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FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD



ADJUTANT GENERAL'S REPORT
FISCAL YEAR 2010



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STATE OF FLORIDA
DEPARTMENT OF MILITARY AFFAIRS
Office of the Adjutant General

St. Francis Barracks, 82 Marine Street
St. Augustine, Florida 32085-1008

March 18, 2011

The Honorable Rick Scott
Governor of Florida

The Capitol
Tallahassee, Florida 32399-0001

Dear Governor Scott:

It is an honor to submit this Adjutant General's Report on behalf of both the Florida National Guard and the Department of Military Affairs. The purpose of this edition is to supplement the interim report published in January 2011, and provide you and the new Legislators with the readiness status of the Florida National Guard.

This report provides a description of the extraordinary contributions our Soldiers, Airmen and their Families are making in defense of this nation. It also describes our response to state emergencies which threatened Florida over the last year as well as the many outreach initiatives sponsored by the National Guard to help create safe neighborhoods and enhance our communities. We are especially proud to welcome home the men and women of the 53rd Infantry Brigade Combat Team from Southwest Asia – Florida's largest mobilization of servicemembers since World War II.

This edition contains a summary of both state and federal appropriated funding expenditures along with information regarding the Agency's financial stewardship.

Our commitment to Florida's National Guard heritage – to serve and protect our citizens – is a proud one, dating back more than 445 years. Our Forefathers envisioned a community-based force serving both the state and nation. Today, we bring that vision to fruition as an efficient, effective, and continuously improving operational force.

We stand ready to serve.

Sincerely,

Emmett R. Titshaw, Jr.

Major General
Florida National Guard
The Adjutant General



CONTENTS

About the Department of Military Affairs	4
Adjutant General's Leadership Philosophy	6
Florida National Guard in 2010	9
Deepwater Horizon Response	13
Florida National Guard is Prepared	15
Serving Our Citizens	16
Protecting Our Resources	18
Camp Blanding Joint Training Center	20
Department Military of Affairs Florida National Guard Senior Leaders	21
Army National Guard	22
Air National Guard	23
Department of Military Affairs Financial Summary	25
Economic Impact Across Florida	26
Department Military of Affairs Total General Revenue	28
Florida National Guard Federal Appropriations Fiscal Year 2010	29
Department Military of Affairs Florida National Guard Property and Facilities ...	30

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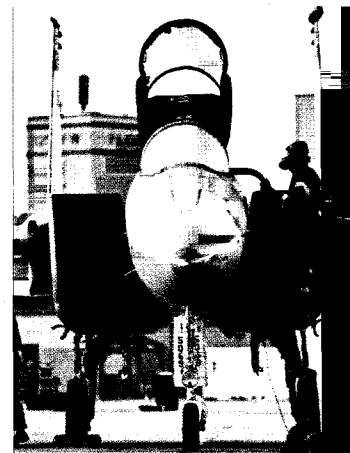
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ABOUT THE DEPARTMENT OF MILITARY AFFAIRS

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,200 full-time military personnel, and more than 350 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the Department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of Citizen-Soldiers, the Florida National Guard's militia heritage extends back into our communities more than 445 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.

MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

OUR VALUES

P.R.I.D.E.

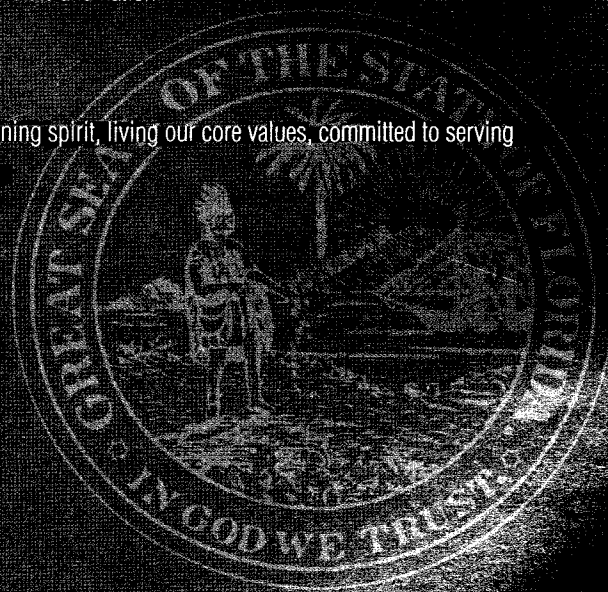
Professionalism (Duty, Service Before Self)

Respect (Diversity)

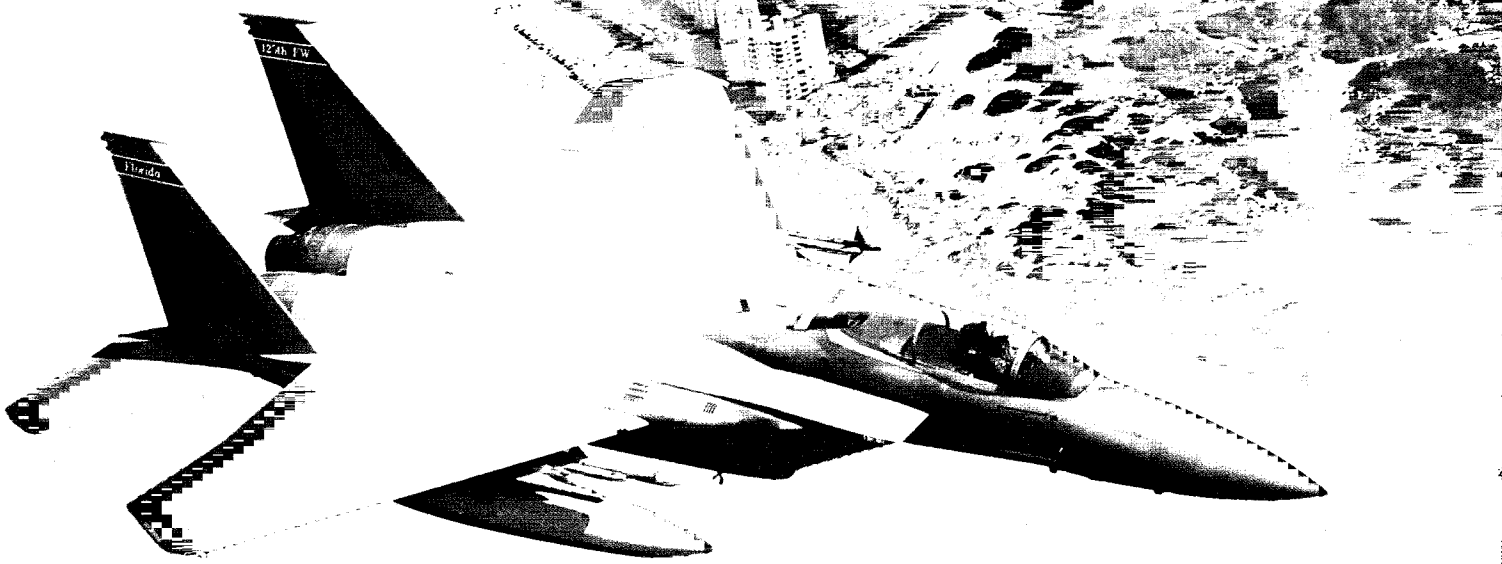
Integrity (Loyalty, Integrity First, Honor)

Discipline (Personal Courage, Selfless Service)

Excellence (Excellence in All We Do)







ADJUTANT GENERAL'S LEADERSHIP PHILOSOPHY

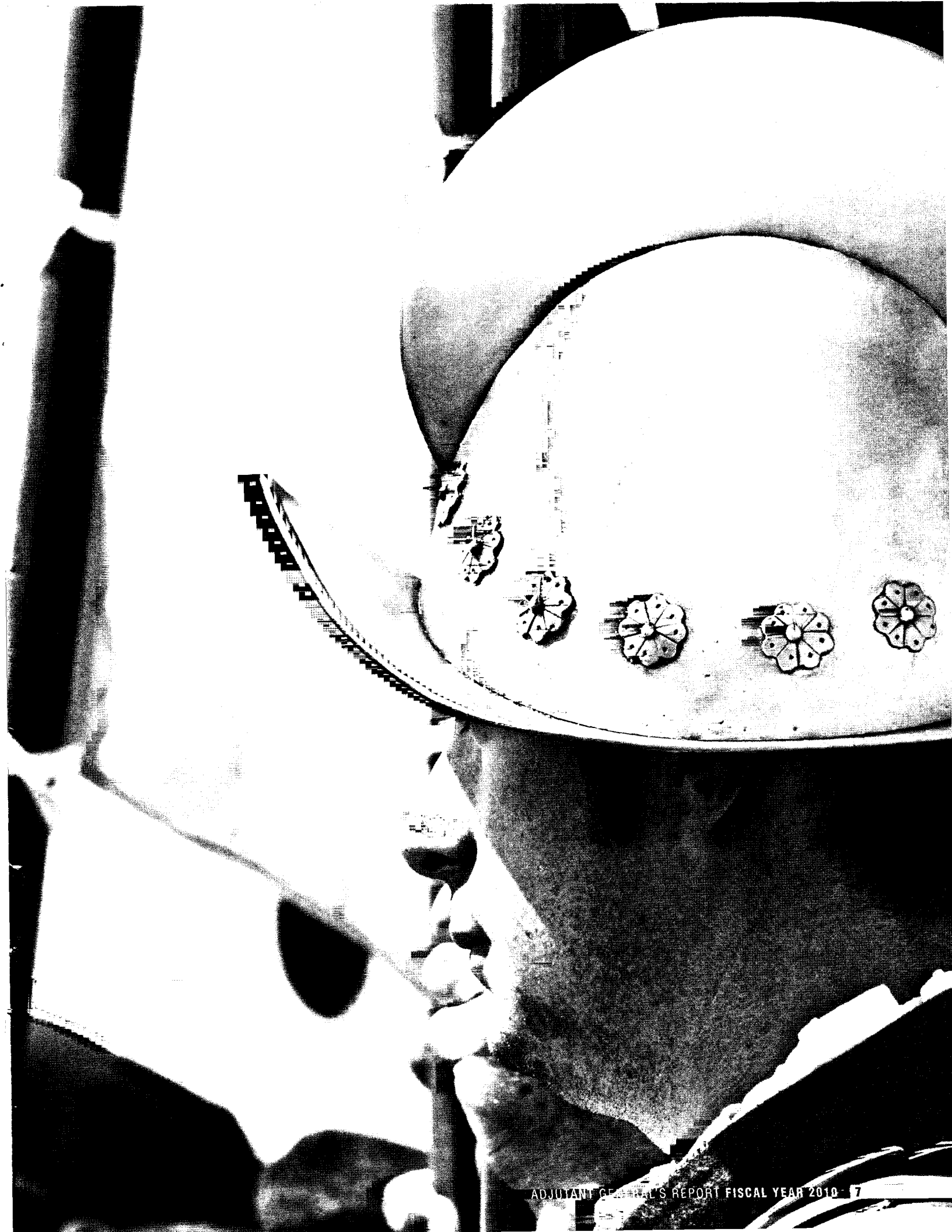
I believe history plays an important role in shaping our future. The spirit of the Citizen-Soldier heritage rooted in the earliest days of our nation's existence still resonates today among our formations. Our entire Guard family -- Soldiers, Airmen, civilian employees, and their Families -- all play a critical role in linking our heritage to our horizons. We continue to fulfill our Forefathers' vision of having a ready force to address the needs of our state and nation at home, while meeting today's demand of an efficient and effective organization ready to meet the myriad of challenges abroad.

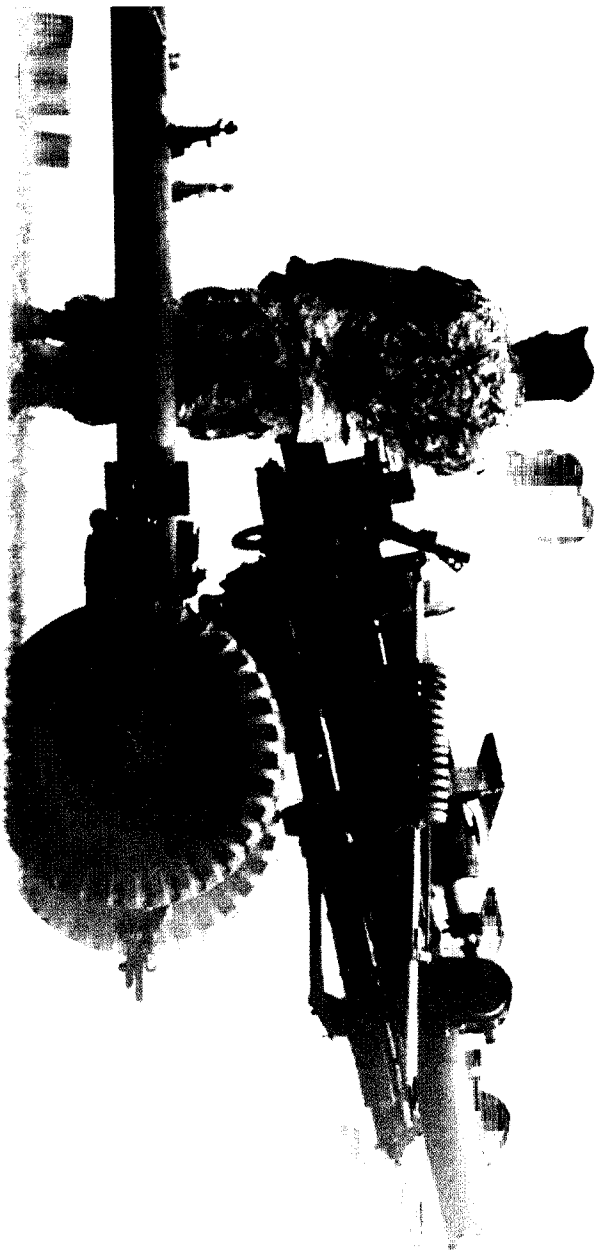
Professional organizations like ours have valued qualities that every member embodies. I believe everyone, regardless of rank or status, deserves to be treated with dignity and respect. Integrity is the bedrock upon which all other values are built. Everyone has the obligation to challenge the "status quo" and actively search for ways to do things better and more efficiently. We should strive to know our Soldiers, Airmen, and their Families better, and work to meet their needs. Finally, we must communicate more effectively within and outside of our organization. These qualities will leave lasting impressions on everyone.

We of the Florida National Guard derive our greatest satisfaction from a sense of duty done and commitments to our fellow countrymen fulfilled. We are proud to be the ones who have stepped forward... the ones prepared to fight and win our nation's wars while providing safety and security to the citizens of Florida, as well as adding value to our communities. We understand the costs associated with service to our state and nation, and know these costs are additionally shared by our Families and employers. Each of these areas (nation, state, community, family and civilian employers) is inextricably connected.

Our nation, state, communities, Families, and our civilian employers all have a stake in the success of the Florida National Guard. Much is asked of the men and women of our Guard Family, and we demand much of ourselves. We willingly accept these demands for we play a central role in maintaining the freedom and liberties found nowhere else on earth. We will never lose sight of this most important mission of protecting our freedom. We are a world-class organization, keeping the proud traditions of our Forefathers, preparing ourselves for the future... always striving to link our heritage to our horizons.

Maj. Gen. Emmett R. Titshaw Jr.
The Adjutant General of Florida





FLORIDA NATIONAL GUARD IN 2010

Historians will be able to pinpoint 2010 as one of the busiest years for the Florida National Guard. From monumental deployments of personnel for federal missions, to emergency response for one of the most devastating earthquakes in recent history, the Soldiers and Airmen of the Florida National Guard were called out in record numbers.

Record Deployments

The year began with more than 2,400 Soldiers from the 53rd Infantry Brigade Combat Team deploying to Southwest Asia to support Operation Iraqi Freedom, and subsequently Operation New Dawn; this was the largest single-unit deployment of Florida National Guard Soldiers since World War II.

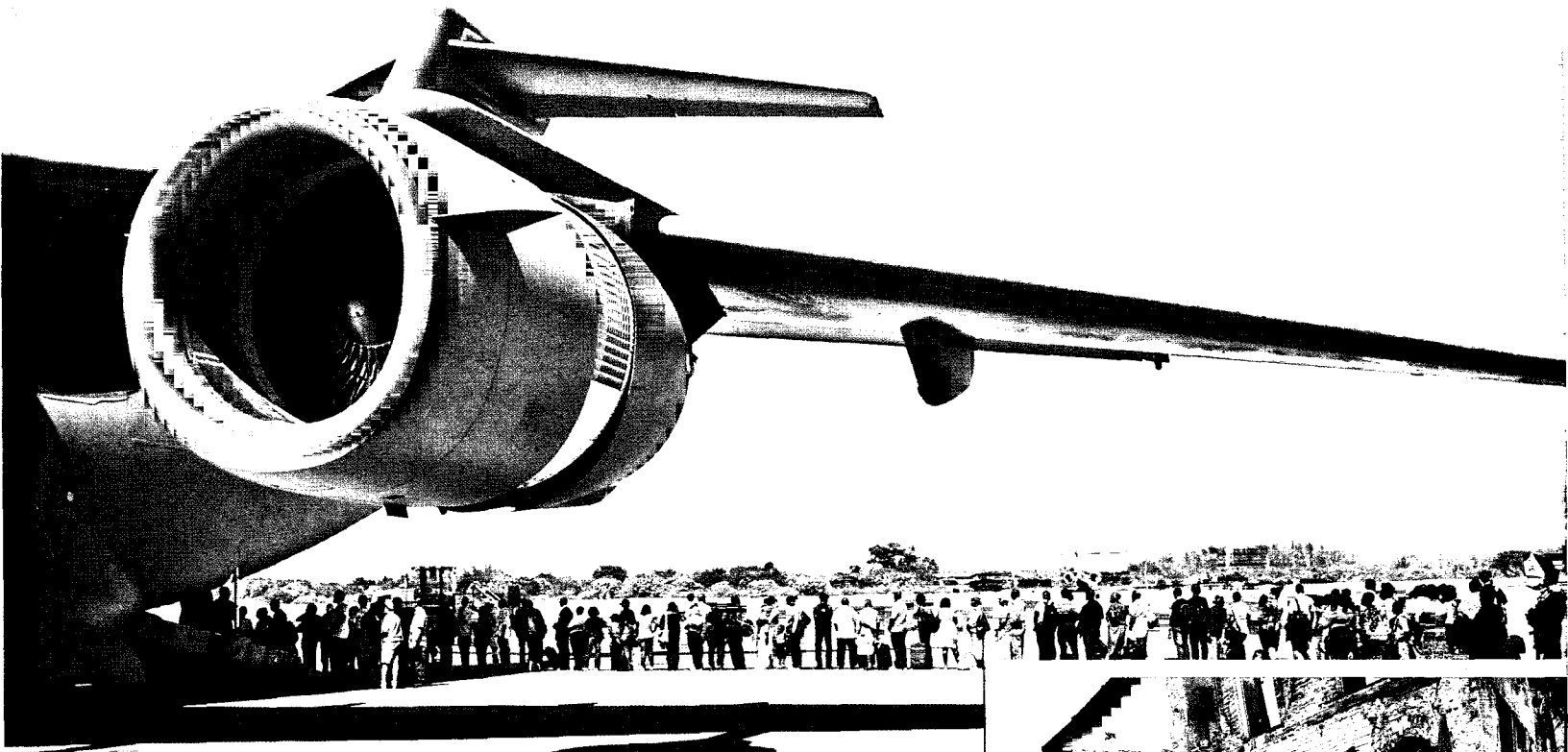
One of the missions the unit performed during the deployment was escorting convoys of U.S. forces leaving Iraq as part of the scheduled drawdown of troops and equipment in the country. Some of the Soldiers had previously served in Iraq at the beginning of Operation Iraqi Freedom in 2003, and in 2010 returned to help close out the operation. According to Capt. Ryan Swinford of 2nd Battalion, 124th Infantry Regiment – “the Seminole Battalion” – participating in both the initial invasion and the drawdown was a point of pride for his unit: “It was great for the Seminole Battalion to be involved in the responsible drawdown of combat troops in 2010 since we were the first combat troops into Iraq across the border in 2003.” The Soldiers returned to Florida shortly before Christmas.

More than 14,000 Florida National Guard personnel have been mobilized for overseas contingency operations since Sept. 11, 2001.

Other major deployments included: Soldiers from 3rd Battalion, 20th Special Forces Group, to Southwest Asia; members of the Air Defense Artillery to the National Capital Region and Afghanistan; the 690th Military Police Company to Afghanistan; the 779th Engineer Battalion to Iraq; the 125th Fighter Wing to Saudi Arabia; the 1153rd Finance Management Detachment to Iraq; and the Special Operations Detachment - Central, to Germany and Africa.

Also during this period Florida Air National Guard F-15 jets successfully flew the 55,000th sortie for Operation Noble Eagle – the ongoing operation to protect North America from an airborne attack.

At one point in 2010 more than 3,000 Florida Guard members were mobilized for federal operations, and by the end of 2010 the Florida National Guard reached another milestone: more than 14,000 Florida National Guard personnel had been mobilized for overseas contingency operations since Sept. 11, 2001.



After the January 2010 earthquake devastated Haiti, refugees were transported to Florida. The Florida National Guard assisted when the refugees arrived in Central Florida.



Haitian Earthquake Response

When a 7.0-magnitude earthquake occurred on Jan. 12, 2010, near Port-au-Prince, Haiti, it began a crisis of nearly unimaginable proportions. An estimated three million people in the Caribbean nation were affected by the devastating quake and its aftershocks. The Haitian Government reported that an estimated 230,000 people had died, 300,000 were injured, and one million were homeless due to the quake. They also estimated that 250,000 residences and 30,000 commercial buildings collapsed or were severely damaged.

The Florida National Guard responded early to this crisis as 27 Soldiers were activated to support the State Emergency Operations Center in Tallahassee for missions including: tracking incoming flights of Haitian refugees to Florida; providing Haitian-Creole translators at the Orlando-Sanford airport to assist the Florida Department of Children and Families with repatriation of Haitian personnel; and assisting with baggage handling operations for Haitian personnel arriving on incoming military flights.

As part of "Operation Unified Response" members of the Florida Air National Guard also assisted with relief operations in response to the earthquake. Airmen from the 101st Air and Space Operations Group (AOG) assisted the Haitian government, Federal Aviation



Administration, and U.S. Southern Command in coordinating the flow of supplies into Port-Au-Prince Airport in Haiti. During the response efforts Florida Air National Guard members provided supplies for and assisted in the evacuation of 15,000 Americans, and medically evacuated 223 Haitians.

Change of Command for Adjutant General

In June, after more than 47 years of military service, Maj. Gen. Douglas Burnett retired as the Adjutant General of Florida. During a military change-of-command ceremony at Camp Blanding Joint Training Center, Burnett told a formation of Soldiers and Airmen on the parade field that he attributed many successes as Adjutant General to the Guardsmen under his command. "Today I'm honored to stand before you and say 'Thanks.' We have achieved much," he said before passing the command to Maj. Gen. Emmett R. Titshaw, Jr. "I was on your shoulders. You carried me across that goal line of success."



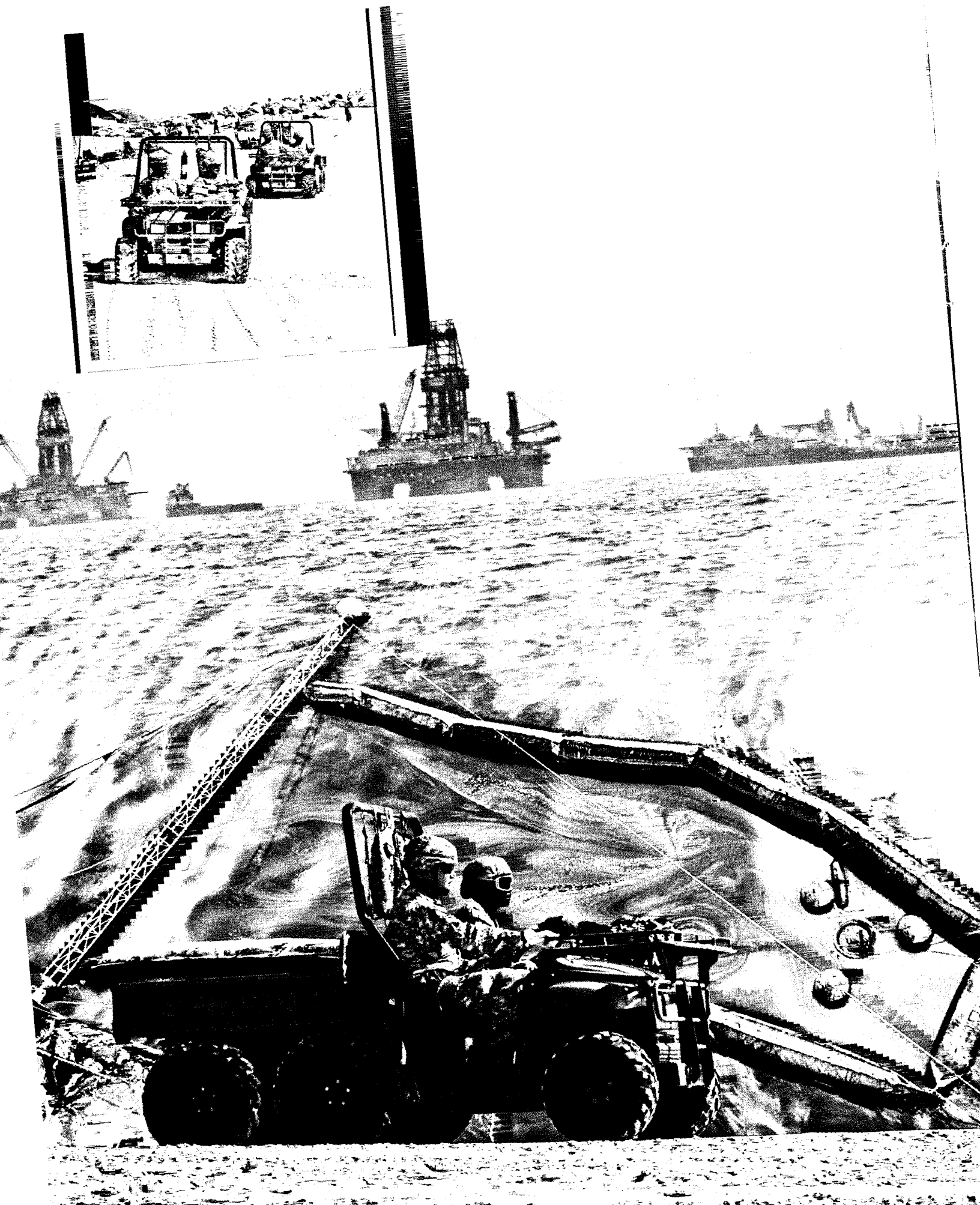
Celebrating 445 Years of Service

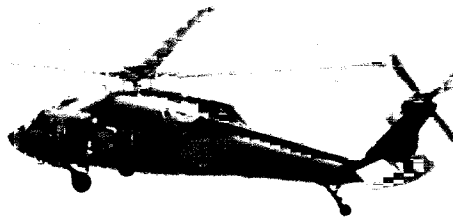
On Sept. 16, 2010, the Florida National Guard and the Florida Department of Military Affairs celebrated the 445th anniversary of an event some historians recognize as the first known muster of citizen-soldiers in – what would later evolve into – the continental United States.

According to the Florida National Guard State Historian's Office, the "first muster" took place on Sept. 16, 1565, when Pedro Menendez de Aviles gathered soldiers of his small Spanish army, as well as the civilian settlers who accompanied him to the newly established presidio town of St. Augustine, to form a militia. That first muster in St. Augustine consisted of approximately 50 men.

Florida National Guard Historian Greg Moore noted that while the English militia tradition in the Massachusetts Bay Colony is credited with giving the modern National Guard its earliest organized regiments, it is a fact of history that the Spanish first brought the European tradition – men available for short terms of military service in time of war or domestic turmoil – to the New World... first in Cuba and Puerto Rico, then to the continent at St. Augustine.

"We can take great pride in tracing our roots to the men who mustered under Pedro Menendez de Aviles in St. Augustine on Sept. 16, 1565," Moore said.





DEEPWATER HORIZON RESPONSE

During the spring and summer of 2010 more than 200 Florida National Guard members were activated in support of recovery efforts for one of the largest environmental disasters in U.S. history – the Deepwater Horizon oil spill in the Gulf of Mexico.

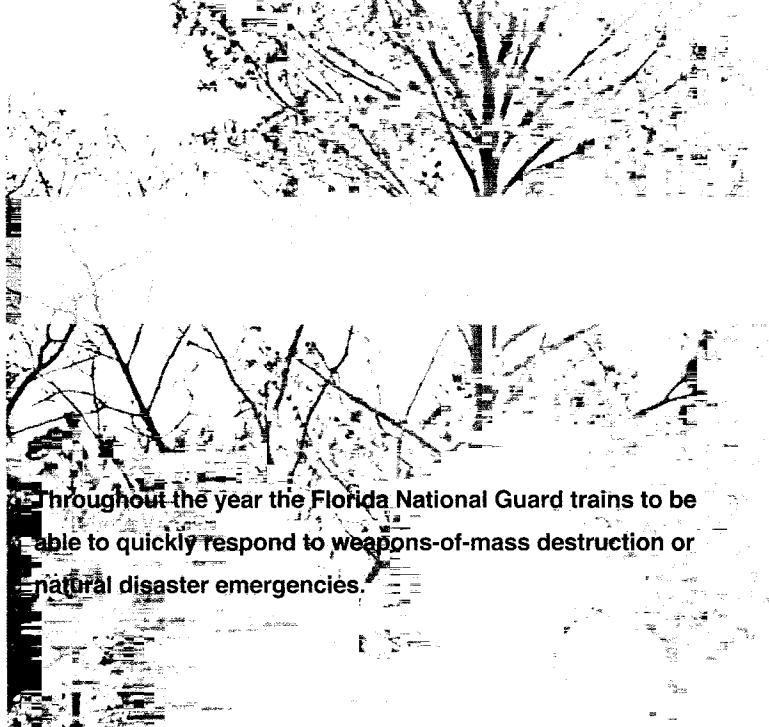
The Deepwater Horizon oil rig exploded on April 20, 2010, killing 11 workers and injuring 17 others. As the damaged well began leaking oil in the Gulf, the Department of Homeland Security played a lead role in federal response efforts by establishing a command center on the Gulf Coast to address the potential environmental impact of the event and to coordinate with all state and local governments. “We’re dealing with a massive and potentially unprecedented environmental disaster,” President Barack Obama said on May 2, noting the oil spill could “seriously damage the economy and the environment of our Gulf states.”

The Florida National Guard was activated for the Deepwater Horizon response in support of the Florida Department of Environmental Protection and the Florida Division of Emergency Management.

The Florida National Guard had a total of 209 Soldiers and Airmen supporting response operations over a period of 160 days. Using Emergency Management Assistance Compact agreements with 15 sister states, Florida was able to leverage additional personnel and equipment resources to support the overall response effort.

As part of the massive response the Florida National Guard provided the following assets:

- Fixed-wing and rotary-wing aircraft were used to transport key personnel responding to the oil spill, and dropped sandbags into breaches in the barrier islands of Louisiana in an effort to protect the shoreline from oil. The air crews also flew Florida Fish and Wildlife specialists over the Gulf to look for oil drifting into the water near the Florida coast. During the operation the aviators flew 245 sorties (flights) for a total of 595 flight hours.
- The Florida National Guard – in coordination with 1st Air Force – established an Airspace Coordination Center at Tyndall Air Force Base, ensuring a safe and efficient operating environment for all aircraft supporting the oil spill response.
- Liaison Officers were dispatched to Louisiana and Alabama, and throughout Florida, to provide coordination support between the U.S. Coast Guard, the Florida National Guard, and the State Emergency Operations Center (EOC). Personnel also worked from the EOC in Tallahassee to support ongoing response operations.
- More than 30 Soldiers were activated in mid-June to perform oil reconnaissance missions on approximately 60 miles of beach near Panama City, Fla. Using all-terrain vehicles, the Soldiers were tasked with observing and reporting oil landfall, tar ball locations, and contaminated wildlife.
- Public Affairs specialists were dispatched to Florida’s Panhandle to assist with public messages and create awareness for the oil spill response efforts.
- The Guard also brought in communications systems for responders, and equipment to provide live-video feeds of oil-spill aerial reconnaissance to the EOC in Tallahassee.



Throughout the year the Florida National Guard trains to be able to quickly respond to weapons-of-mass destruction or natural disaster emergencies.



FLORIDA NATIONAL GUARD IS PREPARED

Since 2000 the Florida National Guard has been ready to respond quickly to potential weapons-of-mass-destruction (WMD) incidents in the Southeast. Florida's 44th Civil Support Team (CST), stationed at Camp Blanding Joint Training Center near Starke, Fla., can be called upon at a moment's notice to deploy and assist emergency first-responders during incidents involving chemical, biological, or radiological threats. This 22-person team is composed of full-time Soldiers and Airmen, and is on 24-7 alert for emergencies.

CSTs were established to rapidly deploy to assist a local incident commander in determining the nature and extent of an attack or incident; provide expert technical advice on WMD response operations; and help identify and support the arrival of follow-on state and federal military responses assets. The teams receive more than 600 hours of technical training from the Federal Emergency Management Agency, the Department of Energy, the Department of Justice, and the Environmental Protection Agency.

Throughout the year CSTs train with other federal, state and local agencies, and perform real-world missions at other high-profile events in Florida such as the Super Bowl, NASCAR races and professional sporting events.

Throughout the year the CSTs train with other federal, state, and local agencies, and perform real-world missions at high-profile events such as the Super Bowl, NASCAR races, and other high-visibility special events in Florida. While most people never see these Guardsmen in action, these specialists are quietly and professionally monitoring and/or searching for chemical and other hazardous materials.

Floridians can also be assured that in the event of a WMD destruction incident, the CSTs and first responders will be complemented by Soldiers and Airmen from the Chemical, Biological, Radiological, Nuclear, and high-yield explosive (CBRNE) Enhanced Response Force Package (CERFP). This highly specialized unit's mission is simple: save lives. If a major explosion occurs, the CERFP could search collapsed or damaged structures at the incident site, rescue trapped casualties, provide decontamination, and perform medical triage and initial treatment to stabilize patients for transport to medical facilities.

Florida's size, extensive shoreline, major populations centers, diverse cultures, and internationally renown tourist venues prompted Congressional authorization of a second civil support team. This second team, which provides an increase in personnel and reduces response times, was approved in 2010. The 48th CST, based near St. Petersburg, Fla., passed its first evaluation by US Northern Command, and after receiving full-accreditation by the Department of Defense, will be the 57th such team in the nation.

SERVING OUR CITIZENS



Counterdrug and other Community Service Programs

Each day the Department of Military Affairs (DMA) is actively working for the betterment of communities and serving the citizens of Florida. The DMA offers programs and services throughout the state that improve public safety, increase the skills of law enforcement officers, and educate school children on the dangers of drug abuse.

Counterdrug Program

Because Florida is a key gateway for drugs entering the Southeastern United States, the Florida National Guard has built and maintained one of the foremost counterdrug programs in the nation. The Florida National Guard Counterdrug Program provides comprehensive, professional, and responsive military support to law enforcement agencies and community-based organizations to assist them in reducing the supply and demand for illegal drugs. The program's three principal elements are Drug Demand Reduction (DDR), Drug Supply Reduction, and Law Enforcement Training. DDR uses several types of curriculum to educate, influence and protect Florida's youth from drug abuse. In 2010 the program reached 107,449 students across the state. As part of the Drug Supply Reduction effort, members of the Florida National Guard Counterdrug Program assisted in the seizure of more than \$709 million worth of illegal narcotics and other drugs, as well as nearly \$4 million in cash in 2010. Counterdrug also provided training to law enforcement and community anti-drug coalitions throughout the state. Counterdrug's Multi-jurisdictional Counterdrug Task Force Training (MCTFT) program held 890 classes and trained 345,754 students through a combination of traditional classroom, online distance learning, CD-ROM and tape distribution, and presentations at Narcotics Officer Association conferences across the country. Unfortunately in 2011, loss of funding required the release of one-third of the Florida Counterdrug force.

Forward March

Forward March is a training and job placement program designed for older youth and adults to become members of the workforce. Participants receive activity-based training on topics that directly relate to the skills required for workplace success. Forward March is funded by Workforce Florida Inc., the Agency for Workforce Innovation, and the State of Florida. In 2010 the course was taught to 211 people at National Guard facilities throughout the state.

About Face

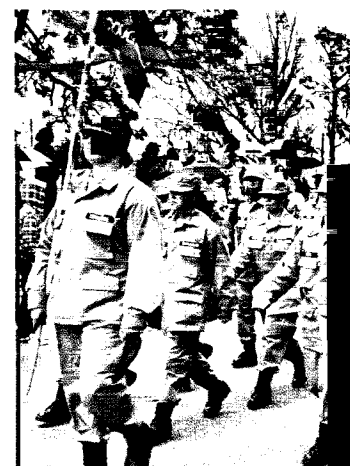
About Face is an after-school program designed for economically disadvantaged 14 to 18-year-old children. This program provides life skills and employability skills to youth participating in the program. This reality and activity-based curriculum focuses on improving life skills for the participants, and provides mentors for its participants who need additional help. Participants' results are monitored through benchmarks and are incorporated into program delivery. About Face is a partnership between the Department of Military Affairs, Workforce Florida Inc., the Agency for Workforce Innovation, and the State of Florida. There were 335 participants in 2010.

STARBASE

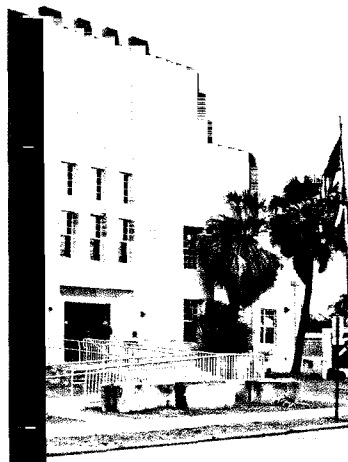
STARBASE is a Department of Defense youth program taught at the 125th Fighter Wing in Jacksonville which targets academic and behavioral areas of instruction. The program is designed for at-risk youth between the ages of 9 and 13. The program targets two areas of instruction: academic and behavioral. The academic portion includes math, science and technological skills. The behavioral area includes goal setting, increasing self-esteem and making positive life choices. More than 1,100 students were served in 2010.

Florida Youth Challenge Academy

The Florida Youth Challenge Academy (FLYCA), based at Camp Blanding Joint Training Center, helps at-risk youth become productive citizens by teaching skills, education and self-discipline. The program includes a rigorous five-and-a-half-month residential phase which reinforces academic excellence, service to community, job skills, citizenship, physical fitness and health education. This year, in an effort to better prepare cadets for college, FLYCA has partnered with St. Johns River State College to offer dual enrollment classes at the Academy. This unique opportunity allows cadets to experience what college can offer. Additionally, FLYCA has developed a relationship with Americorps, a national service and leadership organization that offers cadets the opportunity to continue to serve in communities across the nation. Last year, more than 270 young people throughout the state of Florida were directly impacted by the Florida National Guard Youth Challenge Program. Since its inception in July 2001, FLYCA has graduated 2,420 cadets from 60 counties. During their stay at the academy, these cadets contributed 202,662 hours of service to the communities of Florida.



PROTECTING OUR RESOURCES



Sustainability and Energy Management

The Department of Military Affairs Construction and Facility Management Office has established a Sustainability and Energy Management Program to assist the Florida National Guard in meeting the Federal and State Executive Order mandates for energy efficiency. We perform energy audits for 25 percent of our buildings' square footage each year, while visiting all facilities in four-year cycles. Our energy management and audit program locates errors in utility bills, educates personnel on simple energy-saving measures, determines how well building management controls are working, and generates projects to improve the efficiency of our infrastructure.

The Sustainability Program is working closely with the State Quartermaster's office to broaden green procurement, waste reduction and educational programs for military and civilians. We have worked to create not only formal training sessions in energy management and sustainability, but participate in recreational outreach activities to bring the subject of sustainability from the military mission to homes and families.

Florida Armory Revitalization Program

More than 12,000 Guard members utilize 60 armories in 39 counties for training and preparing equipment in support of our communities, state and nation. Historically, these armories are available for support of a wide range of community activities including youth programs; distance learning; drug demand reduction and education; and election polling. The armories are the deployment hubs of our Florida Guard members, whether they are activated for state emergencies such as hurricanes or in response to overseas contingency operations. The Florida Armory Revitalization Program (FARP) is a program which began in 2002 to modernize and upgrade severely deteriorated, aging Armories throughout the state. Of the total 60 Armories, the majority were constructed prior to 1970, including 28 which were constructed in the 1950s or before. Sustainment and maintenance funding has been insufficient to properly maintain and modernize these facilities, resulting in facilities that are inefficient, unsafe and out of compliance with building codes, such as those outlined in the Americans with Disabilities Act (ADA). This generally poor condition of facilities results negatively in our recruiting efforts, decreases the morale of our Soldiers, creates unsafe conditions, and does not project a strong, formidable, organization which instills confidence in the force.

This program addresses security, emergency repairs, public health and safety, and energy conservation. Roof repairs and replacements, overall structure waterproofing, new energy efficient and secure doors and windows, asbestos removal, upgraded code-compliant electrical and mechanical systems, fire code-approved kitchens, ADA-compliant access and restrooms are focus efforts. Driveway and walkway repairs along with exterior façade improvements and landscaping are programmed to complete the modernizations and extend the facilities' usefulness into the future, and will result in structures that are safe, functional and project confidence and pride in our Soldiers and the communities they represent.

With the support of the State Legislature from 2002 to 2006, the National Guard successfully programmed, designed, and completed modernization of 25 Armories throughout the state. Unfortunately, in fiscal years 2009-2011, funding was not available, stalling the program's tremendous success. The FARP is a vital program in extending the life of our aging Armories and enabling the Department to continue to provide the level of efficient and effective support from such a superior organization.

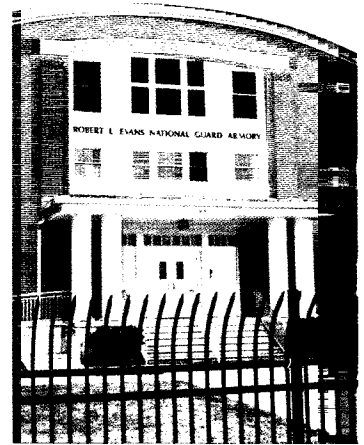
Conservation and Environmental Assessments

The Florida Army National Guard's (FLARNG) Environmental department, conservation section recently transitioned from project management to personnel completing projects in-house. This transition is in response to budget limitations coupled with the continued need to maintain compliance with Federal and State laws and regulations.

The Conservation section of the Environmental department is responsible for compliance with the National Environmental Policy Act (NEPA); monitoring threatened and endangered (T&E) species and wetlands; monitoring and maintaining cultural resources (i.e. historic buildings, archaeological sites, cemeteries); the application of herbicides; and consultation with other state agencies, regulators, and federally recognized Native American Tribes.

In 2009 and 2010, surveys for T&E species, particularly at Camp Blanding were completed for Red Cockaded Woodpeckers and Gopher Tortoises. Relocation for a single gopher tortoise costs approximately \$500, not including the fee at the relocation site (an additional \$1,500/tortoise). We have accomplished the same mission numerous times and have also cultivated 660 acres on Camp Blanding as a relocation site, further cutting expenses, and creating a site to receive tortoises from other facilities.

The department also completed two wetland surveys in 2010 and monitored the construction process of the Regional Training Institute (RTI) at Camp Blanding for culturally sensitive materials at the request of the Miccosukee Tribe of Florida.



CAMP BLANDING JOINT TRAINING CENTER

Camp Blanding Joint Training Center (CBJTC) near Starke has a two-fold mission. First, it provides personnel, training, logistical and administrative support as a training base for military and law enforcement personnel. Second, the post offers effective leadership and training support to its customers by improving their readiness.

Quality customer service is provided to a wide range of customers including – but not limited to – all components of the U.S. military, international forces, federal and state law enforcement agencies, and numerous other agencies. Camp Blanding is committed to and capable of supporting both federal and state missions. Utilizing state and federal funds the post continually searches for new ways to improve existing facilities, create new ranges, and construct buildings to better support the needs of its customers.

Recently CBJTC completed construction of the new dining facility, housing office, and renovated lodging facilities. Recent additions of a new Ammunition Supply Point, Live Fire Shoot House, Convoy Live Fire Range, Combined Arms Collective Training Facility, Simulation Complex, Scout Recon Lane, and Urban Assault Course will have a direct impact on improving quality of training that can directly contribute to saving lives in a combat theater.

In 2010 more than 239,000 personnel training days were conducted at Camp Blanding Joint Training Center.

During 2010 Camp Blanding supported numerous training exercises and pre-mobilization training for Florida National Guard units, as well as other military units. Last year a company from the British Royal Marines conducted three weeks of live-fire training at the post. Elements of the 22nd U.S. Marine Expeditionary Unit (MEU) also trained at CBJTC; the Marines employed the MV-22 Osprey for the first time on the installation in support of their training.

Camp Blanding aspires to be the premier domestic and combat training facility in the southeast U.S. It continually seeks opportunities to offer training for the “whole of nation” approach in order to showcase Camp Blanding as a state-of-the-art, year-round, training experience. The post will continue to support numerous large training activities for mobilizing National Guard and deploying Active Duty units in the coming year.



DEPARTMENT OF MILITARY AFFAIRS

FLORIDA NATIONAL GUARD

SENIOR LEADERS



Department of Military Affairs
Major General Emmett R. Titshaw, Jr.
The Adjutant General of Florida

The Adjutant General serves as the Governor's senior military advisor, as Director of the Florida Department of Military Affairs, and as Commander of the Florida National Guard. The Department headquarters is co-located with the Florida National Guard Joint Force Headquarters at St. Francis Barracks in St. Augustine, Fla. The Department executes command and control of National Guard units and other military formations committed to homeland security and homeland defense, exercising a broad range of planning, preparation and oversight responsibilities for domestic operations.



Florida Army National Guard
Major General James D. Tyre
Assistant Adjutant General – Army

Florida Army National Guard members are part of a long heritage of Citizen-Soldiers beginning with the first militia who, under Pedro Menendez de Aviles, helped guard the Spanish settlement of St. Augustine when it was founded in September 1565. Since then, Florida's Army has defended the peninsula and nation against a host of invaders. Today's Army National Guard operates the most advanced military equipment and is prepared to deploy and fight anywhere around the world. The Soldiers are also using their time and skills to help Floridians at home. They are involved in an increasing number of community projects each day, in addition to their traditional role of helping residents recover from disasters.



Florida Air National Guard
Brigadier General Joseph G. Balskus
Assistant Adjutant General – Air

The Florida Air National Guard consists of an aircraft fighter wing and eight geographically separated units made up of highly skilled personnel in dynamic, specialized units from the panhandle to South Florida. Today's Florida Air National Guard units are involved in homeland defense, Air Expeditionary Force rotations, and numerous taskings to support the overseas contingency operations. Additionally, the organization is instrumental in providing humanitarian assistance and has mobilized personnel to support natural disasters than at any other time in its history.

Florida Airmen continue to support the Airman's Creed and Core Values of the United States Air Force. They exemplify the best as wingmen, leaders, and warriors. Sustained superior ratings of each unit and a tremendous retention rate are standing testimony to the quality and stability of Florida's Air National Guard.

ARMY NATIONAL GUARD

Land Component Commander

Camp Blanding Joint Training Center

Brigadier General Richard J. Gallant

Mission: To provide command and control for Camp Blanding and subordinate units, as well as additional units that may be assigned at future date. The Land Component Commander serves as the Adjutant General's principal advisor concerning training, readiness and operations at Camp Blanding, and also functions as the Joint Task Force Commander, when selected, for domestic response situations or National Special Security Events (NSSE).

53rd Infantry Brigade Combat Team (IBCT)

Pinellas Park

Colonel Thad W. Hill, Commander

Mission: To conduct combat operations as an infantry brigade combat team. The 53rd IBCT is an essential component of the reserve structure that serves as a strategic hedge in the scenario of two major regional conflicts. It can perform a variety of functions - reinforcement, backfill, or augmentation of active component combat formations. The IBCT recently returned from supporting Operations Iraqi Freedom and New Dawn in Southwest Asia.

164th Air Defense Artillery Brigade

Orlando

Brigadier General Frank S. Laudano, Commander

Mission: To provide command and control over one to five general support reinforcing field artillery battalions or target acquisition batteries. The 164th also has military police, transportation and air defense battalions assigned to it. Elements of the brigade have served in Afghanistan, Iraq, Kuwait and Qatar, as well as Korea and Germany. This unit also participates in the ongoing air defense mission in the National Capital Region.

83rd Troop Command

Tallahassee

Colonel Perry L. Hagaman, Commander

Mission: To ensure that all units under its responsibility are trained, equipped, and prepared to deploy in support of federal and state missions. Elements of the command have recently served in Iraq, Afghanistan, Germany and Africa. The 83rd also provides command and control over designated units within Florida during peacetime.

50th Area Support Group

Homestead

Colonel Michael A. Calhoun, Commander

Mission: To provide combat service support to units assigned to or passing through its area of responsibility and command and control for various assigned units. It is also responsible for physical security and rear area force protection activities.

Camp Blanding Joint Training Center

Starke

Lieutenant Colonel R. Dwayne Jarriel, Commander

Mission: To provide a world-class site where active, National Guard and Army Reserve forces can train varying-size units from squad/section to separate infantry and artillery brigades. Facilities exist to conduct individual and crew-served weapons qualifications, field training exercises, live-fire exercises, land navigation, maneuver, special operations training, airborne and amphibious operations. The center also provides tactical training opportunities for local law enforcement agencies and other civilian first-responder agencies.

AIR NATIONAL GUARD

Headquarters, Florida Air National Guard

St. Augustine

Brigadier General Robert Branyon, Chief of Staff

Mission: To provide leadership, guidance, and peacetime command of all Florida Air National Guard units to meet both federal and state missions. During Defense Support to Civil Authorities events, provides command/control of Florida Air National Guard assets to Joint Task Force-Florida.

125th Fighter Wing (FW)

Jacksonville

Colonel James Eifert, Commander

Mission: To provide mission-ready Airmen and equipment to combatant commanders in support of operations worldwide. To protect life and property, preserve peace, order and public safety at home.

Detachment 1, 125th Fighter Wing

Homestead

Major James Spooner, Commander

Mission: To perform the continental United States air-sovereignty mission by maintaining F-15C Eagles on continuous 24-hour air defense ready alert status at Homestead Air Reserve Base.

101st Air Operations Group

Tyndall Air Force Base

Colonel Scott Barberides, Commander

Mission: To provide aerospace warning and control of air and space forces in the continental United States. Plans, directs, and assesses air and space operations for the North American Aerospace Defense Command (NORAD) and the United States Northern Command, (NORTHCOM). Directs all defensive counter-air activities and manages strategic air and homeland security air defense forces.

Detachment 1, HQs Florida Air National Guard

Tyndall Air Force Base

Colonel David Silva, Commander

Mission: To provide world-class instructor pilots to support the 325th Fighter Wing mission of training F-22 and F-35A pilots for the United States Air Force.

202nd REDHORSE Squadron

Camp Blanding Joint Training Center

Colonel Jack Paschal, Commander

Mission: To provide a highly mobile, rapidly deployable civil engineering response force. The unit performs heavy damage repair and recovery of critical Air Force facilities and utility systems following enemy attack or disaster.

290th Joint Communications Support Squadron (JCSS)

MacDill Air Force Base

Lieutenant Colonel Loretta Lombard, Commander

Mission: To provide Chairman of the Joint Chiefs of Staff-directed, globally deployable en-route and early-entry communications support to Joint Task Forces, Joint Special Operations, Unified Commands, defense agencies, non-defense agencies, and foreign governments in support of U.S national security objectives during times of crisis, war crisis, war and disaster recovery.

114th Range Operations Squadron

Patrick Air Force Base

Lieutenant Colonel Todd Oller, Commander

Mission: To provide survivable and reliable satellite voice and data communications for command, control and logistics in support of USAF Air Combat Command and NATO communications requirements. Supports range safety operations tasking for shuttle, Atlas, Delta, and Titan launches.

159th Weather Flight

Camp Blanding Joint Training Center

Lieutenant Colonel Stephen M. Longobardi, Commander

Mission: To train wartime-ready, professional teams to provide the highest quality meteorological services to varying national, state and local missions.

Weather Readiness Training Center

Camp Blanding Joint Training Center

Major John Waltbillig, Commander

Mission: To train and provide mission training, support and expertise to Air National Guard weather personnel.



The Department of
Military Affairs and the
Florida National Guard
form a community-
based organization
that serves the people
of Florida.





DEPARTMENT OF MILITARY AFFAIRS FINANCIAL SUMMARY

The economic impact the Department of Military Affairs (DMA) / Florida National Guard and their Families have on the communities of Florida is substantial. With nearly 12,000 uniformed servicemembers and over 350 state employees, our organization added value across Florida.

The funds provided for the Department's personnel, equipment, armories, and training flow throughout Florida's economy – touching everything from the tourism industry to the real estate market. In federal Fiscal Year 2010, the Florida National Guard was responsible for a federal budget of over \$454 million. When considering the trickle-down effect of expenditures, those federal funds actually have an economic impact of over \$1 billion. The residence of a National Guard armory within a community is a great economic benefit. In these times of economic hardship, the Department of Military Affairs and the Florida National Guard continue to positively affect our citizens and state. It is our duty to be good stewards of the funds that are entrusted to us. From our organization's advisory and oversight committees, to our embracing a continuous process improvement practice, we are determined to make the best use of every dollar. In short, we must become more efficient and fiscally disciplined.

Efficiency and quality are part of the very fabric of our Guard Family. As resources are adjusted to account for reduced revenue, we employ due diligence to ensure the services and support we provide to the citizens of Florida are not lessened. "It would be an injustice to say the National Guard's impact on Florida can be measured by a monetary metric alone," said Adjutant General of Florida Maj. Gen. Emmett R. Titshaw, Jr. "Our impact on the communities in which we work and live goes well beyond the dollars we spend."

With facilities and units located throughout Florida, the National Guard's impact is as diverse and widespread as the capacities of its people. The Department sponsors and performs community and social outreach programs such as Florida Youth ChalleNGe Academy, Forward March, About Face, STARBASE, Drug Demand Reduction, and Family Readiness Programs. These programs provide a positive contribution to our children and families across the state.

"We are a community-based organization, serving our communities," Maj. Gen. Titshaw added. "This is the strength and value of the National Guard. We are always there and we are always ready."

ECONOMIC IMPACT ACROSS FLORIDA

CITY	COUNTY	FEDERAL	STATE	GUARD	FEDERAL	STATE	COMBINED
		FULL-TIME	FULL-TIME		EMPLOYEES	EMPLOYEES	
Arcadia	Desoto	2		56	\$1,877,591.37	\$37,046.00	\$1,914,637.87
Avon Park	Polk	12	2	42	\$1,812,846.84	\$58,139.00	\$1,870,985.84
Bartow	Polk	2		106	\$3,496,204.62	\$20,186.43	\$3,516,391.05
Bonifay	Holmes	12		112	\$4,014,160.86	\$34,650.00	\$4,048,810.86
Bradenton	Manatee	6		103	\$3,528,576.89	\$21,005.00	\$3,549,581.89
Brooksville	Hernando	45		97	\$4,596,861.63	\$77,782.75	\$4,674,644.38
Camp Blanding	Clay	261		793	\$35,350,513.39	\$851,280.00	\$36,201,793.39
Chipley	Washington	3		85	\$2,848,759.32	\$38,591.40	\$2,887,350.72
Clearwater	Pinellas	18		19	\$615,073.04	\$0	\$615,073.04
Cocoa	Brevard	21		265	\$9,258,467.79	\$21,114.39	\$9,279,582.18
Crestview	Okaloosa	3		100	\$3,334,343.30	\$40,628.12	\$3,374,971.42
Crystal River	Citrus	8		236	\$7,898,832.66	\$75,115.89	\$7,973,948.55
Dade City	Pasco	3		102	\$3,399,087.83	\$32,309.00	\$3,431,396.83
Daytona Beach	Volusia	19		219	\$7,704,599.07	\$27,400.00	\$7,731,999.07
Deland	Volusia	5		123	\$4,143,649.92	\$38,517.00	\$4,182,166.92
Eustis	Lake	3		94	\$3,140,109.71	\$12,700.00	\$3,152,809.71
Ft. Lauderdale	Broward	10		201	\$6,830,547.92	\$60,495.50	\$6,891,043.42
Ft. Myers	Lee	3		59	\$2,007,080.43	\$29,100.00	\$2,036,180.43
Ft. Pierce	St. Lucie	3		90	\$3,010,620.65	\$42,782.50	\$3,053,403.15
Gainesville	Alachua			102	\$3,301,971.03	\$31,450.46	\$3,333,421.49
Haines City	Polk	16		38	\$2,266,058.55	\$35,199.44	\$2,301,257.99
Hollywood	Broward	2		158	\$5,179,562.40	\$21,600.00	\$5,201,162.40
Homestead	Dade	40		147	\$6,053,613.56	\$5,550.00	\$6,059,163.56
Jacksonville	Duval	566	42	1638	\$71,576,077.93	\$346,236.00	\$71,921,313.93
Lake City	Columbia	11		101	\$3,625,693.68	\$51,700.57	\$3,677,394.25
Lakeland	Polk	13		117	\$4,208,394.45	\$44,341.49	\$4,252,735.94
Lake Wales	Polk	4		145	\$4,823,467.49	\$44,535.30	\$4,868,002.79
Leesburg	Lake	3		149	\$4,920,584.28	\$32,605.00	\$4,953,189.28
Live Oak	Suwannee	6		160	\$5,373,795.99	\$41,461.25	\$5,415,257.24
Marianna	Jackson	2		129	\$4,240,766.72	\$51,257.50	\$4,292,024.22
Melbourne	Brevard	4		182	\$6,021,241.29	\$26,266.00	\$6,047,507.29
Miami	Dade	48		627	\$21,948,395.68	\$213,620.00	\$22,162,015.68
*Naples	Collier	4		140	\$4,661,606.16	\$20,500.17	\$4,682,106.33

CITY	COUNTY	FEDERAL	STATE	GUARD MEMBERS	FEDERAL	STATE	COMBINED REVENUE
		FULL-TIME EMPLOYEES	FULL-TIME EMPLOYEES		APPROPRIATIONS	APPROPRIATIONS	
Ocala	Marion	6		241	\$7,995,949.46	\$66,252.00	\$8,062,201.46
Orlando	Orange	36	2	492	\$17,092,555.92	\$79,435.51	\$17,171,991.43
Palatka	Putnam	3	1	67	\$2,266,058.55	\$48,608.44	\$2,314,666.99
Palmetto	Manatee	3		50	\$1,715,730.05	\$38,428.75	\$1,754,158.80
Panama City	Bay	283		199	\$15,603,431.73	\$79,753.66	\$15,683,185.39
**Pembroke Pines	Broward	1		40	\$1,327,262.87	\$2,800.00	\$1,330,062.87
Pensacola	Escambia	15		170	\$5,988,869.03	\$88,580.08	\$6,077,449.11
Pinellas Park	Pinellas	50		806	\$27,710,658.85	\$226,952.00	\$27,937,610.85
Plant City	Hillsborough	24		145	\$5,470,912.79	\$101,670.00	\$5,572,582.79
Quincy	Gadsden	3	1	104	\$3,463,832.36	\$58,283.10	\$3,522,115.46
St. Augustine	St. Johns	440	166	1001	\$47,943,324.48	\$12,729,813.00	\$60,673,137.48
St. Petersburg	Pinellas	15		135	\$4,370,255.78	\$178,641.50	\$4,548,897.28
Sanford	Seminole	2		152	\$4,985,328.81	\$42,562.00	\$5,027,890.81
Sarasota	Sarasota	26		121	\$4,758,722.96	\$133,738.33	\$4,892,461.29
Starke	Bradford	50	135	347	\$11,395,037.28	\$1,580,777.50	\$12,975,815.28
Tallahassee	Leon	37		282	\$10,553,358.39	\$130,450.00	\$10,683,808.39
Tampa	Hillsborough	55		127	\$5,082,445.61	\$61,078.54	\$5,143,524.15
Titusville	Brevard	8			\$258,978.12	\$0	\$258,978.12
Tavares	Lake	7			\$453,211.71	\$0	\$453,211.71
Wauchula	Hardee			81	\$2,622,153.47	\$112,870.00	\$2,735,023.47
West Palm Beach	Palm Beach	25	1	349	\$12,301,460.70	\$189,459.00	\$12,490,919.70
Winter Haven	Polk	4		108	\$3,625,693.68	\$31,692.93	\$3,657,386.61
TOTAL		2251	352	11752	\$454,053,389	\$18,467,013	\$472,520,402

* Immokalee reported with Naples

** North Miami reported with Pembroke Pines.

DEPARTMENT OF MILITARY AFFAIRS

OPERATING FUNDS	GENERAL REVENUE	CAMP BLANDING	FEDERAL GRANTS	FEDERAL LAW ENFORCEMENT	TOTAL AGENCY
Salaries and Benefits	6,996,549	1,145,656	9,118,978		17,261,183
Other Personal Services (OPS)	48,533	18,172	66,000		132,705
Expense	5,755,849	30,000	12,571,949	345,000	18,702,798
Operating Capital Outlay (OCO)	198,396	85,722	260,000	100,000	644,118
Food Products			450,000		450,000
Acquisition/Motor Vehicles	41,524	113,678	36,856		192,058
Accounting Services				10,000	10,000
Information Technology	77,000				77,000
Legal Services Contracts	103,775				103,775
National Guard Tuition Assistance	1,781,900				1,781,900
Projects/Contracts/Grants Div. of			6,600,000		6,600,000
Administrative Hearings		2,926			2,926
Laboratory Services					
Contract Services	725,991	25,000	8,531,000	50,000	9,331,991
Engineering Consultants			1,573		1,573
Maintenance & Operation Contracts	224,555	25,000	920,000	20,000	1,189,555
Risk Management Insurance	235,161	99,428	4,558		339,147
Worker's Compensation/SAD	473,355				473,355
TR/DMS/HR Services	44,893	8,950	82,840		136,683
TOTAL: OPERATING BUDGET	16,707,481	1,554,532	38,642,754	525,000	57,430,767

FIXED CAPITAL OUTLAY	GENERAL REVENUE	CAMP BLANDING	FEDERAL GRANTS	FEDERAL LAW ENFORCEMENT	TOTAL AGENCY
Construct - Storage Facility AASF #1	205,000				205,000
ADD/ALT - Jax			688,096		688,096
Design - CBJTC Shoot House			273,000		273,000
Construct - ASP, CBJTC*			8,113,737		8,113,737
Sup/Maintenance Shop - CBJTC			126,000		126,000
Design - CBJTC Convoy Live Fire*			214,500		214,500
Minor Construction			781,960		781,960
Construct - RTI Phase III			200,893		200,000
Design/Build - WST			450,000		450,000
Design - Machine Gun Range*			160,000		160,000
TOTAL: FIXED CAPTIAL OUTLAY	205,000		11,008,186		11,213,186
TOTAL GENERAL REVENUE	16,912,481	1,554,532	*49,651,940	525,000	68,643,953

* Depicts the distribution of federal appropriation in support of cooperative agreements between the Federal and State governments.

FLORIDA NATIONAL GUARD

Florida Army National Guard Federal Appropriations Fiscal Year 2010

Annual Training (AT) Pay & Allowances	11,055,200
Inactive Duty (IDT) Pay & Travel ("drills")	22,624,100
Civilian Technician Pay & Travel	46,832,100
Active Guard & Reserve (AGR) Pay & Travel	70,725,885
Counterdrug Program	13,954,600
Incapacitation Pay & Medical Care	3,436,300
Service Schools & Support	14,329,800
Youth ChalleNGe	2,891,500
Recruiting & Retention	6,643,500
Subsistence/Clothing IDT & AT	3,187,000
Camp Blanding Joint Training Center	1,504,300
Congressional Adds	6,387,000
Active Duty Operational Support (ADOS)	8,182,000
Transformation/RESET	7,042,6000
Military Funeral Honors Program	1,712,100
Deployment Operations	28,092,000
OPTEMPO-Ground (all less aircraft)	22,810,400
OPTEMPO-Air (aircraft)	1,021,100
Family Centers & Counseling Programs	2,633,300
Automation & Communications	4,270,300
Weopns of Mass Desturction & Support	2,476,900
Facility Maintenance	16,383,800
Environmental Compliance Activities	1,787,000
Physical Security	2,05,600
Military Construction	485,901
TOTAL	302,554,686

Florida Air National Guard Federal Appropriations Fiscal Year 2010

Civilian Pay	26,961,769
State Agreements	2,749,346
Transportation	240,152
Communications/Information Technology	412,948
Real Property Maintenance	4,798,664
Recruiting & Advertising	116,500
Base Operating Support (Svcs, Travel, Supplies)	6,920,471
Fly Supply/Equipment/Aviation Fuel	18,886,964
Chemical, Biological, Nuclear, Radiological and high-yield Explosive Enhanced response Force Package	44,621
Medical	177,368
Environmental	32,498
Counterdrug Programs	8,902
Overseas Contingency Operations	244,942
Operation Noble Eagle	1,548,971
Operation Enduring Freedom	412,209
State Partnerships	33,417
Military Payroll	80,588,333
Clothing	199,518
Subsistence	99,453
Annual Training Travel	893,294
Non-Prior Service Training Travel	172,712
School Travel	901,849
Special Training Travel	662,147
Counterdrug Travel	101,245
AGR Permanent Change of Station	172,018
COMM Facility	4,118,393
TOTAL	151,498,703

TOTAL FEDERAL APPROPRIATIONS FISCAL YEAR 2010

454,053,389

DEPARTMENT OF MILITARY AFFAIRS

FLORIDA NATIONAL GUARD

PROPERTY AND FACILITIES

SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE OF BUILDINGS	LAND AREA (ACRES)
Arcadia	1969	State	Deed	1,228,240	10
Avon Park Ranges	1984	Federal	License	**	41.4
Avon Park UTES	1984	State	Lease	**	14.6
Avon Park	1971	State	Lease	1,330,070	10
Bartow	1974	City	Lease	1,086,336	10
Bonifay	1954	State	Deed	1,105,920	7
Bradenton	1971	City	Lease	5,787,612	7.15
Brooksville (Armory)	1992	County	Lease	2,114,172	18.76
Brooksville (AASF #2)	2000	County	Lease	**	
Camp Blanding Training Ctr	1939	State	Deed	11,174,112	72,000
CBJTC - Bullard Armory	1984	State	Deed	3,341,260	
CBJTC - Youth ChalleNGe	1977	State	MOA	3,796,064	
CBJTC - Support BN	1940	State	Deed	243,432	
CBJTC - Spec. Forces	1977	State	Deed	862,272	
CBJTC - Air Nat'l Guard Sites	1993	Federal	License	19,400,000	
CBJTC - ACUB	2004	State	Deed	13,044,550	8,736.71
Chipley	1958	State	Deed	1,378,584	3
Clearwater CST	2007	State	Lease	202,200	1
Cocoa	1957	City	Lease	1,354,590	4
Collier Co. Airport Authority	2008	County	Lease	**	4
Crestview	1954	State	Deed	828,664	4.15
Crystal River	1988	County	Lease	2,751,414	18
Dade City	1955	State	Deed	1,400,340	1.3
Daytona Beach	1983	City	License	**	4
Deland	1955	State	Deed	1,457,090	3.1
Eustis	1954	City	Lease	1,599,028	1.6
Fort Myers	1955	County	Lease	2,077,500	3.63
Fort Pierce	1958	City	Lease	2,303,934	5.05
Fort Lauderdale	1953	County	Lease	2,646,214	5.8
Gainesville Temp Lease	2009	State	Lease	**	5
Gainesville/Alachua County	2008	State	Lease	**	27.11
Haines City	1976	City	Lease	1,408,680	8.38
Miramar (Snake Creek TS)	1979	Federal	License	**	321.76
Hollywood	1955	State	Deed	1,065,420	0.6
Homestead (Air Reserve Base)	1958/1996	Federal	License	2,999,515	10
Immokalee/Collier County	2009	State	Lease	**	26.41
Immokalee TMI Lease	2009	State	Lease	**	1
Jacksonville - ANG Base	1968	Federal	License	75,729,000	342.18
Jacksonville - Cecil Fld (Armory)	1962	City	Lease	2,050,200	
Jacksonville - Cecil Fld (AASF)	1969	City	Lease	3,509,730	6.82
Jacksonville - Snyder Armory	1973	City	Lease	3,102,400	24.98
Lake City	1959	State	Deed	2,189,660	6.84
Lake Wales	1958	City	Lease	1,847,590	6.53
Lakeland	1974	City	Lease	1,867,080	10

SITE NAME	YEAR ACQUIRED	LAND OWNERSHIP	AUTHORITY FOR OCCUPANCY	REPLACEMENT VALUE OF BUILDINGS	LAND AREA (ACRES)
Leesburg	1950	State	Deed	1,185,300	2.1
Live Oak	1959	State	Deed	1,242,990	8.5
MacDill AFB - Air Guard Unit	1988	Federal	License	5,500,000	16
Marianna	1958	State	Deed	1,455,000	5
Melbourne	1969/1998	Federal	License	**	7
Miami	1980	City	Deed	4,007,070	5.7
Ocala	1985	City	Lease	2,313,990	10.2
Orlando (Naval Trng Ctr)	1990	Federal	License	**	6.5
Orlando	1958	City	Lease	3,337,350	5
Palatka	1958	City	Lease	1,837,440	1.6
Palatka (Barge Canal)	1986	State	Sublease		124
Palm Coast/Flagler	2009	City	Lease	**	55
Palmetto	1963	City	Lease	2,366,340	5
Panama City	1963	State	Deed	2,594,388	5
Pensacola-Ellyson Field	1983	County	Lease	3,671,780	14.21
Pembroke Pines Lease	2006	Private	Lease	**	0
Patrick AFB-Air Guard	1950	Federal	License	1,344,468	7.1
Plant City	1986	City	Lease	2,273,898	12.8
Quincy	1989	County	Lease	2,135,446	14.53
Sanford	1938	State	Deed	1,099,008	3
Sarasota	1957	State	Deed	2,206,890	2.74
St. Augustine (Lightner)	2005	City	Lease	**	1
St. Augustine (C-12 Hangar)	1993	County	Lease	**	2.05
St. Augustine (Ensslin Armory)	1993	State	Deed	7,380,000	18.35
St. Augustine (Counterdrug)	1996	State	Deed	93,312	
St. Augustine (Checchi House)	1983	State	Deed	162,000	
St. Augustine (Lance Armory)	1957	City	Lease	1,634,370	3
St. Augustine (Hqs Complex)	1763	State	Deed	6,383,010	6.74
St. Augustine (USPFO)	1985	County	Lease	**	2.75
St. Petersburg	1958	State	Deed	2,427,140	6
Pinellas Park AFRC	2004	Federal	License	**	58.41
Starke	1967	State	Deed	2,976,830	12
Tallahassee	1975	County	Lease	3,493,800	19.47
Tampa	1940	State	Deed	8,154,380	11.37
Tavares	1988	County	Lease	**	10
Titusville(T)	1993	Private	Lease*	**	1
Wauchula	1995	State	Deed	2,385,400	8.86
West Palm Beach (Babcock)	1969/1998	Federal	License	**	3.71
West Palm Beach AFRC	1982	County	Lease	5,410,980	18.77
Winter Haven	1936	City	Lease	1,561,608	3.3
TOTAL FACILITIES VALUE				258,924,961.00	82,209.44

* Annual Lease Cost

** No State insurable real property asset on site. Federal fiscal responsibility outlined in National Guard Regulation NGR 5-1.

FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD



ADJUTANT GENERAL'S REPORT
FISCAL YEAR 2010

