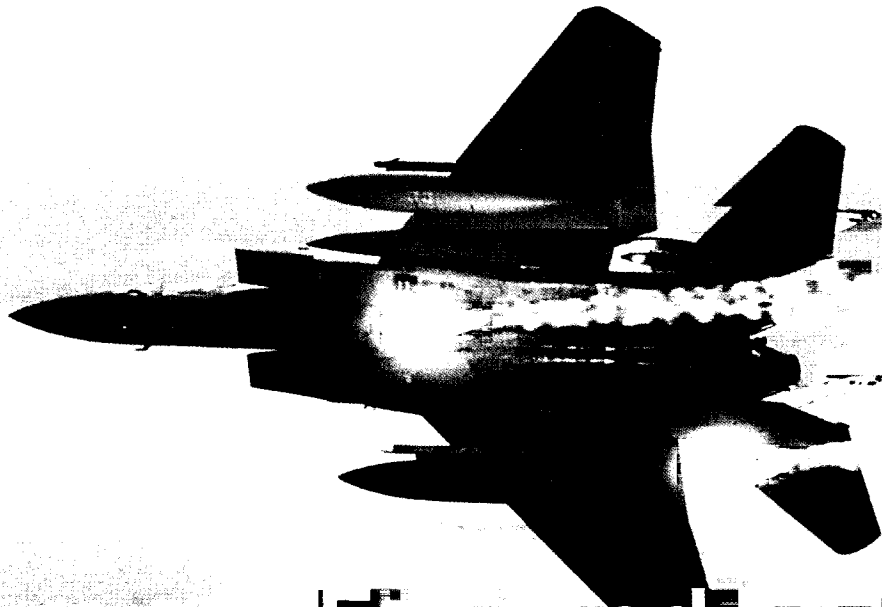


FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD
ANNUAL GENERAL REPORT
STATE YEAR 2009

FLORIDA DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD



Focused on the Future

Florida's Department of Military Affairs and
Florida National Guard are committed to
readiness for missions at home and abroad

F355s
R612

ANNUAL GENERAL REPORT
STATE YEAR 2009

STATE OF FLORIDA
DEPARTMENT OF MILITARY AFFAIRS
Office of the Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

March 16, 2010

The Honorable Charlie Crist
Governor of Florida
Plaza Level 05, The Capitol
400 South Monroe Street
Tallahassee, Florida 32399-0001

Dear Governor Crist:

It is an honor and privilege to submit this year's Adjutant General's Report on behalf of both the Florida National Guard and the Department of Military Affairs. Together, we continue to support our communities, the state of Florida, and our nation. The accomplishments described reflect the readiness, dedication, and professionalism of our Citizen-Soldiers, -Airmen, and Employees.

This report highlights our support for national security objectives, improvements in our ability to support state emergency response operations, significant improvements at Camp Blanding Joint Training Center, and the contributions Guard members are making via our community outreach programs. The Florida National Guard has recently mobilized more Soldiers and Airmen than at any other time since World War II, while simultaneously improving our ability to respond to disasters at home. We have continued our investment in Camp Blanding, focusing on improving infrastructure and making it one of the premier training installations in the nation. All this, while our Guard members continue their outstanding support of our community outreach programs -- the Youth Challenge Academy, Forward March, About Face, and STARBASE. This report also contains a summary of both state and federal appropriated fund expenditures along with information regarding the Agency's financial stewardship.

As always, we are ready to answer "your call" as our Commander-in-Chief. Your leadership and the support of Florida's Legislature are deeply valued. The entire Florida National Guard, our state Employees, and Families offer our sincere appreciation.

Sincerely



DOUGLAS BURNETT
Major General
Florida National Guard
The Adjutant General



About the Department of Military Affairs

The Department supports national objectives and serves our state's military and their families. It represents more than 12,000 Florida National Guardsmen as well as thousands more active duty and reserve military members and their families residing within our state. The Department meets mobilization requirements while serving as military members' advocate in the state government for issues ranging from military family readiness programs to services and support for Florida's military members.

Mission...

Provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our Communities, State and Nation.

Vision...

The Nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens and ready to meet the Nation's call.

Our Values...

P.R.I.D.E.

Professionalism (Duty, Service Before Self)

Respect (Diversity)

Integrity (Loyalty, Integrity First, Honor)

Discipline (Personal Courage, Selfless Service)

Excellence (Excellence in All We Do)

... And commitment to our Citizen-Soldier heritage.

'Always Ready, Always There'

Florida Department of Military Affairs Florida National Guard

A strategic deterrant, an operational force, and an
emergency response agency committed to serving
the people of Florida

"We have a world-class team that continues to leave deep impressions on Florida's social fabric. We would like the citizens of Florida to know that we draw our strength from our communities and that we commit all our resources to providing professional service to them in return. Our goal is that Florida's Army and Air National Guard remain the best of the best, protecting the people of our state under any circumstance."

-- Maj. Gen. Douglas Burnett
The Adjutant General of Florida

The Florida National Guard traces its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of Citizen-Soldiers. Florida's militia has defended local communities for over 430 years.

The Florida Department of Military Affairs, a state agency created by Chapter 250, Florida Statutes, provides management oversight and administrative support to the Florida National Guard. As an executive branch agency reporting directly to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of state authorities, but also has an integral federal element with responsibilities and missions.

With more than \$486 million in federal funds and about \$17 million in state general revenue funding annually, the Depart-



ment manages a force of about 12,000 National Guard members more than 1,900 full time military personnel, and nearly 400 state employees and contractor personnel. Together, the Department of Military Affairs and the Florida National Guard are committed to serving the vital interests of the nation, the state, local communities, and Florida's citizens.

In accordance with Chapters 250, 251 and 252, Florida Statutes, the Adjutant General is specifically tasked with the combat readiness and emergency preparedness of the Florida National Guard, and its ability to respond to disasters and civil disturbances. The Department is also tasked with missions to support other state agencies in reducing the importation of controlled substances and assisting Floridians at risk.

The Florida National Guard continues to operate in a challenging and stressful environment. We remain engaged in overseas contingency operations, vigilant in our preparations to respond to domestic emergencies, and committed to serving our communities and Florida's citizens while we undergo significant transformation of our organization.

More than 13,800 Florida Guardsmen have mobilized in support of the Global War on Terrorism and the Florida National Guard now stands as part of the most experienced force in

our nation's history. As a direct result of past experience, our Guardsmen are better trained, more confident in their abilities to defend our nation, and support our state and communities than ever before.

However, this increased capability has come at a cost in terms of increased stress on the part of our families and employers. We remain dedicated to ensuring our forces are trained, equipped, and ready to support our citizens while we are committed to meeting the reasonable expectations of our Guardsmen and families during these challenging times.

We believe our agency's key strengths include our grass roots connection to Florida's communities and the active service's increasing reliance on the National Guard. The continued threat of international and domestic terrorism, coupled with Florida's geographic exposure to natural disasters, will likely keep the Florida National Guard in a state of high operational tempo.

Our greatest opportunities are in providing better, more responsive service, to Floridians in crisis.

The Department of Military Affairs and the Florida National Guard focus on military readiness to support the constitutional mission and to provide ready forces for national service

during peacetime and wartime.

In doing so, the Department remains well-positioned to provide responsive assistance to state and local authorities in times of public need or crisis.

In addition, the Department aggressively supports drug interdiction and demand reduction, and other programs that add value to the state and local communities. The Department's emphasis on readiness, response, and on programs that contribute to Florida's communities provides the basis for the Department's six goals which either directly, or indirectly, support the Governor's priorities.

In the following pages we describe the activities of the Department during the past fiscal year.

We also hope this publication will provide some insight into the character of the men and women of the Florida National Guard.

With our strong ties to a historic past, we will continue to focus on responsiveness to federal, state and local authorities now and into the future. Our goal -- shared by our employees, Soldiers and Airmen -- is to be the best National Guard force in the nation.

It has been a decade of historic events and dangerous operations for the Department of Military Affairs and our National Guard Team, and the past five years have seen a dramatic evolution of...

The National Guard Today

The past decade has been some of the most active and exciting years for the Department of Military Affairs and Florida National Guard.

As an agency of nearly 400 and a Guard force of more than 12,000 dedicated women and men, the Department and the Florida National Guard have been moving at break-neck speed, beginning with aftermath of the September 11, 2001 attacks and followed by the commencement of the Global war on terrorism. Since 2003,

the Guard force has been called upon for various state and federal missions, serving both at home and overseas.

Like snapshots in a photo album, most Floridians can vividly recall images of National Guard Soldiers and Airmen over the past six years doing what they were trained – and called – to do.

- A young Infantry Soldier standing watch at an outpost in rural Afghanistan.

- Black Hawk helicopter crews transporting emergency relief supplies into Key West after a hurricane.

- Air Defense Artillery special-

ists donning fire-protective suits and helping local firefighters suppress a wildfire near Starke.

- Heavy construction experts from the Air National Guard rebuilding damaged aircraft runways in war-torn Iraq.

Where the Florida National Guard is today in its ongoing evolution is a product of where it has been and what it has experienced. It has been the work of our Guardsmen and civilian employees in this past five years, that have helped shape our Guard into its current incarnation as a responsive force of professionals with ties to an



historic past, and a vision of a technologically innovative future.

The beginning of “the Crush”

The record-breaking hurricane season of 2004 is still fresh in many citizens' minds as four hurricanes in six weeks tore through Florida and tested the Florida National Guard's response capabilities. Because the Guard had more than 1,200 personnel from units critical to state emergency response deployed to Southwest Asia in the summer of 2004, some were concerned the Guard's response would be lessened; what resulted was a vast success for the organization as its Soldiers and Airmen assisted the State Emergency Response effort for 48 days from mid-August to the end of September. More than 5,600 personnel were called to support relief operations after Hurricanes Charley, Frances, Ivan and Jeanne damaged areas throughout the state. After the completion of hurricane relief operations the Adjutant General of Florida, Maj. Gen. Douglas Burnett noted that “the Florida National Guard performed superbly during this unprecedented period of critical operations.”

The year also saw our forces deployed throughout the nation and across the globe in a variety of missions including Operations Iraqi and Enduring Freedom. Infantry Soldiers who took part in the initial 2003 invasion of Iraq were now returning home, Air National Guard F-15 jets were still flying sorties in the Southeast U.S. as part of Operation Noble Eagle, and Florida National Guard Special Forces were engaging insurgents in remote parts of eastern Afghanistan.



In August of that year the Florida National Guard successfully fielded a new unit equipped and trained to assist law enforcement in decontaminating victims of terrorist incidents: the Chemical, Biological, Radiological, Nuclear or High Yield Explosive Enhanced Response Force Package (CERF-P).

Katrina's impact felt

Another active hurricane season brought the Florida National Guard out in force for disaster relief missions, however this time the Soldiers and Airmen also assisted other states in the Southeast. Operations began that year after Category Three Hurricane Dennis hit the Panhandle, but then took a deadly turn when Hurricane Katrina slammed into Louisiana and Mississippi. While the Florida National Guard assisted neighboring states, Hurricanes Rita and Wilma struck South Florida in September and October. During that time thousands of Florida National Guard personnel were on duty a total of 63 days, providing relief support in Florida, Louisiana and Mississippi.

This active hurricane season coincided with a large number of Guard personnel deploying overseas, although it did not hamper the storm relief efforts.

Nearly 1,800 Soldiers and Airmen deployed overseas that year, marking a milestone in that all Florida National Guard units had participated in deployments, and supported federal or state



missions, since 2001.

A focus on federal operations

A relatively quiet year on the state emergency and natural disaster fronts, 2006 saw our Soldiers and Airmen again serving side-by-side with Active Duty component units in Iraq, Afghanistan and at home in the United States. The bulk of the personnel serving overseas were more than 1,200 Soldiers helping train the Afghan National Army as part of Coalition Joint Task Force Phoenix. Upon their return home in early summer, the Soldiers had helped infuse more than 7,000 Afghan National Army soldiers into the steadily growing military force of the country.

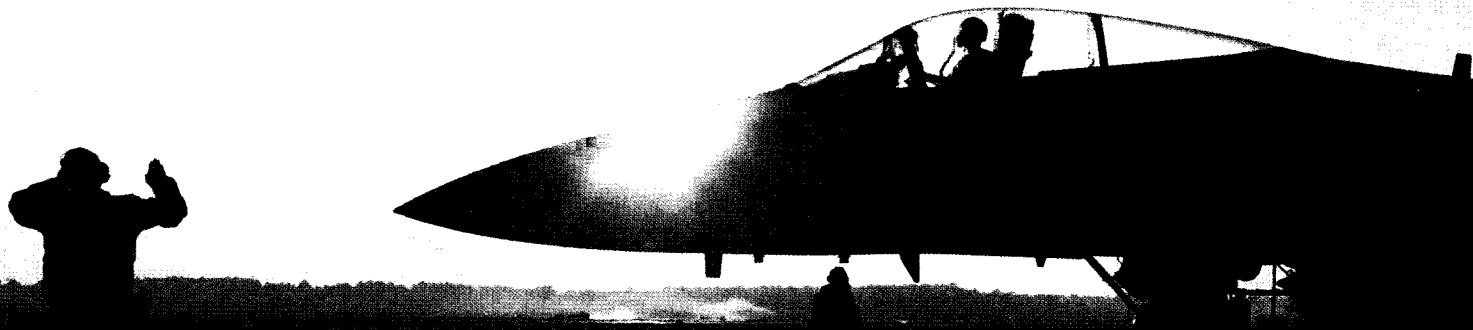
Also during the year more than 100 engineers from the Air National Guard's 202nd RED HORSE squadron deployed to several Middle Eastern nations to construct runways, buildings and infrastructures supporting U.S. and coalition forces.



Another mission that received attention in August 2006 was the Florida National Guard's participation in Operation Jump Start in California and Arizona. For two weeks 192 Soldiers and Airmen were manning more than 10 checkpoints along the U.S.-Mexico border, helping Border Patrol agents spot illegal immigrants crossing the border. Florida was among 44 states to take part in this unique mission.

2007: The Year of Tornadoes

Even with a less active hurricane season in 2007, the Department of Military Affairs and the Florida National Guard were active members of state emergency response to a number of regional disasters. The responses began early in the year when tornadoes struck Lake, Sumter and Volusia Counties, killing 21 people. After Gov. Charlie Crist declared a state of emergency in these counties, the Florida National Guard dispatched helicopters to survey the damage and sent Soldiers from the 53rd Infantry Brigade



to operate ice and water distribution points. Drought conditions later that spring were followed by wildfires that burned more than 583,000 acres in Florida and again required the expertise of the Florida National Guard. More than 150 personnel – including aviation assets – were activated to help local firefighters suppress the wildfires.

In February of 2007 the 22-person 44th Civil Support Team (CST) based out of Camp Blanding took on a high-profile mission as it helped with the security efforts of Super Bowl XLI in Miami. The elite 22-person unit that can identify chemical, biological, radiological or nuclear agents was on site at the Super Bowl working with the Miami-Dade Police Department and other agencies.

2008: Fire and Water

Federal deployments continued for the Florida National Guard throughout 2008, but emergency response efforts captured the headlines. By early summer wildfires were spreading across the state and Florida Guard assets were engaged; UH-60 Black Hawk and CH-47 Chinook helicopters with “Bambi” buckets of water flew more than 500 flight hours and dropped more than 120,000 gallons of water on fires during the operation.

From mid-August to mid-September

the Florida National Guard responded to two tropical systems – Fay and Ike – that threatened the state, calling up hundreds of Soldiers and Airmen. Tropical Storm Fay crisscrossed the state in August – the first storm to make four landfalls in Florida – causing significant flooding. Florida Guardsmen provided everything from logistics support to communications, and evacuated citizens in flooded areas in the storm’s wake.

When Hurricane Ike moved south of Key West in September 2008, Florida National Guard Special Forces teams were staged in the Florida Keys in anticipation of flooding. Although the hurricane passed by with little damage, the teams were instrumental in helping first responders identify areas where water and wind damage could occur.

Members of the Florida National Guard later traveled to Texas where Hurricane Ike made landfall, and assisted first responders by providing communications using four Regional Emergency Response Network (RERN) systems.

2009: The Quiet Year

This past year was relatively quiet for the Guard’s disaster response experts, but Florida Guard members continued to train for the “worst case scenario.”

In March nearly 200 members of the Guard’s CERF-P team participated in a major exercise at Camp Blanding to evaluate their abilities to support civilian authorities if a major disaster struck Florida. Under the scrutiny of evaluators, the Guard members worked through a scenario simulating a large scale explosion with injured civilians trapped in collapsed and damaged buildings.

Soldiers and Airmen throughout Florida, including communications experts from the Air National Guard and Maintenance specialists from the Army National Guard were part of the ongoing federal deployments of the Florida National Guard.

Throughout much of the summer and fall nearly 2,400 Soldiers from the 53rd Infantry Brigade Combat Team were training for a January 2010 deployment in support of Operation Iraqi Freedom. The extensive training helped prepare the Soldiers for their missions in Southwest Asia, which will include providing convoy security on the routes between Iraq and Kuwait.

In late December Florida Air National Guard fighter jets completed a mission that marked the 55,000th sortie under Operation Noble Eagle – an operation started in response to the Sept. 11, 2001, terrorist attacks.



'World-Class Training' at Florida's premier military training center



Camp Blanding's training opportunities are constantly improving as renovations continue on major facilities and construction nears completion on the Guard's Regional Training Institute



Top, the Camp Blanding Conference Center. Center, the recently completed front gate security complex. Above, Governor Charlie Crist speaks to members of the 53rd Infantry Brigade Combat Team as the unit prepared for deployment to Iraq.

Camp Blanding Joint Training Center operates as a training facility for the Florida National Guard and a support base for statewide disaster response efforts. Federal, state and local training partners including all military branches and reserve components and National Guard units from others states, foreign militaries, and law enforcement agencies also utilize the training center.

Combat skills training in the Florida National Guard has come a long way since the days of Guardsmen sitting in a small classroom and rehashing Cold War scenarios.

Today Soldiers and Airmen are deploying worldwide for highly technical and often dangerous missions, so their level of training is increasing to keep them as proficient in their jobs as pos-

sible. Theater-specific training necessary for operations in Iraq and Afghanistan have been provided to National Guard units preparing for deployment. The center's training schedule continues year-round.

In addition, state agencies including the Division of Emergency Management, Florida Department of Law Enforcement, Department of Management Services, Office of Tourism and Economic Development, Department of Corrections and the Division of Forestry hold training and other activities on the installation.

When facilities are not being used for military or law enforcement training, film and television production companies use the center as part of Governor Crist's film and television initiative. Feature films as well as Discovery Channel, History Channel,



An artist's rendition shows the completed Florida National Guard Regional Training Institute.

Home and Garden Television and the Do It Yourself Network have produced portions of projects from the facility.

This high level of training is being ensured through the construction of a new \$56.8 million Regional Training Institute (RTI).

Serving as the Florida National Guard's primary in-residence education and training center, the new RTI occupies a 45-acre site with a state-of-the-art campus including education, housing, dining and administrative facilities.

When the four-phase project is complete, the education facilities on Camp Blanding will include classrooms, auditorium, library, training simulation center, distance learning

center and a physical fitness center. Dormitory facilities will provide 500 beds, student lounges and laundry facilities.

The project, which began in the spring of 2006, included construction of more than 64,000-square feet of classrooms, media center, and some of the dormitories. Phase 2 included more than 102,000 square feet for a dining facility, administration building and a supply area.

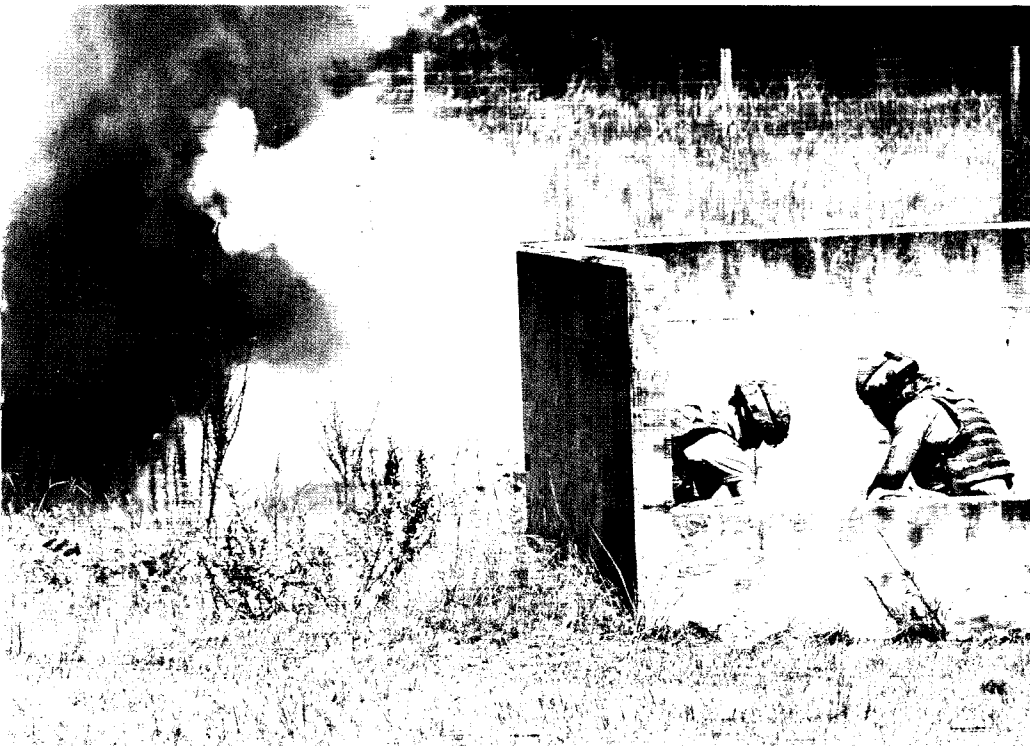
According to the Construction and

Facilities Management Office, the third phase of the construction project, which includes more classrooms and dormitories, was completed in 2009.

Additional improvements are being planned for the next decade which will ensure that the training center will be a relevant, modern, and state-of-the-art training facility focused on providing our customers the knowledge and skills they need in a changing world.



Maj. Gen. Douglas Burnett speaks to students in the main classroom of the Florida National Guard's recently completed Regional Training Institute. At left, the urban training site is a sought-after training area for both military units and law enforcement agencies. Camp Blanding's other ranges include small arms, obstacle and confidence courses, rappelling towers, and other tactical training facilities.





The Florida Youth Challenge Academy leads, trains and mentors at-risk youth so they may become productive citizens in America's future.

Florida Youth Challenge Academy

Department of Military Affairs program helps at-risk youth become productive citizens by providing skills, education and self-discipline through community-based mentoring

“After a long seven weeks the families will come to our staff with tears of joy telling us that, first of all, they didn’t even recognize their son or daughter. And then they will say to us, ‘They called me Sir or Ma’am.’ Family Day is truly an awesome event for everyone but not as big as graduation. We all cry on graduation day.”

***-- Danny Brabham
Director, Florida Youth Challenge Academy***

Not all programs can boast a direct impact on a young person’s life, but the Florida Youth Challenge Academy program based at Camp Blanding Joint Training Center can make that claim: in the past nine years it has positively changed the lives of more than 2,100 Florida teenagers.

Since Florida’s Youth Challenge Academy (FLYCA) program began in 2001, 2,148 cadets from 60 counties have graduated from the residential phase of the program.

FLYCA is run by the Florida Department of Military Affairs and the Florida National Guard, and is a community-based program that leads, trains, and mentors at-risk youth so they can become productive citizens in America’s future. The purpose is aimed at promoting adult responsibility, values and basic lifestyle changes. Each youth experiences a demanding, highly regimented, motivational climate covering the core components of academic excellence, service to community, job skills, citizenship, physical fitness and health education.

In the volunteer program, 16- to 19-year-old high school dropouts encounter a rigorous five-and-a-half month resi-



Since 2001, more than 2,100 cadets from all across Florida have completed the Youth ChalleNGe program. "The one thing that really sets us apart from most programs is the fact that we refuse to just give up on a child...that's exactly what's been going on in their lives years before they come to us," said Director Danny Brabham.



dential phase, based on a military model. The remaining 12 months of a post residential phase are spent sharpening the skills that these young people have acquired while in residence at the Academy.

"The success of our graduates is measured by their placement twelve months after graduation, which includes secondary education (College or Vo-Tech), member of the work force, or the military," FLYCA Director Danny Brabham explained. "One key point that hits home for all of us is those young ladies and gentlemen who told us at some point they would never come back to visit. Somehow, through the years, they continue to come back to visit and be a part of our extended family. It's always great to see them and hear what they're doing."

Brabham noted that nearly halfway through the residential phase the families of the Cadets come to Camp Blanding for a Family Day to see – for the first time – how their sons and daughters are progressing.

"After a long seven weeks the families will come to our staff with tears of joy telling us that, first of all, they didn't

even recognize their son or daughter," he said. "And then they will say to us, 'They called me Sir or Ma'am.' Family Day is truly an awesome event for everyone but not as big as graduation. We all cry on graduation day."

Since its inception, Cadets from the FLYCA have completed 50,962 hours of Service to the Community projects. This equates to \$1,075,098 in assistance to local communities and organizations.

Youth ChalleNGe's budget for 2009 was \$3,879,148. Of this amount 60 percent was provided by federal funding.

"I believe our success starts with the Florida National Guard's senior leadership and includes all the members supporting our program - the Camp Blanding Joint Training Center, Clay County School District, Department of Juvenile Justice, Department of Children and Families," Brabham added. "But most important is the commitment and dedication to excellence, of the FLYCA Staff. The one thing that really sets us apart from most programs is the fact that we refuse to just give up on a child. That is exactly what's been going on in their lives years before they come to us."



The Florida National Guard Counterdrug Program provides professional military support to anti-drug-law enforcement agencies, including weapons' training and communications support (below).

Serving our Communities

Department of Military Affairs law enforcement training curriculum offers opportunities for law enforcement and public safety officers, and outreach programs that provide discipline, direction and inspiration for Florida's 'at-risk' youth

Each day the Department of Military Affairs is actively working for the betterment of our communities and serving the citizens of Florida in ways that would surprise many.

It might be a helicopter pilot spotting a marijuana patch in the Ocala National Forest and calling the location into law enforcement or a National Guard instructor in north Florida teaching a police officer the best way to enter a suspected drug house.

Or it could even be a high school student telling a class of fifth-graders about the dangers of using household chemicals to get high.

The Florida Department of Military Affairs offers programs and services throughout the state that improve public safety, increase the skills of law enforcement officers, and give school children the knowledge to steer clear of drug abuse.



Florida National Guard Counterdrug Program

When law enforcement agencies and community based organizations take a stand against illegal drug use and distribution, the experts of the Florida National Guard Counterdrug Program are often providing assistance.

The mission of the Florida National Guard Counterdrug Program is to provide comprehensive, professional, and responsive military support to anti-drug law enforcement agencies and community based organizations to assist them in reducing the supply and demand for illegal drugs within Florida and the nation. As a vital partner with these agencies and community partners, the program's three principle elements are Drug Demand Reduction, Drug Supply Reduction and Training. The Florida Counterdrug Program is a Joint Force organization, which in FY09 was staffed with 102 Soldiers and 15 Airmen utilizing specialized technology and enhanced facilities within the state.

Drug Demand Reduction (DDR)

For nearly 20 years, the Florida National Guard's Drug Demand Reduction (DDR) mission has been providing support to community agencies throughout Florida. What began as a prevention education effort directed toward 1,435 Junior Reserve Officer Training Corp Cadets in 10 schools, has expanded into a program that in 2009, reached 94,497 across the state.

The DDR program uses several types of curriculum to educate, influence and protect Florida's youth from drug use and life abuse. Florida was one of the leaders in implementing the new National Guard nationwide initiative called "Stay on Track," which is taught to 6th, 7th and 8th graders around the state. This program is 14 weeks long for each grade and covers a wide range of issues to include marijuana and other illegal drugs, coping skills and life management. The education aspect also provides a positive reinforcement program called "Youth LEADER" training, where the intent is to reinforce resiliency and refusal skills in youth. This curriculum, presented by uniformed Guardsmen, focuses on life skills by incorporating the leadership training provided to Soldiers and Airmen by their respective service. This program focuses on middle school-aged youth, but is flex-



Drug Demand Reduction teams and equipment displays visit schools throughout the state training students about the "dangers of alcohol, tobacco, and other drugs."

ible enough to reach all age groups including adults. Another aspect of the mission focuses on raising drug awareness in youth between the 3rd and 12th grades. The program of instruction is called "Night Vision" and is designed to help Florida's Youth see more clearly the dangers of alcohol, tobacco and other drugs. The program uses uniformed Soldiers and high school students to become certified Night Vision instructors. High school students spread the word to younger students in different schools and act as force multipliers to assist in reaching others.

The DDR programs support Florida Sunshine State Standards for Life Skills. They are based on Risk Factor and Protective Factor theory, and address human development issues at each stage of life. These curriculums are divided into separate modules for substances that threaten our youth and communities, along with modules that promote making healthy and safe choices by youth. This translates into a flexible program that has the potential to address local issues and support community efforts at reducing substance abuse.

Drug Supply Reduction

The next principle element of the Counterdrug program is actually helping to keep drugs from reaching our communities. Drug Supply Reduction Support aids to stem the flow of illegal narcotics into the United States and throughout the state of Florida.

For FY 2009, the Florida Counterdrug Program's Drug Supply Reduction efforts directly assisted with the location and seizure





Based at Camp Blanding Joint Training Center, the Florida Counterdrug Training Academy team provides military specific skills training to Florida Law Enforcement Agencies and community anti-drug coalitions.

of cocaine, marijuana, heroin, methamphetamines, and ecstasy, along with various other illegal narcotics, as well as vehicles, boats, and property used in trafficking or manufacture. Despite the transition to new missions, this resulted in more than \$500 million in illegal drugs and related assets being removed from the streets of Florida.

With its highly diversified assets, the program provides expertise ranging from intelligence analyst case work and language translation to reconnaissance support. Program intelligence analysts and linguists serve at a myriad of law enforcement locations throughout the state. The program's "on call" assets possess the ability to operate statewide in support of all federal, state, and local law enforcement agencies.

These assets can provide the supported agency enhanced reconnaissance and observation capabilities through the use of technologically advanced communications equipment, sensors, and area observation cameras.

Counterdrug divers support law enforcement agencies from a unique pool of Special Forces Combat Divers who perform sub-surface surveillance of ships in order to defeat drug trafficking organizations' use of parasitic devices, tow bundles, and other sub-surface concealment methods that may otherwise go undetected. Surface and air reconnaissance assets draw on unique military-oriented skills and equipment that law enforcement agencies typically do not possess.

Specially trained reconnaissance personnel and aviators monitor activities in remote drug corridors. Uniquely configured OH-58 and UH-72 helicopters, along with C-26 fixed wing aircraft, with the latest in thermal imaging equipment, night vision devices, and high-tech communications suites provide invaluable counter-narcotics information and enhanced command and control capabilities to Florida's law enforcement community.

Law Enforcement Training

When law enforcement officers or community anti-drug coalitions need vital training in their battles against illegal narcotics, they can turn to the Florida National Guard's Counterdrug program for help.

The Multi-jurisdictional Counterdrug Task Force Training (MCTFT) program provides unique, tuition-free courses covering all aspects of counterdrug law enforcement and training support for community anti-drug coalitions. The program is a federally



funded partnership through the Department of Defense between the Florida National Guard and St. Petersburg College. The program is nationally responsive and is located at the Southeastern Public Safety Institute (SEPSI) of St. Petersburg College in St. Petersburg, Florida. SEPSI is a state-of-the-art facility with a wide variety of special features to enhance the training received. In all courses, the safety of law enforcement, military, and civilian lives is of paramount importance.

In 2009, MCTFT trained more than 471,900 students throughout the U.S. and its territories, by instructor-led classes, satellite-based training programs, CD-ROM independent study courses, and online eDrug training courses.

A second training mission, the Florida Counterdrug Training Academy (FCTA), was established in 1999 to provide military specific skills training to Florida's law enforcement agencies and community anti-drug coalitions. The program is a collaboratively funded partnership between the Department of Defense and the state of Florida. This federal/state partnership enables the program to leverage its federal personnel and resources simultaneously with the existing state training amenities and resources of Camp Blanding Joint Training Center in order to achieve Florida's drug supply and demand reduction goals.

Examples of the military skills training provided by the FCTA to local, state, and federal law enforcement include: Land Navigation, Movement Techniques, Mission Planning, Tactical Tracking/Counter-tracking, Booby Trap Recognition, Field Medical Training, and other law enforcement applicable military skills as requested.

Community Coalition Development training empowers communities and community leaders by leveraging top civilian prevention professionals to instruct coalition organizations to use proven prevention strategies and management techniques critical to successful anti-drug coalition operations.

Forward March

Forward March is a training and job placement program designed for older youth and adults to become members of the workforce. Participants receive activity-based training on topics that directly relate to the skills required for workplace success. It



is funded by Temporary Aid to Needy Families (TANF) dollars and taught at National Guard facilities throughout the state.

About Face

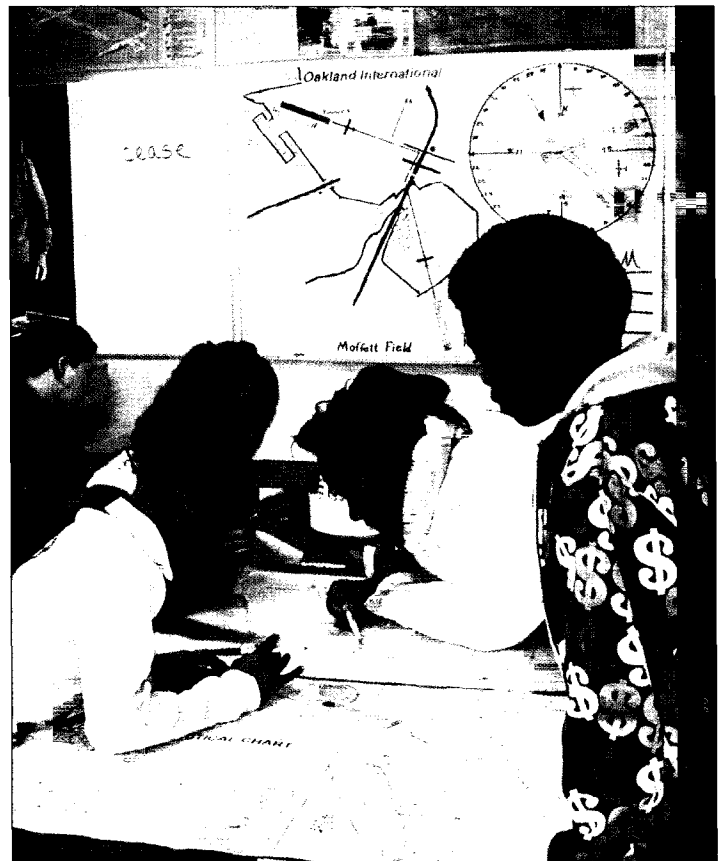
About Face is an after-school program for economically disadvantaged 13-17 year old children. This program provides life skills and employability skills to youth participating in the program. The program is a partnership between the Department of Military Affairs, the Department of Children and Families, and the state of Florida.

The curriculum is reality and activity-based that focuses on improving life skills for the participants. This program provides mentors for its participants, filling a need to provide assistance for those participants who need additional help. Participant's results are monitored through benchmarks and are incorporated into program delivery.

STARBASE

Another social program adding value to Florida is STARBASE, a Department of Defense youth program taught at the Florida Air National Guard's 125th Fighter Wing in Jacksonville, Fla.

The program is designed for at-risk youth between the ages of 9-13. The program targets two areas of instruction: academic and behavioral. The academic portion includes math, science and technological skills. The behavioral area includes goal setting, increasing self-esteem and making positive life choices.



STARBASE Florida (left and above) helps teach younger students skills such as math, science, technology, and goal setting.

Department of Military Affairs Florida National Guard Senior Leaders



Department of Military Affairs
Major General Douglas Burnett
The Adjutant General of Florida

The Adjutant General serves as the Governor's senior military advisor; as director of the Florida Department of Military Affairs; and commander of the Florida National Guard. The Department headquarters is co-located with the Florida National Guard Joint Force Headquarters at St. Francis Barracks in St. Augustine, Florida. The Department executes command-and-control of National Guard units and other military formations committed to homeland security and homeland defense, exercising a broad range of planning, preparation and oversight responsibilities for domestic operations.



Florida Army National Guard
Brigadier General Michael P. Fleming
Assistant Adjutant General – Army

Florida Army National Guardsmen are part of a long heritage of Citizen-Soldiers beginning with the first militia who, under Pedro Menendez de Aviles, helped guard the Spanish settlement of St. Augustine when it was founded in September 1565.

Since then, Florida's Army has defended the peninsula and nation against a host of invaders who have attacked the territory. In more recent times, members of the Florida Army National Guard have served in the war with Spain, on the Mexican border, in two World Wars, the Persian Gulf War, and the more recent overseas contingency operations. Individual Guardsmen have also fought in the Philippines, the Korean Conflict, and in the jungles of Southeast Asia.

Today's Army operates the most advanced military equipment and is prepared to deploy and fight anywhere around the world. The Soldiers are also using their time and skills to help Floridians at home. They are involved in an increasing number of community projects each day, in addition to their traditional role of helping residents recover from natural disasters.



Florida Air National Guard
Brigadier General Joseph G. Balskus
Assistant Adjutant General – Air

The Florida Air National Guard consists of a fighter wing and eight geographically separated units made up of highly skilled personnel in dynamic, specialized units from the panhandle to South Florida. Today's Florida Air National Guard units are involved in homeland defense, Air Expeditionary Force rotations and numerous taskings to support the overseas contingency operations. Additionally, the organization was instrumental in providing more humanitarian assistance and has mobilized more personnel to support natural disasters than any time in its history.

The Florida Air National Guard's 125th Fighter Wing is extremely pleased to be on the United States Air Force short list to receive 5th Generation F-35 Lightning II aircraft. We currently are conducting the Environmental Impact Study and the selection should be announced in early 2011. Two other units are busy with Total Force Initiatives. The Weather Readiness Training Center has been approved to provide Combat Weather Training for the United States Air Force and our schoolhouse began in April providing this valuable support in a joint venture with the Army National Guard at Camp Blanding. Additionally, our 114th Range Operations Squadron has received word the Ballistic Missile Range Safety Technology has been "operationally accepted" by the USAF and will become a permanent part of USAF architecture. An expansion of personnel within the Eastern Range Operations and Management Squadrons is also planned.

Florida Airman continue to support the Airman's Creed and Core Values of the United States Air Force. They exemplify the best as wingmen, leaders, and warriors and are proud to boast enlisted end strength of over 100% and total end strength of over 97 percent. These figures, along with the sustained superior ratings of each unit and a tremendous retention rate are standing testimony to the quality and stability of Florida's Air National Guard.

Army National Guard

Florida Joint Force Headquarters

St. Augustine

Brigadier General James Tyre, Commander

Mission: Joint Force Headquarters is co-located with the Florida Department of Military Affairs at St. Francis Barracks in St. Augustine, Fla. The headquarters balances its responsibility to state and federal chains of command, and executes command-and-control of the Florida National Guard in the conduct of homeland security and homeland defense missions. It exercises a broad range of planning, preparation and oversight responsibilities for domestic operations while at the same time preparing and maintaining military units for possible federal mobilization.

53rd Infantry Brigade Combat Team (IBCT)

Pinellas Park

Colonel Richard J. Gallant, Commander

Mission: To conduct combat operations as an infantry brigade combat team. The 53rd IBCT is an essential component of the reserve structure that serves as a strategic hedge in the scenario of two major regional conflicts. It can perform a variety of functions - reinforcement, backfill, or augmentation of active component combat formations. Elements of the IBCT have served recently in Iraq, Kuwait, Jordan and Afghanistan.

164th Air Defense Artillery Brigade

Orlando

Colonel Frank S. Laudano, Commander

Mission: To provide command and control over one to five general support reinforcing field artillery battalions or target acquisition batteries. The 164th also has military police, transportation and air defense battalions assigned to it. Elements of the brigade recently served in Afghanistan, Iraq, Kuwait and Qatar, as well as Korea and Germany.

83rd Troop Command

Tallahassee

Coloner Perry L. Hagaman, Commander

Mission: To provide command and control over designated units within Florida during peacetime. The command ensures that all units under its responsibility are trained, equipped, and prepared to deploy in support of federal and state missions. Elements of the command have recently served in Iraq and Afghanistan, including maintenance, support and Special Forces units.

50th Area Support Group

Homestead

Colonel Richard A. Bedard, Commander

Mission: To provide combat service support to units assigned to or passing through its area of responsibility and command and control for various assigned units. It is also responsible for physical security and rear area force protection activities. Elements of the support group recently returned from Kuwait.

Camp Blanding Joint Training Center

Starke

Colonel J. M. "Mickey" Duren, Commander

Mission: To provide a world-class site where active, National Guard and Army Reserve forces can train varying-size units from squad/section to separate infantry and artillery brigades. Facilities exist to conduct various individual and crew-served weapons qualifications, field training exercises, live-fire exercises, land navigation, maneuver, special operations training, airborne and amphibious operations. The training facility also provides tactical training opportunities for local law enforcement agencies and other civilian first-responder agencies.



Air National Guard

Headquarters, Florida Air National Guard St. Augustine

Brigadier General Kirk Martin, Chief of Staff

Mission: To provide leadership, guidance, and peacetime command of all Florida Air National Guard units to meet both federal and state missions. During Defense Support to Civil Authorities events, provides command/control of Florida Air National Guard assets to Joint Task Force-Florida.

125th Fighter Wing (FW)

Jacksonville

Colonel Robert Branyon, Commander

Mission: To provide mission ready Airmen and equipment to combatant commanders in support of operations worldwide. To protect life and property, preserve peace, order and public safety at home.

Detachment 1, 125th Fighter Wing

Homestead

Lieutenant Colonel Mike Birkeland

Mission: Detachment-1, 125th FW performs the continental United States air-sovereignty mission by maintaining F-15C Eagles on continuous 24-hour air defense ready alert status at Homestead Air Reserve Base.

101st Air Operations Group

Tyndall Air Force Base

Colonel Scott Barberides

Mission: Provides aerospace warning and control of air and space forces in the continental United States. Plans, directs, and assesses air and space operations for the North American Aerospace Defense Command (NORAD), and the United States Northern

Command, (NORTHCOM). Directs all defensive counter-air activities and manages strategic air and homeland security air defense forces.

Detachment 1, HQs Florida Air National Guard Tyndall Air Force Base

Colonel David Silva

Mission: To provide world-class instructor pilots to support the 325th Fighter Wing mission of training F-15C and F-22A pilots for the United States Air Force.

202nd REDHORSE Squadron

Camp Blanding Joint Training Center

Colonel Jack Paschal

Mission: To provide a highly mobile, rapidly deployable civil engineering response force. The unit performs heavy damage repair for recovery of critical Air Force facilities and utility systems following enemy attack or natural disaster.

290th Joint Communications Support Squadron (JCSS)

MacDill Air Force Base

Lieutenant Colonel Loretta Lombard

Mission: To provide Chairman of the Joint chiefs of Staff directed, globally deployable en-route and early-entry communications support to Joint Task Force, Joint Special Operations, unified commands, defense agencies, non-defense agencies, and foreign government in support of U.S national security objectives during times of crisis, war crisis, war and natural disaster recovery.

114th Range Operations Squadron

Patrick Air Force Base

Lieutenant Colonel Todd Oller

Mission: To provide survivable and reliable satellite voice and data communications for command, control and logistics in support of USAF Air Combat Command and NATO communications requirements. Supports range safety operations tasking for STS, Atlas, Delta, and Titan launches.

159th Weather Flight

Camp Blanding Joint Training Center

Lieutenant Colonel Stephen M. Longobardi

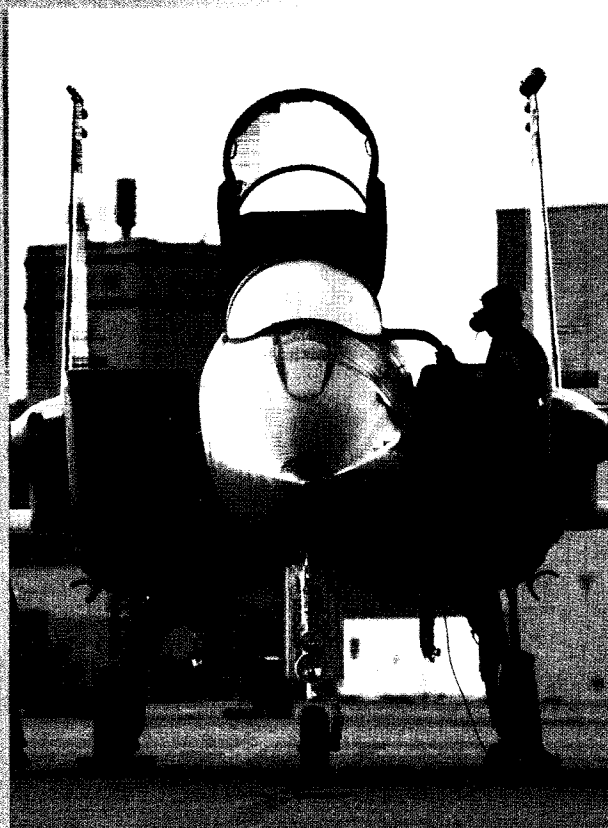
Mission: To train wartime ready, professional teams to provide the highest quality meteorological services to varying national, state and local missions.

Weather Readiness Training Center

Camp Blanding Joint Training Center

Major John Waltbillig

Mission: To train and provide mission training, support and expertise to the Air National Guard weather personnel and to provide the foundation and core training to enable graduates to become certified weapon system deployable for any mission, federal or state.



DMA Financial Summary

The Department of Military Affairs: Adding value to Florida's communities

The economic impact of the Department of Military Affairs and Florida National Guard presence in Florida is reflected in our support of education and commerce, community service projects, emergency operations and counterdrug efforts.

Each year the Department of Military Affairs, the Florida National Guard, and the more than 12,000 Guard members and their families have a substantial economic impact on communities across the state.

The current period economic concern affecting our citizens and state requires that we focus greater portion of our energies on the management of state and federal funding we receive to conduct military affairs operations.

Efficiency and quality are important aspects of the way the Department of Military Affairs and the National Guard executes our missions. As resources are adjusted to account for reduced revenue, we take care to ensure that the services and support we provide to the citizens of Florida are not diminished. We will do this while continuing to provide career enhancing, equal opportunity employment for our employees, Soldiers, and Airmen, while the at same time positively impacting the economic livelihood of their families and the economy at large.

"In acknowledging the current economic considerations, it is important that we continue to do our share, ensuring that the Florida National Guard has a positive impact on the state's economic environment," said Maj. Gen. Douglas Burnett, the Adjutant General of Florida. "We have been entrusted with significant resources provided by the citizens of Florida and they deserve to know that we are managing these resources in good faith."

The funds provided for the department's personnel, equipment, armories and training flow throughout Florida's economy – touching everything from the tourism industry to the real estate market.

With facilities and units located from the Panhandle to the Florida Keys, the National Guard's impact is as diverse and widespread as the capacities of its personnel.

"But we do not measure our impact on an economic basis alone," General Burnett explained. "Our organization has left – and continues to leave – deep impressions on Florida's social fabric as well. Community outreach and social outreach programs such as the Florida Youth Challenge Academy, Forward March, 'About Face,' Drug Demand Reduction and the Family Readiness Fund are all social programs that provide positive direction and opportunities our adults and youth deserve."

Members of the community are also able to see the direct result of our contribution during state emergencies and our support to law enforcement operations.

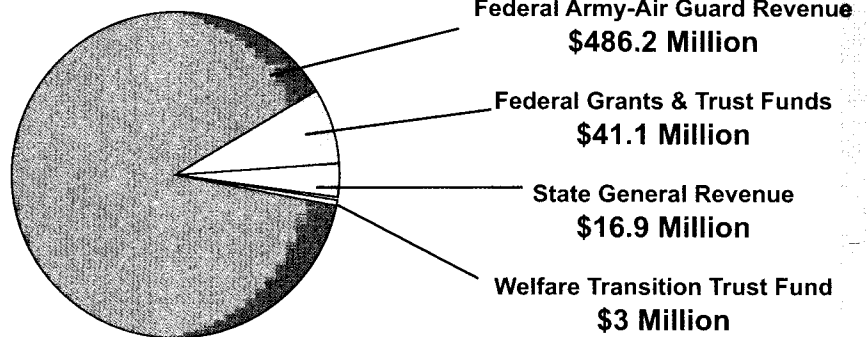
"The citizens of Florida must know that we draw our strength from our communities and heavily invest in personal time to train and qualify ourselves to provide the highest professional service to them," General Burnett said. "We are a community serving our community, much like a family serves its own family members. We constantly seek to add value to the communities we serve."

Department of Military Affairs Economic Impact 2009

\$1.25 Billion

Actual cash impact: \$561.4 Million

In deriving the economic data above, information was collected on gross obligations as of Dec. 31, 2009. State revenue, state-federal agreements and other funding sources reflect the state fiscal year: July 1, 2008 - June 30, 2009. The federal fiscal data year runs from Oct. 1, 2008 until Sept. 30, 2009. The economic impact total for all funding sources was accelerated using the generally accepted figure of 2.28 times, reflecting the economic "multiplier effect" of dollars in action through the state's communities. Totals have been rounded to the nearest \$100K.



Department of Military Affairs

General Revenue, State-Managed Federal Grants and Trust Funds

General Revenue Appropriations Approved Budget	FY 09-10
Sal, Ret & Social Security Matching	6,929,371
Other Personal Services	54,533
Expenses	5,811,534
Operating Capital Outlay	195,936
Replacement Vehicles	40,000
Information Technology	77,000
Legal Services Contract	55,000
National Guard Tuition Assistance	1,781,900
Contracted Services	806,850
Maintenance and Operations Contracts	193,000
Military Family Readiness Program	235,161
Risk Management Insurance	473,355
Service Charge - Personnel	44,893
<hr/>	
Total General Revenue	16,698,533
Camp Blanding Management Trust Fund	
Sal, Ret & Social Security Matching	1,083,918
Other Personal Services	18,172
Expenses	90,000
Operating Capital Outlay	0
Replacement Vehicles	113,678
Contracted Services	25,000
Maintenance and Operations Contracts	25,000
Risk Management Insurance	99,428
Service Charge - Personnel	8,950
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Total Camp Blanding Trust Fund	1,464,146
Federal Grants Trust Fund	
Sal, Ret & Social Security Matching	9,014,947
Other Personal Services	87,000
Expenses	11,986,378
Operating Capital Outlay	360,000
Food Products - Youth Challenge	450,000
Replacement Vehicles	45,000
Projects/Contracts/Grants - St. Petersburg College	6,600,000
Laboratory Services	70,000
Contracted Services	6,980,000
Engineering Consultants	30,000
Maintenance and Operations Contracts	920,000
Service Charge - Personnel	82,840
<hr/>	
Total Federal Grants Trust Fund	36,626,165
Federal Equitable Sharing - Law Enforcement Trust Fund	
Expenses	345,000
Operating Capital Outlay	100,000
Accounting Services	10,000
Contracted Services	50,000
Maintenance and Operations Contracts	20,000
<hr/>	
Total Fed Eq Sharing - Law Enforcement Trust Fund	525,000
Welfare Transition Trust Fund - About Face/Forward March	2,000,000
Capital Improvement Program	
Florida Army Revitalization Program	205,000
Federal Grants Trust Fund	13,431,000
<hr/>	
Total State Resources (Revenue and Trust Funds)	\$70,949,844

Florida National Guard

Federal Appropriations FY 2009

Annual Training (AT) Pay & Allowances	11,048,300
Inactive Duty (IDT) Pay & Travel ("drills")	27,906,200
Civilian Technician Pay & Travel	48,126,500
Active Guard & Reserve (AGR) Pay & Travel	58,438,400
Counter Drug Program	14,252,900
Incapacitation Pay & Medical Care	3,752,842
Service Schools & Support	14,557,300
Youth Challenge	2,323,000
Recruiting & Retention	11,682,800
Subsistence / Clothing IDT & AT	2,698,700
Camp Blanding Joint Training Center	2,174,100
Weapons Skill Trainer	3,000,000
Active Duty Operational Support (ADOS)	9,597,014
Transformation / RESET	2,005,323
Military Funeral Honor Program	1,540,700
Deployment Operations	40,226,500
OPTEMPO-Ground (all less aircraft)	27,092,400
OPTEMPO-Air (aircraft)	2,136,000
Family Centers & Counseling Programs	5,426,689
Automation & Communications	4,336,400
Weapons of Mass Destruction & Support	2,034,900
Recovery Act	4,543,000
Facility Maintenance	17,787,000
Environmental Compliance Activities	1,777,800
Physical Security	2,866,800
Military Construction	26,996,938

TOTAL FLORIDA ARMY NATIONAL GUARD 348,328,506

Civilian Pay	26,059,000
State Agreements	2,863,000
Transportation	198,510
Communications / Information Technology	602,185
Real Property Maintenance	2,543,097
Recruiting & Advertising	138,152
Base Operating Support (Svcs, Travel, Supplies)	6,208,472
Fly Supply / Equipment / Aviation Fuel	15,046,558
Chemical, Biological, Nuclear, Radiological and high-yield Explosive Enhanced Response Force Package	100,820
Medical	103,245
Environmental	33,261
Counter Drug Programs	14,960
Overseas Contingency Operations	130,186
Operation Noble Eagle	1,594,604
Operation Enduring Freedom	189,822
State Partnerships	89,093
Military Payroll	74,945,195
Clothing	489,693
Subsistence	126,513
Annual Training Travel	787,017
Non-Prior Service Training Travel	149,278
School Travel	791,296
Special Training Travel	954,965
Counter Drug Travel	90,754
AGR Permanent Change of Station	121,604
COMM Facility	3,482,547

TOTAL FLORIDA AIR NATIONAL GUARD 137,853,827

TOTAL FEDERAL APPROPRIATIONS FY 2009 \$486,182,333



Department of Military Affairs - Florida National Guard Economic Impact Across Florida

CITY	COUNTY	FULL TIME EMPLOYEES	GUARD MEMBERS	FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto	4	59	\$2,162,335.83	\$44,325.00	\$2,206,660.83
Avon Park	Polk	15	44	\$2,025,044.66	\$68,421.21	\$2,093,465.87
Bartow	Polk	3	101	\$3,569,570.25	\$37,100.00	\$3,606,670.25
Bonifay	Holmes	14	98	\$3,844,152.58	\$29,700.00	\$3,873,852.58
Bradenton	Manatee	7	147	\$5,285,709.80	\$22,400.00	\$5,308,109.80
Brooksville	Hernando	50	99	\$5,114,095.84	\$33,449.67	\$5,147,545.51
Camp Blanding	Clay	315	828	\$39,230,949.99	\$167,250.00	\$39,398,199.99
Chipley	Washington	4	86	\$3,089,051.18	\$28,800.02	\$3,117,851.20
Cocoa	Brevard	12	244	\$8,786,634.47	\$30,200.00	\$8,816,834.47
Crestview	Okaloosa	3	73	\$2,608,532.11	\$33,400.00	\$2,641,932.11
Crystal River	Citrus	13	214	\$7,791,273.53	\$66,238.00	\$7,857,511.53
Dade City	Pasco	3	103	\$3,638,215.83	\$24,400.00	\$3,662,615.83
Daytona Beach	Volusia	20	204	\$7,688,305.16	\$15,600.94	\$7,703,906.10
Deland	Volusia	5	116	\$4,153,057.70	\$26,300.00	\$4,179,357.70
Eustis	Lake	3	88	\$3,123,373.97	\$30,500.00	\$3,153,873.97
Ft. Lauderdale	Broward	10	210	\$7,551,014.00	\$66,800.00	\$7,617,814.00
Ft. Myers	Lee	4	68	\$2,471,240.94	\$27,028.54	\$2,498,269.48
Ft. Pierce	St. Lucie	3	103	\$3,638,215.83	\$49,800.00	\$3,688,015.83
Haines City	Polk	40	28	\$2,333,949.78	\$28,000.00	\$2,361,949.78
Hollywood	Broward	3	144	\$5,045,450.26	\$27,324.00	\$5,072,774.26
Homestead	Dade	23	165	\$6,452,684.69	\$34,400.00	\$6,487,084.69
Immokalee	Collier	4	138	\$4,873,836.31	\$18,300.00	\$4,892,136.31
Jacksonville	Duval	455	1921	\$81,550,951.16	\$216,759.10	\$81,767,710.26
Lake City	Columbia	9	112	\$4,153,057.70	\$62,821.21	\$4,215,878.91
Lakeland	Polk	13	111	\$4,256,026.07	\$57,471.21	\$4,313,497.28
Lake Wales	Polk	4	120	\$4,256,026.07	\$57,096.88	\$4,313,122.95
Leesburg	Lake	3	145	\$5,079,773.05	\$35,636.48	\$5,115,409.53
Live Oak	Suwannee	6	134	\$4,805,190.73	\$31,950.00	\$4,837,140.73
Marianna	Jackson	3	126	\$4,427,640.03	\$38,721.21	\$4,466,361.24
Melbourne	Brevard	3	182	\$6,349,716.32	\$26,427.89	\$6,376,144.21
Miami	Dade	57	680	\$25,295,896.89	\$254,272.20	\$25,550,169.09
North Miami	Dade	2		\$68,645.58	\$ 0	\$68,645.58
Ocala	Marion	9	225	\$8,031,533.07	\$69,080.00	\$8,100,613.07
Orlando	Orange	40	472	\$17,573,268.94	\$91,070.06	\$17,664,339.00
Palatka	Putnam	3	61	\$2,196,658.62	\$28,000.00	\$2,224,658.62
Palmetto	Manatee	4	57	\$2,093,690.24	\$30,300.00	\$2,123,990.24
Panama City	Bay	39	431	\$16,131,711.72	\$55,721.21	\$16,187,432.93
Pembroke Pines	Broward		40	\$1,372,911.64	\$2,000.00	\$1,374,911.64
Pensacola	Escambia	18	205	\$7,653,982.37	\$91,079.95	\$7,745,062.32
Pinellas Park	Pinellas	73	739	\$27,870,106.21	\$110,000.00	\$27,980,106.21
Plant City	Hillsborough	29	139	\$5,766,228.87	\$59,600.00	\$5,825,828.87
Quincy	Gadsden	3	93	\$3,294,987.93	\$96,040.73	\$3,391,028.66
St. Augustine	St. Johns	440	898	\$45,923,894.21	\$873,223.80	\$46,797,118.01
St. Petersburg	Pinellas	13	87	\$3,432,279.09	\$88,100.00	\$3,520,379.09
Sanford	Seminole	2	147	\$5,114,095.84	\$30,800.00	\$5,144,895.84
Sarasota	Sarasota	25	133	\$5,423,000.96	\$44,300.32	\$5,467,301.28
Starke	Bradford	15	412	\$14,655,831.71	\$26,915.63	\$14,682,747.34
Tallahassee	Leon	49	359	\$14,003,698.68	\$96,004.78	\$14,099,703.46
Tampa	Hillsborough	27	312	\$11,635,426.11	\$61,240.28	\$11,696,666.39
Titusville	Brevard	11		\$377,550.70	\$ 0	\$377,550.70
Tavares Lake		14		\$480,519.07	\$ 0	\$480,519.07
Wauchula	Hardee		70	\$2,402,595.36	\$33,300.00	\$2,435,895.36
W. Palm Beach	Palm Beach	29	338	\$12,596,464.26	\$109,529.97	\$12,705,994.23
Winter Haven	Polk	5	95	\$3,432,279.09	\$19,623.71	\$3,451,902.80
TOTAL		1961	12204	\$486,182,333.00	\$3,706,824.00	\$489,889,157.00





** Depicts the total pro rata distribution of federal funds for pay & allowance, operations and maintenance, and military construction.

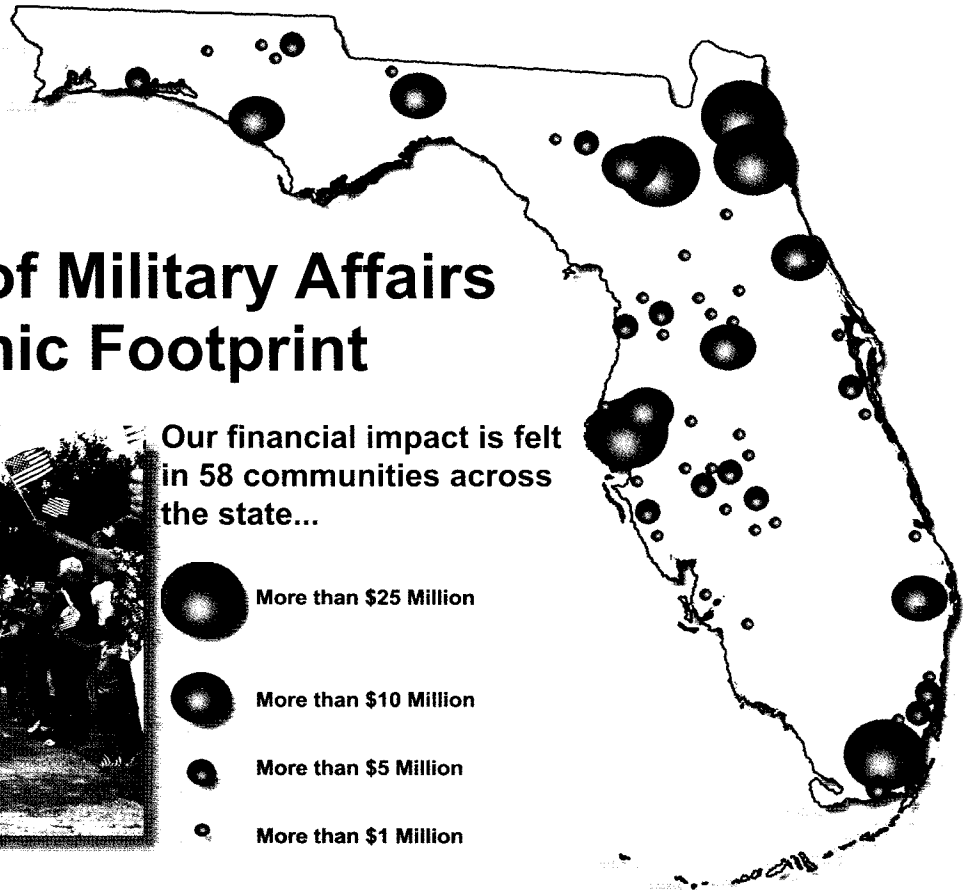


Department of Military Affairs 2009 Economic Footprint



Our financial impact is felt
in 58 communities across
the state...

-  More than \$25 Million
-  More than \$10 Million
-  More than \$5 Million
-  More than \$1 Million



Department of Military Affairs - Florida National Guard

Property and Facilities

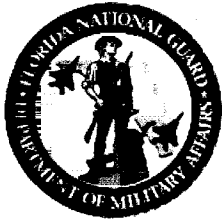
Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Replacement Value of Buildings	Land Area (Acres)
Arcadia	1969	State	Deed	1,228,240.00	10
Avon Park Ranges	1984	Federal	License	**	41.4
Avon Park UTES	1984	State	Lease	**	14.6
Avon Park	1971	State	Lease	1,330,070.00	10
Bartow	1974	City	Lease	1,086,336.00	10
Bonifay	1954	State	Deed	1,105,920.00	7
Bradenton	1971	City	Lease	5,787,612.00	7.15
Brooksville (Armory)	1992	County	Lease	2,114,172.00	18.76
Brooksville (AASF #2)	2000	County	Lease	**	
Camp Blanding Training Ctr	1939	State	Deed	11,174,112.00	72000
CBJTC - Bullard Armory	1984	State	Deed	3,341,260.00	
CBJTC - Youth ChalleNGe	1977	State	MOA	3,796,064.00	
CBJTC - Support BN	1940	State	Deed	243,432.00	
CBJTC - Spec. Forces	1977	State	Deed	862,272.00	
CBJTC - Air Nat'l Guard Sites	1993	Federal	License	19,400,000.00	
CBJTC - ACUB	2004	State	Deed	13,044,550.00	8736.71
Chipley	1958	State	Deed	1,378,584.00	3
Clearwater CST	2007	State	Lease	202,200.00	1
Cocoa	1957	City	Lease	1,354,590.00	4
Collier Co. Airport Authority	2008	County	Lease	**	4
Crestview	1954	State	Deed	828,664.00	4.15
Crystal River	1988	County	Lease	2,751,414.00	18
Dade City	1955	State	Deed	1,400,340.00	1.3
Daytona Beach	1983	City	License	**	4
Deland	1955	State	Deed	1,457,090.00	3.1
Eustis	1954	City	Lease	1,599,028.00	1.6
Fort Myers	1955	County	Lease	2,077,500.00	3.63
Fort Pierce	1958	City	Lease	2,303,934.00	5.05
Fort Lauderdale	1953	County	Lease	2,646,214.00	5.8
Gainesville Temp Lease	2009	State	Lease	**	5
Gainesville/Alachua County	2008	State	Lease	**	27.11
Haines City	1976	City	Lease	1,408,680.00	8.38
Miramar (Snake Creek TS)	1979	Federal	License	**	321.76
Hollywood	1955	State	Deed	1,065,420.00	0.6
Homestead (Air Reserve Base)	1958/1996	Federal	License	2,999,515.00	10
Immokalee/Collier County	2009	State	Lease	**	26.41
Immokalee TMI Lease	2009	State	Lease	**	1
Jacksonville - ANG Base	1968	Federal	License	75,729,000.00	342.18
Jacksonville - Cecil Fld (Armory)	1962	City	Lease	2,050,200.00	
Jacksonville - Cecil Fld (AASF)	1969	City	Lease	3,509,730.00	6.82
Jacksonville - Snyder Armory	1973	City	Lease	3,102,400.00	24.98
Lake City	1959	State	Deed	2,189,660.00	6.84
Lake Wales	1958	City	Lease	1,847,590.00	6.53
Lakeland	1974	City	Lease	1,867,080.00	10
Leesburg	1950	State	Deed	1,185,300.00	2.1
Live Oak	1959	State	Dee	1,242,990.00	8.5
MacDill AFB - Air Guard Unit	1988	Federal	License	5,500,000.00	16
Marianna	1958	State	Deed	1,455,000.00	5
Melbourne	1969/1998	Federal	License	**	7
Miami	1980	State	Deed	4,007,070.00	5.7
Ocala	1985	City	Lease	2,313,990.00	10.02

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Replacement Value of	Land Area (Acres) Buildings
Orlando (Naval Trng Ctr)	1990	Federal	License	**	6.5
Orlando	1958	City	Lease	3,337,250.00	5
Palatka	1958	City	Lease	1,836,440.00	1.6
Palatka (Barge Canal)	1986	State	Sublease		124
Palm Coast/Flagler	2009	City	Lease	**	55
Palmetto	1963	City	Lease	2,366,340.00	5
Panama City	1963	State	Deed	2,594,388.00	5
Pensacola-Ellyson Field	1983	County	Lease	3,671,780.00	14.21
Pembroke Pines Lease	2006	Private	Lease	**	0
Patrick AFB-Air Guard	1950	Federal	License	1,344,468.00	7.1
Plant City	1986	City	Lease	2,273,898.00	12.8
Quincy	1989	County	Lease	2,135,446.00	14.53
Sanford	1938	State	Deed	1,099,008.00	3
Sarasota	1957	State	Deed	2,206,890.00	2.74
St. Augustine (Lightner)	2005	City	Lease	**	1
St. Augustine (C-12 Hangar)	1993	County	Lease	**	2.05
St. Augustine (Ensslin Armory)	1993	State	Deed	7,380,000.00	18.35
St. Augustine (Counterdrug)	1996	State	Deed	93,312.00	
St. Augustine (Checchi House)	1983	State	Deed	162,000.00	
St. Augustine (Lance Armory)	1957	City	Lease	1,643,370.00	3
St. Augustine (Hqs Complex)	1763	State	Deed	6,383,010.00	6.74
St. Augustine (USPFO)	1985	County	Lease	**	2.75
St. Petersburg	1958	State	Deed	2,427,140.00	6
Pinellas Park AFRC	2004	Federal	License	**	58.41
Starke	1967	State	Deed	2,976,830.00	12
Tallahassee	1975	County	Lease	3,493,800.00	19.47
Tampa	1940	State	Deed	8,154,380.00	11.37
Tavares	1988	County	Lease	**	10
Titusville (T)	1993	Private	Lease*	**	1
Wauchula	1995	State	Deed	2,385,400.00	8.86
West Palm Beach (Babcock)	1969/1998	Federal	License	**	3.71
West Palm Beach AFRC	1982	County	Lease	5,410,980.00	18.77
Winter Haven	1936	City	Lease	1,561,608.00	3.3
TOTAL FACILITIES VALUE				258,924,961.00	82,209.44

* Annual Lease Cost

** No State insurable real property asset on site. Federal fiscal responsibility outlined in National Guard Regulation NGR 5-1.





Florida Department of Military Affairs and Florida National Guard Staff Officers

Department of Military Affairs

Executive Officer to the Adjutant General

Mr. Michael Jones
Department of Military Affairs
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0150
mike.jones@us.army.mil

Director of Financial Management

Mr. Jesse Kinghorn
Department of Military Affairs
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0200
jesse.kinghorn@us.army.mil

Director of Legislative Affairs

Mr. Glenn Sutphin
Department of Military Affairs
The Capitol, Room 908
400 South Monroe Street
Tallahassee, Florida 32399
850-414-9049
sutphin@us.army.mil

Director of Administration

Mr. Patrick Flynn
Department of Military Affairs
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0675
patrick.flynn@us.army.mil

State Quartermaster

Maj. Stephen Stroud
Department of Military Affairs
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0230
stephen.m.stroud@us.army.mil

Florida National Guard

Director of the Joint Staff

Brigadier General James Tyre
Joint Force Headquarters, Florida National Guard
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0120
james.tyre@us.army.mil

State Command Sergeant Major

Command Sergeant Major Robert M. Hosford
Joint Force Headquarters, Florida National Guard
St. Francis Barracks
P.O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0102
robert.hosford@us.army.mil

United States Property and Fiscal Officer

Colonel John Moors
Florida National Guard
189 Marine Street
St. Augustine, Florida 32084
904-823-0500
john.moors@us.army.mil

Deputy Director of Staff - Air

Colonel Alan Rutherford
Florida Air National Guard
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0614
alan.rutherford@us.army.mil

Director of Public Affairs

Lieutenant Colonel Ron Tittle
Florida National Guard
St. Francis Barracks
P. O. Box 1008
St. Augustine, Florida 32085-1008
904-823-0168
ron.tittle@us.army.mil



CONFIDENCE.

The belief in one's abilities to overcome any obstacle and adapt to any situation.

The Florida National Guard is committed to the Soldiers, Airmen, civilians, families and employers of the National Guard community. We are here to answer the call of duty wherever that call may take us. Contact us today to learn more about joining the Florida National Guard.



Florida Army National Guard 1-800-GO-GUARD • Florida Air National Guard 1-800-824-8495

On their way...



Members of the Florida Army National Guard's 144th Transportation Company board an airplane at the Tallahassee Regional Airport, July 8, 2009, as they deploy in support of Operation Iraqi Freedom. The unit, based in Marianna, Fla., linked with the Guard's 1218th Transportation Company from West Palm Beach, and the two units flew to Indiana for final training before heading to Southwest Asia for a year-long mission.
-- Photo by Lt. Col. Ron Tittle, Florida National Guard Public Affairs Office