



THE STATE OF FLORIDA  
**JUSTICE ADMINISTRATIVE COMMISSION**

227 North Bronough Street, Suite 2100  
Tallahassee, Florida 32301



**Alton L. "Rip" Colvin, Jr.**  
Executive Director

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[www.justiceadmin.org](http://www.justiceadmin.org)

Justice Administration  
Tallahassee, Florida

September 30, 2021

Chris Spencer, Director  
Office of Policy and Budget  
Executive Office of the Governor  
1702B Capitol  
Tallahassee, Florida 32399-0001

Eric Pridgeon, Staff Director  
House Appropriations Committee  
221 Capitol  
Tallahassee, Florida 32399-1300

Tim Sadberry, Staff Director  
Senate Committee on Appropriations  
201 Capitol  
Tallahassee, FL 32399-1300

Dear Directors:

Pursuant to Chapter 216, Florida Statutes, the Long Range Program Plan (LRPP) for the Department of Justice Administration is submitted in the format prescribed in the budget instructions. The information provided electronically and contained herein is a true and accurate presentation of our mission, goals, objectives and measures for the Fiscal Year 2022-23 through Fiscal Year 2026-27. The internet website address that provides the link to the LRPP located on the Florida Fiscal Portal is <https://www.justiceadmin.org/ClientAgencies/budget.aspx>. This submission has been approved by me as Executive Director of the Justice Administrative Commission on behalf of all agencies within the Department.

Sincerely,

Alton L. "Rip" Colvin, Jr.  
Executive Director

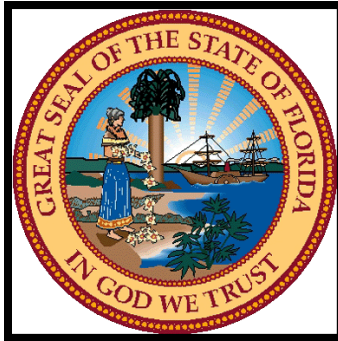
**COMMISSIONERS**

**Diamond R. Litty, Chair**  
*Public Defender, 19<sup>th</sup> Circuit*  
**Kathleen A. Smith**  
*Public Defender, 20<sup>th</sup> Circuit*  
**Brian Haas**  
*State Attorney, 10<sup>th</sup> Circuit*  
**Jack Campbell**  
*State Attorney, 2<sup>nd</sup> Circuit*



**Justice Administrative Commission  
Long-Range Program Plan  
FY 2022-23 through 2026-27**

**Alton L. “Rip” Colvin, Jr.  
Executive Director  
227 N. Bronough St., Suite 2100  
Tallahassee, FL 32301**



## **STATEWIDE GUARDIAN AD LITEM OFFICE**

### **Long Range Program Plan**

Fiscal Years 2022-2023 through 2026-2027

September 15, 2021

Dennis W. Moore, Esq.  
Interim Executive Director

PO Box 10628  
Tallahassee, Florida 32302

Phone: (850) 922-7213  
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## **OFFICES OF THE STATE ATTORNEY**

### **LONG RANGE PROGRAM PLAN FY 2022-23 THROUGH FY 2026-27**

**September 30, 2021**

**Honorable Ginger Bowden Madden  
State Attorney, First Judicial Circuit**

**Honorable Katherine F. Rundle  
State Attorney, Eleventh Judicial Circuit**

**Honorable Jack Campbell  
State Attorney, Second Judicial Circuit**

**Honorable Ed Brodsky  
State Attorney, Twelfth Judicial Circuit**

**Honorable John Durrett  
State Attorney, Third Judicial Circuit**

**Honorable Andrew H. Warren  
State Attorney, Thirteenth Judicial Circuit**

**Honorable Melissa W. Nelson  
State Attorney, Fourth Judicial Circuit**

**Honorable Larry Basford  
State Attorney, Fourteenth Judicial Circuit**

**Honorable William Gladson  
State Attorney, Fifth Judicial Circuit**

**Honorable David A. Aronberg  
State Attorney, Fifteenth Judicial Circuit**

**Honorable Bruce Bartlett  
State Attorney, Sixth Judicial Circuit**

**Honorable Dennis W. Ward  
State Attorney, Sixteenth Judicial Circuit**

**Honorable R. J. Larizza  
State Attorney, Seventh Judicial Circuit**

**Honorable Harold F. Pryor  
State Attorney, Seventeenth Judicial Circuit**

**Honorable Brian Kramer  
State Attorney, Eighth Judicial Circuit**

**Honorable Philip G. Archer  
State Attorney, Eighteenth Judicial Circuit**

**Honorable Monique Worrell  
State Attorney, Ninth Judicial Circuit**

**Honorable Tom Bakkedahl  
State Attorney, Nineteenth Judicial Circuit**

**Honorable Brian Haas  
State Attorney, Tenth Judicial Circuit**

**Honorable Amira Dajani Fox  
State Attorney, Twentieth Judicial Circuit**





## **OFFICES OF THE PUBLIC DEFENDER**

### **LONG RANGE PROGRAM PLAN FY 2022-23 THROUGH FY 2026-27**

**September 30, 2021**

**Honorable Bruce Miller  
Public Defender, First Judicial Circuit**

**Honorable Carlos J. Martinez  
Public Defender, Eleventh Judicial Circuit**

**Honorable Jessica Yeary  
Public Defender, Second Judicial Circuit**

**Honorable Larry L. Eger  
Public Defender, Twelfth Judicial Circuit**

**Honorable Cliff Wilson  
Public Defender, Third Judicial Circuit**

**Honorable Julianne M. Holt  
Public Defender, Thirteenth Judicial Circuit**

**Honorable Charles Cofer  
Public Defender, Fourth Judicial Circuit**

**Honorable Mark Sims  
Public Defender, Fourteenth Judicial Circuit**

**Honorable Mike Graves  
Public Defender, Fifth Judicial Circuit**

**Honorable Carey Haughwout  
Public Defender, Fifteenth Judicial Circuit**

**Honorable Sara Mollo  
Public Defender, Sixth Judicial Circuit**

**Honorable Robert Lockwood  
Public Defender, Sixteenth Judicial Circuit**

**Honorable Matthew Metz  
Public Defender, Seventh Judicial Circuit**

**Honorable Gordon Weekes  
Public Defender, Seventeenth Judicial Circuit**

**Honorable Stacy A. Scott  
Public Defender, Eighth Judicial Circuit**

**Honorable Blaise Trettis  
Public Defender, Eighteenth Judicial Circuit**

**Honorable Robert Wesley  
Public Defender, Ninth Judicial Circuit**

**Honorable Diamond R. Litty  
Public Defender, Nineteenth Judicial Circuit**

**Honorable Rex Dimmig  
Public Defender, Tenth Judicial Circuit**

**Honorable Kathleen A. Smith  
Public Defender, Twentieth Judicial Circuit**



**OFFICES OF THE PUBLIC DEFENDER – APPELLATE**

**LONG RANGE PROGRAM PLAN  
FY 2022-23 THROUGH FY 2026-27**

**September 30, 2021**

**Honorable Jessica Yeary  
Public Defender, Second Judicial Circuit**

**Honorable Matthew Metz  
Public Defender, Seventh Judicial Circuit**

**Honorable Rex Dimmig  
Public Defender, Tenth Judicial Circuit**

**Honorable Carlos J. Martinez  
Public Defender, Eleventh Judicial Circuit**

**Honorable Carey Haughwout  
Public Defender, Fifteenth Judicial Circuit**



# **Long Range Program Plan FY 2022-23 through 2026-27**

**Capital Collateral Regional Counsels -  
Northern, Middle and Southern Regions**

**September 30, 2021**



**OFFICES OF CRIMINAL CONFLICT AND CIVIL  
REGIONAL COUNSELS**

**LONG RANGE PROGRAM PLAN  
FY 2022-23 THROUGH FY 2026-27**

**September 30, 2021**

**Candice Brower  
Regional Counsel, First Region**

**Ita Neymotin  
Regional Counsel, Second Region**

**Eugene Zenobi  
Regional Counsel, Third Region**

**Antony Parker Ryan  
Regional Counsel, Fourth Region**

**Jeffrey D. Deen  
Regional Counsel, Fifth Region**

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## AGENCY MISSION AND GOALS

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### JUSTICE ADMINISTRATIVE COMMISSION

**Mission:** *Provide Superior Services*

*To support the entities we serve and Florida's judicial system with fiscal controls, best practices, and exemplary service.*

*The Justice Administrative Commission (JAC) administratively serves the judicial-related offices (JROs) of State Attorney, Public Defender, Criminal Conflict and Civil Regional Counsel, Capital Collateral Regional Counsel, and the Statewide Guardian ad Litem Program. The JAC also performs compliance and financial review of court-appointed attorney and due process vendor bills.*

**Priority #1 Goal:**

*Provide quality administrative services.*

### STATEWIDE GUARDIAN AD LITEM

**Mission:** *"I am for the Child"*

**Goals:**

- 1. To provide a guardian ad litem to represent all abused, abandoned and neglected children in court and to advocate for their best interests, including their legal interests.*
- 2. To conduct an independent investigation of a child's circumstances, provide reports and recommendations to the court on the child's best interests, and give the child a voice in court.*
- 3. To maintain a consistent core program of training and professional certification for GAL staff and volunteers incorporating evidence based practice and trauma informed training as well as facts surrounding equity and diversity in child advocacy.*

### STATE ATTORNEY

**Mission:** *Seeking Justice for Florida*

*"The prosecutor is the representative, not of an ordinary party in a controversy, but of sovereignty whose obligation to govern impartially is as compelling as its obligation to govern at all; and whose interest, therefore, in a criminal prosecution is not that it win a case, but that justice shall be done."*

*Justice Southerland  
Berger vs U.S. 295 U.S. 78 (1935)*

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## AGENCY MISSION AND GOALS

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### STATE ATTORNEY

**Priority #1 Goal:**

*To pursue justice through prosecution of all criminal cases presented to the State Attorney over the next five years in an effective, efficient and timely manner.*

**Priority #2 Goal:**

*To recruit and retain qualified and experienced Assistant State Attorneys to handle the increased caseloads and sophisticated prosecutions on behalf of the people of the State of Florida.*

### PUBLIC DEFENDER

**Mission:** *Protect the rights of the indigent accused under the United States Constitution, Florida Constitution, and fulfill obligations and responsibilities under Chapters 27, 394, and 985, Florida Statutes; the Criminal, Juvenile, and Appellate Rules of Procedure; and the Florida Rules of Professional Conduct.*

**Priority #1 Goal:**

*Provide fair and equitable salaries and benefits for employees to improve retention, reduce attorney turnover, and ensure continuity of legal representation.*

**Priority #2 Goal:**

*Establish standard caseloads for felony attorneys at 200 cases per year, misdemeanor attorneys at 400 cases per year, and juvenile attorneys at 250 cases per year.*

### PUBLIC DEFENDER APPELLATE

**Mission:** *Protect the rights of the indigent accused under the United States Constitution, Florida Constitution, and fulfill obligations and responsibilities under Chapters 27, 394, and 985, Florida Statutes; the Criminal, Juvenile, and Appellate Rules of Procedure; and the Florida Rules of Professional Conduct.*

**Priority #1 Goal:**

*Provide fair and equitable salaries and benefits for employees to improve retention, reduce turnover, and ensure continuity of legal representation.*

**Priority #2 Goal:**

*Establish reasonable caseloads for appellate attorneys and process appeals in a timely manner.*

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## AGENCY MISSION AND GOALS

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### CAPITAL COLLATERAL REGIONAL COUNSEL

*Capital Collateral Regional Counsel (CCRC) Purpose: To provide legal representation for individuals who have received the death penalty and for whom state laws provide post-conviction reviews of their judgement of conviction and sentences.*

**Mission:** *Assure capital justice*

*Chapter 27 Part IV, Florida Statutes and Rules 3.851 and 3.852 of the Florida Rules of Criminal Procedure govern the CCRC's responsibility for collecting and analyzing public records of all assigned post death penalty conviction cases, investigating each case, and providing legal representation within state and federal courts performing post-conviction review.*

**Goal:**

*To assure justice prevails, on a timely basis, by providing competent legal representation and a fair hearing during state and federal court post-conviction review processes.*

### OFFICES OF CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSELS (OCCRC)

**Mission:** *Protect constitutional and statutory rights in a cost effective manner.*

**Priority #1 Goal:**

*To ensure cases are processed in a timely and cost effective manner.*

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## AGENCY OBJECTIVES

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### JUSTICE ADMINISTRATIVE COMMISSION

**Goal 1 Objective 1:**

*Accurately and efficiently process transactions for the JAC, and, on behalf of, the 49 JROs we administratively serve.*

**Goal 1 Objective 2:**

*Review court-appointed counsel and due process vendor invoices for compliance with contractual and statutory requirements, as well as the Department of Financial Services' rules and regulations.*

### STATEWIDE GUARDIAN AD LITEM

**Priority #1:**

*Provide effective independent advocacy and legal representation for every child subject to the jurisdiction of Florida's dependency court.*

**Priority #2:**

*Advocate for improved outcomes, including timely permanency, for Florida's abused, abandoned, and neglected children.*

**Priority #3:**

*Recruit and train volunteer advocates for children.*

### STATE ATTORNEY

**Goal 1 Objective:**

*Maximize the number and percentage of habitual and violent felony offenders who receive enhanced sentences.*

**Goal 2 Objective:**

*Reduce Assistant State Attorney turnover rate by increasing entry-level and mid-level salaries.*



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## AGENCY OBJECTIVES

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### **PUBLIC DEFENDER**

#### **Goals 1 & 2 Objective:**

*Provide quality representation to all appointed clients and thereby protect the constitutional and statutory rights of all citizens.*

### **PUBLIC DEFENDER APPELLATE**

#### **Goals 1 & 2 Objective:**

*Provide quality representation to all appointed clients and thereby protect the constitutional and statutory rights of all citizens.*

### **CAPITAL COLLATERAL REGIONAL COUNSEL (CCRC)**

#### **Goal 1 Objective:**

*To competently achieve the completion of death penalty post-conviction review by state and federal courts.*

### **OFFICES OF CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSELS (OCCRC)**

#### **Goal 1 Objective:**

*Appeals: File initial appellate briefs within 30 days of receipt of record.*

*Criminal: Close misdemeanor cases within 120 days of appointment.*

*Dependency: In cases where there is either an adjudication or a withhold of adjudication, file a case plan to be approved by the court within 90 days of appointment.*

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**JUSTICE ADMINISTRATIVE COMMISSION**

**Outcome: Number of transactions processed on behalf of the JROs.**

<b>Baseline/Year 2020-21</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
287,256	382,280	386,103	389,964	393,864	397,803

**Outcome: Number of court appointed counsel and due process vendor invoices processed.**

<b>Baseline/Year 2020-21</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
53,552	64,795	65,443	66,097	66,758	67,726

**Note: The projected numbers are based on pre-COVID-19 transaction and invoice counts.**

**STATEWIDE GUARDIAN AD LITEM**

**Outcome: Average number of children represented.**

<b>Baseline</b>					
<b>FY 2020/21</b>	<b>FY2022/23</b>	<b>FY2023/24</b>	<b>FY2024/25</b>	<b>FY2025/26</b>	<b>FY2026/27</b>
23,157	24,616	26,064	26,644	27,512	28,092

Explanation: The baseline number is the average of 12 months of point-in-time data, from July 1 of one year to June 30 of the next. Point-in-time monthly counts and averages of those counts significantly understate the total number of children served by the Program in a given year, because such counts are not cumulative. During FY 20/21, the Guardian ad Litem Program represented a cumulative total of 34,879 individual children throughout the entire year.

**Outcome: Average percent of children represented.**

<b>Baseline</b>					
<b>FY 2020/21</b>	<b>FY2022/23</b>	<b>FY2023/24</b>	<b>FY2024/25</b>	<b>FY2025/26</b>	<b>FY2026/27</b>
75.2%	85%	90%	92%	95%	97%

Explanation: The percentages reflected in the chart above show the average proportion of children in the dependency system appointed to the GAL Program as compared to the total number of children with a dependency case as identified by the Office of the State Courts Administrator (OSCA). It is determined by taking an average of the number served at a point in time each month. The percentages above are based on a total of 28,372 children eligible for appointment of a GAL at the time of submission of this Program Plan.

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATEWIDE GUARDIAN AD LITEM**

**Outcome: Percent of cases closed with Permanency Goal achieved.**

<u>Baseline</u>					
<b>FY 2020/21</b>	<b>FY2022/23</b>	<b>FY2023/24</b>	<b>FY2024/25</b>	<b>FY2025/26</b>	<b>FY2026/27</b>
64.7%	63%	66%	69%	72%	75%

Explanation: Federal child welfare standards measure achievement of permanency through reunification with family, adoption, or a permanent guardianship arrangement. Court supervision and case management by the Department of Children and Families (DCF), Community Based Care Lead Agencies and Case Management Agencies is terminated when permanency is achieved. The GAL Program defines permanency as being achieved when an order closing the case to reunification, adoption or permanent guardianship is entered.

**Outcome: Number of new volunteers certified as a GAL.**

<u>Baseline</u>					
<b>FY 2020/21</b>	<b>FY2022/23</b>	<b>FY2023/24</b>	<b>FY2024/25</b>	<b>FY2025/26</b>	<b>FY2026/27</b>
2,043	2,116	2,216	2,316	2,416	2,516

Explanation: This is the cumulative number of new volunteers certified during the fiscal year.

**Outcome: Average number of active volunteers.**

<u>Baseline</u>					
<b>FY 2020/21</b>	<b>FY2022/23</b>	<b>FY2023/24</b>	<b>FY2024/25</b>	<b>FY2025/26</b>	<b>FY2026/27</b>
11,230	10,117	10,250	10,350	10,450	10,550

Explanation: This number is the average of monthly point-in-time counts of certified volunteers.

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY**

**STATE ATTORNEY, FIRST JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	146	26	26	26	26	26
Offenders for whom the Court orders enhanced sentencing	91	26	26	26	26	26
Percentage of offenders sentenced by the Court to an enhanced sentence	62%	100%	100%	100%	100%	100%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
15.6%	30.88%	30.88%	30.88%	30.88%	30.88%

**STATE ATTORNEY, SECOND JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who received enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	152	200	200	200	200	200
Offenders for whom the Court orders enhanced Sentencing	53	75	75	75	75	75
Percentage of offenders sentenced by the Court to an enhanced sentence	37%	38%	38%	38%	38%	38%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
33.4%	25%	25%	25%	25%	25%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, THIRD JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	7	100	100	100	100	100
Offenders for whom the Court orders enhanced sentencing	6	30	30	30	30	30
Percentage of offenders sentenced by the Court to an enhanced sentence	85.7%	30%	30%	30%	30%	30%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
13.6%	15%	15%	15%	15%	15%

**STATE ATTORNEY, FOURTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	303	303	303	303	303	303
Offenders for whom the Court orders enhanced sentencing	300	300	300	300	300	300
Percentage of offenders sentenced by the Court to an enhanced sentence	99%	99%	99%	99%	99%	99%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
21%	21%	21%	21%	21%	21%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, FIFTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2001-02 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	320	377	387	397	407	417
Offenders for whom the Court orders enhanced sentencing	168	371	381	391	401	411
Percentage of offenders sentenced by the Court to an enhanced sentence	52.50%	98%	98%	98%	98%	98%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
20.59%	12%	12%	12%	12%	12%

**STATE ATTORNEY, SIXTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	508	400	400	400	400	400
Offenders for whom the Court orders enhanced Sentencing	356	400	375	375	400	400
Percentage of offenders sentenced by the Court to an enhanced sentence	38%	44%	43%	43%	44%	44%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
15%	15%	15%	15%	15%	15%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, SEVENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	223	62	100	100	100	100
Offenders for whom the Court orders enhanced Sentencing	90	51	83	83	83	83
Percentage of offenders sentenced by the Court to an enhanced sentence	40.5%	82%	83%	83%	83%	83%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
19.8%	27.84%	20%	18%	18%	18%

**STATE ATTORNEY, EIGHTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	54	70	70	70	70	70

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
8.25%	15%	15%	15%	15%	15%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, NINTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	634	137	137	137	137	137

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
28.14%	20%	20%	20%	20%	20%

**STATE ATTORNEY, TENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	465	2,100	2,100	2,100	2,100	2,100
Offenders for whom the Court orders enhanced sentencing	220	2,100	2,100	2,100	2,100	2,100
Percentage of offenders sentenced by the Court to an enhanced sentence	47.3%	100%	100%	100%	100%	100%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
16.7%	16%	15%	15%	15%	15%



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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, ELEVENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	3,683	643	675	708	743	780

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
21.85%	20%	20%	20%	20%	20%

**STATE ATTORNEY, TWELFTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2017-18 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	210	17	18	19	20	21
Offenders for whom the Court orders enhanced sentencing	123	6	7	8	9	10
Percentage of offenders sentenced by the Court to an enhanced sentence	58.57%	41%	44%	47%	50%	52%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
20.5%	8.86%	8%	7%	7%	6%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, THIRTEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	210	22	22	22	22	22
Offenders for whom the Court orders enhanced Sentencing	203	7	7	7	7	7
Percentage of offenders sentenced by the Court to an enhanced sentence	96.70%	31.9%	31.9%	31.9%	31.9%	31.9%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
27.91%	19.70%	20.20%	20.70%	21.20%	21.70%

**STATE ATTORNEY, FOURTEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	13	300	300	300	300	300
Offenders for whom the Court orders enhanced sentencing	11	100	100	100	100	100
Percentage of offenders sentenced by the Court to an enhanced sentence	87%	33.3%	33.3%	33.3%	33.3%	33.3%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
12.50%	20%	20%	20%	20%	20%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, FIFTEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	FY 2000-01 BASELINE	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	313	263	253	247	241	235
Offenders for whom the Court orders enhanced Sentencing	164	162	177	175	174	172
Percentage of offenders sentenced by the Court to an enhanced sentence	52.4%	61.2%	70%	71%	72%	73%

**Outcome:** Assistant State Attorney turnover rate.

FY 2000-01 BASELINE	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
24.15%	15%	15%	15%	15%	15%

**STATE ATTORNEY, SIXTEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	FY 2001-02 BASELINE	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	44	4	4	4	4	4
Offenders for whom the Court orders enhanced sentencing	42	4	4	4	4	4
Percentage of offenders sentenced by the Court to an enhanced sentence	95%	100%	100%	100%	100%	100%

**Outcome:** Assistant State Attorney turnover rate.

FY 2000-01 BASELINE	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
77%	16.6%	16.6%	16.6%	16.6%	16.6%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, SEVENTEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2001-02 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	849	451	451	451	451	451
Offenders for whom the Court orders enhanced sentencing	501	140	140	140	140	140
Percentage of offenders sentenced by the Court to an enhanced sentence	59%	31%	31%	31%	31%	31%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
18%	20.92%	20.92%	20.92%	20.92%	20.92%

**STATE ATTORNEY, EIGHTEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	121	111	111	111	111	111
Offenders for whom the Court orders enhanced sentencing	97	111	111	111	111	111
Percentage of offenders sentenced by the Court to an enhanced sentence	80.2%	100%	100%	100%	100%	100%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
27.2%	14.6%	14.6%	14.6%	14.6%	14.6%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**STATE ATTORNEY, NINETEENTH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	69	7	8	9	10	11
Offenders for whom the Court orders enhanced Sentencing	28	7	8	9	10	11
Percentage of offenders sentenced by the Court to an enhanced sentence	41%	100%	100%	100%	100%	100%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
17.67%	10.31%	10.31%	10.31%	10.31%	10.31%

**STATE ATTORNEY, TWENTIETH JUDICIAL CIRCUIT**

**Outcome:** Number of habitual and violent felony offenders who receive enhanced sentences.

	<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
Offenders who qualify for enhanced sentence for whom the State requests enhanced sentence	257	400	400	400	400	400
Offenders for whom the Court orders enhanced sentencing	105	178	178	178	178	178
Percentage of offenders sentenced by the Court to an enhanced sentence	41.00%	44.50%	44.50%	44.50%	44.50%	44.50%

**Outcome:** Assistant State Attorney turnover rate.

<b>FY 2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
27%	22.73%	22.73%	22.73%	22.73%	22.73%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**PUBLIC DEFENDER**

**PUBLIC DEFENDER, FIRST THROUGH TWENTIETH CIRCUITS**

**Outcome:** Percent of attorney turnover rates.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
16.53%	10.95%	10.41%	9.89%	9.4%	8.93%

**Outcome:** Number of cases per attorney.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
475	315	300	285	271	257

**PUBLIC DEFENDER APPELLATE**

**PUBLIC DEFENDER, SECOND, SEVENTH, TENTH, ELEVENTH AND FIFTEENTH CIRCUITS**

**Outcome:** Percent of attorney turnover rates.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
10.22%	6.7%	6.43%	6.11%	5.80%	5.51%

**Outcome:** Percent of appeals resolved annually.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
101.73%	150.31%	157.82%	165.71%	174.0%	182.7%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**CAPITAL COLLATERAL REGIONAL COUNSEL**

**CAPITAL COLLATERAL REGIONAL COUNSEL, NORTH REGION**

**Outcome:** Number of death penalty cases completing their state and federal court system reviews.

<b>BASELINE YEAR Restarted: 2014</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
N/A	4	5	5	5	5

**CAPITAL COLLATERAL REGIONAL COUNSEL, MIDDLE REGION**

**Outcome:** Number of death penalty cases completing their state and federal court system reviews.

<b>FY2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
3	5	5	5	5	5

**CAPITAL COLLATERAL REGIONAL COUNSEL, SOUTH REGION**

**Outcome:** Number of death penalty cases completing their state and federal court system reviews.

<b>FY2000-01 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
3	5	5	5	5	5

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**OFFICES OF CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSELS**

**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, FIRST REGION**

**Outcome:** Annual percentage of appellate briefs filed within 30 days of receipt of record.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
20%	34%	39%	44%	49%	54%

**Outcome:** Annual percentage of misdemeanor cases closed within 120 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
95%	95%	100%	100%	100%	100%

**Outcome:** In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
90%	89%	94%	99%	100%	100%

**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, SECOND REGION**

**Outcome:** Annual percentage of appellate briefs filed within 30 days of receipt of record.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
35%	66%	69%	72%	75%	78%

**Outcome:** Annual percentage of misdemeanor cases closed within 120 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
76%	63%	64%	65%	66%	67%



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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, SECOND REGION**

**Outcome:** In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
51%	72%	74%	76%	78%	80%

**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, THIRD REGION**

**Outcome:** Annual percentage of appellate briefs filed within 30 days of receipt of record.

<b>FY 2020-21 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
30%	30%	30%	30%	30%	30%

**Outcome:** Annual percentage of misdemeanor cases closed within 120 days of appointment.

<b>FY 2020-21 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
75%	75%	75%	75%	75%	75%

**Outcome:** In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.

<b>FY 2020-21 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
75%	75%	75%	75%	75%	75%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, FOURTH REGION**

**Outcome:** Annual percentage of appellate briefs filed within 30 days of receipt of record.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
33%	24%	24%	24%	24%	24%

**Outcome:** Annual percentage of misdemeanor cases closed within 120 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
84%	80%	80%	80%	80%	80%

**Outcome:** In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
N/A	N/A	N/A	N/A	N/A	N/A

**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, FIFTH REGION**

**Outcome:** Annual percentage of appellate briefs filed within 30 days of receipt of record.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
64%	83%	84%	85%	86%	87%

**Outcome:** Annual percentage of misdemeanor cases closed within 120 days of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
90%	77%	78%	79%	80%	81%

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**AGENCY SERVICE OUTCOMES AND  
PERFORMANCE PROJECTION TABLES**

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**CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSEL, FIFTH REGION**

**Outcome:** In cases where there is either an adjudication or a withhold of adjudication, a case plan to be approved by the court within 90 day of appointment.

<b>FY 2014-15 BASELINE</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>
72%	70%	71%	72%	73%	74%

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## LINKAGE TO GOVERNOR'S PRIORITIES

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### **PRIORITY #1 – RESTORE AND PROTECT FLORIDA'S ENVIRONMENT**

- Secure \$2.5 billion over 4 years to improve water quality, quantity and supply.
- Prioritize Everglades' restoration, and the completion of critical Everglades' restoration projects.
- Prevent fracking and off-shore oil drilling to protect Florida's environment.

### **PRIORITY #2 – IMPROVE FLORIDA'S EDUCATION SYSTEM**

- Increase access to and expand options for quality educational choices for Florida families.
- Revamp Florida's curriculum to lead the nation and expand civics and computer education.
- Maintain the Florida higher education system's status as number one in the nation while still making necessary adjustments to improve it.
- Provide quality career and technical education options for Florida's students and workforce.

#### **STATEWIDE GUARDIAN AD LITEM**

*Guardian ad Litem advocacy for children includes educational advocacy for the children we represent from pre-K to post-secondary education. The GAL Program continually offers training for volunteers and staff on educational issues. Approximately 45% of all GAL volunteers have enhanced training that can help identify educational issues for children within the child welfare system, where many of these children struggle due to multiple moves, learning or physical disabilities and mental health issues.*

*Over the last year, Guardians ad Litem have worked to ensure that the children they represented had adequate resources to enable them to continue their schooling. The GAL Program has partnerships with not-for-profit entities throughout the state that support the children represented by the Program, and these partners provided children with laptops and other school supplies to facilitate educational success continually and especially when schools were closed.*

*The GAL Program also has a new partnership with Educate Tomorrow to allow interested GAL volunteers to learn more about how to support and mentor children aging out of foster care so they can successfully transition to post-secondary and vocational educational opportunities of their choosing.*

### **PRIORITY #3 – ECONOMIC DEVELOPMENT AND JOB CREATION**

- Focus on diversifying Florida's job market, including a focus on an expansion of the financial services and technology sectors.
- Maintain Florida's status as a low-tax state and continue to find opportunities to reduce taxes and fees.

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## LINKAGE TO GOVERNOR'S PRIORITIES

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- Reduce existing regulations, and stop any new regulations that do not serve the public health, safety and welfare.
- Prioritize infrastructure development to meaningful projects that provide regional and statewide impact, especially focused on safety and improved mobility.

### STATE ATTORNEYS

**Goal #2:** *Recruiting and retaining Assistant State Attorneys to effectively and efficiently handle the heavy caseloads and sophisticated prosecutions on behalf of the people of the State of Florida.*

### PUBLIC DEFENDERS

**Goal #1:** *Provide fair and equitable salaries and benefits for employees to improve retention, reduce attorney turnover, and ensure continuity of legal representation.*

### PUBLIC DEFENDERS APPELLATE

**Goal #1:** *Provide fair and equitable salaries and benefits for employees to improve retention, reduce attorney turnover, and ensure continuity of legal representation.*

## **PRIORITY #4 – HEALTH CARE**

- Focus resources on continuing to combat the opioid crisis and substance abuse in general, and addressing mental health.
- Promote innovation in healthcare that reduces the cost of medical procedures and services and increases access to care for Floridians.
- Reduce the cost of prescription drugs through state and federal reform.

### STATEWIDE GUARDIAN AD LITEM

*The GAL Program offers training to its volunteers and staff on substance abuse issues, including opioid addiction and suicide awareness, makes efforts to increase awareness, and advocates for necessary services for the children we represent as well as for parents trying to reunite with their children.*

## **PRIORITY #5 – PUBLIC SAFETY**

- Fully coordinate and cooperate with the federal government on the enforcement of immigration law.
- Support local and state law enforcement's ability to investigate and prevent criminal activity.
- Develop and implement comprehensive threat assessment strategies to identify and prevent threats to the public.
- Continue efforts to enhance safety in our schools.

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## LINKAGE TO GOVERNOR'S PRIORITIES

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### **CAPITAL COLLATERAL REGIONAL COUNSELS (CCRC)**

*Public safety includes protecting Floridian's Constitutional rights to a fair, equitable and timely judicial process especially when the death penalty is involved. The CCRCs are statutorily created to provide post-conviction legal services to limit the potential for any citizen to be wrongfully convicted and sentenced to death and to meet Supreme Court requirements for competent death penalty reviews. This helps the State of Florida and its judiciary system assure the public that it's United States' and Florida Constitutional protections are safe.*

### **PRIORITY #6 – PUBLIC INTEGRITY**

- Protect taxpayer resources by ensuring the faithful expenditure of public funds.
- Promote greater transparency at all levels of government.
- Hold public officials and government employees accountable for failure to serve the public interest at all times.

### **JUSTICE ADMINISTRATIVE COMMISSION**

**Objective 1:** *Accurately and efficiently process transactions for the JAC, and, on behalf of, the 49 judicial-related offices we administratively serve.*

**Objective 2:** *Review court-appointed counsel and due process vendor invoices for compliance with contractual and statutory requirements, as well as the Department of Financial Services' rules and regulations.*

### **STATEWIDE GUARDIAN AD LITEM**

*The GAL Program maximizes public funds by recruiting and retaining volunteers to advocate for abused and neglected children in dependency court. The contribution of GAL volunteers over the past 40 years is well documented, and even expressed in the Florida Statutes, where the Legislature acknowledged the findings of the Governor's Blue Ribbon Task Force which concluded that "if there is any program that costs the least and benefits the most, this one is it," and that the guardian ad litem volunteer is an "indispensable intermediary between the child and the court, between the child and DCF." The Program's efforts to involve community members in advocacy for children has far reaching results that cannot be accomplished by government alone, including but not limited to:*

- \* *establishing linkages between vulnerable children and families and their communities;*
- \* *increasing accountability for child welfare partners by involving citizens in the process;*
- \* *providing a community perspective in court proceedings and expanded knowledge of available resources;*
- \* *creating a network of citizens who volunteer time and resources for children that would otherwise be provided through taxpayer dollars; and*
- \* *increasing awareness of child abuse and neglect throughout Florida.*

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## LINKAGE TO GOVERNOR'S PRIORITIES

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*The GAL Program is continuing its efforts to recruit and retain volunteers as well as maintaining programs honored by Florida Tax Watch. The first project, Defending Best Interests, recruits attorneys to provide appellate services when termination of parental rights or dependency cases are appealed to the state's higher courts. Working with some of Florida's best appellate lawyers, the Defending Best Interests Project has yielded thousands of hours of donated legal services to defend the best interests of children in the appeals process.*

*The second award-winning initiative, "FAWL in Love with GAL," is a partnership with the Florida Association of Women Lawyers (FAWL), and trains and recruits attorneys to serve as mentors and advisors to youth in foster care who are close to aging out of the system. It is generally understood that young people who age out of foster care without a family or support system are a greater risk of homelessness, low educational attainment, and involvement in the criminal justice system. Thus, providing mentors to young women to help them become productive independent adults is of pivotal importance. The GAL Program is fortunate that these mentorships are provided at no cost to the state.*

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## TRENDS AND CONDITIONS STATEMENT

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### JUSTICE ADMINISTRATIVE COMMISSION

Pursuant to s. 43.16, F.S., the Justice Administrative Commission (JAC) maintains a central state office providing administrative services and assistance to 49 judicial-related offices (JROs), including the Offices of State Attorney, Public Defender, Criminal Conflict and Civil Regional Counsel, Capital Collateral Regional Counsel, and the Statewide Guardian ad Litem Program. While the JAC administratively serves these JROs, the JAC does not supervise, direct, or control these offices.

Additionally, the JAC provides compliance and financial review of bills for services provided by private court-appointed attorneys representing indigent citizens and associated due process vendors.

The JAC priorities were determined after consulting with the JROs and related legislative actions. Over the next five years, the JAC will continue to review its priorities with our stakeholders and make modifications as necessary.

The JAC strives to maintain employees who are highly skilled, motivated, productive, and ethical. JAC's core values are exemplary service, adaptability, honesty, integrity, and diversity, as well as respectful and ethical conduct.

### STATEWIDE GUARDIAN AD LITEM

Chapter 39 of the Florida Statutes requires appointment of a guardian ad litem to represent all abused and neglected children in dependency court. The Guardian ad Litem Program was initially established in Florida in 1980 under the jurisdiction of the courts, and on January 1, 2004, the Statewide Guardian ad Litem Office was created to provide infrastructure to increase functionality and standardization among the existing programs. Section 39.8296, Florida Statutes, establishes the State Office as an independent entity with oversight and responsibility for providing legal, operational and technical assistance to all guardian ad litem and attorney ad litem programs within the judicial circuits. Every year since 2004, an annual report has been filed which describes the environment, issues and strategies employed to address the GAL's basic mission to represent all dependent children, as defined within Chapter 39 of the Florida Statutes and the federal Child Abuse Prevention and Treatment Act (CAPTA). Annual reports can be viewed at the Guardian ad Litem Program's website, <http://guardianadlitem.org/about-us/annual-reports-long-rangeprogram-plans/>

The GAL Program is part of a complex system of child welfare, which includes the courts, the Department of Children and Families, Community Based Care lead agencies, the Office of Criminal Conflict and Civil Regional Counsel and local case management agencies, each of which impact the operations of the others. Therefore trends which may more directly impact one aspect of the system can affect GAL representation and the ability to recruit and retain volunteers, including the impacts of COVID-19:



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## TRENDS AND CONDITIONS STATEMENT

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### STATEWIDE GUARDIAN AD LITEM

- Despite everyone's best efforts, residential facilities were closed to outside visitation, in-person contact was limited, and events pivotal to family reunification and permanency were cancelled or delayed. Although the court system worked hard to implement alternate methods for critical hearings, delays were experienced across the state, resulting in fewer cases being closed and fewer children being served.
- The impact of extended periods of family separation and increased stays in out-of-home care is unknown but we expect cases will likely last longer and the need for services will be more extensive. Trends which cause dependency cases to become increasing complex or lengthy negatively impact the Program's ability to recruit and retain volunteers.
- The number of Floridians willing and able to volunteer at the end of FY 19-20 and throughout FY 20-21 was reduced. The Program made significant efforts to mitigate negative impacts, for example through online training, video conference meetings and telephone contacts.
- The hold back of quarterly budget releases to offset what was projected as a general revenue deficit for FY 20-21 also negatively affected the Program's ability to represent children and recruit/retain volunteers.
- Over the past several years, lengths of stay in the child welfare system have been increasing. When children stay in the system longer, their cases take longer to close and as a result, the GAL Program may not be able to take on new children coming into care. The longer children stay in the system, the greater the risk of disruptions in placements and other negative outcomes which require more intense advocacy and a greater expenditure of resources, including by GAL. Department of Children and Families statistics show that the length of time for children exiting the system has been steadily increasing and is almost six months longer than it was in January 2014. Child Welfare Key Indicators Monthly Report – August 30, 2021 ([http://centerforchildwelfare.fmhi.usf.edu/qa/cwkeyindicator/KI\\_Monthly\\_Report\\_Aug%202021.pdf](http://centerforchildwelfare.fmhi.usf.edu/qa/cwkeyindicator/KI_Monthly_Report_Aug%202021.pdf)).
- A lack of foster homes has caused children to be placed outside their home counties. When more than 35% of children are placed out of their home counties, GALs must travel farther, spend more time, and incur greater effort to provide effective, well-informed advocacy unique to each child. This negatively impacts the ability of GAL volunteers to take on additional cases. Both of these factors are affecting the number of children the GAL Program can represent.

However, the GAL Program is continually exploring new ways to reach additional children. Consistent with section 39.8296, the Program is working with the Department of Children and Families to draw down Title IV-E funding to increase representation of children.

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## **TRENDS AND CONDITIONS STATEMENT**

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### **STATE ATTORNEYS**

#### **AGENCIES PRIMARY RESPONSIBILITIES AND STATUTORY AUTHORITY**

Pursuant to Article V, Section 17 of the Constitution of the State of Florida, the State Attorney is charged with being the Chief Prosecuting Officer of all criminal trial courts in his/her respective circuit and shall perform all other duties prescribed by general law. Chapter 27 and 29 of the Florida Statutes and the Florida Rules of Criminal Procedure further elaborate upon the duties of the State Attorney. The State Attorney, with the aid of appointed assistants and staff shall appear in the circuit and county courts within his/her judicial circuit and prosecute or defend on behalf of the state, all suits, applications, or motions, civil and criminal, in which the state is a party.

Consistent with and necessary to the performance of these duties is the requirement that the State Attorney provide personnel and procedures for the orderly, efficient and effective investigation, intake and processing of all felony, misdemeanor, criminal traffic, and juvenile delinquency cases referred by law enforcement, other state, county and municipal agencies and the general public. In addition, the State Attorney must provide personnel and procedures for the orderly, efficient and effective intake and processing of several statutorily mandated civil actions.

There is a State Attorney elected for each of the twenty judicial circuits. These circuits vary greatly from a population of less than 200,000 to populations of over 2,000,000. The geographic area covered by each circuit may be limited to one county or as many as seven counties with multiple offices.

#### **AGENCY PRIORITIES AND THEIR APPLICATIONS**

The State Attorneys' priorities are to pursue justice through prosecution effectively, efficiently and in a timely manner for all criminal cases presented to or investigated by the State Attorney. In addition, these priorities include representing the State of Florida efficiently and effectively in all civil suits, motions or actions in which the state is a party or civil actions which are mandated by the Florida Statutes.

### **PUBLIC DEFENDERS**

Public Defenders carry out their mission to provide legal representation of court appointed clients through the following two program areas:

**CRIMINAL TRIAL COURT** - Represent appointed clients arrested for or charged with a felony, violation of probation or community control, misdemeanor, criminal traffic offense, criminal contempt, violation of a municipal or county ordinance, and juveniles alleged to be delinquent. Provide representation in other proceedings as appointed by the court.

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### **PUBLIC DEFENDERS**

CIVIL TRIAL COURT - Represent appointed clients subject to involuntary commitment under the Florida Mental Health Act or as a sexually violent predator pursuant to Chapters 394 and 916, Florida Statutes; and appointments pursuant to civil contempt.

The Public Defender's goal is to provide quality representation to all appointed clients. "Quality representation" cannot be defined or measured in wins and losses, and therefore requires performance measures that have been developed to demonstrate quality of the work in other ways (e.g., time for case resolution, cases per attorney, and attorney retention rates).

The following goals have been established in an effort to carry out the Public Defender mission.

1. Provide quality representation to all appointed clients.
2. Establish standard caseload for misdemeanor attorneys of 400 cases per year.
3. Establish standard caseload for felony attorneys of 200 cases per year.
4. Establish standard caseload for juvenile attorneys at 250 cases per year.
5. Provide equitable and fair salaries and benefits for employees to reduce employee turnover and improve retention.

### **PUBLIC DEFENDER APPELLATE**

The Public Defenders of Florida carry out their mission to provide legal representation of court appointed clients through the appellate court program.

Public Defenders protect the constitutional and statutory rights of all citizens through the effective legal representation of court appointed clients, pursuant to Chapters 27, 394, and 985, Florida Statutes; the Criminal, Juvenile, and Appellate Rules of Procedure; and the Rules of Professional Conduct.

The measures developed for this program are designed to determine the quality of the work by examining case resolution, adherence to a standardized number of cases per attorney, and attorney retention rates.

The following goals have been established in an effort to carry out the Public Defender mission.

1. Provide quality representation to all appointed clients.
2. Establish standard reasonable caseloads for appellate attorneys at 2.5 capital appeals or 40 weighted non-capital records per year.
3. Provide equitable and fair salaries and benefits for employees to reduce turnover and improve retention.

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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

## Capital Collateral Regional Councils (CCRCs) Focus Areas, Trends and Conditions and Issues

### CCRC Statutory Responsibilities:

**State Approved Program:** Legal Representation

**CCRC Approved Service:** Legal Representation

### CCRC GOAL

To pursue completion of postconviction legal counsel duties in a timely manner while maintaining high legal representation standards.

This is responsive to the Governor's and Legislature's desire to lessen the time it takes to bring postconviction cases to closure. It also helps assure inappropriately sentenced inmates receive altered sentences as soon as possible.

### THE CCRC'S PROFESSIONAL FOCUS

**CCRCs strive to meet professional standards for providing postconviction legal services by competently working all cases assigned by the Florida Supreme Court in as cost and operationally efficient and timely manner as possible.**

### THE CCRC's LONG RANGE PROGRAM PLAN STORY

**CCRC Focus Areas** indicate where CCRC attention is critical to be accountable and achieve its professional, operational, financial and results oriented standards and expectations.

**Trends and conditions** provide an overview of current and trending challenges.

**External issues** indicate the pressures and factors that are outside the control of the CCRCs yet have an impact on CCRCs' ability to meet its responsibilities and challenges.

**Internal issues** describe operational pressures and factors that are under the control of CCRCs as responsibilities and challenges are being addressed.

**The LRPP provides the foundation logic for CCRC budget requests presented to the Governor and Legislature.**

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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

#### **Introduction:**

The CCRCs' Long Range Program Plan (LRPP) attempts to identify and analyze key issues that likely will impact CCRC operations and effectiveness during part or all of the next five fiscal years: 2022-23 through 2026-27. This analysis constitutes the foundation for annual Legislative Budget Requests and policy considerations during that period.

The CCRC's LRPP focuses on three main areas including (1) Workload and other issues that impact CCRC operational standards and service results, (2) CCRC capacities to respond to internal and external issues and (3) CCRC capacities to provide timely postconviction legal representation in the state and federal courts.

The following summarizes the CCRCs' analyses.

### **FOCUS AREA 1: MEETING STATE AND COURT SERVICE STANDARDS & EXPECTATIONS**

#### **Background:**

There are numerous factors affecting Florida's three CCRCs' (North, Middle, South) ability to meet State of Florida and United States Supreme Court standards and expectations for capital postconviction (cases already adjudicated with the sentence of death imposed) case legal representation in state and federal courts.

State and federal courts, the State of Florida and Florida's citizens expect a competent final review of whether a sentence of death is legally rendered to avoid a miscarriage of justice. The state and federal courts also expect a high degree of competence to be exhibited when preparing and presenting arguments on behalf of death row inmates.

On numerous occasions, the Florida Supreme Court has expressed confidence in the CCRC model to meet standards and expectations. Capital postconviction legal training and expertise is rare among attorneys. The CCRCs have been able to hire competent attorneys and staff and provide invaluable state and federal court legal training that is difficult to acquire elsewhere. Characteristically, CCRCs annually have no substantiated BAR grievances filed against them. The quality of CCRC issue filings and presentations annually result in court decisions to release a death row inmate, grant a new trial, grant a new sentencing hearing or grant other appeals. It is important work.

Postconviction cases are assigned to CCRCs by the Florida Supreme Court pursuant to the dictates of Florida Statute 27.702(2) following their automatic review of each case pursuant to Article V Section (3)(b)10 of the Florida Constitution.

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### CAPITAL COLLATERAL REGIONAL COUNSELS

The CCRCs then review all case trial records, investigate issues, interview witnesses and review legal processes associated with the conviction. Legal claims are then developed and presented in a Florida Rule of Criminal Procedure 3.851 filing in the trial court within one year of the case becoming final. CCRCs then prepare for and participate in court scheduled evidentiary hearings related to the issues. Should the trial court deny the postconviction claims, the case is appealed to the Florida Supreme Court. If the Florida Supreme Court affirms the denial of the defendant's 3.851 motion, the case is then appealed to the appropriate federal district court to begin Habeas Corpus litigation pursuant to Title 28 Section 2254. Federal Habeas Corpus practice is highly complex and difficult to master. Less than fifty defense attorneys in Florida are qualified to present Habeas claims in federal courts and the overwhelming majority of those attorneys have been trained at one of the CCRCs.

After a case is decided by a federal district judge, it is appealed to the Eleventh Circuit Court of Appeals and then, possibly, a Petition for Writ of Certiorari is filed in the United States Supreme Court. After a case has completed one round of postconviction appeals, the Florida Supreme Court certifies that the case is death warrant eligible. If the Governor signs a death warrant, the CCRCs normally have between 30-45 days to investigate, prepare and present to state and federal courts any new issues that may have arisen during the interim. If an issue has merit, either the Florida or U.S. Supreme Court can alter the death sentence. A final confirmation of the death sentence by both results in an execution.

Postconviction law is complicated, demanding and critical to our system of justice. Very few lawyers can meet the legal representation standards demanded by state and federal Courts. The courts have delayed and likely will delay cases in the future when these standards are not met.

The most significant factor, therefore, is acquiring and retaining attorneys with capital postconviction law experience and providing training to build expertise. Most private attorneys have little or no training in preparing for and presenting cases within the state and federal court capital postconviction processes. Experienced lead/1<sup>st</sup> chair CCRC attorneys are assigned to manage cases through the postconviction process. They are teamed with a 2<sup>nd</sup> chair attorney, investigator and case support staff to complete the long process for each case. This team of individuals is critical to competently perform CCRC duties.

CCRCs face a serious issue. The turnover rate for 1<sup>st</sup> and 2<sup>nd</sup> chair attorneys has typically been between 30-40% across the three regional offices. It is a struggle to find experienced replacements, especially for lead/1<sup>st</sup> chair attorneys which require capital postconviction legal practice experience in state and federal courts. Very few qualified attorneys with that experience are available. It is difficult to compete with private law office salary offers to attorneys with these qualifications. Recent budget increases for salary and benefits for Public Defenders and State Attorney Offices have hampered the CCRC offices in competing for attorneys who have criminal law experience and are in a better posture to become proficient at postconviction litigation. Pursuant to Rule 3.112(k), Florida Rules of Criminal Procedure, it takes a minimum of five years in state and federal court training to qualify as a lead attorney in capital postconviction cases.

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### CAPITAL COLLATERAL REGIONAL COUNSELS

The Florida Supreme Court also assigns capital postconviction cases to a Registry of private attorneys who face the same competency expectations. Unfortunately, there are numerous Registry attorneys withdrawing from postconviction legal representation. This is another serious issue.

A second critical factor involved in meeting standards is case workload levels. Following the exacting capital postconviction process is very time consuming. There are state and national workload standards that guide consideration of the impact of workload demands on meeting competency expectations. Both standards are six cases per lead attorney. Currently, all three CCRC offices are at a 10-14 case per lead/1<sup>st</sup> chair attorney.

However, a variety of situations will dramatically increase case workloads in FY 21-22 and beyond.

#### 1.1. **Recent Court Rulings** Trends & Conditions and Workload Issue

On January 12, 2016, the United States Supreme Court issued its opinion in Hurst v. Florida finding Florida's death penalty scheme unconstitutional insofar as it relied on judicial fact finding to sentence a defendant to death. In issuing its decision, the court cited its ruling in Ring v. Arizona which held that a jury, not a judge, must find the aggravating factors necessary to impose a death sentence.

In response to the decision in Hurst v. Florida, the Florida legislature changed the capital sentencing statute to require juries to unanimously find the existence of one aggravating factor and recommend a sentence of death by a vote of at least 10-2.

In October 2016, the Florida Supreme Court issued its ruling in Hurst v. State holding that under state and federal law Florida juries must unanimously find aggravating factors, proven beyond a reasonable doubt, unanimously find the aggravating factors are sufficient to impose death, unanimously find that the aggravating factors outweigh the mitigating factors and unanimously recommend a sentence of death.

As a result of the ruling in Hurst v. State, approximately 150 death sentenced inmates became eligible for resentencing, and the legislature again amended the death penalty sentencing statute to require a unanimous jury recommendation before imposing a sentence of death.

On January 23, 2020, a newly reconstituted Florida Supreme Court (FSC) issued its ruling in Poole v. State, receding from its 2016 ruling in Hurst v. State, except to the extent it requires a jury unanimously find the existence of a statutory aggravator beyond a reasonable doubt, such as a previous conviction for a violent felony. While the court agreed that a jury must still be unanimous in its consideration of death penalty eligibility, the Poole decision indicated that juries need not be unanimous in its consideration of whether the death penalty be imposed.

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### CAPITAL COLLATERAL REGIONAL COUNSELS

In response to the decision in Poole v. State, prosecutors sought the reinstatement of death sentences vacated by the decision in Hurst v. State, including the death sentences imposed on inmates Bessman Okafur and Michael Jackson. In both cases, the trial courts refused to reinstate the death penalty instead of holding resentencing hearings.

On November 25, 2020, the Florida Supreme Court also refused to grant the petitions and upheld the vacatur of the death sentences noting that the state had failed to appeal the trial court's reversal or ask for a recall of the mandate issued by the FSC within the applicable time frames.

The decisions in Okafur and Jackson, which allowed for Hurst re-sentencings to continue, will increase CCRC workloads in the 2021-2022 fiscal year and for several fiscal years thereafter.

#### **1.2 State Attorney Postconviction Case Backlogs** Trends & Conditions and Workload Issue

In 2017, State Attorneys reported to the House Criminal Justice Committee that as of January 15, 2017, there was a backlog of three hundred thirteen (313) pending death penalty cases, sixty-six (66) of which were immediately ready for trial. The remaining backlogged cases would become ready for trial in future fiscal years. These cases are in addition to the average number of new cases that require prosecution. Those receiving death sentences will be assigned to CCRCs for postconviction review and representation.

##### **1.2.1. External Issue: Workload Impacts of State Attorney backlogged postconviction cases**

Due to court workload pressures on the State Attorneys and delays due to Covid-19, it is difficult to know how many of the 313 cases are still in the workload queue for the State Attorneys. It is very likely that some verdicts will result in assignments to the CCRCs in FY 2021-22 and beyond.

#### **1.3 Private Registry attorneys withdrawing from case representation** Trends & Conditions and workload issue

If a defendant's conviction and sentence is affirmed by the Supreme Court, the case is automatically appointed to a CCRC. If a CCRC office is unable to accept the case due to a conflict of interest, another CCRC office will be appointed. Should all the CCRC offices withdraw, a private attorney from the Registry shall be appointed by the court according to the procedures contained in Florida Statute 27.710.

In July, 2003, the CCRC - North Region was defunded as part of a pilot program designed to compare the operational efficiency and costs of the CCRC offices against the private Registry of attorneys. The defendants represented by the CCRC-North office were distributed to private attorneys throughout the state who, in some instances, continued to represent their clients even after the CCRC-North office was reopened in 2013.



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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

In recent years, several Registry attorneys have withdrawn from providing legal representation for cases sometimes decades old and/or death warrant eligible. All these cases are reassigned to one or more CCRCs. Each case must be reviewed in its entirety by CCRC staff. The overwhelming majority of these cases have years of court filings, thousands of pages of documents and voluminous records that must be reviewed and dozens of witnesses that must be interviewed.

The trend of Registry attorneys withdrawing from cases late into the postconviction process greatly strains the capacity of CCRCs to provide adequate representation. They often occur in the Fiscal Year already budgeted without their numbers being considered in the last Legislative Budget Request. Exacerbating the problem are cases that are death warrant eligible. Recently, CCRC-North was appointed to a previous Registry case and the Governor signed a death warrant 78 days later causing a massive workload problem to review the case and prepare for final state and federal court filings. Death warrant cases can require court review within as few as 30-60 days from its issuance.

The likelihood of additional Registry withdrawal cases being assigned to the CCRCs in FY 2021-22 and FY 2022-23 is substantial.

This workload related factor substantially increases pressures on CCRC 1<sup>st</sup> and 2<sup>nd</sup> chair attorneys, especially when turnover rates are at such high levels. It is critical that CCRCs become more competitive to attract replacements.

#### **1.4 Covid-19 related casework backlogs Trends & Conditions and Workload Issue**

The Covid-19 pandemic has dramatically altered the operations of each CCRC particularly in regards to case investigations. Rule 3.851 Florida Rules of Criminal Procedure requires a fully pled postconviction motion be filed within one year of the case assignment to a CCRC or registry attorney.

This requires an exhaustive investigation into the facts and circumstances of each case and a thorough review of the client's background is essential. American Bar Association standards must be met and decisions by the United States Supreme Court must be followed.

Without a thorough investigation into a client's background, CCRC attorneys cannot adequately or competently represent the client.

Covid-19 necessitated each CCRC implement safety protocols and institute work from home requirements. Legal motions can be prepared at home, but completing field investigations presents an unsafe work environment for investigators. Homes must be visited and people interviewed locally and out-of-state. Travel and face-to-face witness interviews are precarious given Covid-19 transferability.

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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

#### 1.4.1. External Issue: Case backlogs impacting CCRCs

Trials were delayed, investigations hampered, timely filings became more difficult, evidentiary hearings were cancelled and backlogs continued to grow. CCRC cases were delayed going into FY 2021-22 and the delays will significantly impact workloads in FY 2021-22 and beyond.

State and federal courts reopened for hearings in August 2021. Postconviction cases do not require juries, so it will be easier to schedule and conduct them than non-postconviction delayed cases. Backlogged case hearings will begin to be scheduled in addition to new cases that require hearings. The workload on CCRC investigators, especially, will be increased to cover Covid delayed and new investigation requirements.

Once the courts are fully operational again, the death penalty cases are likely a priority since Marsy's Law requires a timely processing of such cases. Others can be delayed without penalty.

Between the Hurst re-sentencings, the hundreds of backlogged death penalty cases being prosecuted, the current death penalty cases being prosecuted, new case assignments from the Florida Supreme Court, and the continued withdrawal from cases by private Registry attorneys, the CCRCs face a substantial increase in workload over the next several fiscal years. The CCRCs' high turnover rates going into FY 2022-23, especially, will be a critical issue.

## FOCUS AREA 2 CCRC CAPACITIES TO RESPOND TO ISSUES

### Background:

North, Middle and South CCRCs have worked effectively with the Legislature and Governor's Office to assure resources are available to handle anticipated workloads, maintain office standards and meet State of Florida and state and federal courts' expectations.

LRPP Trends & Conditions analysis for FY 2021-22 and FY 2022-23 indicate there is the possibility of substantial workload issues in the CCRCs future as indicated in Focus Area 1.

Because of Covid-19, turnover and other court related issues, CCRCs are estimating higher workloads beginning in FY 2022-23 and continuing into future fiscal years.

In FY 2007, the Auditor General completed an exhaustive study of CCRC operational efficiency, performance levels and comparisons with registry attorney costs to work postconviction cases.

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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

The bottom-lines (which are likely relatively similar today) were as follow:

1. Average cost per case for legal representation: \$ 15,117 (CCRC) vs. \$ 18,579 (Registry)
2. Average per hour cost for attorney time: \$ 38 (CCRC) vs. \$ 100 (Registry)
3. Average per hour cost for investigators: \$ 26 (CCRC) vs. \$ 40 (Registry)
4. Average cost per 3.851 court filing of issues: \$ 17,033 (CCRC) vs. \$ 18,359 (Registry)
5. Average cost per court evidentiary hearing on issues: \$ 7,325 (CCRC) vs. \$ 24,589 (Registry)
6. Average cost per appellate representation in courts: \$ 12,237 (CCRC) vs. \$ 17,263 (Registry)

CCRCs are cost efficient and their legal representation results have satisfied state and federal courts. To achieve efficiencies, the CCRCs provide tablets to investigators to dramatically reduce the time required to take notes and develop reports plus implemented e-filing systems and advanced document scanning-storage-retrieval systems that dramatically reduce storage space requirements and significantly increase case analysis productivity.

Using advanced case management systems and cloud storage increased legal representation efficiency and effectiveness. It enhanced data/information security from mechanical breakdowns or weather related damage. With this capacity and the additions of laptops that can perform functions traditional done on office PCs, productive work can now be done outside the office especially during this Covid-19 period.

CCRCs also engaged in remote collaboration and creating a virtual workspace by engaging in a partnership with the Microsoft enterprise suite of software. Programs such as Teams, OneDrive and SharePoint allow the workforce to seamlessly collaborate and communicate with one another in real time, operating within a virtual workplace with the same efficacy as a traditional physical office space. Teleconferencing keeps work teams coordinated and communicating clearly amongst themselves and with contracted partners.

#### **2.1 Capacity to work current and future potential workloads Trends & Conditions and Issues**

Currently, the three CCRCs, in combination, have the following positions: 36 lawyers, 21 investigators, 7 case processing staff and 7 administrative staff. In 2017-18 the totals were 39 lawyers, 18 investigators, 7 case processing staff and 10 administrative staff.

As indicated previously, particularly important is retaining staff who have been well trained in a difficult area of legal practice. The CCRCs very high turnover rates makes this a serious challenge.

##### **2.1.1 Internal Issue: Retaining experienced attorneys**

Without sufficient numbers of well-trained legal staff, it is very difficult for CCRCs to maintain legal representation and timeliness standards.

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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

In FY 20-21, the CCRCs lost four lead attorneys with over 100 years' experience in capital postconviction law. Additionally, the CCRCs lost five second chair attorneys who were poised to replace the departing first chair attorneys thereby creating a critical shortage of qualified lead attorneys. Capital postconviction attorneys must not only have knowledge of the state postconviction process but also Federal Habeas Corpus procedure pursuant to Title 28 United States Code Section 2254. Very few attorneys in Florida are qualified to appear in federal court on behalf of death sentenced inmates and federal Habeas practice is regarded as one of the most complicated areas in criminal law.

Currently, CCRCs have 16 attorney positions classified as lead/1<sup>st</sup> chair and 20 attorneys that are 2<sup>nd</sup> chairs. 13 lead attorneys have more than 15 years experience and 3 have between 5 and 15 years and no lead can have less than 5 years experience. Two (2) 2<sup>nd</sup> chairs have 15 or more years experience, two (2) 2<sup>nd</sup> chairs have between 5 and 15 years experience and 14 have less than 5 years experience.

The state has invested substantial funds to provide sufficient levels of training and experience in state and federal courts to enhance all their capital postconviction experience levels. These are valuable resources for the State and difficult to find outside CCRCs.

#### **2.1.2 Internal Issue: Potential workload burdens going into FY 2022-23 and beyond.**

Between the Supreme Court decisions and other workload drivers discussed in Focus Area 1, the CCRCs could experience significant workload increases. In light of the Pool decision, State Attorney backlogged capital cases, reassigned private registry cases and delayed case workloads due to Covid-19, the CCRCs' workload is likely to be well above normal year to year growth.

The current average of 12 cases assigned to each CCRC lead/1<sup>st</sup> chair attorney is double the six (6) recommended by the American Bar Association.

The intensity of postconviction law combined with modest salaries necessitates respecting the impact of workload pressures on retention of valued attorneys and investigators, especially.

#### **2.1.3 Internal Issue: Too slow internet speeds affecting productivity.**

With increased case workloads, pressures increase on staff to input more and more case data into cloud storage. Purchasing available increased internet speed capacities as provided by the Department of Management Services will allow the CCRCs to input case data much more efficiently, increase staff productivity capacities, and maintain acceptable levels of staff workloads.

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### CAPITAL COLLATERAL REGIONAL COUNSELS

#### 2.1.4 Internal Issue: Potential impact of budget cuts in FY 2022-23.

Going into FY 2022-23, each state funded organization must anticipate having to take a 10% budget cut from FY 2021-22 appropriated levels.

This level of reduction in the CCRCs' relatively small budget would necessitate staff reductions in combination with operational cost cuts. Cuts likely would eliminate funding for two lead/1<sup>st</sup> chair attorneys, three 2<sup>nd</sup> chair attorneys, three investigators and sizable operating costs.

Advances achieved in previous budgets to provide proper staffing will be lost. Fewer staff will increase workloads under normal circumstances; let alone when all the additional cases from the issues discussed previously are assigned to the CCRCs.

When CCRCs do not have the resources to work cases, the state transfers those cases to the private Registry. Every capital case must have representation by law. Therefore, there is a cost shift not a cost saving when transfers occur. Additionally, Registry costs are not constrained and typically are significantly higher than CCRC case representation costs.

### FOCUS AREA 3 CASE PROCESSING TIMELINESS

#### Background

The time it takes for CCRCs to properly investigate a case is affected by the ability to locate documents, interview original trial witnesses, and family members, search for other crime witnesses not involved in the original trial, interview inmates and develop investigative results for legal analysis and case preparation.

The combination of records analysis and investigative information gathering, the preparation of motions and strategies for legal representation in both the state and federal courts, and the development of issues for presentation in court is required by rule to be completed in one (1) year.

Consistently, CCRCs are between 90% and 100% in compliance with court and law timeliness standards associated with filing postconviction motions, postconviction appeals, and federal habeas corpus motions on federal appeal. This indicates that CCRCs rarely miss case processing deadlines.

The **2007 Auditor General's Report** documented the total processing time for cases from the point of being assigned to the CCRC and private Registry law firms until their completion. There are three primary stages involved.

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### CAPITAL COLLATERAL REGIONAL COUNSELS

**The first stage is from the date of Florida Supreme Court assignment until all case processing is completed in the Florida Circuit Court.** During the total time (100% of it) spent on average in this stage of a case's progress through the entire system, the Auditor General validated that CCRCs only accounted for 21% of it. The rest (79%) of the time it took to complete this stage was controlled by non-CCRC parties in the court system.

**The second stage is from the beginning of the "appeals" process in the State courts until there is a court ruling on the appeal.** During the total time (100% of it) spent on average in this stage of a case's progress through the entire system, the Auditor General validated that CCRCs only accounted for 18.4% of it. The rest (81.6%) of the time it took to complete this stage was controlled by non-CCRC parties in the court system.

**The third stage is from the beginning of the case processing in the Federal court system until its conclusion.** During the total time (100% of it) spent on average in this stage of a case's progress through the entire system, the Auditor General validated that CCRCs only accounted for 13.6% of it. The rest (86.4%) of the time it took to complete this stage was controlled by non-CCRC parties in the court system.

The Auditor General verified then, and it is still accurate today, that CCRCs are not delaying case progress through the state and federal court systems.

#### **Inability to progress cases due to non-CCRC delays**

The time it takes for the State and Federal courts to hear cases is a major factor affecting the time it takes for cases to progress through the judicial system. Judges set the timelines for scheduling case hearings. This can be affected by court caseloads and backlog conditions. Judges must carefully consider case issues and motions before scheduling hearings on those that have merit. It is then the responsibility of the CCRC and a prosecuting attorney to be prepared to participate in the scheduled hearing(s).

At times, the court will grant hearing delays upon a legitimate request by the CCRC or prosecuting attorney. The trend in the increased timeliness of court hearings is due in part to the increased frequency of status conferences by the trial courts required under the new rules promulgated by the Florida Supreme Court.

Additionally, the problem continues of death row cases represented by private attorneys being sent to the CCRCs by circuit courts for representation once they become warrant eligible. A CCRC normally has no familiarization with the case assigned and must devote more staff than average to provide as competent representation as possible in the time allowed.

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## TRENDS AND CONDITIONS STATEMENT

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### CAPITAL COLLATERAL REGIONAL COUNSELS

#### **3.1. Current operational impacts of Covid-19 in case processing through the courts Trends & Conditions and Issue**

As indicated in Focus Area 1.0, the many delays or case cancellations in the justice system due to Covid-19 are quite debilitating in regards to the CCRC's ability to meet its LRPP FY 2020-21 and FY 2021-22 state standards.

##### **3.1.1 Issue: Inability to meet CCRC case processing standards**

As indicated previously, CCRCs must submit, by law, a case's 3.851 filing to state courts within one year of assignment by the Florida Supreme Court. The Covid-19 imposed case investigation and other delays make it difficult to do as complete a filing as normally done by CCRCs. Amendments might be required after case analysis is allowed to proceed in a more normal way.

For cases already having 3.851 filings, CCRCs are ready to attend evidentiary hearings to present the issues. Many hearings were canceled. Due to these cancellations, and the complications surrounding Covid-19, 2021-2022 and 2022-2023 standards are difficult to predict.

The number of state and federal appellate actions also will be significantly below FY 2020-21 standards in the LRPP.

### OFFICES OF CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSELS

The Offices of Criminal Conflict and Civil Regional Counsels ("the Office of Regional Counsel") protect the constitutional rights of all citizens through the cost efficient and effective legal representation of court appointed clients pursuant to Chapter 27, Florida Statutes.

The Offices of Regional Counsel carries out its mission to provide legal representation of court appointed clients in four (4) specific areas:

**A. CRIMINAL TRIAL COURT** – The Office of Regional Counsel represents appointed clients arrested for or charged with a felony, violation of probation or community control, misdemeanor, criminal traffic offense, criminal contempt, violation of a municipal or county ordinance, and juveniles alleged to be delinquent when the Public Defender has declared a conflict of interest or is otherwise prohibited by law from representation. Additionally, The Office of Regional Counsel represents appointed clients seeking correction, reduction, or modification of a sentence under 3.800, Florida Rules of Criminal Procedure and appointed clients seeking post conviction relief under rule 3.850, Florida Rules of Criminal Procedure when the Public Defender has declared a conflict of interest or is otherwise prohibited by law from representation.

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## TRENDS AND CONDITIONS STATEMENT

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### OFFICES OF CRIMINAL CONFLICT AND CIVIL REGIONAL COUNSELS

**B. CIVIL TRIAL COURT** – The Office of Regional Counsel represents appointed clients pursuant to Chapter 39, Florida Statutes, where a petition seeks a dependency or termination of parental rights action. The Office of Regional Counsel also represents appointed clients pursuant to Chapter 63, Florida Statutes, where a petition seeks a termination of parental rights action.

**C. CIVIL (PROBATE, GUARDIANSHIP and MENTAL HEALTH DIVISIONS) TRIAL COURT** – The Regional Counsels provide representation to:

- Clients subject to the Tuberculosis Control Act pursuant to Chapter 392, Florida Statutes
- Clients subject to the developmental disabilities law pursuant to Chapter 393, Florida Statutes
- Clients subject to the Florida Mental Health Act (“Baker Act”) proceedings regarding involuntary civil commitment pursuant to Chapter 394, Florida Statutes, when the public defender has a conflict
- Clients subject to involuntary commitment under the Jimmy Ryce Act, pursuant to Chapter 394, Part 5, Florida Statutes
- Clients subject to a Hal S. Marchman Alcohol and Other Drug Services Act of 1993 (“Marchman Act”) pursuant to Chapter 397, Florida Statutes
- Clients subject to involuntary civil commitment and removal of civil rights pursuant to the Adjust Protective Services Act, Chapter 415, Florida Statutes
  
- Clients requiring removal of disabilities of nonage pursuant to Chapter 743, Florida Statutes
- Clients subject to involuntary civil commitment and removal of civil rights pursuant to the Florida Guardianship Law, Chapter 744, Florida Statutes
- Children and families in need of state services pursuant to Chapter 984, Florida Statutes

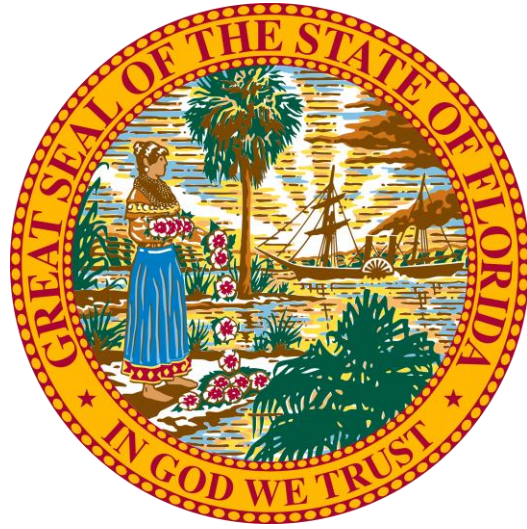
**D. CRIMINAL AND CIVIL APPELLATE COURTS** – The Office of Regional Counsel represents appointed clients on appeals. These appeals result from cases where the Office of Public Defender had a conflict, from cases handled by court-appointed counsel, or from cases handled by the Office of Regional Counsel at the trial court level.

The goal of the Office of Regional Counsel is to provide quality representation to all clients. Because “quality representation” cannot be defined or measured in wins and losses; therefore, the Office of Regional Counsel is proposing performance measures that are designed to determine the quality of the work in other ways.

The following goal has been established in an effort to carry out the Offices of Criminal Conflict and Civil Regional Counsels’ mission:

To ensure cases are processed in a timely and cost effective manner.





# **Performance Measures and Standards**

## **LRPP Exhibit II**

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
Program: Justice Administrative Commission	Code: 21.30.08.00
Service/Budget Entity: Executive Direction/Support Services	Code: 21.30.08.00

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of invoices processed within statutory time frames	95.00%	97.98%	95.00%	95.00%
Number of public records requests	400	408	400	400
Number of cases where registry lawyers request fees above the statutory caps	1,000	826	1,000	1,000
Number of cases where the court orders fees above the statutory caps	1,000	734	1,000	1,000
Total amount of excess fees awarded by the court per circuit	\$13,350,000	\$6,232,103	\$13,350,000	\$13,350,000
Number of budget, payroll, disbursement, revenue and financial reporting transactions processed	330,000	287,256	330,000	330,000
Number of court-appointed attorney and due process vendor invoices processed	65,000	53,552	65,000	65,000

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: Statewide Guardian ad Litem Program	Code: 21.31.00.00
Service/Budget Entity: PGM: Stw/Guardian ad Litem	Code: 21.31.00.00

<b>Approved Performance Measures for FY2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Average number of children represented	26,500	23,157	26,500	24,616
Average percent of children represented	80%	75.2%	80%	85%
Percent of cases closed with Permanency Goal achieved	70%	64.7%	70%	63%
Number of new volunteers certified as a GAL	1,464	2,043	1,464	2,116
Average number of active volunteers	5,057	11,230	5,057	10,117

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, Circuits 1 – 20	Code: 21.50.00.00
Service/Budget Entity: State Attorney, Circuits 1 – 20	Code: 21.50.00.00

Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing	92.00%	85.06%
Total number of dispositions	1,339,035	674,512
Number of dispositions by trial verdicts	14,004	4,846
Number of dispositions by pleas	727,246	331,214
Number of dispositions by non trial	157,990	113,432
Number of dispositions by otherwise	439,795	225,020
Percent of dispositions by trial verdicts	1.05%	1%
Percent of dispositions by pleas	54.30%	49%
Percent of dispositions by non trial	11.80%	17%
Percent of dispositions by otherwise	32.84%	33%
Number of substantiated Bar grievances filed annually	0	0
Number of misdemeanor criminal case referrals	1,183,597	508,267
Number of felony criminal case referrals	490,965	311,309
Number of juvenile criminal case referrals	197,338	49,042
Number of misdemeanor filings	792,393	343,197
Number of felony filings	219,752	149,581
Number of juvenile filings	83,616	19,033
Number of post conviction relief responses or Habeas Corpus responses	22,391	4,989
Number of sexual predator civil commitment proceedings	TBD	3,188
Number of Baker Act hearings	27,686	31,196

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 1 <sup>st</sup> Judicial Circuit	Code: 21.50.01.00	
Service/Budget Entity: State Attorney, 1 <sup>st</sup> Judicial Circuit	Code: 21.50.01.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		33,991		33,991
Number of dispositions by trial verdicts		133		133
Number of dispositions by pleas		20,178		20,178
Number of dispositions by non trial		3,765		3,765
Number of dispositions by otherwise		9,915		9,915
Percent of dispositions by trial verdicts		2%		2%
Percent of dispositions by pleas		10%		10%
Percent of dispositions by non trial		3%		3%
Percent of dispositions by otherwise		85%		85%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		19,069		19,069
Number of felony criminal case referrals		17,467		17,467
Number of juvenile criminal case referrals		3,244		3,244
Number of misdemeanor filings		10,899		10,899
Number of felony filings		10,118		10,118
Number of juvenile filings		1,354		1,354
Number of post conviction relief responses or Habeas Corpus responses		233		233
Number of sexual predator civil commitment proceedings		164		164
Number of Baker Act hearings		1,522		1,522

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 2 <sup>nd</sup> Judicial Circuit	Code: 21.50.02.00	
Service/Budget Entity: State Attorney, 2 <sup>nd</sup> Judicial Circuit	Code: 21.50.02.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		35%		38%
Total number of dispositions		11,714		16,750
Number of dispositions by trial verdicts		52		250
Number of dispositions by pleas		5,875		8,500
Number of dispositions by non trial		1,859		2,500
Number of dispositions by otherwise		3,928		5,500
Percent of dispositions by trial verdicts		.44%		1.49%
Percent of dispositions by pleas		50.15%		50.75%
Percent of dispositions by non trial		15.87%		14.93%
Percent of dispositions by otherwise		33.54%		32.84%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		7,056		10,000
Number of felony criminal case referrals		4,719		8,500
Number of juvenile criminal case referrals		636		1,500
Number of misdemeanor filings		3,687		6,750
Number of felony filings		3,066		5,500
Number of juvenile filings		409		850
Number of post conviction relief responses or Habeas Corpus responses		106		110
Number of sexual predator civil commitment proceedings		129		135
Number of Baker Act hearings		129		140

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 3 <sup>rd</sup> Judicial Circuit	Code: 21.50.03.00	
Service/Budget Entity: State Attorney, 3 <sup>rd</sup> Judicial Circuit	Code: 21.50.03.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		70.83%		70.83%
Total number of dispositions		13,082		13,082
Number of dispositions by trial verdicts		33		33
Number of dispositions by pleas		4,104		4,104
Number of dispositions by non trial		2,350		2,350
Number of dispositions by otherwise		6,595		6,595
Percent of dispositions by trial verdicts		0.25%		0.25%
Percent of dispositions by pleas		31.38%		31.38%
Percent of dispositions by non trial		17.97%		17.97%
Percent of dispositions by otherwise		50.4%		50.4%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		6,887		6,887
Number of felony criminal case referrals		4,079		4,079
Number of juvenile criminal case referrals		455		455
Number of misdemeanor filings		5,029		5,029
Number of felony filings		2,435		2,435
Number of juvenile filings		304		304
Number of post conviction relief responses or Habeas Corpus responses		22		22
Number of sexual predator civil commitment proceedings		0		0
Number of Baker Act hearings		253		253

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 4 <sup>th</sup> Judicial Circuit	Code: 21.50.04.00	
Service/Budget Entity: State Attorney, 4 <sup>th</sup> Judicial Circuit	Code: 21.50.04.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		94.57%		94.57%
Total number of dispositions		50,300		50,300
Number of dispositions by trial verdicts		71		71
Number of dispositions by pleas		25,458		25,458
Number of dispositions by non trial		3,580		3,580
Number of dispositions by otherwise		21,191		21,191
Percent of dispositions by trial verdicts		0.14%		0.14%
Percent of dispositions by pleas		50%		50%
Percent of dispositions by non trial		7.11%		7.11%
Percent of dispositions by otherwise		42.12%		42.12%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		32,387		32,387
Number of felony criminal case referrals		18,856		18,856
Number of juvenile criminal case referrals		1,690		1,690
Number of misdemeanor filings		21,217		21,217
Number of felony filings		7,339		7,339
Number of juvenile filings		890		890
Number of post conviction relief responses or Habeas Corpus responses		127		127
Number of sexual predator civil commitment proceedings		250		250
Number of Baker Act hearings		108		108



**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 5 <sup>th</sup> Judicial Circuit	Code: 21.50.05.00	
Service/Budget Entity: State Attorney, 5 <sup>th</sup> Judicial Circuit	Code: 21.50.05.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		63.61%		46.41%
Total number of dispositions		13,973		13,195
Number of dispositions by trial verdicts		97		31
Number of dispositions by pleas		6,907		7,035
Number of dispositions by non trial		674		834
Number of dispositions by otherwise		6,295		5,295
Percent of dispositions by trial verdicts		.69%		.23%
Percent of dispositions by pleas		49.43%		53.32%
Percent of dispositions by non trial		4.82%		6.32%
Percent of dispositions by otherwise		45.05%		40.13%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		26,771		24,938
Number of felony criminal case referrals		20,269		18,739
Number of juvenile criminal case referrals		3,407		2,351
Number of misdemeanor filings		16,422		17,744
Number of felony filings		10,393		10,272
Number of juvenile filings		1,598		1,040
Number of post conviction relief responses or Habeas Corpus responses		109		1
Number of sexual predator civil commitment proceedings		216		188
Number of Baker Act hearings		2,101		1,363

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 6 <sup>th</sup> Judicial Circuit	Code: 21.50.06.00	
Service/Budget Entity: State Attorney, 6 <sup>th</sup> Judicial Circuit	Code: 21.50.06.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		70,000		70,000
Number of dispositions by trial verdicts		400		400
Number of dispositions by pleas		48,000		48,000
Number of dispositions by non trial		3,000		3,000
Number of dispositions by otherwise		21,000		21,000
Percent of dispositions by trial verdicts		.7%		.7%
Percent of dispositions by pleas		67.0%		67.0%
Percent of dispositions by non trial		4.0%		4.0%
Percent of dispositions by otherwise		28.0%		28.0%
Number of substantiated Bar grievances filed annually		N/A		N/A
Number of misdemeanor criminal case referrals		55,000		55,000
Number of felony criminal case referrals		35,000		35,000
Number of juvenile criminal case referrals		8,500		8,500
Number of misdemeanor filings		40,000		40,000
Number of felony filings		16,000		16,000
Number of juvenile filings		3,500		3,500
Number of post conviction relief responses or Habeas Corpus responses		N/A		N/A
Number of sexual predator civil commitment proceedings		220		220
Number of Baker Act hearings		2,000		2,000

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 7 <sup>th</sup> Judicial Circuit	Code: 21.50.07.00	
Service/Budget Entity: State Attorney, 7 <sup>th</sup> Judicial Circuit	Code: 21.50.07.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		80.52%		83%
Total number of dispositions		40,107		42,250
Number of dispositions by trial verdicts		52		70
Number of dispositions by pleas		25,621		26,784
Number of dispositions by non trial		5,530		5,875
Number of dispositions by otherwise		8,904		9,342
Percent of dispositions by trial verdicts		.13%		1%
Percent of dispositions by pleas		64%		51%
Percent of dispositions by non trial		14%		20%
Percent of dispositions by otherwise		22%		28%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		25,902		26,882
Number of felony criminal case referrals		17,219		14,132
Number of juvenile criminal case referrals		2,014		1,821
Number of misdemeanor filings		21,739		23,212
Number of felony filings		8,383		7,973
Number of juvenile filings		773		1,542
Number of post conviction relief responses or Habeas Corpus responses		109		98
Number of sexual predator civil commitment proceedings		162		185
Number of Baker Act hearings		0		0

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 8 <sup>th</sup> Judicial Circuit	Code: 21.50.08.00	
Service/Budget Entity: State Attorney, 8 <sup>th</sup> Judicial Circuit	Code: 21.50.08.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		16,122		16,246
Number of dispositions by trial verdicts		88		100
Number of dispositions by pleas		6,672		6,610
Number of dispositions by non trial		2,880		3,215
Number of dispositions by otherwise		6,482		6,321
Percent of dispositions by trial verdicts		0.55%		0.61%
Percent of dispositions by pleas		41.38%		40.69%
Percent of dispositions by non trial		17.86%		19.79%
Percent of dispositions by otherwise		40.21%		38.91%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		9,271		7,860
Number of felony criminal case referrals		7,237		7,193
Number of juvenile criminal case referrals		1,178		1,347
Number of misdemeanor filings		6,849		6,441
Number of felony filings		3,849		3,741
Number of juvenile filings		525		525
Number of post conviction relief responses or Habeas Corpus responses		381		399
Number of sexual predator civil commitment proceedings		141		150
Number of Baker Act hearings		818		784

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 9 <sup>th</sup> Judicial Circuit	Code: 21.50.09.00	
Service/Budget Entity: State Attorney, 9 <sup>th</sup> Judicial Circuit	Code: 21.50.09.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		57,486		57,486
Number of dispositions by trial verdicts		160		160
Number of dispositions by pleas		20,206		20,206
Number of dispositions by non trial		9,850		9,850
Number of dispositions by otherwise		27,270		27,270
Percent of dispositions by trial verdicts		0.28%		0.28%
Percent of dispositions by pleas		35.15%		35.15%
Percent of dispositions by non trial		17.13%		17.13%
Percent of dispositions by otherwise		47.44%		47.44%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		34,349		34,349
Number of felony criminal case referrals		26,638		26,638
Number of juvenile criminal case referrals		4,461		4,461
Number of misdemeanor filings		20,987		20,987
Number of felony filings		10,372		10,372
Number of juvenile filings		1,526		1,526
Number of post conviction relief responses or Habeas Corpus responses		183		183
Number of sexual predator civil commitment proceedings		87		87
Number of Baker Act hearings		1,890		1,890

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 10 <sup>th</sup> Judicial Circuit	Code: 21.50.10.00	
Service/Budget Entity: State Attorney, 10 <sup>th</sup> Judicial Circuit	Code: 21.50.10.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		33,600		40,600
Number of dispositions by trial verdicts		190		400
Number of dispositions by pleas		20,099		24,500
Number of dispositions by non trial		3,108		2,400
Number of dispositions by otherwise		10,203		13,300
Percent of dispositions by trial verdicts		1%		1%
Percent of dispositions by pleas		60%		60%
Percent of dispositions by non trial		9%		6%
Percent of dispositions by otherwise		30%		33%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		19,125		26,300
Number of felony criminal case referrals		15,512		19,400
Number of juvenile criminal case referrals		2,954		5,100
Number of misdemeanor filings		9,808		10,100
Number of felony filings		8,279		9,200
Number of juvenile filings		1,255		2,000
Number of post conviction relief responses or Habeas Corpus responses		123		210
Number of sexual predator civil commitment proceedings		299		300
Number of Baker Act hearings		2,997		3,000

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 11 <sup>th</sup> Judicial Circuit	Code: 21.50.11.00	
Service/Budget Entity: State Attorney, 11 <sup>th</sup> Judicial Circuit	Code: 21.50.11.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		69,956		74,170
Number of dispositions by trial verdicts		2,762		2,900
Number of dispositions by pleas		13,172		13,830
Number of dispositions by non trial		34,550		36,277
Number of dispositions by otherwise		19,472		20,445
Percent of dispositions by trial verdicts		4%		4%
Percent of dispositions by pleas		19%		19%
Percent of dispositions by non trial		49%		49%
Percent of dispositions by otherwise		28%		28%
Number of substantiated Bar grievances filed annually				
Number of misdemeanor criminal case referrals		93,417		98,087
Number of felony criminal case referrals		31,272		32,835
Number of juvenile criminal case referrals		5,865		6,158
Number of misdemeanor filings		55,514		58,289
Number of felony filings		11,477		12,050
Number of juvenile filings		892		936
Number of post conviction relief responses or Habeas Corpus responses		717		752
Number of sexual predator civil commitment proceedings		657		689
Number of Baker Act hearings				

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 12 <sup>th</sup> Judicial Circuit	Code: 21.50.12.00	
Service/Budget Entity: State Attorney, 12 <sup>th</sup> Judicial Circuit	Code: 21.50.12.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		19,990		20,190
Number of dispositions by trial verdicts		68		69
Number of dispositions by pleas		15,180		15,332
Number of dispositions by non trial		1,696		1,713
Number of dispositions by otherwise		3,046		3,076
Percent of dispositions by trial verdicts		1%		1%
Percent of dispositions by pleas		76%		76%
Percent of dispositions by non trial		8%		9%
Percent of dispositions by otherwise		15%		15%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		18,630		18,816
Number of felony criminal case referrals		12,707		12,834
Number of juvenile criminal case referrals		1,763		1,781
Number of misdemeanor filings		12,111		12,232
Number of felony filings		5,422		5,476
Number of juvenile filings		759		767
Number of post conviction relief responses or Habeas Corpus responses		7		8
Number of sexual predator civil commitment proceedings		6		7
Number of Baker Act hearings		803		811



**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 13 <sup>th</sup> Judicial Circuit	Code: 21.50.13.00	
Service/Budget Entity: State Attorney, 13 <sup>th</sup> Judicial Circuit	Code: 21.50.13.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		57.89%		57.89%
Total number of dispositions		45,650		45,650
Number of dispositions by trial verdicts		263		263
Number of dispositions by pleas		19,570		19,570
Number of dispositions by non trial		13,520		13,520
Number of dispositions by otherwise		12,297		12,297
Percent of dispositions by trial verdicts		1%		1%
Percent of dispositions by pleas		43%		43%
Percent of dispositions by non trial		30%		30%
Percent of dispositions by otherwise		27%		27%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		29,905		29,905
Number of felony criminal case referrals		22,361		22,361
Number of juvenile criminal case referrals		2,849		2,849
Number of misdemeanor filings		24,339		24,339
Number of felony filings		10,699		10,699
Number of juvenile filings		1,394		1,394
Number of post conviction relief responses or Habeas Corpus responses		339		339
Number of sexual predator civil commitment proceedings		145		145
Number of Baker Act hearings		5,630		5,630

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 14 <sup>th</sup> Judicial Circuit	Code: 21.50.14.00	
Service/Budget Entity: State Attorney, 14 <sup>th</sup> Judicial Circuit	Code: 21.50.14.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		31.23%		31.23%
Total number of dispositions		28,503		28,503
Number of dispositions by trial verdicts		149		149
Number of dispositions by pleas		16,140		16,140
Number of dispositions by non trial		1,178		1,178
Number of dispositions by otherwise		11,036		11,036
Percent of dispositions by trial verdicts		0.52%		0.52%
Percent of dispositions by pleas		56.63%		56.63%
Percent of dispositions by non trial		4.13%		4.13%
Percent of dispositions by otherwise		38.72%		38.72%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		14,986		14,986
Number of felony criminal case referrals		11,221		11,221
Number of juvenile criminal case referrals		1,038		1,038
Number of misdemeanor filings		13,321		13,321
Number of felony filings		6,168		6,168
Number of juvenile filings		530		530
Number of post conviction relief responses or Habeas Corpus responses		452		452
Number of sexual predator civil commitment proceedings		46		46
Number of Baker Act hearings		198		198

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 15 <sup>th</sup> Judicial Circuit	Code: 21.50.15.00	
Service/Budget Entity: State Attorney, 15 <sup>th</sup> Judicial Circuit	Code: 21.50.15.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		61.6%		75%
Total number of dispositions		40,719		42,755
Number of dispositions by trial verdicts		125		253
Number of dispositions by pleas		17,604		18,484
Number of dispositions by non trial		1,213		1,273
Number of dispositions by otherwise		21,770		22,858
Percent of dispositions by trial verdicts		.003%		.05%
Percent of dispositions by pleas		43%		44%
Percent of dispositions by non trial		2.9%		2.6%
Percent of dispositions by otherwise		53%		54%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		31,038		33,733
Number of felony criminal case referrals		12,199		12,809
Number of juvenile criminal case referrals		2,481		2,590
Number of misdemeanor filings		27,370		28,738
Number of felony filings		7,225		7,586
Number of juvenile filings		994		1,045
Number of post conviction relief responses or Habeas Corpus responses		132		155
Number of sexual predator civil commitment proceedings		106		153
Number of Baker Act hearings		1,328		1,388

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 16 <sup>th</sup> Judicial Circuit	Code: 21.50.16.00	
Service/Budget Entity: State Attorney, 16 <sup>th</sup> Judicial Circuit	Code: 21.50.16.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		4,855		4,855
Number of dispositions by trial verdicts		0		0
Number of dispositions by pleas		2,248		2,248
Number of dispositions by non trial		1,898		1,898
Number of dispositions by otherwise		709		109
Percent of dispositions by trial verdicts		0%		0%
Percent of dispositions by pleas		46%		46%
Percent of dispositions by non trial		39%		39%
Percent of dispositions by otherwise		15%		15%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		2,616		2,616
Number of felony criminal case referrals		1,976		1,976
Number of juvenile criminal case referrals		110		110
Number of misdemeanor filings		926		926
Number of felony filings		874		874
Number of juvenile filings		46		46
Number of post conviction relief responses or Habeas Corpus responses		2		2
Number of sexual predator civil commitment proceedings		5		5
Number of Baker Act hearings		0		0

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 17 <sup>th</sup> Judicial Circuit	Code: 21.50.17.00	
Service/Budget Entity: State Attorney, 17 <sup>th</sup> Judicial Circuit	Code: 21.50.17.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		29,951		29,929
Number of dispositions by trial verdicts		87		65
Number of dispositions by pleas		13,194		13,194
Number of dispositions by non trial		8,151		8,151
Number of dispositions by otherwise		8,519		8,519
Percent of dispositions by trial verdicts		1%		1%
Percent of dispositions by pleas		44%		44%
Percent of dispositions by non trial		27%		27%
Percent of dispositions by otherwise		28%		28%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		23,005		23,005
Number of felony criminal case referrals		12,066		12,066
Number of juvenile criminal case referrals		1,873		1,873
Number of misdemeanor filings		19,064		19,064
Number of felony filings		8,678		8,678
Number of juvenile filings		1,497		1,497
Number of post conviction relief responses or Habeas Corpus responses		472		472
Number of sexual predator civil commitment proceedings		142		142
Number of Baker Act hearings		3,932		3,932

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 18 <sup>th</sup> Judicial Circuit	Code: 21.50.18.00	
Service/Budget Entity: State Attorney, 18 <sup>th</sup> Judicial Circuit	Code: 21.50.18.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		73%		73%
Total number of dispositions		30,547		30,547
Number of dispositions by trial verdicts		146		146
Number of dispositions by pleas		17,494		17,494
Number of dispositions by non trial		3,084		3,084
Number of dispositions by otherwise		9,823		9,823
Percent of dispositions by trial verdicts		.005%		.005%
Percent of dispositions by pleas		57.3%		57.3%
Percent of dispositions by non trial		10.1%		10.1%
Percent of dispositions by otherwise		32.2%		32.2%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		18,699		18,699
Number of felony criminal case referrals		10,363		10,363
Number of juvenile criminal case referrals		1,756		1,756
Number of misdemeanor filings		13,592		13,592
Number of felony filings		7,091		7,091
Number of juvenile filings		850		850
Number of post conviction relief responses or Habeas Corpus responses		291		291
Number of sexual predator civil commitment proceedings		71		71
Number of Baker Act hearings		352		352

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 19 <sup>th</sup> Judicial Circuit	Code: 21.50.19.00	
Service/Budget Entity: State Attorney, 19 <sup>th</sup> Judicial Circuit	Code: 21.50.19.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		100%		100%
Total number of dispositions		17,940		19,033
Number of dispositions by trial verdicts		74		79
Number of dispositions by pleas		12,713		13,487
Number of dispositions by non trial		2,781		2,950
Number of dispositions by otherwise		2,372		2,516
Percent of dispositions by trial verdicts		1%		1%
Percent of dispositions by pleas		70%		70%
Percent of dispositions by non trial		16%		16%
Percent of dispositions by otherwise		13%		13%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		13,337		14,149
Number of felony criminal case referrals		8,653		9,180
Number of juvenile criminal case referrals		1,673		1,775
Number of misdemeanor filings		10,624		11,271
Number of felony filings		5,142		5,455
Number of juvenile filings		993		1,053
Number of post conviction relief responses or Habeas Corpus responses		148		157
Number of sexual predator civil commitment proceedings		108		114
Number of Baker Act hearings		766		812

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: State Attorney, 20 <sup>th</sup> Judicial Circuit	Code: 21.50.20.00	
Service/Budget Entity: State Attorney, 20 <sup>th</sup> Judicial Circuit	Code: 21.50.20.00	

<b>Approved Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standard FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		44.50%		44.50%
Total number of dispositions		37,933		38,312
Number of dispositions by trial verdicts		234		236
Number of dispositions by pleas		18,357		18,541
Number of dispositions by non trial		7,852		7,931
Number of dispositions by otherwise		11,490		11,605
Percent of dispositions by trial verdicts		.62%		.62%
Percent of dispositions by pleas		48.39%		48.39%
Percent of dispositions by non trial		20.70%		20.70%
Percent of dispositions by otherwise		30.29%		30.29%
Number of substantiated Bar grievances filed annually		0		0
Number of misdemeanor criminal case referrals		35,065		35,416
Number of felony criminal case referrals		17,387		17,561
Number of juvenile criminal case referrals		2,912		2,941
Number of misdemeanor filings		18,593		18,779
Number of felony filings		10,200		10,302
Number of juvenile filings		1,192		1,204
Number of post conviction relief responses or Habeas Corpus responses		1,002		1,012
Number of sexual predator civil commitment proceedings		296		299
Number of Baker Act hearings		4,199		4,241



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## EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS

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Department: Justice Administration	Department No.: 21
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Program: Public Defenders, 1 <sup>st</sup> – 20 <sup>th</sup> Circuits	Code: 21.60.00.00	
Service/Budget Entity: Public Defenders, 1 <sup>st</sup> – 20 <sup>th</sup> Circuits	Code: 21.60.00.00	

Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21	Approved Standards for FY 2021-22	Requested Standards for FY 2022-23
Annual attorney turnover rate	18%	27.50%	18%	26.13%
Number of appointed and reappointed cases	875,837	511,237	875,837	536,799
Number of cases closed	784,964	488,769	784,964	513,207
Number of clients represented	705,061	422,408	705,061	443,528
Number of cases per attorney	547	393	547	373

**EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS**

<b>EXHIBIT II PERFORMANCE MEASURES AND STANDARDS – BY CIRCUIT FY 2020-21 – July 2021</b>	<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>	<b>5<sup>th</sup></b>	<b>6<sup>th</sup></b>	<b>7<sup>th</sup></b>	<b>8<sup>th</sup></b>	<b>9<sup>th</sup></b>	<b>10<sup>th</sup></b>	<b>11<sup>th</sup></b>	<b>12<sup>th</sup></b>	<b>13<sup>th</sup></b>	<b>14<sup>th</sup></b>	<b>15<sup>th</sup></b>	<b>16<sup>th</sup></b>	<b>17<sup>th</sup></b>	<b>18<sup>th</sup></b>	<b>19<sup>th</sup></b>	<b>20<sup>th</sup></b>	<b>TOTAL</b>
ANNUAL ATTORNEY TURNOVER RATE	8.85%	51.06%	11.43%	25.74%	16.30%	27.22%	16.07%	7.69%	48.10%	20.00%	35.63%	11.83%	53.60%	22.86%	11.68%	26.67%	28.79%	14.33%	25.00%	22.89%	27.50%
NUMBER OF APPOINTED & REAPPOINTED CASES	26,310	12,607	7,909	33,994	29,435	49,964	31,709	15,101	43,946	26,614	40,465	19,567	37,343	17,506	30,695	5,394	20,393	21,475	13,716	27,094	511,237
# CLIENTS	21,151	10,646	6,224	32,669	25,931	38,400	26,943	13,084	37,486	22,592	22,387	16,857	31,069	14,395	26,308	5,393	17,750	18,880	12,132	22,111	422,408
TOTAL NUMBER OF CASES CLOSED	27,085	9,691	6,988	30,027	29,864	47,356	31,989	14,244	43,752	25,593	37,890	18,559	37,129	16,026	29,506	3,470	17,077	22,499	14,007	26,017	488,769
NUMBER OF CASES PER ATTORNEY	478	410	465	479	439	454	598	387	386	517	247	458	437	667	342	385	193	373	442	353	393

## EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS

Department: Justice Administration	Department No.: 21
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Program: Public Defender Appellate, 2 <sup>nd</sup> , 7 <sup>th</sup> , 10 <sup>th</sup> , 11 <sup>th</sup> 15 <sup>th</sup> Circuits	Code: 21.65.00.00	
Service/Budget Entity: Public Defender Appellate 2 <sup>nd</sup> , 7 <sup>th</sup> , 10 <sup>th</sup> , 11 <sup>th</sup> , 15 <sup>th</sup> Circuits	Code: 21.65.00.00	

Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21	Approved Standards for FY 2021-22	Requested Standards for FY 2022-23
Annual attorney turnover rate	8%	12.42%	8%	11.80%
Percent of appeals resolved	99.99%	185.42%	99.99%	194.69%
Number of appointed cases	5,643	1,612	5,643	1,693
Number of clients represented	5,810	1,530	5,810	1,607
Number of briefs filed	5,968	1,924	5,968	2,020
Number of writs filed	106	83	106	87
Number of cases closed	5,612	2,989	5,612	3,138

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## EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS

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**Public Defender Appellate Offices**

**PB2 BASELINE DATA COLLECTION FY 2020-2021**

**Date:**

**Exhibit II – Performance Measures and Standards by Circuit**

	<b>2nd</b>	<b>7th</b>	<b>10th</b>	<b>11th</b>	<b>15th</b>	<b>Total</b>
ANNUAL ATTORNEY TURNOVER RATES *	15.09%	12.0%	0.0%	16.67%	20.0%	12.42%
APPEALS ASSIGNED	425	332	324	291	240	1,612
NUMBER OF CLIENTS REPRESENTED	347	316	315	333	219	1,530
PERCENT OF APPEALS RESOLVED	199.53%	179.52%	250.93%	94.85%	190.0%	185.42%
NUMBER OF CASES CLOSED	848	596	813	276	456	2,989
NUMBER OF BRIEFS FILED	558	352	542	153	319	1,924
NUMBER OF WRITS FILED	17	11	0	12	43	83

**Notes / Explanations:    "\*"    Indicates employee data to be supplied by JAC**

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration Department No.: 21		
Program: Capital Collateral Regional Counsel	Code: 21.70.00.00	
Service/Budget Entity: CCRC, <b>North, Middle &amp; Southern Regions Aggregate</b>	Code: 21.70.00.00	
Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21
Percent of cases in which post-conviction motion, post-conviction appeal, federal habeas corpus motion or federal appeal is timely filed, without extension	90%	93.5%
Number of substantiated Bar grievances filed annually	0	0
Number of appellate actions	35	42
Number of 3.851 filings	13	9
Number of signed death warrants	5	0
Number of court decisions to release a death row inmate, grant a new trial, grant a new sentencing hearing or grant other appeals	5	8
Number of active cases	180	178
Number of evidentiary hearings	12	4
Number of federal court actions	47	34

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration Department No.: 21				
Program: Capital Collateral Regional Counsel			Code: 21.70.00.00	
Service/Budget Entity: CCRC, <b>North Region</b>			Code: 21.70.10.01	
Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21	Approved Standards for FY 2021-22	Requested Standards for FY 2022-23
Percent of cases in which post-conviction motion, post-conviction appeal, federal habeas corpus motion or federal appeal is timely filed, without extension		100%		90%
Number of substantiated Bar grievances filed annually		0		0
Number of appellate actions		10		5
Number of 3.851 filings		2		7
Number of signed death warrants		0		2
Number of court decisions to release a death row inmate, grant a new trial, grant a new sentencing hearing, or grant other appeals		5		2
Number of active cases		43		43
Number of evidentiary hearings		0		2
Number of federal court actions		0		2

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration Department No.: 21				
Program: Capital Collateral Regional Counsel			Code: 21.70.00.00	
Service/Budget Entity: CCRC, <b>Middle Region</b>			Code: 21.70.20.01	
Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21	Approved Standards for FY 2021-22	Requested Standards for FY 2022-23
Percent of cases in which post-conviction motion, post-conviction appeal, federal habeas corpus motion or federal appeal is timely filed, without extension		90%		90%
Number of substantiated Bar grievances filed annually		0		0
Number of appellate actions		23		10
Number of 3.851 filings		3		6
Number of signed death warrants		0		2
Number of court decisions to release a death row inmate, grant a new trial, grant a new sentencing hearing, or grant other appeals		0		5
Number of active cases		82		85
Number of evidentiary hearings		4		5
Number of federal court actions		22		10

**EXHIBIT II - PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration Department No.: 21				
Program: Capital Collateral Regional Counsel			Code: 21.70.00.00	
Service/Budget Entity: CCRC, <b>South Region</b>			Code: 21.70.30.01	
Approved Performance Measures for FY 2021-22	Approved Prior Year Standards FY 2020-21	Actual Prior Year FY 2020-21	Approved Standards for FY 2021-22	Requested Standards for FY 2022-23
Percent of cases in which post-conviction motion, post-conviction appeal, federal habeas corpus motion or federal appeal is timely filed, without extension		90.5%		90%
Number of substantiated Bar grievances filed annually		0		0
Number of appellate actions		9		10
Number of 3.851 filings		4		3
Number of signed death warrants		0		2
Number of court decisions to release a death row inmate, grant a new trial, grant a new sentencing hearing, or grant other appeals		3		3
Number of active cases		53		57
Number of evidentiary hearings		0		5
Number of federal court actions		12		16



**EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: Criminal Conflict and Civil Regional Counsels	Code: 21.80.00.00	
Service/Budget Entity: Regional Counsels, 1 <sup>st</sup> Region	Code: 21.80.01.00	

<b>Proposed Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standards FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Annual percentage of appellate briefs filed within 30 days of receipt of record.		34%		34%
Annual percentage of misdemeanor cases closed within 120 days of appointment.		95%		95%
In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.		89%		89%

**EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: Criminal Conflict and Civil Regional Counsels	Code: 21.80.00.00	
Service/Budget Entity: Regional Counsels, 2 <sup>nd</sup> Region	Code: 21.80.02.00	

<b>Proposed Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standards FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Annual percentage of appellate briefs filed within 30 days of receipt of record.		63%		66%
Annual percentage of misdemeanor cases closed within 120 days of appointment.		62%		63%
In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.		70%		72%

**EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: Criminal Conflict and Civil Regional Counsels	Code: 21.80.00.00	
Service/Budget Entity: Regional Counsels, 3 <sup>rd</sup> Region	Code: 21.80.03.00	

<b>Proposed Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standards FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Annual percentage of appellate briefs filed within 30 days of receipt of record.		30%		30%
Annual percentage of misdemeanor cases closed within 120 days of appointment.		75%		75%
In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.		75%		75%

**EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: Criminal Conflict and Civil Regional Counsels	Code: 21.80.00.00	
Service/Budget Entity: Regional Counsels, 4 <sup>th</sup> Region	Code: 21.80.04.00	

<b>Proposed Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standards FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Annual percentage of appellate briefs filed within 30 days of receipt of record.		25%		24%
Annual percentage of misdemeanor cases closed within 120 days of appointment.		75%		80%
In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.		N/A		N/A

**EXHIBIT II – PERFORMANCE MEASURES AND STANDARDS**

Department: Justice Administration	Department No.: 21
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Program: Criminal Conflict and Civil Regional Counsels	Code: 21.80.00.00	
Service/Budget Entity: Regional Counsels, 5 <sup>th</sup> Region	Code: 21.80.05.00	

<b>Proposed Performance Measures for FY 2021-22</b>	<b>Approved Prior Year Standards FY 2020-21</b>	<b>Actual Prior Year FY 2020-21</b>	<b>Approved Standards for FY 2021-22</b>	<b>Requested Standards for FY 2022-23</b>
Annual percentage of appellate briefs filed within 30 days of receipt of record.		82%		83%
Annual percentage of misdemeanor cases closed within 120 days of appointment.		76%		77%
In cases where there is either an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.		69%		70%



# **Assessment of Performance for Approved Performance Measures**

## **LRPP Exhibit III**

## EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES

<b>Department:</b> Justice Administration			
<b>Program:</b> Justice Administrative Commission			
<b>Service/Budget Entity:</b> Executive Direction/Support Services			
<b>Measure:</b> Percent of invoices processed within statutory time frames			
<b>Action:</b>			
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure <input type="checkbox"/> Revision of Measure <input type="checkbox"/> Performance Assessment of <u>Output</u> Measure <input type="checkbox"/> Deletion of Measure <input type="checkbox"/> Adjustment of GAA Performance Standards			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
95.00%	97.98%	2.98%	3.14%
<b>Factors Accounting for the Difference:</b>			
<b>Internal Factors</b> (check all that apply):			
<input type="checkbox"/> Personnel Factors <input type="checkbox"/> Competing Priorities <input type="checkbox"/> Previous Estimate Incorrect		<input type="checkbox"/> Staff Capacity <input type="checkbox"/> Level of Training <input checked="" type="checkbox"/> Other (Identify)	
<b>Explanation:</b> JAC exceeded the approved standard			
<b>External Factors</b> (check all that apply):			
<input type="checkbox"/> Resources Unavailable <input type="checkbox"/> Legal/Legislative Change <input type="checkbox"/> Target Population Change <input type="checkbox"/> This Program/Service Cannot Fix the Problem <input type="checkbox"/> Current Laws are Working Against the Agency Mission		<input type="checkbox"/> Technological Problems <input type="checkbox"/> Natural Disaster <input type="checkbox"/> Other (Identify)	
<b>Explanation:</b>			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply):			
<input type="checkbox"/> Training <input type="checkbox"/> Personnel		<input type="checkbox"/> Technology <input type="checkbox"/> Other (Identify)	
<b>Recommendations:</b> Maintain current approved standard			

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Executive Direction/Support Services  
**Measure:** Number of public records requests  
**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
400	408	8	2.00%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix the Problem	
<input type="checkbox"/> Current Laws are Working Against the Agency Mission	

**Explanation:**  
The number of public records requests received fluctuates annually.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:** Maintain current approved standard



## EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES

**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Executive Direction/Support Services  
**Measure:** Number of cases where registry lawyers request fees above statutory caps

**Action:**

- Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
1,000	826	(174)	-17.40%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input checked="" type="checkbox"/> Legal/Legislative Change                 | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix the Problem         |  |
| <input type="checkbox"/> Current Laws are Working Against the Agency Mission |  |

**Explanation:**

The number of cases where registry lawyers request fees above statutory caps fluctuates annually; however, court cases have not proceeded at a normal level due to the COVID-19 pandemic so requests for, and subsequently orders of, excess fees have been lower than normal. Requests and orders of excess fees are expected to exceed pre-COVID-19 levels as courts reopen and the backlog of cases begin moving through the judicial system.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:** Maintain current approved standard

## EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES

**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Executive Direction/Support Services  
**Measure:** Number of cases where the court orders fees above the statutory caps

**Action:**

- Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
1,000	734	(266)	-26.60%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input checked="" type="checkbox"/> Legal/Legislative Change                 | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix the Problem         |  |
| <input type="checkbox"/> Current Laws are Working Against the Agency Mission |  |

**Explanation:**

The number of cases where the court orders fees above statutory caps fluctuates annually; however, court cases have not proceeded at a normal level due to the COVID-19 pandemic so requests for, and subsequently orders of, excess fees have been lower than normal. Requests and orders of excess fees are expected to exceed pre-COVID-19 levels as courts reopen and the backlog of cases begin moving through the judicial system.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:** Maintain current approved standard

## EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES

**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Executive Direction/Support Services  
**Measure:** Total amount of excess fees awarded by the court per circuit

**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
\$13,350,000	\$6,232,103	(\$7,117,897)	-53.32%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input checked="" type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix the Problem	
<input type="checkbox"/> Current Laws are Working Against the Agency Mission	

**Explanation:**  
 The amount of excess fees awarded by the court fluctuates annually; however, court cases have not proceeded at a normal level due to the COVID-19 pandemic so excess fees awarded have been lower than normal. Excess fees are expected to exceed pre-COVID-19 levels as courts reopen and the backlog of cases begin moving through the judicial system. Approximately \$3.4 million of the 2020-21 appropriation for payment of excessive attorney fees was reverted and re-appropriated in 2021-22 in anticipation of these cases moving through the courts.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:** Maintain current approved standard

## EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES

**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Executive Direction/Support Services  
**Measure:** Number of budget, payroll, disbursement, revenue, and financial reporting transactions processed

**Action:**

- Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
330,000	287,256	(42,744)	-12.95%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix the Problem         |  |
| <input type="checkbox"/> Current Laws are Working Against the Agency Mission |  |

**Explanation:**

The number of budget, payroll, and accounting transactions fluctuate annually; however, court cases have not proceeded at a normal level due to the COVID-19 pandemic resulting in less accounting transactions. Accounting transactions are expected to exceed pre-COVID-19 levels as courts reopen and the backlog of cases begin moving through the judicial system.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:** Maintain current approved standard

## EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES

**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Executive Direction/Support Services  
**Measure:** Number of court appointed attorney and due process vendor invoices processed

**Action:**

- Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
65,000	53,552	(11,448)	-17.61%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |   |  |
|---|--|
| <input type="checkbox"/> Personnel Factors<br><input type="checkbox"/> Competing Priorities<br><input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Staff Capacity<br><input type="checkbox"/> Level of Training<br><input type="checkbox"/> Other (Identify) |
|---|--|

**Explanation:**

**External Factors** (check all that apply):

- |  |   |
|--|---|
| <input type="checkbox"/> Resources Unavailable<br><input type="checkbox"/> Legal/Legislative Change<br><input type="checkbox"/> Target Population Change<br><input type="checkbox"/> This Program/Service Cannot Fix the Problem<br><input type="checkbox"/> Current Laws are Working Against the Agency Mission | <input type="checkbox"/> Technological Problems<br><input checked="" type="checkbox"/> Natural Disaster<br><input checked="" type="checkbox"/> Other (Identify) |
|--|---|

**Explanation:**

The number of court-appointed attorney fees and due process vendor invoices received fluctuates annually; however, court cases have not proceeded at a normal level due to the COVID-19 pandemic so invoices related to court-appointed cases have been lower than normal. The number of invoices are expected to exceed pre-COVID-19 levels as courts reopen and the backlog of cases begin moving through the judicial system. Approximately \$7.4 million of the 2020-21 appropriation for court-appointed cases was reverted and re-appropriated in 2021-22 in anticipation of these cases moving through the courts.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |   |  |
|---|--|
| <input type="checkbox"/> Training<br><input type="checkbox"/> Personnel | <input type="checkbox"/> Technology<br><input type="checkbox"/> Other (Identify) |
|---|--|

**Recommendations:** Maintain current approved standard

**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration <b>Program:</b> Statewide Guardian ad Litem <b>Service/Budget Entity:</b> Statewide Guardian ad Litem <b>Measure:</b> Average number of children represented <b>Action:</b> <input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure <input type="checkbox"/> Revision of Measure <input type="checkbox"/> Performance Assessment of <u>Output</u> Measure <input type="checkbox"/> Deletion of Measure <input type="checkbox"/> Adjustment of GAA Performance Standards			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
26,500	23,157	-3,343	12.6%
<b>Factors Accounting for the Difference:</b> <b>Internal Factors</b> (check all that apply): <input type="checkbox"/> Personnel Factors <span style="margin-left: 200px;"><input type="checkbox"/> Staff Capacity</span> <input type="checkbox"/> Competing Priorities <span style="margin-left: 120px;"><input type="checkbox"/> Level of Training</span> <input type="checkbox"/> Previous Estimate Incorrect <input checked="" type="checkbox"/> Other (Identify)			
<b>Explanation:</b> Multiple unforeseen issues related to COVID-19 negatively impacted the number of appointments as well as the number of advocates available to represent children.			
<b>External Factors</b> (check all that apply): <input type="checkbox"/> Resources Unavailable <span style="margin-left: 200px;"><input type="checkbox"/> Technological Problems</span> <input type="checkbox"/> Legal/Legislative Change <span style="margin-left: 180px;"><input type="checkbox"/> Natural Disaster</span> <input type="checkbox"/> Target Population Change <span style="margin-left: 120px;"><input checked="" type="checkbox"/> Other (Identify)</span> <input type="checkbox"/> This Program/Service Cannot Fix The Problem <input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b> See above explanation.			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply): <input checked="" type="checkbox"/> Training <span style="margin-left: 200px;"><input checked="" type="checkbox"/> Technology</span> <input checked="" type="checkbox"/> Personnel <span style="margin-left: 180px;"><input checked="" type="checkbox"/> Other (Identify)</span>			
<b>Recommendations:</b> The Program is continuing to use technology and pursuing additional public private partnerships and grant opportunities to represent as many children as possible. Additionally, the Program is pursuing the use of federal Title IV-E reimbursement funding to represent additional children.			

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**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

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<b>Department:</b>	<b>Justice Administration</b>
<b>Program:</b>	<b>Statewide Guardian ad Litem</b>
<b>Service/Budget Entity:</b>	<b>Statewide Guardian ad Litem</b>
<b>Measure:</b>	<b>Average percent of children represented</b>
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
80%	75.2%	-4.8%	6%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect |  |
| <input checked="" type="checkbox"/> Other (Identify) |  |

**Explanation:** Multiple unforeseen issues related to COVID-19 negatively impacted the number of appointments as well as the number of advocates available to represent children.

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster            |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against The Agency Mission |  |

**Explanation:** See explanation above.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |   |  |
|---|--|
| <input checked="" type="checkbox"/> Training  | <input checked="" type="checkbox"/> Technology       |
| <input checked="" type="checkbox"/> Personnel | <input checked="" type="checkbox"/> Other (Identify) |

**Recommendations:**

The Program is continuing to use technology and pursuing additional public private partnerships and grant opportunities to represent as many children as possible. Additionally, the Program is pursuing the use of federal Title IV-E reimbursement funding to represent additional children.







**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

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<b>Department:</b> <b>Justice Administration</b> <b>Program:</b> <b>Statewide Guardian ad Litem</b> <b>Service/Budget Entity:</b> <b>Statewide Guardian ad Litem</b> <b>Measure:</b> <b>Average number of Volunteers</b> <b>Action:</b> <input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure <input type="checkbox"/> Revision of Measure <input type="checkbox"/> Performance Assessment of <u>Output</u> Measure <input type="checkbox"/> Deletion of Measure <input type="checkbox"/> Adjustment of GAA Performance Standards			
Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
5,057	6,173	-270	122%
<b>Factors Accounting for the Difference:</b> <b>N/A - Target Exceeded</b> <b>Internal Factors</b> (check all that apply): <input type="checkbox"/> Personnel Factors <input type="checkbox"/> Staff Capacity <input type="checkbox"/> Competing Priorities <input type="checkbox"/> Level of Training <input type="checkbox"/> Previous Estimate Incorrect <input type="checkbox"/> Other (Identify)			
<b>Explanation:</b>  <b>External Factors</b> (check all that apply): <input type="checkbox"/> Resources Unavailable <input type="checkbox"/> Technological Problems <input type="checkbox"/> Legal/Legislative Change <input type="checkbox"/> Natural Disaster <input type="checkbox"/> Target Population Change <input type="checkbox"/> Other (Identify) <input type="checkbox"/> This Program/Service Cannot Fix The Problem <input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b>  <b>Management Efforts to Address Differences/Problems</b> (check all that apply): <input type="checkbox"/> Training <input type="checkbox"/> Technology <input type="checkbox"/> Personnel <input type="checkbox"/> Other (Identify)			
<b>Recommendations:</b>        			

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration			
<b>Program:</b> State Attorneys			
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits			
<b>Measure:</b> Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing			
<b>Action:</b>			
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure		<input type="checkbox"/> Revision of Measure	
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure		<input type="checkbox"/> Deletion of Measure	
<input type="checkbox"/> Adjustment of GAA Performance Standards			
<b>Approved Standard</b>	<b>Actual Performance Results</b>	<b>Difference (Over/Under)</b>	<b>Percentage Difference</b>
92.00%	85.06%	(6.94)	(7.54%)
<b>Factors Accounting for the Difference:</b>			
<b>Internal Factors</b> (check all that apply):			
<input type="checkbox"/> Personnel Factors		<input type="checkbox"/> Staff Capacity	
<input type="checkbox"/> Competing Priorities		<input type="checkbox"/> Level of Training	
<input type="checkbox"/> Previous Estimate Incorrect		<input type="checkbox"/> Other (Identify)	
<b>Explanation:</b>			
<b>External Factors</b> (check all that apply):			
<input type="checkbox"/> Resources Unavailable		<input type="checkbox"/> Technological Problems	
<input type="checkbox"/> Legal/Legislative Change		<input type="checkbox"/> Natural Disaster	
<input type="checkbox"/> Target Population Change		<input checked="" type="checkbox"/> Other (Identify)	
<input type="checkbox"/> This Program/Service Cannot Fix The Problem			
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b> These percentages represent those cases the State Attorney deemed appropriate for enhanced sentencing recommendations pursuant to s. 775.084, Florida Statutes. Any deviation from the criteria established in statute is explained in writing by the State Attorney and maintained in the case file.			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply):			
<input type="checkbox"/> Training		<input type="checkbox"/> Technology	
<input type="checkbox"/> Personnel		<input type="checkbox"/> Other (Identify)	
<b>Recommendations:</b>			

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** Justice Administration  
**Program:** State Attorneys  
**Service/Budget Entity:** First – Twentieth Judicial Circuits  
**Measure:** Total number of dispositions  
**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
1,339,035	674,512	(664,523)	(49.63%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster            |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against The Agency Mission |  |

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of dispositions by trial verdicts	
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
14,004	4,846	(9,158)	(65.40%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** Justice Administration  
**Program:** State Attorneys  
**Service/Budget Entity:** First – Twentieth Judicial Circuits  
**Measure:** Number of dispositions by pleas  
**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
727,246	331,214	(396,032)	(54.46%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of dispositions by non trial	
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
157,990	113,432	(44,558)	(28.20%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:**

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** Justice Administration  
**Program:** State Attorneys  
**Service/Budget Entity:** First – Twentieth Judicial Circuits  
**Measure:** Number of dispositions by otherwise  
**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
439,795	225,020	(214,775)	(48.84%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster            |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against The Agency Mission |  |

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**



**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Percent of dispositions by trial verdicts	
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
1.05%	1%	(.05)	(4.76%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:**

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Percent of dispositions by pleas	
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
54.30%	49%	(5.3)	(9.76%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Percent of dispositions by non trial	
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
11.80%	17%	5.20	44.07%

**Factors Accounting for the Difference: Target exceeded.**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:**

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Percent of dispositions by otherwise	
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
32.84%	33%	.16	.49%

**Factors Accounting for the Difference:** Target exceeded.

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b>	<b>Justice Administration</b>
<b>Program:</b>	<b>State Attorneys</b>
<b>Service/Budget Entity:</b>	<b>First – Twentieth Judicial Circuits</b>
<b>Measure:</b>	<b>Number of substantiated Bar grievances filed annually</b>
<b>Action:</b>	
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
0	0	N/A	N/A

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

The number of Bar grievances filed in a given year is difficult to anticipate.

**External Factors** (check all that apply):

- |  |   |
|--|---|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster       |
| <input type="checkbox"/> Target Population Change                            | <input type="checkbox"/> Other (Identify)       |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |   |
| <input type="checkbox"/> Current Laws Are Working Against The Agency Mission |   |

**Explanation:**

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** Justice Administration  
**Program:** State Attorneys  
**Service/Budget Entity:** First – Twentieth Judicial Circuits  
**Measure:** Number of misdemeanor criminal case referrals  
**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
1,183,597	508,267	(675,330)	(57.06%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster            |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against The Agency Mission |  |

**Explanation:** These numbers are a measure of workload, not of performance. The fact that they rise or fall may be a reflection of the number of crimes, arrests by police and citizen complaints not of the performance of the State Attorney’s Office in its duties.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of felony criminal case referrals	
<b>Action:</b>	
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
490,965	311,309	(179,656)	(36.59%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers are a measure of workload, not of performance. The fact that they rise or fall may be a reflection of the number of crimes, arrests by police and citizen complaints not of the performance of the State Attorney’s Office in its duties.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of juvenile criminal case referrals	
<b>Action:</b>	
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
197,338	49,042	(148,296)	(75.15%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers are a measure of workload, not of performance. The fact that they rise or fall may be a reflection of the number of crimes, arrests by police and citizen complaints not of the performance of the State Attorney’s Office in its duties.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**



**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of misdemeanor filings	
<b>Action:</b>	
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
792,393	343,197	(449,196)	(56.69%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers are a measure of workload, not of performance. The fact that they rise or fall may be a reflection of the number of crimes, arrests by police and citizen complaints not of the performance of the State Attorney’s Office in its duties.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of felony filings	
<b>Action:</b>	
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
219,752	149,581	(70,171)	(31.93%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers are a measure of workload, not of performance. The fact that they rise or fall may be a reflection of the number of crimes, arrests by police and citizen complaints not of the performance of the State Attorney’s Office in its duties.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b>	<b>Justice Administration</b>
<b>Program:</b>	<b>State Attorneys</b>
<b>Service/Budget Entity:</b>	<b>First – Twentieth Judicial Circuits</b>
<b>Measure:</b>	<b>Number of juvenile filings</b>
<b>Action:</b>	
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
83,616	19,033	(64,583)	(77.24%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect | <input type="checkbox"/> Other (Identify)  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster            |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against The Agency Mission |  |

**Explanation:** These numbers are a measure of workload, not of performance. The fact that they rise or fall may be a reflection of the number of crimes, arrests by police and citizen complaints not of the performance of the State Attorney's Office in its duties.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** Justice Administration  
**Program:** State Attorneys  
**Service/Budget Entity:** First – Twentieth Judicial Circuits  
**Measure:** Number of post conviction relief responses or Habeas Corpus responses

**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
22,391	4,989	(17,402)	(77.72%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:** These numbers and/or percentages measure the performance of the criminal justice system that includes the State Attorney, Public Defender, private defense lawyers, Clerk of the Court and Judiciary. The disposition of a case requires the negotiation and agreement of all parties to a crime or specific civil matter.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURES**

<b>Department:</b> Justice Administration	
<b>Program:</b> State Attorneys	
<b>Service/Budget Entity:</b> First – Twentieth Judicial Circuits	
<b>Measure:</b> Number of Baker Act hearings	
<b>Action:</b>	
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure
<input type="checkbox"/> Adjustment of GAA Performance Standards	

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
27,686	31,196	3,510	12.68%

**Factors Accounting for the Difference:** Target Exceeded.

**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	<input type="checkbox"/> Other (Identify)

**Explanation:**

**External Factors** (check all that apply):

<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission	

**Explanation:**

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**

## EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES

**Department:** \_\_\_\_\_ Justice Administration \_\_\_\_\_  
**Program:** \_\_\_\_\_ Public Defenders \_\_\_\_\_  
**Service/Budget Entity:** Public Defenders, Circuits 1-20 \_\_\_\_\_  
**Measure:** Annual attorney turnover rate

**Action:**

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure | <input type="checkbox"/> Revision of Measure |
| <input type="checkbox"/> Performance Assessment of <u>Output</u> Measure             | <input type="checkbox"/> Deletion of Measure |
| <input type="checkbox"/> Adjustment of GAA Performance Standards                     |  |

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
18%	27.50%	9.5	52.78%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |   |  |
|---|--|
| <input checked="" type="checkbox"/> Personnel Factors | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities         | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect  |  |
| <input type="checkbox"/> Other (Identify)             |  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Resources Unavailable                    | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission |  |

**Explanation:** The statewide turnover rate is significantly higher than the standard. This may signal that due to continued inadequate funding, higher caseloads due to increased turnover, backlog, and suspension of speedy trial, more attorneys are leaving for other jobs with higher pay.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** \_\_\_\_\_ Justice Administration \_\_\_\_\_  
**Program:** \_\_\_\_\_ Public Defenders \_\_\_\_\_  
**Service/Budget Entity:** Public Defenders, Circuits 1-20 \_\_\_\_\_  
**Proposed Revised Measure:** **Number of appointed and reappointed cases**

**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
875,837	511,237	(364,600)	(41.63%)

**Factors Accounting for the Difference:**  
**Internal Factors** (check all that apply):

<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training
<input type="checkbox"/> Previous Estimate Incorrect	
<input checked="" type="checkbox"/> Other (Identify)	

**Explanation:** The number of offenses and arrests reported to the Florida Department of Law Enforcement (FDLE) are down, based on FDLE Uniform Crime Reports. This has resulted in fewer filings by the State Attorneys and fewer new cases assigned to Public Defenders.

**External Factors** (check all that apply):

<input checked="" type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems
<input type="checkbox"/> Legal/Legislative Change	<input checked="" type="checkbox"/> Natural Disaster
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)
<input type="checkbox"/> This Program/Service Cannot Fix The Problem	
<input type="checkbox"/> Current Laws Are Working Against the Agency Mission	

**Explanation:** The COVID 19 statewide drop in arrests resulted in fewer new appointments than projected. However, Public Defenders remain inadequately funded as a result of years of excessive caseloads combined with an increase in workload due to the Covid backlog, suspension of speedy trial, increased complexity of cases and increased penalties for criminal offenses.

**Management Efforts to Address Differences/Problems** (check all that apply):

<input type="checkbox"/> Training	<input type="checkbox"/> Technology
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)

**Recommendations:**









**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** \_\_\_\_\_ Justice Administration \_\_\_\_\_  
**Program:** \_\_\_\_\_ Public Defender, Appellate \_\_\_\_\_  
**Service/Budget Entity:** Public Defender, Appellate \_\_\_\_\_  
**Measure:** Annual attorney turnover rate

**Action:**

- Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
8%	12.42%	4.42	55.25%

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect |  |
| <input type="checkbox"/> Other (Identify)            |  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input type="checkbox"/> Natural Disaster            |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission |  |

**Explanation:** There has been an increase in the turnover rate; the increase in turnover rates may signal that more appellate attorneys are seeking employment outside the Public Defender’s Office.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**



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## EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES

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**Department:** Justice Administration  
**Program:** Public Defender, Appellate  
**Service/Budget Entity:** Public Defender, Appellate  
**Measure:** Number of appointed cases

**Action:**

- Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
5,643	1,612	(4,031)	(71.43%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |   |  |
|---|--|
| <input checked="" type="checkbox"/> Personnel Factors | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities         | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect  |  |
| <input checked="" type="checkbox"/> Other (Identify)  |  |

**Explanation:** Public Defenders were appointed to fewer trial cases and clients and disposed of fewer cases than projected, which lead to a decrease in appeals filed.

**External Factors** (check all that apply):

- |   |  |
|---|--|
| <input type="checkbox"/> Resources Unavailable                                  | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                               | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                               | <input checked="" type="checkbox"/> Other (Identify) |
| <input checked="" type="checkbox"/> This Program/Service Cannot Fix The Problem |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission    |  |

**Explanation:** The COVID 19 drop in arrests resulted in fewer appointments than projected. Major reductions in number of jury trials also occurred. However, Public Defenders remain inadequately funded as a result of years of excessive caseloads combined with an increase in workload due to the backlog, suspension of speedy trial, increased complexity of cases and increased penalties for criminal offenses.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** \_\_\_\_\_ **Justice Administration** \_\_\_\_\_  
**Program:** \_\_\_\_\_ **Public Defender, Appellate** \_\_\_\_\_  
**Service/Budget Entity:** \_\_\_\_\_ **Public Defender, Appellate** \_\_\_\_\_  
**Measure: Number of clients represented**

**Action:**

- |   |  |
|---|--|
| <input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure           | <input type="checkbox"/> Revision of Measure |
| <input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure | <input type="checkbox"/> Deletion of Measure |
| <input type="checkbox"/> Adjustment of GAA Performance Standards                    |  |

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
5,810	1,530	(4,280)	(73.67%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect |  |
| <input checked="" type="checkbox"/> Other (Identify) |  |

**Explanation:** Public Defenders were appointed to fewer trial cases and clients and disposed of fewer cases than projected, which lead to a decrease in appeals filed.

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input type="checkbox"/> Other (Identify)            |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission |  |

**Explanation:** The COVID 19 statewide drop in arrests resulted in fewer appointments than projected. While the number of clients is less than projected, the increased complexity of cases and increased penalties for criminal offenses, the suspension of speedy trial, and the Covid case backlog leaves the Public Defender’s inadequately funded and staffed.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |  |
|------------------------------------|--|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology                  |
| <input type="checkbox"/> Personnel | <input checked="" type="checkbox"/> Other (Identify) |

**Recommendations:**

## EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES

**Department:** Justice Administration  
**Program:** Public Defender, Appellate  
**Service/Budget Entity:** Public Defender, Appellate  
**Measure:** Number of briefs filed

**Action:**

- |   |  |
|---|--|
| <input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure           | <input type="checkbox"/> Revision of Measure |
| <input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure | <input type="checkbox"/> Deletion of Measure |
| <input type="checkbox"/> Adjustment of GAA Performance Standards                    |  |

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
5,968	1,924	(4,044)	(67.76)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect |  |
| <input checked="" type="checkbox"/> Other (Identify) |  |

**Explanation:** Due to reduced caseloads at the trial level, fewer appeals were filed than originally expected.

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission |  |

**Explanation:** The COVID 19 statewide drop in arrests resulted in fewer appointments than projected.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** \_\_\_\_\_ **Justice Administration** \_\_\_\_\_  
**Program:** \_\_\_\_\_ **Public Defender, Appellate** \_\_\_\_\_  
**Service/Budget Entity:** \_\_\_\_\_ **Public Defender, Appellate** \_\_\_\_\_  
**Measure: Number of writs filed**

**Action:**

- |   |  |
|---|--|
| <input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure           | <input type="checkbox"/> Revision of Measure |
| <input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure | <input type="checkbox"/> Deletion of Measure |
| <input type="checkbox"/> Adjustment of GAA Performance Standards                    |  |

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
106	83	(23)	(21.70%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect |  |
| <input checked="" type="checkbox"/> Other (Identify) |  |

**Explanation:** Due to reduced caseloads at the trial level, fewer appeals were filed than originally expected.

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Resources Unavailable                               | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input checked="" type="checkbox"/> Other (Identify) |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission |  |

**Explanation:** This year the statewide shutdown of in person court operations and suspension of speedy trial, due to the COVID-19 pandemic has created a tremendous backlog of trial cases, coupled with an ongoing inability to timely resolve cases by plea or jury trial. Even when jury trials resume, fewer cases will be able to be tried during each trial term, due to COVID-19 safety protocols that must be observed. Therefore, fewer appeals will be filed.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**



**EXHIBIT III – ASSESSMENT OF PERFORMANCE MEASURES**

**Department:** \_\_\_\_\_ Justice Administration \_\_\_\_\_  
**Program:** \_\_\_\_\_ Public Defender, Appellate \_\_\_\_\_  
**Service/Budget Entity:** \_\_\_\_\_ Public Defender, Appellate \_\_\_\_\_  
**Measure:** Number of cases closed

**Action:**

- |   |  |
|---|--|
| <input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure           | <input type="checkbox"/> Revision of Measure |
| <input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure | <input type="checkbox"/> Deletion of Measure |
| <input type="checkbox"/> Adjustment of GAA Performance Standards                    |  |

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
5,612	2,989	(2,623)	(46.74%)

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- |  |  |
|--|--|
| <input type="checkbox"/> Personnel Factors           | <input type="checkbox"/> Staff Capacity    |
| <input type="checkbox"/> Competing Priorities        | <input type="checkbox"/> Level of Training |
| <input type="checkbox"/> Previous Estimate Incorrect |  |
| <input type="checkbox"/> Other (Identify)            |  |

**Explanation:**

**External Factors** (check all that apply):

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Resources Unavailable                    | <input type="checkbox"/> Technological Problems      |
| <input type="checkbox"/> Legal/Legislative Change                            | <input checked="" type="checkbox"/> Natural Disaster |
| <input type="checkbox"/> Target Population Change                            | <input type="checkbox"/> Other (Identify)            |
| <input type="checkbox"/> This Program/Service Cannot Fix The Problem         |  |
| <input type="checkbox"/> Current Laws Are Working Against the Agency Mission |  |

**Explanation:** This year the statewide shutdown of in person court operations and suspension of speedy trial, due to the COVID-19 pandemic has created a tremendous backlog of trial cases, coupled with an ongoing inability to timely resolve cases by plea or jury trial. Even when jury trials resume, fewer cases will be able to be tried during each trial term, due to COVID-19 safety protocols that must be observed. Therefore, fewer appeals will be filed.

**Management Efforts to Address Differences/Problems** (check all that apply):

- |                                    |   |
|------------------------------------|---|
| <input type="checkbox"/> Training  | <input type="checkbox"/> Technology       |
| <input type="checkbox"/> Personnel | <input type="checkbox"/> Other (Identify) |

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURE**

<b>Department:</b> Justice Administration			
<b>Program:</b> Capital Collateral Regional Counsels			
<b>Service/Budget Entity:</b> Legal Representation			
<b>Measure:</b> Number of signed death warrants			
<b>Action:</b>			
<input checked="" type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure		
<input type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure		
<input type="checkbox"/> Adjustment of GAA Performance Standards			
<b>Approved Standard</b>	<b>Actual Performance Results</b>	<b>Difference (Over/Under)</b>	<b>Percentage Difference</b>
5	0	(5)	100
<b>Factors Accounting for the Difference:</b>			
<b>Internal Factors</b> (check all that apply):			
<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity		
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training		
<input checked="" type="checkbox"/> Previous Estimate Incorrect			
<input type="checkbox"/> Other (Identify)			
<b>Explanation</b> The Governor signs death warrants. None were signed in FY 2020-21. CCRCs anticipated more as Florida emerged from the Supreme Court's <u>Hurst v. Florida</u> ruling. That ruling required reconsideration of death penalty sentences imposed without a unanimous jury verdict to do so. Consideration of death warrants for these cases was delayed.			
<b>External Factors</b> (check all that apply):			
<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems		
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster		
<input type="checkbox"/> Target Population Change	<input checked="" type="checkbox"/> Other (Identify)		
<input type="checkbox"/> This Program/Service Cannot Fix The Problem?			
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b> The outcome of this measure depends on the Governor's decisions.			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply):			
<input type="checkbox"/> Training	<input type="checkbox"/> Technology		
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)		
<b>Recommendations:</b>			

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURE**

<b>Department:</b> Justice Administration			
<b>Program:</b> Capital Collateral Regional Counsels			
<b>Service/Budget Entity:</b> Legal Representation			
<b>Measure:</b> Number of 3.851 filings			
<b>Action:</b>			
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure <input type="checkbox"/> Revision of Measure <input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure <input type="checkbox"/> Deletion of Measure <input type="checkbox"/> Adjustment of GAA Performance Standards			
<b>Approved Standard</b>	<b>Actual Performance Results</b>	<b>Difference (Over/Under)</b>	<b>Percentage Difference</b>
13	9	(4)	31
<b>Factors Accounting for the Difference:</b>			
<b>Internal Factors</b> (check all that apply):			
<input type="checkbox"/> Personnel Factors		<input type="checkbox"/> Staff Capacity	
<input type="checkbox"/> Competing Priorities		<input type="checkbox"/> Level of Training	
<input checked="" type="checkbox"/> Previous Estimate Incorrect			
<input type="checkbox"/> Other (Identify)			
<b>Explanation:</b> The Covid-19 pandemic resulted in Justic System disruptions, especially in FY 20-21. The courts delayed most trials. This delay reduced the number of cases eligible for the death penalty verdict. Fewer cases were available to be assigned by the Supreme Court to CCRCs. Fewer cases resulted in fewer case reviews and 3.851 issue filings.			
<b>External Factors</b> (check all that apply):			
<input type="checkbox"/> Resources Unavailable		<input type="checkbox"/> Technological Problems	
<input type="checkbox"/> Legal/Legislative Change		<input type="checkbox"/> Natural Disaster	
<input type="checkbox"/> Target Population Change		<input type="checkbox"/> Other (Identify)	
<input type="checkbox"/> This Program/Service Cannot Fix The Problem?			
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b>			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply):			
<input type="checkbox"/> Training		<input type="checkbox"/> Technology	
<input type="checkbox"/> Personnel		<input type="checkbox"/> Other (Identify)	
<b>Recommendations:</b>			

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURE**

**Department:** Justice Administration  
**Program:** Capital Collateral Regional Counsels  
**Service/Budget Entity:** Legal Representation  
**Measure:** Number of active cases  
**Action:**  
 Performance Assessment of Outcome Measure     Revision of Measure  
 Performance Assessment of Output Measure     Deletion of Measure  
 Adjustment of GAA Performance Standards

Approved Standard	Actual Performance Results	Difference (Over/Under)	Percentage Difference
180	178	(2)	1

**Factors Accounting for the Difference:**

**Internal Factors** (check all that apply):

- Personnel Factors
- Competing Priorities
- Previous Estimate Incorrect
- Other (Identify)
- Staff Capacity
- Level of Training

**Explanation:** When the Justice System slowed down during the pandemic, fewer cases were tried and fewer death penalty verdicts resulted in fewer case assignments to the CCRCs. Also, fewer cases were completed in the system during the year resulting in their remaining part of CCRC workloads.

**External Factors** (check all that apply):

- Resources Unavailable
- Legal/Legislative Change
- Target Population Change
- This Program/Service Cannot Fix The Problem?
- Current Laws Are Working Against The Agency Mission
- Technological Problems
- Natural Disaster
- Other (Identify)

**Explanation:**

**Management Efforts to Address Differences/Problems** (check all that apply):

- Training
- Personnel
- Technology
- Other (Identify)

**Recommendations:**

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURE**

<b>Department:</b>	<b>Justice Administration</b>		
<b>Program:</b>	<b>Capital Collateral Regional Counsels</b>		
<b>Service/Budget Entity:</b>	<b>Legal Representation</b>		
<b>Measure:</b>	<b>Number of evidentiary hearings</b>		
<b>Action:</b>			
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure		
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure		
<input type="checkbox"/> Adjustment of GAA Performance Standards			
<b>Approved Standard</b>	<b>Actual Performance Results</b>	<b>Difference (Over/Under)</b>	<b>Percentage Difference</b>
12	4	(8)	66
<b>Factors Accounting for the Difference:</b>			
<b>Internal Factors</b> (check all that apply):			
<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity		
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training		
<input checked="" type="checkbox"/> Previous Estimate Incorrect			
<input type="checkbox"/> Other (Identify)			
<b>Explanation:</b> The pandemic reduced the anticipated flow of new cases assigned to CCRCs that required 3.851 filings. Fewer filings resulted in fewer evidentiary hearings to discuss the issues outlined in the filings. Evidentiary hearings are set by trial courts after filings are received.			
<b>External Factors</b> (check all that apply):			
<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems		
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster		
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)		
<input type="checkbox"/> This Program/Service Cannot Fix The Problem?			
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b>			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply):			
<input type="checkbox"/> Training	<input type="checkbox"/> Technology		
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)		
<b>Recommendations:</b>			

**EXHIBIT III - ASSESSMENT OF PERFORMANCE MEASURE**

<b>Department:</b> Justice Administration			
<b>Program:</b> Capital Collateral Regional Counsels			
<b>Service/Budget Entity:</b> Legal Representation			
<b>Measure:</b> Number of federal court actions			
<b>Action:</b>			
<input type="checkbox"/> Performance Assessment of <u>Outcome</u> Measure	<input type="checkbox"/> Revision of Measure		
<input checked="" type="checkbox"/> Performance Assessment of <u>Output</u> Measure	<input type="checkbox"/> Deletion of Measure		
<input type="checkbox"/> Adjustment of GAA Performance Standards			
<b>Approved Standard</b>	<b>Actual Performance Results</b>	<b>Difference (Over/Under)</b>	<b>Percentage Difference</b>
47	34	(13)	28
<b>Factors Accounting for the Difference:</b>			
<b>Internal Factors</b> (check all that apply):			
<input type="checkbox"/> Personnel Factors	<input type="checkbox"/> Staff Capacity		
<input type="checkbox"/> Competing Priorities	<input type="checkbox"/> Level of Training		
<input checked="" type="checkbox"/> Previous Estimate Incorrect			
<input type="checkbox"/> Other (Identify)			
<b>Explanation:</b> The pandemic reduced the number of state and federal court hearings. Fewer cases than anticipated were scheduled to be heard in the federal courts.			
<b>External Factors</b> (check all that apply):			
<input type="checkbox"/> Resources Unavailable	<input type="checkbox"/> Technological Problems		
<input type="checkbox"/> Legal/Legislative Change	<input type="checkbox"/> Natural Disaster		
<input type="checkbox"/> Target Population Change	<input type="checkbox"/> Other (Identify)		
<input type="checkbox"/> This Program/Service Cannot Fix The Problem?			
<input type="checkbox"/> Current Laws Are Working Against The Agency Mission			
<b>Explanation:</b>			
<b>Management Efforts to Address Differences/Problems</b> (check all that apply):			
<input type="checkbox"/> Training	<input type="checkbox"/> Technology		
<input type="checkbox"/> Personnel	<input type="checkbox"/> Other (Identify)		
<b>Recommendations:</b>			





# **Performance Measure Validity and Reliability**

## **LRPP Exhibit IV**



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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY AND  
RELIABILITY**

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**Department:** Justice Administration  
**Program:** Justice Administrative Commission  
**Service/Budget Entity:** Justice Administrative Commission  
**Measure:** All Performance Measures

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure
- NA – No revisions or new measures requested

**Data Sources and Methodology:**

**Validity:**

**Reliability:**

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**EXHIBIT IV – PERFORMANCE MEASURE VALIDITY AND  
RELIABILITY**

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**Department:** \_\_\_\_\_ **Justice Administration** \_\_\_\_\_  
**Program:** \_\_\_\_\_ **Statewide Guardian ad Litem** \_\_\_\_\_  
**Service/Budget Entity:** \_\_\_\_\_ **Statewide Guardian ad Litem** \_\_\_\_\_  
**Measure:** \_\_\_\_\_ **All Performance Measures** \_\_\_\_\_

**Action** (check one):

- Requesting revision to approved performance measures.
- Change in data sources or measurement methodologies.
- Requesting new measure.
- Backup for performance measure.

**Data Sources and Methodology:**

The Guardian ad Litem Program uses a case management and volunteer software system called OPTIMA to compile the data reported. Each circuit GAL office records and reports data on the children represented using the judicial case number. Data is transmitted to the Statewide office on a date certain each month.

**Validity:**

The methodology for collecting and reporting the data supporting all performance measures is a valid approach to data collection. Data is reported on a date certain each month. It is regularly reviewed at the circuit level for accuracy. Reports are examined and audited by the Statewide office which monitors data integrity.

**Reliability:**

The methodology is sound and consistent. The Program has used OPTIMA for numerous years. Users are given instructions and definitions on data entry and maintenance. Training is provided to achieve uniformity. The Statewide office provides technical assistance as necessary. The process is dependable and results in consistent information from year to year.

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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY AND  
RELIABILITY**

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**Department:** Justice Administration  
**Program:** State Attorneys, First - Twentieth Judicial Circuits  
**Service/Budget Entity:** State Attorneys, First - Twentieth Judicial Circuits  
**Measure:** All Performance Measures

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure
- NA – No revisions or new measures requested

**Data Sources and Methodology:**

**Validity:**

**Reliability:**

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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY  
AND RELIABILITY**

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**Department:** Justice Administration  
**Program:** Public Defenders  
**Service/Budget Entity:** Public Defenders, Circuits 1-20  
**Measure:** All Performance Measures

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure
- NA – No revisions or new measures requested

**Data Sources and Methodology:**

Each Public Defender Office has a different method of collecting data and caseload numbers. The Florida Public Defender Coordination Office is the data collection point for Public Defenders to submit all the collected data. The data is compiled and reviewed and sent back to each Public Defender office to proof for accuracy. The Florida Public Defender Association (FPDA) has a standing committee charged with developing standards and implementation practices for data collection. As of yet, there is no officially adopted methodology for the association to review the accuracy of the data. However, a representative sample of cases counted and reported was recently verified for accuracy by the FPDA committee.

**Validity:** Quality assurance for each office's data input and reporting has been a priority of the FPDA in recent years in order to provide accurate information for all stakeholders.

**Reliability:** Ten years of looking at the compiled data, there is very little variation by year by each circuit.

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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY  
AND RELIABILITY**

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**Department:** Justice Administration  
**Program:** Public Defender, Appellate  
**Service/Budget Entity:** Public Defender, Appellate  
**Measure:** All Performance Measures

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure
- NA – No revisions or new measures requested

**Data Sources and Methodology:**

Each Public Defender Office has a different method of collecting data and caseload numbers. The Florida Public Defender Coordination Office is the data collection point for Public Defenders to submit all the collected data. The data is compiled and reviewed and sent back to each Public Defender office to proof for accuracy. The Florida Public Defender Association (FPDA) has a standing committee charged with developing standards and implementation practices for data collection. As of yet, there is no officially adopted methodology for the association to review the accuracy of the data. However, a representative sample of cases counted and reported was recently verified for accuracy by the FPDA committee.

**Validity:** Quality assurance for each office's data input and reporting has been a priority of the FPDA in recent years in order to provide accurate information for all stakeholders.

**Reliability:** Ten years of looking at the compiled data, there is very little variation by year by each circuit.

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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY  
AND RELIABILITY**

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**Department:** Justice Administration  
**Program:** Capital Collateral Regional Counsels  
**Service/Budget Entity:** Capital Collateral Regional Counsels  
**Measure:** All Performance Measures

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure
- NA – No revisions or new measures requested

**Data Sources and Methodology:**

**Validity:**

**Reliability:**

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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY  
AND RELIABILITY**

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**Department:** Justice Administration  
**Program:** Criminal Conflict and Civil Regional Councils  
**Service/Budget Entity:** Regional Conflict Councils, 1<sup>st</sup> – 5<sup>th</sup> Regions  
**Measure:** Annual percentage of briefs filed within 30 days of receipt of record

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure

**Data Sources and Methodology:**

The Criminal Conflict and Civil Regional Councils record all appellate cases appointed to offices in a case tracking database. Regional Council Offices will flag the cases where the appellate briefs are filed within the 30 days of receipt of record, and annually will record the percentage of appellate briefs filed within 30 days of receipt of record.

**Validity:** This performance measure produces a valid measurement of the Regional Councils' appellate briefs filed within 30 days of receipt of record which produces an outcome of quality representation in a cost effective manner.

**Reliability:** The data produced is reliable in that the percentage of appellate briefs filed within 30 days of receipt of record is reported accurately in Regional Councils' case tracking program.

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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY  
AND RELIABILITY**

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**Department:** Justice Administration  
**Program:** Criminal Conflict and Civil Regional Councils  
**Service/Budget Entity:** Regional Conflict Councils, 1<sup>st</sup> – 5<sup>th</sup> Regions  
**Measure:** Annual percentage of misdemeanor cases closed within 120 days of appointment

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure

**Data Sources and Methodology:**

The Criminal Conflict and Civil Regional Councils record all misdemeanor cases appointed to the Regional Council Offices in a case tracking database. The number of misdemeanor cases closed within 120 days of appointment will be counted and the percentage will be recorded annually.

**Validity:** This performance measure produces a valid measurement of the Regional Councils' annual percentage of misdemeanor cases closed within 120 days of appointment which produces an outcome of quality representation in a cost effective manner.

**Reliability:** The data produced is reliable in that the percentage of misdemeanor cases closed within 120 days of appointment is reported accurately in Regional Councils' case tracking program.



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**EXHIBIT IV - PERFORMANCE MEASURE VALIDITY  
AND RELIABILITY**

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**Department:** Justice Administration  
**Program:** Criminal Conflict and Civil Regional Counsels  
**Service/Budget Entity:** Regional Conflict Counsels, 1<sup>st</sup> – 5<sup>th</sup> Regions  
**Measure:** In cases where there is either an adjudication or a withhold of adjudication, a case plan to be approved by the court within 90 days

**Action** (check one):

- Requesting revision to approved performance measure
- Change in data sources or measurement methodologies
- Requesting new measure
- Backup for performance measure

**Data Sources and Methodology:**

The Criminal Conflict and Civil Regional Counsels record the number of dependency cases that include an accepted case plan in a case tracking program. In cases where there is either an adjudication or a withhold of adjudication, a case plan approved by the court will be flagged and the percentage of accepted case plans filed within the timeframe will be recorded annually.

**Validity:** This performance measure produces a valid measurement of the Regional Counsels' percentage of approved case plans within 90 days of appointment, which produces an outcome of quality representation in a cost effective manner.

**Reliability:** The data produced is reliable in that the percentage of accepted case plans filed within 90 days of acceptance of case is reported accurately Regional Counsels' case tracking program.



# **Associated Activities Contributing to Performance Measures**

## **LRPP Exhibit V**

**EXHIBIT V – ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

Measure Number	Approved Performance Measures for FY 2021-22		Associated Activities Title
1	Percent of invoices processed within statutory time frames		Executive Direction Pass Through - Due Process and Court Appointed Costs Pass Through – Foster Care Review Panel
2	Number of public records requests		Executive Direction Pass Through - Due Process and Court Appointed Costs
3	Number of cases where registry lawyers request fees above statutory caps		Pass Through - Due Process and Court Appointed Costs
4	Number of cases where the court orders fees above the statutory caps		Pass Through - Due Process and Court Appointed Costs
5	Total amount of excess fees awarded by the courts per circuit		Pass Through - Due Process and Court Appointed Costs
6	Number of budget, payroll, disbursement, revenue, and financial reporting transactions		Executive Direction Pass Through - Due Process and Court Appointed Costs Pass Through – Transfer to Department of Management Services Pass Through – JAC Qualified Transportation Benefits Program
7	Number of court appointed attorney and due process vendor invoices		Pass Through – Due Process and Court Appointed Costs

**EXHIBIT V – ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activities Title</b>
1	Average number of children represented		Represent children
2	Average percent of children represented		Represent children
3	Percent of cases closed with permanency goal achieved		Represent children
4	Number of new volunteers certified as a GAL		Represent children
5	Average number of volunteers		Represent children

**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activity Titles</b>
1	Percent of offenders who qualify for enhanced sentencing for whom state attorneys requested enhanced sentencing		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
2	Total number of dispositions		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
3	Number of dispositions by trial verdicts		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
4	Number of dispositions by pleas		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
5	Number of dispositions by non trial		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services

**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activity Titles</b>
6	Number of dispositions by otherwise		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
7	Percent of dispositions by trial verdicts		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
8	Percent of dispositions by pleas		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
9	Percent of dispositions by non trial		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
10	Percent of dispositions by otherwise		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services

**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activity Titles</b>
11	Number of substantiated Bar grievances filed annually		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
12	Number of misdemeanor criminal case referrals		Misdemeanor Prosecution Services
13	Number of felony criminal case referrals		Felony Prosecution Services
14	Number of juvenile criminal case referrals		Juvenile Prosecution Services
15	Number of misdemeanor filings		Misdemeanor Prosecution Services
16	Number of felony filings		Felony Prosecution Services
17	Number of juvenile filings		Juvenile Prosecution Services
18	Number of post conviction relief responses or Habeas Corpus responses		Felony Prosecution Services Misdemeanor Prosecution Services Juvenile Prosecution Services Child Support Enforcement Services Civil Action Services
19	Number of sexual predator civil commitment proceedings		Civil Action Services
20	Number of Baker Act hearings		Civil Action Services

**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activity Titles</b>
1	Annual attorney turnover rate		Civil Trial Indigent Defense Civil Investigative Services Criminal Trial Indigent Defense Criminal Investigative Services
2	Number of appointed & reappointed cases		Civil Trial Indigent Defense Civil Investigative Services Criminal Trial Indigent Defense Criminal Investigative Services
3	Number of cases closed		Civil Trial Indigent Defense Civil Investigative Services Criminal Trial Indigent Defense Criminal Investigative Services
4	Number of clients represented		Civil Trial Indigent Defense Civil Investigative Services Criminal Trial Indigent Defense Criminal Investigative Services
5	Number of cases per attorney		Civil Trial Indigent Defense Civil Investigative Services Criminal Trial Indigent Defense Criminal Investigative Services



**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activity Titles</b>
1	Annual attorney turnover rates		Indigent Appellate Defense
2	Percent of appeals resolved		Indigent Appellate Defense
3	Number of appointed cases		Indigent Appellate Defense
4	Number of clients represented		Indigent Appellate Defense
5	Number of briefs filed		Indigent Appellate Defense
6	Number of writs filed		Indigent Appellate Defense
7	Number of cases closed		Indigent Appellate Defense

**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Approved Performance Measures for FY 2021-22</b>		<b>Associated Activities Title</b>
1	Percent of cases in which post-conviction motion, post-conviction appeal, federal habeas corpus motion or federal appeal is timely filed, without extension		Death Penalty Legal Counsel
			Death Row Case Preparation
2	Number of substantiated Bar grievances filed annually		Death Penalty Legal Counsel
3	Number of appellate actions		Death Penalty Legal Counsel
			Death Row Case Preparation
4	Number of 3.850/3.851 filings		Death Penalty Legal Counsel
			Death Row Case Preparation
5	Number of signed death warrants		Death Penalty Legal Counsel
			Death Row Case Preparation
6	Number of court decisions to release a death row inmate, grant a new trial, grant a new sentencing hearing, or grant other appeals		Death Penalty Legal Counsel
			Death Row Case Preparation
7	Number of active cases		Death Penalty Legal Counsel
			Death Row Case Preparation
8	Number of evidentiary hearings		Death Penalty Legal Counsel
			Death Row Case Preparation
9	Number of federal court actions		Death Penalty Legal Counsel
			Death Row Case Preparation

**EXHIBIT V - ASSOCIATED ACTIVITIES CONTRIBUTING TO PERFORMANCE MEASURES**

<b>Measure Number</b>	<b>Proposed Performance Measures for FY 2021-22</b>		<b>Associated Activity Titles</b>
1	Annual percentage of appellate briefs filed within 30 days of receipt of record.		Regional Counsel Workload
2	Annual percentage of misdemeanor cases closed within 120 days of appointment.		Regional Counsel Workload
3	In cases where there is an adjudication or a withhold of adjudication, the percentage of case plans approved by the court within 90 days of appointment.		Regional Counsel Workload

JUSTICE ADMINISTRATION	FISCAL YEAR 2020-21			
SECTION I: BUDGET	OPERATING		FIXED CAPITAL OUTLAY	
TOTAL ALL FUNDS GENERAL APPROPRIATIONS ACT		982,249,426		0
ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.)		15,682,751		0
FINAL BUDGET FOR AGENCY		997,932,177		0
SECTION II: ACTIVITIES * MEASURES	Number of Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO
<i>Executive Direction, Administrative Support and Information Technology (2)</i>				0
Represent Children * <b>Average number of children represented.</b>	34,879	1,502.19	52,394,799	
Civil Investigative Services * <b>Number of appointed civil cases investigated</b>	48,432	227.24	11,005,807	
Criminal Investigative Services * <b>Number of appointed criminal cases investigated</b>	460,591	222.57	102,514,575	
Criminal Trial Indigent Defense * <b>Number of appointed criminal cases</b>	460,591	222.57	102,514,572	
Civil Trial Indigent Defense * <b>Number of appointed civil cases</b>	46,099	238.74	11,005,792	
Indigent Appellate Defense * <b>Number of appointed appellate cases</b>	1,612	10,588.94	17,069,370	
Death Penalty Legal Counsel * <b>Number of active cases</b>	177	30,579.05	5,412,491	
Death Row Case Preparation * <b>Number of active cases</b>	177	25,892.04	4,582,891	
Felony Prosecution * <b>Felony Cases Referred</b>	292,456	925.96	270,801,472	
Misdemeanor Prosecution * <b>Misdemeanor/Criminal Traffic Cases Referred</b>	501,876	224.22	112,531,556	
Juvenile Prosecution * <b>Juvenile Cases Referred</b>	45,860	694.63	31,855,613	
Child Support Enforcement Services * <b>Child Support Enforcement Actions</b>	20,917	1,319.65	27,603,160	
Civil Action Services * <b>Number of Civil Actions</b>	91,214	141.93	12,946,189	
Regional Counsel Workload * <b>Number of appointed cases.</b>	53,296	1,029.87	54,887,743	
TOTAL			817,126,030	
SECTION III: RECONCILIATION TO BUDGET				
PASS THROUGHS				
TRANSFER - STATE AGENCIES			74,249,751	
AID TO LOCAL GOVERNMENTS				
PAYMENT OF PENSIONS, BENEFITS AND CLAIMS				
OTHER				
REVERSIONS			106,556,403	
TOTAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)			997,932,184	

**SCHEDULE XI/EXHIBIT VI: AGENCY-LEVEL UNIT COST SUMMARY**

(1) Some activity unit costs may be overstated due to the allocation of double budgeted items.  
(2) Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.  
(3) Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.  
(4) Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

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## GLOSSARY OF TERMS AND ACRONYMS

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**Activity:** A set of transactions within a budget entity that translates inputs into outputs using resources in response to a business requirement. Sequences of activities in logical combinations form services. Unit cost information is determined using the outputs of activities.

**Actual Expenditures:** Includes prior year actual disbursements, payables and encumbrances. The payables and encumbrances are certified forward at the end of the fiscal year. They may be disbursed between July 1 and December 31 of the subsequent fiscal year. Certified forward amounts are included in the year in which the funds are committed and not shown in the year the funds are disbursed.

**Appropriation Category:** The lowest level line item of funding in the General Appropriations Act which represents a major expenditure classification of the budget entity. Within budget entities, these categories may include: salaries and benefits, other personal services (OPS), expenses, operating capital outlay, data processing services, fixed capital outlay, etc. These categories are defined within this glossary under individual listings. For a complete listing of all appropriation categories, please refer to the ACTR section in the LAS/PBS User's Manual for instructions on ordering a report.

**Baseline Data:** Indicators of a state agency's current performance level, pursuant to guidelines established by the Executive Office of the Governor in consultation with legislative appropriations and appropriate substantive committees.

**Budget Entity:** A unit or function at the lowest level to which funds are specifically appropriated in the appropriations act. "Budget entity" and "service" have the same meaning.

**D3-A:** A legislative budget request (LBR) exhibit which presents a narrative explanation and justification for each issue for the requested years.

**Demand:** The number of output units which are eligible to benefit from a service or activity.

**Estimated Expenditures:** Includes the amount estimated to be expended during the current fiscal year. These amounts will be computer generated based on the current year appropriations adjusted for vetoes and special appropriations bills.

**Fixed Capital Outlay:** Real property (land, buildings including appurtenances, fixtures and fixed equipment, structures, etc.), including additions, replacements, major repairs, and renovations to real property which materially extend its useful life or materially improve or change its functional use, and including furniture and equipment necessary to furnish and operate a new or improved facility.

**Indicator:** A single quantitative or qualitative statement that reports information about the nature of a condition, entity or activity. This term is used commonly as a synonym for the word "measure."

**Information Technology Resources:** Includes data processing-related hardware, software, services, telecommunications, supplies, personnel, facility resources, maintenance, and training.

**Input:** See Performance Measure.

**Judicial Branch:** All officers, employees, and offices of the Supreme Court, district courts of appeal, circuit courts, county courts, and the Judicial Qualifications Commission.

**LAS/PBS:** Legislative Appropriation System/Planning and Budgeting Subsystem. The statewide appropriations and budgeting system owned and maintained by the Executive Office of the Governor.

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## GLOSSARY OF TERMS AND ACRONYMS

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**Legislative Budget Commission:** A standing joint committee of the Legislature. The Commission was created to: review and approve/disapprove agency requests to amend original approved budgets; review agency spending plans; issue instructions and reports concerning zero-based budgeting; and take other actions related to the fiscal matters of the state, as authorized in statute. It is composed of 14 members appointed by the President of the Senate and by the Speaker of the House of Representatives to two-year terms, running from the organization of one Legislature to the organization of the next Legislature.

**Legislative Budget Request:** A request to the Legislature, filed pursuant to s. 216.023, Florida Statutes, or supplemental detailed requests filed with the Legislature, for the amounts of money an agency or branch of government believes will be needed to perform the functions that it is authorized, or which it is requesting authorization by law, to perform.

**Long-Range Program Plan:** A plan developed on an annual basis by each state agency that is policy-based, priority-driven, accountable, and developed through careful examination and justification of all programs and their associated costs. Each plan is developed by examining the needs of agency customers and clients and proposing programs and associated costs to address those needs based on state priorities as established by law, the agency mission, and legislative authorization. The plan provides the framework and context for preparing the legislative budget request and includes performance indicators for evaluating the impact of programs and agency performance.

**Narrative:** Justification for each service and activity is required at the program component detail level. Explanation, in many instances, will be required to provide a full understanding of how the dollar requirements were computed.

**Nonrecurring:** Expenditure or revenue which is not expected to be needed or available after the current fiscal year.

**Outcome:** See Performance Measure.

**Output:** See Performance Measure.

**Outsourcing:** Describes situations where the state retains responsibility for the service, but contracts outside of state government for its delivery. Outsourcing includes everything from contracting for minor administration tasks to contracting for major portions of activities or services which support the agency mission.

**Pass Through:** Funds the state distributes directly to other entities, e.g., local governments, without being managed by the agency distributing the funds. These funds flow through the agency's budget; however, the agency has no discretion regarding how the funds are spent, and the activities (outputs) associated with the expenditure of funds are not measured at the state level. ***NOTE: This definition of "pass through" applies ONLY for the purposes of long-range program planning.***

**Performance Ledger:** The official compilation of information about state agency performance-based programs and measures, including approved programs, approved outputs and outcomes, baseline data, approved standards for each performance measure and any approved adjustments thereto, as well as actual agency performance for each measure

**Performance Measure:** A quantitative or qualitative indicator used to assess state agency performance.

**Input** means the quantities of resources used to produce goods or services and the demand for those goods and services.

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## GLOSSARY OF TERMS AND ACRONYMS

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**Outcome** means an indicator of the actual impact or public benefit of a service.

**Output** means the actual service or product delivered by a state agency.

**Policy Area:** A grouping of related activities to meet the needs of customers or clients which reflects major statewide priorities. Policy areas summarize data at a statewide level by using the first two digits of the ten-digit LAS/PBS program component code. Data collection will sum across state agencies when using this statewide code.

**Primary Service Outcome Measure:** The service outcome measure which is approved as the performance measure that best reflects and measures the intended outcome of a service. Generally, there is only one primary service outcome measure for each agency service.

**Privatization:** Occurs when the state relinquishes its responsibility or maintains some partnership type of role in the delivery of an activity or service.

**Program:** A set of activities undertaken in accordance with a plan of action organized to realize identifiable goals based on legislative authorization (a program can consist of single or multiple services). For purposes of budget development, programs are identified in the General Appropriations Act for FY 2001-2002 by a title that begins with the word "Program." In some instances a program consists of several services, and in other cases the program has no services delineated within it; the service is the program in these cases. The LAS/PBS code is used for purposes of both program identification and service identification. "Service" is a "budget entity" for purposes of the LRPP.

**Program Purpose Statement:** A brief description of approved program responsibility and policy goals. The purpose statement relates directly to the agency mission and reflects essential services of the program needed to accomplish the agency's mission.

**Program Component:** An aggregation of generally related objectives which, because of their special character, related workload and interrelated output, can logically be considered an entity for purposes of organization, management, accounting, reporting, and budgeting.

**Reliability:** The extent to which the measuring procedure yields the same results on repeated trials and data are complete and sufficiently error free for the intended use.

**Service:** See Budget Entity.

**Standard:** The level of performance of an outcome or output.

**Validity:** The appropriateness of the measuring instrument in relation to the purpose for which it is being used.

**Unit Cost:** The average total cost of producing a single unit of output - goods and services for a specific agency activity.

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## GLOSSARY OF TERMS AND ACRONYMS

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**CIO** -Chief Information Officer

**CIP** - Capital Improvements Program Plan

**EOG** - Executive Office of the Governor

**FCO** - Fixed Capital Outlay

**FFMIS** - Florida Financial Management Information System

**FLAIR** - Florida Accounting Information Resource Subsystem

**F.S.** - Florida Statutes GAA - General Appropriations Act

**GAA** - General Appropriations Act

**GR** - General Revenue Fund

**IOE** - Itemization of Expenditure

**IT** - Information Technology

**LAN** - Local Area Network

**LAS/PBS** - Legislative Appropriations System/Planning and Budgeting Subsystem

**LBC** - Legislative Budget Commission LBR - Legislative Budget Request

**LBR** - Legislative Budget Request

**L.O.F.** - Laws of Florida LRPP - Long-Range Program Plan

**LRPP** - Long Range Program Plan

**MAN** - metropolitan area network (information technology)

**NASBO** - National Association of State Budget Officers

**OPB** - Office of Policy and Budget, Executive Office of the Governor

**PBPB/PB2** - Performance-Based Program Budgeting

**SWOT** - Strengths, Weaknesses, Opportunities and Threats

**TCS** - Trends and Conditions Statement

**TF** - Trust Fund

**WAN** - wide area network (information technology)

**ZBB** - Zero-Based Budgeting