

# Justice Administrative Commission

# Long-Range Program Plan FY 2006-07 through 2010-11

**September 30, 2005** 

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#### Justice Administrative Commission

#### MISSION STATEMENT

### **Provide Superior Services**

The Justice Administrative Commission administratively serves the offices of State Attorneys, Public Defenders, Capital Collateral Regional Counsels, and the Statewide Guardian Ad Litem Program: and provides compliance and financial review of the court appointed attorney process costs.

#### Goals, Objectives, Outcomes and Projection Tables In Agency Priority Order

#### Justice Administrative Commission

Goal 1: Provide quality administrative services.

Objective 1: To have zero material and/or substantial audit findings.

<u>PRIMARY SERVICE OUTCOME:</u>
Outcome: Number of material and/or substantial audit findings.

Baseline FY 2001-02	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
0	0	0	0	0	0

Objective 2: Increase efficiency through automation.

Outcome: Number of new databases created and accounting transaction processes automated.

Baseline FY 2001-02	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 20010-11
0	4	0	0	0	0

#### TRENDS AND CONDITIONS STATEMENT

## AGENCIES PRIMARY REPSONSIBILITIES AND STATUTORY AUTHORITY

Pursuant to Chapter 43.16, Florida Statutes, the Justice Administrative Commission's (JAC) duties shall include, but not be limited to, the following: maintenance of a central state office for administrative services and assistance when possible to and on behalf of the State Attorneys and Public Defenders of Florida, the Offices of the Capital Collateral Regional Counsel and the Statewide Guardian Ad Litem Program.

Additionally, the Justice Administrative Commission is further charged with the responsibility of providing compliance and financial review of the court-appointed counsel and due process costs.

The JAC priorities were determined after consulting with our clients (State Attorneys, Public Defenders, Capital Collateral Regional Counsels and the Guardian Ad-Litem), and related legislative actions. Over the next five years, the JAC will continue to review its priorities with our stakeholders and make modifications as necessary.

Through proper training, the JAC strives to maintain employees who are highly skilled, motivated, quality minded, productive and professional in order to better serve our customers. It is our objective to increase efficiency though automation. The creation of databases and automated accounting transactions will help us to be more efficient in serving our customers. In addition, we keep error rates at a minimum as reported by the Auditor General.

#### LRPP Exhibit I: Agency Workforce Plan

Fiscal Years	Total FTE Reductions	Description of Reduction Issue	Positions per Issue	Impact of Reduction
FY 2006 -2007				
FY 2007-2008				
Total*	0			

<sup>\*</sup>To equal remainder of target

There are currently no plans for a workforce reduction in the Justice Administrative Commission due to the implementation of Article V. As the year progresses and statistical data becomes available we may revisit this issue.

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#### **LRPP Exhibit II - Performance Measures and Standards**

Department: Justice Administration Department No.: 21

	Program: Justice Administrative Commission	Code: 21.30.00.00
ĺ	Service/Budget Entity: Executive	
	Direction/Support Services	Code: 21.30.08.00

NOTE: Approved primary service outcomes must be listed first.

Approved Performance Measures for FY 2005-06 (Words)	Approved Prior Year Standard FY 04-05 (Numbers)	Prior Year Actual FY 04-05 (Numbers)	Approved Standards for FY 05-06 (Numbers)	Requested FY 06-07 Standard (Numbers)
Number of material/substantial audit findings related to areas of direct JAC responsibility to its customers	0	0	0	0
Percent of invoices processed within statutory time frames	99.85%	99.51%	99.85%	97.00%
Numbers of budget amendments and agency transfers processed	350	273	300	200
Number of accounting transactions (FLAIR) processed	720,500	354,275	648,450	350,000
Number of financial reports produced	6,000	8,448	5,400	8,448
Number of human resource reports prepared  Number of transaction codes processed in	324	344	300	344
People First	58,464	59,300	52,600	52,600
Number of JAC staff users directly supported	60	111	54	111
Number of JAC computer devices directly supported	108	131	163	131
Number of IRM reports provided to the State Technology Office	1	1	1	1
Number of public records requests	42	67	38	38
Number of court-appointed contracts executed	N/A	N/A	3,240	3,000
Number of cases monitored for compliance	N/A	N/A	41,400	80,507

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT							
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of Accounting Transactions							
Performance Asse	essment of <u>Outcome</u> Mo essment of <u>Output</u> Meas AA Performance Standa	sure Dele	sion of Measure tion of Measure				
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference				
720,500	354,275	-366,225	-50.83%				
Factors Accounting for the Difference: Internal Factors (check all that apply):  Personnel Factors Competing Priorities Previous Estimate Incorrect Other (Identify)  Explanation: This measure is inclusive of automated transactions.							
External Factors (check all that apply):  Resources Unavailable Technological Problems Legal/Legislative Change Natural Disaster Target Population Change Other (Identify) This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission Explanation:							
Management Efforts to Address Differences/Problems (check all that apply):  ☐ Training ☐ Technology ☐ Personnel ☐ Other (Identify)  Recommendations:  Change measure to agency transactions only. We request the measure to be set at 350,000 transactions. This represents lines of accounting data entered by the Agency into FLAIR.							

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT						
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of Budget Amendments Processed						
Performance Asse	essment of <u>Outcome</u> Mo essment of <u>Output</u> Meas AA Performance Standa	sure	sion of Measure tion of Measure			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference			
350	273	-77	-22.0%			
Factors Accounting for the Difference:  Internal Factors (check all that apply):  Personnel Factors Competing Priorities Previous Estimate Incorrect Other (Identify)  Explanation: This measure is based upon the number of amendments or transfers logged into the budget section and transmitted to the Governor's Office. It is difficult to predict due to uncertainty of fiscal stability.						
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Target Population Change Other (Identify) This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission Explanation: Dependent upon client agencies to initiate transactions.						
☐ Training ☐ Personnel  Recommendations:		es/Problems (check all Technology Other (Ident  We request the measure	aify)			

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT						
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Percent of invoices processed within statutory timeframe						
Performance Ass	essment of <u>Outcome</u> Mo essment of <u>Output</u> Mea AA Performance Standa	sure Dele	sion of Measure tion of Measure			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference			
99.85%	99.51%	-0.34%	-0.34%			
Factors Accounting for the Difference:  Internal Factors (check all that apply):  Personnel Factors Competing Priorities Level of Training Previous Estimate Incorrect Other (Identify)  Explanation:						
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Natural Disaster Target Population Change Other (Identify)  This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation: This measure is based upon the 40 day compliance report generated by the DFS. Compliance has been impacted by the volume and complexity of due process invoices.						
☐ Training ☐ Personnel  Recommendations:		es/Problems (check all Technology Other (Ident	tify)			

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT							
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of financial reports produced  Action:  Performance Assessment of Outcome Measure Performance Assessment of Output Measure Adjustment of GAA Performance Standards  Revision of Measure Deletion of Measure							
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference				
6,000	8,448	2,448	40.8%				
<ul> <li>☐ Personnel Factors</li> <li>☐ Competing Priorities</li> <li>☐ Level of Training</li> <li>☐ Previous Estimate Incorrect</li> <li>☐ Other (Identify)</li> <li>Explanation: This measure includes all monthly financial and rate reports that we provide to our customers.</li> </ul>							
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Natural Disaster Target Population Change Other (Identify) This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission Explanation:							
Management Efforts to Address Differences/Problems (check all that apply):  ☐ Training ☐ Technology ☐ Personnel ☐ Other (Identify)  Recommendations:  Change measure to account for the increase in reports. We request the measure to be set at 8,448.							

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT							
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of human resource reports produced  Action:  □ Performance Assessment of Outcome Measure □ Revision of Measure □ Deletion of Measure							
	AA Performance Standa						
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference				
324	344	20	6.17%				
Factors Accounting for the Difference:  Internal Factors (check all that apply):  ☐ Personnel Factors ☐ Staff Capacity ☐ Competing Priorities ☐ Level of Training ☐ Previous Estimate Incorrect ☐ Other (Identify)  Explanation: This measure includes all unemployment reports and quarterly casualty reports.							
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Target Population Change Other (Identify) This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission Explanation:							
☐ Training ☐ Personnel Recommendations:		res/Problems (check all Technology Other (Ident	tify)				

LRPP Exhibit	LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT					
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of employee and position transactions (COPES) processed by type						
Performance Asse	essment of <u>Outcome</u> Mo essment of <u>Output</u> Mea AA Performance Standa	sure Dele	ision of Measure etion of Measure			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference			
58,464	59,300	836	1.43%			
Factors Accounting for the Difference:  Internal Factors (check all that apply):  Personnel Factors  Competing Priorities  Previous Estimate Incorrect  Other (Identify)  Explanation:						
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Natural Disaster Target Population Change Other (Identify) This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission Explanation: Transition from COPES to People First.						
Explanation: Transition from COPES to People First.  Management Efforts to Address Differences/Problems (check all that apply):  ☐ Training ☐ Technology ☐ Personnel ☐ Other (Identify)  Recommendations: Change title to: Number of transaction codes processed in People First.						

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of JAC staff users directly supported			
Performance Ass	essment of <u>Outcome</u> Messment of <u>Output</u> Mea AA Performance Standa	sure 🔲 Dele	ision of Measure etion of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
60	111	51	85%
Factors Accounting Internal Factors (che Personnel Factors Competing Priori Previous Estimate Other (Identify) Explanation: Staffing	eck all that apply): s ties	Staff Capaci Level of Tra	
	ilable Change	Natural Disa Other (Ident	
☐ Training ☐ Personnel	Change measure to acc	es/Problems (check all  Technology  Other (Ident ount for the increase in	tify)

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of computer devices directly supported Action:			
Performance Asse	essment of <u>Outcome</u> Messment of <u>Output</u> Mea AA Performance Standa	sure 🔲 Dele	ision of Measure etion of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
108	131	23	21.30%
Factors Accounting Internal Factors (che Personnel Factors Competing Priori Previous Estimate Other (Identify) Explanation: Staffing	eck all that apply): s ties	Staff Capaci Level of Tra	3
	ilable Change	Natural Disa Other (Ident	
☐ Training ☐ Personnel	Change measure to acc	es/Problems (check all  Technology  Other (Ident ount for the increase in	tify)

L RPP Exhibit III. PERFORMANCE MEASURE ASSESSMENT			
LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT  Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of IRM reports provided to the State Technology Office  Action:  □ Performance Assessment of Outcome Measure □ Performance Assessment of Output Measure □ Adjustment of GAA Performance Standards □ Deletion of Measure			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
1	1	0	
Factors Accounting Internal Factors (che Personnel Factors Competing Priori Previous Estimate Other (Identify) Explanation:	eck all that apply): s ties	Staff Capac Level of Tra	•
	ilable Change	Natural Dis Other (Iden	
Management Efforts to Address Differences/Problems (check all that apply):  Training Personnel Other (Identify)  Recommendations:			

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of public records requests			
Performance Ass	essment of <u>Outcome</u> Messment of <u>Output</u> Mea AA Performance Standa	sure Dele	ision of Measure etion of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
42	67	25	59.52%
Internal Factors (check all that apply):  Personnel Factors Competing Priorities Previous Estimate Incorrect Other (Identify)  Explanation:  Staff Capacity Level of Training  Explanation:		•	
Current Laws Are	ilable Change Change Change Vice Cannot Fix The Pre Working Against The	☐ Natural Disa ☐ Other (Ident	tify)
Management Efforts to Address Differences/Problems (check all that apply):  Training Personnel Other (Identify)  Recommendations:			

LRPP EXHIBIT IV: Performance Measure Validity and Reliability	
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of accounting transactions (FLAIR) processed	
Action (check one):	
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.	
<b>Data Sources and Methodology:</b> The measure used historically included the automated side of all FLAIR transactions. We would propose that only agency generated units are counted. Revise the standard to 350,000 transactions.	
Validity: Change to agency generated transactions increases the validity and reliability.	
Reliability:	

LRPP EXHIBIT IV: Performance Measure Validity and Reliability		
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of budget amendments processed and agency transfers processed		
Action (check one):		
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.		
<b>Data Sources and Methodology:</b> The measure is dependent upon client agencies to initiate. Revision of standard to 200 is requested to reflect the most recent data.		
Validity: No change. (Revision to standard only)		
Reliability: No change. (Revision to standard only)		

LRPP EXHIBIT IV: Performance Measure Validity and Reliability
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of invoices processed within statutory timeframe
Action (check one):
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.
<b>Data Sources and Methodology:</b> Achievement of this standard has been impacted by the volume of due process invoices. Revision of standard to 97.00% is requested to reflect the most recent performance.
Validity: No change. (Revision to standard only)
Reliability: No change. (Revision to standard only)

LRPP EXHIBIT IV: Performance Measure Validity and Reliability
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of financial reports produced
Action (check one):
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.
<b>Data Sources and Methodology:</b> This measure should include all monthly financial and rate reports generated. Revision of standard to 8,448 is requested to reflect the most recent data.
Validity: No change. (Revision to standard only)
Reliability: No change. (Revision to standard only)

LRPP EXHIBIT IV: Performance Measure Validity and Reliability		
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of human resources reports produced		
Action (check one):		
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.		
<b>Data Sources and Methodology:</b> This measure includes all unemployment and quarterly casualty reports generated. Revision of standard to 344 is requested to reflect the most recent data.		
Validity: No change.		
Reliability: No change.		
Office of Policy and Rudget - July 2005		

Office of Policy and Budget – July,  $\overline{2005}$ 

LRPP EXHIBIT IV: Performance Measure Validity and Reliability		
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of employee and position transactions (COPES) processed by type		
Action (check one):		
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure. Change Title  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.		
Data Sources and Methodology: The data source is now People First instead of COPES. Use of transactions codes for the count. Change title to: Number of transaction codes processed in People First.		
Validity: No change.		
Reliability: No change.		

LRPP EXHIBIT IV: Performance Measure Validity and Reliability		
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of JAC staff users directly supported		
Action (check one):		
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.		
<b>Data Sources and Methodology:</b> The measure is based on staff capacity. Revision of standard to 111 is requested to reflect the most recent data.		
Validity: No change. (Revision to standard only)		
Reliability: No change. (Revision to standard only)		

LRPP EXHIBIT IV: Performance Measure Validity and Reliability		
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of JAC computer devices directly supported		
Action (check one):		
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.		
<b>Data Sources and Methodology:</b> The measure is based on staff capacity. Revision of standard to 131 is requested to reflect the most recent data.		
Validity: No change. (Revision to standard only)		
Reliability: No change. (Revision to standard only)		

LRPP EXHIBIT IV: Performance Measure Validity and Reliability
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of public records requests
Action (check one):
Requesting revision to approved performance measure. Change in data sources or measurement methodologies. Requesting new measure. Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.
Data Sources and Methodology: The measure is dependent upon external sources. No change to standard.
Validity: No change.
Reliability: No change.

LRPP EXHIBIT IV: Performance Measure Validity and Reliability
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of court appointed contracts executed
Action (check one):
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.
<b>Data Sources and Methodology:</b> Source is court-appointed attorney database. Revision of standard to 3,000 is requested to reflect the most recent data.
Validity: No change.
Reliability: No change.

LRPP EXHIBIT IV: Performance Measure Validity and Reliability
Department: Justice Administration Program: Justice Administrative Commission Service/Budget Entity: Executive Direction/Support Services Measure: Number of cases monitored for compliance
Action (check one):
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure not previously approved or for which validity, reliability and/or methodology information has not been provided.
<b>Data Sources and Methodology:</b> Source is court-appointed attorney database. Revision of standard to 80,507 is requested to reflect the most recent data. FY 2004-05 is the first year of implementation.
Validity: No change.
Reliability: No change.