

Pam Stewart

Commissioner of Education

State Board of Education

Marva Johnson, Chair Andy Tuck, Vice Chair Members Gary Chartrand Ben Gibson Tom Grady Michael Olenick Joe York

October 19, 2018

Cynthia Kelly, Director Office of Policy and Budget Executive Office of the Governor 1701 Capitol Tallahassee, Florida 32399-0001

JoAnne Leznoff, Staff Director House Appropriations Committee 221 Capitol Tallahassee, Florida 32399-1300

Mike Hansen, Staff Director Senate Committee on Appropriations 201 Capitol Tallahassee, Florida 32399-1300

Dear Directors:

Pursuant to Chapter 216, Florida Statutes (F.S.), our Legislative Budget Request for the Florida Department of Education is submitted in the format prescribed in the budget instructions. The information provided electronically and contained herein, is a true and accurate presentation of our proposed needs for the 2019-20 Fiscal Year. This submission was approved by the State Board of Education on September 14, 2018.

This budget aligns with the Five-Year Statewide Strategic Plan for Economic Development and continues the Governor's commitment to K-12 public education funding. Funding is included to align workers with the skills to meet current and future employer needs, expand access to education and training programs, and increase the number of students receiving degrees in the areas of Science, Technology, Engineering, and Mathematics (STEM).

Director Cynthia Kelly Staff Director JoAnne Leznoff Staff Director Mike Hansen October 19, 2018 Page Two

Also included are statutorily required reports approved by the State Board of Education. The reports are: (1) Florida's State Board of Education Strategic Plan 2015-2020 as required by section 1001.02(3)(a), F.S., approved September 23, 2016, with modification of the Florida College System program lists, and (2) the five-year plan for postsecondary enrollment as required by s. 1001.02(2)(v), F.S., approved September 14, 2018.

Sincerely,

Pam Stewart

Commissioner of Education

PS/lc

Enclosures

FLORIDA DEPARTMENT OF EDUCATION Temporary Special Duty – General Pay Additives Implementation Plan For Fiscal Year 2019-20

In accordance with rule authority established in 60L-32.0012, Florida Administrative Code, the Florida Department of Education has used existing rate and salary appropriations to grant pay additives when warranted based on the duties and responsibilities of the position. The requested additives are justified for reasons such as establishing lead worker duties, temporary duties due to vacancies and absent coworkers, and when temporarily assigning duties that are not customarily assigned to the position.

Pay additives are a valuable management tool which allows agencies to compensate employees for identified additional duties which are not permanent in nature.

Leadworker Duties

The agency requests approval to approve this additive for employees who are assigned limited supervisory responsibilities that include directing the work of employees having the same or similar duties in the same work unit. The duties may also include distributing work, maintaining a balanced workload among employees, keeping records, and defining work priorities. The duties do not include evaluating performance or administering disciplinary actions, and do not justify reclassification.

Temporary Special Duties (General)

The agency requests approval to approve this additive when an employee has been assigned temporary duties and responsibilities not customarily assigned to the position. The agency's review shall include the duties being assigned the position, the additive amount, and compliance with the applicable collective bargaining agreement.

Temporary Special Duties (Absent Coworker)

The agency requests approval to approve this additive when the employee is assigned the duties and responsibilities of a coworker who is absent from work due to authorized FMLA or authorized military leave.

Competitive Area Differential

The agency requests to continue to approve this additive for specific positions with similar duties and responsibilities when it has been determined that recruitment, turnover, or competitive pay problems exist in a defined geographic region or county(ies).

For these pay additive scenarios addressed in this plan, the additive will begin on the first day of special duties being assumed and continue for up to 90 days. After this 90-day period, the agency will reassess the need for the additive and address accordingly.

During fiscal year 2017-18, the agency implemented a total of 13 temporary special duty additives (general), all of which would fall within the scenario described above. The agency expended approximately \$31,167.57 on these 13 additives. The agency anticipates expenditures to be comparable to those in prior years.

The agency requested pay additives are in line with Article 21 – Compensation for Temporary Special Duty in Higher Position as defined in the most recent AFSCME Master Contract (December 12, 2017 through June 30, 2020).



2019-20 Department Level Exhibits and Schedules

	Sched	lule VII: Ago	ency Litigation Inve	entory	
Agency:	Departm	artment of Education			
Contact Person:	Matthew	Mears	Phone Number:	850-245-0442	
Names of the Case: no case name, list the names of the plaintial and defendant.)	ne	Citizens for Strong Schools, Inc. v. Florida State Board of Education			
Court with Jurisdict	ion: Flo	orida Supreme C	Court		
Case Number:				ppeal: Case Nos. 1D-16-2862 e Court)	
Summary of the Complaint:	The add hig See fai acc Fo Jud the fur	(Fla. 1st DCA) and SC18-67 (Fla. Supreme Court) Adequacy Lawsuit. This case was filed in 2009. Plaintiffs argue the State has failed to make adequate provision by law for a uniform, efficient, safe, secure, and high-quality system of free public schools as required by Article IX, Section 1, of the Florida Constitution. Plaintiffs argue the State has failed to adequately fund education and challenge the use of Florida's accountability and assessment system. Following a four-week trial that began on March 14, 2016, Circuit Judge George S. Reynolds, III, found for the Department, ruling that there are no judicially manageable standards, that relief is precluded by the doctrine of separation of powers (appropriation is a legislative function), and that Florida's education policies are rationally related to constitutional requirements.		fficient, safe, secure, and as required by Article IX, intiffs argue the State has allenge the use of Florida's March 14, 2016, Circuit he Department, ruling that ds, that relief is precluded by opriation is a legislative	
Amount of the Clair			4 17 11 0	(1000)	
Specific Statutes or Laws (including GA Challenged:		Article IX, Section 1, Florida Constitution (1998)			
Status of the Case:	Diaco	The Decision of Judge Reynolds was affirmed on appeal by the Firs District Court of Appeal. On April 30, 2018, the Florida Supreme Caccepted jurisdiction and established a briefing schedule. Oral Argument scheduled for 11/8/18 at 9:00am.		18, the Florida Supreme Court efing schedule.	
Who is representing record) the state in t		Agency Cou	nsel		
lawsuit? Check all	V	Office of the	Attorney General or Di	vision of Risk Management	
apply.	XX	XX Outside Contract Counsel			

If the lawsuit is a class	Not a class action.
action (whether the class	
is certified or not),	
provide the name of the	
firm or firms	
representing the	
plaintiff(s).	

the Governor's website.					
Agency:	Departme	partment of Education			
Contact Person:	Matthew M	l ears	Phone Number:	850-245-0442	
Names of the Case: no case name, list th names of the plaintif and defendant.)	e Educ	School Board of Palm Beach County v. Florida Department of Education, et al.			
Court with Jurisdicti	ion: Flori	Florida Second Circuit Court			
Case Number:		No. 2017 CA 002046 (Fla. 2d Cir. Ct. filed Sept. 28, 2017) (Judge Shelfer)			
Summary of the Complaint:	This capit	7069, Case 1. This case challenges a statute that required school districts to share capital outlay millage with charter schools. Were the Court to invalidate this statute, it would have a significant fiscal impact on charter schools.			
Amount of the Clain	n: \$				
Specific Statutes or Laws (including GAA) Challenged:					
Status of the Case:	Rela	6/2/18: Order Granting DOE's Motion to Stay Pending Appeal of Related Case 2. 8/6/18: Order from DCA dismissing Appeal.			
Who is representing record) the state in the		Agency Counsel			
lawsuit? Check all t		Office of the Atto	rney General or Di	vision of Risk Management	
apply.	XX	XX Outside Contract Counsel			

If the lawsuit is a class	Not a class action.
action (whether the class	
is certified or not),	
provide the name of the	
firm or firms	
representing the	
plaintiff(s).	

	T				
Agency:	Departmo	ent of Education			
Contact Person:	Matthew 1	Mears	Phone Number:	850-245-0442	
Names of the Case: no case name, list the names of the plainting and defendant.)	he Edu	School Board of Alachua County, et al., v. Florida Department of Education, et al.			
Court with Jurisdict	tion: Flor	Florida Second Circuit Court			
Case Number:		No. 2017 CA 002158 (Fla. 2d Cir. Ct. filed Oct. 16, 2017) (Judge Cooper)			
Summary of the Complaint:	Thi sche turr	7069, Case 2. This case involves multiple issues including sharing capital millage, schools of hope, Title I, standard charter contract, and school turnaround. This case was brought against the Department by 13 school districts.			
Amount of the Clai	m: \$				
Specific Statutes or Laws (including GA Challenged:					
Status of the Case:	Jud Dis Firs	On appeal: Case No. 1D18-1917 (Fla. 1st DCA). On April 17, 2018, Judge Cooper granted the Department's SJ Motion and denied the Districts' SJ Motion. The school districts have appealed their loss to the First District Court of Appeal.			
Who is representing record) the state in	• 1	XX Agency Counsel			
lawsuit? Check all	3737	Office of the Attorney General or Division of Risk Management			

apply.	XX	Outside Contract Counsel
If the lawsuit is a class action (whether the class is certified or not), provide the name of the	Not a	a class action.
firm or firms representing the plaintiff(s).		

	•				
Agency:	Depa	artment of Education			
Contact Person:	Mattl	new Mears	Phone Number:	850-245-0442	
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)		School Board of Alachua County, et al., v. Speaker Richard Corcoran, et al.			
Court with Jurisdict	ion:	Florida Second Circuit Court			
Case Number:		No. 2018 CA 000025 (Fla. 2d Cir. Ct. filed Oct. 16, 2017) (Originally assigned to Judge Dodson; recently transferred to Judge Cooper)			
Summary of the Complaint:		7069, Case 3. This case is a single-sub seeking to invalidate HB		ight by nine school districts	
Amount of the Clair	m:	\$			
Specific Statutes or Laws (including GAA) Challenged:		НВ 7069.			
Status of the Case:		This case was originally filed in the Florida Supreme Court; FSC transferred the case to circuit court where the Court issued an Order to Show Cause.			
Who is representing		XX Agency Counsel			
record) the state in this lawsuit? Check all that		XX Office of the Attor	ney General or Div	vision of Risk Management	

apply.	XX	Outside Contract Counsel
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	Not	a class action.

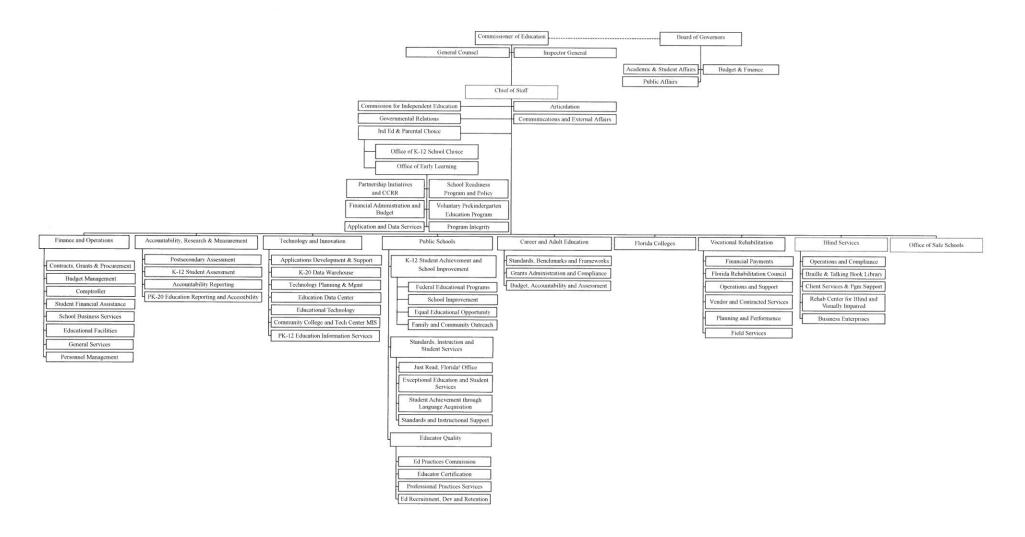
Agency:	Depa	artment of Education			
Contact Person:	Matthew Mears		Phone Number:	850-245-0442	
Names of the Case: (If no case name, list the names of the plaintiff and defendant.)		Alexis S. Geffin and Ryan J. Geffin, et al., v. Governor Rick Scott, et al.; Thomas A. Warren and Kathleen Villacorta, et al., v. Governor Rick Scott, et al.			
Court with Jurisdic	tion:	Florida Second Circuit Court			
Case Number:		Case No. 2017-CA-1364 (Fla. 2d Cir. Ct.); Case No. 2017-CA-1526 (Fla. 2d Cir. Ct.). (Cases consolidated before Judge Dodson).			
Summary of the Complaint:		the Senate, State Board of Commissioner Stewart h 1013.79, Florida Statutes match private donations colleges and universities allege a violation of Arti contract, violation of Arti seek certification of a cla from enacting additional	Governor, Speaker of Education, Board ave violated §§ 10 s, by not requesting under these statutes and students of ovicle III § 12 (single ticle IX §1(A) (adeass action, an injunt appropriations bil	11.32, 1011.85, 1011.94, or g and appropriating money to es, thereby depriving Florida ver \$1 billion. Plaintiffs subject rule), breach of equacy challenge). Plaintiffs ection enjoining Defendants	
Amount of the Clai	m:	\$600-\$700 Million			

Specific Statutes or Laws (including GAA) Challenged: Status of the Case:	2017 General Appropriation Act, Ch. 2017-70 In addition, Plaintiffs challenge the failure to appropriate in General Appropriations Acts going back to 2012-2013. §§ 1011.32, 1011.85, 1011.94, or 1013.79, Fla. Stat. 6/28/2018: Opinion issued granting in part and denying in part the Legislative Defendants' petition for writ of prohibition. Waiting on circuit court to issue order in line with DCA opinion.	
Who is representing (of record) the state in this	XX	Agency Counsel
lawsuit? Check all that	XX	Office of the Attorney General or Division of Risk Management
apply.	XX	Outside Contract Counsel
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	Grace Mory Stean Alha Muss 150 Suite Mian Glen Kell Stean Alha High 106 Suite Suite	ene E. Stearns be L. Mead gan Q. McDonough rns Weaver Miller Weissler deff & Sitterson, P.A. eum Tower West Flagler Street e 2200 mi, FL 33130 an Burhans, Jr. y O'Keefe rns Weaver Miller Weissler deff & Sitterson, P.A. apoint Center East College A venue e 700 ahassee, FL 32301

Schedule VII: Agency Litigation Inventory For directions on completing this schedule, please see the "Legislative Budget Request (LBR) Instructions" located on the Governor's website. Agency: Department of Education Contact Person: Matthew Mears Phone Number: 850-245-0442

Names of the Case: (If no case name, list the names of the plaintiff and defendant.)	Florida Education Association v. Florida Department of Education, et al.		
Court with Jurisdiction:	US District Court Northern District of Florida		
Case Number:	No. 4:17-cv-00414-RH-CAS (N.D. Fla. filed Sept. 13, 2017) (Judge Hinkle)		
Summary of the Complaint:	Best & Brightest Lawsuit. Several years ago the Florida Legislature adopted a program that provides bonuses to new teachers who scored in the top 20th percentile on the SAT/ACT, and to existing teachers who were rated as "highly effective" and who scored in the top 20th percentile on the SAT/ACT. The FEA challenged this bonus program in federal court on grounds that older teachers and minorities were underrepresented. For example, the FEA alleges that African-Americans represent 13% of teachers, but only 1% of the program recipients.		
Amount of the Claim:	\$		
Specific Statutes or Laws (including GAA) Challenged:	§ 1012.731, Fla. Stat.		
Status of the Case:	Case set for two-week trial period beginning 2/4/19.		
Who is representing (of record) the state in this	XX Agency Counsel		
lawsuit? Check all that	Office of the Attorney General or Division of Risk Management		
apply.	XX Outside Contract Counsel		
If the lawsuit is a class action (whether the class is certified or not), provide the name of the firm or firms representing the plaintiff(s).	(Class not certified) John C. Davis Law Office of John C. Davis 623 Beard Street Tallahassee, Florida 32303		

FLORIDA DEPARTMENT OF EDUCATION



Authorized Positions:

State Board of Education	951.00
Division of Vocational Rehabilitation	884.00
Division of Blind Services	289.75
Board of Governors	65.00
Office of Early Learning	99.00
TOTAL	2 296 75

DUCATION, DEPARTMENT OF		1	FISCAL YEAR 2017-18	
SECTION I: BUDGET		OPERATIN	IG	FIXED CAPITAL OUTLAY
TAL ALL FUNDS GENERAL APPROPRIATIONS ACT ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.)			22,534,768,691 669,924,874	1,884,774,7 306,322,5
IAL BUDGET FOR AGENCY			23,204,693,565	2,191,097,3
SECTION II: ACTIVITIES * MEASURES	Number of Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO
scutive Direction, Administrative Support and Information Technology (2)	Olitis	1	(Anocateu)	1,834,926
Educational Facilities * Students served	2,833,115	0.75	2,127,698	,,,,,
Funding And Financial Reporting * Students served School Transportation Management * Students transported.	2,833,115 1,133,397	0.97 0.47	2,751,236 535,292	
Recruitment And Retention * Students who graduate from teacher preparation programs.	5,309	465.52	2,471,424	
Curriculum And Instruction * Students served	2,833,115	2.83	8,012,304	
Community College Program Fund * Students served School Choice And Charter Schools * Students served.	733,080 2,833,115	1,651.91 1.25	1,210,985,197 3,537,948	
Education Practices Commission * Final orders issued.	663	1,209.05	801,601	
Professional Practices Services * Investigations completed	3,19	873.78	2,788,234	
Teacher Certification * Subject area evaluations processed. Assessment And Evaluation * Total tests administered.	63,313 7,692,128	107.65 16.51	6,815,688 127,027,783	
Exceptional Student Education * Number of ESE students.	557,112	7.94	4,422,754	
Postsecondary Education Coordination * Number of institutions.	165	4,171.65	688,323	
Commission For Independent Education * Number of institutions. Florida Education Finance Program * Number of students served.	1,025 2,833,115	4,400.47 4,114.92	4,510,478 11,658,050,059	
State Grants To School Districts/ Non-florida Education Finance Program * Number of students served.	2,833,115	166.15	470,708,315	
Determine Eligibility, Provide Counseling, Facilitate Provision Of Rehabilitative Treatment, And Job Training To Blind Customers * Customers served	11,774	4,240.57	49,928,518	
Provide Food Service Vending Training, Work Experience And Licensing * Facilities supported Provide Resille And Recorded Publications Services * Customers served.	145	44,444.08 76.30	6,444,392	
Provide Braille And Recorded Publications Services * Customers served Federal Funds For School Districts * Number of students served.	33,392 2,833,115	76.30 637.06	2,547,946 1,804,865,668	
Capitol Technical Center * Number of students served.	2,833,115	0.08	224,624	
Public Broadcasting * Stations supported.	25	367,036.72	9,175,918	
Provide School Readiness Services * Number of children (FTE) served in School Readiness Program Provide Voluntary Prekindergarten Services And System Support * Number of children (FTE) served in VPK program (program year)	110,23° 153,870	5,991.21 12.16	660,416,952 1,871,060	
Provide Voluntary Prekindergarten (vpk) Education Services * Number of children (FTE) served in VPK program (program year)	153,870	2,614.66	402,318,336	
Projects, Contracts And Grants * Students Served	2,833,115	0.32	903,780	
Florida Alliance For Assistive Service And Technology * Number of clients served	266,075 17,447	4.49 342.33	1,194,987 5,972,547	
Independent Living Services * Number of clients served Vocational Rehabilitation - General Program * Number of individualized written plans for services	15,577	14,638.71	228,027,142	
Beacon College - Tuition Assistance * Students served.	84	2,976.19	250,000	
Able Grant * Grants awarded.	3,799	1,798.11	6,831,004	
Medical Training And Simulation Laboratory * Students served Embry Riddle - Aerospace Academy * Students served.	14,863 6,69°	235.48 807.05	3,500,000 5,399,999	
Bethune Cookman * Students served.	4,143	1,188.65	4,924,577	
Edward Waters College * Students served.	1,003	3,653.81	3,664,769	
Florida Memorial College * Students served. Library Resources * Students served.	962	4,498.91 163.60	4,327,947 999,250	
Florida Resident Access Grants * Students served.	44,13	2,834.06	125,070,020	
Lecom/Florida - Health Programs * Students served.	760	2,785.40	2,116,907	
Leadership And Management- State Financial Aid * Students Served Leadership And Management- Federal Financial Aid * Students Served	2,833,115 240,000	1.47 47.48	4,159,135 11,396,140	
Children Of Deceased/Disabled Veterans * Number of students receiving support.	1,427	5,710.93	8,149,496	
Florida Bright Futures Scholarship * Students served.	94,060	4,223.71	397,282,030	
Florida Education Fund * Students served.	230	13,043.48 5,189.77	3,000,000 3,840,429	
Florida Work Experience Scholarship * Students served. Jose Marti Scholarship Challenge Grant * Students served.	63		124,000	
Mary Mcleod Bethune Scholarship * Students served.	138	2,326.09	321,000	
Minority Teacher Scholarships * Students served.	269		917,798	
Florida National Merit Scholars Incentive Program * Students served. Postsecondary Student Assistance Grant * Students served.	928 7,013	14,164.17 4,407.62	13,144,350 30,910,666	
Prepaid Tuition Scholarships * Students served.	1,798	3,893.21	7,000,000	
Private Student Assistance Grant * Students served.	17,095	2,764.34	47,256,407	
Public Student Assistance Grant * Students served. Rosewood Family Scholarship * Students served	166,933	1,085.04 9,669.74	181,128,338 261,083	
John R Justice Loan Repayment Program * Number of awards.	29		73,298	
Honorably Discharged Graduate Assistance Program* Students served.	1,493	1,638.52	2,446,312	
First Generation In College - Matching Grant Program * Students served. Career Education * Students served.	15,650	678.42	10,617,326 6,114,579	
Nursing Student Loan Forgiveness Program * Students served.	4,099	1,491.72 2,552.15	6,114,579 1,084,664	
Funding And Support Activities * Students served.	260,756	12.70	3,310,480	
State Grants To Districts And Community Colleges * Students Served	260,756	1,800.65	469,530,632	
Equal Opportunity And Diversity * Students Served	2,833,118	0.14	406,132	
AL SECTION III. DECONCILIATION TO DIDGET			18,039,684,972	1,834,92
SECTION III: RECONCILIATION TO BUDGET SS THROUGHS				
TRANSFER - STATE AGENCIES				
AID TO LOCAL GOVERNMENTS PAYMENT OF PENSIONS, BENEFITS AND CLAIMS				
OTHER			2,986,019,533	
VERSIONS			2,043,407,535	356,170
TAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)			23,069,112,040	2,191,097

⁽¹⁾ Some activity unit costs may be overstated due to the allocation of double budgeted items.
(2) Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.
(3) Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.

(4) Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

Page 11 of 908

SCHEDULE XII: OUTSOURCING OR PRIVATIZATION OF A SERVICE OR ACTIVITY

Schedule XII Cover Sheet and Agency Proje	ct Approval
Agency:	Schedule XII Submission Date:
FLORIDA DEPARTMENT OF EDUCATION	OCTOBER 15, 2018
	, ,
Ductact Names N/A	Is this project included in the Agency's LRPP?
Project Name: N/A	Yes No
FY 2019 - 2020 LBR Issue Code:	FY 2019 -2020 LBR Issue Title:
Agency Contact for Schedule XII (Name, Phone	#, and E-mail address): N/A
AGENCY APPROV	VAL SIGNATURES
I am submitting the attached Schedule XII in suppo	art of our legislative hudget request
I have reviewed and agree with the information in the	
Agency Head:	Date:
rigency ricuu.	Jule.
Printed Name:	
Agency Chief Information Officer:	Date:
(If applicable)	
(2) approximate)	
Printed Name:	
Budget Officer:	Date:
2 auger o anour	
Printed Name:	
Planning Officer:	Date:
ð	
Printed Name:	
Project Sponsor:	Date:
Printed Name:	

SCHEDULE XII: OUTSOURCING OR PRIVATIZATION OF A SERVICE OR ACTIVITY

I.	Background Information
1.	Describe the service or activity proposed to be outsourced or privatized.
2.	How does the service or activity support the agency's core mission? What are the agency's desired goals and objectives to be achieved through the proposed outsourcing or privatization and the rationale for such goals and objectives?
3.	Provide the legal citation authorizing the agency's performance of the service or activity.
4.	Identify the service's or activity's major stakeholders, including customers, clients, and affected
→.	organizations or agencies.
5.	Describe and analyze how the agency currently performs the service or activity and list the resources,
	including information technology services and personnel resources, and processes used.
6.	Provide the existing or needed legal authorization, if any, for outsourcing or privatizing the service or
	activity.

Provide the reasons for changing the delivery or performance of the service or activity. What is the current cost of service and revenue source?
Evaluation of Options
Provide a description of the available options for performing the service or activity and list for each option the general resources and processes needed to perform the service or activity. If state employees are currently performing the service or activity, provide at least one option involving maintaining state provision of the service or activity.
maintaining state provision of the service of activity.
For each option, describe its current market for the service or activity under consideration for outsourcing or privatizing. How many vendors are currently providing the specific service or activity on a scale similar to the proposed option? How mature is this market?
List the criteria used to evaluate the options. Include a cost-benefit analysis documenting the direct and indirect specific baseline costs, savings, and qualitative and quantitative benefits involved in or resulting from the implementation of the recommended option(s).
Doesd upon the evaluation evitoria identify and englying the adventages and disadvents are first.
Based upon the evaluation criteria, identify and analyze the advantages and disadvantages of each option, including potential performance improvements and risks.
For each option, describe the anticipated impact on the agency and the stakeholders, including impacts on other state agencies and their operations.

6.	Identify changes in cost and/or service delivery that will result from each option. Describe how the changes will be realized. Describe how benefits will be measured and provide the annual cost.
7.	List the major risks for each option and how the risks could be mitigated.
8.	Describe any relevant experience of other agencies, other states, or the private sector in implementing similar options.
	•
III.	Information on Recommended Option
1.	Identify the proposed competitive solicitation including the anticipated number of respondents.
2.	Provide the agency's projected timeline for outsourcing or privatization of the service or activity.
2.	
	Include key events and milestones from the beginning of the procurement process through the
	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the
	expiration of a contract and key events and milestones for transitioning the service or activity from the
	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including
	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including reemployment and retraining assistance plan for employees who are not retained by the agency or employed by the contractor, and communication with stakeholders such as agency clients and the
	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including reemployment and retraining assistance plan for employees who are not retained by the agency or employed by the contractor, and communication with stakeholders such as agency clients and the
3.	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including reemployment and retraining assistance plan for employees who are not retained by the agency or employed by the contractor, and communication with stakeholders such as agency clients and the
3.	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including reemployment and retraining assistance plan for employees who are not retained by the agency or employed by the contractor, and communication with stakeholders such as agency clients and the public.
3.	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including reemployment and retraining assistance plan for employees who are not retained by the agency or employed by the contractor, and communication with stakeholders such as agency clients and the public. Identify all forms of compensation to the vendor(s) for performance of the service or activity, including in-kind allowances and state resources to be transferred to the vendor(s). Provide a detailed
3.	expiration of a contract and key events and milestones for transitioning the service or activity from the state to the vendor. Provide a copy of the agency's transition plan for addressing changes in the number of agency personnel, affected business processes, employee transition issues including reemployment and retraining assistance plan for employees who are not retained by the agency or employed by the contractor, and communication with stakeholders such as agency clients and the public. Identify all forms of compensation to the vendor(s) for performance of the service or activity, including in-kind allowances and state resources to be transferred to the vendor(s). Provide a detailed

4.	Provide an analysis of the potential impact on federal, state, and local revenues, and expenditures. If federal dollars currently fund all or part of the service or activity, what has been the response of the federal funding agency(ies) to the proposed change in the service delivery method? If federal dollars currently fund all or part of the service or activity, does the change in the service delivery method meet federal requirements?
5.	What responsibilities, if any, required for the performance of the service or activity will be retained and performed by the agency? What costs, including personnel costs, will the agency continue to incur after the change in the service delivery model? Provide these cost estimations. Provide the method for monitoring progress in achieving the specified performance standards within the contract.
6.	Describe the agency's contract management process for the outsourced or privatized service or activity, including a description of the specific performance standards that must be met to ensure adequate performance and how the agency will address potential contractor nonperformance. Attach a copy of any competitive solicitation documents, requests for quote(s), service level agreements, or similar documents issued by the agency for this competitive solicitation if available.
7.	Provide the agency's contingency plan(s) that describes the tasks involved in and costs required for its implementation and how the agency will resume the in-house provision of the service or activity in the event of contract termination/non-renewal.
8.	Identify all other Legislative Budget Request issues that are related to this proposal.

9.	Explain whether or not the agency can achieve similar results by a method other than outsourcing or privatization and at what cost. Please provide the estimated expenditures by fiscal year over the expected life of the project.
10.	Identify the specific performance measures that are to be achieved or that will be impacted by changing the service's or activity's delivery method.
11.	Provide a plan to verify vendor(s) compliance with public records laws.
12.	If applicable, provide a plan to verify vender compliance with applicable federal and state law ensuring access by persons with disabilities.
13.	If applicable, provide a description of potential differences among current agency policies or processes and a plan to standardize, consolidate, or revise current policies or processes.
14.	If the cost of the outsourcing is anticipated to exceed \$10 million in any given fiscal year, provide a copy of the business case study (and cost benefit analysis if available) prepared by the agency for the activity or service to be outsourced or privatized pursuant to the requirements set forth in s. 287.0571, F.S.

SCHEDULE XIII PROPOSED CONSOLIDATED FINANCING OF DEFERRED-PAYMENT COMMODITY CONTRACTS

Contact Information
Agency: Department of Education
Name: N/A
Phone:
E-mail address:
Deferred-payment commodity contracts are approved by the Department of Financial Services (department). The rules governing these contracts are in Chapter 69I-3, <i>Florida Administrative Code</i> and may be accessed via the following website https://www.flrules.org/gateway/ChapterHome.asp?Chapter=69I-3 . Information on the program and other associated information on the Consolidated Equipment Financing Program and Guaranteed Energy Savings Contracts may be accessed via the following website http://www.myfloridacfo.com/aadir/statewide_financial_reporting/ .
For each proposed deferred-payment commodity contract that exceeds the threshold for Category IV as defined in Section 287.017, <i>Florida Statutes</i> , complete the following information and submit Department of Financial Services forms Lease Checklist DFS-A1-411 and CEFP Checklist DFS-A1-410 with this schedule.
1. Commodities proposed for purchase.
N/A
2. Describe and justify the need for the deferred-payment commodity contract including guaranteed energy performance savings contracts.
3. Summary of one-time payment versus financing analysis including a summary amortization schedule for the financing by fiscal year (amortization schedule and analysis detail may be attached separately).
4. Identify base budget proposed for payment of contract and/or issue code and title of budget request if increased authority is required for payment of the contract.

Schedule XIV

Variance from Long Range Financial Outlook

Agency: <u>Department of Education</u> Contact: <u>DOE - Linda Champion / BOG - Tim Jones / OEL - Bill Ammons</u>

Article III, Section 19(a)3, Florida Constitution, requires each agency Legislative Budget Request to be based upon and reflect the long range financial outlook adopted by the Joint Legislative Budget Commission or to explain any variance from the outlook.

1)	Does t	the lon	g range	financ	cial outlo	ok adop	ted by t	he Jo	int Le	gislativ	e Budg	et Comr	nissior	ı in Sept	ember	2017 c	ontain	revenue	or!
	expen	diture	estimat	es rela	ated to yo	ur ager	ıcy?												
				Ī	-														
	Yes	X		No															
٥١																			

2) If yes, please list the estimates for revenues and budget drivers that reflect an estimate for your agency for Fiscal Year 2018-2019 and list the amount projected in the long range financial outlook and the amounts projected in your Schedule I or

inancial Outlook				FY 2018-2019 Estima	ate/Request Amount
				Long Range Financial	Legislative Budget
Budget Driver		Issue (Revenue or Budget Driver)	R/B*	Outlook	Request
#1	а	Maintain Current Budget - FFFP	В	154.0	154.0
#2	b	Workload and Enrollment - FEFP - Critical Needs	В	197.0	234.2
#3	С	Adjustment to Offset Tax Roll Changes - FEFP	В	(509.1)	(534.0
"0	d	Debt Service - Fixed Capital Outlay	В	0.0	(70.2
	e	Maintenance and Repair	В	0.0	184.8
#4	f	Workload and Enrollment - VPK	В	3.4	11.6
#5	a	Workload and Enrollment - Bright Futures and CSDDV	В	(50.1)	23.4
#6	h	EETF Adjustment	В	0.0	0.0
	i	Maintain Current Budget - Other K-12	В	0.0	4.7
		EETF Adjustment - Bright Futures Scholarship Increase - FEFP - Other High Priority			
#19	i	Needs	В	0.0	0.0
#20	k	Increase Total Funds per FTE Student - FEFP - Other High Priority Needs	В	357.5	0.0
		Maintain FY 2017-18 Total Amount of Required Local Effort - FEFP - Other High		237.0	0.0
#21	1	Priority Needs	В	425.8	449.9
		Additional Cost Required to Implement Both Increase Total Funds per Student			
#22	m	and Maintain the FY 2017-18 Required Local Effort - FEFP - Other High Priority	В	16.1	0.0
#23	n	Workload and Enrollment - Other Pre K-12 Programs	В	111.5	0.8
	0	Workload - Workforce	В	0.0	11.9
	D	Maintain Current Budget - Other Education	В	0.0	1.9
	a	Maintain Current Budget - VPK	В	0.0	26.3
#24	r	Bright Futures - FL Academic Scholars - Tuition Diff. & Tech. Fees	В	71.7	0.0
#25	S	EETF Adjustment - Additional Costs for Tuition Diff. and Tech Fees	В	0.0	0.0
#26	t	Maintain Current Budget - Higher Education	В	40.0	40.0
#27	u	Workload - Florida Colleges	В	23.5	34.0
#28	٧	Workload - State Universities	В	169.5	132.3
#29	w	Workload and Adjustments - Other Higher Education Programs	В	43.9	0.0
#30	Х	Anticipated New Space Costs for Colleges and Universities	В	2.5	18.0
#31	V	Education Fixed Capital Outlay	В	100.2	0.0
#O1	,	Tier 1 & 2 - Subtotal Critical and High Priority Needs		1157.4	723.6
		nei 1 & 2 - Subtotal Critical and High Priority Needs		1107.4	725.0
	Z	Other Educational Workload Issues	В	0.0	17.3
	ab	Other Education Fixed Capital Outlay	В	0.0	228.7
	ac	New initiatives/Programs/Enhancements - Pre K-12 Programs	В	0.0	12.0
	ad	New initiatives/Programs/Enhancements - Colleges	В	0.0	0.0
	ae	New initiatives/Programs/Enhancements - Other Education	В	0.0	8.5
	af	New Initiatives/Programs/Enhancements - Universities	В	0.0	0.0
	aı	Tier 3 - New and Enhancements		0.0	266.5
	aa	University Tuition Authority		0.0	0.0
	3	Tier 4 - Tuition Authority		0.0	0.0
		TO T TUROT AUGUST		1157.4	990.1
	ah	General Revenue	R	33,925.1	13,716.8
	ai	Educational Enhancement Trust Fund	R	2,185.6	1,672.2
	ai	State School Trust Fund	R	120.5	120.5

³⁾ If your agency's Legislative Budget Request does not conform to the long range financial outlook with respect to the revenue estimates (from your Schedule I) or budget drivers, please explain the variance(s) below.

The Legislative Budget Request is based on the independent judgement of the State Board of Education, the Board of Governors, and the Office of Early Learning in identifying the needs for education. See chart below which reconciles the variance between the Long Range Financial Outlook and the Department of Education's Legislative Budget Request.

(Under)/ Over Outlook	
(433.8)	Tier 1 & 2 Variance
12.3	LBR provided a 2.74% increase in total funds per FTE (a, b, c)
114.6	Additional Tier 1 Needs (d,e)
8.2	LBR represents an increase in the base student allocation for the VPK program (f)
1.8	Bright Futures includes tutition differential and technology fees (g,r)
4.7	Restoration of non-recurring issues (i)
(357.5)	Funding for LBR is in critical needs sections 1, 2, & 3 (k)
8.0	Required local effort was not decreased in agency LBR - Funding in LBR is in critical needs sections 1,2, & 3 (l,m)
	Long-Range Financial Outlook includes amounts for Other High Priority Needs funding including FL School for the Deaf and the Blind, Scholarship
(110.7)	Programs, and Standard Student Attire Incentive Program (n)
11.9	Workforce sector not addressed in Long-Range Financial Outlook(o)
28.2	LBR includes restoration of non-recurring programs (p,q)
10.5	Long-Range Financial Outlook includes a 3 year average appropriation increase (u)
(81.1)	Long-Range Financial Outlook includes a 3 year average appropriation increase (v, w)
	Long-Range Financial Outlook includes \$1.5 million for state universities and \$1.0 million for colleges for new space. LBR includes \$18 million for state
15.5	universities for new space of E&G facilities (x)
(100.2)	PECO 3 year average estimate and forecast identifies gap (y)
(433.8)	All Tier 1 and 2 Variances accounted for

^{*} R/B = Revenue or Budget Driver Office of Policy and Budget - July 2017

SCHEDULE XV:

CONTRACT INFORMATION FOR EACH CONTRACT IN WHICH THE CONSIDERATION TO BE PAID TO THE AGENCY IS A PERCENTAGE OF THE VENDOR REVENUE AND IN EXCESS OF \$10 MILLION

Agency: FLORIDA DEPARTMENT OF EDUCATION							
Name: Linda Champion							
Phone: 850-245-0406							
E-mail address: linda.champion@f	fldoe.org						
1. Vendor Name							
The Department of Education doe from a vendor.	es not have any contracts in which v	we receive in excess of \$10 million					
2. Brief description of service	s provided by the vendor.						
3. Contract terms and years r	emaining.						
4. Amount of revenue general							
Prior Fiscal Year	Current Fiscal Year	Next Fiscal Year (Request Year)					
5. Amount of revenue remitted							
Prior Fiscal Year	Current Fiscal Year	Next Fiscal Year (Request Year)					
6. Value of capital improvement	t						
7. Remaining amount of capital	improvement						
8. Amount of state appropriat							
Prior Fiscal Year	Current Fiscal Year	Next Fiscal Year (Request Year)					

Contact Information



2019-20 Fixed Capital Outlay Exhibits or Schedules



2019-20 Fixed Capital Outlay Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title: 4 Frust Fund Title: 1 Budget Entity: 1	48 EDUCATION LOTTERY CAPITAL OUTLAY/DEBT SERVICE TRUST FUND DEPARTMENT 2004		
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	(A)		-
ADD: Other Cash (See Instructions)	(B)		-
ADD: Investments	3,287,225.82 (C)		3,287,225.82
ADD: Outstanding Accounts Receivable	5,225.21 (D)		5,225.21
ADD:	(E)		-
Total Cash plus Accounts Receivable	3,292,451.03 (F)	-	3,292,451.03
LESS Allowances for Uncollectibles	(G)		-
LESS Approved "A" Certified Forwards	(H)		-
Approved "B" Certified Forwards	(H)		-
Approved "FCO" Certified Forwards	1,608,832.81 (H)		1,608,832.81
LESS: Other Accounts Payable (Nonoperating)	328.71 (I)		328.71
LESS:	(J)		-
Unreserved Fund Balance, 07/01/18	1,683,289.51 (K)	-	1,683,289.51

year and Line A for the following year.

Office of Policy and Budget - June 2018

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** LOTTERY CAPITAL OUTLAY/DEBT SERVICE TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2004 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 3,292,122.32 (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (1,608,832.81) (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **1,683,289.51** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **1,683,289.51** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

	SCHEDULE V	I: DETAIL OF D	EBT SERVICE	
Department:	48 EDUCATION		Budget Pe	eriod 2019 - 20
Budget Entity:	48150000/2004 Lo	ottery Revenue B	onds (3)	(4)
(1)		ACTUAL	ESTIMATED	REQUEST
SECTION I		FY 2017 - 18	FY 2018 - 19	FY 2019 - 20
Interest on Debt	(A)	73,306,977	59,641,779	49,742,970
Principal	(B)	244,688,000	199,770,000	172,525,000
Repayment of Loans	(C)			
Fiscal Agent or Other Fee	s (D)	144,044	119,575	99,598
Other Debt Service	(E)			
Total Debt Service	(F)	318,139,021	259,531,354	222,367,568
Explanation:	The Classrooms Firs	t and Classrooms fo	r Kids Programs are fund	ded through the issuance
				ogram was an initiative to
				ogram was to assist school requirements. Bonds were
	issued in fiscal year	2012-13 to fund high	her education facilities p	rojects.
SECTION II ISSUE:	•			
(1)	(2)	(3)	(4)	(5)
INTEREST RATE	MATURITY DATE	* *	JUNE 30, 20	JUNE 30, 20
(6)		(7) ACTUAL	(8) ESTIMATED	(9) REQUEST
		FY 20	FY 20	FY 20
Interest on Debt	(G)			
Principal Principal	(H)			
Fiscal Agent or Other Fee	` ' [
Other	(J)			
Total Debt Service	(K)			
ISSUE:	_			
INTEREST RATE	MATURITY DATE	ISSUE AMOUNT	JUNE 30, 20	JUNE 30, 20
		ACTUAL	ESTIMATED	REQUEST
		FY 20	FY 20	FY 20
Interest on Debt	(G)			
Principal	(H)			
Fiscal Agent or Other Fee	s (I)			
Other	(J)			
Total Debt Service	(K)			

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

repartment Title: rust Fund Title: udget Entity: AS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION CAPITAL IMPROVEMENT FEE TRUST FUND DEPARTMENT 2071		
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
thief Financial Officer's (CFO) Cash Balance		(A)	_
ADD: Other Cash (See Instructions)		(B)	-
ADD: Investments	101,555,339.23	(C)	101,555,339.23
ADD: Outstanding Accounts Receivable	1,683,593.26	(D)	1,683,593.26
ADD: Anticipated Revenue	1,405,096.92	(E)	1,405,096.92
otal Cash plus Accounts Receivable	104,644,029.41	(F)	104,644,029.41
LESS Allowances for Uncollectibles		(G)	-
LESS Approved "A" Certified Forwards		(H)	-
Approved "B" Certified Forwards		(H)	_
Approved "FCO" Certified Forwards	104,633,837.23	(H)	104,633,837.23
LESS: Other Accounts Payable (Nonoperating)	10,192.18	(I)	10,192.18
LESS:		(J)	-
nreserved Fund Balance, 07/01/18	0.00	(K) -	0.00

year and Line A for the following year.

Office of Policy and Budget - June 2018

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION** CAPITAL IMPROVEMENT FEE TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2071 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **103,228,740.31** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) (104,633,837.23) (D) Approved FCO Certified Forward per LAS/PBS A/P not C/F-Operating Categories (D) Anticipated Revenue 1,405,096.92 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **(0.00)** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.00** (F) (**0.00**) (G)* **DIFFERENCE:** *SHOULD EQUAL ZERO.

SCHEDULE VI: DETAIL OF DEBT SERVICE				
Department:	48 EDUCATION		Budget Perio	d 2019 - 20
Budget Entity:	48150000/2071 Uni		nprovement Revenue I	Bonds
(1)		(2) ACTUAL	(3) ESTIMATED	(4) REQUEST
SECTION I		FY 2017 - 18	FY 2018 - 19	FY 2019 - 20
Interest on Debt	(A)	5,765,004	4,575,907	4,093,407
Principal	(B)	9,525,000	9,945,000	10,295,000
Repayment of Loans	(C)			
Fiscal Agent or Other Fees	(D)	11,504	10,681	9,686.00
Other Debt Service	(E)			
Total Debt Service	(F)	15,301,508	14,531,588	14,398,093
Explanation: SECTION II ISSUE:	through the issuance of	of bonds secured by	capital improvement fees de funds for university stu	and net student building
(1)	(2)	(3)	(4)	(5)
INTEREST RATE	MATURITY DATE I	SSUE AMOUNT	JUNE 30, 20	JUNE 30, 20
(6)		(7)	(8)	(9)
(v)		ACTUAL	ESTIMATED	REQUEST
		FY 20	FY 20	FY 20
Interest on Debt	(G)			
Principal	(H)			
Fiscal Agent or Other Fees	(I)			
Other	(J)			
Total Debt Service	(K)			
ISSUE:				
INTEREST RATE	MATURITY DATE I	SSUE AMOUNT	JUNE 30, 20	JUNE 30, 20
		ACTUAL FY 20	ESTIMATED FY 20	REQUEST FY 20
Interest on Debt	(G)			
Principal	(H)			
Fiscal Agent or Other Fees	(I)			
Other	(J)			

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2019 - 2020

Department Title: 48 EDUCATION

Trust Fund Title: STATE UNIVERSITY SYSTEM (SUS) CONSTRUCTION TRUST FUND

Budget Entity: DEPARTMENT

LAS/PBS Fund Number: 2137

	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	61,402.97 (A)		61,402.97
ADD: Other Cash (See Instructions)	(B)		-
ADD: Investments	(C)		_
ADD: Outstanding Accounts Receivable	(D)		_
ADD: [(E)		_
Total Cash plus Accounts Receivable	61,402.97 (F)		61,402.97
LESS Allowances for Uncollectibles	(G)		_
LESS Approved "A" Certified Forwards	(H)		_
Approved "B" Certified Forwards	(H)		_
Approved "FCO" Certified Forwards	61,392.97 (H)		61,392.97
LESS: Other Accounts Payable (Nonoperating)	(I)		_
LESS:	(J)		_
Unreserved Fund Balance, 07/01/18	10.00 (K)	-	10.00 **

Notes:

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** STATE UNIVERSITY SYSTEM (SUS) CONSTRUCTION TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2137 **Department BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 61,402.97 Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds (B) **Subtract Nonspendable Fund Balance (GLC 56XXX)** Add/Subtract Statewide Financial Statement (SWFS)Adjustments: (C) SWFS Adjustment # and Description SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (61,392.97) (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **10.00** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **10.00** (F) **0.00** (G)* **DIFFERENCE:** *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2019 - 2020 48 EDUCATION Department Title: DIV OF UNIV FACILITY CONSTRUCTION ADMINISTRATIVE TRUST FUND **Trust Fund Title: Budget Entity:** DEPARTMENT LAS/PBS Fund Number: 2222 SWFS* Adjusted Balance as of 6/30/2018 Adjustments **Balance** 55,071.76 (A) Chief Financial Officer's (CFO) Cash Balance 55,071.76 ADD: Other Cash (See Instructions) 0 (B) 0 ADD: Investments 0 ADD: Outstanding Accounts Receivable 0 ADD: _____ **Total Cash plus Accounts Receivable 55,071.76** (F) 55,071.76 0 LESS Allowances for Uncollectibles 26,191.80 (H) LESS Approved "A" Certified Forwards 26,191.80 Approved "B" Certified Forwards 3,546.13 (H) 3,546.13 0 Approved "FCO" Certified Forwards LESS: Other Accounts Payable (Nonoperating) (I) 0 0 LESS: 25,333.83 (K) 25,333.83 ** Unreserved Fund Balance, 07/01/18

Notes:

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** DIV OF UNIV FACILITY CONSTRUCTION ADMINISTRATIVE TRUST FUND LAS/PBS Fund Number: 2222 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 28,797.46 (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (3,546.13) (D) Approved FCO Certified Forward per LAS/PBS (D) 82.50 (D) A/P not C/F-Operating Categories (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **25,333.83** (E) **25,333.83** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title: Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION PUBLIC EDUCATION CAPITAL OUTLAY & DEBT SERVICE TRUST F DEPARTMENT 2555			
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance	
Chief Financial Officer's (CFO) Cash Balance	1,061,984.17 (A)		1,061,984.17	
ADD: Other Cash (See Instructions)	471.82 (B)		471.82	
ADD: Investments	536,693,673.39 (C)		536,693,673.39	
ADD: Outstanding Accounts Receivable	59,364,480.05 (D)		59,364,480.05	
ADD:	(E)		_	
Total Cash plus Accounts Receivable	597,120,609.43 (F)	-	597,120,609.43	
LESS Allowances for Uncollectibles	(G)		_	
LESS Approved "A" Certified Forwards	(H)		-	
Approved "B" Certified Forwards	(H)		-	
Approved "FCO" Certified Forwards	525,012,523.17 (H)		525,012,523.17	
LESS: Other Accounts Payable (Nonoperating)	48,254.75 (I)		48,254.75	
LESS:	(J)		-	
Unreserved Fund Balance, 07/01/18	72,059,831.51 (K)	_	72,059,831.51 **	
Notes: *SWFS = Statewide Financial Statement ** This amount should agree with Line year and Line A for the following y	e I, Section IV of the Schedul	e I for the most recent o	completed fiscal	

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** PUBLIC EDUCATION CAPITAL OUTLAY & DEBT SERVICE TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2555 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; **595,936,180.12** (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) (525,012,523.17) (D) Approved FCO Certified Forward per LAS/PBS A/P not C/F-Operating Categories (D) A/P not C/F-FCO 1,136,174.56 (D) (D) (D) **72,059,831.51** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **72,059,831.51** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE VI: DETAIL OF DEBT SERVICE						
Department:	48 EDUCATION		Budget Peri	od 2019 - 20		
Budget Entity:	48150000/2555 Pt		apital Outlay Bonds (3)	(4)		
(1)		(2) ACTUAL	ESTIMATED	REQUEST		
SECTION I		FY 2017 - 18	FY 2018 - 19	FY 2019 - 20		
Interest on Debt	(A)	377,992,692	359,103,537	334,571,149		
Principal	(B)	459,255,000	495,320,000	515,755,000		
Repayment of Loans	(C)					
Fiscal Agent or Other Fee	(D)	803,655	789,492	739,960		
Other Debt Service	(E)					
Total Debt Service	(F)	838,051,347	855,213,029	851,066,109		
Explanation:		es. The bonds are add	cational facilities and are p			
SECTION II ISSUE:						
(1)	(2)	(3)	(4)	(5)		
INTEREST RATE	MATURITY DATE	ISSUE AMOUNT	JUNE 30, 20	JUNE 30, 20		
(6)		(7)	(8)	(9)		
		ACTUAL	ESTIMATED	REQUEST		
		FY 20	FY 20	FY 20		
Interest on Debt	(G)					
Principal	(H)					
Fiscal Agent or Other Fee	(I)					
Other	(J)					
Total Debt Service	(K)					
ISSUE:						
INTEREST RATE	MATURITY DATE	ISSUE AMOUNT	JUNE 30, 20	JUNE 30, 20		
		ACTUAL FY 20	ESTIMATED FY 20	REQUEST FY 20		
Interest on Debt	(G)					
Principal	(H)					
Fiscal Agent or Other Fee	(I)					
Other	(J)					
Total Debt Service	(K)					

Office of Policy and Budget - June 2018

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

ndget Entity:	SCH DIST & COMM CODEPARTMENT 2612		SE DIST CATTIAL OC	TEAT & DEDT SERV
	Balance as of 6/30/2018		SWFS* Adjustments	Adjusted Balance
nief Financial Officer's (CFO) Cash Balance		(A)		-
ADD: Other Cash (See Instructions)		(B)		-
ADD: Investments	0.66	(C)		0.66
ADD: Outstanding Accounts Receivable	98,309.28	(D)	3,340,590.86	3,438,900.14
ADD:		(E)		-
tal Cash plus Accounts Receivable	98,309.94	(F)	3,340,590.86	3,438,900.80
LESS Allowances for Uncollectibles		(G)		-
LESS Approved "A" Certified Forwards		(H)		-
Approved "B" Certified Forwards		(H)		-
Approved "FCO" Certified Forwards	_	(H)		-
LESS: Other Accounts Payable (Nonoperating)	6,184.71	(I)		6,184.71
LESS:		(J)		-
reserved Fund Balance, 07/01/18	92,125.23	(K)	3,340,590.86	3,432,716.09

year and Line A for the following year.

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** SCH DIST & COMM COLLEGE DIST CAPITAL OUTLAY & DEBT SERV TF LAS/PBS Fund Number: 2612 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 92.125.23 GLC 539XX for proprietary and fiduciary funds (B) **Subtract Nonspendable Fund Balance (GLC 56XXX)** Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment B4800001, Due From Other Departments (Receivable Due from DHSMV (OLO 760000)) 3,340,590.86 (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) 0.00 (D) Approved FCO Certified Forward per LAS/PBS A/P not C/F-Operating Categories (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **3,432,716.09** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **3,432,716.09** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

	SCHEDULE VI	: DETAIL OF DE	EBT SERVICE	
Department:	48 EDUCATION			od 2019 - 20
Budget Entity:	48150000/2612 Ca		bt Service	(4)
(1)		(2) ACTUAL	(3) ESTIMATED	(4) REQUEST
SECTION I		FY 2017 - 18	FY 2018 - 19	FY 2019 - 20
Interest on Debt	(A)	6,557,250	4,999,925	4,164,625
Principal	(B)	43,140,000	19,950,000	16,415,000
Repayment of Loans	(C)	, ,		, ,
Fiscal Agent or Other Fees	(D)	12,253	12,253	10,258.00
Other Debt Service	(E)			
Total Debt Service	(F)	49,709,503	24,962,178	20,589,883
Explanation: SECTION II		projects at the Florida	school Capital Outlay And colleges and public school cense tax revenues.	
ISSUE:				
(1) INTEREST RATE	(2) MATURITY DATE	(3)	(4) JUNE 30, 20	(5) JUNE 30, 20
INTEREST RATE	MATURITI DATE	ISSUE AMOUNT	JUNE 30, 20	JUNE 30, 20
(6)		(7)	(8)	(9)
		ACTUAL	ESTIMATED	REQUEST
		FY 20	FY 20	FY 20
Interest on Debt	(G)			
Principal	(H)			
Fiscal Agent or Other Fees	(I)			
Other	(J)			
Total Debt Service	(K)			
ISSUE:				
INTEREST RATE	MATURITY DATE	ISSUE AMOUNT	JUNE 30, 20	JUNE 30, 20
		ACTUAL FY 20	ESTIMATED FY 20	REQUEST FY 20
Interest on Debt	(G)			
Principal	(H)			
Fiscal Agent or Other Fees	` '			
Other	(J)			
Total Debt Service	(K)			

Office of Policy and Budget - June 2018

	Fiscal Year 2019-20 LBR Technical Review Ch	ieckl	ist			
Departm	nent/Budget Entity (Service): Education/Fixed Capital Outlay					
	Budget Officer/OPB Analyst Name: Alicia Bevis					
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require nal sheets can be used as necessary), and "TIPS" are other areas to consider.	e further	explan	nation/ji	ustificat	ion
		Program	or Serv	ice (Bud	lget Entit	y Codes
	Action			48150000	ı	
1. GEN	NERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security) Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDIT	S:					
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will					

1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status			
	for both the Budget and Trust Fund columns? (CSDC)	Y		
AUDITS	S:			
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit			
	Comparison Report to verify. (EXBR, EXBA)	Y		
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and			
	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files?			
	(CSDR, CSA)	Y		
TIP	The agency should prepare the budget request for submission in this order: 1) Copy			
	Column A03 to Column A12, and 2) Lock columns as described above. A security			
	control feature has been added to the LAS/PBS Web upload process that will			
	require columns to be in the proper status before uploading to the portal.			
2. EXH	IIBIT A (EADR, EXA)			
2.1	Is the budget entity authority and description consistent with the agency's LRPP and			
	does it conform to the directives provided on page 59 of the LBR Instructions?	Y		
2.2	Are the statewide issues generated systematically (estimated expenditures,			
	nonrecurring expenditures, etc.) included?	Y		
2.3	Are the issue codes and titles consistent with Section 3 of the LBR Instructions			
	(pages 15 through 29)? Do they clearly describe the issue?	Y		
3. EXH	IIBIT B (EXBR, EXB)			
3.1	Is it apparent that there is a fund shift where an appropriation category's funding			
	source is different between A02 and A03? Were the issues entered into LAS/PBS			
	correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique	NT/A		
	add back issue should be used to ensure fund shifts display correctly on the LBR	N/A		
	exhibits.	N/A		
AUDITS	S:			

		Program	or Serv	ice (Bud	lget Entit	y Codes
	Action			48150000	1	
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS	S:					
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					

		Program	or Serv	vice (Buo	dget Enti	ty Codes
	Action		48150000			
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	HBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A N/A				

	Action	Program or Service (Budget Entity		y Codes		
	Action			48150000		
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	N/A				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	Y				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					

		Program	or Serv	ice (Buc	iget Enti	ty Codes
	Action			48150000)	
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level <i>or</i> SCR (Required to be posted to the Florida Fiscal Portal)	C1R, S	C1D -	Depar	tment	
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y, FO	R TF 2	2176 &	2380	
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y Y Y				
8.10	Are the statutory authority references correct?	Y				

	Action	48150000				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y, FO	R 217	6 ONL	Y	
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y, FO	R 217	8, 2543	3, 2555,	2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y Y				
9.10						
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y Y				
	provided for chiampholic and additional national of quantum provided	Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		R 217	6 ONL	Y	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y, FS	DB ON	NLY		
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				

Program or Service (Budget Entity Codes

		Program or	Service (Budg	get Entity Code
Action			48150000	
8.29 Does Line I of Column A01 (Schedule I) equal Lin	ne K of the Schedule IC?	Y		
AUDITS:				
8.30 Is Line I a positive number? (If not, the agency m eliminate the deficit).	ust adjust the budget request to	Y		
8.31 Is the June 30 Adjusted Unreserved Fund Balance Unreserved Fund Balance (Line A) of the followir prepared, do the totals agree with the Schedule I, I should print "No Discrepancies Exist For This"	ng year? If a Schedule IB was Line I? (SC1R, SC1A - Report	Y Y		
8.32 Has a Department Level Reconciliation been prov Line A of the Schedule I equal the CFO amount? Line A. (SC1R, DEPT)		Y		
8.33 Has a Schedule IB been provided for ALL trust fu balance in columns A01, A02 and/or A03, and if s with line I of the Schedule I?	e e e e e e e e e e e e e e e e e e e	Y		
8.34 Have A/R been properly analyzed and any allowar properly recorded on the Schedule IC?	nces for doubtful accounts been	Y		
TIP The Schedule I is the most reliable source of data very important that this schedule is as accurate as		•		•
TIP Determine if the agency is scheduled for trust func LBR Instructions.) Transaction DFTR in LAS/PBS LBR review date for each trust fund.	` 1 0			
TIP Review the unreserved fund balances and compare totals to determine and understand the trust fund s				
TIP Typically nonoperating expenditures and revenues Any negative numbers must be fully justified.	s should not be a negative number.			
9. SCHEDULE II (PSCR, SC2)				
AUDIT:				
9.1 Is the pay grade minimum for salary rate utilized f (BRAR, BRAA - Report should print "No Reco Request") Note: Amounts other than the pay gra justified in the D-3A issue narrative. (See Base Re Instructions.)	ords Selected For This ade minimum should be fully	N/A		
10. SCHEDULE III (PSCR, SC3)				
10.1 Is the appropriate lapse amount applied? (See pag	ge 93 of the LBR Instructions.)	N/A		
10.2 Are amounts in <i>Other Salary Amount</i> appropriate of the LBR Instructions for appropriate use of the OADR to identify agency other salary amounts re-	OAD transaction.) Use OADI or	N/A		
11. SCHEDULE IV (EADR, SC4)		-	•	
11.1 Are the correct Information Technology (IT) issue	codes used?	N/A		
TIP If IT issues are not coded (with "C" in 6th position of 1603000000), they will not appear in the Sched	1 0 1			

	Action	48150000				
12. SCI	HEDULE VIIIA (EADR, SC8A)					
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y Y				
13. SCI	HEDULE VIIIB-1 (EADR, S8B1)	I				
13.1	NOT REQUIRED FOR THIS YEAR					
14. SCI	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required. Fiscal Portal)	uired t	o be p	osted 1	to the	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A N/A				
AUDIT	:					
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instritions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)	uction	s for d	etailed	i	
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				

Program or Service (Budget Entity Codes

			Program or Service (Budget Entity Codes				
Action			48150000				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y					
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y					
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y					
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N					
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.						
17. MA	ANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Flor	ida Fi	scal Po	ortal)		
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete?	Y					
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y					
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y					
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A N/A					
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	Y					
AUDIT	S - GENERAL INFORMATION						
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.						
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.						
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor						
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?				'.S., out		
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	the department's responsibilit		-			
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	for the legislative capital outlay budget request. The "Notwithstanding the provisions of s.216.043, the integrated, comprehensive budget request					
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?				ited,		
18.5	Are the appropriate counties identified in the narrative?	_			nterpret	_	

		Program	or Serv	ice (Buc	lget Entit	y Codes
	Action			48150000)	
		1			1	
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for	me	ean "in	lieu o	f" the C	CIP
	each project and the modified form saved as a PDF document?		requirements.			
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to					
	Local Governments and Non-Profit Organizations must use the Grants and Aids to					
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major					
	appropriation category (140XXX) and include the sub-title "Grants and Aids".					
	These appropriations utilize a CIP-B form as justification.					
19. FL	19. FLORIDA FISCAL PORTAL					
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as					
	outlined in the Florida Fiscal Portal Submittal Process?	Y				



2019-20 Vocational Rehabilitation Exhibits or Schedules



2019-20 Vocational Rehabilitation Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: FEDERAL REHABILITATION TRUST FUND 48160000 VOCATIONAL REHABILITATION **Budget Entity:** LAS/PBS Fund Number: 2270 SWFS* Balance as of Adjusted 6/30/2018 Balance Adjustments 414,810 (A) 414,810 Chief Financial Officer's (CFO) Cash Balance 47,262 ADD: Other Cash (See Instructions) 47,262 (B) 1,008,691 (C) ADD: Investments 1,008,691 118,557 (D) 118,557 ADD: Outstanding Accounts Receivable ADD: ANTICIPATED REVENUES 22,122,246 (E) 22,122,246 **23,711,567** (F) 23,711,567 **Total Cash plus Accounts Receivable** LESS Allowances for Uncollectibles 87,625 87,625 (G) 247,752 (H) 247,752 LESS Approved "A" Certified Forwards Approved "B" Certified Forwards 23,173,786 (H) 23,173,786 Approved "FCO" Certified Forwards 202,405 (I) LESS: Other Accounts Payable (Nonoperating) 202,405 (J) LESS: (0.00) (K) (0.00)** **Unreserved Fund Balance, 07/01/18**

Notes:

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC

Budget Period: 2019 - 2020 48 EDUCATION FEDERAL REHABILITATION TRUST FUND

Trust Fund Title: LAS/PBS Fund Number: BE: 48160000 2270 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 1,002,206 (A) GLC 539XX for proprietary and fiduciary funds (B) Subtract Nonspendable Fund Balance (GLC 56XXX) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (23,173,786) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 49,333 (D) ANTICIPATED REVENUES 22,122,246 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **0.00** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **(0.00)** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

Department Title:

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Frust Fund Title: G Budget Entity: 48	48 EDUCATION GRANTS & DONATIONS TRUST FUND 48160000 VOCATIONAL REHABILITATION 2339			
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance	
Chief Financial Officer's (CFO) Cash Balance	8,537	(A)	8,537	
ADD: Other Cash (See Instructions)	1,040	(B)	1,040	
ADD: Investments	138,401	(C)	138,401	
ADD: Outstanding Accounts Receivable	10,662	(D)	10,662	
ADD:		(E)	-	
Total Cash plus Accounts Receivable	158,640	(F)	158,640	
LESS Allowances for Uncollectibles		(G)	-	
LESS Approved "A" Certified Forwards		(H)	-	
Approved "B" Certified Forwards		(H)	-	
Approved "FCO" Certified Forwards		(H)	-	
LESS: Other Accounts Payable (Nonoperating)	9	(I)	9	
LESS:		(J)	-	
Jnreserved Fund Balance, 07/01/18	158,631	(K) -	158,631	

year and Line A for the following year.

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: GRANTS & DONATIONS TRUST FUND** LAS/PBS Fund Number: BE: 48160000 2339 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 158,631 (A) GLC 539XX for proprietary and fiduciary funds (B) Subtract Nonspendable Fund Balance (GLC 56XXX) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **158,631** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **158,631** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IV-B VR CLIENT MANAGEMENT SYSTEM

For Fiscal Year 2019-20



October 18, 2018

FLORIDA DEPARTMENT OF EDUCATION

DIVISION OF VOCATIONAL REHABILITATION

Contents

I. S	Schedule IV-B Cover Sheet	2
Ger	neral Guidelines	4
Doo	cumentation Requirements	4
II.	Schedule IV-B Business Case – Strategic Needs Assessment	5
A.	Background and Strategic Needs Assessment	5
1	1. Business Need	5
2	2. Business Objectives	8
B.	Baseline Analysis	10
1	1. Current Business Process(es)	10
2	2. Assumptions and Constraints	11
C.	Proposed Business Process Requirements	12
1	1. Proposed Business Process Requirements	12
2	2. Business Solution Alternatives	12
3	3. Rationale for Selection	13
4	4. Recommended Business Solution	13
D.	Functional and Technical Requirements	13
III.	Success Criteria	15
IV.	Schedule IV-B Benefits Realization and Cost Benefit Analysis	17
A.	Benefits Realization Table	17
B.	Cost Benefit Analysis (CBA)	18
V.	Schedule IV-B Major Project Risk Assessment	19
VI.	Schedule IV-B Technology Planning	20
A.	Current Information Technology Environment	20
1	1. Current System	20
2	2. Information Technology Standards	22
B.	Current Hardware and/or Software Inventory	22
C.	Proposed Technical Solution	22
D.	Proposed Solution Description	23
1	1. Summary Description of Proposed System	23
2	2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)	23
E.	Capacity Planning (historical and current trends versus projected requirements)	24
VII.	Schedule IV-B Project Management Planning	24
VIII.	Appendices	24

I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval					
Agency: Department of Education	Schedule IV-B Submission Date: 10/19/2018				
Daris AN APP ON A P					
Project Name: VR Client Management System	Is this project included in	the Agency's LRPP?			
System	Yes No				
FY 2019-20 LBR Issue Code:	FY 2019-20 LBR Issue 7	itle:			
Agency Contact for Schedule IV-B (Name, Pho	ne #, and E-mail address):				
Business: Julie Kates, 850-245-3338, Julia Kate					
Technology: Jason Roland, 850-245-3411, Jaso					
AGENCY	APPROVAL SIGNATUR	ES			
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.					
Agency Head: Tam Ale	evert	Date:/ / //8			
Printed Name: Pam Stewart					
Agency Chief Information Officer (or equivalent):		Date: /3/18/1			
Printed Name: Andre Smith		<i>i.</i> •			
Budget Officer		Date: / 18 / 18			
Printed Name: Linda Champion					
Planning Officer: Allern Flanagas BK		Date: 10/18/18			
Printed Name: Allison Flanagan					
Project Sponsor: Alleson Flance	an BK	Date: 10/18/18			
Printed Name: Allison Flanagan					
Schedule IV-B Preparers (Name, Phone #, and E-mail address):					
Business Need: Julie Kates, 850-245-3338, Julia.Kates@vr.fldoe.org					
Cost Benefit Analysis:	Jason Roland, 850-245-3411, Jason Roland@vr.fldoe.org				
Risk Analysis:	and the state of t				
	Technology Planning: Jason Roland, 850-245-3411, Jason Roland@ivr.fldoe.org				
Project Planning: Jason Roland, 850-245-3411, Jason Roland@vr.fldoe.org					

[AGENCY NAME] FY 2019-20

General Guidelines

The Schedule IV-B contains more detailed information on information technology (IT) projects than is included in the D-3A issue narrative submitted with an agency's Legislative Budget Request (LBR). The Schedule IV-B compiles the analyses and data developed by the agency during the initiation and planning phases of the proposed IT project. A Schedule IV-B must be completed for all IT projects when the total cost (all years) of the project is \$1 million or more.

Schedule IV-B is not required for requests to:

- Continue existing hardware and software maintenance agreements,
- Renew existing software licensing agreements that are similar to the service level agreements currently in use, or
- Replace desktop units ("refresh") with new technology that is similar to the technology currently in use.
- Contract only for the completion of a business case or feasibility study for the replacement or remediation of an existing IT system or the development of a new IT system.

Documentation Requirements

The type and complexity of an IT project determines the level of detail an agency should submit for the following documentation requirements:

- Background and Strategic Needs Assessment
- Baseline Analysis
- Proposed Business Process Requirements
- Functional and Technical Requirements
- Success Criteria
- Benefits Realization
- Cost Benefit Analysis
- Major Project Risk Assessment
- Risk Assessment Summary
- Current Information Technology Environment
- Current Hardware/Software Inventory
- Proposed Technical Solution
- Proposed Solution Description
- Project Management Planning

Compliance with s. 216.023(4)(a)10, F.S. is also required if the total cost for all years of the project is \$10 million or more.

A description of each IV-B component is provided within this general template for the benefit of the Schedule IV-B authors. These descriptions and this guidelines section should be removed prior to the submission of the document.

Sections of the Schedule IV-B may be authored in software applications other than MS Word, such as MS Project and Visio. Submission of these documents in their native file formats is encouraged for proper analysis.

The Schedule IV-B includes two required templates, the Cost Benefit Analysis and Major Project Risk Assessment workbooks. For all other components of the Schedule IV-B, agencies should submit their own planning documents and tools to demonstrate their level of readiness to implement the proposed IT project. It is also necessary to assemble all Schedule IV-B components into one PDF file for submission to the Florida Fiscal Portal and to ensure that all personnel can open component files and that no component of the Schedule has been omitted.

Submit all component files of the agency's Schedule IV-B in their native file formats to the Office of Policy and Budget and the Legislature at IT@LASPBS.STATE.FL.US. Reference the D-3A issue code and title in the subject line.

II. Schedule IV-B Business Case – Strategic Needs Assessment

A. Background and Strategic Needs Assessment

Purpose: To clearly articulate the business-related need(s) for the proposed project.

1. Business Need

The mission of the Department of Education (DOE), Division of Vocational Rehabilitation (the Division) is to help people with disabilities find and maintain employment, and enhance their independence. In order to fulfill this mission, the Division performs case, service, vendor, employer, and financial management services, relating to employment, in accordance with State and Federal regulations. The program is administered through the Office of the Director and four Bureaus: the Bureau of Field Services, the Bureau of Program Accountability, the Bureau Technologies and System Development, and the Bureau of Vendor and Contracted Services.

In 2014, the federal government passed the Workforce Innovation and Opportunity Act (WIOA), which is designed to give job seekers easier access to employment, education, training, and support services needed to succeed in the labor market and to match employers with the skilled workers they need to compete in the global economy. WIOA also requires the Division to coordinate planning and services and to regularly share data with core partners (Department of Economic Opportunity, CareerSource Florida, DOE Blind Services, DOE Career and Adult Education).

There are four primary conditions that contribute to the need being addressed by this proposal:

- 1. VR underperforms in meeting its primary mission to assist individuals with disabilities to find and maintain employment because the agency loses contact with significant numbers of customers during the rehabilitation process. Florida's population of potentially eligible VR customers tends to be transient.
- 2. VR underperforms in meeting federal deadlines for making casework decisions.
- 3. VR must improve service delivery in order to meet the mandate to spend 15 percent of the federal grant on Pre-employment Transition services.
- 4. VR must improve employee effectiveness by reducing turnover and increasing resources and training.
- 1. VR underperforms in meeting its primary mission to assist people to find and maintain employment because the agency loses contact with significant numbers of customers during the rehabilitation process. Florida's population of potentially eligible VR customers tends to be transient.
- a. Description of the Condition The vocational rehabilitation (VR) process can be long. Over the last five years, the average time a customer spent in the VR process from application to successfully achieving an employment outcome was 2.76 years. The process can be complex and goes through distinct steps that are described in section II(B)(1). The Division must communicate effectively with customers throughout the process to have a successful

outcome. The average time from application to a case being closed because a customer is no longer interested is nineteen months. The average time from application to closure resulting from a loss in contact is two years.

b. Impact of the Project on the Condition

The communications solutions in the project will:

- Enhance customer control over services by creating a portal by allowing customers to go into the portal and see the information they need on demand.
- Use of automated communication (text, voice, email) generates reminders about appointments or due dates to promote independence of customers.
- 2. VR underperforms in meeting federal deadlines for making eligibility decisions.
- a. Description of the Condition Division customers have the right to a decision about their eligibility for services within 60 days of application and to have an Individualized Plan for Employment created within 90 days of the eligibility decision.

The Division is reviewed periodically by the Rehabilitation Services Administration (RSA) and annually by the Florida Auditor General (AG). From 2013 through 2017, the Division was found to be out of compliance with this requirement repeatedly. The Division has a systemic, long-term problem that is not adequately addressed by training or policy changes.

b. Impact of the Project on the Condition

The Division must address this systemic challenge with multiple, systemic solutions.

- Modernizing communications will enable counselors to maintain timely contact with customers throughout the eligibility determination and IPE development process, thus reducing administrative delays.
- Creating a portal for customers will enable them to keep track of appointments for diagnostic and other evaluations and stay updated about their progress in the process, timeframes, and deadlines.
- Specific documentation requirements, deadline timers, automatically generated communication with customers and service providers, and other features, will be designed to assist VR counselors to make timely decisions.
- Electronic signatures will be used to document eligibility decisions, IPE development, and extensions of mandatory timelines under specific circumstances proscribed by law.
- The system will also be designed to facilitate better quality assurance.
- 3. VR must improve service delivery in order to meet the mandate to spend 15 percent of the federal grant on Pre-employment Transition services.
- a. Description of the Condition WIOA requires each state VR program to reserve 15 percent of its federal grant for the provision of pre-employment transition services to students

with disabilities (individuals from age 15 to 22 in a secondary, postsecondary, or other recognized education program).

Pre-Employment Transition Services (pre-ETS) are a defined set of services intended to help students with disabilities learn about employment opportunities at an early age. Service delivery to mobile, technologically savvy students with disabilities poses distinct challenges that will be addressed by this project.

The requirement to provide pre-employment transition services has sharpened the focus on serving students with disabilities; however, the Division has experienced systemic challenges to expending the 15 percent set aside.

- b. Impact of the Project on the Condition
- By including mechanisms for communicating more effectively via web-based and textbased technology, we will reach the students with disabilities using the mode of communication with which they are most comfortable and accessible.
- 4. VR must improve employee effectiveness by reducing turnover and increasing resources and training.
- a. Description of the Condition Providing services to individuals with disabilities requires specialized training and experience. High turnover rates have a negative impact on service delivery. A lack of continuity, decreased frequency of contacts with customers and poor documentation, caused delays and other consequences for customers. People with disabilities don't remain engaged in a process when the person they rely on for assistance is unavailable. It is reasonable to conclude that the numbers of cases closed from lack of interest and lost contact are related to counselor turnover.
- b. Impact of the Project on the Condition This project will help us engage all counseling staff in several ways:
 - This project makes a concerted effort to include the users of the system in the design, training, and implementation.
 - The system will enable VR counselors to spend their time working with customers on career goals, rather than responding to requests for information that are easily obtained via the on demand customer portal.
 - Providing counselors with the opportunity to use modernized, mobile communication options will also simplify processes for counselors and customers.

2. Business Objectives

- 1. The Division will reduce the number of applicants whose cases are closed because of lost contact by modernizing, mobilizing and automating communication options.
 - a. Solution's Impact The Division's primary mission is to assist individuals with disabilities to become employed in meaningful careers. That mission cannot be met if we lose contact with customers during the process. This solution streamlines and modernizes communication methods to better engage customers, facilitate more effective communication, and put control over information more in the hands of customers.
 - b. Relationship to Internal and Other Measures We anticipate that this solution:
 - i. Reduce the number of cases closed because of lack of contact.
 - ii. Reduce the number of cases closed because of lack of interest.
 - iii. Increase customer satisfaction related to communications with counselors.
 - iv. Increase compliance with mandatory timeframes.
 - v. Increase customer success overall by engaging customers more effectively in the VR process.
 - c. Measuring the Effectiveness of the Solution The Division will use several methods to evaluate the effectiveness of the solution.
 - i. Quarterly federal reports on service delivery, including reasons for case closure.
 - ii. Regular customer satisfaction reporting via a contract with an outside contractor with expertise in assessing satisfaction with VR services.
 - iii. Audit report findings relating to compliance with federal guidelines.
 - iv. Feedback from consumers within the system to guide development and improvements.
- 2. The Division will increase compliance with federal deadlines for casework milestones by creating systems that enhance accountability.
 - a. Solution's Impact The Division's history of non-compliance with federal deadlines for eligibility decisions and IPE development cannot be addressed by policy changes and training alone. We must create systems and processes that are efficient for both VR counselors and customers. A system that gives customers direct access to information about their case, appointments, deadlines, and information needed in the decision-making process will reduce the need for VR staff members to engage in administrative communication, thus enabling them to focus on substantive activities that are necessary to make timely eligibility decisions and develop high quality IPEs. The solution will also improve documentation of eligibility and IPE development extensions. Extensions are allowed under certain circumstances; however, it is often difficult to ascertain whether the extensions have been executed properly. The system will also allow increased quality assurance by enabling reports to be generated related to eligibility decisions, IPE development, and extensions.

- b. Relationship to Internal and Other Measures
 - i. Reduce the number of cases that are out of compliance with the 60 day eligibility requirement.
 - ii. Reduce the number of cases that are out of compliance with the 90 day IPE development requirement.
 - iii. Reduce the number of extensions that are improperly written, unnecessary, or not timely.
- c. Measuring the Effectiveness of the Solution
 - i. Audit General reports will have fewer findings.
 - ii. Monitoring by RSA will include fewer findings.
 - iii. Internal compliance reporting will demonstrate improvements in compliance rates on a monthly basis.
- 3. The Division will meet the mandate to spend 15 percent of the federal grant on preemployment transition services.
 - a. Solution's Impact Improved communication with students with disabilities will lead to additional provision of pre-employment transition services. Provision of services and effective communication through modernized systems will ultimately lead to more students with disabilities becoming employed in meaningful careers over time.
 - b. Relationship to Internal and Other Measures
 - i. Increase the number of students receiving pre-employment transition services.
 - ii. Decrease the number of students who leave the VR system because of lost contact or lost interest.
 - Increase the number of students who achieve measurable skill gains, credential attainment and gainful employment (federal performance indicators).
 - c. Measuring the Effectiveness of the Solution
 - i. Quarterly federal reports on service delivery, including reasons for case closure.
 - ii. Regular customer satisfaction reporting via a contract with an outside contractor with expertise in assessing satisfaction with VR services.
 - iii. Feedback from consumers within the system to guide development and improvements.
 - iv. Effectiveness in using the 15 percent set-aside for pre-employment transition services.
- 4. The Division will support a well-trained, efficient, stable field staff by reducing turnover rates of field staff positions.
 - a. Solution's Impact The solution is intended provide VR staff with an efficient, user-friendly, responsive case management system that improves communication with customers. By using a customer portal to communicate administrative details about their cases, VR staff will be able to focus more on the substance of their responsibilities. Having contact with customers through modernized communication strategies will mitigate the frustration that comes

from "telephone tag." A system that includes dynamic training and technical assistance will help VR staff hone and refresh their skills.

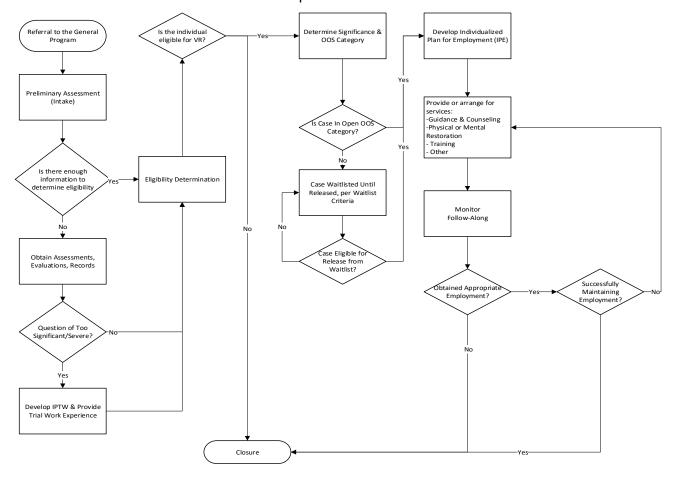
- b. Relationship to Internal and Other Measures
 - i. Decrease in staff vacancy rates.
 - ii. Decrease in costs related to vacancies.
 - iii. Increased staff satisfaction with work environment, training, and input into decisions impacting them.
- c. Measuring the Effectiveness of the Solution
 - i. Monthly internal turn-over reports.
 - ii. Reports of funds used on vacancy-related expenses.
 - iii. Improved responses on the Division's internal climate survey.

B. Baseline Analysis

1. Current Business Process(es)

The delivery of vocational rehabilitation services is highly individualized. Once a person with a disability is determined eligible for services, the Division has authority to provide a wide range of services to assist the individual with finding and keeping a job.

Below is a flowchart that also describes the process.



2. Assumptions and Constraints

- The Division will select the best available COTS following an Invitation to Negotiate (ITN)
- The vendor selected to deliver a COTS will also be responsible for data migration, integration with existing systems relevant systems to the case management process, developing training materials and providing training to all appropriate VR staff.
- The Division will follow its ISDM and project management methodologies.
- Existing systems used by the Division will continue to be supported and maintained during the life of this project.
- The Division will continue to be required to adhere to WIOA. Any business process changes as a part of this project will certainly include changes predicated by WIOA.
- The Division will be able to identify a COTS that is able to adhere to the Americans with Disabilities Act (ADA) compliance standards.
- The Division will be able to identify a COTS that will support the Division's goal of providing an online customer portal to its customers that includes electronic documents and text communication.
- The new solution will be hosted in a secured location that meets state, federal, Rehabilitation Services Agency, and Social Security Administration requirements, and meets the Division's disaster recovery requirements.
- The system needs to be able to change as business processes and governing laws and regulations change.
- Delivery of a new case management system could be impacted if substantial new requirements or changes to existing requirements for the WIOA are released during the lifetime of this project.
- Delivery of a new case management system could be impacted if substantial changes to other VR systems occur. For example, if the process for interacting with FLAIR changes due to the current project(s) to update FLAIR, then resources within the Division will have to be diverted to address these changes.
- Specific data collected by a new case management system, or system integrated with the case management system, must be reportable and shareable to WIOA state and federal partners.
- Any 3rd party service or system purchased must be able to interface with systems outside of the scope of the project.

 As the Division continues to refine business processes and seek technological solutions in response to customer driven needs resources may be dedicated to other strategic initiatives.

C. Proposed Business Process Requirements

1. Proposed Business Process Requirements

Given the additional performance metrics provided by WIOA, and the need for overall improvement in organizational performance, the Division has pinpointed several requirements that will assist in the enhanced delivery of their services. These include:

- Data security and segregation given the confidentiality of customer information
- Electronic document and signature retention for customer case files
- Assimilation of historical customer demographic data across all various case types
- Data exchange with WIOA partners for federal and state reporting
- Online portal for customer engagement, data sharing, appointment/activity scheduling, and communication.
- Web-based case management system based on business processes that enforce federal and state requirements to improve organizational adherence to federal and state productivity measures
- Automation of manual and paper processes
- Automation of routine communication and scheduling
- Document management
- Data validation and integration tools
- Disaster recovery/emergency situation support

2. Business Solution Alternatives

The Division has considered the following business solution alternatives:

• Deploy a COTS Solution:

The Division has the option to procure a COTS solution, with proven success in the VR industry. Many state Vocational Rehabilitation agencies deployed vendor COTS solutions with success and are able to routinely meet reporting requirements, which is a priority for Florida VR.

• Maintain Current System:

As currently constructed, the legacy thick client server system is performing as designed. The current system has been customized and patched as needed over the years, which has created embedded inefficiencies that are very difficult to maintain. Maintaining the current system, rather than replacing it with a newer custom solution or packaged COTS software, is the last

option to consider.

3. Rationale for Selection

The Division has identified a list of goals to provide a minimum set of capabilities which must be met by any potential solution. Establishing a minimum set of capabilities is critical in order to ensure all options are compared to a common standard. This common base will allow option costs, timelines, and capabilities to be compared in a consistent manner. The goals identified are:

- An intuitive and easy to use system
- A system that consolidates functions and processes facilitated by multiple existing applications
- A system driven by business processes
- A system that can provide flexibility to adapt to future process, legislative or organizational changes
- A system that is well-documented, preferably contextual
- A system providing federal VR reporting requirements
- A system that provides necessary security requirements
- A system that provides a complete audit trail
- A system that is accessible (ADA compliant).

4. Recommended Business Solution

The Division has determined procuring **a COTS solution** is the best option for replacing the aging VR case management system. Identifying a COTS solution that facilitates the VR case process and provides the ability to adapt to ever-changing federal reporting requirements will reduce the risk of the Division missing required reporting deadlines and allow the Division to focus on service delivery to Florida VR customers.

D. Functional and Technical Requirements

Purpose: To identify the functional and technical system requirements that must be met by the project.

Include through file insertion or attachment the functional and technical requirements analyses documentation developed and completed by the agency.

At a minimum, the proposed solution must include the following required functionalities:

 Case Management – including the collection of relevant customer demographic data, development of case service plans, monitoring of case progression through all status levels, and tracking all services provided to a customer from referral through case closure, including funds spent on each service, post-closure follow-up and postemployment. The solution must be capable of managing and tracking cases based on separate populations, such as students receiving Pre-Employment Transition Services (Pre-ETS). The solution must be capable of providing end user alerts/notifications, generate and store form letter templates, support case note templates with the ability to add attachments, and include grammar and spell check functionality.

- 2. Communication including a calendaring function and the option for automated customer alerts and reminders.
- 3. Budgeting including the ability to easily and quickly track and manage budgets for customers at the counselor, unit, county, and Area level.
- 4. Electronic Billing including the ability to create authorizations/order services for customers, generate invoices, and interface with the state's fiscal system.
- 5. Vendor Management including the ability to register vendors and maintain vendor demographic information, such as services provided, licenses obtained, and counties served.
- 6. Reporting including statistical and management reports that a user can generate on both a scheduled and ad hoc basis. The solution must be capable of collecting all data elements required for Federal and State reporting including, but not limited to, those required by WIOA.
- 7. Document Retention including the ability to accept and store scanned documents related to each case. Documents should be viewable and downloadable.
- 8. Data Integration including the ability to exchange information with existing data partners and other internal systems and reporting applications.
- 9. Security including the ability to meet data security requirements for the Social Security Administration (SSA), the RSA and the Florida Agency for State Technology (AST).
- 10. Accessibility Including the ability to meet ADA accessibility standards and compatible with JAWS screen reader software.

11. Staff and Office Management – Including the ability store position information, staff assignments and office information, such as location and contact information.

The initial technical requirements captured for this project are attached as Appendix C.

III. Success Criteria

	Success Criteria Table					
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)		
1	The solution will expand customer self-service capabilities.	 Customer support costs Customer satisfaction Time to correspond with customers 	VR CustomersState of Florida	Upon Implementation		
2	The solution will leverage mobile solutions for both VR staff and customers	 Time to complete application for services Time to determine eligibility Time to complete required communication Employee satisfaction Customer satisfaction 	 VR Customers State of Florida 	Upon Implementation		
3	The solution will provide a consistent customer and VR staff experience.	 Training needs VR staff satisfaction Customer satisfaction 	 VR Customers Employers VR Providers State of Florida 	Upon Implementation		

	SUCCESS CRITERIA TABLE					
4	The solution will enhance the interactions between internal units and external partners	 Time to retrieve data from other units Time to produce data for external partners. 	 VR Customers Employers VR Providers State of Florida 	Upon Implementation		
5	The solution will support enterprise and federal reporting needs.	 Time to produce required federal and state reports Availability of reports to internal staff Report accuracy 	 VR Customers Employers VR Providers State of Florida 	Upon Implementation		
6	The solution will allow for simplified infrastructure maintenance allowing for focused internal support.	 Infrastructure maintenance cost Reduction in redundant systems Increase in support for data security and availability 	VR CustomersState of Florida	Upon Implementation		
7	The solution will have a data management strategy to reduce duplicative and incorrect data	Number of case data correction requests.	VR CustomersState of Florida	Upon Implementation		
8	The solution will increase security, stability, and recoverability, with implementation of latest technology standards	Number of data breachesSystem outagesADA Compliance	VR CustomersState of Florida	Upon Implementation		
9	The solution will compatible with accessibility tools	Training needsVR staff satisfaction	VR CustomersState of Florida	Upon Implementation		

Success Criteria Table			
	Customer satisfaction		

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

	Benefits Realization Table					
#	Description of Benefit	Who receives the benefit?	How is benefit realized?	How is the realization of the benefit measured?	Realization Date (MM/YY)	
1	Reduce Number of Closed Cases Due to Loss of Contact or Interest	VR Customers	A reduction in the number of closed cases with statuses representing closure due to loss of contact or interest	Percentage of cases closed in a status representing loss of contact or interest	TBD	
2	Increase in Number of Cases whose Eligibility is Determined in 60 Days or Less	VR Customers	An increase in the number of cases with eligibility determinations made within 60 days	Percentages of cases with eligibility determinations made within 60 days	TBD	
	Increase in Number of Cases whose Individual Plan for Employment are completed within 90 days of Eligibility Determination	VR Customers	Increase in number of cases whose Individual Plan for Employment are completed within 90 days of Eligibility Determination	Percentages of cases whose Individual Plan for Employment are completed within 90 days of Eligibility Determination	TBD	
3	Increase in expenditures for Pre-Employment Transition Services	VR Customers	An increase in the percentage of Pre- Employment Transition Services cases as a part of the overall VR	An increase in the percentage of Pre-Employment Transition Services cases as a part of the overall VR caseload	TBD	

	BENEFITS REALIZATION TABLE				
			caseload		
4	User Interface Efficiencies	VR Staff	Reduced staff time spent on support activities associated with data entry and manipulation	Surveys to measure staff satisfaction before and after system release	TBD
5	Consistent, On-time Federal Report Delivery	VR Staff	Reduced staff time spent on support activities associated with data manipulation, correction and duplicate entry	A decrease in the percentage of staff time spent preparing data to meet standardized reporting requirements and deadlines	TBD

B. Cost Benefit Analysis (CBA)

Purpose: To provide a comprehensive financial prospectus specifying the project's tangible benefits, funding requirements, and proposed source(s) of funding.

The chart below summarizes the required CBA Forms which are included as Appendix A on the Florida Fiscal Portal and must be completed and submitted with the Schedule IV-B.

Cost Benefit Analysis			
Form	Description of Data Captured		
CBA Form 1 - Net Tangible Benefits	Agency Program Cost Elements: Existing program operational costs versus the expected program operational costs resulting from this project. The agency needs to identify the expected changes in operational costs for the program(s) that will be impacted by the proposed project.		
	Tangible Benefits: Estimates for tangible benefits resulting from implementation of the proposed IT project, which correspond to the benefits identified in the Benefits Realization Table. These estimates appear in the year the benefits will be realized.		
CBA Form 2 - Project Cost Analysis	Baseline Project Budget: Estimated project costs. Project Funding Sources: Identifies the planned sources of project funds, e.g., General Revenue, Trust Fund, Grants. Characterization of Project Cost Estimate.		

Cost Benefit Analysis		
Form Description of Data Captured		
CBA Form 3 - Project Investment Summary	Investment Summary Calculations: Summarizes total project costs and net tangible benefits and automatically calculates: • Return on Investment • Payback Period • Breakeven Fiscal Year • Net Present Value • Internal Rate of Return	

The Cost Benefit Analysis for this project has been included as Appendix A.

V. Schedule IV-B Major Project Risk Assessment

The Project Risk Assessment for this project has been included as Appendix B.

VI. Schedule IV-B Technology Planning

A. Current Information Technology Environment

- 1. Current System
- a. Description of Current System

The current case management system used by the Division, named the Rehabilitation Information Management System (RIMS), is a thick client and server application which is used to maintain staff assignment information, position and office hierarchy, customer and case management information, vendor management information, contract and grant management information, task management information, enterprise security for applications, and reporting.

Further explanation of characteristics are below:

- Summary of User Base: RIMS is the primary resource for approximately 1,200 employees and contractors. The vast majority of these users are entering and retrieving data, and the remaining users are retrieving data or performing administrative duties.
- Summary of Transactions: RIMS relies on information received and/or exchanged with other departments and data sources. Below is a list of data exchanges that are maintained as a part of the RIMS lifecycle
 - Data exchanges between internal databases (import and export) occur every 30 minutes.
 - Data migration from the RIMS database to the Division's data warehouse occurs once a month.
 - Financial data exchanged (import and export) with the Florida Accounting Information Resource (FLAIR). This data exchange occurs daily.
 - Social Security Administration (SSA) benefit information exchanged (import and export) with the Florida Department of Children and Families. This data exchange occurs twice-daily.
 - License information received and imported from the Florida Department of Economic Opportunity. This information is updated monthly.
 - License information received and imported from the Florida Department of Education. This information is updated monthly.
 - o License information received and imported monthly from the Florida Agency for Healthcare Administration. This information is updated monthly.
 - License information received and imported monthly from the Florida Department of Health. This information is updated monthly.
 - Postal address information is imported from the United States Postal Service.
 This information is updated monthly.
- Summary of Infrastructure: The RIMS client and local cache database is installed to all desktop computers within the Division's network. A website and web service is

deployed on a Microsoft Server-based server located in the North West Regional Datacenter (NWRDC). A service to monitor report requests is deployed on a Microsoft Server-based server located in the NWRDC. A SQL database, and many database procedures, are deployed on a clustered Microsoft Server-based server (three servers in cluster).

- Summary of Software: The RIMS environment is comprised of a mixture of software, protocols, programming languages, and databases, including:
 - o VB.NET
 - o VB6
 - o ASP.NET
 - o Active Reports
 - Windows Communication Foundation (WCF)
 - File Transfer Protocol (FTP)
 - Simple Mail Transfer Protocol (SMTP)
 - SQL Server Database
 - Microsoft Active Directory
 - Microsoft Excel
 - Adobe Acrobat

b. Current System Resource Requirements

The current system requires the Division to maintain multiple web servers, file servers, and database servers, located at the NWRDC. Also, since the application is a thick client, support is required at the end user/PC level. RIMS accounts for a large percentage of the Division's overall storage and transaction requirements.

Staff in the Division's Application Development unit are responsible for the maintenance and support of the system. Organizational and legislative changes (WIOA, etc.) have required extensive changes to the business processes, and in turn the case management system, in the last 5 years. Unfortunately, because of the lack of institutional knowledge and necessary skills, available staff to support RIMS has been reduced. This has required the Division to implement many "work-arounds" within the system. To implement desired upgrades would require extensive changes to the framework of the system.

c. Current System Performance

The design and framework of the application is complex, combining Windows application and web application development principles. RIMS was initially developed as a "one-size-fits-all" system, expecting to fulfill the needs of all bureaus in the Division. The current RIMS attempts to restrict its growth, and to limit supportability concerns, by enforcing the reuse of screens for many similar processes. Though in practice, it compromises a lot in supportability by requiring small changes to be accompanied by extensive regression testing to ensure other functions are not broken. Larger changes require extensive planning because of its "shared environment" framework. This has caused its primary use, customer and case management, to become

impacted by unrelated needs by other business units. For example, if the Contract Management unit requests a change to increase efficiency for inputting data on a screen, the request must be thoroughly reviewed by other business units, despite the fact that the Contract Management unit is the primary user of the particular screen. The screen could also be used by another business unit as a part of their process. This has greatly limited improvement initiatives that could be provided by technology and has encouraged business units to develop manual processes as way around the system.

2. Information Technology Standards

The Division's Application Development unit adheres to a project management methodology based on best practices defined by the Project Management Institute for all application development projects. The Division also maintains a set of standards for developing .NET applications, web applications, and data integrations.

B. Current Hardware and/or Software Inventory

Current Hardware:

RIMS is currently comprised of server-based and client-based hardware. RIMS web-based components are hosted on multiple Microsoft Server-based web (IIS) servers and multiple Microsoft Server-based servers hosting file shares accessed by the RIMS application and services to save and retrieve data. SQL Database and data components are hosted in a clustered Microsoft Server-based server environment. All server-based components are located in the NWRDC. RIMS thick clients and local cache databases are deployed to all PCs located in 97 offices statewide.

Current Software:

RIMS is primarily a custom built system, including: a VB.NET thick client; ASP.NET websites; WCF services; Excel, Word, and Adobe components; Active Report components; and many custom SQL jobs and routines. The system also generates CAB files, which are downloaded to all thick client locations to populate local cache databases.

C. Proposed Technical Solution

1. Technical Solution Alternatives

The Division is considering the following:

• a Hybrid solution with components hosted in the NWRDC and with components hosted by a cloud service provider

- migrating to NWRDC's Infrastructure as a Service solution to host all components of a new solution
- hosting all components of a solution with a cloud hosting provider.

2. Rationale for Selection

The following criteria will be used to determine the appropriate solution:

- Qualifications and Experience
- Technical Plan
- Management Plan
- Price
- Ability of the solution to support interfaces to existing systems
- Technical Requirements Compatibility
- Ability to meet data security privacy requirements

3. Recommended Technical Solution

The Division will not have a recommended solution until all vendor responses to the Division's ITN are received and negotiations have been completed.

D. Proposed Solution Description

1. Summary Description of Proposed System

The proposed system will provide a web-based solution for all internal users to access the case management user interface and database. The solution should support current functionality, any enhancements to current functionality requested, migrating legacy data, federal and state reports, tracking customers, cases, vendors, budgets, authorizations, staff and offices, counselor objectives, documents, form letters and any changes or additions due to legislative action.

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

The Division advertised a Request for Information (RFI) in March, 2018 to gather estimated costs for procuring a COTS solution. Based on the responses to the RFI, the Division estimates a need of approximately \$9 million for the project (FY2019-20 & FY2020-21).

The Division will be advertising an ITN with an intent to select a COTS solution. The following

deliverables are expected in the ITN.

- COTS Case Management Solution
- System Configuration
- Data Migration & Integration
- System Installation
- Training Session and Materials
- Ongoing Maintenance and Enhancements

E. Capacity Planning

Current Usage:

- Approximately 1500 Staff
- 97 offices statewide.
- Approximately 40,000 active cases.
- Approximately 310 Providers

VII. Schedule IV-B Project Management Planning

Project management and planning information has been included as Appendix D.

VIII. Appendices

Number and include all required spreadsheets along with any other tools, diagrams, charts, etc. chosen to accompany and support the narrative data provided by the agency within the Schedule IV-B.

Appendix C:

Case Management Minimum Technical Requirements				
Technical Requirement Number	Technical Requirement Description			
1.	Must run on MS Windows Server 2012 or 2016 64-bit.			
2.	Must run on MS SQL Server 2014			
3.	Must run on 32 bit and 64 bit workstations running Windows 10.			
4.	Must be MS Office 2016 compatible.			
5.	Must be able to integrate with Exchange 2010 and later and Outlook 2016.			
6.	Must be web based.			
7.	Need to utilize/integrate with Active Directory for security and user roles and use single sign on.			
8.	Accessibility: system must integrate with Jaws 12 and higher, Dragon Naturally speaking and Openbook and must comply with the Americans with Disabilities Act. Contractors should identify any products that may be used or adapted for use by visually, hearing, or other physically impaired individuals.			
9.	The System will support all required security certifications such as Secure-Socket Layer (SSL 128-bit) data exchange and data encryption; intrusion control and non-persistent data. Admission to sessions without authentication will be prohibited.			
10.	Must allow system updates to be scheduled by DOE/DVR IT staff and notes describing the changes being made by updates must accompany such updates.			
11.	Must allow DOE/VR IT staff to perform system maintenance activities for the infrastructure hosting system.			
12.	Must allow DOE/VR IT staff to perform data backup activities as defined by internal procedures.			
13.	Ability to track and provide detailed reports on all session and transaction data (log			

	files) to meet audit requirements defined by federal and state entities.
14.	Must be able to exchange (receive and send) data and or/integrate with other internal VR systems and external non-VR systems for use and/or reporting from those systems.
15.	Must be able to assign security based on role, with the ability to update role definitions to accommodate future requirements. For example, Update users cannot add, edit, or delete anything within the Administrative part of the system (Admin Properties).
16.	Must be able to meet the data and access security requirements provided by VR, DOE the Social Security Administration, Rehabilitation Services Administration, and other federal and state partners
17.	Must be have option to host system within VR's datacenter, in a cloud provider's datacenter OR a hybrid hosting solution
18.	The system should include development, test, training, and production environments. Production should have a physically separate environment.
19.	The system should support point-in-time recovery (e.g., database rollback/commits).
20.	The system should support the current version of Chrome and Internet Explorer and above for any browser-based interface.
21.	The system must provide the ability for the system administrator(s) to add, change and delete users to the system.
22.	The system must provide the ability for system administrator(s) to deactivate users of the system.
23.	The system should support the ability to capture daily, weekly and monthly snapshots of the entire database. (DOE/VR IT wants the ability to move data from the new system's transactional database to our existing datamart on a daily/nightly, weekly, monthly, ad-hoc basis. We would prefer this option be available via an Admin module.)



Appendix D: VR Client Management System Project Management Plan

Project Management Plan

Contact Information

To request copies, suggest changes, or submit corrections, contact:

Vocational Rehabilitation 4070 Esplanade Way Tallahassee, FL 32399

Attention: Ernestine Lawson

Project Manager, IT Strategic Initiatives

Phone: 850-245-3291

1. Purpose of Document

This Project Management Plan (PMP) provides guidelines for the VR Client Management System Project identifying the:

- Project Scope
- Budget Estimate and Schedule Estimate
- Assumptions and Constraints
- Project Team, Stakeholders and End Users
- Risk and Issue Management Plan
- Critical Success Factors
- Quality Assurance Plan
- Project Organization
- Communications Plan
- Change Management Plan and Process
- Resource Management
- Formalized Approval, Acceptance and Signature by Florida Department of Education, Vocational Rehabilitation

The Project Management Plan (PMP) is a "living" document that is prepared early in the Planning Phase of the project. The PMP identifies key elements of the project management strategy and the activities and deliverables of the project.

2. Project Scope

The scope of the VR Client Management System Project is to select the best available commercial VR case management product, configure the application, services, and workflows, migrate legacy data and integrate the new case management product with existing systems, train VR staff to use the new case management product and migrate staff to the new production Case management system.

2.1 Project Deliverables

Project Deliverables				
Description of Deliverables	Evidence of Completion			
COTS Case Management Solution	Software, services, databases and all other components required to operate COTS solution installed and accessible			
System Configuration	 Technical and functional requirements document signed and approved Project management plan and implementation timeline document signed and approved Workflows, screens (including data elements, field labels, titles, etc.), reports and other objects defined in the technical and functional requirements are created. 			
	Security roles and permissions defined and created			
Data Migration & Integration	 Document cross walking data from legacy database to database for COTS solution is signed and approved Legacy data imported to new COTS database. 			
System Installation	 Requirements traceability document signed and approved Demo of COTS with configured workflows, security, documents/forms and legacy data available 			
Training Sessions & Materials	 Training plan sign and approved Training session scheduled and completed Training attendance and survey forms signed and approved Training documentation delivered and approved 			
Ongoing Maintenance and Enhancements				

2.2 Project Exclusions

Project exclusions specify what is explicitly excluded from the project.

2.3 Project Assumptions

Assumptions are factors that for planning purposes are considered to be true, real, or certain without proof of demonstration. The below have been identified as project assumptions based on the current scope of the Project.

- The Division will select the best available COTS following an Invitation to Negotiate (ITN)
- The vendor selected to deliver a COTS will also be responsible for data migration, integration with existing systems relevant systems to the cases management process, developing training materials and providing training to all appropriate VR staff.
- The Division will follow its ISDM and project management methodologies.
- Existing systems used by the Division will continue to be supported and maintained during the life of this project.
- The Division will continue to be required to adhere to WIOA. Any business process changes as a part of this project will certainly include changes predicated by WIOA.
- The Division will be able to identify a COTS that is able to adhere to the Adults with Disabilities Act (ADA) compliance standards.
- The Division will be able to identify a COTS that will support the Division's goal of providing an online customer portal to its customers that includes electronic documents and text communication.
- The new solution will be hosted in a secured location that meets state, federal, Rehabilitation Services Agency, and Social Security Administration requirements, and meets the Division's disaster recovery requirements.
- The system needs to be able to change as business processes and governing laws and regulations change.
- Delivery of a new case management system could be impacted if substantial new requirements or changes to existing requirements for the WIOA are released during the lifetime of this project.
- Delivery of a new case management system could be impacted if substantial changes to other VR systems occur. For example, if the process for interacting with FLAIR changes due to the current project(s) to update FLAIR, then resources within the Division will have to be diverted to address these changes.
- Specific data collected by a new case management system, or system integrated with the case management system, must be reportable and shareable to WIOA state and federal partners.
- Any 3rd party service or system purchased must be able to interface with systems outside of the scope of the project.

2.4 Project Constraints

Constraints are restrictions or limitations that the project manager must deal with pertaining to people, money, time, or equipment. It is the project manager's role to balance these constraints with available resources in order to ensure project success. The below constraints have been identified for the Project.

- Delivery of a new case management system could be impacted if substantial new requirements or changes to existing requirements for the WIOA are released during the lifetime of this project.
- Delivery of a new case management system could be impacted if substantial changes to other VR systems occur. For example, if the process for interacting with FLAIR changes due to the current project(s) to update FLAIR, then resources within the Division will have to be diverted to address these changes.
- Specific data collected by a new case management system, or system integrated with the case management system, must be reportable and shareable to WIOA state and federal partners.
- Any 3rd party service or system purchased must be able to interface with systems outside of the scope of the project.
- As the Division continues to refine business processes and seek technological solutions in response to customer driven needs resources may be dedicated to other strategic initiatives.

2.5 Scope Planning

The project will be carried out within four (4) major phases.

Phase I: Initiation
Phase II: Planning
Phase III: Execution
Phase IV: Closing

During the initiation and planning phase, the project manager will collaborate with the business owners to develop the project charter in agreement on the desired project scope and deliverables. As a result, the approved project charter will authorize the project manager to begin the project work required to deliver the desired scope and objectives.

The execution phase of this project will include the process to outline the project schedule to complete development and testing. Prior to sprint development, the team will draft all user stories that will represent the desired requirements to create the product backlog. To kick off each development iteration, the team will complete sprint planning to determine what features will be committed for the next development sprint.

2.6 Scope Control

Scope changes can be classified as internal and external. Internal scope changes are changes identified by the team during coding and development. External scope changes are changes that originate by the customer or external parties. The project manager will document all scope changes in a change request form for review and impact. The full impact analysis will be presented to the project change control board for approval or rejection of the change.

2.7 Scope Verification

At the completion of each sprint, the team will review the developed features to obtain feedback from the product owner(s) and reprioritize the product backlog as needed. In an effort to improve each sprint, the team will participate in the sprint retrospective review to determine improvement opportunities for the next development sprint. Each sprint will be completed iteratively until all requirement features are coded, tested, and confirmed to meet the desired scope and business objectives.

3. Schedule

The purpose of the Schedule Management Plan is to define the approach the project team will use in creating the project schedule. This plan will also include how the team will monitor the project schedule and manage changes after the baseline schedule has been approved. This includes identifying, analyzing, documenting, prioritizing, approving or rejecting, and publishing all schedule-related changes.

The Schedule Management Plan will be organized into the following sections:

- Schedule Management Approach
- Work Breakdown Structure
- Schedule Control
- Schedule Changes
- Scope Changes

Schedule Management Approach

This section will provide a general framework for the approach which will be taken to create the project schedule. This includes the scheduling tool/format, schedule milestones, and schedule development roles and responsibilities.

Schedule Tool/Format

Project schedules will be created using Microsoft Project.

Activity definition will identify the specific work packages which must be performed to complete each deliverable. Activity sequencing will be used to determine the order of work packages and assign relationships between project activities. Activity duration estimating will be used to calculate the number of work periods required to complete work packages.

Resource estimating will be used to assign resources to work packages in order to complete schedule development.

Schedule Milestones

Once a preliminary schedule has been developed, it will be reviewed by the project team and any resources tentatively assigned to project tasks. The project team and resources must agree to the proposed work package assignments, durations, and schedule. Once this is achieved the Project Sponsor will review and approve the schedule and it will then be baselined.

The following will be designated as milestones for the project schedule:

- Completion of scope statement, Work Breakdown Structure (WBS) and Resource Breakdown Structure (RBS).
- Baselined project schedule.
- Approval of final project budget.
- Project kick-off.
- Approval of roles and responsibilities.
- Requirements definition approval.
- Completion of data mapping/inventory.
- Project implementation.
- Acceptance of final deliverables.

Project Manager Roles and Responsibilities

The Project Manager will take responsibility for overall project management and will work with the Project Sponsor to coordinate activities such as:

- Closely monitoring the deliverable status.
- Developing, maintaining, and meeting the approved project schedule.
- Presenting written status of the schedule, deliverables, issue resolution, risk mitigation, and action items.

- Notifying the Project Sponsor in writing of any potential delays or issues that may impact scope, cost, or schedule as soon as becoming aware of the problem.
- Tracking, analyzing, and resolving all material issues resulting from the delivery of the project solution.

Project Sponsor Roles and Responsibilities

The Project Sponsor will be responsible for the following:

- Serve as the primary point of contact for the Project Manager, confirm the project work plan and facilitate issue resolution.
- Provide kick-off meeting facility and identify and invite participants.
- Provide the team with working space facilities, including internet connectivity, access to required technology.
- Provide meeting rooms and equipment such as projectors as needed.
- Actively participate in all project working sessions and management meetings.
- Monitor and ensure resolution of all issues.
- Approve status reports and communications prior to distribution.
- Approve all deliverables.

Work Breakdown Structure

The Project Management Institute's *A Guide to the Project Management Body of Knowledge* (*PMBOK*[®] *Guide*) – *Fourth Edition* describes the Work Breakdown Structure (WBS) as "a deliverable-oriented hierarchical decomposition of the work to be executed by the team".

The WBS for the VR Client Management System Project will be organized by phase as follows: Initiation; Planning; Execution; Monitoring & Controlling; and Closing.

Schedule Control

The project schedule will be reviewed and updated as necessary on a weekly basis with actual start, actual finish, and completion percentages which will be provided by task owners. The Project Manager is responsible for holding weekly schedule updates/reviews; determining impacts of schedule variances; and, submitting schedule change requests.

The project team is responsible for participating in weekly schedule updates/reviews; communicating any changes to actual start/finish dates to the Project Manager; and participating in schedule variance resolution activities as needed.

The Project Sponsor will maintain awareness of the project schedule status and

review/approve any schedule change requests submitted by the Project Manager.

Reporting

The progress of, and changes to the project schedule, will be reported in accordance with the project's Communications Plan.

Schedule Changes

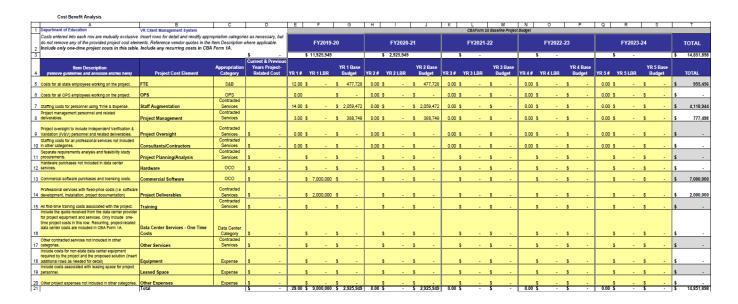
If any member of the project team determines that a change to the schedule is necessary, the Project Manager and team will meet to review and evaluate the change. The Project Manager and project team must determine which tasks will be impacted, variance as a result of the potential change, and any alternatives or variance resolution activities they may employ to see how they would affect the scope, schedule, and resources. If, after this evaluation is complete, the Project Manager determines that any change will exceed the established boundary conditions, then a schedule change request must be submitted.

Submittal of a schedule change request to the Project Sponsor for approval is required if either of the two following conditions is true:

- The proposed change is estimated to reduce the duration of an individual work package by 10% or more, or increase the duration of an individual work package by 10% or more.
- The change is estimated to reduce the duration of the overall baseline schedule by 10% or more, or increase the duration of the overall baseline schedule by 10% or more.
- Any change requests that <u>do not meet</u> these thresholds may be submitted to the project manager for approval.

4. Cost Spending Management

Project cost has been estimated in order to complete the desired scope of the project and is dependent on both the estimated length of tasks and the resources assigned to the project.



5. Project Team, Stakeholders and End Users

Role	Responsibility	Name(s)
Governance	Initial approval of the project	Allison Flanagan
	request and escalation point during the project lifecycle	Julia Kates
		Melinda Jordan
		Don Alveshere
		Cathy McEachron
		Jason Roland
Project Sponsor(s)	Provides overall project direction,	Julia Kates
	approves development and implementation of project	Melinda Jordan
	deliverables	Cathy McEachron
	It is the responsibility of the project sponsor to:	
	Empower the Project Manager (PM) to achieve project goals	
	Support the PM in obtaining resources and tools needed to conduct the project	

Role	Responsibility	Name(s)
	3. Require regular status briefings and reviews, and communicate pertinent information to stakeholders as necessary	
	Advise the PM on conditions likely to cause project risks and assist in risk resolution	
	5. Act as an advocate for the project, the PM and the project team	
	6. Provide the Product Owner a clear project vision	

Role	Responsibility	Name(s)
Product Owner (Business Lead)	The Product Owner is responsible for the following:	TBD
	Act as the Point of Contact (POC) or liaison between the business and PM	
	Own, maintain and prioritize the product backlog on a regular basis according to the project schedule	
	3. Advocate for the business	
	4. Ensure all documentation and testing is reviewed and signed off by the appropriate Business SME and submitting it back to the PM according to the project schedule	
	5. Report any risks, issues or project delays to the PM via email as soon as possible	
	6. Approve end products	
	7. Analyze and review of business aspects of project	
	Responsible for providing all necessary end-user training and end-user documentation	

	9. Understand the Project Sponsor's project vision and ensure project direction is followed accordingly	
Project Manager/Scrum Master	Acts on behalf of Project Sponsor to manage the project in accordance with IT Strategic Initiative directives.	Ernestine Lawson
	Provide professional project management services following all VR Bureau of Technologies and System Development/IT Strategic Initiatives guidelines.	
	It is the responsibility of the PM to:	
	Prepare a Project Management Plan with achievable staff hours, schedule, and performance goals	
	Identify and manage project risks and issues	
	3. Ensure the project team is well-organized, adequately skilled, adequately staffed, and working towards project goals	
	Manage project staff hours, schedule, and scope	
	5. Prepare and maintain project artifacts that are necessary to run a project, including at a minimum; project schedule, weekly status reports, spending plan, risk log, issue log, change log and conducting regular status meetings	
	6. Ensure the adequacy of project documentation (requirements, test plans, project plans, etc.) through coordination of reviews, sign off/approval by project sponsor, product owner, SMEs, etc.	
	7. Maintain communications with project team members,	

	stakeholders and end users according to the Communication Plan 8. Complete all required reporting for the project	Atul Kumar Atul Kumar John Richardson and Matt Sherrod TBD Teless Teless
Software Architect	Responsible for reviewing and approving all code and software technical solutions	Atul Kumar
Database Architect	according to the Communication Plan 8. Complete all required reporting for the project Responsible for reviewing and approving all code and software technical solutions Provide subject matter expert knowledge on the database design and perform integration Review all technical aspects and development of project deliverables Lead may delegate tasks to staff, however they are responsible for ensuring the quality and completion of the task Involved in all aspects of the software development process such as: 1. Participation in software product definition (requirements analysis) 2. Development and refinement of prototypes to confirm requirements 3. Design, implementation, installation, configuration, etc. of the product 4. Documentation of the product as required by VR Applications Development 5. Complete unit, system performance and functional testing 6. Follow all VR Application Development Standards 7. Maintain release notes	
Quality Assurance Analyst	development of project	Matt Sherrod
	however they are responsible for ensuring the quality and	John Richardson Matt Sherrod TBD
Developers	software development process such as: 1. Participation in software product definition (requirements analysis) 2. Development and refinement of prototypes to confirm requirements 3. Design, implementation, installation, configuration, etc. of the product 4. Documentation of the product as required by VR Applications Development 5. Complete unit, system performance and functional testing 6. Follow all VR Application Development Standards	TBD
Business Analyst	It is the responsibility of the	Tiffany Mobley

	Business Analyst is to:	Suhail Gazi
	 Facilitate the gathering of business requirements Analyze, review and document the business requirements of the project into user stories. User stories will include acceptance criteria Track and communicate the developers progress to the project manager Review and provide guidance on test cases and test plans in accordance with the user stories Review the results of failed test cases and determines whether the result is a coding error, incorrect requirement or missed requirement 	
Business Subject Matter Experts (SME)	business requirements 2. Analyze, review and document the business requirements of the project into user stories. User stories will include acceptance criteria 3. Track and communicate the developers progress to the project manager 4. Review and provide guidance on test cases and test plans in accordance with the user stories 5. Review the results of failed test cases and determines whether the result is a coding error, incorrect requirement or missed requirement Matter Business end user that understands the business and will provide expertise to the project and conduct user acceptance testing Responsible for documenting business requirements, reviewing, and validating user stories Testing Responsible for creating and documenting test plans, cases and results based on the acceptance criteria of each user story	TBD
User Acceptance Testing (UAT)	business requirements 2. Analyze, review and document the business requirements of the project into user stories. User stories will include acceptance criteria 3. Track and communicate the developers progress to the project manager 4. Review and provide guidance on test cases and test plans in accordance with the user stories 5. Review the results of failed test cases and determines whether the result is a coding error, incorrect requirement or missed requirement er Business end user that understands the business and will provide expertise to the project and conduct user acceptance testing Responsible for documenting business requirements, reviewing, and validating user stories mg Responsible for creating and documenting test plans, cases and results based on the acceptance criteria of each user story Individuals and organizations that are actively involved in the project, or whose interest may be affected as a result of project execution or project completion, and may also exert influence over the project's objectives and	TBD
Stakeholders	that are actively involved in the project, or whose interest may be affected as a result of project execution or project completion, and may also exert influence over the project's objectives and	Customers, business users and/or partners

End Users	Input, receive or request data from any application	Statewide Area Offices

6. Risk and Issue Management Plan

6.1 Risk Identification Process

Risks for the project may be identified by any stakeholder, end user, management personnel or external source. A newly identified risk must be documented in written format (via e-mail, memo, risk or issue spreadsheet, or meeting minutes) and provided to the project manager. The item will be added to the risk log by the project manager. All risks (new and existing) are reviewed at the status meeting for progress tracking.

6.2 Risk Evaluation and Prioritization

For high risks, mitigation plans will be developed to eliminate the impacts to the project. All high level risks will be documented and communicated to the Project Sponsor for review and evaluation. All risks will be listed in the weekly status report and the SharePoint Risk Register for general communication to the performing project organization and team members.

6.3 Risk Plan Maintenance

As risks are identified they are entered in the project tracking book and SharePoint Risk Register. The PM will maintain the content of the weekly status report and SharePoint Risk Register.

6.4 Issue Management and Resolution

A project issue is an event that has occurred and needs immediate resolution or it will have an impact on the project's schedule, cost and/or scope.

6.5 Issue Identification

Issues for the project may be identified by any stakeholder, end user, management personnel or external source. A newly identified issue must be documented in written format (via e-mail, memo, risk or issue spreadsheet, or meeting minutes) and provided to the PM. The item will be added to the weekly status report and issues log by the PM. All issues (new and existing) are reviewed at the status meeting for progress tracking.

6.6 Issue Management and Resolution

All issues will follow an escalated path and have a plan for management and resolution which will be developed to eliminate the impacts to the project. All issues will be documented in the

weekly status report and SharePoint for communication to the Project Sponsor, PM and team members.

7. Quality Assurance Plan

7.1 Quality Assurance

All projects will meet quality objectives by using an integrated quality approach to define quality standards, measure quality and continuously improve quality.

The quality assurance and quality control approach involves including stakeholders and quality assurance team members in the early stage of the project. This will allow the team to focus on items related to quality in the initial stages so that specific quality activities and standards are incorporated earlier in the project. The quality assurance (QA) process will ensure that all software development activities are reviewed and meet the quality compliance standards.

7.2 Tracking and Auditing

As part of the regular execution of the project management methodology, periodic phase-end reviews will be conducted where all lessons learned and related information will be reviewed. Phase-end reviews also serve as Go / No Go checkpoints. Extant risks that might carry sufficient weight to delay or stop forward progress or that require immediate resolution will be reviewed at these points.

7.3 Design Reviews

Design reviews will be conducted at various points during the project lifecycle and will ensure that all features meet the design standards and defined acceptance criteria.

7.4 Code Reviews

The Software Architect will conduct code reviews at various points during the project lifecycle as deemed appropriate.

7.5 Test Management (Software Validation and Verification)

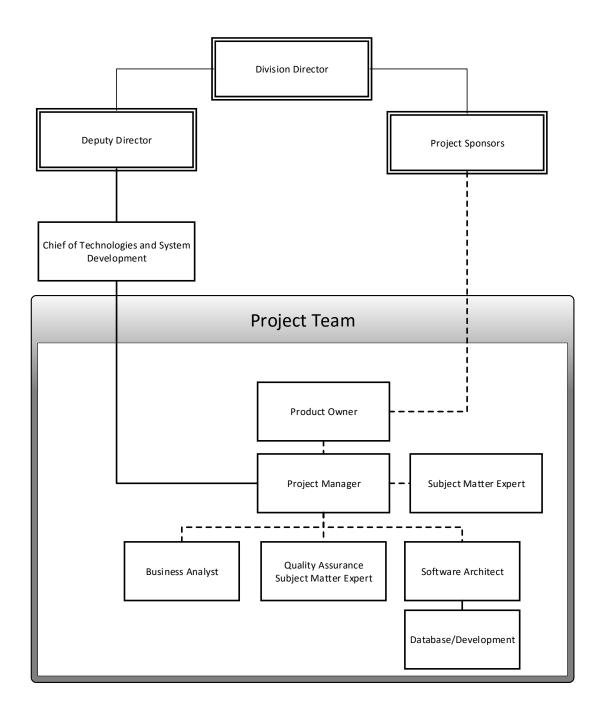
The Quality Assurance Compliance Reviewer will perform test management activities throughout the project life cycle as deemed appropriate. A "defined" group of subject matter experts (SME) will be used to validate that the features meet the functional and business requirements will perform user acceptance testing.

7.6 Defect Management

Defect management activities will be performed during the project lifecycle. Defects, also known as "bugs" will be tracked in the defect management tool. Each defect will be reported on a regular basis as agreed.

8. Project Organization

The following is the Project Organization:



9. Communications Plan

The Communications Plan determines the communication needs of the stakeholders. It documents what information will be distributed, how it will be distributed, to whom, and the

timing of distribution. It also documents how to collect, store, file and make corrections to previously published materials.

9.1 Project Documentation

- All project documentation shall be located in the Project Control Book (PCB) and in SharePoint under the appropriate project name.
- The Project Sponsor will review and approve all project deliverables, including project artifacts (e.g., PMP, Schedule, Budgets, etc.). Official sign-off and acceptance by the Project Sponsor will be expected by the Project Manager upon presentation and review of the final version of a major deliverable.
- At a minimum, the Product Owner will sign off on business-related project deliverables.
- At a minimum, the Technical Lead will sign off on technical-related project deliverables.
- Final, signed versions of the project documentation will be maintained in the PCB and under the appropriate project name in SharePoint

9.2 Slipping Tasks

- A slipping task is a Work Breakdown Structure (WBS) work item that is not going to be completed on or before the scheduled date. If a member of the project team anticipates that a project task may not be completed by the established deadline, the team member will notify the Project Manager (PM) immediately via e-mail. The email should include the cause for the delay and a new date by which the task will be completed. The PM will assess the project schedule for impact and either adjust the schedule or escalate the issue to the Product Owner or Technical Lead for further discussion. The slipping task and impact will also be reported at the Project Status Meeting.
- The PM will perform the following tasks to manage the project schedule:
- Review progress during the status meeting/daily stand up meetings. This will identify slippage early in the process and allow for response.
- Review progress, at the status meeting/daily stand up meetings, to verify that work is proceeding as previously scheduled. This will include walkthroughs of the products, artifacts, and deliverables.
- Based on the criticality of the tasks, the PM will:
- Establish response plans for the slipping tasks
- Determine the impact to schedule
- Inform the Project Team of the overall impact of the slippage, identify associated tasks
 that are also in jeopardy, and present a response strategy. The PM will schedule a
 meeting with the Project Sponsor if a task slippage impacts a deliverable or milestone.
 Options and impacts will be presented at the meeting.
- Document the slippage and response strategy in the next Project Status Report.

9.3 Work Assignments

- Task assignments are based on priorities established by the Project Owner.
- The Project Schedule will be resource leveled and all resources will be requested and approved via the normal Division resource request and assignment process
- Tasks will be completed according to the project schedule and within the established timeframes. In the event of a slipping task, the process described in the section above, will be followed.
- The PM will update the Project Schedule with task assignment status changes at a frequency of at least once a week. The updated Project Schedule will be made available to all team members.
- The PM will oversee the development of the project, and manage resources to ensure that project objectives are met within the established timeframes.

Communications				
Description	Target Delivery D Audience Method		ail links to all members Weekly PM B, SharePoint PM	Owner
Project Control Book (PCB) and SharePoint Site (includes risks, issues, action items, change control forms, etc)	Team, PM	Email links to all team members	Weekly	PM
Project Schedule	Team, PM	PCB, SharePoint		PM
Project Management Plan document	Team	PCB, SharePoint	· ·	PM

Meetings				
Description	Target Audience	Delivery Method	Delivery Frequency	Owner
Team Meeting	Team	Meeting	Weekly	PM
Daily Standup	Team	Verbal	Daily	Scrum Master
Sprint Planning and Decomposition Meeting	Team	Meeting	Beginning of each sprint	Scrum Master
Sprint Retrospective Meeting	Team	Meeting	End of each sprint	Scrum Master

9.4 Method for Updating the Communication Plan

The Communication Plan will be updated and distributed via email whenever there is a change

to the Plan.

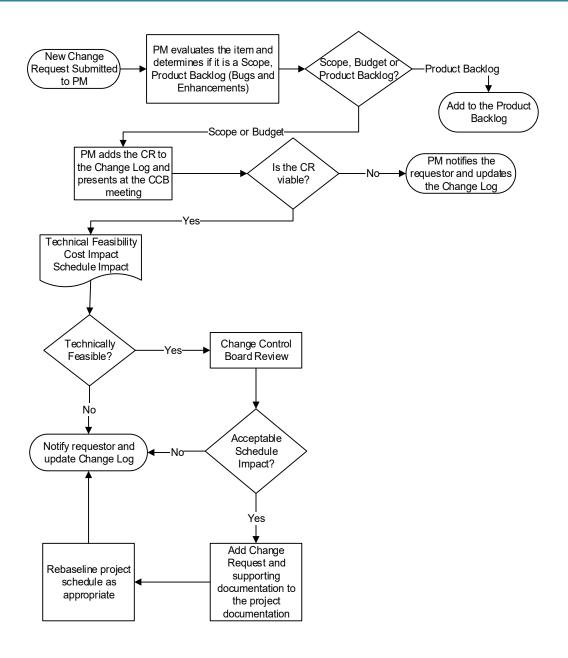
10. Change Management Plan

All project documentation will be subject to change control. Once a perceived need to make a change to the project is discovered, the change request must be submitted to the Project manager for analysis.

A detailed analysis must be completed in order to ensure that all impacts and changes to a solution are well documented and understood by all affected. This may include mock-ups and specifications to understand detail requirements.

To accomplish this, a clearly defined methodology for change needs to be used in order to ensure that complete consensus exists on the part of the project team. Changes in scope that exceed resource commitments to tasks beyond one (1) work day is subject to the change control board (CCB). The CCB will need to be advised of all impacts and what is to be expected when the change is implemented.

Project Change Request Process



11. Resource Management

Resources will be assigned and approved following the existing Bureau of Technologies and System Development Resource Management processes.

Fiscal Year 2019-20

CBAForm 1 - Net Tangible Benefits

Agency Department of Education Project VR Client Management System

Net Tangible Benefits - Operational Cost Changes (Co	sts of Current C	Operations vers	us Proposed Opera	tions as a Resu	lt of the Project,) and Additional Ta	ngible Benefits	CBAForm 1A							
Agency		FY 2019-20			FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24	
(Recurring Costs Only No Project Costs)	(a)	(b)	(c) = (a)+(b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)
			New Program			New Program			New Program			New Program			New Program
	Existing		Costs resulting	Existing		Costs resulting	Existing		Costs resulting	Existing	Cost Change	Costs resulting	Existing		Costs resulting
	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed
	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project
A. Personnel Costs Agency-Managed Staff	\$53,539,452	\$0	\$53,539,452	\$53,539,452	\$0	\$53,539,452	\$53,539,452	\$0	\$53,539,452	\$53,539,452	\$0	\$53,539,452	\$53,539,452	\$0	\$53,539,452
A.b Total Staff	954.00	0.00	954.00	954.00	0.00	954.00	954.00	0.00	954.00	954.00	0.00	954.00	954.00	0.00	954.00
A-1.a. State FTEs (Salaries & Benefits)	\$49,465,749	\$0	\$49,465,749	\$49,465,749	\$0	\$49,465,749	\$49,465,749	\$0	\$49,465,749	\$49,465,749	\$0	\$49,465,749	\$49,465,749	\$0	\$49,465,749
A-1.b. State FTEs (#)	884.00	0.00	884.00	884.00	0.00	884.00	884.00	0.00	884.00	884.00	0.00	884.00	884.00	0.00	884.00
A-2.a. OPS Staff (Salaries)	\$1,481,007	\$0	\$1,481,007	\$1,481,007	\$0	\$1,481,007	\$1,481,007	\$0	\$1,481,007	\$1,481,007	\$0	\$1,481,007	\$1,481,007	\$0	\$1,481,007
A-2.b. OPS (#)	53.00	0.00	53.00	53.00	0.00	53.00	53.00	0.00	53.00	53.00	0.00	53.00	53.00	0.00	53.00
A-3.a. Staff Augmentation (Contract Cost)	\$1,922,618	\$0	\$1,922,618	\$1,922,618	\$0	\$1,922,618	\$1,922,618	\$0	\$1,922,618	\$1,922,618	\$0	\$1,922,618	\$1,922,618	\$0	\$1,922,618
A-3.b. Staff Augmentation (# of Contractors)	17.00	0.00		17.00	0.00		17.00	0.00	17.00	17.00	0.00	17.00	17.00	0.00	17.00
B. Application Maintenance Costs	\$901,663	\$0	1	\$901,663	\$0		\$901,663	\$0		\$901,663	\$0	7.0.1000	\$901,663	\$0	\$901,663
B-1. Managed Services (Staffing)	\$670,078	\$0	\$670,078	\$670,078	\$0	\$670,078	\$670,078	\$0	\$670,078	\$670,078	\$0	\$670,078	\$670,078	\$0	\$670,078
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-3. Software	\$0	\$0	ΨÜ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-4. Other DOE ED TEC	\$231,585	\$0	7-0-7-0-0	\$231,585	\$0	, , , , , , , ,	\$231,585	\$0	\$231,585	\$231,585	\$0	7-0.1000	\$231,585	\$0	\$231,585
C. Data Center Provider Costs	\$278,290	\$0		\$278,290	\$0		\$278,290	\$0		\$278,290	\$0		\$278,290	\$0	
C-1. Managed Services (Staffing)	\$278,290	\$0	\$278,290	\$278,290	\$0	\$278,290	\$278,290	\$0	\$278,290	\$278,290	\$0	\$278,290	\$278,290	\$0	\$278,290
C-2. Infrastructure	\$0	\$0	ΨΟ	\$0	\$0	Ψΰ	\$0	\$0	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other Specify	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Other Costs	\$0	\$0	7.5	\$0	\$0		\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0
E-1. Training	\$0	\$0	**	\$0	\$0	+0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-2. Travel	\$0	\$0	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-3. Other	\$0		\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total of Recurring Operational Costs	\$54,719,405	\$0	\$54,719,405	\$54,719,405	\$0	\$54,719,405	\$54,719,405	\$0	\$54,719,405	\$54,719,405	\$0	\$54,719,405	\$54,719,405	\$0	\$54,719,405
F. Additional Tangible Benefits:		\$0			\$0			- AO			\$0			\$0	
<u> </u>					7.7			\$0							
F-1. Specify F-2. Specify		\$0 \$0			\$0 \$0			\$0 \$0			\$0 \$0			\$0 \$0	
		\$0 \$0			\$0 \$0			\$0 \$0						\$0 \$0	
F-3. Specify					+0						\$0				
Total Net Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE CBAForm 1B									
Choo	se Type	Estimate Confidence	Enter % (+/-)						
Detailed/Rigorous		Confidence Level							
Order of Magnitude		Confidence Level							
Placeholder		Confidence Level							

A Department of Education	B VR Client Management System	С	D	Е	F	G	Н	I	J	K	L CBAForm 2A	M Baseline Projec	N ct Budaet	0	Р	Q	R	S		T
Costs entered into each row are mutually exclusive. do not remove any of the provided project cost elementally exclusive. Include only one-time project costs in this table.	Insert rows for detail and modify appro nents. Reference vendor quotes in the l	Item Description	where applicable.		FY201			FY2020-2	21		FY2021-2			FY2022-2	23		FY2023-2	4		DTAI
			\$ Current & Previous		\$ 11,925,94			2,925,949		\$	-		\$	-		\$	-		\$ 14	14,85°
Item Description (remove guidelines and annotate entries here)	Project Cost Element	Appropriation Category	Years Project- Related Cost	YR 1#	YR 1 LBR	YR 1 Base Budget		YR 2 LBR	YR 2 Base Budget	YR3# Y	R 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5 #	YR 5 LBR	YR 5 Base Budget	то	OTAL
osts for all state employees working on the project.	FTE	S&B		12.00	\$ -	\$ 477,72	8 0.00 \$	-	\$ 477,728	0.00 \$	- :	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	\$	9
osts for all OPS employees working on the project.	OPS	OPS		0.00		\$ -	0.00 \$	-	\$ -	0.00 \$	- (\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	\$	
affing costs for personnel using Time & Expense.	Staff Augmentation	Contracted Services		14.00	\$ -	\$ 2,059,47	2 0.00 \$	-	\$ 2,059,472	0.00 \$	- :	.	0.00 \$	-	\$ -	0.00 \$	_	\$ -	\$ 4	4,1
oject management personnel and related liverables.	Project Management	Contracted Services		3.00	\$ -	\$ 388.74	9 0.00 \$	_	\$ 388.749	0.00 \$	- ;	.	0.00 \$	-	\$ -	0.00 \$	_	\$ -	\$	
oject oversight to include Independent Verification &	Project Oversight	Contracted Services	\$ -	0.00	•	\$ -	0.00 \$		\$ -	0.00 \$	- 9	-	0.00 \$		\$ -	0.00 \$	_		\$	
offing costs for all professional services not included other categories.	Consultants/Contractors	Contracted Services	s -	0.00	\$ -	\$ -	0.00 \$	_	\$ -	0.00 \$	- :	· -	0.00 \$	_	\$ -	0.00 \$	_	\$ -	\$	
parate requirements analysis and feasibility study	Project Planning/Analysis	Contracted Services	\$ -		\$ -	\$ -	\$	_	\$ -	\$	- :	·	\$		\$ -	\$		\$ -	\$	
rdware purchases not included in data center	Hardware	oco	s -		\$ -	\$ -	\$	_	\$ -	\$	<u> </u>	· -	\$		\$ -	\$		\$ -	s	_
	Commercial Software	осо	\$ -		\$ 7,000,00	0 \$ -	\$	_	\$ -	\$	- :	· -	\$	-	\$ -	\$	_	\$ -	\$ 7	7.
ofessional services with fixed-price costs (i.e. software	Project Deliverables	Contracted Services	\$ -		\$ 2,000,00	0 \$ -	\$	-	\$ -	\$	- ;	- -	\$	i -	\$ -	\$	-	\$ -	\$ 2	2
first-time training costs associated with the project.	Training	Contracted Services	\$ -		\$ -	\$ -	\$	_	\$ -	\$	- :	\$ -	s	-	\$ -	s	_	\$ -	\$	
clude the quote received from the data center provider project equipment and services. Only include one- le project costs in this row. Recurring, project-related ta center costs are included in CBA Form 1A.	Data Center Services - One Time	Data Center Category	•		¢ _	¢ .	•	_	¢ -	4			•	_	¢ -	•		¢ -	•	
her contracted services not included in other	Other Services	Contracted Services	\$ -		¢ -	¢ -	•		s -	\$	<u> </u>	р <u>-</u> В _	s	-	¢	\$	-	¢	e	
clude costs for non-state data center equipment quired by the project and the proposed solution (insert	Equipment	Expense	\$ -		\$ -	\$ -	\$		\$ -	\$, -	\$		\$ -	\$		γ -	\$	
ude costs associated with leasing space for project sonnel.	Leased Space	Expense	\$ -		\$ -	\$ -	\$	_	\$ -	\$	- ;	-	\$	-	\$ -	\$		\$ -	\$	Ī
er project expenses not included in other categories.		Expense	\$ -		\$ -	\$ -	\$	_	\$ -	\$	- :	\$ -	\$	-	\$ -	\$	-	\$ -	\$	
	Total		- \$	29.00	\$ 9,000,00	0 \$ 2,925,94	9 0.00 \$		\$ 2,925,949	0.00 \$	- :	-	0.00 \$	-	\$ -	0.00 \$	-	\$ -	\$ 14	4,8

CBAForm 2 - Project Cost Analysis

Agency	Department of Education	Project	VR Client Management System
		-	

		PROJECT COST SUMMARY (from CBAForm 2A)					
PROJECT COST SUMMARY	FY	FY	FY	FY	FY	TOTAL	
PROJECT COST SUIVIVIART	2019-20	2020-21	2021-22	2022-23	2023-24		
TOTAL PROJECT COSTS (*)	\$11,925,949	\$2,925,949	\$0	\$0	\$0	\$14,851,898	
CUMULATIVE PROJECT COSTS							
(includes Current & Previous Years' Project-Related Costs)	\$11,925,949	\$14,851,898	\$14,851,898	\$14,851,898	\$14,851,898		
Total Costs are carried forward to CBAForm3 Project Investment Summary worksheet.							

PROJECT FUNDING SOURCES	FY	FY	FY	FY	FY	TOTAL
	2019-20	2020-21	2021-22	2022-23	2023-24	
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Federal Match	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$0	\$0	\$0	\$0	\$0	\$0
CUMULATIVE INVESTMENT	\$0	\$0	\$0	\$0	\$0	

Characterization of Project Cost Estimate - CBAForm 2C					
Choose Type		Estimate Confidence	Enter % (+/-)		
Detailed/Rigorous		Confidence Level			
Order of Magnitude		Confidence Level			
Placeholder		Confidence Level			

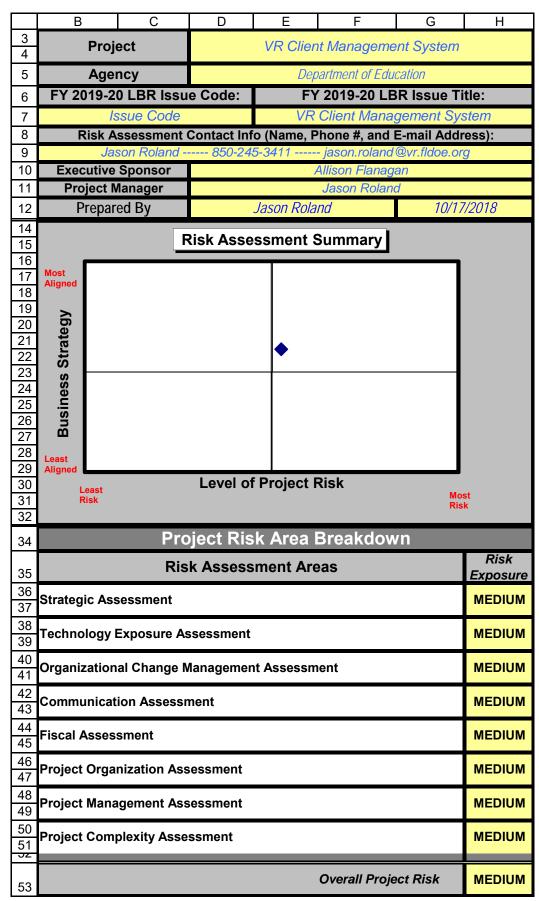
CBAForm 3 - Project Investment Summary

Agency	Department of Education	Project R Client Management System

		COST BENEFIT ANALYSIS CBAForm 3A					
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	TOTAL FOR ALL YEARS	
Project Cost	\$11,925,949	\$2,925,949	\$0	\$0	\$0	\$14,851,898	
Net Tangible Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Return on Investment	(\$11,925,949)	(\$2,925,949)	\$0	\$0	\$0	(\$14,851,898	
Year to Year Change in Program Staffing	0	0	0	0	0		

RETURN ON INVESTMENT ANALYSIS CBAForm 3B					
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.			
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.			
Net Present Value (NPV)	(\$14,507,463)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.			
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.			

Investment Interest Earning Yield CBAForm 3C						
Fiscal	FY	FY	FY	FY	FY	
Year	2019-20	2020-21	2021-22	2022-23	2023-24	
Cost of Capital	1.94%	2.07%	3.18%	4.32%	4.85%	



	В	С	D	E
1	Agenc	y: Department of Education	Project: VR Clien	t Management System
3	J		Section 1 Strategic Area	
4	#	Criteria	Values	Answer
5	1.01		0% to 40% Few or no objectives aligned	81% to 100% All or
6		agency's legal mission?	41% to 80% Some objectives aligned	nearly all objectives
7			81% to 100% All or nearly all objectives aligned	aligned
8	1.02	Are project objectives clearly documented	Not documented or agreed to by stakeholders	Decumented with sign off
9		and understood by all stakeholder groups?	Informal agreement by stakeholders	Documented with sign-off by stakeholders
10			Documented with sign-off by stakeholders	
11	1.03	Are the project sponsor, senior management,	Not or rarely involved	Project charter signed by
12		and other executive stakeholders actively	Most regularly attend executive steering committee meetings	executive sponsor and executive team actively
		involved in meetings for the review and	Project charter signed by executive sponsor and executive	engaged in steering
13		success of the project?	team actively engaged in steering committee meetings	committee meetings
14	1.04	Has the agency documented its vision for	Vision is not documented	Vision is completely
15		how changes to the proposed technology will improve its business processes?	Vision is partially documented	documented
16			Vision is completely documented	
17	1.05	Have all project business/program area	0% to 40% Few or none defined and documented	81% to 100% All or
18		requirements, assumptions, constraints, and priorities been defined and documented?	41% to 80% Some defined and documented	nearly all defined and
19	1.07	1	81% to 100% All or nearly all defined and documented	documented
20	1.06	Are all needed changes in law, rule, or policy identified and documented?	No changes needed	
21		identined and documented:	Changes unknown	Legislation or proposed
22			Changes are identified and desurposted	rule change is drafted
23 24			Changes are identified and documented Legislation or proposed rule change is drafted	
	1.07	Are any project phase or milestone		
25	1.07	completion dates fixed by outside factors,	Few or none	_
26		e.g., state or federal law or funding	Some	Some
27		restrictions?	All or nearly all	
28	1.08	What is the external (e.g. public) visibility of	Minimal or no external use or visibility	- Eutopolius autornal usa ar
29		the proposed system or project?	Moderate external use or visibility	Extensive external use or visibility
30			Extensive external use or visibility	Visibility
31	1.09	What is the internal (e.g. state agency)	Multiple agency or state enterprise visibility	Cingle agency wide ve-
32		visibility of the proposed system or project?	Single agency-wide use or visibility	Single agency-wide use or visibility
33			Use or visibility at division and/or bureau level only	or visibility
34	1.10	Is this a multi-year project?	Greater than 5 years	
35			Between 3 and 5 years	Datwoon 1 and 2 years
36			Between 1 and 3 years	Between 1 and 3 years
37			1 year or less	

	В	С	D	Е
1	Agency	: Department of Education	Project: VR Clien	t Management System
3			Section 2 Technology Area	
4	#	Criteria	Values	Answer
5	2.01	Does the agency have experience working with, operating, and supporting the proposed technical solution in a production	Read about only or attended conference and/or vendor presentation	
6		environment?	Supported prototype or production system less than 6 months	Read about only or attended conference
7			Supported production system 6 months to 12 months	and/or vendor
8			Supported production system 1 year to 3 years	presentation
9			Installed and supported production system more than 3 years	
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed	External technical resources will be needed for implementation and operations	External technical
11		technical solution to implement and operate the new system?	External technical resources will be needed through implementation only	resources will be needed through implementation
12			Internal resources have sufficient knowledge for implementation and operations	only
13	2.03	Have all relevant technical alternatives/	No technology alternatives researched	All or nearly all
14		solution options been researched, documented and considered?	Some alternatives documented and considered	alternatives documented
15		documented and considered?	All or nearly all alternatives documented and considered	and considered
16	2.04	Does the proposed technical solution comply with all relevant agency, statewide, or	No relevant standards have been identified or incorporated into proposed technology	Proposed technology solution is fully compliant
17		industry technology standards?	Some relevant standards have been incorporated into the proposed technology	with all relevant agency, statewide, or industry
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	standards
19	2.05	Does the proposed technical solution require	Minor or no infrastructure change required	
20		significant change to the agency's existing	Moderate infrastructure change required	Moderate infrastructure
21		technology infrastructure?	Extensive infrastructure change required	change required
22			Complete infrastructure replacement	
23	2.06	Are detailed hardware and software capacity	Capacity requirements are not understood or defined	Capacity requirements
24		requirements defined and documented?	Capacity requirements are defined only at a conceptual level	are based on historical data and new system
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	design specifications and performance requirements

	В	С	D	Е
1	Agency	: Department of Education	Project: VR Clien	t Management System
3		Section 3	Organizational Change Management Area	
4	#	Criteria	Values	Answer
5		What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes Moderate changes to organization structure, staff or business	Moderate changes to organization structure,
7			processes Minimal changes to organization structure, staff or business processes structure	staff or business processes
8	3.02	Will this project impact essential business processes?	Yes No	Yes
10 11 12	3.03	Have all business process changes and process interactions been defined and documented?	0% to 40% Few or no process changes defined and documented 41% to 80% Some process changes defined and documented 81% to 100% All or nearly all processes defined and documented	41% to 80% Some process changes defined and documented
13 14			Yes No	Yes
15 16 17	3.05	Plan been approved for this project? Will the agency's anticipated FTE count change as a result of implementing the project?	Over 10% FTE count change 1% to 10% FTE count change Less than 1% FTE count change	Less than 1% FTE count change
18 19 20		Will the number of contractors change as a result of implementing the project?	Over 10% contractor count change 1 to 10% contractor count change Less than 1% contractor count change	Over 10% contractor count change
21 22 23		What is the expected level of change impact on the citizens of the State of Florida if the project is successfully implemented?	Extensive change or new way of providing/receiving services or information) Moderate changes Minor or no changes	Moderate changes
24 25 26		What is the expected change impact on other state or local government agencies as a result of implementing the project?	Extensive change or new way of providing/receiving services or information Moderate changes Minor or no changes	Minor or no changes
27 28 29	3.09	Has the agency successfully completed a project with similar organizational change requirements?	No experience/Not recently (>5 Years) Recently completed project with fewer change requirements Recently completed project with similar change requirements	Recently completed project with similar change requirements
30			Recently completed project with greater change requirements	·

	В	С	D	F
1		cy: Agency Name		Project: Project Name
3			Section 4 Communication Area	
4	#	Criteria	Value Options	Answer
5	4.01	Has a documented Communication Plan	Yes	Yes
6		been approved for this project?	No	163
7	4.02	Does the project Communication Plan promote the collection and use of feedback	Negligible or no feedback in Plan	
8		from management, project team, and business stakeholders (including end users)?	Routine feedback in Plan	Routine feedback in Plan
9			Proactive use of feedback in Plan	
10	4.03	Have all required communication channels been identified and documented in the	Yes	Yes
11		Communication Plan?	No	. 60
12	4.04	Are all affected stakeholders included in the	Yes	Yes
13			No	103
14	4.05	Have all key messages been developed and	Plan does not include key messages	Some key messages
15		documented in the Communication Plan?	Some key messages have been developed	have been developed
16			All or nearly all messages are documented	nave been developed
17	4.06	Have desired message outcomes and success measures been identified in the	Plan does not include desired messages outcomes and success measures	Success measures have
		Communication Plan?	Success measures have been developed for some	been developed for some
18			messages	messages
19			All or nearly all messages have success measures	
20	4.07	Does the project Communication Plan identify	Yes	Yes
21		and assign needed staff and resources?	No	103

1	B Agend	Cy: Department of Education	D Project: VR Clien	E t Management System
3	,,	O-th-rif-	Section 5 Fiscal Area	
5	5.01	Criteria Has a documented Spending Plan been	Values Yes	Answer
6		approved for the entire project lifecycle?	No	Yes
7	5.02	Have all project expenditures been identified in the Spending Plan?	0% to 40% None or few defined and documented	41% to 80% Some
8		in the Spending Plan?	41% to 80% Some defined and documented 81% to 100% All or nearly all defined and documented	defined and documented
10	5.03	What is the estimated total cost of this project	Unknown	
11		over its entire lifecycle?	Greater than \$10 M	
12			Between \$2 M and \$10 M	Between \$2 M and \$10 N
13 14			Between \$500K and \$1,999,999 Less than \$500 K	
15	5.04	Is the cost estimate for this project based on	Yes	
		quantitative analysis using a standards- based estimation model?	No	Yes
16 17	5.05	What is the character of the cost estimates	Detailed and rigorous (accurate within ±10%)	
18		for this project?	Order of magnitude – estimate could vary between 10-100%	Order of magnitude – estimate could vary
40			Placeholder – actual cost may exceed estimate by more than	between 10-100%
19 20	5.06	Are funds available within existing agency	100% Yes	
21	0.00	resources to complete this project?	No	No
22	5.07	Will/should multiple state or local agencies	Funding from single agency	Funding from single
23		help fund this project or system?	Funding from local government agencies	agency
24 25	5.08	If federal financial participation is anticipated	Funding from other state agencies Neither requested nor received	
26	3.00	as a source of funding, has federal approval	Requested but not received	
27		been requested and received?	Requested and received	Not applicable
28	F 00		Not applicable	
29 30	5.09	Have all tangible and intangible benefits been identified and validated as reliable and	Project benefits have not been identified or validated Some project benefits have been identified but not validated	Some project benefits
31		achievable?	Most project benefits have been identified but not validated	have been identified but
			All or nearly all project benefits have been identified and	not validated
32	5.10	What is the benefit payback period that is	validated Within 1 year	
34	5.10	defined and documented?	Within 3 years	
35			Within 5 years	No payback
36			More than 5 years	
37	5.11	Has the project procurement strategy been	No payback Procurement strategy has not been identified and documented	
38	3.11	clearly determined and agreed to by affected	Stakeholders have not been consulted re: procurement strategy	Stakeholders have
39		stakeholders?		reviewed and approved the proposed
40			Stakeholders have reviewed and approved the proposed procurement strategy	procurement strategy
41	5.12	What is the planned approach for acquiring	Time and Expense (T&E)	0 11 11 550 1
42		necessary products and solution services to	Firm Fixed Price (FFP)	Combination FFP and T&E
43	F 12	successfully complete the project?	Combination FFP and T&E Timing of major hardware and software purchases has not yet	
44	5.13	What is the planned approach for procuring hardware and software for the project?	been determined	Just-in-time purchasing of
Ī.,			Purchase all hardware and software at start of project to take	hardware and software is
45			advantage of one-time discounts Just-in-time purchasing of hardware and software is	documented in the project schedule
46			documented in the project schedule	p. 5,555
47	5.14	Has a contract manager been assigned to this project?	No contract manager assigned	
48 49		illis project:	Contract manager is the procurement manager Contract manager is the project manager	Contract manager is the
40			Contract manager assigned is not the procurement manager or	procurement manager
50	F 1F	Use a subsect to a local to a second decad for	the project manager	
51	5.15	Has equipment leasing been considered for the project's large-scale computing	Yes	Yes
52		purchases?	No	
53	5.16	Have all procurement selection criteria and outcomes been clearly identified?	No selection criteria or outcomes have been identified	Somo coloction criteria
54		outcomes been cleany identified?	Some selection criteria and outcomes have been defined and documented	Some selection criteria and outcomes have been
			All or nearly all selection criteria and expected outcomes have	defined and documented
55	5.17	Does the procurement strategy use a multi-	been defined and documented Procurement strategy has not been developed	Multi-stage evaluation
56	J.17	stage evaluation process to progressively	Multi-stage evaluation not planned/used for procurement	and proof of concept or
57		narrow the field of prospective vendors to the	Multi-stage evaluation and proof of concept or prototype	prototype planned/used
58		single, best qualified candidate?	planned/used to select best qualified vendor	to select best qualified vendor
59	5.18	For projects with total cost exceeding \$10	Procurement strategy has not been developed	
60		million, did/will the procurement strategy require a proof of concept or prototype as	No, bid response did/will not require proof of concept or prototype	
		part of the bid response?	Yes, bid response did/will include proof of concept or prototype	Not applicable
61			Not applicable	
62			Not applicable	
63				
64				
65				
66				
-00				

	В	С	D	E
1	Agenc	y: Department of Education	1	nt Management System
3	3	-	ction 6 Project Organization Area	
4	#	Criteria	Values	Answer
	6.01	Is the project organization and governance	Yes	
5		structure clearly defined and documented		Yes
6		within an approved project plan?	No	
7	6.02	Have all roles and responsibilities for the	None or few have been defined and documented	All or poorly all boys boon
8		executive steering committee been clearly	Some have been defined and documented	All or nearly all have been defined and documented
9		identified?	All or nearly all have been defined and documented	defined and documented
10	6.03	Who is responsible for integrating project	Not yet determined	6 1 11
11		deliverables into the final solution?	Agency	System Integrator
12			System Integrator (contractor)	(contractor)
13	6.04	How many project managers and project	3 or more	
14		directors will be responsible for managing the	2	2
15		project?	1	
16	6.05	Has a project staffing plan specifying the	Needed staff and skills have not been identified	
10		number of required resources (including	Some or most staff roles and responsibilities and needed	Some or most staff roles
17		project team, program staff, and contractors)	skills have been identified	and responsibilities and
17		and their corresponding roles, responsibilities		needed skills have been
10		and needed skill levels been developed?	Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented	identified
18	6.06	Is an experienced project manager dedicated		
19	0.00	fulltime to the project?	No experienced project manager assigned No, project manager is assigned 50% or less to project	
20		runtine to the project:	No, project manager assigned more than half-time, but less	Yes, experienced project
21			than full-time to project	manager dedicated full-
			Yes, experienced project manager dedicated full-time, 100%	time, 100% to project
22			to project	
23	6.07	Are qualified project management team	None	
		members dedicated full-time to the project	No, business, functional or technical experts dedicated 50%	No, business, functional
24			or less to project	or technical experts
			No, business, functional or technical experts dedicated more	dedicated more than half-
25			than half-time but less than full-time to project	time but less than full-time
26			Yes, business, functional or technical experts dedicated full-	to project
\vdash	6.08	Does the agency have the necessary	time, 100% to project Few or no staff from in-house resources	
27	0.00	knowledge, skills, and abilities to staff the		Mostly staffed from in
28		project team with in-house resources?	Half of staff from in-house resources	Mostly staffed from in- house resources
29 30		, ,,	Mostly staffed from in-house resources	House resources
	6.09	Is agency IT personnel turnover expected to	Completely staffed from in-house resources	
31	0.07	significantly impact this project?	Minimal or no impact	Minimal or no impact
32		Significantly impact this project:	Moderate impact Extensive impact	Millimai of 110 impact
33	6.10	Door the project governance structure	Lateriare impact	
34	6.10	Does the project governance structure establish a formal change review and control	Yes	
34		board to address proposed changes in project		Yes
35		scope, schedule, or cost?	No	
36	6.11	Are all affected stakeholders represented by	No board has been established	
37		functional manager on the change review and	No, only IT staff are on change review and control board	Yes, all stakeholders are
38		control board?	No, all stakeholders are not represented on the board	represented by functional
			Yes, all stakeholders are represented by functional manager	manager
39			,	

1	B Agend	C cy: Department of Education	D Project: VR Clien	E t Management System
3			ction 7 Project Management Area	
4	# 7.01	Criteria	Values	Answer
5	7.01	Does the project management team use a standard commercially available project	No Project Management team will use the methodology	
6		management methodology to plan,	Project Management team will use the methodology selected by the systems integrator	Yes
7		implement, and control the project?	Yes	
8	7.02	For how many projects has the agency	None	
9		successfully used the selected project	1-3	More than 3
10		management methodology?	More than 3	
11	7.03	How many members of the project team are	None	
12		proficient in the use of the selected project	Some	All or nearly all
13		management methodology?	All or nearly all	Í
	7.04	Have all requirements specifications been	0% to 40% None or few have been defined and	
14		unambiguously defined and documented?	documented	41 to 80% Some have
15			41 to 80% Some have been defined and documented	been defined and
40			81% to 100% All or nearly all have been defined and	documented
16	7.05	Have all design specifications been	documented 0% to 40% None or few have been defined and	
17	7.03	unambiguously defined and documented?	documented	41 to 80% Some have
18		and accuments.	41 to 80% Some have been defined and documented	been defined and
-10	1		81% to 100% All or nearly all have been defined and	documented
19			documented	
20	7.06	Are all requirements and design	0% to 40% None or few are traceable	
21		specifications traceable to specific business rules?	41 to 80% Some are traceable	41 to 80% Some are
		Tules?	81% to 100% All or nearly all requirements and	traceable
22			specifications are traceable	
23	7.07	Have all project deliverables/services and	None or few have been defined and documented	Some deliverables and
١.,		acceptance criteria been clearly defined and documented?	Some deliverables and acceptance criteria have been	acceptance criteria have
24			defined and documented	been defined and
25			All or nearly all deliverables and acceptance criteria have been defined and documented	documented
26	7.08	Is written approval required from executive	No sign-off required	Review and sign-off from
27		sponsor, business stakeholders, and project	Only project manager signs-off	the executive sponsor,
21		manager for review and sign-off of major	Review and sign-off from the executive sponsor, business	business stakeholder,
		project deliverables?	stakeholder, and project manager are required on all major	and project manager are required on all major
28			project deliverables	project deliverables
	7.09	Has the Work Breakdown Structure (WBS)	0% to 40% None or few have been defined to the work	
29		been defined to the work package level for all project activities?	package level	41 to 80% Some have
30		project detivities:	41 to 80% Some have been defined to the work package level	been defined to the work
50			81% to 100% All or nearly all have been defined to the	package level
31			work package level	
32	7.10	Has a documented project schedule been	Yes	N-
33		approved for the entire project lifecycle?	No	No
	7.11	Does the project schedule specify all project	Yes	
34		tasks, go/no-go decision points	Tes	No
25		(checkpoints), critical milestones, and resources?	No	
35	7.12	Are formal project status reporting processes	No or informal processes are used for status reporting	Project team and
36	7.12	documented and in place to manage and	Project team uses formal processes	executive steering
31		control this project?	Project team and executive steering committee use formal	committee use formal
38			status reporting processes	status reporting
39	7.13	Are all necessary planning and reporting	No templates are available	All planning and reporting
40		templates, e.g., work plans, status reports,	Some templates are available	templates are available
41	7.14	issues and risk management, available?	All planning and reporting templates are available	·
42	7.14	Has a documented Risk Management Plan been approved for this project?	Yes	Yes
44	7.15	Have all known project risks and	No None or few have been defined and documented	
45	7.10	corresponding mitigation strategies been	Some have been defined and documented	Some have been defined
+5		identified?	All known risks and mitigation strategies have been defined	and documented
46			, , ,	
47	7.16	Are standard change request, review and	Yes	
	1	approval processes documented and in place for this project?	No .	Yes
48	7.17	for this project? Are issue reporting and management		
49	7.17	processes documented and in place for this	Yes	Yes
50		project?	No	

	В	С	D	E	
1	Agenc	y: Department of Education	Proiect: VR Cli	ient Management System	
2	3	,	.,	· · · · · · · · · · · · · · · · · · ·	
3		Se	ection 8 Project Complexity Area		
4	#	Criteria	Values	Answer	
5	8.01	How complex is the proposed solution	Unknown at this time		
6		compared to the current agency systems?	More complex	More complex	
7			Similar complexity	More complex	
8			Less complex		
9	8.02	Are the business users or end users	Single location		
10		dispersed across multiple cities, counties,	3 sites or fewer	More than 3 sites	
11		districts, or regions?	More than 3 sites		
12	8.03	Are the project team members dispersed	Single location		
13		across multiple cities, counties, districts, or	3 sites or fewer	3 sites or fewer	
14		regions?	More than 3 sites		
15	8.04	How many external contracting or consulting	No external organizations	1 to 3 external	
16		organizations will this project require?	1 to 3 external organizations	organizations	
17			More than 3 external organizations	organizations	
18	8.05	What is the expected project team size?	Greater than 15		
19			9 to 15	9 to 15	
20			5 to 8	7 (0 13	
21			Less than 5		
22	8.06	How many external entities (e.g., other	More than 4		
23		agencies, community service providers, or	2 to 4	More than 4	
24		local government entities) will be impacted by this project or system?	1	Word than 4	
25		tilis project or system:	None		
26	8.07	What is the impact of the project on state	Business process change in single division or bureau	Business process change	
27		operations?	Agency-wide business process change	in single division or	
28			Statewide or multiple agency business process change	bureau	
29	8.08	Has the agency successfully completed a	Yes		
		similarly-sized project when acting as Systems Integrator?	No	Yes	
30	0.00	,	INO		
31	8.09	What type of project is this?	Infrastructure upgrade		
32			Implementation requiring software development or purchasing commercial off the shelf (COTS) software	Combination of the above	
33			Business Process Reengineering		
34			Combination of the above		
35	8.10	Has the project manager successfully	No recent experience		
36		managed similar projects to completion?	Lesser size and complexity	Greater size and	
37			Similar size and complexity	complexity	
38			Greater size and complexity		
39	8.11	Does the agency management have	No recent experience		
40		experience governing projects of equal or	Lesser size and complexity	Greater size and	
41		similar size and complexity to successful completion?	Similar size and complexity	complexity	
42		completion:	Greater size and complexity		

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS

Department: Office of the Inspector General Chief Internal Auditor: Tiffany Hurst

Budget Entity: Division of Vocational Rehabilitation Phone Number: 850-245-1922

(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	7/20/2017	Division of Vocational	Finding 1. Service Source did not meet all	Management response: Relative to the	
Inspector General		Rehabilitation (DVR)	required yearly deliverables.	first point, performance deliverables	
Six-Month Status		Service Source	Recommendation: We recommend that Service	are different across several contracts.	
Report #			Source enhance its processes to ensure they meet	As the WIOA performance indicators	
F-1617-029 on			all deliverable requirements.	change, along with the DVR RSA 911,	
Report #				we will report to our federal partners.	
A-1516-025					
		Workforce Innovation		This will probably clarify some of the	
		and Opportunity ACT		discrepancies in reporting. We are	
		(WIOA)		also addressing through negotiations	
				some of the staffing issues which will	
				rectify some of these problems.	
				Negotiations are on-going at this time.	
				Through quality review we have also	
				addressed some of the timeframe	
				Completion date: 1/1/2018	
				Steve Palumbo: 772-446-8689	
			Finding 2. Service Source did not meet all	Management response: We have been	
			required monthly deliverables and did not	more diligent in reporting on a	
			provide justification for all unmet monthly	monthly basis and it is rare when a	
			deliverables.	report is missed. These are however	
			Recommendation: We recommend that Service	picked up during the monthly billing	
			Source enhance its processes to ensure they meet	reports. The monthly minimums are	
			all deliverable requirements, and an appropriate	also looked at from the perspective of	
			justification and a plan for meeting the	annual achievement; in some cases the	
			requirement in subsequent months is included	monthly is unmet but we are ahead on	
			when they do not meet deliverable requirements.	· ·	
			1		
1		I	1	I	

Budget Period: 2017 - 18

Office of the Inspector General Six-Month Status Report # F-1617-029 on Report # A-1516-025	7/20/2017	Division of Vocational Rehabilitation (DVR) Service Source	Finding 3. Service Source did not meet all required yearly deliverables. Recommendation: We recommend DVR review the requirements for subsequent contracts to ensure that the deliverable amounts are achievable.	Some of the DVR deliverables in the various contracts are no longer a priority for the DVR; some are no longer measured; such as 60 day acceptance compliance. These issues will be addressed in contract negotiations, which are in progress. Management response: The WIOA has established six primary indicators of performance. Once the new performance measures are completed, DVR will be able to incorporate these measures into a new contract that will provide more achievable deliverables, which also align with DVR's new primary goals. Completion date: 9/30/2017 Amand Ulmer: 850-245-3372 Jennifer Ellingsen: 850-245-7004	
			Finding 4. DVR omitted a penalty from Amendment #1, Contract #14-135. Recommendation: We recommend DVR improve their amendment review process to ensure all contractual requirements, penalties, and deliverables ae accurately included in amendments prior to approval and execution. We also recommend DVR ensure the appropriate penalties are included in all future contracts.	Management response: Review process is complete. Contract rewrite is complete. Completed: 9/30/2017 Amanda Ulmer: 850-245-3372 Jennifer Ellingsen: 850-245-7004	
			Finding 5. DVR calculated penalties inaccurately. Recommendation: We recommend that DVR implement a review process to ensure they calculate penalties correctly and in compliance with contractual requirements.	Management response: DVR will develop a process of checks and balances to ensure all penalties, if applicable, are calculated correctly. Complete: 7/20/2017 Amanda Ulmer: 850-245-3372 Jennifer Ellingsen: 850-245-7004	
			Page 119 of 908		

Office of the Inspector General Six-Month Status Report # F-1617-029 on Report # A-1516-025	7/20/2017	Division of Vocational Rehabilitation (DVR) Service Source	Finding 6. Service Source did not met all required monthly deliverables and did not provide justification for all unmet monthly deliverables. Recommendation: We recommend that DVR review all submitted invoices to ensure Service Source meets all monthly deliverable requirements, and if they are not met, an appropriate justification is included with a plan for meeting the requirement in subsequent months.	Management response: Desk procedures and monitoring tools have been created, and will be revised as needed to ensure that Service Source is in compliance with the monthly deliverable requirement as required by contract. Complete: 7/20/2017 Amanda Ulmer: 850-245-3372 Jennifer Ellingsen: 850-245-7004
Office of the Inspector General Report # A-1617-015	7/27/2017	Division of Vocational Rehabilitation (DVR) Dan Marino Foundation (DMF) Adults with Disabilities (AWD)	Finding 1: DVR approved unallowable expenditures and did not require additional documentation for questionable costs. Recommendation: We recommend DVR review submitted expenditures and ensure DMF expends funds in compliance with the grant; the approved budget; and applicable laws, rules, and regulations prior to payment. We additionally recommend DVR provide training to DMF on allowable prior to payment. We additionally recommend DVR provide training to DMF on allowable expenditures and required supporting documentation for expenditures, particularly travel expenses. We recommend DMF ensure all expenditures submitted are made in accordance with grant terms.	procedures manual for the AWD Program that will outline all the applicable laws, rules, regulations, checklists, and procedural guidelines that will assist the AWD programs. DVR will also provide travel training

Office of the Inspector General Report # A-1617-015	7/27/2017	Division of Vocational Rehabilitation (DVR) Dan Marino Foundation (DMF) Adults with Disabilities (AWD) Department of Education (DOE) Fiscal Year (FY)	Finding 2: DVR approved and paid for deliverables DMF did not achieve. Recommendation: We recommend DVR review the deliverables reported by the provider to ensure achievement of deliverable requirements prior to approving invoices. We additionally recommend that DVR management review amendments prior to execution to ensure that the deliverables are achievable by the provider.	A significant amount of travel is required by job coaches, employment specialists, and behavioral support staff. Our program participants spend more than 200 hours on internship sites. Often, these staff travel to multiple sites in one day, taking them over the 50 mile/day guide for "Map Mileage." Our program spans 2 locations, 40 miles apart. Key staff are required to support participants and instructors in both locations. DVR management response: Concur. For the 2017-18 Grant FY, DVR will ensure deliverables are achieved prior to approving invoices. DVR will create a checklist that will outline what is provided in the quarterly reports by DMF. For the 2017-18 Grant FY, DVR will work with the DOE Grants Management office to ensure deliverables are achievable prior to execution of amendments.	
---	-----------	--	--	--	--

	timeframe. We recommend DVR ensure all required information is included in the quarterly reports prior to payment. We additionally recommend that DVR provide training to DMF on the requirements for submission of quarterly reports. We recommend DMF include the required evaluations of the project to date, including barriers and recommendations to overcome those barriers, in all submitted	payment of invoices. In addition, DVR will provide training to DMF on what is required in the quarterly reports for prompt payments. DMF management response: Concur. Every quarter, a summary of each deliverable was provided that included the activities completed, outcomes, and evaluation, along with the evidences to support the outcomes (print outs, logs, etc.).
Rehabilitation (DVR) Dan Marino Foundation (DMF) Adults with Disabilities (AWD)	Finding 4: DVR did not make all improvements to grant deliverables based on the DFS audit of the 2015-2016 grant. Recommendation: We recommend DVR ensure that all grant deliverables are measurable, compensation is tied to each deliverable, and	For the 2017-18 Grant FY, DVR will ensure all deliverables are measurable and compensation is tied to each deliverable. A procedure manual will be created to assist the AWD
	7/27/2017 Division of Vocational Rehabilitation (DVR) Dan Marino Foundation (DMF) Adults with Disabilities (AWD)	on the requirements for submission of quarterly reports. We recommend DMF include the required evaluations of the project to date, including barriers and recommendations to overcome those barriers, in all submitted quarterly reports per the grant agreement. 7/27/2017 Division of Vocational Rehabilitation (DVR) Dan Marino Foundation (DMF) Adults with Disabilities (AWD) Finding 4: DVR did not make all improvements to grant deliverables based on the DFS audit of the 2015-2016 grant. Recommendation: We recommend DVR ensure that all grant deliverables are measurable, compensation is tied to each deliverable, and financial consequences can be applied for unmet

			Finding 5: DVR did not include outcome deliverables in the DMF grants. Recommendation: WE recommend that DVR include deliverable requirements in future DMF grants to address employment after graduation and staff qualifications.	DVR management response: Concur. For the 2017- 18 Grant FY, DVR will require DMF to include employment reporting during each quarterly report. For the 2017-18 Grant FY, DVR will require DMF to provide staff qualifications for each employee of the Adults with Disabilities grant this is to include any amendments also.	
Office of the Inspector General 12-Month Status Report # F-1617-031 on Report # A-1516-009	8/2/2017	Division of Vocational Rehabilitation (DVR) Space Coast Center for Independent Living Center for Independent Living (CIL)	compliance with the Code of Federal Regulations. We recommend the CIL develop	Management response: The board is currently working on updating the organization's By-laws and training packets based on the Board Governance training attended on January 27, 2017. This will provide new board members with he knowledge of Independent Living Centers ad the Space Coast Center for Independent Living's mission.	
Office of the Inspector General 12-Month Status Report # F-1617-031 on Report # A-1516-009	8/2/2017	Division of Vocational Rehabilitation (DVR) Space Coast Center for Independent Living Center for Independent Living (CIL)		The packets are nearing the final draft, at which time the board will review for approval and implementation. Completion date: October 2017 Contact: Rosemary Miles	

			independent living core services to one of the two counties. Recommendation: We recommend the CIL serve eligible individuals with the four independent living core services in Brevard and Indian River County as stated in the SPIL for Florida for 2014-2016 and the CIL's Program Services Policies and Procedures. Finding 3: The CIL policies and procedures need improvements. Recommendation: We recommend the CIL update its financial policies and procedures so	Management response: For FY 2016- 17 Space Coast Center for Independent Living doubled the number of consumers served in Indian River County from the number served in fiscal year 2015-2016. Space Coast CIL currently holds Independent Living skills classes at Gulfstream Goodwill Industries in Vero Beach, FL. Management response: The board is finalizing the Financial Policies review process. They are nearing the final draft, at which time the board will review for approval and implementation.	
			consumers a fee for transportation services despite DVR's failure to develop guidelines. Recommendation: We recommend DVRA develop guidelines for charging consumers for the cost of IL services or disallow the practice.	Management response: To date the Administration on Community Living has provided no guidance regarding financial means testing. To address this issue Vocational Rehabilitation has inserted the following language in the contract template for Centers for Independent Living to begin being used October 2017.	
Office of the Inspector General 12-Month Status Report # F-1617-031 on Report # A-1516-009	8/2/2017	Division of Vocational Rehabilitation (DVR) Space Coast Center for Independent Living Center for Independent Living (CIL)		"The Center shall not require financial needs testing of financial participation by consumers of independent living services funded under the State Plan for Independent Living(SPIL) unless of until guidelines are developed in collaboration with the Division of Vocational Rehabilitation and the Florida Independent Living Council, and approved by a majority of the Centers Directors'.	
			Page 124 of 908		

Finding 5: The CIL did not meet employment requirements. Recommendation: We recommend DVR provide technical assistance as needed to ensure the CIL remains eligible for state and federal assistance. Management response: Vocational Rehabilitation will begin on-site monitoring of Centers for Independent Living in the fall of 2017. Review of staff qualifications and training based on position will be part of the process. Vocational Rehabilitation staff will make recommendations based on any identified deficiencies in staff expertise. Vocational Rehabilitation staff is scheduled to provide training at the 2017 Statewide Independent Living Conference, September 13-14, and will include as part of the training, how Centers can mitigate deficiencies identified through administration reviews.	
Finding 6: The CIL did not provide the four independent living core services to one of the two counties. Recommendation: We recommend DVR add language in its contracts with the CILs to specify service delivery areas. VR is currently developing the revised contract templates for Centers for Independent Living. The target for executing new contracts with all Centers for Independent Living is October of 2017.	

Office of the Inspector General Report # F-1617- 031 12-Month Status Report on # A-1516-009	8/2/2017	Division of Vocational Rehabilitation (DVR) Space Coast Center for Independent Living Center for Independent Living (CIL)		Language in the new contract will address the provision of core services Centers for Independent Living are federally mandated to provide. Contract manager continues to review expenditures monthly. The method of payment will be changed back to fixed rate when new contract is executed.
			Finding 7: The CIL did not maintain appropriate fiscal oversight. Recommendation: We recommend DVR perform periodic reviews to ensure expenditures are allowable, allocable, reasonable, and necessary to the performance of the contract.	Management Response: Contract Manager continues to review expenditures monthly. The method of payment will be changed back to fixed rate when new contract is executed. Completed: 8/8/2017 Contacts: Jennifer Powell/Maggie Munsey; 245-3386
Office of the Inspector General 12-Month Status Report # F-1718-003 on Report # A-1415-022	9/15/2017	• •	Finding 1: The school district did not submit the CBWE rating forms to DVR. Recommendation: We recommend DVR ensure the school district submits the CBWE rating forms in accordance with the agreement terms and maintain copies of the reports in the case record per the agreement.	Management response: The TPCA agreement has been rewritten and includes the following language: Using REBA, the school District shall submit SPR on a monthly basis. CBWE Rating forms shall be submitted once Work Experience begins, and quarterly thereafter unless requested more often by the VR counselor. Copies of the CBWEs will be kept in case file of each student. The manager is checking REBA on a monthly basis to confirm CBWE rating forms are attached with monthly invoicing. Complete: 9/22/2017 Contact: Maggie Munsey 245-3386

Office of the Inspector General 12-Month Status Report # F-1718-003 on Report # A-1415-022	9/15/2017		Finding 2: School district expenditures did not conform to the agreement. Recommendation: We recommend DVR more closely review expenditures to ensure they are appropriate and align with the agreement. We further recommend DVR review previous and current expenditures for unallowable expenses, such as those identified in our audit, and seek repayment from the school district for those expenses deemed unallowable.	Management response: The TPCA agreement has been rewritten and includes the following language: Upon receipt of a properly submitted invoice, DVR will pay ES monthly salary and benefits, not to exceed the Arrangement maximum set. The agreement is set up to reimburse the Employment Specialist salary and benefits only. The Board will not receive a fixed fee. Complete: 9/22/2017 Contact: Maggie Munsey: 245-3386
Office of the Inspector General Report # A-1516-028	11/8/2017	Division of Vocational Rehabilitation (DVR) New Haven Development Center, Inc. Contract # VR5171	Finding 1: DVR did not conduct required quarterly monitoring. Recommendation: We recommend DVR conduct quarterly and annual monitoring of the New Haven contract based on the risk evaluation. In addition, we recommend DVR promptly provide the results and the recommendations of the monitoring to New Haven and ensure corrective action has been initiated on noted deficiencies. Finding 2: New Haven did not make timely	DVR management response: Concur. VR is currently revamping monitoring processes for Employment Service Providers. Under the new processes, the Provider will be made aware of results and recommendations at the end of each data analysis review. Monitoring schedules will continue to be driven by risk assessment. New Haven management response:
			contract with customers. Recommendation: We recommend New Haven begin regular contact with the customers within two weeks of referral acceptance in accordance with contract terms. If New Haven is unable to contact the customers, they should notify the VR counselor in writing to document contact attempts.	Concur. New Haven Development Center will begin to contact customer within two weeks of accepting the referrals.

Office of the Inspector General Report # A-1516-028	11/8/2017	Division of Vocational Rehabilitation (DVR) New Haven Development Center, Inc. Contract # VR5171	Finding 3: New Haven did not submit monthly progress reports (MPR) timely. Recommendation: We recommend New Haven maintain monthly contact with customers and submit MPR's timely in accordance with contractual terms. We recommend DVR ensure New Haven submits all MPR's prior to benchmark payments and consider financial penalties for late MPR submissions.	DVR Management response: Concur. The Provider Manager will not approve any benchmark payment without all required MPRs. Late MPR submission will be reflected on the Provider's monitoring report (s). Chronic late submissions may lead to suspension or revocation of Provider status. New Haven management response: New Haven Development Center will begin to contact customers and maintain monthly progress notes in accordance with contractual terms.
			Finding 4: New Haven did not submit, and DVR did not approve, invoices timely. Recommendation: We recommend DVR timely approve invoices within five working days of receipt to ensure prompt payment to the provider. We recommend Hew Haven submit all invoices no later than 15 days after NOA approval in accordance with contract terms.	DVR will work to improve invoice processing time. New Haven management response: Concur. New Haven Development
			complete the required employment recruitment activities and submit the quarterly reports timely per the contract terms. We recommend DVR ensure New Haven submits the quarterly reports in a timely manner and include all required documents. If New Haven does not submit	DVR management response: Concur. DVR will make regular contact with the Provider when the quarterly report is due. Late quarterly report submission will be reflected on the Provider's monitoring report(s). Chronic late submissions may lead to suspension or revocation of Provider status. New Haven management response: Concur. As per contract New Haven Development Center will submit quarterly reports and all required documents within the time frame of the due dates.

Office of the Inspector General Report #	12/11/2017	Division of Vocational Rehabilitation (DVR) Florida Independent	Finding 1: DVR failed to monitor Florida Independent Living Council's (FILC) adherence to the agreement.	DVR management response: Concur. DVR will develop a review tool to assist in monitoring both RV and
A-1516-030		Living Council (FILC)	Recommendation: We recommend DVR	FILC's compliance with contractual and legislative responsibilities. Some of the items included in the tool include, a review of progress on the state plan; a review of the progress on the development of the 2020 SPIL; and a review of the FILC's collaboration with other disability organizations in Florida.
			Finding 2: FILC failed to coordinate activities with the Florida Rehabilitation Council (FRC) in accordance with agreement terms. Recommendation: We recommend FILC ensure, and document, coordination of activities with FRC and other councils that address the needs of specific disability populations and issues.	happening; however, it s dependent on the Governor to make joint appointment to both councils. SILC
			State Plan for Independent Living (SPIL). Recommendation: We recommend FILC effectively monitor, review and evaluate the implementation of the SPIL and develop policies	FILC management response: Concur; however, this is a challenge when the FILC has no authority over the CILs to assure they follow or report accurately their activities on the SPIL. DVR has no obligation to assure CILs are carrying out their contract obligations. FILC met on December 5, 2017, and adopted the following motion to address this finding.

Office of the Inspector General Report # A-1617-030	12/11/2017	Division of Vocational Rehabilitation (DVR) Florida Independent Living Council (FILC)		It was decided that a special committee would be formed to develop written policy to support this motion passed by the council. FICL SPIL Committee met on November 28, 2017, and will continue to meet on the 4th Tuesday (alternate date in cases of holiday or conflicts in schedule) month to review and monitor the SPIL. Minutes will be kept of each meeting. Recommendations to the full council will be made on determining quality assurance measures. Training will be developed for the CILs to better complete report forms and will be delivered at the Statewide IL Conference to be held on May 16-17. MOTION: Provide SPIL Committee meeting schedule, produce minutes, determine quality assurance, develop training related to the SPIL and of its reporting in collaboration with Network of Centers to use for training at the IL Conference in May 2018.
			Finding 4: FILC expended funds on behalf of a resigned staff member. Recommendation: We recommend FILC ensure all expenditures are made in accordance with agreement terms.	FILC management response: Concur. FILC met on December 5, 2017; and adopted following motion to address this finding. It was decided that a special committee would be formed to correct and develop written policy within six months to assure this does not happen in the future.

Office of the Inspector General 6-Month Status Report # F-1718-013 on Report # A-1617-015	1/31/2018	Rehabilitation (DVR)	Finding 1. DVR approved unallowable expenditures and did not require additional documentation for questionable costs. Recommendation: We recommend DVR review submitted expenditures and ensure DMF expends funds in compliance with the grant; the approved budget; and applicable laws, rules, and regulations prior to payment. We recommend DVR ensure they receive all supporting documentation to determine if expenditures are allowable prior to payment. We additionally recommend DVR provide training to DMF on allowable expenditures, particularly travel expenses.	Management response 01/27/18: DVR is reviewing supporting documentation and expenditures to ensure compliance of grant agreement. DVR has created and distributed a procedures manual for the AWD Program that outlines applicable las, rules, regulations, checklists, and procedural guidelines. Manual distributed 12/14/17. DVR provided a Reimbursement and Travel training to DMF. Documents included invoice checklist, travel PowerPoint, and DOE Travel Manual. Training completed 10/31/17 Complete: Renae Williams 245-3362
			Finding 2. DVR approved and paid for deliverables DMF did not achieve. Recommendation: We recommend DVR review the deliverables reported by the provider to ensure achievement of deliverable requirements prior to approving invoices. We additionally recommend that DVR management review amendments prior to execution to ensure that the deliverables are achievable by the provider.	Management response 01/27/18: DVR worked closely with DOE Grants Management office to ensure deliverables are achievable prior execution of grant. As of today, no amendments has been required. DVR has created an invoice checklist to ensure achievement of deliverables, completed 10/12/2017 Complete: Renae Williams 245-3362
			Finding 3. DVR did not review quarterly reports timely and did not ensure the reports contained all required information. We recommend DVR track the receipt of quarterly reports as well as the grant manager's review of the reports to ensure DVR receives and inspects all quarterly reports in the required timeframe. We recommend DVR ensure all required information is included in the quarterly reports to prior payment. We also recommend that DVR provide training to DMF on the requirements for submission of quarterly reports.	Management response 01/27/18: DVR created an invoice tracking system that documents the date the invoice was received, request for additional information, and the date forwarded to financial payments. Complete: Renae Williams 245-3362

Office of the Inspector General 6-Month Status Report # F-1718-013 on Report # A-1617-015	1/31/218	Rehabilitation (DVR) Dan Marino Foundation (DMF) Adults with Disabilities (AWD)	to grant deliverables based on the DFS audit of the 2015-2016 grant. Recommendation: We recommend DVR ensure that all grant deliverables are measurable,	Management response 01/27/2018: For 2017-2018 DVR has ensured each deliverable is measurable, compensation is tied to each deliverable, and fifteen percent of awarded funding is withheld for applicable financial consequences of unmet deliverables. Completed and ongoing. Renae Williams 245-3362
			Recommendation: We recommend that DVR	Management response: Deliverable requirements have been included in 2017-2018 grants. Complete. Renae Williams 245-3362
			expenditures and did not require additional documentation for questionable costs. Recommendation: We recommend DMF ensure	Management response 01/27/2018: Reviewed DOE staff feedback on unallowable expenditures. Met with accounting staff to ensure that allowable expenditures are not submitted. Completed: 10/6/2017

			Travel: DOE form training provided to DMF project management staff on 10/31/2017. Subsequent training provided to DMF staff on 11/29 and 11/30 with an on-demand training available for follow-up. DOE provided a detailed report explaining how mileage is handled in our organization and will provide that explanation each time DMF policy for reimbursable mileage differs from FLDOE's calculations (e.g., beginning and/or ending travel with the last job coaching location if that location is closer than commute to headquarters) Completed: 11/30/2017
Office of the Inspector General 6-Months Status Report # F-1718-013 on Report # A-1617-015	1/31/2018	 Finding 7. DVR did not review the quarterly reports timely and did not ensure the reports contained all required information. Recommendation: We recommend DMF include the required evaluations of the project to date, including barriers and recommendations to overcome those barriers, in all submitted quarterly reports per the grant agreement.	Management response 1/27/2018: In addition to the individual summary for each scope-of-work that has been provided each quarter in prior submissions, a new document was created that provides a summary of the entire project including the status of each deliverable as well as barriers and recommendations (if any) to accomplishing the goal(s) of the project. This summary document will be submitted each quarter. Completed 10/6/2017

Office of the Inspector General 12-Month Status Report # F-1718-015 on Report # A-1516-025	1/31/2018	Division of Vocational Rehabilitation (DVR) Service Source	meet all required yearly deliverables.	Management response 1/20/2018: The new contracts are in negotiation stage with the DVR and Service Source. Target date for finalizing draft contract is January 30, 2018. Contract execution set for July 1, 2018.
			Finding 2. DVR omitted a penalty from Amendment #1, Contract #14-135. Recommendation: We recommend DVR improve their amendment review process to ensure all contractual requirements, penalties, and deliverables are accurately included in amendments prior to approval and execution. We also recommend DVR ensure the appropriate penalties are included in all future contracts.	The new contracts are in negotiation stage with the DVR and Service Source. Target date for finalizing draft contract is January 30, 2018.Contracat execution set for July 1, 2018.
			Finding 3. Service Source did not meet all required yearly deliverables. Recommendation: We recommend that Service Source enhance its processes to ensure they meet all deliverable requirements.	Management response 1/20/2018: This responder has taken over the Project Director position as of 9/4/17. I worked as the Assistant Project Director with Steve Palumbo prior to my recent appointment, so I was involved in these processes.
Office of the Inspector General 12-Month Status Report # F-1718-015 on Report # A-1516-025	1/31/2018	Division of Vocational Rehabilitation (DVR) Service Source		Service Source is currently involved with contract negotiations with DVR to add key positions that will assist with timeliness, compliance, and overall flow of the casework approval, leading to more accurate outcomes. An open discussion under the current contract negotiations involves contract language that would allow for Service Source to move vacant positions from one office to another to meet the needs of units without Contract Amendments in the future.

Office of the Inspector General 12-Month Status Report # F-1718-015 on Report # A-1516-025	1/31/2018	Division of Vocational Rehabilitation (DVR) Service Source	

Over the past twelve months, current Director has worked with a team of DVR Private Supervisors to assist regions 23L and 23O with their challenges in meeting their deliverables and meeting the State's expectations. These units have improved with these extra supports. The proposed new contract would include a Supervisor position in the Keys 23L and the Area would then provide a part time State Analyst for assistance in this region. Training and monitoring is difficult in this area based on the distance of these offices from their current Supervisor. All cases have had to be sent by mail to be approved under the current contract by the State Analyst in the Unit 230. This has resulted in some cases being approved late and management of casework being delayed. These new positions will reduce turnaround time on approvals, improving compliance and providing more oversight. The current Director has continued acting as Assistant Project Director for the Southern Units until the new position of Assistant Project Director is added under the new contract. The previous position was filled, and this position is currently supporting the Northern Units. Having that extra oversight

Office of the Inspector General 12-Month Status Report # F-1718-015 on Report # A-1516-025	1/31/2018	Division of Vocational Rehabilitation (DVR) Service Source

This led to some compliance issues in some offices. This project Director has discussed the need for more consistency in these positions throughout the state with the Area Directors and Bureau Chiefs, and we are working together to ensure that these issues are being resolved. We all experienced natural disasters this past twelve months. The hurricanes in September, 2017, closed many offices throughout the state for different periods of time. During the month of the hurricane and in some regions into the following month, we needed to justify some deliverables not being met. The Keys offices were closed for almost a month due to storm damage.

Many participants moved out of the area causing case closures and consumer contacts not being able to be made in established timeframes. Other offices were also affected by these storms causing reasons for justifications for casework not met. Over the past twelve months, the Bureau has rolled out many new positive initiatives that our units have been participating in and complying with as well as keeping up with their deliverables in most cases. My team of Supervisors and Assistant Project Director have been working very closely with me to support the staff in working towards meeting their required yearly deliverables. I am confident that the new contract and its additions will also support our continued success.

Office of the Inspector General 12-Month Status Report # F-1718-015 on Report # A-1516-025	1/31/2018	Division of Vocational Rehabilitation (DVR) Service Source	Finding 4. Service Source did not meet all required monthly deliverables and did not provide justification for all unmet monthly deliverables. Recommendation: We recommend that Service Source enhance its processes to ensure they meet all deliverable requirements, and an appropriate justification and a plan for meeting the requirement in subsequent months is included when they did not meet deliverable requirements.	Management response 1/20/2018: Service Source provided justifications for every month over the past twelve months for all units that met less than the minimum standards under the current contract. We are continuing to do so moving forward as well. Over the past few months, it has been an expectation of each DVR Area Director that Service Source attempt to reach 100% compliance with case alerts as well as 100% compliance in the 60 and 90 day goals for Eligibilities and IPE processing. The RIMS system does not take the extensions into consideration for this goal. This is not in line with our current contract expectations, but our units have been complying to the best of their ability along with paying attention to our current goals and deliverables as well. This recent focus
				by DVR is not part of Service Source's contract deliverables, but I'm assured will be added to the new contracts. This Director has supported this
				mission throughout the private units in the State. The State DVR is restructuring how they want cases to look as part of the changes brought with WIOA and the changes in RSA indicators. The shift has gone from
				quantity to quality, which is not completely reflected in the current deliverables. Quality is always an important part of our contract, and this is emphasized by me and my staff.

Office of the	1/31/2018	Division of Vocational
Office of the Inspector General 12-Month Status Report # F-1718-015 on report # A-1516-025	1/31/2018	Division of Vocational Rehabilitation (DVR) Service Source

They have also had to meet numeric deliverables that weren't required in State DVR units. Over the past twelve months, some of our service areas have seen changes due to zip code assignments by area offices. Some of this was done to ensure that all State offices were working with Transition Age students. Also, in some units, special projects were moved from offices and others added. For example, in Unit 230 we lost our Project Search caseload but we were given a Farm Worker Program. This program needed Creole interpreting, so this has been a challenge at times for this unit. Over the last twelve months, Service Source has adopted DVR's new face to face monthly documentation for staff.

In some units where we saw the need for additional reinforcements, we use this document on a weekly basis to support any staff that are in need of additional training or supports. This project Director has identified units that are in need of further assistance in training and meeting compliance measures over the past twelve months, and we sent in teams of Supervisors on the private side to provide this training. Ongoing contract negotiations are addressing some of these needs with the additions to positions in some area offices. Some of the monthly performance measures that we justified that were not met were rectified by the units meeting their numbers by the end of the contract year.

Office of the Inspector General 18-month Status Report # F-1718DOE-014 on Report # A-1516-009	2/8/2018	Division of Vocational Rehabilitation (DVR) Space Coast Center for Independent Living Center for Independent Living (CIL)	Finding 1. The CIL continued to charge consumers a fee for transportation services despite DVR's failure to develop guidelines. Recommendation: We recommend DVR develop guidelines for charging consumers for the cost of IL services or disallow the practice. Finding 2. The CIL did not meet employment requirements. Recommendation: We recommend DVR provide technical assistance as needed to ensure the CIL remains eligible for state and federal assistance.	scheduling a March 2018 site visit that will include an on-site review of policies regarding staff qualifications for new hires. VR staff will provide technical assistance as needed to ensure the Space Coast CIL remains in

Office of the Inspector General 18-Month Status Report # F-1718DOE-014 on Report # A-1516-025	Rehabilitation (DVR)	independent living core services to one of the two counties. Recommendations: We recommend DVR add	Management response February 8, 2018: The Independent Living Program Manager is in the process of scheduling a March 2018 site visit that will include an on-site review of policies regarding the provision of the 5 core services. VR staff will provide technical assistance as needed to ensure the Space Coast CIL remains in compliance with state and Federal guidelines regarding the provision of the 5 core services. The new Contract is going through final DOE review. The execution of the Contract is planned for July 2018. Completion date: March 2018 Maggie Munsey 245-3386	
		compliance with the Code of Federal Regulations. We recommend the CIL develop	Management response February 8, 2018: The CIL continues to ensure that all new personnel goes through the "Foundation for Independent Living" course with ILRU within their first 90 days of employment; The Board is in its final stages of finishing the By-Laws update and the New Board training material.	
		Finding 5. The CIL policies and procedures need improvements. Recommendation: We recommend the CIL update its financial policies and procedures so they do not conflict with contract terms and consistently follow its established policies and procedures.	Management response June 2018: Finalization of this endeavor was delayed due to impact to individuals working on this from the storms & hurricanes that hit our area. Work is resuming this quarter.	

Office of the Inspector General Six-month Status Report # F-1718-015 on Report # A-1516-028	5/25/2018	Division of Vocational Rehabilitation (DVR) New Haven Development Center, Inc. Contract # VR5171	Finding 1. New Haven did not conduct required quarterly monitoring. Recommendation: We recommend DVR conduct quarterly and annual monitoring of the New Haven contract based on the risk evaluation. We recommend DVR promptly provide the results and the recommendations of the monitoring to New Haven and ensure contractive action has been initiated on noted deficiencies.	Management response May 8, 2018: Due to competing priorities, VR has not completed all changes to the Employment Services Provider monitoring process. We are completing this project, along with annual risk assessments, now, with a target completion date of July 1, 2018. Contact: Cathy McEachron 245-3274
			Finding 2. New Haven did not submit monthly progress reports timely. Recommendation: We recommend DVR ensure New Haven submits all MPR's prior to benchmark payments and consider financial penalties for late MPR submissions.	Management Response May 8, 2018: Provider Manager did not notice any MPR deficiencies since internal audit report. Complete: Maggie Munsey 245-3386
			Finding 3. New Haven did not submit, and DVR did not approve, invoices timely. Recommendation: We recommend DVR timely approve invoices within five working days of receipt to ensure prompt payment to the provider.	Management response May 8, 2018: The monitoring and Employment Contracting Unit continues to monitor invoice processing time. Contact: Maggie Munsey 245-3386
			Finding 4. New Haven submitted a quarterly report late and did not include all required documentation. Recommendation: We recommend DVR ensure New Haven submits the quarterly reports in a timely manner and include all required documents. If New Haven dies not submit complete reports, DVR should promptly contact the provider and document the lack of compliance.	Management response May 8, 2018: New Haven has submitted the last two Quarterly Reports on time. Complete and ongoing. Contact: Maggie Munsey 245-3386

Office of the Inspector General Six-month Status Report # F-1718-015 on Report # A-1516-028	5/25/2018	Division of Vocational Rehabilitation (DVR) New Haven Development Center, Inc. Contract # VR5171	Finding 5. New Haven did not make timely contact with customers. Recommendation: We recommend New Haven begin regular contact with the customers within two weeks of referral acceptance in accordance with contract terms. If New Haven is unable to contact the customers, they should notify the VR counselor in writing to document contact attempts.	Management response May 8, 2018: New Haven Development Center has made the correction to contacting customers within two weeks after excepting the referrals. Complete: January 15, 2018
			Finding 6. New Haven did not submit monthly progress reports timely. Recommendation: We recommend New Haven maintain monthly contact with customers and submit MPRs timely in accordance with contractual terms.	Management response May 8, 2018: New Haven Development Center has submitted monthly progress reports in a timely matter in accordance with contractual terms. Complete: January 15, 2018
			Finding 7. New Haven did not submit, and DVR did not approve, invoices timely. Recommendation: We recommend New Haven submit all invoices no later than 15 days after NOA approval in accordance with contract terms. Finding 8. New Haven submitted a quarterly report late and did not include all required documentation. Recommendation: We recommend New Haven complete the required employment recruitment activities and submit the quarterly reports timely per the contract terms.	Management response May 8, 2018: New Haven Development Center has been submitting invoices to DVR within 15 days of approval from counselors. Complete: January 15, 2018. Management response May 8, 2018: Quarterly reports and all required documents has been submitted in a timely matter per contract terms. Complete: January 15, 2018.
Office of the Inspector General Six-Month Status Report # F-1718-023 on Report # A-1617-030	6/11/2018	Division of Vocational Rehabilitation (DVR) Florida Independent Living Council (FILC)	Finding 1. DVR failed to monitor FILC's adherence to the agreement. Recommendation: We recommend DVR monitor adherence to the agreement and review supporting documentation to ensure FILC is meeting the Councils responsibilities as stated in the agreement. We additionally recommend DVR review expenditures quarterly to ensure payments are made in accordance with agreement terms and state and department requirements for expenditures. Page 143 of 908	Management response June 11, 2018: A review tool has been developed and implemented for monitoring contractual compliance. DVR has begun reviewing quarterly expenditures to ensure payments are made in accordance with the agreement and relevant requirements for expenditures. Complete Contact: Cathy McEachron 245-3274

Office of the Inspector General Six-Month Status Report # F-1718-023 on Report # A-1617-030	6/11/2018	Division of Vocational Rehabilitation (DVR) Florida Independent Living Council (FILC)	with the Florida Rehabilitation Council (FRC) in	minutes of 2/19/18. Page 7 (Highlighted) MOTION: To Recommend Candace Partee as FILC representative to the Florida Rehabilitation Council. (Turner/DeLilla) The vote was unanimous. Ms. Bopp sent letter to Governor's Appointment Office on March 14, 2018 with the Council's recommendation. Mr. DeLilla has volunteered to be a backup for Ms. Partee when she is unable to attend. Mr. DeLilla attended the FRC meeting in Jacksonville, January 17-18. Roy Coscrove (FRC Executive Director) has reported that their Council is pleased to have Ms. Partee as the FILC/FRC liaison. Mr. Coscrove has also been in touch with the Governor's Appointment Office to encourage expediting the appointment of Ms. Partee. Ms. Partee submitted her application to the Governor's Appointment Office, but has yet to be appointed.
				FILC will continue to pay travel related expenses until Ms. Partee has been apointed by the Governor. Ms. Partee reported that FRC will meet May 15-16, 2018, August 7-8, 2018 and October 23-242, 2018.

Office of the Inspector General Six-Month Status Report # F-1718-023 on Report # A-1617-030	6/11/2018	Division of Vocational Rehabilitation (DVR) Florida Independent Living Council (FILC)	Finding 3. FILC failed to effectively monitor, review, and evaluate the implementation of the State Plan for Independent Living (SPIL). Recommendation: We recommend FILC effectively monitor, review, and evaluate the implementation of the SPIL and develop policies and procedures outlining how that should occur.	reviewing sections to determine if the objective has been met. The responses are then calculated on a percentage basis to "rate" the progress. At the May full Council meeting, the Council members discussed processes for writing the upcoming SPIL to review, monitor and evaluate in a measurable way.	
			Finding 4. FILC expended funds on behalf of a resigned staff member. Recommendation: We recommend FILC ensure all expenditures are made in accordance with agreement terms.	The FILC and Network of Centers are in the process of scheduling a collaborative SPIL writing meeting for September 6-7, 2018 in Altamonte Springs. Paula McElwee from ILRU has been contacted to facilitate this meeting and assist with writing the SPIL. Management response June 11, 2018: The Council and Adhoc Committees are working on strengthening all policies and procedures. The Bylaws have been revised, but have not been voted on. The Council has tasked the new Executive Director, Beth Meyer (start date June 11, 2018) with reviewing and revising all policies and Ms. Meyer has extensive experience in writing policy. It will be top priority	
			Page 145 of 908	for the new Executive Director to review and revise all policies and procedures of the Council. Anticipated completion should be one to two months following her start date of June 11, 2018.	

Office of the Inspector General Report # A-1718-004	6/30/2018	Rehabilitation (DVR) Center for Independent Living of South Florida, Inc. (CILSF)	service records contained all required documentation. Recommendation: We recommend the CILSF establish and implement a written policy and procedure requiring the CILSF staff to establish IL plans with consumers and document the joint development of the plan as well as conduct and document timely annual reviews. We also recommend DVR include a review of CSRs in	DVR management response: Concur. DVR will add the CSRs to the CILs monitoring plan and monitoring tool. CILSF management response: Concur. CILSF strongly believes in record integrity both to meet the expectations of partners and our internal needs. We have placed a huge emphasis on dramatically improving the quality of documentation and will continue to do so.
			inconsistently. Recommendation: We recommend the CILSF consistently and accurately record service hours in the COMS systems and ensure the hours submitted to DVR though invoices are supported and accurate. We recommend the CILSF review service hour documentation and ensure hours are properly categorized and unduplicated. We recommend DVR periodically request and review supporting documentation for the service hours submitted by CILSF through the invoices.	report our performance to DVR. At no point have we or will we ever overstate the work performed. We have modified policies to dramatically
			need improvements. Recommendation: We recommend the CILSF update its policies and procedures so they do not conflict with contract terms, each other, or the	CILSF management response: Concur. CILSF is going to reach out to DVR for their recommendations for best practices. Once something has been created acceptable for the agency and DVR, it will be put before the Board for vote and approval.

Office of the Inspector General Report # A-1718-004	6/30/2018	Rehabilitation (DVR) Center for Independent Living of South Florida, Inc. (CILSF)	Finding 4. The CILSF did not always follow its own internal policies. Recommendation: We recommend the CILSF consistently follow its established policies and procedures and ensure board approval prior to purchases in excess of \$2,500. We additionally recommend all board approval is documented and maintained.	CILSF management response: Concur. Established policies and procedures will be maintained even if its last minute purchases. We will establish a template to forward to the Board President for approval on any purchases over \$2500, even if the Board President is currently the 2nd signer of our checks. Approvals will be attached to the invoice or purchase to ensure proper maintenance. We plan on reviewing our current policies and procedures and ensure it's updated along with Board approval.
			Finding 5. The CILSF did not maintain proper fiscal oversight. Recommendation: We recommend the CILSF enhance its procedures to ensure expenses funded through DVR's contract are allowable and appropriately reflected in budget reconciliations. We recommend the CILSF provide justifications to DVR for all differentials of line items in excess of 10%, and the Board Chair authorize all reimbursements to the Executive Director. We additionally recommend the CIL ensure employees accurately and consistently allocate work hours across funding sources and sign submitted timesheets. We further recommend DVR perform periodic reviews to ensure expenditures are allowable, allocable, reasonable, and necessary to the performance of the contract. We recommend DVR require justifications for line items differentials prior to providing payments.	transitionary period and have new executive personnel onboard, we will

Office of the Inspector Report # A-1718-004	6/30/2018	Division of Vocational Rehabilitation (DVR) Center for Independent Living of South Florida, Inc. (CILSF)		Justifications will be provided in a detailed explanation from this point on. CILSF will maintain and update its timesheet system to ensure that employees are accurately and consistently allocating their work hours. We will provide training to staff as well as management to ensure that everyone understands the importance of allocating their work hours and how it should be done properly, on a timely basis.
			Finding 6. The CILSF did not submit documents timely. Recommendation: We recommend the CILSF submit the required documents by the contractually required due dates. We recommend DVR ensure the CILSF submits required documents timely and send reminders until they receive all reports.	DVR management response: Concur. DVR will ensure CILSF submits documents in a timely manner and will provide reminders for required documents until CILSF complies. CILSF management response: CILSF has experienced a shift in management in the last 18 months. The agency will continue to make best efforts to respond with any information requested by DVR by requested deadlines.
Office of the Inspector General 18-Month Status Report # A-1516-010	3/8/2018	Division of Vocational Rehabilitation (DVR) Vendor Background Screening Background screening (BGS)	Finding 1. DVR did not adequately screen or disqualify all required individuals. Recommendation: We recommend DVR enhance policies and procedures to ensure BGS Unit employees utilizing the Clearinghouse properly screen vendor employees in accordance with Florida Statutes. We recommend DVR require vendors to background screen all directors. We also recommend DVR include language in its vendor contracts to hold the vendors accountable for timely background screenings and providing DVR with updated lists of their employees.	Management response 03/08/18: We continue to include appropriate language in applicable contracts as they come up for amendment, renewal, or redraft. We moved employment services from a contract to a fee-for-service model. Employment service vendors must adhere to the requirements of both a formal application and the VR Employment Services Provider Manual.

Office of the Inspector General 18-Month Status Report # A-1516-010	Background screening (BGS)	required individuals or ensure vendor employee screenings occurred in a timely manner, allowing employees to have contact with DVR clients before being cleared.	Management response 03/08/18: CIL screenings continue to be performed by the VReg BGS Unit. Execution of new CIL agreements has been delayed. We expect to execute new contracts July 1, 2018.	
Office of Policy and Budget-20	Center for Independent Living (CIL)	We further recommend DVR transfer responsibility for CIL background screenings to the BGS unit in order to ensure a more consistent background screening process or develop policies and procedures specific to the IL Program to ensure background screenings are conducted according to statutory requirements. The Office of Inspector General followed up on the progress of corrective action for this report for 21 months following its issuance. At this time, two deficiencies identified in the original report have not been resolved through corrective action. DVR management has signed the acceptance or risk memo and acknowledged the risk of further non-compliance with statutory requirements and the responsibility for ensuring that corrective actions are completed. Contact: Tiffany Hurst, Audit Director 245-0403	Anticipated completion: 07/01/18 Contact: Cathy McEachron 245-3274	

	Fiscal Year 2019-20 LBR Technical Review Ch	eckli	ist		
Departm	ent/Budget Entity (Service): EDUCATION/DIVISION OF VOCATIONAL REHABILITATIO	N			
Agency 1	Budget Officer/OPB Analyst Name: Roger Godwin				
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require all sheets can be used as necessary), and "TIPS" are other areas to consider.	further	explanati	on/justific	ation
(aaaiiior	ad sneets can be used as necessary), and 111 5 are other areas to consider.	Program	or Service	(Budget En	tity Codes
	Action	Togram		60000	inty Codes
			481	00000	
1. GEN	NERAL				
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Yes			
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status	105			
	for both the Budget and Trust Fund columns? (CSDC)	Yes			
AUDITS	S:				
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Yes			
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Yes			
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.				
2. EXH	IIBIT A (EADR, EXA)				
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Yes			
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Yes			
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Yes Yes			
3. EXH	HBIT B (EXBR, EXB)				
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR	N/A			

exhibits.

AUDITS:

N/A

		Program	or Serv	ice (Bud	get Entit	y Code
	Action			48160000		
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Yes Yes				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Yes				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Yes				
4.2	Is the program component code and title used correct?	Yes				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.			•		
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Yes				
AUDITS		<u> </u>				
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Yes				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Yes				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Yes				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					

		Program	or Serv	vice (Buc	lget Entit	y Code
	Action			48160000)	
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding. If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements disbursements disbursements of the Column B08 was greated. Note that there is a					
	disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	HBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Yes				Г
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.			•		
	HBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)				,	
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Yes				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Yes				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	Yes				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Yes Yes				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Yes				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Yes				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	Yes Yes				

		Program or Service (Budget Entity Codes				
	Action		48160	0000		
7.11	When appropriate are there any 160XXX0 issues included to delete positions	1				
7.11	placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)?					
	Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR ,					
	PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when					
7.12	requesting additional positions?	N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as	14/21				
7.13	required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Yes				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring					
	cuts from a prior year or fund any issues that net to a positive or zero amount?					
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to					
	zero or a positive amount.	N/A				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position	1 1/11				
,,,,	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in					
	the fifth position of the issue code (XXXXAXX) and are they self-contained (not					
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)					
7.17		N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	Yes				
7.18	Are the issues relating to major audit findings and recommendations properly	168				
7.10	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year	14/21				
7.17	Statewide Strategic Plan for Economic Development?	***				
AUDIT:		Yes				
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year	П			Г	
7.20	Expenditures) issues net to zero? (GENR, LBR1)	**				
7.21		Yes				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)) NT/A				
7.00		N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)					
7.00	issues net to zero? (GENR, LBR3)	Yes				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?					
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases					
	State Capital Outlay - Public Education Capital Outlay (IOE L))					
		Yes			ļ	
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be					
	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR					
	from STAM to identify the amounts entered into OAD and ensure these entries					
	have been thoroughly explained in the D-3A issue narrative.					
		_				

		Program	or Serv	rice (Bud	lget Entit	y Codes
	Action		ram or Service (Budget Entity C 48160000			
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SCR Required to be posted to the Florida Fiscal Portal)	C1R, S	C1D -	Depar	tment	
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Yes				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Yes				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Yes				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Yes, fo	r trust	funds	2176 ar	nd 238
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Yes				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Yes				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Yes Yes Yes				
8 10	Are the statutory authority references correct?	Yes				

		Program or Service (Budget Entity Codes				
	Action			48160000	1	
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Yes, for 2176 only				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Yes, for trust funds 2178, 2: 2555 and 2612			2543,	
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Yes				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Yes Yes				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Yes				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Yes				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Yes				<u> </u>
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Yes Yes				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Yes Yes Yes				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		Yes, f	or 217	6 only	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Yes				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Yes				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Yes				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Yes				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Yes				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Yes				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?		Yes, fo	or FSD	B only	
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis? Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Yes Yes				
AUDITS	S:					

		Program or Service (Budget Entity Code				
	Action			48160000		
0.20	Is I in a I a mositive anywhere? (If not the account adjust the hydret account to		ı			
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).					
	eliminate the deficit).	Yes				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1					
	Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was					
	prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report	Yes				
	should print "No Discrepancies Exist For This Report")	Yes				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does					
	Line A of the Schedule I equal the CFO amount? If not, the agency must correct					
	Line A. (SC1R, DEPT)	Yes				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund	103				
6.55	balance in columns A01, A02 and/or A03, and if so, does each column's total agree					
	with line I of the Schedule I?					
	with fine 1 of the Schedule 1:	Yes				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been					
	properly recorded on the Schedule IC?	Yes				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is	105				
111	very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the					
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an					
	LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure					
111	totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number.					
111	Any negative numbers must be fully justified.					
9 SCH	EDULE II (PSCR, SC2)					
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?		<u> </u>		1	
9.1	(BRAR, BRAA - Report should print "No Records Selected For This					
	Request") Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)					
	instructions.)	Yes				
10. SCI	HEDULE III (PSCR, SC3)					
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in Other Salary Amount appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	NT/A				
44 001	WEDVIEW (CARR CCA)	N/A				1
-	HEDULE IV (EADR, SC4)		1	1		
11.1	Are the correct Information Technology (IT) issue codes used?	X 7				
		Yes				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component					
	of 160300000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					
12. SCI	HEDULE THIA (EADK, SCOA)					

		Program	or Service (Budget Enti	ty Code
	Action		4816	0000	
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Yes Yes			
13. SCI	HEDULE VIIIB-1 (EADR, S8B1)				
13.1	NOT REQUIRED FOR THIS YEAR				
14. SCI	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	ortal)			
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A			
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.				
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is req Fiscal Portal)	uired to) be poste	ed to the	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A			
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A			
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A N/A			
AUDIT 15.6	Do the issues net to zero at the department level? (GENR, LBR5)				
	*	N/A			
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr tions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)	uctions	for detai	iled	
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Yes			
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Yes			
AUDIT:	S INCLUDED IN THE SCHEDULE XI REPORT:		•	• 	
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Yes			
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Yes			

		Program or Service (Budget Er				le
	Action	48160000				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain					_
10.0	08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No					
	Operating Categories Found")	Yes				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities					_
	which should appear in Section II? (Note: The activities listed in Audit #3 do not					
	have an associated output standard. In addition, the activities were not identified as					
	a Transfer to a State Agency, as Aid to Local Government, or a Payment of					
	Pensions, Benefits and Claims. Activities listed here should represent					
	transfers/pass-throughs that are not represented by those above or administrative					
	costs that are unique to the agency and are not appropriate to be allocated to all					
	other activities.)	Yes				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for		•			
	Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				
TIP	If Section I and Section III have a small difference, it may be due to rounding and					
	therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	e Flor	ida Fis	scal Por	rtal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of					
	the LBR Instructions), and are they accurate and complete?	Yes				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Yes				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level					
	of detail?	Yes				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million					
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs	-Bs Yes				
	been emailed to: IT@LASPBS.STATE.FL.US?	Yes				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in					
	the proper form, including a Truth in Bonding statement (if applicable)?	Yes				
AUDIT:	S - GENERAL INFORMATION		•			
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of					
	audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors					
	are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	ida Fis	scal Po	rtal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Sectio	n 1013	3.60, F.S	S., outlines	
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?			•	onsibility	
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP		_		pital outlay	y
	Instructions)?	$\overline{}$	•	st. The		
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08			_	e provision	ıs
	and A09)?				egrated,	
18.5	Are the appropriate counties identified in the narrative?	_		_	et request	
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for				erpreted to	
	each project and the modified form saved as a PDF document?			u of" the	e CIP	
		require	ements	·.		

		Program	or Serv	ice (Buc	lget Entit	y Codes
	Action			48160000)	
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to					
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FL	ORIDA FISCAL PORTAL					
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Yes				



2019-20 Blind Services Exhibits or Schedules



2019-20
Blind Services
Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title: Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION EDUCATIONAL ENHANCEMENT TRUST FUND DEPARTMENT 2178				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance		
Chief Financial Officer's (CFO) Cash Balance	195.99	(A)	195.99		
ADD: Other Cash (See Instructions)	4,737.87	(B)	4,737.87		
ADD: Investments	369,941,712.18	(C)	369,941,712.18		
ADD: Outstanding Accounts Receivable	84,742,425.76	(D)	84,742,425.76		
ADD:		(E)	_		
Total Cash plus Accounts Receivable	454,689,071.80	(F)	454,689,071.80		
LESS Allowances for Uncollectibles	3,080.63	(G)	3,080.63		
LESS Approved "A" Certified Forwards	16,639,384.69	(H)	16,639,384.69		
Approved "B" Certified Forwards		(H)	_		
Approved "FCO" Certified Forwards	-	(H)	-		
LESS: Other Accounts Payable (Nonoperating)	43,686.07	(I)	43,686.07		
LESS:		(J)	_		
Unreserved Fund Balance, 07/01/18	438,002,920.41	(K) -	438,002,920.41 *		

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** EDUCATIONAL ENHANCEMENT TRUST FUND LAS/PBS Fund Number: 2178 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 438,247,393.46 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS 0.00 (D) A/P not C/F-Operating Categories (D) OTHER LOANS AND NOTES RECEIVABLE, LONG TERM (460,825.57) (D) 216,352.52 (D) ALLOWANCE FOR UNCOLLECTIBLES, LONG TERM (D) **438,002,920.41** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **438,002,920.41** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

of SWFS* Adjusted Balance 663 (A) 663
B Adjustments Balance
663 (A) 663
(B) -
(C) -
4,889 (D) 4,889
2,147 (E) 32,147
7,699 (F) 37,699
4,889 (G) 4,889
- (H) -
2,811 (H) 32,811
(H)
(I)
(J)
(0) (K) - (0)*

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE Land IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: GRANTS & DONATIONS TRUST FUND** LAS/PBS Fund Number: 2339 BE: 48180000 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 663 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: (C) SWFS Adjustment # and Description SWFS Adjustment # and Description (C) Add/Subtract Other Adjustment(s): (32,811) (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) 32,147 (D) Anticipated Revenues (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **(0)** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **(0)** (F) **DIFFERENCE:** $(0)(G)^*$ *SHOULD EQUAL ZERO.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS Budget Period: 2017 -18

Department: Office of the Inspector General Chief Internal Auditor: Tiffany Hurst

Budget Entity: Division of Blind Services Phone Number: 850-245-9422

Duaget Entity.	uuget Entity. Division of Diniu Services		1 none Number . <u>650-245-9422</u>		
(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	10/25/2017	Division of Blind	Finding 1: DBS provided services prior to the	*DBS response October 25, 2017:	
Inspector General		Services	completion of IPE's and services did not match	Implementation of the revised QA	
2-Month Status		(DBS)	the IPE in effect.	Case Review Form #253 occurred July	
Report #		District Allocations	Recommendation: WE recommend that DBS	1, 2017.	
F-1718-005 on			monitor the districts to ensure IPEs are properly	*DBS supervisors and district	
Report #			completed prior to providing services to clients	administrators continue to conduct	
A-1516-020			and ensure the services provided match the	random desk reviews, and the program	
			current IPE on file. We also recommend DBS	administrator collects and analyzes the	
			identify the correct provider when providing	data. Counselors are provided with	
			services to the clients and amend the IPEs	feedback and may receive individual	
			accordingly.	training as needed.	
				*The IPE process was addressed via	
				email and during the Annual VR	
				training held October 9 - 13, 2017.	
				*Affected policies and the VR	
				program manual have been revised	
				and are awaiting final review and	
				approval.	
				Anticipated Completion: 11/30/17	
				Robert Doyle	
			Finding 2: Invoices and authorizations were not	DBS response October 25, 2017:	
			appropriately signed.	*Implementation of the revised QA	
			Recommendation: We recommend DBS ensure	Case Review Form #253 occurred July	
			all invoices and authorizations are properly	1, 2017.	
			signed in accordance with the VR and CP	*Program Administrator collects and	
			manual. W also recommend DBS ensure all	analyzes data on a quarterly basis.	
			districts are trained and aware of the approval	*Data collected is used to prioritize	
			requirements.	onsite training and monitoring.	
			Page 166 of 908	and monitoring.	

Office of the Inspector General 12-Month Status Report # F-1718-005 on Report # A-1516-020	10/25/2017	Division of Blind Services (DBS) District Allocations		*Affected policies, the VR program manual and the Children's program manual have been revised and are awaiting final approval. *The invoice process was addressed during the Annual VR training held October 9-13, 2017.	
			Finding 3. Maintenance requests did not include the required needs assessments and request forms. Recommendation: We recommend DBS ensure all required maintenance forms and needs assessments are completed in accordance with the CFR and VR manual. We also recommend DBS reiterate the needs assessment requirements to the districts.	DBS response October 25, 2017: *The #264 Maintenance Authorization Procedure Checklist and review process, which includes a section on maintenance requests, was created and was implemented July 1, 2017.	
				*Data collected from case reviews and authorization reviews will be used to prioritize onsite reviews for districts. *This data will also be used to focus training on specified areas included under "Fiscal Management and Authorizations" during the Annual VR training October 9-13, 2017. Staff was also informed on the maintenance process via email.	

Office of the Inspector General 12-Month Status Report # F-1718-005 on Report # A-1516-020	10/25/2017	Division of Blind Services (DBS) District Allocations	Finding 4. Maintenance payments were used for unallowable services and were paid to clients instead of vendors. Recommendation: We recommend that the department strengthen their controls and monitoring of maintenance payments to ensure payments are only made for allowable services and paid directly to vendors when possible.	DBS response October 25, 2017: *The #264 Maintenance Authorization Procedure Checklist and review process, which includes a section on maintenance requests, was created and was implemented July 1, 2017. *Data collected from case reviews and authorization reviews will be used to prioritize onsite reviews for districts.
				*This data will also be used to focus training on specified areas included under "Fiscal Management and Authorizations" during the Annual VR training October 9-13, 2017. Staff was also informed on the maintenance process via email.
			Finding 5. Equipment forms were not completed and signed when the client received assistive technology. Recommendation: We recommend DBS ensure the Client Equipment Inventory and Receipt Form #108 is completed and signed by all parties when the client receives assistive technology or when DBS reclaims possession in accordance with the manual. We also recommend that DBS include the equipment threshold amount in the policies and procedures for equipment form 108.	*The #264 Maintenance Authorization Procedure Checklist and review process, which includes a section on maintenance requests, was created and was implemented July 1, 2017. *Data collected from case reviews and

Office of the Inspector General 12-Month Status Report # F-1718- 005 On Report # A-1516-020	10/25/2017	Services (DBS)	Finding 6. Payments did not include sufficient documentation to support the authorizations and payment requests. Recommendation: We recommend DBS strengthen their policies and procedures to include requirements for supporting documentation in the form of invoices and/or receipts for maintenance payments. In addition, we recommend DBS rehabilitation specialists document their verification of client receipt of services in AWARE. We further recommend DBS perform periodic reviews to ensure payments are made for allowable and necessary services and contain the appropriate documentation.	*The #264 Maintenance Authorization Procedure Checklist and review	11/03/2017 Contact:
Office of the Inspector General 18-Month Status Report # F-1718-005 on Report # A-1516-020	4/25/2018	Division of Blind Services (DBS) District Allocations	Finding 1. DBS provided services prior to the completion of IPE's and services did not match the IPE in effect. Recommendation: WE recommend that DBS monitor the districts to ensure IPEs are properly completed prior to providing services to clients and ensure the services provided match the current IPE on file. We also recommend DBS identify the correct provider when providing services to the clients and amend the IPEs accordingly.	DBS response April 25, 2018: Initial trainings have been conducted. Additional trainings will be provided on an ongoing basis as needed. Policy 2.14, IPE Development has been updated and approved	

Office of the Inspector General 18-Month Status Report # F-1718-005 on Report # A-1516-020	4/25/2018	Division of Blind Services (DBS) District Allocations	Finding 2: Invoices and authorizations were not appropriately signed. Recommendation: We recommend DBS ensure all invoices and authorizations are properly signed in accordance with the VR and CP manual. W also recommend DBS ensure all districts are trained and aware of the approval requirements.	DBS response April 25, 2018: DBS identified the need for a full-time position to address quality assurance and quality control during a reorganization process. Case reviews revealed several districts in need of an onsite review and technical assistance. The QA/QC staff will visit three districts in round one (Districts 2, 9, and 10). Round two of onsite reviews will include Districts 3, 6, and 11. Round three will include Districts 1, 5, 7, and 12.
			Finding 3. Maintenance requests did not include the required needs assessments and request forms. Recommendation: We recommend DBS ensure all required maintenance forms and needs assessments are completed in accordance with the CFR and VR manual. We also recommend DBS reiterate the needs assessment requirements to the districts.	DBS response April 25, 2018: DBS uses the Maintenance Authorization Procedure Checklist Form #264 to ensure maintenance requests include needs assessments and request forms. Case Reviews are conducted to ensure needs assessments are applied to the
			Finding 4. Maintenance payments were used for unallowable services and were paid to clients instead of vendors. Recommendation: We recommend that the department strengthen their controls and monitoring of maintenance payments to ensure payments are only made for allowable services and paid directly to vendors when possible.	DBS response April 25, 2018: DBS revised the Form #264, Maintenance Authorization Procedure Checklist to ensure supervisory review and approval of maintenance services. Staff are instructed to pay vendors directly for maintenance and this procedure is reinforced by the state office. Case Reviews are conducted to ensure needs assessments are applied to the maintenance services and documentation is scanned in AWARE.

Office of the Inspector General 18-Month Status Report # F-1718-005 on Report # A-1516-020	4/25/2018	Division of Blind Services (DBS) District Allocations		Staff received training on this process during the Annual VR Training held on October 9-13, 2017. Note: Copies of the agenda and training materials were provided to the OIG with DBS' October 2017 update.
Office of the Inspector General Report # A-1718-009	6/15/2018	Division of Blind Services (DBS) Social Security Reimbursement (SSR) Program Social Security Administration (SSA) Social Security Disability Insurance(SSDI) Substantial Gainful Activity (SGA)	Finding 1. DBS did not submit all eligible claims to SSA for Reimbursement. Recommendation: We recommend that DBS send all potentially eligible cases to SSA for reimbursement. We recommend sending claims to SSA for all cases in which the client has met SGA and is eligible for SSI SSDI without a suspension or termination date. We additionally recommend moving cases to the SSRA application after the completion of the individualized plan for employment, rather than after case closure rom AWARE, to ensure the system identifies all potential wage earnings for employment gained during the period DBS provided services.	DBS Management response: Concur. Though all claims identified by the SSRA database generated in the daily email were filed and sent requesting reimbursement from the Social Security Administration, Florida DBS concurs that this process was not capturing all the potentially eligible claims. Many of the issues detailed in IG Report #A-1718-009 had previously been recognized by Florida DBS staff. In response, in May 2017 Florida DBS began exploring the replacement of the in-house Social Security Reimbursement Application (SSRA). Shortly thereafter, after a series of demos and discussions with Morrow Consulting, LLC, Florida DBS decided to purchase and implement the Vocational Rehabilitation Ticket to Work/Reimbursement Tracker (TRACKER), an application that is already in use (or currently being installed) by 40 VR agencies. Florida DBS began processing VR Reimbursement Claims via TRACKER as of February 8, 2018, and as of May 24, 2018 approximately \$838,000 in claims processed through TRACKER has been approved for reimbursement by SSA.

Office of the Inspector General Report # A-1718-009	6/15/2018	Division of Blind Services (DBS) Social Security Reimbursement (SSR) Program

In regards to the listed recommendations, TRACKER connects to our AWARE case management system and to external data sources like Unemployment Insurance (UI) wage records and the State Verification and Exchange System (SVES). This information is used to determine when cases have met the requirements for Reimbursement payments and when they should be submitted via the SSA Portal.

A weekly process copies case information from AWARE to TRACKER after the completion of the individualized plan for employment (IPE). This weekly process also updates expenditure information for each case in TRACKER. Pending approval from the Social Security Administration Office of Information Security to import and utilize SVES data in TRACKER, Florida DBS is currently submitting all VR Reimbursement claims that have met SGA without taking into consideration SSI or SSDI benefits. Upon receiving approval to utilize SVES data in TRACKER, Florida DBS will make the determination on whether to continue submitting all VR Reimbursement claims based only on the achievement of SGA or whether to also consider SSI and SSDI benefit information. TRACKER currently tracks cases for a period of 8 years, unlike SSRA which would prematurely 'expire' cases when certain milestones were not met.

Office of the Inspector General Report # A-1718-009	6/15/2018	Division of Blind Services (DBS) Social Security Reimbursement (SSR) Program Social Security Administration (SSA)	Finding 2. DBS did not receive any reimbursement payments during Federal Fiscal year 2016-2017. Recommendation: We recommend DBS ensure all potential y eligible claims are submitted to SSA for reimbursement in a timely manner. If difficulties in submitting claims occur, DBS should immediately contact SSA, document the communication and resolution, and resubmit the	DBS Management response: Concur. Though all claims identified by the SSRA database generated in the daily email were filed and sent requesting reimbursement from the Social Security Administration, FDBS concurs that this process was not capturing all the potentially eligible claims. According to SSA Vocational Rehabilitation monthly calls, SSA was only accepting individual cases through the portal access point, which has not functioning properly in the SSA portal as of the initial go live date in Fall 2016. Though SSA stated that paper copies of request for reimbursements would not be accepted, FDBS had no other choice but to submit paper copies due to the non-functioning online portal for individual case entry. During the time period of this audit, FDBS was not able to produce batch formatting for submission due to the constraints with As a result of SSA no longer accepting paper copies, several states that were not able to submit via batch processing, were not able to apply for cost reimbursement. This led FDBS to the implementation of the new Reimbursement TRACKER system. Tracker provides a user-friendly interface that guides the user through the complex tasks involved in processing a VR Reimbursement claim.
---	-----------	---	---	---

Office of the Inspector General Report # A-1718-009	6/15/2018	Division of Blind Services(DBS) Social Security Reimbursement (SSR) Program

It provides feedback, like when processing was last done and when it should be performed next. It displays how many claims are outstanding and how long they have been outstanding. The system's payment processing algorithms pick out all the claims that have met the requirements for Reimbursement and exclude those that have been submitted in the past or are not eligible for a variety of reasons.

It also applies warnings to claims that are at higher risk of being rejected allowing you to quickly determine which cases to submit or reject during the claim verification process. All claims to be submitted to SSA for reimbursement are loaded to a batch file which can then be uploaded for processing via the SSA Portal.

Florida DBS is encouraged to contact the VR Helpdesk via email for any difficulties in submitting claims electronically via the SSA Portal. All applicable correspondence with the VR Helpdesk can be copied and documented as a NOTE on the CLAIMS DETAILS TAB in TRACKER. Since the implementation of TRACKER, a total of six (6) claims initially denied by SSA were filed for Reconsideration via the VR Helpdesk. All six (6) claims were subsequently approved for payment in the amount of \$120,975.23.

Office of the Inspector General	6/15/2018	Division of Blind Services (DBS)	after the submission deadline and did not	DBS Management response: Concur. Per SSA's communication with FDBS,
Report # A-1718-009		Social Security Reimbursement (SSR) Program Social Security	Recommendation: We recommend DBS enhance its tracking of all outstanding submissions and	SSA only communicates results of requests for reimbursement by postal mail. All mail received by the FDBS was retained and provided to auditors, however SSA only provided mailed
		Administration (SSA)	spreadsheets align. We additionally recommend DBS retain all SSA determination letters and track the status of submissions in the reimbursement program, to ensure all staff are aware of the current claim status and DBS files or resubmits claims in a timely manner.	documentation to FDBS on 61% of the reimbursement requests. When the system indicated that a batch of applications was due to be submitted, FDBS completed the batch within 2 business days of notification.
				In many cases, the SSA Reimbursement team did not process the cases timely which resulted in a "submission past the deadline" notification. Paper resubmissions to SSA were completed when notified that a claim was denied. TRACKER includes the ability to generate various reports including REIMBURSEMENT REQUEST, RESPONSE and STATUS Reports to allow tracking of the following information:
				 All reimbursement requests submitted electronically via the SSA Portal during the specified time frame. The submission date of each reimbursement request. Whether or not a response was received from SSA.

Office of the Inspector General Report # A-1718-009	6/15/2018	Division of Blind Services (DBS)Social Security Reimbursement (SSR) Program		 If a response was received, the response date and whether the claim was accepted or rejected. The amount requested for reimbursement. The amount approved for reimbursement. The Action Code and Description for each response. In addition, the SSA Portal includes the following functionality: Upload of claim files to SSA View all Pending VR Payments View VR Payments Already Made Check status of all files uploaded to SSA via the Portal and download the results to import into TRACKER. All SSA Determination Letters issued since the implementation of TRACKER are scanned to PDF and uploaded to a designated folder on the TRACKER server. In addition, hard copies of the letters are filed. Florida DBS also plans to scan to PDF and store all SSA Determination Letters and correspondence which were issued prior to TRACKER. 	
---	-----------	---	--	---	--

Office of Policy and Budget - July 2018

	Fiscal Year 2019-20 LBR Technical Review Cl	heckli	st			
Departm	nent/Budget Entity (Service): Education/Blind Services, Division of					
_	Budget Officer/OPB Analyst Name: Alicia Bevis					
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requir	re further	explanat	ion/iust	ification	
	nal sheets can be used as necessary), and "TIPS" are other areas to consider.	c jui iiici	enp terreit	ioru just	greenver	
	·	Program o	or Service	(Budget	Entity Co	odes
	Action	48180000				
1. GEN	NERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1,					
	IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and					
	MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust					
	Fund columns (no trust fund files for narrative columns)? Is Column A02 set to					
	TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL					
	for UPDATE status for the Trust Fund Files (the Budget Files should already be on					
	TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for					
	UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO)					
	set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains					
	on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status					
	for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDIT	S:					
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit					
	Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and					
	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files?					
	(CSDR, CSA)	Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy					
	Column A03 to Column A12, and 2) Lock columns as described above. A security					
	control feature has been added to the LAS/PBS Web upload process that will					
	require columns to be in the proper status before uploading to the portal.					
2. EXI	HIBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and					
	does it conform to the directives provided on page 59 of the LBR Instructions?					
		Y				
2.2	Are the statewide issues generated systematically (estimated expenditures,					
	nonrecurring expenditures, etc.) included?	Y				
2.3	Are the issue codes and titles consistent with Section 3 of the LBR Instructions					
	(pages 15 through 29)? Do they clearly describe the issue?	Y				
3. EXI	HIBIT B (EXBR, EXB)					
3.1	Is it apparent that there is a fund shift where an appropriation category's funding					
	source is different between A02 and A03? Were the issues entered into LAS/PBS					
	correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique					
	add back issue should be used to ensure fund shifts display correctly on the LBR	NT/A NT/	,			
ATIDIC	exhibits.	N/A,N/	A			
AUDIT:	S:					

		Program	or Servi	ce (Budg	get Entity	y Codes
	Action	48180000				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y,Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS		I	ı			
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					

		Program or Service (Budget Entity Code				
	Action	48180000				
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
	IBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.			ı		
6.1 TIP	Are issues appropriately aligned with appropriation categories? Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.	Y				
7. EXH	IBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.) Does the issue narrative adequately explain the agency's request and is the	Y				
	explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A,N/	A			
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A,N/	A			
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A,N/	A			
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	N/A				

		Program	or Service	e (Budget	Entity	Codes)
	Action	48180000				
7.10	H d ' 1 1 1 100VVV0' 1010VVVV 100VVV0'					
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.14	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring	1			+	
7.13	cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXXV0 - a unique issue should be used for issues that net to zero or a positive amount.	N/A				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					

					Program or Service (Budget Entity Co					
	Action	48180000								
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).									
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.									
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Sed to be posted to the Florida Fiscal Portal)	C1R, SO	C 1D - 1	Depar	tment l	Level)				
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y								
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y								
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y								
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y for 2	176 an	d 2380)					
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y								
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y								
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A								
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A								
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y,Y,Y								
8.10	Are the statutory authority references correct?	Y								
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y for 2	176 on	nly						
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y for 2	178,25	543,25	55, and	2612				
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y		, =						
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y,Y								

		Program	or Servi	ce (Bud	get Entity	Codes)
	Action	48180000				
0.15				Ī		
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y,Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y,Y,Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y for 2	176 on	ılv		
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y for F	SDB o	only		
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29 AUDITS	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y,Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				

		Program	or Servi	ce (Bud	get Entity	y Codes)
	Action	48180000				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund					
0.55	balance in columns A01, A02 and/or A03, and if so, does each column's total agree					
	with line I of the Schedule I?					
0.24	II	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	**				
TID	^ ^ ·	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the					
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an					
	LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure					
	totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number.					
O COL	Any negative numbers must be fully justified.					
AUDIT	EDULE II (PSCR, SC2)					
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?		Ī			
).1	(BRAR, BRAA - Report should print "No Records Selected For This					
	Request'') Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SC	HEDULE III (PSCR, SC3)	IV/A				
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96	1 1/11				
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11 SC	HEDULE IV (EADR, SC4)	N/A				
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component	1 1/11	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	of 1603000000), they will not appear in the Schedule IV.					
10 00	WEDVI F WILL (TADD (COA))					
	HEDULE VIIIA (EADR, SC8A)		I	1	1	1
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO					
	issues can be included in the priority listing.	Y,Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)	1,1		<u> </u>	<u> </u>	
13.1	NOT REQUIRED FOR THIS YEAR					
	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)	<u> </u>	1	1	1
14.1	Do the reductions comply with the instructions provided on pages 102 through 104	- /				
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue					
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been					
	used? Verify that excluded appropriation categories and funds were not used (e.g.					
	funds with FSI 3 and 9, etc.)	N/A				

		Program	or Servi	ce (Bud	get Entity	y Codes
	Action	48180000				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required Fiscal Portal)	uired to	be po	sted to	the	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A,N/	A			
AUDIT						
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instritions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)		for de	etailed		
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				

		riogram	or servi	ce (Duu	get Entity	y Codes)			
	Action	48180000							
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.								
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to t	he Flori	da Fis	cal Po	rtal)				
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of								
	the LBR Instructions), and are they accurate and complete?	Y							
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y							
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y							
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million								
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs								
	been emailed to: IT@LASPBS.STATE.FL.US?	N/A,N/	A						
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in								
	the proper form, including a Truth in Bonding statement (if applicable)?	Y							
AUDIT:	S - GENERAL INFORMATION				•				
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of								
	audits and their descriptions.								
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are	,							
	due to an agency reorganization to justify the audit error.								
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fiscal Portal)									
10. 011	`		ai i oi	tai)					
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?		<u> 1 01</u>	<i>(u1)</i>					
	_ _	Section departs	n 1013 ment's	.60 F.S	., outline	or the			
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Sectio depart legisl reques	n 1013 ment's ative cative cative to	.60 F.S respons apital o	sibility fo utlay bu thstandir	or the dget ng the			
18.1 18.2	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08)	Sectio depart legisl reques pro	n 1013 ment's ative cative to the 'visions	.60 F.S respons apital o 'Notwit of s.21	sibility fo utlay bu thstandir .6.043, t	or the dget ng the he			
18.1 18.2 18.3	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	Sectio depart legisl reques pro	n 1013 ment's ative ca t. The 'visions	.60 F.S respons apital o 'Notwi of s.21	sibility foutlay buthstandin 6.043, tensive b	or the dget ng the he udget			
18.1 18.2 18.3 18.4	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative?	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwit of s.21 omprehe	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids".	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids".	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			
18.1 18.2 18.3 18.4 18.5 18.6 TIP	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)? Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)? Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document? Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.	Sectio departi- legisl reques pro integra	n 1013 ment's ative ca t. The ' visions ated, co shall in	.60 F.S respons apital o 'Notwin of s.21 omprehouclude: n lieu o	sibility foutlay but thstanding 6.043, the ensive by is interest.	or the dget ng the he udget rpreted			



2019-20 Private Colleges and Universities Exhibits or Schedules



2019-20 Private Colleges and Universities Schedule I Series

	Fiscal Year 2019-20 LBR Technical Review Cl	neckli	st		
Departm	ent/Budget Entity (Service): Education/Private Colleges				
	Budget Officer/OPB Analyst Name: Alicia Bevis				
A "Y" in	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requir	e further	explanation	ı/justifica	tion
(additior	nal sheets can be used as necessary), and "TIPS" are other areas to consider.				
		Program o	or Service (B	udget Enti	ty Codes)
	Action	48190000			
1. GEN	NERAL				
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1,				
	IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and				
	MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust				
	Fund columns (no trust fund files for narrative columns)? Is Column A02 set to				
	TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL				
	for UPDATE status for the Trust Fund Files (the Budget Files should already be on				
	TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for				
	UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains				
	on OWNER)? (CSDC or Web LBR Column Security)	Y			
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status	1			
1.2	for both the Budget and Trust Fund columns? (CSDC)	Y			
AUDITS		1			
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit				
1.0	Comparison Report to verify. (EXBR, EXBA)	Y			
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and				
	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files?				
	(CSDR, CSA)	Y			
TIP	The agency should prepare the budget request for submission in this order: 1) Copy		<u> </u>		
	Column A03 to Column A12, and 2) Lock columns as described above. A security				
	control feature has been added to the LAS/PBS Web upload process that will				
	require columns to be in the proper status before uploading to the portal.				
2. EXF	HBIT A (EADR, EXA)				
2.1	Is the budget entity authority and description consistent with the agency's LRPP and				
	does it conform to the directives provided on page 59 of the LBR Instructions?	Y			
2.2	Are the statewide issues generated systematically (estimated expenditures,				
	nonrecurring expenditures, etc.) included?	Y			
2.3	Are the issue codes and titles consistent with Section 3 of the LBR Instructions				
	(pages 15 through 29)? Do they clearly describe the issue?	Y			
	HBIT B (EXBR, EXB)				
3.1	Is it apparent that there is a fund shift where an appropriation category's funding				
	source is different between A02 and A03? Were the issues entered into LAS/PBS				
	correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR	N/A,			
	exhibits.	N/A			
AUDITS		1	-		1

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48190000				
2.2		1				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and					
	A04): Are all appropriation categories positive by budget entity at the FSI level?					
	Are all nonrecurring amounts less than requested amounts? (NACR, NAC -					
	Report should print "No Negative Appropriation Categories Found")	Y, Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to					
	Column B07? (EXBR, EXBC - Report should print "Records Selected Net To					
	Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a					
	backup of A02. This audit is necessary to ensure that the historical detail records					
	have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the					
	sub-title "Grants and Aids". For advance payment authority to local units of					
	government, the Aid to Local Government appropriation category (05XXXX)					
	should be used. For advance payment authority to non-profit organizations or other					
	units of state government, a Special Categories appropriation category (10XXXX)					
	should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and					
	does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will		•		•	
	be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS						
5.2	Do the fund totals agree with the object category totals within each appropriation					
	category? (ED1R, XD1A - Report should print "No Differences Found For					
	This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less					
	than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000					
	allowance] need to be corrected in Column A01.)	Y	<u>L</u>			
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does					
	Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000					
	allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01		L	<u>I</u>	Ţ	
111	to correct the object amounts. In addition, the fund totals must be adjusted to reflect					
	the adjustment made to the object data.					
TID	<u> </u>					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the					
	agency must adjust Column A01.					

		Program	or Servio	e (Budg	get Entity	(Codes)
	Action	48190000				
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A, N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A, N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A, N/A				

		Program	or Servi	ce (Budg	get Entity	Codes)
	Action	48190000				
7.11	WI A COMMITTED TO THE PART OF	1				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed					
	in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note:					1
	Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				ļ
7.10	Describe issue associate in child along to setisfy additional and a service ment when	IN/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	NT/A				1
7.10		N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as	NT / A				
	required for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring					1
	cuts from a prior year or fund any issues that net to a positive or zero amount?					1
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to					ļ
	zero or a positive amount.	N/A				
7.16	Do the issue codes relating to special salary and benefits issues (e.g., position					ļ
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the					ļ
	fifth position of the issue code (XXXXAXX) and are they self-contained (not					ļ
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					l
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,					ļ
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				
7.18	Are the issues relating to major audit findings and recommendations properly					
	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide					
	Strategic Plan for Economic Development?	Y				ļ
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year					
7.20	Expenditures) issues net to zero? (GENR, LBR1)	NT/A				ļ
7.01	<u> </u>	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net	N T / A				İ
7.00	to zero? (GENR, LBR2)	N/A		<u> </u>		
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)	NT / A				ļ
	issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?					
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or					İ
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))					İ
		N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be					
	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR					
	from STAM to identify the amounts entered into OAD and ensure these entries have					
	been thoroughly explained in the D-3A issue narrative.					

		Program o	or Servi	ce (Budg	get Entity	Codes
	Action	48190000				
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	IEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Second to be posted to the Florida Fiscal Portal)	C1R, SC	:1D - I	Depart	ment I	Level)
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y	, for 2	176 ar	nd 2380)
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y, Y, Y				
8.10	Are the statutory authority references correct?	Y		1		

		Program o	or Servi	ce (Bua	get Entity	Codes
	Action	48190000				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y, for 2176 only				
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y, for 2	178, 2	2543, 2	555 and	1 2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y, Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y, Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y, Y, Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		Y, fo	r 2176	only	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?		Y, F	FSDB (only	
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS	S:					

		Program or Service (Budget Entity Co				
	Action	48190000				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y, Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
	EDULE II (PSCR, SC2)					
AUDIT		,				
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SCI	HEDULE III (PSCR, SC3)	•		<u> </u>		
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in Other Salary Amount appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11. SCI	HEDULE IV (EADR, SC4)					
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 160300000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					

		Program	or Servic	ce (Budge	t Entity Co	odes)
	Action	48190000				
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y, Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)	•				
13.1	NOT REQUIRED FOR THIS YEAR					
14. SC	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	ortal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is req Fiscal Portal)	uired to	be pos	sted to t	he	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A, N/A				
AUDIT	:					
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr red to be posted to the Florida Fiscal Portal in Manual Documents)	ructions	for det	tailed in	structio	ns)
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48190000				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Floric	da Fiso	cal Por	tal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A, N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	Y				
AUDIT.	S - GENERAL INFORMATION		•		•	
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fisc	al Por	tal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Section	1012	60 E S	outlin	og the
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Section				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	 department's responsibility for t legislative capital outlay budge request. The "Notwithstanding t 			ıdget	
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	_	isions	of s.21	6.043,	the
18.5	Are the appropriate counties identified in the narrative?	_		_	lude:" i	_
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	interp	reted to	o mean	"in liet ements	

	Program	or Servic	ce (Budg	get Entity	Codes)
Action	48190000				
TIP Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL					
19.1 Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



2019-20 Student Financial Aid Program State Exhibits or Schedules



2019-20 Student Financial Aid Program State Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION EDUCATIONAL ENHANCEMENT TRUST FUND				
Budget Entity:	DEPARTMENT 2178	ENTERVIEW INCOME			
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance		
Chief Financial Officer's (CFO) Cash Balance	195.99	(A)	195.99		
ADD: Other Cash (See Instructions)	4,737.87	(B)	4,737.87		
ADD: Investments	369,941,712.18	(C)	369,941,712.18		
ADD: Outstanding Accounts Receivable	84,742,425.76	(D)	84,742,425.76		
ADD:		(E)	_		
Total Cash plus Accounts Receivable	454,689,071.80	(F)	454,689,071.80		
LESS Allowances for Uncollectibles	3,080.63	(G)	3,080.63		
LESS Approved "A" Certified Forwards	16,639,384.69	(H)	16,639,384.69		
Approved "B" Certified Forwards		(H)	_		
Approved "FCO" Certified Forwards	-	(H)	_		
LESS: Other Accounts Payable (Nonoperating)	43,686.07	(I)	43,686.07		
LESS:		(J)	-		
Unreserved Fund Balance, 07/01/18	438,002,920.41	(K) -	438,002,920.41 *		

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** EDUCATIONAL ENHANCEMENT TRUST FUND LAS/PBS Fund Number: 2178 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 438,247,393.46 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS 0.00 (D) A/P not C/F-Operating Categories (D) OTHER LOANS AND NOTES RECEIVABLE, LONG TERM (460,825.57) (D) 216,352.52 (D) ALLOWANCE FOR UNCOLLECTIBLES, LONG TERM (D) **438,002,920.41** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **438,002,920.41** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title: 4 Trust Fund Title: 5 Budget Entity: 1	Budget Period: 2019 - 20 18 EDUCATION STATE STUDENT FI DEPARTMENT 2240	N ASSISTANCE TRUST	FUND
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	-	(A)	_
ADD: Other Cash (See Instructions)		(B)	_
ADD: Investments	216,578.63	(C)	216,578.63
ADD: Outstanding Accounts Receivable	69,355.82	(D)	69,355.82
ADD:		(E)	-
Total Cash plus Accounts Receivable	285,934.45	(F) -	285,934.45
LESS Allowances for Uncollectibles	69,008.19	(G)	69,008.19
LESS Approved "A" Certified Forwards		(H)	_
Approved "B" Certified Forwards		(H)	_
Approved "FCO" Certified Forwards		(H)	-
LESS: Other Accounts Payable (Nonoperating)	21.87	(I)	21.87
LESS:		(J)	_
Unreserved Fund Balance, 07/01/18	216,904.39	(K)	216,904.39 *
Notes: *SWFS = Statewide Financial Statement ** This amount should agree with Line year and Line A for the following year	I, Section IV of the Sc	chedule I for the most rece	nt completed fiscal

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** STATE STUDENT FIN ASSISTANCE TRUST FUND LAS/PBS Fund Number: 2240 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 216,904.39 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **216,904.39** (E) **216,904.39** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Trust Fund Title: Budget Entity:	48 EDUCATION NURSING STUDENT LOA DEPARTMENT	N FORGIVENESS T	RUST FUND
LAS/PBS Fund Number:	2505		
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	- (A)		-
ADD: Other Cash (See Instructions)	(B)		-
ADD: Investments	1,225,531.70 (C)		1,225,531.70
ADD: Outstanding Accounts Receivable	1,739.92 (D)		1,739.92
ADD:	(E)		-
Total Cash plus Accounts Receivable	1,227,271.62 (F)	- [1,227,271.62
LESS Allowances for Uncollectibles	(G)		-
LESS Approved "A" Certified Forwards	(H)		-
Approved "B" Certified Forwards	(H)		-
Approved "FCO" Certified Forwards	(H)		-
LESS: Other Accounts Payable (Nonoperating)	109.45 (I)		109.45
LESS:	(J)		-
Unreserved Fund Balance, 07/01/18	1,227,162.17 (K)	-	1,227,162.17 *
Notes: *SWFS = Statewide Financial Statemen	t		

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** NURSING STUDENT LOAN FORGIVENESS TRUST FUND LAS/PBS Fund Number: 2505 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 1,227,162.17 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **1,227,162.17** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **1,227,162.17** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS Budget Period: 2017-2018

Department: Office of the Inspector General Chief Internal Auditor: Tiffany Hurst

Budget Entity: Student Financial Aid Program State Sc Phone Number: 850-245-9422

(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	10/25/2017	Department of	Finding 1. OSFA did not ensure disbursed	Management response 10/25/17:	
Inspector General		Education	refunds were returned in a timely manner.	Presented at the May 2017 FASFAA	
6-Month Status		(DOE)	Recommendation: We recommend that OSFA	conference and discussed reporting	
Report #		Office of Student	enhance their policies and procedures to include	deadlines, purpose of courtesy	
F-1718-006 on		Financial	required timeframes for the remittance of funds	reminders, new consequences for	
Report #		Assistance (OSFA)	for courses dropped by a student or courses from	failing to make deadlines, and	
A-1516-029			which a student has withdrawn when	reviewed the reconciliation process.	
		State Scholarships	disbursements are made after the end of the	OSFA put a new trigger letter into	
			semester. We additionally recommend OSFA	production that will be sent out to	
			utilize its statutory authority to withhold	institutions 10 days prior to their 30	
			payment if an institution fails to make refunds in	day deadline to send in funds related	
			a timely manner.	to drop withdrawn hours. In memos	
				(FRAG, ABLE, FSAG), institutions	
				were reminded of their deadlines to	
				return funds. In memos (FRAG), for	
				administration of 2017-18 funds,	
				inserted language about providing	
				future funds on a reimbursement basis	
				if failed to return funds within their 60	
				day deadline.	
				Drafted proposed statutory language	
				changes outlining consequences for	
				failing to return funds timely. OSFA is	
				in the process of updating the State	
				Scholarship & Grant Programs Policy	
				Manual. OSFA is in the process of	
				reviewing what changes need to occur	
				in SSFAD to best assist institutions in	
				meeting their reconciliation deadlines.	
	1			=	

Office of the Inspector General 6-Month Status Report # F-1718-006 on Report # A-1516-029	10/25/2017	Department of Education (DOE) Office of Student Financial Assistance (OSFA) State Scholarships	Finding 2. OSFA did not ensure undisbursed advances were returned in a timely manner. Recommendation: We recommend that OSFA enhance their policies and procedures to include required timeframes for the remittance of funds for undisbursed advances when disbursements are made after the drop and add period. We additionally recommend OSFA utilize its statutory authority to withhold payment if an institution fails to make refunds in a timely manner.	Management response 10/25/17: Presented at the May 2017 FASFAA Conference and discussed reporting deadlines, purpose of courtesy reminders, new consequences for failing to make deadlines, and reviewed the reconciliation process. Completed. OSFA put a new trigger letter into production that will be sent out to institutions 10 days prior to their 30 day deadline to send in funds related to drop withdrawn hours. Completed. In memos, (FRAG, ABLE, FSAG), institutions were reminded of their deadlines to return funds. In memos (FRAG), for administration of 2017- 18 funds, inserted language about providing future funds on a reimbursement basis if failed to return funds within their 60 day deadline. Completed. Drafted proposed statutory language changes outlining consequences for failing to return funds timely. In process. OSFA is in the process of updating the State Scholarship & Grant Programs Policy Manual. OSFA is in the process of reviewing what changes need to occur in SSFAD to best assist institutions in meeting their reconciliation deadlines. SSFAD changes - July 1, 2018 Changes will be incorporated as the system is converted from Classic ASP to .NET environment. Contact: Levis Hughes
---	------------	--	--	--

Office of the Inspector General 12-Month Status Report # F-1718-019 on Report # A-1516-029	4/25/2018	Education (DOE) Office of Student Financial Assistance (OSFA) State Scholarships	refunds were returned in a timely manner. Recommendation: We recommend that OSFA enhance their policies and procedures to include required timeframes for the remittance of funds for courses dropped by a student or courses from which a student has withdrawn when disbursements are made after the end of the semester. We additionally recommend OSFA utilize its statutory authority to withhold payment if an institution fails to make refunds in	system changes as well as additional staff procedures that will both enhance current processes and add processes not previously developed. OSFA will
--	-----------	--	---	---

Office of the	4/25/2018	Department of	Finding 2. OSFA did not ensure undisbursed	Management response: OSFA Drafted
Inspector General		Education	advances were returned in a timely manner.	proposed statutory language changes
12-Month Status		(DOE)	Recommendation: We recommend that OSFA	outlining consequences for failing to
Report #		Office of Student	enhance their policies and procedures to include	return funds timely.
F-1718-019 on		Financial	required timeframes for the remittance of funds	In process.
Report #		Assistance (OSFA)	for undisbursed advances when disbursements	OSFA is in the process of updating the
A-1516-029			are made after the drop and add period. We	State Scholarship & Grant Programs
		State Scholarships	additionally recommend OSFA utilize its	Policy Manual. OSFA is in the
			statutory authority to withhold payment if an	process of reviewing what changes
			institution fails to make refunds in a timely	need to occur in SSFAD to best assist
			manner.	institutions in meeting their
				reconciliation deadlines.
				SSFAD changes - July 1, 2018
				Changes will be incorporated as the
				system is converted from Classic ASP
				to .NET environment.
				Contact: Levis Hughes

	Fiscal Year 2019-20 LBR Technical Review Cl	heckli	st			
Departm	nent/Budget Entity (Service): Education/State Financial Aid - State					
*	Budget Officer/OPB Analyst Name: Alicia Bevis					
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requinal sheets can be used as necessary), and "TIPS" are other areas to consider.	e further	explan	ation/ju	stificatio	on
	•	Program o	or Servi	ce (Budg	et Entity	Codes)
	Action	48200200				
1. GEN	NERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDITS		ī	1			
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.					
2. EXF	HIBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y				
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y				
3. EXE	HIBIT B (EXBR, EXB)		ı			
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	Y, Y				
AUDITS	ς.					

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48200200				
2.2			1			
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and					
	A04): Are all appropriation categories positive by budget entity at the FSI level?					
	Are all nonrecurring amounts less than requested amounts? (NACR, NAC -					
	Report should print "No Negative Appropriation Categories Found")	Y, Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to					
	Column B07? (EXBR, EXBC - Report should print "Records Selected Net To					
	Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a					
	backup of A02. This audit is necessary to ensure that the historical detail records					
	have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the					
	sub-title "Grants and Aids". For advance payment authority to local units of					
	government, the Aid to Local Government appropriation category (05XXXX)					
	should be used. For advance payment authority to non-profit organizations or other					
	units of state government, a Special Categories appropriation category (10XXXX)					
	should be used.					
4. EXH	IBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and					
	does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will					
	be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
	IBIT D-1 (ED1R, EXD1)	1				
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS			1	1 1	1	
5.2	Do the fund totals agree with the object category totals within each appropriation					
	category? (ED1R, XD1A - Report should print "No Differences Found For	Y				
<i>5</i> 2	This Report") EL ALD Expanditure/Appropriation Lodger Comparison Report: Is Column A01 loss	I				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000]					
	allowance] need to be corrected in Column A01.)					
		Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does					
	Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000					
	allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01		1	<u> </u>		
	to correct the object amounts. In addition, the fund totals must be adjusted to reflect					
	the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the					
111	agency must adjust Column A01.					
	agono, must adjust Column 1101.					

		Program	or Servic	ce (Budg	et Entity	Codes)
	Action	48200200				
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A, N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A, N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A, N/A				

		Program	or Servi	ce (Budg	get Entity	Codes)
	Action	48200200				
7.11	WI A COMMITTED TO THE PART OF	1		1		
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed					
	in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note:					
	Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.10	Describe issue associate in child along to setisfy additional and a service ment when	IN/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	NT/A				
7.12		N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	NT/A				
7.14		N/A				1
7.14	Do the amounts reflect appropriate FSI assignments?	Y				i
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring					
	cuts from a prior year or fund any issues that net to a positive or zero amount?					
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	37/4				
		N/A				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position					
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the					
	fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)					
	combined with other issues): (See pages 28 and 90 of the LBK instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,					
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				ì
7.18	Are the issues relating to major audit findings and recommendations properly					
	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide					
	Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year					
	Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net					
	to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)					
	issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?					
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or					
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases					
	State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be		<u> </u>	<u> </u>		
	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR					
	from STAM to identify the amounts entered into OAD and ensure these entries have					
	been thoroughly explained in the D-3A issue narrative.					

		Program or Service (Budget		get Entity	Entity Codes	
	Action	48200200				
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Set to be posted to the Florida Fiscal Portal)	C1R, SC	C1D - I	Depart	ment L	evel)
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y	, for 2	176 ar	nd 2380	
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y, Y, Y				
8.10	Are the statutory authority references correct?	Y		<u> </u>		

		Program (or Servi	ce (Bua	get Entit	y Codes
	Action	48200200				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)		Y, fo	or 2176	only	
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y, for 2	178, 2	2543, 2	555 an	d 2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y, Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y, Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y, Y, Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		Y, fo	or 2176	only	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?		Y, I	FSDB (only	<u>-</u>
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS	S:					

		Program	or Servi	ce (Budge	et Entity	Codes)
	Action	48200200				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y, Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
	EDULE II (PSCR, SC2)					
AUDIT		,		ı ı		
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SCI	HEDULE III (PSCR, SC3)					
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in Other Salary Amount appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11. SCI	HEDULE IV (EADR, SC4)					
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 160300000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					

		Program	or Servic	ce (Budget	t Entity Co	odes)
	Action	48200200				
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y, Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)	•				
13.1	NOT REQUIRED FOR THIS YEAR					
14. SC	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	ortal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is req Fiscal Portal)	uired to	be pos	sted to t	he	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A, N/A				
AUDIT	:			_		
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr red to be posted to the Florida Fiscal Portal in Manual Documents)	ructions	for det	tailed in	structio	ns)
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				

		Program	or Servi	ce (Budg	get Entity	y Codes)
	Action	48200200				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Flori	da Fisc	al Por	tal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A, N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	Y				
AUDIT:	S - GENERAL INFORMATION		_			
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fisc	al Por	tal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Caption	1012	60 E S	0.14124	ana tha
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Section departm				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	_	tive ca	pital o	utlay b	udget
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	_	risions	of s.21	6.043,	the
18.5	Are the appropriate counties identified in the narrative?	_		_	lude:"	_
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for	interp	reted to	mean	"in lie	u of"
	each project and the modified form saved as a PDF document?	the CIP requirements				

	Program or Service (Budget Entity Cod				Codes)
Action	48200200				
TIP Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL					
19.1 Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



2019-20 Student Financial Aid Program Federal Exhibits or Schedules



2019-20 Student Financial Aid Program Federal Schedule I Series

Budget Period: 2019 - 2020

Frust Fund Title: Budget Entity: 4	18 EDUCATION FEDERAL GRANTS TRUS 18200300 - STUDENT FINA 12261		GRAM - FEDERAL
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	0 (A)		0
ADD: Other Cash (See Instructions)	0 (B)		0
ADD: Investments	0 (C)		0
ADD: Outstanding Accounts Receivable	(D)		0
ADD:	(E)		0
Total Cash plus Accounts Receivable	0 (F)	0	0
LESS Allowances for Uncollectibles	(G)		0
LESS Approved "A" Certified Forwards	0 (H)		0
Approved "B" Certified Forwards	0 (H)		0
Approved "FCO" Certified Forwards	(H)		0
LESS: Other Accounts Payable (Nonoperating)	0 (I)		0
LESS:	(J)		0
Unreserved Fund Balance, 07/01/18	0 (K)	0	0

Office of Policy and Budget - June 2018

year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION** FEDERAL GRANTS TRUST FUND **Trust Fund Title:** BE: 48200300 LAS/PBS Fund Number: 2261 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **0.00** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.00** (F) **DIFFERENCE:** 0.00 (G)* *SHOULD EQUAL ZERO.

Budget Period: 2019 - 2020

Department Title: 48 EDUCATION

Trust Fund Title: STUDENT LOAN OPERATING TRUST FUND

Budget Entity: DEPARTMENT

LAS/PBS Fund Number: 2397

	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,392 (A)		1,392
ADD: Other Cash (See Instructions)	(B)		0
ADD: Investments	14,304,477 (C)		14,304,477
ADD: Outstanding Accounts Receivable	1,066,674 (D)		1,066,674
ADD:	(E)		0
Total Cash plus Accounts Receivable	15,372,543 (F)	0	15,372,543
LESS Allowances for Uncollectible	(G)		0
LESS Approved "A" Certified Forwards	198,437 (H)		198,437
Approved "B" Certified Forwards	457,874 (H)		457,874
Approved "FCO" Certified Forwards	(H)		0
LESS: Other Accounts Payable (Nonoperating)	3,809 (I)		3,809
LESS: Reserve-Default Prevention	2,282,639 (J)		2,282,639
Unreserved Fund Balance, 07/01/18	12,429,784 (K)	0	12,429,784

Notes:

Office of Policy and Budget - June 2018

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** STUDENT LOAN OPERATING TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2397 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 15,155,686 (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (457,874) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 14,611 (D) Default Prevention Reserve (2,282,639) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **12,429,784** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **12,429,784** (F) **DIFFERENCE: 0** (G)* *SHOULD EQUAL ZERO.

	Fiscal Year 2019-20 LBR Technical Review Cl	heckli	st			
Departm	ent/Budget Entity (Service): Education/State Financial Aid - Federal					
	Budget Officer/OPB Analyst Name: Alicia Bevis					
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requinal sheets can be used as necessary), and "TIPS" are other areas to consider.	e further	explan	ation/ju	stificati	on
	*	Program	or Servic	e (Budg	et Entity	Codes)
	Action	48200300				
1. GEN	IERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDITS		1				
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)					
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.			l		
2. EXH	IIBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y				
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y				
3. <u>EX</u> H	IIBIT B (EXBR, EXB)					
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A, N/A				

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48200300				
		1				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and					
	A04): Are all appropriation categories positive by budget entity at the FSI level?					
	Are all nonrecurring amounts less than requested amounts? (NACR, NAC -					
	Report should print "No Negative Appropriation Categories Found")	Y, Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to					
	Column B07? (EXBR, EXBC - Report should print "Records Selected Net To					
	Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02					
	and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a					
	backup of A02. This audit is necessary to ensure that the historical detail records					
	have not been adjusted. Records selected should net to zero.					
TIP	Dequate for appropriations which require a large research with with the					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of					
	government, the Aid to Local Government appropriation category (05XXXX)					
	should be used. For advance payment authority to non-profit organizations or other					
	units of state government, a Special Categories appropriation category (10XXXX)					
	should be used.					
4. EXH	IBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and					
	does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will					
	be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS				<u> </u>		
5.2	Do the fund totals agree with the object category totals within each appropriation					
	category? (ED1R, XD1A - Report should print "No Differences Found For					
	This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less					
	than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000					
	allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does					
	Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000					
	allowance at the department level] need to be corrected in Column A01.)	Y				
TID	If chicate are pagative amounts, the agency must make adjustments to Column A.01	I	<u> </u>			
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect					
	to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the					
	agency must adjust Column A01.					

		Program	or Servic	e (Budg	get Entity	Codes)
	Action	48200300				
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A, N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A, N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A, N/A				

		Program	or Servic	e (Budge	t Entity	Codes)
	Action	48200300				
7.11		1				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in resemble in the LAS/RPS Position and Pote Lodger (a.g., unfunded grants)? Notes					
	in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)					
	Lump sum appropriations not yet anocated should <u>not</u> be deleted. (FLKK, FLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when	1 \ / <i>A</i>				
7.12	requesting additional positions?	N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as	IN/A				
7.13	required for lump sum distributions?	N/A				
7.14	· · · · · · · · · · · · · · · · · · ·	Y				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring					
	cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXXO - a unique issue should be used for issues that net to					
	zero or a positive amount.	NT / A				
7.16	-	N/A				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position					
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not					
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)					
	combined with other issues): (See pages 20 and 70 of the LDR instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,					
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				
7.18	Are the issues relating to major audit findings and recommendations properly					
	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide					
	Strategic Plan for Economic Development?	Y				
AUDIT:		<u>I</u>				
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year					
	Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net					
	to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)					
	issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?				+	
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or					
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases					
	State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be	11/11				
111	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR					
	from STAM to identify the amounts entered into OAD and ensure these entries have					
	been thoroughly explained in the D-3A issue narrative.					

		Program o	or Servi	ce (Budg	get Entity	Codes
	Action	48200300				
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Second to the Florida Fiscal Portal)	C1R, SC	:1D - I	Depart	tment I	evel)
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y	, for 2	176 ar	nd 2380	
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y, Y, Y				
8.10	Are the statutory authority references correct?	Y				

		Program o	or Servi	ce (Bua	get Entity	Codes
	Action	48200300				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)		Y, fo	r 2176	only	
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y, for 2	178, 2	2543, 2	555 and	1 2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y, Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y, Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y, Y, Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		Y, fo	r 2176	only	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?		Y, F	FSDB (only	
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS	S:					

		Program	or Servi	ce (Budge	et Entity	Codes)
	Action	48200300				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y, Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
	EDULE II (PSCR, SC2)					
AUDIT		,		ı ı		
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SCI	HEDULE III (PSCR, SC3)		·			
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11. SCI	HEDULE IV (EADR, SC4)					•
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 160300000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48200300				
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y, Y				
13. SCI	HEDULE VIIIB-1 (EADR, S8B1)					
13.1	NOT REQUIRED FOR THIS YEAR					
14. SCI	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is req Fiscal Portal)	uired to	be pos	sted to	the	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A, N/A				
AUDIT						
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr red to be posted to the Florida Fiscal Portal in Manual Documents)	uctions	for de	tailed i	instruc	tions)
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48200300				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Floric	la Fisc	cal Por	tal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A, N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	Y				
AUDIT:	S - GENERAL INFORMATION	•				
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	ida Fisc	al Por	tal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Cantian	1012	(0 E C	41:	41
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Section departm				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	•	tive ca	pital or	ıtlay bu	ıdget
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	_	isions	of s.21	6.043,	the
18.5	Are the appropriate counties identified in the narrative?	_		_		-
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	request shall include:" is interpreted to mean "in lieu of" the CIP requirements				

	Program or Service (Budget Entity C				Codes)
Action	48200300				
TIP Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLORIDA FISCAL PORTAL					
19.1 Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



2019-20 State Grants/K-12 Programs FEFP Exhibits or Schedules



2019-20 State Grants/K-12 Programs FEFP Schedule I Series

Department Title: Frust Fund Title: Budget Entity:	Budget Period: 2019 - 2020 48 EDUCATION EDUCATIONAL ENHANCEMENT TRUST FUND DEPARTMENT 2178					
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance			
Chief Financial Officer's (CFO) Cash Balance	195.99	(A)	195.99			
ADD: Other Cash (See Instructions)	4,737.87	(B)	4,737.87			
ADD: Investments	369,941,712.18	(C)	369,941,712.18			
ADD: Outstanding Accounts Receivable	84,742,425.76	(D)	84,742,425.76			
ADD:		(E)	_			
Total Cash plus Accounts Receivable	454,689,071.80	(F) -	454,689,071.80			
LESS Allowances for Uncollectibles	3,080.63	(G)	3,080.63			
LESS Approved "A" Certified Forwards	16,639,384.69	(H)	16,639,384.69			
Approved "B" Certified Forwards		(H)	_			
Approved "FCO" Certified Forwards	_	(H)	_			
LESS: Other Accounts Payable (Nonoperating)	43,686.07	(I)	43,686.07			
LESS:		(J)	_			
Unreserved Fund Balance, 07/01/18	438,002,920.41	(K) -	438,002,920.41 *			

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** EDUCATIONAL ENHANCEMENT TRUST FUND LAS/PBS Fund Number: 2178 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 438,247,393.46 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS 0.00 (D) A/P not C/F-Operating Categories (D) OTHER LOANS AND NOTES RECEIVABLE, LONG TERM (460,825.57) (D) 216,352.52 (D) ALLOWANCE FOR UNCOLLECTIBLES, LONG TERM (D) **438,002,920.41** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **438,002,920.41** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

Budget Period: 2019 - 2020

	48 EDUCATION	TION DVINID	
•	STATE SCHOOL TR DEPARTMENT	UST FUND	
· .	2543		
	Balance as of	SWFS*	Adjusted
	6/30/2018	Adjustments	Balance
Chief Financial Officer's (CFO) Cash Balance	1,004,310.99	(A)	1,004,310.99
ADD: Other Cash (See Instructions)		(B)	-
ADD: Investments	47,303,119.78	(C)	47,303,119.78
ADD: Outstanding Accounts Receivable	220,195.00	(D)	220,195.00
ADD:		(E)	-
Total Cash plus Accounts Receivable	48,527,625.77	(F)	48,527,625.77
LESS Allowances for Uncollectibles		(G)	-
LESS Approved "A" Certified Forwards		(H)	-
Approved "B" Certified Forwards		(H)	-
Approved "FCO" Certified Forwards		(H)	_
LESS: Other Accounts Payable (Nonoperating)	14,122.63	(I)	14,122.63
LESS:		(J)	-
Unreserved Fund Balance, 07/01/18	48,513,503.14	(K)	48,513,503.14 *
·	10,010,000.11		10,013,003.11
Notes: *SWFS = Statewide Financial Statemer	nt		
** This amount should agree with Line		chedule I for the most rec	ent completed fiscal
year and Line A for the following y			<u>.</u>

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION** STATE SCHOOL TRUST FUND **Trust Fund Title:** DEPARTMENT LAS/PBS Fund Number: 2543 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; (888,359,136.21) (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: (C) SWFS Adjustment # and Description SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) LIT LIABILITY - UNCLAIMED PROPERTY ADVANCES 936,872,639.35 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **48,513,503.14** (E) **48,513,503.14** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

	Fiscal Year 2019-20 LBR Technical Review Cl	heckli	ist		
Departm	nent/Budget Entity (Service): Education / Florida Education Finance Program (FEFP)				
-	Budget Officer/OPB Analyst Name: Alicia Bevis				
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requinal sheets can be used as necessary), and "TIPS" are other areas to consider.	re further	explanati	on/justifi	cation
	<i>377</i>	Program	or Service (Budget E	ntity Codes
	Action	48250300			
1. GEN	NERAL				
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y			
1.2	for both the Budget and Trust Fund columns? (CSDC)	Y			
AUDITS	•				
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA) Has Column A12 security been set correctly to ALL for DISPLAY status and	Y			
1.4	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y			
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.			·	
2. EXF	HIBIT A (EADR, EXA)				
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y			
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y			
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y			
	HIBIT B (EXBR, EXB)				
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A,N/.	A		
AUDITS		•	•		•

		Program	or Servi	ce (Budg	get Entity	y Codes
	Action	48250300				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y,Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS		I	ı			1
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					

		Program	or Service	e (Budge	et Entity Codes)
	Action	48250300			
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.				
	IBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.) Y			
6.1 TIP	Are issues appropriately aligned with appropriation categories? Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.				
7. EXH	IBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)				
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.) Does the issue narrative adequately explain the agency's request and is the	Y			
	explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y			
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A			
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A,N/	A		
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A,N/	A		
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A			
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A			
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y			
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y			
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A,N/	A		
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A			
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	N/A			

		Program	or Service	(Budget En	tity Code
	Action	48250300			
7.10	H d ' 1 1 1 1 (0) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as	N/A			
7.14	required for lump sum distributions? Do the amounts reflect appropriate FSI assignments?	Y			
7.14	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring	1			
7.13	cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to				
	zero or a positive amount.	N/A			
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A			
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A			
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A			
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y			
AUDIT:					
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A			
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A			
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A			
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A			
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.			'	1
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.				
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.				

		Program	or Servi	ce (Bud	get Entity	Codes
	Action	48250300				
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level <i>or</i> Second to be posted to the Florida Fiscal Portal)	C1R, SC	C 1D - 1	Depar	tment I	Level)
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y for 2	176 an	d 2380)	
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y,Y,Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y for 2	176 on	nly		
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y for 2			55, and	2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y,Y				

		Program	or Servi	ce (Bud	get Entity	Codes)
	Action	48250300				
0.15		1				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y,Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided? Are appropriate General Revenue Service Charge nonoperating amounts included in	Y,Y,Y				
8.20	Section II?	Y for 2	176 on	ılv		
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?					
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y for F	SDB o	only		
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29 AUDITS	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y,Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				

		Program or Service (Budget Entity C		(Codes)		
	Action	48250300				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund					
0.55	balance in columns A01, A02 and/or A03, and if so, does each column's total agree					
	with line I of the Schedule I?					
0.24		Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been					
	properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is					
TTP.	very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the					
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP						
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number.					
111	Any negative numbers must be fully justified.					
9. SCH	EDULE II (PSCR, SC2)					
AUDIT						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?					
	(BRAR, BRAA - Report should print "No Records Selected For This					
	Request") Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See Base Rate Audit on page 158 of the LBR					
	Instructions.)	N/A				
10. SC	HEDULE III (PSCR, SC3)	1 1/11				
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11 SC	HEDULE IV (EADR, SC4)	IV/A			<u> </u>	
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component	14/11				<u> </u>
111	of 1603000000), they will not appear in the Schedule IV.					
	HEDULE VIIIA (EADR, SC8A)	T	ı			1
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the					
	Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO	37.37				
42 00	issues can be included in the priority listing.	Y,Y				
	HEDULE VIIIB-1 (EADR, S8B1)	1	1	1	1	1
13.1	NOT REQUIRED FOR THIS YEAR					
-	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	ortal)	1	1	1	1
14.1	Do the reductions comply with the instructions provided on pages 102 through 104					
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue					
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that evaluded appropriation enterprise and funds were not used (e.g.					
	used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
	rando with 1 51 5 and 5, etc.)	1 1/ /1	l	1	I	1

		Program	or Servi	ce (Bud	get Entity	y Codes
	Action	48250300				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required. Fiscal Portal)	uired to	be po	sted to	the .	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A,N/	A			
AUDIT						
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr tions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)	l .	for de	etailed	l	
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:	L				
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				

		Program or Service (Budget Entity				(Codes)		
	Action	48250300						
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.							
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Flori	da Fis	cal Po	rtal)			
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of							
	the LBR Instructions), and are they accurate and complete?	Y						
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y						
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y						
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million							
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs							
	been emailed to: IT@LASPBS.STATE.FL.US?	N/A,N/A						
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in							
	the proper form, including a Truth in Bonding statement (if applicable)?	Y						
AUDIT	S - GENERAL INFORMATION							
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of							
	audits and their descriptions.							
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are							
	due to an agency reorganization to justify the audit error.							
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	ida Fisc	al Por	tal)				
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?							
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	Section departs	or the					
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	legislative capital outlay budg request. The "Notwithstanding provisions of s.216.043, the integrated, comprehensive bud request shall include: " is interp						
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?							
18.5	Are the appropriate counties identified in the narrative?	_				-		
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for	to mean "in lieu of" the CIP requirements						
	each project and the modified form saved as a PDF document?							
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to							
	Local Governments and Non-Profit Organizations must use the Grants and Aids to							
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major							
	appropriation category (140XXX) and include the sub-title "Grants and Aids".							
	These appropriations utilize a CIP-B form as justification.							
19. FLORIDA FISCAL PORTAL								
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as							
	outlined in the Florida Fiscal Portal Submittal Process?	Y						
		•						



2019-20 State Grants/K-12 Programs NON-FEFP Exhibits or Schedules



2019-20 State Grants/K-12 Programs NON-FEFP Schedule I Series

_	ADMINISTRATIVE TRU 48250400 STATE GRANT 2021 (FSDB)		- NON FEFP
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	254,911.67 (A)		254,911.67
ADD: Other Cash (See Instructions)	- (B)		-
ADD: Investments	- (C)		
ADD: Outstanding Accounts Receivable	17,754.84 (D)		17,754.84
ADD:	- (E)		-
Total Cash plus Accounts Receivable	272,666.51 (F)	-	272,666.51
LES! Allowances for Uncollectibles	- (G)		-
LES! Approved "A" Certified Forwards	- (H)		-
Approved "B" Certified Forwards	- (H)		
Approved "FCO" Certified Forwards	- (H)		-
LESS: Other Accounts Payable (Nonoperating)	- (I)		
LESS:	- (J)		-
Unreserved Fund Balance, 07/01/2018	272,666.51 (K)	-	272,666.51

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 48 EDUCATION** Department Title: **Trust Fund Title: ADMINISTRATIVE TRUST FUND** LAS/PBS Fund Number: 2021 (FSDB) BE 48250400 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/2018 **268,663.09** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved "C" Carry Forward Total (FCO) per LAS/PBS (D) A/P not C/F-Operating Categories (D) FSDB - Current Year Payables Not Certified 4,003.42 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **272,666.51** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **272,666.51** (F) **DIFFERENCE:** $(G)^*$ *SHOULD EQUAL ZERO.

Budget Period: 2019 - 2020

Department Title: 48 EDUCATION

Trust Fund Title: FEDERAL GRANTS TRUST FUND

Budget Entity: 48250400 - STATE GRANTS/K12 PROGRAM - NON FEFP

LAS/PBS Fund Number: 2261

	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	226,355.39	(A)	226,355.39
ADD: Other Cash (See Instructions)	-	(B)	_
ADD: Investments	-	(C)	-
ADD: Outstanding Accounts Receivable	53,835.67	(D)	53,835.67
ADD: ANTICIPATED REVENUE	281,212.52	(E)	281,212.52
Total Cash plus Accounts Receivable	561,403.58	(F) -	561,403.58
LESS Allowances for Uncollectibles	-	(G)	_
LESS Approved "A" Certified Forwards	8,268.70	(H)	8,268.70
Approved "B" Certified Forwards	281,212.52	(H)	281,212.52
Approved "FCO" Certified Forwards	-	(H)	_
LESS: Other Accounts Payable (Nonoperating)	16,873.31	(I)	16,873.31
LESS:	-	(J)	_
Unreserved Fund Balance, 07/01/18	255,049.05	(K) -	255,049.05

Notes:

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION Trust Fund Title:** FEDERAL GRANTS TRUST FUND LAS/PBS Fund Number: 2261 BE: 48250400 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 205,934.36 (A) GLC 539XX for proprietary and fiduciary funds **0.00** (B) **Subtract Nonspendable Fund Balance (GLC 56XXX)** Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description **0.00** (C) **0.00** (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (281,212.52) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) ANTICIPATED REVENUE **330,327.21** (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **255,049.05** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.00** (F) **DIFFERENCE: 255,049.05** (G)* *SHOULD EQUAL ZERO.

Department Title: Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION GRANTS AND DONATIONS TRUST FUND 48250400 STATE GRANTS/K-12 PROGRAM - NON FEFP 2339 (FSDB)					
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance			
Chief Financial Officer's (CFO) Cash Balance	900,170	(A)	900,170			
ADD: Other Cash (See Instructions)	-	(B)	-			
ADD: Investments	-	(C)	_			
ADD: Outstanding Accounts Receivable	148,001	(D)	148,001			
ADD:	-	(E)	_			
Total Cash plus Accounts Receivable	1,048,171	(F)	1,048,171			
LESS Allowances for Uncollectibles	-	(G)	-			
LESS Approved "A" Certified Forwards	-	(H)	_			
Approved "B" Certified Forwards	-	(H)	-			
Approved "FCO" Certified Forwards	_	(H)	-			
LESS: Other Accounts Payable (Nonoperating)	882	(I)	882			
LESS:		(J)	_			
Unreserved Fund Balance, 07/01/2018	1,047,289	(K) -	1,047,289			
Notes: *SWFS = Statewide Financial Stateme ** This amount should agree with Lin year and Line A for the following y	e I, Section IV of the S	chedule I for the most re	cent completed fiscal			

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC Budget Period: 2019 - 20 **Department Title: 48 EDUCATION GRANTS AND DONATIONS TRUST FUND Trust Fund Title:** LAS/PBS Fund Number: 2339 (FSDB) BE 48250400 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/2018 Total all GLC's 5XXXX for governmental funds; 1,018,600 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) Add/Subtract Other Adjustment(s): Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved "C" Carry Forward Total (FCO) per LAS/PBS (D) A/P not C/F-Operating Categories (D) FSDB - Current Year Payables Not Certified 28,689 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **1,047,289** (E) **1,047,289** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE:** $(G)^*$ *SHOULD EQUAL ZERO.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS Budget Period: 2017-2018

Department: Office of the Inspector General **Chief Internal Auditor:** Tiffany Hurst

Budget Entity: Public Schools, Division of Educator Qual **Phone Number:** 850-245-9422

(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	4/30/2018	Department of	Recommendation (s): We recommend PPS	Executive Summary: In accordance	
Inspector General		Education (DOE)	establish documented policies and procedures	with the Department of Education's	
Report #		Office of Professional	for receiving, processing, and tracking	fiscal year 2017-18 audit plan, the	
C-1718DOE-012		Practices (PPS)	notifications of institutional investigations or	Office of Inspector General (OIG)	
			alleged abuse. The procedures should entail	conducted a consulting engagement	
		Department of Children	precise activities to ensure and align PPS efforts.	with the Office of Professional	
		and Families (DCF)	These procedures should include but not be	Practice Services (PPS). The purpose	
			limited to:	of this consulting engagement was to	
		Florida Safe Families	• Requiring all external and internal notifications	review access to the Department of	
		Network Database	be documented in a tracking system;	Children and Families' (DCF) Florida	
		(FSFN)	• Establishing a follow up process for external	Safe Families Network (FSFN)	
			and internal notifications; and	Database to ensure PPS has effective	
				internal controls over the use of FSFN.	
			• Storing and securing documents (i.e. internal	The engagement also included a	
			notifications, external notifications, and FSFN	review of the notification process to	
			reports).	ensure PPS efficiently addressed all	
			To implement the established policies and	notifications from DCF.	
			procedures, we recommend PPS develop a	The OIG initiated an audit of the	
			notification tracking system. PPS could utilize	controls, policies, and processes in	
			one of the existing tracking systems to track	place related to PPS access to the DCF	
			internal and external notifications. A tracking	database, external notifications, and	
			system could also facilitate the follow up	internal requests for the period of	
			process and assist with monitoring user activity	April 1, 2017, through January 31,	
			in the FSFN system.	2018.	

Office of the Inspector General Report # C-1718DOE-012	4/30/2018	The tracking system should, at a minimum, capture the FSFN case number, the subject's full name, the subject's date of birth, and the subjects' DOE certification number. The system should include whether follow up is required, the date staff started and completed follow up activities, and any actions taken. The system should allow the attachment of faxes, emails, and other related correspondence as needed.	determined PPS is implementing a
		As processes become more established, we recommend PPS conduct periodic quality assurance reviews. Quality assurance reviews will ensure PPS identifies instances of improper use of FSFN access and takes appropriate action. In order to conduct an effective quality assurance review, PPS will need to collaborate with DCF and customize audit logs to use for comparison purposes. The audit logs will need to include the name of the alleged abuser and be comparable to the information tracked on the PPS notification logs. We recommend PPS periodically request reports from DCF listing the subjects of all closed investigations. This will allow PPS to compare the notifications received from the CPIs to the DCF closed cases to ensure all relevant cases were submitted and appropriate action was taken.	Completion date : Ongoing
Office of Policy and	l Budget - July 20	Finally, we recommend PPS establish a retention policy for both internal and external notifications. The retention policy should include but not be limited to policies and procedures for maintaining documents, storing documents, destroying records, etc.	

	Fiscal Year 2019-20 LBR Technical Review Ch	eckl	ist			
Departme	ent/Budget Entity (Service): Education - State Grants/K-12 Program/Non-FEFP					
	Budget Officer/OPB Analyst Name: Alicia Bevis					
	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require all sheets can be used as necessary), and "TIPS" are other areas to consider.	further	explai	nation/j	ustificat	tion
(aaaiiion	**	Program	or Serv	rice (Buc	lget Enti	ty Code
	Action	Togram		4825040		ty Code
			-	+623040	10	
1. GEN	NERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status					
	for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDITS		1			T	
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.					ļ
2. EXH	IIBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y				
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y				
2 EVU	IIBIT B (EXBR, EXB)	1				
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	Y,Y				

AUDITS:

		Program	or Serv	ice (Buo	lget Enti	ty Code:
	Action	48250400				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y,Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					-
5. EXH	IIBIT D-1 (ED1R, EXD1)					
	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS				•	1	
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y, FSDB has unique carry forward authority that generate this exception every year.			erates	
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					

		Program	or Ser	vice (Buo	lget Ent	ity Code
	Action			4825040	00	
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
1117	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)	1	ı			1
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A N/A				

Action		Program or Service (Budget Entity Code			
	Action		482504	.00	
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR , PLMO)	N/A			
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	N/A			
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A			
7.14	Do the amounts reflect appropriate FSI assignments?	Y			
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	N/A			
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A			
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A			
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A			
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y			
AUDIT	:				
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A			
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A			
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A			
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A			
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.	,	·		

		Program	or Serv	rice (Buo	dget Entit	y Code
	Action			4825040)0	
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Society Required to be posted to the Florida Fiscal Portal)	C1R, S	C1D -	Depai	rtment	
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	,	Y, for	2176 a	and 2380	0
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y,Y,Y	,			
8.10	Are the statutory authority references correct?	Y				

		Program	or Servi	ice (Bud	get Entity	y Codes
	Action	48250400			0	
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)		Y fo	r 2176	only	
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y for 2	2178, 2	2555, 2	612 and	1 2543
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y,Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				1
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y,Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y,Y,Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		Y fo	r 2176	only	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	v]

Y, FSDB only

Y

Has the agency properly accounted for continuing appropriations (category

Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?

Does Column A01 of the Schedule I accurately represent the actual prior year

accounting data as reflected in the agency accounting records, and is it provided in

13XXXX) in column A01, Section III?

sufficient detail for analysis?

8.27

8.28

8.29

UDITS:

		Program	or Serv	rice (Buo	lget Enti	ty Codes
	Action			4825040	0	
0.20			ı	1	1	
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was					
	prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report	VV				
8.32	should print "No Discrepancies Exist For This Report") Has a Department Level Reconciliation been provided for each trust fund and does	Y,Y				
0.32	Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y,Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y,Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!		•			
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
9. SCH	IEDULE II (PSCR, SC2)					
AUDIT						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Page 24") Note: Amounts other than the new grade minimum should be fully					
	Request'') Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SC	HEDULE III (PSCR, SC3)					
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96 of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11. SC	HEDULE IV (EADR, SC4)			Ţ	T	
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 1603000000), they will not appear in the Schedule IV.					
12 SC	HEDULE VIIIA (EADR, SC8A)					
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the		1			<u> </u>
12.1	Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO					
	issues can be included in the priority listing.	Y,Y				

Action			48250400			
13. SCI	HEDULE VIIIB-1 (EADR, S8B1)					
13.1	NOT REQUIRED FOR THIS YEAR					
14. SCI	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104					
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue					
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been					
	used? Verify that excluded appropriation categories and funds were not used (e.g.					
	funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt					
	service) with the debt service need included in the Schedule VI: Detail of Debt					
	Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is requ	iired to	be poste	d to the		
Florida	Fiscal Portal)					
15.1	Does the schedule display reprioritization issues that are each comprised of two					
	unique issues - a deduct component and an add-back component which net to zero					
	at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines					
	on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the					
	authority to implement the reprioritization issues independent of other entities					
	(federal and local governments, private donors, etc.)? Are the reprioritization issues	N/A				
	an allowable use of the recommended funding source?	N/A				
AUDIT						
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCI	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr		for detai	led		
	ions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)					
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The					
	Final Excel version no longer has to be submitted to OPB for inclusion on the					
	Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4)					
	(b), Florida Statutes, the Legislature can reduce the funding level for any agency					
	that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR					
10.2	match?	Y				
AUDITS	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to	Τ				
	Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology					
	statewide activities (ACT0010 thru ACT0490) have output standards (Record Type					
	5)? (Audit #1 should print "No Activities Found")	$_{_{\mathbf{V}}}$				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain	Y	$-\!\!\!+\!\!\!\!-$	+		
10.5	08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No					
	Operating Categories Found")	Y				
	opening caregories I cana)	-				

Program or Service (Budget Entity Codes

	Program or Service (Budget En			lget Entit	ty Code				
	Action				48250400				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y							
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N							
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.								
17. MA	ANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	ie Flor	ida Fi	scal Po	ortal)				
17.1 17.2 17.3	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete? Does manual exhibits tie to LAS/PBS where applicable? Are agency organization charts (Schedule X) provided and at the appropriate level	Y							
17.4	of detail? Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A N/A							
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	Y							
<i>AUDIT</i> :	S - GENERAL INFORMATION			-					
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.								
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.								
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	ida Fis	scal Po	ortal)					
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included? Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	the de	partme	ent's res	S., outli sponsib apital o	oility			
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	budget	for the legislative capital outla budget request. The "Notwithstanding the provision						
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	compr	of s.216.043, the integrrated, comprehensive budget reques			uest			
18.5	Are the appropriate counties identified in the narrative? Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	shall include:" is interpreted tomean "in lieu of" the CIP requirements.							
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.								

	Program	Program or Service (Budget Entity Codes					
Action		48250400					
19. FLORIDA FISCAL PORTAL							
19.1 Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y						



2019-20 Federal Grants K-12 Program Exhibits or Schedules



2019-20 Federal Grants K-12 Program Schedule I Series

Department Title: Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION ADMINISTRATIVE TRUST FUND 48250500 - FEDERAL GRANTS K/12 PROGRAM 2021				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance		
Chief Financial Officer's (CFO) Cash Balance	14,642.98	(A)	14,642.98		
ADD: Other Cash (See Instructions)		(B)	_		
ADD: Investments		(C)	-		
ADD: Outstanding Accounts Receivable		(D)	-		
ADD: ANTICIPATED TR FR 48800000/2021	56,267.82	(E)	56,267.82		
Total Cash plus Accounts Receivable	70,910.80	(F)	70,910.80		
LESS Allowances for Uncollectibles		(G)	-		
LESS Approved "A" Certified Forwards	14,642.98	(H)	14,642.98		
Approved "B" Certified Forwards	56,267.82	(H)	56,267.82		
Approved "FCO" Certified Forwards		(H)	_		
LESS: Other Accounts Payable (Nonoperating)		(I)	-		
LESS:		(J)	-		
Unreserved Fund Balance, 07/01/18	0.00	(K) -	0.00		
Notes: *SWFS = Statewide Financial Stateme ** This amount should agree with Lin year and Line A for the following y	e I, Section IV of the So	chedule I for the most rece	ent completed fiscal		

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION** ADMINISTRATIVE TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2021 BE: 48250500 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (56,267.82) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) ANTICIPATED TF FM 48800000/2021 56,267.82 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **0.00** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.00** (F) **DIFFERENCE:** $(0.\overline{00})$ (G)* *SHOULD EQUAL ZERO.

Department Title: Trust Fund Title: Budget Entity:	Budget Period: 2019 - 2020 48 EDUCATION FEDERAL GRANTS TRUST FUND 48250500 - FEDERAL GRANTS K/12 PROGRAM 2261				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance		
Chief Financial Officer's (CFO) Cash Balance	34,830.41	(A)	34,830.41		
ADD: Other Cash (See Instructions)		(B)	-		
ADD: Investments		(C)	-		
ADD: Outstanding Accounts Receivable		(D)	-		
ADD:		(E)	-		
Total Cash plus Accounts Receivable	34,830.41	(F)	34,830.41		
LESS Allowances for Uncollectibles		(G)	-		
LESS Approved "A" Certified Forwards	17,215.16	(H)	17,215.16		
Approved "B" Certified Forwards		(H)	-		
Approved "FCO" Certified Forwards		(H)	-		
LESS: Other Accounts Payable (Nonoperating)		(I)	-		
LESS:		(J)	-		
Unreserved Fund Balance, 07/01/18	17,615.25	(K) -	17,615.25 *		
Notes: *SWFS = Statewide Financial Statement ** This amount should agree with Line year and Line A for the following y	e I, Section IV of the So	chedule I for the most rece	nt completed fiscal		

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION** FEDERAL GRANTS TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2261 BE: 48250500 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) 17,615.25 (D) A/P not C/F-Operating Categories (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **17,61**5.25 (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **17,615.25** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION						
Trust Fund Title:	GRANTS & DONATIONS TRUST FUND 48250500 - FEDERAL GRANTS K/12 PROGRAM						
Budget Entity:							
LAS/PBS Fund Number:	2339						
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance				
Chief Financial Officer's (CFO) Cash Balance	(831)	(A)	(831)				
ADD: Other Cash (See Instructions)	38	(B)	38				
ADD: Investments	129,740	(C)	129,740				
ADD: Outstanding Accounts Receivable	1,716	(D)	1,716				
ADD:		(E)	_				
Total Cash plus Accounts Receivable	130,663	(F)	130,663				
LESS Allowances for Uncollectibles		(G)	_				
LESS Approved "A" Certified Forwards		(H)	_				
Approved "B" Certified Forwards		(H)	_				
Approved "FCO" Certified Forwards		(H)	_				
LESS: Other Accounts Payable (Nonoperating)	13	(I)	13				
LESS:		(J)	_				
Unreserved Fund Balance, 07/01/18	130,651	(K)	130,651 *				

Office of Policy and Budget - June 2018

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE Land IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: GRANTS & DONATIONS TRUST FUND** LAS/PBS Fund Number: 2339 BE: 48250500 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 130,651 (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: (C) SWFS Adjustment # and Description SWFS Adjustment # and Description (C) Add/Subtract Other Adjustment(s): (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) (D) A/P not C/F-Operating Categories (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: 130,651 (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **130,651** (F) **DIFFERENCE: 0** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS Budget Period: 2017-18

Department: Office of the Inspector General Chief Internal Auditor: Tiffany Hurst

Budget Entity: Federal Grants K-12 Programs Phone Number: 850-245-9422

(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	1/31/2018	Bureau of Family and	Finding 1. BFCO's grants monitoring process	Management response 12/29/18:	
Inspector General		Community Outreach	does not include tools or procedures to identify	BFCO has identified a software	
6-Months Status		(BFCO)	overlap among grant recipients and sub	system that works to track the project	
Report #F-1718-			recipients.	activities of each 21 st CCLC by site	
011		21 st Century Community	Recommendation(s): We recommend that BFCO	location. We are working to procure	
on Report		Learning Center		the software solution for use by BFCO	
#A-1617-DOE-		(CCLC)	recipients and sub recipients by location so they	grants.	
011			can identify recipients and sub recipients that		
			receive multiple grants for the same client		
			services. These tools and processes may include		
			but not be limited to:		
			Recording addresses and other identifying		
			information on each recipient and sub recipient,		
			Requiring recipients and sub recipients to		
			submit initial rosters on the clients they serve in		
			an electronic format complete with demographic		
			information so individual clients can be		
			identified and compared across multiple grants,		
			Creating a database to house all sub recipient		
			and client information to facilitate data		
			analytics; and		
			• Tracking clients served by grant recipients and		
			sub recipients that receive multiple grants and		
			periodically conducting data analyses to		
			determine whether grant recipients and sub		
			recipients are paying for the same client services		
			through multiple grants.		

Office of the Inspector General 6-Months Status Report #F-1718- 011 on Report #A-1617-DOE- 011	1/31/2018	Bureau of Family and Community Outreach (BFCO) 21st Century Community Learning Center (CCLC)	served the same clients with multiple grants for the same service. Recommendation (s): We recommend that BFCO periodically conduct data analyses to determine whether the same grant recipient is serving grant clients through multiple grants. We recommend that BFCO conduct structured, onsite monitoring to Boys and Girls Clubs that receive both 21st CCLC grants and state grant allocations from the Florida Alliance of Boys and Girls Clubs to ensure compliance with grant terms and ensure attendance reporting anomalies are corrected. We additionally recommend BFCO revise the Florida Alliance contract language to ensure consistent scopes of work. Finding 3. BFCO did not provide timely feedback to sub recipients. Recommendation(s): We recommend that BFCO enhance their structured monitoring process to expedite report processing so they can provide more timely feedback to the grant sub recipients. We additionally recommend BFCO allocate	Management response 12/29/2017: We completed the risk assessment table for the 2017-18, 21 st CCLC programs. This table includes a risk score for programs that have additional funding from the Bureau of Family and Community Outreach. If a program has one or more additional grants, its overall risk score is increased. This risk assessment will be used in determining which programs should be prioritized for monitoring. After completing the risk assessment table, there are several Boys and Girls Club projects that have been identified for onsite monitoring. Management response 12/29/2017: The 21 st CCLC Monitoring and Compliance Unit submitted all reports to BFCO leadership. The reports were routed to FDOE leadership, then disseminated to the monitored programs between September 25 and November 9, 2017. One report remains outstanding due to further issues identified by the department. The monitoring and Compliance Unit will begin on-site and desktop monitoring of 2017-18 programs starting in January 2018. All four monitoring staff as well as the 21 st CCLC Assistant Director will be traveling to conduct onsite monitoring.
--	-----------	---	--	--

Office of the Inspector General 6-Months Status Report #F-1718- 011 on Report #A-1617-DOE- 011	1/31/2018	Bureau of Family and Community Outreach (BFCO) 21st Century Community Learning Center (CCLC)	Finding 4. BFCO did not conduct risk assessments timely. Recommendation(s): We recommend that BFCO complete annual risk assessments to ensure structured monitoring is based on risk, new grants are identified, and variables are evaluated appropriately. We additionally recommend BFCO conduct risk assessments early in the fiscal year to identify high risk grant sub recipients and promptly conduct monitoring visits.	Management response 12/29/17: BFCO conducted a risk assessment of all 2017-18 programs. The assessment was finalized on September 5, 2017. Each program had a risk score and risk level assigned to it. These risk scores are used to prioritize future monitoring.
			ensure review of deliverables occurs during the required timeframe. We recommend that BFCO develop a process to inform the comptroller's office of approved or declined deliverables for public entities. We additionally recommend that	Management response: BFCO has developed a system for submitting and tracking deliverables documentation as well as tracking the approval status of each deliverable. Programs email their deliverables directly to their Program Development Specialist. The PDS then saves the deliverables to the network drive and updates the deliverables tracking spreadsheet with the approval status of the deliverable, including the date on which it was approved or declined. BFCO works with the Comptroller's office to ensure that this documentation process can be used as part of the reimbursement packages for performance based programs. For public entities, the linking of the deliverables to the activities of the Comptroller's office may be part of the EGMA system that is forthcoming from the department.

Office of the Inspector General 6-Month Status Report #F-1718- 011 on Report #A-1617-DOE- 011	Student Assisstance Initiative (SAI) Boys & Girls Club of Collier County (BGCCC)	Finding 6. Grant recipients and sub recipients served the same clients with multiple grants for the same service. Recommendation(s): We recommend that the Collier County Boys and Girls Club improve its attendance record keeping.	Management response 12/29/2017: Upon positive dialogue with the Office of Inspector General in late June, 2017, Boys & Girls Club of Collier County (BGCCC) immediately reviewed all members in our database to verify and correct any coding issues. This ensures that when we are asked to submit reports we are confident that we are pulling the correct information and not duplicating youth in reporting as they are not duplicated in funding. BGCCC is compliant with the new Alliance contract for 2017-18 which outlines that our SAI Programs will provide innovation programs designed to empower youth to excel in school, become good citizens and lead healthily, productive lives from BGCA and/or locally developed programs to all Club Members during the Club hours of operation and	
---	---	---	---	--

	submit reports we are confident that
	we are pulling the correct information
	and not duplicating youth in reporting
	as they are not duplicated in funding.
	BGCCC is compliant with the new
	Alliance contract for 2017-18 which
	outlines that our SAI Programs will
	provide innovation programs designed
	to empower youth to excel in school,
	become good citizens and lead
	healthily, productive lives from
	BGCA and/or locally developed
	programs to all Club Members during
	the Club hours of operation and
	further that Mentoring Programs will
	be provided to Club members who are
	in 5th-12th grade for a minimum of
	one session each week. This is
	separate from 21st CCLC funding that
	BGCCC has applied for and is waiting
	for official approval.
Office of Policy and Budget - July 2018	

	Fiscal Year 2019-20 LBR Technical Review Cl	heckli	st			
Departm	ent/Budget Entity (Service): Education/Federal Grants K-12 Program					
	Budget Officer/OPB Analyst Name: Alicia Bevis					
A "Y" inc	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requinal sheets can be used as necessary), and "TIPS" are other areas to consider.	e further	explana	ation/ju	stificat	ion
(Program	or Servic	e (Budg	get Entity	y Codes)
	Action	48250500				
1. GEN	NERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDITS		1				
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit	<u> </u>		1		l
1.5	Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.					
2. EXH	HBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y				
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3	Are the issue codes and titles consistent with Section 3 of the LBR Instructions					
	(pages 15 through 29)? Do they clearly describe the issue?	Y				
	HIBIT B (EXBR, EXB)	T	l l			
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A, N/A				

		Program	or Servi	ce (Budg	get Entity	Codes)
	Action	48250500				
2.2			1			
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and					
	A04): Are all appropriation categories positive by budget entity at the FSI level?					
	Are all nonrecurring amounts less than requested amounts? (NACR, NAC -					
	Report should print "No Negative Appropriation Categories Found")	Y, Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to					
	Column B07? (EXBR, EXBC - Report should print "Records Selected Net To					
	Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a					
	backup of A02. This audit is necessary to ensure that the historical detail records					
	have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the					
	sub-title "Grants and Aids". For advance payment authority to local units of					
	government, the Aid to Local Government appropriation category (05XXXX)					
	should be used. For advance payment authority to non-profit organizations or other					
	units of state government, a Special Categories appropriation category (10XXXX)					
	should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and					
	does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will		•		•	
	be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS						
5.2	Do the fund totals agree with the object category totals within each appropriation					
	category? (ED1R, XD1A - Report should print "No Differences Found For					
	This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less					
	than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000					
	allowance] need to be corrected in Column A01.)	Y	<u> </u>			
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does					
	Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000					
	allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01		<u> </u>			
111	to correct the object amounts. In addition, the fund totals must be adjusted to reflect					
	the adjustment made to the object data.					
TID	<u> </u>					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
	agency must aujust Column AO1.					

		Program	or Servio	ce (Budg	get Entity	(Codes)
	Action	48250500				
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only	.)				
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.					
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A, N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A, N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A, N/A				

		Program	or Servic	e (Budget	Entity (Codes)
	Action	48250500				
7 11		I				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in research in the LAS (RRS Position and Rote Lodger (a.g., unfunded grants)? Notes					
	in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note:					
	Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when	IN/A	 			
7.12	requesting additional positions?	N/A				
7.12	1	IN/A	-			
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	NT/A				
7.14	· · · · · · · · · · · · · · · · · · ·	N/A	 			
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring					
	cuts from a prior year or fund any issues that net to a positive or zero amount?					
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to	37/1				
	zero or a positive amount.	N/A	\longmapsto		$-\!\!\!\!\!+$	
7.16	Do the issue codes relating to special salary and benefits issues (e.g., position					
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the					
	fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)					
	combined with other issues): (See pages 28 and 90 of the LBK instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,					
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				
7.18	Are the issues relating to major audit findings and recommendations properly					
	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide					
	Strategic Plan for Economic Development?	Y				
AUDIT:				I		
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year				T	
-	Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net				+	
	to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)	1,711			+	
,.22	issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?	11/17	 			
1.23	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or					
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases					
	State Capital Outlay - Public Education Capital Outlay (IOE L))	NT / A				
TID		N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be					
	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have					
	been thoroughly explained in the D-3A issue narrative.					
	occii diolouginy explanicu ili die D-3A issue liaitative.					

		Program o	or Servi	ce (Bud	get Entity	Codes
	Action	48250500				
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Second to be posted to the Florida Fiscal Portal)	C1R, SC	C1D - I	Depart	ment I	Level)
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y	, for 2	176 ar	nd 2380	
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y, Y, Y				
8.10	Are the statutory authority references correct?	Y				

		Program	or Servi	ce (Bua	get Entity	(Codes)
	Action	48250500				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)		Y, fo	r 2176	only	
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y, for 2	178, 2	543, 2	.555 and	1 2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y, Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y, Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y, Y, Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?		Y, fo	r 2176	only	
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?		Y, F	SDB	only	
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS	S:					

		Program	or Servi	ce (Budge	et Entity	Codes)
	Action	48250500				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y, Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
	EDULE II (PSCR, SC2)					
AUDIT		,		ı ı		
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3? (BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SCI	HEDULE III (PSCR, SC3)	•				
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in Other Salary Amount appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11. SCI	HEDULE IV (EADR, SC4)					
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of 160300000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					

		Program	or Servic	e (Budget	t Entity Coo	des)
	Action	48250500				
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y, Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)	•			<u> </u>	
13.1	NOT REQUIRED FOR THIS YEAR					
14. SC	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	ortal)		•		
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is req Fiscal Portal)	uired to	be pos	sted to t	he	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A, N/A				
AUDIT	:					
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instreed to be posted to the Florida Fiscal Portal in Manual Documents)	ructions	for det	tailed in	struction	ıs)
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48250500				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Flori	da Fisc	cal Por	tal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A, N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	Y				
AUDIT:	S - GENERAL INFORMATION		-			
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fisc	al Por	tal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	Section	1013	60 F S	outlin	es the
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)? Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	Section 1013.60 F.S., outlines the department's responsibility for the legislative capital outlay budget				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	request. The "Notwithstanding the provisions of s.216.043, the integrated, comprehensive budge				the
18.5	Are the appropriate counties identified in the narrative?	_		_		_
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	request shall include:" is interpreted to mean "in lieu of" the CIP requirements				

		Program or Service (Budget Entity Codes)				Codes)
	Action	48250500				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FL	ORIDA FISCAL PORTAL					
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				



2019-20 Educational Media and Technology Services Exhibits or Schedules



2019-20 Educational Media and Technology Services Schedule I Series

Fiscal Year 2019-20 LBR Technical Review Checklist

Department/Budget Entity (Service): Education/Educational Media and Technology Services
Agency Budget Officer/OPB Analyst Name: Alicia Bevis
A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

		Program	or Serv	ice (Bud	get Entit	y Codes)
	Action			48250600		
1. GEN	IERAL					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDITS	· · · · · · · · · · · · · · · · · · ·					
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.					
2. EXH	IIBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y				
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y				
3. EXH	IIBIT B (EXBR, EXB)					
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A N/A				
AUDITS	3:					

		Program or Service (Budget Entity C				ty Codes
	Action			48250600	0	
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y,Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IIBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.		-	-	-	
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS		ı		-	ı	
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					

		Progran	n or Servi	ice (Budge	t Entity Code
	Action			48250600	
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding. If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.				
6. EXH	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only				
6.1 TIP	Are issues appropriately aligned with appropriation categories? Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.	Y			
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)				
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y			
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y			
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A			
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A N/A			
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A N/A			
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A			
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A			
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y			
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y			
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A N/A			

		Program or Service (Budget Entity C			y Codes
	Action		48250600		
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR , PLMO)	N/A			
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A			
7.14	Do the amounts reflect appropriate FSI assignments?	Y			
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	N/A			
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A			
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A			
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly coded (4A0XXX0, 4B0XXX0)?	N/A			
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?	Y			
AUDIT					
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	N/A			
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	N/A			
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment) issues net to zero? (GENR, LBR3)	N/A			
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)? (GENR, LBR4 - Report should print "No Records Selected For Reporting" or a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A			
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR from STAM to identify the amounts entered into OAD and ensure these entries have been thoroughly explained in the D-3A issue narrative.	,	•	, <u> </u>	

		Program	or Serv	ice (Buo	dget Enti	ty Codes
	Action			48250600)	
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Second to the Florida Fiscal Portal)	C1R, S	C1D -	Depar	tment	Level)
8.1	Has a separate department level Schedule I and supporting documents package been		1			
0.1	submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?		Y for	2176 a	nd 2380)
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y,Y,Y				
8.10	Are the statutory authority references correct?	Y				

		Program	or Servi	ice (Buc	lget Enti	ty Codes
Action 48250600)	
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)		Y fo	or 2176	only	
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y for 2	2178, 2	543, 2	.555 an	d 2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y,Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y,Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y,Y,Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y for 2176 only				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y, FSDB only				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS	:					

		Program or Service (Budget Entity Code					
	Action	48250600					
8.30	Is Line Le nositive number? (If not, the agency must edirect the hydret request to						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).						
	eminiate the denerty.	Y					
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1						
	Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was						
	prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report						
	should print "No Discrepancies Exist For This Report")	Y,Y					
8.32	Has a Department Level Reconciliation been provided for each trust fund and does						
	Line A of the Schedule I equal the CFO amount? If not, the agency must correct						
	Line A. (SC1R, DEPT)	Y					
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund		_				
0.55	balance in columns A01, A02 and/or A03, and if so, does each column's total agree						
	with line I of the Schedule I?						
	with file 1 of the Benedic 1.	Y					
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been						
	properly recorded on the Schedule IC?	Y					
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is			<u> </u>			
	very important that this schedule is as accurate as possible!						
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the						
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an						
	LBR review date for each trust fund.						
TIP	Review the unreserved fund balances and compare revenue totals to expenditure						
	totals to determine and understand the trust fund status.						
TIP	Typically nonoperating expenditures and revenues should not be a negative number.						
	Any negative numbers must be fully justified.						
9. SCH	EDULE II (PSCR, SC2)						
AUDIT							
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?				T		
	(BRAR, BRAA - Report should print "No Records Selected For This						
	Request'') Note: Amounts other than the pay grade minimum should be fully						
	justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR						
	Instructions.)						
	instructions.)	N/A					
10. SCI	HEDULE III (PSCR, SC3)						
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A					
10.2	Are amounts in Other Salary Amount appropriate and fully justified? (See page 96		T				
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or						
	OADR to identify agency other salary amounts requested.	NI/A					
11 00	HEDLILE IV. (EADD CCA)	N/A					
-	HEDULE IV (EADR, SC4)	L NT/A			<u> </u>		
11.1	Are the correct Information Technology (IT) issue codes used?	N/A					
TIP	If IT issues are not coded (with "C" in 6th position or within a program component						
	of 1603000000), they will not appear in the Schedule IV.						
12. SCI	HEDULE VIIIA (EADR, SC8A)	•					
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the						
	Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO						
	issues can be included in the priority listing.	Y,Y					
	1 , 0						

	Action	48250600				
13. SCI	HEDULE VIIIB-1 (EADR, S8B1)					
13.1	NOT REQUIRED FOR THIS YEAR					
14. SCI	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104	,				
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue					
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been					
	used? Verify that excluded appropriation categories and funds were not used (e.g.					
	funds with FSI 3 and 9, etc.)	N/A				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt					
	service) with the debt service need included in the Schedule VI: Detail of Debt					
	Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required Fiscal Portal)	iired to	o be p	osted t	o the	
15.1	Does the schedule display reprioritization issues that are each comprised of two					
13.1	unique issues - a deduct component and an add-back component which net to zero					
	at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines	14/11				
13.2	on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the					
	authority to implement the reprioritization issues independent of other entities					
	(federal and local governments, private donors, etc.)? Are the reprioritization issues	N/A				
	an allowable use of the recommended funding source?	N/A				
AUDIT:		1 1/ 1 1				
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	NT/A				
16 001	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr	N/A	. C 1	-4-91-3		
	ions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)	ucuons	s tor u	etaneu		
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The					
	Final Excel version no longer has to be submitted to OPB for inclusion on the					
	Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4)					
	(b), Florida Statutes, the Legislature can reduce the funding level for any agency					
	that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR					
	match?	Y				
AUDITS	S INCLUDED IN THE SCHEDULE XI REPORT:			<u> </u>		
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to					
	Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology					
	statewide activities (ACT0010 thru ACT0490) have output standards (Record Type					
	5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain	-				
	08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No					
	Operating Categories Found")	Y				
			•			

Program or Service (Budget Entity Codes)

		Program	or Ser	vice (Bu	dget Enti	ty Codes
	Action			4825060	0	
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities		1			
10.0	which should appear in Section II? (Note: The activities listed in Audit #3 do not					
	have an associated output standard. In addition, the activities were not identified as					
	a Transfer to a State Agency, as Aid to Local Government, or a Payment of					
	Pensions, Benefits and Claims. Activities listed here should represent					
	transfers/pass-throughs that are not represented by those above or administrative					
	costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	* 7				
167	·	Y	-	<u> </u>		<u> </u>
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N				
TIP	If Section I and Section III have a small difference, it may be due to rounding and	11				
111	therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	ne Flor	ida Fi	scal P	ortal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of		<u> </u>	T		
17.1	the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y		1		
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level	1				
	of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million					
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs	N/A				
	been emailed to: IT@LASPBS.STATE.FL.US?	N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in					
	the proper form, including a Truth in Bonding statement (if applicable)?	Y				
AUDIT S	S - GENERAL INFORMATION	•		•	•	•
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of					
	audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors					
	are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fis	scal P	ortal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?				S., outli	
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	_		-	sibility	
		_		-	outlay b ithstand	_
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP	_			16.043,	_
	Instructions)?	_			nensive	
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08	_		_		erpreted
	and A09)?	_			of" the	-
18.5	Are the appropriate counties identified in the narrative?	<u> </u>	re	quirem	ents.	
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for					
	each project and the modified form saved as a PDF document?					
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to					
	Local Governments and Non-Profit Organizations must use the Grants and Aids to					
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major					
	appropriation category (140XXX) and include the sub-title "Grants and Aids".					
	These appropriations utilize a CIP-B form as justification.					
40 EY 4	ORIDA FISCAL PORTAL					

		Program	or Serv	ice (Buo	lget Entit	ty Codes)
	Action	48250600				
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as					
	outlined in the Florida Fiscal Portal Submittal Process?	Y				



2019-20 Workforce Education Exhibits or Schedules



2019-20 Workforce Education Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2019 - 20 48 EDUCATION		
Frust Fund Title: Budget Entity: LAS/PBS Fund Number:	DEPARTMENT 2178	HANCEMENT TRUST FU	IND
ZAS/I DS Fulld Number.	Balance as of	SWFS*	Adjusted
	6/30/2018	Adjustments	Balance
Chief Financial Officer's (CFO) Cash Balance	195.99	(A)	195.99
ADD: Other Cash (See Instructions)	4,737.87	(B)	4,737.87
ADD: Investments	369,941,712.18	(C)	369,941,712.18
ADD: Outstanding Accounts Receivable	84,742,425.76	(D)	84,742,425.76
ADD:		(E)	_
Otal Cash plus Accounts Receivable	454,689,071.80	(F)	454,689,071.80
LESS Allowances for Uncollectibles	3,080.63	(G)	3,080.63
LESS Approved "A" Certified Forwards	16,639,384.69	(H)	16,639,384.69
Approved "B" Certified Forwards		(H)	_
Approved "FCO" Certified Forwards	-	(H)	-
LESS: Other Accounts Payable (Nonoperating)	43,686.07	(I)	43,686.07
LESS:		(J)	_
Unreserved Fund Balance, 07/01/18	438,002,920.41	(K) -	438,002,920.41

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** EDUCATIONAL ENHANCEMENT TRUST FUND LAS/PBS Fund Number: 2178 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 438,247,393.46 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS 0.00 (D) A/P not C/F-Operating Categories (D) OTHER LOANS AND NOTES RECEIVABLE, LONG TERM (460,825.57) (D) 216,352.52 (D) ALLOWANCE FOR UNCOLLECTIBLES, LONG TERM (D) **438,002,920.41** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **438,002,920.41** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Budget Period: 2019 - 2020 48 EDUCATION FEDERAL GRANTS TRUST FUND 48250800 - WORKFORCE EDUCATION 2261				
3,914.17	(A)	3,914.17		
	(B)	_		
	(C)	_		
56,013.67	(D)	56,013.67		
17,357,705.87	(E)	17,357,705.87		
17,417,633.71	(F) -	17,417,633.71		
	(G)	_		
59,927.84	(H)	59,927.84		
17,357,705.87	(H)	17,357,705.87		
	(H)	_		
	(I)	_		
	(J)	-		
-	(K) -	_ ;		
	48 EDUCATION FEDERAL GRANTS 48250800 - WORKFO 2261 Balance as of 6/30/2018 3,914.17 56,013.67 17,357,705.87 17,417,633.71 59,927.84	### ### ##############################		

Office of Policy and Budget - June 2018

year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION** FEDERAL GRANTS TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2261 BE: 48250800 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **0.00** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (17,357,705.87) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) ANTICIPATED REVENUE 17,357,705.87 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **0.00** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.00** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

	Budget Period: 2019 - 2020 48 EDUCATION		
_	OPERATING TRUST FUNI)	
<u> </u>	DEPARTMENT		
AS/PBS Fund Number:	2510		
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,882 (A)		1,882
ADD: Other Cash (See Instructions)	(B)		0
ADD: Investments	1,475,063 (C)		1,475,063
ADD: Outstanding Accounts Receivable	2,356 (D)		2,356
ADD:	(E)		0
Cotal Cash plus Accounts Receivable	1,479,300 (F)	0	1,479,300
LESS Allowances for Uncollectibles	(G)		0
LESS Approved "A" Certified Forwards	120,000 (H)		120,000
Approved "B" Certified Forwards	133,309 (H)		133,309
Approved "FCO" Certified Forwards	(H)		0
LESS: Other Accounts Payable (Nonoperating)	148 (I)		148
LESS:	(J)		0
Jnreserved Fund Balance, 07/01/18	1,225,843 (K)	0	1,225,843 *

Office of Policy and Budget - June 2018

*SWFS = Statewide Financial Statement

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: OPERATING TRUST FUND** LAS/PBS Fund Number: 2510 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; **1,294,420.32** (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: (C) SWFS Adjustment # and Description (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (133,309.09) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 64,731.76 (D) (D) (D) (D) **1,225,842.99** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **1,225,842.99** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS Budget Period: 2017 - 2018

Department: Office of the Inspector General Chief Internal Auditor: Tiffany Hurst

Budget Entity: Workforce Education **Phone Number:** 850-245-9422

(1) REPORT	(2) PERIOD	(3)	(4) SUMMARY OF	(5) SUMMARY OF	(6) ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	1/16/2018	Department of	Finding 1: DCAE did not issue desktop	Management response: Concur.	
Inspector General		Education	monitoring reports in a timely manner.	DCAE will establish timelines for the	
(OIG)		(DOE)	Recommendation: We recommend that DCAE	issuance of monitoring reports and	
Report		Division of Career and		ensure that reports are issued within	
# A-1617-025		Adult Education		those timelines. SCAE will establish	
		(DCAE)		definitions for draft reports and final	
		Grants Administration		reports.	
			draft reports and final reports.		
		Career & Technical	Finding 2: DCAE did not include the	Management response: Concur.	
		Education (CTE)	achievement of Adult General Education	DCAE will incorporate the	
			performance targets in their risk analysis.	achievement of Adult Education state	
		Adult Education (AE)	-	performance targets into their risk	
			incorporate the achievement of Adult Education	analysis in order to ensure those	
		Workforce Innovation	state performance targets into their risk analysis	providers not achieving the	
		and Opportunity ACT	in order to ensure those providers not achieving	performance targets will be identified,	
		(WIOA)	the performance targets will be identified,	receive a higher risk rating, an receive	
			receive a higher risk rating, and receive an	an opportunity for onsite or desktop	
		Office of Career,	opportunity for onsite or desktop monitoring.	monitoring.	
		Technical, and Adult			
		Education (OCTAE)	Finding 3. Current Adult Education grants do	Management response: Concur DCAE	
			not include performance targets for all primary	will incorporate performance targets	
			core measures.	for all primary core measures in the	
			Recommendation: We recommend that DCAE	Adult Education grant. OCTAE does	
			include performance targets for all primary	not plan to negotiate performance	
			measures in the Adult Education grants to ensure	targets for employment outcome	
			providers are achieving their performance goals	measures and credential attainment	
			and to address forthcoming WIOA guidelines.	rate until there is at least two years for	
				employment outcome measures and	
				credential attainment rate until there is	
			Page 314 of 908	at least two years of baseline data.	

Office of the Inspector General Six-Month Status Report # F-1718-023 on Report # A-1617-025	6/4/2018	Department of Education (DOE) Division of Career and Adult Education (DCAE) Grants Administration	Finding.1 DCAE did not issue desktop monitoring reports in a timely manner. Recommendation: We recommend that DCAE establish timelines for the issuance of monitoring reports and ensure that reports are issued within those timelines. We also recommend that DCAE establish definitions for draft reports and final reports.	Management response: Action Completed: DCAE established report definitions for desktop monitoring preliminary (draft) reports and final reports. Timelines were also established for the monitoring reports. Evidence: Attachment A [Desk Monitoring Report Definitions for Preliminary (draft) and Final Report and Report Timeline] Completed April 23, 2018 Gloria Spradley-Brown/Tashi Williams
		Career & Technical Education (CTE) Adult Education (AE) Workforce Innovation and Opportunity ACT (WIOA) Office of Career, Technical, and Adult Education (OCTAE)	Finding 2. DCAE did not include the achievement of Adult General Education performance targets in their risk analysis. Recommendation: We recommend that DCAE incorporate the achievement of Adult Education state performance targets into their risk analysis in order to ensure those providers not achieving the performance targets will be identified, receive a higher risk taring, and receive an opportunity for onsite or desktop monitoring.	Management response: Action Completed: DCAE incorporated the achievement of Adult Education state performance targets into the 2018-19 risk analysis. Evidence: Attachment B (Business Rules for Adult Education State Performance Targets-Compliance Agency Post Test Quartile Rankings)
			Finding 3. Current Adult Education grants do not include performance targets for all primary core measures. Recommendation: We recommend that DCAE include performance targets for all primary measures in the Adult Education grants to ensure providers are achieving their performance goals and to address forthcoming WIOA guidelines.	Management response: DCAE will incorporate performance targets for all primary core measures in the Adult Education grant. Per the attached email, OCTAE does not plan to negotiate performance targets for employment outcome measures and credential attainment rate until there is at least two years of baseline data.

	Based on this email, it is anticipated
	that performance targets for one or
	more of the outcome measures will be
	established for the 2019-20 reporting
	year. Notation of this expected
	schedule was included on page 50 of
	the 2017-18 AGE FRA released
	January 2016. Therefore performance
	targets could not be negotiated and set
	for local agencies prior to reporting
	vear 2019-20.
	Anticipated completion date: July 1,
	2019
	Contacts: Gloria Spradley-
	Brown/Tashi Williams/Tara
	Goodman/Tara McLarnon
<u> </u>	
Office of Policy and Budget - July 2018	

	Fiscal Year 2019-20 LBR Technical Review C	heckli	ist			
Departm	nent/Budget Entity (Service): Education / Workforce Education					
Agency	Budget Officer/OPB Analyst Name: Alicia Bevis					
A "Y" in	dicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these requir	re further	explai	nation/j	ustifica	tion
	nal sheets can be used as necessary), and "TIPS" are other areas to consider.	3	<i>T</i>	J	J	
		Program	or Serv	ice (Bud	get Entit	y Codes
	Action	48250800				
1. GEN	NERAT.					
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1,					1
1.1	IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and					
	MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust					
	Fund columns (no trust fund files for narrative columns)? Is Column A02 set to					
	TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL					
	for UPDATE status for the Trust Fund Files (the Budget Files should already be on					
	TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for					
	UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO)					
	set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains					
	on OWNER)? (CSDC or Web LBR Column Security)	Y				
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status					
	for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDIT		T	1	T	Ī	ı
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit	Y				
1.4	Comparison Report to verify. (EXBR, EXBA) Has Column A12 security been set correctly to ALL for DISPLAY status and	1				
1.4	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files?					
	(CSDR, CSA)					
		Y				
TIP	The agency should prepare the budget request for submission in this order: 1) Copy					
	Column A03 to Column A12, and 2) Lock columns as described above. A security					
	control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.					
	require columns to be in the proper status before uploading to the portai.					
2. EXF	HBIT A (EADR, EXA)					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and					
	does it conform to the directives provided on page 59 of the LBR Instructions?					
		Y				
2.2	Are the statewide issues generated systematically (estimated expenditures,					
	nonrecurring expenditures, etc.) included?	Y				-
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions	37				
2 EVI	(pages 15 through 29)? Do they clearly describe the issue?	Y				
	HBIT B (EXBR, EXB) Is it apparent that there is a fund shift where an appropriation category's funding	1				1
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS					
	correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique					
	add back issue should be used to ensure fund shifts display correctly on the LBR					
	exhibits.	N/A,N/	A			<u>L</u>
AUDIT						

		Program	or Servi	ce (Budg	get Entity	y Codes
	Action	48250800				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y,Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	HBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5. EXH	IIBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS		•				ı
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)					
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					

		Program	or Service	(Budge	t Entity Codes)
	Action	48250800			
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.				
	IBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.				I
6.1 TIP	Are issues appropriately aligned with appropriation categories? Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.	Y			
7. EXH	IBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)				
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.) Does the issue narrative adequately explain the agency's request and is the	Y			
	explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y			
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A			
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A,N/	A		
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A,N/	A		
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A			
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A			
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y			
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y			
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A,N/	A		
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR, PLMO)	N/A			
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	N/A			

		Program	or Service	e (Budget	Entity (Codes)
	Action	48250800				
7.10	11 1 1 1 (0) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	1				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as	NT/A				ļ
7.14	required for lump sum distributions?	N/A Y				
-	Do the amounts reflect appropriate FSI assignments? Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring	1				
7.15	cuts from a prior year or fund any issues that net to a positive or zero amount?					
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to					
	zero or a positive amount.	N/A				
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position	1 N /A				
7.10	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the					
	fifth position of the issue code (XXXXAXX) and are they self-contained (not					
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)					
		N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,	37/1				
7.10	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A				
7.18	Are the issues relating to <i>major audit findings and recommendations</i> properly	NT/A				
7.19	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide Strategic Plan for Economic Development?					
		Y				
AUDIT		I	1 1			
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year					
	Expenditures) issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net					
	to zero? (GENR, LBR2)	N/A				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)					
	issues net to zero? (GENR, LBR3)	N/A				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?					
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or					
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases					
	State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be		<u> </u>			
	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR					
	from STAM to identify the amounts entered into OAD and ensure these entries have					
	been thoroughly explained in the D-3A issue narrative.					
TID	The issue perretive must completely and thereughly evaluin and justify each D.24					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and					ļ
	legislative analysts to have a complete understanding of the issue submitted.					ļ
	Thoroughly review pages 67 through 72 of the LBR Instructions.					
TO TO						
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not					
	picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A02. Proving hydrot amendments to					
	in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for					ļ
	General Revenue funds.					ļ
	General Revenue funus.					

		Program	or Servi	ce (Bud	get Entity	y Codes)
	Action	48250800				
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Second to the Florida Fiscal Portal)	C1R, SC	C1D - 1	Depar	tment l	Level)
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y for 2	176 an	d 2380)	
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y,Y,Y				
8.10	Are the statutory authority references correct?	Y				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y for 2	176 on	ıly		
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y for 2		•	55, and	2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	YY				

		Program	or Servi	ce (Bud	get Entity	Codes)
	Action	48250800			Ĭ	
0.15		1				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y,Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided? Are appropriate General Revenue Service Charge nonoperating amounts included in	Y,Y,Y				
8.20	Section II?	Y for 2	176 on	ılv		
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?					
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y for F	SDB o	only		
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29 AUDITS	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No Discrepancies Exist For This Report")	Y,Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R, DEPT)	Y				

		Program	or Servi	ce (Bud	get Entity	y Codes)
	Action	48250800				
0.00		1				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund					
	balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?					
	with line 1 of the Schedule 1?	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been					
	properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is					
	very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the					
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an					
	LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure					
	totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number.					
	Any negative numbers must be fully justified.					
	IEDULE II (PSCR, SC2)					
AUDIT		1		ı	ı	ı
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?					
	(BRAR, BRAA - Report should print "No Records Selected For This					
	Request") Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	N/A				
10. SC	HEDULE III (PSCR, SC3)					
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in Other Salary Amount appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11 SC	HEDULE IV (EADR, SC4)	14/11				
11.1	Are the correct Information Technology (IT) issue codes used?	N/A	1			
TIP	If IT issues are not coded (with "C" in 6th position or within a program component	14/11	<u> </u>			
111	of 1603000000), they will not appear in the Schedule IV.					
	or reconstruction in most appear in the sentence re-					
12. SC	HEDULE VIIIA (EADR, SC8A)					
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the					
	Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO					
	issues can be included in the priority listing.	Y,Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)				•	
13.1	NOT REQUIRED FOR THIS YEAR					
14. SC	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104					
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue					
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been					
	used? Verify that excluded appropriation categories and funds were not used (e.g.					
	funds with FSI 3 and 9, etc.)	N/A				

		Program	or Servi	ce (Bud	get Entity	y Codes
	Action	48250800				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required Fiscal Portal)	uired to	be po	sted to	the	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A,N/	'A			
AUDIT						
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instritions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)		for de	etailed		
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)					
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:			<u> </u>	l	
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)					
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y N				

		Program	or Servi	ce (Bud	get Entit	y Codes
	Action	48250800				
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Flori	da Fis	cal Po	rtal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of					
	the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million					
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs					
	been emailed to: IT@LASPBS.STATE.FL.US?	N/A,N/	'Δ			
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in	1 1/ 1 1,1 1/	11			
17.5	the proper form, including a Truth in Bonding statement (if applicable)?	Y				
AUDIT	S - GENERAL INFORMATION					
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of					
	audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are					
	due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fisc	cal Por	rtal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?					
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	depart	ment's	respons	., outlin sibility f	or the
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	legislative capital outlay budg request. The "Notwithstanding provisions of s.216.043, the integrated, comprehensive bud request shall include: " is interpr			ng the	
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?				udget	
18.5	Are the appropriate counties identified in the narrative?				of" the C	
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for		rec	quireme	ents	
	each project and the modified form saved as a PDF document?					
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to					
	Local Governments and Non-Profit Organizations must use the Grants and Aids to					
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major					
	appropriation category (140XXX) and include the sub-title "Grants and Aids".					
	These appropriations utilize a CIP-B form as justification.					
19. FL	ORIDA FISCAL PORTAL	1				
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as					
	outlined in the Florida Fiscal Portal Submittal Process?	Y				
		•				



2019-20 Florida Colleges Exhibits or Schedules



2019-20
Florida Colleges
Schedule I Series

Department Title: Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION EDUCATIONAL ENHANCEMENT TRUST FUND DEPARTMENT 2178					
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance			
Chief Financial Officer's (CFO) Cash Balance	195.99	(A)	195.99			
ADD: Other Cash (See Instructions)	4,737.87	(B)	4,737.87			
ADD: Investments	369,941,712.18	(C)	369,941,712.18			
ADD: Outstanding Accounts Receivable	84,742,425.76	(D)	84,742,425.76			
ADD:		(E)	_			
Total Cash plus Accounts Receivable	454,689,071.80	(F)	454,689,071.80			
LESS Allowances for Uncollectibles	3,080.63	(G)	3,080.63			
LESS Approved "A" Certified Forwards	16,639,384.69	(H)	16,639,384.69			
Approved "B" Certified Forwards		(H)	_			
Approved "FCO" Certified Forwards	-	(H)	-			
LESS: Other Accounts Payable (Nonoperating)	43,686.07	(I)	43,686.07			
LESS:		(J)	_			
Unreserved Fund Balance, 07/01/18	438,002,920.41	(K) -	438,002,920.41 *			

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** EDUCATIONAL ENHANCEMENT TRUST FUND LAS/PBS Fund Number: 2178 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 438,247,393.46 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS 0.00 (D) A/P not C/F-Operating Categories (D) OTHER LOANS AND NOTES RECEIVABLE, LONG TERM (460,825.57) (D) 216,352.52 (D) ALLOWANCE FOR UNCOLLECTIBLES, LONG TERM (D) **438,002,920.41** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **438,002,920.41** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.



2019-20 State Board of Education Exhibits or Schedules



2019-20 State Board of Education Schedule I Series

Budget Period: 2019 - 2020

Frust Fund Title: A Budget Entity: 4	48 EDUCATION ADMINISTRATIVE TRUST FUND 48800000 - STATE BOARD OF EDUCATION 2021					
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance			
Chief Financial Officer's (CFO) Cash Balance	(20,595.94)	(A)	(20,595.94)			
ADD: Other Cash (See Instructions)		(B)	-			
ADD: Investments	5,295,231.71	(C)	5,295,231.71			
ADD: Outstanding Accounts Receivable	60,700.64	(D)	60,700.64			
ADD: [(E)	-			
otal Cash plus Accounts Receivable	5,335,336.41	(F)	5,335,336.41			
LESS Allowances for Uncollectibles	3,034.05	(G)	3,034.05			
LESS Approved "A" Certified Forwards	157,541.63	(H)	157,541.63			
Approved "B" Certified Forwards	2,494,613.52	(H)	2,494,613.52			
Approved "FCO" Certified Forwards		(H)	-			
LESS: Other Accounts Payable (Nonoperating)	15,983.37	(I)	15,983.37			
LESS: ANTICIPATED TF TO 48180000/0210	870.49	(J)	870.49			
LESS: ANTICIPATED TF TO 48250500/0210	56,267.82	(J)	56,267.82			
Inreserved Fund Balance, 07/01/18	2,607,025.53	(K) -	2,607,025.53			
Notes: *SWFS = Statewide Financial Statement ** This amount should agree with Line		phodulo I for the most reco	nt completed fiscal			

Office of Policy and Budget - June 2018

year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 48 EDUCATION** Department Title: ADMINISTRATIVE TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2021 BE: 48800000 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **5,295,699.88** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (2,494,613.52) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 53,588.00 (D) OTHER LOANS AND NOTES RECEIVABLE (190,510.52) (D) ANTICIPATED TF TO 48180000/0210 (870.49) (D) ANTICIPATED TF TO 48250500/0210 (56,267.82) (D) ADJUSTED BEGINNING TRIAL BALANCE: **2,607,025.53** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **2,607,025.53** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

	ED CERTIFICATION	SERVICES TRUST FUNI	D
- ·	DEPARTMENT		
LAS/PBS Fund Number:	2176		
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	74,867	(A)	74,867
ADD: Other Cash (See Instructions)	31,689	(B)	31,689
ADD: Investments	1,015,767	(C)	1,015,767
ADD: Outstanding Accounts Receivable	3,280	(D)	3,280
ADD:		(E)	_
Total Cash plus Accounts Receivable	1,125,603	(F) -	1,125,603
LESS Allowances for Uncollectibles	542	(G)	542
LESS Approved "A" Certified Forwards	78,275	(H)	78,275
Approved "B" Certified Forwards	303,086	(H)	303,086
Approved "FCO" Certified Forwards		(H)	-
LESS: Other Accounts Payable (Nonoperating)	198,543	(I)	198,543
LESS:		(J)	_
Jnreserved Fund Balance, 07/01/18	545,157	(K) -	545,157

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** ED CERTIFICATION/SERVICES TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2176 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; **420,976** (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** (303,086) (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) 48,708 (D) A/P not C/F-Operating Categories COMPENSATED ABSENCES LIABILITY 378,558 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **545,157** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) 545,157 (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

Budget Period: 2019 - 2020 48 EDUCATION Department Title: DIV OF UNIV FACILITY CONSTRUCTION ADMINISTRATIVE TRUST FUND **Trust Fund Title: Budget Entity:** DEPARTMENT LAS/PBS Fund Number: 2222 SWFS* Adjusted Balance as of 6/30/2018 Adjustments **Balance** 55,071.76 (A) Chief Financial Officer's (CFO) Cash Balance 55,071.76 ADD: Other Cash (See Instructions) 0 (B) 0 ADD: Investments 0 ADD: Outstanding Accounts Receivable 0 ADD: _____ **Total Cash plus Accounts Receivable 55,071.76** (F) 55,071.76 0 LESS Allowances for Uncollectibles 26,191.80 (H) LESS Approved "A" Certified Forwards 26,191.80 Approved "B" Certified Forwards 3,546.13 (H) 3,546.13 0 Approved "FCO" Certified Forwards LESS: Other Accounts Payable (Nonoperating) (I) 0 0 LESS: 25,333.83 (K) 25,333.83 ** Unreserved Fund Balance, 07/01/18

Notes:

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** DIV OF UNIV FACILITY CONSTRUCTION ADMINISTRATIVE TRUST FUND LAS/PBS Fund Number: 2222 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 28,797.46 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (3,546.13) (D) Approved FCO Certified Forward per LAS/PBS (D) 82.50 (D) A/P not C/F-Operating Categories (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **25,333.83** (E) **25,333.83** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION					
Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	FEDERAL GRANTS 48800000 - STATE BC 2261	TRUST FUND DARD OF EDUCATION				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance			
Chief Financial Officer's (CFO) Cash Balance	188,891.20	(A)	188,891.20			
ADD: Other Cash (See Instructions)		(B)	_			
ADD: Investments		(C)	-			
ADD: Outstanding Accounts Receivable	2,679,475.02	(D)	2,679,475.02			
ADD: ANTICIPATED REVENUE	32,050,819.00	(E)	32,050,819.00			
Total Cash plus Accounts Receivable	34,919,185.22	(F) -	34,919,185.22			
LESS Allowances for Uncollectibles	284.99	(G)	284.99			
LESS Approved "A" Certified Forwards	2,853,652.72	(H)	2,853,652.72			
Approved "B" Certified Forwards	32,055,073.79	(H)	32,055,073.79			
Approved "FCO" Certified Forwards		(H)				
LESS: Other Accounts Payable (Nonoperating)	10,173.89	(I)	10,173.89			
LESS:		(J)	_			
Unreserved Fund Balance, 07/01/18	(0.17)	(K) -	(0.17)			

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020** Department Title: **48 EDUCATION Trust Fund Title:** FEDERAL GRANTS TRUST FUND BE: 48800000 LAS/PBS Fund Number: 2261 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; **0.00** (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (32,055,073.79) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 4,254.62 (D) ANTICIPATED REVENUE 32,050,819.00 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **(0.17)** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) (**0.17**) (F) **DIFFERENCE:** 0.00 (G)* *SHOULD EQUAL ZERO.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS

Department: 48 EDUCATION Budget Period: 2019-20

Program: DEPARTMENT

Fund: 2380 - INSTITUTIONAL ASSESMENT TRUST FUND

Specific Authority:

Section 1010.83 and 1005.35 Florida Statutes

Purpose of Fees Collected: Fu

Funds from the trust fund shall be used for purposes including, but not limited to, the following:

- (a) Authorized expenses of the Commission for Independent Educationin carrying out its required duties.
- (b) Authorized expenses from the Department of Education account incurred as a result of the inclusion of nonpublic colleges in the statewide course numbering system.
- (c) Expenses authorized by the Commission for Independent
 Education from the Student Protection Fund account to complete the
 training of students enrolled in an institution that terminates a program
 or ceases operation while the student is enrolled or to facilitate the
 retrieval orsafekeeping of records from a closed institution.
- (d) Expenses authorized by the Department of Education related to a reciprocity agreement.

Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.)

Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach **Examination of Regulatory Fees** Form - Part I and II.)

Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections I, II, and III only.)

SECTION I - FEE COLLECTION	ACTUAL FY 2017-18	ESTIMATED FY 2018-19	REQUEST FY 2019-20
Receipts:			
FEES INST ASSESSMENT	50,850	100,000	100,000
FEES COURSE NON PUBLIC	8,489	8,489	8,489
LICENSES INST ASSESSMENT	3,017,934	3,017,934	3,017,934
FEES - STUDENT PROTECTION	212,583	212,583	212,583
FEES - SARA	234,000	234,000	234,000
Total Fee Collection to Line (A) - Section III	3,523,856	3,573,006	3,573,006
SECTION II - FULL COSTS			
<u>Direct Costs:</u>			
Salaries and Benefits	2,607,875	2,709,822	2,722,523
Other Personal Services	105,357	219,557	219,765

Expenses		352,800	540,776	540,776		
Operating Capital Outlay		14,206	16,375	16,375		
Contracted Services		375,983	405,405	800,061		
Risk Management Insuranc	e	3,266	3,606	3,606		
DMS-Human Resources		9,449	9,069	9,069		
Ed Tech and Information Services		309,898	311,517	312,038		
Indirect Costs Charged to Trus	t Fund					
Total Full Costs to Line (B) - Section III		3,778,834	4,216,127	4,624,213		
Basis Used:	For the 201	9-2020 fiscal year tl	ne Commission is rec	questing access to		
	\$394,656 th	nat is currently avail	able in the Student P	rotection Fund		
	to aid in ins	stitution closures & t	train-outs and transc	ript conversions.		
SECTION III - SUMMARY						
TOTAL SECTION I	(A)	3,523,856	3,573,006	3,573,006		
TOTAL SECTION II	(B)	3,778,834	4,216,127	4,624,213		
TOTAL - Surplus/Deficit	(C)	(254,978)	(643,121)	(1,051,207)		
EXPLANATION of LINE C:						
The Institutional Assessment T		rently has a cash balan	ce that will alleviate th	ne deficit that		
exist in line C.		•				

Schedule IA - Part I: Examination of Regulatory Fees

Department:_	_Education_		
•			

Regulatory Service to or Oversight of Businesses or Professions Program: Commission for Independent Education (CIE) – Fund 2380

1. What recent operational efficiencies have been achieved to either decrease costs or improve services? If costs have been reduced, how much money has been saved during the fiscal year?

The Commission Information Management System (CIMS) is a unique, Access-based database that has been developed by Commission staff to facilitate the licensure and regulation of over 1000 nonpublic postsecondary education institutions. This highly efficient and effective system saves staff time by producing all of the documents required for licensure (including all staff correspondence) using prepared templates and institutional information acquired from the database. The annual amount of cost-savings in staff time is estimated in excess of \$50,000 annually. Images of paper documents received from schools and colleges are provided electronically to Commissioners for review. This saves as much as \$10,000 annually in shipping costs and copying charges.

- 2. What additional operational efficiencies are planned? What are the estimated savings associated with these efficiencies during the next fiscal year?

 Further refinements for the CIMS are on-going and the system continues to improve staff efficiency and effectiveness.
- 3. Is the regulatory activity an appropriate function that the agency should continue at its current level?

Yes. This is based on the statutory duties outlined in Section 1005, Florida Statutes and Chapter 6E, Florida Administrative Code.

- 4. Are the fees charged for the regulatory service or oversight to businesses or professions based on revenue projections that are prepared using generally accepted governmental accounting procedures or official estimates by the Revenue Estimating Conference, if applicable?

 Yes
- 5. Are the fees charged for the regulatory service or oversight to businesses or professions adequate to cover both direct and indirect costs of providing the regulatory service or oversight?

Yes

6. Are the fees charged for the regulatory service or oversight to businesses or professions reasonable and do they take into account differences between the types of professions or businesses that are regulated? For example, do fees reflect the amount of time required to conduct inspections by using a sliding scale for annual fees based on the size of the regulated business; or do fees provide a financial incentive for regulated entities to maintain compliance with state standards by assessing a re-inspection fee if violations are found at initial inspection?

Yes

- 7. If the fees charged for the regulatory services or oversight to businesses or professions are **not** adequate to cover direct and indirect program costs provide either:
 - a) information regarding alternatives for realigning revenues or costs to make the regulatory service or program totally self-sufficient, including any statutory changes that are necessary to implement the alternative; or
 - b) demonstrate that the service or program provides substantial benefits to the public which justify a partial subsidy from other state funds, specifically describing the benefits to the general public (statements such as 'providing consumer benefits' or 'promoting health, safety and welfare' are not sufficient justification). For example, the program produces a range of benefits to the general public, including pollution reduction, wildlife preservation, and improved drinking water supply. Alternatively, the agency can demonstrate that requiring self-sufficiency would put the regulated entity at an unfair advantage. For example, raising fees sufficiently to cover program costs would require so high an assessment as to damage its competitive position with similar entities in other states.

Not Applicable

8. If the regulatory program is not self-sufficient and provides a public benefit using state subsidization, please provide a plan for reducing the state subsidy.

Not Applicable

Schedule IA - Part II: Examination of Regulatory Fees

Department: Education

Regulatory Service to or Oversight of Business or Profession Program: Licensure of independent postsecondary educational institutions

Does Florida Statutes require the regulatory program to be financially self-sufficient? (Yes or No and F.S.): Yes, s. 1005.35. F.S.

What percent of the regulatory cost is currently subsidized? (0 to 100%) 0

If the program is subsidized from other state funds, what is the source(s)? N/A

What is the current annual amount of the subsidy? N/A

Service/Product Regulated	Specific Fee Title	Statutory Authority for Fee	Maximum Fee Authorized (cap)	Year of Last Statutory Revision to Fee	Is Fee Set by Rule? (Yes or No)	Current Fee	Fund Fee Deposited in (indicate General Revenue or Specific Trust Fund)
Data collection and dissemination	Base	s.1005.35, F.S.	See Rule 6E-4.001	N/A	Yes	See Rule 6E-4.001	Instiutional Assessment TF
Licensure	Licensure	s.1005.35, F.S.	See Rule 6E-4.001	N/A	Yes	See Rule 6E-4.001	Instiutional Assessment TF
Student protection	Student Protection Fund	s.1005.37, F.S.	\$500 initial payment + .0005% annual gross tuition revenue	N/A	Yes	See Rule 6E-4.001	Instiutional Assessment TF
Institutional Participation in SARA	FL-SARA	s.1000.35, F.S.	See Rule 6N-1.005	N/A	No	See Rule 6N-1.005	Instiutional Assessment TF

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION						
Frust Fund Title: Budget Entity:	INSTITUTIONAL ASSESSMENT TRUST FUND DEPARTMENT						
LAS/PBS Fund Number:	2380						
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance				
Chief Financial Officer's (CFO) Cash Balance	22,360 (A)		22,360				
ADD: Other Cash (See Instructions)	15,274 (B)		15,274				
ADD: Investments	5,988,974 (C)		5,988,974				
ADD: Outstanding Accounts Receivable	9,651 (D)		9,651				
ADD:	(E)		0				
Total Cash plus Accounts Receivable	6,036,259 (F)	0	6,036,259				
LESS Allowances for Uncollectibles	(G)		0				
LESS Approved "A" Certified Forwards	16,305 (H)		16,305				
Approved "B" Certified Forwards	36,370 (H)		36,370				
Approved "FCO" Certified Forwards	(H)		0				
LESS: Other Accounts Payable (Nonoperating)	605 (I)		605				
LESS:	(J)		0				
Unreserved Fund Balance, 07/01/18	5,982,979 (K)	0	5,982,979 *				

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

Office of Policy and Budget - June 2018

*SWFS = Statewide Financial Statement

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** INSTITUTIONAL ASSESSMENT TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2380 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 5,675,348.52 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** (36,369.85) (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 83.84 (D) COMPENSATED ABSENCES 343,916.07 (D) (D) (D) **5,982,978.58** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **5,982,978.58** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

Budget Period: 2019 - 2020

Department Title: 48 EDUCATION

Trust Fund Title: STUDENT LOAN OPERATING TRUST FUND

Budget Entity: DEPARTMENT

LAS/PBS Fund Number: 2397

	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	1,392 (A)		1,392
ADD: Other Cash (See Instructions)	(B)		0
ADD: Investments	14,304,477 (C)		14,304,477
ADD: Outstanding Accounts Receivable	1,066,674 (D)		1,066,674
ADD:	(E)		0
Total Cash plus Accounts Receivable	15,372,543 (F)	0	15,372,543
LESS Allowances for Uncollectible	(G)		0
LESS Approved "A" Certified Forwards	198,437 (H)		198,437
Approved "B" Certified Forwards	457,874 (H)		457,874
Approved "FCO" Certified Forwards	(H)		0
LESS: Other Accounts Payable (Nonoperating)	3,809 (I)		3,809
LESS: Reserve-Default Prevention	2,282,639 (J)		2,282,639
Unreserved Fund Balance, 07/01/18	12,429,784 (K)	0	12,429,784

Notes:

^{*}SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** STUDENT LOAN OPERATING TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2397 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 15,155,686 (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (457,874) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 14,611 (D) Default Prevention Reserve (2,282,639) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **12,429,784** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **12,429,784** (F) **DIFFERENCE: 0** (G)* *SHOULD EQUAL ZERO.

-	NURSING STUDENT LOA	N FORGIVENESS T	RUST FUND
8 .	DEPARTMENT		
LAS/PBS Fund Number:	2505		
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	- (A)		-
ADD: Other Cash (See Instructions)	(B)		-
ADD: Investments	1,225,531.70 (C)		1,225,531.70
ADD: Outstanding Accounts Receivable	1,739.92 (D)		1,739.92
ADD:	(E)		-
Total Cash plus Accounts Receivable	1,227,271.62 (F)	-	1,227,271.62
LESS Allowances for Uncollectibles	(G)		-
LESS Approved "A" Certified Forwards	(H)		-
Approved "B" Certified Forwards	(H)		-
Approved "FCO" Certified Forwards	(H)		-
LESS: Other Accounts Payable (Nonoperating)	109.45 (I)		109.45
LESS:	(J)		-
Unreserved Fund Balance, 07/01/18	1,227,162.17 (K)	-	1,227,162.17
Notes:			

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** NURSING STUDENT LOAN FORGIVENESS TRUST FUND LAS/PBS Fund Number: 2505 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; 1,227,162.17 (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **1,227,162.17** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **1,227,162.17** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE 1A: DETAIL OF FEES AND RELATED PROGRAM COSTS **Department: 48 EDUCATION Budget Period: 2019-20 DEPARTMENT Program: Fund:** 2510 - OPERATING TRUST FUND **Specific Authority:** 1001.281 and 1006.29 To support program operations for GED and stipends for instructional **Purpose of Fees Collected:** material reviewers. Type of Fee or Program: (Check **ONE** Box and answer questions as indicated.) Regulatory services or oversight to businesses or professions. (Complete Sections I, II, and III and attach Examination of Regulatory Fees Form - Part I and II.) Non-regulatory fees authorized to cover full cost of conducting a specific program or service. (Complete Sections X I, II, and III only.) **SECTION I - FEE COLLECTION ACTUAL ESTIMATED REQUEST** FY 2017-18 FY 2018-19 FY 2019-20 Receipts: 235,050 255,000 255,000 **FEES-GED TESTING** PUBLISHER INST. MATERIALS 145,000 140,000 140,000 MISC. RECEIPTS (DATA COLLECTION) 8,000 8,000 76,965 Total Fee Collection to Line (A) - Section III 457,015 403,000 403,000 **SECTION II - FULL COSTS Direct Costs:** Salaries and Benefits 210,972 291,159 292,531 Other Personal Services 5,005 5,005 206,830 295,667 295,667 Expenses **Operating Capital Outlay** 5,000 5,000 374,193 374,193 **Contracted Services** 167,298 3,649 Risk Management Insurance 3,305 3,649 **Human Resources** 2,958 2,839 2,839 Education Technology & Info. Svcs. 56,099 92,628 92,783 Indirect Costs Charged to Trust Fund Total Full Costs to Line (B) - Section III 647,462 1,070,140 1,071,667 Basis Used: **SECTION III - SUMMARY** TOTAL SECTION I 457,015 403,000 403,000 (A) TOTAL SECTION II 647,462 1,070,140 1,071,667 (B) **TOTAL - Surplus/Deficit** (C) (190,447)(667, 140)(668,667)**EXPLANATION of LINE C:** Deficit will be covered by reserves and reduction of expenditures.

Page 351 of 908

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION				
Trust Fund Title:	OPERATING TRUST FUND DEPARTMENT 2510				
Budget Entity: .AS/PBS Fund Number:					
AS/I BO I und Number.	2010				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance		
hief Financial Officer's (CFO) Cash Balance	1,882 (A)		1,882		
ADD: Other Cash (See Instructions)	(B)		0		
ADD: Investments	1,475,063 (C)		1,475,063		
ADD: Outstanding Accounts Receivable	2,356 (D)		2,356		
ADD:	(E)		0		
otal Cash plus Accounts Receivable	1,479,300 (F)	0	1,479,300		
LESS Allowances for Uncollectibles	(G)		0		
LESS Approved "A" Certified Forwards	120,000 (H)		120,000		
Approved "B" Certified Forwards	133,309 (H)		133,309		
Approved "FCO" Certified Forwards	(H)		0		
LESS: Other Accounts Payable (Nonoperating)	148 (I)		148		
LESS:	(J)		0		
nreserved Fund Balance, 07/01/18	1,225,843 (K)	0	1,225,843		

Notes:

*SWFS = Statewide Financial Statement

^{**} This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: OPERATING TRUST FUND** LAS/PBS Fund Number: 2510 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; **1,294,420.32** (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (133,309.09) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories 64,731.76 (D) (D) (D) (D) **1,225,842.99** (E) ADJUSTED BEGINNING TRIAL BALANCE: UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **1,225,842.99** (F) **DIFFERENCE:** 0.00 $(G)^*$ *SHOULD EQUAL ZERO.

Department: Program:	48 EDUCA DEPARTM		Budget Perio	od: 2019-20
Fund:		_	 TIFICATION EXAMINATION TRUST FUN	
Specific Authority:				
Purpose of Fees Collected:				
				_
Type of Fee or Program: (Ch	eck ONE Box	and answer questions	as indicated.)	
Regulatory services or oversig Examination of Regulatory			mplete Sections I, II, an	nd III and attach
Non-regulatory fees authorize			pecific program or serv	vice. (Complete
Sections I, II, and III only.)				
SECTION I - FEE COLLEG	CTION	ACTUAL	ESTIMATED	REQUEST
		FY 2017-18	FY 2018-19	FY 2019-20
Receipts:				
Fees		15,005,400	14,305,000	14,305,000
Total Fee Collection to Line (A	A) - Section III	15,005,400	14,305,000	14,305,000
SECTION II - FULL COST	<u>s</u>			
Direct Costs:				
Salaries and Benefits		348,497	396,329	398,180
Other Personal Services				
Expenses		76,085	135,350	135,350
Operating Capital Outlay			3,150	3,150
Assessment and Evaluatio	n	13,425,229	13,783,900	13,783,900
		1,669,832	4,242,250	4,242,250
Contracted Services				
Contracted Services Risk Management Insurance	ce	1,381	1,525	1,525
		1,381 1,844	1,525 1,770	1,525 1,770
Risk Management Insurance	Contract			
Risk Management Insurand	Contract	1,844	1,770	1,770
Risk Management Insurance TR/DMS/HR SVCS/STW CO Data Processing Services Northwest Regional DC	Contract - Edu Tech	1,844	1,770	1,770
Risk Management Insurance TR/DMS/HR SVCS/STW Control Data Processing Services Northwest Regional DC Indirect Costs Charged to Trus	Contract - Edu Tech	1,844	1,770	1,770
Risk Management Insurance TR/DMS/HR SVCS/STW Control Data Processing Services Northwest Regional DC Indirect Costs Charged to Trus Total Full Costs to Line (B) - S	Contract - Edu Tech	1,844 41,224 41,987	1,770 68,478 42,045	1,770 68,592 42,045
Risk Management Insurance TR/DMS/HR SVCS/STW CO Data Processing Services Northwest Regional DC Indirect Costs Charged to Trus Total Full Costs to Line (B) - S	Contract - Edu Tech	1,844 41,224 41,987	1,770 68,478 42,045	1,770 68,592 42,045
Risk Management Insurance TR/DMS/HR SVCS/STW CO Data Processing Services	ection III	1,844 41,224 41,987	1,770 68,478 42,045	1,770 68,592 42,045
Risk Management Insurance TR/DMS/HR SVCS/STW CO Data Processing Services Northwest Regional DC Indirect Costs Charged to Trust Total Full Costs to Line (B) - St Basis Used:	ection III	1,844 41,224 41,987	1,770 68,478 42,045	1,770 68,592 42,045
Risk Management Insurance TR/DMS/HR SVCS/STW CO Data Processing Services Northwest Regional DC Indirect Costs Charged to Trus Total Full Costs to Line (B) - S Basis Used: SECTION III - SUMMARY	ection III	1,844 41,224 41,987 15,606,079	1,770 68,478 42,045	1,770 68,592 42,045
Risk Management Insurance TR/DMS/HR SVCS/STW CO Data Processing Services Northwest Regional DC Indirect Costs Charged to Trus Total Full Costs to Line (B) - S Basis Used: SECTION III - SUMMARY TOTAL SECTION I	ection III (A) (B)	1,844 41,224 41,987 15,606,079	1,770 68,478 42,045 18,674,797	1,770 68,592 42,045 18,676,762

Department Title: 4	Budget Period: 2019 - 2020 48 EDUCATION TEACHER CERTIFICATION EXAMINATION TRUST FUND				
-	DEPARTMENT				
	727				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance		
Chief Financial Officer's (CFO) Cash Balance	134,671	(A)	134,671		
ADD: Other Cash (See Instructions)	70,585	(B)	70,585		
ADD: Investments	18,128,525	(C)	18,128,525		
ADD: Outstanding Accounts Receivable	27,771	(D)	27,771		
ADD: [(E)	-		
Total Cash plus Accounts Receivable	18,361,552	(F) -	18,361,552		
LESS Allowances for Uncollectibles		(G)	-		
LESS Approved "A" Certified Forwards	42,712	(H)	42,712		
Approved "B" Certified Forwards	7,799,744	(H)	7,799,744		
Approved "FCO" Certified Forwards		(H)	-		
LESS: Other Accounts Payable (Nonoperating)	1,747	(I)	1,747		
LESS: [(J)	-		
Unreserved Fund Balance, 07/01/18	10,517,349	(K) -	10,517,349 **		
Notes: *SWFS = Statewide Financial Statement					
** This amount should agree with Line I year and Line A for the following year	I, Section IV of the Sc	chedule I for the most rece	ent completed fiscal		

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** TEACHER CERTIFICATION EXAMINATION TRUST FUND **Trust Fund Title:** LAS/PBS Fund Number: 2727 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **18,293,764** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** (7,799,744) (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) (D) A/P not C/F-Operating Categories 23,329 (D) COMPENSATED ABSENCE LI ABI LI TY (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **10,517,349** (E) **10,517,349** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION WORKING CAPITAL TRUST FUND DEPARTMENT 2792			
Trust Fund Title: Budget Entity: LAS/PBS Fund Number:				
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance	
Chief Financial Officer's (CFO) Cash Balance	22,184	(A)	22,184	
ADD: Other Cash (See Instructions)		(B)	_	
ADD: Investments	3,016,868	(C)	3,016,868	
ADD: Outstanding Accounts Receivable	3,567	(D)	3,567	
ADD:		(E)	-	
Total Cash plus Accounts Receivable	3,042,619	(F) -	3,042,619	
LESS Allowances for Uncollectibles		(G)	_	
LESS Approved "A" Certified Forwards	666,529	(H)	666,529	
Approved "B" Certified Forwards	740,273	(H)	740,273	
Approved "FCO" Certified Forwards		(H)	-	
LESS: Other Accounts Payable (Nonoperating)	224	(I)	224	
LESS:		(J)	_	
Unreserved Fund Balance, 07/01/18	1,635,593	(K) -	1,635,593 **	
Notes: *SWFS = Statewide Financial Stateme ** This amount should agree with Lin		shadula I for the most reco	nt completed fiscal	

Office of Policy and Budget - June 2018

year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** WORKING CAPITAL TRUST FUND LAS/PBS Fund Number: 2792 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **1,539,511** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (740,273) (D) Approved FCO Certified Forward per LAS/PBS (D) 18,847 (D) A/P not C/F-Operating Categories 817,508 (D) COMPENDATED ABSENCES (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **1,635,593** (E) **1,635,593** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IV-B FOR RISK ASSESSMENT MITIGATION

For Fiscal Year 2019 -20



October 16, 2018

DEPARTMENT OF EDUCATION

Contents

I.	Sc	hedule IV-B Cover Sheet	2
G	ene	ral Guidelines	3
D	ocu	mentation Requirements	3
II.		Schedule IV-B Business Case – Strategic Needs Assessment	4
A	٠.	Background and Strategic Needs Assessment	4
	1.	Business Need	4
	2.	Business Objectives	4
В		Baseline Analysis	4
	1.	Current Business Process(es)	4
	2.	Assumptions and Constraints	5
C		Proposed Business Process Requirements	5
	1.	Proposed Business Process Requirements	5
	2.	Business Solution Alternatives	5
	3.	Rationale for Selection	5
	4.	Recommended Business Solution	5
D).	Functional and Technical Requirements.	6
III.		Success Criteria	6
IV.		Schedule IV-B Benefits Realization and Cost Benefit Analysis	7
A	٠.	Benefits Realization Table	7
В		Cost Benefit Analysis (CBA)	8
V.		Schedule IV-B Major Project Risk Assessment	8
VI.		Schedule IV-B Technology Planning	. 10
A	٠.	Current Information Technology Environment	.10
	1.	Current System	. 10
	2.	Information Technology Standards	.10
В		Current Hardware and/or Software Inventory	.11
C		Proposed Solution Description	.11
	1.	Summary Description of Proposed System	.11
	2.	Resource and Summary Level Funding Requirements for Proposed Solution (if known)	.11
VII.		Schedule IV-B Project Management Planning	.12
VIII	[.	Appendices	.12

I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval				
Agency:	Schedule IV-B Submission Date	e: 10/16/2018		
Department of Education				
Project Name:	Is this project included in the Ag	gency's LRPP?		
Division of Technology & Innovation - Risk Assessment Mitigation	X Yes	No		
FY 2019-20 LBR Issue Code:	FY 2019-20 LBR Issue Title:			
	Risk Assessment Mitigation			
Agency Contact for Schedule IV-B (Nam	ne, Phone #, and E-mail address):			
Andre K. Smith, 850-245-0428, Andre.S				
AGE	NCY APPROVAL SIGNATUR	ES		
I am submitting the attached Schedule IV estimated costs and benefits documented within the estimated time for the estimate the attached Schedule IV-B.	in the Schedule IV-B and believe	the proposed solution can be delivered		
Agency Head:	lewarf	Date: /		
Printed Name: Pamela Stewart		1		
Agency Chief Information Officer (or eq Printed Name: Andre K. Smith	uivalent):	Date:		
Budget Officer: -	1	Date:		
X_ C	ly .			
Printed Name: Linda Champion	,			
Planning Officer:	J. Bruyur	Date: 10/17/18		
Printed Name: Cassandra Grayson	U			
Project Sponsor:	Λ	Date:		
Printed Name: Andre K. Smith				
Schedule IV-B Preparers (Name, Phone	, and E-mail address):	den metallih vin krissi sara-strik		
Business Need:	Andre K. Smith, Andre Smith@	fldoe.org, 850-245-0428		
Cost Benefit Analysis:	Andre K. Smith, Andre. Smith@	fldoe.org, 850-245-0428		
Risk Analysis:	Cassandra J. Grayson, Cassandr	a.Grayson@fldoe.org, 850-245-9573		
Technology Planning:	Kevin Younger, Kevin. Younger	@fldoe.org, 850-245-9934		
Project Planning:	Cassandra J. Grayson, Cassandr	a.Grayson@fldoe.org, 850-245-9573		

General Guidelines

The Schedule IV-B contains more detailed information on information technology (IT) projects than is included in the D-3A issue narrative submitted with an agency's Legislative Budget Request (LBR). The Schedule IV-B compiles the analyses and data developed by the agency during the initiation and planning phases of the proposed IT project. A Schedule IV-B must be completed for all IT projects when the total cost (all years) of the project is \$1 million or more.

Schedule IV-B is not required for requests to:

- Continue existing hardware and software maintenance agreements,
- Renew existing software licensing agreements that are similar to the service level agreements currently in use, or
- Replace desktop units ("refresh") with new technology that is similar to the technology currently in use.
- Contract only for the completion of a business case or feasibility study for the replacement or remediation of an existing IT system or the development of a new IT system.

Documentation Requirements

The type and complexity of an IT project determines the level of detail an agency should submit for the following documentation requirements:

- Background and Strategic Needs Assessment
- Baseline Analysis
- Proposed Business Process Requirements
- Functional and Technical Requirements
- Success Criteria
- Benefits Realization
- Cost Benefit Analysis
- Major Project Risk Assessment
- Risk Assessment Summary
- Current Information Technology Environment
- Current Hardware/Software Inventory
- Proposed Technical Solution
- Proposed Solution Description
- Project Management Planning

Compliance with s. 216.023(4)(a)10, F.S. is also required if the total cost for all years of the project is \$10 million or more.

A description of each IV-B component is provided within this general template for the benefit of the Schedule IV-B authors. These descriptions and this guidelines section should be removed prior to the submission of the document.

Sections of the Schedule IV-B may be authored in software applications other than MS Word, such as MS Project and Visio. Submission of these documents in their native file formats is encouraged for proper analysis.

The Schedule IV-B includes two required templates, the Cost Benefit Analysis and Major Project Risk Assessment workbooks. For all other components of the Schedule IV-B, agencies should submit their own planning documents and tools to demonstrate their level of readiness to implement the proposed IT project. It is also necessary to assemble all Schedule IV-B components into one PDF file for submission to the Florida Fiscal Portal and to ensure that all personnel can open component files and that no component of the Schedule has been omitted.

Submit all component files of the agency's Schedule IV-B in their native file formats to the Office of Policy and Budget and the Legislature at IT@LASPBS.STATE.FL.US. Reference the D-3A issue code and title in the subject line.

II. Schedule IV-B Business Case – Strategic Needs Assessment

A. Background and Strategic Needs Assessment

Purpose: To clearly articulate the business-related need(s) for the proposed project.

1. Business Need

As required by 2016-17 General Appropriations Act (1961B), the Florida Department of Education (FDOE) contracted with an independent security and risk management firm to assess the department's Information Technology (IT) Security Program. The assessment identified information security and risk management gaps that FDOE needs to address in order to improve the maturity of the overall security program. If this legislative budget request is not funded, a wide range of sensitive data of employees, students and teachers could be targets for cyberattacks and compromised. Thus, FDOE information security needs staff and resources in order to stay ahead of existing and developing threats.

2. Business Objectives

Every day, malicious entities breach systems and compromise sensitive personal information. We must seek approval for the funds to facilitate the development of stronger, more robust security and privacy programs and provide a unified approach for protecting all types of information, including personal information. From the findings of recent audits and risk assessments, it is clear that FDOE must improve the following areas to protect FDOE's sensitive and confidential data:

- Enhance firewalls
- Upgrade antivirus protection
- Update FDOE's programs regularly
- Secure FDOE laptops
- Secure mobile phones
- Backup FDOE data regularly
- Monitor diligently to protect against cyber-attacks and system breaches

NOTE: For IT projects with total cost in excess of \$10 million, the business objectives described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4)(a)10, F.S.

B. Baseline Analysis

Purpose: To establish a basis for understanding the business processes, stakeholder groups, and current technologies that will be affected by the project and the level of business transformation that will be required for the project to be successful.

1. Current Business Process(es)

Current business processes are segmented throughout the Department in regards to security monitoring and management ranging from minimal security to industry standard security. Security incidents are detected and responded to differently throughout the environments which often times create delays to proper mitigation.

NOTE: If an agency has completed a workflow analysis, include through file insertion or attachment the analyses documentation developed and completed by the agency.

2. Assumptions and Constraints

Obtaining the same level of security for all segmented IT structures individually would not be possible due to varying degrees of technology and budget constraints.

C. Proposed Business Process Requirements

Purpose: To establish a basis for understanding what business process requirements the proposed solution must meet in order to select an appropriate solution for the project.

1. Proposed Business Process Requirements

Continue improving upon current information security plan through enterprise solutions around the following areas:

- Establish high-level security governance processes that protect IT and information assets while removing the barriers to productivity through well-understood management processes and governance principles.
- Comprehensive enterprise standards and strategy for IT architecture zoning.
- Comprehensive program for proactive vulnerability identification, reporting, and remediation.
- Comprehensive enterprise platform build and security-hardening processes.
- Technologically enforced identity and access management.

2. Business Solution Alternatives

Individually upgrade existing segmented systems to the same level as the Department's information security solution creating additional licensing and maintenance costs above and beyond what maintaining one system would cost.

3. Rationale for Selection

Selection is based on independent risk assessment conducted by Gartner.

4. Recommended Business Solution

Using the baseline information gathered during the risk assessment, Gartner was able to identify the maturity of various aspects of the IT Security program as well as strategic gaps that exist between current-state capabilities, the desired future-state requirements, and industry leading practices. Analysis of the gaps conducted from a standpoint of Gartner's Reference Architecture for Security and Risk Management produced a set of findings and recommendations for enhancing the maturity of the existing IT Security program. These recommendations are intended to remain consistent with FDOE principles. The results of the gap assessment and the associated recommendations are documented in the Gartner report, "Security Assessment Report – Findings and Recommendations" dated 26 February 2017.

Gartner's solution recommendations identified during the gap and maturity analysis task were organized into a high-level, strategic deployment roadmap depicting the sequence and dependencies of actions required for achieving the desired strategy and architecture. The process for developing the detailed deployment plan and strategy necessary for achieving the desired results leveraged professional project management practices, Gartner's extensive research and advisory service, as well as our understanding of what other like-industry institutions are doing to deploy similar capabilities and technologies. The planning of the deployment phases was designed to deliver a modular, appropriately encompassing architecture implemented over an

achievable, phased timeline. The recommended deployment plan is intended to be consistent with the FDOE short and long-term business drivers and requirements as defined during the baseline assessment.

NOTE: For IT projects with total cost in excess of \$10 million, the project scope described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4) (a) 10, F.S.

D. Functional and Technical Requirements

Purpose: To identify the functional and technical system requirements that must be met by the project.

Include through file insertion or attachment the functional and technical requirements analyses documentation developed and completed by the agency.

Expanding the Department's existing information security plan to encompass all currently segmented security services.

III. Success Criteria

Purpose: To identify the critical results, both outputs and outcomes, that must be realized for the project to be considered a success.

		SUCCESS CRITERIA TABI	LE	
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)
1	Acquire and deploy commercial, enterprise-class host-based intrusion detection/prevention monitoring solution.	Assessed against Florida Cybersecurity Standards	FDOE	06/20
2	Employ encryption technology to protect sensitive data-at-rest, in accordance with the enterprise data classification policy, on all enterprise and organization- specific desktops and laptops	Assessed against Florida Cybersecurity Standards	FDOE	12/20
3	Establish an enterprise policy and direct the development and maintenance of an organizational Security Management Plan (SMP) that defines the overall information protection program as it relates to security and privacy, and explicitly describes applicability of security and privacy policy to	Assessed against Florida Cybersecurity Standards	FDOE	06/21

		Success Criteria Tabi	LE	
	enterprise business processes.			
4	Deploy network-based controls and device authentication to restrict access based on device and user identity.	Assessed against Florida Cybersecurity Standards	FDOE	12/20
5	Expand current vulnerability scanning processes by establishing a formal, comprehensive enterprise vulnerability scanning and testing program that includes regular and periodic vulnerability scanning of all operational applications, platforms, and devices operating in production as well prior to placing any applications, platforms, or devices into production.	Assessed against Florida Cybersecurity Standards	FDOE	12/20
6	Enhance current monitoring capabilities by expanding existing Security Information and Event Management (SIEM) capabilities	Assessed against Florida Cybersecurity Standards	FDOE	12/20
7	Establish and document formal enterprise security policy and standards for mobile handheld devices and device configuration management	Assessed against Florida Cybersecurity Standards	FDOE	12/20

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

Purpose: To calculate and declare the tangible benefits compared to the total investment of resources needed to support the proposed IT project.

For each tangible benefit, identify the recipient of the benefit, how and when it is realized, how the realization will be measured, and how the benefit will be measured to include estimates of tangible benefit amounts.

	BENEFITS REALIZATION TABLE					
1	Description of Benefit	Who receives the benefit?	How is benefit realized?	How is the realization of the benefit	Realizatio n Date (MM/YY)	

	BENEFITS REALIZATION TABLE					
				measured?		
1	More robust information security plan	Employees/Students/Teachers	Risk Assessment Maturity	Risk Assessment	06/21	
2	Reduced potential for cyber-attacks and system breaches	Employees/Students/Teachers	Risk Assessment Maturity	Risk Assessment	06/21	

B. Cost Benefit Analysis (CBA)

Purpose: To provide a comprehensive financial prospectus specifying the project's tangible benefits, funding requirements, and proposed source(s) of funding.

The chart below summarizes the required CBA Forms which are included as <u>Appendix A</u> on the Florida Fiscal Portal and must be completed and submitted with the Schedule IV-B.

	Cost Benefit Analysis				
Form	Description of Data Captured				
CBA Form 1 - Net Tangible Benefits	Agency Program Cost Elements: Existing program operational costs versus the expected program operational costs resulting from this project. The agency needs to identify the expected changes in operational costs for the program(s) that will be impacted by the proposed project.				
	Tangible Benefits: Estimates for tangible benefits resulting from implementation of the proposed IT project, which correspond to the benefits identified in the Benefits Realization Table. These estimates appear in the year the benefits will be realized.				
CBA Form 2 - Project Cost Analysis	Baseline Project Budget: Estimated project costs. Project Funding Sources: Identifies the planned sources of project funds, e.g., General Revenue, Trust Fund, Grants. Characterization of Project Cost Estimate.				
CBA Form 3 - Project Investment Summary	Investment Summary Calculations: Summarizes total project costs and net tangible benefits and automatically calculates: • Return on Investment • Payback Period • Breakeven Fiscal Year • Net Present Value • Internal Rate of Return				

V. Schedule IV-B Major Project Risk Assessment

Purpose: To provide an initial high-level assessment of overall risk incurred by the project to enable appropriate

SCHEDULE IV-B FOR RISK ASSESSMENT MITIGATION

risk mitigation and oversight and to improve the likelihood of project success. The risk assessment summary identifies the overall level of risk associated with the project and provides an assessment of the project's alignment with business objectives.

NOTE: All multi-year projects must update the Risk Assessment Component of the Schedule IV-B along with any other components that have been changed from the original Feasibility Study.

The Risk Assessment Tool and Risk Assessment Summary are included in <u>Appendix B</u> on the Florida Fiscal Portal and must be completed and submitted with the agency's Schedule IV-B. After answering the questions on the Risk Assessment Tool, the Risk Assessment Summary is automatically populated.

VI. Schedule IV-B Technology Planning

Purpose: To ensure there is close alignment with the business and functional requirements and the selected technology.

A. Current Information Technology Environment

1. Current System

a. Description of Current System

IT resources are located primarily at the Northwest Regional Data Center (NWRDC) in Tallahassee, and managed by Florida State University (FSU). The NWRDC manages both server resources and much of the network infrastructure used by FDOE. Approximately 600 servers are supported, spanning Windows 2003 through Windows 2012. FDOE has Oracle managed services at the Agency for State Technology (AST) at the State Data Center (SDC) in the Southwood region of Tallahassee. An IBM mainframe is managed by the NWRDC.

A multi-layered network protection architecture uses a combination of Cisco Adaptive Security Appliance (ASA) devices and SonicWall firewalls as well as iSensor Intrusion Prevention System (IPS) appliances. The network is monitored by Dell SecureWorks, a managed security services provider. Several of the Department's business areas (Enterprise, Division of Blind Services (DBS), Division of Vocational Rehabilitation (VR), Office of Student Financial Assistance (OSFA), Office of Early Learning (OEL)) have additional layers of protection managed by the Divisions themselves.

b. Current System Resource Requirements

Currently, the divisions and offices such as the Office of Student Financial Assistance (OSFA), Division of Blind Services (DBS), Office of Early Learning (OEL), and Vocational Rehabilitation (VR) are running their own separate security environment, and they lack the staff, expertise, and/or funding to maintain a mature security architecture.

c. Current System Performance

Performance monitoring systems are not in place for the entire environment.

2. Information Technology Standards

Information Technology Standards Consist of:

- Onsite Next Generation Firewall with Deep Packet Inspection
- 24/7 365 Monitoring and Incident Response Services
- Intrusion Detection and Prevention Services
- Network through Application Layer Monitoring and Controls
- Application, System, and Database Vulnerability Scanning
- Network Access Controls
- Gateway, endpoint and hypervisor antivirus/spyware and web filtering
- Content Filtering
- URL Filtering
- Enterprise wide system and performance management
- Log monitoring, filtering and analysis
- Centralized SSL VPN from central firewall
- Cloud assisted Onsite behavioral behavioral-based ATA inspection in Next Generation Firewall

B. Current Hardware and/or Software Inventory

NOTE: Current customers of the state data center would obtain this information from the data center.

FDOE's application development standard is the .NET platform. Applications developed internally are primarily developed using Microsoft Visual Studio using the .NET framework with Microsoft SOL Server backend databases.

C. Proposed Solution Description

1. Summary Description of Proposed System

The proposed enhancements will consists of a state of the art security monitoring, updated processes and procedures, and management system that will be continually refreshed and upgraded as time moves forward in order to support the entire Department. This will ensure the best possible overall security the Department can provide without the need to repeat this process throughout segmented infrastructures.

This enterprise solution will adopt the following security standards:

- Monitor and protect against network through application layer threats
- Enable centralized log management
- Gain access to critical threat intelligence
- Rapidly baseline the entire departments risk
- Scale services up and down as the infrastructure grows or shrinks
- Centralize remote access
- Web Application Scanning
- System Vulnerability Scanning
- Antivirus/Spyware monitoring and analysis at the gateway and endpoint devices
- Network access control for enhancement of mobile device management efforts
- Monitoring of accidental confidential data movement in clear text

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

Recurring Costs

Services, subscriptions, maintenance	\$ 740,000.00
Staffing (FTE's and Contractors)	\$ 1,319,099.00
Total Recurring Costs	\$ 2,059,099.00
One-Time Initial Total Costs - Year One	
Recurring Costs	\$ 2,059,099.00
Capital Expenses	\$ 780,244.00
Temporary Staffing	\$ 361,600.00
Total Amount to be Requested	\$ 3,200,943.00

VII. Schedule IV-B Project Management Planning

Purpose: To require the agency to provide evidence of its thorough project planning and provide the tools the agency will use to carry out and manage the proposed project. The level of detail must be appropriate for the project's scope and complexity.

Include through file insertion or attachment the agency's project management plan and any associated planning tools/documents.

NOTE: For IT projects with total cost in excess of \$10 million, the project scope, business objectives, and timelines described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4)(a)10, F.S.

VIII. Appendices

Number and include all required spreadsheets along with any other tools, diagrams, charts, etc. chosen to accompany and support the narrative data provided by the agency within the Schedule IV-B.

- A: Risk Assessment _ Risk Assessment Mitigation
- B: Cost Benefits Analysis
- C: Project Management Plan

	В	Гс	D	E	F	G	Н
3		ject	٥		ssessment M		
4				Department of Education			
5		ency 20 LBR Issu	o Codo		2019-20 LE		tlo
6 7		ssue Code	ie Code:		isk Assessm		
8			Contact Inf		hone #, and		
9	Tuoit				ndre.smith@f		000).
10		Sponsor			Andre K. Smi		
11		Manager			ssandra J. Gra		10040
12	Prepa	red By	Cas	sandra J. G	rayson	10/15	5/2018
14 15		F	Risk Asse	ssment S	Summary		
16	Mark			$\overline{}$			
17 18	Most Aligned						
19	>						
20	feg						
21	tra			•			
23	တ္က						
24 25	nes						
26	Business Strategy						
27	Δ						
28 29	Least Aligned						
30	Least		Level of	f Project F	Risk		
31	Risk					Mo: Ris	
34		Pro	oiect Ris	k Area I	Breakdow	/n	
35			k Assess				Risk
36	Otroto : :						Exposure
37	Strategic As	sessment					MEDIUM
38 39	Technology	Exposure A	ssessment				MEDIUM
40	Organizatio	nal Change I	Managemer	nt Assessm	ent		LOW
42 43	Communica	tion Assess	ment				MEDIUM
44 45	Fiscal Asses	ssment					MEDIUM
46 47	Project Orga	anization As	sessment				MEDIUM
48	Project Man	agement As	sessment				MEDIUM
50 51	Project Com	plexity Asse	essment				MEDIUM
53					Overall Proje	ect Risk	MEDIUM

	В	С	D	E
1	Agenc	y: Department of Education	Project: Risk A	Assessment Mitigation
3			Section 1 Strategic Area	
4	#	Criteria	Values	Answer
5	1.01		0% to 40% Few or no objectives aligned	81% to 100% All or
6		agency's legal mission?	41% to 80% Some objectives aligned	nearly all objectives
7			81% to 100% All or nearly all objectives aligned	aligned
8	1.02	Are project objectives clearly documented	Not documented or agreed to by stakeholders	Informal component by
9		and understood by all stakeholder groups?	Informal agreement by stakeholders	Informal agreement by stakeholders
10			Documented with sign-off by stakeholders	Stakeriolders
11	1.03	Are the project sponsor, senior management,	Not or rarely involved	Montenanilario attand
12		and other executive stakeholders actively	Most regularly attend executive steering committee meetings	Most regularly attend executive steering
13		involved in meetings for the review and success of the project?	Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings	committee meetings
14	1.04	Has the agency documented its vision for	Vision is not documented	V
15		how changes to the proposed technology will	Vision is partially documented	Vision is partially documented
16		improve its business processes?	Vision is completely documented	documented
17	1.05	Have all project business/program area	0% to 40% Few or none defined and documented	41% to 80% Some
18		requirements, assumptions, constraints, and	41% to 80% Some defined and documented	defined and documented
19		priorities been defined and documented?	81% to 100% All or nearly all defined and documented	domina and documentou
20	1.06	Are all needed changes in law, rule, or policy	No changes needed	
21		identified and documented?	Changes unknown	
22			Changes are identified in concept only	No changes needed
23			Changes are identified and documented	
24	4.07		Legislation or proposed rule change is drafted	
25		Are any project phase or milestone completion dates fixed by outside factors,	Few or none	
26		e.g., state or federal law or funding	Some	Few or none
27		restrictions?	All or nearly all	
28		What is the external (e.g. public) visibility of	Minimal or no external use or visibility	M: I
29		the proposed system or project?	Moderate external use or visibility	Minimal or no external use or visibility
30			Extensive external use or visibility	use of visibility
31	1.09	What is the internal (e.g. state agency)	Multiple agency or state enterprise visibility	Multiple engage
32		visibility of the proposed system or project?	Single agency-wide use or visibility	Multiple agency or state enterprise visibility
33			Use or visibility at division and/or bureau level only	Citicipinae viaibility
34	1.10	ls this a multi-year project?	Greater than 5 years	
35			Between 3 and 5 years	Potygon 3 and 5 years
36			Between 1 and 3 years	Between 3 and 5 years
37			1 year or less	

	В	С	D	E
1	Agency	: Department of Education	Project: Risk /	Assessment Mitigation
3	,		Section 2 Technology Area	ű
4	#	Criteria	Values	Answer
5	2.01	Does the agency have experience working with, operating, and supporting the proposed	Read about only or attended conference and/or vendor presentation	
6		technical solution in a production environment?	Supported prototype or production system less than 6 months	Installed and supported production system more
7			Supported production system 6 months to 12 months	than 3 years
8			Supported production system 1 year to 3 years	, , , , , , , , , , , , , , , , , , ,
9			Installed and supported production system more than 3 years	
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed	External technical resources will be needed for implementation and operations	External technical
11		technical solution to implement and operate the new system?	External technical resources will be needed through implementation only	resources will be needed through implementation
12			Internal resources have sufficient knowledge for implementation and operations	only
13	2.03	Have all relevant technical alternatives/	No technology alternatives researched	Some alternatives
14		solution options been researched, documented and considered?	Some alternatives documented and considered	documented and
15		documented and considered?	All or nearly all alternatives documented and considered	considered
16	2.04	with all relevant agency, statewide, or	No relevant standards have been identified or incorporated into proposed technology	Proposed technology
17		industry technology standards?	Some relevant standards have been incorporated into the proposed technology	solution is fully compliant with all relevant agency, statewide, or industry
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	standards
19	2.05	Does the proposed technical solution require	Minor or no infrastructure change required	
20		significant change to the agency's existing	Moderate infrastructure change required	Moderate infrastructure
21		technology infrastructure?	Extensive infrastructure change required	change required
22			Complete infrastructure replacement	
23	2.06	Are detailed hardware and software capacity	Capacity requirements are not understood or defined	Capacity requirements
24		requirements defined and documented?	Capacity requirements are defined only at a conceptual level	are based on historical data and new system
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	design specifications and performance requirements

	В	С	D	Е
1	Agency	: Department of Education	Project: Risk /	Assessment Mitigation
3		Section 3	Organizational Change Management Area	
4	#	Criteria	Values	Answer
5			Extensive changes to organization structure, staff or business processes	Minimal changes to
6		if the project is successfully implemented?	Moderate changes to organization structure, staff or business processes	organization structure, staff or business
7			Minimal changes to organization structure, staff or business processes structure	processes structure
8	3.02	Will this project impact essential business	Yes	No
9		processes?	No	NO
10	3.03	Have all business process changes and process interactions been defined and	0% to 40% Few or no process changes defined and documented	81% to 100% All or
11		documented?	41% to 80% Some process changes defined and documented	nearly all processes defiined and documented
12			81% to 100% All or nearly all processes defiined and documented	
13	3.04		Yes	No
14	0.05	Plan been approved for this project?	No	
15		Will the agency's anticipated FTE count	Over 10% FTE count change	Less than 1% FTE count
16		change as a result of implementing the	1% to 10% FTE count change	change
17		project?	Less than 1% FTE count change	ŭ
18	3.06	Will the number of contractors change as a	Over 10% contractor count change	1 to 10% contractor count
19		result of implementing the project?	1 to 10% contractor count change	change
20			Less than 1% contractor count change	ondingo
21	3.07	What is the expected level of change impact on the citizens of the State of Florida if the	Extensive change or new way of providing/receiving services or information)	
22		project is successfully implemented?	Moderate changes	Minor or no changes
23			Minor or no changes	
	3.08	What is the expected change impact on other	Extensive change or new way of providing/receiving services	
24		state or local government agencies as a	or information	M. I
25		result of implementing the project?	Moderate changes	Minor or no changes
26			Minor or no changes	
27	3.09	Has the agency successfully completed a	No experience/Not recently (>5 Years)	
28		project with similar organizational change requirements?	Recently completed project with fewer change requirements	Recently completed
29			Recently completed project with similar change requirements	project with greater change requirements
30			Recently completed project with greater change requirements	

	В	С	D	E		
1		y: Agency Name		Project: Project Name		
3	Ů		Section 4 Communication Area			
4	#	Criteria	Value Options	Answer		
5	4.01	Has a documented Communication Plan	Yes	No		
6		been approved for this project?	No	NO		
7	4.02	Does the project Communication Plan promote the collection and use of feedback	Negligible or no feedback in Plan			
8		from management, project team, and business stakeholders (including end users)?	Routine feedback in Plan	Routine feedback in Plan		
9			Proactive use of feedback in Plan			
10	4.03	Have all required communication channels been identified and documented in the	Yes	Yes		
11		Communication Plan?	No			
12	4.04	Are all affected stakeholders included in the	Yes	Yes		
13		Communication Plan?	No	103		
14	4.05	Have all key messages been developed and	Plan does not include key messages	Some key messages		
15		documented in the Communication Plan?	Some key messages have been developed	have been developed		
16			All or nearly all messages are documented			
17	4.06	Have desired message outcomes and success measures been identified in the	Plan does not include desired messages outcomes and success measures	Plan does not include		
18		Communication Plan?	Success measures have been developed for some messages	desired messages outcomes and success		
19			All or nearly all messages have success measures	measures		
20	4.07	Does the project Communication Plan identify	Yes	Yes		
21		and assign needed staff and resources?	No	162		

1	B Agend	C cy: Department of Education		E Assessment Mitigation
3		0.25.25	Section 5 Fiscal Area	
5	# 5.01	Criteria Has a documented Spending Plan been	Values Yes	Answer
6		approved for the entire project lifecycle?	No	No
7	5.02	Have all project expenditures been identified	0% to 40% None or few defined and documented	81% to 100% All or
8		in the Spending Plan?	41% to 80% Some defined and documented	nearly all defined and
9			81% to 100% All or nearly all defined and documented	documented
10	5.03	What is the estimated total cost of this project over its entire lifecycle?	Unknown	
11 12		over its entire inecycle?	Greater than \$10 M Between \$2 M and \$10 M	Between \$2 M and \$10 M
13			Between \$500K and \$1,999,999	Detween \$2 ivi and \$10 ivi
14	l		Less than \$500 K	
15	5.04	Is the cost estimate for this project based on	Yes	
		quantitative analysis using a standards-	No	Yes
16	E 0E	based estimation model?		
17	5.05	What is the character of the cost estimates for this project?	Detailed and rigorous (accurate within ±10%)	Detailed and rigorous
18		ioi tiio project:	Order of magnitude – estimate could vary between 10-100% Placeholder – actual cost may exceed estimate by more than	(accurate within ±10%)
19			100%	(44444444444444444444444444444444444444
20	5.06	Are funds available within existing agency	Yes	No
21		resources to complete this project?	No	INU
22	5.07	Will/should multiple state or local agencies	Funding from single agency	Funding from single
23		help fund this project or system?	Funding from local government agencies	agency
24	5.08	If federal financial negligibles is entirinated	Funding from other state agencies	
25	5.00	If federal financial participation is anticipated as a source of funding, has federal approval	Neither requested nor received Requested but not received	
26 27		been requested and received?	Requested and received	Not applicable
28	1	·	Not applicable	
29	5.09	Have all tangible and intangible benefits	Project benefits have not been identified or validated	
30		been identified and validated as reliable and	Some project benefits have been identified but not validated	All or nearly all project
31		achievable?	Most project benefits have been identified but not validated	benefits have been
			All or nearly all project benefits have been identified and	identified and validated
32	5.40	Ma .:	validated	
33	5.10	What is the benefit payback period that is defined and documented?	Within 1 year Within 3 years	
34 35		domina dila documento.	Within 5 years	No payback
36	1		More than 5 years	No paybaok
37			No payback	
38	5.11	Has the project procurement strategy been	Procurement strategy has not been identified and documented	Otaliahaldasa hassa
	Ī	clearly determined and agreed to by affected	Stakeholders have not been consulted re: procurement strategy	Stakeholders have reviewed and approved
39	ļ	stakeholders?		the proposed
40			Stakeholders have reviewed and approved the proposed procurement strategy	procurement strategy
41	5.12	What is the planned approach for acquiring	Time and Expense (T&E)	
42		necessary products and solution services to	Firm Fixed Price (FFP)	Time and Expense (T&E)
43		successfully complete the project?	Combination FFP and T&E	
	5.13		Timing of major hardware and software purchases has not yet	
44		hardware and software for the project?	been determined Purchase all hardware and software at start of project to take	Just-in-time purchasing of hardware and software is
45			advantage of one-time discounts	documented in the
			Just-in-time purchasing of hardware and software is	project schedule
46			documented in the project schedule	
47	5.14	Has a contract manager been assigned to	No contract manager assigned	
48		this project?	Contract manager is the procurement manager	Contract manager is the
49			Contract manager is the project manager Contract manager assigned is not the procurement manager or	procurement manager
50			the project manager	
51	5.15	Has equipment leasing been considered for	Yes	
	1	the project's large-scale computing	No	No
52	E 46	purchases? Have all procurement selection criteria and		
53	5.16	outcomes been clearly identified?	No selection criteria or outcomes have been identified Some selection criteria and outcomes have been defined and	Some selection criteria
54		Journ advances	documented	and outcomes have been
			All or nearly all selection criteria and expected outcomes have	defined and documented
55			been defined and documented	
56	5.17	Does the procurement strategy use a multi- stage evaluation process to progressively	Procurement strategy has not been developed	_
57	1	narrow the field of prospective vendors to the	Multi-stage evaluation not planned/used for procurement	Procurement strategy has
	l	single, best qualified candidate?	Multi-stage evaluation and proof of concept or prototype	not been developed
58	5.18	For projects with total cost exceeding \$10	planned/used to select best qualified vendor Procurement strategy has not been developed	
59	3.10	million, did/will the procurement strategy	No, bid response did/will not require proof of concept or	
60		require a proof of concept or prototype as	prototype	Net
		part of the bid response?	Yes, bid response did/will include proof of concept or prototype	Not applicable
61			Makana Panki.	
62			Not applicable	
63				
	ĺ			
64	l			
65	l			
65	1			
66	l			
_				

	В	С	D	E				
1		y: Department of Education	<u>I</u>	Assessment Mitigation				
3	J		ction 6 Project Organization Area					
4	#	Criteria	Values	Answer				
	6.01	Is the project organization and governance	Yes					
5		structure clearly defined and documented		Yes				
6		within an approved project plan?	No					
7	6.02	Have all roles and responsibilities for the	None or few have been defined and documented	None or few have been				
8		executive steering committee been clearly	Some have been defined and documented	defined and documented				
9		identified?	All or nearly all have been defined and documented	defined and documented				
10	6.03	Who is responsible for integrating project	Not yet determined					
11		deliverables into the final solution?	Agency	Agency				
12			System Integrator (contractor)					
13	6.04	How many project managers and project	3 or more					
14		directors will be responsible for managing the	2	3 or more				
15		project?	1					
16	6.05	Has a project staffing plan specifying the	Needed staff and skills have not been identified					
10		number of required resources (including	Some or most staff roles and responsibilities and needed	Some or most staff roles				
17		project team, program staff, and contractors)	skills have been identified	and responsibilities and				
17		and their corresponding roles, responsibilities		needed skills have been				
10		and needed skill levels been developed?	Staffing plan identifying all staff roles, responsibilities, and skill levels have been documented	identified				
18	6.06	la an experienced project manager dedicated	No experienced project manager assigned					
19	0.00	Is an experienced project manager dedicated fulltime to the project?						
20		iditine to the project:	No, project manager is assigned 50% or less to project No, project manager assigned more than half-time, but less	Yes, experienced project				
21			than full-time to project	manager dedicated full-				
21			Yes, experienced project manager dedicated full-time, 100%	time, 100% to project				
22			to project					
23	6.07	Are qualified project management team	None					
		members dedicated full-time to the project	No, business, functional or technical experts dedicated 50%	Yes, business, functional				
24			or less to project	or technical experts				
			No, business, functional or technical experts dedicated more	dedicated full-time, 100%				
25			than half-time but less than full-time to project	to project				
26			Yes, business, functional or technical experts dedicated full-					
\vdash	6.08	Does the agency have the necessary	time, 100% to project Few or no staff from in-house resources					
27	0.00	knowledge, skills, and abilities to staff the		Maathy staffad fram in				
28		project team with in-house resources?	Half of staff from in-house resources	Mostly staffed from in-				
29		project team mar in neacciness.	Mostly staffed from in-house resources	house resources				
30	C 00	la a remai IT na maning al tumpa yang ayang ataul ta	Completely staffed from in-house resources					
31	6.09	Is agency IT personnel turnover expected to significantly impact this project?	Minimal or no impact	Minimal accessions				
32		significantly impact this project:	Moderate impact	Minimal or no impact				
33	6.40	Door the project government at the state of	Extensive impact					
34	6.10	Does the project governance structure establish a formal change review and control	Yes					
34		board to address proposed changes in project		Yes				
35		scope, schedule, or cost?	No					
36	6.11	Are all affected stakeholders represented by	No board has been established					
37		functional manager on the change review and	No, only IT staff are on change review and control board	Yes, all stakeholders are				
38		control board?	No, all stakeholders are not represented on the board	represented by functions				
			Yes, all stakeholders are represented by functional manager	manager				
39			,					
				•				

	В	С	D	Е
1	Agend	cy: Department of Education		Assessment Mitigation
3	#	Criteria Se	ction 7 Project Management Area Values	Answer
5	7.01	Does the project management team use a	No Values	Allswei
6		standard commercially available project management methodology to plan,	Project Management team will use the methodology selected by the systems integrator	No
7		implement, and control the project?	Yes	
8	7.02	For how many projects has the agency	None	
9		successfully used the selected project	1-3	More than 3
10		management methodology?	More than 3	
11	7.03	How many members of the project team are	None	
12		proficient in the use of the selected project management methodology?	Some	All or nearly all
13		management methodology?	All or nearly all	
14	7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% None or few have been defined and documented	41 to 80% Some have
15			41 to 80% Some have been defined and documented	been defined and
16			81% to 100% All or nearly all have been defined and documented	documented
17	7.05	Have all design specifications been unambiguously defined and documented?	0% to 40% None or few have been defined and documented	41 to 80% Some have
18			41 to 80% Some have been defined and documented	been defined and
19			81% to 100% All or nearly all have been defined and documented	documented
20	7.06	Are all requirements and design	0% to 40% None or few are traceable	
21		specifications traceable to specific business	41 to 80% Some are traceable	41 to 80% Some are
21		rules?	81% to 100% All or nearly all requirements and	traceable
22			specifications are traceable	
23	7.07	Have all project deliverables/services and	None or few have been defined and documented	Some deliverables and
24		acceptance criteria been clearly defined and documented?	Some deliverables and acceptance criteria have been defined and documented	acceptance criteria have been defined and
25			All or nearly all deliverables and acceptance criteria have been defined and documented	documented
26	7.08	Is written approval required from executive	No sign-off required	Review and sign-off from
27		sponsor, business stakeholders, and project	Only project manager signs-off	the executive sponsor, business stakeholder,
		manager for review and sign-off of major project deliverables?	Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major	and project manager are required on all major
28	7.09	Has the Wark Prockdown Christins (MDC)	project deliverables	project deliverables
29	7.09	Has the Work Breakdown Structure (WBS) been defined to the work package level for all	0% to 40% None or few have been defined to the work package level	
30		project activities?	41 to 80% Some have been defined to the work package level	0% to 40% None or few have been defined to
31			81% to 100% All or nearly all have been defined to the work package level	the work package level
32	7.10	Has a documented project schedule been	Yes	
33		approved for the entire project lifecycle?	No .	No
34	7.11	Does the project schedule specify all project tasks, go/no-go decision points	Yes	
35		(checkpoints), critical milestones, and resources?	No	No
36	7.12	Are formal project status reporting processes	No or informal processes are used for status reporting	Project team and
37		documented and in place to manage and	Project team uses formal processes	executive steering committee use formal
		control this project?	Project team and executive steering committee use formal	status reporting
38	7.13	Are all necessary planning and reporting	status reporting processes No templates are available	processes
39 40	7.13	templates, e.g., work plans, status reporting	Some templates are available	All planning and reporting
41		issues and risk management, available?	All planning and reporting templates are available	templates are available
42	7.14	Has a documented Risk Management Plan	Yes	Yes
43		been approved for this project?	No	res
44	7.15	Have all known project risks and	None or few have been defined and documented	Comp bound 1.5
45		corresponding mitigation strategies been identified?	Some have been defined and documented	Some have been defined and documented
46			All known risks and mitigation strategies have been defined	and doddinented
	7.16	Are standard change request, review and	Yes	
47		approval processes documented and in place		Yes
48	7 47	for this project?	No .	
49	7.17	Are issue reporting and management processes documented and in place for this	Yes	Yes
50		project?	No	

	В	С	D	E
1	Agenc	y: Department of Education	Project: Ris	k Assessment Mitigation
2	J	•	•	Ü
3		Se	ection 8 Project Complexity Area	
4	#	Criteria	Values	Answer
5	8.01	How complex is the proposed solution	Unknown at this time	
6		compared to the current agency systems?	More complex	Similar complexity
7			Similar complexity	— Cirrillar complexity
8			Less complex	
9	8.02	Are the business users or end users	Single location	
10		dispersed across multiple cities, counties,	3 sites or fewer	More than 3 sites
11		districts, or regions?	More than 3 sites	
12	8.03	Are the project team members dispersed	Single location	
13		across multiple cities, counties, districts, or	3 sites or fewer	Single location
14		regions?	More than 3 sites	
15	8.04	How many external contracting or consulting	No external organizations	1 to 3 external
16		organizations will this project require?	1 to 3 external organizations	organizations
17			More than 3 external organizations	organizations
18	8.05	What is the expected project team size?	Greater than 15	
19			9 to 15	5 to 8
20			5 to 8	3100
21			Less than 5	
22	8.06	How many external entities (e.g., other	More than 4	
23		agencies, community service providers, or	2 to 4	None
24		local government entities) will be impacted by this project or system?	1	INOTIC
25		tills project or system?	None	
26	8.07	What is the impact of the project on state	Business process change in single division or bureau	Statewide or multiple
27		operations?	Agency-wide business process change	agency business process
28			Statewide or multiple agency business process change	change
29	8.08	Has the agency successfully completed a similarly-sized project when acting as	Yes	V
30		Systems Integrator?	No	Yes
31	8.09	What type of project is this?	Infrastructure upgrade	
			Implementation requiring software development or	
32			purchasing commercial off the shelf (COTS) software	Combination of the above
33			Business Process Reengineering	
34			Combination of the above	
35	8.10	Has the project manager successfully	No recent experience	
36		managed similar projects to completion?	Lesser size and complexity	Greater size and
37			Similar size and complexity	complexity
38			Greater size and complexity	
39	8.11	Does the agency management have	No recent experience	
40		experience governing projects of equal or	Lesser size and complexity	Greater size and
41		similar size and complexity to successful completion?	Similar size and complexity	complexity
42		on product.	Greater size and complexity	

State of Florida APPENDIX A Fiscal Year 2019-20

Cost Benefit Analysis

CBAForm 1 - Net Tangible Benefits

Agency	Education	Project	Risk Assessment Mitigation	
·				

Net Tangible Benefits - Operational Cost Changes (Co	Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits CBAForm 1A														
Agency		FY 2019-20			FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24	
(Recurring Costs Only No Project Costs)	(a)	(b)	(c) = (a)+(b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)
			New Program			New Program			New Program			New Program			New Program
	Existing		Costs resulting	Existing		Costs resulting	Existing		Costs resulting	Existing	Cost Change	Costs resulting	Existing		Costs resulting
	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed
	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project
A. Personnel Costs Agency-Managed Staff	\$0	\$1,319,099	\$1,319,099	\$1,319,099	\$0	\$1,319,099	\$1,319,099	\$0	\$1,319,099	\$1,319,099	\$0	\$1,319,099	\$1,319,099	\$0	\$1,319,099
A.b Total Staff	0.00	10.00	10.00	10.00	0.00	10.00	11.00	0.00		10.00	0.00		10.00	0.00	10.00
A-1.a. State FTEs (Salaries & Benefits)	\$0	\$867,099	\$867,099	\$867,099	\$0	\$867,099	\$867,099	\$0	\$867,099	\$867,099	\$0	\$867,099	\$867,099	\$0	\$867,099
A-1.b. State FTEs (#)	0.00	8.00	8.00	8.00	0.00	8.00	9.00	0.00	8.00	8.00	0.00	8.00	8.00	0.00	8.00
A-2.a. OPS Staff (Salaries)	\$0	\$0	ΨΟ	\$0	\$0	Ψ*	\$0	\$0	7.7	\$0	\$0	7.7	\$0	\$0	\$0
A-2.b. OPS (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-3.a. Staff Augmentation (Contract Cost)	\$0	\$452,000	\$452,000	\$452,000	\$0	7	\$452,000	\$0	ψ.0±,000	\$452,000	\$0	7	\$452,000	\$0	\$452,000
A-3.b. Staff Augmentation (# of Contractors)	0.00	2.00	2.00	2.00	0.00		2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
B. Application Maintenance Costs	\$0	\$666,000	\$666,000	\$666,000	\$0		\$666,000	\$0		\$666,000	\$0	, ,	\$666,000	\$0	, ,
B-1. Managed Services (Staffing)	\$0		\$0	\$0	\$0		\$0	\$0		\$0	\$0		\$0	\$0	
B-2. Hardware	\$0	\$0	Ψ°	\$0	\$0	7.7	\$0	\$0		\$0	\$0		\$0	\$0	\$0
B-3. Software	\$0	\$224,000	\$224,000	\$224,000	\$0		\$224,000	\$0	, ,	\$224,000	\$0	, ,	\$224,000	\$0	\$224,000
B-4. Other Security Solutions	\$0	\$442,000	\$442,000	\$442,000	\$0	7	\$442,000	\$0	7	\$442,000	\$0	ψ : : = ;000	\$442,000	\$0	ψ · · j σ σ σ
C. Data Center Provider Costs	\$0	\$44,000	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000
C-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	1 -	\$0	\$0	1.	\$0	\$0	7.7	\$0	\$0	\$0
C-2. Infrastructure	\$0	\$0	ΨΟ	\$0	\$0	7.7	\$0	\$0	7.7	\$0	\$0	7.7	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$44,000	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other Specify	\$0	\$0	\$0	\$0	\$0		\$0	\$0	1 -	\$0	\$0	7 -	\$0	\$0	\$0
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	7.7	\$0	\$0		\$0	\$0	T =
E. Other Costs	\$0	\$30,000		\$30,000	\$0		\$30,000	\$0		\$30,000	\$0		\$30,000	\$0	
E-1. Training	\$0	\$30,000	\$30,000	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000
E-2. Travel	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-3. Other Specify	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	7.7	\$0	\$0	7.7	\$0	\$0	\$0
Total of Recurring Operational Costs	\$0	\$2,059,099	\$2,059,099	\$2,059,099	\$0	\$2,059,099	\$2,059,099	\$0	\$2,059,099	\$2,059,099	\$0	\$2,059,099	\$2,059,099	\$0	\$2,059,099
5 4 180 17 31 5 60											•				
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. Specify		\$0			\$0			\$0			\$0			\$0	
F-2. Specify		\$0			\$0			\$0			\$0			\$0	
F-3. Specify		\$0			\$0			\$0			\$0			\$0	
Total Net Tangible Benefits:		(\$2,059,099)			\$0			\$0			\$0			\$0	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE CBAForm 1B											
Choo	se Type	Estimate Confidence	Enter % (+/-)								
Detailed/Rigorous		Confidence Level									
Order of Magnitude	✓	Confidence Level	95%								
Placeholder		Confidence Level									

	A	В	С	D	Е	F	G	Н		J	K	L	М	N	0	Р	Q	R	S		T
1	Education	Risk Assessment Mitigation										CBAForm 2	A Baseline Proje	ect Budget		1					
	Costs entered into each row are mutually exclusive do not remove any of the provided project cost ele Include only one-time project costs in this table	ments. Reference vendor quotes in the	item Description w	vhere applicable.		FY2019-2	:0		FY2020-2	21		FY2021-			FY2022	-23		FY2023-2	24	╛	TOTAL
3				\$ -		1,141,844		\$	-		\$	-			\$ -		\$	-		\$	1,141,844
4	Item Description (remove guidelines and annotate entries here)	Project Cost Element	Appropriation Category	Current & Previous Years Project- Related Cost		YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget		YR 4 LBR	YR 4 Base Budget	YR 5#	YR 5 LBR	YR 5 Base Budget		TOTAL
5	Costs for all state employees working on the project.	FTE	S&B	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
6	Costs for all OPS employees working on the project.	OPS	OPS	\$ -	0.00		\$ -	0.00 \$	_	\$ -	0.00 \$	_	\$ -	0.00	\$ -	\$ -	0.00 \$	_	s -	s	_
Ť	See 1.5. a of o employees working on the project.		Contracted	*	0.00		<u> </u>	σ.σσ ψ			σ.σσ ψ		<u> </u>	0.00		<u> </u>	υ.υυ ψ		* -	Ť	_
7	Staffing costs for personnel using Time & Expense.	Staff Augmentation	Services	\$ -	3.00 \$	361,600	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	361,600
	Project management personnel and related		Contracted																		
8	deliverables.	Project Management	Services	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
	Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
	Staffing costs for all professional services not included		Contracted																		
	in other categories.	Consultants/Contractors	Services	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
	Separate requirements analysis and feasibility study	B . (B) . (A	Contracted				•			•			•		•				•		
	procurements. Hardware purchases not included in data center	Project Planning/Analysis	Services	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$		5 -	\$	•
	services.	Hardware	осо	\$ -	\$		\$ -	\$	_	\$ -	\$		\$ -		\$ -	\$ -	\$		\$ -	s	_
	Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ -	\$	695,000	\$ -	\$		\$ -	s				\$ -	\$ -	\$	_	\$ -	s	695,000
	Professional services with fixed-price costs (i.e. softward development, installation, project documentation)		Contracted Services	\$ -	\$	-	\$ -	\$	_	\$ -	\$		\$ -		\$ -	\$ -	\$	_	\$ -	\$	-
			Contracted																		
	All first-time training costs associated with the project.	Training	Services	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	
	Include the quote received from the data center provide for project equipment and services. Only include one- time project costs in this row. Recurring, project-related data center costs are included in CBA Form 1A.		Data Center Category	\$ -	\$	50,000	\$	\$	<u>-</u>	\$ <u>-</u>	\$	_	\$ -		\$	\$ -	<u> </u>	<u>-</u>	\$	\$	50,000
	Other contracted services not included in other		Contracted																		
	categories.	Other Services	Services	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	
18	Include costs for non-state data center equipment required by the project and the proposed solution (inser additional rows as needed for detail) Include costs associated with leasing space for project	t Equipment	Expense	\$ -	\$	35,244	\$ -	\$		\$ -	\$		\$ -		\$ -	\$ -	\$		\$ -	\$	35,244
	personnel.	Leased Space	Expense	\$ -	\$	_	\$ -	\$	_	\$ -	\$		\$ -		\$ -	\$ -	\$		\$ -	s	
	Other project expenses not included in other categories	·	Expense	\$ -	\$	_	\$ -	\$		\$ <u>-</u>	\$		\$ -		\$ -	\$ -	\$		\$	\$	
21		Total		\$ -	3.00 \$	1,141,844	\$ -	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$	\$ -	0.00 \$	-	\$ -	\$	1,141,844

Agency	Education	Project	Risk Assessment Mitigation

PROJECT COST SUMMARY (from CBAForm 2A)										
PROJECT COST SUMMARY	FY	FY	FY	FY	FY	TOTAL				
PROJECT COST SUMMARY	2019-20	2020-21	2021-22	2022-23	2023-24					
TOTAL PROJECT COSTS (*)	\$1,141,844	\$0	\$0	\$0	\$0	\$1,141,844				
CUMULATIVE PROJECT COSTS										
(includes Current & Previous Years' Project-Related Costs)	\$1,141,844	\$1,141,844	\$1,141,844	\$1,141,844	\$1,141,844					
Total Costs are carried forward to CBAForm3 Proje	ct Investment Sur	nmary worksheet								

PROJECT FUNDING SOURCES	FY	FY	FY	FY	FY	TOTAL
	2019-20	2020-21	2021-22	2022-23	2023-24	
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Federal Match	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$0	\$0	\$0	\$0	\$0	\$0
CUMULATIVE INVESTMENT	\$0	\$0	\$0	\$0	\$0	

Characterization of Project Cost Estimate - CBAForm 2C			
Choose T	уре	Estimate Confidence	Enter % (+/-)
Detailed/Rigorous		Confidence Level	
Order of Magnitude	X	Confidence Level	95%
Placeholder		Confidence Level	

Agency	Education	Project	Risk Assessment Mitigation

	COST BENEFIT ANALYSIS CBAForm 3A					
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	TOTAL FOR ALL YEARS
Project Cost	\$1,141,844	\$0	\$0	\$0	\$0	\$1,141,844
Net Tangible Benefits	(\$2,059,099)	\$0	\$0	\$0	\$0	(\$2,059,099
Return on Investment	(\$3,200,943)	\$0	\$0	\$0	\$0	(\$3,200,943
Year to Year Change in Program Staffing	10	0	0	0	0	

RETURN ON INVESTMENT ANALYSIS CBAForm 3B				
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.		
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.		
Net Present Value (NPV)	(\$3,140,026)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.		
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.		

	Inves	tment Interest Earn	ing Yield CBAFor	rm 3C	
Fiscal	FY	FY	FY	FY	FY
Year	2019-20	2020-21	2021-22	2022-23	2023-24
Cost of Capital	1.94%	2.07%	3.18%	4.32%	4.85%



Project Management Plan

Risk Assessment Mitigation Project Department of Education

Contact Information

To request copies, suggest changes, or submit corrections, contact: Department of Education, Division of Technology & Innovation

Attention: Dr. Andre Smith, Deputy Commissioner

Email: Andre.smith@fldoe.org

Phone: 850-245-0428

Revision History

Date	Version	Revised By	Description
10/17/2018	.1	Cassandra J. Grayson	Revised from w/ Master Template

Table of Contents

1	•	Introduction
2	·-	Project Charter
		2.1 Overview
3		Scope Management Plan
		3.1 Scope Management Plan
4		Work Breakdown Structure
5	·.	Resource Breakdown Structure
6	·).	Master Project Schedule8
		6.1 Schedule Management Plan
7	' .	Work Management Plan
8	:	Spending Management Plan
		8.1 Spending Plan
9	١.	Communication Plan
10).	Risk Management Plan14
		10.1 Risk Definition
		10.2 Risk Management Plan
11.	Is	sue Management Plan
		11.1 Issue Definition
		11.2 Issue Management Plan
12.	Q	uality Management Plan23
13.	C	hange Management Plan25
14.	P	rocurement Management Plan32

Introduction

The Project Management Plan (PMP) provides the guidelines for managing the Florida Department of Education (FDOE), Division of Technology & Innovation - Risk Assessment Mitigation (RAM) Project. It is a "living" document that contains the key project management plans. The document is due at initiation of the project, updated and delivered as needed over the duration of the project.

The Project Management Plan is organized into the following sections:

- Introduction
- Project Charter
- Scope Management Plan
- Work Breakdown Structure (WBS)
- Resource Breakdown Structure (RBS)
- Master Project Schedule
- Schedule Management Plan
- Work Management Plan
- Spending Plan
- Communication Plan
- Risk Management Plan
- Issue Management Plan
- Quality Management Plan
- Change Management Plan
- Procurement Management Plan

2. Project Charter

The Project Charter for the Florida Department of Education, Division of Technology & Innovation - Risk Assessment Mitigation Project formally: authorizes the project to exist and/or to continue; documents initial requirements that satisfy stakeholder needs; and, it recognizes the project manager role and gives the project manager the authority to "get the job done." The document is due at initiation of the project.

2.1 Overview

As required by 2016-17 General Appropriations Act (1961B), the Florida Department of Education (FDOE) contracted with an independent security and risk management firm to assess the department's Information Technology (IT) Security Program. The assessment identified information security and risk management gaps that FDOE needs to address in order to improve the maturity of the overall security program. If this legislative budget request is not funded, a wide range of sensitive data of employees, students and teachers could be targets for cyber-attacks and compromised. Thus, FDOE information security needs staff and resources in order to stay ahead of existing and developing threats.

2.2 Project Charter

The Project Charter is organized into the following sections:

- Introduction
- Business Need
- Strategic Goals
- Project Scope
- Budget Estimate and Summary Project Schedule
- Assumptions and Constraints
- Project Team and Stakeholders
- Critical Success Factors
- Project Approvals
- Appendix A

3. Scope Management Plan

The purpose of the Scope Management Plan is to provide the scope framework for the project. This plan documents the scope management approach; scope definition; scope statement; the project's work breakdown structure; roles and responsibilities as they pertain to project scope; scope verification; and, scope change control.

The Scope Management Plan is organized into the following sections:

- Introduction
- Project Overview
- Scope Management Approach
- Scope Definition
- Project Scope Statement
- Work Breakdown Structure
- Team Member Roles and Responsibilities
- Scope Verification Scope
- Control

3.1 Scope Management Plan

The scope for this project is defined by the Scope Statement and the Work Breakdown Structure (WBS). Scope management will be the sole responsibility of the Project Manager.

The Project Manager, Project Sponsor and Stakeholders will establish and approve documentation for measuring project scope which includes deliverable quality checklists and work performance measurements.

Proposed scope changes may be initiated by the Project Manager, Project Sponsor, Stakeholders or any member of the project team. All change requests will be submitted to the Project Manager who will then evaluate the requested scope change. Upon acceptance of the scope change request the Project Manager will submit the scope change request to the Project Sponsor and the Change Control Board for acceptance.

Upon approval of scope changes by the Change Control Board and Project Sponsor the Project Manager will update all project documents and communicate the scope change to all stakeholders. Based on feedback and input from the Project Manager and Stakeholders, the Project Sponsor is responsible for the acceptance of the final project deliverables and project scope.

4. Work Breakdown Structure

The work required to complete this project is subdivided into individual work packages. This will allow the Project Manager to more effectively manage the project's scope as the project team works on the tasks necessary for project completion.

The project is organized in phases and coincides with the Project Management Institute, Project Management Institute's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition standards for project management. The phases are: Initiation; Planning; Execution; Monitoring & Controlling; and, Closing. Each of these phases is then subdivided further down to work packages.

The Project had a previous WBS that was based on an internal Modernization and Application Improvement project approach that was executed to about 50% when it was realized that the existing Licensing System obsolescence prevented the completion of the original plan. After a full Project review it was decided that a full replacement of the Licensing System was required to meet Project goals. After an Analysis of Alternatives (AoA): Design and Develop a new system internally, purchase a Commercial off the Shelf (COTS) solution, or procure a Managed Service/Cloud based solution; it was decided to pursue the procurement of a COTS solution that met requirements. As the installation, deployment, acceptance testing, launch, and training will be provided by the Vendor, a new WBS is not available at this time. As soon as it is provided by the Vendor, a link to it will be provided in this document.

5. Resource Breakdown Structure

The Project Management Institute's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition defines a Resource Breakdown Structure (RBS) as a hierarchical list of resources related by function and resource type that is used to facilitate planning and controlling of project work.

The current Resource Breakdown Structure (RBS) for the project is as follows:

```
Executive Sponsor - 1

Project Sponsor - 1

Project Manager - 1

Systems or Enterprise Architect/Technical Lead (Developer) - 1

Quality Assurance Analyst - 1

Security Analyst - 2

Developers - 1

DBA - 1 (assistance as needed)
```

6. Master Project Schedule

The Master Project Schedule describes all project activities that will occur for the duration of the project. The Project Management Office (PMO) at DOE requires all Projects to be maintained Microsoft Project. It is organized in accordance with the Project parent and child activities and lays out all key actions, start and end dates, milestones, and percentage complete for the overall project.

6.1 Schedule Management Plan

The purpose of the Schedule Management Plan is to define the approach the project team will use in creating the project schedule. This plan also includes how the team will monitor the project schedule and manage changes after the baseline schedule has been approved. This includes identifying, analyzing, documenting, prioritizing, approving or rejecting, and publishing all schedule-related changes.

The Schedule Management Plan is organized into the following sections:

- Schedule Management Approach
- Work Breakdown Structure
- Schedule Control
- Schedule Changes
- Scope Changes

Schedule Management Approach

This section provides a general framework for the approach which will be taken to create the project schedule. This includes the scheduling tool/format, schedule milestones, and schedule development roles and responsibilities.

Schedule Tool/Format

Project schedules will be created using Microsoft Project.

Activity definition will identify the specific work packages which must be performed to complete each deliverable. Activity sequencing will be used to determine the order of work packages and assign relationships between project activities. Activity duration estimating will be used to calculate the number of work periods required to complete work packages.

Resource estimating will be used to assign resources to work packages in order to complete schedule development.

Schedule Milestones

Once a preliminary schedule has been developed, it will be reviewed by the project team and any resources tentatively assigned to project tasks. The project team and resources must agree to the proposed work package assignments, durations, and schedule. Once this is achieved the Project Sponsor will review and approve the schedule and it will then be baselined.

The following will be designated as milestones for the project schedule:

- Completion of scope statement, Work Breakdown Structure (WBS) and Resource Breakdown Structure (RBS)
- Baselined project schedule
- Approval of final project budget
- Project kick-off
- Approval of roles and responsibilities
- Requirements definition approval
- Completion of data mapping/inventory
- Project implementation
- Acceptance of final deliverables

Project Manager Roles and Responsibilities

The Project Manager will take responsibility for overall project management and will work with the Project Sponsor to coordinate activities such as:

- Closely monitoring the deliverable status.
- Developing, maintaining, and meeting the approved project schedule.
- Presenting written status of the schedule, deliverables, issue resolution, risk mitigation, and action items.
- Notifying the Project Sponsor in writing of any potential delays or issues that may impact scope, cost, or schedule as soon as becoming aware of the problem.
- Tracking, analyzing, and resolving all material issues resulting from the delivery of the project solution.

Project Sponsor Roles and Responsibilities

The Project Sponsor will be responsible for the following:

- Serve as the primary point of contact for the Project Manager, confirm the project work plan and facilitate issue resolution.
- Provide kick-off meeting facility and identify and invite participants.
- Provide the team with working space facilities, including internet connectivity, access to required technology.
- Provide meeting rooms and equipment such as projectors as needed.
- Actively participate in all project working sessions and management meetings.
- Monitor and ensure resolution of all issues.
- Approve status reports and communications prior to distribution.
- Approve all deliverables.

Work Breakdown Structure

The Project Management Institute's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition describes the Work Breakdown Structure (WBS) as "a deliverable-oriented hierarchical decomposition of the work to be executed by the team".

The WBS for the RAM Project is organized by phase as follows: Initiation; Planning; Execution; Monitoring & Controlling; and, Closing.

Schedule Control

The project schedule will be reviewed and updated as necessary on a weekly basis with actual start, actual finish, and completion percentages which will be provided by task owners.

The Project Manager is responsible for holding weekly schedule updates/reviews; determining impacts of schedule variances; and, submitting schedule change requests.

The project team is responsible for participating in weekly schedule updates/reviews; communicating any changes to actual start/finish dates to the Project Manager; and participating in schedule variance resolution activities as needed.

The Project Sponsor will maintain awareness of the project schedule status and review/approve any schedule change requests submitted by the Project Manager.

Reporting

The progress of, and changes to the project schedule, will be reported in accordance with the project's Communications Plan.

Schedule Changes

If any member of the project team determines that a change to the schedule is necessary, the Project Manager and team will meet to review and evaluate the change. The Project Manager and project team must determine which tasks will be impacted, variance as a result of the potential change, and any alternatives or variance resolution activities they may employ to see how they would affect the scope, schedule, and resources. If, after this evaluation is complete, the Project Manager determines that any change will exceed the established boundary conditions, then a schedule change request must be submitted.

Submittal of a schedule change request to the Project Sponsor for approval is required if either of the two following conditions is true:

- The proposed change is estimated to reduce the duration of an individual work package by 10% or more, or increase the duration of an individual work package by 10% or more.
- The change is estimated to reduce the duration of the overall baseline schedule by 10% or more, or increase the duration of the overall baseline schedule by 10% or more.
- Any change requests that <u>do not meet</u> these thresholds may be submitted to the project manager for approval.

Change Control Process

After acceptance of the Project Schedule draft, proposed changes will be reported to the Project Sponsor in accordance with the project change management process in the project's Change Management Plan. Proposed changes will be justified, including impact on scope, cost, risks and quality.

Emergency schedule changes must be reported immediately to the Project Sponsor. Such changes may be implemented more quickly than provided for in the change management process or the weekly reporting process, but such changes will be subject to the same reporting and approval process "after the fact" as they would if the changes had processed normally.

The issues management and risk management processes will be used to initially identify issues or risks which may impact the schedule. Should the issue or risk be determined to require a change to the schedule, the change management process will be used to document the required change and obtain authorization to make such a change. Both the Project Sponsor and the Project Manager can request changes to the project schedule.

All change requests will be vetted through the change management process. The Change Management process and will include an assessment of the impact of the proposed schedule changes on the project. Impacts to scope, cost, risk and quality will also be evaluated in order to provide a basis for accepting and approving a change.

Once the change request has been reviewed and approved the Project Manager is responsible for adjusting the schedule and communicating all changes and impacts to the project team, Project Sponsor, and stakeholders. The Project Manager must also ensure that all change requests are archived in the project records repository.

Scope Changes

A scope change is defined as a change to the original boundaries of the project which changes the budget, schedule and/or contract requirements. Scope changes will be identified at the start of the change management process.

Approvals

Any changes in the project scope, which have been approved by the Project Sponsor, will require the project team to evaluate the effect of the scope change on the current schedule.

If the Project Manager determines that the scope change will significantly affect the current project schedule, he may request that the schedule be re-baselined in consideration of any changes which need to be made as part of the new project scope. The Project Sponsor must review and approve this request before the schedule can be re-baselined.

7. Work Management Plan

The purpose of the Work Management Plan is to define all project tasks and responsibilities, including technical tasks and management tasks, as well as projected and actual start and end dates for all project activities.

The original Work Management Plan was organized into the following sections and described a Modernization and Application Improvement project:

- Introduction
- Project Overview
- Approach and Methodology
- Management Procedures
- Implementation Tasks
- Operational Tasks
- Team Member Roles and Responsibilities
- Information Technology Policies

8. Spending Management Plan

This section presents the project spending plan and the high level project schedule for the Microsoft Project.

8.1 Spending Plan

The table below shows the cost of the project projected for 2019-20.

Table 1: Summary Spending Plan

Recurring Costs	
Services, subscriptions, maintenance	\$ 740,000.00
Staffing (FTE's and Contractors)	\$ 1,319,099.00
Total Recurring Costs	\$ 2,059,099.00
One-Time Initial Total Costs - Year One	
Recurring Costs	\$ 2,059,099.00
Capital Expenses	\$ 780,244.00
Temporary Staffing	\$ 361,600.00
Total Amount to be Requested	\$ 3,200,943.00

9. Communication Plan

The Communication Plan describes the planned and periodic communications between the RAM and various stakeholders, such as the project sponsors, control agencies, users, and support/service partners.

The Communication Plan is organized into the following sections:

- Introduction
- Roles and Responsibilities
- Communication Types
- Communication Management
- Appendix

The Communication Plan is filed for reference in the Project Documentation Folder.

10. Risk Management Plan

This section presents the Risk Management Plan for the RAM Project. A Risk Management Plan provides a systematic process of identifying, analyzing, and responding to project risk throughout the life of the project.

10.1 Risk Definition

A risk is an uncertain event or condition that, if it occurs, has a positive or negative effect on the project's objectives.

10.2 Risk Management Plan

The Risk Management Plan is organized into the following sections:

- Risk Management Strategy
- Risk Management Database
- Risk Breakdown Structure

Risks are reported separately in the SharePointTM Risk Management Database.

Risk Management Strategy

This section describes the risk identification processes employed for this project, the risk assessment method, risk response options, and the risk management database development and maintenance.

Risk Identification Process

Risks are identified by analyzing each phase of the project and its deliverables using a Risk Breakdown Structure of risk types and sources. The Risk Breakdown Structure was adapted from the project management literature for the RAM Project. The risks will be described in terms of the cause(s), risk, and effect or impact.

The initial identification of risks was made by the RAM Project Sponsor and the Project Manager. Subsequent input for identifying new risks will include the RAM Project Team, subject matter experts and other stakeholders. All parties will assist in identifying risks on an ongoing basis.

Risk Assessment

Risks are assessed based on their probability of occurrence, project impact, and corresponding rank. The following tables show the values used for assigning probability, impact, and rank.

¹ David Hillson, Managing Risks in Projects (Surrey, England: Gower Publishing Ltd., 2009), 33.

Risk Probabili	ity	
Low	< 30%	unlikely to occur
Medium	31% - 50%	may occur
High	51% - 80%	probably will occur
Very High	> 80%	very likely to occur

Risk Im	npact						
	<u>Cost</u> <u>Increase</u>	Cost Increase		<u>nange</u>	Schedule Increase		
Minor	< 5%		Barely		< 5	9%	
Moderate	5% - 8%	ı	Minor areas of deliverable(s)		5% - 10%		
Serious	9% - 10%	Ď	Major areas of deliverable(s)		1	1% - 15%	
Critical	> 10%		Failure to of deliverable to achieve objective	or failure		5%	
Pro	obability x Impact Ra	nk					
	Minor		<u>Moderate</u>	Serio	u <u>s</u>	<u>Critical</u>	
Low	Low(1)		Low(1)	Mediu	ım(2)	High(3)	
Medium	Low(1)		Medium(2)	Medium(2)		High(3)	
High	Low(1)		Medium(2)	High(3)	High(3)	
Very High	Low(1)		High(3)	High(3)		Very High(4)	

Risk Response Options

Risk responses are planned using four basic risk response options:

- Accept take the risk without special action or contingency because proactive action is either not possible or cost-effective.
- Avoid take proactive action to eliminate the risk to the project.
- Mitigate take proactive action to reduce the probability and/or impact of the risk.
- Transfer involve another person or party in acting on the risk and in so doing share the management of the risk.

The initial risk responses will be planned by the RAM Project Team and the Project Sponsor. Input from RAM subject matter experts and the other stakeholders will be solicited.

The Project Sponsor will approve the risk responses, which will be assigned to risk owners who will be responsible for implementing proactive responses. All parties will assist in planning risk responses on an ongoing basis.

Risk Management Database Development and Maintenance

The risk descriptions, assessments, and responses are documented in the Risk Management Database, which is contained in the Project Workbook (see Section 3 for a sample). The risk response information includes the action to be taken by the risk owner, planned and actual completion dates, notes on the current status, and a closure date.

The initial development of the Risk Management Database will be completed by the RAM Project Team. The Risk Management Database will be updated on an ongoing basis by the RAM Project Manager using the weekly project status meetings, status reports, and other relevant sources.

The RAM Project Team will use the Risk Management Database as the system of record and store it in the RAM SharePoint site. The Project Manager will add any new risks identified to the Weekly Status Report under Action Items. These items will be discussed with Project Sponsor and RAM Project Team in the weekly status meeting. The RAM Project Manager will validate the item and enter it as needed into the Risk Management Database in the Project Workbook, and update the Project Workbook and upload it to the RAM Project SharePoint site.

The Project Sponsor will approve the initial version of the Risk Management Database, as well as any subsequent versions submitted with the Updated Project Management Documents at phase ends.

Risk Management Responsibilities

The responsibility for managing risk is shared between the RAM Project Team, Project Sponsor, subject matter experts, and other stakeholders. The following table summarizes the responsibilities in the risk management process.

Risk Activity	Responsibility
Identify risks	
•	All – RAM Project Team, Project Sponsor, subject matte experts, and other stakeholders.
	Initial identification was made by the Project Sponsor an Project Manager.
Assess risks	
	All – RAM Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial assessment was made by the Project Sponsor and Project Manager.
Plan risk responses	
	All – RAM Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial responses were planned by the Project Sponsor and Project Manager.
Approve risk responses	Project Sponsor
Develop Risk Management Database	Project Manager and RAM Project Team
Maintain Risk Management Database	Project Manager
Develop or take risk response actions	Risk Owner
Manage risk responses	Project Manager, RAM Project Team
Report risks	Project Manager, RAM Project Team

Risk Management Database

The DOE PMO requires that the Risk Management Database be maintained in SharePointTM. It is reviewed and updated as necessary on a weekly basis.

Risk Breakdown Structure (RBS)

RBS LEVEL 1		RBS LEVEL 2
	1.1	Scope Definition
	1.2	Requirements Definition
	1.3	Estimates, Assumptions, Constraints
	1.4	Technical Processes
	1.5	Technology
1. Technical Risk	1.6	Interfaces
1. Technical Risk	1.7	Design
	1.8	Performance
	1.9	Reliability & Maintainability
	1.10	ADA
	1.11	Security
	1.12	Test & Acceptance
	2.1	Project Management
	2.2	Program Management
	2.3	Operations Management
	2.4	Organization
2 Managamant Birls	2.5	Resourcing
2. Management Risk	2.6	Communication
	2.7	Information
	2.8	Health, Safety, & Environment
	2.9	Quality
	2.10	Reputation
	3.1	Contractual Terms & Conditions
	3.2	Internal Procurement
2 D . D. I	3.3	Contractor
3. Business Risk	3.4	Subcontracts
	3.5	Client/Customer Stability
	3.6	Stakeholders
	4.1	Legislation
	4.2	Exchange Rates
	4.3	Site / Facilities
	4.4	Environment / Weather
	4.5	Competition
4. External Risk	4.6	Regulatory
	4.7	Political
	4.8	Country
	4.9	Social / Demographic
	4.10	Pressure Groups
	4.11	Force Majeure

11. Issue Management Plan

This section presents the Issue Management plan for the RAM Project. The Issue Management Plan describes how project issues will be managed, evaluated, escalated, and integrated into the project throughout the life of the project.

11.1 Issue Definition

An issue is a point or matter in question or in dispute, or a point or matter that is not settled and is under discussion or over which there are opposing views or disagreements. An issue is generally expressed as a statement of concern or as a need having one or some combination of the following characteristics:

- The resolution is in question or lacking agreement among stakeholders
- It is highly visible or involves external stakeholders such as requests or directives from control agencies
- It has critical deadlines or timeframes that cannot be missed
- It can result in an important decision or resolution for which the rationale and activities must be captured for historical purposes it has critical deadlines that may impede project progress.
- <u>Please note</u>: An issue is a situation which has occurred or will definitely occur, as opposed to a risk which is a potential event. Items that are "normal" day-to-day tasks related to a person's normal job duties are not considered issues or action items.

11.2 Issue Management Plan

The Issue Management Plan is organized into the following sections:

- Issue Management Strategy
- Issue Escalation

The DOE PMO requires that all issues be recorded in SharePoint™ and maintained there for history.

Issue Management Strategy

This section describes the issue identification processes employed for this project, the issue assessment process, issue management responsibilities, and the issue management database development and maintenance. Issue Identification Process

Issues will be identified as any point or matter in question or in dispute, or a point or matter that is not settled and under discussion or over which there are opposing views or disagreements. By definition, an

issue is a problem that will impede the progress of the project if it cannot be totally resolved by the project team. This will include issues that are software, data and/or hardware related.

The initial identification of issues will be made by the RAM Project Sponsor and the Project Manager. Subsequent input for identifying new issues will include the RAM Project Team, subject matter experts and other stakeholders. All parties will assist in identifying issues on an ongoing basis.

Issue Assessment Process

Issues will be managed through the following process:

- <u>Identification</u>: Issues (and action items) may arise from a variety of project activities; e.g., status meetings, deliverable reviews, code analyses, workgroup meetings, stakeholder requests, etc. Any project team member may identify an issue. Issues cited in meetings shall be documented in the meeting minutes. Issues cited through other project activities shall be reported to the RAM Project Manager via e-mail. Prospective issues shall be entered by the RAM Project Manager into the Issues Management Database.
- <u>Validation</u>: The prospective issue will be compared with the Issue Management Database to ensure that it does not duplicate an existing issue. If the prospective issue is not a duplicate, it will be reviewed with the validation criteria, which include: negative impact to scope, schedule, cost, or quality; negative impact to staff or infrastructure resources; negative impact to relationships with stakeholders; users; or, sponsors; missed commitment or due date. If the review with the validation criteria shows that the prospective issue is valid, it will be assigned to the appropriate project team member for analysis and handling. If the validation check shows that the prospective issue is not valid, it will be marked as Invalid and given a resolution date.
- <u>Assigning:</u> The project team member assigned to the issue will proceed to address the issue as needed
 analyzing it further to document impacts, following up as needed, and reporting a status in the weekly
 RAM Reengineering Project Status Meeting.

Issue Management Database Development and Maintenance

The issue descriptions, status, and resolution are documented SharePointTM. The issue response information includes the action to be taken by the issue owner, planned and actual completion dates, notes on the current status, and a closure date. SharePointTM will be updated weekly as needed by the RAM Project Manager using the weekly project status meetings, status reports, and other relevant sources.

The RAM Project Team will use Microsoft Project as the system of record. The Project Manager will add any new issues identified to Microsoft Project. These items will be discussed with Project Sponsor and RAM Project Team in the weekly status meeting.

Issue Management Responsibilities

The responsibility for managing issues is shared between the RAM Project Team, Project Sponsor, subject matter experts, and other stakeholders. The following table summarizes the responsibilities in the issue management process.

Issue Activity	Responsibility
Identify issues	
	All – RAM Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial identification will be made by the Project Sponsor and Project Manager.
Validate issues	
	All – RAM Project Team, Project Sponsor, subject matter experts, and other stakeholders.
Assign issues	RAM Project Manager, Project Sponsor, and Project Manager.
Approve issue responses	Project Sponsor and/or
Develop Issue Management Database	Project Manager and RAM Project Team
Maintain Issue Management Database	Project Manager
Develop or take issue response actions	Issue Owner
Manage issue responses	Project Manager, RAM Project Team
Report issues	Project Manager, RAM Project Team

Issue Escalation

The project governance structure will be used to resolve potential conflicts and disputes that may arise during the project. It is also necessary to understand the different levels and types of issues that may arise during this project. If an issue results in a conflict and the RAM Project Manager and the Issue Owner are unable to agree upon a decision, the issue shall be escalated in the following manner and order:

- 1. Issues should be addressed at the lowest level possible
- 2. Attempts to resolve must be made by appropriate parties prior to escalation
- 3. The issue owner, as identified by the issue tracker, completes the Issue Submission Form with a brief issue write-up identifying the issue, concerns, and positions of involved parties

- 4. The issue owner schedules a meeting to discuss with involved parties
- 5. The issue is ENTERED on the Issue Register for tracking
- 6. The issue owner provides the issue write-up at least 24 hours prior to meeting
- 7. The meeting is held and if resolution is reached, resolution decision and action items are documented and provided to involved parties
- 8. If resolution is not reached, action items are identified and follow up meeting planned (this group has up to one week to resolve or notice of automatic escalation to next level of management is triggered)
- 9. Once escalation need is identified, notice is sent to the next levels of management (Project Sponsor and)
- 10. Issue review process is repeated at the next level of management

Issue Submission Form

The Issue Submission Form is use to create documentation of all issues in order to provide a traceable record and history for future reference.

Sample Issue Submission Form

A sample of the Issue Submission Form is shown on the following page.

ISSUE SUBMISSION	FORM	
Issue Number:	Reported By:	Date Reported:
Issue Status:	Issue Assigned To:	Date Resolved:
Description of Issue:		
Project Impact:		
,		
Alternatives and Recom	nmendation(s):	
Final Resolution:		

12. Quality Management Plan

Introduction

The purpose of the Quality Management Plan is to describe how quality will be managed throughout the lifecycle of the RAM Project. It documents the necessary information required to effectively manage project and includes the processes and procedures for ensuring quality planning, assurance, and control are all conducted. All Florida Department of Education (FDOE) stakeholders should be familiar with how quality will be planned, assured, and controlled.

The Quality Assurance Plan is being developed during the Project Planning and Definition Phase and is a supporting document to the Project Management Plan.

This document is organized into the following sections:

- Introduction
- Approach
- Quality Planning
- Quality Assurance
- Quality Control
- Quality Control Measurements
- Team Member Roles and Responsibilities
- Deliverables and Acceptance Criteria
- Appendices

Approach

This section describes the approach the RAM Project Team will use for managing quality throughout the project's life cycle. Quality will be planned into the RAM Project beginning in the first phase of the project in order to prevent unnecessary rework, waste, cost, and time overruns throughout the project. It will establish the activities, processes, and procedures for ensuring quality products throughout the project. This plan will:

- Ensure quality is planned
- Define how quality will be managed
- Define quality standards and quality assurance activities
- Define quality control activities
- Describe how quality will be measured

In order to be successful, this project will need to meet its quality objectives by using an integrated development and quality approach to define and perform testing during development activities.

Quality Management Approach Overview

Quality Management Lifecycle Quality Planning • Define Quality Standards • Update Standards • Define Quality Measures Performance Quality Assurance • Analyze Project Quality • Improve Project Quality • Measure Performance Quality Control • Quality Review and Verification Steps • Quality Control Management Process • Measure Performance

Objective

The primary objective of this Quality Management Plan is to ensure that the project deliverables are completed with an acceptable level of quality. This plan discusses the quality standards by which the development of deliverables is managed to ensure:

- Consistency with the practices and standards of the FDOE Enterprise Project Management Methodology
- Ensure the quality of the system development process, project artifacts, and project products to RAM and its stakeholder meet their requirements

Components of the Quality Management Plan

The following is a brief explanation of each of the components of the quality assurance plan and these must be performed to ensure that the deliverables meet the customer quality requirements

Quality Planning (QP)

Quality planning determines quality policies and procedures relevant to the project for both project deliverables and project processes, defines who is responsible for what, and documents compliance

Quality Assurance (QA)

Quality assurance activities focus on the processes being used to manage and deliver the solution and evaluate overall project performance on a regular basis. Quality assurance is a method to ensure the project will satisfy the quality standards and will define and record quality reviews, test performance, and customer acceptance. It includes process/protocols, forms, templates, best practices, guidance and training.

Quality Control (QC)

Quality Control is the process of Inspection. Quality control activities are performed on the project products continually to verify that project deliverables are of high quality and meet quality standards. Quality control also helps uncover causes of unsatisfactory results and establish lessons learned to avoid similar issues in this and other projects. It includes process reviews, document/quality reviews and various types of audits, adaptive process improvement and monitoring/reporting

Quality Control Measurements

A Quality Control Log will be used to track the status of deliverables that have been formally submitted to the client, and to ensure that, when a deliverable is either rejected or accepted conditionally, that the reasons the deliverable were not approved are captured and resolved.

13. Change Management Plan

The purpose of the Change Management Plan is to define the process for managing change document and document the necessary information required to effectively manage project change from project inception to delivery.

The Change Management Plan is created during the Planning Phase of the project. Its intended audience is the project manager, project team, project sponsor and any senior leaders whose support is needed to carry out the plan. The Change Management Plan is organized into the following sections:

- Introduction
- Change Management Process
- Change Request Form
- Evaluating Change Requests
- Authorizing Change Requests
- Team Member Roles and Responsibilities

Change Management Process

This section provides the Change Management process which establishes an orderly and effective procedure for tracking the submission, coordinating, reviewing, evaluating, categorizing, and approving the release of all changes to the project's baselines.

Change Request Process Stages

<u>Change Request Initiation</u>: Project change requests will be documented in writing and must identify cost, schedule, need for the requested changes, and be clearly labeled as a project change request. Scope changes must be also be clearly identified in the request. The Project Manager will assign a change request number.

<u>Change Impact Estimation</u>: Each project change request must be reviewed by the Project Manager and Project Team to decide whether to proceed with the requested changes. An evaluation of the impact of project change requests to determine impact on scope, schedule, and cost and any other necessary details will be performed. For those change requests that impact scope, schedule, or cost, a written estimate based on this evaluation will be submitted.

<u>Approvals and Acceptance</u>: The Project Sponsor may approve or decline the change request. Only those project change requests that have been approved in writing will be considered authorized changes to the project.

Change Request Process Flow Requirements

The change request (CR) process flow is outlined in the table below:

Table 2. Change Request Process Flow Steps

		*
Stage	Step	Description
Initiation	Generate CR	A submitter completes a CR Form and sends the completed form to the Project Manager
Initiation	Log CR Status	The Project Manager enters the CR into the CR Log. The CR's status is updated throughout the CR process as needed.
Impact Estimation	Evaluate CR	Project personnel review the CR and provide an estimated level of effort to process, and develop a proposed solution for the suggested change
Approval	Authorize	Approval to move forward with incorporating the suggested change into the project/product
Approval	Implement	If approved, make the necessary adjustments to carry out the requested change and communicate CR status to the submitter and other stakeholders

Change Request Form

The Project Manager will submit a formal change request to the Change Management Board using the Change Request Form contained in Appendix A - RAM Change Request Form.

A sample copy of the RAM Change Request Form is provided in the table below:

Table 3. RAM Change Request Form:

	Change Request	
Project:		Date:
Change Requestor:		Change No:
Change Category (Check all that ap	pply):	
□ Schedule □		
	Testing/QualityResources	
Does this Change Affect (Check al	that apply):	
☐ Corrective Action ☐ Prevent☐ Other	ative Action	□ Updates
Describe the Change Being Reques	ted:	
Describe the Reason for the Change	e:	
Describe all Alternatives Considered	ed:	
Describe any Technical Changes R	equired to Implement this Chang	e:
Describe Risks to be Considered for	r this Change:	
Estimate Resources and Costs Need	ded to Implement this Change:	
Describe the Implications to Qualit	y:	
Disposition:		
☐ Approve ☐ Reject	□ Defer	
Justification of Approval, Rejection	n, or Deferral:	
Change Board Approval:		
Name	Signature	Date

Evaluating Change Requests/Evaluation Process

The Change Request Evaluation Process involves the following steps:

The Project Manager will submit a formal change request to the Change Management Board using the RAM Change Request Form included in Appendix A – RAM Change Request Form. Any additional materials submitted with the change request will be noted as attachments.

The Project Manager will determine how much time it will take to analyze the change request.

The analysis will include the business benefit, implications of not making the change, impacts to the project (including budget, schedule, and/or contract requirements), as well as alternatives.

The change request will be reviewed by the Project Sponsor.

Authorizing Change Requests/Change Management Board

The Change Management Board (CMB) is comprised of the following members: Project Sponsor, Executive Sponsor, Maintenance Manager, QA, and Technical Lead.

The Change Management Board responsibilities and authority are as follows:

- Approve change requests
- Monitor system configuration control
- Approve contract negotiations / changes

The Change Management Board (CMB) will meet as necessary to review change requests.

Authorization Process

The Change Request Authorization Process involves the following steps:

The Project Manager will present the analysis to the CMB for their guidance and direction. All project change requests impacting cost, schedule or scope must be referred to the CMB for approval.

- a. If the CMB decides to proceed with the change or an alternative, then the Project Sponsor will inform the Project Manager in writing. Based on the resolution or recommended course of action, the Project Manager will make any required adjustments to the budget, schedule, and/or contract.
- b. If the CMB <u>not</u> to proceed with the change or an alternative, then the Project Sponsor will inform the Project Manager in writing. The CMB can close a change request, but suggest that it be reviewed later

The Project Manager will include a review of open change requests at the Weekly Project Status Review.

Team Member Roles and Responsibilities

The Project Management Institute's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition* defines a responsibility assignment matrix (RAM), also known as RACI or RASCI matrix, as a tool that describes the various roles of project team members in completing tasks or deliverables for a project or business process. The following table identifies the roles and responsibilities, to be performed by onsite staff, associated with the listed tasks/activities.

Table 4. RASCI Matrix

ROLE Definitions										
R Responsible										
The person who will perform the task.										
A Accountable										
The person who is ultimately accountable.										
S Support										
The person(s) who will assist the Responsible in completing the task.			d d	E					Manager	
C Consulted			Group	Team	t		ead	E	ı.	ج
The person(s) whose opinions are sought for the task.	nager	Sponsor	Oversight	Analyst	Architect	Team	Team Lead	int Team	se Team	ce Team
I Informed	t Ma		t Ov					bme	nand	nanc
The person(s) who are kept up-to-date on task status.	Project Manager	Project	Project	Business	Solution	Database	Technical	Development	Maintenance	Maintenance
TASKS/ACTIVITIES										

Initiation Tasks											
Generate Change Request.	R,A	S,C	I	I	С	С	С	С	С	С	С
2. Log Change Request Status.	R,A	I	I	-	I	I	I	I	I	I	ı
Table 2. RASCI Matrix											
ROLE Definitions											
R Responsible The person who will perform the task.											
A Accountable The person who is ultimately accountable.											
S Support The person(s) who will assist the Responsible in completing the task.				Group	Геат			ad	_	Team Manager	
C Consulted The person(s) whose opinions are sought for the task.	Project Manager		Project Sponsor	Project Oversight Group	ss Analyst Team	Solution Architect	se Team	Fechnical Team Lead	Development Team		nance Team
I Informed The person(s) who are kept up-to-	Project		Project	Project	Business	Solution	Database	Technic	Develop	Maintenance	Maintenance

date on task status.											
TASKS/ACTIVITIES											
Impact Estimate Tasks											
5. Evaluate Change Request.	С	C,R,A	I	I	С	С	С	С	С	С	С
Approval Tasks											
6. Authorize Change Request.	I	Ι	I	A,R		I	I	I	I	I	ı
7. Implement Change Request.	A,R	С	I	I	Ι	I	I	I	I	ı	1

14. Procurement Management Plan

The purpose of the Procurement Management Plan is to define the procurement requirements for the project and how it will be managed from developing procurement documentation through contract closure and identify the items to be procured, the types of contracts to be used in support of this project, the contract approval process, and decision criteria.

The Procurement Management Plan is organized into the following sections:

- Introduction
- General Procurement Approach
- Procurement Definition
- Staff Augmentation Procedures
- Hardware/Software Purchasing
- Northwest Regional Data Center (NWRDC) Services Request Procedures
- Procurement Risks
- Procurement Risk Management
- Cost Determination
- Procurement Constraints
- Contract Manager
- Vendor Management

Introduction

The Florida Department of Management Services' Division of State Purchasing (State Purchasing) has created a Guidebook to Public Procurement to provide direction in the purchase of commodities and contractual services pursuant to Section 287.057, Florida Statutes. It was created by integrating Florida Statutes and Rules that govern Public Procurement with best practices in procurement from across the state.

The Department of Management Services' Guidebook to Public Procurement is revised each year to reflect the most current procurement practices. All Project Purchases and Contracts must adhere to these Guidelines.

The Project Sponsor will provide oversight and management for all procurement activities under this project. The Project Manager will work with the project team to identify all items to be procured for the successful completion of the project, and will coordinate with the Purchasing and Contracting Division to draft and assemble all relevant forms and paperwork for Project Sponsor review, approval, and submission. The contracts and purchasing division will review the procurement and coordinate follow-up activities with the Project Sponsor and Project Manager to process the procurement to award.

General Procurement Approach

For general procurement of contract staff support, goods, and services which are readily available via State approved Vendors a Request for Quote (RFQ) is preferred. For more complex procurements of non-standard goods and services, an Invitation for Negotiation (ITN) is usually recommended, especially if detailed discussions need to be held to define the final deliverable and pricing. The Purchasing and Contracting Division have all the forms for processing either of these approaches and acts in a consultative manner to ensure that the best course of action is selected based on requirements.

Procurement Definition

The purpose of procurement definition is to describe, in specific terms, what items will be procured and under what conditions. Additionally, procurement deadlines are usually affected by the project schedule and are needed by certain times to ensure timely project completion. It is critically important that sufficient time is spent in defining the requirement such that all business needs are identified and specific deliverables defined that will meet those needs. This is usually performed by the Business Analysts on the project team.

Staff Augmentation Procedures

One of the most common procurements made by the Project is procurement of Staff required to execute the Project Plan.

Staff augmentation of information technology contractors will be effected by using State term contracts. State term contracts are written between the Department of Management Services and the specified contractor(s) and contain language that allows state agencies and other eligible users to purchase the defined commodities and contractual services according to pre-negotiated terms.

In the event where a State Term Contract has more than one contractor, an agency may issue a Request for Quotes (RFQ) to the State Term Contract contractors offering the commodities or contractual services to either seek additional competition or to determine whether a price term or condition more favorable to the agency is available. § 287.056(2), Florida Statutes, and Rule 60A-1.043(2), Florida Administrative Code.

An RFQ is "an oral or written request for written pricing or services information from a State Term Contract vendor for commodities or contractual services available on a State Term Contract from that vendor." § 287.012(23), Florida Statutes.

If the agency has received quotes from multiple vendors, the agency shall document that its decision was based upon best value. If the agency requested less than two quotes, the agency shall document its justification for that decision. Rule 60A-1.043(3), Florida Administrative Code.

Contracts and Purchasing will notify the Project Sponsor of personnel offered from Staffing Vendors in response to an RFQ for a particular Position Description (PD). It is then up to the Project Sponsor to set up interviews with a designated interview team based on the PD who will screen the candidates. The result of these interviews will be identification in rank order of the top candidates so that a selection and offer can be made.

Hardware/Software Purchasing

If the project requires any hardware or software items contact should at first be made with the RAM Operations Supervisor who will check to see if the item is already available within the Department. If not, then the specifications for the requirements should be provided to the RAM Bureau Chief Staff Assistant so that it can be entered into the MyFloridaMarketPlace eQuote system for purposes of requesting quotes.

Northwest Regional Data Center (NWRDC) Services Request Procedures

Requests for NWRDC services must be submitted to Office of Technology & Information Services (OTIS) technical liaison.

Procurement Risks

All procurement activities carry some potential for risk which must be managed to ensure project success. All risks will be managed in accordance with the project's Risk Management Plan; there are specific risks which pertain specifically to procurement which must be considered:

- Unrealistic schedule and cost expectations for vendors
- Manufacturing capacity capabilities of vendors
- Conflicts with current contracts and vendor relationships
- Configuration management for upgrades and improvements of purchased technology
- Potential delays in shipping and impacts on cost and schedule
- Questionable past performance for vendors
- Potential that final product does not meet required specifications

These risks are not all-inclusive and the standard risk management process of identifying, documenting, analyzing, mitigating, and managing risks will be used.

Project Risk Management

Project risks will be managed in accordance with the project's Risk Management Plan. However, for risks related specifically to procurement, there must be additional consideration and involvement. Project

procurement efforts involve external organizations and potentially affect current and future business relationships as well as internal supply chain and vendor management operations. Because of the sensitivity of these relationships and operations the Project Manager will include a designated representative from the contracting department in all project meetings and status reviews if feasible.

Additionally, any decisions regarding procurement actions must be approved by the Project Sponsor or, in his absence, the Executive Project Sponsor before implementation. Any issues concerning procurement actions or any newly identified risks will immediately be communicated to the project's contracting department point of contact as well as the Project Sponsor.

Cost Determination

For procurements seeking goods and/or services from an outside vendor, costs are usually provided in response to a Request for Quote (RFQ), Request for Proposal (RFP) or a Request for Bid (RFB). Vendors submit quotes, proposals, or bids which describe the costs of the good or service in detail to aid the customer in their decision making. Costs are almost always used as part of the procurement decision criteria but may be prioritized differently depending on the organization.

Procurement Constraints

There are several constraints that must be considered as part of the project's procurement management plan. These constraints will be included in the RFQ and communicated to all vendors in order to determine their ability to operate within these constraints. These constraints apply to several areas which include schedule, cost, scope, resources, and technology:

<u>Schedule</u>: Project schedule is not flexible and the procurement activities, contract administration, and contract fulfillment must be completed within the established project schedule.

<u>Cost</u>: Project budget has contingency and management reserves built in; however, these reserves may not be applied to procurement activities. Reserves are only to be used in the event of an approved change in project scope or at management's discretion.

Scope: All procurement activities and contract awards must support the approved project scope statement. Any procurement activities or contract awards which specify work which is not in direct support of the project's scope statement will be considered out of scope and disapproved.

<u>Resources</u>: All procurement activities must be performed and managed with current personnel. No additional personnel will be hired or re-allocated to support the procurement activities on this project.

<u>Technology</u>: Parts specifications have already been determined and will be included in the statement of work as part of the RFQ. While proposals may include suggested alternative material or manufacturing processes, parts specifications must match those provided in the statement of work exactly.

Contracts Manager

The Project Sponsor acts as the Contracts Manager for the Project.

The Contract Manager tasks are identified below:

- 1. Procurement Tool completed and approved by Technical Contact (this includes vendor list and evaluation team).
- 2. Technical Contact requests the creation and approval of a Purchase Requisition via the Contract Manager.
 - a. Contract Manager verifies with the Technical Contact any missing information
 - b. Contract Manager creates the Requisition in MyFloridaMarketPlace (MFMP) and it is routed through the approval process. Technical Contact is given the Purchase Order (PO) Number once it is assigned in the system.
- 3. Once the requisition is approved, the Contract Manager will send confirmation to the Technical Contact stating that the requisition is fully approved and has been assigned a Purchase Order (PO) number.
- 4. Technical Contact determines the start date and hardware and software needs and finds office space for contractor to work on assigned tasks.
- 5. Contract Manager creates the contract folder and files the following documents:
 - a. Contract cover sheet
 - b. Purchase Order
 - c. Contract management check list
 - d. RFQ or SOW
 - e. Resume
 - f. Disclosure statement
 - g. Drug-free work place form
 - h. References
 - i. Skills matrix
 - j. Vendor response

The Contract Manager provides HR Liaison with Purchase Order Number, DBS, Grant and EO information that will be needed to be entered into the Contractor Tracking System (CTS) when contract staff is processed in.

Vendor Management

The Project Manager is ultimately responsible for managing vendors. In order to ensure the timely delivery and high quality of products from vendors the Project Manager, or his/her designee will meet weekly when needed with the contract and purchasing department and each vendor to discuss the progress for each procured item. The meetings can be in person or by teleconference.

The purpose of these meetings will be to review all documented specifications for each product. This forum will provide an opportunity to review each item's development or the service provided in order to ensure it complies with the requirements established in the project specifications. It also serves as an opportunity to ask questions or modify contracts or requirements ahead of time in order to prevent delays in delivery and schedule. The Project Manager will be responsible for scheduling this meeting on a weekly basis until all items are delivered and are determined to be acceptable.

SCHEDULE IV-B FOR EDUCATIONAL FACILITIES INFORMATION SYSTEM (EFIS) – REENGINEERING PROJECT

For Fiscal Year 2019-20



OCTOBER 18, 2018

FLORIDA DEPARTMENT OF EDUCATION

Contents

I. S	chedule IV-B Cover Sheet	2
Gen	neral Guidelines	3
Doc	cumentation Requirements	3
II.	Schedule IV-B Business Case – Strategic Needs Assessment	4
A.	Background and Strategic Needs Assessment	4
1	. Business Need	4
2	. Business Objectives	4
B. E	Baseline Analysis	5
1	. Current Business Process(es)	5
2	. Assumptions and Constraints	6
C.	Proposed Business Process Requirements	7
1.	Proposed Business Process Requirements	7
2	. Business Solution Alternatives	8
3.	. Rationale for Selection	8
4	. Recommended Business Solution	9
D. F	Functional and Technical Requirements	9
III.	Success Criteria	10
IV.	Schedule IV-B Benefits Realization and Cost Benefit Analysis	11
A.	Benefits Realization Table	11
B.	Cost Benefit Analysis (CBA)	12
V.	Schedule IV-B Major Project Risk Assessment	13
VI.	Schedule IV-B Technology Planning	13
A.	Current Information Technology Environment	13
1.	. Current System	13
2	. Information Technology Standards	16
B.	Current Hardware and/or Software Inventory	16
C.	Proposed Technical Solution	16
D.	Proposed Solution Description	17
1.	. Summary Description of Proposed System	17
2	. Resource and Summary Level Funding Requirements for Proposed Solution (if known)	17
E.	Capacity Planning, (historical and current trends versus projected requirements)	17
VII.	Schedule IV-B Project Management Planning	17
VIII	Annendices	17

I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval						
Agency:	Schedule IV-B Submission Date: 10/18/2018					
Department of Education						
Project Name: Educational Facilities	Is this project included in the	Agency's LRPP?				
Information System (EFIS) – Reengineering Project	X YesNo					
FY 2019-20 LBR Issue Code:	FY 2019-20 LBR Issue Title:					
Education Facilities Information System						
Agency Contact for Schedule IV-B (Name,	Agency Contact for Schedule IV-B (Name, Phone #, and E-mail address):					
Andre K. Smith, 850-245-0428, Andre.Smi						
AGEN	CY APPROVAL SIGNATUR	RES				
I am submitting the attached Schedule IV-B in support of our legislative budget request. I have reviewed the estimated costs and benefits documented in the Schedule IV-B and believe the proposed solution can be delivered within the estimated time for the estimated costs to achieve the described benefits. I agree with the information in the attached Schedule IV-B.						
Agency Head: Date: 10/19/18						
Timted Name: Tameia Stewart 1		70/19/18				
Agency Chief Information Officer (or equivalent): Printed Name: Andre K. Smith		Date: / / / / / / / / / / / / / / / / / / /				
Budget Officer:		Date:				
Printed Name: Linda Champion		10/18/18				
Planning Officer:	V	Date:				
Printed Name: Mark Weigly						
Project Sponsor:		Date:				
Drinted Names Mari Progless						
Printed Name: Mari Presley Schedule IV-B Preparers (Name, Phone #, and E-mail address):						
Business Need:	Mark Weigly, Mark. Weigly@	fldoe.org , 850-245-9239				
Cost Benefit Analysis: Dawn Creamer, <u>Dawn.Creamer@fldoe.org</u> , 850-245-9538						
Risk Analysis:	Risk Analysis: Gar Schafer, Gar.Schafer@fldoe.org, 850-245-9073					
Technology Planning: Cole Sousa, Cole.Sousa@fldoe.org, 850-245-0078						
Project Planning: Gar Schafer, Gar.Schafer@fldoe.org, 850-245-9073						

General Guidelines

The Schedule IV-B contains more detailed information on Information Technology (IT) projects than is included in the D-3A issue narrative submitted with an agency's Legislative Budget Request (LBR). The Schedule IV-B compiles the analyses and data developed by the agency during the initiation and planning phases of the proposed IT project. A Schedule IV-B must be completed for all IT projects when the total cost (all years) of the project is \$1 million or more.

Schedule IV-B is not required for requests to:

- Continue existing hardware and software maintenance agreements,
- Renew existing software licensing agreements that are similar to the service level agreements currently in use, or
- Replace desktop units ("refresh") with new technology that is similar to the technology currently in use.
- Contract only for the completion of a business case or feasibility study for the replacement or remediation of an existing IT system or the development of a new IT system.

Documentation Requirements

The type and complexity of an IT project determines the level of detail an agency should submit for the following documentation requirements:

- Background and Strategic Needs Assessment
- Baseline Analysis
- Proposed Business Process Requirements
- Functional and Technical Requirements
- Success Criteria
- Benefits Realization
- Cost Benefit Analysis
- Major Project Risk Assessment
- Risk Assessment Summary
- Current Information Technology Environment
- Current Hardware/Software Inventory
- Proposed Technical Solution
- Proposed Solution Description
- Project Management Planning

Compliance with s. 216.023(4)(a)10, Florida Statute (F.S.), is also required if the total cost for all years of the project is \$10 million or more.

A description of each IV-B component is provided within this general template for the benefit of the Schedule IV-B authors. These descriptions and this guidelines section should be removed prior to the submission of the document.

Sections of the Schedule IV-B may be authored in software applications other than MS Word, such as MS Project and Visio. Submission of these documents in their native file formats is encouraged for proper analysis.

The Schedule IV-B includes two required templates, the Cost Benefit Analysis and Major Project Risk Assessment workbooks. For all other components of the Schedule IV-B, agencies should submit their own planning documents and tools to demonstrate their level of readiness to implement the proposed IT project. It is also necessary to assemble all Schedule IV-B components into one PDF file for submission to the Florida Fiscal Portal and to ensure that all personnel can open component files and that no component of the Schedule has been omitted.

Submit all component files of the agency's Schedule IV-B in their native file formats to the Office of Policy and Budget and the Legislature at IT@laspbs.state.fl.us. Reference the D-3A issue code and title in the subject line.

II. Schedule IV-B Business Case - Strategic Needs Assessment

A. Background and Strategic Needs Assessment

Purpose: To clearly articulate the business-related need(s) for the proposed project.

1. Business Need

The Educational Facilities Information System (EFIS) is the main software application that supports the collection, monitoring and reporting of all educational facility information for 3,588 K-12 Facilities in 67 counties and 180 college campuses associated with 28 colleges, the Florida School for the Deaf and the Blind, and the University Lab Schools throughout the state, as authorized under, s. 1013, F.S..

EFIS is made up of Florida Inventory of School Houses (FISH), Five-Year Educational Plant Survey, and the Five-Year Work Plan, which together are responsible for approximately

\$5 billion in state and local fixed capital outlay funding annually. The EFIS system also assists school districts, Florida School for the Deaf and the Blind (FSDB), university research schools and Florida College System institutions in the development of their educational facilities planning and capital budgets. The Office of Educational Facilities uses EFIS for reporting data to the legislature and to determine facility needs as related to new construction, remodeling and renovation.

Currently, EFIS is operating under a vendor unsupported Microsoft .NET 4.0 Framework, using Microsoft's Model View Presenter (MVP) as the code structure. Support for that product ended on January 1, 2016. Additionally, the security model for the current framework is over 10 years old which could result in potential higher security risk. As for the databases, EFIS is operating under Microsoft SQL Server 2012.

Due to obsolete system architecture, the EFIS application must be maintained and supported by the Division of Technology and Innovation (DTI) technical staff. Due to the age and uniqueness of the current framework, the application is difficult to support without IT professionals familiar with the MVP model. The program is difficult to update in order to reflect current statutory requirements and existing data needs without IT professionals. The underlying business rules should be updated in a timely and efficient manner on an administrative user level. While once state-of-the-art, the product is now obsolete and does not meet current expectations for user experience. For example, drop-down boxes, on-demand/ad hoc reports, pre-populated fields, reuse of data entered only once throughout the application, importing data from Excel, multi-platform versions, etc. Therefore, the aforementioned issues need to be addressed as soon as possible.

2. Business Objectives

The mission of the Office of Educational Facilities is to provide technical support and information for all issues related to educational facilities planning, funding, construction, and operations throughout Florida's K-20 Education System. Based on the Governor's priority for Public Safety, the Department has aligned objectives and activities to ensure school safety and educational facilities for students. Furthermore, based on the Florida Statutes, s. 1013.35(2)(a), F.S. states in part "Annually, prior to the adoption of the district school budget, each district school board shall prepare a tentative district educational facilities plan that includes long-range planning for facilities needs over 5-year, 10-year, and 20-year periods." To insure that state and local policy makers are fully informed and that decisions on long-term investments, such as school buildings, are made based on accurate data and deliberate, transparent processes. Section 1013.61 F.S., requires that a district's capital outlay budget must be "...based upon and in harmony with the board's capital outlay plan," and prohibits a board from expending funds on any project not included in the budget. EFIS is the data system that supports this planning and budgeting process. Additionally, and in the 2016 LBR submission, one of the four (4) overall funding priorities included "Providing funds for the repair and maintenance of educational facilities."

NOTE: For IT projects with total cost in excess of \$10 million, the business objectives described in this section must be consistent with existing or proposed substantive policy

PROBLEM STATEMENT	OBJECTIVE	Success
The current EFIS application is operating under an outdated version of .NET.	All department applications should operate within current or near-current operating systems.	This application is highly sustainable and can be easily modernized every 3-5 years.
EFIS is operating with an outdated security model.	All department applications should operate with the current security standards.	This application is highly sustainable and can be easily modernized every 3-5 years.
The EFIS user interface is outdated.	 The EFIS application should provide an intuitive user interface, including: Eliminating re-entry of data through pre-populated fields; Drop down menus On demand and ad hoc reports; Upload of data from Excel 	This application is a planning and reporting application that is highly desirable tool for users at the state and local levels.
The data stored in and standard reports generated by the EFIS application are not granulated.	The EFIS application should support the analysis needed for decision making at the state and local levels.	This application supports highly-effective decision making by supporting data mining and analysis.
Imbedded business rules are outdated and difficult to change.	The EFIS application should be easily configurable to revise assumptions and add formulas, data elements and fields, reports, and forms.	The application is highly- sustainable and can be updated regularly.

Required in s. 216.023(4)(a)10, F.S.

B. Baseline Analysis

Purpose: To establish a basis for understanding the business processes, stakeholder groups, and current technologies that will be affected by the project and the level of business transformation that will be required for the project to be successful.

1. Current Business Process(es)

The Office of Educational Facilities manages various business processes which the current EFIS application supports: Florida Inventory of School Houses (FISH), Public Schools

5-Year Educational Plant Survey, 5-Year Work Plan, Florida Colleges' 5-Year Educational Plant Survey and Project Tracking. School districts and Florida College System institutions use EFIS for educational facilities planning and capital budgeting purposes. The department uses EFIS for reporting data to the legislature, Governor's Office, and Commissioner of Education, and to evaluate the need for new construction, remodeling and renovation projects.

FLORIDA INVENTORY OF SCHOOL HOUSES (FISH)

From a facilities inventory perspective, the current EFIS application allows the user to create and modify inventory data for the school houses and facilities throughout Florida and provides interfaces for entering information about facilities, including parcels, buildings, rooms, net square footage of spaces, design codes, dates of construction, remodeling and renovation projects and acreage. Additionally, the system provides both pre-defined and ad-hoc reports depicting the facility inventory in its database. In its current design, the application provides improved navigability and a clear separation of data-entry tasks.

FIVE-YEAR SURVEY PROCESS

From a survey perspective, EFIS plays a significant role in this process. The purpose of an educational plant survey is to aid in formulating plans for housing the educational activities of students and staff of the school district and colleges for the next several years and the survey must consider the local comprehensive plan in its forecast strategies. The development of this plan must be based on a careful study of all available data regarding the current status of educational and ancillary facilities in relation to capital outlay full-time equivalency (COFTE) student membership and the projected changes in COFTE student membership.

A formal and complete educational plant survey for all facilities within a District is required to be conducted every five (5) years (s. 1013.31(1), F.S.), but may be performed as often as is necessary. Interim or Supplemental surveys are used to accomplish unforeseen changes to the survey during this 5-year period. EFIS is the current application that collects, processes and reports on this survey data.

FIVE-YEAR WORK PLAN

Annually, prior to the adoption of the district school budget, each school board must prepare a tentative district educational facilities work program (s. 1013.35(2)(a),F.S.) that includes long-range planning for facilities needs over 5-year, 10-year, and 20-year periods. The 5-year plan is intended to be a useful and meaningful document for planning preparing, and prioritizing the current 5-year capital outlay needs of the district. The first year of the work plan comprises a school board's annual capital outlay budget.

PROJECT TRACKING

School districts and colleges must report information about their proposed educational facilities projects, including new construction, renovation and remodeling in EFIS. The project tracking application permits users to record information about the project, including the professional design and construction team, the facility type, life cycle cost analysis, funding sources, facility spaces and square footage, status of permitting and other approvals by authorities having jurisdiction.

In addition, the department is available to provide school districts and colleges with plan review services to document the compliance of construction documents with building and life safety codes. In these cases, the EFIS application provides for the tracking of the documents submitted as they progress through the review process to help ensure timely review and to permit the facilities planners to track the status of the department's review.

NOTE: If an agency has completed a workflow analysis, include through file insertion or attachment the analyses documentation developed and completed by the agency.

2. Assumptions and Constraints

- All user and DTI requirements, buy vs. build, procurement and planning activities will be finalized to
 ensure that this application is developed during
 Fiscal Year 2018-19.
- Ensure interoperability with required internal agency or interagency source systems (e.g. Staff Information System, Scholarship Programs Systems, etc.).
- Project Management Team will be used by the department to manage project plan, staff, resources, and risks/issues log.
- An additional year of parallel testing may be required after Fiscal Year 2018-19.

C. Proposed Business Process Requirements

Purpose: To establish a basis for understanding what business process requirements the proposed solution must meet in order to select an appropriate solution for the project.

1. Proposed Business Process Requirements

The Office of Educational Facilities EFIS application is a large, complex custom application that requires updated and new processes that will better enable District Users and Office of Education Facilities (OEF) personnel to better manage 67 districts school facility information.

Functionality that has been identified to be enhanced or added includes:

- Applications full screen render is not required for every data entry update to the database.
- More Intuitive user Interface:
 - Develop a dashboard to reflect the status of each application, upcoming annual processes, system health.
 - Communicate what the application is doing so the user is not switching screens while the application is saving.
 - OEF control over data updates to EFIS such as K-12 COFTE, College COFTE, College Inventory, drop down menus, upload of data from Excel, pre-populated fields, etc.
- OEF control over business rules applied as needs and rules change.
- Florida Inventory of School Houses (FISH):
 - O Allow multiple related room changes per screen to speed data entry.
 - o Incorporate tablet/IPADS for Validation work eliminating double entry of validation changes.
 - Users should be able to create their own Ad-hoc reports.
 - o Validate MSID's against the Public School ID Data Base keeping the system accurate.
 - o Updating business rules for vacating school parcels.
 - o On-Line submittal of Annual Certification of Inventory via Electronic Signature

• Survey:

- Allow Super-users to add facilities to pending spot surveys eliminating the need to delete a survey and start again where another facility is needed to complete the spot survey.
- o Minimize Facility List options for Elementary, Middle, High, Adult, etc.
- Spot Surveys should be for grade level changes requiring all facilities for the grade level to be on the Spot Survey.
- Allow OEF personnel to un-submit a survey to avoid sending out a rejection e-mail when the survey had been submitted in error.
- Five-Year Work Plan:
 - Require Maintenance Sections to identify those schools that need specific upgrades. Remove generalizing that all facilities need roof repair, etc.
 - o Incorporate reports found on an external report generator into the EFIS system.
 - Incorporate the Work plan processing (raw processing, Superintendent letters, Work Plan Summaries) into the application. It is now a separate process requiring technical user processing.
 - Long-term, 10- and 20-year data should populate from the previous year work plan.
- Project Tracking:
 - o Incorporate electronic upload of architectural blueprints to a secure database.
 - o Scan existing blueprints into a secure database.
 - o Electronic Signature functionality is required.
 - o Provide print functionality of all forms.
 - Track projects using a dashboard system.
 - o Provide transfer of new facility data to FISH eliminating double entry.

- o Provide automatic tracking of project status with the district to maintain project integrity.
- Allow OEF engineers to have more than one profile to accommodate engineers with more than one discipline.
- O Develop a user friendly way to create project tracking associates, such as, Architects, Electrical Engineers, etc.
- Project Tracking associates management screen must allow these associates to have multiple disciplines.

The Project Tracking forms must save associates information within the form and not link to a current associate record. Errors occur on the forms when the associates' record is changed or removed

2. Business Solution Alternatives

a. Redesign and rewrite EFIS

This option involves redesigning and rewriting the current EFIS application and including most if not all of the business requirements identified above in Section II, C.1.. This will enable the application to operate within a current version of .NET and significantly improve security. Additionally, it will reduce the amount of fragmentation that exists within the current application. This effort would be accomplished with DOE Employees for the business, functional requirements, and testing and Contract Employees for the development and project management. This option would be the least cost of the three options. Additionally, it would result with an application that is highly sustainable.

b. Commercial off-the-shelf (COTS) product

An alternative COTS approach was explored that is currently deployed at Department of Management Services (DMS) that is supporting a facilities management system.

3. Rationale for Selection

DEPARTMENT OF EDUCATION, DIVISION OF TECHNOLOGY AND INNOVATION						
2018-19 LEGISLATIVE BUDGET REQUEST - SCHEDULE IV-B EFIS REENGINEERING PROJECT						
RATIONALE FOR SELECTION	IMPACTS	REDESIGNED EFIS	COTS PRODUCT			
Meet the current business requirements	FEATURES	5	3			
Exceed business requirements	FEATURES	2	1			
Less Development time	TIME	5	1			
Development in Cloud Services (MS Azure)	COST/TIME	5	1			
Provide hosting in cloud services	COST/TIME	5	1			
TOTAL POINTS		22	7			
Projected Costs - One Time - Labor		\$ 2,011,773	\$ 600,000			
Project Costs - One Time - License		N/A	\$ 4,000,000			
Project Costs - One Time - Data Center		N/A	\$ 400,000			
TOTAL ONE TIME COSTS		\$ 2,011,773	\$ 5,000,000			
Projected Costs - Annual - Labor		\$ 90,000	\$ 400,000			
Projected Costs- Annual - License			\$ 200,000			
Projected Costs- Annual - Data Center			\$ 200,000			
TOTAL ANNUAL RECURRING COSTS		\$ 90,000	\$ 800,000			
NOTES:						
License costs based on DMS procurement. It is expected that this would	be the least costs for a DOE proc	urement				
5 - Most Likely, 4 - More Likely, 3 - Likely, 2 - Less Likely, 1 - Unknown						

Though the amount for OPTION A is \$2.011 million, the cost could be \$2.25 million depending on the finalization of detailed business requirements.

4. Recommended Business Solution

The recommendation is to move forward with OPTION A and redesign the current application including most if not all of the business requirements.

NOTE: For IT projects with total cost in excess of \$10 million, the project scope described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4) (a) 10, F.S.

D. Functional and Technical Requirements

See Appendices D - I

Purpose: To identify the functional and technical system requirements that must be met by the project.

Include through file insertion or attachment the functional and technical requirements analyses documentation developed and completed by the agency.

III. Success Criteria

Purpose: To identify the critical results, both outputs and outcomes, that must be realized for the project to be considered a success.

	SUCCESS CRITERIA TABLE				
#	Description of Criteria	How Will the Criteria be Measured/Assessed?	Who Benefits?	Realization Date (MM/YY)	
1	The application is highly sustainable and can be easily modernized every 3-5 years.	The application is within 2 versions of the .NET application and requires limited changes to the Security Model and increases the level of security with the EFIS application. Additionally, the new application will be implemented into the Single Sign On (SSO) infrastructure which is the Department's standard.	The Office of Educational Facilities, the School Districts, the Colleges, and the Division of Technology and Innovation will benefit.	12/2019	
2	This application is a planning and reporting application that is highly desirable tool for users at the state and local levels.	The application uses current standards for user interface and enhances productivity at the state and local levels. Data entry is streamlined and data is carried forward to other modules; data import (including scanned documents) and export functions are available; reports can be created on an ad hoc basis; forms can be created as needed and inventory data can be uploaded during site visits.	The Office of Educational Facilities, the School Districts, the Colleges, and the Division of Technology and Innovation will benefit.	12/2019	
3	This application supports highly effective decision making by supporting data mining and analysis.	The application captures data at a highly-granular level (e.g. construction cost data), readily supports the addition of new data elements and the creation of new business rules to reflect statutory changes.	The Office of Educational Facilities, the School Districts, the Colleges, and the Division of Technology and Innovation will benefit.	12/2019	
4	Imbedded business rules are up to date and easily configurable.	Application reflects current business rules by June 30, 2019, and can be updated within 48 hours of request.	The Office of Educational Facilities, the School Districts, the Colleges, and the Division of Technology and Innovation will benefit.	12/2019	

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

Purpose: To calculate and declare the tangible benefits compared to the total investment of resources needed to support the proposed IT project.

For each tangible benefit, identify the recipient of the benefit, how and when it is realized, how the realization will be measured, and how the benefit will be measured to include estimates of tangible benefit amounts.

	BENEFITS REALIZATION TABLE				
#	Description of Benefit	Who Receives the Benefit?	How is Benefit Realized?	How is the Realization of the Benefit Measured?	Realization Date (MM/YY)
1	Updated system design incorporating current methods for flexibility and sustainability.	Office of Educational Facilities, Districts, Florida School for the Deaf and the Blind, Legislature.	System will be highly sustainable in the long term.	Easily updated by OEF personnel to reflect changes in requirements and legislative focus.	12/2019
2	Granular reporting with Cost of Construction	Office of Educational Facilities, Districts, Florida School for the Deaf and Blind	On-line reporting by Districts for the Cost of Construction	Estimated construction costs in a District Survey reflect district costs.	12/2019
3	One-Step Validation	Office of Educational Facilities, Districts, Florida School for the Deaf and Blind	On-site update of facility data during validation.	Eliminating double entry of facility changes saving time and effort.	12/2019
4	Electronic capture and Management of Facility construction plans	Office of Educational Facilities, Districts, Florida School for the Deaf and Blind	Secure, on-line portal for transfer of architectural plans related to facility modifications and new construction.	Reduced processing time of Facility Project Reviews; more accurate analysis with blueprints thereby saving time and shipping costs.	12/2019
5	Enhanced database structure capturing more granular data for data mining.	Office of Educational Facilities, Districts, Florida School for the Deaf and the Blind, Legislature.	More efficient design layout for capturing facility changes.	Faster and more accurate data reporting enabling better planning and responsiveness to legislative requests, district needs and DOE requirements.	12/2019

B. Cost Benefit Analysis (CBA)

Purpose: To provide a comprehensive financial prospectus specifying the project's tangible benefits, funding requirements, and proposed source(s) of funding.

The chart below summarizes the required CBA Forms which are included as Appendix A on the Florida Fiscal Portal and must be completed and submitted with the Schedule IV-B.

Cost Benefit Analysis		
Form Description of Data Captured		
CBA Form 1 - Net Tangible Benefits	Agency Program Cost Elements: Existing program operational costs versus the expected program operational costs resulting from this project. The agency needs to identify the expected changes in operational costs for the program(s) that will be impacted by the proposed project.	
	Tangible Benefits: Estimates for tangible benefits resulting from implementation of the proposed IT project, which correspond to the benefits identified in the Benefits Realization Table. These estimates appear in the year the benefits will be realized.	
CBA Form 2 - Project Cost Analysis	Baseline Project Budget: Estimated project costs. Project Funding Sources: Identifies the planned sources of project funds, e.g., General Revenue, Trust Fund, Grants. Characterization of Project Cost Estimate.	
CBA Form 3 - Project Investment Summary		

V. Schedule IV-B Major Project Risk Assessment

Purpose: To provide an initial high-level assessment of overall risk incurred by the project to enable appropriate risk mitigation and oversight and to improve the likelihood of project success. The risk assessment summary identifies the overall level of risk associated with the project and provides an assessment of the project's alignment with business objectives.

NOTE: All multi-year projects must update the Risk Assessment Component of the Schedule IV-B along with any other components that have been changed from the original Feasibility Study.

The Risk Assessment Tool and Risk Assessment Summary are included in Appendix B on the Florida Fiscal Portal and must be completed and submitted with the agency's Schedule IV-B. After answering the questions on the Risk Assessment Tool, the Risk Assessment Summary is automatically populated.

VI. Schedule IV-B Technology Planning

Purpose: To ensure there is close alignment with the business and functional requirements and the selected technology.

A. Current Information Technology Environment

1. Current System

a. Description of Current System

- The EFIS application is a web-based application built using ASP.NET and C# 2.0.
- The application is built using *Visual Studio.NET 2005* with Team Foundation Server.
- The data collected by the EFIS application resides in SQL SERVER 2012
- The EFIS application is designed using a layered approach that helps organize the code in a commonly understood manner.
- EFIS requires security in many different areas. Examples are in the login process, the screens to which a user or role has access, and the data elements on a screen or listing to which a user or role has access. Security role membership also determines which EFIS sub systems a user has access to. Since the needed security roles were the same or very similar across the different EFIS sub systems, role name prefixes were created to help distinguish between them:

Role Prefix	<u>Description</u>
FIS_	A role for the FISH (Inventory of Schools) subsystem (i.e. FIS_Updates).
SCOA_	A role for the SCOA (Capital Outlay) subsystem (i.e. SCOA_ReadOnly).
FYP_	A role for the Five-Year Work Plan subsystem (i.e. FYP_SuperUser).
FYS_	A role for the Five-Year Survey subsystem (i.e. FYS_Updates).

Within each of the sub systems, a standard set of three roles can be present:

Role Name	<u>Description</u>
SuperUser	These users have full administrative access to a subsystem.
Updates	These users have the capability to update data within a subsystem.
ReadOnly	These users can view data within a subsystem,
	but cannot modify anything.

The EFIS application will consist of multiple solutions. Currently, the system is divided into several solutions with each solution representing a collection of similar components and functionality.

Generally speaking, all of the EFIS solutions fall into one of two categories:

- 1 Shared Components There is single "shared" solution that contains any components that may be used across several different pieces of the application include data access, business logic, etc.
- 2 Application Components Several solutions exist for supporting the "front end" of the EFIS system including the web site, Windows services, console applications, and reports. The functionality encapsulated in these solutions all make use of the same shared components from the shared solution.

Project Name	Description
EFISDB	This project contains the stored procedures and other SQL scripts for
	creating and maintaining the EFIS database.
DOE.EFIS.Persistence	Contains the data access objects and templates needed to interact with the
	database.
DOE.EFIS.Common	Contains commonly used functionality needed throughout all layers of the
	EFIS system including security components.
DOE.EFIS.BusinessServices	Contains all business logic, business rules, and code for orchestrating
	business processes that are supported by the application.
DOE.EFIS.DataTransferObjects	Contains the data transfer objects needed to move data between the various
	layers of the application.

EFISWebSolution Projects

Project Name	Description
DOE.EFIS.Website	This project contains the ASP.NET web forms and related web files.
DOE.EFIS.Website.Shared	Contains common components needed by the UI (website) layer including custom controls, custom base classes for content and master pages, and instances of abstracted controls needed to provide the presentation layer with access to the UI.
DOE.EFIS.Presentation	Contains view interfaces, presenters, and other components needed to abstract the details of the business services and data access layers from the front end of the application.

EFISReportSolution Projects

Project Name	Description
EFISPrintPreview	Contains data sources and report definitions used primarily for providing a
	quick printer-friendly view of a single record.
FISH Reports	Contains data sources and report definitions used by the FISH subsystem.
SCOA Reports	Contains data sources and report definitions used by the SCOA subsystem.
SCOA Voucher Reports	Contains data sources and report definitions used by the SCOA subsystem.
Verification Reports	Contains data sources and report definitions used to verify imported SCOA
	data.
Work Plan Reports	Contains data sources and report definitions used by the Five-Year Work
	Plan subsystem.

EFISServicesSolution Projects

Project Name	Description
DOE.EFIS.Reevaluation	Contains the Windows service that is used to perform the
	automated reevaluation of FISH data as a constant background task.
DOE.EFIS.Reevaluation.ServiceControl	Contains the code that actually launches the reevaluation process.
ler	This is used by the Windows service itself to the work done that it
	needs to perform.
DOE.EFIS.Reevaluation.TestHarness	Contains a simple console application that can be used to debug the
	reevaluation service process without having to run it as a Windows
	service.

FISHDeploymentSolution Projects

Project Name	Description
DOE.EFIS.AccountSetup	Contains a simple console application that was used to create the
	initial user accounts needed by the FISH system when it was
	originally deployed.
DOE.EFIS.Deployment.DataConversion	Contains a simple console application that was used to perform
	some needed operations on data that was imported from the legacy
	FISH system when it was originally deployed.

FISHExportSolution Projects

Project Name	Description
FishExportApplication	Contains a simple console application that is used to build a flat file
	from data in the EFIS database and then upload it to the Northwest
	Regional Data Center where it is used by a mainframe application
	to perform validation of data that district users provide.

FISHReevaluationSolution Projects

Project Name	Description
DOE.EFIS.Reevaluation.UI	Contains a simple Windows Forms application that will perform a
	"full" reevaluation (the standard reevaluation plus a recalculation of
	all student stations) on the entire EFIS database. This was built in
	the event that some key business rules regarding the reevaluation
	process change and everything needs to be recalculated.

FISHSnapShotUploadSolution Projects

Project Name	Description
DOE.EFIS.FISHSnapshotUpload	Contains a simple console application that automatically uploads flat files
	generated by scheduled tasks in Reporting Services to certain districts.

WorkPlanFISHSnapshotSolution Projects

Project Name	Description
DOE.EFIS.WorkPlanFISHSnapshotHarness	Contains a simple console application that gathers data from the FISH
	system and creates snapshot records that are used by the Five-Year Work
	Plan system.

b. Current System Resource Requirements

See Section B below.

c. Current System Performance # of users, # of districts, # of reports requested and processed, # of transactions/files processed, # of hits on the website, -

Since this will involve working with the NWRDC, this information will be provided upon request.

2. Information Technology Standards

The enhanced EFIS solution will be architected with industry standard best practices utilizing the Microsoft SQL/.NET solution set hosted by NWRDC as the managed services provider. Though this project is not planned to address any known performance issues, there is an expectation that performance will improve with the modernization of the user interface and other new features being developed into the application. Service Levels are currently in place with the NWRDC and any improved performance levels will be planned into the new application.

B. Current Hardware and/or Software Inventory

NOTE: Current customers would obtain this information from the data center.

PRODUCTION	TEST	DEVELOPMENT	
Windows 2012 Web Server	Windows 2012 Web Server	Windows 2012 Web Server	
(ecs-pddrweb01.ecs.dmz)	(ecs-dddrweb01.ecs.dmz)	(ecs-dddrweb01.ecs.dmz)	
Memory: 8 GB	Memory: 4 GB	Memory: 4 GB	
CPUs: 2	CPUs: 2	CPUs: 2	
SQL 2012 Database Server	SQL 2012 Database Server	SQL 2012 Database Server	
(ecs-pddrsql01.fldoe.int)	(ecs-tddrsql01.fldoe.int)	(ecs-dddrsql01.fldoe.int)	
Memory: 8 GB	Memory: 4 GB	Memory: 4 GB	
CPUs: 2	CPUs: 2	CPUs: 2	
Databases: EFIS – 200 GB	Databases: EFIS – 17 GB	Databases: EFIS – 17 GB	
SQL SSRS 2012 Report Server	SQL SSRS 2012 Report Server	SQL SSRS 2012 Report Server	
(ecs-psql2k1201.fldoe.int)	(ecs-tddrsql01.fldoe.int)	(ecs-dtsql2k1201.fldoe.int)	
Memory: 192 GB	Memory: 192 GB	Memory: 192 GB	
CPUs: 12	CPUs: 12	CPUs: 12	
Reports: 150+	Reports: 150+	Reports: 150+	
SQL SSIS 2012	SQL SSIS 2012	SQL SSIS 2012	
(ecs-pddrfs01.fldoe.int)	(ecs-tddrfs01.fldoe.int)	(ecs-dtsql2k1201.fldoe.int)	
Memory: 8 GB	Memory: 4 GB	Memory: 4 GB	
CPUs: 2	CPUs: 2	CPUs: 2	

C. Proposed Technical Solution

1. Technical Solution Alternatives

Building within the current shared resources at NWRDC or building a separate cloud solution are the two technical solution alternatives for this initiative.

2. Rationale for Selection

The technical solution recommendation will be based on the costs associated with hosting the solution at NRWDC or utilizing a separate cloud solution.

3. Recommended Technical Solution

Building within the current shared resources at NWRDC is recommended technical solution given the fact that facility plans/surveys upload functionality would be cost prohibitive in a cloud solution.

D. Proposed Solution Description

1. Summary Description of Proposed System

The proposed system will be a redesigned version of the current system including new enhancements for user access, workflow management, data mining capabilities, and digital media processing for blueprints. Additionally, the operating system and security would be significantly upgraded to current industry standards.

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

The project will include 1 Project Manager, 1 Business Analyst, and 3 Developers. The overall project cost is planned to be approximately \$2.3 million.

E. Capacity Planning, (historical and current trends versus projected requirements)

The EFIS system supports 1,500 users from 67 counties, 180 college campuses and 28 colleges.

VII. Schedule IV-B Project Management Planning

Purpose: To require the agency to provide evidence of its thorough project planning and provide the tools which the agency will use to carry out and manage the proposed project. The level of detail must be appropriate for the project's scope and complexity.

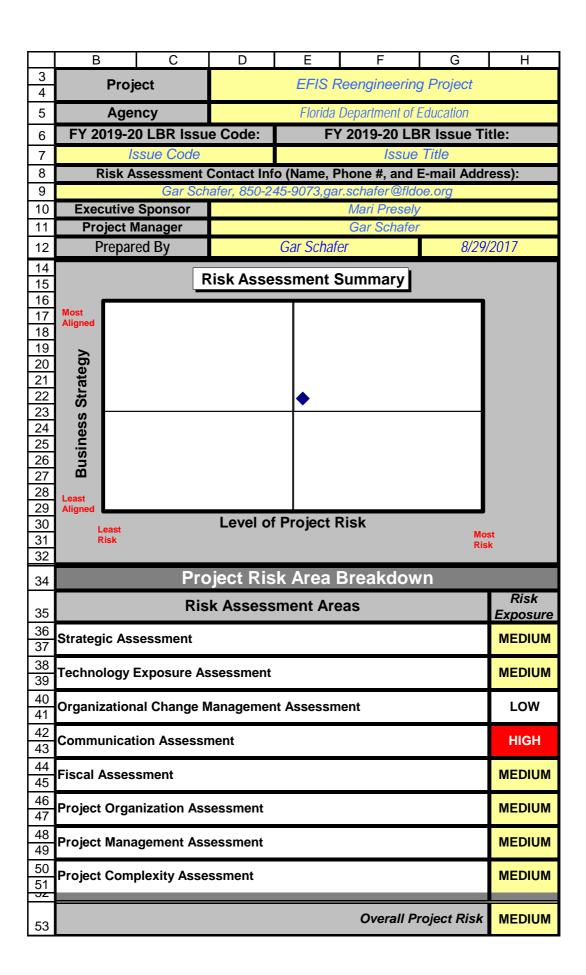
Include through file insertion or attachment the agency's project management plan and any associated planning tools/documents.

NOTE: For IT projects with total cost in excess of \$10 million, the project scope, business objectives, and timelines described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4) (a) 10, F.S.

VIII. Appendices

Number and include all required spreadsheets along with any other tools, diagrams, charts, etc. chosen to accompany and support the narrative data provided by the agency within the Schedule IV-B.

- A: Risk Assessment_EFIS_20170829
- B: Cost Benefit Analysis EFIS 20170828
- C: Project Management Plan EFIS 20170901
- D: EFIS System Requirements Specification
- E: Five Year Survey Functional Design Specification
- F: Project Tracking Functional Design Specification
- G: Five Year Work Plan Functional Design Specification
- H: Colleges Functional Design Specification
- I: FISH Functional Design Specification



Agency: Florida Department of Education Section 1 Strategic Area Values Answer		В	С	D	Е		
4 # Criteria Patentific	1	Agenc	y: Florida Department of Education	Project: EFIS	Reengineering Project		
Answer State Answer State St	3	Section 1 Strategic Area					
agency's legal mission? 41% to 80% — Some objectives aligned Are project objectives clearly documented and understood by all stakeholder groups? Are the project sponsor, senior management, and other executive stakeholders actively involved in meetings for the review and success of the project? All 1.04 Has the agency documented its vision for how changes to the proposed technology will improve its business processes? Are all needed changes in law, rule, or policy identified and documented? Are all needed changes in law, rule, or policy identified and documented? Are all needed changes in law, rule, or policy identified and documented? Are all needed changes in law, rule, or policy identified and documented? Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? Are any project spass or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? What is the external (e.g. public) visibility of the proposed system or project? Multiple agency or state enterprise visibility visib in the proposed system or project? All or nearly all objectives aligned on rearry all objectives aligned and incoreated by stakeholders Informal agreement by stakeholders Not or arely involved Most regularly attend executive steering committee meetings project heatering committee meetings of the review and success of the project peace of the review and success of the project peace of the review and success of the project peace of the review and success of the project peace of the review and success of the project peace of the review and success of the project peace of the review and success of the project peace of the review and success of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace of the project peace o	4	#	Criteria		Answer		
Not or completely documented success of the project business processes? Not or or server in the project business processes? Not or or or or or or or or or or or or or	5	1.01		0% to 40% Few or no objectives aligned	81% to 100% All or		
Are project objectives clearly documented and understood by all stakeholder groups? 10	6		agency's legal mission?	41% to 80% Some objectives aligned			
and understood by all stakeholder groups? Informal agreement by stakeholders Documented with sign-off by stakeholders Not or rarely involved Most regularly attend executive steering committee meetings involved in meetings for the review and success of the project? Has the agency documented its vision for how changes to the project business processes? Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented? Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented? Are all needed changes in law, rule, or policy identified and documented? Are all needed changes in law, rule, or policy identified and documented? Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings Most regularly attend executive steering committee meetings	7			81% to 100% All or nearly all objectives aligned	aligned		
10 1.03 Are the project sponsor, senior management, and other executive stakeholders actively involved in meetings for the review and success of the project? Most regularly attend executive steering committee meetings Project charter signed by executive sponsor and executive exacutive steering committee meetings Project charter signed by executive sponsor and executive executive steering committee meetings Project charter signed by executive sponsor and executive steering committee meetings of the project state project state in the project charter signed by executive steering committee meetings of the project state project state of the project state in the project state or project state in the project state or project state in the project state or project state in the project state or project state in the pro	8			Not documented or agreed to by stakeholders	l-f		
10	9		and understood by all stakeholder groups?	Informal agreement by stakeholders	9		
and other executive stakeholders actively involved in meetings for the review and success of the project? All of the project of the project? Has the agency documented its vision for how changes to the proposed technology will improve its business processes? Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented? Are all needed changes in law, rule, or policy identified and documented? Are all needed changes in law, rule, or policy identified and documented? Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or project? Most regularly attend executive sponsor and executive team actively engaged in steering committee meetings Most regularly attend executive sponsor and executive steering committee meetings Most regularly attend executive sponsor and executive steering committee meetings Most regularly attend executive sponsor and executive sponsor and executive steering committee meetings Vision is partially documented Vision is partially documented Vision is partially documented Vision is completely documented 41% to 80% - Some defined and documented 41% to 80% - Some defined and documented And on on enerty all defined and documented Changes are identified in concept only Changes are identified and documented Legislation or proposed rule change is drafted Few or none Some Few or none All or nearly all Minimal or no external use or visibility Moderate external use or visibility Extensive external use or visibility Single agency or state enterprise visibility Vision is partially documented Vision is partially documented 41% to 80% - Some defined and documented and defined and documented and executive search and search and search and search and search and search and search and search and search and search and search and search and search	10			Documented with sign-off by stakeholders	Stakerioluers		
12	11			Not or rarely involved	Most regularly attend		
13 Success of the project? Project charter signed by executive sponsor and executive team actively engaged in steering committee meetings 1	12			Most regularly attend executive steering committee meetings			
team actively engaged in steering committee meetings 1.04					o o		
changes to the proposed technology will improve its business processes? 1.05 Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented? 20 1.06 Are all needed changes in law, rule, or policy identified and documented? 21 1.07 Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? 21 1.08 What is the external (e.g. public) visibility of the proposed system or project? 31 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? 32 Internal State of the proposed technology will improve its business processes? Vision is partially documented Vision is completely documented Vision is completely documented 0% to 40% Few or none defined and documented 41% to 80% Some defined and documented 41% to 80% Some defined and documented 41% to 80% Some defined and documented 628 Changes needed 628 Changes are identified in concept only 629 Changes are identified and documented 630 Legislation or proposed rule change is drafted 640 Few or none 640 Few or none 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 641% to 80% Some defined and documented 645% to 80% Some defined and documented 645% to 80% Some defined and documented 646% to 80% Some defined and documented 646% to 80% Some defined and form	13		. ,				
1.05	14	1.04			Vision is partially		
17 1.05 Have all project business/program area requirements, assumptions, constraints, and priorities been defined and documented? 10 1.06 Are all needed changes in law, rule, or policy identified and documented? 10 1.06 Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? 10 1.08 What is the external (e.g. public) visibility of the proposed system or project? 10 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? 1.00 Is this a multi-year project? 1.01 Is this a multi-year project? 1.02 Is this a multi-year project? 1.03 Is this a multi-year project? 1.04 Are all needed changes in law, rule, or policy all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented all 41% to 80% Some defined and documented and documented and documented all 41% to 80% Some defined and documented and documen	-						
requirements, assumptions, constraints, and priorities been defined and documented? 20 1.06 Are all needed changes in law, rule, or policy identified and documented? 21 22 23 Changes are identified in concept only 22 24 Changes are identified and documented 25 1.07 Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? 28 1.08 What is the external (e.g. public) visibility of the proposed system or project? 30 What is the internal (e.g. state agency) visibility of the proposed system or project? 31 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? 32 In the internal (e.g. state agency) visibility of the proposed system or project? 33 In the internal (e.g. state agency) visibility of the proposed system or project? 34 In the internal (e.g. state agency) visibility of the proposed system or project? 35 In the internal (e.g. state agency) visibility of the proposed system or project? 36 In the internal (e.g. state agency) visibility of the proposed system or project? 37 In the internal (e.g. state agency) visibility of the proposed system or project? 38 In the internal (e.g. state agency) visibility of the proposed system or project? 39 In the internal (e.g. state agency) visibility of the proposed system or project? 30 In the internal (e.g. state agency) visibility of the proposed system or project? 39 In the internal (e.g. state agency) visibility agency or state enterprise visibility 30 In the internal (e.g. state agency) visibility agency or state enterprise visibility 31 In this a multi-year project? 31 In this a multi-year project? 32 In the internal documented 33 In the internal documented 34 In the internal documented 35 In the advance of visibility 41% to 100% - All or nearly all defined and documented 36 In the internal documented 37 In the internal documented 38 In the internal documented 39 In the proposed system or project? 41% to 100% - All or nearly all de							
18		1.05			41% to 80% Some		
20 1.06 Are all needed changes in law, rule, or policy identified and documented? 21			المعاددة والمناطقة المعاددة والمعاددة والمناطق				
Changes unknown Changes are identified in concept only Changes are identified and documented Changes are identified and documented Legislation or proposed rule change is drafted	-	1.07	•				
Changes are identified in concept only Changes needed		1.06		· ·			
Changes are identified and documented Legislation or proposed rule change is drafted 1.07 Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? 1.08 What is the external (e.g. public) visibility of the proposed system or project? Minimal or no external use or visibility Moderate external use or visibility Moderate external use or visibility Extensive external use or visibility 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? Multiple agency or state enterprise visibility Single agency-wide use or visibility Use or visibility at division and/or bureau level only Tew or none Few or none Minimal or no external use or visibility Multiple agency or state enterprise visibility Use or visibility Greater than 5 years			identined and documented:		No shangas needed		
Legislation or proposed rule change is drafted 25					ivo changes needed		
25 1.07 Are any project phase or milestone completion dates fixed by outside factors, e.g., state or federal law or funding restrictions?							
completion dates fixed by outside factors, e.g., state or federal law or funding restrictions? 28		1.07	Are any project phase or milestone				
26 e.g., state or federal law or funding restrictions? 28 1.08 What is the external (e.g. public) visibility of the proposed system or project? 30 What is the internal (e.g. state agency) visibility of the proposed system or project? 31 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? 32 Single agency-wide use or visibility Single agency or state enterprise visibility 33 1.10 Is this a multi-year project? Some All or nearly all Minimal or no external use or visibility Multiple agency or state enterprise visibility Single agency-wide use or visibility Use or visibility at division and/or bureau level only Greater than 5 years	25	1.07			_		
28 1.08 What is the external (e.g. public) visibility of the proposed system or project? 30 What is the external (e.g. public) visibility of the proposed system or project? 31 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? 32 Single agency-wide use or visibility of the proposed system or project? 33 Single agency-wide use or visibility of the proposed system or project? 34 1.10 Is this a multi-year project? Minimal or no external use or visibility Extensive external use or visibility Multiple agency or state enterprise visibility Single agency-wide use or visibility Use or visibility at division and/or bureau level only Greater than 5 years	26				Few or none		
the proposed system or project? Moderate external use or visibility 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? Multiple agency or state enterprise visibility Single agency-wide use or visibility Use or visibility at division and/or bureau level only 1.10 Is this a multi-year project? Multiple agency or state enterprise visibility Single agency-wide use or visibility Use or visibility at division and/or bureau level only Greater than 5 years	27		restrictions?	All or nearly all			
Moderate external use or visibility Use or	28			Minimal or no external use or visibility	Minimal or no outernal		
30 Extensive external use or visibility 31 1.09 What is the internal (e.g. state agency) visibility of the proposed system or project? 32 Single agency-wide use or visibility 33 Use or visibility at division and/or bureau level only 34 1.10 Is this a multi-year project? Extensive external use or visibility Multiple agency or state enterprise visibility Use or visibility at division and/or bureau level only Greater than 5 years	29		the proposed system or project?	Moderate external use or visibility			
32visibility of the proposed system or project?Single agency-wide use or visibilityMultiple agency or state enterprise visibility33Use or visibility at division and/or bureau level onlyenterprise visibility341.10Is this a multi-year project?Greater than 5 years	30			Extensive external use or visibility	use of visibility		
32 Single agency-wide use or visibility Use or visibility at division and/or bureau level only 34 1.10 Is this a multi-year project? Greater than 5 years	31			Multiple agency or state enterprise visibility	Multiple agency or state		
33 Use or visibility at division and/or bureau level only 34 1.10 Is this a multi-year project? Greater than 5 years	32		visibility of the proposed system or project?	Single agency-wide use or visibility			
	33			Use or visibility at division and/or bureau level only	onto prise visibility		
	34	1.10	Is this a multi-year project?	Greater than 5 years			
Between 3 and 5 years Retween 1 and 3 years	35			Between 3 and 5 years	Dotwoon 1 and 2 years		
Between 1 and 3 years Between 1 and 3 years				Between 1 and 3 years	between 1 and 3 years		
1 year or less				1 year or less			

	В	С	D	Е
1	Agency	: Florida Department of Education	Project: EFIS	Reengineering Project
3			Section 2 Technology Area	
4	#	Criteria	Values	Answer
5	2.01	Does the agency have experience working with, operating, and supporting the proposed	Read about only or attended conference and/or vendor presentation	
6		technical solution in a production environment?	Supported prototype or production system less than 6 months	Installed and supported production system more
7			Supported production system 6 months to 12 months	than 3 years
8			Supported production system 1 year to 3 years	j
9			Installed and supported production system more than 3 years	
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed technical solution to implement and operate the page.		External technical
11		solution to implement and operate the new system?	External technical resources will be needed through implementation only	resources will be needed through implementation
12			Internal resources have sufficient knowledge for implementation and operations	only
13	2.03	Have all relevant technical alternatives/	No technology alternatives researched	Some alternatives
14		solution options been researched, documented and considered?	Some alternatives documented and considered	documented and
15		documented and considered?	All or nearly all alternatives documented and considered	considered
16	2.04	Does the proposed technical solution comply with all relevant agency, statewide, or industry		Proposed technology solution is fully compliant
17		technology standards?	Some relevant standards have been incorporated into the proposed technology	with all relevant agency, statewide, or industry
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	standards
19	2.05	Does the proposed technical solution require	Minor or no infrastructure change required	
20		significant change to the agency's existing	Moderate infrastructure change required	Minor or no infrastructure
21		technology infrastructure?	Extensive infrastructure change required	change required
22			Complete infrastructure replacement	
23	2.06	Are detailed hardware and software capacity	Capacity requirements are not understood or defined	Capacity requirements
24		requirements defined and documented?	Capacity requirements are defined only at a conceptual level	are based on historical data and new system
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	design specifications and performance requirements

	В	С	D	E
1	Agency	: Florida Department of Education	Project: EFIS	Reengineering Project
3		Section 3	Organizational Change Management Area	
4	#	Criteria	Values	Answer
5	3.01	What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes Moderate changes to organization structure, staff or business	Minimal changes to organization structure,
6		in the project is successibility implemented:	processes Minimal changes to organization structure, staff or business	staff or business processes structure
7			processes structure	
8	3.02	Will this project impact essential business	Yes	No
9		processes?	No	110
10	3.03	Have all business process changes and process interactions been defined and	0% to 40% Few or no process changes defined and documented	81% to 100% All or
11		documented?	41% to 80% Some process changes defined and documented 81% to 100% All or nearly all processes defiined and	nearly all processes defiined and documented
12			documented	
13	3.04	Has an Organizational Change Management	Yes	Ne
14		Plan been approved for this project?	No	No
15	3.05	Will the agency's anticipated FTE count	Over 10% FTE count change	Less than 1% FTE count
16		change as a result of implementing the	1% to 10% FTE count change	change
17		project?	Less than 1% FTE count change	change
18	3.06	Will the number of contractors change as a	Over 10% contractor count change	1 to 100/ contractor count
19		result of implementing the project?	1 to 10% contractor count change	1 to 10% contractor count change
20			Less than 1% contractor count change	Change
	3.07	What is the expected level of change impact	Extensive change or new way of providing/receiving services	
21		on the citizens of the State of Florida if the	or information)	Minor or no changes
22		project is successfully implemented?	Moderate changes	willion of the changes
23			Minor or no changes	
24		state or local government agencies as a result	Extensive change or new way of providing/receiving services or information	Minor or no changes
25		of implementing the project?	Moderate changes	willion of the chariges
26			Minor or no changes	
27	3.09	Has the agency successfully completed a	No experience/Not recently (>5 Years)	
28		project with similar organizational change requirements?	Recently completed project with fewer change requirements	Recently completed
29			Recently completed project with similar change requirements	project with greater change requirements
30			Recently completed project with greater change requirements	

	В	С	D	Е
1	Agenc	y: Agency Name		Project: Project Name
3		(
4	#	Criteria	Value Options	Answer
5		Has a documented Communication Plan been	Yes	No
6		approved for this project?	No	NO
7	4.02	Does the project Communication Plan promote the collection and use of feedback	Negligible or no feedback in Plan	
8		from management, project team, and business stakeholders (including end users)?	Routine feedback in Plan	Negligible or no feedback in Plan
9			Proactive use of feedback in Plan	
10		Have all required communication channels been identified and documented in the	Yes	No
11		Communication Plan?	No	
12	4.04	Are all affected stakeholders included in the	Yes	No
13		Communication Plan?	No	INO
14	4.05	Have all key messages been developed and	Plan does not include key messages	Dian daga nat ingluda kay
15		documented in the Communication Plan?	Some key messages have been developed	Plan does not include key messages
16			All or nearly all messages are documented	messages
17	4.06	Have desired message outcomes and success measures been identified in the	Plan does not include desired messages outcomes and success measures	Plan does not include
		Communication Plan?	Success measures have been developed for some	desired messages
18			messages	outcomes and success measures
19			All or nearly all messages have success measures	illeasules
20	4.07	, ,	Yes	No
21		and assign needed staff and resources?	No	INO

1	B Agenc	C y: Florida Department of Education	D Project: FFIS	E Reengineering Project		
3	rigono	y. Homas Boparanom or Eugenation	Section 5 Fiscal Area	rtoong.nooring r rojoot		
4	#	Criteria	Values	Answer		
5	5.01	Has a documented Spending Plan been	Yes	No		
6		approved for the entire project lifecycle?	No			
7	5.02	Have all project expenditures been identified	0% to 40% None or few defined and documented	81% to 100% All or		
8		in the Spending Plan?	41% to 80% Some defined and documented	nearly all defined and		
9			81% to 100% All or nearly all defined and documented	documented		
10	5.03	What is the estimated total cost of this project over its entire lifecycle?	Unknown			
11		over its entire mecycle:	Greater than \$10 M Between \$2 M and \$10 M	Between \$500K and		
12			Between \$500K and \$1,999,999	\$1,999,999		
14			Less than \$500 K			
	5.04	Is the cost estimate for this project based on				
15	0.01	quantitative analysis using a standards-		Yes		
16		based estimation model?	No			
17	5.05	What is the character of the cost estimates	Detailed and rigorous (accurate within ±10%)			
18		for this project?	Order of magnitude – estimate could vary between 10-100%	Detailed and rigorous		
			Placeholder – actual cost may exceed estimate by more than	(accurate within ±10%)		
19	5.06	Are funds available within existing agency	100% Yes			
20	0.00	resources to complete this project?	No No	No		
22	5.07	Will/should multiple state or local agencies	Funding from single agency			
23	3.07	help fund this project or system?	Funding from local government agencies	Funding from single		
23		,	Funding from other state agencies	agency		
25	5.08	If federal financial participation is anticipated	Neither requested nor received			
26	0.00	as a source of funding, has federal approval	Requested but not received			
27		been requested and received?	Requested and received	Not applicable		
28			Not applicable			
29	5.09	Have all tangible and intangible benefits	Project benefits have not been identified or validated			
30		been identified and validated as reliable and	Some project benefits have been identified but not validated	All or nearly all project		
31		achievable?	Most project benefits have been identified but not validated	benefits have been		
			All or nearly all project benefits have been identified and	identified and validated		
32	F (7	140 11 11 15 16	validated			
33	5.10	What is the benefit payback period that is defined and documented?	Within 1 year			
34		defined and documented?	Within 3 years	No was de auto		
35			Within 5 years More than 5 years	No payback		
36 37			No payback			
38	5.11	Has the project procurement strategy been	Procurement strategy has not been identified and documented			
30	0.11	clearly determined and agreed to by affected	Stakeholders have not been consulted re: procurement strategy	Stakeholders have		
39		stakeholders?		reviewed and approved the proposed		
			Stakeholders have reviewed and approved the proposed	procurement strategy		
40	F 40	18/L-4 :- 4b	procurement strategy	. "		
41 42	5.12	What is the planned approach for acquiring necessary products and solution services to	Time and Expense (T&E) Firm Fixed Price (FFP)	Time and Expense (T&E)		
42		successfully complete the project?	Combination FFP and T&E	Time and Expense (T&E)		
43	5.13	What is the planned approach for procuring	Timing of major hardware and software purchases has not yet			
44		hardware and software for the project?	been determined	Just-in-time purchasing		
			Purchase all hardware and software at start of project to take	of hardware and software		
45			advantage of one-time discounts	is documented in the		
46			Just-in-time purchasing of hardware and software is documented in the project schedule	project schedule		
47	5.14	Has a contract manager been assigned to	No contract manager assigned			
48	3.14	this project?	Contract manager assigned Contract manager is the procurement manager			
49			Contract manager is the project manager	Contract manager is the		
			Contract manager assigned is not the procurement manager or	procurement manager		
50			the project manager			
51	5.15	Has equipment leasing been considered for	Yes	NI-		
52		the project's large-scale computing purchases?	No	No		
53	5.16	Have all procurement selection criteria and	No selection criteria or outcomes have been identified			
აა	3.10	outcomes been clearly identified?	Some selection criteria and outcomes have been defined and	Some selection criteria		
54			documented	and outcomes have been		
			All or nearly all selection criteria and expected outcomes have	defined and documented		
55			been defined and documented			
56	5.17	Does the procurement strategy use a multi-	Procurement strategy has not been developed]		
57		stage evaluation process to progressively narrow the field of prospective vendors to the	Multi-stage evaluation not planned/used for procurement	Procurement strategy		
		single, best qualified candidate?	Multi-stage evaluation and proof of concept or prototype	has not been developed		
58			planned/used to select best qualified vendor			
59	5.18	For projects with total cost exceeding \$10	Procurement strategy has not been developed			
60		million, did/will the procurement strategy require a proof of concept or prototype as	No, bid response did/will not require proof of concept or			
60		part of the bid response?	prototype Yes, bid response did/will include proof of concept or prototype	Not applicable		
61						
62			Not applicable			
ات						
63						
63						
63						
63 64						

	В	С	D	Е	
1	Agenc	y: Florida Department of Education	Project: EFIS	Reengineering Project	
3		Sei	ction 6 Project Organization Area		
4	#	Criteria	Values	Answer	
5	6.01	Is the project organization and governance	Yes		
		structure clearly defined and documented	No .	Yes	
6		within an approved project plan?	·		
7	6.02	Have all roles and responsibilities for the	None or few have been defined and documented	All or nearly all have been	
8		executive steering committee been clearly identified?	Some have been defined and documented	defined and documented	
9			All or nearly all have been defined and documented		
10	6.03	Who is responsible for integrating project	Not yet determined		
11		deliverables into the final solution?	Agency	Agency	
12			System Integrator (contractor)		
13	6.04	How many project managers and project	3 or more		
14		directors will be responsible for managing the	2	3 or more	
15		project?	1		
16	6.05	Has a project staffing plan specifying the	Needed staff and skills have not been identified	Some or most staff roles	
		number of required resources (including project team, program staff, and contractors)	Some or most staff roles and responsibilities and needed	and responsibilities and	
17		and their corresponding roles, responsibilities	skills have been identified	needed skills have been	
		and needed skill levels been developed?	Staffing plan identifying all staff roles, responsibilities, and	identified	
18		•	skill levels have been documented		
19	6.06	Is an experienced project manager dedicated	No experienced project manager assigned		
20		fulltime to the project?	No, project manager is assigned 50% or less to project	Yes, experienced project	
			No, project manager assigned more than half-time, but less	manager dedicated full- time, 100% to project	
21			than full-time to project		
22		Yes, experienced project manager dedicated full-time, 100% to project			
23	6.07	Are qualified project management team	None		
		members dedicated full-time to the project	No, business, functional or technical experts dedicated 50%	Vas husinass functional	
24			or less to project	Yes, business, functional or technical experts	
			No, business, functional or technical experts dedicated more	dedicated full-time, 100%	
25			than half-time but less than full-time to project	to project	
200			Yes, business, functional or technical experts dedicated full-		
26	6.08	Does the agency have the necessary	time, 100% to project		
27	0.08	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Few or no staff from in-house resources	Moothy atoffed from by	
28		project team with in-house resources?	Half of staff from in-house resources	Mostly staffed from in- house resources	
29 30			Mostly staffed from in-house resources	House resources	
\vdash	6.09	Is agency IT personnel turnover expected to	Completely staffed from in-house resources		
31	0.09	significantly impact this project?	Minimal or no impact	Minimal or no impact	
32		g-mounty impact the project.	Moderate impact Extensive impact	Minimal or no impact	
33	6.10	Does the project governance structure	елинический пирави		
34	0.10	establish a formal change review and control	Yes		
<u> </u>		board to address proposed changes in project		Yes	
35		scope, schedule, or cost?	No		
36	6.11				
37			No, only IT staff are on change review and control board	Yes, all stakeholders are	
38		control board?	No, all stakeholders are not represented on the board	represented by functional	
			Yes, all stakeholders are represented by functional manager	manager	
39					

	В	C	D	E	
1	Agend	cy: Florida Department of Education	,	Reengineering Project	
3	#	Criteria Se	ction 7 Project Management Area Values	Answer	
5	7.01	Does the project management team use a	No	71130001	
		standard commercially available project	Project Management team will use the methodology	Yes	
6		management methodology to plan, implement, and control the project?	selected by the systems integrator	162	
7			Yes		
8	7.02	For how many projects has the agency	None		
9		successfully used the selected project management methodology?	1-3	More than 3	
10		·	More than 3		
11	7.03	How many members of the project team are proficient in the use of the selected project	None		
12		management methodology?	Some	All or nearly all	
13	7.04		All or nearly all		
14	7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% None or few have been defined and documented	41 to 80% Some have	
15		unambiguously defined and documented.	41 to 80% Some have been defined and documented	been defined and	
15			81% to 100% All or nearly all have been defined and	documented	
16			documented		
[]	7.05	Have all design specifications been	0% to 40% None or few have been defined and		
17		unambiguously defined and documented?	documented 41 to 80% Some have been defined and documented	41 to 80% Some have been defined and	
18			41 to 80% Some have been defined and documented 81% to 100% All or nearly all have been defined and	documented	
19			documented		
20	7.06	Are all requirements and design	0% to 40% None or few are traceable		
21		specifications traceable to specific business	41 to 80% Some are traceable	0% to 40% None or	
		rules?	81% to 100% All or nearly all requirements and	few are traceable	
22			specifications are traceable		
23	7.07	Have all project deliverables/services and	None or few have been defined and documented	Some deliverables and	
		acceptance criteria been clearly defined and documented?	Some deliverables and acceptance criteria have been	acceptance criteria have	
24		accumentos.	defined and documented All or nearly all deliverables and acceptance criteria have	been defined and	
25			been defined and documented	documented	
26	7.08	Is written approval required from executive	No sign-off required	Review and sign-off from the executive sponsor,	
27		sponsor, business stakeholders, and project manager for review and sign-off of major	Only project manager signs-off	business stakeholder,	
		project deliverables?	Review and sign-off from the executive sponsor, business stakeholder, and project manager are required on all major	and project manager are	
28			project deliverables	required on all major project deliverables	
	7.09	Has the Work Breakdown Structure (WBS)	0% to 40% None or few have been defined to the work	brolect deliverables	
29		been defined to the work package level for all	package level	0% to 40% None or	
		project activities?	41 to 80% Some have been defined to the work package	few have been defined to	
30			level 81% to 100% All or nearly all have been defined to the	the work package level	
31			work package level		
32	7.10	Has a documented project schedule been	Yes	N-	
33		approved for the entire project lifecycle?	No	No	
	7.11	Does the project schedule specify all project	Yes		
34		tasks, go/no-go decision points	163	No	
35		(checkpoints), critical milestones, and resources?	No		
36	7.12	Are formal project status reporting processes	No or informal processes are used for status reporting	Froject team and	
37	-	documented and in place to manage and	Project team uses formal processes	executive steering committee use formal	
		control this project?	Project team and executive steering committee use formal	status reporting	
38	7.40	Are all passesses plant's and describe	status reporting processes	processes	
39	7.13	Are all necessary planning and reporting templates, e.g., work plans, status reports,	No templates are available Some templates are available	All planning and reporting	
40		issues and risk management, available?	All planning and reporting templates are available	templates are available	
42	7.14	Has a documented Risk Management Plan	Yes		
43		been approved for this project?	No No	Yes	
44	7.15	Have all known project risks and	None or few have been defined and documented		
45		corresponding mitigation strategies been	Some have been defined and documented	Some have been defined	
		identified?	All known risks and mitigation strategies have been defined	and documented	
46	7.16	Are standard change request, review and	V		
47	7.10	approval processes documented and in place	Yes	Yes	
48		for this project?	No		
49	7.17	Are issue reporting and management	Yes		
		processes documented and in place for this	No	Yes	
50		project?	IVO		

	В	С	D	T E
1	Agenc	y: Florida Department of Education	Project: EF	S Reengineering Project
2	3	,	•	3 3 7
3		Se	ection 8 Project Complexity Area	
4	#	Criteria	Values	Answer
5	8.01	How complex is the proposed solution	Unknown at this time	
6		compared to the current agency systems?	More complex	Similar complexity
7			Similar complexity	Similar complexity
8			Less complex	
9	8.02	Are the business users or end users	Single location	
10		dispersed across multiple cities, counties,	3 sites or fewer	More than 3 sites
11		districts, or regions?	More than 3 sites	
12	8.03	Are the project team members dispersed	Single location	
13		across multiple cities, counties, districts, or	3 sites or fewer	Single location
14		regions?	More than 3 sites	
15	8.04	How many external contracting or consulting	No external organizations	1 to 3 external
16		organizations will this project require?	1 to 3 external organizations	organizations
17			More than 3 external organizations	organizations
18	8.05	What is the expected project team size?	Greater than 15	
19			9 to 15	5 to 8
20			5 to 8	5 10 6
21			Less than 5	
22	8.06	How many external entities (e.g., other	More than 4	
23		agencies, community service providers, or	2 to 4	None
24		local government entities) will be impacted by	1	None
25		this project or system?	None	
26	8.07	What is the impact of the project on state	Business process change in single division or bureau	Statewide or multiple
27		operations?	Agency-wide business process change	agency business process
28			Statewide or multiple agency business process change	change
29	8.08	Has the agency successfully completed a	Yes	
		similarly-sized project when acting as		Yes
30		Systems Integrator?	No	
31	8.09	What type of project is this?	Infrastructure upgrade	
			Implementation requiring software development or	
32			purchasing commercial off the shelf (COTS) software	Combination of the above
33			Business Process Reengineering	-
34	0.10	Lies the project manager average.	Combination of the above	
35	8.10	Has the project manager successfully managed similar projects to completion?	No recent experience	
36		inianaged similar projects to completion?	Lesser size and complexity	Greater size and
37			Similar size and complexity	complexity
38	0 11	Door the agency management have	Greater size and complexity	
39	8.11	Does the agency management have experience governing projects of equal or	No recent experience	
40		similar size and complexity to successful	Lesser size and complexity	Greater size and
41		completion?	Similar size and complexity	complexity
42			Greater size and complexity	

APPENDIX A Fiscal Year 2019-20

State of Florida Cost Benefit Analysis

CBAForm 1 - Net Tangible Benefits

Agency	DOE	Project	EFIS	

Net Tangible Benefits - Operational Cost Changes (Co	sts of Current C	perations vers	us Proposed Opera	tions as a Resu	It of the Project) and Additional Tai	ngible Benefits	CBAForm 1A							
Agency		FY 2019-20			FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24	
(Recurring Costs Only No Project Costs)	(a)	(b)	(c) = (a)+(b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)
			New Program			New Program			New Program			New Program			New Program
	Existing		Costs resulting	Existing		Costs resulting	Existing		Costs resulting	Existing	Cost Change	Costs resulting	Existing		Costs resulting
	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed
	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project .
A. Personnel Costs Agency-Managed Staff	\$1,687,667	\$0		\$1,687,667	\$0		\$1,687,667	\$0	\$1,687,667	\$1,687,667	\$0	\$1,687,667	\$1,687,667	\$0	
A.b Total Staff	21.00	0.00		21.00	0.00			0.00		21.00	0.00			0.00	21.00
A-1.a. State FTEs (Salaries & Benefits)	\$1,347,667	\$0	\$1,347,667	\$1,347,667	\$0	\$1,347,667	\$1,347,667	\$0	\$1,347,667	\$1,347,667	\$0	\$1,347,667	\$1,347,667	\$0	\$1,347,667
A-1.b. State FTEs (#)	18.00	0.00	18.00	18.00	0.00	18.00	18.00	0.00	18.00	18.00	0.00	18.00	18.00	0.00	18.00
A-2.a. OPS Staff (Salaries)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-2.b. OPS (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-3.a. Staff Augmentation (Contract Cost)	\$340,000	\$0	\$340,000	\$340,000	\$0	\$340,000	\$340,000	\$0	\$340,000	\$340,000	\$0	\$340,000	\$340,000	\$0	\$340,000
A-3.b. Staff Augmentation (# of Contractors)	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00	3.00
B. Application Maintenance Costs	\$182,403	\$0	\$182,403	\$182,403	\$0	\$182,403	\$182,403	\$0	\$182,403	\$182,403	\$0	\$182,403	\$182,403	\$0	\$182,403
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-2. Hardware	\$14,771	\$0	T	\$14,771	\$0	\$14,771	\$14,771	\$0	\$14,771	\$14,771	\$0	T	\$14,771	\$0	\$14,771
B-3. Software	\$12,600	\$0	\$12,600	\$12,600	\$0	, , ,	\$12,600	\$0	\$12,600	\$12,600	\$0	\$12,600	\$12,600	\$0	\$12,600
B-4. Other Specify	\$155,032	\$0	,,	\$155,032	\$0		\$155,032	\$0		\$155,032	\$0	+,	\$155,032	\$0	\$155,032
C. Data Center Provider Costs	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410
C-1. Managed Services (Staffing)	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410	\$132,410	\$0	\$132,410
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0		\$0	\$0	\$0	7.7	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other Specify	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
D. Plant & Facility Costs	\$0	\$0	\$0	\$0	\$0	\$0	***	\$0	\$0	\$0	\$0	Y V	\$0	\$0	\$0
E. Other Costs	\$200,269	\$78,582	\$278,851	\$278,851	\$0	, ,,,,	\$278,851	\$0	\$278,851	\$278,851	\$0	7-10,001	\$278,851	\$0	\$278,851
E-1. Training	\$0	\$0	\$0	\$0	\$0	1 -	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0
E-2. Travel	\$0	\$0	Ψ°	\$0	\$0	7.	\$0	\$0	\$0	\$0	\$0	7.7	\$0	\$0	\$0
E-3. Other Rent, dues, security	\$200,269	\$78,582	, .,	\$278,851	\$0	, ,,,,	\$278,851	\$0	\$278,851	\$278,851	\$0	7-1-1	\$278,851	\$0	\$278,851
Total of Recurring Operational Costs	\$2,202,749	\$78,582	\$2,281,331	\$2,281,331	\$0	\$2,281,331	\$2,281,331	\$0	\$2,281,331	\$2,281,331	\$0	\$2,281,331	\$2,281,331	\$0	\$2,281,331
C. Additional Tangible Banefita		**			*^			*^			**			**	
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. Specify		\$0 \$0			\$0 \$0			\$0 \$0			\$0 \$0			\$0 \$0	
F-2. Specify			-		+-			+			7.7				
F-3. Specify		\$0 (\$70,500)			\$0			\$0			\$0			\$0	
Total Net Tangible Benefits:		(\$78,582)			\$0			\$0			\$0			\$0	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE CBAForm 1B							
Choo	ose Type	Estimate Confidence	Enter % (+/-)				
Detailed/Rigorous	✓	Confidence Level	90%				
Order of Magnitude		Confidence Level					
Placeholder		Confidence Level					

	l A	В	С	D	Е	F	G	Н		J	K	L	М	N	0	Р	Q	R	S		Т
1	DOE	EFIS	-			<u> </u>						CBAForm 2	2A Baseline Proj	ect Budget		•				•	
	Costs entered into each row are mutually exclusiv do not remove any of the provided project cost ele Include only one-time project costs in this tab	ements. Reference vendor quotes in the	Item Description v	vhere applicable.		FY2019-20)		FY2020-2	21		FY2021	-22		FY2022	-23		FY2023-2	24		TOTAL
3				\$ 1,500,000		457,315		\$	-		\$	-			\$ -		\$	-		\$	1,957,315
4	Item Description (remove guidelines and annotate entries here)	Project Cost Element	Appropriation Category		YR 1 #	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Bas Budget		YR 4 LBR	YR 4 Base Budget	YR 5#	YR 5 LBR	YR 5 Base Budget		TOTAL
5	Costs for all state employees working on the project.	FTE	S&B	\$ -	0.00 \$	- \$	<u> </u>	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
6	Costs for all OPS employees working on the project.	OPS	OPS	s -	0.00	9		0.00 \$	_	\$ -	0.00 \$		\$ -	0.00	s -	\$ -	0.00 \$	_	\$ -	s	_
Ť			Contracted								1			1						Ť	
7	Staffing costs for personnel using Time & Expense.	Staff Augmentation	Services	\$ -	0.00 \$	- 9	-	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
	Project management personnel and related		Contracted		0.00.	150 116		0.00		•	0.00		•	0.00	•		0.00		•		40= 445
8	deliverables.	Project Management	Services	\$ 328,000	2.00 \$	159,418	-	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	487,418
9	Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ -	0.00 \$	- 9	<u>-</u>	0.00 \$	-	\$ -	0.00 \$	<u>-</u>	\$ -	0.00	\$ -	\$ -	0.00 \$	_	\$ -	\$	_
	Staffing costs for all professional services not included		Contracted																		
10	in other categories.	Consultants/Contractors	Services	\$ 814,124	0.00 \$	- 9	<u>-</u>	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	814,124
11	Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	¢	•					\$ -	\$	_	\$		\$ -	¢	e	_	\$		
	Hardware purchases not included in data center	1 Toject Flammig/Analysis	Gervices	-	φ	- (<u> </u>	, , , , , , , , , , , , , , , , , , ,		Ψ -	4	-	Ψ -	_	Ψ -	Ψ -	, , , , , , , , , , , , , , , , , , ,		Ψ -	4	•
12	services.	Hardware	OCO	\$ -	\$	- 9	-	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	-
			Contracted																		
13	Commercial software purchases and licensing costs.	Commercial Software	Services	\$ -	\$	- \$	-	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	-
14	Professional services with fixed-price costs (i.e. softward development, installation, project documentation)	re Project Deliverables	Contracted Services	\$ -	\$	- 9	. <u>-</u>	\$	_	\$ -	s	-	\$ -		\$ -	\$ -	\$	_	\$ -	s	_
	, , , , , , , , , , , , , , , , , , , ,		Contracted	Ť						·	<u> </u>				*	-			·	Ť	
15	All first-time training costs associated with the project.	Training	Services	\$ -	\$	- 9	-	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	-
	Include the quote received from the data center provide for project equipment and services. Only include one- time project costs in this row. Recurring, project-related data center costs are included in CBA Form 1A.	Data Center Services - One Time	Data Center	400		400 500				٠					٠						
16		Costs	Category Contracted	\$ 128,500	\$	128,500	-	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	257,000
17	Other contracted services not included in other categories.	Other Services	Services	\$ 111,443	\$	71,445	<u> </u>	\$		\$ -	\$	<u> </u>	\$ -		\$ -	\$ -	\$		\$ -	\$	182,888
18	Include costs for non-state data center equipment required by the project and the proposed solution (insert additional rows as needed for detail)	Equipment	Expense	\$ 19,980	\$	- \$		\$	-	\$ -	\$	_	\$ -		\$ -	\$ -	\$	-	\$ -	\$	19,980
19	Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ 49,353	\$	49,353	; <u>-</u>	\$	-	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	98,706
	Other project expenses not included in other categories		Expense	\$ 48,599	\$	48,599	<u>-</u>	\$	-	\$ -	\$		\$ -		\$ -	\$ -	\$	-	\$ -	\$	97,199
21		Total		\$ 1,500,000	2.00 \$	457,315	-	0.00 \$	-	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	1,957,315

CBAForm 2 - Project Cost Analysis

Agency	DOE	Project	EFIS

		PROJECT COS	T SUMMARY (fro	m CBAForm 2A)		
PROJECT COST SUMMARY	FY	FY	FY	FY	FY	TOTAL
PROJECT COST SOMMART	2019-20	2020-21	2021-22	2022-23	2023-24	
TOTAL PROJECT COSTS (*)	\$457,315	\$0	\$0	\$0	\$0	\$1,957,315
CUMULATIVE PROJECT COSTS						
(includes Current & Previous Years' Project-Related Costs)	\$1,957,315	\$1,957,315	\$1,957,315	\$1,957,315	\$1,957,315	
Total Costs are carried forward to CBAForm3 Proje	ct Investment Sur	nmary worksheet				

		PROJECT FUNDING SOURCES - CBAForm 2B							
PROJECT FUNDING SOURCES	FY	FY	FY	FY	FY	TOTAL			
	2019-20	2020-21	2021-22	2022-23	2023-24				
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0			
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0			
Federal Match	\$0	\$0	\$0	\$0	\$0	\$0			
Grants	\$0	\$0	\$0	\$0	\$0	\$0			
Other Specify	\$0	\$0	\$0	\$0	\$0	\$0			
TOTAL INVESTMENT	\$0	\$0	\$0	\$0	\$0	\$0			
CUMULATIVE INVESTMENT	\$0	\$0	\$0	\$0	\$0				

Charac	Characterization of Project Cost Estimate - CBAForm 2C							
Choose T	уре	Estimate Confidence	Enter % (+/-)					
Detailed/Rigorous		Confidence Level						
Order of Magnitude	Yes	Confidence Level	90%					
Placeholder		Confidence Level						

CBAForm 3 - Project Investment Summary

Agency	DOE	Project	EFIS
		_	

		COST BENEFIT ANALYSIS CBAForm 3A							
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	TOTAL FOR ALL YEARS			
Project Cost	\$457,315	\$0	\$0	\$0	\$0	\$1,957,315			
Net Tangible Benefits	(\$78,582)	\$0	\$0	\$0	\$0	(\$78,582)			
Return on Investment	(\$2,035,897)	\$0	\$0	\$0	\$0	(\$2,035,897)			
Year to Year Change in Program Staffing	0	0	0	0	0				

	RETURN	N ON INVESTMENT ANALYSIS CBAForm 3B
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.
Net Present Value (NPV)	(\$1,997,152)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.

	Investment Interest Earning Yield CBAForm 3C									
Fiscal	FY	FY	FY	FY	FY					
Year	2019-20	2020-21	2021-22	2022-23	2023-24					
Cost of Capital	1.94%	2.07%	3.18%	4.32%	4.85%					



Educational Facilities Information System (EFIS) – Reengineering Project

State of Florida •

Department of Education Finance and Operations, Educational Facilities

Project Management Plan

Trademarks

Trademarked names may appear throughout this document. Rather than list the names and entities that own the trademarks or insert a trademark symbol with each mention of the trademarked name, the names are used only for editorial purposes and to the benefit of the trademark owner with no intention of infringing upon that trademark.

Contact Information

To request copies, suggest changes, or submit corrections, contact:

Department of Education, Finance and Operations, Educational Facilities

Attention: Gar Schafer, PMP®, Project Manager

Phone: (W) 850-245-9073 Email: gar.schafer@fldoe.org

Revision History

Date	Version	Revised By	Description
08/29/2017	.1	Gar Schafer	Revised from w/ Master Template
09/1/2017	.2	Gar Schafer	Fixed issues with document in footer and naming conventions and formatting

Table of Contents

1.	Introduction				
2.	Proj	Project Charter			
	.1	OverviewProject Charter			
3.	Sco	pe Management Plan	6		
3	3.1	Scope Management Plan	6		
4. Work Breakdown Structure					
5.	5. Resource Breakdown Structure				
6.	Mas	ster Project Schedule	9		
6.	Sch	nedule Management Plan	10		
7.	Woı	rk Management Plan	15		
8.	Spe	ending Management Plan	16		
8	3.1	Spending Plan	16		
9.	Con	mmunication Plan	17		
10.	R	tisk Management Plan	18		
-	0.1 0.2	Risk DefinitionRisk Management Plan			
11.	Is	ssue Management Plan	23		
-	1.1 1.2	Issue DefinitionIssue Management Plan			
12.	Q	Quality Management Plan	28		
13.	С	hange Management Plan	31		
14.	Р	rocurement Management Plan	39		

		•	_		
	164	∧ t	Tal	n	
_	131	VI.		u	163

Table 1: Sเ	ımmary Spending	Plan 1	6
Table 1. Ot	anninary openanig	i iaii	· U

1. Introduction

The Project Management Plan (PMP) provides the guidelines for managing the Florida Department of Education (FDOE), Finance and Operations, Educational Facilities Information System (EFIS) Reengineering Project. It is a "living" document that contains the key project management plans. The document is due at initiation of the project, updated and delivered as needed over the duration of the project.

The Project Management Plan is organized into the following sections:

- Introduction
- Project Charter
- Scope Management Plan
- Work Breakdown Structure (WBS)
- Resource Breakdown Structure (RBS)
- Master Project Schedule
- Schedule Management Plan
- Work Management Plan
- Spending Plan
- Communication Plan
- Risk Management Plan
- Issue Management Plan
- Quality Management Plan
- Change Management Plan
- Procurement Management Plan

2. Project Charter

The Project Charter for the Florida Department of Education (FDOE), Finance and Operations, Educational Facilities Information System (EFIS) Reengineering Project formally: authorizes the project to exist and/or to continue; documents initial requirements that satisfy stakeholder needs; and, it recognizes the project manager role and gives the project manager the authority to "get the job done." The document is due at initiation of the project.

2.1 Overview

The Educational Facilities Information System (EFIS) is the main software application that supports the collection, monitoring and reporting of all educational facility information for the K-12 Schools and Colleges throughout the State.

The mission of the Office of Educational Facilities is to provide technical support and information for all issues related to educational facilities planning, funding, construction, and operations throughout Florida's K-20 Education System. Based on the Governor's priority for Public Safety, the Department has aligned objectives and activities to ensure school safety and educational facilities for students. Furthermore, based on the Florida Statutes, "...the district school board shall incorporate the specifications, plans, elements, and commitments contained in the school district educational facilities plan and the long-term work programs required under s. 1013.35". Additionally, and in the 2016 LBR Submission, one of the four (4) overall funding priorities included "Providing funds for the repair and maintenance of educational facilities".

2.2 Project Charter

The Project Charter is organized into the following sections:

- Introduction
- Business Need
- Strategic Goals
- Project Scope
- Budget Estimate and Summary Project Schedule
- Assumptions and Constraints
- Project Team and Stakeholders
- Critical Success Factors
- Project Approvals
- Appendix A

3. Scope Management Plan

The purpose of the Scope Management Plan is to provide the scope framework for the project. This plan documents the scope management approach; scope definition; scope statement; the project's work breakdown structure; roles and responsibilities as they pertain to project scope; scope verification; and, scope change control.

The Scope Management Plan is organized into the following sections:

- Introduction
- Project Overview
- Scope Management Approach
- Scope Definition
- Project Scope Statement
- Work Breakdown Structure
- Team Member Roles and Responsibilities
- Scope Verification
- Scope Control

3.1 Scope Management Plan

The scope for this project is defined by the Scope Statement and the Work Breakdown Structure (WBS). Scope management will be the sole responsibility of the Project Manager.

The Project Manager, Project Sponsor and Stakeholders will establish and approve documentation for measuring project scope which includes deliverable quality checklists and work performance measurements.

Proposed scope changes may be initiated by the Project Manager, Project Sponsor, Stakeholders or any member of the project team. All change requests will be submitted to the Project Manager who will then evaluate the requested scope change. Upon acceptance of the scope change request the Project Manager will submit the scope change request to the Project Sponsor and the Change Control Board for acceptance.

Upon approval of scope changes by the Change Control Board and Project Sponsor the Project Manager will update all project documents and communicate the scope change to all stakeholders. Based on feedback and input from the Project Manager and Stakeholders, the Project Sponsor is responsible for the acceptance of the final project deliverables and project scope.

4. Work Breakdown Structure

The work required to complete this project is subdivided into individual work packages. This will allow the Project Manager to more effectively manage the project's scope as the project team works on the tasks necessary for project completion.

The project is organized in phases and coincides with the Project Management Institute, Project Management Institute's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition* standards for project management. The phases are: Initiation; Planning; Execution; Monitoring & Controlling; and, Closing. Each of these phases is then subdivided further down to work packages.

The Project had a previous WBS that was based on an internal Modernization and Application Improvement project approach that was executed to about 50% when it was realized that the existing Licensing System obsolescence prevented the completion of the original plan. After a full Project review it was decided that a full replacement of the Licensing System was required to meet Project goals. After an Analysis of Alternatives (AoA): Design and Develop a new system internally, purchase a Commercial off the Shelf (COTS) solution, or procure a Managed Service/Cloud based solution; it was decided to pursue the procurement of a COTS solution that met requirements. As the installation, deployment, acceptance testing, launch, and training will be provided by the Vendor, a new WBS is not available at this time. As soon as it is provided by the Vendor, a link to it will be provided in this document.

5. Resource Breakdown Structure

The Project Management Institute's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition* defines a Resource Breakdown Structure (RBS) as a hierarchical list of resources related by function and resource type that is used to facilitate planning and controlling of project work.

The current Resource Breakdown Structure (RBS) for the project is as follows:

Executive Sponsor - 1

Project Sponsor - 1

Project Manager – 1

Systems or Enterprise Architect/Technical Lead (Developer) - 1

Quality Assurance Analyst – 2 (provided by EFIS)

Business Analyst - 1

Developers – 2

DBA – 1 (assistance as needed)

6. Master Project Schedule

The Master Project Schedule describes all project activities that will occur for the duration of the project. The Project Management Office (PMO) at DOE requires all Projects to be maintained Microsoft Project. It is organized in accordance with the Project parent and child activities and lays out all key actions, start and end dates, milestones, and percentage complete for the overall project.

6. Schedule Management Plan

The purpose of the Schedule Management Plan is to define the approach the project team will use in creating the project schedule. This plan also includes how the team will monitor the project schedule and manage changes after the baseline schedule has been approved. This includes identifying, analyzing, documenting, prioritizing, approving or rejecting, and publishing all schedule-related changes.

The Schedule Management Plan is organized into the following sections:

- Schedule Management Approach
- Work Breakdown Structure
- Schedule Control
- Schedule Changes
- Scope Changes

Schedule Management Approach

This section provides a general framework for the approach which will be taken to create the project schedule. This includes the scheduling tool/format, schedule milestones, and schedule development roles and responsibilities.

Schedule Tool/Format

Project schedules will be created using Microsoft Project.

Activity definition will identify the specific work packages which must be performed to complete each deliverable. Activity sequencing will be used to determine the order of work packages and assign relationships between project activities. Activity duration estimating will be used to calculate the number of work periods required to complete work packages.

Resource estimating will be used to assign resources to work packages in order to complete schedule development.

Schedule Milestones

Once a preliminary schedule has been developed, it will be reviewed by the project team and any resources tentatively assigned to project tasks. The project team and resources must agree to the proposed work package assignments, durations, and schedule. Once this is achieved the Project Sponsor will review and approve the schedule and it will then be baselined.

The following will be designated as milestones for the project schedule:

 Completion of scope statement, Work Breakdown Structure (WBS) and Resource Breakdown Structure (RBS)

- Baselined project schedule
- Approval of final project budget
- Project kick-off
- Approval of roles and responsibilities
- Requirements definition approval
- Completion of data mapping/inventory
- Project implementation
- Acceptance of final deliverables

Project Manager Roles and Responsibilities

The Project Manager will take responsibility for overall project management and will work with the Project Sponsor to coordinate activities such as:

- Closely monitoring the deliverable status.
- Developing, maintaining, and meeting the approved project schedule.
- Presenting written status of the schedule, deliverables, issue resolution, risk mitigation, and action items.
- Notifying the Project Sponsor in writing of any potential delays or issues that may impact scope, cost, or schedule as soon as becoming aware of the problem.
- Tracking, analyzing, and resolving all material issues resulting from the delivery of the project solution.

Project Sponsor Roles and Responsibilities

The Project Sponsor will be responsible for the following:

- Serve as the primary point of contact for the Project Manager, confirm the project work plan and facilitate issue resolution.
- Provide kick-off meeting facility and identify and invite participants.
- Provide the team with working space facilities, including internet connectivity, access to required technology.
- Provide meeting rooms and equipment such as projectors as needed.
- Actively participate in all project working sessions and management meetings.

- Monitor and ensure resolution of all issues.
- Approve status reports and communications prior to distribution.
- Approve all deliverables.

Work Breakdown Structure

The Project Management Institute's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition describes the Work Breakdown Structure (WBS) as "a deliverable-oriented hierarchical decomposition of the work to be executed by the team".

The WBS for the EFIS Conversion Project is organized by phase as follows: Initiation; Planning; Execution; Monitoring & Controlling; and, Closing.

Schedule Control

The project schedule will be reviewed and updated as necessary on a weekly basis with actual start, actual finish, and completion percentages which will be provided by task owners.

The Project Manager is responsible for holding weekly schedule updates/reviews; determining impacts of schedule variances; and, submitting schedule change requests.

The project team is responsible for participating in weekly schedule updates/reviews; communicating any changes to actual start/finish dates to the Project Manager; and participating in schedule variance resolution activities as needed.

The Project Sponsor will maintain awareness of the project schedule status and review/approve any schedule change requests submitted by the Project Manager.

Reporting

The progress of, and changes to the project schedule, will be reported in accordance with the project's Communications Plan.

Schedule Changes

If any member of the project team determines that a change to the schedule is necessary, the Project Manager and team will meet to review and evaluate the change. The Project Manager and project team must determine which tasks will be impacted, variance as a result of the potential change, and any alternatives or variance resolution activities they may employ to see how they would affect the scope, schedule, and resources.

If, after this evaluation is complete, the Project Manager determines that any change will exceed the established boundary conditions, then a schedule change request must be submitted.

Submittal of a schedule change request to the Project Sponsor for approval is required if either of the two following conditions is true:

- The proposed change is estimated to reduce the duration of an individual work package by 10% or more, or increase the duration of an individual work package by 10% or more.
- The change is estimated to reduce the duration of the overall baseline schedule by 10% or more, or increase the duration of the overall baseline schedule by 10% or more.
- Any change requests that <u>do not meet</u> these thresholds may be submitted to the project manager for approval.

Change Control Process

After acceptance of the Project Schedule draft, proposed changes will be reported to the Project Sponsor in accordance with the project change management process in the project's Change Management Plan. Proposed changes will be justified, including impact on scope, cost, risks and quality.

Emergency schedule changes must be reported immediately to the Project Sponsor. Such changes may be implemented more quickly than provided for in the change management process or the weekly reporting process, but such changes will be subject to the same reporting and approval process "after the fact" as they would if the changes had processed normally.

The issues management and risk management processes will be used to initially identify issues or risks which may impact the schedule. Should the issue or risk be determined to require a change to the schedule, the change management process will be used to document the required change and obtain authorization to make such a change. Both the Project Sponsor and the Project Manager can request changes to the project schedule.

All change requests will be vetted through the change management process. The

Change Management process and will include an assessment of the impact of the proposed schedule changes on the project. Impacts to scope, cost, risk and quality will also be evaluated in order to provide a basis for accepting and approving a change.

Once the change request has been reviewed and approved the Project Manager is responsible for adjusting the schedule and communicating all changes and impacts to the project team, Project Sponsor, and stakeholders. The Project Manager must also ensure that all change requests are archived in the project records repository.

Scope Changes

A scope change is defined as a change to the original boundaries of the project which changes the budget, schedule and/or contract requirements. Scope changes will be identified at the start of the change management process.

Approvals

Any changes in the project scope, which have been approved by the Project Sponsor, will require the project team to evaluate the effect of the scope change on the current schedule.

If the Project Manager determines that the scope change will significantly affect the current project schedule, he may request that the schedule be re-baselined in consideration of any changes which need to be made as part of the new project scope. The Project Sponsor must review and approve this request before the schedule can be re-baselined.

7. Work Management Plan

The purpose of the Work Management Plan is to define all project tasks and responsibilities, including technical tasks and management tasks, as well as projected and actual start and end dates for all project activities.

The original Work Management Plan was organized into the following sections and described a Modernization and Application Improvement project:

- Introduction
- Project Overview
- Approach and Methodology
- Management Procedures
- Implementation Tasks
- Operational Tasks
- Team Member Roles and Responsibilities
- Information Technology Policies

8. Spending Management Plan

This section presents the project spending plan and the high level project schedule for the Microsoft Project.

8.1 Spending Plan

The Educational Facilities Information System (EFIS) Reengineering Project is funded each fiscal year. The table below shows the cost of the project projected for 2017-18.

Table 1: Summary Spending Plan

Project Cost Element	Appropriation Category	,	YR 1 LBR	Y	R 2 LBR		TOTAL
Project Management - PM	Contracted	¢	Φ 000 000		164 000	¢	402.000
at \$125/hr, BA at \$86.71/hr	Services Contracted	\$	328,000	\$	164,000	\$	492,000
Consultants/Contractors	Services	\$	814,124	\$	324,000	\$	1,138,124
Data Center Services - One Time Costs	Data Center Category	\$	128,500	\$	128,500	\$	257,000
Other Services - Unexpected costs (@10%)	Contracted Services	\$	111,443	\$	71,445	\$	182,888
Equipment	Expense	\$	19,980	\$	-	\$	19,980
Leased Space, prorates for security, etc.	Expense	\$	49,353	\$	49,353	\$	98,706
Other Expenses - cost recovery	Expense	\$	48,599	\$	48,599	\$	97,199
Total		\$	1,500,000	\$	785,897	\$	2,285,897

9. Communication Plan

The Communication Plan describes the planned and periodic communications between the EFIS Reengineering Project and the ARM Maintenance Team, as well as project communication between the EFIS Project Team and various stakeholders, such as the project sponsors, control agencies, users, and support/service partners.

The Communication Plan is organized into the following sections:

- Introduction
- Roles and Responsibilities
- Communication Types
- Communication Management
- Appendix

The Communication Plan is filed for reference in the Project Documentation Folder.

10. Risk Management Plan

This section presents the Risk Management Plan for the EFIS Reengineering Project. A Risk Management Plan provides a systematic process of identifying, analyzing, and responding to project risk throughout the life of the project.

10.1 Risk Definition

A risk is an uncertain event or condition that, if it occurs, has a positive or negative effect on the project's objectives.

10.2 Risk Management Plan

The Risk Management Plan is organized into the following sections:

- Risk Management Strategy
- Risk Management Database
- Risk Breakdown Structure

Risks are reported separately in the SharePoint™ Risk Management Database.

Risk Management Strategy

This section describes the risk identification processes employed for this project, the risk assessment method, risk response options, and the risk management database development and maintenance.

Risk Identification Process

Risks are identified by analyzing each phase of the project and its deliverables using a Risk Breakdown Structure of risk types and sources. The Risk Breakdown Structure was adapted from the project management literature for the EFIS Reengineering Project.¹ The risks will be described in terms of the cause(s), risk, and effect or impact.

The initial identification of risks was made by the EFIS Reengineering Project Sponsor and the Project Manager. Subsequent input for identifying new risks will include the EFIS Project Team, subject matter experts and other stakeholders. All parties will assist in identifying risks on an ongoing basis.

Risk Assessment

Risks are assessed based on their probability of occurrence, project impact, and corresponding rank. The following tables show the values used for assigning probability, impact, and rank.

¹ David Hillson, Managing Risks in Projects (Surrey, England: Gower Publishing Ltd., 2009), 33.

Risk Pro	Risk Probability									
Low	< 30%	unlikely to occur								
Medium	31% - 50%	may occur								
High	51% - 80%	probably will occur								
Very High	> 80%	very likely to occur								

Risk Impact			
	<u>Cost</u> <u>Increase</u>	Scope Change	Schedule Increase
Minor	< 5%	Barely	< 5%
Moderate	5% - 8%	Minor areas of deliverable(s)	5% - 10%
Serious	9% - 10%	Major areas of deliverable(s)	11% - 15%
Critical	> 10%	Failure to complete deliverable or failure to achieve project objective	>15%

Probabil	Probability x Impact Rank							
	<u>Minor</u>	<u>Moderate</u>	<u>Serious</u>	<u>Critical</u>				
Low	Low(1)	Low(1)	Medium(2)	High(3)				
Medium	Low(1)	Medium(2)	Medium(2)	High(3)				
High	Low(1)	Medium(2)	High(3)	High(3)				
Very High	Low(1)	High(3)	High(3)	Very High(4)				

Risk Response Options

Risk responses are planned using four basic risk response options:

- Accept take the risk without special action or contingency because proactive action is either not possible or cost-effective.
- Avoid take proactive action to eliminate the risk to the project.
- Mitigate take proactive action to reduce the probability and/or impact of the risk.
- Transfer involve another person or party in acting on the risk and in so doing share the management of the risk.

The initial risk responses will be planned by the EFIS Project Team and the Project Sponsor. Input from EFIS subject matter experts and the other stakeholders will be solicited.

The Project Sponsor will approve the risk responses, which will be assigned to risk owners who will be responsible for implementing proactive responses. All parties will assist in planning risk responses on an ongoing basis.

Risk Management Database Development and Maintenance

The risk descriptions, assessments, and responses are documented in the Risk Management Database, which is contained in the Project Workbook (see Section 3 for a sample). The risk response information includes the action to be taken by the risk owner, planned and actual completion dates, notes on the current status, and a closure date.

The initial development of the Risk Management Database will be completed by the EFIS Project Team. The Risk Management Database will be updated on an ongoing basis by the EFIS Project Manager using the weekly project status meetings, status reports, and other relevant sources.

The EFIS Project Team will use the Risk Management Database as the system of record and store it in the EFIS SharePoint site. The Project Manager will add any new risks identified to the Weekly Status Report under Action Items. These items will be discussed with Project Sponsor and EFIS Project Team in the weekly status meeting. The EFIS Project Manager will validate the item and enter it as needed into the Risk Management Database in the Project Workbook, and update the Project Workbook and upload it to the EFIS Project SharePoint site.

The Project Sponsor will approve the initial version of the Risk Management Database, as well as any subsequent versions submitted with the Updated Project Management Documents at phase ends.

Risk Management Responsibilities

The responsibility for managing risk is shared between the EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders. The following table summarizes the responsibilities in the risk management process.

Risk Activity	Responsibility
Identify risks	All – EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial identification was made by the Project Sponsor and Project Manager.
Assess risks	All – EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial assessment was made by the Project Sponsor and Project Manager.
Plan risk responses	All – EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial responses were planned by the Project Sponsor and Project Manager.
Approve risk responses	Project Sponsor
Develop Risk Management Database	Project Manager and EFIS Project Team
Maintain Risk Management Database	Project Manager
Develop or take risk response actions	Risk Owner
Manage risk responses	Project Manager, EFIS Project Team
Report risks	Project Manager, EFIS Project Team

Risk Management Database

The DOE PMO requires that the Risk Management Database be maintained in SharePoint $^{\text{TM}}$. It is reviewed and updated as necessary on a weekly basis.

Risk Breakdown Structure (RBS)

RBS LEVEL 1		RBS LEVEL 2
	1.1	Scope Definition
	1.2	Requirements Definition
	1.3	Estimates, Assumptions, Constraints
	1.4	Technical Processes
	1.5	Technology
1. Technical Risk	1.6	Interfaces
i. Technicai Risk	1.7	Design
	1.8	Performance
	1.9	Reliability & Maintainability
	1.10	ADA
	1.11	Security
	1.12	Test & Acceptance
	2.1	Project Management
	2.2	Program Management
	2.3	Operations Management
	2.4	Organization
2. Management Risk	2.5	Resourcing
2. Management Kisk	2.6	Communication
	2.7	Information
	2.8	Health, Safety, & Environment
	2.9	Quality
	2.10	Reputation
	3.1	Contractual Terms & Conditions
	3.2	Internal Procurement
3. Business Risk	3.3	Contractor
J. Business Kisk	3.4	Subcontracts
	3.5	Client/Customer Stability
	3.6	Stakeholders
	4.1	Legislation
	4.2	Exchange Rates
	4.3	Site / Facilities
	4.4	Environment / Weather
	4.5	Competition
4. External Risk	4.6	Regulatory
	4.7	Political
	4.8	Country
	4.9	Social / Demographic
	4.10	Pressure Groups
	4.11	Force Majeure

11. Issue Management Plan

This section presents the Issue Management plan for the Bureau of Educator Certification Conversion Project. The Issue Management Plan describes how project issues will be managed, evaluated, escalated, and integrated into the project throughout the life of the project.

11.1 Issue Definition

An issue is a point or matter in question or in dispute, or a point or matter that is not settled and is under discussion or over which there are opposing views or disagreements. An issue is generally expressed as a statement of concern or as a need having one or some combination of the following characteristics:

- the resolution is in question or lacking agreement among stakeholders
- it is highly visible or involves external stakeholders such as requests or directives from control agencies
- it has critical deadlines or timeframes that cannot be missed
- it can result in an important decision or resolution for which the rationale and activities must be captured for historical purposes
- it has critical deadlines that may impede project progress.

<u>Please note</u>: An issue is a situation which has occurred or will definitely occur, as opposed to a risk which is a potential event. Items that are "normal" day-to-day tasks related to a person's normal job duties are not considered issues or action items.

11.2 Issue Management Plan

The Issue Management Plan is organized into the following sections:

- Issue Management Strategy
- Issue Escalation

The DOE PMO requires that all issues be recorded in SharePoint™ and maintained there for history.

Issue Management Strategy

This section describes the issue identification processes employed for this project, the issue assessment process, issue management responsibilities, and the issue management database development and maintenance.

Issue Identification Process

Issues will be identified as any point or matter in question or in dispute, or a point or matter that is not settled and under discussion or over which there are opposing views or disagreements. By definition, an issue is a problem that will impede the progress of the project if it cannot be totally resolved by the project team. This will include issues that are software, data and/or hardware related.

The initial identification of issues will be made by the EFIS Project Sponsor and the Project Manager. Subsequent input for identifying new issues will include the EFIS Project Team, subject matter experts and other stakeholders. All parties will assist in identifying issues on an ongoing basis.

Issue Assessment Process

Issues will be managed through the following process:

- <u>Identification:</u> Issues (and action items) may arise from a variety of project activities; e.g., status meetings, deliverable reviews, code analyses, workgroup meetings, stakeholder requests, etc. Any project team member may identify an issue. Issues cited in meetings shall be documented in the meeting minutes. Issues cited through other project activities shall be reported to the EFIS Project Manager via e-mail. Prospective issues shall be entered by the EFIS Project Manager into the Issues Management Database.
- Validation: The prospective issue will be compared with the Issue Management Database to ensure that it does not duplicate an existing issue. If the prospective issue is not a duplicate, it will be reviewed with the validation criteria, which include: negative impact to scope, schedule, cost, or quality; negative impact to staff or infrastructure resources; negative impact to relationships with stakeholders; users; or, sponsors; missed commitment or due date. If the review with the validation criteria shows that the prospective issue is valid, it will be assigned to the appropriate project team member for analysis and handling. If the validation check shows that the prospective issue is not valid, it will be marked as Invalid and given a resolution date.
- <u>Assigning:</u> The project team member assigned to the issue will proceed to address the issue
 as needed analyzing it further to document impacts, following up as needed, and reporting a
 status in the weekly Educational Facilities Information System (EFIS) Reengineering
 Project Status Meeting.

Issue Management Database Development and Maintenance

The issue descriptions, status, and resolution are documented SharePoint™. The issue response information includes the action to be taken by the issue owner, planned and actual completion dates, notes on the current status, and a closure date. SharePoint™ will be updated weekly as needed by the EFIS Project Manager using the weekly project status meetings, status reports, and other relevant sources.

The EFIS Project Team will use Microsoft Project as the system of record. The Project Manager will add any new issues identified to Microsoft Project. These items will be discussed with Project Sponsor and EFIS Project Team in the weekly status meeting.

Issue Management Responsibilities

The responsibility for managing issues is shared between the EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders. The following table summarizes the responsibilities in the issue management process.

Issue Activity	Responsibility
Identify issues	All – EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial identification will be made by the Project Sponsor and Project Manager.
Validate issues	All – EFIS Project Team, Project Sponsor, subject matter experts, and other stakeholders.
Assign issues	EFIS Project Manager, Project Sponsor, and Project Manager.
Approve issue responses	Project Sponsor and/or
Develop Issue Management Database	Project Manager and EFIS Project Team
Maintain Issue Management Database	Project Manager
Develop or take issue response actions	Issue Owner
Manage issue responses	Project Manager, EFIS Project Team
Report issues	Project Manager, EFIS Project Team

Issue Escalation

The project governance structure will be used to resolve potential conflicts and disputes that may arise during the project. It is also necessary to understand the different levels and types of issues that may arise during this project. If an issue results in a conflict and the EFIS Project Manager and the Issue Owner are unable to agree upon a decision, the issue shall be escalated in the following manner and order:

- 1. Issues should be addressed at the lowest level possible
- 2. Attempts to resolve must be made by appropriate parties prior to escalation

- The issue owner, as identified by the issue tracker, completes the Issue Submission Form with a brief issue write-up identifying the issue, concerns, and positions of involved parties
- 4. The issue owner schedules a meeting to discuss with involved parties
- 5. The issue is ENTERED on the Issue Register for tracking
- 6. The issue owner provides the issue write-up at least 24 hours prior to meeting
- 7. The meeting is held and if resolution is reached, resolution decision and action items are documented and provided to involved parties
- 8. If resolution is not reached, action items are identified and follow up meeting planned (this group has up to one week to resolve or notice of automatic escalation to next level of management is triggered)
- 9. Once escalation need is identified, notice is sent to the next levels of management (Project Sponsor and)
- 10. Issue review process is repeated at the next level of management

Issue Submission Form

The Issue Submission Form is use to create documentation of all issues in order to provide a traceable record and history for future reference.

Sample Issue Submission Form

A sample of the Issue Submission Form is shown on the following page.

ISSUE SUBMISSION FORM								
Issue Number:	Reported By:	Date Reported:						
Issue Status:	Issue Assigned To:	Date Resolved:						
Description of Issue	e e							
Project Impact:								

Alternatives and Recommendation(s):	
Final Resolution:	

15. Quality Management Plan

Introduction

The purpose of the Quality Management Plan is to describe how quality will be managed throughout the lifecycle of the EFIS Reengineering Project. It documents the necessary information required to effectively manage project and includes the processes and procedures for ensuring quality planning, assurance, and control are all conducted. All Florida Department of Education (FDOE) stakeholders should be familiar with how quality will be planned, assured, and controlled.

The Quality Assurance Plan is being developed during the Project Planning and Definition Phase and is a supporting document to the Project Management Plan.

This document is organized into the following sections:

- Introduction
- Approach
- Quality Planning
- Quality Assurance
- Quality Control
- Quality Control Measurements
- Team Member Roles and Responsibilities
- Deliverables and Acceptance Criteria
- Appendices

Approach

This section describes the approach the EFIS Project Team will use for managing quality throughout the project's life cycle. Quality will be planned into the Bureau of Educator Certification Conversion Project beginning in the first phase of the project in order to prevent unnecessary rework, waste, cost, and time overruns throughout the project. It will establish the activities, processes, and procedures for ensuring quality products throughout the project. This plan will:

- Ensure quality is planned
- Define how quality will be managed
- Define quality standards and quality assurance activities
- Define quality control activities
- Describe how quality will be measured

In order to be successful, this project will need to meet its quality objectives by using an integrated development and quality approach to define and perform testing during development activities.

Quality Management Approach Overview



Objective

The primary objective of this Quality Management Plan is to ensure that the project deliverables are completed with an acceptable level of quality. This plan discusses the quality standards by which the development of deliverables is managed to ensure:

- Consistency with the practices and standards of the FDOE Enterprise Project Management Methodology
- Ensure the quality of the system development process, project artifacts, and project products to EFIS and its stakeholder meet their requirements

Components of the Quality Management Plan

The following is a brief explanation of each of the components of the quality assurance plan and these must be performed to ensure that the deliverables meet the customer quality requirements

Quality Planning (QP)

Quality planning determines quality policies and procedures relevant to the project for both project deliverables and project processes, defines who is responsible for what, and documents compliance

Quality Assurance (QA)

Quality assurance activities focus on the processes being used to manage and deliver the solution and evaluate overall project performance on a regular basis. Quality assurance is a method to ensure the project will satisfy the quality standards and will define and record quality reviews, test performance, and customer acceptance. It includes process/protocols, forms, templates, best practices, guidance and training.

Quality Control (QC)

Quality Control is the process of Inspection. Quality control activities are performed on the project products continually to verify that project deliverables are of high quality and meet quality standards. Quality control also helps uncover causes of unsatisfactory results and establish lessons learned to avoid similar issues in this and other projects. It includes process reviews, document/quality reviews and various types of audits, adaptive process improvement and monitoring/reporting

Quality Control Measurements

A Quality Control Log will be used to track the status of deliverables that have been formally submitted to the client, and to ensure that, when a deliverable is either rejected or accepted conditionally, that the reasons the deliverable were not approved are captured and resolved.

16. Change Management Plan

The purpose of the Change Management Plan is to define the process for managing change document and document the necessary information required to effectively manage project change from project inception to delivery.

The Change Management Plan is created during the Planning Phase of the project. Its intended audience is the project manager, project team, project sponsor and any senior leaders whose support is needed to carry out the plan. The Change Management Plan is organized into the following sections:

- Introduction
- Change Management Process
- Change Request Form
- Evaluating Change Requests
- Authorizing Change Requests
- Team Member Roles and Responsibilities

Change Management Process

This section provides the Change Management process which establishes an orderly and effective procedure for tracking the submission, coordinating, reviewing, evaluating, categorizing, and approving the release of all changes to the project's baselines.

Change Request Process Stages

<u>Change Request Initiation</u>: Project change requests will be documented in writing and must identify cost, schedule, need for the requested changes, and be clearly labeled as a project change request. Scope changes must be also be clearly identified in the request. The Project Manager will assign a change request number.

<u>Change Impact Estimation</u>: Each project change request must be reviewed by the Project Manager and Project Team to decide whether to proceed with the requested changes. An evaluation of the impact of project change requests to determine impact on scope, schedule, and cost and any other necessary details will be performed. For those change requests that impact scope, schedule, or cost, a written estimate based on this evaluation will be submitted.

Approvals and Acceptance: The Project Sponsor may approve or decline the change request. Only those project change requests that have been approved in writing will be considered authorized changes to the project.

Change Request Process Flow Requirements

The change request (CR) process flow is outlined in the table below:

Table 2. Change Request Process Flow Steps

Stage	Step	Description
Initiation	Generate CR	A submitter completes a CR Form and sends the completed form to the Project Manager
Initiation	Log CR Status	The Project Manager enters the CR into the CR Log. The CR's status is updated throughout the CR process as needed.
Impact Estimation	Evaluate CR	Project personnel review the CR and provide an estimated level of effort to process, and develop a proposed solution for the suggested change
Approval	Authorize	Approval to move forward with incorporating the suggested change into the project/product
Approval	Implement	If approved, make the necessary adjustments to carry out the requested change and communicate CR status to the submitter and other stakeholders

Change Request Form

The Project Manager will submit a formal change request to the Change Management Board using the Change Request Form contained in **Appendix A – EFIS Change Request Form**.

A sample copy of the EFIS Change Request Form is provided in the table below:

Table 3. EFIS Change Request Form

EFIS Change Request Form:

Change Request							
Project:				Date:			
Change Requestor:				Change No:			
Change Category (Ch	eck all that	apply):					
☐ Schedule	\square Cost		□ Scope	☐ Requirements/Deliverables			
☐ Testing/Quality	□ Resourc	ees					
Does this Change Affe	ect (Check a	ll that apply):				
☐ Corrective Action	☐ Preventa	ative Action	☐ Defect Repair	☐ Updates			
☐ Other							
Describe the Change	Being Reque	ested:					
Describe the Reason f	or the Chan	ige:					
		0					
Describe all Alternati	ves Conside	red•					
Describe an Aiternati	ves conside.	icu.					
Describe any Technic	al Changes	Required to 1	Implement this Ch	ange:			
Describe Risks to be Considered for this Change:							
Estimate Resources and Costs Needed to Implement this Change:							
Describe the Implicat	ions to Qual	lity:					
D							
Disposition:							
☐ Approve	☐ Reject		□ Defer				
Justification of Appro	oval, Rejecti	on, or Deferr	al:				
Change Board Appro	val:						
Name		Signature		Date			

Evaluating Change Requests/Evaluation Process

The Change Request Evaluation Process involves the following steps:

The Project Manager will submit a formal change request to the Change Management Board using the EFIS Change Request Form included in Appendix A – EFIS Change Request Form. Any additional materials submitted with the change request will be noted as attachments.

The Project Manager will determine how much time it will take to analyze the change request.

The analysis will include the business benefit, implications of not making the change, impacts to the project (including budget, schedule, and/or contract requirements), as well as alternatives.

The change request will be reviewed by the Project Sponsor.

Authorizing Change Requests/Change Management Board

The Change Management Board (CMB) is comprised of the following members: Project Sponsor, Executive Sponsor, Maintenance Manager, QA, and Technical Lead.

The Change Management Board responsibilities and authority are as follows:

- Approve change requests
- Monitor system configuration control
- Approve contract negotiations / changes

The Change Management Board (CMB) will meet as necessary to review change requests.

Authorization Process

The Change Request Authorization Process involves the following steps:

The Project Manager will present the analysis to the CMB for their guidance and direction. All project change requests impacting cost, schedule or scope must be referred to the CMB for approval.

a. If the CMB decides to proceed with the change or an alternative, then the Project Sponsor will inform the Project Manager in writing. Based on the resolution or recommended course of action, the Project Manager will make any required adjustments to the budget, schedule, and/or contract.

b. If the CMB <u>not</u> to proceed with the change or an alternative, then the Project Sponsor will inform the Project Manager in writing. The CMB can close a change request, but suggest that it be reviewed later.

The Project Manager will include a review of open change requests at the Weekly Project Status Review.

Team Member Roles and Responsibilities

The Project Management Institute's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition* defines a responsibility assignment matrix (RAM), also known as RACI or RASCI matrix, as a tool that describes the various roles of project team members in completing tasks or deliverables for a project or business process. The following table identifies the roles and responsibilities, to be performed by onsite staff, associated with the listed tasks/activities.

Table 4. RASCI Matrix

ROLE Definitions										
R Responsible The person who will perform the										
task.										
A Accountable										
The person who is ultimately accountable.										
S Support										
The person(s) who will assist the Responsible in completing the task.			dn	E					Manager	
C Consulted			Gro	Теа			ead	۶	n Ma	_
The person(s) whose opinions are sought for the task.	nager	Sponsor	ersight Group	Analyst Team	Architect	Team	echnical Team Lead	int Team	se Team	ce Team
I Informed	Mai	Spo	0	-			call	pme	าลท	าลท
The person(s) who are kept up-to-date on task status.	Project Manager	Project	Project	Business	Solution	Database	Techni	Development	Maintenance	Maintenance
TASKS/ACTIVITIES										

Initiation Tasks											
Generate Change Request.	R,A	S,C	I	I	С	С	С	С	С	С	С
2. Log Change Request Status.	R,A	l	I	I	I	I	I	I	I	I	I
Table 2. RASCI Matrix											
ROLE Definitions											
R Responsible The person who will perform the task.											
A Accountable The person who is ultimately accountable.											
S Support The person(s) who will assist the Responsible in completing the task.				Group	Team			aq	c	Manager	
C Consulted The person(s) whose opinions are sought for the task.	Project Manager		Project Sponsor	Project Oversight Group	ss Analyst Team	Solution Architect	Database Team	Fechnical Team Lead	Development Team	Maintenance Team Manager	Maintenance Team
I Informed The person(s) who are kept up-to-	Project		Project	Project	Business	Solution	Databas	Technic	Develor	Mainten	Mainten

da	te on task status.											
	TASKS/ACTIVITIES											
Impact Estimate Tasks												
5.	Evaluate Change Request.	С	C,R,A	Ι	I	С	С	С	С	С	С	С
	Approval Tasks											
6.	Authorize Change Request.	I	1	I	A,R	_	I	I	_	I	I	I
7.	Implement Change Request.	A,R	С	I	_	_	I	I	_	I	I	I

17. Procurement Management Plan

The purpose of the Procurement Management Plan is to define the procurement requirements for the project and how it will be managed from developing procurement documentation through contract closure and identify the items to be procured, the types of contracts to be used in support of this project, the contract approval process, and decision criteria.

The Procurement Management Plan is organized into the following sections:

- Introduction
- General Procurement Approach
- Procurement Definition
- Staff Augmentation Procedures
- Hardware/Software Purchasing
- Northwest Regional Data Center (NWRDC) Services Request Procedures
- Procurement Risks
- Procurement Risk Management
- Cost Determination
- Procurement Constraints
- Contract Manager
- Vendor Management

Introduction

The Florida Department of Management Services' Division of State Purchasing (State Purchasing) has created a *Guidebook to Public Procurement* to provide direction in the purchase of commodities and contractual services pursuant to Section 287.057, Florida Statutes. It was created by integrating Florida Statutes and Rules that govern Public Procurement with best practices in procurement from across the state.

The Department of Management Services' *Guidebook to Public Procurement* is revised each year to reflect the most current procurement practices. All Project Purchases and Contracts must adhere to these Guidelines.

The Project Sponsor will provide oversight and management for all procurement activities under this project. The Project Manager will work with the project team to identify all items to be

procured for the successful completion of the project, and will coordinate with the Purchasing and Contracting Division to draft and assemble all relevant forms and paperwork for Project Sponsor review, approval, and submission. The contracts and purchasing division will review the procurement and coordinate follow-up activities with the Project Sponsor and Project Manager to process the procurement to award.

General Procurement Approach

For general procurement of contract staff support, goods, and services which are readily available via State approved Vendors a Request for Quote (RFQ) is preferred. For more complex procurements of non-standard goods and services, an Invitation for Negotiation (ITN) is usually recommended, especially if detailed discussions need to be held to define the final deliverable and pricing. The Purchasing and Contracting Division have all the forms for processing either of these approaches and acts in a consultative manner to ensure that the best course of action is selected based on requirements.

Procurement Definition

The purpose of procurement definition is to describe, in specific terms, what items will be procured and under what conditions. Additionally, procurement deadlines are usually affected by the project schedule and are needed by certain times to ensure timely project completion. It is critically important that sufficient time is spent in defining the requirement such that all business needs are identified and specific deliverables defined that will meet those needs. This is usually performed by the Business Analysts on the project team.

Staff Augmentation Procedures

One of the most common procurements made by the Project is procurement of Staff required to execute the Project Plan.

Staff augmentation of information technology contractors will be effected by using State term contracts. State term contracts are written between the Department of Management Services and the specified contractor(s) and contain language that allows state agencies and other eligible users to purchase the defined commodities and contractual services according to prenegotiated terms.

In the event where a State Term Contract has more than one contractor, an agency may issue a Request for Quotes (RFQ) to the State Term Contract contractors offering the commodities or contractual services to either seek additional competition or to determine whether a price term or condition more favorable to the agency is available. § 287.056(2), Florida Statutes, and Rule 60A-1.043(2), Florida Administrative Code.

An RFQ is "an oral or written request for written pricing or services information from a State Term Contract vendor for commodities or contractual services available on a State Term Contract from that vendor." § 287.012(23), Florida Statutes.

If the agency has received quotes from multiple vendors, the agency shall document that its decision was based upon best value. If the agency requested less than two quotes, the agency shall document its justification for that decision. Rule 60A-1.043(3), Florida Administrative Code.

Contracts and Purchasing will notify the Project Sponsor of personnel offered from Staffing Vendors in response to an RFQ for a particular Position Description (PD). It is then up to the Project Sponsor to set up interviews with a designated interview team based on the PD who will screen the candidates. The result of these interviews will be identification in rank order of the top candidates so that a selection and offer can be made.

Hardware/Software Purchasing

If the project requires any hardware or software items contact should at first be made with the EFIS Operations Supervisor who will check to see if the item is already available within EFIS. If not, then the specifications for the requirements should be provided to the EFIS Bureau Chief Staff Assistant so that it can be entered into the *MyFloridaMarketPlace eQuote* system for purposes of requesting quotes.

Northwest Regional Data Center (NWRDC) Services Request Procedures

Requests for NWRDC services must be submitted to Office of Technology & Information Services (OTIS) technical liaison.

Procurement Risks

All procurement activities carry some potential for risk which must be managed to ensure project success. All risks will be managed in accordance with the project's Risk Management Plan; there are specific risks which pertain specifically to procurement which must be considered:

- Unrealistic schedule and cost expectations for vendors
- Manufacturing capacity capabilities of vendors
- Conflicts with current contracts and vendor relationships
- Configuration management for upgrades and improvements of purchased technology
- Potential delays in shipping and impacts on cost and schedule
- Questionable past performance for vendors
- Potential that final product does not meet required specifications

These risks are not all-inclusive and the standard risk management process of identifying, documenting, analyzing, mitigating, and managing risks will be used.

Project Risk Management

Project risks will be managed in accordance with the project's Risk Management Plan. However, for risks related specifically to procurement, there must be additional consideration and involvement. Project procurement efforts involve external organizations and potentially affect current and future business relationships as well as internal supply chain and vendor management operations. Because of the sensitivity of these relationships and operations the Project Manager will include a designated representative from the contracting department in all project meetings and status reviews if feasible.

Additionally, any decisions regarding procurement actions must be approved by the Project Sponsor or, in his absence, the Executive Project Sponsor before implementation. Any issues concerning procurement actions or any newly identified risks will immediately be communicated to the project's contracting department point of contact as well as the Project Sponsor.

Cost Determination

For procurements seeking goods and/or services from an outside vendor, costs are usually provided in response to a Request for Quote (RFQ), Request for Proposal (RFP) or a Request for Bid (RFB). Vendors submit quotes, proposals, or bids which describe the costs of the good or service in detail to aid the customer in their decision making. Costs are almost always used as part of the procurement decision criteria but may be prioritized differently depending on the organization.

Procurement Constraints

There are several constraints that must be considered as part of the project's procurement management plan. These constraints will be included in the RFQ and communicated to all vendors in order to determine their ability to operate within these constraints. These constraints apply to several areas which include schedule, cost, scope, resources, and technology:

<u>Schedule</u>: Project schedule is not flexible and the procurement activities, contract administration, and contract fulfillment must be completed within the established project schedule.

<u>Cost</u>: Project budget has contingency and management reserves built in; however, these reserves may not be applied to procurement activities. Reserves are only to be used in the event of an approved change in project scope or at management's discretion.

<u>Scope</u>: All procurement activities and contract awards must support the approved project scope statement. Any procurement activities or contract awards which specify work which is not in direct support of the project's scope statement will be considered out of scope and disapproved.

Resources: All procurement activities must be performed and managed with current personnel. No additional personnel will be hired or re-allocated to support the procurement activities on this project.

<u>Technology</u>: Parts specifications have already been determined and will be included in the statement of work as part of the RFQ. While proposals may include suggested alternative material or manufacturing processes, parts specifications must match those provided in the statement of work exactly.

Contracts Manager

The Project Sponsor acts as the Contracts Manager for the Project.

The Contract Manager tasks are identified below:

- 1. Procurement Tool completed and approved by Technical Contact (this includes vendor list and evaluation team).
- 2. Technical Contact requests the creation and approval of a Purchase Requisition via the Contract Manager.
 - a. Contract Manager verifies with the Technical Contact any missing information
 - b. Contract Manager creates the Requisition in *MyFloridaMarketPlace* (MFMP) and it is routed through the approval process. Technical Contact is given the Purchase Order (PO) Number once it is assigned in the system.
- 3. Once the requisition is approved, the Contract Manager will send confirmation to the Technical Contact stating that the requisition is fully approved and has been assigned a Purchase Order (PO) number.
- 4. Technical Contact determines the start date and hardware and software needs and finds office space for contractor to work on assigned tasks.
- 5. Contract Manager creates the contract folder and files the following documents:
 - a. Contract cover sheet
 - b. Purchase Order
 - c. Contract management check list
 - d. RFQ or SOW
 - e. Resume
 - f. Disclosure statement
 - g. Drug-free work place form
 - h. References
 - i. Skills matrix
 - j. Vendor response

The Contract Manager provides HR Liaison with Purchase Order Number, DBS, Grant and EO information that will be needed to be entered into the Contractor Tracking System (CTS) when contract staff is processed in.

Vendor Management

The Project Manager is ultimately responsible for managing vendors. In order to ensure the timely delivery and high quality of products from vendors the Project Manager, or his/her designee will meet weekly when needed with the contract and purchasing department and each vendor to discuss the progress for each procured item. The meetings can be in person or by teleconference.

The purpose of these meetings will be to review all documented specifications for each product. This forum will provide an opportunity to review each item's development or the service provided in order to ensure it complies with the requirements established in the project specifications. It also serves as an opportunity to ask questions or modify contracts or requirements ahead of time in order to prevent delays in delivery and schedule. The Project Manager will be responsible for scheduling this meeting on a weekly basis until all items are delivered and are determined to be acceptable.

System Requirements Specification

Educational Facilities Information System (EFIS)

Revision:

1.0

Table of Contents

1.	<u>FUN</u>	CTIONAL REQUIREMENTS	. 3
	1.1.	REFERENCE TABLES	. 3
	1.2.	RECORD AUDITING	
	1.3.	ACTIVE / PENDING / INACTIVE STATUSES	. 3
	1.4.	RECORD CHANGE TRACKING AND RECOVERY	. 3
	1.5.	EVENT LOGGING	. 3
	1.6.	E-MAIL NOTIFICATION	. 3
	1.7.	ERROR HANDLING	
	1.8.	SIMULATION / TRAINING ENVIRONMENT	. 4
2.	BUS	INESS RULES	. 5
	2.1.	Rule Violation Messages	
3.	SEC	URITY REQUIREMENTS	. 6
	3.1.	Users	
	3.3.	Roles	
	3.5.	PASSWORD RECOVERY / RESET	
4.	<u>USE</u>	R INTERFACE (UI) REQUIREMENTS	. 7
	4.1.	USER SYSTEM REQUIREMENTS	. 7
	4.2.	REFERENCE TABLE INPUTS	. 7
	4.3.	USER STATUS DISPLAY	. 7
	4.4.	ONLINE HELP	. 7
	4.5.	STATUS INFORMATION DISPLAY	. 7
	4.6.	EDIT SCREENS	. 7
	4.7.	Datagrids	. 7
	4.8.	REFERENCE TABLES	. 7
	4.9.	NAVIGATION	. 7
	4.10.	CONFIRMATION MESSAGES	. 8
	4.11.	ERROR MESSAGES	. 8
5.	REP	ORTING REQUIREMENTS	. 9
	5.1.	GENERAL	. 9
6	INTE	GRATION REQUIREMENTS	10

1. Functional Requirements

This section defines requirements for general functionality that needs to be present throughout the entire system.

1.1. Reference Tables

- 1.1.1. All reference table elements within the system will consist of numeric or alphanumeric codes and descriptions.
- 1.1.2. There should be an interface by which authorized Super users can perform maintenance on these tables.

1.2. Record Auditing

- 1.2.1. All database tables will maintain a set of audit fields that will be automatically populated by the system as defined below:
 - 1.2.1.1. CreateUserID The unique identifier of the user who initially created the record.
 - 1.2.1.2. CreateTime The date and time on which the record was created.
 - 1.2.1.3. CreateApp The name of the application that was used to create the record.
 - 1.2.1.4. UpdateUserID = The unique identifier of the user who last updated the record.
 - 1.2.1.5. UpdateTime The date and time on which the record was last updated.
 - 1.2.1.6. UpdateApp The name of the application that was used to last update the record.

1.3. Active / Pending / Inactive Statuses

- 1.3.1. All major entities in the EFIS system should have the ability to have its status tracked over time. The statuses are defined as follows:
 - 1.3.1.1. Active The record is active within the system and appears on screen and in reports.
 - 1.3.1.2. Pending The record is pending approval, but appears on screen and on reports.
 - 1.3.1.3. Inactive The record has been removed. It remains in the database, but doesn't appear on screen or in reports.
- 1.3.2. Super users will have the ability to approve or reject pending records. When rejecting a pending record, the change that triggered the pending status will be automatically undone. For example, if the record was pending because it was recently added, then it will be removed. If it is pending due to a recent update, then the update will be rolled back.
- 1.3.3. Super users will have the ability to locate, view, and recover removed records.

1.4. Record Change Tracking and Recovery

- 1.4.1. All major entities in the EFIS system should have the ability to track individual updates over time for historical reporting purposes.
- 1.4.2. The EFIS system should have the ability to generate point-in-time snapshots of data to be made available to OEF for querying and reporting purposes.

1.5. Event Logging

- 1.5.1. The system must be capable creating log entries when certain predefined events occur within the EFIS system. In general, each EFIS sub system will define the events that it needs to have logged. In addition, the following global events will be logged:
 - 1.5.1.1. A user recovers a forgotten password.
 - 1.5.1.2. A user initially registers for access to the system.
 - 1.5.1.3. A user is approved for access to the system.
 - 1.5.1.4. A user is disapproved for access to the system.
- 1.5.2. The system must provide a mechanism by which users can view these log events with the following filter criteria (or combination of filter criteria):
 - 1.5.2.1. Date Range.
 - 1.5.2.2. District.
 - 1.5.2.3. Username.

1.6. E-mail Notification

- 1.6.1. The system must be capable of delivering e-mail notifications to certain types of users when certain events are logged. In general, each EFIS sub system will define the events and related notifications. In addition, the following global notifications will be defined:
 - 1.6.1.1. District level security contacts will receive a notification when new users request access to data in their district, and when those users are approved or denied.
 - 1.6.1.2. The user requesting access to the system will receive a notification when their pending registration is approved or denied.
- 1.6.2. In order to support sending notifications to district level contacts that are not registered users of the system, a list of these contacts will be maintained in the EFIS database. Each contact will fall into one of the following categories:
 - 1.6.2.1. Security Contacts.
 - 1.6.2.2. Superintendents.
 - 1.6.2.3. Facilities Planners.

1.7. Error Handling

- 1.7.1. The system must handle all unexpected errors. The error information should be logged to a central location and the users should be informed of any errors either through e-mail notification, event log display, or on-screen error message(s).
 - 1.7.1.1. The wording of any on-screen error messages must be user-friendly.
- 1.7.2. The technical support staff of the application should be notified of errors and be given an interface to view the error log information for diagnostic purposes.

1.8. Simulation / Training Environment

- 1.8.1. Periodically it may be necessary to move data from the production database into a separate environment to allow OEF staff to perform simulations or conduct training sessions without disturbing live data.
- 1.8.2. The functionality within this separate environment must be virtually identical to that of the production system while still allowing the user to easily distinguish between the two.

1.9. Administrative Functionality

- 1.9.1. The system will support the following administrative functionality:
 - 1.9.1.1. Create system messages that will be presented to users upon logging in.
 - 1.9.1.2. Approve pending users.
 - 1.9.1.3. Manage existing users.
 - 1.9.1.4. Manage district level contacts.
 - 1.9.1.5. Manage help text prompts.

2. Business Rules

Business Rules define the ways an organization can most effectively implement its processes. In general, each EFIS sub system will define its own set of business rules for validating the data that it needs to capture and manipulate. The items below define general business rules that apply to the entire EFIS system.

2.1. Rule Violation Messages

- 2.1.1. The EFIS system must provide users with easy to understand messages whenever a business rule is violated.
- 2.1.2. These messages should be clearly displayed
- 2.1.3. The messages should be stored in a manner that allows them to be easily updated over time.

3. Security Requirements

This section defines the security levels, the types of access, and processes for validating users who are authorized to access EFIS to read, change, delete, or add records to the system.

3.1. Users

- 3.1.1. DOE staff should be able to access the system using their Windows login credentials.
- 3.1.2. Non-DOE users will need to go through a registration process where they enter user information and select a username and password combination. This information will need to be verified and approved by a Superuser member prior to account activation.
- 3.1.3. Superusers should have an interface to approve new external users, grant internal users access, and assign users to roles.

3.2. Organization Membership

- 3.2.1. All users of the system must belong to one and only one organization.
- 3.2.2. Users who are not a member of the DOE organization will be limited to accessing data only within their particular district.
- 3.2.3. Members of the DOE organization will have access to data in all districts.

3.3. Roles

- 3.3.1. The security roles defined below represent a standard set of roles that may be used by individual sub systems with EFIS. Each sub system may, however, define security roles as needed.
- 3.3.2. All users of the system must be a member of at least one security role for one EFIS sub system, but may be members of multiple roles across multiple sub systems.
 - 3.3.2.1. **ReadOnly** These users can view data on screen and run reports but are not allowed to add, change, or remove data.
 - 3.3.2.2. **Updates** These users can view data on screen, run reports, and well as modify data.
 - 3.3.2.3. **Superuser** These users have full administrative access to the system.

3.4. Profiles

- 3.4.1. Profile information for all users should be securely maintained in the database. The information should include Name, E-mail address, Secret question/answer for password recovery, and the district or organization the user belongs to.
 - 3.4.1.1.1. Needed profile fields:
 - **3.4.1.1.1.** First Name.
 - **3.4.1.1.1.2.** Last Name.
 - **3.4.1.1.3.** District.
 - **3.4.1.1.4.** Role.
 - **3.4.1.1.5.** Username.
 - **3.4.1.1.6.** Password.
 - **3.4.1.1.7.** Secret Question / Answer.
 - 3.4.1.1.1.8. E-mail address.

3.5. Password Recovery / Reset

- 3.5.1. Users need a method to recover their passwords using the secret question and answer mechanism.
- 3.5.2. Superusers need an interface through which user passwords can be reset. When reset, the system will set the password to a random character string and send it to the e-mail address on file for the user.

4. User Interface (UI) Requirements

These requirements are related to the web application that is to serve as the front end of the new EFIS system. These items define the overall 'look and feel' of the application in addition to common UI elements that need to be available in all areas of the application.

4.1. User System Requirements

- 4.1.1. Users must have the following minimum system specifications:
 - 4.1.1.1. Windows based PC.
 - 4.1.1.2. Microsoft Internet Explorer version 5.0 or later.
 - 4.1.1.3. Internet connection.
 - 4.1.1.4. Monitor and video card supporting resolutions of 800x600 or higher.
 - 4.1.1.4.1. The target resolution of web pages in this application will be 800x600, but all pages will be scaled to the full-size of the user's web browser window even at higher resolutions.

4.2. Reference Table Inputs

- 4.2.1. Users should be able to either enter the numeric or alphanumeric code of the reference element they wish to input or select the code from a drop down list.
 - 4.2.1.1. After entering or selecting the reference element code, the corresponding description should be displayed to the right of the input control.

4.3. User Status Display

4.3.1. All screens should display the user name of the person currently logged into the system.

4.4. Online Help

- 4.4.1. An electronic version of each EFIS sub systems' user manual needs to be created.
- 4.4.2. All screens should have easy access to the appropriate user manual and section within that manual pertaining to the particular portion of the application currently being used.

4.5. Status Information Display

- 4.5.1. District users should be presented with a list of recent modifications and items requiring attention upon login.
- 4.5.2. Each EFIS subsystem will have its own status area summarizing modifications and items requiring attention.

4.6. Edit Screens

- 4.6.1. Edit screens should include information about the current record including:
 - 4.6.1.1. District.
 - 4.6.1.2. Audit information (user who created it, user who last updated it.)
- 4.6.2. When viewing a record through an edit screen, the user should have the ability to refresh their screen with data that is in the database.

4.7. Datagrids

4.7.1. All data grids should have a fixed height and contain scrollbars to show extra data if necessary.

4.8. Reference Tables

4.8.1. All reference table input controls will accept both keyed and mouse driven input. Using the mouse, users will be able to view a list of all acceptable codes and descriptions. Using the keyboard, users will be able to input the desired code.

4.9. Navigation

- 4.9.1. The site navigation component should be present on every screen, allowing the user to quickly navigate to any other section of the application.
- 4.9.2. The site navigation component should also be collapsible in order to help users make the best use of screen space.
- 4.9.3. Screens directly related to adding and updating records should contain controls to allow users to quickly switch the record they are currently working with.

4.10. Confirmation messages

4.10.1. All 'delete', 'cancel', and 'remove' operations must cause a confirmation dialog to be presented to the user and require confirmation before accepting the operation.

4.11. Error messages

- 4.11.1. Messages resulting from unexpected errors (e.g., database or network issues), business rule violations, or concurrency errors will be presented to the user via red text near the top of the current screen.
- 4.11.2. Messages resulting from input validation failure should be displayed next to the input control causing the failure.
- 4.11.3. In order to provide meaningful error messages to the user, pre-defined error messages should be created for common scenarios such as database connection failures and business rule violations. A document outlining these messages and the conditions under which they should be displayed will be created in a later development phase.

5. Reporting Requirements

These requirements pertain to the various reports that are available to users in the current system along with any new reports or reporting requirements that need to be built into the new system.

5.1. General

- 5.1.1. Reports should be background processed and not tie up a user's session.
- 5.1.2. Users should be able to print only certain pages of the report if they wish.
- 5.1.3. Users should be able to run any report on only the particular facilities/parcels/buildings/rooms that they wish to see.
- 5.1.4. Users should have the option to have comments print on reports.
- 5.1.5. Users must not be allowed to run reports on inventory data that has not been through the reevaluation process.
- 5.1.6. Reports will be available in the following formats:
 - 5.1.6.1. HTML (web page).
 - 5.1.6.2. Adobe Portable Document Format (.pdf).
 - 5.1.6.3. Microsoft Excel Spreadsheet (.xls).

6. Integration Requirements

This section defines the various EFIS elements that will be integrated by the new EFIS system.

Most, if not all, of these requirements will not be implemented until other systems are redesigned.

- **6.1.** FISH Integration with Five Year Survey
 - 6.1.1. When removing a facility, the system must check recent approved Educational Plant Surveys to determine if any recommendation for the removal of the facility was made.
 - 6.1.1.1. If the proper recommendation is found:
 - 6.1.1.1.1 The facility
 - 6.1.2. For ancillary facilities, the primary use will be pulled from the survey when the new facility record is created.
- **6.2.** If an entity deletion is occurring as a result of an educational plant survey recommendation, attach the educational plant survey # and version # to the record before moving it to the history table.
- **6.3.** The system should be programmed to check the most recent OEF-approved educational plant survey or subsequent amendment (aka spot or supplemental survey) before a Facility, a Parcel, or a Building is deleted from FISH.
- **6.4.** There must be an OEF-approved educational plant survey recommendation in order to add a Facility to FISH and the Project Tracking System must indicate that required documents have been received.
- **6.5.** The FISH COC and Recommended Grades to be Housed (Low & High) should be extracted from the most recent OEF-approved educational plant survey recommendation for the Facility.
- **6.6.** For non-instructional facilities (aka ancillary) the system should extract the FISH Use from the most recent OEF-approved educational plant survey recommended Use.
- **6.7.** When an educational plant survey or supplemental survey is approved the system should automatically update the FISH Facility record i.e., the COC, the Recommended Grades to be housed, and the primary use of non-instructional facilities (instructional facilities that have COFTE assigned or are planned for COFTE should not be automatically updated.)
- **6.8.** There must be an OEF-approved educational plant survey recommendation in order to delete a Facility even when all permanent buildings are greater than 50 years old. If there is no OEF-approved educational plant survey recommendation to delete the facility, do not delete the facility.
- **6.9.** Facility suffix should be obtained from the 5 year educational plant survey, or, in certain cases, determined by COFTE reported at the facility.
- **6.10.** Obtain the facility COFTE from the 5 year educational plant survey.
- **6.11.** If a Facility record is in FISH, it must be referenced in the educational plant survey, even if it is just to recommend continued use.
 - 6.11.1. Each facility requires a minimum of three (3) educational plant survey recommendations:
 - 6.11.1.1. Capital Outlay Classification.
 - 6.11.1.2. Grades Recommended to be Housed.
 - 6.11.1.3. Primary Use of the Facility.

Outstanding Issues

Issue Description	Date Entered

Resolved Issues

Issue Description	Resolution	Date Resolved

Revision History

Rev.	Date	Person Responsible	Description
1.0	August 24, 2007	Jesse Taber	Initial content gathered from various other sources.

Functional Design Specification

Five Year Survey

Version: 1.0

TABLE OF CONTENTS

DESIGN OVERVIEW	1
WORD ORDAYORG	
USER SERVICES	2
1 – FACILITY LIST	2
Requirements Satisfied	
1.1 – Facility List Screen	2
1.2 – Facility List Screen	3
2 – GENERAL SURVEY INFORMATION	
Requirements Satisfied	4
2.1– New Survey	4
2.2 – Survey Details	5
2.2.1 Whole Survey Report	6
2.3 – Recommendations	7
2.3.1 – Site Improvements	8
2.4 – Recommendation Details	
2.5 – Adding/Editing Recommendation Details	
2.5.1 – New Construction	
2.5.2 – Remodeling	11
2.5.3 – Renovation	11
2.6 – Student Membership	
2.7 – Check and Submit.	
2.8 – Survey List	
2.9 – Surveys Awaiting Approval	
3 - PROJECT PRIORITY LIST	15
Requirements Satisfied	
3.1 – Add a Project Priority List	
3.3 – Project Priority List Details	
3.5 – Approval of Project Priority Lists	

Design Overview		

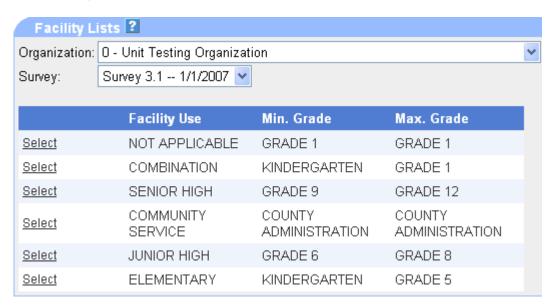
User Services

1 - Facility List

Requirements Satisfied

Requirement #	Description	Screen

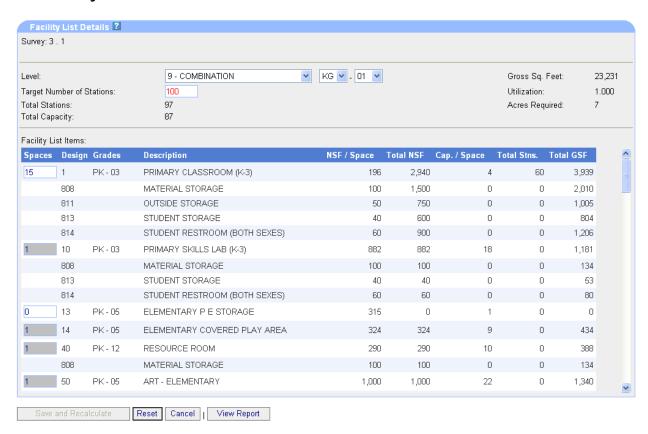
1.1 - Facility List Screen



This screen displays a list of facility lists present in the system for a given district, as defined by the droplist. From here the user can select a facility list to modify or remove from the database.

Field Name	Required	Description	Special Validation
Organization	Yes	Drop-down list contains a list of all records in "Organization" table with a type of "District".	
Survey	Yes	Drop-down list contains a list of all surveys in the selected Organization. This selection will change the grid of facility lists being displayed.	

1.2 - Facility List Screen



This screen will allow district users to enter number of total stations and instructional rooms of most types that are need modeled at that type of facility and system will do the calculations.

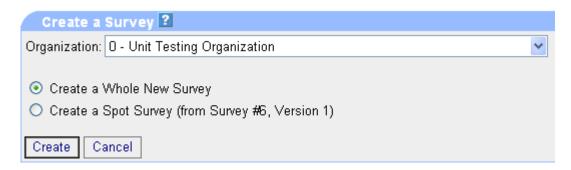
Field Name	Required	Description	Special Validation
Level	Yes	Drop-down list contains a list of school type and grade level	
Target Number of stations	Yes	The number of stations that a facility of this type should have	

2 - General Survey Information

Requirements Satisfied

Requirement #	Description	Screen

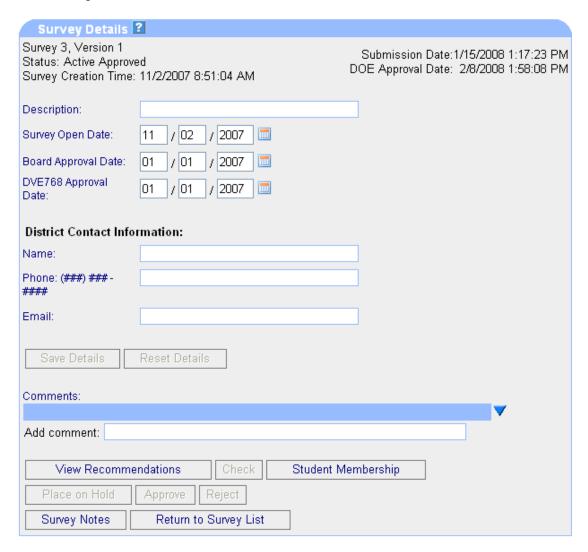
2.1- New Survey



This screen will allow users to create new survey.

Field Name	Required	Description	Special Validation
District	Yes	Drop-down list contains a list of all records in "Organization" table with a type of "District".	
None	Yes	A Radio Button that determines which type of survey to create	

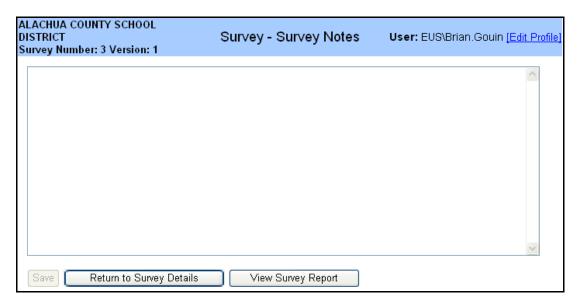
2.2 - Survey Details



This is the main details screen for a survey. From here the user can view and modify all data that relates to the survey but not to any specific facility. The buttons at the base of the form serve to navigate between subsections of the survey's data. The Survey Notes button navigates to a page where users can enter notes as well as run the Whole Survey Report.

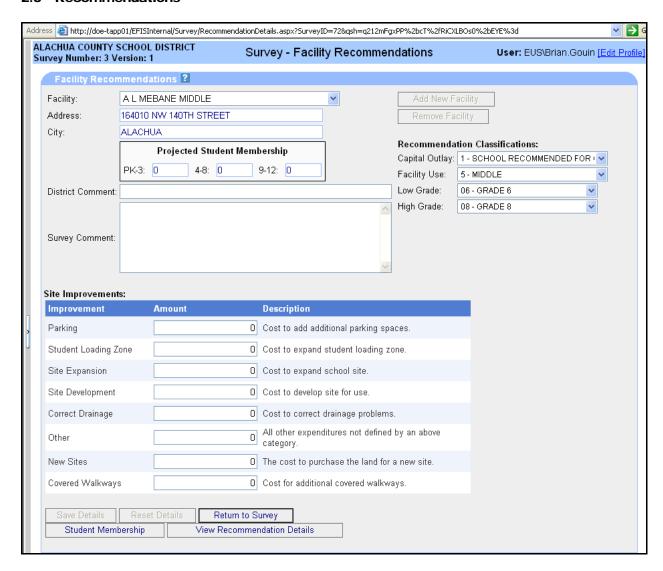
Field Name	Required	Description	Special Validation
Description	No	District user entered description of survey	
Survey Open Date	Yes	District user entered survey open date	
Board Approved Date	Yes	Date on which the school board approved	
DVE 768 Approved Date	Yes	Date on which the DVE 768 approved	
COFTE Type	No	A placeholder for a future addition	
Contact Name	Yes	Name of the contact person	
Contact Phone	Yes	Phone number of the contact person	
Contact Email	Yes	Email of the contact person	
Comments	No	Comments about the survey	

2.2.1 Whole Survey Report



User can enter notes associated with the survey. This page also has a button to run and display the Whole Survey report for the current selected district.

2.3 - Recommendations



This is the main screen for a single facility's recommendation. Here the user can view and modify the basic recommendation data for a facility (as chosen from the dropdownlist at the top).

Field Name	Requi red	Description	Special Validation
Facility	Yes	Drop-down list contains a list of all facility within the district	
Address	Yes	Address for the facility	
City	Yes	City for the facility	
Capital outlay	Yes	Codes from CapitalOutlayClassification table	
Facility use	Yes	Use type of facility	
Low Grade	Yes	Code from the GradeHoused table	
High Grade	Yes	Code from the GradeHoused table	
Student membership field	Yes	Number of students for membership	

Amount fields	No	Cost of the Site Improvement	
District	No	Text of the comment to be added by DOE user to the	
Comment		database	
Survey Comment	No	User entered Survey Comment.	

2.3.1 - Site Improvements

Site Improvements: **Improvement Amount** Description Parking Lot 3.00 Cost per unit to construct parking lots. Pickups 5.00 Cost per unit to create pickups. Cost per unit for misc, site expansion 7.00 Site Expansion projects. Cost per unit for misc, site development 8.00 Site Development projects. Landscaping (Shrubbery) 9.00 Shrubbery Landscaping (Non-7.00 Non-Shrubb shrubbery) Covered Walkways 10.00 Things that cover a walkway

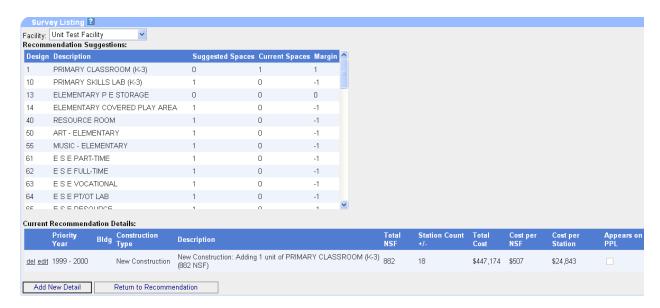
This screen allows users to enter the cost for site expansion, development and improvements that will be used for this recommendation. This form is built using the SiteImprovement table, meaning the rows listed above are generated dynamically and can change over time ("Parking Lot" might one day in the future be removed and replaced with "Hover-Car Dock", for example).

Field Name	Required	Description	Special Validation
Cost Field	Yes	For each category in the the SiteImprovement	The user must supply a valid
		table, a row on this form will be created.	cost for each row



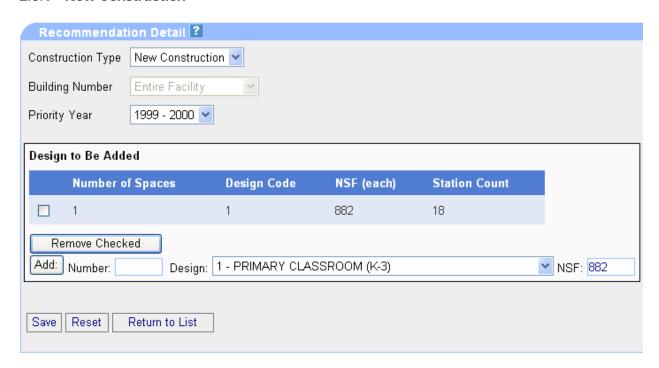
Field Name	Required	Description	Special Validation
Facility	Yes	Names the new Facility	
Name		Recommendation	
Capital	Yes	Defines the capital outlay for	
Outlay		the new facility	
		recommendation	
Facility Use	Yes	Defines the facility use code	If "Copy RecommendationDetails from
		fore the new facility	a Facility List" is selected, then the
		recommendation	Facility Use must match against a
			Facility List
Low Grade	Yes	Code from the GradeHoused	If "Copy RecommendationDetails from
		table	a Facility List" is selected, then Low
			Grade must match against an Existing
			Facility List
High Grade	Yes	Code from the GradeHoused	If "Copy RecommendationDetails from
		table	a Facility List" is selected, then High
			Grade must match against an Existing
			Facility List

2.4 - Recommendation Details

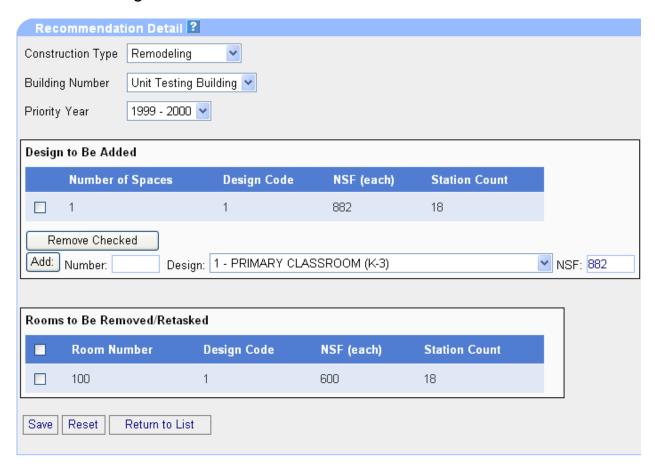


2.5 - Adding/Editing Recommendation Details

2.5.1 - New Construction



2.5.2 - Remodeling



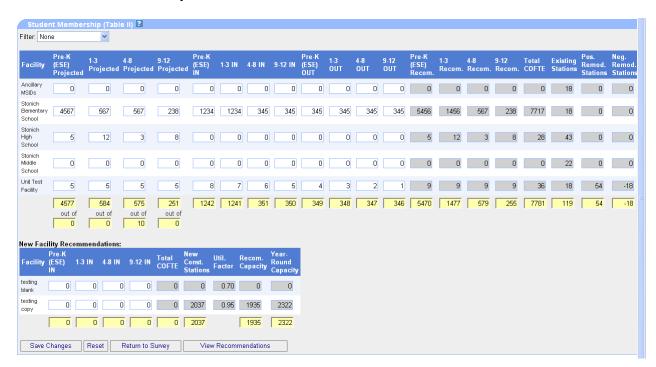
2.5.3 - Renovation



These screens handle the addition and modification of recommendation detail records.

Field Name	Required	Description	Special Validation
Construction Type	Yes	Drop-down list contains a list of	
		Construction type	
Building Number	Yes if	Number of the building	
	applicable		
Priority Year	Yes	Year of the priority	
Renovation Type	Yes if	Type of renovation to be applied	
	applicable		
Number	Yes	The number of Spaces to build	
Design	Yes	The design of the construction	
None	NO	Any amount placed in the override box will	
		be used instead of the calculations for the	
		given renovation	
NSF	Yes	The amount of Net Square Feet one space	
		of this design type will take	

2.6 - Student Membership

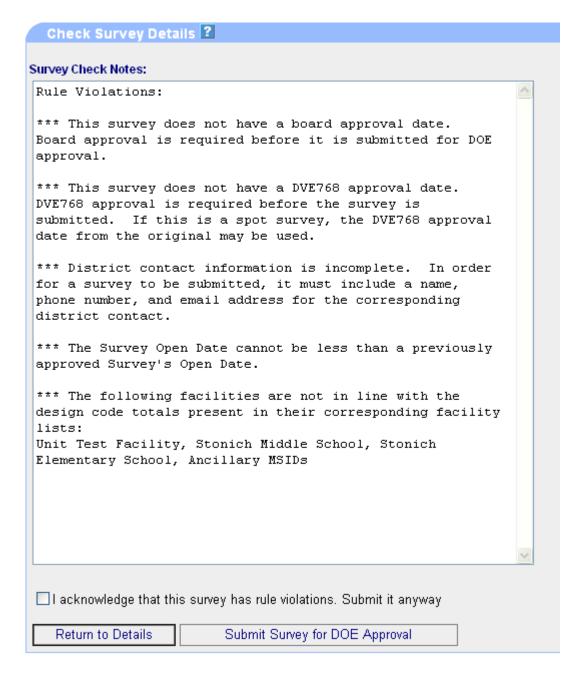


A screen that allows for Student Membership changes for each facility in the organization at once. The values changed here will be reflected on the Recommendation screen for that facility.

Field Name	Required	Description	Special Validation
Pre K (ESE)	No	The number of students to attend grades	
Projected		Pre-K (ESE) from COFTE projections 5 years out	
1-3 Projected	No	The number of students to attend grades 1-3 from COFTE projections 5 years out	
4-8 Projected	No	The number of students to attend grades 4-8 from COFTE projections 5 years out	
9-12 Projected	No	The number of students to attend grades 9-12 from COFTE projections 5 years out	
Pre-K (ESE) IN	No	The number of students to be transferred into the facility for grade Pre-K	

1-3 IN	No	The number of students to be transferred	
		into the facility for grades 1-3	
4-8 IN	No	The number of students to be transferred	
		into the facility for grades 4-8	
9-12 IN	No	The number of students to be transferred	
		into the facility for grades 9-12	
Pre-K (ESE) OUT	No	The number of students to be removed	
		from this facility for grade Pre-K	
1-3 OUT	No	The number of students to be removed	
		from this facility for grades 1-3	
4-8 OUT	No	The number of students to be removed	
		from this facility for grades 4-8	
9-12 OUT	No	The number of students to be removed	
		from this facility for grades 9-12	
Pre-K (ESE)	No	The number of students to attend grades	
Recommended		Pre-K (ESE)	
1-3 Recommended	No	The number of students to attend grades	
		1-3	
4-8 Recommended	No	The number of students to attend grades	
		4-8	
9-12	No	The number of students to attend grades	
Recommended		9-12	

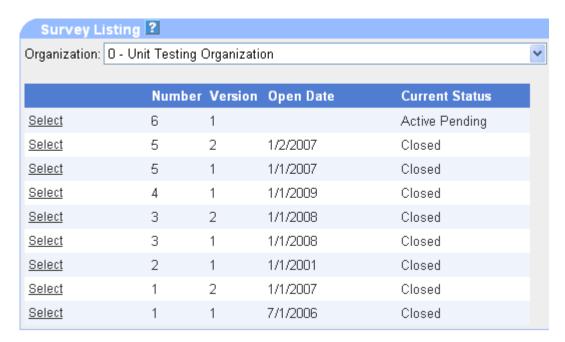
2.7 - Check and Submit



This screen allows district users to view any business rule violations and best practice warnings that would be generated by their survey if they attempted to submit it in its current state. If there are rule Violations, the user can check the checkbox and attempt to submit the survey anyway. A survey submitted with the checkbox checked will save the current Check Survey Notes as a comment and the survey will be saved with a status of SubmittedWithRuleViolations.

Field Name	Required	Description	Special Validation
Submit Anyway	Yes if Applicable	The checkbox indicating the survey does not conform with all rules and that the user wishes it to be submitted anyway	

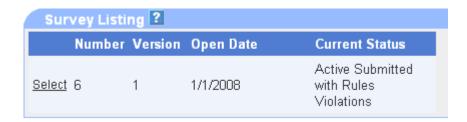
2.8 - Survey List



This screen will allow users to choose which survey to view or edit. District users will only able to manipulate their own district's surveys, and only those with a status of 'Active Pending' or 'Active Rejected' may be edited.

Field Name	Required	Description	Special Validation
Organization	Yes	Drop-down list contains a list of all records in "Organization" table with a type of "District".	

2.9 - Surveys Awaiting Approval



Displays a list of surveys that have been submitted for approval.

3 - Project Priority List

Requirements Satisfied

Requirement #	Description	Screen

3.1 - Add a Project Priority List

3.1.1 - Select a Survey



Select a Survey to associate a Project Priority List with. Surveys will only show if they have Recommendation Details on them and they have been Approved.

Field Name	Required	Description	Special Validation
Organization	Yes	Drop-down list contains a list of all records in "Organization" table with a type of "Organization".	

3.1.2 - Select Recommendation Details



Select from the grid by selecting the checkboxes of those Recommendation Details that should appear on this Project Priority List

Field Name	Required	Description	Special Validation
Checkbox	At least one	Checkbox indicating if the Recommendation Detail will be appear on this Project Priority	
	checked	List	

3.2 - Project Priority Lists



This screen displays project priority lists currently in the system for the district selected in the droplist at the top of the form. The select link takes users to the detail page for the desired priority list.

Field Name	Required	Description	Special Validation
District	Yes	Drop-down list contains a list of all records in	
		"Organization" table with a type of "District".	

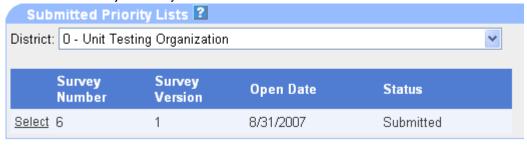
3.3 - Project Priority List Details



This is the details screen for project priority lists. It allows users to see all projects included in the list and assign them ranking values and PPL numbers.

Field Name	Required	Description	Special Validation
Priority Rank	Yes	Label for the code from PriorityRank table	
Board Approval	?	The Date that this Project Priority List is	
Date		approved by the Board	

3.4 - Submitted Project Priority Lists



Displays all Project Priority Lists that are awaiting Approval.

Field Name	Required	Description	Special Validation
District	Yes	Drop-down list contains a list of all records in	
		"Organization" table with a type of "District".	

3.5 - Approval of Project Priority Lists



Displays the details of the currently selected Project Priority List and allows for Acceptance or Rejection of the Project Priority List.

Field Name	Required	Description	Special Validation
Project Priority List Number	Yes	An integer that is auto populated with the next PPL Number. This value can be overridden by the user.	

Revision History

Date	Person Responsible	Description	
March 21, 2007	Lucy Wang	Original Version	
May 29, 2007	Brendan Moeller	Updated screenshots, description text, screen fields	
August 31, 2007	Stephen Inglish	Updated screenshots, description text, screen fields	
October 16, 2007	Stephen Inglish	Updated Screenshots, Description Text, Screen Fields	

Functional Design Specification

Project Tracking

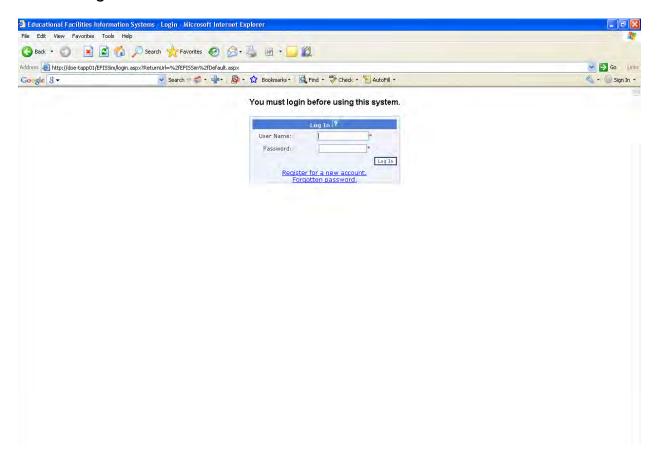
Version: 1.0

TABLE OF CONTENTS

USER SCREENS	1
1.1 - EFIS login	
1.3 – View Projects Screen	
1.4 – Project Details Screen	
1.5 – Add a document to project	4
1.6 – Assign Reviewer(s) to a document	······································
1.7 – Assign Location to a document	
1.8 – Review a Document	
1.9 – Create New Project (Form 208 Letter of Transmittal)	
2.0 – Form 110A Project Implementation Information	
2.1 – Form 110B Certification of Occupancy	
2.2 – Form 208A Facility Space Chart/Net And Gross Square Footage	
2.3 – Form 209 Certificate of Final Inspection	
2.4 – Form 220 Building Permit Application	
2.5 – Form LCCA Life Cycle Cost Analysis	18
PROJECT AND DOCUMENT STATUSES	
3.1 – Project Status Lifecycle	20
3.2 – Document Status Lifecycle	

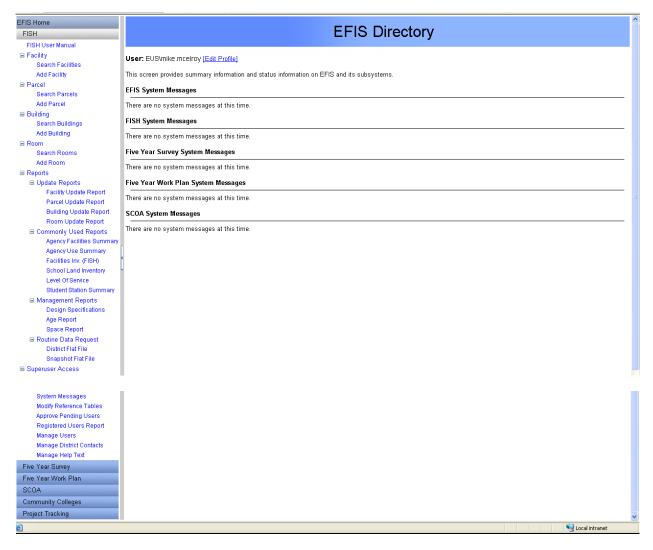
User Screens

1.1 - EFIS login



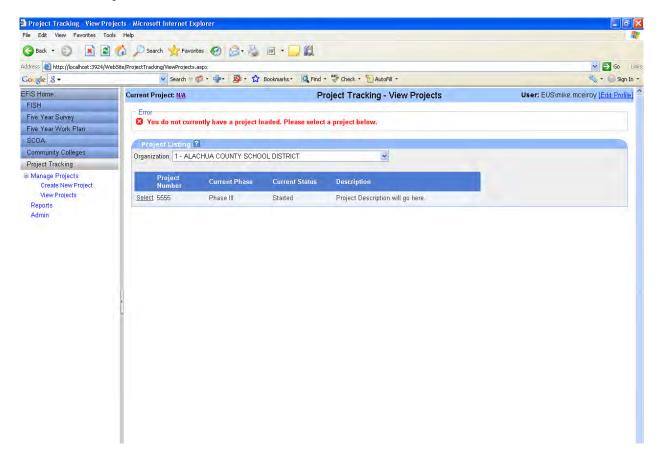
This is the screen you will first see once your point your browser to the EFIS suite of applications. You will be assigned a login before this and given access to the "Project Tracking" application part of the EFIS system.

1.2 - Initial EFIS Screen



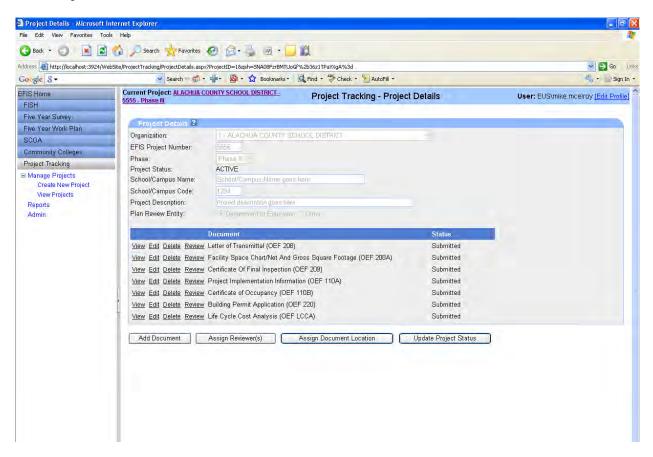
Once the user logs in they will be presented with an EFIS directory screen that shows any informational messages that pertain to the systems the user has access to. For example, the user in the screen above has access to all applications in the EFIS system so all application messages are shown and menu options for all application are shown on the left side main menu. "Project Tracking" Administrator, Reviewer, District, and Community College users will only see Project Tracking messages and the Project Tracking menu option in the left side main menu.

1.3 - View Projects Screen



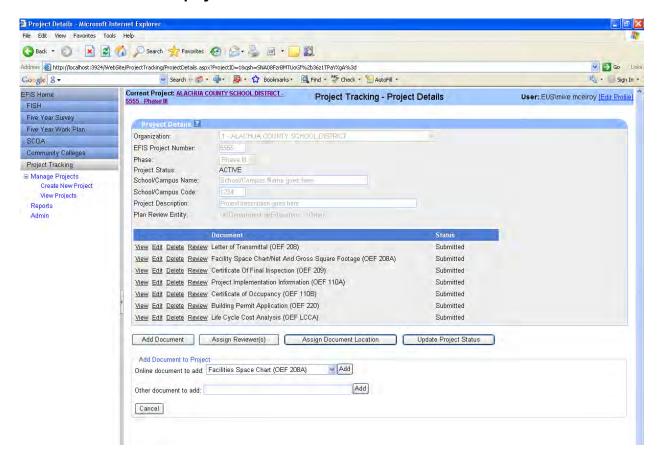
Once the user selects "Project Tracking" from the left side main menu the screen above will be displayed. It prompts the user to select a current project. The Organization drop down list will only show Districts or Community Colleges that the current user is associated with. For example, a regular school district user will only see their district in the drop down and will be unable to change it on this screen. The listings below the drop down list will show all previously started projects associated with the Organization above. The user then selects the project they want to work in or can select another option from the left side main menu.

1.4 - Project Details Screen



This screen is displayed once a project is selected from screen 1.3. This screen will allow users to view details about a project and to modify the documents associated to a project. The View, Edit, Delete, and Review hyperlinks next to each document are only shown here as an example. These selections will be filtered and only shown to certain user types. For example, if the user were a "District" user then they would only see the "View" and "Edit" hyperlinks in the document list and the "Add Document" button at the bottom. If the user were an "Administrator" or "Administrator Assistant" then they would be able to see all document hyperlinks and all buttons. If the user was a "Reviewer" then they would only see the "View" and "Review" hyperlinks for the documents that were assigned to them to review.

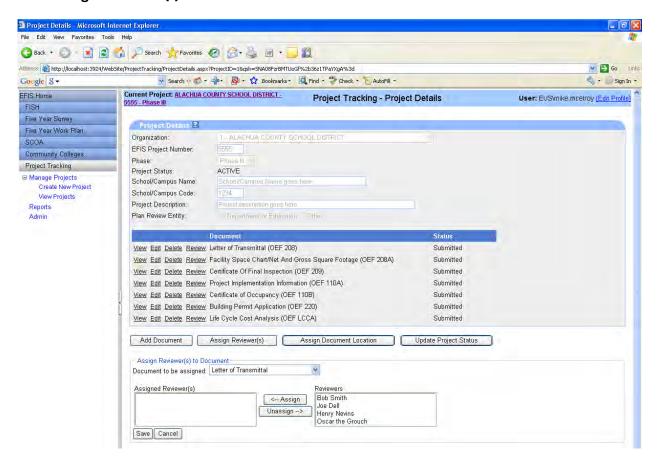
1.5 - Add a document to project



This screen will display once you click the "Add Document" button from screen 1.4. This will enable the user to add a document to the project that has not already been added. The "Online document to add:" list will show documents that are available online for the user to fill out (ex. 110A, 110B, etc.). The "Other document to add:" text box will give the user the ability to enter in the name of any other document that does not match up with a document in the drop down list. Once the user clicks "Add" the new document will be assigned to the project and will then show up in the main document list.

Field Name	Required	Description	Special Validation
Online document to add	No	This drop down list will show all documents that are able to be filled out online but have not yet been added to the project.	
Other document to add	No	This will be the name of the non-online document to add to the project.	

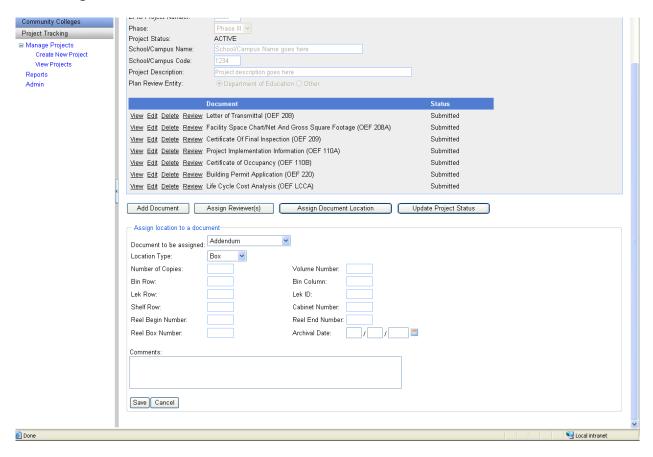
1.6 - Assign Reviewer(s) to a document



This screen will display once you click the "Assign Reviewer(s)" button from screen 1.4. This will enable the "Administrator" or "Administrator Assistant" user to assign a reviewer or reviewers to a document. The "Document to be assigned:" drop down list will show documents that are available in the project. The user can then select one or more Reviewers from the Reviewers list and click the "Assign" button to assign them to review the document. All currently assigned Reviewers will show up in the "Assigned Reviewer(s)" list box. The user can also select currently assigned reviewers and "Unassign" them from the document.

Once changes to the reviewers have been made the "Save" button must be clicked to save the changes to the database. An email notification will be sent to all reviewers involved in any changes made (assigning or unassigning).

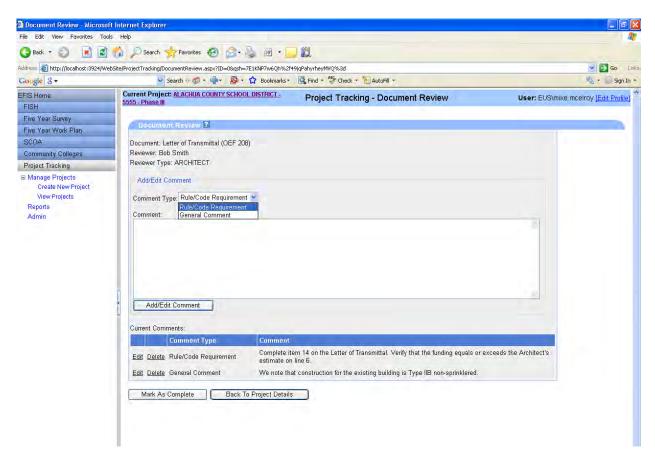
1.7 - Assign Location to a document



This screen will display once you click the "Assign Document Location" button from screen 1.4. This will enable the "Administrator" or "Administrator Assistant" user to assign a location to a document. The "Document to be assigned:" drop down list will show documents that are available in the project. The user can then select the location type from the "Location Type" drop down list. The user is then able to enter any other pertaining information about the document location including the archival date (If applicable).

Once changes to the location has been made the "Save" button must be clicked to save the changes to the database.

1.8 - Review a Document

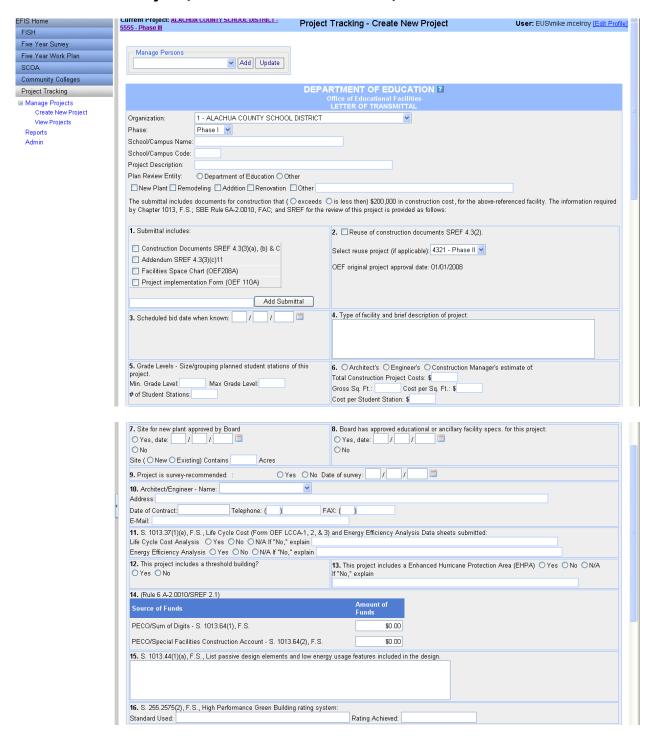


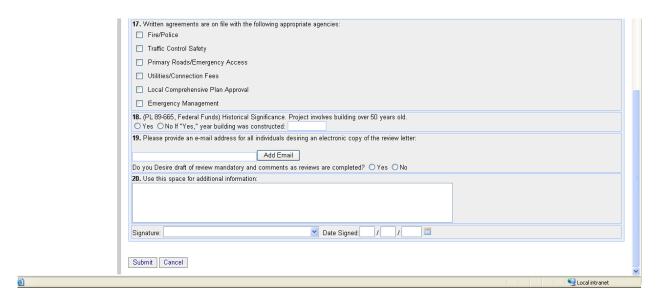
This screen will display once you click the "Review" link for a document from screen 1.4. This will enable a document Reviewer to review the selected document. The Reviewer will be able to enter new comments about a document that will appear in the Documents Review letter. The Reviewer can also edit, delete, and view any previously entered comments that were entered by that Reviewer.

Once the reviewer is done entering comments they will need to click the "Mark As Complete" button. This will mark the review as Complete and send a notification to the Administrator/Administrator Assistant.



1.9 - Create New Project (Form 208 Letter of Transmittal)

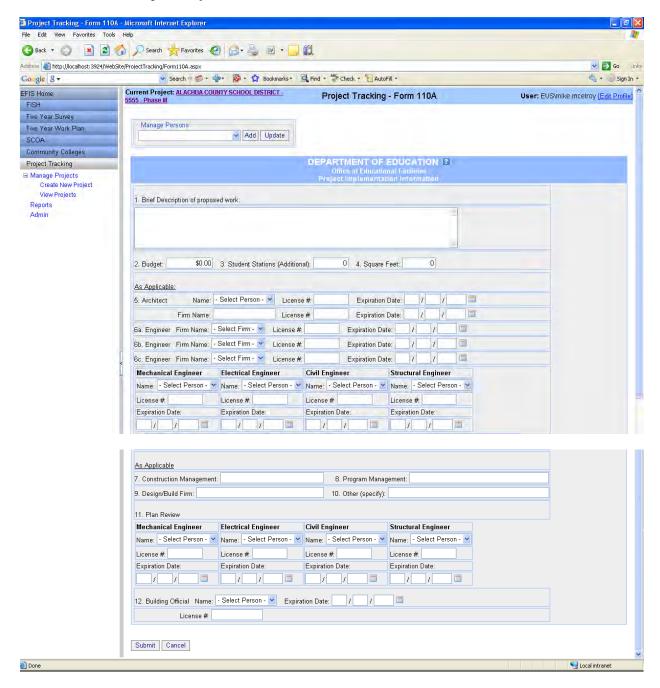




This screen will display once you click the "Create New Project" link on the left hand side menu under Manage Projects" on screen 1.4. The user then fills out the Letter of Transmittal (which is required to be completed for any new project). There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that a new project has been started.

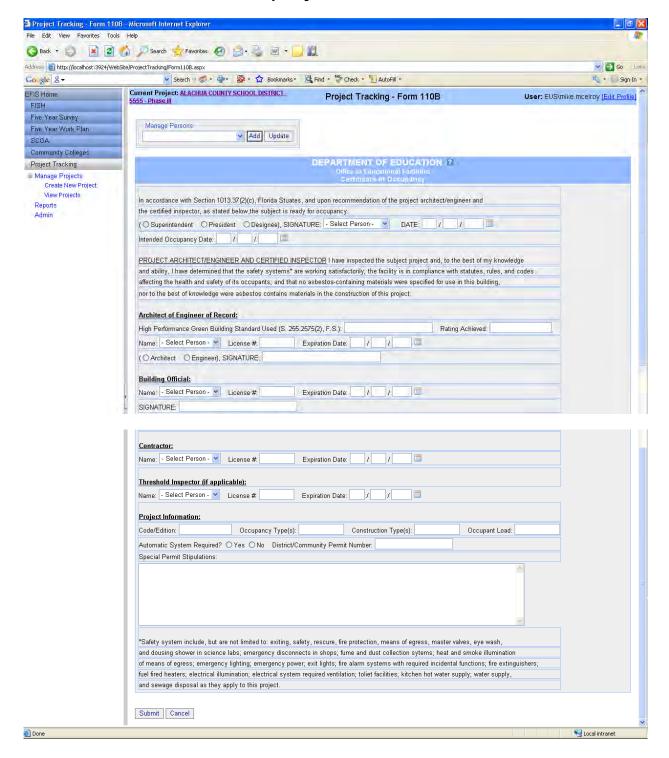
2.0 - Form 110A Project Implementation Information



This screen will display once the user adds the 110A form to a project and selects the "Edit" hyperlink on screen 1.4. The user then fills out the Letter of Transmittal (which is required to be completed for any new project). There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that this document has been submitted.

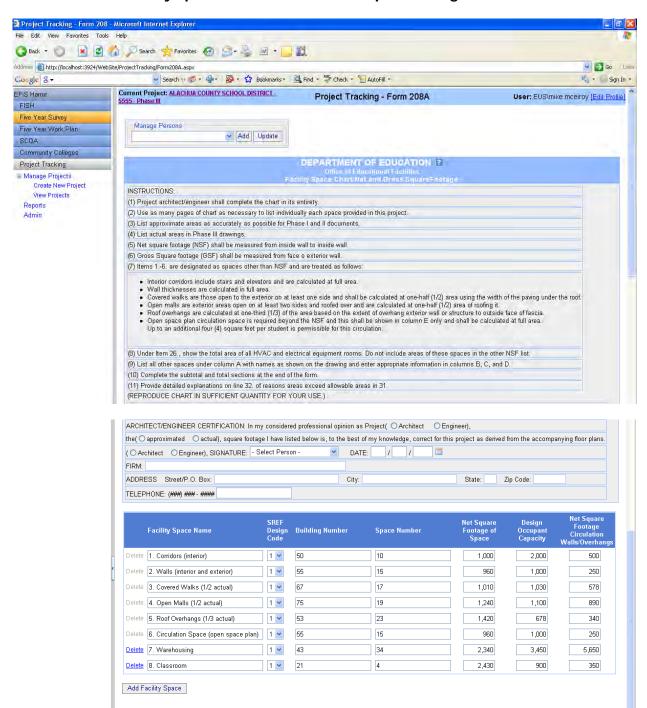
2.1 - Form 110B Certification of Occupancy



This screen will display once the user adds the 110B form to a project and selects the "Edit" hyperlink on screen 1.4. The user then fills out the Certificate of Occupancy. There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that this document has been submitted.

2.2 - Form 208A Facility Space Chart/Net And Gross Square Footage

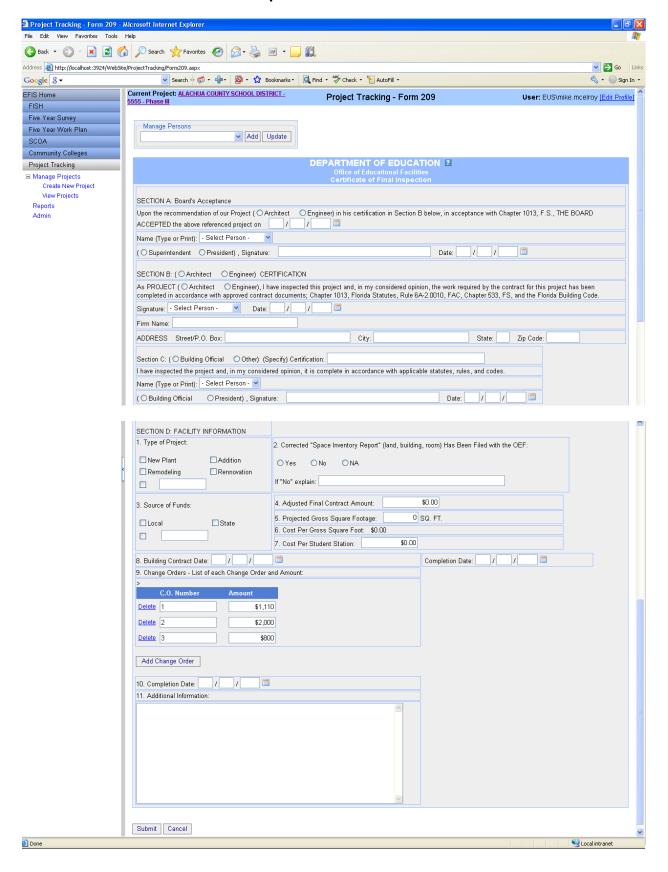




This screen will display once the user adds the 208A form to a project and selects the "Edit" hyperlink on screen 1.4. The user then fills out the Facility Space Chart. There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that this document has been submitted.

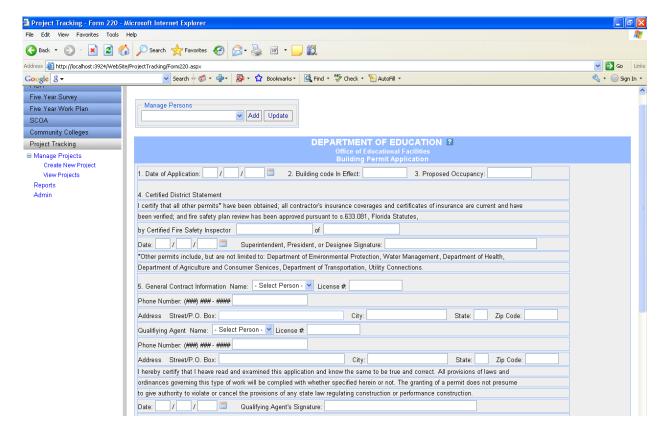
2.3 - Form 209 Certificate of Final Inspection

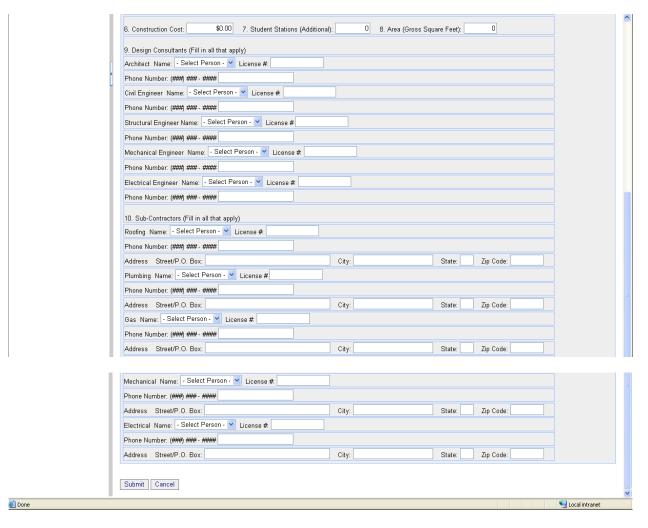


This screen will display once the user adds the 209 form to a project and selects the "Edit" hyperlink on screen 1.4. The user then fills out the Certificate of Final Inspection. There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that this document has been submitted.

2.4 - Form 220 Building Permit Application

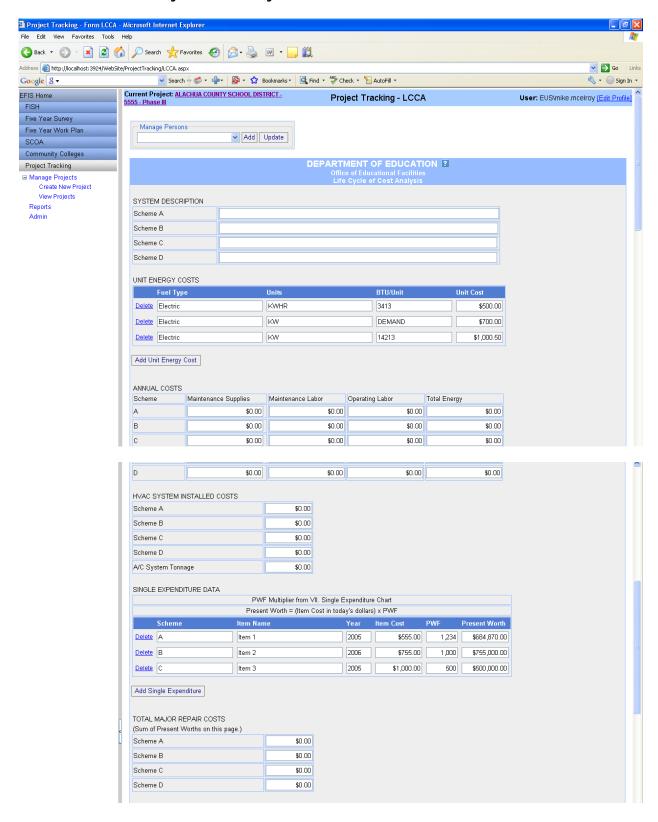


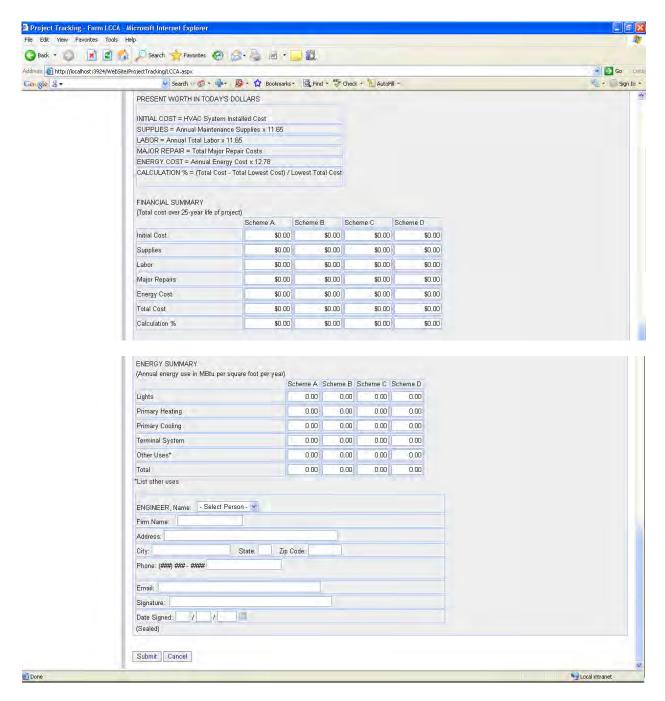


This screen will display once the user adds the 220 form to a project and selects the "Edit" hyperlink on screen 1.4. The user then fills out the Building Permit Application. There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that this document has been submitted.

2.5 - Form LCCA Life Cycle Cost Analysis





This screen will display once the user adds the LCCA form to a project and selects the "Edit" hyperlink on screen 1.4. The user then fills out the Life Cycle Cost Analysis. There is a "Manage Person" control at the top of the form which lets users manage Person entities (ex. Engineers, Presidents, etc.) used through out this form and the other online forms.

Once the user is done completing this form they will need to click the "Submit" button. This will mark the document as "Submitted and send a notification to the Administrator/Administrator Assistant that this document has been submitted.

Project and Document Statuses

3.1 - Project Status Lifecycle

The project status lifecycle will be very open and flexible. A list of possible project statuses is listed below:

- ACTIVE The application initially marks a project to this status when it is first created.
- COMPLETE A project can only be set to this status by a Project Administrator.
- CANCELLED was active at one time, and then was stopped.
- DELETED User deleted, but keep in table for audit history.

A project Administrator will be able to set a project to any of these above statuses with certain restrictions. For example, a administrator will not be able to mark a project as COMPLETE until all reviews for that project are complete.

3.2 - Document Status Lifecycle

Documents associated to a project will also have their own statuses. A list of possible document statuses is listed below:

- DRAFT A document is initially marked as this when it is first added to a project but has not been filledout and submitted yet.
- SUBMITTED A document that has been filled-out and submitted but has not been reviewed yet.
- UNDERREVIEW A document that has a reviewer assigned to it.
- REVIEWED A document that has been reviewed.

Revision History

Date	Person	Description
	Responsible	
April 17, 2009	H. Michael	Original Version
	McElroy	
April 28, 2009	H. Michael	Added the Project and Document statuses lifecycle information.
	McElroy	

Functional Design Specification

Five Year Work Plan

Version: 1.8

TABLE OF CONTENTS

DESIGN OVERVIEW	I
USER SERVICES	2
1 - Revenue Identification	
2 - Expenditure Identification	
4 - Tracking	
5 - Planning	
6 - LONG RANGE PLANNING	
7 - ADMINISTRATIVE FUNCTIONALITY	42
DATA SERVICES	54
PHASE 1 – ENSURE ALL WORK PLANS ARE SUBMITTED	55
PHASE 2 – MARK WORK PLANS AS 'REVIEWED'	
PHASE 3 – GENERATE WORK PLAN REPORTS	61
PHASE 4 – ARCHIVE ALL LOOKUP TABLE VALUES FOR HISTORICAL PURPOSES	
PHASE 5 – MARK YEAR AS 'ARCHIVED'	
PHASE 6 – MAKE ANY NEEDED UPDATES TO THE WORK PLAN SCREENS AND DATABASE	
PHASE 7 – LOAD FISH DATA	
PHASE 8 – ROLL/COPY DATA FORWARD	
PHASE 9 – IMPORT EXTERNAL DATA	76
APPENDIX 1 - BREAKDOWN OF DATA LOADING ACTIONS BY SCREEN	79
APPENDIX 2 – WORK PLAN REFERENCE TABLES	81
REVISION HISTORY	82

Design Overview

Annually, prior to the adoption of the district school budget, each school board must prepare a tentative district educational facilities work program that includes long-range planning for facilities needs over 5-year, 10-year, and 20-year periods The 5-year plan is intended to be a useful and meaningful document for planning preparing, and prioritizing the current and 5-year capital outlay needs of the district.

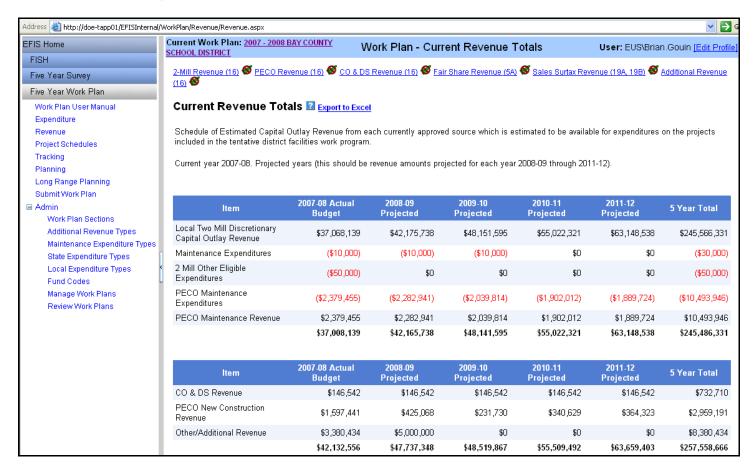
User Services

1 - Revenue Identification

Requirements Satisfied

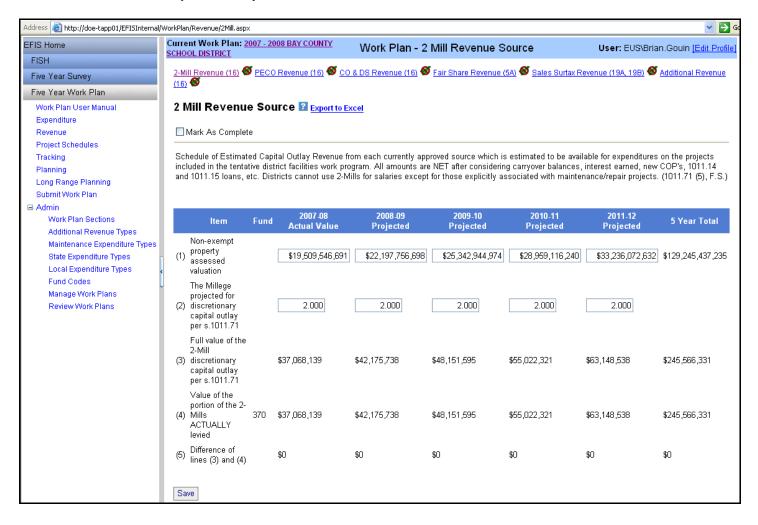
Requirement #	Description	Screen
1.1.1.1	Full value of 2-mill discretionary capital outlay	1.1
1.1.1.2	PECO new construction	1.2
1.1.1.3	CO&DS Cash flow-through distributed	1.3
1.1.1.4	Fair Share Revenue	1.4
1.1.1.5	Sales Surtax	1.5
1.1.1.6	Additional revenue	1.6

1.1 Revenue Summary



This screen is the summary page of all revenue categories and any amounts that have been specified for them. Users will be able to check back on this screen periodically to check how their data entry is affecting the total amounts of revenue for each of the five years covered by the current work plan. These values presented on this screen all represent sums of the various categories presented in the 'Revenue' section of the application. No data entry or data import takes place on this screen.

1.2 2-mill Fund Sources (Section 16)



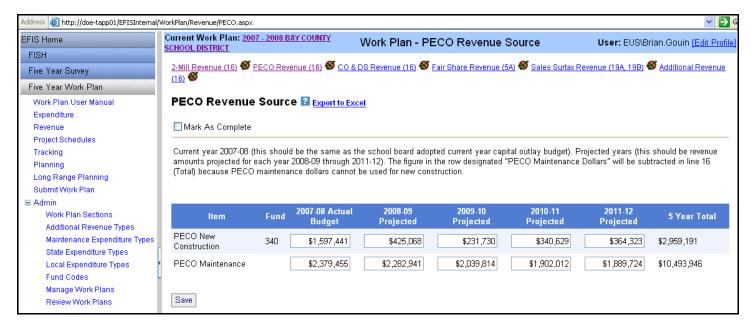
This screen will show users the non-exempt property assessed valuation of the 2-mill levy, the millege projected for discretionary capital outlay, the calculated full value of the 2-Mill discretionary capital outlay and the value of the portion of 2-Mill actually levied and the difference between the full value and value actually levied.

The five rows displayed in this grid are as follows:

Field Name	Required	Description	Special Validation
Non-exempt property assessed valuation	Yes	Property assessed valuation for the current year plus four years out. The current year will be entered by the user; each of the projected years will be imported Economic and Demographic Research data.	
Millage projected for discretionary capital outlay per s.1011.71	Yes	The amount to be actually levied.	Must be between 0 and 1.75
Full value of 2-mill discretionary capital outlay	Yes	The value of a full 2-mill against the assessed valuation.	

Value of portion of 2-mills actually levied	Yes	2-mill actually levied	
Difference of lines 3 and 4	Yes	The full value of the 2-mill discretionary capital outlay – value of portion of the 2-mills actually levied	

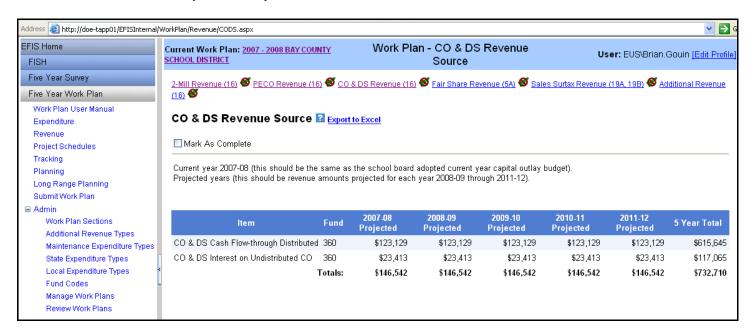
1.3 PECO Fund Sources (Section 16)



This screen will present the user with a summary of the total PECO new construction and PECO maintenance dollars. These values will be imported from the PECO system.

Field Name	Required	Description	Special Validation
PECO new construction	Yes	The amount of PECO dollars allocated to the district for new construction. This data will be imported from the PECO system.	
PECO Maintenance dollars	Yes	The amount of PECO dollars allocated to the district for maintenance, renovation, and repair. This data will be imported from the PECO system.	

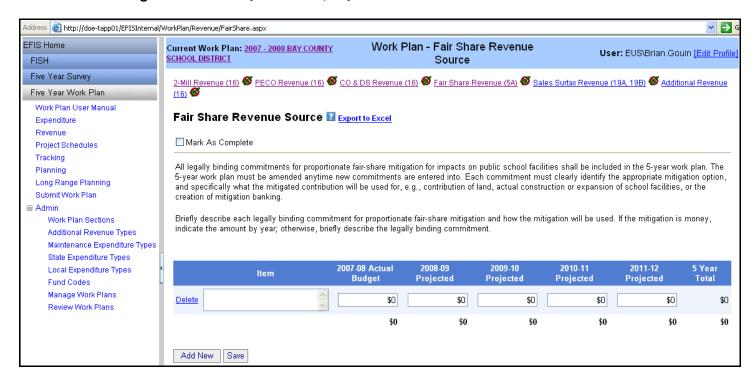
1.4 CO&DS Fund Sources (Section 16)



This screen will allow the user to input revenue dollars related to CO & DS activities. This information is validated from the SCOA system. No data is entered for this screen.

Field Name	Required	Description	Special Validation
CO&DS cash flow-through distributed	No	Dollars resulting from a cash flow-through distribution.	
CO&DS Interest on Undistributed CO&DS	No	Dollars resulting from earned interest on undistributed capital outlay.	

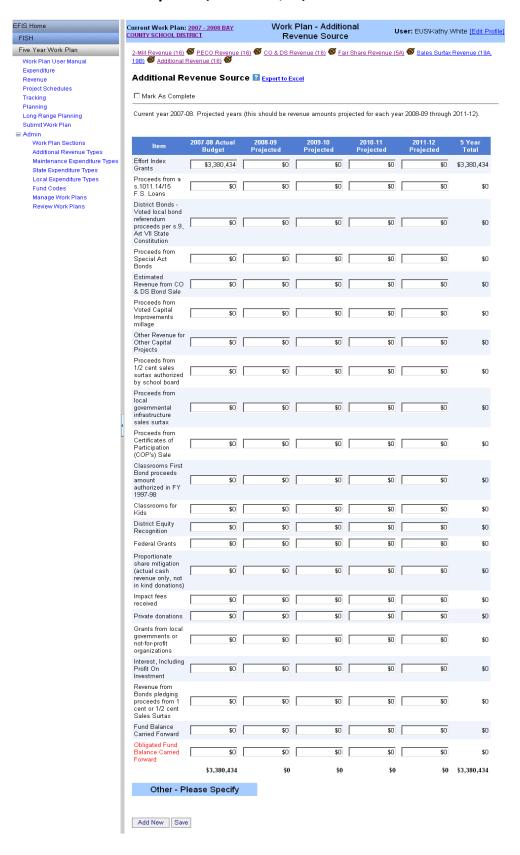
1.5 Fair Share Mitigation Revenue (Section 16, 5A)



This screen will allow users to input all legally binding commitments for proportionate fair-share mitigation with a description of how the mitigation will be used and the projected cost of the project over the next 4 years.

Column Name	Required	Description	Special Validation
Item	Yes	Description of commitment to identify	
		mitigation.	
Actual budget	Yes	The amount to be brought in during the current	
		year.	
Projected 1-4	Yes	The amounts to be brought in over the next	
		four years.	

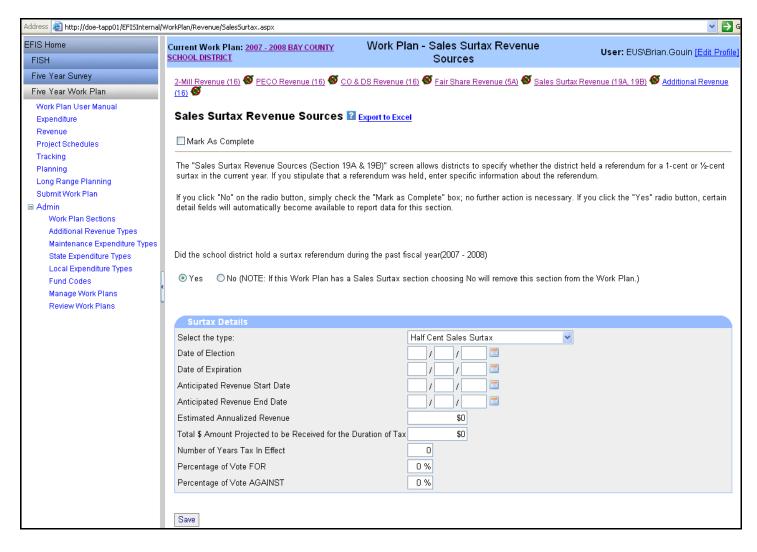
1.6 Additional Revenue Options (Section 16, 19)



This screen will allow users to input revenue sources from a variety of different categories. This screen will present users with a list of pre-defined categories (which will be specified by OEF each year) in addition to allow them to enter additional 'Other' categories for which they will provide a description.

Column Name	Required	Description	Special Validation
Item	Yes	Description of additional revenue source. This field will either be pre-defined by system administrators or have a description defined by the user.	
Actual budget	Yes	The amount to be brought in for the current year.	
Projected 1-4	Yes	The amounts to be brought in over the next four years.	

1.7 Surtax Referendums (Section 19A, 19B)



This screen will allow users to specify whether or not their district held a referendum for a 1 cent or ½ cent surtax in the current year. If users specify that their districts held such a referendum, they will be prompted to enter information about the referendum.

Field Name	Required	Description	Special Validation
Date of election	Yes	Date of election	
Date of expiration	Yes	Date of expiration	
Anticipated start date	Yes	Anticipated start date of dollar amount	
Anticipated end date	Yes	Anticipated end date of dollar amount	
Estimated annual revenue	Yes	Annual revenue	
Amount received duration of tax	Yes	Amount received for duration of tax	
Number year tax in effect	Yes	Number years tax in effect	
Percentage vote for	Yes	Percentage of vote for	

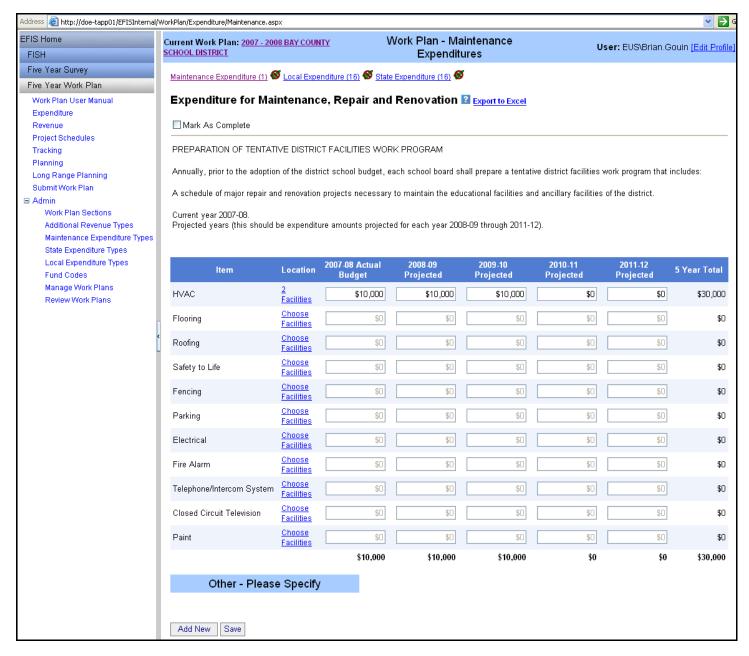
Percentage vote	Yes	Percentage of vote against	
against			

2 - Expenditure Identification

Requirements Satisfied

Requirement #	Description	Screen
1.2.1.1	Maintenance, Renovation and Repair	2.1
1.2.1.2	Local Expenditures	2.2
1.2.1.3	State Expenditures	2.3

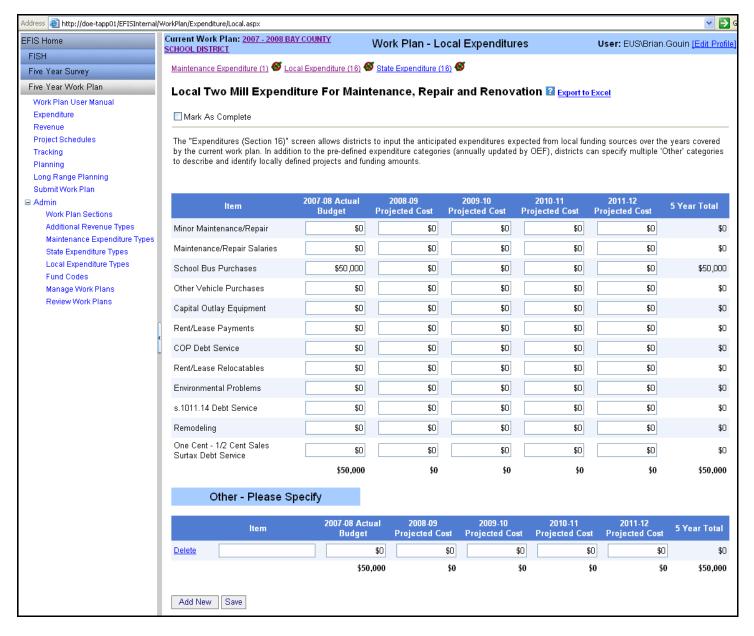
2.1 Maintenance, Renovation, and Repair Expenditures (Section 1)



This screen will allow users to input information regarding major projects to be undertaken within their district in the current year and four years out. The screen will also allow the user to input additional "Other" information and associate a facility with the item.

Field Name	Required	Description	Special Validation
Item	Yes	A general description of the maintenance project. This value will either be pre defined by a system administrator or will be provided by the user.	
Location	Yes	The facility or facilities that will be affected by the project.	
Actual budget	Yes	The amount to be expended in the current year.	
Projected Costs 1-4	Yes	The projected amount to be expended over the next four years.	
Choose facility	Yes	The location of facilities to associate with the expenditure	

2.2 Local Expenditure Identification

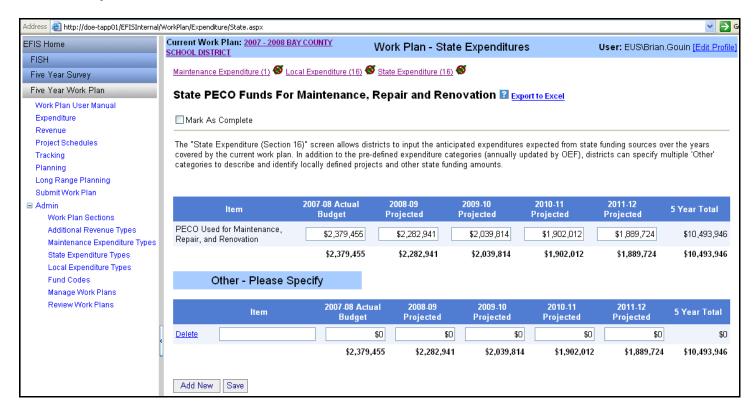


This screen will allow users to input values representing expenditures to be made against **local** funding sources over the years covered by the current work plan. In addition to presenting the user with a number of pre-defined expenditure categories (which will be defined by OEF each year), users will have the ability to specify multiple 'Other' categories for which they will provide their own descriptions.

Field Name	Required	Description	Special Validation
Item Description	Yes	A description of the expenditure category. This field will either be pre defined by a system administrator or input by the user.	
Actual budget	Yes	The amount to be expended in the current year.	

Projected 1-4	Yes	The amounts to be expended in the coming four years.	

2.3 State Expenditure Identification



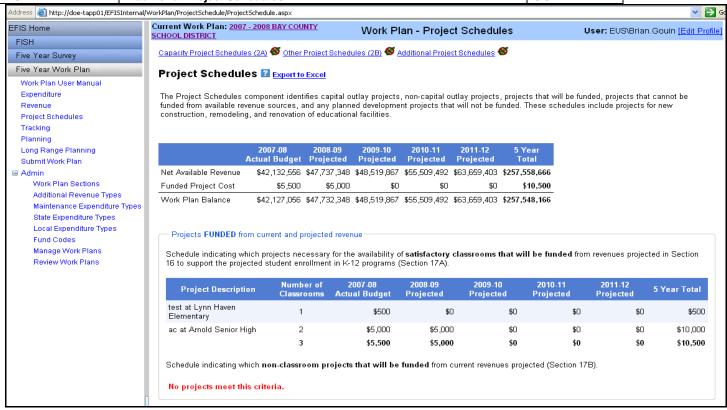
This screen will allow users to input values representing expenditures to be made against **state** funding sources over the years covered by the current work plan. In addition to presenting the user with a number of pre-defined expenditure categories (which will be defined by OEF each year), users will have the ability to specify multiple 'Other' categories for which they will provide their own descriptions.

Field Name	Required	Description	Special Validation
Item Description	Yes	A description of the expenditure category. This field will either be pre defined by a system administrator or input by the user.	
Actual budget	Yes	The amount to be expended in the current year.	
Projected 1-4	Yes	The amounts to be expended in the coming four years.	

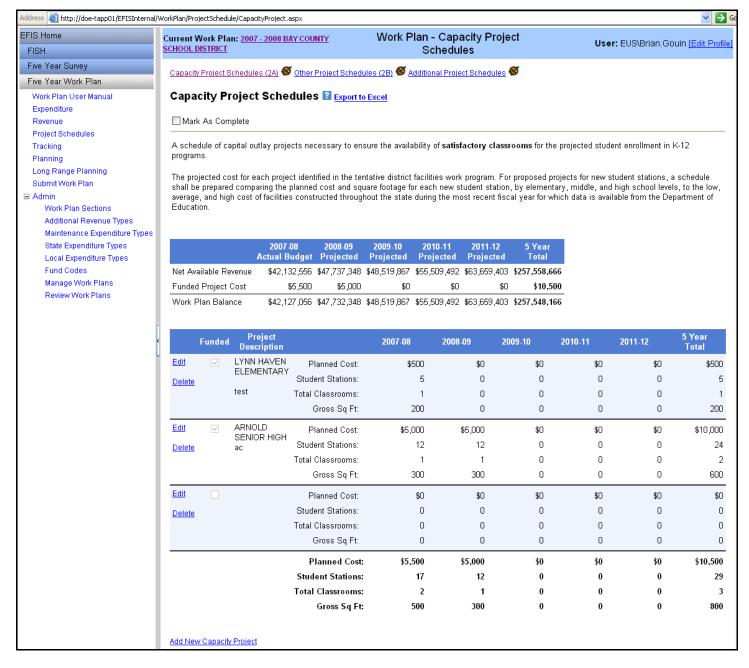
3 - Project Schedules

Requirements Satisfied

Requirement #	Description	Screen
1.3.7.2	Projects funded with revenue	3
1.3.7.2	Projects not funded with revenue	3
1.3.6.1	Capacity Project Schedules	3.1
1.3.6.2	Other Project Schedules	3.2
1.3.2	Additional Project Schedules	3.3



3.2 Capacity Project Schedules (2A)

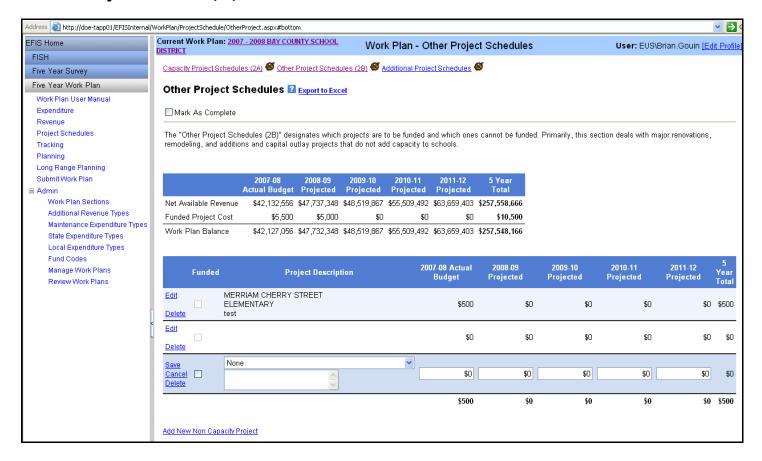


This screen will allow users to check a project necessary to ensure availability of satisfactory classrooms for the projected 5 years. The screen will allow a user to check a project schedule for capacity tracking. By clicking the button "Add New Capacity Project", the system will allow the user to enter new projects.

Field Name	Required	Description	Special Validation
Funded	No	Denotes whether or not the project represented by that line is to be funded.	
Project Description	Yes	The description of the project. This field will be pulled in from the Five Year Survey system.	
Planned Cost	Yes	The planned cost of the project for actual year and projected 4 years out	

Student stations	Yes	The new student stations expected for current year and projected 4 years out	
Total Classrooms	Yes	The number of classrooms to be added by the project for the current year and projected 4 years out	

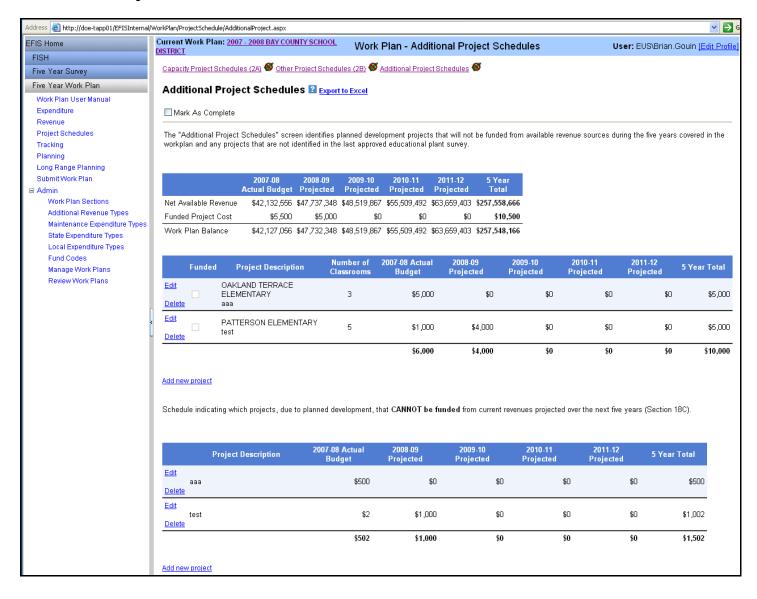
3.3 Other Project Schedules (2B)



This screen will present the user with a summary of the selections made with regard to breaking down the costs of each project over five years. This screen will also present the totals that are planned to be available for major renovations, remodel and additions in each of the five years and compare that value with what has been selected as 'Funded' out of the project schedule. Users will use this screen to determine if the project schedule that has been developed is feasible or not.

Field Name	Required	Description	Special Validation
Funded	No	Denotes whether or not the project represented by that line is to be funded.	
Project Description	Yes	The description of the project. This field will be pulled in from the Five Year Survey system.	
Actual Budget	Yes	The amount planned to be spent on the project in the current year.	
Projected 1-4	Yes	The amounts planned to be spent on the projected in the coming four years.	

3.4 Additional Project Schedules



This screen will allow the user to enter projects that can be funded in addition to Other project schedules.

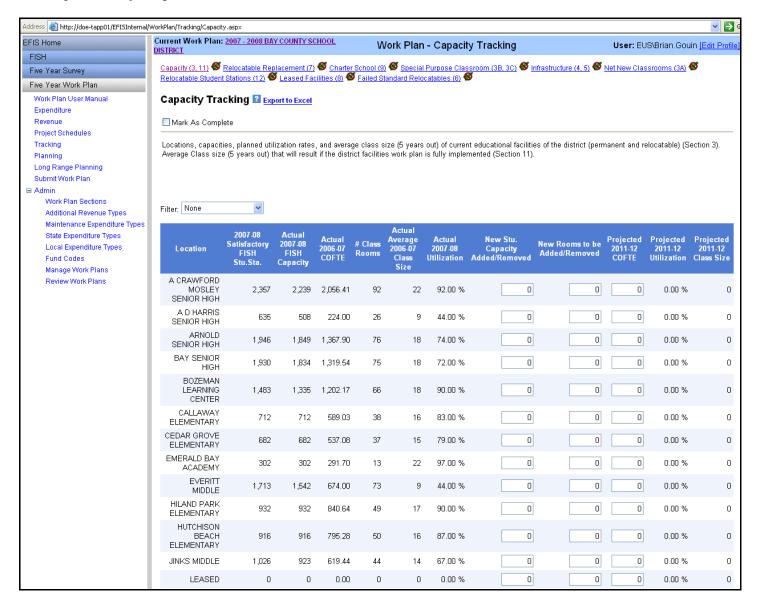
Field Name	Required	Description	Special Validation
Funded	No	Denotes whether or not the project represented by that line is to be funded.	
Project Description	Yes	The description of the project. This field will be pulled in from the Five Year Survey system.	
Number of classrooms	Yes	The number of classrooms	
Actual Budget	Yes	The amount planned to be spent on the project in the current year.	
Projected 1-4	Yes	The amounts planned to be spent on the projected in the coming four years.	

4 - Tracking

Requirements Satisfied

Requirement #	Description	Screen
1.4.1	Net new classrooms	4.6
1.4.5	Relocatable Student Stations	4.7
1.4.4	Relocatable Replacement	4.2
1.4.6	Leased Facilities	4.8
1.4.7	Charter Schools	4.3
1.4.8	Infrastructure	4.5
1.4.2	Special Purposes classrooms	4.4
1.4.10	Capacity	4.1
1.4.3	Failed Standard Relocatable	4.9

4.1 Projected Capacity COFTE (Section 3)



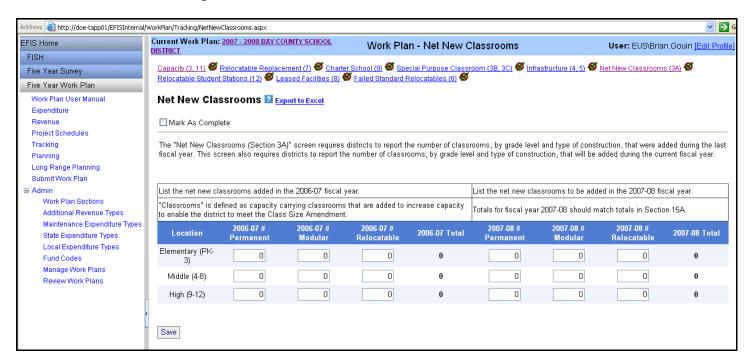
. . .

Official Forecasted CO	FTE for 2011-12		Balanced
Elementary (PK-3)	8,839	Grade Level Type	Projected COFTE for 2011-12
Middle (4-8) High (9-12)	9,267 6,568	Elementary (PK-3)	0
Total:	24,674	Middle (4-8)	0
		High (9-12)	0
		Balanced Projected COFTE Total:	0

This screen will allow users to both view the current station counts and capacities for each facility in their district as well as enter the capacity and rooms to be added or removed over the next five years. In addition, users will use this screen to specify how their 5 year projected COFTE will be broken down into each of their facilities.

Field Name	Required	Description	Special Validation
Location	Yes	The name of the facility. This field will be	
		imported from FISH.	
Satisfactory FISH	Yes	The number of satisfactory student stations	
student stations		that have been recorded in FISH for this	
		facility. This field will be imported from FISH.	
Capacity	Yes	The actual capacity of the given facility. This	
		field will be calculated from data provided by	
		FISH.	
COFTE	Yes	The current COFTE that is being reported for	
		this facility. This field will be imported from	
		FISH.	
Utilization	Yes	This field is calculated.	
New Student	Yes	The amount of student capacity to be added or	
Capacity		removed over the next five years.	
New rooms	Yes	The net number of rooms to be added or	
		removed over the next five years.	
Projected COFTE	Yes	The amount of the district's total projected	
		COFTE that is being allocated to this facility.	
Projected	Yes	This field is calculated.	
utilization			
Projected Average	Yes	This field is calculated.	
Class Size			
New Elementary (K-	Yes	The portion of the total projected COFTE that	
3)		is being allocated to new elementary facilities	
		not year appearing in FISH.	
New Middle (4-8)	Yes	The portion of the total projected COFTE that	
		is being allocated to new middle school	
		facilities not year appearing in FISH.	
New High (9-12)	Yes	The portion of the total projected COFTE that	
		is being allocated to new high school facilities	
		not year appearing in FISH.	

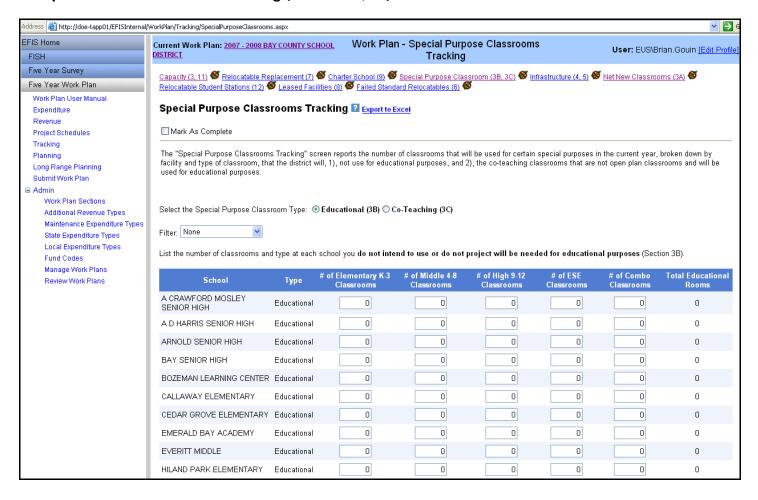
4.2 New Classroom Tracking (Section 3A)



This screen will allow users to enter counts for classrooms that were added last year in addition to classrooms that will be added next year.

Field Name	Required	Description	Special Validation
Grade level	Yes	Grade level of school classroom. This field is	
		pre-defined.	
Last Year's	Yes	The total number of permanent classrooms	
permanent		that were added last year.	
Last Year's	Yes	The total number of module classrooms that	
modular		were added last year.	
Last Year's	Yes	The total number of relocatable classrooms	
relocatable.		that were added last year.	
Total last year	Yes	This field is calculated.	
This year's	Yes	The total number of permanent classrooms to	
permanent		be added next year.	
This year's	Yes	The total number of module classrooms to be	
modular		added next year.	
This year's	Yes	The total number of relocatable classrooms to	
relocatable		be added next year.	
Next Year's total	Yes	This field is calculated.	•

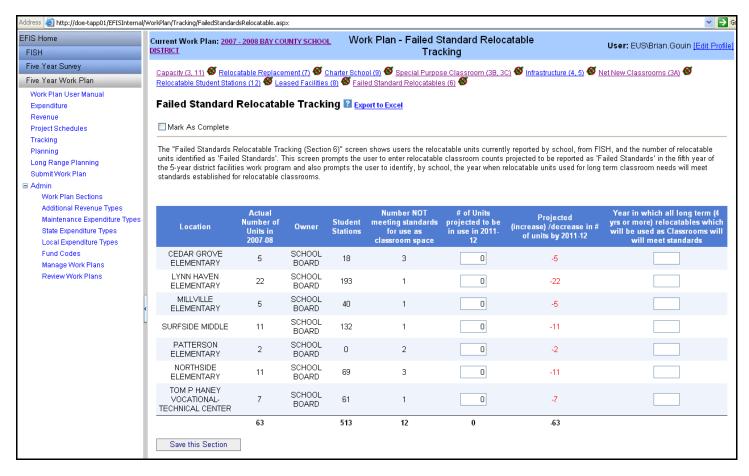
4.3 Special Classroom Counts Tracking (Section 3B, 3C)



This screen will allow users to enter the number of classrooms that will be used for certain special purposes in the current year, broken down by facility and type of classroom that do not intend to be used for educational purposes and those which intend to be used for educational purposes.

Field Name	Required	Description	Special Validation
School	Yes	The name of the facility. This field will be imported from FISH.	
Туре	Yes	The type (Use Code) of the facility. This field will be imported from FISH.	
# of Elementary	Yes	The number of elementary classrooms to be used for non-educational purposes.	
# of Middle	Yes	The number of middle school classrooms to be used for non-educational purposes.	
# of High School	Yes	The number of high school classrooms to be used for non-educational purposes.	
# of ESE	Yes	The number of ESE classrooms to be used for non- educational purposes.	
# of Combo	Yes	The number of combination classrooms to be used for non-educational purposes.	
Total Classrooms	Yes	This field is calculated.	

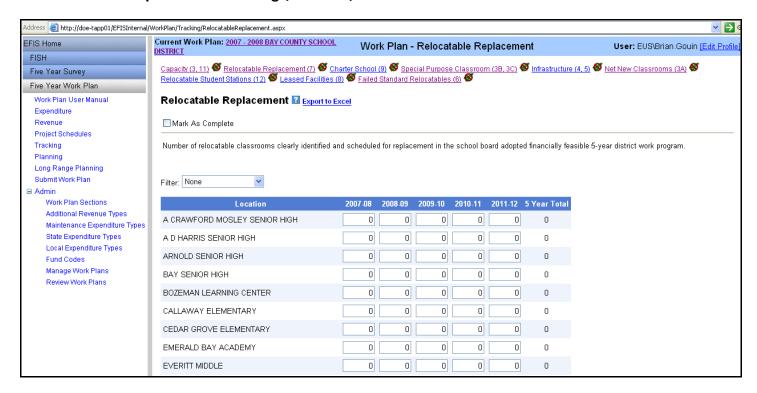
4.4 Failed Standard Relocatable Tracking (Section 6)



This screen will allow users to view the relocatable units currently in FISH with an 'Failed Standard' condition code and enter counts projected to be 'Failed Standard' five years out as well as the year in which it's projected that all unsatisfactory relocatable units will be brought up to standards.

Field Name	Required	Description	Special Validation
Location	Yes	The name of the facility. This field will be imported from FISH.	
Actual number of units	Yes	The number of relocatable units currently reported as 'Unsatisfactory'. This field will be imported from FISH.	
Owner	Yes	The owner of the leased classrooms	
Student Stations	Yes	Student stations. This field will be imported from FISH.	
# not meeting standards	Yes	Number not meeting standards for use as classroom space. This field will be imported from FISH.	
# projected use in year 5	Yes	Number of units projected to be in use in year 5	
Projected increase/decrease	Yes	Projected increase/decrease of number of units by year 5. This field is calculated.	
Year meet standards	Yes	Year in which relocatable which will be used for classrooms will meet standards	

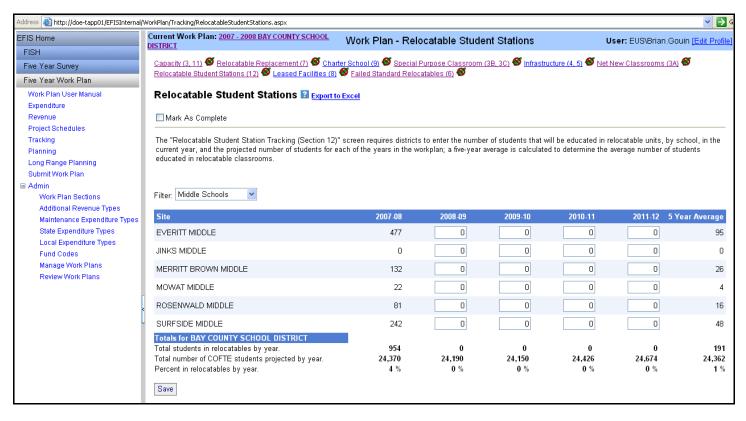
4.5 Relocatable Replacement Tracking (Section 7)



This screen will allow users to preview the number of relocatable classrooms identified and scheduled for replacement in the school board 5 years out.

Field Name	Required	Description	Special Validation
Filter	No	Filter out type of location	
Location	Yes	Location of facility. This field will be imported from FISH.	
# replaced year 2	Yes	Number of units to be replaced in year 2. This field will be imported from FISH.	
# replaced year 3	Yes	Number of units to be replaced in year 3. This field will be imported from FISH.	
# replaced year 4	Yes	Number of units to be replaced in year 4. This field will be imported from FISH.	
# replaced year 5	Yes	Number of units to be replaced in year 5. This field will be imported from FISH.	
5 year total	Yes	5 year Total Number of units to be replaced. This field is calculated.	

4.6 Relocatable Student Station Tracking (Section 12)

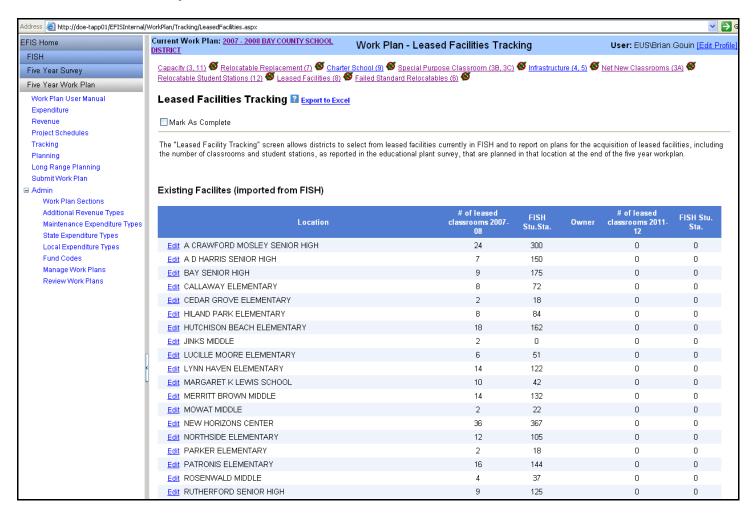


This screen will allow users to enter the number of students that are projected to be educated in relocatable units in the current year and four years out for each facility within their district.

Field Name	Required	Description	Special Validation
Filter	No	Filter out type of site	
Site	Yes	Site of school. This field will be imported from FISH.	
Year 2 relocatable	Yes	Year 2 number of students projected to be in relocatables	
Year 3 relocatable	Yes	Year 3 number of students projected to be in relocatables	
Year 4 relocatable	Yes	Year 4 number of students projected to be in relocatables	
Year 5 relocatable	Yes	Year 5 number of students projected to be in relocatables	
5 year average	No	5 year average of students projected to be in relocatables	
Year 1 relocatable	Yes	Total Year 1 number of relocatables. This field will be imported from FISH.	
Year 2 relocatable	Yes	Total Year 2 number of relocatables This field will be imported from FISH.	
Year 3 relocatable	Yes	Total Year 3 number of relocatables. This field will be imported from FISH.	
Year 4 relocatable	Yes	Total Year 4 number of relocatables. This field will be imported from FISH.	
Year 5 relocatable	Yes	Total Year 5 number of relocatables. This field will be imported from FISH.	
5 year average	No	Total 5 year average calculated	

Yes	Year 1 number of COFTE. This field will be	
	<u> </u>	
Yes	Year 2 number of COFTE. This field will be	
	imported from FISH.	
Yes	Year 3 number of COFTE. This field will be	
	imported from FISH.	
Yes	Year 4 number of COFTE. This field will be	
	imported from FISH.	
Yes	Year 5 number of COFTE	
No	5 year average COFTE calculated	
Yes	Year 1 %. This field is calculated.	
Yes	Year 2 %. This field is calculated.	
Yes	Year 3 %. This field is calculated.	
Yes	Year 4 %. This field is calculated.	
Yes	Year 5 %. This field is calculated.	
No	5 year %. This field is calculated.	
	Yes Yes Yes No Yes Yes Yes Yes Yes Yes Yes	imported from FISH. Yes Year 2 number of COFTE. This field will be imported from FISH. Yes Year 3 number of COFTE. This field will be imported from FISH. Yes Year 4 number of COFTE. This field will be imported from FISH. Yes Year 5 number of COFTE No 5 year average COFTE calculated Yes Year 1 %. This field is calculated. Yes Year 2 %. This field is calculated. Yes Year 3 %. This field is calculated. Yes Year 4 %. This field is calculated. Yes Year 5 %. This field is calculated.

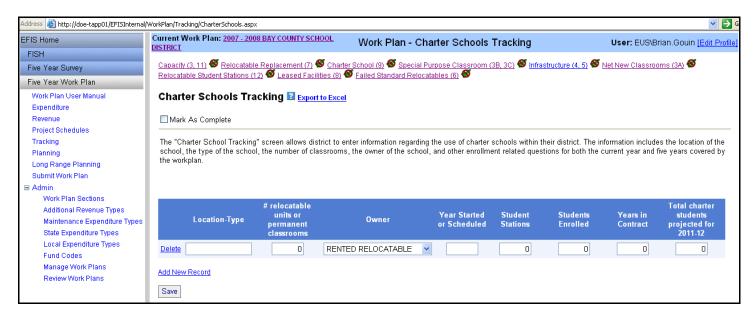
4.7 Lease Information Input (Section 8)



This screen will allow users to select from leased buildings currently in FISH as well as plans for the creation of leased buildings in the Survey, the number of classrooms that are planned to be present in that location five years out and the number of student stations planned to be housed in that location five years out.

Field Name	Required	Description	Special Validation
Location	Yes	Location. This field will be imported from FISH.	
# leased	Yes	Number of leased classrooms in current year.	
classrooms		This field will be imported from FISH.	
Owner	Yes	Owner	
Stu sta	Yes	FISH student stations relocatable	
# leased year 5	Yes	Number leased in year	
Stu sta	Yes	FISH student stations permanent	

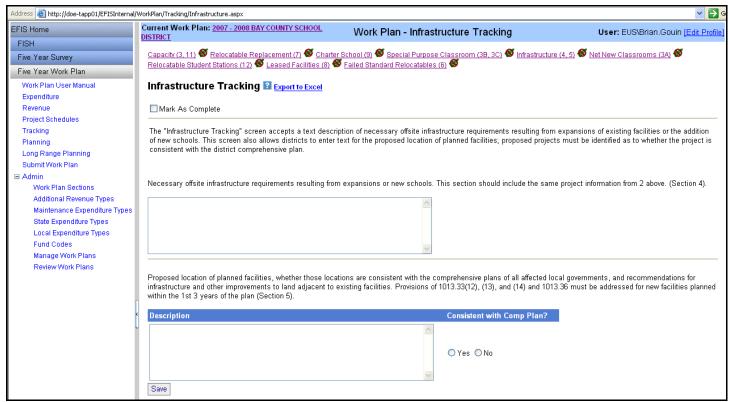
4.8 Charter Schools Tracking (Section 9)



This screen will allow users to enter information regarding the use of charter schools within their district including the location of the school, the type of the school, the number of classrooms, the owner of the school and other various enrollment related questions for both the current year and five years out.

Field Name	Required	Description	Special Validation
Location-type	Yes	Location or type of charter school	
# reloc or perm	Yes	Number of relocatable of permanent classrooms	
Owner	Yes	Owner	
Year started	Yes	Year started of scheduled to start	
Stu sta	Yes	Number of student stations	
Stu enroll	Yes	Number of students enrolled	
Years in contract	Yes	Number of years in contract	
Total projected year 5	Yes	Total charter students projected for year 5	

4.9 Infrastructure Tracking (Section 4, 5)



This screen will allow users to enter a text description of necessary offsite infrastructure requirements resulting from expansions or new schools. It will all also users to enter text for proposed location of planned facilities. The user is prompted to check whether the plan is consistent with the comp plan.

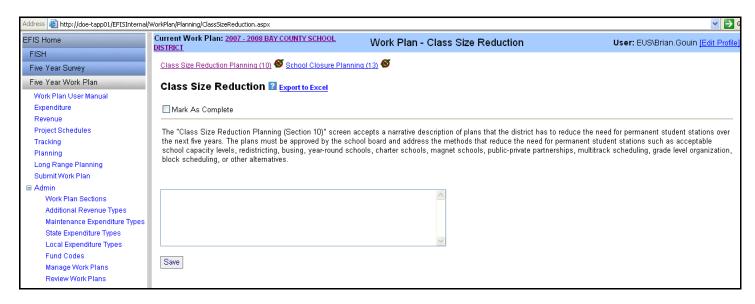
Field Name	Required	Description	Special Validation
Text narrative	Yes	Description of infrastructure	
Text narrative	Yes	Description of plans	
Checkbox	Yes	Consistent with the Comprehensive Plan	

5 - Planning

Requirements Satisfied

Requirement #	Description	Screen
1.5.1	Plans described that district has for reducing need for permanent student stations	5.1
1.5.2	Plans described that district has for closing schools and the disposition of the facility	5.2

5.1 Plan Class size Reduction (Section 10)



This screen will allow users to enter a narrative description of plans that the district has for the overall reduction of the permanent student stations over the next five years.

Field Name	Required	Description	Special Validation
Text narrative	Yes	Description of the plans	

5.2 Plan for School Closure (Section 13)



This screen will allow users to enter a narrative description of plans that the district has to close schools over the next five years.

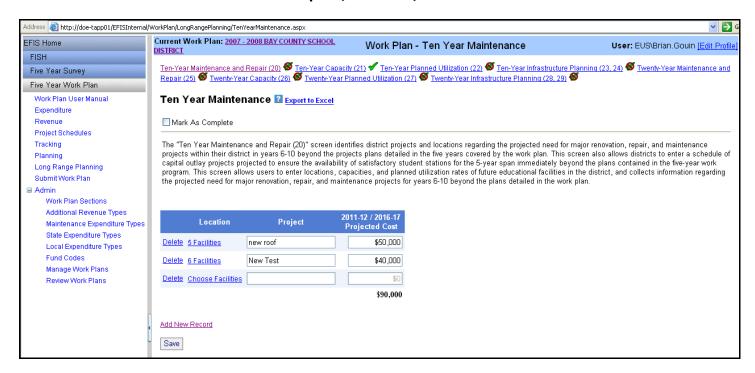
Field Name	Required	Description	Special Validation
Text narrative	Yes	Plans for closure of school	

6 - Long Range Planning

Requirements Satisfied

Requirement #	Description	Screen
1.6.1.1.1	Major repair and renovation projects for ten and twenty years out	6.1
1.6.1.1.2	Capital outlay projects for ten and twenty years out	6.2
1.6.1.2	Capacity tracking for each facility for ten and twenty years out	6.3
1.6.1.3	Planned, new remodeled or additions to facilities for ten and twenty years out	6.4
1.6.1.4	Plans for closure of any school for ten and twenty years out	6.4

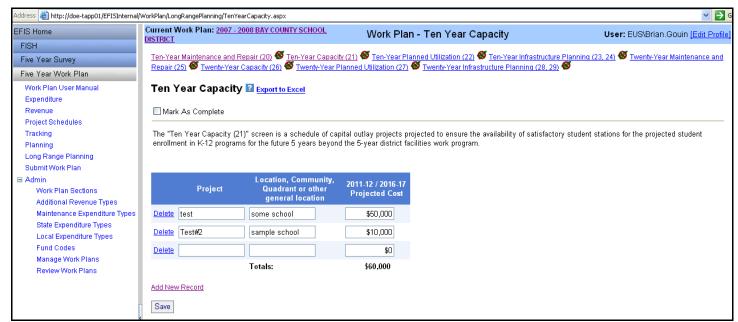
6.1 Ten Year Maintenance Schedule and Repair (Section 20)



This screen will allow users to enter information regarding the projected need for major renovation, repair, and maintenance projects within their district in years 6-10 beyond the plans detailed in the work plan.

Field Name	Required	Description	Special Validation
Project	Yes	Project name	
Location	Yes	Location	
Five year projected	Yes	5 year projected cost	
cost			

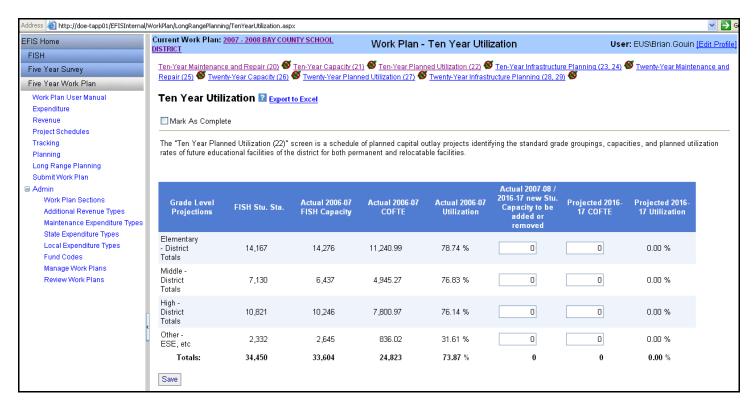
6.2Ten Year Capacity (Section 21)



This screen will allow users to enter a schedule of capital outlay projects projected to ensure the availability of satisfactory student stations for 5 years out.

Field Name	Required	Description	Special Validation
Project	Yes	Project name	
Location/comm./qu	Yes	Location, community quadrant or other	
adrant		general location	
Five year projected	Yes	5 year projected cost	
cost			

6.3 Ten Year Planned Utilization (Section 22)



This screen will allow users to enter information regarding the projected need for major renovation, repair, and maintenance projects within their district in years 6-10 beyond the plans detailed in the work plan.

Field Name	Required	Description	Special Validation
Grade level	Yes	FISH Grade level of Project	
Stu stations	Yes	FISH student stations. This field will be imported from FISH.	
FISH capacity	Yes	FISH capacity. This field will be imported from FISH.	
COFTE	Yes	Actual COFTE from EDR	
Utilizations %	No	Calculated	
New Capacity	Yes	New capacity to be added/removed	
Projected COFTE	Yes	Projected COFTE	
Projected Utilizat %	No	Calculated	

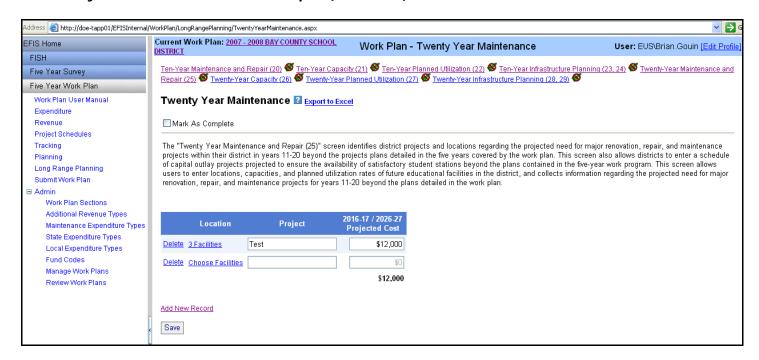
6.4 Ten Year Infrastructure Planning (Section 23, 24)



This screen will allow users to enter information regarding the proposed Location of Planned New, remodeled, or new additions to Facilities in 11 thru 20 years out. It also allows Plans for closure of any school and anticipated revenues in the 11 thru 20 years out.

Field Name	Required	Description	Special Validation
Description	Yes	Description	
Description	Yes	Description	

6.5 Twenty Year Plan Maintenance and repiar (Section 25)



This screen will allow users to input data regarding plans for twenty years out from the current work plan's year.

Field Name	Required	Description	Special Validation
Project	Yes	Project name	
Location	Yes	Location	

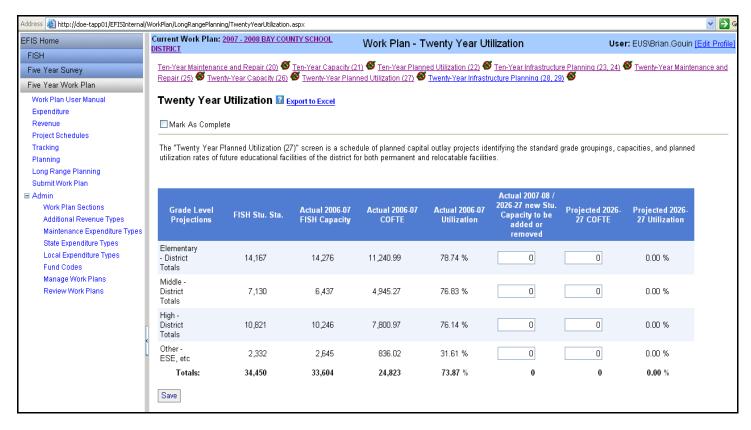
6.6 Twenty Year Capacity (Section 21)



This screen will allow users to enter a schedule of capital outlay projects projected to ensure the availability of satisfactory student stations for 10 years out.

Field Name	Req uire d	Description	Special Validation
Project	Yes	Project name	
Location/comm./quadrant	Yes	Location, community quadrant or other general location	
Five year projected cost	Yes	5 year projected cost	

6.7 Twenty Year Utilization (Section 27)



This screen will allow users to input data regarding plans for twenty years out from the current work plan's year.

Field Name	Required	Description	Special Validation
Grade level	Yes	FISH Grade level of Project	
Stu stations	Yes	FISH student stations. This field will be imported from FISH.	
FISH capacity	Yes	FISH capacity. This field will be imported from FISH.	
COFTE	Yes	Actual COFTE from EDR	
Utilizations %	No	Calculated	
New Capacity	Yes	New capacity to be added/removed	
Projected COFTE	Yes	Projected COFTE	
Projected Utilizat %	No	Calculated	

6.8 Twenty Year Infrastructure Planning (Section 23, 24)



This screen will allow users to enter information regarding the proposed Location of Planned New, remodeled, or new additions to Facilities in 11 thru 20 years out. It also allows Plans for closure of any school and anticipated revenues in the 11 thru 20 years out.

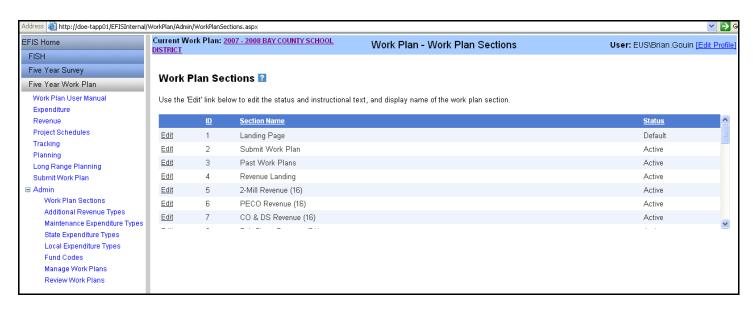
Field Name	Required	Description	Special Validation
Description	Yes	Description	
Description	Yes	Description	

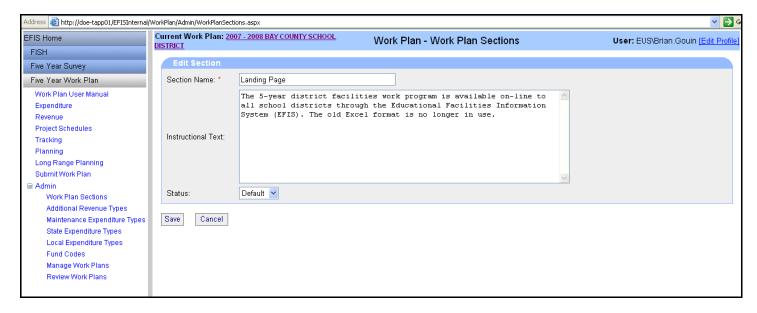
7 - Administrative Functionality

Requirements Satisfied

Requirement #	Description	Screen
1.7.2	Edit work plan sections for all districts	7.1
1.7.7.1	Super user can edit and assign revenue items, expenditure items, fund	7.2,3,4,5,6
	codes.	
1.7.3	Manage district work plans	7.7
1.7.7.1	Review work plan	7.8

7.1 Work Plan Sections

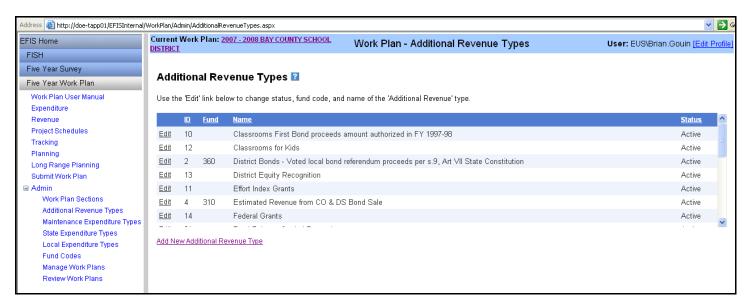


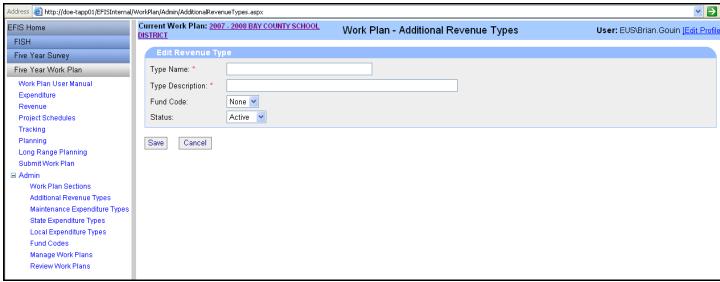


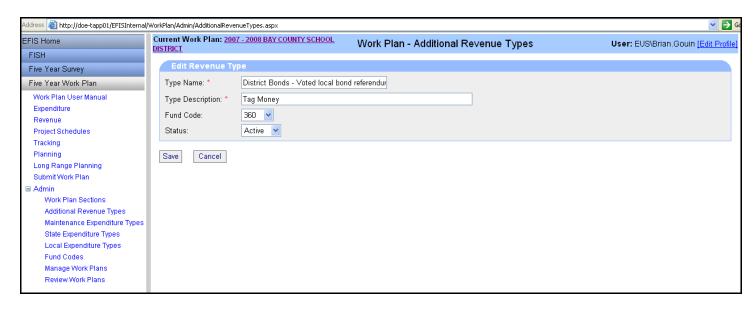
This screen will allow users to Edit any section of the work plan before final submission.

Field Name	Required	Description	Special Validation
Section Name	Yes	Section name	
Text box	Yes	Instructional text	
Status	Yes	Status of section	

7.2 Additional Revenue Types



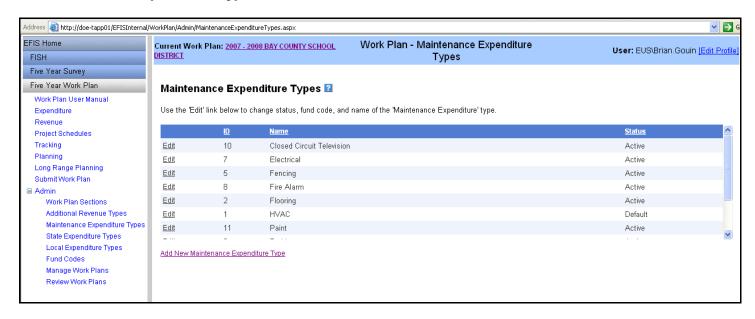


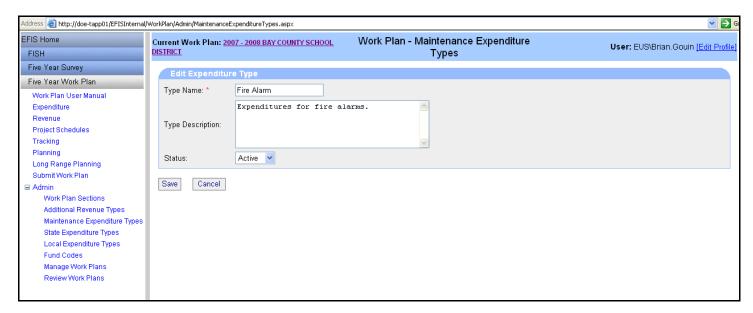


Users will use this screen to view Additional revenue types. The superuser can add new Revenue types.

Field Name	Required	Description	Special Validation
Type Name	Yes	Revenue type name	
Type Description	Yes	Description of revenue	
Fund Code	Yes	Fund code	
Status	Yes	Status of revenue	

7.3 Maintenance Expenditure Types

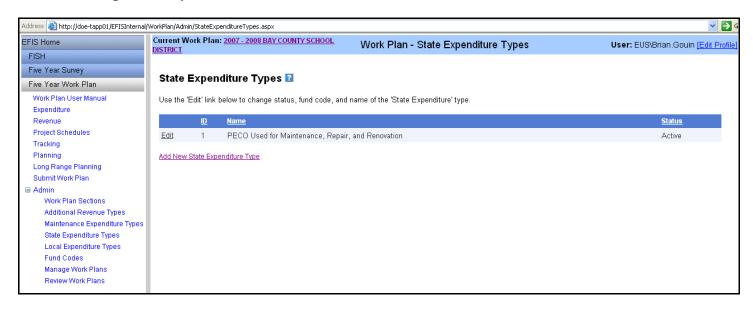


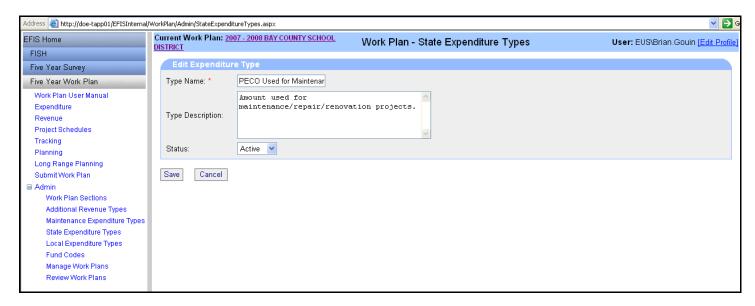


This screen will allow system administrators to add and edit expenditures that will appear in the current work plan's Expenditures screens for district users to fill out.

Field Name	Required	Description	Special Validation
Type Name	Yes	Name of expenditure	
Type Description	Yes	Description	
Status	Yes	Status of expenditure	

7.4 Maintaining State Expenditure Items

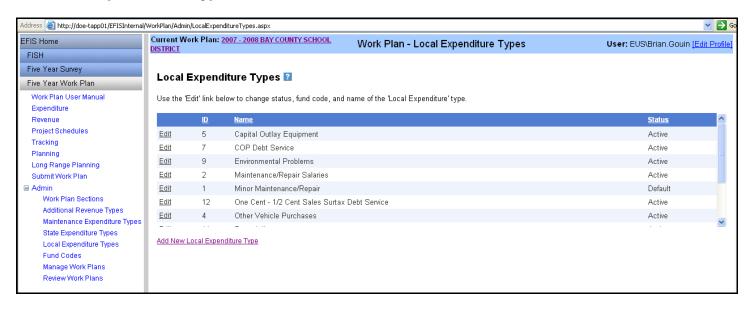


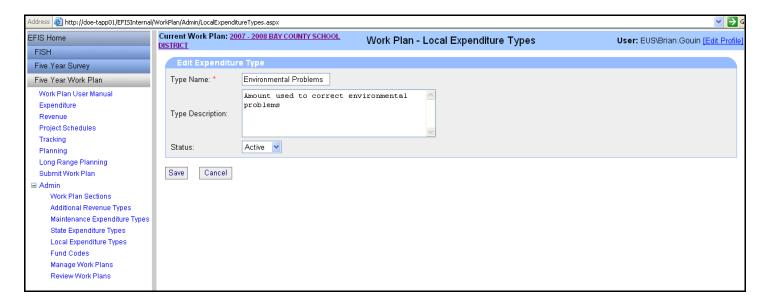


This screen will allow system administrators to add and edit general expenditure categories that will be presented on the 'State' expenditure screens for district users to fill out.

Field Name	Required	Description	Special Validation
Type name	Yes	Type of expenditure	
Type description	Yes	Description	
Status	Yes	Status of expenditure	

7.5 Local Expenditures Types

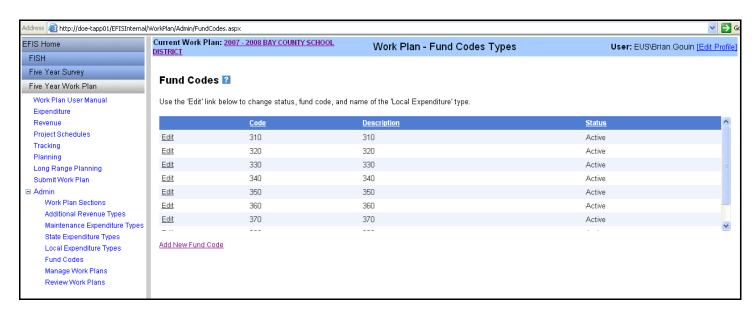


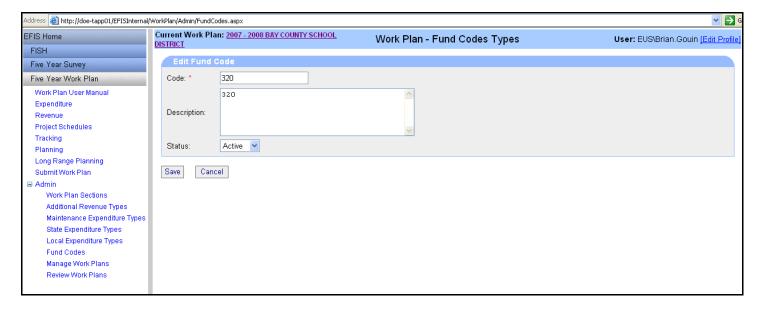


This screen will allow system administrators to define the "Local" expenditure categories.

Field Name	Required	Description	Special Validation
Type name	Yes	Name of expenditure	
Type description	Yes	Description	
Status	Yes	Status of expenditure	

7.6 Fund Codes Section

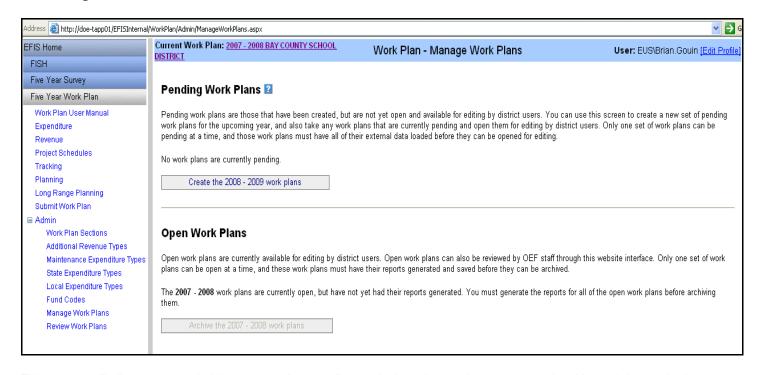




This screen will allow system administrators to maintain the Fund Codes for each work plan section.

Field Name	Required	Description	Special Validation
Code	Yes	Fund code	
Description	Yes	Description	
Status	Yes	Status of fund code	

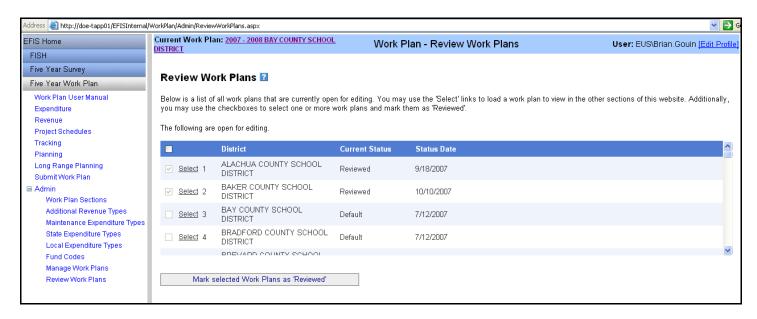
7.7 Manage Work Plans



This screen will allow system administrators to view pending work plans that are in progress and archive existing work plans

Field Name	Required	Description	Special Validation
Open the current	Yes	Super User will click button to view the district work plan	
work plan			
Archive work plan	Yes	Super User will click button to archive the work plan	

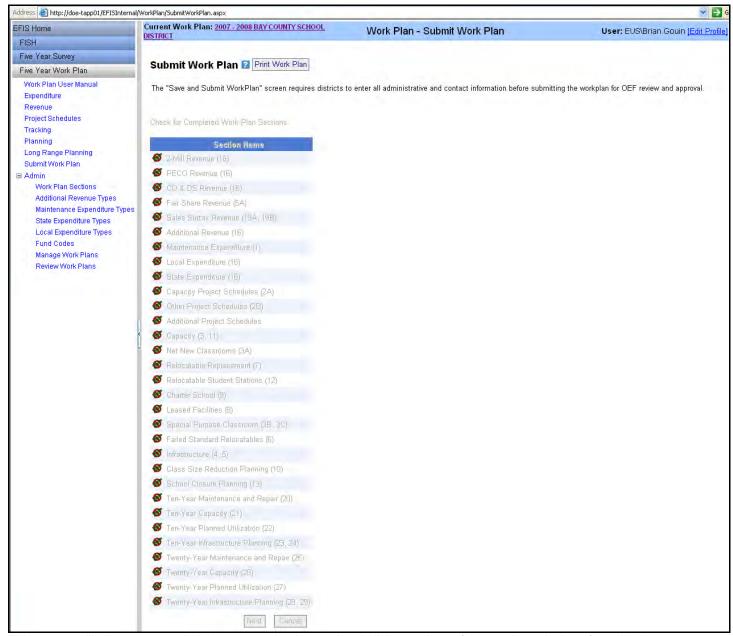
7.8 Review Work Plans



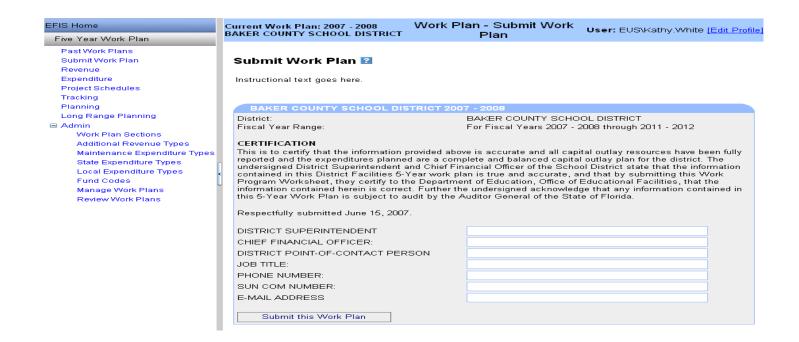
This screen will allow system administrators to view the current year's work plans for each district.

Field Name	Required	Description	Special Validation
Mark work plan as	yes	Super User will click button to mark the work	
reviewed		plan as reviewed	

7.9 Submit Work Plan



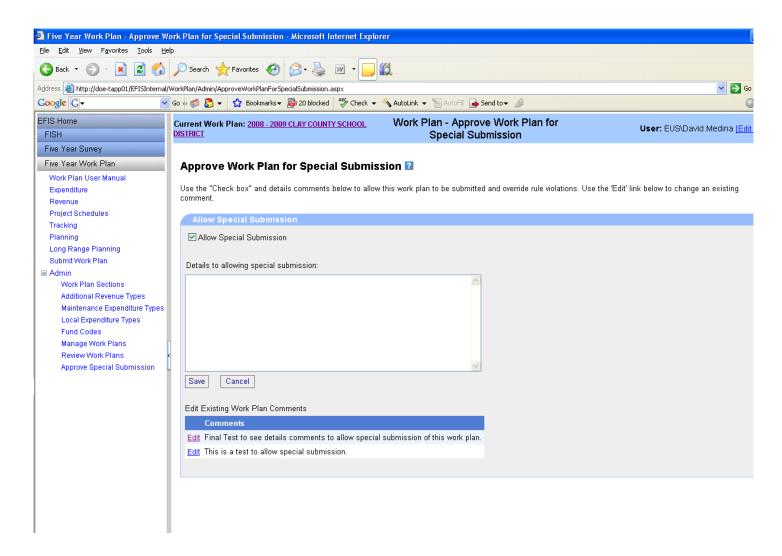
This screen will allow system administrators to check completed all the sections of the year's work plans for a district.



This screen will allow system administrators to submit the current year's work plans for a district.

Field Name	Required	Description	Special Validation
District superintendent	yes	Superintendent name	
Chief financial officer	Yes	Chief financial officer	
Contact person	Yes	District point of contact person	
Job title	Yes	Job title	
Phone #	Yes	Phone number	
Email	Yes	Email address	
Submit button	Yes	Submit work plan	

7.10 Approve Work Plan for Special Submission



This screen will allow system administrators to approve a work plan for special submission. Once the work plan is approval is set, the district will be able to submit the work plan. The system will look at the override flag and will not validate rule violations during the submission process. If the work plan is re-open, the override flag will be reset again and the district will need to contact OEF again for new approval.

Field Name	Required	Description	Special Validation
Allow Special Submission	yes	This is the flag that will enable the work plan to be submitted by	
		the district and override any rule violations.	
Details Comments	Yes	Details comments about allowing special submission.	
Save	Yes	Will save the special submission comments and will enable the	
		work plan to be special submitted.	
Cancel	Yes	Will cancel the operation.	
Edit	Yes	Will enable the edit of a special submission comment.	

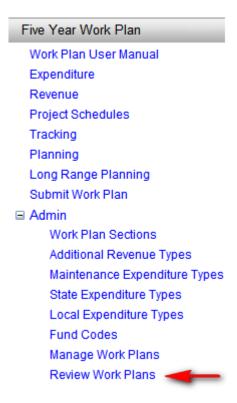
Data Services

The following table outlines the process by which one work plan year is closed and another is opened:

Phase	Description	Performed By
1	Ensure all work plans have been submitted by the districts.	OEF Super Users using the EFIS Web Application
2	Review work plans after submission and mark them as 'Reviewed' within the system.	OEF Users using the EFIS web application.
3	Generate all reports for the reviewed work plans.	EFIS development team – EFIS Release Management using the Work Plan Report Generator
4	Archive the work plan year.	OEF Super Users using the EFIS web application.
5	Archive all lookup table values for historical purposes.	EFIS Development team – EFIS Release Management using SQL queries.
6	Make any needed updates to the work plan database or website code.	OEF Super Users and EFIS Development Team
7	Load Current COFTE and Projected COFTE data.	EFIS Development team using SSIS, and SQL queries.
8	Create the { Current Year } Work Plans	OEF Super Users or EFIS Development Team/EFIS Release Management using the EFIS web application.
9	Load FISH data into appropriate snapshot tables.	EFIS Development Team – EFIS Release Management using the Work Plan Data Loading application.
10	Roll data forward.	EFIS Development Team – EFIS Release Management using the Work Plan Data Loading application.
11	Load external data.	EFIS Development team using SSIS, and SQL queries.
12	Open the { Current Year } Work Plans for editing	OEF Super Users using the EFIS web application.

Phase 1 - Ensure all Work Plans are submitted

Prior to any year closing procedures, we need to determine whether or not there are any works plans that have not yet been submitted. This can be accomplished by OEF staff with Super User access to the Work Plan application via the 'Reivew Work Plans' link under the 'Admin' node of the Five Year Work Plan navigation tree:



Once the 'Review Work Plans' screen is loaded, you can browse through the work plans in the grid to determine whether or not any are still waiting to be submitted by looking at the value in the 'Current Status' field. A status of 'Default' indicates that the district has either never submitted the work plan, or that they submitted it and reopened it for editing:

	District	Current Status	Status Date
✓ Select 1	ALACHUA COUNTY SCHOOL DISTRICT	Reviewed	9/18/2007
✓ Select 2	BAKER COUNTY SCHOOL DISTRICT	Reviewed	10/10/2007
Select 3	BAY COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 4	BRADFORD COUNTY SCHOOL DISTRICT	Default	7/12/2007
	DDEVADD COLIKITY CCHOOL		

After a district has completed all work plan sections and gone through the submission process, the current status field will change to 'Submitted':

	District	Current Status	Status Date
Select 5	DISTRICT	Default	//12/2007
Select 6	BROWARD COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 7	CALHOUN COUNTY SCHOOL DISTRICT	Submitted	4/2/2008
Select 8	CHARLOTTE COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 9	CITRUS COUNTY SCHOOL	Default	7/12/2007

As work plans get submitted, they can be reviewed.

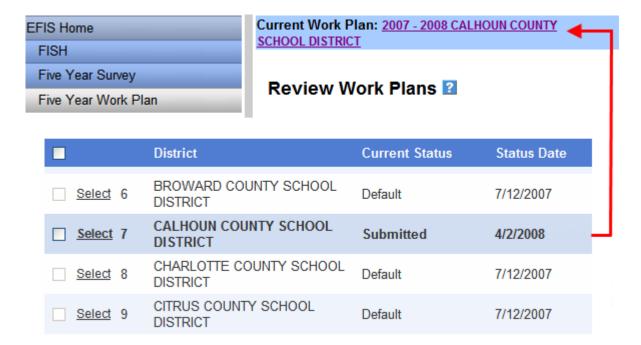
Phase 2 - Mark Work Plans as 'Reviewed'

After a work plan is submitted, OEF staff can review the data. This can be done by either clicking through all of the screens within the web application or by exporting the 'Work Plan Report' to PDF format. Either way, the first step is to locate the work plan that needs reviewing. This is done by clicking on the 'Review Work Plans' link within the Admin node on the Five Year Work Plan navigation tree as depicted in Phase 1-1.

Once the 'Review Work Plans' screen is loaded, you can scroll through the grid to find a work plan with a Current Status value of 'Submitted':

	District	Current Status	Status Date
Select 6	BROWARD COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 7	CALHOUN COUNTY SCHOOL DISTRICT	Submitted	4/2/2008
Select 8	CHARLOTTE COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 9	CITRUS COUNTY SCHOOL DISTRICT	Default	7/12/2007

Clicking the 'Select' link at the left hand side of the row within the grid will load that work plan for you to view. Once a work plan has been loaded, the row within the grid will be highlighted in blue and the name of the district will appear near the upper left hand corner of the screen as the 'Current Work Plan':



From here, you can be navigating through all of the work plan screen using the navigation nodes within the tree on the left hand side of the screen. Alternatively, you can obtain a PDF version of the all work plan data by clicking on the 'Submit Work Plan' navigation link:

Five Year Work Plan

Work Plan User Manual

Expenditure

Revenue

Project Schedules

Tracking

Planning

Long Range Planning

Submit Work Plan

■ Admin

Work Plan Sections

Additional Revenue Types

Maintenance Expenditure Types

State Expenditure Types

Local Expenditure Types

Fund Codes

Manage Work Plans

Review Work Plans

Once the 'Submit Work Plan' screen is loaded you can download a PDF version of the report by clicking on the 'Print Work Plan' button.

Current Work Plan: 2007 - 2008 CALHOUN COUNTY SCHOOL DISTRICT

Work Plan - Submit Work Plan





The "Save and Submit WorkPlan" screen requires districts to enter all administrative and contact information be

This work plan has already been submitted to the Office of Educational Facilities for review. If you wis below.

Reopen this Work Plan for Editing

It may take a minute or two, but once the work plan report has completed rendering you'll be prompted with a download dialog from which you can opt to save or view the PDF document:



As long as the work plan is a submitted state, district users will be unable to modify any data. They do, however, have the ability to withdraw their submission in order to continue making edits. Once a work plan is reviewed, you can prevent districts from reopening the work plan for editing by marking the work plan as 'Reviewed' on the 'Review Work Plans' screen. This is accomplished by checking the checkboxes next to one or more submitted work plans (NOTE: Work plans that are not in a 'Submitted' state will have their checkboxes disabled):

	District	Current Status	Status Date
Select 6	BROWARD COUNTY SCHOOL DISTRICT	Default	7/12/2007
✓ Select 7	CALHOUN COUNTY SCHOOL DISTRICT	Submitted	4/2/2008
Select 8	CHARLOTTE COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 9	CITRUS COUNTY SCHOOL DISTRICT	Default	7/12/2007

Once the appropriate check boxes are checked, simply click the 'Mark Selected Work Plans as Reviewed' button below the grid:

	District	Current Status	Status Date	
Select 6	BROWARD COUNTY SCHOOL DISTRICT	Default	7/12/2007	
✓ Select 7	CALHOUN COUNTY SCHOOL DISTRICT	Submitted	4/2/2008	
Select 8	CHARLOTTE COUNTY SCHOOL DISTRICT	Default	7/12/2007	
Select 9	CITRUS COUNTY SCHOOL DISTRICT	Default	7/12/2007	
Mark s	elected Work Plans as 'Reviewed'		_	

The 'Current Status' of the selected work plans should change to 'Reviewed' and district users will no longer be able to make any further edits to their work plan data.

	District	Current Status	Status Date
Select 6	BROWARD COUNTY SCHOOL DISTRICT	Default	7/12/2007
✓ Select 7	CALHOUN COUNTY SCHOOL DISTRICT	Reviewed	4/2/2008
Select 8	CHARLOTTE COUNTY SCHOOL DISTRICT	Default	7/12/2007
Select 9	CITRUS COUNTY SCHOOL DISTRICT	Default	7/12/2007

Phase 3 - Generate Work Plan Reports

After all work plans have been marked as 'reviewed' and before archiving a work plan year, you must first generate the final version of the District Report for each work plan. This report becomes the only readily available version of the work plan data that each district prepared for that year, so the generation of this report is a very important step.

Typically, it will be the development team that performs this step by running a simple console application from within visual studio.

The application can be found in the **EFISWindowsSolution** and is called **WorkPlanReportGenerator**. There are several variables that need to be correctly set before kicking off the report generation process.

First, there are some constants defined at the very top of the main program execution code:

WORKPLAN_YEAR_ID This denotes the ID of the work plan year for which you want to generate reports.

FOLDER PATH This denotes the path to which all of the rendered reports should be saved.

REPORT_PATHThis denotes the path on the report server in which the District Report resides (this should generally not

need to be updated).

PARAM NAME This is the parameter name for the sole parameter of this report (this should generally not need to be

updated).

FILE_NAME_FORMAT This denotes the file name format that will be used when saving the rendered output. The first token will

be replaced with the start and end year of the work plan year being rendered. The second token will be replaced with the district number of the work plan. The third token will be replaced with the district name of the work plan. The fourth token will be replaced with the file extension of the selected rendering

format.

RENDER_FORMATThis is a string indicating which rendering format should be used by SQL Server Reporting Services.

This is generally set to PDF, but other formats may be desirable someday.

In addition, there are several values within the **app.config** file that may need to be changed depending upon the environment for which you are generating the reports.

Connection strings The connection string needs to be correctly setup depending on the environment you wish to generate

reports for .:

Server=doe-tsd02\dev Development

Server=doe-tsql01\test Test
Server=doe-psql01\prod Production

Web Service URL

The web service URL also has to be setup according to the environment you want to generate reports

for:

http://doe-tsd02/ReportServer/ReportExecution2005.asmx Development

http://doe-tapp01/ReportServer/ReportExecution2005.asmx Test
http://doe-papp01/ReportServer/ReportExecution2005.asmx Production

Each of the above settings may require some further security setup. Connection strings, for example, may need to have a username and password put into them in order to provide the person executing the code permissions to read the database. In addition, it may be necessary to change the credentials provided to the report execution web service within the code, but if a member of the EFIS Release Management team runs the application it shouldn't be an issue.

Once the application is started, by default it will simply retrieve a list of all of the work plans for the specified year and begin rendering a district report and saving the output to the specified folder. Once complete, it will determine whether or not the work plan year can be marked as 'Reports Generated' (which is a requisite for eventually archiving the year).

The application will report its progress while rendering the reports until it completes. If an error is encountered, the error message will be displayed. Upon completion, it will determine whether or not the current year can be marked as 'Reports Generated'. If it can, you will be prompted to mark the year as complete:

```
Skipping report generation...
This work plan year can now be marked as 'Reports Generated'. Would you like to
this now (y/n)?
```

If you enter 'y', the work plan year will be marked as 'Reports Generated'. As an alternative, you can select 'n' at this time in order to give some time for reviewing the work plan reports that were generated by the process. You can then later skip the report generation process and jump right to this prompt again by setting the 'SKIP_GENERATION' Boolean value to 'true'.

Phase 4 - Mark Year as 'Archived'

Once all work plans have been marked as 'Reports Generated', you can archive the year. This can be done by OEF work plan super users via the 'Manage Work Plans' screen.

Once all of the above steps have been successfully completed, the 'Archive (work plan year) work plans' button under the 'Open Work Plans' section of the screen will be enabled. Clicking this button marks the current work plan year as 'Archived'.

Pending Work Plans

Pending work plans are those that have been created, but are not yet open and available for editing by district users. You can us work plans for the upcoming year, and also take any work plans that are currently pending and open them for editing by district I pending at a time, and those work plans must have all of their external data loaded before they can be opened for editing.

No work plans are currently pending.

Create the 2008 - 2009 work plans

Open Work Plans

Open work plans are currently available for editing by district users. Open work plans can also be reviewed by OEF staff through plans can be open at a time, and these work plans must have their reports generated and saved before they can be archived.

The 2007 - 2008 work plans are currently open and have had their reports successfully generated.

Archive the 2007 - 2008 work plans

Once a work plan year has been archived, both OEF and district users will not be able to make any data edits within the web application until a new year is opened. When district users log in and attempt to navigate to one of the work plan sections (i.e. 'Expenditure') will be automatically redirected to the Five Year Work Plan homepage and presented with an error message informing them that were no work plans currently open for editing.

Error-

There is no work plan currently available for editing.

Five Year Work Plan Instructions

The 5-year district facilities work program is available on-line to all school districts through the Educationa longer in use.

Phase 5 - Archive all lookup table values for historical purposes

One final step before closing out a work plan year and opening another is to make a backup copy of all of the lookup table values for the work plan year being closed in the EFISHistory database. This helps ensure that any changes made to these tables can later be reconciled against what they were for each work plan year historically should the need ever arise. This can be accomplished with simple 'select into' Scripts by a member of the EFIS release management team.

The current list of Work Plan lookup tables to be copied can be found in Appendix 2 of this document.

Phase 6 - Make any needed updates to the work plan screens and database

Once the previous work plan year has been archived and before the new work plan year can be opened, it may be necessary to make changes both to the website code and work plan database tables. These changes will be the result of both OEF and EFIS development team input, though they typically will be implemented by the EFIS development team in the form of a production release. These updates could include:

- -Activating / deactivating certain lookup table records.
- -Adding new lookup table records.
- -Modifying business rule enforcement code.
- -Adding or removing certain data elements from existing screens.
- -Adding or removing entire screens.
- -Adding or removing database fields or tables.

In some cases it may be desirable perform a simulation of closing and opening a new work plan year in order to ensure that any of these updates will perform as expected. In this case, it's best to use the 'EFISSim' training environment for this kind of testing.

Phase 7 - Load Current COFTE and Projected COFTE data.

Step 1 - COFTE updates

Toward the end of each fiscal year, COFTE data will be published and then compiled by the Office of Educational Facilities. OEF should furnish the EFIS development team with a spreadsheet containing COFTE values. While the exact format of the data may vary from year to year, the following fields should be included:

Field Name	Data Type	Description
DistrictNumber	int	Numeric code of the district.
Grade	Varchar(2)	2 letter code of the grade.
GradeHSDNumber	decimal(10, 2)	COFTE value for the giving grade and facility
Facility Number	Varchar(10)	Facility Number to apply COFTE.

Assuming that the spreadsheet data was imported to a table called 'COFTE_Tmp', the data will then be loaded into the COFTE table by executing the 'Load COFTE' script located in 'TFS' under EFIS DB Project.

Once this data has been loaded and confirmed by OEF, the temporary COFTE_Tmp table can be dropped

Step 2 - Projected COFTE updates

Toward the end of each fiscal year, projected COFTE data will be published and then compiled by the Office of Educational Facilities. OEF should furnish the EFIS development team with a spreadsheet containing the 4 projected year's COFTE values by year. While the exact format of the data may vary from year to year, the following fields should be included:

Field Name	Data Type	Description
DistrictNumber	int	Numeric code of the district.
Grade	Varchar(50)	2 letter code of the grade.
Year2Projected	int	Projected COFTE value of the work plan second year for the district.
Year3 Projected	int	Projected COFTE value of the work plan third year for the district.
Year4 Projected	int	Projected COFTE value of the work plan fourth year for the district.
Year5 Projected	int	Projected COFTE value of the work plan fifth year for the district.

Assuming that the spreadsheet data was imported to a table called 'COFTEProjected_Tmp', the data will then be loaded into the COFTEProjected table by executing the 'Load Projected COFTE' script located in 'TFS' under EFIS DB Project.

Once this data has been loaded and confirmed by OEF, the temporary COFTEProjected Tmp table can be dropped.

Phase 8 - Create the (Current Year) Work Plans.

Once all the COFTE data has been loaded by EFIS development team the work plans can be created. This can be done by OEF work plan super users via the 'Manage Work Plans' screen or by EFIS Development team/EFIS Release Management role.

Pending Work Plans 🛛

Pending work plans are those that have been created, but are not yet open and available for editing by district users. You can use this screen to create a new set of pending work plans for the upcoming year, and also take any work plans that are currently pending and open them for editing by district users. Only one set of work plans can be pending at a time, and those work plans must have all of their external data loaded before they can be opened for editing.

No work plans are currently pending.

Create the 2008 - 2009 work plans

Open Work Plans

Open work plans are currently available for editing by district users. Open work plans can also be reviewed by OEF staff through this website interface. Only one set of work plans can be open at a time, and these work plans must have their reports generated and saved before they can be archived.

The 2007 - 2008 work plans are currently open, but have not yet had their reports generated. You must generate the reports for all of the open work plans before archiving them.

Archive the 2007 - 2008 work plans

Phase 9 - Load FISH Data

Step 1 - Load WorkPlanFISHSnapshot

The EFIS database contains a table called 'WorkPlanFISHSnapshot' that is used for storing aggregated data for each active facility within FISH at the time the snapshot is created. The following data fields are imported from FISH and stored in this snapshot:

Field Name	Description
WorkplanFISHSnapshotID	Unique number assigned to each snapshot record.
WorkPlanYearID	Foreign key to the 'WorkPlanYear' table that provides 'versioning' to each set of snapshot records.
FacilityID	Foreign key to the 'Facility' table that denotes which facility this record was created from.
FacilityNumber	Number of the facility at the time the snapshot was created.
FacilityName	Name of the facility at the time the snapshot was created.
FacilityUseID	Foreign key to the Facility Use record representing what use code the facility had when the snapshot was created.
InstructionalStatusID	Foreign key to the Instructional Status record representing what kind of instructional status the facility had when the snapshot was created (Instructional, Non-Instructional, or Both)
CapitalOutlayClassificationID	Foreign key to the Capital Outlay Classification record representing what COC code the facility had when the snapshot was created.
MinGradeHousedID	Foreign key to the Grade Housed record representing what minimum grade was housed at the facility when the snapshot was created.
MaxGradeHousedID	Foreign key to the Grade Housed record representing what maximum grade was housed at the facility when the snapshot was created.
FacilitySuffixID	Foreign key to the Facility Suffix record representing what the suffix code was at the time the snapshot record was created.
FacilityCapacity	Value denoting what the calculated capacity was at the facility at the time the snapshot was created (i.e. the total satisfactory stations multiplied by the utilization factor).
TotalStudentStations	Value denoting the total of all student stations in all active rooms within the facility at the time the snapshot was created.
TotalFailedStandardsStudentStations	Value denoting the total of all student stations in active rooms that have a condition code of 'Fails Standards'.
TotalSatisfactoryStudentStations	Value denoting the total of all student stations in active rooms that have a condition code of 'Satisfactory'.
TotalRelocatableStudentStations	Value denoting the total of all student stations in active rooms that are in 'Relocatable' buildings and have a condition code of 'Satisfactory'.
CurrentCOFTE	The total of all current COFTE values for all grades within the facility at the time the snapshot was created. Note that 'current' COFTE in this case would actually refer to COFTE from the year previous to the work plan year being created, because 'current' COFTE is posted a year behind. For example, the 2007-2008 work plans would actually be using 'current' COFTE for the 2006-2007 year.
TotalClassrooms	Count of all rooms within the facility that have a condition code of 'Satisfactory' and carry some student capacity (i.e. student station count > 0) at the time the snapshot was created.
TotalFailsStandardsClassrooms	Count of all rooms within the facility that have a condition code of 'Fails Standards' and carry some student capacity (i.e. student station count > 0) at the time the snapshot was created.
TotalLeasedClassrooms	Count of all rooms within the facility that have a condition code of 'Satisfactory', carry some student capacity (i.e. student station count > 0), and that are in a building with an owner code of 'Lease Rent' at the time the snapshot was created.
TotalLeasedStudentStations	Count of all student stations within rooms that reside in buildings with an Owner code of 'Lease Rent'.

TotalReplacementsYear1	Total number of 'Scheduled for Replacement' relocatable units that will actually be replaced in the first year of the work plan. *NOTE: At the current time these values are not automatically pulled in from FISH, but rather are updated manually by the district users.
TotalReplacementsYear2	Total number of 'Scheduled for Replacement' relocatable units that will actually be replaced in the second year of the work plan. *NOTE: At the current time these values are not automatically pulled in from FISH, but rather are updated manually by the district users.
TotalReplacementsYear3	Total number of 'Scheduled for Replacement' relocatable units that will actually be replaced in the third year of the work plan. *NOTE: At the current time these values are not automatically pulled in from FISH, but rather are updated manually by the district users.
TotalReplacementsYear4	Total number of 'Scheduled for Replacement' relocatable units that will actually be replaced in the fourth year of the work plan. *NOTE: At the current time these values are not automatically pulled in from FISH, but rather are updated manually by the district users.
TotalReplacementsYear5	Total number of 'Scheduled for Replacement' relocatable units that will actually be replaced in the fifth year of the work plan. *NOTE: At the current time these values are not automatically pulled in from FISH, but rather are updated manually by the district users.
TotalBuildings	Total number of buildings within the facility that were active at the time the snapshot was created.
TotalLeasedBuildings	Total number of buildings within the parent facility that were active and had an owner code of 'Lease Rent' at the time the snapshot was created.

Step 2 - Load 'Failed Standards' Relocatables

In addition to the facility-level snapshot data captured above, the 'Fails Standards Relocatables' screen also has to be loaded from FISH. The needed data for this screen does not live in the WorkplanFISHSnapshot table because this screen requires the total number of failed standards rooms broken down by **facility and owner code**, rather than just facility. A process very similar to the snapshot loading process parses through all active facilities within each district, and breaks down any failed standards rooms into their respective owner codes to provide aggregates and then update the appropriate table in the database.

Step 3 - Load 10 and 20 Year Planned Utilization

The 'future facility' data for the Long Range Planning 10 & 20 year utilization has to be loaded from FISH. The data that is loaded consists of FISH student station counts, FISH capacity, and FISH COFTE values grouped into all Elementary Schools, all Middle schools, all High Schools, and all other schools. If an approved survey is linked to a five-year work plan and that approved survey has long range planning data, the five year work plan will use and display that data instead. The roll forward process will not apply for the 10 and 20-year utilization since COFTE data changes and must generate new numbers.

Phase 10 - Roll/Copy Data Forward

Once the FISH snapshot data has been created, we can begin "rolling forward" certain data elements within the work plan. This rolling forward is done primarily to promote consistency and accuracy of data between versions of the work plan in addition to saving district users data entry time each year. Below is a breakdown of all of the screens within the work plan that are affected by the rollover, a description of the rollover activities that will be needed, in addition to the database table(s) that are associated with them.

Expenditure Screens

Maintenance Expenditure

Steps:

- 1. Any records that correspond to 'Item' values that are now 'inactive' will be discarded.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.
- Any facility associations that reference facilities no longer appearing in the new version of the FISH snapshot will be removed.
- 4. Once complete, if there are any active maintenance expenditure type records that are not being accounted for within the rolled forward data, default records representing those item types will be created.

Database tables:

- ExpenditureMaintenance
- ExpenditureMaintenanceFacilityAssociation
- ExpenditureMaintenanceType

Local Expenditure

Steps:

- 1. Any records that correspond to 'Item' values that are now 'inactive' will be discarded.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.
- 3. Once complete, if there are any active local expenditure type records that are not being accounted for within the rolled forward data, default records representing those item types will be created.

Database tables:

- ExpenditureLocal
- ExpenditureLocalType

Revenue Screens

Fair Share Revenue

Steps:

1. All records will have their year 1 values discarded and the remaining four years' values moved up one position.

Database tables:

RevenueMitigation

Sales Surtax Revenue

Steps:

1. Any data that is present will be copied forward.

Database tables:

TrackingSalesTax

Additional Revenue

Steps:

- 1. Any records that correspond to 'Item' values that are now 'inactive' will be discarded.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.

Database tables:

- RevenueAdditional
- RevenueAdditionalType

Project Schedule Screens

Capacity Project Schedules

Steps:

- 1. Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.

Database tables:

- ProjectSchedule
- WorkPlanFISHSnapshot

Other Project Schedules

Steps:

- 1. Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.

Database tables:

- ProjectSchedule
- WorkPlanFISHSnapshot

Additional Project Schedules

Steps:

- 1. Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.

Database tables:

- ProjectSchedule
- WorkPlanFISHSnapshot

Tracking Screens

Capacity

Steps:

- 1. Create a new, empty record corresponding to each active Work Plan FISH Snapshot record.
- 2. Create new, empty records to represent the 'COFTE Balance' table records that appear near the bottom of the screen.

Database tables:

WorkPlanFISHSnapshot

- TrackingCapacity
- TrackingCapacityCOFTEBalance
- TrackingGradeLevelType

Net New Classrooms

Steps:

1. Create a new, empty record corresponding to each active Grade Level Type.

Database tables:

- TrackingNetNewClassroom
- TrackingGradeLevelType

Relocatable Replacement

Steps:

- 1. Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 2. All other records will have their year 1 values discarded and the remaining four years' values moved up one position.

Database tables:

WorkPlanFISHSnapshot

Leased Facilities

Steps:

- Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 2. All other records will have any data present copied forward to a new record
- 3. If any snapshots exist for which there are no records to copy, a new empty record will be created.

Database tables:

- WorkPlanFISHSnapshot
- TrackingLeasedFacility

Charter Schools

Cto	nc	
ડાહ	μo	

1. Any data that is present will be copied forward.

Database tables:

TrackingCharterSchools

Special Purpose Classroom

Steps:

- 1. Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 1. All other records will have their values carried forward.

Database tables:

• TrackingSpecialPurposeClassroom

Relocatable Student Stations

Steps:

- 1. Any records that correspond to facilities that no longer appear in the snapshot will be removed.
- 2. All other records will have their year 2 values discarded and the remaining three years' values moved up one position.
- 3. If any snapshots exist for which no record was carried forward, an empty record will be created.

Database tables:

- TrackingRelocatableStuSta
- WorkPlanFISHSnapshot

Planning Screens

Class Size Reduction Planning

Steps:

School Closure Planning Steps: Copy forward any data that is present. Database tables: PlanningSchoolClosure **Long Range Planning Screens** NOTE: The below actions will only be performed if the Five Year Survey associated with the work plan record does not already have long range planning data associated with it. **Ten Year Maintenance and Repair** Steps: Any associations to facilities that no longer appear in the snapshot will be discarded. 1. 2. Copy forward any other data that is present. Database tables: LongRangePlanningMaintenanceProject LongRangePlanningMaintenanceProjectFacilityAssociation **Ten Year Capacity** Steps:

Copy forward any data that is present.

PlanningClassSizeReduction

Database tables:

1.

Database tables:

Any data that is present will be copied forward.

LongRangePlanningCapacityProject

Ten Year Infrastructure Planning

Steps:

1. Any data that is present will be copied forward.

Database tables:

LongRangePlanningInfrastructure

Twenty Year Maintenance and Repair

Steps:

- 1. Any associations to facilities that no longer appear in the snapshot will be discarded.
- 2. Copy forward any other data that is present.

Database tables:

- LongRangePlanningMaintenanceProject
- LongRangePlanningMaintenanceProjectFacilityAssociation

Twenty Year Capacity

Steps:

1. Any data that is present will be copied forward.

Database tables:

• LongRangePlanningCapacityProject

Twenty Year Infrastructure Planning

Steps:

2. Any data that is present will be copied forward.

Database tables:

• LongRangePlanningInfrastructure

Phase 11 - Import External Data

1 - PECO Revenue updates

Toward the end of each fiscal year, PECO revenue data will be compiled by the Office of Educational Facilities. OEF should furnish the EFIS development team with a spreadsheet containing the current year and 4 projected year's PECO maintenance and new construction values by year. While the exact format of the data may vary from year to year, the following fields should be included:

Field Name	Data Type	Description
DistrictNumber	int	Numeric code of the district.
Year1Maintenance	money	PECO maintenance dollars in the current year of the Work Plan
Year1NewCons	money	PECO new construction dollars in the current year of the Work Plan
Year2Maintenance	money	Projected PECO maintenance dollars in the second year of the Work Plan
Year2NewCons	money	Projected PECO new construction dollars in the second year of the Work Plan
Year3Maintenance	money	Projected PECO maintenance dollars in the third year of the Work Plan
Year3NewCons	money	Projected PECO new construction dollars in the third year of the Work Plan
Year4Maintenance	money	Projected PECO maintenance dollars in the fourth year of the Work Plan
Year4NewCons	money	Projected PECO new construction dollars in the fourth year of the Work Plan
Year5Maintenance	money	Projected PECO maintenance dollars in the fifth year of the Work Plan
Year5NewCons	money	Projected PECO new construction dollars in the fifth year of the Work Plan

Assuming that the spreadsheet data was imported to a table called 'RevenuePECO_Tmp', the data will then be loaded into the RevenuePECO table by executing the 'Load RevenuePECO' script located in 'Conversion Scripts\WorkPlan' folder.

Once this data has been loaded and confirmed by OEF, the temporary RevenuePECO_Tmp table can be dropped.

2 - Classroom for Kids Revenue updates

Toward the end of each fiscal year, 'Classrooms for Kids' revenue data will be compiled by the Office of Educational Facilities. OEF should furnish the EFIS development team with a spreadsheet containing the current year new construction values. While the exact format of the data may vary from year to year, the following fields should be included:

Field Name	Data Type	Description	
DistrictNumber	int	Numeric code of the district.	
Year1CFKValue	money	Classrooms for Kids dollars in the current year of the Work Plan	

Assuming that the spreadsheet data was imported to a table called 'RevenueAdditional_CFK_Tmp', the data will then be loaded into the RevenueAdditional table by executing the 'Load Classrooms for Kids' script located in 'Conversion Scripts\WorkPlan' folder.

Once this data has been loaded and confirmed by OEF, the temporary RevenueAdditional_CFK_Tmp table can be dropped.

3 - Property Valuation updates

Toward the end of each fiscal year, Property Valuation revenue data will be compiled by the Educational and Demographic Research office. OEF should furnish the EFIS development team with a spreadsheet containing the current year and 4 projected year's property values by year, by district. While the exact format of the data may vary from year to year, the following fields should be included:

Field Name	Data Type	Description
DistrictNumber	int	Numeric code of the district.
Year1	money	Property Valuation amount for the district in the current year of the Work Plan
Year2	money	Property Valuation amount for the district in the second year of the Work Plan

Year3	money	Property Valuation amount for the district in the third year of the Work Plan
Year4	money	Property Valuation amount for the district in the fourth year of the Work Plan
Year5	money	Property Valuation amount for the district in the fifth year of the Work Plan

Assuming that the spreadsheet data was imported to a table called 'RevenueTwoMil_Tmp', the data will then be loaded into the RevenueTwoMil table by executing the 'Load RevenueTwoMil.sql' script located in 'Conversion Scripts\WorkPlan' folder.

Once this data has been loaded and confirmed by OEF, the temporary RevenueTwoMil_Tmp table can be dropped.

4 - Revenue CO and DS updates

Toward the end of each fiscal year, Property Valuation revenue data will be compiled by the Educational and Demographic Research office. OEF should furnish the EFIS development team with a spreadsheet containing the current year and 4 projected year's CO&DS values by year, by district. While the exact format of the data may vary from year to year, the following fields should be included:

Field Name	Data Type	Description
DistrictNumber	int	Numeric code of the district.
CO & DS Type Id	Int	CO & DS Cash Flow-through Distributed or CO & DS Interest on Undistributed CO
Year1	money	Property Valuation amount for the district in the current year of the Work Plan
Year2	money	Property Valuation amount for the district in the second year of the Work Plan
Year3	money	Property Valuation amount for the district in the third year of the Work Plan
Year4	money	Property Valuation amount for the district in the fourth year of the Work Plan
Year5	money	Property Valuation amount for the district in the fifth year of the Work Plan

Assuming that the spreadsheet data was imported to a table called 'RevenueCODS_Tmp', the data will then be loaded into the RevenueCODS table by executing the script located in TFS Release version folder.

Once this data has been loaded and confirmed by OEF, the temporary RevenueCODS Tmp table can be dropped.

Phase 11 - Open work plans for Editing

Once the steps 9, 10, and 11 are complete the work plans can be open for editing at the discretion of the OEF office. This can be done by OEF work plan super users via the 'Manage Work Plans' screen.

Pending Work Plans 🛛

Pending work plans are those that have been created, but are not yet open and available for editing by district users. You can use this screen to create a new set of pending work plans for the upcoming year, and also take any work plans that are currently pending and open them for editing by district users. Only one set of work plans can be pending at a time, and those work plans must have all of their external data loaded before they can be opened for editing.

The 2008 - 2009 work plans are currently pending and have had their external data loaded.

Open the 2008 - 2009 work plans for editing

Open Work Plans

Open work plans are currently available for editing by district users. Open work plans can also be reviewed by OEF staff through this website interface. Only one set of work plans can be open at a time, and these work plans must have their reports generated and saved before they can be archived.

No work plans are currently open.

Appendix 1 - Breakdown of Data Loading Actions by Screen

Expenditure Screens

Screen Name	Description
Maintenance Expenditure	Roll each year's data forward, removing any records that refer to
	inactive item types.
Local Expenditure	Roll each year's data forward, removing any records that refer to
	inactive item types.

Revenue Screens

Screen Name	Description
2-Mill Revenue	Data will be imported from an external spreadsheet.
PECO New Construction Revenue	Data will be imported from an external spreadsheet.
CO & DS Revenue	Data will be imported from an external spreadsheet.
Fair Share Revenue	Roll each year's data forward.
Sales Surtax Revenue	If any data is present, copy that data forward.
Additional Revenue	Roll each year's data forward, removing any records that refer to
	inactive item types.

Project Schedules

Screen Name	Description
Capacity Project Schedules	Roll each year's data forward, removing any records that refer to facilities for which no new snapshot has been created.
Other Project Schedules	Roll each year's data forward, removing any records that refer to facilities for which no new snapshot has been created.
Additional Project Schedules	Roll each year's data forward, removing any records that refer to facilities for which no new snapshot data has been created.

Tracking

Screen Name	Description
Capacity	Create a new record for each active work plan FISH snapshot
	record in the new year as well as a record for each Grade Level
	Type in the COFTE balance table.
Relocatable Replacement	Roll each year's data forward, removing any records that refer to
	facilities for which no new snapshot has been created.
Charter School	If any data is present, copy it forward.
Special Purpose Classroom	If any data is present, copy it forward.
Infrastructure	No action will be taken.
Net new classrooms	Create a new record for each Grade Level Type.
Relocatable student stations	Roll each year's data forward, removing any records that refer to
	facilities for which no new snapshot data has been created.
Leased Facilities	Copy any data forward that corresponds to still active fish
	snapshots. Create new records for any snapshots that aren't
	covered.
Failed Standard Relocatables	This data is loaded along with the Work Plan FISH snapshot data.

Planning

Screen Name	Description
Class Size Reduction Planning	If any data is present, copy it forward
School Closure Planning	If any data is present, copy it forward.

Long Range Planning

NOTE: The actions listed below are only applicable if the no long range planning data is found in the associated Five Year Survey.

Screen Name	Description
Ten-Year Maintenance and Repair	If any data is present, copy it forward.
Ten-Year Capacity	If any data is present, copy it forward.
Ten-Year Planned Utilization	If any data is present, copy it forward.
Ten-Year Infrastructure Planning	If any data is present, copy it forward.
Twenty-Year Maintenance and Repair	If any data is present, copy it forward.
Twenty-Year Capacity	If any data is present, copy it forward.
Twenty-Year Planned Utilization	If any data is present, copy it forward.
Twenty-Year Infrastructure Planning	If any data is present, copy it forward.

Appendix 2 - Work Plan Reference Tables

The following are the reference tables that need to be considered when creating and archiving work plan years:
ExpenditureLocalType
ExpenditureMaintenanceType
ExpenditureStateType
FundCode
LongRangePlanningGradeLevelType
LongRangePlanningType
PlanningItemType
ProjectType
RevenueAdditionalType
RevenueCODSType
RevenuePECOType
TrackingGradeLevelType
TrackingSalesTaxType
TrackingSpecialPurposeClassroomType
WorkPlanSection
WorkPlanStatusType
WorkPlanYearStatusType

Revision History

Date	Person Responsible	Description
3/29/2007	Jesse Taber	Reorganized some of the field descriptions to be more consistent and updated some screen shots.
3/30/2007	Kathy White	Revisions
4/2/2007	Troye Stonich	Minor revisions based on updated requirements
4/11/2007	Troye Stonich	Revisions based on updated requirements
6/7/2007	Troye Stonich	Added Data Services section
6/15/07	Kathy White	Recaptured new screens as updates were finished
02/12/08	Brian Gouin	Updated screens.
03/19/2008	Jesse Taber	Updated the data services section to include new processes for data loading and rolling data forward.
3/20/2008	Jesse Taber	Updated after feedback from Charles.
4/3/2008	Jesse Taber	Completed sections on work plan loading, opening, closing, and archiving.
4/9/2008	Jesse Taber	Refactored the data loading phases.
04-23-2008	David Medina	Refactored the Data Services steps.
07-10-2008	David Medina	Updated to add information regarding Revenue CO and DS data and Long Range Planning Data.
08-28-2008	David Medina	Updates to the 10 and 20 year long range utilization data.

Functional Design Specification

Community College

Version: 1.0

Table of Contents

DESIGN OVERVIEW	1
FUNCTIONAL REQUIREMENTS	2
USER SERVICES	3
1 - Manage Surveys	
1.1 - Create New Survey	3
1.2 - View surveys	4
1.3 - SUBMIT SURVEYS	6
2 - FACILITY LIST AND INVENTORY	7
2.1 - COFTE PROJECTIONS	8
2.2 - VIEW/EDITFACILITYLIST	8
2.3 - VIEWSITES	9
2.4 - VIEWBUILDINGS.	10
2.5 - VIEWROOMS	11
3 - RECOMMENDATIONS	
3.1 - COLLEGE-WIDE RECOMMENDATIONS	12
3.2 - SITE IMPROVEMENT.	
3.3 - NEW CONSTRUCTION/REMODELING/RENOVATION	14
4 - FUNDING	
4.1 -EXPENDITURESBYPROJECT TYPE	15
4.2-EXPENDITURES BYFUND SOURCE.	
4.3-CAPITALOUTLAY BONDS.	19
5 - PROJECT PRIOIRTY LISTS	
5.1- ADD PROJECT PRIORITY LIST	
5.1.2 - PROJECT PRIORLITY LIST WIZARD	
5.2-VIEW PROJECT PRIORITY LIST	
5.3- PROJECT PRORITIY LIST DETAILS	
5.4 - SUBMITTED PROJECT PRIORITY LIST	
5.5 - APPROVAL OF PROJECT PRIORITY LIST	25
6-REPORTS	
6.1-EXISTING AND RECOMMENDED SF	
6.2-SATISFACTORY STUDENT STATIONS	
6.3-EDUCATIONAL PLANTS REPORT	28
7 - ADMINISTRATIVE	
7.1surveysections.	
7.2-FUNDEXPENDITURETYPES	
7.3-FUNDSOURCETYPES	
7.4-GENERALRECOMMENDATIONTYPES	
7.5- COST PER SQ FT	33
DEVISION HISTORY	34

Design Overview			

Functional Requirements

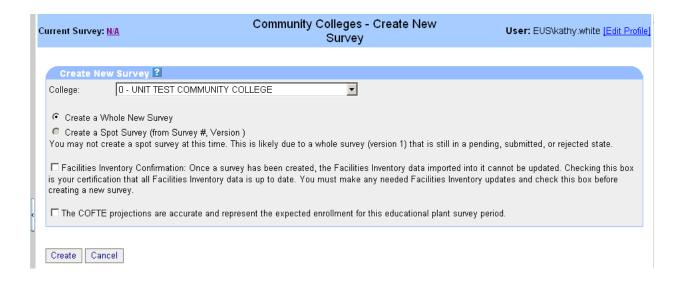
User Services

1 - Manage Surveys

Requirements Satisfied

Requirement #	Description	Screen

1.1 - Create New Survey



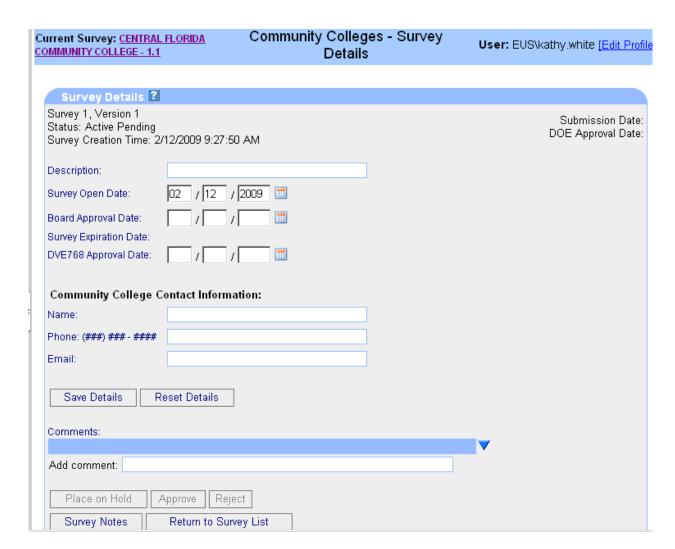
This screen allows the user to either create a whole new survey or a spot survey. The user must check the Facilities Inventory Confirmation box acknowledgment and the COFTE projections box before the survey creation.

Field Name	Required	Description	Special Validation
Create Whole	No	Checkbox to choose to create a whole new	
Survey		survey	
Create Spot Survey	No	Checkbox to choose to create a Spot Survey	
Facilities Inventory Confirmation	Yes	Checkbox to certify confirmation	
COFTE projections	Yes	Checkbox to certify accuracy	

1.2 - View Surveys



This screen allows the user to see all of their available surveys by Survey Number, Survey Version, Survey Date Current Status, Creation Time, Approval Date, and Submission Date of the survey. Note: The Approval Date and Submission Date will only be displayed if the survey was submitted and/or approved.



This screen captures the survey details of the contact person for the district.

Field Name	Required	Description	Special Validation
Description	No	Description of the survey	
Survey open date	Yes	Date the survey opened	
Board approval date	Yes	The DOE board approval date for the survey submission	
Survey expiration date	Yes	Date of approval by district	
Name	Yes	District contact name	
Phone number	Yes	District contact phone number	
Email	Yes	District contact email address	

1.3 - Submit Survey

Current Survey: <u>BREVARD COMMUNITY</u> OLLEGE - 19.1	Community Colleges - Subm Survey
Submit Completed Survey	?
All Sections must be complete for a valid	submission.
Current Survey Status: Active Pending	
Submit	
Section Name	Site Name
S COFTE Projections	
ቖ Facility List - General Classroom	COCOA CAMPUS
ቖ Facility List - General Classroom	MELBOURNE CAMPUS
🚳 Facility List - General Classroom	TITUSVILLE CAMPUS
ቖ Facility List - General Classroom	GOLF TEACHING FACILI
🚳 Facility List - General Classroom	PALM BAY CAMPUS
ቖ Facility List - General Classroom	COCOA VILLAGE PLAYHO

This screen shows the sections of the survey by site name. All sections must be completed before the submission of the survey. After all sections are complete, the user may click on the submit button.

2 - Facility List and Inventory

Requirements Satisfied

Requirement #	Description	Screen

2.1 - COFTE Projections

Computation Of Projection For Site Capital Outlay Full-Time Equivalent Student Enrollment ☑

☐ Mark As Complete

COFTE must include both vocational and non-vocational projections for all programs that will require the provision of permanent student stations.

	justed Annual FTE: Annual FTE: +/- FTE:	0.00	0.00 0.00 0.00	0.00	0.00	0.00
VOCATIONAL FTE:	•					
	justed Annual FTE:	0.00	0.00	0.00	0.00	0.00
Ad	justed Annual FTE:	0.00	0.00	0.00	0.00	0.00
_						
	+/- FTE:	0.00	0.00	0.00	0.00	0.00
	Annual FTE	0.00	0.00	0.00	0.00	0.00
NON VOCATIONAL FTE:						

This screen displays to the user the Non Vocational FTE and Vocational FTE for the projected 5 years. The adjusted Annual FTE is then calculated along with the Total Capital Outlay FTE projections

Field Name	Required	Description	Special Validation
School	Yes	The school facility	

2.2 - View/Edit Facility List

Facility List 🛭

☐ Mark As Complete

General-purpose classrooms are generic-type spaces for multiple users. They can be scheduled and used, one hour after another, by any number of different kinds of occupants. Typically, general classrooms are simple rooms with tablet armchairs, used by a teacher and a class of students, where the courses taught can change every hour.

	FTE		Stations Allowed	Current Stations
General Classroom:	5323.00		2662	0
Non-Vocational:	3416.00		854	0
Vocational:	1907.00		954	0
			General Classroom Totals	Grand Totals
Site:	Ocala Campus 🔻	Stations:	0	0
Category:	Classroom	Net Square Feet:	0	0
Subcategory:	General Classroom 🔻			

Total Student Stations Needed	Space Description	Stations Per Space	SqFt Per Station	SqFt Each Space	Total Spaces	Total SqFt	Total Stations
0	Classroom	0	25	0	0	0	0
0	Storage, Material				0	0	

Auxiliary Space	Sq. Feet Allowed
Library / Study	277761
Audiovisual	162633
Auditorium / Exhibition	79453
Student Services	188632
Physical Education	135755
Office	314388
Support Services	204845
Custodial	27666
Circulation	281269
Mechanical / Sanitation	44014

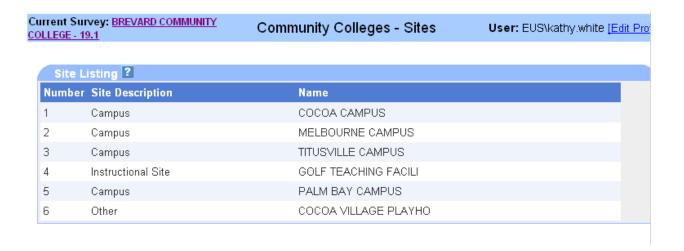
Save

This screen captures the Total Student Stations Needed and the Stations Per Space. The General Classroom Totals and the Grand Totals are calculated for the site.

Field Name	Required	Description	Special Validation
i icia i tailic	i i i i i i i i i i i i i i i i i i i	DC3011ptio11	Opcoidi Valladiloli

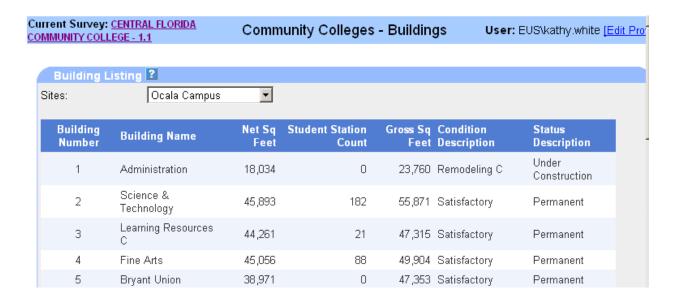
Total Student Stations Needed	Yes	Enter the total number of student stations needed	
Stations Per Space	Yes	Enter the total number of stations per space	

2.3 - View Sites



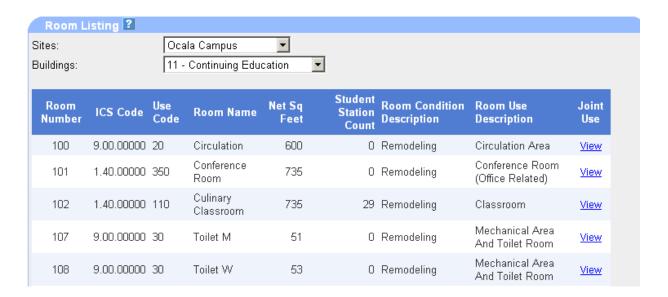
This is a descriptive listing by Number, Description and Name of each site for the community college within the current survey.

2.4 - View Buildings



This is a descriptive listing of each building for the community college within the current survey showing the building number, building name, net square feet, number of student stations, gross square feet, condition description and the status description.

2.5 - View Rooms



This is a descriptive listing of each room within the building. The room number, ICS code, use code, room name, net square feet, student station count, room condition description, room use description and joint use are all listed.

3 - Recommendations

Requirements Satisfied

Requirement #	Description	Screen

3.1 - College-wide Recommendations

Current Survey: CENTRAL FLORIDA COMMUNITY COLLEGE - 1.1

Community Colleges -College-wide Recommendations

User: EUS\kathy.white [Edit Profile]

College-wide Recommendations 🛭

✓ Mark As Complete

List all the costs, in aggregate, for general survey recommendation types that apply to all sites and which do not require a specific educational plant survey recommendation.

No.	Description	Estimated Cost
SR.01	Correct deficiencies relating to safety to life, health, and sanitation as identified in the comprehensive Safety Inspection Report pursuant to $\$4.4(1)$ and $\$5(1)$ SREF.	\$0
SR.02	Necessary modifications for the physically disabled in existing buildings recommended for continued use as provided for in §255.21 F.S.	\$0
SR.03	Replacement of roofs at existing facilities as provided in $\S1.2(55)$ SREF and $\S423.12$ Florida Building Code.	\$0
SR.04	Replace or purchase of equipment for existing facilities pursuant to §1.2(55) SREF.	\$0
SR.05	Provide for sanitation facilities for students, staff, and the public pursuant to §5(1) SREF and §423.2 Florida Building Code.	\$0
SR.06	Provide for custodial facilities pursuant to §423.20 Florida Building Code.	\$0
	Total:	\$0

Save

This screen displays a list of the recommendations and allows the user to enter the estimated cost for it.

Field Name	Required	Description	Special Validation
Estimated Cost	Yes	The cost for the recommendation	

3.2 - Site Recommendations

Community Colleges - Site Recommendations

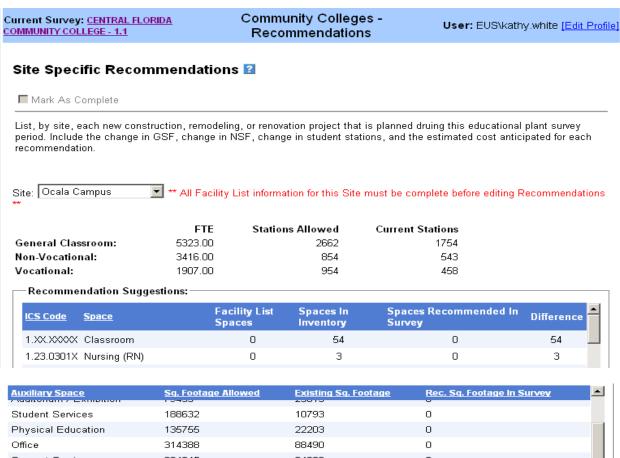
User: EUS\kathy.white [Edit Profile]

Site F	Recommendations 🛭	
☐ Mar	As Complete	
	site, each project that is planned for site improvement and incl endation.	clude the anticipated site improvement cost for each
Site: O	cala Campus 🔻	
	Description	Estimated Cost
<u>Delete</u>		\$0
	Totals:	: \$0
Save	Add New	

This screen has a text box to enter the new site improvement and give the estimated cost of the recommendation.

Field Name	Required	Description	Special Validation
Description	Yes	Description of the improvement recommended	
Estimated Cost	Yes	The cost of the improvement	

3.3 - New Construction/Remodeling/Renovation



Student Services	100032	10793	U	
Physical Education	135755	22203	0	
Office	314388	88490	0	
Support Services	204845	34866	0	
Custodial	27666	3306	0	
Circulation	281269	109602	0	
Mechanical / Sanitation	44014	49802	0	-

— Current Recommendations:

There are currently no recommendations for this site.

These screens show the user the recommendation suggestions.

4 - Funding

Requirements Satisfied

Requirement #	Description	Screen

4.1 - Expenditures By Project Type

Current Survey: BREVARD COMMUNITY COLLEGE - 1.1

Community Colleges - CO Expenditures
By Project Type

Fund Expenditures 2

Mark As Complete

All capital outlay expenditures must be recorded here for each of the five years covered in the current educational plant survey.

Instructional Filler Text Goes Here

Site: COCOA CAMPUS

Fund Source Totals

2009-10 Value	2010-11 Value	2011-12 Value	2012-13 Value	2013-14 Value	5 Year Total
\$145	\$0	\$100	\$0	\$0	\$245

Fund Name	2009-10 Value	2010-11 Value	2011-12 Value	2012-13 Value	2013-14 Value	5 Year Total
Planning	\$100	\$0	\$0	\$0	\$0	\$100
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Building Construction	\$0	\$0	\$0	\$0	\$0	\$0
Furniture And Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Remodeling, Renovation, Maintenance And Repair	\$0	\$0	\$45	\$0	\$100	\$145
Other Structures & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Library Books And Films	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal:	\$100	\$0	\$45	\$0	\$100	\$245

Other - Please Specify

	ltem	2008-09 Value	2009-10 Value	2010-11 Value	2011-12 Value	2012-13 V alue	5 Year Total
<u>Delete</u>		\$0	\$0	\$0	\$0	\$0	\$0
	Grand Total:	\$0	\$0	\$0	\$0	\$0	\$0

Add New Save

The fund expenditure page displays two grids:

- 1) A read only grid which displays the total amounts of the fund source page. Note: the five year total for the fund sources and expenditures must be equal to each other.
- 2) An editable grid that allows the user to enter the values for funds expenditures for the current and projected years.

Field Name	Required	Description	Special Validation
Value of fund	Yes	The value of the fund expenditure for the	
		current and projected years	
Item	Yes	The additional expenditure items added	

4.2 - Expenditures By Fund Source

Fund Sources 2

Mark As Complete

All capital outlay fund sources must be recorded here for each of the five years covered in the current educational plant survey.

Site: COCOA CAMPUS

Fund Expenditure Totals

2009-10 Value	2010-11 Value	2011-12 Value	2012-13 Value	2013-14 Value	5 Year Total
\$100	\$0	\$45	\$0	\$100	\$245

Fund Name	2009-10 Value	2010-11 Value	2011-12 Value	2012-13 Value	2013-14 Value	5 Year Total
Revenue Flowthrough And Interest	\$100	\$0	\$0	\$0	\$0	\$100
Bond Proceeds, SBE Capital Outlay Bonds	\$0	\$0	\$0	\$0	\$0	\$0
STATE GENERAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0
Remodeling/Renovation, Maint./Repair, and Site Improvement	\$0	\$0	\$0	\$0	\$0	\$0
Removal Of Asbestos	\$45	\$0	\$100	\$0	\$0	\$145
New Construction	\$0	\$0	\$0	\$0	\$0	\$0
Library, Books and Films	\$0	\$0	\$0	\$0	\$0	\$0
Correction Of Fire Safety Deficiencies	\$0	\$0	\$0	\$0	\$0	\$0
Modification For Physically Handicapped	\$0	\$0	\$0	\$0	\$0	\$0
Correction of Safety- To-Life Deficiencies	\$0	\$0	\$0	\$0	\$0	\$0
LOCAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
STUDENT CAPITAL FEE	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal:	\$145	\$0	\$100	\$0	\$0	\$245

Other - Please Specify 2008-09 Value 2009-10 Value 2010-11 Value 2011-12 Value 2012-13 Value Year ltem Total <u>Delete</u> \$0 \$0 \$0 \$0 \$0 \$0 **Grand Total:** \$0 \$0 \$0 \$0 \$0 \$0 Add New Save

The fund expenditure page displays two grids:

- 1) A read only grid which displays the total amounts of the fund expenditure page. Note: the five year total for the fund sources and expenditures must be equal to each other.
- 2) An editable grid that allows the user to enter the values for funds sources for the current and projected years.

Field Name	Required	Description	Special Validation
Fund Source Value	Yes	Enter the value of the fund source	
Item	Yes	Enter the value of the fund source being added	

4.3 - Capital Outlay Bonds

cation Bor	nd Issue:	s and Debt	Requirement	s 🛭
			ssue amount, the ur	nretired
of Amo		Unretired Principle 7/1/2008	Debt Serv Obligation 7/1/2008 THRU 6/30/2013	Unretired Principle 7/1/2013
	\$0	\$0	\$0	\$0
otals:	\$0	\$0	\$0	\$
	eries Amo of Is otals:	eries Amount of Issue	this educational plant survey period. eries of lssue Unretired Principle 7/1/2008 \$0 \$0 \$0 otals: \$0 \$0	eries Amount of Unretired Obligation 7/1/2008 THRU 6/30/2013

This screen captures the Capital Outlay bond issued and the details of the bond issuer.

Field Name	Required	Description	Special Validation
Year	Yes	Enter the year	
Name of Issue	Yes	Enter the name of the issuer of the bond	
Series of Issue	Yes	Enter the bond series	
Amount	Yes	Enter the bond amount	
Unretired Principal Current year	Yes	Enter the unretired principal of the bond for the fiscal year	
Debt Service Obligation	Yes	Enter the amount of the debt service obligation	
Unretired Principal Projected 5 Years	Yes	Enter the unretired principal of the bond for the projected 5 years out	

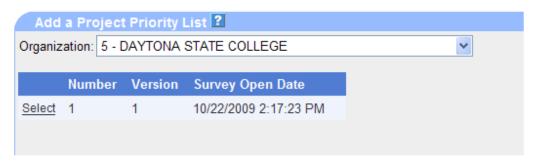
5 - Project Priority List

Requirements Satisfied

Requirement #	Description	Screen

5.1 – Add a Project Priority List

5.1.1 - Select a Survey

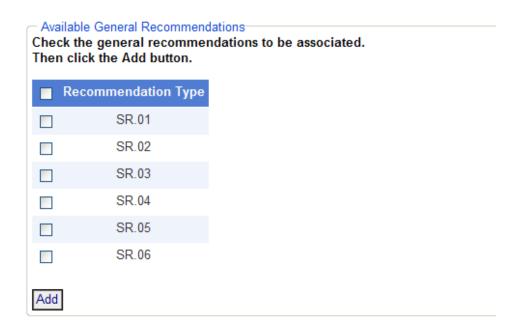


Select a Survey to associate a Project Priority List with. Surveys will only show if they have Recommendation Details on them and they have been Approved. Selection will launch the Project Priority List Project Creation Wizard.

Field Name	Required	Description	Special Validation
Organization	Yes	Drop-down list contains a list of all records in "Organization" table with a type of	
		"Organization".	

5.1.2 - Project Priority List Project Creation Wizard

Step 1 - Choose General Recommendation(s)

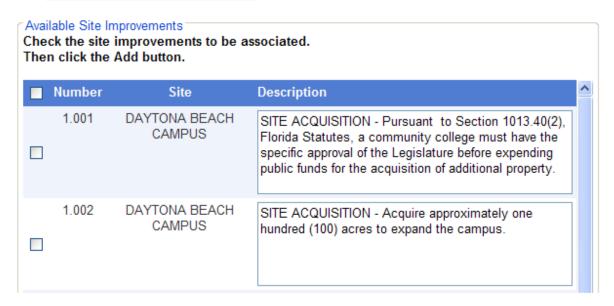


Select from the grid by selecting the checkboxes of those General Recommendation Details that should appear on this Project Priority List

Field Name	Required	Description	Special Validation
Checkbox	?	Checkbox indicating if the General Recommendation detail will be appear on this Project Priority List	

Step 2 - Choose Site Improvement(s)

Site: 1 - DAYTONA BEACH CAMPUS 💌

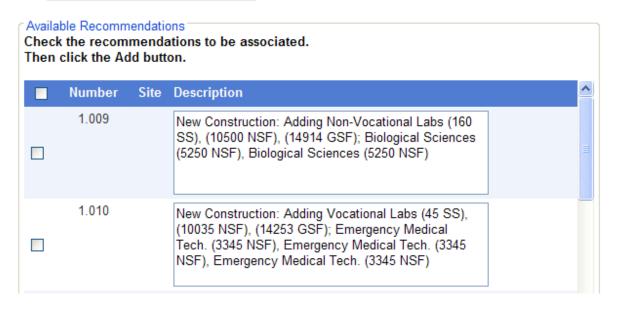


Select from the grid by selecting the checkboxes of those Site Improvements that should appear on this Project Priority List

Field Name	Required	Description	Special Validation
Checkbox	?	Checkbox indicating if the Site Improvement	
		detail will be appear on this Project Priority List	

Step 3 - Choose CC Recommendation(s)

Site: 1 - DAYTONA BEACH CAMPUS V



Select from the grid by selecting the checkboxes of those CC Recommendation Details that should appear on this Project Priority List. *Note: Remodeling and Renovation Recommendations are not shown that appear on another PPL Project.* Before completing the wizard, at least one recommendation from either one of the steps must be added to the project. Select the "Finish" button to complete the Create PPL Project Wizard.

Field Name	Required	Description	Special Validation
Checkbox	?	Checkbox indicating if the CC Recommendation detail is will be appear on this Project Priority List	

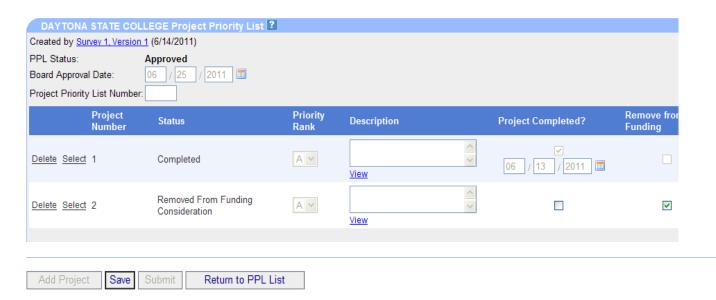
5.2 - Project Priority Lists



This screen displays project priority lists currently in the system for the community college selected in the droplist at the top of the form. The select link takes users to the detail page for the desired priority list. The delete link removes the priority list from the system.

Field Name	Required	Description	Special Validation
Community	Yes	Drop-down list contains a list of all records in	
College		"Organization" table with a type of	
		"Community College".	

5.3 - Project Priority List Details



This is the details screen for project priority lists. It allows users to see all projects included in the list and assign them ranking values.

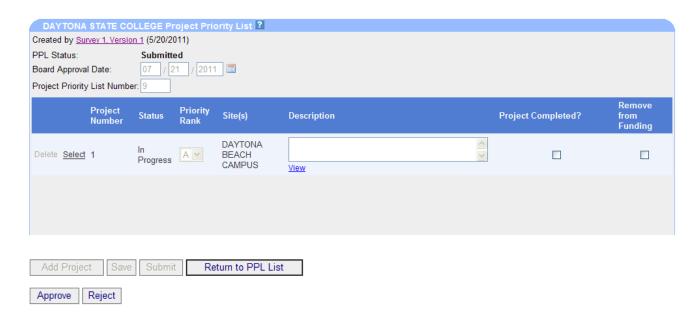
Field Name	Required	Description	Special Validation
Priority Rank	Yes	Label for the code from PriorityRank table	
Board Approval	?	The Date that this Project Priority List is	
Date		approved by the Board	

5.4 - Submitted Project Priority Lists



Displays all Project Priority Lists that are awaiting Approval.

5.5 – Approval of Project Priority Lists



Displays the details of the currently selected Project Priority List and allows for Acceptance or Rejection of the Project Priority List. This functionality is only visible to CC Super Users.

Field Name	Required	Description	Special Validation
Project Priority List	Yes	An integer that is auto populated with the next	
Number		PPL Number.	

6 - Reports

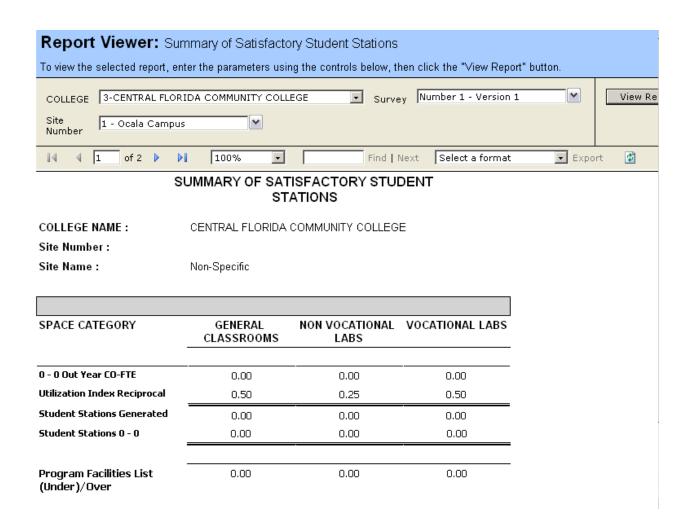
Requirements Satisfied

Requirement #	Description	Screen

6.1 - Existing and Recommended SF



6.2 - Satisfactory Student Stations



6.3 - Educational Plants Report

Report Viewer: RECOMMENDATIONS FOR EDUCATIONAL PLANTS To view the selected report, enter the parameters using the controls below, then click the "View Report" button. COLLEGE 3-CENTRAL FLORIDA COMMUNITY COLLEGE Survey Number 1 - Version 1 View Report View Report Find | Next | Select a format Export

RECOMMENDATIONS FOR EDUCATIONAL PLANTS

The comprehensive five-year plan for meeting the educational plant needs of the community college is specified in the list of recommendations formulated by the survey team. The plan provides for housing the educational program, student population, faculty, administrators, staff, and auxiliary and ancillary services of the college district.

The recommendations furnish the foundation for adoption of a proposed five-year plan for educational plants of the district by the Board of Trustees, in accordance with Section 235.16, F.S. Similarly, the recommendations serve as the basis for the proposed building program with projects listed in the order of priority, submitted pursusant to Rule 6A-2.0207, FAC, by the Board of Trustees through the Office of Educational Facilities to the State Board of Education for approval. The order of priority of need for projects is established in Rule 6A-2.0206, FAC.

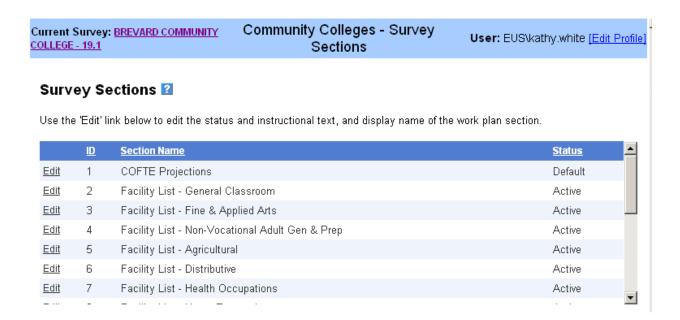
Cost estimates included with the recommendations were current at the time of the survey visit. Estimates are derived from the gross square foot cost of construction of the college used in the legislative capital outlay budget request for the fiscal year in which the survey was conducted.

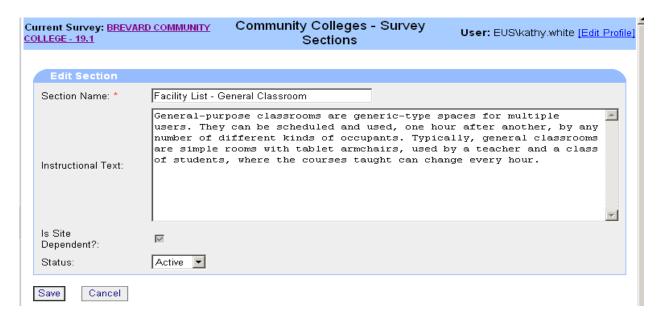
7 - Admin

Requirements Satisfied

Requirement #	Description	Screen

7.1 - Survey Sections





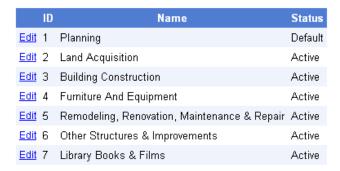
This screen displays the sections of the survey and allows the uses to edit each.

7.2 - Fund Expenditure Types

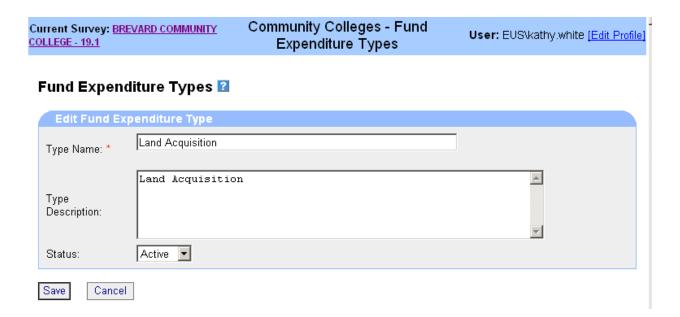
Community Colleges - Fund Expenditure Types

User: EUS\kathy.white [Edit Profile]

Fund Expenditure Types 🛛



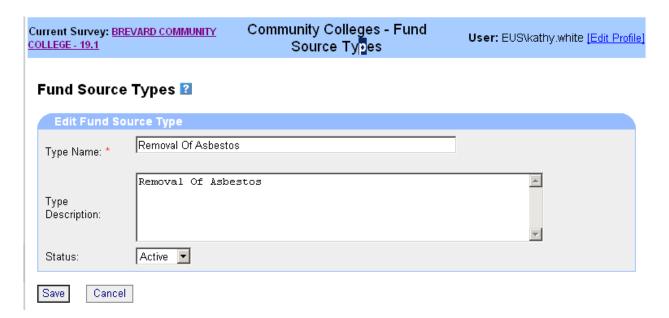
Add New Fund Expenditure Type



This screen displays the Fund Expenditure Types and allows the user to edit them.

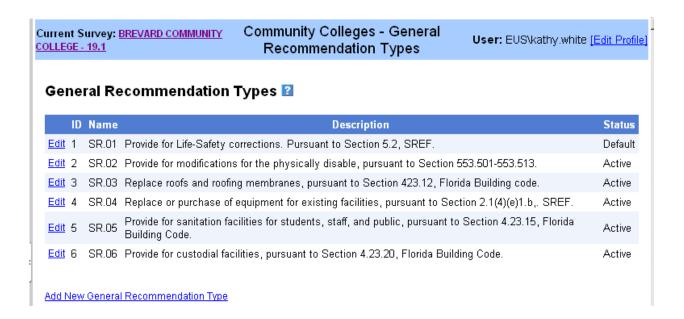
7.3 - Fund Source Types

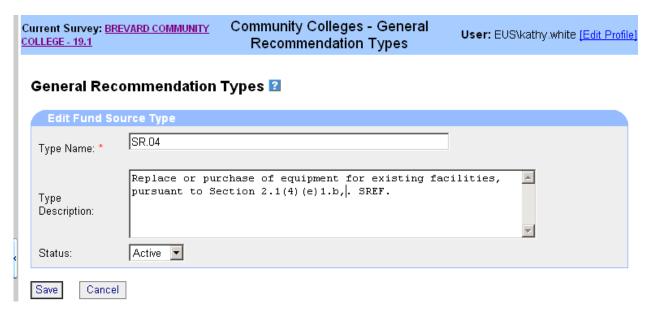




This screen displays the Fund Source Types and allows the user to edit them.

7.4 - General Recommendation Types





This screen displays the General Recommendation Types and allows the user to edit them.

7.5 - Cost Per Square Foot

Community Colleges - Cost Per Square Foot

User: EUS\kathy.white [Edit Profile]

Cost Per Square Foot 🛭

	ID	Year	Cost
<u>Edit</u>	1	2008	\$30.00
<u>Edit</u>	2	2009	\$30.00
<u>Edit</u>	3	2010	\$30.00
<u>Edit</u>	4	2011	\$30.00
<u>Edit</u>	5	2012	\$30.00
<u>Edit</u>	7	2014	\$30.00
<u>Edit</u>	8	2013	\$30.00

Add New Cost Per Square Foot

This screen displays the Cost Per Square Foot and allows the user to edit each.

Revision History

Date	Person	Description
	Responsible	
12/19/08	Kathy White	Capture screens from the system
12/23/08	Kathy White	Updated the field requirements beneath the screens and added
		the screen descriptions.
1/5/09	Kathy White	Updates made
7/29/11	Nikita Sanford	Inserted new section for Project Priority Lists

Functional Design Specifications

Florida Inventory of School Houses (FISH)

Version: 1.91

TABLE OF CONTENTS

DESIGN OVERVIEW	1
FUNCTIONAL REQUIREMENTS	2
USER SERVICES	3
1 – FACILITY FUNCTIONALITY	3
Requirements Satisfied	3
1.1 – Master School Association Screen	4
1.2 – Parcel Association Screen	
1.3 - Facility Details Screen	14
1.4 – View Report Button	
1.5 – Facility Search Screen	
1.6 – Facility Deletion Wizard	
1.7 – Facility COFTE Information	
1.8 – Facility Reevaluation	
1.9 – Facility Business Rules	
2 – PARCEL FUNCTIONALITY	
Requirements Satisfied	
2.1 – Parcel Details	
2.2 – Parcel Search	
2.3 – Parcel Deletion Wizard	
2.4 – Parcel Business Rules	
3 – BUILDING FUNCTIONALITY	
Requirements Satisfied	
3.1 – Building Details Screen	
3.3 – Add Rooms Screen	
3.4 – Edit Shelter Details Screen	
3.5 – Building Search Screen	
3.6 – Building Deletion Wizard	
3.7 – Building Business Rules	
4 – ROOM FUNCTIONALITY	
Requirements Satisfied	
4.1 – Room Details Screen	
4.3 – Room Search Screen	
4.4 – Transfer Relocatable	
4.5 – Room Deletion Wizard	
4.6 – Room Business Rules	
5 – RECORD NAVIGATION	
5.1 – Result Set Navigation	
6 – RECORD APPROVAL	
Requirements Satisfied	
6.1 – Facility Approval Screen	
7 – RECORD CHANGE TRACKING AND RECOVERY	
Requirements Satisfied	
7.1 – Searching for Older Records	
7.1 – Searching for Older Records	
8 – EVENT LOGGING AND NOTIFICATIONS	
8 – EVENT LOGGING AND NOTIFICATIONS	
8.1 District-Level Event Handling	
0.1 Dwn Wi-Level Liveni Hummig	

8.2 Administrator-Level Event Handling	43
8.3 Notification E-mail	44
8.4 District Contacts	44
9 - DESIGN CODE MAINTENANCE FUNCTIONALITY	45
Requirements Satisfied	45
9.1 Reference Table Maintenance	45
9.2 Adding a new Design Code	45
9.3 – Business Rule Validations	46
9.3.1-Minimum Room Square Foot	
9.3.2-Maximum Room Square Foot	46
9.3.3-Default Minimum Design	46
9.3.4-Default Maximum Design	47
9.3.5-Design Code	47
REVISION HISTORY	48

Design Overview

The proposed design for the FISH application will allow the user to create and modify inventory data for the school houses and facilities throughout Florida. The system will provide interfaces for entering information about facilities, parcels, buildings, and rooms. Additionally, the system will provide both pre-defined and ad-hoc reports depicting the facility inventory in its database.

Advantages of the proposed system include improved navigability and a clear separation of data-entry tasks. Each task related to the inventory data will be found on its own page in the site. A hierarchical approach will be taken to organize the pages in the application so that related tasks can be grouped together.

The FISH system is one of several applications that all fall under the Educational Facilities Information System (EFIS). The components outlined in this document are specific to the FISH application, but documentation about the EFIS system in general may also be found on the EFIS project portal website.

Functional Requirements

The system requirements specification for the new FISH application can be found on the FISH SharePoint under the "Requirements" document list. Where applicable, elements within this document make reference to specific requirements contained in the requirements specifications.

User Services

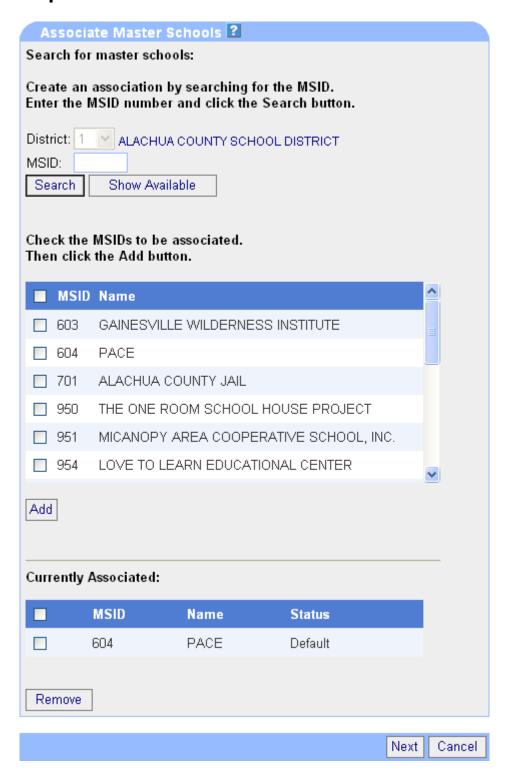
1 - Facility Functionality

Requirements Satisfied

Requirement #	Description	Screen
3.1.1.1	Facility search criteria.	4.4
3.8	Comment tracking functionality.	4.3

1.1 - Add Facility Wizard

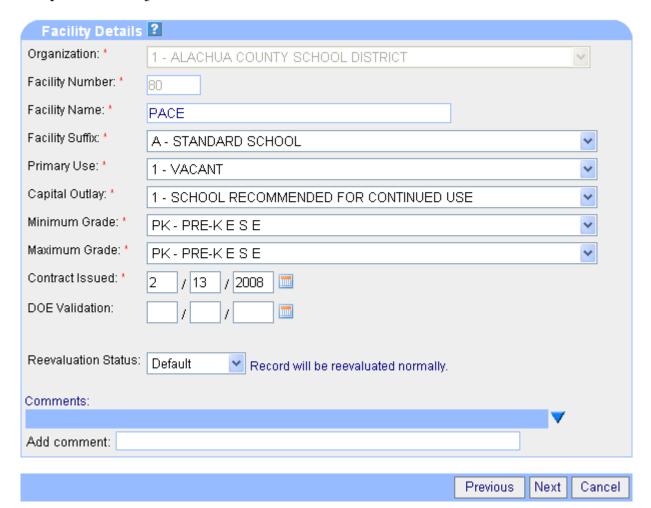
Step 1 - Choose MSID



First screen in the Add Facility Wizard. Select an MSID and then click the "ADD" button. The page will refresh showing the selected MSID, click the "Next" button.

Field Name	Required	Description	Special
			Validation
MSID	Yes	The MSID of the master school the user wishes to associate to the Facility.	
District	Yes	The District of the master school the user wishes to associate to the facility.	Must match the district that the facility currently belongs to.

Step 2 - Facility Details

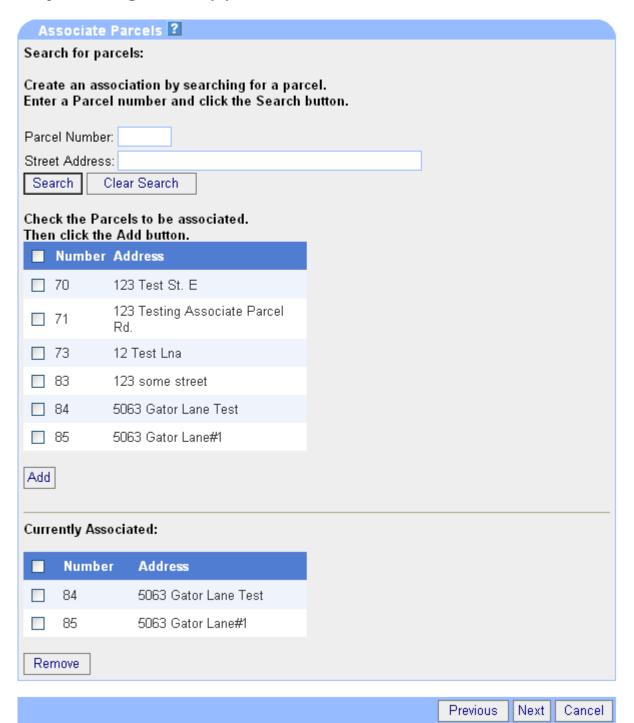


The second screen of the Add Facility Wizard. Populate this screen and select the "Next" button.

Field Name	Required	Description	Special Validation
Organization	Yes	Values from the organization table.	When accessed by a district user will be preset to that user's district and read-only.
Facility Number	Yes	Facility number of the facility being added/edited.	-
Facility Name	Yes	Name of the facility being added/edited.	Populated from the MSID table during facility creation, read-only afterwards.
Facility Suffix	Yes	Codes from suffix table.	
Primary Use	Yes	Codes from FacilityUse table.	

Capital Outlay	Yes	Codes from CapitalOutlayClassification table.	
Minimum Grade	Yes	Codes from the GradeHoused table.	
Maximum Grade	Yes	Codes from the GradeHoused table.	
Contract Issued	Yes	Date the contract was issued.	Must be a valid date.
Validated	No	Validation Date.	Must be a valid date.
Reevaluation	No	None/Active/Pending Approval/Removed	
Status			
Comments	No	New comment to be added for the facility.	

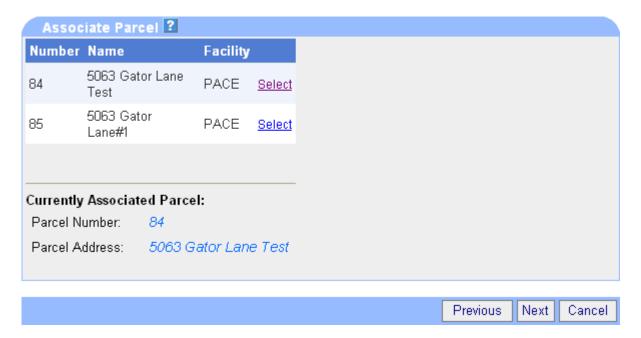
Step 3 - Assign Parcel(s)



Third screen in the Add Facility Wizard. Select one or more Parcels and select the "Add" button. The selected Parcels will appear under "Currently Associated'. NOTE: Although more then one Parcel can be selected, the wizard will require the user to select one of the parcels in Step 3a, to complete the wizard.

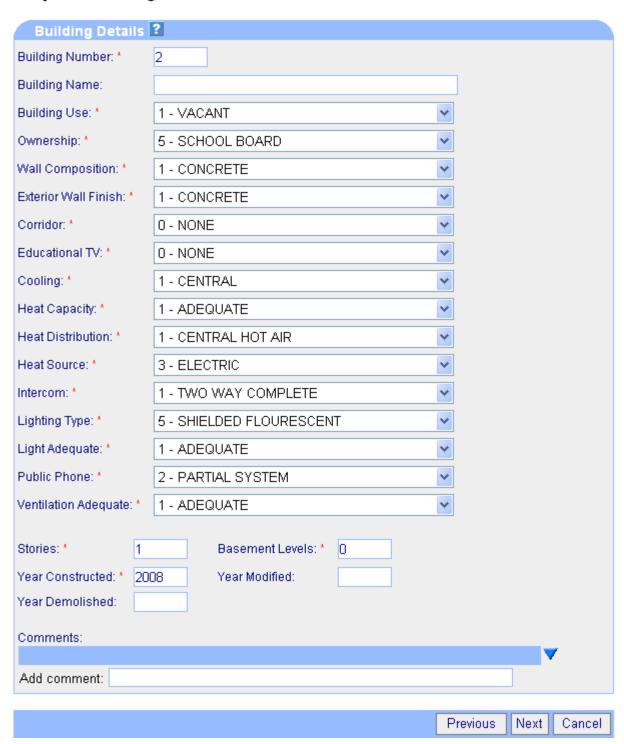
Field Name	Required	Description	Special Validation
Parcel Number	No	The parcel number of the parcel being searched for.	Must be a valid number.
Street Address	No	Street Address of the parcel being searched for.	

Step 3a - Choose Parcel



If more then one Parcel was previously selected, the wizard will require the user to select only one of the parcels to continue using the Add Facility Wizard. Once a parcel is selected, select the "Next" button.

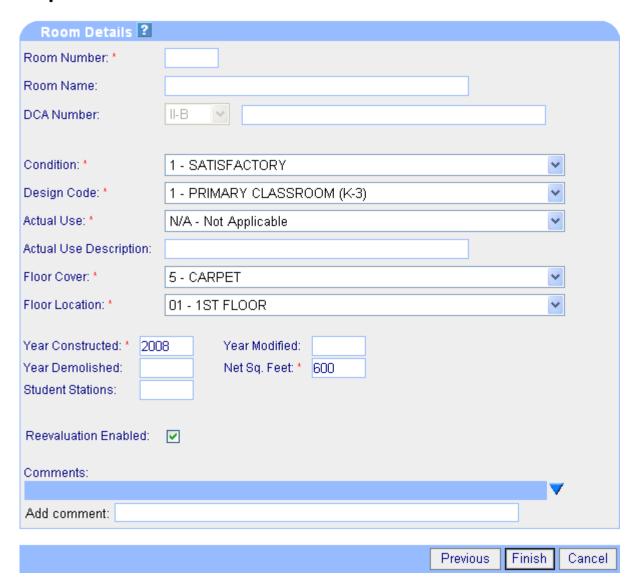
Step 4 - Building Details



The Add Facility Wizard requires that at least one building is created for each facility. Populate this page and select the "Next" button.

Field Name	Required	Description	Special Validation
Building Number	Yes	Number of the building.	Must be a valid
		_	number.
Building Name	No	Name of the building.	
Building Use	Yes	Use type of building.	
Ownership	Yes	Ownership type of the building.	
Wall Composition	Yes	Type of wall composition used in the building.	
Exterior Wall Finish	Yes	Type of exterior finish used in building's walls.	
Cooling	Yes	Type of cooling used in the building's interior.	
Corridor	Yes	Type of corridor used in building.	
Educational TV	Yes	Indicates the type of education TV present in building.	
Heat Capacity	Yes	Type of heat capacity present in building.	
Heat Distribution	Yes	Type of distribution used with building's heat	
		source.	
Heat Source	Yes	Type of heat source present in building.	
Intercom	Yes	Type of intercom present in building.	
Lighting Type	Yes	Type of lighting present in building.	
Lighting Adequate	Yes	Adequacy of the lighting present in building.	
Public Phone	Yes	Public phone availability in building.	
Ventilation	Yes	Adequacy of ventilation present in building.	
Adequate			
Stories	Yes	Number of stories in building.	
Basement Levels	Yes	Number of basement floors in building.	
Year Constructed	Yes	Year building was constructed.	
Year Modified	No	Year building was last modified.	
Year Demolished	No	Year building was demolished.	
Comment	No	Text of the comment to be added to the database.	

Step 5 - Room Details

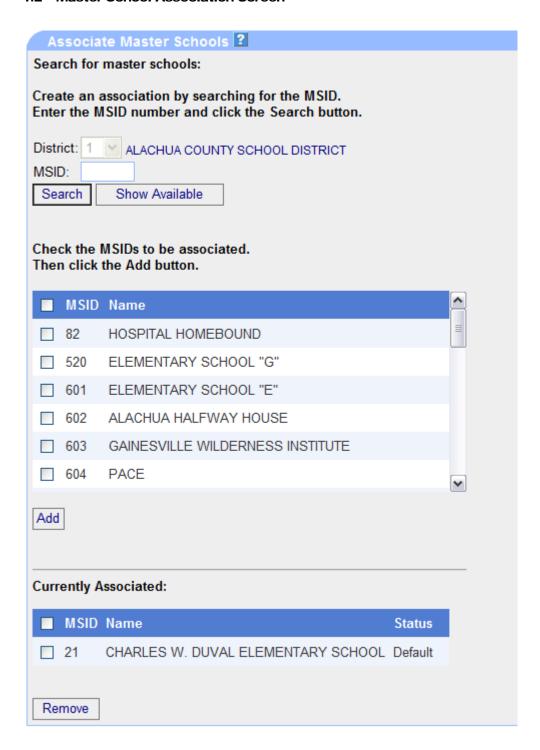


The Add Facility Wizard requires that at least one room is created for each building in a facility. Populate this page and select the "Finish" button to complete the Add Facility Wizard.

Field Name	Required	Description	Special Validation
Room Number	Yes	The room number for this room.	Must be a valid number.
Room Name	No	The room name for this room.	
DCA Number	No	DCA (Florida Department of Community Affairs) assigned number for a relocatable room.	Applicable only to relocatable and modular construction.
Condition	Yes	Condition code for this room	Additional codes apply to relocatable and modular construction.
Design Code	Yes	Design type of this room	
Floor Cover	Yes	Type of floor covering used in this room	
Floor Location	Yes	Location Type of the floor in this room	

Actual Use	No	Actual design present in this room	If entered, must differ
			from the Design Code.
Actual Use	No	The actual purpose for which this room is being	
Description		used	
Net Sq. Feet	Yes	Net square footage of this room	
Student Stations	No	Number of student stations present in room	
Year Constructed	Yes	Year room was constructed	
Year Modified	No	Year room was last modified	
Year Demolished	No	Year room was demolished	
Comment	No	Text of the comment to be added to the database.	

1.2 - Master School Association Screen

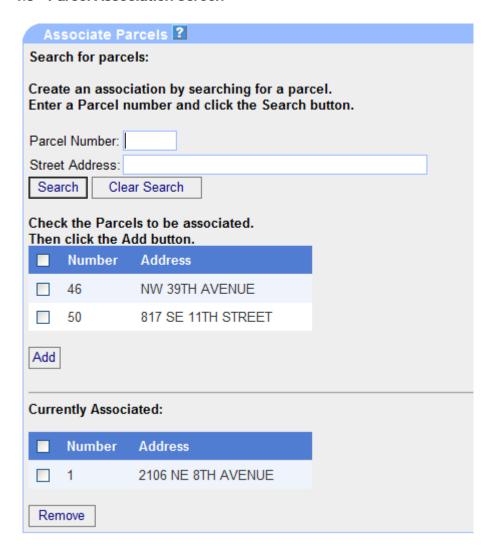


This screen will allow users to both create and update Facility to Master School associations. When creating a new facility, this screen will be the first step required to be completed by the user. In order to proceed, at least one MSID must appear in the grid on the left hand side of the screen. When updating an existing facility, the user will not be allowed to disassociate the default MSID from the facility. Users will associate MSIDs by first entering a valid MSID in the search panel. The MSID value entered will be validated against the production MSID table, and the name associated with it will be returned. Users will then be able to create the association by checking the box next to the MSID and clicking "Add". Any MSIDs already associated with other facilities have

their check boxes disabled. Once associated, users may remove an association by checking the box next to the currently associated MSID they wish to remove and clicking the "Remove" button. Users may also change the default MSID for the current facility by clicking the "Set Default" link to the right of the record they wish to set.

Field Name	Required	Description	Special
			Validation
MSID	Yes	The MSID of the master school the user wishes to associate to the Facility.	
District	Yes	The District of the master school the user wishes to associate to the facility.	Must match the district that the facility currently belongs to.

1.3 - Parcel Association Screen



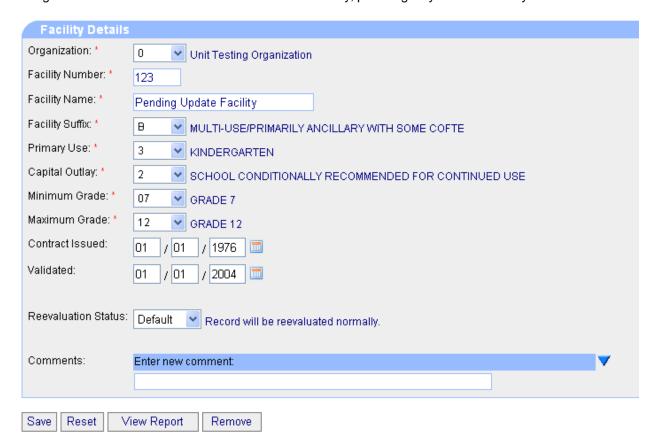
This screen will allow users to both create and update Facility to Parcel associations. When creating a new facility, this screen will be the second step required to be completed by the user. In order to proceed, at least one parcel must appear in the grid on the left hand side of the screen. When updating an existing facility, the user will not be allowed to disassociate all parcels from the system (NOTE: Requirement 1.2.4 regarding the details of completely removing these associations will be addressed in a later phase of the project). When creating or

updating associations, users will first locate the parcels they wish to associate by entering search criteria in the search panel. Users will then be able to check the boxes next to the parcel(s) they wish to associate to the current facility and click the "Add" button. Any parcels already associated with another facility will have their checkboxes disabled. Once associated, users may check the boxes next to any parcel records and disassociate them by clicking the "Remove" button.

Field Name	Required	Description	Special Validation
Parcel Number	No	The parcel number of the parcel being searched for.	Must be a valid number.
Street Address	No	Street Address of the parcel being searched for.	

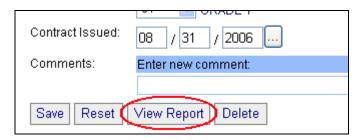
1.4 - Facility Details Screen

This screen will allow users to input and update details about facilities within the system. When creating a new facility, this screen will be the third and final step required to be completed by the user. After completing this screen, the new facility record will be committed to the database. When updating an existing facility, any changes made on this screen will be committed immediately, providing they don't violate any business rules.



Field Name	Required	Description	Special Validation
Organization	Yes	Values from the organization table.	When accessed by a district user will be preset to that user's district and read-only.
Facility Number	Yes	Facility number of the facility being added/edited.	
Facility Name	Yes	Name of the facility being added/edited.	Populated from the MSID table during facility creation, read-only afterwards.
Facility Suffix	Yes	Codes from suffix table.	
Primary Use	Yes	Codes from FacilityUse table.	
Capital Outlay	Yes	Codes from CapitalOutlayClassification table.	
Minimum Grade	Yes	Codes from the GradeHoused table.	
Maximum Grade	Yes	Codes from the GradeHoused table.	
Contract Issued	Yes	Date the contract was issued.	Must be a valid date.
Validated	No	Validation Date.	Must be a valid date.
Reevaluation Status	No	None/Active/Pending Approval/Removed	
Comments	No	New comment to be added for the facility.	

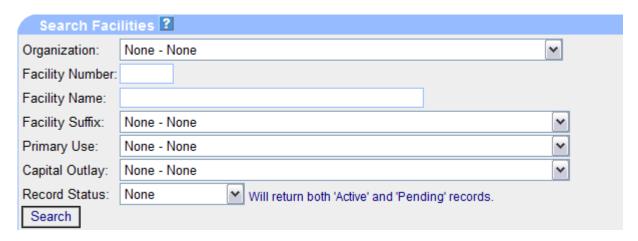
1.5- View Report Button



Note the "View Report" button at the bottom of the Facility Detail screen. Clicking this button will launch a report screen that will produce a printer-ready report based on the facility currently being viewed. This report will contain all data relevant to the specific facility, including all of the fields present on the details screen, plus information about all associated entities (COFTE, Master School, etc). The user can then view, print, save, or dismiss the report as his leisure).

This "View Report" button appears not only on the Facility Details screen but also on the Parcel, Building and Room Detail screens as well. It operates in similar fashion on these other screens, with the produced report showing data for the appropriate type.

1.6 - Facility Search Screen



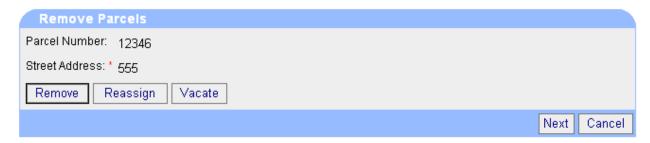
This screen will allow users to search for existing facilities within the system. After receiving a result set matching the search criteria entered, users will be able to select one or more facility records by checking the boxes corresponding to their record in the grid. (NOTE: In an effort to conserve bandwidth and system resources, search result sets for all four entities will be limited to 100 per query. This search screen is designed solely for locating specific records, not for searching and browsing an entire inventory. Larger queries will be supported through the ad-hoc reporting component to be constructed in a later phase.) After these have been selected the user can navigate between the various facility-related screens using the buttons below. The selected set of facilities will be persisted until the user either logs out of the system or returns to the search screen and selects a new list. The list of facilities will be shown in a drop-down list near the upper left hand corner of the screen. Users will be able to quickly change the facility currently being viewed and modified by selecting it from this drop-down list.

Field Name	Required	Description	Special Validation
Organization	No	Organization code of the facility being searched for.	Will be preset and not updatable for district users.
Facility Number	No	Number of the facility being searched for.	
Facility Name	No	Name of the facility being searched for.	
Facility Suffix	No	Facility Suffix code of the facility being searched for.	
Primary Use	No	Primary use code of the facility being searched for.	
Capital Outlay	No	Capital Outlay Classification code of the facility being searched for.	
Record Status	No	Status of the records desired (pending, active, deleted, etc.)	This option is only available to superusers, all other users will search for active and pending records only.

1.7 - Facility Deletion Wizard

When the user wishes to delete a facility record from the system, a wizard is used to encapsulate all of the (sometimes complicated) steps involved.

Step 1 - Remove Parcels - (1 of 4)



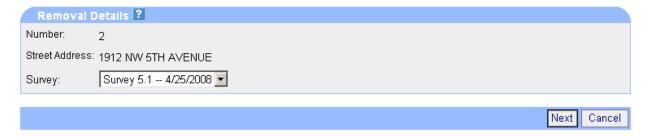
Step 1 for the user is to choose an action to be taken on the parcels associated with the facility to be deleted (if any). The above screen will be shown once for each parcel. The "Remove" button will send the user to the "Remove Parcel" screen. The "Reassign" button will send the user to the "Reassign Parcel" screen. The "Vacate" button (only available for parcels with no buildings) will remove the parcel's facility association entirely.

Step 2 - Reassign Parcel

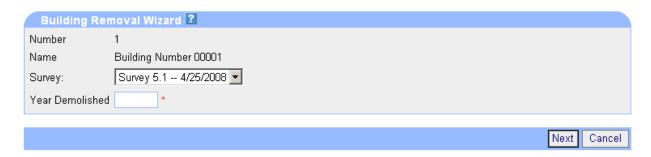


The "Reassign Parcel" form allows users to select the facility to which they would like to reassign the selected parcel (within the same organization). The user may choose the desired facility from the drop-down list and then click the "Next" button to continue.

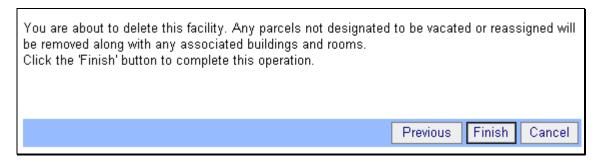
Step 2 - Remove Parcel



The "Remove Parcel" form allows the user to delete parcels from the system. When this is done, data is captured through the form which will be saved along with the final state of the parcel in the parcel history table. The Survey dropout down list data includes the survey number, the version number and the board approval date of the parcel.



If the "Remove Details" form is used to remove a parcel with associated buildings, the "Remove Buildings" form will appear. This form allows the user to delete any buildings that are associated with the current parcel, which must be done prior to the parcel deletion. Like the "Remove Parcel" form, this page collects data at the time of deletion for transfer into the appropriate history table. The "Survey" dropdown list will be presented to select the survey number, survey version and Board Approval date to associate the deletion from which Survey plan, and it is required. The "Year Demolished" field will always be presented; however, it is optional for the user.



Once a removal form has been filled out and the user has selected the "Next" button, a confirmation screen will be shown to warn the user that a record is about to be deleted. The user can simply click the "Finish" button to complete the process, or the "Previous" button to return to the previous form.

The facility has been successfully removed.

You may return to the facilities search page.

After all of the associated parcels and their buildings have been reassigned, deleted or vacated, the facility record is moved to the history table and marked as deleted. The user can return to the search page or continue with other tasks.

1.8 - Facility COFTE Information

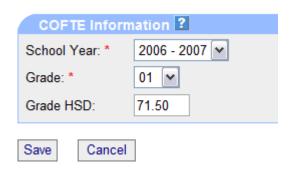
This screen will allow users to view COFTE (Capital Outlay Full Time Equivalent) data for the given facility. Only super users are allowed to make edits to the COFTE data, and as such the 'Edit', 'Delete', and 'Add new...' links are only visible to super users. The COFTE data is imported to the database from spreadsheets prepared by OEF on a yearly basis.

School Year: 2006 - 2007 🕶

		Grade	COFTE
<u>Edit</u>	<u>Delete</u>	01	71.50
Edit	<u>Delete</u>	02	74.50
<u>Edit</u>	<u>Delete</u>	03	93.00
<u>Edit</u>	<u>Delete</u>	04	82.58
<u>Edit</u>	<u>Delete</u>	05	94.88
Edit	<u>Delete</u>	KG	67.50

Add New COFTE Record

When editing or adding a COFTE record, super users use the following screen:



Field Name	Required	Description	Special Validation
School Year	Yes	The school year to which the COFTE record applies.	
Grade	Yes	The grade level to which the COFTE record applies.	
Grade HSD	Yes	The COFTE value for that grade level.	

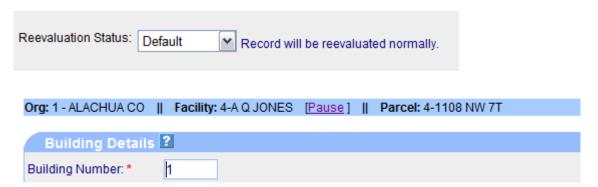
1.9 - Facility Reevaluation

If a record (room, building, parcel, or facility) belongs to a facility that is pending automatic reevaluation, then the fields will be disabled and a status message will appear near the top of the screen informing the user that the record cannot be editing until reevaluation is complete:



The automated reevaluation runs as a background process in one minute intervals, looking for facilities that need to be reevaluated and then performing all of the needed processing and calculations. Once complete, the facility is released again for editing through the system.

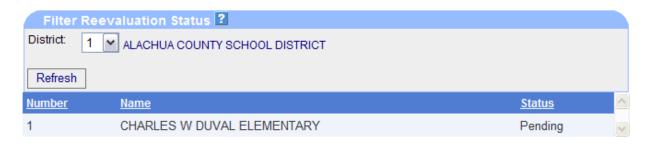
Users who wish to work on a facility with interruption from the automated reevaluation process can temporarily "pause" reevaluation from being run on the facility. This allows them to do things like add, update, or remove buildings or rooms (things that would normally trigger reevaluation) without having to stop and wait for reevaluation to run between each operation. The facility can be paused from the main facility details screen by selecting the appropriate value in the 'Reevaluation Status' drop down and clicking save, or by using the 'Pause' link that is available near the top of the screen whenever the user is viewing parcel, building, or room records beneath that facility:



NOTE: Super users have more reevaluation options available to them, including indefinitely disabling reevaluation from running on an entire facility or just one particular room. More information on this can be found in the 'Fish Reevaluation Design Spec' available on the EFIS project portal website.

Facilities that have been "paused" can be later be resumed using the same controls used to pause them in the first place. Once resumed, reevaluation will be queued immediately. Any facility that has been paused for more than 10 days will be automatically reevaluated. Any user who wishes to see how many facilities have been paused, disabled, or are currently pending reevaluation can do so from the main FISH home page:

Inventory Reevaluation Status



1.10 - Facility Business Rules

Defaults

- 1) [1.1.5] The Facility Number field is automatically generated and must be unique within the district.
- 2) [1.1.11, 1.1.6] The default Facility Use code is 01 (Vacant)

Entity Integrity

- 1) [1.1.8] The Contract Issue Date field must be between 1/1/1852 and the current system date
- 2) [1.1.9] The Minimum Recommended Grade Housed field must be less than or equal to the Maximum Recommended Grade Housed field
- 3) [1.1.10] The Validation Date field must be between the Contract Issued Date field and the current system date
- 4) The Facility's Suffix, Capital Outlay and Minimum and Maximum grades must have Instructional Status values which adhere to the following rules:
 - a. If the Facility Suffix is Non-Instructional, then the Capital Outlay must either be Non-Instructional or both Instructional and Non-Instructional
 - b. If the Facility Suffix is Instructional, then the Capital Outlay must either be Instructional or both Instructional and Non-Instructional
 - If the Capital Outlay is Instructional, then the Maximum and Minimum Grades Housed must also be Instructional
 - d. If the Capital Outlay is both Instructional and Non-Instructional, then the Minimum and Maximum
 Grades Housed must also be both Instructional and Non-Instructional and equal to each other
 - e. If the Capital Outlay is Non-Instructional, then the Minimum and Maximum Grades Housed must also be Non-Instructional and equal to each other

Relational Integrity

- 1) [1.1.2] All facilities must have at least one parcel assigned to them at all times.
- 2) [1.1.16] COFTE must exist for any MSID values to be assigned to a facility with an instructional Facility Use code
- 3) [1.5.3] Facilities must have one or more active MSID associated with them
- 4) [1.5.3.1] No facility can share an MSID with another, except for facilities with ancillary Facility Use codes, which may share the ancillary MSID, 09001

Security

- 1) [1.1.5] Only super users can reuse Facility Number values
- 2) [1.1.10] The Validation Date field is editable only by OEF staff and super users
- 3) [1.1.12] If a facility has an instructional Facility Use code, the Facility Use field cannot be changed by district users
- 4) [1.1.15] Only super users can update the Capital Outlay, Primary Use, Minimum Grade and Maximum Grade fields

2 - Parcel Functionality

Requirements Satisfied

Requirement #	Description	Screen
3.1.1.1	Parcel search criteria.	5.2
3.8	Comment tracking functionality.	5.1

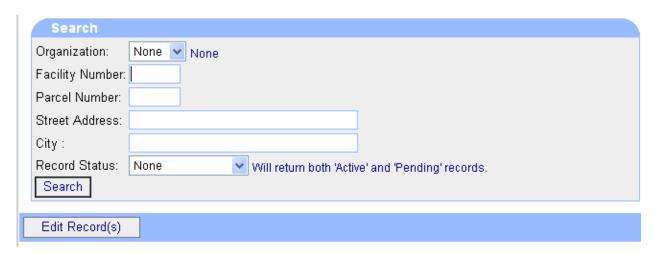
2.1 - Parcel Details

Parcel Detail	s ?		
Parcel Number: *	50		
Street Address: *	817 SE 11TH STREET		
City: *	GAINESVILLE		
State:	FL		
Zip: *	32601 -		
Acquired: *	01 / 01 / 1991 🔤		
Acreage: *	1.00		
Athletic Field: *	0 - NO ATHLETIC FACILITY	~	
Building Plan: *	0 - NONE ON PARCEL	~	
Drainage: *	1 - ADEQUATE	~	
Fire Code: *	4 - 4	~	
Landscape: *	2 - PARTIALLY DEVELOPED	~	
Owner: *	5 - SCHOOL BOARD	~	
Lease Expiration:	/ /		
Parking: *	1 - DEVELOPED	~	
Playground: *	0 - NO PARK/PUBLIC ACCESS	~	
Police: *	1 - CITY	~	
Sewage: *	1 - PUBLIC	~	
Water Source: *	1 - PUBLIC	<u>~</u>	
Comments:			—
Add comment:			
Caus Darat	View Denest Denest		
Save Reset	View Report Remove		

This screen will allow users to input and update parcel records. This screen represents the single required step for creating a new parcel. All parcel associations are handled in other areas of the application.

Field Name	Required	Description	Special Validation
Parcel Number	Yes	Parcel Number	
Street Address	Yes	Street address of the parcel.	
City	Yes	City where the parcel is located.	
State	Yes	State where the parcel is located.	Must be "FL"
Zip	Yes	Zip code where the parcel is located	First five digits must be provided, last four are optional.
Acquired	Yes	Date on which the acreage was acquired.	
Lease Expiration	No	Date on which the lease of the parcel expires.	This field is required if the owner code is anything but School Board.
Acreage	Yes	Total acreage of the parcel.	
Building Plan	Yes	Building plan code of the parcel.	
Athletic Field	Yes	Athletic field code of the parcel.	
Drainage	Yes	Drainage code of the parcel.	
Fire Code	Yes	Fire code of the parcel.	
Landscape	Yes	Landscape code of the parcel.	
Owner	Yes	Owner code of the parcel.	
Parking	Yes	Parking code of the parcel.	
Playground	Yes	Playground code of the parcel.	
Police	Yes	Police code of the parcel.	
Sewage	Yes	Sewage code of the parcel.	
Water Source	Yes	Water source code of the parcel.	
Comments	No	New comment being entered for the parcel.	

2.2 - Parcel Search

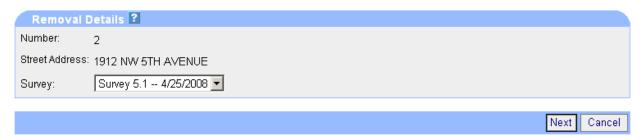


This screen will allow users to search for existing parcels within the system. After receiving a result set matching the search criteria entered, users will be able to select one or more parcel records by checking the boxes corresponding to their record in the grid. After these have been selected the user can navigate to the parcel details page by clicking the "Edit Record(s)" button below. The selected set of facilities will be persisted until the user either logs out of the system or returns to the search screen and selects a new list. The list of facilities will be shown in a drop-down list near the upper left hand corner of the screen. Users will be able to quickly change the facility currently being viewed and modified by selecting it from this drop-down list.

Field Name	Required	Description	Special Validation
Organization	No	The organization to which the parcel being searched for belongs.	For district users this will be preset and read- only.
Facility Number	No	Number of the facility to which the parcel belongs.	
Parcel Number	No	Number of the parcel being searched for.	
Street Address	No	Address of Parcel	
City	No	City Parcel is located	
Record Status	No	Status of the records searched (pending, active, deleted, etc.)	This option is only available to super users.

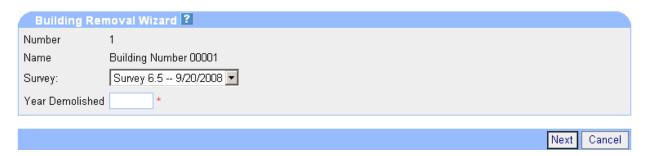
2.3 - Parcel Deletion Wizard

Step 1 - Remove Parcel



The Remove Parcel form allows the user to delete parcels from the system. When a parcel delete is processed data is captured through the form that will be saved along with the final state of the parcel in the parcel history table. This data includes a Survey dropdown list showing the survey number, the version number and the board approval date for the parcel deletion.

Step 2 - Remove Building(s) - (2 of 14)



If the "Remove Parcel" form is used to remove a parcel with associated buildings, the "Remove Buildings" form will appear. This form allows the user to delete any buildings that are associated with the current parcel, which must be done prior to the building deletion. Like the "Remove Parcel" form, this page collects data at the time of deletion for transfer into the appropriate history table. The "Survey" dropdown list shows the survey number, survey version and Board Approval Date of the building to be deleted. The "Year Demolished" field will always be presented; however, it is optional for the user.

Confirm Removal You are about to delete this parcel along with all associated buildings and rooms. Are you sure? Finish Cancel

Once a removal form has been filled out and the user has selected the "Next" button, a confirmation screen will be shown to warn the user that a record is about to be deleted. The user can simply click the "Finish" button to complete the process, or the "Previous" button to return to the previous form.

The parcel has been successfully removed.

You may return to the parcels search page.

Once all associated buildings have been removed, the parcel is then marked as deleted and moved to the history table. The user can return to the search page or continue with other tasks.

2.4 - Parcel Business Rules

Defaults

- 1) [1.2.2] The Parcel Number field is automatically generated. It must be unique within the parcel's district.
- 2) [1.2.8] The default Owner field value is 05 (School Board).
- 3) [1.2.9] The default Building Plan field value is 00 (None on Parcel).

Entity Integrity

- 1) [1.2.5.1] The Acreage field must be between 0.001 and 999999.999.
- 2) [1.2.7] The Date Acquired field must fall between 1/1/1852 and the current system date.

Relational Integrity

- 1) [1.2.4.1] A parcel cannot be disassociated from a facility if it is the only parcel associated with that facility.
- 2) [1.2.4.2, 1.2.4.3] A parcel cannot have building associations unless it is first associated with a facility.
- 3) [1.2.8] Any parcel with an Owner code value that is not 05 (School Board) must have a valid date present in the Lease Expiration Field.
- 4) [1.1.7] When adding parcels to a facility, only those parcels not already assigned to facilities will be available for associating.

Security

- [1.2.2, 1.1.13] Only superusers can edit Parcel Number values, and only superusers can reuse Parcel Number values
- 2) [1.2.10.1] During edits made by district users, the value of the Lease Expiration Date field must exceed that of the Acquired Date field by at least 40 years
- 3) **[1.2.10.2]** Super users may set the value of the Lease Expiration Date field to any date that is equal to or greater than the Acquired date (no margin is necessary)

3 - Building Functionality

Requirements Satisfied

Requirement #	Description	Screen
3.1.1.1	Building search criteria.	6.3
3.8	Comment tracking functionality.	6.2

3.1 - Building Details Screen

Building Details ?
Building Number: * 1
Building Number 00001
Building Use: * 8 - EXCEPTIONAL STUDENT
Ownership: * 5 - SCHOOL BOARD
Wall Composition: * 4 - COMBINATION OF 1-3
Exterior Wall Finish: * 6 - COMBINATION OF 1-5
Corridor: * 2 - DOUBLE INSIDE
Educational TV: * 2 - COMMERCIAL CABLE
Cooling: * 3 - INDIVIDUAL UNITS
Heat Capacity: * 1 - ADEQUATE
Heat Distribution: * 12 - INDIVIDUAL UNIT REVERSE CYCLE
Heat Source: * 3 - ELECTRIC
Intercom: * 1 - TWO WAY COMPLETE
Lighting Type: * 5 - SHIELDED FLOURESCENT
Light Adequate: * 1 - ADEQUATE
Public Phone: * 2 - PARTIAL SYSTEM
Ventilation Adequate: * 1 - ADEQUATE ✓
Stories: * 2 Basement Levels: * 0
Year Constructed: * 1923 Year Modified:
Year Demolished:
Comments:
Add comment:
Save Reset View Report Remove Add Rooms Edit Shelter Info

This screen will allow users to input and update details about buildings within the system. When creating a new building, this screen will be the second step to be completed by the user. After completing this screen, the new building record will be committed to the database. When updating an existing building, any changes made on this screen will be committed immediately, providing they don't violate any business rules.

The smaller form at the bottom of the page displays comments that have been entered into the system about the current record. The user can click the small blue triangle to toggle the visibility of the comment list. In addition the user can enter the text for a new comment into the textbox beneath the form and click the add button to create a new comment for the current record.

In addition to the normal save/reset/view report/remove buttons, this form contains an "Add Rooms" button. Clicking this button will launch the Add Rooms screen, allowing the user to quickly add new room records and associate them with this building.

Field Name	Required	Description	Special Validation
Building Number	Yes	Number of the building.	Must be a valid number.
Building Name	No	Name of the building.	
Building Use	Yes	Use type of building.	
Ownership	Yes	Ownership type of the building.	
Wall Composition	Yes	Type of wall composition used in the building.	
Exterior Wall Finish	Yes	Type of exterior finish used in building's walls.	
Cooling	Yes	Type of cooling used in the building's interior.	
Corridor	Yes	Type of corridor used in building.	
Educational TV	Yes	Indicates the type of education TV present in building.	
Heat Capacity	Yes	Type of heat capacity present in building.	
Heat Distribution	Yes	Type of distribution used with building's heat source.	
Heat Source	Yes	Type of heat source present in building.	
Intercom	Yes	Type of intercom present in building.	
Lighting Type	Yes	Type of lighting present in building.	
Lighting Adequate	Yes	Adequacy of the lighting present in building.	
Public Phone	Yes	Public phone availability in building.	
Ventilation	Yes	Adequacy of ventilation present in building.	
Adequate			
Stories	Yes	Number of stories in building.	
Basement Levels	Yes	Number of basement floors in building.	
Year Constructed	Yes	Year building was constructed.	
Year Modified	No	Year building was last modified.	
Year Demolished	No	Year building was demolished.	
Comment	No	Text of the comment to be added to the database.	

3.3 - Add Rooms Screen

Room Details
Room Number: *
Room Name:
DCA Number:
Condition: * SATISFACTORY
Design Code: * PRIMARY CLASSROOM (K-3)
Actual Use: N/A Not Applicable
Actual Use Description:
Floor Cover: * CARPET
Floor Location: * 01 T 1ST FLOOR
Year Constructed: * 2007 Year Modified:
Year Demolished: Net Sq. Feet: *
Student Stations:
Reevaluation Enabled:
Comments:
▼
Add Room
Rooms Pending: 0

This screen allows the user to add rooms to a building in rapid succession. The user first enters data for the new room into the text and selects from the drop-down fields. The user can then click the "Add Room" button to save the data in the form to persistent storage and clear the fields for another entry.

Field Name	Required	Description	Special Validation
Room Number	Yes	The room number for the new room.	
Room Name	No	The room name for the new room.	
DCA Number	No	DCA number for this room.	Applicable only to relocatable and modular construction.
Condition	Yes	Condition code for this room.	Additional codes apply to relocatable and modular construction.
Design Code	Yes	Design type of this room.	
Floor Cover	Yes	Type of floor covering used in this room.	
Floor Location	Yes	Location Type of the floor in this room.	

Actual Use	No	Actual design present in this room.	If entered, must be distinct from Design Code.
Net Sq. Feet	Yes	Net square footage of this room.	
Student Stations	No	Number of student stations present in room.	
Year Constructed	Yes	Year room was constructed.	
Year Modified	No	Year room was last modified.	
Year Demolished	No	Year room was demolished.	
Actual Use	No	The actual purpose for which this room is being	
Description		used.	

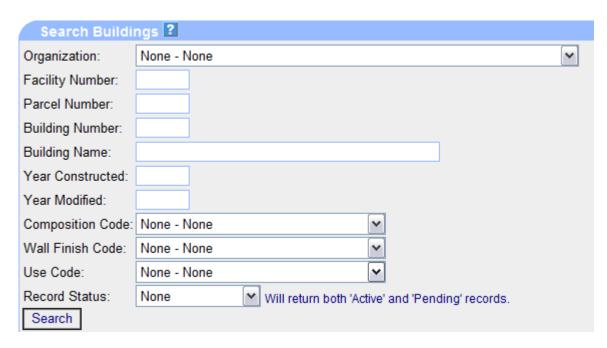
3.4 - Edit Shelter Details Screen



This screen will allow users to input and update details about building's shelter system. The user first enters the shelter data for the building into the text and selects from the drop-down fields. The user can then click the "Save" button to save the data in the form to persistent storage.

Field Name	Required	Description	Special Validation
Shelter Type	No	The type of shelter.	
Cost	No	The cost of the shelter.	
Capacity	No	Facility code number for which to search.	Must be a valid positive number.
Wind Rating	No	Wind rating in miles per hour of the shelter.	
Description	No	Description of the shelter.	

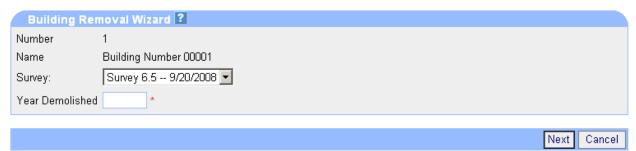
3.5 - Building Search Screen



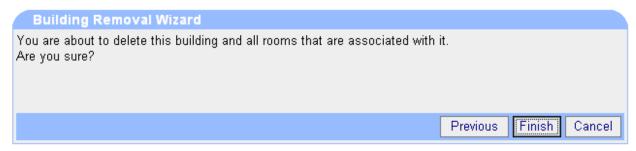
This screen will allow users to search for existing buildings within the system. After receiving a result set matching the search criteria entered, users will be able to select one or more building records by checking the boxes corresponding to the desired records in the grid. After these have been selected the user can navigate to the building edit screens by clicking the "Edit Record(s)" button below. The selected set of buildings will be persisted until the user either logs out of the system or returns to the search screen and selects a new list. The list of buildings will be shown in a drop-down list near the upper left hand corner of the screen. Users will be able to quickly change the building currently being viewed and modified by selecting it from this drop-down list.

Field Name	Required	Description	Special Validation
Organization	No	Code for the Organization to search.	
Facility Number	No	Facility code number for which to search.	
Parcel Number	No	Parcel code number for which to search.	
Building Number	No	Building number for which to search.	
Building Name	No	Building name for which to search.	
Year Constructed	No	Construction year for which to search.	
Year Modified	No	Modification year for which to search.	
Composition	No	Composition code for which to search.	
Code			
Wall Finish Code	No	Wall finish code for which to search.	
Use Code	No	Use code for which to search.	
Record Status	No	Status of the records searched (pending, active, deleted, etc.)	This option is only available to super users.

3.6 - Building Deletion Wizard



The "Remove Building" form allows the user to delete any buildings from the system. This page collects data at the time of deletion for transfer into the appropriate history table. The "Survey" dropdown list shows the survey number, survey version and Board Approval Date of the survey to associate the building with. The Year Demolished field will always be presented; however, it is optional for the user.



Once a removal form has been filled out and the user has selected the "Next" button, a confirmation screen will be shown to warn the user that a record is about to be deleted. The user can simply hit the Next button to complete the process, or the "Previous" button to return to the previous form.



After the user has clicked through the confirmation screen, the building is marked as deleted and moved to the history table. The user can return to the search page or continue with other tasks.

3.7 - Building Business Rules

Defaults

1. [1.3.9] The Number of Stories field has a default value of 1.

Entity Integrity

1. **[1.3.13.1]** The Year Demolished field's value must be greater then or equal to the Year Modified value (if present) and the Year Constructed value.

Relational Integrity

- 1. [1.3.1] Buildings must be associated with exactly one parcel.
- 2. [1.3.2] The Building Number of all buildings on a parcel must be unique.
- 3. [1.3.11.1] If the Heat Source field holds a value of "None", the Heat Capacity and Heat Distribution fields must also hold values of "None".
- 4. **[1.3.11.1]** If the Heat Source field holds a value other than "None", the Heat Capacity and Heat Distribution fields must also hold values other than "None".
- 5. **[1.4.6]** If a relocatable building has associated room records, the building's Year Constructed field value must be made equal to the earliest Year Constructed field value of the relocatable room records.
- 6. **[1.3.3]** A group of relocatable rooms can be treated as a single building. In this case the building record must have a Structural Composition Code of 05, an Exterior Wall Finish Code of 08, and a Mechanical Ventilation Code of 00.
- 7. [1.3.6] Buildings with Structural Composition Codes between 06 and 13 must have an Exterior Wall Finish Code of 09.
- 8. **[1.3.7]** If a relocatable building is transferred from one facility to another, the building and all room numbers should remain the same. The DCA Number must remain unchanged, though it can be edited if necessary by superusers.

Security

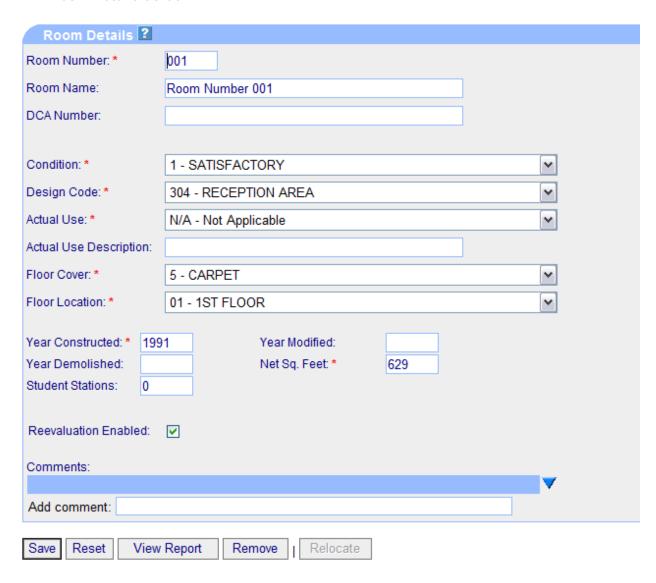
- 1. **[1.3.12]** For new construction, the Year Constructed field must be equal to or greater then the facility's Contract Issue Date field
- For property acquisition that has existing structures that will be remodeled/renovated for educational purposes, the Year Constructed field may be older than the Contract Issue Date; however, the Year Constructed date must be entered by a superuser.

4 - Room Functionality

Requirements Satisfied

Requirement #	Description	Screen
3.1.1.1	Room search criteria.	7.3
3.8	Comment tracking functionality.	7.2
1.3.5	Transfer Relocatable	7.4

4.1 - Room Details Screen



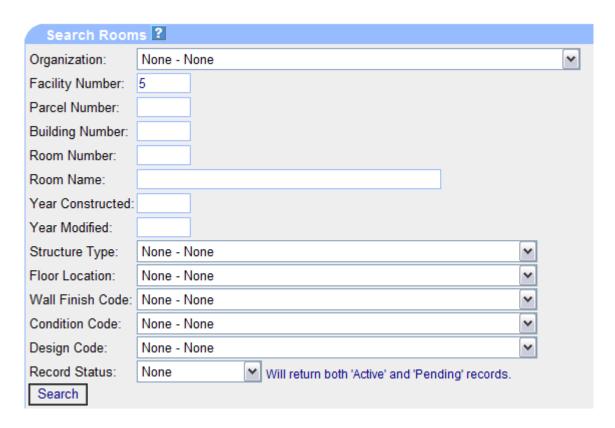
This screen will allow users to input and update details about rooms within the system. When creating a new room, this screen will be the second and final step required to be completed by the user. After completing this screen, the new room record will be committed to the database. When updating an existing room, any changes made on this screen will be committed immediately, providing they don't violate any business rules.

The smaller form at the bottom of the page displays comments that have been entered into the system about the current record. The user can click the small blue triangle to toggle the visibility of the comment list. In

addition the user can enter the text for a new comment into the textbox beneath the form and click the add button to create a new comment for the current room.

Field Name	Required	Description	Special Validation
Room Number	Yes	The room number for this room.	Must be a valid
			number.
Room Name	No	The room name for this room.	
DCA Number	No	DCA (Florida Department of Community Affairs)	Applicable only to
		assigned number for a relocatable room.	relocatable and
			modular construction.
Condition	Yes	Condition code for this room	Additional codes apply
			to relocatable and
			modular construction.
Design Code	Yes	Design type of this room	
Floor Cover	Yes	Type of floor covering used in this room	
Floor Location	Yes	Location Type of the floor in this room	
Actual Use	No	Actual design present in this room	If entered, must differ
			from the Design Code.
Actual Use	No	The actual purpose for which this room is being	
Description		used	
Net Sq. Feet	Yes	Net square footage of this room	
Student Stations	No	Number of student stations present in room	
Year Constructed	Yes	Year room was constructed	
Year Modified	No	Year room was last modified	
Year Demolished	No	Year room was demolished	
Comment	No	Text of the comment to be added to the database.	

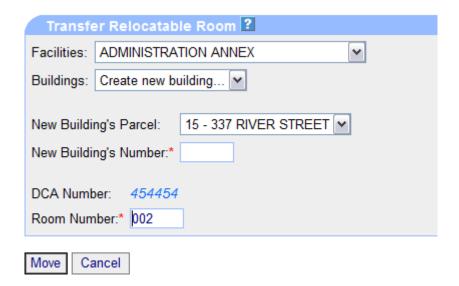
4.3 - Room Search Screen



This screen will allow users to search for existing rooms within the system. After receiving a result set matching the search criteria entered, users will be able to select one or more room records by checking the boxes corresponding to the desired records in the grid. After these have been selected the user can navigate to the room details page by clicking on the "Edit Records" button below. The list of rooms will be shown in a drop-down list near the upper left hand corner of the screen. Users will be able to quickly change the room currently being viewed and modified by selecting it from this drop-down list. The selected set of rooms will be persisted until the user either logs out of the system or returns to the search screen and selects a new list.

Field Name	Required	Description	Special Validation
Organization	No	Organization number for which to search.	
Facility Number	No	Facility number for which to search.	
Parcel Number	No	Parcel number for which to search.	
Building Number	No	Building number for which to search.	
Room Number	No	Room number for which to search.	
Room Name	No	Room name for which to search.	
Year Constructed	No	Construction year for which to search.	
Year Modified	No	Modification year for which to search.	
Structure Type	No	Structure Type for which to search.	
Wall Finish Code	No	Wall Finish Code for which to search.	
Condition Code	No	Condition Code for which to search.	
Design Code	No	Design Code for which to search.	
Record Status	No	Status of the records desired (pending, active, deleted, etc.).	This option is available only to super users.

4.4 - Transfer Relocatable



This screen allows users to transfer room records that represent transportable spaces from one building to another. This is a useful tool for moving relocatable classrooms from one school site to another without having to delete them from one facility and then add them to another facility. The user first selects a facility from the drop-own list. The List of Relocatable Buildings is then populated with all buildings in those facilities which have a structure type of Relocatable. Also present in the drop-down list is an item called "New Relocatable Building". Selecting this item will allow the user to create a completely new building record to which to move the rooms. This is useful if the desired facility does not already have a building with a structure type of Relocatable.

From this second drop-down the user selects the desired building, and then clicks the "Move" button to transfer the records from one association to the other. If the user changes his mind, the cancel button will return him to the previous form.

Field Name	Required	Description	Special Validation
DCA Number	Display Only	Displays the DCA number of the room selected for transfer	Applicable only to relocatable and modular construction.
Room Number	Yes	Displays the room number of the selected room for editing.	
List of Facilities	Yes	Displays a list of facilities to choose from	
List of Relocatable Buildings	Yes	Displays a list of buildings to which the room record can be transferred.	

4.5 - Room Deletion Wizard



The "Room Deletion" form displays a confirmation message. The user can click the "Finish" button to complete the operation, which will mark the room record as deleted and move it to the history table. If the user decides not to delete the room, the cancel button will navigate him back to the previous form.

Room Removal Wizard

The room has been successfully removed.

You may return to the room search page.

After the user has navigated through the confirmation screen, the room is marked as deleted and moved to the history table. The user can return to the search page or continue with other tasks.

4.6 - Room Business Rules

Defaults

1) [1.4.4.1, 1.4.4.2, 1.4.4.2.1] The default value for the Design field is 00317 (General School Space) for a relocatable classroom that fails standards.

2)

Entity Integrity

- 1) [1.4.8] The Year Demolished field's value must be greater than or equal to the Year Modified value (if present) and the Year Constructed value
- 2) [1.4.11] The Net Square Feet field value must be between 1 and 999999
- 3) [1.4.12] The Student Station value must be between 0 and 999999
- 4) A Room Record can have a Condition Code of 03 (Fails Standards) or 04 (Scheduled for Replacement), only if the Wall Composition Code of the parent Building is between 05 and 13.

Relational Integrity

- 1) [1.4.1] Rooms must be associated with exactly one building
- [1.4.2] Room Number field values must be five characters or less, alphanumeric and unique within a single building
- 3) [1.4.4] If a relocatable room has a Condition code value of "Fails Standards", Its Design Code must be set to a non-instructional value
- 4) [1.4.5] For permanent rooms, the Year Constructed field must be equal to or later than that of the associated building
- 5) [1.4.7.1] Relocatable or modular classrooms without DCA Numbers cannot be assigned an instructional Design Code or a Condition Code of "Satisfactory".
- 6) [1.4.10] Permanent room records must not have Condition Codes of 03 or 04.

7) [1.4.13] The Floor Location field value cannot be greater than the Number of Stories field value of the associated building.

Security

1) [1.4.7] Once a relocatable room is added to the system, the DCA Number field may be edited only by superusers.

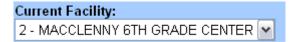
Rules Imported from Reevaluation Routine

- 1) Rooms within a Facility with a Facility Use value of 02, 03, or 04 cannot have a Design Code of 800, or a Code between 200 and 272 or 847 and 870. The suggested alternative is Design Code 002.
- 2) A Room cannot have a Net Square Footage value which is larger than the Maximum Square Footage value associated with its Design Code. The suggested alternative is to use the current Design Code's DefaultMaxDesignID in its place.
 - a. In the case of Room records within a Building that has Use Code of 25 (ESE) and a Facility that has use code 02, 03, or 04, and that themselves have a design code of 63, the suggested alternative is 61.
 - b. If the Room has a Design Code of 65, and the associated Facility has a Facility Use Code of 02, 03, 04 or 05, the proper alternative is 01
 - If the Room has a Design Code of 66, and the associated Facility has a Facility Use Code of 02, 03, or 04, the proper alternative is 01
- 3) A Room cannot have a Net Square Footage value which is smaller than the Minimum Square Footage value associated with its Design Code. The suggested alternative is to use the current Design Code's DefaultMinDesignID in its place.
 - a. In the case of Room records within Buildings that have a use code of 25 (ESE), there are several
 exceptions:
 - i. If the Room has a Design Code of 61, 62, 64 or 66, and the associated Facility has a Facility Use Code of 02, 03, or 04, then the proper alternative Design Code is 01
 - ii. If the Room has a Design Code of 65, and the associated Facility has a Facility Use Code of 02, 03, 04 or 05, then the proper alternative Design Code is 01
 - iii. If the Room has a Design Code of 66, and the associated Facility has a Facility Use Code of 02, 03, or 04, then the proper alternative Design Code is 01
 - iv. If the Room has a Design Code of 63, the proper alternative Design Code is determined by the Facility Use Code of the associated Facility:
 - 1. Facility Use Codes 02, 03, and 04 correspond with the 01 Design Code
 - 2. Facility Use Codes 05 and 06 correspond with the 02 Design Code
 - 3. Facility Use Codes 07 and 09 correspond with the 03 Design Code

5 - Record Navigation

Requirement #	Description	Screen
3.1.2	Quick navigation between records selected in a result set.	

5.1 - Result Set Navigation



After performing a search query on a Facility, Parcel, Building, or Room, users will have the ability to select multiple records in the returned result set and maintain that list as they navigate through the edit screens related to that entity. In order to ease navigation between the results, a drop-down list like the one pictured above will be visible in the upper left hand corner of the form. Changing the selected record in the drop-down list will change the data currently being edited on the screen. The selected record will then remain selected until the user makes a new selection.

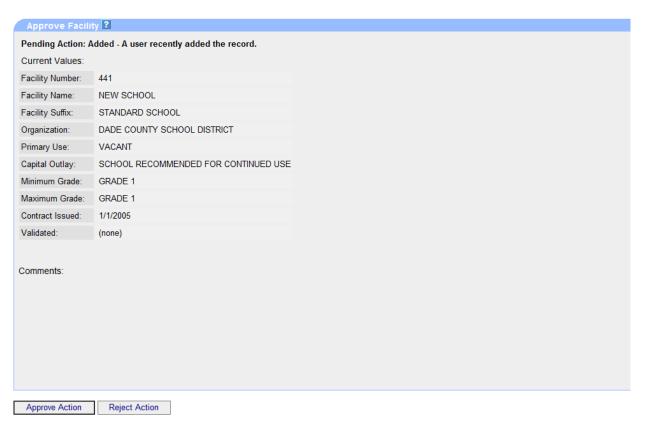
6 - Record Approval

Requirements Satisfied

Requirement #	Description	Screen
3.6	Certain types of inputs/updates need to be approved before being committed to the production tables	
3.10.2	An E-mail should be sent to the district if a Superuser adds, changes, or deletes a district record.	
3.10.3	E-mail notifications should include the previous values and updated values of any fields that were changed and the reason for the record update.	

6.1 - Facility Approval Screen

	<u>No.</u>	<u>Name</u>	<u>Organization</u>
Select	441	NEW SCHOOL	DADE COUNTY SCHOOL DISTRICT
Select	3	ELIZABETH COBB MIDDLE	LEON COUNTY SCHOOL DISTRICT



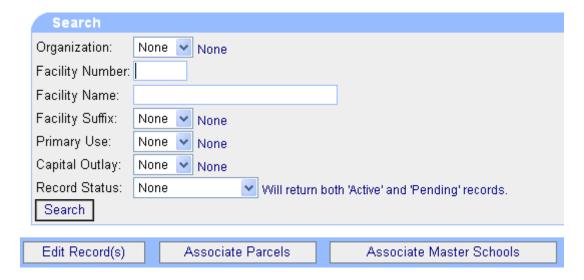
The "Facility Approval Screen" allows those users with sufficient administrative privileges to moderate changes affecting the facility records in the database. Upon arriving at the page, the user is given a list of pending changes that have been entered into the system by lower-level users. The administrator is able to choose a change from the list, at which point the detail fields below will be populated with both the current data and the new data. The administrator can then judge whether to allow the change to go through and click either the "Approve Action" button (which will commit the change) or the "Reject Action" button (which will ignore it). Both of these actions will also cause an E-mail to be sent to the user who created the change, informing him of the action taken.

7 - Record Change Tracking and Recovery

Requirements Satisfied

Requirement #	Description	Screen
3.7.1	Each of the major entities must maintain a history table to track all	
	previous modifications and field values.	
3.7.2	Any deleted records should be moved to a history table instead of removed from the system completely.	
3.7.3	OEF superusers should have the ability to view historical records, recover deleted records, and restore them back to the production tables if necessary.	

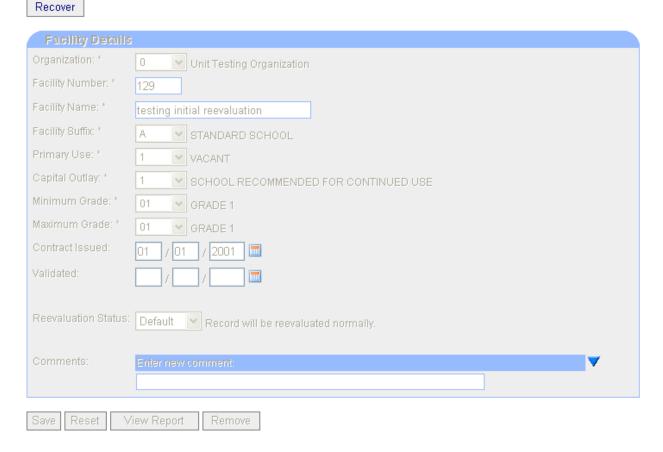
7.1 - Searching for Older Records



The search forms for each of the four main entities (facility, parcel, building, and room) have a field labeled "Record Status" that appears only when being viewed by users with administrative privileges sufficient to search for records that are in specific states within the system (rather than just active records alone). The field allows those users who can see it to choose the status of the records they want returned by the search. An administrator could set this to "Removed", for example, if he wanted to find a facility that had earlier been accidentally deleted by a user. While just the facility form has been shown here, functionality for all four of the main entities will work in the same fashion.

7.2 - Facility Recovery Screen

The current record has been removed. You may attempt to recover it by clicking the button below.



Once a deleted record has been chosen from the search screen, the user can proceed to the details screen, which shows all of the associated data. The fields are the same as those used for active records, but in this case they are read-only. The user is unable to edit the record at this point, but instead can use the "Recover" button. This will restore the record to its previous "active" state and make it available for normal editing, searching and reporting.

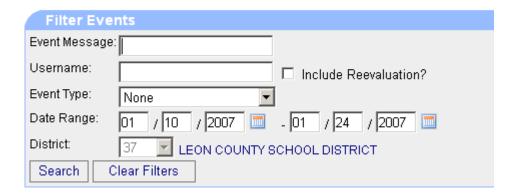
8 - Event Logging and Notifications

Requirements Satisfied

Requirement #	Description	Screen
3.11	Certain pre-defined events should be logged by the system	

8.1 District-Level Event Handling

Recent Events

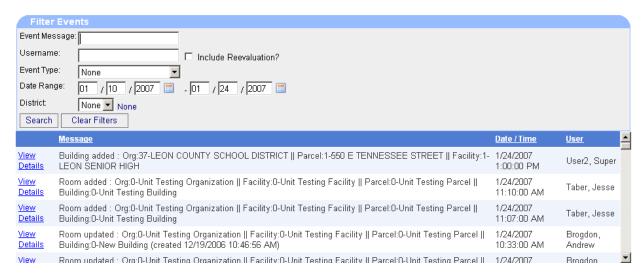


District users will be able to browse all of the events that have occurred affecting data elements within their own district. If a user attempts to add a new building to another staff members designated area of responsibility, for example, it will show up in that user's list of events.

Note the "View Details" link in the list of events. Clicking this link will launch a report screen that will produce a printer-ready report containing all data relevant to the specific event. The user can then view, print, save, or dismiss the report as his leisure).

8.2 Administrator-Level Event Handling

Recent Events



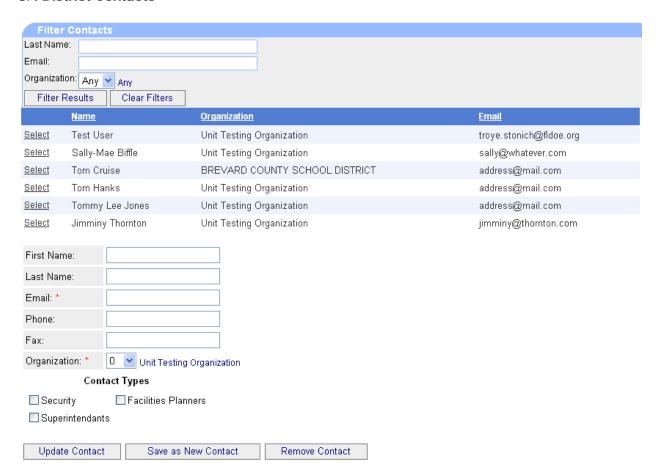
Administrative users have access to all events that flow through the system. They have the capability to alter any data elements within FISH and therefore have a full event display. The administrator can select to view events filtered by date, district, type, and username of the originating user.

Field Name	Required	Description	Special Validation
Event Message	No	Event message text to search on.	
Username	No	Username who performed the event.	
Event Type	No	Event type to search on.	
Date Range	Yes	Date range to search when the event occurred.	
District	Display Only for non superusers	District that the entity (room, parcel, building, facility) occurred to search on.	

8.3 Notification E-mail

Several types of events that are logged by the system will also result in e-mail notifications getting sent to certain users. For example, any time a DOE user modifies a record, the registered users at the district will receive an e-mail notification informing them of the change.

8.4 District Contacts



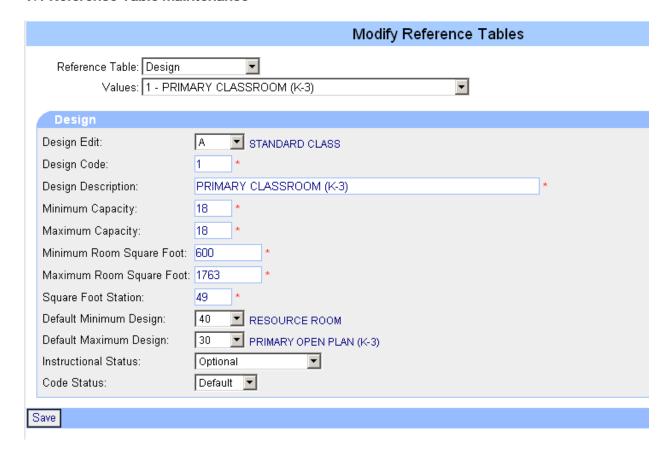
Similar to the user management screen present in the administrative section, this form allows administrators of the site to set up contacts for each district. These contacts will be notified when certain events take place involving records within their districts (e.g. a user has requested access to update facility inventory).

9 - Design Code Maintenance Functionality

Requirements Satisfied

Requirement #	Description	Screen
3.3.2	There should be an interface by which authorized Superusers	15.1
	can perform maintenance on Reference Tables	

9.1 Reference Table Maintenance



This screen allows the user to change the values for a chosen Design Code. The user may select values from the Design Edit, Default Minimum Design, Default Maximum Design, Instructional Status and Code Status drop downs and enter via keyboard the values desired for Code, Description, Min/Max capacity, Min/Max Room Square Foot Station. When the desired values are inputted, the user clicks on the "save" button to persist the values to the database.

9.2 Adding a new Design Code



A user is also allowed to create new codes for the Design table by selecting "Add New" in the values dropdown.

Field Name	Required	Description	Special Validation
Design Edit	Yes	The Design Edit code associated with this Design Code	
Design Code	Yes	This Design Code	Cannot be duplicated in the database
Description	Yes	The Friendly text to display what this Code signifies	
Minimum Capacity	No	The Minimum student capacity for this Code	
Maximum Capacity	No	The Maximum student capacity for this Code	
Minimum Room Square Foot	No	The Minimum square foot allowed for a room with this Code	A value of 1 is considered No Minimum Value. If the value is 1, then Default Minimum Design must be null.
Maximum Room Square Foot	No	The Maximum square foot allowed for a Room with this Code	A value of 99999 is considered No Maximum Value. If the value is 99999, the Default Maximum Design must be null.
Square Foot Station	Yes	???	
Default Minimum Design	Yes	The Code of the Design to use when the Square Feet for this room is below the Minimum Room Square Feet	If this has a value, then Minimum Room Square Foot cannot be 1. If the value is null, then the Minimum Room Square Foot must be 1.
Default Maximum Design	Yes	The Code of the Design to use when the Square Feet for this room is above the Maximum Room Square Feet	If this has a value, then Maximum Room Square foot cannot be 99999. If the value is null, then the Maximum Room Square Foot must be 99999.
Instructional Status	Yes	The Instructional Status of a room with this Design Code	
Code Status	Yes	The activity of this Design Code as defined by Code Status	

9.3 - Business Rule Validations

9.3.1-Minimum Room Square Foot

A value of 1 is considered No Minimum Value. If the value is 1, then Default Minimum Design must be null.

9.3.2-Maximum Room Square Foot

A value of 99999 is considered No Maximum Value. If the value is 99999, the Default Maximum Design must be null.

9.3.3-Default Minimum Design

If this has a value, then Minimum Room Square Foot cannot be 1. If the value is null, then the Minimum Room Square Foot must be 1.

9.3.4-Default Maximum Design

If this has a value, then Maximum Room Square foot cannot be 99999. If the value is null, then the Maximum Room Square Foot must be 99999.

9.3.5-Design Code

The code value provided must be unique in the database.

Revision History

Date	Person Responsible	Description
August 8, 2006	Jesse Taber	Initial content.
August 10, 2006	Andrew Brogdon	Revisions and corrections based on group discussion
August 22, 2006	Jesse Taber	Revisions based on feedback.
August 29, 2006	Jesse Taber	Added design for Facility, Parcel, and error handling.
August 31, 2006	Andrew Brogdon	Updated screenshots and added Room & Building Functionality.
September 1, 2006	Jesse Taber	Error message definitions.
September 18, 2006	Jesse Taber	Revisions based on feedback.
October 2, 2006	Andrew Brogdon	Updated screenshots, added events, reevaluation and deletion.
October 12, 2006	Brian Gouin	Made edits per Charles Wooten's recommendation.
November 1, 2006	Brian Gouin	Updated screenshots to reflect current functionality.
November 7, 2006	Stephen Inglish	Added Design Code Maintenance section.
January 24, 2007	Troye Stonich	Updated screenshots, added shelter info.
January 31, 2007	Troye Stonich	Added Administrative Maintenance Functionality.
February 15, 2007	Brian Gouin	Added sections for FISH Export file, Simulation Environment and
. 55.55.	2.10.11	History Table.
March 30, 2007	Jesse Taber	Added more detail to the section describing the 'History Table'
, , , , , ,		generation, and added a section for the data synchronization and
		district snapshot generation processes.
May 21, 2007	Jesse Taber	Added more detail the Data Services. Also added a new sub
		section describing the process for loading COFTE data each year.
June 19, 2007	Jesse Taber	Filled in final details for the automated snapshot upload and
		NWRDC data export data services sections.
June 22, 2007	Jesse Taber	Filled in final details for the automated generation of the Oracle
		synchronization files.
July 23, 2007	Jesse Taber	Updated to reflect post release maintenance fixes.
July 31, 2007	Jesse Taber	Extracted global EFIS content that is now captured in a separate
		'EFIS' document.
February 13, 2008	Brian Gouin	Added the "Add Facility Wizard" screens and text.
November 24, 2008	Katherine White	Added the Parcel Removal/ Reassign Screens and Building
		Removal screens with the Survey dropdown list addition

SCHEDULE IV-B FOR SCHOOL CHOICE CONVERSION

For Fiscal Year 2019-20



October 2018

FLORIDA DEPARTMENT OF EDUCATION

Contents

I. S	chedule IV-B Cover Sheet	2
Gen	neral Guidelines	3
Doc	cumentation Requirements	3
II.	Schedule IV-B Business Case – Strategic Needs Assessment	4
A.	Background and Strategic Needs Assessment	4
1.	Business Need	5
2.	. Business Objectives	6
B.	Baseline Analysis	6
1.	. Current Business Process(es)	6
2.	. Assumptions and Constraints	8
C.	Proposed Business Process Requirements	8
1.	Proposed Business Process Requirements	8
2.	. Business Solution Alternatives	8
3.	. Rationale for Selection	8
4	. Recommended Business Solution	9
D.	Functional and Technical Requirements	
III.	Success Criteria	9
IV.	Schedule IV-B Benefits Realization and Cost Benefit Analysis	11
A.	Benefits Realization Table	11
B.	Cost Benefit Analysis (CBA)	12
V.	Schedule IV-B Major Project Risk Assessment	12
VI.	Schedule IV-B Technology Planning	13
A.	Current Information Technology Environment	13
1.	. Current System	13
2	. Information Technology Standards	13
B.	Current Hardware and/or Software Inventory	13
C.	Proposed Technical Solution	14
D.	Proposed Solution Description	14
1	. Summary Description of Proposed System	14
2		
E.	Capacity Planning (historical and current trends versus projected requirements)	14
VII.	Schedule IV-B Project Management Planning	15
VIII	Appendices	15

I. Schedule IV-B Cover Sheet

Schedule IV-B Cover Sheet and Agency Project Approval				
Agency:	Schedule IV-B Submission Date:			
Department of Education	October 18, 2018			
Project Name:	Is this project included in the Agency's l	LRPP?		
School Choice Conversion	X YesNo			
LBR Issue Code:	FY 2017-18 LBR Issue Title:			
	Information Technology Application			
Agency Contact for Schedule I	V-B (Name, Phone #, and E-mail address)	:		
Andre Smith, (850) 245-0428,	Andre.Smith@Fldoe.org			
	AGENCY APPROVAL SIGNATU	RES		
estimated costs and benefits do	chedule IV-B in support of our legislative ocumented in the Schedule IV-B and believe the estimated costs to achieve the described	re the proposed solution can be delivered		
Agency Head: Commissioner of	of Education Clerk	Date 1 /0/19/18		
Printed Name: Pamela Stewart		1 /		
Agency Chief Information Off Printed Name: Andre K. Smith	Agency Chief Information Officer (or equivalent): Date:			
Budget Officer:		Date:		
Printed Name: Linda Champio				
Planning Officer: Printed Name: Cathy Russell	Lussell	Date: 10/19/18		
Project Sponsor:		Date: /		
		60/15/10		
D: 137 A1 361		1.7.0		
Printed Name: Adam Miller Schedule IV-B Preparers (Nam	ne, Phone #, and E-mail address):			
Business Need:	Cathy Russell, (850) 245-9640, Cathy.R:	ussell@fldoe.org		
Cost Benefit Analysis:				
Risk Analysis:	Risk Analysis: Cassandra J. Grayson, (850) 245-9573, Cassandra.Grayson@fldoe.org			
Technology Planning:	Technology Planning: Lisa Raker, (850) 245-0489, Lisa.Raker@fldoe.org			
Project Planning:	Cassandra J. Grayson, (850) 245-9573, (Cassandra.Grayson@fldoe.org		

General Guidelines

The Schedule IV-B contains more detailed information on information technology (IT) projects than is included in the D-3A issue narrative submitted with an agency's Legislative Budget Request (LBR). The Schedule IV-B compiles the analyses and data developed by the agency during the initiation and planning phases of the proposed IT project. A Schedule IV-B must be completed for all IT projects when the total cost (all years) of the project is \$1 million or more.

Schedule IV-B is not required for requests to:

- Continue existing hardware and software maintenance agreements,
- Renew existing software licensing agreements that are similar to the service level agreements currently in use, or
- Replace desktop units ("refresh") with new technology that is similar to the technology currently in use.
- Contract only for the completion of a business case or feasibility study for the replacement or remediation of an existing IT system or the development of a new IT system.

Documentation Requirements

The type and complexity of an IT project determines the level of detail an agency should submit for the following documentation requirements:

- Background and Strategic Needs Assessment
- Baseline Analysis
- Proposed Business Process Requirements
- Functional and Technical Requirements
- Success Criteria
- Benefits Realization
- Cost Benefit Analysis
- Major Project Risk Assessment
- Risk Assessment Summary
- Current Information Technology Environment
- Current Hardware/Software Inventory
- Proposed Technical Solution
- Proposed Solution Description
- Project Management Planning

Compliance with s. 216.023(4) (a)10, F.S. is also required if the total cost for all years of the project is \$10 million or more.

A description of each IV-B component is provided within this general template for the benefit of the Schedule IV-B authors. These descriptions and this guidelines section should be removed prior to the submission of the document.

Sections of the Schedule IV-B may be authored in software applications other than MS Word, such as MS Project and Visio. Submission of these documents in their native file formats is encouraged for proper analysis.

The Schedule IV-B includes two required templates, the Cost Benefit Analysis and Major Project Risk Assessment workbooks. For all other components of the Schedule IV-B, agencies should submit their own planning documents and tools to demonstrate their level of readiness to implement the proposed IT project. It is also necessary to assemble all Schedule IV-B components into one PDF file for submission to the Florida Fiscal Portal and to ensure that all personnel can open component files and that no component of the Schedule has been omitted.

Submit all component files of the agency's Schedule IV-B in their native file formats to the Office of Policy and Budget and the Legislature at IT@LASPBS.STATE.FL.US. Reference the D-3A issue code and title in the subject line.

II. Schedule IV-B Business Case – Strategic Needs Assessment

A. Background and Strategic Needs Assessment

Purpose: To clearly articulate the business-related need(s) for the proposed project.

The purpose of the Office of Independent Education & Parental Support, School Choice is to support quality public and private educational choice programs by providing information and assistance to promote successful outcomes for students, families, institutions and communities.

The Department identified the need to modernize the school choice systems that support business operations for the Office of Independent Education & Parental Choice. The primary goals of this project will focus on transitioning an Oracle/.asp (Active Server Pages) based database and user interface application from critical system failures and growing maintenance costs to a SQL/.net (Structured Query Language) solution aligned with the department's enterprise architecture. This transition requires developing, testing, documenting and implementing the new solution.

Program Background: Chapter 1002, Florida Statutes (F.S.), requires the Department to maintain a database of private schools within the state. The Department also provides oversight and administration to the state's five K12 scholarship programs that allow for parent-directed funding of school choice options. This system captures, tracks, and monitors scholarship information per Sections 1002.385, 1002.39, 1002.395, 1002.40, 1002.411, and 1002.421, F.S. The Department currently handles records for over 175,000 students and over 2,200 private providers in these programs annually, and the Department expects growth to continue.

The Department uses the system in determining the eligibility of students and providers and is used for scholarship payments on behalf of students to approved not-for-profit organizations and to private schools. The system calculates scholarships for each program by a different formula, on a different schedule, and funded through a different mechanism. Funding amounts are pro-rated, based on established application, enrollment, and other program deadlines. Florida families, school district personnel, accrediting agencies, private school administrators, and scholarship funding organizations (SFOs) utilize the system.

The McKay Scholarship Program (Section 1002.39, F.S.) provides scholarships for K-12 students with disabilities to attend an eligible public or private school of their choice. In order to qualify, a student must have a disability for which the school district has written an individual educational plan (IEP), and must have met the prior attendance in public school requirement established in statute. Based on the type and frequency of the services offered by the public school, the school district develops a matrix number and uses it to determine the student's funding level. For private school choice, scholarship payments are made quarterly in the name of the parent for deposit in an eligible private school's account.

The **Gardiner Scholarship Program** (Section 1002.385, F.S.) provides eligible students a scholarship they can use to purchase approved services or products in order to design a customized educational program for the student. Eligible students with a disability, from the age of three through grade 12, may have an account established and funded on their behalf. Each month the Department receives, reviews, and funds invoices from state-approved SFOs for newly-reported, qualified students.

The **Florida Tax Credit Scholarship Program** (FTC) (Section 1002.395, F.S.) provides tax credits for corporations that contribute money to SFOs that award scholarships to students from families with limited financial resources. Parents provide eligibility documentation to an SFO for review to determine eligibility for a student. SFOs make payments to eligible private schools on behalf of participating students and provide regular reports of student participation to the Department.

The **Hope Scholarship Program** (Section 1002.40, F.S.) provides for eligible sales tax contributions from the purchase of a motor vehicle to be directed to SFOs that award scholarships to students subjected to incidents of bullying while attending a Florida public school. Parents submit documentation provided by school districts to an SFO that makes payments to eligible private schools on behalf of participating students and provides regular reports of student participation to the Department.

Reading Scholarship Accounts (Section 1002.411, F.S.) are available to provide educational options for students in grades 3 through 5 who are enrolled in a Florida public school and scored below a Level 3 on the

grade 3 or grade 4 statewide, standardized English Language Arts assessment in the prior school year. Parents apply directly to eligible SFOs, and each month the Department receives, reviews, and funds invoices from the SFOs for newly-reported eligible students.

Scholarship Funding Organizations, established through Section 1002.395, F.S., and must apply to the Department annually to be approved for participation in the FTC, Gardiner, Hope, and Reading Scholarship programs. SFOs receive administrative fees for each scholarship awarded and directly administrate the four programs.

K-12 Private Schools are not licensed, approved, accredited, or regulated by the Department. Section 1002.42, F.S., requires the administrator of a K-12 private school to register the school with the Department and complete an annual survey each year. There are additional requirements for private schools participating in the state scholarship program, described in authorizing statutes and in Section 1002.421, F.S. The Department is responsible for annually verifying the eligibility of participating private schools.

Accrediting Agencies indicate, via the Department's web application, which private schools their organization accredits. Submitting annual survey data and being listed in the directory of private schools that is developed from the statutorily required database does not imply approval or accreditation by the state.

Public School Districts have specific responsibilities related to the McKay and Gardiner Scholarship programs, delineated in authorizing statutes. School districts periodically submit student enrollment data to the Department. The Department extracts files from that data, loads it into the system, and the Department reviews applications for the McKay Scholarship against them. For each McKay Scholarship applicant, and on request for individual Gardiner Scholarship students, district personnel must create a matrix of services where appropriate and use the system to submit a funding code to the Department. Prior to each McKay and Gardiner Scholarship payment, districts must review scholarship student lists to confirm that the students are not enrolled in public schools.

Florida Citizens, including potential scholarship parents, non-participating private school administrators, and other individuals who do not participate in the various scholarship programs also access the system.

1. Business Need

The School Choice core systems infrastructure comprises diverse vendor platforms and a mix of technologies which are either outdated with limited/scarce support or have discontinued product support by the vendors. As a result, the outdated software platforms have become increasingly incompatible with current technology releases with which they must interact. The maintenance of these applications has become very expensive, and it is no longer "cost efficient" to keep existing systems without essential upgrades. For example, the current systems to manage the scholarship programs are written in Oracle/.asp. The current Oracle supported version is so far beyond the version deployed in the School Choice Systems that there is no available continued support by Oracle, endangering the continued use of mission-critical applications by School Choice and its clients.

It is critical to maintain and enhance all School Choice applications to support the ongoing business operations. Therefore, it is essential to streamline and consolidate the applications into an SQL/.net database and user interface to be consistent with the department's enterprise platform. Though they may be currently in working condition and performing, the School Choice support applications have entered a phase of data vulnerabilities and security concerns at the end of their viable shelf-life. As technology vendors routinely modernize and upgrade hardware and system software, School Choice applications are experiencing increasingly degraded performance and security threats. Due to increasing age of the systems, their components, and the servers on which the system is hosted, service providers such as Microsoft, Oracle, and Northwest Regional Data Center (NWRDC) hosting the applications no longer offer support for issue resolution as problems with increasing frequency occur.

This critical maintenance function has become extremely difficult since many manufacturer software releases are no longer compatible with the antiquated platforms in the School Choice systems. To keep up with ongoing changes in School Choice business rules, it has become very difficult and expensive to locate, procure, and maintain the development skill sets for the older/outdated technologies. Any further changes in the applications pose an extreme risk to School Choice application systems as well as increasing vulnerability of interoperable systems or subjecting systems to irreparable failures. If the system fails, the stakeholders could lose millions of scholarship dollars due to drastic data loss.

Application systems require routine upgrades and patches applied to enforce information security and other industry compliance. School Choice systems must maintain compliance with agency IT security guidelines, Agency for State Technology (AST), and other industry standards, such as Payment Card Industry (PCI) Data Security Standards (DSS) and Criminal Justice Information Security (CJIS). The state of the current School Choice architecture (hardware and software) makes it impossible to remain in compliance with all of these information security policies and standards. The Department estimates the cost to meet compliance requirements will exceed the investments necessary to upgrade School Choice systems to the current levels of supported technologies.

2. Business Objectives

As mentioned earlier, the business objectives for this project are to provide a single SQL/.net solution for all internal and external users to access the School Choice user interface and database. The solution should support current functionality, any enhancements to current functionality requested, migrating legacy data, tracking students, parents, districts, etc. scholarship information, private school information, and eligibility to receive scholarship payments, and any changes or additions due to legislative action.

Activities associated with the objectives:

- Convert School Choice primary database from Oracle/.asp platform to SQL/.net to eliminate heterogeneous database platforms and align database for more efficient enterprise support and maintenance.
- Migrate School Choice applications from physical to virtual platform servers hosted at the Northwest Regional Data Center or Cloud Solution.
- Upgrade Peripheral Support application servers to supported platforms using advanced server operating systems for compliance with technology infrastructure and security standards.
- Document business requirements for current School Choice applications and desired future state.
- Ensure operational continuity and compliance with records retention requirements by assessing the most cost-effective solution for School Choice document management.

NOTE: For IT projects with total cost in excess of \$10 million, the business objectives described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4)(a)10, F.S.

B. Baseline Analysis

Purpose: To establish a basis for understanding the business processes, stakeholder groups, and current technologies that will be affected by the project and the level of business transformation that will be required for the project to be successful.

1. Current Business Process(es)

System functionality for External Users includes, but is not limited to:

- Submitting data files and reports for upload to the Department.
- Completing and submitting reports via the web application.
- Viewing and editing submitted data.
- Viewing and exporting static and on-demand reports generated by the system.
- Receiving routine downloads of system data.
- Searching for student and school records.
- Enrolling scholarship students, submitting fee schedules, and verifying attendance.
- Accessing via secure connection other Department systems.
- Viewing on-demand reports generated by the system.
- Entering student eligibility and funding data.
- Accessing, filtering, and exporting public record data.
- Filing intent for students to participate in the McKay Scholarship program.

• Using a secure parent log in to view information about their child's scholarship.

System functionality for Internal Users includes, but is not limited to:

- Assigning a unique school code to private schools that register with the Department.
- Viewing and editing student data submitted by private schools, SFOs, and school districts.
- Uploading and viewing documents received from parents and participating private schools.
- Generating scholarship payments, each based on multiple eligibility and funding calculation requirements, and documenting the return of scholarship payments.
- Documenting and tracking annual private school compliance information.
- Logging and tracking calls to the Department's scholarship information hotline.
- Logging and tracking actions taken by the Department related to scholarship compliance.
- Comparing lists of scholarship students and public school students.
- Communicating with users via online forms and auto-generated notifications.
- Editing website navigation menus.
- Posting user-specific messages available on log in.
- Creating and managing secure user profiles and permissions.
- Extracting data files to export to other users.
- Loading data from other sources using stored procedural jobs or batch processing jobs.
- Interfacing with existing systems within the Department.
- Viewing and exporting reports for program and data integrity monitoring.

Batch Job/Data Transfer Processes

- 1. Schemas housing School Choice Databases:
 - a. DOEOSAS_Data
 - b. DOEOSAS_Survey
- 2. Oracle Processes/Jobs:
 - a. Load Survey Data
 - b. Load Direct Certification Data
 - c. Load Lunch Data
 - d. Load Medicaid Data
 - e. Check for School Code Duplication
 - f. Maintain School Enrollment Statistics
 - g. Maintain Student Demographic Information
 - h. Record School Payments Received
 - i. Record Basic School Information
- 3. Data loaded from multiple external sources (i.e. SSIS jobs).
- 4. SQL Server housing the WebteamAppData database to store PDFs of affidavits and annual surveys.
- 5. SQL Server housing the IEPC_SchoolChoice database to store Reading Scholarship Accounts data

Application Information

- 1. Applications are located on the DOE-PAPP04 .Net Web Server at NWRDC.
- 2. Access applications using the http://www.floridaschoolchoice.org website.
- 3. Large Application System Supporting Multiple Sub-Systems:
 - a. Admin Functions
 - b. Call Tracking
 - c. Gardiner / FTC/ Hope
 - d. District McKay
 - e. District Gardiner
 - f. McKay Payment Processing
 - g. Private School
 - h. Web Services

NOTE: If an agency has completed a workflow analysis, include through file insertion or attachment the analyses documentation developed and completed by the agency.

2. Assumptions and Constraints

The current choice application is over 14 years old lacking adequate documentation, any significant upgrades, or modernization of its core system. The infrastructure that this system is maintained on is well beyond its end-life-support. Key assumption is that current system and infrastructure will need to be re-engineered based on shared resource model or cloud solution model.

Other Assumptions:

- Current environment will remain stable with minimal impact on staff availability needed for conversion.
- A complete requirement and functional analysis will be done to ensure that new system meets the business needs.
- Ensure interoperability with required internal agency or interagency source systems (e.g. Staff Information System, Scholarship Programs Systems, etc.).
- Project Management Team will be used by the department to manage project plan, staff, resources, and risks/issues log.

C. Proposed Business Process Requirements

Purpose: To establish a basis for understanding what business process requirements the proposed solution must meet in order to select an appropriate solution for the project.

1. Proposed Business Process Requirements

Solution should sustain current functionality and the department has identified the following requirements that will improve the School Choice solution:

- Improved access and authentication model.
- Development based on current ISDM
- The standardization of multiple applications into single unified application.
- The use of shared resources to minimize costs.
- User-friendly navigation and reports.
- Maximum flexibility for expansion, modification or reduction with minimal rework.

2. Business Solution Alternatives

The department examined three alternatives to meet the business goals of unified School Choice solution:

- Develop a custom solution in-house
- Outsource a custom solution
- Deploy a COTS solution

3. Rationale for Selection

In considering the advantages and disadvantages of each alternative, the department also considered the following factors in making a selection:

- Userability
- Maintainability
- Scalability
- Data management
- Security
- Cost
- Risk

4. Recommended Business Solution

The alternative analysis process has concluded that the best option for replacing the aging School Choice solution is through a **vendor developed custom solution**. This alternative will ensure that technical and business requirements are met through a flexible and viable solution. This solution will also reduce the overall project risks and ensure that the resulting solution can be maintained in the future.

		ALTERNATIVE 1 IN-HOUSE DEVELOP		ALTERNATIVE 2 VENDOR DEVELOP		ALTERNATIVE 3 PURCHASE COTS	
Categories	Weight	Score	Total	Score	Total	Score	Total
Userability	10	8	8	8	8	7	7
Maintainability	20	12	20	16	24	14	21
Scalability	10	8	28	8	30	5	26
Data Management	10	8	36	8	38	8	34
Security	10	9	45	9	47	8	42
Cost	20	16	61	12	59	15	57
Risk	20	12	73	18	75	18	75
Total Weighted Score	100		73		77		75

NOTE: For IT projects with total cost in excess of \$10 million, the project scope described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4) (a) 10, F.S.

D. Functional and Technical Requirements

Purpose: To identify the functional and technical system requirements that must be met by the project.

Include through file insertion or attachment the functional and technical requirements analyses documentation developed and completed by the agency.

See Appendix A

III. Success Criteria

Purpose: To identify the critical results, both outputs and outcomes, that must be realized for the project to be considered a success.

	Success Criteria Table							
#	Description of Criteria	How will the Criteria be measured/assessed?	Who benefits?	Realization Date (MM/YY)				
1	Consolidate current School Choice technology systems and migrate to a modern, supported technology platform	Inventory of updated system components	FDOE	06/2021				
2	School Choice technology system supports ongoing business operations	Compliance with agency and other applicable industry standards	FDOE	06/2021				
3	School Choice technology system stores and securely maintains student and parent confidential information	Compliance with agency and other applicable data security standards	FDOE, stakeholders	06/2021				
4	Minimize peak volumes and maintain quality efficient service	Enhanced capacity of School Choice staff to document and report interactions with stakeholders across all programs	FDOE, stakeholders	06/2021				
5	Enhance accessibility of school choice system for Florida families	School Choice application that is compatible with mobile devices	FDOE, stakeholders	06/2021				
6	Update interface options to improve service to stakeholders	Increased access to relevant stakeholder data	Stakeholders	06/2021				

IV. Schedule IV-B Benefits Realization and Cost Benefit Analysis

A. Benefits Realization Table

Purpose: To calculate and declare the tangible benefits compared to the total investment of resources needed to support the proposed IT project.

For each tangible benefit, identify the recipient of the benefit, how and when it is realized, how the realization will be measured, and how the benefit will be measured to include estimates of tangible benefit amounts.

	BENEFITS REALIZATION TABLE						
#	Description of Benefit	Who receives the benefit?	How is benefit realized?	How is the realization of the benefit measured?	Realization Date (MM/YY)		
1	Optimize SQL/.net solution aligned with the department's enterprise architecture	FDOE	Optimize use of system features	Cost stabilization of support costs	06/2021		
2	Improved system security	FDOE & System Users	The application and its database are made secure, both during operation and at rest	System/database vulnerabilities, exploits and attacks	06/2021		
3	Improved system performance	FDOE & System Users	The application is able to render information to users faster	Faster response times, increased request rates, and lower error rates	06/2021		
4	Lower maintenance costs	FDOE	Reduction in support effort	Minimize support costs	06/2021		
5	Improved system reliability	FDOE	Primary business applications consolidation service approach	Cost avoidance of rising support costs	06/2021		
6	Technology refresh	FDOE	System stability and reduced support effort	Cost avoidance of rising support costs	06/2021		

B. Cost Benefit Analysis (CBA)

Purpose: To provide a comprehensive financial prospectus specifying the project's tangible benefits, funding requirements, and proposed source(s) of funding.

The chart below summarizes the required CBA Forms which are included as Appendix A on the Florida Fiscal Portal and must be completed and submitted with the Schedule IV-B.

Cost Benefit Analysis				
Form	Description of Data Captured			
CBA Form 1 - Net Tangible Benefits	Agency Program Cost Elements: Existing program operational costs versus the expected program operational costs resulting from this project. The agency needs to identify the expected changes in operational costs for the program(s) that the proposed project will impact.			
	Tangible Benefits: Estimates for tangible benefits resulting from implementation of the proposed IT project, which correspond to the benefits identified in the Benefits Realization Table. These estimates appear in the year the benefits will be realized.			
CBA Form 2 - Project Cost	Baseline Project Budget: Estimated project costs.			
Analysis	Project Funding Sources: Identifies the planned sources of project funds, e.g., General Revenue, Trust Fund, Grants.			
	Characterization of Project Cost Estimate.			
CBA Form 3 - Project Investment Summary	Investment Summary Calculations: Summarizes total project costs and net tangible benefits and automatically calculates:			
	 Return on Investment Payback Period Breakeven Fiscal Year 			
	Net Present Value			
	Internal Rate of Return			

V. Schedule IV-B Major Project Risk Assessment

Purpose: To provide an initial high-level assessment of overall risk incurred by the project to enable appropriate risk mitigation and oversight and to improve the likelihood of project success. The risk assessment summary identifies the overall level of risk associated with the project and provides an assessment of the project's alignment with business objectives.

NOTE: All multi-year projects must update the Risk Assessment Component of the Schedule IV-B along with any other components that have been changed from the original Feasibility Study.

The Risk Assessment Tool and Risk Assessment Summary are included in Appendix B on the Florida Fiscal Portal and must be completed and submitted with the agency's Schedule IV-B. After answering the questions on the Risk Assessment Tool, the Risk Assessment Summary is automatically populated.

VI. Schedule IV-B Technology Planning

Purpose: To ensure there is close alignment with the business and functional requirements and the selected technology.

A. Current Information Technology Environment

1. Current System

One application separated by business processes on a Windows 2003 legacy server with mixed Classic ASP (30%) & .Net (70%) code.

The application accesses a shared production (PDOE) database and a shared test (TDOE) database housed at the Agency for State Technology, both are on Oracle Sun Solaris servers. The application accesses PDF data from a SQL 2000, SQL 2005, and SQL 2008 databases as well on other databases located on virtual servers at our local Northwest Regional Data Center (NWRDC).

Lastly, the application allows access via Web Services for external entities.

a. Description of Current System

Stakeholders use the system to determine the eligibility of students and providers, and for scholarship payments on behalf of students to approved not-for-profit organizations and to private schools. The system calculates the scholarship for each program is calculated by a different formula, on a different schedule, and funded through a different mechanisms. Funding amounts are pro-rated, based on established application, enrollment, and other program deadlines. Florida families, school district personnel, accrediting agencies, private school administrators, and scholarship funding organizations (SFOs) utilize the system.

b. Current System Resource Requirements

- One Developer Resource.
- One Shared Business Analyst Resource (supports approx. 70% of their time).
- One Shared Database Administrator Resource (supports approx. 40% of their time).
- Shared Production Control Resource.
- Shared Server Management Resource.
- Overall management of the before-mentioned resources.

c. Current System Performance

- The environment does not support the old version of Oracle (10G), the environment is not supported anymore.
- Old application server (2003) consistently drops access to the applications.
- Old and Inconsistent Code is currently written in three software languages (Classic ASP, .Net 2.0, .Net 4.0).
- Application Architecture is outdated and needs restructuring based on the current application structure.

2. Information Technology Standards

Information Systems Development Methodology – August 2012, Version 2.0.

B. Current Hardware and/or Software Inventory

- Current Legacy Application Server Windows 2003 Enterprise .Net Web Server Located at NWRDC. In the process of transitioning to a 2012 Windows Server located at NWRDC.
- Access to Oracle Sun Solaris servers containing databases.

NOTE: Current customers of the state data center would obtain this information from the data center.

C. Proposed Technical Solution

1. Technical Solution Alternatives

Building within the current shared resources at NWRDC or building a separate cloud solution are the two technical solution alternatives for this initiative

2. Rationale for Selection

The technical solution recommendation will be based on whether or not additional resources are needed to improve performance throughout the year.

3. Recommended Technical Solution

Building within the current shared resources at NWRDC is recommended technical solution given the fact that scalable resources are not needed for School Choice solution based on their current capacity.

D. Proposed Solution Description

1. Summary Description of Proposed System

The proposed system will provide a single SQL/.net solution for all internal and external users to access the School Choice user interface and database. The solution should support current functionality, any enhancements to current functionality requested, migrating legacy data, tracking students, parents, districts, etc. scholarship information, private school information, and eligibility to receive scholarship payments, and any changes or additions due to legislative action.

2. Resource and Summary Level Funding Requirements for Proposed Solution (if known)

The Department estimates a need of approximately \$3.5 million for project (FY2019-20 & FY2020-21).

E. Capacity Planning (historical and current trends versus projected requirements)

Current Users:

- Over 30,000 participating scholarship families annually.
- Over 2,700 administrators of private schools, accrediting agencies and scholarship funding organizations.
- Multiple users in each of 67 school districts.
- Over 50 agency program staff members.
- Approximately 75,000 additional public users annually.

VII. Schedule IV-B Project Management Planning

Purpose: To require the agency to provide evidence of its thorough project planning and provide the tools the agency will use to carry out and manage the proposed project. The level of detail must be appropriate for the project's scope and complexity.

Include through file insertion or attachment the agency's project management plan and any associated planning tools/documents.

NOTE: For IT projects with total cost in excess of \$10 million, the project scope, business objectives, and timelines described in this section must be consistent with existing or proposed substantive policy required in s. 216.023(4)(a)10, F.S.

VIII. Appendices

Number and include all required spreadsheets along with any other tools, diagrams, charts, etc. chosen to accompany and support the narrative data provided by the agency within the Schedule IV-B.

Appendix A – Functional Requirements

Appendix B – Cost Benefits Analysis (CBA)

Appendix C – Project Risks Assessment

Appendix D - Project Management Planning

Functional Requirements for School Choice Conversion

Schedule IV-B Appendix A

Table of Contents

Overall System Needs	4
1. Security	4
2. Information/Forms/PDFs/Text Docs/Etc.	4
3. Auto-Generated Emails	4
4. Reports	4
5. Batch Processing	4
6. Search Functions	4
Private School Administrator Login	4
1. Request a School Code	4
2. Non-Participating Private Schools	4
3. Notification Window	5
4. Annual Private School Survey Form	5
5. Scholarship Compliance Form	5
6. Fee Schedule	5
7. Student Lists	6
McKay Student List	6
FTC Student List	7
Hope Student List	7
8. Attendance Verification	7
9. Bureau of Educator Certification Partnership Access & Services System (BEC-PASS Access)	7
Private School Accrediting Agency Login	7
1. Accrediting Agency Contact Info	7
2. Private School Search	8
3. Private School Search Results	8
4. School Information Page	8
Scholarship Funding Organization (SFO) Login	8
1. SFO Home Page	8
2. Search FTC Students	8
3. Search Hope Students	8
4. Gardiner Student List	8
5. Gardiner Reports	9
6. Reading Reports	9
7. Private Schools	10
Parent Login	10

1. Intent to Participate	10
2. Parent Home Page	10
District McKay Contact Login	11
1. District Home Page	11
2. Gardiner Payment Candidate List	11
3. Gardiner Student List	11
4. McKay Student List	11
5. McKay EPS Student List	12
6. District Administration	12
Administrator Login	12
1. Search Students	12
2. Intent Students	13
3. Ineligible Intents	13
4. Foster Intent Students	13
5. Military Intent Students	13
6. Student Intent	13
7. Student Intent Delete	13
8. Student Intent Type Change	13
9. Gardiner Student Payment Returns	13
10. Reading Student Payment Returns	14
11. Search Schools	14
12. Manage Private Schools	14
13. Private School Annual Report	14
14. Private School Compliance Form Report	14
15. Pending School Code Requests	15
16. Gardiner Student List	15
17. Gardiner Payment Processing	15
18. Parent Affidavits	15
19. Tools	15
20. Admin Reports	17
21. Complaint Administration	20
22. Website	20
23. District Contact Information	20

Overall System Needs

- 1. Security
 - 1.1. The system shall provide role-based security.
 - 1.2. The system shall provide configurable security for each role.
 - 1.3. Displayed pages shall be dependent on security role (Admin).

2. Information/Forms/PDFs/Text Docs/Etc.

- 2.1 The system shall display Information in the form of PDFs, Text Documents, Forms and Resource links throughout the pages in the system. The system displays information based on the different logins.
- 2.2 The system shall allow the Administrator role to load, create and edit this information on the system.

3. Auto-Generated Emails

3.1 The system shall create auto-generated emails based on business rules.

4. Reports

4.1 The system shall generate reports where needed, based on business rules. The system creates reports within all the roles.

5. Batch Processing

5.1 The system shall generate incoming and outgoing batch jobs that can occur nightly, weekly, monthly, quarterly and semi-annually.

6. Search Functions

6.1 The system shall provide dynamic search functionality when needed, based on business rules.

Private School Administrator Login

- 1. Request a School Code
 - 1.1. New Private Schools must request a School Code before logging in. The school completes this outside of the School Choice Database. Request includes, school name, district, address (city, state, zip), phone, contact person, contact email, owner/director and director's email.
 - 1.1.1. Once the Private School has submitted a School Code request, the system notifies the School Choice Office, the School Choice Office administrator approves the request and the system sends an auto-generated email to the Private School.
 - 1.2. Private Schools WILL NOT request a School Code if:
 - 1.2.1. They have a School Code
 - 1.2.2. They have forgotten their School Code and/or password
 - 1.2.3. They do not operate a Florida Private School that serves at least one grade from kindergarten to grade 12
 - 1.3. When a School Choice Office administrator approves the request and assigns a school code, the system sends an auto-generated email to the new Private School with the code and a generic password.

2. Non-Participating Private Schools

2.1. Private Schools can choose to participate in a scholarship program or not.

- 2.2. Non-Participating Private Schools can log into the website, but cannot access their student list for programs they are not participating in. This blocks the school from registering and enrolling students.
- 2.3. Non-Participating schools are statutorily required to complete the Annual Private School Survey form

3. Notification Window

3.1. The system shall display information pertinent to all Private Schools and the specific Private School logged in, such as, the most recent Payment Report available, the status of the Private School's Scholarship Compliance Form, etc.

4. Annual Private School Survey Form

- 4.1. The system shall provide a fillable form to capture the following information:
 - 4.1.1. General Information
 - 4.1.2. Program Information
 - 4.1.3. Student Information
 - 4.1.4. Teacher Information
 - 4.1.5. Graduate Information

5. Scholarship Compliance Form

- 5.1. The system shall link to an instruction sheet for the Scholarship Compliance Form.
- 5.2. The system shall provide a printable form to capture the following information:
 - 5.2.1. Program Participation
 - 5.2.2. School Ownership, Affiliation, and Licensing
 - 5.2.3. Financial Solvency
 - 5.2.4. School Administration
 - 5.2.5. School Staffing
 - 5.2.6. School Program
 - 5.2.7. Student Health, Safety, Welfare
 - 5.2.8. Student Records
 - 5.2.9. School Facility
 - 5.2.10. Submission of Scholarship Form
 - 5.2.10.1. Submitter contact information
 - 5.2.10.2. Notary Public information
- 5.3. The system shall provide a link to the Scholarship Compliance Correction Form (if already completed).
- 5.4. The system shall provide a link to the Scholarship Compliance Printable Record (if already completed).

6. Fee Schedule

- 6.1. The system shall display current information about the Private School's Fee schedule.
 - 6.1.1. The system shall display information of the fee schedule due dates and where to send information when changes are needed outside the requested window.
 - 6.1.2. The system shall display a drop-down filter to select a certain year.
 - 6.1.3. The system shall display the filtered search results in a columnar row format with the following information:
 - 6.1.3.1. Description (Will vary)
 - 6.1.3.2. Amount
 - 6.1.3.3. Fee Type
 - 6.1.3.4. Quant? Is this a quantifiable fee?

- 6.1.3.5. Inactive
- 6.1.3.6. School Year

7. Student Lists

McKay Student List

The system shall display the McKay Student List search page.

- 7.1. The system shall display students in Enrolled, Registered or Withdrawn status.
- 7.2. Click on a hyperlink to *Register* New Students, this process includes Searching and confirming the student and selecting the grade to be attended by the student.
 - 7.2.1. The system shall provide a select button to Begin the Registration process.
 - 7.2.2. The system shall prompt the private school to Search for the student by entering the following information.
 - 7.2.2.1. Public School District
 - 7.2.2.2. First Name
 - 7.2.2.3. Last Name
 - 7.2.2.4. DOB (MM/DD/YYYY)
 - 7.2.3. The system shall display the filtered search results in a columnar row format with the following information:
 - 7.2.3.1. Student ID
 - 7.2.3.2. Student Name (hyperlink)
 - 7.2.3.3. District
 - 7.2.3.4. DOB (MM/DD/YYYY)
 - 7.2.3.5. Status
 - 7.2.3.6. Matrix (Eligibility 251-255/Ineligible)
 - 7.2.3.7. INT Date
 - 7.2.4. The system shall provide a hyperlink on the student's name to select and continue the registration process. Click the hyperlink, select the grade the student will be attending and click the FINISH button.
 - 7.2.4.1. The system shall inform the Private School the student is now registered at their school. The Private School user can continue to register other students or continue with a specific student to update the fee schedule and enroll this student.
- 7.3. The system shall allow the Private School to update the student's Fee Schedule. The system allows the Private School to access the student's informational pages.
 - (General/scholarship/Payment/Enroll/Register etc. student can't enroll without a fee schedule, opens up these major actions for the student at this point.)
- 7.4. The system shall allow you to *Enroll* once you have been registered.
 - 7.4.1. The system shall require the first date of attendance to be entered.
 - 7.4.1.1. The system shall prompt you to select the Confirm Enrollment Check box. Once the Private School user select the check box and clicks the ENROLL STUDENT button, the student is enrolled.
- 7.5. Click on a hyperlink to *Transfer* Students From Other Schools.
 - 7.5.1. The system shall provide a district drop-down filter to select the district.
 - 7.5.2. The system shall provide a private school drop-down filter to select the private school in which the student to transfer was enrolled in.
 - 7.5.3. The system shall provide a "continue" or "cancel" button to move forward in the transfer process.
 - 7.5.4. The system shall allow you to select the student name in which you want to transfer.
 - 7.5.5. The system shall inform the private school the student is now transferred to their school.

- 7.5.6. The system shall allow the private school options to continue to transfer students, return to their McKay student list or add a Fee Schedule for the newly transferred student.
- 7.5.7. The system shall allow the Private School to update the student's Fee Schedule. The system allows the Private School to access the student's informational pages.

 (General/Scholarship/Payment/Enroll/Register etc.)

FTC Student List

The system shall display the FTC Student List search page.

- 7.6. The system shall display students in Registered, Withdrawn or Awarded status.
 - 7.6.1. The system shall display hyperlinks to students who are Registered/Withdrawn or Awarded with the following information:
 - 7.6.1.1. Student Information
 - 7.6.1.2. Parent Information
 - 7.6.1.3. School Information
 - 7.6.1.4. Scholarship Information

Hope Student List

The system shall display the Hope Student List search page.

- 7.7. The system shall display students in Registered, Withdrawn or Awarded status.
 - 7.7.1. The system shall display hyperlinks to students who are Registered/Withdrawn or Awarded with the following information:
 - 7.7.1.1. Student Information
 - 7.7.1.2. Parent Information
 - 7.7.1.3. School Information
 - 7.7.1.4. Scholarship Information

8. Attendance Verification

During certain windows, private schools can verify student attendance.

- 8.1. The system shall notify the Private School if it is a determined time to verify student's attendance. A link is provided to complete the verification process (2-step).
 - 8.1.1. Step 1 The system shall prompt the Private School to select Yes if the student meets the verification criteria (In attendance and/or in regular contact with the student) or **No** (Not in attendance and/or In Regular contact with the student). Selection must be yes for both questions to verify attendance.
 - 8.1.2. Step 2 The system shall prompt the Private School user to enter their First and Last name to validate the attendance verification.
- 9. Bureau of Educator Certification Partnership Access & Services System (BEC-PASS Access)
 - 9.1. The system shall allow Participating schools access to the Bureau of Educator Certification Partnership Access & Services System to complete statutorily mandated certifications.

Private School Accrediting Agency Login

This page is for administrators of **Private School Accrediting Associations** that have been issued a user name and password.

- 1. Accrediting Agency Contact Info
 - 1.1. The system shall display Accrediting Agency contact information.
 - 1.2. The system shall allow the authenticated user to edit Accrediting Agency contact information.

2. Private School Search

- 2.1. The system shall provide the capability to search Florida Private Schools by District.
- 2.2. The system shall provide the capability to search Florida Private Schools by School Name.
- 2.3. The system shall provide the capability to search Florida Private Schools by Program.
- 2.4. The system shall provide the capability to filter search results by schools accredited by the agency.

3. Private School Search Results

- 3.1. The system shall display the filtered search results in a columnar row format.
- 3.2. The system shall provide a hypertext link to the School Information Page for each school in the search results.
- 3.3. The system shall provide email address with clickable embed link.

4. School Information Page

- 4.1. The system shall provide the ability to select and submit a school for accreditation.
- 4.2. The system shall display General Information on the selected school.

Scholarship Funding Organization (SFO) Login

This page is for administrators of **Scholarship Funding Organizations** that are currently participating in the Florida Tax Credit Scholarship Program and have been issued a user name and password.

1. SFO Home Page

2. Search FTC Students

- 2.1. The system shall display drop down filters (School Year, District, and Student Status) and a Last name fillable field to allow an SFO to search FTC students.
- 2.2. The system shall display the filtered search results in a columnar row format. (Student (hyperlink), DOB, Grade, District, School, School Type and SFO).
- 2.3. The system shall allow and SFO to click on the Students name (hyperlink) to edit the following information.
 - 2.3.1. Student Information
 - 2.3.2. Parent Information
 - 2.3.3. School Information

3. Search Hope Students

- 3.1. The system shall display drop down filters (School Year, District, and Student Status) and a Last name fillable field to allow an SFO to search FTC students.
- 3.2. The system shall display the filtered search results in a columnar row format. (Student (hyperlink), DOB, Grade, District, School, School Type and SFO).
- 3.3. The system shall allow and SFO to click on the Students name (hyperlink) to edit the following information.
 - 3.3.1. Student Information
 - 3.3.2. Parent Information
 - 3.3.3. School Information

4. Gardiner Student List

- 4.1. The system shall display current student with eligibility confirmed by SFO.
- 4.2. The system shall drop down filters (School Year, District and Status) and a First Name, Last Name, Birth Date and Student ID fillable fields to allow an SFO to search Gardiner students.

- 4.3. The system shall display the filtered search results in a columnar row format. (School Year, First Name, Middle Name, Last Name, District, Gender, DOB, Parent Name, Grade, Matrix, Disability, Eligibility Evidence, Status, Annual Scholarship Amount, Eligibility %, and Scholarship Amount).
 - 4.3.1. The system shall allow the SFO to click the select button to access the student's information to update.
- 4.4. The system shall allow the Gardiner student list to be an Exportable Excel file.
- 4.5. The system shall display a hyperlink to Create a New Gardiner Student.
 - 4.5.1. The system shall allow the SFO to enter the student's information, parent's information, home and address information and Save Student Information button is present.

5. Gardiner Reports

- 5.1. The system shall display drop down filters (Month Name and Report Name) to allow an SFO to run Gardiner Reports. The system shall allow the following reports to be ran:
 - 5.1.1. Invoice Report (PDF)
 - 5.1.1.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student Last Name, Zip, County, Eligibility Confirmed Date, Scholarship Amount, Student First Name, DOB, SSN, Gender, Race, Current Grade, Address, City, State, Disability, Eligibility Evidence, and Matrix).
 - 5.1.2. Post Payment Report (Excel)
 - 5.1.2.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student Last Name, Zip, County, Eligibility Confirmed Date, Scholarship Amount, Admin Fee Amount, Student First Name, DOB, SSN, Gender, Race, Current Grade, Address, City, State, Disability, Eligibility Evidence, and Matrix).
 - 5.1.3. Pre Payments Report (Excel)
 - 5.1.3.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student First Name, Student Last Name, DOB, SSN, Gender, Race, Current Grade, Address, City, State, Zip, County, Disability, Matrix, Max Scholarship Amount, Eligibility Confirmation Date, Eligibility Scholarship %, Previous Payments, Scholarship Amount, In FTC, Other, Evidence Found, Approved for Funding, and Comments).
 - 5.1.4. Reconciliation Report (Excel)
 - 5.1.4.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student First Name, Student Last Name, SSN, Scholarship Amount, Other, EPS and Comments).

6. Reading Reports

- 6.1. The system shall display drop down filters (Month Name and Report Name) to allow an SFO to run Reading Reports. The system shall allow the following reports to be run:
 - 6.1.1. Invoice Report (PDF)
 - 6.1.1.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student Last Name, Zip, County, Eligibility Confirmed Date, Scholarship Amount, Student First Name, DOB, FLEID, Gender, Race, Current Grade, Address, City, State).
 - 6.1.2. Post Payment Report (Excel)
 - 6.1.2.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student Last Name, Zip, County, Eligibility Confirmed Date, Scholarship Amount, Admin Fee Amount, Student First Name, DOB, FLEID, Gender, Race, Current Grade, Address, City, State).
 - 6.1.3. Pre Payments Report (Excel)

- 6.1.3.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student First Name, Student Last Name, DOB, FLEID, Gender, Race, Current Grade, Address, City, State, Zip, County, Other, Approved for Funding, and Comments).
- 6.1.4. Reconciliation Report (Excel)
 - 6.1.4.1. The system shall display the filtered search results in a columnar row format. (SFO Sequence Number, Student First Name, Student Last Name, FLEID, Scholarship Amount, Other, and Comments).

7. Private Schools

- 7.1. The system shall display a list of all Private Schools.
- 7.2. The system shall allow the SFO to filter the Private Schools based on District.
- 7.3. The system shall provide hyperlinks to each of the Private Schools that link the SFO to the Private Schools information (General information, Contact Information, Program Participation, Annual Survey Status, Compliance Form Status and Renewal Information).

Parent Login

This page is for Parents of Students already enrolled in a participating private school with the McKay Scholarship.

- 1. Intent to Participate
 - 1.1. In order for a student to participate in the McKay Scholarship Program, parents must first file intent, otherwise a parent will not have a login. There are two types of intents that can be filed: Regular McKay Intent and 504 Intent. There are five steps to filing intent:
 - 1.1.1. **Step 1** McKay student intent request (District, First Name, Last Name, DOB and selection of 504 student of Regular McKay (Student w/and IEP).
 - 1.1.2. **Step 2** Determine Eligibility If the student is found in the system and eligible. The parent must select the check box to note the student is Enrolled in Private School (EPS), otherwise there is no point in moving forward to file intent.
 - 1.1.3. **Step 3** Enter Parent Information Parent enters their information (including an email address).
 - 1.1.4. **Step 4** Respond with Confirmation Information The system displays a confirmation number and link to the Intent Information page. At this time the parent is sent an autogenerated email message with the link and confirmation number, parents can check the intent status with the confirmation number.
 - 1.1.5. **Step 5** Enter whom the intent was filed by and click finish. If the parent contacts DOE, we can see who filed and that person with that student cannot file again.
 - 1.1.6. Once the intent is filed and the parent receives the confirmation, the parent can't login to the parent login until the student is enrolled, but can check the intent status by accessing the public site @ http://fldoe.org/schools/school-choice/k-12-scholarship-programs/mckay/mckay-parent-info.stml.

2. Parent Home Page

- 2.1. The system shall display student information for students that are registered or enrolled in a private school with tabs to the student's informational pages (General, Fee Schedule, Scholarship, History & Payment).
- 2.2. The system shall display a link to file intent for another student "Apply for a McKay Scholarship".
 - 2.2.1.1.The system shall request the student's district, First Name, Last Name, DOB and radio buttons to indicate whether the student is an ESE student with an IEP or 504 student, Click Search.
 - 2.2.1.2. The parent will walk through the same steps above except entering the parent's information.

- 2.3. The system shall display a link to check the intent status for another student.
 - 2.3.1. The system shall request the Last Name, DOB and Confirmation Number to check the intent status of another student, Click Continue.
 - 2.3.1.1.The system shall display the student's information, funding factors and Scholarship information.
- 2.4. The system shall display a link to the McKay Scholarship Payment Deadlines.
- 2.5. The system shall display a link to the student (enrolled or registered status) to view their:
- 2.6. General information:
 - 2.6.1. The system shall display Student Information (non-editable, pulled from survey 2 & 3 and last public school).
 - 2.6.2. The system shall display the Student's Intent Status. Note: Military and Foster Care students do not have to qualify with prior year status.
 - 2.6.3. The system shall display the Parent's information with Editable fields.
- 2.7. Fee Schedule The student's most current fee schedule.
- 2.8. Scholarship The student's funding factors and scholarship information.
- 2.9. History The event history of the student determined by business rules.
- 2.10. Payment The student's payment eligibility checklist based on selected pay period.

District McKay Contact Login

This login is for Public School District Administrators.

1. District Home Page

The system shall display an informational window with pertinent information.

- 2. Gardiner Payment Candidate List
- 2.1. The system shall display a drop down filter (School Year) and Last Name and Birth Date fillable fields to allow a District to search Gardiner students.

3. Gardiner Student List

- 3.1. The system shall display drop down filters (School Year and Parent Matrix Request) and a Last Name and Birth Date fillable fields to search Gardiner students.
- 3.2. The system shall display all Gardiner students in columnar and row format (Last Name, Middle Name, First Name, SSN, DOB, Matrix and Requested Matrix Update).
- 3.3. The system shall allow the Gardiner student list to be an Exportable Excel file.

4. McKay Student List

- 4.1. The system shall display drop down filters (Eligibility, Student Status and School Year) and a Last Name fillable field to search McKay students.
- 4.2. The system shall display all McKay students in columnar and row format (Student, Student ID, DOB, Grade, Public School, Intent Date, Exceptionality, Eligibility, Enroll Date, and Original School Year).
 - 4.2.1. The student's name shall be a hyperlink to access the student's information in view-only:
 - 4.2.1.1. Student Information
 - 4.2.1.2. Student Intent
 - 4.2.1.3. Parent Information
 - 4.2.1.4. At this point, the system shall allow the district to access the student's informational pages (General/Matrix/Scholarship/504 Eligibility/etc.).
- 4.3. The system shall allow the McKay student list to be an Exportable Excel file.

5. McKay EPS Student List

5.1. The system shall allow districts to view students who are Enrolled in Public School (EPS) for the current pay period. During certain windows, districts can remove a prior incorrect notice of student ineligibility (EPS).

6. District Administration

- 6.1. The system shall allow districts to manage their password.
- 6.2. The system shall allow district to manage their district administrators contact information with editable fields (First Name, Last Name, Phone, Fax and email address).

Administrator Login

This login is for School Choice Office Administrators. This login provides different access based on the rights provided.

1. Search Students

- 1.1. The system shall allow an administrator to search students. The Search Students page is defaulted to McKay students. Users can select the Florida Tax Credit (FTC) students or Full Time Equivalent (FTE) student's hyperlinks to search those students.
- 1.2. The system shall allow admin user with specific permissions to edit any student's information.
- 1.3. The system shall display the student's event history once you have accessed the student's general information page.
 - 1.3.1. The system shall display the following related fields for each historical event, detail, date, event, user and submitted by.

1.4. McKay Student Search

- 1.4.1. The system shall provide search criteria (year, district and private school based on the district selected), Student Criteria (status, first name, and last name, DOB, RecID and Student ID) and Parent Criteria (parent first name, parent last name and parent SSN) for Admin users to search for McKay students.
- 1.4.2. The system shall display the student search results in columnar/row format with the following fields, student name (hyperlink to student's general info page), student ID, RecID, DOB, district, grade, status, private school, and intent type.
- 1.4.3. The system shall allow the McKay student list to be an Exportable Excel file.

1.5. FTC Student Search

- 1.5.1. The system shall provide search criteria (year, district, student status and last name) for Admin users to search for FTC students.
- 1.5.2. The system shall display the student search results in columnar/row format with the following fields, student name (hyperlink to student's general info page), DOB, grade, district, school, school type and Scholarship Funding Organization (SFO).
- 1.5.3. The system shall allow the FTC student list to be an Exportable Excel file.

1.6. Hope Student Search

- 1.6.1. The system shall provide search criteria (year, district, student status and last name) for Admin users to search for Hope students.
- 1.6.2. The system shall display the student search results in columnar/row format with the following fields, student name (hyperlink to student's general info page), DOB, grade, district, school, school type and Scholarship Funding Organization (SFO).
- 1.6.3. The system shall allow the Hope student list to be an Exportable Excel file.

1.7. FTE Student Search

1.7.1. The system shall provide search criteria (year, district, first name, last name, birth date, and student ID) for Admin users to search for FTE students.

- 1.7.2. The system shall display the student search results in columnar/row format with the following fields, student name (hyperlink to student's general info page), student ID Record ID, DOB, district, grade and public school.
- 1.7.3. The system shall allow the FTE student list to be an Exportable Excel file.
- 1.7.4. The system shall allow an Admin user to file intent for a student when found in survey tables from their FTE student detail page.

2. Intent Students

- 2.1. The system shall provide search criteria (district, school year and last name) for admin users to search intent students.
 - 2.1.1. The system shall display the search results in columnar/row format with the following fields, school year, RecID, Req. date, SSN, confirmation number, student name (hyperlink to student's general info page), DOB and phone number.

3. Ineligible Intents

- 3.1.The system shall provide search criteria (district and school year) for admin users to search ineligible intent students.
 - 3.1.1. The system shall display the search results in columnar/row format with the following fields, district, program type, Intent date, student ID and ineligible reason.

4. Foster Intent Students

- 4.1. The system shall display the foster intent student list for the year selected (defaults to the current year).
 - 4.1.1. The system shall display the search results in columnar/row format with the following fields, date submitted, school year, student name, district, and intent status.
 - 4.1.2. The system shall also display links associated with each student to View the student/parent information, Edit the student/parent information or Delete the student's intent.

5. Military Intent Students

- 5.1. The system shall display the military intent student list for the year selected (defaults to the current vear).
 - 5.1.1. The system shall display the search results in columnar/row format with the following fields, date submitted, school year, student name, district, and intent status.
 - 5.1.2. The system shall also display links associated with each student to View the student/parent information, Edit the student/parent information or Delete the student's intent.

6. Student Intent

6.1. The system shall allow an admin user to file intent for any student found in survey tables.

7. Student Intent Delete

7.1. The system shall allow an admin user to delete a student's intent by searching for a student using their RecID.

8. Student Intent Type Change

8.1. The system shall allow an admin user to change intent type from IEP to 504 plan.

9. Gardiner Student Payment Returns

9.1. The system shall provide search criteria (school year, SFO sequence number, RecID, first name, last name, and DOB) for admin users to search Gardiner student payment returns.

9.1.1. The system shall display the search results in columnar/row format with the following fields, RecID, school year, SFO sequence number, student first name, student last name, DOB, SSN, student status, payment status, scholarship amount, paid month, paid amount, and admin fee. Admin users with the correct permissions can cancel the student's full scholarship payment from this list or indicate a partial return.

10. Reading Student Payment Returns

- 10.1. The system shall provide search criteria (school year, SFO sequence number, RecID, first name, last name, and DOB) for admin users to search Reading student payment returns.
 - 10.1.1. The system shall display the search results in columnar/row format with the following fields, RecID, school year, SFO sequence number, student first name, student last name, DOB, FLEID, student status, payment status, scholarship amount, paid month, paid amount, and admin fee. Admin users with the correct permissions can cancel the student's full scholarship payment from this list or indicate a partial return.

11. Search Schools

- 11.1. The system shall allow admin users to select a district and provide search criteria (school code, school name, status and program for admin users to search Private Schools.
 - 11.1.1. The system shall display the search results in columnar/row format with the following fields, private school name, history, comments and reset login information.
 - 11.1.2. The system shall allow admin users to edit the schools information:
 - 11.1.2.1. General Information
 - 11.1.2.2. Contact Information
 - 11.1.2.3. Accreditations
 - 11.1.2.4. Program Participation Admin users can request to participate on behalf of the school
 - 11.1.2.5. Annual Survey Admin users can access pdf versions of prior annual surveys
 - 11.1.2.6. Compliance Form
 - 11.1.2.7. Renewal
 - 11.1.2.8. Attendance Verification
 - 11.1.3. The system shall display the schools event history information in columnar/row format.
 - 11.1.4. The system shall display any comments entered for the private school and the ability to review, edit or add a new comment.

12. Manage Private Schools

- 12.1. The system shall allow the admin user the ability to manage a listing of private schools. Users can search by district, school name, status and programs.
- 12.2. The system shall display the schools in columnar/row format with the following fields, district, school code, school name, password, status and year closed (if applicable).
- 12.3. The system provide a hyperlink to the school name where admin users can edit the school's information (same as searching for the school).
- 12.4. The system shall allow admin user to look up private school's passwords. Users can search by district, school name, status and program.

13. Private School Annual Report

- 13.1. The system shall provide the Private School Survey History. Users can search by district.
- 14. Private School Compliance Form Report

- 14.1. The system shall display a listing on Compliance Forms for the current FY.
- 14.2. The system shall display the information in columnar/row format with the following fields, #, district number, school code, school name, and submission date.

15. Pending School Code Requests

- 15.1. The system shall display a list of pending school code requests. The requests can be filtered on completed, pending or manage existing private school.
- 15.2. The system shall display the information in columnar/row format with the following fields, edit functions (delete/edit/view), received date, processed date, sent date, name of school, district, and the capability to email contacts at the private school directly from the page.

16. Gardiner Student List

- 16.1. The system shall display the SFO name, student count and total scholarship amount for all SFOs. The system shall present live report of funds available.
- 16.2. The system shall allow admin users to search Gardiner students using the following filters, school year, district, SFO, first name, last name, birth date, student ID and status.
- 16.3. The system shall display the total number of records in columnar/row format with the following fields, school year, SFO name, first name, middle name, district, gender, DOB parent name, grade, matrix, disability, eligibility evidence, status, annual scholarship amount, eligibility % and scholarship amount.
- 16.4. The system shall allow an admin user to create a new Gardiner student.
- 16.5. The system shall allow the Gardiner student list to be an Exportable Excel file.
- 16.6. The system shall allow an admin user to click on the Select button associated with each student and edit the student's information.

17. Gardiner Payment Processing

- 17.1. The system shall allow admin users to create funding reports and notify the SFOs of this information.
- 17.2. The system shall allow admin users to filter by school year and month to generate the payment candidates file.
- 17.3. The system shall populate elements within the tables to display the payment candidate list with the following fields, RecID, student first name, student last name, SSN, gender, In which programs, evidence found, approved funding, eligible scholarship percentage and comments.

18. Parent Affidavits

- 18.1. The system shall allow admin users to search parents to upload a pdf of affidavit, associated with the correct parent and view other uploaded affidavits.
- 18.2. The system shall display the parent affidavits details with the following fields, parent ID, student ID, received (Y/N), parent mismatch (Y/N) and comments field.
- 18.3. The system shall allow the user to browse for a file to select and upload the document. A comment box is displayed and optional.

19. Tools

- 19.1. McKay Payment System
 - 19.1.1. The system shall allow admin user with the correct permission to access the payment website.
 - 19.1.2. The system shall provide school year and payment period filters on the main menu of the payment website to select and access the main menu options.
 - 19.1.3. The system shall allow the user access to the following menu options:
 - 19.1.3.1. Generate Regular Payment Candidates

- 19.1.3.1.1. The system allows the user to select a button to generate candidate list, once the system is finished generating the list, the user will receive an email that the processing is complete.
- 19.1.3.1.2. The system will post the list of candidates on the main menu under candidate batches.
- 19.1.3.1.3. The system will allow the user to select the recent or previous candidate batches to view the candidate batches menu. Once the user accesses a candidate batch, a drop down navigation window populates to move easily through the batch menu, main menu and admin menu. The user can:
 - 19.1.3.1.3.1. View candidates candidate list is provided in columnar/row format with the following fields, EnrolledID, RecID, student name, school, run date, reject records, payment generated and eligible for.
 - 19.1.3.1.3.2. View rejects reject list is provided in columnar/row format with the following fields, Reject ID, RecID, EnrolledID, student name, school year, pay period, reject reason and reject date.
 - 19.1.3.1.3.3. Calculate payments the payment system will automatically generate reject records for student ineligible for payment due to intent date, enroll date, EPS, no attendance verification, etc.
- 19.1.3.2. Add Candidates Manually (Special) the system shall allow admin users to add candidates manually using the student's RecID or uploading an excel file.
- 19.1.3.3. Payment EPS List the system shall allow admin users to search Payment EPS list or view all students to remove an EPS flag for a student during any pay period (1-4).
- 19.1.3.4. Generate Payment File for Comptroller the system shall allow admin users to generate a file to the comptroller's office by selecting the BatchID and clicking build payment file.
- 19.1.3.5. Generate FedEx File the system shall allow admin users to generate mailing labels for the BatchID created.
- 19.1.3.6. Generate OFFR File the system shall allow admin users to generate a payment file to the Office of Funding and Financial Reporting (OFFR).
- 19.1.4. The system shall allow the user to access Payment Batches. Once the user accesses a payment batch, a drop down navigation window populates to move easily through the batch menu, main menu and admin menu.
 - 19.1.4.1. The system shall allow the admin user to click on the payment batch ID and the Payment Batch Options menu is present. The user can:
 - 19.1.4.2. View Payments the system shall allow an admin user to view payments, they are presented in columnar/row format with the following fields, Payment ID, RecID, EnrolledID, last name, first name, annual tuition, payment amt, eligible for and status. The user can also export payments and cancel a payment.
 - 19.1.4.3. View Candidates –the system shall display candidates in columnar/row format with the following fields, EnrolledID, RecID, Student name, school, run date, reject records, payment generated and eligible for.
 - 19.1.4.4. View Rejects the system shall display reject records in columnar/row format with the following fields, RejectID, RecID, EnrolledID, student name, school year, pay period, reject reason and reject date.

- 19.1.4.5. Edit Comments the system shall allow users to enter comments regarding the batch process, once the user enters comments, the user can edit comment last entered.
- 19.1.4.6. Vendor Report the system shall allow admin users to generate a vendor report.
- 19.1.4.7. Voucher Report the system shall allow admin users to view the voucher report of the amount of vouchers in the recent payment batch.
- 19.2. Payment Reconciliation Batch the system shall allow an admin user to turn on and off payment batches on the Private School Home Page. The user will select the batch and click submit.
- 19.3. Agency Action Administration
 - 19.3.1. The system shall allow admin users the ability to log, track and search administrative actions taken against participating private schools.
 - 19.3.2. The system shall allow users to search admin actions using the following search criteria: district, school code, contact name, owner name, draft date, issued date, school name, director name and school address.
 - 19.3.3. The system shall display the list of agency actions in columnar/row format with the following fields, select, edit, ID, draft, issued, school, action, physical location, payment, fraud, other, deadline, NRT, and AUP.
 - 19.3.3.1. Once the user clicks on the select button, the system displays the agency action and school details.
 - 19.3.3.2. Once the user clicks on the edit button (pencil), the system displays (editable) the original agency action.
 - 19.3.4. The system shall allow the user to export the agency actions into an excel file.
 - 19.4. Attendance Verification Dates
 - 19.4.1. The system shall allow admin users to set attendance verification dates for Pay periods 2, 3, 4 and a special window. The admin user can manually enter the dates and select the pay period.
 - 19.5. Call Tracking System
 - 19.5.1. The system shall allow admin users with certain permission to create calls to track and search previous tracked calls.
 - 19.5.2. The system shall allow an admin user to create a new call to track.
 - 19.5.2.1. The system shall create the call log with the following data elements:
 - 19.5.2.1.1. Customer first and last name
 - 19.5.2.1.2. Student first and last name
 - 19.5.2.1.3. District
 - 19.5.2.1.4. School Code/School
 - 19.5.2.1.5. Call Back Phone Number
 - 19.5.3. The system shall allow an admin user to search previous tracked calls.
 - 19.5.3.1. The system shall populate a list of previous tracked calls.
 - 19.5.3.2. The system shall provide an advance search form to search previous tracked calls.
 - 19.6. FedEx Tracking Message
 - 19.6.1. The system shall allow admin user to turn FedEx Tracking Message on and off on the Private School Home Page. The user shall select the payment date, shipping date and delivery date.

20. Admin Reports

- 20.1. The system shall allow admin users to run reports and export all filtered/unfiltered search results in excel format. Certain search results may also be exported in delimited or fixed-width flat files.
- 20.2. Private School Reports

- 20.2.1. Attendance Verification Summary Report the system will provide the report when the program, school year, payment method and completion status are selected. The report provides the status of the private school's attendance verification.
- 20.2.2. Data Integrity Checks the system provides the data count for data elements requested.
- 20.2.3. All Private School List Report the system provides a list of all private schools, users can filter on district, school ID, school code, school name, address, owner, contact and/or director.
- 20.2.4. School Name Change Report the system shall display the school ID, district ID, district name, school code, school previous name, school updated name, school current name and the date the system updated the name on.
- 20.2.5. Fiscal Soundness Report Participating private schools in operation fewer than 3 years must provide fiscal soundness documentation based on scholarship funds received. The system shall display the region code, district ID, district name, school code, school name, status, address, city, zip, director name, credit bond amount, McKay payment, bond through date, over bond amount and FTC student count.

20.3. General Program Reports

- 20.3.1. Scholarship Participation Statistics Report the system shall display the intent statistics (current school year), McKay Registration and Enrollment Statistics, McKay Summary and Private School Statistics.
- 20.3.2. McKay Scholarship Refund Amount Reports the system shall generate the scholarship refund report and the scholarship payment log report.
 - 20.3.2.1. The system shall display the refund report in columnar/row format with the following fields, RecID, last name first name, batch ID, period, apply first attended date, withdraw dates, amount, school ID, school name, school code, address, director, status, payment ID, parent last name, parent first name, voucher number, and count.
 - 20.3.2.2. The system shall display the scholarship payment log report with the following fields, last name, first name, amount, school name, parent last name and parent first name.
- 20.3.3. Agency Action Report the system shall generate an agency action status report with the following fields, ID, draft date, issued date, district, school code, school, action, status, status date and reason.

20.4. McKay Student Reports

- 20.4.1. Intent Students the system shall generate a list of all intent students that it can filter by district and school year. The system displays the results in columnar/row format with the following fields, school year, RecId, Req date, stud SSN, Conf number, student (links to student's general info page), DOE and phone number.
- 20.4.2. Data Integrity Checks the system shall generate enrolled (current year) and intent (previous year) student information based on business rules.
 - 20.4.2.1. All students
 - 20.4.2.2. Intent Students
 - 20.4.2.3. Registered Students
 - 20.4.2.4. Enrolled Students
 - 20.4.2.5. Withdrawn Students

20.5. McKay Parent Reports

- 20.5.1. Parent Reports the system shall generate a listing of parents based on the users selection:
 - 20.5.1.1. Parents with duplicate SSNs, the fields displayed are parent ID, parent name, parent SSN, number of students, and delete parent record.

- 20.5.1.2. Parents with missing SSNs, the fields displayed are parent ID, parent name, parent SSN, and number of students.
- 20.5.1.3. Parents with suspicious SSNs, the fields displayed are parent ID, parent name and parent SSN.
- 20.5.1.4. Parents without students, the fields displayed are parent ID, parent name, parent SSN and the capability to delete the parent record.
- 20.5.1.5. All parents, the fields displayed are parent ID, parent name and parent SSN.
- 20.5.2. Parent Survey Results the system shall display parent survey results after filtering by school year and select Get Survey Results. The system shall display the questions and answers (strongly agree, agree, no opinion or N/A, disagree or strongly disagree).
- 20.5.3. Parents with Duplicate SSNs the system displays a report of parents with duplicate SSNs and the fields displayed are parent ID, parent, SSN, Verified?, and Affidavit?

20.6. Gardiner Reports

- 20.6.1. Generate Post Payment Monthly Reports the system provides the following filters to generate this report, school year, month name, SFO name, and Report name.
 - 20.6.1.1. Invoice Report the system displays the following fields, SFO sequence number, student last name, zip, county, eligibility confirmed date, scholarship amount, student first name, DOB, SSN, gender, race, current grade, address, city, state, disability, eligibility evidence and matrix.
 - 20.6.1.2. Post Payments File the system displays the following fields, SFO sequence number, student last name, zip, county, eligibility confirmation date, scholarship amount, admin fee amount, student first name, DOB, SSN, gender, race, current grade, address, city, state, disability, eligibility evidence and matrix.
 - 20.6.1.3. Pre Payments the system displays the following fields, SFO sequence number, student last name, DOB, SSN, gender, race, current grade, address, city, state, zip, county, disability, matrix, max scholarship amount, eligibility confirmation date, eligible scholarship %, previous payments, scholarship amount, in FTC, Other, EPS, evidence found, approved for funding, and comments.
 - 20.6.1.4. Reconciliation Report the system displays the following fields, SFO sequence number, student first name, student last name, SSN, scholarship amount, enrolled in FTC, others, EPS and comments.
- 20.6.2. Gardiner Prior Year Report the system generates the report to provide to the SFOs and displays the following fields, RecID, SFO name, year found, SFO sequence number, student last name, Balance \$0?, Not Eligible Under (6)(b)?, and comments.

20.7. Reading Reports

- 20.7.1. Generate Post Payment Monthly Reports the system provides the following filters to generate this report, school year, month name, SFO name, and Report name.
 - 20.7.1.1. Invoice Report the system displays the following fields, SFO sequence number, student last name, zip, county, eligibility confirmed date, scholarship amount, student first name, DOB, FLEID, gender, race, current grade, address, city, state.
 - 20.7.1.2. Post Payments File the system displays the following fields, SFO sequence number, student last name, zip, county, eligibility confirmation date, scholarship amount, admin fee amount, student first name, DOB, FLEID, gender, race, current grade, address, city, state.
 - 20.7.1.3. Pre Payments the system displays the following fields, SFO sequence number, student last name, DOB, FLEID, gender, race, current grade,

- address, city, state, zip, county, eligibility confirmation date, scholarship amount, approved for funding, and comments.
- 20.7.1.4. Reconciliation Report the system displays the following fields, SFO sequence number, student first name, student last name, FLEID, scholarship amount, and comments.
- 20.7.2. Reading Prior Year Report the system generates the report to provide to the SFOs and displays the following fields, RecID, SFO name, year found, SFO sequence number, student last name, Balance \$0?, and comments.

21. Complaint Administration

- 21.1. The system shall allow admin users to log, edit and search complaints filed against participating private schools.
- 21.2. The system shall allow admin users to search complaint with the following criteria, district, complaint name, school code, school name, school address, date, director name, contact name and owner name.
- 21.3. The system shall display the list of complaints in columnar/row format with the following fields, select, view, edit, ID, received, program type, complaint, district, student name and school.
 - 21.3.1. Once the user clicks on the select button, the system displays the complaint events and school detail.
 - 21.3.2. Once the user clicks on the view button (picture), the system displays (not editable) the original complaint.
 - 21.3.3. Once the user clicks on the edit button (pencil), the system displays (editable) the original complaint.
- 21.4. The system shall allow the user to export the complaints into an excel file.

22. Website

- 22.1 Website Messages
 - 22.1.1. The system shall allow admin users with the permissions to create, view, edit and delete messages displayed on the website.
 - 22.1.2. The system shall display posted messages within a certain timeframe determined by admin or based on business rules.
- 22.2. Website Navigation Menus
 - 22.2.1. The system shall allow admin users with the permissions to edit the left menus within each of the logins, to include adding/deleting links and adding/editing/deleting headers.
- 22.3. Website User Administration
 - 22.3.1. The system shall allow admin users with the permissions to create admin users with specific permissions and/or view-only access.
 - 22.3.1.1. The system allows admin users to view:
 - 22.3.1.1.1. Application Permissions
 - 22.3.1.1.2. Users
 - 22.3.1.1.3. Inactive Users
 - 22.3.2. The system shall allow admin users with the permissions to create Accrediting Agency users (currently done in TOAD).
 - 22.3.3. The system shall allow admin users with the permissions to create Scholarship Funding Organization users (currently done in TOAD).

23. District Contact Information

- 23.1. The system shall allow admin users the capability to view, add and edit a district contact.
- 23.2. The system shall allow admin users the capability to view district passwords.

Cost Benefit Analysis

CBAForm 1 - Net Tangible Benefits

Agency	DOE	Project	Choice
·		•	

Net Tangible Benefits - Operational Cost Changes (Co	Net Tangible Benefits - Operational Cost Changes (Costs of Current Operations versus Proposed Operations as a Result of the Project) and Additional Tangible Benefits CBAForm 1A														
Agency		FY 2019-20			FY 2020-21			FY 2021-22			FY 2022-23			FY 2023-24	
(Recurring Costs Only No Project Costs)	(a)	(b)	(c) = (a)+(b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)	(a)	(b)	(c) = (a) + (b)
			New Program			New Program			New Program			New Program			New Program
	Existing		Costs resulting	Existing		Costs resulting	Existing		Costs resulting	Existing	Cost Change	Costs resulting	Existing		Costs resulting
	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed	Program	Operational	from Proposed
	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project	Costs	Cost Change	Project
A. Personnel Costs Agency-Managed Staff	\$1,805,426	\$0	<u> </u>	\$1,805,426	\$0		\$1,805,426	\$0		\$1,805,426	\$0	\$1,805,426	\$1,805,426	\$0	\$1,805,426
A.b Total Staff	26.00	0.00	26.00	26.00	0.00		26.00	0.00		26.00	0.00		26.00	0.00	26.00
A-1.a. State FTEs (Salaries & Benefits)	\$1,805,426	\$0	\$1,805,426	\$1,805,426	\$0	\$1,805,426	\$1,805,426	\$0	\$1,805,426	\$1,805,426	\$0	\$1,805,426	\$1,805,426	\$0	\$1,805,426
A-1.b. State FTEs (#)	26.00	0.00	26.00	26.00	0.00	26.00	26.00	0.00	26.00	26.00	0.00	26.00	26.00	0.00	26.00
A-2.a. OPS Staff (Salaries)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-2.b. OPS (#)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
A-3.a. Staff Augmentation (Contract Cost)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A-3.b. Staff Augmentation (# of Contractors)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
B. Application Maintenance Costs	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364
B-1. Managed Services (Staffing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-2. Hardware	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-3. Software	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B-4. Other Cost Recovery - Premium	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364	\$14,364	\$0	\$14,364
C. Data Center Provider Costs	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471
C-1. Managed Services (Staffing)	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471	\$104,471	\$0	\$104,471
C-2. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-3. Network / Hosting Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-4. Disaster Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C-5. Other Specify	\$0	\$0	7 -	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0
D. Plant & Facility Costs	\$159,669	\$0	\$159,669	\$159,669	\$0	\$159,669	\$159,669	\$0	\$159,669	\$159,669	\$0	\$159,669	\$159,669	\$0	\$159,669
E. Other Costs	\$545,488	\$0	\$545,488	\$545,488	\$0	\$545,488	\$545,488	\$0	\$545,488	\$545,488	\$0	\$545,488	\$545,488	\$0	\$545,488
E-1. Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-2. Travel	\$57,451	\$0	\$57,451	\$57,451	\$0	\$57,451	\$57,451	\$0	\$57,451	\$57,451	\$0	\$57,451	\$57,451	\$0	\$57,451
E-3. Other Cost Recovery - Shared	\$488,037	\$0	\$488,037	\$488,037	\$0	\$488,037	\$488,037	\$0	\$488,037	\$488,037	\$0	1	\$488,037	\$0	\$488,037
Total of Recurring Operational Costs	\$2,629,418	\$0	\$2,629,418	\$2,629,418	\$0	\$2,629,418	\$2,629,418	\$0	\$2,629,418	\$2,629,418	\$0	\$2,629,418	\$2,629,418	\$0	\$2,629,418
E. Additional Transition Describe															
F. Additional Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	
F-1. Specify		\$0			\$0			\$0			\$0			\$0	
F-2. Specify		\$0			\$0			\$0			\$0			\$0	
F-3. Specify		\$0			\$0			\$0			\$0			\$0	
Total Net Tangible Benefits:		\$0			\$0			\$0			\$0			\$0	

CHARACTERIZATION OF PROJECT BENEFIT ESTIMATE CBAForm 1B									
Choo	se Type	Estimate Confidence	Enter % (+/-)						
Detailed/Rigorous	✓	Confidence Level	90%						
Order of Magnitude		Confidence Level							
Placeholder	· -								

	A	В	С	D	Е	F	G	Н	1	J	К	L	M	N	0	Р	Q	R	S		Т
1	DOE	Choice	, J					<u> </u>				CBAForm 2	A Baseline Proje			<u> </u>					•
	Costs entered into each row are mutually exclusiv do not remove any of the provided project cost ele Include only one-time project costs in this tabl	ements. Reference vendor quotes in the	Item Description v			FY2019-2	0		FY2020-2	1		FY2021-			FY2022	-23		FY2023-	24		TOTAL
3				\$ -		2,800,000		\$	710,249		\$	-			\$ -		\$	-		\$	3,510,249
4	Item Description (remove guidelines and annotate entries here)	Project Cost Element	Appropriation Category	Current & Previous Years Project- Related Cost	YR 1 # `	YR 1 LBR	YR 1 Base Budget	YR 2 #	YR 2 LBR	YR 2 Base Budget	YR 3 #	YR 3 LBR	YR 3 Base Budget	YR 4 #	YR 4 LBR	YR 4 Base Budget	YR 5#	YR 5 LBR	YR 5 Base Budget		TOTAL
5	Costs for all state employees working on the project.	FTE	S&B	\$ -	0.00 \$	- :	-	0.00 \$	- :	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
6	Costs for all OPS employees working on the project.	OPS	OPS	\$ -	0.00			0.00 \$	- :	\$ -	0.00 \$	_	\$ -	0.00	s -	\$ -	0.00 \$	_	\$ -	s	_
Ť	z z z z z z z z z z z z z z z z z z z		Contracted	•	- 0.00			υ.υυ ψ		-	U.UU W		-	0.00	*	·			•	Ť	
7	Staffing costs for personnel using Time & Expense.	Staff Augmentation	Services	\$ -	0.00 \$	- :	-	0.00 \$	- :	\$ -	0.00 \$		\$ -	0.00	\$ -	\$ -	0.00 \$	_	\$ -	\$	-
	Project management personnel and related		Contracted																		
8	deliverables.	Project Management	Services	-	2.00 \$	328,000	-	2.00 \$	328,000	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	656,000
	Project oversight to include Independent Verification & Validation (IV&V) personnel and related deliverables.	Project Oversight	Contracted Services	\$ -	0.00 \$	- ;	-	0.00 \$	- :	\$ -	0.00 \$	_	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	_
	Staffing costs for all professional services not included		Contracted																		
	in other categories.	Consultants/Contractors	Services	\$ -	0.00 \$	-	5 -	0.00 \$	- :	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	-
	Separate requirements analysis and feasibility study procurements.	Project Planning/Analysis	Contracted Services	¢	•	- :		•	- :	\$	\$	_	¢		\$ -	\$	e		2	•	
	Hardware purchases not included in data center	Froject Flammy/Analysis	Services	Ψ -	Ф.	-	-	3	-	- φ	•	-	ψ -		ψ -	ψ -	a a	-	Ψ -	3	<u>-</u>
	services.	Hardware	oco	\$ -	\$	- :	-	\$	- :	\$ -	\$		\$ -		\$ -	\$ -	\$	-	\$ -	\$	
13	Commercial software purchases and licensing costs.	Commercial Software	Contracted Services	\$ -	\$	- :	· -	\$	- :	\$ -	\$	_	\$ -		\$ -	\$ -	\$	_	\$ -	\$	
	Professional services with fixed-price costs (i.e. softwar development, installation, project documentation)		Contracted Services	\$ -	\$	1,965,345		\$	-	· \$ -	\$		\$ -		\$ -	\$ -	\$	-	\$ -	\$	1,965,345
			Contracted																	1.	
	All first-time training costs associated with the project.	Training	Services	\$ -	\$	-	5 -	\$	150,000	\$ -	\$	-	\$ -		\$ -	\$ -	\$	-	\$ -	\$	150,000
	Include the quote received from the data center provide for project equipment and services. Only include one- time project costs in this row. Recurring, project-related data center costs are included in CBA Form 1A.		Data Center Category	\$ -	\$	128,500	s -	\$	128,500	\$ -	\$	-	\$ -		\$ -	\$ -	\$	_	\$ -	\$	257,000
	Other contracted services not included in other		Contracted																		
	categories.	Other Services	Services	\$ -	\$	334,978	-	\$	64,568	\$ -	\$	-	\$ -	_	\$ -	\$ -	\$	-	\$ -	\$	399,546
18	Include costs for non-state data center equipment required by the project and the proposed solution (inser additional rows as needed for detail)	t Equipment	Expense	\$ -	\$	3,996	-	\$	- :	\$ -	\$	_	\$ -		\$ -	\$ -	\$	-	\$ -	\$	3,996
	Include costs associated with leasing space for project personnel.	Leased Space	Expense	\$ -	\$	19,741	6 -	\$	19,741	\$ -	\$	_	\$ -		s -	\$ -	\$	_	\$ -	s	39,482
	Other project expenses not included in other categories	·	Expense	\$ -	\$	19,440	-	\$	19,440		\$		\$ -		\$ <u>-</u>	\$ -	\$		\$ -	\$	38,880
21		Total		\$ -	2.00 \$	2,800,000	-	2.00 \$	710,249	\$ -	0.00 \$	-	\$ -	0.00	\$ -	\$ -	0.00 \$	-	\$ -	\$	3,510,249

CBAForm 2 - Project Cost Analysis

Agency	DOE	Project	Choice	

		PROJECT COS	T SUMMARY (fro	m CBAForm 2A)		
PROJECT COST SUMMARY	FY	FY	FY	FY	FY	TOTAL
PROJECT COST SUIVINART	2019-20	2020-21	2021-22	2022-23	2023-24	
TOTAL PROJECT COSTS (*)	\$2,800,000	\$710,249	\$0	\$0	\$0	\$3,510,249
CUMULATIVE PROJECT COSTS						
(includes Current & Previous Years' Project-Related Costs)	\$2,800,000	\$3,510,249	\$3,510,249	\$3,510,249	\$3,510,249	
Total Costs are carried forward to CBAForm3 Proje	ct Investment Sur	nmary worksheet.				

PROJECT FUNDING SOURCES	FY	FY	FY	FY	FY	TOTAL
	2019-20	2020-21	2021-22	2022-23	2023-24	
General Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Federal Match	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other Specify	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL INVESTMENT	\$0	\$0	\$0	\$0	\$0	\$0
CUMULATIVE INVESTMENT	\$0	\$0	\$0	\$0	\$0	

Charac	Characterization of Project Cost Estimate - CBAForm 2C								
Choose T	уре	Estimate Confidence	Enter % (+/-)						
Detailed/Rigorous		Confidence Level							
Order of Magnitude Yes		Confidence Level	70%						
Placeholder		Confidence Level							

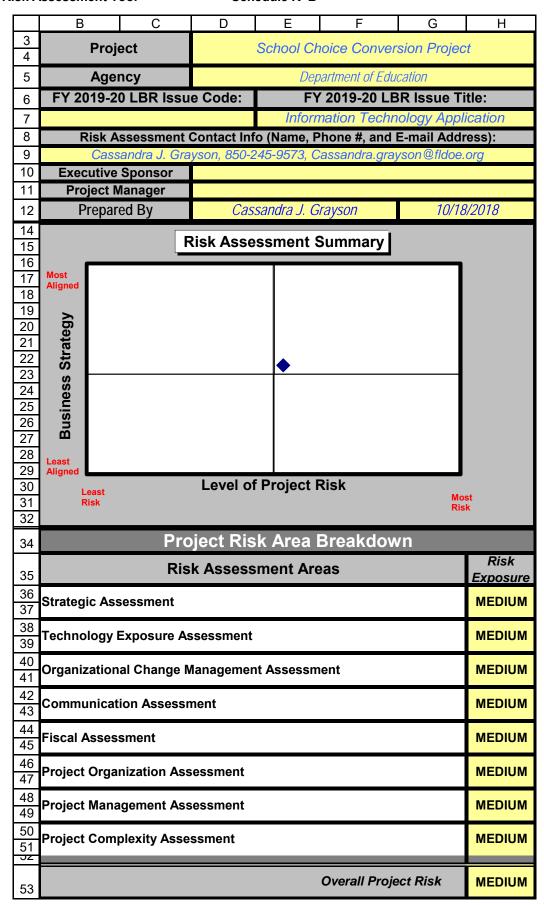
CBAForm 3 - Project Investment Summary

Agency	DOE	Project	Choice

	COST BENEFIT ANALYSIS CBAForm 3A										
FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	TOTAL FOR ALL YEARS						
\$2,800,000	\$710,249	\$0	\$0	\$0	\$3,510,249						
\$0	\$0	\$0	\$0	\$0	\$0						
(\$2,800,000)	(\$710,249)	\$0	\$0	\$0	(\$3,510,249)						
0	0	0	0	0							
	2019-20 \$2,800,000 \$0	FY 2019-20 2020-21 \$2,800,000 \$710,249 \$0 \$0 \$0 \$0 \$0 \$0	FY 2019-20 FY 2020-21 FY 2021-22 \$2,800,000 \$710,249 \$0 \$0 \$0 \$0 (\$2,800,000) (\$710,249) \$0	FY 2019-20 FY 2020-21 FY 2021-22 FY 2022-23 \$2,800,000 \$710,249 \$0 \$0 \$0 \$0 \$0 \$0 (\$2,800,000) (\$710,249) \$0 \$0	FY 2019-20 FY 2020-21 FY 2021-22 FY 2022-23 FY 2023-24 \$2,800,000 \$710,249 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$2,800,000 \$710,249 \$0 \$0 \$0						

RETURN ON INVESTMENT ANALYSIS CBAForm 3B								
Payback Period (years)	NO PAYBACK	Payback Period is the time required to recover the investment costs of the project.						
Breakeven Fiscal Year	NO PAYBACK	Fiscal Year during which the project's investment costs are recovered.						
Net Present Value (NPV)	(\$3,428,447)	NPV is the present-day value of the project's benefits less costs over the project's lifecycle.						
Internal Rate of Return (IRR)	NO IRR	IRR is the project's rate of return.						

Investment Interest Earning Yield CBAForm 3C										
Fiscal	FY	FY	FY	FY	FY					
Year	2019-20	2020-21	2021-22	2022-23	2023-24					
Cost of Capital	1.94%	2.07%	3.18%	4.32%	4.85%					



	В	С	D	Е		
1	Agenc	ncy: Department of Education Project: School Choice Conversion Project: School Choice Conversion Project: Project: School Choice Conversion Project: School Choice C				
3	Section 1 Strategic Area					
4	#	Criteria	Values	Answer		
5	1.01		0% to 40% Few or no objectives aligned	81% to 100% All or		
6		agency's legal mission?	41% to 80% Some objectives aligned	nearly all objectives		
7			81% to 100% All or nearly all objectives aligned	aligned		
8	1.02	Are project objectives clearly documented	Not documented or agreed to by stakeholders	Decumented with sign off		
9		and understood by all stakeholder groups?	Informal agreement by stakeholders	Documented with sign-off by stakeholders		
10			Documented with sign-off by stakeholders			
11	1.03	Are the project sponsor, senior management,	Not or rarely involved	Project charter signed by		
12		and other executive stakeholders actively	Most regularly attend executive steering committee meetings	executive sponsor and executive team actively		
		involved in meetings for the review and success of the project?	Project charter signed by executive sponsor and executive	engaged in steering		
13			team actively engaged in steering committee meetings	committee meetings		
14	1.04	Has the agency documented its vision for	Vision is not documented	Vision is partially		
15		how changes to the proposed technology will improve its business processes?	Vision is partially documented	documented		
16			Vision is completely documented			
17	1.05	Have all project business/program area	0% to 40% Few or none defined and documented	41% to 80% Some		
18		requirements, assumptions, constraints, and priorities been defined and documented?	41% to 80% Some defined and documented	defined and documented		
19	1.0/	'	81% to 100% All or nearly all defined and documented			
20	1.06	Are all needed changes in law, rule, or policy identified and documented?	No changes needed			
21		identified and documented:	Changes unknown	No abangsa naadad		
22			Changes are identified and decumented	No changes needed		
23 24			Changes are identified and documented Legislation or proposed rule change is drafted			
	1.07	Are any project phase or milestone				
25	1.07	completion dates fixed by outside factors,	Few or none			
26		e.g., state or federal law or funding	Some	Some		
27		restrictions?	All or nearly all			
28	1.08	What is the external (e.g. public) visibility of	Minimal or no external use or visibility	Moderate external use or		
29		the proposed system or project?	Moderate external use or visibility	visibility		
30			Extensive external use or visibility	visibility		
31	1.09	What is the internal (e.g. state agency)	Multiple agency or state enterprise visibility	Cingle aganes wide use		
32		visibility of the proposed system or project?	Single agency-wide use or visibility	Single agency-wide use or visibility		
33			Use or visibility at division and/or bureau level only	or visibility		
34	1.10	Is this a multi-year project?	Greater than 5 years			
35			Between 3 and 5 years	Potwoon 1 and 2 years		
36			Between 1 and 3 years	Between 1 and 3 years		
37			1 year or less			

	В	С	D	Е	
1	Agency	Agency: Department of Education Project: School Choice Conversion P			
3			Section 2 Technology Area		
4	#	Criteria	Values	Answer	
5	2.01	Does the agency have experience working with, operating, and supporting the proposed	Read about only or attended conference and/or vendor presentation		
6		technical solution in a production environment?	Supported prototype or production system less than 6 months	Installed and supported production system more	
7			Supported production system 6 months to 12 months	than 3 years	
8			Supported production system 1 year to 3 years	j	
9			Installed and supported production system more than 3 years		
10	2.02	Does the agency's internal staff have sufficient knowledge of the proposed	External technical resources will be needed for implementation and operations	External technical	
11		technical solution to implement and operate the new system?	External technical resources will be needed through implementation only	resources will be needed through implementation	
12			Internal resources have sufficient knowledge for implementation and operations	only	
13	2.03	Have all relevant technical alternatives/	No technology alternatives researched	Some alternatives	
14		solution options been researched, documented and considered?	Some alternatives documented and considered	documented and	
15		documented and considered:	All or nearly all alternatives documented and considered	considered	
16	2.04	with all relevant agency, statewide, or	No relevant standards have been identified or incorporated into proposed technology	Proposed technology solution is fully compliant	
17		industry technology standards?	Some relevant standards have been incorporated into the proposed technology	with all relevant agency, statewide, or industry	
18			Proposed technology solution is fully compliant with all relevant agency, statewide, or industry standards	standards	
19	2.05	Does the proposed technical solution require	Minor or no infrastructure change required		
20		significant change to the agency's existing	Moderate infrastructure change required	Minor or no infrastructure	
21		technology infrastructure?	Extensive infrastructure change required	change required	
22			Complete infrastructure replacement		
23	2.06	Are detailed hardware and software capacity	Capacity requirements are not understood or defined		
24		requirements defined and documented?	Capacity requirements are defined only at a conceptual level	Capacity requirements are defined only at a	
25			Capacity requirements are based on historical data and new system design specifications and performance requirements	conceptual level	

	В	С	D	Е				
1	Agency	y: Department of Education Project: School Choice Conversion Pro						
3		Section 3 Organizational Change Management Area						
4	#	Criteria	Values	Answer				
5	3.01	What is the expected level of organizational change that will be imposed within the agency if the project is successfully implemented?	Extensive changes to organization structure, staff or business processes Moderate changes to organization structure, staff or business	Minimal changes to organization structure,				
7			processes Minimal changes to organization structure, staff or business processes structure	staff or business processes structure				
8	3.02	Will this project impact essential business	Yes	Yes				
9		processes?	No	163				
10	3.03	Have all business process changes and process interactions been defined and documented?	0% to 40% Few or no process changes defined and documented 41% to 80% Some process changes defined and documented	0% to 40% Few or no process changes defined and documented				
12			81% to 100% All or nearly all processes defiined and documented					
13	3.04	Has an Organizational Change Management	Yes					
14	0.01	Plan been approved for this project?	No	Yes				
15	3.05	Will the agency's anticipated FTE count	Over 10% FTE count change	Less than 1% FTE count				
16		change as a result of implementing the	1% to 10% FTE count change	change				
17		project?	Less than 1% FTE count change	onango				
18	3.06	Will the number of contractors change as a	Over 10% contractor count change	Less than 1% contractor				
19		result of implementing the project?	1 to 10% contractor count change	count change				
20			Less than 1% contractor count change	oouni onange				
	3.07	What is the expected level of change impact	Extensive change or new way of providing/receiving services					
21		on the citizens of the State of Florida if the	or information)	Minor or no changes				
22		project is successfully implemented?	Moderate changes	ŭ				
23	2.00	NA/I	Minor or no changes					
24	3.08	state or local government agencies as a	Extensive change or new way of providing/receiving services or information	Minor or no changes				
25		result of implementing the project?	Moderate changes	Willion of the origing				
26			Minor or no changes					
27	3.09	Has the agency successfully completed a	No experience/Not recently (>5 Years)					
28		project with similar organizational change requirements?	Recently completed project with fewer change requirements	Recently completed				
29			Recently completed project with similar change requirements	project with similar change requirements				
30			Recently completed project with greater change requirements					

	В	С	D	E I
1		y: Agency Name		Project: Project Name
3			Section 4 Communication Area	
4	#	Criteria	Value Options	Answer
5	4.01	Has a documented Communication Plan	Yes	Yes
6		been approved for this project?	No	163
7	4.02	Does the project Communication Plan promote the collection and use of feedback	Negligible or no feedback in Plan	
8		from management, project team, and business stakeholders (including end users)?	Routine feedback in Plan	Routine feedback in Plan
9			Proactive use of feedback in Plan	
10	4.03	Have all required communication channels been identified and documented in the	Yes	Yes
11		Communication Plan?	No	
12	4.04	Are all affected stakeholders included in the	Yes	Yes
13		Communication Plan?	No	103
14	4.05	Have all key messages been developed and	Plan does not include key messages	Some key messages
15		documented in the Communication Plan?	Some key messages have been developed	have been developed
16			All or nearly all messages are documented	nave been developed
17	4.06	Have desired message outcomes and success measures been identified in the	Plan does not include desired messages outcomes and success measures	Success measures have
18		Communication Plan?	Success measures have been developed for some messages	been developed for some messages
19			All or nearly all messages have success measures	mossagos
20	4.07	Does the project Communication Plan identify	Yes	Yes
21		and assign needed staff and resources?	No	162

1	B	C cy: Department of Education	D Project: School Choi	E ce Conversion Project
3	Agend	sy. Department of Education	Section 5 Fiscal Area	ce conversion Project
4	#	Criteria	Values	Answer
5	5.01	Has a documented Spending Plan been	Yes	Yes
6		approved for the entire project lifecycle?	No	103
7	5.02	Have all project expenditures been identified in the Spending Plan?	0% to 40% None or few defined and documented	41% to 80% Some
8		in the Spending Flatts	41% to 80% Some defined and documented 81% to 100% All or nearly all defined and documented	defined and documented
10	5.03	What is the estimated total cost of this project	Unknown	
11	0.00	over its entire lifecycle?	Greater than \$10 M	
12		•	Between \$2 M and \$10 M	Between \$2 M and \$10 M
13			Between \$500K and \$1,999,999	
14			Less than \$500 K	
15	5.04	Is the cost estimate for this project based on	Yes	V
16		quantitative analysis using a standards- based estimation model?	No	Yes
17	5.05	What is the character of the cost estimates	Detailed and rigorous (accurate within ±10%)	
18		for this project?	Order of magnitude – estimate could vary between 10-100%	Order of magnitude –
			Placeholder – actual cost may exceed estimate by more than	estimate could vary between 10-100%
19	F 0/		100%	
20 21	5.06	Are funds available within existing agency resources to complete this project?	Yes No	No
22	5.07	Will/should multiple state or local agencies	Funding from single agency	
23	0.07	help fund this project or system?	Funding from local government agencies	Funding from single
24			Funding from other state agencies	agency
25	5.08	If federal financial participation is anticipated	Neither requested nor received	
26		as a source of funding, has federal approval	Requested but not received	Not applicable
27		been requested and received?	Requested and received	1 Trot applicable
28	5.00		Not applicable	
29	5.09	Have all tangible and intangible benefits been identified and validated as reliable and	Project benefits have not been identified or validated Some project benefits have been identified but not validated	Come project hanefite
30		achievable?	Most project benefits have been identified but not validated	Some project benefits have been identified but
31			All or nearly all project benefits have been identified and	not validated
32			validated	
33	5.10	What is the benefit payback period that is	Within 1 year	
34		defined and documented?	Within 3 years	
35			Within 5 years More than 5 years	No payback
36 37			No payback	
38	5.11	Has the project procurement strategy been	Procurement strategy has not been identified and documented	
		clearly determined and agreed to by affected	Stakeholders have not been consulted re: procurement strategy	Stakeholders have reviewed and approved
39		stakeholders?		the proposed
40			Stakeholders have reviewed and approved the proposed procurement strategy	procurement strategy
41	5.12	What is the planned approach for acquiring	Time and Expense (T&E)	
42		necessary products and solution services to	Firm Fixed Price (FFP)	Combination FFP and
43		successfully complete the project?	Combination FFP and T&E	T&E
	5.13		Timing of major hardware and software purchases has not yet	
44		hardware and software for the project?	been determined Purchase all hardware and software at start of project to take	Just-in-time purchasing of hardware and software is
45			advantage of one-time discounts	documented in the
			Just-in-time purchasing of hardware and software is	project schedule
46			documented in the project schedule	
47	5.14	Has a contract manager been assigned to this project?	No contract manager assigned	Contract manager
48 49		uns project?	Contract manager is the procurement manager Contract manager is the project manager	assigned is not the
49			Contract manager assigned is not the procurement manager or	procurement manager or
50			the project manager	the project manager
51	5.15	Has equipment leasing been considered for	Yes	
52		the project's large-scale computing purchases?	No	No
53	5.16	Have all procurement selection criteria and	No selection criteria or outcomes have been identified	
33		outcomes been clearly identified?	Some selection criteria and outcomes have been defined and	Some selection criteria
54			documented	and outcomes have been
			All or nearly all selection criteria and expected outcomes have	defined and documented
55	5.17	Does the procurement strategy use a multi-	been defined and documented Procurement strategy has not been developed	Multi-stage evaluation
56	5.17	stage evaluation process to progressively	Multi-stage evaluation not planned/used for procurement	and proof of concept or
57	l	narrow the field of prospective vendors to the	Multi-stage evaluation and proof of concept or prototype	prototype planned/used
58	l	single, best qualified candidate?	planned/used to select best qualified vendor	to select best qualified vendor
59	5.18	For projects with total cost exceeding \$10	Procurement strategy has not been developed	VEHIOU
		million, did/will the procurement strategy	No, bid response did/will not require proof of concept or	
60		require a proof of concept or prototype as	prototype	Not applicable
61		part of the bid response?	Yes, bid response did/will include proof of concept or prototype	
62			Not applicable	
63	l			
64	l			
	l			
65				
1_	l			
66				

	В	С	D	I E I
1	Agenc	y: Department of Education		ice Conversion Project
3	3	-	ction 6 Project Organization Area	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
4	#	Criteria	Values	Answer
	6.01	Is the project organization and governance	Yes	
5		structure clearly defined and documented		Yes
6		within an approved project plan?	No	
7	6.02	Have all roles and responsibilities for the	None or few have been defined and documented	Como hava baan dafinad
8		executive steering committee been clearly	Some have been defined and documented	Some have been defined and documented
9		identified?	All or nearly all have been defined and documented	and documented
10	6.03	Who is responsible for integrating project	Not yet determined	
11		deliverables into the final solution?	Agency	Agency
12			System Integrator (contractor)	1
13	6.04	How many project managers and project	3 or more	
14		directors will be responsible for managing the	2	2
15		project?	1	
16	6.05	Has a project staffing plan specifying the	Needed staff and skills have not been identified	Staffing plan identifying all
		number of required resources (including	Some or most staff roles and responsibilities and needed	staff roles,
17		project team, program staff, and contractors)	skills have been identified	responsibilities, and skill
		and their corresponding roles, responsibilities	Staffing plan identifying all staff roles, responsibilities, and	levels have been
18		and needed skill levels been developed?	skill levels have been documented	documented
19	6.06	Is an experienced project manager dedicated	No experienced project manager assigned	
20	0.00	fulltime to the project?	No, project manager is assigned 50% or less to project	†.,
20		, ,	No, project manager assigned more than half-time, but less	Yes, experienced project
21			than full-time to project	manager dedicated full- time, 100% to project
22			Yes, experienced project manager dedicated full-time, 100% to project	time, 100% to project
23	6.07	Are qualified project management team	None	
		members dedicated full-time to the project	No, business, functional or technical experts dedicated 50%	Yes, business, functional
24			or less to project	or technical experts
			No, business, functional or technical experts dedicated more	dedicated full-time, 100%
25			than half-time but less than full-time to project	to project
26			Yes, business, functional or technical experts dedicated full-	
\vdash	6.08	Does the agency have the necessary	time, 100% to project Few or no staff from in-house resources	
27	0.00	knowledge, skills, and abilities to staff the		Fow or no staff from in
28		project team with in-house resources?	Half of staff from in-house resources Mostly staffed from in-house resources	Few or no staff from in- house resources
29 30		, ,,	,	House resources
	6.09	Is agency IT personnel turnover expected to	Completely staffed from in-house resources	
31	0.07	significantly impact this project?	Minimal or no impact Moderate impact	Moderate impact
33		ergrinisarius impast une projecti	Extensive impact	woderate impact
33	6.10	Does the project governance structure		
34	0.10	establish a formal change review and control	Yes	
		board to address proposed changes in project		Yes
35		scope, schedule, or cost?	No	
36	6.11	Are all affected stakeholders represented by	No board has been established	
37		functional manager on the change review and	No, only IT staff are on change review and control board	Yes, all stakeholders are
38		control board?	No, all stakeholders are not represented on the board	represented by functional
			Yes, all stakeholders are represented by functional manager	manager
39				

	В	С	D	Е
1	Agend	cy: Department of Education		ce Conversion Project
3			ction 7 Project Management Area	
5	7.01	Criteria Does the project management team use a	Values No	Answer
5	7.01	standard commercially available project	Project Management team will use the methodology	.,
6		management methodology to plan,	selected by the systems integrator	Yes
7		implement, and control the project?	Yes	
8	7.02	For how many projects has the agency	None	
9		successfully used the selected project management methodology?	1-3	More than 3
10		management methodology:	More than 3	
11	7.03	How many members of the project team are	None	
12		proficient in the use of the selected project management methodology?	Some	All or nearly all
13			All or nearly all	
14	7.04	Have all requirements specifications been unambiguously defined and documented?	0% to 40% None or few have been defined and	44.1.000/
15		unambiguousiy defined and documented?	documented 41 to 80% Some have been defined and documented	41 to 80% Some have been defined and
15			81% to 100% All or nearly all have been defined and	documented
16			documented	
	7.05	Have all design specifications been	0% to 40% None or few have been defined and	
17		unambiguously defined and documented?	documented 41 to 80% Some have been defined and documented	41 to 80% Some have
18			81% to 100% Some have been defined and documented	been defined and documented
19			documented	aodamonioa
20	7.06	Are all requirements and design	0% to 40% None or few are traceable	
21		specifications traceable to specific business	41 to 80% Some are traceable	41 to 80% Some are
		rules?	81% to 100% All or nearly all requirements and	traceable
22			specifications are traceable	
23	7.07	Have all project deliverables/services and acceptance criteria been clearly defined and	None or few have been defined and documented	Some deliverables and
0.4		documented?	Some deliverables and acceptance criteria have been	acceptance criteria have
24			defined and documented All or nearly all deliverables and acceptance criteria have	been defined and
25			been defined and documented	documented
26	7.08	Is written approval required from executive	No sign-off required	Review and sign-off from
27		sponsor, business stakeholders, and project	Only project manager signs-off	the executive sponsor, business stakeholder,
		manager for review and sign-off of major project deliverables?	Review and sign-off from the executive sponsor, business	and project manager are
20		project deliverables.	stakeholder, and project manager are required on all major project deliverables	required on all major
28	7.09	Has the Work Breakdown Structure (WBS)	0% to 40% None or few have been defined to the work	project deliverables
29	7.07	been defined to the work package level for all	package level	411.000/
		project activities?	41 to 80% Some have been defined to the work package	41 to 80% Some have been defined to the work
30			level	package level
31			81% to 100% All or nearly all have been defined to the work package level	
32	7.10	Has a documented project schedule been	Yes	
33		approved for the entire project lifecycle?	No	No
	7.11	Does the project schedule specify all project	Yes	
34		tasks, go/no-go decision points	163	Yes
35		(checkpoints), critical milestones, and resources?	No	
36	7.12	Are formal project status reporting processes	No or informal processes are used for status reporting	
37		documented and in place to manage and	Project team uses formal processes	Project team uses formal
		control this project?	Project team and executive steering committee use formal	processes
38	7.12	Are all necessary planning and reporting	status reporting processes	
39 40	7.13	templates, e.g., work plans, status reporting	No templates are available Some templates are available	All planning and reporting
41		issues and risk management, available?	All planning and reporting templates are available	templates are available
42	7.14	Has a documented Risk Management Plan	Yes	Voc
43		been approved for this project?	No	Yes
44	7.15	Have all known project risks and	None or few have been defined and documented	
45		corresponding mitigation strategies been identified?	Some have been defined and documented All known risks and mitigation strategies have been defined.	Some have been defined and documented
46			All known risks and mitigation strategies have been defined	and accumented
47	7.16	Are standard change request, review and	Yes	
		approval processes documented and in place for this project?	No	Yes
48	7.17	for this project? Are issue reporting and management		
49	7.17	processes documented and in place for this	Yes	Yes
50		project?	No	

	В	С	D	E
1	Agenc	y: Department of Education	Project: School Cl	noice Conversion Project
2	3	,	•	,
3		Se	ection 8 Project Complexity Area	
4	#	Criteria	Values	Answer
5	8.01	How complex is the proposed solution	Unknown at this time	
6		compared to the current agency systems?	More complex	More complex
7			Similar complexity	More complex
8			Less complex	
9		Are the business users or end users	Single location	
10		dispersed across multiple cities, counties,	3 sites or fewer	More than 3 sites
11		districts, or regions?	More than 3 sites	
12	8.03	Are the project team members dispersed	Single location	
13		across multiple cities, counties, districts, or	3 sites or fewer	3 sites or fewer
14		regions?	More than 3 sites	
15	8.04	How many external contracting or consulting	No external organizations	1 to 2 outomod
16		organizations will this project require?	1 to 3 external organizations	1 to 3 external organizations
17			More than 3 external organizations	organizations
18	8.05	What is the expected project team size?	Greater than 15	
19			9 to 15	9 to 15
20			5 to 8	9 10 15
21			Less than 5	
22		How many external entities (e.g., other	More than 4	
23		agencies, community service providers, or	2 to 4	Mara than 4
24		local government entities) will be impacted by	1	More than 4
25		this project or system?	None	
26	8.07	What is the impact of the project on state	Business process change in single division or bureau	Business process change
27		operations?	Agency-wide business process change	in single division or
28			Statewide or multiple agency business process change	bureau
29	8.08	Has the agency successfully completed a	Yes	
29		similarly-sized project when acting as		Yes
30		Systems Integrator?	No	
31	8.09	What type of project is this?	Infrastructure upgrade	
			Implementation requiring software development or	
32			purchasing commercial off the shelf (COTS) software	Combination of the above
33			Business Process Reengineering	
34	0.10	Has the project manager assessed the	Combination of the above	
35		Has the project manager successfully managed similar projects to completion?	No recent experience	
36		managed similar projects to completion?	Lesser size and complexity	Greater size and
37			Similar size and complexity	complexity
38	0.11	December	Greater size and complexity	
39	8.11	Does the agency management have experience governing projects of equal or	No recent experience	_
40		similar size and complexity to successful	Lesser size and complexity	Greater size and
41		completion?	Similar size and complexity	complexity
42		•	Greater size and complexity	



School Choice Conversion Project

State of Florida

Office of Independent Education & Parental Choice School Choice

Project Management Plan Schedule IV-B Appendix D

Trademarks

Trademarked names may appear throughout this document. Rather than list the names and entities that own the trademarks or insert a trademark symbol with each mention of the trademarked name, this document uses the names are used only for editorial purposes and to the benefit of the trademark owner with no intention of infringing upon that trademark.

Contact Information

To request copies, suggest changes, or submit corrections, contact:

Department of Education, Office of Independent Education & Parental Choice, School Choice

Attention: Cathy Russell Phone: 850-245-9640 (O)

Email: Cathy.Russell@fldoe.org

Department of Education, Division of Technology and Innovation

Attention: Cassandra J. Grayson Phone: 850-245-9573 (O)

Email: Cassandra.Grayson@fldoe.org

Revision History

Date	Version	Revised By	Description
08/25/2017	.1	Cassandra J. Grayson	Revised to comply with Master Template
08/30/2017	.2	Cassandra J. Grayson	Revised based on planning team edits
09/01/2017	.3	Cassandra J. Grayson	Revised based on DTI team edits
09/13/2017	.4	Cassandra J. Grayson	Revised based on DTI team edits

Table of Contents

1.	In	ntroduction	4
2.	Pı	roject Charter	5
	2.1	Overview	5
	2.2	Project Charter	5
3.	So	cope Management Plan	6
	3.1	Scope Management Plan	6
4.	W	Vork Breakdown Structure	7
5.	R	esource Breakdown Structure	8
6.	M	Master Project Schedule	9
6.	So	chedule Management Plan1	0
7.	W	Vork Management Plan 1	4
8.	S_{I}	pending Management Plan 1	5
	8.1	Spending Plan1	5
9.	C	Communication Plan	6
1().	Risk Management Plan	7
	10.1 10.2		
11	1.	Issue Management Plan	2
	11.1 11.2		
12	2.	Quality Management Plan	27
13	3.	Change Management Plan	0
14	1	Procurement Management Plan	7

List of Tables

Table 1: Summary Spending Plan	15
Table 2. Change Request Process Flow Steps	
Table 3. School Choice Conversion Change Request Form sample	
Table 4. RASCI Matrix	

1. Introduction

The Project Management Plan (PMP) provides the guidelines for managing the Florida Department of Education (FDOE), Office of Independent Education & Parental Choice, School Choice Conversion Project. It is a "living" document that contains the key project management plans. The document is due at initiation of the project, updated and delivered as needed over the duration of the project.

The Project Management Plan is organized into the following sections:

- Introduction
- Project Charter
- Scope Management Plan
- Work Breakdown Structure (WBS)
- Resource Breakdown Structure (RBS)
- Master Project Schedule
- Schedule Management Plan
- Work Management Plan
- Spending Plan
- Communication Plan
- Risk Management Plan
- Issue Management Plan
- Quality Management Plan
- Change Management Plan
- Procurement Management Plan

2. Project Charter

The Project Charter for the Florida Department of Education (FDOE), Office of Independent Education & Parental Choice, School Conversion Project formally: authorizes the project to exist and/or to continue; documents initial requirements that satisfy stakeholder needs; and, it recognizes the project manager role and gives the project manager the authority to "get the job done." This plan is effective at initiation of the project.

2.1 Overview

The Office of Independent Education & Parental Choice, School Conversion Project mission is to transition an Oracle/.asp (Active Server Pages) based database and user interface application from critical system failures and growing maintenance costs to a SQL/.net (Structured Query Language) solution aligned with the department's enterprise architecture. This transition requires developing, testing, documenting and implementing the new solution.

The mission of the Office of Independent Education & Parental Support, School Choice is to support quality public and private educational choice programs by providing information and assistance to promote successful outcomes for students, families, institutions and communities.

The School Choice Conversion Project will modernize its core technology systems that are currently on a 2003 server. In addition to investing in new hardware and software, School Choice will consider a cloud solution with anticipated cost savings during the procurement process.

2.2 Project Charter

The Project Charter is organized into the following sections:

- Introduction
- Business Need
- Strategic Goals
- Project Scope
- Budget Estimate and Summary Project Schedule
- Assumptions and Constraints
- Project Team and Stakeholders
- Critical Success Factors
- Project Approvals
- Appendix A

3. Scope Management Plan

The purpose of the Scope Management Plan is to provide the scope framework for the project. This plan documents the scope management approach; scope definition; scope statement; the project's work breakdown structure; roles and responsibilities as they pertain to project scope; scope verification; and, scope change control.

The Scope Management Plan is organized into the following sections:

- Introduction
- Project Overview
- Scope Management Approach
- Scope Definition
- Project Scope Statement
- Work Breakdown Structure
- Team Member Roles and Responsibilities
- Scope Verification
- Scope Control

3.1 Scope Management Plan

The scope for this project is defined by the Scope Statement and the Work Breakdown Structure (WBS). Scope management will be the sole responsibility of the Project Manager.

The Project Manager, Project Sponsor and Stakeholders will establish and approve documentation for measuring project scope which includes deliverable quality checklists and work performance measurements.

Proposed scope changes may be initiated by the Project Manager, Project Sponsor, Stakeholders or any member of the project team. All change requests will be submitted to the Project Manager who will then evaluate the requested scope change. Upon acceptance of the scope change request the Project Manager will submit the scope change request to the Project Sponsor and the Change Control Board for review and approval.

Upon approval of scope changes by the Change Control Board and Project Sponsor, the Project Manager will update all project documents and communicate the scope change to all stakeholders. Based on feedback and input from the Project Manager and Stakeholders, the Project Sponsor is responsible for the acceptance of the final project deliverables and project scope.

4. Work Breakdown Structure

The work required to complete this project will be subdivided into sub-deliverables, work packages, and activities. This will allow the Project Manager to more effectively manage the project's scope as the project team works on the tasks necessary for project completion.

The project will be organized in phases and coincides with the Project Management Institute, Project Management Institute's *A Guide to the Project Management Body of Knowledge* (*PMBOK*[®] *Guide*) – *Fourth Edition* standards for project management. The phases are: Initiation; Planning; Execution; Monitoring & Controlling; and, Closing. Each of these phases is then subdivided further down to work packages.

An Analysis of Alternatives (AoA): Design and Develop a new system internally, purchase a Commercial off the Shelf (COTS) solution, or procure a Managed Service/Cloud based solution will be done to determine which solution meets the requirements. The installation, deployment, acceptance testing, launch, and training will be provided by the Vendor. A WBS will be developed after the selected vendor provides the solution.

5. Resource Breakdown Structure

The Project Management Institute's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition defines a Resource Breakdown Structure (RBS) as a hierarchical list of resources related by function and resource type that is used to facilitate planning and controlling of project work.

The current Resource Breakdown Structure (RBS) for the project is as follows:

- Executive Sponsor 1
- Project Sponsor 1
- Project Manager 1
- Technical Lead (Developer) Pending procurement
- Systems or Enterprise Architect Pending procurement
- Quality Assurance Analyst (provided by School Choice)
- Business Analyst 1
- Developers Pending procurement
- DBA 1 (assistance as needed)

6. Master Project Schedule
The Master Project Schedule describes all project activities that will occur for the duration of the project. The Project Management Office (PMO) at DOE requires all Projects to be maintained in the Department's project management SharePoint site, including a Microsoft Project® project plan. It is organized in accordance with the Project parent and child activities and lays out all key actions, start and end dates, milestones, and percentage complete for the overall project.

7. Schedule Management Plan

The purpose of the Schedule Management Plan is to define the approach the project team will use in creating the project schedule. This plan will also include how the team will monitor the project schedule and manage changes after the baseline schedule has been approved. This includes identifying, analyzing, documenting, prioritizing, approving or rejecting, and publishing all schedule-related changes.

The Schedule Management Plan will be organized into the following sections:

- Schedule Management Approach
- Work Breakdown Structure
- Schedule Control
- Schedule Changes
- Scope Changes

Schedule Management Approach

This section will provide a general framework for the approach which will be taken to create the project schedule. This includes the scheduling tool/format, schedule milestones, and schedule development roles and responsibilities.

Schedule Tool/Format

Project schedules will be created using Microsoft Project.

Activity definition will identify the specific work packages which must be performed to complete each deliverable. Activity sequencing will be used to determine the order of work packages and assign relationships between project activities. Activity duration estimating will be used to calculate the number of work periods required to complete work packages.

Resource estimating will be used to assign resources to work packages in order to complete schedule development.

Schedule Milestones

Once a preliminary schedule has been developed, it will be reviewed by the project team and any resources tentatively assigned to project tasks. The project team and resources must agree to the proposed work package assignments, durations, and schedule. Once this is achieved the Project Sponsor will review and approve the schedule and it will then be baselined.

The following will be designated as milestones for the project schedule:

 Completion of scope statement, Work Breakdown Structure (WBS) and Resource Breakdown Structure (RBS).

- Baselined project schedule.
- Approval of final project budget.
- Project kick-off.
- Approval of roles and responsibilities.
- Requirements definition approval.
- Completion of data mapping/inventory.
- Project implementation.
- Acceptance of final deliverables.

Project Manager Roles and Responsibilities

The Project Manager will take responsibility for overall project management and will work with the Project Sponsor to coordinate activities such as:

- Closely monitoring the deliverable status.
- Developing, maintaining, and meeting the approved project schedule.
- Presenting written status of the schedule, deliverables, issue resolution, risk mitigation, and action items.
- Notifying the Project Sponsor in writing of any potential delays or issues that may impact scope, cost, or schedule as soon as becoming aware of the problem.
- Tracking, analyzing, and resolving all material issues resulting from the delivery of the project solution.

Project Sponsor Roles and Responsibilities

The Project Sponsor will be responsible for the following:

- Serve as the primary point of contact for the Project Manager, confirm the project work plan and facilitate issue resolution.
- Provide kick-off meeting facility and identify and invite participants.
- Provide the team with working space facilities, including internet connectivity, access to required technology.
- Provide meeting rooms and equipment such as projectors as needed.
- Actively participate in all project working sessions and management meetings.
- Monitor and ensure resolution of all issues.
- Approve status reports and communications prior to distribution.
- Approve all deliverables.

Work Breakdown Structure

The Project Management Institute's *A Guide to the Project Management Body of Knowledge* (*PMBOK*[®] *Guide*) – *Fourth Edition* describes the Work Breakdown Structure (WBS) as "a deliverable-oriented hierarchical decomposition of the work to be executed by the team".

The WBS for the School Choice Conversion Project will be organized by phase as follows: Initiation; Planning; Execution; Monitoring & Controlling; and Closing.

Schedule Control

The project schedule will be reviewed and updated as necessary on a weekly basis with actual start, actual finish, and completion percentages which will be provided by task owners. The Project Manager is responsible for holding weekly schedule updates/reviews; determining impacts of schedule variances; and, submitting schedule change requests.

The project team is responsible for participating in weekly schedule updates/reviews; communicating any changes to actual start/finish dates to the Project Manager; and participating in schedule variance resolution activities as needed.

The Project Sponsor will maintain awareness of the project schedule status and review/approve any schedule change requests submitted by the Project Manager.

Reporting

The progress of, and changes to the project schedule, will be reported in accordance with the project's Communications Plan.

Schedule Changes

If any member of the project team determines that a change to the schedule is necessary, the Project Manager and team will meet to review and evaluate the change. The Project Manager and project team must determine which tasks will be impacted, variance as a result of the potential change, and any alternatives or variance resolution activities they may employ to see how they would affect the scope, schedule, and resources.

If, after this evaluation is complete, the Project Manager determines that any change will exceed the established boundary conditions, then a schedule change request must be submitted.

Submittal of a schedule change request to the Project Sponsor for approval is required if either of the two following conditions is true:

- The proposed change is estimated to reduce the duration of an individual work package by 10% or more, or increase the duration of an individual work package by 10% or more.
- The change is estimated to reduce the duration of the overall baseline schedule by 10% or more, or increase the duration of the overall baseline schedule by 10% or more.

 Any change requests that <u>do not meet</u> these thresholds may be submitted to the project manager for approval.

Change Control Process

After acceptance of the Project Schedule draft, proposed changes will be reported to the Project Sponsor in accordance with the project change management process in the project's Change Management Plan. Proposed changes will be justified, including impact on scope, cost, risks and quality.

Emergency schedule changes must be reported immediately to the Project Sponsor. Such changes may be implemented more quickly than provided for in the change management process or the weekly reporting process, but such changes will be subject to the same reporting and approval process "after the fact" as they would if the changes had processed normally.

The issues management and risk management processes will be used to initially identify issues or risks which may impact the schedule. Should the issue or risk be determined to require a change to the schedule, the change management process will be used to document the required change and obtain authorization to make such a change. Both the Project Sponsor and the Project Manager can request changes to the project schedule.

All change requests will be vetted through the change management process. The

Change Management process and will include an assessment of the impact of the proposed schedule changes on the project. Impacts to scope, cost, risk and quality will also be evaluated in order to provide a basis for accepting and approving a change.

Once the change request has been reviewed and approved the Project Manager is responsible for adjusting the schedule and communicating all changes and impacts to the project team, Project Sponsor, and stakeholders. The Project Manager must also ensure that all change requests are archived in the project records repository.

Scope Changes

A scope change is defined as a change to the original boundaries of the project which changes the budget, schedule and/or contract requirements. Scope changes will be identified at the start of the change management process.

Approvals

Any changes in the project scope, which have been approved by the Project Sponsor, will require the project team to evaluate the effect of the scope change on the current schedule. If the Project Manager determines that the scope change will significantly affect the current project schedule, he may request that the schedule be re-baselined in consideration of any changes which need to be made as part of the new project scope. The Project Sponsor must review and approve this request before the schedule can be re-baselined.

8. Work Management Plan

The purpose of the Work Management Plan is to define all project tasks and responsibilities, including technical tasks and management tasks, as well as projected and actual start and end dates for all project activities.

The original Work Management Plan was organized into the following sections and described a Modernization and Application Improvement project:

- Introduction
- Project Overview
- Approach and Methodology
- Management Procedures
- Implementation Tasks
- Operational Tasks
- Team Member Roles and Responsibilities
- Information Technology Policies

9. Spending Management Plan

This section presents the project spending plan and the high level project schedule for the School Choice Conversion Project.

9.1 Spending Plan

The School Choice Conversion Project to be funded for the 2018-19 fiscal year. The table below shows the cost of the project projected for 2018-19.

Table 1: Summary Spending Plan

Project Cost Element	Appropriation Category		YR 1 LBR		TOTAL
Project Management – PM @ \$125/hr					
BA @ \$86.71/hr	Contracted Services	\$	328,000	\$	328,000
Project Deliverables – Based on RFI. Full Procurement	Contracted Comisses	ф.	1.065.245	•	4.754.400
Needed.	Contracted Services	\$	1,965,345	\$	1,754,100
Data Center Services -					
One Time Costs	Data Center Category	\$	128,500	\$	128,500
Other Services – Unexpected Costs (@10%)	Contracted Services	\$	334,978	\$	334,978
Equipment	Expense	\$	3,996	\$	3,996
Leased Space, Prorates for Security, etc.	Expense	\$	19,741	\$	19,741
Other Expenses –					
Cost Recovery	Ed Tech	\$	19,440	\$	19,440
Total		\$	2,800,000	\$	2,588,755

10. Communication Plan

The Communication Plan describes the planned and periodic communications between the School Choice Conversion Project Team members and the DTI Maintenance Team, as well as project communication between the School Choice Conversion Project Team and various stakeholders, such as the project sponsors, control agencies, users, and support/service partners.

The Communication Plan is organized into the following sections:

- Introduction
- Roles and Responsibilities
- Communication Types
- Communication Management
- Appendix

The Communication Plan is filed for reference in the Project Documentation Folder.

11. Risk Management Plan

This section presents the Risk Management Plan for the School Choice Conversion Project. A Risk Management Plan provides a systematic process of identifying, analyzing, and responding to project risk throughout the life of the project.

10.1 Risk Definition

A risk is an uncertain event or condition that, if it occurs, has a positive or negative effect on the project's objectives.

10.2 Risk Management Plan

The Risk Management Plan is organized into the following sections:

- Risk Management Strategy
- Risk Management Database
- Risk Breakdown Structure

Risks are reported separately in the SharePoint site.

Risk Management Strategy

This section describes the risk identification processes employed for this project, the risk assessment method, risk response options, and the risk management database development and maintenance.

Risk Identification Process

Risks are identified by analyzing each phase of the project and its deliverables using a Risk Breakdown Structure of risk types and sources. The Risk Breakdown Structure was adapted from the project management literature for the School Choice Conversion Project.¹ The risks will be described in terms of the cause(s), risk, and effect or impact.

The initial identification of risks was made by the School Choice Conversion Project Sponsor and the Project Manager. Subsequent input for identifying new risks will include the School Choice Project Team, subject matter experts and other stakeholders. All parties will assist in identifying risks on an ongoing basis.

Risk Assessment

Risks are assessed based on their probability of occurrence, project impact, and corresponding rank. The following tables show the values used for assigning probability, impact, and rank.

School Choice Conversion Project

¹ David Hillson, Managing Risks in Projects (Surrey, England: Gower Publishing Ltd., 2009), 33.

Risk Prob	Risk Probability										
Low	< 30%	unlikely to occur									
Medium	31% - 50%	may occur									
High	51% - 80%	probably will occur									
Very High	> 80%	very likely to occur									

Risk Impact			
	<u>Cost</u> <u>Increase</u>	Scope Change	Schedule Increase
Minor	< 5%	Barely	< 5%
Moderate	5% - 8%	Minor areas of deliverable(s)	5% - 10%
Serious	9% - 10%	Major areas of deliverable(s)	11% - 15%
Critical	> 10%	Failure to complete deliverable or failure to achieve project objective	>15%

Probabili	Probability x Impact Rank											
	Minor	<u>Moderate</u>	<u>Serious</u>	<u>Critical</u>								
Low	Low(1)	Low(1)	Medium(2)	High(3)								
Medium	Low(1)	Medium(2)	Medium(2)	High(3)								
High	Low(1)	Medium(2)	High(3)	High(3)								
Very High	Low(1)	High(3)	High(3)	Very High(4)								

Risk Response Options

Risk responses are planned using four basic risk response options:

- Accept take the risk without special action or contingency because proactive action is either not possible or cost-effective.
- Avoid take proactive action to eliminate the risk to the project.
- Mitigate take proactive action to reduce the probability and/or impact of the risk.
- Transfer involve another person or party in acting on the risk and in so doing share the management of the risk.

The initial risk responses will be planned by the School Choice Conversion Project Team and the Project Sponsor. Input from School Choice Conversion subject matter experts and the other stakeholders will be solicited.

The Project Sponsor will approve the risk responses, which will be assigned to risk owners who will be responsible for implementing proactive responses. All parties will assist in planning risk responses on an ongoing basis.

Risk Management Database Development and Maintenance

The risk descriptions, assessments, and responses are documented in the Risk Management Database, which is contained in the Project Workbook (see Section 3 for a sample). The risk response information includes the action to be taken by the risk owner, planned and actual completion dates, notes on the current status, and a closure date.

The initial development of the Risk Management Database will be completed by the School Choice Conversion Project Team. The Risk Management Database will be updated on an ongoing basis by the School Choice Conversion Project Manager using the weekly project status meetings, status reports, and other relevant sources.

The School Choice Conversion Project Team will use the Risk Management Database as the system of record and store it in the School Choice Conversion SharePoint site. The Project Manager will add any new risks identified to the Weekly Status Report under Action Items. These items will be discussed with Project Sponsor and School Choice Conversion Project Team in the weekly status meeting. The School Choice Conversion Project Manager will validate the item and enter it as needed into the Risk Management Database in the Project Workbook, and update the Project Workbook and upload it to the School Choice Conversion Project SharePoint site.

The Project Sponsor will approve the initial version of the Risk Management Database, as well as any subsequent versions submitted with the Updated Project Management Documents at phase ends.

Risk Management Responsibilities

The responsibility for managing risk is shared between the School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders. The following table summarizes the responsibilities in the risk management process.

Risk Activity	Responsibility
Identify risks	All – School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial identification was made by the Project Sponsor and Project Manager.
Assess risks	All – School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial assessment was made by the Project Sponsor and Project Manager.
Plan risk responses	All – School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial responses were planned by the Project Sponsor and Project Manager.
Approve risk responses	Project Sponsor
Develop Risk Management Database	Project Manager and School Choice Conversion Project Team
Maintain Risk Management Database	Project Manager
Develop or take risk response actions	Risk Owner
Manage risk responses	Project Manager, School Choice Conversion Project Team
Report risks	Project Manager, School Choice Conversion Project Team

Risk Management Database

The DOE PMO requires that the Risk Management Database be maintained in SharePoint. It is reviewed and updated as necessary on a weekly basis.

Risk Breakdown Structure (RBS)

RBS LEVEL 1		RBS LEVEL 2
	1.1	Scope Definition
1. Technical Risk 2. Management Risk	1.2	Requirements Definition
	1.3	Estimates, Assumptions, Constraints
1. Technical Risk 1. Technical Risk 2. Management Risk 2. Management Risk 3. Business Risk 4. External Risk 4. External Risk	1.4	Technical Processes
	1.5	Technology
	1.6	Interfaces
	1.7	Design
	1.8	Performance
	1.9	Reliability & Maintainability
	1.10	ADA
	1.11	Security
	1.12	Test & Acceptance
	2.1	Project Management
	2.2	Program Management
	2.3	Operations Management
1.3 1.4 1.5 1.6 1.7 1.8 1.9 1.10 1.11 1.12 2.1 2.2 2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 3.1 3.2 3.3 3.4 3.5 3.6 4.1 1.4 4.2 1.4 4.2 1.4 4.2 1.4 4.5 6 4.7 1.4 4.8 6 4.9 5 4.10 1.0 1	2.4	Organization
	2.5	Resourcing
	2.6	Communication
	2.7	Information
	2.8	Health, Safety, & Environment
	2.9	Quality
	Reputation	
	3.1	Contractual Terms & Conditions
		Internal Procurement
3 Rusinass Risk		Contractor
3. Dusiness Risk	3.4	Subcontracts
		Client/Customer Stability
2.5 2.6 2.7 2.8 2.9 2.10 3.1 3.2 3.3 3.4 3.5 3.6 4.1 4.2		Stakeholders
		Legislation
		Exchange Rates
		Site / Facilities
		Environment / Weather
1. Technical Risk 1		Competition
		Regulatory
		Political
		Country
		Social / Demographic
		Pressure Groups
	4.11	Force Majeure

12. Issue Management Plan

This section presents the Issue Management plan for the School Choice Conversion Project. The Issue Management Plan describes how project issues will be managed, evaluated, escalated, and integrated into the project throughout the life of the project.

12.1 Issue Definition

An issue is a point or matter in question or in dispute, or a point or matter that is not settled and is under discussion or over which there are opposing views or disagreements. An issue is generally expressed as a statement of concern or as a need having one or some combination of the following characteristics:

- The resolution is in question or lacking agreement among stakeholders
- It is highly visible or involves external stakeholders such as requests or directives from control agencies
- It has critical deadlines or timeframes that cannot be missed
- It can result in an important decision or resolution for which the rationale and activities must be captured for historical purposes
- It has critical deadlines that may impede project progress.

<u>Please note</u>: An issue is a situation which has occurred or will definitely occur, as opposed to a risk which is a potential event. Items that are "normal" day-to-day tasks related to a person's normal job duties are not considered issues or action items.

12.2 Issue Management Plan

The Issue Management Plan is organized into the following sections:

- Issue Management Strategy
- Issue Escalation

The DOE PMO requires that all issues be recorded in SharePoint and maintained there for history.

Issue Management Strategy

This section describes the issue identification processes employed for this project, the issue assessment process, issue management responsibilities, and the issue management database development and maintenance.

Issue Identification Process

Issues will be identified as any point or matter in question or in dispute, or a point or matter that is not settled and under discussion or over which there are opposing views or disagreements. By definition, an issue is a problem that will impede the progress of the project if it cannot be totally resolved by the project team. This will include issues that are software, data and/or hardware related.

The initial identification of issues will be made by the School Choice Conversion Project Sponsor and the Project Manager. Subsequent input for identifying new issues will include the School Choice Conversion Project Team, subject matter experts and other stakeholders. All parties will assist in identifying issues on an ongoing basis.

Issue Assessment Process

Issues will be managed through the following process:

- Identification: Issues (and action items) may arise from a variety of project activities; e.g., status meetings, deliverable reviews, code analyses, workgroup meetings, stakeholder requests, etc. Any project team member may identify an issue. Issues cited in meetings shall be documented in the meeting minutes. Issues cited through other project activities shall be reported to the School Choice Conversion Project Manager via e-mail. Prospective issues shall be entered by the School Choice Conversion Project Manager into the Issues Management Database.
- Validation: The prospective issue will be compared with the Issue Management Database to ensure that it does not duplicate an existing issue. If the prospective issue is not a duplicate, it will be reviewed with the validation criteria, which include: negative impact to scope, schedule, cost, or quality; negative impact to staff or infrastructure resources; negative impact to relationships with stakeholders; users; or, sponsors; missed commitment or due date. If the review with the validation criteria shows that the prospective issue is valid, it will be assigned to the appropriate project team member for analysis and handling. If the validation check shows that the prospective issue is not valid, it will be marked as Invalid and given a resolution date.
- Assigning: The project team member assigned to the issue will proceed to address the issue as needed analyzing it further to document impacts, following up as needed, and reporting a status in the weekly School Choice Conversion Project Status Meeting on Fridays.

Issue Management Database Development and Maintenance

The issue descriptions, status, and resolution are documented in SharePoint. The issue response information includes the action to be taken by the issue owner, planned and actual completion dates, notes on the current status, and a closure date. SharePoint will be updated weekly as needed by the School Choice Conversion Project Manager using the weekly project status meetings, status reports, and other relevant sources.

The School Choice Conversion Project Team will use SharePoint as the system of record. The Project Manager will add any new issues identified to SharePoint. These items will be discussed with Project Sponsor and School Choice Conversion Project Team in the weekly status meeting.

Issue Management Responsibilities

The responsibility for managing issues is shared between the School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders. The following table summarizes the responsibilities in the issue management process.

Issue Activity	Responsibility
Identify issues	All – School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders.
	Initial identification will be made by the Project Sponsor and Project Manager.
Validate issues	All – School Choice Conversion Project Team, Project Sponsor, subject matter experts, and other stakeholders.
Assign issues	School Choice Conversion Project Manager, Project Sponsor, and Project Manager.
Approve issue responses	Project Sponsor.
Develop Issue Management Database	Project Manager and School Choice Conversion Project Team.
Maintain Issue Management Database	Project Manager.
Develop or take issue response actions	Issue Owner.
Manage issue responses	Project Manager, School Choice Conversion Project Team.
Report issues	Project Manager, School Choice Conversion Project Team.

Issue Escalation

The project governance structure will be used to resolve potential conflicts and disputes that may arise during the project. It is also necessary to understand the different levels and types of issues that may arise during this project. If an issue results in a conflict and the School Choice Conversion Project Manager and the Issue Owner are unable to agree upon a decision, the issue shall be escalated in the following manner and order:

- 1. Issues should be addressed at the lowest level possible.
- 2. Attempts to resolve issues must be made by appropriate parties prior to escalation.
- 3. The issue owner, as identified by the issue tracker, completes the **Issue Submission Form** with a brief issue write-up identifying the issue, concerns, and positions of involved parties.
- 4. The issue owner schedules a meeting to discuss with involved parties.
- 5. The issue is ENTERED on the Issue Register for tracking.
- 6. The issue owner provides the issue write-up at least 24 hours prior to meeting.
- 7. The meeting is held and if resolution is reached, resolution decision and action items are documented and provided to involved parties.
- 8. If resolution is not reached, action items are identified and follow up meeting planned (this group has up to one week to resolve or notice of automatic escalation to next level of management is triggered).
- 9. Once escalation need is identified, notice is sent to the next levels of management including the Project Sponsor.
- 10. Issue review process repeats at the next level of management.

Issue Submission Form

The Issue Submission Form is use to create documentation of all issues in order to provide a traceable record and history for future reference.

Sample Issue Submission Form

A sample of the Issue Submission Form is shown below.

ISSUE SUBMISSION	ISSUE SUBMISSION FORM									
Issue Number:	Reported By:	Date Reported:								
Issue Status:	Issue Assigned To:	Date Resolved:								
Description of Issue:										
Project Impact:										
Alternatives and Reco	Alternatives and Recommendation(s):									
Final Resolution:										

13. Quality Management Plan

Introduction

The purpose of the Quality Management Plan is to describe how quality will be managed throughout the lifecycle of the School Choice Conversion Project. It documents the necessary information required to effectively manage project and includes the processes and procedures for ensuring quality planning, assurance, and control are all conducted. All Florida Department of Education (FDOE) stakeholders should be familiar with how quality will be planned, assured, and controlled.

The Quality Assurance Plan is being developed during the Project Planning and Definition Phase and is a supporting document to the Project Management Plan.

This document is organized into the following sections:

- Introduction
- Approach
- Quality Planning
- Quality Assurance
- Quality Control
- Quality Control Measurements
- Team Member Roles and Responsibilities
- Deliverables and Acceptance Criteria
- Appendices

Approach

This section describes the approach the School Choice Conversion Project Team will use for managing quality throughout the project's life cycle. Quality will be planned into the School Choice Conversion Project beginning in the first phase of the project in order to prevent unnecessary rework, waste, cost, and time overruns throughout the project. It will establish the activities, processes, and procedures for ensuring quality products throughout the project. This plan will:

- Ensure quality is planned
- Define how quality will be managed
- Define quality standards and quality assurance activities
- Define quality control activities
- Describe how quality will be measured

In order to be successful, this project will need to meet its quality objectives by using an integrated development and quality approach to define and perform testing during development activities.

Quality Management Approach Overview

Quality Management Lifecycle Quality Planning • Define Quality Standards • Update Standards • Define Quality Measures Performance Quality Assurance • Analyze Project Quality • Improve Project Quality • Measure Performance Quality Control • Quality Review and Verification Steps • Quality Control Management Process • Measure Performance

Objective

The primary objective of this Quality Management Plan is to ensure that the project deliverables are completed with an acceptable level of quality. This plan discusses the quality standards by which the development of deliverables is managed to ensure:

- Consistency with the practices and standards of the FDOE Enterprise Project Management Methodology
- Ensure the quality of the system development process, project artifacts, and project products to School Choice and its stakeholder meet their requirements

Components of the Quality Management Plan

The following is a brief explanation of each of the components of the quality assurance plan and these must be performed to ensure that the deliverables meet the customer quality requirements

Quality Planning (QP)

Quality planning determines quality policies and procedures relevant to the project for both project deliverables and project processes, defines who is responsible for what, and documents compliance

Quality Assurance (QA)

Quality assurance activities focus on the processes being used to manage and deliver the solution and evaluate overall project performance on a regular basis. Quality assurance is a method to ensure the project will satisfy the quality standards and will define and record quality reviews, test performance, and customer acceptance. It includes process/protocols, forms, templates, best practices, guidance and training.

Quality Control (QC)

Quality Control is the process of Inspection. Quality control activities are performed on the project products continually to verify that project deliverables are of high quality and meet quality standards. Quality control also helps uncover causes of unsatisfactory results and establish lessons learned to avoid similar issues in this and other projects. It includes process reviews, document/quality reviews and various types of audits, adaptive process improvement and monitoring/reporting

Quality Control Measurements

A Quality Control Log will be used to track the status of deliverables that have been formally submitted to the client, and to ensure that, when a deliverable is either rejected or accepted conditionally, that the reasons the deliverable were not approved are captured and resolved.

14. Change Management Plan

The purpose of the Change Management Plan is to define the process for managing change document and document the necessary information required to effectively manage project change from project inception to delivery.

The Change Management Plan is created during the Planning Phase of the project. Its intended audience is the project manager, project team, project sponsor and any senior leaders whose support is needed to carry out the plan. The Change Management Plan is organized into the following sections:

- Introduction
- Change Management Process
- Change Request Form
- Evaluating Change Requests
- Authorizing Change Requests
- Team Member Roles and Responsibilities

Change Management Process

This section provides the Change Management process, which establishes an orderly and effective procedure for tracking the submission, coordinating, reviewing, evaluating, categorizing, and approving the release of all changes to the project's baselines.

Change Request Process Stages

- Change Request Initiation: Project change requests will be documented in writing and must identify cost, schedule, need for the requested changes, and be clearly labeled as a project change request. Scope changes must be also be clearly identified in the request. The Project Manager will assign a change request number.
- Change Impact Estimation: Each project change request must be reviewed by the Project Manager and Project Team to decide whether to proceed with the requested changes. An evaluation of the impact of project change requests to determine impact on scope, schedule, and cost and any other necessary details will be performed. For those change requests that impact scope, schedule, or cost, a written estimate based on this evaluation will be submitted.
- Approvals and Acceptance: The Project Sponsor may approve or decline the change request. Only those project change requests that have been approved in writing will be considered authorized changes to the project.

Change Request Process Flow Requirements

The change request (CR) process flow is outlined in the table below:

Table 2. Change Request Process Flow Steps

Stage	Step	Description
Initiation	Generate CR	A submitter completes a CR Form and sends the completed form to the Project Manager
Initiation	Log CR Status	The Project Manager enters the CR into the CR Log. The CR's status is updated throughout the CR process as needed.
Impact Estimation	Evaluate CR	Project personnel review the CR and provide an estimated level of effort to process, and develop a proposed solution for the suggested change
Approval	Authorize	Approval to move forward with incorporating the suggested change into the project/product
Approval	Implement	If approved, make the necessary adjustments to carry out the requested change and communicate CR status to the submitter and other stakeholders

Change Request Form

The Project Manager will submit a formal change request to the Change Management Board using the Change Request Form contained in **Appendix A** – School Choice Conversion **Change Request Form**.

A sample copy of the School Choice Conversion Change Request Form is provided in the table below:

Table 3. School Choice Conversion Change Request Form sample

School Choice Conversion Change Request Form:

	Cha	ange Request	
Project:			Date:
Change Requestor:			Change No:
Change Category (Ch	eck all that apply):		
	□ Cost	□ Scope	☐ Requirements/Deliverables
☐ Testing/Quality	☐ Resources		
Does this Change Affe	ect (Check all that app	oly):	
☐ Corrective Action	☐ Preventative Action	on Defect Repair	☐ Updates
☐ Other			
Describe the Change	Being Requested:		
Describe the Reason 1	or the Change:		
	ð		
Describe all Alternati	ves Considered:		
Describe any Technic	al Changes Required	to Implement this Ch	ange:
Describe Risks to be	Considered for this Cl	nange:	
Estimate Resources a	nd Costs Needed to In	nplement this Chango	2:
Describe the Implicat	ions to Quality:		
Describe the implicat	ions to Quanty.		
Disposition:			
☐ Approve	□ Reject	□ Defer	
Justification of Appro	oval, Rejection, or Def	erral:	
CI D I	•		
Change Board Appro			
Name	Signatur	e	Date

Evaluating Change Requests/Evaluation Process

The Change Request Evaluation Process involves the following steps:

The Project Manager will submit a formal change request to the Change Management Board using the School Choice Conversion Change Request Form included in Appendix A – School Choice Conversion Change Request Form. Any additional materials submitted with the change request will be noted as attachments.

The Project Manager will determine how much time it will take to analyze the change request.

The analysis will include the business benefit, implications of not making the change, impacts to the project (including budget, schedule, and/or contract requirements), as well as alternatives.

The change request will be reviewed by the Project Sponsor.

Authorizing Change Requests/Change Management Board

The Change Management Board (CMB) is comprised of the following members: Project Sponsor, Executive Sponsor, Chancellor of Public Schools, Maintenance Manager, QA, and Technical Lead.

The Change Management Board responsibilities and authority are as follows:

- Approve change requests
- Monitor system configuration control
- Approve contract negotiations / changes

The Change Management Board (CMB) will meet as necessary to review change requests.

Authorization Process

The Change Request Authorization Process involves the following steps:

The Project Manager will present the analysis to the CMB for their guidance and direction. All project change requests impacting cost, schedule or scope must be referred to the CMB for approval.

- a. If the CMB decides to proceed with the change or an alternative, then the Project Sponsor will inform the Project Manager in writing. Based on the resolution or recommended course of action, the Project Manager will make any required adjustments to the budget, schedule, and/or contract.
- b. If the CMB <u>not</u> to proceed with the change or an alternative, then the Project Sponsor will inform the Project Manager in writing. The CMB can close a change request, but suggest that it be reviewed later.

The Project Manager will include a review of open change requests at the Weekly Project Status Review.

School Choice Conversion Project

Team Member Roles and Responsibilities

The Project Management Institute's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Fourth Edition defines a responsibility assignment matrix (RAM), also known as RACI or RASCI matrix, as a tool that describes the various roles of project team members in completing tasks or deliverables for a project or business process. The following table identifies the roles and responsibilities, to be performed by onsite staff, associated with the listed tasks/activities.

Table 4. RASCI Matrix

ROLE Definitions											İ
R Responsible The person who will perform the task.											
A Accountable The person who is ultimately accountable.											
S Support The person(s) who will assist the Responsible in completing the task.									ľ		
C Consulted The person(s) whose opinions are sought for the task.			t Group	Team	#		Lead	m	Team Manager	ш	
I Informed The person(s) who are kept up-to-date on task status.	Project Manager	Project Sponsor	Project Oversight Group	Business Analyst Team	Solution Architect	Database Team	Technical Team I	Development Team	Maintenance Tea	Maintenance Team	

TASKS/ACTIVITIES											
Initiation Tasks											
1. Generate Change Request.	R,A	S,C	Ι	I	С	С	С	С	С	С	С
2. Log Change Request Status.	R,A	Ι	I	I	I	I	I	I	I	I	I
Table 2. RASCI Matrix											
ROLE Definitions											
R Responsible											
The person who will perform the task.											
A Accountable											
The person who is ultimately accountable.											
S Support											
The person(s) who will assist the Responsible in completing the task.				dn	U					anager	
C Consulted				Gro	Геап			ead	ш	m M	m
The person(s) whose opinions are sought for the task.	ıger		sor	sight	lyst '	nitect	u	am I	Tea	Теа	Team
I Informed	roject Manager		roject Sponsor	roject Oversight Group	usiness Analyst Team	n Architect	atabase Team	echnical Team Lead	evelopment Team	aintenance Team Manager	aintenance
The person(s) who are kept up-to-date on task status.	rojeci		rojeci	ojec	usine	olution	atabs	echni	evelo	ainte	ainte

TASKS/ACTIVITIES											
Impact Estimate Tasks											
5. Evaluate Change Request.	С	C,R,	I	I	С	С	С	С	С	С	С
Approval Tasks											
6. Authorize Change Request.	I	Ι	Ι	A,R	I	I	I	I	I	I	I
7. Implement Change Request.	A,R	С	I	I	I	I	I	I	Ι	I	I

15. Procurement Management Plan

The purpose of the Procurement Management Plan is to define the procurement requirements for the project and how it will be managed from developing procurement documentation through contract closure and identify the items to be procured, the types of contracts to be used in support of this project, the contract approval process, and decision criteria.

The Procurement Management Plan is organized into the following sections:

- Introduction
- General Procurement Approach
- Procurement Definition
- Staff Augmentation Procedures
- Hardware/Software Purchasing
- Northwest Regional Data Center (NWRDC) Services Request Procedures or Cloud Solution Procedures
- Procurement Risks
- Procurement Risk Management
- Cost Determination
- Procurement Constraints
- Contract Manager
- Vendor Management

Introduction

The Florida Department of Management Services' Division of State Purchasing (State Purchasing) has created a *Guidebook to Public Procurement* to provide direction in the purchase of commodities and contractual services pursuant to Section 287.057, Florida Statutes. The Florida Department of Management Services' created the guidebook by integrating Florida Statutes and Rules that govern Public Procurement with best practices in procurement from across the state.

The Department of Management Services' revises the *Guidebook to Public Procurement* each year to reflect the most current procurement practices. All Project Purchases and Contracts must adhere to these Guidelines.

The Project Sponsor will provide oversight and management for all procurement activities under this project. The Project Manager will work with the project team to identify and procure all

School Choice Conversion

items needed for the successful completion of the project, and will coordinate with the Purchasing and Contracting Division to draft and assemble all relevant forms and paperwork for Project Sponsor review, approval, and submission. The contracts and purchasing division will review the procurement and coordinate follow-up activities with the Project Sponsor and Project Manager to process the procurement to award.

General Procurement Approach

For general procurement of contract staff support, goods, and services which are readily available via State approved Vendors a Request for Quote (RFQ) is preferred. For more complex procurements of non-standard goods and services, an Invitation for Negotiation (ITN) is usually recommended, especially if detailed discussions need to be held to define the final deliverable and pricing. The Purchasing and Contracting Division have all the forms for processing either of these approaches and acts in a consultative manner to ensure that the best course of action based on requirements.

Procurement Definition

The purpose of procurement definition is to describe, in specific terms, what items will be procured and under what conditions. Additionally, project schedules usually affect procurement deadlines and are needed by certain times to ensure timely project completion. It is critically important that sufficient time is spent in defining the requirement such that all business needs are identified and specific deliverables defined that will meet those needs. The Business Analysts on the project usually performs this task.

Staff Augmentation Procedures

One of the most common procurements made by the Project is procurement of Staff required to execute the Project Plan.

Staff augmentation of information technology contractors will be effected by using State term contracts. State term contracts are written between the Department of Management Services and the specified contractor(s) and contain language that allows state agencies and other eligible users to purchase the defined commodities and contractual services according to pre-negotiated terms.

In the event where a State Term Contract has more than one contractor, an agency may issue a Request for Quotes (RFQ) to the State Term Contract contractors offering the commodities or contractual services to either seek additional competition or to determine whether a price term or condition more favorable to the agency is available. § 287.056(2), Florida Statutes, and Rule 60A-1.043(2), Florida Administrative Code.

An RFQ is "an oral or written request for written pricing or services information from a State Term Contract vendor for commodities or contractual services available on a State Term Contract from that vendor." § 287.012(23), Florida Statutes.

If the agency has received quotes from multiple vendors, the agency shall document that it based its decision upon best value. If the agency requested less than two quotes, the agency shall document its justification for that decision. Rule 60A-1.043(3), Florida Administrative Code.

Contracts and Purchasing will notify the Project Sponsor of personnel offered from Staffing Vendors in response to an RFQ for a particular Position Description (PD). The Project Sponsor will set up interviews with a designated interview team based on the PD who will screen the candidates. The result of these interviews will be identification in rank order of the top candidates so that a selection and offer can be made.

Hardware/Software Purchasing

If the project requires any hardware or software items contact should at first be made with the School Choice Operations Supervisor who will check to see if the item is already available within School Choice. If not, then the specifications for the requirements should be provided to the School Choice Bureau Chief Staff Assistant so that it can be entered into the *MyFloridaMarketPlace eQuote* system for purposes of requesting quotes.

Northwest Regional Data Center (NWRDC) Services Request Procedures

Requests for NWRDC services must be submitted to Office of Technology & Information Services (OTIS) technical liaison.

Procurement Risks

All procurement activities carry some potential for risk which must be managed to ensure project success. All risks will be managed in accordance with the project's Risk Management Plan; there are specific risks which pertain specifically to procurement which must be considered:

- Unrealistic schedule and cost expectations for vendors
- Manufacturing capacity capabilities of vendors
- Conflicts with current contracts and vendor relationships
- Configuration management for upgrades and improvements of purchased technology
- Potential delays in shipping and impacts on cost and schedule
- Questionable past performance for vendors
- Potential that final product does not meet required specifications

These risks are not all-inclusive and the standard risk management process of identifying, documenting, analyzing, mitigating, and managing risks will be used.

Project Risk Management

Project risks will be managed in accordance with the project's Risk Management Plan. However, for risks related specifically to procurement, there must be additional consideration and involvement. Project procurement efforts involve external organizations and potentially affect current and future business relationships as well as internal supply chain and vendor management operations. Because of the sensitivity of these relationships and operations the Project Manager will include a designated representative from the contracting department in all project meetings and status reviews if feasible.

Additionally, any decisions regarding procurement actions must be approved by the Project Sponsor or, in his absence, the Executive Project Sponsor before implementation. Any issues concerning procurement actions or any newly identified risks will immediately be communicated to the project's contracting department point of contact as well as the Project Sponsor.

Cost Determination

For procurements seeking goods and/or services from an outside vendor, costs are usually provided in response to a Request for Quote (RFQ), Request for Proposal (RFP) or a Request for Bid (RFB). Vendors submit quotes, proposals, or bids which describe the costs of the good or service in detail to aid the customer in their decision making. Costs are almost always used as part of the procurement decision criteria but may be prioritized differently depending on the organization.

Procurement Constraints

There are several constraints that must be considered as part of the project's procurement management plan. These constraints will be included in the RFQ and communicated to all vendors in order to determine their ability to operate within these constraints. These constraints apply to several areas which include schedule, cost, scope, resources, and technology:

- **Schedule**: Project schedule is not flexible and the procurement activities, contract administration, and contract fulfillment must be completed within the established project schedule.
- Cost: Project budget has contingency and management reserves built in; however, these reserves may not be applied to procurement activities. Reserves are only to be used in the event of an approved change in project scope or at management's discretion.
- Scope: All procurement activities and contract awards must support the approved project scope statement. Any procurement activities or contract awards which specify work which is not in direct support of the project's scope statement will be considered out of scope and disapproved.

- **Resources**: All procurement activities must be performed and managed with current personnel. No additional personnel will be hired or re-allocated to support the procurement activities on this project.
- **Technology**: Parts specifications have already been determined and will be included in the statement of work as part of the RFQ. While proposals may include suggested alternative material or manufacturing processes, parts specifications must match those provided in the statement of work exactly.

Contracts Manager

The Project Sponsor acts as the Contracts Manager for the Project.

The Contract Manager tasks are identified below:

- 1. Procurement Tool completed and approved by Technical Contact (this includes vendor list and evaluation team).
- 2. Technical Contact requests the creation and approval of a Purchase Requisition via the Contract Manager.
 - a. Contract Manager verifies with the Technical Contact any missing information
 - b. Contract Manager creates the Requisition in *MyFloridaMarketPlace* (MFMP) and it is routed through the approval process. Technical Contact is given the Purchase Order (PO) Number once it is assigned in the system.
- 3. Once the requisition is approved, the Contract Manager will send confirmation to the Technical Contact stating that the requisition is fully approved and has been assigned a Purchase Order (PO) number.
- 4. Technical Contact determines the start date and hardware and software needs and finds office space for contractor to work on assigned tasks.
- 5. Contract Manager creates the contract folder and files the following documents:
 - a. Contract cover sheet
 - b. Purchase Order
 - c. Contract management check list
 - d. RFQ or SOW
 - e. Resume
 - f. Disclosure statement
 - g. Drug-free work place form
 - h. References
 - i. Skills matrix
 - j. Vendor response

The Contract Manager provides HR Liaison with Purchase Order Number, DBS, Grant and EO information that will be needed to be entered into the Contractor Tracking System (CTS) when contract staff is processed in.

Vendor Management

The Project Manager is ultimately responsible for managing vendors. In order to ensure the timely delivery and high quality of products from vendors the Project Manager, or his/her designee will meet weekly when needed with the contract and purchasing department and each vendor to discuss the progress for each procured item. The meetings can be in person or by teleconference.

The purpose of these meetings will be to review all documented specifications for each product. This forum will provide an opportunity to review each item's development or the service provided in order to ensure it complies with the requirements established in the project specifications. It also serves as an opportunity to ask questions or modify contracts or requirements ahead of time in order to prevent delays in delivery and schedule. The Project Manager will be responsible for scheduling this meeting on a weekly basis until all items are delivered and are determined to be acceptable.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS Budget Period: 2018-19

Department: Office of the Inspector General Chief Internal Auditor: Tiffany Hurst

Budget Entity: State Board of Education Phone Number: 850-245-9422

(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
Office of the	7/12/2017	Department of	Finding 1. The department does not have formal	Management response June 28, 2017:	
Inspector General		Education (DOE)	written policies and procedures.	Completed 6/30/2016	
18 -Month Status		School Transportation	Recommendation: We recommend School		
Report #			Transportation develop formal written		
F-1617-032 on			procedures to ensure consistency and quality		
Report #			performance in School Transportation processes.		
A-1415-019					
			Finding 2. Uncertified bus inspectors may be	Management response 6/28/2017: The	
			inspecting school buses.	School Bus Inspector Manual is	
			Recommendation: We recommend School	incorporated by reference in rule 6A-	
			Transportation enhance its procedures to ensure	3.0171, Florida Administrative Code,	
			school districts comply with Florida	which was approved by the SBOE at	
			Administrative Code and the Florida School Bus	the March 22, 2017 meeting.	
			Safety Inspection Manual, thereby increasing the	Complete	
			assurance that students will be safely	-	
			transported.		
			_		

Office of the Inspector General Report # A-1516-024	8/31/2017	Department of Education (DOE) Office of Application Development and Support (OADS) within the Division of Technology and Innovation	Finding 1. The department lacks an overall IT governance framework. Recommendation: We recommend that the department approve and implement a project management governance plan. We recommend the approved plan establish a project governance structure, including a project steering committee, to enable department senior management to approve and monitor IT development projects, set priorities for IT projects, and participate in strategic IT decisions in a controlled and consistent manner.		
Office of the Inspector General Report # A-1516-024	8/31/2017	Department of Education (DOE) Office of Application Development and Support (OADS) within the Division of Technology and Innovation	include, but not be limited to: *A requirement that the department's ISDM	Management response: FDOE-IT will work to update the ISDM and create a policy that requires all IT staff to follow the methodologies; FDOE-IT will create project definitions vs maintenance task; FDOE-IT will develop guidelines that identify which projects will require governance process; FDOE-IT will establish an internal policy governing the imitation of new projects and application modifications and the use of ADR forms; FDOE-IT will develop specific guidelines for applying cost estimates; and	

			*Direction for establishing which projects must of through the governance process; *A requirement that all new projects or major application modifications be assigned an applications development manager who has knowledge over the subject matter; *A requirement that an ADR form be used to initiate new projects or application modifications; and *Cost estimation guidelines. Finding 3. The department did not follow the Project Management Security Standard. Recommendation: We recommend the department update the Project Management Standard to include the Security Planning Requirement related to the Florida Cyber Security Standard and ensure the system security plan is documented for all applicable projects. We further recommend the department update the minimum-security standard to reflect the current F.A.C. Rule 74-2.	ISDM and create a policy that requires all IT staff to follow the same methodologies. Management response: FDOE-IT will resubmit the Enterprise Governance Plan to leadership for approval ensuring that it includes the Security Planning Requirements related tot the Florida Cyber Security Standard and	
Office of the Inspector General Report # A-1516-024	8/31/2017	Department of Education (DOE) Office of Application Development and Support (OADS) within the Division of Technology and Innovation	Finding 4. Application Development Cost Estimates are not reliable. Recommendation: We recommend OADS establish documented policies for conducting cost estimates. These policies should include, but not be limited to: • Conducting detailed research with the business owner prior to estimating the costs of projects, applications, and maintenance activities;• Having a knowledgeable BA participate in all cost estimates and document justifications for deviations from the estimates; • Conducting periodic budget to actual comparisons to evaluate the accuracy of the cost estimates; Page 819 of 908	Management response: FDOE-IT will develop specific guidelines for applying cost estimates. The guidelines will incorporate conducting detail research with business owners, periodic budget comparisons, and other reviews including requirements for BA participation in cost estimated and documentation.	

				 Reviewing the cost estimates at the end of each project to evaluate the accuracy of the estimate and determine if adjustments to the methodology are warranted; Considering whether cost and hour estimates were met when evaluating project team members; and Completing end of fiscal year actual cost calculations to enable more reliable future projections. 		
Insp Rep	ce of the pector General ort # 617-028	1/31/2018	Department of Education (DOE) Office of Education Information and Accountability Services (EIAS) Student Data Office of the Inspector General (OIG)	Finding 1. EIAS doe not have internal controls to view user or system activity. Recommendation: We recommend EIAS develop and implement user access controls for tracking user activity. These policies should include, but not be limited to, establishing and documenting policies for logging of audit records. The logs should support the unique identification of individuals and permit an audit of the logs to trace activities through the system, including the capability to determine the exact confidential or exempt data accessed, acquired, viewed, or transmitted by the individual.	Management response: In 2010, the department started the process of migrating student data collection and processing processes off of the mainframe with the acquisition of SLDS grant. A key goal of SDLA grant was to utilize more current processing methodologies and technical approaches for the; source data systems so they can remain compatible with EDW. With this in mind, the department has built a Data Quality preflight system to allow districts to submit and process their student data within an auditable and secured server environment.	
Insp Rep	ce of the pector General ort # 617-028	1/31/2018	Department of Education (DOE) Office of Education Information and Accountability Services (EIAS) Student Data Office of the Inspector General (OIG)	Finding 2. EIAS does not have documented policies and procedures for overriding system edits when processing additional or corrective files after the end of a survey period. Recommendation: We recommend EIAS establish documented policies and procedures for overriding system edits when processing additional or corrective files after the end of a survey period.	Management response: EIAS will develop policies and procedures for overriding systems edits.	

			Finding 3. DTI does not have an established Disaster Recovery Plan to restore time sensitive data. Recommendation: We recommend DTI establish a documented Disaster Recovery Plan to ensure data restoration in a timely manner in the event of a disaster, faulty equipment, etc. These plans should include, but not be limited to, identifying the mission critical IT systems requiring priority DR services, developing a documented and tested DR plan, and identifying recovery steps to perform once customer systems are operational.	firm to complete a study of the department's current disaster recovery plan for its applications and systems supported by NWRDC. This study was completed by statutory due date of October 2016. The funds for	
Office of the Inspector General 6-Months Status Report # F-1819-001on Report # A-1516-024	2/16/2018	Department of Education (DOE) Office of Application Development and Support (OADS Division of Technology and Innovation.	Finding 1. The department lacks an overall IT governance framework. Recommendation(s): We recommend that the department approve and implement a project management governance plan. We recommend the approved plan establish a project governance structure, including a project steering committee, to enable department senior management to approve and monitor IT development projects, set priorities for IT projects, and participate in strategic IT decisions in a controlled and consistent manner.	Management response 2/16/2018: A draft Project Governance Plan has been developed and is under review. A copy of this document is attached: See Attachment A.	
			Finding 2. The department does not have enterprise Application Development policies. Recommendation(s): We recommend the department develop and implement application development policies. These policies should include, but not be limited to:	Management response 2/16/2018: A draft policy and ISDMs for both project and O&M activities have been developed and are routing for review /approval. Copies of the documents are attached. Attachment E, F, G	

Office of the Inspector General 6-Months Status Report # F-1819-001 on Report # A-1516-024	Education (DOE) Office of Application Development and Support (OADS) Division of Technology	new application development projects and major modifications to existing applications;*Definitions for projects, application modifications, and maintenance tasks, including criteria for differentiating major application modifications from routine application maintenance tasks (ex: risk, hours, complexity);*Direction for establishing which	has been developed and is under	
		applications development manager who has knowledge over the subject matter; *A requirement that an ADR form be used to initiate new projects or application modifications; and * Cost estimation guidelines. * We further recommend OADS consult with the other divisions and offices to update the current SDLC methodology and implement it department wide. The revised SDLC should consider the various		

	Finding 3. The department did not follow the Project Management Security Standard. Recommendation: We recommend the department update the Project Management Standard to include the Security Planning Requirement related to the Florida Cyber Security Standard and ensure the system security plan is documented for all applicable projects. We further recommend the department update the minimum-security standard to reflect the current F.A.C. Rule 74-2. Hanagement response 2/16/2018: A draft Project Management Policy, Project Management Standard, and Project Management Standard-Contractor-Managed has been developed and is under review. A copy of this document is attached: See Attachment B, C, D The existing Minimum Standards document will be updated to reflect F.A.C. Rule 74-2. DTI has created Service Level Agreements for each division to outline planned work at the beginning of the Fiscal Year. A copy of this document is attached. Attachment J	
--	---	--

Office of the Inspector General Six-Months Status Report # F-1819-001 on Report # A-1516-024	2/16/2018	Department of Education (DOE) Office of Application Development and Support (OADS) Division of Technology and Innovation.	Finding 4. Application Development Cost Estimates are not reliable. Recommendation: We recommend OADS establish documented policies for conducting cost estimates. These policies should include, but not be limited to: • Conducting detailed research with the business owner prior to estimating the costs of projects, applications, and maintenance activities; • Having a knowledgeable BA participate in all cost estimates and document justifications for deviations from the estimates; • Conducting periodic budget to actual comparisons to evaluate the accuracy of the cost estimates; • Reviewing the cost estimates at the end of each project to evaluate the accuracy of the estimate and determine if adjustments to the methodology are warranted; • Considering whether cost and hour estimates were met when evaluating project team	DTI conducts a true-up mid year and end of year to evaluate the accuracy. Procedures are being drafted for this.	
Office of Policy and			are warranted; • Considering whether cost and hour estimates		

Fiscal Year 2019-20 LBR Technical Review Checklist

Department/Budget Entity (Service): Education/State Board of Education	
Agency Budget Officer/OPB Analyst Name: Alicia Bevis	
A HAVILLE A HAVEGILLE A LL HAVATILLE A HAVOALACE A DESTRUCTOR A LA ALACA A CONTRACTOR AND A LA ALACA	

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

	Program or Service (Budget Entity Codes)						
	Action		4	8800000			
1. GEN	JERAL.						
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y					
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both the Budget and Trust Fund columns? (CSDC)	Y					
AUDITS	·						
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y					
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y					
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.			•			
2. EXH	IIBIT A (EADR, EXA)	•					
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y					
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y					
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y					
3. EXH	IIBIT B (EXBR, EXB)						
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	Y,Y					
AUDITS	S:						

	Progra				ogram or Service (Budget Entity Codes			
	Action			4880000	0			
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y,Y						
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y						
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.							
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.							
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.							
4. EXH	IIBIT D (EADR, EXD)							
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y						
4.2	Is the program component code and title used correct?	Y						
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.							
5. EXH	HBIT D-1 (ED1R, EXD1)							
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y						
AUDITS		T	ı	Т	ı	ı		
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y						
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y						
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y						
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.							
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.							

		Program or	Service (Bu	ıdget Ent	ity Codes
	Action		4880000	00	
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding. If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements				
	or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.				
6. EXH	HBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.	.)			
6.1	Are issues appropriately aligned with appropriation categories?	Y			
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.				
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)				
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y			
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y			
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	Y			
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y,Y			
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	Y Y			
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y			
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A			
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y			
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y			
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A N/A			

		Program or	Service (Budge	et Entity Codes	
	Action		48800000		
		1			
7.11	When appropriate are there any 160XXX0 issues included to delete positions				
	placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)?				
	Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR,				
	PLMO)	N/A			
7.12	Does the issue narrative include plans to satisfy additional space requirements when				
	requesting additional positions?	N/A			
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as				
	required for lump sum distributions?	N/A			
7.14	Do the amounts reflect appropriate FSI assignments?	Y			
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring				
	cuts from a prior year or fund any issues that net to a positive or zero amount?				
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to				
	zero or a positive amount.	N/A			
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position	14/11			
7.10	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in				
	the fifth position of the issue code (XXXXAXX) and are they self-contained (not				
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)				
	combined with other issues): (See pages 28 and 50 of the LDK histractions.)	N/A			
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth				
	position of the issue code (36XXXCX) and are the correct issue codes used				
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,				
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	Y			
7.18	Are the issues relating to major audit findings and recommendations properly				
	coded (4A0XXX0, 4B0XXX0)?	N/A			
7.19	Does the issue narrative identify the strategy or strategies in the Five Year				
	Statewide Strategic Plan for Economic Development?	Y			
AUDIT					
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year		\top		
	Expenditures) issues net to zero? (GENR, LBR1)	N/A			
7.21		IN/A	+		
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues				
	net to zero? (GENR, LBR2)	N/A			
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)				
	issues net to zero? (GENR, LBR3)	N/A			
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?				
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or				
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases				
	State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A			
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be	11/11		ļ	
111	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR				
	from STAM to identify the amounts entered into OAD and ensure these entries				
	have been thoroughly explained in the D-3A issue narrative.				
	nave even moroughly explained in the D 3/1 issue narranve.				

		Program	or Serv	ice (Buo	dget Entit	ty Codes
	Action			48800000)	
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or Sored to be posted to the Florida Fiscal Portal)	C1R, S	C1D -	Depar	tment	Level)
8.1			<u> </u>	1		
0.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?		Y, for	2176 a	nd 2380	0
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y,Y,Y				
8.10	Are the statutory authority references correct?	Y				

		Program	or Serv	rice (Buo	dget Entit	ty Codes
	Action	48800000				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)		Y for 2176 only			
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	Y for 2	Y for 2178, 2543, 2555 and 26			d 2612
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y,Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y,Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y,Y,Y				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	Y for 2176 only				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?		Y,	FSDB	only	
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y			• 	
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				
AUDITS	s:					

		Program or Service (Budget Entity Codes				
	Action	48800000				
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to			1	Т	
8.30	eliminate the deficit).					
	eminiate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1					
	Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was					
	prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report					
	should print "No Discrepancies Exist For This Report")	Y,Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does					
	Line A of the Schedule I equal the CFO amount? If not, the agency must correct					
	Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund				+	
0.00	balance in columns A01, A02 and/or A03, and if so, does each column's total agree					
	with line I of the Schedule I?					
		Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been					
	properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is					
	very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the					
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an					
	LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure					
	totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number.					
	Any negative numbers must be fully justified.					
9. SCH	IEDULE II (PSCR, SC2)					
AUDIT						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?				T	
	(BRAR, BRAA - Report should print "No Records Selected For This					
	Request") Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)					
	,	N				
10. SC	HEDULE III (PSCR, SC3)					
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96					
	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	N/A				
11 80	HEDULE IV (EADR, SC4)	IN/A				
-		37			1	
11.1	Are the correct Information Technology (IT) issue codes used?	Y				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component					
	of 1603000000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the					
	Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO					
	issues can be included in the priority listing.	Y,Y				
		_				

Action			4	8800000	
13. SCI	HEDULE VIIIB-1 (EADR, S8B1)				
13.1	NOT REQUIRED FOR THIS YEAR				
14. SCI	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)			ı
14.1	Do the reductions comply with the instructions provided on pages 102 through 104				
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue				
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been				
	used? Verify that excluded appropriation categories and funds were not used (e.g.				
	funds with FSI 3 and 9, etc.)	N/A			
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt				
	service) with the debt service need included in the Schedule VI: Detail of Debt				
	Service, to determine whether any debt has been retired and may be reduced.				
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is requ Fiscal Portal)	iired to	be pos	sted to the	e
	·			1	
15.1	Does the schedule display reprioritization issues that are each comprised of two				
	unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A			
15.2	Are the priority narrative explanations adequate and do they follow the guidelines	N/A	\longrightarrow		
13.2	on pages 105-107 of the LBR instructions?	N/A			
15.3	Does the issue narrative in A6 address the following: Does the state have the				
	authority to implement the reprioritization issues independent of other entities				
	(federal and local governments, private donors, etc.)? Are the reprioritization issues	N/A			
	an allowable use of the recommended funding source?	N/A			
AUDIT		1 1/12			
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A			
16 SCI	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr		for de	 tailed	
	ions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)	uctions	Tor uc	шиса	
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The				
	Final Excel version no longer has to be submitted to OPB for inclusion on the				
	Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4)				
	(b), Florida Statutes, the Legislature can reduce the funding level for any agency				
	that does not provide this information.)				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR		-+		
	match?	Y			
AUDITS	S INCLUDED IN THE SCHEDULE XI REPORT:				L
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to				
	Column A01? (GENR, ACT1)	Y			
16.4	None of the executive direction, administrative support and information technology				
	statewide activities (ACT0010 thru ACT0490) have output standards (Record Type				
	5)? (Audit #1 should print "No Activities Found")	Y			
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain				
	08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No				
	Operating Categories Found")	Y			

Program or Service (Budget Entity Codes)

		Program	or Ser	vice (Bu	dget Enti	ty Codes			
	Action			48800000					
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities	1		T	1	ı			
10.0	which should appear in Section II? (Note: The activities listed in Audit #3 do not								
	have an associated output standard. In addition, the activities were not identified as								
	a Transfer to a State Agency, as Aid to Local Government, or a Payment of								
	Pensions, Benefits and Claims. Activities listed here should represent								
	-								
	transfers/pass-throughs that are not represented by those above or administrative								
	costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	37							
167	·	Y		+					
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N							
TIP	If Section I and Section III have a small difference, it may be due to rounding and	IN							
111	therefore will be acceptable.								
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to tl	ne Flor	ida F	iscal P	ortal)				
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of				ĺ				
17.12	the LBR Instructions), and are they accurate and complete?	Y							
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y							
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level	1			1				
	of detail?	Y							
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million								
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs								
	been emailed to: IT@LASPBS.STATE.FL.US?	Y,Y							
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in								
	the proper form, including a Truth in Bonding statement (if applicable)?	Y							
AUDITS	S - GENERAL INFORMATION		•			•			
TIP	Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of								
	audits and their descriptions.								
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors								
	are due to an agency reorganization to justify the audit error.								
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fis	scal P	ortal)					
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?				S., outlii				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?			-	nsibility				
		_		-	outlay b	_			
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP	_			ithstand 16.043,	_			
	Instructions)?	_			nensive l				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08	_		-	:" is inte	_			
	and A09)?	_			of" the	_			
18.5	Are the appropriate counties identified in the narrative?		re	equirem	ents.				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for								
	each project and the modified form saved as a PDF document?	1							
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to								
	Local Governments and Non-Profit Organizations must use the Grants and Aids to								
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major								
	appropriation category (140XXX) and include the sub-title "Grants and Aids".								
	These appropriations utilize a CIP-B form as justification.								
10 FI	ORIDA FISCAL PORTAL								

		Program or Service (Budget Entity Code				
	Action	48800000				
						1
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as					
	outlined in the Florida Fiscal Portal Submittal Process?	Y				



Office of the Chancellor 325 West Gaines Street, Suite 1614 Tallahassee, FL 32399 Phone 850.245.0466 Fax 850.245.9685 www.flbog.edu

LEGISLATIVE BUDGET REQUEST

October 15, 2018

Cynthia Kelly, Director Office of Policy and Budget Executive Office of the Governor 1701 Capitol Tallahassee, Florida 32399-0001

JoAnne Leznoff, Staff Director House Appropriations Committee 221 Capitol Tallahassee, Florida 32399-1300

Mike Hansen, Staff Director Senate Committee on Appropriations 201 Capitol Tallahassee, Florida 32399-1300

Dear Directors:

Pursuant to Chapter 216, Florida Statutes, our Legislative Budget Request for the State University System of Florida and the Board of Governors is submitted in the format prescribed in the budget instructions. The information provided electronically and contained herein is a true and accurate presentation of our proposed needs for the 2019-2020 Fiscal Year. This submission has been approved by the Board of Governors on September 13, 2018.

Sincerely,

Tim Jones

Chief Financial Officer

State University System of Florida

TJ/db

Enclosure

State of Florida Department of Education State Universities Education and General



2019-20 Exhibits and Schedules

Schedule VII: Agency Litigation Inventory

For directions on completing this schedule, please see the "Legislative Budget Request (LBR) Instructions" located on

	For directions on completing this schedule, please see the "Legislative Budget Request (LBR) Instructions" located on the Governor's website.						
Agency:	State University System of	Florida, Board of G	Governors				
Contact Person:	Vikki Shirley	Phone Number:	850-245-0430				
Names of the Case no case name, list to names of the plaint and defendant.)	he iff proposed Student Clare Education; Board of Control Department of Education, and Jimmy Thomas A. Warren, K. Palm Beaches, Inc., in Class v. Governor Riccof Governors of the Standard Education, Pam Stewart	Alexis S. Geffin and Ryan J. Geffin, individually and on behalf of a proposed Student Class v. Governor Rick Scott; Florida State Board of Education; Board of Governors of the State University System, Florida Department of Education, Pam Stewart, Florida Commissioner of Education, and Jimmy Patronis, Chief Financial Officer of Florida; and Thomas A. Warren, Kathleen Villacorta, and the Symphonic and of the Palm Beaches, Inc., individually and on behalf of a proposed Donor Class v. Governor Rick Scott; Florida State Board of Education; Board of Governors of the State University System, Florida Department of Education, Pam Stewart, Florida Commissioner of Education, and Jimmy Patronis, Chief Financial Officer of Florida. THESE TWO					
Court with Jurisdic	Second Judicial Circu	Second Judicial Circuit in and for Leon County, Florida					
Case Number:	2017-CA-1364 & 201	2017-CA-1364 & 2017-CA-1526					
Summary of the Complaint:	Florida and three done Florida State Universiclasses of individuals. all persons or entities funds to Florida's pub July 1, 2007 to the pre of all former, curren matriculate at any of I universities, while es colleges or universit 1011.32, 1011.85, 10 2018 to the present. Plaintiffs challenge th matching funds pursu Matching Grant Pro established pursuant College System Fac established pursuant t Major Gifts Program.	These consolidated cases are brought by two alumni of the University of Florida and three donors of scholarship and student research funds at The Florida State University and Palm Beach State College, on behalf of two classes of individuals. In <i>Warren</i> , Plaintiffs propose a class consisting of all persons or entities that donated money eligible for state matching funds to Florida's public colleges or universities or their foundations from July 1, 2007 to the present. In <i>Geffin</i> , Plaintiffs propose a class consisting of all former, current, and future students who matriculated or will matriculate at any of Florida's public colleges, community colleges, and universities, while either the students or their colleges, community colleges or universities were eligible for any funds under sections 1011.32, 1011.85, 1011.94, or 1013.79, Florida Statutes, from July 1, 2018 to the present. Plaintiffs challenge the failure of the executive defendants to request matching funds pursuant to four programs: the Dr. Philip Benjamin Matching Grant Program for Florida College System Institutions, established pursuant to section 1011.85, Florida Statutes; the Florida College System Facility Enhancement Challenge Grant Program, established pursuant to section 1011.32, Florida Statutes; the University Major Gifts Program, established pursuant to section 1011.94, Florida Statutes; and the University Facility Enhancement Challenge Grant					

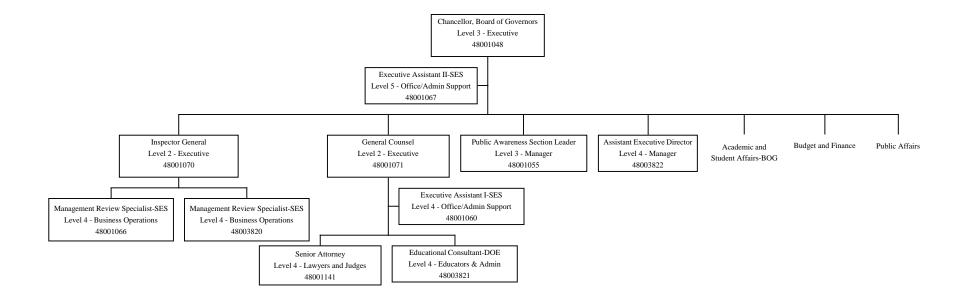
Plaintiffs filed Amended Complaints on September 19, 2018, following dismissal of the counts in the initial complaints alleging a violation of the single subject requirement in Article III, section 12 of the Florida Constitution and a violation of the adequacy requirement in Article IX, section 1(a). The Amended Complaint drops the Florida Legislature as a party, but				
adds the Department of Education and Mr. Patronis as defendants. It also alleges new causes of action for impairment of contracts under Article I, section 10 of the Constitution, restates the breach of contract claim against all defendants, except Mr. Patronis, adds a new claim for "damages", adds a new claim seeking a writ of mandamus against Mr. Patronis to compel the CFO to pay any damages awarded, and drops the mandamus claim previously stated against the other defendants. \$600				
\$ 600-700 Million				
The 2011 amendments to the matching gift laws that temporarily suspended all four statutory programs in sections 1011.32, 1011.85, 1011.94, and 1013.79, Florida Statutes.				
Answers to the two complaints are due on October 8, 2018. We are awaiting a call with counsel in the Attorney General's office to discuss whether to file a motion to dismiss as to the impairment of contracts claim. The court previously rejected our motion to dismiss the breach of contract claim in the initial complaints on the basis the Board of Governors is not a party to the gift agreements and the gift agreements signed by Mr. Warren and Ms. Villacorta expressly provide that Florida State University cannot guarantee or warrant state matching funds.				
Agency Counsel				
X Office of the Attorney General or Division of Risk Management				
Outside Contract Counsel				
Outside Contract Counsel Eugene E. Stearns Grace L. Mead Morgan Q. McDonough Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. Museum Tower 150 West Flagler Street Suite 2200 Miami, Florida 33130 Glenn Burhans, Jr. Kelly O'Keefe Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. Highpoint Center 106 East College A venue Suite 700				

Board of Governors, State University System of Florida Organization Charts

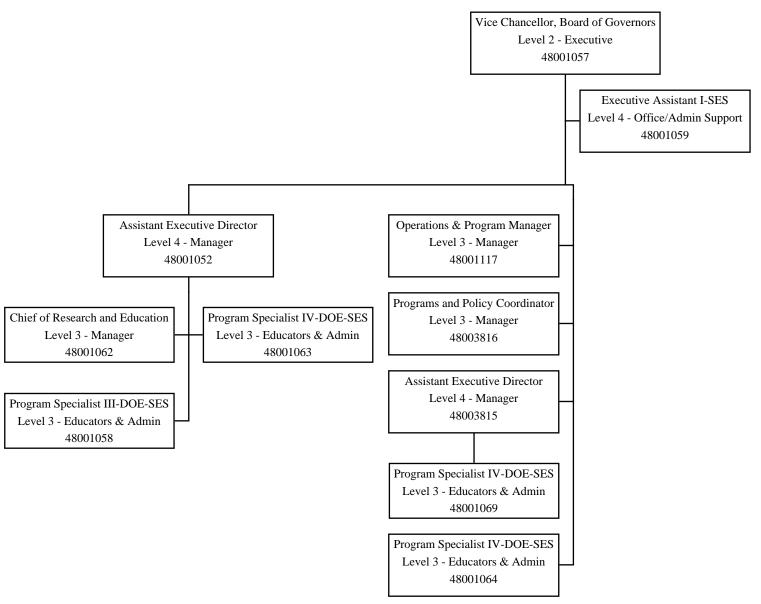
July 2018

Office of the Chancellor Office of Academic Affairs Office of Budget and Finance		11 11 40
Information Resource Management	11	
Budget	13	
Facilities	3	
Office of Data and Analytics	13	
Office of Public Affairs		3
Total Positions		65

FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS OFFICE OF THE CHANCELLOR

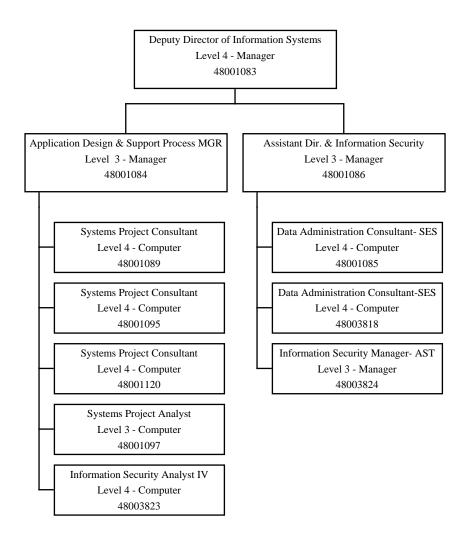


FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS ACADEMIC AND STUDENT AFFAIRS-BOG

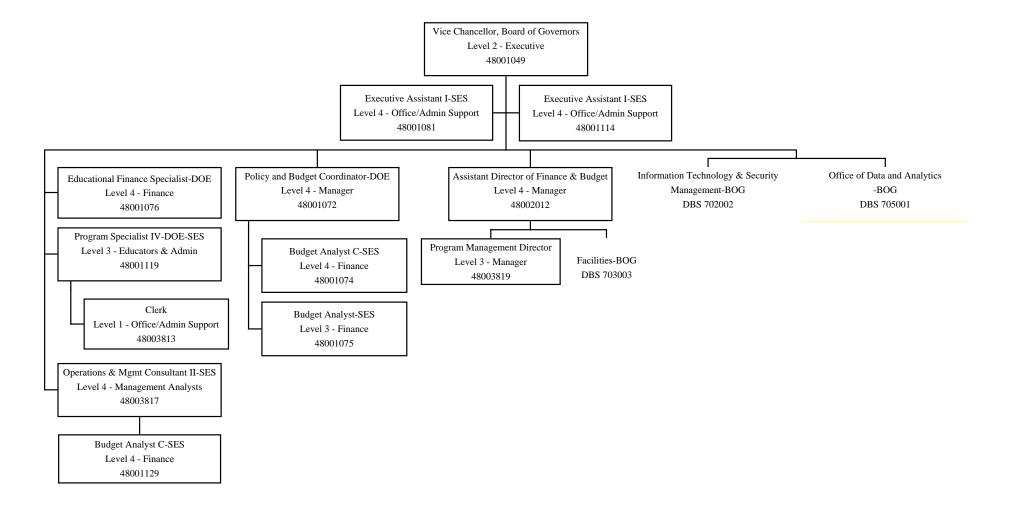


DBS: 702002

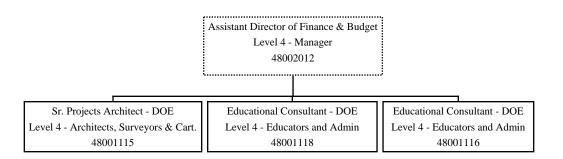
FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS BUDGET AND FINANCE INFORMATION TECHNOLOGY & SECURITY-BOG



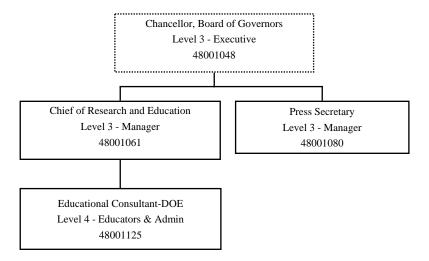
FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS BUDGET AND FINANCE



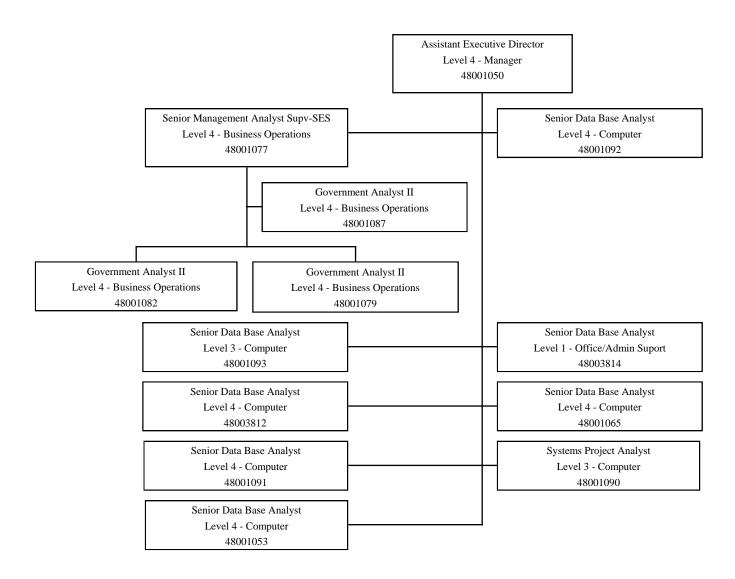
FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS BUDGET AND FINANCE FACILITIES-BOG



FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS PUBLIC AFFAIRS



FLORIDA DEPARTMENT OF EDUCATION BOARD OF GOVERNORS BUDGET AND FINANCE OFFICE OF DATA AND ANALYTICS



EDUCATION, DEPARTMENT OF			FISCAL YEAR 2017-18	
SECTION I: BUDGET		OPERATI		FIXED CAPITAL OUTLAY
TOTAL ALL FUNDS GENERAL APPROPRIATIONS ACT ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.) FINAL BUDGET FOR AGENCY			8,285,673 88,673	
FINAL BUDGET FOR AGENCY	Number of		8,374,346	
SECTION II: ACTIVITIES * MEASURES	Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO
Executive Direction, Administrative Support and Information Technology (2) Academic And Student Affairs *	358,522	17.35	6,220,138	
Facilities Management *	358,522	4.90	1,758,399	
TOTAL			7.070.507	
TOTAL SECTION III: RECONCILIATION TO BUDGET			7,978,537	
PASS THROUGHS				
TRANSFER - STATE AGENCIES AID TO LOCAL GOVERNMENTS				
PAYMENT OF PENSIONS, BENEFITS AND CLAIMS OTHER				
REVERSIONS			395,808	
TOTAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)			8,374,345	
SCHEDULE XI/EXHIBIT VI: AGENCY-LEVEL UNIT COST SUMN	MARY			

⁽¹⁾ Some activity unit costs may be overstated due to the allocation of double budgeted items.

(2) Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.

(3) Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.

⁽⁴⁾ Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

State of Florida Department of Education State Universities Education and General



2019-20 Exhibits or Schedules

State of Florida Department of Education State Universities Education and General



2019-20 Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION						
Frust Fund Title:	ED/GEN STUD & OTHER FEES TRUST FUND						
Budget Entity: LAS/PBS Fund Number:	DEPARTMENT 2164						
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance				
Chief Financial Officer's (CFO) Cash Balance	(A)		0				
ADD: Other Cash (See Instructions)	(B)		0				
ADD: Investments	(C)		0				
ADD: Outstanding Accounts Receivable	(D)		0				
ADD:	(E)		0				
Cotal Cash plus Accounts Receivable	0 (F)	0	0				
LESS Allowances for Uncollectibles	(G)		0				
LESS Approved "A" Certified Forwards	(H)		0				
Approved "B" Certified Forwards	(H)		0				
Approved "FCO" Certified Forwards	(H)		0				
LESS: Other Accounts Payable (Nonoperating)	(I)		0				
LESS:	(J)		0				
	0 (K)	0	0				

Office of Policy and Budget - June 2018

year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** ED/GEN STUD & OTHER FEES TRUST FUND LAS/PBS Fund Number: 2164 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; (A) GLC 539XX for proprietary and fiduciary funds (B) **Subtract Nonspendable Fund Balance (GLC 56XXX)** Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **0.00** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.00** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

-	48 EDUCATION PHOSPHATE RESEARCH TRUST FUND					
•	DEPARTMENT					
AS/FDS Fund Number:	2530					
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance			
Chief Financial Officer's (CFO) Cash Balance	(A)		0			
ADD: Other Cash (See Instructions)	(B)		0			
ADD: Investments	(C)		0			
ADD: Outstanding Accounts Receivable	(D)		0			
ADD:	7,146,732 (E)		7,146,732			
Cotal Cash plus Accounts Receivable	7,146,732 (F)	0	7,146,732			
LESS Allowances for Uncollectibles	(G)		0			
LESS Approved "A" Certified Forwards	(H)		0			
Approved "B" Certified Forwards	(H)		0			
Approved "FCO" Certified Forwards	(H)		0			
LESS: Other Accounts Payable (Nonoperating)	(I)		0			
LESS:	(J)		0			
Unreserved Fund Balance, 07/01/18	7,146,732 (K)	0	7,146,732			

Office of Policy and Budget - June 2018

year and Line A for the following year.

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** PHOSPHATE RESEARCH TRUST FUND LAS/PBS Fund Number: 2530 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 Total all GLC's 5XXXX for governmental funds; (A) GLC 539XX for proprietary and fiduciary funds (B) **Subtract Nonspendable Fund Balance (GLC 56XXX)** Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) (D) (D) 7,146,732.00 (D) ADJUSTED BEGINNING TRIAL BALANCE: 7,146,732.00 **7,146,732.00** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

Fiscal Year 2019-20 LBR Technical Review Checklist

Department/Budget Entity (Service): State University System / Educational & General

Agency Budget Officer/OPB Analyst Name: Dale Bradley / Jessica Wiginton

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional

sheets can	to e usea as necessary), and TIFS are other areas to constaer.	Program	or Service (Budget Entit	y Codes)
	Action	48900100			
1. GENI	ERAL				
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security)	Y			
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status for both	* 7			
AUDITS	the Budget and Trust Fund columns? (CSDC)	Y			
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA) Has Column A12 security been set correctly to ALL for DISPLAY status and	Y			
1.4	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y			
TIP	The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.				
2. EXHI	(BIT A (EADR, EXA)				
2.1	Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y			
2.2	Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y			
2.3	Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y			
3. EXHI	(BIT B (EXBR, EXB)				
3.1	Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A			
AUDITS					
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y			
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y			
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.				

		Program or Service (Budget Entity			Codes)	
	Action	48900100				
TID						
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of					
	A02. This audit is necessary to ensure that the historical detail records have not been					
	adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title					
	"Grants and Aids". For advance payment authority to local units of government, the Aid to					
	Local Government appropriation category (05XXXX) should be used. For advance payment					
	authority to non-profit organizations or other units of state government, a Special Categories					
	appropriation category (10XXXX) should be used.					
4 EXIII	DVED (EADD EVD)					
	BIT D (EADR, EXD) Is the presume common and chicative statement consistent with the agency L DDD, and does it.		1			
4.1	Is the program component objective statement consistent with the agency LRPP, and does it					ĺ
	conform to the directives provided on page 62 of the LBR Instructions?	Y				ĺ
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be	-				1
111	displayed on an Exhibit D whereas it may not be visible on an Exhibit A.					
5 EVIII	BIT D-1 (ED1R, EXD1)					
5. EARI	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS:		1				
5.2	Do the fund totals agree with the object category totals within each appropriation category?			<u> </u>		
3.2	(ED1R, XD1A - Report should print "No Differences Found For This Report")					ĺ
	(EDIK, ADIA - Report should print 100 Differences Found For Tims Report)	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than					
	Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to					ĺ
	be corrected in Column A01.)	Y				ĺ
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column					
3.1	A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the					ĺ
	department level] need to be corrected in Column A01.)	3 7				ĺ
TITE	<u> </u>	Y				l
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to					
	correct the object amounts. In addition, the fund totals must be adjusted to reflect the					
TIP	adjustment made to the object data. If fund totals and object totals do not agree or negative object amounts exist, the agency					
HP						
TIP	must adjust Column A01. Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and					
111	carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts					
	should be positive. The \$5.000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry					
	forward data load was corrected appropriately in A01; 2) the disbursement data from					
	departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did					
	not change after Column B08 was created. Note that there is a \$5,000 allowance at the					
	department level					
6. EXHI	BIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only.)					
6.1	Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular					
	appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying					
	negative appropriation category problems.					
7. EXHI	BIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29					
	of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation					
	consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)					
		Y				

		Program	or Servi	ce (Budg	et Entity	Codes)
	Action	48900100		Ĭ		
		1				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative					
	requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field?					
	If the issue contains an IT component, has that component been identified and documented?					
		N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human	1,711				
1.5	Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring					
	column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts					
	proportionate to the Salaries and Benefits request? Note: Salary rate should always be					
	annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered					
	into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are					
	reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See					
	pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where	14/71				
7.0	-	Y				
7.0	appropriate?			-		
7.9	Does the issue narrative reference the specific county(ies) where applicable?	N/A				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the					
	process of being approved) and that have a recurring impact (including Lump Sums)? Have					
	the approved budget amendments been entered in Column A18 as instructed in Memo #19-					
	0022	N/A				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in					
	reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump					
	sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR , PLMO)					
	sum appropriations not yet anocated should not be defected. (1 12111)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when					
7.12	requesting additional positions?	N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required	- "				
7.13	for lump sum distributions?	N/A				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring cuts from a					
7.13						
	prior year or fund any issues that net to a positive or zero amount? Check D-3A issues					
	33XXXX0 - a unique issue should be used for issues that net to zero or a positive amount.	NT/A				
		N/A				
7.16	Do the issue codes relating to special salary and benefits issues (e.g., position					
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth					
	position of the issue code (XXXXAXX) and are they self-contained (not combined with					
	other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth position of the					
1.1/	issue code (36XXXCX) and are the correct issue codes used (361XXC0, 362XXC0,					
	363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0, 33001C0, 30010C0, 33011C0,	N/A				
7.18	160F470_160F480 or 55C01C0)? Are the issues relating to major audit findings and recommendations properly coded	1 1/ Λ				
7.18		N/A				
7.10	(4A0XXX0, 4B0XXX0)?	1 N/ A		-		
7.19	Does the issue narrative identify the strategy or strategies in the Five Year Statewide					
	Strategic Plan for Economic Development?	Y				
AUDIT:						
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures)					
	issues net to zero? (GENR, LBR1)	N/A				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to					
, .21	zero? (GENR, LBR2)	N/A				
	EU. (GEIR, EDRE)	11/17				

		Program or Service (Budget Entity C				Codes)
Action		48900100				
7.22 Does the General Revenue for 200XXXX (Estimated Expenditures Realignme	ent) issues not					
to zero? (GENR, LBR3)	ent) issues net	N/A				
7.23 Have FCO appropriations been entered into the nonrecurring column (A04)?	GENR.	14/11				
LBR4 - Report should print "No Records Selected For Reporting" or a lis	·					
issue(s) assigned to Debt Service (IOE N) or in some cases State Capital O	_					
Public Education Capital Outlay (IOE L))	•	N/A				
TIP Salaries and Benefits amounts entered using the OADA/C transactions must be	e thoroughly					
justified in the D-3A issue narrative. Agencies can run OADA/OADR from S	STAM to					
identify the amounts entered into OAD and ensure these entries have been thou	roughly					
explained in the D-3A issue narrative.						
TIP The issue narrative must completely and thoroughly explain and justify each D	D-3A issue.					
Agencies must ensure it provides the information necessary for the OPB and le	egislative					
analysts to have a complete understanding of the issue submitted. Thoroughly	review pages					
67 through 72 of the LBR Instructions.						
TIP Check BAPS to verify status of budget amendments. Check for reapprovals no						
the General Appropriations Act. Verify that Lump Sum appropriations in Colu						
not appear in Column A03. Review budget amendments to verify that 160XX	XX0 issue					
amounts correspond accurately and net to zero for General Revenue funds.						
TIP If an agency is receiving federal funds from another agency the FSI should = 9	9 (Transfer -					
Recipient of Federal Funds). The agency that originally receives the funds dire	ectly from the					
federal agency should use $FSI = 3$ (Federal Funds).						
TIP If an appropriation made in the FY 2018-19 General Appropriations Act duplic	cates an					
appropriation made in substantive legislation, the agency must create a unique						
nonrecurring issue to eliminate the duplicated appropriation. Normally this is	taken care of					
through line item veto 8. SCHEDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level	or CC1D CC1	D Don	o wtm o	nt I ove	al) (Dag	ninad
to be posted to the Florida Fiscal Portal)	or scir, sci	D - Dep	arune	iii Levi	ei) (Neq	uneu
8.1 Has a separate department level Schedule I and supporting documents package	e heen					
submitted by the agency?		Y				
8.2 Has a Schedule I and Schedule IB been completed in LAS/PBS for each opera	nting trust					
fund?		Y				
8.3 Have the appropriate Schedule I supporting documents been included for the tr	rust funds	Y				
(Schedule IA, Schedule IC, and Reconciliation to Trial Balance)? 8.4 Have the Examination of Regulatory Fees Part I and Part II forms been included.	ad for the	Y				
applicable regulatory programs?	ed for the	N/A				
8.5 Have the required detailed narratives been provided (5% trust fund reserve nar	rrative; method					
for computing the distribution of cost for general management and administrat	tive services					
narrative; adjustments narrative; revenue estimating methodology narrative; fix	xed capital	**				
outlay adjustment narrative)?	12 1.1 .	Y				
8.6 Has the Inter-Agency Transfers Reported on Schedule I form been included as for transfers totaling \$100,000 or more for the fiscal year?	s applicable					
		N/A				
8.7 If the agency is scheduled for the annual trust fund review this year, have the S						
and applicable draft legislation been included for recreation, modification or te	ermination of	Y				
existing trust funds? 8.8 If the agency is scheduled for the annual trust fund review this year, have the number of the agency is scheduled for the annual trust fund review this year, have the number of the agency is scheduled for the annual trust fund review this year, have the number of the number of the agency is scheduled for the annual trust fund review this year, have the number of th	necessary trust	1				
funds been requested for creation pursuant to section 215.32(2)(b), Florida Sta	•					
including the Schedule ID and applicable legislation?						
		N/A				
8.9 Are the revenue codes correct? In the case of federal revenues, has the agency						
identified direct versus indirect receipts (object codes 000700, 000750, 000799						
001599)? For non-grant federal revenues, is the correct revenue code identifie	ed (codes					
000504, 000119, 001270, 001870, 001970)?		Y				

		Program	or Service (I	Budget Enti	ty Codes)
	Action	48900100			
0.10	A (1 d. d. d. d. d. d. d. d. d. d. d. d	Y		ı	
8.10 8.11	Are the statutory authority references correct? Are the General Revenue Service Charge percentage rates used for each revenue source	1			
0.11	correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service				
	Charge percentage rates.)	Y			
8.12	Is this an accurate representation of revenues based on the most recent Consensus				
	Estimating Conference forecasts?	Y			
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates				
	appear to be reasonable?	Y			
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the				
	correct CFDA codes used?	N/A			
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal	27/4			
0.16	vear)? Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	N/A			
8.16	<u> </u>	Y			
8.17	If applicable, are nonrecurring revenues entered into Column A04?	N/A			
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and				
	most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the				
	Governor's Budget Recommendations being issued?				
0.10		Y			
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	Y			
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section				
	П?	Y			
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced				
	accurately?	N/A			
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See				
	also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)				
		N/A			
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section				
	III?	Y			
8.24	Are prior year September operating reversions appropriately shown in column A01, Section				
	III?	N/A			
8.25	Are current year September operating reversions (if available) appropriately shown in				
0.25	column A02, Section III?	N/A			
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as				
	defined by the LBR Instructions, and is it reconciled to the agency accounting records?	***			
9.27	Heather are an area of a constant of a continuing an area of the continuing and a continuing and a continuing a continuing and a continuing and a continuing a co	Y			
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	Y			
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting				
	data as reflected in the agency accounting records, and is it provided in sufficient detail for				
	analysis?	Y			
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y			
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate				T
0.30	the deficit).	T 7			
0.21	· · · · · · · · · · · · · · · · · · ·	Y			-
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved				
	Fund Balance (Line A) of the following year? If a Schedule IB was prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report should print "No				
	Discrenancies Exist For This Report")	Y			
8.32	Has a Department Level Reconciliation been provided for each trust fund and does Line A				
	of the Schedule I equal the CFO amount? If not, the agency must correct Line A. (SC1R,				
	DEPT)	Y			

				Program or Service (Budget Entity Code				
	Action	48900100						
		1	1	1	1	1		
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund balance in							
	columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the							
	Schedule I?	Y						
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been properly							
	recorded on the Schedule IC?	Y						
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is very							
	important that this schedule is as accurate as possible!							
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR							
	Instructions.) Transaction DFTR in LAS/PBS is also available and provides an LBR review							
	date for each trust fund.							
TIP	Review the unreserved fund balances and compare revenue totals to expenditure totals to							
	determine and understand the trust fund status.							
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any							
o corr	negative numbers must be fully justified.							
	EDULE II (PSCR, SC2)							
AUDIT:		I	1	ı	l			
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?							
	(BRAR, BRAA - Report should print "No Records Selected For This Request") Note:							
	Amounts other than the pay grade minimum should be fully justified in the D-3A issue							
	narrative. (See Base Rate Audit on page 158 of the LBR Instructions.)							
		N/A						
	IEDULE III (PSCR, SC3)	1		1	r			
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A						
10.2	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96 of the							
	LBR Instructions for appropriate use of the OAD transaction.) Use OADI or OADR to							
	identify agency other salary amounts requested.	N/A						
11. SCH	EDULE IV (EADR, SC4)	•	•	•	•			
11.1	Are the correct Information Technology (IT) issue codes used?	N/A						
TIP	If IT issues are not coded (with "C" in 6th position or within a program component of				-			
	1603000000), they will not appear in the Schedule IV.							
12 CCI	IEDIH E VIIIA (EADD CC9A)							
	IEDULE VIIIA (EADR, SC8A) Is there only one #1 priority one #2 priority one #2 priority at a reported on the Schodyle					1		
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule							
	VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y						
13 SCH	IEDULE VIIIB-1 (EADR, S8B1)		1		1			
13.1	NOT REQUIRED FOR THIS YEAR							
	IEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Portal)					<u> </u>		
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the		1	Ι				
14.1	LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds,							
	including the verification that the 33BXXX0 issue has NOT been used? Verify that							
	excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9,							
	excluded appropriation categories and funds were not used (e.g. funds with F31 5 and 9,	Y						
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with		I					
	the debt service need included in the Schedule VI: Detail of Debt Service, to determine							
	whether any debt has been retired and may be reduced.							
15. SCH	EDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required to	be poste	d to the	e Floric	da			
Fiscal Po		-						
15.1	Does the schedule display reprioritization issues that are each comprised of two unique			1				
]	issues - a deduct component and an add-back component which net to zero at the department							
	level?	N/A	<u> </u>			<u></u>		
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages							
	105-107 of the LBR instructions?	N/A						

	Program	or Serv	ice (Budg	get Entity	Codes)
Action	48900100				
15.2 Done the insurant amount in AC address the following: Done the state have the outhoutes to					
15.3 Does the issue narrative in A6 address the following: Does the state have the authority to					
implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the					
recommended funding source?	NT / A				
· ·	N/A		<u> </u>		
AUDIT: 15.6 Do the issues net to zero at the department level? (GENR, LBR5)					
15.0 Do the issues let to zero at the department lever? (GENK, LDK5)	N/A				
16. SCHEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instructions f to be posted to the Florida Fiscal Portal in Manual Documents)	or detail	led inst	truction	ns) (Red	quired
16.1 Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel					
version no longer has to be submitted to OPB for inclusion on the Governor's Florida					
Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the					
Legislature can reduce the funding level for any agency that does not provide this					
information.)	Y				
16.2 Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?					
· · · · · · · · · · · · · · · · · · ·	Y				
AUDITS INCLUDED IN THE SCHEDULE XI REPORT:					
16.3 Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column					
A01? (GENR, ACT1)	Y				
16.4 None of the executive direction, administrative support and information technology					
statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)?					
(Audit #1 should print "No Activities Found")	Y				
16.5 Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX					
or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories					
Found")	N/A				
16.6 Has the agency provided the necessary standard (Record Type 5) for all activities which					
should appear in Section II? (Note: The activities listed in Audit #3 do not have an					
associated output standard. In addition, the activities were not identified as a Transfer to a					
State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims.					
Activities listed here should represent transfers/pass-throughs that are not represented by					
those above or administrative costs that are unique to the agency and are not appropriate to					
be allocated to all other activities.)	Y				
16.7 Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal?					
(Audit #4 should print "No Discrepancies Found")	Y				
TIP If Section I and Section III have a small difference, it may be due to rounding and therefore					
will be acceptable.					
17. MANUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the Florid	a Fiscal	Portal)		
17.1 Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the					
LBR Instructions), and are they accurate and complete?	Y				
17.2 Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3 Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	N/A				
17.4 Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see					
page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed					
to: IT@LASPBS.STATE.FL.US?	N/A				
17.5 Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the					
proper form, including a Truth in Bonding statement (if applicable)?	N/A				
AUDITS - GENERAL INFORMATION					
TIP Review Section 6: Audits of the LBR Instructions (pages 157-159) for a list of audits and					
their descriptions. TIP Reorganizations may cause audit errors. Agencies must indicate that these errors are due to					
an agency reorganization to justify the audit error.					
18. CAPITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Florida Fisca	l Portal)			

		Program	or Serv	ice (Bud	get Entity	Codes)
	Action	48900100				
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	N/A				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	N/A				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	N/A				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	N/A				
18.5	Are the appropriate counties identified in the narrative?	N/A				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	N/A				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FLC	ORIDA FISCAL PORTAL					
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				

State of Florida Department of Education Board of Governors



2019-20 Exhibits or Schedules

State of Florida Department of Education Board of Governors



2019-20 Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title: Trust Fund Title: Budget Entity: LAS/PBS Fund Number:	Budget Period: 2019 - 2020 48 EDUCATION OPERATIONS & MAINTENANCE TRUST FUND DEPARTMENT 2516						
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance				
Chief Financial Officer's (CFO) Cash Balance	-	(A)	-				
ADD: Other Cash (See Instructions)		(B)	-				
ADD: Investments	15,866.23	(C)	15,866.23				
ADD: Outstanding Accounts Receivable	29.05	(D)	29.05				
ADD:		(E)	-				
Total Cash plus Accounts Receivable	15,895.28	(F) -	15,895.28				
LESS Allowances for Uncollectibles		(G)	-				
LESS Approved "A" Certified Forwards		(H)	-				
Approved "B" Certified Forwards		(H)	-				
Approved "FCO" Certified Forwards		(H)	_				
LESS: Other Accounts Payable (Nonoperating)	1.82	(I)	1.82				
LESS:		(J)	-				
Unreserved Fund Balance, 07/01/18	15,893.46	(K) -	15,893.46 *				
Notes: *SWFS = Statewide Financial Statement ** This amount should agree with Line year and Line A for the following year	e I, Section IV of the Sc	hedule I for the most recen	t completed fiscal				

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title: OPERATIONS & MAINTENANCE TRUST FUND** LAS/PBS Fund Number: 2516 **DEPARTMENT BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **15,893.46** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds Subtract Nonspendable Fund Balance (GLC 56XXX) (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (D) (D) Approved FCO Certified Forward per LAS/PBS A/P not C/F-Operating Categories (D) (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **15,893.46** (E) **15,893.46** (F) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDUI	E IX: MAJ(OR AUDIT FINDIN	GS AND RECOMMENDATIONS	Budget Period: 2019 - 2	2020
Department:	OIGC		Chief Internal Auditor:	Julie Leftheris	
Budget Entity:			Phone Number:	850-245-9247	
(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD		SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS	CORRECTIVE ACTION TAKEN	CODE
There are no major	indings of recon	innendations for the curre	nt or previous fiscal year to be reported for the 20	19-2020 LBK.	

Office of Policy and Budget - June 2018

Fiscal Year 2019-20 LBR Technical Review Checklist

Department/Budget Entity (Service): Board of Governors/48900300

Agency Budget Officer/OPB Analyst Name: Heidie Bryant / Jessica Wiginton

A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require further explanation/justification (additional sheets can be used as necessary), and "TIPS" are other areas to consider.

(dddiiio)	nal sheets can be used as necessary), and "TIPS" are other areas to consider.	Program or S	ervice (Bud	get Entity	Codes
	Action	48900300			
1. GEN	NERAL				
1.1	Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1,				
	IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and				
	MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust				
	Fund columns (no trust fund files for narrative columns)? Is Column A02 set to				
	TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL				
	for UPDATE status for the Trust Fund Files (the Budget Files should already be on				
	TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for				
	UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO)				
	set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains				
	on OWNER)? (CSDC or Web LBR Column Security)	Y			
1.2	Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status				
	for both the Budget and Trust Fund columns? (CSDC)	Y			
AUDIT:	S:				
1.3	Has Column A03 been copied to Column A12? Run the Exhibit B Audit				
	Comparison Report to verify. (EXBR, EXBA)	Y			
1.4	Has Column A12 security been set correctly to ALL for DISPLAY status and				
	MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files?				
	(CSDR, CSA)	Y			
TIP	The agency should prepare the budget request for submission in this order: 1) Copy				
	Column A03 to Column A12, and 2) Lock columns as described above. A security				
	control feature has been added to the LAS/PBS Web upload process that will				
	require columns to be in the proper status before uploading to the portal.				
2. EXI	HBIT A (EADR, EXA)				
2.1	Is the budget entity authority and description consistent with the agency's LRPP and				
	does it conform to the directives provided on page 59 of the LBR Instructions?	Y			
2.2	Are the statewide issues generated systematically (estimated expenditures,				
	nonrecurring expenditures, etc.) included?	Y			
2.3	Are the issue codes and titles consistent with Section 3 of the LBR Instructions				
	(pages 15 through 29)? Do they clearly describe the issue?	Y			
3. EXI	HIBIT B (EXBR, EXB)				
3.1	Is it apparent that there is a fund shift where an appropriation category's funding				
	source is different between A02 and A03? Were the issues entered into LAS/PBS				
	correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique				
	add back issue should be used to ensure fund shifts display correctly on the LBR	,,,			
	exhibits	N/A			
AUDIT:	S:				

		Program	or Servi	ce (Bud	get Entit	y Codes
	Action	48900300				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2 TIP	Is the program component code and title used correct? Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.	Y				
5. EXH	IBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS						
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					

		Program o	or Servic	e (Budg	et Entity (Codes
	Action	48900300				
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a					
6 EVII	\$5,000 allowance at the department level.	<u> </u>				
6.1	IIBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only. Are issues appropriately aligned with appropriation categories?	Y				
TIP	Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.	1				
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)					
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.) Does the issue narrative adequately explain the agency's request and is the	Y				
1.2	explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	Y				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	Y				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	N/A				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	N/A				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	N/A		T		
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A				
7.11	When appropriate are there any 160XXX0 issues included to delete positions placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)? Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR , PLMO)	N/A				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?	N/A				
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	N/A				

		Program	or Servi	ce (Budg	get Entity	Codes)
	Action	48900300				
7.14	Do the amounts reflect appropriate FSI assignments?	Y				
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring					
	cuts from a prior year or fund any issues that net to a positive or zero amount?					
	Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to					
	zero or a positive amount.	N/A				
7.16	Do the issue codes relating to special salary and benefits issues (e.g., position					
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the					
	fifth position of the issue code (XXXXAXX) and are they self-contained (not					
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)	N/A				
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth					
	position of the issue code (36XXXCX) and are the correct issue codes used					
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,					
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	Y				
7.18	Are the issues relating to major audit findings and recommendations properly	N 7/4				
7.10	coded (4A0XXX0, 4B0XXX0)?	N/A				
7.19	Does the issue narrative identify the strategy or strategies in the Five Year					
ATTRIC	Statewide Strategic Plan for Economic Development?	Y				
AUDIT:		l				
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year Expenditures) issues net to zero? (GENR, LBR1)	37				
7.21	<u> </u>	Y				
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues net to zero? (GENR, LBR2)	Y				
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)	1				
7.22	issues net to zero? (GENR, LBR3)	Y				
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?					
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or					
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases					
	State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A				
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be			•		
	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR					
	from STAM to identify the amounts entered into OAD and ensure these entries					
	have been thoroughly explained in the D-3A issue narrative.					
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A					
	issue. Agencies must ensure it provides the information necessary for the OPB and					
	legislative analysts to have a complete understanding of the issue submitted.					
	Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not					
	picked up in the General Appropriations Act. Verify that Lump Sum appropriations					
	in Column A02 do not appear in Column A03. Review budget amendments to					
	verify that 160XXX0 issue amounts correspond accurately and net to zero for					
TIP	General Revenue funds. If an agency is receiving federal funds from another agency the FSI should = 9					
111	(Transfer - Recipient of Federal Funds). The agency that originally receives the					
	funds directly from the federal agency should use FSI = 3 (Federal Funds).					
	The state of the s					

		Program	or Servi	ce (Budge	t Entity Codes
	Action	48900300			
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.				
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SC	C1R, SC	C1D - I	Departn	nent Level)
` •	red to be posted to the Florida Fiscal Portal)				
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y			
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y			
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y			
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	Y			
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	Y			
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	N/A			
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	Y			
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A			
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y			
8.10	Are the statutory authority references correct?	Y			
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General Revenue Service Charge percentage rates.)	Y			
8.12	Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	N/A			
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y			
8.14	Are the federal funds revenues reported in Section I broken out by individual grant?				
8.15	Are the correct CFDA codes used? Are anticipated grants included and based on the state fiscal year (rather than	N/A			
8.16	federal fiscal year)? Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	N/A			
8.17	If applicable, are nonrecurring revenues entered into Column A04?	Y N/A			

		Program	or Servic	e (Budget	Entity Code
	Action	48900300			
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the				
0.10	latest and most accurate available? Does the certification include a statement that				
	the agency will notify OPB of any significant changes in revenue estimates that				
	occur prior to the Governor's Budget Recommendations being issued?	Y			
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification	1			
0.15	provided for exemption? Are the additional narrative requirements provided?	N/A			
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in				
	Section II?	N/A			
8.21	Are nonoperating expenditures to other budget entities/departments cross-				
	referenced accurately?	N/A			
8.22	Do transfers balance between funds (within the agency as well as between				
	agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)				
	\$100,000 of more.)	N/A			
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in				
	Section III?	Y			
8.24	Are prior year September operating reversions appropriately shown in column A01,				
	Section III?	N/A			
8.25	Are current year September operating reversions (if available) appropriately shown	NT/A			
8.26	in column A02, Section III?	N/A			
8.20	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency				
	accounting records?	37			
8.27	Has the agency properly accounted for continuing appropriations (category	Y			
0.27	13XXXX) in column A01, Section III?	N/A			
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year				
	accounting data as reflected in the agency accounting records, and is it provided in				
	sufficient detail for analysis?	Y			
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y			
AUDITS					ı
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to eliminate the deficit).				
0.21	, , , , , , , , , , , , , , , , , , ,	Y			
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1 Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was				
	prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report				
	should print "No Discrepancies Exist For This Report")	Y			
8.32	Has a Department Level Reconciliation been provided for each trust fund and does				
	Line A of the Schedule I equal the CFO amount? If not, the agency must correct				
	Line A. (SC1R, DEPT)	Y			
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund				
	balance in columns A01, A02 and/or A03, and if so, does each column's total agree				
	with line I of the Schedule I?	Y			
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been				
	properly recorded on the Schedule IC?	N/A			

		Program	or Servi	ce (Bud	lget Entit	y Codes
	Action	48900300				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is					
	very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the					
	LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an					
	LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure					
	totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number.					
	Any negative numbers must be fully justified.					
9. SCH	IEDULE II (PSCR, SC2)					
AUDIT	:					
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?					
	(BRAR, BRAA - Report should print "No Records Selected For This					
	Request") Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See Base Rate Audit on page 158 of the LBR					
	Instructions.)	Y				
10 SC	HEDULE III (PSCR, SC3)					
10.1	Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	Y	T			
10.1	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96)					
10.2	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.					
	1 2 1 1	N/A				
	HEDULE IV (EADR, SC4)			ı	ı	
11.1	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component					
	of 1603000000), they will not appear in the Schedule IV.					
12. SC	HEDULE VIIIA (EADR, SC8A)					
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the					
	Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO					
	issues can be included in the priority listing.	Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)					
13.1	NOT REQUIRED FOR THIS YEAR					
14. SC	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)		•	•	
14.1	Do the reductions comply with the instructions provided on pages 102 through 104					
	of the LBR Instructions regarding a 10% reduction in recurring General Revenue					
	and Trust Funds, including the verification that the 33BXXX0 issue has NOT been					
	used? Verify that excluded appropriation categories and funds were not used (e.g.					
	funds with FSI 3 and 9, etc.)	Y				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt					
	service) with the debt service need included in the Schedule VI: Detail of Debt					
	Service, to determine whether any debt has been retired and may be reduced.					
15. SC	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is requ	uired to	be po	sted t	o the	
Florida	Fiscal Portal)					
15.1	Does the schedule display reprioritization issues that are each comprised of two					
	unique issues - a deduct component and an add-back component which net to zero					1
	at the department level?	N/A				

		Program	or Serv	ice (Buc	lget Entit	y Codes
	Action	48900300				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines					
13.2	on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the	14/11				
13.3	authority to implement the reprioritization issues independent of other entities					
	(federal and local governments, private donors, etc.)? Are the reprioritization issues					
	an allowable use of the recommended funding source?					
	-	N/A				
AUDIT			ı	1	•	
15.6	Do the issues net to zero at the department level? (GENR, LBR5)	N/A				
16. SCI	HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr		for d	etailed	i	1
	tions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)				_	
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The					
10.1	Final Excel version no longer has to be submitted to OPB for inclusion on the					
	Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b),					
	Florida Statutes, the Legislature can reduce the funding level for any agency that					
	does not provide this information.)					
		Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR					
	match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to					
	Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology					
	statewide activities (ACT0010 thru ACT0490) have output standards (Record Type					
	5)? (Audit #1 should print "No Activities Found")	Y				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain	1				
	08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No					
	Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities	1				
10.0	which should appear in Section II? (Note: The activities listed in Audit #3 do not					
	have an associated output standard. In addition, the activities were not identified as					
	a Transfer to a State Agency, as Aid to Local Government, or a Payment of					
	Pensions, Benefits and Claims. Activities listed here should represent					
	transfers/pass-throughs that are not represented by those above or administrative					
	costs that are unique to the agency and are not appropriate to be allocated to all	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for	1				
10.7	Agency) equal? (Audit #4 should print "No Discrepancies Found")	Y				
TIP	If Section I and Section III have a small difference, it may be due to rounding and	_				<u> </u>
111	therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	he Flori	da Fis	scal Po	rtal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of				••••	
1,.1	the LBR Instructions), and are they accurate and complete?	Y				1
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				†
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level	1				
17.5	of detail?	Y				

		Program o	or Servi	ce (Bud	get Entit	y Codes
	Action	48900300				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million					
	(see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs					
	been emailed to: IT@LASPBS.STATE.FL.US?	N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in					
	the proper form, including a Truth in Bonding statement (if applicable)?	N/A				
AUDIT	S - GENERAL INFORMATION					
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors					
	are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	rida Fisc	cal Por	rtal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	N/A				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	N/A				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP					
	Instructions)?	N/A				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08					
	and A09)?	N/A				
18.5	Are the appropriate counties identified in the narrative?	N/A				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for					
	each project and the modified form saved as a PDF document?	N/A				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to					
	Local Governments and Non-Profit Organizations must use the Grants and Aids to					
	Local Governments and Non-Profit Organizations - Fixed Capital Outlay major					
	appropriation category (140XXX) and include the sub-title "Grants and Aids".					
	These appropriations utilize a CIP-B form as justification.					
19. FL	ORIDA FISCAL PORTAL					
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as					
	outlined in the Florida Fiscal Portal Submittal Process?	Y				



Pam Stewart Commissioner of Education

October 1, 2018

Cynthia Kelly, Director
Office of Policy and Budget
Executive Office of the Governor
1701 Capitol
Tallahassee, Florida 32399-0001

Eric Pridgeon, Staff Director House Appropriations Committee 221 Capitol Tallahassee, Florida 32399-1300

Cindy Kynoch, Staff Director Senate Committee on Appropriations 201 Capitol Tallahassee, Florida 32399-1300

Dear Directors:

Pursuant to Chapter 216, Florida Statutes, our Long Range Program Plan (LRPP) for the (insert name of department) is submitted in the format prescribed in the budget instructions. The information provided electronically and contained herein is a true and accurate presentation of our mission, goals, objectives and measures for the Fiscal Year 2019-20 through Fiscal Year 2023-24. The internet website address that provides the link to the LRPP located on the Florida Fiscal Portal is http://www.floridaearlylearning.com/about_us.aspx.

This submission has been approved by Rodney J. MacKinnon, Executive Director.

Rodney J. MacKinnon

RODNEY J. MACKINNON

EXECUTIVE DIRECTOR, OFFICE OF EARLY LEARNING





2019-20

Department Level

Exhibits and Schedules

Schedule VII: Agency Litigation Inventory

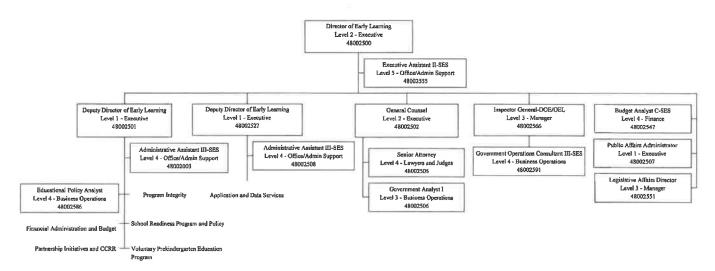
For directions on completing this schedule, please see the "Legislative Budget Request (LBR) Instructions" located on the Governor's website.

Agency:	Offic	e of 1	Early Learning, Fl	orida Department	of Education	
Contact Person:	Magg	gi O'S	Sullivan Parker	Phone Number:	(850) 717-8576	
Names of the Case: no case name, list the names of the plaintiff and defendant.)	e	Nak	ia Brady v. Florida	Department of Edu	ication	
Court with Jurisdicti	on:	Flor	ida Second Judicial	l Circuit (Leon Cou	nty)	
Case Number:		201	7-CA-002047			
Summary of the Complaint:		 African-American employee claims racial discrimination and retaliation. She alleges: disparate treatment from white female supervisor with respect to leave and time sheets, work assignments, and exclusion from activities disclosure of confidential medical information unequal pay compared to white employees interference with potential promotion to position at DOE retaliation for filing complaint and participating in IG investigation 				
Amount of the Clain	n:	Unspecified. Plaintiff is seeking injunctive relief and damages for mental anguish, emotional distress, loss of benefits, illness, lost wages, and other intangible damages.				
Specific Statutes or Laws (including GA Challenged:	A)	Clai	m is filed under Ch	apter 760, Florida S	Statutes.	
Status of the Case:		In discovery phase. Case is set for trial in three-week period starting March 18, 2019.				
Who is representing record) the state in the		X	Agency Counsel			
lawsuit? Check all t		X	Office of the Atto	orney General or Di	vision of Risk Management	
apply.		X Outside Contract Counsel				

If the lawsuit is a class	m/o
action (whether the class	Π/a
is certified or not),	
provide the name of the	
firm or firms	
representing the	
plaintiff(s).	

Office of Policy and Budget – June 2018

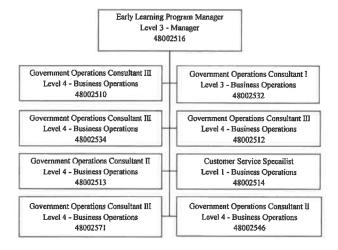
FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING OFFICE OF THE DIRECTOR



04/01/2018 OEL-1 FTE-15.00

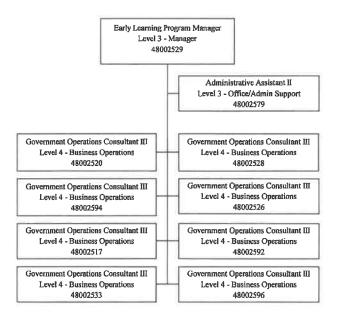
FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING PARTNERSHIP INITIATIVES AND CCRR

DBS: 753010



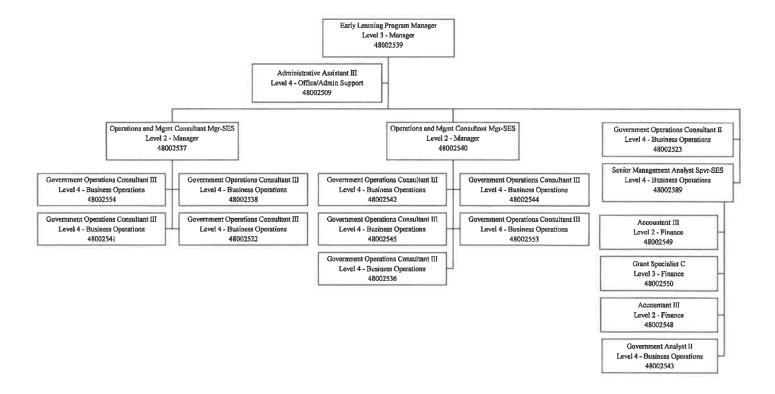
04/01/2018 OEL-2 FTE - 9.00

FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING SCHOOL READINESS PROGRAM AND POLICY



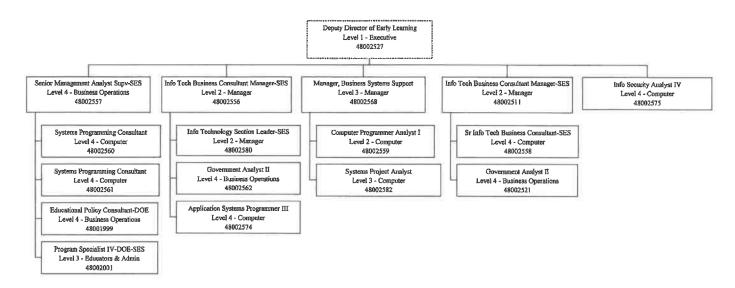
04/01/2018 OEL-3 FTE - 10.00

FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING FINANCIAL ADMINISTRATION AND BUDGET



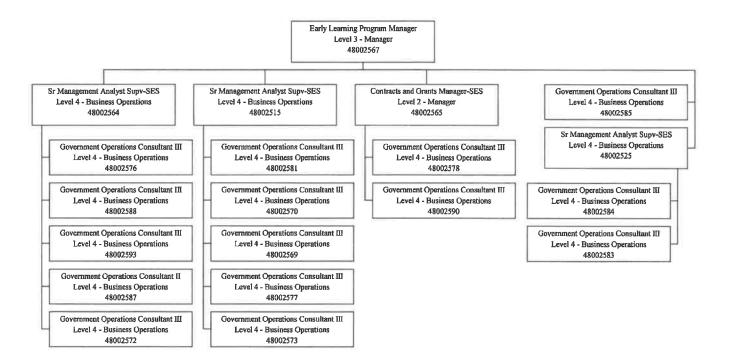
04/01/2018 OEL-4 FTE - 19.00

FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING APPLICATION AND DATA SERVICES



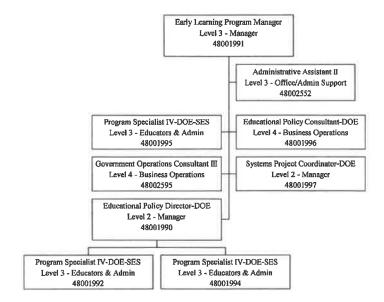
04/01/2018 OEL-5 FTE - 16.00

FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING PROGRAM INTEGRITY



07/01/2018 OEL-6 FTE - 20.00

FLORIDA DEPARTMENT OF EDUCATION COMMISSIONER OF EDUCATION OFFICE OF EARLY LEARNING VOLUNTARY PREKINDERGARTEN EDUCATION PROGRAM



04/01/2018 OEL-7 FTE - 9.00

EDUCATION, DEPARTMENT OF		FISCAL YEAR 2017-18			
SECTION I: BUDGET		OPERATI	NG	FIXED CAPITAL OUTLAY	
OTAL ALL FUNDS GENERAL APPROPRIATIONS ACT ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.)			1,061,796,733 3,622,927		
NAL BUDGET FOR AGENCY			1,065,419,660		
SECTION II: ACTIVITIES * MEASURES	Number of Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO	
xecutive Direction, Administrative Support and Information Technology (2)					
Provide School Readiness Services * Number of children (FTE) served in School Readiness Program Provide Voluntary Prekindergarten Services And System Support * Number of children (FTE) served in VPK program (program year)	110,231 153,870	5,976.01 11.69	658,741,729 1,798,224		
Provide Voluntary Prekindergarten (vpk) Education Services * Number of children (FTE) served in VPK program (program year)	153,870	2,610.40	401,662,814		
			——]		
			 		
			 		
TAL			1,062,202,767		
SECTION III: RECONCILIATION TO BUDGET ASS THROUGHS					
TRANSFER - STATE AGENCIES					
AID TO LOCAL GOVERNMENTS PAYMENT OF PENSIONS, BENEFITS AND CLAIMS					
OTHER			169,000		
EVERSIONS			3,047,890		
OTAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)			1,065,419,657		
	MMARY				

⁽¹⁾ Some activity unit costs may be overstated due to the allocation of double budgeted items.
(2) Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.
(3) Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.

⁽⁴⁾ Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

NUCSSP03 LAS/PBS SYSTEM SP 10/17/2018 11:29

BUDGET PERIOD: 2008-2020

SCHED XI: AGENCY-LEVEL UNIT COST SUMMARY

STATE OF FLORIDA AUDIT REPORT EDUCATION, DEPT OF

SECTION III - PASS THROUGH ACTIVITY ISSUE CODES SELECTED:

TRANSFER-STATE AGENCIES ACTIVITY ISSUE CODES SELECTED:

1-8

AID TO LOCAL GOVERNMENTS ACTIVITY ISSUE CODES SELECTED:

1-8:

AUDIT #1: THE FOLLOWING STATEWIDE ACTIVITIES (ACT0010 THROUGH ACT0490) HAVE AN OUTPUT STANDARD (RECORD TYPE 5) AND SHOULD NOT:

*** NO ACTIVITIES FOUND ***

AUDIT #2: THE FCO ACTIVITY (ACT0210) CONTAINS EXPENDITURES IN AN OPERATING CATEGORY AND SHOULD NOT: (NOTE: THIS ACTIVITY IS ROLLED INTO EXECUTIVE DIRECTION, ADMINISTRATIVE SUPPORT AND INFORMATION TECHNOLOGY)

*** NO OPERATING CATEGORIES FOUND ***

AUDIT #3: THE ACTIVITIES LISTED IN AUDIT #3 DO NOT HAVE AN ASSOCIATED OUTPUT STANDARD. IN ADDITION, THE ACTIVITIES WERE NOT IDENTIFIED AS A TRANSFER-STATE AGENCIES, AS AID TO LOCAL GOVERNMENTS, OR A PAYMENT OF PENSIONS, BENEFITS AND CLAIMS (ACT0430). ACTIVITIES LISTED HERE SHOULD REPRESENT TRANSFERS/PASS THROUGHS THAT ARE NOT REPRESENTED BY THOSE ABOVE OR ADMINISTRATIVE COSTS THAT ARE UNIQUE TO THE AGENCY AND ARE NOT APPROPRIATE TO BE ALLOCATED TO ALL OTHER ACTIVITIES.

BE PC CODE TITLE EXPENDITURES FCO
48220400 1307000000 ACT0990 HEAD START COLLABORATION OFFICE 169,000

AUDIT #4: TOTALS FROM SECTION I AND SECTIONS II + III:

DEPARTMENT: 48 EXPENDITURES FCO

FINAL BUDGET FOR AGENCY (SECTION I): 1,065,419,660
TOTAL BUDGET FOR AGENCY (SECTIONS II + III): 1,065,419,657

DIFFERENCE: 3

(MAY NOT EQUAL DUE TO ROUNDING)



2019-20

Early Learning Services

Exhibits or Schedules



2019-20

Early Learning Services

Schedule I Series

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

artment Title: st Fund Title: get Entity:	Budget Period: 2019 - 2020 48 EDUCATION CHILD CARE/DEV BLK G DEPARTMENT 2098	RNT TF	
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
ef Financial Officer's (CFO) Cash Balance	279,635 (A)		279,635
ADD: Other Cash (See Instructions)	30,943 (B)		30,943
ADD: Investments	(C)		0
ADD: Outstanding Accounts Receivable	4,482,417 (D)		4,482,417
ADD: ANTICIPATED REVENUE	23,817,739 (E)		23,817,739
ll Cash plus Accounts Receivable	28,610,734 (F)	0	28,610,734
LESS Allowances for Uncollectibles	16,779 (G)		16,779
LESS Approved "A" Certified Forwards	2,955,789 (H)		2,955,789
Approved "B" Certified Forwards	23,415,009 (H)		23,415,009
	(H)		0
LESS: Other Accounts Payable (Nonoperating)	2,223,157 (I)		2,223,157
LESS:	(J)		0
eserved Fund Balance, 07/01/18	0 (K)	0	0 **
eserved Fund Balance, 07/01/18 Notes: *SWFS = Statewide Financial Statemen ** This amount should agree with Line year and Line A for the following ye	nt I, Section IV of the Schedul		cent con

Office of Policy and Budget - June 2018

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE I and IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION** CHILD CARE/DEV BLK GRNT TF **Trust Fund Title:** LAS/PBS Fund Number: 2098 **DEPARTMENT BEGINNING TRIAL BALANCE: Total Fund Balance Per FLAIR Trial Balance**, 07/01/18 Total all GLC's 5XXXX for governmental funds; **0.00** (A) GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** (23,415,009.18) (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) 1,248.13 (D) A/P not C/F-Operating Categories (2,240,447.65) (D) OTHER LOANS AND NOTES RECEIVABLE, LONG TERM

ADJUSTED BEGINNING TRIAL BALANCE: 0.00 (E)

ALLOWANCE FOR UNCOLLECTIBLES, LONG TERM

ANTICIPATED REVENUE

1,836,469.99 (D)

23,817,738.71 (D)

UNRESERVED FUND BALANCE, SCHEDULE IC (Line K)

0.00 (F)

*SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION		
Frust Fund Title:	FEDERAL GRANTS TRUS 48220400- EARLY LEARN		
Budget Entity: LAS/PBS Fund Number:	2261 LEARN	ING SERVICES	
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance
Chief Financial Officer's (CFO) Cash Balance	121,248 (A)		121,248
ADD: Other Cash (See Instructions)	(B)		0
ADD: Investments	(C)		0
ADD: Outstanding Accounts Receivable	(D)		0
ADD: ANTICIPATED REVENUE	152,730 (E)		152,730
Total Cash plus Accounts Receivable	273,978 (F)	0	273,978
LESS Allowances for Uncollectibles	(G)		0
LESS Approved "A" Certified Forwards	(H)		0
Approved "B" Certified Forwards	273,978 (H)		273,978
Approved "FCO" Certified Forwards	(H)		0
LESS: Other Accounts Payable (Nonoperating)	(I)		0
LESS:	(J)		0
Jnreserved Fund Balance, 07/01/18	0 (K)	0	0

year and Line A for the following year.

Office of Policy and Budget - June 2018

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE Land IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** FEDERAL GRANTS TRUST FUND BE: 48220400 LAS/PBS Fund Number: 2261 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 121,248.04 Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: SWFS Adjustment # and Description (C) SWFS Adjustment # and Description (C) **Add/Subtract Other Adjustment(s):** Approved "B" Carry Forward (Encumbrances) per LAS/PBS (273,977.92) (D) Approved FCO Certified Forward per LAS/PBS (D) A/P not C/F-Operating Categories (D) ANTICIPATED REVENUE 152,730.00 (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **0.12** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **0.12** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IC: RECONCILIATION OF UNRESERVED FUND BALANCE

Department Title:	Budget Period: 2019 - 2020 48 EDUCATION						
Trust Fund Title:	WELFARE TRANSITION TRUST FUND						
Budget Entity:	DEPARTMENT						
LAS/PBS Fund Number:	2401						
	Balance as of 6/30/2018	SWFS* Adjustments	Adjusted Balance				
Chief Financial Officer's (CFO) Cash Balance	609,191 (A)		609,191				
ADD: Other Cash (See Instructions)	(B)		0				
ADD: Investments	(C)		0				
ADD: Outstanding Accounts Receivable	(D)		0				
ADD:	(E)		0				
Total Cash plus Accounts Receivable	609,191 (F)	0	609,191				
LESS Allowances for Uncollectibles	(G)		0				
LESS Approved "A" Certified Forwards	(H)		0				
Approved "B" Certified Forwards	372,623 (H)		372,623				
Approved "FCO" Certified Forwards	(H)		0				
LESS: Other Accounts Payable (Nonoperating)	(I)		0				
LESS:	(J)		0				
Unreserved Fund Balance, 07/01/18	236,568 (K)	0	236,568 **				

Office of Policy and Budget - June 2018

year and Line A for the following year.

** This amount should agree with Line I, Section IV of the Schedule I for the most recent completed fiscal

RECONCILIATION: BEGINNING TRIAL BALANCE TO SCHEDULE Land IC **Budget Period: 2019 - 2020 Department Title: 48 EDUCATION Trust Fund Title:** WELFARE TRANSITION TRUST FUND LAS/PBS Fund Number: **DEPARTMENT** 2401 **BEGINNING TRIAL BALANCE:** Total Fund Balance Per FLAIR Trial Balance, 07/01/18 **609,191.08** (A) Total all GLC's 5XXXX for governmental funds; GLC 539XX for proprietary and fiduciary funds **Subtract Nonspendable Fund Balance (GLC 56XXX)** (B) Add/Subtract Statewide Financial Statement (SWFS)Adjustments: (C) SWFS Adjustment # and Description (C) SWFS Adjustment # and Description **Add/Subtract Other Adjustment(s):** (372,623.37) (D) Approved "B" Carry Forward (Encumbrances) per LAS/PBS Approved FCO Certified Forward per LAS/PBS (D) (D) A/P not C/F-Operating Categories (D) (D) (D) ADJUSTED BEGINNING TRIAL BALANCE: **236,567.71** (E) UNRESERVED FUND BALANCE, SCHEDULE IC (Line K) **236,567.71** (F) **DIFFERENCE: 0.00** (G)* *SHOULD EQUAL ZERO.

SCHEDULE IX: MAJOR AUDIT FINDINGS AND RECOMMENDATIONS **Budget Period: 2018 - 2019**

Department: Education Chief Internal Auditor: Sarah Beth Hall

Budget Entity:	Office of Early L	earning	Phone Number:	850-717-8686	
(1)	(2)	(3)	(4)	(5)	(6)
REPORT	PERIOD	*********	SUMMARY OF	SUMMARY OF	ISSUE
NUMBER	ENDING	UNIT/AREA	FINDINGS AND RECOMMENDATIONS AND FINDINGS IN OEL EMBRICEU FIERU	CORRECTIVE ACTION TAKEN	CODE
			System (EFS) data analysis and monitoring	With the EFS Modernization Project we have	
			processes need improvement to ensure that the	implemented data integrity controls with the	
			School Readiness Program data used as the	development of the application. Also, with the	
			basis for provider reimbursements and State and	purchase of the new reporting/data analytics tool,	
			Federal reporting is accurate. In addition, our	Tableau, data analysis will be more efficient.	
			EFS data analyses disclosed instances in which	As previously stated in the response to the	
			excess reimbursements were made.	preliminary and tentative audit findings, beginning in	
			AG Recommendation 1: To improve the	the fall of fiscal year 2015-16, OEL resumed more	
				comprehensive edit report technical assistance (TA)	
			and improprieties, we recommend that OEL	reviews in addition to the edit reports reviewed with	
			management ensure that appropriate data	accountability monitoring. In total, OEL is reviewing	
			analyses are conducted.	nine additional edit reports for each early learning	
			AG Recommendation 2: We also recommend	coalition and RCMA (where applicable). Four of the	
			that OEL management ensure that the	nine edit reports evaluate dual enrollments for	
			coalitions' review and follow up on any matters	voluntary prekindergarten (VPK) and overlapping	
2016-192	6/30/2018	OEL	identified by data analyses be subject to AG Finding No. 2: Information technology (11)	payments for school readiness (SR).	
			controls for the EFS, the Single Point of Entry		
			(SPE), and the Unified Wait List (UWL) need		
			enhancement.	The EFS Modernization Project is replacing EFS,	
			AG Recommendation 1: We recommend that	SSPE and UWL. The modernization project has	
			OEL management establish change management	1 0	
			controls that document the appropriate	and a quality assurance process to track program	
			authorization, testing, approval, and tracking of	approvals, development items and issues found in	
			program modifications to the EFS, the SPE, and	testing. OEL tracks source code through Microsoft	
			the UWL.	Team Foundation Server based on what functionality	
			AG Recommendation 2: In addition, we	has been approved for release. Finally, as a routine	
			recommend that OEL management perform	part of annual fiscal monitoring tasks applied to all	
			periodic reviews of the appropriateness of EFS	coalitions, OEL will continue to sample internal	
			and UWL user access privileges and ensure that	controls, policies and processes at the local level that	
			the timely deactivation of EFS and UWL access	deactivate access to systems for outgoing and	
2016-192	6/30/2018	OEL	privileges upon an employee's separation from	terminated employees.	

e timely removal of user
that process to the
zation Project is
th the EFS
will be implementing a
bassword scheme.
nnual fiscal monitoring
, OEL will continue to
cies and processes at the
ess to systems for
loyees.
e timely removal of user
that process to the
zation Project is
th the EFS
will be implementing a
password scheme.
nnual fiscal monitoring
, OEL will continue to
cies and processes at the
ess to systems for
loyees.
ele will not occur until, at
er of 2017. In the
g the policies for the
for modifications to
made by the Auditor
ulgation process begins,
any correspondence in
e development and
plicies.

Office of Policy and Budget - June 2018

Fiscal Year 2019-20 LBR Technical Review Ch	ecklis	st			
Department/Budget Entity (Service): Office of Early Learning - Dept of Education					_
Agency Budget Officer/OPB Analyst Name: Bill Ammons					
A "Y" indicates "YES" and is acceptable, an "N/J" indicates "NO/Justification Provided" - these require	further e	xplanati	on/ius	tificat	tion
(additional sheets can be used as necessary), and "TIPS" are other areas to consider.	juriner e	sip iciriciri	ora jus	rigicai	
	rogram or	Service (Budge	t Entit	y Code
Action	48220400				
1. GENERAL					
 1.1 Are Columns A01, A04, A05, A23, A24, A25, A36, A93, IA1, IA5, IA6, IP1, IV1, IV3 and NV1 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for both the Budget and Trust Fund columns (no trust fund files for narrative columns)? Is Column A02 set to TRANSFER CONTROL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for the Trust Fund Files (the Budget Files should already be on TRANSFER CONTROL for DISPLAY and MANAGEMENT CONTROL for UPDATE)? Are Columns A06, A07, A08 and A09 for Fixed Capital Outlay (FCO) set to TRANSFER CONTROL for DISPLAY status only (UPDATE status remains on OWNER)? (CSDC or Web LBR Column Security) 1.2 Is Column A03 set to TRANSFER CONTROL for DISPLAY and UPDATE status 	Y				
for both the Budget and Trust Fund columns? (CSDC)	Y				
AUDITS:					
1.3 Has Column A03 been copied to Column A12? Run the Exhibit B Audit Comparison Report to verify. (EXBR, EXBA)	Y				
1.4 Has Column A12 security been set correctly to ALL for DISPLAY status and MANAGEMENT CONTROL for UPDATE status for Budget and Trust Fund files? (CSDR, CSA)	Y				
TIP The agency should prepare the budget request for submission in this order: 1) Copy Column A03 to Column A12, and 2) Lock columns as described above. A security control feature has been added to the LAS/PBS Web upload process that will require columns to be in the proper status before uploading to the portal.					
2. EXHIBIT A (EADR, EXA)					
2.1 Is the budget entity authority and description consistent with the agency's LRPP and does it conform to the directives provided on page 59 of the LBR Instructions?	Y				
2.2 Are the statewide issues generated systematically (estimated expenditures, nonrecurring expenditures, etc.) included?	Y				
2.3 Are the issue codes and titles consistent with <i>Section 3</i> of the LBR Instructions (pages 15 through 29)? Do they clearly describe the issue?	Y				
3. EXHIBIT B (EXBR, EXB)					
3.1 Is it apparent that there is a fund shift where an appropriation category's funding source is different between A02 and A03? Were the issues entered into LAS/PBS correctly? Check D-3A funding shift issue 340XXX0 - a unique deduct and unique add back issue should be used to ensure fund shifts display correctly on the LBR exhibits.	N/A				
AUDITS:	- 1/ - 1				

		rogram or Service (Budget Enti			ty Code:	
	Action	48220400				
3.2	Negative Appropriation Category Audit for Agency Request (Columns A03 and A04): Are all appropriation categories positive by budget entity at the FSI level? Are all nonrecurring amounts less than requested amounts? (NACR, NAC - Report should print "No Negative Appropriation Categories Found")	Y				
3.3	Current Year Estimated Verification Comparison Report: Is Column A02 equal to Column B07? (EXBR, EXBC - Report should print "Records Selected Net To Zero")	Y				
TIP	Generally look for and be able to fully explain significant differences between A02 and A03.					
TIP	Exhibit B - A02 equal to B07: Compares Current Year Estimated column to a backup of A02. This audit is necessary to ensure that the historical detail records have not been adjusted. Records selected should net to zero.					
TIP	Requests for appropriations which require advance payment authority must use the sub-title "Grants and Aids". For advance payment authority to local units of government, the Aid to Local Government appropriation category (05XXXX) should be used. For advance payment authority to non-profit organizations or other units of state government, a Special Categories appropriation category (10XXXX) should be used.					
4. EXH	IBIT D (EADR, EXD)					
4.1	Is the program component objective statement consistent with the agency LRPP, and does it conform to the directives provided on page 62 of the LBR Instructions?	Y				
4.2	Is the program component code and title used correct?	Y				
TIP	Fund shifts or transfers of services or activities between program components will be displayed on an Exhibit D whereas it may not be visible on an Exhibit A.				•	
5. EXH	IBIT D-1 (ED1R, EXD1)					
5.1	Are all object of expenditures positive amounts? (This is a manual check.)	Y				
AUDITS	S:					
5.2	Do the fund totals agree with the object category totals within each appropriation category? (ED1R, XD1A - Report should print "No Differences Found For This Report")	Y				
5.3	FLAIR Expenditure/Appropriation Ledger Comparison Report: Is Column A01 less than Column B04? (EXBR, EXBB - Negative differences [with a \$5,000 allowance] need to be corrected in Column A01.)	Y				
5.4	A01/State Accounts Disbursements and Carry Forward Comparison Report: Does Column A01 equal Column B08? (EXBR, EXBD - Differences [with a \$5,000 allowance at the department level] need to be corrected in Column A01.)	Y				
TIP	If objects are negative amounts, the agency must make adjustments to Column A01 to correct the object amounts. In addition, the fund totals must be adjusted to reflect the adjustment made to the object data.					
TIP	If fund totals and object totals do not agree or negative object amounts exist, the agency must adjust Column A01.					

		rogram o	r Servi	ce (Bud	get En	tity Code
	Action	48220400				
TIP	Exhibit B - A01 less than B04: This audit is to ensure that the disbursements and carry/certifications forward in A01 are less than FY 2017-18 approved budget. Amounts should be positive. The \$5,000 allowance is necessary for rounding.					
TIP	If B08 is not equal to A01, check the following: 1) the initial FLAIR disbursements or carry forward data load was corrected appropriately in A01; 2) the disbursement data from departmental FLAIR was reconciled to State Accounts; and 3) the FLAIR disbursements did not change after Column B08 was created. Note that there is a \$5,000 allowance at the department level.					
6. EXH	HBIT D-3 (ED3R, ED3) (Not required in the LBR - for analytical purposes only	.)				
6.1 TIP	Are issues appropriately aligned with appropriation categories? Exhibit D-3 is not required in the budget submission but may be needed for this particular appropriation category/issue sort. Exhibit D-3 is also a useful report when identifying negative appropriation category problems.				<u> </u>	
7. EXH	IIBIT D-3A (EADR, ED3A) (Required to be posted to the Florida Fiscal Portal)	•				
7.1	Are the issue titles correct and do they clearly identify the issue? (See pages 15 through 29 of the LBR Instructions.)	Y				
7.2	Does the issue narrative adequately explain the agency's request and is the explanation consistent with the LRPP? (See pages 67 through 69 of the LBR Instructions.)	Y				
7.3	Does the narrative for Information Technology (IT) issue follow the additional narrative requirements described on pages 69 through 72 of the LBR Instructions?	N/A				
7.4	Are all issues with an IT component identified with a "Y" in the "IT COMPONENT?" field? If the issue contains an IT component, has that component been identified and documented?	N/A				
7.5	Does the issue narrative explain any variances from the Standard Expense and Human Resource Services Assessments package? Is the nonrecurring portion in the nonrecurring column? (See pages E.4 through E.6 of the LBR Instructions.)	N/A				
7.6	Does the salary rate request amount accurately reflect any new requests and are the amounts proportionate to the Salaries and Benefits request? Note: Salary rate should always be annualized.	Y				
7.7	Does the issue narrative thoroughly explain/justify all Salaries and Benefits amounts entered into the Other Salary Amounts transactions (OADA/C)? Amounts entered into OAD are reflected in the Position Detail of Salaries and Benefits section of the Exhibit D-3A. (See pages 95 and 96 of the LBR Instructions.)	N/A				
7.8	Does the issue narrative include the Consensus Estimating Conference forecast, where appropriate?	Y				
7.9	Does the issue narrative reference the specific county(ies) where applicable?	Y				
7.10	Do the 160XXX0 issues reflect budget amendments that have been approved (or in the process of being approved) and that have a recurring impact (including Lump Sums)? Have the approved budget amendments been entered in Column A18 as instructed in Memo #19-002?	N/A				

		rogram o	or Service (F	Budget Enti	ty Code
	Action	48220400			
			· ·		
7.11	When appropriate are there any 160XXX0 issues included to delete positions				
	placed in reserve in the LAS/PBS Position and Rate Ledger (e.g. unfunded grants)?				
	Note: Lump sum appropriations not yet allocated should <u>not</u> be deleted. (PLRR , PLMO)	N/A			
7.10	·				
7.12	Does the issue narrative include plans to satisfy additional space requirements when requesting additional positions?				
7.12	1 0 1	N/A			
7.13	Has the agency included a 160XXX0 issue and 210XXXX and 260XXX0 issues as required for lump sum distributions?	NT/A			
7.14		N/A			
7.14	Do the amounts reflect appropriate FSI assignments?	Y			
7.15	Are the 33XXXX0 issues negative amounts only and do not restore nonrecurring				
	cuts from a prior year or fund any issues that net to a positive or zero amount? Check D-3A issues 33XXXX0 - a unique issue should be used for issues that net to				
	zero or a positive amount.	NT/A			
7.16		N/A			
7.16	Do the issue codes relating to special <i>salary and benefits</i> issues (e.g., position				
	reclassification, pay grade adjustment, overtime/on-call pay, etc.) have an "A" in the fifth position of the issue code (XXXXAXX) and are they self-contained (not				
	combined with other issues)? (See pages 28 and 90 of the LBR Instructions.)				
	combined with other issues): (See pages 28 and 30 of the EDR instructions.)	N/A			
7.17	Do the issues relating to <i>Information Technology (IT)</i> have a "C" in the sixth				
	position of the issue code (36XXXCX) and are the correct issue codes used				
	(361XXC0, 362XXC0, 363XXC0, 17C01C0, 17C02C0, 17C03C0, 24010C0,				
	33001C0, 30010C0, 33011C0, 160E470, 160E480 or 55C01C0)?	N/A			
7.18	Are the issues relating to major audit findings and recommendations properly				
	coded (4A0XXX0, 4B0XXX0)?	N/A			
7.19	Does the issue narrative identify the strategy or strategies in the Five Year				
	Statewide Strategic Plan for Economic Development?	Y			
AUDIT:			<u> </u>		
7.20	Does the General Revenue for 160XXXX (Adjustments to Current Year				
	Expenditures) issues net to zero? (GENR, LBR1)	Y			
7.21	Does the General Revenue for 180XXXX (Intra-Agency Reorganizations) issues				
	net to zero? (GENR, LBR2)	Y			
7.22	Does the General Revenue for 200XXXX (Estimated Expenditures Realignment)				
	issues net to zero? (GENR, LBR3)	Y			
7.23	Have FCO appropriations been entered into the nonrecurring column (A04)?				
	(GENR, LBR4 - Report should print "No Records Selected For Reporting" or				
	a listing of D-3A issue(s) assigned to Debt Service (IOE N) or in some cases				
	State Capital Outlay - Public Education Capital Outlay (IOE L))	N/A			
TIP	Salaries and Benefits amounts entered using the OADA/C transactions must be	- 1/ 2 2	1		
1.11	thoroughly justified in the D-3A issue narrative. Agencies can run OADA/OADR				
	from STAM to identify the amounts entered into OAD and ensure these entries				
	have been thoroughly explained in the D-3A issue narrative.				

		rogram o	r Servic	e (Budg	et Enti	ty Code
	Action	48220400				
TIP	The issue narrative must completely and thoroughly explain and justify each D-3A issue. Agencies must ensure it provides the information necessary for the OPB and legislative analysts to have a complete understanding of the issue submitted. Thoroughly review pages 67 through 72 of the LBR Instructions.					
TIP	Check BAPS to verify status of budget amendments. Check for reapprovals not picked up in the General Appropriations Act. Verify that Lump Sum appropriations in Column A02 do not appear in Column A03. Review budget amendments to verify that 160XXX0 issue amounts correspond accurately and net to zero for General Revenue funds.					
TIP	If an agency is receiving federal funds from another agency the FSI should = 9 (Transfer - Recipient of Federal Funds). The agency that originally receives the funds directly from the federal agency should use FSI = 3 (Federal Funds).					
TIP	If an appropriation made in the FY 2018-19 General Appropriations Act duplicates an appropriation made in substantive legislation, the agency must create a unique deduct nonrecurring issue to eliminate the duplicated appropriation. Normally this is taken care of through line item veto.					
	EDULE I & RELATED DOCUMENTS (SC1R, SC1 - Budget Entity Level or SCR Required to be posted to the Florida Fiscal Portal)	C1R, SC	21 D - 1	Depart	tment	ţ
8.1	Has a separate department level Schedule I and supporting documents package been submitted by the agency?	Y				
8.2	Has a Schedule I and Schedule IB been completed in LAS/PBS for each operating trust fund?	Y				
8.3	Have the appropriate Schedule I supporting documents been included for the trust funds (Schedule IA, Schedule IC, and Reconciliation to Trial Balance)?	Y				
8.4	Have the Examination of Regulatory Fees Part I and Part II forms been included for the applicable regulatory programs?	N/A				
8.5	Have the required detailed narratives been provided (5% trust fund reserve narrative; method for computing the distribution of cost for general management and administrative services narrative; adjustments narrative; revenue estimating methodology narrative; fixed capital outlay adjustment narrative)?	N/A				
8.6	Has the Inter-Agency Transfers Reported on Schedule I form been included as applicable for transfers totaling \$100,000 or more for the fiscal year?	Y				
8.7	If the agency is scheduled for the annual trust fund review this year, have the Schedule ID and applicable draft legislation been included for recreation, modification or termination of existing trust funds?	N/A				
8.8	If the agency is scheduled for the annual trust fund review this year, have the necessary trust funds been requested for creation pursuant to section 215.32(2)(b), Florida Statutes - including the Schedule ID and applicable legislation?	N/A				
8.9	Are the revenue codes correct? In the case of federal revenues, has the agency appropriately identified direct versus indirect receipts (object codes 000700, 000750, 000799, 001510 and 001599)? For non-grant federal revenues, is the correct revenue code identified (codes 000504, 000119, 001270, 001870, 001970)?	Y				
8.10	Are the statutory authority references correct?	Y				

		rogram o	r Service	(Budget I	Entity	Code
	Action	48220400				
8.11	Are the General Revenue Service Charge percentage rates used for each revenue source correct? (Refer to section 215.20, Florida Statutes, for appropriate General					
8.12	Revenue Service Charge percentage rates.) Is this an accurate representation of revenues based on the most recent Consensus Estimating Conference forecasts?	N/A		-		
8.13	If there is no Consensus Estimating Conference forecast available, do the revenue estimates appear to be reasonable?	Y				
8.14	Are the federal funds revenues reported in Section I broken out by individual grant? Are the correct CFDA codes used?	Y				
8.15	Are anticipated grants included and based on the state fiscal year (rather than federal fiscal year)?	Y				
8.16	Are the Schedule I revenues consistent with the FSI's reported in the Exhibit D-3A?	Y				
8.17	If applicable, are nonrecurring revenues entered into Column A04?	N/A				
8.18	Has the agency certified the revenue estimates in columns A02 and A03 to be the latest and most accurate available? Does the certification include a statement that the agency will notify OPB of any significant changes in revenue estimates that occur prior to the Governor's Budget Recommendations being issued?	Y				
8.19	Is a 5% trust fund reserve reflected in Section II? If not, is sufficient justification provided for exemption? Are the additional narrative requirements provided?	N/A				
8.20	Are appropriate General Revenue Service Charge nonoperating amounts included in Section II?	N/A				
8.21	Are nonoperating expenditures to other budget entities/departments cross-referenced accurately?	Y				
8.22	Do transfers balance between funds (within the agency as well as between agencies)? (See also 8.6 for required transfer confirmation of amounts totaling \$100,000 or more.)	Y				
8.23	Are nonoperating expenditures recorded in Section II and adjustments recorded in Section III?	Y				
8.24	Are prior year September operating reversions appropriately shown in column A01, Section III?	Y				
8.25	Are current year September operating reversions (if available) appropriately shown in column A02, Section III?	Y				
8.26	Does the Schedule IC properly reflect the unreserved fund balance for each trust fund as defined by the LBR Instructions, and is it reconciled to the agency accounting records?	Y				
8.27	Has the agency properly accounted for continuing appropriations (category 13XXXX) in column A01, Section III?	N/A				
8.28	Does Column A01 of the Schedule I accurately represent the actual prior year accounting data as reflected in the agency accounting records, and is it provided in sufficient detail for analysis?	Y				
8.29	Does Line I of Column A01 (Schedule I) equal Line K of the Schedule IC?	Y				

		rogram o	r Service	e (Budg	et Enti	ty Code
	Action	48220400				
AUDITS						
8.30	Is Line I a positive number? (If not, the agency must adjust the budget request to					
	eliminate the deficit).	Y				
8.31	Is the June 30 Adjusted Unreserved Fund Balance (Line I) equal to the July 1					
	Unreserved Fund Balance (Line A) of the following year? If a Schedule IB was					
	prepared, do the totals agree with the Schedule I, Line I? (SC1R, SC1A - Report					
	should print "No Discrepancies Exist For This Report")	Y				
8.32	Has a Department Level Reconciliation been provided for each trust fund and does					
	Line A of the Schedule I equal the CFO amount? If not, the agency must correct					
	Line A. (SC1R, DEPT)	Y				
8.33	Has a Schedule IB been provided for ALL trust funds having an unreserved fund					
	balance in columns A01, A02 and/or A03, and if so, does each column's total agree with line I of the Schedule I?					
	with fine 1 of the selicule 1:	Y				
8.34	Have A/R been properly analyzed and any allowances for doubtful accounts been					
	properly recorded on the Schedule IC?	Y				
TIP	The Schedule I is the most reliable source of data concerning the trust funds. It is					
TITO	very important that this schedule is as accurate as possible!					
TIP	Determine if the agency is scheduled for trust fund review. (See page 128 of the LBR Instructions.) Transaction DFTR in LAS/PBS is also available and provides an					
	LBR review date for each trust fund.					
TIP	Review the unreserved fund balances and compare revenue totals to expenditure					
	totals to determine and understand the trust fund status.					
TIP	Typically nonoperating expenditures and revenues should not be a negative number. Any negative numbers must be fully justified.					
	EDULE II (PSCR, SC2)					
AUDIT:						
9.1	Is the pay grade minimum for salary rate utilized for positions in segments 2 and 3?					
	(BRAR, BRAA - Report should print "No Records Selected For This Request") Note: Amounts other than the pay grade minimum should be fully					
	justified in the D-3A issue narrative. (See <i>Base Rate Audit</i> on page 158 of the LBR					
	Instructions.)	37				
10 CCI		Y				
10. SCI	HEDULE III (PSCR, SC3) Is the appropriate lapse amount applied? (See page 93 of the LBR Instructions.)	N/A				
10.1	Are amounts in <i>Other Salary Amount</i> appropriate and fully justified? (See page 96	11/11				
10.2	of the LBR Instructions for appropriate use of the OAD transaction.) Use OADI or					
	OADR to identify agency other salary amounts requested.	NI/A				
11 CCT	HEDULE IV (EADR, SC4)	N/A				
11. SCI	Are the correct Information Technology (IT) issue codes used?	N/A				
TIP	If IT issues are not coded (with "C" in 6th position or within a program component	11/11			<u> </u>	
111	of 1603000000), they will not appear in the Schedule IV.					
12. SCI	HEDULE VIIIA (EADR, SC8A)					
-						

		rogram or Service (e (Budg	get Enti	ty Code
	Action	48220400				
12.1	Is there only one #1 priority, one #2 priority, one #3 priority, etc. reported on the Schedule VIII-A? Are the priority narrative explanations adequate? Note: FCO issues can be included in the priority listing.	Y				
13. SC	HEDULE VIIIB-1 (EADR, S8B1)					
13.1	NOT REQUIRED FOR THIS YEAR					
	HEDULE VIIIB-2 (EADR, S8B2) (Required to be posted to the Florida Fiscal Po	rtal)				
14.1	Do the reductions comply with the instructions provided on pages 102 through 104 of the LBR Instructions regarding a 10% reduction in recurring General Revenue and Trust Funds, including the verification that the 33BXXX0 issue has NOT been used? Verify that excluded appropriation categories and funds were not used (e.g. funds with FSI 3 and 9, etc.)	Y				
TIP	Compare the debt service amount requested (IOE N or other IOE used for debt service) with the debt service need included in the Schedule VI: Detail of Debt Service, to determine whether any debt has been retired and may be reduced.					
	HEDULE VIIIC (EADR, S8C) (This Schedule is optional, but if included it is required Fiscal Portal)	uired to	be po	osted t	o the	
15.1	Does the schedule display reprioritization issues that are each comprised of two unique issues - a deduct component and an add-back component which net to zero at the department level?	N/A				
15.2	Are the priority narrative explanations adequate and do they follow the guidelines on pages 105-107 of the LBR instructions?	N/A				
15.3	Does the issue narrative in A6 address the following: Does the state have the authority to implement the reprioritization issues independent of other entities (federal and local governments, private donors, etc.)? Are the reprioritization issues an allowable use of the recommended funding source?	N/A				
AUDIT	:					
15.6 16. SC	Do the issues net to zero at the department level? (GENR, LBR5) HEDULE XI (USCR,SCXI) (LAS/PBS Web - see pages 108-112 of the LBR Instr	N/A ructions	for de	etailed		
	tions) (Required to be posted to the Florida Fiscal Portal in Manual Documents)					
16.1	Agencies are required to generate this spreadsheet via the LAS/PBS Web. The Final Excel version no longer has to be submitted to OPB for inclusion on the Governor's Florida Performs Website. (Note: Pursuant to section 216.023(4) (b), Florida Statutes, the Legislature can reduce the funding level for any agency that does not provide this information.)	Y				
16.2	Do the PDF files uploaded to the Florida Fiscal Portal for the LRPP and LBR match?	Y				
AUDIT	S INCLUDED IN THE SCHEDULE XI REPORT:					
16.3	Does the FY 2017-18 Actual (prior year) Expenditures in Column A36 reconcile to Column A01? (GENR, ACT1)	Y				
16.4	None of the executive direction, administrative support and information technology statewide activities (ACT0010 thru ACT0490) have output standards (Record Type 5)? (Audit #1 should print "No Activities Found")	Y				

		rogram c	or Servic	e (Budg	get Enti	ty Code
	Action	48220400				
16.5	Does the Fixed Capital Outlay (FCO) statewide activity (ACT0210) only contain 08XXXX or 14XXXX appropriation categories? (Audit #2 should print "No Operating Categories Found")	Y				
16.6	Has the agency provided the necessary standard (Record Type 5) for all activities which should appear in Section II? (Note: The activities listed in Audit #3 do not have an associated output standard. In addition, the activities were not identified as a Transfer to a State Agency, as Aid to Local Government, or a Payment of Pensions, Benefits and Claims. Activities listed here should represent transfers/pass-throughs that are not represented by those above or administrative costs that are unique to the agency and are not appropriate to be allocated to all other activities.)	Y				
16.7	Does Section I (Final Budget for Agency) and Section III (Total Budget for Agency) equal? (Audit #4 should print "No Discrepancies Found")	N - off	by \$3			
TIP	If Section I and Section III have a small difference, it may be due to rounding and therefore will be acceptable.					
17. MA	NUALLY PREPARED EXHIBITS & SCHEDULES (Required to be posted to the	ne Flori	da Fis	cal Po	rtal)	
17.1	Do exhibits and schedules comply with LBR Instructions (pages 113 through 155 of the LBR Instructions), and are they accurate and complete?	Y				
17.2	Does manual exhibits tie to LAS/PBS where applicable?	Y				
17.3	Are agency organization charts (Schedule X) provided and at the appropriate level of detail?	Y				
17.4	Does the LBR include a separate Schedule IV-B for each IT project over \$1 million (see page 131 of the LBR instructions for exceptions to this rule)? Have all IV-Bs been emailed to: IT@LASPBS.STATE.FL.US?	N/A				
17.5	Are all forms relating to Fixed Capital Outlay (FCO) funding requests submitted in the proper form, including a Truth in Bonding statement (if applicable)?	N/A				
AUDIT :	S - GENERAL INFORMATION	<u>.</u>			_	
TIP	Review <i>Section 6: Audits</i> of the LBR Instructions (pages 157-159) for a list of audits and their descriptions.					
TIP	Reorganizations may cause audit errors. Agencies must indicate that these errors are due to an agency reorganization to justify the audit error.					
18. CA	PITAL IMPROVEMENTS PROGRAM (CIP) (Required to be posted to the Flor	ida Fis	cal Po	rtal)		
18.1	Are the CIP-2, CIP-3, CIP-A and CIP-B forms included?	N/A				
18.2	Are the CIP-4 and CIP-5 forms submitted when applicable (see CIP Instructions)?	N/A				
18.3	Do all CIP forms comply with CIP Instructions where applicable (see CIP Instructions)?	N/A				
18.4	Does the agency request include 5 year projections (Columns A03, A06, A07, A08 and A09)?	N/A				
18.5	Are the appropriate counties identified in the narrative?	N/A				
18.6	Has the CIP-2 form (Exhibit B) been modified to include the agency priority for each project and the modified form saved as a PDF document?	N/A				

		rogram o	r Servio	ce (Budg	get Enti	ty Code:
	Action	48220400				
TIP	Requests for Fixed Capital Outlay appropriations which are Grants and Aids to Local Governments and Non-Profit Organizations must use the Grants and Aids to Local Governments and Non-Profit Organizations - Fixed Capital Outlay major appropriation category (140XXX) and include the sub-title "Grants and Aids". These appropriations utilize a CIP-B form as justification.					
19. FL	ORIDA FISCAL PORTAL					
19.1	Have all files been assembled correctly and posted to the Florida Fiscal Portal as outlined in the Florida Fiscal Portal Submittal Process?	Y				