



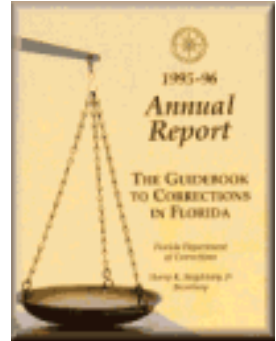
95-96 Annual Report

[first](#) | [previous](#) | 1 of 165 | [next](#)  
[subject index](#)

# 1995-96 Annual Report

## The *On-Line* Guidebook to the Florida Prison System

### Table of Contents



#### [Secretary's Message](#)

- [Deputy Secretary](#)
- [Vision](#)

#### [Recommendations](#)

#### [Organizational Charts](#)

#### **Regions**

- [Region I](#)
- [Region II](#)
- [Region III](#)
- [Region IV](#)
- [Region V](#)



#### [Facility Profiles](#)

- [Prison Beds](#)

## Secretary's Office

- [Communications](#)
- [Inspector General](#)
- [Legal](#)
- [Legislative](#)



## Office of Administration

- [Asset Management](#)
- [Budget and Management Evaluation](#)
- [Design and Construction](#)
- [Finance and Accounting](#)
- [Food Services](#)
- [General Services](#)

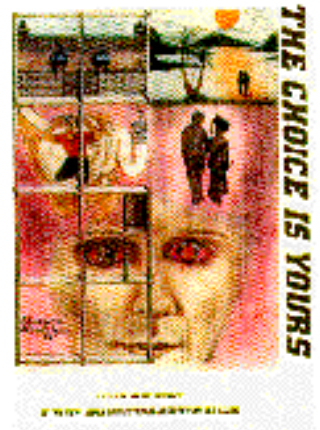
## Budget

### Office of Community Corrections

- [Community Residential Programs](#)
- [Interstate Compacts](#)
- [Probation and Parole Field Services](#)
- [Programs and Quality](#)

### Office of Education and Job Training

- [Academic and Special Education](#)
- [Applied Technology and Distance Education \(CDLN\)](#)
- [Library Services](#)
- [PRIDE](#)
- [Substance Abuse Treatment](#)
- [Wellness Education](#)



### Prison Rehabilitative Industries and Diversified Enterprises (PRIDE)

### Office of Executive Services

- [Corrections Data Center \(CDC\)](#)
- [Executive Development](#)
- [Management Information Systems](#)

- [Personnel](#)
- [Research and Data Analysis](#)
- [Staff Development](#)

## [Office of Health Services](#)

## [Office of Security and Institutional Management](#)

- [Admission and Release](#)
- [Inmate Classification and Management](#)
- [Program Services](#)
- [Central Records](#)
- [Population Management](#)
- [Security Operations](#)
- [Chaplaincy Services](#)
- [Release Management](#)
- [Inmate Labor Office](#)



## [Eight Misconceptions about Florida Prisons](#)

### [Escapes](#)

### [Employee Awards](#)

### [Statistical Overview 1995-1996](#)

- **Inmates**
  - [Admissions](#)
  - [Population](#)
  - [Death Row](#)
  - [Releases](#)
- **[Community Supervision](#)**
  - [Admissions](#)
  - [Population](#)
  - [Releases](#)





## Secretary's Message

### Secretary Harry K. Singletary, Jr.

Email: [singletary.harry@mail.dc.state.fl.us](mailto:singletary.harry@mail.dc.state.fl.us)

Programs and plans to keep the DC's most valuable assets safe and happy include

- **Salary increases** of 3 to 7.5 percent in 1997
- **Flexible work schedules**
- **Education fee waivers**
- **Shared positions**
- **Employee Assistance Program**
- **Post Trauma Staff Support Team** (if employee suffers a work-related trauma)
- **Survivor's Handbook** (for families during hard times)
- **Precedent-setting Domestic Violence Rule**
- **Certified Public Manager's Program** (to make our managers even better)
- **Women Facing the Future** (DC women sharing their experiences as corrections professionals)
- **Sick Leave Transfer Plan** (so employees can share their sick

### What DC Employees Have Done



This year was the culmination of the Florida DC's five year plan objective to obtain additional benefits for staff. We also gained legislative approval to realign the department as outlined in our strategic plan, our blueprint for future growth. Our successful efforts resulted in additional relief positions, funding for the step pay plan, positions to enhance work squads, and improved security systems at existing institutions. What we gained affects every employee in the department and really, it's overwhelming.

### What It Means

leave when a colleague depletes their own due to serious illness)

- **Rainbow Cultural Unity Month** (to celebrate our heritage and diversity)

The additional benefits we've gained are fairly straightforward and it is my impression that most employees are pleased. Four hundred and eighty-four positions and \$6.2 million was provided for additional staff. This should result in a sufficient relief factor to provide further training for officers. It will also allow officers to take annual leave and have days off that they can count on without being required to pull double shifts or cancel family plans.

Far less clear, however, is how the reorganization of the Florida DC affects us. In simple terms, it allows DC to more effectively use our resources, both human and fiscal, to help us realize the goals in the strategic plan. The realignment of existing functions within DC provides the department with more flexibility for growth and moves us toward performance based budgeting and accountability. But what does it mean for the department, really?

It means change. I've been talking and writing about change for quite awhile. Change is inevitable. But it is a person's **attitude** toward change that makes the difference. I can't tell you the number of times I've seen people in meetings, at functions, at their post, or in their offices get that stubborn look on their faces when the subject of change (i.e. Total Quality Management Principles, Strategic Planning, Performance Based Budgeting) is introduced. However, I have been continually gratified and humbled by the willingness of DC employees to work through the process to gain acceptance of the changes implemented within the department. It is through their efforts that the department is well-positioned for the challenges of the 21st century.

## Why We Care

Working for the department is not just a job, it is a lifestyle. Working in corrections demands 24 hour vigilance. We make a difference because of our staff. Their attitude, conduct, dedication, and loyalty, makes a difference to each community, each co-worker, and to the inmates and offenders under our care. Taking the leap of faith to overcome their suspicion of change and all that it means truly makes every one of DC's employees the department's most valuable asset. We **are** making a difference. There is no doubt.

---

**Harry K. Singletary, Jr.** is chief executive officer (CEO) of the Department of Corrections. He was appointed to this position by Governor Lawton Chiles in April 1991. Singletary worked for 11 years in juvenile corrections in Illinois before moving back to Florida to accept a position as Region V Director in 1979. As DC Secretary, he is responsible for the direction and operation of all aspects of the Florida correctional system. During his tenure, he has sought to decentralize the department's administrative functions using Total Quality management techniques and has emphasized training and staff development, community partnerships, and increased public safety.

---

*95-96 Annual Report*

[first](#) | [previous](#) | **2 of 165** | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



*95-96 Annual Report*

[first](#) | [previous](#) | [3 of 165](#) | [next](#)

## Deputy Secretary

### Deputy Secretary Bill Thurber

---

Bill Thurber assists the Secretary in supervising the activities of top management staff in the department, in addition to acting on his behalf in the Secretary's absence. He was appointed to the position of Deputy Secretary in May 1991. Thurber has been with the department for 20 years, serving most recently as Assistant Secretary for the Office of Management and Budget for seven years before being appointed Deputy Secretary. Thurber's vast knowledge of the budget process, finance and administrative services makes him an invaluable asset to the department.



---

*95-96 Annual Report*

[first](#) | [previous](#) | [3 of 165](#) | [next](#)



## Vision, Mission, Values

### Our Vision

The Florida Department of Corrections envisions a leadership role in public safety including comprehensive institutional and community-based sanctions, services, and programs. The Department will assume a strong advocacy role for public safety to meet the challenges facing Florida. The Department will forge working partnerships with local communities and public safety agencies to reduce the growth of the offender population and will strive for excellence with a highly trained, ethical, and dynamic work force.

### Our Mission

The mission of the Florida Department of Corrections is to protect the public, provide a safe and humane environment for staff and offenders, work in partnership with the community to provide programs and services to offenders, and supervise offenders at a level of security commensurate with the danger they present.

### Our Values

We, the members of the Florida Department of Corrections, believe:

- In the worth of the individual;
- Our word is our bond;
- In maintaining individual and collective integrity;
- That we recognize the right to be different and differ but shall not allow it to be divisive;
- Our most valuable asset is a well-trained, dedicated staff working as a team to meet any challenge;
- In an innovative approach to decision-making based on sound correctional judgment;



- In treating all offenders firmly but fairly;
- That we have an obligation to be accountable and efficient in our use of resources.

---

*95-96 Annual Report*

[first](#) | [previous](#) | 4 of 165 | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Recommendations

As required by F.S. 20.315(16), the Department of Corrections has developed recommendations for improving correctional services in the state. Based on accomplishments during the last fiscal year and objectives defined in the department's Strategic Plan, it is recommended that action be taken and/or resources provided to accomplish the following departmental objectives.

- Reduce the escape rate from major institutions and the rate of felony crimes committed by offenders while in prison.
- Increase the percentage of single cell housing units commensurate with the increase in violent and disruptive inmates.
- Conduct formal risk assessments for all offenders sentenced to prison.
- Conduct formal risk and needs assessments for all offenders placed on Community Control, probation or other community supervision programs.
- Reduce the number of probationers and community controlees revoked and committed to prison for technical violations.
- Reduce the recommitment rate for drug offenders who have received treatment.
- Establish security components in all facilities commensurate with accepted professional standards and mission requirements.
- Meet at least 75% of identified needs associated with department programs and services based on results of needs assessments.
- Substantially reduce the recommitment rate of released inmates.
- Implement programs and services which will result in a 10% reduction in the rate of supervised revocations.
- Expand the work assignments for all inmates available for work.
- Achieve the level of funding required for new beds and for all strategic plan strategies.
- Compensate correctional officers and other career service employees equitably when compared to state law enforcement officers and staff of other state

agencies.

- Maintain correctional officer turnover and correctional probation officer turnover at a rate not exceeding 10% annually.
- Employ a work force which reflects the community in terms of all races, genders and cultures in the available labor market.
- Adopt the Sterling Award criteria to validate departmental productivity increases.
- Establish a Quality Assurance Program to include all major department components.
- Standardize training curricula.
- Increase development of partnerships with private and public agencies.
- Increase the number of contracts with the private sector to provide prison-based industry programs.
- Increase employee awareness of agency issues, policy and practices.
- Increase awareness of media, educators, students, business/civic leaders and the general public of the role and scope of the Department.
- Increase the Department's capability to retrieve and manage data critical to public safety and departmental cost effectiveness.
- Increase technical support staff for management information systems to adequate levels.
- Implement according to their projected schedules the innovative technology projects identified in the Information Resources Management Plan.
- Equip central office, regional offices and at least 50% of major institutions to receive satellite broadcast programs.



## Organizational Chart 1995-1996

This page contains an organizational chart in the form of nested lists, which should be friendly to non-graphical browsers. A graphical version is [here](#).

Secretary - Harry K. Singletary, Jr.

- Correctional Medical Authority - Linda Keen
- Assistant to the Secretary - Bernard Cohen
- Inspector General's Office - Fred Schuknecht
  - Internal Audit - Jerry Chesnutt
  - Inmate Grievance Appeals - Celeste Kemp
  - Inspections and Intelligence - Edward Sobach
  - State Investigations - Gary McLain
- Communications - Kerry Flack
  - Correspondence Control - Judith Belcher
  - Information Services - Eugene Morris
  - Legislative Planning - Peggy Ball
  - Video Production - Lee Berger
- Legal Services - Lou Vargas
- Deputy Secretary - Bill Thurber
  - Asst. Secretary for Administration - Nancy Wittenberg
    - Deputy Asst. Sec. - Jim Bidy
      - Finance & Accounting - Rhonda Vause
      - Budget & Management Evaluation - Bob Staney
      - General Services - Karin Morris
    - Deputy Asst. Sec.
      - Food Services
      - Design & Construction - Ned Terry
      - Asset Management

- Asst. Secretary for Community Corrections - Marcellas Durham
  - Deputy Asst. Sec Lana Arnold
    - Probation & Parole Field Services - Larry Hamilton
    - Programs and Quality - Richard Nimer
    - Community Residential Programs - David Tune
    - Interstate Compacts - Robert Porter
- Asst. Secretary for Education and Job Training - Wilson Bell
  - Deputy Asst. Sec.
    - Academic and Special Education
    - Applied Technology and Distance Education
    - Substance Abuse Treatment
- Asst. Secretary for Executive Services - Harry Dodd
  - Deputy Asst. Sec. Ralph Kiessig
    - Executive Development - Katherine Pennington
    - Information Technology - Earl Kellow
    - Personnel - Shawn Baldwin
    - Research and Data Analysis - William Bales
    - Staff Development - Rickey Maxey
- Asst. Secretary for Health Services - Charles Mathews
  - Health Services - David Thomas
  - Health Services Administration - John Burke
- Asst. Secretary for Security and Institutional Management
  - Deputy Asst. Sec. - Ron Jones
    - Inmate Classification and Management
    - Admission and Release (Sentence Structure) - Ron Kronenberger
    - Program Services - Ed Teuton
  - Deputy Asst. Sec. - Jerry Vaughan
    - Security Operations
    - Population Management and Victims Services - Doyle Kemp
    - Central Records
  - Region I Director - Richard Kirkland
  - Region II Director - Joe Petrovsky
  - Region III Director - George Denman
  - Region IV Director - Carl Berry
  - Region V Director - Joseph Papy



95-96 Annual Report

[first](#) | [previous](#) | 7 of 165 | [next](#)

## Region I

**Richard G. Kirkland**  
Region I Director



---

### Region I Office

4601 East Highway 90  
Marianna, FL 32446-3309  
(904) 482-9533  
SUNCOM 789-9533  
FAX: (904) 482-9673

### DIVISION DIRECTORS

**Administration:**

Gordon Revell

**Community Corrections:**

Ron Williams

**Education and Job Training:**

Dr. Merrill Jones

**Executive Services:**

Morgan Klingman

**Health Care:**

Dr. Daniel Cherry

**Security and Institutional Management:**

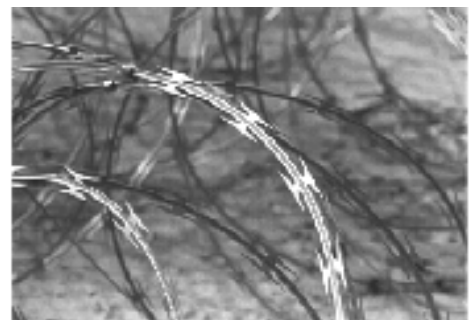
Joseph Thompson

Total Staff Positions	6,390
Major Institutions	16

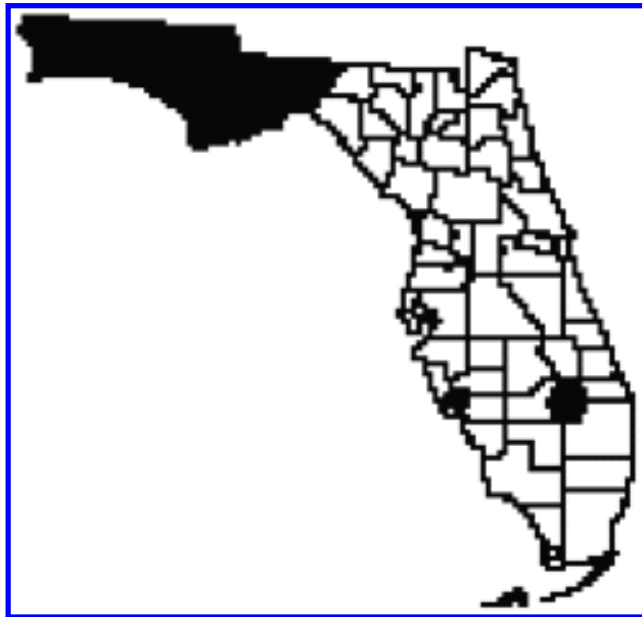
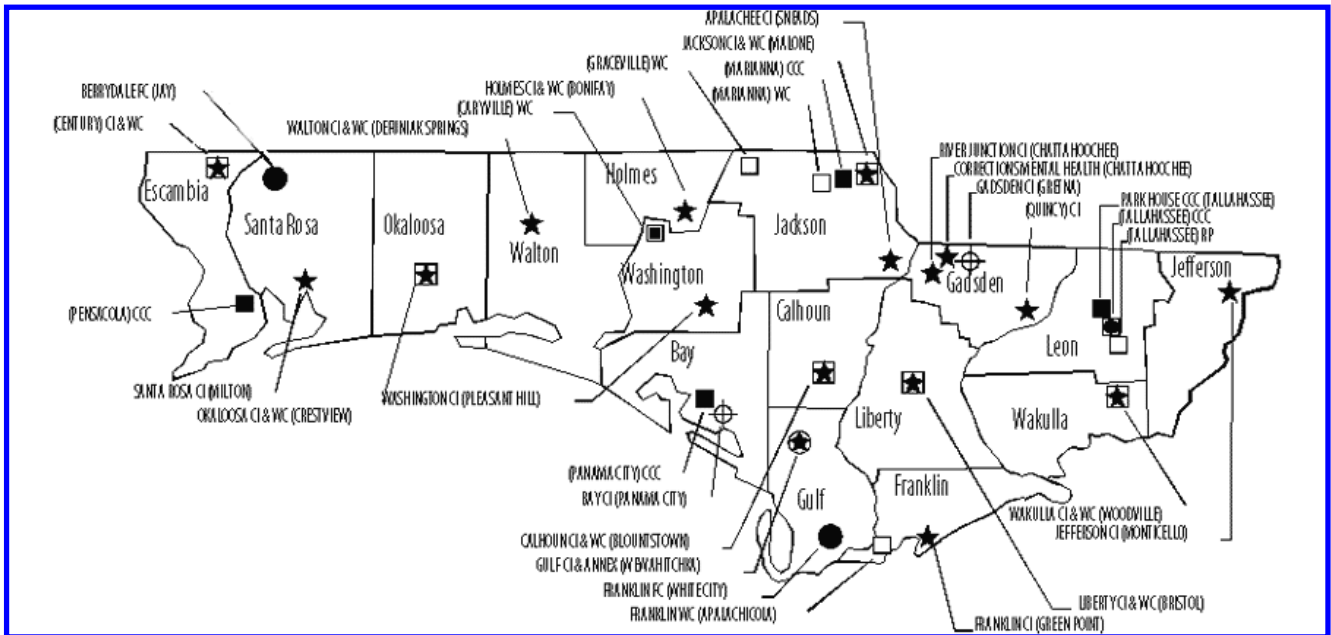
Community Correctional Centers	5
Women's Community Correctional Centers	1
Road Prisons	1
Forestry/Work Camps	12
Probation and Parole Offices	19
Incarcerated Offenders on 6/30/96	16,960
Offenders Under Supervision on 6/30/96	16,451
Inmates Admitted FY 95-96	2,001

### Accomplishments in 1995-96:

- **NEW PRISONS** Opened Santa Rosa CI and Wakulla CI. Major expansions are planned for Washington and Gulf CI's.
- **REACCREDITATION** Thirteen major institutions and five Community Correctional Centers successfully achieved American Correctional Association recertification of accreditation. Gulf CI and Quincy CI will have their accreditation audits in the near future.
- **MANAGEMENT CELLS** The designation of a protective Management unit and several Close Management units greatly enhanced the ability of the region to manage the inmate population within our regional resources.
- **STERLING AWARDS** The number of entries for the Sterling Award and the Quality Showcase have increased.
- **QUALITY** Correctional Quality Managerial Leadership (CQML) received additional emphasis and the Corrections Distance Learning Network (CDLN) increased the availability of useful information to the staff.
- **REORGANIZATION** Regional staff administrative reorganization continues to progress on schedule. This revised, pro-active management team will result in a far more effective management span as well as a diversified management operation for the region office staff.



**[Click for a fullsize image](#)**



**LEGEND**

- ★ MAJOR INSTITUTIONS
- COMMUNITY CORRECTIONAL CENTERS
- WOMENS ADJUSTMENT CENTERS
- ⊠ ROAD PRISONS AND WORK CAMPS
- ▣ VOCATIONAL TRAINING CENTERS
- AGRICULTURAL VOCATIONAL CENTERS
- FORESTRY CAMPS
- ⊞ DRUG TREATMENT CENTERS
- ( ) IDENTIFIES CLOSEST CITY
- ⊕ PRIVATE FACILITIES
- FLORIDA CORRECTIONS ACADEMY





95-96 Annual Report

[first](#) | [previous](#) | 8 of 165 | [next](#)

## Region II

### J.S. "Joe" Petrovsky

Region II Director



---

### Region II Office

5700 SW 34th Street, Suite 335

P.O. Box 147007

Gainesville, FL 32614-7007

(904) 955-2035

SUNCOM 625-2035

FAX: (904) 334-1677

### DIVISION DIRECTORS

#### Administration:

Jerry Pilcher

#### Community Corrections:

Tina Hayes

#### Education and Job Training:

John Furches

#### Executive Services:

Ralph Moulder

#### Health Care:

Dr. Rudy Panganiban

#### Security and Institutional Management:

James V. Crosby, Jr.

Total Staff Positions	7,496
-----------------------	-------

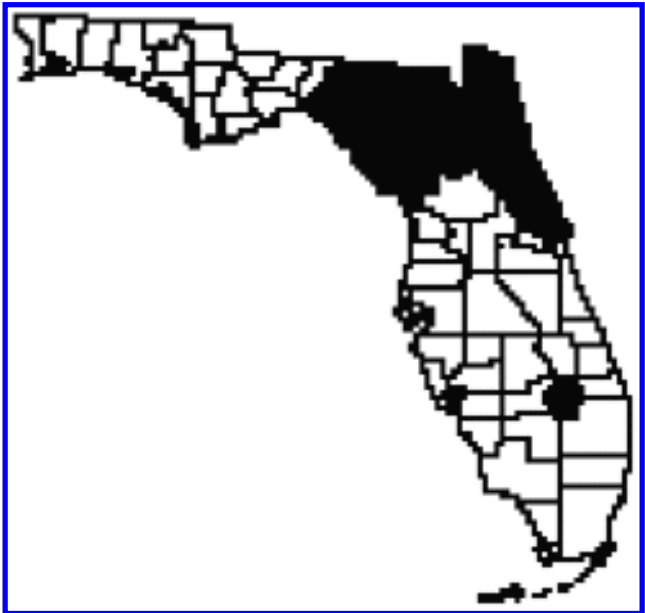
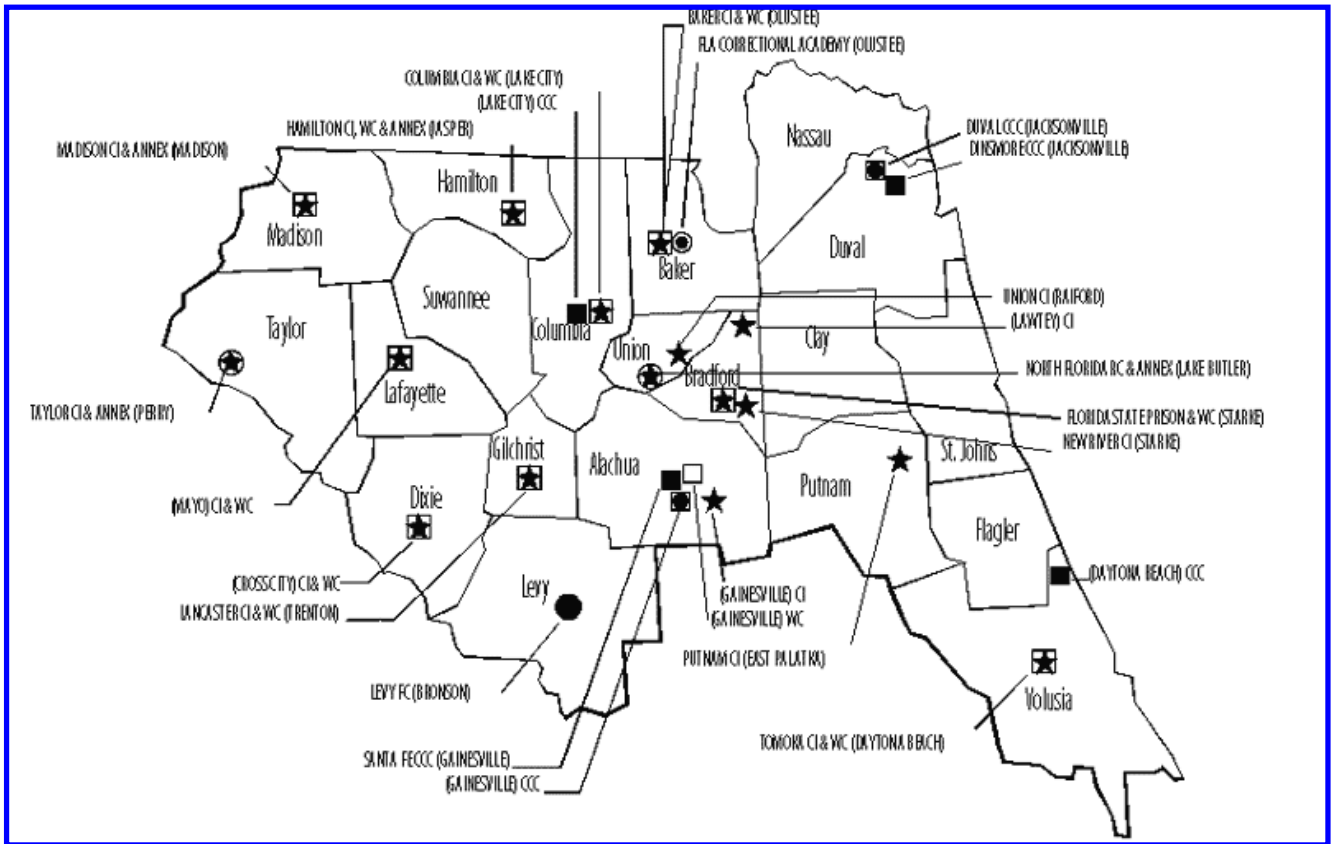
Major Institutions	16
Community Correctional Centers	6
Women's Community Correctional Centers	2
Forestry/Work Camps/Annexes	12
Drug Treatment Center	1
Probation and Parole Offices	23
Incarcerated Offenders on 6/30/96	20,355
Offenders Under Supervision on 6/30/96	18,425
Inmates Admitted FY 95-96	2,867

### Accomplishments in 1995-96:

- CATFISH FARMING** Cross City Correctional Institution (CI) began experimenting with catfish farming with the help of a citizen volunteer who provides technical aquaculture advice. The program uses inmate labor, reduces meal costs and saves taxpayers money.
- LITERACY AWARD** The education program at Tomoka CI was recognized by Laubach Literacy Action with a national award of excellence for their outstanding special initiatives in inmate education.
- SCARED WRITE** The New River CI education program, through its "Scared Write" initiative, used a Department of Education innovative grant to produce and distribute "The Choice is Yours," a book of inmate essays designed to prevent young people from making similar mistakes with their lives.
- COMMUNICATING BETTER** The Region II Personnel Office has encouraged and facilitated use of televised downlink training at central locations to increase cost savings. This Office also includes lead/senior technicians in quarterly personnel manager meetings to expand trainee groups and improve the flow of information to front line workers.



[Click for a fullsize image](#)



**LEGEND**

- ★ MAJOR INSTITUTIONS
- COMMUNITY CORRECTIONAL CENTERS
- ▣ WOMENS ADJUSTMENT CENTERS
- ▤ ROAD PRISONS AND WORK CAMPS
- ▥ VOCATIONAL TRAINING CENTERS
- ▧ AGRICULTURAL VOCATIONAL CENTERS
- FORESTRY CAMPS
- ⊠ DRUG TREATMENT CENTERS
- ( ) IDENTIFIES CLOSEST CITY
- ⊕ PRIVATE FACILITIES
- ⊙ FLORIDA CORRECTIONS ACADEMY



95-96 Annual Report

[first](#) | [previous](#) | 9 of 165 | [next](#)

## Region III

**George Denman**  
Region III Director



---

### Region III Office

400 West Robinson Street, Suite N-909  
Orlando, FL 32801  
(407) 245-0840  
SUNCOM 344-0840  
SUNCOM FAX: 344-0063

### DIVISION DIRECTORS

**Administration:**

Jerry Bayless

**Community Corrections:**

Joseph Hatem

**Education and Job Training:**

James Vallandingham

**Executive Services:**

Susan Yawn

**Health Care:**

Dr. James Johnstone

**Security and Institutional Management:**

Ray McCleese

Total Staff Positions	3,470
Major Institutions	6

Community Correctional Centers	4
Women's Community Correctional Centers	1
Brooksville Drug Treatment/Work Camp	1
Probation and Parole Offices	24
Incarcerated Offenders on 6/30/96	8,773
Offenders Under Supervision on 6/30/96	22,937
Inmates Admitted FY 95-96	2,809

### Accomplishments in 1995-96:

- **COST-EFFECTIVE CLASSES** Region III and local community colleges have formed a partnership to provide Correctional Probation Officer academy classes that have resulted in a cost savings of \$204,000 in the first nine months of operation.
- **SPEAKER'S BUREAU** The creation of a Speaker's Bureau has increased the public awareness of the Department's public safety role through the delivery of over 400 public presentations by regional personnel.
- **BOOT CAMP BUILDERS** Sumter Correctional Institution (Boot Camp) has entered into a partnership with Florida Fix and the State Housing Initiative Partnership (SHIP) to rebuild homes for the elderly, medically infirm and low income. Funding is provided through matching local, county, state and private enterprise dollars. Through this year, the institution will have completed 216 homes.
- **SPACE (AND MONEY) SAVERS** The Ocala South Probation and Parole office used a "modular design concept" to reduce 1,688 feet of lease space when compared to the traditional office plan, producing an estimated savings of \$77,000 over the term of the lease, and establishing the design for future office plans.
- **PRODUCTIVE PARTNERSHIPS** Partnerships with local school boards, Immigration and Naturalization, the Judiciary and the State's Attorney, have increased public safety through programs designed to prevent sex offenders for volunteering in schools, deport illegal aliens and increase the accuracy of sentencing guidelines.
- **IT TAKES A VILLAGE** The Orlando Community Correctional Center has entered into a partnership with the Orlando Sheriff's Office to building "The Kids Safety Village", which will be used to educate the school children in Orange County on

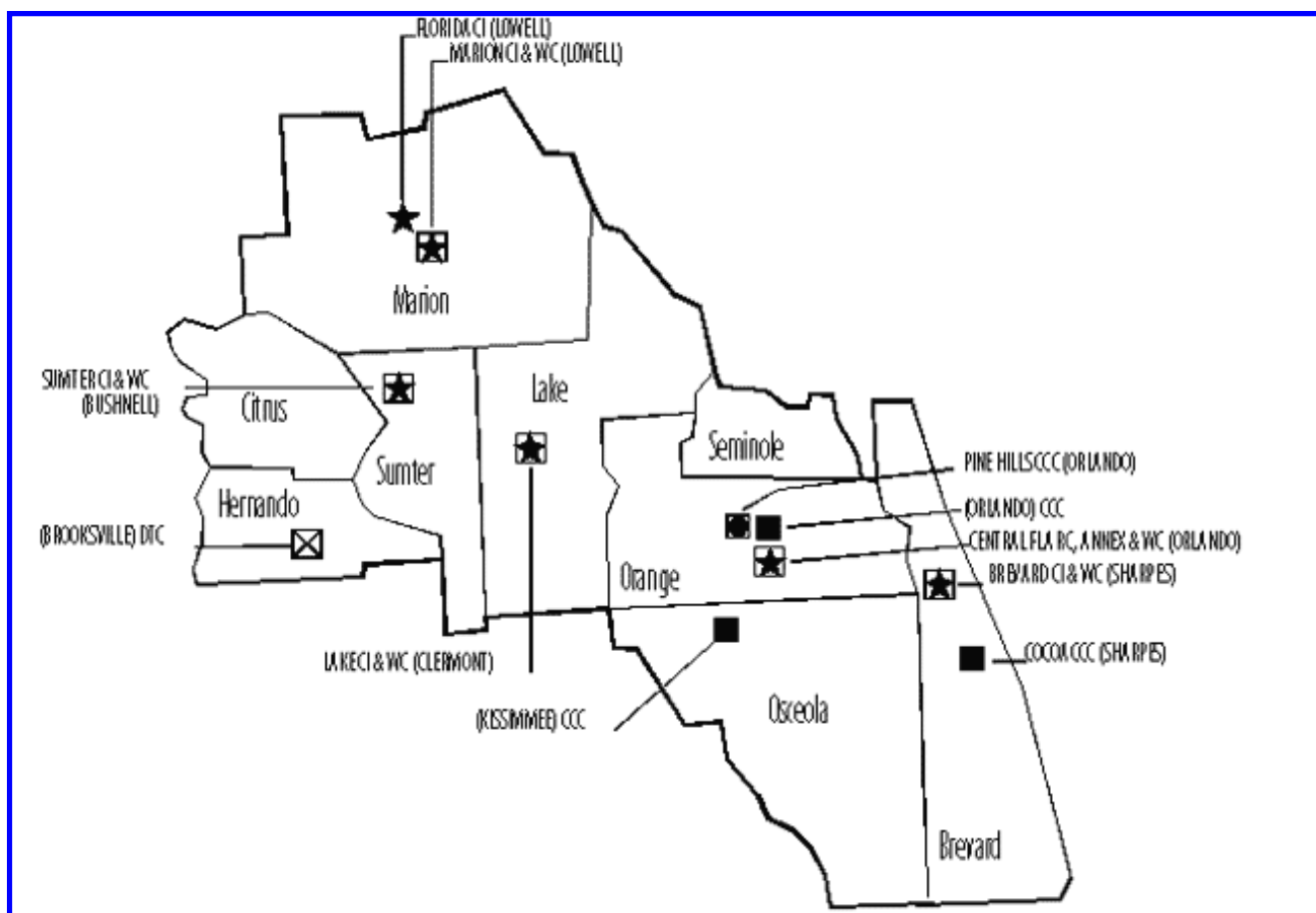


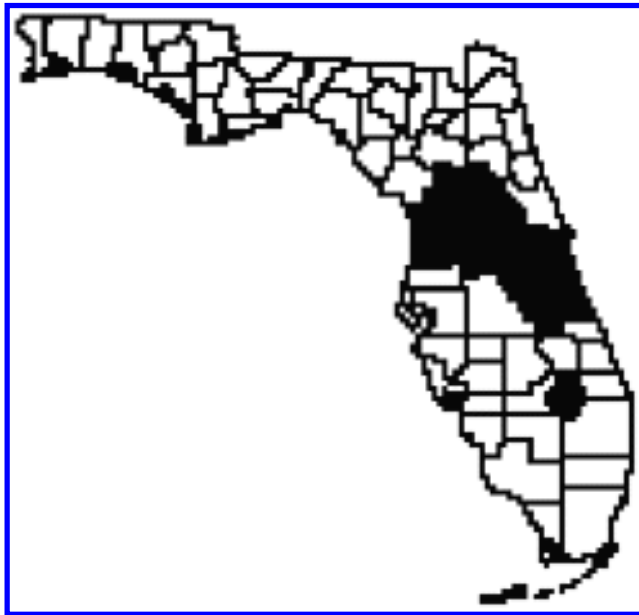
Mr. Clifford Taylor, Florida Power and Light Representative (2nd from left), presents BCI Superintendent, Dave Hemme, with a rebate check resulting from BCI's energy cost initiatives, as Region III Director C. George Denman and Business Manager Steve Stultz look on.

safety and avoiding dangerous situations.

- **TIMESAVING TECHNOLOGY** A pilot program on application of an electronic reporting program for offenders under community supervision was conducted in the Casselberry Probation and Parole office. This pilot program demonstrated the potential benefits of kiosk technology in supervision efficiency and officer time reduction.
- **SAVING ON OUR LIGHT BILL** A partnership between Brevard Correctional Institution and Florida Power and Light resulted in the receipt of \$56,000 in Federal Grant funds to retrofit lighting to energy efficient fluorescent lamps and electronic ballast. Brevard C.I. received in return a total rebate of \$20,529 from Florida Power and Light.

[Click for a fullsize image](#)





- LEGEND**
- ★ MAJOR INSTITUTIONS
  - COMMUNITY CORRECTIONAL CENTERS
  - WOMENS ADJUSTMENT CENTERS
  - ▣ ROAD PRISONS AND WORK CAMPS
  - ▤ VOCATIONAL TRAINING CENTERS
  - AGRICULTURAL VOCATIONAL CENTERS
  - FORESTRY CAMPS
  - ⊠ DRUG TREATMENT CENTERS
  - () IDENTIFIES CLOSEST CITY
  - ⊕ PRIVATE FACILITIES
  - FLORIDA CORRECTIONS ACADEMY



# Florida Department of CORRECTIONS

HIGHLIGHTS REPORTS FACILITIES OFFENDER SEARCH FAQs SEARCH CONTACT

STATISTICS & PUBLICATIONS

95-96 Annual Report

[first](#) | [previous](#) | 10 of 165 | [next](#)

## Region IV

**Carl D. Berry**  
Region IV Director



### Region IV Office

3810 Inverrary Boulevard  
Suite 101, Building C  
Lauderhill, FL 33319  
(954) 497-3300  
SUNCOM 457-3300  
FAX: (954) 730-2698

### DIVISION DIRECTORS

**Administration:**

Mark Shupp

**Community Corrections:**

Joyce Haley

**Education and Job Training:**

William Topolski

**Executive Services:**

Teresa A. Baker

**Health Care:**

Vacant

**Security and Institutional Management:**

Gerald Abdul-Wasi

Total Staff Positions	4,067
-----------------------	-------



Major Institutions	9
Community Correctional Centers	8
Women's Community Correctional Centers	2
Road Prisons	2
Drug Treatment Center/Work Camps	4
Probation and Parole Offices	30
Incarcerated Offenders on 6/30/96	8,170
Offenders Under Supervision on 6/30/96	41,148
Inmates Admitted FY 95-96	6,968

### Accomplishments in 1995-96:

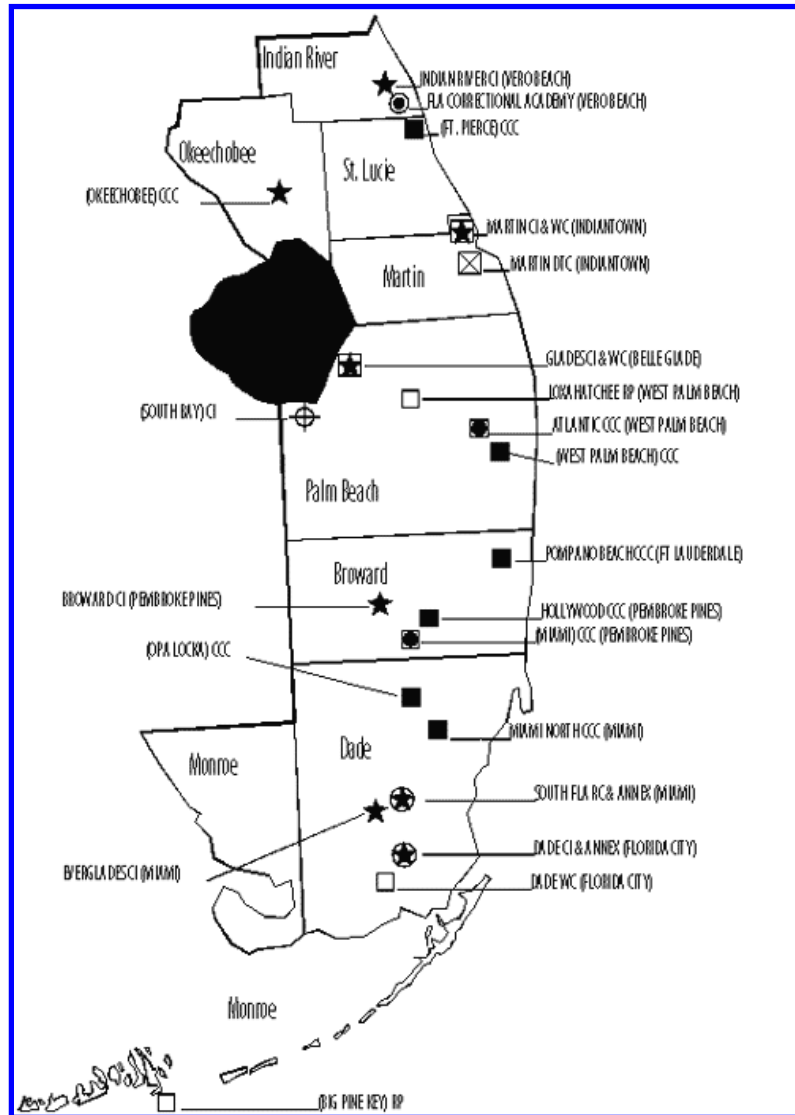
- TESTS GREAT, LESS EXPENSIVE** Region IV continues to provide quality and cost-effective Correctional Probation Office (CPO) Basic Recruit Training. While local training centers charge anywhere from \$1,000 to \$2,000 per recruit, we train our own CPO recruits for less than \$400 per student. We can also boast one of the highest certification examination success rates in the state.
- SAFER RE-ENTRY** Region IV entered into a partnership with the NAACP, Broward Sheriff's Office, other public agencies and local businesses to establish a Community Re-entry program. This program provides re-entry counseling, education training and placement in targeted jobs for offenders under community supervision as well as others being released from county and state facilities.
- FAMILY LITERACY EFFORT** The Even Start Family Literacy Program at Broward CI, Atlantic CCC and Miami CCC is designed to provide educational and developmental services to inmate mothers and their children from birth to age seven.
- VALUABLE EMPLOYEE** Bill Campbell, a Vocational Instructor at Dade CI, is saving the state \$1,200 a month by becoming licensed in wastewater treatment testing procedures, which eliminates the need for service contract providers. He also encouraged two inmates to obtain licenses, which will make them employable upon release.
- RESPONSE TEAM TRAINING** Emergency response teams completed training at Glades CI in June 1996. This training required all Corrections Emergency Response Teams (CERTs), Confrontation Control Force Team (CCFT), Shotgun and Chemical Agent Squads to demonstrate their level of proficiency.
- CAR CLASS** This region established an automotive program designed to provide

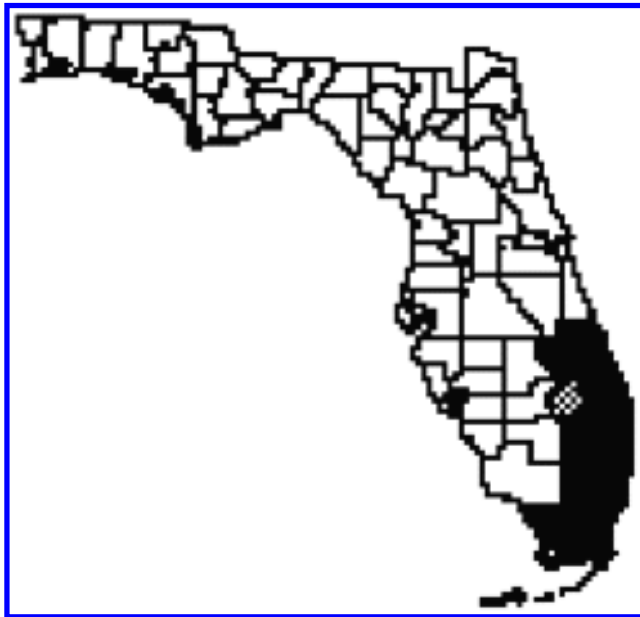


Confrontation Control Force Team from Walton CI in action.

inmate work experience and job training in automotive repair and maintenance. Savings to the state in terms of labor and parts is expected to be more than \$30,000 annually, while inmates benefit by learning a trade. This project was a cooperative effort between the region's Office of Education and Job Training and Community Facilities, with further assistance from the Office of Management and Budget.

**Click for a fullsize image**





- LEGEND**
- ★ MAJOR INSTITUTIONS
  - COMMUNITY CORRECTIONAL CENTERS
  - WOMENS ADJUSTMENT CENTERS
  - ▣ ROAD PRISONS AND WORK CAMPS
  - VOCATIONAL TRAINING CENTERS
  - AGRICULTURAL VOCATIONAL CENTERS
  - FORESTRY CAMPS
  - ⊠ DRUG TREATMENT CENTERS
  - () IDENTIFIES CLOSEST CITY
  - ⊕ PRIVATE FACILITIES
  - FLORIDA CORRECTIONS ACADEMY



## Region V

**Joseph E. Papy**  
Region V Director



**Region V Office**  
4520 Oakfair Boulevard  
Tampa, FL 33610  
(813)744-8555  
SUNCOM 542-8555  
SUNCOM FAX: 542-6356

### DIVISION DIRECTORS

**Administration:**

Kermit W. Kerley

**Community Corrections:**

Ike Brown

**Education and Job Training:**

Jimmy Miller

**Executive Services:**

Tammy Raybuck Still

**Health Care:**

Emil Dameff, M.D.

**Security and Institutional Management:**

G.W. (Bill) Bedingfield

Total Staff Positions	4,221
Major Institutions	8

Community Correctional Centers	9
Women's Community Correctional Centers	2
Road Prisons	2
Work Camps	6
Probation and Parole Offices	50
Incarcerated Offenders on 6/30/96	10,075
Offenders Under Supervision on 6/30/96	38,568
Inmates Admitted FY 95-96	6,263

### Accomplishments in 1995-96:

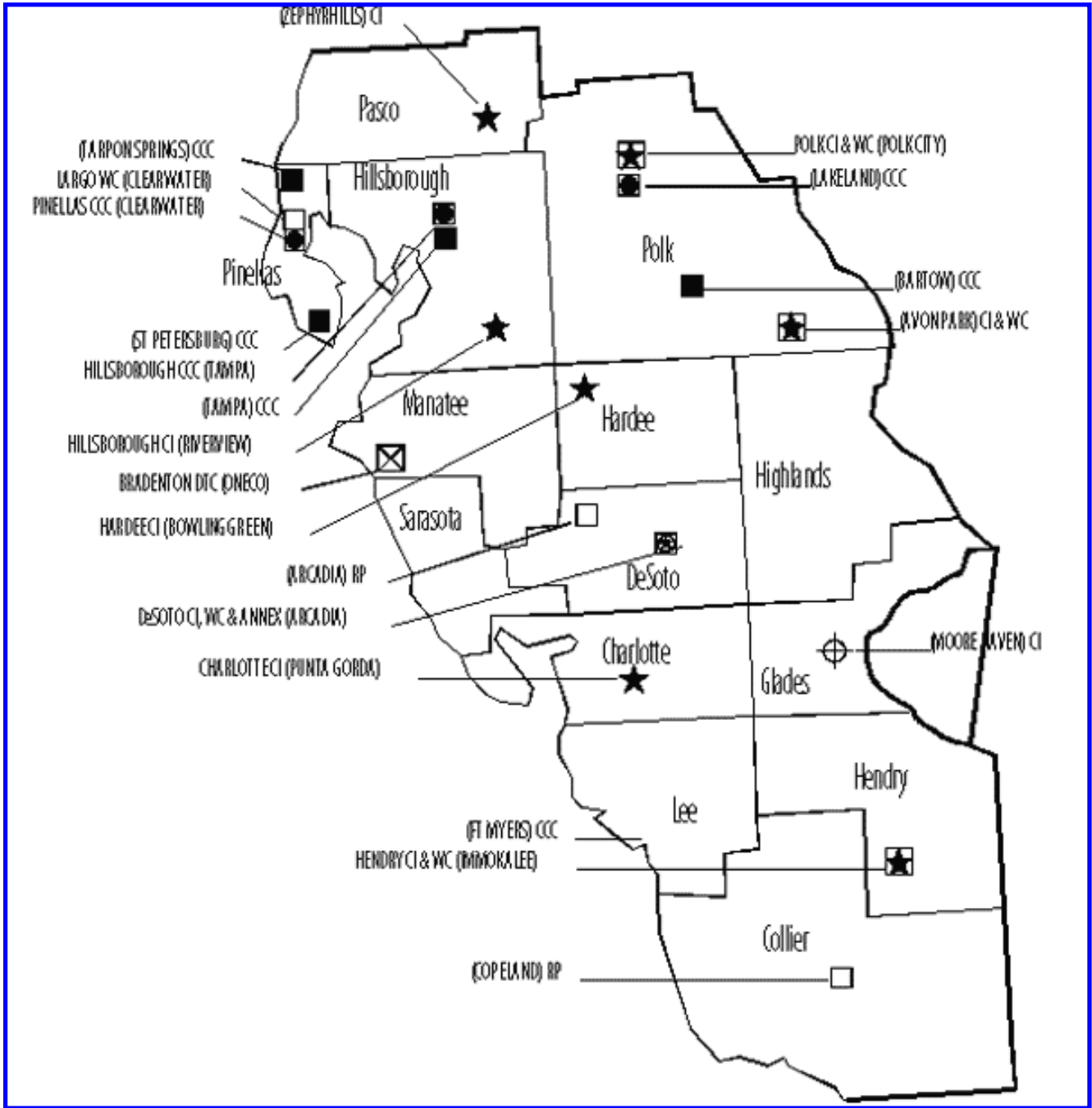
- FRESH FRUIT** A new irrigation system at Avon Park C.I. enabled their farm program to increase productivity by approximately 35 percent. This resulted in an increase of 132,000 pounds of fresh produce for inmate meals this year.
- WILDERNESS CAMP** Hendry C.I. staff and inmates, under the direction of Region V Construction Project Administrator Bob Roger, began construction of a 32-bed wilderness camp for the Department of Juvenile Justice. The camp, scheduled for completion in November 1996, includes seven buildings and a halfway house constructed using inmate labor at a significant savings to Florida taxpayers.
- GROWING LUFFA** Hendry C.I. also initiated a new Prison Industry Enhancement program that converted ten acres for the cultivation and production of Luffa, a fibrous plant used for a number of industrial and cosmetic commercial purposes. Inmates grow, harvest and process the Luffa plants for shipment to a manufacturer in Michigan, who purchases all the Luffa the facility can produce. This generates revenue for Florida that is returned to the state's general fund.
- BIG BROTHER IS WATCHING** Hardee C.I. completed installation of a security camera monitoring system that allows the institutional compound to be viewed and recorded 24 hours each day. This system was instrumental in identifying inmates involved in a minor institutional disturbance in July 1995 that resulted in assault charges being filed against several inmates.
- GANG GURUS** This region continued participating with local, state and federal law enforcement agencies in the Tampa Bay area as a member of the Multi-agency Gang Task Force (MAGTF). MAGTF goals are the identification, monitoring and suppression of gang activities, street crime and street terrorism. This is accomplished by multi-agency partnerships in gang call outs and intelligence networking.

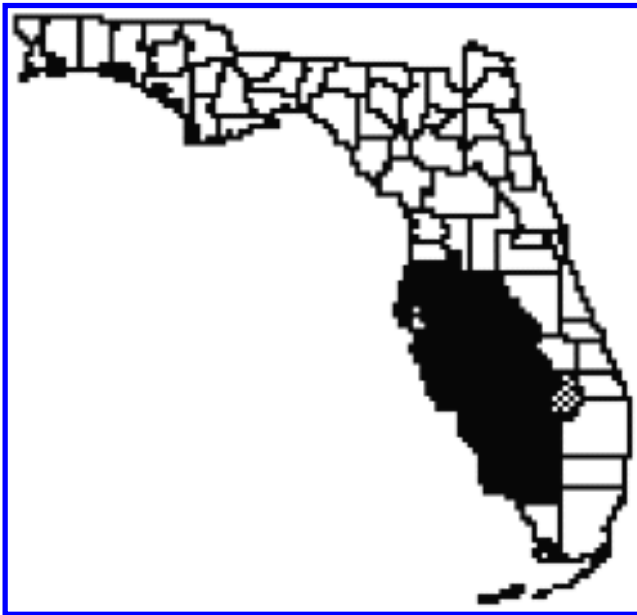


Wilderness Camp under construction.

- GOT YOU PEGGED** The Probationers' Education Growth (PEG) Program received the 1996 National Civic Award from the American Bar Association. The program is a partnership between the Pasco County District Schools, Florida Departments of Education and Corrections, the United Way and First Step. PEG provides direct literacy services, reading assistance, one-to-one tutoring, GED and other educational services to offenders and their families.

**Click for a fullsize image**





LEGEND

- ★ MAJOR INSTITUTIONS
- COMMUNITY CORRECTIONAL CENTERS
- WOMENS ADJUSTMENT CENTERS
- ▣ ROAD PRISONS AND WORK CAMPS
- VOCATIONAL TRAINING CENTERS
- AGRICULTURAL VOCATIONAL CENTERS
- FORESTRY CAMPS
- ⊠ DRUG TREATMENT CENTERS
- ( ) IDENTIFIES CLOSEST CITY
- ⊕ PRIVATE FACILITIES
- FLORIDA CORRECTIONS ACADEMY



## Facilities on June 30, 1996

- [Facility Summary](#)
- [Correctional Institutions](#)
- [Community Correctional Centers \(Work Release\)](#)
- [Road Prisons](#)
- [Stand Alone Work/Forestry Camps and Drug Treatment Centers](#)
- [Work Camps \(Adjacent to Major Institutions\)](#)
- [Contract Drug Treatment Centers](#)

### DC Facilities Summary

Facility Summary	Total	Male	Female	Both	Population on June 30, 1996	Percentage of Population
Major Institutions*	55	50	4	1	52,299	81.3
Work Camps (adjacent to Major Institutions)	28	28	0	0	7,211	11.2
Community Correctional Centers (Work Release)	32	24	8	0	2,547	3.9
Stand Alone Work/ Forestry Camps, Drug Treatment Centers	10	9	1	0	1,707	2.7
Road Prisons	5	5	0	0	367	0.6
Contract Drug Treatment Centers	7	1	1	5	129	0.2
<b>Total Facilities</b>	<b>137</b>	<b>117</b>	<b>14</b>	<b>6</b>		
In Transit/Contract Jail Beds					73	0.1



<i>Population Total</i>						<b>64,333</b>	<b>100</b>
*Institutions with separate units and hospitals are counted as one institution. This category includes three privately run (contract) institutions.							

## Correctional Institutions (CI's)

Year Open	Facility Code	Correctional Institutions (CI's)	Gender	Population Type	Security Level	County	Population on June 30, 1996
REGION 1							
1959	101	Apalachee CI — West Unit	M	A	4	Jackson	738
1949	102	Apalachee CI — East Unit	M	A	4	Jackson	848
1991	103	Jefferson CI	F	A	4	Jefferson	855
1991	104	Jackson CI	M	A	5	Jackson	1,149
1988	105	Calhoun CI	M	A	4	Calhoun	1,020
1991	106	Century CI	M	A	5	Escambia	1,190
1988	107	Holmes CI	M	A	4	Holmes	1,108
1991	108	Walton CI	M	A	4	Walton	991
1992	109	Gulf CI	M	A	6	Gulf	1,100
1995	110	Washington CI	M	A	5	Washington	1,016
1995	111	Gadsden CI**	F	A	6	Gadsden	702
1995	112	Bay CI**	M	A	3	Bay	685
1983	115	Okaloosa CI	M	A	5	Okaloosa	794
1974	116	River Junction CI	M	A	3	Jackson	531
1985	117	Corr. Mental Health Institution	B	A	7	Jackson	76
1988	120	Liberty CI	M	A	4	Liberty	1,142
1973	139	Quincy CI	M	A	4	Gadsden	382
REGION 2							
1992	201	Columbia CI	M	A	5	Columbia	1,063

1972	205	Florida State Prison — Main Unit	M	A	7	Bradford	1,047
1982	206	New River CI — West	M	A	4	Bradford	790
1972	207	North Florida Reception Ctr — Hospital	M	A	6	Union	113
1990	208	North Florida Reception Ctr — West Unit	M	RC	4	Union	895
1968	209	North Florida Reception Ctr — Main Unit	M	RC	6	Union	1,237
1982	210	New River CI — East	M	A	4	Bradford	971
1973	211	Cross City CI	M	A	5	Dixie	714
1984	212	Mayo CI	M	A	5	Lafayette	609
1913	213	Union CI	M	A	7	Union	1,685
1936	217	Union CI Medical Facility	M	A	7	Union	70
1984	214	Putnam CI	M	A	5	Putnam	432
1987	215	Hamilton CI	M	A	4	Hamilton	857
1989	216	Madison CI	M	A	4	Madison	1,134
1995	218	Taylor CI	M	A	5	Taylor	1,033
1977	255	Lawtey CI	M	A	3	Baker	760
1991	277	Gainesville CI	M	A	2	Alachua	335
1978	279	Baker CI	M	A	5	Baker	1,040
1979	281	Lancaster CI	M	YO	3	Gilchrist	630
1981	282	Tomoka CI	M	A	5	Volusia	1,055
REGION 3							
1959	304	Marion CI	M	A	4	Marion	1,040
1965	307	Sumter CI	M	A	5	Sumter	1,273
1987	308	Sumter BTU (Boot Camp)	M	YO	2	Sumter	63
1978	310	Brevard CI	M	YO	4	Brevard	958
1973	312	Lake CI	M	A	5	Lake	784

1956	314	Florida CI — Main Unit	F	A & YO	4	Marion	696
1973	315	Florida CI — Forest Hills	F	A	2	Marion	206
1988	320	Central Florida Reception Ctr— Main Unit	M	RC	6	Orange	1,374
1991	321	Central Florida Reception Ctr— East Unit	M	RC	4	Orange	719
1992	323	Central Florida Reception Ctr— So. Unit	M	RC	4	Orange	63
REGION 4							
1995	401	Everglades CI	M	A	3	Dade	757
1985	402	South Florida Reception Ctr	M	RC	6	Dade	1,255
1991	403	South Florida Reception Ctr- So. Unit	M	RC	4	Dade	655
1995	404	Okeechobee CI	M	A	3	Okeechobee	460
1932	406	Glades CI	M	A	4	Palm Beach	708
1976	418	Indian River CI	M	YO	3	Indian River	282
1976	419	Dade CI	M	A	4	Dade	695
1985	430	Martin CI	M	A	6	Martin	1,036
1977	475	Broward CI	F	A	7	Broward	566
REGION 5							
1991	501	Hardee CI	M	A	6	Hardee	1,170
1957	503	Avon Park CI	M	A	4	Highlands	896
1969	508	DeSoto CI	M	A	4	DeSoto	925
1989	510	Charlotte CI	M	A	6	Charlotte	1,093
1995	511	Moore Haven CI**	M	A	3	Glades	699
1976	529	Hillsborough CI	M	A	4	Hillsborough	319
1977	573	Zephyrhills CI	M	A	5	Pasco	708
1979	576	Hendry CI	M	A	5	Hendry	1,036
1978	580	Polk CI	M	A	5	Polk	1,066

\*\* Privately operated by Corrections Corporation of America, Wackenhut or United States Corrections Corporation

## Community Correctional Centers (Work Release)

Year Open	Facility Code	Community Correctional Centers (Work Release)	Gender	Population Type	Security Level	County	Population on June 30, 1996
REGION 1							
1972	156	Marianna CCC	M	A	1	Jackson	60
1973	169	Park House CCC	F	A	1	Leon	11
1972	163	Panama City CCC	M	A	1	Bay	63
1973	164	Pensacola CCC	M	A	1	Escambia	77
1973	168	Tallahassee CCC	M	A	1	Leon	107
REGION 2							
1974	242	Daytona CCC	M	A	1	Volusia	78
1985	243	Dinsmore CCC	M	A	1	Duval	150
1972	245	Gainesville CCC	F	A	1	Alachua	16
1978	248	Duval CCC	F	A	1	Duval	19
1972	249	Lake City CCC	M	A	1	Columbia	105
1972	266	Santa Fe CCC	M	A	1	Alachua	111
REGION 3							
1972	341	Cocoa CCC	M	A	1	Brevard	78
1973	361	Orlando CCC	M	A	1	Orange	83
1973	362	Pine Hills CCC	F	A	1	Orange	43
1975	374	Kissimmee CCC	M	A	1	Osceola	112
REGION 4							
1973	444	Ft. Pierce CCC	M	A	1	St. Lucie	84
1974	446	Hollywood CCC	M	A	1	Broward	79

1971	452	Atlantic CCC	F	A	1	Palm Beach	44
1975	457	Miami North CCC	M	A	1	Dade	162
1976	459	Miami CCC	F	A	1	Dade	32
1974	465	Pompano Beach CCC	M	A	1	Broward	135
1989	469	West Palm Beach CCC	M	A	1	Palm Beach	137
1985	473	Opa Locka CCC	M	A	1	Dade	117
REGION 5							
1972	540	Bartow CCC	M	A	1	Polk	85
1981	543	Ft. Myers CCC	M	A	1	Lee	112
1974	550	Lakeland CCC	M	A	1	Polk	33
1973	554	Pinellas CCC	F	A	1	Pinellas	41
1972	570	Tampa CCC	M	A	1	Hillsborough	102
1973	571	Hillsborough CCC	F	A	1	Hillsborough	40
1976	572	Tarpon Springs CCC	M	A	1	Pinellas	80
1977	578	Bradenton CCC	M	A	1	Manatee	9
1986	583	St. Petersburg CCC	M	A	1	Pinellas	142

## Road Prisons

Year Open	Facility Code	Road Prisons	Gender	Population Type	Security Level	County	Population on June 30, 1996
REGION 1							
1940	134	Tallahassee Road Prison	M	A	2	Leon	77
REGION 4							
1951	426	Big Pine Key Road Prison	M	A	2	Monroe	57

1951	431	Loxahatchee Road Prison	M	A	2	Palm Beach	86
REGION 5							
1964	525	Arcadia Road Prison	M	A	2	DeSoto	87
1951	527	Copeland Road Prison	M	A	2	Collier	60

## Stand-Alone Work/Forestry Camps and Drug Treatment Centers

Year Open	Facility Code	Stand-Alone Work/Forestry Camps and Drug Treatment Centers	Gender	Population Type	Security Level	County	Population on June 30, 1966
REGION 1							
1977	133	Marianna Work Camp	M	A	2	Jackson	0
1959	136	Caryville Work Camp	M	A	2	Washington	107
1988	170	Gulf Forestry Camp	M	A	3	Gulf	148
1989	171	Franklin Work Camp	M	A	3	Franklin	149
1976	177	Berrydale Forestry Camp	M	A	2	Santa Rosa	167
REGION 2							
1951	240	Gainesville Work Camp	M	A	2	Alachua	251
1988	287	Levy Forestry Camp	F	A	3	Levy	260
REGION 3							
1992	336	Brooksville Drug Treatment Center/Work Camp	M	A	2	Hernando	459

REGION 4							
1990	481	Martin Drug Treatment Center	M	A	4	Martin	106
REGION 5							
1993	552	Largo Work Camp	M	A	2	Pinellas	60

## Work Camps

(Adjacent to Major Institutions)

Year Open	Facility Code	Work Camps (Adjacent to Major Institutions)	Gender	Population Type	Security Level	County	Population on June 30, 1996
REGION 1							
1994	121	Liberty Work Camp	M	A	3	Liberty	228
1989	161	Okaloosa Work Camp	M	A	3	Okaloosa	220
1994	162	Holmes Work Camp	M	A	3	Holmes	225
1994	165	Calhoun Work Camp	M	A	3	Calhoun	245
1994	166	Jackson Work Camp	M	A	3	Jackson	268
1994	167	Century Work Camp	M	A	3	Escambia	228
1995	172	Walton Work Camp	M	A	3	Walton	187
REGION 2							
1994	204	Florida State Prison Work Camp	M	A	3	Bradford	420
1990	261	Baker Work Camp	M	A	3	Baker	251

1989	262	Cross City Work Camp	M	A	3	Dixie	203
1990	263	Hamilton Work Camp	M	A	3	Hamilton	678
1994	264	Columbia Work Camp	M	A	3	Columbia	200
1995	265	Mayo Work Camp	M	A	3	Lafayette	280
1989	280	Lancaster Work Camp	M	YO	3	Gilchrist	265
1987	284	Tomoka Work Camp	M	A	3	Volusia	246
1988	289	Madison Work Camp	M	A	3	Madison	256
REGION 3							
1989	363	Brevard Work Camp	M	A	3	Brevard	265
1989	364	Marion Work Camp	M	A	3	Marion	257
1987	365	Sumter Work Camp	M	A	3	Sumter	286
REGION 4							
1989	461	Dade Work Camp	M	A	3	Dade	242
1990	462	Glades Work Camp	M	A	3	Palm Beach	254
1983	420	Martin Work Camp	M	A	3	Martin	204
REGION 5							
1990	560	DeSoto Work Camp	M	A	3	DeSoto	255
1986	561	Hendry Work Camp	M	A	3	Hendry	270
1987	562	Polk Work Camp	M	A	3	Polk	239
1993	504	Avon Park Work Camp	M	A	3	Highlands	323
1995	563	Hardee Work Camp	M	A	3	Hardee	216



## Contract Drug Treatment Centers

Facility Code	Contract Drug Treatment Centers	Gender	Population Type	Security Level	City	Population on June 30, 1996
178	Lakeview Drug House	B	A	1	Pensacola	7
285	Reality House	M	A	1	Daytona Beach	81
293	Jacksonville Recovery Center	B	A	1	Jacksonville	5
393	Center for Drug Free Living	B	A	1	Orlando	6
394	Temporary Living Center	F	A	1	Apopka	4
489	Spectrum Drug House	B	A	1	Miami	12
581	Operation PAR	B	A	1	Largo	14

### Gender and Type:

- M: Houses male inmates
- F: Houses female inmates
- B: Houses both sexes
- RC: Reception Center
- YO: Youthful Offender
- A: Adult Facility

### Security Level:

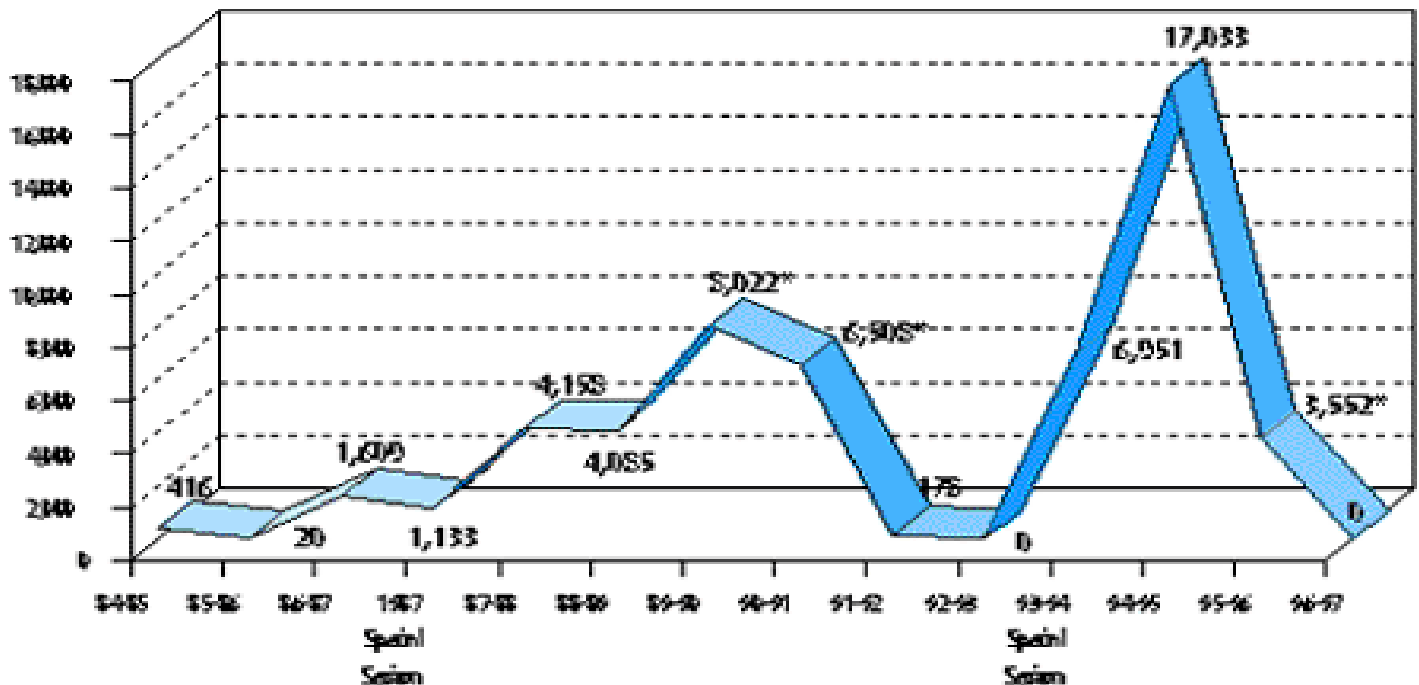
- 1: Minimum Custody
- 2,3: Medium Custody
- 4,5,6: Close Custody
- 7: Maximum Custody



## 1996 Prison Bed Additions

Although no new beds were appropriated, \$14.4 million was appropriated in repair and renovation funding for replacement and expansion of existing housing. This resulted in a net increase of 387 new beds. They include:

### Total Beds Funded by Year



\*number of appropriated beds was adjusted for beds subsequently deleted due to budget reductions.

### Additional Beds

<b>Hamilton Correctional Institution</b>	141
<i>Modifying 8 existing open bay dorms into 4 dorms.</i>	
<b>Glades Correctional Institution</b>	251
<i>Adding 3 single cell housing units and closing deteriorated housing.</i>	
<b>Mayo Correctional Institution</b>	(5)
<i>Adding 2 single cell housing units and demolishing deteriorated open bay dorms.</i>	
<b>TOTAL BEDS</b>	<b>387</b>

## Prison Construction

Work camps are the least expensive facilities. They hold 266 inmates at total capacity and cost approximately \$3.4 million or \$12,700 per bed. Total capacity is the maximum number of inmates the facility can legally hold. The department has built 31 work camps in the last six years.



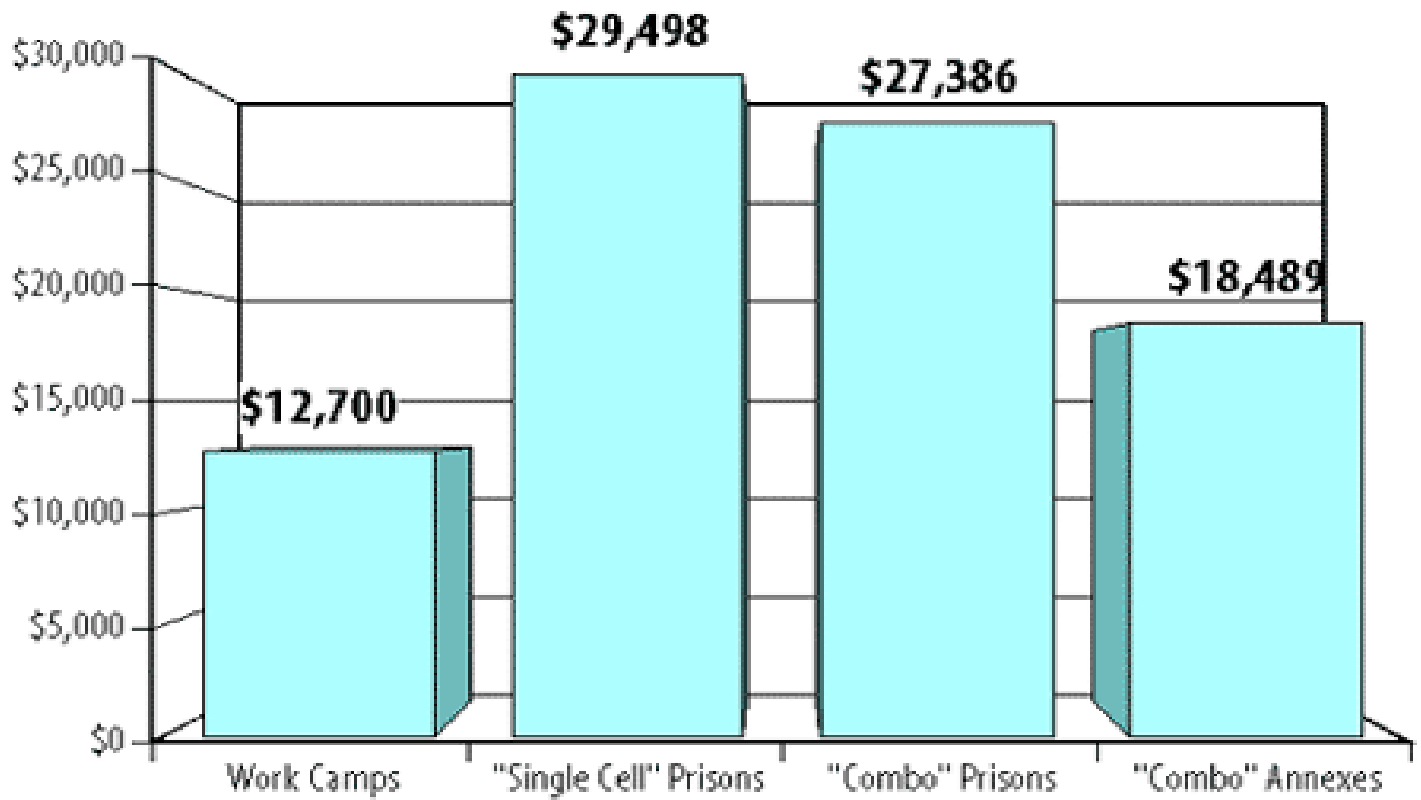
Single cell prisons house 1,356 inmates at total capacity and cost \$40 million or \$29,498 per bed. Prototypes opened in 1995 and 1996 in Okeechobee and Santa Rosa Counties.

"Combo" institutions have both single cells and dormitories. They have 1,205 beds at total capacity and cost \$33 million or \$27,386 per bed. One was completed in 1996, and one is in the planning phase.

"Combo" Annexes to existing institutions have both single cells and dormitories. They have 1,244 beds at total capacity and cost \$23 million or \$18,489 per bed. Four were completed in 1996 and one is currently under construction.

## Bed Cost by Bed Type

(vertical axis is "Cost per Bed")





## Secretary's Office

### Office of Legislative Planning, Information, and Communications

#### **Kerry Flack**

Director

(904) 488-3321

SUNCOM 278-3321



The Office of Legislative Planning, Information and Communications, under the direction of Director Kerry Flack, is responsible for supervision of Legislative Services, Information Services, Correspondence Control, and Video Productions.

#### **Units and Their 1995-96 Accomplishments:**

##### *Correspondence Control*

Contact: Judith C. Belcher, Correctional Services Administrator, (904) 488-7052, SunCom 278-7052

- Correspondence Control researches and responds to letters and telephone calls regarding offenders, inmates and management of the department on behalf of the Governor, the Secretary, the Inspector General, and the Assistant Secretaries. It maintains an extensive computer logging and tracking system that captures information to minimize errors and duplication and to generate various management reports. This office also assists the Legal office with public records requests.
- In **1995-96**, Correspondence Control responded to 6,744 letters; published

monthly and semi-annual reports; updated their Correspondence Control Manual and are in the process of updating their logging system.

### *Information Services*

Contact: Eugene Morris, Information Administrator, (904) 488-0420, SunCom 278-0420

- Information Services is responsible for public education relating to the department's operations, mission, and goals and responds to requests for information from state and national media, and the general public. This office provides media training for staff and issues news releases, fact sheets, the internal newsletter and information manual. Information Services also handles inquiries regarding executions, selects media witnesses, and escorts media through the execution process.
- In **1995-96**, Information Services conducted media training for more than 250 staff members statewide and provided community outreach and public speakers for more than 100 groups; handled more than 3,000 inquiries from the press and the public; coordinated tours and news coverage for all of our new institutions; and promoted the DC Toy Program which provides toys made by inmates for children during the holidays.

### *Legislative Services*

Contact: Peggy Ball, Legislative Programs Coordinator, (904) 488-0987, SunCom 278-0987

- Legislative Services acts as a clearinghouse for state and federal legislative issues. The office handles contacts with federal and state legislators and legislative committees regarding inquiries about the department. The annual legislative package is prepared in this office and submitted to the Governor and the Legislature for consideration. The office is responsible for monitoring legislative action and distributing information relating to individual legislative proposals. Once new laws are enacted, this office monitors the implementation and makes periodic reports to the Governor and Legislature.
- In **1995-96**, Legislative Services successfully passed the realignment bill for the department; coordinated coverage of all committee meetings; tracked over 450 legislative bills; responded to numerous letters and requests from legislators and their constituents; educated elected officials and their staffs about the programs and operations of the Department of Corrections.

Legislative Updates for [1995-96](#).

### *Video Production*

Contact: Lee Berger, Director of Video Production, (904) 488-0420, SunCom 278-0420

- Video Production provides video production services for public information, staff information, inmate information, staff training, and inmate training. Services include content development, script writing, video production, videotape editing, control room and audio recording booth supervision.
- In **1995-96**, Video Production completed three distance learning inservice videotapes; a Security Threat Group videotape; videotape for Community Corrections Conference and satellite broadcast of opening session; completed a staff/inmate weight lifting videotape for the Wellness Program; and broadcast a videotape about domestic violence.



## Secretary's Office

### Office of the Inspector General

**Fred Schuknecht**  
Inspector General  
(904) 488-9265  
SUNCOM 278-9265



The Office of the Inspector General, under the direction of Inspector General Fred Schuknecht, is responsible for criminal and internal affairs investigations, contraband interdiction activities, inmate grievance appeals, safety and risk management, internal audit and the management review process. It consists of the four bureaus below.

#### **Bureaus and Their 1995-96 Accomplishments:**

##### *Inmate Grievance Appeals*

Contact: Celeste Kemp, Bureau Chief, (904) 488-9017, SunCom 278-9017

- The Bureau of Inmate Grievance Appeals is responsible for providing inmates with a channel for the administrative settlement of legitimate complaints. The grievance process assists the department by providing an avenue for internal resolution of problems and improving the lines of communication. Additionally, the grievance procedure provides a written record in the event of subsequent judicial or administrative review.
- In **1995-96**, the Bureau of Inmate Grievance Appeals received 30,658 grievances, an increase of 39% from the previous year. In spite of this increase, bureau staff



has decreased the average response time from 46.6 days in 1993 to 33.6 days in 1995, and 27.4 days in 1996. This increased efficiency is due in part to implementing procedures to streamline the grievance process without compromising work quality.

### *Inspections and Intelligence*

Contact: Edward A. Sobach, Chief Inspector, (904) 487-4012, SunCom 277-4012

- The Bureau of Inspections and Intelligence is responsible for risk management functions and for conducting contraband interdiction operations at Department of Corrections institutions. In cooperation with the Florida Highway Patrol, 33 interdiction operations were conducted which resulted in 28 arrests and the recovery of a substantial amount of contraband, including drugs, alcohol and weapons.
- In **1995-96**, the Bureau of Inspections and Intelligence:
  - Provided formal assistance and training to 15 state, county and local community organizations, and provided specialized training to the DC on 13 occasions.
  - Completed a production video entitled "Chicago Based Gangs in Florida's Prisons" to assist with training staff.

### *Internal Audit*

Contact: Jerry Chesnutt, Bureau Chief, (904) 488-0004, SunCom 278-5061

- The Bureau of Internal Audit consists of two sections: Management Review and Internal Audit. The Management Review section coordinates reviews and inspections of all field offices and facilities on an annual basis. The Internal Audit section provides an independent, risk-based appraisal of department operations, using appropriate audit standards.
- In **1995-96**, the Bureau of Internal Audit refocused on issues relevant to the management of the department which resulted in improved operations. Major audits include construction, food service, Management Information Systems and medical.

### *State Investigations*

Contact: Gary McLain, Chief Inspector, (904) 488-2102, SunCom 278-2102

- The Bureau of State Investigations is responsible for conducting criminal, administrative and internal affairs investigations. Criminal investigations are referred to the appropriate State Attorney's Office (SAO) for prosecution. Administrative and Internal Affairs Investigations are referred to management for appropriate follow-up action. During FY 95-96, there were 13,493 incidents reported to the IG's Office. 3,014 official investigations were assigned, 2,840 were

completed and 648 forwarded to the SAO for criminal prosecution.

- In **1995-96**, the Bureau of State Investigations emphasized in-service training by assisting in developing and conducting a comprehensive statewide training course in Investigative Techniques and report writing. The course was provided to all investigative staff within the agency.

---

*95-96 Annual Report*

[first](#) | [previous](#) | **15 of 165** | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Secretary's Office

### Office of Legal Services

**Lou A. Vargas**  
General Counsel  
(904) 488-2326  
SUNCOM 488-2326



The Office of Legal Services provides legal advice to the department heads and staff regarding, among other things, personnel matters, rule promulgation, bids, contracts, sentence structure, early release, gaintime, public records, subpoenas and legislation. This Office also represents the department in judicial and administrative tribunals, and provides training to staff.

#### **Accomplishments in 1995-96:**

The Office of Legal Services complied with the Governor's rule reduction effort by repealing within a six month period a total of 165 of 371 rules, and targeting an additional 66 rules for repeal. This bureau also developed a procedure for processing public records requests at the local level and provided statewide training to staff regarding public records.



## Secretary's Office

### Legislative Update

#### Peggy Ball

Legislative Programs Coordinator  
(904) 488-0987  
SUNCOM 278-0987

*The 1996 Legislative session brought the following changes to the Florida Department of Corrections, its staff, inmates and offenders:*

#### Budget Highlights

The 1996 Legislature appropriated a total budget of almost \$1.5 billion for the Department of Corrections. Below are some of the highlights of the 1996-97 budget:

- **Step Play Plan:** This \$9.4 million appropriation provides for a one step advance for the correctional officer and correctional probation officer classes, effective January 1, 1997.
- **Revised Relief Factor:** The 1996 Legislature fully funded the relief factor. An additional 484 position and \$6.2 million was provided for additional staff.
- **Improved Security Systems:** Provided \$5.7 million to upgrade, replace or improve security systems at existing institutions.
- **Inmate Education and Job Training:** Increased current budget by \$2.6 million and authorized 51 additional positions to provide employability skills and transition programs for offenders.
- **Supervised Work Squads:** Provided \$1.2 million and 50 positions for armed and unarmed work squads.
- **Extended Care Center:** Appropriated \$989,000 to establish a chronic care and

extended treatment center for inmates. This facility will be located at the Central Florida Reception Center and will provide health care services for inmates with TB, HIV, terminal cancer, and other seriously chronic debilitating conditions.

## Salaries

- Eligible Career Service employees will receive a three percent increase on their base salary effective January 1, 1997. If the increase is less than \$1,000, each employee will receive an additional increase which provides the employee a total annual salary of \$1,000. Professional Health Care employees and Selected Exempt Service Physicians will receive a three percent increase on their base salary, effective on the employee's anniversary date. Additional funds were provided for eligible Professional Health Care employees to receive a longevity salary increase on the employee's anniversary date. Additional funds were also provided for eligible SES Physicians effective June 30, 1996 who have five or more years of continuous state service.
- Eligible Career Service Security Services Employees (including Correctional Officers and Correctional Probation Officers) will receive a four and a half percent increase on their base salary effective January 1, 1997. In addition, eligible employees will receive a three percent step increase. The total increase for CO's and CPO's will be seven and one-half percent. The minimum salary for CO's will increase to \$18,924 on January 1, 1997.
- Eligible Senior Management and Selected Exempt Service employees will receive an overall average pay increase of three percent effective January 1, 1997. These increases will be distributed at the discretion of the Secretary.

## Laws Affecting DC Staff and Operations

*In other areas affecting DC staff, laws were passed to:*

- Authorize the department to use or display blue lights on vehicles when responding to emergency situations.
- Authorize the department to develop an employee wellness program. This program may include random drug and alcohol testing for all employees.
- Clean up language regarding the notification requirements for the release of sex offenders from prison.
- Authorize the department to establish direct support organizations for the direct or indirect benefit to the department.
- Authorize the department to operate its own child care centers, exempt from the additional requirements prescribed by the Department of Management Services.
- Require the department to incorporate into its Strategic Plan the goal of maximizing the utilization of inmates and to work inmates 40 hours a week within existing resources.

- Authorize the department to enter into contracts with governmental entities to provide services and inmate labor and to charge fees for such services.
- Complete the repeal of the local detention inspection program. The bill also requires the Florida Sheriff's Association and the Florida Association of Counties to develop minimum standards to be adopted by each sheriff and chief correctional officer. The bill further provides that individual counties may enter into contracts with the department to inspect local detention facilities for a fee.
- Provide for user-fee funding of certification and monitoring of the Batterer's Intervention Program. Authorizes the department to collect fees for certifying programs through the Office for Certification and Monitoring.
- Require the department to consult with the Corrections Commission regarding proposals for the Prison Industries Enhancement (PIE) program. The bill authorizes a \$500,000 loan from the Inmate Welfare Trust Fund to the Correctional Work Program for start up infrastructure costs associated with the PIE program.
- Require the Department of Corrections, effective October 1, 1997, to prepare all sentencing guideline scoresheets.
- Restructure the department's purpose and mission and emphasize the commitment to inmate and offender work and restitution.
- Any employer of full-time enforcement officers, correctional officers, or correctional probation officers who on or after January 1, 1995 suffer a catastrophic injury in the line of duty shall pay the entire premium of the employer's health insurance plans for the injured employee's spouse, and for each dependent child.
- Provide that educational expenses for dependent children of deceased officers shall be waived for a total of 120 credit hours at a state vocational-technical school, community college, or state university and the child may attend any or all of the institutions on a full-time or part-time basis.
- Transfer the Justice Data Center to the Department of Corrections. Although there are no immediate plans to physically move the JDC, (now known as the Corrections Data Center), the administrative transfer was effective July 1, 1996
- Provide flexibility for the secretary to establish regional boundaries. The regions, to the extent possible, must be drawn along judicial circuit lines, and attempt to balance the geographical size or workload of each region.

### **Laws Affecting Offenders and Inmates**

- Require the department to provide certain information and assistance to inmates and offenders regarding the restoration of their civil rights.
- Authorize the secretary to delegate authorization for inmates to participate in work release.
- Require the department to adopt rules that limit and restrict the use of weightlifting equipment by inmates for disciplinary infractions or incomplete work assignments.

- Make revisions to the Inmate Welfare Trust Fund; requires the department to verify that contracted telephone commissions are received and the approved contract rates are charged. Requires the department to raise prices at canteens to "fair market value".
- Provide that children may not visit convicted sex offenders except under special circumstances approved by the department. If the court prohibits children from visiting a sex offender, then only the court can approve special visits.
- Require the courts and the department to obtain offenders' social security numbers and submit those numbers to the Social Security Administration to determine fraudulent activity or available benefits.
- Clarify existing language relating to the \$2 cost of supervision surcharge so that the department can use the money when it is collected.
- Clarify the definition of a habitual felony offender; habitual violent felony offender; and violent career criminal. Violent career criminals who commit offenses on or after October 1, 1996 will be eligible to earn up to 10 days per month of incentive gain-time, instead of 5 days per month.
- Reinstate the minimum mandatory sentence of 15 years for possession of a firearm by violent career criminals. Clarifies the legislative intent regarding the prohibition of gain-time until an inmate has satisfied the firearm minimum mandatory portion of their sentence, effective July 1, 1996.
- Clarify the credits awarded by the court for the time physically incarcerated shall be credited toward satisfaction of 85 percent of the sentence imposed, effective July 1, 1996.
- Allow the court to issue a written order to take away privileges, including, but not limited to, canteen purchases, telephone access, outdoor exercise, and use of the library, and visitation in the event an inmate fails to prevail in the defense of a civil action for damages incurred during the commission of a crime or attempted crime for which the inmate is incarcerated. The court is responsible for notifying the correctional facility.



## Administration



**Nancy K. Wittenberg**  
Assistant Secretary  
(904) 921-6140  
SUNCOM 291-6140



**Jim Bidy**  
Deputy  
Assistant Secretary

*"The Secretary shall appoint an Assistant Secretary for Administration, responsible for the budget and accounting services activities within the department, including the construction and maintenance of correctional institutions." (F.S. 20.315(3)(g))*

### Bureaus:

- [Asset Management](#)
- [Budget and Management Evaluation](#)
- [Design and Construction](#)
- [Finance and Accounting](#)
- [Food Services](#)
- [General Services](#)

### [Budget](#)





Florida Department of  
**CORRECTIONS**

[HIGHLIGHTS](#) [REPORTS](#) [FACILITIES](#) [OFFENDER SEARCH](#) [FAQS](#) [SEARCH](#) [CONTACT](#)

[STATISTICS & PUBLICATIONS](#)

*95-96 Annual Report*

[first](#) | [previous](#) | **19 of 165** | [next](#)

## Administration

### Bureau of Asset Management

(904) 487-1330  
SUNCOM 277-1330

The Bureau of Asset Management develops and maintains the department's inventory of land; coordinates environmental permitting for new institutions and renews existing environmental permits; selects sites for new institutions, coordinates overall design and operations of the department's wastewater, water treatment facilities and preventative maintenance program; maintains the department's fleet of vehicles, surplus property and inventory.

---

*95-96 Annual Report*

[first](#) | [previous](#) | **19 of 165** | [next](#)

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



*95-96 Annual Report*

[first](#) | [previous](#) | **20 of 165** | [next](#)

## Administration

### Bureau of Budget and Management Evaluation

#### **Bob Staney**

Bureau Chief

(904) 487-1692

SUNCOM 277-1693

#### Budget

The Bureau of Budget and Management Evaluation is responsible for the annual Legislative Budget Requests; financial planning and analysis; operating budget development and expenditure monitoring; authorized position control; determining fiscal impact of proposed legislation; and reporting bed space information.

#### **Accomplishments in 1995-96:**

- Produced a Legislative Budget Request in excess of \$1.8 billion with 33,000 positions.
- Managed a department operating budget of over \$1.4 billion.
- Conducted annual training seminars on allocations and reports.
- Organized a statewide video teleconference for personnel, accounting, and budget staff regarding department realignment.

*95-96 Annual Report*

[first](#) | [previous](#) | **20 of 165** | [next](#)



## Administration

### Bureau of Design and Construction

#### **Ned Terry**

Bureau Chief

(904) 487-1330

SUNCOM 277-1330

The Bureau of Design and Construction provides the overall management for the department's design and construction programs. More specifically, this bureau manages the construction of new institutions, work camps and buildings by outside contractors and inmate laborers; oversees the repair and renovation of existing facilities using inmate labor; programs and designs new institutions and buildings using in-house architects and engineers; assists institutions and regions regarding construction and maintenance issues; and provides design and construction services to other state agencies.

#### **Accomplishments in 1995-96:**

- Helped to establish the department's statewide preventative maintenance program.
- Oversaw extensive statewide security enhancement program, which included installing additional razor wire, fencing and electronic and microwave fence detection systems.
- Built a \$2,000,000 juvenile facility for the Department of Juvenile Justice at Hendry Correctional Institution using inmate labor.



## Administration

### Bureau of Finance and Accounting

#### **Rhonda S. Vause**

Bureau Chief

(904) 488-8756

SUNCOM 278-8756

The Bureau of Finance and Accounting is responsible for developing and implementing policies and procedures related to fiscal matters; directing and coordinating the preparation of annual and periodic financial reports; interpreting fiscal data to be used in formulating recommendations to management; coordinating the development of new or changes to existing accounting systems and systems of internal control.

#### **Accomplishments in 1995-96:**

- Reduced the amount of printing for SAMAS reports by 50 percent with the implementation of the Report Distribution System.
- Was one of five agency representatives to participate on the design team for a new statewide FLAIR accounting system.
- Implemented a point of sale radio frequency cashless canteen at two maximum security institutions that increased efficiency and awarded a bid to establish a pilot at Okeechobee C.I. for a privatized canteen operation.
- Implemented a mail order catalog ordering system for selected inmate items as a result of the elimination of package permits.



## Administration

### Bureau of Food Services

(904) 488-0123  
SUNCOM 278-0123

The Bureau of Food Services is responsible for feeding over 64,000 inmates three nutritionally balanced meals a day. This bureau has oversight over food selection, warehousing and distribution; menu development; equipment purchasing; farming and gardening programs; and food quality and cost control.

#### Accomplishments in 1995-96:

- Served more than 70 million meals during FY 95-96 at a cost of 74 cents per meal. These meals are nutritionally balanced and certified by registered dietitians.
- Continued the expansion of the farm and garden program to 68 facilities, covering 300 acres, employing 1,250 inmates and producing almost 5,000,000 pounds of vegetables.
- Implemented a system to identify stages during the food production process where risk of the occurrence of food borne illness is most significant and determined control procedures to reduce potential risk.
- Initiated development of a pilot project to reduce inventory levels and improve the food acquisition process by developing a prime vendor program.
- Automated a problem identification and solution system for documenting recurring facility and/or equipment related issues. This program documented over 1,200 reports during the fiscal year.
- Developed a low cost, nutritionally balanced cold lunch and initiated a test project to determine the viability of more traditional menus without jeopardizing security.

## Per-Meal Food Costs

(FY 1991-92 to FY 1995-96)

FY 1991-92	78.0 cents
FY 1992-93	71.0 cents
FY 1993-94	75.6 cents
FY 1994-95	74.4 cents
FY 1995-96	74.0 cents

---

*95-96 Annual Report*

[first](#) | [previous](#) | 23 of 165 | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



*95-96 Annual Report*

[first](#) | [previous](#) | **24 of 165** | [next](#)

## Administration

### Bureau of General Services

#### **Karin Morris**

Bureau Chief

(904) 488-2810

SUNCOM 278-2810

The Bureau of General Services coordinates the development, implementation and monitoring of all procurement activities for commodities and services in Central Office; reviews and approves all Federal Communications Commission licenses for each facility statewide; serves as contract administrator for the DC by preparing contracts for all program areas; develops policies for printing, leases and records retention; and directs the minority purchasing program.

---

*95-96 Annual Report*

[first](#) | [previous](#) | **24 of 165** | [next](#)



95-96 Annual Report

[first](#) | [previous](#) | 25 of 165 | [next](#)

## Administration

### Budget Summary

- [Budget Summary](#)
- [Inmate Cost per Day by Facility](#)
- [Correctional Budget Total Expenditures](#)
- [Percent of State Budget Spent on Corrections](#)
- [Inmate Cost per Day by Type of Prison](#)
- [Inmate Cost per Day for FY 1995-96](#)
- [Overall Inmate Cost Per Day](#)
- [Inmate Cost per Day for Operations](#)
- [Inmate Cost per Day for Health Services](#)
- [Inmate Cost per Day for Education](#)
- [Community Supervision Budget Data](#)

### Budget Summary (FY 1995-96)

<b>TOTAL APPROVED BUDGET:</b>	<b>\$ 1,617,612,842</b>
<b>OPERATING FUNDS</b>	
Expenditures by Budget Entity:	
Office of the Secretary and Office of Management and Budget	\$19,081,078
Office of Programs	5,949,721
Health Services	194,593,820
Correctional Education School Authority	15,795,422
Office of Operations and Regional Administration	5,401,141
Major Institutions	812,695,807
Probation and Parole Services	195,273,144
Community Facilities and Road Prisons	30,160,974



Youthful Offender Assistant Secretary's Office	540,559
Youthful Offender Institutions	40,663,980
<b>Total Operating Funds</b>	<b>\$ 1,320,155,646</b>
<b>FIXED CAPITAL OUTLAY FUNDS</b>	
Expenditures by Project Classification:	
To Provide Additional Capacity Through Expansion and New Construction	90,224,153
To Maintain Existing Facilities and Meet Requirements of Regulatory Agencies	9,826,422
<b>Total Fixed Capital Outlay Funds</b>	<b>\$ 100,050,575</b>
<b>LOCAL FUNDS</b>	
Volume of Collection Activities:	
Cost of Supervision Fees	\$ 21,845,024
Restitution and Court-Ordered Payments	38,667,264
Subsistence and Transportation Fees	8,144,158
Inmate Banking Activities:	
Total Deposits	\$ 59,584,499
Total Disbursements	59,233,509
June 30, 1996 Total Assets	5,056,204
Inmate Welfare Fund Activity:	
Merchandise Sales	\$ 30,707,683
Gross Profit From Sales	7,075,199
Inmate Telephone Commissions	12,942,025
June 30, 1996 Retained Earnings	13,367,787

[Top of Page](#)

## Inmate Cost Per Day By Facility

### Summary of Average Inmate Costs (FY 1995-1996)

Category	Average Population	Total Per Diem	Operations	Health Services	Education Service
Total All Department Facilities (Excluding Private)	61,962	44.51	35.62	8.24	0.65
Total Major Institutions (Excluding Private)	58,912	45.38	36.06	8.63	0.69
Adult Male	45,693	41.47	34.84	6.05	0.58
Youthful Offender	2,721	50.13	41.69	5.23	3.21
Reception Centers	6,106	63.26	40.06	23.11	0.09

Female Institutions	2,600	55.64	37.87	16.38	1.39
Specialty Institutions	1,792	61.74	42.26	18.87	0.61
Private Institutions	1,839	48.24			
<b>Residential Facilities</b>	<b>Average Population</b>	<b>Total Per Diem</b>	<b>Operations</b>	<b>Health Services</b>	<b>Education Service</b>
ADULT MALE					
Apalachee Correctional Institution (CI)	1,576	42.78	33.8	7.48	1.5
Avon Park CI	1,219	39.2	33.01	4.79	1.4
Baker CI	1,236	38.52	31.51	5.92	1.09
Calhoun CI	1,273	33.72	29.28	3.54	0.9
Century CI (3)	1,583	32.95	29.31	3.52	0.12
Charlotte CI (3)	1,202	45.09	31.43	13.37	0.29
Columbia CI	1,363	34.95	28.37	6.53	0.05
Cross City CI	1,035	41.19	35.35	4.26	1.58
Dade CI (3)	939	68.5	54.17	13.42	0.91
DeSoto CI (3)	1,263	45.51	39.82	4.67	1.02
Everglades CI (1)	455	86.28	76.02	10.25	0.01
Florida State Prison	1,457	47.99	40.49	7.46	0.04
Glades CI (3)	1,302	50.43	43.23	6.65	0.55
Gulf CI (3)	1,441	41.23	36.5	4.72	0.01
Hamilton CI	1,379	47.8	41.07	5.75	0.98
Hardee CI	1,369	36.2	31.99	4.05	0.16
Hendry CI (3)	1,291	40.11	35.03	4.51	0.57
Holmes CI (3)	1,396	34.39	29.17	4.33	0.89
Jackson CI (3)	1,446	33.24	28.76	4.35	0.13
Lake CI	871	38.37	32.11	5.17	1.09
Lawtey CI	735	43.02	34.03	8.77	0.22
Liberty CI (3)	1,465	32.24	28.37	3.71	0.16
Madison CI	1,366	32.74	27.73	4.54	0.47
Marion CI	1,306	37.68	30.77	5.67	1.24
Martin CI	1,394	50.35	41.48	8.31	0.56
Mayo CI	1,228	34.44	30.59	3.77	0.08

New River CI	1,697	32.79	26.76	4.57	1.46
Okaloosa CI	963	39.12	33.65	5.37	0.1
Okeechobee CI (1)	209	145.53	132.92	12.6	0.01
Polk CI	1,281	38.87	32.86	4.94	1.07
Putnam CI	412	49.6	43.29	6.3	0.01
Quincy CI	319	47.57	44.27	3.29	0.01
River Junction CI	453	45.52	38.1	6.36	1.06
Sumter CI	1,346	40.07	34.61	4.26	1.2
Taylor CI	1,051	34.45	29.02	5.42	0.01
Tomoka CI	1,360	41.01	33.41	7.51	0.09
Union CI	1,797	56.44	42.98	13.38	0.08
Walton CI	1,229	34.67	30.17	4.26	0.24
Washington CI	986	35.6	30	5.59	0.01
<i>Total Adult Male</i>	<i>45,693</i>	<i>41.47</i>	<i>34.84</i>	<i>6.05</i>	<i>0.58</i>
YOUTHFUL OFFENDER					
Brevard CI	1,187	42.5	36.43	3.63	2.44
Hillsborough CI (3)	382	62.2	50.8	8.27	3.13
Indian River CI	267	72.03	58.66	7.09	6.28
Lancaster CI	885	48.56	39.7	5.5	3.36
<i>Total Youthful Offender</i>	<i>2,721</i>	<i>50.13</i>	<i>41.69</i>	<i>5.23</i>	<i>3.21</i>
RECEPTION CENTERS (MALE)					
Central Florida Reception Center	2,155	53.23	36.89	16.2	0.14
North Florida Reception Center	2,141	71.35	38.77	32.51	0.07
South Florida Reception Center	1,810	65.6	45.33	20.22	0.05
<i>Total Reception Centers</i>	<i>6,106</i>	<i>63.26</i>	<i>40.06</i>	<i>23.11</i>	<i>0.09</i>
FEMALE INSTITUTIONS					
Broward CI (2)	602	85.15	52.83	30.98	1.34
Florida CI (2) & (3)	1,243	46.51	32.8	12.17	1.54
Jefferson CI	755	47.17	34.31	11.69	1.17
<i>Total Female Institutions</i>	<i>2,600</i>	<i>55.64</i>	<i>37.87</i>	<i>16.38</i>	<i>1.39</i>
SPECIALTY INSTITUTIONS					

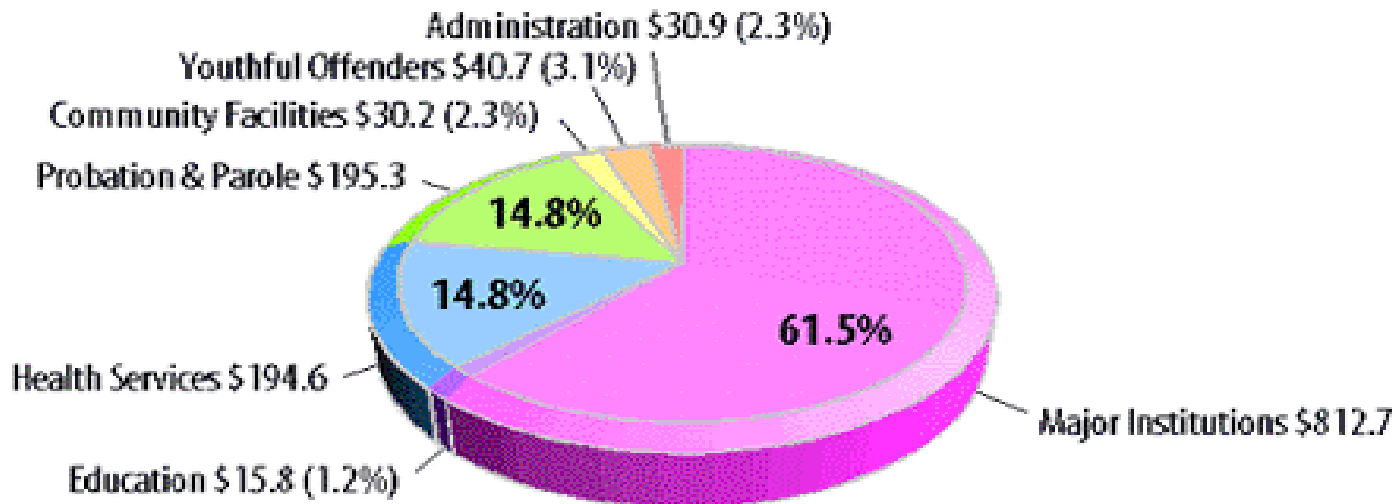
Brooksville DTC (3)	431	41.13	35.95	5.02	0.16
Corrections Mental Health Institution	86	284.83	169.14	115.68	0.01
Gainesville CI (3)	555	40.28	36.5	3.57	0.21
Zephyrhills CI	720	64.06	35.38	27.42	1.26
Total Specialty Institutions	1,792	61.74	42.26	18.87	0.61
<i>Total Department Institutions (Excluding Private)</i>	<i>58,912</i>	<i>45.38</i>	<i>36.06</i>	<i>8.63</i>	<i>0.69</i>
<b>PRIVATE INSTITUTIONS (4)</b>					
Bay CI	511	43.69			
Gadsden CI	721	47.1			
Moore Haven CI	607	53.43			
<i>Total Private</i>	<i>1,839</i>	<i>48.24</i>			
<b>COMMUNITY FACILITIES</b>					
Community Correctional Centers	2,639	24.95	24.24	0.71	0
Contracted Facilities (5)	130	33.41	33.41	0	0
Probation & Restitution Centers (6)	281	52.99	52.46	0.53	0
<i>Total Community Facilities</i>	<i>3,050</i>	<i>27.9</i>	<i>27.24</i>	<i>0.66</i>	<i>0</i>
<b>TOTAL ALL DEPARTMENT FACILITIES (Excluding Private)</b>	<b>61,962</b>	<b>44.51</b>	<b>35.62</b>	<b>8.24</b>	<b>0.65</b>

**Notes:**

1. Due to the opening and phase-in of these facilities during the fiscal year, average inmate population was relatively low, resulting in inflated per diem costs. Per diem costs are also inflated by debt service costs for Okeechobee CI.
2. Also serving as reception centers for female inmates.
3. As part of the department's realignment, road prisons and work camps are shown as component parts of the institution to which they are assigned, as opposed to the previous year's presentation as separate community facilities.
4. Private facilities include debt service costs and inflated per diem contract rates due to phase-in of facilities.
5. Amounts shown are net of daily inmate subsistence payments for inmates on Work Release, which contractors are allowed to retain as a credit to their billing.
6. Phase-out of some facilities has inflated per diem costs.

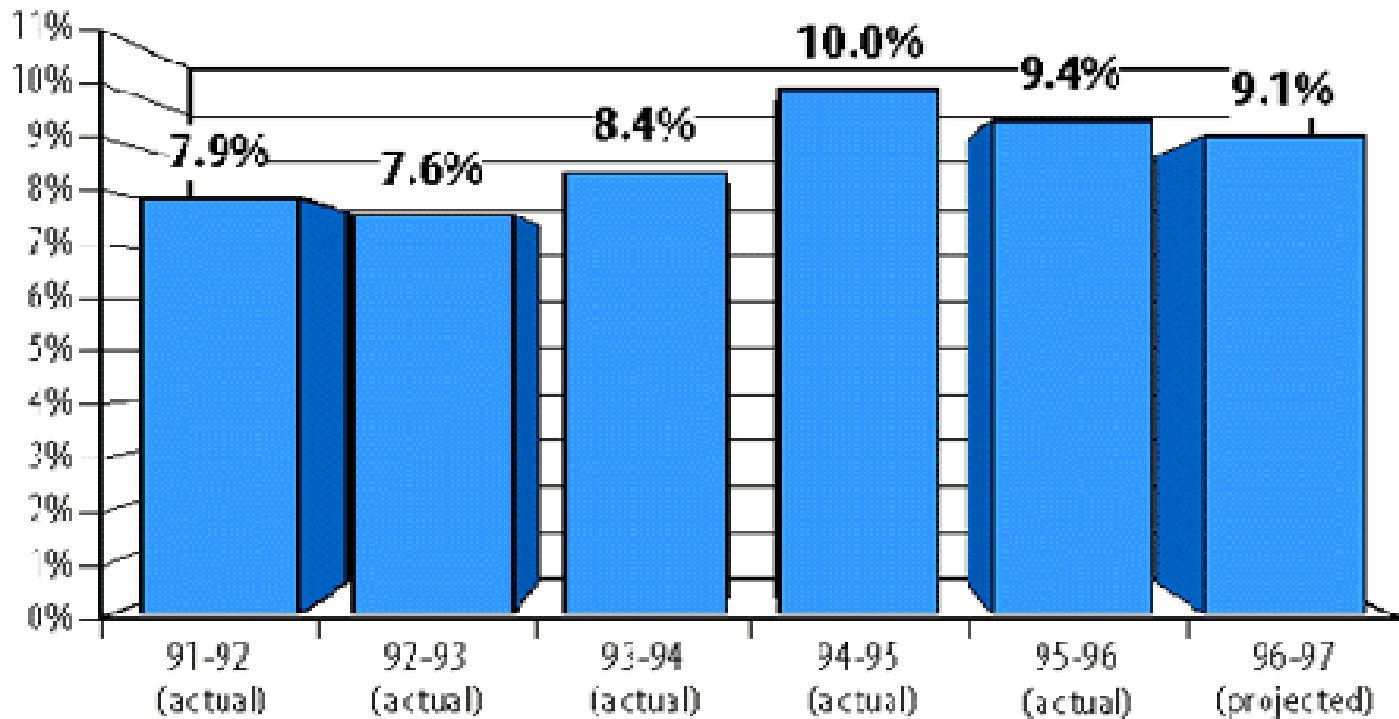
## FY 1995-96 Correctional Budget Total Expenditures \$1,320,155,646

(In Millions)

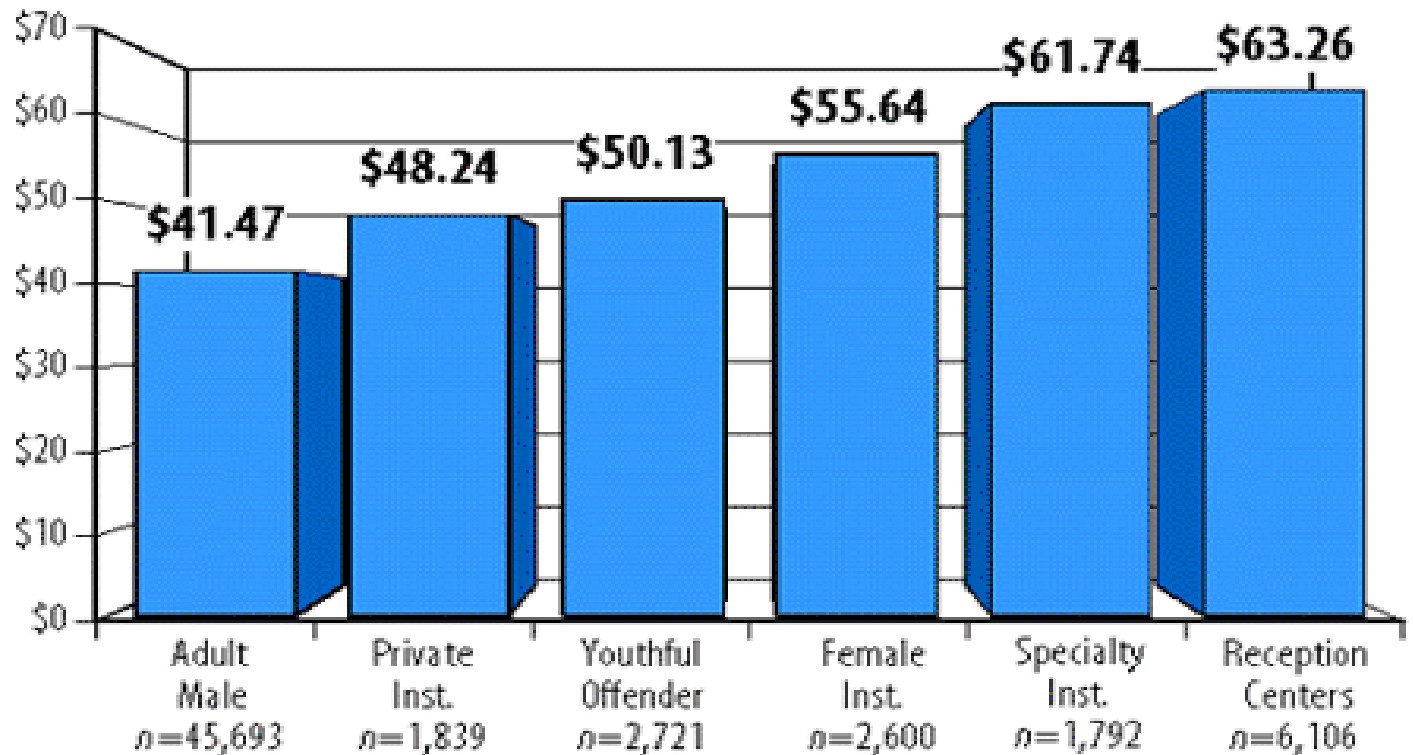


## Percent of State Budget Spent on Corrections

(General Revenue)



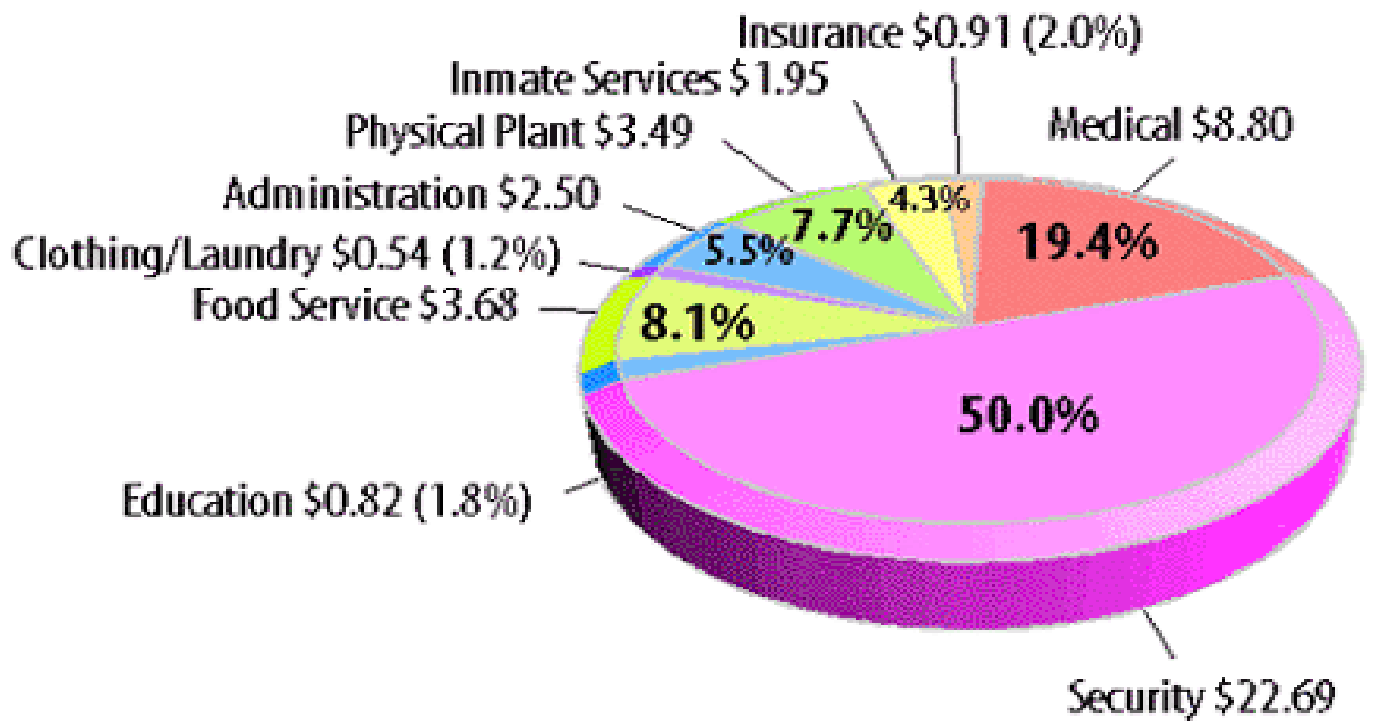
## Inmate Cost Per Day by Type of Prison



*n=Average 1995-96 population*

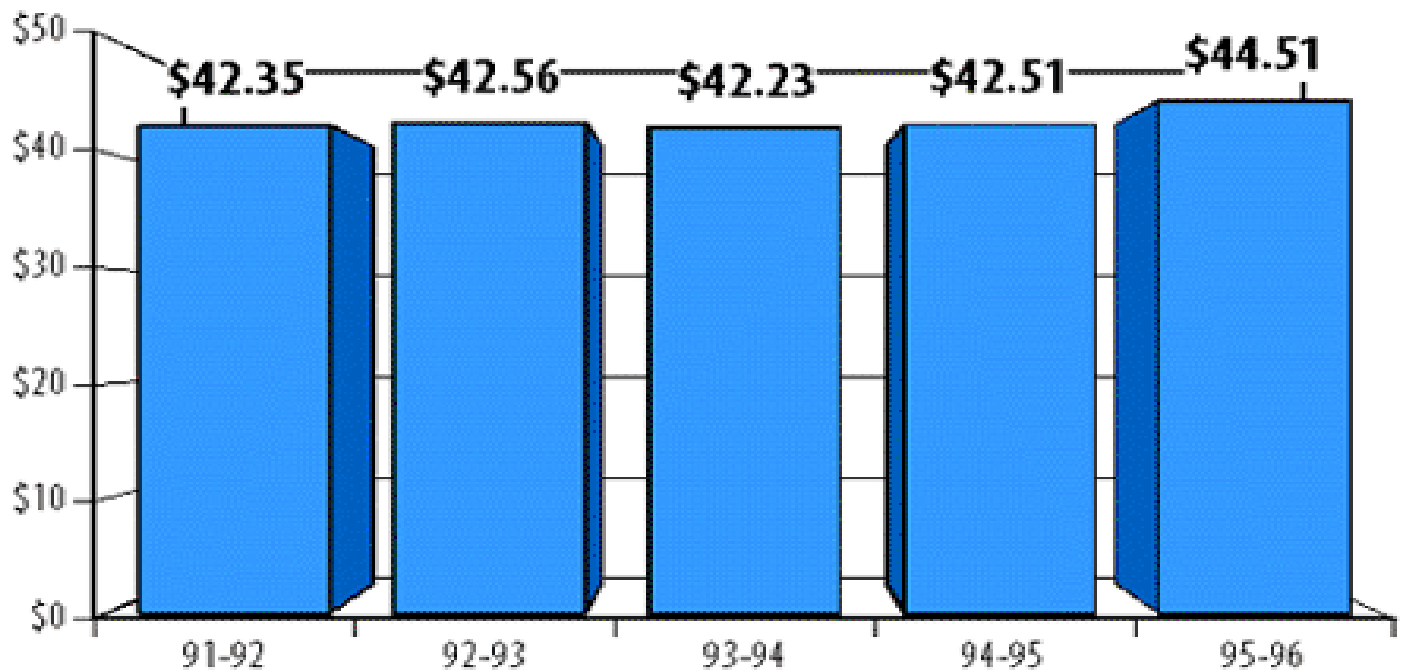
## Inmate Cost per Day for FY 1995-96 \$45.38 (\$16,564 Annually)

(Major Institutions Only)



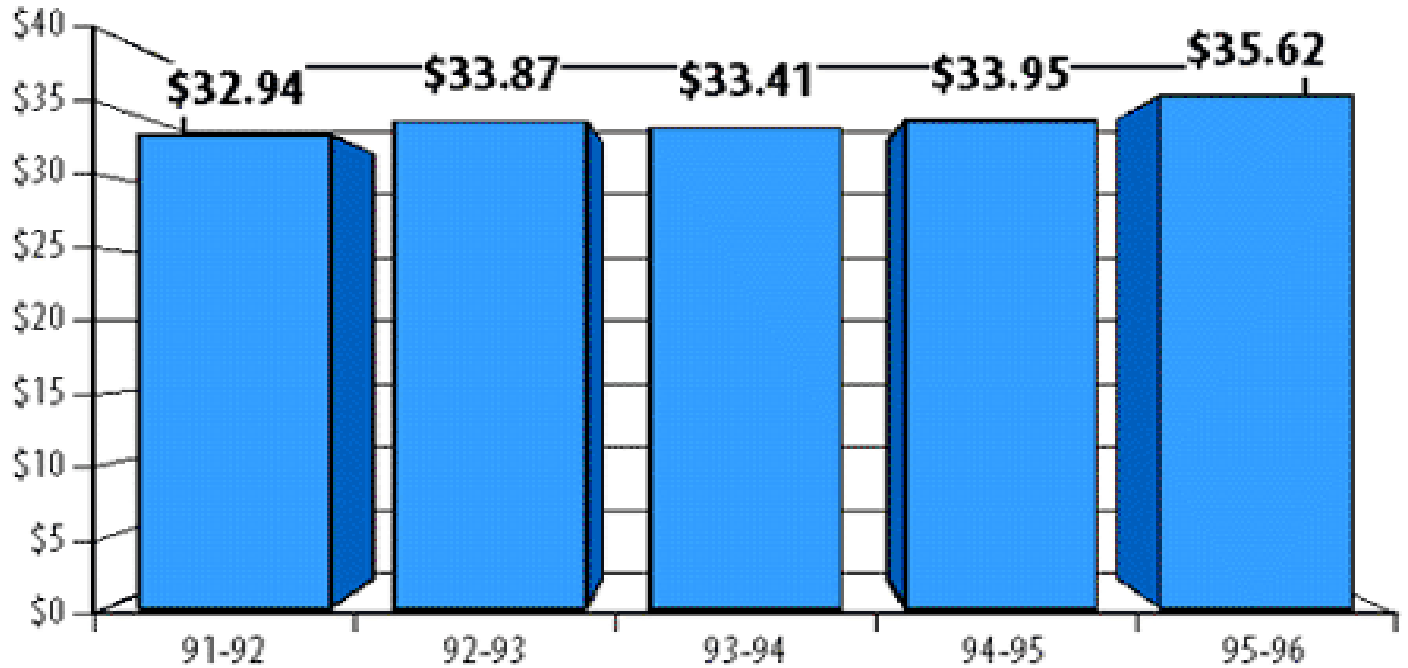
### Overall Inmate Cost Per Day

(For all department facilities)



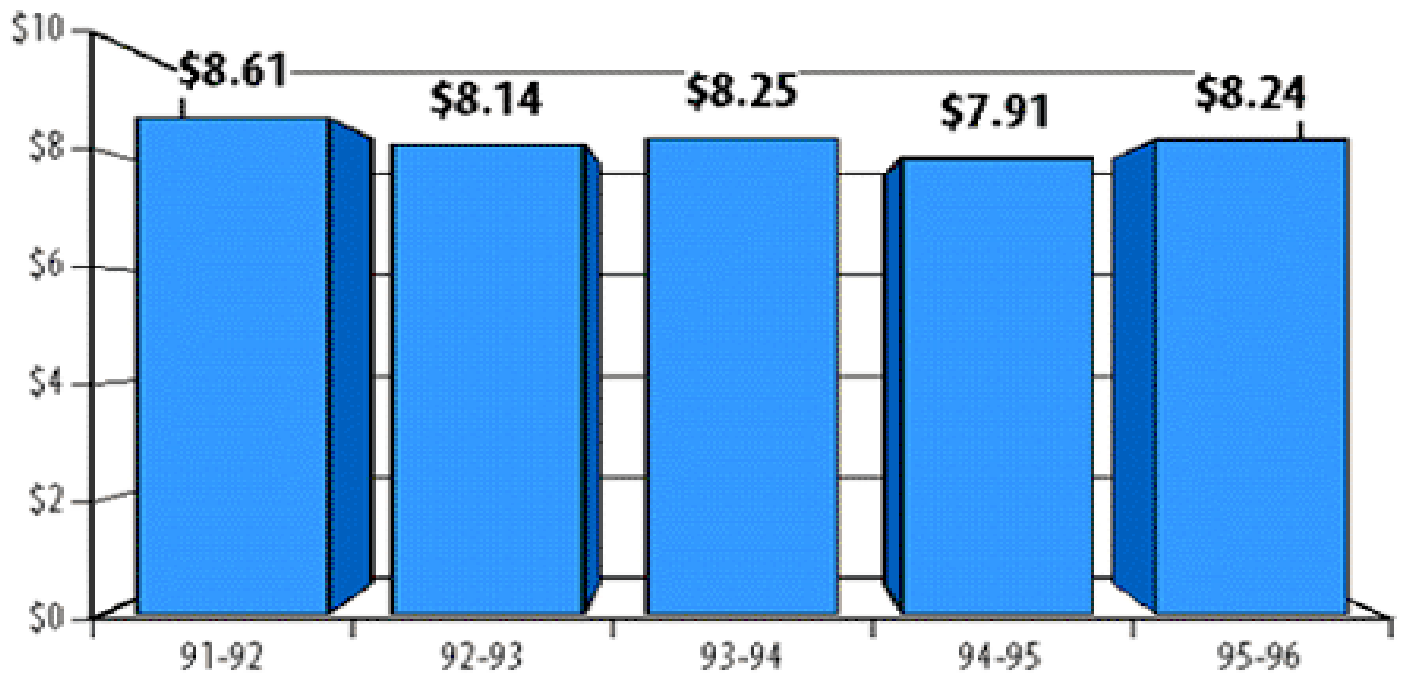
### Inmate Cost Per Day for Operations

(For all department facilities)



### Inmate Cost Per Day for Health Services

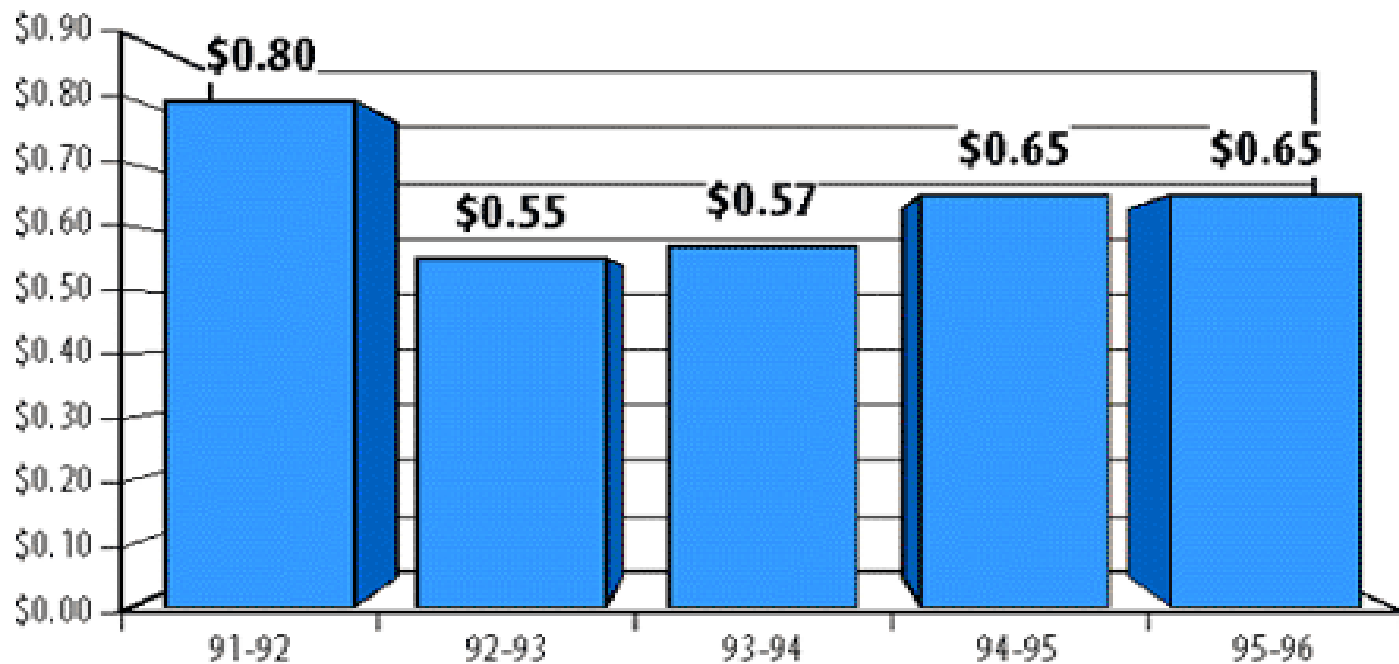
(For all department facilities)





## Inmate Cost Per Day for Education

(For all department facilities)



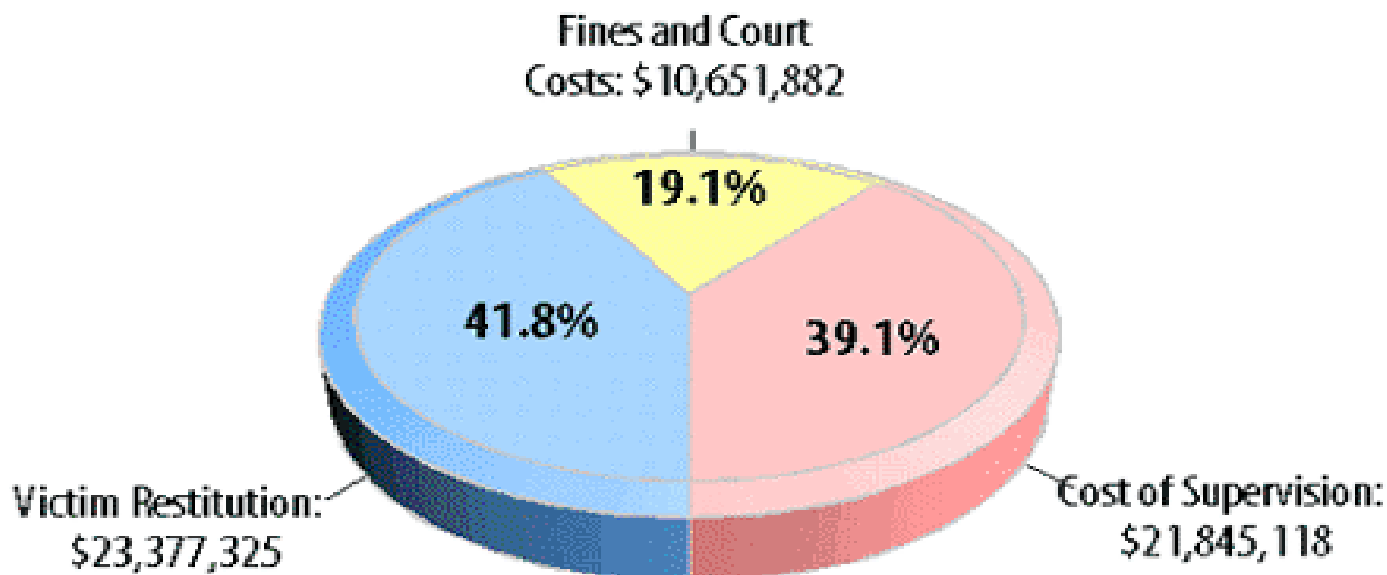
[Top of Page](#)

## Community Supervision Budget Data

In addition to supervising offenders, Probation and Parole (P&P) Services performs a number of related duties, which include collecting court-ordered payments from offenders, conducting drug tests, and preparing offender investigations.

### Payments Collected During FY 1995-96

**Total: \$55,874,231**



### Court-Ordered Payments Collected Over the Past Five Years

	Cost of Supervision	Victim Restitution	Fines and Court Costs	TOTAL
FY 1991-92	\$20,409,668	\$17,892,787	\$8,552,383	\$46,854,838
FY 1992-93	\$20,135,584	\$18,092,534	\$8,522,615	\$46,750,733
FY 1993-94	\$18,930,643	\$18,540,461	\$9,608,797	\$47,079,901
FY 1994-95	\$20,662,225	\$21,594,033	\$10,148,772	\$52,405,030
FY 1995-96	\$21,845,024	\$23,377,325	\$10,651,882	\$55,874,231

P&P Services also collected other court ordered costs (crimes compensation, electronic monitoring costs, drug testing fees, Probation and Restitution Center subsistence, surcharge and others). Total collected and disbursed: \$59,940,625.49.



## Community Corrections



**Marcellas Durham**  
Assistant Secretary  
(904) 487-3865  
SUNCOM 277-3865



**Lana Arnold**  
Deputy Assistant  
Secretary

*"The Secretary (of the Department of Corrections) shall appoint an Assistant Secretary for Community Corrections responsible for the coordination of community alternatives to incarceration." (F.S. 20.315(3)(f))*

The primary purpose of this office is to assist the administration in carrying out its public safety mission regarding quality supervision of offenders (probationers and inmates) and guiding them to rehabilitate and enjoy a successful transition into the community through the application of work, programs, and support services necessary to sustain their re-entry. The five major functions of this office are: (1) resource acquisition principally through the legislative budget process; (2) policy and procedures development; (3) technical assistance to the field staff; (4) monitoring of Community Corrections programs for quality; and (5) evaluation of programs for accountability.

### **Bureaus:**

- [Community Residential Programs](#)
- [Interstate Compacts](#)
- [Probation and Parole Field Services](#)
- [Programs and Quality](#)

## [Community Supervision Statistics](#)

---

95-96 Annual Report

[first](#) | [previous](#) | 26 of 165 | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Community Corrections

### Bureau of Community Residential Programs

#### **David Tune**

Bureau Chief

(904) 922-6789

SUNCOM 922-6789

The Bureau of Community Residential Programs is responsible for policy and program development, contracting, contract monitoring, evaluation and oversight for 32 community correctional centers (work release), contract community Tier IV drug treatment centers, probation and restitution centers, and a state operated residential probationer substance abuse treatment program. Responsibilities also include maintaining occupancy rates, handling inquiries and providing technical assistance to field staff.

#### **Accomplishments in 1995-96:**

The Bureau of Community Residential Programs maintained an occupancy rate of 97% of total capacity for all community correctional centers (CCC's) in FY 95-96, and collected more than \$7.8 million in subsistence costs and \$1.5 million for dependent's care from inmates in CCC's



## Community Corrections

### Bureau of Interstate Compacts

#### **Robert M. Porter**

Bureau Chief

(904) 487-0558

SUNCOM 277-0558

The Bureau of Interstate Compacts is responsible for the statewide administration of compact agreements between Florida and 49 other states. These reciprocal agreements allow probationers/parolees and inmates from out of state to transfer to Florida and vice versa for reasons such as employment, protection, living closer to family and prison management issues. Last fiscal year there were 7,094 Florida probationers/parolees out of state and 5,409 other state offenders in Florida. The Bureau administers three national compacts and assists the Governor's Office with the International Prisoner Transfer Treaty.

#### **Accomplishments in 1995-96:**

The Bureau of Interstate Compacts created a statewide bulletin board which provides up-to-date interstate transfer and travel information to Community Corrections field staff. Also provided 1996 statewide interstate training by satellite over Corrections Distance Learning Network.



## Community Corrections

### Bureau of Probation and Parole Field Services

#### Larry Hamilton

Bureau Chief

(904) 487-2165

SUNCOM 277-2165

The Bureau of Probation and Parole Field Services is responsible for developing, implementing, revising and monitoring programs in the areas of probation and other field supervision operations, sentencing guidelines, Probation and Parole databases, court-ordered payments, and sexual predators. Employees in this Bureau are also responsible for developing policy for supervising over 4,000 correctional probation officers and staff. Along with supervising over 138,000 offenders on specialized caseloads requiring community supervision, correctional probation officers are required to collect the following fees from offenders, when applicable: cost of supervision fees, victim restitution and court fines and costs. CPO's are also required to conduct more than 250,000 investigations each year, including pre- and post-sentence investigations.

#### Accomplishments in 1995-96:

- Collected \$21.8 million in cost of supervision fees from offenders on community supervision, \$23.3 million in victim restitution and \$10.6 million in court fines and costs.
- Worked with the department's Research and Data Analysis Bureau and the National Institute of Justice to develop an automated risk classification system for offenders on probation. The pilot began July 1, 1996 in the fifth judicial circuit.
- Automated through the Court Ordered Payment System the collection of subsistence payments at probation and restitution centers.
- Published a new sentencing guidelines score sheet and related procedures and established data entry audit procedures for sentencing guidelines score sheets.

## Probation & Parole Services Intermediate Sanction Beds

Circuit		Probation and Restitution Centers	Nonsecure Drug Treatment Beds	Secure Drug Treatment Beds	Diversory Drug Treatment Beds	County Jail/ Work Camp	Total Intermediate Sanction Beds
01	Pensacola	40	0	0	60	0	100
02	Tallahassee	38	40	0	0	40	118
14	Panama City	0	60	0	0	40	100
REGION I TOTAL							318
03	Lake City	0	0	0	0	90	90
04	Jacksonville	54	60	0	0	0	114
07	Daytona Beach	0	50	0	0	0	50
08	Gainesville	0	0	0	32	0	32
REGION II TOTAL							286
09	Orlando	45	0	0	105	40	190
18	Sanford	0	90	0	0	0	90
05	Tavares	0	60	150	0	200	410
REGION III TOTAL							690
11	Miami	0	90	33	100	0	223
15	West Palm Beach	33	80	0	0	0	113
16	Key West	0	0	0	13	50	63
17	Ft. Lauderdale	30	155	0	45	0	230
19	Ft. Pierce	0	0	0	45	0	45
REGION IV TOTAL							674
06	Clearwater	37	60	0	55	0	152
10	Bartow	30	45	0	0	0	75
12	Sarasota	33	50	90	15	0	188
13	Tampa	40	90	0	30	0	160
20	Ft. Myers	0	30	0	0	0	30
REGION V TOTAL							605
<b>GRAND TOTAL</b>		<b>380</b>	<b>960</b>	<b>273</b>	<b>500</b>	<b>460</b>	<b>2,573</b>



## Community Supervision Populations

(June 30, 1996)

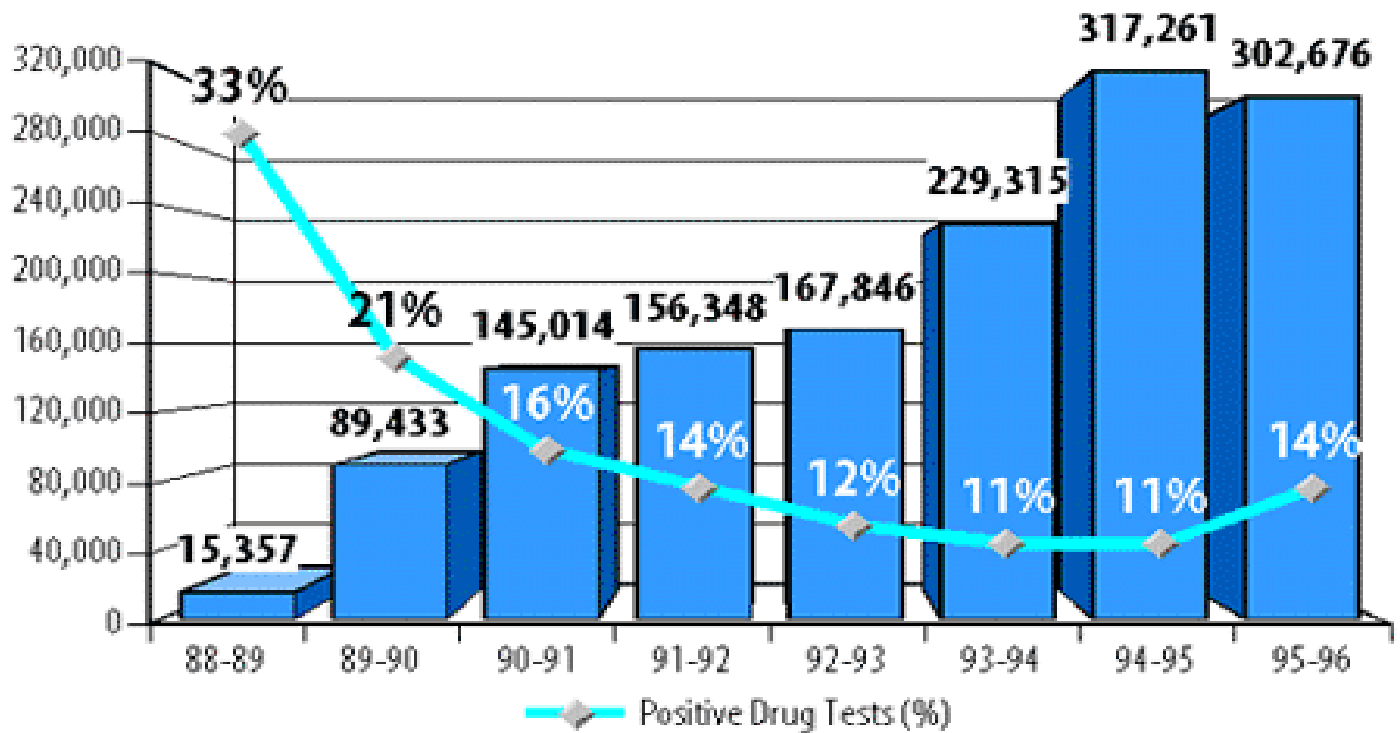
Probation:	98,420
Parole:	2,747
Conditional Release:	3,029
Control Release:	3,210
Drug Offender Probation:	7,857
Community Control:	14,465
Pre-Trial Intervention:	7,813
Other	70
<b>TOTAL:</b>	<b>137,611</b>

## Average Caseloads for Correctional Probation Officers

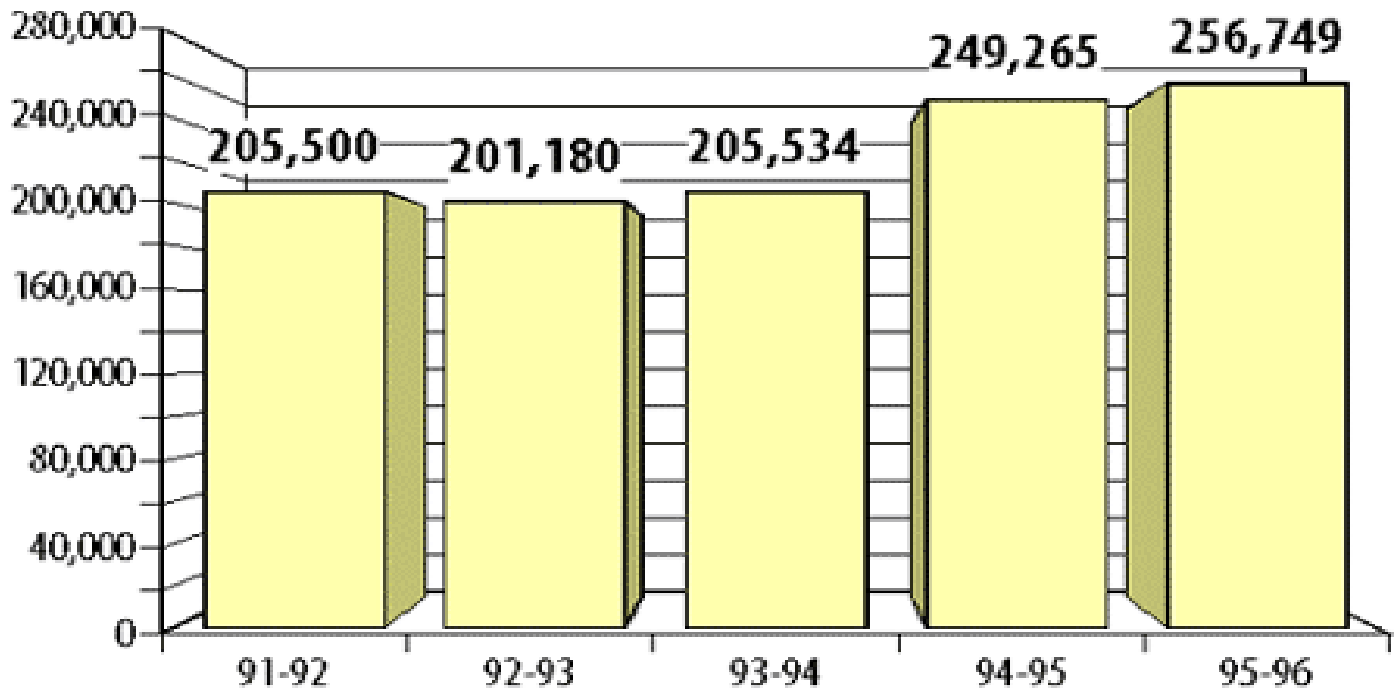
(FY 1995-96)

Adult Supervision:	134:1
Community Control:	24:1
Youthful Offender:	73:1
Pretrial Intervention:	134:1
Drug Offender:	119:1
Offender Release:	85:1
Specialist:	90:1

## Statewide Drug Tests Over Eight Years



### Investigations Conducted Over the Past Five Years\*



\* Investigations conducted by probation and parole offices include pre- and post-sentence investigations, preliminary pre-trial intervention (PTI), arrest and behavioral violation, transfers, sentencing guidelines scoresheet placement, other state investigations, security investigations, work release, release on own recognizance, Pretrial Intervention (PTI) background, client management classifications (CMC), split-out-of-state transfers (SOST), background investigations (BINV), consecutive sentence investigations (CSEN), and other sentencing guidelines scoresheet investigations (SGSO).

\*\* CMC, SOST, BINV, CSEN and SGSO investigations were added beginning in FY 94-95.

---

*95-96 Annual Report*

[first](#) | [previous](#) | **29 of 165** | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Community Corrections

### Bureau of Programs and Quality

#### **Richard Nimer**

Bureau Chief

(904) 487-2165

SUNCOM 277-2165

The Bureau of Programs and Quality is responsible for policy and program development, bidding and contracting, contract monitoring and data collection of the following residential community-based intermediate sanctions: long-term residential drug treatment, non-secure drug treatment, diversion centers programs, and contracted jail beds. The Bureau is also responsible for the following community-based non-residential offender programs: psychological services, education and employment programs, specialized sex offender and youthful offender programs, out-patient substance abuse programs, the pretrial intervention program, drug testing and electronic monitoring of offenders on community control (house arrest). The Bureau was recently given responsibility for certification and monitoring of batterers' intervention programs for domestic violence. The Bureau focuses on quality assurance and improvement of all the above programs and completes quarterly and annual program reports.

#### **Accomplishments in 1995-96:**

The Bureau of Programs and Quality increased by almost 60 percent (25,516 in FY 94-95 to 40,615 in FY 95-96) the number of offenders placed in intermediate facilities such as residential drug treatment programs.



## Education and Job Training



**Wilson C. Bell**

Assistant Secretary

(904) 488-2288

SUNCOM 278-2288

*"The Secretary shall appoint an Assistant Secretary for Education and Job Training, responsible for the coordination and delivery of education and job training to the offenders in the custody of the department." (FS 20.315(3)(h))*

The Office of Education and Job Training (OEJT) is responsible for providing education programs (academic and vocational job training) to inmates and managing the department's inmate programs in the areas of special education, substance abuse, library services, wellness education and distance learning. Formerly known as the Correctional Education School Authority (CESA), the OEJT came under the direct supervision of the Department of Corrections on July 1, 1995.

### Units and Related Organizations:

- [Academic and Special Education](#)
- [Applied Technology and Distance Education \(CDLN\)](#)

- [Library Services](#)
- [PRIDE](#)
- [Substance Abuse Treatment](#)
- [Wellness Education](#)

---

95-96 Annual Report

[first](#) | [previous](#) | 31 of 165 | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Education and Job Training

### Academic and Special Education

(904) 488-2288  
SUNCOM 278-2288

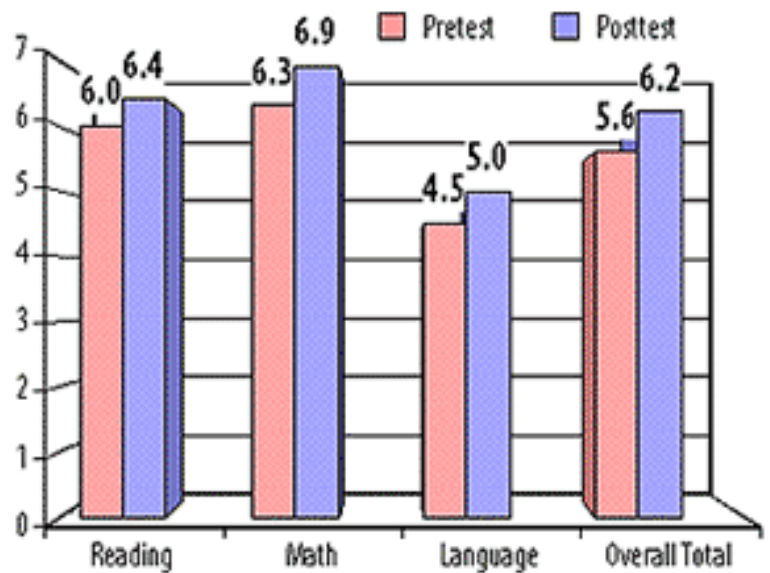
Academic and Special Education is responsible for the Mandatory Literacy Program (MLP), Adult Basic Education (ABE), the General Education Development (GED) program, and Library Services. Duties also include providing special education services to all inmates eligible under federal guidelines, providing Title I services to inmates under the age of 21 for supplemental instruction, Even Start, and locating and training literacy tutors to volunteer their services.

#### Accomplishments in 1995-96:

- Increased the reading, math and language skills of participating inmates during the fiscal year by an average of three points, which translates to six months gain in grade equivalent scores. Inmates were participants in vocational or academic

programs. The inmates were given pretests and posttests during the 95-96 fiscal year in at least one of the three subject areas and at least 2,500 inmates were pretested and posttested in each area. **The adjacent chart shows the gains made during the fiscal year by grade level.**

- Implemented an Adult Basic Education grant called "Scared Write" that resulted in improved GED essay writing skills for inmates, who also produced a book entitled "The Chosen" which was distributed to at-risk youth programs.
- Initiated an Even Start Grant at four female facilities: Florida CI, Broward CI, Atlantic and Miami Community Correctional Centers. Even Start is a program designed to work with at-risk children under the age of seven and their parents to improve literacy skills and decrease the cycle of illiteracy.
- Increased Title I funding from \$504,698 in FY 94-95 to \$1,234,137 in FY 95-96, which led to an increase in Title I services from six to 12 institutions; and provided three additional teacher and 18 teacher aide positions, with necessary educational computers and software for each position; and Title I services were made available to 78% of eligible students.
- Increased literacy programs and services to 27 institutions.
- Served 2,280 Special Education inmates in FY 95-96.
- Earned approval from the U.S. Department of Education's Office of Special Education for the special education procedures of identification and placement of special education inmates.
- More than quadrupled (from \$200,000 to \$890,000) the amount of money available to the department for transitional services upon release for special education inmates and inmates with mental health problems. This occurred by entering into a grant agreement with the Department of Labor and Employment Security's Division of Vocational Rehabilitation.
- In cooperation with the department's Inmate Transition and Community Work Release divisions, contracted with the Division of Community Colleges to develop a model Transition Skills Curriculum to be used for pre-release training. Pilot programs for this curriculum were initiated at three prisons and one community correctional center to determine the validity and track the success of the program.
- Awarded a total of 2,232 General Education Development (GED) certificates for the fiscal year.



### GED and Vocational Certificates (FY 1995-96)



Types of Award Locations	GED Certificates Awarded	Vocational Certificates Awarded	Total Certificates Awarded
Correctional Institutions	1,847	2,372	4,219
Other DC Facilities	321	76	397
Non-DC Entities	64	0	64
<b>Totals</b>	<b>2,232</b>	<b>2,448</b>	<b>4,680</b>

### Correctional Education Participation (FY 1995-96)

Program Type	Enrollments*	
	By Number of Courses	By Number of Inmates
Academic	29,056	16,647
Vocational	9,378	6,687
Total	38,434	***20,177
Program Type	Completions**	
	By Number of Courses	By Number of Inmates
Academic	4,949	4,659
Vocational	1,884	1,854
Total	6,833	*** 6,353
Program Type	Other Exits**	
	By Number of Courses	By Number of Inmates
Academic	17,690	11,141
Vocational	5,008	3,692
Total	22,698	*** 13,933

**NOTES:**

\* *ENROLLMENTS* include inmates enrolled as of 7/01/95 and new enrollments through 6/30/96.

\*\* *COMPLETIONS* and *OTHER EXITS* are for the time period 7/01/95 through 6/30/96.

\*\*\* An unduplicated count of # of inmates is given since inmates who participated in both academic and vocational courses get counted for participation in each program.



## Education and Job Training

### Applied Technology and Distance Education

#### Les Dumas

Distance Learning Administrator

(904) 488-2288

SUNCOM 278-2288

Applied Technology and Distance Education is responsible for providing vocational training to inmates at 29 male and four female prisons. There are currently 36 different vocational programs available to inmates, ranging from air conditioning and heating repair to water plant operation. Emphasis is placed on the inmate's ability to work as a team member and do critical thinking, along with skill development.

**The Florida Corrections Distance Learning Network (CDLN)** consists of 38 sites at 23 correctional institutions, all five regional offices and five probation and parole offices. Using satellite and

two-way videoconferencing technologies, CDLN provides educational programs for offenders and staff development and training for employees. In FY 1995-96, the CDLN delivered over 20 training programs including Corrections Quality Managerial Leadership, Interstate Compact, Classification, Personnel, Domestic Violence, Probation and Parole to over 4,000 employees in its first year, in addition to a 42-part GED program to inmates in 20 institutions to be followed by a literacy training program for instructors, volunteers and tutors that will result in a 30-part literacy program. Centralized delivery of educational services and training allows the department to offer high quality



and increased quantity of programs at a low cost per student and employee.

### Accomplishments in 1995-96:

- L.J. Technical Systems joined OEJT as a business partner, providing a complete 13 station, fully equipped high technology lab for Lancaster CI. This is the first installation of its kind in the nation that integrates high tech knowledge with practical skills (i.e. math and communications skills, interpersonal skills and career exploration) while providing students with actual hands-on experience.
- A Career Assessment, Exploration and Information Center, along with a high tech mini-lab, have been established at Jefferson CI as a prototype for other female institutions.
- Lake City Community College is working with this office to establish a Turf Equipment Maintenance Program at Apalachee CI. The program will combine the skills of three teachers from welding, small engine and auto body repair. Companies like John Deere, Toro, Jacobson, and Gravely have expressed interest in being business partners in this program.
- This office is working with Food Services in training and certifying seven Food Service Directors as vocational teachers. As certified vocational teachers, the Food Service Directors will be able to award Commercial Food and Culinary Arts certificates approved by the Department of Education to approximately 150 inmate students annually.
- Thirty-seven new applied technology/vocational programs have been planned for 20 correctional institutions. All programs being added are ranked in the Department of Labor's top 50 demand occupations. Approximately half of the planned programs are considered "high tech./high skill" jobs.
- Business Administration Operations, Business Software Applications and Automotive Technology are undergoing a curriculum review and revision, designed to keep pace with changing marketplace demands and align themselves with business industry standards.
- Awarded a total of 2,448 vocational certificates for the fiscal year.

*Scott Whitacre of Brevard CI and Kerstine DeVoe of Central Florida Reception Center present "Sex Offender Treatment" training via the Corrections Distance Learning Network.*



## Education and Job Training

### Library Services

#### **Allen Overstreet**

Library Services Administrator

(904) 414-1645

SUNCOM 994-1645

Library Services is responsible for administering the department's general library and law library programs. General library programs provide print and audio-visual materials essential to support the activities of the institution's education and treatment programs; resources to permit inmates to achieve functional literacy; and the resources needed to provide inmates with access to current information and to promote reading as a rewarding leisure time activity. As required by law, the law library programs provide inmates with the materials and services necessary to secure access to the courts; access to law library collections and trained inmate law clerks, and access to related legal services such as copying services, notary services, and supply services for insolvent inmates.

#### **General Facts about Libraries in Florida's Prisons**

- In FY 95-96, Library Services operated 61 general library programs for inmates in correctional institutions, work camps, forestry camps and drug treatments centers attached to correctional institutions.
- In FY 95-96, general library programs were open an average of 322 days; visited 1,415,801 times by inmates; circulated 919,300 books, 1,118,829 newspapers and periodicals; responded to 156,306 reference questions; and conducted 14,739 special programs; including library orientation, audio-visual programs, discussion group activities, Black History Month, Women's History Month, and

### Rainbow Cultural Unity Month.

- The Florida Department of Corrections complies with *Bounds v. Smith* (1977) by providing its inmates with access to a system of 63 law libraries: 45 major collection law libraries, 16 minor collection law libraries, and two starter collection law libraries.
- During FY 95-96, inmates visited law libraries, or secured research assistance from law libraries, over 750,000 times.

**If you or your business wish to donate general library books or legal books to the Department of Corrections, please contact Allen Overstreet at (904) 414-1645**

---

*95-96 Annual Report*

[first](#) | [previous](#) | **34 of 165** | [next](#)

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Education and Job Training

### PRIDE of Florida

#### Created by Legislature

Prison Rehabilitative Industries and Diversified Enterprises (PRIDE), Inc., was authorized by the Florida Legislature in 1981 to operate state prison industries. A non-profit corporation, PRIDE annually contributes several million dollars to the state of Florida in the form of inmate compensation, victim restitution, and investment in assets for the state.

#### 41 Industries in 20 Prisons

In FY 95-96, 4,293 inmates trained and worked over 4 million hours in PRIDE's many businesses. The corporation offers over 400 different skill paths to the 2,594 inmates working in PRIDE at 41 industries in 20 different prisons in Florida. Of the \$1.6 million PRIDE inmates earned in 1996, \$242,758 was contributed to victim restitution. Most of PRIDE's industries (87%) have been certified or recognized by national business or trade associations and accredited institutions.

#### Preparing for Release

Prior to release, inmate workers received job readiness training and are advised to contact the PRIDE job developers, using a toll-free number provided. Upon release, referrals and job interviews are scheduled for the ex-offenders, with an emphasis on matching the job with job training received at PRIDE. Critical transitional support such as housing, transportation, clothing and tools (if needed) are provided to the ex-offenders.

#### Recommitment Study

This year a new methodology was introduced to measure recommitment of PRIDE ex-offenders to Florida state prisons. The recommitment rate is defined as a return to prison or a sentence to community supervision for a new crime occurring within 24 months of the offender's date of release from prison. Past studies have shown that ex-offenders tend to commit new crimes within the first two years after their release.

The baseline chosen was fiscal year 1994, during which 2,512 former PRIDE workers were released from prison. In order to demonstrate the impact of the PRIDE work experience, the criteria narrowed the sample study to 619 ex-offenders who had worked for PRIDE six months or more. Only 78, or 12.6% recommitted within the two year period (1994-1995).

## Pride Industries/Operations by Institution

FY 1995-96

Institution Where Industry Is Located	Industry Type	Number of Industries	Number of Inmates Employed	Number of Staff
Apalachee CI (West Unit)	Aquaculture/Fish Farm*	1	14	3
	Seafood Processing	1	30	4
	Dairy*	1	25	6
	Milk Processing*	1	20	4
	Decals	1	41	3
	Farm (crops)*	1	5	0
	Textile (mattresses)*	1	50	3
	Poultry/Feedmill*	1	40	3
	Transportation/Maintenance	1	15	9
	Sanitary Maintenance Supplies	1	23	14
Avon Park CI	Tire Remanufacturing	1	41	6
	Wood Furniture	1	116	7
Baker CI	Traffic Paint*	1	10	2
Broward CI	Optical	1	38	4

Calhoun CI	Printing	1	128	11
Cross City CI	Bindery/Decals	1	110	7
Dade CI	Manufacturing	1	50	5
Florida CI	Garment	1	120	6
Florida State Prison	Garment	1	95	4
Glades CI	Citrus*	1	10	0
	Food Products*	1	8	3
	Sugar Cane*	1	50	6
	Wellington Citrus*	1	10	1
Hendry CI	Beef Cattle*	1	10	1
	Citrus Grove*	1	60	2
Lawtey CI	Garment	1	106	5
Liberty CI	Computer Services	1	79	4
Madison CI	Shoes	1	150	6
Marion CI	Corrugated Boxes	1	32	3
	Garment*	1	190	9
	Cutting Room*	1	15	2
	Textile Division Support*	1	7	14
	Ocala Distribution Center*	1	12	3
Martin CI	Key Data Entry	1	35	3
Polk CI	Chair	1	75	7
	Modular Office Furniture	1	57	6
	Metal Furniture	1	85	4
	Furniture Division Support	1	22	7
Sumter CI	Furniture	1	80	7
	Printing	1	54	3
Tomoka CI	Heavy Vehicle Renovation	1	54	6
Union CI	Auto Tags	1	91	6
	Brooms	1	5	0
	Cattle*	1	13	2
	Dental Lab	1	41	3
	Food Products*	1	110	14



	Forestry*	1	67	9
	Metal Furniture	1	85	10
	Warehouse*	1	7	1
PRIDE Clearwater Office		1	3	95
<b>TOTAL INDUSTRIES</b>		<b>41</b>	<b>2,423</b>	<b>300</b>
<b>TOTAL OPERATIONS**</b>		<b>9</b>	<b>171</b>	<b>43</b>
<b>TOTAL INDUSTRIES/ OPERATIONS</b>		<b>50</b>	<b>2,594</b>	<b>343</b>

95-96 Annual Report

[first](#) | [previous](#) | 37 of 165 | [next](#)

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Education and Job Training

### Substance Abuse Treatment

(904) 488-9169  
SUNCOM 278-9169

Substance Abuse Treatment is responsible for identifying inmates with substance abuse problems and coordinating their treatment based on the severity of their abuse problem. The office provides a mechanism for inmates to be screened, assessed and properly diagnosed for placement in a treatment program. The majority of programs are provided through local community providers of substance abuse treatment. This Bureau ensures the integrity of the program through continuous monitoring and evaluation of program implementation and outcomes.

#### Accomplishments in 1995-96:

- Developed a comprehensive monitoring system to ensure program integrity and compliance with program standards and department policies. The implementation included developing criteria, methodology and strategies at the central office and regional levels to assure on-site monitoring of all substance abuse programming.
- Transferred the administration and management of contracts to each superintendent.
- Finalized the Substance Abuse Data Management System, which provides quarterly, annual and custom reports; enhances the department's capability to predict those more likely to complete substance abuse programs; and provides crucial indicators for determination of those inmates to be recommended for treatment.

## Information on Substance Abuse Treatment for Incarcerated Offenders

- [Overview](#)
- [Drug Testing](#)

### An Overview

Comprehensive Substance Abuse Treatment Programs are being provided at 46 major institutions, 31 community correctional centers, and 7 community facilities. These programs annually serve up to 18,000 inmates with substance involvement, abuse, or related problems. The program's main objectives are to identify substance abusers, assess the severity of their drug problems, measure their readiness for treatment, and then place them in the most appropriate treatment program. These objectives are accomplished through inmate testing and interviewing at the time they enter reception centers for classification. Offenders assessed as being in need of services are either sent directly to appropriate programming or placed on a waiting list pending availability of such programming.

### Tier I

Tier I is a 40hour psycho-educational program specifically designed to break through the individual offender's denial that they have a serious problem and need to make the choice of entering a treatment program while incarcerated.

### Tier II

This program provides a structured schedule of treatment services (after the inmate's work assignment is completed) that includes a minimum of 20 hours of activities per week, six of which occur in individual, group or family therapeutic sessions. Tier II serves approximately 40 inmates every six months. The Tier II program is located at 28 sites.

### Tier III

The entire Tier III facility revolves around providing drug treatment services. Inmates are involved in the therapeutic community process 24 hours a day, seven days a week for four months.

### Tier IV

Tier IV is a full service residential Therapeutic Community (TC) program. This treatment

component is twelve months long and is currently provided in male and female institutions, as well as male youthful offender institutions. Tier IV is located at 12 institutional and seven community bed sites.

## Tier V

Tier V is designed specifically to provide counseling services to inmates assigned to Community Correctional (Work Release) Centers. This outpatient/aftercare treatment strategy focuses on relapse prevention and supportive therapy.

### Substance Abuse Programs: Openings Available by Facility

Institutions	# of Slots in Facility	Treatment Programs					
		Tier I	Tier II	Tier III	Tier IV		Tier V
					<i>Instit.</i>	<i>Comm.</i>	
46 Institutions	2,592	585	1,020		987		
31 Community Correctional Centers	901						901
1 Work/Forestry Camps/ Vocational Centers	20		20				
3 Institutional Drug Treatment Centers	772			772			
7 Community Drug Treatment Centers	143					143	
Grand Totals	4,428	585	1,040	772	987	143	901
Institutions	Total	Tier I	Tier II	Tier III	Tier IV-Instit.	Tier IV-Comm.	Tier IV
Apalachee CI—East Unit	40		40				
Apalachee CI—West Unit	40		40				
Avon Park CI	117	45			72		
Baker CI	45	45					
Brevard CI	207	45			162		
Broward CI	40		40				
Calhoun CI	45	45					

Century CI	75			75		
Charlotte CI	40		40			
Columbia CI	40		40			
Cross City CI	75			75		
Dade CI	95	45		50		
Desoto CI	40		40			
Florida CI	115	45		70		
Florida State Prison Work Camp	45	45				
Glades CI	40		40			
Gulf CI	40		40			
Hamilton CI	40		40			
Hardee CI	40		40			
Hendry CI	40		40			
Hillsborough CI	109	45		64		
Holmes CI	40		40			
Indian River CI	85	45	40			
Jackson CI	40		40			
Jefferson CI	72			72		
Lake CI	90	45		45		
Lancaster CI	95	45		50		
Lawtey CI	40		40			
Liberty CI	40		40			
Madison CI	40		40			
Marion CI	190			190		
Mayo CI	40		40			
New River CI—East Unit	20		20			
New River CI—West Unit	20		20			
Okaloosa CI	45	45				
Polk CI	40		40			
Putnam CI	40		40			
Quincy CI	20		20			

River Junction CI	45	45					
Sumter CI	40		40				
Tomoka CI	62				62		
Union CI	40		40				
Walton CI	40		40				
Zephyrhills CI	40		40				
<i>Totals</i>	<i>2,592</i>	<i>585</i>	<i>1,020</i>	<i>0</i>	<i>987</i>	<i>0</i>	<i>0</i>

## Drug Testing

### I. Random Drug Testing

In 1993, the Drug Free Corrections Act, under Florida Statute 944.473, mandated that the department establish procedures to randomly select and test inmates for substance abuse. In January 1994, the random selection and testing of inmates started. The plan developed by the task force called for random selection and testing 10% of the Florida prison population every month. The following table presents the results of the random drug testing for the last two fiscal years, as well as the period January to June 1994 when the program was first implemented. The results indicate that the percentage of positive tests has declined every year, to 3.3% in FY 1995-96. The most common drug detected is cannabis (88% of all positive results in FY 1995-96).

### II. Substance Abuse Treatment Program Drug Testing

As part of its evaluation process, the substance abuse treatment programs also conduct drug tests. Inmates in the Tier programs are continually monitored for drug use as an integral part of their treatment.

### III. Testing Due to Reasonable Suspicion

The department also tests inmates based on reasonable suspicion that they have ingested drugs. Any inmate who is suspected to be using drugs is subject to a drug test.

## Random Drug Test Results Through 1995-96

	Valid Tests	Negative Tests	Positive Tests	Positive Rate	Positive Test Results					
					Alcohol	Cannabis	Cocaine	Opiates	Other	Total*
FY 1993-94**	11,069	10,417	652	5.89%	17	620	34	-	-	671
FY 1994-95	49,505	47,484	2,021	4.08%	103	1,894	122	-	-	2,119
FY 1995-96	61,531	59,503	2,028	3.30%	69	1,875	130	45	5	2,119
<b>Total</b>	<b>122,105</b>	<b>117,404</b>	<b>4,701</b>	<b>3.85%</b>	<b>189</b>	<b>4,389</b>	<b>286</b>	<b>45</b>	<b>5</b>	<b>4,909</b>

95-96 Annual Report

[first](#) | [previous](#) | [35 of 165](#) | [next](#)

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## Education and Job Training

### Wellness Education

#### **Tim Mahler**

Wellness Education Administrator

(904) 488-2288

SUNCOM 278-2288

Wellness Education is responsible for providing inmates with formal training in wellness education and activities that promote cardiovascular risk reduction, sound nutrition, improved levels of fitness and a reduction in addictive behaviors such as smoking. The overall intent of wellness education is to make inmates responsible for their physical well being. In FY 1995-96, Wellness Education staff issued 762 Mastery of Wellness certificates to inmates who had successfully completed the 63 hour Wellness Education course; graduated nine Wellness Education Managers and 43 staff members from the 40-hour "Wellness Specialist" and "Associate Wellness Specialist" certification class at the University of Florida; developed manuals and established procedures to provide weight equipment access based on good behavior through reorganization of the Weight-Training Activities program; conducted the Air Force ROTC Physical Fitness Challenge at a number of institutions statewide; and created partnerships with middle schools and high schools designed to encourage students to make "Wellness Centered" choices.



[95-96 Annual Report](#)[first](#) | [previous](#) | [40 of 165](#) | [next](#)

## Executive Services

### Corrections Data Center

#### **Frank Ellzey**

Director

(904) 488-3072

SUNCOM 278-3072

The Corrections Data Center (CDC) is responsible for providing mainframe computer and statewide telecommunications services to the department and other selected agencies. The CJDC houses the major databases comprising the Offender Based Information System. The CJDC joined the Department of Corrections in July 1996.

#### **Accomplishments in 1995-96:**

The Corrections Data Center (CDC) upgraded the mainframe computer from 106 millions of instructions per second (MIPS) to 175 MIPS; purchased and began installing enhanced technology storage devices to replace old devices; and doubled the speed of all Department of Corrections 9.6 telecommunications lines.

[95-96 Annual Report](#)[first](#) | [previous](#) | [40 of 165](#) | [next](#)



## Executive Services

### Bureau of Executive Development

#### **Katherine Pennington**

Bureau Chief

(904) 922-8596

SUNCOM 292-8596

The Bureau of Executive Development is responsible for coordinating, developing and implementing the department's strategic and operational plans. The bureau directs the Correctional Quality Managerial Leadership (CQML) initiatives of the department. Among these initiatives are the identification, demonstration and introduction of feasible "best practices" where appropriate throughout the state correctional system. Finally, the bureau is responsible for the Grants Development and Assistance program, which develops partnerships with academic institutions, other governmental agencies at the federal, state and local levels, and in the private sector.

- Published the Agency Strategic Plan for the period 1996-2001 and the Annual Progress Assessment.
- Monitored/administered the Work Force Research Grant under a National Institute of Justice (NIJ) program.
- Provided technical assistance to DC units regarding:
  - The Evaluation of Residential Substance Abuse Treatment for State Prisoners Grant (NIJ);
  - Corrections Technology Development Grant (NIJ);
  - The Music Therapy component of the Drug Abuse Treatment Grant (NIDA);
- Coordinated CQML coordinator's conferences,
- Developed and coordinated two satellite broadcast programs related to CQML, one concerning communication and the other on the use of statistical tools in process analysis.

## Strategic and Operational Planning:

Seven critical issue teams consisting of central office staff, augmented by Corrections Action Teams formed in each region annually develop draft revisions to the Agency Strategic plan (ASP) . The final plan is published after review and approval by executive management and the Office of the Governor. In keeping with the department's quality management initiative calling for maximum feasible employee participation, about ninety employees are annually involved in revisions to the plan. The seven priority issues of previous plans were reordered into a priority ranking effective with the 1996 publication. The new priority order is:

1. Public Safety
2. Offender Programs
3. Financial Resources
4. Productivity
5. Partnerships
6. Public Communications
7. Technology

Emphasis is consistently placed on improving condition descriptions, those segments of the ASP that describe the current and future situation regarding the issue area. The Department continues to make them more data-driven and focused on future projections. Likewise, Strategic Plan objectives are studied and modified to make them more outcome oriented and measurable.

The Department continues to move forward in operational planning, i.e. that level of planning that sets forth the action steps necessary to accomplish strategic plan strategies. A policy and procedures directive has been promulgated that provides specific guidance on accomplishing this level of planning. The implementation of operational plans department-wide remains the ultimate goal of this effort.



## Executive Services

### Bureau of Management Information Systems

#### **Earl Kellow**

Bureau Chief

(904) 488-6316

SUNCOM 278-6316

The Bureau of Management Information Services (MIS) provides computer support to the department. Bureau staff perform computer related planning and budget development functions; develop standards and policies; design, implement and maintain systems; procure and install hardware and software; and provide help-desk and on-going support to various computer users and systems.

#### **Accomplishments in 1995-96:**

- Statewide Wide Area Network (WAN) of Local Area Networks (LANS) serving over 1,400 users in the Central Office and 15 other sites.
- STARS system for statewide tracking of training and education of department employees.
- Risk management system that classifies offenders to determine predictive violation percentages and appropriate supervision standards.
- Offender drug test reporting system to record and report all offender drug tests.
- Community supervision programs to track referral and treatment data for drug treatment programs, domestic violence and sex offender programs.
- A DNA testing flag to track sex offenders.



## Executive Services

### Bureau of Personnel

#### **Shawn Baldwin**

Bureau Chief

(904) 488-2982

SUNCOM 278-2982

The Bureau of Personnel is responsible for overseeing all aspects of personnel management and administration of the Central Office. Duties include setting the direction and policies for effective personnel management for the following areas: classification and pay, recruitment and selection, payroll and benefits, civil rights, employee relations and employee programs.

#### **Accomplishments in 1995-96:**

- Developed and implemented the first Policy and Procedure directive by a Florida state agency to address domestic violence in the home and workplace. The policy was lauded by several newspapers and all state agencies in Florida have been urged by the Governor's Office to adopt similar policies.
- Developed and implemented a correctional officer pool recruitment program which makes the recruitment process easier for applicants and management.
- Provided a smooth transition for staff of the Correctional Education School Authority into the Department of Corrections.

[Information on the department's work force.](#)



## Executive Services

### Bureau of Research and Data Analysis

#### **William D. Bales, Ph.D.**

Bureau Chief  
(904) 488-1801  
SUNCOM 278-1801

The Bureau of Research and Data Analysis is responsible for population projections, offender population analysis, statistical publications, legislative bill analysis, research proposal evaluation, and annual report preparation.

#### **Accomplishments in 1995-96:**

- Completed the creation of the Florida Criminal Justice Work force Database, which is the first Florida database to contain information about all criminal justice employees in the state.
- Is now processing data requests an average of 15 times faster because of converting to a new statistical software package and server. The change saved the Bureau \$52,230 in processing time costs during the first year.



## Executive Services

### Bureau of Staff Development

#### Rickey Maxey

Bureau Chief

(904) 487-2875

SUNCOM 277-2875

The Bureau of Staff Development is responsible for employee training and education, basic recruit training for correctional probation officers and oversight of its corrections academies. This Bureau is also responsible for creating the DC's internet and intranet links, establishing the Department of Corrections' Worldwide Web site to share information with other criminal justice agencies and corrections departments and creating the DC's intranet satellite broadcast network to distribute internal information to field offices.

#### Accomplishments in 1995-96:

- Created one of the best Worldwide Web home pages (<http://www.dc.state.fl.us/>) for any corrections department in the country. The page has over 7,960 hits since February 7, 1996 [*webmaster's note: this figure was current at the time the print Annual Report went to press*].
- Won second place in the 1996 American Correctional Association's Correctional Video Festival with the department's video entitled "Keeping Florida Safe." The 14-minute correctional officer recruiting video won in the category of "Best Training Film Produced by Corrections." It was produced and directed by Lee Berger, and edited by Juan Moore.
- Graduated 35 employees in May 1996 from the Certified Public Managers Program (CPM). The CPM program is a widely-recognized, systematic approach

to the training and development of government administrators.

- Assessed training needs statewide to improve training programs offered; created a biennial Master Training Plan to assist employees in their training and development; and implemented an on-line Statewide Training and Records System (STARS), which allows employees to view available training and register via their computers, and allows their supervisors on-line access to training data.
- Worked with the University of South Florida to develop and implement a four year degree that allows students to complete the requirements for an undergraduate degree and the training requirements to be a correctional probation officer in Florida.

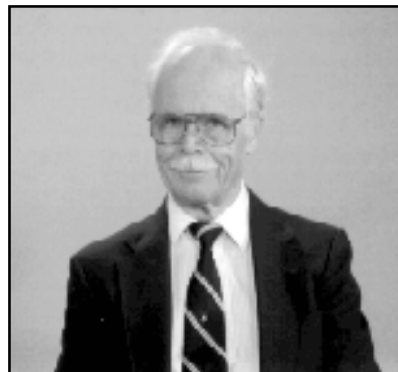




95-96 Annual Report

[first](#) | [previous](#) | 47 of 165 | [next](#)

## Health Services



**Charles R. Mathews, M.D.**  
Assistant Secretary  
(904) 922-6645  
SUNCOM 292-6645



**John G. Burke**  
Chief of Health Services Administration



**David L. Thomas, M.D.**  
Chief of Health Services

*"The Assistant Secretary of Health Services...shall be responsible for the delivery of health services to offenders within the system and shall have direct professional authority over such services." (F. S. 20.315(3)(g))*

**The Office of Health Services** is responsible for the physical and mental health of each of

Florida's state prison inmates. Its specific areas of responsibility include inmate medical, dental and mental health issues; nursing staff for prison hospitals; infection control; elderly and impaired inmates; quality management, environmental health and health administration; health-related reports and statistics; health-related inmate grievances; inmate health education; and corrective action plans. During FY 1995-96, 3.1 million health care encounters were provided by the department.

### **Accomplishments in FY 1995-96:**

The DC's cost containment efforts were recognized by the American College of Physician Executives National Awards Program "as an innovation and a significant advance in medical management." Consequently, the DC's medical cost containment strategies were included in the nationally distributed *Innovations '96*, a compilation of innovative health care initiatives published by the College each year. Kudos to John G. Burke, Chief of the DC's Health Services Administration.

Some examples of the Office of Health Services costs containment accomplishments include:

- Realizing a total cost avoidance of \$11.5 million dollars through the use of hospital contracts.
- Implementing a dental services consolidation plan which is expected to provide a 15 percent cost avoidance in dental expenditures.
- Receiving a \$6,000 National Institute of Corrections grant which provided training for 125 mental health staff.
- Reducing the number of pharmacies needed statewide by two thirds from 33 institutions with on-sight pharmacies to 11 pharmacies clustered in areas with several prisons nearby. This reduction in staff and pharmacies resulted in substantial savings to the department. At the end of FY 95-96, a cost avoidance of more than \$315,000 was achieved through decreased staff, decreased equipment requirements and reduced drug inventories.
- Consolidating inmates into institutions based on their medical grade classification, resulting in a reduction in health care staff and improved continuity of care by outside providers.
- Increasing the use of telemedicine (which allows inmates to be seen and questioned by doctors via television) has reduced by 55% the trips officers and inmates make outside the prison for medical reasons. Other benefits of telemedicine include:
  - Minimizing security risks of transporting inmates out of the institution
  - Allowing inmates to be treated inside the institution without compromising the level of care
  - Minimizing the incentive for inmates to feign illness in order to be sent to an outside consultant
  - Facilitates the screening of inmates with emergencies or who require psychiatric

## evaluations

### **Inmates Charged \$3 Copayment for Health Care Visits**

In accordance with Florida law, the Department of Corrections began charging a \$3.00 copayment for inmate health care in January 1995. The charge is for inmate initiated, non-emergency visits only. Health services cannot be denied to those inmates lacking financial resources.

**Exceptions:** Inmate health emergencies are not charged copayment fees, and certain situations or medical requirements, which are non-emergency in nature, but may directly impact the health and welfare of the inmate population, such as voluntary HIV testing, do not incur the \$3.00 copayment charge.

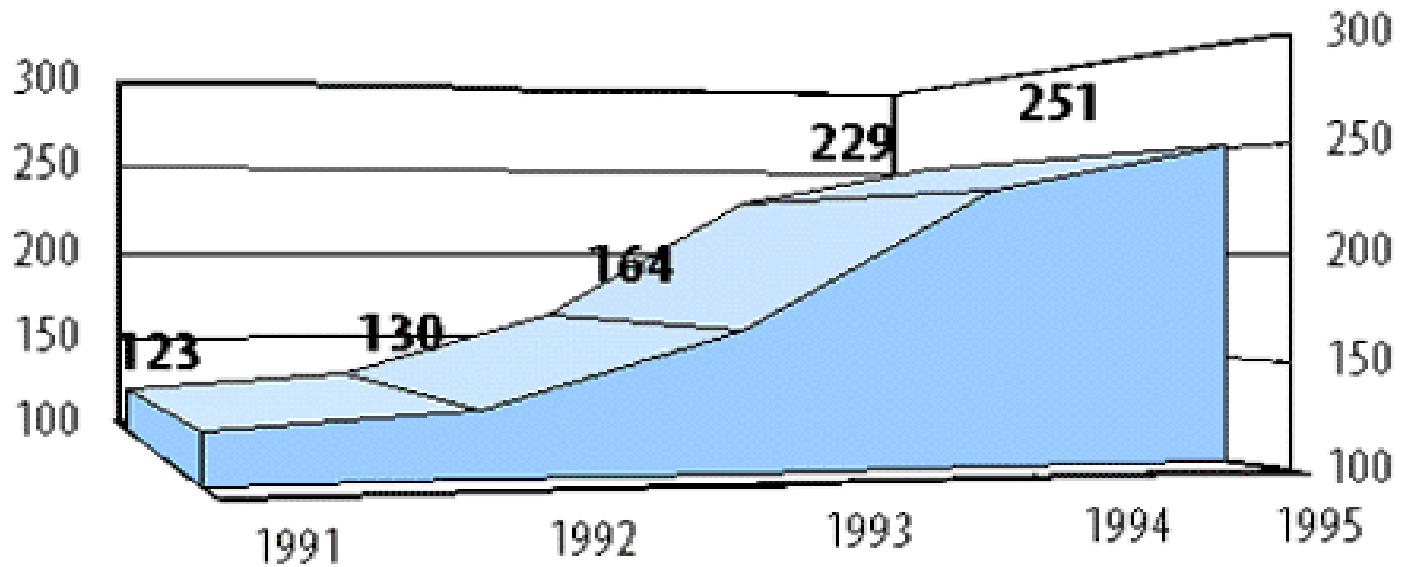
**Visits Decrease, Appeals Increase:** In the first year of copayment charges, monthly non-emergency clinic visits declined by 13 percent and the monthly number of clinic visits per inmate was 22 percent below the previous year's use rate. First year assessed copayments totaled \$407,553 and of this amount, 72 percent or \$293,515 had been collected by year's end. An additional impact of the copayment program was seen in the total number of health related appeals which increased 54 percent in 1995 compared to 1994. In a monthly average of 248 health related appeals, 21 percent were related to copayments.

**Getting the Word Out:** Information regarding the copayment program and attendant application procedures are required to be provided to the inmates during in-processing and are also required to be conspicuously posted. Medical personnel receive copayment training, and the program is included as an item of health services' inspection interest. The Office of Health Services monitors the number of copayment grievances recorded on a monthly basis.

The Office of Health Services is mandated to provide a standard level of health care. Within the scope of this standard of care, the inmate copayment program has reduced unnecessary utilization and generated additional revenue, while neither filtering nor otherwise discriminating in the provision of, or access to, required health services.

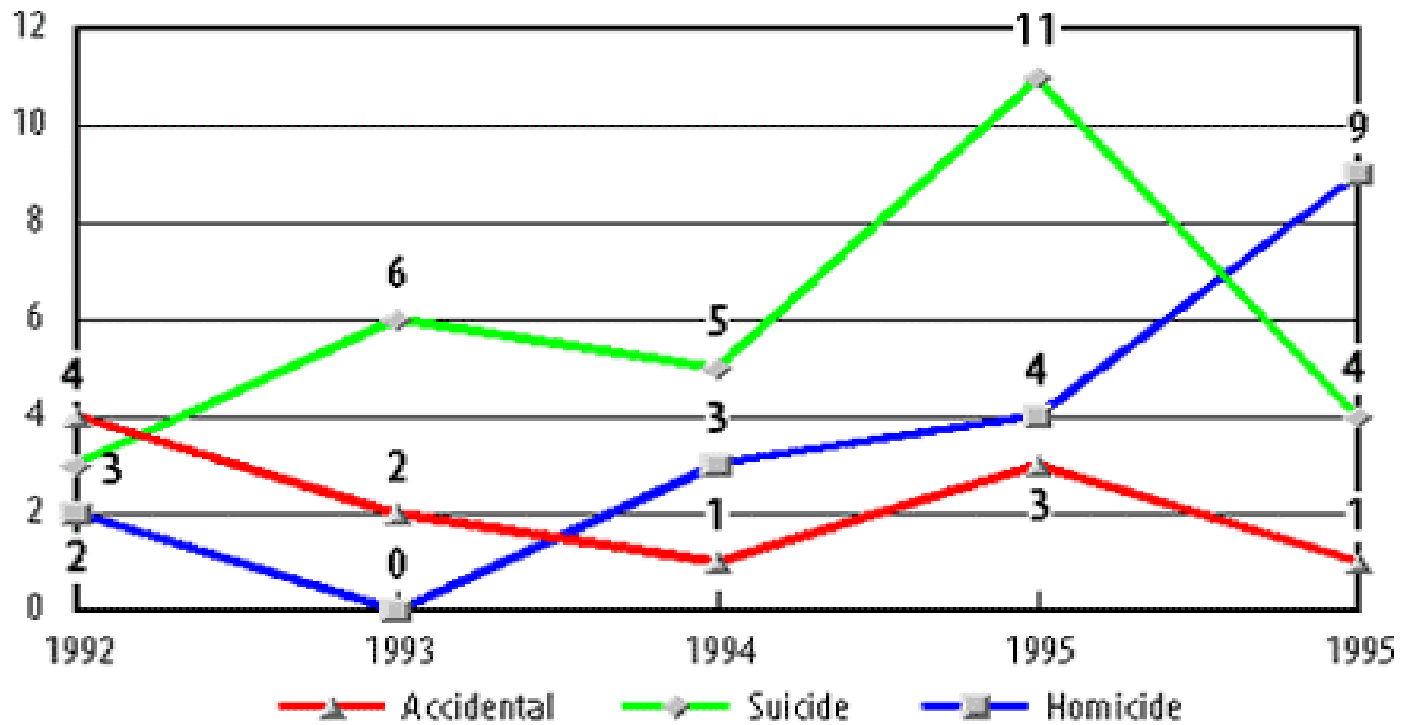
### **Inmate Mortality**

## **Total Deaths\* in Prison**

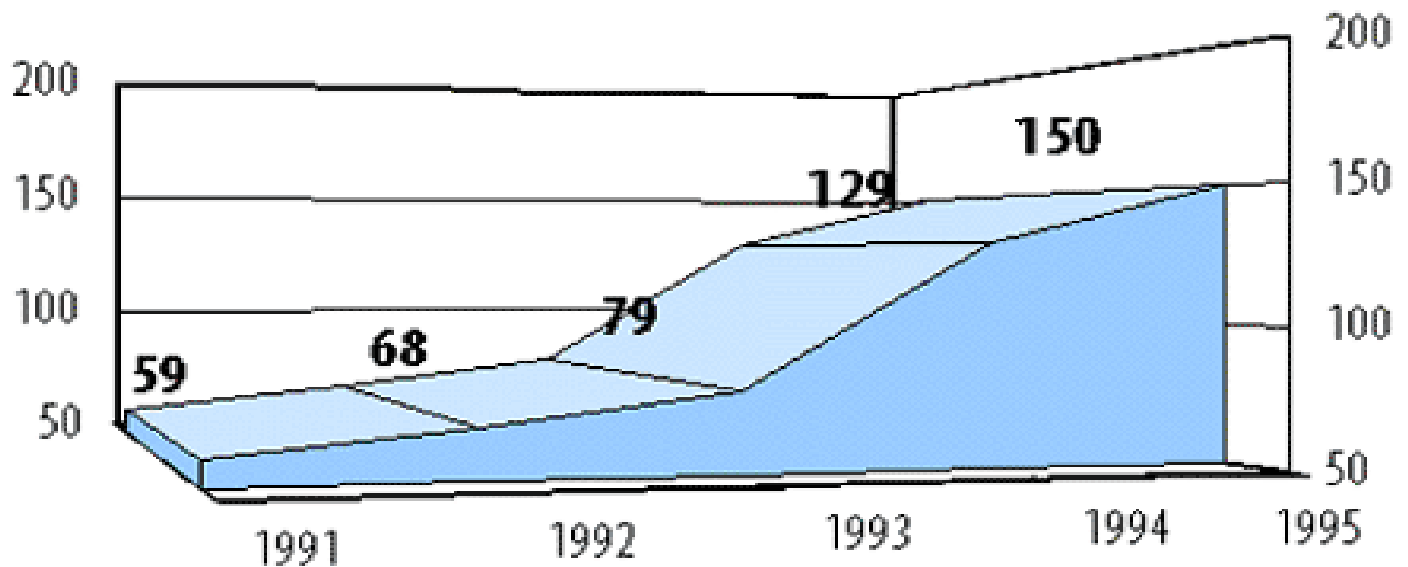


*These figures represent inmate deaths at major institutions and under DC care only.*

### Unnatural Deaths, 1991-1995



### AIDS Deaths in Prison, 1991-1995



### Facts about AIDS in Prison

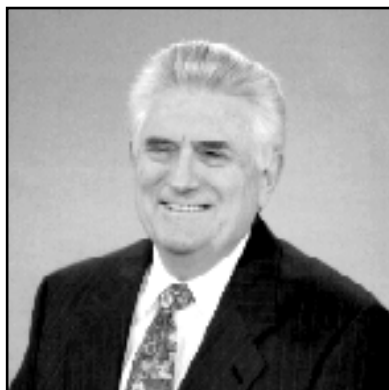
- Inmates may be tested for HIV at their request, or if they have been involved in an incident involving the exchange of body fluids.
- Inmates who are HIV positive or who have AIDS are not housed separately from other inmates.
- Inmates do have access to AZT and other drugs to combat their illness.
- Inmates could receive medical clemency under certain circumstances, and if their families agree to care for them upon release.



## Security and Institutional Management



**Stan Czerniak**  
Assistant Secretary  
(904) 488-8181  
SUNCOM 278-8181



**Ron Jones**  
Deputy Assistant Secretary



**Jerry Vaughan**  
Deputy Assistant Secretary

*"The Secretary shall appoint an Assistant Secretary for Security and Institutional Management responsible for providing inmate work, offender programs, security administration, emergency operations response, and technical assistance to the regions." (F.S. 20.315(3)(c))*

The Office for Security and Institutional Management assists in policy development; provides input on legislative proposals; provides direct supervision to five Regional Directors; monitors policy implementation and operational management of all correctional facilities throughout the state; audits all facilities for compliance with security and policy issues; provides input on the design and construction of facilities; serves as a Habitability Committee member ensuring minimum standards on housing are met; monitors and assists in facilities meeting accreditation standards; serves as a member of the State Emergency Response Team (SERT) and provides support to six of the state's Emergency Support Functions; monitors and reviews all incident reports occurring throughout the state; maintains records on all offenders under supervision and inmates incarcerated; assists law enforcement on retrieval of information that assists investigations; monitors, interprets and reacts to court orders and gives guidance to field staff; establishes security standards for all facilities; monitors the DC's security program through staff visits as well as comprehensive audits; remains abreast of new developments in security equipment and facility design; provides supervision and direction for extensive transportation system for inmates throughout the state; remains ready to provide secure transportation for law enforcement emergencies as determined by the State Emergency Operations Center; provides direction and guidance for chaplaincy services throughout the state; conducts various training programs throughout the year in security, classification, records, sentence structure, court orders as well as other related areas; provides oversight to all youthful offender activities within the state; and establishes policy and direction for all classification/records functions from reception to release.

### **Bureaus:**

- Under Mr. Jones:
  - [Admission and Release](#)
  - [Inmate Classification and Management](#)
  - [Program Services](#)
- Under Mr. Vaughan:
  - [Central Records](#)
  - [Population Management](#)
  - [Security Operations](#)
- Other Units:
  - [Chaplaincy Services](#)
  - [Release Management](#)
  - [Inmate Labor Office](#)

### **Fact Sheets:**

- [Inmates at Work](#)

- [Youthful Offenders](#)
- [Gaintime](#)
- [Prison Misconceptions](#)
- [Escapes](#)

## [Inmate Statistics](#)

---

95-96 Annual Report

[first](#) | [previous](#) | 48 of 165 | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)





## Security and Institutional Management

### Bureau of Admission and Release

#### **Ron Kronenberger**

Bureau Chief

(904) 413-9337

SUNCOM 293-9337

The Bureau of Admission and Release is responsible for the audit and legal sufficiency of commitment documents, the accuracy of automated release date calculations, fugitive identification coordination, sentence data training, affidavits and testimony for court proceedings, grievances on sentence data and release date issues, authorizing release for incarcerated state inmates, and coordination with and assistance to judicial and criminal justice officials on sentencing issues.

#### **Accomplishments in 1995-96:**

- In partnership with the Florida Department of Law Enforcement, was instrumental in developing a standardized system for obtaining blood specimens for DNA typing to establish a database to assist law enforcement in criminal investigations.
- Initiated and implemented "Introduction to Sentence Structure Training" for over 250 institutional staff.
- Instructed authorized government and criminal justice agencies in the use and understanding of the Offender Based Information System; allowed direct access to offender information on terms of incarceration, custody, location, and supervision terms.
- Developed and began testing of a database program that displays sentence structure in a readable format for cases involving revocation of probation and court ordered modification cases.



## Security and Institutional Management

### Inmate Classification and Management

(904) 488-9859  
SUNCOM 278-9859

Inmate Classification and Management oversees the classification process in the institutions and facilities, from reception throughout the inmate's incarceration in the areas of work assignment, program participation, routine reviews of the inmate's progress, discipline, gain time, transfer and appropriate assignment of facility and custody.

#### Accomplishments in 1995-96:

- Completed enhancements to the inmate discipline and close management processes.
- Completed the development and implementation of the gain time programs and process for the 85% sentence service for post October 1, 1995.
- Worked in partnership with the University of North Florida for the initial development of a comprehensive inmate risk and needs assessment process.
- Initiated a program of 40 hours of additional classification training for Basic Recruit Academy graduates assigned as institutional correctional probation officers.

Information on [Youthful Offenders](#)



## Security and Institutional Management

### Bureau of Program Services

#### Ed Teuton

Bureau Chief

(904) 488-6903

SUNCOM 278-6903

The Bureau of Program Services is responsible for program development with special emphasis on youthful offenders, elderly inmates, female inmates, partnership development, resource acquisitions and administration of volunteer services programs.

#### Accomplishments in 1995-96:

- Enhanced specialized programming for more than 3,500 sentenced and classified youthful offenders at four male institutions, one female institution dormitory and the Boot Camp.
- Created a Community Residential Transition Program for youthful offenders.
- Instituted a Tour Program for juveniles ordered by the court to tour correctional facilities.
- Obtained grant funding and provided vocational training in environmental education to youthful offenders at five project sites.
- Obtained more than \$600,000 in grant funding to provide environmental education, dual diagnosis treatment planning, literacy education, and volunteer recruitment services.
- Conducted the first female symposium entitled "Structuring the Future: The Female Focus" with over 200 attendees. Eight major tracts were delivered to provide training for individuals working with females to demonstrate practical applications as professional care takers and change agents.

- Utilized the services of more than 5,600 volunteers each month which translated to a cost avoidance of nearly \$2 million for FY 95-96. Volunteers provided more than 20,000 hours per month in FY 95-96, usually in the areas of religious services or drug treatment.
- Received grant funding from the Even Start Family Literacy Project to provide literacy services to children and their parents at four female facilities
- Implemented the Volunteers In Service to America (VISTA) program at selected correctional facilities and implemented the Guide Programs, a cooperative effort with the Florida Department of Elder Affairs.

Information on [Youthful Offenders](#)

---

*95-96 Annual Report*

[first](#) | [previous](#) | 51 of 165 | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



*95-96 Annual Report*

[first](#) | [previous](#) | **52 of 165** | [next](#)

## Security and Institutional Management

### Central Records

(904) 488-1503  
SUNCOM 278-1503

Central Records is responsible for the maintenance of the active and inactive commitment records. Responsibilities include: maintaining active and inactive commitment records; providing affidavits for habitualization and repeat offenders in court cases; preparing public records requests from active and inactive files; staffing and responding to the Central Office information/locator file; and converting inactive records to microfiche for permanent retention.

In 1995-96, Central Records implemented a procedure to eliminate inactive warehouse backlogs by July 1997.

---

*95-96 Annual Report*

[first](#) | [previous](#) | **52 of 165** | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



# Security and Institutional Management

## Population Management

(904) 488-3624  
SUNCOM 278-3624

Population Management is responsible for coordinating all physical movement of inmates throughout the state in a manner to ensure that public safety is secure. This office is also deeply involved in monitoring the population of each facility so that scheduled movements do not create an overpopulation situation. Other responsibilities include: maintaining daily population capacities at each facility; coordinating a statewide transfer system to ensure the most efficient use of equipment and to preclude an imbalance in population at any one facility; monitoring the demographics of facility populations in order to meet the needs of the institution and the department; notifying victims and updating them on changes that could affect them.

### Accomplishments in 1995-96:

- Moved thousands of inmates throughout the state without any public safety violations. Such moves enabled the department to effectively manage an ever-increasing population within available resources.
- Completed Phase I of the automated bedspace management program. This completed phase allows institutions to quickly identify statewide vacancies by facility type.



# Security and Institutional Management

## Security Operations

(904) 487-4443  
SUNCOM 277-4443

Security Operations is responsible for the oversight of security in all Department of Corrections institutions and facilities. This office schedules and conducts all unannounced comprehensive security audits of institutions and establishes minimum security standards and policies. Additionally, the Office of Security evaluates existing and new security technology and prioritizes budget recommendations to the Secretary, identifying critical security deficiencies at major correctional facilities. Inmate drug testing, inmate work programs, security threat group intelligence and operation of a 24 hour duty officer desk are functions of the Bureau of Security as well.

### Accomplishments in 1995-96:

- Improved emergency preparedness in correctional institutions by purchasing approximately one thousand 800 Mhz radios for security staff statewide.
- Improved response time of emergency response teams to institutions by providing pagers to all team members statewide.
- Initiated more frequent and intensive training for emergency response teams.
- Reduced escapes by 55% in major institutions, work camps, and road prisons since the Secretary established the zero tolerance escape policy. Contributing factors in this accomplishment have been unannounced security audits and recent statewide security enhancements.



## Security and Institutional Management

### Chaplaincy Services

(904) 488-9865  
SUNCOM 278-9865

Chaplaincy Services provides pastoral care to inmates, staff and their families; assisting offenders in their response to the realities of their actions prior to, during, and after incarceration; assisting offenders in discovering religious faith, or in developing their personal faith, and by working in partnership with the community to accomplish mutually beneficial results. Chaplains function on two levels: as representatives of an ultimate power in a decidedly secular setting; and to provide concrete services counseling, managing volunteers, conducting services, meeting with community groups, and administering programs to support those whose actions have cut them off from the mainstream of society.

#### Accomplishments in 1995-96:

- Implemented an operational plan to increase inmate participation in religious activities, including: developing a religious guidebook and new chaplaincy manual; revising the holiday calendar; developing training curriculums for basic and advanced training for all chaplains;
- Initiated a Starting Line/Prison Fellowship program in Florida, scheduled to begin March 1997 as a regionally contained event to increase inmate participation in religious activity.
- Recorded approximately 614,000\* (Catholic, Protestant, Jewish, Muslim, other faiths) attendance at worship services and religious events, approximately 362,000 participants in religious studies programs, and trained and supervised approximately 3,300 citizen volunteers.





# Security and Institutional Management

## Release Management Office

(904) 487-4848  
SUNCOM 277-4848

The Release Management Office is responsible for making the inmate's transition from prison to the streets as smooth as possible. The transition program begins approximately 180 days prior to the inmate's release by providing them with pre-release counseling, informing them of services and assistance available in the community and coordinating transportation for released inmates. The Release Section is also responsible for reviewing the database and authorizing the release of all incarcerated state inmates. The Release Section also coordinates with all law enforcement agencies throughout the country for detainer pick-ups for those whose state sentences have expired. In addition, the Transition Assistance Section is responsible for the identification and tracking of all illegal aliens serving sentences within the department. The illegal alien is then turned over to the Immigration & Naturalization Service upon release.

### Accomplishments in 1995-96:

- Trained transition assistance officers throughout the state on their duties and responsibilities.
- Coordinated and monitored release transportation throughout the state.
- Evaluated recommendations for Presumptive Parole Release Date (PPRD) mitigations, restoration of forfeited gain time, commutation of sentence, and conditional medical release.
- Coordinated Clemency Initiatives between the state, the Department of Justice and Immigration & Naturalization Services.
- Trained law enforcement agencies to identify illegal aliens and as of November

- 22, 1996, deported 368 illegal alien inmates who were in Florida prisons.
- Coordinated telephone and individual hearings for alien inmates with the Immigration Review office and coordinated all necessary transportation to a designated release site.
  - Initiated a 100-hour Transition Skills pilot program at four institutions and a community service pilot program for inmates released to metropolitan areas.
  - Initiated a televideo conferencing pilot project at Florida State Prison which allows the judge to conduct immigration hearings from his chambers.



## Security and Institutional Management

### Inmate Labor Office

(904) 488-4430  
SUNCOM 278-4430

**The Inmate Labor Office** is responsible for managing the Community Work Squad program, contract management with the Department's of Transportation and Agriculture and Consumer Services, management of inmate work, assignment quotas for work and programs, monitoring inmate utilization and issues of inmate idleness, rule and policy development, and legislative bill analysis.

#### Accomplishments in 1995-96:

- In partnership with regional and institutional staff, determined the number of meaningful work assignments available for the inmate population and developed quotas for work/program assignments.
- In partnership with regional and institutional staff, revised and updated the Trainer's Guide for non-department personnel approved to supervise inmates.

#### [Inmates at Work](#)



## Executive Services



**Harry Dodd**  
Assistant Secretary  
(904) 488-9940  
SUNCOM 278-9940



**Ralph Kiessig**  
Deputy  
Assistant Secretary

*"The Secretary shall appoint an Assistant Secretary for Executive Services responsible for the provision of support to the agency through the management of human resources, research, planning and evaluation, and technology." (F.S. 20.315(3)(e))*

Executive Services plays a unique and vital role within the department in areas ranging from payroll action to cutting-edge computer technology, from staff training and orientation to in-depth research and analysis of current trends in corrections.

### Bureaus/Sections:

- [Corrections Data Center \(CDC\)](#)
- [Executive Development](#)
- [Management Information Systems](#)
- [Personnel](#)
- [Research and Data Analysis](#)



## *Inmate Admissions*

### **Introduction to Statistics**

Inmate Admissions refers to the 20,934 inmates who entered the Florida prison system from July 1, 1995 to June 30, 1996. The linked pages will detail the characteristics of these offenders.

From FY 1986-87 to FY 1989-90, inmate admissions to Florida's prison system climbed steadily, from 23,102 to 44,701. During the last six years, admissions have decreased substantially.

[Graph: Inmate Admissions](#)

[Graph: Inmate Admissions by Month](#)

[Tables: General Characteristics of FY 1995-96 Prison Admissions](#)

[Graph: Judicial Circuits with Majority of Admissions](#)

[Graph: Prison Admissions by Offense Type](#)

[Table: Prison Admissions/Intakes](#)

[Table: County of Commitment](#)

[Graph: Major Contributing Counties](#)

[Table: Sentence Length of Current Commitment](#)

[Profiles of Inmates Admitted During FY 1995-96](#)

[Table: Prior Commitments to the Florida Department of Corrections](#)

[Graph: Percent of Admissions with Prior Commitments to Florida's Prison System](#)

[Table: Primary Offenses](#)

[Table: Class of Felony of Primary Offense](#)

[Graph: Primary Offense Categories by Percent of Total](#)

[Graph: Drug Admissions as a Percent of Total](#)

## **Admissions for Drug Offenses Continue to Decline**

There were 4,800 drug offenders admitted during the 1995-96 fiscal year. Most of them (56%) had prior Florida prison commitments. For the sixth consecutive year, drug admissions have decreased, along with the number of inmates who admit to using illegal drugs. See the [Profiles](#) for more information on the typical drug offender.

## [Admissions](#)

[Tables: Total Drug Admissions](#)

[Graph: Average Age of Prison Admissions](#)

[Table: Age at Admission](#)

[Table: Tested Educational Grade Level at Admission](#)

[Table: Tested Literacy Skill Levels at Admission](#)

[Graph: Habitual Offender Admissions](#)

[Graph: Admissions with Mandatory Sentences](#)

[Table: Inmates Admitted with Habitual Offender Sentences](#)

[Table: Inmates Admitted with Mandatory Sentences](#)

---

95-96 Annual Report

[first](#) | [previous](#) | **65 of 165** | [next](#)

---

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)



## *Inmate Population on June 30, 1996*

### **Introduction to Statistics**

Inmate population refers to the 64,333 inmates who were present in the Florida prison system on June 30, 1996. Included in this section is a subsection on the [Death Row](#) population as of June 30, 1996. The following links will detail the characteristics of these offenders.

[Graph: Inmate Population](#)

[Graph: Inmate Population by Month](#)

[Table: Inmate Population on June 30th Each Year](#)

[Graph: Number of Inmates Incarcerated on June 30 per 100,000 Florida Population](#)

[Table: County of Commitment](#)

[Table: Prior Commitments to the Florida Department of Corrections](#)

[Graph: Percent of Inmate Population with Prior Commitments to Florida's Prison System](#)

[Table: Primary Offenses](#)

[Table: Total Sentence Length of Current Commitment](#)

[Table: Class of Felony of Primary Offense](#)

[Table: Current Inmate Age](#)

[Table: Medical Grade Classification](#)

[Table: Tested Educational Grade Level](#)

[Table: Tested Literacy Skill Levels](#)

[Graph: Habitual Offender Inmates](#)

[Graph: Inmates with Mandatory Sentences](#)

[Table: Inmates in Prison with Habitual Offender Sentences](#)

[Table: Mandatory Sentences](#)



## Death Row

### Introduction

The state of Florida was given the authority to execute inmates by the 1923 Legislature, and the following year Frank Johnson was the first inmate ever executed by the state. Male inmates under sentence of death are housed at Union Correctional Institution (C.I.) at Raiford or Florida State Prison in Starke, and female inmates reside at Broward C. I. in Pembroke Pines. The sole method of execution in Florida is the electric chair. The executioner is an anonymous, private citizen who is paid \$150 per execution.



This section details the death row population over the last 10 years, the most frequent counties of conviction and the nature of additions and removals from death row.

[Graph: Death Row Population at the End of each Fiscal Year](#)

[Graph: Additions to and Removals from Death Row](#)

[Table: Gender and Race of Death Row Inmates](#)

[Graph: County of Conviction for Inmates on Death Row](#)

[Table: Executions in Florida Since Reinstatement of the Death Penalty](#)

[Table: Total Executions](#)





## *Inmate Releases*

### **Introduction**

This section includes statistics on the number of inmates who were released from the Florida prison system during the period from July 1, 1995 through June 30, 1996.

Releases are grouped into two broad categories: "Releases" and "Temporary Releases." Releases are those whose term of incarceration has been completed. Temporary releases are those who have not completed their sentences and will return to an institution.

[Graph: Permanent Inmate Releases](#)

[Table: Inmate Release and Transfers](#)

[Graph: Prison Release Types: Annual Totals](#)

[Graph: Prison Releases by Offense Type](#)

(Offense category is not known for six cases.)

[Graph: Average Percent of Sentence Served over Six Years](#)

(Life sentences are excluded for all time served data, as are some permanent release types and any cases with missing observations)

[Graph: Average Percent of Sentence Served by Month](#)

[Graph: Time Served and Percentage of Sentence Served by Offense Type](#)

[Graph: Prison Releases by Offense Category](#)

(Offense category is not known for 187 cases)



## Community Corrections

### Overview

Community Corrections is responsible for the supervision of almost 138,000 offenders under community supervision annually. Comprehensive community supervision comprises a multitude of human resources, programs, automation and communication systems, and specialized supervision approaches. The following is a brief overview of the programs and operations that make up this area of the Florida Department of Corrections.

## Original Sentence

### PROBATION

Probation is a court-ordered term of community supervision under specified conditions for a specific period of time that cannot exceed the maximum sentence for the offense. The probationer is required to abide by all conditions ordered by the court. Violation of these conditions may result in revocation by the court and imposition of any sentence which it might have imposed before placing the offender on probation. The probationer is generally required to pay the cost of supervision to the state of Florida, and may have additional conditions requiring payment of restitution, court costs and fines, public service and various types of treatment.

The probationer is usually required to visit his supervising officer in the local field office at least once a month and depending on the probationer's status, the officer may visit the offenders at his home and/or his place of employment.

### ADMINISTRATIVE PROBATION

Administrative Probation is a form of non-contact supervision in which an offender who represents a low risk of harm to the community may, upon satisfactory completion of half the term of probation, be placed on non-reporting status until expiration of the term of supervision. The department is authorized to collect an initial processing fee of up to \$50 for each offender reduced to administrative probation. Periodic record checks are completed to ensure the offender has not

violated the law.

### **DRUG OFFENDER PROBATION**

Drug Offender Probation is an intensive form of supervision which emphasizes treatment of drug offenders in accordance with individualized treatment plans. The program includes elements of surveillance and random drug testing. Increased contacts are made by correctional probation senior officers to ensure offenders remain drug free.

### **COMMUNITY CONTROL**

Community Control is a form of intensive supervised custody in the community, including surveillance on weekends and holidays, administered by officers with limited caseloads. It is an individualized program in which the freedom of the offender is restricted within the community, home or non-institutional residential placement, and specified sanctions are imposed and enforced. As with probation, violation of any community control condition may result in revocation by the court and imposition of any sentence which it might have imposed before placing the offender on community control supervision. Many of the offenders who are placed on community control are prison diversions.

### **COMMUNITY CONTROL II (Electronic Monitoring)**

The use of electronic monitoring as an enhancement to community control continues to receive judicial approval. Electronic monitoring exists in all twenty (20) judicial circuits. These units are monitored on a 24 hour a day basis by private vendors who immediately report all violations to probation staff for further investigation.

### **PRETRIAL INTERVENTION**

Any individual who is charged with any non-violent third degree felony is eligible for release to the pretrial intervention program. Approval of the administrator and the consent of the victim, the state attorney, and the judge hearing the case are required in order to formally accept the offender into the program. If the offender completes all conditions of the program which could include restitution to the victim, counseling and/or community service, then the state attorney's office will not prosecute the case. Since the statute has been changed to allow any non-violent third degree felony as criteria for entrance into the program, PTI caseloads have steadily increased, as has the risk level of these offenders.

## **Post-Prison Release**

### **PAROLE**

Parole is a post-prison supervision program where eligible inmates have the terms and conditions of parole set by the Florida Parole Commission. Parole supervision is provided by the Department of Corrections. There are currently 1,166 active Florida parolees and 6,068 Florida inmates eligible for parole.

Parole is a conditional extension of the limits of confinement after an offender has served part of his sentence. The period of parole cannot exceed the balance of

the sentence. Under parole, the offender is to be supervised in the community under specific conditions. *Although Florida no longer has parole except for those offenders sentenced for offenses committed prior to October 1, 1983, caseloads have increased. These increases are attributed to other state cases which have transferred for supervision within Florida.*

### **CONDITIONAL RELEASE**

Inmates sentenced to murder/manslaughter, sexual offenses, robbery or other violent personal crimes, and who have a previous commitment to a state or federal institution or have been convicted as a Habitual Offender or Sexual Predator meet the criteria for conditional release. Upon reaching their release dates with accrued gaintime, inmates are placed on conditional release to serve up to the remainder of their length of sentence. Conditional release eligible inmates often accrue less gaintime than other inmates due to the nature of their offenses. Conditional release is not technically an "early release" mechanism as it merely provides for post release supervision for those considered serious offenders for up to the amount of gaintime accrued.

### **CONTROL RELEASE**

Control release is an administrative function solely used to manage the state prison population within lawful capacity. The Control Release Authority is composed of all members of the Florida Parole Commission who, through a system of uniform criteria , determine the number and type of inmates to be released. The number of inmates released prior to expiration of their sentences is based on the population reduction required. A period of control release supervision may or may not be required. *Control release has not been necessary since December 1994, due to adequate prison space.*

### **ADMINISTRATIVE CONTROL RELEASE**

Established in 1992 to allow for control release without supervision, the Florida Parole Commission, Rule 23.22.013, was amended to provide an alternative to standard control release supervision. The Commission is authorized to require a control term for any length of time up to the remainder of the inmate's court imposed sentence, under a solitary condition of: "I shall live and remain at liberty without violating any law or ordinance." The only violation of administrative control release is a violation of the law. *Administrative control release has not been necessary since December 1994, due to adequate prison space.*

## **Admissions**

The supervision admission population consists of all offenders beginning supervision through specific court placement or by other assignment to a community-based program as a condition of prison release. For budget information related to community supervision, please see the [Budget](#).

[Graph: Supervision Admissions](#)

[Table: Supervision Admissions by Month](#)

[Table: Race/Gender](#)

[Table: Ethnicity](#)

[Table: Case Origin](#)

[Table: Age at Admission](#)

[Graph: Admissions of Offenders Under Age 24](#)

[Table: County of Conviction](#)

[Table: Primary Offenses](#)

[Table: Felony Classification](#)

[Graph: Supervision Admissions by Offense Type](#)

[Table: Sentence Length](#)

[Graph: Average Sentence Length for Felony Probationers by Offense Type](#)

[Table: Prior Prison Commitments](#)

[Table: Prior Terms of Supervision](#)

[Graph: Total Prior Commitments to the Florida Department of Corrections](#)

[Profiles of Community Supervision Offenders Admitted During FY 1995-96](#)

[Map: Primary Counties of Conviction for the Typical Community Supervision Offender](#)

## Offender Population

### on June 30, 1996

For any specified date, the community supervision status population consists of all offenders actively under supervision and those on supervision caseloads but temporarily unavailable for direct supervision because of known and designated reasons, such as hospitalization, incarceration, etc.

Statistics on the status population are those for June 30, the final day of the fiscal year.

[Graph: Offenders Under Community Supervision](#)

[Table: Supervision Population by Quarter](#)

[Table: Race/Gender](#)

[Table: Ethnicity](#)

[Table: Case Origin](#)

[Table: Current Age](#)

[Graph: Offenders Under Age 24](#)

Percent of Total Supervision Population

[Table: County of Supervision](#)

[Table: Primary Offenses](#)

[Table: Felony Classification](#)

[Graph: Supervision Offender Population by Offense Type](#)

[Table: Sentence Length](#)

[Graph: Average Sentence Length for Felony Probationers by Offense Type](#)

[Table: Prior Prison Commitments](#)

[Table: Prior Terms of Supervision](#)

[Graph: Total Prior Commitments to the Florida Department of Corrections](#)

## Releases

The community supervision release population consists of all offenders permanently removed from a specific term of supervision in the Florida Department of Corrections due to satisfaction of the sentence, return to another state, death, or revocation.

[Table: Supervision Type](#)

[Graph: Supervision Releases by Category](#)

[Graph: Supervision Releases](#)



## *Community Supervision Population on June 30, 1996*

### **Introduction**

For any specified date, the community supervision status population consists of all offenders actively under supervision and those on supervision caseloads but temporarily unavailable for direct supervision because of known and designated reasons, such as hospitalization, incarceration, etc.

Statistics on the status population are those for June 30, the final day of the fiscal year.

[Graph: Offenders Under Community Supervision](#)

[Table: Supervision Population by Quarter](#)

[Table: Race/Gender](#)

[Table: Ethnicity](#)

[Table: Case Origin](#)

[Table: Current Age](#)

[Graph: Offenders Under Age 24](#)

Percent of Total Supervision Population

[Table: County of Supervision](#)

[Table: Primary Offenses](#)

[Table: Felony Classification](#)

[Graph: Supervision Offender Population by Offense Type](#)

[Table: Sentence Length](#)

[Graph: Average Sentence Length for Felony Probationers by Offense Type](#)

[Table: Prior Prison Commitments](#)

[Table: Prior Terms of Supervision](#)

[Graph: Total Prior Commitments to the Florida Department of Corrections](#)



95-96 Annual Report

[first](#) | [previous](#) | **162 of 165** | [next](#)

## Community Supervision Releases

### Introduction

The community supervision release population consists of all offenders permanently removed from a specific term of supervision in the Florida Department of Corrections due to satisfaction of the sentence, return to another state, death, or revocation.

[Table: Supervision Type](#)

[Graph: Supervision Releases by Category](#)

[Graph: Supervision Releases](#)

---

95-96 Annual Report

[first](#) | [previous](#) | **162 of 165** | [next](#)

[Home](#) | [Highlights](#) | [Reports](#) | [Facilities](#) | [Offender Search](#) | [FAQs](#) | [Search](#) | [Contact](#)  
[Privacy Policy](#)