

ADJUTANT GENERAL'S

ANNUAL REPORT

FISCAL YEAR 2011



THE FLORIDA NATIONAL GUARD

A VALUE TO OUR STATE & NATION



FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD

Greetings

From The Adjutant General

STATE OF FLORIDA
DEPARTMENT OF MILITARY AFFAIRS
Office of the Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

January 3, 2012

The Honorable Rick Scott
Governor of Florida
The Capitol
Tallahassee, Florida 32399-0001



On behalf of both the Florida National Guard and the Department of Military Affairs, it is a privilege to submit the 2011 Adjutant General's Report.

VALUE

This report focuses on the value the Florida National Guard brings to our great state and nation. Our Soldiers, Airmen, Civilians and their families make extraordinary contributions in response to the needs of Florida and in defense of the nation. It describes our federal and state missions and how we serve our communities. It also demonstrates how we are good stewards of our facilities and how our armory renovations will add value to local economies.

DEFENSE

This report showcases Camp Blanding Joint Training Center as a premier regional training center, utilized by active and reserve component forces, as well as state and federal law enforcement agencies, and serves as a Continuity of Government site for the State of Florida.

This edition contains a summary of both state and federal appropriated funding expenditures along with information regarding the Department's financial stewardship.

COMMITMENT

Our commitment to Florida's National Guard heritage -- to serve and protect our citizens -- is a proud one, dating back more than 446 years. Our forefathers envisioned a community-based force serving both the state and nation. Today, we bring that vision to fruition as an efficient, effective, and continuously improving operational force at a great value to our citizens.

We remain "always ready.....always there."

Sincerely,

A handwritten signature in black ink that reads "Emmett R. Titshaw Jr." The signature is written in a cursive style.

EMMETT R. TITSHAW JR.
Major General
Florida National Guard
The Adjutant General

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The Adjutant General's Report is published each year under the provisions of Florida Statute 250, "Military Affairs," and is intended to provide the public with information on the programs and financial activities of the Department of Military Affairs.



It is distributed to state and local government agencies and is available to the public free of charge upon request. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office, Information Management (J6) Office, and Plans and Policy Directorate (J5). Publication date: January 2012. The Department of Military Affairs and the Florida National Guard can be found online at:

www.dma.myflorida.com
www.floridaguard.army.mil
www.facebook.com/FloridaNationalGuard

For more information please contact the Department of Military Affairs, Director of Legislative Affairs at (850) 414-9049.

The Department of MILITARY AFFAIRS



The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG).



Directly reporting to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities.

MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.



The Department manages a force of approximately 12,000 National Guard members, including more than 2,200 full-time military personnel, and more than 350 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the Department, is specifically tasked with the readiness of the Florida National Guard, its response in times of natural disasters and assistance to Floridians at risk.

Tracing its militia-heritage back to the 1560s when the Spanish founded St. Augustine, the Florida National Guard's



roots have extended into our communities for more than 446 years.

Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today, Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens and ready to meet the nation's call.

OUR VALUES

P.R.I.D.E.

- Professionalism (Duty, Service Before Self)
- Respect (Diversity)
- Integrity (Loyalty, Integrity First, Honor)
- Discipline (Personal Courage, Selfless Service)
- Excellence (Excellence in All We Do)

STATE & NATION

The Florida National Guard has a proud history of service to our nation and state. Since Sept. 11, 2001, we have deployed more than 15,000 Soldiers and Airmen in support of Operations Iraqi Freedom, New Dawn, Noble Eagle and Enduring Freedom. Many Guard members have deployed multiple times. Our continued participation in global and domestic missions has resulted in historically high levels of readiness in training, and unprecedented agility and adaptability to meet future challenges. We are able to maintain our capabilities at a fraction of the cost of the active duty force, and proudly stand ready to answer the call when needed.

STATE PARTNERSHIP PROGRAM

As our nation becomes increasingly reliant upon global partnerships for security and economic cooperation, the Florida National Guard plays a critical role in our overseas engagements through our participation in the State Partnership Program. Our exchanges with our partner nations, Guyana and the Regional Security System, have benefited all in areas of security, intelligence, drug interdiction, disaster response and professional development.



DOMESTIC RESPONSE

Because our Florida National Guard Soldiers and Airmen are here... in our state... in our communities... we can often respond faster than federal agencies. This can sometimes mean the difference between life and death, and protecting the property of our citizens. We can mobilize 8,000 personnel to respond to a wide range of domestic emergencies, to include hurricanes, wildfires and floods. Some of our missions include:

- Search and rescue
- Traffic management
- Medical care and evacuation
- Crowd control
- Distribution of critical life-support supplies
- Emergency shelter construction

We remain “always ready.....always there” to respond to the needs of our nation, our state and our local communities.





FLORIDA YOUTH CHALLENGE ACADEMY

The Florida Youth Challenge Academy program reaches at-risk youth, promoting values, responsibility and education. This 17.5 month program includes a rigorous five-month residential program at Camp Blanding Joint Training Center that reinforces academic excellence, service to community, citizenship, physical fitness and health education. In 2011 the program graduated nearly 300 students.

COUNTERDRUG PROGRAM

The Counterdrug program is proud to offer services that positively impact our communities, ranging from assistance to law enforcement agencies to educating young citizens on a wide array of subjects.

The Florida National Guard built and continues to maintain one of the most comprehensive counterdrug programs in the nation, centered around three primary missions.

- Drug Demand Reduction: Educates and dissuades students from drug abuse. In 2011, more than 139,500 students were educated in 281 schools and youth-based organizations throughout the state.
- Drug Supply Reduction: Assists law enforcement agencies with seizure of illegal drugs. In 2011, more than \$1.1 billion in narcotics and drugs were removed from the streets of Florida.
- Law Enforcement Training: Trains students and community anti-drug coalitions on all aspects of counterdrug law enforcement through the Multi-Jurisdictional Counterdrug Task Force Training program.

STARBASE

Starbase is a Department of Defense program taught at the 125th Fighter Wing in Jacksonville, Florida. The purpose of the program is to provide academic and behavioral focus for at-risk youth between the ages of 9 and 13 with emphasis on developing interest in math, science and technological skills. Over 1,000 students participated in 2011.

ABOUT FACE

About Face provides life and employment skills to economically disadvantaged at-risk youth from ages 14 to 18. The program graduated more than 300 students in 2011.

FORWARD MARCH

The Florida National Guard partners with Workforce Florida, Inc., and the State of Florida's Department of Economic Opportunity to provide training and job placement service for older youth and adults. This service is provided at National Guard facilities throughout the state.



"We believe that a positive investment in the lives of our youth – in the future of our nation – is critical. Whatever we can do to curb gang violence, turn kids away from drugs, or educate them to achieve their highest potential is in everyone's best interest."

-- Maj. Gen. Emmett R. Titshaw Jr.

Value To EMPLOYERS

Florida National Guard Soldiers and Airmen bring great value to employers and enhance the workforce of our state. Their “Guard Experience” easily translates to much needed civilian skills across a broad spectrum of occupations.

Employers routinely cite “good things” about hiring Guardsmen:

“CSX is proud and appreciative of its citizen-Soldiers. In addition to serving their country in their military roles, they also support the efficient delivery of freight that keeps our nation strong. The accountability and commitment they bring are important traits in our business.”

-- Michael Ward, Chairman, President and Chief Executive Officer, CSX



“Intangible” Value

- Guardsmen are disciplined, motivated, dependable, physically fit and drug-free leaders.
- They understand and exemplify the concepts of hard work and sacrifice.
- They are viewed as trusted role-models in their communities and help bring credibility to any organization.
- They are members of a team... committed to the mission of the organization.
- Employed National Guardsmen are active citizens in their neighborhoods, schools and cities, and contribute to overall economic growth.



Economic Benefits

- Guardsmen arrive with trained skill sets, ranging from administrative, logistical, organizational, and maintenance....to engineering, health services, and information technology.
- Their military-acquired skills often exceed those of their civilian counterparts.
- Many transition with Veterans Administration or other military health entitlements that may reduce the cost of employer-provided health insurance.
- Guardsmen possess security clearances that would otherwise cost thousands of dollars to process.



Value to EMERGENCY RESPONDERS

Specialized Florida National Guard units stand ready to support first responders in the event of a weapons-of-mass-destruction incident.

The Guard's 44th and 48th Civil Support Teams (CSTs) can be called at a moment's notice to provide technical advice on response operations, and identify chemical or radiological agents throughout the Southeast.

"In this current operating environment, it is imperative that we maintain a high level of readiness to respond to domestic threats, as well as those overseas," said Maj. Gen. Emmett R. Titshaw Jr., the Adjutant General of Florida. "(Civil Support Teams) complement our existing capabilities and leave us better prepared and equipped to protect and support our state, if needed."

Each 22-person Civil Support Team is composed of full-time Soldiers and Airmen who are on 24-7 alert for emergencies. The 44th CST is based at Camp Blanding Joint Training Center near Starke and the 48th CST is based in Clearwater.



MISSION: SAVE LIVES

The CSTs and first responders can be complemented by Soldiers and Airmen from the Chemical Biological Radiological Nuclear High Yield Explosive (CBRNE) Enhance Response Force Package (CERFP) based at Camp Blanding Joint Training Center. The highly specialized unit's mission is simple: save lives through search and rescue, decontamination, medical triage, and initial treatment.

The CERFP conducted an external evaluation for unit certification in November 2011. The multi-scenario exercise utilized national and local assets to train and certify 180 Guardsmen in chemical decontamination, medical triage and rubble extraction. The CERFP's positive evaluation makes the organization one of 26 similarly specialized units in the nation.



Florida Armory REVITALIZATION PROGRAM



The Florida National Guard currently maintains 61 unit armories located in 39 counties. These facilities provide a community home base for military training, recruiting, administration, and operations as well as a site to store secure sensitive communications equipment, weapons and material. As mobilization hubs, Florida's armories support the deployment of Florida National Guard Soldiers for both state and federal missions.

OPPORTUNITY

In 2011, one-half of Florida's armories were over 44 years old (four years above the national average). With few major renovations since construction, most armories require expansion, modernization, and repair of electrical systems, plumbing, air conditioning and roofs. These renovations are critical to support our Soldiers and the readiness of the Florida National Guard. Since 2003, the state has funded refurbishment of 31 of 50 armories requiring renovation.

ESTIMATED COST

Continued support of the Department's armory renovation will bring National Guard armories up to state and federal building code compliance, ensure energy savings, and extend the serviceability of these important, but aging, facilities. If the FARP program is funded \$15 million each year, this important goal will be reached by the Department.

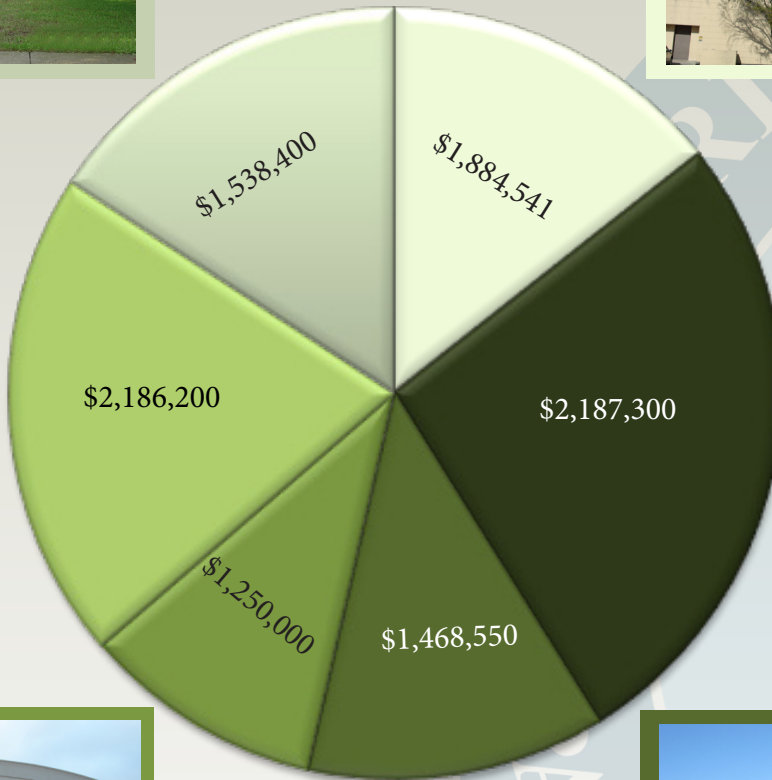
TYPICAL FARP PROJECTS INCLUDE:

- Waterproof structures, replace roof, doors and broken windows
- Remove asbestos and upgrade electrical systems, pave walks and drives, upgrade kitchens to comply with fire codes
- Install energy efficient windows and upgrade heating and air conditioning
- Air condition drill hall space
- Upgrade restrooms and comply with Americans with Disabilities Act
- Update lighting to conserve energy such as adding motion sensors, etc.
- Improve insulation
- Improve water conservation-installation of low flow shower heads, no-touch faucets, etc.



FARP does not replace or build new armories to meet The Adjutant General's long range construction plan. Military construction (MILCON), a federal program, is the construction program that the Army National Guard uses to replace or build new armories. In the interim, Florida must sustain the existing armory infrastructure system. The FARP program ensures that our facilities are in compliance with building codes, are as energy efficient as possible and in serviceable condition until replacement funds can be obtained.

ARMORY RENOVATIONS 2011-2012



Estimated Construction Costs

ARMORIES ADD VALUE TO COMMUNITIES

COST SAVINGS

Current state of armories requires higher operating cost and will require greater future cost of repair.

DISASTER PREPARATION

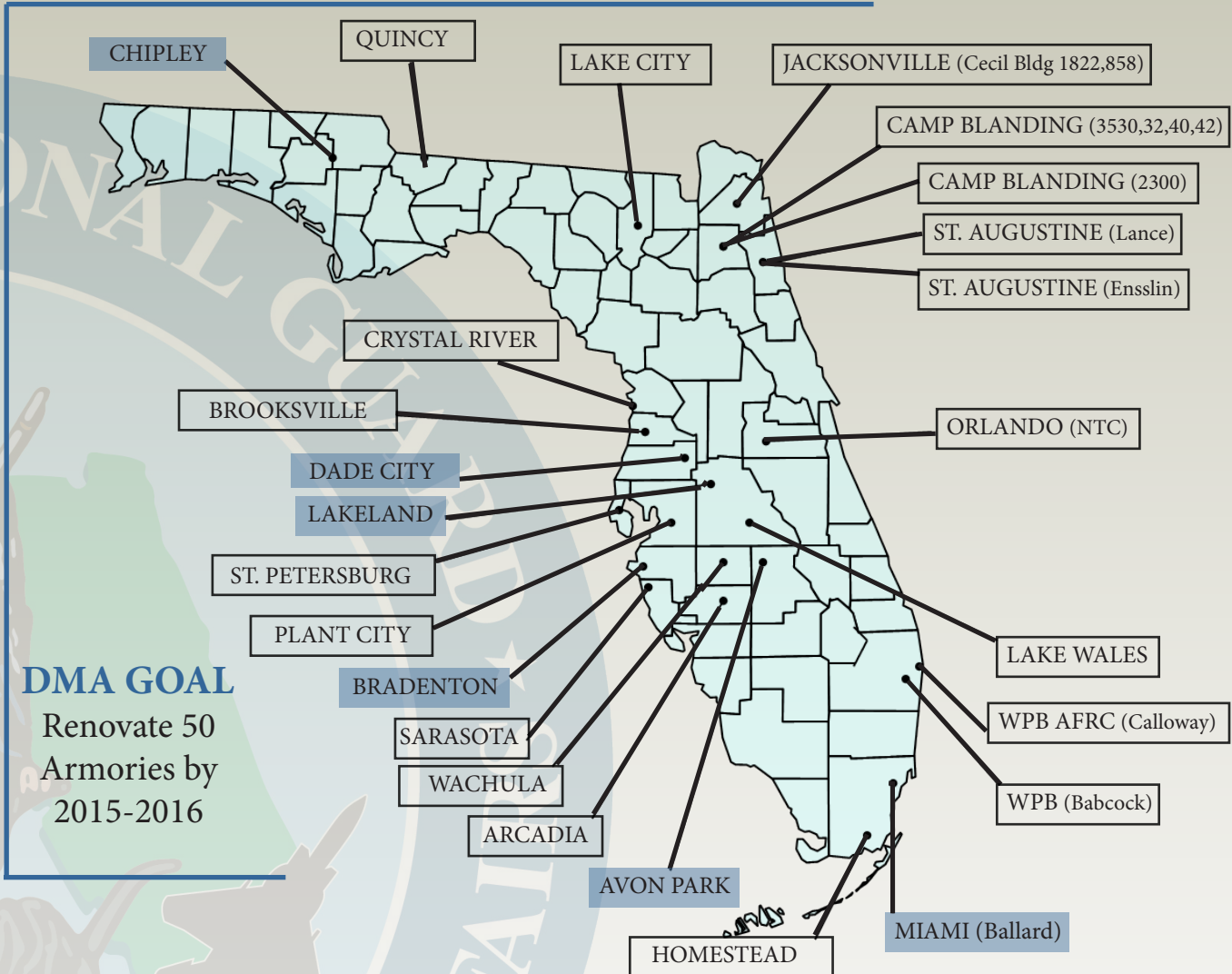
Offer safe, modern and efficient locations for our Guard members to prepare for their mission and foster community partnerships.

JOB CREATION

Armory renovations will provide economic benefit in communities during construction. Armories provide ongoing economic growth through full-time and part-time jobs, and money to support operation, administration and training at the facility.

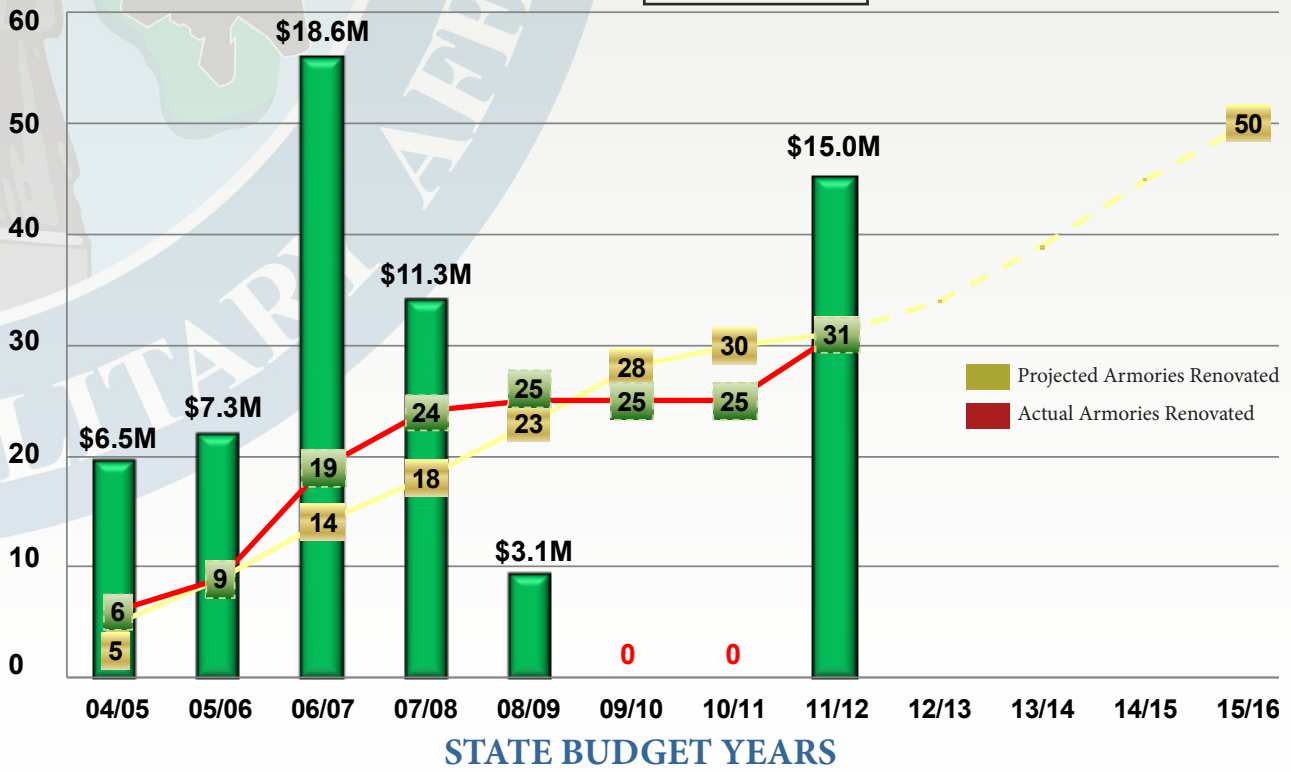
- Approximately 121 employees (jobs) for each contract.
- Scope for a \$15 million FARP program is to renovate six armories and begin design for one (approximately ten design support personnel).
- Supported approximately 736 jobs.

Remaining RENOVATIONS



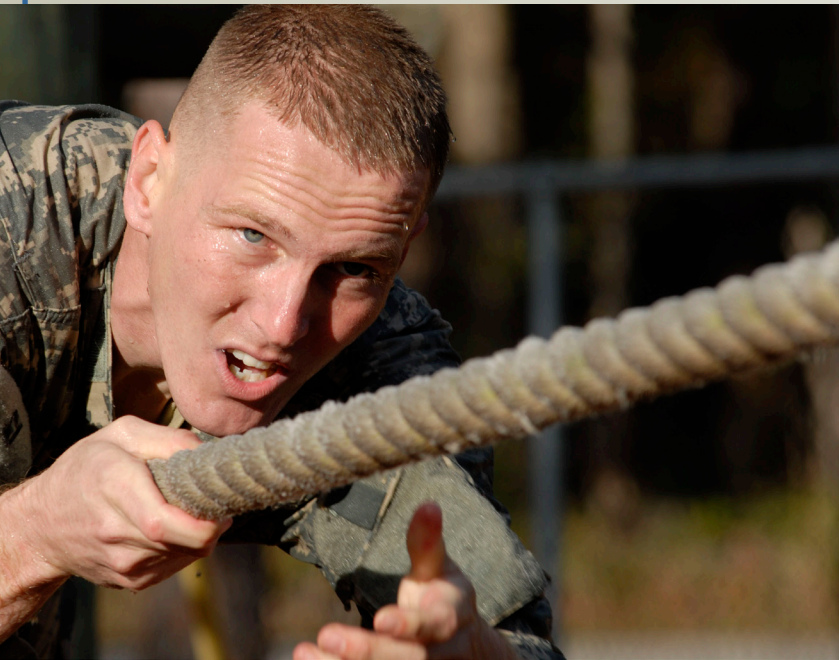
DMA GOAL
Renovate 50 Armories by 2015-2016

ARMORIES



Always Ready

CAMP BLANDING JOINT



Premier Joint, Interagency, Multi-national TRAINING LOCATION

The post will continue to support numerous large training activities for mobilizing National Guard and deploying Active Duty units in the coming year.

Camp Blanding aspires to provide resources to enhance joint interagency and multinational training in support of our nation, state and communities. Camp Blanding's vision is to be the premier regional training center, employing innovative practices and evolving technologies.

Camp Blanding supported training on 313 days last year. Quality customer service, variety of range and facilities available and the year-round training climate makes this center a location of choice. Camp Blanding trained over 161,000 people from 78 military and civilian organizations last year.

Camp Blanding Joint Training Center (CBJTC) near Starke is the National Guard's premier training site in Florida. The 72,000-acre post provides resources to enhance joint, interagency and multinational training in support of our nation, state and communities.

Quality customer service is provided to a wide range of customers, including – but not limited to – all components of the U.S. military, international forces, federal and state law enforcement agencies, and others. Camp Blanding is committed to and capable of supporting both federal and state missions. Utilizing state and federal funds the post continually searches for new ways to improve existing facilities, create new ranges, and construct buildings to better support the needs of its customers.

Named after former Chief of the National Guard Bureau Lt. Gen. Albert Hazen Blanding, the post has been an important training site for our military members since World War II. Most recently Camp Blanding hosted the Florida and Georgia National Guard as part of a joint exercise simulating a “weapons of mass destruction” incident training Guard members on how to save lives and ease human suffering during disasters.



TRAINING CENTER

BY THE NUMBERS Fiscal Year 2011

**TRAINED 161,000 PEOPLE
& 78 ORGANIZATIONS**

-31 ARMY

-15 NAVY

-7 AIR FORCE

-8 MARINE CORPS

-3 COAST GUARD

-14 LAW ENFORCEMENT AGENCIES

AVAILABLE RESOURCES:

55,000 ACRES FOR MANEUVER TRAINING

DROP ZONES AND AIR ASSAULT STRIP

MORE THAN 50 LIVE-FIRE RANGES

ENGAGEMENT SIMULATION VENUES

60+ HELICOPTER LANDING ZONES

URBAN TERRAIN TRAINING FACILITY

WATERBORNE TRAINING AREAS

RUBBLE & TUNNEL TRAINER

CONTROLLED AIRSPACE FOR UAV TRAINING

REGIONAL TRAINING INSTITUTE

MODERNIZED LODGING & DINING
FACILITIES

STATE-OF-THE-ART JOINT OPERATIONS
CENTER TRAINING FACILITY



Department of Military Affairs / Florida National Guard

SENIOR LEADERS



Department of Military Affairs
Maj. Gen. Emmett R. Titshaw Jr.
The Adjutant General of Florida

The Adjutant General serves as the Governor's senior military advisor, as Director of the Florida Department of Military Affairs, and as Commander of the Florida National Guard. The Department headquarters is co-located with the Florida National Guard Joint Force Headquarters at St. Francis Barracks in St. Augustine. The Department executes command and control of National Guard units and other military formations committed to homeland security and homeland defense, exercising a broad range of planning, preparation and oversight responsibilities for domestic operations.

Florida Army National Guard
Maj. Gen. James D. Tyre
Assistant Adjutant General – Army

Florida Army National Guard members are part of a long heritage of Citizen-Soldiers beginning with the militia who helped guard the Spanish settlement of St. Augustine after it was founded in 1565. Since then, Florida's Army has defended the peninsula and nation against a host of invaders. Today's Army National Guard operates the most advanced military equipment and is prepared to deploy and fight anywhere around the world. The Soldiers are also using their time and skills to help Floridians at home. They are involved in an increasing number of community projects each day, in addition to their traditional role of helping residents recover from natural disasters.



Florida Air National Guard
Brig. Gen. Joseph G. Balskus
Assistant Adjutant General – Air



The Florida Air National Guard consists of an aircraft fighter wing and eight geographically separated units made up of highly skilled and dynamic personnel from the panhandle to South Florida. Today's Florida Air National Guard units are involved in homeland defense, Air Expeditionary Force rotations, and numerous taskings to support overseas contingency operations. Additionally, the organization is instrumental in providing humanitarian assistance and mobilizing personnel to support natural disasters. Florida Airmen continue to support the Airman's Creed and Core Values of the United States Air Force.

ARMY NATIONAL GUARD

Land Component Commander

Brig. Gen. Richard Gallant
Camp Blanding Joint Training Center

Mission: To provide command and control for Camp Blanding and subordinate units, as well as additional units that may be assigned at future dates. The Land Component Commander serves as the Adjutant General's principal advisor concerning training, readiness and operations at Camp Blanding, and also functions as the Joint Task Force Commander, when selected, for domestic response situations or National Special Security Events (NSSE).

164th Air Defense Artillery Brigade

Brig. Gen. Frank S. Laudano, Commander
Orlando

Mission: To provide command and coordinate the operations of subordinate air defense artillery battalions and other assigned and attached units for an Army headquarters; perform National Capitol Region Integrated Air Defense System mission. During peacetime, command and coordinate the operations of two air defense artillery battalions, one field artillery battalion and one composite (transportation/military police) battalion. On order task organizes to perform security and humanitarian operations in defense support to civil authorities.

Camp Blanding Joint Training Center

Col. R. Dwayne Jarriel, Commander
Starke

Mission: To provide a world-class site where active, National Guard and Army Reserve forces can train varying-size units from squad/section to separate infantry and artillery brigades. Facilities exist to conduct individual and crew-served weapons qualifications, field training exercises, live-fire exercises, and navigation, maneuver, special operations training, airborne and amphibious operations. The center also provides tactical training opportunities for local law enforcement and other civilian first-responder agencies.



53rd Infantry Brigade Combat Team (IBCT)

Col. Thad Hill, Commander
Pinellas Park

Mission: To conduct combat operations as an infantry brigade combat team. The 53rd IBCT is an essential component of the reserve structure that serves as a strategic hedge in the scenario of two major regional conflicts. It can perform a variety of functions - reinforcement, backfill, or augmentation of active component combat formations.

83rd Troop Command

Brig. Gen. Michael Calhoun, Commander
Tallahassee

Mission: To provide command and control over designated units within Florida during peacetime. The command ensures that all units under its responsibility are trained, equipped, and prepared to deploy in support of federal and state missions.

50th Regional Support Group

Col. Valeria Gonzalez-Kerr, Commander
Homestead

Mission: To provide combat service support to units assigned to or passing through its area of responsibility and command and control for various assigned units. It is also responsible for physical security and rear area force protection activities.



AIR NATIONAL GUARD

Headquarters, Florida Air National Guard

Brig. Gen. Robert Branyon, Chief of Staff
St. Augustine

Mission: To provide leadership, guidance, and peacetime command of all Florida Air National Guard units to meet both federal and state missions. During Defense Support to Civil Authorities events, provides command/control of Florida Air National Guard assets to Joint Task Force-Florida.

125th Fighter Wing

Col. James Eifert, Commander
Jacksonville

Mission: To provide mission-ready Airmen and equipment to combatant commanders in support of operations worldwide.

Detachment 1, 125th Fighter Wing

Lt. Col. James Spooner, Commander
Homestead

Mission: To perform the continental United States air-sovereignty mission by maintaining F-15C Eagles on continuous 24-hour air defense ready alert status at Homestead Air Reserve Base.

101st Air Operations Group

Col. Thomas Cucchi, Commander
Tyndall Air Force Base

Mission: To provide aerospace warning and control of air and space forces in the continental United States. Plans, directs, and assesses air and space operations for the North American Aerospace Defense Command (NORAD) and the United States Northern Command, (NORTHCOM). Directs all defensive counter-air activities and manages strategic air and homeland security air defense forces.

202nd REDHORSE Squadron

Col. Jack Paschal, Commander
Camp Blanding Joint Training Center

Mission: To provide a highly mobile, rapidly deployable civil engineering response force. The unit performs heavy damage repair and recovery of critical Air Force facilities and utility systems following enemy attack or natural disaster.

159th Weather Flight & Weather Readiness Training Center

Maj. John Waltbillig, Commander
Camp Blanding Joint Training Center

Missions: To train wartime-ready, professional teams to provide the highest quality meteorological services to varying national, state and local missions. To train and provide mission training, support and expertise to Air National Guard weather personnel.

Detachment 1, HQs Florida Air National Guard

Col. David Silva, Commander
Tyndall Air Force Base

Mission: To provide world-class instructor pilots to support the 325th Fighter Wing mission of training F-22 and F-35A pilots for the United States Air Force.

290th Joint Communications Support Squadron (JCSS)

Lt. Col. Loretta Lombard, Commander
MacDill Air Force Base

Mission: To provide Chairman of the Joint Chiefs of Staff-directed, globally deployable en-route and early-entry communications in support of U.S national security objectives during times of crisis, war crisis, war and natural disaster recovery.

114th Range Operations Squadron

Lt. Col. Todd Oller, Commander
Patrick Air Force Base

Mission: To provide survivable and reliable satellite voice and data communications for command, control and logistics in support of USAF Air Combat Command and NATO communications requirements. Supports range safety operations for Atlas, Delta, and Titan launches.

Department of Military Affairs

FINANCIAL IMPACT

The economic impact the Department of Military Affairs (DMA) / Florida National Guard and their families have on the communities of Florida is substantial. With more than 12,000 uniformed servicemembers and over 350 state employees, our organization adds value across Florida.

ECONOMIC BENEFIT

The funds provided for the Department's personnel, equipment, armories, and training flow throughout Florida's economy – touching everything from the tourism industry to the real estate market. In federal Fiscal Year 2011, the Florida National Guard was responsible for a federal budget of more than \$436 million, Federal Grants of more than \$47 million, and a state revenue budget of more than \$18 million for an overall actual cash impact of more than \$502 million. When considering the trickle-down effect of expenditures, and using a generally accepted figure, the Department of Military Affairs/Florida National Guard's economic impact in Florida for 2011 was more than \$1.15 billion.

FISCAL DISCIPLINE

In these times of economic hardship, the Department of Military Affairs and the Florida National Guard continue to positively affect our citizens and state. It is our duty to be good stewards of the funds that are entrusted to us. From our organization's advisory and oversight committees, to our embracing a continuous process improvement practice, we are determined to make the best use of every dollar. In short, we must become more efficient and fiscally disciplined.



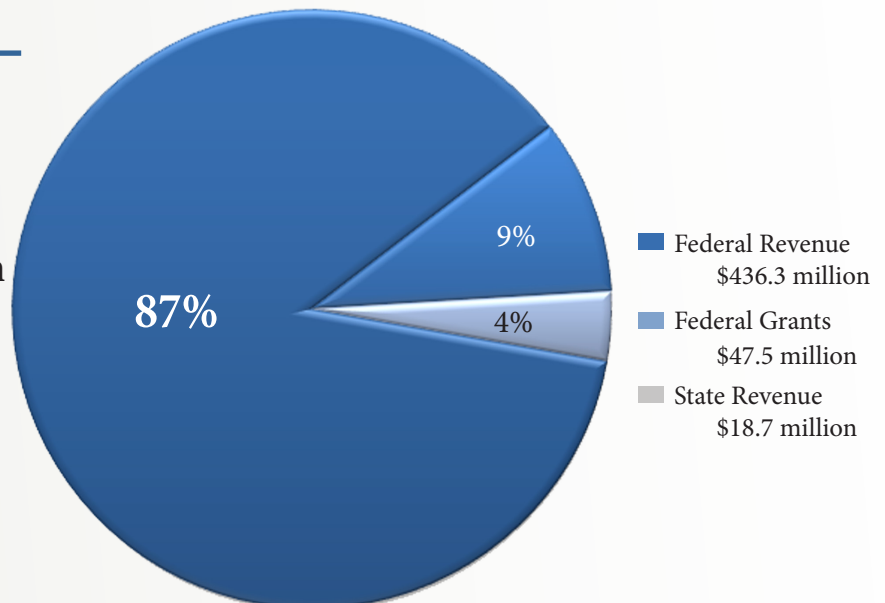
EFFICIENCY

Efficiency and quality are part of the very fabric of our National Guard Family. As resources are adjusted to account for reduced revenue, we employ due diligence to ensure the services and support we provide to the citizens of Florida are not lessened. "It would be an injustice to say the National Guard's impact on Florida can be measured by a monetary metric alone," said Adjutant General of Florida Maj. Gen. Emmett R. Titshaw Jr. "Our impact on the communities in which we work and live goes well beyond the dollars we spend."

ECONOMIC IMPACT 2011:
\$1.15 billion*

Actual Cash Impact: \$502 million

*Using a generally accepted figure of 2.28 for the "multiplier effect."



CITY	COUNTY	FULL TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto	2	63	\$1,971,895.44	\$28,400.00	\$2,000,295.44
Avon Park	Polk	15	65	\$2,426,948.24	\$47,500.00	\$2,474,448.24
Bartow	Polk	3	93	\$2,912,337.89	\$44,500.00	\$2,956,837.89
Bonifay	Holmes	17	72	\$2,699,979.92	\$44,600.00	\$2,744,579.92
Bradenton	Manatee	6	126	\$4,004,464.59	\$38,800.00	\$4,043,264.59
Brooksville	Hernando	53	93	\$4,429,180.54	\$54,400.00	\$4,483,580.54
Camp Blanding	Clay	282	816	\$33,309,864.58	\$189,950.00	\$33,499,814.58
Chipley	Washington	3	87	\$2,730,316.77	\$33,300.00	\$2,763,616.77
Clearwater	Pinellas	18	19	\$1,122,463.56		\$1,122,463.56
Cocoa	Brevard	22	215	\$7,189,834.16	\$32,500.00	\$7,222,334.16
Crestview	Okaloosa	3	105	\$3,276,380.12	\$34,700.00	\$3,311,080.12
Crystal River	Citrus	10	148	\$4,793,222.77	\$86,200.00	\$4,879,422.77
Dade City	Pasco	3	90	\$2,821,327.33	\$29,400.00	\$2,850,727.33
Daytona Beach	Volusia	16	202	\$6,613,433.95	\$15,500.00	\$6,628,933.95
Deland	Volusia	6	137	\$4,338,169.98	\$44,100.00	\$4,382,269.98
Eustis	Lake	4	83	\$2,639,306.21	\$45,300.00	\$2,684,606.21
Ft. Lauderdale	Broward	4	205	\$6,340,402.27	\$65,050.00	\$6,405,452.27
Ft. Myers	Lee	3	67	\$2,123,579.71	\$34,300.00	\$2,157,879.71
Ft. Pierce	St. Lucie	3	130	\$4,034,801.45	\$51,400.00	\$4,086,201.45
Gainesville	Alachua	4	144	\$4,489,854.24	\$27,400.00	\$4,517,254.24
Haines City	Polk	36	51	\$2,639,306.21	\$28,300.00	\$2,667,606.21
Hollywood	Broward	4	133	\$4,156,148.86	\$85,600.00	\$4,241,748.86
Homestead	Dade	37	178	\$6,522,423.39	\$22,985.00	\$6,545,408.39
Jacksonville	Duval	569	1735	\$69,896,109.27	\$281,600.00	\$70,177,709.27
Lake City	Columbia	14	80	\$2,851,664.18	\$19,000.00	\$2,870,664.18
Lakeland	Polk	15	107	\$3,701,096.06	\$71,400.00	\$3,772,496.06
Lake Wales	Polk	4	175	\$5,430,296.68	\$56,800.00	\$5,487,096.68
Leesburg	Lake	3	133	\$4,125,812.01	\$23,100.00	\$4,148,912.01
Live Oak	Suwannee	5	172	\$5,369,622.98	\$30,000.00	\$5,399,622.98
Marianna	Jackson	4	154	\$4,793,222.77	\$41,500.00	\$4,834,722.77
Melbourne	Brevard	4	193	\$5,976,360.04		\$5,976,360.04
Miami	Dade	51	653	\$21,357,144.50	\$102,950.00	\$21,460,094.50
*Naples	Collier	4	162	\$5,035,917.60	\$13,800.00	\$5,049,717.60

*Immokalee reported with Naples

**N Miami reported with Pembroke Pines

***Depicts the total pro rata distribution of federal funds for pay and allowance, operation and maintenance, and military construction.

CITY	COUNTY	FULL TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Ocala	Marion	10	200	\$6,370,739.13	\$51,800.00	\$6,422,539.13
Orlando	Orange	35	466	\$15,198,763.34	\$79,400.00	\$15,278,163.34
Palatka	Putnam	3	68	\$2,153,916.56	\$26,400.00	\$2,180,316.56
Palmetto	Manatee	3	58	\$1,850,548.03	\$25,800.00	\$1,876,348.03
Panama City	Bay	285	409	\$21,053,775.97	\$108,700.00	\$21,162,475.97
Pembroke Pines	Broward	2	44	\$1,395,495.24	\$5,800.00	\$1,401,295.24
Pensacola	Escambia	16	186	\$6,128,044.30	\$98,150.00	\$6,226,194.30
Pinellas Park	Pinellas	56	718	\$23,480,724.21	\$101,800.00	\$23,582,524.21
Plant City	Hillsborough	22	167	\$5,733,665.21	\$80,800.00	\$5,814,465.21
Quincy	Gadsden	4	143	\$4,459,517.39	\$52,900.00	\$4,512,417.39
St. Augustine	St. Johns	460	916	\$41,743,509.71	\$13,246,651.00	\$54,990,160.71
St. Petersburg	Pinellas	15	162	\$5,369,622.98	\$69,500.00	\$5,439,122.98
Sanford	Seminole	4	132	\$4,125,812.01	\$26,700.00	\$4,152,512.01
Sarasota	Sarasota	28	134	\$4,914,570.18	\$67,500.00	\$4,982,070.18
Starke	Bradford	50	382	\$13,105,520.49	\$18,200.00	\$13,123,720.49
Tallahassee	Leon	36	179	\$6,522,423.39	\$80,700.00	\$6,603,123.39
Tampa	Hillsborough	55	268	\$9,798,803.51	\$38,100.00	\$9,836,903.51
Titusville	Brevard	10		\$303,368.53		\$303,368.53
Tavares	Lake	16		\$485,389.65		\$485,389.65
Wauchula	Hardee	5	77	\$2,487,621.94	\$51,700.00	\$2,539,321.94
West Palm Beach	Palm Beach	29	322	\$10,648,235.40	\$115,700.00	\$10,763,935.40
Winter Haven	Polk	4	90	\$2,851,664.18	\$36,500.00	\$2,888,164.18
TOTAL		2,375	12007	\$436,304,619.61	\$16,107,136.00	\$452,411,755.61



The Department of MILITARY AFFAIRS

FISCAL YEAR 2011
TOTAL GENERAL REVENUE

OPERATING FUNDS	GENERAL REVENUE	CAMP BLANDING	EMERGENCY RESPONSE	FEDERAL GRANTS	FEDERAL LAW ENFORCEMENT	TOTAL AGENCY
FTE Positions	\$118	\$ 27	-	\$207	-	\$352
Salaries & Benefits	\$7,142,308	\$1,106,073	-	\$9,681,662	-	\$17,930,043
Other Personal Sevcies (OPS)	\$39,533	\$18,172	-	\$87,000	-	\$144,705
Expense	\$5,300,792	\$90,000	-	\$12,102,611	\$285,975	\$17,779,378
Operating Capital Outlay	\$177,279	\$18,400	-	\$585,800	\$200,000	\$981,479
Food Products	-	-	-	\$450,000	-	\$450,000
Acquisition /Motor Vehicles	\$63,789	\$113,678	-	\$329,000	-	\$506,467
Information Technology	\$2,000	-	-	-	-	\$2,000
Legal Services Contract	\$123,444	-	-	-	-	\$123,444
NG Tuition Assistance	\$1,781,900	-	-	-	-	\$1,781,900
Projects / Contracts / Grants	-	-	-	\$6,600,000	-	\$6,600,000
Div. of Administrative Hearings	-	\$7,656	-	-	-	\$7,656
Laboratory Services	-	-	-	-	-	-
Contract Services	\$798,898	\$25,000	-	\$6,980,000	\$29,025	\$7,832,923
G /A Wages Military AFF	-	-	-	\$2,000,000	-	\$2,000,000
Engineering Consultants	-	-	-	-	-	-
Maint. & Operation Contracts	\$134,998	\$25,000	-	\$920,000	\$10,000	\$1,089,998
Risk Management Insurance	\$211,423	\$99,428	-	-	-	\$310,851
Workers Compensation - SAD	\$290,429	-	-	-	-	\$290,429
TR / DMS / HR Services	\$40,343	\$7,975	-	\$77,568	-	\$125,886
2011 - Wildfires-SO	-	-	\$1,070,700	-	-	\$1,070,700
2011 - Wildfires-PC	-	-	\$22,560	-	-	\$22,560
TOTAL - OPERATING BUDGET	\$16,107,136	\$1,511,382	\$1,093,260	\$39,813,641	\$525,000	\$59,050,419
FIXED CAPITAL OUTLAY	GENERAL REVENUE	CAMP BLANDING	EMERGENCY RESPONSE	FEDERAL GRANTS	FEDERAL LAW ENFORCEMENT	TOTAL AGENCY
Design- Urban Assault	-	-	-	\$303,288	-	\$303,288
Design- Combined Arms Training Facility	-	-	-	\$1,490,000	-	\$1,490,000
Minor Construction	-	-	-	\$3,795,000	-	\$3,795,000
Design / Build - Warrior Support Trainer	-	-	-	\$340,000	-	\$340,000
Design - Miramar	-	-	-	\$1,211,000	-	\$1,211,000
TOTAL - FIXED CAPITAL OUTLAY -	-	-	-	\$7,139,288	-	\$7,139,288
TOTAL FUNDS	\$16,107,136	\$1,511,382	\$1,093,260	\$46,952,929	\$525,000	\$66,189,707



FISCAL YEAR 2011

FEDERAL APPROPRIATIONS

Military Personnel Expenses (Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	\$12,093,356.00
Human Resources Expenses (Civilian Technician and Active Guard & Reserve Pay and Travel)	\$130,704,200.00
Recruiting and Retention Expenses (New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	\$5,995,400.00
Intelligence; Strategic Plans and Policy Expenses (Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	\$7,373,800.00
Counterdrug Expenses (State Plans (Intel/DDR/RECON), Training, Substance Abuse)	\$13,005,600.00
Aviation Expenses (OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	\$2,708,700.00
Logistics Expenses (OPTEMPO-Ground (all less aircraft), Transformation/RESET)	\$26,465,467.00
Construction and Facility Management Expenses (Facility Maintenance, Environmental Compliance Activities, Military Construction)	\$23,659,805.00
Communications and Automation Expenses (Computers, Data Storage, Software Licensing, Cell phones, Blackberries)	\$5,168,900.00
USP&FO Expenses (Clothing, Subsistence)	\$6,249,800.00
Operations and Training Expenses (Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	\$66,949,044.00
TOTAL FLORIDA ARMY NATIONAL GUARD	\$300,374,072.00
Civilian Pay	\$27,005,843.53
State Agreements	\$3,040,684.73
Transportation	\$242,021.67
Communications / Information Technology	\$314,969.32
Real Property Maintenance	\$4,157,034.08
Recruiting & Advertising	\$91,010.68
Base Operating Support (Svcs, Travel, Supplies)	\$8,335,678.34
Fly Supply / Equipment / Aviation Fuel	\$22,141,300.00
CERFP	\$56,627.17
Medical	\$176,106.98
Environmental	\$163,320.92
Counterdrug Programs	\$9,665.48
Global War on Terrorism	\$147,858.74
Operation Noble Eagle	\$1,215,709.84
Operation Enduring Freedom	\$635,493.75
State Partnerships	\$24,000.28
Military Payroll	\$63,711,801.23
Clothing	\$194,784.00
Subsistence	\$89,985.18
Annual Training Travel	\$978,832.13
Non-Prior Service Training Travel	\$232,343.36
School Travel	\$1,040,017.00
Special Training Travel	\$851,419.65
Counterdrug Travel	\$74,365.25
AGR Permanent Change of Station	\$155,675.58
Security Forces Facility	\$843,998.72
TOTAL FLORIDA AIR NATIONAL GUARD	\$135,930,547.61
TOTAL	\$436,304,619.61



The Department of MILITARY AFFAIRS

Florida NATIONAL GUARD

SITE NAME	YEAR AQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE OF BUILDINGS	LAND AREA (ACRES)
Arcadia	1969	State	Deed	\$1,228,240.00	10.0
Avon Park Ranges	1984	Federal	License**	\$541,260.00	41.4
Avon Park UTES	1984	Federal	License**	\$4,373,352.00	14.6
Avon Park	1971	State	Lease	\$1,330,070.00	10.0
Bartow	1974	City	Lease	\$1,086,336.00	10.0
Bonifay	1954	State	Deed	\$1,105,920.00	7.0
Bradenton	1971	City	Lease	\$5,787,612.00	7.15
Brooksville (Armory)	1992	County	Lease	\$2,114,172.00	14.0
Brooksville (AASF #2)	2000	County	Lease**	\$20,283,554.00	4.76
Camp Blanding Training Ctr	1939	State	Deed	\$11,174,112.00	72000.0
CBJTC - Bullard Armory	1984	State	Deed	\$3,341,260.00	
CBJTC - Youth Challenge	1977	State	MOA	\$3,796,064.00	
CBJTC - Support BN	1940	State	Deed	\$243,432.00	
CBJTC - Spec. Forces	1977	State	Deed**	\$862,272.00	
CBJTC - Air Nat'l Guard Sites	1993	Federal	License**	\$19,400,000.00	
CBJTC - ACUB	2004	State	Deed	Land Only	8736.71
Chipley	1958	State	Deed	\$1,378,584.00	3.0
Clearwater CST	2007	State	Lease	\$202,200.00	1.0
Cocoa	1957	City	Lease	\$1,354,590.00	4.0
Collier Co. Airport Authority	2008	County	Lease	No Building	4.0
Crestview	1954	State	Deed	\$828,664.00	4.15
Crystal River	1988	County	Lease	\$2,751,414.00	18.0
Dade City	1955	State	Deed	\$1,400,340.00	1.3
Daytona Beach	1983	City	License**	\$5,068,747.00	4.0
Deland	1955	State	Deed	\$1,457,090.00	3.1
Eustis	1954	City	Lease	\$1,599,028.00	1.6
Fort Myers	1955	County	Lease	\$2,077,500.00	3.63
Fort Pierce	1958	City	Lease	\$2,303,934.00	5.05
Fort Lauderdale	1953	County	Lease	\$2,646,214.00	5.8
Gainesville DMA09-01	2009	State	Lease	No Building	5.0
Gainesville/Alachua County	2008	State	Lease	Land Only	27.11
Haines City	1976	City	Lease	\$1,408,680.00	8.38
Miramar (Snake Creek TS)	1979	Federal	License	Land Only	321.76
Hollywood	1955	State	Deed	\$1,065,420.00	0.6
Homestead (Air Reserve Base)	1958/1996	Federal**	License	\$2,999,515.00	10.0
Immokalee/Collier County	2009	State	Lease	No Building	26.41
Immokalee - TMI	2009	State	Lease	No Building	1.0
Jacksonville - ANG Base	1968	Federal	License	\$75,729,000.00	332.0
Jacksonville - Cecil Fld Armory	1962	City	Lease	\$2,050,200.00	
Jacksonville - Cecil Fld AASF	1969	City	Lease**	\$3,509,730.00	6.8
Jacksonville - Snyder Armory	1973	City	Lease	\$3,102,400.00	24.98
Lake City	1959	State	Deed	\$2,189,660.00	6.84
Lake Wales	1958	City	Lease	\$1,847,590.00	6.53
Lakeland	1974	City	Lease	\$1,867,080.00	10.0
Leesburg	1950	State	Deed	\$1,185,300.00	2.1

PROPERTIES & FACILITIES

SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE OF BUILDINGS	LAND AREA (ACRES)
Live Oak	1959	State	Deed	\$1,242,990.00	8.5
MacDill AFB -Air Guard Unit	1988	Federal	License	\$5,500,000.00	
Marianna	1958	State	Deed	\$1,455,000.00	5.0
Melbourne	1969/1998	Federal	License**	\$3,782,881.00	7.0
Miami Band Lease	2006	Private	Lease	No Building	0.0
Miami	1980	State	Deed	\$4,007,070.00	5.7
Ocala	1985	City	Lease	\$2,313,990.00	10.02
Orlando -Naval Trng Center	1990	Federal	License**	\$3,792,928.00	6.5
Orlando	1958	City	Lease	\$3,337,250.00	5.0
Palatka	1958	City	Lease	\$1,836,440.00	1.6
Palm Coast/Flalger County	2009	City	Lease	Land Only	55.0
Palmetto	1963	City	Lease	\$2,366,340.00	5.0
Panama City	1963	State	Deed	\$2,594,388.00	5.0
Pensacola - Ellyson Field	1983	County	Lease	\$3,671,780.00	14.21
Patrick AFB -Air Guard Unit	1950	Federal	License	\$1,344,468.00	7.1
Plant City	1986	City	Lease	\$2,273,898.00	12.8
Quincy	1989	County	Lease	\$2,135,446.00	14.53
Sanford	1938	State	Deed	\$1,099,008.00	3.0
Sarasota	1957	State	Deed	\$2,206,890.00	2.74
St. Augustine -Lightner	2005	City	Lease	No Building	1.0
St. Augustine -C-12 Hangar	1993	County	Lease**	\$1,884,749.00	2.05
St. Augustine -Ensslin Armory	1993	State	Deed	\$7,380,000.00	18.35
St. Augustine -Counterdrug	1996	State	Deed	\$93,312.00	
St. Augustine -Checchi House	1983	State	Deed	\$162,000.00	
St. Augustine -Lance Armory	1957	City	Lease	\$1,643,370.00	3.0
St. Augustine -Hqs Complex	1763	State	Deed	\$6,383,010.00	6.74
St. Augustine -USPFO	1985	County	Lease**	\$3,577,970.00	2.75
St. Petersburg	1958	State	Deed	\$2,427,140.00	6.0
Pinellas Park AFRC	2004	Federal	License**	USAR Owned	58.41
Starke	1967	State	Deed	\$2,976,830.00	12.0
Tallahassee	1975	County	Lease	\$3,493,800.00	19.47
Tampa	1940	State	Deed	\$8,154,380.00	11.37
Tavares	1988	County	Lease**	\$1,695,260.00	10.0
Titusville -T	1993	Private	Lease**	\$1,559,977.00	1.0
Palatka -Barge Canal Lands	1986	State	Sublease	No Building	124.0
Wauchula	1995	State	Deed	\$2,385,400.00	8.86
West Palm Beach -Babcock	1969/1998	Federal	License**	\$5,003,766.00	3.71
West Palm Beach AFRC	1982	County	Lease	\$5,410,980.00	18.77
Winter Haven	1936	City	Lease	\$1,561,608.00	3.3

TOTAL FACILITIES VALUE

\$153,951,978.00 82,183.26

** Source: PRIDE: Facilities Inventory Support Plan

ADJUTANT GENERAL'S
ANNUAL REPORT

FISCAL YEAR 2011



FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD

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