

# OVERCOMING NEW CHALLENGES

— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2022 —



# Overcoming New Challenges

## Florida First

*"As I reflect on the last year's accomplishments, I am filled with pride in our Guardsmen's unwavering commitment to state and nation."*



### STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General  
St. Francis Barracks, Post Office Box 1008  
St. Augustine, Florida 32085-1008

**January 1, 2023**

### The Honorable Ron DeSantis Governor of Florida

The Capitol  
Tallahassee, Florida 32399-0001

#### Dear Governor DeSantis:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2022 pursuant to the provisions of Chapter 250.10, Florida Statutes, which pertains primarily to the administration of the Department of Military Affairs for fiscal year 1 July 2021 – 30 June 2022.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they accomplish both state and federal missions.

Florida First!

Sincerely,

A handwritten signature in black ink that reads "James O. Eifert".

James O. Eifert  
Major General  
Florida National Guard  
The Adjutant General



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**COVER:** The Florida National Guard’s dedication and unwavering support to both our federal and state missions is unmatched. Illustration by Public Affairs Office.

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**Ron DeSantis**  
Governor of Florida



**Maj. Gen. James Eifert**  
The Adjutant General of Florida



**Maj. Gen. John Haas**  
Assistant Adjutant General - Army,  
Commander FLARNG



**Brig. Gen. Michael Valle**  
Assistant Adjutant General - Air,  
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**Command Sgt. Maj. Jasen Pask**  
State Command Sergeant  
Major - Army



**Command Chief Master Sgt. Angella Beckom**  
State Command Chief Master  
Sergeant - Air

# Florida Department of Military Affairs



*“The Department manages a force of nearly 12,000 National Guard members, including almost 900 full-time federal personnel and more than 450 state employees.”*

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including almost 900 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard’s militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation’s conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida’s citizens and communities.



## MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

## VISION

The nation’s premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida’s citizens, and ready to meet the nation’s call.

## OUR VALUES - P.R.I.D.E.

- Professionalism (Duty, Service Before Self)
- Respect (Diversity)
- Integrity (Loyalty, Integrity First, Honor)
- Discipline (Personal Courage, Selfless Service)
- Excellence (Excellence in All We Do)



**Maj. Gen. James Eifert**  
The Adjutant General of Florida

## ALWAYS READY, ALWAYS THERE

Over the last few years, Soldiers and Airmen of the Florida National Guard (FLNG) have been busy, and 2022 proved to be no exception. Unlike recent years – when we were focused on establishing a new normal, pursuant to COVID-19 guidelines – we were quickly reminded of the most familiar threat to the great state of Florida, hurricanes and tropical storms. Coming off a relatively calm storm season last year our neighbors, families, and friends across the state were brutally hit by Hurricane Ian, the most devastating storm to hit our community since Hurricane Michael, the storm that carved through the panhandle in 2018.

As powerful as Ian was, your FLNG response efforts were more so. Ian wreaked havoc on several of Florida's southwest barrier islands, causing property and infrastructure damage, leaving a remarkable number of people stranded without access to food, water, and other life-essential supplies. Florida's citizens were more reliant than ever on our capabilities, and we activated more than 5,200 Guardsmen who accounted for 43,443 man days during recovery operations. In addition to the standard emergency operations we perform, such as search and rescue, commodity distribution, road clearance and law enforcement augmentation, we performed our first ever "air bridge" operation to provide critical supplies and road clearing equipment to the barrier islands.

In addition to stateside hurricane response, our Soldiers and Airmen have traveled and deployed all over the world this year. Task Force Gator, of the 53rd Infantry Brigade Combat Team, deployed to the Ukraine to assist in training Ukrainian forces, while two other units from the 53rd also deployed last year – the 1-153rd to the United Arab Emirates and the 2-124th to Kuwait. The Air Guard also deployed its 114th Space Control Squadron to AFRICOM in support of space operations while many other units participated in multi-national exercises around the world.

As I reflect on the last year's accomplishments, I am filled with pride in our Guardsmen's unwavering commitment to state and nation. Serving as their Adjutant General has truly been the greatest honor of my career, and not a day goes by that I don't reflect on how valuable they are to our way of life.

Sincerely,



**5K**

More than 5,200 Guardsmen mobilized for Hurricane Ian

**43K**

Guardsman accounted for 43,443 man days during Hurricane Ian





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★★

In addition to stateside hurricane response, our Soldiers and Airmen have traveled and deployed all over the world this year.

- Maj. Gen. James Eifert

**FLORIDA FIRST**  
RIGHT - READY - RELEVANT





**Maj. Gen. John Haas**  
Assistant Adjutant General - Army,  
Commander FLARNG



**Command Sgt. Maj. Jasen Pask**  
State Command Sergeant  
Major - Army

## IMPORTANCE OF GROWING OUR FORCE

Florida's position as the third largest state in the Union was confirmed two years ago when results from the 2020 Census were released. The fast-paced growth of our state didn't surprise those of us who call Florida home. However, as our state continues to grow, and its economy and population become more diverse, the Florida Army National Guard (FLARNG) must grow its force alongside it to remain ready to meet Florida's needs.

As FLARNG mission sets continue to expand, increasing the number of Soldiers in our formations, (also known as citizen-to-guard ratio) becomes critical. The size of our force needs to be more closely aligned with the size of our population, and in that respect, Florida remains near the bottom of the list. Despite this, and thanks in great part to our Soldiers' dedication and professionalism, the FLARNG hasn't missed a beat.

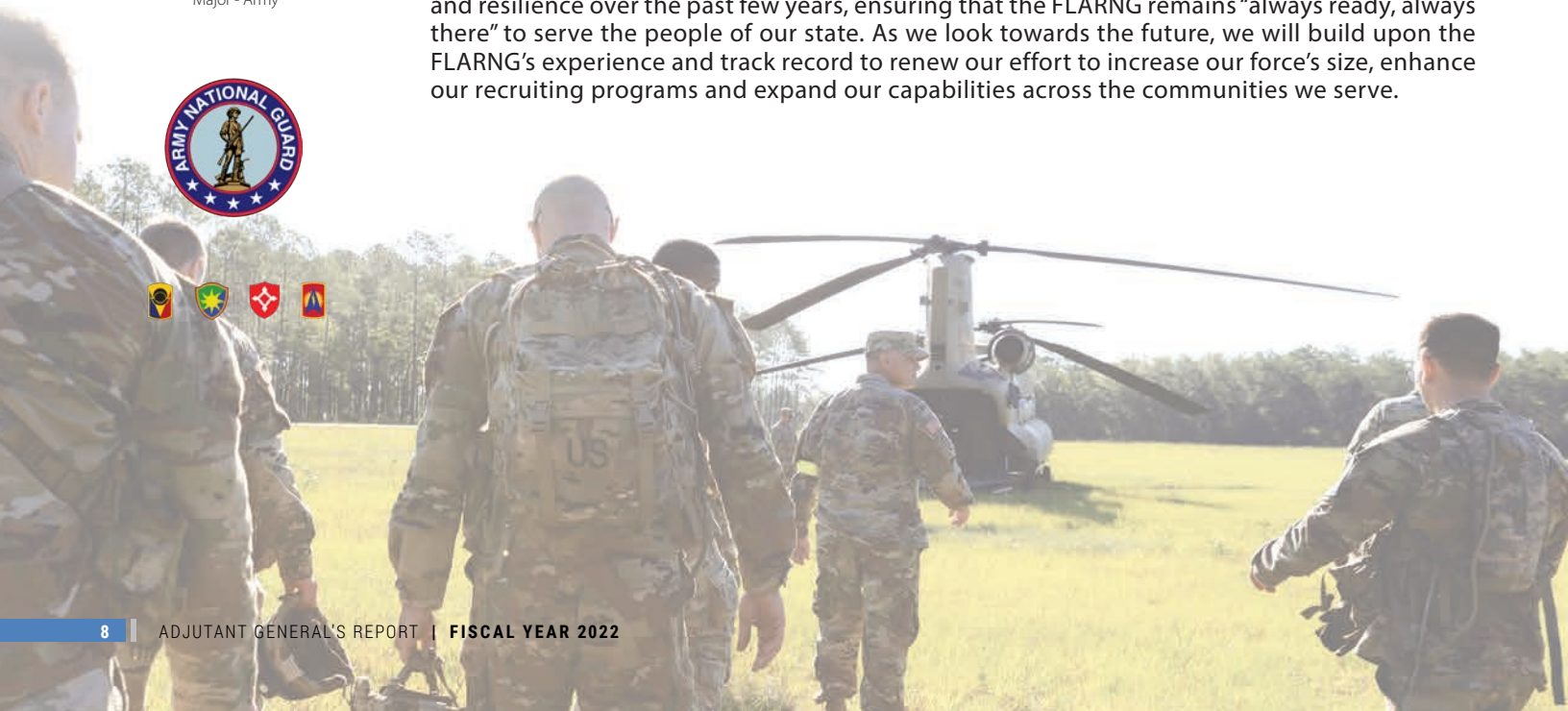
Last year alone our Citizen Soldiers were activated to fight wildfires in the panhandle and support the state's response to Hurricane Ian in southwest Florida and Tropical Storm Nicole in the state's northeast. In addition to these natural disaster responses, our Guardsmen are also providing staff support to the state's Department of Corrections and are working alongside other state agencies to provide support to Monroe County authorities during the current influx of migrants. All of this while continuing to successfully deploy units in support of federal missions.

We expect our operational tempo will remain high, therefore growing our force will go a long way in ensuring the FLARNG remains right, ready and relevant to serve the needs of our state and nation. However, alongside growing our force, we must also make recruiting a priority.

Last year, the Army National Guard missed its recruiting goal, and all signs indicate that this year may present our recruiters with similar challenges. In Florida, we are exploring potential incentives to address recruiting shortfalls and attract more qualified candidates to our ranks. We are also looking to expand our footprint in larger, more populated counties to highlight the important role the FLARNG plays in our communities while expanding our recruiting markets.

In order to better support our force structure, we are also working diligently to maintain and improve our facilities and infrastructure across the state. Finally, we are also standing up the Florida State Guard. Reauthorized by the State Legislature during the 2022 Legislative Session, the State Guard is the state's civilian defense force. This force multiplier will allow the FLARNG to focus its resources to meet the state's most critical needs during natural disasters or man-made emergencies.

Command Sergeant Major Pask and I are grateful for our Soldiers' extraordinary performance and resilience over the past few years, ensuring that the FLARNG remains "always ready, always there" to serve the people of our state. As we look towards the future, we will build upon the FLARNG's experience and track record to renew our effort to increase our force's size, enhance our recruiting programs and expand our capabilities across the communities we serve.





## A YEAR OF EXCELLENCE

The Florida Air National Guard's performance over the past year demonstrated mastery of our craft – across the spectrum of competencies and responsibilities – and once again reflected tremendous credit upon our great state.

The 159th Weather Flight beat 66 other teams from within the Air National Guard (ANG) to defend their status as the Thor's Forecast Challenge champion. Likewise, the 125th Fighter Wing's Judge Advocate General's office bested 40 other ANG legal offices to be named the top legal office in the Air Combat Command.

Four of the 125th Security Forces Squadron's Airmen were named individual award winners at the National Guard Bureau level, and the 202nd REDHORSE Squadron's First Sergeant was named the top performing First Sergeant out of 90 Wings in the Air National Guard. The 114th Space Control Squadron – now known as the 114th Electromagnetic Warfare Squadron – is home to the first-ever enlisted Airman in the ANG to graduate from the Space Warfighter Advanced Instructor Course.

In tandem with annual readiness and training, we were also very active with our federal missions, deploying Airmen in support of Operations Spartan Shield and Enduring Sentinel overseas, and Operation Noble Eagle here at home – an aerospace control and air defense mission to guard against potential adversaries in or around military installations, airports, and other potential targets such as bridges, power plants, and port facilities.

And of course, we rallied to our state's need following Hurricane Ian's strike in south Florida. The 202nd REDHORSE Squadron provided our primary response, performing Herculean work clearing roads on the mainland while participating in our first "air bridge" operation to move heavy equipment to the barrier islands and clearing roads there as well.

Our focus for the coming year will be continued preparation for the 125th Fighter Wing's transition to the F-35 Lightning, and we expect to stand up the 125th Regional Support Group early in 2023 to help administratively manage and operationally focus several of our non-traditional wing organizations.

We are home to the most talented and professional employees – Airmen and civilians – in the nation, and it's been my pleasure to serve with them. Florida First!



**Brig. Gen. Michael Valle**  
Assistant Adjutant General - Air,  
Commander FLANG



**Command Chief Master Sgt.  
Angella Beckom**  
State Command Chief Master  
Sergeant – Air



# 53rd Infantry Brigade Combat Team

ORGANIZED 1963



**Col. Jerry Glass**  
Commander, 53rd IBCT

## Way More than Just a Training Mission – TF Gator in the Ukraine

In November of 2021, 165 soldiers from the state of Florida assembled to form Task Force (TF) Gator under the flag of the HQs, 53rd Infantry Brigade Combat Team (IBCT). The majority of the soldiers were from the Brigade’s Headquarters, however, Task Force Gator also consisted of soldiers from 1-153rd Cavalry Squadron and both Security Force Assistance Battalions in the state. Later that month, Task Force Gator mobilized and deployed forward to Ukraine to take command of the Joint Multinational Training Group – Ukraine (JMTG-U).

The JMTG-U mission began in 2015, at the behest of the Ukrainian Minister of Defense, as a rotational command mission following the illegal annexation of Crimea by the Russians from Ukraine in 2014 and consists of a United States Army Task Force focused on assisting the Armed Forces of Ukraine (AFU) with developing both the capability and capacity to defend their sovereign territory. It is a security assistance operation that supports ongoing training efforts and enhances defensive capabilities, counters malign influences, and strengthens partnerships in Ukraine.

In late November of 2021, Task Force Gator arrived in Yavoriv, Ukraine to assume the JMTG-U mission. Their mission was to conduct multinational partnering and advising operations in order to assist the AFU in developing the Combat Training Center in Yavoriv into a self-sufficient brigade-level combat training center, similar to the U.S.’s own Joint Readiness Training Center and the National Training Center. The primary focus of the mission was developing the infrastructure, capacity, and trainers of Combat Training Center-Yavoriv (CTC-Y) to train lethal AFU Brigades. During the first few months of the mission, TF Gator divided its efforts along two main lines of effort. A subordinate element of TF Gator, the CTC Branch, led by Lt. Col. John Sargeant, focused on the development of CTC-Y and the upcoming rotational AFU Brigade that was to be trained in late January. The TF HQs, along with another element called the Training Command Advisory Team, focused its efforts on engagement with the Minister of Defense, Chief of Defense, and the Land Forces Command (similar to U.S. TRADOC) on institutional and strategic reforms and that would further enhance the capability and capacity of the AFU. During the same period, reports began coming in that the region’s normally high tensions had become increasingly tenuous.

By the end of the month, an official notice to begin a preparatory evacuation plan was given, with Soldiers packing a three-day go-bag in case an abrupt order to evacuate was given. The order to leave had not been given however, just the preparation for it. Work with JMTG-U’s Ukrainian partners continued, but the focus began to shift. Ukraine began to receive lethal equipment provided by the U.S. under the Presidential Drawdown Authority (PDA), along with equipment from other partner nations around the world. Soldiers for TF Gator began to focus their efforts on train-the trainer events for items like the Javelin missile.

Three weeks later, around the second week of February of 2022, Task Force Gator received an abrupt call to initiate an evacuation ahead of Russia’s imminent invasion of Ukraine. Task Force Gator had less than 72 hours to pack up all military equipment, sanitize a camp that had been functional for the last 7 years, and evacuate all personnel from Ukraine.

Col. Jerry Glass, commander of the 53rd IBCT and Task Force Gator, explains the difficulty in preparing to leave while simultaneously training the AFU as much as its manning and resources would allow.

“The training we were doing the last few weeks became hands-on and was directly targeted to train the AFU on lethal weapon systems being provided by the U.S. under the PDA. Specifically, Javelin training. We knew that it was imperative to get them proficient in using these weapons. We



**Command Sgt. Maj. James Reid**  
Command Sergeant Major, 53rd IBCT



also could feel the weight and gravity of the situation in Ukraine as the Russian build-up continued," said Glass.

Despite knowing what was likely to come, Glass says it didn't make it any easier to finally tell their Ukrainian counterparts that they would be leaving.

"It was an awful feeling. Next to having soldiers killed in combat, it was one of the most difficult days in my 26-year career," said Glass. "The US withdrawal from Afghanistan was only 6 months prior and it didn't play out well in front of the world. Having to tell the AFU we were leaving was heartbreaking. I felt for them, they knew if we were leaving, invasion must be imminent. They were the utmost professionals...It is a day I will never forget."

The JMTG-U mission was unique due to the selection process for personnel, who Glass says were either selected by himself, or more often by those he knew would assemble what was needed for the specialized mission. The result was an experience level far higher than normal for similarly sized operations.

One of many such examples of the organizational members present in Task Force Gator is Sgt. 1st Class Chad Caudill, the S4 [Logistics] noncommissioned officer in charge for the 53rd who says he had been fortunate over the previous five years in gaining relevant experience leading up to this moment. Quick reaction operations with the East Africa Response Force, five hurricanes, a 24-hour response to Washington D.C. and the Defender Europe 21 exercise all provided different, highly pertinent experiences to what lay ahead, both in the evacuation and the later resuming of Ukrainian training operations in Grafenwoehr, Germany.

"All of these operations were extremely focused on logistical readiness and required detailed planning to execute without any issues. Luckily, our Task Force Gator S4 shop had some great Soldiers that helped tremendously and made it all come together with what seemed like ease to the casual observer," said Caudill. "Several of these mentioned operations were under the same command staff as the mission in Ukraine so it greatly reduced the learning curve between command and staff sections."

In regard to the evacuation itself, the plan would require all hands working throughout the day and night. The notice to evacuate came shortly before midnight, and within a few hours the Task Force was up and moving at full speed; a pace that would not stop and would leave every soldier awake far beyond the 48-hour mark.

"When the call came, it was an automatic reaction. Execute the plan we had made. We were prepared and ready, but time was limited. I think we all understood the importance and gravity of what needed to happen and everyone gave their best effort for 60ish hours of non-stop work. It's what we do best, we develop plans and contingencies," said Glass. "We had to shorten up our timeline and we didn't get all the resources we would have wanted, but we made it work. People took initiative, people led, people contributed. We had a mission and we had to execute. I am very proud of everyone and what they did over several cold and sleepless days. It spoke volumes about who we were and what we were capable of."

The S3-Operations Officer of Task Force Gator, Maj. Ryan Hagemeier, was front and center in both developing and executing the evacuation plan.

"During the evacuation, it was organized chaos, at best. Seven years and ten unit rotations through the JMTG-U mission built up quite a footprint at Yavoriv. You have to remember, we could not get ahead of our chain of command, so preparing in any way and possibly sending what could be a false message to our partners was out of the question. So, there was no collapsing of footprint, sanitization of work areas, packing of equipment, ordering of line hauls, contracting vehicles to get us out. That all had to happen once the order was given – and it had to happen very quickly. While we were going through it at the time, we all had our nose down, doing what had to be done. Upon reflection, you realize the monumental lift the Soldiers of Task Force Gator accomplished. It's simply amazing."

The capability of the group, as Glass mentions, was high, and it's something that Caudill believes often sets National Guard soldiers apart from their active-duty counterparts.



“These situations allow our Soldiers at all levels to use both their military and vast civilian experiences to accomplish the mission. Although another unit could have done what we did, I do truly feel that Task Force Gator was in that place at that time for a reason,” said Caudill.

Following the evacuation, JMTG-U was, as far as anyone knew, mission-less and unlikely to resume operations anytime soon. Glass says the ambiguity in regard to the mission’s future, and the rest of their time added to the stress created by leaving their Ukrainian partners to fight for their homes, knowing there wasn’t anything they could do.

“Not knowing what the future looked like and all the uncertainty just added more stress to all of it. Everyone felt it. On the flip side however, getting the call to resume operations was great. Now we could help!” said Glass.

Having been given even less notice than anticipated for the evacuation, and successfully self-retrograding out of one theater and into another despite a wealth of unforeseen circumstances gave Task Force Gator the credibility it needed.

“It definitely gave us confidence that we could do it [restart the AFU training mission] as quickly as they needed/wanted us to do it. I also think it gave USAREUR and those at echelons above us a ton of confidence that we could accomplish the mission they needed done,” said Glass.

As Easter weekend of 2022 approached, the mission to train the AFU was revived. JMTG-U would be the single authority on all things related to AFU training in Europe. This included training equipment and resources like ammunition and ranges, finding subject matter experts to assist in technical training, the development of brand-new programs of instruction, translation of courses and manuals, and most importantly getting the AFU soldiers themselves to the training. Task Force Gator served as the brains and orchestrators of the new operation, one that would involve multiple countries, active-duty units with the expertise to be lent to the JMTG-U mission, and a coordination effort that would span half the continent and have representatives from nearly every upper echelon of the Army in Europe and the Office of the Secretary of Defense.

JMTG-U developed a plan to transport AFU Soldiers who just came off the frontline somewhere in the ongoing conflict to Germany for whatever length of time their particular training course would require. This included housing them with all their needs: fresh linens, pillows, and food. Linguists and Ukrainian-speaking U.S. Soldiers were brought in from all over the U.S. and Europe to assist with classes and initial communication barriers. Every facet of the operation had small details that were tracked and accounted for by JMTG-U.

Major Hagemeyer explains the complexity of the new mission for Task Force Gator. “It took monumental efforts from multiple organizations to pull this off. We were the orchestrators. We had the proper established authorities to train Ukrainians and had the advisor expertise, but we didn’t have the manpower or depth to do the hands-on training, and we didn’t have the readily available equipment. So, we leaned heavily on other organizations; 7th Army Training Command, 18th Airborne Corps, 5th Corps, 82nd Airborne, 2nd Cavalry Regiment, 1st Armored Brigade Combat Team of the 3rd Infantry Division, 4th Squadron of the 10th U.S. Cavalry Regiment, and 3rd Battalion of the 321st Field Artillery Regiment, just to name a few. All of these outstanding organizations prioritized the success of Task Force Gator in order to support the training of Ukrainian forces in defense of its homeland. It’s a truly amazing feat and example of the flexibility of the United States Army.”

The primary mission represented in media outlets was the training and equipment provided under the PDA. However, as Glass will tell, the mission was so much more than that, emphasizing the human element that had fueled the relationships built in Ukraine.



"The relationships were multi-echelon. From an AFU Colonel and his 6-man team working in our Task Force Tactical Operations Center, to relationships built with our detachment in Poland through AFU liaison officers, to our relationship built at 18th Airborne Corp. between the Training Command Advisory Team and other AFU liaison officers. We were fully vested and invested in the mission. We understood the importance of what we were doing, and our AFU counterparts knew how genuine our effort was to their success," said Glass. "Layer on to that the decisions we made to be with AFU trainees from beginning to end, to eat and sleep with them, to provide medical care, mental health care, and spiritual care. To get toiletries, hot showers, and good food. To allow them time to rest. To get them cigarettes and personal items (much of which was donated or bought for them), and to facilitate the family meetups for many of them. We cared. This wasn't just a mission, we were 'all in'. I am most proud of this part of the mission. Teaching them to operate a M777 howitzer wasn't difficult, the Ukrainian soldiers are the best artillery men/women in the world. But to show them we cared, and that the world was on their side, and to show them love, empathy, and sympathy, was the greatest thing we did and could have done."

It was evident this mission had become something greater than anyone imagined in November of 2021. All of Europe and the rest of the world is affected by the current ongoing war between Russia and Ukraine. The security footprint in Europe will be changed for a generation or longer. But for the Soldiers of Task Force Gator and their Ukrainian counterparts, this was more than a training mission. These two groups of soldiers developed a bond and close friendship that will exist for a lifetime. When asked about his personal outlook on the mission, Maj. Hagemeier said, "Like most things, while you're experiencing it, you're just trying to do the best job you can and move the needle a little every day. It's not until the job is done that you tend to reflect on what happened and the significance of it. One of the highlights of the deployment was welcoming that first group of Ukrainians to Germany. A Task Force Gator Soldier was with them from the time they crossed the Ukrainian border, flew to Germany, bussed to the training areas, spent the night in the training areas, bussed back to the airfield, and flew back to the border where we shook their hands, told them to give the Russians hell, and watched them cross back to rejoin the fight at the front lines. We did that with every single rotation, multiple times a day, until we deployed back home ourselves. It was important to us that the first face they saw was a familiar one from Task Force Gator that left Ukraine themselves just a couple months earlier and was now here to help them still; that we were in this together. Indeed, that first rotation that came in was met with hugs, emotion, and familiar faces. Bonds and relationships that will last a lifetime and a commitment to a cause. That's what will stick with me."

When asked what made an impact on him most between the human aspect and historical aspect of what they were able to accomplish, Col. Glass said "I think it was the relationships built...the amount of people impacted. We went out to teach them and I think we learned so much more than we gave. It was the exchange of patches and the hugs. What we managed to do by re-establishing the mission in just a few days and graduating our first class in a week was amazing. The implication of how U.S. and world aid has impacted this war is also significant and we played a huge role in that. But still, having the opportunity to shape this mission to be one that is not just a training mission, but also a people mission was very impactful to not just Ukraine, but all the soldiers of Task Force Gator."

# 50th Regional Support Group

ORGANIZED 1946



**Col. William Temple**  
Commander, 50th RSG



**Command Sgt. Maj. Thomas Delano**  
Command Sergeant Major, 50th RSG

## Logistics Expertise During Hurricane Ian

Thousands of Florida Army National Guard (FLARNG) Soldiers reported for active duty at armories and emergency facilities across the state in response to Hurricane Ian in late September 2022.

Army Guard Soldiers in the Sunshine State generally expect to be activated at least once every hurricane season. During a hurricane response, these Soldiers may execute search-and-rescue missions, distribute water and other emergency commodities at point-of-distribution sites, or help rebuild infrastructure in affected areas, among other recovery tasks.

All FLARNG responses to natural disasters involve missions that take place in the public eye and visibly demonstrate the Guard’s value to Floridians as an emergency response force. In addition to the Soldiers who perform those public missions are several other Soldiers whose behind-the-scenes support makes those high-visibility missions possible.

During Ian, one example involved the Soldiers assigned to the 927th Combat Sustainment Support Battalion (CSSB) and its subordinate units, such as the 856th Quartermaster Company, who operated the State Logistics Response Center (SLRC) in Orlando, Florida. The SLRC is a warehouse that covers roughly 4.5 acres, and during emergencies it functions as a staging area to quickly transport large amounts of resources – such as food, water and tarps – to impacted areas.

Such emergencies usually involve natural disasters (most often hurricanes), but the SLRC also saw active operations during Florida’s response to the COVID-19 pandemic when it stored test kits, ventilators and various forms of personal protective equipment.

Headquartered in Camp Blanding, Florida, the 927th CSSB’s function made it ideally suited for its mission during Ian to serve as the main effort across the FLARNG’s sustainment needs as well as operating the SLRC.

“Everything we did is organic to our real-world mission,” said Army Lt. Col. Benjamin Ruffner, 927th CSSB commander. “The SLRC is a mission command and logistics warehousing operation, which happens to be the federal mission set we specialize in. The state doesn’t have that specialty organic to other agencies, so we fill that role the state doesn’t have the staff to handle when we’re activated for a disaster scenario.”

The 927th CSSB and its subordinate units responded to two different efforts: state-level logistics response and internal (Florida Army and Air Guard) response. During Ian, the 927th executed several different sustainment and support missions, to include operating additional warehouses that pushed critical resources to impacted counties. In addition to its SLRC work, the 927th supported missions involving joint reception staging onward movement and integration, which brought in units from outside Florida under an emergency mutual assistance compact agreement.

Whenever any natural disaster threatens the Sunshine State, activated FLARNG Soldiers – being Floridians themselves – have a stake in contributing to recovery efforts. According to Ruffner, many Soldiers who operated the SLRC during Ian had an especially personal investment in the outcome.

“The formation [that ran the SLRC] was largely from the Arcadia/Fort Myers area, which was heavily impacted by the storm,” Ruffner said. “They were the first formation to get activated for Hurricane Ian, and they were the last to come off mission.”

Spec. Nicole Mauriello, a chemical, biological, radiological, nuclear warfare specialist assigned to the 856th Quartermaster Company, was one of those Fort Myers residents. With so many Soldiers from the impacted areas working at the SLRC, friends and family back home were often in their thoughts as they continued their hurricane mission.



"My whole family was near the hardest-hit areas, but luckily my dad's house is far enough inland that they stayed dry," Mauriello said. "However, my boyfriend is a firefighter, and I was very concerned about him when he told me the roof was falling off the firehouse in the middle of the storm. It was pretty scary watching the videos my family and friends sent before they lost service; they said it was the worst storm they'd ever seen in Fort Myers."

Whether Soldiers are handling combat scenarios or natural disasters, the unexpected always occurs. During her Ian activation, circumstances required Mauriello to take charge as supply sergeant for all the units working at the SLRC, which was a de facto platoon sergeant role. As Mauriello's Soldiers unloaded incoming supplies, loaded outgoing supplies on trucks headed to impacted areas, and maintained proper accountability on the SLRC floor, she kept her Soldiers mission-ready by ensuring they had food, lodging and their administrative issues resolved.

The hurricane activation also gave the 927th and the 856th further on-the-job experience to improve interoperability with other agencies for future emergency operations, among other mission-specific tasks.

"We learned more about both interagency and intergovernmental logistics support," Ruffner said. "We also rehearsed, trained and practiced warehouse operations and mission management, and tracked all commodities deploying and redeploying throughout the process."

Like any effort that involves multiple agencies trying to accomplish the same task, effective communication was important when those agencies can have different procedures.

"The 856th usually runs the SLRC, but when we have extra help, we have to understand that [different organizations] don't always run it the same way we do," Mauriello said. "If we don't communicate properly between other agencies and National Guard units, we can have some issues. This mission involved several 12-hour shifts during 24-hour operations in an activation that lasted about a month and half, so we needed to get that right."

Mauriello's performance was recognized during her activation when she received a coin from Army Col. William Temple, 50th Regional Support Group commander, and a visit from Florida Lieutenant Governor Jeanette Núñez.

The 927th CSSB's work at the SLRC during Ian was only the most recent chapter in its history of service in responding to hurricanes.

"The 927th's original name is the 'Storm Chaser Battalion,'" Ruffner said. "It's a tribute to our unit's efforts during the 2004 hurricane season. We were one of the main efforts that season, and we've remained one of those 'first to fight' formations."

# 83rd Troop Command

ORGANIZED 1978



**Col. Alexander Harlamor**  
Commander, 83rd TC

The 83rd Troop Command (83 TC) successfully navigated a very aggressive training year in 2022. In addition to multiple deployments and state activations, the force structure grew in both strength and capability with the addition of 2/54 and 3/54 Security Forces Assistance Battalions (SFAB), 256th Medical Company, and the newest force structure addition to the Florida Army National Guard, the 448th Chemical Battalion. In addition to increasing the capabilities of the organization, the 83 TC welcomed several formations back from deployments. The 868th Engineering Company returned from a 12-month deployment along the southwest border in support of the Dept. of Homeland Security. Elements from the 2-245th Aviation Battalion returned from the horn of Africa, and 3rd Battalion, 20th Special Forces Group (3-20 SFG) returned from a mobilization to Iraq and Syria. The year capped off with the mobilization of over 500 Soldiers in response to Hurricane Ian, wherein the 1-111th Aviation Regiment conducted airlift rescues and sling load operations along the southwest coast of Florida. The 83 TC also activated over 100 Soldiers in support of the Florida Department of Corrections mission to work at facilities across the state. Fortunately, the 83 TC's end strength increased to over 2,000 Soldiers consisting of Special Forces, Security Forces Assistance Battalions, Aviation, Engineers, Explosive Ordnance Disposal, Weapons of Mass Destruction-Civil Support Teams, and a Chemical Battalion.



**Command Sgt. Maj. Miguel Hernandez**  
Command Sergeant Major, 83rd TC

Training year 2022 was an unprecedented year for the 2/54 and 3/54 Security Forces Assistance Battalions (SFAB). The year began with the first deployments of COMPO 2 SFABs in support of the Global Security Force Assistance mission set. Maneuver Advisor team (MAT) 6211 deployed to Djibouti Africa for 6 months in support of the Djiboutian Infantry and played a pivotal role towards improving interoperability of the Djiboutian infantry by improving heavy weapons proficiency, military decision making, combat water survival and English language skills. MAT 6210 deployed to Colombia, MAT 6212 deployed to Kenya and 3/54 MAT 6321 deployed to Tunisia in support of 1st and 2nd SFAB's respectively. Outside of deployments, both SFABs were engaged in multiple State Partnership Program events with our partners in the RSS and Guyana. Annual training events consisted of the SOUTHCOM TRADEWINDS exercise in Belize and the US Army South exercise CENTAM GUARDIAN held in El Salvador.

The 3rd Battalion 20th Special Forces Group (Airborne) began the year with the successful return of Charlie Company from Iraq and Syria, and Special Operations Team A also returned from Africa. The bulk of training year 2022 was focused on the deployment of the Special Operations Task Force to Northwest Africa (SOTF-NWA), and Advanced Operations Base-Sahel (AOB) staffed by Alpha Company. Both the SOTF and AOB completed their Pre-Mobilization Training (PMT) at Camp Blanding Joint Training Center (CBJTC), and the AOB completed a Validation Exercise (VALEX) during this period, which covered a variety of training including heavy weapons training, IED familiarization, strike cell operations, explosive and mechanical breaching, prolonged field medical care, communication equipment training, and mission analysis. During this time the rest of the battalion was mobilized for State Active Duty (SAD) in support of Search and Rescue (SAR) operations during Hurricane Ian. SAR boat teams mobilized to Bonita Springs and supported local law enforcement and EMS. 3/20th SFG personnel were able to clear approximately 24 miles of coastline and river edges with four individual boat teams.

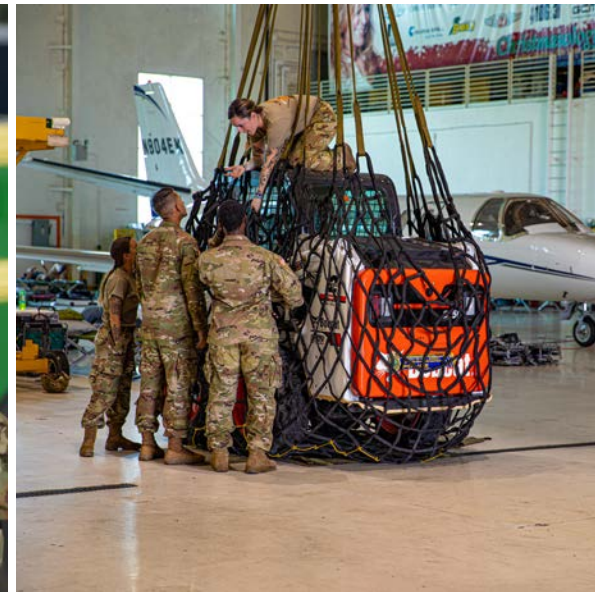
The 2-111th Aviation Regiment (AOB) conducted Air Traffic Control training in support of multiple missions to ensure their soldiers were prepared and ready to conduct airfield operations. In March of 2022, soldiers controlled aircraft for over 900 air traffic movements of both civilian and military airframes while building professional relationships with local civilian agencies. This mission has been so successful on an annual basis that the local community asked for air traffic control





support in October 2022 for the Cirrus Owners and Pilots Association meeting, where the unit completed over 800 safe aircraft movements. Continuing to support state missions, 2-111th AVN REGT was activated in support of Hurricane Ian response, volunteered personnel to support the Department of Corrections mission, and performed ATC Equipment showcase at a local high school in April 2022.

The 44th and 48th Weapons of Mass Destruction-Civil Support Teams (WMD-CSTs) missions are to defend the Homeland from a WMD threat or attack. Comprised of 22 full-time Army and Air Guard service members, the CSTs are postured to respond 24/7/365 to conduct crisis and consequence management operations anywhere in the state or nation. The 44th and 48th CST's missions require them to work extensively with our civilian emergency management (EM) partners. FY22 highlights include four Collective Lanes Training (CLT), one Training Proficiency Examination (TPE), two State Partnership Program (SPP) missions, Operation Night Hammer (multi-CST exercise), two Daytona Steady State missions, two Disney Marathon Joint Hazard Assessment (JHAT) missions, DoD Warrior Games JHAT C2, Special Olympics JHAT C2, two hurricane Defense in Support of Civilian Authorities (DSCA) missions, over 15 Steady State Support missions for a variety of college football and bowl games and a plethora of Special Training Requirement courses that are directly related to each duty position within the team. With the mass amount of training, DSCA missions, and Steady State missions, both CST are always ready to respond to any WMD event in support of our nation's citizens.



# 164th Air Defense Artillery Brigade

ORGANIZED 1987



**Col. Adam Curry**  
Commander, 164th ADA



**Command Sgt. Maj. Onel Labeach**  
Command Sergeant  
Major, 164th ADA

## European Deterrence Initiative Deployment Overview

Earlier this year the 164th Air Defense Artillery (ADA) Brigade headquarters, Florida Army National Guard (FLARNG) returned from their second deployment to Germany in support of the European Deterrence Initiative (EDI). While deployed, they provided mission command of U.S. Air and Missile Defense forces spread out over four countries and two continents. Additionally, Soldiers trained and participated in several multi-national joint exercises to build capability and capacity while enhancing the NATO alliance in order to deter aggression.

The 164th ADA deployed to Europe in the summer of 2021 for a nine-month rotation as part of the regionally allocated forces (RAF) in support of the European Deterrence Initiative (EDI) supporting the 10th Army Air and Missile Defense Command (AAMDC) and U.S. Army Europe (USAREUR) mission. This was the sixth rotation of a National Guard ADA Brigade to USAREUR as the mission command element for the 10th AAMDC.

The EDI mission is a unique and critical one as U.S. and European defense concerns are inextricably linked to a stable international order. Together, the U.S. and Europe face a growing number of transnational threats that include near-peer and hybrid military threats, violent extremism, global terrorism, illicit trafficking, the proliferation of weapons of mass destruction, and infectious disease. The 164th ADA Brigade's role was to support the 10th AAMDC's presence and operations in Europe as part of nearly eight decades of the U.S. Army's strong and unremitting commitment to regional stability and collective defense. Integrated Air and Missile Defense (IAMD) operations, activities, and investments throughout the U.S. European Command (USEUCOM) Area of Responsibility (AOR) reassure allies and partners, and provide the expertise and capabilities needed to deter and counter threats to U.S. interests in Europe and the security of allies and partners.

Based primarily in Ansbach, Germany, the 164th ADA BDE supported various missions throughout the European theatre as needed during their rotation. During their rotation they contributed to several high-profile missions/exercises including Allied Spirit 22. Exercise Allied Spirit is designed to enable integration between allies and partners in a competitive combat training environment by placing an allied unit as the main training audience.

As the mission command element (MCE), the brigade was responsible for the 5th Battalion, 4th Air Defense Artillery Regiment based in Ansbach, Germany; the 5th Battalion, 7th Air Defense Artillery Regiment based in Baumholder, Germany; the 11th Missile Defense Battery based in Turkey; and the 13th Missile Defense Battery based in Israel. Their duty as the rotational Air Defense Artillery Brigade supported the 10th AAMDC's forward presence throughout Europe, enabling the U.S. to deter and defend against threats from any direction at any time.

Since the 10th AAMDC was upgraded to a one-star command in 2019, the role of brigade headquarters over the air defense battalions has been filled on a rotational basis, by Army National Guard air defense brigades from three states, including Florida. The 164th ADA BDE Soldiers contributed to the maintained posture, and technical and tactical coordination to what is now the Army's newest air defense brigade, the 52nd ADA Brigade.



# Camp Blanding Joint Training Center

ORGANIZED 1939



**Lt. Col. Jason Hunt**  
Commander, CBJTC

Camp Blanding Joint Training Center (CBJTC), located near Starke, Florida, is a 73,000-acre premier training center for Florida National Guard units. The training center provides training areas, ranges, education facilities, simulation platforms, maintenance, and other services to Florida’s National Guard and numerous federal, state, and local customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) spectrum. Camp Blanding has proven to be a valuable asset to Florida’s state agencies, as it serves as a Continuity of Government site for the Governor and his Executive Branch, and a Continuity of Operations site for the Florida Division of Emergency Management (FDEM) and Joint Forces Headquarters-Florida. Camp Blanding also serves as a Joint Reception, Staging, and Onward Integration site, and a Logistical Support Base during emergency operations as part of Florida National Guard’s support to civil authorities. Camp Blanding hosts various FDEM Emergency Management Academies, focusing on county emergency managers from around the state, designed to enhance capabilities in response to natural disasters or state emergencies. Additionally, Camp Blanding’s value as a critical strategic asset for the training and mobilization of units has been repeatedly validated with continued federal homeland and overseas contingency operations.

Quality customer service is provided to a wide range of customers spanning the JIIM Spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain our capability. The application of state and federal funds provides continual improvements for existing services and creates opportunities for the development of new ranges and construction of facilities to better support the needs of our customers. Camp Blanding remains committed to, and capable of, supporting JIIM organizations desiring to train both federal and state missions.

Camp Blanding prioritizes cultivating relationships with its surrounding communities, partners and stakeholders. For example, CBJTC maintains its strong relationship with the Keystone Airpark as an integral asset to support federal and state missions. The availability of this airpark has enabled CBJTC to support capabilities that satisfy or exceed its customers’ expectations. We also continue to partner with Clay County Development Authority and Clay Economic Development Corporation to protect and improve CBJTC infrastructure through the execution of grant funds awarded by Florida’s Department of Economic Opportunity (DEO) and the Florida Defense Support Task Force (FDSTF).

Camp Blanding aspires to be the premier training facility in the southeast U.S. to support civil authorities and combat training, with the ability to host brigade-sized elements and a focus on Unified Land Operations (ULO). Camp Blanding will continue to seek opportunities to offer training to our Unified Action Partners, both federal and state, while showcasing its capabilities as a state-of-the-art, year-round training venue.



**Command Sgt. Maj. Russell Lloyd**  
Command Sergeant Major, CBJTC

## CAMP BLANDING SUPPORTED TRAINING 294 DAYS IN FY22

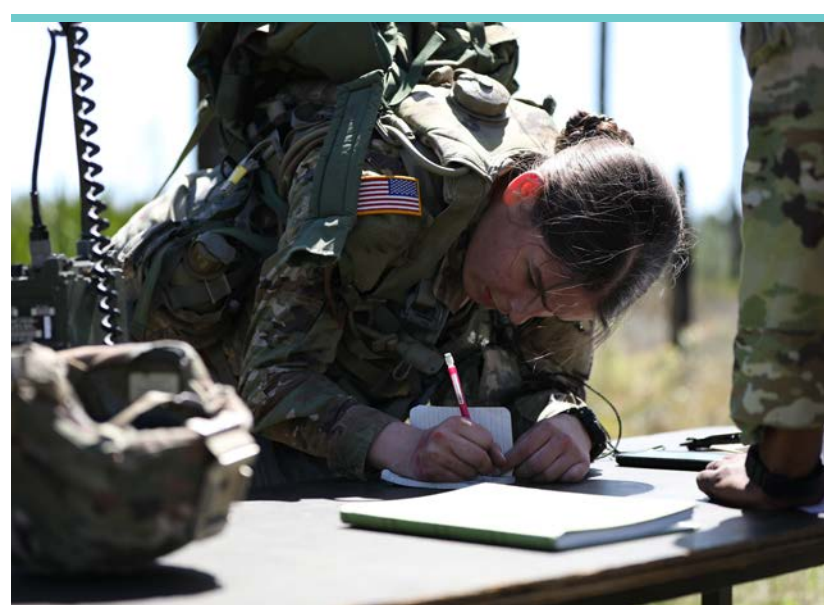
### FISCAL YEAR 2022 BY THE NUMBERS:

- 188 Army units trained – 220,439 personnel total
- 24 Navy units trained – 8,869 personnel total
- 8 Air Force units trained – 5,474 personnel total
- 12 USMC units trained – 16,639 personnel total
- 2 USCG units trained – 974 personnel total
- 46 Non-DOD agencies trained – 29,717 personnel total

**TOTAL PERSONNEL TRAINED – 282,112**

### AVAILABLE RESOURCES:

- 55,000 Acres for Maneuver Training
- Drop Zones and Air Assault Strip
- Over 50 Live Fire Ranges
- Engagement Simulation Venues
- 60+ Helicopter Landing Zones
- Urban Terrain Training Facility
- Waterborne Training Areas
- Rubble & Tunnel Trainers



# 125th Fighter Wing

ORGANIZED 1947



**Col. George Downs**  
Commander, 125th FW

Year after year, the 125th Fighter Wing continues to excel in both its federal and state missions, proving its status in air superiority and 24/7 lethal-response capabilities.

Answering the call to our federal mission, more than 100 airmen from the 125th Fighter Wing deployed this year in support of Operation Noble Eagle (ONE). Since 2001, hundreds of Airmen from the 125th Fighter Wing have deployed in support of this homeland defense mission and contributed to more than 61,000 sorties flown since its initiation. During these combat air patrols, fighters have been diverted more than 2,350 times to investigate suspicious aircraft. Missions such as these allow our airmen to hone skills that are imperative not only for the betterment of their careers, but for the efficacy of our organization and all that it stands to protect.

In support of our state mission, members of the Florida Air National Guard's 202nd Rapid Engineer Deployable Heavy Operations Repair Squadron Engineers (REDHORSE) Squadron assisted southern Floridians affected by Hurricane Ian, clearing damage caused by the hurricane from public roadways and providing humanitarian support for civilians affected by the storm's damage. This self-sustaining unit provides the Air Force and the state of Florida with a highly mobile and rapidly deployable civil engineering response force capable of performing heavy damage repair. In 2023, we look forward to activating the 202nd Regional Support Group to better service our geographically separated units and continue to be one of the most readily available squadrons in the Air National Guard.

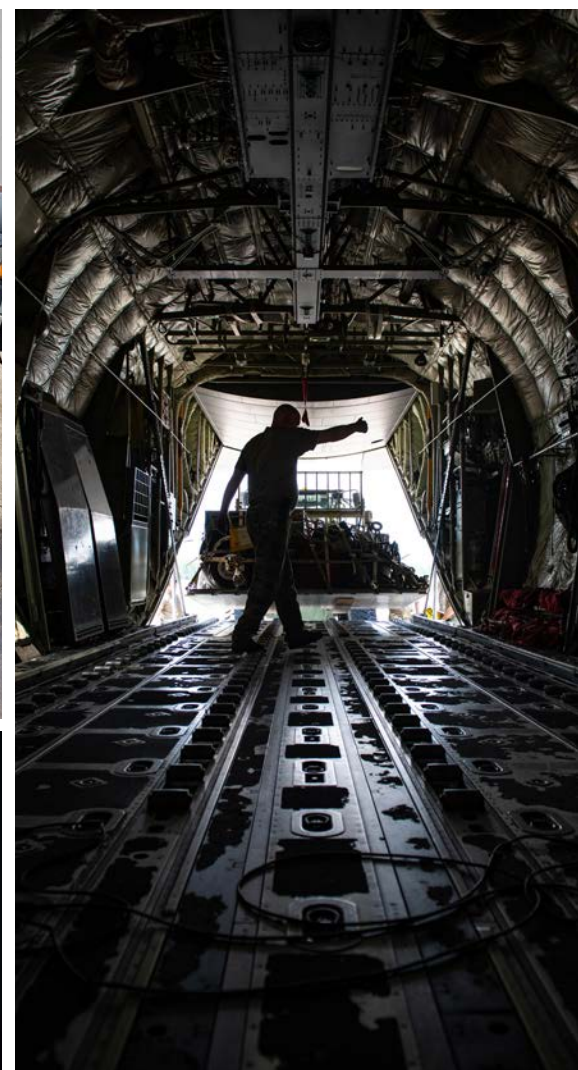
This year the 125th Fighter Wing received its first inert training munitions as part of its historic air-to-ground mission addition for the upcoming conversion to the F-35 Lightning II. The inert general-purpose bombs, called the MK-84s, are the first air-to-ground training assets to arrive for the new mission. These assets are the first tangible indication of our forthcoming F-35 conversion, and will enable our members to begin training, thus ensuring that they are ready for the arrival of the first aircraft in 2024.

Federal and state mission-sets aside, the 125th Fighter Wing wouldn't be able to respond with such accuracy and urgency if it weren't for inspections keeping us on our toes. In 2022, Airmen from the 125th Fighter Wing participated in an expeditionary exercise dubbed ThunderEx 2022. Wing leadership developed the training event to test the 125th Fighter Wing's ability to rapidly deploy and maintain mission capabilities during a chemical warfare attack. We're able to accurately determine actual readiness through these extensive training events, allowing us to pinpoint areas of potential vulnerability and always remain one step ahead of our adversaries.

As we embark on what's sure to be an eventful year, the 125th Fighter Wing will continue to strive for, and achieve, excellence in all that we do. Between real-world deployments and emergency response activations, we will fill the remainder of our time polishing our reputation of readiness -- ensuring our Airmen are prepared to win any fight, any time.



**Command Chief  
Master Sgt.  
David Hogan**  
Command Chief Master  
Sergeant, 125th FW



# 601st Air Operations Center & 101st Air and Space Operations Group

ORGANIZED 2009



**Col. Randolph Lake**  
Commander, 101st AOG

## European Deterrence Initiative Deployment Overview

The personnel of the 601st Air Operations Center (AOC) and the 101st Air and Space Operations Group (AOG) remained busy in 2022, from their no-fail homeland defense mission over the continental United States, Virgin Islands, and Puerto Rico, to providing aerial support to local authorities after natural catastrophes. The AOC is responsible for planning, directing, and assessing air operations for the North American Aerospace Defense Command NORAD and U.S. Northern Command (USNORTHCOM).

In mid-July, the Continental U.S. NORAD Region completed Exercise Falcon Sabre 22, a two-week long exercise focused on refining processes to defend North America against cruise missiles and other air, space, and cyber domain threats. In a first for the organization, the AOC's training and exercise team 100% in-house developed, planned and executed a Tier-1 style event using both 1st Air Force staff and AOC planners to test the full range of aerospace warning and control measures, including developing plans to transition from a peacetime posture to wartime operations. Their efforts trained over 600 people across the enterprise and was lauded by Air Force senior mentors for its complexity and realism, all while honing our skills in defending against near-peer threats.

At the end of September, Col. Randolph Lake, 101st AOG commander, and a 10-person team made up of both Active Guard Reserve and Drill Status Guardsmen worked out of the Emergency Operations Center in Tallahassee assisting with coordination of National Guard movements during Hurricane Ian relief efforts. Additionally, Lt. Col. Rudy Olivo, 101st AOG chaplain, provided chaplain services closer to the disaster area.

The AOC's Air Mobility Division (AMD) oversaw the dispersal of 253,000 gallons of fire retardant from Modular Airborne Fire Fighting System equipped C-130s over the Western United States, and real-time critical weather reconnaissance information via 135 "Hurricane Hunter" missions.

Overall, AMD planned over 600 tanker missions and executed 40 critical alert launches offloading more than 17.7 million pounds of fuel for NORAD's Continental U.S. and Canadian Regions.

The AOC's Intelligence, Surveillance, and Reconnaissance Division (ISRD) provided continuous vigilance against near-peer and extremist threats to the continental U.S. while preparing to provide distributed operational support to the 611 AOC during periods of heightened awareness. The ISRD introduced an innovative common intelligence picture, integrating more decision-quality intelligence into combat operations while fulfilling NORAD and USNORTHCOM commander's digital transformation priorities. Additionally, intelligence personnel deployed to U.S. Forces-Korea participating in a Combined Command Post Training exercise, enriching coordination, and collaboration in mutual defense of the Korean Peninsula.

The 101st Air Communications Squadron (ACOMS) successfully modernized the AOC's generator/power equipment, ensuring 24/7/365 continuity of operations for homeland defense operations. This generator modernization provided uninterrupted services to the AOC. In addition, the 101 ACOMS, in coordination with 325th Communications Squadron, delivered a revitalized Air Combat Command Secure Internet Protocol Router Network Virtual Desktop Infrastructure environment for 900 AOC and Air Force Forces end-users. This solution offered users greater mobility, ease of access, flexibility, and better security. Lastly, the AOC's Mission Defense Team (MDT) designed and engineered a new mission training lab. This repurposed Defensive Cyberspace Operations toolkit enabled Initial Operational Capability training requirements for all AOC MDT operators and saved the AOC over \$400K in weapon system sustainment cost.



**Chief Master Sgt. Kevin Myers**  
Command Chief Master Sergeant, 101st AOG



## 601st Air Operations Center & 101st Air and Space Operations Group (continued)

With a steady increase in flight restrictions from 2021, the AOC's Combat Information Cell's (CIC) general aviation outreach program remained a vital tool in reducing airspace violations throughout the country. The CIC supported four significant security events, including Super LVI, United Nations General Assembly, the State of the Union Address, and 99 VIP travel events. With the help of the Temporary Flight Restriction database, the CIC increased short-notice operations by 361% from last year.

During 2022, the AOC supported four NOBLE DEFENDER operations, a port defense exercise, and multiple air defense exercises in Thule, Greenland, multiple locations in Canada, Puerto Rico, and throughout the continental United States. NOBLE DEFENDER and these air defense exercises demonstrate NORAD's ability to reach and defend from the Arctic all the way to the southern approach of the continental United States from cruise missiles and other airborne threats.

As the men and women of the AOC proudly carry out their no-fail mission and stand guard around-the-clock to provide the air defense shield for our county, rest assured that America's AOC 'has the watch.'

## Florida Youth ChalleNGe Academy

### COMMUNITY BASED PROGRAM



The Florida Youth ChalleNGe Academy (FLYCA) is a community-based program that leads, trains, and mentors at-risk youth so they can become productive citizens. The Academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment, free from outside distractions. In this voluntary program, 16- to 18 year old high school dropouts enter a rigorous 5 ½- month residential phase, based on a military model. During the remaining 12-month post-residential phase, the cadet is matched with a mentor and with the help of their FLYCA case manager works to stay on track and sharpen their skills after graduation.

Since its inception in July 2001, FLYCA has graduated 5,870 cadets from 63 of Florida's 67 counties from the 5 ½-month residential phase. During the residential phase, cadets have the option to participate in credit recovery to return to high school or they can work toward earning their State of Florida High School Diploma through the GED testing service. Through the course of their stay at the Academy, these cadets have contributed over 423,000 hours of service to the communities of Florida, a value of over \$3.04 million. Last year, 223 young people from throughout the state of Florida were directly impacted by Florida's National Guard Youth ChalleNGe program.

The Florida Youth ChalleNGe Academy is governed by the Florida Department of Military Affairs and the Florida National Guard. In addition, the Academy is partnered with the Florida Department of Juvenile Justice, the Florida Department of Children and Families and the Florida Department of Education through the School District of Clay County (SDCC). FLYCA's budget is paid for in part with federal funding and in part from these state partners.

This past year, the Florida Youth ChalleNGe Academy continued to operate and serve Florida's youth through leadership and provide quality education from Clay County District Schools, an important need as several of the cadets entering the program had not attended school for the past few years. Even with that, FLYCA's educationally focused environment resulted in 110 cadets earning their GED along with 51 cadets earning enough school credits to return to high school. FLYCA cadets have also been able to participate in several service to the community events to including helping to feed those in need along with supporting festivals and events throughout the State.



# Soldier and Family Readiness

## PROVIDING HANDS-ON TRAINING

The Florida National Guard (FLNG) Family Programs' staff consists of a trained network of military members, civilian employees, contractors and volunteers working as a team in support of military families. FLNG Family Programs include Soldier and Family Readiness, Child and Youth, Transition Assistance Advisors, Employer Support of The Guard and Reserve (ESGR), and Survivor Outreach Services.

Soldier and Family Readiness Specialists (SFRS) are available to assist service members and their families mitigate challenges and enhance their ability to maintain readiness and well-being. Family Assistance Centers are geographically located throughout the state in order to support military families throughout all stages of contingency and mobilization. SFRS connect service members and families with resources from national and local community organizations. Services include, but are not limited to: legal referral, TRICARE information, personal financial assistance and counseling, DEERS/ID cards, employment assistance, and crisis intervention and referral. All uniformed service members, retired uniformed service personnel, and their family members (to include surviving family members of military personnel), are eligible for assistance. During state emergencies, SFRS will staff the Emergency Family Assistance Center (EFAC) and are ready to assist service members and families 24/7.

Programs supported 379 events, including unit briefings, toy and food drives, Recruiting & Retention events, and Yellow Ribbon events. Our team reached out into the community 1,345 times to build relationships with resource providers that enabled us to resolve 637 assistance cases. SFRS provided information to 6,321 individual soldiers and family members to answer questions or put them in touch with a resource/organization that could help.

SFRS support commanders in executing their unit family readiness responsibilities. This support consists of administrative and logistical assistance to develop a family readiness plan and manage volunteer Soldier & Family Readiness Groups (SFRG). SFRS provide hands-on training and assist in family communication campaigns such as unit newsletters, websites and phone trees. SFRS also assist in coordinating family day activities, providing information briefings, and promoting resilience, well-being, and readiness throughout the deployment cycle.

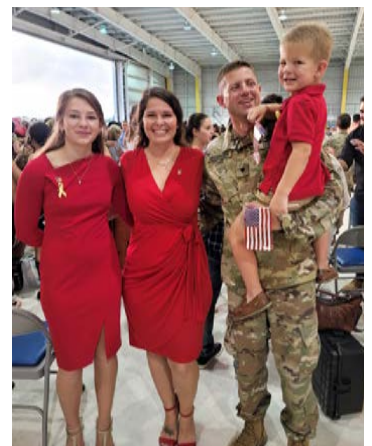
The Child and Youth Program supports the social, emotional and academic needs of military children and youth. It encourages the development of resilience, self-esteem, self-confidence, respect for self and others, team skills, life skills, and leadership abilities through high-quality support services and enrichment programs.

Transition Assistance Advisors (TAA) assist and support qualifying Guard and Reserve service members, veterans, spouses, and families across a wide spectrum of benefits and resources. Assistance is available to services members transitioning from Title 10 active duty as well as their spouses and family members.

Employer Support of the Guard and Reserve (ESGR) informs and educates service members and their civilian employers regarding their rights and responsibilities governed by the Uniformed Services Employment and Reemployment Rights Act of 1994 (USERRA). ESGR does not have statutory authority to enforce, but serves as a neutral, free resource to employers and service members. ESGR's trained ombudsmen provide mediation of issues relating to compliance with USERRA.

Survivor Outreach Services (SOS) is part of the Army Casualty Continuum of Care. It's designed to provide long-term support to surviving families of fallen soldiers. SOS's goal is to reassure survivors that they remain valued members of the Army family who deserve our respect, gratitude and the very best we can provide.

Through these collaborative efforts and partnerships, FLNG Family Programs provides a focus on proactive outreach, community readiness, resilience, and individual and family readiness. These efforts ensure service members and their families are prepared for the challenges of daily life and the many demands and responsibilities often associated with supporting federal and state missions.



# Counterdrug Program

## DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

The Florida National Guard (FLNG) has managed the premier Counterdrug Program (CD) in the Nation for more than 30 years. The Counterdrug Program supports law enforcement agencies and community-based organizations in efforts to reduce the supply and demand for illegal drugs and related transnational criminal activities. The program is committed to providing professional and cost-effective support to federal, state, and local law enforcement and community based organizations with a counter-narcotics nexus. The program implements analytical-driven, effects-based operations to ensure personnel and resources are leveraged in support of interagency partner operational objectives regarding illicit drugs and related transnational crime. This operational approach properly aligns the program's support capabilities in response to Florida's most volatile transnational and domestic threats. The Counterdrug Program executes its support role through critical mission categories, including prevention support through Drug Demand Reduction Outreach (DDRO), Counterdrug Training, interdiction support through Reconnaissance/Observation, and Analytical Support to Law Enforcement Agencies.

The DDRO program provides substance-misuse prevention support to community-based organizations located throughout the state of Florida. This support includes enhanced agency integration, strategic legislative contributions, and the implementation of cross-jurisdictional prevention initiatives. A key DDRO effort for FY22 included the deployment of the virtual "night vision" anti-drug prevention briefing, which is a curriculum that assists educators in meeting the Florida Department of Education's (FDOE) substance-use prevention and mental health education requirements as outlined by the Next Generation Sunshine State Health and Substance-Use Prevention Standards. Night Vision provides students, grades 4-12, with information on the dangers of the five gateway drugs (alcohol, tobacco/vaping, marijuana, prescription pills, and synthetics) and highlights the risks of substance misuse and addiction. This effort, along with others, led to the DDRO program winning their fourth consecutive Secretary of Defense Community Drug Awareness Award. In addition, DDRO assists local leaders in developing and resourcing initiatives designed to reduce drug use in the community through education and prevention as well as being an active partner in the 21st National DEA Take Back Day event. DEA Diversion Control Unit with the assistance of FLNG Counterdrug Personnel and Community Based Organizations (CBO) helped collect 14,292.03 pounds from 18 locations throughout the state.

The Multijurisdictional Counterdrug Task Force Training (MCTFT) provides comprehensive training to interdepartmental agencies, federal, state, and local law enforcement. The curriculum focuses on subjects pertaining to the targeting of illicit narcotics, narco-terrorism, and transnational and domestic criminal organizations. MCTFT employs state-of-the-art training aids and facilities to provide the highest level of relevant training available. Instructors plan and conduct courses at the Camp Blanding Joint Training Center campus, at St. Petersburg College, through Distance Learning, or through Mobile Training Teams (MTT) at no cost to the student or their respective agency.

The Counterdrug Program also provides ground, mobile radar, and/or aerial reconnaissance and observation assets to law enforcement agencies. Law enforcement employ these assets on known and/or suspected transshipment corridors, intermodal transportation hubs, port of entries, or infrastructure where suspected criminal organizations operate. Collectively, these reconnaissance assets specifically target transnational and domestic criminal organizations, drug smuggling, money laundering, marijuana cultivation, illegal drug laboratories, suspected trafficking airstrips, drop zones, trafficking corridors, suspicious aircraft, watercraft, and a multitude of other illicit criminal capabilities.

Counterdrug Program Analysts provide militarily unique analytic skills to process, categorize, and evaluate law enforcement investigative information. Analytical support ranges from tactical level case support to strategic level analysis. Analytical case support focuses on link and tolls analysis, money laundering/financial analysis, subject de-confliction, asset identification, and post collection analysis of documents and digital media. Strategic level support includes the development of drug threat assessments, annual reports, and informational bulletins. Additionally, analysts facilitate the exchange of information between local, state, and federal agencies to synchronize efforts to detect, disrupt, and dismantle criminal organizations that operate nationwide and/or internationally. Transnational criminal organizations participate in drug smuggling, human trafficking, weapons proliferation, and money laundering. These organizations threaten national security and seek opportunities to expand their worldwide influence, control of government entities, and facilitate narco-terrorism. The Counterdrug Program facilitates the convergence of national strategies to combat transnational criminal organizations at the state and local levels.

### COUNTERDRUG PROGRAM SUMMARY FY22

- MCTFT trained 16,635 students across 1,781 agencies/organizations
- FLNG-CD program contributed to seizure of \$213 million in funds/assets, disruption, and interdiction of 41,353 lbs. of illicit drugs
- DDRO assisted in the collection of 14,292.03 pounds of unused or expired medication /narcotics in DEA Diversion Control Unit's National Take Back Day October 29, 2022
- Conducted case analytics resulting the execution of 158 arrests
- A key force multiplier for law enforcement agencies conducting activities against illicit drugs and transnational crime

# PERSONNEL LOCATIONS

ACROSS THE STATE OF FLORIDA FISCAL YEAR 2022

CITY	COUNTY	FULL TIME FEDERAL		FULL TIME STATE	GUARDSMEN	
		ARMY	AIR		ARMY	AIR
Arcadia	Desoto				123	
Avon Park	Polk	14			56	
Bartow	Polk	1			106	
Boca Raton	Palm Beach					
Bonifay	Holmes	6			84	
Boynton Beach	Palm Beach					
Bradenton	Manatee	1			122	
Brandon	Hillsborough					
Brooksville	Hernando	34			92	
Camp Blanding	Clay	152	3	217	1,063	200
Cape Canaveral AFS	Brevard		1			80
Chipley	Washington				73	
Clearwater	Pinellas				1	
Clermont	Lake					
Cocoa	Brevard				104	
Crawfordville	Wakulla					
Crestview	Okaloosa				69	
Crystal River	Citrus	8			170	
Dade City	Pasco	1			71	
Daytona Beach	Volusia					
Deland	Volusia				58	
Deltona	Volusia					
Eustis	Lake				87	
Ft. Lauderdale	Broward	2			163	
Ft. Myers	Lee				50	
Ft. Pierce	St. Lucie				125	
Gainesville	Alachua				91	
Gibsonton	Hillsborough					
Green Cove Springs	Clay					
Haines City	Polk	28			88	
Hollywood	Broward					
Homestead	Dade	4			99	
Homestead AFRB	Dade					
Jacksonville	Duval	82	168	52	784	849
Kissimme	Polk					
Lake City	Columbia	8			109	
Lakeland	Polk	1			106	
Lake Mary	Polk					
Lake Wales	Polk				120	
Lake Worth	Polk					
Land O Lakes	Pasco					
Leesburg	Lake				142	
Lehigh Acres	Lee					
Live Oak	Suwannee				127	
MacDill AFB	Hillsborough		5		33	175
Margate	Broward					

CITY	COUNTY	FULL TIME FEDERAL		FULL TIME STATE		GUARDSMEN	
		ARMY	AIR			ARMY	AIR
Marianna	Jackson	2				98	
Melbourne	Brevard					180	
Miami	Dade	14				174	
Middleburg	Clay						
Midway	Gadsden						
Miramar	Broward	2				720	
New Port Richie	Pasco						
Ocala	Marion					236	
Odessa	Hillsborough						
Orange Park	Clay						
Orlando	Orange	4				324	
Oviedo	Seminole						
Palatka	Putnam					48	
Palm Bay	Brevard						
Palm Coast	Flagler					330	
Palm Springs	Palm Beach						
Palmetto	Manatee					55	
Panama City	Bay	1				89	
Parrish	Manatee						
Patrick AFB	Brevard						
Pembroke Pines	Broward						
Pensacola	Escambia	7				175	
Pinellas Park	Pinellas	10				675	
Plant City	Hillsborough	13		2		160	
Punta Gorda	Charlotte						
Quincy	Gadsden			1		142	
Riverview	Hillsborough						
Ruskin	Hillsborough						
Saint Augustine	St. Johns	159	8	176		299	30
Saint Cloud	Osceola						
Saint Petersburg	Pinellas	4		2		83	
Sanford	Seminole					133	
Sarasota	Sarasota	14				118	
Spring Hill	Hernando						
Starke	Bradford					136	
Steinhatchee	Taylor						
Tallahassee	Leon	7				179	
Tampa	Hillsborough	17				100	
Tavares	Lake	10					
Titusville	Brevard	5					
Tyndall AFB	Bay		42				148
Valrico	Hillsborough						
Wauchula	Hardee					46	
Wellington	Palm Beach						
West Palm Beach	Palm Beach	16		1		405	
Winter Haven	Polk					78	
Zephyrhills	Pasco						
<b>TOTAL</b>		<b>627</b>	<b>227</b>	<b>451</b>		<b>9,299</b>	<b>1,482</b>

# FEDERAL APPROPRIATIONS

## FLORIDA NATIONAL GUARD

### FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses (Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	\$6,568,733.00
Human Resources Expenses (Civilian Technician and Active Guard & Reserve Pay and Travel)	\$166,913,054.97
Recruiting and Retention Expenses (New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	\$5,886,346.00
Intelligence; Strategic Plans and Policy Expenses (Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	\$8,411,259.00
Counterdrug Expenses (State Plans (Intel/DDR/RECON), Training, Substance Abuse)	\$12,182,000.00
Aviation Expenses (OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	\$4,052,800.00
Logistics Expenses (OPTEMPO-Ground (all less aircraft), Transformation/RESET)	\$27,211,570.00
Construction and Facility Management Expenses (Facility Maintenance, Environmental Compliance Activities, Military Construction)	\$29,311,300.00
Communications and Automation Expenses (Computers, Data Storage, Software Licensing, Equipment)	\$3,646,000.00
Operations and Training Expenses (Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	\$78,087,220.00
<b>TOTAL FLORIDA ARMY NATIONAL GUARD</b>	<b>\$342,270,282.97</b>



**FLORIDA AIR NATIONAL GUARD**

Civilian Pay	\$22,333,000.00
State Agreements	\$3,952,300.00
Transportation	\$213,000.00
Communications / Information Technology	\$187,700.00
Real Property Maintenance	\$2,639,100.00
Recruiting & Advertising	\$76,600.00
Base Operating Support (Services, Travel, Supplies)	\$4,303,300.00
Fly Supply / Equipment / Aviation Fuel	\$132,300.00
CBRNE Enhanced Response Force Package (CERFP)	\$199,100.00
Medical	\$66,800.00
Environmental	\$13,800.00
Counterdrug Programs	\$80,000.00
State Partnerships Pay and Travel	\$28,100.00
Military Payroll	\$97,670,800.00
Clothing	\$223,700.00
Subsistence	\$55,700.00
Annual Training Travel	\$1,111,500.00
Non-Prior Service Training Travel	\$82,900.00
School Travel	\$1,420,300.00
Special Training Travel	\$233,700.00
AGR Permanent Change of Station	\$325,700.00
<b>TOTAL FLORIDA AIR NATIONAL GUARD</b>	<b>\$135,349,400.00</b>

**TOTAL FLORIDA ARMY AND AIR NATIONAL GUARD**

**\$477,619,682.97**



# DEPARTMENT OF MILITARY AFFAIRS

## GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 21-22
Salaries and Benefits		\$8,450,196.00
Other Personal Services (OPS)		\$54,533.00
Expenses		\$6,493,881.00
Operating Capital Outlay		\$277,936.00
Replacement Vehicles		\$65,000.00
Information Technology		\$48,437.00
National Guard Tuition Assistance		\$5,167,900.00
Contracted Services		\$846,850.00
Maintenance and Operations Contracts		\$140,500.00
Public Assistance - State Operations		\$2,362,200.00
Workers' Compensation - SAD		\$179,475.00
Mobile Data Terminal Systems		-
Service Charge - Personnel		\$33,931.00
Data Processing Services		\$27,947.00
<b>Total General Revenue</b>		<b>\$24,148,786.00</b>

Camp Blanding Management Trust Fund	Approved Budget	FY 21-22
Salaries and Benefits		\$1,493,461.00
Expenses		\$20,202.00
Operating Capital Outlay		-
Replacement Vehicles		\$50,000.00.00
Contracted Services		\$2,000.00.00
Maintenance and Operations Contracts		-
Risk Management Insurance		\$279,076.00
Service Charge - Personnel		\$7,529.00
<b>Total Camp Blanding Trust Fund</b>		<b>\$1,852,268.00</b>





<b>Federal Grants Trust Fund</b>	<b>Approved Budget</b>	<b>FY 21-22</b>
Salaries and Benefits		\$16,732,211.00
Other Personal Services (OPS)		\$87,000.00
Expenses		\$10,323,596.00
Operating Capital Outlay		\$1,131,000.00
Food Products - Youth ChalleNGe		\$500,000.00
Replacement Vehicles		\$44,000.00
Projects/Contracts/Grants - St. Petersburg College		\$2,000,000.00
Information Technology		-
Contracted Services		\$6,028,115.00
Maintenance and Operations Contracts		\$920,000.00
Lease / Purchase / Equipment		\$30,000.00
Service Charge - Personnel		\$96,918.00
<b>Total Federal Grants Trust Fund</b>		<b>\$37,892,840.00</b>

<b>Emergency Response Trust Fund</b>	<b>Approved Budget</b>	<b>FY 21-22</b>
Public Assistance - State Operations		\$510,000.00
<b>Total Federal Grants Trust Fund</b>		<b>\$510,000.00</b>

<b>Federal Law Enforcement Trust Fund</b>	<b>Approved Budget</b>	<b>FY 21-22</b>
Expenses		\$305,000.00
Operating Capital Outlay		\$200,000.00
G/A to Community Services		\$99,600.00
Contracted Services		\$10,400.00
Maintenance and Operations Contracts		\$10,000.00
<b>Total Federal Equitable Sharing - Law Enforcement Trust Fund</b>		<b>\$625,000.00</b>
<b>Total State Operational Budget</b>		<b>\$65,028,894.00</b>

<b>Capital Improvement Program</b>	<b>Approved Budget</b>	<b>FY 21-22</b>
General Revenue		\$77,025,468.00
Camp Blanding Management Trust Fund		\$400,000.00
Federal Grants Trust Fund		\$16,161,647.00
Federal Law Enforcement Trust Fund		\$1,600,000.00
<b>Total Capital Improvement</b>		<b>\$ 95,187,115.00</b>

<b>Total State Resources</b>		<b>\$ 160,216,009.00</b>
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# DEPARTMENT OF MILITARY AFFAIRS

## PROPERTY AND FACILITIES 2022

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$5,754,477.00	10.00		\$5,031,765.00
AVON PARK READINESS CENTER	1971	State	Lease	\$5,929,669.00	10.00		\$5,352,367.00
AVON PARK (UTES)	1984	Federal	Licenses	\$4,373,352.00	14.60		N/A
AVON PARK (RANGES)	1984	Federal	Licenses	\$541,260.00	41.40		N/A
BARTOW READINESS CENTER	1974	City	Lease	\$5,816,059.00	10.00		\$5,323,475.00
BONIFAY READINESS CENTER	1954	State	Deed	\$11,443,881.00	7.00		\$3,968,142.00
BRADENTON READINESS CENTER	1971	City	Lease	\$11,913,561.00	7.15		\$4,449,899.00
BROOKSVILLE (ARMORY)	1992	County	Lease	\$6,895,662.00	14.00		\$7,803,306.00
BROOKSVILLE RC AASF 2 C23	2000	County	Lease	\$21,563,858.00	4.76		\$17,715,570.00
CAMP BLANDING TRAINING CENTER	1939	State	Deed		73000.00		N/A
CBJTC ACUB	2004	State	Deed	Land Only	8736.71	Land Only	Land Only
CBJTC BULLARD ARMORY	1984	State	Deed	\$15,508,619.00	0.00	Land is included in 73,000AC	\$15,508,619.00
CBJTC YOUTH CHALLENGE	1977	State	MOA	\$16,751,292.00	0.00	Land is included in 73,000AC	N/A
CBJTC SPECIAL FORCES	1977	State	Deed	\$3,785,458.00	0.00	Land is included in 73,000AC	\$3,785,458.00
CBJTC EOD READINESS CENTER	2014	State	Deed	\$3,314,505.00	0.00	Land is included in 73,000AC	\$3,314,505.00
CBJTC 2-111TH AVN	1940	State	Deed	\$3,247,635.00	0.00	Land is included in 73,000AC	\$3,247,635.00
CBJTC G4 OPS BLDG	2017	State	Deed	\$899,515.00	0.00	Land is included in 73,000AC	\$899,515.00
CBJTC 927TH CSSB	1992	State	Deed	\$2,945,421.00	0.00	Land is included in 73,000AC	\$1,913,427.00
CBJTC ENG DET	1977	State	Deed	\$814,546.00	0.00	Land is included in 73,000AC	\$814,546.00
CBJTC-AIR NATIONAL GUARD SITES	1993	Federal	Licenses	\$21,889,348.00	0.00	Land is included in 73,000AC	N/A
CHIPLEY RC	1958	State	Deed	\$6,830,178.00	2.74		\$5,345,843.00
COCOA READINESS CENTER	1957	City	Lease	\$5,588,576.00	4.00		\$4,922,025.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$6,200,391.00	4.15		\$5,160,864.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$11,203,005.00	18.00		\$7,234,347.00
DADE CITY READINESS CENTER	1955	State	Deed	\$5,424,523.00	1.30		\$5,379,907.00
DELAND READINESS CENTER	1955	State	Deed	\$7,459,197.00	3.10		\$5,791,237.00
EUSTIS READINESS CENTER	1954	City	Lease	\$5,807,552.00	1.60		\$4,617,593.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	Leased Bldg	0.00	Private Lease	N/A
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$11,017,890.00	5.80		\$5,811,461.00
FORT MYERS READINESS CENTER	1955	County	Lease	\$6,234,787.00	3.63		\$4,390,889.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$8,198,928.00	5.50		\$5,167,524.00
GAINESVILLE ALACHUA COUNTY	2019	State	Lease	Land Only	53.00	Land Only	N/A
GAINESVILLE LEASE	2018	County	Lease	Leased Bldg	0.00	Private Lease	N/A
GAINESVILLE 39TH	1965	State	Lease	\$3,353,680.00	57.03		\$2,951,273.00
HAINES CITY READINESS CENTER	1976	City	Lease	\$12,095,066.00	8.38		\$4,753,414.00
HOMESTEAD ARS	1955	Federal	Lease	\$10,712,495.00	10.00		\$8,068,031.00
JACKSONVILLE-ANG BASE	1968	Federal	Licenses		332.00		AIR NATIONAL GUARD
JACKSONVILLE CECIL FIELD RC	1962	State	Lease	\$13,725,652.00	4.00	Facility 00013	\$13,366,285.00
JACKSONVILLE CECIL FIELD #858	1969	City	Lease	\$73,572,527.00	6.82	Facility 858	\$6,778,671.00
JACKSONVILLE SNYDER RC	1973	City	Lease	\$13,991,173.00	24.98		\$10,853,579.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	Land Only	26.41	In Progress	N/A
LAKE CITY READINESS CENTER	1959	City	Lease	\$8,254,774.00	6.84		\$5,540,938.00
LAKELAND READINESS CENTER	1974	State	Deed	\$9,417,273.00	10.00		\$6,298,638.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$6,753,909.00	6.53		\$6,689,138.00
LEESBURG READINESS CENTER	1950	City	Lease	\$4,260,977.00	2.10		\$4,240,187.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$5,397,769.00	8.50		\$4,752,482.00
MACDILL AFB - SOD-C	1988	Federal	Licenses	\$1,810,337.00	1.28		\$1,810,337.00

DEPARTMENT OF MILITARY AFFAIRS PROPERTY AND FACILITIES

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MARIANNA READINESS CENTER	1958	State	Deed	\$5,700,402.00	5.00		\$5,284,643.00
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$6,509,512.00	7.00		\$2,222,332.00
MIAMI READINESS CENTER	1980	State	Deed	\$18,517,293.00	5.70		\$14,711,184.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$36,607,537.00	30.00		\$33,583,644.00
MIRAMAR TRAINING CENTER	1979	Federal	Licenses	Training Site	291.76		N/A
OCALA READINESS CENTER	1985	City	Lease	\$6,973,437.00	10.02		\$6,971,529.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$11,027,117.00	6.50		\$6,637,879.00
ORLANDO READINESS CENTER	1958	City	Lease	\$10,082,192.00	5.00		\$9,330,372.00
PALATKA READINESS CENTER	1958	City	Lease	\$5,604,557.00	1.60		\$5,572,004.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	\$21,744,387.00	55.00		\$21,744,387.00
PALMETTO READINESS CENTER	1963	City	Lease	\$8,086,399.00	5.00		\$5,307,010.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$10,375,349.00	5.00		\$10,319,996.00
PANAMA CITY READINESS CENTER		County	Lease	Land Only	24.30	In Progress	
PENSACOLA (ELLYSON FIELD)	1983	County	Lease	\$15,376,753.00	14.21	Facility 00008	\$12,201,557.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$9,028,015.00	12.80		\$6,864,984.00
QUINCY READINESS CENTER	1989	County	Lease	\$9,997,104.00	14.53		\$9,869,989.00
SANFORD READINESS CENTER	1938	State	Deed	\$5,450,819.00	3.00		\$5,002,501.00
SARASOTA READINESS CENTER	1957	State	Deed	\$10,631,080.00	2.74		\$8,158,872.00
ST AUGUSTINE MARK LANCE RC	1957	City	Lease	\$7,160,069.00	3.00		\$6,327,499.00
ST AUGUSTINE ENSSLIN RC	1993	State	Deed	\$29,902,950.00	18.35		\$25,738,519.00
ST AUGUSTINE C-12	1993	County	Lease	\$2,956,615.00	2.05		\$2,922,692.00
ST AUGUSTINE USPFO	1985	County	Lease	\$7,748,597.00	2.75		\$6,107,756.00
ST AUGUSTINE SFB COMPLEX	1763	State	Deed	\$27,042,133.00	6.74	All 26 buildings located on campus	\$13,810,701.00
ST PETERSBURG READINESS CTR	1958	State	Deed	\$8,339,597.00	6.00		\$7,350,577.00
PINELLAS PARK AFRC/ARNG TENANT	2004	Federal	Licenses	USAR Owned	0.00	ARNG is Tenant	\$-
PINELLAS PARK 48TH CST	2015	Federal	Licenses	\$4,543,492.00	2.84		\$4,543,492.00
STARKE READINESS CENTER	1967	State	Deed	\$7,793,536.00	12.00		\$5,409,218.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$13,715,340.00	19.47		\$11,643,239.00
TAMPA READINESS CENTER	1940	State	Deed	\$7,894,819.00	10.37		\$2,511,689.00
TITUSVILLE FMS #18	1993	Private	Lease	Leased Bldg	1.00	Private Lease	N/A
WAUCHULA READINESS CENTER	1995	State	Deed	\$11,693,517.00	8.86		\$8,453,068.00
W PALM BCH/BABCOCK CTR	1969	Federal	Licenses	\$9,147,333.00	3.71		\$5,093,082.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$23,166,234.00	18.77		\$19,718,116.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$6,846,798.00	3.30		\$6,846,798.00
ZEPHYRHILLS READINESS CENTER	2022	State	Deed	\$2,500,000.00	25.00	In Progress	
<b>TOTALS</b>				<b>\$742,861,760.00</b>			<b>\$499,312,221.00</b>

COLOR CODE & DESCRIPTION

Figures came from the PRIDEWEB database which is the National Guard Bureau's office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress / Design
Land
Private Lease
Florida Air National Guard
Tenants

The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments, to honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

**The Florida National Guard Foundation can be found online at:**  
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