



ADJUTANT GENERAL'S  
**ANNUAL REPORT**  
FISCAL YEAR 2013

**“Sustain the Momentum”**

Florida Department of Military Affairs  
Florida National Guard



# Greetings

## From The Adjutant General

STATE OF FLORIDA  
DEPARTMENT OF MILITARY AFFAIRS  
Office of the Adjutant General  
St. Francis Barracks, Post Office Box 1008  
St. Augustine, Florida 32085-1008

The Honorable Rick Scott  
Governor of Florida  
The Capitol  
Tallahassee, Florida 32399-0001



Dear Governor Scott:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2013.

The efforts of our Soldiers and Airmen were reflected in the accomplishments of the Florida National Guard in 2013. Florida Army and Air National Guard units served around the world, throughout the nation and in their communities with professionalism and distinction, and our units consistently lead their contemporaries in all performance measures. The Soldiers and Airmen of the Florida National Guard are the realization of our vision of protecting peace, providing service to our state and adding value to our communities.

Despite the numerous challenges faced this past year from federal sequestration, furlough and budget uncertainty, our team has demonstrated extraordinary strength, unity and character. In the last 12 months, we deployed the 100th Florida National Guard unit since 9/11, participated in Vigilant Guard - the most complex domestic response exercise ever conducted - sustained one of the highest retention rates in the National Guard for Army and Air, and had several of our personnel and units recognized at the national level for their outstanding achievements.

It is my commitment to you that we will Sustain the Momentum as we meet the challenges of the future head-on.

You can take great pride in the men and women of the Florida National Guard. We live in every county of our state and represent every culture and race, but are uniquely unified by a common commitment and willingness to place service above self for both state and nation.

We remain "always ready...always there."

Sincerely,

EMMETT R. TITSHAW JR.  
Major General  
Florida National Guard  
The Adjutant General



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# Florida National Guard Leadership



**Rick Scott**  
Governor of Florida



**Maj. Gen. Emmett R. Titshaw, Jr.**  
The Adjutant General of Florida



**Maj. Gen. Don Tyre**  
Assistant Adjutant General - Army



**Col. Perry Hagaman**  
Chief of Staff - Army



**CW5 Dave Smith**  
Command Chief Warrant Officer



**Command Sgt. Maj. Robert Hosford**  
Senior Enlisted Advisor - Army



**Brig. Gen. Robert Branyon**  
Commander, Florida Air National Guard



**Brig. Gen. James Eifert**  
Assistant Adjutant General - Air



**Col. Julia Kyrakis**  
Director of Staff - Air



**Chief Master Sgt. Robert Lee**  
State Command Chief - Air

# The Department of Military Affairs Financial Impact

## Financial Impact

The economic impact the Department of Military Affairs (DMA) / Florida National Guard and their families have on the communities of Florida is substantial. With more than 12,000 uniformed servicemembers and over 400 state employees, our organization adds value across Florida.

## Economic Benefit

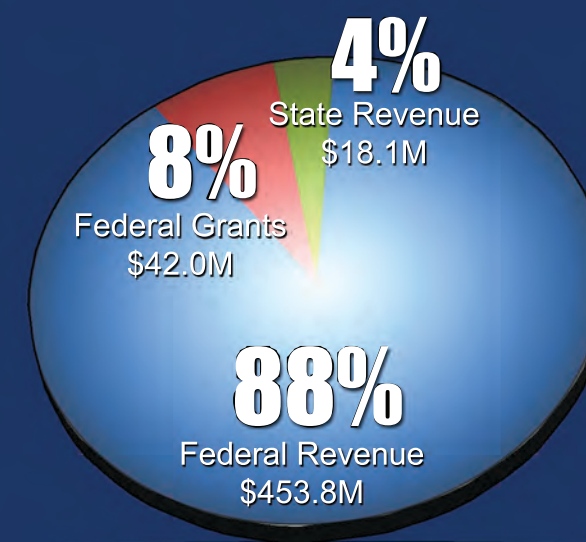
The funds provided for the Department's personnel, equipment, armories, and training flow throughout Florida's economy – touching everything from the tourism industry to the real estate market. In federal Fiscal Year 2013, the Florida National Guard was responsible for a federal budget of nearly \$496 million, and a state budget of over \$18 million for an actual cost impact of \$514 million. When considering the trickle-down effect of expenditures, those federal funds actually have an economic impact exceeding \$1.17 billion statewide.

## Fiscal Discipline

The Department of Military Affairs and the Florida National Guard continue to positively affect our citizens and state. It is our duty to be good stewards of the funds entrusted to us. From our organization's advisory and oversight committees, to our embracing a continuous process improvement practice, we are determined to make the best use of every dollar. In short, we are more efficient and fiscally disciplined.

## Efficiency

Efficiency and quality are part of the very fabric of our Guard Family. As resources are adjusted to account for reduced revenue, we employ due diligence to ensure the services and support we provide to the citizens of Florida are not lessened.



**Economic Impact 2013**  
**1.17 billion\***

\*Using a generally accepted figure of 2.28 for the "multiplier effect."

**Actual Cash Impact: \$514 million**



# Sustain the MOMENTUM

The Florida National Guard has had a fast and remarkable year. Despite significant challenges, to include sequestration, furlough, and government shutdown, our team has demonstrated extraordinary strength, unity and character. Through more than a decade of conflict, more than 100 overseas deployments, dozens of domestic response missions and recurring engagements with partner agencies and nations, Florida National Guard units are nearing the pinnacle of equipment and personnel readiness, retention and technology. We must sustain the momentum!

## READINESS

Readiness is a key to our continued success. Despite the budget uncertainty that prevailed in 2013, the Florida National Guard continued to respond to the needs of our state and nation. Nearly 700 Soldiers and Airmen from Florida National Guard units deployed in support of our federal mission, protecting our homeland and serving overseas. In May of 2013, others in our formation honed their civil support response capability during Vigilant Guard-FL, one of the largest and most complex domestic response exercises ever conducted. This event, hosted at Camp Blanding Joint Training Center, brought together more than 2,000 participants from federal, state and local agencies. Meanwhile, the Florida Air National Guard continued its no-fail mission of providing air sovereignty over the Southeast United States. Florida Air National Guard pilots stand ready to scramble their jets to intercept any unidentified or hostile aircraft – 24 hours a day, 365 days each year.



As a result of modernized equipment, increased training and deployment opportunities, and renovation of our Readiness Centers, the Florida National Guard remains a ready operational reserve. If properly resourced, we will remain prepared to safeguard our nation, state and communities.

## RETENTION

Florida National Guard Soldiers and Airmen are among the best in the nation. Since September 2001 nearly 17,500 of our men and women in uniform have federally deployed around the world, from Southwest Asia and Africa, to right here in Florida.

We owe it to ourselves and our state to continue to retain these brave Guardsmen who have selflessly served and sacrificed so much. It is a priority to make sure these Soldiers and Airmen continue to serve and bring their experience and professionalism to the next generation of Guardsmen.

Our retention rates are already among the highest in the nation. For Fiscal Year 2013 the Florida Army National Guard retained 1,504 Soldiers – a retention rate of 92.38 percent. The Florida Air National Guard retained 231 Airmen – a retention rate of 90.1 percent. Current retention incentives include: reenlistment and extension bonuses; scholarship and educational benefits; health insurance and medical benefits; eligibility for VA loans and Homestead Tax exemptions; recreational incentives; and specialized training.

One of those incentives – the “Educational Dollars for Duty” (EDD) program – can provide public tuition for the period of the Guard member’s service. Based on eligibility requirements, EDD can be used for courses that lead toward a Technical Certificate, Associate’s, Baccalaureate or a Master’s Degree. For those qualifying for the program and attending Florida community colleges and public universities, tuition will be paid at 100 percent of the charged resident rate. For those

attending accredited private institutions, EDD will provide funds at the average current state resident rate, and Guard members will be responsible for any difference between what EDD pays and the charged rate. “One of the great opportunities the Florida National Guard has to offer is being able to continue our education – not just to obtain a higher education level – but to build our knowledge base for the National Guard and life itself,” Adjutant General of Florida Maj. Gen. Emmett Titshaw said.

Another significant enabler for our retention efforts is the tremendous progress we’ve made with employment of our men and women. We’ve gone from 17.1 percent unemployment rates for Florida National Guard members in October 2011 to less than 4.5 percent in December 2013. This dramatic turnaround is a result of intense work by our Florida Guard Family Career Connection and Employer Support of the Guard and Reserve (ESGR), support from our Governor and state legislature, enhanced partnerships with employers, and dedicated hands-on support at our units. We have a system in place now that helps us accurately capture information on each of our Soldiers and Airmen, and a mechanism to put them in contact with the Florida Department of Economic Opportunity and other resources to connect them to employers. We must sustain this momentum.

## TECHNOLOGY

People are the Florida National Guard’s greatest asset, and a solid technological base will help our Soldiers and Airmen “sustain the momentum” for the next 20 years and beyond. Florida’s well-trained workforce and high tech economic base positions the Florida National Guard to accept the most technologically advanced missions.

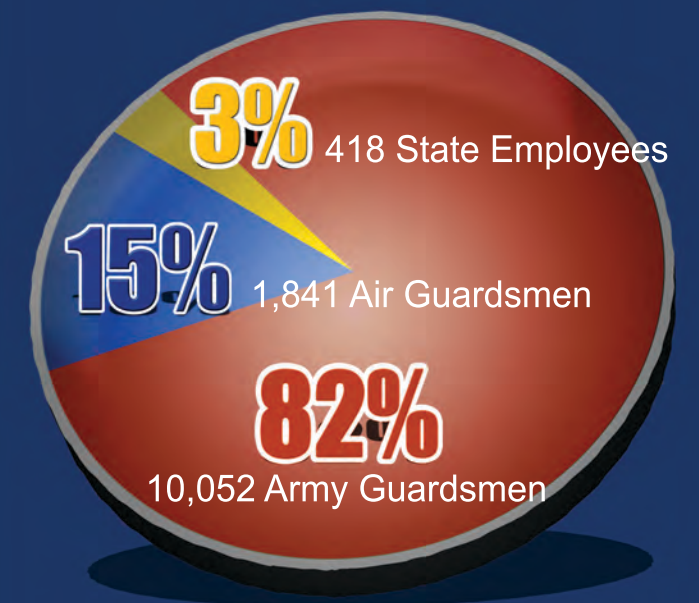
Our Airmen are already flying the Air Force’s most technologically advanced combat fighter, the F-22 Raptor, and one of our pilots was the first Guardsman to qualify in the fifth generation F-35 fighter jet. Moving forward

we are poised to take on cutting-edge cyber, space and domestic response missions.

By capitalizing on our technological advantages we **will** sustain the momentum.

## By The Numbers

Florida National Guard Personnel Assigned (as of October 2013)



128 Units      55 Communities



# READINESS

*The Vigilant Guard disaster response exercise in Florida couldn't afford to be anything less than ambitious.*

More than 2,000 state, local and federal personnel converged on Camp Blanding Joint Training Center in late May for Vigilant Guard-FL 2013. The massive annual exercise sponsored by U.S. Northern Command was focused on Defense Support of Civil Authorities (DSCA), and simulated a collaborative disaster response effort that in reality would have overwhelmed any one agency.

It represented the “full-spectrum” of DSCA operations, and included everyone from county fire departments to National Guard units (Title 32 status) and active duty forces (Title 10 status). National Guardsmen from states including Florida, Georgia and Tennessee were brought in as part of the response efforts during the week.

“We looked for a scenario where we would have to test as much of the state’s resources as we could,” said Fire Chief for Panama City Wayne Watts, whose fire rescue specialists responded to a simulated hazardous materials release during the exercise. “...and in Florida that would have to be a pretty significant event; we have a pretty robust system.”



The exercise also taught the participating agencies how to work with and around different agencies during an incident.

Staff Sgt. Robby Creech of the Florida Army National Guard’s 868th Engineer Company said the integrated training aspect of Vigilant Guard was unique because most of his Soldiers would not have the chance to work with civilian first responders until an actual disaster happened.

“We don’t do this day-to-day,” Creech said. “To work side-by-side with these guys who do this for a living is (valuable). It is great information they are giving us and good training.”





# BUILDING READINESS

READY, RESOURCED, AND OPERATIONAL FOR THE NEXT 25 YEARS



**The Need:** Nearly 12,000 Guard members use our state's 61 armories to train and prepare equipment for support to our communities, state, and nation. Unfortunately, these facilities are deteriorating from age and lack of funds for maintenance and upkeep. Most require emergency repairs, have public health and safety concerns, and are not energy efficient. Many armories -- built in the 1950's -- have not been modernized since their initial construction.

**The Plan:** In 2002, Florida's Governor and State Legislature appropriated funds for the Florida Armory Revitalization Program. Since then, 43 armories have been renovated or are under contract to be renovated. These modernized facilities now meet quality standards, building code requirements, and are more energy efficient. Unfortunately, in 2009 and 2010, no state funds were appropriated for the revitalization program and our renovation progress stalled. Each year funding is delayed creates cumulative repair costs to the state. With Governor Scott's leadership, funding was restored in 2012.

**The Goal:** Continue to appropriate sufficient funds to upgrade several National Guard armories a year. \$25M would be necessary to repair and renovate all aging armories. This funding accomplishes three critical goals:

**Jobs** - Armory renovations provide economic benefit in communities during construction. Armories provide ongoing economic growth through full-time and part-time jobs, and money to support operation, administration, and training at the facility.

**Savings** - Current condition of armories not yet renovated require higher operating costs and a delay in renovations result in greater future repair costs.

**Duty** - Offer our National Guard Soldiers and Airmen safe, modern, and efficient facilities to prepare for their mission and foster community partnerships.

## FY 2013-14 Federal MILCON Projects

### Miramar Readiness Center

Location: Miramar  
 \$19.9 million; 100,296 Sq Ft; 30 acres  
 Units: 1st Battalion, 124th Infantry Regiment (Headquarters and Headquarters Company, Charlie Company, and the Forward Support Company) and the 13th Army Band

### 48th Civil Support Team (CST) Facility

Location: Pinellas Park  
 \$5.7 million; 16,233 Sq Ft; 2.84 acres  
 Unit: 48th CST

#### Emergency Repairs:

- Repair and waterproof the structure (*Cost Avoidance*)
- Replace original roofs (*Building Integrity Issue*)
- Replace Doors (*Security Issue*)
- Install energy efficient windows (*Security/Energy Issue*)

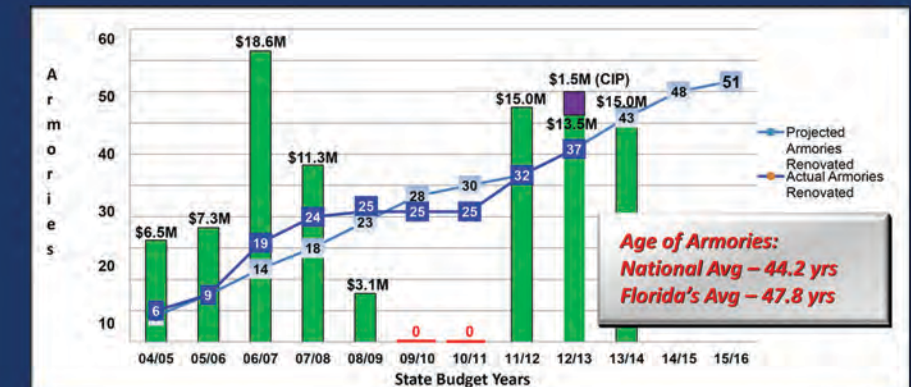
#### Public Health and Safety:

- Remove asbestos and upgrade electrical systems
- Pave walks and drives, upgrade electrical systems and upgrade kitchens to comply with fire codes
- Comply with ADA (*Code Compliance*)

#### Energy Conservation:

- Upgrade heating and air conditioning (*Environment and Energy Issue*)
- Replace interior lighting (*Conservation/Safety Issue*)

## WHAT NEEDS TO BE DONE - 15 ARMORIES FOR RENOVATION STATEWIDE





# RETENTION



*When the Florida Army National Guard's 930th Digital Liaison Detachment (DLD) deployed to eastern Afghanistan last year, two of its Soldiers made "staying in the military" a top priority.*

Standing next to an American Flag on top of a dry, rugged mountain near the Pakistani border last spring, Sgt. Mat Evans and Sgt. Gerald Jones raised their right hands and reenlisted in the Florida National Guard.

The unit deployed from Homestead, Fla., in November 2012, and during its nearly year-long stay in Southwest Asia the Soldiers performed liaison duty between U.S. and coalition forces along the Pakistani border.

Sgt. Evans, a Human Intelligence Collector with the 930th DLD, said he chose to reenlist with the National Guard because of the continuing education benefits and the opportunity to serve with like-minded individuals who want to be part of something great.

Before he joined the Florida National Guard he was not entirely sure he would try to make a career of the military. But after coming to the Florida National Guard three years ago, he said his plans became much clearer.



"The Florida National Guard has impressed me since day one," Evans explained. "It is an organization that rewards those that put forth effort and exemplify hard work."

To Evans, who reenlisted for six more years, serving with his fellow Soldiers is now a source of pride.

"I admire that most people in the Florida National Guard always try to lead by example, and I am always reminded of the bigger picture, the larger organization, the bigger cause," he said. "Whether you are in a unit, company, or battalion-size element, you are always reminded that you are a part of the Florida National Guard."



# EDUCATIONAL DOLLARS FOR DUTY

*If you are a Florida National Guard member pursuing a higher civilian education level, you may be eligible for state funding to help pay up to 100 percent of your tuition.*

The “Educational Dollars for Duty” (EDD) program is available for Florida National Guard Soldiers and Airmen, and can provide public tuition for the period of the Guard member’s service. If you meet the eligibility requirements, EDD can be used for courses that lead toward a Technical Certificate, Associate’s, Baccalaureate or a Master’s Degree. EDD cannot be used toward a Doctorate Degree. This EDD program is established by Florida Statutes, and the primary purposes of the program are to enhance the Recruiting and Retention Programs of the Florida National Guard and improve the education level of Florida National Guard members.

For those qualifying for the program and attending Florida community colleges and public universities, tuition is paid at 100 percent of the charged resident rate. For those attending accredited private institutions, EDD provides funds at the average current state resident rate, and Guard members are responsible for any difference between what EDD pays and the charged rate.

“I have used EDD since I transferred into the Florida Army National Guard from the US Army Reserves in January 2008,” Capt. Kimberly Quinn explained. “I used this benefit to pay for my college tuition throughout both undergraduate and graduate studies. I received about \$11,000 in EDD for the last year and a half of undergraduate schooling,” she added. “For my Master’s, the FLNG’s Educational Dollars for Duty has saved me nearly \$40,000 in tuition!”

Capt. Quinn used the EDD to attain a Bachelor’s of Science in Biology from the University of Florida. She is currently pursuing a Masters in Education (M.Ed.) and Education Specialist (Ed.S.) degrees in Mental Health Counseling.



**“The FLNG’s Educational Dollars for Duty has saved me nearly \$40,000 in tuition!”**



# TECHNOLOGY

*The 48th Civil Support Team (CST) is one of only two specialized National Guard units in Florida providing unique capabilities to civilian first responders if a Chemical, Biological, Radiological and Nuclear (CBRN) incident occurs.*

The highly-trained members of the 48th CST can provide assistance to state and local authorities during domestic incidents by: identifying chemical, biological, radiological, and nuclear agents or substances; assessing potential consequences; and assisting with determining appropriate response measures.

“This is very important: Florida has a large population, as well as a large influx-population of tourists,” Deputy Commander of the 48th Civil Support Team Maj. Troy Eastman explained. “Although our civilian first responders are very well trained in hazmat, there are certain additional skills that we bring to the table.”

The unit can deploy with high-tech equipment and expertise to assist and advise civilian agencies regarding consequence management during emergency operations and facilitate requests for assistance of additional state and federal assets to help save lives, prevent human suffering and mitigate great property damage.

Throughout the past year the 48th’s team members worked with other agencies including the FBI, Department of Energy, Department of Health, local fire departments and Florida law enforcement.

This past year the unit upgraded its chemical and radiological equipment to better support those other agencies and the citizens of Florida. A key piece of equipment that is part of its mobile analytical laboratory suite, is a gas chromatography-mass spectrometry (GCMS) instrument that is capable of identifying thousands of different chemical substances in a test sample – thus allowing the 48th CST to identify all of the major components of weapons of mass destruction/chemical weapons.





# STARBASE

*For nearly two decades, Florida's STARBASE youth program based at the 125th Fighter Wing in Jacksonville has done something many teachers struggle with – getting kids interested in math and science.*

Since 1994, the Department of Defense youth program at the 125th Fighter Wing has provided a unique educational experience for fourth and fifth graders attending schools in Jacksonville.

STARBASE, which targets at-risk Title 1 elementary programs in Duval County Public Schools, uses hands-on activities focusing on science, technology, engineering and mathematics.

STARBASE Director Gregory Stritch noted that for the past 19 years the program has averaged about 1,000 students a year attend the unique program. During the 2012-2013 school year STARBASE instructors taught 1,200 students from 10 schools. A visitor to a typical STARBASE class could expect to see anything from students quietly assembling parts of a space station on a computer, to Florida Air National Guard Airmen helping with a noisy model rocket launch. "It is a fast-paced, hands-on science program that looks like it is right on the edge of chaos," Stritch said. As one of 76 STARBASE programs nationwide, the Florida Air National Guard-hosted program assists teachers in meeting their annual educational goals, including portions of Florida's Comprehensive Assessment Test (FCAT). "After five days our kids have heard most of the FCAT vocabulary and conceptually have their hands on almost 100 percent of the FCAT math and about 85 percent of the FCAT science," he said. "In five days we have a very fast-paced, robust review of all of the FCAT math and science."

Since the inception of the program the class sizes and frequency of classes have steadily increased, according to Stritch. This past school year STARBASE held 48 classes; up from only 33 classes just seven years ago. Stritch said he hopes to see the program continue to grow and receive funding, especially since math and science are so critical to 21st century students. "And we will continue to adjust the curriculum to match the most edgy (science, technology, engineering and mathematics) standards," he said.



STEM  
*Florida*  
SCIENCE TECHNOLOGY ENGINEERING MATHEMATICS



# Camp Blanding Joint Training Center



Camp Blanding Joint Training Center, near Starke is the National Guard's premier training site in north-central Florida. The 73,000-acre, environmentally-friendly post provides resources to enhance joint, interagency and multinational training in support of our nation, state and communities.

Quality customer service is provided to a wide range of customers, including - but not limited to - all components of the U.S. military, international forces, federal and state law enforcement agencies, and numerous other agencies. Camp Blanding is committed to and capable of supporting both federal and state missions. Utilizing state and federal funds the post continually searches for new ways to improve existing facilities, create new ranges, and construct building to better support the needs of its customers.

Named after former Adjutant General of Florida Maj. Gen. Albert Hazen Blanding, the post has been an important training site for our military members since World War II. Most recently Camp Blanding hosted the Florida and Georgia National Guards as part of a joint exercise simulating a "weapons of mass destruction" incident, training Guard members on how to save lives and ease human suffering during disasters.

Camp Blanding aspires to be the premier domestic and combat training facility in the southeast U.S. It continually seeks opportunities to offer training for the "whole of nation" approach in order to showcase Camp Blanding as a state-of-the-art, year-round training experience.

## Fiscal Year 2013 by the numbers:

152 Army units trained - 247,589 personnel total  
17 Navy units trained - 3,463 personnel total  
8 Air Force units trained - 5,204 personnel total  
14 USMC units trained - 12,143 personnel total  
1 USCG unit trained - 679 personnel total  
52 Law Enforcement  
45 Non-DOD agencies trained - combined 29,281 personnel total  
**Total personnel trained - 298,359**

## Available Resources:

55,000 Acres for Maneuver Training  
Drop Zones and Air Assault Strip  
Over 50 Live Fire Ranges  
Engagement Simulation Venues  
60+ Helicopter Landing Zones  
Urban Terrain Training Facility  
Waterborne Training Areas  
Rubble & Tunnel Trainer  
**Total fulltime personnel - 862**



# FLORIDA ARMY NATIONAL GUARD

*Always Ready, Always There*

## 83rd Troop Command

**Brig. Gen. Michael Calhoun**, Commander  
Tallahassee

Mission: To provide command and control over designated units within Florida during peacetime. The command ensures that all units under its responsibility are trained, equipped, and prepared to deploy in support of federal and state missions.

## 53rd Infantry Brigade Combat Team

**Col. Mike Canzoneri**, Commander  
Pinellas Park

Mission: To conduct combat operations as an infantry brigade combat team. The 53rd IBCT is an essential component of the reserve structure that serves as a strategic hedge in the scenario of two major regional conflicts. It can perform a variety of functions - reinforcement, backfill, or augmentation of active component combat formations.

## 164th Air Defense Artillery Brigade

**Col. Matthew Hearon**, Commander  
Orlando

To provide command and control over one to five general support reinforcing field artillery battalions or target acquisition batteries. The 164th also has military police, transportation and air defense battalions assigned to it.

## 50th Regional Support Group

**Col. Peter Kaye**, Commander  
Homestead

Mission: To provide combat service support to units assigned to or passing through its area of responsibility and command and control for various assigned units. It is also responsible for physical security and rear area force protection activities.

## Camp Blanding Joint Training Center

**Col. R. Dwayne Jarriel**, Commander  
Starke

Mission: To provide a world-class site where active, National Guard and Army Reserve forces can train varying-size units from squad/section to separate infantry and artillery brigades. Facilities exist to conduct: individual and crew-served weapons qualifications; field training exercises; live-fire exercises; navigation; maneuver training; special operations training; airborne and amphibious operations. The center also provides tactical training opportunities for local law enforcement agencies and other civilian first-responder agencies.



### By The Numbers:

- Individual Soldiers who served 2001-2013:
- Iraq from 9/11 to the end of FY13: 2,236
  - Afghanistan from 9/11 to the end of FY13: 2,868
  - Afghanistan in FY13: 394
  - Overseas (other than in Iraq or Afghanistan) from 9/11 to the end of FY13: 7,934
  - Overseas (other than in Iraq or Afghanistan) in FY13: 526
  - Federal duty in the continental US from 9/11 to the end of FY13: 2,283
- TOTAL – 15,321**

### Units Deployed in FY13:

- 930th Digital Liaison Detachment, Homestead
- 3rd Battalion, 116th Field Artillery Regiment, Sebring
- 1st Battalion, 244th Aviation Regiment, Brooksville
- 715th Military Police Company, Melbourne
- 164th Air Defense Artillery Brigade, Orlando
- 2nd Battalion, 111th Aviation Regiment, Camp Blanding Joint Training Center
- 3rd Battalion, 20th Special Forces Group Co. C, Camp Blanding Joint Training Center

### Facilities and Equipment:

- 61 Armories, 63 Training Buildings, 19 Ground Vehicle Maintenance Buildings, 2 Aviation Support Facilities, 3 Joint Training Sites (CBJTC, Avon Park and Snake Creek)

### Authorized Strength and Budget

- Authorized Strength: 10,062
- Federal Budget (FY13): \$334M
- State Budget (FY13): \$18M





# FLORIDA AIR NATIONAL GUARD

*Always Ready, Always There*

## 125th Fighter Wing

**Col. Brian Simpler**, Commander  
Jacksonville

Mission: To provide mission-ready Airmen and equipment to combatant commanders in support of operations worldwide. To protect life and property, preserve peace, order and public safety at home.

### Detachment 1, 125th Fighter Wing

**Lt. Col. Adam Langton**, Commander  
Homestead Air Reserve Base

Mission: To perform the continental United States air-sovereignty mission by maintaining F-15C Eagles on continuous 24-hour air defense ready alert status at Homestead Air Reserve Base.

## 101st Air Operations Group

**Col. John Ferry**, Commander  
Tyndall Air Force Base

Mission: To provide aerospace warning and control of air and space forces in the continental United States. Plans, directs, and assesses air and space operations for the North American Aerospace Defense Command (NORAD) and the United States Northern Command, (NORTHCOM). Directs all defensive counter-air activities and manages strategic air and homeland security air defense forces.

### Detachment 1, HQs Florida ANG

**Col. David Silva**, Commander  
Tyndall Air Force Base

Mission: To provide world-class instructor pilots to support the 325th Fighter Wing mission of training F-22 and F-35A pilots for the United States Air Force.

## 202nd REDHORSE Squadron

**Col. Robert Nieson**, Commander  
Camp Blanding Joint Training Center

Mission: To provide a highly mobile, rapidly deployable civil engineering response force. The unit performs heavy damage repair and recovery of critical Air Force facilities and utility systems following enemy attack or natural disaster.

## 290th Joint Communications Support Squadron

**Maj. Matthew Giles**, Commander  
MacDill Air Force Base

Mission: To provide Chairman of the Joint Chiefs of Staff-directed, globally deployable en-route and early-entry communications support to Joint Task Forces, Joint Special Operations, Unified Commands, defense agencies, non-defense agencies, and foreign governments in support of U.S national security objectives during times of crisis, war crisis, war and natural disaster recovery.

## 114th Range Operations Squadron

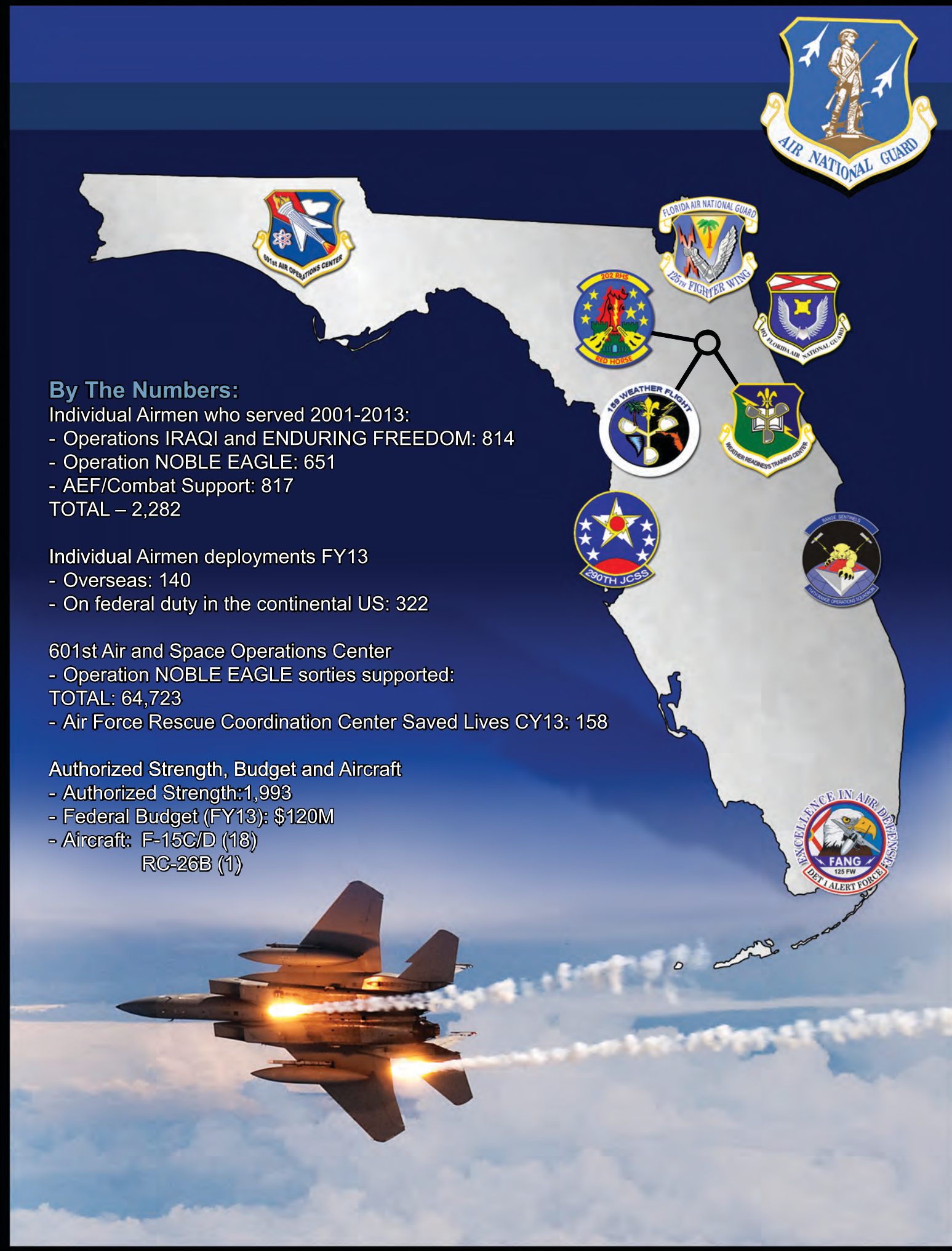
**Lt. Col. John Malpass**, Commander  
Patrick Air Force Base

Mission: To provide critical space launch range safety and instrumentation support to the 45th Operations Group during all launches from Cape Canaveral AFS/Kennedy Space Center. The unit also operates and maintains the Transportable Command and Telemetry System (TCATS), a highly deployable telemetry and mobile range safety system under Air Force Space Command's weapon systems arsenal. Lastly, they are available for state contingencies (hurricanes, floods, fires, domestic response, etc.)

## 159th Weather Flight & 131st Training Flight

**Lt. Col. John Waltbillig**, Commander and Commandant  
Camp Blanding Joint Training Center

Missions: To provide wartime-ready, professional weather teams that deliver the highest quality meteorological services for national, state and local missions supporting the Joint Total Force. To provide training, support and expertise to Air National Guard weather personnel; provide the foundation and core training to enable graduates to become certified weapon systems deployable for any mission, federal or state.



### By The Numbers:

Individual Airmen who served 2001-2013:  
 - Operations IRAQI and ENDURING FREEDOM: 814  
 - Operation NOBLE EAGLE: 651  
 - AEF/Combat Support: 817  
 TOTAL – 2,282

Individual Airmen deployments FY13  
 - Overseas: 140  
 - On federal duty in the continental US: 322

601st Air and Space Operations Center  
 - Operation NOBLE EAGLE sorties supported:  
 TOTAL: 64,723  
 - Air Force Rescue Coordination Center Saved Lives CY13: 158

Authorized Strength, Budget and Aircraft  
 - Authorized Strength: 1,993  
 - Federal Budget (FY13): \$120M  
 - Aircraft: F-15C/D (18)  
 RC-26B (1)



# ECONOMIC IMPACT

COUNTY	CITY	FULLTIME EMPLOYEES	GUARDSMAN	***FEDERAL APPROPRIATIONS	****STATE GENERAL REVENUE	COMBINED REVENUE	COUNTY	CITY	FULLTIME EMPLOYEES	GUARDSMAN	***FEDERAL APPROPRIATIONS	****STATE GENERAL REVENUE	COMBINED REVENUE
Alachua	Gainesville	3	143	\$4,723,232.93	\$29,200.00	\$4,752,432.93	Palm Beach	West Palm Beach	33	306	\$10,966,958.66	\$74,500.00	\$11,041,458.66
Bay	Panama City	325	128	\$14,654,962.45	\$67,500.00	\$14,722,462.45	Pasco	Dade City	3	109	\$3,623,301.97	\$17,500.00	\$3,640,801.97
Bradford	Starke	5	183	\$6,081,971.17	\$50,000.00	\$6,131,971.17	Pinellas	Clearwater	21	19	\$1,294,036.42	-	\$1,294,036.42
Brevard	Cocoa	20	212	\$7,505,411.23	\$27,500.00	\$7,532,911.23	Pinellas	Pinellas Park	65	703	\$24,845,499.26	\$40,000.00	\$24,885,499.26
Brevard	Melbourne	7	181	\$6,081,971.17	\$22,800.00	\$6,104,771.17	Pinellas	St. Petersburg	18	157	\$5,661,409.34	\$58,000.00	\$5,719,409.34
Brevard	Titusville	8	-	\$258,807.28	-	\$258,807.28	Polk	Avon Park	18	52	\$2,264,563.73	\$21,800.00	\$2,286,363.73
Broward	Ft. Lauderdale	7	291	\$9,640,571.33	\$46,400.00	\$9,686,971.33	Polk	Bartow	3	95	\$3,170,389.23	\$69,100.00	\$3,239,489.23
Broward	Hollywood	3	148	\$4,884,987.48	\$24,200.00	\$4,909,187.48	Polk	Haines City	35	137	\$5,564,356.60	\$30,300.00	\$5,594,656.60
Broward	Pembroke Pines	3	41	\$1,423,440.06	\$18,000.00	\$1,441,440.06	Polk	Lakeland	14	98	\$3,623,301.97	\$33,200.00	\$3,656,501.97
Citrus	Crystal River	8	121	\$4,173,267.45	\$40,700.00	\$4,213,967.45	Polk	Lake Wales	5	228	\$7,537,762.14	\$27,400.00	\$7,565,162.14
Clay	Camp Blanding	508	1,162	\$54,026,020.52	\$1,601,994.00	\$55,628,014.52	Polk	Winter Haven	7	93	\$3,235,091.05	\$30,400.00	\$3,265,491.05
Collier	*Naples	3	147	\$4,852,636.57	\$15,500.00	\$4,868,136.57	Putnam	Palatka	3	59	\$2,005,756.45	\$30,100.00	\$2,035,856.45
Columbia	Lake City	13	73	\$2,782,178.30	\$27,700.00	\$2,809,878.30	Sarasota	Sarasota	25	121	\$4,723,232.93	\$34,800.00	\$4,758,032.93
Dade	Homestead	43	114	\$5,079,092.95	\$34,400.00	\$5,113,492.95	Seminole	Sanford	3	130	\$4,302,671.10	\$26,700.00	\$4,329,371.10
Dade	Miami	55	509	\$18,245,913.52	\$73,600.00	\$18,319,513.52	St. Johns	St. Augustine	547	730	\$41,312,112.70	\$15,928,902.00	\$57,241,014.70
Desoto	Arcadia	3	77	\$2,588,072.84	\$18,700.00	\$2,606,772.84	St. Lucie	Ft. Pierce	4	142	\$4,723,232.93	\$34,500.00	\$4,757,732.93
Duval	Jacksonville	605	1,314	\$62,081,397.23	\$230,400.00	\$62,311,797.23	Suwannee	Live Oak	6	137	\$4,626,180.20	\$31,800.00	\$4,657,980.20
Escambia	Pensacola	17	219	\$7,634,814.88	\$66,700.00	\$7,701,514.88	Various	Recruiting Cntrs	80	27	\$3,461,547.44	-	\$3,461,547.44
Gadsden	Quincy	4	122	\$4,076,214.72	\$32,600.00	\$4,108,814.72	Volusia	Daytona Beach	17	188	\$6,631,936.65	\$34,900.00	\$6,666,836.65
Hardee	Wauchula	6	70	\$2,458,669.20	\$40,900.00	\$2,499,569.20	Volusia	Deland	7	124	\$4,237,969.27	\$34,100.00	\$4,272,069.27
Hernando	Brooksville	46	107	\$4,949,689.30	\$26,200.00	\$4,975,889.30	Washington	Chipley	3	88	\$2,943,932.85	\$19,000.00	\$2,962,932.85
Hillsborough	Plant City	30	183	\$6,890,743.93	\$34,800.00	\$6,925,543.93		<b>TOTAL</b>	<b>2,869</b>	<b>11,161</b>	<b>\$453,883,274.17</b>	<b>\$19,597,396.00</b>	<b>\$473,480,670.17</b>
Hillsborough	Tampa	58	244	\$9,769,974.97	\$36,000.00	\$9,805,974.97							
Holmes	Bonifay	15	87	\$3,299,792.87	\$32,100.00	\$3,331,892.87							
Jackson	Marianna	7	144	\$4,884,987.48	\$35,900.00	\$4,920,887.48							
Lake	Eustis	3	77	\$2,588,072.84	\$19,700.00	\$2,607,772.84							
Lake	Leesburg	3	127	\$4,205,618.36	\$28,400.00	\$4,234,018.36							
Lake	Tavares	14	-	\$452,912.75	-	\$452,912.75							
Lee	Ft. Myers	3	59	\$2,005,756.45	\$29,800.00	\$2,035,556.45							
Leon	Tallahassee	53	290	\$11,096,362.30	\$95,200.00	\$11,191,562.30							
Manatee	Bradenton	8	111	\$3,849,758.35	\$25,700.00	\$3,875,458.35							
Manatee	Palmetto	3	52	\$1,779,300.08	\$26,700.00	\$1,806,000.08							
Marion	Ocala	13	207	\$7,117,200.31	\$52,700.00	\$7,169,900.31							
Okaloosa	Crestview	5	91	\$3,105,687.41	\$31,200.00	\$3,136,887.41							
Orange	Orlando	45	384	\$13,878,540.60	\$77,200.00	\$13,955,740.60							

\*Immokalee reported with Naples

\*\*N Miami reported with Pembroke Pines

\*\*\*Depicts the total pro rata distribution of federal funds for pay and allowance, operation and maintenance, and military construction.

\*\*\*\*Includes Camp Blanding Management Trust Fund



# DEPARTMENT OF MILITARY AFFAIRS

GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS AND TRUST FUNDS

## GENERAL REVENUE APPROPRIATIONS

	APPROVED BUDGET	FY 12-13
Sal, Ret & Social Security Matching		\$6,993,017
Other Personal Services Expenses		\$44,633
Operating Capital Outlay		\$5,748,808
Replacement Vehicles		\$185,668
Information Technology		\$36,973
Legal Services Contract		\$48,437
National Guard Tuition Assistance		\$5,674
Contracted Services		\$1,781,900
Maintenance and Operations Contracts		\$785,399
About Face/Forward March		\$157,702
Worker's Compensation - SAD		\$2,000,000
Service Charge - Personnel		\$296,404
Data Processing - Services		\$40,900
		\$987
<b>Total General Revenue</b>		<b>\$18,126,502</b>

## CAMP BLANDING MANAGEMENT TRUST FUND

Sal, Ret & Social Security Matching		\$1,069,123
Other Personal Services Expenses		-
Operating Capital Outlay		\$140,000
Replacement Vehicles		-
Division of Administrative Hearings		\$13,678
Contracted Services		-
Maintenance and Operations Contracts		\$1,236
Risk Management Insurance		\$46,936
Service Charge - Personnel		\$192,016
		\$7,905
<b>Total Camp Blanding Trust Fund</b>		<b>\$1,470,894</b>

## FEDERAL GRANTS TRUST FUND

Sal, Ret & Social Security Matching		\$12,346,823
Other Personal Services Expenses		\$87,000
Operating Capital Outlay		\$13,261,833
Food Products - Youth ChalleNGe		\$557,538
Replacement Vehicles		\$450,000
Projects/Contracts/Grants - St. Petersburg College		\$746,000
Laboratory Services		\$6,600,000
Contracted Services		-
Engineering Consultants		\$7,008,929
Maintenance and Operations Contracts		\$2,400
Military Family Readiness Program		\$920,000
Risk Management Insurance		-
Service Charge - Personnel		-
		\$92,657
<b>Total Federal Grants Trust Fund</b>		<b>\$42,073,180</b>

## FEDERAL EQUITABLE SHARING - LAW ENFORCEMENT TRUST FUND

Expenses		\$305,000
Operating Capital Outlay		\$20,000
Contracted Services		\$10,000
Maintenance and Operations Contracts		\$10,000
<b>Total Fed Eq Sharing - Law Enforcement Trust Fund</b>		<b>\$525,000</b>

## CAPITAL IMPROVEMENT PROGRAM

Florida Armory Revitalization Program		\$15,000,000
Federal Grants Trust Fund		\$11,615,100
Federal Law Enforcement Trust Fund		\$229,000
<b>Total State Resources (Revenue and Trust Funds)</b>		<b>\$89,039,676</b>

# FEDERAL APPROPRIATIONS

## FEDERAL APPROPRIATIONS

	FY 2013
Military Personnel Expenses <i>(Medical Care, Yellow Ribbon, Military Funeral Honor Program, Family Centers &amp; Counseling Programs)</i>	\$6,373,474.00
Human Resources Expenses <i>(Civilian Technician and Active Guard &amp; Reserve Pay and Travel)</i>	\$131,678,055.00
Recruiting and Retention Expenses <i>(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)</i>	\$4,987,900.00
Intelligence; Strategic Plans and Policy Expenses <i>(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction &amp; Support)</i>	\$11,607,050.00
Counter Drug Expenses <i>(State Plans (Intell/DDR/RECON), Training, Substance Abuse)</i>	\$10,951,100.00
Aviation Expenses <i>(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)</i>	\$3,707,450.00
Logistics Expenses <i>(OPTEMPO-Ground (all less aircraft), Transformation/RESET)</i>	\$30,558,201.00
Construction and Facility Management Expenses <i>(Facility Maintenance, Environmental Compliance Activities, Military Construction)</i>	\$52,167,376.00
Communications and Automation Expenses <i>(Computers, Data Storage, Software Licensing, Equipment)</i>	\$4,493,20.00
Operations and Training Expenses <i>(Annual Training/Inactive Duty (IDT) Pay &amp; Allowances, Service Schools &amp; Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))</i>	\$71,818,568.00
<b>Total Florida Army National Guard</b>	<b>\$334,342,374.00</b>

Civilian Pay	\$23,869,500.00
State Agreements	\$3,017,200.00
Transportation	-
Communications / Information Technology	\$220,000.00
Real Property Maintenance	\$4,310,749.00
Recruiting & Advertising	\$69,500.00
Base Operating Support (Svc's, Travel, Supplies)	\$4,181,281.00
Fly Supply / Equipment / Aviation Fuel	\$24,007,608.00
CBRNE Enhanced Response Force Package (CERFP)	\$65,400.00
Medical	\$169,000.00
Environmental	\$154,600.00
Operation Enduring Freedom	\$660.00.00
State Partnerships Pay and Travel	\$90,000.00
Military Payroll	\$55,310,562.00
Clothing	\$179,000.00
Subsistence	\$73,000.00
Annual Training Travel	\$754,900.00
Non-Prior Service Training Travel	\$211,000.00
School Travel	\$896,700.00
Special Training Travel	\$745,900.00
AGR Permanent Change of Station	\$223,000.00
Security Forces Facility	\$332,000.00
<b>Total Florida Air National Guard</b>	<b>\$119,540,900.17</b>

<b>Total Florida Air &amp; Army National Guard</b>	<b>\$453,883,274.17</b>
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# DEPARTMENT OF MILITARY AFFAIRS

## PROPERTIES AND FACILITIES

SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE FOR BUILDINGS	LAND AREA (ACRES)	SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE FOR BUILDINGS	LAND AREA (ACRES)
Arcadia	1969	State	Deed	\$1,228,240.00	10.00	Live Oak	1959	State	Deed	\$1,358,010.00	8.50
Avon Park Ranges	1984	Federal	License	\$541,260.00	41.40	MacDill AFB - Air Guard Unit	1988	Federal	License	\$5,500,000.00	1.28
Avon Park UTES	1984	Federal	License	\$4,373,352.00	14.60	Marianna	1958	State	Deed	\$1,740,990.00	5.00
Avon Park	1971	State	Lease	\$1,330,070.00	10.00	Melbourne	1969/1998	Federal	License	\$3,782,881.00	7.00
Bartow	1974	City	Lease	\$1,810,800.00	10.00	Miami Band Lease	2006	Private	Lease	No Building	0.00
Bonifay	1954	State	Deed	\$1,105,920.00	7.00	Miami	1980	State	Deed	\$4,007,070.00	5.70
Bradenton	1971	City	Lease	\$2,484,418.00	7.15	Ocala	1985	City	Lease	\$2,318,470.00	10.02
Brooksville (Armory)	1992	County	Lease	\$2,125,008.00	14.00	Orlando - Naval Training Center	1990	Federal	License	\$3,792,928.00	6.50
Brooksville (AASF #2)	2000	-	Lease	\$20,283,554.00	4.76	Orlando	1958	City	Lease	\$3,380,010.00	5.00
Camp Blanding	1939	State	Deed	\$14,536,496.00	-	Palatka	1958	City	Lease	\$2,000,960.00	1.60
CBJTC - Ballard Armory	1984	State	Deed	\$3,175,110.00	-	Palm Coast/Flagler County	2009	City	Lease	Land Only	55.00
CBJTC - Youth ChalleNGe	1977	State	MOA	\$4,138,064.00	-	Palmetto	1963	City	Lease	\$1,416,306.00	5.00
CBJTC - Support BN	1940	State	Deed	\$243,432.00	-	Panama City	1963	State	Deed	\$2,594,388.00	5.00
CBJTC - Spec. Forces	1977	State	Deed	\$1,278,408.00	-	Pensacola - Ellyson Field	1983	County	Lease	\$5,489,430.00	14.21
CBJTC - ANG Sites	1993	Federal	License	\$19,400,000.00	-	Patrick AFB - Air Guard Unit	1950	Federal	License	\$1,344,468.00	7.10
CBJTC - ACUB	2004	State	Deed	\$13,044,550.00	8736.71	Plant City	1986	City	Lease	\$2,267,610.00	12.80
Chipley	1958	State	Deed	\$1,378,584.00	2.75	Quincy	1989	County	Lease	\$2,136,496.00	14.53
Clearwater CST	2007	State	Lease	\$202,200.00	1.00	Sanford	1938	State	Deed	\$1,099,008.00	3.00
Cocoa	1957	City	Lease	\$1,354,590.00	4.00	Sarasota	1957	State	Deed	\$2,206,890.00	2.74
Collier Co. - Airport Authority	2008	County	Lease	Land Only	4.00	St. Augustine - Lightner	2005	City	Lease	No Building	1.00
Crestview	1954	State	Deed	\$1,269,720.00	4.15	St. Augustine - C-12 Hanger	1993	County	Lease	\$1,884,749.00	2.05
Crystal River	1988	County	Lease	\$2,751,414.00	18.00	St. Augustine - Ensslin Armory	1993	State	Deed	\$7,749,320.00	18.35
Dade City	1955	State	Deed	\$1,400,340.00	1.30	St. Augustine - Counter Drug	1996	State	Deed	\$93,312.00	-
Daytona Beach	1983	City	License	\$5,068,747.00	4.00	St. Augustine - Checchi House	1983	State	Deed	\$162,000.00	-
Deland	1955	State	Deed	\$1,722,970.00	3.10	St. Augustine - Lance Armory	1957	City	Lease	\$1,643,370.00	3.00
Eustis	1954	City	Lease	\$1,680,778.00	1.60	St. Augustine - Hqs Complex	1763	State	Deed	\$6,383,010.00	6.74
Fort Myers	1955	County	Lease	\$1,370,246.00	3.63	St. Augustine - USPFO	1985	County	Lease	\$3,577,050.00	2.75
Fort Pierce	1958	City	Lease	\$2,639,868.00	5.05	St. Petersburg	1958	State	Deed	\$2,736,140.00	6.00
Fort Lauderdale	1953	County	Lease	\$2,963,004.00	5.80	Pinellas Park AFRC	2004	Federal	License	USAR Owned	58.41
Gainesville (DMA09-01)	2009	State	Lease	No Building	5.00	Starke	1967	State	Deed	\$3,042,080.00	12.00
Gainesville (Alachua County)	2008	State	Lease	Land Only	27.11	Tallahassee	1975	County	Lease	\$3,277,050.00	19.47
Haines City	1976	City	Lease	\$1,576,680.00	8.38	Tampa	1940	State	Deed	\$5,808,202.00	11.37
Miramar (Snake Creek TS)	1979	Federal	License	Land Only	321.76	Tavares	1988	County	Lease	\$1,695,260.00	10.00
Hollywood	1955	State	Deed	\$1,065,420.00	0.60	Titusville	1993	Private	Lease	\$1,559,977.00	1.00
Homestead (Air Reserve Base)	1958/1996	Federal	License	\$2,999,515.00	10.00	Wauchula	1995	State	Deed	\$2,461,850.00	8.86
Immokalee/Collier County	2009	State	Lease	Land Only	26.41	West Palm Beach - Babcock	1969/1998	Federal	License	\$5,003,766.00	3.71
Immokalee - TMI	2009	State	Lease	No Building	1.00	West Palm Beach AFRC	1982	County	Lease	\$5,410,980.00	18.77
Jacksonville - ANG Base	1968	Federal	License	\$75,729,000.00	332.00	Winter Haven	1936	City	Lease	\$1,561,608.00	3.30
Jacksonville - Cecil Fld Armory	1962	City	Lease	\$2,050,200.00	-						
Jacksonville - Cecil Fld AASF	1969	City	Lease	\$3,509,730.00	6.80						
Jacksonville - Snyder Armory	1973	City	Lease	\$3,076,750.00	24.98						
Lake City	1959	State	Deed	\$2,013,860.00	6.84						
Lake Wales	1958	City	Lease	\$2,108,500.00	6.53						
Lakeland	1974	City	Lease	\$2,030,270.00	10.00						
Leesburg	1950	State	Deed	\$1,167,840.00	2.10						
						<b>Total Facilities Value</b>				<b>\$312,715,467.00</b>	<b>82059.29</b>



## Mission:

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

## Vision:

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to excellence.

## Values:

Professionalism

Duty  
Service Before Self

Respect

Diversity  
Integrity  
Loyalty

Integrity First

Honor

Discipline

Personal Courage  
Selfless Service

Excellence

Excellence in All We Do



Florida Department of Military Affairs  
Florida National Guard