
Adjutant General's Report FISCAL YEAR 1996

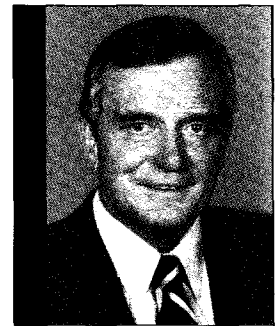


Department of Military Affairs
State of Florida

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1996

April 1, 1997

The Honorable Lawton Chiles
Governor of Florida
The Capitol
Tallahassee, FL 32399-0001



Gov. Lawton Chiles

Dear Governor Chiles:

Pursuant to the provisions of Chapter 250.10, Florida Statutes, it is my privilege to submit this report to you on the administration of the Department of Military Affairs for the fiscal year July 1, 1995 through June 30, 1996.

During this period, the Department of Military Affairs enjoyed continued success as the militia of the State of Florida and as a reserve military force of the United States. The fiscal year began with service providing support to local communities recovering from the affects of a violent hurricane season. Troops were also summoned to support law enforcement operations which included continued support to federal law enforcement agencies in the war on drugs. The year ended with the Florida National Guard being assigned the air sovereignty mission with responsibility for the Southeast Air Defense Sector, which extends from New Jersey around Florida to Texas.

This is a time of change and opportunity for the Florida National Guard. Current planning continues for the reorganizing and downsizing of the National Guard force as initiated by the Bottom Up Review and directed by the Department of Defense. Preparation began in 1996 for submission to the Quadrennial Defense Review. To meet the challenges ahead, the Florida National Guard and its nearly 13,000 members across the state, are committed to achieving the command's vision of becoming recognized as the nation's top National Guard force.

You can be assured that the officers, soldiers and airmen of the Florida National Guard are a well led, well equipped, and well trained military force. We are always prepared to respond to any call from you as our Commander in Chief. We are additionally prepared and capable to respond to orders from the President of the United States for federal activation should the need arise.

Thank you for you continued support of the Department of Military Affairs and the Florida National Guard. We look forward to maintaining the trust and confidence you have shown in us as we enter a new year and a new period in our state's history.



Maj. Gen. Ronald O. Harrison

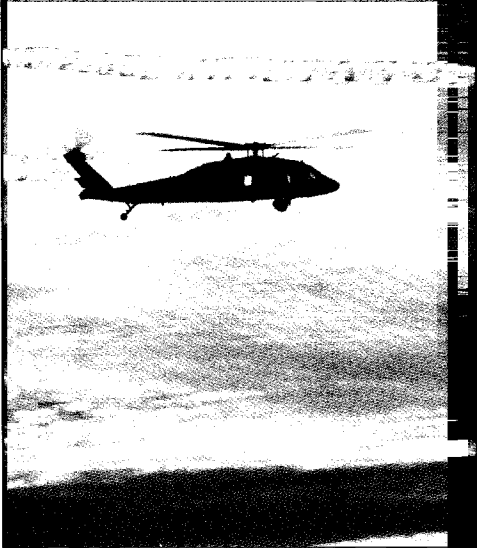
Respectfully yours,

A handwritten signature in cursive script that reads "Ronald O. Harrison".

Major General Ronald O. Harrison
The Adjutant General
Florida National Guard



Table of Contents



Vision2
 Philosophy and Guiding Principles
 Readiness
 People

Four Centuries of Tradition3
 Early History
 Present Day Mission

State Active Duty4
 Hurricanes, storms and floods kept the
 Florida National Guard busy in 1996

Total Quality Management6
 Army Performance Improvement Criteria and
 Quality Air Force Assessment

Agency Director of Equal Employment6
 Aggressively promoting equal employment
 opportunity and diversity within the ranks

Environmental Programs7
 Leadership and Stewardship, Compliance,
 Restoration and Conservation

Florida National Guard Counterdrug Program10
 Drug Interdiction programs under one umbrella

Drug Demand Reduction Program11
 Florida Guard taking the fight against drugs
 to the community level

Florida National Guard Organization12
 Florida Army National Guard and Major Commands
 Florida Air National Guard and Major Commands

Florida National Guard: A 5-Star Corporation22
 State Funding Report
 Federal Funding Report
 Fiscal Year 1996 Economic Impact Report
 Department of Military Affairs three-year funding comparison
 1996 Federal Expenditures for Army and Air National Guard

Florida National Guard Philosophy and Guiding Principles

The Florida National Guard, as part of the total force, must accept mission capability, availability, and readiness as our reason for existence, and recognize that this can only be achieved through people who are dedicated to using their talents, skills, abilities and energies to this one objective. Readiness is the issue and people are the focus.

Vision

The vision of the Florida National Guard is to be an organization that is recognized as the nation's top National Guard; with its focus on people, readiness, and dedication to service to the nation, the state, and our local communities. To be a military organization of skilled people, modern equipment, with quality systems, available and ready to accomplish peacetime and wartime missions as part of the total force. To be capable and competent to meet the challenges before us as we move into the 21st century.

Readiness

- Train to standard - train to fight and win. There is one Army, one Air Force; our performance will meet those standards .
- Our people deserve the opportunity to do the jobs they were trained to perform; in Facilities of Excellence with modern, well-maintained equipment.
- Honesty, loyalty and devotion to duty; our actions will be based on the highest ethical standards.
- We must be sensitive to our environment and accept responsibility of maintaining its integrity.
- Maintenance - treat it like your life depended on it.
- Learning is important. There is success in learning from our mistakes; learn from mistakes in training in order to master execution in combat. To be competitive, we must learn and adapt more quickly than anyone else.
- Our people deserve good leadership and coaching that models caring, competence and commitment.
- We value individual and team initiative aimed at improving operations and accomplishing the mission. In all that we do, teamwork, cooperation, and collaboration are essential.

People

- Open and honest communication is critical for operational success. Our people must be well-informed to the fullest extent possible.
- Initiative and decision-making, from top to bottom in our organization, is made on the basis of knowledge, not just position. Our people must be empowered so that decisions can be made at the lowest practical level in the organization - close to the customer, close to the action.
- We value personal and professional growth and development.
- In our relationships we will maintain the dignity, self-respect, and sense of self-worth of others. All our people deserve equal opportunity in the workplace.
- The contributions of our people are important. Quality effort and quality results will be recognized.
- Take care of each other, as comrades in arms.
- The support of our families is important. We will maintain a sense of belonging.
- We recognize that employer support is paramount to our success.
- In all that we do, safety will not be compromised.

The Florida National Guard, Four Centuries of Tradition

The Florida National Guard traces its heritage back to 1565, the year the Spanish founded St. Augustine. Florida's militiamen have defended their communities for over 430 years, making the Florida National Guard the oldest militia tradition in the United States.

St. Augustine's St. Francis Barracks has served as the headquarters for the Florida National Guard and the Department of Military Affairs since 1907. Originally built in 1588 as a Franciscan friary, the site has served as a military barracks for British, Spanish and American troops.

Since the Civil War, Florida's citizen-soldiers have served in the war with Spain, along the Mexican border, and in all the great battles of the American Expeditionary Forces. During World War II, Florida Guard units served in Alaska and in the Southwest Pacific. They fought in all the major battles on land and in the air. Florida Guardsmen fought in wars in Korea, Vietnam and Southwest Asia.

The Florida Department of Military Affairs is a state agency, created by Chapter 250, Florida Statutes and composed of the military force provided for in the laws of the State of Florida. The Florida National Guard is provided for by Section 2, Article X of the Constitution and Chapter 250.08 Florida Statutes. The National Guard of the United States is provided for by Title 32, U.S. Code.

The Governor is Commander-in-Chief of the Florida National Guard. The Adjutant General is Chief of the Department of Military Affairs and Commanding General of the Florida Army and Air National Guard. There is an Assistant Adjutant General for Army, an Assistant Adjutant General for Air, and a directorate staff organization in the Headquarters. Units of the Florida Guard have a dual state and federal mission:

State Mission: to provide military organizations trained and equipped to function when necessary in the protection of life and property, and in the preservation of peace, order and the public safety, as directed by competent state authority.



Federal Mission: as a reserve component of the Army and Air Force of the United States, to provide trained and qualified individuals and units available for federal service in time of war or national emergency, or at such other times as the national security may require augmentation of the United States Armed Forces.

The Adjutant General has the responsibility to plan for the mobilization and deployment of federalized National Guard units assigned to the state. The mission is to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or, when appropriate, to augment the active component forces. Upon mobilization, the Adjutant General will supervise unit efforts to improve readiness at home station, move units to the Mobilization Stations, and manage disposition of federal equipment and property. The Adjutant General will also manage disposition of state equipment and property.

State Active Duty

31 July - 17 August 1995 (Operation Erin) The Florida National Guard assisted the State of Florida with responding to Hurricane Erin which affected south and west Florida. The Florida National Guard supported Rapid Impact Assessment Teams, established and operated a logistical staging area along with numerous comfort stations. We also provided potable water, conducted aerial observation and assessment operations, assisted with evacuation of flood victims, and conducted search and rescue operations. Approximately 547 Florida Army & Air National Guard personnel, representing approximately 40 Army National Guard and 2 Air National Guard organizations, assisted in the response to Hurricane Erin. A total of 3,673 Florida National Guard mandays were expended in support of the operation.

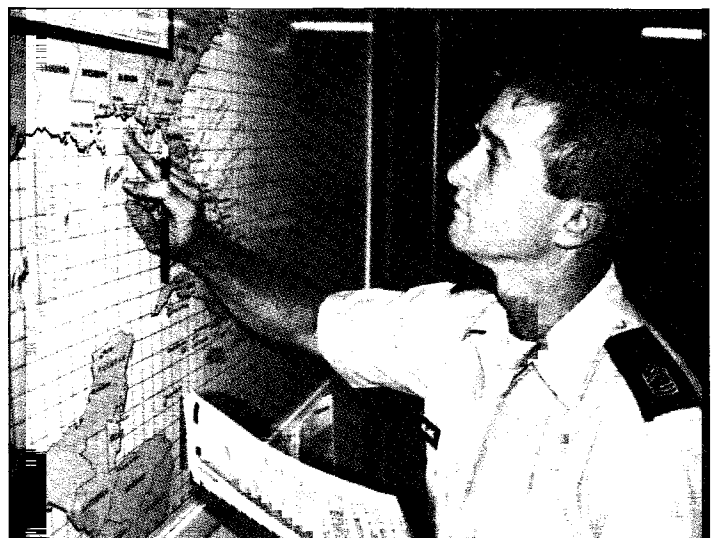


5-6 December 1995 (Operation Missing Aircraft) The Florida National Guard assisted Highland County with responding to a search and rescue mission. The Florida National Guard provided an aircraft, vehicle, and personnel to conduct a search for a missing aircraft. Seven soldiers with three high mobility vehicles, from Battery B, 3-116th Field Artillery located in Avon Park, assisted local authorities in Highlands County with searching for a downed aircraft. A Florida National Guard utility helicopter from Lakeland also assisted with the search on 5 December 1995 while on a routine training flight. A total of 13 mandays were expended in support of the operation.

28 August - 7 September 1995 (Operation Bonita Springs) The Florida National Guard assisted Lee County with responding to localized flooding from Tropical Storm Jerry in Bonita Springs. The Florida National Guard supplied portable showers for residents of Bonita Springs that had to relocate to shelters due to flooding. Six personnel with a field shower unit and other related equipment, from the 202nd Red Horse Civil Engineer Squadron (Florida Air National Guard), established shower facilities at Red Cross shelters to accommodate approximately 300 residents a day. A total of 57 Florida National Guard mandays were expended in support of the operation.

1-2 May 1996 The Florida National Guard sponsored a Rapid Impact Assessment Team (RIAT) exercise/workshop in Tallahassee. Approximately 150 Florida National Guard and State Agency personnel responsible for RIAT operations participated in the event. The objective of the exercise/workshop was to review and update the State of Florida RIAT Plan, conduct functional area training, and to update functional area procedures and checklists. The exercise/workshop was funded through a state grant.

3-24 October 1995 (Operation Opal) The Florida National Guard called to state active duty selected units and equipment to respond to Hurricane Opal which impacted from Escambia County eastward to Levy County. The Florida National Guard supported five Rapid Impact Assessment Teams and established twenty-one comfort stations in the impacted counties. We also conducted aerial observation and assessment operations with state and military officials, established and managed a logistical staging area, assisted with evacuation, provided support to law enforcement agencies, conducted search and rescue operations, and transported supplies by both land and air. Approximately 3,962 Florida Army & Air National Guard personnel, representing approximately 81 Army National Guard and 5 Air National Guard organizations, assisted in the response to Hurricane Opal. A total of 37,491 Florida National Guard mandays were expended in support of the operation.



Federal Deployments

Six Florida Army National Guard units participated in POSITIVE FORCE 96. This exercise was a Chairman, Joint Chiefs of Staff mobilization exercise designed to assess selected mobilization, deployment, and crisis action procedures under the stress of meeting the requirement for two nearly-simultaneous, major regional conflicts. POSITIVE FORCE 96 focused on mobilization in support of the Joint Strategic Capabilities Plan. Selected units participated by sending advance parties to Fort Stewart, Georgia.

POSITIVE FORCE 96 Participants:

653rd Engineer Detachment, Starke, Florida
131st Mobile Army Surgical Hospital, Temple Terrace, Florida
153rd Finance Battalion, St. Augustine, Florida
269th Engineer Company, Live Oak, Florida
153rd Engineer Company, Lake City, Florida

Overseas Training

Florida Army National Guard units/individuals trained in ten different foreign countries during fiscal years 1995-1996. Approximately 600 soldiers participated in this training. The training ranged from providing signal support to engineer and medical readiness exercises to training Host Nation personnel in light infantry tactics and advanced attack helicopter tactics. This training is particularly beneficial as it places units and personnel in the actual areas they will occupy upon mobilization, working with their wartime gaining commands.

Countries:

Korea	50th Area Support Group; Miami, Florida
Egypt	1st Battalion, 111th Aviation; Jacksonville, Florida 153d Finance Battalion; St. Augustine, Florida
Kuwait	153d Finance Battalion; St. Augustine, Florida
Panama	260th Military Intelligence Battalion; Miami, Florida 146th Signal Battalion; Jacksonville, Florida 417th Signal Battalion; Pensacola, Florida 653d Signal Company; Perry, Florida 53d Signal Brigade; Tallahassee, Florida
Honduras	3d Battalion, 20th Special Forces Group; Starke, Florida
Ecuador	3d Battalion, 20th Special Forces Group; Starke, Florida
Colombia	3d Battalion, 20th Special Forces Group; Starke, Florida
Costa Rica	53d Signal Brigade; Tallahassee, Florida
Brazil	53d Signal Brigade; Tallahassee, Florida
Belize	53d Signal Brigade; Tallahassee, Florida



Quality Florida Guard

In consultation with the Governor and the senior leaders of the Florida National Guard, the Adjutant General of Florida has decided to approach quality management by using the Army Performance Improvement Criteria and the Quality Air Force Assessment approach. It was decided that these two models, based on the Malcolm Baldrige self assessment format, would keep the Department of Military Affairs in line with the State of Florida efforts and maintain the unique military service culture and atmosphere. Consequently, while the department is not directly participating in the state's Sterling Award program, it is moving towards quality management concurrent, and with only minor differences, with other state agencies.

This year, the department has conducted quality training in Army Performance Improvement, Quality Air Force Assessment, and Continuing Employee Education.

The Department of Military Affairs is committed to making long-term improvements in management. This year all staff directors were required to brief the Adjutant General on what each staff section saw as their key process, and how those processes are being improved. Additionally, two of the Department's members are currently serving on national Total Quality Management examination teams.



Agency Director of Equal Opportunity

The Agency Director of Equal Opportunity is the senior Equal Opportunity Advisor to the Adjutant General and is responsible for managing the full range of equal opportunity issues (military or civilian, Army or Air Guard) within the Department of Military Affairs.

The principles of equal opportunity are a fundamental part of the Adjutant General's charge, "Readiness is the issue; people are the focus." Our focus is on the advancement of opportunity for all soldiers, air personnel, and civilian employees to achieve their full potential.

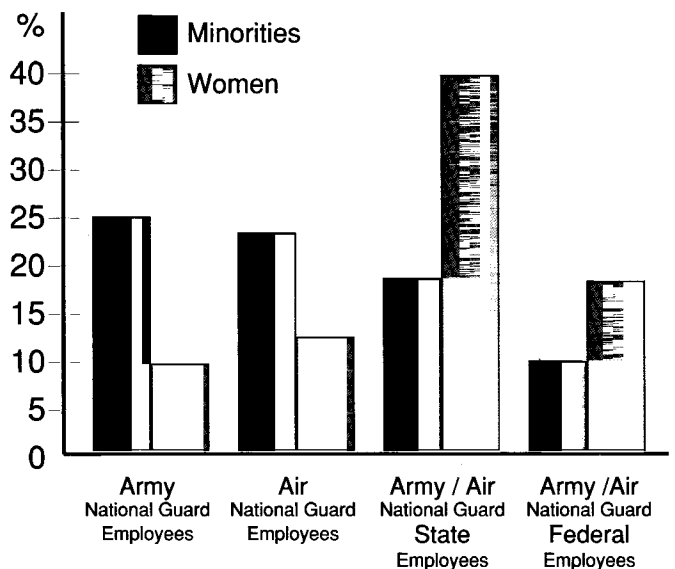
A Florida Guardsman

- Focused on combat readiness
- Trainable/Educated
- Well-equipped administratively and tactically
- Highly motivated
- Sensitive to the environment
- High standards and values
- Well led
- Mission oriented
- Team oriented
- Standard bearer
- Achiever through equal opportunity
- Representative of demographics
- Drug Free
- Integrity without question
- Cares for others
- Sensitive to employer
- Recognizes worth of self and others
- Has moral courage

The Department of Military Affairs has aggressively promoted equal opportunity education and diversity training throughout our workforce. Awareness is the best prevention against personnel problems and diversity, such as race and gender, is an attribute that brings infinite talent and ability to our organization.

Our demographics reflect our success in attracting diversity. We need everyone's participation to meet the challenges of the future.

Florida National Guard Demographics



Environmental Programs

Leadership and Stewardship

The environmental management of the Florida Army National Guard has been delegated to the Facility Management Office.

Additionally, an Environmental Quality Control Committee, chaired by the Assistant Adjutant General for Army, has been appointed by the Adjutant General to advise him on environmental priorities, policies, strategies, and programs.

The mission of the environmental program is to assure that the Florida Army National Guard maintains compliance with federal, state, local, and United States Army environmental regulations in support of the Guard's primary mission and implement the United States Army's policy to be a national leader in environmental and natural resource stewardship for present and future generations.

The primary responsibility of the Florida Army National Guard Environmental Office is to ensure compliance with the many environmental protocols which have been identified by the National Guard as the predominant environmental regulatory areas that can affect the Guard's operations. The Florida Army National Guard program parallels the Army's environmental initiative and can be subdivided into four categories: Compliance, Restoration, Prevention, and Conservation.

Compliance

The general goal of this category of environmental management is to ensure that all Florida Army National Guard sites attain and sustain compliance with the many environmental regulations that directly affect the Guard's diverse operations. This has been achieved this past year by the continued implementation of the Army's Environmental Compliance Assessment System (ECAS).



The first external ECAS survey was conducted in 1992. The resulting report gave the Florida Army National Guard a snapshot in time of their overall compliance. Based on that assessment a corrective action plan was implemented to address these findings. Since 1993, an aggressive effort has been made to implement the corrective action plan through environmental project work. In 1996, the environmental office took steps to prepare for the next ECAS survey which has been scheduled for 1997. This next ECAS will establish the compliance program foundation through the year 2000.

Other key areas of compliance include hazardous material/waste management and Clean Water Act compliance. In the area of hazardous material/waste management the Florida Army National Guard has aggressively moved forward with innovative initiatives that will make us a leader in this area of environmental compliance. After being cited at Camp Blanding for Resource Conservation and Recovery Act violations, the environmental office has revamped the approach to hazardous waste management. To demonstrate the Florida Army National Guard's aggressive approach to achieve compliance, Florida was chosen as one of only two states in the nation to be the site of the pilot fielding of the Hazardous Substance Material System. This totally integrated system will enable the Florida Army National Guard to manage and track its hazardous materials from the time it enters the logistic system, to utilization, as a waste, and its final disposal, a true "cradle to grave" management system.

In the area of Clean Water Act compliance, the Florida Army National Guard continues to install closed loop recycle system wash racks at its facilities. As part of the corrective action plan from the 1992 ECAS, the installation of these systems will ensure that the Florida Army National Guard achieves compliance for these facilities by utilizing the latest in recycle technology.

Restoration

The Florida Army National Guard realizes that there were many practices in the past that in the absence of the environmental laws of today contamination and environmental damage may have occurred that will have to be identified, assessed, and if necessary cleaned up. Camp Blanding is one of those sites that was controlled and utilized by the federal government (specifically by the War Department during World War II). The Defense Environmental Restoration Program, established in 1984, is the comprehensive Department of Defense program to identify and remediate past hazardous waste sites at its installations and formerly used properties. The Installation Restoration Program is the major element of the Defense Environmental Restoration Program and is the Department of Defense's program for meeting its responsibilities under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, the Superfund Amendments and Reauthorization Act of 1986, and Executive Order 12580.

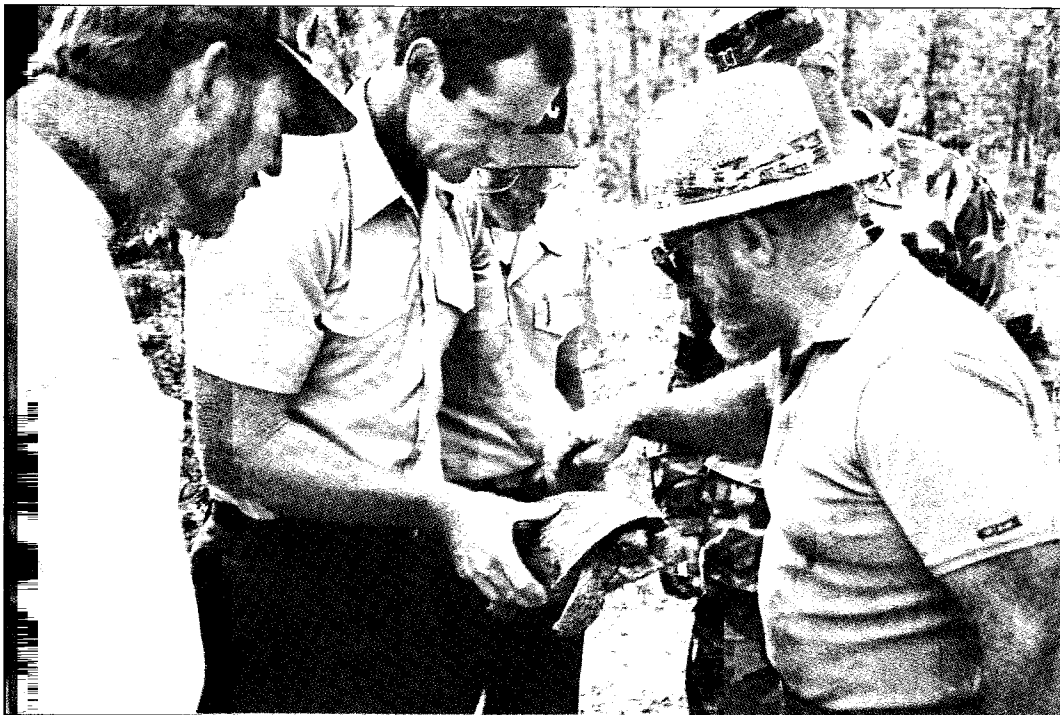
Currently, the Installation Restoration Program at Camp Blanding has included the completion of a Preliminary Assessment and Focused Site Inspection (both in 1994), and nearing the completion of a Community Relation Plan. The Guard continues to work closely with the United States Army Corps of Engineers to assess formerly used defense sites. All of these programs have been closely coordinated with the Florida Department of Environmental Protection Agency.



Prevention

Adopting the Army's prevention goal, the Florida Army National Guard is striving to integrate management approaches, procedures, and operation in all its mission areas to minimize all environmental contamination and pollution.

The implementation of the Hazardous Substance Material System will help the Guard achieve this goal by allowing the integrated tracking of the hazardous material used by the Florida Army National Guard. From this and in cooperation with the Army Material Command the Florida Army National Guard will seek environmentally friendly substitutes to the many hazardous substances currently in use. Additionally, an initiative that was started in 1995 to replace solvent parts' washers with hot water washers continues to be a priority of the Florida Army National Guard pollution prevention program.



Conservation

The Florida Army National Guard has partnered with the U.S. Fish and Wildlife Service and the University of Florida's Museum of Natural History to continue threatened and endangered species research at Camp Blanding. This effort will provide the Guard with valuable data necessary to better manage the threatened and endangered species, such as the red cockaded woodpecker, while integrating military training on the same lands.

As part of the Integrated Training Area Management program, seasonal technicians collected field data for the third year of the Land Condition Trend Analysis sub-program. The Land Condition Trend Analysis, through annual monitoring, provides management recommendations of natural resources as related to military training and operations.

Part of the Integrated Training Area Management support project is the preparation of the Integrated Natural Resource Management Plan. This plan will guide the Department of Military Affairs in the management of the resources at Camp Blanding. The Integrated Natural Resource Management Plan will be completed by September 1996.



Environmental Protocol Areas

Clean Air Act

Clean Water Act

Safe Drinking Water Act

Resource Conservation Recovery Act

Comprehensive Environmental Response,
Compensation, and Liability Act

Toxic Substances Control Act

Federal Insecticide, Fungicide, and
Rodenticide Act

National Historic Preservation Act

Endangered Species Act

National Environmental Policy Act

Asbestos, Radon, and Noise Abatement

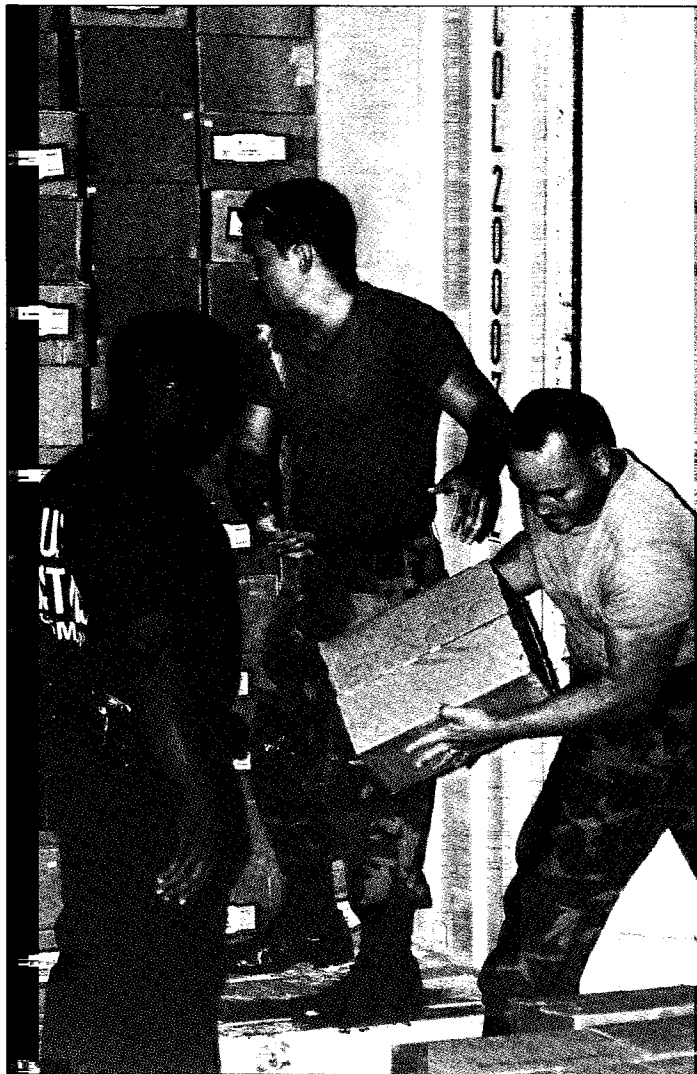
Pollution Prevention

Florida National Guard Counterdrug Program

During Fiscal Year 1996 the Florida National Guard Counterdrug Program has undergone many dynamic changes that include structural realignment and expansion of many of our missions. As the Counterdrug Program goes into Fiscal Year 1997 with a combined budget of over eight million dollars, we fully anticipate another productive year with improved support to our primary law enforcement customers.

All Florida Drug Related Programs Under One Umbrella

Recent restructuring of the Florida National Guard Counterdrug program brings all drug affiliated operations in the Florida National Guard under the auspices of the Counterdrug Coordinators office. Drug Interdiction, Substance Abuse (replaces Alcohol and Drug Testing) and Drug Demand Reduction are now the three major components of the Florida National Guard Counterdrug Program. This change streamlines our responsiveness to law enforcement and enhances the concept of counterdrug "one stop shopping."



Drug Interdiction

The Drug Interdiction office has been especially busy this year in its support of federal, state and local law enforcement agencies throughout the state with new initiatives and expanded missions.

Two new United States Customs support operations were executed at the ports of Tampa and Jacksonville and will continue into Fiscal Year 1997. Soldiers and Airmen on Additional Duty for Special Work at the ports support United States Customs inspectors in efforts to interdict drugs and contraband at these particular ports of entry.

The groundwork has been laid to initiate the North Florida Investigative Support Center in Jacksonville. North Florida Investigative Support Center operations will mirror those of the already firmly established South Florida Investigative Support Center. Guardsmen on duty with these operations conduct data base research, intelligence analysis, general investigative support, and logistical and accounting functions.

During this fiscal year an increase in requests from southeastern states for interstate support prompted the initiation of interstate agreements for mutual counterdrug support between Florida and 14 nearby states. When completed, these agreements will allow Florida Counterdrug to provide and receive unique counterdrug personnel and equipment support. The impact of these agreements will primarily effect C-26, Reconnaissance and Interdiction Detachment aviation, and counterdrug training operations. Florida National Guard Counterdrug was honored this year to host the Counterdrug Southeast Regional Conference in Key West and the Air Smuggling Investigators Association Conference in Orlando. Military and law enforcement representatives from across the nation attended both conferences, solidifying Florida's prominent role in the effort to combat drugs in the United States.

The Air National Guard played an important role in counterdrug efforts this year. Personnel and hardware upgrades were implemented on our C-26 counterdrug aircraft and mission requests for use of this invaluable tool increased markedly over last fiscal year. This year also saw the addition of two Airmen to our Special Reconnaissance unit, making that particular operation truly a "joint" endeavor.

Florida National Guard Counterdrug Program Asset Seizure Funds

Asset Seizure Funds received from the Drug Enforcement Administration exceeded one million dollars this fiscal year. To date over \$400,000 has been spent on a variety of equipment and counterdrug associated support services.

Florida National Guard Drug Demand Reduction

Supporting Communities Statewide

Since its inception in July 1992, the Florida National Guard Drug Demand Reduction Program has grown to one of the largest community support programs in the nation.

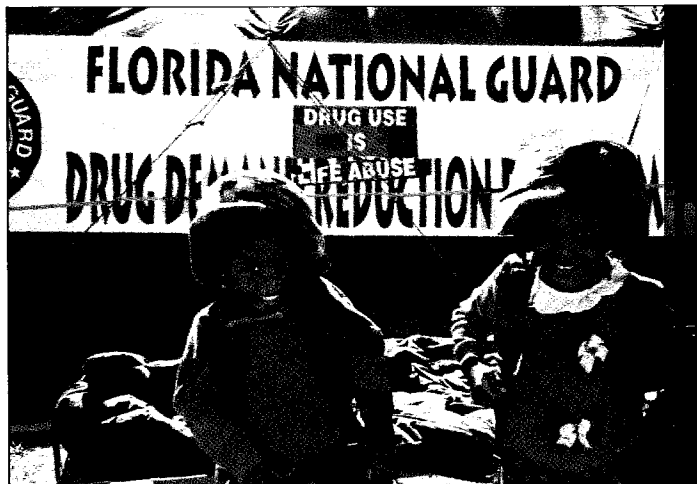
The mission of this community based program is to be a "force multiplier" in our effort to assist community leaders in their effort to reduce the abuse and illegal use of alcohol, tobacco and other drugs. The goal is to add value to all our grassroots communities throughout the state by focusing on drug abuse education, prevention, and or awareness .



The program received national recognition in "Soldiers" May 1996 issue and in the National Guard Bureau "On Guard" February 1996 publication. Numerous other local news articles also covered events that guardsmen participated in throughout the state to include coverage in the "Florida Guardsman."

Major initiatives include Community Coalition support, High School Drug Awareness Program, and a Summer Life Skills Drug Awareness Program. This year 130 high schools and approximately 23,000 youths participated in our program. The full-time recruiter force continues to do an outstanding job in the presentation of this five-hour intense program. There are 104 Junior Reserve Officer Training Corps programs participating that include Army, Air Force, and Marine Corps programs. Students continue to show overwhelming support of the program and recommend it for others. Interest has grown throughout the country and as a result nine states visited Florida in March with the intent of duplicating the program in their schools next year.

The summer "Life Skills" program is a six-week course that is sponsored by the Department of Labor and the Private Industry Council. The Paxen Group coordinates and develops this training curriculum. This year 11 armories participated allowing approximately 360 youths to gain this very valuable information. Additional support included a one-week presentation of our High School Drug Awareness Program to 600 students in 5 armories throughout Central Florida.



Support was also provided at the Junior Reserve Officer Training Corps Summer Camp that was conducted at Camp Blanding in June 1996 for approximately 1,600 cadets. It includes a four-hour block of new drug awareness information that included a group participation project. Surveys indicate that over 95 percent of the cadets voted the course outstanding.

Other projects include our "Youth on Guard" program that is a mentorship partnership with the Duval County State Attorneys Office. This is a long term program that provides guardsmen the opportunity to influence youths who have been incarcerated. A six-minute film was produced that describes many aspects of the Drug Demand Reduction Program. Highlighted is the vision of the Adjutant General for the program and the potential impact our initiative will have throughout our state. The continued success of the Drug Demand Reduction Program is a direct result of the support it has received from the entire chain of command throughout the Florida National Guard. Whether it's supporting community activities or being role models for youths, the Florida National Guard continues to provide grassroots support to win the fight against drugs.





*Brigadier General Richard G. Capps
Assistant Adjutant General for Army*

Florida Army National Guard

Florida Army National guardsmen are part of a long heritage of citizen-soldiers beginning with the first Florida Militia who helped guard the Spanish settlement of St. Augustine in September 1565.

Since then, Florida's Army has defended the peninsula and nation against the French, Indians, English and a host of others who have attacked the state. In more recent times, Florida's Army has served in the war with Spain, on the Mexican border, in two World Wars, and the Persian Gulf War. Individual guardsmen have also fought in the Philippines, the Korean Conflict and in the jungles of Southeast Asia.

Today's Florida Army maintains some of the world's most advanced military equipment and is prepared to deploy and fight anywhere around the world. The soldiers are also using their skills and time to help Floridians at home.

Thousands of Army Guardsmen are involved in an increasing number of community projects each day in Florida. Even more have worked in helping residents recover from natural disasters in recent years.



Florida Army National Guard Major Commands

164th Air Defense Artillery Brigade

Orlando, Florida

Brigadier General John C. Bridges

Major Subordinate Units, Locations

HHB 164 AD BD, Orlando

1-265 AD Bn, Daytona Beach

464 OD Det, Starke

2-265 AD Bn, Titusville

1-265 OR Co, Melbourne

3-265 AD Bn, Sarasota

364 OD Det, Avon Park

3-116 FA Bn, Plant City

3116 OD Det, Avon Park

Mission

The mission of the 164th Air Defense Artillery Brigade is to conduct air defense operations at the Echelon Above Corps theater level of responsibility. Currently assigned as the Echelon Above Corps Air Defense Artillery Brigade to United States Army Central Command, the 164th Air Defense Artillery Brigade conducts combat operations with elements of the United States Air Force, United States Navy, and the United States Marine Corps in a joint environment. The 164th Air Defense Artillery Brigade is one of three Echelon Above Corps Air Defense Artillery Brigades in the total force; the only Reserve Component Brigade missioned at that level.

Major Exercises and Deployments

Training Year 1996 provided some unique challenges and outstanding opportunities for the 164th Air Defense Artillery Brigade. The brigade

Florida Army National Guard Major Commands



participated in numerous Continental United States Joint Services Exercises as well as overseas deployment training in Korea.

Headquarters, 164th Air Defense Artillery Brigade began the training year by participating with the 8th Air Force and 117th Air Control Squadron in the 8th Air Force Joint Services Training Exercise at Barksdale Air Force Base, Louisiana. The brigade also participated in the Forces Command Joint Services Training Exercise 9601 with the 9th Air Force at Shaw Air Force Base, South Carolina.

The first annual training period for the brigade was deployment to Fort Stewart, Georgia and Marine Corps Air Station, Beaufort, South Carolina for a joint service exercise with the Marine Corps called "Hornets Nest." This exercise was scripted for Marine Corps, Air Force, Navy, Army National Guard, and Air National Guard participation. Approximately one half of the brigade staff used the second week of annual training for participation in the Training and Doctrine Command exercise "Prairie Warrior" scripted for the Army and Air Force utilizing senior military studies students at Fort Leavenworth, Kansas. The second one-half of the brigade staff participated in exercise "Roving Sands 96" at Fort Bliss, Texas, the largest Forces Command sponsored Air Defense exercise in the world. Simultaneously, elements of the brigade staff and subordinate battalion staffs participated with Army Central Command in the "Blue Flag" exercise at Hurlbert Field in Fort Walton Beach, Florida.

Additional personnel of the brigade headquarters deployed to Korea with the Theater Missile Defense Element Force Projection Operations Center of the United States Army Space Command for Operation "Ulchi Focus Lens" involving real world air defense in Korea. The brigade was further honored to be selected as the lead air defense brigade in the Forces Command sponsored Joint Services Training Exercise held in September 1996.

53rd Infantry Brigade (Separate)

Tampa, Florida
Brigadier General Frederic J. Raymond

Major Subordinate Units, Locations

HHC, 53 IN BD, Tampa
1-124 IN Bn, Miami
2-124 IN Bn, Orlando
3-124 IN Bn, Panama City
2-116 FA Bn, Lakeland
53 CS Bn, St. Petersburg
153 EN Co, Lake City
153 AR Trp, Ocala
53 SC Det, Tampa

Mission

The federal wartime mission of the 53rd Infantry Brigade (Separate) is to conduct combat operations as an Enhanced Readiness Brigade. Enhanced Readiness Brigades are essential Reserve Component combat structures designed to provide the strategic hedge against an adverse major regional conflict in a two major regional conflict scenario. They may be called upon to perform a variety of functions; reinforce, backfill, and/or augment Active Component formations. Additionally, provide rotational forces when protracted Active Component deployment to a major regional conflict requires relief of committed forces. "Enhanced" refers to increased resource and planning priorities applied by the US Army and the National Guard, coupled with an enhanced training strategy during pre-mobilization that ensure the ability of the Enhanced Readiness Brigades to be ready to begin deployment at the highest readiness standard, C-1, no later than 90 days after mobilization. Enhanced Readiness Brigades will normally operate as part of an Active Component division or corps. Enhanced Readiness Brigades will be associated with Active Component divisions or

corps for training. The peacetime training alignment between an Enhanced Readiness Brigade and an Active Component unit is not intended to dictate wartime employment. The 53rd Infantry Brigade (Separate) is aligned with the 82nd Airborne Division.

Major Exercises and Deployments

The brigade focused its efforts during Training Year 1995 on preparation for the Joint Readiness Training Center (JRTC) Rotation 95-08 at Ft. Polk, LA. Task Force 53rd leadership attended the JRTC Leaders Training Program. This training focused on planning and conducting combat operations to include coordinating battlefield operating systems, battle staff operations, and the tactical military decision making process. The Leaders Training Program provided critical leadership training that served the brigade well during its successful JRTC rotation. Task Force 53rd leaders also participated in a Fire Command Plus Command Post Exercise. The JRTC isolated the brigade in a combat environment against an aggressive Opposing Force for 13 intense days. JRTC tested the combat, combat support, and combat service support readiness during continuous operations. The JRTC scenario also supported the brigade's Military Support to Civil Authorities mission. The lessons learned from the JRTC rotation will assist the brigade for years to come. Short of real world combat, JRTC can be considered the ultimate combat readiness test.



The brigade participates in periodic planning sessions with civilian authorities for civil disturbances and disaster relief operations. The brigade focuses on the "Train the Trainer" program which uses junior leaders at all levels to train their own soldiers. This focus develops confidence and esprit de corps at all levels.

53rd Signal Brigade

Tallahassee, Florida
Brigadier General Spessard Boatright

Major Subordinate Units, Locations

HHC 53 SC BD, Tallahassee
146 SC Bn, Jacksonville
HHD 417 SC Bn, Pensacola
653 SC Co, Perry
144 TC Co, Marianna

Mission

The federal mission of the 53rd Signal Brigade is to command and control signal elements in the installation, operation, and maintenance of a tactical communication system in a theater area of operations to include interconnectivity of the system to the worldwide defense communications network, any host nation communications system, and standard civilian communications networks. The brigade's state mission is to provide support to local civilian authorities. Tasks to be accomplished are to protect life and property, as well as the preservation of peace, order, and public safety in times of emergency. This command is also capable of providing a robust communications system in conjunction with other services for command and control in the case of natural disaster.

Significant Training Events

During training year 1996 the 53d Signal Brigade headquarters participated in three major training events. They were: Breezing Palmettos 96 conducted in November 1995 at Orlando, Florida and July 1996 at Camp Blanding, Florida with real time data downlink from United States Air Force Airborne Warning and Control System Aircraft through Southeast Air Defense Sector, located at Tyndall Air Force Base, Panama City, Florida, to an Air Defense Artillery Brigade and its subordinate elements; Grecian Firebolt 96, a Joint Forces exercise involving "around the world" joint signal exercise with the 53d Signal Brigade responsible for the Southern Command portion of the exercise; and Task Force Eureka conducted from November 1995 until June 1996 in the Republic of Panama with elements staging further south as required to support Engineering and Medical Readiness Exercises. The 53rd Signal Brigade also participated in real world training events in Military Support to Civilian Authorities with state and local agencies as West Area Command during Hurricanes Opal and Erin. Tactical Signal systems were developed to support the resulting Logistical Base Operations as well as the "Tent City" required for Federal Emergency Management Authority workers. This proactive stance will continue to ensure quicker and better service to the citizens of Florida in an event of this nature.

83rd Troop Command

Jacksonville, Florida
Brigadier General Steven P. Solomon

Major Subordinate Units, Locations

3/20 SF Bn, Starke
153 FI Bn, St. Augustine
1153 FI Det, St. Augustine
2153 FI Det, St. Augustine
3153 FI Det, St. Augustine
HHD 927 CS Bn, Starke
708 CS Co, Quincy
631 CS Co, Crystal River
710 CS Co, Starke
853 QM Co, Starke
HHD/202 MD Gp, Jacksonville

131 MD HSP, Temple Terrace
2207 MD Det, Temple Terrace
A/161 MD Bn, St. Augustine
927 MD Co, Jacksonville
HSLD, Jacksonville
1035 MD Det, Tallahassee
1-111 AV Bn, Jacksonville
Det 1/HHC/1-132, Lakeland
C/1-132, Lakeland
11 AV Plt, Jacksonville
Det 1, Co H, 171 AV Bn, Lakeland

Mission

Detachment 1, 83d Troop Command, State Area Command is the most diverse Major Subordinate Command in the Florida Army National Guard, currently authorized 2,004 soldiers. The headquarters, located in Jacksonville, Florida provides command and control over designated units within Florida. The 83d Troop Command's mission is to provide command and control of peacetime units to assure all units within the Troop Command are trained, equipped, and prepared to deploy in support of federal and state missions. For military support to civil authorities, the headquarters is designated as the North Area Command responsible for planning and support to 17 north Florida counties.

Significant Activities

During this fiscal year Headquarters, 83d Troop Command has continued to improve our posture in Military Support to Civilian Authorities in preparation for civilian disasters. The 83rd Troop Command completed an internal Military Support to Civilian Authorities exercise and has continued to enhance relations with the 17 counties supported as the North Area Command. The headquarters is located at Naval Air Station Cecil Field which has enhanced our ability to support deployments/redeployments through the installation and airfield.

Headquarters, 927th Corps Support Battalion, located at Camp Blanding Training Site, provides command and control for over 500 logistics and maintenance soldiers. The battalion has successfully implemented a program to support the Director of Logistics in the reduction of backlogged maintenance of equipment. The battalion has set the standard in the establishment of logistic base in support of both federal and state missions.

The 153rd Finance Battalion and its three detachments have participated in major deployment exercises to Operation Bright Star in Egypt and cell deployments to Kuwait during this training year. The deployed cells provide funds disbursement, military pay, military travel authorizations, and other finance related functions.

The 131st Mobile Army Surgical Hospital (MASH) participated in Stand Down Tampa Bay, which is a program that provides health care to homeless veterans in the Tampa Bay - St. Petersburg area. Many veterans received much needed medical attention. The 131st MASH also participated in Positive Force 96 exercise which is a major mobilization and deployment exercise.



The 3rd Battalion 20th Special Forces Group (Airborne) deployed Outside Continental United States missions to Panama and Colombia. The equipment has moved via C-5 and C-141 aircraft from Cecil Field. Personnel deployed from Naval Air Station Cecil Field and Ft. Lauderdale via C-130 aircraft. The battalion has continued to be very active in support of counterdrug operations in support of law enforcement agencies.

The 1st Battalion, 111th Aviation Regiment conducted Outside Continental United States affiliation training with the Egyptian Air Force's AH-64 Wing based at Abu Hammad, Egypt and the United Arab Emirates AH-64 Apache unit during the Bright Star Exercise in Egypt. While training to support its wartime mission, the battalion was also supporting its states mission by playing a critical role in the aviation response to natural disasters occurring in the state of Florida.

50th Area Support Group

Miami, Florida
Colonel Dan H. Reynolds

Major Subordinate Units, Locations

HHC 50 ASG, Miami
260 MI Bn, Miami
HHC 50 CS Bn, North Miami
743 CS Co, Fort Lauderdale
325 CS Co, Lake Wales
705 MP Co, Cocoa
13 AG Band, North Miami
494 MD Det, Miami

Mission

Headquarters, 50th Area Support Group is a multifunctional logistical command in the Florida Army National Guard, located in Miami, Florida. We have both a state and a federal mission. For our federal mission, we provide command and control to 1,105 soldiers and designated units to assure that they are trained and equipped to mobilize and deploy on short notice to conduct war fighting missions in their assigned areas of responsibilities. During federal activation, this headquarters is responsible for combat service support to units assigned or passing through our assigned area of responsibility. We command and control physical security and rear area protection activities in assigned areas. Our state mission is to serve as the South Area Command to provide assistance as ordered by the governor to the six most southern counties in Florida. We also serve as Task Force Logistics, to deploy to other areas of Florida and other states as directed, to provide logistical support to other National Guard units and provide assistance to effected communities in disaster relief.

Significant Activities

This command has deployed personnel to the Republic of Korea to work with the 34th Support Group to gain greater technical and tactical proficiency in combat operations. The Headquarters 50th Area Support Group has undergone a Department of the Army reorganization and we have successfully retrained personnel in their new duty positions and raised our level of combat readiness. The 260th Military Intelligence Battalion has deployed personnel to Panama to support Southern Command with military intelligence requirements. The 743rd Maintenance Company and the 325th Maintenance Company have provided direct maintenance support to major commands within the Florida Army National Guard. The 13th Army Band has represented the Florida Army National Guard at many public events by performing musical missions.

Camp Blanding Training Site

Camp Blanding, Starke, Florida
Colonel Jerry L. Neff

Major Subordinate Units, Locations

ISU, Starke
221 OD Det, Starke
253 MD Det, Starke
653 EN Det, Starke
269 EN Co, Live Oak
269 EN Det, Live Oak

Mission

The primary mission of the Camp Blanding Training Site is to prepare to receive and support designated units for federal and state missions, and provide administrative services, training, and logistical support to state and federal agencies, both military and civilian. The post also has the mission of providing for year-round maintenance and operation of the site.



Mission tasking includes providing the Adjutant General with personnel and equipment as required for operation of the military reservation; maintaining the facilities of the installation in accordance with current regulation or as otherwise required; maintaining equipment in support of the post; providing communication support for cantonment area, range operations, and tenant units; furnishing security, fire protection, supply, transportation, housing, and construction for assigned and tenant units; maintaining facilities and providing services necessary for religious, health, education, welfare, and entertainment activities; assisting the Adjutant General in the logistical support of units engaged in providing military support to civil authorities; performing administrative, intelligence, operational, financial management, and logistical functions necessary to operate the camp complex and support assigned and tenant units.

Utilization

The Camp Blanding Military Reservation is noted for its outstanding ranges, training facilities, and dedicated support capability. Training support and facilities are provided to varying size units from squad/section to and including a separate infantry brigade, an artillery brigade, an attack helicopter battalion, and special operations forces from one team to several companies or a battalion. These organizations conduct various individual and crew-served weapons qualifications and field training exercises up to brigade level, live fire exercises up to brigade level, and combined arms live fire exercises incorporating small arms, crew served weapons, artillery, mortars, and aerial delivery weapons systems. Additionally,

command post exercises; land navigation; maneuver; special operations training, including Airborne (parachute) operations; and amphibious operations are supported. The reservation has 35 surveyed artillery firing positions with 3 earthen constructed observation points. The firing positions are adequate for 105mm and 155mm artillery. The installation has one rotary wing Harmonization Range and an Aerial Gunnery Range at Pinner Range. Pinner Range accommodates door gunnery and is equipped with an observation tower. There are two Forward Area Refueling Rearing Points. The aerial gunnery impact area will also accommodate fires from all weapons systems associated with the AC-130 Gunship and most weapon systems associated with fixed wing aircraft using inert warheads. Thirty-seven tactical mortar firing points capable of firing 81mm, 60mm, 107mm, and 120mm mortars are available for training.

Camp Blanding has become a popular facility for training in urban conditions for both military and law enforcement personnel. Training facilities include the Urban Defense Building, Sewer Trainer, Military Operations in Urban Terrain live fire course, and the newly constructed Collective Training Facility. This training facility is a 16-building mini-city located near the Weinberg Drop Zone.

Camp Blanding currently has a 7,500 square foot Battle Simulation Center that is capable of supporting almost every computer simulation package currently in the Army and the Air Force inventory. First Battle, Army Training Battle Simulation System, Exercise Janus and the Brigade Command Battle Staff Training Program can be supported in this facility. Additionally, a complete set of Fort Polk, Joint Readiness Training Center terrain boards are available for use in the simulation center to support Fire Command Plus and Apache Plus exercises.

A new Engagement Skills Trainer which allows soldiers to train on a variety of weapons systems on an indoor range without using live ammunition is also available. The trainer projects video images on a screen and soldiers "fire" at the screen. A hit is marked by a red cross and a miss is marked by a white cross. The system allows soldiers to train in any weather and is much more cost efficient than using conventional ranges. A Weaponeer and Multiple Integrated Laser Engagement System equipment are also available for unit training purposes through the installation Training and Audiovisual Support Center section.

State Area Command

St. Augustine, Florida
Major Joseph Oliver, Jr., Commandant

Major Subordinate Units, Location

120 AG Co, St. Augustine
107 PA Det, St. Augustine
RTS-M, Starke
Det 8, OSA, St. Augustine



Mission

To provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency. The state mission of the State Area Command is to provide command and control of units in support of military support to civilian authorities in the protection of life and property and the preservation of peace, order and public safety under the competent orders of state authorities.
Florida Air National Guard



*Brigadier General Douglas Burnett
Assistant Adjutant General for Air*



Florida Air National Guard

The Florida Air National Guard consists of diverse organizations made up of highly skilled personnel in specialized units from the panhandle to South Florida.

Because of the Guard's unique role, many Air Guard units are tasked with key national defense missions while also having the capability to put their military training to work at home in times of natural disaster. Florida Air Guardsmen deploy around the world and also serve at home, sometimes in their very own communities.

The Florida Air National Guard flies and maintains the F-15 Eagle and performs the United States air defense alert mission. A major role for the Florida Air National Guard is operation of the Southeast Air Defense Sector at Tyndall Air Force Base with the responsibility for monitoring air traffic in the world's busiest air corridor.

Florida Air Guardsmen are also continuing a tradition of giving back to their communities through a variety of community service projects.

Florida Air National Guard Major Commands

125th Fighter Wing

Jacksonville, Florida
Colonel Charles V. Ickes, II, Commander

Major Subordinate Unit, Location

125 th Fighter Wing, Detachment 1, Homestead

Provides air defense for the eastern seaboard of the United States from Charleston, South Carolina to the panhandle of Florida. The Wing maintains two armed F-15 fighters on continuous 24 hour alert status at Homestead Air Reserve Station, Florida, ready to intercept, identify, escort, and if necessary, destroy unknown aircraft that penetrate the United

States' sovereign air space. The majority of the Wing's facilities and aircraft are located at Jacksonville International Airport in the northeast quadrant of the state. The wing consists of eleven subordinate units, as well as the Medical Squadron and the Alert Detachment, reporting to the Wing Commander.

1995 was a very busy year with the 125th Civil Engineering Squadron responding to Hurricane Opal, the Medical Squadron successfully passing a major Health Services Inspection, the Logistics and Operations Groups converting from F-16A/B Falcon to F-15A/B Eagle, and the alert detachment relocating from Key West Naval Air Station to Homestead Air Reserve Station. The Wing also supplied mission capable F-16 Falcons to the USAF F-15 school house to serve as adversary aircraft, expediting F-15 training for our pilots and saving millions of taxpayer's dollars.

The Logistics Group, commanded by Lieutenant Colonel Forest Clarke, is responsible for supporting training and the North American Air Defense operations at Homestead Air Reserve Station, Florida. It also maintains a C-26 Operational Support Aircraft utilized counter drug missions and airlift taskings.

The Operations Group, commanded by Lieutenant Colonel Charles M. Campbell, performs the North American Air Defense mission and ensures the combat readiness of 29 pilots for both strategic and tactical threats.

The Support Group, commanded by Lieutenant Colonel Ronald D. Brooks, includes the 125 Civil Engineering Squadron, 125 Security Police Squadron, 125 Mission Support Flight, 125 Services Flight, and the 125 Communications Flight. It provides forces capable of short notice deployments, dependent and retiree support and maintains positive community relations. It also became the first Air National Guard Group to deploy in strength when it convoyed to Avon Park Bombing Range, Florida in April 1996. In this bare base environment, it successfully established a tent city encampment complete with electricity, potable water, and shower facilities. The Support Group directed and controlled security, information systems,

Florida Air National Guard Major Commands

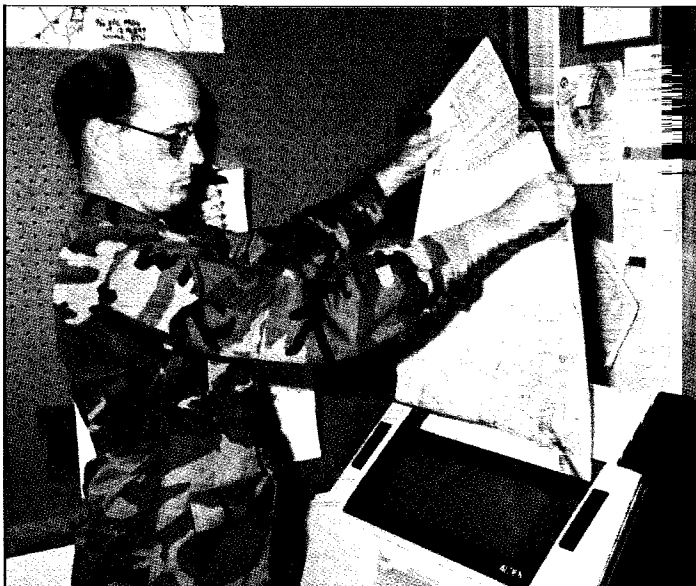


personnel, education services, recruiting, base services, civil engineering, and disaster preparedness functions in support of wing assigned and attached organizations.

Southeast Air Defense Sector

Tyndall Air Force Base, Panama City, Florida
Colonel Craig R. McKinley, commander

Provides detection and air defense for the entire southeastern United States. Protecting over 3,000 miles of coastline from North Carolina to Texas, the Southeast Air Defense Sector (SEADS) is one of the three continental North American Aerospace Defense Command sectors. It is the largest Active Guard/Reserve unit in the Florida Air National Guard authorized with 195 Active Guard/Reserve positions.



The Southeast Sector Air Operations Center (SE SAOC) is the heart of air defense operations. It is a part of the Joint Surveillance System that combines military and Federal Aviation Administration (FAA) radar facilities. This system uses the latest advances in computerized airspace control, digitized radar inputs from 13 ground radar sites and four tethered aerostat radar balloons, to detect over 2,200 unknown aircraft every day.

All aircraft entering sovereign United States airspace or the Air Defense Identification Zone must be identified. This process involves electronic interrogation and coordination with the FAA and other government agencies. Aircraft not identifiable by these means are designated as "unknowns", and four alert sites in the southeast United States are strategically located to provide rapid interception, and visual identification of these unknown aircraft. The sector's peacetime mission includes detecting and monitoring suspected drug smuggling aircraft in coordination with U.S. Customs Service and state and federal law enforcement agencies. In FY 96, the sector detected 401 suspect aircraft entering the Air Defense Identification Zone and scrambled alert fighter aircraft 114 times for positive identification.

202nd Red Horse Squadron

Camp Blanding, Starke, Florida
Lieutenant Colonel Jere Cook

The 202nd Red Horse (RHS) is a highly mobile, rapidly deployable civil engineering response force that is self-sufficient for limited periods of time. The unit performs heavy damage repair for recovery of critical Air Force facilities and utility systems following enemy attack or natural disaster.



To achieve its mission, the 202nd Red Horse Squadron trains teams for proficiency in a number of special capability areas. These teams have been deployed to Europe, Canada, Israel, Greece, Central America, Caribbean, and to select locations in the United States. These specialties include Airfield lighting, Asphalt Paving, Communications, Concrete Mobile, Disaster Preparedness, Mobile Facilities Erection, K-Span Construction, Aircraft Arresting System, Water Well Drilling, and an Active Demolition Team.

The 202nd RHS is actively involved in Hurricane Relief, Construction Projects for United States Air Force and Army National Guard Units, training for other Air National Guard and Air Force units, and Community Service.

Significant Training Events

All 202nd RHS Vehicle Maintenance Section personnel participated in formal schoolhouse class training at the General Motors Training Center, Jacksonville, Florida from 5 - 31 July 95. Unit members received the latest technical training available for General Motors type vehicles. They studied theory of operation, component disassembly/assembly and practical hands-on troubleshooting. This approach to providing quality Air Force Specialty training is a win-win situation for the Air National Guard and employers alike.

Unit members deployed to Patrick Air Force Base, Florida to support structural repair projects for the 114th Communications Squadron. Unit members were tasked with removal of a 30' x 20' wood floor and replacement of a concrete floor. Unit members also poured a 20' x 20' slab for a picnic area, installed 4 ballards and one interior door. This deployment provided excellent hands on training for unit members.

Between 7 October and 21 October 1995, unit members deployed to Port-au-Prince, Haiti, in support of Operation Uphold Democracy "Fairwinds". Unit members assisted the 820th RED HORSE Squadron in repairing the 8000 square foot trauma room roof and construction of a covered walkway at University Hospital. Another project consisted of constructing a covered eating pavilion for a local school house.

Unit members deployed to Haines City, Florida in September 1995 to construct a K-Span building for the Florida Army National Guard's Combined Satellite Maintenance Section #3. Unit members poured over 200 cubic yards of concrete and completed the entire K-Span structure within the two-week time frame.

290th Joint Combat Communications Support Squadron

MacDill Air Force Base, Tampa, Florida
Lieutenant Colonel Paul Paquette, Commander

Supported Hurricane Opal Relief Mission in the Florida panhandle; the Emergency Operations Center Joint Communications Planning Cell for Hurricane Bertha; Unified Endeavor 96 at Suffolk, Virginia; Cobb Ring 96, supporting worldwide HF radio training; Joint Airborne Communications Center/Command Post missions in support of the 82nd Airborne Division and XVIII Airborne Corps at Ft. Bragg, North Carolina; CJTFEX 96-02 Purple Star at Camp Blanding in support of SOCACOM; Internal Look 96 in support of USCENTCOM at Camp Blanding; Breezing Palmettos in support of the 53rd Signal Brigade, Florida Army National Guard, at Camp Blanding; JWID in support of USCENTCOM at MacDill; MSIT-5 in support of USCENTCOM at MacDill; Indigo Desert in support of USCENTCOM; Bright Star 96 in support of USCENTCOM; Golden Spear 96 in support of USSOCOM at MacDill.

114 Combat Communications Squadron

Patrick Air Force Base, Titusville, Florida
Major Michele Agee, Commander

The 114th Combat Communications Squadron provided tactical communications support in several exercises and real-world contingencies this year. In October 1995, twenty-one squadron personnel deployed to Cairo, Egypt in support of Bright Star 95. In January 1996, six personnel were deployed to Split, Croatia for 45 days in support of Operation Joint Endeavor. In May, twenty-nine personnel were deployed to exercise Roving Sands 96 in New Mexico.

159th Weather Flight

Camp Blanding, Starke, Florida
Captain Perry L. Dunlap, Commander

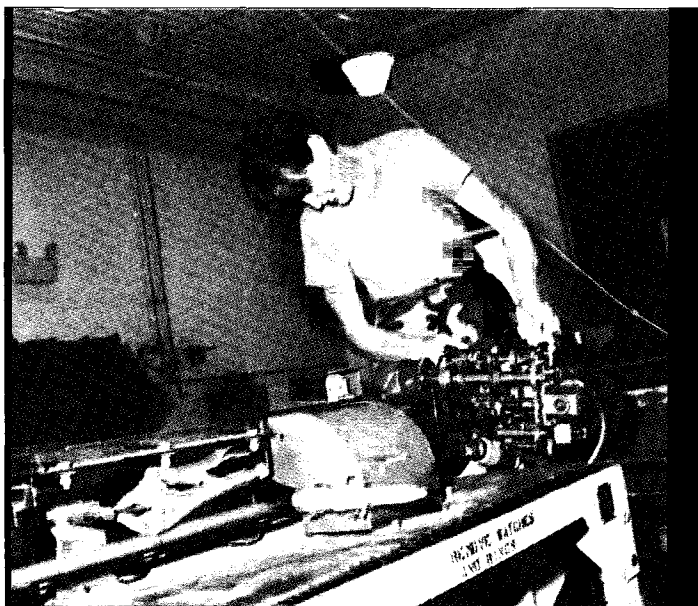
Meets Air Force and Army wartime tactical and peacetime meteorological requirements. Provides climatological, observation, and forecast information to theater Army brigades or other higher headquarters conducting operations within Florida or deployed world-wide. Also supports needs of the Weather Readiness Training Center.



Weather Readiness Training Center

Camp Blanding, Starke, Florida
Major Susan Lindsey, Commandant

Provides basic and intermediate training to weather flight personnel from 33 Air National Guard Weather Flights and active duty personnel. Curriculum consists of hands-on training, individual field skills, wartime survival, weather tactical communications, and technical skills enhancement.



A "Five Star" Corporation



Five Star Corporation

If the Florida National Guard was a corporation, we'd be a 5-star corporation. The Florida Guard brings in more than \$162 million dollars in federal funds into the state of Florida. Multiplied by a generally accepted "economic roll-over" factor of 2.79, that means the Florida National contributes more than \$363 million dollars to the state's economy.

State Appropriated Funds

Disbursements of General Revenue Funds are based on appropriations made by the Florida State Legislature.

Armory Board Trust Fund

This fund is a revolving fund appropriated by the state and funded 100 percent from the Federal Government. This Trust Fund supports Federal/State Contracts for the Army and Air Guard for salaries and operation and maintenance of designated facilities throughout the State of Florida. This fund also contains revenue generated through the Florida National Guard's participation in the Federal Drug Asset Seizure Program. These dollars are spent on both drug interdiction and demand reduction throughout the state.

Camp Blanding Management Trust

This fund consists of revenues realized at Camp Blanding, principally from the sale of timber products and royalties received from the mining operation and, by law, is expended exclusively for the operation and maintenance of Camp Blanding.

Training Site Agreement

These funds provide for operation and maintenance expenses of a majority of facilities located on the Camp Blanding Training Site. These funds are supported totally by the federal government.

Community Funds

Florida Statute 250.40(6) provides that counties and municipalities may provide financial or material support to the National Guard.

Service Cooperative Agreements

The federal government and Armory Board have cost-sharing contracts for the maintenance and operation of the Florida National Guard. The Army Service Operation and Maintenance Agreement, which supports the St. Francis Barracks Annex, portions of Camp Blanding, the Army Aviation Maintenance Shop and 18 Organizational Maintenance Shops, Satellite

Combined Support Maintenance Shops, Brigade Material Management Centers, and Division Logistic Systems, provides for a federal share of 75 percent and a state share of 25 percent. The Multi-Jurisdictional Counterdrug Training Program Agreement between the Department of Military Affairs and St. Petersburg Community College is 100 percent federally funded. This agreement provides training for law enforcement agencies throughout the State of Florida. The 125th Fighter Wing Air Operation and Maintenance Agreement, which supports the Air National Guard Base at Jacksonville, provides for a federal share of 75 percent and a state share of 25 percent. The 125th Fighter Wing Air National Guard Security Agreement, annual training and weekend training activities for both the Florida Air and Army National Guard are 100 percent federally funded. The 202nd Civil Engineer Squadron Air Operation and Maintenance Agreement provides for a federal share of 75 percent and a state share of 25 percent which supports the operation and maintenance of the Air National Guard facilities located at Camp Blanding. The Air National Guard Agreement with MacDill Air Force Base and Patrick Air Force Base (two separate agreements) provides for a federal share of 75 percent and a state share of 25 percent of operations and maintenance expense.

Federal Appropriated Funds

The United States Property and Fiscal Office for Florida is principally responsible for accountability of federal funds and property and for service support to both the Army and Air National Guard. The United States Property & Fiscal Office is comprised of several functional areas consisting of Purchasing & Contracting, Internal Review and Audit Compliance, Data Processing, and Financial Management. As the representative of the Chief, National Guard Bureau, the United States Property and Fiscal Officer manages financial and logistical resources to meet the federal mission requirements of the Florida National Guard. These resources also include funding of all pay and allowances of National Guard members, purchase, acquisition, and maintenance of authorized property and equipment.

Federal Purchasing and Contracting Division

The Purchasing and Contracting Division of the United States Property and Fiscal Office has responsibility for all federal procurements of supplies and services not available through normal logistical channels. Additionally, construction contracting, primarily for the Air National Guard, is conducted by the Purchasing and Contracting Division. Total expenditures for both functions in Fiscal Year 1996 is expected to exceed \$6,000,000. Another primary function of the Purchasing and Contracting Division is the management of all cooperative agreements used by both the Army and Air National Guard. The amount of support for Fiscal Year 1996 will be in excess of \$7,000,000 and will include such diverse support as Training Site operations, logistical facilities support, Army National Guard minor construction, security systems, communications, guard services, firefighter services, environmental projects and services, and operations and maintenance costs for both the

Army and Air National Guard. This funding also includes Starbase, a program for "at risk youths", the Multi-jurisdictional Task Force Training program for law enforcement and government officials, and the recently completed Spaceport Florida project at Camp Blanding Training Site, for maintenance and operational costs. The cooperative agreements throughout the state provide federally funded state employees to assist with the workload of the Florida National Guard. Additionally, the Purchasing and Contracting Division is currently implementing a federal program for statewide usage of federal credit cards to be more responsive to the needs of using units and organizations. Over 300 personnel have been trained throughout the state to date, with the program anticipated to result in major savings in work effort, speedier payment to vendors, and faster receipt of supplies, minimizing loss of valuable training and maintenance time.

Facility Management Office

Construction of new facilities, as well as expansion and renovation of existing facilities, is generally programmed at least five years in advance in both the State Capital Improvement Program and the Federal Army/Air National Guard Military Construction Programs. In most projects, federal funds are available to support a portion of, if not the total construction cost. Generally, armory construction is accomplished through cooperative funding, with the federal government paying approximately 65 to 75 percent of the total cost. Cost for construction of all Florida Air National Guard facilities, as well as training and logistical support facilities for the Florida Army National Guard is funded 100 percent by the federal government. In only a few facilities, such as the St. Francis Barracks in St. Augustine, is the state required to support the full cost of a construction project.

Even though most projects are constructed with some federal money, all facilities of the National Guard are considered to be state owned. When constructed with federal funds on state owned or leased land, a 25-year Federal/State Agreement is executed. Upon completion of this term, the facility becomes property of the State of Florida. Over the last eight years, the federal government has spent over \$4,500,000 on Florida National Guard construction projects.

At any given time, this department is actively administering (under contract) approximately 30 different construction projects in various stages of design and construction. The present 5-year construction program for the Florida National Guard (Army and Air) totals \$42,649,234. Approximately \$15,357,200 will be requested from the State of Florida. The remaining \$27,292,034 will be provided by the federal government.

Base closures and downsizing of the Florida Army National Guard have curtailed the need for utilizing leased temporary facilities to house troops and equipment. The Florida Army National Guard is currently in the process of obtaining property at facilities through the Base Closure Act at the following locations - Homestead Air Force Base, Homestead; Avon Park Air Force Base Range, Avon Park; Naval Training Center, Orlando; MacDill Air Force Base, Tampa; and Cecil Field Naval Air Station, Jacksonville. Temporary facilities are leased for the Florida Army National Guard by the Army Corps of Engineers and Department of Management Services, State of Florida, who

are responsible for negotiating the terms and conditions of the lease. Site acquisition and program funding for permanent facilities are currently in progress. Leasing costs for Fiscal Year 1996 are \$706,030.00. Anticipated leasing costs for Fiscal Year 1997 are expected to be \$680,809.00.

In order to accomplish both federal and state missions of the Florida National Guard, the Department of Military Affairs maintains over 900 buildings situated on 73,556 acres of land at 78 locations throughout the state.

Type Facility	Acreage	Number Of Buildings
<u>Florida Army National Guard</u>		
St. Francis Barracks (State Headquarters)	15	22
National Guard Armories (56 Locations Statewide)	413	180
Licensed Armories & Recruiting & Retention (10 Storefront Locations)	17	11
Camp Blanding Training Site (CBTS)	72,000	543*
Avon Park Training Site	56	10*
Licensed Training Sites and Ranges	614	38
Combined Support Maintenance Shop (at CBTS)		9
Organizational Maintenance Shops (Sixteen Collocated w/Armories)		43
Organizational Maintenance Shops (Two Not Collocated w/Armories)	11	7
Army Aviation Support Facilities (Two Locations)	76	6*
(*Reduction in facilities classified "Building" resulting from revisions in AR 415-28.)		
<u>Florida Air National Guard</u>		
Air National Guard Base	332	30
MacDill Air Force Base	16	2
Homestead Air Force Base	5	7
Patrick Air Force Base	1	1
	<hr/>	<hr/>
	73,556	909

Three Year Funding Comparison

Department of Military Affairs Fiscal Data - State Funds

	Disbursement of Funds Fiscal Year 94-95	Disbursement of Funds Fiscal Year 95-96	Approved Budget Fiscal Year 96-97
GENERAL REVENUE APPROPRIATIONS			
Sal, Ret & Social Security Matching	\$ 3,644,369	\$ 3,806,805	\$ 4,191,402
Other Personal Services	200,000	65,439	110,000
Expenses	3,466,058	3,576,976	3,967,128
Operating Capital Outlay	155,000	40,503	177,291
Data Processing Service	0	10,446	10,446
Replacement Vehicles	0	26,000	26,000
TOTAL GENERAL REVENUE	\$ 7,465,427	\$ 7,526,169	\$ 8,482,267
CAMP BLANDING MANAGEMENT TRUST FUND			
Sal, Ret & Social Security Matching	\$ 2,495,609	\$ 528,493	\$ 703,317
Other Personal Services	81,295	42,334	70,800
Expenses	888,339	476,521	621,432
Operating Capital Outlay	0	211,597	0
Replacement Vehicles	0	0	61,500
TOTAL CAMP BLANDING MGT TRUST	\$ 3,465,243	\$ 1,258,945	\$ 1,457,049
ARMORY BOARD TRUST FUND			
Sal, Ret & Security Matching	\$ 1,327,241	\$ 2,901,684	\$ 3,300,840
Other Personal Services	0	594,758	335,000
Expenses	157,298	9,958,411	3,488,968
Operating Capital Outlay	0	390,591	50,000
TOTAL ARMORY BOARD TRUST FUND	\$ 1,484,539	\$ 13,845,444	\$ 7,174,808
EMERGENCY MILITARY OPERATIONS			
State Active Duty			
TOTAL OPERATIONS	\$ 12,997,347	\$ 5,532,960	\$ 0
CAPITAL IMPROVEMENT PROGRAM	\$ 400,000	\$ 738,296	\$ 0
TOTAL GENL & SPECIAL REVENUE FUNDS	\$ 25,812,556	\$ 28,901,814	\$ 17,114,124

Disbursements of funds includes Certified Forward expenditures.



1996 Economic Impact Report Florida Army and Air National Guard

(Dollar totals in thousands [K])

City	County	Guardsmen	State Employees	Federal Employees	State Expenses	Federal Expenses	Economic Impact
Apalachicola	Franklin	3		2	\$24.6K	\$28.8K	\$53.4K
Arcadia	De Soto	107		6	\$32.1K	\$1,029.2K	\$1,061.3K
Avon Park	Highlands	80	1	24	\$28.8K	\$769.5K	\$798.3K
Bartow	Polk	57		4	\$23.1K	\$548.2K	\$571.3K
Belle Glade	Palm Beach			1	\$23.3K		\$23.3K
Bonifay	Holmes	66		9	\$20.0K	\$634.8K	\$654.8K
Bradenton	Manatee	98		4	\$16.5K	\$942.6K	\$959.1K
Brooksville	Hernando	27		2	\$36.1K	\$259.7K	\$295.8K
Chipley	Washington	91		10	\$24.9K	\$875.3K	\$900.2K
Clearwater	Pinellas	147		4	\$34.3K	\$1,413.9K	\$1,448.2K
Cocoa	Brevard	119		10	\$31.7K	\$1,144.6K	\$1,176.3K
Crestview	Okaloosa	119			\$30.7K	\$1,144.6K	\$1,175.3K
Crystal River	Citrus	3		15	\$56.5K	\$28.8K	\$85.3K
Dade City	Pasco	63		2	\$22.3K	\$605.9K	\$628.2K
Daytona Beach	Volusia	208		15	\$56.5K	\$2,000.7K	\$2,057.2K
Defuniak Spgs.	Walton	103		4	\$18.5K	\$990.7K	\$1,009.2K
Deland	Volusia	85		4	\$43.6K	\$817.6K	\$861.2K
Eustis	Lake	80		3	\$23.8K	\$769.5K	\$793.3K
Fort Lauderdale	Broward	285		17	\$137.0K	\$2,712.5K	\$2,849.5K
Fort Myers	Lee	112		4	\$40.7K	\$1,077.3K	\$1,118.0K
Fort Pierce	St. Lucie	113		13	\$30.1K	\$1,086.9K	\$1,117.0K
Haines City	Polk	80		28	\$26.6K	\$769.5K	\$796.1K
Hollywood	Broward	120		3	\$22.7K	\$1,154.2K	\$1,176.9K
Homestead	Dade			3	\$33.9K		\$33.9
Jacksonville	Duval	1,136	42	422	\$1,984.0K	\$10,927.1K	\$12,911.1K
Lakeland	Polk	249		40	\$59.4K	\$2,395.1K	\$2,454.5K
Lake City	Columbia	191		14	\$29.5K	\$1,837.2K	\$1,866.7K
Lake Wales	Polk	194		6	\$25.9K	\$1,866.0K	\$1,891.9K
Leesburg	Lake	122		11	\$15.9K	\$1,173.5K	\$1,189.4K
Live Oak	Suwanee	206		6	\$22.7K	\$1,981.5K	\$2,004.2K
Marianna	Jackson	180		4	\$28.1K	\$1,731.4K	\$1,759.5K

City	County	Guardsmen	State Employees	Federal Employees	State Expenses	Federal Expenses	Economic Impact
Melbourne	Brevard	134			\$23.1K	\$1,288.9K	\$1,312.0K
Miami	Dade	791		65	\$197.4K	\$6,454.3K	\$6,651.7K
Monticello	Jefferson				\$5.2K		\$5.2K
North Miami	Dade	93		9	\$63.2K	\$894.5K	\$957.7K
Ocala	Marion	164		8	\$60.7K	\$1,577.5K	\$1,638.2K
Orlando	Orange	486		31	\$48.0K	\$4,674.8K	\$4,722.8K
Palatka	Putnam	100		4	\$27.0K	\$961.9K	\$988.9K
Palmetto	Manatee	80		4	\$44.7K	\$769.5K	\$814.2K
Panama City	Bay	214		208	\$45.0K	\$2,058.4K	\$2,103.4K
Pensacola	Escambia	185		15	\$28.9K	\$1,779.5K	\$1,808.4K
Plant City	Hillsborough	178		25	\$58.4K	\$1,712.1K	\$1,770.5K
Quincy	Gadsden	163		4	\$48.3K	\$1,567.8K	\$1,616.1K
Sanford	Seminole	123		4	\$56.9K	\$1,183.1K	\$1,240.0K
Sarasota	Sarasota	114		22	\$76.5K	\$1,096.5K	\$1,173.0K
St. Augustine	St. Johns	636	110	221	\$8,873.5K	\$5,482.8K	\$14,356.3K
St. Petersburg	Pinellas	192		31	\$55.0K	\$1,404.4K	\$1,459.4K
Starke	Clay	795	91	260	\$4,382.6K	\$8,724.4K	\$13,107.0K
Tallahassee	Leon	261	2	21	\$121.4K	\$2,895.3K	\$3,016.7K
Tampa	Hillsborough	623	2	69	\$182.9K	\$7,175.7K	\$7,358.6K
Temple Terrace	Hillsborough	150		7	\$3.1K	\$1,442.8K	\$1,445.9K
Titusville	Brevard	257		53	\$68.5K	\$2,472.0K	\$2,540.5K
Wauchula	Hardee	46		3	\$161.1K	\$442.4K	\$603.5K
West Palm Bch.	Palm Beach	224		31	\$17.3K	\$2,154.6K	\$2,171.9K
Winter Haven	Polk	65		4	\$37.6K	\$625.2K	\$662.8K
Totals		10,367	48	2,040	\$17,690.1K	\$101,555.0K	\$119,245.1K

Notes:

1. Figures included in this year's Economic Impact Report span both federal (1 October 95 through 30 September 1996) and state (1 July 95 through 30 June 96) fiscal years.
2. Figures have been rounded to dollar totals which are depicted in thousands.
3. The dollars amounts shown for federal expenses include maintenance, repairs, utilities, local purchases and payrolls for National Guard units, directorates and other Florida National Guard activities in the stated cities. State figures also reflect aggregate totals in the cities shown. These aggregate totals encompass all units and FNG elements in a given location.
4. Some figures in this chart do not reflect final year-end budget totals.
5. Locations where money was allocated, but no employees listed reflects maintenance of FNG-owned property.
6. Totals reflect estimated dollars utilized within the stated geographic location.

For further information or to obtain copies of this report, contact the State of Florida Department of Military Affairs, Public Affairs Office by calling (904)823-0166. This report is an official publication of the Department of Military Affairs, State of Florida.



Expenditures - Federal Funds - Fiscal Year 1996

Florida Army National Guard

Annual Training Pay & Allowances	\$ 13,072,400
Inactive Duty Training	23,906,005
Civilian Technicians	25,122,200
Active Guard/Reserve (AGR Support)	24,555,406
Bonus Payments	1,869,978
Student Loans	82,846
Army Advisor Staff	35,000
Subsistence IDT & AT	1,497,000
Uniforms & Accessories	1,611,700
Service Schools	4,103,700
Special Training	2,688,100
Travel Military & Civilian	1,401,800
Special Operations Forces	189,000
Drug Interdiction - Reduction - Prevention Pay & Allow	5,032,000
Drug Interdiction - Reduction - Prevention Sup & Svcs	2,209,900
Installation Training Site Support	6,190,800
Unit Equipment	2,786,700
Repair Parts	7,536,000
Fuel & Pol	1,072,000
Misc Supplies/Services	1,079,900
Incapacitation & Medical Care	1,350,200
Environmental Compliance Activities	1,089,300
GSA Vehicle Leasing	949,900
Army Communities of Excellence Award	25,000
Family Support Programs	32,700

<u>Total Florida Army National Guard</u>	\$129,489,535
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Florida Air National Guard

Civilian Pay	\$ 13,255,600
Travel	567,600
Supplies/Equipment	12,304,900
Misc Contracts	544,000
State Agreements	1,778,500
Real Property Maintenance	1,567,500
Misc Services	1,948,100
Military Pay	16,000,000
Clothing	209,000
Subsistence	87,000
Annual Training Travel	222,600
School Travel	377,700
Special Training Travel	150,500
Counterdrug Travel	38,200
Student Loan Repayment Program	33,000

<u>Total Florida Air National Guard</u>	\$49,084,200
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<u>Total Florida Army & Air National Guard</u>	\$178,573,735
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In Memory of . . .

Members Whose Deaths Were Reported 1 July 1995- 30 June 1996

Officers

BG Edward F. Henry, Jr. (Retired)	23 Mar 96
BG Ralph W. Cooper, Jr. (Retired)	20 Apr 96
BG Robert B. Harkness (Retired)	18 Nov 95
COL Robert N. Dow, Jr. (Retired)	20 Aug 95
COL James R. Darden (Retired)	13 Dec 95
LTC Mark S. Bloomberg	2 Jan 96
LTC Robert T. Tuttle (Retired)	30 Jan 96
LTC Robert A. Honiker (Retired)	18 Apr 96
MAJ Hugh Wiggins (Retired)	26 Feb 96
CW4 Andrew P. King, Jr.	19 Jul 95
CW4 David L. Hogue (Retired)	19 Dec 95

Noncommissioned Officers and Soldiers

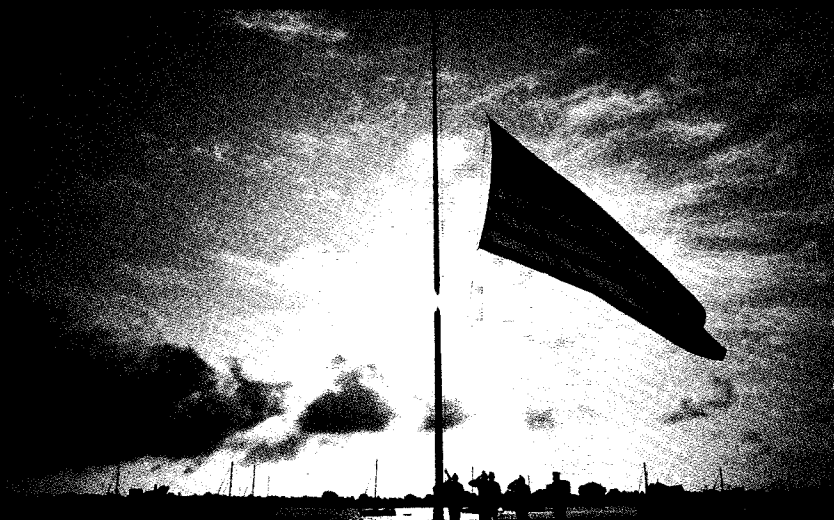
SGMHarris M. Hodges, Sr. (Retired)	2 Jan 96
1SG John C. Sorrells (Retired)	7 Jun 96
MSGRodger P. Schofield (Retired)	1 Apr 96
MSGCarlos R. Albertorio	9 Jan 96
SFC Edwin Cabrera	11 Jul 95
SFC Nelson Rubert	27 Jul 95
SFC Jose A. Bermudez	7 Dec 95
SFC Gerald F. Shea	15 May 96
SSG Joe E. Fondren (Retired)	19 Jan 96
SSG Clifford J. Touchett (Retired)	8 May 96
SGT Kenneth L. Burnsed, Jr.	22 May 96
SGT Cecil P. McMinn	13 Oct 95
SPC Edward L. Jones, Jr.	27 Oct 95
SPC Lewis I. Rannie	1 Dec 95
SPC Alton C. Trollinger	19 Mar 96
PFC David L. Cuccia	24 Mar 96

For more information:

**Florida Army National Guard
Public Affairs Office
(904) 823-0166**

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Public Affairs Office
82 Marine Street
St. Francis Barracks
St. Augustine, Florida 32084**



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