopes that states will use the framework and self-assessment in this way, but states might find other ways to use them as well. The framework and self-assessment are designed to be tools to help states build high-quality data systems. There are no rules, only suggestions, for how the framework is to be used. Because the framework and self-assessment were designed to help the states, we encourage states to use these tools in whatever ways they find most helpful.

The DaSy Center will be compiling resources to support improvement activities in each of the subcomponents. Some of these resources will be specific to an element, whereas others will address a quality indicator or subcomponent more globally. The center will also be gathering examples of how states are implementing the elements; these resources are likely to include examples of policies, reports, procedures, data displays, planning documents, and other state-developed tools. The DaSy Center will post these resources to our web site with links to the related part of the framework. The center will be using the framework and the associated resources to guide intensive technical assistance to be provided to a small number of states over the next three years.

DaSy Center Technical Assistance Related to the Framework

We hope that states find value in this framework and the additional supports for it that will be coming soon. We encourage states to contact the DaSy Center for technical assistance related to the framework. We can help with finding resources and with improvement activities. We hope the quality indicators and elements are clear, but we can provide clarification if needed. When the self-assessment is available, we can help, for example, with facilitating a stakeholder process to complete the self-assessment or a strategic planning process to make use of the results. We look forward to working together to improve the quality and use of data to improve programs for young children with disabilities and their families.

Subcomponent: Purpose and Vision (PV)

A high-quality data system serving Part C and Section 619 programs must have a clearly articulated purpose and vision—that is, the mission, usage, and goals of the data system. An effective purpose statement succinctly describes the reasons for building the data system and its short-term benefits, including the scope of the system and how key stakeholders are expected to use it. The vision statement is an aspirational description of how the data system will help support the long-term state goal of improving outcomes for young children with disabilities. The vision statement should not focus on the data system itself, but rather on how information will be used to address the state’s early intervention and preschool special education policy and program goals.

Purpose and vision of the data system provide the state staff with guidance for every phase of data system development and enhancement. In addition to providing direction for key stakeholders, a well-articulated purpose and vision enables states to maintain the intended scope of work while planning for expansion and use of the data system over time.

Quality Indicator PV1: Part C/619 state staff or representatives have articulated the purpose and vision of the data system.

Elements of Quality	
PV1a.	The Part C/619 state program has a purpose and vision for its data system, either as a formal written statement, or embedded in other documents related to the data system (e.g., minutes, notes, procedures).
PV1b.	Part C/619 state staff obtain input about the purpose and vision of the data system from stakeholders.
PV1c.	A statement of the data system’s purpose and vision is readily accessible (e.g., available on the website, in a parent handbook).
PV1d.	Part C/619 state staff review and revise the data system’s purpose and vision as needed with stakeholders to ensure its continued relevance.

Quality Indicator PV2: The purpose and vision include the Part C/619 state program’s intents and goals for the data system.

Elements of Quality	
PV2a.	The purpose and vision of the data system guide decision-making about who uses the system, what general kinds of data to include (e.g., fiscal, workforce, outcomes), and how the data are used.
PV2b.	The purpose and vision of the data system address meeting IDEA reporting requirements and other state and federal data requirements.
PV2c.	The purpose and vision of the data system address accountability, program improvement, and program operations, including the state’s key program and policy questions.
PV2d.	The purpose and vision of the data system address linking Part C and Section 619 data.
PV2e.	The purpose and vision of the Part C/619 state data system include integrating information from early childhood programs and agencies as well as participation in the broader State Longitudinal Data System (SLDS) efforts.

Subcomponent: Data Governance and Management (DG)

Data governance is both an organizational process and a structure. Data governance establishes responsibility for data, organizing program staff to collaboratively and continuously improve data quality through the systematic creation and enforcement of policies, roles, responsibilities, and procedures. Management is the systematic development, implementation, and enforcement of procedures (standardization of business processes) to operationalize the quality and security policies of the data system. Management addresses the implementation of data governance policies (via procedures) and oversees the operations of the data system.

Data governance exists whether formal or informal. Informal data governance is associated with significant risks. These risks may include:

- Questionable data quality, security, and usefulness of data
- Difficulty in maintaining consistent and reliable data and processes
- Unclear roles and responsibilities of internal and external staff relative to the data
- Inappropriate data sharing within internal and external staff and across external agencies

Formal data governance has significant benefits. These benefits include:

- Increased likelihood that data are of high quality and protected
- Increased use of data in ways consistent with the purpose and vision of the data system
- Increased confidence in data and associated processes (e.g., oversight of analysis activities)
- Improved fiscal efficiency and accountability

Data governance structures and policies are not static; they must evolve as the programs and policies that drive the data systems evolve. Managing the state data system requires responding to the evolving structures and policies and implementing the associated procedures. Part C and Section 619 state staff or their representatives should be actively engaged in the governance of their data system. This subcomponent uses the phrase “data governance structure.” A data governance structure is the formalized entities or individuals charged to establish policy and procedures for the overall management of the data and data system. In some states, there may be more than one data governance structure. The indicators and elements apply to all structures in a state.

This subcomponent consists of three sections. The first section, authority and accountability, is about establishing the data governance and management structure(s), responsibility, and oversight. The second section, quality and integrity, addresses policies to ensure validity, reliability, accuracy, consistency, and intended use of data. The section also focuses on the implementation of the monitoring and training procedures to ensure consistent application of data quality and integrity policies. The third section, security and access, focuses on the protection of state data from loss, contamination, or unintended uses and ensuring appropriate access.

Section 1: Authority and Accountability

Quality Indicator DG1: The data governance structure delineates appropriate decision-making authority and accountability consistent with the uses of the data system reflected in the purpose and vision.

Elements of Quality
DG1a. State-level, formalized data governance structure is authorized or assigned to make decisions about the Part C/619 data system.
DG1b. The data governance structure includes representatives from Part C/619 state programs who have decision-making authority.
DG1c. The data governance structure oversees all data collected and maintained by Part C/619 and ensures adherence to governance policies related to Part C/619 data, regardless of where the data are located.
DG1d. The data governance structure’s authority is reviewed and revised as necessary.

Quality Indicator DG2: The state ensures data governance and management roles and responsibilities clearly establish decision-making authority and accountability.

Elements of Quality
DG2a. A written statement(s) (e.g., organizational chart, data sharing agreements) delineates decision-making authority for Part C/619 data decisions.
DG2b. All data-related responsibilities associated with the Part C/619 state data system(s) are clearly assigned to responsible and informed parties (e.g., data manager, data steward, data owner).
DG2c. Information about data governance decision-making authority is communicated to staff and stakeholders (e.g., dissemination of organizational chart, policies and data sharing agreements).
DG2d. Data governance policies are developed with input from stakeholders and vendors and are reviewed and revised as necessary.
DG2e. Data governance policies address Part C/619 representation on other data governance structures and describe the extent of their decision-making authority as it relates to Part C/619 state data.

Quality Indicator DG3: Data governance authorizes Part C/619 staff or representatives to implement policies established for the state Part C/619 data system and manage the data system in accordance with all policies.

Elements of Quality	
DG3a.	A process is in place to allow Part C/619 staff or representatives to recommend policy changes to the data governance structure via their Part C/619 data governance representative.
DG3b.	All requirements (e.g., operational, research, reporting) for Part C/619 data are clearly defined to ensure oversight and accountability.
DG3c.	Part C/619 staff or representatives approve, prior to implementation, plans for substantive Part C/619 data system changes proposed by information technology (IT) (e.g., enhancements, business rules, technology changes).
DG3d.	Part C/619 staff or representatives review and revise the state data system’s operating procedures to be responsive to changes in state and federal policy (e.g., new or revised data collection standard to meet reporting requirements).
DG3e.	Part C/619 staff or representatives communicate the state data system’s operating procedures to staff and stakeholders.

Section 2: Quality and Integrity

Quality Indicator DG4: Data governance policies require the development and implementation of procedures to ensure the quality and integrity of data collected from state/local programs and agencies.

Elements of Quality	
DG4a.	Data governance policies require that data included in the state data system are aligned with the purpose and vision of the Part C/619 data system.
DG4b.	Data governance policies require procedures to ensure the validity of Part C/619 data.
DG4c.	Data governance policies require a point of contact for each state Part C/619 data transfer or exchange.
DG4d.	Data governance policies require the development of data quality and integrity procedures for the state data system.
DG4e.	Data governance policies require staff and contractors who collect, maintain, and/or receive state data to participate in ongoing data quality and integrity training.
DG4f.	Data governance policies related to data quality and integrity of the state data system are regularly reviewed and adjustments are made as necessary.
DG4g.	Data governance policies require that any internal or external program or agency maintaining and/or using state Part C/619 data adhere to applicable data quality policies and procedures.
DG4h.	Data governance policies require that supporting documentation is available to ensure interoperability when transferring state Part C/619 data to other programs or agencies (e.g., data dictionaries, data validation checks).

Quality Indicator DG5: Part C/619 state staff or representatives implement monitoring procedures and technical assistance to ensure consistent application of data quality and integrity policies.

Elements of Quality	
DG5a.	Part C/619 state staff or representatives communicate to data system users regularly about Part C/619 data quality and integrity policies and procedures.
DG5b.	Part C/619 state staff or representatives monitor the implementation of the data quality and integrity procedures for Part C/619 data.
DG5c.	Part C/619 state staff or representatives have a data quality orientation training for data managers at the state and local levels.
DG5d.	Part C/619 state staff or representatives create and maintain standardized training materials regarding procedures and responsibility for Part C/619 data system quality and integrity operations.
DG5e.	Part C/619 state staff or representatives ensure adherence to data quality and integrity procedures when Part C/619 data are exchanged or transferred.
DG5f.	The Part C/619 data system's data quality procedures are reviewed and revised periodically, and as new management needs arise (e.g., establishment of memorandum of understanding [MOU] with other existing early childhood data system or external research requests).

Section 3: Security and Access

Quality Indicator DG6: Data governance policies require the development and implementation of procedures to ensure the security of the data from breach or loss.

Elements of Quality	
DG6a.	Data governance security policies are in place and available to Part C/619 state staff.
DG6b.	Data governance security policies adhere to all federal, state, and local laws, regulations, and standards.
DG6c.	Data governance security policies apply to all Part C/619 data collected, maintained, and/or used.
DG6d.	<p>Data governance security policies require documenting data system operations which, at a minimum, include the following for each state data system:</p> <ul style="list-style-type: none"> • Person(s) responsible for data security • Data training for authorized data users • Data storage method • Data back-up and recovery • Response to data breach • Data transference (e.g., agency to agency, email, FTP, texting, USB) • Data encryption • Data destruction • Employee use of program equipment and personal devices
DG6e.	Data governance security policies require that staff and contractors who collect, maintain, or receive data participate in periodic training about data security.
DG6f.	Data governance security policies require adherence to security policies and procedures when transferring or exchanging Part C/619 state data.
DG6g.	Data governance security policies require that all internal or external entity or agency maintaining or using state Part C/619 data adhere to all applicable security policies and procedures.
DG6h.	Data governance security policies are periodically reviewed and revised as necessary.

Quality Indicator DG7: Data governance policies require the development and implementation of procedures to ensure that only authorized users gain appropriate access to the data, including reports.

Elements of Quality
DG7a. Data governance access policies are in place and available to all state Part C/619 state staff.
DG7b. Data governance access policies adhere to all federal, state, and local laws, regulations, and standards.
DG7c. Data governance access policies apply to all Part C/619 data collected, maintained, and/or used.
DG7d. Data governance access policies require that internal (and, to the extent required, external) Part C/619 data users participate in relevant access trainings regarding Part C/619 data.
DG7e. Data governance access policies require Part C/619 state staff or representatives to routinely monitor and test data system access to ensure effective and consistent implementation.
DG7f. Data governance access policies are periodically reviewed and revised as necessary.

Quality Indicator DG8: Part C/619 state staff or representatives support and implement management procedures that maintain and address data security and access.

Elements of Quality	
DG8a.	Part C/619 state staff or representatives communicate regularly to data system users about Part C/619 data security and access policies, and procedures.
DG8b.	Part C/619 state staff or representatives monitor the implementation of the security procedures and the overall security of Part C/619 data.
DG8c.	Part C/619 state staff or representatives monitor to ensure that all data users, at all levels, with access to state Part C/619 data adhere to the policies and procedures.
DG8d.	Part C/619 state staff or representatives monitor to ensure adherence to security procedures when transferring or exchanging Part C/619 state data.
DG8e.	Part C/619 state staff or representatives develop training materials regarding procedures and responsibility for Part C/619 data system security and access operations and data use.
DG8f.	Part C/619 state staff or representatives require that all individuals with access to Part C/619 data demonstrate knowledge about security and access policies and procedures.
DG8g.	Part C/619 state staff and representatives review and revise security and access training materials periodically and as new management needs arise (e.g., new or revised data policies).
DG8h.	Part C/619 state staff and representatives review and revise procedures for monitoring security and access as necessary.

Subcomponent: Stakeholder Engagement (SE)

Stakeholder engagement is the use of a collaborative process to gather a wide range of input from stakeholders at every level of an organization or system. Stakeholders are individuals and groups directly or indirectly affected by the Part C and Section 619 state data systems. Stakeholders include a wide range of individuals—from local school systems and local early intervention programs (e.g., administrators, teachers, providers, parents), to the state and federal level (e.g., legislators, legislative staff, governors), to the general public and the business community. Some formal stakeholder groups may have responsibilities beyond data system topics, such as the Interagency Coordinating Council. Stakeholder engagement in Part C and Section 619 state data systems can involve a wide range of topics and considerations (e.g., determining what enhancements to make or how to use data for program improvement).

Effective stakeholder engagement is essential because it increases the likelihood that the data system, the quality of the data, and the uses of the data address the needs of those the data system is designed to serve. Stakeholder engagement increases perceived and actual value of the data and the data system to the users and supports long-term sustainability.

Section 1: Leading Part C/619 Data System Stakeholders

Quality Indicator SE1: Part C/619 state staff identify groups and individuals who are affected by the data system.

Elements of Quality	
SE1a.	Part C/619 state staff establish purposes for engaging stakeholders.
SE1b.	Part C/619 state staff identify individuals to represent different types of stakeholder groups and that include diversity related to language, culture, and perspective.
SE1c.	Part C/619 state staff articulate the expectations for stakeholder involvement, including the timeline for involvement, mechanisms for responding to requests for input, and the role of stakeholders in decision-making or advising.
SE1d.	Part C/619 state staff periodically review stakeholder representation to ensure all relevant groups are included and participating.

Quality Indicator SE2: Part C/619 state staff provide opportunities for stakeholders to give input about the data system.

Elements of Quality	
SE2a.	Part C/ 619 state staff use multiple methods to maximize opportunities for stakeholder input.
SE2b.	Part C/619 state staff provide stakeholders with the necessary information to provide input on the issues or decisions under consideration.
SE2c.	Part C/619 state staff periodically review and revise the methods for gathering input from stakeholders.

Quality Indicator SE3: Part C/619 state staff consider stakeholder input in decision-making and notify stakeholders of decisions made regarding the data system.

Elements of Quality	
SE3a.	Part C/619 state staff review stakeholder input to guide decision-making.
SE3b.	Part C/619 state staff use multiple methods for communicating decisions to stakeholders in a timely manner.
SE3c.	Part C/619 state staff periodically review and revise the methods used for communicating decisions.

Section 2: Part C/619 Participating as Stakeholders in Integrated Data System Initiatives

Quality Indicator SE4: Part C/619 state staff are engaged as stakeholders in integrated data system initiatives, such as C/619 integrated data system, ECIDS, SLDS.

Elements of Quality	
SE4a.	Part C/619 state staff understand their role as stakeholders in the integrated data system initiative.
SE4b.	<p>Part C/619 state staff participate as active stakeholders in the initiative in a variety of ways, including:</p> <ul style="list-style-type: none"> • Responding to requests for input within designated timelines • Attending and actively participating in meetings • Acquiring knowledge about integrated data systems (i.e., integrated data systems literacy) • Providing information to the larger stakeholder group about their program • Ensuring the appropriate program data are included in the integrated data system • Keeping Part C/619 state stakeholders and leadership informed about the initiative.

Subcomponent: System Design and Development (SD)

The System Design and Development subcomponent addresses the characteristics of the functional and technical requirements for a data system, and the development and implementation of a data system based on those requirements. This subcomponent includes the process of defining the architecture, database, system standards and components, and the data elements. Part C and Section 619 state staff involvement, input, and review throughout the entire process are a hallmark of a high-quality data system.

The purpose of the System Design and Development subcomponent is to assist states in creating and supporting a data system based on the Part C and Section 619 program requirements as articulated in the purpose and vision. System design and development is the means by which the operational needs of the program staff and other users are translated into a functional and technical infrastructure that will meet those needs. This subcomponent supports the development of new data systems and enhancements to existing data systems.

This subcomponent was developed around the phases and processes of a standard System Development Life Cycle (SDLC), which includes (1) system initiation; (2) system requirements analysis; (3) system design; (4) system development; (5) system acceptance; and (6) system deployment. This subcomponent begins once data governance approves a high-level plan for a new data system or data system enhancement and ends when the system or enhancement is deployed. Ongoing maintenance activities and operations to support the system are addressed in the Data Governance and Management subcomponent, and the evaluation of the data system to determine needed enhancements is addressed in the Sustainability subcomponent. Designing and developing a data system involves numerous technical requirements and processes usually performed by the Information Technology (IT) team and not by Part C and Section 619 staff. Because the subcomponent was developed for use by Part C and Section 619 staff, these technical activities are not addressed within it.

This subcomponent consists of three sections, each of which addresses two phases of the SDLC. The first section addresses the first two phases of the life cycle: initiation of a new data system or enhancement, and system requirements analysis. The purpose of system requirements analysis is to obtain a thorough and detailed understanding of the business needs and to break those into discrete requirements. These requirements must then be clearly defined, reviewed, and agreed upon by the state Part C and Section 619 staff. Sufficient time and resources should be allocated during system requirements analysis to bring stakeholders and their interests into the process. Subject-matter experts in Part C and Section 619 must also be actively involved in defining business requirements. During system requirements analysis, a set of functional specifications for the data system development or enhancement are created through an iterative process. These specifications provide the foundation for all subsequent design and development work.

The first section also addresses critical data elements and features that should be contained in a high-quality data system. A fundamental purpose of the framework is to help states develop more powerful and comprehensive data systems, and such systems include the suggested data elements and features.

Although many state data systems do not have all of the suggested data elements and features, the purpose of the framework is to help states move toward such systems.

The second section addresses the third and fourth phases of the SDLC: system design and system development. Part C and Section 619 staff may not be directly involved in the technical aspects of the system design and construction work, but the state should have a process in place for Part C and Section 619 state staff to work and communicate with the IT team, providing feedback, input, and approval when necessary.

The third section addresses the fifth and sixth phases of the SDLC: system acceptance and system deployment. Successful acceptance testing is the final opportunity to establish that the data system performs as expected in an environment that closely simulates one which will be used after deployment. During acceptance testing, end users thoroughly test the data system as if it were fully implemented. An end user is an individual who uses a computer (data) system after it has been fully developed and deployed. The term is based on the idea that the “end goal” of a software or hardware product is to be useful to the consumer. System acceptance also includes creating or updating supporting documentation and reference materials. Deployment refers to the launch of the new data system or enhancement.

Section 1: Initiation of New System/Enhancement and Requirements Analysis

Quality Indicator SD1: Part C/619 state staff are actively involved in initiating the development of the new data system or enhancement.

Elements of Quality	
SD1a.	Part C/619 state management or leadership provide input to determine project team roles and responsibilities and commit Part C/619 staff to the development of the data system/enhancement.
SD1b.	Part C/619 state staff review the high-level plan for the data system/enhancement to ensure that it meets Part C/619 goals and needs.
SD1c.	Part C/619 state staff provide input on how the new system/enhancement will be developed (i.e., vendor/contractor, in-house, commercially available product) and related staffing needs.
SD1d.	Part C/619 state staff provide input into the plan and schedule for the system requirements analysis and the plan and schedule for the remaining system design/development phases.

Quality Indicator SD2: Part C/619 state staff are actively involved in the development of business requirements, process models, and data models for the data system/enhancement.

Elements of Quality	
SD2a.	Part C/619 state staff are actively involved in defining, reviewing, and revising business requirements, which identify programmatic needs expressed in the language of the Part C/619 program.
SD2b.	Part C/619 state staff are actively involved with the IT team to create work process models that reflect an understanding of the Part C/619 program, processes, and language.
SD2c.	Part C/619 state staff are actively involved with the IT team to create data models that reflect program language.
SD2d.	Part C/619 state staff solicit end user input on business requirements, process models, and data models.
SD2e.	Part C/619 state staff are actively involved in reconciling process models and data models with business requirements, with specific consideration of budget and scope.
SD2f.	Part C/619 state staff have a clear process for the approval of the final business requirements.

Quality Indicator SD3: The requirements analysis defines the full set of requirements for the new data system/enhancement—that is, what the new system/enhancement must do.

Elements of Quality	
SD3a.	Features and functions of the data system/enhancement, including those for reporting, interfaces and user types/access, are fully described and expressed in the language of the Part C/619 program.
SD3b.	The list of required features and functions of the data system/enhancement indicates what is in and out of scope.
SD3c.	Business requirements are prioritized (e.g., as essential, useful, or desirable).
SD3d.	The business requirements address technical requirements that operate in the background, such as encryption, system performance and load, data archiving, audits and controls, and data conversion.
SD3e.	A diagram or description of Part C/619 work processes and work flows is developed and depicts processes such as referral/intake, eligibility determination, IFSP/IEP development, and transition.
SD3f.	Work processes and work flows are broken down into manageable functions and subfunctions (e.g., IFSP/IEP development and provision of services and supports).
SD3g.	All data needed for Part C/619 reporting, and for accountability, program improvement, and program operations (refer to Purpose and Vision subcomponent), have been identified for the data system/enhancement.
SD3h.	A data model identifying the data elements, the characteristics that define those data (i.e., the data attributes), and the relationships between the entities has been developed.
SD3i.	An initial data dictionary is produced that defines the data elements, their attributes, and the logical relationships among the data elements.

Quality Indicator SD4: The Part C/619 state data system has the capacity to support accountability, program improvement, and program operations, and should contain the following data elements and features.²

Elements of Quality
<p>SD4a. The Part C/619 state data system includes, but is not limited to, the following types of data:</p> <ol style="list-style-type: none"> 1. Child-level data elements <ol style="list-style-type: none"> a. Unique child identifier b. Family demographics <ol style="list-style-type: none"> i. Primary language spoken in the home ii. Home address iii. Socioeconomic status (e.g., eligibility for Medicaid, free and reduced lunch) c. Child demographics <ol style="list-style-type: none"> i. Gender ii. Race/ethnicity iii. Primary language iv. Date of birth d. <i>For Part C:</i> Child Protective Services involvement e. In foster care f. Referral <ol style="list-style-type: none"> i. Date ii. Source g. Evaluation and eligibility <ol style="list-style-type: none"> i. Date of consent for evaluation ii. Date of evaluation iii. Date eligibility determined iv. Date of enrollment in the program v. Eligibility status vi. Reason eligible (e.g., developmental delay, visual impairment, established condition or disability) vii. Reason for delay of eligibility determination h. Descriptive information on nature of delays/disabilities (e.g., International Classification of Diseases codes (ICD-9), diagnosed conditions, areas of delay) i. IFSP/IEP <ol style="list-style-type: none"> i. Date ii. Type (e.g., initial, annual) j. Services (planned and received) <ol style="list-style-type: none"> i. For each planned service:

² Unless otherwise noted, the data elements listed in this quality indicator are recommended for inclusion in data systems for both Part C and 619 programs. It is not necessary for all of the data elements to be in one data system as long as the necessary linkages are in place. For example, budgeted and expended funds for each local program/district may be obtained by linking to a separate agency financial system.

Elements of Quality	
<ul style="list-style-type: none"> 1. Type 2. Start date 3. End date 4. Frequency 5. Intensity (e.g., minutes/session) 6. Setting ii. For services received: <ul style="list-style-type: none"> 1. Types 2. Dates 3. Minutes 4. Providers 5. <i>For Part C:</i> Reason for delay of initiation of service(s) k. Attendance in any center-based program (e.g., child care, preschool) l. Child outcomes m. Family survey/outcomes n. Transition <ul style="list-style-type: none"> i. Date of transition plan ii. Date of notification iii. Date of transition conference iv. Reason for delay of notification to Part B v. Reason for delay of transition conference o. Exit <ul style="list-style-type: none"> i. Date ii. Reason 	<ul style="list-style-type: none"> 2. Service provider/teacher-level data elements <ul style="list-style-type: none"> a. Identifier that can be linked to child identifier and program identifier b. Service provider/teacher demographics <ul style="list-style-type: none"> i. Gender ii. Race/ethnicity iii. Date of birth iv. Languages other than English c. License, certification d. Education <ul style="list-style-type: none"> i. Field(s) of study ii. Degree(s) awarded iii. Date(s) awarded iv. <i>For Part C:</i> Continuing education information (e.g., units, hours) e. Employment <ul style="list-style-type: none"> i. Employer/agency ii. Date started

Elements of Quality	
<ul style="list-style-type: none"> iii. Position title <ul style="list-style-type: none"> f. <i>For Part C</i>: Number of years working with children ≤ 5 years old with disabilities and their families 3. Local Early Intervention Services (EIS) program / Local Educational Agency-level data elements <ul style="list-style-type: none"> a. Name of entity b. Unique ID of entity c. Address of entity d. Type (e.g., school district, other public provider, private) e. Size of program/district in terms of number of children (e.g., total # of children ≤ 5 years old) f. Size of program/district in terms of number of children ≤ 5 years old who receive IDEA services g. Size of program/district in terms of staff (e.g., # of full-time equivalent [FTE] serving children ≤ 5 years old receiving IDEA services) h. Inclusion opportunities (i.e., does entity provide IDEA services in settings where children without disabilities are receiving early care and education?) i. Local determination j. Financial data <ul style="list-style-type: none"> i. Total funds budgeted for the Part C or 619 program ii. Total funds expended for the Part C or 619 program iii. Funds budgeted by revenue source (e.g., Federal C/B, state, private insurance, public insurance) iv. Funds expended by revenue source (e.g., Federal C/B, state, private insurance, public insurance) 	
SD4b.	The Part C/619 state data system has the capacity to track data about children when they move from one Part C/619 local program to another in the state.
SD4c.	The Part C/619 state data system has built-in edit-check routines at the application and/or database levels (e.g., format checks, field validation restrictions, import restrictions/checks).
SD4d.	The Part C/619 state data system has reports in place to assess data quality (e.g., error reports, outliers, missing data).
SD4e.	The Part C/619 state data system has controls in place so end users access data consistent with federal, state and local privacy requirements, including requiring strong passwords; limits on the length of access (e.g., session timeouts, use of different user types and role-based permissions).
SD4f.	The Part C/619 state data system has embedded supports and training materials for end users (e.g., mouse over definitions, support documents, practice scenarios, practice site within the application, audiovisual tutorials).

Elements of Quality	
SD4g.	The Part C/619 state data system, directly or through a related application, has reporting and analysis tools that provide end users, including state and local program staff, with easy access to the data in both raw form and reports.
SD4h.	<i>For transactional systems:</i> The Part C/619 state data system provides automated functions that support program practices for end users, (e.g., date tickler or calendar reminders of critical dates such as deadlines for IFSP/IEP reviews and transition conferences).
SD4i.	The Part C/619 state data system has security measures that allow the state to comply with federal, state, and local privacy requirements, including those that address: <ul style="list-style-type: none"> • Data back-up and recovery • Data storage • Data encryption • Proper destruction of data • Secure transmission of data
SD4j.	The Part C/619 state data system allows for selected modifications within the data system with little or no reliance on the IT team, such as adjusting user permissions and adding support documents.
SD4k.	The Part C/619 state data system has the capacity to link various child-level data elements, including child outcomes.
SD4l.	The Part C/619 state data system has the capacity to link child-level data with service provider/teacher data.
SD4m.	The Part C/619 state data system has the capacity to link child-level data with program/school/classroom data.
SD4n.	The Part C/619 state data system has the capacity to link service provider/teacher data with program/school/classroom data.
SD4o.	The Part C/619 state data system has the capacity to link family survey/outcomes data with other child-level data, including child outcomes.
SD4p.	<i>For transactional systems:</i> The Part C/619 state data system is able to track entries/changes made by end users to data in the database, and the user who made them.
SD4q.	The Part C/619 state data system has interoperability that allows for linking Part C or 619 data to other statewide longitudinal and early childhood data systems.

Section 2: System Design and Development

Quality Indicator SD5: Part C/619 state staff work with the IT team to translate the system requirements analysis into the design for the new data system/enhancement.

Elements of Quality	
SD5a.	Part C/619 state staff or representatives work with the IT team as decisions are made about technical architecture (e.g., hardware and software, naming conventions, importing legacy data) and provide clarification as necessary.
SD5b.	Part C/619 state staff work with the IT team to review, refine, and approve mock-ups of modules, reports, and other functions.
SD5c.	Part C/619 state staff work with the IT team on the ongoing development of the data dictionary.

Quality Indicator SD6: Part C/619 state staff work with the IT team as they build and test the new data system/enhancement.

Elements of Quality	
SD6a.	Part C/619 state staff are actively involved with the IT team in refining the data system requirements during system construction with consideration of the scope.
SD6b.	Part C/619 state staff test modules as they are developed until they function as intended.
SD6c.	Part C/619 state staff communicate with the IT team to ensure adequate system performance based upon anticipated system peak usage.
SD6d.	Part C/619 state staff or representatives require technical documentation, including instructions for system deployment and maintenance.

Section 3: System Acceptance and Deployment

Quality Indicator SD7: Part C/619 state staff prepare for, communicate about, and conduct system acceptance testing to ensure the new data system/enhancement functions properly before deployment.

Elements of Quality	
SD7a.	Part C/619 state staff select representative end users (e.g., based on user types, permissions) for acceptance testing.
SD7b.	Part C/619 state staff collaborate with the IT team to create the acceptance testing plan, including a schedule and expected testing environment.
SD7c.	Part C/619 state staff prepare materials (e.g., test data, sample cases) and feedback mechanism for acceptance testing.
SD7d.	Part C/619 state staff work with the IT team to ensure that legacy and new data are processed together as specified in the systems requirement analysis (e.g., test associated system utilities and processes for accuracy and fidelity).
SD7e.	Part C/619 state staff conduct acceptance testing, process user feedback, and communicate findings to the IT team.
SD7f.	Part C/619 state staff work with the IT team and/or project management to adjust plans as needed.
SD7g.	Part C/619 state staff repeat system acceptance testing as necessary until the system functions properly.

Quality Indicator SD8: Part C/619 state staff participate in creating, reviewing, and revising materials to support the implementation of the new data system/enhancement.

Elements of Quality	
SD8a.	Part C/619 state staff ensure data dictionary is reviewed and revised as necessary.
SD8b.	Part C/619 state staff participate in creating and updating system materials (e.g., user manuals, online tutorials, webinars) as necessary.
SD8c.	Part C/619 state staff ensure changes to the materials are communicated to help desk support.
SD8d.	Part C/619 state staff revise updated materials based on acceptance testers' review and feedback.

Quality Indicator SD9: Part C/619 state staff communicate and work with the IT team to deploy the new data system/enhancement.

Elements of Quality	
SD9a.	Part C/619 state staff collaborate with the IT team to create a deployment plan, including guidelines for transition to the new data system/enhancement, schedule, and roles and responsibilities.
SD9b.	Part C/619 state staff communicate the deployment plan to all necessary parties, including state and local staff.
SD9c.	Part C/619 state staff ensure end user support (e.g., training, release notes) is provided to all end users for the new data system/enhancement.
SD9d.	Part C/619 state staff or representatives confirm that contingency plans exist for problems during and after deployment of the new data system/enhancement.
SD9e.	Part C/619 state staff coordinate with the IT team to release the new data system/enhancement.
SD9f.	Part C/619 state staff coordinate with the IT team to transition the responsibility for the new data system/enhancement to the state agency according to the deployment plan.
SD9g.	<i>For new systems only:</i> Part C/619 state staff coordinate with the IT team on the retirement of the legacy system, including the decision to run the two systems in parallel.

Subcomponent: Data Use (DU)

Effective use of Part C and Section 619 data is fundamental to the achievement of positive outcomes for children with disabilities and families. To support the achievement of positive outcomes, Part C and Section 619 state staff need the knowledge and skills to formulate critical questions about the services provided in the state and the outcomes experienced and use their data to answer these questions. The purpose of the Data Use subcomponent is to assist state leaders in facilitating ongoing use of quality Part C and Section 619 data for program accountability, program improvement, and program operations at state and local levels. Part C and Section 619 state and local staff benefit from using data effectively, but they need knowledge and skills to be able to do this. Effective data use also requires ongoing planning, analysis, and dissemination of data products. Data products are defined as all types of materials containing data, such as data tables, presentations, and reports. The framework assumes that many different kinds of individuals can make use of data. A data user is any person who accesses the data in any form, including raw data, data tables, data displays, reports, or any other data products. All data use must comply with data governance policies and with careful attention to the protection of personally identifiable information. To achieve positive outcomes based on continuous improvement of programs and systems, the state needs to prepare and disseminate a variety of data products and build the capacity of state and local staff for effective data use.

This subcomponent consists of three sections. The first section addresses planning for data use and includes planning for data analysis, product development, and dissemination. The second section addresses data analysis and dissemination. The third section addresses using data to inform decisions and enhancing capacity for data use at state and local levels.

Section 1: Planning for Data Use

Quality Indicator DU1: Part C/619 state staff plan for data analysis, product development, and dissemination to address the needs of the state agency and other users.

Elements of Quality
DU1a. Part C/619 state staff develop recommendations for effective data use.
DU1b. Part C/619 state staff identify potential data users (state and local) and periodically gather information about their specific data needs.
DU1c. When planning documents, products, resources, and timelines, Part C/619 state staff consider accountability and program improvement questions that drive data analysis and use.
DU1d. Part C/619 state staff have a process to prioritize data requests, both for data that are readily available and queried regularly and data that require additional staff time to query, and respond to them (as appropriate) in a timely fashion.
DU1e. Part C/619 state staff plan for dissemination that focuses on products, methods, and timelines tailored to specific stakeholder groups.
DU1f. Part C/619 state staff review and revise plans for data analysis, product development, and dissemination as necessary.

Section 2: Analyzing and Disseminating for Data Use

Quality Indicator DU2: Part C/619 state staff or representatives conduct data analysis activities and implement procedures to ensure the integrity of the data.

Elements of Quality
DU2a. Part C/619 state staff or representatives analyze data to address accountability and program improvement needs, including providing timely information for federal and state reporting requirements.
DU2b. Part C/619 state staff prioritize and respond to various types of data requests, including for data that are readily available and queried regularly, data that require additional staff time to query, and data exports for external users.
DU2c. Part C/619 state staff or representatives develop documentation of the specifications (e.g., data elements, restrictions related to data elements, querying parameters, report criteria) to answer specific questions, and documentation is updated as needed.
DU2d. Part C/619 state staff or representatives implement procedures to ensure that data, as queried and reported, are accurate and include, when appropriate, checks with the authoritative or original source of the data.

Quality Indicator DU3: Part C/619 state and local staff or representatives prepare data products to promote understanding of the data and inform decision-making.

Elements of Quality
DU3a. Part C/619 state and local staff or their representatives prepare a variety of data products.
DU3b. Part C/619 state and local staff or representatives include documentation in data products as needed for accurate interpretation and use of the information (e.g., querying parameters, changes to data elements or collection protocols).
DU3c. Part C/619 state staff or their representatives ensure that personally identifiable information (PII) is protected in accordance with federal and state requirements in all data products.
DU3d. Part C/619 state and local administrators or their designees use a variety of approaches (e.g., videos, webinars) and displays (e.g., tables, infographics) to enhance understanding of the data.
DU3e. Part C/619 state and local staff or representatives evaluate data products (e.g., quality, use of products) and use the information to plan or revise products.

Quality Indicator DU4: Part C/619 state and local staff or their representatives disseminate data products to users to meet their needs.

Elements of Quality
DU4a. Part C/619 state and local staff use a variety of methods (e.g. dashboard, issue briefs, websites) to disseminate data products.
DU4b. Part C/619 state and local staff's dissemination of data products includes sufficient information to interpret and use the data appropriately.
DU4c. Part C/619 state and local staff's dissemination procedures include providing data sources the opportunity to verify the accuracy of the data prior to the release of data products to the general public, as appropriate.
DU4d. Part C/619 state and local staff periodically evaluate the effectiveness of the dissemination strategies and revise as necessary.

Section 3: Using Data and Promoting Capacity for Data Use

Quality Indicator DU5: Part C/619 state and local staff use data to inform decisions.

Elements of Quality	
DU5a.	Part C/619 state staff use subgroup analysis (e.g., geographic locality, race/ethnicity, disability type, age, gender, or other criteria) to facilitate interpretation of the data.
DU5b.	Part C/619 state staff systematically review the findings of data analyses, interpret the findings, and make decisions based on the data.
DU5c.	Part C/619 local staff systematically review the findings of data analyses, interpret the findings, and make decisions based on the data.
DU5d.	Part C/619 state and local staff evaluate data use at the state and local levels to support accountability, program improvement, and program operations.

Quality Indicator DU6: Part C/619 state staff or representatives support the use of data at state and local levels.

Elements of Quality	
DU6a.	Part C/619 state staff or representatives provide multiple resources and tools (e.g., help desk, analytic and querying tools, Web portal) for a variety of data users to facilitate access to data and to support data use.
DU6b.	Part C/619 state staff or representatives assess professional development needs of Part C/619 state and local staff related to data use.
DU6c.	Part C/619 state staff or representatives provide for professional development that supports Part C/619 state and local users' skills and competencies to understand, interpret, and use data effectively.
DU6d.	Part C/619 state administrators or designees provide professional development activities using a variety of methods (e.g., workshops, user groups) for users to improve skills and competencies.
DU6e.	Part C/619 state staff or representatives evaluate the effectiveness of professional development activities to enhance state and local capacity for data use and revise as necessary.

Subcomponent: Sustainability (SU)

Sustainability refers to the state's capacity to support the Part C and Section 619 data system over time to meet the program's evolving needs. To sustain the data system, a state needs to ensure that sufficient fiscal and human resources are available, key leadership and stakeholders support the data system, data are used widely, and the data system can address a state's evolving information needs. Demonstrating the value of data in informing decisions is an important contributor to sustainability. Producing an enduring, efficient, effective, and sustainable data system is an ongoing endeavor; there will always be more work to do to ensure the data system remains current and relevant.

The process of identifying the need for system enhancements or an entirely new data system is conceptualized as a part of sustainability. However, the data governance and management entity is viewed as responsible for translating the identified enhancements or request for a new system into an actionable scope of work that includes activities, timelines, and required resources (see Data Governance and Management subcomponent). The development of a new system or enhancing of an existing system is executed in accordance with the system development life cycle as presented in the System Design and Development subcomponent.

Quality Indicator SU1: Part C/619 state staff use a systematic process that includes stakeholder input to identify enhancements to the data system.

Elements of Quality	
SU1a.	Part C/619 state staff identify the criteria that indicate that the data system is meeting the needs of various types of stakeholders.
SU1b.	Part C/619 state staff or representatives collect and analyze data on the identified criteria.
SU1c.	Part C/619 state staff use results of the analysis to identify needed improvements to the data system and the supports for the data system (e.g., improved professional development for data use, improved access to data analysts).
SU1d.	Part C/619 state staff verify that potential improvements align with the purpose and vision of the data system.
SU1e.	Part C/619 state staff have a process for initiating changes to the data system in response to changes to federal or state reporting requirements.
SU1f.	Part C/619 state staff or representatives monitor that the data system is up-to-date with effective technologies to meet stakeholder needs.

Quality Indicator SU2: Part C/619 state staff generate political and fiscal support to maintain and enhance the data system.

Elements of Quality	
SU2a.	Part C/619 state staff articulate to decision-makers the benefits of the data system and the need for improvements.
SU2b.	Part C/619 state staff work with state leadership/management to identify the needed resources (i.e., fiscal, personnel, time), including expanding current funding and finding new funding sources to maintain the existing system and, as needed, to improve the system.
SU2c.	Part C/619 state staff promote the use of data-informed decision-making for continuous program improvement at multiple levels (policymakers to local users), to generate support for the data system by demonstrating its value.
SU2d.	Part C/619 state staff plan for and address transfer of knowledge about the data system to new Part C/619 state staff, IT staff, and vendors, including maintaining documentation, establishing a personnel system with back-ups, and providing orientation/training.
SU2e.	Part C/619 state staff promote participation in integrated and/or linked data systems initiatives such as ECIDS and SLDS, which generates support for the data system by demonstrating its value.

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Subcomponent: Data Use

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Subcomponent: Data Use

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Subcomponent: Purpose and Vision, Data Governance and Management, System Design

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Subcomponent: Data Governance and Management

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Subcomponent: System Design

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Subcomponent: Purpose and Vision

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Subcomponent: System Design

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / CHILDREN'S SPECIAL HEALTH CARE
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64300100					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				

TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?	Y				

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.					
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AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")					
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")					

Action		Program or Service (Budget Entity Codes)				
		64300100				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64300100				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #22-001?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64300100				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				

Action		Program or Service (Budget Entity Codes)				
		64300100				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

		Program or Service (Budget Entity Codes)				
Action		64300100				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)	N/J				
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				

		Program or Service (Budget Entity Codes)				
Action		64300100				
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in						
14. SCHEDULE VIII B-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.						
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.						
15. SCHEDULE VIII C (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR, SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				

		Program or Service (Budget Entity Codes)				
Action		64300100				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



MEDICAL QUALITY ASSURANCE EXHIBITS AND SCHEDULES



MEDICAL QUALITY ASSURANCE SCHEDULE I SERIES

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Acupuncture

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	71,331	797,464	70,064
Fines, forfeitures, judgments	3,710	3,710	3,710
Unlicensed activity	1,245	13,235	1,245
Miscellaneous	348	67	67
Total Fee Collection to Line (A) - Section III	76,634	814,476	75,086

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	118,935	149,360	107,942
Other Personal Services	8,393	18,601	13,510
Expenses	14,083	25,643	18,104
Operating Capital Outlay	67	222	159
Special categories-Operating	73,744	98,159	83,208
Special caategories-Non-Operating	108,813	236,670	29,860
Indirect Costs Charged to Trust Fund	8,876	20,761	14,855
Total Full Costs to Line (B) - Section III	332,910	549,416	267,638

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	76,634	814,476	75,086
TOTAL SECTION II	(B)	332,910	549,416	267,638
TOTAL - Surplus/Deficit	(C)	(256,276)	265,060	(192,552)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Anesthesiologist Assistants

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	113,025	17,200	113,025
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	2,720	100	2,720
Miscellaneous	13	1	0
Total Fee Collection to Line (A) - Section III	115,758	17,301	115,745

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	9,716	10,340	20,596
Other Personal Services	9,280	1,288	2,578
Expenses	2,046	1,775	3,454
Operating Capital Outlay	8	15	30
Special categories-Operating	17,878	6,330	14,437
Special caategories-Non-Operating	26,191	56,515	5,697
Indirect Costs Charged to Trust Fund	918	1,437	2,834
Total Full Costs to Line (B) - Section III	66,036	77,700	49,627

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>				
TOTAL SECTION I	(A)	115,758	17,301	115,745
TOTAL SECTION II	(B)	66,036	77,700	49,627
TOTAL - Surplus/Deficit	(C)	49,722	(60,399)	66,118

EXPLANATION of LINE C:

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SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Athletic Trainers

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	308,910	109,100	308,910
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	12,905	2,345	12,905
Miscellaneous	61	61	61
Total Fee Collection to Line (A) - Section III	321,876	111,506	321,876

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	79,898	53,906	69,958
Other Personal Services	2,009	6,713	8,756
Expenses	31,097	9,255	11,733
Operating Capital Outlay	56	80	103
Special categories-Operating	18,174	35,273	51,480
Special caategories-Non-Operating	64,358	127,251	19,352
Indirect Costs Charged to Trust Fund	8,264	7,493	9,628
Total Full Costs to Line (B) - Section III	203,857	239,971	171,010

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	321,876	111,506	321,876
TOTAL SECTION II	(B)	203,857	239,971	171,010
TOTAL - Surplus/Deficit	(C)	118,019	(128,465)	150,866

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Chiropractic

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	316,562	2,775,958	316,562
Fines, forfeitures, judgments	141,045	34,355	34,355
Unlicensed activity	3,845	50,450	3,845
Miscellaneous	1,552	1552	1552
Total Fee Collection to Line (A) - Section III	463,004	2,862,315	356,314

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	414,845	629,334	514,861
Other Personal Services	34,398	78,376	64,437
Expenses	45,726	108,050	86,353
Operating Capital Outlay	198	937	759
Special categories-Operating	263,394	387,986	366,578
Special caategories-Non-Operating	283,393	561,153	142,424
Indirect Costs Charged to Trust Fund	33,057	87,476	70,856
Total Full Costs to Line (B) - Section III	1,075,011	1,853,313	1,246,268

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	463,004	2,862,315	356,314
TOTAL SECTION II	(B)	1,075,011	1,853,313	1,246,268
TOTAL - Surplus/Deficit	(C)	(612,007)	1,009,002	(889,954)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Clinical Labs

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	1,190,526	865,071	1,114,371
Fines, forfeitures, judgments	4,632	2,562	2,562
Unlicensed activity	63,165	37,865	84,585
Miscellaneous	304	304	304
Total Fee Collection to Line (A) - Section III	1,258,627	905,802	1,201,822

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	385,919	378,506	423,234
Other Personal Services	18,669	47,139	52,970
Expenses	39,111	64,985	70,985
Operating Capital Outlay	294	564	624
Special categories-Operating	182,557	236,734	303,050
Special caategories-Non-Operating	214,336	305,217	117,077
Indirect Costs Charged to Trust Fund	44,076	52,611	58,246
Total Full Costs to Line (B) - Section III	884,963	1,085,757	1,026,187

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	1,258,627	905,802	1,201,822
TOTAL SECTION II	(B)	884,963	1,085,757	1,026,187
TOTAL - Surplus/Deficit	(C)	373,664	(179,955)	175,635

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Certified Nursing Assistant

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	3,482,020	4,425,705	4,425,705
Fines, forfeitures, judgments	33,015	25,024	25,024
Unlicensed activity	319,265	413,668	413,668
Miscellaneous	3,843	1061	1061
Total Fee Collection to Line (A) - Section III	3,838,143	4,865,458	4,865,458

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	2,444,278	2,511,213	2,292,552
Other Personal Services	232,111	312,742	286,924
Expenses	435,465	431,147	384,510
Operating Capital Outlay	1,986	3,741	3,381
Special categories-Operating	873,502	1,575,270	1,656,073
Special categories-Non-Operating	616,507.44	951,673	634,178
Indirect Costs Charged to Trust Fund	295,677	349,051	315,503
Total Full Costs to Line (B) - Section III	4,899,525	6,134,837	5,573,121

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	3,838,143	4,865,458	4,865,458
TOTAL SECTION II	(B)	4,899,525	6,134,837	5,573,121
TOTAL - Surplus/Deficit	(C)	(1,061,382)	(1,269,379)	(707,663)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 CSW/MFT/MHC

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	4,486,944	1,354,271	4,201,921
Fines, forfeitures, judgments	21,843	14,654	14,654
Unlicensed activity	157,920	12,760	157,920
Miscellaneous	4,902	1276	1276
Total Fee Collection to Line (A) - Section III	4,671,609	1,382,961	4,375,771

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	1,274,134	1,129,040	1,424,713
Other Personal Services	86,988	140,609	178,310
Expenses	155,175	193,843	238,955
Operating Capital Outlay	901	1,682	2,101
Special categories-Operating	691,736	718,657	1,029,678
Special caategories-Non-Operating	455,920	713,112	394,112
Indirect Costs Charged to Trust Fund	124,270	156,933	196,070
Total Full Costs to Line (B) - Section III	2,789,125	3,053,875	3,463,939

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	4,671,609	1,382,961	4,375,771
TOTAL SECTION II	(B)	2,789,125	3,053,875	3,463,939
TOTAL - Surplus/Deficit	(C)	1,882,484	(1,670,914)	911,832

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Dental Hygienist

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	194,946	1,373,515	121,605
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	6,870	78,775	6,870
Miscellaneous	197	36	36
Total Fee Collection to Line (A) - Section III	202,013	1,452,326	128,511

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	189,133	292,269	191,068
Other Personal Services	18,338	36,399	23,913
Expenses	25,137	50,179	32,046
Operating Capital Outlay	186	435	282
Special categories-Operating	96,641	186,984	143,629
Special caategories-Non-Operating	160,593	371,380	52,854
Indirect Costs Charged to Trust Fund	26,017	40,624	26,295
Total Full Costs to Line (B) - Section III	516,045	978,271	470,087

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	202,013	1,452,326	128,511
TOTAL SECTION II	(B)	516,045	978,271	470,087
TOTAL - Surplus/Deficit	(C)	(314,032)	474,055	(341,576)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Dental Labs

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	13,550	176,350	13,550
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	45	4,105	45
Miscellaneous	34	18	18
Total Fee Collection to Line (A) - Section III	13,629	180,473	13,613

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	7,520	30,846	13,102
Other Personal Services	459	3,842	1,640
Expenses	1,001	5,296	2,197
Operating Capital Outlay	4	46	19
Special categories-Operating	9,185	26,258	16,824
Special caategories-Non-Operating	29,699	77,135	3,624
Indirect Costs Charged to Trust Fund	2,143	4,288	1,803
Total Full Costs to Line (B) - Section III	50,011	147,710	39,211

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	13,629	180,473	13,613
TOTAL SECTION II	(B)	50,011	147,710	39,211
TOTAL - Surplus/Deficit	(C)	(36,382)	32,763	(25,598)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Dentistry

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	542,359	5,482,145	489,615
Fines, forfeitures, judgments	148,044	109,352	109,352
Unlicensed activity	9,223	78,710	9,223
Miscellaneous	3,534	3534	3534
Total Fee Collection to Line (A) - Section III	703,160	5,673,741	611,724

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	1,173,691	1,748,583	1,401,582
Other Personal Services	505,479	217,766	175,415
Expenses	156,235	300,212	235,075
Operating Capital Outlay	382	2,605	2,067
Special categories-Operating	667,479	1,086,583	1,007,016
Special caategories-Non-Operating	60,618	428,673	387,713
Indirect Costs Charged to Trust Fund	111,415	243,048	192,887
Total Full Costs to Line (B) - Section III	2,675,299	4,027,468	3,401,756

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	703,160	5,673,741
TOTAL SECTION II	(B)	2,675,299	4,027,468
TOTAL - Surplus/Deficit	(C)	(1,972,139)	(2,790,032)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Dietitians

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	454,630	116,440	428,905
Fines, forfeitures, judgments	130	130	130
Unlicensed activity	26,377	3,553	26,377
Miscellaneous	128	16	16
Total Fee Collection to Line (A) - Section III	481,265	120,139	455,428

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	122,044	132,919	131,269
Other Personal Services	4,798	16,554	16,429
Expenses	17,970	22,821	22,017
Operating Capital Outlay	94	198	194
Special categories-Operating	98,929	98,671	110,017
Special categories-Non-Operating	68,954	170,079	36,312
Indirect Costs Charged to Trust Fund	13,774	18,475	18,065
Total Full Costs to Line (B) - Section III	326,562	459,717	334,303

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	481,265	120,139	455,428
TOTAL SECTION II	(B)	326,562	459,717	334,303
TOTAL - Surplus/Deficit	(C)	154,703	(339,578)	121,125

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Electrologists

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	140,082	265,622	127,722
Fines, forfeitures, judgments	4,125	4,125	4,125
Unlicensed activity	7,532	9,110	7,532
Miscellaneous	538	105	105
Total Fee Collection to Line (A) - Section III	152,277	278,962	139,484

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	177,876	173,766	185,787
Other Personal Services	9,994	21,640	23,252
Expenses	23,943	29,834	31,161
Operating Capital Outlay	113	259	274
Special categories-Operating	133,461	131,450	156,189
Special caategories-Non-Operating	35,159	42,599	51,394
Indirect Costs Charged to Trust Fund	16,222	24,153	25,568
Total Full Costs to Line (B) - Section III	396,767	423,701	473,625

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	152,277	278,962	139,484
TOTAL SECTION II	(B)	396,767	423,701	473,625
TOTAL - Surplus/Deficit	(C)	(244,490)	(144,739)	(334,141)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 EMS (EMT & PMD)

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	2,282,851	744,789	2,226,969
Fines, forfeitures, judgments	17,281	17,281	17,281
Unlicensed activity	-	-	-
Miscellaneous	1,140	1013	1013
Total Fee Collection to Line (A) - Section III	2,301,272	763,083	2,245,263

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	818,100	649,597	948,029
Other Personal Services	91,668	80,900	118,650
Expenses	182,083	111,528	159,005
Operating Capital Outlay	803	968	1,398
Special categories-Operating	425,254	392,645	660,814
Special caategories-Non-Operating	266,309	159,252	262,249
Indirect Costs Charged to Trust Fund	110,190	90,292	130,469
Total Full Costs to Line (B) - Section III	1,894,408	1,485,181	2,280,614

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	2,301,272	763,083	2,245,263
TOTAL SECTION II	(B)	1,894,408	1,485,181	2,280,614
TOTAL - Surplus/Deficit	(C)	406,864	(722,098)	(35,351)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
Hearing Aid Specialists

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	407,775	117,775	407,775
Fines, forfeitures, judgments	2,015	500	500
Unlicensed activity	5,535	55	5,535
Miscellaneous	99	30	30
Total Fee Collection to Line (A) - Section III	415,424	118,360	413,840

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	61,960	73,485	95,186
Other Personal Services	6,465	9,152	11,913
Expenses	8,759	12,616	15,965
Operating Capital Outlay	38	109	140
Special categories-Operating	59,839	47,524	69,487
Special caategories-Non-Operating	67,934	146,336	26,331
Indirect Costs Charged to Trust Fund	5,203	10,214	13,100
Total Full Costs to Line (B) - Section III	210,197	299,436	232,122

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	415,424	118,360	413,840
TOTAL SECTION II	(B)	210,197	299,436	232,122
TOTAL - Surplus/Deficit	(C)	205,227	(181,076)	181,718

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Massage Therapy

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	<u>ACTUAL</u>	<u>ESTIMATED</u>	<u>REQUEST</u>
	<u>FY 2020 - 2021</u>	<u>FY 2021 - 2022</u>	<u>FY 2022 - 2023</u>
<u>Receipts:</u>			
Fees and licensees	1,800,616	5,005,380	1,800,616
Fines, forfeitures, judgments	130,188	130,188	130,188
Unlicensed activity	94,391	199,810	94,391
Miscellaneous	11,073	3,198	3,198
Total Fee Collection to Line (A) - Section III	2,036,268	5,338,576	2,028,393

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	3,515,413	2,935,174	2,758,242
Other Personal Services	299,797	365,542	345,207
Expenses	569,236	503,936	462,616
Operating Capital Outlay	1,944	4,372	4,068
Special categories-Operating	1,406,966	2,004,663	2,155,554
Special caategories-Non-Operating	387,762	719,571	763,000
Indirect Costs Charged to Trust Fund	222,523	407,980	379,592
Total Full Costs to Line (B) - Section III	6,403,641	6,941,239	6,868,280

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>				
TOTAL SECTION I	(A)	2,036,268	5,338,576	2,028,393
TOTAL SECTION II	(B)	6,403,641	6,941,239	6,868,280
TOTAL - Surplus/Deficit	(C)	(4,367,373)	(1,602,663)	(4,839,887)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Medical Physicists

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	127,250	46,950	127,250
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	3,560	605	3,315
Miscellaneous	5	5	5
Total Fee Collection to Line (A) - Section III	130,815	47,560	130,570

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	11,170	16,223	19,191
Other Personal Services	189	2,020	2,402
Expenses	1,885	2,785	3,219
Operating Capital Outlay	10	24	28
Special categories-Operating	12,157	10,261	13,837
Special caategories-Non-Operating	28,360	66,912	5,309
Indirect Costs Charged to Trust Fund	1,530	2,255	2,641
Total Full Costs to Line (B) - Section III	55,302	100,481	46,627

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	130,815	47,560	130,570
TOTAL SECTION II	(B)	55,302	100,481	46,627
TOTAL - Surplus/Deficit	(C)	75,513	(52,921)	83,943

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Medicine

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	18,530,842	21,028,291	21,028,291
Fines, forfeitures, judgments	619,659	619,659	619,659
Unlicensed activity	204,462	201,920	201,920
Miscellaneous	30,715	20,897	20,897
Total Fee Collection to Line (A) - Section III	19,385,678	21,870,767	21,870,767

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	6,110,089	8,048,309	7,907,285
Other Personal Services	1,609,775	1,002,323	989,635
Expenses	827,399	1,381,804	1,326,221
Operating Capital Outlay	3,492	11,988	11,662
Special categories-Operating	4,424,452	4,994,441	5,643,004
Special caategories-Non-Operating	3,311,906	5,832,012	2,187,357
Indirect Costs Charged to Trust Fund	476,573	1,118,691	1,088,207
Total Full Costs to Line (B) - Section III	16,763,685	22,389,568	19,153,370

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	19,385,678	21,870,767
TOTAL SECTION II	(B)	16,763,685	19,153,370
TOTAL - Surplus/Deficit	(C)	2,621,993	(518,801)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Midwifery

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	19,090	129,590	19,090
Fines, forfeitures, judgments	429	429	429
Unlicensed activity	105	1,085	105
Miscellaneous	141	46	46
Total Fee Collection to Line (A) - Section III	19,765	131,150	19,670

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	65,142	44,069	48,483
Other Personal Services	4,495	5,488	6,068
Expenses	9,216	7,566	8,132
Operating Capital Outlay	33	66	72
Special categories-Operating	44,136	27,124	34,288
Special caategories-Non-Operating	7,448	10,804	13,412
Indirect Costs Charged to Trust Fund	3,061	6,125	6,672
Total Full Costs to Line (B) - Section III	133,530	101,242	117,126

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	19,765	131,150	19,670
TOTAL SECTION II	(B)	133,530	101,242	117,126
TOTAL - Surplus/Deficit	(C)	(113,765)	29,908	(97,456)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Nursing Home Administrators

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	624,395	275,270	609,115
Fines, forfeitures, judgments	10,452	1,372	1,372
Unlicensed activity	8,305	1,695	8,635
Miscellaneous	349	349	349
Total Fee Collection to Line (A) - Section III	643,501	278,686	619,471

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	142,592	113,545	159,070
Other Personal Services	14,416	14,141	19,908
Expenses	23,129	19,494	26,679
Operating Capital Outlay	67	169	235
Special categories-Operating	137,653	69,675	111,933
Special categories-Non-Operating	115,551	206,047	44,003
Indirect Costs Charged to Trust Fund	7,652	15,782	21,891
Total Full Costs to Line (B) - Section III	441,060	438,854	383,719

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	643,501	278,686	619,471
TOTAL SECTION II	(B)	441,060	438,854	383,719
TOTAL - Surplus/Deficit	(C)	202,441	(160,168)	235,752

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Nursing

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	23,330,148	21,055,821	21,055,821
Fines, forfeitures, judgments	267,764	267,764	267,764
Unlicensed activity	1,421,525	1,136,098	1,136,098
Miscellaneous	22,020	13,342	13,342
Total Fee Collection to Line (A) - Section III	25,041,457	22,473,025	22,473,025

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	7,923,653	8,537,402	9,572,548
Other Personal Services	1,760,457	1,063,234	1,198,051
Expenses	1,318,583	1,465,775	1,605,521
Operating Capital Outlay	5,961	12,717	14,117
Special categories-Operating	4,676,781	5,434,718	6,949,770
Special caategories-Non-Operating	3,791,832	6,753,292	2,648,011
Indirect Costs Charged to Trust Fund	802,551	1,186,673	1,317,382
Total Full Costs to Line (B) - Section III	20,279,818	24,453,811	23,305,400

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	25,041,457	22,473,025
TOTAL SECTION II	(B)	20,279,818	23,305,400
TOTAL - Surplus/Deficit	(C)	4,761,640	(1,980,786)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
Occupational Therapy

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	1,177,196	483,360	1,159,440
Fines, forfeitures, judgments	3,008	3,008	3,008
Unlicensed activity	83,655	6,955	83,655
Miscellaneous	554	309	309
Total Fee Collection to Line (A) - Section III	1,264,413	493,632	1,246,412

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	317,175	282,524	359,252
Other Personal Services	27,099	35,185	44,962
Expenses	54,574	48,506	60,254
Operating Capital Outlay	265	421	530
Special categories-Operating	306,082	180,744	260,491
Special caategories-Non-Operating	146,166	264,876	99,378
Indirect Costs Charged to Trust Fund	37,648	39,270	49,441
Total Full Costs to Line (B) - Section III	889,008	851,527	874,307

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	1,264,413	493,632	1,246,412
TOTAL SECTION II	(B)	889,008	851,527	874,307
TOTAL - Surplus/Deficit	(C)	375,405	(357,895)	372,105

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Opticianry

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	561,711	129,016	561,711
Fines, forfeitures, judgments	5,142	5,142	5,142
Unlicensed activity	23,167	2,265	23,167
Miscellaneous	863	863	863
Total Fee Collection to Line (A) - Section III	590,883	137,286	590,883

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	381,981	235,338	307,653
Other Personal Services	24,248	29,309	38,504
Expenses	51,914	40,405	51,600
Operating Capital Outlay	236	351	454
Special categories-Operating	143,534	188,444	261,106
Special caategories-Non-Operating	77,991	57,694	85,105
Indirect Costs Charged to Trust Fund	29,690	32,711	42,339
Total Full Costs to Line (B) - Section III	709,595	584,252	786,761

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	590,883	137,286	590,883
TOTAL SECTION II	(B)	709,595	584,252	786,761
TOTAL - Surplus/Deficit	(C)	(118,712)	(446,966)	(195,878)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Optometry

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	1,171,515	149,118	1,133,743
Fines, forfeitures, judgments	25,444	10,278	10,278
Unlicensed activity	18,500	690	18,565
Miscellaneous	308	299	299
Total Fee Collection to Line (A) - Section III	1,215,767	160,385	1,162,885

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	116,717	123,837	198,703
Other Personal Services	6,382	15,422	24,869
Expenses	18,292	21,261	33,327
Operating Capital Outlay	67	184	293
Special categories-Operating	124,948	79,442	143,138
Special categories-Non-Operating	209,342	477,071	54,966
Indirect Costs Charged to Trust Fund	8,264	17,213	27,346
Total Full Costs to Line (B) - Section III	484,012	734,432	482,641

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	1,215,767	160,385	1,162,885
TOTAL SECTION II	(B)	484,012	734,432	482,641
TOTAL - Surplus/Deficit	(C)	731,755	(574,047)	680,244

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Orthotists & Prosthetists

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	65,435	354,075	65,435
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	435	3,170	435
Miscellaneous	29	5	5
Total Fee Collection to Line (A) - Section III	65,899	357,250	65,875

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	27,937	61,824	37,204
Other Personal Services	3,005	7,699	4,656
Expenses	3,324	10,614	6,240
Operating Capital Outlay	19	92	55
Special categories-Operating	34,013	37,605	26,175
Special caategories-Non-Operating	65,646	126,368	10,292
Indirect Costs Charged to Trust Fund	2,449	8,593	5,120
Total Full Costs to Line (B) - Section III	136,394	252,796	89,742

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	65,899	357,250	65,875
TOTAL SECTION II	(B)	136,394	252,796	89,742
TOTAL - Surplus/Deficit	(C)	(70,495)	104,454	(23,867)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Osteopathic

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	<u>ACTUAL</u>	<u>ESTIMATED</u>	<u>REQUEST</u>
	<u>FY 2020 - 2021</u>	<u>FY 2021 - 2022</u>	<u>FY 2022 - 2023</u>
<u>Receipts:</u>			
Fees and licensees	844,134	4,629,564	844,134
Fines, forfeitures, judgments	96,233	33,771	33,771
Unlicensed activity	5,580	48,430	5,580
Miscellaneous	6,739	2375	2375
Total Fee Collection to Line (A) - Section III	952,686	4,714,140	885,860

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	697,207	987,207	786,974
Other Personal Services	132,180	122,945	98,494
Expenses	90,096	169,492	131,992
Operating Capital Outlay	365	1,470	1,161
Special categories-Operating	613,056	600,206	552,139
Special caategories-Non-Operating	508,993	929,085	217,697
Indirect Costs Charged to Trust Fund	51,728	137,219	108,304
Total Full Costs to Line (B) - Section III	2,093,626	2,947,625	1,896,760

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>				
TOTAL SECTION I	(A)	952,686	4,714,140	885,860
TOTAL SECTION II	(B)	2,093,626	2,947,625	1,896,760
TOTAL - Surplus/Deficit	(C)	(1,140,940)	1,766,515	(1,010,900)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Pharmacy

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	6,577,760	7,373,325	6,430,255
Fines, forfeitures, judgments	151,730	90,838	90,838
Unlicensed activity	308,450	176,325	283,545
Miscellaneous	22,270	15483	15483
Total Fee Collection to Line (A) - Section III	7,060,210	7,655,971	6,820,121

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	4,027,981	3,813,052	3,844,675
Other Personal Services	719,707	474,871	481,180
Expenses	702,375	654,658	644,834
Operating Capital Outlay	1,137	5,680	5,670
Special categories-Operating	1,114,306	2,347,106	2,722,790
Special caategories-Non-Operating	552,014	1,073,630	1,063,535
Indirect Costs Charged to Trust Fund	318,327	530,003	529,107
Total Full Costs to Line (B) - Section III	7,435,847	8,898,999	9,291,791

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	7,060,210	7,655,971	6,820,121
TOTAL SECTION II	(B)	7,435,847	8,898,999	9,291,791
TOTAL - Surplus/Deficit	(C)	(375,637)	(1,243,028)	(2,471,670)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Physical Therapy

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	582,651	2,862,366	539,356
Fines, forfeitures, judgments	7,097	7,097	7,097
Unlicensed activity	13,940	156,975	13,940
Miscellaneous	672	502	502
Total Fee Collection to Line (A) - Section III	604,360	3,026,940	560,895

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	561,701	744,133	662,592
Other Personal Services	50,578	92,673	82,927
Expenses	68,829	127,759	111,131
Operating Capital Outlay	494	1,108	977
Special categories-Operating	431,739	465,476	477,735
Special caategories-Non-Operating	226,226	379,642	183,290
Indirect Costs Charged to Trust Fund	67,645	103,432	91,186
Total Full Costs to Line (B) - Section III	1,407,212	1,914,224	1,609,837

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	604,360	3,026,940
TOTAL SECTION II	(B)	1,407,212	1,914,224
TOTAL - Surplus/Deficit	(C)	(802,852)	1,112,716

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Physicians Assistant

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	429,841	4,503,864	388,599
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	6,800	6,800	6,800
Miscellaneous	589	561	561
Total Fee Collection to Line (A) - Section III	437,230	4,511,225	395,960

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	485,568	665,521	507,327
Other Personal Services	79,785	82,883	63,494
Expenses	54,945	114,262	85,090
Operating Capital Outlay	332	991	748
Special categories-Operating	283,161	405,630	357,060
Special caategories-Non-Operating	562,021	1,023,378	140,340
Indirect Costs Charged to Trust Fund	44,382	92,505	69,819
Total Full Costs to Line (B) - Section III	1,510,194	2,385,171	1,223,877

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	437,230	4,511,225	395,960
TOTAL SECTION II	(B)	1,510,194	2,385,171	1,223,877
TOTAL - Surplus/Deficit	(C)	(1,072,964)	2,126,054	(827,917)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Podiatry

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	93,088	727,338	93,088
Fines, forfeitures, judgments	5,894	-	-
Unlicensed activity	1,680	11,850	1,680
Miscellaneous	106	106	106
Total Fee Collection to Line (A) - Section III	100,768	739,294	94,874

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	93,293	202,458	121,346
Other Personal Services	19,054	25,214	15,187
Expenses	15,166	34,760	20,352
Operating Capital Outlay	65	302	179
Special categories-Operating	79,414	123,749	85,986
Special categories-Non-Operating	79,100	150,824	33,567
Indirect Costs Charged to Trust Fund	10,407	28,141	16,700
Total Full Costs to Line (B) - Section III	296,497	565,448	293,317

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	100,768	739,294	94,874
TOTAL SECTION II	(B)	296,497	565,448	293,317
TOTAL - Surplus/Deficit	(C)	(195,729)	173,846	(198,443)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Psychology

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	242,739	1,419,199	242,739
Fines, forfeitures, judgments	46,400	46,400	46,400
Unlicensed activity	3,585	30,560	3,585
Miscellaneous	565	565	565
Total Fee Collection to Line (A) - Section III	293,289	1,496,724	293,289

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	243,817	236,777	264,326
Other Personal Services	24,077	29,488	33,082
Expenses	27,489	40,652	44,333
Operating Capital Outlay	142	353	390
Special categories-Operating	167,680	153,045	194,279
Special caategories-Non-Operating	315,539	495,246	73,119
Indirect Costs Charged to Trust Fund	17,753	32,911	36,377
Total Full Costs to Line (B) - Section III	796,497	988,471	645,906

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	293,289	1,496,724	293,289
TOTAL SECTION II	(B)	796,497	988,471	645,906
TOTAL - Surplus/Deficit	(C)	(503,208)	508,253	(352,617)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Respiratory Therapy

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

<u>SECTION I - FEE COLLECTION</u>	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	1,629,246	204,966	1,619,796
Fines, forfeitures, judgments	5,213	1,892	1,892
Unlicensed activity	68,350	6,495	77,365
Miscellaneous	573	120	120
Total Fee Collection to Line (A) - Section III	1,703,382	213,473	1,699,173

<u>SECTION II - FULL COSTS</u>			
<u>Direct Costs:</u>			
Salaries and Benefits	279,862	313,173	344,788
Other Personal Services	41,667	39,002	43,152
Expenses	48,677	53,768	57,828
Operating Capital Outlay	238	466	508
Special categories-Operating	188,191	199,206	250,349
Special categories-Non-Operating	110,029	379,161	95,377
Indirect Costs Charged to Trust Fund	33,363	43,530	47,450
Total Full Costs to Line (B) - Section III	702,027	1,028,307	839,453

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

<u>SECTION III - SUMMARY</u>			
TOTAL SECTION I	(A)	1,703,382	213,473
TOTAL SECTION II	(B)	702,027	1,028,307
TOTAL - Surplus/Deficit	(C)	1,001,355	(814,834)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 School Psychology

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	30,720	212,390	30,720
Fines, forfeitures, judgments	-	-	-
Unlicensed activity	400	4,415	400
Miscellaneous	48	48	48
Total Fee Collection to Line (A) - Section III	31,168	216,853	31,168

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	72,393	49,971	67,160
Other Personal Services	1,682	6,223	8,405
Expenses	7,881	8,579	11,264
Operating Capital Outlay	56	74	99
Special categories-Operating	19,787	31,495	48,116
Special caategories-Non-Operating	19,811	19,903	18,578
Indirect Costs Charged to Trust Fund	7,958	6,946	9,243
Total Full Costs to Line (B) - Section III	129,569	123,192	162,865

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	31,168	216,853	31,168
TOTAL SECTION II	(B)	129,569	123,192	162,865
TOTAL - Surplus/Deficit	(C)	(98,401)	93,661	(131,697)

EXPLANATION of LINE C:

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 64 Health **Budget Period:** 2022 - 23
Program: 64400100 Regulation and Licensing
Fund: 2352 Medical Quality Assurance Trust Fund

Specific Authority: Chapter 456, F.S.
Purpose of Fees Collected: Regulate and enforce Health Care Practitioners
 Speech - Language Pathology & Audiology

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

<input checked="" type="checkbox"/>	Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.)
<input type="checkbox"/>	Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION

	ACTUAL	ESTIMATED	REQUEST
	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
<u>Receipts:</u>			
Fees and licensees	501,131	1,757,821	501,131
Fines, forfeitures, judgments	30	30	30
Unlicensed activity	12,810	78,300	12,810
Miscellaneous	224	224	224
Total Fee Collection to Line (A) - Section III	514,195	1,836,375	514,195

SECTION II - FULL COSTS

<u>Direct Costs:</u>			
Salaries and Benefits	264,543	393,383	333,328
Other Personal Services	32,429	48,991	41,718
Expenses	33,426	67,539	55,906
Operating Capital Outlay	236	586	492
Special categories-Operating	143,425	246,310	240,982
Special categories-Non-Operating	208,056	455,902	92,207
Indirect Costs Charged to Trust Fund	33,363	54,679	45,873
Total Full Costs to Line (B) - Section III	715,478	1,267,390	810,506

Basis Used: 10% of all projected costs under object: 11xxxx, 12xxxx, 15xxxx and 16xxxx.

SECTION III - SUMMARY

TOTAL SECTION I	(A)	514,195	1,836,375	514,195
TOTAL SECTION II	(B)	715,478	1,267,390	810,506
TOTAL - Surplus/Deficit	(C)	(201,283)	568,985	(296,311)

EXPLANATION of LINE C:

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Federal Grants Trust Fund
Budget Entity:	64400100
LAS/PBS Fund Number:	2261

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(42,159.25)	(A)		(42,159.25)
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments	-	(C)		-
ADD: Outstanding Accounts Receivable	234,667.59	(D)		234,667.59
ADD: TNFR FROM BE 64200800	42,159.25	(E)		42,159.25
Total Cash plus Accounts Receivable	234,667.59	(F)	-	234,667.59
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	188,784.22	(H)		188,784.22
Approved "B" Certified Forwards	45,883.37	(H)		45,883.37
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	(0.00)	(K)	-	(0.00)**

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="3,724.12"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text" value="0.00"/> (B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/> (C)
-----------------------------------	--------------------------

SWFS Adjustment # and Description	<input type="text"/> (C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(45,883.37)"/> (D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/> (D)
--	--------------------------

A/P not C/F-Operating Categories	<input type="text" value="0.00"/> (D)
----------------------------------	---------------------------------------

Current Compensated Absences Liability	<input type="text" value="0.00"/> (D)
--	---------------------------------------

TNFR FROM BE 64200800	<input type="text" value="42,159.25"/> (D)
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<input type="text"/> (D)

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/> (E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/> (F)

DIFFERENCE:

<input type="text" value="0.00"/> (G)*
--

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Medical Quality Assurance Trust Fund
Budget Entity:	64400100
LAS/PBS Fund Number:	2352

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	37,615,685.25	(A)	-	37,615,685.25
ADD: Other Cash (See Instructions)	3,361,130.19	(B)	-	3,361,130.19
ADD: Investments	-	(C)	-	-
ADD: Outstanding Accounts Receivable	1,637,116.97	(D)	-	1,637,116.97
ADD: SWFS B64000	-	(E)	-	-
Total Cash plus Accounts Receivable	42,613,932.41	(F)	-	42,613,932.41
LESS Allowances for Uncollectibles	721,402.25	(G)	-	721,402.25
LESS Approved "A" Certified Forwards	2,312,273.99	(H)	-	2,312,273.99
Approved "B" Certified Forwards	1,386,590.97	(H)	-	1,386,590.97
Approved "FCO" Certified Forwards	-	(H)	-	-
LESS: Other Accounts Payable (Nonoperating)	1,974,862.82	(I)	-	1,974,862.82
LESS: SWFS B64000	-	(J)	-	-
Unreserved Fund Balance, 07/01/21	36,218,802.38	(K)	-	36,218,802.38 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Medical Quality Assurance Trust Fund</u>
LAS/PBS Fund Number:	<u>2352</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	34,864,335.93	(A)
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Subtract Nonspendable Fund Balance (GLC 56XXX)

(368,326.81)	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B64000	0.00	(C)
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SWFS Adjustment #B64000	0.00	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(1,386,590.97)	(D)
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Approved FCO Certified Forward per LAS/PBS		(D)
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A/P not C/F-Operating Categories	33,098.83	(D)
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Compensated Absences Liability 38600	1,017,296.82	(D)
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Compensated Absences Liability 48600	2,058,988.58	(D)
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	(D)
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ADJUSTED BEGINNING TRIAL BALANCE:

36,218,802.38	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

36,218,802.38	(F)
----------------------	-----

DIFFERENCE:

0.00	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	Grants and Donations Trust Fund
Budget Entity:	64400100
LAS/PBS Fund Number:	2339

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(108,779.32)	(A)		(108,779.32)
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	-	(D)		-
ADD: TNFR FROM 64200200	108,779.32	(E)		108,779.32
Total Cash plus Accounts Receivable	-	(F)	-	-
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	-	(H)		-
Approved "B" Certified Forwards	-	(H)		-
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	-	(K)	-	-

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Grants and Donations Trust Fund</u>
LAS/PBS Fund Number:	<u>2339/64400100</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(108,779.32)"/> (A)
--	---

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text"/>	(B)
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Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # and Description	<input type="text"/>	(C)
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SWFS Adjustment # and Description	<input type="text"/>	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="0.00"/>	(D)
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Approved FCO Certified Forward per LAS/PBS	<input type="text"/>	(D)
--	----------------------	-----

A/P not C/F-Operating Categories	<input type="text" value="0.00"/>	(D)
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TNFR FROM 64200200	<input type="text" value="108,779.32"/>	(D)
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<input type="text"/>	(D)
----------------------	-----

<input type="text"/>	(D)
----------------------	-----

ADJUSTED BEGINNING TRIAL BALANCE:	<input type="text" value="0.00"/>	(E)
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UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)	<input type="text" value="0.00"/>	(F)
--	-----------------------------------	-----

DIFFERENCE:	<input type="text" value="0.00"/>	(G)*
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***SHOULD EQUAL ZERO.**

SCHEDULE IV-B FOR MEDICAL QUALITY ASSURANCE ARTIFICIAL INTELLIGENCE SOLUTION

For Fiscal Year 2022-23



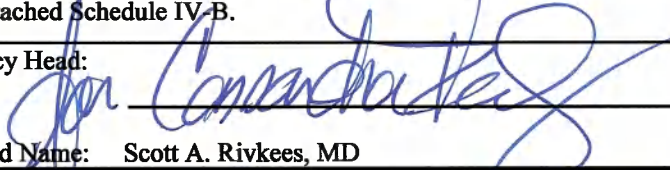
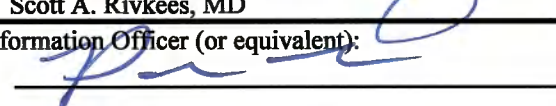
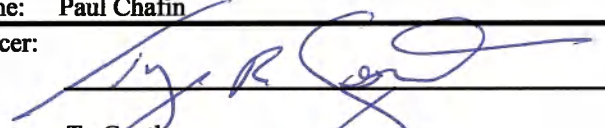
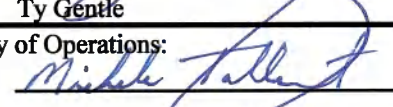
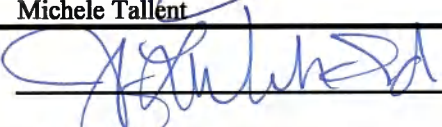
June 24, 2021

FLORIDA DEPARTMENT OF HEALTH

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I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval	
Agency: Florida Department of Health	Schedule IV-B Submission Date:
Project Name: Artificial Intelligence Customer Service Solution	Is this project included in the Agency's LRPP? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
FY 2022-23 LBR Issue Code:	FY 2022-23 LBR Issue Title:
Agency Contact for Schedule IV-B (Name, Phone #, and E-mail address): Lola Pouncey, (850)245-4064, lola.pouncey@flhealth.gov & Chris Veal, (850)245-4490, chris.veal@flhealth.gov	
AGENCY APPROVAL SIGNATURES	
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.	
Agency Head:  Printed Name: Scott A. Rivkees, MD	Date: 8/31/2021
Agency Chief Information Officer (or equivalent):  Printed Name: Paul Chafin	Date: 9/1/2021
Budget Officer:  Printed Name: Ty Gentle	Date: 8/9/2021
Deputy Secretary of Operations:  Printed Name: Michele Tallent	Date: 8/10/21
Project Sponsor:  Printed Name: Jennifer Wenhold	Date: 9/1/21
Schedule IV-B Preparers (Name, Phone #, and E-mail address):	
Business Need:	Lola Pouncey, (850) 245-4064, lola.pouncey@flhealth.gov
Cost Benefit Analysis:	Allison Stachnik, (850) 901-6414, allison.stachnik@flhealth.gov
Risk Analysis:	Daniela Lee, (850) 617-1978, daniela.lee@flhealth.gov
Technology Planning:	Chris Veal, (850) 245-4490, chris.veal@flhealth.gov
Project Planning:	Daniela Lee, (850) 617-1978, daniela.lee@flhealth.gov

II. Schedule IV-B Business Case – Strategic Needs Assessment

A. Background and Strategic Needs Assessment

1. Business Need

The Division of Medical Quality Assurance (MQA) established a strategic priority in 2019 to implement a technical solution within the Customer Contact Center that improves customer service, enhances customer and employee satisfaction, and improves employee efficiency and consistency. The organization receives approximately 1.6 million monthly visits on the 22 board websites and one MQA website. Since April 2018, these visits result in an average of 39,878 calls per month with an average of only 30,767 calls answered. Additionally, MQA has 237 email boxes for various business processes across all boards and sections that receive an average of 810,419 emails per year or 67,535 emails per month.

Over the last two years, MQA collected and reviewed data from telephone conversations and emails between call center agents and customers to identify common and repetitive questions asked by customers. MQA found the majority of calls fall within the following categories: 38% of callers need support with identifying or resetting their user id and password; 18% of callers request the status of an application; and 14% of callers ask questions about license renewal.

As a result of the analysis, MQA seeks to transform customer service by implementing a web virtual assistant, live chat functionality, and a virtual voice agent that are capable of replacing portions of the current MQA Online Services portal, which includes authentication of users' login credentials, application status check, payment processing, and license renewal. It will also assist with account access issues. A trained Artificial Intelligence (AI) virtual assistant integrated with MQA's existing phone and licensing systems could assist customers with these questions and other routine inquiries, allow certain online transactions for applicants and licensed health care practitioners, while providing employees more capacity to handle complex inquiries that require extensive research. Furthermore, an integrated AI virtual assistant will strategically position MQA to adopt emerging technologies related to customer service, the online portal, artificial intelligence, and self-service options.

2. Business Objectives

MQA will work with a vendor to implement an integrated virtual assistant, resulting in significant technical improvements and greater overall customer satisfaction via an additional customer service option. By offering a virtual agent, MQA will offer a real time additional communication channel to augment calls and emails received by customer service agents in the Customer Contact Center, resulting in better use of staff resources and overall customer satisfaction.

The implementation of an integrated virtual assistant solution will accomplish the following primary business objectives:

- Improve customer satisfaction by providing customers an immediate response and better experience in their preferred communication channel.
- Ensure consistent responses as the virtual assistant will respond to inquiries with the response it is trained to provide.
- Resolve customer inquiries faster resulting in improved response time.

- Provide employees additional time to address complex inquiries requiring extensive research.
- Improve employee efficiency (a live chat agent can handle up to 5 customers simultaneously, and a virtual agent can handle an unlimited number of customers simultaneously).
- Enable a fully integrated virtual web and voice assistant capable of verifying a license, updating a name or address, accepting a license application or license renewal, resetting a password, and taking a payment in anticipation of replacing portions of the current MQA Online Services portal.
- Support the ability to respond rapidly to public health emergencies by adding frequently asked questions or critical messaging to the virtual web and voice agent.

B. Baseline Analysis

1. Current Business Process(es)

At the end of fiscal year 2018-2019, MQA had 1.3 million licensed, registered, or certified health care practitioners, 24,602 facilities and establishments, and 6,840 continuing education providers. Over 133,600 initial license applications were received, and over 100,000 new licenses were issued. Additionally, more than 438,000 renewals are processed annually, collecting more than \$135 million in revenue. Ninety-six and a half percent 96.5% of the renewal applications are completed online using MQA Online Services. MQA Online Services requires the user to enter login credentials to access the portal. A common reason for customer calls are issues experienced during the login process and results in a call or email to the MQA for assistance to access their account.

MQA has a Customer Contact Center with 22 employees supporting inbound telephone calls. An average of 39,878 calls every month (over 1800 calls per business day). are received in the Customer Contact Center, meaning each agent accepts 1,298 calls every month (over 64 calls per business day) that lasts an average of 4.08 minutes.¹ Customer service agents are overloaded with common questions and repetitive processes making it harder to deliver exceptional customer service. During this period, 29.30% (410 per day) of the calls received are abandoned due to high call volume, and customer wait times can be more than 7:43 minutes, both resulting in frustrated customers. Additionally, MQA staff receives more than 67,535 monthly emails as a result of the 23 websites supporting regulatory boards and business processes.

¹ Data represents a 13-month call period from April 2018 – April 2019, using 22 business days per month.

2. Assumptions and Constraints

Listed below are the assumptions and constraints for the project.

#	Assumption
1	The project is dependent upon the timely availability of funding.
2	This is a multi-year, multi-phase project, and each phase can stand on its own.
3	Any project scope changes and changes to existing systems will be managed through a change control process to ensure tracking of changes, documentation of changes, and adherence to the change control process.
4	MQA will be trained on the new AI solution and will modify and enhance the solution to meet business needs.
5	The system will support protecting Personal Identifiable Information (PII).
6	The system will have a virtual agent that is capable of both web and voice interactions.
7	The system will be capable of integration with MQA Versa:Regulation and the Customer Contact Center.
8	The system will have the ability to log calls and web contacts and report on metrics.
9	The virtual assistant will authenticate a user with login credentials, check application status, and process payments for specified transactions such as duplicate license requests, license certification, and license renewal.
10	Live chat functionality is available through the Customer Contact Center once the virtual assistant hands-off chats to live agents.
11	A virtual agent is available on the Board of Nursing website and being configured for the remaining professions. The virtual agent supports general questions not specific to a health care practitioner or applicant.

The following are constraints that are taken into consideration for this project (factors that restrict the ability to manage the project’s schedule, cost, and quality such as budget limits, mandated deadlines, and technical limitations).

#	Constraints
1	Legislative approval for the spending authority to complete the project.
2	Availability of MQA staff to manage the implementation of the project according to the project schedule.
3	The servers with the Florida Digital Service, formerly the Agency for State Technology, used for the MQA Online services portal, specifically, the MQA Versa:Online application will continue to be used until the application is fully replaced. The cost savings from eliminating the servers and Versa:Online maintenance costs will not be fully realized until the application is retired.

C. Proposed Business Process Requirements

1. Proposed Business Process Requirements

MQA’s Customer Contact Center, Licensure Support Services Unit, and Board Offices support the inbound telephone calls and emails. Many of these calls and emails are repeat questions that staff can answer with the same canned responses. Managers monitor the types of calls and emails received in order to make recommendations for frequently asked questions (FAQs) and web content that should be added or updated on the Board websites. This alleviates some inbound calls and emails; however, many customers do not want to spend the time searching content on a website or scrolling through FAQs to find their answer. Customers expect to use their mobile phones or tablets to do business, and they prefer a communication channel where they will receive an immediate response. A virtual agent that is available through web and voice can address some of these concerns by answering routine inquiries and escalating to a human agent when necessary. MQA developed a chatbot (ELI) for the Board of Nursing website that was launched in June 2020. The chatbot is currently being developed for the additional boards. These initiatives are currently underway and being done within existing operating budget. This Schedule IV-B is to address the enhancements to this chatbot that include integration with the back-office licensing system and the addition of the virtual voice agent.

MQA created a team to support the addition of a new communication channel. This team is responsible for:

- Supporting deployment and training to live chat agents throughout MQA.
- Analyzing customer inquiries from calls and emails to define customer needs (or the intent of the inquiry).
- Configuring the virtual assistant (web and voice) to recognize the intent of the customer inquiry and be able to select the appropriate response.
- Requirements gathering, configuration, and launching of the virtual assistant for all 23 websites.
- Monitoring live chat and virtual assistant (web and voice) conversations to make

- recommendations for modifications or new conversation topics.
- Continuous training and maintenance of the solution.

2. Business Solution Alternatives

MQA explored various alternatives before selecting an artificial intelligence and virtual agent solution. The alternatives considered were:

- Requesting additional full-time employees (FTE) to support responding to inbound calls and emails.
- Outsourcing during peak times to a vendor that provides call center support and augmentation services for overflow calls.
- Implementing an Interactive Voice Response (IVR) solution.
- AI and virtual assistant solution for both web chat and voice communication channels.

3. Rationale for Selection

First, the requesting of additional FTEs would be contingent on additional FTE approval, an increase in yearly salary budget, an increase in time spent recruiting, training, and an increase in employee turnover.

Second, outsourcing overflow calls during peak times to a vendor does not reduce customer inquiries. It also does not offer any additional communication channels or self-service options.

Thirdly, IVR solutions were explored; however, this option was limited in functionality and only addressed a portion of the business needs expressed by leaders. An IVR solution would supplement the phone calls but does not offer a web presence. An IVR solution also does not have the capability to understand customer intents using natural language.

Lastly, AI and virtual assistant solutions were researched and discovered to encompass modern customer service functions that could accomplish the first three options combined. Therefore, MQA decided to pursue obtaining a vendor to develop and host a cloud-based AI solution that can be used to develop a virtual agent that will be available on both the web and voice channels.

4. Recommended Business Solution

In anticipation of replacing the current MQA Online Services portal, the AI and virtual assistant solution can be integrated with MQA's existing phone and licensing systems to support both incoming voice calls and online transactions specific to a licensed health care practitioner. A trained and integrated AI and virtual assistant solution can assist customers with user authentication, frequently asked questions, application status, and other routine inquiries, allowing employees to handle complex communications and focus on different aspects of the job.

A virtual assistant, live chat functionality, and a virtual voice agent would achieve the following benefits:

- Reduce the burden on customer service agents by automatically handling routine customer service questions.
- Ensure consistent responses because the solution will be responding to the inquiries it is trained to handle.

- Improve employee efficiency (a virtual assistant can handle an unlimited number of customers simultaneously).
- Resolve customer inquiries faster resulting in improved response time.
- Improve customer satisfaction by providing customers an immediate response and better experience in their preferred communication channel.

D. Functional and Technical Requirements

An integrated AI solution comprised of a virtual assistant, live chat functionality, and a virtual voice agent must be able to deliver the following requirements:

- High availability system delivering 24 / 7 access to MQA customers and health care practitioners.
- Capability to reduce the burden on customer service agents by automatically handling routine customer service questions.
- Support concurrent customer sessions via chat, voice and a Short Message Service (SMS).
- Support live agent notification and manage hand off between virtual system and a live person.
- Support a live chat agent’s ability to handle at least 5 MQA customers simultaneously.
- Meet existing retention policy guidelines needed to support public records requests.
- Meet existing Americans with Disabilities Act (ADA) compliance and accessibility requirements.
- Provide self-service options by integrating with existing MQA systems (Customer Contact Center, SMS Enterprise Solution, Versa Suite, Payment Gateway, Continuing Education System, Workforce Survey, and other system services).
- Support payment processing via multiple self-service channels (voice and/or online).
- Make reporting data related to customer interactions and system use available.
- Ability to scale up capacity to meet increased system demands.
- Ability to authenticate MQA user credentials and enforce current DOH IT security policy.
- Ability to consume MQA business artifacts and use in the delivery of automated service to customers.
- Cognitive learning engine capable of evaluating customer inquiries and selecting an appropriate response.

The charts below represent the capacity, security, availability, and continuity requirements for the integrated AI and virtual assistant solution:

CAPACITY REQUIREMENTS	
#	Requirement
1	The system must be capable of supporting inquiries from an applicant, a health care practitioner, or the general public.

2	The system must be able to process greater than 500 interactions per hour.
3	The system must be scalable so that it can be sized appropriately to handle the number of interactions.

SECURITY REQUIREMENTS	
#	Requirement
1	The system must comply with current security guidelines regarding customers and health care practitioners accessing MQA systems online.
2	The system must comply with Florida Digital Service rules: Fla. Admin. Code 60GG-2 and Fla. Admin. Code 60GG-5.

AVAILABILITY & CONTINUITY REQUIREMENTS	
#	Requirement
1	The system must be available to MQA customers 24 hours a day, 7 days a week, 365 days a year excluding planned maintenance windows.
2	The system must be available for online business 24 hours a day, 7 days a week, 365 days a year excluding planned maintenance windows.
3	The system must be available to the public at large 24 hours a day, 7 days a week, 365 days a year excluding planned maintenance windows.

III. Success Criteria

SUCCESS CRITERIA TABLE				
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)
1	Improve consistency and response times for service inquiries via a virtual agent	Reduction of service inquiry via electronic message handled by live persons	FL DOH HelpDesk	7/22

2	Manageable call center volume	Reduction in number of calls that go unanswered	FL DOH HelpDesk Health Care Practitioners	07/22
3	Availability of alternative channels for servicing the public and health care practitioners in Florida	Increase in capacity to serve more customers and health care practitioners	FL DOH HelpDesk Health Care Practitioners	12/22

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

BENEFITS REALIZATION TABLE					
#	Description of Benefit	Who receives the benefit?	How is the benefit realized?	How is the realization of the benefit measured?	Realization Date (MM/YY)
1	Modernizing the MQA legacy customer service center to provide customers instant response and the ability to conduct business with the MQA 24/7	Health Care Practitioners Citizens Health Care Facilities Applicants Employees	A virtual agent is available through voice and web channels 365/24/7	The number of encounters that occur after standard business hours 20 percent reduction of call center volume and wait times Reduction in abandoned calls Reduction of 13.5 OPS positions 10 percent reduction of the number of paper applications Reduction in maintenance costs for current MQA Online Services	04/23

a. Intangible Benefits

The implementation of the AI and virtual assistant solution will result in the following intangible benefits: (1) increased successful MQA Online Services encounters after standard business hours, (2) reduction call center wait times, and (3) avoided costs that would have otherwise been needed to hire additional staff to support call and email volume.

First, the solution will increase the successful MQA Online Services encounters after traditional MQA business hours. Many MQA customers do not work the traditional MQA business hours, Monday through Friday, and 8 AM – 6 PM EST. While MQA Online Services are available 24 hours a day, if a health care practitioner needs to contact MQA for assistance, they will have to adhere to the Customer Contact Center’s hours for phone calls and email responses. In the last two fiscal years, 31% of the MQA Online Services portal traffic occurs outside of business hours. Over the last two fiscal years, 7% of all attempts to access MQA Online Services fail, regardless of the time of day. This equates to 442,516 attempts. Twenty-seven percent of all online payments in the last two years, 305,161 in all, were made outside of MQA’s business hours. Additional chat and voice resources outside of regular business hours can be utilized by these health care practitioners for assistance.

Fiscal Year	Business Hours*			Outside of Business Hours		
	Successful Attempts	Failed Attempts	Online Payments	Successful Attempts	Failed Attempts	Online Payments
FY2017-2018	2,067,963	284,825	362,292	921,186	135,057	150,757
FY2018-2019	2,251,674	263,435	441,519	1,003,740	120,212	164,102
FY2019-2020 (through May)	1,953,677	40,229	404,627	831,284	18,640	141,059

*Business Hours are Monday - Friday, 8 AM to 6 PM EST

Second, the solution will reduce call center wait times. While average call wait-times have been decreasing over the past five fiscal years, the average wait time in the fourth quarter of FY2017-18 was unusually high at 20 minutes. This event corresponds with the nursing and certified nursing assistant renewal events and implementation of new legislation. Root cause analysis showed that many health care practitioners had difficulty accessing their online accounts and in turn, called and emailed multiple times for assistance which overloaded the Customer Contact Center staff. While Other Personal Services Employment (OPS) staffing, and system changes were made to address the login issues in future renewals, one of the outcomes was that users did not use the frequently asked questions and static help pages and instead emailed and called immediately looking for assistance. Adding chat and voice resources will allow the call center to reduce call volume and wait times without having to be reliant on OPS staffing to handle renewal volumes.

	Offered	Answered	Percent Answered	Average Wait Time (Minutes)	Average Talk time (Minutes)
FY2014-15	544,832	388,904	71%	8.40	5.03
FY2015-16	536,983	390,823	73%	7.70	5.08
FY2016-17	537,476	355,339	66%	9.01	5.70
FY2017-18	517,038	341,189	66%	14.50	4.77
FY2018-19	500,024	398,888	80%	5.44	4.12
FY2019-20	302,744	270,562	89%	1:37	4:15

b. Tangible Benefits

The implementation of the AI solution will result in the following tangible benefits: (1) reduction of OPS positions, (2) reduction of paper applications and checks, and (3) eventual replacement of the Versa:Online application.

First, MQA, like many divisions, relies on OPS positions to supplement the workforce during peak times so statutory deadlines and customer service expectations can be met. While some of these long-term positions have recently been converted into FTE positions, MQA management encourages a further reduction in the OPS category. Therefore, additional communication channels will (1) help reduce calls and emails and (2) provide a new channel for customers to renew a license, apply for an initial license, and check the status of a license. In FY2023-24, after the project has been fully implemented, MQA anticipates a reduction of five and a half (5.5) OPS Regulation Specialist I and eight (8) OPS Regulation Specialist II positions with an annual cost savings of \$324,107. This would reduce the MQA’s overall OPS positions by 13.5. Please see the chart below.

OPS Savings

Bureau	Position	Rate	Hours	# of Positions	Cost	20% of Positions	Savings
HCPR	OPS REGULATORY SPECIALIST I	\$12.25	1854	6	\$136,269.00	3	\$68,134.50
HCPR	OPS REGULATORY SPECIALIST II	\$13.43	1854	10	\$248,992.20	5	\$124,496.10
BOO	OPS REGULATORY SPECIALIST I	\$12.25	1854	5	\$113,557.50	2.5	\$56,778.75
BOO	OPS REGULATORY SPECIALIST II	\$13.43	1854	6	\$149,395.32	3	\$74,697.66
Total				27	\$648,214.02	13.5	\$324,107.01

Second, the intake of paper applications and checks is currently handled by a third-party vendor. MQA has increased its online offerings over the years, health care practitioners have responded with conducting over 95% of their business online in the areas of renewals, duplicate license requests and licensure upgrades, and downgrades. However, only 85 % of all initial applications received by MQA are conducted online.

The AI solution aims to reduce the number of paper applications received by MQA by 66%, resulting in a 95% rate of all applications received online. Increasing online business to a 95% usage rate will result in savings of \$759,524 starting in FY 23-24. The savings occur because (1)

the cost per credit card transaction is low, \$2.13 in FY2018-19; and (2) health care practitioners self-complete the data entry into MQA Versa:Online, reducing the cost of labor and decreasing the data quality issues due to human error of reading handwriting and manual entry of data.

Third-party application intake of paper applications.

Reduction in initial application processing

Contract Amount less license printing	% Initial Processing (2018-19)	The contract amount for Initial application	Reduce by 66%
\$3,000,000	38%	\$1,150,793.27	\$759,523.56

Lastly, the solution replaces the MQA Versa:Online application by acting as a new user interface to conduct online business with MQA. This will result in the reduction of annual MQA Versa:Online application maintenance costs of \$145,950 in FY 2023-24 and \$160,950 each year after. Also, there are 11 servers supported by DST with an annual cost of \$119,113.39 that will no longer be needed.

MQA Versa:Online Costs

Reduction of 200 transactions in FY2023-24, Stop using Versa:Online in FY 2024-25

Items	FY2023-24	FY2024-25
Base Cost	\$15,000	\$15,000
First Tier (100 Transactions @ \$125 each)	\$12,500	\$12,500
Second Tier (400 Transactions @ \$100 each)	\$40,000	\$40,000
Third Tier (729 Transactions @ \$75 each)	\$39,675	\$54,675
Total	\$107,175	\$122,175
PCR Annual Maintenance (13 VO Enhancements)	\$38,775	\$38,775
Total with PCR maintenance	\$145,950	\$160,950

Estimated Server Costs for FY2020-21

	DEV	TEST	PROD	Sub	monthly	Annual
VR	1	5	9	15	\$13,535.55	\$162,427.35
VO	1	4	6	11	\$9,926.07	\$119,113.39
IDM	1	2	2	5	\$4,511.85	\$54,142.45
Management		1	3	4	\$3,609.48	\$43,313.96
Total(s)				35	\$31,582.95	\$378,997.15

SCHEDULE IV-B FOR MEDICAL QUALITY ASSURANCE ARTIFICIAL INTELLIGENCE SOLUTION

B. Cost Benefit Analysis (CBA)

This section contains and explanation of the Trust Funds that DOH plans to use for this project and includes the required CBA forms as required. See Appendix A for more detail.

CBAForm 1 - Net Tangible Benefits

Agency Department of Health

Project Artificial Intelligence Customer Service Solution

Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits - CBAForm 1A																
Agency (Recurring Costs Only - No Project Costs)	FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24			FY 2024-25			
	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a)+(b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Cost Change Operational	(c) = (a) + (b) New Program Costs resulting from Proposed Project	(a) Existing Program Costs	(b) Operational Cost Change	(c) = (a) + (b) New Program Costs resulting from Proposed Project	
A. Personnel Costs - Agency-Managed Staff	\$34,346,744	\$0	\$34,346,744	\$34,346,744	\$0	\$34,346,744	\$34,346,744	\$0	\$34,346,744	\$34,133,225	-\$324,107	\$33,809,119	\$34,133,225	-\$324,107	\$33,809,119	
A.b Total Staff	697.00	0.00	697.00	697.00	0.00	697.00	697.00	0.00	697.00	697.00	-13.50	683.50	697.00	-13.50	683.50	
A-1.a. State FTEs (Salaries & Benefits)	\$29,891,844	\$0	\$29,891,844	\$29,891,844	\$0	\$29,891,844	\$29,891,844	\$0	\$29,891,844	\$29,891,844	\$0	\$29,891,844	\$29,891,844	\$0	\$29,891,844	
A-1.b. State FTEs (#)	570.00	0.00	570.00	570.00	0.00	570.00	570.00	0.00	570.00	570.00	0.00	570.00	570.00	0.00	570.00	
A-2.a. OIPB Staff (Salaries)	\$3,197,553	\$0	\$3,197,553	\$3,197,553	\$0	\$3,197,553	\$3,197,553	\$0	\$3,197,553	\$2,984,034	-\$324,107	\$2,869,927	\$2,984,034	-\$324,107	\$2,659,927	
A-2.b. OIPB (#)	117.00	0.00	117.00	117.00	0.00	117.00	117.00	0.00	117.00	117.00	-13.50	103.50	117.00	-13.50	103.50	
A-3.a. Staff Augmentation (Contract Cost)	\$1,257,347	\$0	\$1,257,347	\$1,257,347	\$0	\$1,257,347	\$1,257,347	\$0	\$1,257,347	\$1,257,347	\$0	\$1,257,347	\$1,257,347	\$0	\$1,257,347	
A-3.b. Staff Augmentation (# of Contractors)	10.00	0.00	10.00	10.00	0.00	10.00	10.00	0.00	10.00	10.00	0.00	10.00	10.00	0.00	10.00	
B. Application Maintenance Costs	\$404,272	\$0	\$404,272	\$404,272	\$60,000	\$464,272	\$404,272	\$60,000	\$464,272	\$404,272	\$45,000	\$449,272	\$404,272	-\$100,950	\$303,322	
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
B-3. Software	\$404,272	\$0	\$404,272	\$404,272	\$60,000	\$464,272	\$404,272	\$60,000	\$464,272	\$404,272	\$45,000	\$449,272	\$404,272	-\$100,950	\$303,322	
B-4. Other Specify	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
C. Data Center Provider Costs	\$423,945	\$0	\$423,945	\$554,922	\$14,553	\$569,475	\$554,922	\$14,553	\$569,475	\$554,922	\$14,553	\$569,475	\$554,922	-\$104,560	\$450,362	
C-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
C-3. Network / Hosting Services	\$423,945	\$0	\$423,945	\$554,922	\$14,553	\$569,475	\$554,922	\$14,553	\$569,475	\$554,922	\$14,553	\$569,475	\$554,922	-\$104,560	\$450,362	
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
C-5. Other Specify	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
E. Other Costs	\$1,346,811	\$0	\$1,346,811	\$1,346,811	\$0	\$1,346,811	\$1,346,811	\$0	\$1,346,811	\$1,346,811	\$0	\$1,346,811	\$1,346,811	\$0	\$1,346,811	
E-1. Training	\$205,790	\$0	\$205,790	\$205,790	\$0	\$205,790	\$205,790	\$0	\$205,790	\$205,790	\$0	\$205,790	\$205,790	\$0	\$205,790	
E-2. Travel	\$1,141,021	\$0	\$1,141,021	\$1,141,021	\$0	\$1,141,021	\$1,141,021	\$0	\$1,141,021	\$1,141,021	\$0	\$1,141,021	\$1,141,021	\$0	\$1,141,021	
E-3. Other Specify	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total of Recurring Operational Costs	\$36,521,772	\$0	\$36,521,772	\$36,652,749	\$74,553	\$36,727,302	\$36,652,749	\$74,553	\$36,727,302	\$36,439,230	-\$264,554	\$36,174,676	\$36,439,230	-\$529,617	\$35,909,613	
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$759,524		
F-1. Reduce initial paper application intake costs		\$0			\$0			\$0			\$0			-\$759,524		
F-2. Specify		\$0			\$0			\$0			\$0			\$0		
F-3. Specify		\$0			\$0			\$0			\$0			\$0		
Total Net Tangible Benefits:		\$0			(\$74,553)			(\$74,553)			\$264,554			\$1,209,141		

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE - CBAForm 1B		
Choose Type	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous	Confidence Level	
Order of Magnitude	Confidence Level	20%
Placeholder	Confidence Level	

SCHEDULE IV-B FOR MEDICAL QUALITY ASSURANCE ARTIFICIAL INTELLIGENCE SOLUTION

Department of Health			Artificial Intelligence Customer Service Solution			CBA Form 2A Baseline Project Budget															
Costs entered into each row are mutually exclusive. Insert rows for detail and modify appropriation categories as necessary, but do not remove any of the provided project cost elements. Reference vendor quotes in the Item Description where applicable. Include only one-time project costs in this table. Include any recurring costs in CBA Form 1A.						FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24			FY 2024-25			TOTAL
			\$ 295,794	\$ -	\$ 4,580,235	\$ 2,624,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500,264	
Item Description <i>(Remove guidelines and annotate entries here)</i>	Project Cost Element	Appropriation Category	Previous Years Project-Related Cost	FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24			FY 2024-25			TOTAL		
				YR 1 #	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5 #	YR 5 LBR	YR 5 Base Budget			
Costs for all state employees working on the project.	FTE	S&B	\$ 107,582	0.00	\$ -	\$ -	4.00	\$ -	\$ 96,135	4.00	\$ -	\$ 96,135	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 299,852	
Costs for all OPS employees working on the project.	OPS	OPS	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -	
Staffing costs for personnel using Time & Expense.	Staff Augmentation	Contracted Services	\$ 14,400	0.00	\$ -	\$ -	2.00	\$ -	\$ 187,200	3.00	\$ -	\$ 551,200	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 752,800	
Project management personnel and related deliverables.	Project Management	Contracted Services	\$ 173,812	0.00	\$ -	\$ -	2.00	\$ -	\$ 278,100	2.00	\$ -	\$ 278,100	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 730,012	
Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -	
Staffing costs for all professional services not included in other categories.	Consultants/Contractors	Contracted Services	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ -	
Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Hardware purchases not included in data center services.	Hardware	OCO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
IBM - Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -	\$ -	\$ -	\$ 3,700,000	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,900,000	
All first-time training costs associated with the project.	Training	Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
MicroPaac - Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -	\$ -	\$ -	\$ 268,800	\$ -	\$ 448,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 717,600	
Ausape - Professional services with fixed-price costs (i.e. software development, installation, project documentation)	Project Deliverables	Contracted Services	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
Include the quote received from the data center provider for project equipment and services. Only include one-time project costs in this row. Recurring project-related data center costs are included in CBA Form 1A.	Data Center Services - One Time Costs	Data Center Category	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other contracted services not included in other categories.	Other Services	Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Include costs for non-state data center equipment required by the project and the proposed solution (insert additional rows as needed for detail)	Equipment	Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other project expenses not included in other categories.	Other Expenses	Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total			\$ 295,794	0.00	\$ -	\$ -	8.00	\$ 4,018,800	\$ 581,435	9.00	\$ 1,698,800	\$ 926,435	0.00	\$ -	\$ -	0.00	\$ -	\$ -	\$ -	\$ 7,500,264	

SCHEDULE IV-B FOR MEDICAL QUALITY ASSURANCE ARTIFICIAL INTELLIGENCE SOLUTION

CBAForm 2 - Project Cost Analysis	Agency <u>Department of Health</u>	Project <u>Artificial Intelligence Customer Service Solution</u>
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PROJECT COST SUMMARY	PROJECT COST SUMMARY (from CBAForm 2A)					TOTAL
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
TOTAL PROJECT COSTS (*)	\$0	\$4,580,235	\$2,624,235	\$0	\$0	\$7,500,264
CUMULATIVE PROJECT COSTS <i>(includes Current & Previous Years' Project-Related)</i>	\$295,794	\$4,876,029	\$7,500,264	\$7,500,264	\$7,500,264	
Total Costs are carried forward to CBAForm3 Project Investment Summary worksheet.						

PROJECT FUNDING SOURCES	PROJECT FUNDING SOURCES - CBAForm 2B					TOTAL
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Trust Fund	\$0	\$4,018,800	\$1,698,800	\$0	\$0	\$5,717,600
Federal Match <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Grants <input type="checkbox"/>	\$0	\$0	\$0	\$0	\$0	\$0
Other <input type="checkbox"/> Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$0	\$4,018,800	\$1,698,800	\$0	\$0	\$5,717,600
CUMULATIVE INVESTMENT	\$0	\$4,018,800	\$5,717,600	\$5,717,600	\$5,717,600	

Characterization of Project Cost Estimate - CBAForm 2C			
Choose Type		Estimate Confidence	Enter % (+/-)
Detailed/Rigorous		Confidence Level	
Order of Magnitude	Yes	Confidence Level	20%
Placeholder		Confidence Level	

SCHEDULE IV-B FOR MEDICAL QUALITY ASSURANCE ARTIFICIAL INTELLIGENCE SOLUTION

CBAForm 3 - Project Investment Summary

Agency Department of Health

Project Artificial Intelligence Customer Service Solution

COST BENEFIT ANALYSIS -- CBAForm 3A						
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	TOTAL FOR ALL YEARS
Project Cost	\$0	\$4,580,235	\$2,624,235	\$0	\$0	\$7,500,264
Net Tangible Benefits	\$0	(\$74,553)	(\$74,553)	\$264,554	\$1,289,141	\$1,404,589
Return on Investment	(\$295,794)	(\$4,654,788)	(\$2,698,788)	\$264,554	\$1,289,141	(\$6,095,675)
Year to Year Change in Program Staffing	0	0	0	(14)	(14)	

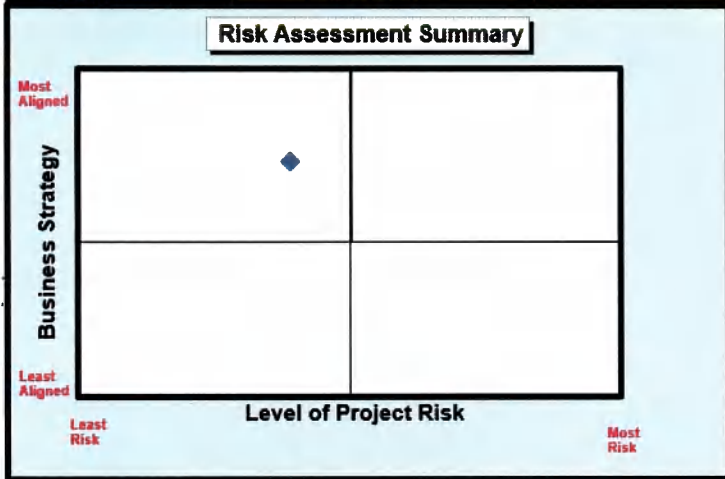
RETURN ON INVESTMENT ANALYSIS -- CBAForm 3B		
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.
Net Present Value (NPV)	(\$5,974,236)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.

Investment Interest Earning Yield -- CBAForm 3C					
Fiscal Year	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Cost of Capital	1.94%	2.07%	3.18%	4.32%	4.85%

V. Schedule IV-B Major Project Risk Assessment

The Risk Assessment Tool and Risk Assessment Summary are included in Appendix B on the Florida Fiscal Portal and must be completed and submitted with the agency’s Schedule IV-B. After answering the questions on the Risk Assessment Tool, the Risk Assessment Summary is automatically populated.

Project	<i>ELI Artificial Intelligence Customer Service Solution</i>	
Agency	<i>Florida Department of Health</i>	
FY 2022-23 LBR Issue Code:	FY 2022-23 LBR Issue Title:	
<i>Issue Code</i>	<i>Issue Title</i>	
Risk Assessment Contact Info (Name, Phone #, and E-mail Address):		
<i>Chris Veal ----- (850) 245-4490 ----- Chris.Veal@flhealth.gov</i>		
Executive Sponsor	<i>Chris Veal/Lola Pouncey</i>	
Project Manager	<i>Daniela Lee</i>	
Prepared By	<i>Daniela Lee</i>	<i>6/24/2021</i>



Project Risk Area Breakdown	
Risk Assessment Areas	Risk Exposure
Strategic Assessment	LOW
Technology Exposure Assessment	MEDIUM
Organizational Change Management Assessment	LOW
Communication Assessment	MEDIUM
Fiscal Assessment	MEDIUM
Project Organization Assessment	MEDIUM
Project Management Assessment	MEDIUM
Project Complexity Assessment	MEDIUM
Overall Project Risk	MEDIUM

VI. Schedule IV-B Technology Planning

A. Current Information Technology Environment

1. Current System

There is not an equivalent AI solution that exists today in MQA. This solution will be a new technology that will interface with existing systems. The current environment of MQA consists of an Customer Contact Center that supports voice calls only, the MQA Online Services portal supported by the Versa:Online application for public use and a licensing system called MQA Versa:Regulation that is the repository for all licensure and enforcement data regarding health care practitioners and facilities.

a) Description of Current System

Customers contact MQA by either calling the Customer Contact Center or submitting an email from one of the Board websites or MQA web pages. There currently is not a system in place to support a virtual automated web or voice agent or chat functionality. If a customer has trouble accessing their account via the MQA Online Services portal, a call or email to the Customer Contact Center is made. Additionally, the existing Customer Contact Center does not support interactive voice response (IVR) functionality, meaning payments cannot be accepted over the phone. Lastly, there is no integration between MQA Versa:Regulation and the Customer Contact Center at this time, so call center agents must manually search for records to retrieve the information needed in responding to customer inquiries.

b) Current System Resource Requirements

Since an AI solution does not exist, there are no current system resource requirements.

c) Current System Performance

Since an AI solution does not exist, there are no current system performance measures.

2. Information Technology Standards

The solution must be capable of integrating with both the existing Customer Contact Center and MQA Versa:Regulation using APIs (application programming interfaces) defined by MQA.

B. Current Hardware and/or Software Inventory

The existing licensing system (MQA Versa:Regulation) is hosted in the Florida Digital Service and consists of the following:

Server name	Function	OS	CPU	RAM
App Server	Win mgmt/storage	Windows 2008 r2	8	16
App Server	IIS Internet	Windows 2008 r2	8	16
App Server	IIS Internet	Windows 2008 r2	10	16
App Server	IIS Internet2	Windows 2012 r2	8	16

Server name	Function	OS	CPU	RAM
App Server	VR – App	CentOS	8	32
App Server	VR – App	CentOS	8	32
App Server	VR - App	CentOS	8	32
App Server	VR - App	CentOS	8	32
App Server	VR - Batch	CentOS	8	32
App Server	Nix storage server	CentOS	8	32
App Server	IDM- App	CentOS	8	32
App Server	IDM- App	CentOS	8	32
App Server	Nix mgmt server	CentOS	8	32
App Server	VR - App	CentOS	8	32
App Server	VR - App	CentOS	8	32
App Server	VR - App	CentOS	8	32
App Server	VR - App	CentOS	8	32
App Server	VO - App	CentOS	8	32
App Server	VO - App	CentOS	8	32
App Server	VO - App	CentOS	8	32
App Server	VO - App	CentOS	8	32
App Server	VO - App	CentOS	8	32
App Server	VO - App	CentOS	8	32
Oracle 2 node RAC	VR Oracle	Oracle 11g	4	128
MSSQL	MSSQL	Win2012	16	64

C. Proposed Technical Solution

The proposed solution will be hosted in the Cloud. Customers can use the internet or call the Customer Contact Center to interact with the virtual assistant. The virtual assistant is composed

of an AI backend and cloud services platform that together interact to provide the solution. The solution provides a virtual assistant, both web and voice, and advanced software for MQA Administrators and customer care agents. The virtual assistant is instrumented to interact with Customer Contact Center and Live Chat agents to support the escalation of chats to a human agent if requested by the end user (customers). Adding an integrated virtual agent to both the Board websites and the Customer Contact Center will provide MQA another service channel for customers that is available 24 hours a day.

1. Technical Solution Alternatives

The two technical solutions considered were:

- Interactive Voice Response (IVR) solution for the Customer Contact Center that is capable of handling phone calls and responding to customers based on menu options selected.
- AI solution for both the Customer Contact Center and the MQA websites with the capability of responding to both phone calls and chat conversations, offering self-service options for customers to do business, and accepting payments.

2. Rationale for Selection

A cloud-based AI solution integrated with the Customer Contact Center and MQA Versa:Regulation is the selected solution because it offers more business benefits than an IVR and will:

- Reduce call and email volume for the Customer Contact Center and Board offices.
- Compliment current user needs by offering additional options for self-service.
- Introduce a new communication channel (web chat) for the growing number of mobile and tablet users.
- Use natural language processing to hold conversations with the customer.
- Handle routine and FAQ-like customer inquiries.
- Be capable of ingesting documents so that content can be used to answer non-routine or more complex questions.
- Allow MQA to run both the existing MQA Online services in parallel with the new solution.
- Better position MQA with a technology solution that can be leveraged for the eventual replacement of the current MQA Online Services.

3. Recommended Technical Solution

The recommended technical solution is an artificial intelligence platform offering a virtual assistant for both web and voice. Like support chatbots, the solution has the ability to master several professions within MQA and has a personality, multi-turn capability, and context awareness. The solution will be able to walk a user through any major business process and answer a wide range of FAQ-type questions. The solution can answer straight forward conversations and hold longer more complex conversations, including business that requires log in credentials.

D. Proposed Solution Description

1. Summary Description of the Proposed System

The components of the solution are:

- Virtual Assistant Software
 - The software is used to manage conversational interactions. The software determines the subject matter of the user's comment and based on the subject matter, the software will execute a programmed conversation to create an appropriate response. The software also determines when a question is relevant for more in-depth question and answer searches of existing documents stored in the complex conversation virtual assistant software.
- Document Storage and Content Analysis Software
 - This software is used to manage retrieval of conversation and document texts for answers to be found in unstructured data, such as PDF or Word documents.
 - Document storage is a database used to store various file content used during run-time and configuration time including the full document version of the content.
 - Documents can include full versions of various documents such as an FAQ document, reference documents, complaints, applications, forms and more. The document storage is cloud-based asset.
- User Interface
 - The public facing portion of the solution that allows users to engage in text-based chat interactions with MQA along with potential document and information uploads upon integration with MQA Versa:Regulation.
- Service Engine
 - This application manages the orchestration of the AI solution and supporting cloud storage. The functionality includes:
 - Authentication with the virtual agent (web and voice).
 - Masking of PII data if needed for the solution.
 - Interfacing with the MQA Versa:Regulation system to send and receive data.
 - Recording and logging of end to end conversation.
 - Handoff / Message notification to the Customer Contact Center when a conversation needs to be handed off to a live agent
- Voice Agent Software
 - Voice agent software is integrated with MQA Versa:Regulation and the Avaya Customer Contact Center to support full telephone conversations with a user, support escalation to a human agent if triggered by the user or triggered by unconfigured answers, the emailing of a conversation transcript if requested, and transcription of the calls.
 - Supports Speech to Text and Text to Speech functionality.

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

Phase 1 – Develop a Virtual Web Agent (Chatbot) on the Board websites

- Scope: Delivered a fully functioning chatbot on the Board of Nursing website that also supports handoff to a live chat agent. This was completed June 2020.

Continue development of chatbot for additional professions through June 2021.

- Funding requirements: Existing operating budget for FY19-20 and FY20-21.

Phase 2 – Authentication and Application Status Chat and Integration

- Scope: Deliver a fully functioning solution for authentication and application status by integrating with the MQA Versa:Regulation system and the existing chat functionality.
- Funding requirements: \$1.5 million.

Phase 3 – Complex Conversations

- Scope: Deliver a fully functioning solution chat agent capable of payment processing for application renewal, processing record updates, processing of new applications, and support of the certification process for both short and complex conversations, including user acceptance testing. Integration with the MQA Versa:Regulation system for payment processing and continuing education needs. Additionally, a proof of concept for a fully functioning voice agent capable of providing answers on application status.
- Funding requirements: \$2.2 million.

E. Capacity Planning

Currently, MQA has a Customer Contact Center with 22 employees to support an average of 39,878 monthly inbound telephone calls. The entire MQA has 237 email boxes that receive an average of 810,419 emails per year or 67,535 emails per month. The new capabilities offered by an integrated AI solution will allow more channels of customer service, reducing the number of phone calls, the number of emails, time of phone calls, the stress of the customer and employee base.

VII. Schedule IV-B Project Management Planning

The project will be formally established and chartered and managed in accordance with Chapter 60GG-1, Florida Statute, Department of State Technology Project Management and Oversight. Please see Appendix C Project Management Plan.

VIII. Appendices

Number and include all required spreadsheets along with any other tools, diagrams, charts, etc. chosen to accompany and support the narrative data provided by the agency within the Schedule IV-B.

Appendix A - Cost Benefits Analysis



CBA Form - AI
Solution - IVB Versic

Appendix B – Project Risk Assessment



Risk Assessment ELI
Project 2022-23.xlsx

Appendix C – Project Management Plan



ELI Project
Management Plan.d

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / MEDICAL QUALITY ASSURANCE
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64400100					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.					

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?					

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	Y				
---	---	--	--	--	--

AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y				
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				

		Program or Service (Budget Entity Codes)				
Action		64400100				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64400100				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	N/A				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	N/A				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #22-001?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	N/A				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64400100				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				

Action		Program or Service (Budget Entity Codes)				
		64400100				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	Y				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	Y				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

		Program or Service (Budget Entity Codes)				
Action		64400100				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)	Y				
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				

		Program or Service (Budget Entity Codes)				
Action		64400100				
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in						
14. SCHEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.						
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.						
15. SCHEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR,SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)					
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	N/A				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				

		Program or Service (Budget Entity Codes)				
Action		64400100				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



DISABILITY DETERMINATIONS EXHIBITS AND SCHEDULES



DISABILITY DETERMINATIONS SCHEDULE I SERIES

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2022 - 2023
Trust Fund Title:	Health
Budget Entity:	Federal Grants Trust Fund
LAS/PBS Fund Number:	64500100
	2261

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	24,256.73	(A)		24,256.73
ADD: Other Cash (See Instructions)	14.00	(B)		14.00
ADD: Investments	-	(C)		-
ADD: SWFS B6400351	-	(D)	147,836.49	147,836.49
ADD: TNFR FROM BE 64200800	126,586.84	(E)		126,586.84
Total Cash plus Accounts Receivable	150,857.57	(F)	147,836.49	298,694.06
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	75,032.28	(H)		75,032.28
Approved "B" Certified Forwards	223,661.78	(H)		223,661.78
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	-	(I)		-
LESS: _____		(J)		-
Unreserved Fund Balance, 07/01/21	(147,836.49)	(K)	147,836.49	0.00 **

Notes:

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period:	2022 - 2023
Department Title:	<u>Health</u>
Trust Fund Title:	<u>Federal Grants Trust Fund</u>
LAS/PBS Fund Number:	<u>2261</u>

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	<input type="text" value="(51,101.01)"/> (A)
--	--

Subtract Nonspendable Fund Balance (GLC 56XXX)

<input type="text" value="0.00"/> (B)

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment #B6400351 Receivable	<input type="text" value="147,836.49"/> (C)
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SWFS Adjustment # and Description	<input type="text"/> (C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	<input type="text" value="(223,661.78)"/> (D)
---	---

Approved FCO Certified Forward per LAS/PBS	<input type="text"/> (D)
--	--------------------------

A/P not C/F-Operating Categories	<input type="text" value="339.46"/> (D)
----------------------------------	---

Current Compensated Absences Liability	<input type="text" value="0.00"/> (D)
--	---------------------------------------

TNFR FROM BE 64200800	<input type="text" value="126,586.84"/> (D)
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<input type="text"/> (D)

ADJUSTED BEGINNING TRIAL BALANCE:

<input type="text" value="0.00"/> (E)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

<input type="text" value="0.00"/> (F)

DIFFERENCE:

<input type="text" value="0.00"/> (G)*
--

***SHOULD EQUAL ZERO.**

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2022 - 2023

Department Title:	Health
Trust Fund Title:	United States Trust Fund
Budget Entity:	64500100
LAS/PBS Fund Number:	2738

	Balance as of 6/30/2021		SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,296,007.03	(A)		1,296,007.03
ADD: Other Cash (See Instructions)	-	(B)		-
ADD: Investments		(C)		-
ADD: Outstanding Accounts Receivable	12,928,874.81	(D)		12,928,874.81
ADD:		(E)		-
Total Cash plus Accounts Receivable	14,224,881.84	(F)	-	14,224,881.84
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards	8,638,623.11	(H)	(4,468,197.31) *	4,170,425.80
Approved "B" Certified Forwards	1,781,106.82	(H)		1,781,106.82
Approved "FCO" Certified Forwards		(H)		-
LESS: Other Accounts Payable (Nonoperating)	14,771.00	(I)	-	14,771.00
LESS: SWFS B6400308		(J)	35,902.09	35,902.09
Unreserved Fund Balance, 07/01/21	3,790,380.91	(K)	4,432,295.22	8,222,676.13 **

Notes: *Difference between LAS/PBS "A" CF and Payable GLCs in Trial Balance. Due to a timing difference between certified forward and closing more was certified than was needed.

*SWFS = Statewide Financial Statement

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - July 2021

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Department Title:	Budget Period: 2022 - 2023
	Health
Trust Fund Title:	United States Trust Fund
LAS/PBS Fund Number:	2738/64500100

BEGINNING TRIAL BALANCE:

Total Fund Balance Per FLAIR Trial Balance, 07/01/21

Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds	9,975,546.78 (A)
--	------------------

Subtract Nonspendable Fund Balance (GLC 56XXX)

	(B)
--	-----

Add/Subtract Statewide Financial Statement (SWFS) Adjustments :

SWFS Adjustment # B6400308 Payable	(35,902.09) (C)
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SWFS Adjustment # and Description	(C)
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Add/Subtract Other Adjustment(s):

Approved "B" Carry Forward (Encumbrances) per LAS/PBS	(1,781,106.82) (D)
---	--------------------

Approved FCO Certified Forward per LAS/PBS	(D)
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A/P not C/F-Operating Categories	31,252.30 (D)
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Current Compensated Absences Liability	32,885.96 (D)
--	---------------

	0.00 (D)
--	----------

	(D)
--	-----

ADJUSTED BEGINNING TRIAL BALANCE:

	8,222,676.13 (E)
--	------------------

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

	8,222,676.13 (F)
--	------------------

DIFFERENCE:

	0.00 (G)*
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***SHOULD EQUAL ZERO.**

Fiscal Year 2022-23 LBR Technical Review Checklist

Department/Budget Entity (Service): HEALTH / DISABILITY DETERMINATION
Agency Budget Officer/OPB Analyst Name: TY GENTLE / MATTHEW MARTIN

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

Action	Program or Service (Budget Entity Codes)				
64500100					

1. GENERAL

1.1 Are Columns A01, A04, A05, A91, A92, A93, A94, A95, A96, A36, A10, IA1, IA4, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDI or Web LBR Column Security)	Y				
1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDI)	Y				

AUDITS:

1.3 Have Column A03 budget files been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Have Column A03 trust fund files been copied to Column A12? Run Schedule I (SC1R, SC1 or SC1R, SC1D adding column A12) to verify.	Y				
1.5 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature included in the LAS/PBS Web upload process requires columns to be in the proper status before uploading to the portal.					

2. EXHIBIT A (EADR, EXA)

2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 57 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 27)? Do they clearly describe the issue?					

3. EXHIBIT B (EXBR, EXB)

3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.					
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AUDITS:

3.2 Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity and program component at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")					
3.3 Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")					

		Program or Service (Budget Entity Codes)				
Action		64500100				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXHIBIT D (EADR, EXD)						
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 61 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXHIBIT D-1 (ED1R, EXD1)						
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2020-21 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXHIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)						
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXHIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)						
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 27 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 65 through 68 of the LBR Instructions.)	Y				

Action		Program or Service (Budget Entity Codes)				
		64500100				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 67 through 69 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.5 of the LBR Instructions.)	Y				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 93 through 95 of the LBR Instructions.)	Y				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?					
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #22-001?	Y				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	Y				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	Y				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 26 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 24010C0, 30010C0, 33011C0, 160E470, or 160E480)?	Y				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				

Action		Program or Service (Budget Entity Codes)				
		64500100				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	Y				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
7.24	Has narrative been entered for all issues requested by the agency? Agencies do not need to include narrative for startup issues (1001000, 2103XXX, etc.) that were not input by the agency. (NAAR, BSNR)	Y				
7.25	Has the agency entered annualization issues (260XXX0) for any issue that was partially funded in Fiscal Year 2021-22? Review Column G66 to determine whether any incremental amounts are needed to fully fund an issue that was initially appropriated in Fiscal Year 2021-22. Do not add annualization issues for pay and benefit distribution issues, as those annualization issues (26AXXXX) have already been added to A03.	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 65 through 70 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2021-22 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC1R, SC1D - Department Level) (Required to be posted to the Florida Fiscal Portal)						
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				

Action		Program or Service (Budget Entity Codes)				
		64500100				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	Y				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	Y				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

		Program or Service (Budget Entity Codes)				
Action		64500100				
AUDITS:						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 126 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCHEDULE II (PSCR, SC2)						
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 156 of the LBR Instructions.)					
10. SCHEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 88 of the LBR Instructions.)	Y				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See pages 93 through 95 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to identify agency other salary amounts requested.	Y				
11. SCHEDULE IV (EADR, SC4)						
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12. SCHEDULE VIIIA (EADR, SC8A)						
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SCHEDULE VIIIB-1 (EADR, S8B1)						
13.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding an 8.5% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9. etc.)	N/A				

		Program or Service (Budget Entity Codes)				
Action		64500100				
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, include the total reduction amount in Column A91 and the nonrecurring portion in						
14. SCHEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)						
14.1	Do the reductions comply with the instructions provided on pages 100 through 103 of the LBR Instructions regarding a 10% reduction in General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.						
TIP If all or a portion of an issue is intended to be reduced on a nonrecurring basis, in the absence of a nonrecurring column, include that intent in narrative.						
15. SCHEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required to be posted to the Florida Fiscal Portal)						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 97 through 103 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT:						
15.4	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCHEDULE XI (UCSR,SCXI) (LAS/PBS Web - see pages 111-115 of the LBR Instructions for detailed instructions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)						
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:						
16.3	Does the FY 2020-21 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which <u>should</u> appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				

		Program or Service (Budget Entity Codes)				
Action		64500100				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florida Fiscal Portal)						
17.1	Do exhibits and schedules comply with LBR Instructions (pages 52 through 84 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 136 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	Y				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable) ?	Y				
AUDITS - GENERAL INFORMATION						
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 155-157) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Y				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Y				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Y				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Y				
18.5	Are the appropriate counties identified in the narrative?	Y				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Y				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL						
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				