

Department of Military Affairs
Florida National Guard



Always Ready

The Florida National Guard

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2006

ADJUTANT GENERAL'S REPORT
FISCAL YEAR 2006

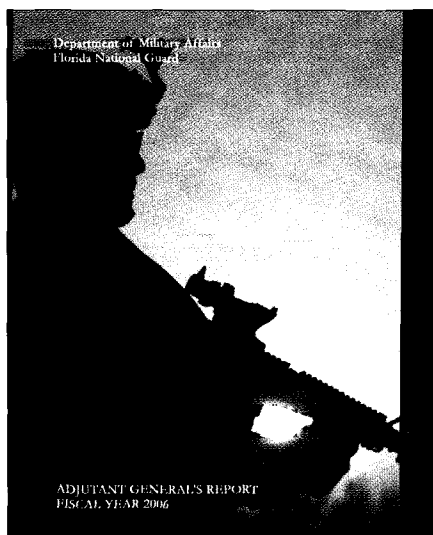
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ADJUTANT GENERAL'S REPORT

Department of Military Affairs
Florida National Guard



ON THE COVER: As the sun sets behind him, a Soldier scans the horizon at his post in Iraq. The Guardsman is one of more than 8,000 Florida citizen-soldiers who have served in the Global War on Terrorism since Sept. 11, 2001. Today nearly 1,000 are deployed in Iraq, Afghanistan and other locations around the world.

The Adjutant General's Report 2006

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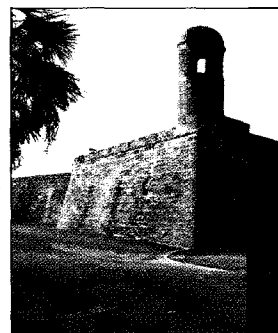
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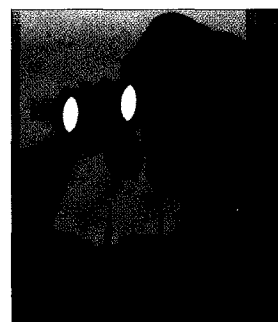
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With nearly 450 years of history and tradition behind it, the Florida National Guard stands as America's first militia organization and a major element in protecting our state during emergencies.



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Maj. Gen. Douglas Burnett
Adjutant General of Florida

DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD
82 Marine Street
St. Augustine Florida 32084

The Honorable Charlie Crist
Governor of Florida
The Capitol
Tallahassee, Florida 32399-0001

Dear Governor Crist:

Pursuant to the provisions of Chapter 250.10, *Florida Statutes*, it is my privilege to submit the Adjutant General's Report for Fiscal Year 2006. This report provides highlights of our operations and activities as well as a summary of our annual budget and expenditures.

During the past year, the Soldiers, Airmen, and Civilian Employees of the Florida National Guard and the Department of Military Affairs continued their exemplary service to the citizens of our state and our nation. The year 2006 saw our servicemembers in Afghanistan, Iraq, and around the world supporting the war on terrorism.

The men and women of the Florida National Guard and the Department of Military Affairs, together, represent a dedicated and committed team of professionals. We stand ready to answer your call as our Commander-in-Chief and to assist in the defense of our nation.

We will maintain the trust and confidence you have in us. Thank you for your continuing support.

Sincerely,

A handwritten signature in black ink that reads "Douglas Burnett". The signature is written in a cursive, flowing style.

DOUGLAS BURNETT
Major General
Florida National Guard
The Adjutant General



The Department of Military Affairs

The department continues serving our state's military and their families. The department represents more than 12,000 Florida National Guardsmen in the state and thousands more active duty and reserve military members and their families residing in our state. From military family readiness programs to services and

support for Florida's reserve and National Guard military members, the Department of Military Affairs is a military member's advocate in Florida state government.

Vision...

The Department of Military Affairs and the Florida National Guard: A high-performing organization, ready to meet the nation's call, committed to serve Florida's citizens.

Mission...

The Florida National Guard and the Florida Department of Military Affairs provide highly trained military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value.

Values...

Our enduring values are aligned with those of the U.S. Army and U.S. Air Force. Our values are:

Loyalty
Duty
Respect
Selfless Service

Honor
Integrity
Personal Courage
Excellence

...And commitment to our Citizen-Soldier heritage.



Florida's Guardians

As Florida's Soldiers and Airmen continue to fight the Global War on Terrorism, they are continuing a military tradition begun by the state's first militia in the 1500s.

They are currently serving in global hotspots around the world, including Afghanistan and Iraq.



Florida has the oldest militia tradition of any state in the continental United States. From the Panhandle to the Keys, the state's military history is a long and proud tradition that extends from the first Spanish settlers to today's modern Florida National Guard.

More than 440 years ago a small contingent of Spanish soldiers and civilian settlers gathered on the banks of a wild, sub-tropical inlet in Florida with the intent of defending their newly founded settlement of

St. Augustine.

Their goal was to drive away French soldiers from nearby Fort Caroline (north of present-day Jacksonville) and secure the King of Spain's claim to the New World. This group of about 50 Civilian-Soldiers formed a militia that is considered the historical "roots" of the Florida National Guard. Because this predates the celebrated 1636 "first muster" of colonial militia in Massachusetts – and the birth date of the modern National Guard – the



St. Augustine, Florida, was the site of the first militia muster in the United States when the Spanish militia met on Sept. 16, 1565, left. The Florida National Guard traces its roots back to these original "citizen-soldiers," a tradition that continues on today.



The Castillo de San Marcos became the first home to the Spanish Florida Militia when it was built in 1673. Since then, it has served as a post for the British Army, the Spanish Army, and then to the United States Army when Florida was ceded to the United States as part of the three-country deal for the Louisiana Purchase in 1821.

true beginnings of the Florida militia predate the militias of other states by more than 70 years.

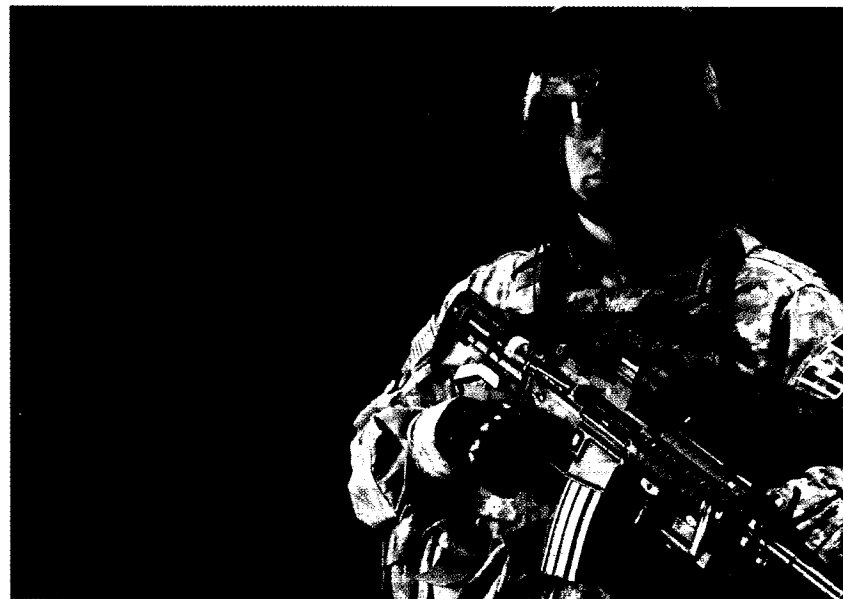
For nearly 200 years the Spanish governed Florida and defended its settlements with militia Soldiers, until the area briefly became an English possession in 1763. Florida Citizen-Soldiers assisted the British military during the American Revolutionary War, but when Florida reverted to Spain again in 1783, the militia once more embraced its Spanish heritage.

In 1821 Spain transferred ownership of Florida to the United States and for the first time those militiamen who served under the Spanish and British were American Citizen-Soldiers. Throughout the 19th century members of the militia served in several conflicts beginning with the bloody Second Seminole War in 1835 and continuing through the Mexican War, American Civil War, and the Spanish-American War.

The Florida National Guard was instrumental in the major military conflicts of the 20th century. Florida Soldiers were engaged during both World Wars, and served honorably in the Korean and Vietnam conflicts and Operation Desert Shield/Storm in 1991.

The founding of the Florida Air National Guard in 1947 added to the state's proud militia tradition, and paved the way for 60 years of service by Citizen-Airmen. Members of the 159th Fighter Squadron participated in the Korean War, and during the next 40 years the Florida Air National Guard remained an integral part of America's defense during the "Cold War."

The Global War on Terrorism is considered by many as the defining moment of the Florida National Guard: Soldiers and Airmen have continued the military tradition begun by the Spanish in the 1500s, and are currently serving in global hotspots including Afghanistan and Iraq.



As part of the continuing modernization of the Florida National Guard, the current transformation calls for some units to convert to military police companies. The transformation of the National Guard will ensure that our people will have the capabilities to continue to protect and serve Florida in the years to come.



Fighting terrorism is not just a job for the infantry. National Guard Soldiers and Airmen help train foreign military personnel, rebuild shattered infrastructures, and provide security for active duty components. In 2006 the Florida National Guard was part of military operations in Southwest Asia that included training the Afghan National Army and constructing buildings for coalition forces engaged in the warfight.



Global War on Terrorism

Throughout 2006, the Soldiers and Airmen of the Florida National Guard served side-by-side with Active Duty component units in Iraq, Afghanistan, and at home in the United States.



A Florida Guardsman instructs an Afghan soldier on the proper sighting technique on a pistol range in Afghanistan.

A Year at home, abroad with the Florida National Guard

The Summer of 2006 saw the return of 1,200 Florida Soldiers deployed to Afghanistan after a year-long mission to train the Afghan National Army. The Florida National Guard continued its involvement in the Global War on Terrorism by supporting the ongoing struggle against terrorist organizations. Since September 11th, 2001, nearly 9,000 Florida Guard members have served in these operations.

The Florida Army and Air National Guards continued their efforts in the ongoing Global War on Terrorism in 2006, serving at home and overseas. Throughout the year Soldiers and Airmen served side-by-side with Active Duty components, often seamlessly serving with those units in combat zones and in the United States.

Throughout the year Army and Air personnel continued to serve in countries across the globe. In early summer more than 1,200 Soldiers who helped train the Afghan National Army as part of Coalition Joint Task Force Phoenix returned from a 12-month





Florida's Guardsmen and women have equally contributed to wartime operations, deploying to both Iraq, Afghanistan, and other locations in the war on terrorism.

deployment to Afghanistan. Most of the Soldiers were from the 53rd Infantry Brigade, and during their deployment helped infuse more than 7,000 Afghan National Army soldiers into the steadily growing military force of the country.

More than 100 engineers from the Air National Guard's 202nd RED HORSE Squadron deployed to the Middle East to serve in several nations, helping construct runways, buildings, and infrastructures to support the U.S. and coalition presence in the region.

Other groups serving overseas performed a variety of missions from security and military intelligence, to providing helicopter support for medical personnel. Those units included the 3rd Battalion, 20th Special Forces Group, the 3rd Battalion, 116th Field Artillery, the 125th Security Forces Squadron, and the 1st Battalion, 111th Aviation Regiment.

Three members of the Florida National Guard died while serving overseas in 2006. Staff Sgt. Joseph Fuerst, 26, died June 24 from enemy fire during combat



operations in Afghanistan, while assigned to the 53rd Infantry Brigade.

Sgt. 1st Class Daniel Suplee, 39, died Aug. 3 of injuries sustained from a HMMWV accident while serving with Troop E, 153rd Cavalry Regiment, in Afghanistan.

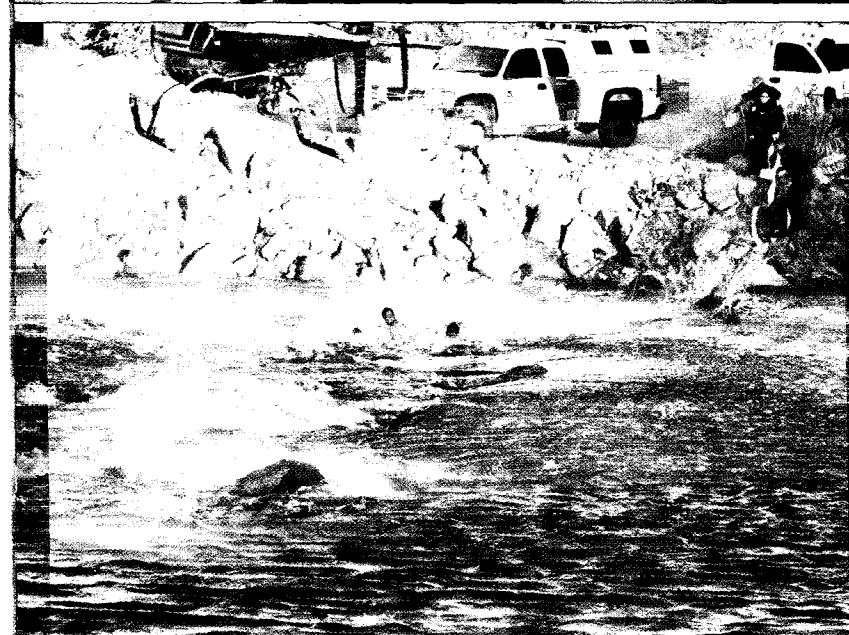
Sgt. Marco Miller, 36, of 3rd Battalion Support Company, 20th Special Forces Group, died Dec. 5 after being wounded in a mortar attack in Iraq.

By year's end more than 800 Soldiers and Airmen were serving in Southwest Asia in support of ongoing efforts in the region. Since September 2001, nearly 9,000 members of the Florida National Guard have been federally mobilized.

Florida National Guard Units Deployed Overseas

Units with members federally deployed for the war on terrorism in 2006:

53rd Infantry Brigade (Separate)
 3rd Battalion, 20th Special Forces Group
 125th Fighter Wing
 202nd RED HORSE Squadron
 815th Military Police Company
 1st Battalion, 111th Aviation Regiment
 651st Military Police Company
 652nd Military Police Company
 116th Field Artillery Regiment
 164th Air Defense Artillery Brigade
 631st Maintenance Company
 653rd Signal Company
 221st Explosive Ordnance Disposal
 260th Military Intelligence Battalion
 153rd Finance Battalion
 930th Army Liaison Team
 50th Area Support Group
 114th Range Operations Squadron
 290th Joint Communications Support Squadron
 159th Weather Flight
 265th Air Defense Artillery Regiment
 Special Operations Detachment-C
 Joint Force Headquarters
 690th Military Police Company



Spotted by Florida National Guardsmen, six people drifting down a river were apprehended by Border Patrol agents during Operation Jump Start, in photo above. Top photo: Florida National Guard scan the border for activity during a deployment to Arizona in August 2006.

Operation Jump Start *Guard presence a deterrent for would-be border crossers*

Two inner tubes loaded with six people drift down the river dividing California, Mexico and Arizona. After several hours, the group is spotted and a call is made to U.S. Border Patrol agents from a check point along the Yuma sector.

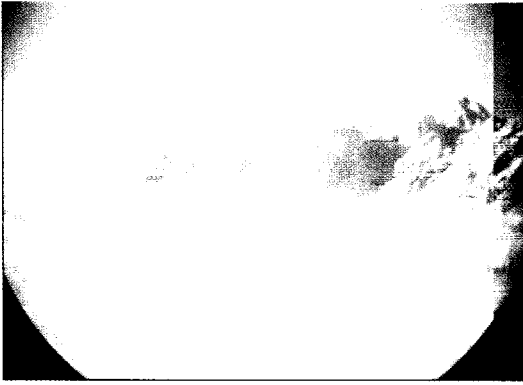
When border patrol agents arrive, small groups of Florida Guardsmen watch as the officers apprehend the illegal immigrants who finally floated ashore.

Earlier, the Guardsmen, volunteers for the Border Security Mission – Operation Jump Start, did their job – they spotted the raft and called it in to border patrol agents.

The continental United States is divided into 19 Border Patrol sectors, with Puerto Rico in a 20th sector. The Border Patrol has 143 stations within those sectors. About 11,000 agents are active nationwide, a number President Bush will increase by 6,000 by 2008.

The Yuma Sector patrols 118 miles of border with Mexico, between the Yuma-Pima County line in Arizona and the Imperial Sand Dunes in California.

For two weeks in August 2006, 192 Soldiers and Airmen from the Florida National Guard aided the



Using night vision equipment, a Florida Guardsman scans a section of the United States border with Mexico. At left is an example of what can be seen on a moonless night along the border in Arizona using army night vision equipment.



sector by manning more than 10 checkpoints along the border. When guardsmen from Florida spotted suspected illegal immigrants crossing the border, they informed Border Patrol agents, who then responded to the scene.

Mission planners asked for volunteers to perform their two-week annual training in Yuma, Ariz., offering a unique experience for the volunteers; Florida was among 44 states to take part in the mission.

The Florida National Guard has used the experience to perform duties in a different environment, confident that by being there, performing this mission, these Soldiers and Airmen have a much clearer understanding of what our nation's border security challenges are.

According to Border Patrol officials in Yuma there was a 75 percent decrease in crossing attempts since the National Guard began operations in June. The National Guard placed about 2,500 troops along the U.S.-Mexico border to support efforts to curb illegal immigrants from entering the country.

The U.S. Border Patrol's ultimate goal is to double

in size to about 18,000 agents within the next two years. At that time National Guard involvement in Operation Jump Start, which will grow to 6,000 troops, will come to an end.

Up to 6,000 troops participating in Operation Jump Start were called on to be on duty along the 1,300-mile border from Texas to California by Aug. 1. The \$770-million operation in support of Customs and Border Protection will continue for up to two years.

"I know our Florida National Guard personnel are very proud of their efforts and will not soon forget this mission, the dry heat of Arizona and their new respect for the efforts to secure our borders by the men and women of the United States Customs and Border Patrol," said Major General Douglas Burnett, the Adjutant General of Florida. "Because Florida is also a gateway for immigrants, this operation is a good experience as we look to support law enforcement in potential Caribbean-based immigration operations."



Youth Challenge cadets stand in military formation at the beginning of another session at Camp Blanding Joint Training Center.

“You helped my son enormously and I could never thank you enough. You gave him structure and discipline...and while he’s not out of the woods yet, he is heading in the right direction. He keeps in touch with his mentor as required and is still excelling in every aspect. Thank you for your belief in him and all of the teens you have helped and continue to help. It’s a relief to know there is someone out there who really cares about their future and the future of their world. I will never forget what you did for my son.”

-- Patricia A. Frazier

Youth Challenge

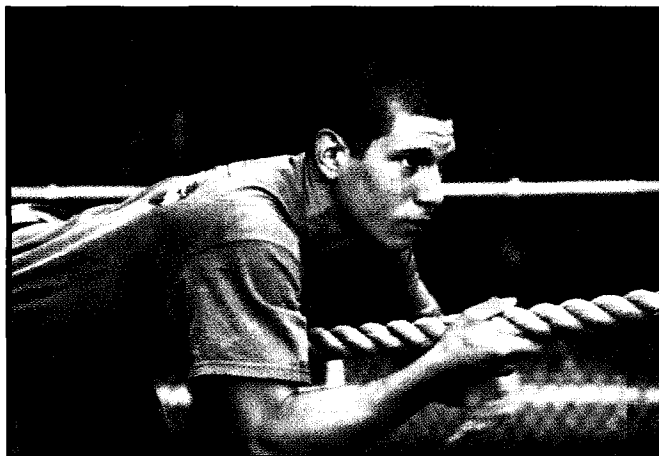
Florida program helps at-risk youth become productive citizens

In 1991, the Joint Armed Services Committee directed the National Guard to develop a plan to “add value to America” by providing values, skills, education, and self-discipline using a military model. The pilot program began in 1993.

The Youth Challenge program is now established in 29 states and Puerto Rico.

Florida’s Youth Challenge Academy is run by the Florida Department of Military Affairs and the Florida National Guard. Here, 16 to 18-year-old high school who have chosen to leave high school encounter a rigorous five-and-a-half month residential phase, which is based on a military model.

Youth Challenge is a community-based program that leads, trains and mentors at-risk youth so they become productive citizens in America’s future. The

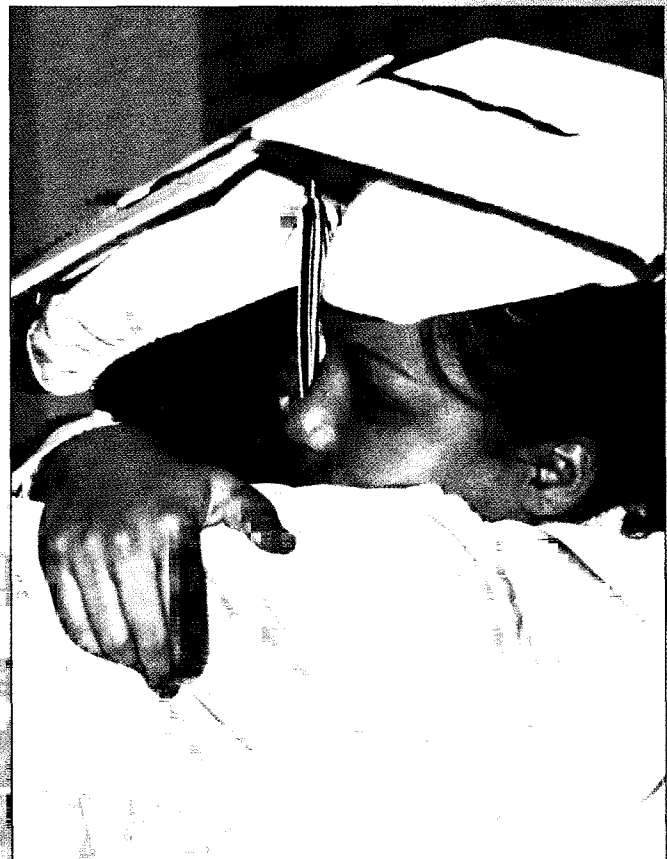


Family Day is the first opportunity for parents to see the results. Youth Challenge Academy participants get to display all they've learned during the academy's "open house."

purpose is aimed at promoting adult responsibility, values, and basic lifestyle changes. Each youth experiences a demanding, highly regimented, motivational climate covering the core components of academic excellence, community service, job skills, leadership, life-coping skills, physical fitness and health education.

Since Florida's program began in 2001, 1,342 cadets have graduated from the residential phase of the program. After graduation, one hundred percent of the students are enrolled in some form of higher education, working, or serving in the military.

Youth Challenge's budget for 2006 was \$3,500,000. Sixty percent of this amount is provided by federal funding and the remaining forty percent comes from the State of Florida.



At the end, graduation and a hug. After the resident course, Youth Challenge graduates begin the second phase of the program with a mentor who will provide assistance, guidance and counseling when they return home.



Serving our Communities

Department of Military Affairs outreach programs provide discipline, direction and inspiration for Florida's 'at-risk' youth, and offers training for law enforcement and public safety officers

National Guard Counterdrug Program

The Florida National Guard Counterdrug Program is a vital member of a coalition of local, state, and federal law enforcement agencies and local community partners, which are involved in a multi-front battle against the manufacture and distribution of illegal narcotics and narco-terrorist activities.

The mission of the Counterdrug Program is to provide comprehensive, professional, and responsive military support to these anti-drug law enforcement agencies and community based organizations to assist them in reducing the supply and demand for illegal drugs within Florida and the nation.

The program's three principle elements are Drug Supply Reduction, Drug Demand Reduction, and Training. The Counterdrug Program is a joint force organization, staffed with up to 145 highly skilled Army and Air National Guardsmen utilizing specialized technology and enhanced facilities uniquely paired to their respective areas of operation within the state.

Drug Supply Reduction

Drug Supply Reduction Support aids to stem the flow of illegal narcotics into the United States and throughout the State of Florida. With its highly diversified assets, the program provides expertise ranging from intelligence analyst case work and language translation to surface, sub-surface, and aerial reconnaissance support in a multitude of locations throughout the state. The Florida Counterdrug Program

provides support to numerous federal, state, and local law enforcement agencies locations throughout the state.

Program intelligence analysts and linguists serve at a myriad of law enforcement locations throughout the state. These personnel are specifically positioned to maximize shared benefits of their uniquely specialized skills and ensure their efforts are focused on the current highest priority threats to our state and nation. The program's "on call" mission support Drug Supply Reduction assets possess the ability to operate statewide in support of all federal, state, and local law enforcement agencies.

These assets can provide the supported agency enhanced reconnaissance and observation capabilities through the use of technologically advanced communications equipment, sensors, and area observation cameras. Counterdrug divers support law enforcement agencies from a unique pool of program Special Forces Combat Divers who perform sub-surface surveillance of ships in order to defeat drug trafficking organizations' use of parasitic devices, tow bundles, and other sub-surface concealment methods that may otherwise go undetected. Surface and air reconnaissance assets draw on unique military-oriented skills and equipment that law enforcement agencies typically do not possess.

Specially trained reconnaissance personnel and aviators monitor activities in remote drug corridors. Uniquely configured OH-58 helicopters and C-26 fixed wing aircraft, with the latest in thermal imaging equipment, night vision devices and high-tech communications suites, provide invaluable counter-narcotics information and enhanced command and control capabilities to Florida's law enforce-

ment community.

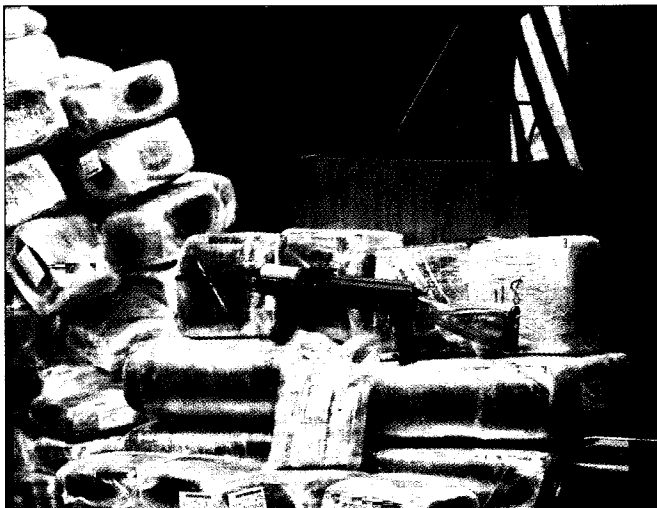
For FY 2006, the Florida Counterdrug Program's Drug Supply Reduction efforts directly assisted local, state and federal agencies with the location and seizure of cocaine, marijuana, heroin, methamphetamines, and ecstasy, along with various other illegal narcotics, as well as vehicles, boats and property used in trafficking or manufacture, resulting in more than \$3.39 billion in illegal drugs and related assets removed from the streets of Florida.

Drug Demand Reduction (DDR)

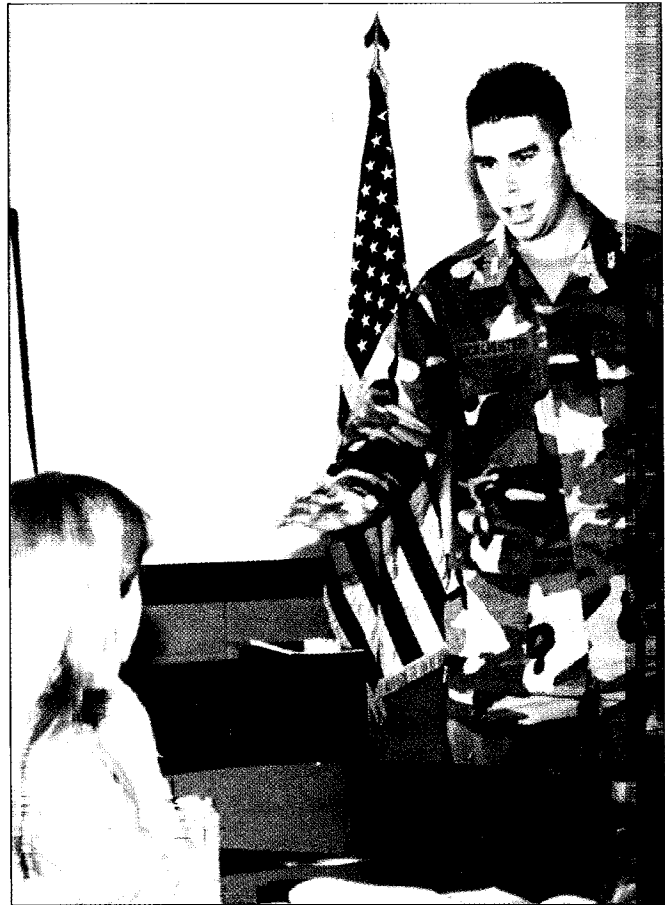
Since 1992, the Florida National Guard's Drug Demand Reduction mission has been providing support to community agencies throughout Florida. What began as a five-day prevention education effort directed toward 1,435 Junior Reserve Officer Training Corp Cadets in 10 schools, has expanded into a program that in 2006, reached 81,770 across the state. Additionally, the mission supports community events with in-kind support through the use of our audio-visual and presentation equipment.

The prevention education aspect of the mission focuses on youth between the 3rd and 12th grades. The program of instruction is called "Night Vision – Helping Florida's Youth See Clearly the Dangers of Alcohol, Tobacco, and Other Drugs." The curriculum is divided into elementary, middle, and secondary segments, and targets students in that grade bracket.

Additionally, the curriculum supports Florida Sunshine state standards for life skills, is based on risk factor and protective factor theory, and addresses human development issues at each stage of life. The curriculum is divided into separate modules for substances that threaten our youth and communities, along with modules that promote making healthy and safe choices by youth. This translates into a



Above, drugs and weapons confiscated by police during a raid were obtained using training, techniques and equipment provided by the Florida National Guard. Facing page above, law enforcement personnel use the urban training site at the Guard's Camp Blanding Joint Training Center to practice operations and tactics.



An Army National Guard recruiter teaches a drug demand reduction class at a central Florida high school.

flexible program that has the potential to address local issues and effectively support community efforts at reducing substance abuse.

The program uses Guardsmen to teach the curriculum and also incorporates youth-to-youth instruction. This allows youth to become role models for other youth resulting in a very impacting message.

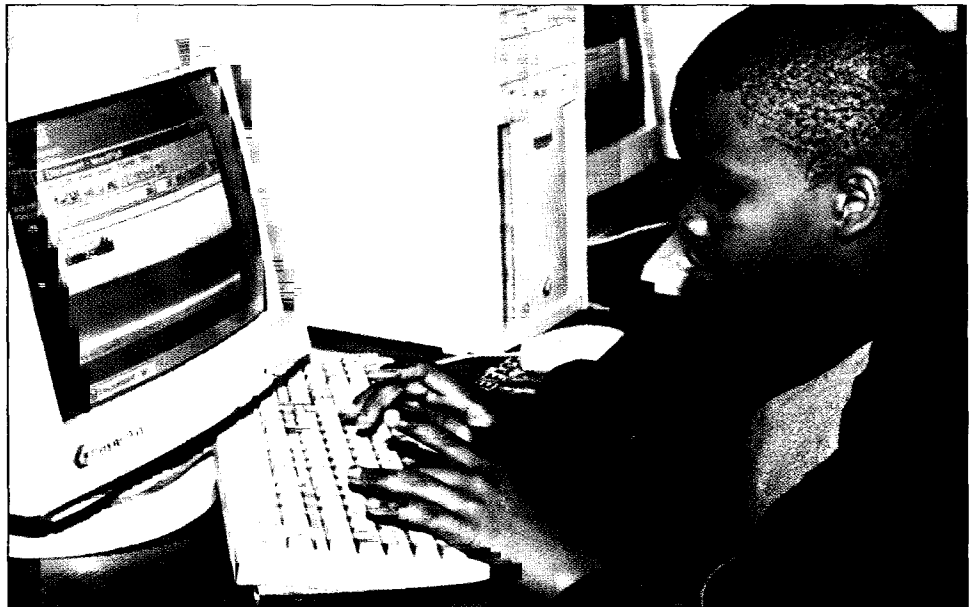
The prevention education aspect also provides a positive reinforcement program called Youth LEADER training, where the intent is to reinforce resiliency and refusal skills in youth. This curriculum, presented by military personnel, further serves as a youth-to-youth education model.

The event-support mission provides audio-visual and presentation equipment to prevention agencies throughout the state as in-kind support. The intent is to provide audio-visual and other equipment to agencies during events; where without the support the agencies would not be able to conduct the events. Event-support provides approximately \$250,000 to \$300,000 of in-kind support annually to the prevention industry statewide.

Training

The Multijurisdictional Counterdrug Task Force Training (MCTFT) program provides unique, tuition-free, courses covering all aspects of counterdrug law enforcement and training support for community anti-drug coalitions.

Thousands of children across Florida benefit from programs operated by the Florida National Guard; many of them live in urban and rural areas where few opportunities exist for at-risk youth.



The program is a federally funded partnership through the Department of Defense between the Florida National Guard and St. Petersburg College. The program is nationally responsive and is located at the Southeastern Public Safety Institute (SEPSI) of St. Petersburg College in St. Petersburg, Florida.

SEPSI is a state-of-the-art facility with a wide variety of special features to enhance the training received. In all courses, the safety of law enforcement, military, and civilian lives is of paramount importance.

In 2006, MCTFT has trained more than 237,260 students throughout the 50 states and four U.S. territories by instructor-led classes, satellite-based training programs, CD-ROM independent study courses, and online eDrug training courses.

MCTFT employs 40 professional trainers, coordinators and staff at the SEPSI site in St. Petersburg, Florida. In addition, MCTFT's successful partnerships with local, state, and federal organizations strengthen its ability to provide the highest quality training of this type, available today, nationwide.

A second training mission, the Florida Counterdrug Training Academy (FCTA), was inceptioned in 1999 to provide military specific skills training to Florida's Law Enforcement Agencies and community anti-drug coalitions. The program is a collaboratively funded partnership between the Department of Defense and the State of Florida.

This federal/state partnership enables the program to leverage its federal personnel and resources simultaneously with the existing state training amenities and resources of Camp Blanding Joint Training Center in order to achieve Florida's drug supply and demand reduction goals.

Examples of the military skills training provided by the FCTA to local, state, and federal law enforcement include: Land Navigation, Movement Techniques, Mission Planning, Tactical tracking/Counter-tracking, Booby Trap Recognition, Field Medical Training, and other law enforcement applicable military skills as requested.

Community Coalition Development training empowers communities and community leaders by leveraging top civilian

prevention professionals to instruct coalition organizations to use proven prevention strategies and management techniques critical to successful anti-drug coalition operation.

Forward March

Forward March is an adult, temporary aid to needy families funded program taught at National Guard facilities throughout the state. The curriculum is activity-based and focuses on teaching adults functional job and life skills.

About Face

The Florida National Guard "About Face" program has become a model for a legislature-authorized National About Face program. The program provides life and employability skills to economically disadvantaged 13-17-year-olds. "About Face" is a partnership between the Florida Department of Military Affairs, the Department of Children and Families, and the State of Florida.

The curriculum is an activity and reality-based program, which focuses on the improvement of functional and basic life skills for the participants. Through this type of delivery, the participants can apply what they've learned in class directly to their personal lives. The program works to provide students with a mentor from the community to assist them with class work and social growth. The 12-to-1 student-teacher ratio allows increased individual instruction.

STAR BASE

STAR BASE is a Department of Defense youth program taught at the Florida Air Guard's 125th Fighter Wing, in Jacksonville, Florida. The program is designed for at-risk youth, between the ages of 9-13. The program targets two areas of instruction: academic and behavioral. The academic portion includes math, science, and technological skills. The behavioral area includes goal setting, increasing self-esteem and making positive life choices.

Department of Military Affairs Florida National Guard



Department of Military Affairs
Major General Douglas Burnett
The Adjutant General of Florida

The Adjutant General serves as the Governor's senior military advisor. As Adjutant General, Maj. Gen. Burnett is the director of the Florida Department of Military Affairs and commander of the Florida National Guard. The department's headquarters is co-located with the Florida National Guard Joint Force Headquarters at St. Francis Barracks in St. Augustine, Fla. The Department executes command-and-control of National Guard units and other military formations committed to Florida security and homeland defense, exercising a broad range of planning, preparation, and oversight responsibilities for all operations.



Florida Army National Guard
Brigadier General Michael P. Fleming
Assistant Adjutant General – Army

Florida Army National Guardsmen are part of a long heritage of Citizen-Soldiers beginning with the first military soldier, Pedro Menendez de Aviles, helped guard the Spanish settlement of St. Augustine when it was founded in 1565.

Since then, Florida's Army has defended the peninsula and nation against a host of invaders who have attacked the state. In more recent times, members of the Florida Army National Guard have served in the war with Spain, on the Mexican border, two World Wars, the Persian Gulf War, and the more recent Global War on Terrorism. Individual guardsmen have served in the Philippines, the Korean Conflict, and in the jungles of Southeast Asia.

Today's Army operates the most advanced military equipment and is prepared to deploy and fight anywhere, anytime. The Soldiers are also using their skills and time to help Floridians at home. They are involved in an increasing number of community projects each day, in addition to their traditional role of helping residents recover from natural disasters.



Florida Air National Guard
Brigadier General Joseph G. Balskus
Assistant Adjutant General – Air

The Florida Air National Guard consists of 11 diverse organizations made up of highly skilled personnel in dynamic, specialized units from the panhandle to South Florida. Today's Florida Air National Guard units are involved in homeland defense, Expeditionary Force rotations and numerous taskings to support the Global War on Terrorism. Additionally, the Guard was instrumental in providing humanitarian relief and mobilized more personnel to support natural disasters than any other in its 57-year history.

The 125th Fighter Wing continues to provide support for more than 2,000 personnel in the state, while flying and supporting the F-15 Eagle. It also supports frequent requests for Combat Air Patrols and performs the National Air Defense Alert mission from Homestead, Fla., for the U.S. coastline from Charleston, S.C., to Pensacola, Fla.

Another unit with daily national exposure is the 601st Air Operations Group with the responsibility of monitoring and controlling the world's busiest air corridor.

Florida Airmen continue a tradition of giving back to their communities, and the Florida Air National Guard is proud of its current recruiting level of 101 percent and a loss rate of less than three percent. These figures are a standing testament to the quality and stability of Florida's Air National Guard.

Army National Guard Major Commands

53rd Infantry Brigade (Separate)

Pinellas Park

Brigadier General John M. Perryman

Mission: To conduct combat operations as an Enhanced Readiness Brigade. The Brigade is an essential component of the reserve structure that serves as a strategic hedge in the scenario of two major regional conflicts. It can perform a variety of functions - reinforcement, backfill, and/or augmentation of active component formations. Elements of the Brigade have served recently in Iraq, Kuwait, Jordan and Afghanistan.

164th Air Defense Artillery Brigade

Orlando

Brigadier General Stephen F. Villacorta

Mission: To fill out the active component headquarters of 32nd Army Air and Missile Defense Command. The team is a part of the first "multi-component" unit in the U.S. Army. Its members comprise more than 60 percent of the organization, and will deploy with the unit whenever it is called out. It serves as the air defense coordinator for a theater-level command. Elements of the brigade recently served in Afghanistan.

83rd Troop Command

Tallahassee

Brigadier General Timothy I. Sullivan

Mission: To provide command and control over designated units within Florida during peacetime. The command ensures that all units under its responsibility are trained, equipped, and prepared to deploy in support of federal and state missions. Elements of the command have recently served in Iraq and Afghanistan, including maintenance, support and Special Forces units.

50th Area Support Group

Homestead

Colonel Joseph M. Duren

Mission: To provide combat service support to units assigned to or passing through its area of responsibility and command and control for various assigned units. It also is responsible for physical security and rear area force protection activities. Elements of the support group recently returned from Kuwait.

Camp Blanding Joint Training Center

Starke

Colonel David B. Nelson

Mission: To provide a world-class site where active, National Guard and Army Reserve forces can train varying-size units from squad/section to separate infantry and artillery brigade. Facilities exist to conduct various individual and crew-served weapons qualifications, field training exercises, live-fire exercises, land navigation, maneuver, special operations training, airborne operations and amphibious operations. The training facility also provides tactical training opportunities for local law enforcement agencies and other civilian first-responder agencies.

Air National Guard Major Commands

125th Fighter Wing

Jacksonville

Colonel Scott Stacy

Mission: To provide air defense for the U.S. coastline from Charleston, S.C., to the panhandle of Florida. The Fighter Wing maintains F-15 fighters on continuous 24-hour alert status at Homestead Air Reserve Station, ready to intercept unknown aircraft that enter U.S. sovereign air space.

601st Air Operations Group

Tyndall Air Force Base

Colonel David Kriner

Mission: Provides aerospace warning and control of air and space forces in the continental United States. Plans, directs, and assesses air and space operations for the North American Aerospace Defense Command (NORAD), and the United States Northern Command, (NORTHCOM). Directs all defensive counter-air (DCA) activities and manages strategic air and homeland security air defense forces.

Detachment 1 (ANG Associate Instructor Pilot Unit)

Tyndall Air Force Base

Colonel Billy Graham

Mission: To provide world-class instructor pilots to support the 325th Fighter Wing mission of training F-15 pilots for the U. S. Air Force.

202nd REDHORSE Squadron

Camp Blanding Joint Training Center

Colonel Jack Paschal

Mission: To provide a highly mobile, rapidly deployable civil engineering response force. The unit performs heavy damage repair for recovery of critical Air Force facilities and utility systems following enemy attack or natural disaster.

290th Joint Communications Support Squadron

MacDill Air Force Base

Lieutenant Colonel Loretta Lombard

Mission: To provide Unified Commands, Services, Defense Agencies and non-Defense Agencies, tactical communications systems to support U.S. national security objectives during time of crisis, war and natural disaster recovery.

114th Range Operations Squadron

Patrick Air Force Base

Lieutenant Colonel Rembert Schofield

Mission: To provide survivable and reliable satellite voice and data communications for command, control and logistics in support of USAF Air Combat Command and NATO communications requirements. Supports range safety operations tasking for STS, Atlas, Delta, and Titan launches.

159th Weather Flight

Camp Blanding Joint Training Center

Lieutenant Colonel Stephen M. Longobardi

Mission: To train wartime ready, professional teams to provide the highest quality meteorological services to varying national, state and local missions.

Weather Readiness Training Center

Camp Blanding Joint Training Center

Major John Waltbillig

Mission: To train and provide personnel to the Air National Guard weather flights who are capable of providing high quality mission execution weather support to Air Force and Army war fighters.

Financial Summary

The National Guard: Adding value to Florida's communities

The economic impact of the Department of Military Affairs and Florida National Guard presence in Florida is reflected in our support of education and commerce, community service projects, emergency operations and counterdrug efforts.

Each year the Department of Military Affairs, the Florida National Guard, and the nearly 12,000 Guardsmen and their families have a substantial economic impact on communities across the state.

The Department of Military Affairs and the National Guard provide career enhancing, equal-opportunity employment for our employees, Soldiers and Airmen, and in turn positively impact the economic livelihood of their families and the economy at large.

The income the department receives – for both the agency and the military organization – flows steadily into the communities in which we reside and conduct business. This revenue circulates into and through nearly every service and industry in Florida.

“Historically, the Florida National Guard continues to have a positive impact on the state’s economic environment,” said Maj. Gen. Douglas Burnett, Adjutant General of Florida. “The funds provided for the Florida National Guard’s personnel, equipment, and training flow through Florida’s economy – touching everything from the tourism industry to the real estate market.”

With facilities and units located from the Panhandle to the

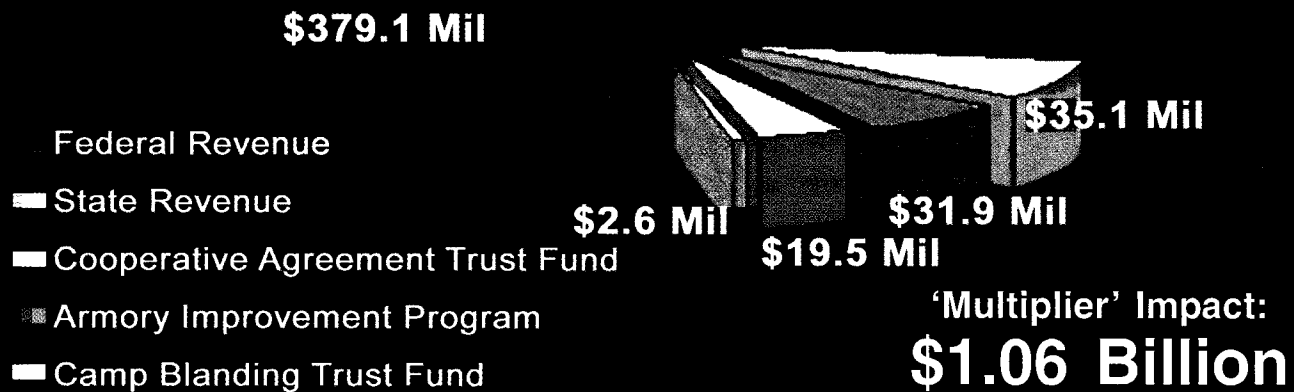
Keys, the Guard’s effect is as diverse and widespread as the capacities of its personnel.

“But we do not measure our impact on an economic basis alone,” General Burnett explained. “Our organization has left – and continues to leave – deep impressions on Florida’s social fabric as well. Community outreach and social programs such as the Florida Youth ChalleNGe Academy, Forward March, ‘About Face,’ and Drug Demand Reduction are all social programs that provide positive direction and opportunities our adults and youth deserve.”

Because the Department of Military Affairs and the National Guard are accountable to the citizens of Florida, it is important for all taxpayers and concerned civilians to see that the Guard is acting in good faith as a steward of its state and federal resources.

“The citizens of Florida must know that we draw our strength from our communities and heavily invest in personal time to train and qualify ourselves to provide the highest professional service to them,” General Burnett said. “We are a community serving our community, much like a family serves its own family members. We constantly seek to add value to the communities we serve.”

Economic Impact 2006 **Actual Cash Impact: \$467.5 Million**



In deriving the economic data above, information was collected on gross obligations as of Dec. 30, 2006. State revenue, state-federal agreements and other funding sources reflect the state fiscal year: July 1, 2005 - June 30, 2006. The federal fiscal data year runs from Oct. 1, 2005 until Sept. 30, 2006. The economic impact total for all funding sources was accelerated using the generally accepted figure of 2.28 times, reflecting the economic “multiplier effect” of dollars in action through the state’s communities. Totals have been rounded to the nearest \$100K.

(*See Pages 21-22 for detailed listing of the Department of Military Affairs state revenue sources.)

State Appropriated Funds 2005-2007

	Disbursed Funds FY 04-05	Disbursed Funds FY 05-06	Approved Budget FY 06-07
<u>GENERAL REVENUE APPROPRIATIONS</u>			
Sal, Ret & Social Security Matching	5,795,511	6,014,937	6,609,882
Other Personal Services	67,936	189,154	244,525
Expenses	5,073,699	9,312,450	8,103,232
Operating Capital Outlay	433,392	242,235	145,151
Replacement Vehicles	45,433	46,740	45,770
Information Technology			2,000
Legal Services Contract			5,000
National Guard Tuition Assistance	2,649,840	1,867,521	3,481,900
Trans To Div ADM Hearings	6,994	6,994	
Contracted Services			45,000
About Face/Forward March		1,250,000	1,250,000
Maintenance and Operations Contracts			50,000
Military Family Readiness Program		305,406	4,564,585
Risk Management Insurance	260,494	187,336	279,909
Service Charge - Personnel	54,301	54,684	47,699
TOTAL GENERAL REVENUE	\$14,387,600	\$19,477,457	\$24,874,653
<u>CAMP BLANDING MANAGEMENT TRUST FUND</u>			
Sal, Ret & Social Security Matching	1,002,780	955,256	1,039,598
Other Personal Services	16,341		118,172
Expenses	995,260	1,191,050	256,825
Operating Capital Outlay	71,067	108,651	186,853
Replacement Vehicles	232,677	276,362	225,000
Trans To Div ADM Hearings		1,701	
Contracted Services			165,000
Maintenance and Operations Contracts			180,000
Risk Management Insurance	57,297	49,079	49,079
Service Charge - Personnel	12,323	12,904	9,510
TOTAL CAMP BLANDING TRUST FUND	\$2,387,745	\$2,595,003	\$2,230,037
<u>COOPERATIVE AGREEMENT TRUST FUND</u>			
Sal, Ret & Security Matching	6,056,266	6,821,958	7,802,905
Other Personal Services	1,739,299	2,047,823	2,047,000
Expenses	20,015,905	25,581,800	9,938,880
Operating Capital Outlay	276,639	418,081	6,000
Food Products-Youth ChalleNGe	123,376	95,438	250,000
Replacement Vehicles	389,750		
Trans To DIV ADM Hearings		10,209	
Laboratory Services			70,000
Contracted Services			3,020,000
Engineering Consultants			30,000
Maintenance and Operations Contracts			2,620,000
About Face/Forward March	4,300,000		
Service Charge - Personnel	59,879	66,514	79,116
TOTAL COOP-AGREEMENT TRUST	\$32,961,114	\$35,041,823	\$25,863,901

State Appropriated Funds 2005-2007 (Continued)

	Disbursed Funds FY 04-05	Disbursed Funds FY 05-06	Approved Budget FY 06-07
FEDERAL EQUITABLE SHARING- LAW ENFORCEMENT TRUST FUND*			
Expense	142,146	88,756	345,000
Operating Capital Outlay	47,510	97,806	100,000
Accounting Services			10,000
Contracted Services			50,000
Maintenance and Operations Contracts			20,000
TOTAL FED EQTB SHARING/LAW ENF TRUST	\$189,656	\$186,562	\$525,000
EMERGENCY MILITARY OPERATIONS*			
	4	4	2
Emergency Response Hurricane Charley	8,849,192	172,738	
Emergency Response Hurricane Frances	10,451,325	24,049	
Emergency Response Hurricane Ivan	7,423,165	45,568	
Emergency Response Hurricane Jeanne	4,594,510	98,527	
Emergency Response FY 05-06 Storms		10,998,400	
Emergency Response FY 05-06 Purchase Cards		3,499,999	
Emergency Response FY 05-06 EMAC**		1,031,844	
Emergency Response FY 06-07 Storms			70,000
Emergency Response FY 06-07 Purchase Cards			43,360
TOTAL EMERGENCY MILITARY OPERATIONS	\$31,318,192	\$15,871,125	\$113,360
CAPITAL IMPROVEMENT PROGRAM			
General Revenue	6,500,000	7,295,000	18,600,000
Cooperative Agreement TF		24,600,413	35,495,824
TOTAL CAPITAL IMPROVEMENT PROGRAM	\$6,500,000	\$31,895,413	\$54,095,824
WELFARE TRANSITION TASK FORCE*			
TOTAL	\$3,800,000	\$3,705,523	\$4,050,000
TOTAL STATE APPROPRIATED FUNDING	\$91,544,307	\$108,772,906	\$111,752,775

(*State managed federal funds shown separately from state revenue accounts.)

(**Emergency compact agreement with southern states for sharing of resources.)

Federal Appropriations FY 2006

Annual Training (AT) Pay & Allowances	\$10,139,900
Inactive Duty Pay/Travel (training assemblies)	22,564,000
Civilian Technician Pay/Travel	36,220,800
Pre-Deployment Pay/Travel	3,159,100
Active Guard & Reserve (ARG) Pay/Travel	44,717,444
Counterdrug Program	13,242,300
Incapacitation Pay & Medical Care	1,823,600
School House Training Aids	267,400
Family Centers/Counseling Programs	2,475,690
GSA Vehicles	702,500
Subsistence IDT & AT	1,068,000
Recruiting and Retention	6,126,600
Uniforms & Accessories	1,966,300
Service Schools	8,634,400
Youth Challenge	2,157,700
Special Training/Short Tours	2,393,201
Federal Tuition	1,355,600
Camp Blanding Joint Training	1,581,600
Military Funeral Honor Program	590,100
Physical Security	3,737,800
OPTEMPO (Ground/Air)	10,693,100
Safety	140,400
Weapons of Mass Destruction & Support	1,041,800
Military Construction	24,341,054
Hurricanes	1,000,000
Facility Maintenance	13,632,100
Environmental Compliance Activities	1,605,600
Automation & Communications	7,371,400
Regional Emergency Response Network	9,314,000
Oversea Missions	490,400

TOTAL FLORIDA ARMY NATIONAL GUARD

\$234,553,979

Civilian Pay	\$22,197,723
State Agreements	1,874,011
Transportation	124,888
Communications / Information Technology	348,369
Real Property Maintenance	7,061,150
Recruiting & Advertising	107,023
Base Operating Support (Stcs, Travel, Supplies)	3,487,831
Fly Supply / Equipment / Aviation Fuel	30,983,477
CERFP	21,394
Medical	41,849
Environmental	10,919
Counterdrug Programs	101,694
Hurricane Rita/Katrina	31,049
Operation Jump Start	77,535
Global War on Terrorism	510,660
Operation Noble Eagle	8,325,370
Operation Enduring Freedom	51,520
Military Pay	66,617,106
Clothing	248,059
Subsistence	105,473
Annual Training Travel	898,804
Non-Prior Service Training Travel	62,858
School Travel	630,922
Special Training Travel	294,469
Counter Drug Travel	6,276
Student Loan Repayment Program	150,000
AGR Permanent Change of Station	188,275

TOTAL FLORIDA AIR NATIONAL GUARD

\$144,558,704



Department of Military Affairs - Florida National Guard Economic Impact Across Florida

CITY	COUNTY	FULL TIME EMPLOYEES	TRADITIONAL GUARDSMEN	**FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto	5	85	\$ 1,872,105.19	\$ 22,085.68	\$ 1,894,190.87
Avon Park	Polk	15	101	\$ 2,412,935.58	\$ 29,773.22	\$ 2,442,708.80
Bartow	Polk	3	89	\$ 1,913,707.53	\$ 29,913.22	\$ 1,943,620.75
Bonifay	Holmes	12	73	\$ 1,768,099.35	\$ 15,234.83	\$ 1,783,334.18
Bradenton	Manatee	5	77	\$ 1,705,695.84	\$ 42,668.22	\$ 1,748,364.06
Brooksville	Hernando	52	71	\$ 2,558,543.76	\$ 32,568.00	\$ 2,591,111.76
Camp Blanding	Clay	270	156	\$ 11,488,216.32	\$ 120,083.60	\$ 11,608,299.92
Chipley	Washington	4	90	\$ 1,955,309.86	\$ 24,834.11	\$ 1,980,143.97
Clearwater	Pinellas	9		\$ 187,210.52		\$ 187,210.52
Cocoa	Brevard	22	171	\$ 5,021,179.54	\$ 41,315.24	\$ 5,062,494.78
Crestview	Okaloosa	3	90	\$ 1,934,508.70	\$ 22,208.22	\$ 1,956,716.92
Crystal River	Citrus	10	179	\$ 3,931,420.90	\$ 87,323.91	\$ 4,018,744.81
Dade City	Pasco	4	53	\$ 1,185,666.62	\$ 22,236.00	\$ 1,207,902.62
Daytona Beach	Volusia	18	244	\$ 5,449,906.22	\$ 111,305.41	\$ 5,561,211.63
De Funiak Springs	Walton	2		\$ 41,602.34	\$ -	\$ 41,602.34
Deland	Volusia	3	79	\$ 1,705,695.84	\$ 21,843.14	\$ 1,727,538.98
Eustis	Lake	3	150	\$ 3,182,578.82	\$ 24,300.00	\$ 3,206,878.82
Ft. Lauderdale	Broward	11	235	\$ 5,117,087.52	\$ 53,545.41	\$ 5,170,632.93
Ft. Myers	Lee	5	85	\$ 1,872,105.19	\$ 31,039.15	\$ 1,903,144.34
Ft. Pierce	St. Lucie	3	116	\$ 2,475,339.08	\$ 47,710.01	\$ 2,523,049.09
Ft. Walton	Okaloosa	2		\$ 41,602.34	\$ -	\$ 41,602.34
Gainesville	Alachua	3		\$ 62,403.51	\$ -	\$ 62,403.51
Haines City	Polk	32		\$ 665,637.40	\$ 40,531.00	\$ 706,168.40
Hollywood	Broward	4	131	\$ 2,808,157.78	\$ 20,276.88	\$ 2,828,434.66
Homestead	Dade	35	172	\$ 5,654,325.90	\$ 100,173.27	\$ 5,754,499.17

Jacksonville	Duval	548	1400	\$	106,780,233.25	\$	188,288.90	\$	106,968,522.15
Lake City	Columbia	14	115	\$	2,683,350.77	\$	30,122.77	\$	2,713,473.54
Lakeland	Polk	14	95	\$	2,267,327.40	\$	65,056.78	\$	2,332,384.18
Lake Wales	Polk	4	143	\$	3,057,771.81	\$	31,220.22	\$	3,088,992.03
Leesburg	Lake	3	118	\$	2,516,941.42	\$	27,071.61	\$	2,544,013.03
Live Oak	Suwannee	5	143	\$	3,078,572.98	\$	25,068.49	\$	3,103,641.47
Marianna	Jackson	2	191	\$	4,014,625.57	\$	31,149.50	\$	4,045,775.07
Melbourne	Brevard	6	182	\$	3,910,619.73	\$	42,742.34	\$	3,953,362.07
Miami	Dade	49	534	\$	12,127,081.39	\$	142,757.00	\$	12,269,838.39
North Miami	Dade	5	218	\$	4,638,660.63	\$	42,567.74	\$	4,681,228.37
Ocala	Marion	8	47	\$	1,144,064.28	\$	118,484.43	\$	1,262,548.71
Orlando	Orange	45	598	\$	13,375,151.52	\$	171,092.00	\$	13,546,243.52
Palatka	Putnam	6	96	\$	2,121,719.21	\$	30,500.00	\$	2,152,219.21
Palmetto	Manatee	3	76	\$	1,643,292.33	\$	29,985.70	\$	1,673,278.03
Panama City	Bay	282	165	\$	39,874,574.12	\$	45,898.04	\$	39,920,472.16
Pensacola	Escambia	17	235	\$	5,241,894.53	\$	74,509.21	\$	5,316,403.74
Pinellas Park	Pinellas		636	\$	13,229,543.33	\$	603,577.18	\$	13,833,120.51
Plant City	Hillsborough	24	205	\$	4,763,467.65	\$	97,880.99	\$	4,861,348.64
Quincy	Gadsden	6	140	\$	3,036,970.64	\$	84,240.36	\$	3,121,211.00
St. Augustine	St. Johns	295	775	\$	23,495,013.01	\$	1,004,509.00	\$	24,499,522.01
St. Petersburg	Pinellas	27	96	\$	2,558,543.76	\$	67,213.65	\$	2,625,757.41
Sanford	Seminole	4	142	\$	3,036,970.64	\$	22,967.50	\$	3,059,938.14
Sarasota	Sarasota	22	185	\$	4,305,841.93	\$	126,118.34	\$	4,431,960.27
Starke	Bradford	5	1013	\$	21,175,589.80	\$	45,017.43	\$	21,220,607.23
Tallahassee	Leon	38	281	\$	6,635,572.81	\$	230,613.89	\$	6,866,186.70
Tampa	Hillsborough	87	347	\$	10,966,861.28	\$	46,308.89	\$	11,013,170.17
Temple Terrace	Hillsborough	1		\$	20,801.17	\$	-	\$	20,801.17
Titusville	Brevard	8		\$	166,409.35	\$	-	\$	166,409.35
Tavares	Lake	16		\$	332,818.70	\$	-	\$	332,818.70
Vero Beach	Indian River	1		\$	20,801.17	\$	-	\$	20,801.17
Wauchula	Hardee	1	42	\$	894,450.26	\$	30,701.00	\$	925,151.26
West Palm Beach	Palm Beach	29	310	\$	7,051,596.21	\$	271,633.14	\$	7,323,229.35
Winter Haven	Polk	3	90	\$	1,934,508.70	\$	19,600.00	\$	1,954,108.70

TOTAL		2,113	11,065	\$	379,112,683.00	\$	4,687,864.62	\$	383,800,547.62
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(** Depicts the total pro rata distribution statewide of federal funds for pay & allowance, operations and maintenance, and military construction.)

Department of Military Affairs - Florida National Guard

Property and Facilities

	Year Acquired	Land Ownership	Authority for Occupancy	Replacement Value of Buildings	Land Area (Acres)
Apalachicola (Fort Coombs)	1905	State	Deed	1,792,354	1.1
Arcadia	1969	State	Deed	1,774,798	10.0
Avon Park	1971	City	Lease	1,900,614	10.0
Avon Park Range	1984	Federal	License**	4,943,271	56.0
Bartow	1974	City	Lease	2,027,263	9.0
Bonifay	1954	State	Deed	2,642,765	6.2
Bradenton	1971	City	Lease	4,800,602	8.8
Brooksville (Armory)	1992	County	Lease	2,637,340	15.9
Brooksville (AASF)	2000	County		19,259,103	
Camp Blanding Training Ctr	1939	State	Deed	427,385,380	72,000.0
CBJTC – Bullard Armory	1984	State	Deed	4,562,093	
CBJTC – Youth ChalleNGe	1977	State		7,797,154	
CBJTC – Support BN	1940	State	Deed	6,826,146	
CBJTC – Spec. Forces	1977	State	Deed**	4,293,730	
CBJTC – Air Nat'l Guard Sites	1993	Federal	License	19,400,000	
Chipley	1958	State	Deed	2,528,315	2.7
Clearwater	1954	State	Deed	2,043,162	3.1
Cocoa	1957	City	Lease	2,198,449	3.4
Crestview	1954	State	Deed	1,746,282	4.2
Crystal River	1988	County	Lease	4,171,463	18.0
Dade City	1955	State	Deed	1,817,812	1.4
Daytona Beach	1983	City	License	4,072,598	4.0
DeLand	1955	State	Deed	2,132,806	3.1
Eustis	1954	City	Lease	2,195,950	1.6
Fort Lauderdale	1953	County	Lease	3,721,250	5.8
Fort Myers	1955	County	Lease	2,442,788	3.6
Fort Pierce	1958	City	Lease	2,825,017	5.0
Haines City	1976	City	Lease	3,630,164	8.3
Hollywood	1955	State	Deed	1,627,463	0.6
Homestead (Air Reserve Base)	1958/1996	Federal	License**	2,999,515	10.0
Jacksonville – ANG Base	1968	Federal	License	75,729,000	332.0
Jacks'ville – Cecil Field (Armory)	1962	City	Lease	7,222,368	6.9
Jacks'ville – Cecil Field (AASF)	1969	City	Lease**	24,975,377	47.3
Jacksonville – Snyder Armory	1973	City	Lease	5,250,476	25.0
Lake City	1959	State	Deed	3,024,527	6.8
Lakeland	1974	City	Lease	2,557,440	10.0
Lake Wales	1958	City	Lease	2,726,736	6.5
Leesburg	1950	State	Deed	1,818,540	2.1
Live Oak	1959	State	Deed	2,118,275	8.5
MacDill AFB – Air Guard Unit	1988	Federal	License	5,500,000	16.0
Marianna	1958	State	Deed	2,360,605	5.0
Melbourne	1969/1998	Federal	License**	6,399,142	7.0

	Year Acquired	Land Ownership	Authority for Occupancy	Replacement Value of Buildings	Land Area (Acres)
Miami	1980	State	Deed	5,528,231	5.7
Miramar (Snake Creek TS)	1979	Federal	License		322.0
Ocala	1985	City	Lease	2,974,946	10.0
Orlando	1958	City	Lease	3,908,898	5.0
Orlando (Naval Training Center)	1990	Federal	License**	3,536,779	6.5
Palatka	1958	City	Lease	2,609,147	1.6
Palatka (Barge Canal Lands)	1986	State	SubLease		276.0
Palmetto	1963	City	Lease	2,909,934	5.0
Panama City	1963	State	Deed	3,391,212	4.8
Patrick AFB – Air Guard Unit	1950	Federal	License	1,344,468	7.1
Pensacola-Ellyson Field	1983	County	Lease	6,194,247	14.1
Pinellas Park AFRC	2004	Federal	License**	37,438,317	58.41
Plant City	1986	City	Lease	4,692,313	12.3
Quincy	1989	County	Lease	2,561,217	14.5
St. Augustine (C-12 Hangar)	1993	County	Lease **	1,417,672	2.0
St. Augustine (Lance Armory)	1957	City	Lease	2,348,938	3.0
St. Augustine (Hqs Complex)	1763	State	Deed	24,929,416	6.3
St. Augustine (USPFO)	1985	County	Lease **	1,596,429	2.0
St. Augustine (Checchi House)	1983	State	Deed	469,050	.2
St. Augustine (Ensslin Armory)	1993	State	Deed	11,941,023	18.3
St. Augustine (Counterdrug)		State	Deed	169,226	
St. Petersburg	1958	State	Deed	4,386,428	6.0
Sanford	1938	State	Deed	1,945,421	2.8
Sarasota	1957	State	Deed	3,799,353	2.7
Starke	1967	State	Deed	4,783,133	12.0
Tallahassee	1975	County	Lease	5,743,029	19.5
Tampa	1940	State	Deed	15,937,486	10.0
Tavares	1988	County	Lease **	1,339,837	9.1
Titusville (T)	1993	Private	Lease *	44,300	1.0
Wauchula	1995	State	Deed	3,619,761	8.9
West Palm Beach AFRC	1982	County	Lease	8,885,252	18.8
West Palm Beach (Babcock)	1969/1998	Federal	License **	3,231,364	3.7
Winter Haven	1936	City	Lease	2,949,954	3.3
TOTAL FACILITIES VALUE				\$833,354,173	73,539.81

* Annual Lease Cost

** Source: Facilities Inventory and Support Plan



Florida Department of Military Affairs and Florida National Guard Staff Officers

Department of Military Affairs

Executive Officer to the Adjutant General

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Going for the Gold! -- A Florida National Guardsman pushes along the trail in the 18-mile ruck march portion of the German Armed Forces Proficiency Badge competition on Camp Blanding Joint Training Center, recently. (Photo by Staff Sgt. C. G. Maldonado))