



COMMITTED TO READINESS

Florida's Force - We Work for You



— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2018 —



DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD

Committed to Readiness Florida's Force

"Florida's force remains the cornerstone of national and state defense. We actively engage with civilian organizations, law enforcement agencies and even our partner nations to work towards a better future."



STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

April 1, 2019

The Honorable Ron DeSantis Governor of Florida

The Capitol
Tallahassee, Florida 32399-0001

Dear Governor DeSantis:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2018 pursuant to the provisions of Chapter 250.10, Florida Statutes, which pertains primarily to the administration of the Department of Military Affairs for fiscal year 1 July 2017 – 30 June 2018.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they accomplish both state and federal missions.

We Work For You!

Sincerely,

Michael A. Calhoun
Major General
Florida National Guard
The Adjutant General



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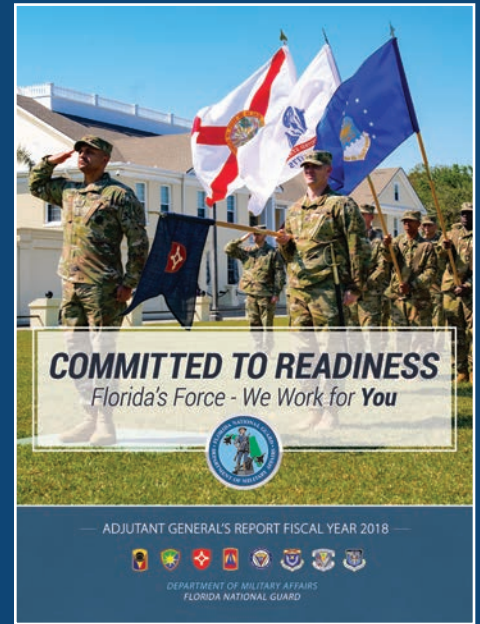
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COVER: Florida Army National Guard says farewell to State Command Sergeant Major Enrique Mendez and welcomes Command Sgt. Maj. David Lanham during a ceremony March 23, 2018 at St. Francis Barracks in St. Augustine. Photo by Mr. Ching Oettel.

REPORT: The Adjutant General’s Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General’s Report is produced by the Florida National Guard Public Affairs Office.

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POINT OF CONTACT: Please contact the Florida National Guard Public Affairs Office at (904) 823-0166 for more information.



Ron DeSantis
Governor of Florida



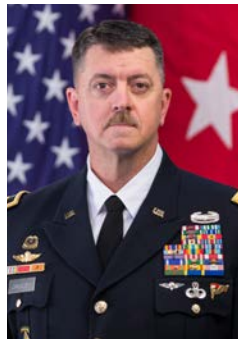
Maj. Gen. Michael Calhoun
The Adjutant General of Florida



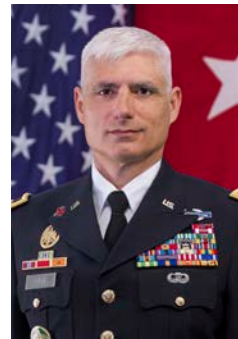
Brig. Gen. Mike Canzoneri
Assistant Adjutant General – Army



Brig. Gen. Brian Simpler
Assistant Adjutant General – Air



Brig. Gen. Paul Chauncey
Assistant Adjutant General – Army – TIP



Brig. Gen. Rafael Ribas
Director of the Joint Staff – Florida National Guard



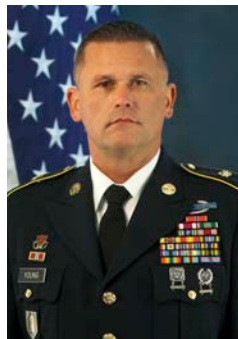
Brig. Gen. Christopher Croxton
Chief of Staff, Florida Air National Guard



Col. Gregory Cardenas
Chief of Staff, Florida Army National Guard



Chief Warrant Officer 5 Gerald Dedge
Command Chief Warrant Officer, Florida Army National Guard



Command Sgt. Maj. Jeffrey Young
Senior Enlisted Advisor to the Adjutant General



Command Sgt. Maj. David Lanham
State Command Sergeant Major – Army



Chief Master Sgt. Jerry Gardner, Jr.
State Command Chief Master Sergeant – Air

Florida Department of Military Affairs



"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel and more than 450 state employees."

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

OUR VALUES - P.R.I.D.E.

- Professionalism (Duty, Service Before Self)
- Respect (Diversity)
- Integrity (Loyalty, Integrity First, Honor)
- Discipline (Personal Courage, Selfless Service)
- Excellence (Excellence in All We Do)



Maj. Gen. Michael Calhoun
The Adjutant General of Florida

WE WORK FOR YOU

I'm proud to report that the Florida National Guard continued its longstanding history of service to our nation and state over the past year. Our Soldiers, Airmen and civilians demonstrated why we are "Florida First," whether responding in time of need to the citizens of Florida or protecting our national interests overseas.

We deployed and redeployed hundreds of Soldiers and Airmen to support operations around the world, and are preparing to mobilize more in the coming year, validating our commitment to support our national security objectives.

At the same time, we continued to develop, plan and execute our domestic response skills to ensure our capability to support the citizens of Florida. During my tenure as the Adjutant General we have endured some of the most challenging hurricane seasons in our history, culminating this year with Hurricane Michael, which greatly impacted many of our own personnel. As with past hurricanes, the Florida National Guard worked alongside local, state and federal responders to save and protect lives and property. Our trusted partnerships with other responders have grown through many years of training and real-world operations, and have helped inform leaders at the national level on best practices for domestic operations.

When our Soldiers and Airmen mobilize for duty, they leave families, homes and jobs to answer the call of the state and nation. The support from our families, employers and our state empowers us to focus on efforts to accomplish all of our assigned missions. We remain grateful for their support.

Finally, I would like to express my appreciation for the privilege I have had to serve our state and nation for 36 years. It has been my honor to have been associated with this tremendous organization and the fine Soldiers and Airmen of the Florida National Guard.

Sincerely,



9K

The Florida Army National Guard consists of almost 9,500 citizen-Soldiers training in more than 60 hometown readiness centers

500

Over 500 Soldiers with the 164th ADA were activated in response to Hurricane Micheal





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When our Soldiers and Airmen mobilize for duty, they leave families, homes and jobs to answer the call of our state and nation.



- Maj. Gen. Michael Calhoun

We Work for **You**





Brig. Gen. Mike Canzoneri
Assistant Adjutant
General - Army



Command Sgt. Maj. David Lanham
State Command Sergeant
Major - Army



BUILDING READINESS-PREPARING FOR TOMORROW'S UNKNOWN

The Florida Army National Guard (FLARNG) consists of almost 9,500 citizen-Soldiers training in more than 60 hometown readiness centers across the state of Florida in order to accomplish both our federal and state missions. As we prepare to rise to the challenges of the 21st century and meet the requirements of the Total Army, we are committed to achieving and maintaining the National Guard readiness with qualified Soldiers and units that are capable of quickly and effectively answering the needs of both state and nation.

Readiness determines our ability to fight and win our nation's wars, support our governor during state emergencies, and continue to protect and preserve life and liberties that are threatened. The FLARNG's formations have demonstrated the abilities and aptitude to accomplish our state and nation's military objectives by exceeding standards. Striving for excellence in all we do is embedded in our culture, and must be encouraged and promoted through leaders that take intelligent risks. More specifically, we are molding the FLARNG for the next 20 to 30 years to enhance our proficiency and durability to ensure our continued relevance as an operational force.

We have three strategic priorities that will champion our efforts to meet all missions: combat readiness, equipment modernization and facilities modernization. In order to continue the momentum that our organization has begun, the FLARNG is placing emphasis on aligning our strategic priorities with both the National Defense Strategy and Chief of the National Guard Bureau's priorities to generate decisive and sustained military advantages for the United States. The FLARNG Strategic Plan is currently designed to guide the organization through the transition of the next 10 years with a commitment to continuous improvement.

Combat Readiness: As we enter this new phase of the FLARNG, we support progressive training towards a sustainable readiness model to focus unit resources towards the most critical national security needs. We will continue to maximize unit readiness to reduce post mobilization time; modernize combat platforms and mission command systems; invest in installations and facilities for training and mobilization; develop leaders and talent for the Total Force; and provide stewardship of our nation's resources.

Equipment Modernization: In order for the FLARNG to continue to address the changing character of war, our equipment has to resemble the developmental transition in technology. Our distinct operating model postures well for developing innovative solutions to 21st century problems. To be an innovative, values-based, ready and operational force, we must encourage and adapt to innovative thinking. For what we do today can impact tomorrow's fight.

Facilities Modernization: The FLARNG is geared towards investing in and improving our installations and facilities for training and mobilization purposes. We plan to shape and sustain the capabilities and capacity of the FLARNG to provide and maintain infrastructure and training facilities to meet readiness objectives that effectively and efficiently utilize space and capitalize on locations and demographics within our communities.

Leaders at all levels must ensure that we do not waste the critical resource of Soldier time. To accomplish effective utilization of Soldier time, leaders must invest in planning and executing training that ties to the organization's strategic plan. Accepting intelligent risk comes from setting priorities based on contributions to the effectiveness of the organization. The FLARNG has worked tirelessly to achieve and surpass all requirements set out by our organization. As we prepare for the future, I am fully confident that our force will continue to change and adapt to the needs of our country's military. I am proud to serve alongside some of the greatest citizen-Soldiers in the world. **Florida First!**

ABOVE AND BEYOND-AMERICA'S FINEST AIR GUARD

This past year, the Florida Air National Guard (FLANG) successfully executed both our state and federal missions. Whether deploying to the other side of the globe, or serving in our own hometowns, our Airmen answered the call and once again proved why we are America's finest Air National Guard.

The FLANG operates six major weapons systems and each was called into action during 2018: the F-15 Eagle, F-22 Raptor, F-35 Lightning II, CV-22 Osprey, Air Operations Center and Space Control.

During the past year, FLANG Airmen deployed around the world to every geographic combatant command. A team from Florida's space control squadron deployed to the overseas fight, a first in Air National Guard history. The Airmen and F-15s of the 125th Fighter Wing defended the southeastern United States from our alert site in Homestead. Air Commandos with our CV-22 associate unit provided critical capabilities to Special Operations Command. Airmen of our Air Operation Group deployed to an alternate location with minimal notice as Hurricane Michael devastated the panhandle. During the hurricane and its aftermath, they maintained unabated defense of our homeland for North American Aerospace Defense Command and U.S. Northern Command.

During Hurricane Michael, Airmen were mobilized to protect life and property, and to preserve peace, order and public safety. Air Guardsmen from all over the state answered the call without hesitation. Critical communications, logistics, medical, and civil engineering capabilities were deployed in Joint Task Forces with our Florida Army National Guard brothers and sisters. There is nothing like being able to help our fellow Floridians when they need us most!

In the upcoming year, the FLANG will continue to focus on readiness for state and federal missions. We will also continue to prioritize taking care of our amazing Airmen to ensure they have every opportunity to reach their full potential. We will continue to innovate and improve processes across the organization, which will position the FLANG to meet our future challenges.

I'm proud to serve alongside the nation's finest Airmen!



Brig. Gen. Brian Simpler
Assistant Adjutant
General – Air



**Chief Master Sgt.
Jerry Gardner, Jr.**
State Command Chief Master
Sergeant – Air



53rd Infantry Brigade Combat Team

ESTABLISHED 1963



 www.facebook.com/53rdInfantryBrigadeCombatTeam



Lt. Col. Julio Acosta
Commander, 53rd IBCT

The 53rd Infantry Brigade Combat Team (IBCT) provides military units and personnel to support national security objectives, protect the citizens of Florida and support programs and initiatives that add value to our state and nation. The IBCT has established itself as a premier major command that embodies a winning spirit throughout all of its successful missions and operations. The brigade remains committed to serving Florida's citizens, and is always ready to heed our nation's call.

The year began and ended for the 53rd IBCT similar to recent years by closing out relief efforts following Hurricane Irma in September 2017, and preparing for relief efforts in anticipation of Hurricane Michael in October 2018. In addition to these vital relief efforts, the 53rd IBCT was called upon for yet another national disaster. In order to execute potential state missions for Defense Support of Civil Authorities, the brigade was tasked to provide ground firefighting teams to assist civil authorities with the protection of life and property during wildfire season, which normally runs from December to June.



Command Sgt. Maj. Virgil Robinson
CSM, 53rd IBCT

This training year focused on building and sustaining decisive action readiness by prioritizing key individual and collective training tasks, with a special emphasis on long-term planning through the Sustainable Readiness Model. Annual training gave units of the 53rd IBCT the opportunity to conduct Individual-Crew-Team-Squad-Section validation and platoon-level collective training at both Camp Blanding Joint Training Center in Starke and at Camp Shelby Joint Forces Training Center in Mississippi.

In May, the 53rd IBCT participated in a Warfighter Exercise at Fort Indiantown Gap, Pennsylvania, during which the 53rd IBCT planned and executed notional missions in a simulated exercise. Soldiers received a detailed description of an operational environment in fictional countries using the Decisive Action Training Environment.

Throughout the year, 53rd IBCT units contributed to Operation Anzio Strike by providing challenging, realistic scenarios to support the 1st Battalion, 75th Ranger Regiment training objectives at the Avon Park Bombing Range. Units of the 53rd IBCT also provided teams of opposition forces that performed basic infantryman tasks set forth by the Ranger Regiment.

The 53rd IBCT also began the process of organizing the 2nd Battalion (Infantry) and 3rd Battalion (Cavalry) of the 54th Security Force Assistance Brigade at their new headquarters in Pinellas Park and Gainesville. These units are the U.S. Army's latest and most direct solution to provide dedicated and highly trained personnel to relieve Brigade Combat Teams still performing combat advisory missions overseas. Of particular praise, the first National Guardsman to graduate from the newly implemented Combat Advisor's Training Course at Fort Benning, Georgia, was a member of the 53rd IBCT.

The 53rd IBCT once again maintained itself as a quality force capable of conducting full-spectrum operations in joint and interagency environments both at home and abroad.



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The 53rd Infantry Brigade Combat Team has once again maintained itself as a quality force capable of conducting full-spectrum operations.

- Lt. Col. Julio Acosta



50th Regional Support Group

ESTABLISHED 1946



 www.facebook.com/50thRSG



Col. Richard Elam
Commander, 50th RSG

The 50th Regional Support Group (RSG), completed numerous missions and training requirements around the globe this past year. Key 50th RSG events include: mobilization training, military intelligence training, logistics support training, annual military drill, Exercise Key Resolve in the Republic of South Korea, and participation in several state partnership missions. Additionally, the 50th RSG supported response efforts to Hurricane Michael by spearheading the state's logistical response efforts, providing liaisons to County Emergency Operations Centers and providing maintenance, logistics and transportation support to Florida National Guard units throughout the state.

The 930th Digital Liaison Detachment (DLD) is located in Homestead. During 2018, members of the 930th DLD participated in a Key Resolve exercise held in the Republic of South Korea. During Hurricane Michael, the 930th DLD was the first unit deployed in the operation and was sent to the State Logistics Readiness Center in Orlando and managed all facets of the state's logistical response and provided critical information which helped to inform and shape the state's overall response efforts.

Located in Miramar, the 13th Army Band captivated audiences at numerous venues and continued its tradition of providing exceptional support to statewide military and patriotic events and fostering international and regional relationships through an exchange program with the Commonwealths of St. Kitts and Nevis.

The 260th Military Intelligence Battalion, based out of Miami, began 2018 by deploying Counterintelligence and Human Intelligence (HUMINT) Soldiers in support of Operation Inherent Resolve. Additionally, Soldiers from the 260th provided year-round HUMINT and analytical support to U.S. Southern Command, U.S. Central Command, and U.S. Special Operations Command.

The 927th Combat Sustainment Support Battalion (CSSB), located at Camp Blanding Joint Training Center in Starke, provided command and control over a diverse organization. During 2018, the battalion deployed one finance unit in support of Operation Sentinel Guardian while simultaneously completing a rotation at the National Training Center as well as preparing the CSSB Headquarters for their deployment in 2019. In addition, subordinate units of the 927th completed sustainment maintenance training at Camp Dodge, Iowa, and supported two overseas state partnership exchange missions in Grenada and Guyana.

The 254th Transportation Battalion, located in West Palm Beach, focused on a mixture of real-world support missions as well as key training readiness events during 2018. Highlights include movement of munitions for Army Materiel Command to various locations throughout the United States as well as conducting an Emergency Deployment Readiness Exercise from their respective unit armories, ultimately coalescing at Camp Shelby, Mississippi. The 254th played a critical role in moving Soldiers and supplies throughout the state of Florida during the historic response to Hurricane Michael.



Command Sgt. Maj. Eugene Meisenheimer
CSM, 50th RSG



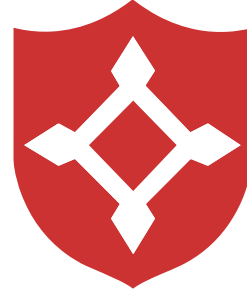
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The 50th Regional Support Group played a critical role in moving Soldiers and supplies throughout the state of Florida during the historic response to Hurricane Michael.

- Col. Richard Elam



83rd Troop Command

ESTABLISHED 1978



 www.facebook.com/83rdTroopCommand



Col. George Brown
Commander, 83rd TC

The 83rd Troop Command is the most diverse major subordinate command in the Florida Army National Guard (FLARNG), dedicated to ensuring operational readiness of our units to support both federal and domestic missions. Our units fly and sky dive, dig, destroy and build; they analyze hazards, monitor airfields and communicate with media outlets all while serving the needs of our state and nation.

During the past year, 1st Battalion, 111th Aviation Regiment facilitated the first search and rescue (SAR) exercise as part of the annual state Hurricane Exercise, combining both National Guard and civilian rescue assets. Conducting this exercise laid the template for the SAR package which joins aviation and ground assets for future emergency response efforts.

Second battalion of the 111th Aviation Regiment conducted Air Traffic Control training to ensure their Soldiers were prepared to conduct air field operations. The 2-111th participated in three different missions in 2017.

The 146th Expeditionary Signal Battalion provided communications for the 335th Signal Command and the 86th Training Division at Fort McCoy, Wisconsin, in support of Grecian Firebolt, a combat support training exercise in June 2018. In addition, the 146th provided commercial communications support to 12 different locations throughout the impacted area following Hurricane Michael. The 868th Engineer Company assisted in clearing 520 linear miles of road within Panama City, and the 870th Engineer Company supported CERF-P Search and Recovery efforts following Hurricane Michael.



Command Sgt. Maj. James Kendrick
CSM, 83rd TC

This past year the 44th Civil Support Team (CST) provided support to numerous agencies including Florida Department of Law Enforcement, Bureau of Radiation Control, Miami-Dade Fire, Jacksonville Sheriff's Office, and the Federal Bureau of Investigation.

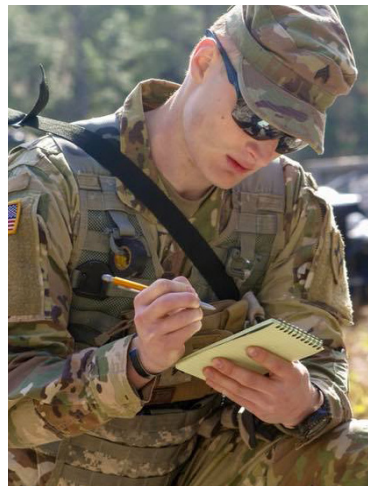
The 48th CST maintained support operations all over the state. The 48th CST worked with local, state, and federal stakeholders on 20 real-world standby missions and 15 training exercises throughout state of Florida.

The 107th Mobile Public Affairs Detachment provided public affairs support to various commands within the FLARNG to enhance awareness and promote the organization.

Third Battalion, 20th Special Forces Group deployed two Operational Detachments to Iraq in support of the Office of Security Cooperation – Iraq. The Battalion also deployed an element in support of Operation Inherent Resolve. During Hurricane Michael, 3-20th Special Forces Group was mobilized to Florida's panhandle bringing vital supplies, restoring a hospital to operational status, and clearing vital roadways.

Special Operations Detachment Central (SOD-C) most recently served as Special Operations Forces lead for Joint Chiefs of Staff exercise Eastern Eagle, and provided staff augmentation during Hurricane Michael.

In summary, preparation and training during this period increased the 83rd Troop Command's overall operational readiness, and enabled trained and equipped units to respond to a myriad of situations.



“ *The 83rd Troop Command is dedicated to ensuring operational readiness of our units to support both federal and domestic missions.*

- Col. George Brown



164th Air Defense Artillery Brigade

ESTABLISHED 1987



 www.facebook.com/164thADABDE



Col. Sean Boyette
Commander, 164th ADA

The 164th Air Defense Artillery (ADA) Brigade consists of a headquarters in Orlando; 1st Battalion, 265th ADA Regiment in Palm Coast; 3rd Battalion, 265th ADA Regiment in Sarasota; and 3rd Battalion, 116th Field Artillery (FA) Regiment in Plant City.

Last year proved to be one of the most active years on record for the 164th ADA, with units mobilized to support combat operations, airspace defense and disaster relief missions across the globe.

In early January, Soldiers of Bravo Battery, 116th Field Artillery were mobilized as part of a year-long deployment to the Middle East in support of Operation Spartan Shield and Operation Inherent Resolve. The mission was aimed at defeating ISIS in Iraq and Syria, as well as promoting regional security throughout the Middle East.

Shortly after Bravo Battery's mobilization, Alpha Battery, 116th Field Artillery followed suit and mobilized to Southwest Asia as part of Operation Freedom's Sentinel. During their year-long deployment, Alpha Battery has been tasked with providing multiple-launch rocket system support for operations throughout the region.

In April, the 164th ADA mobilized Task Force Apollo to defend the airspace around the National Capital Region as part of a year-long mission, joining other ADA units from around the country. Since the September 11th attacks on the Pentagon, this mission, as part of the National Capital Region Integrated Air Defense System, has been integral to the airspace defense of Washington, D.C., and surrounding areas. The mobilization of Task Force Apollo marks the seventh time the 164th ADA has supported this mission since its beginning in 2001.

Finally, during the fall of last year, over 500 Soldiers with the 164th ADA were activated in response to Hurricane Michael. They worked tirelessly to provide thousands of cases of water, meals and bags of ice to citizens at various points of distribution throughout the panhandle. They also worked alongside local law enforcement and the American Red Cross to establish and secure shelters, and conduct health and welfare checks on displaced family members.



Command Sgt. Maj. Theodore Morris
CSM, 164th ADA



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Last year proved to be one of the most active years on record for the 164th Air Defense Artillery Brigade.

- Col. Sean Boyette



Camp Blanding Joint Training Center

ESTABLISHED 1939



www.facebook.com/CampBlanding



Col. Frank Zenko
Commander, CBJTC

Camp Blanding Joint Training Center (CBJTC) near Starke is the National Guard’s premier training site in North Florida. The 73,000-acre post provides resources to enhance joint, interagency, intergovernmental and multinational training in support of our nation, state and communities. As a key stakeholder in the region, CBJTC continues to initiate new and cultivate current partnerships.

Quality service is provided to a wide range of customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) Spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain its capabilities. The application of state and federal funds provides continual improvements for existing services, creates opportunities for the development of new ranges, and supports construction of facilities to better meet the needs of our customers. Camp Blanding remains committed to and capable of supporting JIIM organizations desiring to train both federal and state missions.

Camp Blanding’s Directorate of Forestry and Environmental remain committed to pristine management of conservation and wildlife areas while still ensuring the capability of the installation’s military training lands. In spring 2018, CBJTC received the U.S. Fish and Wildlife Service Military Conservation Partner Award. The award recognizes military installations for exceptional conservation initiatives, specifically CBJTC’s program to help recover the endangered red-cockaded woodpecker.

Camp Blanding aspires to be the premier domestic and combat training facility in the southeastern U.S. with a focus on Unified Land Operations up to brigade size elements. It continually seeks opportunities to offer training for the “whole of government” approach while showcasing its capabilities as a state-of-the-art, year-round training venue.



Command Sgt. Maj. Robert Hosford
CSM, CBJTC

CAMP BLANDING SUPPORTED TRAINING 335 DAYS IN FY18

FISCAL YEAR 2018 BY THE NUMBERS:

- 191 Army units trained – 248,783 personnel total
- 14 Navy units trained – 2,959 personnel total
- 10 Air Force units trained – 8,071 personnel total
- 16 USMC units trained – 13,586 personnel total
- 1 USCG unit trained – 957 personnel total
- 48 Non-DoD agencies trained – 28,858 personnel total

TOTAL PERSONNEL TRAINED – 303,214

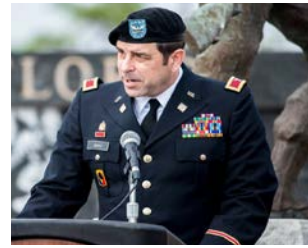
AVAILABLE RESOURCES:

- 55,000 Acres for Maneuver Training
- Drop Zones and Air Assault Strip
- Over 50 Live Fire Ranges
- Engagement Simulation Venues
- 60+ Helicopter Landing Zones
- Urban Terrain Training Facility
- Waterborne Training Areas
- Rubble & Tunnel Trainers



Camp Blanding aspires to be the premier domestic and combat training facility in the southeastern U.S. with a focus on Unified Land Operations up to brigade size elements.

- Col. Frank Zenko



Hurricane Response

Record Breaking Season



 www.facebook.com/FloridaNationalGuard

353

Joint Task Force-Florida executed more than 353 support missions from October 8 - December 31

24K

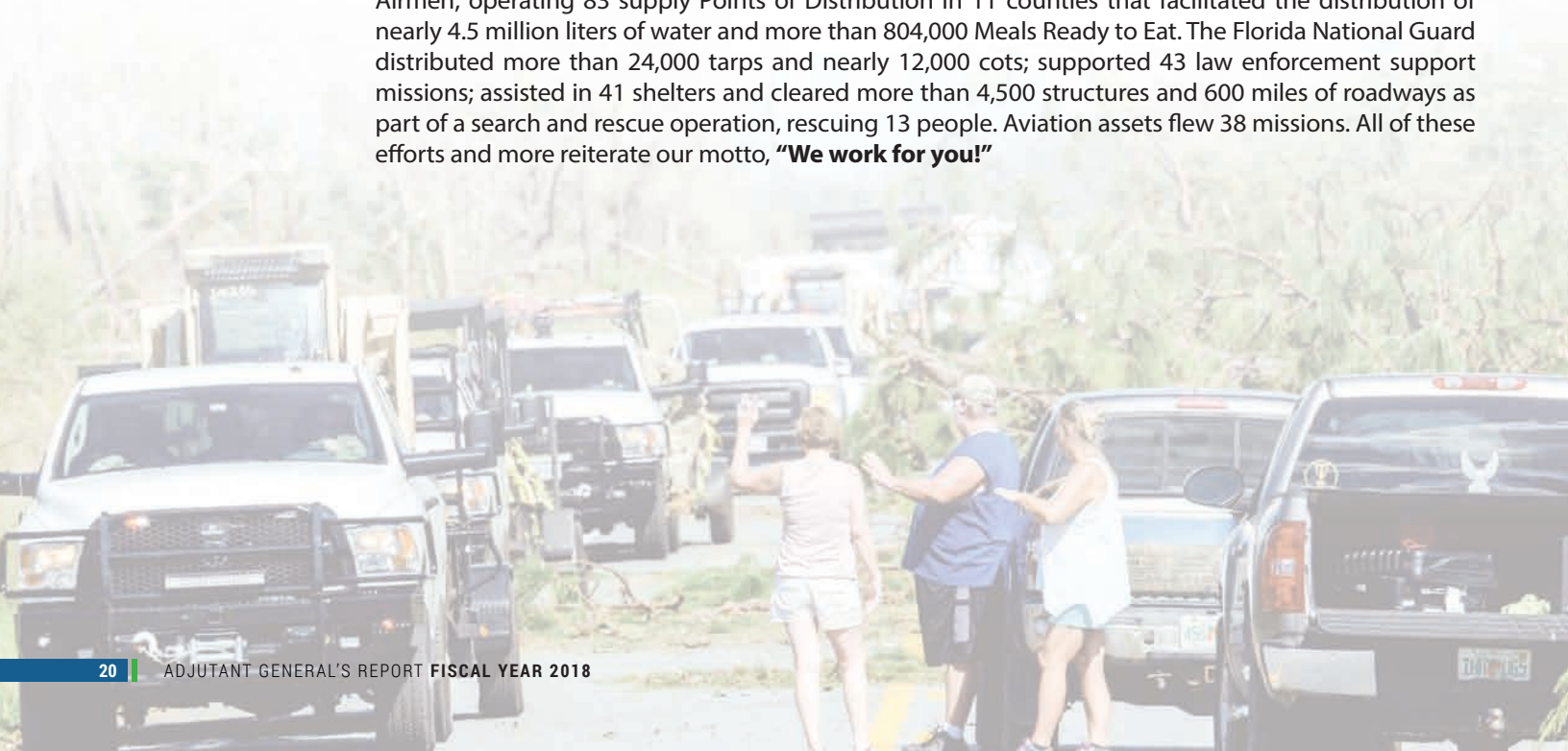
The Florida National Guard distributed more than 24,000 tarps and nearly 12,000 cots

The 2018 Atlantic hurricane season (June 1 – November 30) also proved to be an active and destructive season in Florida, with 15 named storms, including eight hurricanes. The season was highlighted by four active storms churning in the Atlantic simultaneously, which hadn't occurred since 2008. Tropical Storm Alberto made landfall in Bay County near Laguna Beach and Tropical Storm Gordon impacted the Florida Keys. Both were handled locally without state support.

Hurricane Michael, however, made landfall in Mexico Beach as a high-end Category 4 hurricane with maximum sustained winds of 155 miles per hour. Storm surge swept numerous homes from their foundations and violent winds caused extensive structural damage and widespread power outages. The Florida National Guard, assisted by Emergency Mutual Aid Compact partners from Alabama, Arkansas, Colorado, Kansas, Louisiana, Minnesota, Mississippi, New York, Ohio and Wisconsin provided response operations to aid Panhandle residents. Army Brig. Gen. Ralph Ribas, Joint Task Force–Florida Commander for both Hurricanes Matthew and Irma response operations, once again led Florida's efforts as a Dual Status Commander.

Joint Task Force-Florida executed more than 353 support missions from October 8 - December 31, which included: liaison support to state emergency operations and county emergency management; communications support; search and rescue, security support to law enforcement; aviation support; points of distribution; logistic staging area and base camp operations; State Logistical Resource Center support; local shelter support; health and welfare checks of persons in remote areas; transportation of supplies; high wheeled vehicle support; vehicle repair and maintenance of county equipment; and route clearance and debris removal.

In short, the Florida National Guard heeded the state's call, mobilizing more than 3,700 Soldiers and Airmen, operating 83 supply Points of Distribution in 11 counties that facilitated the distribution of nearly 4.5 million liters of water and more than 804,000 Meals Ready to Eat. The Florida National Guard distributed more than 24,000 tarps and nearly 12,000 cots; supported 43 law enforcement support missions; assisted in 41 shelters and cleared more than 4,500 structures and 600 miles of roadways as part of a search and rescue operation, rescuing 13 people. Aviation assets flew 38 missions. All of these efforts and more reiterate our motto, **"We work for you!"**





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The 2018 Atlantic hurricane season (June 1 – November 30) also proved to be an active and destructive season in Florida, with 15 named storms, including eight hurricanes.

- Maj. Gen. Michael Calhoun



125th Fighter Wing

ESTABLISHED 1947



 www.facebook.com/FloridaAirNationalGuard



Col. Jerry Reedy
Commander, 125th FW

The 125th Fighter Wing executes a diverse mission set in support of our state and nation. With over 1,600 Airmen assigned to 23 units, operating across five separate geographic locations, the Wing provides air superiority, space superiority, and agile combat support to combatant commanders worldwide. The Wing constantly prepares for aerial combat operations with 21 F-15C Eagle fighter aircraft at Jacksonville International Airport, while simultaneously executing a no-fail, 24-hour alert mission at Homestead Air Reserve Base. Our citizen-Airmen also operate counter-space systems from Cape Canaveral Air Force Station, provide worldwide joint-communications from MacDill Air Force Base, and deliver rapid engineer, heavy construction and repair capability, as well as unmatched combat weather forecasting, from Camp Blanding Joint Training Center.

In support of the federal mission, the Wing conducted aerial support operations for Operation Noble Eagle, including the defense of the President of the United States, and executed alert operations. Paving the way in the Wing's newest mission, the 114th Space Control Squadron made history becoming the first Air National Guard space control unit to deploy to Central Command (CENTCOM). In addition to defending assigned airspace and making history in the space community, the Wing deployed 75 additional agile, combat support Airmen to support Title 10 operations around the world. While heavily engaged executing these worldwide missions, the Wing was simultaneously called upon to support the state in its time of need.



Command Chief
Master Sgt.
Kevin Souza
CCMSgt, 125th FW

In October 2018, Hurricane Michael required the deployment of 174 Airmen to the Florida Panhandle and the mobilization of an additional 300 for potential follow-on support. Within days of Michael's landfall, the 202nd REDHORSE Squadron had cleared enough roadway to enable the safe passage of over 30,000 Floridians. The 125th Medical Group, Detachment 1 and 125th Force Support Squadron scoured hundreds of square miles of land and waterways to provide dignified recovery of victims, medical aid to those in need, and vaccines to first responders who had gone days without proper hygienic attention. All of these actions were enabled by the tremendous work of the 290th Joint Communications Squadron, who provided much-needed communication support for affected Emergency Operation Centers, thus ensuring the proper flow of resources to the impacted areas.

In addition to responding to nation and state calls, the Wing's talented Airmen engaged in State Partnership Program missions to five neighboring islands in the tropics. Here, they provided training and mentorship that improved our partner nation's humanitarian and disaster response capabilities. The Wing also stayed engaged with our local community through the STARBASE program, a STEM program for local youths, and the semi-annual "Friends of the FANG" program, which engaged local business leaders, employers, students and other community members, exposing them to the Wing and its mission. Entering 2019, the Wing is preparing to deploy over 350 Airmen in support of combat operations in CENTCOM. The Wing also stands ready as next year's hurricane season rapidly approaches. While 2019 will undoubtedly continue to test the Wing's capabilities, rest assured that the 125th Fighter Wing will meet these challenges and continue to prove we are ready to "Win any fight, any time."



“
The 125th Fighter Wing provides air superiority, space superiority, and agile combat support to combatant commanders worldwide.

- Col. Jerry Reedy



Detachment 1, HQ FLANG

ESTABLISHED 1999

 www.facebook.com/FloridaAirNationalGuard



Col. Jason Rudd
Commander,
Det-1 & Det-2, HQ FLANG

The mission of Headquarters Florida Air National Guard (HQ FLANG), Det-1 is to provide highly experienced F-22 Raptor and F-35 Lightning II instructor pilots to support the 325th and 33rd Fighter Wings' missions. The primary mission of both wings is to train the next generation of fighter pilots for the Combat Air Forces (CAF). This mission is executed hand-in-hand with both the active duty and Air Force Reserve components, making HQ FLANG Det-1 one of the only true Total Force organizations in the fighter community. The combined F-22 and F-35 fifth generation instructor pilots continued to impress with massive accomplishments and FLANG firsts throughout 2018.



For the first time ever, two F-22 instructors deployed with their active duty and reserve counterparts on voluntary short tours to U.S. Central Command in support of the United States Air Force (USAF) worldwide contingency operations. The first FLANG assigned F-22 USAF Weapons School graduate served as the 95th Expeditionary Fighter Squadron's chief of weapons and tactics throughout the combat deployment. A second Det-1 Instructor deployed and served as the 380th Expeditionary Fighter Wing's chief of weapons and tactics.

At Tyndall Air Force Base, a Det-1 assigned pilot volunteered and led three Sentry Savannah exercises as the project officer for the 43rd Fighter Squadron. Another member filled the critical position of the squadron's chief of weapons and tactics. Additionally, as the director of operations, a Det-1 F-22 instructor provided expertise for the 53rd Weapons Evaluation Group. Overall, Tyndall F-22 Det-1 instructors were instrumental in the creation of 39 basic course graduates, 10 new instructor pilots, and the recertification of 28 additional pilots.

Eglin Air Force Base's assigned Det-1 made history with the honor of graduating a member in the first F-35 class from the USAF Weapons School. Det-1 then acquired the second member from the first F-35 class, and filled both 33rd Fighter Wing Weapons Officer requirements. Det-1 weapons officers were vital to the organization in the execution of the first-ever exercise designed to validate Lightning Top-Off Course (LiTOC) graduates and provide the CAF with mission-ready wingman. Det-1 members spearheaded the first F-35 syllabus training events at Lockheed Martin in Fort Worth, Texas culminating in a new F-35 community training standard. Overall, Det-1's F-35 Instructors were vital in the creation of 81 pilots, 17 instructor pilots, and 29 LiTOC graduates.

Lastly, prior to Hurricane Michael's devastation of Tyndall AFB, members of Det-1 proved instrumental in the rapid evacuation of 30 F-22s to Wright-Patterson Air Force Base and 16 F-35's to Barksdale Air Force Base, preserving over \$6 billion in national assets. Afterward, Det-1 officers selflessly spearheaded the recovery and bed down of F-22 formal training operations during a move to Eglin Air Force Base, preserving the future of air dominance.

Detachment 2, HQ FLANG

ESTABLISHED 2015



www.facebook.com/FloridaAirNationalGuard

The mission of Headquarters Florida Air National Guard (HQ FLANG), Det-2 is to provide highly experienced CV-22 Osprey operators and maintainers to support the 1st Special Operations Wing's (1st SOW) mission to rapidly plan, execute and sustain specialized air power to achieve national security objectives anytime, any place.

Det-2 has continued to advance since it was officially activated on Dec. 24, 2015, and is currently manned with 19 assigned personnel. Although small in number, Det-2's members fill crucial leadership roles as superintendents, first sergeants, instructors and evaluators. While still working towards full operational capability, Det-2 personnel are integrated seamlessly into the active duty squadrons. A Det-2 member of the Commander's Support Staff was named HQ FLANG senior non-commissioned officer of the year while Det-2 maintenance personnel clinched the 2017 Production Group of the Year award, five HQ FLANG quarterly awards, and a squadron quarterly award.



Together, operations and maintenance have assisted their associated units with numerous tours of duty, exercises and deployments around the globe. Det-2 members have enabled or executed over 4,100 CONUS flight hours performing deck landing qualifications, military free-fall training, and various joint full mission profiles, including large-scale multilateral exercises comprised of hundreds of Special Operations Forces (SOF) personnel and billions of dollars in assets. Det-2 also participated in multiple named operations, including more than 750 combat flight hours in support of Operation Inherent Resolve. The efforts of Det-2 resulted in enemy kills and captures, more than 100,000 pounds of critical SOF resupply cargo delivered to forward locations, and SOF lives saved.

The experience of Det-2 personnel was essential in Air Force Special Operations Command's (AFSOC) ability to send CV-22 aircraft and personnel to Japan. AFSOC relied upon our subject matter experts in South Korea exercising with two partner nations perfecting joint and multinational tactics.

Det-2 personnel were active and visible during events affecting both the special operations and local community in the Florida panhandle. They played integral roles in facilitating the week-long celebration for Medal of Honor recipient Tech. Sgt. John Chapman at Hurlburt Field, which included multiple aerial demonstrations, live fire-exercises, military free-fall operations, familiarization flights, and distinguished visitor support for Chapman's family. Det-2 personnel were called on once again following Hurricane Michael for relief efforts at Tyndall Air Force Base, moving supplies and personnel. The personnel flown included 23rd Special Tactics Squadron team members as well as the Secretary of the Air Force, Chief of Staff of the Air Force, and the Commander of U.S. Northern Command.

Det-2 professionalism and willingness to set the example for the rest of AFSOC demonstrates the HQ FLANG/1st SOW team's ability to live up to the motto, "Any time, any place."

101st Air & Space Operations Group

ESTABLISHED 2009



 www.facebook.com/FloridaAirNationalGuard



Col. Gregory Krane
Commander, 101st AOG

Along with the maintaining its 24-7, no-fail North American Aerospace Defense Command mission of protecting the skies over the continental United States, members of the 601st Air Operation Center (AOC) also experienced massive devastation following the landfall of Hurricane Michael that left many temporarily displaced or homeless. Still, the Florida Air National Guard's AOC and 101st Air operations Group (AOG) rose above to see many successes despite those circumstances.

Throughout the year, the AOC supported 15 presidential travel events and three special security events: the 2018 State of the Union Address, Super Bowl LII, and the United Nations General Assembly. Each of these events can take weeks or even months to develop the air defense and support to civil authorities plan. The AOC's Combat Information Cell (CIC) partnered with the Civil Air Patrol (CAP) to conduct 18 general aviation outreaches in support of those events to inform pilots on upcoming flight restrictions. CAP visited 293 fixed based operators and the CIC sent 1,840 emails and placed 606 calls supporting outreach efforts.

During the 2018 wildfire season, the AOC's Air Mobility Division oversaw four Modular Airborne Fire-Fighting System (MAFFS) equipped C-130 aircraft units. The MAFFS Air Expeditionary Group conducted 351 sorties dispersing more than 775,000 gallons of fire retardant over the western United States.

Along with one national-level exercise, Ardent Sentry 19, monthly live-fly exercises in the National Capital Region, and a multitude of exercises on the AOC's operations floor, the AOC conducted the second annual Aerospace Control Alert CrossTell exercise at Portland Air National Guard Base, Oregon. Aircraft and crews from the U.S. Coast Guard, CAP, and the Oregon and Arizona Air National Guard also participated in the exercise.

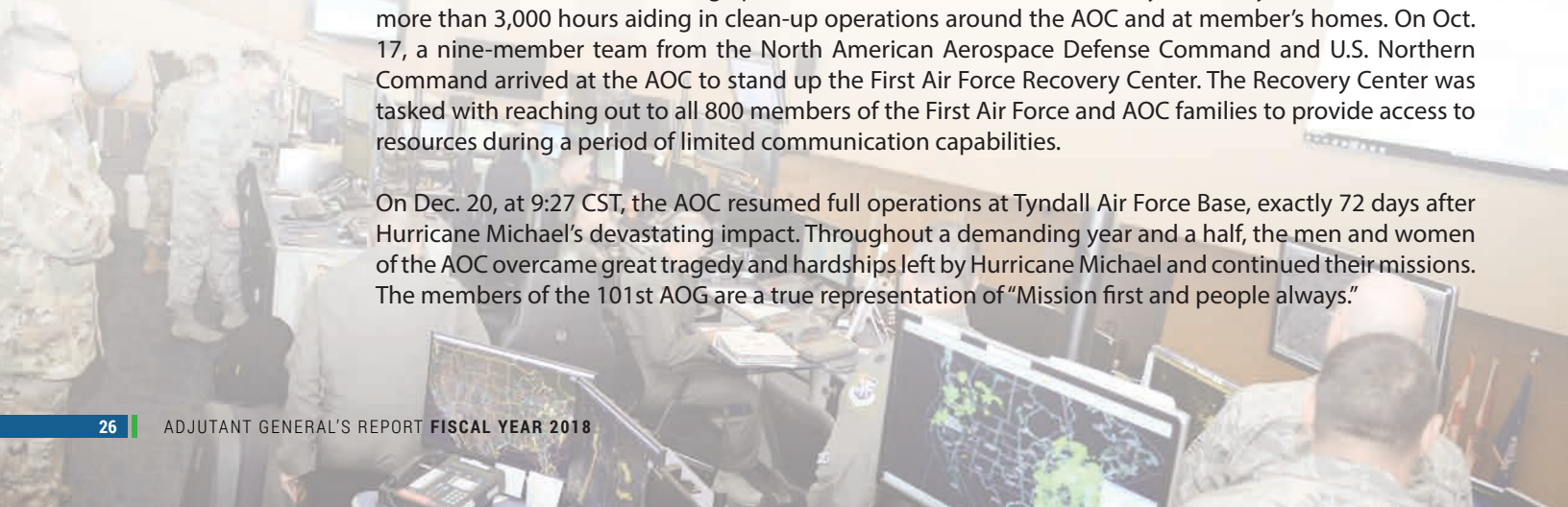
Prior to Hurricane Michael's landfall, First Air Force and the AOC moved operations to an alternate location guaranteeing no lapse in the air defense mission. A small ride-out element stayed behind and weathered the storm to serve as the "eyes on the ground" that allowed Air Combat Command to respond quickly with the appropriate resources. In the days following the storm, the AOC compound served as the center of operations for First Air Force and the 325th Fighter Wing.

With some members conducting operations at an alternate location, many more stayed and volunteered more than 3,000 hours aiding in clean-up operations around the AOC and at member's homes. On Oct. 17, a nine-member team from the North American Aerospace Defense Command and U.S. Northern Command arrived at the AOC to stand up the First Air Force Recovery Center. The Recovery Center was tasked with reaching out to all 800 members of the First Air Force and AOC families to provide access to resources during a period of limited communication capabilities.

On Dec. 20, at 9:27 CST, the AOC resumed full operations at Tyndall Air Force Base, exactly 72 days after Hurricane Michael's devastating impact. Throughout a demanding year and a half, the men and women of the AOC overcame great tragedy and hardships left by Hurricane Michael and continued their missions. The members of the 101st AOG are a true representation of "Mission first and people always."



**Command Chief
Master Sgt.
Tiffney Kellum**
CCMSgt, 101st AOG



Educational Dollars for Duty

INCENTIVE TO FLORIDA NATIONAL GUARDSMEN



The Florida National Guard (FLNG) State Tuition Assistance program, known as Educational Dollars for Duty (EDD), continues to provide an exceptional education development resource and a meaningful recruiting and retention incentive that effectively supports our Florida Guardsmen and enhances organizational strength and readiness. As a positive incentive for all, EDD provides legislatively directed funding, received annually through the State of Florida General Appropriations Act, to support Florida Guardsmen seeking postsecondary education/training at state-based institutions.

As a premier National Guard-focused state tuition assistance program, EDD continues to support Florida Guardsmen with pursuing postsecondary education opportunities that include Vocational/Technical, Industry Certification, Continuing Education, Academic (i.e., Certificate, Associate, Bachelor, and Master) and Professional Licensing/Industry Certification Exam programs. This enables them to increase their personal and professional civilian qualifications, which in turn, supports and strengthens our statewide workforce.

In fiscal year 17-18, EDD expended \$3,167,900, it's total annual budget, in supporting 981 (738 Army and 243 Air) Guardsmen, who worked on 117 Graduate, 731 Undergraduate and 133 Technical/Occupational programs of study (283 supporting STEM programs), which equates to a total of 6,442 course credit hours, at 91 (40 public and 51 Private) postsecondary institutions throughout the State of Florida. Throughout its evolution, EDD has served as a valuable foundational program for the Florida National Guard and we look forward to its continued support for years to come.

Innovative Programs Started in 2018

REWARDING AND SUSTAINING

This year, the Florida Army National Guard (FLARNG) created two innovative programs geared towards rewarding and sustaining long-term careers among its ranks.



Final Formation

The Final Formation Program assists Soldiers with retention opportunities or out-processing from the FLARNG. Soldiers receive a one-on-one review of their personnel and finance records along with individual counseling to ensure they are fully aware of their entitlements and benefits. A career counselor is available to review any qualifications and potential reclassification or reassignment possibilities if a Soldier would like to continue to serve in the FLARNG. Additionally, military service providers discuss a variety of benefits offered solely to Service members or veterans, while FLARNG senior leaders share personal military stories and discuss reasons to remain in service.

SEP 2018 – 17 Attendees – 5 who either extended/reenlisted or went into the IRR

JAN 2019 – 60 Attendees – 23 who either extended/reenlisted or went into the IRR

Red Carpet Retirement

The Red Carpet Retirement is a two-day event held quarterly at the FLARNG headquarters in St. Augustine to help upcoming retirees and their families prepare for the transition to retirement. During the event, retirees receive a briefing from the Transition Assistance Advisor, along with one-on-one meetings with the state Retirement Services Officer and Education and Incentives. Retirees and their families are joined by senior leaders for a lunch and gift presentation, in which each retiree is presented with a framed military biography and a challenge coin. Participants receive a tour of historic St. Francis Barracks, and learn about the history of the FLNG. On the second day, various service providers are available to discuss military benefits beyond retirement.

NOV 2018 – 8 Attendees and 4 family members

FEB 2019 – 18 Attendees and 8 family members

Florida Youth Challenge Academy

COMMUNITY BASED PROGRAM



The Florida Youth Challenge Academy (FLYCA) is a community-based program that leads, trains and mentors at-risk youth to help them develop the necessary skills to become upstanding citizens and productive members of society. The Academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment. In this voluntary program, 16- to 18-year-old high school dropouts, or those at risk of quitting school, are immersed in a rigorous five-and-a-half month residential phase loosely mirroring the U.S. military's basic training. During the remaining 12-month post-residential phase, each cadet is matched with a mentor from the community. The mentor helps the cadet focus on and accomplish short term-and long-term personal goals.

Last year, 295 cadets from throughout the state of Florida graduated from the program and were directly impacted by FLYCA.

Since its beginning in July 2001, FLYCA has graduated 4,791 cadets from 63 of Florida's 67 counties from the residential phase. During the residential phase, cadets have the option to participate in credit recovery to return to high school or they can work toward earning their State of Florida High School Diploma through the GED Testing Service. Through the course of their stay at the Academy, these cadets have contributed over 350,000 hours of service to Florida communities, producing an economic benefit equivalent to approximately \$2 million.

This past year, FLYCA cadets had the opportunity to participate in various Science, Technology, Engineering and Math (STEM) related educational opportunities. They gained mechanical knowledge through the Army Youth and Education Services (Y.E.S.) program at the Gainesville Gatornationals and Kennedy Space Center, and got a hands-on course in the construction industry through the Construction Career Days event. Along with this, cadets had the opportunity to tour various technical schools during which they gained ideas and contact information to ensure stable educational placement.

These FLYCA cadets also completed a variety of community service events to support Camp Blanding Joint Training Center and the surrounding areas. The cadets also participated in various veteran-focused events on both Memorial Day and Veteran's Day. These opportunities and experiences are part of the Academy's overall learning process which work to develop the whole cadet in more than just academics. Rather, FLYCA strives to provide the tools necessary for these young men and women of Florida to experience success that would otherwise have been out of reach.



Forward March

COMMUNITY OUTREACH PROGRAM

Forward March is a community outreach program designed to assist economically disadvantaged, out-of-school youth and adults, in making a successful transition into the workforce. The program helps participants by teaching core academics and work readiness skills that facilitate job placement and retention. Forward March is funded through the State of Florida Department of Military Affairs. Since its inception in 1998, the program has served 10,520 students.

About Face

AFTER SCHOOL PROGRAM

About Face is an after-school program serving economically disadvantaged youth, ages 13-17, who are still in school but at risk of becoming dropouts. The program is designed to help students by improving their academic skills, teaching effective study habits, teaching life coping skills and good citizenship, and providing strong mentor and role model experiences. About Face is funded through the State of Florida Department of Military Affairs. Since its inception in 1997, the program has served 27,711 students.



STARBASE

DEPARTMENT OF DEFENSE PROGRAM



Founded in 1994, STARBASE Florida is hosted by the 125th Fighter Wing of the Florida Air National Guard. STARBASE Florida is a Science, Technology, Engineering and Mathematics (STEM) outreach program serving at-risk youth from Title 1 fifth-grade programs in Duval County Public Schools.

Students in the Jacksonville area participate in a challenging environment of fast-paced “hands-on, minds-on” STEM activities including robotics, computer engineering and design, model rocketry, chemistry, physics, GPS technology and flight simulation.

The STARBASE program assists the local district students to increase their knowledge base and skills set in six core areas: physics, chemistry, energy, mathematics and STEM careers. Due to a high level of competency and trained staff, coupled with the unparalleled support of our Florida National Guard hosting organization, the program was able to realize increased performance standards with students showing 30 to 40 percent gap score gains and participating schools frequently experiencing gains in science and mathematics on the Florida State Assessment.

In addition to the five-day, 25-hour program that will serve 14 schools, over 40 classes and 850 students this fiscal year, STARBASE Florida targets military dependents in the elementary and middle school grades with after-school STARBASE 2.0 mentoring programs using 20-week Aerospace and Environmental Technology curriculum in a collaborative partnership with the 4H Clubs of America.

Since its inception, Florida National Guard’s STARBASE Florida program has served over 21,000 students in the Duval County Public School district.

Enduring Sustainment Program

SUSTAINING INFRASTRUCTURE TO SUPPORT THE MISSION

The Construction Facility Management Office (CFMO) department currently manages 60 armories and leased facilities statewide. The average age of these armories is 44 years and many of them are rated inadequate in accordance with the standardized rating criteria of the Department of the Army. Our armories are integral to unit readiness, as training, administration and preparation for federal and Defense Support to Civil Authorities (DSCA) military operations are conducted at these locations. In response to Hurricane Matthew in 2016, Hurricane Irma in 2017, and Hurricane Michael in 2018, our Soldiers were called to duty to protect life and property, and all of those missions began at readiness centers located in communities throughout the state. With each passing year, our aging facilities continue to deteriorate and unit readiness suffers. Investing in the Enduring Sustainment Program (ESP) of these aging facilities allows us to extend their serviceability even though these buildings are quickly approaching their original designed service life of approximately 55 years.



As of January 2019, 51 armories have been modernized/renovated or are near completion through the Florida Armory Revitalization Program (FARP). Although the program is coming to a conclusion, we are developing the ESP by assessing the facilities in our inventory starting with the readiness centers that were renovated in the FARP first. The facilities renovated at the start of FARP are now approaching 15 years post-renovation and many of the components of the facilities are reaching the end of their useful life. By the end of fiscal year 2019, the Florida National Guard Department of Military Affairs will have over 10 facilities assessed with cost estimates to bring the readiness centers up to current code, along with a listing of life cycle replacement needs. All construction and renovation of facilities are designed and constructed in accordance with the latest Florida Building Codes and Leadership in Energy and Environmental Design (LEED) standard. The CFMO has renovated numerous armories under the FARP and since the inception of the LEED program has achieved LEED Silver Certification on 20 of the completed armory projects. Those projects incorporated high energy-efficient building systems during the renovation of those armories and upgraded major mechanical systems, such as heating ventilation and air conditioning. The LEED requirement was mandated in the middle of the FARP resulting in roughly 30 of the facilities not being designed and renovated in accordance with the LEED standards. The ESP will include these standards as part of the design when applicable to ensure these buildings are highly efficient so that sustainment costs will be reduced for years to come.

Even though sustainment of our aging facility portfolio ensures basic mission readiness of our units statewide, our long-term goal is to replace our readiness centers with new and modern facilities that support an operational force postured to respond to state emergencies, such as hurricanes or other natural disasters, and prepare for federal missions, such as the Global War on Terror. The national initiative known as the Readiness Transformation Master Plan (RCTMP) recognizes the value of the Army National Guard to the nation, and substantiates that readiness centers are keystones of the critical infrastructure that keep Soldiers operationally ready. The normal military construction program cannot meet the modernization needs of the states, and the RCTMP will enable The Adjutant General of Florida and CFMO to transform Florida's readiness centers into the modern facilities required to support the readiness of the Florida Army National Guard.

Counterdrug Program

DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

For 28 years, the Florida National Guard has managed the premier counterdrug program in the nation. The Florida Counterdrug Program assists law enforcement agencies and community-based organizations in their efforts to reduce the supply of, and demand for, illegal drugs and related transnational criminal activities. The Florida Counterdrug program implements intelligence-driven, effects-based operations to ensure personnel and resources are leveraged in support of counterdrug operational objectives and interagency partner initiatives. The program executes its support role through the implementation of the following four mission sets: analytical support, reconnaissance, training, and civil operations.



Analytical Support: Counterdrug analysts focus on four core competencies: link analysis, document exploitation, commodity/financial transaction analysis, and drug-trafficking case construction. Counterdrug analysts scrutinize public profiles, create data sheets, and analyze toll and financial transactions in order to develop case files on suspected drug-trafficking individuals and organizations. The analysts also maintain and manage operational criminal intelligence databases that allow for the preparation of reports necessary for successful prosecutorial purposes.

Reconnaissance: Counterdrug aerial and ground intelligence-driven operations facilitate interdiction efforts and conduct pattern-of-life analysis. These reconnaissance assets focus on known and alleged transshipment corridors, intermodal transportation hubs, and port of entry infrastructures where suspected transnational criminal organizations operate. Counterdrug surface assets perform area observation by land or water to detect and report illegal drug activities. Additionally, Counterdrug aerial assets conduct state-of-the-art reconnaissance of airspace, maritime or surface areas.

Training: The Multijurisdictional Counterdrug Task Force training program provides comprehensive training to interdepartmental agencies, Department of Defense personnel, and federal, state, and local law enforcement. Counterdrug military and civilian instructors plan and conduct courses at the Camp Blanding Joint Training Center campus and at St. Petersburg College at no cost to the student. Training can also be delivered via mobile training teams anywhere in the country and through distance learning, and can be custom developed to meet any agency need.

Civil Operations Program: Counterdrug Civil Operations Program provides coalition support and development to anti-drug coalitions throughout all 67 Florida counties. Through embedded partnership with community-based organizations, the Civil Operations Program assists local leaders in developing and resourcing initiatives designed to reduce drug use in the community through education and prevention.

COUNTERDRUG PROGRAM SUMMARY FY18

- Active members of 12 Heroin/Opioid task forces throughout the state of Florida
- Conducted 17 key leader engagements with coalition coordinators, attended 54 coalition meetings, and seven board meetings
- Trained 13,407 Law Enforcement Officers at the Multijurisdictional Task Force Training Academy
- Instrumental in the seizure of \$1.3 billion worth of illicit drugs, property, and/or bulk cash seizures
- Law enforcement seized over 60,000 kgs of major drugs as a direct result of Florida National Guard Counterdrug Program support
- Conducted case analytics resulting in the execution of 753 arrests
- A key force multiplier for law enforcement agencies conducting activities against illicit drugs and transnational crime

ECONOMIC IMPACT

ACROSS THE STATE OF FLORIDA FISCAL YEAR 2018

| CITY | COUNTY | FULL-TIME | | ***FEDERAL APPROPRIATIONS | STATE GENERAL REVENUE | COMBINED REVENUE |
|--------------------|--------------|-----------|-----------|------------------------------|--------------------------|---------------------|
| | | EMPLOYEES | GUARDSMEN | | | |
| Arcadia | Desoto | 4 | 131 | \$4,459,804.56 | \$17,500.00 | \$4,477,304.56 |
| Avon Park | Polk | 19 | 63 | \$2,708,918.32 | \$13,000.00 | \$2,721,918.32 |
| Bartow | Polk | | 103 | \$3,402,665.70 | \$17,000.00 | \$3,419,665.70 |
| Bonifay | Holmes | 10 | 74 | \$2,774,989.50 | \$19,000.00 | \$2,793,989.50 |
| Bradenton | Manatee | 5 | 106 | \$3,666,950.41 | \$16,000.00 | \$3,682,950.41 |
| Brandon | Hillsborough | 17 | | \$561,605.02 | | \$561,605.02 |
| Brooksville | Hernando | 48 | 79 | \$4,195,519.84 | \$13,200.00 | \$4,208,719.84 |
| Camp Blanding | Clay | 460 | 240 | \$23,124,912.51 | \$79,000.00 | \$23,203,912.51 |
| Chipley | Washington | 5 | 67 | \$2,378,562.43 | \$25,300.00 | \$2,403,862.43 |
| Clearwater | Pinellas | 2 | 18 | \$660,711.79 | | \$660,711.79 |
| Clermont | Lake | 3 | | \$99,106.77 | | \$99,106.77 |
| Cocoa | Brevard | 5 | 99 | \$3,435,701.29 | \$10,800.00 | \$3,446,501.29 |
| Crestview | Okaloosa | 7 | 74 | \$2,675,882.73 | \$16,900.00 | \$2,692,782.73 |
| Crystal River | Citrus | 6 | 174 | \$5,946,406.07 | \$15,600.00 | \$5,962,006.07 |
| Dade City | Pasco | | 82 | \$2,708,918.32 | \$5,500.00 | \$2,714,418.32 |
| Daytona Beach | Volusia | 5 | | \$165,177.95 | | \$165,177.95 |
| Deland | Volusia | 7 | 149 | \$5,153,551.93 | \$6,800.00 | \$5,160,351.93 |
| Eustis | Lake | 3 | 62 | \$2,147,313.30 | \$13,000.00 | \$2,160,313.30 |
| Ft. Lauderdale | Broward | 12 | 138 | \$4,955,338.40 | \$28,100.00 | \$4,983,438.40 |
| Ft. Myers | Lee | 7 | 53 | \$1,982,135.36 | \$17,000.00 | \$1,999,135.36 |
| Ft. Pierce | St. Lucie | 3 | | \$99,106.77 | \$95,000.00 | \$194,106.77 |
| Gainesville | Alachua | 14 | 95 | \$3,600,879.23 | | \$3,600,879.23 |
| Green Cove Springs | Clay | 18 | | \$594,640.61 | | \$594,640.61 |
| Haines City | Polk | 32 | 91 | \$4,063,377.48 | \$3,500.00 | \$4,066,877.48 |
| Hollywood | Broward | 17 | | \$561,605.02 | | \$561,605.02 |
| Homestead | Dade | 35 | 126 | \$5,318,729.88 | \$19,000.00 | \$5,337,729.88 |
| Jacksonville | Duval | 571 | 1,454 | \$66,897,068.34 | \$78,000.00 | \$66,975,068.34 |
| Kissimme | Polk | 9 | | \$297,320.30 | | \$297,320.30 |
| Lake City | Columbia | 16 | 96 | \$3,699,986.00 | \$18,000.00 | \$3,717,986.00 |
| Lakeland | Polk | 19 | 176 | \$6,441,939.91 | | \$6,441,939.91 |
| Lake Wales | Polk | | 125 | \$4,129,448.66 | \$12,000.00 | \$4,141,448.66 |
| Leesburg | Lake | | 128 | \$4,228,555.43 | \$18,200.00 | \$4,246,755.43 |
| Live Oak | Suwannee | | 172 | \$5,682,121.36 | \$8,300.00 | \$5,690,421.36 |
| MacDill AFB | Hillsborough | 27 | 199 | \$7,466,043.18 | | \$7,466,043.18 |
| Marianna | Jackson | 6 | 133 | \$4,591,946.91 | \$15,000.00 | \$4,606,946.91 |
| Melbourne | Brevard | 16 | 179 | \$6,441,939.91 | \$9,000.00 | \$6,450,939.91 |
| Miami | Dade | 46 | 274 | \$10,571,388.58 | \$56,000.00 | \$10,627,388.58 |
| Middleburg | Clay | 24 | | \$792,854.14 | | \$792,854.14 |
| Miramar | Broward | | 476 | \$15,724,940.51 | \$110,000.00 | \$15,834,940.51 |
| New Port Richie | Pasco | 8 | | \$264,284.71 | | \$264,284.71 |

| CITY | COUNTY | FULL-TIME EMPLOYEES | GUARDSMEN | ***FEDERAL APPROPRIATIONS | STATE GENERAL REVENUE | COMBINED REVENUE |
|------------------|--------------|------------------------|---------------|------------------------------|--------------------------|-------------------------|
| Ocala | Marion | 18 | 173 | \$6,309,797.56 | \$10,500.00 | \$6,320,297.56 |
| Orange Park | Clay | 25 | | \$825,889.73 | | \$825,889.73 |
| Orlando | Orange | 42 | 335 | \$12,454,417.17 | \$41,000.00 | \$12,495,417.17 |
| Palatka | Putnam | 6 | 70 | \$2,510,704.79 | \$16,500.00 | \$2,527,204.79 |
| Palm Coast | Flagler | 20 | 207 | \$7,499,078.77 | | \$7,499,078.77 |
| Palmetto | Manatee | 6 | 49 | \$1,816,957.41 | \$8,500.00 | \$1,825,457.41 |
| Panama City | Bay | 16 | 97 | \$3,733,021.59 | \$15,000.00 | \$3,748,021.59 |
| Patrick AFB | Brevard | 15 | 75 | \$2,973,203.04 | | \$2,973,203.04 |
| Pensacola | Escambia | 22 | 188 | \$6,937,473.75 | \$15,000.00 | \$6,952,473.75 |
| Pinellas Park | Pinellas | 7 | 563 | \$18,830,285.90 | | \$18,830,285.90 |
| Plant City | Hillsborough | 16 | 158 | \$5,748,192.54 | \$22,000.00 | \$5,770,192.54 |
| Punta Gorda | Charlotte | 2 | | \$66,071.18 | | \$66,071.18 |
| Quincy | Gadsden | 8 | 153 | \$5,318,729.88 | \$15,900.00 | \$5,334,629.88 |
| Riverview | Hillsborough | 15 | | \$495,533.84 | | \$495,533.84 |
| Ruskin | Hillsborough | 10 | | \$330,355.89 | | \$330,355.89 |
| Saint Augustine | St. Johns | 431 | 673 | \$36,471,290.59 | \$44,394,929.00 | \$80,866,219.59 |
| Saint Petersburg | Pinellas | 40 | 174 | \$7,069,616.11 | \$18,700.00 | \$7,088,316.11 |
| Sanford | Seminole | | 131 | \$4,327,662.20 | \$12,500.00 | \$4,340,162.20 |
| Sarasota | Sarasota | 15 | 116 | \$4,327,662.20 | \$12,500.00 | \$4,340,162.20 |
| Starke | Bradford | 20 | 1,028 | \$34,621,297.59 | \$9,500.00 | \$34,630,797.59 |
| Tallahassee | Leon | 48 | 190 | \$7,862,470.25 | \$24,300.00 | \$7,886,770.25 |
| Tampa | Hillsborough | 52 | 91 | \$4,724,089.27 | \$8,000.00 | \$4,732,089.27 |
| Tavares | Lake | 12 | | \$396,427.07 | | \$396,427.07 |
| Titusville | Brevard | 10 | | \$330,355.89 | | \$330,355.89 |
| Tyndall AFB | Bay | 72 | 255 | \$10,802,637.70 | | \$10,802,637.70 |
| Wauchula | Hardee | 2 | 65 | \$2,213,384.48 | \$24,100.00 | \$2,237,484.48 |
| West Palm Beach | Palm Beach | 35 | 358 | \$12,982,986.60 | \$17,500.00 | \$13,000,486.60 |
| Winter Haven | Polk | 10 | 82 | \$3,039,274.22 | \$11,800.00 | \$3,051,074.22 |
| Zephyrhills | Pasco | 9 | | \$297,320.30 | | \$297,320.30 |
| TOTAL | | 2,470 | 10,667 | \$433,988,536.70 | \$45,433,929.00 | \$479,422,465.70 |

*** Depicts the total pro rata distribution of federal funds for pay & allowance, operations and maintenance, and military construction.



FEDERAL APPROPRIATIONS

FLORIDA NATIONAL GUARD

FLORIDA ARMY NATIONAL GUARD

| | |
|--|-------------------------|
| Military Personnel Expenses (Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs) | \$6,787,200.00 |
| Human Resources Expenses (Civilian Technician and Active Guard & Reserve Pay and Travel) | \$131,612,554.06 |
| Recruiting and Retention Expenses (New Soldier Pay, Initial Clothing, Marketing, Mission Operations) | \$5,174,600.00 |
| Intelligence; Strategic Plans and Policy Expenses (Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support) | \$10,993,869.00 |
| Counterdrug Expenses (State Plans (Intel/DDR/RECON), Training, Substance Abuse) | \$13,580,200.00 |
| Aviation Expenses (OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety) | \$2,549,500.00 |
| Logistics Expenses (OPTEMPO-Ground (all less aircraft), Transformation/RESET) | \$31,066,100.00 |
| Construction and Facility Management Expenses (Facility Maintenance, Environmental Compliance Activities, Military Construction) | \$34,548,600.00 |
| Communications and Automation Expenses (Computers, Data Storage, Software Licensing, Equipment) | \$3,699,800.00 |
| Operations and Training Expenses (Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS)) | \$82,344,800.00 |
| TOTAL FLORIDA ARMY NATIONAL GUARD | \$322,357,223.06 |



FLORIDA AIR NATIONAL GUARD

| | |
|---|-------------------------|
| Civilian Pay | \$24,244,127.67 |
| State Agreements | \$215,459.89 |
| Transportation | \$140,551.65 |
| Communications / Information Technology | \$86,560.85 |
| Real Property Maintenance | \$1,967,332.52 |
| Recruiting & Advertising | \$109,127.15 |
| Base Operating Support (Services, Travel, Supplies) | \$2,130,662.35 |
| Fly Supply / Equipment / Aviation Fuel | \$139,477.00 |
| CBRNE Enhanced Response Force Package (CERFP) | \$68,204.51 |
| Medical | \$13,141.00 |
| Environmental | \$9,437.00 |
| Counterdrug Programs | \$33,833.96 |
| State Partnerships Pay and Travel | \$4,543.24 |
| Military Payroll | \$79,392,751.00 |
| Clothing | \$122,033.84 |
| Subsistence | \$94,452.11 |
| Annual Training Travel | \$929,129.24 |
| Non-Prior Service Training Travel | \$100,302.00 |
| School Travel | \$1,312,901.30 |
| Special Training Travel | \$324,221.49 |
| AGR Permanent Change of Station | \$193,063.87 |
| TOTAL FLORIDA AIR NATIONAL GUARD | \$111,631,313.64 |

TOTAL FLORIDA ARMY AND AIR NATIONAL GUARD

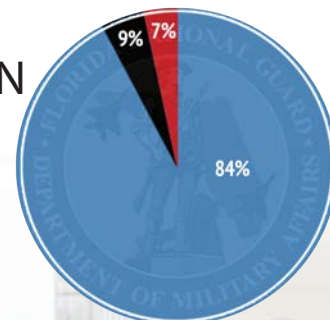
\$433,988,536.70

ECONOMIC IMPACT 2018 \$1.06 BILLION*

*Based on RIMS II multipliers for Florida Region. U.S. Department of Commerce Economics and Statistics Administration Bureau of Economic Analysis.

ACTUAL CASH IMPACT: \$518.7 MILLION

- Federal Revenue - \$434 Million
- Federal Grants - \$39.3 Million
- State Revenue - \$45.4 Million

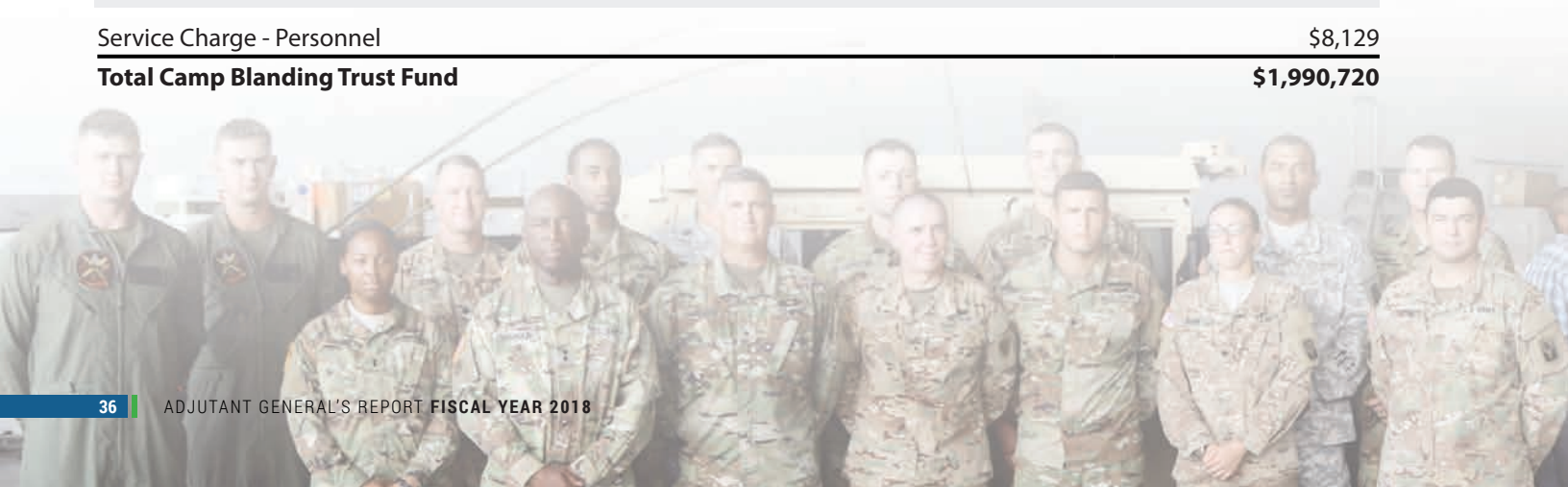


DEPARTMENT OF MILITARY AFFAIRS

GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

| General Revenue Appropriations | Approved Budget | FY 17-18 |
|--------------------------------------|-----------------|---------------------|
| Salaries and Benefits | | \$7,762,143 |
| Other Personal Services | | \$54,533 |
| Expenses | | \$6,205,118 |
| Operating Capital Outlay | | \$390,936 |
| Replacement Vehicles | | \$65,000 |
| Information Technology | | \$48,437 |
| National Guard Tuition Assistance | | \$3,167,900 |
| Contracted Services | | \$312,850 |
| Maintenance and Operations Contracts | | \$83,000 |
| About Face / Forward March | | \$2,000,000 |
| Public Assistance - State Operations | | \$25,145,170 |
| Worker's Compensation - SAD | | \$134,145 |
| Service Charge - Personnel | | \$36,747 |
| Data Processing Services | | \$23,750 |
| Total General Revenue | | \$45,429,729 |

| Camp Blanding Management Trust Fund | Approved Budget | FY 17-18 |
|---------------------------------------|-----------------|--------------------|
| Salaries and Benefits | | \$1,286,211 |
| Expenses | | \$30,202 |
| Replacement Vehicles | | \$41,850 |
| Contracted Services | | \$25,000 |
| Maintenance and Operations Contracts | | \$235,000 |
| Risk Management Insurance | | \$364,328 |
| Service Charge - Personnel | | \$8,129 |
| Total Camp Blanding Trust Fund | | \$1,990,720 |



| Emergency Response Trust Fund | Approved Budget | FY 17-18 |
|---|------------------------|----------------------|
| Public Assistance - State Operations | | \$92,006 |
| Total Emergency Response Trust Fund | | \$92,006 |
| Federal Grants Trust Fund | Approved Budget | FY 17-18 |
| Salaries and Benefits | | \$15,181,077 |
| Other Personal Services | | \$87,000 |
| Expenses | | \$12,464,070 |
| Operating Capital Outlay | | \$677,030 |
| Food Products - Youth ChalleNGe | | \$500,000 |
| Replacement Vehicles | | \$349,500 |
| Projects/Contracts/Grants - St. Petersburg College | | \$4,000,000 |
| Contracted Services | | \$4,978,115 |
| Maintenance and Operations Contracts | | \$920,000 |
| Lease / Purchase / Equipment | | \$30,000 |
| Service Charge - Personnel | | \$104,639 |
| Total Federal Grants Trust Fund | | \$39,291,431 |
| Federal Law Enforcement Trust Fund | Approved Budget | FY 17-18 |
| Expenses | | \$305,000 |
| Operating Capital Outlay | | \$200,000 |
| G/A to Community Services | | \$100,000 |
| Contracted Services | | \$10,000 |
| Maintenance and Operations Contracts | | \$10,000 |
| Total Federal Equitable Sharing - Law Enforcement Trust Fund | | \$625,000 |
| Capital Improvement Program | Approved Budget | FY 17-18 |
| General Revenue | | \$7,700,000 |
| Federal Law Enforcement Trust Fund | | \$930,000 |
| Federal Grants Trust Fund | | \$22,380,500 |
| Total Capital Improvement | | \$31,010,500 |
| Total State Resources | | \$118,439,386 |

DEPARTMENT OF MILITARY AFFAIRS

PROPERTY AND FACILITIES 2018

| Site Name | Year Acquired | Land Ownership | Authority for Occupancy | Capital Asset Value of Major Structures | Land Acres | Notes | Armory Value |
|---------------------------------------|---------------|----------------|-------------------------|---|------------|------------------------------|-----------------|
| ARCADIA READINESS CENTER | 1969 | State | Lease | \$5,594,090.00 | 10.00 | | \$4,080,472.00 |
| AVON PARK READINESS CENTER | 1971 | State | Lease | \$5,859,472.00 | 10.00 | | \$4,337,690.00 |
| AVON PARK (UTES) | 1984 | Federal | Licenses | \$1,794,278.00 | 14.60 | | N/A |
| AVON PARK (RANGES) | 1984 | Federal | Licenses | \$1,022,537.00 | 41.40 | | N/A |
| BARTOW READINESS CENTER | 1974 | City | Lease | \$5,165,126.00 | 10.00 | | \$4,317,032.00 |
| BONIFAY READINESS CENTER | 1954 | State | Deed | \$10,451,833.00 | 7.00 | | \$3,217,935.00 |
| BRADENTON READINESS CENTER | 1971 | City | Lease | \$10,843,258.00 | 7.15 | | \$6,309,275.00 |
| BROOKSVILLE (ARMORY) | 1992 | County | Lease | \$5,886,541.00 | 14.00 | | \$5,886,541.00 |
| BROOKSVILLE RC AASF 2 C23 | 2000 | County | Lease | \$29,668,731.00 | 4.76 | AASF2 | \$13,132,181.00 |
| CAMP BLANDING TRAINING CENTER (CBJTC) | 1939 | State | Deed | | 73K | | N/A |
| CBJTC ACUB | 2004 | State | Deed | Land Only | 8736.71 | Land Only | Land Only |
| CBJTC BULLARD ARMORY | 1984 | State | Deed | \$3,175,110.00 | 0.00 | Land is included in 73,000AC | \$10,689,149.00 |
| CBJTC YOUTH CHALLENGE | 1977 | State | MOA | \$4,138,064.00 | 0.00 | Land is included in 73,000AC | N/A |
| CBJTC SPECIAL FORCES | 1977 | State | Deed | \$5,643,345.00 | 0.00 | Land is included in 73,000AC | \$6,535,757.00 |
| CBJTC EOD READINESS CENTER | 2014 | State | Deed | \$2,178,687.00 | 0.00 | Land is included in 73,000AC | \$2,622,315.00 |
| CBJTC 2-111TH AVN | 1940 | State | Deed | \$2,569,410.00 | 0.00 | Land is included in 73,000AC | \$2,569,410.00 |
| CBJTC G4 OPS BLDG | 2017 | State | Deed | \$899,515.00 | 0.00 | Land is included in 73,000AC | \$899,515.00 |
| CBJTC 927TH CSSB | 1992 | State | Deed | \$2,633,954.00 | 0.00 | Land is included in 73,000AC | \$2,633,954.00 |
| CBJTC ENG DET | 1977 | State | Deed | \$1,302,970.00 | 0.00 | Land is included in 73,000AC | \$1,302,970.00 |
| CBJTC-AIR NATIONAL GUARD SITES | 1993 | Federal | Licenses | \$19,400,000.00 | 0.00 | Land is included in 73,000AC | N/A |
| CHIPLEY READINESS CENTER | 1958 | State | Deed | \$6,534,030.00 | 2.74 | | \$5,538,881.00 |
| COCOA READINESS CENTER | 1957 | City | Lease | \$5,199,928.00 | 4.00 | | \$4,093,824.00 |
| CRESTVIEW READINESS CENTER | 1954 | State | Deed | \$5,330,744.00 | 4.15 | | \$3,635,979.00 |
| CRYSTAL RIVER READINESS CENTER | 1988 | County | Lease | \$12,001,354.00 | 18.00 | | \$5,866,639.00 |
| DADE CITY READINESS CENTER | 1955 | State | Deed | \$4,686,046.00 | 1.30 | | \$4,362,794.00 |
| DELAND READINESS CENTER | 1955 | State | Deed | \$6,710,257.00 | 3.10 | | \$4,696,359.00 |
| EUSTIS READINESS CENTER | 1954 | City | Lease | \$5,109,118.00 | 1.60 | | \$3,893,264.00 |
| FLAGLER CO. AIRPORT LEASE | 2014 | County | Lease | Leased Bldg | 0.00 | Private Lease | N/A |
| FT LAUDERDALE READINESS CENTER | 1953 | County | Lease | \$10,115,969.00 | 5.80 | | \$7,537,666.00 |
| FORT MYERS READINESS CENTER | 1955 | County | Lease | \$6,350,217.00 | 3.63 | | \$3,560,758.00 |
| FORT PIERCE READINESS CENTER | 1958 | City | Lease | \$7,105,841.00 | 5.50 | | \$4,190,564.00 |
| GAINESVILLE ALACHUA COUNTY | 2008 | State | Lease | Land Only | 43.09 | Land Only | N/A |
| HAINES CITY READINESS CENTER | 1976 | City | Lease | \$11,514,189.00 | 8.38 | | \$3,854,745.00 |
| HOMESTEAD ARS | 1955 | Federal | Lease | \$9,840,399.00 | 10.00 | | \$8,618,876.00 |
| JACKSONVILLE-ANG BASE | 1968 | Federal | Licenses | \$75,729,000.00 | 332.00 | | FLANG |
| JACKSONVILLE-CECIL FIELD ARMORY | 1962 | State | Lease | \$10,699,325.00 | 4.00 | | \$10,699,325.00 |
| JACKSONVILLE CECIL FIELD Bldg 858 | 1969 | City | Lease | \$96,407,523.00 | 6.82 | AASF | \$5,426,130.00 |
| JACKSONVILLE SNYDER READINESS CENTER | 1973 | City | Lease | \$13,778,520.00 | 24.98 | | \$8,687,976.00 |
| IMMOKALEE COLLIER COUNTY | 2009 | State | Lease | Land Only | 26.41 | Land Only | N/A |
| LAKE CITY READINESS CENTER | 1959 | City | Lease | \$8,216,608.00 | 6.84 | | \$4,576,769.00 |
| LAKELAND READINESS CENTER | 1974 | State | Deed | \$8,860,475.00 | 10.00 | | \$5,107,833.00 |
| LAKE WALES READINESS CENTER | 1958 | State | Deed | \$7,460,567.00 | 6.53 | | \$5,424,506.00 |
| LEESBURG READINESS CENTER | 1950 | City | Lease | \$4,239,685.00 | 2.10 | | \$3,438,548.00 |
| LIVE OAK READINESS CENTER | 1959 | State | Deed | \$5,839,317.00 | 8.50 | | \$3,853,989.00 |
| MACDILL AFB - SOD-C | 1988 | Federal | Licenses | \$1,920,000.00 | 1.28 | | \$1,920,000.00 |

| Site Name | Year Acquired | Land Ownership | Authority for Occupancy | Capital Asset Value of Major Structures | Land Acres | Notes | Armory Value |
|--|---------------|----------------|-------------------------|---|------------|------------------------------------|-------------------------|
| MARIANNA READINESS CENTER | 1958 | State | Deed | \$5,870,401.00 | 5.00 | | \$4,199,382.00 |
| MELBOURNE READINESS CENTER | 1969 | Federal | Licenses | \$7,123,278.00 | 7.00 | | \$4,885,129.00 |
| MIAMI READINESS CENTER | 1980 | State | Deed | \$17,755,661.00 | 5.70 | | \$11,826,185.00 |
| MIRAMAR READINESS CENTER | 1979 | Federal | Licenses | \$43,035,517.00 | 30.00 | | \$26,838,606.00 |
| MIRAMAR TRAINING CENTER | 1979 | Federal | Licenses | Training Site | 291.76 | | N/A |
| OCALA READINESS CENTER | 1985 | City | Lease | \$7,070,346.00 | 10.02 | | \$5,653,508.00 |
| ORLANDO NAVAL TRAINING CENTER | 1990 | Federal | Licenses | \$6,373,705.00 | 6.50 | | \$5,382,938.00 |
| ORLANDO READINESS CENTER | 1958 | City | Lease | \$9,842,530.00 | 5.00 | | \$8,023,139.00 |
| PALATKA READINESS CENTER | 1958 | City | Lease | \$5,428,204.00 | 1.60 | | \$4,518,574.00 |
| PALM COAST FLAGLER COUNTY | 2009 | City | Lease | Land Only | 55.00 | \$18,000,000 Construction Cost | In Progress |
| PALMETTO READINESS CENTER | 1963 | City | Lease | \$7,620,185.00 | 5.00 | | \$4,303,680.00 |
| PANAMA CITY READINESS CENTER | 1963 | State | Deed | \$8,325,421.00 | 5.00 | | \$7,443,851.00 |
| PENSACOLA (ELLYSON FIELD) | 1983 | County | Lease | \$14,254,122.00 | 14.21 | | \$9,277,739.00 |
| PLANT CITY READINESS CENTER | 1986 | City | Lease | \$9,780,947.00 | 12.80 | | \$6,056,195.00 |
| QUINCY READINESS CENTER | 1989 | County | Lease | \$10,210,023.00 | 14.53 | | \$8,003,993.00 |
| SANFORD READINESS CENTER | 1938 | State | Deed | \$4,792,680.00 | 3.00 | | \$4,056,740.00 |
| SARASOTA READINESS CENTER | 1957 | State | Deed | \$10,091,116.00 | 2.74 | | \$6,616,375.00 |
| ST AUGUSTINE MARK LANCE READINESS CENTER | 1957 | City | Lease | \$6,253,454.00 | 3.00 | | \$5,806,403.00 |
| ST AUGUSTINE ENSSLIN READINESS CENTER | 1993 | State | Deed | \$46,351,938.00 | 18.35 | | \$41,744,912.00 |
| ST AUGUSTINE C-12 | 1993 | County | Lease | \$2,846,886.00 | 2.05 | | \$2,329,021.00 |
| ST AUGUSTINE USPFO | 1985 | County | Lease | \$5,729,014.00 | 2.75 | | \$3,677,378.00 |
| ST AUGUSTINE - COUNTER DRUG | 1996 | Federal | Lease | Leased Bldg | 0.00 | Private Lease | N/A |
| ST AUGUSTINE - HQS COMPLEX | 1763 | State | Deed | \$22,668,145.00 | 6.74 | All 26 buildings located on campus | \$11,199,681.00 |
| ST PETERSBURG READINESS CENTER | 1958 | State | Deed | \$9,376,347.00 | 6.00 | | \$6,505,681.00 |
| ST PETERSBURG/PINELLAS PK 48th | 2015 | Federal | Licenses | \$5,276,008.00 | 2.84 | | \$5,276,008.00 |
| ST PETERSBURG/PINELLAS PK AFRC | 2004 | Federal | Licenses | USAR Owned | 0.00 | Tenants of USAR | N/A |
| STARKE READINESS CENTER | 1967 | State | Deed | \$8,133,225.00 | 12.00 | | \$6,320,109.00 |
| TALLAHASSEE READINESS CENTER | 1975 | County | Lease | \$13,813,724.00 | 19.47 | | \$9,441,995.00 |
| TAMPA READINESS CENTER | 1940 | State | Deed | \$11,837,991.00 | 10.37 | | \$2,215,778.00 |
| TITUSVILLE FMS #18 | 1993 | Private | Lease | Leased Bldg | 1.00 | Private Lease | N/A |
| WAUCHULA READINESS CENTER | 1995 | State | Deed | \$8,398,123.00 | 8.86 | | \$6,854,951.00 |
| W PALM BCH/BABCOCK CTR | 1969 | Federal | Licenses | \$8,374,975.00 | 3.71 | | \$3,534,375.00 |
| WEST PALM BEACH/CALLAWAY | 1982 | County | Lease | \$20,236,573.00 | 18.77 | | \$15,757,871.00 |
| WINTER HAVEN READINESS CENTER | 1936 | City | Lease | \$5,955,182.00 | 3.30 | | \$5,552,094.00 |
| TOTALS | | | | \$784,701,754.00 | | | \$420,821,912.00 |

COLOR CODE & DESCRIPTION

The figures came from the PRIDEWEB database which is National Guard Bureau office property records database for real property.

These figures do NOT include Structures & Linear Structures.

| |
|-----------------------------------|
| Construction in Progress / Design |
| Land |
| Private Lease |
| Florida Air National Guard |
| Tenants |



The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments. To honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

The Florida National Guard Foundation can be found online at:
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For more information please contact the Florida National Guard Public Affairs Office at **(904) 823-0166**