Long-Range Program Plan 2009-10 through 2013-14

Walter A. McNeil, Secretary Charlie Crist, Governor

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DEPARTMENT MISSION:

To protect the public, ensure the safety of department personnel, and provide for the proper care and supervision of all offenders under our jurisdiction, while assisting, as appropriate, their reentry into society.

GOAL #1: Protect the public, staff and inmates

OBJECTIVE 1A: To safely, securely, and economically incarcerate inmates and supervise offenders committed to the department

OUTCOME: Number of escapes from the secure perimeter of major institutions

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
6 / 95-96	0	0	0	0	0

JUSTIFICATION: By not allowing any escapes during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "safety first" as inmates who have committed crimes, and have the potential to commit additional crimes, are removed from society. The department will continue to seek ways to keep inmates incarcerated in the most efficient and effective manner possible in order to reduce incarceration costs and help protect society from costs associated with crime.

OBJECTIVE 1B: To have validated automated, integrated classification systems that assess offenders for security or supervision requirements and program needs

OUTCOME: Percent of inmates placed in a facility that provides at least one of the inmate's primary program needs

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
62% / 00-01	69.4%	69.4%	69.4%	69.4%	69.4%

JUSTIFICATION: By maintaining a rate of 69.4% for placing inmates in a facility that provides at least one of the inmate's primary needs during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "safety first" as inmates who have committed crimes are provided opportunities that may prevent them from committing additional crimes upon release. The department will continue to seek ways to efficiently and effectively place inmates in facilities that can meet their needs in order to reduce incarceration costs and help protect society from costs associated with crime.

OBJECTIVE 1C: To foster a safe and drug free correctional environment

OUTCOME: Percent of random inmate drug tests that are negative

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
97% / 95-96	98%	98%	98%	98%	98%

JUSTIFICATION: By having the rate of random inmate drug tests that are negative remain at 98% during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "safety first" as inmates who have committed crimes, some involving drug use, are not using illegal drugs while in prison. The department will continue to seek ways to test for drugs, and keep inmates drug-free, in the most efficient and effective manner possible in order to reduce incarceration costs and help protect society from costs associated with crime and illegal drug use.

OBJECTIVE 1D: To have an effective and comprehensive quality assurance program that uses technology to enhance data

OUTCOME: Percent of reported criminal incidents investigated by the Inspector General's Office

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
100% / 00-01	100%	100%	100%	100%	100%

JUSTIFICATION: When the Inspector General is investigating 100% of reported criminal incidents during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "safety first" as criminal incidents are investigated and possibly resolved before additional criminal incidents can occur. The department will continue to seek ways to efficiently and effectively investigate criminal incidents in order to reduce incarceration costs and help protect society from costs associated with crime.

OBJECTIVE 1E: To promote public awareness by encouraging and facilitating contributions to the overall well being of communities

OUTCOME: Percent of available inmates who work

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
85.7% / 00-01	100%	100%	100%	100%	100%

JUSTIFICATION: By maintaining a rate of 100% for available community work squad inmates who work during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "safety first" as inmates who have committed crimes are provided work opportunities that may teach skills and values that may prevent them from committing additional crimes upon release. The department will continue to seek ways to efficiently and effectively make sure inmates work in order to reduce incarceration costs, as well as other costs such as maintaining state right-of-ways, and help protect society from costs associated with crime.

GOAL #2: Develop staff committed to professionalism and fiscal responsibility

OBJECTIVE 2A: To operate the department in an enterprise mode maximizing the use of technology using business case and privatizing resources where the private sector can deliver cheaper or more economic services or products

OUTCOME: Percent of Department administrative and support costs and positions compared to the total department costs and positions

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
3.3% (\$)	3.03% (\$)	3.03% (\$)	3.03% (\$)	3.03% (\$)	3.03% (\$)
3.5% FTE / 00-01	2.60% FTE				

JUSTIFICATION: By keeping administrative and support costs at 3.03% and positions at 2.60% of total department costs during FY's 2009-10 through 2013-14 the department supports the Governor's Priority of "better government through technology." It also supports the Priority of "keeping Florida's economy vibrant" as staff will rely on technology and consider privatizing resources in order to keep administrative support costs and positions low.

OBJECTIVE 2B: Recognizing that our employees are our most valuable asset, maintain a well-trained and effective workforce

OUTCOME: Percent of Department administrative and support costs and positions compared to the total department costs and positions

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
3.3% (\$)	3.03% (\$)	3.03% (\$)	3.03% (\$)	3.03% (\$)	3.03% (\$)
3.5% FTE / 00-01	2.60% FTE				

JUSTIFICATION: By keeping administrative and support costs at 3.03% and positions at 2.60% of total department costs during FY's 2009-10 through 2013-14 the department supports the Governor's Priority of "better government through technology." It also supports the Priority of "keeping Florida's economy vibrant" as staff will rely on technology and consider privatizing resources in order to keep administrative support costs and positions low.

OBJECTIVE 2C: To manage inmates with special needs as prescribed by law, maximizing department resources

OUTCOME: Percent of inmates placed in a facility that provides at least one of the inmate's primary program needs

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
62% / 00-01	69.4%	69.4%	69.4%	69.4%	69.4%

JUSTIFICATION: By maximizing department resources to manage inmates with special needs and maintaining a rate of 69.4% for placing inmates in a facility that provides at least one of the inmate's primary needs during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "better government through technology." Staff must embrace technology in order to effectively and efficiently assist inmates with special needs. The department will continue to seek ways to harness the power of technology to place inmates with special needs in facilities that can meet their needs in the most efficient and effective manner possible in order to reduce incarceration costs.

GOAL #3: Ensure victims and stakeholders are treated with dignity, sensitivity and respect in making and executing administrative and operational decisions

OBJECTIVE 3A: To consider the impact upon victims and stakeholders in all decisions

OUTCOME: Percent of victim notifications that meet the statutory time period requirements

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
95% / 00-01	99%	99%	99%	99%	99%

JUSTIFICATION: By maintaining a 99% rate for victim notifications that meet statutory time period requirements during FY's 2009-10 through 2013-14, the department supports the Governor's Priority of "safety first" as victims of crimes are provided information about inmates and offenders that should help make them less vulnerable to future crime, which should enhance their quality of life. The department will continue to seek ways to notify victims in the most efficient and effective manner possible in order to reduce notification costs.

GOAL #4: Prepare offenders for re-entry and release into society

OBJECTIVE 4A: To prepare inmates for appropriate institutional adjustment, transition, and re-entry to the community

OUTCOME: Percent of offenders/inmates who successfully complete transition, rehabilitation, or support programs without subsequent recommitment to community supervision or prison for 24 months after release

Baseline/ Year	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	
87% / 73% FY 05-06/95-96	93.9% / 70.7%	93.9% / 70.7%	93.9% / 70.7%	93.9% / 70.7%	93.9% / 70.7%	

JUSTIFICATION: By having 70.7% of inmates and 93.9% of offenders successfully complete transition, rehabilitation, or support programs without subsequent recommitment to community supervision or prison during FY's 2008-09 through 2013-14, the department supports the Governor's Priority of "success for every student" as offenders and inmates are students of these programs. In addition, this also supports the Governor's Priority of "safety first" as offenders and inmates who have committed crimes are not committing new crimes when they are released back to society. The department will continue to seek ways to provide transition, rehabilitation, or support programs in the most efficient and effective manner possible in order to reduce incarceration costs and help protect society from costs associated with crime. Baseline data for offenders is not yet available due to recent implementation of faith-based transitional housing program.

DEPARTMENT OF CORRECTIONS

Agency Goals and Linkage to Governor's Priorities

Priority #1 – Protecting Our Communities

Provide for the proper care and supervision of all offenders under the department's jurisdiction.

Priority #2 - Strengthening Florida's Families

Provide family-strengthening programs to offenders, specifically: Fatherhood Curriculum, Parenting Classes, Family Days, Reading Family Ties, Writing Family Ties, Marriage Enrichment, and Women's Empowerment.

Priority #3 - Keeping Florida's Economy Vibrant

Develop staff committed to professionalism and fiscal responsibility by providing a variety of services in the pursuit of the agency mission through both employment and outsourcing including, but not limited to, construction, food service, medical services, banking, utilities, and educational services. Prepare offenders for reentry into society where they can become productive, tax-paying citizens.

Priority #4 – Success for Every Student

Prepare offenders for reentry into society through the provision of educational and vocational opportunities while incarcerated. Assist offenders in finding meaningful employment once they return to society.

Priority #5 – Keeping Floridians Healthy

Prepare offenders for reentry into society by providing a variety of programs including substance abuse treatment and mental health services. Assist with linking the offender to community services upon release.

Priority #6 – Protecting Florida's Natural Resources

Develop staff committed to professionalism and fiscal responsibility by correcting environmental deficiencies in department facilities and aggressively pursuing energy conservation efforts.

TRENDS AND CONDITIONS STATEMENT

The Florida Department of Corrections is the third-largest prison system in the nation with 29,225 authorized positions and 98,192 inmates in prison on June 30, 2008 as well as 158,079 offenders under supervision. It was created by and operates under the provisions of Section 20.315 and Chapters 944, 945, 946, 948, 958, and 960, Florida Statutes. For the fiscal year beginning July 1, 2008, the total operating budget is approximately \$2.3 billion. These employees and dollars are needed for "keeping streets safe"--protecting the public by operating a safe, secure, humane and efficient corrections system.

The department seeks to accomplish its mission through long-range planning and the Legislative Budget Request. These are developed and monitored by staff cognizant that performance by this department is dependent on the ability to recognize external obstacles, overcome internal weaknesses, develop external opportunities, and build upon internal strengths. In addition, staff are aware that the department must be consistent with the overall goals and objectives of the state and that resources must be used in an efficient and effective manner.

The department determines the goals and strategic initiatives/objectives/priorities that will be pursued in order to have a priority-based allocation of fiscal, human, technological, capital, and other resources. This is achieved using analysis and a selection process that relies on careful consideration of the department's capabilities and environment. Currently, the department has four basic goals and ten strategic initiatives/objectives/priorities that guide it within the trends and conditions that reflect the social, economic and political environment in which it must operate.

Goals

- 1. Protect the public, staff and inmates
- 2. Develop staff committed to professionalism and fiscal responsibility
- 3. Ensure victims and stakeholders are treated with dignity, sensitivity and respect in making and executing administrative and operational decisions
- 4. Prepare offenders for re-entry and release into society

Strategic Initiatives/Objectives/Priorities

- 1. Safely, securely, and economically incarcerate inmates and supervise offenders committed to the department
- 2. Operate the department in an enterprise mode, maximizing the use of technology using business case and privatizing resources where the private sector can deliver cheaper or more economic services or products
- 3. Have validated, automated, integrated classification systems that assess offenders for security or supervision requirements and program needs
- 4. Prepare inmates for appropriate institutional adjustment, transition, and re-entry to the community
- 5. Foster a safe and drug free correctional environment
- 6. Consider the impact upon victims and stakeholders in all decisions
- 7. Recognizing that our employees are our most valuable asset, maintain a welltrained and effective workforce

- 8. Manage inmates with special needs as prescribed by law, maximizing department resources
- 9. Have an effective and comprehensive quality assurance program that uses technology to enhance data
- 10. Promote public awareness by encouraging and facilitating contributions to the overall well being of communities

It is these goals and strategic initiatives/objectives/priorities that serve as a road map for what the department wants to accomplish within its five programs; 1. Department Administration, 2. Security and Institutional Operations, 3. Health Services, 4. Community Corrections, and 5. Education and Programs. These programs are comprised of services for which performance is measured in terms of outcomes (impact or public benefit of a service). These services are comprised of activities for which performance is measured in terms of outputs (products or services). What follows is a program by program discussion of existing trends and conditions that will impact the department's ability to deliver outputs and outcomes, that will, in turn, impact the accomplishment of strategic initiatives/objectives/priorities and goals, and, ultimately, its mission.

DEPARTMENT ADMINISTRATION

The Department Administration program is comprised of three services; 1. Executive Direction and Support Services, 2. Business Service Centers, and 3. Information Technology. For the fiscal year beginning July 1, 2008 the total operating budget for this program is approximately \$76 million and <u>includes</u> 726 authorized positions.

The Administration program provides administrative and support functions to the other four programs. These support functions include accounting, budgeting, purchasing, personnel, technology services, staff development, and legal services.

The Department Administration program will continue to assess ways to maximize the benefits of technology and use the enterprise philosophy. It is anticipated that this program will be the lead for enhancing business systems to maximize resources without compromising our mission. Correctional officers and correctional probation officers serve as the front line to accomplish the department's core mission of "keeping streets safe_", and their role is fully supported by this program.

SECURITY AND INSTITUTIONAL OPERATIONS PROGRAM

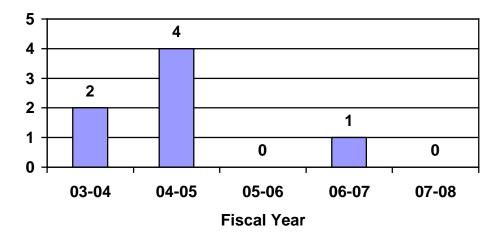
Twenty-four hours a day, 365 days a year, the Security and Institutional Operations program manages 98,192 incarcerated inmates (as of June 30, 2008). Inmates are housed in 139 correctional facilities consisting of 60 major institutions (prisons), which include 6 privately run (contract prisons). In addition, there are 41 work or forestry camps, 32 work release centers, 1 treatment center, and 5 road prisons throughout Florida. The Security and Institutional Operations program is the largest public-safety investment in the state.

About 66% of the department's budget is allocated to this program. For the fiscal year beginning July 1, 2008, the total operating budget is approximately \$1.55 billion and 22,816 authorized positions for these eleven services:

- 1. Adult Male Custody Operations
- 2. Adult and Youthful Offender Female Custody Operations
- 3. Male Youthful Offender Custody Operations
- 4. Specialty Correctional Institution Operations
- 5. Reception Center Operations
- 6. Public Service Work Squads and Work Release Transition
- 7. Road Prisons
- 8. Offender Management and Control
- 9. Executive Direction and Support Services
- 10. Correctional Facilities Maintenance and Repair
- 11. Information Technology

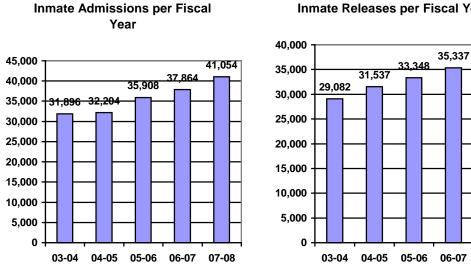
The major activities of this program involve maintaining security, drug testing, food service and production, as well as providing opportunities for inmates to sharpen job skills and develop good work habits and attitudes that can be applied upon release. The primary focus of these services is to ensure that the operations of all institutions meet required security standards that are essential to providing supervision of inmates of varying custody levels, an optimum level of public safety, and a safe and secure environment for staff and offenders. This is achieved by providing adequate staffing of well-trained officers; perimeter barriers equipped with electronic detection systems; high security grade locking systems; single cell housing units for high-risk offenders; unscheduled security audits of all facilities; specialized response teams for emergency situations; and individual emergency plans. Transportation of inmates outside the secure perimeter of the institutions for medical appointments, work assignments, or court appearances is a vital public safety function.

The public expects the department to carry out the sentence of the court in a manner that enhances the safety of Florida residents. This is done by incarcerating inmates in facilities meeting their security custody level requirements, which are based upon crime, escape risk and likelihood of harming correctional staff and other inmates. As a result, Florida's prisons house violent, nonviolent, weak, and predatory inmates in a variety of correctional housing settings. Through cost-effective correctional strategies such as reception system programs, the department uses technology to achieve the most secure system for housing inmates. The department has been able to keep inmate escapes at a low level. The following chart indicates the 5-year trend in escapes from a secure perimeter facility.



Inmate Secure Perimeter Escapes

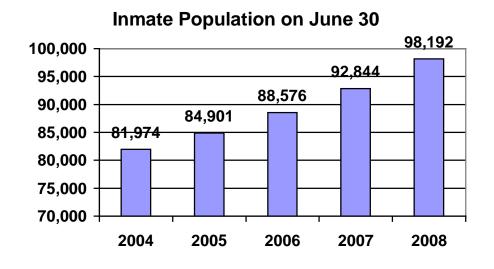
Florida must be prepared to have the appropriate facilities available for criminals sentenced to state correctional facilities. Trends indicate that criminals sentenced to prison today will be incarcerated significantly longer than in the past due, in part, to the 85% of sentence served law that began in 1995. The average percentage of sentence served in custody increased from 36.6% in June 1993 to 86.8% in July 2008 - a 50.2 percentage point increase. The following charts illustrate that inmate admissions are growing every fiscal year, and are higher than inmate releases, resulting in a growing prison population.



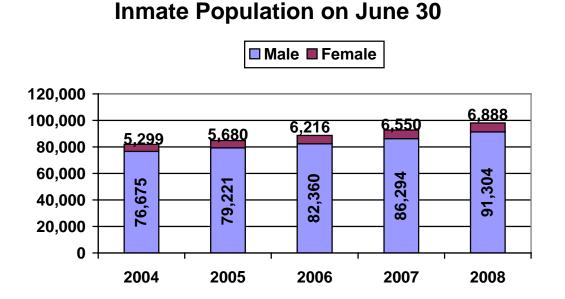
Inmate Releases per Fiscal Year

37,018

07-08



A breakdown of the inmate population chart by gender illustrates a changing trend: the female inmate population had been increasing at a faster rate than the male inmate population, but no longer. The female inmate population increased by 5.2% (6,550 to 6,888) from June 30, 2007 to June 30, 2008. In contrast, the male inmate population increased by 5.8% (86,294 to 91,304).



On June 30, 1980, there were 800 women incarcerated in Florida's correctional system. Twenty-eight years later, on June 30, 2008, the number was 6,888, an increase of 761

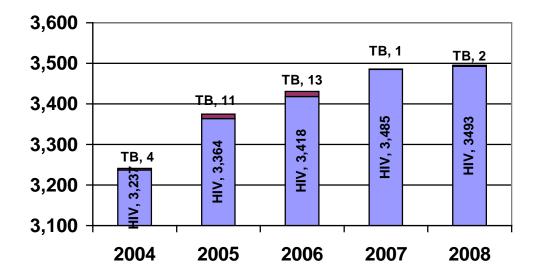
percent. For males during the same period the increase is 383 percent (from 18,892 to 91,304).

If current trends continue the Security and Institutional Operations program will manage an ever-increasing inmate population. This program must be prepared to safely, securely, and economically incarcerate all inmates. This will be accomplished using enhanced security technology and advanced information systems to protect the public with the least impact on taxpayer dollars. The results of these efforts prevent escapes, safeguard the correctional staff and other inmates/offenders, and reduce taxpayer expense.

HEALTH SERVICES

The Health Services program is comprised of two services: 1. Inmate Health Services and 2. Treatment of Inmates with Infectious Diseases (such as human immunodeficiency virus, tuberculosis, and hepatitis). These two services are provided to all inmates in major institutions. These services provide a complete inmate health care system, ranging from general medical care to acute mental health treatment, necessary for a humane environment. Inmates have access to medical, dental, and mental health care. For the fiscal year beginning July 1, 2008, the total operating budget for this program is approximately \$427 million and 1,906 authorized positions.

The number of inmates incarcerated in state correctional facilities is increasing and all these inmates must have access to health care. Moreover, the number of inmates with infectious diseases is also increasing. The following chart illustrates the number of <u>h</u>uman <u>immunodeficiency virus (HIV)</u> and <u>tuberculosis (TB)</u> cases:



Known Cases of HIV and TB on June 30

More inmates, and more inmates with infectious diseases, challenge the department's ability to continue to provide quality medical care within existing resources. Through competitive health care contracts the agency will strive to provide constitutionally adequate care to inmates through more efficient means.

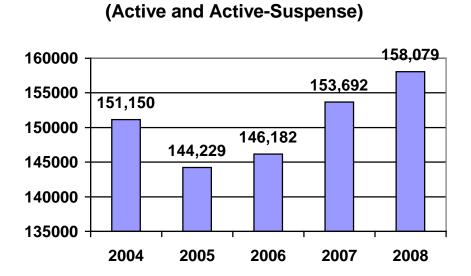
COMMUNITY CORRECTIONS PROGRAM

Community Corrections is comprehensive community supervision that comprises a multitude of human resources, communications systems, and specialized supervision approaches intended to protect the community and encourage sentenced offenders to avoid future criminal behavior. Offenders can come under the purview of this program through specific court placement or by other assignment to a community-based program as a condition of prison release. The Community Corrections program has 3,317 budgeted positions and is responsible for the supervision of 158,079 offenders, as of June 30, 2008. It is comprised of nine services that have a total operating budget of \$248 million for the fiscal year beginning July 1, 2008. The nine services are:

- 1. Probation Supervision,
- 2. Drug Offender Probation Supervision,
- 3. Pre-Trial Intervention,
- 4. Community Control Supervision,
- 5. Post Prison Release Supervision,
- 6. Adult Substance Abuse Prevention, Evaluation and Treatment Services,
- 7. Offender Management and Control,
- 8. Information Technology, and
- 9. Community Facility Operations.

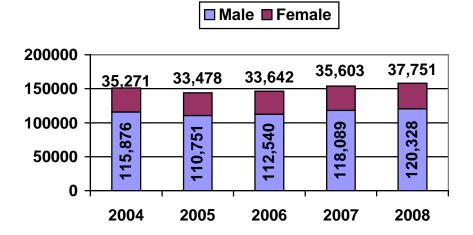
The Community Corrections program manages many levels of supervision utilizing technology such as GPS and other forms of electronic monitoring. Officers make contact with offenders, ensuring court required conditions are met. Offenders not complying are returned to the court for further sanction. Emphasis is placed on the more specialized community offender needing a higher level of supervision, including drug offender probation, community control, sex offender probation, sex offender community control, post prison release, and all offenders convicted of a sex crime.

The data shows that the number of offenders supervised by the Community Corrections program continues to increase significantly in FY 2007-08 after dramatic growth rate in FY 2006-07. Unlike the inmates managed by the Security and Institutional Operations program, the data shows that the number of male offenders is growing at a slower rate than female offenders.



Offender Population on June 30

Offender Population on June 30 (Active and Active-Suspense)



The Community Corrections program will have more offenders to supervise in the future. This program must continue to effectively utilize existing resources to efficiently supervise offenders while experiencing increasing caseloads and levels of supervision. The use of technological advancement will assist in more accurately tracking the offender population.

CORRECTIONAL EDUCATION AND PROGRAMS

There were 37,018 inmates in Florida's prisons who returned to their communities during the department's fiscal year ending June 30, 2008. Absent educational programs and meaningful work opportunities, inmates returning to the community will receive little if any self-improvement benefit from their incarceration. Enhancing the abilities of inmates and offenders under supervision so they become productive members of their communities after serving the sentence of the court is a goal. Success in this endeavor demands those inmates and offenders lacking adequate education, skills, and work experience have opportunities to participate in self-improvement and work programs. These programs focus on academic and vocational education, substance abuse treatment, and other specialized programs.

Three services comprise Correctional Education and Programs; 1. Adult Substance Abuse Prevention, Evaluation and Treatment Services, 2. Basic Education Skills, and 3. Adult Offender Transition, Rehabilitation and Support. These services are provided to inmates and offenders managed by the Security and Institutional Operations and Community Corrections programs. For the fiscal year beginning July 1, 2008, the total operating budget for this program is approximately \$39 million and 460 positions.

The department sees opportunities to improve lives since 81 percent of the inmate admissions test at the ninth grade level or below, while 58 percent test at the sixth grade or below (scores for Fiscal Year 2007-2008 admissions). The overall inmate population as of June 30, 2008 had 75% who scored at the ninth grade level or below, while 51% scored at the sixth grade level or below. Also, approximately 66% of the inmate population is in need of substance abuse treatment. Providing opportunities to improve lives is critically important for first-time inmates.

The department tracks the rate that inmates and offenders relapse into criminal behavior (recidivism) to measure the positive influences of its self-improvement and work programs. The department's most recent recidivism report found that the higher the education level of an inmate upon release, the less likely for them to return to prison or community supervision for re-offending within three years. For the 12^{th} grade plus levels, it was only 30.4%; for grade levels 9 - 11.9, it was 36.7%; for grade levels 4 - 8.9, it was 42.4%; and for grade levels 1 - 3.9, the recidivism rate was 45.9%.

The department's <u>Analysis of the Impact of Inmate Programs Upon Recidivism</u> report (January 2001) shows that of those inmates released in FY 1996-97 who had obtained a GED and Vocational Certificate, 80.1% did not return to prison or community supervision for a new offense within 24 months after release. The department's <u>Substance Abuse</u> <u>Report – Inmate Programs</u> (December 2004) indicates that for all released inmates for FY 2001-02 who had completed substance abuse treatment, 80.6% had not been recommitted to a term of further supervision or sentenced to prison for a new offense within 24 months of release.

The residents of Florida expect the department to successfully transition inmates and offenders back into society in the most cost-effective manner possible. Maximizing the use of technology will help to keep program delivery and supervision costs down.

POTENTIAL POLICY CHANGES AFFECTING THE AGENCY BUDGET REQUEST

The Department proposes to amend s. 112.061, F.S., increasing the rate in which state employees are reimbursed for work related travel in their own private vehicles. The Department does not have the required resources or funding to provide probation officers vehicles when supervising offenders in the community to ensure the offenders are complying with the conditions of supervision. The supervision of offenders encompasses a range of fieldwork activities that include curfew checks, residential and employment verification, searching the offender's residence, following up with treatment providers, verifying if sex offender residences comply with law, attending court hearings, and so forth. The mileage allowance was last raised in 2006. At that time, the average price of gasoline in the state of Florida was approximately \$2.50 per gallon. The Department is proposing the allowance rate of 44.5 cents per mile be increased to 49.5 cents per mile.

CHANGES REQUIRING LEGISLATIVE ACTION

The Department is considering legislative initiatives and policy proposals for the 2009 Legislative Session. These include:

- Reentry initiatives aimed to provide inmates with vocational training, work programs, and substance abuse programs. These programs improve prison security and promote the rehabilitation of the state's inmate population which will ultimately reduce the high costs of prison construction and incarcerating prisoners who may otherwise recidivate.
- Revisions in current laws to clarify current correctional operations and implement policies to maximize efficiencies in the Department.

AGENCY TASK FORCES AND STUDIES IN PROGRESS

The Fiscal Year 2008-2009 General Appropriations Act requires:

The department to develop and use a uniform format and methodology for reporting annually to the Legislature on the prison system. The report will include a comprehensive plan for current facility use and any departures from planned facility use, including opening new facilities, renovating or closing existing facilities, and advancing or delaying opening of new or renovated facilities. The report will include maximum capacity of currently operating facilities and the potential maximum capacity of facilities that the department could make operational within the fiscal year. The report will also identify appropriate sites for future facilities and provide information to support specified locations, such as availability of personnel in local labor markets. The report will include updated infrastructure

needs for existing or future facilities. Each report will reconcile capacity figures to the immediately preceding report. Maximum capacity shall be calculated pursuant to 944.023(1)(b). The department may provide additional analysis of current and future bed needs based on such factors as deemed necessary by the Secretary. The next report will be due January 1, 2009.

The Office of Program Policy and Government Accountability (OPPAGA) shall review the Department of Corrections' health services cost containment and contracting practices. As part of this review, at a minimum OPPAGA shall identify: (1) factors that should be considered when deciding whether to contract for aspects of health services, and (2) best practices, including those used by other states, for creating, administering, monitoring, and enforcing health services contracts. The report shall be submitted to the chair of the Senate Fiscal Policy and Calendar Committee, and the chair of the House Policy and Budget Council by January 30, 2009.

The department is mandated by statute to develop the following reports:

- Florida Government Accountability Act [Due 2013] (11.901 11.920, F.S.)
- AIDS and HIV Educational Programs, Implementation and Participation (945.35, F.S.)
- Annual Report of Department Activities (20.315, F.S.)
- Comprehensive Correctional Master Plan Update (944.023, F.S.)
- Correctional Education Program Activities (944.801, F.S.)
- Effectiveness of Participating Counties and County Consortiums in Diverting Nonviolent Offenders from the State Prison System (948.51, F.S.)
- Inmate Population Exceeding Capacity, Bed-Capacity Deficiency Plan (944.0231, F.S.)
- Long-Range Program Plan (216.013, F.S.)
- Security Audit Findings (944.151, F.S.)
- Sentencing Practices and Sentencing Score Thresholds, Trends (921.002, F.S.)
- Youthful Offender Basic Training Program and Community Residential Program, Implementation (958.045, F.S.)
- Certify compliance with s. 119.071, F.S. (Chapter 2007-251, Laws of Florida)

The Secretary of the department is mandated by statute to be a member of the following groups that are mandated to develop reports:

- Council on the Social Status of Black Men and Boys (16.615, F.S.)
- Plan for Comprehensive Approach for Prevention of Abuse, Abandonment, and Neglect of Children (39.001, F.S.)
- Youth/Young Adults with Disabilities (Chapter 2006-89)
- Council on Homelessness (420.622, F.S.)
- Criminal and Juvenile Justice Information Systems Council (943.06, F.S.)
- Criminal Justice Executive Institute (943.1755, F.S.)
- Criminal Justice Standards and Training Commission (943.11, F.S.)
- Drug Policy Advisory Council (397.333, F.S.)
- Health Information Systems Council (381.90, F.S.)

- Joint Task Force on State Agency Law Enforcement Communications (282.1095, F.S.)
- Sentencing Commission (921.001, F.S.)
- State Council for Interstate Adult Offender Supervision (949.07, F.S.)
- Suicide Prevention Coordinating Council (14.20195, F.S.)
- Criminal Justice Mental Health Policy Council (394.656, F.S.)
- Florida Substance Abuse and Mental Health Corporation's Criminal Justice, Mental Health, and Substance Abuse Reinvestment Program grant review committee (394.658, F.S.)
- Drug Control Strategy and Criminal Gang Committee within the Florida Violent Crime and Drug Control Council (Chapter 2008-238)
- Coordinating Council on Criminal Gang Reduction Strategies (Chapter 2008-238)
- Correctional Policy Advisory Council (Chapter 2008-54)

70010000 Program: Department Administration 70010200 Executive Direction and Support Services

Approved Performance Measures (Words)	Approved Prior Year Standards FY 2007-08 (Numbers)	Prior Year Actual FY 2007-08 (Numbers)	Approved Standards FY 2008-09 (Numbers)	Requested FY 2009-10 Standard (Numbers)
Administrative support costs of Business Service Centers and Executive Direction as a percentage of total agency costs (less Alien Transfers)	3.03%	2.68%	3.03%	3.03%
Administrative support positions of Business Service Centers and Executive Direction as a percentage of total agency positions	2.60%	2.47%	2.60%	2.60%

70030000 Program: Security and Institutional Operations

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of batteries committed by inmates on one or more persons per				
1000 inmates	23	27	23	27
Number of inmates receiving major disciplinary reports per 1000				
inmates	369	356	369	369
Percentage of random inmate drug tests that are negative	98%	98.20%	98%	98%
Percent of reported criminal incidents investigated by the Inspector				
General's Office	100%	100%	100%	100%

70031100 Adult Male Custody Operations

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of escapes from the secure perimeter of major institutions	0	0	0	0

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70031200 Adult and Youthful Offender Female Custody Operations

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of escapes from the secure perimeter of major institutions	0	0	0	0

70031300 Male Youthful Offender Custody Operations

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of escapes from the secure perimeter of major institutions	0	0	0	0

70031400 Specialty Correctional Institution Operations

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of escapes from the secure perimeter of major institutions	0	0	0	0

70031500 Reception Center Operations	

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of escapes from the secure perimeter of major institutions	0	0	0	0

70031600 Public Service Work squads and Work Release Transition

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percent of available inmates who work	100%	100%	100%	100%
Number of available work assignments	37,717	43,339	44,833	47,523

Number of inmates available for work or program assignments	67,599	72,871	79,645	84,424
Percent of those available for work or program assignments who are not				
assigned	2.3%	2.5%	2.3%	2.5%

70031700 Road Prison Operations

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of escapes from the secure perimeter of major institutions	0	0	0	0

70031800 Offender Management and Control

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percent of inmates placed in a facility that provides at least one of the				
inmate's primary program needs	77.5%	69.4%	77.5%	69.4%
Percent of inmates who did not escape when assigned outside a secure				
perimeter	99.9%	99.9%	99.9%	99.9%
Number of transition plans completed for inmates released from prison	29,840	34940	35,834	37,984
Number of release plans completed for inmates released from prison	29,840	34940	35,834	37,984
Percent of release plans completed for inmates released from prison	95.2%	94.40%	95.2%	94.4%

70031900 Executive Direction and Support Services

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percent of victim notifications that meet the statutory time period				
requirements	99%	99%	99%	99%

70032000 Correction Facility Maintenance and Repair

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Per diem cost of correctional facilities maintenance and repair	\$3.87	\$5.01	\$3.87	\$3.87

70050000 Program: Community Corrections

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Status of offenders 2 years after the period of supervision was imposed:		· · · · · · · · · · · · · · · · · · ·		
number revoked	37,865	41,214	37,865	41,214
Status of offenders 2 years after the period of supervision was imposed:				
percentage revoked	40.2%	41.8%	40.2%	41.8%
Status of offenders 2 years after the period of supervision was imposed:				
number absconded	2,904	2,566	2,904	2,566
Status of offenders 2 years after the period of supervision was imposed:				
percentage absconded	3.1%	2.6%	3.1%	2.6%
Percentage of offenders who successfully complete supervision and are				
not subsequently recommitted to DOC for committing a new crime within				
2 years: to prison	98.10%	97.50%	98.10%	97.50%
Percentage of offenders who successfully complete supervision and are				
not subsequently recommitted to DOC for committing a new crime within				
2 years: to supervision	95.8%	95.6%	95.8%	95.6%
Percent of court-ordered amounts collected from offenders on				
community supervision only by DOC for restitution	60.1%	60.8%	60.1%	60.8%
Percent of court-ordered amounts collected from offenders on				
community supervision only by DOC for other court-ordered costs	60.7%	72.1%	60.7%	72.1%
Percent of court-ordered amounts collected from offenders on				
community supervision only by DOC for costs of supervision	62.1%	89.4%	62.1%	89.4%
				RESTRICTED
	RESTRICTED PER	RESTRICTED PER	RESTRICTED PER	PER §
community compared to the department standard: administrative -	§ 119.071(2)(d),	§ 119.071(2)(d),	§ 119.071(2)(d),	119.071(2)(d),
RESTRICTED PER § 119.071(2)(d), F.S.	F.S.	F.S.	F.S.	F.S.
				RESTRICTED
Number of monthly personal contacts with offenders supervised in the	RESTRICTED PER	RESTRICTED PER	RESTRICTED PER	PER §
community compared to the department standard: minimum -	§ 119.071(2)(d),	§ 119.071(2)(d),	§ 119.071(2)(d),	119.071(2)(d),
RESTRICTED PER § 119.071(2)(d), F.S.	F.S.	F.S.	F.S.	F.S.

Number of monthly personal contacts with offenders supervised in the community compared to the department standard: medium - RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.
Number of monthly personal contacts with offenders supervised in the community compared to the department standard: maximum - RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.
Number of monthly personal contacts with offenders supervised in the community compared to the department standard: Sex Offenders - RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.
Number of monthly personal contacts with offenders supervised in the community compared to the department standard: Community Control - RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.	RESTRICTED PER § 119.071(2)(d), F.S.

70051000 Probation Supervision

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of Probationers that successfully complete their sentence or				
are still under supervision at the end of a two year measurement period	60.1%	57.2%	60.1%	57.2%

70051100 Drug Offender Probation Supervision

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of Drug Offender Probation offenders that successfully				
complete their sentence or are still under supervision at the end of a two				
year measurement period	40.3%	39.2%	40.3%	39.2%

70051200 Pre Trial Intervention Supervision

	-			
	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of Pre-Trial Intervention offenders that successfully				
complete their sentence or are still under supervision at the end of a two				
year measurement period		70.0%		

70052000	Community	Control	Supervision

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of Community Control offenders that successfully complete				
their sentence or are still under supervision at the end of a two year				
measurement period	42.2%	44.7%	42.2%	44.7%

70053000 Post Prison Release Supervision	

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of Post-Prison Release offenders that successfully complete				
their sentence or are still under supervision at the end of a two year				
measurement period	66.1%	69.0%	66.1%	69.0%

70054000 Adult Substance Abuse Prevention, Evaluation and Treatment Services

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of community supervision offenders who have completed				
drug treatment without subsequent recommitment to community				
supervision or prison within 24 months after release	93.6%	94.0%	93.6%	94.0%
Substance abuse tests administered to offenders being supervised in				
the community	532,487	614,001	589,103	614,001

LRPP Exhibit II - Performance Measures and Standards

Department: DEPARTMENT OF CORRECTIONS				
Department. DEPARTMENT OF CORRECTIONS				
Percentage of substance abuse tests administered to offenders being supervised in the community in which negative test results were obtained	90.8%	93.8%	90.8%	93.8%
		ļ		
70055000 Offender Management and Control				
	Approved Drier	<u>г</u>	Approved	Deguasted
	Approved Prior Year Standards	Prior Year Actual	Approved Standards	Requested FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)		(Numbers)	(Numbers)
Score sheets processed	119,202	(Numbers) 131,478	143,389	151,992
Score sneets processed	119,202	131,470	143,369	151,992
70056000 Community Facility Operations				
70056000 Community Facility Operations				
	Approved Prior	Г Г	Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
			(Nambere)	
Percentage of offenders that successfully complete their sentence or are				
still under supervision at the end of a two year measurement period		55.7%		
70250000 Program: Health Services				
70251000 Inmate Health Services				
	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Number of Health care grievances that are upheld:	53	79	53	79
Percentage of health care grievances that are upheld	1.6%	2.70%	1.6%	2.7%
Number of suicides per 100000 inmates for correctional				
facilities/institutions within DOC	5	8.1	17.1	17.1
				•

70252000 Treatment of Inmates with Infectious Diseases

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)

Number of health care grievances that are upheld:	53	79	53	79
Percentage of health care grievances that are upheld	1.6%	2.70%	1.6%	2.7%

70450000 Program: Educations and Programs 70450100 Adult Substance Abuse Prevention, Evaluation and Treatment Services

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of inmates who have completed drug treatment without				
subsequent recommitment to community supervision or prison within 24				
months after release	68%	67%	68%	67%
Percentage of inmates needing programs who successfully complete				
Drug Abuse Education/Treatment programs	81.1%	80.10%	81.1%	80.10%
Number of inmates who are receiving substance abuse services	38,041	45,656	38,041	45,656

70450200 Basic Education Skills	

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percent of inmates completing mandatory literacy programs who score				
at or above 9th 6th grade level on next Tests of Adult Basic Education				
(TABE)	15.5%	23.6%	15.5%	23.6%
Percent of inmates who successfully complete mandatory literacy				
programs	36%	37.00%	36%	37.00%
Demonstration who avecage fully complete CED advection programs	4.00/	22.00%	4.00/	22.00%
Percent of inmates who successfully complete GED education programs	16%	23.90%	16%	23.90%
Percent of inmates needing special education programs who participate	e 4 ee 4	66 464	0 (aa 4 a 4
in special education (federal law) programs	91.3%	83.1%	91.3%	83.1%
Percent of inmates who successfully complete vocational education				
programs	41.1%	46.10%	41.1%	46.10%
Average increase in grade level achieved by inmates participating in				
educational programs per instructional period (3 months)	0.5	0.5	0.5	0.5

70450300 Adult Offender Transition, Rehabilitation and Support

	Approved Prior		Approved	Requested
	Year Standards	Prior Year Actual	Standards	FY 2009-10
	FY 2007-08	FY 2007-08	FY 2008-09	Standard
Approved Performance Measures (Words)	(Numbers)	(Numbers)	(Numbers)	(Numbers)
Percentage of community supervision offenders who successfully complete transition, rehabilitation, or support programs without				
subsequent recommitment to community supervision or prison for 24 months after release	87.5%	93.9%	87.5%	93.9%
Percent of inmates who successfully complete transition, rehabilitation, or support programs without subsequent recommitment to community supervision or prison for 24 months after release	70.2%	70.7%	70.2%	70.7%
Number of releases provided faith-based housing assistance	724	853	724	853
Number of inmates participating in faith-based dorm programs	1,166	1,106	1,166	1,106
Percent of inmates participating in religious programming	42%	41.0%	42%	41.0%

NOTE: Need to add as a measure. "The number of substance abusers without treatment that are released in a given year".

	LRPP Exhibit V: Identification of Associated A	ctivity	Contributing to Performance Measures
Measure Number	Approved Performance Measures for FY 2006-07 (Words)		Associated Activities Title
1	Administrative support costs of Business Service Centers and Executive Direction as a percentage of total agency costs (less Alien Transfers)		Finance and Accounting Personnel Services / Human Resources Training Procurement Maintenance
2	Administrative support positions of Business Service Centers and Executive Direction as a percentage of total agency positions		Executive Direction General Counsel / Legal Legislative Affairs Inspector General Communications / Public Information Director of Administration Planning and Budgeting Finance and Accounting Personnel Services / Human Resources Training Procurement
	licv and Budget – Julv. 2006		

	LRPP Exhibit V: Identification of Associated Activity Contributing to Performance Measures				
Measure Number	Approved Performance Measures for FY 2006-07 (Words)		Associated Activities Title		
5	Number of batteries committed by inmates on one or more persons per 1000 inmates		Maintaining security		
			Inmate records		
6	Number of inmates receiving major disciplinary reports per 1000 inmates		Maintaining security		
			Inmate records		
7	Percentage of random inmate drug tests that are negative		Maintaining security		
			Drug testing		
	Percent of reported criminal incidents investigated by the Inspector				
8	General's Office		Maintaining security		
			Inspector General		
9-13	Number of escapes from the secure perimeter of major institutions		Maintaining security		
			Director of Security and Institutional Operations		

	LRPP Exhibit V: Identification of Associated Activity Contributing to Performance Measures					
Measure Number	Approved Performance Measures for FY 2006-07 (Words)		Associated Activities Title			
14	Percent of available inmates who work		Food production			
			Supervise inmate work activities			
			Transport			
			Food service			
15	Number of available work assignments		Food production			
	Ŭ		Supervise inmate work activities			
			Food service			
16	Number of inmates available for work or program assignments		Classification			
			Supervise inmate work activities			
			Transport			
17	Percent of those available for work or program assignments who are not assigned		Supervise inmate work activities			
	assigned	ľ	Classification			
			Classification			
18	Number of escapes from the secure perimeter of major institutions		Maintaining security			
			Director of Security and Institutional Operations			
Office of De	licy and Budget – July 2006					

	LRPP Exhibit V: Identification of Associated Ac	
Measure Number	Approved Performance Measures for FY 2006-07 (Words)	Associated Activities Title
19	Percent of inmates placed in a facility that provides at least one of the inmate's primary program needs	Classification
20	Percent of inmates who did not escape when assigned outside a secure perimeter	Maintaining security Director of Security and Institutional Operations
21	Number of transition plans completed for inmates released from prison	Classification Inmate release Inmate records
22	Number of release plans completed for inmates released from prison	Classification Inmate release Inmate records Sentence structure
23	Percent of release plans completed for inmates released from prison	Classification Inmate release Inmate records Sentence structure

	LRPP Exhibit V: Identification of Associated Activity Contributing to Performance Measures				
Measure Number	Approved Performance Measures for FY 2006-07 (Words)		Associated Activities Title		
	Percent of victim notifications that meet the statutory time period requirements		Victims assistance		
25	Per diem cost of correctional facilities maintenance and repair		Maintenance		

	LRPP Exhibit V: Identification of Associated A	ctivity Contributing to Performance Measures
Measure Number	Approved Performance Measures for FY 2006-07 (Words)	Associated Activities Title
26	Status of offenders 2 years after the period of supervision was imposed: number revoked	Instruct, Supervise, Investigate and Report Drug Testing
27	Status of offenders 2 years after the period of supervision was imposed: percentage revoked	Instruct, Supervise, Investigate and Report Drug Testing
28	Status of offenders 2 years after the period of supervision was imposed: number absconded	Instruct, Supervise, Investigate and Report Drug Testing
29	Status of offenders 2 years after the period of supervision was imposed: percentage absconded	Instruct, Supervise, Investigate and Report Drug Testing
30	Percentage of offenders who successfully complete supervision and are not subsequently recommitted to DOC for committing a new crime within 2 years: to prison	Instruct, Supervise, Investigate and Report Drug Testing
31	Percentage of offenders who successfully complete supervision and are not subsequently recommitted to DOC for committing a new crime within 2 years: to supervision	Instruct, Supervise, Investigate and Report Drug Testing
32	Percent of court-ordered amounts collected from offenders on community supervision only by DOC for restitution	Instruct, Supervise, Investigate and Report Drug Testing

	LRPP Exhibit V: Identification of Associated Activity Contributing to Performance Measures					
Measure Number	Approved Performance Measures for FY 2006-07 (Words)		Associated Activities Title			
33	Percent of court-ordered amounts collected from offenders on community supervision only by DOC for other court-ordered costs		Instruct, Supervise, Investigate and Report Drug Testing			
34	Percent of court-ordered amounts collected from offenders on community supervision only by DOC for costs of supervision		Instruct, Supervise, Investigate and Report Drug Testing			
35	Number of monthly personal contacts with offenders supervised in the community compared to the department standard: administrative		Instruct, Supervise, Investigate and Report Drug Testing			
36	Number of monthly personal contacts with offenders supervised in the community compared to the department standard: minimum		Instruct, Supervise, Investigate and Report Drug Testing			
37	Number of monthly personal contacts with offenders supervised in the community compared to the department standard: medium		Instruct, Supervise, Investigate and Report Drug Testing			
38	Number of monthly personal contacts with offenders supervised in the community compared to the department standard: maximum		Instruct, Supervise, Investigate and Report Drug Testing			
39	Number of monthly personal contacts with offenders supervised in the community compared to the department standard: Sex Offenders		Instruct, Supervise, Investigate and Report Drug Testing			
40	Number of monthly personal contacts with offenders supervised in the community compared to the department standard: Community Control		Instruct, Supervise, Investigate and Report Drug Testing			

	LRPP Exhibit V: Identification of Associated Activity Contributing to Performance Measures				
Measure Number (Words)			Associated Activities Title		
41	Percentage of Probationers that successfully complete their sentence or are still under supervision at the end of a two year measurement period		Instruct, Supervise, Investigate and Report		
42	Percentage of Drug Offender Probation offenders that successfully complete their sentence or are still under supervision at the end of a two year measurement period		Instruct, Supervise, Investigate and Report Drug Testing		
43	Percentage of Community Control offenders that successfully complete their sentence or are still under supervision at the end of a two year measurement period	-	Instruct, Supervise, Investigate and Report Electronic Monitoring Drug Testing		
44	Percentage of Post-Prison Release offenders that successfully complete their sentence or are still under supervision at the end of a two year measurement period		Instruct, Supervise, Investigate and Report Drug Testing		
45	Percentage of community supervision offenders who have completed drug treatment without subsequent recommitment to community supervision or prison within 24 months after release		Drug Testing Non-Residential Substance Abuse Treatment Residential Substance Abuse Treatment Instruct, Supervise, Investigate and Report		

Measure Number	Approved Performance Measures for FY 2006-07 (Words)		Associated Activities Title
46	Substance abuse tests administered to offenders being supervised in the community	-	Drug Testing Non-Residential Substance Abuse Treatment Residential Substance Abuse Treatment Instruct, Supervise, Investigate and Report
47	Percentage of substance abuse tests administered to offenders being supervised in the community in which negative test results were obtained	-	Drug Testing Non-Residential Substance Abuse Treatment Residential Substance Abuse Treatment Instruct, Supervise, Investigate and Report
48	Score sheets processed		Sentence Structure

Measure Number	Approved Performance Measures for FY 2006-07 (Words)	Associated Activities Title
49	Number of health care grievances that are upheld	Dental Care
		Physical Health Care
		Mental Health Care
		Pharmacy Services
		Fully Contracted Facilities
		Community Hospital Treatment
50	Percentage of health care grievances that are upheld	Dental Care
		Physical Health Care
		Mental Health Care
		Pharmacy Services
		Fully Contracted Facilities
		Community Hospital Treatment
51	Number of suicides per 100,000 inmates compared to the national average for correctional facilities/institutions: Within DOC	Mental Health Care
52	Number of health care grievances that are upheld	Physical Health Care
		Pharmacy Services
		Community Hospital Treatment
53	Percentage of health care grievances that are upheld	Physical Health Care
		Pharmacy Services
		Community Hospital Treatment

Associated Activities Title
24 Inmate Substance Abuse Program
te Inmate Substance Abuse Program
Inmate Substance Abuse Program
re at BE) General Equivalency Diploma
Vocational Education Skills
Basic Literacy Skills
Other Academic Skills
Library Services
General Equivalency Diploma
Basic Literacy Skills
Other Academic Skills
Library Services
ams General Equivalency Diploma
Basic Literacy Skills
Other Academic Skills
Library Services

Measure Number	Approved Performance Measures for FY 2006-07 (Words)	Associated Activities Title
60	Percent of inmates who need special education programs who participate in special education (federal lawa0 programs	Basic Literacy Skills Other Academic Skills
		Library Services General Equivalency Diploma
61	Percent of inmates who successfully complete vocational education programs	Vocational Education Skills Basic Literacy Skills Other Academic Skills
62	Average increase in grade level achieved by inmates participating in educational programs per instructional period (3 months)	Library Services General Equivalency Diploma Basic Literacy Skills Other Academic Skills Library Services Vocational Education Skills
63	Percentage of community supervision offenders who successfully complete transition, rehabilitation, or support programs without subsequent recommitment to community supervision or prison for 24 months after release.	Faith-Based Transitional Programs Transition Skills Training

LRPP Exhibit V: Identification of Associated Activity Contributing to Performance Measures			
Measure Number	Approved Performance Measures for FY 2006-07 (Words)	Associated Activities Title	
64	Percent of inmates who successfully complete transition, rehabilitation, or support programs without subsequent recommitment to community supervision or prison for 24 months after release.	Faith-Based Transitional Programs Transition Skills Training	
65	Number of releases provided faith-based housing assistance	Faith-Based Transitional Programs	
66	Number of inmates participating in faith-based dorm programs	Faith-Based Transitional Programs	
67	Percent of inmates participating in religious programming	Faith-Based Transitional Programs Transition Skills Training	

CORRECTIONS, DEPARTMENT OF			FISCAL YEAR 2007-08	
SECTION I: BUDGET		OPERA	TING	FIXED CAPITAL OUTLAY
DTAL ALL FUNDS GENERAL APPROPRIATIONS ACT			2,309,595,773	195,465,34
ADJUSTMENTS TO GENERAL APPROPRIATIONS ACT (Supplementals, Vetoes, Budget Amendments, etc.)		_	18,700,160 2,328,295,933	1,093,00
NAL BUDGET FOR AGENCY	_		2,320,273,733	196,558,34
SECTION II: ACTIVITIES * MEASURES	Number of Units	(1) Unit Cost	(2) Expenditures (Allocated)	(3) FCO
ecutive Direction, Administrative Support and Information Technology (2) Maintenance * Number of square feet of correctional facilities owned and maintained	20,946,525	5.21	109,216,843	170,217,00
Dental Care * Average daily population	20,940,525	219.56	19,330,207	170,217,00
Physical Health Care * Average daily population	88,041	2,675.47	235,550,818	
Mental Health Care * Average daily population Pharmacy Services * Number of prescriptions filled	88,041	576.77 44.40	50,779,030 75,808,825	
Community Hospital Treatment * Number of patient days of treatment	13,760	3,440.25	47,337,873	
Maintaining Security * Number of adult male inmates	95,221	12,851.86	1,223,766,684	26,314,4
Food Production * Number of pounds produced per year	2,569,379	0.25	635,610	
Food Service * Number of meals served to adult male inmates per year Transport * Number of inmates transported per year	95,491,962 201,180	0.94 22.40	89,425,871 4,505,644	
Supervise Inmate Work Activities * Number of inmate job assignments	43,329	783.53	33,949,673	
Classification * Number of inmate assessments per year	183,554	314.67	57,759,709	
Inmate Release * Number of inmates released per year	37,018	54.40	2,013,878	
Sentence Structure * Number of sentence structure actions per year Inmate Records * Number of inmate records maintained per year	400,004 135,057	11.04 14.91	4,415,293 2,013,821	
Director Of Security And Institutional Operations * Number of unannounced security audits per year	31	367,669.19	11,397,745	
Victims Assistance * Number of victim notifications per year	35,261	49.60	1,749,047	
Inspector General Investigations * Number of investigations completed per year Inmate Substance Abuse Program * Number of inmates participating in substance abuse programs	4,787	1,676.88	8,027,240	
Inmate Substance Abuse Program * Number of inmates participating in Substance abuse programs General Equivalency Diploma * Number of inmates participating in General Equivalency Diploma (GED)	45,656 2,098	128.12 932.00	5,849,414 1,955,327	
Vocational Education Skills * Number of inmates participating in vocational education programs	5,023	1,219.66	6,126,374	
Basic Literacy Skills * Number of inmates participating in basic literacy programs	2,062	3,656.36	7,539,418	
Other Academic Skills * Number of inmates participating in academic education programs	9,107	1,020.57	9,294,321	
Library Services * Number of inmates participating in library services programs Transition Skills Training *	1,668,409 94,424	2.29 86.59	3,823,321 8,175,819	
Faith-based Transitional Programs * Number of inmates participating in faith-based activities	40,676	95.76	3,895,077	
Instruct, Supervise, Investigate And Report * Number of non-specialized offenders actively supervised in a year	117,549	2,011.02	236,393,610	
Drug Testing * Number of random drug tests conducted on inmates per year	680,734	1.96	1,334,320	
Electronic Monitoring * Number of community control offenders actively supervised in a year with the use of an electronic monitoring device Non-residential Substance Abuse Treatment *	1,743 34,194	3,170.85 82.04	5,526,791 2,805,182	
Residential Substance Abuse *	5,302	6,116.33	32,428,768	
Offender Interstate Movement * Number of interstate transfers per year	11,128	102.29	1,138,242	
TAL			2,304,469,795	196,531
SECTION III: RECONCILIATION TO BUDGET		<u> </u>	2,304,469,795	190,531
ASS THROUGHS				
TRANSFER - STATE AGENCIES				
AID TO LOCAL GOVERNMENTS				
PAYMENT OF PENSIONS, BENEFITS AND CLAIMS OTHER				
EVERSIONS			23,826,480	26,
)TAL BUDGET FOR AGENCY (Total Activities + Pass Throughs + Reversions) - Should equal Section I above. (4)			2,328,296,275	196,558,3

Some activity unit costs may be overstated due to the allocation of double budgeted items.
 Expenditures associated with Executive Direction, Administrative Support and Information Technology have been allocated based on FTE. Other allocation methodologies could result in significantly different unit costs per activity.
 Information for FCO depicts amounts for current year appropriations only. Additional information and systems are needed to develop meaningful FCO unit costs.

(4) Final Budget for Agency and Total Budget for Agency may not equal due to rounding.

TOTALS FROM SECTION I AND SECTIONS II + III:

DEPARTMENT: 7	EXPENDITURES	FCO
FINAL BUDGET FOR AGENCY (SECTION I):	2,328,295,933	196,558,342
TOTAL BUDGET FOR AGENCY (SECTION III):	2,327,796,275	196,558,342
DIFFERENCE:	499,658	
(MAY NOT EQUAL DUE TO ROUNDING)		

THE FOLLOWING STATEWIDE ACTIVITIES (ACT0010 THROUGH ACT0490) HAVE AN OUTPUT STANDARD (RECORD TYPE 5) AND SHOULD NOT:

*** NO ACTIVITIES FOUND ***

THE FCO ACTIVITY (ACT0210) CONTAINS EXPENDITURES IN AN OPERATING CATEGORY AND SHOULD NOT: (NOTE: THIS ACTIVITY IS ROLLED INTO EXECUTIVE DIRECTION, ADMINISTRATIVE SUPPORT AND INFORMATION TECHNOLOGY)

*** NO OPERATING CATEGORIES FOUND ***

THE FOLLOWING ACTIVITIES DO NOT HAVE AN OUTPUT STANDARD (RECORD TYPE 5) AND ARE REPORTED AS 'OTHER' IN SECTION III: (NOTE: 'OTHER' ACTIVITIES ARE NOT 'TRANSFER-STATE AGENCY' ACTIVITIES OR 'AID TO LOCAL GOVERNMENTS' ACTIVITIES. ALL ACTIVITIES WITH AN OUTPUT STANDARD (RECORD TYPE 5) SHOULD BE REPORTED IN SECTION II.)

*** NO ACTIVITIES FOUND ***

Glossary of Terms and Acronyms

<u>Activity:</u> A set of transactions within a budget entity that translates inputs into outputs using resources in response to a business requirement. Sequences of activities in logical combinations form services. Unit cost information is determined using the outputs of activities.

<u>Actual Expenditures:</u> Includes prior year actual disbursements, payables and encumbrances. The payables and encumbrances are certified forward at the end of the fiscal year. They may be disbursed between July 1 and December 31 of the subsequent fiscal year. Certified forward amounts are included in the year in which the funds are committed and not shown in the year the funds are disbursed.

<u>Appropriation Category:</u> The lowest level line item of funding in the General Appropriations Act which represents a major expenditure classification of the budget entity. Within budget entities, these categories may include: salaries and benefits, other personal services (OPS), expenses, operating capital outlay, data processing services, fixed capital outlay, etc. These categories are defined within this glossary under individual listings. For a complete listing of all appropriation categories, please refer to the ACTR section in the LAS/PBS User's Manual for instructions on ordering a report.

<u>Baseline Data:</u> Indicators of a state agency's current performance level, pursuant to guidelines established by the Executive Office of the Governor in consultation with legislative appropriations and appropriate substantive committees.

<u>Budget Entity:</u> A unit or function at the lowest level to which funds are specifically appropriated in the appropriations act. "Budget entity" and "service" have the same meaning.

CIO - Chief Information Officer

CIP - Capital Improvements Program Plan

<u>D3-A</u>: A legislative budget request (LBR) exhibit which presents a narrative explanation and justification for each issue for the requested years.

<u>Demand</u>: The number of output units, which are eligible to benefit from a service or activity.

EOG - Executive Office of the Governor

<u>Estimated Expenditures:</u> Includes the amount estimated to be expended during the current fiscal year. These amounts will be computer generated based on the current year appropriations adjusted for vetoes and special appropriations bills.

FCO - Fixed Capital Outlay

FFMIS - Florida Financial Management Information System

<u>Fixed Capital Outlay:</u> Real property (land, buildings including appurtenances, fixtures and fixed equipment, structures, etc.), including additions, replacements, major repairs, and renovations to real property which materially extend its useful life or materially improve or change its functional use. Includes furniture and equipment necessary to furnish and operate a new or improved facility.

FLAIR - Florida Accounting Information Resource Subsystem

- F.S. Florida Statutes
- **GAA -** General Appropriations Act
- GR General Revenue Fund

<u>Indicator</u>: A single quantitative or qualitative statement that reports information about the nature of a condition, entity or activity. This term is used commonly as a synonym for the word "measure."

Information Technology Resources: Includes data processing-related hardware, software, services, telecommunications, supplies, personnel, facility resources, maintenance, and training.

Input: See Performance Measure.

IOE - Itemization of Expenditure

IT - Information Technology

<u>Judicial Branch:</u> All officers, employees, and offices of the Supreme Court, district courts of appeal, circuit courts, county courts, and the Judicial Qualifications Commission.

LAN - Local Area Network

LAS/PBS - Legislative Appropriations System/Planning and Budgeting Subsystem. The statewide appropriations and budgeting system owned and maintained by the Executive Office of the Governor.

LBC - Legislative Budget Commission

LBR - Legislative Budget Request

<u>Legislative Budget Commission:</u> A standing joint committee of the Legislature. The Commission was created to: review and approve/disapprove agency requests to amend original approved budgets; review agency spending plans; and take other actions related to the fiscal matters of the state, as authorized in statute. It is composed of 14 members appointed by the President of the Senate and by the Speaker of the House of Representatives to two-year terms, running from the organization of one Legislature to the organization of the next Legislature.

<u>Legislative Budget Request:</u> A request to the Legislature, filed pursuant to section 216.023, Florida Statutes, or supplemental detailed requests filed with the Legislature, for the amounts of money an agency or branch of government believes will be needed to perform the functions that it is authorized, or which it is requesting authorization by law, to perform.

L.O.F. - Laws of Florida

LRPP - Long-Range Program Plan

Long-Range Program Plan: A plan developed on an annual basis by each state agency that is policy-based, priority-driven, accountable, and developed through careful examination and justification of all programs and their associated costs. Each plan is developed by examining the needs of agency customers and clients and proposing programs and associated costs to address those needs based on state priorities as established by law, the agency mission, and legislative authorization. The plan provides the framework and context for preparing the legislative budget request and includes performance indicators for evaluating the impact of programs and agency performance.

MAN - Metropolitan Area Network (Information Technology

NASBO - National Association of State Budget Officers

<u>Narrative:</u> Justification for each service and activity is required at the program component detail level. Explanation, in many instances, will be required to provide a full understanding of how the dollar requirements were computed.

<u>Nonrecurring</u>: Expenditure or revenue, which is not expected to be needed or available after the current fiscal year.

OPB - Office of Policy and Budget, Executive Office of the Governor

Outcome: See Performance Measure.

Output: See Performance Measure.

<u>Outsourcing</u>: Describes situations where the state retains responsibility for the service, but contracts outside of state government for its delivery. Outsourcing includes

everything from contracting for minor administration tasks to contracting for major portions of activities or services, which support the agency mission.

PBPB/PB2 - Performance-Based Program Budgeting

<u>Pass Through:</u> Funds the state distributes directly to other entities, e.g., local governments, without being managed by the agency distributing the funds. These funds flow through the agency's budget; however, the agency has no discretion regarding how the funds are spent, and the activities (outputs) associated with the expenditure of funds are not measured at the state level. *NOTE: This definition of "pass through" applies ONLY for the purposes of long-range program planning.*

<u>Performance Ledger:</u> The official compilation of information about state agency performance-based programs and measures, including approved programs, approved outputs and outcomes, baseline data, approved standards for each performance measure and any approved adjustments thereto, as well as actual agency performance for each measure.

<u>Performance Measure:</u> A quantitative or qualitative indicator used to assess state agency performance.

- Input means the quantities of resources used to produce goods or services and the demand for those goods and services.
- Outcome means an indicator of the actual impact or public benefit of a service.
- Output means the actual service or product delivered by a state agency.

<u>Policy Area:</u> A grouping of related activities to meet the needs of customers or clients, which reflects major statewide priorities. Policy areas summarize data at a statewide level by using the first two digits of the ten-digit LAS/PBS program component code. Data collection will sum across state agencies when using this statewide code.

<u>Privatization:</u> Occurs when the state relinquishes its responsibility or maintains some partnership type of role in the delivery of an activity or service.

<u>Program:</u> A set of activities undertaken in accordance with a plan of action organized to realize identifiable goals based on legislative authorization (a program can consist of single or multiple services). For purposes of budget development, programs are identified in the General Appropriations Act by a title that begins with the word "Program." In some instances a program consists of several services, and in other cases the program has no services delineated within it; the service is the program in these cases. The LAS/PBS code is used for purposes of both program identification and service identification. "Service" is a "budget entity" for purposes of the LRPP.

<u>Program Purpose Statement:</u> A brief description of approved program responsibility and policy goals. The purpose statement relates directly to the agency mission and reflects essential services of the program needed to accomplish the agency's mission.

<u>Program Component:</u> An aggregation of generally related objectives which, because of their special character, related workload and interrelated output, can logically be considered an entity for purposes of organization, management, accounting, reporting, and budgeting.

<u>Reliability:</u> The extent to which the measuring procedure yields the same results on repeated trials and data are complete and sufficiently error free for the intended use.

Service: See Budget Entity.

Standard: The level of performance of an outcome or output.

STO - State Technology Office

SWOT - Strengths, Weaknesses, Opportunities and Threats

TCS - Trends and Conditions Statement

TF - Trust Fund

TRW - Technology Review Workgroup

<u>Unit Cost:</u> The average total cost of producing a single unit of output – goods and services for a specific agency activity.

<u>Validity:</u> The appropriateness of the measuring instrument in relation to the purpose for which it is being used.

WAGES - Work and Gain Economic Stability (Agency for Workforce Innovation)

WAN - Wide Area Network (Information Technology)