# **DIVISION OF ADMINISTRATIVE HEARINGS**



# **LONG-RANGE PROGRAM PLAN**

# FISCAL YEAR 2005-2006 THROUGH FISCAL YEAR 2009-2010

August 2, 2004

# TABLE OF CONTENTS

<u>Pag</u>	<u>e Number</u>
Agency Mission.	3
Goal and Objectives In Priority Order Including Projection Tables	4
Trends and Conditions Statement	5
Exhibit I: Agency Workforce Plan	7
Exhibit II: Performance Measures and Standards	8
Exhibit III: Performance Measure Assessment	11
Exhibit IV: Performance Measure Validity and Reliability	29
Glossary of Terms and Acronyms	55

# MISSION OF THE DIVISION OF ADMINISTRATIVE HEARINGS

### Impartially Adjudicate Disputes

To provide a uniform and impartial forum for the trial and resolution of disputes between private citizens and organizations and agencies of the state in an efficient and timely manner.

To maintain a statewide mediation and adjudication system for the resolution of disputed workers' compensation claims.

### DIVISION OF ADMINISTRATIVE HEARINGS

# GOAL AND OBJECTIVES IN PRIORITY ORDER INCLUDING PROJECTION TABLES

**GOAL 1:** Improve the statewide adjudication and mediation processes.

**OBJECTIVE 1A:** To increase the number of administrative law cases that can reasonably be closed within

120 days after filing to a rate greater than the baseline year rate and maintain that rate

increase throughout the planning period.

**OUTCOME:** Percent of cases closed within 120 days after filing.

Baseline FY 1998-99	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10
61%	76%	76%	76%	76%	76%

**OBJECTIVE 1B:** To increase the number of petitions for benefits that can reasonably be closed within

the statutory timeframe to a rate greater than the baseline year rate and increase that

rate throughout the planning period.

**OUTCOME:** Percent of petitions closed within the statutory timeframe.

Baseline FY 2003-04	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10
40%	60%	65%	70%	75%	80%

### TRENDS AND CONDITIONS STATEMENT

The Division of Administrative Hearings (DOAH) is unique because it is an independent, quasi-judicial agency established within the Department of Management Services for the provision of support services only. The Division has only two programs (services): Adjudication of Disputes and Workers' Compensation Appeals. These programs are mutually exclusive and equally important to the state. Hence, they are equally weighted as the Division's "number one" priority. No substantive revisions to the Division's programs or current structure are recommended over the five-year planning period.

With regard to the Adjudication of Disputes program, the Division of Administrative Hearings provides independent Administrative Law Judges to conduct hearings pursuant to Sections 120.569 and 120.57(1), Florida Statutes, pursuant to other law, and under contract with governmental entities. The judges are not subject to control, supervision, or direction by any party or any department or commission of state government.

On October 1, 2001, the Workers' Compensation Appeals Program, Office of the Judges of Compensation Claims (OJCC), was transferred to the Division of Administrative Hearings from the Department of Labor and Employment Security. The primary responsibility of this program is to dispose of disputed workers' compensation claims through mediation and adjudication. The Office of the Judges of Compensation Claims is created in Section 440.45(1), Florida Statutes. The conducting of pre-trial and final hearings is mandated in Section 440.25, Florida Statutes, and the mandatory mediation program is outlined also in Section 440.25, Florida Statutes. Other duties of the Office of the Judges of Compensation Claims are detailed throughout Chapter 440.

The primary outcome measure for the Adjudication of Disputes service relates to the timeliness of the adjudication process. In FY 2003-2004, the Division closed 76% of its cases within 120 days after filing. The Division also scheduled for hearing 87% of its cases within 90 days after filing, a slight improvement over the prior year's performance of 85%. This success is attributed primarily to new policies implemented, which require more expeditious scheduling of hearings and closure of cases. The FY 2005-06 requested outcome standards equal FY 2003-04 achievement levels.

The primary outcome measure for the Workers' Compensation Appeals service is the "Percent of appealed, decided orders affirmed." In FY 2003-2004, 86% of the judges' orders were affirmed, thus exceeding the standard of 80% established by the Legislature. It should be noted that the Division is requesting that the primary outcome measure for this service be changed to "Percent of petitions closed within the statutory timeframe." This is a better indicator of performance and measures the timeliness of the adjudication and mediation activities of this service.

Funds and positions appropriated to the Division do not impact demand. Demand for the Adjudication of Disputes program is defined as the number of cases filed by the parties to administrative proceedings, including those cases that are carried forward from the preceding fiscal year. Demand for the Workers' Compensation Appeals program is defined as the number of petitions for benefits filed. Parties will continue to file cases at a rate independent of the

Division's funding and workforce levels. The Division has no control over the demand for its services.

For the first three years (FY 2001-02 through FY 2003-04) of the Five-Year Workforce Plan, the Division requested that the prescribed workforce and spending reductions **not** be applied to either of its programs, which are both mandated by statute and mission-critical. No reductions were made by the Legislature the first two years, but in FY 2003-04, the Legislature deleted two vacant administrative law judge positions from the Adjudication of Disputes Program. In FY 2004-05, the Division supported the Legislature's deletion of three court reporter positions from this program. The Division's remaining workforce reduction target is (74) full time equivalent (FTE) positions, or 27% of its total remaining workforce over the next two fiscal years. To adopt a reduction of this magnitude would severely limit the Division's ability to effectively provide either service and meet statutory time frames and performance objectives.

The Division is not aware of any significant policy changes that could affect its FY 2005-06 Legislative Budget Request (LBR). It is important to note, however, that there is a potential issue related to the administrative establishment of child support obligations that is not included in the Division's LBR. Initial projections indicated that a large number of these cases could be filed by the Department of Revenue, possibly doubling the caseload of the Adjudication of Disputes service. Although this prediction has not materialized, the volume of cases filed to date is growing but is still manageable. Because of the uncertainty surrounding the number of cases that could be filed, the Division has not requested additional resources at this time but may need to in the future.

There are no requested changes in the Division's approved programs, services or activities that would require substantive legislative action, including elimination of or combining its programs, services, or activities.

The Office of Program Policy Analysis and Government Accountability (OPPAGA) issued Report No. 04-37 in June 2004. This report concludes that there are no compelling reasons for merging the Division of Administrative Hearings, the Commission on Human Relations, the Public Employees Relations Commission, the State Retirement Commission, and the Unemployment Appeals Commission. OPPAGA also issued Progress Report No. 04-48 in July 2004, which concludes that the Division of Administrative Hearings has significantly improved its method of assessing fees. Both of these reports will be summarized in the Schedule IX, Major Audit Findings and Recommendations, of the Division's FY 2005-06 LBR. The Division is not aware of any other studies or task forces in progress that are related to either of its services.

LRPP	Exhi	bit	l:
Αg	gency	y	
Workf	orce	Pla	ın

Fiscal Years	Total FTE Reductions	Description of Reduction Issue	Positions per Issue	Impact of Reduction
FY 2005-2006	(37.00)	Adjudication of Disputes: Distribute targeted reduction evenly over the last two years of the workforce reduction plan.	(9) FTE	Over the last two years, 6% of this program's FTE workforce has been eliminated. To reduce this program's remaining FTE by an additional 24% over the next two years would limit the Division's ability to effectively provide this service and meet statutory time frames and performance objectives.
		Workers' Compensation Appeals: Distribute targeted reduction evenly over the last two years of the workforce reduction plan.	(28) FTE	No positions have been eliminated from this program. Eliminating 30% of this program's FTE workforce over two years would limit the Division's ability to effectively provide this service and meet statutory time frames and performance objectives.
FY 2006-2007	(37.00)	Adjudication of Disputes: Distribute targeted reduction evenly over the last two years of the workforce reduction plan.	(9) FTE	Over the last two years, 6% of this program's FTE workforce has been eliminated. To reduce this program's remaining FTE by an additional 24% over the next two years would limit the Division's ability to effectively provide this service and meet statutory time frames and performance objectives.
		Workers' Compensation Appeals: Distribute targeted reduction evenly over the last two years of the workforce reduction plan.	(28) FTE	No positions have been eliminated from this program. Eliminating 30% of this program's FTE workforce over two years would limit the Division's ability to effectively provide this service and meet statutory time frames and performance objectives.
Total*	(74.00)			

<sup>\*</sup>to equal remainder of target

### **LRPP Exhibit II - Performance Measures** and Standards

Department: DMS/Division of Administrative Hearings Department No.: 72970000

Program: Adjudication of Disputes Code: 72970100 Service/Budget Entity: Adjudication of Disputes Code: 72970100

NOTE: Approved primary service outcomes must be listed first.

Approved <b>Prior</b> Year Standard <b>FY 2003-04</b> (Numbers)	Prior Year Actual FY 2003-04 (Numbers)	Approved Standards for FY 2004-05 (Numbers)	Requested FY 2005-06 Standard (Numbers)
77%	76%	76%	76%
90%	87%	90%	87%
4,841	4,899	4,702	4,899
72%	77%	76%	77%
92%	95%	92%	95%
	Year Standard FY 2003-04 (Numbers) 77% 90% 4,841	Year Standard FY 2003-04 (Numbers)       FY 2003-04 (Numbers)         77%       76%         90%       87%         4,841       4,899         72%       77%	Year Standard FY 2003-04 (Numbers)         FY 2003-04 (Numbers)         Standards for FY 2004-05 (Numbers)           77%         76%         76%           90%         87%         90%           4,841         4,899         4,702           72%         77%         76%

### **LRPP Exhibit II - Performance Measures** and Standards

Department: DMS/Division of Administrative Hearings Department No.: 72970000

Program: Worker Comp/Judges	Code: 72970200
Service/Budget Entity: Worker Comp/Judges	Code: 72970200

### NOTE: Approved primary service outcomes must be listed first.

Approved Performance Measures for FY 2004-05 (Words)	Approved Prior Year Standard FY 2003-04 (Numbers)	Prior Year Actual FY 2003-04 (Numbers)	Approved Standards for FY 2004-05 (Numbers)	Requested FY 2005-06 Standard (Numbers)
Percent of appealed, decided orders affirmed	80%	86%	80%	DELETE
New Measure - Percent of petitions closed within the statutory timeframe	N/A	40%	N/A	60%
New Measure - Number of petitions closed	N/A	69,349	N/A	76,200
New Measure - Average number of days from date petition filed to date petition closed	N/A	362	N/A	210
Percent of concluded mediations resulting in resolution (all issues except attorneys fees)	52%	51%	52%	52%
Percent of timely held mediations (130 days)	50%	86%	50%	DELETE
Average number of days from petition filed to disposition order	210	204	210	DELETE
Percent of petitions resulting in final orders (i.e. final merit) within statutory timeframe (240 days)	50%	46%	50%	DELETE
Of total claimant attorney's fees awarded, percent awarded under the statutory contingency fee schedule	50%	47%	50%	DELETE

Approved Performance Measures for FY 2004-05 (Words)	Approved <b>Prior</b> Year Standard <b>FY 2003-04</b> (Numbers)	Prior Year Actual FY 2003-04 (Numbers)	Approved Standards for FY 2004-05 (Numbers)	Requested FY 2005-06 Standard (Numbers)
Number of petitions received by presiding judge	115,000	127,548	115,000	DELETE
Number of mediations held	23,400	34,613	29,000	29,000
Number of final merit hearings held	3,410	3,545	3,410	DELETE
Number of other hearings held	28,250	25,741	28,250	DELETE
Number of final merit orders entered	2,850	3,095	2,850	DELETE
Number of lump sum settlement orders entered	43,500	42,444	43,500	DELETE
Number of stipulation orders entered	25,000	24,769	25,000	DELETE
Number of orders other than final orders entered (i.e., procedural orders)	84,500	85,434	84,500	DELETE
Average number of days from date petition filed to scheduled date of first mediation	130	84	130	DELETE
Number of disposition orders entered	71,350	70,308	71,350	DELETE

LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT					
Program: Adjudica	vision of Administrative ation of Disputes Adjudication of Dispu				
	of Cases Closed Within				
Action:					
Performance Assess	sment of <u>Outcome</u> Measusment of <u>Output</u> Measure A Performance Standards	<u> </u>	of Measure of Measure		
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference		
77%	76%	(1%)	(1%)		
Factors Accounting for	r the Difference:	, , , ,			
Factors Accounting for the Difference: Internal Factors (check all that apply):  Personnel Factors Competing Priorities Previous Estimate Incorrect Other (Identify)  Explanation: Even though two Administrative Law Judge positions were deleted in FY 2003-04, the Division maintained its performance at the prior-year level of 76%.  External Factors (check all that apply): Resources Unavailable Degal/Legislative Change Target Population Change Target Population Change This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation: The Division requested that this standard be reduced to 76% in FY 2003-04, but it was approved					
Legislature is dependenthe parties, (2) the requiparties are not denied the hearing and to present retime requirements in certain while a large majority of ability to actually hear a availability of Division	t on: (1) a cooperative entrement of the Florida and eir due process rights (we elevant evidence through train cases.  of cases can be initially so a case as actually schedul personnel to conduct the	within a set period of time fort by the Division, the plus described United States Constitution hich includes the ability to exhibits and witnesses), and the discontinuous of the discontinuous described is often circumvented, hearing, but on the unavaility of the parties, due to	parties, and counsel for ons to ensure that o properly prepare for and (3) Legislative in 90 days of filing, the not by the lack of ilability of a party,		

case, to complete "discovery" and otherwise prepare for the requirements in some limited cases.	e hearing; and Legislative time
Additionally, once a case actually goes to hearing, Chapter the parties may file proposed orders for consideration of the preparing his or her order. Before this is done, due process to have a transcript of the hearing prepared and filed, a proceed ten days to months, depending on the complexity of the case their proposed orders can also take from ten days (the minimagain depending on the complexity of the case.	e administrative law judge in requires that the parties be given time cess which can take anywhere from e. The time parties need to prepare
All these factors impact the ability of the Division to quickl	y schedule hearings and close cases.
Management Efforts to Address Differences/Problems (	check all that apply):
Training	Technology
Personnel	Other (Identify): -
	Implementation of internal policies.
Recommendations:	policies.
The Division began operating under "Performance-Based P 1, 2000 and instituted new policies that require more exped closure of cases. The Division's performance has significantly years and efficiencies most likely have been maximized. The combined with the loss of two Administrative Law Judge polivision's request that this measure's FY 2005-06 standard achievement level of 76%.	itious scheduling of hearings and ntly improved over the last four fiscal his maximization of efficiencies, ositions in FY 2003-04, support the

LRPP Exhibi	t III: PERFORMA	NCE MEASURE AS	SESSMENT		
Program: Adjudic	vision of Administrative ation of Disputes : Adjudication of Dispu				
Measure: Percent	of Cases Scheduled for	Hearing Within 90 Days	After Filing		
Action:					
Performance Assess	sment of <u>Outcome</u> Measusment of <u>Output</u> Measure A Performance Standards	<u>—</u>	of Measure of Measure		
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference		
90%	87%	(3%)	(3%)		
Factors Accounting for	r the Difference:	, , , ,			
Factors Accounting for the Difference:  Internal Factors (check all that apply):  Personnel Factors Competing Priorities Previous Estimate Incorrect Other (Identify)  Explanation:  Even though two Administrative Law Judge positions were deleted in FY 2003-04, the Division increased its performance level from 85% in FY 2002-03 to 87% in FY 2003-04.  External Factors (check all that apply):  Resources Unavailable Resources Unavailable Degal/Legislative Change Target Population Change Target Population Change This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation:  The Division requested that this standard be reduced to 85% in FY 2003-04, but it was approved					
Legislature is dependent the parties, (2) the requiparties are not denied the hearing and to present retime requirements in certain while a large majority of ability to actually hear a availability of Division	t on: (1) a cooperative extrement of the Florida and their due process rights (we elevant evidence through the reases.  of cases can be initially so a case as actually schedul personnel to conduct the	within a set period of time of the period of time of the Division, the period United States Constitution hich includes the ability to exhibits and witnesses), and the cheduled for hearing with the dis often circumvented, hearing, but on the unavaility of the parties, due to	parties, and counsel for ons to ensure that o properly prepare for and (3) Legislative in 90 days of filing, the not by the lack of ilability of a party,		

case, to complete "discovery" and otherwise preprequirements in some limited cases.	pare for the hearing; and Legislative time
Additionally, once a case actually goes to hearing the parties may file proposed orders for consideral preparing his or her order. Before this is done, due to have a transcript of the hearing prepared and fitten days to months, depending on the complexity their proposed orders can also take from ten days again depending on the complexity of the case.	ation of the administrative law judge in the process requires that the parties be given time led, a process which can take anywhere from of the case. The time parties need to prepare
All these factors impact the ability of the Division	n to quickly schedule hearings and close cases.
Management Efforts to Address Differences/Paraining Personnel	roblems (check all that apply):  Technology  Other (Identify): -  Implementation of internal policies.
<b>Recommendations:</b> The Division began operating Budgeting" principles on July 1, 2000 and institution scheduling of hearings and closure of cases. The improved over the last four fiscal years and efficit maximization of efficiencies, combined with the in FY 2003-04, support the Division's request that approved at the FY 2003-04 achievement level of	ng under "Performance-Based Program ted new policies that require more expeditious Division's performance has significantly encies most likely have been maximized. This loss of two Administrative Law Judge positions at this measure's FY 2005-06 standard be

LRPP Exhibi	it III: PERFORMA	NCE MEASURE AS	SSESSMENT
Program: Worke		eals - Judges of Compens ion Appeals - Judges of	sation Claims
	t of Concluded Mediati	ons Resulting in Resolut	tion (All
<u>Issues</u> Action:	Except Attorneys Fees)		
Performance Asses	sment of <u>Outcome</u> Measus sment of <u>Output</u> Measure A Performance Standards	e 🔲 Deletion o	of Measure of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
52%	51%	(1%)	(2%)
Factors Accounting for the Difference: Internal Factors (check all that apply):  Personnel Factors Competing Priorities Devel of Training Previous Estimate Incorrect Other (Identify)  Explanation: This small decrease in performance (1%) is not significant enough to indicate factors which may be responsible for the decline. Mediator turnover experienced during FY 2003-04 may be partly responsible. Also, there may be an increasing desire by parties to settle cases prior to the scheduling of mediation. Future data will be analyzed to determine if this decrease suggests a significant trend.			
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Natural Disaster Target Population Change Other (Identify)  This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation:			
Management Efforts t  ☐ Training ☐ Personnel	o Address Differences/I	Problems (check all that a  Technolog  Other - Da	

Recommendations:
The Judges of Compensation Claims will continue to provide training to new state mediators in the form of conferences, seminars and access to a library of audiotapes for Continuing Legal Education (CLE) credits.
Future data will be analyzed to determine if a trend towards settling cases prior to mediation is developing. If so, this would result in only the more difficult cases being scheduled for mediation and consequently a lower resolution rate for the state mediators. At that time it may be necessary to request an adjustment to our standard for this measure. Thus, the Division requests that the FY 2005-06 standard be maintained at 52%.

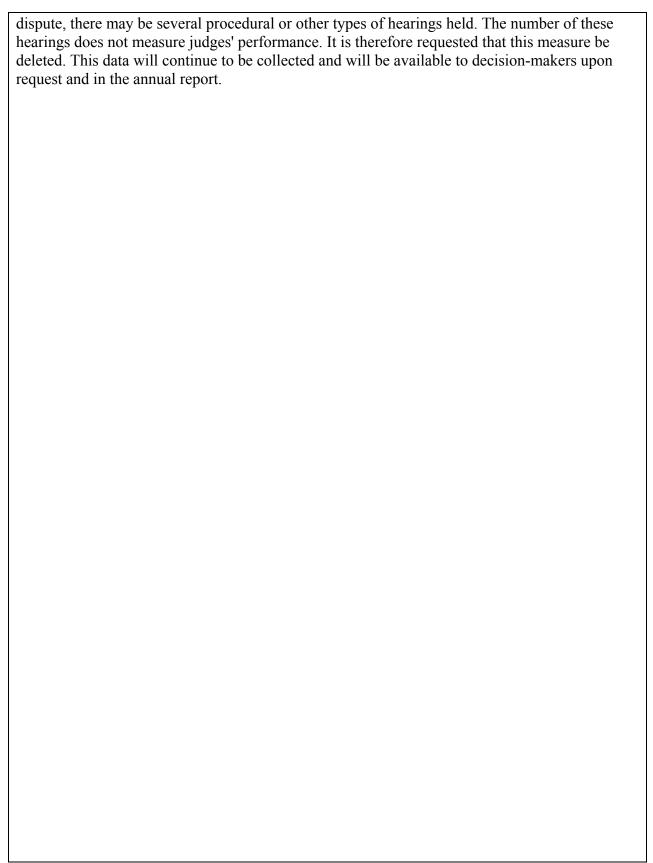
LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims			
	of Petitions Resulting i	n Final Orders (i.e. Fina	l Merit) Within
Action:	ry Timeframe (240 days	<u>s)</u>	
Performance Assess	sment of <u>Outcome</u> Measusment of <u>Output</u> Measure A Performance Standards	e \overline 🛛 Deletion o	of Measure of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
50%	46%	(4%)	(8%)
Factors Accounting for Internal Factors (check Personnel Factors Competing Prioritie Previous Estimate In Other (Identify)  Explanation:	k all that apply):	☐ Staff Capa ☐ Level of T	•
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Target Population Change Other - Needs of litigants and circumstances beyond Current Laws Are Working Against The Agency Mission Explanation:  Technological Problems Natural Disaster Other - Needs of litigants and circumstances beyond the Judges' control			
Needs of Litigants: Florida Statutes allow for parties to request continuances for mediations and hearings if the reason for the continuance was beyond the parties' control, and if both parties agree to the continuance. The Judges of Compensation Claims granted continuances when necessary; therefore, those cases may extend beyond the 240 day timeframe.			
	s and petitions for benefit	tion Claims' Control: The ts filed are all beyond the	

Management Efforts to Address Differences/Prob	lems (check all that apply):
☐ Training ☐ Personnel Recommendations:	☐ Technology ☐ Other - Delete Measure
The Division requests that this measure be deleted an reflects the outcome of each petition for benefit: "Per Statutory Timeframe." Petitions for benefits represer petition for benefits received by the Judges of Compe voluntary dismissal, dismissal, settlement, stipulation timeframes established in Chapter 440 begin with the Therefore, the end product of this service is the closin disposition order can close several petitions at once, opetition. Adopting a measure which reflects closed p work performance and product.	cent of Petitions Closed Within the at the demand for this service. Every ensation Claims is closed either through or final merit order. All of the statutory effling of the petition for benefits. One or can apply to only some issues on a single
The recommended new FY 2005-06 measure is: Perc Timeframe, and the requested standard is 60%.	ent of Petitions Closed Within the Statutory

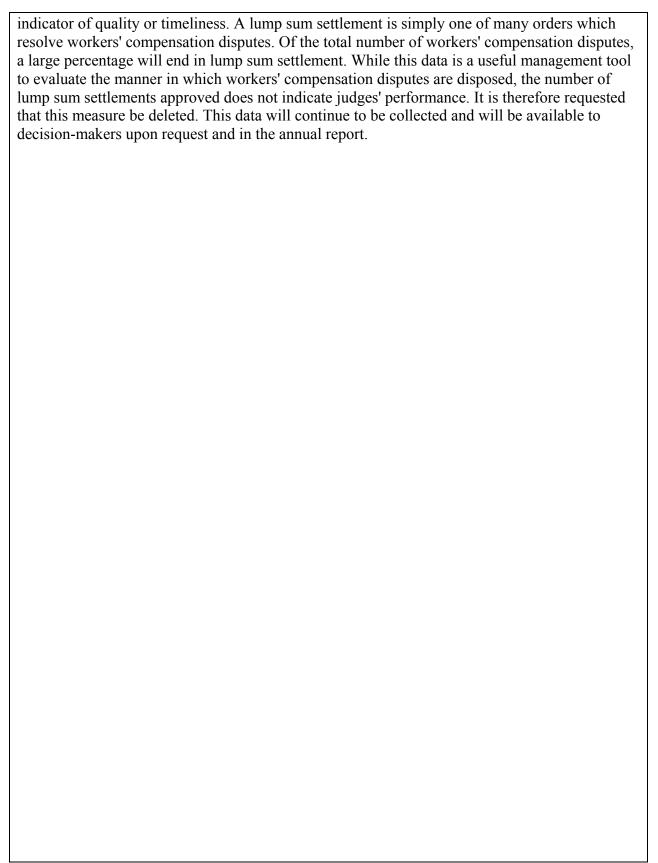
LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims  Measure: Of Total Claimant Attorney's Fees Awarded, Percent Awarded Under the Statutory Contingency Fee Schedule  Action:  ☐ Performance Assessment of Outcome Measure ☐ Revision of Measure			
Performance Assess Adjustment of GAA	sment of Output Measure A Performance Standards  Actual Performance	e 🔲 Deletion o	of Measure
Approved Standard	Results	Difference (Over/Under)	Percentage Difference
50%	47%	(3%)	(6%)
Factors Accounting for Internal Factors (check Personnel Factors Competing Priorities Previous Estimate I Other (Identify)  Explanation:	k all that apply):	Staff Capa	2
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Target Population Change This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation:			
deviate from the statuto language placing the iss there is little discretion. adherence to the schedu in the future. According	ry schedule are establish- tue in the discretion of the The appeals court requi- le would result in a fee the gly, since the judges have	1, 2003, the circumstances ed by case law, and despite Judges of Compensation res that fees exceed the so hat is too low to attract atte little control over the number of the	te the statutory n Claims, in practice chedule when strict torneys to similar cases mber of cases in which

Beginning with accidents occurring on October 1, 2003, Senate Bill 50A (Chapter 2003-412, L.O.F.) removed the discretion granted by statute to the Judges of Compensation Claims. However, of all the fees approved by the Judges in FY 2003-04, less than 1% involved dates of accident of October 1, 2003 or later.
Management Efforts to Address Differences/Problems (check all that apply):  ☐ Training ☐ Technology ☐ Personnel ☐ Other - Delete Measure  Recommendations:
The Division is requesting that this measure be deleted as it is not a valid indicator of the performance of the Judges of Compensation Claims. The percentage of total attorney's fees awarded under the statutory fee schedule is a measure which should be reported to the Legislature for policy making considerations, but it is not a good measure of the performance of the judges.
This data will continue to be collected and provided in the annual report and upon request.

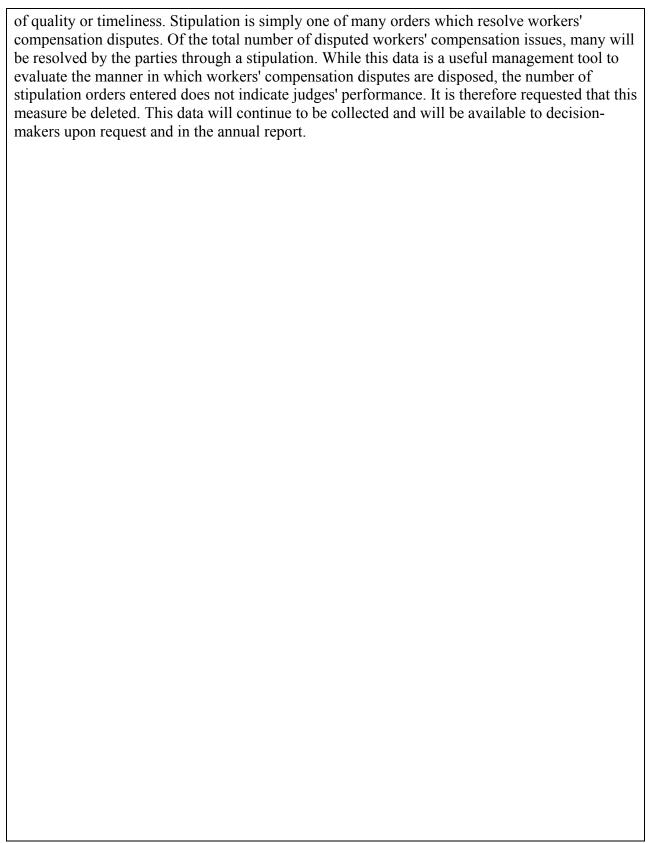
LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims			
Measure: Number	r of Other Hearings He		
Action:			
Performance Assess	sment of <u>Outcome</u> Measusment of <u>Output</u> Measure A Performance Standards	Deletion o	of Measure of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
28,250	25,741	(2,509)	(9%)
Factors Accounting for the Difference: Internal Factors (check all that apply):  Personnel Factors Competing Priorities Previous Estimate Incorrect Other (Identify)  Explanation:  Staff Capacity Level of Training  Competing Priorities Explanation:			
The Judges of Compensation Claims conduct a variety hearings other than final merit hearings. This decrease can be attributed to the decrease in the number of petitions filed in FY 2003-04.			
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Target Population Change This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation:  Technological Problems Natural Disaster Other (Identify)  Check all that apply):  Technological Problems Natural Disaster Other (Identify)  Explanation:			
	o Address Differences/I	Problems (check all that a	
Training Personnel		☐ Technolog ☐ Other -De	gy lete Measure
Recommendations:		Z Smer De	
because it reports only t	the number of other heari	rmance of the Judges of Congs held. This measure is and parties involved in a wo	not an indicator of



LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims			
	er of Lump Sum Settlem	ent Orders Entered	
Action:         ☐ Performance Assessment of Outcome Measure       ☐ Revision of Measure         ☐ Performance Assessment of Output Measure       ☐ Deletion of Measure         ☐ Adjustment of GAA Performance Standards			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
43,500	42,444	(1,056)	(2%)
Factors Accounting for the Difference:  Internal Factors (check all that apply):  ☐ Personnel Factors ☐ Staff Capacity ☐ Competing Priorities ☐ Level of Training ☐ Previous Estimate Incorrect ☐ Other (Identify)  Explanation:  The standard for FY 2003-04 was based on data from previous fiscal years. However, actual data revealed a slight decrease in the number of settlement orders. This can be attributed to a decrease in the number of petitions filed in FY 2003-04.			
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Natural Disaster Target Population Change Other (Identify) This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission Explanation:			
☐ Training ☐ Personnel Recommendations:		<del></del>	gy elete Measure
	<u> </u>	rmance of the Judges of C settlement orders entered.	<u>-</u>



LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Department: <a href="DMS/Division of Administrative Hearings">DMS/Division of Administrative Hearings</a> Program: <a href="Workers">Workers' Compensation Appeals - Judges of Compensation Claims</a> Service/Budget Entity: <a href="Workers">Workers' Compensation Appeals - Judges of Compensation Claims</a> Compensation Claims			
Measure: Numbe Action:	r of Stipulation Orders	<b>Entered</b>	
Performance Assess Performance Assess	sment of <u>Outcome</u> Measu sment of <u>Output</u> Measure A Performance Standards	e 🔀 Deletion o	of Measure of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
25,000	24,769	(231)	(1%)
Factors Accounting for the Difference:  Internal Factors (check all that apply):  ☐ Personnel Factors ☐ Competing Priorities ☐ Previous Estimate Incorrect ☐ Other (Identify)  Explanation:  The standard for FY 2003-04 was based on data from previous fiscal years. However, actual data revealed a slight decrease in the number of stipulation orders entered. This can be attributed			
External Factors (check all that apply):  Resources Unavailable Legal/Legislative Change Target Population Change This Program/Service Cannot Fix The Problem Current Laws Are Working Against The Agency Mission  Explanation:  External Factors (check all that apply): Technological Problems Natural Disaster Other (Identify)  Check all that apply): Technological Problems Natural Disaster Other (Identify)  Explanation:			
Management Efforts t Training Personnel Recommendations:	o Address Differences/F	Problems (check all that a Technolog	
	<u> </u>	rmance of the Judges of C orders entered. This mean	<u> </u>



LRPP Exhibit III: PERFORMANCE MEASURE ASSESSMENT			
Program: Worker Service/Budget Entity		eals - Judges of Compens ion Appeals - Judges of s	sation Claims
Performance Assess	sment of <u>Outcome</u> Measure sment of <u>Output</u> Measure A Performance Standards	e 🔀 Deletion o	of Measure of Measure
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
71,350	70,308	(1,042)	(1%)
Factors Accounting for Internal Factors (checon Personnel Factors Competing Priorities Previous Estimate I Other (Identify)  Explanation:	k all that apply):	☐ Staff Capa ☐ Level of T	-
	able Change	Natural D  Other (Ide	
Management Efforts t Training Personnel Recommendations:	o Address Differences/I	Problems (check all that a	11 0
by the Judges of Compesettlement, stipulation of 440 begin with the filing	ensation Claims is closed or final merit order. All or g of the petition for bene	nis service. Every petition either through voluntary f the statutory timeframes fits. Therefore, the end prition order can close sever	dismissal, dismissal, established in Chapter oduct of this service is

can apply to only some issues on a single petition. Replacing this measure with a measure to reflect closed petitions will more accurately portray our work performance and product. This new measure will also be the unit cost measure for the "Adjudicate and Hear Workers' Compensation Disputes" activity.
The recommended new FY 2005-06 measure is: Number of Petitions Closed; the requested standard is 76,200.

LRPP	EXHIBIT IV: Performance Measure Validity and Reliability
Program:	DMS/Division of Administrative Hearings Workers' Compensation Appeals - Judges of Compensation Claims et Entity: Workers' Compensation Appeals - Judges of
Measure:	Compensation Claims Percent of Appealed, Decided Orders Affirmed
Action (check	one):
Change in Requesting Backup fo	g revision to approved performance measure. data sources or measurement methodologies. g new measure. r performance measure nor previously approved or for which validity, and/or methodology information has not been provided.

### **Data Sources and Methodology:**

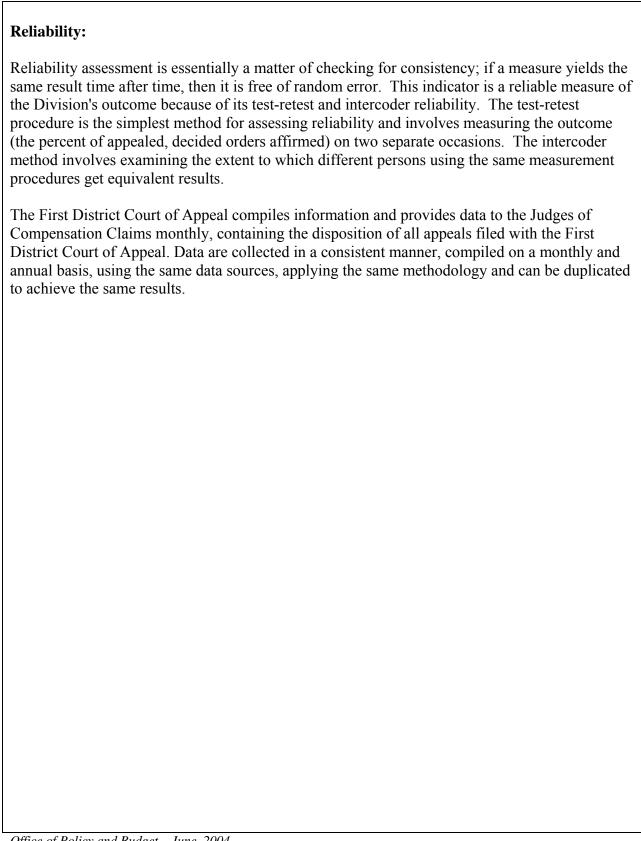
The First District Court of Appeal collects data regarding the outcome of their rulings on workers' compensation appeals, and provides this information to the Judges of Compensation Claims. The applicable First District Court of Appeal decisions are either Per Curiam Affirmed, Affirmed by Opinion, Reversed/Remanded, or Reversed/Affirmed in Part. The First District Court of Appeal also dispenses with cases by denial, dismissal or administrative order, but since these do not concern the Judges of Compensation Claims' merit orders, these do not apply.

This measure is a percentage of the final merit orders that were appealed, have been decided by the First District Court of Appeal, and were affirmed. The FY 2003-04 standard of 86% was calculated by dividing the number of per curiam affirmed and affirmed by opinion decisions (299) by the total number of decisions (349).

### Validity:

The rate of affirmance of appealed orders is not a good measure of the quality of the office's work product. First, the orders that are appealed are a small sample of the office's total output, and every case in the sample was selected specifically because the appealing party determined the case was potentially reversible. Thus, the sample has a built-in bias that could cause results to mislead. A judge who decided 200 cases and had only 2 appeals in a year has produced 198 orders that no one considered reversible and that would not be counted using the current standard. If only one of those cases was reversed, the judge would have produced 199 good orders and one reversible order, yet he would have an affirmance rate of only 50%, well below the standard.

It should also be noted that the administrative hearings function of the Division of Administrative Hearings is not evaluated according to a frequency of affirmance measure. Deletion of the metric, and substituting the timeliness-based measure "Percent of Petitions Closed Within the Statutory Timeframe," would improve consistency within the Division of Administrative Hearings. It is therefore requested that this measure be deleted.



LRPP	EXHIBIT IV: Performance Measure Validity and Reliability
<b>Department:</b>	DMS/Division of Administrative Hearings
<b>Program:</b>	Workers' Compensation Appeals - Judges of Compensation Claims
Service/Budg	et Entity: Workers' Compensation Appeals - Judges of
	Compensation Claims
<b>Measure:</b>	New Measure - Percent of Petitions Closed Within the Statutory
	Timeframe
Action (check	one):
Change in	g revision to approved performance measure. data sources or measurement methodologies.
Backup fo	g new measure.  r performance measure nor previously approved or for which validity, and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The Division's electronic database, entitled the "Case Management System" (CMS), is the data source for this measure, and an automated computer program is utilized to provide the data for calculating the standard. The percentage is calculated by dividing the number of petitions closed within the statutory timeframe in a specified year by the total number of petitions closed during that year.

Petitions for benefits are entered into the CMS upon receipt by the Clerk's Office. Data is recorded from the petition including the date it was filed. A petition can be closed several different ways: (1) voluntarily dismissed by the claimant, (2) dismissed by the judge, (3) addressed by a disposition order (i.e. final merit, settlement, stipulation). As petitions are closed, the closing date is entered into the CMS by the Judges of Compensation Claims' staff. The FY 2003-04 standard of 40% was calculated by dividing the number of petitions closed within the statutory timeframe (28,039) by the number of petitions closed that year (69,349). The requested standard for FY 2005-06 is 60%.

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. This indicator is a valid measure of the outcome because it meets the criteria of two of the three types of statistical validation: (1) subjective validation (face validity), and (2) criterion-related validation. First, on the face of it, this indicator appears to measure the concept it is intended to measure (face validity). Second, the content or apparent meaning of this measure is not as important as its usefulness as an indicator of the outcome (criterion-related validity). The test of this type of validity is the ability of this measure to classify or group data in terms of a single criterion (Percent of petitions closed within the statutory timeframe). This indicator is a valid measure of how timely the Office of the Judges of Compensation Claims is closing its cases.

Reliability:
Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the percent of petitions closed within the statutory timeframe) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.
As petitions are closed, judges' staff enter this data into the CMS database and it becomes a permanent part of the record. Data are collected in a consistent manner, applying the same methodology and can be duplicated to achieve the same results.
Office of Policy and Pudget June 2004

LRPP	EXHIBIT IV: Performance Measure Validity and Reliability
<b>Department:</b>	DMS/Division of Administrative Hearings
Program:	Workers' Compensation Appeals - Judges of Compensation Claims
Service/Budg	et Entity: Workers' Compensation Appeals - Judges of
	Compensation Claims
<b>Measure:</b>	New Measure - Number of Petitions Closed
☐ Change in ☐ Requestin ☐ Backup for	g revision to approved performance measure. data sources or measurement methodologies. g new measure. or performance measure nor previously approved or for which validity, and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data source is the Division of Administrative Hearings' database, "Case Management System."

Petitions for benefits are entered into the "Case Management System" upon receipt by the Clerk's Office. Data is recorded from the petition including the filing date. A petition can be closed several different ways: (1) voluntarily dismissed by the claimant, (2) dismissed by the judge, or (3) addressed by a disposition order (i.e. final merit, settlement, stipulation). As petitions are closed, staff enter the data into the "Case Management System."

This measure is a simple count of the number of petitions closed on a fiscal year basis. The CMS database provided the count of 69,349 petitions closed in FY 2003-04. The requested standard for FY 2005-06 is 76,200 petitions closed.

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. This indicator is a valid measure of the output because it meets the criteria of two of the three types of statistical validation: (1) subjective validation (face validity), and (2) criterion-related validation. First, on the face of it, this indicator appears to measure the concept it is intended to measure (face validity). Second, the content or apparent meaning of this measure is not as important as its usefulness as an indicator of the output (criterion-related validity). The test of this type of validity is the ability of this measure to classify or group data in terms of a single criterion (the number of petitions for benefits closed).

For every workers' compensation dispute, one or more petitions for benefits may be filed, and these petitions request one or more benefits. The petition is closed when it is voluntarily dismissed by the claimant, dismissed by the judge, or addressed by a disposition order (i.e. final merit, settlement, stipulation). This measure evaluates the productivity of the process. Petitions

for benefits represent the demand for the Judges of Compensation Claims service. The number of petitions for benefits closed is a valid measure to use in calculating unit costs. **Reliability:** Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of petitions for benefits closed) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results. As petitions for benefits are closed, judges' staff enter this data into the database and it becomes a permanent part of the record. Data are collected in a consistent manner, applying the same methodology and can be duplicated to achieve the same results.

# LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: New Measure - Average Number of Days From Date Petition Filed to Date Petition Closed Action (check one): Requesting revision to approved performance measure. Change in data sources or measurement methodologies. Requesting new measure. Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The Division's electronic database, entitled the "Case Management System" (CMS), is the data source for this measure, and an automated computer program is utilized to provide the data for calculating the standard.

Petitions for benefits are entered into the "Case Management System" upon receipt by the Clerk's Office. Data is recorded from the petition including the filing date. A petition can be closed several different ways: (1) voluntarily dismissed by the claimant, (2) dismissed by the judge, or (3) addressed by a disposition order (i.e. final merit, settlement, stipulation). As petitions are closed, staff enter the data into the "Case Management System." The database can calculate the average number of days from the petition filed date to the petition closed date. The CMS program calculated the FY 2003-04 standard of 362 days. The requested standard for FY 2005-06 is 210 days.

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. This indicator is a valid measure of the outcome because it meets the criteria of two of the three types of statistical validation: (1) subjective validation (face validity), and (2) criterion-related validation. First, on the face of it, this indicator appears to measure the concept it is intended to measure (face validity). Second, the content or apparent meaning of this measure is not as important as its usefulness as an indicator of the outcome (criterion-related validity). The test of this type of validity is the ability of this measure to classify or group data in terms of a single criterion (the average number of days from petition filed to petition closed.)

For every workers' compensation dispute, one or more petitions for benefits may be filed, and these petitions request one or more benefits. The petition is closed when it is voluntarily dismissed by the claimant, dismissed by the judge, or addressed by a disposition order (i.e. final

merit, settlement, stipulation). This indicator is a valid measure of how timely the Judges of Compensation Claims are closing petitions for benefits. The statutory timeframes begin with the filing of the petition for benefits. **Reliability:** Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the average number of days from petition filed to petition closed) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results. As petitions are closed, judges' staff enter this data into the database and it becomes a permanent part of the record. Data are collected in a consistent manner, applying the same methodology and can be duplicated to achieve the same results.

### LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Percent of Timely Held Mediations (130 days) Action (check one): Requesting revision to approved performance measure. Change in data sources or measurement methodologies. Requesting new measure. Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the mediators' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). The percentage is calculated by dividing the number of mediations held within the statutory timeframe in a specified year by the total number of mediations held during that year.

Petitions for benefits are entered into the CMS upon receipt by the Clerk's Office. Data is recorded from the petition including the date it was filed. Multiple petitions are addressed in each mediation. The FY 2003-04 performance standard of 86% was calculated by dividing the number of petitions mediated within 130 days after filing (59,534) by the number of petitions mediated that year (69,226).

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. Due to the changes in the statutory timeframes effective January 1, 2003, this measure is no longer a valid indicator of the Judges of Compensation Claims' performance. The statutory timeframe is now 130 days from the date the petition was filed to the date of mediation. If the Judges of Compensation Claims' mediators are unable to schedule the mediation within 130 days of the date the petition was filed, the petition will be assigned to a private mediator. This change in the statute renders this measure obsolete. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the percent of timely held mediations) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

LRPP	EXHIBIT IV: Performance Measure Validity and Reliability	
Program:	DMS/Division of Administrative Hearings Workers' Compensation Appeals - Judges of Compensation Claims et Entity: Workers' Compensation Appeals - Judges of Compensation Claims	
Measure:	Average Number of Days from Petition Filed to Disposition Order	
Action (check	one):	
Requesting revision to approved performance measure.  Change in data sources or measurement methodologies.  Requesting new measure.  Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.		

### **Data Sources and Methodology:**

For all final merit orders and for a sample of settlement and stipulation orders, individual judges manually recorded the average number of days from the date the petition was filed to the date of the disposition order. One disposition order usually pertains to multiple petitions that may have been filed over a long period of time. The result is calculated by reviewing all the petitions addressed by the disposition order, then determining the number of days from the petition filed date to the date of the disposition order. The FY 2003-04 standard of 204 days was calculated by averaging the number of days reported by the 31 judges.

It is requested that this measure be deleted and replaced with the measure: "Average Number of Days from Date Petition Filed to Date Petition Closed." This will more accurately reflect the outcome of each petition. The data source will be the Division's "Case Management System," which will contain the filing and closing dates of each petition for benefits. The requested FY 2005-06 standard is 210 days.

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. This indicator is a valid measure of the outcome because it meets the criteria of two of the three types of statistical validation: (1) subjective validation (face validity), and (2) criterion-related validation. First, on the face of it, this indicator appears to measure the concept it is intended to measure (face validity). Second, the content or apparent meaning of this measure is not as important as its usefulness as an indicator of the outcome (criterion-related validity). The test of this type of validity is the ability of this measure to classify or group data in terms of a single criterion (the average number of days from date petition filed to date of disposition order).

For every workers' compensation dispute, one or more petitions for benefits may be filed, and these petitions request one or more benefits. The petition is closed when it is voluntarily dismissed by the claimant, dismissed by the judge, or addressed by a disposition order (i.e. final

merit, settlement, stipulation). This indicator is a valid measure of how timely the Judges of Compensation Claims are closing petitions for benefits. The statutory timeframes begin with the filing of the petition for benefits.

The requested new measure will be a more valid measure, because rather than determining the dates of the petitions addressed by a merit order or relying on a sampling of settlement and stipulation orders, the "Case Management System" will allow tracking of each petition for benefits from filing date to closing date, which is a more valid indicator of timeliness.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the average number of days from date petition filed to date of disposition order) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As disposition orders are entered, judges' staff determine the petitions addressed by the order, and determine the average number of days from the petition filed date to the order date for every final merit order and for a sample of settlement and stipulation orders. The sampling was necessary because the number of settlement orders and stipulation orders is too great to analyze each order. By replacing this with a measure that reflects each petition's closing date, the "Case Management System" can calculate the length of time each petition for benefits remains open.

## LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Percent of Petitions Resulting in Final Orders (i.e. Final Merit) Within Statutory Timeframe (240 Days) Action (check one): | Requesting revision to approved performance measure. | Change in data sources or measurement methodologies. | Requesting new measure. | Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

When a final merit order is entered, the judges' staff manually counts the number of petitions addressed by each order. They examine the petitions' filing dates, and determine how many were addressed by the order within the statutory timeframe. For FY 2003-04, the standard of 46% was calculated by dividing the number of petitions closed by final merit order within the statutory timeframe (3,401) by the number of petitions addressed in final merit orders (7,393).

It is requested that this measure be deleted and replaced with the measure: "Percent of Petitions Closed Within the Statutory Timeframe." This will more accurately reflect the outcome of each petition. The data source will be the Division of Administrative Hearings' "Case Management System," which will contain the filing and closing dates of each petition for benefits. The requested FY 2005-06 standard is 60%.

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. This indicator is a valid measure of the outcome because it meets the criteria of two of the three types of statistical validation: (1) subjective validation (face validity), and (2) criterion-related validation. First, on the face of it, this indicator appears to measure the concept it is intended to measure (face validity). Second, the content or apparent meaning of this measure is not as important as its usefulness as an indicator of the outcome (criterion-related validity). The test of this type of validity is the ability of this measure to classify or group data in terms of a single criterion (the percent of petitions resulting in final orders within the statutory timeframe).

For every workers' compensation dispute, one or more petitions for benefits may be filed, and these petitions request one or more benefits. The petition is closed when it is (1) voluntarily dismissed by the claimant, (2) dismissed by the judge, (3) closed by lump sum settlement, (4)

closed by stipulation, or (5) closed by final merit order. Less than 10% of the petitions are ultimately addressed by a final merit order.

The requested new measure "Percent of Petitions Closed Within the Statutory Timeframe" will be a more valid measure for this activity. Rather than reporting data on only petitions addressed by final merit orders, the "Case Management System" will allow each petition to be tracked from filing date to closing date, which is a more valid indicator of timeliness.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the percent of petitions resulting in final merit order within the statutory timeframe) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As final merit orders are entered, judges' staff determine how many petitions are addressed by that order and whether the statutory timeframe is met. This presents a problem because the database does not allow the correlation of each petition to its final merit order. The new measure "Percent of Petitions Closed Within the Statutory Timeframe," will serve as a more reliable measure for this activity.

## LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Of Total Claimant Attorney's Fees Awarded, Percent Awarded Under the Statutory Contingency Fee Schedule Action (check one): | Requesting revision to approved performance measure. | Change in data sources or measurement methodologies. | Requesting new measure. | Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The Judges of Compensation Claims are required to approve every claimant's attorney's fee paid in a workers' compensation case. For FY 2003-04, the data source was a sample of orders entered by the Judges of Compensation Claims, which included the amount of the fee approved, and whether it was above the statutory contingency fee schedule. Actual data was collected on 26,588 of the approximately 58,000 fees approved. Based on this sample, some extrapolations were made for the remainder of the fees as follows:

FY 2003-04	Actual Data	Estimated Data	Total
Number of Fees Approved	26,588	31,412	58,000
Number of Fees Under the			
Fee Schedule	12,496	14,763	27,260
Percent of Fees Under the			
Fee Schedule	47%	47%	47%

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims. The percentage of total attorney's fees awarded under the statutory fee schedule is a measure which should be reported to the Legislature for policy-making considerations, but it is not a good measure of the performance of the judges. The circumstances in which a judge must deviate from the statutory schedule are established by case law for accidents occurring before October 1, 2003, and despite the statutory language placing the issue in the discretion of the Judge of Compensation Claims, in practice there is little discretion. The appeals court requires that fees exceed the schedule when strict adherence to the schedule would result in a fee that is too low to attract attorneys to similar cases in the future. Per Senate Bill 50A (Chapter 2003-412, Laws of Florida), attorney's fees for accidents occurring on or after October 1, 2003 are set by the statute and the Judge of Compensation Claims is not allowed any discretion. Accordingly, since the

Judges of Compensation Claims have little control over the number of cases in which fees are awarded outside of the schedule, this is not a good measure of their performance. It is therefore requested that this measure be deleted. **Reliability:** Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the percent of attorney's fees awarded under the statutory contingency fee schedule) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results. Data are collected in a consistent manner, compiled on a fiscal year basis. The data can be extracted at any time to achieve the same result.

## LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Petitions Received by Presiding Judge Action (check one): Requesting revision to approved performance measure. Change in data sources or measurement methodologies. Requesting new measure. Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The Division's electronic database, entitled the "Case Management System" (CMS), is the data source for this measure. This measure is a simple count of the number of petitions for benefits received throughout the state of Florida on a fiscal year basis. In FY 2003-04, 127,548 petitions were received.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it is an input measure which reflects the demand for our services. The Judges of Compensation Claims have no control over demand. While this data is effective as a management tool to evaluate workload, it is not an indicator of performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's input because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the input (the number of petitions received by presiding judge) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

Each petition for benefits received is entered into the Division of Administrative Hearings' "Case Management System." Data are collected in a consistent manner, compiled on a fiscal year basis. The data can be extracted at any time to achieve the same results.

### LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Final Merit Hearings Held Action (check one): ☐ Requesting revision to approved performance measure. ☐ Change in data sources or measurement methodologies. ☐ Requesting new measure. ☐ Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of final merit hearings held throughout the state of Florida on a fiscal year basis. In FY 2003-04, 3,545 final merit hearings were held.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it reports only the number of final merit hearings held. This measure is not an indicator of effectiveness or timeliness. Of the total number of workers' compensation disputes, only a small percentage actually proceed to final merit hearing. The number of final merit hearings held does not measure judges' performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of final merit hearings held) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As final merit hearings are scheduled, held, etc. this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

### LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Other Hearings Held Action (check one): | Requesting revision to approved performance measure. | Change in data sources or measurement methodologies. | Requesting new measure. | Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of other hearings held throughout the state of Florida on a fiscal year basis. In FY 2003-04, 25,741 other hearings were held.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it reports only the number of other hearings held. This measure is not an indicator of effectiveness or timeliness. Depending on the issues and parties involved in a workers' compensation dispute, there may be several procedural or other types of hearings held. The number of these hearings does not indicate judges' performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of other hearings held) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As hearings are scheduled, held, etc. this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

### LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Final Merit Orders Entered Action (check one): | Requesting revision to approved performance measure. | Change in data sources or measurement methodologies. | Requesting new measure. | Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of final merit orders entered throughout the state of Florida on a fiscal year basis. In FY 2003-04, 3,095 final merit orders were entered.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it reports only the number of final merit orders entered. This measure is not an indicator of effectiveness or timeliness. Of the total number of workers' compensation disputes, only a small percentage actually proceed to final merit hearing. While this data is a useful management tool to track the disposition of workers' compensation disputes, the number of final merit orders entered does not measure judges' performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of final merit orders entered) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As final merit orders are entered, this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

### LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Lump Sum Settlement Orders Entered Action (check one): | Requesting revision to approved performance measure. | Change in data sources or measurement methodologies. | Requesting new measure. | Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of lump sum settlement orders entered throughout the state of Florida on a fiscal year basis. In FY 2003-04, 42,444 lump sum settlement orders were entered.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it reports only the number of lump sum settlement orders entered. This measure is not an indicator of effectiveness or timeliness. Of the total number of workers' compensation disputes, many will end in lump sum settlements. While this data is a useful management tool to track the disposition of workers' compensation disputes, the number of lump sum settlement orders entered does not measure judges' performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of lump sum settlements) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As lump sum settlements are approved, this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

### LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Stipulation Orders Entered Action (check one): | Requesting revision to approved performance measure. | Change in data sources or measurement methodologies. | Requesting new measure. | Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of stipulation orders entered throughout the state of Florida on a fiscal year basis. In FY 2003-04, 24,769 stipulation orders were entered.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it reports only the number of stipulation orders entered. This measure is not an indicator of effectiveness or timeliness. Of the total number of workers' compensation disputes, many will end in a stipulation. While this data is a useful management tool to track the disposition of workers' compensation disputes, the number of stipulation orders entered does not measure judges' performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of stipulation orders entered) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As stipulation orders are entered, this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

## LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Number of Orders Other than Final Orders Entered (i.e., Procedural Orders) Action (check one): Requesting revision to approved performance measure. Change in data sources or measurement methodologies. Requesting new measure. Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of procedural orders entered throughout the state of Florida on a fiscal year basis. In FY 2003-04, 85,434 procedural orders were entered.

### Validity:

This measure is not a valid indicator of the performance of the Judges of Compensation Claims because it reports only the number of procedural orders entered. This measure is not an indicator of effectiveness or timeliness. Depending on the issues and parties involved in a workers' compensation dispute, there may be several procedural orders entered. The number of these orders does not indicate judges' performance. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of orders other than final orders entered (i.e. procedural orders)) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As orders are entered, this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

# LRPP EXHIBIT IV: Performance Measure Validity and Reliability Department: DMS/Division of Administrative Hearings Program: Workers' Compensation Appeals - Judges of Compensation Claims Service/Budget Entity: Workers' Compensation Appeals - Judges of Compensation Claims Measure: Average Number of Days From Date Petition Filed to Scheduled Date of First Mediation Action (check one): Requesting revision to approved performance measure. Change in data sources or measurement methodologies. Requesting new measure. Backup for performance measure nor previously approved or for which validity, reliability and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the mediators' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). As mediation conferences are scheduled, staff enters this information into the "Case Management System." The result is calculated by reviewing the filing dates of the petitions being scheduled for mediation, and noting the average number of days to the scheduled mediation. In FY 2003-04, the average was 84 days from filing the petition to scheduling the first mediation.

### Validity:

Due to the changes in the statutory timeframes effective January 1, 2003, this measure is no longer a good timeliness indicator of the Judges of Compensation Claims. The statutory timeframe is now 130 days from the date the petition was filed to the date of mediation. If the state mediator is unable to schedule the mediation to occur within 130 days, the statute requires that the parties attend a private mediation at the carrier's expense. Because all state mediations will be scheduled to occur within 130 days, this measure is now obsolete. It is therefore requested that this measure be deleted.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's outcome because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the outcome (the average number of days from date petition filed to scheduled date of first mediation) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.



LRPP	EXHIBIT IV: Performance Measure Validity and Reliability
Program:	DMS/Division of Administrative Hearings Workers' Compensation Appeals - Judges of Compensation Claims et Entity: Workers' Compensation Appeals - Judges of
Measure:	Compensation Claims Number of Disposition Orders Entered
Action (check	one): g revision to approved performance measure.
Requestin Backup fo	data sources or measurement methodologies. g new measure. r performance measure nor previously approved or for which validity, and/or methodology information has not been provided.

### **Data Sources and Methodology:**

The data sources are the Judges of Compensation Claims' manual monthly reports and the Division's electronic database, entitled the "Case Management System" (CMS). This measure is a simple count of the number of disposition orders, which are defined as orders disposing of requested benefits, entered throughout the state of Florida on a fiscal year basis. In FY 2003-04, 70,308 disposition orders were entered.

It is requested that this measure be deleted and replaced with the following measure: "Number of Petitions Closed." The requested standard for this new FY 2005-06 measure is 76,200 petitions closed. This will more accurately reflect the outcome of each petition. The data source and methodology will remain the same. The result will be calculated by the Division of Administrative Hearings' "Case Management System" which contains the filing and closing dates of each petition for benefits.

### Validity:

Validity refers to the fit between an operational definition and the concept it is purported to measure. This indicator is a valid measure of the output because it meets the criteria of two of the three types of statistical validation: (1) subjective validation (face validity), and (2) criterion-related validation. First, on the face of it, this indicator appears to measure the concept it is intended to measure (face validity). Second, the content or apparent meaning of this measure is not as important as its usefulness as an indicator of the output (criterion-related validity). The test of this type of validity is the ability of this measure to classify or group data in terms of a single criterion (the number of disposition orders entered).

For every workers' compensation dispute, one or more petitions for benefits may be filed, and these petitions request one or more benefits. The petition is closed when the petition is voluntarily dismissed by the claimant, dismissed by the judge, or addressed by a final merit, stipulation or lump sum settlement order. This measure evaluates the productivity of the process.

Petitions for benefits represent the demand for the Judges of Compensation Claims' service. The number of petitions closed is a valid measure to use in calculating unit costs.

### **Reliability:**

Reliability assessment is essentially a matter of checking for consistency; if a measure yields the same result time after time, then it is free of random error. This indicator is a reliable measure of the Division's output because of its test-retest and intercoder reliability. The test-retest procedure is the simplest method for assessing reliability and involves measuring the output (the number of disposition orders entered) on two separate occasions. The intercoder method involves examining the extent to which different persons using the same measurement procedures get equivalent results.

As disposition orders are entered, this information is entered into the "Case Management System" and also reported on a manual form to the Deputy Chief Judge of Compensation Claims each month. Any information remains in the database and can be replicated at any time. Data are collected in a consistent manner, compiled on a monthly and fiscal year basis, using the same data sources, applying the same methodology and can be duplicated to achieve the same results.

### Glossary of Terms and Acronyms

**CMS** - Case Management System

**DOAH** - Division of Administrative Hearings

**FTE** – Full Time Equivalent Position

**OJCC** - Office of the Judges of Compensation Claims

**OPPAGA** - Office of Program Policy Analysis and Government Accountability

**PL** – Professional Licensure Case