



# Annual Report

Fiscal Year 2020-2021



***Moving Florida Forward*** 



Located off I-4 between Orlando and Tampa, SunTrax is a large-scale, cutting-edge facility being developed by the Florida Department of Transportation and Florida's Turnpike Enterprise, dedicated to the research, development, and testing of emerging transportation technologies in a safe and controlled environment. As America's new center for transportation innovation, its mission is to advance technology solutions that improve mobility and make transportation safer and more efficient.



**Did you know?**

SunTrax is the only high-speed autonomous vehicle (AV) testing facility in the southeastern United States.





# Contents

---

Message from the Governor	3
Message from the Secretary	4
Executive Leadership Team	6
The Vital Few	7
FDOT Mission, Values, Vision	8
About FDOT	9
Fast Facts	10
COVID-19 Response	11
Workforce Development	13
Business Development Initiative	14
State & Legislative Highlights	15
Federal & Congressional Affairs	16
Leaders of Tomorrow	17
Strategic Development	19
Transportation Technology	20
Engineering & Operations	21
Finance & Administration	22
District Profiles	23
Florida's Turnpike Enterprise	30
Florida's Rail Enterprise	31
Independent Agencies	32
Testimonials	33

# Message from Governor Ron DeSantis



*I am proud of the efforts of the Florida Department of Transportation to lead innovative and multi-modal projects that will continue to enhance safety and keep Florida moving well into the future.*

*Our state continues to grow as people are migrating by the hundreds each day. Infrastructure and transportation will always be key emphasis areas for the state. It is important to remember that infrastructure encompasses more than roads and bridges.*

Having a safe and efficient transportation system is critical in the everyday lives of Florida's families and visitors and is an essential part of Florida's prosperity. I am proud of the efforts of the Florida Department of Transportation to lead innovative and multi-modal projects that will continue to enhance safety and keep Florida moving well into the future.

The COVID-19 pandemic was a catalyst for many to reflect upon long-established priorities and challenge the status quo to adapt to the new environment. We were able to implement imaginative solutions to maintain the health of the transportation sector. Secretary Thibault and his team did not let key projects come to a halt, but instead utilized less traffic on the roads to make significant advancements in projects like the I-4 Ultimate, which lay the foundation for renewed growth and prosperity for future generations of Floridians.

Our state continues to grow as people are migrating by the hundreds each day. Infrastructure and transportation will always be key emphasis areas for the state. It is important to remember that infrastructure encompasses more than roads and bridges. We are making major investments in critical components to continue our rapid economic recovery and take the essential steps to invest in the resilience and readiness of our transportation system.

One of the most pressing issues facing our state is the need to relieve congestion and continue modernizing our transportation system. The Florida Department of Transportation remains committed to the mission of providing a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity, and preserves the quality of Florida's natural resources.



# Message from FDOT Secretary Kevin J. Thibault, P.E.

As we look to the future of transportation in Florida, we imagine new and safer ways to move people and goods. At the Florida Department of Transportation (FDOT), our mission is to safeguard mobility, enhance economic prosperity, and preserve the quality of Florida's environment and communities.

Despite the challenges faced over the past year, FDOT played a critical role in maintaining the continuity of our transportation system by keeping transports moving effectively during the pandemic. The welfare of our employees, customers, and partners remains paramount. Overall, we could not be prouder of the way our team pivoted during the unexpected to keep Florida moving.

Regardless of how we make the journey from now into our future, we remain steadfast in our vision for a safe, secure, and reliable transportation system. A system that works to provide Florida with affordable and convenient options, strengthens our economy, and enhances our communities and environment. To make this possible, FDOT focuses on core objectives known as the Vital Few, outlining the essential goals woven into the fabric of our mission: Improve Safety, Enhance Mobility, Inspire Innovation, and Foster Talent.

Improving safety for Floridians and visitors is the cornerstone of all that we do at FDOT. We moved the needle through the implementation of Operation STRIDE, installing countermeasures to prevent fatalities

at railroad crossings going beyond the standard gates, signals, and signage with advanced engineering applications, including enhanced striping at crossings. Additionally, we put a second emphasis on improving safety through technology, applying technological countermeasures against wrong way driving on Florida's expressways and interstates.

Our evolving world calls on each of us to embrace future-oriented planning for transportation, supporting a more competitive, resilient, and sustainable Florida. As the needs of customers change, FDOT provides a future-proof substructure to support existing and emerging modernisms by innovating a future of mobility. With 32 urban transit systems, 15 deep water seaports, two FAA licensed spaceports, and five distinct spaceport territories across the state, enhancing mobility means working with our local partners, cities, and counties to determine the needs of those areas.

FDOT's innovations create a future with transportation as a catalyst for the economic success crucial to our communities, our economy, and our state. We are expanding Florida's electric vehicle charging network by installing charging stations at Florida's Turnpike Service Plazas and working to extend EV charging infrastructure throughout the state. Additionally, the SunTrax facility being developed by FDOT dedicates itself to the research, development, and testing of emerging technologies, operating in a safe and controlled environment.

Our staff makes it possible to provide a safe and efficient transportation system. Therefore, we must continue to enhance our practices to attract, retain, and train the best and brightest transportation professionals to help support all these innovative ideas and



opportunities. We are committed in fostering the talent needed to support the 22 million residents and the 131 million who visit Florida each year.

Under Governor DeSantis' leadership and the Florida Legislature's continued support of transportation investments through the *Florida Leads* budget, FDOT can continue to build an innovative transportation system to fit Florida's growing and flourishing needs and use creative solutions to solve transportation challenges. Through our continued investments, we can envision the future and how to more efficiently move you and take you to where you want to go in Florida.



# A Day in the Life...





# Executive Leadership Team



**Torey Alston**  
Chief of Staff



**Courtney Drummond, P.E.**  
Assistant Secretary for Engineering and Operations



**Brad Thoburn**  
Assistant Secretary for Strategic Development



**John Kubler, P.E.**  
Assistant Secretary for Finance and Administration, Interim



**Sean Gellis**  
General Counsel



**Lorie Matthews**  
Chief Technology Officer, Interim



**L.K. Nandam, P.E.**  
District One Secretary



**Greg Evans, P.E.**  
District Two Secretary



**Phillip Gainer, P.E.**  
District Three Secretary



**Gerry O'Reilly, P.E.**  
District Four Secretary



**Jared Perdue, P.E.**  
District Five Secretary



**Stacy Miller, P.E.**  
District Six Secretary



**David Gwynn, P.E.**  
District Seven Secretary



**Nicola Liquori, CPA**  
Florida's Turnpike Enterprise Director and CEO



**Will Watts, P.E.**  
Chief Engineer



**Huiwei Shen**  
Chief Planner



**Kenyatta Lee**  
Chief of Modal Development



# The Vital Few



The Florida Department of Transportation’s mission is to provide a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity, and preserves the quality of our environment and communities. To do this, FDOT focuses on a core group of elements, the Vital Few, that are woven into the fabric of the department to implement its mission to move people and goods throughout the state of Florida. Additionally, as a part of the implementation process, the department has formed a task team for each element to focus on meeting the department’s mission through the Vital Few.



Improve Safety	Enhance Mobility	Inspire Innovation	Foster Talent
<p>Safety is the top priority for FDOT, and it is a vital component in day-to-day operations. The Improving Safety Task Team has proposed actions with a focus on pedestrian safety, speed management, and strengthening partnerships related to education and enforcement.</p> <p><b>✓13% Fewer serious injuries</b></p> <hr/> <p><b>Bicycle &amp; Pedestrian</b>  <b>✓11.5% Fewer serious injuries</b>  <b>✓3% Fewer fatalities</b></p> <hr/> <p><b>✓ Created the Safety Data Integration Space</b> to better leverage data in decision making and to track progress.</p>	<p>FDOT is enhancing the state’s transportation system to fit the current and future needs of residents and visitors. The Vital Few team has developed recommendations to increase flexibility in funding options and deploy integrated mobility solutions through successful partnerships, leveraging technology. FDOT is committed to building the Florida of the future... Today!</p> <p><b>↑9% in travel time reliability on interstates</b> INCREASE</p> <p><b>↑10% in truck traffic flow through weigh-in-motion stations</b> INCREASE</p> <p><b>✓20% in peak hour travel time</b> DECREASE</p> <p><b>↑19% in total air passengers</b> INCREASE</p>	<p>FDOT is using its investments in emerging technologies to improve safety and increase mobility on our roads. The Inspiring Innovation Task Team has provided recommendations on developing strategic and tactical actions with subject matter experts to mainstream innovation across all areas of the department.</p> <p><b>✓ Developed Innovation Platform</b></p> <p><b>✓ Established Director of Innovation position</b></p>	<p>Fostering future talent can only be achieved by continuing to recruit and retain the best and brightest transportation professionals. The ART (attract, retain, and train) Task Team is focused on attracting, retaining, and training our workforce.</p> <p><b>10,430+</b> Staff views on the revamped internal Foster Talent website</p> <p><b>170+</b> Completed the Supervisor Refresher Course (created by ART) to keep supervisors abreast of current leadership best practices</p>

With approximately 22 million residents and an additional 800 people per day calling Florida home, Florida continues to grow. Regardless of where people call home, the mobility demands of our residents and the millions of visitors will be guided by the principles of the Vital Few.



# FDOT Mission, Values, Vision

## OUR VALUES

### One FDOT

We are one agency, one team.

### INTEGRITY

We always do what is right.

### RESPECT

We value diversity, talent and ideas.

### COMMITMENT

We do what we say we are going to do.

### TRUST

We are open and fair.

### CUSTOMER DRIVEN

We listen to our customers.



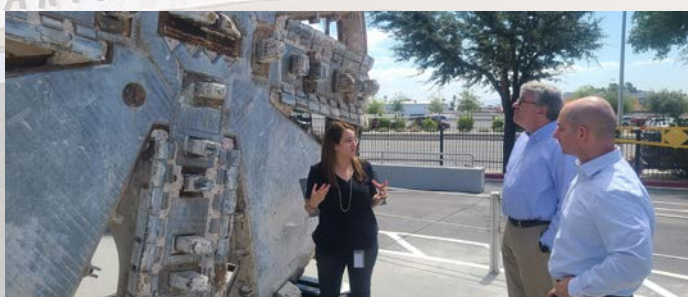
Will Potter explaining the functions of the Structures Research Center and the details of the active projects

## OUR MISSION

The department will provide a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity, and preserves the quality of our environment and communities.

## OUR VISION

As one FDOT team, we serve the people of Florida by providing a transportation network that is well planned, supports economic growth, and has the goal of being congestion and fatality free.



Secretary Kevin Thibault and Steve Braun visiting the Boring Tunnel in Las Vegas, NV

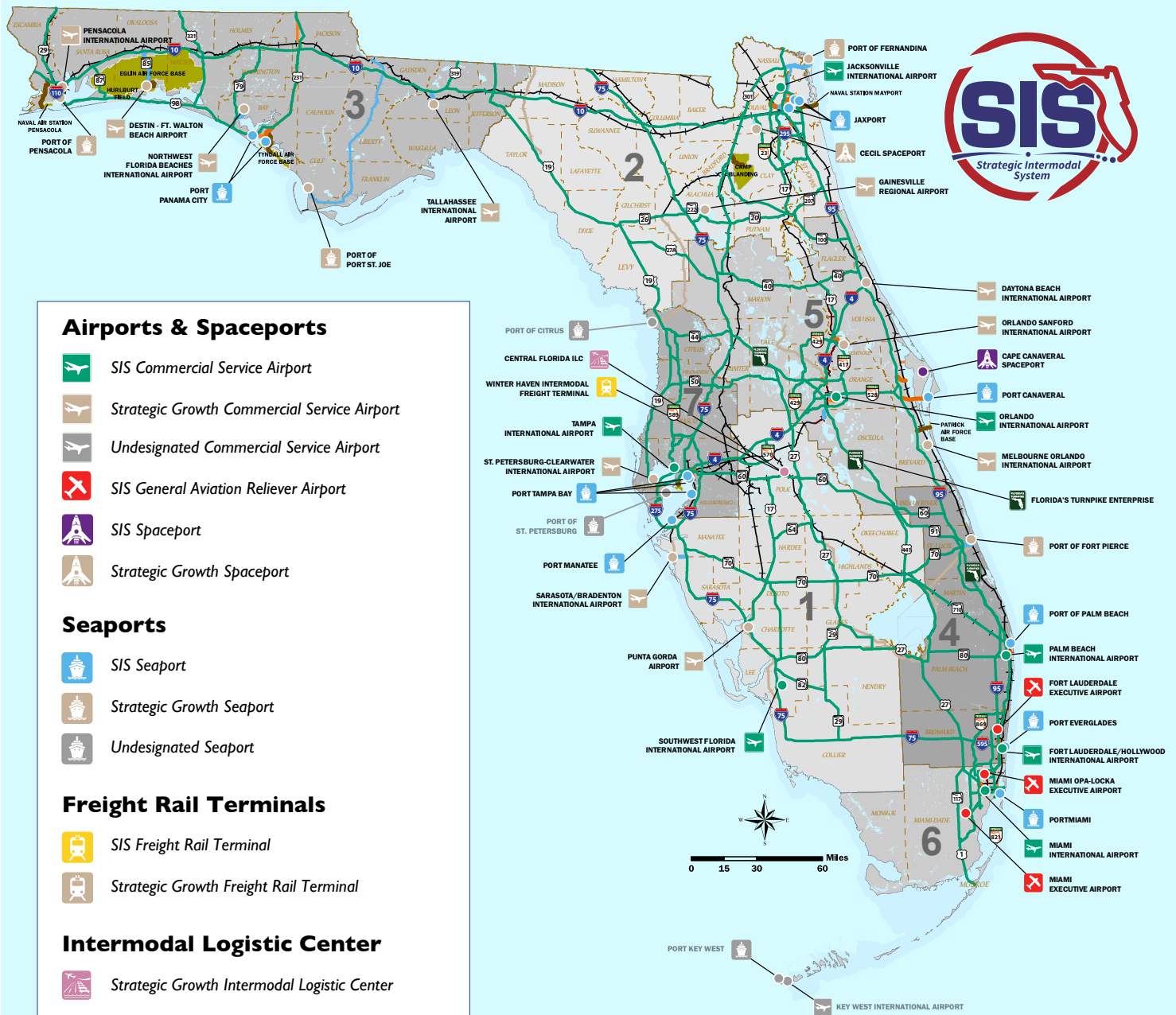


# About FDOT

The Florida Department of Transportation (FDOT) is an executive agency and directly reports to the Governor. FDOT's mission is accomplished through its planning and development of Florida's robust transportation system.

FDOT's Strategic Intermodal System (SIS) is the state's highest priority for transportation capacity investments and a primary focus for implementing the Florida Transportation Plan (FTP), the state's long-range transportation vision and policy plan.

The unique nature of the Sunshine State and its year-round warm climate provides numerous opportunities to move people and goods through multiple modes including highways/streets, air, rail, sea, spaceports, transit, and ever-expanding deployment of bicycle and pedestrian facilities.





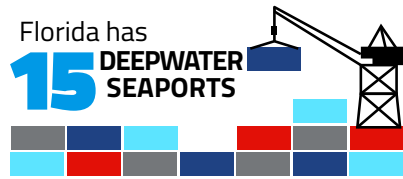
# Fast Facts



Florida is home to the  
**3 LARGEST CRUISE PORTS**



Florida can dock the  
**LARGEST CARGO VESSELS**  
**IN THE WORLD**



Florida has  
**15 DEEPWATER SEAPORTS**

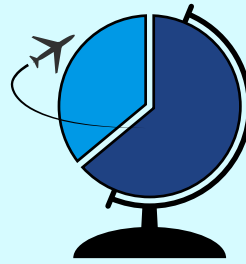


Supporting  
**900,000**  
jobs

**4** Florida has of the  
**"FASTEST GROWING" PORTS** in the country

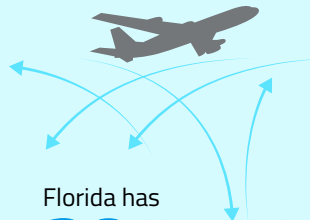


Since 2011  
Florida has invested over  
**\$1 BILLION**  
in seaports

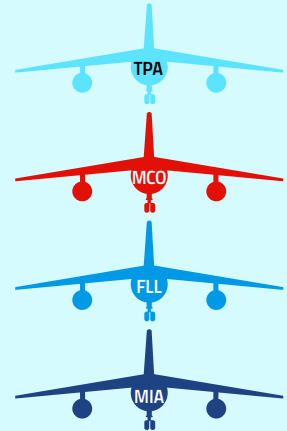


**36%**  
of Florida's international  
trade dollars are generated  
by **AIR CARGO**

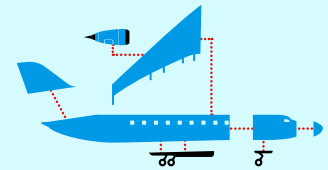
Miami International  
Airport is  
**#1 IN THE US**  
for **INTERNATIONAL FREIGHT**



Florida has  
**20 COMMERCIAL AIRPORTS**  
generating over  
**3,800 ARRIVALS & DEPARTURES** daily



**FLORIDA** is the  
only state with  
**4 LARGE HUB AIRPORTS**



Florida ranks in the  
**TOP 10**  
**FOR AEROSPACE**  
manufacturing attractiveness  
according to PwC 2020 report



**9.5 MILES** OF SUN TRAIL funded projects  
includes 5 SEGMENTS AT \$16 MILLION



**7,399 MILES**  
OF BICYCLE FACILITIES

More than  
**7,040**  
BRIDGES  
MAINTAINED  
by FDOT in 2020



**3,567 MILES**  
OF PEDESTRIAN FACILITIES



**27**  
Metropolitan  
Planning  
Organizations



**218 MILLION** ANNUAL TRANSIT PASSENGER TRIPS  
**58%** live within 1/2 mile of fixed route transit in 2019



**22 MILLION**  
Florida RESIDENTS



Florida has over **2,746 miles** of RAIL



In 2020 nearly  
**87 MILLION**  
VISITORS came to Florida





# COVID-19 Response

This year, the department continued to achieve many milestones that will undoubtedly shape Florida's transportation system for generations to come. Through the leadership of Governor DeSantis and support of our partners, the department has kept Florida moving while accelerating vital transportation projects throughout the state.



The new 8-lane Howard Frankland Bridge under construction in Tampa Bay.

In 2020, Governor DeSantis directed FDOT to accelerate key construction projects as traffic volumes decreased due to COVID-19, providing gainful employment to Floridians and saving the state more than 650 calendar days of construction.

- » The Howard Frankland Bridge in the Tampa Bay area
- » The widening of Southern Boulevard (S.R. 80) in western Palm Beach County
- » In Miami-Dade, the I-395/S.R. 836/I-95 Design Build in coordination with the local expressway authority
- » The project at Sand Lake Road (S.R. 482) near the heavy tourist area of International Drive and Universal Boulevard in Orlando
- » Phase one of construction on the U.S.1 Cow Key Bridge in Monroe County
- » The Diverging Diamond Interchange on S.R. 200 (A1A) at I-95 in Nassau County, the first of its kind in Northeast Florida
- » Five new I-4/S.R. 408 flyover ramps as part of the I-4 Ultimate in Orlando



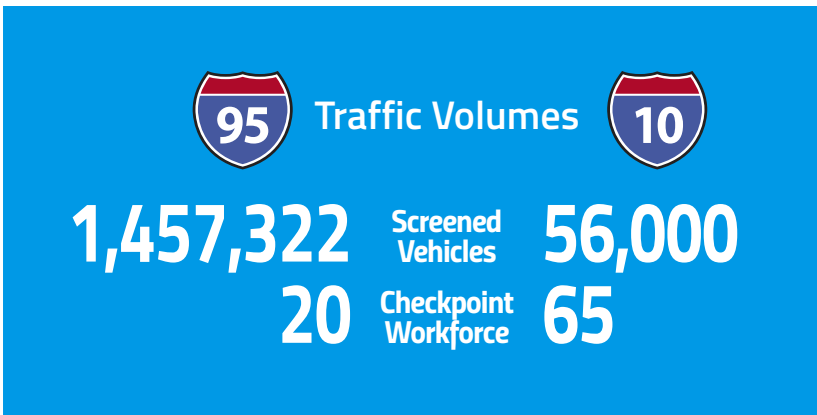


## Transitioning to a Telework Agency

As the world responded to public health implications of COVID-19, the Florida Department of Transportation shifted its telework strategy to keep staff safe, with more than half of department personnel teleworking, especially in the initial stages of the pandemic. FDOT has had a telework procedure in place since 1997; however, as an agency we quickly realized we needed to adjust during COVID-19.



## COVID-19 Checkpoints







# Workforce Development

**STATEWIDE  
WORKFORCE  
DEVELOPMENT** 

## Promoting career pathways in Florida's road and bridge construction industry

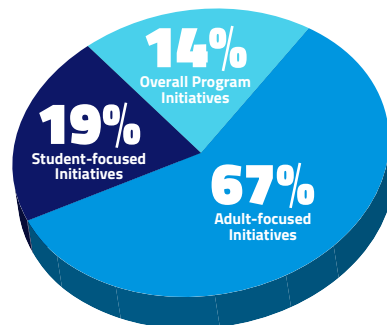
In the past year, the Florida Department of Transportation Statewide Workforce Development Program changed the trajectory of hundreds of Floridians' lives, and shined a light on pathways to potential careers in road and bridge construction for thousands of others.

Key to the mounting success of the program, now in its second year, is the collaboration with an expanding network of state and local agencies, contractors, non-profit and community groups, and schools.

Connecting Floridians with jobs in roadway construction goes beyond just benefiting individuals. Opening job opportunities within communities around the state – in urban and rural areas – creates a ripple effect of economic development and prosperity – including for businesses that serve the construction industry and its workers. From concrete plants and fueling depots, to restaurants near work zones and department stores where workers shop on their time off – roadway construction is good business on many levels.



### Distribution of Funds



PROGRAM PARTNERS ENGAGED	145
» AGENCY PARTNERS	5
» COMMUNITY PARTNERS	43
» INDUSTRY PARTNERS	70
» SCHOOL DISTRICTS	27



# Commitment to Small Business, Disadvantaged Business Enterprise (DBE), and Business Development Initiative (BDI)

This year the department reviewed and evaluated the statewide BDI Program, which originated after the 2008 recession as a way to increase competition by allowing smaller firms to compete for projects. Opportunities for small businesses to contract with FDOT are general categories – professional services, construction, and maintenance. The reevaluation focused on:

- » Reviewing best practices
- » Listening to BDI firms as they share their experiences and provide input on the program
- » Recommending impactful changes that can be implemented to strengthen the program

Listening sessions were held in each district and attended by the District Secretary, FDOT staff, and 60 – 100 attendees, for each session, representing small businesses.

The common topics discussed during the listening sessions were: selection process, prequalification, contract size, software and training, and type of work.

Recommendations resulting from the sessions include:

- » Eliminate barriers to BDI/DBE Certification
- » Increase the BDI Contract Amount to \$3 million
- » Allow large firms to be sub-consultants
- » Simplify the selection process
- » Provide more BDI support (Town Hall events/District BDI Liaisons)



We know that small businesses play a critical role in Florida's economy and are the backbone of many small cities and rural areas across the state.

DBE participation

**17.65%**

Exceeding FDOT goal of 10.65%

DBE participation

**16.32%**

Federal and state-funded contracts

Statewide utilization of small businesses

**19.85%**

FDOT is dedicated to continuing to partner with all of our stakeholders, large and small, across the state to deliver innovative transportation solutions that meet the current and future needs of Florida's residents and visitors.



# State & Legislative Highlights

The Legislative Programs Office (LPO) serves as the central point of contact for state elected officials and their staff for information regarding transportation issues, FDOT's programs, legislation, and constituent inquiries. LPO directs and coordinates FDOT's legislative lobbying efforts, as well as planning, policy and budgetary analyses, and recommendations on legislative issues. LPO also works with members and staff of the Florida House of Representatives, Florida Senate, Executive Office of the Governor, state agencies, and other interested parties. Highlights from the recent year are provided below.

## » Passage of the Department's Legislative Package (SB1126 / HB1385)

This important legislation, sponsored by Senator Harrell and Representative LaMarca, closes a significant safety loophole and adds FDOT road and bridge maintenance and construction crews to Florida's Move Over Law, ensuring the safety of our employees. In addition, the legislation focuses on improving fiscal responsibility and department efficiency by updating obsolete and/or outdated statutes, clarifying existing department-related statutes, and codifying existing policies.

## » Tracked and monitored 140 filed bills during the 2021 Legislative Session

## » Conducted FDOT 101 Virtual Webinars in each district by sharing information about the department and connected department leadership with local elected officials

## » Resolved numerous constituent issues across the state by coordinating with legislative staff, department staff, and our partners

## » Conducted an internal virtual bill analysis workshop to streamline processes



Senator Gayle Harrell, Chair of the Florida Senate Transportation Committee, joining District 4 Leadership visiting the Traffic Management Center in Broward County



Secretary Thibault and Enterprise Florida CEO Jamal Sowell meeting the Honorable Simon Karv, member of the Federal House of Representatives Nigerian National Assembly



# Federal & Congressional Affairs

The Florida Department of Transportation (FDOT) is largely funded by fees on gas and diesel fuel. During the pandemic, transportation revenues declined dramatically due to less road travel statewide. FDOT vigorously advocated in Washington, D.C. for federal funding to assist state DOTs directly with the Florida Congressional Delegation and through 40 national transportation organizations.

Fortunately, federal transportation aid to FDOT helped ensure the continued delivery of projects and prevented further job losses in the public and private sectors.



Secretary Thibault and U.S. Senator Marco Rubio



## Coronavirus Aid, Relief, and Economic Security (CARES Act)

» FDOT received a full-year extension of the Fixing America's Surface Transportation Act (FAST Act) which provided the remainder of the year's federal funding of \$1.5B in obligation authority.

FDOT also received:

» **\$39M** for Highway Infrastructure Program funding

In addition, Florida received:

» **\$959M** in direct funding for transit programs

» **\$897M** in direct funding for airports

## Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA)

» FDOT received **\$470M** for federal aid eligible roads and bridges and for special eligibilities including costs related to preventive maintenance, routine maintenance, operations, personnel, salaries of employees or contractors, debt service payments, availability payments, and coverage for other revenue losses.

In addition, Florida received:

» **\$209M** in direct funding for airports

» **\$342M** in direct funding for transit programs

## The American Rescue Plan Act (ARP)

Of the \$1.63B FDOT received from the ARP Act, \$250M will be directed to Florida's seaports and the remainder will be directed to Florida's State Highway System.

In addition, Florida received:

» **\$724M** in direct funding for airports

» **\$868M** in direct funding for transit programs

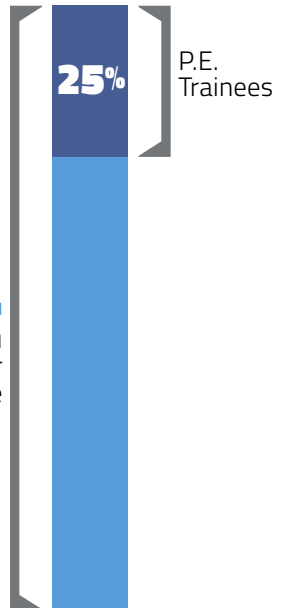
# Preparing Our Leaders of Tomorrow, Today

## Professional Engineer (P.E.) Training Program

The Florida Department of Transportation leadership and staff are passionate about mentorship and building a diverse workforce for the future of Florida's transportation system. A prime example of this dedication is the department's P.E. Training Program.



**154**  
Bureau Chief or Above



To date, FDOT has had

**725** TOTAL TRAINEES

**594** TOTAL GRADUATES

Finished all program phases and passed P.E. exam

**81.93%** TRAINEE GRADUATES  
594 Graduates / 725 Trainees

**25%** of FDOT's middle management positions are staff that have participated in the P.E. Trainee Program. These positions are held by employees averaging nearly 26 years of service. This is just one way our department is preparing our Leaders of Tomorrow.

Eligible candidates must have a Bachelor of Engineering or Bachelor of Science in Engineering Degree from a university accredited by the Accreditation Board for Engineering and Technology (ABET), or through an equivalent accreditation, and no more than 2 years of industry experience after graduation.

Candidates must have taken, or registered to take the Fundamentals of Engineering examination, as administered by the Florida Board of Professional Engineers, or the equivalent examination administered by another state, prior to appointment. For continuing eligibility, all Trainees must obtain the Fundamentals of Engineering certificate within 12 months of appointment.







## Road to Leadership Program

This FDOT supervisory program includes training and professional development for employees. Due to public health and safety precautions during the global pandemic, the leadership courses were conducted virtually.

### Supervisors Academy **161** GRADUATES

The Supervisors Academy is required for employees upon appointment into a supervisory position and focuses on managing direct reports. This course is designed to be delivered at least twice per year in each district or region, depending on the number of new supervisors hired and available funding.

### Management Academy **29** GRADUATES

The Management Academy builds on the foundation presented in the Supervisors Academy and focuses on managing teams and/or projects. This course is designed to be delivered once a year in each district or region, depending on available funding.

### Leadership Academy



Leadership Academy program focuses on Senior Management Service or Selected Exempt Service managers and builds on the foundation presented by the two previous academies. The content is delivered by a vendor with over thirty years of association with the American Association of State Highway and Transportation Officials (AASHTO) and includes components geared to the transportation industry.

### Graduate Leadership Academy

**43** GRADUATES

The Graduate Leadership Academy is an Executive Team-approved program for those who have completed the Leadership Academy. The focus is on current leadership topics and trends. Members of the Executive Team meet with the participants to discuss current programs and challenges facing the department.

## OTHER PROFESSIONAL DEVELOPMENT OPPORTUNITIES

**160** professional development courses were held statewide predominantly via virtual platforms

**105** associates completed Certified Public Manager training

**38** employees are Florida Certified Contract Negotiators (FCCN)

**1,284** employees are Florida Certified Contract Managers (FCCM)

**22** employees completed the Project Management Professional (PMP) boot camp

# Strategic Development

## The Florida Transportation Plan (FTP)

A plan for all of Florida, the FTP guides Florida's transportation future by providing direction over a five-year period to all organizations that are involved in the planning and managing of Florida's transportation system, including statewide, regional, and local partners. Updated this year, FDOT worked with a 35-member steering committee of partners.

## Strategic Intermodal System

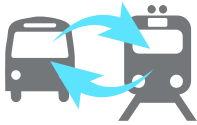
The Strategic Intermodal System (SIS) Policy Plan encompasses transportation facilities of statewide and interregional significance and is focused on the efficient movement of passengers and freight.

### Interregional Connectivity



Ensure the efficiency and reliability of multimodal transportation connectivity between Florida's economic regions and between Florida and other states and nations.

### Intermodal Connectivity



Expand transportation choices and integrate modes for interregional trips.

### Economic Development



Provide transportation systems to support Florida as a global hub for trade, tourism, talent, innovation, business, and investment.

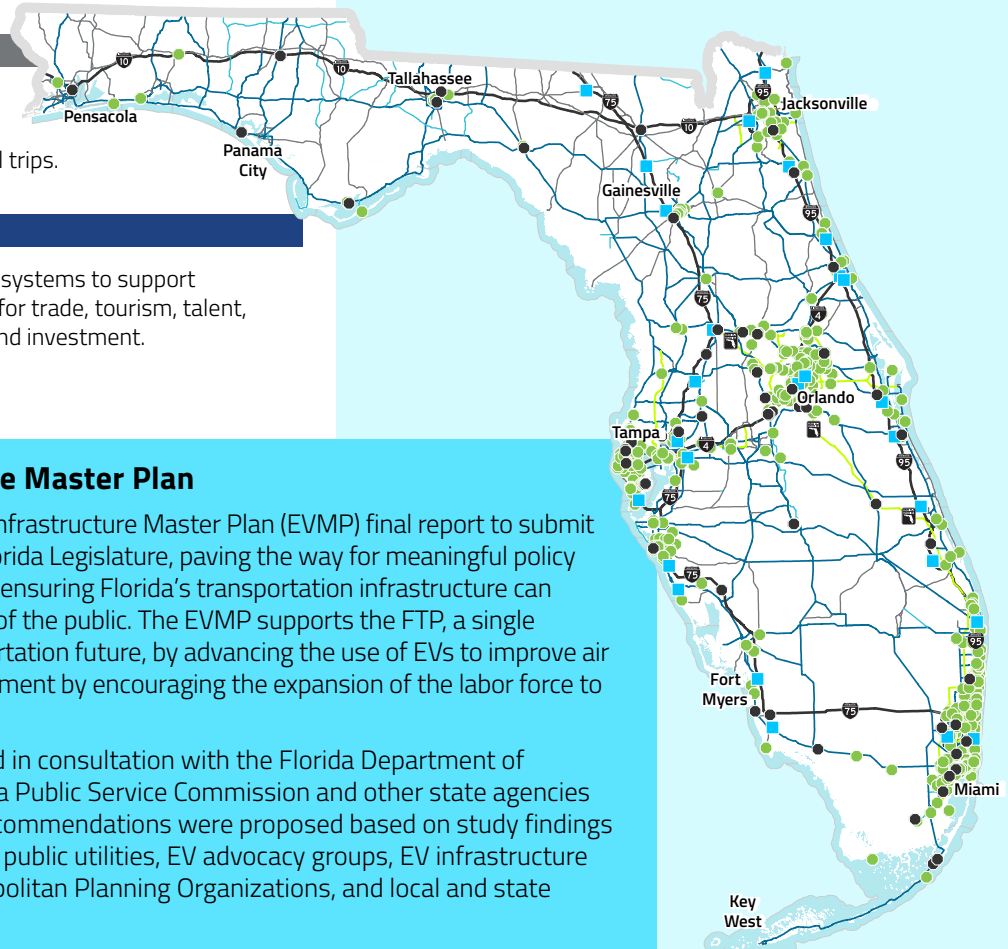


## EV Charging Stations

- Existing Publicly Accessible Level 2 Station Locations (773)
- Existing Publicly Accessible DC Fast Charging Station Locations (59)
- FDEP VW Settlement Round 1 Awardees (27)

### State Highway System

- Interstate
- Expressway
- Principal Arterial
- Minor Arterial
- Collectors



## Electric Vehicle Infrastructure Master Plan

FDOT developed the Electric Vehicle Infrastructure Master Plan (EVMP) final report to submit to Governor Ron DeSantis and the Florida Legislature, paving the way for meaningful policy discussions and innovative solutions, ensuring Florida's transportation infrastructure can continue to meet the evolving needs of the public. The EVMP supports the FTP, a single overarching plan for Florida's transportation future, by advancing the use of EVs to improve air quality and fosters economic development by encouraging the expansion of the labor force to support EV infrastructure.

Over the past year, FDOT has worked in consultation with the Florida Department of Environmental Protection, the Florida Public Service Commission and other state agencies to develop the EVMP. Preliminary recommendations were proposed based on study findings and input from stakeholders such as public utilities, EV advocacy groups, EV infrastructure providers, trade associations, Metropolitan Planning Organizations, and local and state agency representatives.



# Transportation Technology

## Cyber Security

The Enterprise Vulnerability Program supports improving internal safety within the department by protecting the department's IT and data assets. It also encourages mobility by identifying ways to further secure the expanded mobile workforce.



**2** Security Risk Assessments

- Information Technology
- Motor Carrier Size and Weight

**38** System Risk Assessments on initial review

**1,448** Hours spent by the Computer Security Incident Response Team (CSIRT) researching and mitigating security incidents, followed by implementation of lessons learned to enhance future security protections.

**Identity and Access Management Governance** program includes Access Management, Multi-Factor Authentication and Privileged Account Management.



## SunTrax and the Connected Vehicle/Autonomous Vehicle (CV/AV) Infrastructure

SunTrax is an FDOT/FTE facility dedicated to the research, development, and testing of emerging transportation technologies in a safe and controlled environment.



**475 acres** off I-4 in Polk County, between Tampa and Orlando

**2.25-mile** multi-lane, high-speed AV test track - the first in the southeastern U.S.

**200-acre infield**

for testing CV/AVs in multiple simulated transportation environments

Florida's Turnpike Enterprise Wins Prestigious 2020 President's Award for Excellence and Technology Award from IBTTA

» The testing and research being conducted at the SunTrax facility are critical to providing mobility solutions for a growing Florida. This recognition highlights the department's dedication to providing the safest, most innovative transportation system in the country. «

Kevin J. Thibault, P.E.  
Florida Department of Transportation Secretary

# Engineering & Operations

**161 lane miles**

of added capacity on the State Highway System

**1,910 lane miles**

of resurfacing on the State Highway System

**496**

active construction contracts valued at **\$3.4 Billion**

**314**

projects completed valued at **\$2.9 Billion**

**94**

bridge repair contracts

**22**

bridge replacement contracts

Segmental bridge **post-tensioning** new procedural requirements for inspecting and investigating

**20 million vehicles**

weighed annually at 20 stations and portable mobile scales

## RESILIENCY

Adapting to changing conditions and recovering from disruptions is at the forefront of FDOT's policy development, planning, and academic research. 27 MPOs incorporate resilience in their Long-Range Transportation Plans.



FDOT and its traffic safety partners are committed to eliminating fatalities and reducing serious injuries.



**FLORIDA'S COMPLETE STREETS**  
A 360° APPROACH

A transportation system based on Complete Streets principles can help to promote safety, quality of life, and economic development.



To ensure the safety of the traveling public, approximately 8,000 lane miles of the State Highways System and runways of 25 major airports are evaluated on an annual basis with a specialized friction unit pictured here.

## Did You Know?

FDOT Inspects:

- Stormwater Assets
- Guardrails
- Crash Cushions
- Sign Reflectivity
- Signs
- Highway Lighting Outages
- Rest Areas
- Weigh-in Motion Stations
- Trees and Palms
- Habitat Monitoring (Pollinator Scorecard) within the Right-of-Ways
- Landscapes
- Bridges
- Overhead Sign Structures
- High Mast Light Poles
- Traffic Signal Mast Arms





# Finance & Administration

## Understanding the Five-Year Work Program

The Central Office and District Offices work together to develop and adopt the State Transportation Five-Year Work Program (the Work Program), a listing of all transportation projects planned by the FDOT for the following five fiscal years. The District Offices each develop a District Work Program that Central Office combines into the Tentative Work Program (TWP). Each year, the new TWP provides an update of the first four years of the existing Adopted Work Program and adds project programming for the new fifth year. For example, a TWP being developed in the fiscal year beginning July 1, 2020 is for the next five fiscal years starting in 2021. The TWP is presented to the Secretary, the Executive Office of the Governor, the legislative appropriations committees, and the Department of Economic Opportunity no later than 14 days after the regular legislative session begins. The TWP is amended by the General Appropriations Act and any other applicable appropriations. Once the FDOT adopts the TWP, it is referred to as the Adopted Work Program (AWP).

The Work Program Cycle aligns with the schedule for Legislative Session.

The state fiscal year runs from July 1 to June 30, which differs from the federal and most local fiscal years that run from October 1 to September 30.

### The Work Program for Fiscal Year 2021-2022 includes:

**\$2.8 BILLION**

for highway construction to include 210 new lane miles

**\$1 BILLION**

for resurfacing to 2,682 lane miles

**\$111 MILLION**

for seaport infrastructure improvements

**\$250 MILLION**

for aviation improvements

**\$76 MILLION**

for spaceport projects

**\$516 MILLION**

for bridges including scheduled 89 repairs and 18 replacements

**\$704 MILLION**

for rail/transit projects

**\$172 MILLION**

for safety initiatives

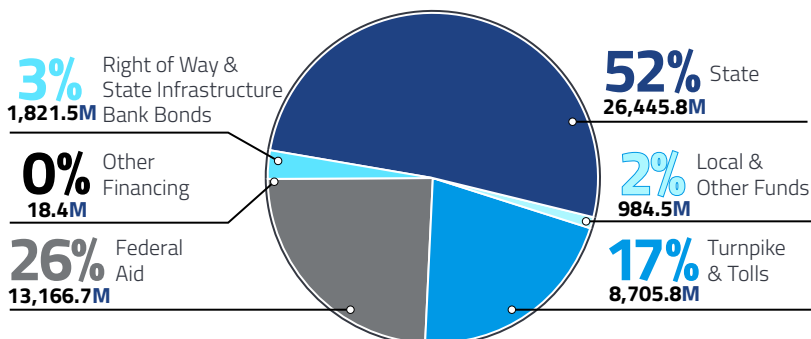
### Budget for Fiscal Year 2021-2022

Florida is currently home to more than 22 million people and welcomes 131 million visitors each year. Being able to move everyone from place to place quickly and effectively depends on developing and maintaining a world class transportation infrastructure.

The fiscal year 2021-2022 *Florida Leads* budget includes \$10.3 billion for the FDOT. This investment will provide for the retention and creation of more than 148,000 jobs. Every dollar invested in transportation is estimated to result in a return of up to \$4 in user and economic benefits to Florida's residents and businesses, and also helps diversify Florida's economy.

Within this amount the budget provides \$9.44 billion in Fiscal Year 2021-2022 for the State Transportation Work Program, which is an ongoing five-year plan for the implementation and completion of transportation infrastructure projects. These projects include construction and maintenance of Florida's roads, bridges, rails, seaports, and other public transportation systems that grow the state's economy and improve the quality of life for our citizens.

## Total Funding by Source FY 2022 - 2026



**Total Five-Year Adopted Work Program \$51.1B**



# District 1

swfroads.com



Looking ahead, the Southwest Florida district of FDOT is focused on improving safety. From bicyclists and pedestrians to motorists to the ever-evolving reality of connected vehicles, the district is working diligently through their projects – both upcoming and in motion – to increase safe travel for everyone who uses the roadway. Major initiatives include improvements to

stretches of State Road (S.R.) 31, I-75, I-4 at S.R. 557. The S.R. 31 widening project in Lee and Charlotte counties is specifically dedicated to speed management by adding roundabouts and curvature to the corridor and is scheduled for completion in 2025. FDOT is also constructing a Diverging Diamond at the I-75/Colonial Boulevard Interchange in Lee County. I-75 will be widened to add an auxiliary lane in each direction from Colonial Boulevard to Dr. Martin Luther King Jr. Boulevard. At each exit, emergency stopping sites will also be added. With an estimated completion date of summer 2023, this project will aid traffic flow and provide for easier evacuation access in the case of an emergency or hurricane.



The \$55.6 million S.R. 82 Widening Project in Fort Myers contains the state's first continuous flow intersection, a new design that eases traffic congestion on the connector. The project won a 2020 SASHTO Award in the Operations Excellence category.

## Port Manatee

The district has one deepwater seaport, Port Manatee, that is a Strategic Intermodal System (SIS) hub with both highway and rail connections. Located on over 1,100 acres with 5,000 acres of local contiguous land available, Manatee County is a hub for a wide variety of agricultural and industrial products. The Port hosts shipments of orange juice and other citrus juices and beverages, forestry products, bananas, melons, aluminum, steel, paper products, linerboard, wood pulp, petroleum products, construction-grade aggregate, cement, and fertilizer.

Port Manatee boasts the highest capacity of on-dock cold storage for high-value perishables in Florida and is a full-service port facility, including ship repair and fabrication.



This year:

**58**

lane miles added

**2,045**

lane miles improved

**35**

bridges repaired

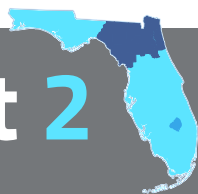
**7**

bridges replaced



# District 2

[nflroads.com](http://nflroads.com)



## Capacity and safety improvements are major focuses for the district, and they've made strides in both areas with current and planned projects through Fiscal Year 2025.

The First Coast Expressway (FCE), State Road (S.R.) 23 is just one of these projects – a multi-lane, limited access toll road that, once completed, will cross parts of Duval, Clay, and St. Johns counties. Expressway traffic will pass through electronic toll gantries without stopping. The total length of the proposed roadway is approximately 46 miles. The FCE will reduce congestion on other major roadways in the region, important not only for daily commuters but also critically important during times of storm-related evacuation. The first section opened in 2019. The second phase is expected to be completed in 2025. The third phase is expected to begin construction in 2022.



Northeast Florida's first diverging diamond interchange at I-95 and S.R. 200/A1A

Additional capacity and safety improvements in the region include the I-295 East Beltway Express Lanes. The managed lanes under construction between S.R. 9B and J. Turner Butler Boulevard (S.R. 202) are expected to open fall 2021. Travel times along the corridor have been reduced due to improvements already available to motorists in the form of a general use lane added to both directions of I-295. As a result, surrounding roadways have seen improved traffic flow due to the increased capacity. Congestion along the corridor is expected to be reduced once motorists have an additional choice with managed lanes.

Looking ahead, in Fiscal Year 2023, FDOT anticipates letting three major Design-Build projects, totaling \$1.3 billion. Two significant, planned PD&E projects include I-295 in Duval County, with phases letting from Fiscal Year 2022 through 2025, and I-10 in Duval County, with phases letting in Fiscal Years 2024 and 2025.



### Hospital Creek Bridge

FDOT is completing a bridge rehabilitation project at the Hospital Creek Bridge located on S.R. A1A, just west of the Vilano Bridge in St. Johns County. The project, which began late last year, is expected to be completed in late 2021.



### Hurricane Sally

FDOT mobilizes quickly in the event of an emergency. In 2020, FDOT District Two traveled to Pensacola to aid in recovery efforts after Hurricane Sally. Crews assisted in removing debris, repairing roads, inspecting bridges, and performing underwater bridge evaluations.



### JAXPORT Deepening Project

The \$484 million Jacksonville Harbor Deepening Project is anticipated to be complete before the end of 2022, three years ahead of its original schedule. JAXPORT's single biggest growth initiative is the federal project to deepen the Jacksonville shipping channel from its current depth of 40 feet (12.2 meters) to a depth of 47 feet (14.3 meters).

#### This year:

**163**

lane miles added

**36**

bridges repaired

**2,533**

lane miles improved

**17**

bridges replaced

A deeper harbor is essential to meet the needs of larger cargo ships. A 47-foot depth for the federal channel will position JAXPORT as the first U.S. East Coast port of call for fully loaded New Panamax class vessels.

# District 3

[nwflroads.com](http://nwflroads.com)



**Florida's Panhandle represents 16 counties – covering 11,500 square miles. Each day motorists travel more than 26.1 million miles on state roads.**

Recently completed, the 23rd Street Flyover project in Bay County reduces congestion and makes the crucial interchange and the surrounding area safer. The addition of the multi-modal features of this project, including bicycle lanes and sidewalks, will also provide greater mobility options for all road users in the region. Additionally, the project widened the entrance to Port Panama City, which will accommodate semi-truck traffic and increase economic growth in the area.

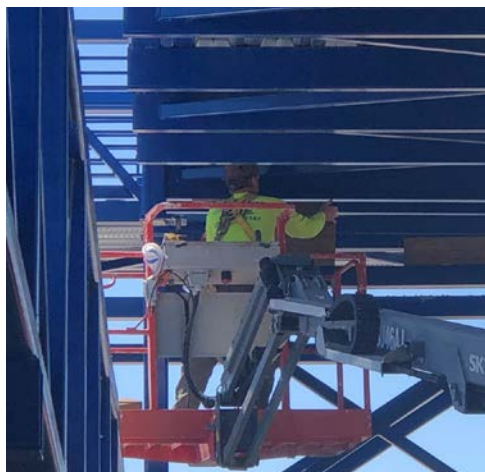
The district is in the process of improving pedestrian safety along a 2.2-mile section of West Cervantes Street, from Dominguez Street to A Street in Escambia County. Planned improvements along West Cervantes Street include constructing seven lighted midblock crosswalks, ADA-compliant ramps, and a wider multi-use path. New traffic signals will be added at four intersections and existing signals will be enhanced with upgraded pedestrian features. Vehicle lane widths will be reduced, and the speed limit will be lowered to 30 mph.

A raised center median with a low barrier and designated openings for pedestrians at selected locations will be constructed within the project limits. The work is estimated for completion in early 2022.

Planned and funded as a Design-Build project, the Brooks Bridge in Okaloosa County will be replaced in order to solve the structural deficiencies of the existing bridge.

The purpose of the PD&E study, completed in 2019, was to establish the conceptual design and evaluate the environmental, traffic, engineering, and social impacts for the replacement of Brooks Bridge. Brooks Bridge was constructed in 1964 with an expected 50-year

design life. The existing bridge does not meet current design standards, Americans with Disabilities Act (ADA) requirements, or navigational clearance requirements for this portion of the Gulf Intracoastal Waterway. The project has advanced to Design-Build procurement.



New pedestrian overpass at Mowat Middle School



23rd Street Flyover

**This year:**

**32**

lane miles added

**2,062**

lane miles improved

**14**

bridges repaired

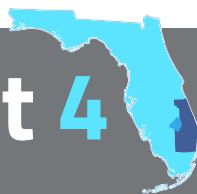
**34**

bridges replaced



# District 4

[d4fdot.com](http://d4fdot.com)



The growing population in this vibrant region – covering 4,800 square miles – travels more than 52 million miles each day.

Accomplishments this year include making progress on various road widening and I-95 Express projects, as well as on complete streets projects. The department, for example, worked with local leaders on the vision for the \$7.6 million Hollywood Boulevard Complete Streets Project, which finished in fall of 2020.

The district completed several high-profile bridge projects in the past year. FDOT completed a major beam replacement and other repairs on the I-95 bridge at 12th Avenue after it was struck by a dump truck with its bed up. Work on the \$93 million Southern Boulevard bascule bridge replacement is slated to finish in winter of 2022. The Work Program includes plans to extend State Road (S.R.) 7, as well as to widen portions of Midway Road, Port St. Lucie Boulevard and S.R. 710/Beeline Highway.



**El Clair Ranch Road Bridge Replacement Project in Palm Beach County**

FDOT District Four provides assistance to transit agencies through funding new or improving existing transit projects. In addition, assistance is provided for planning, designing, and constructing transit facilities and infrastructure.

The major transit agencies serving District Four are:

- Broward County Transit
- Palm Tran (Palm Beach County Transit)
- MARTY (Martin County Transit)
- GoLine (Indian River County Transit)
- Treasure Coast Connector (St. Lucie County Transit)
- South FL Regional Transportation Authority/ Tri-Rail Commuter Rail Service

Last year, District Four installed dynamic envelopes at 124 rail grade crossings as part of the Operation STRIDE – Statewide Traffic and Railroad Initiative using Dynamic Envelopes – safety initiative.

District Four is served by 14 publicly owned airports, four railroads, and three deepwater ports. The FY 2022-2026 Work Program includes funding for Port Everglades modifications to accommodate larger ships.



**I-75 Resurfacing**



**A1A Resurfacing**

**This year:**

**69**

lane miles added

**1,391**

lane miles improved

**24**

bridges repaired

**4**

bridges replaced



# District 5

[cflroads.com](http://cflroads.com)



Home to some of the most popular tourist destinations in the world, FDOT District Five sees an average of more than 75 million tourists each year. Central Florida's 4.1 million residents log as many as 125.9 million miles daily on area roads.

As the region continues to be one of the fastest growing in the state, the need also grows for enhanced safety for all transportation modes. The district in the last year implemented safety improvements including installing roundabouts on State Road (S.R.) 5/ U.S. 1 at Matanzas Woods Parkway and Old Dixie Highway, and pedestrian hybrid beacons (PHBs) on S.R. 500 / U.S. 441 Orange Blossom Trail from Holden Avenue to 34th Street. The work program includes \$106.4 million for additional safety projects.

The FDOT District Five-Year Work Program provides \$4.93 billion for state road, bridge, safety and multi-modal projects in Brevard, Flagler, Lake, Orange, Osceola, Marion, Seminole, Sumter, and Volusia counties. The

work program includes approximately \$2.03 billion for state highway system and other road construction and resurfacing projects that would add 29 lane miles and improve 1,613 lane miles. FDOT plans major improvements to vital corridors including stretches of S.R. 50, S.R. 500/U.S. 441 and S.R. 528, among many others.

The work program for Central Florida includes another \$242.2 million for projects to repair 13 bridges and replace six structures. Major improvements will be made to structures including the \$114.5 million State Road (S.R.) NASA Causeway bridge project in Brevard County.

With the dramatic increase in online shopping and remote working due to the pandemic, the demand for direct delivery of goods to homes and businesses has skyrocketed. The District Five work program includes \$716.4 million to facilitate and enhance freight logistics and passenger operations.

Accomplishments in the last year include reaching milestones on regional

legacy projects, such as finishing I-4 Ultimate interchanges at S.R. 408 and Maitland Boulevard. The \$2.3 billion, I-4 Ultimate project is opening four new managed lanes and completing the reconstruction of 21 miles of interstate and 15 major interchanges by 2022.

FDOT also opened a new, high-profile bridge over the Wekiva River and non-tolled, roadway sections of the Wekiva Parkway. The 25-mile expressway is completing Central Florida's beltway, while helping to protect the natural resources surrounding the Wekiva River.

**This year:**

**29**

lane miles added

**1,613**

lane miles improved

**13**

bridges repaired

**6**

bridges replaced



I-4 and S.R. 408 Interchange on the I-4 Ultimate project



# District 6



[fdotmiamidade.com](http://fdotmiamidade.com)

To address the intense demand on the region's transportation system, District Six has taken a multi-modal focus that includes supporting the implementation of the Strategic Miami Area Rapid Transit (SMART) Plan. The SMART Plan intends to advance six rapid transit corridors, along with a network of Bus Express Rapid Transit (BERT) service in Miami-Dade County.

Accomplishments in the last fiscal year included progress on the multi-faceted, I-395/State Road (S.R.) 836/I-95 Project, a partnership between the department and the Greater Miami Expressway Authority (GMX). Construction on this project, which includes an I-395 signature bridge, is expected to be complete in the fall of 2024 at a cost of \$818 million. In November 2020, the district also completed northbound modifications to S.R. 826/Palmetto Expressway.

FDOT provides funding assistance to Miami-Dade Transit, which operates nearly 900 buses in the district and the City of Key West Department of Transportation, which operates nearly 20 buses.

District Six is served by seven public airports, 78 private airports, two rail lines, and two deepwater ports: PortMiami and Port of Key West.

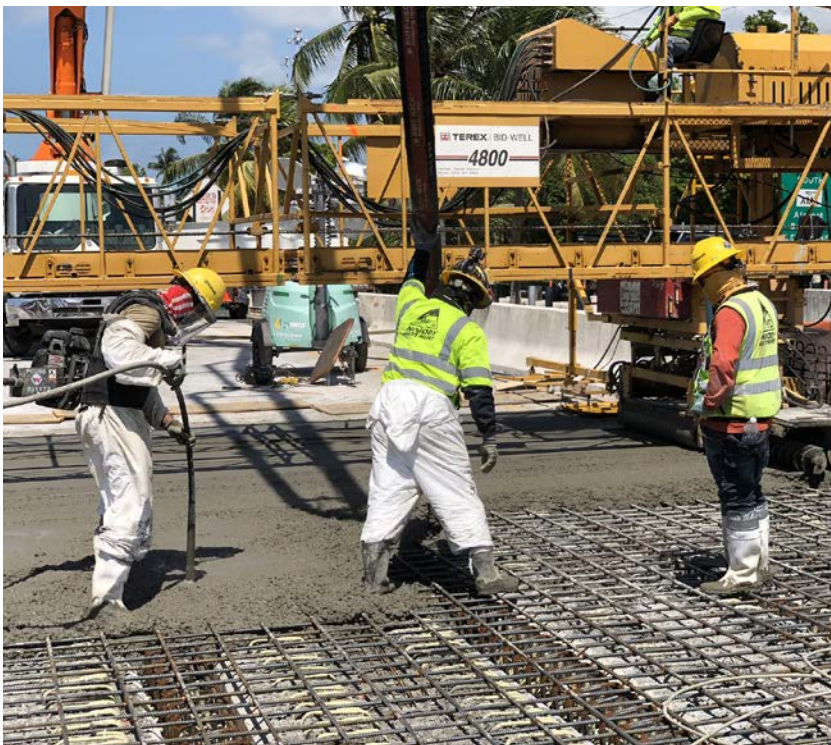
The work program includes planned upgrades to portions of I-95 and Alton Road. A number of pedestrian and other safety improvements are also funded at \$59.2 million in the Five-Year Work Program.



I-395 Pier Construction



S.R. 836 Viaduct



U.S.1 Cow Key Bridge pour

**This year:**

**57**  
lane miles added

**574**  
lane miles in the region

**25**  
bridges repaired

**2**  
bridges replaced

# District 7

[fdottampabay.com](http://fdottampabay.com)



To help keep pace with growth and development, District Seven's focus has included capacity improvements to relieve congestion and multi-modal and complete streets initiatives.

The department's accomplishments in the last year included reaching milestones on the Tampa Bay Next program, which is modernizing the region's infrastructure to prepare for the future. In addition, Federal Highway approved the Supplemental Environmental Impact Statement (SEIS study). Now, planned improvements for Tampa's Westshore Interchange and Downtown Interchange plus the I-275 corridor can move forward into design and construction. District Seven started work on the nearly 6-mile Howard Frankland Bridge design-build project from Tampa to St. Petersburg, and is nearing completion of the Gateway Expressway Project, the first managed lanes project in the Tampa Bay Region.

Planned state road projects include widening State Road (S.R.) 45/U.S. 41 from S.R. 44 to East of Arlington in Citrus County, a new interchange at I-75 and Overpass Road in Pasco County, as well as expanding sections of S.R. 50 in Hernando County and U.S. 19 in Pinellas County. The work program includes several projects as part of Tampa Bay Next program including reconstruction of the I-75 and



Tampa Bay's Sunshine Skyway Bridge connects southern Pinellas and Manatee counties

Big Bend Road interchange and the I-75 at MLK Jr. Boulevard interchange.

FDOT District Seven provides capital and operating assistance to three major transit authorities in West Central Florida. With 11 public use airports, two deepwater ports and one major rail line also operating in the Bay area, the work program includes \$478.8 million for enhancements to freight logistics and passenger operations.

Funding is provided for ongoing and planned work as part of the Tampa International Airport Master Plan projects. Phase 2 underway includes a curbside expansion and 35-acre commercial development around the Rental Car Center, dubbed the SkyCenter Development Area, as well as 16 new express lanes for passengers without checked luggage. Phase 3 includes the future construction of a new Airside D terminal.

## This year:

**22**

accelerated construction projects

**35**

lane miles added.

**1,076**

lane miles improved

**68**

bridges repaired

**2**

bridges replaced

**12**

miles of multimodal paths, complete streets and safety projects



Construction on Tampa Bay's new Howard Frankland Bridge



# Florida's Turnpike Enterprise

[floridasturnpike.com](http://floridasturnpike.com)

**Three million customers** each day use the extensive network developed, operated, and maintained by the Florida's Turnpike Enterprise (FTE).

With a mission to pursue innovation and best private-sector business practices, FTE focuses on improving cost-effectiveness and timeliness in project delivery, increasing revenues, and enhancing the quality of service to its customers.

The nearly 500-mile system, preferred by many as **"The Less Stressway,"** encompasses the Florida Turnpike Mainline and Turnpike Extension, Sawgrass Expressway, Seminole Expressway, Beachline Expressway, the Southern Connector Extension of the Central Florida GreeneWay, the Veterans Expressway, the Suncoast Parkway, the Polk Parkway, the Western Beltway, I-4 Connector, and First Coast Expressway. FTE also operates all FDOT-owned or -operated toll roads and bridges, such as Alligator Alley, Pinellas Bayway, Sunshine Skyway Bridge, Wekiva Parkway, Garcon Point Bridge, Mid-Bay Bridge, and Spence Parkway.

FTE has made great gains in customer service, with the number of active SunPass accounts increasing to 10 million last year, up from 8.2 million in the previous fiscal year. On a scale of zero to five, the agency has maintained a 4.65 customer satisfaction rate for at least the last two years.

The \$7.59 billion Five-Year Work Program will provide capacity, safety, customer service, and technology improvements. The FY 2022-2026 plan includes approximately \$4.2 billion to add 239 lane miles and improve 963

lane miles of the Florida's Turnpike system. The plan also slates \$28.5 million to repair 25 bridges, as well as funding to continue implementing AET, for example, on the Polk Parkway/S.R. 570 in Polk County.

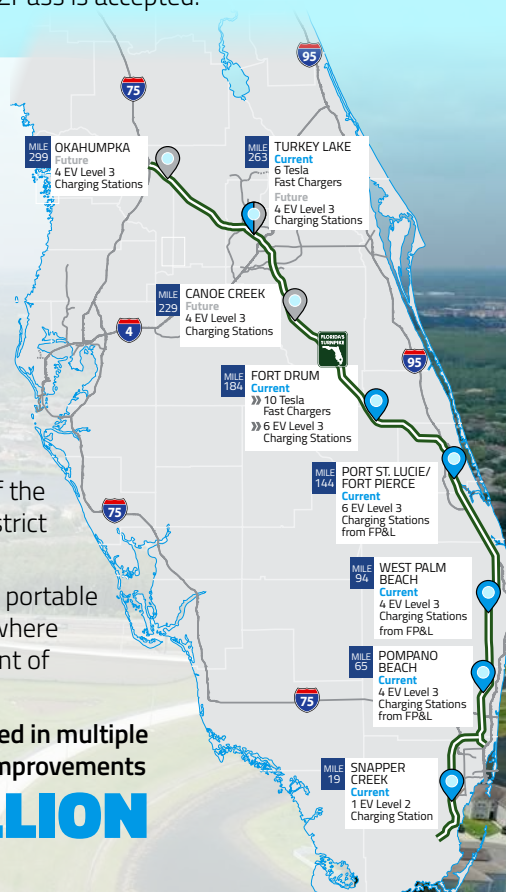
Major improvement projects funded along the turnpike system include widening, resurfacing, and enhancing interchanges along portions of the Mainline Turnpike; building 25 miles of First Coast Expressway in Clay and St. Johns counties; widening and making interchange improvements to the Sawgrass Expressway in Broward County; improving interchanges and resurfacing the S.R. 429 Western Beltway in Orange County; and widening and resurfacing portions of Seminole Expressway/S.R. 417 in Seminole County.

FTE achieved a major milestone in national toll interoperability and is now accepting E-ZPass®, bringing interoperability to millions of toll highway customers on the East Coast of the United States and as far west as Illinois. In conjunction with this exciting partnership, FTE also launched the SunPass PRO™, a new portable transponder that can be used everywhere E-ZPass is accepted.

## Technological Achievements

- » 20 new FP&L Fast-Charging Electric Vehicle (EV) stations
- » Construction of the SunTrax Connected/Automated Vehicle Test Facility
- » All-Electronic Tolling (AET) on the Turnpike Mainline from north of Sawgrass Expressway/S.R. 869 to I-75
- » Okahumpka service plaza enhancements and built segments of the First Coast Expressway/S.R. 23 in District Two, totaling over \$464 million
- » Launched the SunPass PRO™, a new portable transponder that can be used everywhere E-ZPass is accepted allowing payment of tolls nationally

Florida's Turnpike Enterprise has invested in multiple ongoing transportation infrastructure improvements totaling more than **\$1.1 BILLION**



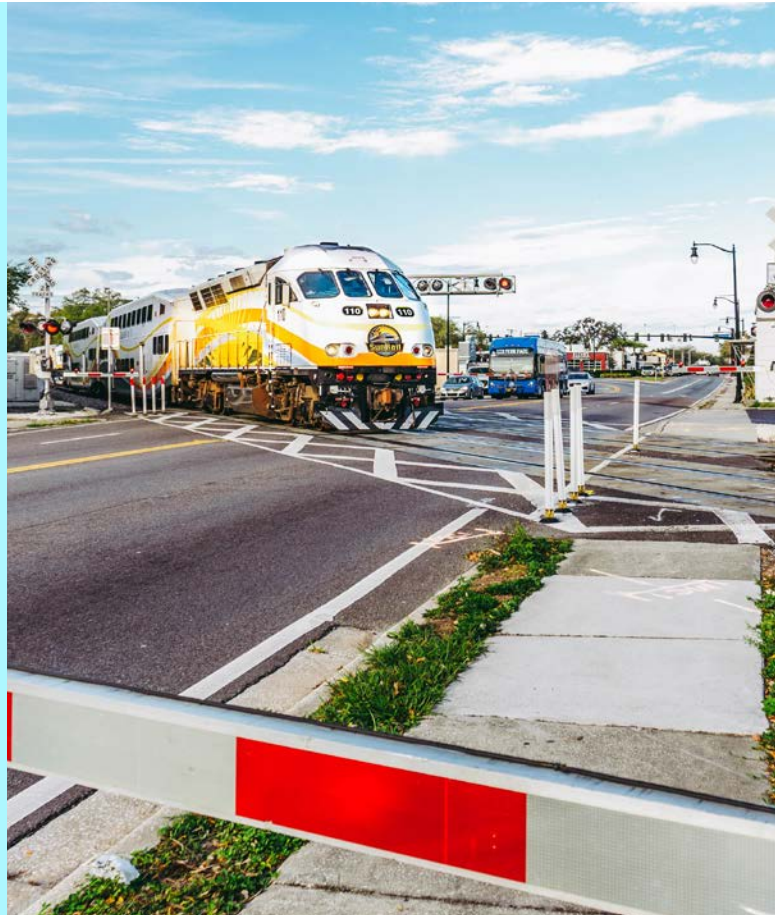
# Florida's Rail Enterprise

With 2,746 miles of rail, Florida's railways provide additional freight and passenger mobility options in many parts of the state. The Florida Rail Enterprise (FRE) within the Department of Transportation supports state-owned passenger rail systems. Specifically, the FRE funds operations, maintenance and capital investments of \$384 million for Tri-Rail and \$150 million for SunRail, and FRE makes investments in rail grade crossing to enable diversion of freight from passenger rail corridors.

## Safe Railways – Inspect, Invest, Coordinate

The department conducts essential rail inspections and makes critical investments to support safety operations on Florida rail corridors. State Rail Safety Inspectors supplement the rail safety inspectors employed by the Federal Railroad Administration (FRA) and conduct inspections of railroad track, locomotives, equipment, and highway grade crossing warning devices, as well as confirming railroads and shippers are operating in accordance with federal and state standards. Under the Statewide Traffic and Railroad Initiative using Dynamic Envelopes initiative (STRIDE), the department is installing dynamic envelopes at grade crossings to reduce conflicts between rail and roadway traffic. The FRA announced on December 29, 2020, that positive train control (PTC) technology was in operation on all freight and passenger railroad corridors in Florida, prior to the statutory December 31, 2020, deadline set by Congress.

The Freight and Multimodal Operations (FMO) Office, in coordination with the FRE, enhances Florida's economy and communities by helping to develop Florida's rail system, both passenger and freight, and championing Florida's multimodal freight programs. The team develops and implements the Florida Rail System Plan, rail safety, rail project development and management, rail research, and SIS implementation.



## Rail Dynamic Envelope

More than  
**240**  
rail inspections conducted

**133 MILES**  
of state-owned Rail

Dynamic Envelopes installed at  
**615**  
rail crossings





# Independent Agencies

## Florida Transportation Commission

The Florida Transportation Commission (FTC) evaluates, reviews, and makes recommendations on Florida transportation policies, initiatives, or revisions. The mission of the Florida Transportation Commission is to provide leadership in meeting Florida's transportation needs through policy guidance on issues of statewide importance and by maintaining oversight and public accountability for the Department of Transportation and other statutorily specified transportation authorities.

Created in 1987, under Section 20.23, Florida Statutes, the FTC serves as a citizen's oversight board for the Florida Department of Transportation. This oversight has since been expanded to include Florida's expressway authorities and regional transportation

authorities. Specifically, the Commission is required to evaluate the Tentative Five-Year Work Program for: financial soundness, stability, production capacity, accomplishments, and compliance with program objectives; compliance with local comprehensive plans and all applicable laws; and coordination with MPOs.

The Commission functions independently of the control and direction of the Department and is not involved with day-to-day agency operations. The nine Commissioners, appointed by the Governor and confirmed by the Florida Senate, must represent transportation needs of the state, without deferring to the needs of a particular area. The Governor appoints the Secretary of Transportation from among three candidates nominated by the Commission.

## Florida Metropolitan Planning Organization Advisory Council

A forum for transportation decision-making, the Metropolitan Planning Organization Advisory Council (MPOAC) improves transportation planning and education by engaging and equipping its members to deliver results through shared innovations, best practices, enhanced coordination, communication, and advocacy.

A metropolitan planning organization (MPO) is a federally mandated and federally funded transportation policy-making organization in the United States that is made up of representatives from local government and governmental transportation authorities.

The MPOAC Governing Board, the decision-making body, consists of one representative from each of the 27 MPOs in the state. The MPOAC serves as a state transportation leader and agent of positive change that empowers and enables individual M/TPOs by supporting the sharing of best practices and helping coordinate and communicate with members and other organizations.

FDOT staff coordinates extensively with the MPOs, reviewing and acknowledging all comments and requests for reconsideration related to the tentative work program.

## Florida Commission for the Transportation Disadvantaged

The mission of the Florida Commission for the Transportation Disadvantaged is to ensure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

Created by the Florida Legislature in 1989, the Commission sets policies and provides direction to its staff in the areas of quality assurance and program evaluation, technical assistance and training, review of policies and procedures, contract management, and financial accountability. The Commission for the Transportation Disadvantaged administers the Transportation Disadvantaged Trust Fund.

Transportation services are available in all 67 Florida counties for those who are eligible and have no access to transportation. Under this program, federal, state, and local agencies join together to provide necessary transportation to medical appointments, employment, educational, and other life sustaining services.



# Testimonials

» We are extremely grateful for the continued support of the Florida Department of Transportation. Secretary Thibault and District Secretary Gwynn continually assist us in our efforts and communicate clearly any potential impacts on and around our facilities. When I speak to my counterparts throughout the country, they are always envious of the partnership we enjoy and the department's investments on our airports. «

Joe Lopano, CEO  
Tampa International Airport

» From investing in our major growth projects to advocating for our needs during the pandemic, FDOT's support has been critical to JAXPORT's success. FDOT's investments in modernizing JAXPORT help ensure the state's infrastructure will continue to meet the evolving demands of global trade for generations to come. Under Secretary Thibault's leadership, FDOT has been a vital partner as we work together to build the port of the future and create economic prosperity for our state. We are grateful for FDOT's steadfast support of JAXPORT and the Florida jobs and businesses we generate. «

Eric Green, CEO  
Jacksonville Port Authority  
(JAXPORT)

» *Seaport infrastructure is highly complex, difficult to build and expensive to maintain. Port Canaveral's cargo and cruise terminals, buildings and berths must be designed and constructed to endure the extremes of harsh salt water coastal environment, high winds and tidal changes. Our operations are continuous, and maintaining these assets is a constant challenge. Many thousands of jobs in the Central Florida region depend on the success of Port Canaveral. Our role and responsibility as a major multi-billion dollar economic engine for the State of Florida could not be fulfilled without the partnership and support of FDOT, and the strategic investments the agency has made in our growth.* «

Capt. John W. Murray, CEO  
Canaveral Port Authority





» Floridians for Better Transportation and FDOT have forged a strong partnership over the past 34 years. Incorporating private sector advocacy, collaboration and vision into the public infrastructure planning process ensures that our state will continue to grow, to innovate and to prosper. Relying on such partnerships has enabled FDOT to be one of the most efficiently operated and fiscally sound agencies of its kind in the nation. «

Sally Patrenos, President  
Floridians for Better Transportation

» I want to thank FDOT for its continued partnership and support at PortMiami. Seaports are vital economic engines, and sustained investments in infrastructure are critical for the Port to maintain its status as a global gateway. Due to the success of FDOT's grant programs, PortMiami has been able to invest in many projects that benefit Miami-Dade County's economy and increase Florida's competitiveness in international markets. «

Juan M. Kuryla, PPM  
Director and CEO  
PortMiami





605 Suwannee Street  
Tallahassee, Florida 32399-0450  
866-374-FDOT (3368)

**Moving Florida Forward**



Pierce ST  
300 North



ONE WAY