

ADJUTANT GENERAL'S
ANNUAL REPORT
FISCAL YEAR 2012



“WE MAKE **FLORIDA** STRONGER!”



FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD

Greetings

From The Adjutant General

STATE OF FLORIDA
DEPARTMENT OF MILITARY AFFAIRS

Office of the Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

31 January, 2013

The Honorable Rick Scott
Governor of Florida
The Capitol
Tallahassee, Florida 32399-0001

Dear Governor Scott:

On behalf of both the Florida National Guard and the Department of Military Affairs it is a privilege to submit the 2012 Adjutant General's Report.

Your Florida National Guard forces have now answered the call of our nation for over a decade and have mobilized more than 16,500 service members to meet our national security objectives. We also supported our state by providing security during the Republican National Convention and mobilized forces in preparation for Hurricane Isaac and Tropical Storm Debbie landfall. We also continue to serve our communities with educational programs that reach our children and help at-risk youth across the state. The Florida National Guard and Department of Military Affairs serve tirelessly to meet the needs of our citizens, even in the face of Defense budget uncertainty.

This report highlights the many achievements of your Florida National Guard and the Department of Military Affairs for the past year. It also provides insight to important initiatives, such as increasing capability and capacity at Camp Blanding Joint Training Center to attract more training customers, and repairing or replacing old facilities that are inefficient and costly to maintain, and do not contribute to the readiness of the force. Additionally, this report provides updates on many of our programs that make our communities stronger.



This edition contains a summary of both state and federal appropriated funding expenditures along with information regarding the agency's financial stewardship.

Our commitment to Florida's National Guard heritage -- to serve and protect our citizens -- is a proud one, dating back more than 447 years. Our forefathers envisioned a community-based force serving both the state and nation. Today, we bring that vision to fruition as an efficient, effective, and continuously improving operational force that makes Florida Stronger.

We remain "always ready.....always there."

Sincerely,

A handwritten signature in black ink that reads "Emmett R. Titshaw Jr." The signature is written in a cursive style.

EMMETT R. TITSHAW JR.
Major General
Florida National Guard
The Adjutant General



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The Department of

MILITARY AFFAIRS

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including more than 2,200 full-time military personnel, and more than 350 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the Department, is specifically tasked with ensuring (1) the readiness of the Florida National Guard, (2) its response in times of disaster, and (3) assistance to Floridians at risk.

Tracing its militia-heritage back to the 1560s when the Spanish founded St. Augustine, the Florida National Guard roots have extended into our communities for more than 447 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.

- To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.
- The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

P.R.I.D.E.

Professionalism (Duty, Service Before Self)

Respect (Diversity)

Integrity (Loyalty, Integrity First, Honor)

Discipline (Personal Courage, Selfless Service)

Excellence (Excellence in All We Do)

Strengthening Our

STATE & NATION

The Florida National Guard has a proud history of service to our nation and state.

Since Sept. 11, 2001, we have deployed more than 16,500 Soldiers and Airmen in support of Operations Iraqi Freedom, New Dawn, Noble Eagle and Enduring Freedom. Many Guard members have deployed multiple times. Our continued participation in global and domestic missions has resulted in historically high levels of readiness in training, and unprecedented agility and adaptability to meet future challenges. We are able to maintain our capabilities at a fraction of the cost of our active duty force, and proudly stand ready to answer the call when needed.

Florida Guard Soldiers and Airmen are here... in our state... in our communities...



Building Armories

BUILDING READINESS



Increased deployments over the past decade have produced better-trained and equipped Florida National Guardsmen, capable of responding to missions at home and abroad.

However, the FLNG armory infrastructure has not kept pace with this operational transformation. The armories that support these Guardsmen are decades behind in modernization, some have not been modernized since the mid-1960s and 1970s.

Armories need to modernize in order to adequately support our National Guard force. Many current armories are located in flood zones or storm surge areas; this affects units' ability to respond locally to disasters.



Our military units and personnel support our state, nation and Florida communities. The Armory of the Future (AOF) strategic initiative can help us succeed in those missions.

ARMORY OF THE FUTURE

This initiative includes an assessment of the FLNG armory infrastructure system. Based on the data collected from the Installation Status Report (ISR), Commander's assessment, subject matter experts in facilities, force protection and demographics analysis, the organization can make modernization and renovation decisions.

The AOF strategic initiative produced a plan to maintain, renovate, or replace existing Florida National Guard facilities. Based on the age and condition of our facilities – and the requirement for modernization and restoration – our federal military construction budget requirement for infrastructure is estimated at \$25 million per year for the next 30 years.

WHAT CAN YOU DO TO HELP?

The Florida National Guard needs congressional advocacy for Military Construction (MILCON) funding for new armory construction. This will bring a residual annual average of over \$8 million in economic benefit to each Florida community where these armories are built.

The Florida National Guard needs access to suitable land for new armories in communities where Guardsmen live and work. They must be able to effectively respond to disasters. As land becomes available for use, consider the Florida National Guard.

Florida is leading the way in armory renovations and sustainment due to Florida Armory Revitalization Program (FARP) funding. This program provides a “bridge” of state funding to keep armories safe and serviceable, while waiting for adequate levels of MILCON funding from the federal government to either replace or fully renovate a facility. Continuing to fund FARP is critical to FLNG's ability to sustain our armories. Add Florida projects to the Future Years Defense Program (FYDP).

STRONG COMMUNITY

Make Florida a priority in the federal budget; we have deployed more than 16,500 Guardsmen in support of operations since 9/11. Visit our armories. Encourage local, state and federal leaders to build new facilities where needed and rebuild those not meeting today's requirements.

The foundation of this organization's ability to train and deploy Guardsmen is its infrastructure of armories throughout the state.

BUILDING ARMORIES = BUILDING READINESS

Since 1936 the Winter Haven armory has been a home to the Florida Army National Guard. Standing on a corner of two busy downtown streets, the stately building is a visible part of the central Florida community.

So when a volunteer from a local church offered to help beautify the armory's exterior, Sgt. 1st Class Casey Ducharme of Bravo Battery, 2nd Battalion, 116th Field Artillery Regiment, took her up on the offer. The concrete barriers in front of the building were replaced with a decorative fence, and a flower bed – complete with rocks, evergreens, rosebushes and seasonal plants – was placed into the landscaping.

"We are very visible."

Ducharme said this cooperation with the local community shows how important the appearance of his National Guard facility is to Winter Haven.

"We are very visible, being on a main street," said Ducharme. "Just taking care of the front of a building shows pride in the organization... People stop at this light all the time and they sit and stare at this armory."

Ducharme, like many Florida National Guard members, understand that these facilities need continual upkeep to remain functional and relevant in our communities.

"You have to be good stewards of taxpayer money," he said.



Strengthening

FLORIDA'S WORK FORCE

Unemployment among our Soldiers and Airmen reached a critical peak of 38 percent in 2010 when the Soldiers of the 53rd Infantry Brigade Combat Team, our largest formation, returned from deployment. In response, the Florida Guard Family Career Connection was formed in 2011 to help Florida Guardsmen and their Families find meaningful employment.

The program is already showing signs of success. Over the past year, the unemployment rate for Florida Guardsmen decreased from 10.8 percent in January 2012 to 6.3 percent in November 2012.

With a motto of “Let’s keep our Florida Guard Family working in Florida,” Maj. Gen. Emmett R. Titshaw, the Adjutant General of Florida, challenged the Florida Guard Family Career Connection to find employers in Florida who are interested in hiring National Guardsmen so that our service members do not have to look for work outside our state.

The success of the program stems from the collaborative effort of local, state and federal elected officials, the Florida National Guard Battalion Career Counselors (BCC), the Employer Support of the Guard and Reserve (ESGR) program, the Yellow Ribbon Reintegration Program, the State of Florida Department of Economic Opportunity’s One-Stop Career Centers and the support of statewide military-friendly employers.

The Florida Guard Family Career Connection has identified more than 55 local, regional and statewide military-friendly employers committed to hiring our Guardsmen and their Families.

Many employers recognize the value of hiring a service member. Our Guard members are trained leaders who take initiative and exercise personal responsibility; they are motivated, disciplined, physically fit and drug-free.

The Florida Guard Family Career Connection is also working to help Guardsmen recognize those employers who go above and beyond to support our Guardsmen in cooperation with the Employer Support of the Guard and Reserve program.

In 2012, the Florida Guard Family Career Connection became one of the founding members of the Jacksonville Military Veterans Coalition, facilitating career, business and education opportunities for Jacksonville area service members and veterans.



STRONG CAREERS

Through a partnership with the Department of Economic Opportunity and their Veteran representatives, the Florida Guard Family Career Connection hosts hiring events throughout the state. The program held 10 hiring events throughout the state in 2012 and has seven events planned for the first quarter of 2013.

“Let’s keep our Florida Guard Family working in Florida.”

With the support of Florida Governor Rick Scott, all Florida National Guard members are eligible to receive “Veterans” treatment at all DEO/One-Stop Career Centers throughout Florida regardless of their status.

Because of its success, the Florida Guard Family Career Connection is becoming a model for other states battling similar issues with unemployment.



Penny Justice is the State Program Coordinator and ESGR Area Chair for Northeast Florida, a position that follows a long history of working with civilian employers to connect people with jobs. Justice spent the past 20 years establishing successful recruiting businesses throughout the Southeast.

“When I was contacted about the position, I felt like all my work I had done previously prepared me for this job,” said Justice.

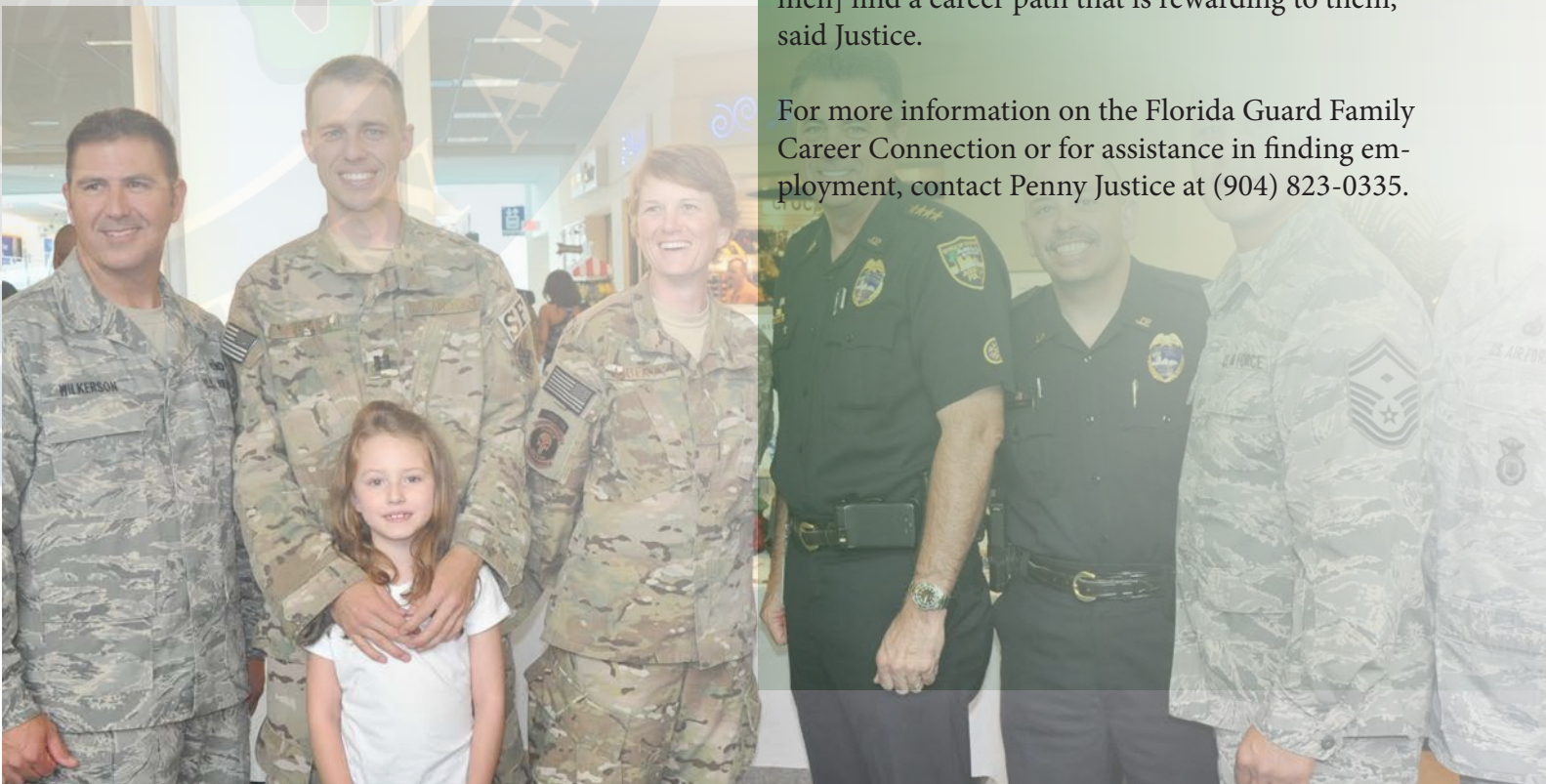
Justice also has an extensive background with the Florida Employer Support of the Guard and Reserve program, which named her the 2010-2011 Employers Outreach Representative of the Year. It’s this work with the military and growing up with a father who also served that gives her a better understanding of how to work within a military environment.

“Coming into the military environment, I’m glad I had those experiences so I wasn’t overwhelmed with the culture,” said Justice.

Justice feels at home working with the Florida Guard Family Career Connection team.

“I have a heartfelt commitment to this goal and I’m determined to make a difference and help [Guardsmen] find a career path that is rewarding to them,” said Justice.

For more information on the Florida Guard Family Career Connection or for assistance in finding employment, contact Penny Justice at (904) 823-0335.



Florida's Youth ChalleNGe Academy

FOSTERING EDUCATION



The Florida National Guard supports education efforts through several programs designed to improve the lives of Florida's youth.

The Florida Youth ChalleNGe Academy is a cooperative effort between the Florida Department of Education, the Florida Department of Juvenile Justice, the Florida Department of Children and Families, the Clay County School District and the Florida Department of Military Affairs.

The first phase of the academy is a five-and-a-half month residential program at Camp Blanding Joint Training Center in Starke, Fla., where cadets pursue academics in a disciplined and motivational environment. The program also emphasizes leadership, health, community service, life skills, job skills, physical fitness and citizenship.

“Making the next generation of Floridians academically, physically and mentally stronger.”

The second portion of the program is a 12-month post-residential phase in which the cadet maintains a placement in a school, a job or the military. Cadets are paired with mentors who maintain contact and provide support to the cadet throughout the post-residential phase. The Florida Youth ChalleNGe Academy maintains a contact rate of more than 90 percent with cadets after they leave the program. Since the Academy opened in 2001, 3,044 cadets from 60 of Florida's 67 counties have graduated from the program.



STRONG FUTURE



Tallahassee native Joseph Carrin was a smart kid who wasn't living up to his potential. His father said he wasn't motivated in school and got involved with the wrong crowd.

"I was more concerned with having fun and doing what I felt like at the moment than looking towards the future," Joseph said.

Joseph realized the direction his life was headed and made the decision to come to the Florida Youth ChalleNGe Academy to become a better person. Although he struggled at first with the structure of the program, he was determined to stick it out. Joseph applied himself in the program and earned the honor of being valedictorian of Class 23.

"It's one of the most exciting days of my life because I've lived this with Joe every step of the way," said Joseph's father Patrick Carrin, at his son's graduation.

After more than five months at Camp Blanding, Joseph emerged with a new outlook and a plan for his future.

"I've already accomplished so much and I feel like now I actually have a future ahead of me," said Joseph.

The "About Face!" program is sponsored by the Florida National Guard and facilitated through a privately contracted company to provide in-school students with key academic and life skills instruction. The "Forward March!" program, also sponsored by the Florida National Guard and facilitated through a private contract, provides young adults with work-readiness instruction to prepare them for success in the workplace.

The Florida Counterdrug Civil Operations Program educates youth through the Youth Leader and Night Vision programs. The Youth Leader program teaches leadership to youth using the Army Core Values, stressing teamwork, communication and problem solving. The Night Vision program educates youth on substance abuse and the effects of drugs on the body.

Because of these programs, we are making the next generation of Floridians academically, physically and mentally stronger.



Camp Blanding Joint Training Center



Camp Blanding Joint Training Center (CBJTC) near Starke is the National Guard's premier training site in North-Central Florida. The 73,000-acre post provides resources to enhance joint, interagency, and multi-national training in support of our nation, state and communities.

Quality customer service is provided to a wide range of customers, including - but not limited to - all components of the U.S. military, international forces, federal and state law enforcement agencies, and numerous other agencies. Camp Blanding is committed to and capable of supporting both federal and state missions, utilizing state and federal funds. The post continually searches for new ways to improve existing facilities, create new ranges, and construct building to better support the needs of its customers. The camp strives to be an integral part of the local communities and supplies nearly 900 full and part-time jobs.

Named after former Adjutant General of Florida Maj. Gen. Albert Hazen Blanding, the post has been an important training site for our military members since World War II.

Camp Blanding hosted the Florida and Georgia National Guards as part of a joint exercise simulating a "weapons of mass destruction" incident, training Guard members on how to save lives and ease human suffering during disasters.

Camp Blanding will be the premier regional training center employing innovative practices and evolving technologies.

Camp Blanding was open 313 days in FY 12 for training; on average the typical reserve component training site is only open 173 per year for training, and a typical active component training site averages only 242 days of training per year.



STRONG PARTNERSHIPS

Their official names were "160" and "161." But the words used most frequently to describe them were "too cute."

They were two 6-pound, male black bear cubs born in early 2012 at Camp Blanding Joint Training Center. When Florida Fish and Wildlife Conservation Commission (FWC) biologists examined the cubs they noted that these were the first documented bears born on the post, and indicative of a healthy bear population.

The bears were fitted with radio collars as part of an ongoing project to see if bears at the post are migrating through Camp Blanding between large bear populations in the Ocala National Forest and the Osceola National Forest.

According to Camp Blanding Environmental Manager Paul Catlett, a robust bear population on the post could mean the habitat there is strong and healthy, and that Camp Blanding officials are acting as "good stewards" of the land in north-central Florida.

"As a land manager I want to know that we're doing the right things; that we're having a positive influence," he said.

FWC biologists believe the bears pass regularly through Camp Blanding due to their penchant for the thick bottomland hardwood and well-preserved swampy areas of the post.

Fiscal Year 2012

BY THE NUMBERS

238 ORGANIZATIONS
TRAINED:

- 142 ARMY
- 17 NAVY
- 5 AIR FORCE
- 14 MARINE CORPS
- 1 COAST GUARD
- 12 LAW ENFORCEMENT AGENCIES
- 45 NON-DOD AGENCIES
- 2 JOINT FORCES

AVAILABLE RESOURCES:

- 55,000 ACRES FOR MANEUVER TRAINING
- DROP ZONES AND AIR ASSAULT STRIP
- OVER 50 LIVE FIRE RANGES
- ENGAGEMENT SIMULATION VENUES
- 60+ HELICOPTER LANDING ZONES
- URBAN TERRAIN TRAINING FACILITY
- WATERBORNE TRAINING AREAS
- RUBBLE & TUNNEL TRAINERS



Department of Military Affairs/Florida National Guard

SENIOR LEADERS

Maj. Gen. Emmett R. Titshaw Jr.
Department of Military Affairs
The Adjutant General of Florida



The Adjutant General serves as the Governor's senior military advisor, as Director of the Florida Department of Military Affairs, and as Commander of the Florida National Guard. The Department headquarters is co-located with the Florida National Guard Joint Force Headquarters at St. Francis Barracks in St. Augustine, Fla. The Department executes command and control of National Guard units and other military formations committed to homeland security and homeland defense, exercising a broad range of planning, preparation and oversight responsibilities for domestic operations.

Maj. Gen. James D. Tyre
Florida Army National Guard
Assistant Adjutant General – Army
Commander, Florida Army National Guard

The Commander of the Florida Army National Guard is responsible for every aspect of readiness for Soldiers, their equipment and their families. Florida's Army has defended our state since 1565, and today operates the most advanced military equipment, deploying around the world to support our nation's security interests. Additionally, the Florida Army National Guard remains ready at all times to respond to disasters in our state, and contribute to the betterment of our communities.



Brig. Gen. Robert M. Branyon
Florida Air National Guard
Commander

The Commander of the Florida Air National Guard is responsible for every aspect of readiness for Airmen, their equipment and their Families. The Florida Air National Guard consists of an aircraft fighter wing and seven geographically separated units that directly support homeland defense, Air Expeditionary Force rotations and contingency operations around the world. Additionally, the Florida Air National Guard remains ready at all times to respond to disasters in our state, and support our local communities.

Brig. Gen. James Eifert
Florida Air National Guard
Assistant Adjutant General-Air

The Assistant Adjutant General – Air directly supports the Commander, Florida Air National Guard, to ensure the day-to-day mission readiness, operations and administration of a force of over 2,000 Air Guard personnel. The Florida Air National Guard remains ready, at all times, to provide for the security of the nation, to protect our citizens and state and local communities in times of disaster, and to support programs that add value to the state and nation.



ARMY NATIONAL GUARD

Land Component Commander

Brig. Gen. Richard Gallant

Camp Blanding Joint Training Center

Mission: To provide command and control for Camp Blanding and subordinate units, as well as additional units that may be assigned at future dates. The Land Component Commander serves as the Adjutant General's principal advisor concerning training, readiness and operations at Camp Blanding, and also functions as the Joint Task Force Commander, when selected, for domestic response situations or National Special Security Events (NSSE).

83rd Troop Command

Brig. Gen. Michael Calhoun, Commander

Tallahassee, Florida

Mission: To provide command and control over designated units within Florida during peacetime. The command ensures that all units under its responsibility are trained, equipped, and prepared to deploy in support of federal and state missions.

53rd Infantry Brigade Combat Team (IBCT)

Col. Mike Canzoneri, Commander

Pinellas Park, Florida

Mission: To conduct combat operations as an infantry brigade combat team. The 53rd IBCT is an essential component of the reserve structure that serves as a strategic hedge in the scenario of two major regional conflicts. It can perform a variety of functions - reinforcement, backfill, or augmentation of active component combat formations.

164th Air Defense Artillery Brigade

Col. Matthew Hearon, Commander

Orlando, Florida

Mission: To provide command and control over one to five general support reinforcing field artillery battalions or target acquisition batteries. The 164th also has military police, transportation and air defense battalions assigned to it.



50th Regional Support Group

Col. Valeria Gonzalez-Kerr, Commander

Homestead, Florida

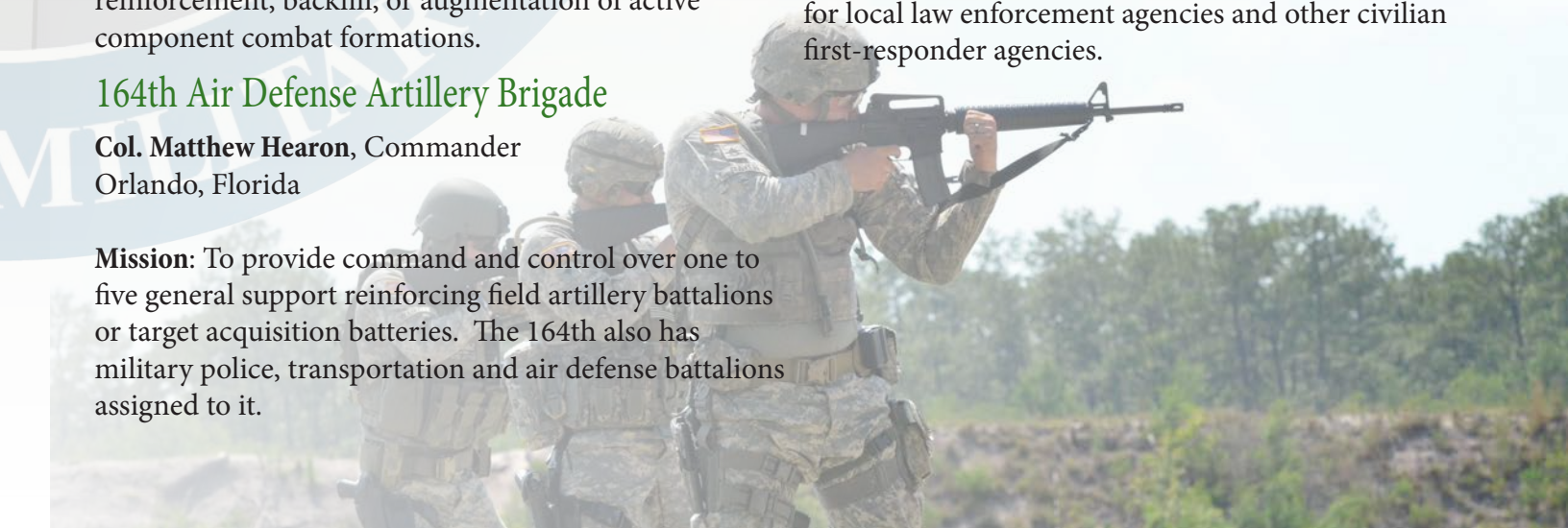
Mission: To provide combat service support to units assigned to or passing through its area of responsibility and command and control for various assigned units. It is also responsible for physical security and rear area force protection activities.

Camp Blanding Joint Training Center

Col. R. Dwayne Jarriel, Commander

Starke, Florida

Mission: To provide a world-class site where active, National Guard and Army Reserve forces can train varying-size units from squad/section to separate infantry and artillery brigades. Facilities exist to conduct: individual and crew-served weapons qualifications; field training exercises; live-fire exercises; navigation; maneuver training; special operations training; airborne and amphibious operations. The center also provides tactical training opportunities for local law enforcement agencies and other civilian first-responder agencies.



AIR NATIONAL GUARD



125th Fighter Wing

Col. Brian Simpler, Commander
Jacksonville

Mission: To provide mission-ready Airmen and equipment to combatant commanders in support of operations worldwide. To protect life and property, preserve peace, order and public safety at home.

202nd REDHORSE Squadron

Brig. Gen. James Eifert, Acting Commander
Camp Blanding Joint Training Center

Mission: To provide a highly mobile, rapidly deployable civil engineering response force. The unit performs heavy damage repair and recovery of critical Air Force facilities and utility systems following enemy attack or natural disaster.

101st Air Operations Group

Col. John Ferry, Commander
Tyndall Air Force Base

Mission: To provide aerospace warning and control of air and space forces in the continental United States. Plans, directs, and assesses air and space operations for the North American Aerospace Defense Command (NORAD) and the United States Northern Command, (NORTHCOM). Directs all defensive counter-air activities and manages strategic air and homeland security air defense forces.

Detachment 1, HQs Florida ANG

Col. David Silva, Commander
Tyndall Air Force Base

Mission: To provide world-class instructor pilots to support the 325th Fighter Wing mission of training F-22 and F-35A pilots for the United States Air Force.

Detachment 1, 125th Fighter Wing

Lt. Col. James Spooner, Commander
Homestead

Mission: To perform the continental United States air-sovereignty mission by maintaining F-15C Eagles on continuous 24-hour air defense ready alert status at Homestead Air Reserve Base.

290th Joint Communications Support Squadron

Lt. Col. Daren Van Aulen, Commander
MacDill Air Force Base

Mission: To provide Chairman of the Joint Chiefs of Staff-directed, globally deployable en-route and early-entry communications support to Joint Task Forces, Joint Special Operations, Unified Commands, defense agencies, non-defense agencies, and foreign governments in support of U.S national security objectives during times of crisis, war crisis, war and natural disaster recovery.

114th Range Operations Squadron

Lt. Col. John Malpass, Commander
Patrick Air Force Base

Mission: to provide critical space launch range safety and instrumentation support to the 45th Operations Group during all launches from Cape Canaveral AFS/Kennedy Space Center. The unit also operates and maintains the Transportable Command and Telemetry System (TCATS), a highly deployable telemetry and mobile range safety system under Air Force Space Command's weapon systems arsenal. Lastly, they are available for state contingencies (hurricanes, floods, fires, domestic response, etc.)

159th Weather Flight & 131st Training Flight

Lt. Col. John Waltbillig, Commander and Commandant
Camp Blanding Joint Training Center

Missions: To provide wartime-ready, professional weather teams that deliver the highest quality meteorological services for national, state and local missions supporting the Joint Total Force. To provide training, support and expertise to Air National Guard weather personnel; provide the foundation and core training to enable graduates to become certified weapon systems deployable for any mission, federal or state.

The Department of Military Affairs

FINANCIAL IMPACT

The economic impact the Department of Military Affairs (DMA) / Florida National Guard and their families have on the communities of Florida is substantial. With more than 12,000 uniformed service-members and over 350 state employees, our organization adds value across Florida.

ECONOMIC BENEFIT

The funds provided for the Department's personnel, equipment, armories, and training flow throughout Florida's economy – touching everything from the tourism industry to the real estate market. In federal Fiscal Year 2012, the Florida National Guard was responsible for a federal budget of more than \$496 million. When considering the trickle-down effect of expenditures, those federal funds actually have an economic impact exceeding \$1.17 billion. The residence of a National Guard armory within a community is a great economic benefit.

FISCAL DISCIPLINE

The Department of Military Affairs and the Florida National Guard continue to positively affect our citizens and state. It is our duty to be good stewards of the funds entrusted to us. From our organization's advisory and oversight committees, to our embracing a continuous process improvement practice, we are determined to make the best use of every dollar. In short, we must become more efficient and fiscally disciplined.



EFFICIENCY

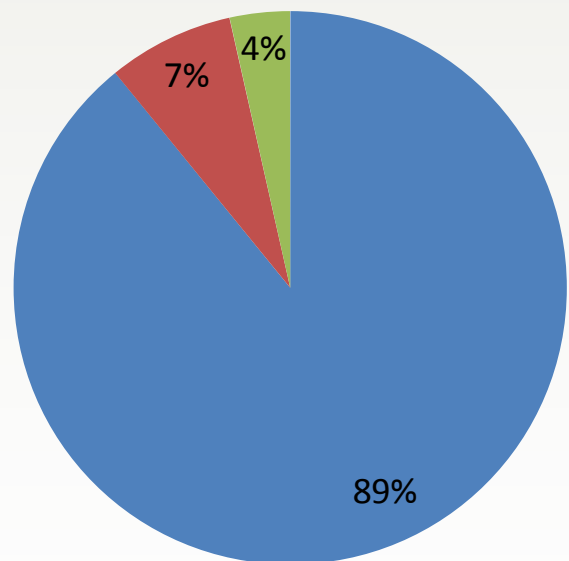
Efficiency and quality are part of the very fabric of our Guard Family. As resources are adjusted to account for reduced revenue, we employ due diligence to ensure the services and support we provide to the citizens of Florida are not lessened.

ECONOMIC IMPACT 2012

\$1.17 billion*

*Using a generally accepted figure of 2.28 for the "multiplier effect."

Actual Cash Impact: \$514 million



■ Federal Grants \$37.9 million ■ Federal Revenue \$458.6 million ■ State Revenue \$18.1 million

ECONOMIC IMPACT

CITY	COUNTY	FULL TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto	3	70	\$2,475,482.16	\$8,700.00	\$2,484,182.16
Avon Park	Polk	14	51	\$2,204,196.45	\$9,700.00	\$2,213,896.45
Bartow	Polk	3	89	\$3,119,785.74	\$29,100.00	\$3,148,885.74
Boco Raton	Palm Beach	1		\$33,910.71		\$33,910.71
Bonifay	Holmes	12	78	\$3,051,964.31	\$20,100.00	\$3,072,064.31
Bradenton	Manatee	7	131	\$4,679,678.61	\$18,200.00	\$4,697,878.61
Brandon	Hillsborough	3		\$101,732.14		\$101,732.14
Brooksville	Hernando	48	96	\$4,883,142.90	\$24,900.00	\$4,908,042.90
Camp Blanding	Clay	293	902	\$40,523,303.92	\$141,400.00	\$40,664,703.92
Chipley	Washington	2	78	\$2,712,857.17	\$30,800.00	\$2,743,657.17
Clearwater	Pinellas	18	18	\$1,220,785.72		\$1,220,785.72
Cocoa	Brevard	23	214	\$8,036,839.36	\$23,000.00	\$8,059,839.36
Coral Springs	Broward	2		\$67,821.43		\$67,821.43
Crestview	Okaloosa	5	125	\$4,408,392.90	\$28,900.00	\$4,437,292.90
Crystal River	Citrus	11	137	\$5,018,785.76	\$35,200.00	\$5,053,985.76
Dade City	Pasco	3	102	\$3,560,625.03	\$19,500.00	\$3,580,125.03
Daytona Beach	Volusia	17	183	\$6,782,142.92	\$24,900.00	\$6,807,042.92
Deland	Volusia	7	111	\$4,001,464.32	\$24,900.00	\$4,026,364.32
Eustis	Lake	3	84	\$2,950,232.17	\$22,900.00	\$2,973,132.17
Ft. Lauderdale	Broward	6	173	\$6,070,017.91	\$50,800.00	\$6,120,817.91
Ft. Myers	Lee	5	70	\$2,543,303.59	\$25,000.00	\$2,568,303.59
Ft. Pierce	St. Lucie	4	153	\$5,323,982.19	\$34,500.00	\$5,358,482.19
Gainesville	Alachua	8	133	\$4,781,410.76	\$19,400.00	\$4,800,810.76
Haines City	Polk	38	4	\$1,424,250.01	\$41,100.00	\$1,465,350.01
Hollywood	Broward	3	135	\$4,679,678.61	\$17,400.00	\$4,697,078.61
Homestead	Dade	40	130	\$5,764,821.48	\$15,900.00	\$5,780,721.48
Jacksonville	Duval	576	1297	\$63,514,768.61	\$208,700.00	\$63,723,468.61
Lake City	Columbia	15	66	\$2,746,767.88	\$31,200.00	\$2,777,967.88
Lakeland	Polk	14	94	\$3,662,357.17	\$23,900.00	\$3,686,247.17
Lake Wales	Polk	5	214	\$7,426,446.49	\$28,900.00	\$7,455,346.49
Leesburg	Lake	3	133	\$4,611,857.18	\$26,900.00	\$4,638,757.18
Live Oak	Suwannee	7	154	\$5,459,625.05	\$16,800.00	\$5,476,425.05
Marianna	Jackson	5	128	\$4,510,125.04	\$36,300.00	\$4,546,425.04
Melbourne	Brevard	6	165	\$5,798,732.19	\$24,503.96	\$5,823,236.15
Miami	Dade	57	648	\$23,907,053.78	\$94,680.23	\$24,001,734.01
*Naples	Collier	4	145	\$5,052,696.47	\$12,700.00	\$5,065,396.47

*Immokalee reported with Naples

**N Miami reported with Pembroke Pines

***Depicts the total pro rata distribution of federal funds for pay and allowance, operation and maintenance, and military construction.

FISCAL YEAR 2012

CITY	COUNTY	FULL TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Ocala	Marion	8	208	\$7,324,414.35	\$41,800.00	\$7,366,514.35
Orlando	Orange	49	514	\$19,091,732.31	\$66,700.00	\$19,158,432.31
Palatka	Putnam	6	63	\$2,339,839.31	\$25,600.00	\$2,365,439.31
Palmetto	Manatee	4	42	\$1,559,892.87	\$33,200.00	\$1,593,092.87
Panama City	Bay	285	187	\$16,005,857.28	\$51,000.00	\$16,056,857.28
**Pembroke Pines	Broward	4	42	\$1,559,892.87	\$9,000.00	\$1,568,892.87
Pensacola	Escambia	18	203	\$7,494,267.92	\$50,700.00	\$7,544,967.92
Pinellas Park	Pinellas	64	728	\$26,857,285.95	\$55,000.00	\$26,912,285.95
Plant City	Hillsborough	26	172	\$6,714,321.49	\$30,800.00	\$6,745,121.49
Quincy	Gadsden	4	185	\$6,409,125.06	\$33,000.00	\$6,442,125.06
St. Augustine	St. Johns	348	717	\$36,114,911.03	\$16,169,889.81	\$52,284,800.84
St. Petersburg	Pinellas	16	160	\$5,968,285.77	\$41,000.00	\$6,009,285.77
Sanford	Seminole	4	135	\$4,713,589.33	\$22,200.00	\$4,735,789.33
Sarasota	Sarasota	33	145	\$6,036,107.20	\$38,600.00	\$6,074,707.20
Starke	Bradford	53	358	\$13,937,303.69	\$28,000.00	\$13,965,303.69
Tallahassee	Leon	47	247	\$9,969,750.09	\$65,000.00	\$10,034,750.09
Tampa	Hillsborough	55	259	\$10,647,964.38	\$25,000.00	\$10,672,964.38
Temple Terrace	Hillsborough	1		\$33,910.71		\$33,910.71
Titusville	Brevard	9		\$305,196.43		\$305,196.43
Tavares	Lake	15		\$508,660.72		\$508,660.72
Wauchula	Hardee	5	70	\$2,543,303.59	\$29,300.00	\$2,572,603.59
West Palm Beach	Palm Beach	39	320	\$12,173,946.53	\$84,900.00	\$12,258,846.53
Winter Haven	Polk	5	89	\$3,187,607.17	\$25,900.00	\$3,213,507.17

TOTAL	2,369	11,155	\$458,608,504	\$18,097,474	\$476,705,978
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The Department of Military Affairs

GENERAL REVENUE APPROPRIATIONS

APPROVED BUDGET

FY 11-12

Sal, Ret & Social Security Matching	\$6,884,227
Other Personal Services	\$54,533
Expenses	\$5,620,295
Operating Capital Outlay	\$195,936
Replacement Vehicles	\$40,000
Information Technology	\$25,000
Legal Service Contract	\$5,000
National Guard Tuition Assistance	\$1,781,900
Contracted Services	\$806,850
Maintenance & Operations Contracts	\$193,000
About Face/ Forward March	\$2,000,000
Risk Management Insurance	\$211,423
Worker's Compensation - SAD	\$238,576
Service Charge- Personnel	\$40,734
TOTAL GENERAL REVENUE	\$18,097,474

CAMP BLANDING MANAGEMENT TRUST FUND

Sal, Ret & Social Security Matching	\$1,063,821
Other Personal Services	\$18,172
Expenses	\$90,000
Operating Capital Outlay	-
Replacement Vehicles	\$113,678
Division of Administrative Hearings	-
Contracted Services	\$25,000
Maintenance and Operations Contracts	\$25,000
Risk Management Insurance	\$191,943
Service Charge - Personnel	\$7,873
TOTAL CAMP BLANDING TRUST FUND	\$1,535,487

FEDERAL GRANTS TRUST

Sal, Ret & Social Security Matching	\$10,081,660
Other Personal Services	\$87,000
Expenses	\$12,129,057
Operating Capital Outlay	\$385,987
Food Products - Youth ChalleNGe	\$450,000
Replacement Vehicles	\$100,000
Projects/Contracts/Grants - St. Petersburg College	\$6,600,000
Laboratory Services	\$70,000
Contracted Services	\$6,980,000
Engineering Consultants	\$30,000
Maintenance and Operations Contracts	\$920,000
Military Family Readiness Program	-
Risk Management Insurance	-
Service Charge - Personnel	\$83,738
TOTAL FEDERAL GRANTS TRUST FUND	\$37,917,442

FEDERAL EQUITABLE SHARING- LAW ENFORCEMENT TRUST FUND

Expenses	\$305,000
Operating Capital Outlay	\$200,000
Contracted Services	\$10,000
Maintenance & Operations Contracts	\$10,000
TOTAL FED EQ SHARING- LAW ENFORCEMENT TRUST FUND	\$525,000

CAPITAL IMPROVEMENT PROGRAM

Florida Armory Revitalization Programs	\$15,000,000
Federal Grants Trust Fund	\$4,244,000
Federal Law Enforcement Trust Fund	\$200,000

TOTAL STATE RESOURCES (REVENUE & TRUST FUNDS)

\$77,519,403

Federal Appropriations

FY 2012

BENEFICIAL PROGRAMS

Military Personnel Expenses (Medical Care, Yellow Ribbon, Military Funeral Honor Program, Family Centers & Counseling Programs)	\$6,268,850.00
Human Resources Expenses (Civilian Technician and Active Guard & Reserve Pay and Travel)	\$131,376,828.00
Recruiting and Retention Expenses (New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	\$5,530,800.00
Intelligence; Strategic Plans and Policy Expenses (Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	\$9,779,300.00
Counter Drug Expenses (State Plans (Intel/DDR/RECON), Training, Substance Abuse)	\$13,734,900.00
Aviation Expenses (OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	\$2,360,300.00
Logistics Expenses (OPTEMPO-Ground (all less aircraft), Transformation/RESET)	\$29,644,902.00
Construction and Facility Management Expenses (Facility Maintenance, Environmental Compliance Activities, Military Construction)	\$33,589,549.00
Communications and Automation Expenses (Computers, Data Storage, Software Licensing, Equipment)	\$5,139,300.00
Operations and Training Expenses (Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	\$77,606,737

TOTAL FLORIDA ARMY NATIONAL GUARD \$315,031,466.00

Civilian Pay	\$26,063,341.00
State Agreements	\$2,117,154.00
Transportation	\$224,402.00
Communications / Information Technology	\$844,584.00
Real Property Maintenance	\$4,490,595.00
Recruiting & Advertising	\$400,144.00
Base Operating Support (Svcs, Travel, Supplies)	\$7,395,514.00
Fly Supply / Equipment / Aviation Fuel	\$24,681,312.00
CBRNE Enhanced Response Force Package (CERFP)	\$65,084.00
Medical	\$186,063.00
Environmental	\$54,871.00
Counter Drug Programs	\$8,000.00
Global War on Terrorism	\$55,099.00
Operation Noble Eagle	\$29,647.00
Operation Enduring Freedom	\$473,579.00
State Partnerships	\$20,119.00
Military Payroll	\$72,587,796.00
Clothing	\$137,017.00
Subsistence	\$94,507.00
Annual Training Travel	\$925,180.00
Non-Prior Service Training Travel	\$132,180.00
School Travel	\$870,957.00
Special Training Travel	\$643,624.00
Counter Drug Travel	\$75,533.00
AGR Permanent Change of Station	\$156,737.00
Security Forces Facility	\$843,999.00

TOTAL FLORIDA AIR NATIONAL GUARD \$143,577,038.00

TOTAL FLORIDA AIR & ARMY NATIONAL GUARD \$458,608,504.00

The Department of Military Affairs

PROPERTIES & FACILITIES

SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE OF BUILDINGS	LAND AREA (ACRES)
Arcadia	1969	State	Deed	\$1,228,240.00	10.00
Avon Park Ranges	1984	Federal	License**	\$541,260.00	41.40
Avon Park UTES	1984	Federal	License**	\$4,373,352.00	14.60
Avon Park	1971	State	Lease	\$1,330,070.00	10.00
Bartow	1974	City	Lease	\$1,810,800.00	10.00
Bonifay	1954	State	Deed	\$1,105,920.00	7.00
Bradenton	1971	City	Lease	\$2,484,418.00	7.15
Brooksville (Armory)	1992	County	Lease	\$2,125,008.00	14.00
Brooksville (AASF #2)	2000		Lease**	\$20,283,554.00	4.76
Camp Blanding	1939	State	Deed	\$14,536,496.00	73000.00
CBJTC - Bullard Armory	1984	State	Deed	\$3,175,110.00	
CBJTC - Youth ChalleNGe	1977	State	MOA	\$4,138,064.00	
CBJTC - Support BN	1940	State	Deed	\$243,432.00	
CBJTC - Spec. Forces	1977	State	Deed**	\$1,278,408.00	
CBJTC - Air Nat'l Guard Sites	1993	Federal	License**	\$19,400,000.00	
CBJTC - ACUB	2004	State	Deed	\$13,044,550.00	8736.71
Chipley	1958	State	Deed	\$1,378,584.00	3.00
Clearwater CST	2007	State	Lease	\$202,200.00	1.00
Cocoa	1957	City	Lease	\$1,354,590.00	4.00
Collier Co. Airport Authority	2008	County	Lease	No Building	4.00
Crestview	1954	State	Deed	\$1,269,720.00	4.15
Crystal River	1988	County	Lease	\$2,751,414.00	18.00
Dade City	1955	State	Deed	\$1,400,340.00	1.30
Daytona Beach	1983	City	License**	\$5,068,747.00	4.00
Deland	1955	State	Deed	\$1,722,970.00	3.10
Eustis	1954	City	Lease	\$1,680,778.00	1.60
Fort Myers	1955	County	Lease	\$1,370,246.00	3.63
Fort Pierce	1958	City	Lease	\$2,639,868.00	5.05
Fort Lauderdale	1953	County	Lease	\$2,963,004.00	5.80
Gainesville DMA09-01	2009	State	Lease	No Building	5.00
Gainesville/Alachua County	2008	State	Lease	Land Only	27.11
Haines City	1976	City	Lease	\$1,576,680.00	8.38
Miramar (Snake Creek TS)	1979	Federal	License	Land Only	321.76
Hollywood	1955	State	Deed	\$1,065,420.00	0.60
Homestead (Air Reserve Base)	1958/1996	Federal	License **	\$2,999,515.00	10.00
Immokalee/Collier County	2009	State	Lease	No Building	26.41
Immokalee - TMI	2009	State	Lease	No Building	1.00
Jacksonville - ANG Base	1968	Federal	License	\$75,729,000.00	332.00
Jacksonville - Cecil Fld Armory	1962	City	Lease	\$2,050,200.00	
Jacksonville - Cecil Fld AASF	1969	City	Lease**	\$3,509,730.00	6.80
Jacksonville - Snyder Armory	1973	City	Lease	\$3,076,750.00	24.98
Lake City	1959	State	Deed	\$2,013,860.00	6.84
Lake Wales	1958	City	Lease	\$2,108,500.00	6.53
Lakeland	1974	City	Lease	\$2,030,270.00	10.00
Leesburg	1950	State	Deed	\$1,167,840.00	2.10

SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE OF BUILDINGS	LAND AREA (ACRES)
Live Oak	1959	State	Deed	\$1,358,010.00	8.50
MacDill AFB -Air Guard Unit	1988	Federal	License	\$5,500,000.00	
Marianna	1958	State	Deed	\$1,740,990.00	5.00
Melbourne	1969/1998	Federal	License**	\$3,782,881.00	7.00
Miami Band Lease	2006	Private	Lease	No Building	0.00
Miami	1980	State	Deed	\$4,007,070.00	5.70
Ocala	1985	City	Lease	\$2,318,470.00	10.02
Orlando -Naval Trng Center	1990	Federal	License**	\$3,792,928.00	6.50
Orlando	1958	City	Lease	\$3,380,010.00	5.00
Palatka	1958	City	Lease	\$2,000,960.00	1.60
Palm Coast/Flalger County	2009	City	Lease	Land Only	55.00
Palmetto	1963	City	Lease	\$1,416,306.00	5.00
Panama City	1963	State	Deed	\$2,594,388.00	5.00
Pensacola - Ellyson Field	1983	County	Lease	\$5,489,430.00	14.21
Patrick AFB -Air Guard Unit	1950	Federal	License	\$1,344,468.00	7.10
Plant City	1986	City	Lease	\$2,267,610.00	12.80
Quincy	1989	County	Lease	\$2,136,496.00	14.53
Sanford	1938	State	Deed	\$1,099,008.00	3.00
Sarasota	1957	State	Deed	\$2,206,890.00	2.74
St. Augustine -Lightner	2005	City	Lease	No Building	1.00
St. Augustine -C-12 Hangar	1993	County	Lease**	\$1,884,749.00	2.05
St. Augustine -Ensslin Armory	1993	State	Deed	\$7,749,320.00	18.35
St. Augustine -Counterdrug	1996	State	Deed	\$93,312.00	
St. Augustine -Checchi House	1983	State	Deed	\$162,000.00	
St. Augustine -Lance Armory	1957	City	Lease	\$1,643,370.00	3.00
St. Augustine -Hqs Complex	1763	State	Deed	\$6,383,010.00	6.74
St. Augustine -USPFO	1985	County	Lease**	\$3,577,970.00	2.75
St. Petersburg	1958	State	Deed	\$2,736,140.00	6.00
Pinellas Park AFRC	2004	Federal	License**	USAR Owned	58.41
Starke	1967	State	Deed	\$3,042,080.00	12.00
Tallahassee	1975	County	Lease	\$3,277,050.00	19.47
Tampa	1940	State	Deed	\$5,808,202.00	11.37
Tavares	1988	County	Lease**	\$1,695,260.00	10.00
Titusville	1993	Private	Lease*	\$1,559,977.00	1.00
Wauchula	1995	State	Deed	\$2,461,850.00	8.86
West Palm Beach -Babcock	1969/1998	Federal	License**	\$5,003,766.00	3.71
West Palm Beach AFRC	1982	County	Lease	\$5,410,980.00	18.77
Winter Haven	1936	City	Lease	\$1,561,608.00	3.30

TOTAL FACILITIES VALUE**\$312,715,467.00 82059.26**

* Annual Lease Cost

** Source: PRIDE: Facilities Inventory Support Plan



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